



City of
Fort Worth, Texas

FY 2013

ADOPTED

Annual Budget and
Program Objectives



1964 • 1993 • 2011



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fort Worth
Texas**

For the Fiscal Year Beginning

October 1, 2011

Linda C. Danson *Jeffrey P. Egan*

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to **City of Fort Worth, Texas** for its annual budget for the fiscal year beginning **October 1, 2011**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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City of Fort Worth, Texas

City Officials

Betsy Price
Mayor

Salvador Espino
District 2

Jungus Jordan
District 6

**W.B. "Zim"
Zimmerman**
District 3

**Dennis
Shingleton**
District 7

Danny Scarth
District 4

Kelly Allen-Gray
District 8

Frank Moss
District 5

Joel Burns
District 9

Tom Higgins
City Manager

Fernando Costa

Charles Daniels

Susan Alanis

Infrastructure
Services

Public Safety
Services

Community Development
Services

Assistant City Managers

Budget and Research Staff

Horatio Porter, C.P.A.
Budget Officer

Alan Shuror, Budget Manager

Aaron Cummins, Management Analyst II

Andrea Wright, Management Analyst II

Pamela Rambo Sexton, Management Analyst II

Anat Zoarets, Management Analyst I

Sherry Johnson, Management Analyst I

Kendra Noble, Administrative Assistant

Jesus Hernandez, IT Technician



Betsy Price
Mayor of Fort Worth



Dennis Shingleton
District 7



Salvador Espino
District 2



Joel Burns
District 9



Danny Scarth
District 4



Frank Moss
District 5



W.B. 'Zim' Zimmerman
District 3



Jungus Jordan
District 6



Kelly Allen-Gray
District 8

CITY OF FORT WORTH Council Districts July 2012

-  2 - Salvador Espino
-  6 - Jungus Jordan
-  3 - W.B. Zimmerman
-  7 - Dennis Shingleton
-  4 - Danny Scarth
-  8 - Kelly Allen-Gray
-  5 - Frank Moss
-  9 - Joel Burns



List of Departments and Directors

City Attorney's Office

Sarah Fullenwider,
City Attorney, 817-392-7606

Fire

Rudy Jackson,
Fire Chief, 817-392-6805

Parks & Community Services

Richard Zavala,
Director, 817-392-5711

City Auditor's Office

Darlene Allen,
City Auditor, 817-392-6132

Housing and Economic Dev.

Jay Chapa,
Director, 817-392-5804

Planning and Development

Randle Harwood,
Director, 817-392-6101

City Manager's Office

Tom Higgins,
City Manager, 817-392-6192

Human Resources

Karen Marshall,
Director, 817-392-7783

Police

Jeff Halstead,
Police Chief, 817-392-4200

City Secretary's Office

Mary J. Kayser,
City Secretary, 817-392-6161

IT Solutions

Pete Anderson,
Director, 817-392-8781

Public Events

Kirk Slaughter,
Director, 817-392-2501

Code Compliance

Brandon Bennett,
Director, 817-392-6322

Library

Gleniece Robinson,
Director, 817-871-7706

Transportation/Public Works

Douglas Wiersig,
Director, 817-392-7801

Equipment Services

Wayne Corum,
Director, 817-392-5118

Aviation

Bill Welstead,
Director, 817-392-5402

Water & Wastewater

Frank Crumb,
Director, 817-392-8246

Financial Management Services

Lena Ellis,
Director and CFO, 817-392-8517

Municipal Court

Deidra Emerson,
Director, 817-392-6711

City of Fort Worth 2012 Awards

Code Compliance

- **Green3 Award for Excellence in Material Recovery:** Code Compliance, Solid Waste Services in partnership with PACS was recognized by the North Texas Corporate Recycling Association for a recycling program that was implemented at Gateway Park/Athletic Complex in 2011 with the help of a Council of Governments Solid Waste grant and resulted in 9,560 lbs of recyclables removed from the waste stream during the twelve month award period.
- **Green3 Award for Greenest Elected Official:** Code Compliance, Solid Waste Services staff nominated Mayor Betsy Price for the North Texas Corporate Recycling Association's Greenest Elected Official Award. Mayor Price won the award recognizing her for efforts and support of America Recycles Day, the Cowtown Cleanup and Earth Party, the City's implementation of RecycleBank and her support of alternative transportation.
- **Keep America Beautiful Presidents Circle Award:** Keep Fort Worth Beautiful received the Keep America Beautiful President's Circle Award. The President's Circle Award recognizes exemplary performance made by certified affiliates of the national nonprofit to reduce litter, minimize waste, and beautify and improve their local communities.
- **Keep Texas Beautiful Gold Star Affiliate Award:** For Keep Texas Beautiful affiliates to achieve this status they are required to share information on their mission and goals, answer questions about their public education programs, partnerships, and sustainability efforts, participate in the Keep Texas Beautiful or Governor's Community Achievement Awards programs, and provide a letter of support from their community.
- **Keep Texas Beautiful Sustained Excellence Award:** Keep Fort Worth Beautiful was recognized for being a Gold Star Affiliate for more than three consecutive years.

Equipment Services

- **Top 100 Fleets in North America Award:** Named one of the "Top 100 Fleets in North America" for the 8th year in a row, the Equipment Services Department ranked 9th out of over 38,000 government fleets in 2012. The program recognizes and rewards peak performing fleet operations in North America. Currently in its eighth year, 100 Best Fleets identifies and encourages ever-increasing levels of performance improvement within the fleet industry.
- **Blue Seal of Excellence Award:** All three service centers have been awarded the Blue Seal of Excellence from the National Institute for Automotive Service Excellence (ASE). ASE, an automotive industry professional certification program, awards the Blue Seal of Excellence to businesses that showcase highly qualified repair facilities with a commitment to provide excellent services. Recipients must maintain a staff certification level of at least 75 percent. There are only three Blue Seal public or private service centers in Fort Worth and they are all three within the Equipment Services Department.

Financial Management Services

- **Procurement Achievement Excellence Award:** 2012 Achievement of Excellence in Procurement award from the National Purchasing Institute.
- **Certificate of Achievement for Excellence in Financial Reporting** for CAFR Ending September 30, 2010.

Fire

- **Fort Worth South Rotary Club:** Recognized the crew of Engine 5, B-shift with their Vince Genovese Firefighter of the Year award for 2012.
- **National Association of Insurance and Financial Advisors:** Firefighter of the Year award to Fire Engineer, Josh Pool.

Housing and Economic Development

- **National Association of Housing and Redevelopment Officials National Merit Award:** The Directions Home permanent supportive housing partnership with the Fort Worth Housing Authority and the United Way of Tarrant County received national honors for “Working With Local Government to Serve the Homeless.” The Directions Home initiative housed more than 160 hard-to-place homeless residents and has gained attention as an effective funding strategy by other housing organizations.
- **National Association of Housing and Redevelopment Officials National Merit Award:** The Directions Home partnership with the Fort Worth Housing Authority and the Tarrant County Homeless Coalition received national honors for the development of an online housing search tool. The web-based database allows Housing Authority staff to compile and update a listing of affordable housing units that can be searched by case managers and low-income tenants.
- **Dallas Business Journal Best Industrial Deal of the Year Award:** The Housing & Economic Development Department, Fort Worth Chamber of Commerce and GE Transportation took this honor at the Dallas Business Journal (DBJ) Awards. The 20th annual DBJ Awards ceremony recognized the top real estate deals of 2011. Four Fort Worth projects, including GE Transportation, were nominated in five of the award categories. The winning project, GE Transportation’s locomotive manufacturing plant, is located in north Fort Worth. The company purchased the 670,000-square-foot spec building in 2011, with plans to expand it into a 900,000-square-foot manufacturing facility. Five months after purchasing the property, GE announced plans to invest an additional \$95 million to build a 236,000-square-foot facility next door. That facility will manufacture mining equipment. The two facilities will employ about 775 people by the end of 2016, and GE Transportation anticipates the first mining equipment will roll off the assembly line by end of year 2012.
- **Top Economic Development Organization:** The Dallas Business Journal named the City of Fort Worth Department of Housing and Economic Development as the number two economic development agency in North Texas in 2011.

Information Technology Solutions

- **Public CFW Project Website:** Won first place in the GIS category from Public Technology Institute for the Public CFW Project Website. As part of the City of Fort Worth's initiative for a more publicly accessible government, the City wanted to provide a way to review the status/information of Capital Projects (progress, geographic area affected, and other important information). To address this item, the City of Fort Worth deployed a new Public CFW Project Website for citizens/others to look up and obtain information about any Capital Project that is presently occurring within the City. From any internet-connected computer, the public can locate projects by the Map feature, by Keyword, or on a List categorized by Council District, project name, category or status.
- **ECouncil Speaker Card System:** Significant Achievement in the Web & E-Government category from Public Technology Institute for the eCouncil Speaker Card System. This system allows citizens to review the council agenda from the web via a computer, smart phone, or tablet and to enter a comment about an item or register to speak about an item at the council meeting. In addition, they can use the system to sign up to give a citizen's presentation on a topic that is not included in the agenda.
- **My Property Tax Dollars:** Received an Honorable Mention in the IT & Telecommunications category from Public Technology Institute for the My Property Tax Dollars web application. This capability was requested to provide transparency for citizens to City government. Citizens entering their property value into the tool are able to get a graphical breakdown of their overall contributions to school districts, the City of Fort Worth and other entities. The percentage portion the City receives is shown in a second graph indicating the amounts, percentages and how various City services are then funded from their tax dollars.
- **Fort Worth Police Department's Executive DashPro Management System:** PD and ITS received an Honorable Mention in the Public Safety Technology category from Public Technology Institute for the Executive DashPro Management System. This system provides a revolutionary tool for personnel to leverage vast amounts of near real-time data related to crime trends, staffing and other pertinent administrative information that is crucial to day-to-day operations for intelligent business decisions, resulting in better service to the citizens of Fort Worth.
- **2012 PTI Fellows Award:** Peter Anderson, CIO, City of Fort Worth, Texas named 2012 PTI Fellow for being a Major Technology Leader in Commitment to Local Government Service.
- **Outstanding IT Service and Support Award:** 2012 Best of Texas award to Shawnette Brown, IT Business Planner with ITS ERP Support.
- **IT Service and Support Award:** 2012 Best of Texas award for Demonstrated Excellence in Project Management to Nanette Monte, IT Project Consultant.
- **Government Technology Digital Cities Survey Winner (Nov 2011):** The City of Fort Worth ranked 10th nationwide for cities with populations of 250,000 or greater. The survey spotlights the municipalities that best show how information and communication technology are used to enhance public service.

Library

- Workforce Solutions for Tarrant County presented the Keeping Tarrant County Partnering Award to the eSkills Library & Job Center for its efforts in providing job training and employment assistance to the community. This collaboration between the Fort Worth Library and Workforce Solutions for Tarrant County began in July 2011 and has been a tremendous success.

Parks and Community Services

- **Excellence in Material Recovery Award:** received from the 2012 North Texas Corporate Recycling Association's gR³een Awards for the implementation of a recycling bin and collection program at Gateway Park.
- **Tree Growth Award:** the City of Fort Worth was the recipient for the 12th consecutive year by the Arbor Day Foundation in cooperation with the USDA Forest Service and National Association of State Foresters in recognition of environmental improvement and higher levels of tree care.
- **Tree City USA:** awarded for the 33rd consecutive year by the Arbor Day Foundation in cooperation with the USDA Forest Service and National Association of State Foresters for maintaining a viable tree management plan and program.
- **Bronze Leaf for Technical Achievement:** awarded by Cross Timbers Urban Forestry Council to Forester Craig Fox for his development of a digital Word Order Tracking System saving the department \$9,436 annually and 25.5 hours of staff time weekly.
- **Bronze Leaf for Outstanding Professional Achievement:** awarded to City Forester Melinda Adams for her 17 years of contributions in urban forestry. Among her listed achievements was her role as Incident Commander for the 2010 snow storm city wide debris mitigation, establishment of the Fort Worth Heritage Tree program, and contributions to the Citizen Forester program.
- **Inaugural Lone Star Legacy Park:** designation awarded to the Fort Worth Botanic Garden by the Texas Recreation and Park Society.
- **Restoration/Conservation Preservation Award:** received from Historic Fort Worth, Inc. in recognition of the Al Hayne Monument restoration project in conjunction with Fort Worth Public Art which managed the conservation of the monument.
- **Wallace Foundation Grant:** awarded in the amount of \$765,000 over four years for Out of School Time Programming.
- **Stomp for Life!**: demonstration after school and summer program provided to four community centers by Susan Franks, Associate Professor of the UNT Health Science Center and the Coca-Cola Foundation to directly impact underserved youth and their families targeting obesity and health promotion to enable children to make critical sustainable health choices.
- **Fort Worth Child Magazine – Best for Families – Best Place to experience the outdoors:** awarded to the Botanic Garden.
- **Star-Telegram Readers Choice Award – Best Wedding Spot:** awarded to the Botanic Garden.
- **Star-Telegram Readers Choice Award – Best Public Golf Course:** awarded to Pecan Valley River Golf Course.

TPW\Storm Water Management

- **Storm Water Solutions (SWS) Magazine Top Storm Water & Erosion Control Projects Award:** For the initiative to develop a Geographic Information System map of the City's stormwater infrastructure, providing vital data to quickly assess and respond to drainage problems and to develop long-term strategies for maintenance and improvement of the City's stormwater system.
- **Texas Public Works Association In-House Project of the Year Award:** For the Little Fossil Creek Channel Rehabilitation Project. In completing this project stormwater management crews invested over 5,000 man-hours in the rehabilitation of 1300 linear feet of channel. Crews performed vegetation and sedimentation removal, excavation, regrading and re-shaping of the channel and the installation of erosion control blankets to protect the channel bottom and banks from severe erosion.

Water and Sewer

- **Platinum Award:** For the Village Creek Water Reclamation Facility from the National Association of Clean Water Agencies for 22 years of consecutive 100 percent compliance with its discharge permit requirements
- **Second Place in the Top Ops Competition:** Presented by the Texas Section of the American Water Works Association; Team members: Todd Burleson, Kathy Kyle and Gary Morris
- **Third Place in the Pipe Tapping Competition:** Presented by the Texas Section of the American Water Works Association; Team members: Johnny Brackeen, Teofilo Hernandez, Nasiru Whiteside and Russell Pineda.
- **First Runner Up in Best Tasting Drinking Water Competition:** Presented by the Texas Section of the American Water Works Association
- **Texas Water Conservation & Reuse Award:** (Large Utility Category) for the Village Creek Reclaimed Water System (Eastern Segment), presented by the Texas Section of the American Water Works Association
- **Bob Derrington Reclamation Award:** For the Village Creek Reclaimed Water System (Eastern Segment); presented by the Texas Section of the American Water Works Association
- **2012 Watermark Awards:** For Communication Excellence (presented by the Water Environment Association of Texas and the Texas Section of The American Water Works Association)
 - Category I: Communications programs: internal campaigns, external campaigns, crisis communications, community relations – Take Back Meds Program
 - Category V: School curriculums – Waters to the Sea: The Trinity River; this program was a collaborative effort of 17 sponsors. The 16 others were the Trinity River Authority, Alan Plummer Associates, Inc., American Water Works Association Texas Section, City of Dallas, Dallas/Fort Worth International Airport, EPA Region 6, Fort Worth Convention and Visitors Bureau, Freese and Nichols, Inc., City of Irving, KERA, Marty Leonard, North Central Texas Council of Governments, North Texas Municipal Water District, Tarrant Regional Water District, University of North Texas, Upper Trinity Regional Water District and the Water Environment Association of Texas
 - Category VIII: Miscellaneous – photography, logos, one-time advertisements, posters, illustrations, invitations – Stage 1 Watering Schedule Magnet Postcard

- **Watermark Honorable Mention:**
 - Category I: along with Alan Plummer Associates Inc., Arlington, Euless and Dallas/Fort Worth International Airport for the Reclaimed Water Delivery System Public Awareness Program
 - Category III: Publications: annual reports, annual water quality reports, brochures, direct mail materials and other multi-page publications – 2010 Annual Water Quality Report

- **Spirit of Cooperation Award:** From the North Central Texas Council of Governments for the Village Creek Reclaimed Water System (Eastern Segment); co-winners are Euless, Arlington and Dallas-Fort Worth International Airport

CITIZENS OF FORT WORTH

MAYOR AND COUNCIL

\$1,343,190 6.00 A.P.

CITY ATTORNEY



\$5,896,247 53.00 A.P.

CITY MANAGER



1.00 A.P.

CITY SECRETARY



\$1,082,740 11.50 A.P.

CITY AUDITOR



\$2,608,330 15.00 A.P.

Management Services

BUDGET AND RESEARCH

\$997,849 10.00 A.P.

FINANCIAL MANAGEMENT SERVICES



\$7,265,493 72.00 A.P.
 Risk Management 7.00 A.P.
 Debt Service Fund 0.00 A.P.

OFFICE SERVICES

\$1,640,733 9.00 A.P.

INFORMATION SYSTEMS



\$23,916,653 127.00 A.P.

HUMAN RESOURCES



\$3,733,152 34.25 A.P.
 Group Health Fund 9.05 A.P.
 Unemployment 0.15 A.P.
 Worker's Compensation 7.45 A.P.

TEMPORARY LABOR

\$1,053,878 1.10 A.P.

NON-DEPARTMENTAL

\$73,880,800 0.00 A.P.

Community Development Services

CULTURE & TOURISM



\$33,457,613 132.00 A.P.

HOUSING & ECONOMIC DEVELOPMENT



\$5,129,598 19.90 A.P.

LIBRARY



\$18,516,242 219.50 A.P.

PARKS AND COMMUNITY SERVICES



\$42,858,260 352.10 A.P.

MUNICIPAL GOLF



\$4,965,011 38.00 A.P.

Infrastructure Services

AVIATION



\$4,914,113 24.00 A.P.

PLANNING AND DEVELOPMENT



\$12,127,542 147.00 A.P.

WATER AND SEWER



\$378,163,041 934.00 A.P.

LAKE WORTH TRUST

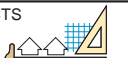
\$0 0.00 A.P.

TRANSPORTATION & PUBLIC WORKS



\$48,098,657 280.20 A.P.

CAPITAL PROJECTS SERVICE FUND (PMO)



\$15,384,983 143.00 A.P.

ENVIRONMENTAL PROTECTION FUND



\$5,237,257 23.80 A.P.

MUNICIPAL PARKING

\$6,567,114 12.00 A.P.

RED LIGHT ENFORCEMENT

\$11,528,514 43.00 A.P.

STORM WATER UTILITY

\$34,694,219 115.00 A.P.

Public Safety Services

CITY MANAGER'S OFFICE ADMINISTRATION



\$3,865,677 22.00 A.P.

CODE COMPLIANCE



\$17,570,149 206.00 A.P.

SOLID WASTE

\$55,545,523 83.00 A.P.

EQUIPMENT SERVICES



\$27,626,189 106.00 A.P.

FIRE



\$121,322,144 955.00 A.P.

HUMAN RELATIONS COMMISSION

\$513,793 4.55 A.P.

MUNICIPAL COURTS



\$17,238,839 197.50 A.P.

POLICE



\$199,787,614 1,845.00 A.P.

Federal Awarded Assets 0.00 A.P.

State Awarded Assets 0.00 A.P.

CRIME CONTROL & PREVENTION DISTRICT

\$54,711,925 195.00 A.P.

- ELECTED OFFICIAL
- APPOINTED BY CITY COUNCIL
- GOVERNMENTAL FUNCTIONS
- DEPARTMENTS/FUNDS

TOTAL CITY OPERATING FUND STRUCTURE

ENTERPRISE FUNDS

OPERATING FUNDS

- Municipal Airports
- Municipal Golf
- Municipal Parking
- Solid Waste
- Stormwater Utility
- Water and Sewer

DEBT SERVICE

GENERAL FUND

OPERATING DEPARTMENTS

- City Attorney's Office
- City Auditor's Office
- City Manager's Office
- City Secretary's Office
- Code Compliance
- Financial Management Services
- Fire
- Housing and Economic Development
- Human Resources
- Library
- Municipal Court
- Non-Departmental
- Parks & Community Services
- Planning & Development
- Police
- Transportation & Public Works

INTERNAL SERVICE FUND

OPERATING FUNDS

- Capital Projects Service
- Equipment Services
- Information Systems
- Office Services
- Temporary Labor

SPECIAL FUNDS

OPERATING FUNDS

- Awarded Assets
- Cable Communications
- Crime Control and Prevention District
- Culture and Tourism
- Environmental Protection
- Grants
- Insurance
 - * Group Health
 - * Risk Management
 - * Unemployment Compensation
 - * Worker's Compensation
- Lake Worth Trust
- Red Light Enforcement
- Special Trust Fund

CITY PROFILE

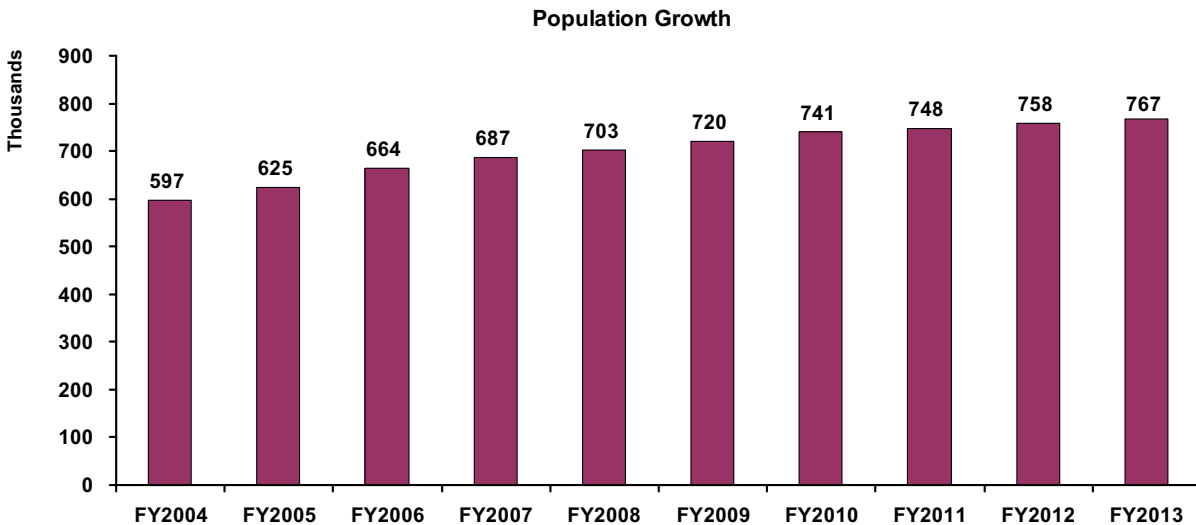
LOCATION AND HISTORY: Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico. The city is a cultural gateway into the American West and covers nearly 300 square miles.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan county of more than 1.8 million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation and industry service center.

For the third time in nearly half a century, Fort Worth was named one of the National Civic League's All – American Cities. Fort Worth won the award in 1964, 1993 and again in 2011.

GOVERNMENT: Fort Worth operates under the Council-Manager form of municipal government. A mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the chief administrative and executive officer. The City Council is also responsible for the appointment of the City Attorney, municipal judges, City Secretary and the City Auditor.

AREA AND POPULATION: According to the U.S. Census Bureau, Fort Worth was the fastest growing large city with more than 500,000 in population growth between 2000 and 2010. The 2010 Census count for Fort Worth is 741,206. From 2000 to 2010, Fort Worth's total population increased by 206,512 persons. This represents an average annual increase of approximately 20,650 persons, and a growth rate of 3.9 percent a year. Since the 2010 Census, the population has increased at a slower rate than it did during the 2000s. According to the North Central Texas Council of Governments, the January 1, 2012 population estimate for Fort Worth is 757,810, an increase of 16,604 persons since the April 1, 2010 Census. This represents an average annual growth rate of 1.3 percent. This growth rate is closer to the growth Fort Worth experienced in the 1990s when total population increased from 447,619 in 1990 to 534,694 in 2000, an annual average growth rate of approximately 2 percent. If growth continues at the same rate it has over the past two decades, the City's population is expected to exceed one million people by 2030. The Dallas-Fort Worth Metropolitan Statistical Area is split into two separate divisions: the Fort Worth-Arlington Metropolitan Division and the Dallas-Plano-Irving Metropolitan Division. The Fort Worth-Arlington Division includes Johnson, Parker, Tarrant and Wise Counties.



TRANSPORTATION: The Dallas/Fort Worth International Airport (the "Airport") is the third busiest airport in the world in terms of operations and ranks 8th in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located halfway between the cities of Dallas and Fort Worth, Texas. DFW International Airport is the world's fourth busiest, offering nearly 1,750 flights per day and serving 57 million passengers a year. DFW provides non-stop service to 145 domestic and 48 international destinations worldwide. For five consecutive years, DFW has ranked in the top five for customer service among large airports worldwide in surveys conducted by Airports Council International.

There are three general aviation airports; the City of Fort Worth owns each with all-weather capability. Meacham International Airport is equipped with parallel runways the longest of which is 7,500-foot runway. Fort Worth Spinks Airport, a general aviation airport located along I-35 in the south portion of the City is equipped with a 6,000-foot runway. Alliance Airport is located on I-35 to the north, serves the needs of industrial, business and general aviation users and is equipped with a 9,600-foot runway. These three airports combined handled over 246,000 operations in 2011.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, BNSF Burlington Northern/Santa Fe Railroad, has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service on the Texas Eagle to Chicago, St. Louis, Little Rock, Dallas, San Antonio and Los Angeles and on the Heartland Flyer to Oklahoma City. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Lines Inc. furnishes Fort Worth with transcontinental passenger service.

EDUCATION: The Fort Worth Independent School District serves the major portion of Fort Worth. The 142 schools in the District operate on the 5-3-4 plan in which the elementary schools (83) teach grades 1-5; middle schools and sixth-grade centers (28), grades 6-8; and senior high schools (14), grades 9-12. The District also has 17 special campuses. The Fort Worth School District employs 5,069 classroom teachers (full-time equivalents) to instruct over 80,000 students. Special education programs are provided for the blind, handicapped, mentally disabled, brain-injured, emotionally disturbed and those who require speech and hearing therapy in 10 special schools. Vocational training is provided at the secondary level for the educable mentally disabled. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by 16 other districts. There are 70 private and parochial institutions in the primary and secondary education area with a combined enrollment of more than 11,500 students in Tarrant County.

Tarrant County has twelve college and university campuses with an enrollment of more than 80,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarleton State University-Fort Worth Campus; Tarrant County College, Trinity River, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; Texas Wesleyan University Law; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of over 119,000.

HEALTH SERVICES: Medical facilities in Tarrant County offer excellent and convenient care. There are approximately 33 hospitals with nearly 5,000 beds and 348 bassinets; one children's hospital with 285 beds; four government hospitals; 65 nursing homes; the Tarrant County Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY: Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994 the base was reopened and transformed into NAS Fort Worth, Joint Reserve Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are nearly 11,000 personnel utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period. The PX Mart continues to operate the base exchange store and the grocery store for the benefit of active duty military and retired military in the Metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 300 personnel.

THE ECONOMY: Fort Worth continues to be a strong draw for new residents and businesses as shown by being named one of the country's fastest-growing cities according to 2010 census figures released by the U.S. Census Bureau. Fort Worth is consistently ranked among the top places in the nation to live, work, and play. With a growing workforce, top educational facilities, low cost of doing business, high quality of life and prime location and climate, the city is an attractive choice for companies looking to expand their operations.

Major employers in Fort Worth include AMR/American Airlines, Texas Health Resources, Lockheed Martin, JPS Health Network, Cook Children's Healthcare System, Bell Helicopter Textron, Fidelity, Alcon Laboratories, and Genco ATC. Fort Worth ranks among the top business destinations in the world with over 30,000 companies. The region also boasts the fourth highest concentration of Fortune 500 headquarters in the United States.

Manufacturing and distribution remains an important part of the Fort Worth economy. The list of companies in distribution and manufacturing operations include Acme Brick, Alcon Labs, Allied Electronics, ATC Logistics & Electronics, Cinram Wireless, Haggar Clothing, Federal Express, J.C. Penney's, Mother Parker's Tea and Coffee, Coca-Cola Enterprises, Ben E. Keith Co., MillerCoors LLC, Q-Edge Corporation and Williamson-Dickie. Oil and gas production, driven by the Barnett Shale, has provided a number of economic benefits from exploration, drilling and related activity. The economic impact of the Barnett Shale is estimated at over \$65 billion in North Texas since 2001 and now supports, directly and indirectly, 100,268 jobs in 24 counties.

Emerging economic sectors include financial services, semiconductor manufacturing, communications, equipment manufacturing and distribution. Fort Worth also hosts facilities from Blue Cross Blue Shield of Texas, CUNA Mutual Group and Daimler Financial.

The city's hosts six main industry clusters: aviation and aerospace, corporate and professional, life sciences, logistics, manufacturing, and natural gas. Fortunately for the city, the Fort Worth-Arlington MD has a diverse industry spectrum. Since July of 2011, the area has added over 17,800 jobs, growing overall by an average of two percent. Trade, transportation, and utilities makes up nearly a quarter of the area's non-farm employment, but other industries such as education and health services, government, manufacturing, and professional and business services also make up large portions of the pie.

The Fort Worth-Arlington MD boasts a strong labor force of over one million that continues to grow. Although the recession has slowed much growth across the United States, the Fort Worth-Arlington MD has generally experienced positive annual employment growth since summer 2010. The unemployment rate of 7.3 percent is still less than the 7.5 percent unemployment rate of Texas, or the 8.6 percent unemployment rate of the United States.

There are over 36,000 registered business firms in the Fort Worth-Arlington MD. Almost 50 percent of these businesses are small to mid-size firms that employ anywhere from one to 249 individuals which highlights the continued importance of small business development. Large business firms with over 1,000 employees make up just over 30% of the area's workforce.

Tourism is an important contributor to the local economy with over 5.5 million visitors per year. Ranked fourth by Hotwire.com as a value destination, Fort Worth has much to offer throughout the city. The Cultural District, Fort Worth Stockyards, Sundance Square, Bass Performance Hall, and the Fort Worth Zoo each offer a unique experience to visitors and residents alike.

Coordinated efforts by Sundance Square and Downtown Fort Worth, Inc. (DFWI) have resulted in new entertainment, housing, and retail facilities throughout Downtown Fort Worth. DFWI is a nonprofit organization dedicated to the promotion and redevelopment of Downtown Fort Worth. The City joined this partnership in 1995 with the creation of the Downtown Tax Increment Financing (TIF) District in order to provide public infrastructure to support the private investment within this development.

The AllianceTexas development in far north Fort Worth continued its growth by adding more than 2,400 jobs over the past 12 months, one of its largest increases since the recession. Employment at the 17,000-acre development, which includes the huge logistics park, subdivisions, shopping centers and the Circle T Ranch, has hovered around 28,000 for several years. Employment currently tops 30,000.

Site Selection Magazine awarded Texas the 2010 Governor's Cup for having the most new and expanded corporate facilities with the Dallas-Fort Worth-Arlington MSA ranked third among metro areas of one million or more. Texas led all states with 424 projects, 50 more than the year prior. The rankings, which are considered a benchmark by corporate real estate analysts, are based on new corporate location projects and do not track retail or government projects, schools or hospitals.

CITY DEVELOPMENTS:

The Capital Grille opened in the Oncor Building, becoming the first tenant in the remodeled first floor of the building at Seventh and Houston streets. The upscale restaurant consists of 9,100 of the 24,000 square feet that is available for lease. The restaurant has indoor and outdoor dining. The renovation of the ground floor will feature a new building facade coupled with architecturally distinctive entranceways and enhanced signage.

FedEx Freight, the heavy-cargo-hauling arm of the Memphis-based shipping company, opened its fifth Dallas-Fort Worth area service center in the Alliance development, a sign of the company's growing presence in over-the-road trucking. FedEx recently leased and took over the vacant 17-acre, 41,000-square-foot facility, which was developed by the Con-Way Freight trucking company beginning in 2006. FedEx's freight businesses (three operating divisions) generated nearly \$5 billion of the company's \$39.3 billion in revenue in the fiscal year that ended May 31. FedEx, including its Alliance express parcel sorting facility, has about 7,000 employees in Dallas-Fort Worth and 18,000 in Texas.

GE Transportation announced plans for a mining equipment plant that is expected to employ 130 when it opens. The 236,000-square-foot, \$95 million plant will build electric-drive wheel systems for huge off-road vehicles that perform heavy hauling work such as moving ore extracted from mines. It will be adjacent to GE's locomotive facility now under construction just west of Texas Motor Speedway in the Alliance area.

Sundance Square unveiled plans for three multi-story, Class A office buildings to be constructed in the 35-block office, retail and entertainment district in Fort Worth's central business district. The buildings will be located at 420 Commerce Street, 425 Houston Street, and 407 Throckmorton Street. Each of the buildings will feature retail space on the ground level with office space above. In all, the buildings will add more than 221,000 square feet of office space and 41,500 square feet of retail space to the downtown real estate market. The development will include a central plaza on either side of Main Street between Third and Fourth streets, which will be defined on the east and west by the Commerce Street and Houston Street buildings.

CK Technologies LLC, an Ohio company that produces components for the trucking industry, completed a manufacturing facility to assemble and paint parts for the commercial truck and bus market. The 197,600-square-foot plant, an investment of \$5 million, will create about 50 new jobs.

Bell Helicopter, a Textron company, plans to invest \$235M to revitalize its HQ on SH 10 in Fort Worth. The project includes demolition of the current admin building and construction of a new HQ facility. Upgrades to the corporate campus also include construction of an employee center, a parking garage, and expanded parking options. In addition to modernizing the corporate campus, Bell Helicopter will consolidate its North Texas facilities. The Training Academy will move from Alliance Airport and additional operations currently conducted at a warehouse on SH 121 in Fort Worth and at a company plant in Roanoke will transition to other corporate facilities in Fort Worth and Grand Prairie. The revitalization and consolidation project will begin before year's end with completion anticipated in 2015.

Mercantile Partners LP broke ground on a two-building, 188,000-square-foot office and warehouse speculative development at Mercantile Center. Each building will be 94,000 square feet and include 28 dock doors. The warehouse occupancy rate at Mercantile Center — a 1,300-acre park off Meacham Boulevard — has reached 95 percent, which prompted development of the project.

JaGee Holdings has started construction on an apartment and retail building in the heart of the Museum Place development on West Seventh Street west of University Drive. The five-story structure will have 35,000 square feet at street level for shops and restaurants, and 217 apartments on the upper four floors. A separate 500-space parking garage will serve apartment dwellers, tenants and shoppers and will feature a public plaza along Seventh Street. This latest building will put the project at about midpoint; 6 undeveloped acres remain, mostly along Camp Bowie Boulevard and at Van Cliburn Way.

Hillwood Properties multifamily subsidiary has broken ground on the second phase of Monterra Village at its Alliance development in north Fort Worth. The new phase will include 262 one-, two-, and three-bedroom apartments. Monterra Village, a 130-acre luxury apartment community near Alliance Town Center off Interstate 35W and North Tarrant Parkway, was built in 2008 and is 95 percent occupied. Hillwood recently announced plans to build as many as 3,000 apartments at Alliance during the next decade.

Tulsa-based LinkAmerica, a transportation and logistics provider, anticipates creating about 140 new jobs when it relocates its headquarters and opens a training center in Fort Worth's CentrePorte Business Park. The company's Tulsa office will remain open to house its logistics team and facilitate back-office support functions. LinkAmerica will be located in 24,000 square feet of space at 4400 Amon Carter Blvd., across the street from American Airline's headquarters.

Marshall's and Ross Dress for Less will each open large stores in the Renaissance Square development in southeast Fort Worth. Each apparel retailer will have 25,000-square-foot stores along U.S. 287, between Berry Street and Vaughn and Mitchell boulevards. Walmart has previously announced its plans to build a 180,000-square-foot supercenter in Renaissance Square. The list of retailers also includes Shoe Carnival, 12,000 square feet; Dots, a women's apparel store, 4,500 square feet; rue 21, a trendy clothing and accessories store for young men and women, 5,500 square feet; Dollar Tree discount store, 9,000 square feet; GameStop, 1,600 square feet; and, T-Mobile, 2,400 square feet. Fast food chains McDonalds and Jack in the Box will also have restaurants. The shopping center will be adjacent to Mason Heights, a residential area planned for 100 acres south of the site.

Construction has begun on a project destined to change the look and feel of Sundance Square. The \$110 million project involves three city blocks owned by Sundance Square and controlled by developer Ed Bass. It will take in two surface parking lots stretching between Houston and Commerce streets and Third and Fourth streets, as well as part of the block at Third and Throckmorton. The project calls for the development of three new buildings consisting of 275,000 square feet; The Commerce Building, The Westbrook, and The Cassidy. The buildings will have a mix of retail office and residential space surrounding a public plaza between the Commerce and Westbrook buildings, with Main Street cutting through the middle. The open space will be nearly the equivalent of one city block. The buildings will have entrances on the plaza sides, and The Westbrook will have a permanent stage.

Texas Health Harris Methodist Hospital Fort Worth will begin construction on a new \$57.7 million emergency care center. The three-story, 75,000-square-foot emergency care center, scheduled to open in fall 2013, will be one block south of the hospital's existing emergency department and connect to the main hospital through a sky bridge. The new facility will nearly triple the square footage of the existing department and increase patient beds to 90 from the current 63. The hospital has accreditation as a Level II Trauma Center, Primary Stroke Center, Cycle III Chest Pain Center and Heart Failure Center.

Healthpoint Biotherapeutics, a Fort Worth-based company focused on skin and wound care, will spend \$60 million on its research and manufacturing facility here in the next few years to support development of new treatments. Healthpoint said it expects to hire 31 new workers this year and would add another 20 over time. The first phase will include 25,000 square feet of manufacturing infrastructure, labs and clean room space "for the production of cell-based therapies." The company's lead effort, now in clinical trials, applies living human cells to ulcers that develop in patients with poorly functioning leg veins. Full validation and commissioning for clinical trials is expected in 2013. The second phase of work will be timed to meet requirements for manufacturing and commercialization.

Developer and CRE investment firm KDC has broken ground on a 75,000-square-foot broadcasting and multimedia news facility for NBC 5/KXAS-TV at The CentrePort Business Park. The facility at 4805 Amon Carter Blvd. will house about 300 employees, combining NBC 5 facilities currently located in east Fort Worth and Dallas to the 8.1 acre site in Fort Worth. Construction is set for completion at the 1,300-acre business park and residential area in late 2013. In addition to NBC 5, the facility will house Telemundo/KXTX-TV and several other smaller businesses associated with NBC Universal, the parent company of NBC 5.

Dick's Sporting Goods, one of the largest sports and fitness retailers in the U.S., will open a 50,000-square-foot store at Alliance Town Center in north Fort Worth, anchoring the second phase of the retail center. The new building will be 140,000 square feet. Construction is scheduled to begin on Dick's in July and the store will open in summer 2013.

Hillwood Properties announced plans to build two speculative Class A office buildings at its 900-acre Alliance Town Center in north Fort Worth and expects one building to be under construction by the end of 2012. Details regarding the size and design of the buildings are being worked out, but one of the buildings, north of Heritage Trace Parkway and east of Interstate 35W, will match the size of other office buildings at Alliance, two or three stories and 100,000 and 150,000 square feet in space. The other building is planned south of Heritage Trace, among the retail buildings now at Alliance Town Center. That will be 50,000 to 70,000 square feet and marketed as a boutique office development catering to smaller users.

Race Street Lofts, a 36-unit multifamily complex, opened in July of 2012. Race Street Lofts was developed by the NRP Group, in partnership with the Fort Worth Housing Finance Corporation. The City of Fort Worth also participated by loaning the developer \$900,000.00 in HOME Investment Partnerships Program funds. The development is located in the Six Points Urban Village and offers one, two and three bedroom floor plans at affordable rent levels.

Terrell Homes I broke ground in the Terrell Heights neighborhood. Terrell Homes I is a 54 single-family home infill project built on vacant lots in Terrell Heights. The project was developed by the NRP Group in partnership with the Fort Worth Housing Finance Corporation. The City of Fort Worth also participated by loaning the developer \$1,412,584.00 in HOME Investment Partnerships Program funds. The 54 homes include three and four bedroom options at affordable rental rates.

MISCELLANEOUS: Water, sewer and solid waste services are furnished by the City of Fort Worth and natural gas service is provided by Atmos Energy. Electricity, telephone and other service utilities are provided by various providers.

The Fort Worth Public Library system consists of a Central Library, 13 branch libraries and 2 satellite libraries that are located in public housing developments. Additionally, the City has inter-local agreements with 6 of the surrounding suburban communities to share library resources and services. The Central Library, open 52 hours, 7 days a week, is the flagship of the system. Branches operate 40 hours each week including Saturdays.

In December 2011, the City Council adopted the **20/20 Vision Master Plan** for the Library which charts future facility and service needs. Service priorities for FY2013 are educational support in the form of early literacy/ youth / teen services, workforce development, genealogy and local history and technological enhancements. The Library's 5 Year Vision is to be recognized as the best place for materials to support pleasure/recreation, learning and information and to showcase the diversity and history of Fort Worth through materials, classes, programs and exhibits. The library system circulates more than 4 million library materials annually; provides computers at all facilities with informational databases and the Internet; answers questions; supports a website with downloadable audios, videos, e-books, and other online services; offers educational, cultural, and early literacy programming; and serves as a gathering place and destination for the local neighborhoods.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of city residents. The city is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including approximately 14,000 seat arena. Will Rogers Memorial Center is located in the heart of Fort Worth's Cultural District and includes Will Rogers Coliseum Auditorium, the new Multi-Purpose Equestrian Center and Amon G. Carter Jr. Exhibits Building.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70,000,000 performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Building Permits by Type				
	New * Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
2003	7,369	615	1,270	2,459	11,713
2004	10,120	712	1,142	2,972	14,946
2005	9,283	786	753	2,857	13,679
2006	11,148	672	897	3,156	15,873
2007	6,862	866	802	3,430	11,960
2008	5,351	1,076	1,030	4,351	11,808
2009	3,756	597	981	4,346	9,680
2010	3,891	669	819	4,595	9,974
2011	3,433	721	949	4,707	9,810
2012	3,861	779	788	4,575	10,003

Source: Planning and Development Department, City of Fort Worth, 2012.

*Includes multi-family, pools and other improvements.

CITY OF FORT WORTH BUILDING PERMITS (CONTINUED)

Fiscal Year Ended 9/30	Dollar Value of Building Permits				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
2003	\$779,168,894	\$607,352,716	\$99,808,646	\$124,896,111	\$1,611,316,367
2004	\$928,075,900	\$440,642,153	\$85,169,764	\$238,176,443	\$1,692,064,259
2005	\$1,075,285,010	\$493,645,116	\$62,541,119	\$166,658,838	\$1,798,130,083

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2006	\$1,437,198,834	\$650,999,578	\$30,557,422	\$155,053,608	\$2,273,829,441
2007	\$968,052,419	\$1,016,567,625	\$54,856,877	\$176,590,429	\$2,216,067,350
2008	\$654,418,116	\$1,115,953,916	\$82,493,604	\$333,482,697	\$2,186,348,332
2009	\$415,957,553	\$530,521,519	\$177,397,373	\$363,419,136	\$1,487,295,581
2010	\$449,663,304	\$740,594,972	\$95,498,713	\$392,421,899	\$1,678,178,888
2011	\$395,395,022	\$573,784,677	\$144,681,007	\$238,577,958	\$1,352,438,664
2012	\$432,754,592	\$629,082,573	\$65,067,950	\$328,012,060	\$1,454,917,176

Source: Planning and Development Department, City of Fort Worth, 2012.

LABOR FORCE ESTIMATES

	Average Annual 2011	Average Annual 2010	Average Annual 2009	Average Annual 2008	Average Annual 2007	Average Annual 2006	Average Annual 2005	Average Annual 2004 ⁽¹⁾
City of Fort Worth								
Civilian Labor Force	350,384	337,366	329,318	320,814	311,466	308,087	297,953	292,922
Unemployed	28,043	28,538	25,947	16,534	14,058	15,476	16,102	21,263
Percent of Unemployed	8.0%	8.5%	7.9%	5.2%	4.5%	5.0%	5.4%	7.3%
Dallas/Fort Worth Arlington MSA								
Civilian Labor Force	3,286,653	3,211,927	3,162,378	3,137,419	3,099,054	3,072,426	3,020,251	2,975,490
Unemployed	256,529	265,976	248,128	156,352	132,946	147,519	157,159	173,623
Percent of Unemployed	7.8%	8.3%	7.8%	5.0%	4.3%	4.8%	5.2%	5.8%
Tarrant County								
Civilian Labor Force	934,168	908,651	898,086	884,611	873,142	863,479	849,320	835,485
Unemployed	73,065	75,124	69,482	43,295	37,270	41,094	43,609	46,646
Percent of Unemployed	7.8%	8.3%	7.7%	4.9%	4.3%	4.8%	5.1%	5.6%

⁽¹⁾ The Texas Workforce Commission's methodology changed in January 2005. Average Annual information has been restated for prior year MSA and County information, but has not been restated for the Cities. As a result prior years for the City may not be accurate. Source: Texas Workforce Commission, 2012.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ").

PERSONAL INCOME AND BUYING POWER

Entity	Total Effective Buying Income	Median Household
Fort Worth	\$11,433,323,713	\$47,399
Tarrant County	\$32,202,859,214	\$52,789

Source: U.S. Census Bureau, American Community Survey, 2011.

HOUSEHOLD INCOME

	Fort Worth	Tarrant County
Less than \$15,000 to \$34,999	38.6%	33.3%
\$35,000 - \$49,999	13.6%	13.6%
\$50,000 and over	47.8%	53.1%

Source: U.S. Census Bureau, American Community Survey, 2011.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City is home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of other aviation related businesses. Dallas/Fort Worth International Airport, owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board, stands as a symbol of excellence to which the City is committed.

An integral part of this dedication is exhibited by the City of Fort Worth's Aviation Department which consists of three municipal airports. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 3,677-foot crosswind runway, 4,000-foot parallel runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- 24 hour aviation fuel services
- Major/minor maintenance
- Hangar rental space for large and small aircraft
- Located in North Fort Worth
- Award winning Fixed Based Operators

Spinks Airport

Opened in summer of 1988

- 6,000-foot runway, 4,000-foot runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- Fixed Based Operator
- Serving general and corporate aviation
- Flight training
- Site for hangars available
- Located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in winter of 1989

- 9,600-foot runway, with ILS, 8,200-foot runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- Fixed Based Operator
- 24 hour aviation fuel services
- Serving general and industrial/manufacturing cargo aviation
- Nine square miles of airport property available for development
- Near developing high-tech industrial center
- Located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS: Under the laws of the State of Texas, municipal employees cannot strike, be forced to join a union or to pay dues for union membership or collectively bargain for wages, hours or working conditions, but may form associations for the presentation of grievances. State law, however, provides for local referenda on collective bargaining for police and firefighters. Pursuant to prior elections, police officers have the right to meet and confer and firefighters have the right to collectively bargain with the City, each group through their own recognized associations, under the State's laws. Overall, employee relations are considered by the City to be good.



October 1, 2012

Honorable Mayor and Members of the City Council
City of Fort Worth, Texas

The Fiscal Year 2013 (FY2013) Adopted Budget is the product of a long, thoughtful and arduous staff process in the midst of challenging times both nationally and internationally. Yet, Fort Worth and Texas both enjoy a reasonably healthy economy. Unlike many cities around the country, the City of Fort Worth is stable financially. However, similar to many families and businesses here in our own community, the City must also make difficult choices with limited financial resources. In 2010 and 2011, the City was rocked by effects of the great recession. The recession driven budgets had significant cuts in service and staff. The FY2012 budget can be characterized as a recovery budget, a budget which strategically restored some positions and services. The FY2013 adopted budget reflects the careful efforts of staff to be responsive to the Fort Worth City Council goals and objectives, cognizant of the community's needs and desires and stay within the tight parameters of available funding while avoiding lay-offs where possible. The FY2013 adopted budget is a maintenance budget, as a result of stable revenue streams, judicious use of City savings and careful control of spending in the past year. Maintaining City services for FY2013 in a difficult economic environment is possible because of responsible past budget decisions and deliberate service modifications. Indeed there are many desirable services that could be funded, but because today's economy is not robust, choices were made to maintain the Council's priorities in public safety and transportation. It is important to note that, like the past 18 years, the budget includes no property tax rate increase.

The adopted FY2013 budget totals \$1.4 billion and consists of 20 different operating departments and four appointed officials, including the General Fund, Enterprise Funds, Internal Service Funds, Special Funds and Insurance Funds. The citywide budget includes 6,461.05 authorized positions. This is a net increase of 49.85 positions from the FY2012 budget. Of the total budget, 40% or \$583,836,315 reflects the cost of General Fund activities such as public safety, parks and community services, transportation and public works, planning and development, public libraries and general management of the City. 73.20 positions increased in the General Fund and 23.35 positions decreased from Other Funds. Significant transfers of approved positions to the General Fund include 43 Police positions formerly in the Crime Control Prevention District (CCPD) along with 10 Code Enforcement and 19 Parks and Community Services positions formerly in the Special Trust Fund. Major operational staffing changes, resulting from a reorganization, yield a net decrease of 10.5 authorized positions to the Library. Additional positions in the adopted FY2013 budget include 8.0 to meet Parks and Community Services staffing levels created by the new Chisholm Trail Community Center, expansion of the aquatics program and Z. Boaz Community Park, 3.0 to support Code Compliance's ability to address veterinary needs and consumer health functions, 1.0 project manager added in Transportation and Public Works specifically for the North Tarrant Express (NTE) highway construction project and an additional net adjustment of 0.3 decreases in other areas.

Staff began the FY2013 budget process early by presenting Council with critical forecasting and projection analysis in December 2011. The quarterly reporting process established in FY2011 was continued throughout FY2012 to keep both the City Council and the public up-to-date on the current year's financials status, capital project accomplishments and departmental performance.

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Each City Council quarterly presentation included current budget performance to-date, a gas lease program and capital program update, and an overview of the FY2013 budget timeline. The May presentation also included an updated five-year forecast and presentation of the preliminary FY2013 budget gap. As welcomed as the revenue uptick has been, in reality, the cost of providing the same City services this year have increased. The City payroll and associated benefits, the single largest expense, is up, maintenance needs are growing, such as the 127 new acres of parkland and 50 new lane miles of roadway added within the past year, and many operating costs in a city of 767,000 have risen. In addition to growing service demands and minimally increasing revenues, the required funding for employee and retiree health care, maintenance of the 10% reserve fund balance and the desire to accelerate capital projects by expanding debt capacity yielded an initial General Fund budget gap of approximately \$49.2 million for FY2013.

For the second year in a row, I established five guiding principles for the FY2013 budget which are 1) balance the budget without proposing a property tax rate increase, 2) accelerate the funding of existing infrastructure projects and start new projects sooner by shifting one cent of the property tax rate from the operation and maintenance budget to debt service, 3) continue to maintain the City Council's fund balance requirement of 10% of the General Fund, 4) reduce the on-going gap between expenses and revenues beyond FY2013 and 5) minimize employee layoffs.

In light of the anticipated budget challenges for FY2013, all departments continued to scrutinize their spending during the first half of FY2012 including delayed hiring or implementing hiring freezes where possible to meet the guiding principal of avoiding layoffs, reductions in travel and other cost saving measures or deferred purchases. Thanks to these efforts, June estimates projected over \$3 million in General Fund savings, which will increase the available fund balance and helped address the gap in FY2013. Additionally some increased revenues resulted in part from the City's own diligence through sources such as the unexpected \$2.4 million from FEMA for Hurricane Katrina reimbursement, support from the 911 District to offset cost in the call center and the recovery of expenses for public safety overtime on events such as the races at Texas Motor Speedway. These and other revenue increases have contributed in part to lessening the need for the use of fund balance in FY2012 from an original planned use of over \$24M to the estimated use of less than \$12M. Feedback from the community has been to avoid drastic cuts to existing City service. The community is telling City Government that the road to an improved local economy is maintaining a safe and attractive place to live and work. It is doable. Because the City has been frugal with its unexpected income, and created some current year savings, City staff was able to balance the adopted budget using \$40.8 million of the excess fund balance to maintain City services in FY2013 at current levels.

It is always challenging to balance resources with needs. Accordingly, the preparation for FY2013 was carefully done in this 5th consecutive fiscal year of expenditure projections outpacing revenue. Citywide expenditure and revenue opportunities, individual programs and existing service levels were all thoroughly evaluated and, in addition to the guiding principles, budget propositions for both enhancements and reductions were assessed on their alignment with meeting the core objectives of the Management Plan again for FY2013. The Management Plan, developed by City staff, was designed to help guide Fort Worth in meeting three management priorities of ensured financial health, retention of a highly skilled and diverse workforce and efficient uses of land, infrastructure and public services. To meet these three management priorities, five core objectives have been identified, which are; 1) be a well-managed organization, 2) build strong neighborhoods, 3) develop a sound economy, 4) foster a healthy environment and 5) provide a safe community. Beginning with the FY2012 budget and

continuing this year, these core objectives have become another tool for making difficult decisions about scarce but vital resources among competing needs.

Ultimately, the result of all these efforts across the organization is the adopted balanced budget for FY2013, with the closure of any anticipated budget gap, which was approved by City Council on September 18, 2012. As we look to next year, we recognize that the world economy is volatile and has a direct impact on the local economy. As national leaders have experienced, there are no easy fixes to the economy. The City will begin its preparations for the FY2014 budget now with an eye to the local, national and international economy. Staff will continue to look for operational savings from day one. The City's management staff will be vigilant by recognizing immediately if the local economy is taking a turn for the worst and it must take corrective actions at once. By being diligent in FY2013, the City will be prepared for FY2014 when, in all likelihood, the economic situation will require an "adaptation budget"—a budget in which the City adjusts from the financial roller-coaster years to living with the financial reality of the time.

Again, there is no change in the adopted property tax rate of \$.8550/\$100 of assessed valuation. The only approved change to the property tax was the reallocation of one and one-half cent from the General Fund O&M to debt service. Staff continues to review and adhere to policies set by the City Council when making budgetary and operational decisions and will continue to utilize opportunities to reevaluate additional existing directives for their applicability to the FY2014 budget.

The adopted FY2013 budget also makes strides toward the long-term focus of reducing the future gap in expenses and revenues beyond next year. Because elimination of the projected gap will take a number of years to complete, it is vitally important that we make efforts each and every year until we reach our goal. As we continue to address future gaps, there are several topics that gathered significant attention throughout the FY2013 budget development process. A few of the most significant of those issues are worth mentioning here.

Capital Project Needs

The city's capital project needs are immense. Transportation needs alone over the next seven years exceed \$99 million for new arterial street construction, \$79 million for street and bridge repair and \$33 million for traffic safety improvements. Additionally, there are new facility needs for service centers, libraries, new parks and fire stations, as well as public safety improvements and the renovation of existing Municipal Court facilities. For these reasons, the shifting of an additional half cent, beyond the one cent outlined in the guiding principles, from the General Fund operating budget to debt service was approved in the FY2013 adopted budget, despite the fact that it adds \$2 million to the General Fund budget gap. The shift of the total one and one half cent is projected to generate approximately \$6.1 million in additional revenue for debt repayment. The additional revenue will increase the City's debt capacity, and thus its ability to accelerate capital project delivery and completion.

Pension Plan Changes

There has been a great deal of discussion concerning the growth in unfunded liability for Fort Worth's pension system, which some estimated could reach over a billion dollars. The need to address the retirement funding gap is not a new issue and has been given considerable attention by both staff and elected officials in recent years. Approved changes for addressing challenges in the pension plan reduce benefits for future service not benefits already accrued. A quick summary of those changes as approved by Council are the elimination of overtime in the benefit calculation, a decrease in the multiplier to 2.5% from 3% on future service for existing employees, which was already implemented for new hires since July 2011, changing

the average salary calculation to high five years instead of high three years, an adjustment to minimum retirement age for new hires after July 2011 and providing flexibility for cost-of-living adjustments. The required 90 days notice for changes was met and a final vote by Council took place on October 23, 2012 with an October 1, 2013 effective date.

Public Safety Contract Negotiations

In November 2006 through a general election, voters authorized the municipal police officers association as the exclusive bargaining agent to make agreements between police employees and the City as provided by State law. As you are well aware, current Police Meet & Confer negotiations began in the fall of 2011 and the existing contract expired on September 30, 2012 ending year four of that four year contract. Negotiations are still in progress, therefore it is too soon to determine if any definitive financial impact will result in contract changes but negotiated stipulations involving salary and benefits, hiring procedures or even disciplinary actions could potentially affect next year and future budgets. More information will be available in future financial forecasts. Firefighter Collective Bargaining began October 1, 2012.

MAJOR FUNDING AND ORGANIZATIONAL CHANGES:

Funding Updates / Changes:

Program Improvements – To provide essential public programs and levels of service in a fiscally sound manner, \$12.7 million in program improvements for the General Fund, of which \$2 million is offset in additional revenue, and \$1.6 million in program improvements for Other Funds have been included in the adopted FY2013 budget. As mentioned previously, each of these improvements promotes one or more of the City's five core objectives from the Management Plan.

Program Reductions- To address the budget gap and ensure that essential public services have the necessary resources to meet performance goals and citizen expectations, funding decisions among competing needs is inevitable. Of the over \$15 million initially identified in potential reductions, \$8.5 million in General Fund reductions have been included in the adopted FY2013 budget. Many of the reductions are in contract services. Again, these competing needs were evaluated in every attempt to maintain acceptable citizen service standards, and avoid entirely eliminating critical programs if objectives could continue to be met at a reduced cost.

Other Post Employment Benefits (OPEB) – OPEB addresses the City's liability for retiree healthcare benefits. In FY2009, the City established a trust fund to address the growing retiree healthcare unfunded liability. As with the City's pension obligation, an actuarial valuation was completed on the retiree healthcare benefit and based on guidance from the City's Financial Advisers, Council approved a 20 year funding horizon. Accordingly, the FY2013 budget proposes OPEB cost increases of 100% or \$7 million in all funds to be transferred to the Trust for the City's contribution.

Public Safety Radio System Upgrade – The Public Safety Radio System provides the critical communication link from the 911 call operators to public safety responders. When citizens call 911, the operator uses the radio system to communicate with the correct personnel to respond. The system is also used by public safety to coordinate among personnel during emergency events such as fires and police incidents. Upgrades to the radio communication system have been identified as a significant need and the project includes replacing all receiver/transmitter equipment, all handheld and vehicle radios and the 911 Center Communication Consoles. Additionally it will provide two additional tower sites for coverage in growth areas and improve

weak coverage areas. The annual cost beginning in FY2013 is \$4.8M and will be funded through a cost sharing partnership between the General Fund and CCPD.

Chapter 380 Economic Development Agreements – Chapter 380 agreements, made in accordance with Texas Local Government Code 380, may be used as a gap financing tool and are adopted by the City Council to serve as local grants to reimburse private developers for a range of expenses that may otherwise render projects financially unfeasible. Public support of these projects yields significant positive impact to the community and neighborhood surrounding the project. During FY2012 funding was budgeted for sixteen projects at \$7.7 million. For FY2013 five additional projects are expected to come online and additional funding of \$3.5 million is included in the FY2013 budget to satisfy all the projected agreements for the coming fiscal year.

Vehicles and Specialized Equipment – To address the mission critical needs of the City in the area of vehicles and heavy equipment, funding has been maintained for fleet replacements and acquisitions in the amount of \$3.5 million for the General Fund and \$4 million for Other Funds.

Motor Vehicle Fuel Allocations – Fuel cost continue to be a challenge for the City similar to all other sectors of the economy. Based on the continued escalation of fuel prices, the Equipment Services Department recommended an increase of \$890,000 organization-wide for the purchase of motor vehicle fuel in FY2013, which has been allocated among those General Fund and other fund departments that utilize the City's fleet. Of this amount \$324,000 is applicable to the General Fund.

Outside Agencies and Service Partnership Programs– Both the Arts Council and United Way are funded by the General Fund. The United Way receives funding for social service agencies that provide the community with an extension of City services including Safe Haven, Women's Center, Resource Recovery Council, Tarrant County Recovery Campus and the Tarrant County Youth Collaboration. The adopted budget maintains the City's allocation in FY2013 at 75% of FY2012 for \$210,750. Additionally, the Arts Council receives allocations for the Community Arts Center, Artes de la Rosa (the Rose Marine Theater) and the Arts Council's Grant Program. The adopted budget maintains the City's allocation in FY2013 at 75% of FY2012 for \$799,690. Funding is also provided to various local chamber groups to assist them in providing services to business in the local community. The adopted budget maintains the City's allocation in FY2013 at 80% of FY2012 for \$253,008. The Directions Home program provides vouchers for the housing of the homeless as well as funding of social service providers who offer support services for the homeless including a mental health and substance abuse program, shelter based case management and direct client services. The adopted budget maintains the City's allocation in FY2013 at 90% of FY2012 for \$2,154,020. The Comin' Up Gang Intervention Program is a partnership with the Boys & Girls Clubs of Greater Fort Worth, designed to positively impact the lives of youth engaged in gangs by providing need-based services and athletics to reduce the level of gang violence in the City of Fort Worth. The funding provides for 100 individuals to participate per site in the program. A total of 8 sites were funded in the General Fund for FY2012 for a total of \$1,876,141. The adopted FY2013 budget eliminates on site, reducing funding by \$187,600, however participants at that site can be accommodated at other locations.

Summer 2013 Pool Openings – As part of last year's budget process, repair and operating funds for the existing Marine Park Pool, which allowed the pool to be open for the summer of 2012 only, were allocated at the request of City Council. Subsequently, the complete review of the entire Aquatics Master Plan continued throughout the 2011 and 2012 calendar years. As a result, construction of an entirely new facility, the Marine Park Enhanced Neighborhood Family

Aquatic Center, is on target to be completed and open to the public for the summer of 2013, with approximate construction cost of \$3.2 million being provided from capital project reserves and Community Development Block Grant (CDBG) funds as approved by Council. The FY2013 operating cost is approximately \$214,000. Additionally, a major financial contribution from the Radler Foundation has made it possible to complete necessary repairs to reopen the city's historic Forest Park Pool by the summer of 2013, with a City contribution of up to \$200,000 towards the repairs. The FY2013 operating cost is approximately \$289,000.

Organizational Changes:

- The Code Compliance Department transferred 10 existing positions for the Petsmart Adoption Centers from the Special Trust Fund to the General Fund to comply with the requirements of GABS 54.
- The Parks and Community Services Department transferred 19 existing positions for the Botanic Gardens and the Nature Center from the Special Trust Fund to the General Fund to comply with the requirements of GASB 54.
- The Crime Control Prevention District (CCPD) transfer to the General Fund (Phase II) included 43 positions and operating expenses for the CCPD portion of Narcotics Enforcement, the Gang Unit and Patrol Support. The functions performed by these units will remain unchanged.
- The Library will implement its Shared Management Staffing Plan retaining master degreed librarians in positions to direct service delivery and replacing the time that librarian supervisors spend at reference desks with less costly professional staff, eliminating 31 positions, replacing those with 19.5 revised positions and offsetting the reductions with vacancies. Additionally 1.0 new position was created for a net decrease of 10.5 positions.

GENERAL FUND REVENUES

Unlike many other parts of the country, the North Texas economy is slowly growing with both property tax revenue and fee income improving. Revenue growth not only enabled City staff to implement the FY2012 budget priorities, but the same growth enabled contributions to the City's savings account or fund balance. Fort Worth shows positive results on many economic fronts, while the nation is generally flat. Retail sales are growing and hotel occupancy tax collections also have steady growth.

Additionally, building permit volume has returned to a more sustainable level. Building permits for FY2012 were 10% higher than the same period in FY2011 but still low compared to the housing boom from 2006-2008. The housing recovery is real, with foreclosures hitting a 4 year low and builder confidence rising. Consumers will be more inclined to put their houses up for sale, which could further energize a market that has been hampered by a low supply of available homes.

The overall economic outlook for Fort Worth is encouraging. Revenue growth continues and will have a direct, positive impact on the City.

ADOPTED GENERAL FUND REVENUE BUDGET

FY2012 <u>Adopted</u>	FY2013 <u>Adopted</u>	Percent <u>Increase</u>	Dollar <u>Increase</u>
\$533,406,669	\$ 543,044,058	1.8%	\$9,637,389

PROPERTY TAX

The City receives a significant portion of its revenues (approximately 53%) from property taxes assessed on real and personal property. City staff works with appraisal districts from Tarrant, Wise, Parker and Denton County to prepare property tax revenue projections. By State law, each appraisal district is responsible for the valuation of all property within its jurisdiction. The certified property tax roll received from all four districts in July 2012 shows an increase in the City’s property tax base. The increases from the July 2011 certified property tax roll to the July 2012 certified property tax roll include:

- An increase of 2.4% growth in adjusted net taxable property value.
- No significant change in the prior year’s delinquent property tax collection trend;
- An increase of 8% in industrial values;
- A increase of 5.6% in commercial values;
- A decrease of 19.6% in mineral values.

While updating the five-year financial forecast and preparing the presentation for City Council, staff analyzed many factors that contribute to the amount of revenue property tax is projected to generate including anticipated population growth, historical change in values for residential and commercial properties, current and projected permitting data and the potential but uncertain impact of foreclosures, exemptions and protests. Staff also evaluated the allocation of the levy amount, and resulting availability of revenue for operations and maintenance (O&M) as compared to the amount available to repay City debt. Again, the reallocation for FY2013 of one cent from the General Fund O&M to debt service was incorporated in keeping with the City Council’s previous commitment to build capacity for capital projects. However, this year an additional half cent was also approved for reallocation, which would shift approximately \$6.1 million in revenue, but does not change the combined property tax rate from \$0.855/\$100 of assessed valuation, nor does the collection rate assumption of 98% change from FY2012.

Subsequent to the reallocation of the one and one-half cent, the General Fund portion is expected to yield approximately \$282 million in FY2013 and is based on a levy amount of \$0.6859/\$100 of assessed valuation. The debt service amount is then expected to yield almost \$70 million, which will allow the repayment of all current and adopted debt obligations, and is based on a levy amount of \$0.1691/\$100 of assessed valuation.

SALES TAX

At 20% of the General Fund revenue budget, sales tax revenue is a major revenue component. Improving economic conditions in FY2012 proved promising as monthly sales tax collections have been higher than projected and higher than prior year actual receipts throughout the year. Nationally, it appears consumers are holding off on discretionary and non-discretionary spending. Although in Texas, the Comptroller’s Office reported that statewide collections for May were 7.32% higher than the previous year. This high growth rate is attributed to unusually warm weather nationwide and increasing consumer confidence. Nationwide, retail sales are projected to grow modestly the remainder of 2012. Among large Texas cities, Fort Worth is continuing a positive trend with year-to-date received in sales tax revenue up 5.1% over last year.

September 2012 receipts show an additional amount of almost \$8.7 million in sales tax revenue has been collected over budget projections for the year. There were no significant audit adjustments in FY2012 like we experienced the previous year and the City continues to follow the 20 year incremental repayment plan agreement with the State Comptroller to refund the \$9.3 million in audit adjustments identified in FY2011.

EXPENDITURES

ADOPTED GENERAL FUND EXPENDITURE BUDGET

FY2012 <u>Adopted</u>	FY2013 <u>Adopted</u>	Percent <u>Increase</u>	Dollar <u>Increase</u>
\$557,625,181	\$583,836,315	4.7%	\$26,211,134

Expenditures continue to out-pace revenues due to a variety of expenses such as group health increases, retiree group health (OPEB) funding, CCPD transfers to the General Fund and necessary program improvements. Therefore, similar to the FY2012 budget, the General Fund will continue to rely on fund balance in the amount of \$40.8 million towards closing funding gaps. The FY2013 adopted budget also includes some additional salary and benefit changes.

Salary / Benefit Changes:

- Salary for Firefighters increased as agreed by the Collective Bargaining contract
- Continuation of the Tuition Reimbursement Program
- Vacation buyback benefit is included for general employees in FY2013
- No furloughs are planned for employees in FY2013
- Health insurance premiums increase by 8% in both City contribution and those of active employees and retirees
- Continued City subsidy of approximately 70% of health insurance costs for all employees including domestic partners

The FY2013 adopted budget includes both additional investments and reductions. I would like to highlight several of those changes for you as listed by service group.

PUBLIC SAFETY SERVICES GROUP

Code Compliance – The Code Compliance Department maintains Fort Worth's status as a clean, livable city by ensuring property complies with rules set by City Council. Code Officers routinely patrol assigned neighborhoods for code violations and investigate complaints with a mission of abating issues and educating residents. In keeping with the Management Plan core goal and objective of providing a safe community, this budget includes the addition of two positions to improve animal care at the Chuck Silcox Animal Care and Control Center and one position for public health inspections in the Consumer Health Division.

Fire Department – The Fire Department, under the direction of the Fire Chief, currently has 42 stations in six battalions, with 908 Civil Service employees and 47 civilian employees. As part of the core objective to provide a safe community, this budget includes additional funding for a fire trainee class. The 4th year costs to implement the collective bargaining contract and contractually obligated salary increases are also included.

Municipal Court – The Municipal Court is a court of record with five courtrooms located in the historic AD Marshall Public Safety & Courts Building, two courtrooms and full payment services located at the Southwest Municipal Court, a twenty-four hour/seven day a week arraignment jail,

Truancy Court and a six day a week satellite payment location. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City Ordinances and the Texas Penal Code, as well as civil parking cases within the city. Two positions associated with the Fort Worth ISD Truancy Court have been eliminated as a result of lost funding from the school district.

Police Department – The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. In keeping with the Management Plan goals and objectives of providing a safe community and building strong neighborhoods, for FY2013 the Police Department has added three civilian positions. Two of the positions provide assistance to victims of family violence. These positions represent the continuation of a longstanding grant-funded program that has expired. The third position will provide improved oversight of the Awarded Assets Funds. Phase II of the CCPD to General Fund transfer also continues with the adoption of the FY2013 budget which transferred 43 authorized positions and associated expenses. Increases in the multi-year jail services contract are also absorbed in the adopted budget.

INFRASTRUCTURE SERVICES GROUP

Two of the four Infrastructure Services departments, Water and Aviation, are addressed in the Enterprise Funds section along with Stormwater and Municipal Parking. Likewise, Capital Projects Service, Environmental Protection, Lake Worth and Red Light Enforcement Funds are addressed in the Other Funds section.

Planning and Development – The Planning and Development Department seeks to make Fort Worth the most livable city in Texas by promoting orderly growth and development, safe construction and neighborhood vitality. The department will complete implementation of the new city-wide permitting system in FY2013 and implement additional technology that allows electronic plan review. In keeping with the Management Plan core goal and objective of being a well-managed organization, the Electronic Plan Review software is included in the FY2013 adopted budget.

Transportation and Public Works – The Transportation and Public Works Department (TPW) manages the City's traffic and pedestrian orientated mobility. In support of the Management Plan core goal and objective to build strong neighborhoods is the addition of a professional engineer as the City's project manager for the North Tarrant Express (NTE) to be funded by the NTE project at no cost to the General Fund. The most significant changes for TPW include program reductions for alleyway maintenance, in-house street maintenance and janitorial service at the municipal complex. Outside contracts for as-needed traffic engineering services have been eliminated as well as one graduate engineer position in the signal operations program.

COMMUNITY DEVELOPMENT SERVICES GROUP

Housing & Economic Development – The Housing and Economic Development Department (HED) seeks to assist residential and commercial development through tax incentives, loan programs, property redevelopment and other homebuyer and small business assistance programs. In FY2013, HED consolidated the Real Property Division into the Community Development Division to improve efficiencies both financially and organizationally.

Library – The library system is made up of the Central Library, 13 branches, and two satellite facilities. The Department is divided into two divisions, the Public Services Division and the

Operations Division. The Library will implement its Shared Management Staffing Plan retaining master degreed librarians in positions to direct service delivery and replacing the time that librarian supervisors spend at reference desks with less costly professional staff eliminating, 31 positions replacing those with 19.5 positions and offsetting the reductions with vacancies. Library will also add an Integrated Library System Database position that will be offset with special shared revenue from surrounding communities.

Parks and Community Services– The Parks and Community Services operations include the maintenance of parks and public spaces citywide encompassing over 12,000 acres as well as the provision of recreational and cultural activities, community assistance and educational programming that makes Fort Worth a great place to live, work and play. The most significant change in the Department’s adopted budget is an increase for contractual fees to the Fort Worth Zoological Association for the management of the Fort Worth Zoo, the addition of the North Z. Boaz Community Park (formerly Z Boaz Golf Course), the seasonal operation of Marine Park Enhanced Neighborhood Family Aquatic Center and the repair and seasonal operation of the historic Forest Park Pool.

MANAGEMENT SERVICES GROUP

Financial Management Services – The Financial Management Services Department is responsible for providing timely and accurate financial, operational and management information through a variety of functions. The Department is scheduled to implement Enterprise Resource Planning (ERP) Phase II (Core Financials) in October 2014. Subsequent phases will be complete in spring 2015 (Budget) and fall 2015 (Capital Projects and Procurement), respectively.

Human Resources – The Human Resources Department administers the City’s compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers’ Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. The Human Resources staff will continue to look for ways to reduce health care costs, improve employee health and wellness, and provide cost effective health care.

Non-Departmental – Non-Departmental is a General Fund department that records all expenditure items not exclusively within the programmatic responsibilities of a General Fund department. The reduction in the City’s contribution to the Arts Council and United Way by 25% and the elimination of one-time funding to the Ambulance Authority result in the most significant reduction in the Non-Departmental adopted budget. Non-discretionary cost, including retiree group health contributions, Other Post Employment Benefits (OPEB) for all General Fund employees and the Upgraded Public Safety Radio System, resulted in budget increases.

APPOINTED OFFICIALS

City Attorney’s Office – Formerly called the Department of Law, under the direction of the City Attorney, staff are responsible for the administration of all City legal affairs; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager and City departments. The adopted budget reflects a decrease, with the primary being an increase in budgeted salary savings by maintaining three authorized positions vacant in FY2013.

City Auditor's Office – Under the direction of the City Auditor, staff are responsible for ensuring the City of Fort Worth's operations are effective, efficient and have adequate internal controls to ensure accountability, transparency, and accuracy, through independent assessments of operations and business practices. The Department conducts financial audits that focus on verification of financial transactions and balances; operational audits which involve reviewing the performance of a program or service; grant audits which focus on compliance with the financial, contractual, and operational terms of grant agreements; construction project audits, which include reviews of construction project cost and information system audits which involve verifying that computer systems are accurate and efficient. The primary changes in the FY2013 budget include increases in consultant and professional services related to independent audit services for the 2012 CAFR and FY2013 Peer Review. In keeping with the Management Plan goal and core objective of being a well-managed organization, the adopted budget also includes the addition of one authorized professional auditor position.

City Manager's Office – The City Manager's Office is composed of six divisions: Administration, Mayor and Council, Budget and Research, Human Relations, Governmental Relations and the Office of Media and Public Affairs. The primary changes in the FY2013 budget include increases for consultants and professional services relating to the FY2013 Collective Bargaining contracts. In keeping with the Management Plan goal and core objective of being a well-managed organization, the adopted budget also reflects an increase for the 2013 State Legislative Session, which will convene in January of 2013; the addition of funds for the continued implementation of the grant tracking software system and the addition of two authorized positions to provide both professional and administrative services to the City.

City Secretary's Office – The City Secretary's Office serves as a coordinator for the City Council meetings and maintains records of all official City Council minutes. The Department also coordinates the City Council's boards and commissions' appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The primary change in the FY2013 budget includes a decrease in other contractual expenses due mainly to one-time costs associated with the implementation of the Enterprise Information Management System (EIMS).

ENTERPRISE FUNDS

The budgets for all enterprise funds include an 8% increase for group health insurance, administrative services charges reimbursed to the General Fund and allocations for Other Post Employment Benefits (OPEB) transfers to the Trust Fund based on the City Council approved 20 year funding horizon. I would like to highlight several additional changes, specific to the various funds, for you as well.

Municipal Airports Fund – The FY2013 adopted budget for the Aviation Department includes the operations of the City's airports; Alliance, Meacham and Spinks. The adopted budget recognizes that revenues are generally stable from the airports, slight cost increases in the Alliance Air Services contract, contractual services for control tower management and terminal lease payments at Spinks Airport and facility repairs for the control tower at Alliance Airport. The most significant change to the Municipal Airports fund is the elimination of the ERP payment for FY2013 as the Fund made a single lump-sum payment in FY2012 using gas lease revenues.

Municipal Golf Fund – The FY2013 Municipal Golf Fund includes the operation of four municipal courses. The adopted budget includes a reduction in costs associated with the closing of the Z. Boaz Golf Course. With the closure of Z. Boaz, 40% of play is projected to shift

to the Pecan Valley and Rockwood courses. A new short course is opening at Rockwood that will draw new players to the game. Golf has also invested in a new Client Tracking system in hopes to improve customer service and increase returning players.

Municipal Parking Fund – The FY2013 Municipal Parking Fund maintains five parking garages, twenty surface lots and 2,500 metered spaces. The Parking Fund made significant budget changes, which transform the entire structure of the Fund for FY2013. Transfers to the General Fund of parking garage, parking fines and parking meter revenue will be eliminated, and parking enforcement fine receipts will now be deposited directly into the General Fund. In support of the Management Plan core objective to provide a safe community is the conversion of six overage positions including five Traffic Control Technicians and one Traffic Control Supervisor for Parking Ordinance enforcement and to serve as on-the-street ambassadors in the downtown area. Additional revenue generated from parking enforcement, beyond the \$1.9 million commitment to the General Fund, will be retained by the Parking Fund to cover the program cost. The adopted budget increases for debt service principal and interest payments as the Fund assumes full responsibility for debt payments on the Western Heritage and Houston Street Municipal Parking Garages and the Series 2010A certificates of obligation with no subsidy from the General Debt Fund. The Parking Fund also anticipated an increase in revenues with the implementation of initiatives that were approved by the City Council in late September, but were not included in the FY2013 adopted budget due to timing, including variable rate parking at the Will Rodgers Memorial Complex.

Solid Waste Fund – As part of the Code Compliance Department, the Solid Waste Division is responsible for providing residential solid waste collection and disposal, drop-off stations, contract compliance, illegal dump cleanup, dead animal removal and customer service through the City Call Center. In keeping with the Management Plan core goal and objective of providing for a safe community, the budget increases by one position in the City Call Center to improve customer service throughout the city.

Stormwater Utility Fund – The Stormwater Utility was authorized by the City Council in FY2006 and the first full year of operation was FY2007. As of this budget year, staff has identified over \$1.0 billion in stormwater projects necessary to address life safety issues, mitigate flooding and erosion, and replace undersized and deteriorated stormwater infrastructure. Over \$330 million of this backlog involves areas of the city, where chronic flooding has occurred, that present a threat to life and property. The revenue budget is generated almost entirely from the Stormwater Fee charged to approximately 215,000 residential and commercial customers at an Equivalent Residential Unit (ERU) rate. For FY2013, the City's per ERU rate remains unchanged at \$5.40. The Stormwater Capital Projects Program is supported by revenue bond sales every two years, and three sales have occurred to date. The 2007 sale provided \$25 million, the 2009 sale provided \$45 million and the 2011 sale provided \$80 million for stormwater capital projects through FY2013. The adopted budget increases for transfers to the Stormwater Capital Fund and new contractual initiatives such as the flood warning study, billing audit, and condition assessment program. The adopted budget decreases for cost associated with the completion of the initial Work Order Asset Management System contract and decreased need for vehicle replacements. In support of the Management Plan core goals and objectives to build strong neighborhoods, foster a healthy environment and provide a safe community is the addition of nine positions providing professional engineering, program analysis and administrative support to the vital functions of the Stormwater Utility.

Water and Sewer Fund – The Water and Sewer Fund provides water and wastewater services to residential, commercial industrial and wholesale customers. The annual revenue budget is based on the anticipated amount of services the various customers will require for the year. The

FY2013 Water and Sewer Fund adopted budget includes several operational cost increases, the largest of which are raw water purchases from the Tarrant Regional Water District. Payment in Lieu of Taxes and Street Rental Fees, which are based on projected gross revenue collections, are also anticipated to increase. To cover anticipated costs, retail rates will increase by 2.6% for the Sewer System and no change for the Water System. Additionally, the wholesale rate will decrease by 5.35% for Water and increase by 27.12% for Wastewater.

OTHER FUNDS

Capital Projects Service Fund – The Capital Projects Service Fund provides internal services to General Fund departments and other funds for their capital projects needs based on a fee structure. The annual revenue and expenditure budgets are based on the anticipated amount of services the various departments/funds will require for the year. The FY2013 adopted budget includes a decrease of three positions, two of which are transferred to the Water and Sewer Fund and one transferred to the Stormwater Fund, an increase in anticipated salary savings from vacancies and turnover throughout the year, as well as increased terminal leave costs for retirements. Other contractual expense increases for long-range capital planning are also included in the FY2013 proposal, while vehicle replacement and specialized equipment needs, administrative service charges and overtime costs decrease.

Culture and Tourism Fund – The Culture and Tourism fund was established primarily to manage the revenue from the city's Hotel and Motel Tax. Revenue received is used for the Will Rogers Memorial Center (WRMC) and the Fort Worth Convention Center (FWCC) by the Public Events Department. The FY2013 adopted budget includes a reserve for long-term maintenance and repair to Will Rogers Memorial Center and the Fort Worth Convention Center. Also included are six additional authorized positions for the new Equestrian and Multi-Purpose facility. Debt service for bond interest payments also increased in FY2013.

Environmental Protection Fund – As part of the Public Works Department, the Environmental Protection Fund is responsible for providing stormwater permit compliance (inspections, monitoring, enforcement and education), internal City compliance with state and federal environmental regulations and the household hazardous waste program. The most significant change to this Fund is the initiation of transfers to the Water Department for billing and collection services provided. This Fund also proposes to acquire an additional 20% of the existing Environmental Manager position's services, increasing the split to 70/30 with the General Fund.

Equipment Services Fund – The Equipment Services Fund is the City's fleet management fund. The Equipment Services Department manages all fuel provided by the City as well as the maintenance, oil and lube services, repair and replacement of heavy duty and light duty vehicles. The only significant changes for the Fund in the FY2013 adopted budget are cost increases related to rising fuel prices. NAPA won a competitive contract for providing the City with vehicle repair parts and a decrease in unit prices will be offset by the accompanying administrative costs. Also, in FY2013, an on-site oil analysis sampling unit will be purchased to provide more efficiency with heavy duty equipment oil changes with a decrease in equipment maintenance charges covering the cost of the unit.

Information Systems Fund – The Information Technology (IT) Solutions Department provides internal services to General Fund departments and other funds for their IT services based on a fee structure through the Information Systems Fund. The annual revenue budget is based on the anticipated amount of services the various departments/funds will require for the year. Interdepartmental charges are primarily based on numbers for radio, telephone, and computing

services. The FY2013 adopted budget includes a significant decrease from the FY2012 adopted budget. The primary changes to the budget includes a decrease in other contractual costs due to Enterprise Resource Planning (ERP) Phase I one-time expenses related to software, maintenance and upgrades. In keeping with the Management Plan core goal and objective of being a well-managed organization, the adopted budget also reflects seven additional authorized positions to focus on the implementation of the ERP Phase II project.

Group Health Insurance Fund – The Group Health Insurance Fund is a special fund that provides services to General Fund departments and other funds for their employee health benefit coverage based on a fee structure. The annual revenue budget is based on the anticipated amount of services the various departments/funds will require for the year. For FY2013, increases are required to cover the rising cost of health care. This increase, as previously mentioned, applies to the City’s contribution, current employees and retirees at a rate of 8%, and will impact the paycheck of a current employee on the Basic Plan by an approximate \$58.68 in additional cost annually for employee only coverage, and \$299.08 annually for employee and family coverage. Healthcare costs are expected to continue to increase approximately 8% again in FY2014.

Lake Worth – The Lake Worth Trust Fund is managed by the Water Department, and used to fund maintenance, various projects and the Municipal Court Lake Patrol operations at and around Lake Worth. The main source of revenue for the Lake Worth Trust Fund is lease income from the properties surrounding the lake, which continues to diminish as properties are sold to individual property owners. Lake Worth patrol will continue to be staffed at three approved positions for FY2013.

Red Light Enforcement Fund – The Red Light Enforcement Fund was formally established in FY2011 as a special fund. The program was previously in the General Fund and remains part of the Transportation & Public Works Department. Automated red light enforcement is an effective tactic for reducing red light running violations, which decreases accidents and improves community safety. Revenues, derived from the issuance of citations to red light violators through automated camera enforcement at 55 City of Fort Worth roadway intersections, cover the program’s cost. Half of the annual revenue after expenses is then sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs. The Red Light Enforcement Fund’s adopted budget decreases by two positions, which were created in FY2012 but never filled, and for contractual expenses in the Traffic Safety program as many initiatives currently underway will still be in-progress, limiting the number of new projects that can be initiated in FY2013. An increase in funding for materials to repair traffic signals is also included in the adopted budget and staff plans to install an additional 5 cameras during the FY2013.

I am confident that the combination of critically analyzing revenue projections, adhering to the guiding principles and applying finite resources towards meeting the Management Plan core objectives has allowed us to successfully support the City Council’s strategic goals while minimizing the impacts to both citizens and employees. I am pleased to present the FY2013 City of Fort Worth Adopted Budget and appreciate your diligence throughout the budget process along with the hard work of our dedicated staff.

Respectfully submitted,

Tom Higgins
City Manager



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Financial Management Policy Statements

March 20, 2012

**Financial Management
Policy Statements**

Revised: November 21, 1995 (M&C G-11307)
February 11, 1997 (M&C G-11750)
September 16, 1997 (M&C G-11997)
September 15, 1998 (M&C G-12319)
September 28, 1999 (M&C G-12682)
February 22, 2000 (M&C G-12821)
May 16, 2000 (M&C G-12916)
August 15, 2000 (M&C G-12988)
August 21, 2001 (M&C G-13349)
September 17, 2002 (M&C G-13741)
April 15, 2003 (M&C G-13944)
August 26, 2003 (M&C G-14068)
September 21, 2004 (M&C G14500)
September 13, 2005 (M&C G-14918)
September 19, 2006 (M&C G-15401)
September 25, 2007 (M&C G-15883)
October 9, 2007 (M&C G-15919)
January 8, 2008 (M&C G16013)
October 7, 2008 (M&C G-16309)
July 21, 2009 (M&C G-16632)
November 3, 2009 (M&C G-16747)
March 9, 2010 (M&C G-16866)
December 14 2010 (M&C G-17156)
September 27, 2011 (M&C G-17398)
December 13, 2011 (M&C G-17470)
March 20, 2012 (M&C G-17551)

To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are properly managed to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

- I. *Revenues*: Design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.
 - II. *Expenditures*: Ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resource.
 - III. *Fund Balance/Retained Earnings*: Maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
 - IV. *Capital Expenditures and Improvements*: Review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.
 - V. *Debt*: Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
 - VI. *Interfund Loans*: Establish guidelines for loans between funds.
 - VII. *Investments*: Invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield
 - VIII. *Intergovernmental Relations*: Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
 - IX. *Grants*: Seek, apply for and effectively administer federal, state, and foundation grants-in-aid, which address the City's current priorities and policy objectives.
 - X. *Economic Development*: Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.
 - XI. *Fiscal Monitoring*: Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
 - XII. *Financial Consultants*: Seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.
 - XIII. *Accounting, Auditing and Financial Reporting*: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.
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- XIV. *Retirement System:* Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.
 - XV. *Internal Controls:* Establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.
 - XVI. *E-Commerce:* To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.
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I.

REVENUES

To design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends

in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City

H. *Write-Off of Uncollectible Accounts*

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

I. *Revenues from Gas Leases and Pipeline Agreements* (M&C G-14767, April 26, 2005; M&C G-15715, May 8, 2007; M&C G-16013, January 8, 2008; July 21, 2009 M&C G-16632)

1. Trust

- a. The City shall establish a Trust Fund that will be structured and governed in such a manner to achieve maximum investment flexibility, maximum investment protection, and professional investment management. The trust will be managed to ensure the long-term preservation and growth of the trust principal.
 - b. The Trust will be managed by a corporate trustee appointed by the City Council in accordance with the City Charter and the State Local Government Code. The City's Chief Financial Officer (CFO) will be empowered to make fund management decisions and recommendations that are consistent with an adopted investment policy of the City Council. The CFO shall serve as the financial guardian of the Trust ensuring fiscal stability, overseeing the Trustee that is appointed by the City Council, monitoring fund performance and recommending to the City Council the amount of funds available for disbursement annually, in accordance with *Section f*. The CFO shall be excluded from making specific expenditure decisions, which will be made by the City Council upon recommendation by the City Manager.
 - c. The Trust instrument may be substantively amended upon the approval of a super majority vote of the City Council. Prior to such vote, the City Council shall hold three public hearings. Any vote to substantively amend the Trust instrument shall occur six or more months after the initial public hearing.
 - d. To the extent not in conflict with any other common law or any other statutes applicable to the Trust Fund, the trustee shall retain all powers granted to trustees by the Texas Trust Code, and particularly is to have the power to invest and reinvest the trust estate in accordance with the goals and stipulations of the governing trust instrument.
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- e. The determined percentage of bonus and royalty revenue from various sources are to be held in a consolidated account which will be divided into different sub-accounts and such other sub accounts that may be approved by the City Council including, but not be limited to, the Aviation Endowment Gas Lease Fund, the Park System Endowment Gas Lease Fund, the Nature Center Endowment Gas Lease Fund, and the Water and Sewer Endowment Gas Lease Fund.
- f. The goal of the Trust Fund is to produce income from investments and be a long-term source of revenue for the benefit of both present and future citizens of Fort Worth. The trustee, in close cooperation with the CFO, will recommend to the City Council distribution procedures for the different funds of the trust consistent with the goal to preserve, as well as increase, the principal of the trust. The amount of income available to be distributed each year from a particular fund of the trust shall be determined by the trustee and the CFO by July 1 of each year and shall be based on a spending rule which allows for reasonable growth of the principal. In the event that investment regulations prohibit the intended growth and expansion of the trust, a provision for dissolution of the trust will be incorporated into the initial trust instrument. Dissolution of the Trust will first require a determination and recommendation of the Corporate Trustee and the CFO .

2. Amendment of the Public Funds Investment Act

During the 81st Legislative Session, the Public Funds Investment Act (State of Texas Local Government Code Chapter 2256) was successfully pursued in order to maximize investment flexibility. Amendments to the Act were consistent with the Uniform Prudent Management of Institutional Funds Act (State of Texas Property Code Chapter 163.005).

3. Ad Valorem Tax Revenue Management

The ad valorem receipts on mineral valuations will be allocated to the general fund.

4. Bonus and Royalty Revenue Management

a. Water and Sewer Fund

Bonus, royalty and other natural gas related fee revenue derived from Water and Sewer assets, including pipeline easements and license agreements, will be allocated in the following manner, subject to compliance with the Master Ordinance No.10968 and, upon appropriate action by the City Council declaring a surplus in the Water and Sewer Fund on an annual basis in accordance with state law.

Funds from Water and Sewer property and park land located in and around Lake Worth (except the Nature Center and Refuge) shall be designated for qualified expenditures in the development and execution of the 2007 Lake Worth Capital Improvement Implementation Plan, until such time as the plan projects are completed.

All other revenue derived from Water and Sewer assets will be allocated as follows unless a surplus is declared for the purpose of funding other City projects:

- i. Fifty percent to Water and Sewer Gas Lease Capital Projects Fund.
- ii. Twenty-five percent of the revenues will be allocated to the Water and Sewer Endowment Gas Lease Fund; and
- iii. Twenty-five percent of the revenues will be allocated to the Utility Street Reconstruction Capital Improvement Projects Fund.

b. Parks Bonuses

Bonus revenues from gas leases associated with park land will be recorded in the Park Gas Lease Project Fund and will be designated for use for capital improvements at the park where the gas leases are located.

c. Federal/State Restricted Park Royalties and Fees

Royalties and other fees received from gas leases or license agreements associated with park land that has federal and/or state restrictions for proceeds to be spent within the park system, except for the Nature Center, shall be allocated as follows:

- i. Fifty percent to the Park Gas Lease Project Fund; and
- ii. Fifty percent to the Park System Endowment Gas Lease Fund.

d. Fort Worth Nature Center and Refuge

Bonus revenues from gas leases associated with the Nature Center will be allocated first to establish the Nature Center Endowment Gas Lease Fund with \$10 million. Any remaining bonus funds will be allocated 50 percent to Nature Center Capital Improvement Program to implement the Nature Center Master Plan and 50 percent to the Citywide Park Capital Improvement Projects Fund. All royalties received from gas leases associated with the Nature Center will be allocated as follows:

- i. Twenty-five percent to the Nature Center Capital Improvement Program;
- ii. Twenty-five percent to the Park Gas Lease Project Fund; and
- iii. Fifty percent to the Park-System Endowment Gas Lease Fund

Once a total of \$62 million, as adjusted with the Consumer Price Index to reflect the actual implementation schedule, in bonus, royalty and fee revenue, has been allocated to the Nature Center Endowment Gas Lease Fund and the Nature Center Capital Improvement Program, 50 percent of the subsequent revenues will be allocated to the Park Gas Lease Project Fund and 50 percent to the Park System Endowment Gas Lease Fund.

e. Municipal Golf Fund

Bonus, royalty and other natural gas related fee revenue derived from designated golf course property, including pipeline easements and license agreements, will be allocated in the following manner:

- i. Fifty percent to retire existing debt in the Golf Debt Service Fund and upon retirement of all debt, the revenue will be applied to the reserve fund balance until such time that the required fund policy reserve of 10 percent in excess of the annual operating budget is achieved; and
- ii. Fifty percent to the Golf Gas Lease Capital Project Fund to cash fund golf capital projects.

f. Municipal Airports Fund

Bonus, royalty and other natural gas related fee revenue derived from airport property, including pipeline easements and license agreements, will be recorded in the Municipal Airports Fund and will be allocated in the following manner:

- i. Fifty percent to the Airports Gas Lease Project Fund for aviation capital improvement projects; and
- ii. Fifty percent to the Aviation Endowment Gas Lease Fund.

g. Pipelines in Public Rights of Way

Revenue derived from pipeline easements and license agreements in the public rights of way will be deposited to the General Fund to offset the staff costs associated with reviewing and managing the pipeline locations in relation to other utilities.

h. Local Development Corporations or Housing Finance Corporation Properties

All gas-related revenues derived from property held by Local Development Corporations or the Housing Finance Corporation shall be deposited to separate accounts to support lawful activities of such corporations per the policies and oversight of their respective governing boards.

i. All Other Revenue

Except as noted in prior sections, all other revenue from bonuses, royalties and fees from gas leases, pipelines or related activities located on all other City property will be allocated as follows:

- i. Fifty percent of the revenue will be allocated to the Capital Projects Reserve Fund; and
 - ii. Fifty percent of the revenue will be allocated to the General Endowment Gas Lease Fund
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For all revenues received under \$100, 100 percent will be allocated to the respective Gas Lease Capital Projects Fund.

5. Expenditure Criteria

Expenditures for gas lease revenues derived from lease bonus and royalties, ad valorem tax revenues, and distributions from the permanent funds shall be appropriated for one time program initiatives and capital projects which meet one or more of the program and project criteria listed below:

- a. To expend on capital projects with a minimum 10-year useful life;
- b. To provide matching grant funds to leverage funds for capital projects;
- c. To expend on technology with a minimum 5-year useful life;
- d. To contribute toward an equipment/fleet revolving replacement fund;
- e. To expend on capital equipment with a minimum 10-year useful life;
- f. To fund one-time community-wide economic and neighborhood development initiatives and projects;
- g. To fund labor and materials associated with production, distribution and establishment activities for trees on public property (including schools and Counties.);
- h. To periodically transfer unrestricted gas lease revenues to the General Fund to offset budgeted administrative costs in Planning and Development, Law, and the Financial Management Services Department for the leasing program. The allocation of the cost among gas revenue funds will be proportional to revenue collected in all funds, including the permanent funds, during that reporting period;
- i. To periodically transfer Parks gas lease and pipeline revenues to the General Fund to offset program costs associated with leases, conversions, pipelines, etc.; and
- j. To replenish the fund balance, if necessary, in any designated City fund, to meet the minimum requirements established for that fund.

A sunset review of this Revenue from Gas Leases and Pipeline Agreements policy shall be conducted in June 2014 or five years after any future policy amendments, whichever comes later.

J. *DFW Airport Car Rental Revenue Sharing*

All revenues derived from the DFW Airport car rental revenue sharing shall be dedicated to facility improvements of the Fort Worth Convention Center and the Will Rogers Memorial Center.

K. *Water and Sewer Payment-In-Lieu-of-Taxes (PILOT)*

The Water and Sewer Operating Fund shall make a Payment-In-Lieu-of-Taxes (PILOT) to the General Fund to offset the ad valorem taxes lost due to the non-profit status of the Water and Sewer System. The PILOT shall be calculated by applying the effective property tax rate to the net book value of the applicable assets. Assets subject to PILOT shall be limited to the assets classified as Plant and Property allocated to the retail portion of the Water and Sewer Systems.

An example of the PILOT calculation:

$(\text{Plant Assets} - \text{Accumulated Depreciation} + \text{Work in Progress}) * \text{Current Tax Rate}$

The Plant Assets are defined as the retail portion of audited plant and property assets of the utility as represented in the Fixed Assets Inventory and the Retail Cost of Service Rate Models. The Accumulated Depreciation is defined as the audited accumulated depreciation directly applied to the Plant Assets. The Work in Progress is defined as all audited Capital Project Expenditures not included in the Fixed Assets Inventory. The values used to complete the most recently available Comprehensive Annual Financial Report shall be used to determine the value of Plant Assets, Accumulated Depreciation and Work in Progress. The PILOT will be treated as a transfer to the General Fund from the Water and Sewer Fund, provided that the Water and Sewer Operating Fund balance shall remain in excess of the reserve requirements for Operating and Debt Service Funds. The transfer shall not exceed the PILOT calculation described above in any given year.

For the purposes of revenue recovery, the amount of the PILOT will be included in annual retail cost of service studies performed by the Water Department and included in the annual operating budget. The PILOT shall be treated as an operating expense of the Water and Sewer System. One twelfth of the budgeted PILOT transfer amount shall be transferred to the General Fund monthly.

L. *Use of One-time Revenues*

The City shall discourage the use of one-time revenues for ongoing expenditures.

M. *Use of Unpredictable Revenues*

The City shall exercise caution with the use of unpredictable revenues for ongoing expenditures.

II.

EXPENDITURES

To ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The Fund Balance/Retained Earnings Policy Statements shall guide the use of fund balance.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall strive to maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall strive to undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. As appropriate, the privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and “best value” purchasing.

F. *Fund Balance Spending Priorities (M&C G-17398, September 27, 2011)*

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Where an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the City will consider restricted funds to be spent before unrestricted funds. Further, if there is an expenditure incurred for purposes for which committed, assigned, or unassigned fund balance classifications could be used, the City will consider committed funds to be spent before assigned funds, and will consider assigned funds to be spent before unassigned funds.

The City Manager, or designee, may designate or commit assigned fund balances without further City Council approval. This authority only gives the ability to designate future "intended" uses of fund balance that is in excess of nonspendable, restricted, and committed amounts, and the minimum required net position (fund balance). It does not vest additional spending authority in the City Manager. Subsequent appropriations of fund balance would continue to require City Council approval.

III.

FUND BALANCE/RETAINED EARNINGS

To maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

A. *General Fund Unreserved Fund Balance*

The City shall strive to maintain the General Fund unreserved fund balance at 10 percent of the current year's budget appropriation for operations and maintenance. After completion of the annual audit, if the unreserved fund balance exceeds 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund (The use of the Capital Projects Reserve Fund shall be guided by the Capital Expenditures and Improvements Policy Statements.)

B. *Retained Earnings of Enterprise Operating Funds*

In enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at 20 percent of the current year's budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures.

C. *Use of Fund Balance/Retained Earnings*

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize said balance.

D. *Retained Earnings of Internal Service Funds*

The City shall not regularly maintain positive retained earnings in excess of 20 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 20 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

E. *Culture and Tourism Fund Undesignated Fund Balance*

The City shall strive to maintain the Culture and Tourism Fund undesignated fund balance at 20 percent of the current year's budget appropriation, which is defined as the total budget less the annual transfer to the debt service funds, to pay for operations and maintenance costs during that fiscal year. If the undesignated balance exceeds 20 percent, the excess shall be designated exclusively for improvements and maintenance to the Public Events Department Venues and related Public Events Department responsibilities in either the current or any future fiscal year.

F. *Municipal Parking Fund Undesignated Fund Balance*

The City shall strive to maintain the Municipal Parking Fund undesignated fund balance at 20 percent of the current year's budget appropriation, which is defined as the total budget less the annual transfer to the debt service fund, to pay for operations and maintenance costs during that fiscal year. After completion of the annual audit, if the undesignated fund balance exceeds 20 percent, the excess may be transferred to the General Fund.

G. *Debt Service Funds*

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the requirements dictated by its bond ordinances.

H. *Benefit and Insurance Funds*

So as to be in compliance with Governmental Accounting Standards Board (GASB) Statement 54, the Risk Management Fund, Workers Compensation Fund, Group Health and Life Insurance Fund, and Unemployment Compensation Insurance Fund are hereby committed for risk financing purposes (M&C G-17398, September 27, 2011).

The City shall seek to maintain reserves in its benefit and insurance funds at the following levels:

1. Risk Management Fund – 25 percent of projected annual operating expenditures.
2. Worker's Compensation Fund – 25 percent of projected annual operating expenditures.
3. Group Health and Life Insurance Fund – 20 percent of projected annual operating expenditures.
4. Unemployment Compensation Fund – 25 percent of projected annual operating expenditures.

I. *Fund Balance Components (M&C G-17398, September 27, 2011)*

1. Nonspendable fund balance
 - Portion of net resources that cannot be spent because of their form
 - Portion of net resources that cannot be spent because they must be legally or contractually maintained intact.
 2. Restricted fund balance
 - Limitations imposed by creditors, grantors, contributors, or laws and regulations of other governments
 - Limitations imposed by law through constitutional provision or enabling legislation
 3. Committed fund balance
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- Internal limitations imposed at the highest level of decision making that requires formal action at the same level to remove. For the City, the City Council is the highest level of decision making.
4. Assigned fund balance
- Intended use is established by the City Council
 - Intended use is established by an official designated for that purpose. For the City, the City Manager, or designee, is the designated official.
5. Unassigned fund balance
- Total residual fund balance in the general fund in excess of nonspendable, restricted, committed and assigned fund balance
 - Excess of nonspendable, restricted and committed fund balance over total fund balance.
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IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.

A. *Capital Improvements Planning*

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through the issuance of debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real property assets, proceeds from an occasional sale of surplus real property as approved by Council, bonuses and royalties received from gas leases (as described in "Revenues" Policy Statements, Section I., Revenues from Gas Lease and Pipeline Revenue Agreements), and transfers from the General Fund unreserved fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of citizens and employees, protecting the existing assets of the City, ensuring public access to City facilities and information, and promoting community-wide economic development.

E. *Demolition Fund*

Generally, proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings and for the maintenance of tax foreclosed properties the City maintains as trustee. Exceptions to this general policy shall be approved by the Council prior to the use of these proceeds for other purposes.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

G. *Surplus Bond Funds (M&C G-14441, July 27, 2004)*

A "Restricted Residual Account" shall be established to record and manage surplus project funds. Surplus project funds may become available after the completion of a specific, voter-approved bond project or may result when a bond project is eliminated or modified.

Funds in the Restricted Residual Account may be used for projects consistent with the voted purpose of the bonds to:

- Finance cost overruns on bond projects within the same bond proposition;
 - Fund emergency projects (as defined in AR C-9);
 - Reduce outstanding debt at the end of the bond program; and
 - Fund newly identified projects within the voted purposes of an approved bond proposition only after all voter-approved projects /categories within the same proposition are substantially complete. A project would be considered substantially complete when design has been fully completed, construction is substantially underway, and staff has prepared cost projections that include ample contingencies to complete the project in the event unforeseen costs should arise.
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V.

DEBT

To establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets and equipment that cannot be prudently acquired from either current revenues or fund balance/retained earnings and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the City's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be considered before general obligation bonds. To the extent permitted by State law, commercial paper may be utilized and/or issued in the City's tax-supported and revenue-supported bond programs in order to: (1) provide appropriation authority for executing contracts on bond-funded projects; (2) provide interim construction financing; and (3) take advantage of lower interest rates in the short-term variable rate market; all of which provide the City with flexibility in timing its entry into the long-term fixed rate market.

C. *Affordability Targets*

1. General Obligation Bonds

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt (General Obligation bonds, tax notes, and Certificates of Obligation) beyond what it retires each year. This process shall take into consideration any potential impact to the City's credit ratings, the growth in the City's taxable assessed value, and the targeted debt service tax rate. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards.

2. Revenue Bonds

Revenue bonds are secured solely by the revenues of an enterprise fund. As a result, the credit markets look at the type of enterprise securing the payment of debt service on the bonds to determine the level of security necessary for the purchase of the bonds. Whether revenue bonds can be secured with gross revenues of the enterprise or net

revenues (i.e., those revenues remaining after paying costs of operation and maintenance) is often determined by state law. Coverage requirements, and the need for and level of reserve funds to provide additional security in support of revenue bonds, are subject to rating agency review and market standards.

Generally, for the City to issue additional water and sewer revenue bonds, net revenues, as defined in the ordinance authorizing the revenue bonds, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor. Exceptions to these standards must be fully explained and justified.

Generally, for the City to issue additional stormwater revenue bonds, gross revenues, as defined in the ordinance authorizing the revenue bonds, shall be at least of 150% of the maximum annual debt service, however net revenues (after operations and maintenance expenses) should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor using net revenues.

Revenue bonds that may be issued to finance improvements for other enterprise fund activities (e.g., airports or convention center facilities) will necessitate the consideration of coverage and reserve fund requirements unique to the enterprise fund, such that the revenue bonds will be creditworthy and marketable.

3. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligation to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
 - "Emergency" conditions require a capital improvement to be funded rapidly;
 - Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
 - A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;
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- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issuance of Certificates of Obligation to finance the capital improvement.

D. *Debt Structure*

Generally, the City shall issue bonds with an average life of approximately 10.5 years for general obligation bonds and approximately 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. With respect to the issuance of revenue bonds for a stand-alone or self-supporting project, the term of the debt and debt service structure shall be consistent with the useful life of the project and the revenue-generating capability of the project.

There shall be no debt structures, which include increasing debt service levels in subsequent years, with the exception of the first and second year of a payment schedule. There shall be no "balloon" bond repayment schedules, which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. In the case of a revenue generating project, principal repayment should begin no later than the first full year after the project has been placed in service. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw. The outstanding general obligation debt and revenue debt of the City may each be comprised of a variable rate component (including commercial paper and auction rate bonds) not to exceed 25% of each such category of debt.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Timing of Sales*

The City may use the cash received through the issuance of notes pursuant to, or the appropriation authority that may be available in accordance with the commercial paper programs to begin capital projects approved under those programs. The City may also consider using reimbursement resolutions and its cash to initiate certain projects. Consideration should be given to any lost interest earnings on the City's cash compared to the anticipated interest expense associated with the issuance of obligations by the City. This process will improve the City's

ability to time its entry into the long-term fixed rate market and to manage its debt issuances and debt payments in order to minimize the impact on tax rates and utility rates.

H. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch.

I. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

J. *Debt Refunding*

City staff shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular advance refunding (i.e., bonds that are paid off on a date that is more than 90 days after the date the refunding bonds are issued) should exceed 3.5% of the par amount of the refunded maturities.

K. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

L. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment, and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

M. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to City's Financial Management Services Department. City staff will review to determine the viability of proposals.

N. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings. City staff will recommend the structure of underwriting syndicates, which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

O. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a transaction, the proposed transaction as well as any variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- Will comply with all applicable outstanding bond ordinance and insurance covenants.
- Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff.
- Will include a market termination provision with third party involvement.
- Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- Will introduce no leverage in order to produce an economic benefit.
- Will not impair the utilization of outstanding call features on outstanding bonds.
- Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- Will not cause the total amount of swap transactions as measured on a fair market value basis to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
 - Shall have a rating at the time of execution that is at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of credit enhancement to enhance the proposed transaction's rating to that of such City indebtedness.
 - Shall consider downgrade protection, when possible and cost effective.
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- Shall not assign the swap contract without the consent of the City.
- Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- The City will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- The City's cost of the transaction and any anticipated future costs will be included in any cost/benefit analysis.
- The City will monitor the results of an adopted swap transaction throughout its life and may recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with schedules and annexes, commonly referred to as an ISDA document set.
- The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

5. Disclosure

- Disclosure of the terms of the swap will be made in accordance with then prevailing industry standards.

6. Reporting

- In order to comply with State statutes, the governing body of the City shall appoint an officer of the City to provide an annual written report to the governing body of the City which discusses the following items:
 - The terms of the outstanding interest rate management transactions.
 - The fair value of each interest rate management transaction.
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- The value of any collateral posted to or by the City under the interest rate management transactions with each counterparty at year's end, and the cash flows of each interest rate management transaction.
- Identify the counterparties to each interest rate management transaction, any guarantor of such counterparties, and the credit ratings of each counterparty and guarantor.
- Determine whether the continuation of any swap transactions under the agreement would comply with the City's financial management policy statements.

P. *Synthetic Advanced Refundings*

The City may consider synthetic advance refundings when they produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of any proposed transaction must be quantifiable, exceed 7 percent (7%) of the par amount of the refunded maturities, and not be based on projections.
 2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.
 3. Additional transaction costs such as bond counsel, trustee, and financial/swap advisor shall be included in the savings calculation required above.
 4. The City shall produce an analysis of the implications of paying a forward premium versus waiting to the current call date of the bonds.
 5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.
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VI.

INTERFUND LOANS

Interfund loans are amounts provided between funds and blended component units of the City of Fort Worth with a requirement for repayment.

A. *Review and Approval*

In accordance with the City of Fort Worth Charter any movement of funds from one fund to another requires the approval of City Council. Additionally, all interfund loan proposals must be reviewed and approved by the Chief Financial Officer and the City Manager or the designee thereof (who shall not be the Chief Financial Officer).

B. *Funding Source for Loans*

The funding source of all interfund loans must be idle cash on deposit in a fund. During the term of the loan, the outstanding balance at any time must not be needed to finance normal operations. Adequate documentation, i.e. cash flow analysis, is required to support that loaned funds are idle.

C. *Use of Loan Proceeds*

Interfund loans must only be made to finance short-term capital needs of the borrowing fund. Short-term is defined as a period up to five (5) years. The exception to this policy is loans from the General Fund to other funds.

D. *Repayment Source*

The borrowing fund must have an identified revenue stream for the repayment of all principal and interest incurred. Management must provide documentation of ability to repay the obligation, and the department incurring the loan must execute an agreement described in paragraph F, below). Loans will not be approved if the obligor fund cannot substantiate the ability to finance current business and capital operations, make agreed upon loan repayments, and maintain sufficient cash to meet emergency cash needs.

E. *Repayment Term*

All interfund loans must be repaid in no more than five (5) years from the date loan documents are executed.

F. *Legal Documentation*

All interfund loans are approved by the City Council by M&C action, and are consummated by loan agreements. Those agreements will stipulate the loan purpose, the loan amount, the term, repayment source, interest rate, and other information as required by the City's legal department.

G. *Repayment*

All idle City cash is pooled and invested to earn a return. The lending fund should recover this foregone investment revenue. Therefore interfund loans are interest bearing except for advance funding for grants, reimbursement resolutions, or when senior management finds it appropriate to forego the payment of interest. The interest rate charged and paid must comply with all applicable laws and regulation. At a minimum the rate charged will equal the return earned on the City's pooled cash.

H. *Water and Sewer Fund Loans*

In accordance with the Water and Sewer System Master Ordinance, excess pledged revenues can be used to make loans to other City Departments. Before making that determination, the Water and Sewer fund must cover all obligations for Operation and Maintenance Expenses, Debt Service Expenses, Debt Service Coverage, Transfers to the General Fund, and Operating Reserve Requirement (from retained earnings)

1. *Purpose of the Loan*

To fund non-water and sewer capital projects for which there is no other viable funding source, and which total amount falls between a minimum and maximum threshold.

2. *Agreement*

A formal written agreement between the Water Department and the receiving department, clearly defining the terms and conditions of the agreement should be in place.

3. *Use of Gas Lease Revenue*

Uncommitted Gas Lease Revenues are the preferred source for making such loans as described in this policy, because the receipt of Gas Lease Revenues is not factored into the annual calculation of revenues available for operating and maintenance expenditures or for pledged for debt service, Gas Lease Revenues could be permanently considered surplus revenues and loaned to other City Departments without adverse affects to the Water Department's financial health or provision of service to its customers. Any prior commitments of the City Council and/or City management for these revenues should be taken into consideration (i.e. the 2007 Lake Worth Capital Improvement Plan). If Gas Lease Revenues are not available for a loan, then a declaration of surplus from the Water and Sewer Fund would be required before such loans could be made.

4. *Determination of Surplus*

Prior to a loan or transfer agreement being made, a determination of surplus must be made by meeting the following criteria: 1) there are sufficient Excess Pledged Revenues; 2) coverage amounts meet or exceed the recommended ratios; and 3) the reserve requirement meets or exceeds the required amounts as set forth in the Master Ordinance and the Fiscal Management Policy Statements.

VII.

INVESTMENTS

To invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy and the Public Funds Investment Act (Texas Government Code Chapter 2256). Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the safety and integrity of the City's financial assets.
 2. Cash management activities shall be conducted in full compliance with prevailing local, state, and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines, standards, and practices promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
 3. Operating within appropriately established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
 4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries and counterparties, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.
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5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy (M&C G-11199, August 21, 1995 - Modified March 31, 1997)*

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve four objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, diversification, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," high credit quality, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 15 percent of the total portfolio in money market funds, local government investment pools, bank accounts, and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two years for the Consolidated Portfolio. The City shall strive to maintain this weighted average maturity by investing funds according to the following general maturity diversification guidelines:

Maturity	Cash	1 Year	2 Year	3 Year	4 Year	5 Year
Day Range	0	1-365	365-730	730-1095	1095-1460	1460-1825
%	15	28	14.25	14.25	14.25	14.25
Portfolio						

There may be times when the City has more or less of its funds in any one maturity cell due to cash flow needs, prevailing market conditions, and other factors. The maturity diversification schedule serves as a general guideline for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and encourage diversification in multiple maturity areas, short-term

or long-term. In this manner, the Consolidated Portfolio will endeavor to earn a competitive market yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Cash Management Policy and the promulgation of the Statement of Cash Management Rules and Regulations, a Cash Management Task Force comprised of the Assistant City Manager over Finance, the Finance Department Director, the City Treasurer, and other City staff as deemed appropriate by the City Manager is established. This group serves as the City's designated investment committee required under the State Public Funds Investment Act. The Task Force will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Cash Management Policy, and the Investment Strategy. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Cash Management Policy and/or Investment Strategy will be presented to the Council for adoption. According to State statute, the Investment Policy and Strategy will be reviewed and adopted by Council at least annually.

E. *Investment Portfolio Rating*

The City will strive to maintain the highest possible portfolio rating. The City will manage its cash according to procedures and strategies to maintain such a rating. The Investment Officer shall monitor, on no less than a weekly basis, the credit rating on all authorized investments in the portfolio based upon independent information from a nationally recognized rating agency. If any security falls below the minimum rating required by Policy, the Investment Officer shall notify the Chief Financial Officer of the loss of rating, conditions affecting the rating and possible loss of principal with liquidation options available, within two weeks after the loss of the required rating.

VIII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Interlocal Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.

IX.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

X.

ECONOMIC DEVELOPMENT

Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on “central city” areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The “central city” is defined, by the Council, as the area within Interstate Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones within Interstate Loop 820; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted October 17, 2006, M&C G-15458) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. Tax abatement contracts may contain certain conditions to the receipt, both initially and throughout the term of the contract, of the abatement. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify, re-negotiate, or terminate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones, tax increment reinvestment zones, or other incentives as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the Council. Petitions presented to the City Council seeking the creation of a tax increment reinvestment zone shall be considered by the City Council in a manner consistent with applicable Texas law and the City of Fort Worth Policy, Guidelines, and Procedures for Tax Increment Reinvestment Zones (adopted February 28, 2006, M&C G-15100).. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in C. Tax Abatements. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the Council.

XI.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Strive for quarterly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Status Reports on Capital Projects*

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

XII.

FINANCIAL CONSULTANTS

To seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.

Advisors and consultants shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling.

XIII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

Accounting, Auditing and Financial Reporting: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

A. *Conformance to Accounting Principles and Recommended Practices*

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. *Popular Reporting*

In addition to issuing a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP, the City may supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. *Selection of Auditors*

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Council shall approve the selection of an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, opining of the Comprehensive Annual Financial Report and Single Audit Report and reporting the results and recommendations to the Council.

D. *Audit Completion*

The City seeks to have its CAFR and Single Audit Report audited and available within 180 days and 270 days respectively after the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the first Council meeting in April, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City Council at its first meeting in April.

XIV.

RETIREMENT SYSTEM

A. To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries:

1. *Benefit Improvements*

The Board of Trustees of the Employees' Retirement Fund (Retirement Fund) shall certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The City Council (City) will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels.

2. *Qualified Plan*

The City and the Retirement Fund will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City and/or the Retirement Fund will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments, and the accrued benefits for active employees.

3. *Funding Level*

In accordance with Article 16, Section 66 of the Texas Constitution which charges the City and the Retirement Fund with the responsibility for ensuring that accrued benefits are not reduced or impaired. The City shall continue to monitor contribution levels of both the City and employees, along with retirement benefits, to ensure that the Retirement Fund is sufficiently funded and benefits can be paid as they become due. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

4. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget, such as compensation increases, retirement contributions, and any changes in staffing to the City's selected actuarial firm. The actuarial firm will determine the actuarial impact of assumptions included in the City Manager's Proposed Budget on the Employees' Retirement Fund. The City Manager will present the City Council with the results of the actuarial analysis, prior to the adoption of the budget and communicate the results of the actuarial study to the Employees' Retirement Fund's actuary.

B. To ensure that the Health Fund is adequately funded and operated for the exclusive benefit of eligible employees, retirees, and beneficiaries:

1. *Benefit Improvements*

Staff shall routinely present to the City Council the actuarial impact of any proposed benefit improvements or changes. The City Council will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes.

2. *Funding Level*

The City shall continue to monitor retiree healthcare benefits, to ensure that the Health Fund is sufficiently funded and City Council-approved benefits can be paid according to the approved benefit program. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

3. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget related to the actuarially determined Annual Required Contribution (ARC) and the period of time necessary to fully fund the ARC in accordance with Governmental Standards Accounting Board Statement 45 (GASB 45).

XV.

INTERNAL CONTROLS

To establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

A. *Proper Authorizations*

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. *Separation of Duties*

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. *Proper Recording*

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded, and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. *Access to Assets and Records*

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. *Independent Checks*

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. *Costs and Benefits*

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

XVI.

E-COMMERCE

To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

A. *Fully Integrated Financial Systems*

All E-Commerce systems and procedures must fully and transparently integrate with the City's financial and accounting systems, its depository bank systems, and any other City information system which interfaces with an E-Commerce system.

B. *Emerging Technologies*

The City will work closely with its depository bank and other financial partners to evaluate and implement the standard industry accepted technologies that prove to be efficient and effective in pursuit of the City's E-Commerce goals.

C. *Vendor E-Payments*

The City will actively migrate vendor payments from paper checks to other forms of payment, including but not limited to: 1) Automated Clearing House (ACH) payments; 2) Wire transfers; and 3) Procurement Card payments.

D. *Direct Deposits*

The City will actively migrate payroll payments from paper checks, to electronic formats, including but not limited to: 1) Direct deposits and 2) Electronic pay cards.

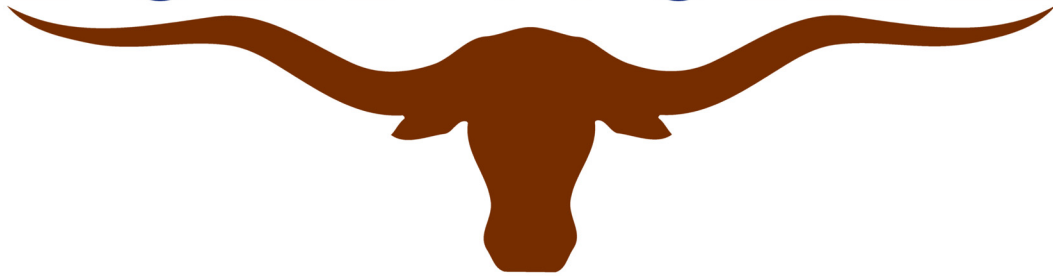
E. *Internet Payment Options*

Working with its depository bank and other financial partners, the City will seek to develop and implement internet payment options of best practices which will allow customers and citizens to pay bills due the City conveniently and securely.

F. *Information Security*

The City will employ security measures consistent with best practice and the City's information security policy to ensure the integrity and confidentiality of customer and citizen data that is stored or is a component of transactions utilizing the City's information technology infrastructure or that of its service providers.

FORT WORTH





An Open Letter to the Citizens of Fort Worth

Creating a Vision for the Future

Fort Worth City Council in June of every year begins priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this a guide has been developed that we call the “Fort Worth Strategic Goals.”

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on values, vision and a mission for the future
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

City Council will refine and adjust the strategic plan, as circumstances change. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal year 2013. This strategic goals report is intended to provide a clear and concise statement about where the City Council wants Fort Worth to go over the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The strategic goals describe:

- What City Council desires to be accomplished over the next five years
- What Council would like Fort Worth to be doing differently
- What the impact will be to the citizens
- What challenges and opportunities must be addressed
- How the City’s efforts will be measured

In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community.

Betsy Price, Mayor

Salvador Espino,
District 2

W. B. “Zim” Zimmerman,
District 3

Danny Scarth,
District 4

Frank Moss,
District 5

Jungus Jordan,
District 6

Dennis Shingleton,
District 7

Kelly Allen-Gray,
District 8

Joel Burns,
District 9

MANAGEMENT PLAN

Mission, Vision, Values, Management Priorities and Plan Core Objectives

The purpose of the management plan is to outline how the City is going to use available resources to accomplish the priorities identified by the community and City Council and report departmental performance throughout the year. Once priorities are set, departments build their budgets around these priorities and submit their budget for consideration.

A. Mission:

We strive to be a well-managed organization focusing on our future. Together we are building strong neighborhoods, developing a sound economy, fostering a healthy environment, and providing a safe community.

B. Vision:

By the year 2015, the City of Fort Worth will be commonly recognized as one of the best managed large cities in the country.

1. Citizens from all parts of Fort Worth will express a high degree of satisfaction with city services, as measured by the annual citizen survey. Fort Worth will rank among the top 10 percent of the country's large cities on overall citizen satisfaction.
2. Bond rating agencies will assign high ratings to Fort Worth in recognition of outstanding performance in the management of our economic, financial, and human resources.
3. City departments and employees will be recognized by their peers across the country for excellence in their fields.
4. The City will strive to employ a workforce that reflects at all levels the diversity of the community that we serve, and all of our employees will interact with their customers in a culturally competent manner.
5. Current and prospective employees will view Fort Worth city government as an employer of choice within the North Texas region.

C. Values:

1. Our highest value as City employees is the delivery of quality service to all our citizens.
2. To be worthy of the people's trust, each of us must consistently practice honesty and ethical behavior in the performance of our duties.
3. In both our service to the public and our interactions with one another, we shall always be guided by the principle of mutual respect.
4. We value the diversity in our community and organization; and we are committed to understanding and building upon our differences.

D. City Council Strategic Goals:

1. Make Fort Worth the nation's safest major city
2. Improve mobility and air quality
3. Create and maintain a clean, attractive city
4. Strengthen the economic base, develop the future workforce, and create quality job opportunities
5. Promote orderly and sustainable development

E. Management Priorities:

1. Ensure the long-term **financial health** of City government.
2. Attract, retain, and develop a **highly skilled, diverse workforce** for high quality customer service.
3. Conserve the City's financial and human resources by promoting **development that efficiently uses land, infrastructure, and public services**.

F. Management Plan Core Objectives:

1. Be a Well-Managed Organization:

- a. Improve **bond rating** status to yield cost-effective financing that meets the City's capital requirements, such as an AAA rating from Standards & Poor's and AAA from Moody's Investor Services for general obligation debt.
- b. Ensure the long-term financial affordability and competitiveness of **salaries and benefits** for all employees.
- c. Diversify **revenue sources** to improve cost recovery and supplement property and sales tax revenues.
- d. Invest in **technology** that makes City operations efficient, accountable and transparent.
- e. Promote the responsible and compliant management of City **records and information** to maximize efficiency, compliance and transparency of all operations and services.
- f. Promote **continuous improvement** of employee performance.
- g. Seek to employ people that reflect the **diversity** of the available labor pool, as determined by the Department of Labor (DOL).
- h. Improve **citizen satisfaction** by meeting or exceeding customer service standards.

2. Build Strong Neighborhoods:

- a. Add or rehabilitate quality affordable and market-rate residential units and support desirable commercial development within designated growth centers, urban villages, and central city neighborhoods.
- b. Implement the five-year capital improvement program as updated annually in the Comprehensive Plan.
- c. Nurture existing community partnerships and identify opportunities to form new partnerships with residents, community stakeholders, and other agencies.
- d. Implement programs that address the housing costs and after-school needs of low-income residents.

3. Develop a Sound Economy:

- a. Implement the City's economic development strategies to create and retain well-paying jobs and to increase taxable value.
- b. Create and implement a multimodal transportation plan.

4. Foster a Healthy Environment:

- a. Improve air quality by reducing energy consumption per capita.
- b. Improve water quality and supply.
- c. Improve land quality by reducing waste and pollutants and promoting redevelopment of brownfields.

5. Provide a Safe Community:

- a. Ensure adequate public safety services for existing and future residents.
- b. Ensure the safety of buildings and property to protect occupants and neighbors.

A. Budget Priorities

Budget priorities = Characteristics for rating City programs and services in order of importance for the annual budget.

Starting with budget preparation, all programs are rated on their degree of effectiveness in implementing the City Council strategic goals, management priorities, and management plan core objectives. The City Manager's Office evaluates and recommends improvement packages based on the budget priorities.



BUDGET FORMAT

The FY2013 adopted budget document for the City of Fort Worth provides historical, present, and future comparisons of revenues and expenditures; planned allocations of resources - both fiscal and personnel; and brief descriptions of the anticipated annual accomplishments of City programs outlined in each department's business plan.

FUND STRUCTURE

Operating budgets are divided into several different funds. Activities supported by tax dollars are included in the General Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund and the Municipal Airports Fund. Services that are provided internally by City departments on a fee-for-service basis for other City departments, such as the Equipment Services Fund, are specified as Internal Service Funds. Finally, Special Funds are financial accounts for special revenue sources. An example is the Workers' Compensation Fund, which administers revenue collected in the form of contributions from City departments that incur workers' compensation claim expenses. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The document begins with an overview of the City's adopted budget in the City Manager's message. It is followed by introductory information and summaries of revenues and expenditures, including tax base and rate data. The next sections describe personnel resources by department and finally, a calendar of budget milestones is included.

CITY STRATEGIC GOALS FOR CITY DEPARTMENTS

Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth will continue to concentrate on five top-priority strategic goals for FY2013:

1. Make Fort Worth the nation's safest major city
2. Improve mobility and air quality
3. Create and maintain a clean, attractive city
4. Strengthen the economic base, develop the future workforce, and create quality job opportunities
5. Promote orderly and sustainable development

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

Departments that comprise the General Fund are listed in an alphabetical order in the budget document. General Fund departments include:

City Attorney's Office	Human Resources
City Auditor's Office	Library
City Manager's Office	Municipal Court
City Secretary's Office	Non-Departmental
Code Compliance	Parks & Community Services
Financial Management Services	Planning & Development
Fire	Police
Housing & Economic Development	Transportation & Public Works

OTHER FUNDS

The remaining sections are divided into the Enterprise Funds, Internal Services Funds, and Special Funds.

Enterprise Funds include:

Municipal Airport Fund	Solid Waste Management Fund
Municipal Golf Fund	Stormwater Utility Fund
Municipal Parking Fund	Water & Sewer Fund

Internal Service Funds include:

Capital Projects Service Fund	Office Services Fund
Equipment Services Fund	Temporary Labor Fund
Information Systems Fund	

Special Funds include:

Awarded Assets Funds	Lake Worth Trust Fund
Crime Control & Prevention District Fund	Red Light Enforcement Fund
Culture and Tourism Fund	Risk Management Fund
Environmental Protection Fund	Unemployment Compensation Fund
Group Health and Life Insurance Fund	Workers' Compensation Fund

DEPARTMENTAL BUDGET PAGES

Each departmental budget is comprised of different summary forms. The *departmental/fund budget summary* pages provide a description of departmental/fund responsibilities and consolidation of departmental expenditures and staff levels. These resource allocations are provided for FY2011 unaudited actual expenditures, FY2012 adopted expenditures, FY2013 proposed and adopted expenditures. Expenditures are broken into five cost categories: personnel services, supplies, contractual services, capital outlays and debt service. Staffing levels, chain of command and major functions are depicted through an *organizational chart*. The *departmental objectives and measures* page explains the annual departmental objectives and provides program measures. The *departmental summary by center* pages provides a summary of each departmental center's past, present, and future expenditure and personnel allocations. The budget document is color-coded to allow the reader to reference specific pages more easily. The City Manager's Message and all other descriptive pages in the introductory section are printed on white unless otherwise noted in the following color-coding chart. This chart indicates the page color for each type of recurring page in this document.

PAGE TITLE**PAGE COLOR**

Fund Statement	Ivory
Fund Budget Summary	Gray
Cash/Fund Balance	Gray
Fund Five-Year Forecast	Gray
Comparison of Expenditures	Yellow
Comparison of Revenues	Tan
Departmental/Fund Budget Summary	White
Organizational Chart	White
Significant Budget Changes	Green
Departmental Objectives and Measures	Gray
Departmental Summary by Center	Blue
Departmental Budget Summary Other Funding	Pink

A glossary is included near the end of the document to assist the reader with unfamiliar terminology.

BUDGET PROCEDURE, BASIS AND PHILOSOPHY

PROCEDURE

The Fort Worth City Charter provides that on or before August 15 each year, the City Manager must submit to the City Council a proposed budget that provides a complete financial plan for all city funds and activities for the ensuing year. With this requirement in mind, the Budget and Research Division establishes a budget schedule each year to enable the City Manager and their staff to prepare a proposed budget that will meet all provisions of the City Charter and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

Below is a synopsis of each budget process phase as it pertains to FY2013 budget preparation:

Personnel Data (SBFS) Cleanup:

The annual budget preparation process takes place in early March when the Budget and Research Division opens the Budget Reporting and Analysis Support System (BRASS) Budget software to the departments to start the salary and benefits adjustment/clean up process. The personnel data cleanup allows departments to make any necessary corrections to personnel information from the previous fiscal year to ensure that the appropriate amount of funding is budgeted for salaries and related personnel costs in the following fiscal year.

Policy Issues:

Departments began the budget process by submitting policy issues that may impact departments in the immediate future. In general, policy issues are salient issues expected to impact the ways in which each department accomplishes its departmental mission over the next five years. Such issues tend to have budget implications. Moreover, they reflect broad trends, rather than specific departmental budget requests for additional authorized positions, equipment, and other major needs.

Budget Kickoff:

The "Budget Kickoff" meeting was held on April 19, 2012. During the meeting the Budget and Research Division distributed budget instructions and standard budget forms to departments. This also marked the opening of the BRASS Budget system for the departments to input their budget requests.

Multi-Year Financial Forecast:

The City Council is presented with the City's Multi-Year Financial Forecast (MYFF) for the General Fund. The intention was to give the Council a big-picture framework and long-term context in which to make annual budget decisions. The MYFF is updated to reflect the proposed budget and it is presented at that time. The forecast also serves to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years.

On May 8, 2012, the Budget and Research Division presented a five-year financial forecast to the City Council. This comprehensive forecast was developed over the course of three months with the assistance of staff in Financial Management Services, Planning and Development, Human Resources, Housing and Economic Development, and other departments. It featured detailed projections for each expenditure account, including the following: general and civil service salaries; group health insurance; motor vehicle fuel cost as well as gas and electric utilities. Revenue accounts were projected with similar scrutiny. Property tax revenue was projected using permitting data and historical growth trends, sales tax revenue using historical analysis and the impact of the current economic environment as well as licenses, permits and fines based on an in-depth analysis by the associated departments. The forecast also included other assumptions, including no net increase in the size of the General Fund workforce through FY2017. The forecast projected expenditures to outpace revenues in each of the five years, with an average annual growth rate of 12%. Revenue is growing modestly at an annual average of 1.9% while expenditure is growing at an average of 3.8%. Personnel costs were projected to grow from 73% of

expenditures in FY2013 to 74% in FY2017, and property taxes – the largest single component of General Fund revenue – were projected to increase at a slower rate than prior years based on continuing concerns with the housing market and economic difficulty. The forecast showed that without a realignment of priorities and a streamlining of the City's operations, the City would continue to struggle to reach its General Fund reserve requirement of 10% of all operating costs. Another concern that was highlighted during the forecast was the volatility of sales tax revenues, which are heavily, influenced by prevailing economic conditions, individual consumer discretion and world events. Therefore forecast projected sales tax revenues to be about 4% higher as compared to FY2012.

Departmental Request Phase:

Departments prepared base budget requests to continue current services within a specified target figure. Any new programs a department considered were submitted as improvement/exception decision packages. The consequences of the failure to fund these items also had to be provided. The departmental budget request was comprised of a line-item expenditure request that is supplemented with detailed justifications. All requests for funding had to be related to specific program needs and had to be measurable in terms of effectiveness and/or indicators. This phase lasted until early May, when the BRASS Budget System was closed and departments were required to submit their requests for the next fiscal year.

Analyst Recommendation Phase:

The Analyst Recommendation Phase of the budget process began with careful Budget Analyst review of the budget requests submitted by their assigned departments. Based on analysis of historical spending patterns and careful consideration of Budgetary Supporting Detail and other information provided, the Budget Analyst made adjustments to a department's budget request. During that analysis process, some Budget Analysts returned to a department for clarification regarding budget requests. In that manner, Budget Analysts formulated their budget recommendations, which were then presented to the Budget Manager and subsequently to the Budget Officer responsible for the budget. Once budget recommendations were determined, each Budget Analyst drafted a Departmental Reconciliation sheet for each of their departments, which summarized recommended budget and authorized position levels, as well as all proposed major funding changes. Based on feedback from the Budget Manager and the Budget Officer, the Analysts made any necessary modifications to the budget recommendation for each department.

Proposed Budget Phase:

The City Manager, the Assistant City Managers and Budget Staff met to review budget submissions and to develop consensus-based recommendations and make any necessary adjustments. Budget staff implemented the final changes and began preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items to be cut from the budget, should the City Council determine that budget reductions are necessary. These improvement and reduction packages are reviewed as part of the budget process. The City Council is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages allow the Council to compare the needs in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's Proposed Budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget study sessions in which the departmental budgets are presented to Council members for their review and input. These budget study sessions occur over a one-month period and may result in City Council-directed modifications to the proposed budget. These study sessions result in the adoption of the budget at a City Council meeting in

mid-September after a minimum of two public hearings where citizen's comment has been received and considered by the City Council. The newly adopted budget becomes effective October 1.

Adopted Budget Phase:

In the Adopted Budget Phase, budget staff incorporates all budget changes agreed upon by the City Council into the budget document. The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Supplementary data is provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a listing of departmental objectives and corresponding program measures, a five-year revenue and expenditure forecast and a summary of expenditure and staffing levels by cost center.

PHILOSOPHY

On November 8, 1984, Fort Worth voters approved a number of amendments to the City Charter relating to the budget process. These amendments were substantially based on the budget section of the Model City Charter and replaced certain archaic elements of the old charter that had not been modified since 1924. It is believed that these amendments facilitate the budget enactment and administration process. Included within these charter revisions were amendments that clarified and simplified the three types of appropriation transfers. At any time during the fiscal year, the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or section upon compliance with such conditions as City Council may establish by ordinance. Upon written request by the City Manager, the City Council may, by ordinance, transfer part or all of any unencumbered appropriation balance from one department to another. If at any time during the fiscal year the City Manager certifies that there are revenues in excess of those estimated in the budget that are available for appropriation, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of the excess.

The City's basis of budgeting system is designed to be consistent with its accounting system, the modified accrual basis of accounting. Under this system, revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred within the current period.

BASIS OF BUDGETING

The City adopts an annual budget for the General Fund for which the level of expenditure may not legally exceed appropriations for each department or fund classified in the following categories:

Personnel Services
Supplies
Contractual Services
Capital Outlays, and
Debt Service

Proposed expenditure appropriations for all departments and operations of the City are prepared under the direction of the City Manager. The City Manager may not amend appropriations within the above-mentioned categories for a department without seeking City Council approval. The City Council may increase, decrease or reject any item in the budget submitted by the City Manager taking into consideration the recommendation of the City Manager.

The City budgets for governmental funds, which include the General Fund and Debt Service based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the same period and expenditures (expenses) are recorded when incurred.

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Exceptions to the modified accrual basis of accounting are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Sales and use taxes are considered to be revenue when received rather than when earned.

The budgets for all proprietary funds, which include Enterprise Funds, Internal Service Funds, and Special Funds, are prepared using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. There are a few exceptions to this accounting treatment and they are:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.

Operating expenditures are controlled at the department level for General Fund and the fund level for other funds and may not exceed appropriations at those levels. Budget transfers within a department may be made with administrative approval, provided that the transfer is within the same fund. Transfers between departments within the same fund require City Council approval by resolution. Transfers between funds require City Council approval by resolution or ordinance. Increases in total appropriations require City Council approval by ordinance. Since expenditures may not legally exceed budget appropriations, amendments to the budget are sometimes required. A budget amendment is accomplished via a supplemental appropriation, which requires City Council approval by ordinance.

2012 Schedule for Budgeting and Tax Collection
(Tax Rate Does Not Exceed Effective or Rollback Tax Rate)
 (September 18th Budget Adoption)

Date	Dept.	Event	Statute / Code	City Charter
May 1		Mailing of Notices of appraised value by Chief Appraiser to property owners “by May 1 or as soon thereafter as practicable.”	Tax Code 25.19(a)	
May 15		Deadline for Chief Appraiser to submit appraisal records to Appraisal Review Board (ARB) for determination of protests “by May 15 or as soon thereafter as practicable.”	Tax Code 25.22(a)	
May 22nd	CITY COUNCIL MEETING CANCELLED			
May 29th	CITY COUNCIL MEETING CANCELLED			
June 12 th CC Meeting 7:00 PM	BUDGET	Deadline for City Council to make changes to the residence homestead exemption –exemption must be adopted by the governing body of the taxing unit before July 1 in the manner provided by law for official action by the body. Note: Adoption of homestead exemption must be by ordinance (no CC meeting on June 19 th or 26 th)	Tax Code 11.13(n)	
June 19 th	CITY COUNCIL MEETING CANCELLED			
June 26th	CITY COUNCIL MEETING CANCELLED			
July 3 rd	CITY COUNCIL MEETING CANCELLED			
July 20		Deadline for ARB to approve appraisal records		
July 24 th	CITY SEC/BUDGET	IR on Notice Requirements and 2012 Budget Calendar	July 24 th	CITY SEC/BUDGET
July 25 th		Deadline for Chief Appraiser to certify rolls to taxing units.	Tax Code 26.01(a)	
July 31	CITY COUNCIL MEETING CANCELLED			

D-12

Date	Dept.	Event	Statute / Code	City Charter
August 1 st	CITY SEC publishes	<p>Prepare, review and send Notice of Public Hearings on budget to newspaper to be published on <u>AUGUST 4</u></p> <p>[Notice of hearing on budget must be published 10 days before first budget hearing. If the proposed budget will require raising more revenue from property taxes than in the previous year, notice must contain statement set forth in LGC 102.005(b)]</p>	LGC 102.005; 102.006; 102.0065	
August 2 nd	<p>BUDGET; M&C CENTER</p> <p>TREASURY prepares; LAW reviews</p>	<p>Ensure budget presentation is on pre-council agenda for presentation of the budget on August 7th</p> <p>Prepare IR for submission of appraisal roll to governing body and collector's certification of an estimate of the collection rate for the current year by August 1 or as soon thereafter as practicable.</p> <p>NOTE: <i>"If the collector certified an anticipated collection rate in the preceding year and the actual collection in that year exceeded the anticipated rate, the collector shall also certify the amount of debt taxes collected in excess of the anticipated amount in the preceding year."</i></p> <p>Prepare IR for submission of effective and rollback tax rates by August 7 or as soon thereafter as practicable. <i>(Comptroller has prescribed forms)</i></p>		<p>Ch X, Sec 1</p> <p>Tax Code 26.04(b)</p> <p>Tax Code 26.04(e)</p>
August 4 th	CITY SEC verifies	Publication of Notice of Budget Hearings in newspaper	LGC 102.0065(c)	
<p>August 7th</p> <p>Pre-Council Meeting 3:00 PM</p>	<p>TREASURY</p> <p>TREASURY</p> <p>TREASURY</p> <p>BUDGET</p>	<p>Submission of appraisal roll to governing body by IR, collector's certification of an estimate of the collection rate for the current year [26.04(b) "by August 1 or as soon thereafter as practicable . . ."].</p> <p>Submission to Council of effective and rollback tax rates [26.04(e) "by August 7 or as soon thereafter as practicable . . ."] by IR</p> <p>Pre-Council briefing on effective and roll back tax rates, publication and notice requirements (if necessary)</p> <p>Proposed budget presented to City Council at the Pre-Council Meeting [On or before the 15th day of August, the manager shall submit to the Council a proposed budget for the ensuing fiscal year...]</p>	<p>Tax Code 26.04(b)</p> <p>26.04(e)</p>	Ch X, Sec 1

D-13

Date	Dept.	Event	Statute / Code	City Charter
August 8 th	TREASURY publishes; CITY SEC verifies BUDGET CITY SEC	Send effective and rollback tax rates, statement and schedules to newspaper for publication on <u>AUGUST 11</u> [26.04(e) “by August 7 or as soon thereafter as practicable”] Proposed budget filed with the municipal clerk [Budget officer shall file the proposed budget with the municipal clerk before the 30th day before the governing body makes its tax levy] If the proposed budget will require raising more revenue from property taxes than in the previous year, then the budget must contain a cover page statement as set forth in LGC 102.005(b) The proposed budget shall be made available for public inspection and posted to the City’s website	Tax Code 26.04(e) LGC 102.005(a) LGC 102.005(b) LGC 102.005(c)	
August 9th (verify upcoming agenda)	BUDGET BUDGET, TREASURY prepares; LAW reviews M&C CENTER; BUDGET; LAW	City Council Budget Work Session (Pre-Council) Prepare Appropriation Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance to be submitted to the M&C Center by August 9 th Ensure Public Hearing and all ordinances are on the Council agenda for first reading at <u>AUGUST 14</u> CC meeting [full ordinance captions to be listed on the agenda]		Ch X, Sec 2
August 10th	BUDGET	City Council Budget Work Session (Pre-Council)		
August 11th	CITY SEC	Verify Effective and Roll Back tax rates published in newspaper		
August 14 th CC MEETING 7:00 PM	CITY SEC reads into the record	First reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance at Council Meeting with Budget Hearing - Full ordinance captions to be listed on the agenda and read into the record - 1st Budget Hearing at Council meeting		Ch. X , Sec 2
August 15 th	CITY SEC	Send appropriation ordinance and debt service ordinance to newspaper for publication on <u>AUGUST 18</u> Note: Ordinances should be published in newspaper of general circulation following initial reading [Note: Publication should occur in standard publication time of 3 days or as soon thereafter as possible]		Ch. X, Sec 2

D-14

Date	Dept.	Event	Statute / Code	City Charter
August 16 th (verify upcoming agenda)	M&C CENTER; LAW BUDGET	Ensure Public Hearing and Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on agenda for 2 nd budget hearing City Council Budget Work Session (Pre-Council)		Ch X, Sec 2
August 18 th	CITY SEC	Verify appropriation ordinance and debt service ordinance are published in newspaper		Ch. X, Sec 2
August 21st CC MEETING 10:00 AM		2nd Budget Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting Abbreviated captions of all ordinances on the agenda		Ch. X, Sec 2
August 23 rd	BUDGET	City Council Budget Work Session (if necessary)		
August 28 th	CITY COUNCIL MEETING CANCELLED			
August 30 th	BUDGET	City Council Budget Work Session (if necessary)		
September 4 th	CITY COUNCIL MEETING CANCELLED			
September 6 th (verify upcoming agenda)	M&C CENTER; LAW BUDGET TREASURY	Ensure Public Hearing and Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on agenda for 3 rd budget hearing City Council Budget Work Session (if necessary)	LGC 102.007(c)	Ch X, Sec 2
September 11 th CC MEETING 7:00 PM		3rd Budget Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting Abbreviated captions of ordinances on agenda ----- FINAL DATE TO PROPOSE A HIGHER TAX RATE ----- Note: A proposal to adopt a tax rate higher than the proposed tax rate will trigger new posting requirements and special called meetings to comply with the Tax Code If CC wishes to propose a higher tax rate, a Resolution should be placed on the City Council agenda (as necessary) to adopt a tax rate higher than the proposed tax rate of \$0.08550	Tax Code 26.06	Ch. X, Sec 2

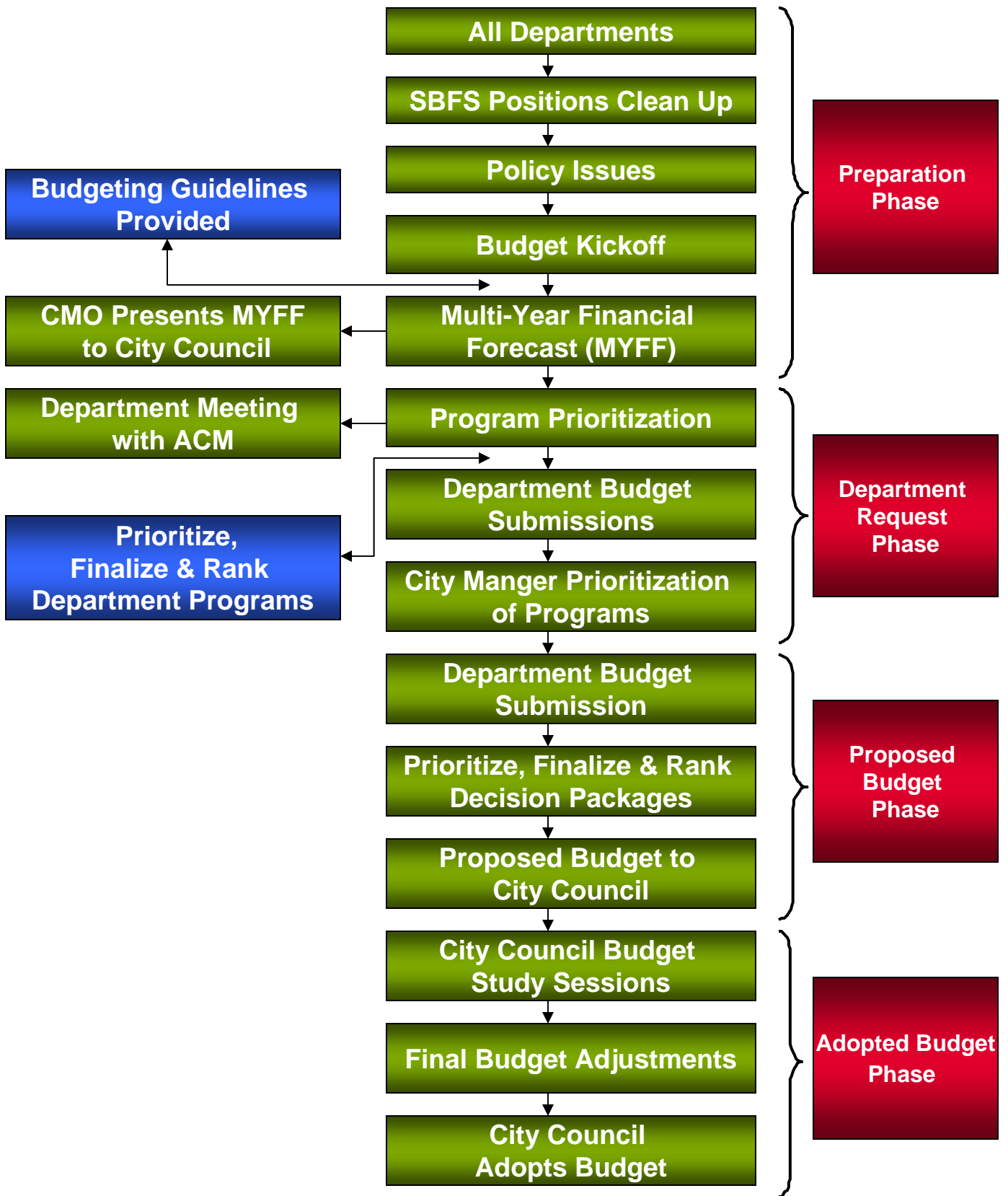
D-15

Date	Dept.	Event	Statute / Code	City Charter
<p>September 13th</p> <p>(verify upcoming agenda)</p>	<p>M&C CENTER; LAW</p> <p>BUDGET prepares; LAW reviews; M&C CENTER verifies</p> <p>TREASURY</p>	<p>Ensure full caption of Appropriation Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (<u>in that order</u>) are on Council Agenda</p> <p>If taxes collected to fund Maintenance & Operations is more than last year, ensure appropriate language is included in tax levy ordinance [26.05(b)(1)].</p> <p>Ensure Resolution to ratify property tax revenue increase is on agenda to be considered at <u>September 18th</u> Council meeting</p> <p><i>Adoption of a budget that will require raising more revenue from property taxes than in the previous year requires a separate vote of the governing body to ratify the property tax increase reflected in the budget.</i></p>	<p>Tax Code 26.05(b)(1)</p> <p>LGC 102.007(c)</p>	<p>Ch. X, Sec 2</p>
<p>September 18th</p> <p>CC MEETING 10:00 AM</p>	<p>M&C CENTER; CITY SEC</p>	<p>Second reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (full ordinance captions to be listed on the agenda and read into the record)</p> <p>4th Budget Hearing at Council Meeting; BUDGET ADOPTION</p> <ul style="list-style-type: none"> - Council adopts Appropriations Ordinance - Council adopts Debt Service Ordinance - Council adopts Ad Valorem Tax Ordinance <p>Council adopts Resolution ratifying property tax revenue increase</p>	<p>LCG 102.007(c)</p>	<p>Chapter X, Sec 2</p>
<p>September 19th or ASAP</p>	<p>BUDGET</p> <p>BUDGET/CITY SEC publishes and sends budget to webmaster</p>	<p>Budget officer files approved budget with City Secretary and County Clerk (City Sec is considered Municipal Clerk for purposes of this section)</p> <p>Send Appropriations Ordinance to newspaper for 2nd publication with schedule of changes made to original budget, and post budget on City website</p> <p>Send Debt Service Ordinance to newspaper for 2nd publication</p> <p>Publish Tax Levy Ordinance <u>twice</u> after passage</p> <p><u>Website Homepage Notice</u> is published after adoption of budget (must include statement that City adopted a tax rate that will raise more taxes for M&O than last year's rate if applicable)</p>	<p>LGC 102.008</p> <p>LCG 102.009(d)</p>	<p>Ch. X, Sec. 2</p> <p>Ch. XXV, Sec. 2</p> <p>Tax Code 26.05(b)(2)</p>

D-16

Date	Dept.	Event	Statute / Code	City Charter
September 20 th	TREASURY	Submit tax rate to the Tax Assessor Prepare and submit M&C for City Council to approve tax roll is on the agenda for Sept. 25 th or (ASAP)		
Sept 20-22	CITY COUNCIL	CITY COUNCIL TRIP TO GALVESTON		
September 22 nd	CITY SEC verifies	Appropriation Ordinance published in the newspaper; BUDGET BECOMES EFFECTIVE		Ch. X, Sec 2
Sept 25 th CC MEETING 10:00AM	TREASURY drafts; LAW reviews; BUDGET sends to webmaster	City Council approves M&C to approve Ad Valorem Tax Roll (Tax Assessor's calculation of taxes on each property using tax rate adopted)	Tax Code 26.09(e)	Sept 25 th CC MEETING 10:00AM
September 28 th	M&C CENTER; CITY SEC	DEADLINE TO ADOPT BUDGET (actual deadline is Sept 30 th) [special called meeting required] [The governing body shall adopt a tax rate for the current tax year and shall notify the assessor of the rate before the later of Sept 30 or the 60 th day after the date the certified appraisal roll is received. If rate is not adopted by this date, the rate becomes the lower of the effective tax rate or the tax rate adopted for the preceding tax year]	Tax Code 26.05(a) 26.05(c)	
Oct. 1 or ASAP		County Tax Assessor mails tax bills		

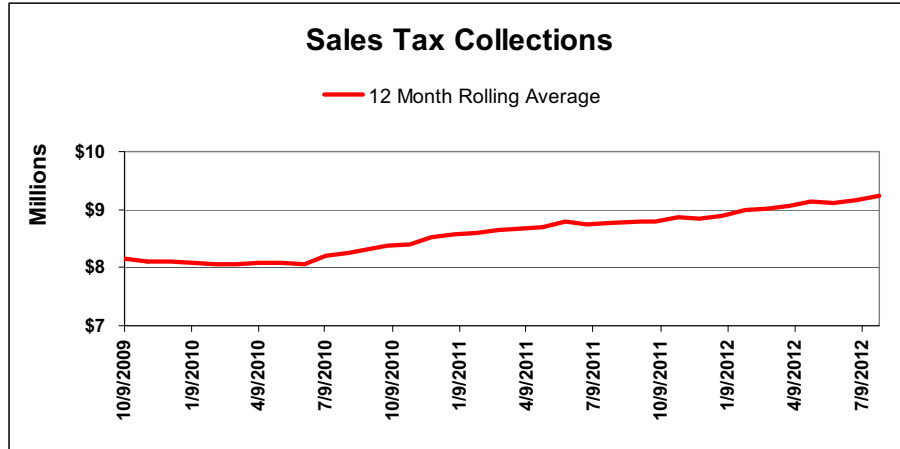
Annual Budget Process



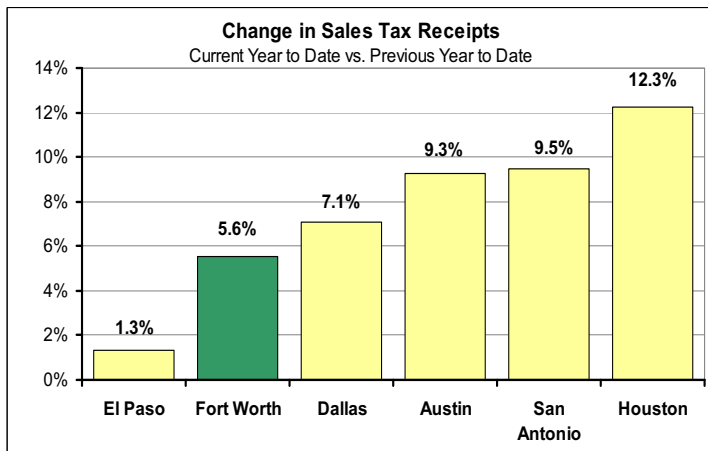
FORT WORTH’S ECONOMIC ENVIRONMENT

For the fourth quarter of FY2012, the economic outlook in Fort Worth remains consistent. Fort Worth continues to report above National average results on all economic fronts outlined in this report. Sales tax revenue continues to reach record setting rolling average highs, retail sales are headed upwards for the holidays; unemployment continues to trend downward in this last quarter of FY2012 and indications are that more hiring is on the horizon in the DFW area. The final quarter of FY2012 has some solid indicators that the economy has turned around in Fort Worth.

Sales tax revenue is continuing to be the rising star of the Fort Worth budget. The moving average for sales tax collections has shown tremendous year over year growth for the last two years. The rolling average set a new high in August, exceeding \$9.2 million for the first time. Right now, consumers

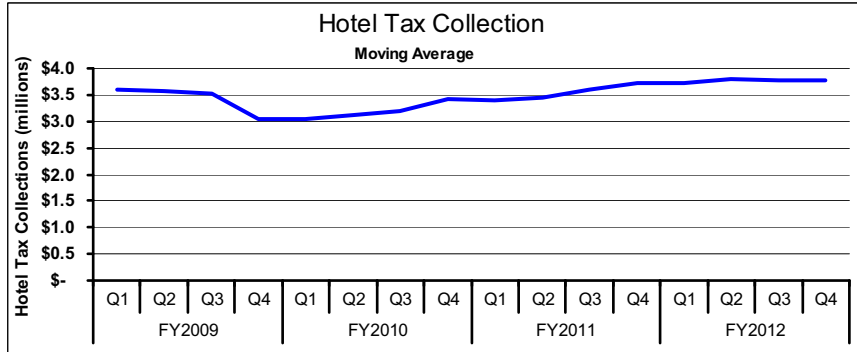


feel better about a rebounding stock market, but the uncertainty of the Presidential election outcome still has consumers watching their spending, according to the National Federation of Retail. Holiday sales beginning in October with Halloween are expected to rise 4.1%. The nation’s largest retail group says that sales from October to December are an important indicator that consumers are feeling better about the economy and increase consumer confidence.

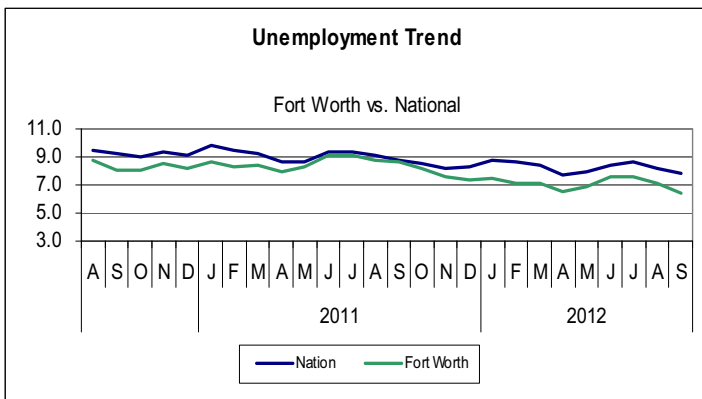


Year-to-date sales tax collections for Fort Worth through August were 5.6% higher than the same period last year. Among large Texas cities, El Paso had the lowest growth. Houston leads the state with YTD receipts up 12.3%. Higher food prices and gas prices add to consumers modest spending, however the last quarter in Fort Worth remained strong and with the projected holiday spending boost, retailers in Fort Worth could be in for a very good holiday 2012 season.

The report that hotel demand in Fort Worth continues to increase is true. The last quarter of FY2012 is right on track to exceed the 4th quarter revenue in FY2011. Hotel/Motel taxes (HOT) are consistently growing. This revenue is used for several purposes,



including supporting operations at the Will Rogers Memorial Center and Fort Worth Convention Center and funding efforts to promote the City nationally and internationally.

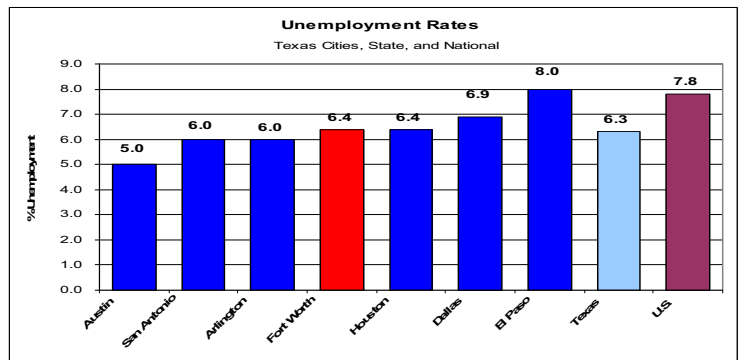


National unemployment has decreased, with the national unemployment rate at 7.8% in September. This is down from 8.8% in September 2011. This is good news during this election cycle for incumbent politicians. In this annual cycle, only April posted a lower rate.

Texas unemployment rate (unadjusted) has dropped to a new record low for the year at 6.3%. The state unemployment

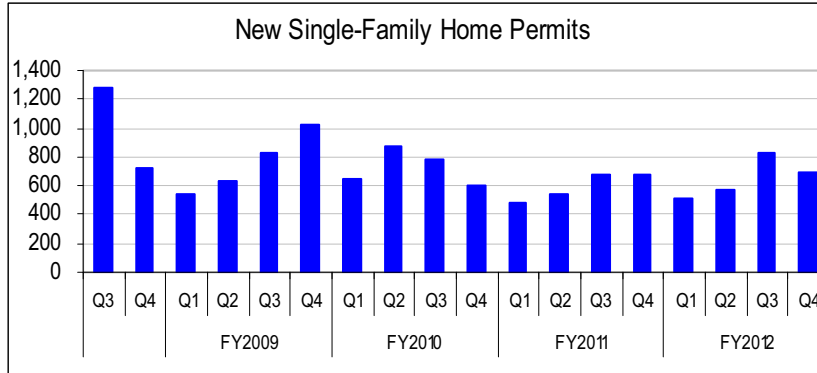
rate hasn't been this low since 2008. This is exceptional news for the state's overall economy. Texas is staying well below the National rate. Every major city saw a monthly decrease since last quarter. Austin continues to enjoy the lowest rate of the major Texas cities at 5.0% at the end of this quarter, while El Paso continues to have the highest at 8.0%.

The jobs outlook for DFW is "positive" in the final quarter of 2012 according to the US Department of Labor and Statistics. In a survey conducted by Manpower staffing company, about one out of five DFW employers say they expect to hire more employees in the final three months of 2012. North Texas is headed in a positive direction.



Manufacturing jobs are driving growth in local companies. In the four Fort Worth-Arlington metropolitan areas, the Bureau of Labor and Statistics reported that 6,400 jobs were added from July 2010 to July of 2012.

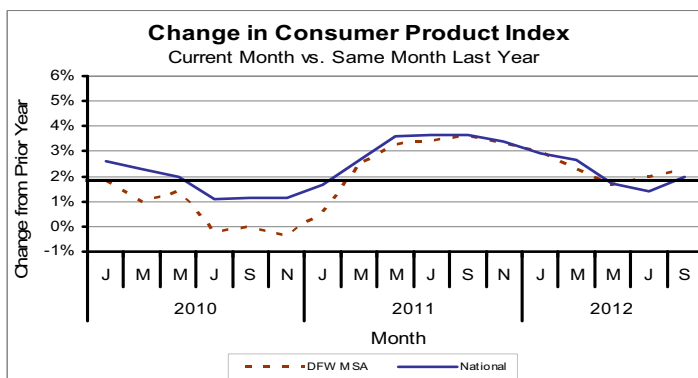
The State of Texas as a whole is doing slightly better than both DFW and the US. 20% of employers indicate they expect to hire workers and only 7% expect to reduce. This is a bright spot through the recession. US Department of Labor reported that 86,000 jobs in Texas were created in August.



In Fort Worth, new single family home permits are up 4% over the same quarter in FY2011. This is a good sign for the housing market. Building permits for the four quarters of FY2012 were 10% higher than the same period in FY2011 but still low compared to historical levels.

However, the housing recovery is real in DFW with increased demand and restricted supply, according to the Metro Study report. Home price appreciation has also re-emerged in the market. According to the Metro Study report, realtors are reporting multiple offers on houses and in isolated instances the prices getting bid are above the asking prices.

National and regional reports show US Home prices with consistent 12 month gains. According to Standard & Poor's/Case Shiller index, the last quarter of FY2012 saw home prices rise in comparison. The steadiness of the price increases is helping bolster a housing recovery that began early in the year. Between foreclosures hitting a 4 year low and builder confidence rising, more consumers will be inclined to put their houses up for sale. That could further energize the market, which was hampered by a low supply of available homes.



The Consumer Price Index (CPI) indicates the average price paid by households for a representative sample of goods and services. The most recent CPI for the D/FW Metroplex (recorded in September 2012) showed prices increasing by 2.29% over the same month last year. The national change in CPI for the same period was 1.98% over the prior year. Inflation is likely to be flat for the remainder of the year, as the

Fed announced an inflation target of 2% for the foreseeable future. For the second month in a row, the substantial increase in all items indexed was mostly a result of an increase in the gasoline index.

At the end of the first quarter the outlook in Fort Worth was neutral. Retail sales continued to support growth in sales tax revenue. Hotel/Motel taxes showed steady growth; and both of these trends had a direct, positive impact on City revenues. Over the last three quarters, that outlook

has improved drastically. Sales tax revenue saw unprecedented highs this year and was the rising star in the Fort Worth economic outlook. Unemployment started out high, but started trending downward in the second quarters. Jobs are beginning to grow; unemployment is continuing to come down. The real estate market is finally turning around and the incremental growth that Fort Worth is experiencing is having a positive impact on the entire region. Fort Worth is trending better in all areas than the nation and that's good news.

As we begin FY2013, we can only hope that the upward trends continue.

POLICY ISSUES

This section provides an overview of issues from Fiscal Year (FY) 2013 that are expected to result in some level of budgetary and/or operational impact over the next one to five years. The issues listed are often in the preliminary or problem identification stage, could pose significant resource allocation challenges in the near future and/or adequately addressing the issue will require some sort of City Council action/decision. While some of the issues may result in requests for funding, others may require setting broader policy to meet future or existing service needs or adjustments to service level expectations in the City of Fort Worth.

Aviation:

Aviation Leasing Policy and Minimum Standards – The Aviation Minimum Standards were last updated in 1992. The Department is in the process of updating this document, which establishes standards for tenants and users of the airports such as aircraft maintenance, flight training, aircraft fueling, etc. The standards are intended to assure a level playing field between airport tenants and that the basic needs of airport customers are being met. In regards to leasing, the Department has historically operated on a case by case basis for leasing airport property. The leasing policy will outline the parameters for leasing airport property and improvements with the objective of balancing the private sector interest of conducting a profitable business, with the City interest of managing scarce land resources and producing sufficient revenue to maintain the airports. The City Council is expected to consider adoption of these documents in the spring of 2013 along with changes to the Municipal Code.

Compatible Land Use and Height Zoning – This project is intended to protect the existing public airports in the City of Fort Worth. The project will establish compatible land use zones and height restriction zones around the five airports within the City of Fort Worth. The airports include Alliance, DFW, Fort Worth NAS-JRB, Meacham, and Spinks. The compatible land use zones will be a part of the City's land use plans and will ensure compatibility for noise and safety. There will also be Height Restriction Zones based upon the adopted Airport Layout Plans for each airport. The adoption of each of these zones will be through amendments to the Municipal Code. The Code amendments will relocate these items from the Aviation section of the Code to the Planning & Development section of the Code to provide better enforcement and oversight on these land use issues. The City Council is expected to consider these amendments to the Municipal Code in the summer of 2013.

City Attorney's Office:

Need to fill Vacant Attorney Positions – The City Attorney's Office will hold three positions open for FY2013. The open positions include a Section Chief for the Infrastructure and Environmental Section, a Senior Assistant City Attorney and a Prosecutor. The vacant Section Chief position leaves several attorneys without direct supervision and filling this position is essential for the reorganized office structure. All of these positions are vital to providing necessary legal service to the City and will need to be filled in FY2014.

Need for Additional Attorneys – Due to the growth and increasing complexity of the issues facing the Police Department, it is anticipated that there will be a need for an additional police legal advisor with experience and expertise. Additional prosecutors will also be needed over the next five years as the City's population grows and the number of courtrooms and cases filed in

Municipal Court increases. Funding for succession planning will be crucial as several senior lawyers will be eligible for retirement in the near future.

Need for Paralegals - During the 2010 reorganization of the City Attorney's Office, two overage paralegal positions were authorized, but due to budget constraints these positions were not filled and subsequently were part of the City Attorney's Office reduction program for FY2011. The continued lack of paralegals creates time management and work productivity issues for the attorneys and this should be reexamined if the City's financial condition improves.

Existing Salary Inequities and Mid-Range Attorney Salary Deficiencies – Support staff salaries are almost 13% under the market average and compensation inequities exist between current support staff with comparable experience. These factors make it difficult to retain and recruit experienced support staff. Based on responses from City Attorneys across the country, starting salaries for attorneys appear to be competitive but the lack of promotional opportunities and merit increases have put midrange attorney salaries behind other comparable cities. Salary issues will have to be addressed to avoid the loss of expertise, diversity and strong performers within the Department.

Case Management Software - Pursuant to the City Council's direction to become more technology driven, the City Attorney's Office needs to purchase case management software in the near future which will benefit both litigation and transactional attorneys. Case management software will allow the organization and automation of cases, provide for a central repository for litigation documents and research, standardize case creation and tracking, provide deadline tracking, scheduling, reminders and manage electronic discovery. Cost estimates for the initial software purchase is unknown at this time and \$20,000 in annual operating funds is the estimated need for an adequate number of user licenses, annual updates and maintenance fees.

Conference Room Space – The City Attorney's Office has existing available conference rooms, however, none are large enough to support upgraded audio and visual equipment as well as attendees. Unutilized space in the City Attorney's Office, which was previously used as a law library, is sufficient for a larger and technology enhanced conference room, however, the Department lacks the necessary funds for such a conversion.

City Manager's Office:

Reliance on Federal Funding – The U.S. Equal Employment Opportunity (EEOC) and the U.S. Department of Housing and Urban Development's Fair Housing Assistance Program (FHAP) provide funding for the City's fair employment, fair housing, landlord and tenant counseling. Fluctuations and decreases in EEOC and FHAP funding will impact staffing levels requiring the Department to secure local funds to continue enforcement of the City's anti-discrimination in employment laws, enforcement of fair housing laws and provision of the same level of service to neighborhoods, landlords, tenants and housing providers. The reliance on federal funding is classified as near term due to the fact that municipalities are typically impacted by challenges in the federal budget and potential federal budget cuts.

City Secretary's Office:

Enterprise Information Management System (EIMS) and Staffing – In FY2012 the City's IT Solutions Department identified reserve funds that provided for the purchase of software and

professional services for the Laserfiche Electronic Document Management system for the City Secretary's Office. Initial funding for the system included the acquisition of 200 licenses that will provide use of the system by the City Secretary's Office, Water, Police, Library and Human Resources Departments; however, continued funding is required for the eventual enterprise-wide deployment and continued support of the system. Incremental funding of approximately \$300,000 annually, for a total of \$1.2 million, for the next four years would be required to provide for a systematic funding and implementation process throughout all City departments. The expanded use of the system will necessitate the hiring of one additional Records Information Management (RIM) position to handle the increasing volume of electronic records that will be part of the EIMS system. This person will oversee the retention and disposition of the electronic records to ensure they are properly managed. This enterprise-wide coordination will greatly enhance information and process management, efficiency and collaboration across the organization.

Restoration of City Council Minute Books – Approximately 70 to 80 historical minute books need to be restored. Cost estimate for this project is \$120,000, which includes restoration of covers, de-acidification of pages and imaging of books. While imaging of the books is vital for research purposes, it would be in the best interest of the City to have the handwritten minutes transcribed into typed documents to make them searchable by City staff and interested residents.

Conversion of Part-Time Customer Service Representative (CSR) II Position to Full-Time Position – With the initial funding received for EIMS, the conversion of this position from part-time to full-time would allow for one employee to be primarily responsible for records management of the City's official documents maintained in the City Secretary's Office (CSO). The CSO currently manages and stores over 70,000 documents in the form of resolutions, ordinances, bonds, deeds and contracts and has oversight of the City's Public Information Act (PIA) Response Program. The PIA Response Program processes nearly 8,000 requests annually which involve 22 departments utilizing the City's online request portal. This employee would also provide on-going department and community support of the PIA Response Program by assisting the Records and Information Management Office on a daily basis.

Granicus VoteCast for the Council Chamber – Funding of this initiative would provide for an electronic voting system for the City Council and various boards, commissions and committees. This system would enhance the City's video streaming endeavor by providing for transparency in the voting process and will also include the MinutesMaker software that provides automatic annotation into the Council minutes, decreasing transcription challenges and increasing accuracy. The automatic flow of information will help improve process efficiency and allow for the unquestionable credibility of the public record.

Scanning Official Documents – Additional funds are necessary for the scanning of official documents by a vendor to make them easily accessible while reducing the volume of paper documents maintained on- and off-site. This initiative would eventually eliminate the need to lease separate facilities to store the physical records, currently being 673 inactive record boxes. Contracting with a vendor is significantly less than microfilming costs and funding would be divided evenly over a three (3) year period for \$30,000 each year.

Code Compliance:

Code Compliance Staffing – With continued growth and expansion of the city, the Department has identified specific staffing and equipment needs to address increased code compliance related issues. This would require the addition of staff, specifically a total of 18 full-time-equivalents (FTE) including: expansion of the Rental Registration Section (6 FTE) to concentrate on the inspection of rental structures having 1 or 2 units; Tire Enforcement Team (2 FTE) to monitor tire shop manifests, the transport and legal disposal of used tires; expansion of Code Field Operations (7 FTE) to create a central city Code District; expansion of Building Standards Division (2 FTE) to increase the number of Category I demolitions to be adjudicated through the Building Standards Commission each month; Training Officer (1 FTE) to provide consistency in training regarding interpretation, application and enforcement of City ordinances and provide ongoing training, testing and proper documentation to maintain officer state certification.

Animal Shelter Operations – With an intake of approximately 20,000 animals annually, the City's animal shelter facility is consistently at or beyond its capacity. During peak seasons, there is a critical need for expanded capacity. A second shelter located in the northern section of the City (to compliment the current shelter located in far southeast Fort Worth) has been included in the Department's capital project needs listing. Staffing dedicated to the care of animals, cleaning of the shelter, and the provision of customer service continue to significantly lag national standards based on the number of animals housed at the shelter. With continuing enhancements to animal welfare initiatives, the ability to sustain quality service is compromised by staffing shortages.

Mosquito Surveillance and Response – The City has not funded mosquito surveillance and/or response capacity for several years. With the unprecedented levels of West Nile Virus reported in Fort Worth, Tarrant County and the metroplex during 2012, there is a need to develop a plan for surveillance, prevention education, larviciding and adulticiding (spraying) should this level of disease return next year or in subsequent years.

Health Inspection Staffing – Recent staffing reductions due to budgetary limitations has resulted in an inability to inspect every permitted facility according to recommended frequency schedules. Prioritization allows for high and medium risk facility inspections on schedule, but some lower risk facilities aren't being inspected annually. The addition of at least one authorized position is needed to meet the current recommended frequency for inspection.

Revenue Billing and Collection – The Code Compliance Department currently has several legacy systems that inefficiently track accounts receivable for high weeds and grass, demolitions, boarding/securing, and nuisance abatements. This data will need a review for accuracy prior to the conversion to PeopleSoft (ERP Phase II) and interfaces with existing work order systems will need to be created. The end goal is to increase efficiency of accounts receivable, to reduce delinquent accounts and ensure receivables are properly tracked.

Code Compliance/ Solid Waste Fund:

Review and Renewal of Fort Worth's Solid Waste Management Program – In March 2013 the current City contracts for the collection and management of the residential garbage, recycling, yard waste and bulk trash as well as cart procurement/maintenance and recycle processing will expire. Over the last few months preceding this end date, the City will be

concluding its efforts to determine the effectiveness of the programs, if it is in the best interests of the citizens to renew or re-bid the contracts and what changes or improvements need to be made to the collection program. Contractors will be required to help provide the effort and experience to ensure that issues are appropriately researched and vetted and contracts are executed in a timely manner.

Addition of Two Drop-off Stations – The City currently operates three drop-off stations where residents can dispose of trash, brush and recyclables. The existing stations are located at 2400 Brennan Avenue on the near north side, 5150 Martin Luther King Freeway in southeast Fort Worth and 6260 Old Hemphill Road in south Fort Worth. One additional drop-off station is proposed to serve residents in the Alliance corridor area of far north Fort Worth and construction will start in FY2013. Future plans include construction of drop-off stations west of Loop 820 for west Fort Worth and an additional drop-off station in far east Fort Worth.

Comprehensive Long Range Solid Waste Management Plan – The practice of solid waste management in the United States has significantly changed over the past 20 years. In many cases it has caught up with or in some cases exceeded the forward thinking program that Fort Worth implemented in 2003. A long range management plan is needed to determine where Fort Worth needs to advance over the next 20 – 30 years to handle the waste generated by one of the fastest growing major cities in the United States in a sustainable manner.

Storm Debris Management Plan – In conjunction with the Emergency Management Office, a formalized storm debris management plan needs to be developed. Handling debris following a significant storm event is very resource intensive (equipment, personnel and time) as well as extremely costly. A properly written Storm Debris Management Plan will help the City successfully navigate future debris collection, processing and disposal episodes efficiently and in a cost effective manner.

One Call Customer Service System Staffing – A One Call system, such as 311 or designated and promoted single 10-digit telephone number to connect with the City Call Center will need research and analyses to determine how and when the City can move to this type of system. As the Information Technology Solutions Department continues to work on a plan for incorporating such a system into the City's customer service operations, once implemented, additional staffing needs in the City Call Center may also accompany this new service system.

Equipment Services:

Expansion of the Water Service Center – The Water Service Center was constructed in 1969 with 10 service bays which are only adequate for providing support to a fleet of 200 pieces of equipment. Currently, 826 pieces of equipment are serviced by the Water Service Center. The recommendation from the City Manager's Office is that this expansion be paid for as a Water Capital Project with an estimated cost of \$2.5 million. The expansion of the Water Service Center includes the addition of 11 bays, much needed improvements to existing buildings, electrical upgrades and the resurfacing of all parking areas and driveways. The expansion would require an additional 9 FTE to maintain acceptable service levels that are already strained by limited space and age of the City fleet and to possibly provide for a second shift to respond to after hours' repairs.

Fuel Management System Conversion – The Equipment Services currently uses multiple outdated fuel management systems. It has become increasingly difficult to support multiple

systems both operationally and technically. The conversion of the multiple systems into one cohesive system that utilizes up-to-date technologies will dramatically improve operations. This system is needed to replace the manual, Megatronics, and Ohio Pattern Works (OPW) systems. The cost for a cohesive replacement system is unknown.

Financial Management Services:

Enterprise Resource Planning System (ERP Phase II) – The City's current financial system, MARS, is a legacy mainframe application that has been in use beyond normal life expectancy. While this system continues to service all City departments, the future business needs of the City will not be met without investing in newer, integrated systems known as the Enterprise Resources Planning Phase II (ERP Phase II). ERP systems integrate all facets of Finance, Budget, Payroll, and Human Resources systems and combine them together into an integrated business management system running off a single database, enabling various departments to share information and communicate with each other more easily. ERP systems are now built for use via the intranet, further reducing operational complexity and eliminating redundant systems and processes. ERP systems are complex, costly, and difficult to implement but the benefits to the City are enormous and include: uniform processes, task automation, greater access to data for decision makers, ability to track actual costs, on-demand reporting, activity-based costing, single point of data entry, and the ability to integrate with other key systems. The City is moving forward with its ERP Phase II project, and has hired Salvaggio, Teal & Associates (STA) to give the City expert guidance through the process. Ciber has been engaged for implementation services. Upon go-live, the first facet of Phase II will be placed into production, and a support organization must be established to provide ongoing maintenance and support.

Governmental Accounting Standards Board (GASB) – The City records financial activity according to standards established by the Governmental Accounting Standards Board (GASB). It is the practice of GASB to issue periodic pronouncements and standards that can have varying levels of impact on the City's practices. These pronouncements generally go into effect for a specified amount of time after being announced, leaving the City's staff in a constant state of preparing for new pronouncements to go into effect. When the impact upon current operations is significant enough, the new pronouncement can not only affect the cost of ongoing operations through a higher level of required resources but there will likely be implementation costs as well. This higher level of resources could be in the form of consultants, human resources, or technology.

Strategic Sourcing Initiative – The Financial Management Services (FMS) department is currently working with the Budget Division of the City Manager's Office to investigate the possibility of implementing a strategic sourcing initiative. This refers to a different method of purchasing, or sourcing, certain goods or services for the City. While such a method is projected to provide material net savings to the City overall, it would require additional resources to implement and operate.

Fire:

2nd Fire Company for Stations North of the Loop – The City has nine fire stations in the area North of Loop 820 and of those only two stations (Stations 35 and 38) have 2nd fire companies. The lack of a second company delays an aerial apparatus for multi-story buildings by 20-30 minutes and results in long response time during multiple events such as weather-related EMS

and fires. One company per year should be added to the existing remaining seven north fire stations.

Walsh Ranch Fire Station – Walsh Ranch, in far west Fort Worth, is expected to see the first phase of development in the next two years. With response times from existing fire stations to the development ranging from 9 - 16 minutes, a station in the development will be needed by 2015. For planning purposes the station design/construction cost is \$5 million. An additional \$750,000 for fire apparatus is needed. The annual cost to staff and operate the station will be approximately \$1.4 million.

Housing and Economic Development:

Reduction in Federal Grant Funds – In the last two years from FY2011 to FY2013 the City has received a reduction in entitlement grant funds from the Department of Housing and Urban Development (HUD) totaling \$2,729,856. For the Community Development Block Grant (CDBG) funding has been reduced by \$1,501,088, or 20%, from \$7,331,207 to \$5,830,119. For the HOME Investment Partnerships Program (HOME) funding has been reduced by \$1,228,768 or 38%, from \$3,201,937 to \$1,973,169. The impact of these reductions not only decreases the amount of financial support available for programs and projects but also impacts staffing levels as 20% of CDBG funds and 10% of HOME funds are used to support administration and personnel expenses. In FY2013 this decrease in federal support impacts seven positions in addition to program reductions. If further reductions in federal grant funds continue, additional positions and programs may be reduced or an alternative source of funding will be needed to continue carrying out the Department's programs.

Human Resources:

Meet and Confer and Collective Bargaining – New contracts will be implemented in FY2013 with the Fort Worth Police Officers Association and in FY2014 with the Fort Worth Professional Firefighters Association, IAFF Local 440. These contracts will result in additional costs for the terms of the contracts and beyond. Additional resources may be required to monitor the contracts and respond to any grievances or litigation that may result from the implementation of the contracts.

Information Technology Solutions:

Enterprise Resource Planning (ERP) Phase I – The current software upgrade for HR/Payroll system was performed beginning in FY2012 by two consulting companies for a total of \$1.9 million and 11,152 hours. IT fund balance was used to support this initiative in FY2012. However, another major software upgrade of PeopleSoft Human Resource/Payroll and Financials will be required in FY2015, as well as ongoing software licensing. This is part of the normal maintenance and use process of the software, which must be maintained and upgraded about every three years to stay on a version that is supported by the vendor.

Customer Relationship Management (CRM) System – A CRM system, such as 311/ single number or similar call system will need further research and analyses soon, along with its electronic version via social media, web site and other applications. This focuses a new emphasis on customer service, especially to provide citizens an easy to remember number when calling the City for assistance. CRM also includes on-line and new media methods of communicating with City government, which again is a new focus of management. The cost

estimate for this program is \$2 million to \$5 million over several years and will positively impact the service provision for numerous City departments and operations.

Disaster Recovery for Critical Systems – A disaster recovery system enables recovery from a natural disaster much more quickly and focuses on the highest priority systems to be recovered first to enable the City to still operate effectively even as other systems are being brought back online. Disaster recovery has long been an underfunded need. Over the past several years due to operational or project savings, there has been a minimal investment made, but there are significant gaps. As more and more of the City's operations depend on information system, the ability to enable the City's technology infrastructure to continue operations during a disaster is crucial. This long overdue function has been highlighted in a few instances (as an example a neighboring county's data center was flooded by a water line break) in governments that didn't have disaster recovery capabilities.

Replacement/New Technologies – Public Safety will need software licensing upgrades such as for Call Recording, Ticket Writers, and Fire Station Alerting systems. A preliminary cost estimate is over \$1 million to complete a replacement/new technologies program.

Replacement Radio System – The City Council approved a system purchase agreement with Motorola Solutions for the upgrade of the City's public safety and public works communications system that supports City departments and all critical communication for emergency responders. The upgrade to a current generation digital system will more effectively meet the requirements of first responders and fulfill state and federal objectives for interoperability among the region's similar agencies. This system will replace the City's current system acquired in 1992, which is no longer supported by the manufacturer. Although project financing is secured by tax notes and dedicated funding from Crime Control and Prevention District (CCPD), ongoing maintenance will be required beginning in FY2015. Maintenance for the existing system is provided by City staff. The new system will require software maintenance/support that doesn't exist in the current system. Additionally manufacturer support will likely be required for hardware maintenance on the new system. A preliminary cost for the required maintenance to meet Federal compliance and regulations is estimated to be \$1 million to \$3 million annually or more.

Library:

Collections Demands – As Fort Worth continues to grow, the demand for up-to-date materials that are available in a variety of formats grows. Funds for material collections have not increased to meet this demand. As residents acquire smart phones, tablets and e-readers, the demand for downloadable books, music and video has increases dramatically.

Facilities/Maintenance Needs – While structurally sound, existing Library facilities continue to have ongoing maintenance, repair and renovation needs. A number of the branch libraries are badly in need of re-carpeting, painting and other cosmetic maintenance. Signage is inadequate. Parking lots at some locations need to be resurfaced. Older facilities have significant problems with mechanical systems and inadequate electrical, telecommunication and network capabilities, which hamper the Library's transition to 21st century library services.

Central Library Utilization – Although in a good location, the Central Library is underutilized due to its poor street presence, perceived inadequate parking and space layout. It is a large facility and basic maintenance items such as carpet replacement are expensive. As the local

neighborhood library for downtown workers, businesses and residents, it needs to make its most highly used services and materials more visible to those entering the facility. Recommendations from Downtown Fort Worth Inc.'s unfunded 3rd St. Plan address some of the street presence issues. The Library System Master Plan, 20/20 Vision, as recommended to the Council for consideration and approval by the Library Advisory Board, outlines recommended changes and estimated costs.

Municipal Court:

Addition of a Bond Window at 350 Belknap Jail Location – Current jail operations are contracted with the City of Mansfield. One issue that has remained problematic is the inability to provide a bond window at the 350 Belknap location for defendants in custody to be released on bond or payment prior to being taken to the Mansfield Law Enforcement Center. This results in additional costs to the City and extended time in jail for defendants. The addition of a bond window staffed by Municipal Court personnel at this location would help expedite the release of prisoners and the collection of funds within the direct care and control of the City of Fort Worth.

Lake Worth Patrol – The Lake Worth Trust Fund revenue has decreased, due to the loss of lease opportunities resulting from the sale of properties around the Lake, to the point where it no longer supports the lake patrol operations of 6 Marshals and vehicles. Due to the reduced funding, staffing levels were reduced to 3 Marshals for FY2012. Upcoming dredging operations at Lake Worth will pose additional demands on lake patrol operations. Several options have been explored, including giving operational control to the Police Department, however increased cost associated with staffing the lake patrol with Police Officers rather than Marshals is thought to be cost prohibitive. Funding for continued lake patrol may need to be identified in the Municipal Court operating funds if public safety response at Lake Worth and the surrounding park area will continue to be provided by City Marshalls.

Enhanced Accessibility (Virtual Court and web enhancement)

The Court is currently exploring two technology related enhancements to provide greater accessibility for citizens to resolve their citations. The first initiative utilizes the courts webpage to provide defendants the ability to submit an online request for their violation(s) such as defensive driving, probation, and bench/jury trials. This would replace the need for a defendant to walk into court or mail their citation. The second initiative is what is known as "Video Court".

The concept is currently being utilized in the City of San Antonio and involves the use of a remotely located kiosk, with audio and video screen capability, to provide real time capability to contact a clerk and judge at a current court location. The defendant would be able to speak to a clerk and judge to resolve their citations without having to travel to a courthouse. These two initiatives have the potential to reduce foot traffic and mail at the current public service locations while providing increased convenient access to Court services.

Revision of City Wide Security Policy

A revision of the citywide security policy is required including a comprehensive study of access authorizations and prioritization when access is appropriate. It has been many years since a comprehensive study of access authorizations for employees was conducted and an updated study is now necessary to ascertain appropriateness of certain types of employee access. However, the focus of the study will be affected by many influences including prevailing threats and vulnerabilities, architectural challenges, service needs, and a changing staffing dynamic. Access control requires a great deal of resources on a technological and staff basis with a growing number of City facilities now requiring some regulation of access by employees and

visitors alike. Placing deputy marshals at these facilities is prohibitively expensive, but utilizing the existing building integration system is an effective alternative for access control. While most employees do not require 24/7 access to their respective work areas, access to certain areas should be based on individual need during specific hours of operation.

Facility Management (4th Floor Courtroom).

Construction of the 4th floor of the Public Safety & Courts Building is needed to accommodate an additional courtroom, a jury deliberation room, and a hearing room. The renovation project will enable the department to expand to meet increasing demands. It involves relocation of existing offices and selective demolition of existing walls to maximize floor space. The design will accommodate the schematic layout of all the various proposed offices. The additional space is needed to allow the scheduling of additional jury trials and administrative hearings.

Parks and Community Services:

Growth and Annexation Impacts – Growth of the city in new developing areas located further away from existing infrastructure, operational support and services continues to place increased demands on existing resources. New budget dollars are directed to these areas which places a greater burden on existing operations and maintenance activities in older, central city areas where much of the infrastructure has exceeded its useful life. This dynamic will continue to increase the need for funding and facilities.

Increases in Park Units and Acreage – As a result of the 2000 Neighborhood and Community Park Dedication Policy, fully developed parks are coming online requiring immediate services in developing areas. Since 2000 the City has acquired over 1,462 acres of new parkland. Due to city growth over the last decade, there will be a continued need for both neighborhood and community parks in underserved areas in accordance with the Park, Recreation and Open Space Master Plan. Additional park acreage annual maintenance is currently estimated at \$3,000 to \$5,000 per acre for undeveloped/developed parkland resulting in a need to increase total operating expenses accordingly. Funding will be needed for park/athletic field staff and maintenance facilities to increase efficiency and meet current standards. All park district operation compounds are located inside Loop 820. Parks in “outlying areas” currently require an approximate 30-minute drive to reach. Although contract maintenance is the primary source for the delivery of new services, to be fully effective, a diversified operations and management strategy is necessary including the use of various internal staff hired to address these needs.

Contractual Zoo Management – The renewal agreement with the Fort Worth Zoological Association for the provision of management services and oversight of the operations of the Zoo approved May 4, 2010, includes incremental increases to the base contract amount for the first five years of the agreement plus annual adjustment for the Consumer Price Index (C.P.I.). The remaining incremental increases for FY2014 and FY2015 are \$1 million in each year. The contract has a 20 year term, beginning October 1, 2010 and expiring September 30, 2030.

City of Fort Worth Aquatics Program – In accordance with the City-wide Aquatic Master Plan amended in March 2012, the ground work for a long term comprehensive approach to replace existing facilities which have exhausted their useful life has been laid. The 5-10 year plan calls for construction of five (5) Enhanced Neighborhood Family Aquatic Centers, one in each sector of the city. These contemporary designed facilities would encompass 25,000 square feet of full service facilities in an accelerated manner. Capital funds for design and construction require allocation and, once complete, operating dollars will be necessary to service and program these

facilities which most likely will rely on a subsidy for sustainability and affordability. In addition, demolition of the remaining five (5) pools, ranging in age of 53 to 87 years is a critical element of the master plan.

Addition of Community Centers – The 2004 CIP allocated \$7.5 million for the design and construction of three community centers. The Northpark Community Center was constructed in partnership with the YMCA and opened in 2008. It is located in the northern area of the City and is operated under contract with the YMCA. The facility to be located in the far southwest area, now known as the Chisholm Trail Community Center, is targeted for completion in FY2013 and operating dollars for that center are included in the adopted FY2013 budget. The south central area of the city has been designated for the third center which is scheduled to come online in FY2014. The remaining facility will require funding for initial costs to open including furniture, supplies and equipment and thereafter, on-going costs to maintain programs and operations.

Parks and Community Services/Golf Fund:

Golf Fund Sustainability – The Parks and Community Services Department will continue to monitor the golf program and analyze the affect the closure of Z. Boaz Golf Course has on the remaining four courses. Staff will continue to evaluate the daily operations and implement actions which will streamline operations to further address the future sustainability of the golf system without compromising the quality of both the golf courses and customer service.

Rockwood Golf Course Infrastructure – Rockwood Golf Course which was built in 1938 has exceeded its useful life. The aging infrastructure puts the course at a considerable disadvantage and course conditions have become exceedingly uneconomical to maintain due to outdated turf grasses, inadequate drainage systems and an inefficient irrigation system. The resulting conditions are not conducive to providing the acceptable level of product which is expected in today's competitive market.

Planning and Development:

Planning and Development Activities – Several years ago the City experienced a period of unprecedented growth and staff was unable to adequately service the demand. Service delivery times were high for customer service, inspections and plan review. However, following input from the development community, the Development Division underwent a series of changes in an attempt to improve the quality and speed of its service delivery. These changes included office renovations, implementation of many new policies and practices, and an increase in the number of approved positions assigned to various Development sections. The net result has been a reduction in service delivery times. At the same time these improvements were being made, national and local development activity waned due to the national economic difficulties. During this economic downturn, development activities and revenues decreased and subsequently severe cuts were made to the Department's budget and staffing. As development activity stabilizes with the slow economic recovery, additional resources will need to be allocated to insure timely responses to citizens and developers. During the past year the Department has continued to work with stakeholders to improve and enhance development process improvements and customer service delivery. The department is analyzing the feasibility of becoming an enterprise fund which would allow 100% of the expenses necessary to provide services to be recuperated via fees charged to the customers receiving those services. In essence the growth that is continuing to occur in the City would fund itself through fees for the planning and development services needed to support that growth.

Transportation Utility Funding – Fort Worth is the fastest growing major city in the United States and the demands for City services, especially transportation infrastructure, have grown dramatically while the General Fund per capita revenue has not kept pace with inflation. Since 1995, infrastructure funding has suffered because of competing demands between general municipal services, infrastructure needs, a concerted effort to reduce the overall tax rate, 53% growth in the City's population and the economic downturn resulting in declines in property values and sales tax receipts in the recent past. Although tax receipts and property values are beginning to show a slow recovery, today, the City of Fort Worth anticipates \$2 billion in transportation infrastructure needs over the next 5-10 years. The current debt funding model, including a one-time allocation of \$15 million in 2009 of mineral lease revenue and anticipated transportation impact fees received from developers, only yields \$995 million in funding for existing and future needs, leaving a billion dollar gap. The Mayor's Task Force on Infrastructure Funding has concluded that a combination of funding sources is required to mitigate the current serious underfunding of transportation infrastructure and recommended the creation of a Transportation Utility composed of four funding sources: Retain the current General Fund allocation to street maintenance, initiate a "Transportation Service Charge" to enable the City to pay for existing capacity deficiencies and optimal street maintenance, increase the "Transportation Impact Fees" to better reflect the costs of infrastructure development, and most importantly reallocate four cents of the Property Tax Rate from operations and maintenance to debt service for transportation infrastructure by shifting one cent each year from FY2012 through FY2015 which will create a more appropriate level of capital funding for infrastructure. Both the FY2012 and FY2013 adopted budgets included one penny each of the proposed four cent total shift from operations and maintenance to debt service, leaving two additional cents for consideration in FY2014 and FY2015.

Police:

Civil Service Transition Plan –The Crime Control Prevention District (CCPD) Board and City Council have expressed a mutual commitment to begin transferring ongoing CCPD personnel cost to the General Fund. This transition will allow for a more focused acquisition of crime prevention equipment, technology and community initiatives, but also creates the need to identify additional General Fund support for such initiatives.

Pending Police Services Gaps – Fort Worth is the fastest growing city in Texas and the Planning and Development Department is projecting a population in 2030 of 1,060,000. As the population increases, the ratio of police officers is diminishing which in turn could start unfavorably impacting crime rates in addition to increasing response times and queues during peak hours. The considerable strides made in crime reduction could be eroded if civil service staffing does not keep pace with the needs of the city. In addition, without sufficient police staffing levels, the ability to attract new businesses and residents will have adverse consequences. With the increasing population, it is necessary for the department to continue to grow and meet the new demands of the city. The Police Department needs to focus on continuing to provide adequate funding to recruit and train new officers to meet the needs of the city and keep up with attrition.

Additional Sixth Division Facility – Due to the recent growth that the City has experienced, the Department is evaluating the need to create a Sixth Division to service the City.

Transportation and Public Works:

Traffic Safety Infrastructure Management – Current funding levels are insufficient for establishing adequate preventive maintenance programs to keep the City's traffic safety infrastructure (streetlights, traffic signals, traffic signs, pavement markings, railroad crossing safety devices, and intelligent transportation systems) performing at industry standards. To replace pavement markings on an eight-year cycle, a proactive Contract Pavement Marking Program was recommended. The program is being phased in over six years starting with FY2011 funding of \$170,000, and increasing in annual increments of approximately \$125,000 to \$920,000 for full program implementation in FY2017. Additionally, \$350,000 is needed annually for retaining a contractor to perform preventative maintenance on traffic signals. The contractor would inspect and test each traffic signal for proper operation and prepare reports including recommendations regarding annual preventive maintenance. Another \$150,000 is needed annually for retaining an engineering consultant to assist with traffic signal timing studies and implementing traffic signal optimization improvements associated with citizen requests.

Street Infrastructure Performance – The goal of the Major Street Maintenance Program is to maintain the street network at a service level of Pavement Quality Index 7, on a scale of 0 (poor) to 10 (excellent). This requires \$24M annually. The current budget of \$17.9M leaves a \$6.1M funding gap. The goal of the Bridge Program is to maintain bridges at a rating of 6 on a scale of 0 (Poor) to 9 (Excellent). To achieve this goal, \$2.5M is needed annually. The current budget of \$2.2M leaves a funding gap of \$300,000. In FY2014, \$2.2M in additional funding will be needed to add one concrete crew and one bridge maintenance crew.

Transportation and Public Works/Environmental Protection Fund:

Changing State and Federal Environmental Mandates/Clean Air Act Compliance Requirements – North Texas is currently in non-attainment for ozone with the National Emissions Standards for Hazardous Air Pollutants. Proposals have the existing standard potentially dropping to 60 parts-per-billion (ppb) from the current 85ppb resulting in the need for the implementation of additional control measures. Potential control measures that may be enacted and affect the City of Fort Worth operations include, but may not be limited to, regional policies and partnerships, the institution of fees and fines, an independent enforcement situation, and/or other tactics to limit or reduce ozone precursor emission production. Costs associated with these new requirements cannot be determined until the federal lawsuit is finalized later this year and the Clean Air Steering Committee reconvenes to write the control measures anticipated for the next State Implementation Plan.

Sustainability – Sustainability is a broad term used to define a business practice wherein an organization's environmental "footprint" is defined and policies and measures are implemented to minimize or eliminate this impact. Sustainability issues potentially include, but are not limited to the minimization of the City's waste stream, implementation and enforcement of a clean fleet policy, the application of smart growth and resource conservation programs, and green economic development models. Sustainability will be driving compliance and development issues over the next 5 years. As the City looks to implement the recommendations of the City's Sustainability Task Force in addition to required state and federal resource conservation and preservation rules, increased effort will be required to ensure that appropriate evaluation, reductions, and compliance measures are being recorded in the public, private, and commercial sectors. No cost estimate has been determined at this time.

Transportation and Public Works/ Parking Fund:

Municipal Parking Commercial Loading Zones –This parking service enhancement entails converting 60 existing loading zones in the Central Business District (CDB) to commercial loading zones. The change in designation clearly identifies what is a commercial delivery vehicle and thus excludes motor vehicles that are not involved in the business of delivery or loading and unloading of commercial goods and merchandise. This change also promotes more efficient use of the spaces within the zones, encourages non-commercial users to use metered parking and creates a safer and more predictable commercial loading zone process.

Municipal Parking Pay and Display Technology – The Transportation and Public Works Department has implemented the use of pay-and-display technology as part of the downtown parking meter system and continues to look for opportunities where this type of technology can provided an enhanced customer service experience. A pilot study was completed in FY2010, actual implementation of the program started in January 2012 and was completed in February 2012. Eighty five units have been deployed across the Central Business District and this deployment has replaced over 400 single and multi-spaced parking meters. As the Department continues to address additional technology improvements to parking services in the future, there will be a need for additional funding.

Transportation and Public Works/Stormwater Utility:

Capability increase for Studies, Project Planning and Funding – There is over \$1 billion in needed capital improvements throughout the City to address severe drainage problems. Stormwater Utility revenue, and the debt capacity afforded through it, creates limitations in the number and scope of capital improvements and the rate at which improvements can be made. Additional funding sources will need to be identified to maintain ongoing program objectives or to increase the rate of completion for capital improvement projects.

Work Order/Asset Management System (WOAMS) – The Stormwater Utility is in the process of implementing a Work Order/Asset Management system to improve program management capabilities. Rollout of the new WOAMS will allow advanced techniques for the collection, compilation and reporting of key data needed to effectively and efficiently plan and execute day-to-day infrastructure maintenance and repair activity, and strategically evaluate future capital projects. The implementation includes multiple business process revisions to incorporate best management practices into the maintenance and repair processes and to integrate advanced techniques such as asset criticality determination and maintenance management strategies. It also includes the development and documentation of maintenance history to enable and facilitate asset management features such as effective prioritization of routine and emergency maintenance as well as the switch from reactive to predictive maintenance. Rollout is scheduled for late summer of FY2013. While costs are not extraordinary, there will be ongoing budget requirements from year to year to ensure full system utilization and maximization of efficiencies.

Large Capital Needs – Correcting flooding problems in the numerous older, fully developed sections of the city is going to be cost prohibitive using current standards and conventional construction (individual projects can cost \$50 - \$100 million). The Stormwater Utility is in the process of developing a strategy for approaching such issues to utilize as a guide for the prioritization of projects and a framework for developing implementable solutions.

Northside Operations Facility – The Stormwater is collaborating with other City departments to construct a multi-departmental facility to house field operations in north Fort Worth. This facility will reduce operational inefficiency by reducing extended travel periods to and from existing facilities and work locations.

Water Department:

Drought Response Program – The Water Department has been working with Tarrant Regional Water District (TRWD), the Trinity River Authority and the cities of Arlington and Mansfield to develop a consistent and updated Emergency Water Management/Drought Contingency Plan for the Texas Commission on Environmental Quality (TCEQ). The update was required after an evaluation by TRWD consultants showed the prior plan had virtually no impact on reducing water usage in times of drought. From a drought perspective, Stage 1 would be triggered when water supply is at 75% of capacity; Stage 2 would be triggered when water supply is at 60% and Stage 3 would be triggered when water supply is at 45%. Each customer would be limited to two watering days per week in Stage 1, one watering day per week in Stage 2 and only outdoor watering with a handheld hose would be allowed in Stage 3. TRWD estimates Stage 1 could occur, on average, once every five years. Stage 1 was entered on August 29, 2011. While the Water department currently budgets for the enforcement of this program as a part of the Water Conservation Program, there could be a reduction in water service revenues due to the restriction of customer usage.

ORDINANCE NO. 20411-09-2012

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2012, AND ENDING SEPTEMBER 30, 2013, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2012, and ending September 30, 2013, for the different departments and purposes of the City of Fort Worth be fixed and determined as follows:

I. GENERAL FUND

1.	City Attorney	\$5,896,247
2.	City Auditor	\$2,608,330
3.	City Manager	\$6,720,508
4.	City Secretary	\$1,082,740
5.	Code Compliance	\$17,570,149
6.	Financial Management Services	\$7,265,493
7.	Fire	\$121,322,144
8.	Housing and Economic Development	\$5,129,598

9.	Human Resources	\$3,733,152
10.	Library	\$18,516,242
11.	Municipal Court	\$17,238,839
12.	Non-Departmental	\$73,880,800
13.	Parks Community Services	\$42,858,260
14.	Planning and Development	\$12,127,542
15.	Police	\$199,787,614
16.	Transportation and Public Works	\$48,098,657
	GENERAL FUND TOTAL	\$583,836,315

II. CIVIL SERVICE STAFFING

Police Department:

Civil service staffing for the Police Department on October 1, 2012, will consist of 1,594 Authorized Positions as follows: 1,150 officers, 212 detectives, 164 sergeants, 46 lieutenants, 14 captains, 5 majors and 3 deputy chiefs.

Fire Department:

Civil service staffing for the Fire Department on October 1, 2012, will consist of 908 Authorized Positions as follows: 468 firefighters, 201 engineers, 122 lieutenants, 86 captains, 24 battalion chiefs, 4 division chiefs and 3 deputy chiefs.

This ordinance does not create a new classification, rank, or position within the Police Department or the Fire Department. This ordinance does not authorize any change to the number of positions in any existing classification or create any vacancies within the Police Department or the Fire Department.

Attached as Addendum A, and made a part of this ordinance by incorporation, are the salary schedules for Fort Worth Fire Department civil service classifications below the classification of Division Chief and Fort Worth Police Department civil service classifications below the classification of Major for the fiscal year beginning October 1, 2012. These schedules set out the annual base pay for each listed civil service classification in the Fort Worth Fire Department and in the Fort Worth Police Department and provide for additional seniority pay as determined by each civil service employee's anniversary date. The seniority pay provided for in this ordinance is in addition to and not in lieu of the longevity pay provided for by Texas Local Government Code section 141.032.

III. CAPITAL PROJECTS SERVICES FUND

The Capital Projects Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Capital Projects Services, as provided in the budget of the City Manager, which includes a total Capital Projects Services Fund appropriation of \$15,384,983.

IV. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District Fund shall be provided with such revenue as shall be appropriated to same by the Fort Worth Crime Control and Prevention District in accordance with law, and such money shall be used as provided for by law and the purposes specified by the Fort Worth Crime Control and Prevention District, and as provided in the budget of

the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$54,711,925.

V. CULTURE AND TOURISM FUND

The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel/Motel Occupancy Tax and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Culture and Tourism Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$33,457,613.

VI. ENVIRONMENTAL PROTECTION FUND

The Environmental Protection Fund shall be provided with such revenue as may be secured from the City's environmental protection fee and other such sources as may become available from environmental projects, and such money shall be used to meet the requirements of the Environmental Protection Fund, as provided in the budget of the City Manager, which includes a total Environmental Protection Fund appropriation of \$5,237,257.

VII. EQUIPMENT SERVICES FUND

The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of maintenance and other operations at the City's three service centers, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in

the budget of the City Manager, which includes a total Equipment Services Fund appropriation of \$27,626,189.

VIII. GROUP HEALTH AND LIFE INSURANCE FUND

The Group Health and Life Insurance Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund, from contributions from employees and retirees, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Group Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Group Health and Life Insurance Fund appropriation of \$98,527,867.

IX. INFORMATION SYSTEMS FUND

The Information Systems Fund shall be provided with such revenue as may be secured from in-house transfers from City departments for the provision of basic telephone line service, maintenance of telephone lines and instruments, lease/purchase of telephone instruments and other equipment, support in the operation and maintenance of personal computers, design, fabrication, procurement, installation and maintenance of electronic equipment, maintenance of the trunk system, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Information Systems Fund, as provided in the budget of the City Manager, which includes a total Information Systems Fund appropriation of \$23,916,653.

X. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund shall be provided with such revenue as may be secured from sales

and leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and such money shall be used to meet requirements of the Lake Worth Trust Fund, as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$259,051.

XI. MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Municipal Airports Fund, as provided in the budget of the City Manager, which includes a total Municipal Airports Fund appropriation of \$4,914,113.

XII. MUNICIPAL GOLF FUND

The Municipal Golf Fund shall be provided with such revenue as may be secured from the Pecan Valley, Rockwood, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Golf Fund, as provided in the budget of the City Manager, which includes a total Municipal Golf Fund appropriation of \$4,965,011.

XIII. MUNICIPAL PARKING FUND

The Municipal Parking Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Parking Fund, as provided in

the budget of the City Manager, which includes a total Municipal Parking Fund appropriation of \$6,567,114.

XIV. OFFICE SERVICES FUND

The Office Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of microfilming and office copying services, printing and graphics services, plus other in-house functions such as messenger and mail services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Office Services Fund, as provided in the budget of the City Manager, which includes a total Office Services Fund appropriation of \$1,640,733.

XV. RED LIGHT ENFORCEMENT FUND

The Red Light Enforcement Fund shall be provided with such revenue as may be secured from the automatic red light camera enforcement program and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Red Light Enforcement Program, as provided in the budget of the City Manager, which includes a total Red Light Enforcement Fund appropriation of \$11,528,514.

XVI. RISK MANAGEMENT FUND

The Risk Management Fund shall be provided with such revenue as may be secured from City contributions from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Risk Management Fund, as provided in the budget of the City Manager, which includes a total Risk Management

Fund appropriation of \$8,029,712.

XVII. SOLID WASTE FUND

The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Solid Waste Fund, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$55,545,523.

XVIII. SPECIAL TRUST FUND

The Special Trust Fund shall be provided with such revenue as may be secured from contributions, gifts, and transfers from entities, groups, organizations, or outside sources; and such money shall be used to fund operations in the General Fund and for other specific purposes, which includes a total Special Trust Fund estimated appropriation of \$6,773,257. The total estimate is appropriated to the following departments/funds, and contributed by the listed potential donors:

1. City Manager's Office \$41,000

Potential Donors: Aetna, American Airlines, Artes de la Rosa, Bank of America, Bass Hall for the Performing Arts, Coca Cola Bottling Co., Easter Seals Greater Northwest Texas, Fiesta, Fort Worth Catholic Charities, Fort Worth Chamber of Commerce, Fort Worth Hispanic Chamber of Commerce, Fort Worth Independent School District, Fort Worth Museum of Science and History, Fort Worth Modern Art Museum,

Fort Worth Promotion Fund c/o Mayor's Office, Fort Worth Transportation Authority, Friends of the Fort Worth Public Library, Inc, Fort Worth Public Library Foundation, Goodwill, JPS Health Network, Junior League of Fort Worth, KERA, Mental Health Connection, Metropolitan Black Chamber of Commerce, Multicultural Alliance, Starbucks, State Farm Insurance, Tarrant County College, Tarrant County Government, Tarrant County MHMR, Texas Christian University, Texas Health Resources, Texas Wesleyan University, University of Texas at Arlington, United Way of Tarrant County, Workforce Solutions for Tarrant County, Q Cinema, individual citizen donations and other corporate donations.

2. Code Compliance \$1,450,000

Potential Donors: Wal-Mart, PetSmart, Inc., PetSmart Charities, Sid W. Richardson Foundation, Sophie S. Bass Foundation, Federal Express, Cowtown Loves Shelter Pets, Animal Control Agencies, J.C. Penney, Fort Worth citizens, rescue agencies, individual citizen and anonymous donors.

3. Fire \$151,018

Potential Donors: Tarrant County, Wal-Mart and Sam's Club Foundation, Fire Safety Education Trust, individual citizen donations and other corporate donations.

4. Housing and Economic Development \$5,000

Potential Donors: United States Department of Housing and Urban Development, Fannie Mae Foundation, Fort Worth Housing Authority,

Bank of America Home Loans, Tejas Realty, Century 21-Keller, DFW Metro Housing, Southwest Bank, Texas Foreclosure Prevention Task Force, HOPE Partnership, and other housing service organizations, real estate brokers or mortgage companies.

5. Library \$750,000

Potential Donors: Friends of the Fort Worth Public Library, Inc., The Fort Worth Public Library Foundation, Hazel Vaughn Leigh Trust, and Gray Trust, North Texas Library Partners, Woodhaven Community Development, Inc., Patrons of East Regional Library, and Addie Levy Trust.

6. Parks and Community Services \$3,700,000

Potential Donors: Fort Worth Garden Club, Fort Worth Botanical Society Fuller Foundation, Amon G. Carter Foundation, Mayfest, Inc., Streams and Valleys, Inc., Chesapeake, Johnson Controls, TXU Energy, Oncor, ATMOS Energy, Summer Day Camp Registrants, Friends of the Fort Worth Nature Center, Log Cabin Village Heritage Foundation, Van Zandt Cottage, Nature Center Conservancy, Youth Programs Registrants, Sports Advisory Council, Community Action Partners, Community Centers Advisory Group, Fitness and Recreational Program Registrants, Log Cabin Village, Texas Department of Human Services, Fort Worth Independent School District, Optimist Club, Texas Department of Agriculture, Mobile Recreation Registrants, XTO Energy, Quicksilver Resources, Contract Program Registrants, Fort Worth Lawn and Sprinkler, E Developments,

Fresnel Technologies, Pier 1 Imports, Carter & Burgess, Lockheed Martin, Speedway Children's Charities, Fort Worth & Western Railroad, Reilly Family Foundation, Texas International Energy Partners, Impart Financial, Kline & Co., Southside Bank, The Ryan Foundation, Dubose Family Foundation, Kensington Properties, Justin Brands, Inc., Southwestern Exposition & Livestock, Collins& Mott LP, Perdue, Brandon, Fielder, Collins, Dunaway Associates, LP, Quarles, Westside Unitarian Universalist Church, Tarleton State University, JP Morgan Bank, Freese-Nichols, Inc., Quorum Architects, Inc., Individual Donors, Randy Parham, DDS, Sid Richardson Foundation, Fort Worth Water Department, Goff Family Foundation, Southwest Water, Fort Worth Dog Park Association, The Human Source Foundation, individual citizen donations and other corporate donations.

7. Police

\$666,239

Potential Donors: Foundation, In Memoriam, FWPD Bike Support FWPOA, FWBLEOA, FWLPOA, Bank of Texas, Cash America, National Association of Town Watch, Burros Promotional, Best Impressions, Enviro-Health Systems, Elliott Inc., CVS, Inc., TigerDirect.com, Office Depot, Wal-Mart Foundation, Home Depot, Sports Authority, FedEx Kinko's, Bass Security, Life Fitness, Corporate Express, Best Buy, Kroger Grocery Store, RBI Productions, Supercircuits Inc, Tech Depot, Rent-A-Center, GT Distributors, Corporate Safe Specialists, Sam's Club Foundation, Target, BCI Technologies, Medica-Rents Company, Wiley X

Eyewear, Videology Imaging, Western Hills North Neighborhood Association, Cobham Tracking, AT&T, Kaploss Security, Clickit, John Peterson, Fit For Life, Chesapeake and Anonymous Donors, Police Officers Award Group, and other private and corporate donations.

8. Solid Waste \$10,000

Potential Donors: Bell Helicopter Textron, Coca Cola Bottling Company of North Texas, Fort Worth Star Telegram, Miller Brewing Company, Lockheed Martin, TXU Electric, Burlington Northern Sante Fe Corporation, Tandy RadioShack, Motorola, Green Mountain Energy, Carter Burgess, Silver Creek Materials, Chesapeake Energy Corporation, XTO Energy and Ozarka Spring Water Company, Wal-Mart, Waste Management, Inc. and other corporate donations.

XIX. STORMWATER UTILITY FUND

The Stormwater Utility Fund shall be provided with such revenue as may be secured from the provision of Stormwater services, and such money shall be used to meet the requirements of the Stormwater Utility Fund, as provided in the budget of the City Manager, which includes a total Stormwater Utility Fund appropriation of \$34,694,219.

XX. TEMPORARY LABOR FUND

The Temporary Labor Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of temporary labor services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the

requirements of the Temporary Labor Fund, as provided in the budget of the City Manager, which includes a total Temporary Labor Fund appropriation of \$1,053,878.

XXI. UNEMPLOYMENT COMPENSATION FUND

The Unemployment Compensation Fund shall be provided with such revenue as may be secured by contributions from City operating funds and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Unemployment Compensation Fund, as provided in the budget of the City Manager, which includes a total Unemployment Compensation Fund appropriation of \$721,037.

XXII. WATER AND SEWER FUND

The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Water and Sewer Fund as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$378,163,041.

XXIII. WORKERS' COMPENSATION FUND

The Workers' Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Workers' Compensation Fund, as provided in the budget of the City Manager, which includes a total Workers' Compensation Fund appropriation of \$12,665,601.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2012, and ending September 30, 2013, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 7, 2012, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 14th day of August, A.D. 2012, at 7:00 o'clock P.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That following the commencement of the public hearings for which provision has been made in the preceding section this ordinance shall be published two times.

SECTION 6.

That this ordinance shall be first published in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City, after its initial reading.

SECTION 7.

That this ordinance shall not be presented for second reading and final passage until ten (10) full days have elapsed after its first publication, as provided by the Charter of said City.

SECTION 8.

That following the second reading and final passage, this ordinance shall again be published in the official newspaper of the City of Fort Worth along with a schedule of changes made by the City Council to the City Manager's originally proposed budget.

SECTION 9.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 10.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 11.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

Sara J. Fullenwider
Sarah J. Fullenwider
City Attorney

Introduced on First Reading: August 14, 2012

Adopted: September 18, 2012

Effective: October 1, 2012

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FY2013

Job Code	Title	Base Pay A	1st Year B	2nd Year C	3rd Year D	4th Year E	6th Year F	8th Year G	10th Year H	12th Year I	14th Year J	16th Year K
		Base Pay	Base +1	Base +2	Base +3	Base +4	Base +5	Base +6	Base +7	Base +8	Base +9	Base +10
X03 / 1001	POLICE OFFICER	MO \$4,348.93	\$4,565.60	\$4,794.40	\$5,033.60	\$5,284.93	\$5,416.67	\$5,551.87	\$5,690.53	\$5,832.67	\$6,123.87	\$6,441.07
		AN \$52,187.20	\$54,787.20	\$57,532.80	\$60,403.20	\$63,419.20	\$65,000.00	\$66,622.40	\$68,286.40	\$69,992.00	\$73,486.40	\$77,292.80
		OT* \$37.64	\$39.51	\$41.49	\$43.56	\$45.74	\$46.88	\$48.05	\$49.25	\$50.48	\$53.00	\$55.74
X04 / 1002	POLICE CORPORAL 4 years					MO 33.66	34.50	35.36	36.24	37.15	39.01	41.02
						AN \$5,834.40	\$5,980.00	\$6,129.07	\$6,281.60	\$6,439.33	\$6,761.73	\$7,110.13
						OT* \$70,012.80	\$71,760.00	\$73,548.80	\$75,379.20	\$77,272.00	\$81,140.80	\$85,321.60
X07 / 1003	POLICE SERGEANT 7 years						MO 38.04	38.99	39.96	40.96	43.01	45.20
							AN \$6,593.60	\$6,758.27	\$6,926.40	\$7,099.73	\$7,455.07	\$7,834.67
							OT* \$79,123.20	\$81,099.20	\$83,116.80	\$85,196.80	\$89,460.80	\$94,016.00
X08 / 1004	POLICE LIEUTENANT 10 years								MO 44.03	45.13	47.39	49.83
									AN \$7,631.87	\$7,822.53	\$8,214.27	\$8,637.20
									OT* \$91,582.40	\$93,870.40	\$98,571.20	\$103,646.40
X09 / 1005	POLICE CAPTAIN 13 years									MO 49.78	52.27	54.93
									AN \$8,628.53	\$9,060.13	\$9,521.20	
									OT* \$103,542.40	\$108,721.60	\$114,254.40	

During 4th year of contract, all officers received 3.25%. Those individuals that were beyond the "L" step from previous years were on the "K" step for the FY11-12 pay plan. These individuals have caught up to the pay due in part because the last 2 steps were transformed into 5% steps. The last step (for 16th year of service) in FY11-12 cycle was intentionally calculated beyond the 5% step amount (difference between step J & K) for each rank in order to encompass all officers to be within the step plan in the final year of the initial term of the contract.

*All listed overtime rates are estimated minimum overtime rates reflecting base pay only. Actual overtime rates will also include other eligible pay elements for each individual officer.

#In accordance with the terms of the current Meet and Confer Agreement, FY2013 is the "evergreen" period, and the FY2011-12 pay plan remains in effect until such time as negotiations between the City and the Fort Worth Police Officers Association have been completed. If a new contract is adopted during the fiscal year, a new pay plan may need to be adopted to reflect the terms of the new agreement.

FY2013

AVERAGE 56 HOUR SCHEDULE

Title	Job Code		A	B	C	D	E	F
FIRE FIGHTER	Y01 / 1032	HR	\$17.06	\$17.91	\$18.81	\$19.75	\$20.74	\$21.77
		MO	\$4,141	\$4,347	\$4,564	\$4,793	\$5,032	\$5,283
		AN	\$49,691	\$52,166	\$54,766	\$57,512	\$60,382	\$63,398
		OT	\$25.59	\$26.87	\$28.22	\$29.63	\$31.11	\$32.66
FIRE ENGINEER	Y02 / 1031	HR	\$22.69	\$23.83				
		MO	\$5,507	\$5,782				
		AN	\$66,082	\$69,389				
		OT	\$34.04	\$35.75				
FIRE LIEUTENANT	Y03 / 1030	HR	\$24.91	\$26.15				
		MO	\$6,044	\$6,346				
		AN	\$72,530	\$76,149				
		OT	\$37.37	\$39.23				
FIRE CAPTAIN	Y04 / 1029	HR	\$27.77	\$29.16				
		MO	\$6,739	\$7,075				
		AN	\$80,870	\$84,906				
		OT	\$41.66	\$43.74				
FIRE BATTALION CHIEF	Y05 / 1028	HR	\$31.73	\$33.31				
		MO	\$7,700	\$8,084				
		AN	\$92,394	\$97,011				
		OT	\$47.59	\$49.97				

40 HOUR SCHEDULE

Job Title	Job Code		A	B	C	D	E	F
FIRE FIGHTER	Y01 / 1032	HR	\$23.89	\$25.08	\$26.33	\$27.65	\$29.03	\$30.48
		MO	\$4,141	\$4,347	\$4,564	\$4,793	\$5,032	\$5,283
		AN	\$49,691	\$52,166	\$54,766	\$57,512	\$60,382	\$63,398
		OT	\$35.84	\$37.62	\$39.50	\$41.48	\$43.55	\$45.72
FIRE ENGINEER	Y02 / 1031	HR	\$31.77	\$33.36				
		MO	\$5,507	\$5,782				
		AN	\$66,082	\$69,389				
		OT	\$47.66	\$50.04				
FIRE LIEUTENANT	Y03 / 1030	HR	\$34.87	\$36.61				
		MO	\$6,044	\$6,346				
		AN	\$72,530	\$76,149				
		OT	\$52.31	\$54.92				
FIRE CAPTAIN	Y04 / 1029	HR	\$38.88	\$40.82				
		MO	\$6,739	\$7,075				
		AN	\$80,870	\$84,906				
		OT	\$58.32	\$61.23				
FIRE BATTALION CHIEF	Y05 / 1028	HR	\$44.42	\$46.64				
		MO	\$7,700	\$8,084				
		AN	\$92,394	\$97,011				
		OT	\$66.63	\$69.96				

ORDINANCE NO. 20412-09-2012

AN ORDINANCE SETTING FORTH AN ESTIMATE OF THE EXPENSE OF THE GENERAL DEBT SERVICE FUND OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2012, AND ENDING SEPTEMBER 30, 2013, AND APPROPRIATING MONEY FOR THE GENERAL DEBT SERVICE FUND AND PURPOSE OF SUCH ESTIMATE; APPROPRIATING MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON ALL OUTSTANDING GENERAL INDEBTEDNESS; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2012, and ending September 30, 2013, for General Debt Service Fund, for the purpose of paying interest and principal and creating a sinking fund for all outstanding general indebtedness be estimated as \$71,949,275.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2012, and ending September 30, 2013, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 7, 2012, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 14th day of August, A.D. 2012, at 7:00 o'clock P.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 6.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 7.

That following the commencement of the public hearings for which provision has been made in accordance with the preceding section 4, this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

Sarah J. Fullenwider
Sarah J. Fullenwider
City Attorney

Introduced on First Reading: August 14, 2012

Adopted: September 18, 2012

Effective: October 1, 2012

ORDINANCE NO. 20413-09-2012

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2012, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS; AND PROVIDING FOR A PENALTY; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

There is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2012, at the rate of \$0.8550 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2012, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.6859 for general fund operations and a debt levy of \$0.1691 for servicing outstanding debt obligations.

SECTION 2.

The debt portion of the tax levy, which is hereinbefore made, is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an addition to levies for the same purpose in the respective ordinances authorizing and creating such

obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The General Debt Service Fund shall receive payment of nineteen, and seventy-eight hundredths percent (19.78%) of the current taxes collected.

SECTION 3.

The taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2012, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE DUE TO INCREASED PROPERTY VALUATIONS. HOWEVER, BECAUSE A PORTION OF THE TAX RATE ALLOCATED FOR OPERATIONS AND MAINTENANCE HAS BEEN SHIFTED TO DEBT SERVICE, AT THIS TAX RATE, A PROPERTY VALUED AT \$100,000 WOULD PAY \$15.00 LESS FOR OPERATIONS AND MAINTENANCE THAN IN THE PREVIOUS YEAR.

SECTION 4.

The taxes provided for herein are due on receipt of a tax bill and are delinquent if not paid before February 1, 2013. Unless otherwise specifically set forth by law, failure to send or receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the

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due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION 5.

If a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2012, he or she may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2013.

SECTION 6.

(a) A delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2013. However, a tax delinquent on July 1, 2013, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) If a person who exercises the split payment option provided by Section 5 above fails to make the second payment before July 1, 2013, the second payment is delinquent and incurs a penalty of twelve percent (12%) of the amount of the unpaid tax.

SECTION 7.

In addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become delinquent as above set forth, and said interest shall attach on the first day of each month thereafter

until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said taxes and be payable as such.

SECTION 8.

A tax that becomes delinquent on or after February 1, 2013, but not later than May 1, 2013, and that remains delinquent on July 1, 2013, shall incur an additional penalty of twenty percent (20%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such twenty percent (20%) penalty and collection procedures are imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and are in addition to the other penalties and interest which are due and owing according to law.

SECTION 9.

A tax that becomes delinquent on or after June 1, 2013, under Section 26.07(f), 26.15(e), 31.03, 31.031, 31.032, 31.04, or 42.42 of the Tax Code shall incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the Property Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION 10.

A tax imposed on tangible personal property that becomes delinquent on or after February 1, 2013, shall incur an additional penalty of twenty percent (20%) pursuant to Property Tax Code Section 33.11, on the later of the date the tax becomes subject to the outside attorney collection contract of Section 6.30 of the Tax Code or 60 days after the date the taxes become delinquent.

Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION 11.

Such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION 12.

Should any part, portion, section or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION 13.

That all ordinances for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 14.

This ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

Sarah J. Fullenwider

Sarah J. Fullenwider

City Attorney

Introduced on First Reading: August 14, 2012

Adopted: September 18, 2012

Effective: October 1, 2012

**SCHEDULE OF CHANGES
MADE BY THE CITY COUNCIL
TO THE CITY MANAGER'S
PROPOSED FY2013 BUDGET**

EXPLANATION OF REVENUE CHANGES:

Original General Fund Revenue Estimate: \$543,009,908

Property Tax

Original Estimate	\$288,965,698	\$331,185
Revised Estimate	\$289,296,883	

An increase of \$331,185 has been made to the current property tax revenue based on the final July certified appraisal roll received from Parker County after the proposed budget was delivered.

Sales Tax

Original Estimate	\$108,798,434	\$0
Revised Estimate	\$108,798,434	
No Change		

Other Local Taxes

Original Estimate	\$8,007,608	\$0
Revised Estimate	\$8,007,608	
No Change		

Licenses & Permits

Original Estimate	\$46,965,327	\$0
Revised Estimate	\$46,965,327	
No Change		

Fines & Forfeitures

Original Estimate	\$19,149,638	\$0
Revised Estimate	\$19,149,638	
No Change		

Use of Money & Property

Original Estimate	\$3,656,725	\$0
Revised Estimate	\$3,656,725	
No Change		

From Other Agencies

Original Estimate	\$1,255,507	\$0
Revised Estimate	\$1,255,507	
No Change		

Service Charges

Original Estimate	\$23,887,960	\$0
Revised Estimate	\$23,887,960	
No Change		

Other Revenue

Original Estimate	\$253,489	\$0
Revised Estimate	\$253,489	
No Change		

Transfers

Original Estimate	\$42,069,522	(\$297,035)
Revised Estimate	\$41,772,487	

A decrease of \$297,035 based on the reduced transfer of street rental revenue from the Water & Sewer Fund to the General Fund. The City Council denied the proposed retail water rate increase, thereby reducing budgeted water service revenue. Street Rental is calculated at 5% of retail service revenue.

General Fund Revenue Total **\$543,044,058**

Net Changes from City Manager's Proposed Budget **\$34,150**

Use of Fund Balance

Original Estimate	\$40,584,671	\$207,586
Revised Estimate	\$40,792,257	

Variance in excess fund balance used to balance the FY2013 budget and fund critical services.

Changes in fund balance use from City Manager's Proposed Budget **\$207,586**

EXPLANATION OF APPROPRIATION CHANGES:

Original General Fund Appropriation:		\$583,594,579
City Attorney's Office		
Original Estimate	\$5,896,247	\$0
Revised Estimate	\$5,896,247	
No Changes		
City Auditor's Office		
Original Estimate	\$2,608,330	\$0
Revised Estimate	\$2,608,330	
No Changes		
City Manager's Office		
Original Estimate	\$6,720,508	\$0
Revised Estimate	\$6,720,508	
No Changes		
City Secretary's Office		
Original Estimate	\$1,082,740	\$0
Revised Estimate	\$1,082,740	
No Changes		
Code Compliance Department		
Original Estimate	\$17,570,149	\$0
Revised Estimate	\$17,570,149	
No Changes		
Financial Management Services Department		
Original Estimate	\$7,265,493	\$0
Revised Estimate	\$7,265,493	
No Changes		
Fire Department		
Original Estimate	\$121,322,144	\$0
Revised Estimate	\$121,322,144	
No Changes		

Housing and Economic Development Department

Original Estimate	\$5,129,598	\$0
Revised Estimate	\$5,129,598	

No Changes

Human Resources Department

Original Estimate	\$3,733,152	\$0
Revised Estimate	\$3,733,152	

No Changes

Library Department

Original Estimate	\$18,516,242	\$0
Revised Estimate	\$18,516,242	

No Changes

Municipal Court Department

Original Estimate	\$17,238,839	\$0
Revised Estimate	\$17,238,839	

No Changes

Non-Departmental

Original Estimate	\$73,639,064	\$241,736
Revised Estimate	\$73,880,800	

The budget increased by \$241,736 for the City's revised funding of the radio system replacement project. Additionally, while the Arts Council funding of \$799,690 remained the same, there was a change in the allocation. The Community Arts Center increased by \$50,000 from \$150,000 to \$200,000, the Sister Cities decreased by (\$75,000) from \$75,000 to \$0 and the Arts De La Rosa increased by \$13,000 from \$37,000 to \$50,000. The remaining \$549,690, an increase of \$12,000 will be allocated to the organizations funded by the Arts Council.

Parks and Community Services Department

Original Estimate	\$42,858,260	\$0
Revised Estimate	\$42,858,260	

No Changes

Planning & Development Department

Original Estimate	\$12,127,542	\$0
Revised Estimate	\$12,127,542	

No Changes

Police Department

Original Estimate	\$199,787,614	\$0
Revised Estimate	\$199,787,614	

No Changes

TPW Department

Original Estimate	\$48,098,657	\$0
Revised Estimate	\$48,098,657	

The budget decreased by \$50,040 for a reduction in street maintenance funding. The budget increased by \$50,040 by restoring a customer service representative position. Due to the offset, the Department expenditure amount does not change, however, authorized positions increase by one.

Revised General Fund Appropriation Total**\$583,836,315****Net Changes from City Manager's Proposed Budget****\$241,736**

Enterprise, Internal Service and Special Funds:

Municipal Airports Fund

Original Revenue Estimate	\$4,914,113	\$0
Revised Revenue Estimate	\$4,914,113	

No Changes

Original Proposed Appropriation	\$4,914,113	\$0
Revised Appropriation	\$4,914,113	

No Changes

Municipal Golf Fund

Original Revenue Estimate	\$4,965,011	\$0
Revised Revenue Estimate	\$4,965,011	

No Changes

Original Proposed Appropriation	\$4,965,011	\$0
Revised Appropriation	\$4,965,011	

No Changes

Municipal Parking Fund

Original Revenue Estimate	\$6,567,114	\$0
Revised Revenue Estimate	\$6,567,114	

No Changes

Original Proposed Appropriation	\$6,567,114	\$0
Revised Appropriation	\$6,567,114	

No Changes

Solid Waste Fund

Original Revenue Estimate	\$54,962,868	\$0
Revised Revenue Estimate	\$54,962,868	

No Changes

Original Proposed Appropriation	\$55,545,523	\$0
Revised Appropriation	\$55,545,523	

No Changes

Stormwater Utility Fund

Original Revenue Estimate	\$34,694,219	\$0
Revised Revenue Estimate	\$34,694,219	

No Changes

Original Proposed Appropriation	\$34,694,219	\$0
Revised Appropriation	\$34,694,219	

No Changes

Water and Sewer Fund

Original Revenue Estimate	\$378,163,041	(\$5,940,699)
Revised Revenue Estimate	\$372,222,342	

A decrease of \$5,940,699 based on the City Council action denying a retail water rate increase of 3.26% for FY2013.

Original Proposed Appropriation	\$378,163,041	\$0
Revised Appropriation	\$378,163,041	

No Changes

Capital Projects Service Fund

Original Revenue Estimate	\$15,384,983	\$0
Revised Revenue Estimate	\$15,384,983	

No Changes

Original Proposed Appropriation	\$15,384,983	\$0
Revised Appropriation	\$15,384,983	

No Changes

Equipment Services Fund

Original Revenue Estimate	\$27,626,189	\$0
Revised Revenue Estimate	\$27,626,189	

No Changes

Original Proposed Appropriation	\$27,626,189	\$0
Revised Appropriation	\$27,626,189	

No Changes

Information Systems Fund

Original Revenue Estimate	\$23,916,653	\$0
Revised Revenue Estimate	\$23,916,653	

No Changes

Original Proposed Appropriation	\$23,916,653	\$0
Revised Appropriation	\$23,916,653	

No Changes

Office Services Fund

Original Revenue Estimate	\$1,640,733	\$0
Revised Revenue Estimate	\$1,640,733	

No Changes

Original Proposed Appropriation	\$1,640,733	\$0
Revised Appropriation	\$1,640,733	

No Changes

Temporary Labor Fund

Original Revenue Estimate	\$1,053,878	\$0
Revised Revenue Estimate	\$1,053,878	

No Changes

Original Proposed Appropriation	\$1,053,878	\$0
Revised Appropriation	\$1,053,878	

No Changes

Culture and Tourism Fund

Original Revenue Estimate	\$33,457,613	\$0
Revised Revenue Estimate	\$33,457,613	

No Changes

Original Proposed Appropriation	\$33,457,613	\$0
Revised Appropriation	\$33,457,613	

No Changes

Environmental Protection Fund

Original Revenue Estimate	\$4,423,126	\$0
Revised Revenue Estimate	\$4,423,126	

No Changes

Original Proposed Appropriation	\$5,237,257	\$0
Revised Appropriation	\$5,237,257	

No Changes

Group Health & Life Insurance Fund

Original Revenue Estimate	\$99,485,455	\$0
Revised Revenue Estimate	\$99,485,455	

No Changes

Original Proposed Appropriation	\$98,527,867	\$0
Revised Appropriation	\$98,527,867	

No Changes

Red Light Enforcement Fund

Original Revenue Estimate	\$11,528,514	\$0
Revised Revenue Estimate	\$11,528,514	

No Changes

Original Proposed Appropriation	\$11,528,514	\$0
Revised Appropriation	\$11,528,514	

No Changes

Risk Management Fund

Original Revenue Estimate	\$8,029,712	\$0
Revised Revenue Estimate	\$8,029,712	

No Changes

Original Proposed Appropriation	\$8,029,712	\$0
Revised Appropriation	\$8,029,712	

No Changes

Workers' Compensation Fund

Original Revenue Estimate	\$12,665,601	\$0
Revised Revenue Estimate	\$12,665,601	

No Changes

Original Proposed Appropriation	\$12,665,601	\$0
Revised Appropriation	\$12,665,601	

No Changes

ALL FUNDS SYNOPSIS

The FY2013 adopted budget includes a \$42.5M increase in expenditures, which represents a 3.0 percent increase from FY2012 adopted budget. As part of the City Manager's recommendations for FY2013, departmental expenditures in all funds increased by \$7M for a 50% increase in active and retirees OPEB contribution and by \$5.4M to reflect an 8% increase in the city's contribution to group health. Specific budgetary changes for each department/fund are listed below:

GENERAL FUND

City Attorney's Office

The FY2013 adopted City Attorney's Office budget is \$5,896,247, which is a 5.6 percent decrease from the FY2012 adopted budget. The primary change to this budget includes an increase in budgeted salary savings by maintaining three authorized positions vacant in FY2013.

City Auditor's Office

The FY2013 adopted City Auditor's Office budget is \$2,608,330, which is a 5.0 percent increase from the FY2012 adopted budget. The primary changes to this budget include increases in consultant and professional services related to independent audit services for the 2012 CAFR and FY2013 Peer Review. The adopted budget also includes the addition of one authorized position.

City Manager's Office

The FY2013 adopted City Manager's Office budget is \$6,720,508, which is a 3.0 percent increase from the FY2012 adopted budget. The primary changes to this budget include increases for consultants and professional services relating to the FY2013 Meet and Confer contracts. The adopted budget also reflects an increase for the 2013 State Legislative Session, which will convene in January of 2013; and the addition of two authorized positions.

City Secretary's Office

The FY2013 adopted City Secretary's Office budget is \$1,082,740, which is a 10.1 percent decrease from the FY2012 adopted budget. The primary change to this budget includes a decrease in contractual services due mainly to one-time costs associated with the Enterprise Information Management System in FY2012.

Code Compliance

The FY2013 adopted Code Compliance Department budget is \$17,570,149, which is a 7.2 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase of 10.0 authorized positions. The budget increased by 10.00 positions for the Petsmart Adoption Centers that were moved from the Special Trust Fund to the General Fund to comply with the requirements of GASB 54. The budget also includes an increase of two authorized positions at the animal shelter to improve the care provided to animals; and increase of one authorized position in Consumer Health to increase capacity for restaurant and other public health inspections. The adopted budget decreases by two authorized positions in the Code Rangers program and one authorized position in the Substandard Buildings program.

Financial Management Services

The FY2013 adopted Financial Management Services Department budget is \$7,265,493, which is a 6.9 percent decrease from the FY2012 adopted budget. The primary change to this budget includes a decrease in banking fees.

Fire

The FY2013 adopted Fire Department budget is \$121,322,144, which is a 2.7 percent increase from the FY2012 adopted budget. The primary change to this budget includes funding for the 4th year implementation of the collective bargaining contract which includes contractually obligated salary increases. This budget also includes increases for the addition of one authorized position to manage grants for the Emergency Management Office and for a fire trainee class. The adopted budget decreases for savings from vacant positions and the reduction of overtime for constant staffing.

Housing and Economic Development

The FY2013 adopted Housing and Economic Development Department budget is \$5,129,598 which is a 5.7 percent decrease from the FY2012 adopted budget. The primary changes to this budget include a decrease for the Directions Home contract, as well as decreases to Chamber contracts and TechFortWorth (TFW).

Human Resources

The FY2013 adopted Human Resources Department budget is \$3,733,152 which is a 7.3 percent decrease from the FY2012 adopted budget. The primary change to this budget is a decrease in funding for backfilling employees with contractors for PeopleSoft processes.

Library

The FY2013 adopted Library budget is \$18,516,242, which is a 6.7 percent decrease from the FY2012 adopted budget. The primary changes to this budget include a reorganization to implement the Shared Regional Management Plan and a net reduction of 10.50 authorized positions.

Municipal Court

The FY2013 adopted Municipal Court Department budget is \$17,238,839, which is a 12.6 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase for payment of third-party collections. This is fully offset by revenue collected through that contract. The adopted budget decreases by two authorized positions for the Student Attendance Court. A decrease is also reflected for ending participation in the Scofflaw program because that program is not cost-effective for the City.

Non-Departmental

The FY2013 adopted Non-Departmental budget is \$73,880,800, which is a 26.1 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase for the retiree group health contribution for General Fund employees. The budget also increases for the Fire retiree's health benefits costs as part of the Collective Bargaining contract and funding for the Radio Communication System/Towers. The budget also includes a decrease in the City's contribution to the Arts Council and United Way.

Parks and Community Services

The FY2013 adopted Parks Community Services Department budget is \$42,858,260, which is a 6.7 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase for contractual fees to the Zoological Society for the management of the Fort Worth Zoo, maintenance cost for over 127 acres of parkland added, operational costs for Marine Park and Forest Park Pools, the new North Z. Boaz community park and the addition of the new Chisholm Trail Community Center. The adopted budget also reflects a net increase of 23.0 authorized positions. The adopted budget includes 19.00 authorized positions that were transferred from the Special Trust fund to the General fund to comply with GASB 54 requirements.

Planning and Development

The FY2013 adopted Planning and Development budget is \$12,127,542 which is a 7.8 percent decrease from the FY2012 adopted budget. The primary changes to this budget include a decrease for one-time funding for the upgrade of the department's permitting system and one-time purchase of vehicles as part of the FY2013 vehicles replacement plan. The FY2013 budget also includes an update to the electronic plan review software which will provide customers the opportunity to electronically review plans 24 hours a day.

Police

The FY2013 adopted Police Department budget is \$199,787,614, which is a 3.2 percent increase from the FY2012 adopted budget. The primary change to this budget includes the transfer of 43.00 authorized positions from the Crime Control and Prevention District (CCPD) to the General Fund. These positions are responsible for gang enforcement, narcotics enforcement and patrol support. The adopted budget also increases by one authorized position for transfer of civil service positions from grant funding, one authorized position from CCPD for the Police Officer's Association and two authorized positions for final implementation of the FY2009 PAM (Patrol Allocation Model) position increase. The budget also includes an increase to convert two overage positions to full-time status in the Victim Assistance Program and to convert one overage position to full-time status to oversee the Asset Forfeiture Program. Additionally, the adopted budget reflects a decrease to budgeted salary savings to allow the department to fill some frozen positions.

Transportation and Public Works

The FY2013 adopted Transportation and Public Works Department budget is \$48,098,657, which is a 1.3 percent decrease from FY2012 adopted budget. The primary changes to this budget include the reduction of one authorized position in the Traffic Signal Timing program and the reduction of one authorized position in the Transportation Planning and Capital Projects section. The adopted budget also includes the reduction of 0.30 of an authorized position that is being transferred to the Environmental Protection Fund. The adopted budget decreases for custodial service at the Municipal Complex and for salaries in the Architectural Services program that will be charged to other City funds. The adopted budget also reflects a decrease for in-house street maintenance for alleyway maintenance and for contractual services for traffic engineering studies. Additionally, the adopted budget increases for one authorized position to monitor the North Tarrant Expressway project at no cost to the city.

ENTERPRISE FUNDS

Municipal Airports

The FY2013 adopted Municipal Airports Fund budget is \$4,914,113, which is an 11.1 percent decrease from the FY2012 adopted budget. The primary change to this budget is the elimination of costs associated with ERP Phase II. The adopted budget also reflects an increase for the Alliance Air Services agreement in anticipation of increased revenues.

Municipal Golf

The FY2013 adopted Municipal Golf Fund budget is \$4,965,011, which is a 13.4 percent decrease from the FY2012 adopted budget. The primary change to this budget includes the closing of the Z. Boaz Municipal Golf Course. The Council passed a resolution to close the course and repurpose it as a community park as of September 30, 2012. With this action, the adopted authorized position totals for the Golf fund are decreased by 7.65 positions.

Municipal Parking

The FY2013 adopted Municipal Parking Fund budget is \$6,567,114, which is a 30.3 percent decrease from the FY2012 adopted budget. The primary changes to this budget include the reduction for the transfers that were previously made to the General Fund. As of FY2013, the transfers have been eliminated while debt service for the fund increases. The adopted budget also reflects increases by six authorized positions to improve the enforcement of parking ordinances.

Solid Waste

The FY2013 adopted Solid Waste Fund budget is \$55,545,523, which is a 3.1 percent increase from FY2012 adopted budget. The primary change to this budget includes an increase in contractual services for residential pickup based on contractual requirements and population growth. The budget also increases by one authorized position for customer service enhancements at the City Call Center.

Stormwater Utility

The FY2013 adopted Stormwater Utility Fund budget is \$34,694,219, which is a 10.3 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increased transfer to the Stormwater Capital Projects group for various projects and an increase for contractual funds for several initiatives. The adopted budget also reflects an increase of 10.00 authorized positions, of which four are converted overage positions to assist with project execution.

Water and Sewer

The FY2013 adopted Water and Sewer Fund budget is \$378,163,041, which is a 1.1 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase for raw water purchases, cash funded capital projects and debt service requirements and street rental fees transfer to the General Fund. Also the budget increased for the transfer of two authorized positions from the Capital Projects Service fund. Additionally, the budget decreases for water treatment chemicals and one-time purchase of vehicles and specialized equipment.

INTERNAL SERVICE FUNDS

Capital Projects Service

The FY2013 adopted Capital Projects Service Fund budget is \$15,384,983, which is a 3.2 percent decrease from the FY2012 adopted budget. The primary changes to this budget include a decrease for the transfer of two authorized positions to be funded by the Water and Sewer Fund and one authorized position to be funded by the Storm Water Fund. The budget also decreased for one-time purchase of vehicles and specialized equipment and increased for terminal leave and other contractual services for long range capital planning, automated vehicles locator and AutoCAD renewals.

Equipment Services

The FY2013 adopted Equipment Services Fund budget is \$27,626,189 which is a 2.9 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase in fuel costs and the purchase of an on-site oil analysis lab.

IT Solutions

The FY2013 adopted IT Solutions Fund budget is \$23,916,653, which is a 12.0 percent decrease from the FY2012 adopted budget. The primary changes to this budget includes a decrease in other contractual due to ERP Phase I one-time expenses related to software, maintenance and upgrades. The adopted budget also reflects seven additional authorized positions to focus on the implementation of the ERP Phase II project.

Office Services

The FY2013 adopted Office Services Fund budget is \$1,640,733, which is a 1.5 percent decrease from the FY2012 adopted budget. The primary change to this budget includes a decrease in administrative services fees and outside printing and binding services.

Temporary Labor

The FY2013 adopted Temporary Labor Fund budget is \$1,053,878, which is a 0.9 percent decrease from FY2012 adopted budget. The primary change to this budget includes a decrease for the transfer of 0.10 of an authorized position to be funded by the Workers' Compensation Fund.

SPECIAL FUNDS

Crime Control and Prevention District

The FY2013 adopted Crime Control and Prevention District budget is \$54,711,925, which is a 3.3 percent decrease from the FY2012 adopted budget. The primary change to the budget includes a decrease of 43.00 authorized positions which were transferred to the General Fund. The transfer includes 16.00 positions in the Narcotics Unit, 13.00 positions in the Gang Unit and 14.00 clerical support positions in Patrol. The adopted budget also decreases for one-time transfers for the radio system and purchase land for the new Police and Fire Academy. The adopted budget increases to fund construction of a new police heliport. The adopted budget also increases by one authorized position to support the Code Blue program.

Culture & Tourism

The FY2013 adopted Culture & Tourism Fund budget is \$33,457,613, which is a 7.4 percent increase from the FY2012 adopted budget. The primary changes to this budget include an increase for the Fort Worth Convention & Visitors Bureau contract, capital improvement projects, and the addition of six authorized positions. The adopted budget also reflects an increase in costs related to the New Equestrian and Multi-purpose center.

Environmental Protection

The FY2013 adopted Environmental Protection Fund budget is \$5,237,257, which is a 9.7 percent increase from FY2012 adopted budget. The primary changes to this budget include an increase for the reimbursement to the Water Department for the cost allocation associated with the water billing/collections. The budget also includes an increase for the transfer of 0.30 of an authorized position from the Transportation and Public Works General Fund Department to manage the Air Quality program.

Group Health

The FY2013 adopted Group Health Fund budget is \$98,527,867, which is a 6.0 percent increase from FY2012 adopted budget. The primary changes to this budget include an increase for claims expenses. The budget also includes an increase for the transfer of 0.05 of an authorized position from the Unemployment Fund to be funded by the Group Health Fund. Additionally, the budget includes a decrease for the transfer of one authorized position to be funded by the Workers' Compensation Fund. Shifting of authorized positions among funds will better align job duties with appropriate funding sources.

Lake Worth

The FY2013 adopted Lake Worth Fund budget is \$259,051, which represents no change from the FY2012 adopted budget.

Red Light Enforcement

The FY2013 adopted Red Light Enforcement Fund budget is \$11,528,514, which is an 8.3 percent decrease from the FY2012 adopted budget. The primary change to this budget includes the reduction in contractual services for the Traffic Safety Improvement Program. Future projects in this program will be funded by supplemental appropriation as funds are available. The adopted budget also decreases by two authorized positions to manage the Traffic Safety Fund. The adopted budget also increases for one-time purchases for vehicles.

Risk Management

The FY2013 adopted Risk Management Fund budget is \$8,029,712, which is an increase of 7.3 percent increase from the FY2012 adopted budget. The primary change to this budget includes increases for lawsuit expenses, specifically court cost associated with lawsuits. The budget also reflects a decrease for claim payments.

Unemployment Compensation

The FY2013 adopted Unemployment Compensation Fund budget is \$721,037, which is a 1.8 percent increase from FY2012 adopted budget. The primary changes to this budget include an increase in unemployment claim expenses. The budget also includes a decrease for the transfer of 0.05 of an authorized position to be funded by the Group Health Fund. Shifting of authorized positions among funds will better align job duties with appropriate funding sources.

Workers' Compensation

The FY2013 adopted Workers' Compensation Fund budget is \$12,665,601, which is a 5.3 percent increase from FY2012 adopted budget. The primary changes to this budget include an increase in Worker's Compensation claims. The budget also includes an increase for the transfer of one authorized position from the Group Health Fund and 0.10 of an authorized position from the Temporary Labor Fund to be funded by the Workers' Compensation Fund. Shifting of authorized positions among funds will better align job duties with appropriate funding sources.

FY2013 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
Beginning Balance as of October 1, 2012	\$99,354,275	\$750,000	\$88,546,158	\$3,188,098	\$103,351,099
ESTIMATED REVENUES:					
Property Tax	\$289,296,883				
Sales Tax	108,798,434				49,795,976
Other Local Taxes	8,007,608				24,363,896
Licenses and Permits	46,965,327		2,226,080		
Fines and Forfeitures	19,149,638		444,615		
Use of Money and Property	3,656,725		40,051,428	109,144	21,669,453
Revenue From Other Agencies	1,255,507	31,734,986	62,700		3,916,916
Charges for Current Services	23,887,960		53,762,367	28,524,141	
Miscellaneous and Other Revenue	253,489	8,942,758	381,144,551	1,095,021	118,539,811
Total Revenues	501,271,571	40,677,744	477,691,741	29,728,306	218,286,052
Other Financing Sources					
Transfers In	\$41,772,487		\$633,926	\$39,894,130	\$7,022,441
Net Revenue Total	543,044,058	40,677,744	478,325,667	69,622,436	225,308,493
Use of Reserves	\$40,792,257	\$0	\$6,523,354	\$0	(\$169,916)
Total Estimated Revenues and Use of Reserves	\$583,836,315	\$40,677,744	\$484,849,021	\$69,622,436	\$225,138,577
EXPENDITURES / EXPENSES:					
City Attorney's Office	\$5,896,247				
City Auditor's Office	2,608,330				
City Manager's Office	6,720,508				
City Secretary's Office	1,082,740				
Code Compliance	17,570,149		55,545,523		
Financial Management Services	7,265,493			1,640,733	8,029,712
Fire	121,322,144				
Housing & Economic Development	5,129,598	40,677,744			
Human Resources	3,733,152			1,053,878	111,914,505
Library	18,516,242				
Municipal Court	17,238,839				
Non-Departmental	73,880,800				
Parks & Community Services	42,858,260		4,965,011		1,229,211
Planning & Development	12,127,542				
Police	199,787,614				53,482,714
Transportation and Public Works	48,098,657		41,261,333	15,384,983	16,765,771
Aviation			4,914,113		
Water and Sewer			378,163,041		259,051
Culture & Tourism					33,457,613
Equipment Services				27,626,189	
Information Technology				23,916,653	
Total Expenditures and Uses	\$583,836,315	\$40,677,744	\$484,849,021	\$69,622,436	\$225,138,577
ENDING BALANCE:					
Reserve (committed)	\$58,383,632	\$0	\$64,152,241	\$0	\$53,739,803
Unreserved Fund Balance Available	\$178,387	\$750,000	\$17,870,563	\$3,188,098	\$49,781,213

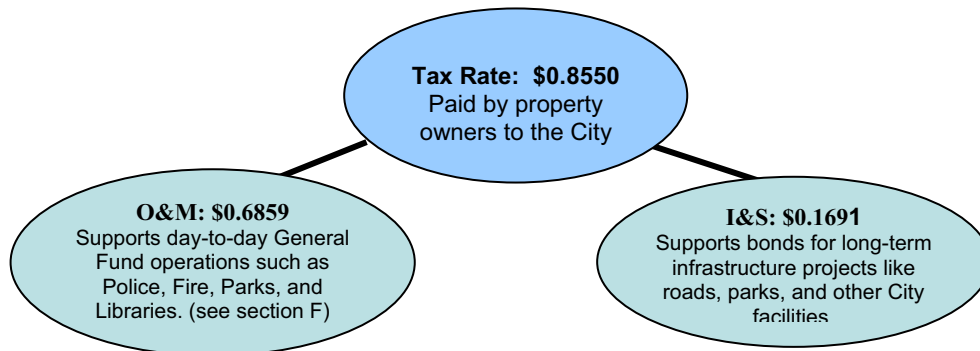
GENERAL FUND REVENUE SUMMARY

	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013	CHANGE FROM FY2012 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Property Taxes	\$286,868,367	\$290,746,664	\$289,296,883	\$2,428,516	0.8%	(\$1,449,781)	(0.5%)
Sales Tax	102,259,196	109,128,659	108,798,434	6,539,238	6.4%	(330,225)	(0.3%)
Other Local Taxes	8,264,913	8,487,735	8,007,608	(257,305)	(3.1%)	(480,127)	(5.7%)
Licenses and Permits	45,795,566	46,526,824	46,965,327	1,169,761	2.6%	438,503	0.9%
Fines and Forfeitures	16,926,704	16,522,270	19,149,638	2,222,934	13.1%	2,627,368	15.9%
Use of Money and Property	4,196,664	3,868,696	3,656,725	(539,939)	(12.9%)	(211,971)	(5.5%)
Revenue From Other Agencies	1,188,365	1,381,399	1,255,507	67,142	5.6%	(125,892)	(9.1%)
Service Charges	23,629,151	22,973,743	23,887,960	258,809	1.1%	914,217	4.0%
Other Revenue	483,374	6,509,683	253,489	(229,885)	(47.6%)	(47,080,879)	(99.5%)
Transfers	<u>43,794,369</u>	<u>47,334,368</u>	<u>41,772,487</u>	<u>(2,021,882)</u>	<u>(4.6%)</u>	<u>35,262,804</u>	<u>541.7%</u>
Total Revenue	\$533,406,669	\$553,480,040	\$543,044,058	\$9,637,389	1.8%	(10,435,983)	(1.9%)
Use of Fund Balance	<u>\$24,218,512</u>	<u>\$0</u>	<u>\$40,792,257</u>				
Total General Fund Resources	\$557,625,181	\$553,480,040	\$583,836,315				

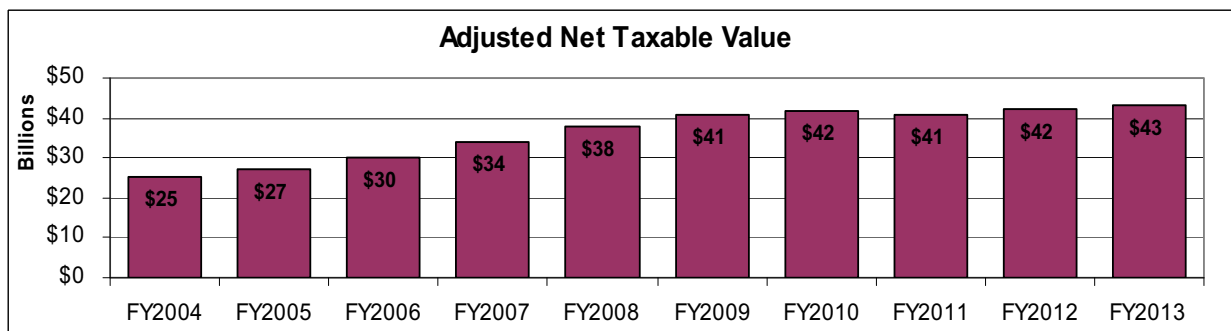
PROPERTY TAXES

The FY2013 adopted budget maintains the City's property tax rate to \$0.8550 per \$100 net taxable valuation. The total appraised value of the City's property tax roll increased \$1.7 billion or 3 percent from the July 2011 certified roll to the July 2012 certified roll. Adjusted Net Taxable Value (which is the Net Taxable Value plus the value of incomplete properties and properties under protest), increased \$1 billion or 2.4 percent in the same time period. Adjusted Net Taxable Value is the basis for the City's property tax revenue calculation.

In an effort to address the growing deficiency in capital budgeting, the decision was made to shift an additional one and one half cents (\$0.015) from the operating & maintenance (O&M) rate to the interest & sinking (I&S) rate, which supports long-term debt. This will result in a shift of \$6.1M in revenue from O&M to I&S for FY2013. The allocation and use of O&M versus I&S tax rates is depicted in the diagram below.



As a result of this allocation decision and the small increase in values, the City is projected to collect \$2.3M more in General Fund property tax revenue (which includes delinquent, penalty, and interest) than in FY2012. The increase in property tax revenue from FY2012 is primarily due to a 2.4% growth in the adjusted net taxable value from the Tarrant County Appraisal District for FY2012. The graph below shows the ten-year property tax trend.



The estimate of the FY2013 tax revenue is based on the certified roll provided by the central appraisal districts of Tarrant, Denton, Wise and Parker Counties in July 2012. The assumed collection rate is 98 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions and freezes granted on a local option and approved by City Council. The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000 homestead exemption granted to senior citizens, and the Freeport exemption for commercial goods to be exported from the state.

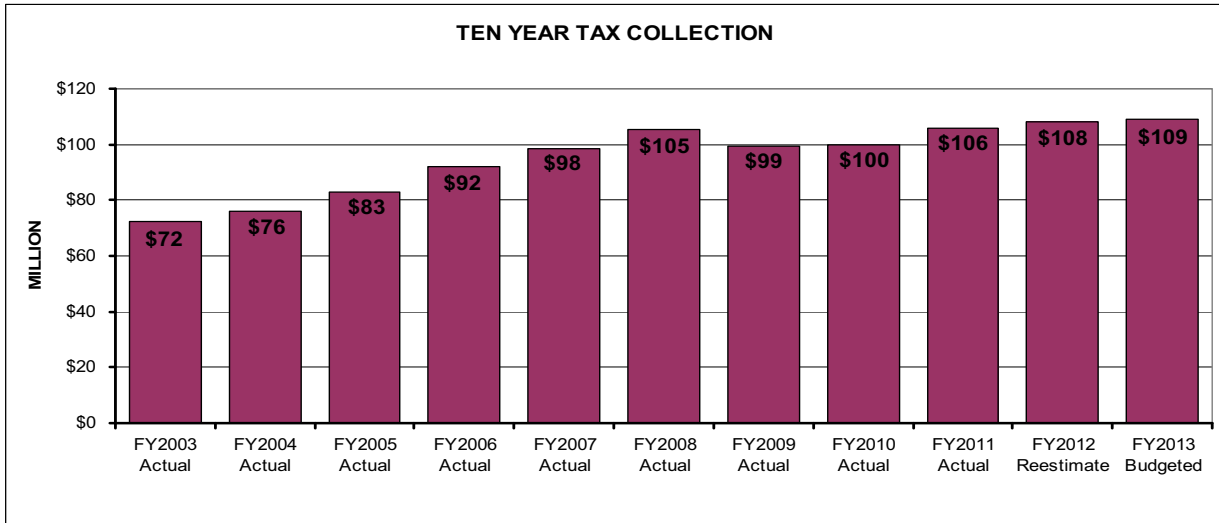
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The following indicates the loss of taxable value for various exemptions from the certified roll:

Total Appraised Value	\$59,832,365,308
Less	
Agricultural	\$625,720,881
Scenic Land	\$5,308,660
Disabled Veteran	\$116,961,052
Over 65	\$1,093,234,400
Homestead	\$3,598,022,412
Disabled Person	\$107,376,203
Freeport Inventory	\$2,740,495,769
Solar / Wind Power	\$13,888
Pollution Control	\$10,444,309
Foreign Tradezone	\$229,501,403
Historic Site	\$73,885,847
Prorated Absolute	\$16,515,827
Comm Hse Dev	\$99,687,519
Abatement Value Loss	\$274,770,151
PP Nominal Value Loss	\$1,703
Freeze Taxable (Denton)	\$12,852,014
Homestead Cap (Denton)	\$185,382
Absolute abatement	\$6,954,546,578
Sub-Total Exemptions	\$15,959,523,998
Net Taxable Value	\$43,872,841,310
Less	
Appraised value of protested properties	\$1,542,533,281
Appraised value of incomplete properties	\$1,073,750,376
Certified Net Taxable Value	\$41,256,557,653
+ Minimum value of protested properties	\$951,317,784
Incomplete properties	\$879,285,539
Adjusted Net Taxable Value	\$43,087,160,976
<hr/>	
Tax Rate per \$100 of Value	\$0.85500
Total Levy	\$368,395,226
Less	
Collection Rate	98.0%
Estimated Collection of Levy	\$361,027,322
Less	
Estimated TIF Contribution	(\$9,007,539)
Budgeted Revenues	\$352,019,783

SALES TAX

Revenue from the City's one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$108,798,434 an increase of \$6,539,238, or 6.4 percent from the FY2012 budget. This revenue is dependent on the level of wholesale and retail sales. Over the past ten years the City of Fort Worth sale tax collection grew from \$72M in 2003 to the anticipated amount of \$108M in 2012. This represents a 50% growth over the last ten years.



The increase from FY2012 is primarily due to improving economic conditions demonstrated by actual receipts reported by the State Comptroller's Office. Re-estimate, as of July 2012, shows an additional \$7.2M in sales tax revenue realized over budgeted amount. Projections for FY2013 apply the same rate of collection experienced in the first nine months of FY2012 to FY2013. This rate of collection is expected to generate approximately \$6.5M in additional sales tax receipts above the FY2012 budget. Current data suggest substantial collection growth in retail and wholesale trade are driving the growth.

OTHER LOCAL TAXES

Other Local Taxes include revenue from communications providers, taxes on beverage sales and bingo-game receipts. Revenues in this category are anticipated to decrease by \$257,305 or 3.1 percent from the FY2012 adopted budget. There is a slight decrease due to lower gross receipts from telephone services. The reduction of land line service is due to culture and technology shift to mobile and cellular phones. This reduction is slightly offset by a minor increase in state mixed beverage tax.

LICENSES AND PERMITS

Licenses and Permits are primarily made up of gas, electric, telecom and cable franchise fees and health permit fees. Revenues in this category are anticipated to increase by \$1,169,761 or 2.6 percent from the FY2012 budget. The increase is primarily due to higher Cable Street Rental fee which is calculated as a percentage of cable revenue. Cable utility revenue has increased because of an increasing number of cable subscribers coupled with higher rates charged to consumers. Over the last three years the cable rate has increased between 7% and 10%. Additional increase is projected in franchise fees charged to electric utilities due to population growth.

FINES AND FORFEITURES

Fines and Forfeitures are mainly made up of deferred disposition fees, penalty fees, traffic fines, general

finer, court service fees and truancy court fees. Revenues in this category are projected to increase by \$2,222,934 or 13.1 percent from the FY2012 budget. The increase is primarily due to an accounting change that recognizes the collection fees from the third-party collection contract as General Fund revenue prior to making payment to the collection company. In past years, these funds have been paid to the company without impacting General Fund revenues or expenditures. Also parking fines are now deposited in the General Fund rather than the Parking Fund. These increases are offset by lower traffic fine and penalty revenue based on current re-estimates.

REVENUE FROM USE OF MONEY AND PROPERTY

Revenue from Use of Money and Property consists primarily of interest on investments and sales of abandoned vehicles. Revenues in this category are projected to decrease by \$539,939 or 12.9 percent from the FY2012 budget. The decrease is primarily due to lower sales of abandoned vehicles. This reduction is based on lower volume of abandoned vehicles at the new auto pound.

REVENUE FROM OTHER AGENCIES

Revenue from Other Agencies is mainly made up of reimbursement for indirect costs. Revenues in this category are projected to increase by \$67,142 or 5.6 percent from the FY2012 budget. There is a slight increase based on increased reimbursement funding from State and Federal agencies forecasted for FY2013.

SERVICE CHARGES

Service Charges is mainly made up of administrative service charges, housing and building related permits, auto pound fees, mowing fees, athletic fees and library charges. Revenues in this category are projected to increase by \$258,809 or 1.1 percent from the FY2012 budget due mainly to increased service fees proposed by Planning and Development and Parks and Community Services departments. This increase is partially offset by a decrease due mainly to lower vehicle pound towage and storage fees based on lower volume of impounds at the new auto pound.

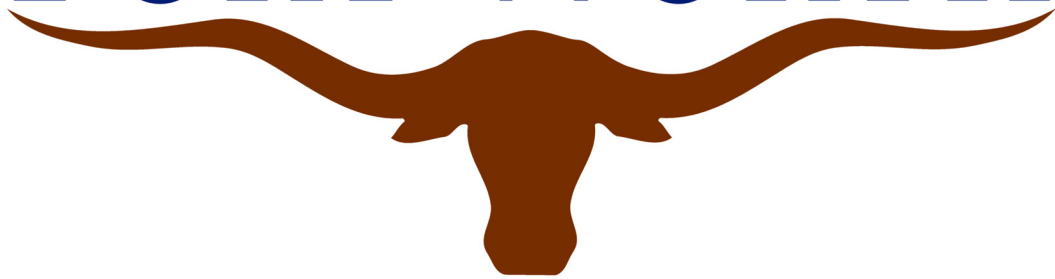
OTHER REVENUE

Other Revenues are mainly made up of reimbursement of labor costs and miscellaneous revenues. Revenues in this category are projected to decrease by \$229,885 or 47.6 percent from the FY2012 budget. The decrease is primarily due to the reduced miscellaneous revenue based on current re-estimates and historical activities.

TRANSFERS

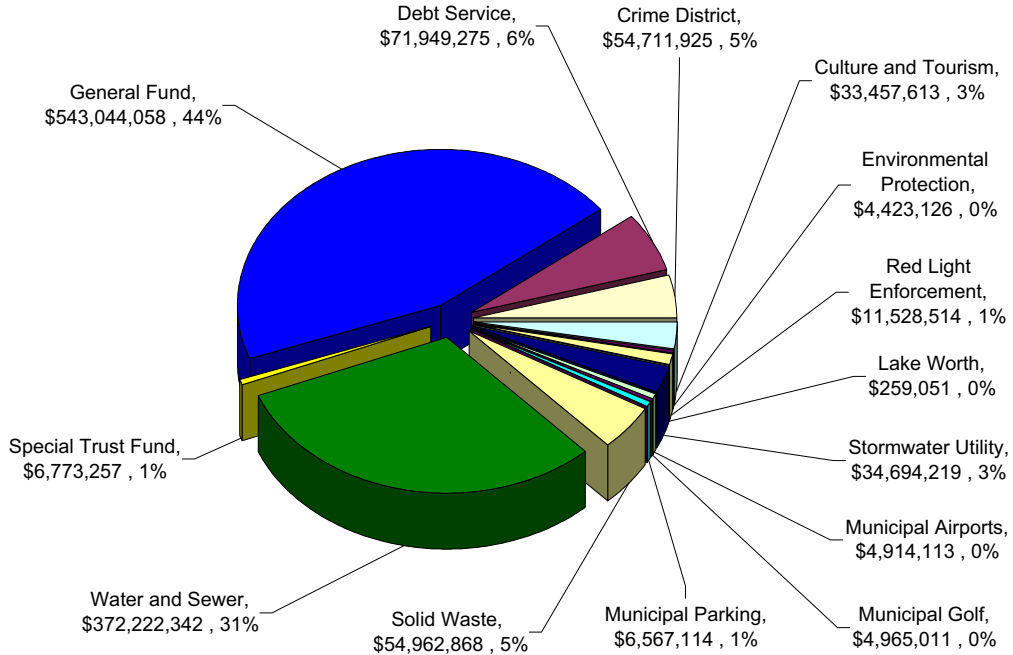
Transfers payments consist of revenues that are transferred from funds such as Solid Waste, Municipal Parking, Water and Sewer, Storm Water, and Crime Control Prevention District to the General Fund. Revenues in this category are projected to decrease by \$2,021,882 or 4.6 percent from the FY2012 budget. The decrease is primarily due to the elimination of the revenue transfer from the Parking Fund to the General Fund. Originally revenues from selected parking garages and parking meters are collected in Municipal Parking Fund and subsequently transferred back to the General Fund. However, effective FY2013, the Parking Fund will retain these revenues with the exception of parking fines which will be deposited directly into the General Fund. Also a one time transfer in FY2012 from the Capital Projects Reserve Fund-General Unrestricted Gas Lease Revenue to reimburse the General Fund for the upgrade of the Planning and Development permit system was eliminated. This decrease is partially offset by an increase in transfers from the Special Trust Funds to offset the cost of transferring a total of 29 APs with their associated costs from special trust funds to the Code Compliance and PACSD General Fund according to GASB 54 rules. Also, this decrease is offset by a net increase in transfers from the Water & Sewer Fund and Stormwater Utility Fund. The Water & Sewer and the Stormwater Utility Funds transfer funds for the budgeted Payment in Lieu of Taxes and street rental. The increase is the result of rate increases for Water & Sewer Fund and customer growth for both funds.

FORT WORTH

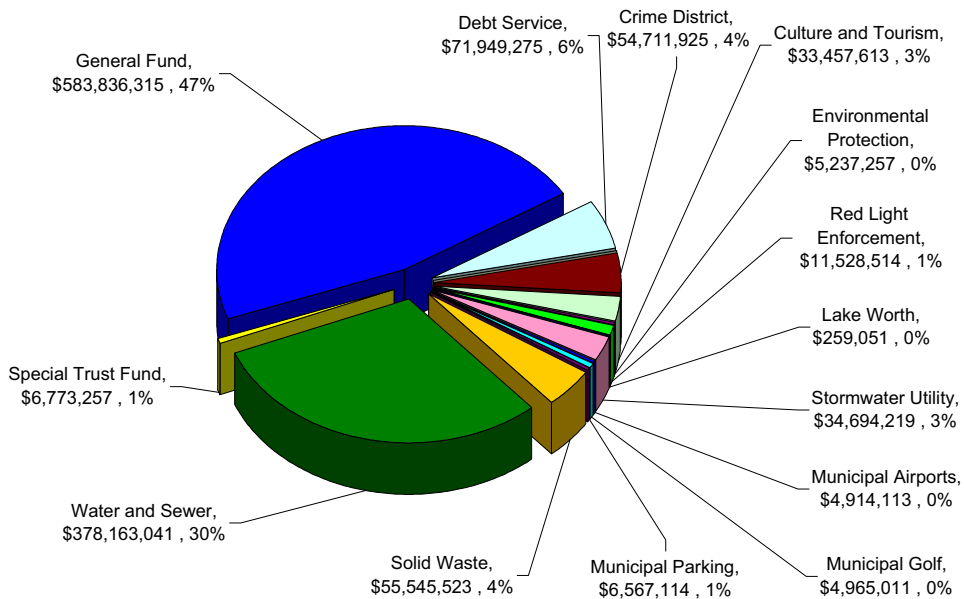


**FY2013 ADOPTED BUDGET
CITY OF FORT WORTH
TOTAL OPERATING BUDGET**

REVENUES: \$ 1,204,472,486*



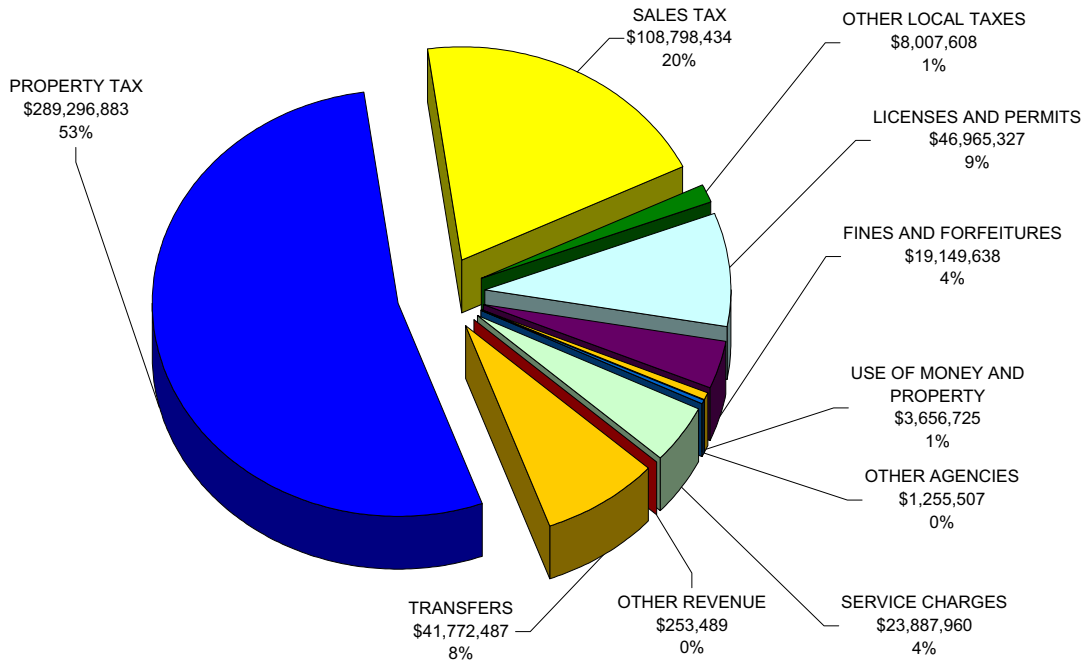
EXPENDITURES: \$ 1,252,602,228*



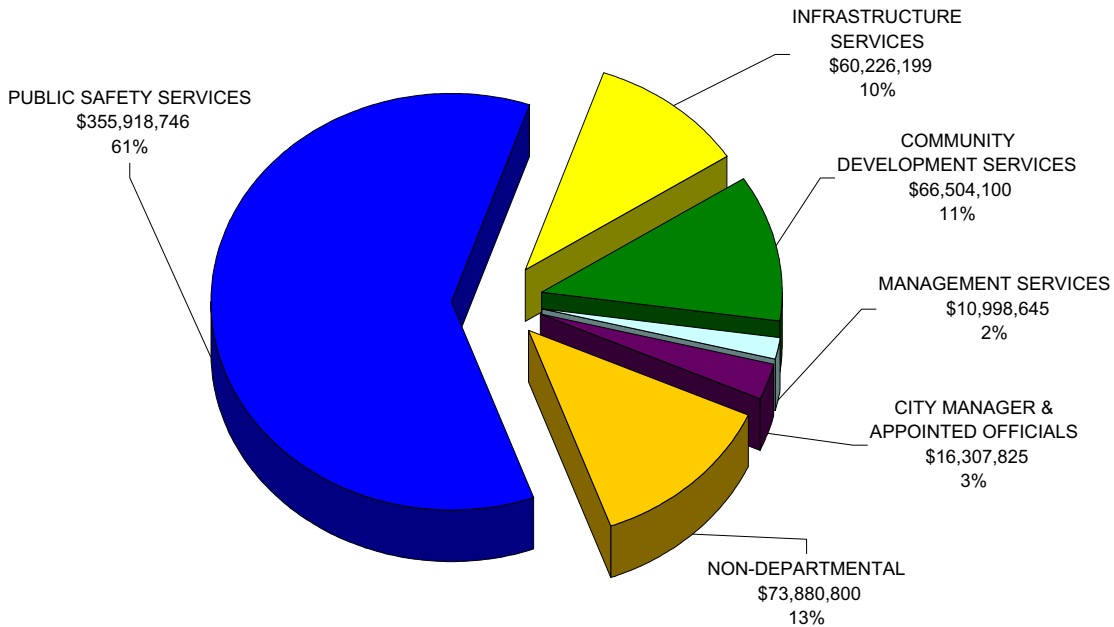
*Excludes internal service funds and insurance funds

**FY2013 ADOPTED BUDGET
CITY OF FORT WORTH
GENERAL FUND BUDGET**

REVENUES: \$ 543,044,058



EXPENDITURES: \$ 583,836,315



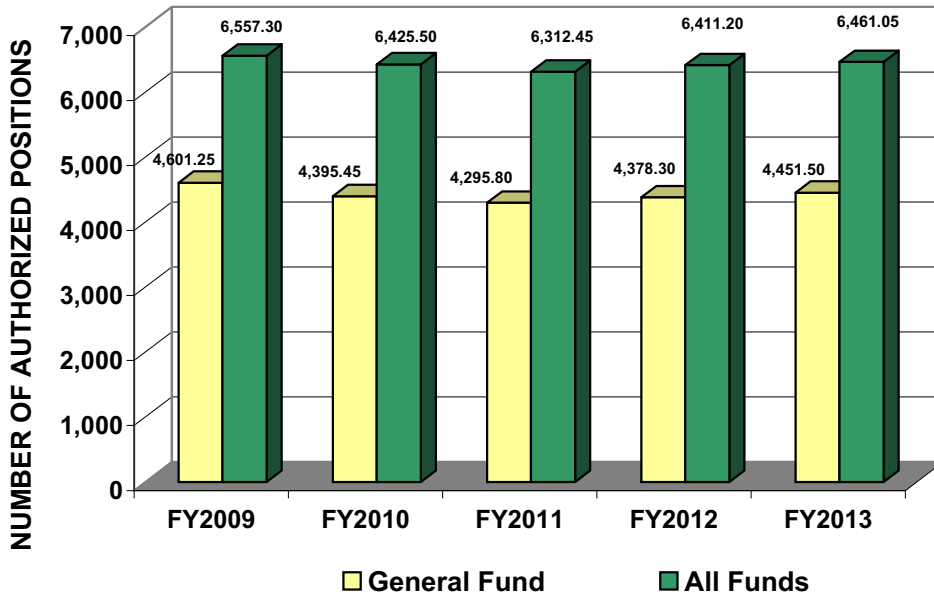
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2011	Adopted FY2012	Adopted FY2013	A.P. Change	% Change	Actual FY2011	Adopted FY2012	Adopted FY2013	\$ Change	% Change
CITY ATTORNEY'S OFFICE	53.00	53.00	53.00	0.00	0.0%	\$ 5,818,011	\$ 6,245,503	\$ 5,896,247	\$ (349,256)	(5.6%)
CITY AUDITOR'S OFFICE	14.00	14.00	15.00	1.00	7.1%	\$ 2,437,364	\$ 2,483,287	\$ 2,608,330	\$ 125,043	5.0%
CITY MANAGER'S OFFICE	36.55	41.55	43.55	2.00	4.8%	\$ 6,196,451	\$ 6,523,440	\$ 6,720,508	\$ 197,068	3.0%
CITY SECRETARY'S OFFICE	11.50	11.50	11.50	0.00	0.0%	\$ 1,022,492	\$ 1,203,946	\$ 1,082,740	\$ (121,206)	(10.1%)
CODE COMPLIANCE	176.00	196.00	206.00	10.00	5.1%	\$ 14,703,667	\$ 16,396,786	\$ 17,570,149	\$ 1,173,363	7.2%
FINANCIAL MANAGEMENT SVCS	65.00	72.00	72.00	0.00	0.0%	\$ 7,364,812	\$ 7,808,033	\$ 7,265,493	\$ (542,540)	(6.9%)
FIRE	950.00	954.00	955.00	1.00	0.1%	\$ 111,071,046	\$ 118,158,882	\$ 121,322,144	\$ 3,163,262	2.7%
HOUSING & ECONOMIC DEVELOPMENT	19.90	19.90	19.90	0.00	0.0%	\$ 6,224,263	\$ 5,440,045	\$ 5,129,598	\$ (310,447)	(5.7%)
HUMAN RESOURCES	34.25	34.25	34.25	0.00	0.0%	\$ 3,217,725	\$ 4,025,026	\$ 3,733,152	\$ (291,874)	(7.3%)
LIBRARY	205.50	230.00	219.50	(10.50)	(4.6%)	\$ 18,797,831	\$ 19,851,666	\$ 18,516,242	\$ (1,335,424)	(6.7%)
MUNICIPAL COURT	201.50	199.50	197.50	(2.00)	(1.0%)	\$ 14,423,400	\$ 15,306,134	\$ 17,238,839	\$ 1,932,705	12.6%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.0%	\$ 80,512,331	\$ 58,580,456	\$ 73,880,800	\$ 15,300,344	26.1%
PARKS & COMMUNITY SERVICES	329.10	329.10	352.10	23.00	7.0%	\$ 36,478,866	\$ 40,181,891	\$ 42,858,260	\$ 2,676,369	6.7%
PLANNING & DEVELOPMENT	147.00	147.00	147.00	0.00	0.0%	\$ 12,142,483	\$ 13,150,145	\$ 12,127,542	\$ (1,022,603)	(7.8%)
POLICE	1,732.00	1,795.00	1,845.00	50.00	2.8%	\$ 184,104,488	\$ 193,521,155	\$ 199,787,614	\$ 6,266,459	3.2%
TRANSPORTATION & PUBLIC WORKS	320.50	281.50	280.20	(1.30)	(0.5%)	\$ 53,465,038	\$ 48,748,786	\$ 48,098,657	\$ (650,129)	(1.3%)
GENERAL FUND TOTAL	4,295.80	4,378.30	4,451.50	73.20	1.7%	\$ 557,980,268	\$ 557,625,181	\$ 583,836,315	\$ 26,211,134	4.7%

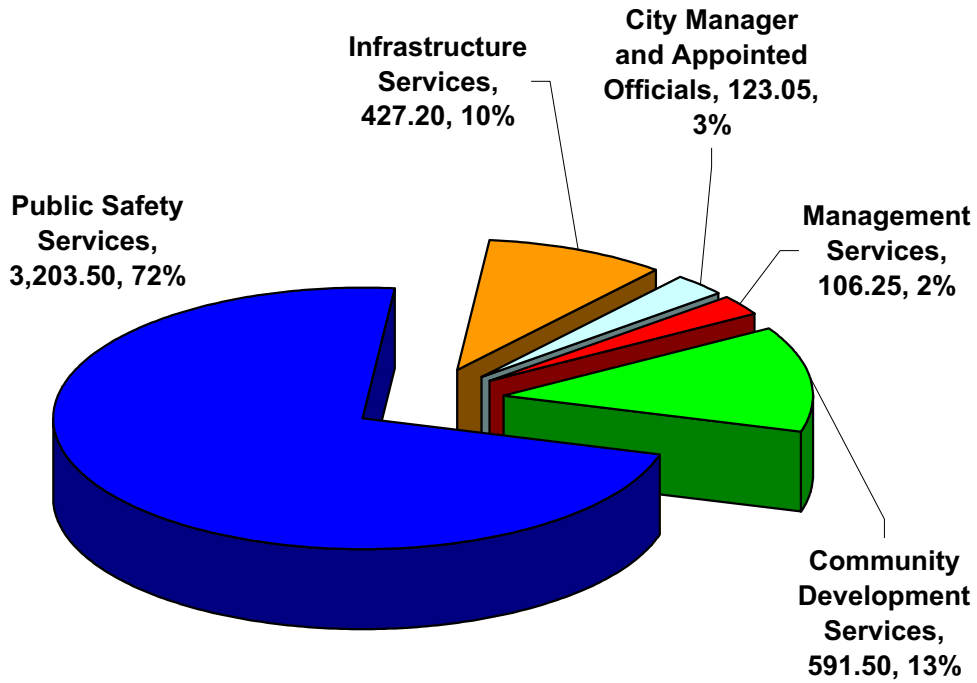
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2011	Adopted FY2012	Adopted FY2013	A.P. Change	% Change	Actual FY2011	Adopted FY2012	Adopted FY2013	\$ Change	% Change
Enterprise Funds										
MUNICIPAL AIRPORTS FUND	24.00	24.00	24.00	0.00	0.0%	\$ 24,226,173	\$ 5,524,812	\$ 4,914,113	\$ (610,699)	(11.1%)
MUNICIPAL GOLF FUND	47.65	45.65	38.00	(7.65)	(16.8%)	\$ 6,586,977	\$ 5,732,582	\$ 4,965,011	\$ (767,571)	(13.4%)
MUNICIPAL PARKING FUND	6.00	6.00	12.00	6.00	100.0%	\$ 8,830,315	\$ 9,421,092	\$ 6,567,114	\$ (2,853,978)	(30.3%)
SOLID WASTE FUND	73.00	82.00	83.00	1.00	1.2%	\$ 53,055,008	\$ 53,893,824	\$ 55,545,523	\$ 1,651,699	3.1%
STORMWATER UTILITY FUND	102.75	105.00	115.00	10.00	9.5%	\$ 32,267,961	\$ 31,454,719	\$ 34,694,219	\$ 3,239,500	10.3%
WATER AND SEWER FUND	932.00	932.00	934.00	2.00	0.2%	\$ 377,035,959	\$ 374,001,901	\$ 378,163,041	\$ 4,161,140	1.1%
Enterprise Funds Total	1,185.40	1,194.65	1,206.00	11.35	1.0%	\$ 502,002,393	\$ 480,028,930	\$ 484,849,021	\$ 4,820,091	1.0%
Internal Service Funds										
CAPITAL PROJECTS SERVICE FUND	145.00	146.00	143.00	(3.00)	(2.1%)	\$ 15,036,654	\$ 15,888,379	\$ 15,384,983	\$ (503,396)	(3.2%)
EQUIPMENT SERVICES FUND	123.00	106.00	106.00	0.00	0.0%	\$ 24,567,216	\$ 26,853,901	\$ 27,626,189	\$ 772,288	2.9%
INFORMATION SYSTEMS FUND	120.00	120.00	127.00	7.00	5.8%	\$ 26,165,218	\$ 27,163,739	\$ 23,916,653	\$ (3,247,086)	(12.0%)
OFFICE SERVICES FUND	9.00	9.00	9.00	0.00	0.0%	\$ 1,587,389	\$ 1,666,296	\$ 1,640,733	\$ (25,563)	(1.5%)
TEMPORARY LABOR FUND	1.20	1.20	1.10	(0.10)	(8.3%)	\$ 859,018	\$ 1,063,679	\$ 1,053,878	\$ (9,801)	(0.9%)
Internal Service Funds Total	398.20	382.20	386.10	3.90	1.0%	\$ 68,215,495	\$ 72,635,994	\$ 69,622,436	\$ (3,013,558)	(4.1%)
Special Funds										
CABLE COMMUNICATIONS	3.00	0.00	0.00	0.00	0.0%	\$ 386,236	\$ -	\$ -	\$ -	0.0%
CRIME DISTRICT	254.00	238.00	195.00	(43.00)	(18.1%)	\$ 51,895,415	\$ 56,560,690	\$ 54,711,925	\$ (1,848,765)	(3.3%)
CULTURE AND TOURISM FUND	126.00	126.00	132.00	6.00	4.8%	\$ 33,496,785	\$ 31,150,371	\$ 33,457,613	\$ 2,307,242	7.4%
DEBT SERVICE FUND	0.00	0.00	0.00	0.00	0.0%	\$ 65,431,892	\$ 61,782,297	\$ 71,949,275	\$ 10,166,978	16.5%
ENVIRONMENTAL PROTECTION	22.50	23.50	23.80	0.30	1.3%	\$ 4,350,236	\$ 4,773,705	\$ 5,237,257	\$ 463,552	9.7%
FEDERAL AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.0%	\$ 1,207,282	\$ 2,790,949	\$ -	\$ (2,790,949)	(100.0%)
GROUP HEALTH FUND	10.00	10.00	9.05	(0.95)	(9.5%)	\$ 79,169,888	\$ 92,972,818	\$ 98,527,867	\$ 5,555,049	6.0%
LAKE WORTH TRUST FUND	0.00	0.00	0.00	0.00	0.0%	\$ 676,280	\$ 259,051	\$ 259,051	\$ -	0.0%
RED LIGHT ENFORCEMENT FUND	4.00	45.00	43.00	(2.00)	0.0%	\$ 3,516,370	\$ 12,573,582	\$ 11,528,514	\$ (1,045,068)	(8.3%)
RISK MANAGEMENT FUND	7.00	7.00	7.00	0.00	0.0%	\$ 6,699,208	\$ 7,481,423	\$ 8,029,712	\$ 548,289	7.3%
STATE AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.0%	\$ 228,982	\$ 805,000	\$ -	\$ (805,000)	(100.0%)
UNEMPLOYMENT COMP FUND	0.20	0.20	0.15	(0.05)	(25.0%)	\$ 627,760	\$ 708,608	\$ 721,037	\$ 12,429	1.8%
WORKERS COMP FUND	6.35	6.35	7.45	1.10	17.3%	\$ 18,715,706	\$ 12,024,805	\$ 12,665,601	\$ 640,796	5.3%
SPECIAL TRUST FUND	0.00	0.00	0.00	0.00	0.0%	\$ 4,623,018	\$ 5,543,257	\$ 6,773,257	\$ 1,230,000	22.2%
Special Funds Total	433.05	456.05	417.45	(38.60)	(8.5%)	\$ 271,025,058	\$ 289,426,556	\$ 303,861,109	\$ 14,434,553	5.0%
TOTAL ALL FUNDS	6,312.45	6,411.20	6,461.05	49.85	0.8%	\$ 1,399,223,214	\$ 1,399,716,661	\$ 1,442,168,881	\$ 42,452,220	3.0%

CHANGES IN AUTHORIZED POSITIONS



**AUTHORIZED POSITION BY FUNCTION
GENERAL FUND, FY2013**



TOTAL = 4,451.50

CITYWIDE FUND BALANCE SUMMARY

Fund balance is defined as the difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies. The City makes a concerted effort to maintain the fund balance and retained earnings of the various operating funds at the required level stipulated in the Financial Management Policy Statement sufficient to protect the City's creditworthiness as well as its financial position from emergencies. To monitor the condition of the General Fund and all other City funds, a financial management report is prepared that evaluates revenues and expenditures. The table below illustrates the fund balance requirement for each operating fund.

	Cash Balance as of 9/30/12 (3)	Projected Revenues	Projected Expenditures	Estimated Available Cash as of 9/30/13	Reserve Requirement %	Reserve Requirement	Excess/ (Deficit)
General Fund (1)							
GENERAL FUND	\$99,354,275	\$543,044,058	(\$583,836,315)	\$58,562,018	10%	\$58,383,632	\$178,387
Enterprise Funds (2)							
MUNICIPAL AIRPORTS FUND	\$1,863,846	\$4,914,113	(\$4,914,113)	\$1,863,846	20%	\$971,723	\$892,123
MUNICIPAL GOLF FUND	(\$7,255,197)	\$4,965,011	(\$4,965,011)	(\$7,255,197)	20%	\$946,502	(\$8,201,699)
MUNICIPAL PARKING FUND	(\$208,358)	\$6,567,114	(\$6,567,114)	(\$208,358)	20%	\$583,168	(\$791,526)
SOLID WASTE FUND	\$31,603,502	\$54,962,868	(\$55,545,523)	\$31,020,847	20%	\$10,724,392	\$20,296,455
STORM WATER UTILITY FUND	\$17,634,335	\$34,694,219	(\$34,694,219)	\$17,634,335	20%	\$4,845,965	\$12,788,370
WATER AND SEWER FUND	\$44,908,029	\$372,222,342	(\$378,163,041)	\$38,967,330	20%	\$46,080,491	(\$7,113,161)
Internal Service Funds (2)							
CAPITAL PROJECTS SERVICE FUND	\$1,497,318	\$15,384,983	(\$15,384,983)	\$1,497,318	0%	\$0	\$1,497,318
EQUIPMENT SERVICES FUND	(\$1,576,008)	\$27,626,189	(\$27,626,189)	(\$1,576,008)	0%	\$0	(\$1,576,008)
INFORMATION SYSTEMS FUND	\$3,402,550	\$23,916,653	(\$23,916,653)	\$3,402,550	0%	\$0	\$3,402,550
OFFICE SERVICES FUND	(\$692,034)	\$1,640,733	(\$1,640,733)	(\$692,034)	0%	\$0	(\$692,034)
TEMPORARY LABOR FUND	\$556,272	\$1,053,878	(\$1,053,878)	\$556,272	0%	\$0	\$556,272
Special Funds (2)							
CRIME DISTRICT	\$15,482,306	\$54,711,925	(\$54,711,925)	\$15,482,306	37%	\$20,243,412	(\$4,761,107)
CULTURE AND TOURISM FUND	\$14,448,451	\$33,457,613	(\$33,457,613)	\$14,448,451	20%	\$5,242,024	\$9,206,427
ENVIRONMENTAL PROTECTION FUND	\$6,990,087	\$4,423,126	(\$5,237,257)	\$6,175,956	20%	\$969,003	\$5,206,953
GROUP HEALTH FUND	\$28,131,456	\$99,485,455	(\$98,527,867)	\$29,089,044	20%	\$19,705,573	\$9,383,471
LAKE WORTH TRUST FUND	\$124,344	\$259,051	(\$259,051)	\$124,344	0%	\$0	\$124,344
RISK MANAGEMENT FUND	\$13,639,093	\$8,029,712	(\$8,029,712)	\$13,639,093	25%	\$2,007,428	\$11,631,665
RED LIGHT ENFORCEMENT FUND	\$5,080,027	\$11,528,514	(\$11,528,514)	\$5,080,027	20%	\$2,225,703	\$2,854,324
UNEMPLOYMENT COMP FUND	\$133,212	\$747,496	(\$721,037)	\$159,671	25%	\$180,259	(\$20,588)
WORKERS COMP FUND	\$4,087,447	\$12,665,601	(\$12,665,601)	\$4,087,447	25%	\$3,166,400	\$921,047

1 - Fund/Cash balance information as of 9/30/12 for General Fund is based on information provided by the FMS Department as it appeared in the 2011 CAFR for 09/30/11 then adjusted by by estimated FM09 revenue and expenditure in each General Fund Department for FY2012.

2 - Fund/Cash balance information as of 9/30/12 is based on information provided by the FMS Department as it appeared in the 2011 CAFR for 09/30/11. The projected Fund/Cash balance for FY2012 was then adjusted by estimated FM09 revenue and expenditure in each fund for FY2012.

3 - Available Cash Balance which is the CAFR Ending Cash Balance minus Payables.

FORT WORTH



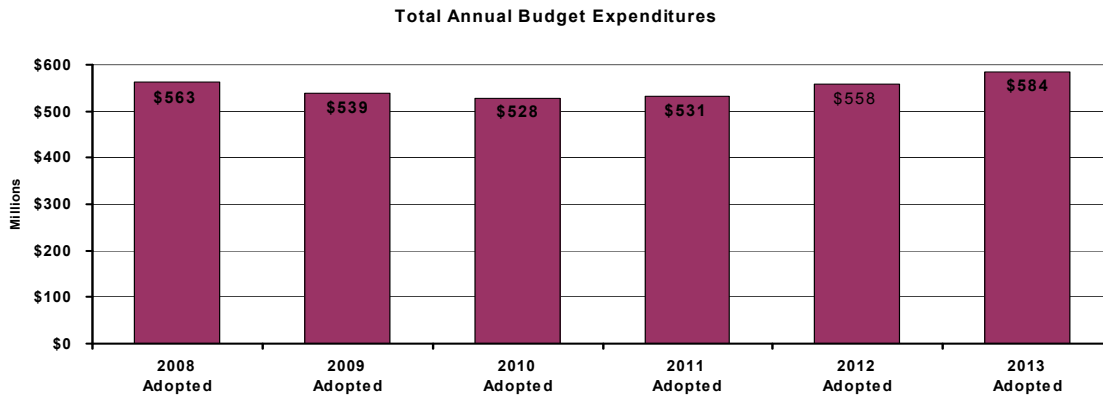
FUND STATEMENT

FUND:

GENERAL FUND

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City budget. In accordance with the City's Financial Management Policy Statements (FMPS) with regard to a reliable, equitable and diversified revenue stream, the General Fund revenues include property taxes, sales tax, license and permit fees, service charges, fines and forfeitures, and other miscellaneous revenues such as other governmental agency revenues and interest revenue. These revenues are used to finance City departments that provide basic services. There are several other funds in the City of Fort Worth; however, all activities that are supported by tax dollars are only included in the General Fund.

In FY2010 and FY2011 budgets, the City was shocked by effects of the great recession which resulted in significant cuts in service and staff. However, the FY2012 budget can be characterized as a recovery budget that strategically restored some positions and imperative services. The FY2013 adopted budget is a maintenance budget reflects the careful efforts to be responsive to the community's needs and desires. The following chart provides a historical perspective of the General Fund total annual adopted budgets since 2008.



The City's property tax generates the largest percentage of revenue for the General Fund. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. For FY2013, the City's adopted property tax rate is \$0.8550 per \$100 of net taxable valuation. This is unchanged from the FY2012 property tax rate. Sales tax, the second largest revenue source for the City, also underpins the City's General Fund.

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is estimated to be \$71,949,275. In FY2009, the decision was made that the debt service payment will no longer pass through the General Fund. Property tax associated with debt service will be deposited directly in the General Debt Service Fund.

General Fund departments provide primary services directly to the public, as well as support services to other City departments. In accordance with the FMPS, the City's Financial Management Services Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

The City also makes a concerted effort to maintain the General Fund's undesignated fund balance at 10 percent of current year budgeted expenditures. To monitor the condition of the General Fund and all other City funds, a financial management report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Financial Forecast that discusses trends affecting the City, as well as critical issues. The General Fund budget funds 4,451.50 authorized positions and 15 operating departments (excluding Non-Department). Each department, listed alphabetically in the General Fund section, has a primary focus.

FORT WORTH



**GENERAL FUND BUDGET SUMMARY
FY2013**

REVENUES:

Property Tax	\$289,296,883
Sales Tax	108,798,434
Other Local Taxes	8,007,608
Licenses and Permits	46,965,327
Fines and Forfeitures	19,149,638
Use of Money and Property	3,656,725
Revenue from Other Agencies	1,255,507
Services Charges	23,887,960
Other Revenue	<u>253,489</u>

TOTAL REVENUE \$501,271,571

OTHER FINANCING SOURCES:

Transfer from the Water and Sewer Fund	\$23,230,518
Transfer from Crime Control Prevention District	7,997,526
Transfer from the Solid Waste Fund	4,648,644
Transfer from the Stormwater Utility Fund	2,104,358
Transfer from the Special Trust Fund	1,764,875
Transfer from the Airport Fund	328,275
Transfer from the Lake Worth Fund	228,000
Other Transfers	<u>1,470,291</u>

TOTAL OTHER FINANCING SOURCES \$41,772,487

USE OF FUND BALANCE \$40,792,257

TOTAL REVENUE AND OTHER FINANCING SOURCES \$583,836,315

EXPENDITURES:

Personnel Services	\$422,104,984
Supplies	26,434,665
Contractual Services	<u>128,905,275</u>

TOTAL RECURRING EXPENSES \$577,444,924

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$3,948,511
Debt Service	<u>2,442,880</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$6,391,391

TOTAL EXPENDITURES \$583,836,315

**PROJECTED
FY2013 FUND BALANCE
GENERAL FUND**

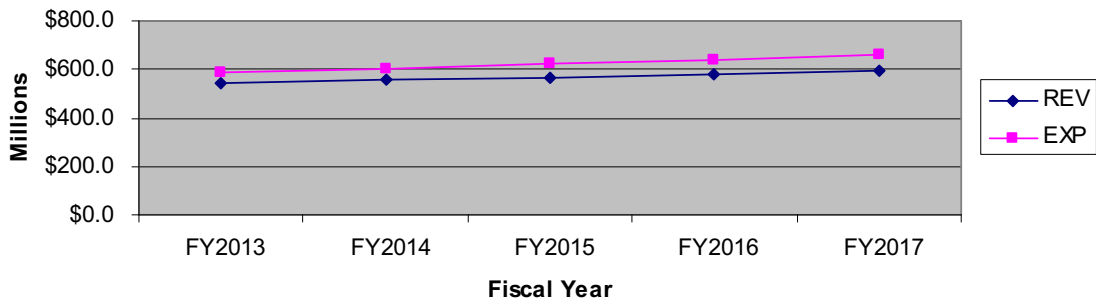
Fund Balance as of 9/30/2011:	\$115,105,914
Estimated Reserved For Inventories	(3,347,694)
Estimated Reserved For Advances*	0
Estimated Reserved For Prepaids	(129,877)
Estimated Designated For Rate Case	(500,000)
Estimated Designated For Accum Savings Program	<u>(100,000)</u>
FY2011 Unreserved, Undesignated Fund Balance:	\$111,028,343
Total Projected revenues for FY2012	\$553,480,040
Total Projected expenditure for FY2012	(\$565,154,108)
FY2012 Net Available Fund Balance:	\$99,354,275
Projected Revenues for FY2013	\$543,044,058
Projected Expenditures for FY2013	(\$583,836,315)
Unreserved, Undesignated Fund Balance as of 9/30/2013:	\$58,562,018
10% Reserve requirement	\$58,383,632
Fund Balance Available over/(under)	\$178,387
Percent of Fund Balance over/(under)	10.03%

* Advances are reclassified to the balance sheet for financial reporting purposes.

GENERAL FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$99,354,275	\$58,562,018	\$10,305,091	(\$46,226,434)	(\$106,652,968)
Revenues*					
Property Tax	\$289,296,883	\$294,654,297	\$296,727,563	\$302,977,261	\$310,004,670
Sales Tax	\$108,798,434	\$113,367,968	\$118,129,423	\$123,090,859	\$128,260,675
Other Local Taxes	\$8,007,608	\$8,445,975	\$8,461,384	\$8,484,507	\$8,515,553
Licenses and Permits	\$46,965,327	\$47,496,800	\$48,026,645	\$48,561,153	\$49,104,224
Fines and Forfeitures	\$19,149,638	\$20,395,130	\$21,326,757	\$22,258,851	\$23,249,951
Use of Money and Property	\$3,656,725	\$3,012,636	\$3,360,195	\$3,707,925	\$3,725,335
Revenue from Other Agencies	\$1,255,507	\$1,258,069	\$1,260,657	\$1,263,271	\$1,265,911
Charges for Current Services	\$23,887,960	\$22,980,456	\$24,234,112	\$25,499,273	\$26,068,942
Other Revenue	\$253,489	\$256,024	\$258,584	\$261,170	\$263,782
Transfers	<u>\$41,772,487</u>	<u>\$42,693,963</u>	<u>\$43,663,595</u>	<u>\$44,686,442</u>	<u>\$45,761,701</u>
Total Revenue	\$543,044,058	\$554,561,319	\$565,448,915	\$580,790,712	\$596,220,743
Total Resources	\$642,398,333	\$613,123,338	\$575,754,007	\$534,564,278	\$489,567,775
Expenditures					
Personnel Services	\$422,104,984	\$435,845,996	\$448,140,169	\$460,392,446	\$471,844,839
Supplies	\$26,434,665	\$27,229,955	\$28,134,232	\$29,079,466	\$30,067,717
Contractual	\$128,905,275	\$133,327,954	\$139,263,470	\$145,273,688	\$151,362,869
Capital	\$3,948,511	\$3,971,461	\$3,999,690	\$4,028,766	\$4,058,714
Debt Service	<u>\$2,442,880</u>	<u>\$2,442,880</u>	<u>\$2,442,880</u>	<u>\$2,442,880</u>	<u>\$2,442,880</u>
Total Expenditure	\$583,836,315	\$602,818,246	\$621,980,441	\$641,217,246	\$659,777,018
Projected Variance	(\$40,792,257)	(\$48,256,927)	(\$56,531,525)	(\$60,426,534)	(\$63,556,275)
Projected Fund Balance	\$58,562,018	\$10,305,091	(\$46,226,434)	(\$106,652,968)	(\$170,209,243)
Reserve Requirement (10%)	\$58,383,632	\$60,281,825	\$62,198,044	\$64,121,725	\$65,977,702
Excess/(Deficit)	\$178,387	(\$49,976,733)	(\$108,424,478)	(\$170,774,692)	(\$236,186,945)

GENERAL FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any fee or property tax rate increases for the next five years.

FORT WORTH



**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2011	Adopted FY2012	Adopted FY2013	A.P. Change	% Change	Actual FY2011	Adopted FY2012	Adopted FY2013	\$ Change	% Change
CITY ATTORNEY'S OFFICE	53.00	53.00	53.00	0.00	0.0%	\$ 5,818,011	\$ 6,245,503	\$ 5,896,247	\$ (349,256)	(5.6%)
CITY AUDITOR'S OFFICE	14.00	14.00	15.00	1.00	7.1%	\$ 2,437,364	\$ 2,483,287	\$ 2,608,330	\$ 125,043	5.0%
CITY MANAGER'S OFFICE	36.55	41.55	43.55	2.00	4.8%	\$ 6,196,451	\$ 6,523,440	\$ 6,720,508	\$ 197,068	3.0%
CITY SECRETARY'S OFFICE	11.50	11.50	11.50	0.00	0.0%	\$ 1,022,492	\$ 1,203,946	\$ 1,082,740	\$ (121,206)	(10.1%)
CODE COMPLIANCE	176.00	196.00	206.00	10.00	5.1%	\$ 14,703,667	\$ 16,396,786	\$ 17,570,149	\$ 1,173,363	7.2%
FINANCIAL MANAGEMENT SVCS	65.00	72.00	72.00	0.00	0.0%	\$ 7,364,812	\$ 7,808,033	\$ 7,265,493	\$ (542,540)	(6.9%)
FIRE	950.00	954.00	955.00	1.00	0.1%	\$ 111,071,046	\$ 118,158,882	\$ 121,322,144	\$ 3,163,262	2.7%
HOUSING & ECONOMIC DEVELOPMENT	19.90	19.90	19.90	0.00	0.0%	\$ 6,224,263	\$ 5,440,045	\$ 5,129,598	\$ (310,447)	(5.7%)
HUMAN RESOURCES	34.25	34.25	34.25	0.00	0.0%	\$ 3,217,725	\$ 4,025,026	\$ 3,733,152	\$ (291,874)	(7.3%)
LIBRARY	205.50	230.00	219.50	(10.50)	(4.6%)	\$ 18,797,831	\$ 19,851,666	\$ 18,516,242	\$ (1,335,424)	(6.7%)
MUNICIPAL COURT	201.50	199.50	197.50	(2.00)	(1.0%)	\$ 14,423,400	\$ 15,306,134	\$ 17,238,839	\$ 1,932,705	12.6%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.0%	\$ 80,512,331	\$ 58,580,456	\$ 73,880,800	\$ 15,300,344	26.1%
PARKS & COMMUNITY SERVICES	329.10	329.10	352.10	23.00	7.0%	\$ 36,478,866	\$ 40,181,891	\$ 42,858,260	\$ 2,676,369	6.7%
PLANNING & DEVELOPMENT	147.00	147.00	147.00	0.00	0.0%	\$ 12,142,483	\$ 13,150,145	\$ 12,127,542	\$ (1,022,603)	(7.8%)
POLICE	1,732.00	1,795.00	1,845.00	50.00	2.8%	\$ 184,104,488	\$ 193,521,155	\$ 199,787,614	\$ 6,266,459	3.2%
TRANSPORTATION & PUBLIC WORKS	320.50	281.50	280.20	(1.30)	(0.5%)	\$ 53,465,038	\$ 48,748,786	\$ 48,098,657	\$ (650,129)	(1.3%)
GENERAL FUND TOTAL	4,295.80	4,378.30	4,451.50	73.20	1.7%	\$ 557,980,268	\$ 557,625,181	\$ 583,836,315	\$ 26,211,134	4.7%

FORT WORTH



COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUALS FY2010	ACTUALS FY2011	ADOPTED FY2012	ADOPTED FY2013	\$ VARIANCE	% VARIANCE
Property Tax	\$293,534,368	\$287,466,709	\$286,868,367	\$289,296,883	\$2,428,516	0.8%
Sales Tax	99,934,150	105,582,575	102,259,196	108,798,434	6,539,238	6.4%
Other Local Taxes	8,880,789	8,571,898	8,264,913	8,007,608	(257,305)	(3.1%)
Licenses & Permits	44,709,085	50,839,201	45,795,566	46,965,327	1,169,761	2.6%
Fines & Forfeitures	14,656,359	15,997,024	16,926,704	19,149,638	2,222,934	13.1%
Use of Money & Property	4,086,437	7,447,075	4,196,664	3,656,725	(539,939)	(12.9%)
From Other Agencies	1,294,056	1,279,689	1,188,365	1,255,507	67,142	5.6%
Service Charges	20,775,855	21,156,494	23,629,151	23,887,960	258,809	1.1%
Other Revenue	1,960,195	4,990,841	483,374	253,489	(229,885)	(47.6%)
Transfers	<u>42,389,767</u>	<u>66,291,395</u>	<u>43,794,369</u>	<u>41,772,487</u>	<u>(2,021,882)</u>	<u>(4.6%)</u>
Total Revenue	\$532,221,061	\$569,622,901	\$533,406,669	\$543,044,058	\$9,637,389	1.8%
Use of Fund Balance	\$0	\$0	<u>\$24,218,512</u>	<u>\$40,792,257</u>	<u>\$16,573,745</u>	<u>68.4%</u>
Total General Fund Resources	\$532,221,061	\$569,622,901	\$557,625,181	\$583,836,315	\$26,211,134	4.7%

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	ADOPTED FY2013
Adjusted Net Taxable Value	\$41,263,910,555	\$41,013,144,308	\$42,070,860,011	\$43,087,160,976
Tax Rate	0.8550	0.8550	0.8550	0.8550
Operating	0.7109	0.7109	0.7009	0.6859
Debt Service	0.1441	0.1441	0.1541	0.1691
Total Levy	\$352,806,435	\$350,662,384	\$359,705,853	\$368,395,226
Estimated Levy Adjustments	0.00%	0.00%	0.00%	0.00%
Levy Adjusted Collections	\$352,806,435	\$350,662,384	\$359,705,853	\$368,395,226
Collection Rate		98.00%	98.00%	98.00%
Total Collection of Levy	\$354,605,000	\$343,649,136	\$352,511,736	\$361,027,322
TIF Contributions	(\$8,462,300)	(\$8,462,300)	(\$8,655,600)	(\$9,007,539)
Estimated Refunds	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)	\$0
Budgeted Revenues				
General Fund	\$287,414,368	\$276,824,324	\$280,037,124	\$282,398,092
Debt Levy	<u>\$56,898,983</u>	<u>\$56,112,512</u>	<u>\$61,569,012</u>	<u>\$69,621,690</u>
Subtotal Current Property Taxes	\$344,313,351	\$332,936,836	\$341,606,136	\$352,019,783
OTHER PROPERTY TAXES				
Delinquent Property Taxes	\$3,846,437	\$3,759,477	\$3,552,722	\$3,588,249
Vehicle Inventory	\$76,457	\$165,000	\$76,457	\$76,457
Interest/Penalty Charges	<u>\$3,073,929</u>	<u>\$3,883,126</u>	<u>\$3,202,064</u>	<u>\$3,234,085</u>
Subtotal Other Property Taxes	\$6,996,823	\$7,807,603	\$6,831,243	\$6,898,791
TOTAL PROPERTY TAXES				
Operating Taxes	\$294,411,191	\$284,631,927	\$286,868,367	\$289,296,883
Debt Service Taxes	\$56,898,983	\$56,112,512	\$61,569,012	\$69,621,690

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
023 CODE COMPLIANCE					
421392 WRECKING/MOVING PMTS	\$63,950	\$76,622	\$65,448	\$32,097	\$69,194
422502 HEALTH PERMITS FEES	\$1,541,013	\$1,522,335	\$1,486,750	\$1,533,244	\$1,502,950
422504 HEALTH PERMIT REISSUE	\$35,650	\$35,213	\$36,000	\$37,244	\$36,000
422506 HEALTH REINSPECTION	\$52,250	\$38,375	\$53,750	\$35,710	\$37,500
422694 FOOD MANAGER CERTIFICATION	\$16,575	\$18,660	\$18,750	\$18,180	\$18,000
422832 LITERATURE SALES	\$13	\$2	\$50	\$0	\$50
424842 DOG LICENSE FEES	\$160,651	\$129,986	\$134,100	\$123,207	\$131,690
442102 LATE PAYMENTS	\$3,900	\$6,680	\$5,800	\$8,460	\$6,000
462207 SINGLE FAMILY/DUPLEX	\$1,000	\$1,000	\$2,000	\$400	\$1,000
462208 SINGLE/DUPLEX 2ND YEAR	\$300	\$700	\$1,000	\$500	\$700
462215 3-7 REGISTRATION	\$12,424	\$12,282	\$14,600	\$14,745	\$17,525
462216 3-7 PER UNIT	\$14,457	\$15,152	\$20,290	\$20,913	\$21,390
462219 MULTI-FAMILY REGISTRATION	\$8,712	\$11,124	\$12,725	\$13,119	\$15,125
462220 APARTMENT INSPECTION FEE	\$534,530	\$574,163	\$733,320	\$720,261	\$788,920
462290 DOG KENNEL FEES	\$43,659	\$40,411	\$43,500	\$43,500	\$43,500
462374 SECURING VACANT STRUCTURE	\$37,457	\$51,044	\$39,433	\$47,564	\$42,776
462376 PENALTY SECURE VAC STRUT	\$16,782	\$37,929	\$24,365	\$24,467	\$27,350
462415 IMPOUNDMENT	\$41,379	\$40,669	\$38,725	\$50,103	\$47,675
462416 BOARDING	\$14,961	\$24,116	\$12,105	\$17,807	\$18,675
462417 QUARANTINE	\$28,660	\$30,193	\$24,650	\$31,337	\$28,850
462418 ADOPTIONS	\$27,286	\$37,215	\$26,950	\$50,339	\$35,584
462424 ANIMAL HEAD SHIPPING FEE	\$1,400	\$362	\$1,800	\$800	\$1,800
462434 VETERINARY SERVICES	\$19,495	\$23,521	\$18,400	\$18,400	\$21,445
462470 APT FOLLOWUP FEE	\$0	\$825	\$900	\$900	\$1,000
464204 POOL OPERATOR'S COURSE	\$23,075	\$15,855	\$24,350	\$20,610	\$15,600
464704 HEALTH CARD FEE	\$275,381	\$290,742	\$286,220	\$282,737	\$291,145
464774 PLAN REVIEW FEE	\$81,440	\$73,105	\$76,750	\$67,264	\$72,300
464884 MISC REVENUE	\$74,844	\$49,134	\$57,880	\$59,020	\$59,475
464924 WEED CUTTING FEES	\$587,715	\$529,438	\$549,521	\$317,064	\$394,710
464934 WEED CUTTING PENALTIES	\$89,484	\$69,383	\$65,448	\$58,021	\$56,049
464983 NUISANCE ABATEMENT	\$17,487	\$31,735	\$13,449	\$11,192	\$24,629
464984 TEMPORARY HEALTH PERMIT	\$179,754	\$192,355	\$184,000	\$190,180	\$192,000
464990 OFFENDER EDUCATION CLASS	\$22,100	\$17,670	\$18,780	\$15,420	\$18,780
472064 TRANSFER FROM PE64	\$889,303	\$1,894,820	\$0	\$2,347,773	\$2,512,446
472072 TRANSFER IN SPECIAL TRUST	\$0	\$0	\$2,347,773	\$447,678	\$433,398
475280 TAX FORECL PROP SALE FEES	\$9,500	\$87,635	\$25,000	\$16,736	\$25,000
481306 MISCELLANEOUS REVENUE	\$49,850	\$134	\$20	\$1,858	\$0
481399 OVER/SHORT MISCELLANEOUS	\$1,094	\$34	\$0	(\$35)	\$0
Total: Code Compliance	\$4,977,531	\$5,980,619	\$6,464,602	\$6,678,817	\$7,010,231
007 COMMUNITY RELATIONS					
472045 TRANSFER FROM PE45	\$79,538	\$0	\$0	\$0	\$0
472069 TRANSFER FROM PE69	\$213,384	\$0	\$0	\$0	\$0
472064 TRANSFER FROM PE64	\$71,779	\$0	\$0	\$0	\$0
472103 TRANSFER FROM R103	\$219,060	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$27,646	\$0	\$0	\$0	\$0
Total: Community Relations	\$611,407	\$0	\$0	\$0	\$0
013 FINANCIAL MANAGEMENT SERVICES					
411012 CURRENT PROPERTY TAXES	\$286,646,269	\$281,274,153	\$280,037,124	\$283,739,615	\$282,398,092
411022 PY DELINQUENT PROP TAX	\$3,552,702	\$2,844,047	\$3,552,722	\$3,552,722	\$3,588,249
411032 VEHICLE INVENTORY TAX	\$76,457	\$200,502	\$76,457	\$252,263	\$76,457
411042 INT/PEN CHAS-DEL TX	\$3,258,940	\$3,148,007	\$3,202,064	\$3,202,064	\$3,234,085
412072 GROSS RECEIPTS-TELEPHONE	\$5,855,859	\$5,413,658	\$5,863,340	\$5,863,340	\$5,511,540
412102 SALES TAX REVENUE	\$99,934,150	\$105,582,575	\$102,259,196	\$109,128,659	\$108,798,434
412122 STATE MIXED BEVERAGE TAX	\$2,723,255	\$2,864,052	\$2,099,898	\$2,397,720	\$2,194,393
412132 GROSS RECEIPTS-BINGO	\$301,675	\$294,188	\$301,675	\$226,675	\$301,675
421292 TU FRANCHISE FEE	\$25,021,584	\$29,235,182	\$26,542,900	\$26,542,900	\$26,808,329
421322 LSG FRANCHISE FEE	\$7,310,725	\$7,470,658	\$7,310,725	\$7,310,725	\$7,420,386
421342 TELCOM FRANCHISE FEE	\$2,648,823	\$2,897,171	\$2,771,210	\$2,656,518	\$2,854,346
421362 STREET RENTAL-CABLE TV	\$4,792,354	\$5,363,715	\$4,792,354	\$5,826,909	\$5,271,589
421372 FRANCHISE FEE-ELECTRIC	\$0	\$0	\$200	\$200	\$0
423602 LICENSE FEES	\$305,598	\$78,105	\$157,000	\$200,655	\$157,000
423632 JUNK DEALER'S LICENSE FEE	\$3,542	\$3,487	\$2,400	\$3,079	\$2,400
423652 SERVICE STATION LICENSE F	\$9,888	\$8,720	\$10,000	\$9,152	\$10,000
423732 OTHER OCCUPATIONAL LICENS	\$1,746	\$958	\$1,500	\$1,421	\$1,500

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
423742 COIN OPERATED MACHINES FE	\$26,685	\$28,530	\$36,500	\$22,843	\$25,000
423752 DANCE HALL FEES	\$7,100	\$7,400	\$6,500	\$5,735	\$6,500
441012 INTEREST ON INVESTMENTS	\$2,154,040	\$1,432,295	\$1,350,690	\$1,571,534	\$1,418,225
441072 UNREALIZED GAIN	\$244,118	\$133,856	\$0	\$0	\$0
444553 SALVAGE SALES	\$375,759	\$176,557	\$165,000	\$136,308	\$165,000
451693 REIMB INDIRECT COSTS	\$771,335	\$743,250	\$627,000	\$824,324	\$721,050
461024 ENGINEERING FEES	\$18	\$36	\$0	\$3	\$0
461044 SERVICES TO AMERICAN AIRL	\$111,250	\$15,000	\$0	\$15,000	\$0
461094 WATER DEPT.ADMN.CHARGE	\$3,694,239	\$4,903,761	\$3,868,755	\$3,868,755	\$4,152,479
461244 OFFICE SERVICES ADM CHGS	\$278,325	\$0	\$102,256	\$102,256	\$16,756
461264 LAKE WORTH TRUST FUND ADM	\$21,264	\$0	\$0	\$0	\$0
461806 PI19 ADMIN CHARGES	\$0	\$0	\$460,368	\$460,368	\$380,084
461816 PI61 ADMIN CHARGES	\$0	\$0	\$609,425	\$609,425	\$439,893
461823 ADMIN CHG TEMPORARY LABOR	\$11,915	\$0	\$5,723	\$5,723	\$4,837
461826 PI68 ADMIN CHARGES	\$0	\$0	\$814,496	\$814,496	\$650,323
461833 ADMIN CHG STORMWATER	\$298,373	\$300,084	\$232,263	\$232,263	\$220,332
461836 R159 ADMIN CHARGES	\$0	\$0	\$6,232	\$6,232	\$26,125
461843 ADMIN CHG CULTURE&TOURISM	\$150,328	\$218,181	\$145,035	\$145,035	\$450,535
461853 ADMIN CHG ENV MGMT	\$165,905	\$103,653	\$44,549	\$44,549	\$56,345
461863 ADMIN CHARGE AIRPORT	\$90,031	\$98,837	\$90,360	\$90,360	\$118,233
461893 GOLF COURSE ADM CHG	\$324,516	\$191,689	\$245,967	\$245,967	\$194,363
461913 PARKING BLDG ADM CHG	\$60,498	\$70,566	\$80,387	\$80,387	\$32,814
461923 SOLID WASTE ADMIN CHG	\$492,559	\$448,507	\$242,480	\$242,480	\$489,711
461963 REVENUE FROM PAYROLL SERV	\$64,700	\$65,782	\$67,252	\$57,995	\$67,925
472040 TRANSFER FROM PE40	\$202,000	\$216,884	\$218,850	\$218,850	\$328,275
472045 FM WATER/SEWER OPTG FD	\$18,687,811	\$20,862,046	\$22,599,276	\$21,682,567	\$23,218,018
472059 XFERS FM PARK FACL FUND	\$3,129,297	\$3,307,680	\$3,958,707	\$3,958,707	\$3,307,680
472064 TRANSFER FROM SOLID WASTE	\$2,167,075	\$2,037,187	\$1,961,198	\$1,961,198	\$1,961,198
472069 TRANSFER FROM STORMWATER	\$1,314,137	\$1,559,073	\$1,811,573	\$1,811,573	\$2,073,963
472072 TRANSFER IN SPECIAL TRUST	\$0	\$128	\$0	\$0	\$0
476073 INTRA-FUND TRANS IN WORKERS COMP	\$0	\$1,600,000	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$335,758	\$60,493	\$200,000	\$282,280	\$40,393
481326 OPEN RECORDS REVENUE	\$268	\$0	\$4,251	\$0	\$0
481366 RETURNED CK PROCESSING CH	\$3,550	\$2,780	\$10,000	\$2,391	\$2,780
481399 OVER/SHORT MISCELLANEOUS	\$7,527	\$1,583	\$0	(\$230)	\$0
481700 SALES TAX ADJUSTMENT	\$524	\$47	\$0	\$0	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$165,561	\$0	\$0	\$0
Total: Financial Management Services	\$477,634,472	\$485,430,624	\$478,945,858	\$490,413,988	\$485,889,632
036 FIRE					
424882 FIRE-RELATED PERMITS	\$109,705	\$142,175	\$123,080	\$67,091	\$123,080
451613 EMERG MGMT REV-TARRA	\$25,272	\$0	\$63,000	\$63,000	\$0
461314 FALSE FIRE ALARM FEES	\$23,865	\$37,609	\$50,000	\$6,000	\$25,000
461324 MOBILE FUEL FEE	\$8,700	\$5,500	\$5,500	\$5,500	\$5,500
462252 FIRE ALARM SYS REGIS	\$580,312	\$622,623	\$580,312	\$832,061	\$586,115
462574 FIRE INSPECTION FEES	\$562,183	\$590,810	\$503,500	\$299,047	\$503,500
462604 FIRE SVC-WESTOVER HI	\$142,354	\$144,490	\$154,768	\$154,768	\$160,011
462605 FIRE SVC-HURST	\$22,253	\$0	\$0	\$0	\$0
472076 TRANSFER FROM GR76	\$3,402	\$0	\$0	\$0	\$0
472088 TRANSFERS FROM FE88	\$32,261	\$37,769	\$0	\$14,500	\$0
476073 INTRA-FUND TRANS IN FE73	\$118,428	\$16,093	\$0	\$0	\$0
476085 FOR GASB-10	\$47,312	\$0	\$0	\$0	\$0
481035 SALARY REIMB-OTHER AGENCY	\$276,786	\$34,608	\$0	\$234,891	\$0
481120 RECOVERY OF LABOR	\$2,767	\$0	\$0	\$0	\$0
481272 MISC REVENUE	\$579	\$1,506	\$0	\$180	\$0
481282 FEE:FIRE REPORTS & MISC R	\$4,137	\$3,775	\$5,000	\$3,471	\$0
481306 MISCELLANEOUS REVENUE	\$1,269	\$4,791	\$0	\$27	\$0
481326 OPEN RECORDS REVENUE	\$690	\$385	\$500	\$0	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$3,500	\$0
Total: Fire	\$1,962,275	\$1,642,134	\$1,485,660	\$1,684,035	\$1,403,206
017 HOUSING & ECONOMIC DEVELOPMENT					
441042 INT ON CASH HD BY TRUSTEE	\$201	\$0	\$0	\$0	\$0
442001 LEASE REVENUE	\$0	\$200	\$0	\$0	\$0
442323 INTERNATIONAL CENTER RENT	\$18,114	\$0	\$0	\$0	\$0
451669 REVENUE FROM GUINN SCHOOL	\$140,614	\$118,741	\$122,445	\$122,445	\$122,445
467040 COPY MACHINE FEES	\$55	\$0	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
472019 TRANSFER IN ENGINEERING	\$0	\$0	\$0	\$15,683	\$27,700
472072 TRANSFERS FM FUND FE72	\$0	\$5,339	\$0	\$0	\$0
475280 TAX FORECLOSURE PROP SALE	\$36,308	\$143,998	\$30,000	\$33,669	\$15,000
481306 MISCELLANEOUS REVENUE	\$6,409	\$17,534	\$0	\$35,608	\$0
481326 OPEN RECORDS REVENUE	\$24	\$16	\$0	\$0	\$0
488022 METAL RECYCLING PERMITS	\$0	\$0	\$0	\$1,227	\$0
488032 TRANSPORTATION IMPACT FEE	\$0	\$0	\$0	\$240	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$698,774	\$0
Total: Housing & Economic Development	\$201,725	\$285,828	\$152,445	\$907,646	\$165,145
084 LIBRARY					
466412 MECHANDISE SALES	\$6,435	\$5,576	\$5,381	\$5,306	\$5,381
466550 TAXABLE LIB COPIER	\$58,995	\$65,634	\$59,001	\$62,863	\$59,001
467026 MISCELLANEOUS CHARGES	\$7,459	\$6,837	\$5,635	\$7,186	\$5,809
467036 RETRIVAL FEES	\$8,096	\$7,567	\$8,349	\$7,184	\$8,349
467855 OVERDUE BOOK CHARGES	\$502,623	\$552,316	\$479,778	\$527,368	\$479,778
467875 LOST BOOK PAYMENTS	\$28,405	\$32,636	\$22,737	\$18,079	\$22,737
467885 SPECIAL GIFTS TO LIBRARY	\$175	\$1,133	\$196	\$272	\$196
467945 MATERIALS RESERVATION CHA	\$0	\$0	\$0	\$37	\$0
467955 OUT-OF-COUNTY FEE	\$2,460	\$2,272	\$2,106	\$2,636	\$2,106
467960 MEETING ROOM RENTAL	\$9,263	\$11,305	\$10,249	\$12,991	\$10,249
472002 TRANSFER FROM GR03	\$0	\$0	\$0	\$0	\$83,676
472072 TRANSFER FROM FE72	\$56,420	\$0	\$0	\$0	\$0
472088 TRANSFER FROM FE88	\$56,420	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$500	\$1,871	\$174	\$3	\$0
481399 OVER/SHORT MISCELLANEOUS	\$176	\$79	\$0	\$40	\$0
488022 TEMP SERVICE CHARGES	\$0	\$2,024	\$0	\$8,721	\$0
488032 TEMP SERVICES REVENUE	\$0	\$452	\$0	\$1,888	\$0
Total: Library	\$737,427	\$689,702	\$593,606	\$654,574	\$677,282
038 MUNICIPAL COURT					
431014 CHILD SAFTY FUND	\$99,159	\$95,934	\$96,331	\$113,287	\$99,299
431015 UNFORM TRAFFIC ACT	\$214,923	\$180,921	\$176,353	\$190,577	\$162,434
431018 SECURITY FEE	\$80,171	\$0	\$0	\$0	\$0
431019 TPP FEES	\$253,548	\$288,607	\$339,656	\$257,428	\$315,355
431023 DEFERRED DISPOSITION	\$2,065,501	\$3,052,567	\$2,568,859	\$2,144,659	\$2,606,159
431029 STATE JURY FEE	\$39,980	\$35,029	\$33,411	\$36,533	\$22,097
431031 CIVIL JUSTICE FEE-LOCAL	\$319	\$456	\$459	\$517	\$564
431032 INDIGENT DEFENSE FEE-CFW	\$65,098	\$14,225	\$13,442	\$14,597	\$12,634
431037 TPP-COURT IMPROVEMENTS	\$63,388	\$72,209	\$81,705	\$64,296	\$78,952
431041 COLLECTION FEE REVENUE	\$0	\$0	\$0	\$2,000,000	\$2,000,000
431053 PENALTY FEES	\$1,868,781	\$2,029,185	\$2,306,657	\$2,066,017	\$1,960,570
431083 CASH BOND RECEIPTS	\$150	\$245	\$0	\$503	\$0
431093 DRIVING SAFETY COURSE FEE	\$117,157	\$79,940	\$70,489	\$85,155	\$64,541
431095 OPEN RECORDS REQUEST	\$8,347	\$9,461	\$7,145	\$20,396	\$11,384
431120 FWISD TRUANCY COURT	\$648,360	\$601,391	\$669,354	\$470,301	\$470,301
431130 TRAFFIC FINES	\$6,401,482	\$6,779,683	\$7,641,451	\$6,352,517	\$6,679,966
431140 GENERAL FINES	\$1,501,799	\$1,727,698	\$1,892,494	\$1,666,924	\$1,724,637
431150 PARKING FINES	\$0	\$0	\$0	\$0	\$1,958,707
431160 NTA TRAFFIC	\$509,942	\$442,521	\$476,048	\$449,791	\$457,653
431170 NTA GENERAL COMPLAINT	\$34,196	\$32,651	\$30,983	\$29,775	\$23,891
431952 JUDICIAL FEE-LOCAL	\$117,240	\$52,524	\$51,214	\$54,348	\$50,652
431962 COURT SERVICE FEE-10%	\$435,750	\$389,503	\$381,266	\$391,089	\$323,076
431964 COURT COSTS-LOCAL	\$104,546	\$91,222	\$85,476	\$93,141	\$96,211
431982 APPEAL FEES	\$590	\$605	\$781	\$488	\$692
431983 SUMMONS FEE	\$2,288	\$2,382	\$2,570	\$3,340	\$2,563
462644 ADM FEES-\$10/OFFENSE	\$118,830	\$93,790	\$89,330	\$88,653	\$86,857
462654 ADM FEES-TEEN COURT	\$40,520	\$30,521	\$27,132	\$25,067	\$27,196
462658 EXPUNCTION FEE	\$8,431	\$5,628	\$3,252	\$4,369	\$5,573
472010 TRANSFER FROM FUND GC10	\$0	\$711,650	\$0	\$0	\$0
472070 TRANSFERS	\$501,366	\$500,744	\$259,051	\$259,051	\$228,000
472072 SECURITY FUND TRANSFER	\$645,024	\$322,512	\$293,512	\$293,512	\$314,336
481120 RECOVERY OF LABOR COSTS	\$0	\$0	\$0	\$207,064	\$0
481132 CITATION LISTING FEES	\$3,700	\$2,570	\$4,272	\$2,221	\$1,981
481133 JURY FEE REVENUE	\$105	\$51	\$31	\$136	\$46
481286 UNIDENTIFIED COURT RECEIP	\$799	\$493	\$70	\$57	\$418
481306 MISCELLANEOUS REVENUE	\$43,386	\$54,888	\$110	\$58,940	\$110

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
481366 RETURNED CK PROCESSING CH	\$3,812	\$2,831	\$1,581	\$1,267	\$2,745
481399 OVER/SHORT MISCELLANEOUS -	\$11,630	\$624	\$0	(\$4,593)	\$0
Total: Municipal Court	\$16,010,318	\$17,705,261	\$17,604,485	\$17,441,424	\$19,789,600
090 NON-DEPARTMENTAL					
444573 SALE OF SURPLUS PROPERTY	\$0	\$4,196,915	\$0	\$0	\$0
472010 TRANSFER FROM FUND GC10	\$0	\$5,000,000	\$0	\$0	\$0
472040 TRANSFER IN AIRPORTS	\$0	\$10,625,754	\$0	\$0	\$0
472045 TRANSFER FROM WATER/SEWER	\$500,000	\$0	\$0	\$0	\$0
472159 TRANSFER FROM FUND 159	\$0	\$0	\$100,000	\$99,999	\$100,000
472240 AIRPORTS GAS LEASE PROJECT FUND	\$0	\$3,000,000	\$0	\$0	\$0
472245 WATER & SEWER CAPITAL PROJECTS FUND (GAS WELLS)	\$0	\$500,000	\$0	\$0	\$0
472291 XFER FROM C291-SPEC CAPITAL PROJ	\$0	\$472,000	\$0	\$489,778	\$0
476071 INTRA-FUND TRANS IN FE71	\$264,699	\$115,393	\$0	\$0	\$0
476085 FOR GASB-10	\$131,549	\$0	\$0	\$0	\$0
476086 TRANSFER FROM FE86	\$326,409	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$212,819	\$3,241,342	\$0	\$3,842,888	\$0
488100 CONTRIBUTIONS	\$0	\$0	\$0	\$34,072	\$0
Total: Non-Departmental	\$1,435,476	\$27,151,404	\$100,000	\$4,466,737	\$100,000
080 PARKS & COMMUNITY SERVICES DEPARTMENT					
432602 OTHER REVENUE	\$100	\$100	\$0	\$0	\$0
442273 CONCESSION-ATHLETIC FIELD	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
442303 BRADLEY CENTER RENTAL	\$12,245	\$12,080	\$12,000	\$12,000	\$12,000
465235 RENTAL FEES	\$55,103	\$67,110	\$57,957	\$80,495	\$101,297
465255 MO AGENCY RENTAL	\$42,599	\$49,465	\$45,642	\$67,692	\$46,545
465260 MLK-MO AGENCY RENTAL	\$0	\$0	\$67	\$0	\$0
466406 REGISTRATION	\$70,635	\$75,583	\$42,500	\$83,364	\$71,746
466675 NATURE CENTER ENTRY FEES	\$7,072	\$6,004	\$4,000	\$6,621	\$8,975
466685 POLE BANNERS	\$0	\$200	\$0	\$200	\$0
466705 FESTIVAL EQUIPMENT	\$5,930	\$7,085	\$6,500	\$6,500	\$6,500
466715 SITE RESERVATIONS	\$51,579	\$68,933	\$66,809	\$89,400	\$76,919
466735 SWIMMING POOLS FEES	\$59,686	\$0	\$0	\$30,000	\$210,075
466745 ACTIVITY FEES-ATHLETICS	\$411,771	\$391,916	\$474,297	\$430,938	\$563,323
466775 LCV ADMISSIONS	\$70,370	\$76,081	\$78,650	\$79,000	\$79,861
466790 I. D. CARDS	\$108,040	\$113,871	\$101,744	\$116,040	\$154,049
466794 LCV SOUVENIR TAX EXEMPT	\$1,652	\$466	\$1,500	\$846	\$500
466795 LCV SOUVENIR SALES	\$19,900	\$22,888	\$20,000	\$24,500	\$24,000
466805 PHOTO FEE	\$75	\$75	\$0	\$150	\$75
466835 MISC. PARK REVENUE	\$11,476	\$11,115	\$0	\$12,071	\$0
466845 CORNMEAL SALES	\$376	\$377	\$300	\$415	\$405
466855 LEASE INCOME TENNIS OPER	\$1,000	\$1,000	\$10,500	\$1,000	\$10,500
467825 TRAIN CONCESSIONS	\$47,965	\$18,804	\$8,646	\$12,327	\$8,646
467835 TRAIN RIDE TICKET SALES	\$9,772	\$41,737	\$62,500	\$61,976	\$62,500
472072 TRANSFER IN SPECIAL TRUST	\$0	\$33,141	\$0	\$0	\$1,017,141
472188 TRFS FM PARK DEDICATION FESS	\$167,592	\$198,909	\$139,903	\$287,187	\$142,320
472282 PARK GAS LEASE PROJECT FUND	\$0	\$500,878	\$122,304	\$0	\$124,794
475280 SURPLUS MGMT FEE	\$38,567	\$184,281	\$0	\$31,560	\$0
476073 INTRA-FUND TRANS IN FE73	\$50,562	\$6,423	\$0	\$0	\$0
476085 FOR GASB-10	\$11,411	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$30,396	\$2,562	\$1,350	\$22,149	\$1,350
481399 OVER/SHORT MISCELLANEOUS	\$278	\$4,986	\$0	(\$1,863)	\$0
481956 MAINTENANCE SERVICES	\$0	\$0	\$42,093	\$0	\$0
488100 CONTRIBUTIONS	\$0	\$0	\$0	\$68,030	\$0
Total: Parks & Community Services	\$1,288,152	\$1,898,070	\$1,301,262	\$1,524,598	\$2,725,521
006 PLANNING & DEVELOPMENT					
421212 TEMP ENCROACHMENTS	\$120,627	\$119,233	\$79,000	\$199,573	\$119,929
421232 PERM ENCROACHMENTS	\$17,525	\$20,050	\$16,187	\$20,711	\$46,525
421265 REGFEES NEIGHBORHOODEZONE	\$2,400	\$1,670	\$1,650	\$1,461	\$1,770
421392 WRECKING/MOVING PMTS	\$75,415	\$94,336	\$77,592	\$90,293	\$88,131
421402 HOUSE MOVERS PERMITS FEES	\$7,537	\$8,216	\$6,410	\$3,654	\$7,877
421492 GAS WELL DRILLING	\$983,570	\$1,140,420	\$885,000	\$760,120	\$885,000
421502 ROW LICENSE FEE	\$454,499	\$1,508,321	\$350,000	\$118,649	\$179,440
423095 BUILDING CONTR REGISTRATION	\$0	\$0	\$0	\$0	\$131,280
423622 SIGN KIOSK PERMIT FEES	\$87,570	\$98,450	\$87,510	\$93,184	\$93,567
423662 PLUMBING BUS REGISTRATION	\$235	\$14,380	\$0	\$14,744	\$43,380

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013	
423692	ELEC JRNY LIC & REG	\$7,638	\$6,360	\$7,692	\$5,395	\$65,535
423702	ELEC MSTR LIC & REG	\$121,370	\$125,220	\$120,006	\$130,189	\$168,496
423762	MTR VEH JUNK YD & REG	\$150	\$0	\$0	\$0	\$0
423772	MECH LIC & REG	\$67,882	\$63,712	\$63,419	\$69,391	\$67,292
423782	SIGN LIC & REG	\$15,550	\$16,370	\$15,977	\$16,365	\$36,003
423783	TEMP POWER PERMITS	\$40,263	\$38,753	\$39,218	\$41,995	\$40,138
423785	ZONING LETTER	\$0	\$0	\$50	\$0	\$50
431982	APPEAL FEES	\$885	\$885	\$560	\$590	\$7,810
446700	GAS WELL ANNUAL FEES	\$770,000	\$847,000	\$800,000	\$941,500	\$1,057,000
461080	BOARD OF ADJUSTMENT FEES	\$95,469	\$115,153	\$101,352	\$110,452	\$109,495
461090	ZONING COMMISSION FEES	\$104,765	\$121,299	\$101,366	\$147,191	\$121,964
461095	SEXUALLY ORIENTED FEES	\$7,590	\$6,600	\$8,250	\$6,600	\$6,130
461184	MOVING/WRECKING REG	\$10,084	\$10,700	\$10,295	\$9,811	\$10,172
461194	SALE OF MAPS/PUBLICATIONS	\$18	\$101	\$0	\$16	\$0
461903	PLANNING COMMISSION FEES	\$130,699	\$140,049	\$121,223	\$144,631	\$146,408
462124	LICENSE FEES	\$0	\$0	\$0	\$0	\$2,000
462304	BUILDING PERMITS	\$4,352,627	\$4,055,322	\$4,052,601	\$4,169,371	\$4,029,326
462314	ORDINANCE INSPECTIONS	\$511,947	\$502,622	\$507,395	\$352,910	\$253,585
462324	COMM FACILITY AGREEMENT	\$0	\$29,800	\$24,400	\$32,667	\$29,500
462334	ELECTRICAL PERMITS	\$333,530	\$334,723	\$315,551	\$329,501	\$340,840
462344	ANNEXATION FEES	\$13,146	\$18,387	\$12,455	\$16,226	\$15,869
462345	BILLBOARD REGISTRATION	\$47,225	\$2,430	\$6,000	\$75	\$22,875
462354	ENCROACHMENT LETTERS	\$22	\$0	\$0	\$0	\$0
462364	MECHANICAL PERMITS	\$256,826	\$254,451	\$243,911	\$213,684	\$239,005
462384	PLUMBING PERMITS	\$352,276	\$329,278	\$276,378	\$324,408	\$336,804
462388	THIRD PRTY PLBG-NEW	\$55,104	\$62,939	\$43,864	\$13,515	\$43,864
462394	EXAMINATION FEES	\$157	\$0	\$0	\$0	\$0
462404	SIGN PERMITS	\$232,814	\$215,746	\$227,888	\$235,024	\$225,482
462452	PERMIT FEE- BURGLAR ALAR	\$329,100	\$333,050	\$322,195	\$341,418	\$335,966
462454	RESID REMODEL CONT	\$94,713	\$94,470	\$87,731	\$95,289	\$96,306
462462	SVC CHARGE-BURGLAR ALAR	\$291,260	\$275,311	\$303,020	\$244,487	\$271,139
462482	RESIDENTIAL PERMIT FEE	\$1,359,932	\$1,334,800	\$1,230,400	\$1,276,202	\$1,347,526
462492	RESIDENTIAL SERVICE CHARGE	\$46,948	\$34,525	\$44,889	\$30,791	\$35,107
462494	BOARD APPEALS - CFPBOA	\$9,650	\$10,030	\$9,727	\$5,650	\$8,323
462504	CONST CODE BOOK SALES	\$2,114	\$2,477	\$1,468	\$2,400	\$2,495
462601	REINSPECTION FEES	\$20,077	\$17,083	\$13,370	\$6,641	\$14,963
462602	DOUBLE PERMIT FEE	\$28,267	\$24,557	\$16,874	\$19,636	\$25,957
462603	AFTER HOURS FEE	\$9,120	\$8,892	\$7,321	\$10,080	\$9,372
462800	DFW ARPT GAS WELL INSP FEES	\$19,950	\$18,900	\$19,950	\$19,950	\$19,600
462804	APPLICATION FEES	\$3,685	\$2,628	\$4,208	\$995	\$2,270
462805	GENERAL PERMIT APPL FEE	\$0	\$0	\$0	\$0	\$294,000
462806	PLAT FILING FEE	\$0	\$0	\$0	\$0	\$18,500
462814	TREE PRESERVATION APPEAL	\$53,711	\$60,417	\$36,802	\$36,930	\$48,285
472010	TRANSFER FROM FUND GC10	\$664,527	\$537,270	\$760,000	\$760,000	\$0
472045	TRANSFER FROM PE45	\$0	\$12,500	\$12,500	\$12,500	\$12,500
472064	TRANSFER FROM SOLID WASTE	\$0	\$175,000	\$175,000	\$175,000	\$175,000
472069	TRANSFER FROM STORMWATER	\$0	\$12,500	\$12,500	\$12,500	\$12,500
472103	TRANSFER FROM ENV PROT FUND	\$0	\$75,000	\$75,000	\$75,000	\$75,000
472122	TRANSFER FROM COMMUNICATION	\$5,398	\$10,921	\$0	\$0	\$0
472124	TRANSFER FROM FUND 124	\$45,238	\$2,390	\$0	\$0	\$0
472125	TRANSFER FROM FUND 125	\$52,727	\$84,035	\$0	\$0	\$0
472152	TRANSFER FROM FUND 152	\$0	\$1,743	\$0	\$0	\$0
472223	TRANSFER FROM FUND 223	\$22,103	\$0	\$0	\$0	\$0
472240	AVIATION CAPT PROJ-GAS WELL	\$52,727	\$84,040	\$286,628	\$236,628	\$286,628
472243	GOLF CAPT PROJ-GAS WELL	\$9,178	\$46	\$59,417	\$59,417	\$59,417
472245	W/W CAPT PROJ-GAS WELL	\$135,714	\$7,172	\$111,141	\$111,141	\$111,141
472246	TRANSFER FROM SPECIAL GIF	\$22,340	\$215,522	\$0	\$83,690	\$0
472282	PARK GAS WELL LEASE PROJ	\$34,632	\$29,413	\$128,690	\$29,940	\$128,690
481306	MISCELLANEOUS REVENUE	\$43,519	\$32,404	\$35,000	\$0	\$18,189
481326	OPEN RECORDS REVENUE	\$38	\$0	\$0	\$0	\$0
481896	MAP SALE REVENUE	\$0	\$0	\$300	\$0	\$300
Total: Planning & Development		\$12,634,083	\$13,800,072	\$12,357,331	\$12,260,179	\$12,381,716
035	POLICE DEPARTMENT					
421422	WRECKER BUSINESS LICENSE	\$15,390	\$14,810	\$15,450	\$18,173	\$14,000
444563	SALE OF ABANDONED PROPERTY	\$38,206	\$28,910	\$23,384	\$32,593	\$35,000
444952	SALE OF ABANDONED VEHICLE	\$430,278	\$552,345	\$1,776,191	\$1,055,290	\$910,000
444953	ABANDONED FUNDS	\$37,576	\$58,237	\$61,599	\$109,011	\$51,500

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2010	ACTUAL FY2011	ADOPTED FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
451130 SEXUAL ASSAULT EXAM REIMB	\$158,934	\$148,408	\$129,500	\$129,500	\$129,500
462514 SALE OF ACCIDENT REP	\$301,474	\$241,706	\$250,000	\$178,691	\$164,000
462524 CRIME LABORATORY SERVICE	\$0	\$1	\$0	\$0	\$0
462564 VEHICLE POUND IMPOUNDMENT	\$40,015	\$48,240	\$227,586	\$170,640	\$168,000
462614 VEHICLE POUND STORAGE FEE	\$119,275	\$149,056	\$759,070	\$673,350	\$647,000
462624 VECHICLE POUND TOWAGE FEE	\$268,217	\$338,751	\$1,582,574	\$1,183,896	\$1,181,000
462664 NOTIFICATION FEE	\$41,110	\$47,220	\$211,790	\$152,890	\$149,000
472072 TRANSFERS FM FUND FE72	\$0	\$0	\$0	\$128	\$0
472079 XFERS FM CRIME DIST FUND	\$7,997,526	\$7,997,526	\$7,997,526	\$10,197,526	\$7,997,526
472159 TRANSFER FROM FUND 159	\$0	\$0	\$41,520	\$41,520	\$41,520
476073 INTRA-FUND TRANS IN FE73	\$374,763	\$52,599	\$0	\$0	\$0
476085 FOR GASB-10	\$73,423	\$0	\$0	\$0	\$0
481035 SALARY REIMB-OTHER AGENCY	\$288,458	\$327,537	\$133,800	\$214,159	\$133,800
481120 RECOVERY OF LABOR COSTS	\$32,908	\$42,526	\$0	\$236,690	\$0
481306 MISCELLANEOUS REVENUE	\$111,155	\$10,188	\$1,000	\$43,237	\$1,000
481326 OPEN RECORDS REVENUE	\$0	\$2,092	\$0	\$52	\$0
481399 OVER/SHORT MISCELLANEOUS	\$809	\$27	\$0	\$29	\$0
481432 CRIMINAL RESTITUTION	\$480	\$1,000	\$3,437	\$0	\$3,437
481836 AUTO SCRAP METAL SALES	\$10,331	\$11,772	\$9,000	\$9,929	\$12,000
481853 MISCELLANEOUS REVENUE	\$27,530	\$16,985	\$12,855	\$314,385	\$12,855
488022 TEMP SERVICES CHARGES	\$2,250	\$2,500	\$2,500	\$2,667	\$2,500
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$21,925	\$0	\$0	\$0
Total: Police	\$10,370,108	\$10,114,361	\$13,238,782	\$14,764,356	\$11,653,638
020 TRANSPORTATION & PUBLIC WORKS DEPARTMENT					
421142 VALET PARKING	\$39,884	\$45,050	\$40,400	\$24,200	\$45,000
421205 SPECIAL EVENTS PERMIT	\$8,025	\$0	\$0	\$0	\$0
421207 PKWY INSPECTION PERMIT	\$274,200	\$189,450	\$190,663	\$202,700	\$190,500
421208 PKWY RE-INSPECTION PERMIT	\$12,000	\$7,150	\$7,225	\$7,967	\$7,400
421209 FILMING PERMIT	\$2,750	\$4,000	\$4,000	\$4,000	\$4,500
421210 PRIVATE ST USE PERMIT	\$73,050	\$80,150	\$68,900	\$82,500	\$84,000
421352 TAXICAB FRANCHISE FEE	\$152,295	\$161,740	\$150,000	\$171,577	\$150,000
423722 TAXICAB DRIVERS' LICENSE	\$19,658	\$24,066	\$20,000	\$23,075	\$20,000
451833 SIGN & MARKING FEES	\$10,857	\$15,469	\$4,290	\$0	\$4,290
462124 LICENSE FEES	\$160,025	\$148,700	\$140,600	\$148,733	\$145,500
462324 COMM FACILITY AGREEMENT	\$19,500	\$1,379	\$0	\$0	\$0
462754 RESID SURVEY PKWY	\$25,200	\$9,525	\$11,100	\$8,113	\$12,300
471001 IDB LABOR	\$47,082	\$66,497	\$60,000	\$64,303	\$60,000
472069 TRANSFER IN FROM PE69	\$17,895	\$17,895	\$17,895	\$17,895	\$17,895
472093 TRANSFER FROM GS93	\$10,456	\$0	\$0	\$1,327,693	\$0
472159 TRANSFERS IN R159	\$355,615	\$0	\$0	\$0	\$0
472293 TRANSFER IN FROM C293	\$351,796	\$2,841,567	\$0	\$0	\$0
476004 INTRA-FUND TRANS IN GG04	\$1,835,000	\$0	\$0	\$0	\$0
476073 INTRA-FUND TRANS IN FE73	\$118,530	\$14,902	\$0	\$0	\$0
476085 FOR GASB-10	\$11,882	\$0	\$0	\$0	\$0
481120 RECOVERY OF LABOR	\$70,077	\$179,543	\$10,600	\$57,355	\$10,600
481152 INSURANCE REIMBURSEMENT	\$4,826	\$3,487	\$1,210	\$4,626	\$1,210
481306 MISCELLANEOUS REVENUE	\$14,223	\$19,751	\$0	\$12,244	\$0
481326 OPEN RECORDS REVENUE	\$38	\$65	\$20	\$46	\$20
488100 CONTRIBUTION FM CAP PROJECTS	\$312,713	\$700,340	\$0	\$71,125	\$0
Total: Transportation & Public Works	\$3,947,577	\$4,530,726	\$726,903	\$2,228,152	\$753,215
OTHER DEPARTMENTS					
MISCELLANEOUS REVENUE	\$410,510	\$394,100	\$435,735	\$455,533	\$494,872
Total: Other Departments	\$410,510	\$394,100	\$435,735	\$455,533	\$494,872
GENERAL FUND TOTALS	\$532,221,061	\$569,622,901	\$533,406,669	\$553,480,040	\$543,044,058

FUND BUDGET SUMMARY

DEPARTMENT:
GENERAL FUND

FUND/CENTER
GG01

SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's tax and fee supported operating fund. Ad valorem taxes account for approximately 53% of General Fund revenue. The levy collected for operations and maintenance of the General Fund represents 8% increase over the FY2012 Adopted Budget. Sales Tax is the second largest revenue source for the General Fund. Sales Taxes account for approximately 20% of the General Fund. This revenue source has increased 6.4% from the FY2012 Adopted Budget. Other major sources of revenue are:

- A. Street rental and franchise fees from local utilities;
- B. Fines and forfeitures;
- C. Community services charges;
- D. Library fees;
- E. Building inspection fees;
- F. Health permits and fees;
- G. Return on the investment of General Fund monies; and
- H. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, parks and community services, transportation and public works, planning and development, code compliance and the public library.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 382,364,990	\$ 406,425,601	\$ 422,054,944	\$ 422,104,984
Supplies	25,062,431	25,427,378	26,089,739	26,434,665
Contractual	140,852,958	121,506,302	129,058,504	128,905,275
Capital Outlay	7,775,511	4,265,900	3,948,511	3,948,511
Debt Service	1,924,378	0	2,442,880	2,442,880
Total Expenditures	\$ 557,980,268	\$ 557,625,181	\$ 583,594,578	\$ 583,836,315
Authorized Positions	4,295.80	4,378.30	4,450.50	4,451.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY ATTORNEY'S OFFICE	GG01/0121000:0122010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Attorney's Office, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City; City representation in all lawsuits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments.

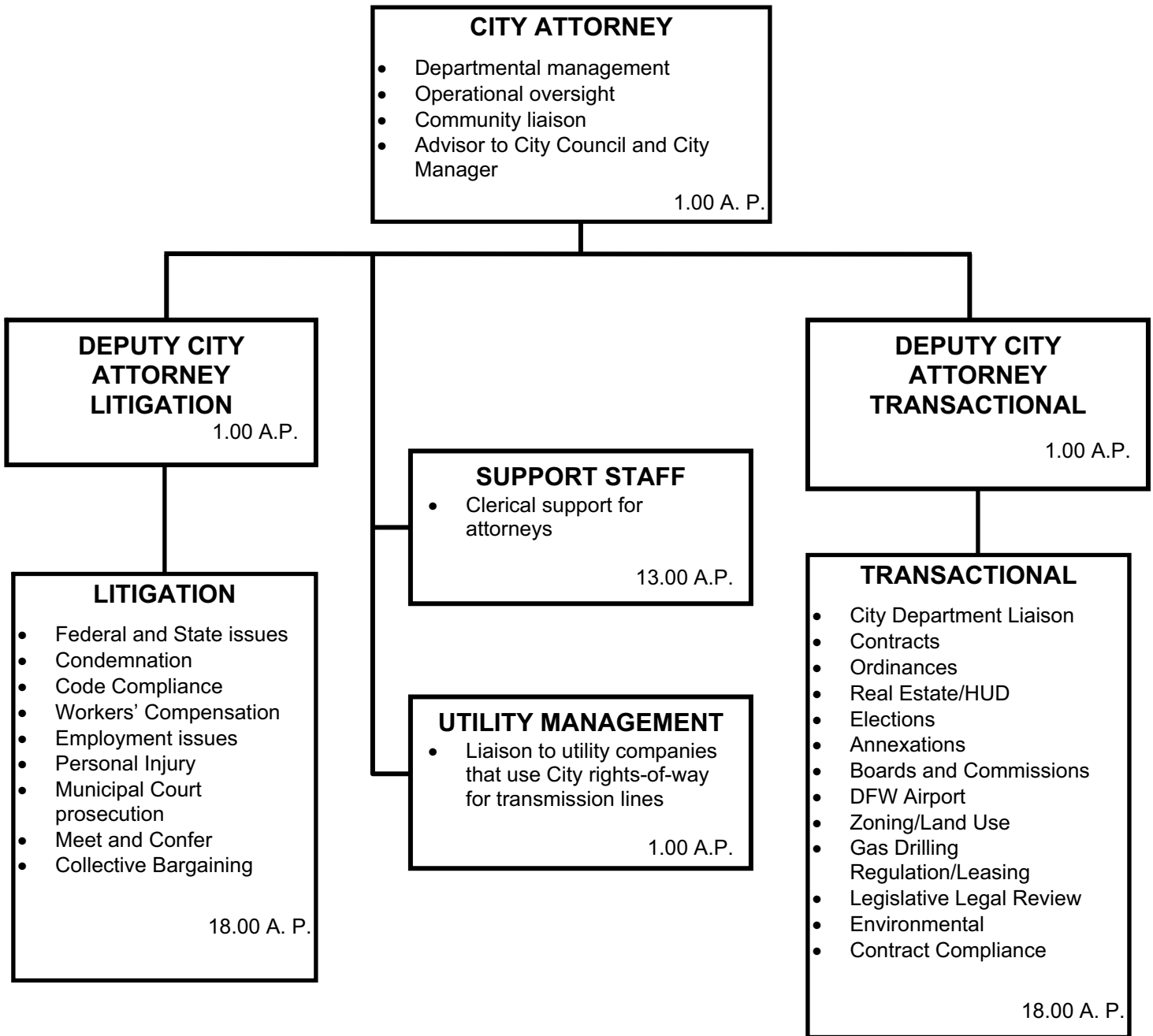
The City Attorney's Office provides transactional and advisory services as general counsel, and litigation services, handling the bulk of lawsuits in-house. The Department has two divisions, Litigation and Transactional, each of which is comprised of sections based on areas of practice. In addition, two Section Chiefs serve on the Executive Team, along with the City Attorney and Deputy City Attorneys. Support Services provide clerical and other assistance to the attorneys in all sections of the department.

Attorneys in the Department's Litigation division represent the City in cases in which the City of Fort Worth is a party. The Litigation division also handles employment and public safety matters. The Transactional division handles all City contracts, advises all City boards and commissions, and counsels the City Council and City staff on matters relating to the administrative functions of government, such as taxation, elections and budgeting. Outside counsel is retained only in those instances where specialized expertise is needed, there are workload constraints, or a conflict exists.

The Department also contains the Utility Management Division. The Utility Management Division is responsible for negotiating the electricity contract for all City departments; the liaison between City departments and its retail electric provider and Oncor; processes the City's monthly electric bills for payment; negotiates and oversees the City's franchise agreements with utility companies that utilize City rights-of-way (gas, long-distance telephone, and electric), addresses issues with non-franchised utilities that utilize City rights-of-way (local telephone and cable); and serves as the City's representative on various utility related committees.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 5,021,694	\$ 5,463,126	\$ 5,160,517	\$ 5,160,517
Supplies	67,808	90,014	137,682	137,682
Contractual	728,509	692,363	598,048	598,048
Capital Outlay	0	0	0	0
Total Expenditures	\$ 5,818,011	\$ 6,245,503	\$ 5,896,247	\$ 5,896,247
Authorized Positions	53.00	53.00	53.00	53.00

CITY ATTORNEY'S OFFICE – 53.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY ATTORNEY'S OFFICE	GG01/0121000:0122010

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$6,245,503	A.P.	53.0
FY2013 ADOPTED:	\$5,896,247	A.P.	53.0

- A) The adopted budget decreases by (\$233,072) in salary savings budgeted due to the department maintaining three Attorney positions vacant in FY2013.
- B) The adopted budget decreases by (\$103,476) due to current salary requirements calculated through Salaries/Benefits Forecasting System (SBFS) clean-up.
- C) The adopted budget increases by a net of \$47,016 for group health based on plan migration, turnover, and an 8% increase in the city's contribution to group health.
- D) The adopted budget decreases by (\$46,647) for supplies and contractual services as part of a citywide budget reductions identified to close the General Fund budget gap.
- E) The adopted budget decreases by (\$21,006) due to retirement costs, which are calculated as a percentage of gross salaries.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CITY ATTORNEY'S OFFICE

DEPARTMENT PURPOSE

To administer all legal affairs of the City, including City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager, and City departments.

FY2013 DEPARTMENTAL OBJECTIVES

To continue to utilize in-house staff and resources to defend lawsuits and control outside attorney's fees.

To review and prosecute an increasing number of criminal and Code Compliance cases within the Department's budget appropriations.

To continue to improve customer service within the Department's budget appropriation.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Pending Lawsuits involving outside counsel (including conflict cases)	25	20	20
Municipal Court Criminal and Code Compliance cases requiring attorney review/action	327,012	363,600	340,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY ATTORNEY'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>CITY ATTORNEY'S OFFICE</u>								
0121000	ADMINISTRATION	\$ 5,442,204	\$ 5,826,621	\$ 5,481,193	\$ 5,481,193	51.00	51.00	51.00	51.00
0121040	HOMELESSNESS PROGRAM	2,093	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,444,297</u>	<u>\$ 5,826,621</u>	<u>\$ 5,481,193</u>	<u>\$ 5,481,193</u>	<u>51.00</u>	<u>51.00</u>	<u>51.00</u>	<u>51.00</u>
	<u>ENVIRONMENTAL ATTORNEY</u>								
0122000	ENVIRONMENTAL ATTORNEY	\$ 90,267	\$ 94,218	\$ 96,326	\$ 96,326	1.00	1.00	1.00	1.00
0122010	UTILITIES MANAGEMENT	283,447	324,664	318,728	318,728	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 373,714</u>	<u>\$ 418,882</u>	<u>\$ 415,054</u>	<u>\$ 415,054</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 5,818,011	\$ 6,245,503	\$ 5,896,247	\$ 5,896,247	53.00	53.00	53.00	53.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

CITY AUDITOR'S OFFICE

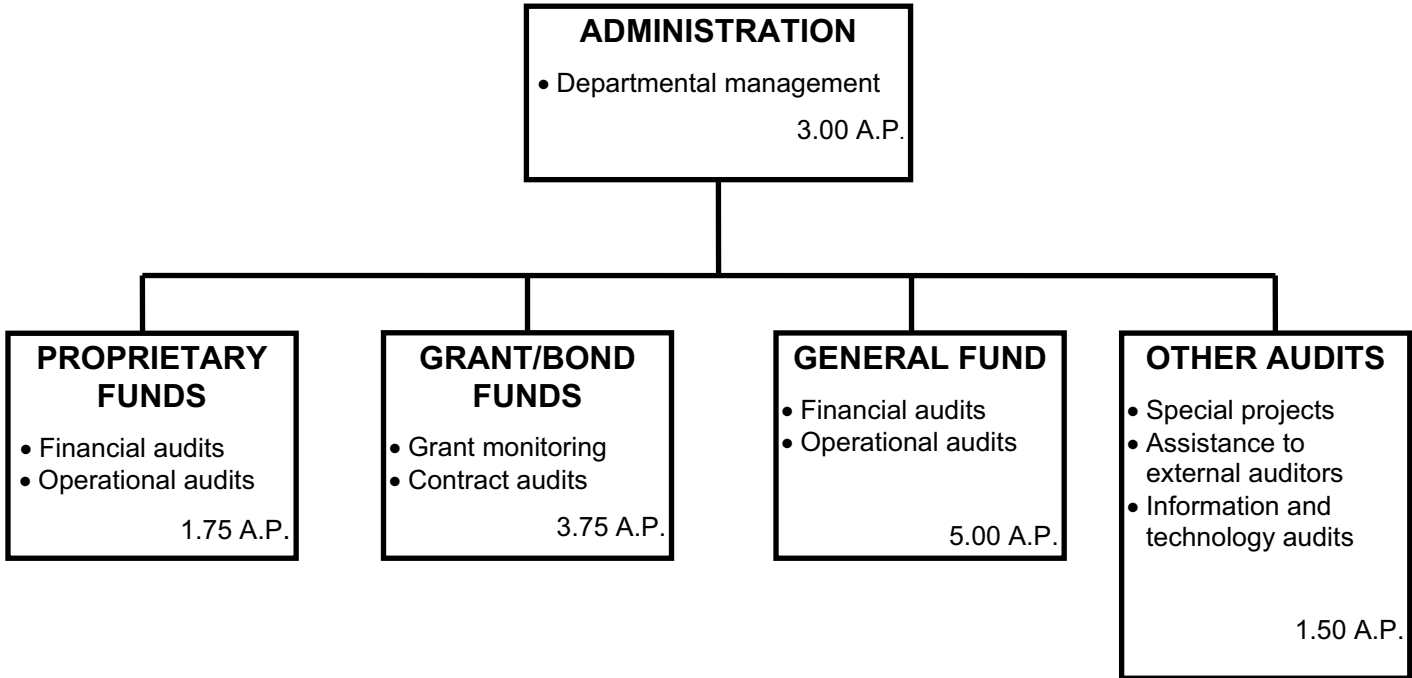
GG01/0101000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Auditor's Office is charged with conducting financial and fiscal compliance and financial procedure audits of entities doing business with the City, all City departments, offices, agencies and programs. The audits are conducted under the direction and control of the City Auditor, who is appointed by the City Council. The Department also performs other activities as specified by the City Council.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 1,104,462	\$ 1,295,298	\$ 1,322,567	\$ 1,322,567
Supplies	9,107	9,094	14,874	14,874
Contractual	1,323,795	1,178,895	1,270,889	1,270,889
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,437,364	\$ 2,483,287	\$ 2,608,330	\$ 2,608,330
Authorized Positions	14.00	14.00	15.00	15.00

CITY AUDITOR'S OFFICE – 15.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY AUDITOR'S OFFICE	GG01/0101000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$2,483,287	A.P.	14.0
FY2013 ADOPTED:	\$2,608,330	A.P.	15.0

A) The adopted budget increases by \$64,416 and 1.0 authorized position to convert an overage Auditor to permanent status. The additional position will provide internal auditing services for Financial /Contract and Grant Compliance. The cost of adding this position will be offset by an equal amount in the Scheduled Temporaries line item.

B) The adopted budget increases by \$75,523 for consulting and other professional services for audit services for the annual external audit of the Comprehensive Annual Financial Report (CAFR).

C) The adopted budget increases by \$37,944 due to current salary requirements calculated through Salaries/ Benefits Forecasting System (SBFS) clean-up.

D) The adopted budget decrease by a net of (\$14,412) for group health based on plan migration, turnover and an 8% increase in the city's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY AUDITOR'S OFFICE

DEPARTMENT PURPOSE

To examine the City's financial and operational activities; to provide city management and City Council with an independent assessment of accuracy of data, adequacy of controls, and compliance with financial rules and regulations; and where appropriate, to review operations for their efficiency and effectiveness.

FY2013 DEPARTMENTAL OBJECTIVES

To identify cost recoveries or potential cost savings of at least 1.25 times the departmental General Fund operating expenditures.

To complete all special request audits within the timeframe specified by the requestor, unless there is a significant expansion of the audit scope that was communicated to and agreed upon by the requestor.

To achieve a direct audit hour utilization rate of 82% for staff auditors and 50% for Audit Manager and Assistant City Auditor

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Annual cost recoveries/savings identified	\$2.2 M	\$1.7 M	\$1.7M
Percentage of special projects completed within budgeted timeframe	100%	90%	90%
Average utilization rate for audit staff/audit Management (%)	75/55	81/58	81/58

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY AUDITOR'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0101000	<u>CITY AUDITOR'S OFFICE</u>								
	CITY AUDITOR'S OFFICE	\$ 2,437,364	\$ 2,483,287	\$ 2,608,330	\$ 2,608,330	14.00	14.00	15.00	15.00
	Sub-Total	<u>\$ 2,437,364</u>	<u>\$ 2,483,287</u>	<u>\$ 2,608,330</u>	<u>\$ 2,608,330</u>	<u>14.00</u>	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>
	TOTAL	\$ 2,437,364	\$ 2,483,287	\$ 2,608,330	\$ 2,608,330	14.00	14.00	15.00	15.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Manager's Office is composed of six divisions: Administration, Mayor and Council, Budget and Research, Human Relations, Governmental Relations and the Office of Media and Public Affairs.

Administration is responsible for administering the programs and policies established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions and future requirements.

The Mayor and Council office supports the City Council with a full-time staff and council aides, provides oversight of office operations; handles citizen concerns and suggestions; drafts correspondence and speeches; and works on various special projects.

Budget and Research is responsible for coordinating, establishing and monitoring City budgetary revenues and expenses, City-wide tracking and reporting of the Capital Improvement Program (CIP), providing capital projects research and policy development as well as performing management studies including five year forecasting, research and organizational analysis.

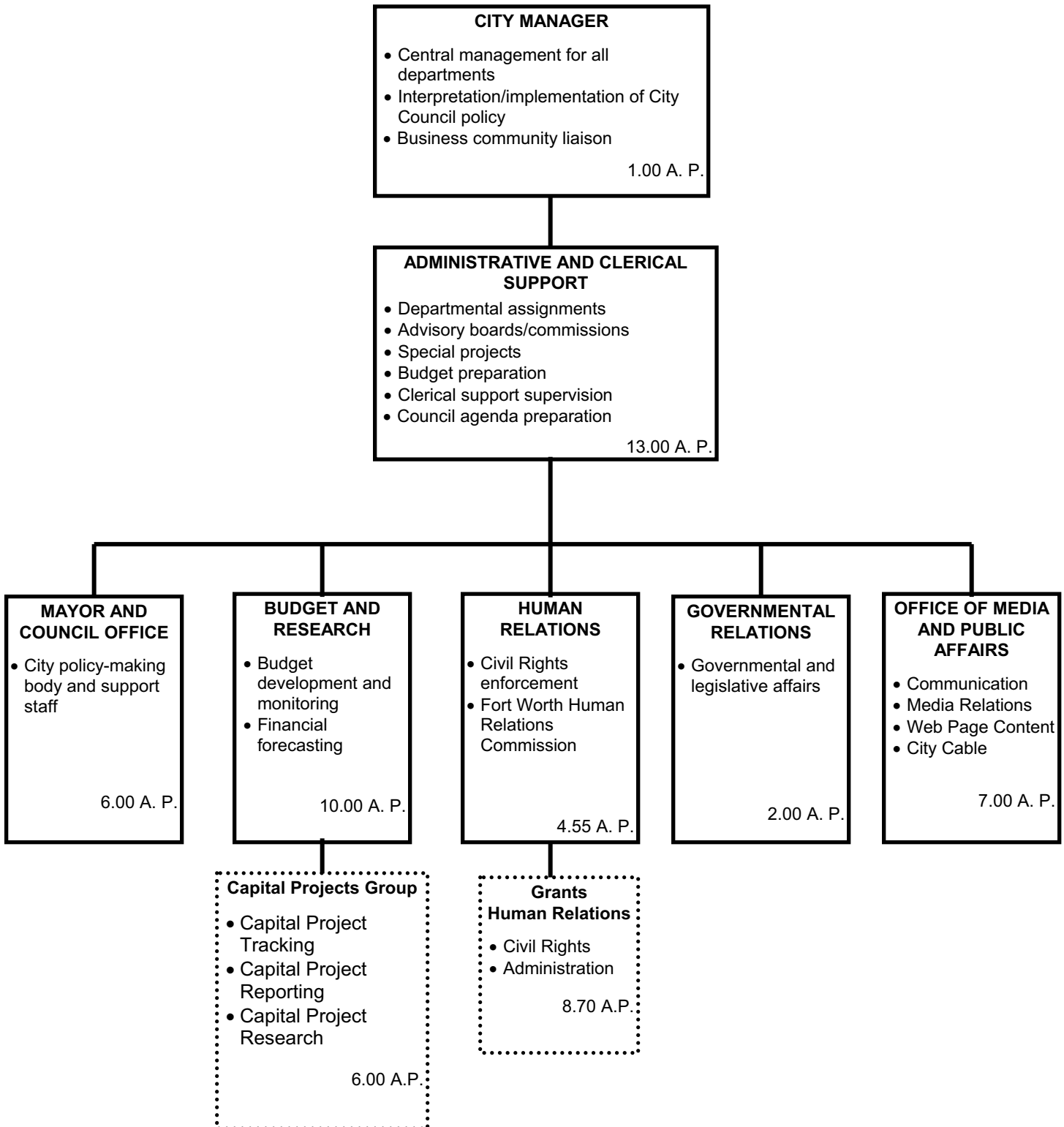
The Human Relations Division is responsible for enforcing the City's anti-discrimination laws, carrying out the civil rights enforcement functions of the City Code and the policy directives of the Human Relations Commission.

Governmental Relations is responsible for researching and assisting in the passage of federal and state legislative initiatives that favorably affect the City of Fort Worth and its citizens.

The Office of Media and Public Affairs is responsible for communicating news and information accurately and quickly about the City's strategic goals, services, policies and programs to citizens through a variety of methods. It oversees the operations of the Cable Communications Office, which broadcasts and records municipal meetings for public viewing on the municipal channel and website.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 4,777,413	\$ 4,920,453	\$ 4,751,373	\$ 4,751,373
Supplies	103,875	120,059	156,216	156,216
Contractual	1,315,163	1,482,928	1,812,919	1,812,919
Capital Outlay	0	0	0	0
Total Expenditures	\$ 6,196,451	\$ 6,523,440	\$ 6,720,508	\$ 6,720,508
Authorized Positions	36.55	41.55	43.55	43.55

CITY MANAGER'S OFFICE – 58.25 A.P.
GENERAL FUND 43.55 A.P.
CAPITAL PROJECTS SERVICE FUND (Capital Projects Group) 6.00 A.P.
GRANTS FUND 8.70 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$6,523,440	A.P.	41.55
FY2013 ADOPTED:	\$6,720,508	A.P.	43.55

A) The adopted budget increases by \$105,900 and 1.0 authorized position to convert an overage Assistant to City Manager to permanent status. The additional position will provide the City's management team with executive communication strategy services and supervision to the City's Media and Public Affairs Office.

B) The adopted budget increases by \$41,652 and 1.0 authorized position for the conversion of an overage Office Assistant II position to permanent status. The conversion of the position will improve the clerical, data entry duties and other tasks as necessary for the City Manager's Office.

C) The adopted budget decreases by a net of (\$333,916) in salary savings budgeted due to the department maintaining one Assistant City Manager positions and one Management Analyst II position vacant in FY2013.

D) The adopted budget increases by \$317,108 for representation in Austin during the 2013 Texas Legislative session.

E) The adopted budget increases by \$169,408 for consulting and other professional services relating to Collective Bargaining Agreements, redistricting, elections, town hall meetings and other professional services.

F) The adopted budget decreases by (\$90,908) for department wide various line item reductions.

G) The adopted budget increases by \$76,000 for grant tacking system software. The system will allow the City to collectively review city-wide active grants and research potential grants; institute a city-wide grant close out and audit trail by allowing Auditors to review grant documents in one place electronically.

H) The adopted budget increases by \$45,229 based on IT allocations related to computing, radio and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CITY MANAGER'S OFFICE

DEPARTMENT PURPOSE

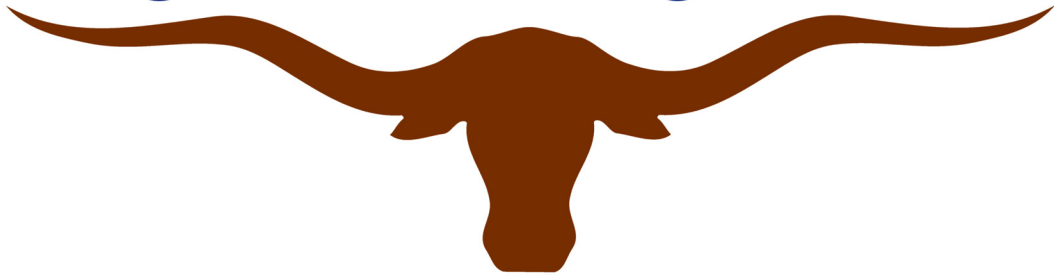
To represent the citizens of Fort Worth effectively; to ensure delivery of City services in the most efficient way possible; to serve as the focal point for administrative direction and coordination of the City's operational and staff agencies; to prepare and submit to the City Council a balanced plan of municipal services and to budget in adherence to the policies established by the City Council; and to improve organizational efficiency and service delivery to the residents of Fort Worth. The Department also provides staff support for the Human Relations Commission.

FY2013 DEPARTMENTAL OBJECTIVES

- To have 100% of all active grants entered into the eCivis grant tracking system.
- To increase civic engagement of residents by promoting and increasing subscriptions to Molly Mail/City News by 10% annually.
- To provide timely resolution of discrimination complaints in Housing, Employment and Public Accommodations.
- To meet or exceed expectations 90% of the time on the overall quality of City services as indicated by the Citizen Survey.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
All active grants entered into eCivis.	Not Tracked	Not Tracked	100%
Increase subscriptions to Molly Mail/City News.	Not Tracked	Not Tracked	10%
Resolution of discrimination complaints.	303	315	315
City Services meets or exceeds Citizen expectations.	95%	95%	90%

FORT WORTH



**CITY MANAGER'S OFFICE
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$2,600 per investigation), staff training in HUD investigative procedures and outreach efforts to educate the community on fair housing laws. Fair housing cases are processed in accordance with the legislative authority granted under the Title VIII of the Civil Rights Act of 1968 as amended by the Fair Housing Act of 1988 and City of Fort Worth Ordinance No. 11075, as amended.

The Equal Employment Opportunity Commission (EEOC) pays the department \$650 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and City of Fort Worth Ordinance No. 7278, as amended.

STATUS OF FUNDING

	FY2011	FY2012	FY2013
New Funds	\$609,888	\$730,277	\$802,295
Expenditures/Commitments	<u>(531,570)</u>	<u>(255,843)</u>	<u>0</u>
Balance	\$78,318	\$474,434	\$802,295
Approved Grant Positions	6.45	7.45	8.70

**CITY MANAGER'S OFFICE
BUDGET OVERVIEW
FOR THE PERIOD
June 2, 2012 - May 31, 2013**

GRANT FUNDS

U.S. Department of Housing and Urban Development (HUD)*	\$733,395
Equal Employment Opportunity Commission (EEOC)**	68,900
TOTAL GRANT FUNDS:	\$802,295

TOTAL ALL FUNDING SOURCES: \$802,295

TOTAL APPROVED GRANT POSITIONS: 8.70

*In FY12 the City Manager's Office assumed administrative and fiscal oversight of this grant. The assigned Catalog of Federal Domestic Assistance (CFDA) numbers are 14.401. OMB Circular numbers A-87, A-102, and A-133 apply to this grant.

** In FY12 the City Manager's Office assumed administrative and fiscal oversight of this grant. The assigned Catalog of Federal Domestic Assistance (CFDA) number is 30.002. This program is excluded from coverage under OMB Circular numbers A-87, A-102, and A-133.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CITY MANAGER'S OFFICE	\$ 2,191,262	\$ 2,043,807	\$ 1,871,505	\$ 1,844,020	13.00	13.00	14.00	14.00
	Sub-Total	<u>\$ 2,191,262</u>	<u>\$ 2,043,807</u>	<u>\$ 1,871,505</u>	<u>\$ 1,844,020</u>	<u>13.00</u>	<u>13.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>MAYOR AND COUNCIL ADMINISTRATION</u>								
0021100	MAYOR AND COUNCIL ADMINISTRATION	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0021101	MAYOR	773,622	585,613	596,161	623,646	8.00	6.00	6.00	6.00
0021102	COUNCIL DISTRICT 2	87,909	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021103	COUNCIL DISTRICT 3	84,239	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021104	COUNCIL DISTRICT 4	92,780	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021105	COUNCIL DISTRICT 5	94,230	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021106	COUNCIL DISTRICT 6	85,365	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021107	COUNCIL DISTRICT 7	72,391	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021108	COUNCIL DISTRICT 8	92,928	89,889	89,943	89,943	0.00	0.00	0.00	0.00
0021109	COUNCIL DISTRICT 9	87,440	89,889	89,943	89,943	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,470,904</u>	<u>\$ 1,304,725</u>	<u>\$ 1,315,705</u>	<u>\$ 1,343,190</u>	<u>8.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>

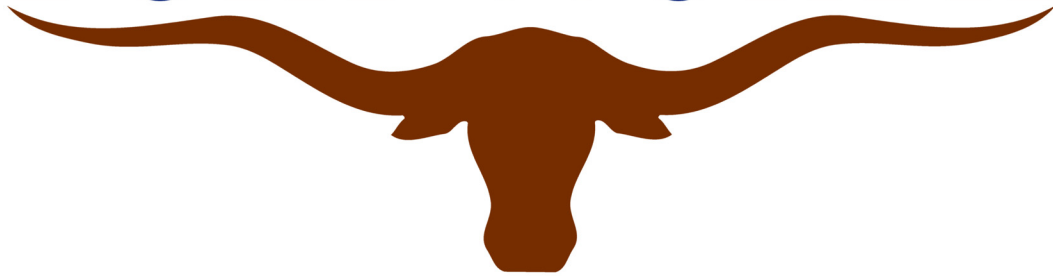
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>MEDIA, CABLE AND PUBLIC AFFAIRS</u>								
0021200	OFFICE OF MEDIA AND PUBLIC AFFAIRS	\$ 66	\$ 435,750	\$ 400,650	\$ 400,650	0.00	4.00	4.00	4.00
0021201	CABLE OFFICE	1,235	329,472	365,622	365,622	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 1,301</u>	<u>\$ 765,222</u>	<u>\$ 766,272</u>	<u>\$ 766,272</u>	<u>0.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>HUMAN RELATIONS</u>								
0022001	HUMAN RELATIONS UNIT	\$ 742,383	\$ 512,306	\$ 513,793	\$ 513,793	5.55	4.55	4.55	4.55
	Sub-Total	<u>\$ 742,383</u>	<u>\$ 512,306</u>	<u>\$ 513,793</u>	<u>\$ 513,793</u>	<u>5.55</u>	<u>4.55</u>	<u>4.55</u>	<u>4.55</u>
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUDGET AND ORGANI- ZATIONAL ANALYSIS</u>								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0026010	BUDGET AND RESEARCH	952,497	1,131,493	997,849	997,849	9.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 952,497</u>	<u>\$ 1,131,493</u>	<u>\$ 997,849</u>	<u>\$ 997,849</u>	<u>9.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0028000	<u>EMERGENCY MANAGEMENT</u> EMERGENCY MANAG- MENT OFFICE	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0029000	<u>GOVERNMENTAL RELATIONS</u> GOVERNMENTAL RELA- TIONS	\$ 838,104	\$ 765,888	\$ 1,255,385	\$ 1,255,385	1.00	1.00	2.00	2.00
	Sub-Total	<u>\$ 838,104</u>	<u>\$ 765,888</u>	<u>\$ 1,255,385</u>	<u>\$ 1,255,385</u>	<u>1.00</u>	<u>1.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 6,196,451	\$ 6,523,440	\$ 6,720,508	\$ 6,720,508	36.55	41.55	43.55	43.55

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY SECRETARY'S OFFICE	GG01/0111000:0116000

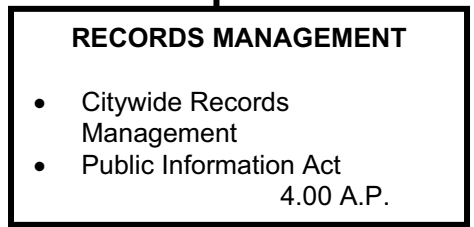
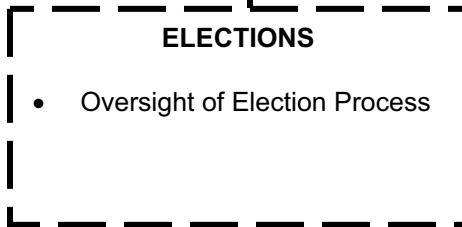
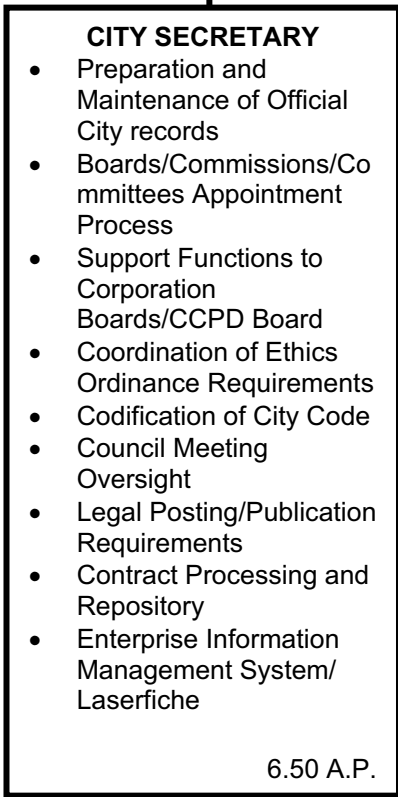
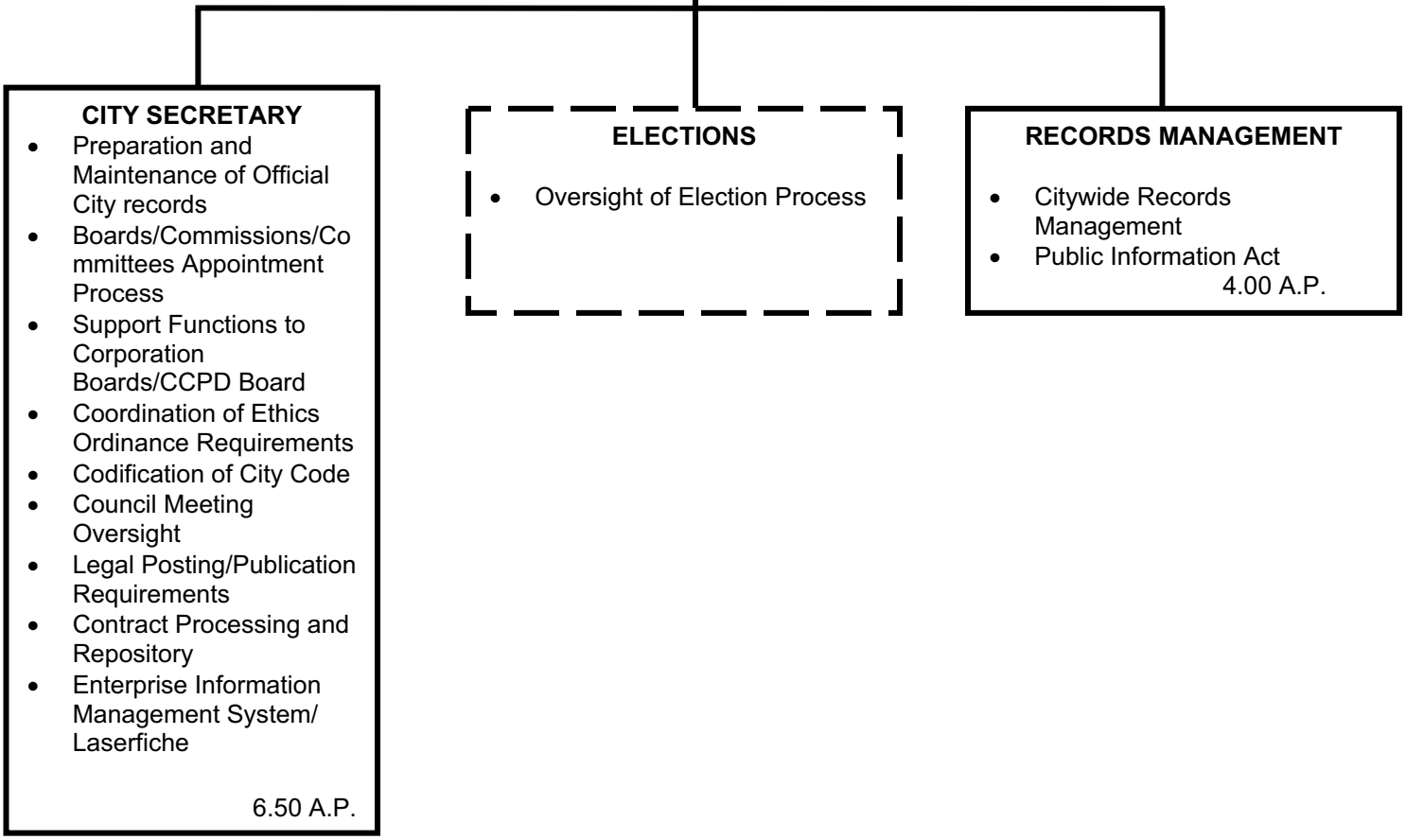
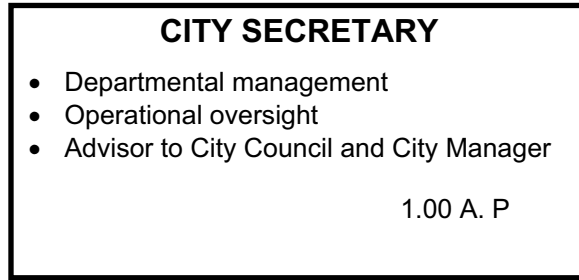
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the City Secretary's Office including the Records and Information Management Division. The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The Department also coordinates the City Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all City-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The Department is responsible for the publication of official legal notice requirements; for the posting of all official meeting notice requirements and the update and distribution of the City's Code of Ordinances. The Department provides for support services to various corporation boards, including the Crime Control and Prevention District board.

The Department serves as a central repository for a wide variety of official municipal records, contracts and other information, and the staff performs research and responds to requests for information from the City Council, City staff and citizens. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 812,572	\$ 891,024	\$ 864,339	\$ 864,339
Supplies	22,154	31,352	17,397	17,397
Contractual	187,766	281,570	201,004	201,004
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,022,492	\$ 1,203,946	\$ 1,082,740	\$ 1,082,740
Authorized Positions	11.50	11.50	11.50	11.50

CITY SECRETARY'S OFFICE – 11.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY SECRETARY' OFFICE	GG01/0111000:0116000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$1,203,946	A.P.	11.50
FY2013 ADOPTED:	\$1,082,740	A.P.	11.50

A) The adopted budget decreases by (\$58,616) for the elimination of one time funding in other contractual cost associated with the Enterprise Information Management System and Recodification of the City of Fort Worth Code of Ordinances book.

B) The adopted budget decreases by (\$14,940) due to current salary requirements calculated through Salaries/Benefits Forecasting System (SBFS) clean-up.

C) The adopted budget decreases by (\$9,984) based on IT allocations related to computing, radio and telephone services.

D) The adopted budget decreases by a net of (\$6,300) for group health based on plan migration, turnover, and an 8% increase in the city's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY SECRETARY'S OFFICE

DEPARTMENT PURPOSE

The City Secretary's Office records, preserves, and has custodial authority over the official records and legislative acts of the City Council; administers and coordinates all City-held elections; coordinates the City's Boards and Commissions process; and provides for timely updates to the City's Code of Ordinances. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests (PIR's).

FY2013 DEPARTMENTAL OBJECTIVES

To finalize and distribute all Council meeting minutes within two business days following each meeting.

To attain 100 percent accuracy in Council meeting minutes.

To ensure all approved contracts are processed within two business days of receipt by department.

To ensure approved ordinances are processed to the Code Company within three days of approval.

To ensure agendas of the City Council and all boards, commissions and committees are posted timely and within the guidelines of The Texas Open Meetings Act.

To ensure the proper management of information and records for maintenance and annual destruction.

To provide a centralized point of contact for requests for City records and information as required under the Public Information Act.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Percentage of minutes and distributed within 2 days of each Council meeting.	98%	100%	100%
Contracts and Ordinances processed within 2 to 3 days of receipt and approval.	100%	100%	100%
Timely posting of agendas.	100%	100%	100%
Cubic feet of documents destroyed.	9,234	7,000	8,000
Number of PIR's processed.	7,556	7,000	6,750

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0111000	<u>CITY SECRETARY'S OFFICE</u> CITY SECRETARY'S OFFICE	\$ 684,998	\$ 834,926	\$ 718,163	\$ 718,163	7.50	7.50	7.50	7.50
	Sub-Total	<u>\$ 684,998</u>	<u>\$ 834,926</u>	<u>\$ 718,163</u>	<u>\$ 718,163</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
0116000	<u>RECORDS MANAGEMENT</u> RECORDS MANAGEMENT	\$ 337,494	\$ 369,020	\$ 364,577	\$ 364,577	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 337,494</u>	<u>\$ 369,020</u>	<u>\$ 364,577</u>	<u>\$ 364,577</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 1,022,492	\$ 1,203,946	\$ 1,082,740	\$ 1,082,740	11.50	11.50	11.50	11.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

CODE COMPLIANCE

GG01/0231010:0239004

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Code Compliance Department's mission is to preserve and enhance public health, welfare and safety through services that focus on education, prevention, compliance and community partnerships. This mission is accomplished through three divisions: Code Enforcement, Health Services and Solid Waste Services.

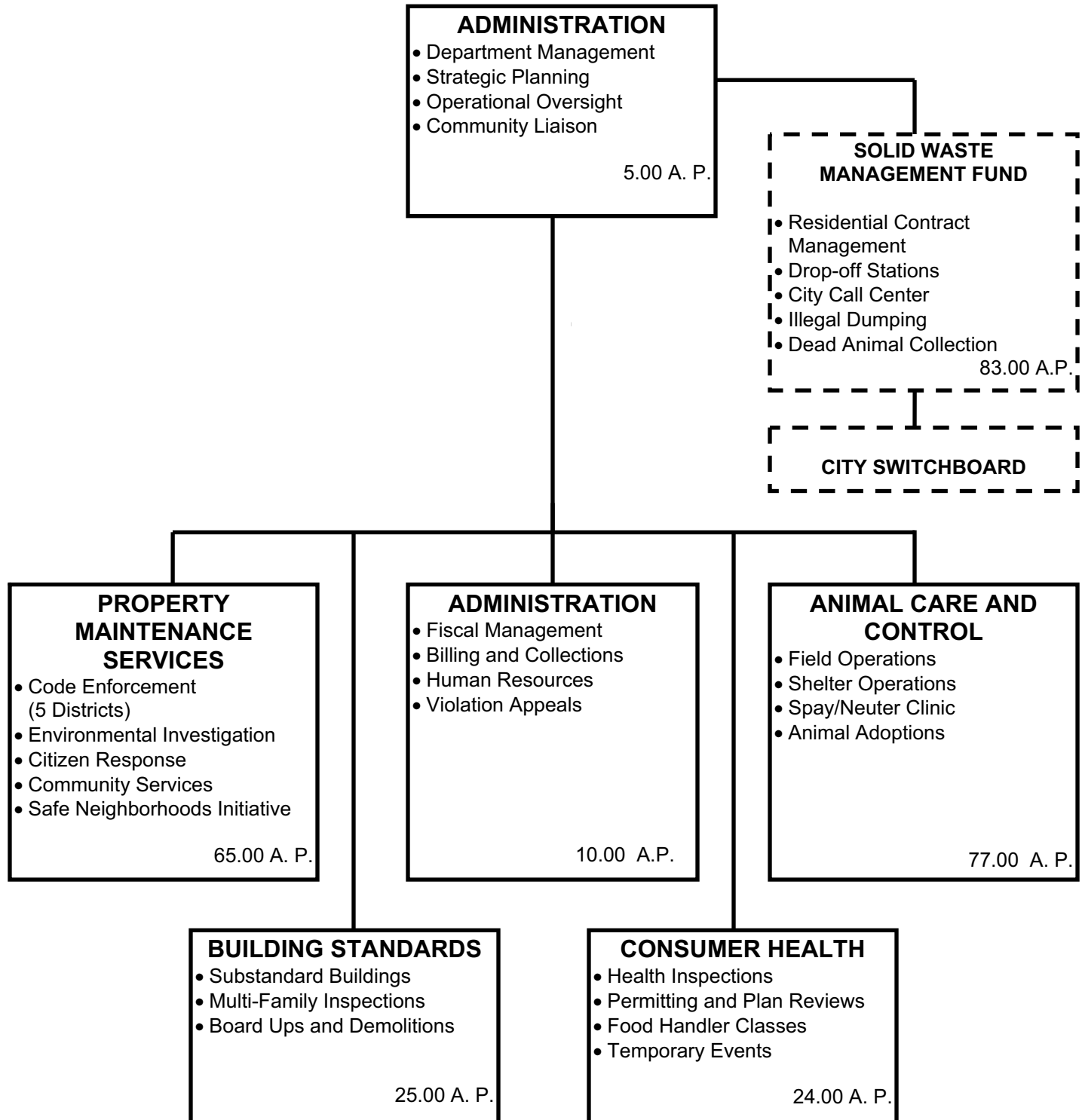
The Code Enforcement Division includes the following sections: Neighborhood Investigations, Neighborhood Stability, and Building Standards. Neighborhood Investigations provides neighborhood code enforcement including investigating citizen complaints specific to trash and debris, junk and abandoned vehicles, zoning violations, environmental investigations and high grass and weeds. Neighborhood Stability includes the Environmental Investigation Unit charged with investigating illegal dumping and commercial waste and the Special Projects Unit charged with facilitating the Code Ranger Program and community service activities. Building Standards investigates sub-standard housing issues, facilitates the activities of the Building Standards Commission, performs multi-family housing inspections and coordinates structural demolitions.

The Health Services Division includes the following sections: Animal Care and Control, Consumer Health and Administration. Animal Care and Control provides field responses for stray animals, wildlife, animal cruelty complaints and bite investigations. It also provides care and a safe environment for sheltered animals as well as facilitating animal adoptions at the Shelter or at two satellite adoption centers located at local PetSmart stores. Additionally, the Department's spay/neuter clinic is administered through this Division. Consumer Health permits and performs health inspections for food establishments, public swimming pools/spas, day care centers and hotel/motels. Additional responsibilities include plan reviews, food handler training and investigating complaints specific to permitted facilities. Administration provides department management, fiscal and human resources administration, billing, collection and dispute resolution services.

The Solid Waste Services Division is also overseen by the Department. Details regarding the Solid Waste Services Division including the City Call Center are in the Solid Waste Fund section of the budget.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 10,665,629	\$ 12,281,675	\$ 12,584,120	\$ 12,584,120
Supplies	1,079,484	970,770	1,287,919	1,287,919
Contractual	2,797,005	2,956,341	3,309,611	3,309,611
Capital Outlay	161,549	188,000	388,499	388,499
Total Expenditures	\$ 14,703,667	\$ 16,396,786	\$ 17,570,149	\$ 17,570,149
Authorized Positions	176.00	196.00	206.00	206.00

CODE COMPLIANCE - 289.00 A.P.
GENERAL FUND – 206.00 A.P.
SOLID WASTE FUND – 83.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$16,396,786	A.P.	196.00
FY2013 ADOPTED:	\$17,570,149	A.P.	206.00

A) The adopted budget increases by \$433,398 and 10 authorized positions for the transfer of positions from the Special Projects Trust Fund to the General Fund. These positions are responsible for operation of the pet adoption centers located at Petsmart Stores. The cost of the positions is fully offset by donations to the Special Trust Fund.

B) The adopted budget decreases by (\$228,127) and 3 authorized positions for the reduction of Code Compliance Officers that support the Code Rangers program and substandard building inspection.

C) The adopted budget increases by \$304,527 and 2 authorized positions at the Animal Care and Control Center. The positions will improve care for animals taken to the shelter. The increase will also allow the department to purchase more veterinary supplies and equipment for the shelter.

D) The adopted budget increases by \$85,003 and 1 authorized position for a Consumer Health Specialist. This position will allow the department to significantly increase the number of medium and low risk inspections each year at restaurants, day cares, and other facilities requiring a public health permit.

E) The adopted budget increases by \$270,264 based on IT allocations related to computing, radio and telephone services.

F) The adopted budget increases by \$177,999 for vehicle replacements based on Equipment Services Department projections.

G) The adopted budget increases by a net of \$146,376 for group health based on plan migration, turnover, and an 8% increase in the city's contribution to group health.

H) The adopted budget increases by \$88,181 for scheduled temporary labor. The additional funding will allow the department to meet fluctuating workloads at the animal shelter.

I) The adopted budget decreases by (\$87,854) for regular employee overtime to match the current departmental workload.

J) The adopted budget decreases by (\$80,075) for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **CODE COMPLIANCE**

DEPARTMENT PURPOSE

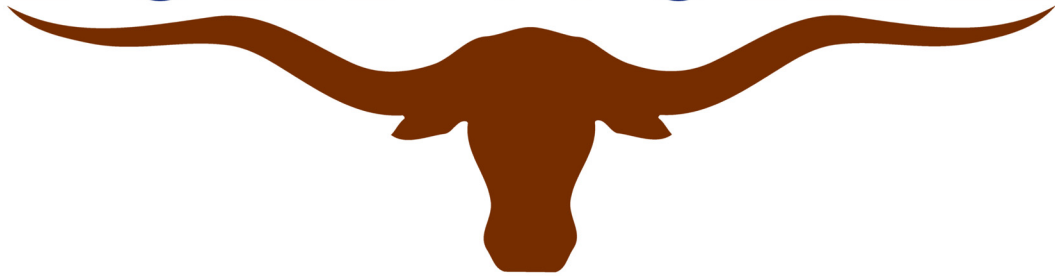
The Code Compliance Department is responsible for protecting and improving the quality of life in Fort Worth through education, enforcement and abatement of nuisances, code violations and public health and safety hazards. Specifically, the Department performs inspections and investigates complaints concerning dangerous buildings, substandard structures, junked and illegally parked vehicles, high grass and weeds, accumulations of trash and debris, dangerous and loose animals, animal licensing, foodborne illness, hotels/motels, swimming pools, mobile food vendors, temporary event vendors, illegal dumping, zoning and general nuisances. Additionally, the Department operates the animal shelter and pet adoption center, conducts food handlers class, vaccination and micro-chipping clinics, coordinates the Code Ranger Program and permits/inspects facilities requiring health permits. Code Compliance also is the enforcement agency for several departments including Planning and Development, Transportation and Public Works, Parks and Community Services and Real Property.

FY2013 DEPARTMENTAL OBJECTIVES

- Increase the compliance rate by 5% on Building Standards Commission (BSC) orders for repair by FY2014
- Continue to secure 95% of vacant and open structures within 25 business days
- Increase the number of Code Ranger members by 20% from 525 to 630 by FY2014
- Create and implement a comprehensive Neighborhood Stability Index Program, including baseline data, by FY2014
- Complete 100% of routine scheduled high risk health inspections identified by risk assessment matrix
- Investigate 100% of food borne illness complaints within 24 hours
- Investigate 95% of citizen complaints regarding permitted food facilities within 72 hours
- Train 20,000 food, daycare and pool/spa facility workers to prevent food-borne, water-borne and other illness
- Respond to 100% of all animal cruelty reports within 24 hours
- Respond to 100% of all bite reports within 24 hours
- Improve live release rate from 60% to 65%

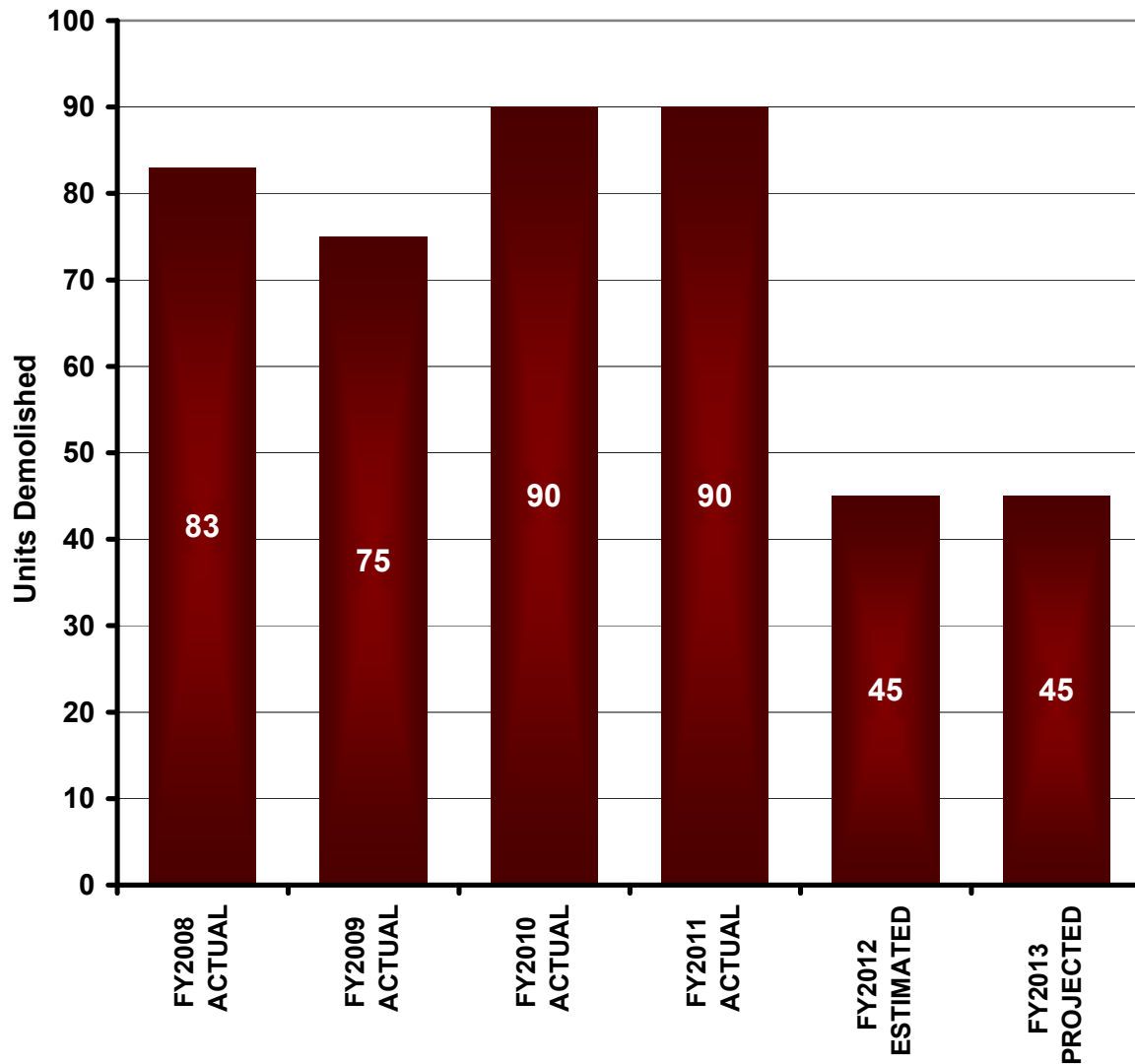
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Secure 95% of v&o structures in 25 days	97%	95%	95%
Increase Code Ranger members by 20%	477	525	630
High risk health inspections completed	100%	100%	100%
Foodborne illness cplts inv in 24h	67%	100%	100%
Food facilities citizen cplts inv in 72 hours	71%	90%	95%
Permitted facility employees trained	19,889	19,500	20,000
Animal Cruelty responses within 24 hours	83%	84%	100%
Bite Report responses within 24 hours	87%	80%	100%
Improve live release rate	45%	60%	65%

FORT WORTH

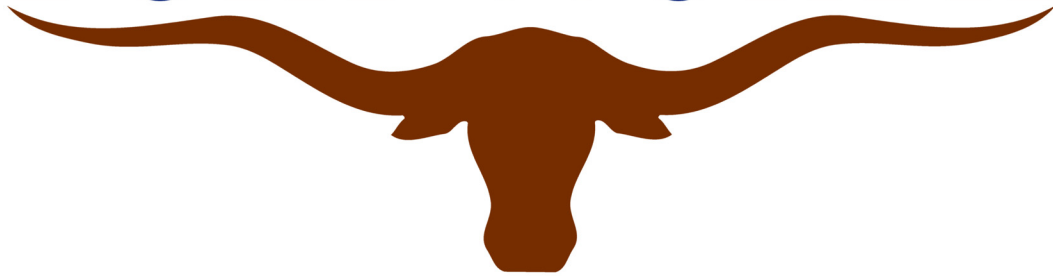


Code Compliance

Single-Family Demolition Abatements



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>CODE COMPLIANCE ADMIN</u>								
0231010	ADMINISTRATION	\$ 1,908,595	\$ 2,294,023	\$ 1,694,583	\$ 1,694,583	16.00	24.00	15.00	15.00
0231020	FINANCE	972	0	0	0	0.00	0.00	0.00	0.00
0231030	TRAINING	8	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,909,575</u>	<u>\$ 2,294,023</u>	<u>\$ 1,694,583</u>	<u>\$ 1,694,583</u>	<u>16.00</u>	<u>24.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>CODE COMPLIANCE PUBLIC ED</u>								
0232000	PUBLIC EDUCATION	\$ 38	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 38</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CODE COMPLIANCE IT</u>								
0233000	INFO TECHNOLOGY	\$ 934	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 934</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING INSPECTIONS</u>								
0234003	SPECIAL PROJECTS	\$ 0	\$ 0	\$ 923,126	\$ 775,750	0.00	0.00	12.00	10.00
0234010	MULTI FAMILY	827,618	781,005	875,773	875,773	10.00	10.00	11.00	11.00
0234020	SUB STANDARD BUILD- ING	1,642,290	1,718,877	1,605,797	1,605,797	17.00	16.00	14.00	14.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 2,469,908	\$ 2,499,882	\$ 3,404,696	\$ 3,257,320	27.00	26.00	37.00	35.00
	<u>CODE COMPLIANCE SPEC PROJECTS</u>								
0235010	DEMOLITION	\$ 1,307	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0235030	SOLID WASTE	124	0	0	0	0.00	0.00	0.00	0.00
0235040	ENVIRONMENTAL INVESTIGATION UNIT	1,023,761	1,217,076	1,141,949	1,289,325	13.00	14.00	10.00	12.00
	Sub-Total	\$ 1,025,192	\$ 1,217,076	\$ 1,141,949	\$ 1,289,325	13.00	14.00	10.00	12.00
	<u>EAST FIELD OPERA- TIONS</u>								
0236011	SECTOR 1	\$ 1,413,428	\$ 1,126,107	\$ 1,139,167	\$ 1,139,167	16.00	11.00	11.00	11.00
0236012	SECTOR 2	2,164,065	972,167	849,580	849,580	30.00	12.00	10.00	10.00
0236013	SECTOR 3	5,233	848,757	784,177	784,177	0.00	10.00	9.00	9.00
	Sub-Total	\$ 3,582,726	\$ 2,947,031	\$ 2,772,924	\$ 2,772,924	46.00	33.00	30.00	30.00
	<u>WEST FIELD OPERA- TIONS</u>								
0237014	SECTOR 4	\$ 4,819	\$ 757,378	\$ 649,739	\$ 649,739	0.00	8.00	7.00	7.00
0237015	SECTOR 5	3,052	615,038	569,081	569,081	0.00	7.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0237016	SECTOR 6	824	0	0	0	0.00	0.00	0.00	0.00
0237017	FAR NORTH DISTRICT	1,210	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,905</u>	<u>\$ 1,372,416</u>	<u>\$ 1,218,820</u>	<u>\$ 1,218,820</u>	<u>0.00</u>	<u>15.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>NEIGHBORHOOD RESPONSE TEAM</u>								
0238000	NEIGHBORHOOD RESPONSE TEAM	\$ 491	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 491</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC HEALTH</u>								
0239001	SATELLITE PET ADOP- TION CENTERS	\$ 152	\$ 0	\$ 433,398	\$ 433,398	0.00	0.00	10.00	10.00
0239002	ANIMAL CONTROL	2,644,187	2,982,831	3,244,395	3,244,395	33.00	43.00	46.00	46.00
0239003	ANIMAL KENNEL	1,264,822	1,169,611	1,766,156	1,766,156	18.00	18.00	21.00	21.00
0239004	CONSUMER HEALTH	1,795,737	1,913,916	1,893,228	1,893,228	23.00	23.00	24.00	24.00
	Sub-Total	<u>\$ 5,704,898</u>	<u>\$ 6,066,358</u>	<u>\$ 7,337,177</u>	<u>\$ 7,337,177</u>	<u>74.00</u>	<u>84.00</u>	<u>101.00</u>	<u>101.00</u>
	TOTAL	\$ 14,703,667	\$ 16,396,786	\$ 17,570,149	\$ 17,570,149	176.00	196.00	206.00	206.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0135010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Financial Management Services Department has general responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Purchasing, Financial Systems Administration and Treasury. The Financial Management Services Department also manages Reprographics an Internal Service fund and Risk Management a Special fund.

The Administration Division is responsible for providing overall planning and control to the other elements of the Department.

The Accounting Division maintains the general ledger, payroll, accounts payable, grant accounting, Fixed Assets Inventory Tracking System (FATS), and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and to established municipal accounting principles. It also prepares the City's annual Comprehensive Annual Financial Report (CAFR).

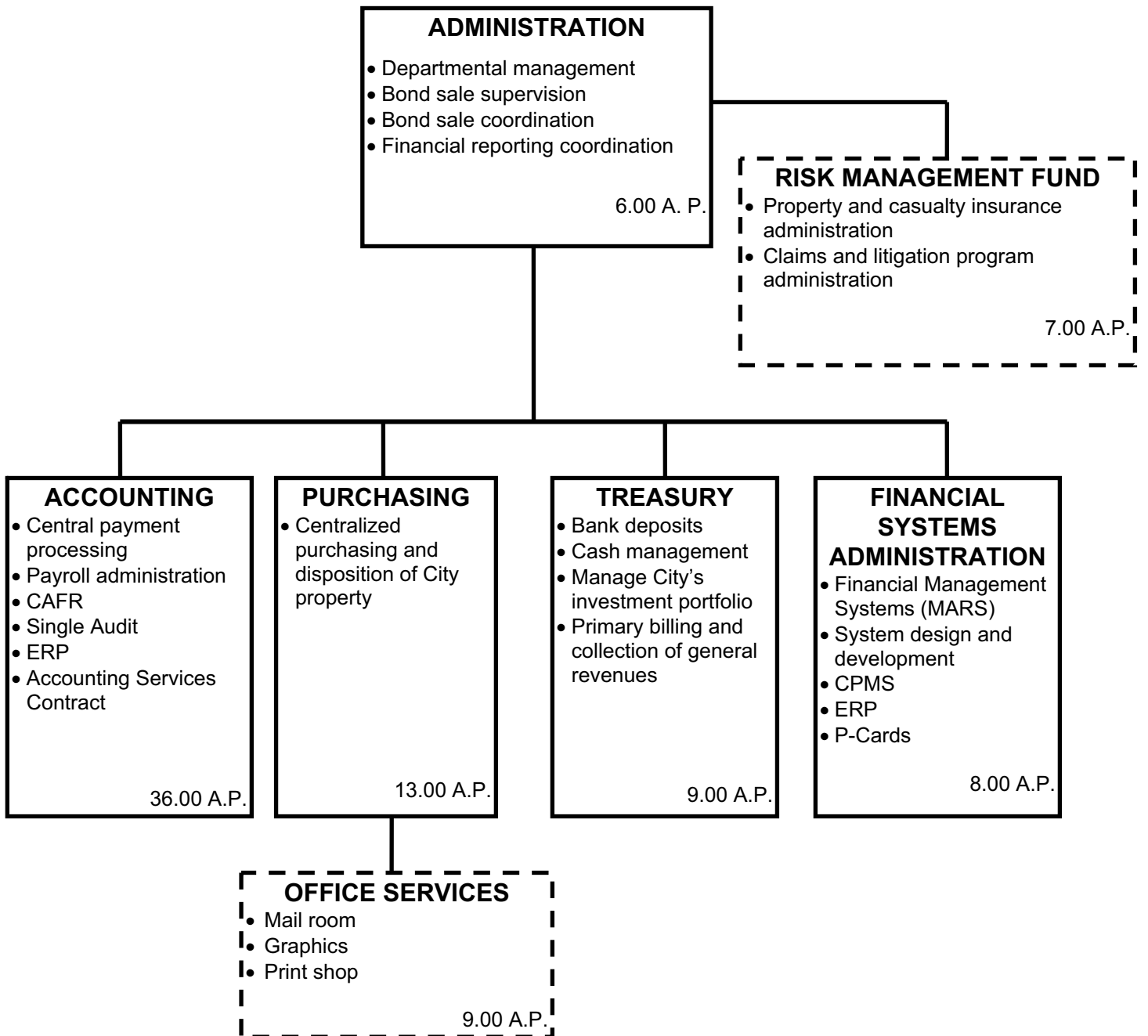
The Purchasing Division provides centralized purchasing for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property.

The Financial Systems Division is responsible for technical innovation and the ongoing maintenance of the financial management systems.

The Treasury Division manages the City's investment and debt portfolios and is responsible for primary billing, collection of general revenue, bank deposits and cash management.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 4,611,811	\$ 5,355,361	\$ 5,096,350	\$ 5,096,350
Supplies	63,145	71,357	76,352	76,352
Contractual	2,689,856	2,381,315	2,092,791	2,092,791
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 7,364,812	\$ 7,808,033	\$ 7,265,493	\$ 7,265,493
Authorized Positions	65.00	72.00	72.00	72.00

FINANCIAL MANAGEMENT SERVICES – 88.00 A.P.
GENERAL FUND – 72.00 A.P.
RISK MANAGEMENT FUND— 7.00 A.P.
OFFICE SERVICES FUND— 9.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0135010

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$7,808,033	A.P.	72.00
FY2013 ADOPTED:	\$7,265,493	A.P.	72.00

- A) The adopted budget decreases by (\$400,000) due to a one time reduction in banking fees for FY2013.
- B) The adopted budget decreases by (\$317,554) in salary savings budgeted. As part of a citywide budget reduction identified to close the General Fund budget gap the department is holding 4 positions vacant in FY2013.
- C) The adopted budget increases by \$132,098 based on IT allocations related to computing, radio and telephone services.
- E) The adopted budget decreases by (\$58,956) due to current salary requirements calculated through Salaries/Benefits Forecasting System (SBFS) clean-up.
- F) The adopted budget increases by \$46,747 due to an increase in Tarrant County Property Tax collection fees. The increase brings the estimated FY2013 cost for property tax collection fees to \$301,590.
- G) The adopted budget increases by \$45,000 for scheduled temporaries. The increase in scheduled temporaries will improve the departments' ability to support the CAFR process and other specific projects.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

FINANCIAL MANAGEMENT SERVICES

DEPARTMENT PURPOSE

To provide accurate and timely financial information to assure organizational integrity, protect City assets and enhance decision-making.

FY2013 DEPARTMENTAL OBJECTIVES

To complete the FY2012 Comprehensive Annual Financial Report (CAFR) and Single Audit by the end of March 2013.

To decrease the number of paper checks processed by 15 percent of the total check.

To increase the number of electronic payments to 60 percent of all checks processed.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Completion days for CAFR after closing	180	180	180
Decrease paper checks by 15%	13%	15%	15%
Increase electronic payments to 60%	51%	60%	60%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>FINANCE ADMINISTRATION</u>								
0131010	FINANCE ADMINISTRATION	\$ 1,101,283	\$ 944,574	\$ 961,339	\$ 961,339	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 1,101,283</u>	<u>\$ 944,574</u>	<u>\$ 961,339</u>	<u>\$ 961,339</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>ACCOUNTING DIVISION</u>								
0132010	ACCOUNTING AND FINANCIAL REPORTING	\$ 3,587,342	\$ 3,891,292	\$ 3,732,641	\$ 3,732,641	32.00	36.00	36.00	36.00
	Sub-Total	<u>\$ 3,587,342</u>	<u>\$ 3,891,292</u>	<u>\$ 3,732,641</u>	<u>\$ 3,732,641</u>	<u>32.00</u>	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>
	<u>PURCHASING DIVISION</u>								
0133000	PURCHASING DIVISION	\$ 796,266	\$ 946,239	\$ 917,649	\$ 917,649	12.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 796,266</u>	<u>\$ 946,239</u>	<u>\$ 917,649</u>	<u>\$ 917,649</u>	<u>12.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>CASH MANAGEMENT</u>								
0134010	TREASURY ADMINISTRATION	\$ 1,164,400	\$ 1,364,232	\$ 958,305	\$ 958,305	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 1,164,400</u>	<u>\$ 1,364,232</u>	<u>\$ 958,305</u>	<u>\$ 958,305</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								
0135010	FINANCIAL SYSTEM ADMINISTRATION	\$ 715,521	\$ 661,696	\$ 695,559	\$ 695,559	6.00	8.00	8.00	8.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 715,521	\$ 661,696	\$ 695,559	\$ 695,559	6.00	8.00	8.00	8.00
	TOTAL	\$ 7,364,812	\$ 7,808,033	\$ 7,265,493	\$ 7,265,493	65.00	72.00	72.00	72.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: FIRE	FUND/CENTER GG01/0361000:0368050
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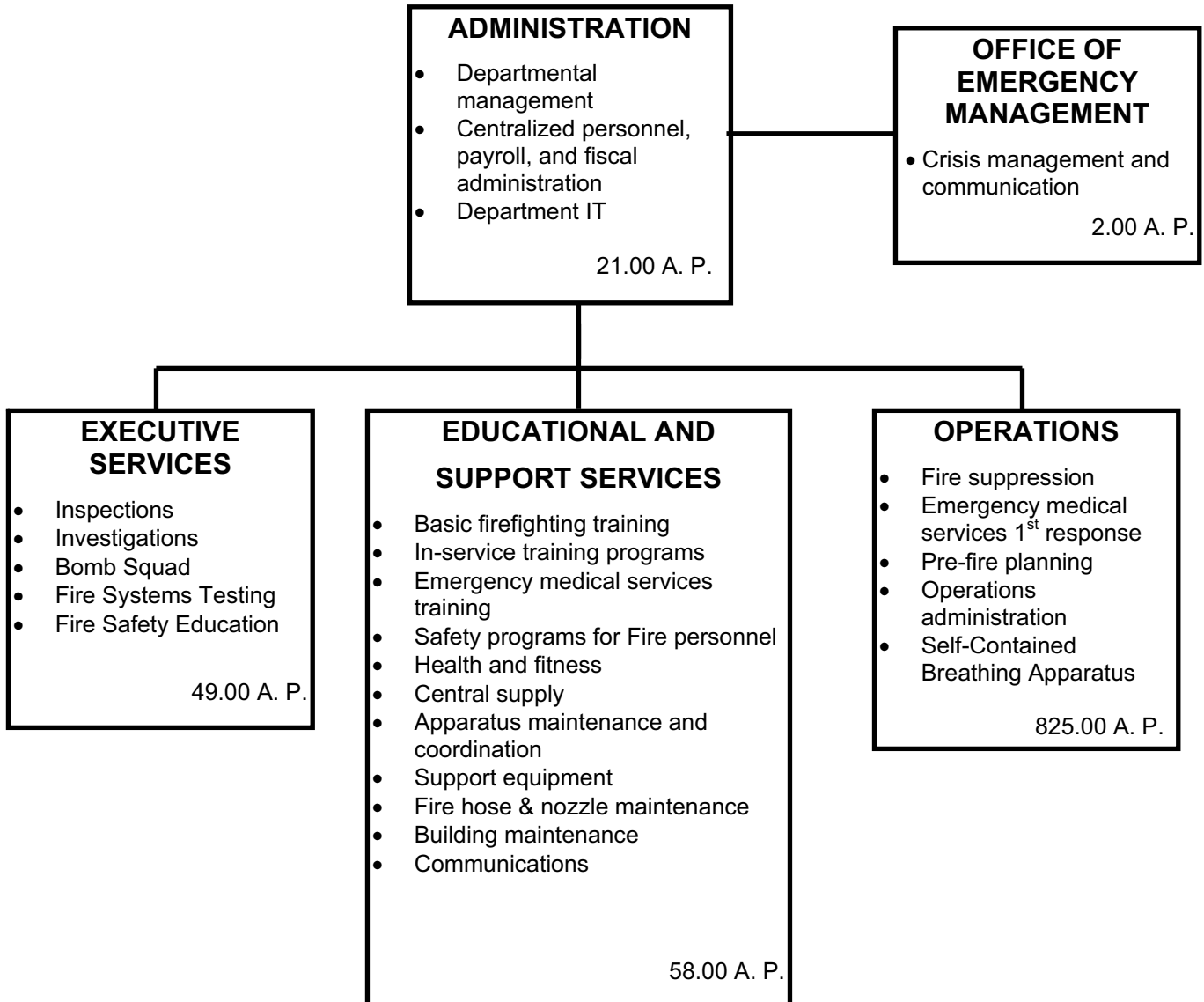
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fire Department provides protection of life and property from fire, first response for emergency medical service, programs of fire safety and prevention, arson and fire cause investigations, and dispatching of fire apparatus and personnel to fire scenes and other emergencies. The Department is also responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

The Department is organized into five major divisions: Administration, Executive Services, Operations, Educational & Support Services and the Office of Emergency Management. The Administration Division oversees all Arson/Bomb activities, Investigations, Inspections, and fire safety education functions. The Operations Division, which employs the majority of department personnel, conducts daily emergency response activities as well as specialized responses and maintenance of self-contained breathing apparatus (SCBA) equipment. The function of some aspects of facility maintenance is an additional responsibility of Operations. The Educational and Support Services Division performs initial training for new firefighters, as well as continuing education and health and wellness programs for all personnel. The Department's vehicles and firefighting apparatus fleet along with the storage and distribution of operating supplies such as fire hose and ladder equipment is a responsibility of this Division. The dispatch and alarm services function is under Educational and Support Services as well. The Office of Emergency Management is responsible for preparing, protecting, and serving the community through disaster education, prevention, preparedness and response.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 99,436,910	\$ 106,322,265	\$ 109,180,203	\$ 109,180,203
Supplies	3,956,336	3,916,665	3,957,958	3,957,958
Contractual	7,618,544	7,784,452	7,777,983	7,777,983
Capital Outlay	59,256	135,500	406,000	406,000
Total Expenditures	\$ 111,071,046	\$ 118,158,882	\$ 121,322,144	\$ 121,322,144
Authorized Positions	950.00	954.00	955.00	955.00

FIRE – 955.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368050

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$118,158,882	A.P.	954.00
FY2013 ADOPTED:	\$121,322,144	A.P.	955.00

- A) The adopted budget increases by 1.0 authorized position for the addition of a grants manager to the General Fund. The cost of the positions is offset by vacancy savings. The addition of the position mitigates against the potential loss of small grants and allows the Office of Emergency Management greater flexibility in work assignments.
- B) The adopted budget increases by \$2,917,021 for costs associated with compensation increases included in the collective bargaining contract for Civil Service employees.
- C) The adopted budget increases by a net of \$670,708 for group health based on plan migration, turnover, and an 8% increase in the city's contribution to group health.
- D) The adopted budget increases by a net of \$270,500 for vehicle replacements based on the approved FY2013 vehicle replacement plan.
- E) The adopted budget decreases by (\$191,152) for salary savings based on forecast vacancies.
- F) The adopted budget decreases by (\$128,763) based on IT allocations related to computing, radio and telephone services.
- G) The adopted budget decreases by a net of (\$120,835) for recruitment and training costs associated with conducting a trainee class to fill positions vacated due to attrition. The class trained in FY2012 was thirty-two recruits; the FY2013 class will be twenty-four recruits.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: FIRE

DEPARTMENT PURPOSE

To serve and protect our community through education, prevention, preparedness and response.

The Fort Worth Fire Department provides protection of life and property from fire, Basic Life Support first response for emergency medical service, programs for fire safety, inspection, prevention, arson and fire cause investigations, and the dispatching of fire apparatus and personnel to fire scenes and other emergencies. Additionally, the Department is responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

FY2013 DEPARTMENTAL OBJECTIVES

Operations:

Respond to emergency and service calls in a timely and competent manner with adequate resources.

Educational Services:

- Recruit a qualified workforce that reflects the diversity of the City.
- Provide effective medical training to the public and fire personnel.
- Provide for a highly trained workforce that is adequately furnished with well-maintained equipment and facilities.
- Dispatch appropriate resources and respond to needs of on-scene personnel in a timely manner.

Executive Services:

- Efficiently procure leading edge communication equipment and keep it well maintained and well organized.
- Provide professional, timely and thorough inspections and plan review.
- Thoroughly investigate the cause of all fires of unknown origin and accurately identify incendiary fires and their perpetrators.
- Prevent or mitigate the destructive effects of explosives and explosive devices.
- Effectively educate the public in fire and life safety strategy and skills.

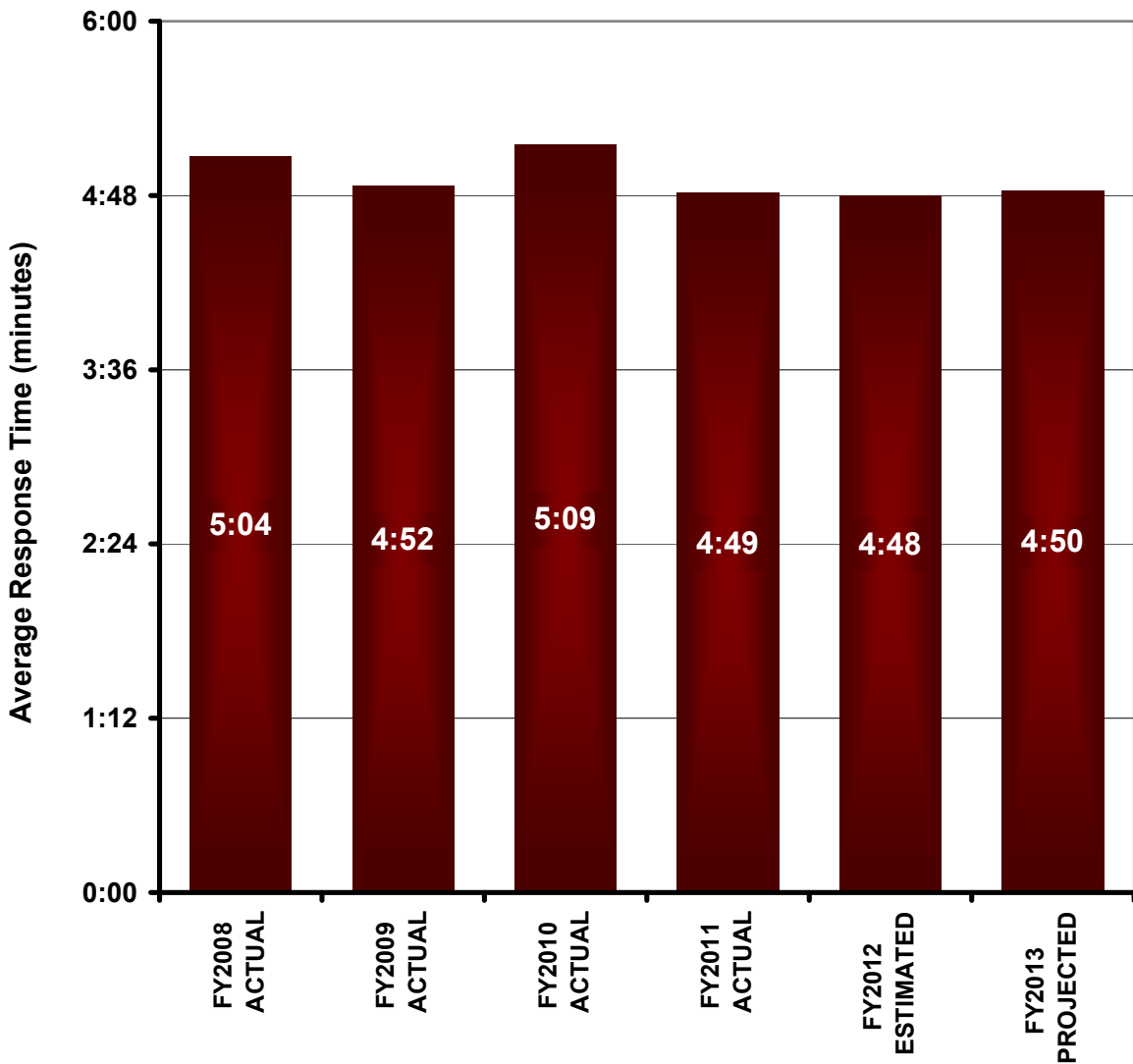
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Percent of emergency response within five minutes or less	82%	76%	75%
To confine residential structure fires to the room of origin 45% of the time (The ICMA national average is 40%)	49%	44%	45%

FORT WORTH



Fire

Average Response Time



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 7,171,821	\$ 6,486,834	\$ 6,335,220	\$ 6,335,220	20.00	20.00	21.00	21.00
0361010	EMERGENCY MANAGEMENT	597,660	709,345	731,157	731,157	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 7,769,481</u>	<u>\$ 7,196,179</u>	<u>\$ 7,066,377</u>	<u>\$ 7,066,377</u>	<u>22.00</u>	<u>22.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>PREVENTION</u>								
0362010	EXECUTIVE SERVICES	\$ 375,880	\$ 364,991	\$ 404,073	\$ 404,073	3.00	3.00	3.00	3.00
0362020	FIRE PREVENTION	2,830,642	2,959,246	3,068,772	3,068,772	24.00	25.00	25.00	25.00
0362030	FIRE INVESTIGATIONS	1,798,109	1,877,480	1,929,808	1,929,808	15.00	15.00	15.00	15.00
0362050	PUBLIC EDUCATION	533,391	544,945	744,120	744,120	5.00	5.00	6.00	6.00
	Sub-Total	<u>\$ 5,538,022</u>	<u>\$ 5,746,662</u>	<u>\$ 6,146,773</u>	<u>\$ 6,146,773</u>	<u>47.00</u>	<u>48.00</u>	<u>49.00</u>	<u>49.00</u>
	<u>OPERATIONS</u>								
0363500	OPERATIONS ADMINISTRATION	\$ 1,127,209	\$ 1,324,715	\$ 1,545,652	\$ 1,545,652	7.00	9.00	10.00	10.00
0363510	BATTALIONS	83,962,710	91,154,073	93,503,361	93,503,361	810.00	810.00	808.00	808.00
0363520	SCBA	947,686	980,022	1,007,363	1,007,363	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 86,037,605</u>	<u>\$ 93,458,810</u>	<u>\$ 96,056,376</u>	<u>\$ 96,056,376</u>	<u>824.00</u>	<u>826.00</u>	<u>825.00</u>	<u>825.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ALARM</u>								
0364545	2011 SUPER BOWL	\$ 240,263	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 240,263	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>SUPPORT SERVICES</u>								
0365510	SUPPLY	\$ 4	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 4	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>EDUCATIONAL AND SUPPORT SERVICES</u>								
0368000	TRAINING	\$ 3,655,429	\$ 3,582,080	\$ 3,427,654	\$ 3,427,654	12.00	13.00	13.00	13.00
0368020	VEHICLE SERVICES	4,158,463	4,317,323	4,601,169	4,601,169	10.00	10.00	10.00	10.00
0368030	SUPPLY	560,214	624,718	650,894	650,894	7.00	7.00	7.00	7.00
0368050	COMMUNICATIONS	3,111,565	3,233,110	3,372,901	3,372,901	28.00	28.00	28.00	28.00
	Sub-Total	\$ 11,485,671	\$ 11,757,231	\$ 12,052,618	\$ 12,052,618	57.00	58.00	58.00	58.00
	TOTAL	\$ 111,071,046	\$ 118,158,882	\$ 121,322,144	\$ 121,322,144	950.00	954.00	955.00	955.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0171000:0178000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing and Economic Development Department develops and administers programs that promote a strong economy and enhance the quality of life by providing sustainable housing and economic development programs throughout Fort Worth. These housing and economic development programs are administered with an emphasis on the Central City and housing activities, through the use of federal grant funds and local incentives with a focus on the needs of low and moderate-income persons.

The Housing and Economic Development Department implements a number of programs to achieve its goals:

- Economic Development Program provides for business recruitment and retention activities, administers special districts, such as Tax Increment Finance and Public Improvement Districts; tax incentive programs and international economic development.
- Business Development Program provides assistance to small and medium-sized businesses focused on increasing direct awards and City procurement dollars to MBE/SBE firms, through training and support programs.
- Housing and Community Development coordinates central city redevelopment projects/plans and administers the Neighborhood Empowerment Zone program, grant-funded community development projects and manages City-owned and tax-foreclosed properties.
- Homeownership and Housing Services administers down-payment assistance programs and performs loan intake/servicing functions for homebuyer down-payment assistance/rehabilitation programs.
- Home Improvement and Construction coordinates priority repair and rehabilitation programs.
- Directions Home (homelessness program) is the City's 10-year plan to end homelessness and works toward making chronic and persistent homelessness non-existent in the City of Fort Worth.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 1,655,046	\$ 1,857,801	\$ 1,862,389	\$ 1,862,389
Supplies	23,552	24,368	22,832	22,832
Contractual	4,545,665	3,557,876	3,244,377	3,244,377
Capital Outlay	0	0	0	0
Total Expenditures	\$ 6,224,263	\$ 5,440,045	\$ 5,129,598	\$ 5,129,598
Authorized Positions	19.90	19.90	19.90	19.90

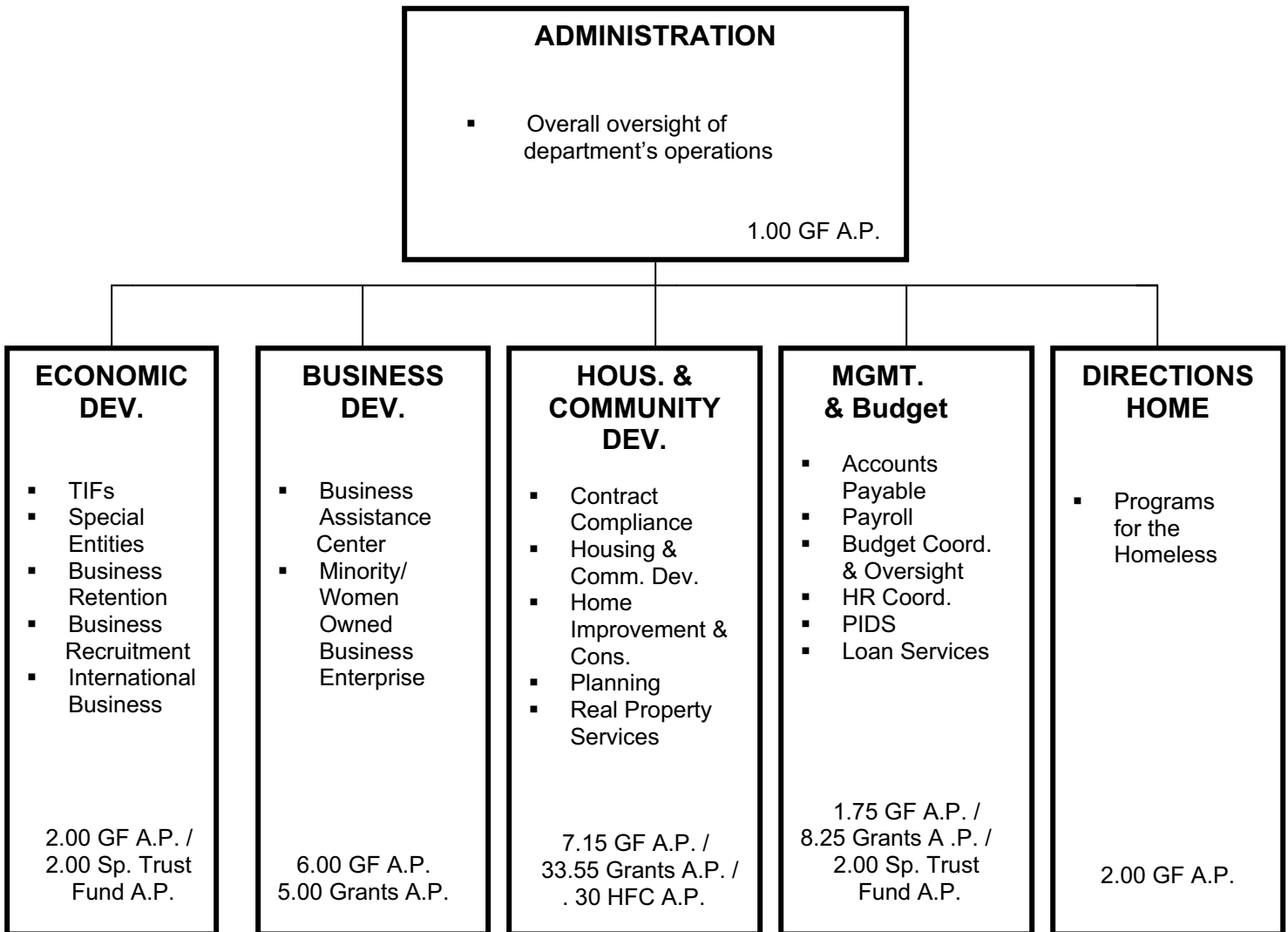
HOUSING & ECONOMIC DEVELOPMENT – 71.00 A.P.

GENERAL FUND 19.90 A.P.

GRANTS FUND 46.80 A.P.

SPECIAL TRUST FUND/TIF/PID ADMINISTRATION 4.00 A.P.

HOUSING FINANCE CORPORATION 0.30 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0171000:0178000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$5,440,045	A.P.	19.90
FY2013 ADOPTED:	\$5,129,598	A.P.	19.90

A) The adopted budget decreases by (\$239,336) for contractual obligations to Directions Home program which is the City's 10 year plan to eradicate homelessness. The reduction is equal to 10% and is a part of the city-wide budget reductions identified to close the general fund budget gap.

B) The adopted budget decreases by (\$63,252) for contractual obligations to the Minority Chambers of Commerce. The total reduction equates to a 20% reduction for the Hispanic Chamber (\$33,888) and Metropolitan Black Chamber (\$29,364) as part of the citywide budget reductions identified to close the general fund budget gap.

C) The adopted budget decreases by (\$28,418) to account for the privatization of the TFW (TechFortWorth) contract. The program is scheduled to be phased out by FY2019.

D) The adopted budget increased by \$26,788 based on IT allocations for all non-discretionary IT accounts.

E) The adopted budget decreased by (\$18,674) for workers compensation based on cost projections prepared by Human Resources and allocated to this department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HOUSING AND ECONOMIC DEVELOPMENT

DEPARTMENT PURPOSE

To facilitate sustainable development and investment through the administration of programs that preserve and expand the City's supply of decent, safe, quality, affordable, accessible housing, stimulate neighborhood revitalization in the Central City, develop local small and medium-sized businesses and promote job growth and opportunities.

These efforts are facilitated through the administration of federal grant funds on behalf of low and moderate-income persons, the structuring of public/private partnerships, tax incentives, business assistance for small and medium-sized businesses and by providing contracting opportunities to local Minority and Women Business Enterprise (MBE/SBE) firms.

FY2013 DEPARTMENTAL OBJECTIVES

- To provide financial assistance to projects and developments to help create or retain a minimum of 8000 jobs annually.
- To provide economic development technical assistance to projects that result in the development of a minimum of \$10.0 million in new taxable value annually.
- To coordinate the implementation of real estate and business development projects that meet City Council and community objectives and create jobs.
- To provide skills development, technical advice/counseling, and financial assistance to 1,840 entrepreneurs which typically represent small and medium-sized businesses and especially minority and women-owned businesses.
- To meet or exceed the overall MBE Construction Goal of 25%, the overall MBE Professional Services (African American) Goal of 15% and the overall SBE Goal of 15% of all applicable dollars spent.
- To provide repair assistance to 320 low and very low-income homeowners.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Jobs created/retained	7,466	7,000	8,000
Announced projects new taxable value	\$200.0M	\$280.0M	\$150.0M
Number entrepreneurs trained/counseled	1,787	1,755	1,840
Percentage of M/WBE participation	29%	25%	N/A
Percentage of MBE – Construction	N/A	N/A	25%
Percentage of MBE – Professional	N/A	N/A	15%
Percentage of SBE	N/A	N/A	15%
Number of homeowners assisted w/repairs	341	320	320

FORT WORTH



**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) is an entitlement grant authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing quality housing, a suitable living environment and expanding economic opportunities, principally for persons of low and very low-income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this entitlement funding. CDBG funds the following: emergency repairs, the CowTown Brush-Up exterior paint program and public services. Home improvements for homeowners are completed through the Housing Trust Fund. Public services include childcare and after school programs, facility projects such as park improvements and infrastructure and economic developments.

The HOME Investment Partnership Program (HOME) is designed to be a partnership among the federal government, local government and those in the for-profit and non-profit sectors who build, own, manage, finance or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors and owners. HUD is the source agency for this entitlement grant funding. HOME funds the following: Home Improvement Program, Homebuyer's Assistance Program, Community Housing Development Organization (CHDO) Programs and the Housing Trust Fund.

The Emergency Shelter Grant (ESG) is an entitlement grant designed to help increase the services of emergency shelters and transitional housing facilities for homeless individuals and families, provide essential services and to help prevent homelessness. Agencies funded include the Presbyterian Night Shelter and Cornerstone Assistance Network. HUD is the source agency for this entitlement grant funding.

The Housing Opportunities for Persons with HIV/AIDS is an entitlement grant designed to assist with all forms of housing to prevent homelessness for persons with HIV/AIDS and their families. HUD is the source agency for this entitlement grant funding.

STATUS OF FUNDING

	FY2011	FY2012	FY2013
Balance Carried Forward	\$26,608,730	\$25,925,000	22,456,135
New Funds	19,191,564	10,218,616	9,278,851
<u>Expenditures/Commitments</u>	<u>(19,875,294)</u>	<u>(13,687,481)</u>	<u>(31,734,986)</u>
Balance Remaining	\$25,925,000	\$22,456,135	\$0
Approved Positions	63.30	53.30	46.80

**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Fort Worth Housing Finance Corporation (FWHFC) was incorporated under the Texas Housing Finance Corporations Act in 1986 as a public nonprofit corporation to provide for efficient and well-planned urban growth and development and to assist low and moderate income persons in acquiring and owning quality, affordable and accessible housing. The original Articles of Incorporation were amended in 1996, expanding its role to undertake the acquisition of land, development and the construction of new housing. The FWHFC Board of Directors is comprised of active City Council members and the activities of the corporation are administered by the Housing and Economic Development Department.

A number of programs and activities benefiting low and moderate income families and communities are administered by the FWHFC, including land banking, the Infill Housing Program and the Fort Worth Housing Trust Fund. General Funds are utilized to leverage federal HOME grant funds and Community Development Block Grant Funds (CDBG). The General Funds help address populations and uses that federal grant funds are unable to address, including households earning between 81% and 120% Area Medium Income (AMI) to achieve mixed-income objectives.

Hilton Parking revenue comes from an underground parking garage located across the street from the Hilton Hotel, (formerly Radisson Hotel) that was completed in September, 1981. The garage was funded by an Urban Development Action Grant (UDAG) from HUD. The garage is under a 50-year lease, and 21 years remain to the owners of the Hilton Hotel. The Hotel, which operates the parking garage, pays the City approximately \$95,670 in rent each year. This revenue can be used for any CDBG eligible activity.

Rental Rehabilitation Program Income (RRPI) is generated from loan repayments from owners previously assisted through the Rental Rehabilitation Block Grant (RRBG) program

STATUS OF FUNDING

	FY2011	FY2012	FY2013
Balance Carried Forward	\$10,478,130	\$8,581,163	\$8,527,775
New Funds	1,529,028	1,381,188	414,984
<u>Expenditures/Commitments</u>	<u>(3,425,995)</u>	<u>(1,434,576)</u>	<u>(8,942,759)</u>
Balance Remaining	\$8,581,163	\$8,527,775	\$0
Approved Positions	N/A	N/A	N/A

HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT BUDGET

BUDGET OVERVIEW

FUNDING SOURCES

	<u>Carryover Balance</u>	<u>Allocation This Period</u>	<u>Total Available</u>
<u>General Fund</u>		\$5,129,598	\$5,129,598
<u>Grant Funds</u>			
Community Development Block Grant (CDBG) (06/01/95 - until expended including PI)	\$8,000,000	\$5,830,119	\$13,830,119
HOME Funds (06/01/03 - until expended including PI)	10,800,000	1,973,169	12,773,169
Emergency Shelter Grant (ESG) (10/01/2012 - 09/30/2014)		532,857	532,857
HOPWA Grant (10/01/2012 - 09/30/2015)	550,000	942,706	1,492,706
Neighborhood Stabilization Program (NSP) Grant (06/01/09- 01/30/2013)	205,860	-	205,860
Weatherization Assistance Program (ARRA/WAP) (Prog Period: 06/01/12 - 05/31/2015)	2,900,275	-	2,900,275
	\$22,456,135	\$9,278,851	\$31,734,986
<u>Other Funds</u>			
Housing Finance Corporation (HFC)	\$7,035,498	\$307,314	\$7,342,812
Rental Rehabilitation Program Income	625,753	12,000	\$637,753
Hilton Parking Revenues	866,523	95,670	\$962,193
Total Other Funds	\$8,527,774	\$414,984	\$8,942,758
TOTAL ALL FUNDING SOURCES	\$30,983,909	\$14,823,433	\$45,807,342

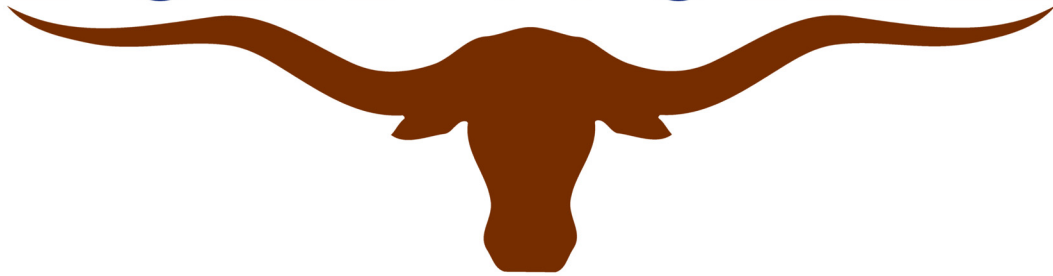
EXPENDITURES

Administrative Costs			
Personnel			\$4,652,772
Supplies			87,779
Contractual			3,641,633
Capital			0
Total Administrative Costs			\$8,382,184
Program Costs			\$37,425,158
TOTAL EXPENDITURES			\$45,807,342

APPROVED POSITIONS

71.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ECONOMIC DEVEL ADMINISTRATION</u>								
0171000	ADMINISTRATION	\$ 1,334,192	\$ 624,165	\$ 597,161	\$ 597,161	2.75	2.75	2.75	2.75
0171100	ECONOMIC DEVELOP- MENT	179,014	211,413	242,902	242,902	1.50	1.50	2.00	2.00
	Sub-Total	<u>\$ 1,513,206</u>	<u>\$ 835,578</u>	<u>\$ 840,063</u>	<u>\$ 840,063</u>	<u>4.25</u>	<u>4.25</u>	<u>4.75</u>	<u>4.75</u>
	<u>TECH FORT WORTH</u>								
0172000	TECH FORT WORTH	\$ 198,924	\$ 170,506	\$ 142,088	\$ 142,088	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 198,924</u>	<u>\$ 170,506</u>	<u>\$ 142,088</u>	<u>\$ 142,088</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DIVERSIFI- CATION</u>								
0174000	BUSINESS ASSISTANCE CENTER	\$ 515,895	\$ 520,244	\$ 466,979	\$ 466,979	1.00	1.00	1.00	1.00
0174010	INTERNATIONAL CEN- TER	0	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 515,895</u>	<u>\$ 520,244</u>	<u>\$ 466,978</u>	<u>\$ 466,978</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>MWBE</u>								
0175000	MWBE	\$ 454,037	\$ 470,520	\$ 469,348	\$ 469,348	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 454,037</u>	<u>\$ 470,520</u>	<u>\$ 469,348</u>	<u>\$ 469,348</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>COMMUNITY DEVELOP- MENT</u>								
0176000	COMMUNITY DEVELOP- MENT	\$ 434,364	\$ 508,827	\$ 869,890	\$ 869,890	5.15	5.15	7.15	7.15
0176100	REAL PROPERTY	220,469	293,879	0	0	2.00	2.00	0.00	0.00
	Sub-Total	<u>\$ 654,833</u>	<u>\$ 802,706</u>	<u>\$ 869,890</u>	<u>\$ 869,890</u>	<u>7.15</u>	<u>7.15</u>	<u>7.15</u>	<u>7.15</u>
	<u>HOUSING ADMINISTRA- TION</u>								
0177000	HOUSING	\$ 315,121	\$ 62,602	\$ 0	\$ 0	0.50	0.50	0.00	0.00
	Sub-Total	<u>\$ 315,121</u>	<u>\$ 62,602</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.50</u>	<u>0.50</u>	<u>0.00</u>	<u>0.00</u>
	<u>HOMELESSNESS INITIA- TIVE</u>								
0178000	HOMELESSNESS INITIA- TIVE	\$ 2,572,247	\$ 2,577,890	\$ 2,341,231	\$ 2,341,231	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 2,572,247</u>	<u>\$ 2,577,890</u>	<u>\$ 2,341,231</u>	<u>\$ 2,341,231</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 6,224,263	\$ 5,440,045	\$ 5,129,598	\$ 5,129,598	19.90	19.90	19.90	19.90

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0146000
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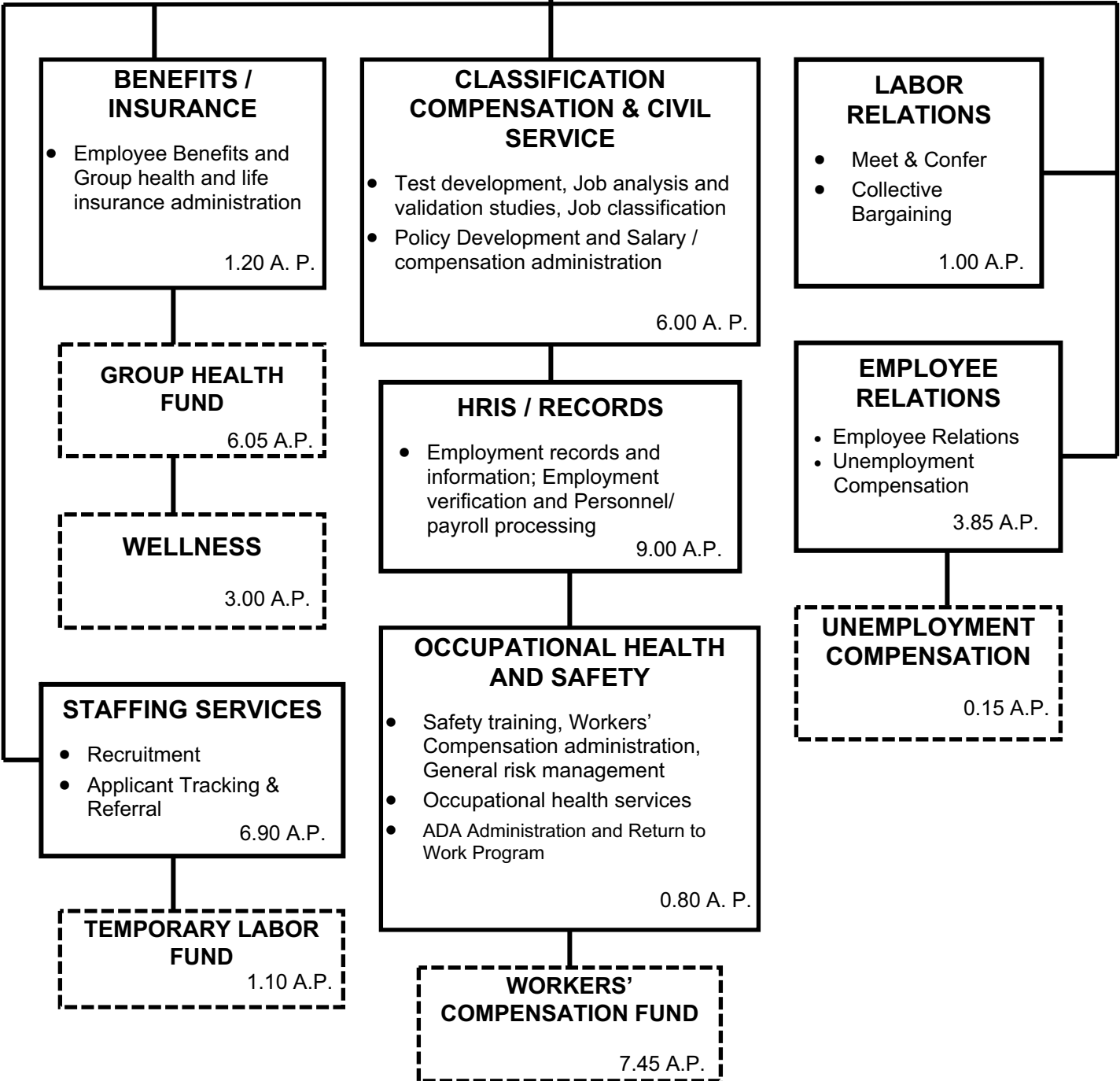
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Resources Department administers the City's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. Other departmental functions include recruitment of a diverse applicant pool for all City positions; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; maintaining employee time and labor, personnel transactions, and maintenance of all employee compensation data; employee relations, labor relations and grievance appeal process monitoring. Additionally the department oversees interpretation of and employee counseling regarding the City's personnel rules and regulations; providing personnel policy revision recommendations to the City Manager; referral of employees with substance abuse or other personal problems; development and implementation of the City's Wellness Program; Return to Work and disability hiring programs; and Civil Service recruiting, testing and disciplinary administration.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 2,487,189	\$ 3,067,953	\$ 3,201,122	\$ 3,201,122
Supplies	46,490	69,165	20,075	20,075
Contractual	684,046	887,908	511,955	511,955
Capital Outlay	0	0	0	0
Total Expenditures	\$ 3,217,725	\$ 4,025,026	\$ 3,733,152	\$ 3,733,152
Authorized Positions	34.25	34.25	34.25	34.25

HUMAN RESOURCES – 52.00 A.P.

General Fund 34.25 A.P.
 GROUP HEALTH 9.05 A.P.
 WORKER'S COMPENSATION 7.45 A.P.
 TEMPORARY LABOR 1.10 A.P.
 UNEMPLOYMENT COMPENSATION 0.15 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES	GG01/0141000:0146004

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$4,025,026	A.P.	34.25
FY2013 ADOPTED:	\$3,733,152	A.P.	34.25

- A) The adopted budget decreases by (\$404,423) for miscellaneous City-wide reductions including funds allocated for backfilling employees with contractors for the ERP phase I, recognition supplies and actuarial services as part of a citywide budget reductions identified to close the General Fund budget gap.

- B) The adopted budget decreases by (\$38,700) based on IT allocations related to computing, radio and telephone services.

- C) The adopted budget increases by \$35,838 for scheduled temporaries services for Meet & Confer and Collective Bargaining process.

- D) The adopted budget increases by \$26,520 for group health based on plan migration, turnover, and a 8% increase in the city's contribution to group health.

- E) The adopted budget increases by \$16,160 for the Deferred Comp Outreach initiative. This will fund outreach to employees providing Deferred Comp information in FY2013.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HUMAN RESOURCES

DEPARTMENT PURPOSE

To provide quality human resources services consistent with the mission of "Helping People Succeed at Work" by leading and supporting the organization in hiring, developing and retaining a diverse, customer-focused workforce in a safe and respectful work environment, while complying with federal, state and local guidelines and maintaining professional and ethical work values. The departmental staff provides management of employee benefit programs, including group health and life insurance, workers' compensation, safety programs and unemployment compensation in a manner that effectively balances employee needs with the financial concerns of the City, while respecting the worth and value of all parties.

FY2013 DEPARTMENTAL OBJECTIVES

Maintain an annual healthcare cost trend of at or below the national trend of 9%;

To complete 80% of all submitted classification and reclassification requests within a 28-day period;

To provide and maintain open lines of communication between unions and city management for the dissemination of information and early discovery and resolution of contract disputes and issues;

To facilitate the infusion of top talent into the City of Fort Worth by continuing training for both HR Coordinators & Hiring Managers on the established recruitment process; and

To improve the health status of employees which will result in increased productivity and improved attendance, by offering an annual health screening to identify health strengths and weaknesses, in order to provide targeted interventions and wellness services.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Annual healthcare cost trend	7.30%	10.44%	8.00%
Classification/Reclassification Request Completed Within 28-Days period	71%	80%	80%
Resolve 65% of Contract Complaints Prior to Arbitration Proceedings	66%	68%	70%
Number of Interview "Road Shows" Offered	12	34	20
Participation in Healthy Challenge Health Screening	56%	56%	57%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0141000	<u>PERSONNEL ADMINIS- TRATION</u>								
	HUMAN RESOURCES ADMINISTRATION	\$ 2,910,596	\$ 3,629,876	\$ 3,259,669	\$ 3,259,669	32.35	31.35	31.25	31.25
	Sub-Total	<u>\$ 2,910,596</u>	<u>\$ 3,629,876</u>	<u>\$ 3,259,669</u>	<u>\$ 3,259,669</u>	<u>32.35</u>	<u>31.35</u>	<u>31.25</u>	<u>31.25</u>
0143000	<u>BENEFITS ASSISTANCE PROGRAM</u>								
	HEALTH BENEFITS	\$ 195,516	\$ 224,148	\$ 214,200	\$ 214,200	1.20	1.20	1.20	1.20
	Sub-Total	<u>\$ 195,516</u>	<u>\$ 224,148</u>	<u>\$ 214,200</u>	<u>\$ 214,200</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>
0144000	<u>RISK MANAGEMENT</u>								
	OCCUPATIONAL HEALTH AND SAFETY	\$ 62,250	\$ 65,076	\$ 81,705	\$ 81,705	0.70	0.70	0.80	0.80
	Sub-Total	<u>\$ 62,250</u>	<u>\$ 65,076</u>	<u>\$ 81,705</u>	<u>\$ 81,705</u>	<u>0.70</u>	<u>0.70</u>	<u>0.80</u>	<u>0.80</u>
0145000	<u>MEET AND CONFER</u>								
	MEET AND CONFER	\$ 49,363	\$ 105,925	\$ 161,417	\$ 161,417	0.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 49,363</u>	<u>\$ 105,925</u>	<u>\$ 161,417</u>	<u>\$ 161,417</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>COMMUNITY RELA- TIONS AND OUTREACH</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0146000	OUTREACH ADMINIS- TRATION	\$ 0	\$ 0	\$ 16,160	\$ 16,160	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 16,160</u>	<u>\$ 16,160</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 3,217,725	\$ 4,025,026	\$ 3,733,152	\$ 3,733,152	34.25	34.25	34.25	34.25

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LIBRARY	FUND/CENTER GG01/0841000:0844002
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Library delivers services that enrich residents' lives and support their growth and education. The Department is divided into two divisions.

The Public Services Division is made up of the Central Library, 13 branches, and two satellite facilities. The Division offers general library services: materials, programs, public computers, Internet access, computer databases, reference services and meeting rooms.

Special emphasis is focused on targeted services. Youth/Teen Services engage teens and children in activities that accelerate learning and provides recreational options. Early literacy is supported through the Early Childhood Matters programs that help families learn how to develop their children so they are ready for kindergarten. Through eSkills, job searching skills are provided to support the economic vitality of the City. The Central Library maintains municipal archives and special collections and is a cultural attraction for Fort Worth.

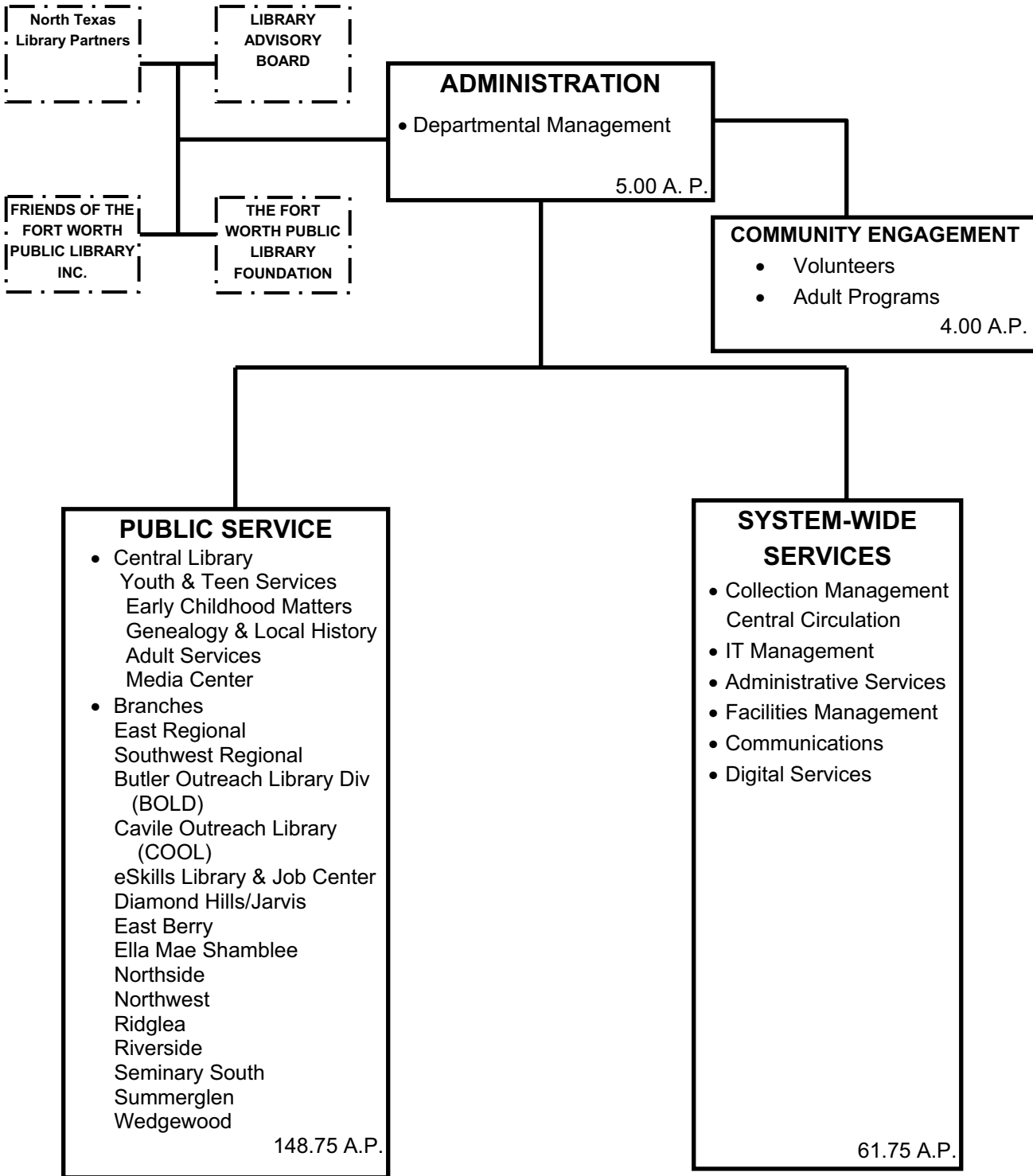
The Operations Division provides the structure and systems needed to maintain library services. The division consists of six operational units: Administrative Services, Collection Management, Communications, Digital Services, Facilities Management and Information Technology. Each has a unique responsibility to support the system-wide delivery of library services.

Communications is responsible for all print and electronic communications, marketing, volunteerism, adult programs, public events and fund development.

Digital Services is responsible for the identification and acquisition of new digital resources. It provides functionality and enhancements to the online catalog, manages the Library website, promotes new digital resources and interfaces to enhance library services, while engaging the customer through social media and user generated content.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 12,069,024	\$ 13,185,534	\$ 12,289,442	\$ 12,289,442
Supplies	3,124,070	2,935,621	2,971,564	2,971,564
Contractual	3,604,737	3,730,511	3,206,736	3,206,736
Capital Outlay	0	0	48,500	48,500
Total Expenditures	\$ 18,797,831	\$ 19,851,666	\$ 18,516,242	\$ 18,516,242
Authorized Positions	205.50	230.00	219.50	219.50

LIBRARY – 219.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LIBRARY	GG01/0841000:0844002

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$19,851,666	A.P.	230.00
FY2013 ADOPTED:	\$18,516,242	A.P.	219.50

A) The adopted budget decreases by a net of (\$840,667) and (11.50) authorized positions as a result of major operational staffing changes associated with the implementation of a Shared Regional Management style. The new service model will keep all libraries open, maintain hours and still provide world class service.

B) The adopted budget increases by \$83,676 and 1.00 authorized position to provide a Database Administrator for adequate ILS support. This position will be funded 100% through the Interlibrary Shared Special revenue fund.

C) The adopted budget decreases by (\$571,818) based on IT allocations related to computing, radio and telephone services.

D) The adopted budget includes a net decrease of (\$84,057) for the RFID (self-checkout) project. This project will improve the way materials are checked out. To offset the cost of the project salary savings were increased by (\$120,000).

E) The adopted budget increases by \$48,500 for vehicles based on the approved FY2013 vehicle replacement plan.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

LIBRARY

DEPARTMENT PURPOSE

To contribute to the development of individuals and the economic vitality of Fort Worth's neighborhoods by providing library and information services through an array of material in various formats and staff expertise. Objectives will be achieved by focusing on four of the City's priorities: Community Engagement, Early Literacy/Educational Support, Technology and Workforce Development.

FY2013 DEPARTMENTAL OBJECTIVES

Increase number of subscribers to Library's Facebook and Twitter accounts to 1,974 (10% increase)
 Maintain number of items checked out at 4,601,810 (No increase projected)
 Increase number of children's materials checked out to 1,702,030 (2% increase)
 Increase attendance at early literacy programs and classes to 29,286 (2% increase)
 Increase online remote uses to 6,429,688 (2% increase)
 Maintain number of Workforce Development classes offered at 293 (No increase projected)
 Increase attendance at Workforce and Career Development classes to 6,026 (2% increase)

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Number of subscribers to Facebook And Twitter accounts	N/A	1,795	1,974
Number of items checked out	4,511,578	4,601,810	4,601,810
Number of youth material checked out	1,603,858	1,668,657	1,702,030
Number of customers attending early literacy programs	27,345	28,712	29,286
Number of remote users	6,108,016	6,303,616	6,429,688
Number of customers attending Workforce classes	1,094	5,908	6,026

FORT WORTH



**LIBRARY
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The TexTreasures Grant Program is an annual competitive grant program that helps Texas public and academic libraries make their special or unique collections more accessible to researchers across Texas and beyond. The Fort Worth Library will receive a grant in the amount of \$20,000.00 for State Fiscal Year 2013. The Local History, Archives, and Genealogy unit has been part of the Library's service offering since 1949. The Library houses a rich collection of materials relevant to Texas and the Fort Worth community including approximately 450 archive collections, 40,000 books, and 9,500 rolls of microfilm, several hundred thousand sheets of microfiche, and a large collection of vertical files. In 1997, the City Council designated the Library as the Official Municipal Archives. Recently, the unit has undertaken a digital initiative to make some collections available online. Outsourcing digitization of medium and large size Texas archival collections will build on existing previously outsourced digital archive collections and expedite public access to materials of enduring and historic value. Digitizing archive collections will provide public access to national, state, regional and local historical materials for students, historians, scholars and genealogists both in Fort Worth and across the nation. Collections to be digitized include:

- United Confederate Veterans (UCV) Robert E. Lee Camp 1861-1924
- Texas Centennial Scrapbook 1936
- Tarrant County Original Land Grants (transfer of early county land grants) 1854-1884
- The Bohemian (Books that capture state, regional and local events) 1901-1907
- Fox Photo Albums (Portrayal of Fort Worth street scenes, buildings and entertainment venues as early as 1936)
- Texas County Tax Roles 1836-1981
- Fort Worth Labor News 1944-1975
- Lake Como Weekly 1950-1971

This grant is for the State Fiscal Year of September 1, 2012 through August 31, 2013. This is the first year the Fort Worth Library has received this grant.

STATUS OF FUNDING

	FY2011	FY2012	FY2013
New Funds	N/A	N/A	\$20,000
Approved Grant Positions	0	0	0

**LIBRARY
BUDGET OVERVIEW
FOR THE PERIOD
SEPTEMBER 1, 2012 - AUGUST 31, 2013**

GRANT FUNDS

Texas State Library and Archives Commission	<u>\$20,000</u>
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TOTAL ALL FUNDING SOURCES:	<u>\$20,000</u>
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TOTAL APPROVED GRANT POSITIONS:	0.00
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The TexTreasures Grant Program is an annual competitive grant program that helps Texas public and academic libraries make their special or unique collections more accessible to researchers across Texas and beyond. The Fort Worth Library will receive a grant in the amount of \$20,000 for State Fiscal Year 2013.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 5,025,846	\$ 4,510,445	\$ 3,866,703	\$ 3,866,703	22.50	27.00	31.00	31.00
0841020	AUTOMATION SERVICES	543,916	618,093	755,003	755,003	4.00	5.00	6.00	6.00
0841060	DECISION PACKAGES	0	0	1,127,531	1,127,531	0.00	0.00	19.50	19.50
	Sub-Total	<u>\$ 5,569,762</u>	<u>\$ 5,128,538</u>	<u>\$ 5,749,237</u>	<u>\$ 5,749,237</u>	<u>26.50</u>	<u>32.00</u>	<u>56.50</u>	<u>56.50</u>
	<u>CENTRAL LIBRARY</u>								
0842001	SUPPORT SERVICES	\$ 3,628,887	\$ 3,985,633	\$ 3,948,476	\$ 3,948,476	18.00	20.00	19.00	19.00
0842002	CENTRAL LIBRARY	2,839,974	3,034,576	2,902,817	2,902,817	41.50	41.50	38.50	38.50
0842003	EARLY CHILDHOOD MATTERS	277,400	641,784	658,234	658,234	4.00	9.00	8.00	8.00
	Sub-Total	<u>\$ 6,746,261</u>	<u>\$ 7,661,993</u>	<u>\$ 7,509,527</u>	<u>\$ 7,509,527</u>	<u>63.50</u>	<u>70.50</u>	<u>65.50</u>	<u>65.50</u>
	<u>BRANCH LIBRARIES</u>								
0843001	WEDGWOOD BRANCH	\$ 441,837	\$ 613,809	\$ 336,931	\$ 336,931	10.50	11.50	6.25	6.25
0843002	MEADOWBROOK BRANCH	171,789	12,438	12,438	12,438	2.00	0.00	0.00	0.00
0843003	NORTHEAST BRANCH	304,151	347,981	243,748	243,748	6.75	6.75	4.75	4.75
0843004	NORTHSIDE BRANCH	304,832	321,347	276,566	276,566	2.00	5.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0843005	SEMINARY SOUTH BRANCH	381,758	395,376	325,070	325,070	7.50	7.50	6.50	6.50
0843006	EAST BERRY BRANCH	317,810	301,505	259,840	259,840	4.75	4.75	4.75	4.75
0843007	RIDGLEA BRANCH	427,216	503,450	358,259	358,259	3.00	9.50	7.00	7.00
0843008	E M SHAMBLEE BRANCH	319,513	464,992	367,413	367,413	4.75	5.75	4.75	4.75
0843009	DIAMOND HILL BRANCH	363,677	385,398	263,316	263,316	5.75	5.75	4.00	4.00
0843010	C.O.O.L.	29,511	53,587	39,427	39,427	0.00	2.00	2.00	2.00
0843011	BOLD	94,465	32,648	89,402	89,402	1.00	1.00	2.00	2.00
0843012	SUMMERGLEN BRANCH	702,109	762,144	539,802	539,802	14.50	14.75	10.75	10.75
0843013	NORTHWEST BRANCH	891,181	806,385	579,568	579,568	17.00	15.00	10.00	10.00
	Sub-Total	<u>\$ 4,749,849</u>	<u>\$ 5,001,060</u>	<u>\$ 3,691,780</u>	<u>\$ 3,691,780</u>	<u>79.50</u>	<u>89.25</u>	<u>67.75</u>	<u>67.75</u>
	<u>REGIONAL LIBRARIES</u>								
0844001	SOUTHWEST REGIONAL LIBRARY	\$ 1,012,100	\$ 1,144,705	\$ 1,006,674	\$ 1,006,674	20.75	21.00	19.00	19.00
0844002	EAST REGIONAL	719,859	915,370	559,024	559,024	15.25	17.25	10.75	10.75
	Sub-Total	<u>\$ 1,731,959</u>	<u>\$ 2,060,075</u>	<u>\$ 1,565,698</u>	<u>\$ 1,565,698</u>	<u>36.00</u>	<u>38.25</u>	<u>29.75</u>	<u>29.75</u>
	TOTAL	\$ 18,797,831	\$ 19,851,666	\$ 18,516,242	\$ 18,516,242	205.50	230.00	219.50	219.50

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
MUNICIPAL COURT**FUND/CENTER**
GG01/0381000:0386000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

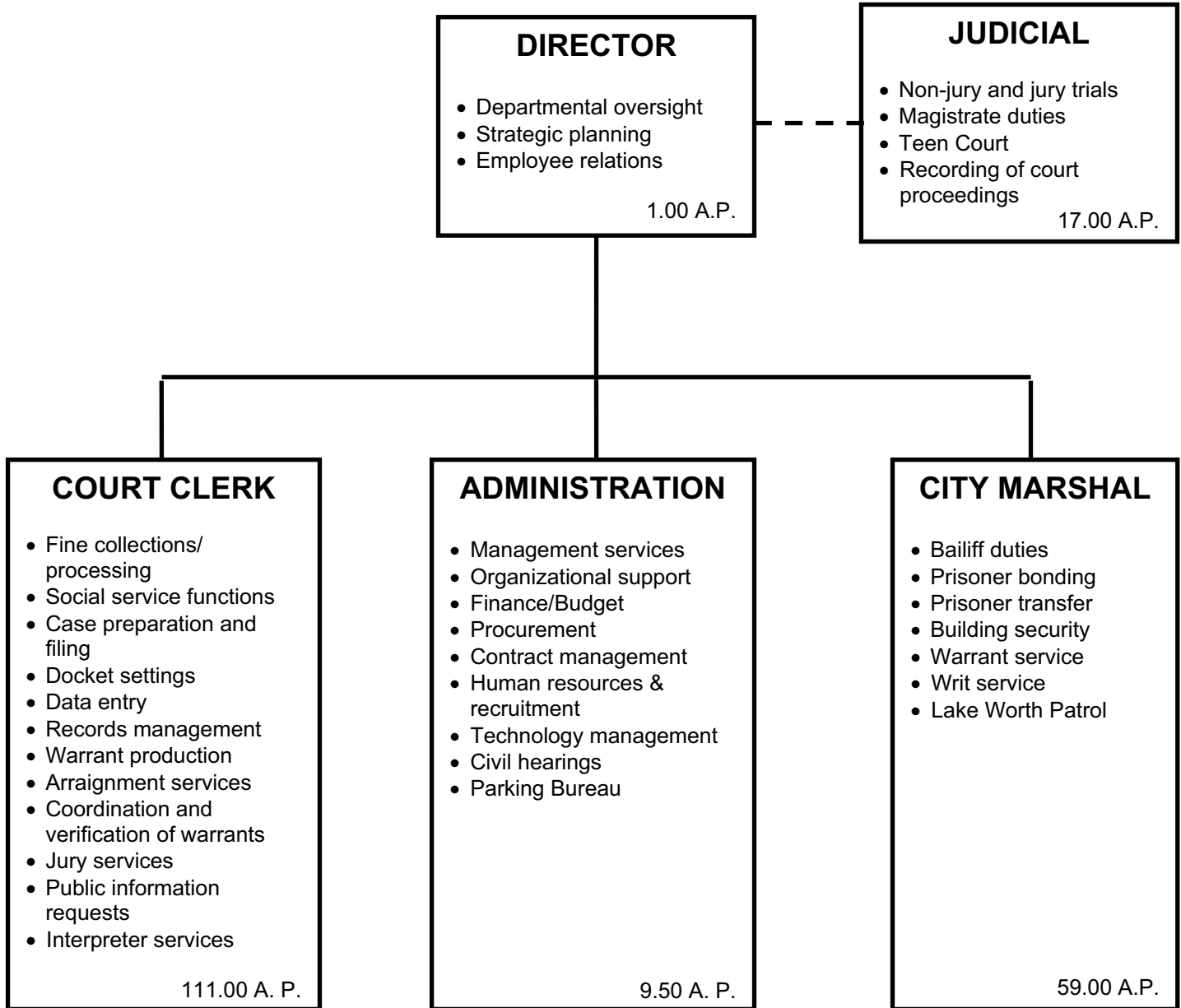
Municipal Court is a Court of Record with five courtrooms located in the historic AD Marshall Public Safety & Courts Building, two courtrooms and full payment services at the Southwest Municipal Court, a twenty-four hour/seven day a week arraignment jail, Truancy Court and five day a week satellite payment location. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only. The department also processes civil parking cases filed within the territorial limits of the City of Fort Worth.

Court operations are divided into four divisions: Administration, Judicial, Court Clerk and Marshals. The Administration Division has responsibility for management of overall departmental operations and acts as the liaison with other departments and agencies. The School Attendance Court and the Arraignment Court are separate cost centers that fall under the direction of the Clerk of the Court. The Attendance Court hears truancy cases filed by the Fort Worth Independent School District (FWISD). A portion of the cost to operate this particular court is reimbursed by the FWISD.

The Judicial Division is comprised of twelve judges, including a Chief Judge and a Deputy Chief Judge. In addition, there are 10 Substitute Judges. All judges are appointed by the City Council. The Judicial Division is responsible for adjudication of jury and non-jury trials, performing magistrate duties and administering the Teen Court Program. The Court Clerk Division is responsible for filing of citations, case preparation, the setting of court dockets, fine collections, administering community service programs, warrant production, management of the City's jury system, processing civil parking citations and performing other court-related non-judicial activities. The Marshal Division is overseen by the City Marshal and is responsible for bailiff duties, prisoner transfer, building security and warrant services. The Division is also responsible for lake patrol operations at Lake Worth. The Lake Patrol Section, part of the Marshal Division, includes three Deputy City Marshals, which have responsibility for patrolling approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center & Refuge, area leased-property neighborhoods and 14 surrounding City-owned parks. This operation is currently reimbursed annually from the Lake Worth Trust Fund.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 11,906,619	\$ 12,912,515	\$ 12,955,252	\$ 12,955,252
Supplies	826,200	441,460	452,711	452,711
Contractual	1,668,514	1,914,159	3,371,876	3,371,876
Capital Outlay	22,067	38,000	0	0
Debt Service	0	0	459,000	459,000
Total Expenditures	\$ 14,423,400	\$ 15,306,134	\$ 17,238,839	\$ 17,238,839
Authorized Positions	201.50	199.50	197.50	197.50

MUNICIPAL COURT –197.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	GG01/0381000:0386000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$15,306,134	A.P.	199.50
FY2013 ADOPTED:	\$17,238,839	A.P.	197.50

A) The adopted budget decreases by (\$109,416) and 2.0 authorized positions for reductions in the Fort Worth ISD Attendance Court. The positions have been vacant during FY2012 based on available funding from the school district. The reduction will not have a significant impact on Attendance Court operations.

B) The adopted budget increases by \$2,000,000 for external collections of delinquent citations in order to reflect changes in collection and payment procedures. This is not a new program, but a change to the way the cost of collections are budgeted and paid. The additional expenditures are fully offset by revenues collected.

C) The adopted budget increases by \$81,194 for scheduled temporaries based on current costs for Pro Tem (substitute) judges.

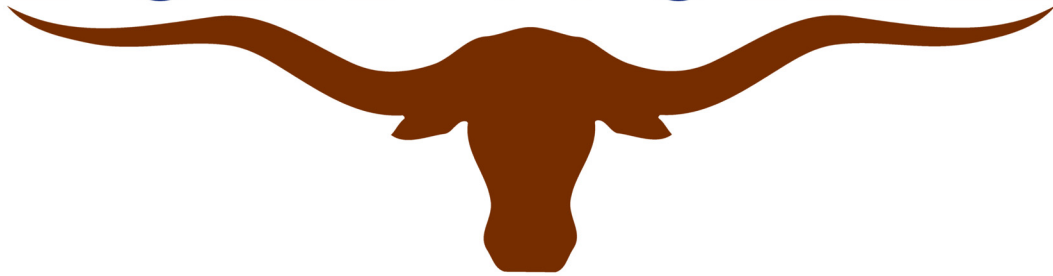
D) The adopted budget decreases by (\$63,125) for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.

E) The adopted budget decreases by a net of (\$61,421) for contractual costs related to the State of Texas Scofflaw Program. The City will not participate in the program because it is not a cost-effective way to collect citation revenue. This reduction was partially offset by increases in other contractual costs.

F) The adopted budget increases by \$58,920 for group health based on plan migration, turnover, and an 8% increase in the city's contribution to group health

G) The adopted budget increases by \$49,712 based on IT allocations related to computing, radio and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL COURT

DEPARTMENT PURPOSE

To provide statutory courts for the adjudication of criminal cases under the Municipal Court's jurisdiction, in accordance with City ordinances and the criminal laws of the State of Texas; and to promote a safe community where people are free from fear and threats to life, health and property.

FY2013 DEPARTMENTAL OBJECTIVES

To clear a minimum of 4,000 warrants per month

To serve 75% of summons issued within two attempts

To enter at least 95% of citations filed within 3 days

To process at least 95% of mail payments within 24 business hours

To achieve an increase of 5% annually in cases scheduled for court

To answer at least 85% of external calls offered to the department

To schedule at least 95% of delinquent Time Payment Plan (TPP) for capias pro fine review within 90 days

To achieve annual clearance rate of 100% (filed/disposed)

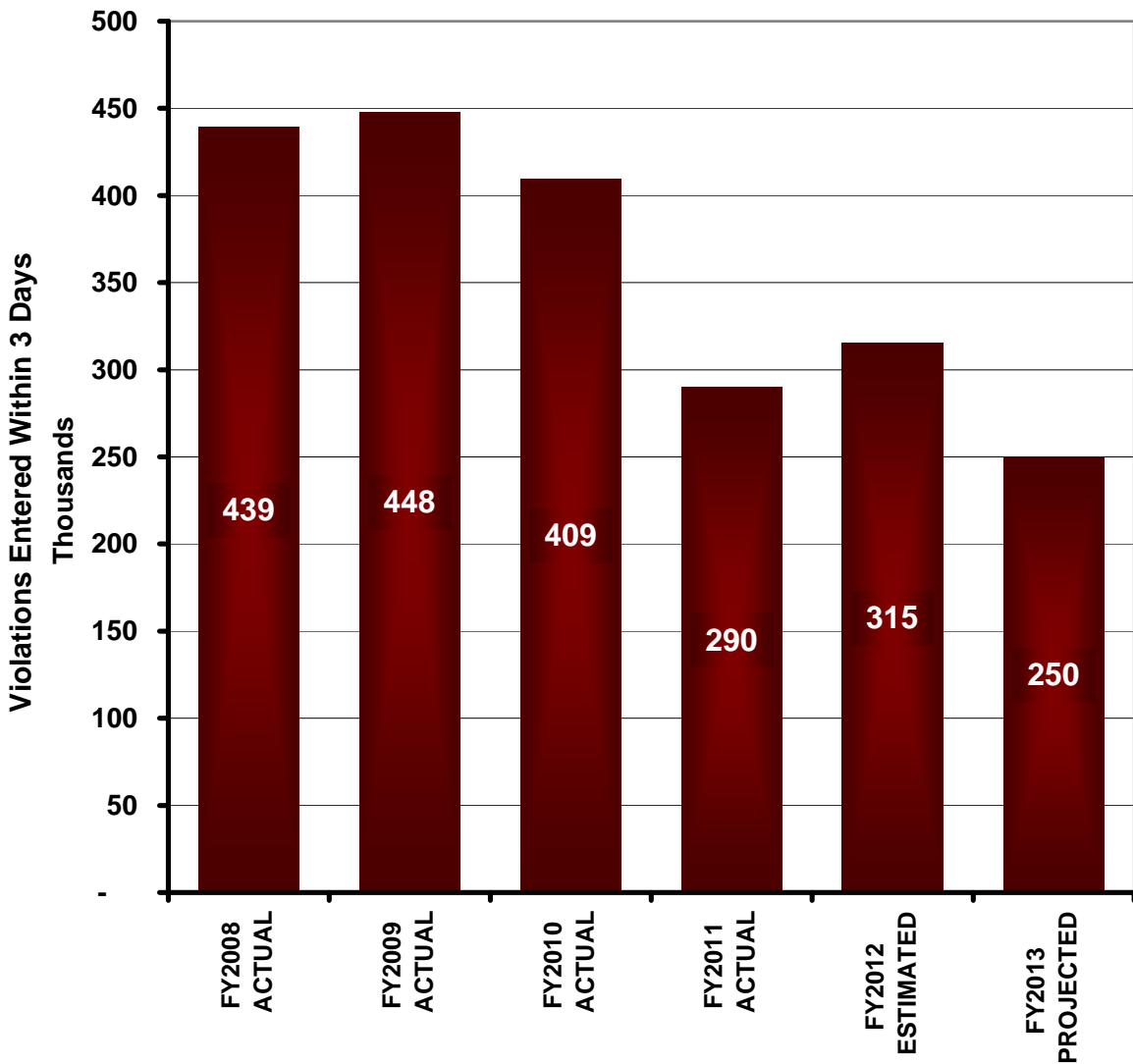
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Warrant cleared per month	4,238	4,759	4,759
Summons issued in two attempts	50%	87%	87%
Citations filed within 3 days	97%	99%	100%
Payments process within 24 hours	95%	92%	98%
Cases scheduled for court	8%	10%	10%
External calls answered	91%	90%	95%
Time Payment Plan review	100%	100%	100%
File disposal / cleared	124%	100%	100%

FORT WORTH



Municipal Court

Violations Received And Entered Within 3 Days



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	ADMINISTRATION	\$ 1,745,645	\$ 1,745,685	\$ 1,429,374	\$ 1,429,374	12.00	12.00	13.50	13.50
0381010	ATTENDANCE COURT	681,365	722,915	751,060	751,060	9.00	9.00	9.00	9.00
0381020	ARRAIGNMENT COURT	796,171	604,286	784,190	784,190	8.00	7.00	8.00	8.00
0381040	HOMELESSNESS COURT PROGRAM	47,585	62,379	58,535	58,535	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 3,270,766</u>	<u>\$ 3,135,265</u>	<u>\$ 3,023,159</u>	<u>\$ 3,023,159</u>	<u>30.00</u>	<u>29.00</u>	<u>31.50</u>	<u>31.50</u>
	<u>JUDICIAL</u>								
0382000	JUDICIAL	\$ 1,202,864	\$ 1,204,209	\$ 1,317,567	\$ 1,317,567	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,202,864</u>	<u>\$ 1,204,209</u>	<u>\$ 1,317,567</u>	<u>\$ 1,317,567</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>COURT CLERK</u>								
0383000	CLERK OF THE COURT ADMIN	\$ 5,750,664	\$ 4,864,014	\$ 923,351	\$ 923,351	105.00	89.00	5.00	5.00
0383010	COLLECTIONS AND ENFORCEMENT	0	0	2,485,245	2,485,245	0.00	0.00	9.00	9.00
0383020	FINANCIAL MGMT	0	0	889,406	889,406	0.00	0.00	18.00	18.00
0383030	RECORDS / CASE MGMT	0	0	1,979,840	1,979,840	0.00	0.00	39.00	39.00
0383040	WARRANT CLERKS	0	0	884,748	884,748	0.00	0.00	19.00	19.00
	Sub-Total	<u>\$ 5,750,664</u>	<u>\$ 4,864,014</u>	<u>\$ 7,162,590</u>	<u>\$ 7,162,590</u>	<u>105.00</u>	<u>89.00</u>	<u>90.00</u>	<u>90.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>WARRANTS</u>								
0384000	WARRANTS	\$ 2,374,865	\$ 2,380,277	\$ 2,023,538	\$ 2,023,538	32.50	27.50	24.00	24.00
0384010	BUILDING SECURITY	1,350,468	1,359,077	1,527,339	1,527,339	17.00	19.00	20.00	20.00
	Sub-Total	<u>\$ 3,725,333</u>	<u>\$ 3,739,354</u>	<u>\$ 3,550,877</u>	<u>\$ 3,550,877</u>	<u>49.50</u>	<u>46.50</u>	<u>44.00</u>	<u>44.00</u>
	<u>LAKE WORTH PATROL</u>								
0385000	LAKE WORTH PATROL	\$ 473,190	\$ 277,033	\$ 349,611	\$ 349,611	6.00	3.00	4.00	4.00
	Sub-Total	<u>\$ 473,190</u>	<u>\$ 277,033</u>	<u>\$ 349,611</u>	<u>\$ 349,611</u>	<u>6.00</u>	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>SOUTHWEST MUNICIPAL COURT</u>								
0386000	SOUTHWEST MUNICIPAL COURT	\$ 583	\$ 2,086,260	\$ 1,835,036	\$ 1,835,036	0.00	21.00	17.00	17.00
	Sub-Total	<u>\$ 583</u>	<u>\$ 2,086,260</u>	<u>\$ 1,835,036</u>	<u>\$ 1,835,036</u>	<u>0.00</u>	<u>21.00</u>	<u>17.00</u>	<u>17.00</u>
	TOTAL	\$ 14,423,400	\$ 15,306,134	\$ 17,238,839	\$ 17,238,839	201.50	199.50	197.50	197.50

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

NON-DEPARTMENTAL

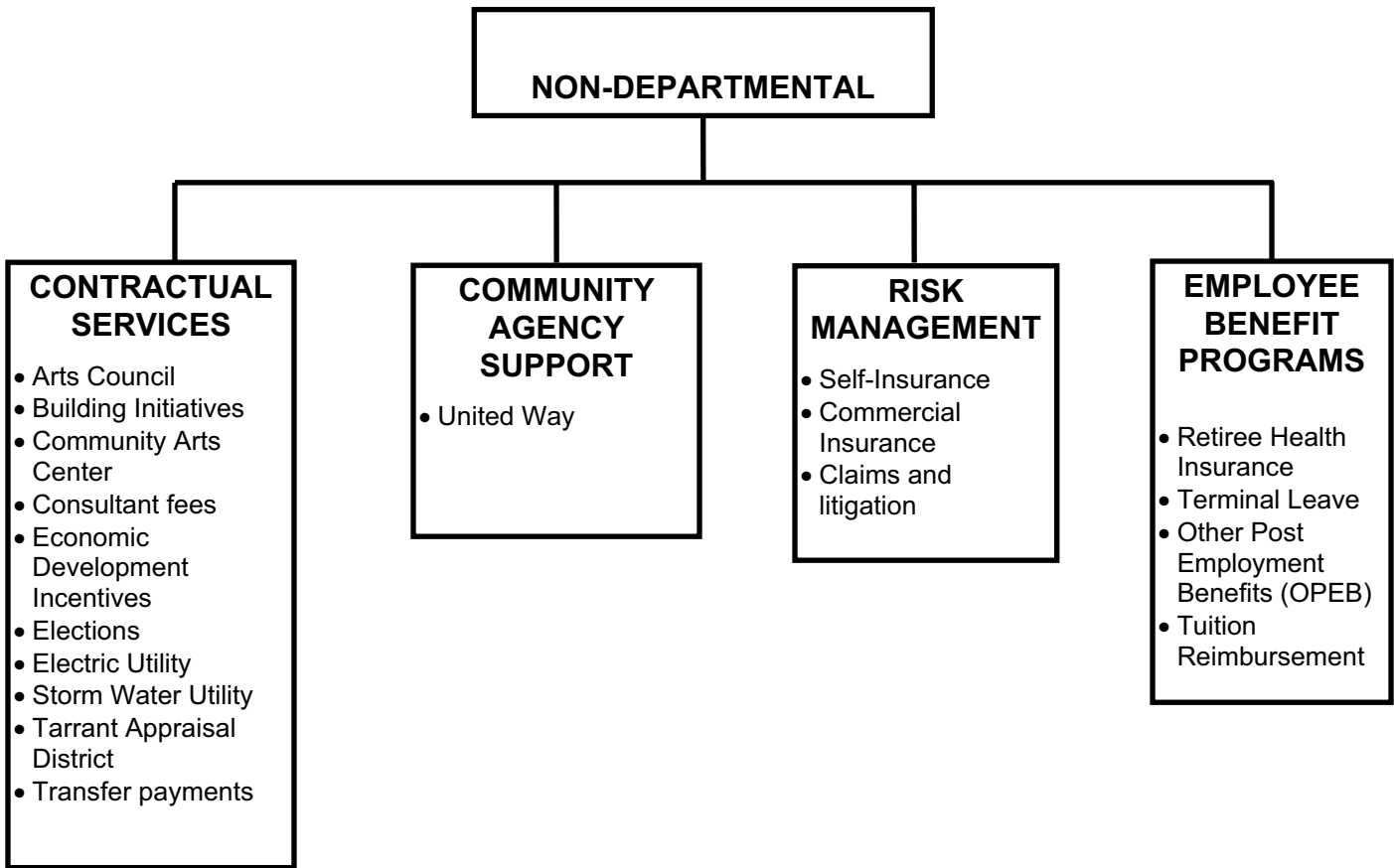
GG01/0901000:0909900

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Non-Departmental cost centers record all General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Major Non-Departmental accounts include, but are not limited to, electric utility costs, the City's contribution to the Group Health Plan, terminal leave costs for General Fund employees, commercial insurance premium costs, Appraisal District fees, Public Art Program, Retiree Health costs, Tuition Reimbursement Program, Other Post Employment Benefits (OPEB) and non-City agencies.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 23,841,974	\$ 26,792,764	\$ 33,724,560	\$ 33,724,560
Supplies	549	0	700	700
Contractual	48,292,201	31,787,692	37,929,924	38,171,660
Capital Outlay	6,453,229	0	0	0
Debt Service	1,924,378	0	1,983,880	1,983,880
Total Expenditures	\$ 80,512,331	\$ 58,580,456	\$ 73,639,064	\$ 73,880,800
Authorized Positions	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL - 0.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL	GG01/0901000:0909900

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$58,580,456	A.P.	0.0
FY2013 ADOPTED:	\$73,880,800	A.P.	0.0

A) The adopted budget increases by \$5,229,460 for the continuation of the contribution to the retiree health-care other post employment benefits (OPEB).

B) The adopted budget increases by \$3,476,992 for the economic incentive agreements based on the number of agreements and their amounts. In FY2011, 15 projects participated in the amount of \$7.7M, in FY2012, 16 projects participated in the amount of \$8.7M and for FY2013, it is anticipated that five more projects will take place totaling to \$11.2M.

C) The adopted budget increases by \$2,659,472 for the City's share in funding the Radio Communication system/Towers out of the total cost of \$4,835,472. The cost sharing partnership is between the General Fund and the Crime Control and Prevention District. The Public Safety Radio System provides the critical communication link from the 911 call operators to public safety responders.

D) The adopted budget increases by \$1,600,000 for the Fire retiree's health benefits costs as part of the Collective Bargaining contract negotiation in FY2013.

E) The adopted budget increases by \$1,331,650 for the retiree group health based on an 8% increase in the City's contribution to group health.

F) The adopted budget increases by a net of \$744,698 for insurance, claims and lawsuits costs based on allocation provided by the Risk Management in the Budget Instruction Manual.

G) The adopted budget increases by \$647,200 for the FY2013 City Council election which is a biannual activity.

H) The adopted budget increases by \$340,473 for Terminal Leave costs anticipated in FY2013.

I) The adopted budget decreases by (\$336,813) for the City's contribution to non profit organization which represent a reduction of 25% from the FY2012 contribution. This includes a reduction of \$266,563 for the Arts Council and \$70,250 for United Way.

J) The adopted budget decreases by (\$300,000) for the elimination of a one time funding the dedicated MedStar ambulance service in the Far North District.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ECONOMIC DEVELOPMENT</u>								
0901100	CONTINGENCY FUNDS	\$ 20,386,526	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 20,386,526</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC INFORMATION</u>								
0901301	CABLE OFFICE SUBSIDY	\$ 300,960	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 300,960</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. INS. CONTRIBUTIONS</u>								
0901501	CITY SELF INSURANCE	\$ 426,470	\$ 340,198	\$ 472,740	\$ 472,740	0.00	0.00	0.00	0.00
0901502	CITY COMMERCIAL INS.	2,175,616	2,081,020	2,192,160	2,192,160	0.00	0.00	0.00	0.00
0901505	ERRP RETIREE INS CONTRIB	0	0	2,844,696	2,844,696	0.00	0.00	0.00	0.00
0901506	RETIREE INS CONTRIB	15,286,660	16,708,382	15,195,336	15,195,336	0.00	0.00	0.00	0.00
0901507	UNEMPLOYMENT COMP INS	535,622	479,772	509,985	509,985	0.00	0.00	0.00	0.00
0901508	TIBS CONTRIBUTION PAYMENTS	58,263	60,000	63,379	63,379	0.00	0.00	0.00	0.00
0901509	VEBA TRUST FUND	0	0	1,600,000	1,600,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 18,482,631</u>	<u>\$ 19,669,372</u>	<u>\$ 22,878,296</u>	<u>\$ 22,878,296</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>PUBLIC ARTS INFRA-STRUCTURE</u>								
0901600	PUBLIC ARTS INFRA-STRUCTURE	\$ 459,853	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 459,853	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>G.F. UTILITIES</u>								
0902501	ELECTRICITY	\$ 10,174,671	\$ 10,672,000	\$ 10,680,460	\$ 10,680,460	0.00	0.00	0.00	0.00
0902506	STORMWATER, WATER AND GAS UTILITIES	370,817	443,296	335,405	335,405	0.00	0.00	0.00	0.00
	Sub-Total	\$ 10,545,488	\$ 11,115,296	\$ 11,015,865	\$ 11,015,865	0.00	0.00	0.00	0.00
	<u>G.F. CLAIMS/LITG CONTRIB</u>								
0903001	CLAIMS EXPENSE	\$ 2,513,447	\$ 2,644,324	\$ 3,145,340	\$ 3,145,340	0.00	0.00	0.00	0.00
	Sub-Total	\$ 2,513,447	\$ 2,644,324	\$ 3,145,340	\$ 3,145,340	0.00	0.00	0.00	0.00
	<u>TUITION REIMBURSEMENTS</u>								
0904600	TUITION REIMBURSEMENTS	\$ 0	\$ 220,168	\$ 150,241	\$ 150,241	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 220,168	\$ 150,241	\$ 150,241	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>OUTSIDE CONSULTANTS</u>								
0905500	CONSULTANT FEES	\$ 273,966	\$ 23,237	\$ 84,058	\$ 84,058	0.00	0.00	0.00	0.00
0905501	GASB 45 TRUST	5,000,000	5,229,461	10,458,921	10,458,921	0.00	0.00	0.00	0.00
0905503	380 AGREEMENTS	8,361,651	7,694,639	11,171,631	11,171,631	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 13,635,617</u>	<u>\$ 12,947,337</u>	<u>\$ 21,714,610</u>	<u>\$ 21,714,610</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>AMBULANCE</u>								
0905600	AMBULANCE	\$ 0	\$ 300,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 300,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	TARRANT APPRAISAL DISTRICT	\$ 2,194,654	\$ 2,283,513	\$ 2,271,851	\$ 2,271,851	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,194,654</u>	<u>\$ 2,283,513</u>	<u>\$ 2,271,851</u>	<u>\$ 2,271,851</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>MUSEUM OF SCIENCE AND HISTORY</u>								
0906000	MUSEUM OF SCIENCE AND HISTORY	\$ 500,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 500,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>OTHER CONTRIBUTIONS</u>								
0906210	ARTS COUNCIL	\$ 1,016,253	\$ 1,066,253	\$ 799,690	\$ 799,690	0.00	0.00	0.00	0.00
0906220	UNITED WAY	281,000	281,000	210,750	210,750	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,297,253</u>	<u>\$ 1,347,253</u>	<u>\$ 1,010,440</u>	<u>\$ 1,010,440</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								
0908002	ENERGY PROJECT DEBT SERVICE	\$ 1,864,378	\$ 1,931,601	\$ 1,903,420	\$ 1,903,420	0.00	0.00	0.00	0.00
0908004	LED TRAFFIC SIGNAL CONVERSION	541,629	0	0	0	0.00	0.00	0.00	0.00
0908005	CAPITAL PROJECTS MANAGEMENT SYSTEM	245,179	187,607	187,607	187,607	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,651,186</u>	<u>\$ 2,119,208</u>	<u>\$ 2,091,027</u>	<u>\$ 2,091,027</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL TRANSFERS</u>								
0909101	ELECTIONS	\$ 520,694	\$ 20,000	\$ 647,200	\$ 647,200	0.00	0.00	0.00	0.00
0909103	TRANSFERS	26,545	0	0	0	0.00	0.00	0.00	0.00
0909110	JAMES AVENUE LEASE TRANSFER	1,428,263	1,433,165	1,432,165	1,432,165	0.00	0.00	0.00	0.00
0909111	RADIO COMMUNICATION SYSTEM/TOWER TRANSFER	0	0	2,417,736	2,659,472	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,975,502</u>	<u>\$ 1,453,165</u>	<u>\$ 4,497,101</u>	<u>\$ 4,738,837</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>EMPLOYEE BENEFITS</u>								
0909800	EMPLOYEE BENEFITS	\$ 225,876	\$ 116,671	\$ 166,671	\$ 166,671	0.00	0.00	0.00	0.00
0909801	RET. TERM. LEAVE/SICK PAY	5,342,792	4,355,149	4,695,622	4,695,622	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,568,668</u>	<u>\$ 4,471,820</u>	<u>\$ 4,862,293</u>	<u>\$ 4,862,293</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING/SECURITY INITIATIVES</u>								
0909900	BUILDING INITIATIVES	\$ 546	\$ 9,000	\$ 2,000	\$ 2,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 546</u>	<u>\$ 9,000</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 80,512,331	\$ 58,580,456	\$ 73,639,064	\$ 73,880,800	0.00	0.00	0.00	0.00

FORT WORTH



NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2012 ADOPTED BUDGET	FY2013 ADOPTED BUDGET	VARIANCE
GENERAL FUND INSURANCE CONTRIBUTION			
SELF INSURANCE Funding for the self insurance premiums, as identified by Risk Management for General Fund departments.	\$340,198	\$472,740	\$132,542
COMMERCIAL INSURANCE Funding for commercial insurance premiums on property and equipment, as identified by Risk Management for General Fund departments. The allocation is based on scheduled values and market trends.	\$842,774	\$759,335	(\$83,439)
CLAIM PAYMENTS & COSTS Funding for claim payments and costs as determined by Risk Management for General Fund departments. The allocation is based on the number of claims to the City and the severity of those claims.	\$1,238,246	\$1,432,825	\$194,579
RETIREE GROUP HEALTH INSURANCE CONTRIBUTION Funds allocated for retiree health insurance benefits for General Fund departments as determined by the Group Health Fund in the Human Resources Department.	\$16,708,382	\$18,040,032	\$1,331,650
UNEMPLOYMENT COMPENSATION Funds are allocated for unemployment benefits for all General Fund departments as determined by the Unemployment Fund in the Human Resources Department.	\$479,772	\$509,985	\$30,213
TEMPORARY INCOME BENEFIT SUPPLEMENT (TIBS) Funds for the City's portion of the retirement contribution from the Worker's Compensation payments to the Temporary Income Benefits.	\$60,000	\$63,379	\$3,379
FIRE RETIREE'S HEALTH BENEFIT One time transfer for Fire retiree's health benefits costs as part of article 15, section 3 of the Collective Bargaining contract with Fire which requires the City to set aside \$1,600,000 for Fire retiree health benefits by August 31, 2013 and be transferred to a special benefit fund.	\$0	\$1,600,000	\$1,600,000
GENERAL FUND UTILITIES			
ELECTRICITY Funds are allocated for electricity payments for all General Fund departments/City facilities.	\$10,600,000	\$10,600,000	\$0

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2012 ADOPTED BUDGET	FY2013 ADOPTED BUDGET	VARIANC
WELLS FARGO PAYMENTS Funds allocated for the loan payment on the Energy Savings Performance Contract.	\$72,000	\$80,460	\$8,460
STORM WATER UTILITY Funds allocated for Storm Water Utility payments for General Fund departments.	\$443,296	\$335,405	(\$107,891)
GENERAL FUND CLAIMS / LITIGATIONS			
CLAIMS/LITIGATION Funding for the claims allocation by Risk Management for General Fund departments. Allocation is based on the number of claims to the City and the severity of those claims.	\$2,644,324	\$3,145,340	\$501,016
TUITION REIMBURSEMENT			
EDUCATION (TUITION) REIMBURSEMENT Funds allocated for financial assistance for college tuition through the City's Tuition Reimbursement Program for General Fund employees.	\$220,168	\$150,241	(\$69,927)
OUTSIDE CONSULTANTS			
ASCAP & BMI License Agreements Funds allocated for license agreements between the City and the American Society of Composers And Producers (ASCAP) and Broadcast Music, Inc. (BMI) to provide public performance of copyrighted materials.	\$8,237	\$10,559	\$2,322
CAFETERIA SUBSIDY Funds allocated for maintenance, equipment and operational expenditure for the City Hall cafeteria.	\$5,000	\$5,000	\$0
THE NETWORK, INC. Funds allocated for a 24 hour hotline to reduce losses to the City from illegal or unethical activities, protect the anonymity of employees reporting concerns about illegal or unethical activities and promote ethical practices throughout the City organization.	\$1,000	\$2,500	\$1,500
CITY OF NORTHLAKE Funds allocated for use of the City of Northlake's ETJ for the Texas Motor Speedway.	\$9,000	\$3,000	(\$6,000)
MY MEDIA INFO Funds allocated for providing the media daily report that gathers news from all media outlets worldwide regarding Fort Worth.	\$0	\$12,999	\$12,999

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2012 ADOPTED BUDGET	FY2013 ADOPTED BUDGET	VARIANCE
CITIZEN SURVEY Funds allocated for the annual Citizen Survey.	\$0	\$50,000	\$50,000
GASB 45 GASB requirement for government entities that sponsor Other Post Employment Benefits (OPEB), primarily retiree healthcare, to account for benefits on an accrual basis.	\$5,229,461	\$10,458,921	\$5,229,460
ECONOMIC DEVELOPMENT INCENTIVES Funds allocated for economic development incentives for various organizations participating in the "380 agreements".	\$7,694,639	\$11,171,631	\$3,476,992
AMBULANCE			
AMBULANCE AUTHORITY Funding for one time payment in FY2012 to the Area Metropolitan Ambulance Authority (MedStar).	\$300,000	\$0	(\$300,000)
TARRANT APPRAISAL DISTRICT			
TARRANT APPRAISAL DISTRICT Funds allocated for payment to the Tarrant Appraisal District for appraisal services. Decreased based on contractual amount for appraisal services by the Tarrant Appraisal District.	\$2,283,513	\$2,271,851	(\$11,662)
OTHER CONTRIBUTIONS			
ARTS COUNCIL Serves the city's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts. FY2013 funding levels are: Arts Council \$549,690, Community Art Center \$200,000, Sister Cities \$0 and Arts De La Rosa \$50,000.	\$1,066,253	\$799,690	(\$266,563)
UNITED WAY Funds allocated for a coordinated management approach to funding community agencies. These agencies apply for CFW funding through the United Way. FY2013 funding levels are: Recovery Resource Council \$37,500; Safe Haven \$67,500; TC Youth Collaboration \$11,250; Tarrant County Youth Recovery Campus \$38,250; and the Women's Center \$56,250.	\$281,000	\$210,750	(\$70,250)

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2012 ADOPTED BUDGET	FY2013 ADOPTED BUDGET	VARIANCE
BONDED DEBT SERVICE			
ENERGY PROJECT DEBT SERVICE Funds allocated for Energy Conservation SECO Loan repayment.	\$1,931,601	\$1,903,420	(\$28,181)
CPMS DEBT SERVICE Funding for the General Fund portion of the Capital Project Management System debt service.	\$187,607	\$187,607	\$0
SPECIAL TRANSFERS			
ELECTIONS Funding for the contract with Tarrant County Elections Administration and overtime and supplies for City staff for the FY2013 City Council election.	\$20,000	\$647,200	\$627,200
JAMES AVENUE LEASE TRANSFER Funds allocated for TPW's & ESD's new location lease payments.	\$1,433,165	\$1,432,165	(\$1,000)
RADIO COMMUNICATION SYSTEM/TOWERS One-time transfer to support the radio system replacement project. The total transfer amount to pay for the tower is \$4,835,472. The General Fund's portion of \$2,659,472 is budgeted here and CCPD Fund will cover \$2,176,000 through a mid-year supplemental appropriation in FY2013.	\$0	\$2,659,472	\$2,659,472
EMPLOYEES BENEFITS			
LIFE INSURANCE Funds allocated for Death Benefits that the City provides.	\$116,671	\$166,671	\$50,000
TERMINAL LEAVE Funds paid to employees upon either retirement or separation of employment.	\$4,355,149	\$4,695,622	\$340,473
BUILDING/SECURITY INITIATIVES			
BUILDING INITIATIVES Building security initiatives for City Hall, Public Safety Building and the Annex Building.	<u>\$9,000</u>	<u>\$2,000</u>	(\$7,000)
	<u>\$58,580,456</u>	<u>\$73,880,800</u>	<u>\$15,300,344</u>

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

PARKS AND COMMUNITY SERVICES

FUND/CENTER

GG01/0800500:0809040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs. The Department is organized into six divisions.

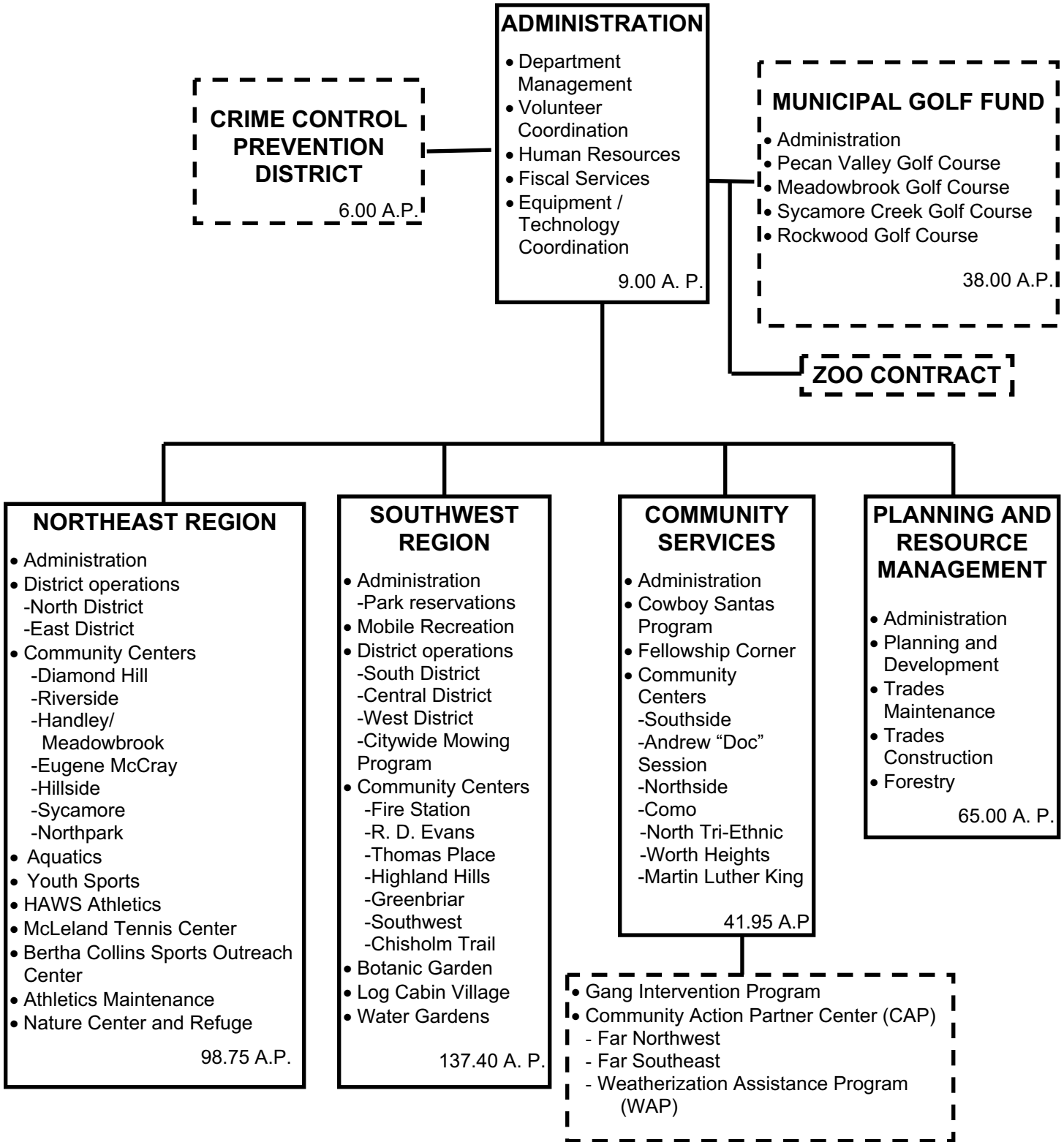
The Administration Division provides overall planning and direction for and administrative support to the Department, as well as the coordination of volunteer activities, coordinating centralized information management, fiscal and human resources support for the other departmental elements and contractual oversight of the Zoo. The Zoo's daily operations are managed through a contractual arrangement with the Fort Worth Zoological Association. The Northeast Region Division is responsible for the operation of six community centers, the contractual oversight of one community center and the maintenance of the park system on the City's northeast side, including contract mowing. This Division also oversees the Department's aquatics and athletics operations, McLeland Tennis Center and the Nature Center and Refuge. The Southwest Region Division is responsible for the operation of six community centers, park reservation coordination and the maintenance of the park system on the southwest side of the City, including contract mowing. This Division also operates the Log Cabin Village, the Botanic Garden Center and Conservatory and the Water Gardens.

The Planning and Resource Management Division is responsible for identification of park system needs and the acquisition, master planning, design, engineering, grantsmanship and construction of park development projects. This Division is also responsible for park system infrastructure maintenance, the care for trees on City-owned property including the removal of hazardous trees and the trimming of tree limbs to alleviate traffic hazards. The Community Services Division is responsible for operation of seven community centers, Fellowship Corner, two Community Action Partner (CAP) Centers, the coordination of the Comin' Up Gang Intervention Program and oversight of human services programs, such as those at the CAP Centers.

The Golf Division operates the Municipal Golf Fund, which is discussed in the Enterprise Funds section.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 17,861,804	\$ 18,945,820	\$ 20,316,198	\$ 20,316,198
Supplies	2,357,923	2,749,460	3,133,248	3,133,248
Contractual	15,647,798	17,310,211	18,290,314	18,290,314
Capital Outlay	611,341	1,176,400	1,118,500	1,118,500
Total Expenditures	\$ 36,478,866	\$ 40,181,891	\$ 42,858,260	\$ 42,858,260
Authorized Positions	329.10	329.10	352.10	352.10

**PARKS AND COMMUNITY SERVICES 396.10 – A.P.
 GENERAL FUND – 352.10 A.P.
 MUNICIPAL GOLF FUND – 38.00 A.P.
 POLICE/CRIME CONTROL PREVENTION DISTRICT – 6.00 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$40,181,891	A.P.	329.10
FY2013 ADOPTED:	\$42,858,260	A.P.	352.10

- A) The adopted budget increases by \$1,017,141 and 19.0 authorized positions to complete the transfer from the Special Trust Fund to the general fund. The transferred programs will support the Botanic Gardens and Nature Center operations. This transfer is to be in compliance with GASB 54 and the costs of the positions are fully offset by donations to the Special Trust Fund.
- B) The adopted budget increases by \$800,098 and 6.0 authorized positions for the new Chisholm Trail Community Center. The addition of the positions will cover operations and maintenance of the center and park.
- C) The adopted budget increases by \$214,170 for the New Marine Park Family Aquatic Center and \$288,607 and 1.0 authorized position for the operation of Forest Park Pool Aquatic program.
- D) The adopted budget increases by \$202,624 and 1.0 authorized position for the operation of the North Z Boaz Community Park. This park was formerly the Z Boaz Golf Course.
- E) The adopted budget decreases by (\$158,446) and (2.0) authorized positions for the elimination of the Graffiti Abatement Program. The CCPD Abatement crews will be responsible going forward.
- F) The adopted budget decreases by (\$82,891) and (2.0) authorized positions for costs associated with city-wide mowing.
- G) The adopted budget increases by \$1,296,340 for the management fee increase in the Fort Worth Zoo contract. The fee will increase annually by a million dollars until FY2015. The increase also includes the annual CPI adjustment.
- H) The adopted budget increases by \$272,280 for group health based on plan migration, turnover, and an 8% increase in the city's contribution.
- I) The adopted budget decreased by (\$250,000) for costs associated with right-of-way-mowing as part of a city-wide budget reduction identified to close the general fund budget gap.
- J) The adopted budget decreases by (\$187,600) for the operation of the Gang Intervention Program provided by the Boys and Girls Clubs. This will reduce the sites from ten to eight around the City. The FY2013 CCPD budget includes funds to assist the program. This reduction is part of a citywide budget reduction identified to close the general fund budget gap.
- K) The adopted budget decreases by (\$151,900) for vehicle replacements based on Equipment Services Department projections.
- L) The adopted budget increases by \$123,755 for landscaping maintenance of new commercial corridor and \$109,290 for new parkland grounds maintenance.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

PARKS AND COMMUNITY SERVICES

DEPARTMENT PURPOSE

To enrich the lives of our citizens through the stewardship of our resources and the responsive provision of quality recreational opportunities and community services.

FY2013 DEPARTMENTAL OBJECTIVES

- To manage 11,648 acres of parks, 169 miles of medians, 392 lane miles of rights-of-way, 230 corner clips and 345 traffic islands within established mowing cycles.
- To provide service for 654,000 visits annually at 20 community centers during an average of 45 hours per week at 11 centers and an average of 74 hours per week at 9 centers that offer Late Night Program, Community Action Partners Program, daycare and health services.
- To respond to 2,732 requests for tree work through the Forestry Section.
- To complete 2,040 playground maintenance inspections through the Trade Section.
- To complete 1,920 work orders to repair/maintain shelters, trails and other park amenities.
- To provide a year-round Youth Athletics Program involving 4,350 youth.
- To provide educational programs for 477 schools at the Log Cabin Village, Botanic Garden and the Nature Center.
- To recruit, register and utilize 30,297 volunteers and community service restitution workers generating 291,505 hours.
- To provide 893 reservations at park sites for individual or group activities or special events.
- To mow and clean 1,508 City properties including tax-foreclosed properties and fee-owned property through the City-wide Mowing Program every 42 days.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Number of mowing cycles completed	19/20	18/20	20/20
Participants served at community centers	784,526	643,998	654,000
Responses to Forestry calls	2,484	2,994	2,732
Number of playground inspections	2,040	2,040	2,040
Trade Maintenance W.O Processed	1,843	1,920	1,920
Youth Athletics participants	4,271	4,099	4,350
Schools served by educational programs	427	486	477
Volunteers/Volunteer Hours	29,120/ 280,185	29,703 / 285,789	30,297/ 291,505
Number of park reservations	791	831	893
Number of citywide mowing sites	1,495	1,508	1,508

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	COMMUNITY SERVICES ADMINISTRATION	\$ 2,255,028	\$ 2,201,405	\$ 2,015,709	\$ 2,015,709	3.25	3.25	3.15	3.15
0800503	COWBOY SANTAS PROGRAM	127,145	133,232	136,486	136,486	0.00	0.00	0.00	0.00
0800504	SOUTHSIDE COMMUNITY CENTER	146,814	204,702	237,343	237,343	3.30	3.00	3.50	3.50
0800509	ANDREW DOC SESSION COMMUNITY CENTER	197,506	200,821	201,828	201,828	3.25	3.25	3.25	3.25
0800510	FELLOWSHIP CORNER	5,195	5,452	5,452	5,452	0.00	0.00	0.00	0.00
0800522	NORTHSIDE COMMUNITY CENTER	378,533	411,791	419,820	419,820	6.00	6.25	6.25	6.25
0800523	COMO COMMUNITY CENTER	539,110	588,855	564,861	564,861	10.10	9.80	9.30	9.30
0800526	NORTH TRI ETHNIC COMMUNITY CENTER	162,194	236,911	230,134	230,134	4.00	4.00	4.00	4.00
0800532	WORTH HEIGHTS COMMUNITY CENTER	295,597	411,158	402,588	402,588	6.00	6.40	6.50	6.50
0800535	MLK COMMUNITY CENTER	313,241	374,762	379,345	379,345	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 4,420,363</u>	<u>\$ 4,769,089</u>	<u>\$ 4,593,566</u>	<u>\$ 4,593,566</u>	<u>41.90</u>	<u>41.95</u>	<u>41.95</u>	<u>41.95</u>
	<u>PACS ADMINISTRATION</u>								
0801000	PACS ADMINISTRATION	\$ 2,195,679	\$ 2,088,762	\$ 2,091,078	\$ 2,091,078	8.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 2,195,679</u>	<u>\$ 2,088,762</u>	<u>\$ 2,091,078</u>	<u>\$ 2,091,078</u>	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>PROGRAM ADMINIS- TRATION</u>								
0803010	BOTANIC GARDEN FWGC-SUPPORT	\$ 0	\$ 0	\$ 250,687	\$ 250,687	0.00	0.00	4.00	4.00
0803020	BOTANIC GARDEN FWBS-MAINT	0	0	140,793	140,793	0.00	0.00	3.00	3.00
0803030	BOTANIC GARDEN FWGC-MAINT	0	0	120,996	120,996	0.00	0.00	3.00	3.00
0803040	BOTANIC GARDEN FULLER FOUND SUP	0	0	89,830	89,830	0.00	0.00	2.00	2.00
0803050	BOTANIC GARDEN WATER CONSRV	0	0	48,000	48,000	0.00	0.00	1.00	1.00
0803060	BOTANIC GARDEN FWBS-EDUCATION	0	0	167,088	167,088	0.00	0.00	3.00	3.00
0803070	NATURE CENTER GATE OPERATIONS	0	0	70,050	70,050	0.00	0.00	1.00	1.00
0803080	NATURE CENTER PRO- GRAM SUP	0	0	129,697	129,697	0.00	0.00	2.00	2.00
	Sub-Total	\$ 0	\$ 0	\$ 1,017,141	\$ 1,017,141	0.00	0.00	19.00	19.00
	<u>SYCAMORE GOLF COURSE</u>								
0804545	2011 SUPER BOWL	\$ 110,785	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 110,785	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ZOOLOGICAL PARK</u>								
0805000	ZOO OPERATION	\$ 6,399,418	\$ 6,408,500	\$ 7,704,840	\$ 7,704,840	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,399,418</u>	<u>\$ 6,408,500</u>	<u>\$ 7,704,840</u>	<u>\$ 7,704,840</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RECREATION CENTERS</u>								
0806020	THOMAS PLACE	\$ 539	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 539</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807010	SW REGION ADMINIS- TRATION	\$ 529,471	\$ 633,656	\$ 637,807	\$ 637,807	6.00	7.00	7.00	7.00
0807015	MOBILE RECREATION PROGRAM	111,840	117,375	116,913	116,913	1.00	1.00	1.00	1.00
0807021	WEST DISTRICT OPERA- TIONS	871,898	1,057,737	1,250,930	1,250,930	9.00	9.00	10.00	10.00
0807027	FIRE STATION COMMU- NITY CTR	209,223	227,019	234,971	234,971	3.50	3.50	3.50	3.50
0807028	R D EVANS COMM. CNT	225,159	248,520	263,259	263,259	3.80	3.80	4.30	4.30
0807029	THOMAS PLACE COMM. CNT	236,823	241,410	253,676	253,676	4.00	4.00	4.00	4.00
0807031	SOUTH DISTRICT OPERA- TIONS	1,255,773	1,708,610	1,835,348	1,835,348	14.00	14.00	15.00	15.00
0807033	HIGHLAND HILLS COM- MUNITY CENTER	205,175	240,132	220,001	220,001	3.50	4.00	3.50	3.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0807036	CHISHOLM TRAIL COMM CENTER	0	0	625,677	625,677	0.00	0.00	5.00	5.00
0807038	GREENBRIAR COMM. CNT	224,454	267,100	257,519	257,519	3.80	3.80	3.80	3.80
0807039	SOUTHWEST COMM. CNT	271,115	274,294	279,321	279,321	5.10	4.30	4.30	4.30
0807041	CENTRAL DISTRICT	1,205,848	1,193,152	1,285,558	1,285,558	9.00	9.00	9.00	9.00
0807051	WATER GARDEN	608,060	655,089	701,457	701,457	7.00	7.00	7.00	7.00
0807061	CITYWIDE MOWING	1,194,285	1,528,952	1,209,629	1,209,629	15.00	14.00	12.00	12.00
0807080	BOTANIC GARDEN	2,418,327	2,413,061	2,375,686	2,375,686	27.00	27.00	27.00	27.00
0807090	LOG CABIN VILLAGE	426,128	425,483	427,589	427,589	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 9,993,579</u>	<u>\$ 11,231,590</u>	<u>\$ 11,975,341</u>	<u>\$ 11,975,341</u>	<u>116.70</u>	<u>116.40</u>	<u>121.40</u>	<u>121.40</u>
	<u>NORTHEAST REGION</u>								
0808010	NE REGION ADMINIS- TRATION	\$ 374,179	\$ 535,525	\$ 540,624	\$ 540,624	5.00	5.00	5.00	5.00
0808021	NORTH DISTRICT OPER- ATIONS	1,496,284	2,534,501	2,404,489	2,404,489	14.00	14.00	14.00	14.00
0808022	NORTH SIDE COMMU- NITY CENTER	4,288	0	0	0	0.00	0.00	0.00	0.00
0808026	NORTH TRI-ETHNIC COMMUNITY CENTER	685	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0808027	BERTHA COLLINS SPORTS OUTREACH CENTER	22,269	29,856	7,799	7,799	0.00	0.00	0.00	0.00
0808028	DIAMOND HILL COMMUNITY CENTER	215,077	264,283	255,846	255,846	3.50	4.00	4.00	4.00
0808029	RIVERSIDE COMMUNITY CENTER	270,414	296,638	297,512	297,512	5.25	5.00	5.00	5.00
0808031	EAST DISTRICT OPERATIONS	1,301,655	1,233,056	1,206,638	1,206,638	13.00	13.00	13.00	13.00
0808034	EUGENE MCCRAY COMMUNITY CENTER	235,627	236,019	246,660	246,660	3.50	3.50	3.50	3.50
0808035	MLK COMMUNITY CENTER	27	0	0	0	0.00	0.00	0.00	0.00
0808036	HANDLEY-MEADOW-BROOK COMMUNITY	236,933	242,499	253,020	253,020	3.50	3.50	3.50	3.50
0808038	HILLSIDE COMMUNITY CENTER	286,613	253,943	301,113	301,113	4.25	4.25	4.25	4.25
0808039	SYCAMORE COMMUNITY CENTER	298,013	363,725	359,208	359,208	5.50	5.50	5.50	5.50
0808040	GRAFFITI ABATEMENT	138,646	235,446	0	0	2.00	2.00	0.00	0.00
0808060	NORTHEAST REGION/ YOUTH SPORTS	204,366	221,460	215,607	215,607	1.00	1.00	1.00	1.00
0808070	AQUATICS	22,079	285,719	535,895	535,895	0.00	0.00	1.00	1.00
0808080	HAWS ATHLETICS CENTER	771,947	798,626	803,464	803,464	7.00	7.00	7.00	7.00
0808081	MCLELAND TENNIS CENTER	9,749	26,608	26,608	26,608	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0808085	ATHLETICS MAINTENANCE	1,951,912	2,266,296	2,025,681	2,025,681	22.00	21.00	21.00	21.00
0808090	NATURE CENTER & REFUGE	613,056	664,776	710,065	710,065	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 8,453,819</u>	<u>\$ 10,488,976</u>	<u>\$ 10,190,229</u>	<u>\$ 10,190,229</u>	<u>97.50</u>	<u>96.75</u>	<u>95.75</u>	<u>95.75</u>
	<u>PLANNING & RESOURCE MANAGEMENT</u>								
0809010	PRM ADMINISTRATION	\$ 419,353	\$ 778,755	\$ 802,493	\$ 802,493	5.00	8.00	8.00	8.00
0809015	COMPREHENSIVE PLANNING	453,815	0	0	0	5.00	0.00	0.00	0.00
0809020	DESIGN & DEVELOPMENT	372,956	544,985	583,596	583,596	7.00	9.00	9.00	9.00
0809025	URBAN FORESTRY	0	0	0	0	0.00	0.00	0.00	0.00
0809030	TRADES MAINTENANCE	1,282,622	1,482,751	1,418,171	1,418,171	13.00	14.00	14.00	14.00
0809035	TRADES CONSTRUCTION	1,011,108	942,793	856,255	856,255	14.00	13.00	13.00	13.00
0809040	FORESTRY	1,364,830	1,445,689	1,625,549	1,625,549	21.00	21.00	21.00	21.00
	Sub-Total	<u>\$ 4,904,684</u>	<u>\$ 5,194,974</u>	<u>\$ 5,286,065</u>	<u>\$ 5,286,065</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>
	TOTAL	\$ 36,478,866	\$ 40,181,891	\$ 42,858,260	\$ 42,858,260	329.10	329.10	352.10	352.10

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

PLANNING AND DEVELOPMENT

FUND/CENTER

GG01/0061000:0067000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Planning and Development Department's mission is to build the most livable city in Texas by helping people make sound decisions about the city's growth and development and, accordingly, develop property in ways that benefit the community. The Department consists of four divisions:

The Administration Division is responsible for overall management and policy development, Community Facility Agreements and fiscal and human resource administration.

The Development Division is divided into three sections. Customer Service is responsible for permitting services and customer intake. The IT Section provides IT resource management and support. The Building Section provides plans examination and building inspection services. Construction projects are reviewed and inspected for compliance with building, electrical, mechanical, plumbing and residential construction codes to ensure safety and compliance. This Division also performs sign ordinance inspections.

The Planning Division is divided into six sections. The Comprehensive Planning Section coordinates updates of the Comprehensive Plan, conducts research and policy analysis, promotes the development of urban villages, prepares neighborhood plans and manages grants and design contracts for streetscape projects. The Zoning Section administers the City's zoning regulations; Urban Forestry compliance is part of the Zoning Section. The Platting Section administers the City's subdivision regulations, and implements the City's annexation policy and program. The Design Review Section administers the City's historic preservation and urban design ordinances and prepares environmental assessments for federally-funded projects. The Appeals Section staffs two Zoning Boards of Adjustment and provides record management for three sections in the Division. The Neighborhood Education Team was added in FY2011 and is responsible for neighborhood capacity building, developing networks with city stakeholders and sharing information about City services, processes and projects.

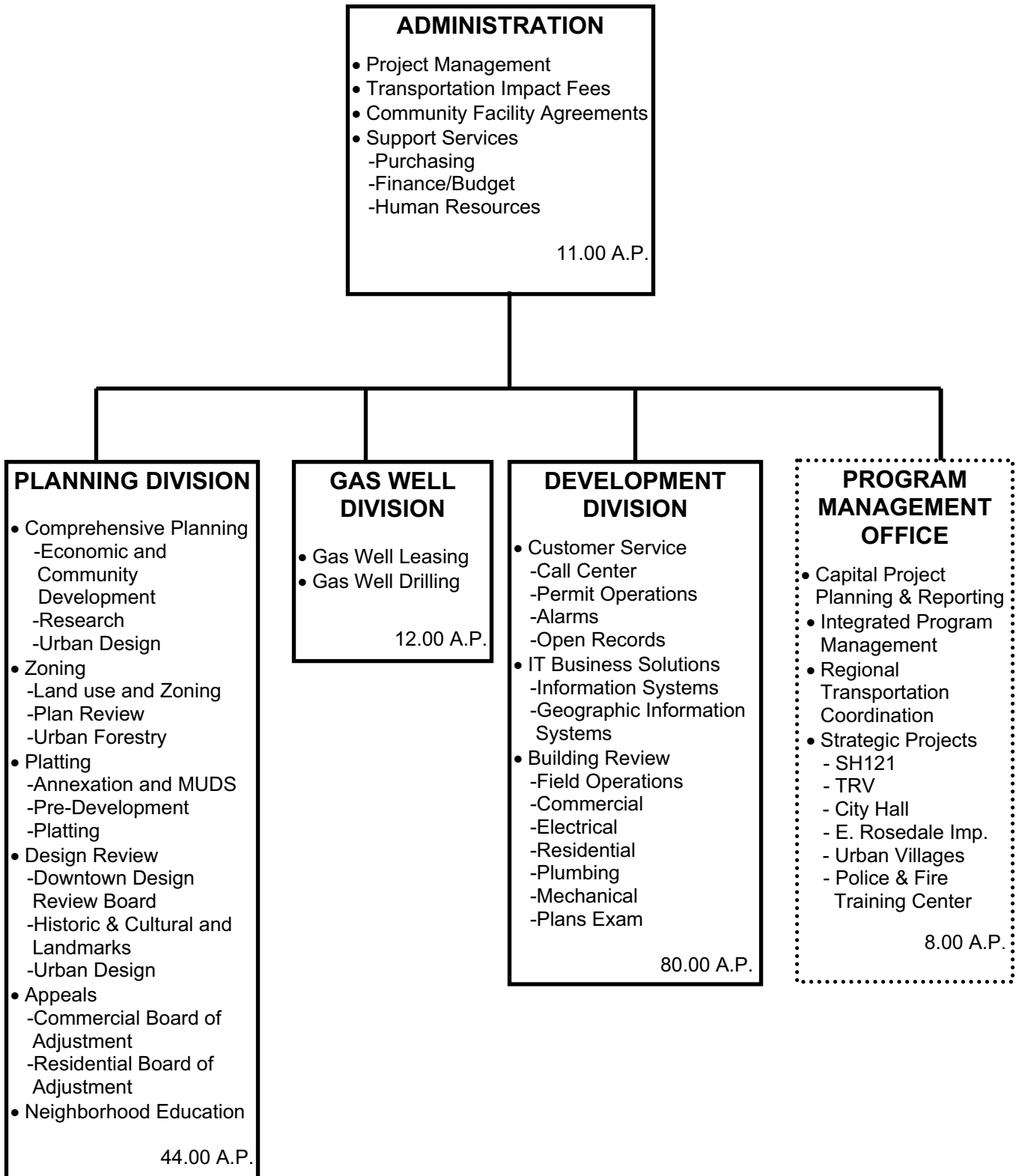
The Gas Division performs permitting and inspection services, manages gas leases on City owned property and ensures operator compliance with City ordinances and safety regulations.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 9,454,833	\$ 10,086,819	\$ 9,839,785	\$ 9,839,785
Supplies	317,257	367,087	403,366	403,366
Contractual	2,370,393	1,655,239	1,546,391	1,546,391
Capital Outlay	0	1,041,000	338,000	338,000
Total Expenditures	\$ 12,142,483	\$ 13,150,145	\$ 12,127,542	\$ 12,127,542
Authorized Positions	147.00	147.00	147.00	147.00

PLANNING AND DEVELOPMENT – 155.00 A.P.

GENERAL FUND 147.00 A.P.

CAPITAL PROJECTS SERVICE FUND (PROGRAM MANAGEMENT OFFICE) 8.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PLANNING AND DEVELOPMENT	GG01/0061000:0067000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$13,150,145	A.P.	147.00
FY2013 ADOPTED:	\$12,127,542	A.P.	147.00

- A) The adopted budget decreases by (\$760,000) for the elimination of a one time funding the permit software upgrade.
- B) The adopted budget decreases by (\$208,000) in salary savings budgeted to facilitate an offsetting increase of \$208,000 for one time funding the Electronic Plan review Software update.
- D) The adopted budget decreases by a net of (\$151,000) for vehicles based on approved FY2013 vehicle replacement plan.
- E) The adopted budget decreases by (\$128,680) based on IT allocations related to computing, radio and telephone services.
- F) The adopted budget decreases by (\$114,492) for the salaries of regular employees through position adjustments in response to turnover as calculated by the Salary and Benefits Forecast System.
- G) The adopted budget increases by a net of \$93,216 for group health based on plan migration, turnover, and an 8% increase in the City's contribution to group health.
- H) The adopted budget increases by \$70,730 for the contractual cost of the maintenance agreements with Accela for the Permits Plus software.
- I) The adopted budget decreases by (\$50,000) for the elimination of a one time funding for the Downtown Fort Worth Strategic Action plan.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

PLANNING AND DEVELOPMENT

DEPARTMENT PURPOSE

Our mission is to build the most livable city in Texas by helping people make sound decisions that affect Fort Worth's growth and development, construct safe structures and develop vital neighborhoods.

FY2013 DEPARTMENTAL OBJECTIVES

To perform 99 percent of an estimated 150,000 annual inspections by the next working day.

To perform an estimated 2,700 commercial and residential plans exams within established completion target for each type of plans review.

To complete four plans/reports/policy documents for endorsement or adoption.

To deliver \$3,860,000 of streetscape or other capital project design and construction work.

To maintain the consistency of zoning decisions with the Comprehensive Plan at 85 percent or more.

To rezone 4,000 acres through the City's petition-based and City Council-initiated processes.

To permit 200 gas wells citywide.

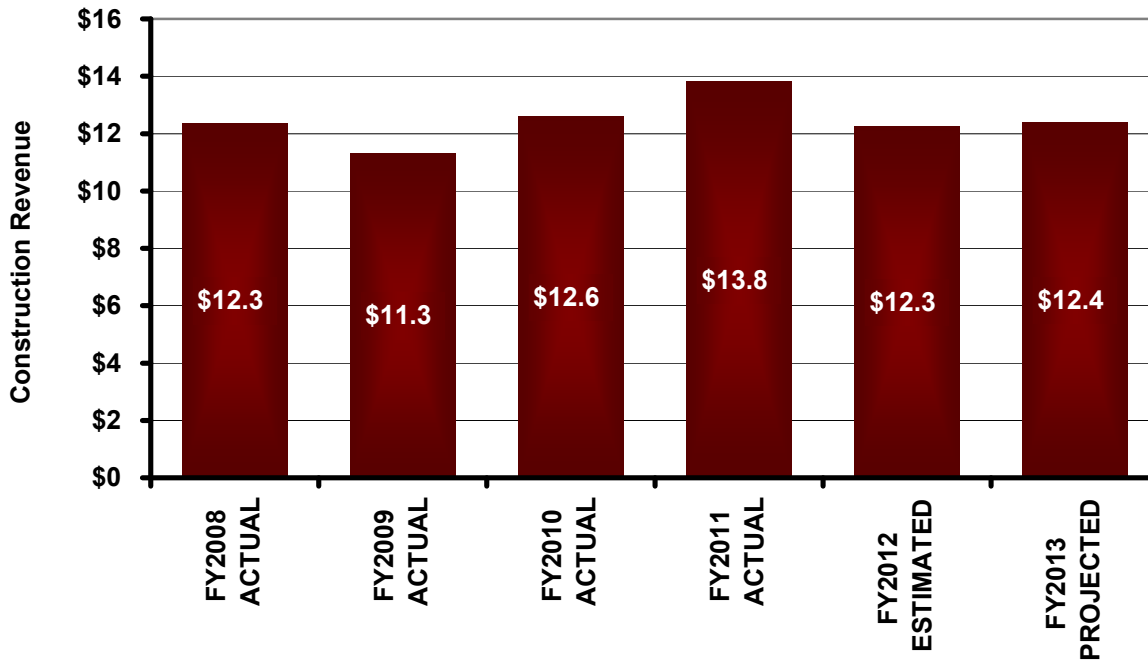
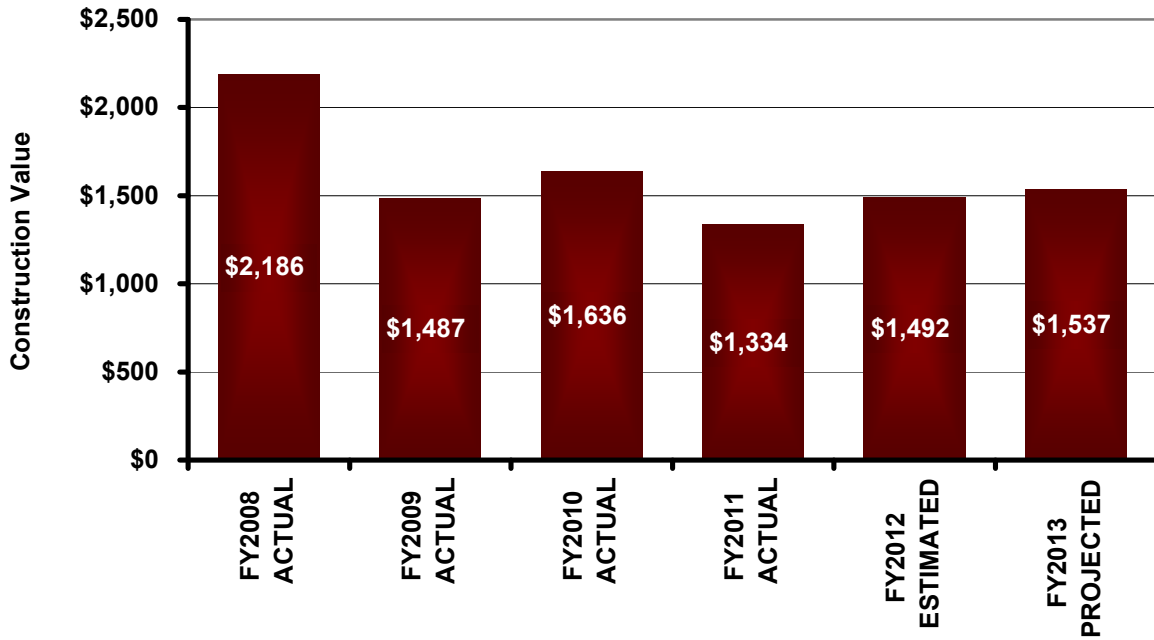
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
% of Inspections performed within one day	97%	99%	99%
Average Calendar Days for Plans Exam:			
In-House Residential (2 day target)	1	2	2
In-House Commercial (4 day target)	3	4	4
Number of plans/policy reports endorsed	3	8	4
Value of capital project work delivered	\$2,003,000	\$4,777,000	\$3,860,000
% of consistency of zoning decisions	86%	85%	85%
Total acreage rezoned via petition council processes	4,490	4,000	4,000
Wells Permitted Citywide	274	250	200

FORT WORTH

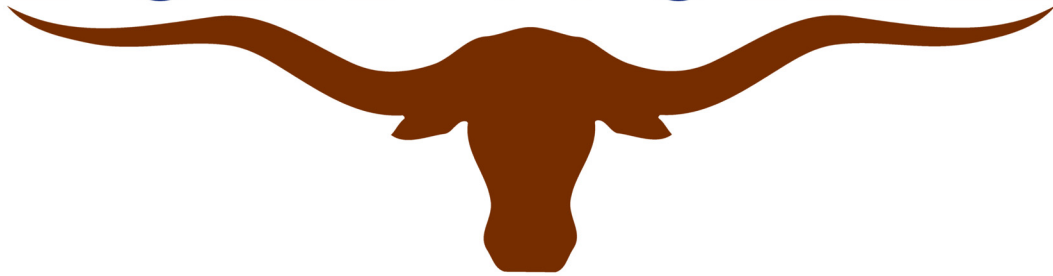


Planning and Development

Construction and Revenue Indicators



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>PLANNING AND DEVELOPMENT ADMINISTRATION</u>								
0061000	PLANNING AND DEVELOPMENT ADMINISTRATION	\$ 746,429	\$ 865,210	\$ 938,663	\$ 938,663	7.00	7.00	8.00	8.00
0061010	DEVELOPMENT ADMINISTRATION	135,282	132,843	146,071	146,071	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 881,711</u>	<u>\$ 998,053</u>	<u>\$ 1,084,734</u>	<u>\$ 1,084,734</u>	<u>8.00</u>	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>BUILDING ADMINISTRATION</u>								
0062000	SUPPORT SERVICES	\$ 256,713	\$ 273,046	\$ 310,659	\$ 310,659	2.00	3.00	3.00	3.00
0062010	CUSTOMER INTAKE/ CENTRAL FILES	1,019,520	1,083,546	1,079,290	1,079,290	19.00	19.00	19.00	19.00
0062020	ALARMS	312,645	314,459	325,727	325,727	5.00	5.00	5.00	5.00
0062030	IT BUSINESS SYSTEMS	927,259	1,861,067	1,073,369	1,073,369	4.00	4.00	4.00	4.00
0062040	GAS WELL MANAGEMENT	1,551,883	592,011	589,172	589,172	7.00	7.00	7.00	7.00
0062050	GAS LEASE	390,046	450,250	443,185	443,185	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 4,458,066</u>	<u>\$ 4,574,379</u>	<u>\$ 3,821,402</u>	<u>\$ 3,821,402</u>	<u>42.00</u>	<u>43.00</u>	<u>43.00</u>	<u>43.00</u>
	<u>INSPECTIONS</u>								

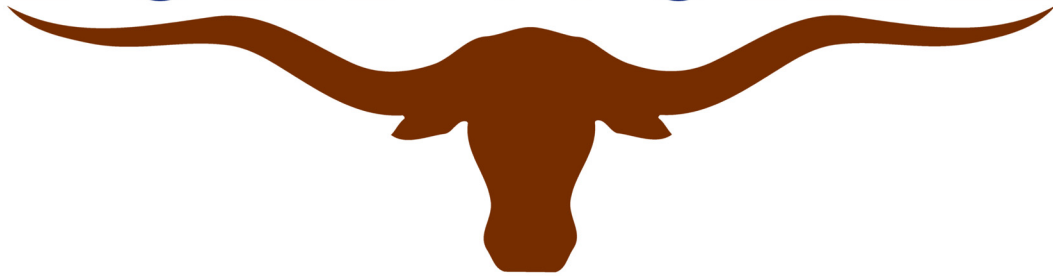
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0063000	CONSTRUCTION DIVISION	\$ 134,157	\$ 460,820	\$ 235,213	\$ 235,213	1.00	1.00	1.00	1.00
0063010	PLANS EXAM	788,855	830,976	773,005	773,005	12.00	12.00	12.00	12.00
0063020	FIELD OPERATIONS	111,035	111,332	95,292	95,292	1.00	1.00	1.00	1.00
0063021	COMMERCIAL INSPECTION	505,007	507,013	519,847	519,847	6.00	7.00	7.00	7.00
0063022	ELECTRICAL INSPECTION	638,884	657,965	651,414	651,414	9.00	9.00	9.00	9.00
0063023	MECHANICAL INSPECTION	252,566	297,536	222,534	222,534	4.00	4.00	3.00	3.00
0063024	PLUMBING INSPECTION	374,442	380,506	394,821	394,821	5.00	5.00	5.00	5.00
0063025	RESIDENTIAL INSPECTION	930,367	964,677	1,061,985	1,061,985	14.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 3,735,313</u>	<u>\$ 4,210,825</u>	<u>\$ 3,954,111</u>	<u>\$ 3,954,111</u>	<u>52.00</u>	<u>52.00</u>	<u>51.00</u>	<u>51.00</u>
	<u>PLANNING</u>								
0065000	PLANNING ADMINISTRATION	\$ 250,254	\$ 268,955	\$ 202,266	\$ 202,266	3.00	1.00	1.00	1.00
0065010	ZONING	688,162	711,463	699,872	699,872	10.00	10.00	10.00	10.00
0065020	APPEALS	272,045	270,530	273,113	273,113	4.00	4.00	4.00	4.00
0065030	PLATTING	547,886	556,974	538,823	538,823	7.00	7.00	7.00	7.00
0065040	COMPREHENSIVE PLANNING	475,093	526,711	527,078	527,078	7.00	7.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0065050	DESIGN REVIEW	444,087	542,319	531,772	531,772	7.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 2,677,527</u>	<u>\$ 2,876,952</u>	<u>\$ 2,772,922</u>	<u>\$ 2,772,922</u>	<u>38.00</u>	<u>37.00</u>	<u>37.00</u>	<u>37.00</u>
	<u>NEIGHBORHOOD EDU- CATION</u>								
0067000	NEIGHBORHOOD EDU- CATION	\$ 389,866	\$ 489,936	\$ 494,373	\$ 494,373	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 389,866</u>	<u>\$ 489,936</u>	<u>\$ 494,373</u>	<u>\$ 494,373</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 12,142,483	\$ 13,150,145	\$ 12,127,542	\$ 12,127,542	147.00	147.00	147.00	147.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: POLICE	FUND/CENTER GG01/0351000:0357400
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include:

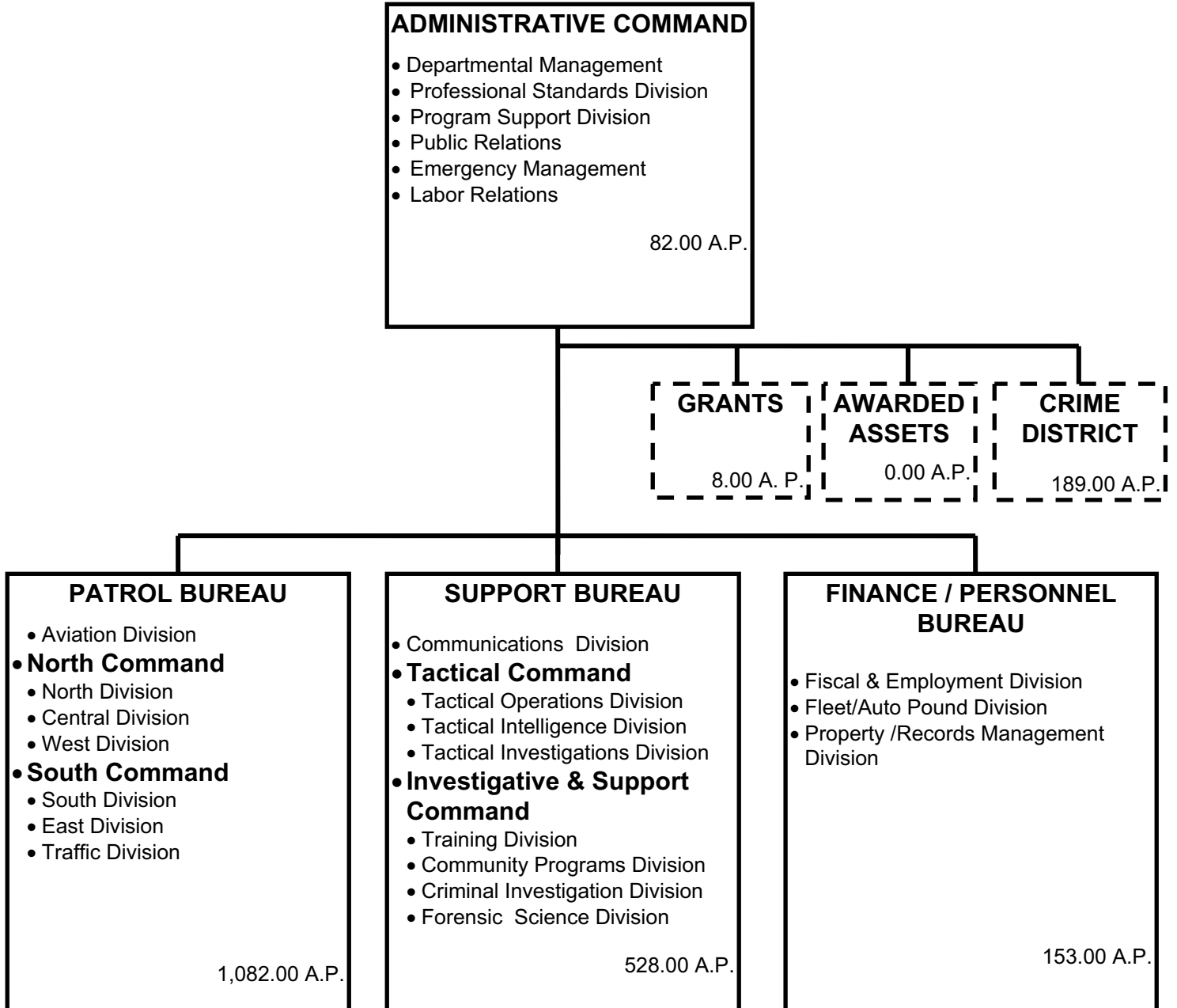
- 1) To reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs.
- 2) To increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods.
- 3) To increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 4) To enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology and equipment, and capital improvements.

In June 2011, the Fort Worth Police Department implemented a reorganization to put the Department in position for both current and future operations. The new organizational structure increases operational oversight which provides better service for residents, neighborhoods, and businesses. It provides more avenues to ensure complaints are resolved and it streamlines police services to provide for a more efficient use of government resources. The new structure provides a stable foundation for meeting current and future growth demands, aligns patrol services under one command to create consistent and uniformed service application, and assists in the implementation of strategic plan initiatives.

In 2012, the Department implemented a few additional changes to its organizational structure to include a Tactical Operations Division, Tactical Intelligence Division, and a Tactical Investigations Division, which brings together SWAT and Zero Tolerance, Information Management and Intelligence and Narcotics under Tactical Command. In addition, the Backgrounds Section was restructured under the Professional Standards Division.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 156,233,038	\$ 164,457,306	\$ 170,238,692	\$ 170,238,692
Supplies	6,282,457	7,301,175	7,596,736	7,596,736
Contractual	21,524,446	21,663,674	21,833,674	21,833,674
Capital Outlay	64,547	99,000	118,512	118,512
Total Expenditures	\$ 184,104,488	\$ 193,521,155	\$ 199,787,614	\$ 199,787,614
Authorized Positions	1,732.00	1,795.00	1,845.00	1,845.00

POLICE –2,042.00 A.P.
GENERAL FUND 1,845.00 A.P.
CRIME CONTROL AND PREVENTION DISTRICT 189.00 A.P.
GRANTS FUND 8.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GG01/0351000:0357400

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$193,521,155	A.P.	1,795.00
FY2013 ADOPTED:	\$199,787,614	A.P.	1,845.00

- A) The adopted budget increases by \$3,505,452 and 43.00 authorized positions for the transfer of the Narcotics, Gang, and Patrol Support functions from the Crime Control and Prevention District (CCPD) to the General Fund. This is the second year of the CCPD's five-year plan to transfer 50% of the authorized positions from the Crime District Fund to the General Fund.
- B) The adopted budget increases by \$490,268 and 4.00 authorized positions to transfer officers from grant funding and fully implement the FY2009 Patrol Allocation Model increase.
- C) The adopted budget increases by \$190,962 and 3.00 authorized positions for decision packages. The additional positions will allow the department to continue victim assistance programs that have been funded by grants and improve oversight of asset forfeiture funds provided by the U.S. Justice Department, U.S. Treasury Department, and State of Texas.
- D) The adopted budget increases by \$1,303,236 for group health based on plan migration, turnover, and an 8% increase in the city's contribution to group health.
- E) The adopted budget decreases by (\$445,768) for Equipment Services Department (ESD) Outside Repairs, Parts and Labor based on ESD projected expenditure in this department for FY2013.
- F) The adopted budget increases by \$340,941 for operating supplies based on increased costs for ammunition needed for training of new and current officers.
- G) The adopted budget increases by \$271,152 for outside vehicle repair and maintenance based on projected expenditures for tire service and biohazard cleanup in Police vehicles.
- H) The adopted budget increases by \$204,261 based on IT allocations related to telephone services.
- I) The adopted budget increases by \$118,512 for specialized equipment to purchase rotor blades and other replacement parts for the Police helicopters.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
POLICE

DEPARTMENT PURPOSE

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include:

- 1) To reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs.
- 2) To increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods.
- 3) To increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 4) To enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology & equipment purchases and capital improvements.

FY2013 DEPARTMENTAL OBJECTIVES

Reduce the crime rate from 5,219 to 5,100 Part 1 crimes per 100,000 population through proactive enforcement and increased community participation by 2013.

To increase the diversity of the Department's workforce through strategic recruitment efforts and programs that promote law enforcement as a career choice.

Increase the number of active Citizen on Patrol members from 816 to 900 by the end of 2013.

Reduce the three-year average number of deaths from alcohol-related traffic accidents through enforcement and educational efforts from 51% to 48% by the end of 2013.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Part I crime rate per 100,000 residents	5,219	5,180	5,100
Percentage of diverse recruits starting training academy	35%	44%	51%
Number of active Citizen on Patrol (COP) volunteers	1,098	850	900
Alcohol-related traffic accident deaths as percent of the total number of traffic accident deaths	54%	51%	48%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 7,790,052	\$ 5,298,782	\$ 5,501,333	\$ 5,501,333	14.00	13.00	10.00	10.00
0351001	SPECIAL INVESTIGATIONS	642,174	0	0	0	4.00	0.00	0.00	0.00
0351040	HOMELESSNESS PROGRAM	150,919	84,758	97,337	97,337	3.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 8,583,145</u>	<u>\$ 5,383,540</u>	<u>\$ 5,598,670</u>	<u>\$ 5,598,670</u>	<u>21.00</u>	<u>14.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>PROFESSIONAL STANDARDS DIVISION</u>								
0351101	INTERNAL AFFAIRS UNIT	\$ 0	\$ 1,393,916	\$ 1,367,679	\$ 1,367,679	0.00	13.00	13.00	13.00
0351102	SPECIAL INVESTIGATIONS UNIT	0	757,568	848,741	848,741	0.00	6.00	7.00	7.00
0351103	PUBLIC RELATIONS UNIT	0	783,709	623,909	623,909	0.00	8.00	6.00	6.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 2,935,193</u>	<u>\$ 2,840,329</u>	<u>\$ 2,840,329</u>	<u>0.00</u>	<u>27.00</u>	<u>26.00</u>	<u>26.00</u>
	<u>PROGRAM SUPPORT DIVISION</u>								
0351200	PROGRAM SUPPORT DIVISION	\$ 0	\$ 45,156	\$ 180,699	\$ 180,699	0.00	1.00	2.00	2.00
0351201	RESEARCH & PLANNING UNIT	0	359,682	398,775	398,775	0.00	5.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0351202	CONTRACT SERVICES UNIT	0	227,981	318,923	318,923	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 632,819</u>	<u>\$ 898,397</u>	<u>\$ 898,397</u>	<u>0.00</u>	<u>9.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>INFORMATION MANAGEMENT DIVISION</u>								
0351300	INFORMATION MANAGEMENT DIVISION	\$ 0	\$ 197,116	\$ 186,461	\$ 186,461	0.00	2.00	2.00	2.00
0351301	DATA MANAGEMENT UNIT	0	8,170,740	1,416,168	1,416,168	0.00	3.00	3.00	3.00
0351302	INFORMATION MANAGEMENT SECTION	0	975,803	441,994	441,994	0.00	12.00	8.00	8.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 9,343,659</u>	<u>\$ 2,044,623</u>	<u>\$ 2,044,623</u>	<u>0.00</u>	<u>17.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>EMERGENCY MANAGEMENT EPIC UNIT</u>								
0351401	EMERGENCY MANAGEMENT EPIC UNIT	\$ 0	\$ 104,136	\$ 1,050,926	\$ 1,050,926	0.00	1.00	9.00	9.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 104,136</u>	<u>\$ 1,050,926</u>	<u>\$ 1,050,926</u>	<u>0.00</u>	<u>1.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 552,942	\$ 224,972	\$ 0	\$ 0	6.00	2.00	0.00	0.00
	Sub-Total	<u>\$ 552,942</u>	<u>\$ 224,972</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.00</u>	<u>2.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ERP</u>								
0352100	ENHANCED CPPT	\$ 449,037	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 449,037</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INTERNAL AFFAIRS DIVISION</u>								
0352300	INTERNAL AFFAIRS DIVISION	\$ 1,287,125	\$ 0	\$ 0	\$ 0	12.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,287,125</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>12.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STAFF SERVICES DIVI- SION</u>								
0352400	INFORMATION MANAGE- MENT	\$ 6,189	\$ 87,912	\$ 7,064,305	\$ 7,064,305	0.00	1.00	0.00	0.00
0352410	CRIME ANALYSIS	771,483	0	0	0	10.00	0.00	0.00	0.00
0352420	PAWN SHOP	86,818	0	0	0	2.00	0.00	0.00	0.00
0352430	RESEARCH AND PLAN- NING	295,303	0	0	0	7.00	0.00	0.00	0.00
0352440	DATA MANAGEMENT	8,150,575	0	0	0	3.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,310,368</u>	<u>\$ 87,912</u>	<u>\$ 7,064,305</u>	<u>\$ 7,064,305</u>	<u>22.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TRAINING DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0352500	TRAINING DIVISION	\$ 1,695,158	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00
0352501	WEAPONS RANGE	759,501	0	0	0	6.00	0.00	0.00	0.00
0352502	BACKGROUND INVESTI- GATIONS	901,320	0	0	0	7.00	0.00	0.00	0.00
0352503	ADVANCED TRAINING UNIT	872,120	0	0	0	4.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,228,099</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>24.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OPERATIONAL SUP- PORT BUREAU</u>								
0353000	SUPPORT BUREAU	\$ 417,946	\$ 456,890	\$ 499,948	\$ 499,948	2.00	3.00	3.00	3.00
0353004	SUPPORT SERVICES COMMAND	0	89,630	91,712	91,712	0.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 417,946</u>	<u>\$ 546,520</u>	<u>\$ 591,660</u>	<u>\$ 591,660</u>	<u>2.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>COMMUNICATIONS DIVI- SION</u>								
0353100	COMMUNICATIONS DIVI- SION	\$ 6,996,362	\$ 7,260,791	\$ 7,361,936	\$ 7,361,936	128.00	127.00	128.00	128.00
0353101	COMMUNICATIONS - PIC	806,381	814,803	815,556	815,556	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 7,802,743</u>	<u>\$ 8,075,594</u>	<u>\$ 8,177,492</u>	<u>\$ 8,177,492</u>	<u>141.00</u>	<u>140.00</u>	<u>141.00</u>	<u>141.00</u>
	<u>SPECIAL INVESTIGA- TIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0353200	COMMUNITY SERVICES DIVISION	\$ 204,791	\$ 208,534	\$ 216,231	\$ 216,231	2.00	2.00	2.00	2.00
0353201	YOUTH SECTION	1,405,102	1,490,077	1,406,957	1,406,957	8.00	7.00	7.00	7.00
0353202	GANG SECTION	2,303,193	2,599,132	3,841,065	3,841,065	24.00	26.00	37.00	37.00
	Sub-Total	<u>\$ 3,913,086</u>	<u>\$ 4,297,743</u>	<u>\$ 5,464,253</u>	<u>\$ 5,464,253</u>	<u>34.00</u>	<u>35.00</u>	<u>46.00</u>	<u>46.00</u>
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS ADMINISTRATION	\$ 613,729	\$ 0	\$ 0	\$ 0	4.00	0.00	0.00	0.00
0353401	CRIME LAB-CHEMISTRY	460,127	146,568	0	0	5.00	2.00	0.00	0.00
0353402	CRIME LAB-LATENT PRINTS	387,573	0	0	0	6.00	0.00	0.00	0.00
0353403	CRIME LAB-FIRE ARMS	259,790	0	0	0	3.00	0.00	0.00	0.00
0353404	CRIME LAB - BIOLOGY UNIT	262,208	0	0	0	3.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,983,427</u>	<u>\$ 146,568</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>21.00</u>	<u>2.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	CRIME INTERVENTION SERVICES SECTION	\$ 49,953	\$ 403,742	\$ 338,643	\$ 338,643	2.00	3.00	3.00	3.00
0353501	JAIL UNIT	6,837,324	7,457,568	7,368,362	7,368,362	11.00	12.00	11.00	11.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0353502	K-9	1,118,722	0	0	0	11.00	0.00	0.00	0.00
0353503	MOUNTED	1,270,490	0	0	0	14.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,276,489</u>	<u>\$ 7,861,310</u>	<u>\$ 7,707,005</u>	<u>\$ 7,707,005</u>	<u>38.00</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>AIR SUPPORT</u>								
0353600	AIR SUPPORT	\$ 1,417,817	\$ 0	\$ 0	\$ 0	11.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,417,817</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>11.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TRAINING DIVISION</u>								
0353700	TRAINING DIVISION	\$ 0	\$ 2,004,268	\$ 2,144,342	\$ 2,144,342	0.00	12.00	13.00	13.00
0353701	WEAPONS	0	874,058	1,035,310	1,035,310	0.00	6.00	6.00	6.00
0353702	BACKGROUND UNIT	0	920,145	822,398	822,398	0.00	8.00	8.00	8.00
0353703	ADVANCED TRAINING UNIT	0	1,000,374	904,000	904,000	0.00	9.00	8.00	8.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 4,798,845</u>	<u>\$ 4,906,050</u>	<u>\$ 4,906,050</u>	<u>0.00</u>	<u>35.00</u>	<u>35.00</u>	<u>35.00</u>
	<u>NW FIELD OPERATIONS BUREAU</u>								
0354000	PATROL BUREAU	\$ 646,078	\$ 334,688	\$ 531,442	\$ 531,442	5.00	3.00	3.00	3.00
0354001	CENTRAL CRIME PREVENTION UNIT	104,013	0	0	0	1.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0354002	INCREASED PATROL OFFICERS	0	0	2,101,656	2,101,656	0.00	30.00	32.00	32.00
0354003	AIR SUPPORT UNIT	0	1,383,332	1,401,475	1,401,475	0.00	11.00	11.00	11.00
0354004	NORTH COMMAND	0	299,492	540,563	540,563	0.00	2.00	4.00	4.00
	Sub-Total	<u>\$ 750,091</u>	<u>\$ 2,017,512</u>	<u>\$ 4,575,136</u>	<u>\$ 4,575,136</u>	<u>6.00</u>	<u>46.00</u>	<u>50.00</u>	<u>50.00</u>
	<u>NORTH DIVISION</u>								
0354100	NORTH DIVISION	\$ 406	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0354110	CENTRAL DIVISION ADMINISTRATION	4,224,670	4,571,998	4,697,741	4,697,741	33.00	45.00	50.00	50.00
0354111	CENTRAL DIVISION PATROL UNIT	12,338,374	12,306,106	12,995,318	12,995,318	148.00	131.00	140.00	140.00
0354112	BIKE PATROL UNIT	2,022,114	1,859,622	1,906,868	1,906,868	23.00	20.00	20.00	20.00
	Sub-Total	<u>\$ 18,585,564</u>	<u>\$ 18,737,726</u>	<u>\$ 19,599,927</u>	<u>\$ 19,599,927</u>	<u>204.00</u>	<u>196.00</u>	<u>210.00</u>	<u>210.00</u>
	<u>EAST DIVISION</u>								
0354200	EAST DIVISION	\$ 100	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0354210	NORTH DIVISION ADMINISTRATION	3,044,248	3,124,350	3,119,563	3,119,563	30.00	27.00	29.00	29.00
0354211	NORTH DIVISION PATROL UNIT	13,259,624	13,667,994	13,497,573	13,497,573	147.00	144.00	141.00	141.00
0354212	NEIGHBORHOOD PATROL OFFICERS	2,523,498	3,215,642	3,150,473	3,150,473	33.00	33.00	32.00	32.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 18,827,470	\$ 20,007,986	\$ 19,767,609	\$ 19,767,609	210.00	204.00	202.00	202.00
	<u>ZERO TOLERANCE TEAMS</u>								
0354310	WEST DIVISION ADMIN- ISTRATION	\$ 3,075,612	\$ 3,107,453	\$ 3,149,638	\$ 3,149,638	30.00	27.00	29.00	29.00
0354311	WEST DIVISION PATROL UNIT	12,782,938	13,448,799	13,380,597	13,380,597	143.50	146.00	146.00	146.00
0354312	WEST NPD 10	4,043	0	0	0	0.50	0.00	0.00	0.00
	Sub-Total	\$ 15,862,593	\$ 16,556,252	\$ 16,530,235	\$ 16,530,235	174.00	173.00	175.00	175.00
	<u>NEIGHBORHOOD POLICING DISTRICT</u>								
0354545	2011 SUPER BOWL	\$ 305,827	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 305,827	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 688,583	\$ 10,898	\$ 0	\$ 0	3.00	0.00	0.00	0.00
0355004	SOUTH COMMAND	0	491,870	418,521	418,521	0.00	4.00	4.00	4.00
	Sub-Total	\$ 688,583	\$ 502,768	\$ 418,521	\$ 418,521	3.00	4.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>SOUTH DIVISION</u>								
0355101	SOUTH NPD 8	\$ 1,197	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0355110	EAST DIVISION ADMIN- ISTRATION	3,158,021	3,188,290	3,330,795	3,330,795	33.00	28.00	30.00	30.00
0355111	EAST DIVISION PATROL UNIT	12,981,802	13,519,046	13,650,176	13,650,176	144.00	145.00	145.00	145.00
0355112	EAST NPD 6	5,689	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 16,146,709</u>	<u>\$ 16,707,335</u>	<u>\$ 16,980,970</u>	<u>\$ 16,980,970</u>	<u>177.00</u>	<u>173.00</u>	<u>175.00</u>	<u>175.00</u>
	<u>WEST DIVISION</u>								
0355200	WEST DIVISION	\$ 518	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0355210	SOUTH DIVISION ADMINISTRATION	2,950,865	2,979,216	3,014,135	3,014,135	33.00	26.00	27.00	27.00
0355211	SOUTH DIVISION PATROL UNIT	12,752,001	13,725,036	13,511,141	13,511,141	145.00	147.00	146.00	146.00
0355212	SOUTH NPD 8	1,947	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 15,705,331</u>	<u>\$ 16,704,252</u>	<u>\$ 16,525,276</u>	<u>\$ 16,525,276</u>	<u>178.00</u>	<u>173.00</u>	<u>173.00</u>	<u>173.00</u>
	<u>TRAFFIC DIVISION</u>								
0355310	TRAFFIC DIVISION	\$ 755	\$ 370,561	\$ 543,831	\$ 543,831	0.00	4.00	6.00	6.00
0355311	ENFORCEMENT UNIT	0	6,126,624	5,992,396	5,992,396	0.00	63.00	62.00	62.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0355312	TRAFFIC INVESTIGATIONS UNIT	0	1,301,681	1,105,805	1,105,805	0.00	11.00	10.00	10.00
0355313	SPECIAL EVENTS UNIT	0	137,587	0	0	0.00	1.00	0.00	0.00
0355314	MOUNTED UNIT	0	1,417,715	1,335,614	1,335,614	0.00	13.00	14.00	14.00
0355315	COMMERCIAL ENFORCEMENT UNIT	0	440,816	446,342	446,342	0.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 755</u>	<u>\$ 9,794,984</u>	<u>\$ 9,423,988</u>	<u>\$ 9,423,988</u>	<u>0.00</u>	<u>96.00</u>	<u>96.00</u>	<u>96.00</u>
	<u>EAST DIVISION</u>								
0355900	EAST DIVISION	\$ 150	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0355903	EAST NPD 6	4,321	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,471</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 238,382	\$ 0	\$ 0	\$ 0	2.00	0.00	0.00	0.00
0356004	TACTICAL COMMAND	0	81,530	199,644	199,644	0.00	2.00	3.00	3.00
	Sub-Total	<u>\$ 238,382</u>	<u>\$ 81,530</u>	<u>\$ 199,644</u>	<u>\$ 199,644</u>	<u>2.00</u>	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0356100	CRIMINAL INVESTIGATIONS DIVISI	\$ 310,481	\$ 366,222	\$ 416,425	\$ 416,425	3.00	4.00	5.00	5.00
0356101	MAJOR CASE UNIT	3,655,290	3,145,958	2,278,083	2,278,083	36.00	29.00	20.00	20.00
0356102	COMMERCIAL AUTO THEFT	703,154	0	0	0	7.00	0.00	0.00	0.00
0356103	ROBBERY UNIT	1,600,001	1,756,698	1,676,874	1,676,874	13.00	15.00	14.00	14.00
0356104	INTEL	1,151,298	0	0	0	10.00	0.00	0.00	0.00
0356106	VPC - CSSU	1,635,861	109,404	0	0	16.00	1.00	0.00	0.00
0356107	VPC - CACU	4,251	0	0	0	0.00	0.00	0.00	0.00
0356108	FUGITIVE UNIT	1,104	1,037,511	909,704	909,704	0.00	9.00	8.00	8.00
0356109	HOMICIDE UNIT	1,355,771	1,416,743	1,402,389	1,402,389	11.00	11.00	11.00	11.00
0356110	SPECIAL VICTIMS	130,666	180,092	145,192	145,192	1.00	1.00	1.00	1.00
0356111	FAMILY VIOLENCE UNIT	1,413,399	1,819,398	1,604,010	1,604,010	12.00	18.00	15.00	15.00
0356112	MISSING PERSONS	350,063	0	0	0	3.00	0.00	0.00	0.00
0356113	SEX CRIMES UNIT	1,449,597	1,385,522	1,335,419	1,335,419	13.00	11.00	12.00	12.00
0356114	VICTIM ASSISTANCE	251,588	242,284	346,683	346,683	4.00	4.00	6.00	6.00
0356115	CRIMES AGAINST CHILDREN UNIT	1,203,132	1,268,615	1,374,243	1,374,243	11.00	11.00	12.00	12.00
	Sub-Total	<u>\$ 15,215,656</u>	<u>\$ 12,728,447</u>	<u>\$ 11,489,020</u>	<u>\$ 11,489,020</u>	<u>140.00</u>	<u>114.00</u>	<u>104.00</u>	<u>104.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>SPECIAL INVESTIGATIONS DIVISION</u>								
0356201	FRAUD UNIT	\$ 0	\$ 0	\$ 1,243,539	\$ 1,243,539	0.00	0.00	11.00	11.00
0356202	COMMERCIAL AUTO THEFT UNIT	0	737,243	722,493	722,493	0.00	7.00	7.00	7.00
0356203	CRIME SCENE UNIT	0	1,730,689	1,696,239	1,696,239	0.00	16.00	16.00	16.00
	Sub-Total	\$ 0	\$ 2,467,932	\$ 3,662,271	\$ 3,662,271	0.00	23.00	34.00	34.00
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	TACTICAL INVESTIGATIONS DIVISION	\$ 8,165,861	\$ 856,694	\$ 415,627	\$ 415,627	84.00	8.00	2.00	2.00
0356301	NARCOTICS SECTION	0	3,599,009	5,496,286	5,496,286	0.00	40.00	59.00	59.00
0356302	K9 UNIT	0	1,130,333	1,235,915	1,235,915	0.00	10.00	11.00	11.00
0356303	S.W.A.T. SECTION	0	1,551,589	1,977,754	1,977,754	0.00	16.00	19.00	19.00
0356304	TACTICAL OPERATIONS DIVISION	450	0	196,368	196,368	0.00	0.00	2.00	2.00
	Sub-Total	\$ 8,166,311	\$ 7,137,625	\$ 9,321,950	\$ 9,321,950	84.00	74.00	93.00	93.00
	<u>AIR SUPPORT</u>								
0356400	TACTICAL INTELLIGENCE DIVISION	\$ 0	\$ 0	\$ 142,009	\$ 142,009	0.00	0.00	1.00	1.00
0356401	HOMELAND SECURITY	0	179,770	2,124,410	2,124,410	0.00	2.00	19.00	19.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0356402	CRIMINAL TRACKING UNIT	0	921,991	853,323	853,323	0.00	9.00	8.00	8.00
0356403	VICE UNIT	0	1,832,108	752,804	752,804	0.00	19.00	11.00	11.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 2,933,869</u>	<u>\$ 3,872,546</u>	<u>\$ 3,872,546</u>	<u>0.00</u>	<u>30.00</u>	<u>39.00</u>	<u>39.00</u>
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 7,867,724	\$ 0	\$ 0	\$ 0	82.00	0.00	0.00	0.00
0356501	COMMERCIAL ENFORCEMENT UNIT	337,836	0	0	0	4.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,205,560</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>86.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FORENSICS DIVISION</u>								
0356600	FORENSICS DIVISION	\$ 6,300	\$ 589,080	\$ 656,404	\$ 656,404	0.00	4.00	4.00	4.00
0356601	CHEMISTRY UNIT	0	482,622	626,473	626,473	0.00	5.00	7.00	7.00
0356602	LATENT PRINTS UNIT	0	420,054	428,206	428,206	0.00	6.00	6.00	6.00
0356603	FIRE ARMS UNIT	0	275,591	286,161	286,161	0.00	3.00	3.00	3.00
0356604	EVIDENCE SCREENING UNIT	0	261,523	275,144	275,144	0.00	3.00	3.00	3.00
0356605	COLD CASE PROGRAM	0	0	193,983	193,983	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,300</u>	<u>\$ 2,028,870</u>	<u>\$ 2,466,370</u>	<u>\$ 2,466,370</u>	<u>0.00</u>	<u>21.00</u>	<u>23.00</u>	<u>23.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	FINANCE/PERSONNEL BUREAU	\$ 158,414	\$ 244,627	\$ 254,796	\$ 254,796	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 158,414</u>	<u>\$ 244,627</u>	<u>\$ 254,796</u>	<u>\$ 254,796</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>FISCAL AND HR MANAGEMENT</u>								
0357100	FISCAL SECTION	\$ 1,250,741	\$ 1,135,124	\$ 834,951	\$ 834,951	15.00	16.00	12.00	12.00
0357101	ERP II	238,065	172,260	30,804	30,804	3.00	4.00	1.00	1.00
0357102	EMPLOYMENT SECTION	0	0	523,207	523,207	0.00	0.00	9.00	9.00
	Sub-Total	<u>\$ 1,488,806</u>	<u>\$ 1,307,384</u>	<u>\$ 1,388,962</u>	<u>\$ 1,388,962</u>	<u>18.00</u>	<u>20.00</u>	<u>22.00</u>	<u>22.00</u>
	<u>FLEET MANAGEMENT</u>								
0357200	FLEET MANAGEMENT	\$ 7,616,256	\$ 8,560,951	\$ 8,493,639	\$ 8,493,639	8.00	8.00	8.00	8.00
0357201	AUTO POUND	2,559,627	3,581,060	2,899,339	2,899,339	27.00	26.00	26.00	26.00
	Sub-Total	<u>\$ 10,175,883</u>	<u>\$ 12,142,011</u>	<u>\$ 11,392,978</u>	<u>\$ 11,392,978</u>	<u>35.00</u>	<u>34.00</u>	<u>34.00</u>	<u>34.00</u>
	<u>RECORDS</u>								
0357300	RECORDS DIVISION	\$ 1,594,049	\$ 1,771,772	\$ 1,746,573	\$ 1,746,573	26.00	28.00	28.00	28.00
0357301	DATA COLLECTION AND REPORTING	1,602,296	1,768,408	1,703,025	1,703,025	34.00	34.00	34.00	34.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0357302	PROPERTY CONTROL	1,152,963	1,182,141	1,216,549	1,216,549	21.00	21.00	21.00	21.00
0357303	ID UNIT	185	0	23,139	23,139	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,349,493</u>	<u>\$ 4,722,321</u>	<u>\$ 4,689,286</u>	<u>\$ 4,689,286</u>	<u>81.00</u>	<u>83.00</u>	<u>83.00</u>	<u>83.00</u>
	<u>CONTRACTS & GRANTS</u>								
0357400	CENTRALIZED POLICE PAYROLL TEAM	\$ 0	\$ 882,788	\$ 884,418	\$ 884,418	0.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 882,788</u>	<u>\$ 884,418</u>	<u>\$ 884,418</u>	<u>0.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0359203	HOMELAND SECURITY	\$ 65	\$ 1,376,124	\$ 0	\$ 0	0.00	11.00	0.00	0.00
	Sub-Total	<u>\$ 65</u>	<u>\$ 1,376,124</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>11.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 184,104,488	\$ 193,521,155	\$ 199,787,614	\$ 199,787,614	1,732.00	1,795.00	1,845.00	1,845.00

POLICE CIVIL SERVICE AUTHORIZED STAFFING

GENERAL FUND GG01

Center	Section	Officer X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	Major X13 / 1530	D/C X10 / 1006	Civ Serv Total
<u>Administrative Command</u>									
0351000	Police Administration	2		1	1		1		5
0351040	Homelessness Program	1							1
0351101	Internal Affairs Unit	1	2	5	1				9
0351102	Special Investigations Unit	2	4	1					7
0351103	Public Relations Unit	4		1					5
0351302	Information Management Section	2			1				3
0353702	Background Unit	10	1	1					12
0351401	Emergency Management Epic Unit	7		2					9
	Bureau Sub-Total	29	7	11	3	0	1	0	51
<u>Support Bureau</u>									
0353000	Support Bureau			1				1	2
0353004	Support Services Command						1		1
0353200	Community Services Division					1			1
0353201	Youth Section	4		1					5
0353202	Gang Section	26	6	3	1				36
0353500	Crime Intervention Services Section	1		1					2
0353501	Jail Unit			6	1				7
0353700	Training Division	7	1	1	1	1			11
0353701	Weapons	5		1					6
0353703	Advanced Training Unit	6		1					7
0356004	Tactical Command			1		1	1		3
0356100	Criminal Investigations Division					1			1
0356101	Major Case Unit	3	11	1	1				16
0356103	Robbery Unit		12	1					13
0356108	Fugitive Unit	7		1					8
0356109	Homicide Unit		9	1	1				11
0356110	Special Victims				1				1
0356111	Family Violence Unit		13	1					14
0356113	Sex Crimes Unit	6	6	1					13
0356115	Crimes Against Children Unit	1	9	1					11
0356201	Fraud Unit		9	1					10
0356202	Commercial Auto Theft Unit	1	4	1					6
0356203	Crime Scene Unit	15		1					16
0356300	Tactical Investigations Division					1			1
0356301	Narcotics Section	46	8	6	1				61
0356302	K9 Unit	10		1					11
0356303	S.W.A.T. Section	12	3	2	2				19
0356400	Tactical Intelligence Division					1			1
0356401	Homeland Security	13	3	2	1				19
0356402	Criminal Tracking Unit	6	1	1					8
0356403	Vice Unit	4	0	1					5
0356605	*Cold Case Program		1						1
	Bureau Sub-Total	173	96	39	10	6	2	1	327

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GENERAL FUND GG01 (continued)

Center	Section	Officer X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	Major X13 / 1530	D/C X10 / 1006	Total
Patrol Bureau									
0354000	Patrol Bureau			1				1	2
0354002	Increased Patrol Officers	30		2					32
0354003	Air Support Unit	4							4
0354004	North Command			1		1	1		3
0354110	Central Division Administration	6	16	4	1	1			28
0354111	Central Division Patrol Unit	122	2	12	5				141
0354112	Bike Patrol Unit	18		2					20
0354210	North Division Administration		16	3	1	1			21
0354211	North Division Patrol Unit	125	1	12	5				143
0354212	Neighborhood Patrol Officers	32							32
0354310	West Division Administration		17	4	1	1			23
0354311	West Division Patrol Unit	128	2	12	5				147
0355004	South Command			1		1	1		3
0355110	East Division Administration		17	3	1	1			22
0355111	East Division Patrol Unit	127	2	12	5				146
0355210	South Division Administration		15	3	1	1			20
0355211	South Division Patrol Unit	128	2	12	5				147
0355310	Traffic Division				1	1			2
0355311	Enforcement Unit	53		9					62
0355312	Traffic Investigations Unit		10						10
0355314	Mounted Unit	12		1					13
0355315	Commercial Enforcement Unit	4							4
	Bureau Sub-Total	789	100	94	31	8	2	1	1,025
Finance / Personnel Bureau									
0357000	Finance/Personnel Bureau							1	1
0357400	Centralized Police Payroll Team			1	1				2
	Bureau Sub-Total	0	0	1	1	0	0	1	3
General Fund Total Civil Service		991	203	145	45	14	5	3	1,406
General Fund Total Civilians									439
GENERAL FUND TOTAL									1,845

GRANTS FUND GR76

Center	Section	Officer X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	Major X13 / 1530	D/C X10 / 1006	Total
Grant Fund Total Civil Service		0	3						3
Grant Fund Total Civilians									5
GRANT FUND TOTAL			3						8

CRIME CONTROL AND PREVENTION DISTRICT FUND GR79

Center	Section	Officer X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	Major X13 / 1530	D/C X10 / 1006	Total
0359000	North Zero Tolerance	8	1	1					10
0359001	West Zero Tolerance	8	1	1					10
0359002	South Zero Tolerance	8	1	1					10
0359003	East Zero Tolerance	8	1	1					10
0359004	Central Zero Tolerance	8	1	1					10
0359300	Neighborhood Patrol Ofcrs	56		10					66
0359600	School Security Initiative	53	1	4	1				59
0359701	Training	2							2
359814	Expanded SWAT	8							8
CCPD Fund Total Civil Service		159	6	19	1	0	0	0	185
CCPD Fund Total Civilians									4
CCPD FUND TOTAL*									189

CIVIL SERVICE TOTAL ALL FUNDS	1,150	212	164	46	14	5	3	1,594
CIVILIAN TOTAL ALL FUNDS								448
DEPARTMENT GRAND TOTAL ALL FUNDS								2,042

*Note: Total authorized staffing for CCPD is 195, of which 189 is in the Police Department and 6 is in the Parks and Community Services Department.

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Transportation and Public Works Department strives to improve the condition of the City's infrastructure by effectively maintaining City roadways, drainage structures, alleyways, street lights, street signs, pavement markings, traffic signals and City-owned buildings. The Department manages the Environmental Services, Business Support and Administration, Infrastructure Management, Transportation Programming, Traffic Management, Facilities Management and Street Services divisions.

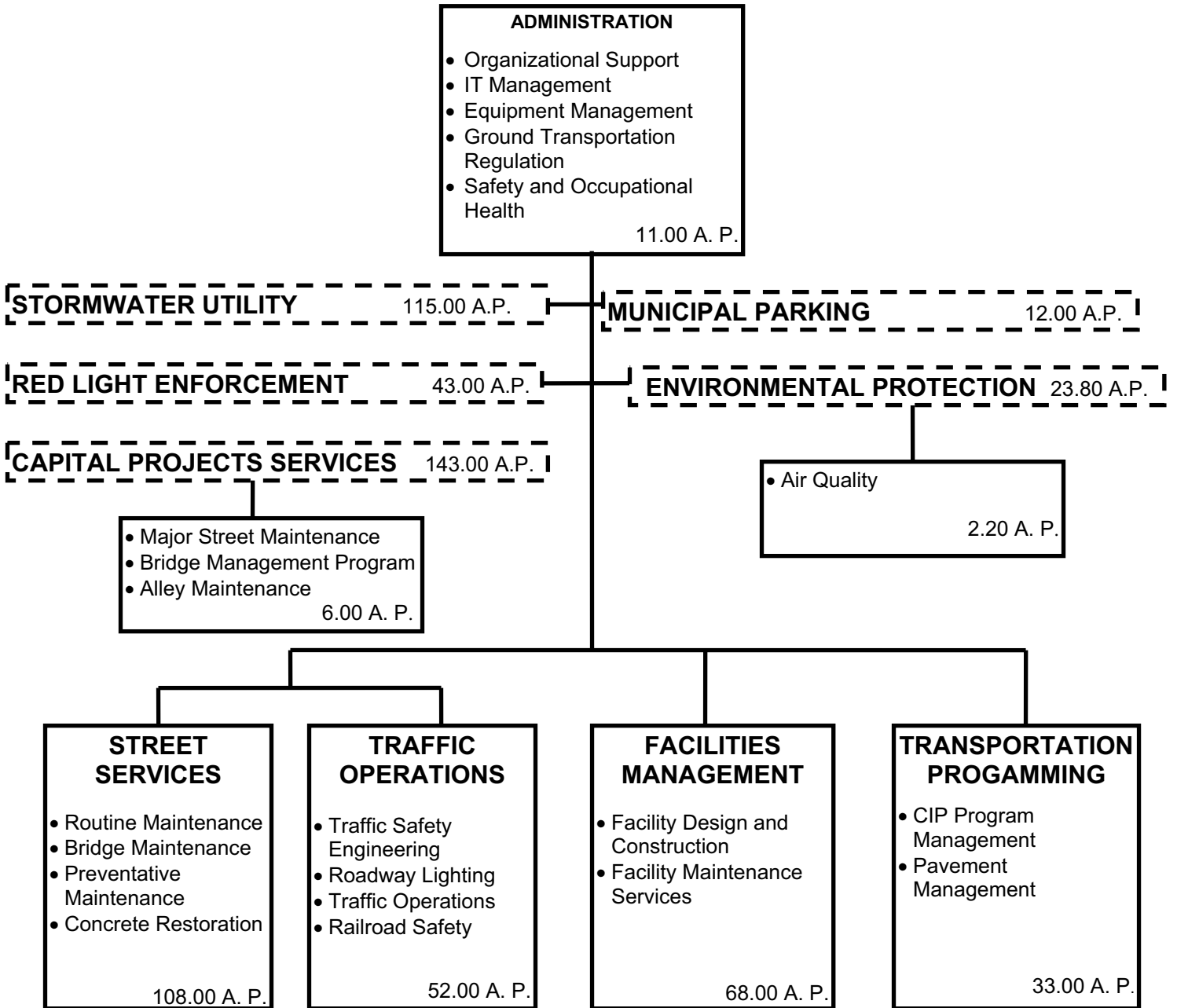
Business Support is responsible for managing and coordinating the Department's business related activities including budget management, human resources, information technology services, ground transportation regulation and safety, occupational health and parking services. Infrastructure Management is responsible for managing the City's street and bridge network. This includes planning and programming capital improvements (reconstruction), major maintenance (resurfacing and rehabilitation) and routine maintenance. Street Services is responsible for maintenance and repair work on City streets through routine maintenance, major maintenance, concrete pavement rehabilitation and bridge maintenance and also responds during inclement weather and other emergencies. Traffic Management is responsible for the design, installation, and maintenance of street lights, traffic signals, traffic signs, roadway markings and railroad grade crossings as well as addressing the City's street light and traffic signal needs.

Transportation Programming is responsible for future city transportation needs planning, managing the City's traffic engineering functions, the Pavement Management Application (PMA) and the Red Light Enforcement Program. The Pavement Management Application (PMA) is a tool for programming the maintenance and replacement of City roadways and bridges. Facilities Management is responsible for managing building maintenance and repair, performing facility planning, architectural and construction management services for City facilities, as well as identifying, implementing and managing the City's conservation initiatives. Environmental Services– Air Quality Section, under contract with the Texas Commission on Environmental Quality (TCEQ), is responsible for air quality compliance for the entire city of Fort Worth including facility inspections, complaint investigations and outdoor air monitoring.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 20,424,972	\$ 18,589,887	\$ 18,668,035	\$ 18,718,075
Supplies	6,782,024	6,329,731	5,840,110	6,185,036
Contractual	25,854,520	22,241,168	22,060,012	21,665,046
Capital Outlay	403,522	1,588,000	1,530,500	1,530,500
Total Expenditures	\$ 53,465,038	\$ 48,748,786	\$ 48,098,657	\$ 48,098,657
Authorized Positions	320.50	281.50	279.20	280.20

TRANSPORTATION AND PUBLIC WORKS – 617.00 A. P.

- GENERAL FUND 280.20 A. P.**
- CAPITAL PROJECTS SERVICE FUND 143.00 A. P.**
- STORMWATER UTILITY FUND 115.00 A. P.**
- ENVIRONMENTAL PROTECTION FUND 23.80 A. P.**
- MUNICIPAL PARKING FUND 12.00 A. P.**
- RED LIGHT ENFORCEMENT FUND 43.00 A. P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$48,748,786	A.P.	281.50
FY2013 ADOPTED:	\$48,098,657	A.P.	280.20

- A) The adopted budget decreases by (\$194,868) and 2.2 authorized position for the elimination of one vacant senior professional engineer position, the elimination of one filled graduate engineer position and the transfer of 0.2 of an environmental program manager position to the Environmental Protection Fund. The elimination of positions will result in the reassignment of responsibilities to exiting staff. The transfer of the partial position will improve the Department's ability to provide compliance inspections, review permit request and respond to air quality complaints.
- B) The adopted budget decreases by (\$176,976) and 0.1 authorized positions for salaries of regular employees through reassignment of 0.1 of a position to the Environmental Protection Fund and position adjustments in response to turnover as calculated by the Salary and Benefits Forecast System.
- C) The adopted budget increases by \$0 and 1.0 authorized position for the addition of a professional engineer position. The addition of this position will improve the Department's ability to provide a dedicated professional to coordinate the North Tarrant Express (NTE) Project for the City and is funded by the NTE Mobility Partners.
- D) The adopted budget increases by \$397,175 for workers compensation based on cost projections prepared by Human Resources and allocated to this department.
- E) The adopted budget decreases by (\$350,000) for a reduction in the Alleyway Maintenance Program. This reduction will result in approximately 800 fewer alleys being mowed and cleaned annually.
- F) The adopted budget decreases by a net of (\$300,000) for the elimination of one-time funding in facility replacements associated with the replacement of the boiler at the A.D. Marshall Public Safety Building.
- G) The adopted budget decreases by (\$254,802) for a reduction to the In-House Street Maintenance Program. This reduction will result in two less lane miles being resurfaced annually.
- H) The adopted budget increases by a net of \$181,608 for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.
- I) The adopted budget increases by \$91,873 for Equipment Services Department (ESD) Outside Repairs, Parts and Labor based on ESD projected expenditure in this department for FY2013.
- J) The adopted budget increased by \$90,863 for motor vehicle fuel based on cost projections prepared by the Equipment Services Department.
- K) The adopted budget decreases by (\$75,000) for the reduction of architectural services salaries charged to the General Fund. This reduction in General Fund service needs will result in more architectural services being available to other funds, and charged to those other funds, for facility improvements.
- L) The adopted budget increases by \$72,000 for overlay, crack seal and chip seal paving repair materials to offset reductions to in-house street maintenance.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT PURPOSE

The Transportation and Public Works Department helps protect and preserve the health, safety and well-being of the residents of Fort Worth through effective and efficient maintenance and operation of the City's transportation, drainage, parking and facilities infrastructure. The Department's operation and maintenance divisions maintain all infrastructure within the City's rights-of-way. Streets Services maintains the City's street and bridge infrastructure consisting of 7,324 lane miles of street and 347 major bridges. Traffic Management provides mobility and safety through the design, installation, operation and maintenance of the City's traffic control and safety devices. Transportation Programming manages the implementation of the City's Infrastructure Capital Development Program. Facilities Management is responsible for planning, designing, constructing, operating and maintain the City's facilities, while the Stormwater Utility provides stormwater management to approximately 200,000 residential, commercial and industrial customers. Parking Services manages and operates the City's parking meters, surface lots and parking garages while Environmental Services ensures that the City has effective, compliant environmental management.

FY2013 DEPARTMENTAL OBJECTIVES

The City's street network consists of 7,324 lane miles (LM) with an average network Pavement Quality Index (PQI) of 7.1 and a \$6.9 billion replacement value. TPW's key objectives are to:

Maintain the City's street network at an average PQI of 7 or higher while keeping the lane miles of poor streets at or below the current level of 426 by performing:

- Timely routine maintenance to keep the streets safe and proactive major maintenance on 200 LM per year
- Reconstruction of 30 lane miles of poor streets annually on which maintenance is no longer cost effective

Reduce delays at 10% of signalized intersections by evaluating and updating timing plans at 125 intersections, and by completing preventative maintenance inspection (PMI's) at 95% of the 712 traffic signals in the City's current traffic signal inventory.

Maintain customer satisfaction level with city-maintained facilities at 93% as measured by customer surveys generated with every service call.

Complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted.

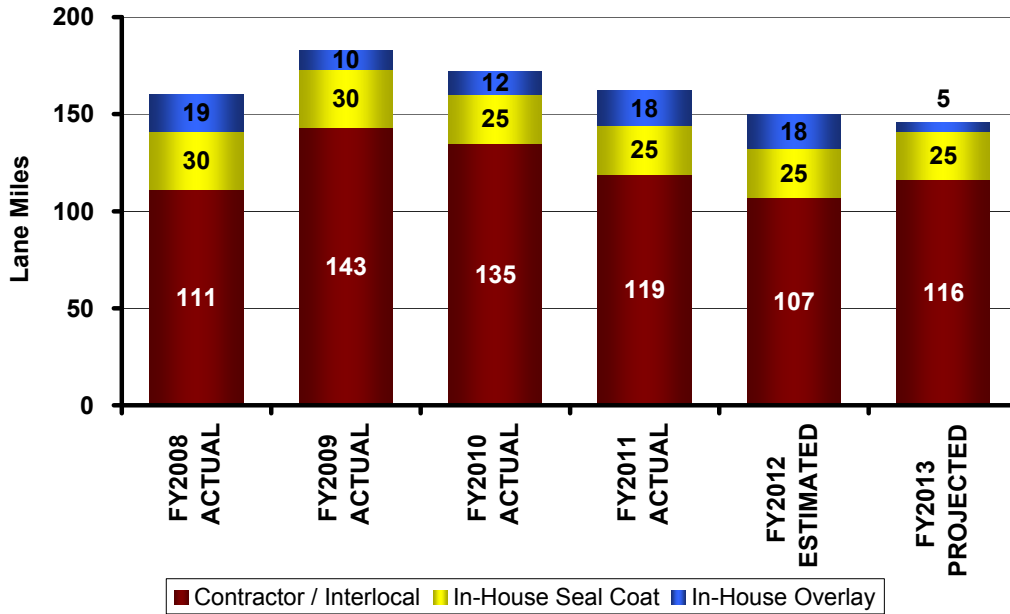
To coordinate an effective Air Pollution Program in support of the region's goal of achieving Clean Air Act attainment.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Major Maintenance resurfacing lane miles	157	157	149
Reconstruction CIP lane miles	31	13	23
Total	188	170	172
Number of intersection's timing plans evaluated and updated	125	125	125
Signalized intersections fully functional	85%	87%	90%
Facilities customer satisfaction via survey	93%	93%	93%
Infrastructure plan reviews completed in the designated time period	95%	95%	95%
Stage II Inspections	192	192	192

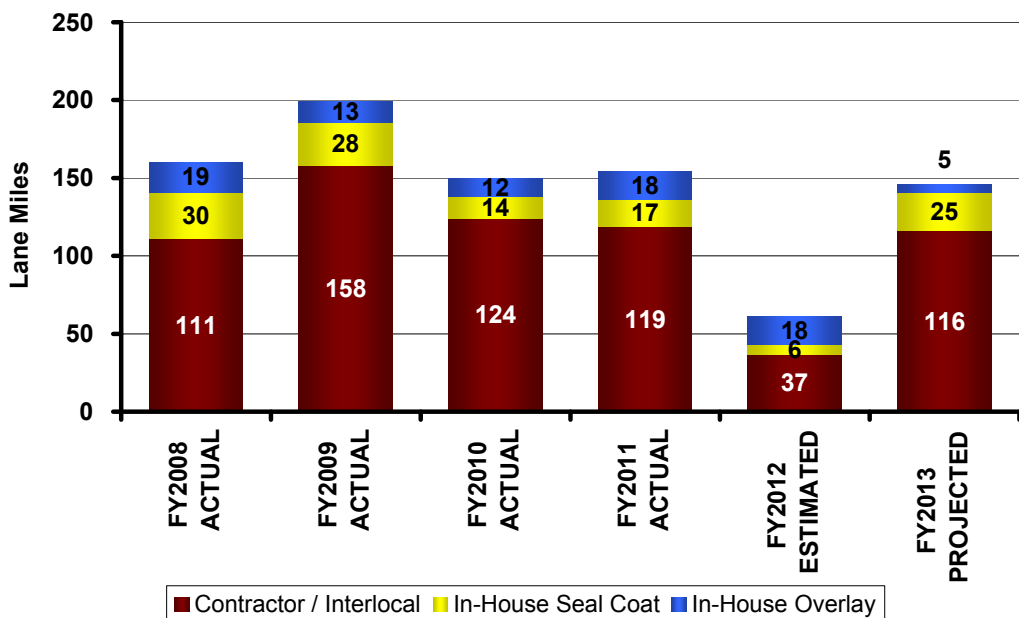
FORT WORTH



Transportation & Public Works Asphalt Resurfacing Program Lane Miles Funded for Resurfacing



Actual Lane Miles Resurfaced



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	ORGANIZATIONAL MANAGEMENT	\$ 1,322,915	\$ 2,478,042	\$ 2,461,091	\$ 2,461,091	9.00	9.00	9.00	9.00
0201001	TPW IT MANAGEMENT	1,386,452	1,206,936	1,240,649	1,240,649	1.00	1.00	1.00	1.00
0201002	GROUND TRANSPORTATION REGULATION	113,700	108,936	114,301	114,301	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 2,823,067</u>	<u>\$ 3,793,914</u>	<u>\$ 3,816,041</u>	<u>\$ 3,816,041</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>INFRASTRUCTURE</u>								
0202001	INFRASTRUCTURE DIVISION SUPPORT	\$ 414,046	\$ 408,835	\$ 416,539	\$ 416,539	3.00	3.00	3.00	3.00
0202002	STREETS	18,227,030	15,451,156	15,849,782	15,454,816	1.00	1.00	1.00	1.00
0202003	BRIDGES	1,307,559	1,493,910	1,498,210	1,498,210	1.00	1.00	1.00	1.00
0202005	ALLEYWAY PROGRAM	560,195	732,628	379,360	379,360	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 20,508,830</u>	<u>\$ 18,086,529</u>	<u>\$ 18,143,891</u>	<u>\$ 17,748,925</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>TRAFFIC ENGINEERING</u>								
0202501	OPERATIONS & SAFETY	\$ 774,824	\$ 963,927	\$ 970,833	\$ 970,833	8.00	9.00	9.00	9.00
0202502	STREET MANAGEMENT	1,066,403	1,008,307	993,948	1,043,988	14.00	13.00	12.00	13.00
	Sub-Total	<u>\$ 1,841,227</u>	<u>\$ 1,972,234</u>	<u>\$ 1,964,781</u>	<u>\$ 2,014,821</u>	<u>22.00</u>	<u>22.00</u>	<u>21.00</u>	<u>22.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>TRANS PROGRAM AND CAPITAL PROJECTS</u>								
0203001	TRANS PLANNING SUPPORT	\$ 195,696	\$ 331,667	\$ 316,037	\$ 316,037	2.00	2.00	2.00	2.00
0203002	TRANSPORTATION PLANNING	1,226,667	180,016	195,438	195,438	2.00	2.00	2.00	2.00
0203003	DEVELOPMENT	23	0	0	0	0.00	0.00	0.00	0.00
0203004	CAPITAL PROJECTS	12,485	191,558	153,155	153,155	2.00	2.00	1.00	1.00
0203005	PAVEMENT MANAGEMENT GROUP	510,939	529,462	555,200	555,200	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 1,945,810</u>	<u>\$ 1,232,703</u>	<u>\$ 1,219,830</u>	<u>\$ 1,219,830</u>	<u>12.00</u>	<u>12.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>TRAFFIC SERVICES</u>								
0204001	TRAFFIC DIVISION SUPPORT	\$ 1,626,064	\$ 1,692,376	\$ 1,479,649	\$ 1,479,649	21.00	21.00	20.00	20.00
0204002	SIGNS AND MARKINGS	1,633,366	0	0	0	21.00	0.00	0.00	0.00
0204003	SIGNALS	1,277,956	0	0	0	18.00	0.00	0.00	0.00
0204004	STREET LIGHT	3,881,484	3,748,552	3,955,993	3,955,993	31.00	31.00	32.00	32.00
	Sub-Total	<u>\$ 8,418,870</u>	<u>\$ 5,440,928</u>	<u>\$ 5,435,642</u>	<u>\$ 5,435,642</u>	<u>91.00</u>	<u>52.00</u>	<u>52.00</u>	<u>52.00</u>
	<u>STREET LIGHTING</u>								
0204501	INSTALLATION & MAINTENANCE	\$ 7,349	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0204545	2011 SUPER BOWL	393,830	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 401,179</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FACILITIES MANAGE- MENT</u>								
0205001	FACILITIES OPERA- TIONS	\$ 1,368,297	\$ 1,356,703	\$ 1,365,133	\$ 1,365,133	13.00	13.00	13.00	13.00
0205002	FACILITIES MAINTENANCE	3,842,188	4,305,114	4,104,051	4,104,051	40.00	40.00	40.00	40.00
0205003	FACILITIES SUPPORT	828,901	902,821	866,670	866,670	6.00	6.00	6.00	6.00
0205004	ARCHITECTURAL SERVICES	507,441	524,915	412,835	412,835	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 6,546,827</u>	<u>\$ 7,089,553</u>	<u>\$ 6,748,689</u>	<u>\$ 6,748,689</u>	<u>68.00</u>	<u>68.00</u>	<u>68.00</u>	<u>68.00</u>
	<u>ENVIRONMENTAL QUALITY</u>								
0206000	AIR QUALITY	\$ 211,569	\$ 231,228	\$ 187,926	\$ 187,926	2.50	2.50	2.20	2.20
	Sub-Total	<u>\$ 211,569</u>	<u>\$ 231,228</u>	<u>\$ 187,926</u>	<u>\$ 187,926</u>	<u>2.50</u>	<u>2.50</u>	<u>2.20</u>	<u>2.20</u>
	<u>STREET SERVICES</u>								
0208001	STREETS DIVISION SUPPORT	\$ 259,445	\$ 257,111	\$ 181,136	\$ 181,136	4.00	3.00	2.00	2.00
0208002	SOUTHWEST ROUTINE MAINTENANCE	1,347,796	1,497,127	1,306,836	1,306,836	15.00	15.00	15.00	15.00

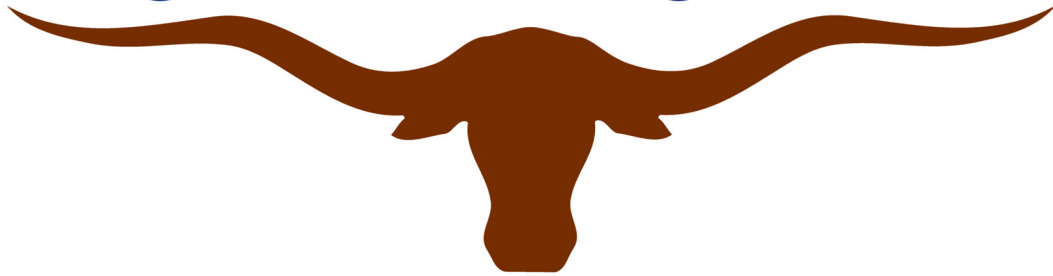
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0208003	NORTHEAST ROUTINE MAINTENANCE	1,608,780	1,469,053	1,432,030	1,432,030	18.00	16.00	16.00	16.00
0208004	OVERLAY/REHABILITATION	2,711,964	2,625,902	2,175,990	2,520,916	17.00	16.00	16.00	16.00
0208005	SOUTHEAST ROUTINE MAINTENANCE	1,380,999	1,149,409	1,349,251	1,349,251	17.00	15.00	15.00	15.00
0208006	BRIDGE MAINTENANCE	678,065	703,477	712,556	712,556	8.00	8.00	8.00	8.00
0208007	NORTHWEST ROUTINE MAINTENANCE	1,449,835	1,219,954	1,515,075	1,515,075	17.00	15.00	16.00	16.00
0208008	EMERGENCY RESPONSE	36,550	35,914	35,914	35,914	0.00	0.00	0.00	0.00
0208009	CENTRAL CITY ROUTINE MAINTENANCE	318,455	930,357	917,253	917,253	0.00	10.00	11.00	11.00
0208011	SPECIAL PROJECTS	6,222	6,500	6,500	6,500	0.00	0.00	0.00	0.00
0208012	INCLEMENT WEATHER	30,645	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0208013	CONCRETE PAVEMENT RESTORATION PROGRAM	938,737	981,893	924,316	924,316	12.00	10.00	9.00	9.00
	Sub-Total	\$ 10,767,493	\$ 10,901,697	\$ 10,581,857	\$ 10,926,783	108.00	108.00	108.00	108.00
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 166	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 166	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	TOTAL	\$ 53,465,038	\$ 48,748,786	\$ 48,098,657	\$ 48,098,657	320.50	281.50	279.20	280.20

FORT WORTH



DEBT SERVICE

The City will utilize eight debt service funds to accumulate the resources to make principal and interest payments on 44 existing bond issues as of October 1, 2012. The total FY2013 debt service requirements for all funds outstanding debt is \$190,553,968.

General Obligation Debt

Of the total amount projected for the upcoming fiscal year, \$80,168,461 (35.5%) is for general obligation bonds, certificates of obligation, loans, and equipment and tax notes. Earlier in the year, prior to all debt being issued, this number was estimated to be \$71,949,275. Current property tax collections cover most of the debt service, assisted by delinquent property tax collections and investment earnings. Projected revenues to cover debt service are as follows:

	\$68,941,499
Current Year Tax Levy	<u>\$11,226,962</u>
Other Revenue, Including Existing Fund Balance	\$80,168,461
Total	

State property tax law allows the City to levy a property tax to pay for its long-term (over 1 year) debt obligations. With a tax rate of \$.8550 per \$100 in value for the next fiscal year, \$0.1691 (19.8%) of the total tax rate is devoted to pay long-term debt service obligations.

Bond Programs

In 2004, voters approved the sale of \$273,500,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Street and Storm Sewer Improvements	\$232,900,000
Parks, Recreation, and Community Services Improvements	21,615,000
Library System Improvements	4,490,000
Fire Service Improvements	12,635,000
Telecommunications System Improvements	1,195,000
Public Health Facilities Improvements	<u>665,000</u>
Total	\$273,500,000

In 2008, voters approved the sale of \$150,000,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Neighborhood Streets	\$33,000,000
Arterial Streets	81,000,000
Bridges	22,200,000
Traffic Signals	5,000,000
Intersection Improvements	2,500,000
Transportation Grant Matches	3,300,000
2% Public Art Program	<u>3,000,000</u>
Total	\$150,000,000

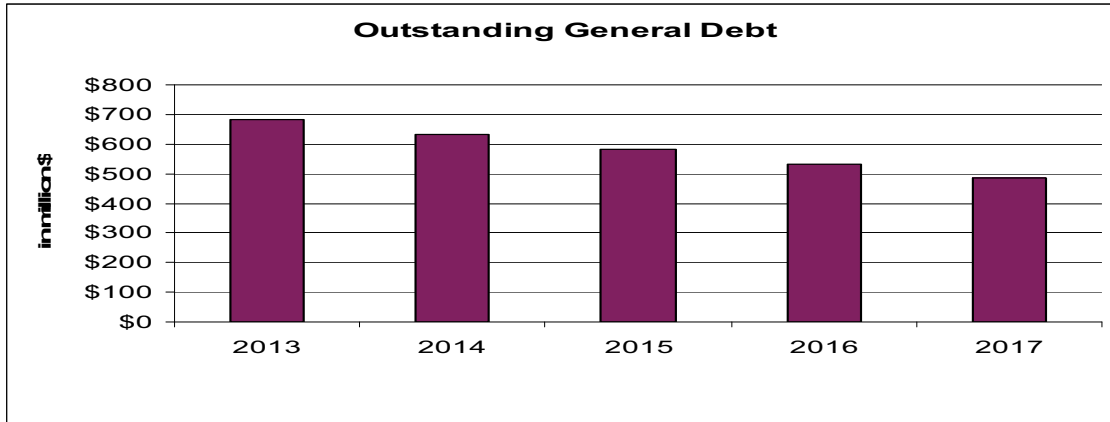
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As demonstrated by the table below, the City's existing general obligation debt matures on a rapid schedule.

GENERAL DEBT SERVICE

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2013	\$51,060,000	\$29,108,461	\$80,168,461
2014	\$50,450,000	\$27,175,972	\$77,625,972
2015	\$50,605,000	\$25,058,099	\$75,663,099
2016	\$48,220,000	\$22,945,266	\$71,165,266
2017	\$45,705,000	\$20,959,629	\$66,664,629
2018	\$63,895,000	\$18,803,037	\$82,698,037
2019	\$40,390,000	\$16,665,698	\$57,055,698
2020	\$39,945,000	\$14,790,835	\$54,735,835
2021	\$38,270,000	\$12,938,871	\$51,208,871
2022	\$38,270,000	\$11,102,433	\$49,372,433
2023	\$36,755,000	\$9,322,170	\$46,077,170
2024	\$33,210,000	\$7,669,557	\$40,879,557
2025	\$33,345,000	\$6,118,893	\$39,463,893
2026	\$30,150,000	\$4,650,230	\$34,800,230
2027	\$30,145,000	\$3,265,137	\$33,410,137
2028	\$20,760,000	\$2,117,400	\$22,877,400
2029	\$15,730,000	\$1,354,731	\$17,084,731
2030	\$9,485,000	\$866,475	\$10,351,475
2031	\$8,365,000	\$507,925	\$8,872,925
	\$693,110,000	\$235,590,744	\$928,700,744
Principal maturing in five years	\$246,040,000	35.50%	
Principal maturing in ten years	\$466,810,000	67.35%	



Revenue Supported Debt - Water and Sewer

In addition to the outstanding general obligation debt, the City has a debt service obligation of \$88,661,206 for previously issued debt due in the new fiscal year. Issues include Water and Sewer revenue bonds, Sewer revenue supported G.O. debt and loans from the Texas Water Development Board's State Revolving Loan Fund. The Water and Sewer Operating Fund collects fees for its services equal to the amounts required for its outstanding debt service obligations.

WATER DEBT SERVICE FUNDS

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2013	\$59,140,000	\$29,521,206	\$88,661,206
2014	\$61,200,000	\$27,169,309	\$88,369,309
2015	\$62,775,000	\$24,576,990	\$87,351,990
2016	\$58,735,000	\$22,036,000	\$80,771,000
2017	\$59,930,000	\$19,518,940	\$79,448,940
2018	\$62,565,000	\$16,889,261	\$79,454,261
2019	\$55,305,000	\$14,399,028	\$69,704,028
2020	\$48,410,000	\$12,268,461	\$60,678,461
2021	\$40,640,000	\$10,459,943	\$51,099,943
2022	\$42,280,000	\$8,812,175	\$51,092,175
2023	\$37,345,000	\$7,273,215	\$44,618,215
2024	\$34,865,000	\$5,898,141	\$40,763,141
2025	\$32,480,000	\$4,609,467	\$37,089,467
2026	\$25,275,000	\$3,493,463	\$28,768,463
2027	\$26,310,000	\$2,485,389	\$28,795,389
2028	\$13,630,000	\$1,711,242	\$15,341,242
2029	\$14,185,000	\$1,181,758	\$15,366,758
2030	\$14,775,000	\$625,181	\$15,400,181
2031	\$6,800,000	\$170,000	\$6,970,000
2032	\$0	\$0	\$0

\$756,645,000 \$213,099,169 \$969,744,169

Year with highest requirements

\$88,661,206 **2013**

Average annual requirements \$48,487,208
Revenue Supported Debt – Stormwater

Stormwater staff has built a debt service plan to support a Revenue Bond sales program added to the five-year operating budget projection beginning in FY08. The bonds will provide continuity of capital funding for projects that address the design and construction of infrastructure to safely channel storm water run-off. The Stormwater five-year Strategic Plan calls for a \$145 million capital program through FY13.

Budget Debt Service			Principal	Interest
			140,295,000	78,382,575
FY 2012-2013				
Stormwater Utility - D149				
2013	SW Utility - D149	SW Utility - D149	\$ 3,715,000	\$5,663,405
2014	SW Utility - D149	SW Utility - D149	\$ 3,825,000	\$5,521,968
2015	SW Utility - D149	SW Utility - D149	\$ 3,960,000	\$5,380,493
2016	SW Utility - D149	SW Utility - D149	\$ 4,130,000	\$5,221,018
2017	SW Utility - D149	SW Utility - D149	\$ 4,300,000	\$5,071,655
2018	SW Utility - D149	SW Utility - D149	\$ 4,460,000	\$4,925,305
2019	SW Utility - D149	SW Utility - D149	\$ 4,640,000	\$4,745,324
2020	SW Utility - D149	SW Utility - D149	\$ 4,855,000	\$4,530,793
2021	SW Utility - D149	SW Utility - D149	\$ 5,090,000	\$4,295,268
2022	SW Utility - D149	SW Utility - D149	\$ 5,320,000	\$4,050,593
2023	SW Utility - D149	SW Utility - D149	\$ 5,545,000	\$3,824,093
2024	SW Utility - D149	SW Utility - D149	\$ 5,780,000	\$3,616,793
2025	SW Utility - D149	SW Utility - D149	\$ 6,030,000	\$3,396,505
2026	SW Utility - D149	SW Utility - D149	\$ 6,285,000	\$3,160,671
2027	SW Utility - D149	SW Utility - D149	\$ 6,555,000	\$2,893,749
2028	SW Utility - D149	SW Utility - D149	\$ 6,835,000	\$2,605,149
2029	SW Utility - D149	SW Utility - D149	\$ 7,130,000	\$2,312,774
2030	SW Utility - D149	SW Utility - D149	\$ 7,440,000	\$2,007,624
2031	SW Utility - D149	SW Utility - D149	\$ 7,770,000	\$1,687,452
2032	SW Utility - D149	SW Utility - D149	\$ 8,120,000	\$1,351,355
2033	SW Utility - D149	SW Utility - D149	\$ 8,490,000	\$ 998,211
2034	SW Utility - D149	SW Utility - D149	\$ 7,365,000	\$ 665,999
2035	SW Utility - D149	SW Utility - D149	\$ 7,685,000	\$ 356,978
2036	SW Utility - D149	SW Utility - D149	\$ 4,970,000	\$ 99,400

**Summary of
Fiscal Year
Requirements
by Fund**

Fiscal Year 2013	Fund	Type	Principle	Interest	Total
	Convention Center - D100				
		Bond	2,210,000	1,426,863	3,636,863
		Cert of Obligation	1,210,000	1,209,258	2,419,258
		Revenue	775,000	416,375	1,191,375
			<u>4,195,000</u>	<u>3,052,496</u>	<u>7,247,496</u>
	General Fund - GD06				
		Bond	26,700,000	18,509,651	45,209,651
		Cert of Obligation	15,685,000	9,096,275	24,781,275
		General Debt	100,000	2,225	102,225
		Loan	675,000	216,563	891,563
		Tax Notes	7,590,000	1,237,947	8,827,947
		Taxable Cert of Obligation	310,000	45,800	355,800
			<u>51,060,000</u>	<u>29,108,461</u>	<u>80,168,461</u>
	Golf - D102				
		Cert of Obligation	140,000	92,500	232,500
	Parking Fund - PE62				
		Cert of Obligation	1,005,000	2,620,275	3,625,275
	Solid Waste - PE64				
		Lease/Purchase	574,708	6,348	581,056
	Solid Waste - PE75				
		Cert of Obligation	435,000	224,569	659,569
	SW Utility - D149				
		Bond	3,715,000	5,663,405	9,378,405
	Water and Sewer Rev - PE47				
		Bond	47,410,000	25,180,297	72,590,297
		SRLF	3,875,000	1,097,141	4,972,141
			<u>51,285,000</u>	<u>26,277,438</u>	<u>77,562,438</u>
	Water and Sewer SRLF - PE15				
		SRLF	7,855,000	3,243,768	11,098,768
			<u>7,855,000</u>	<u>3,243,768</u>	<u>11,098,768</u>
	Sub-total Water		59,140,000	29,521,206	88,661,206
	Total All Debt		120,264,708	70,289,260	190,553,968

GENERAL DEBT SERVICE

Expenditures			FY 2012-2013
Principal - Long-term Debt			\$51,060,000
Interest - Long-term Debt			<u>\$29,108,461</u>
			\$80,168,461
Financing			
Current Property Tax			\$68,941,499
Other Revenue			<u>\$7,435,472</u>
			\$76,376,971
Projected Changes in Fund Balance		FY 2011-2012	FY 2012-2013
Estimated Fund Balance 10/01		\$12,036,290	\$7,616,708
Plus Revenues:			
	Current Property Tax	\$58,302,315	\$68,941,499
	Other Revenue	<u>\$66,581,099</u>	<u>\$7,435,472</u>
	Sub-Total Revenues:	\$124,883,414	\$76,376,971
Less Expenditures:			
	Principal - Long-term Debt	\$103,892,533	\$51,060,000
	Interest - Long-term Debt	<u>\$25,410,463</u>	<u>\$29,108,461</u>
	Sub-Total Expenditures:	\$129,302,996	\$80,168,461
Estimated Fund Balance 9/30		<u>\$7,616,708</u>	<u>\$3,825,218</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$690,015,000	\$235,130,815	\$925,145,815
Less Annual Principal and Interest Payments	\$51,060,000	\$29,108,461	\$80,168,461
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$638,955,000</u>	<u>\$206,022,354</u>	<u>\$844,977,354</u>

General Debt - GD06

Principal & Interest By Series

FY 2012-2013	Principal	Interest	Total
	<u>\$51,060,000</u>	<u>\$29,108,461</u>	<u>\$80,168,461</u>
Series 1998 TC	\$675,000	\$216,563	\$891,563
Series 2002 Refunding	\$100,000	\$2,225	\$102,225
Series 2003 GP Bonds	\$2,130,000	\$42,600	\$2,172,600
Series 2003 GP Refund, Improvement	\$1,870,000	\$37,400	\$1,907,400
Series 2004 Refunding Bonds	\$3,535,000	\$920,125	\$4,455,125
Series 2005 Taxable CO	\$310,000	\$45,800	\$355,800
Series 2005A CO	\$385,000	\$198,756	\$583,756
Series 2007 CO	\$2,015,000	\$1,508,625	\$3,523,625
Series 2007 GP Bonds	\$2,500,000	\$1,624,000	\$4,124,000
Series 2007A General Purpose Bonds	\$4,880,000	\$3,172,749	\$8,052,749
Series 2008 CO	\$2,845,000	\$726,044	\$3,571,044
Series 2008 GP Bonds	\$2,240,000	\$570,720	\$2,810,720
Series 2008 Tax Notes	\$3,675,000	\$317,475	\$3,992,475
Series 2009 CO	\$3,635,000	\$1,587,250	\$5,222,250
Series 2009 GP Bonds	\$4,260,000	\$3,449,600	\$7,709,600
Series 2010 GP Bonds	\$1,030,000	\$602,550	\$1,632,550
Series 2010A CO	\$2,335,000	\$1,303,925	\$3,638,925
Series 2011 GP Refunding	\$ -	\$2,249,050	\$2,249,050
Series 2011 Tax Notes	\$3,915,000	\$920,472	\$4,835,472
Series 2012 CO	\$4,470,000	\$3,771,675	\$8,241,675
Series 2012 GP Refunding & Improvement	\$4,255,000	\$5,840,857	\$10,095,857

General Debt - GD06

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$690,015,000</u>	<u>\$235,130,815</u>	<u>\$925,145,815</u>
Series 1998 TC	\$675,000	\$216,563	\$891,563
Series 2002 Refunding	\$100,000	\$2,225	\$102,225
Series 2003 GP Bonds	\$2,130,000	\$42,600	\$2,172,600
Series 2003 GP Refund, Improvement	\$1,870,000	\$37,400	\$1,907,400
Series 2004 Refunding Bonds	\$20,170,000	\$3,174,750	\$23,344,750
Series 2005 Taxable CO	\$975,000	\$81,050	\$1,056,050
Series 2005A CO	\$5,005,000	\$1,343,592	\$6,348,592
Series 2007 CO	\$30,175,000	\$11,811,875	\$41,986,875
Series 2007 GP Bonds	\$37,500,000	\$12,600,000	\$50,100,000
Series 2007A General Purpose Bonds	\$73,195,000	\$24,779,795	\$97,974,795
Series 2008 CO	\$17,070,000	\$2,376,144	\$19,446,144
Series 2008 GP Bonds	\$13,420,000	\$1,867,136	\$15,287,136
Series 2008 Tax Notes	\$11,400,000	\$576,020	\$11,976,020
Series 2009 CO	\$41,580,000	\$12,505,338	\$54,085,338
Series 2009 GP Bonds	\$72,400,000	\$30,678,300	\$103,078,300
Series 2010 GP Bonds	\$18,540,000	\$6,172,275	\$24,712,275
Series 2010A CO	\$33,485,000	\$9,361,000	\$42,846,000
Series 2011 GP Refunding	\$46,000,000	\$13,797,125	\$59,797,125
Series 2011 Tax Notes	\$43,050,000	\$3,988,320	\$47,038,320
Series 2012 CO	\$85,790,000	\$32,302,275	\$118,092,275
Series 2012 GP Refunding & Improvement	\$135,485,000	\$67,417,032	\$202,902,032

General Debt - GD06

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$642,050,000</u>	<u>\$206,482,284</u>	<u>\$848,532,284</u>
Series 1998 TC	\$3,095,000	\$459,930	\$3,554,930
Series 2004 Refunding Bonds	\$16,635,000	\$2,254,625	\$18,889,625
Series 2005 Taxable CO	\$665,000	\$35,250	\$700,250
Series 2005A CO	\$4,620,000	\$1,144,836	\$5,764,836
Series 2007 CO	\$28,160,000	\$10,303,250	\$38,463,250
Series 2007 GP Bonds	\$35,000,000	\$10,976,000	\$45,976,000
Series 2007A General Purpose Bonds	\$68,315,000	\$21,607,046	\$89,922,046
Series 2008 CO	\$14,225,000	\$1,650,100	\$15,875,100
Series 2008 GP Bonds	\$11,180,000	\$1,296,416	\$12,476,416
Series 2008 Tax Notes	\$7,725,000	\$258,545	\$7,983,545
Series 2009 CO	\$37,945,000	\$10,918,088	\$48,863,088
Series 2009 GP Bonds	\$68,140,000	\$27,228,700	\$95,368,700
Series 2010 GP Bonds	\$17,510,000	\$5,569,725	\$23,079,725
Series 2010A CO	\$31,150,000	\$8,057,075	\$39,207,075
Series 2011 GP Refunding	\$46,000,000	\$11,548,075	\$57,548,075
Series 2011 Tax Notes	\$39,135,000	\$3,067,848	\$42,202,848
Series 2012 CO	\$81,320,000	\$28,530,600	\$109,850,600
Series 2012 GP Refunding & Improvement	\$131,230,000	\$61,576,175	\$192,806,175

G-10

CONVENTION CENTER DEBT SERVICE FUND

Expenditures	FY 2012-2013
Principal - Long-term Debt	\$4,195,000
Interest - Long-term Debt	<u>\$3,052,495</u>
	\$7,247,495

Financing	
Transfer from Operating Fund	\$7,247,495
Other Revenue	<u>\$0</u>
	\$7,247,495

Projected Changes in Fund Balance	FY 2011-2012	FY 2012-2013
Estimated Fund Balance 10/01	\$5,116,939	\$4,411,178
Plus Revenues:		
Transfer from Operating Fund	\$ 7,226,545	\$7,247,495
Other Revenue	<u>\$ 174,709</u>	<u>\$0</u>
Sub-Total Revenues:	\$ 7,401,254	\$7,247,495
Less Expenditures:		
Principal - Long-term Debt	\$ 4,650,000	\$4,195,000
Interest - Long-term Debt	<u>\$ 3,457,015</u>	<u>\$3,052,495</u>
Sub-Total Expenditures:	\$ 8,107,015	\$7,247,495
Estimated Fund Balance 9/30	\$ 4,411,178	<u>\$4,411,178</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$71,510,000	\$24,482,936	\$95,992,936
Less Annual Principal and Interest Payments	\$4,195,000	\$3,052,495	\$7,247,495
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$67,315,000</u>	<u>\$21,430,441</u>	<u>\$88,745,441</u>

G-11

Convention Center - D100

Principal & Interest By Series

FY 2012-2013	Principal	Interest	Total
	<u>\$4,195,000</u>	<u>\$3,052,495</u>	<u>\$7,247,495</u>
Series 2003A Refunding Bonds	\$ 2,210,000	\$ 1,426,863	\$ 3,636,863
Series 2010 WRMC CO	\$ 1,210,000	\$ 1,209,258	\$ 2,419,258
Series 2004 Refunding	\$ 775,000	\$ 416,375	\$ 1,191,375

Convention Center - D100

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$71,510,000</u>	<u>\$24,482,930</u>	<u>\$95,992,930</u>
Series 2003A Refunding Bonds	\$ 29,275,000	\$ 8,229,156	\$37,504,156
Series 2010 WRMC CO	\$ 33,520,000	\$ 14,138,149	\$47,658,149
Series 2004 Refunding	\$ 8,715,000	\$ 2,115,625	\$10,830,625

Convention Center - D100

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$67,315,000</u>	<u>\$21,430,435</u>	<u>\$88,745,435</u>
Series 2003A Refunding Bonds	\$27,065,000	\$ 6,802,294	\$33,867,294
Series 2010 WRMC CO	\$32,310,000	\$12,928,891	\$45,238,891
Series 2004 Refunding	\$ 7,940,000	\$ 1,699,250	\$ 9,639,250

G-12

SOLID WASTE DEBT SERVICE FUND

Expenditures		FY 2012-2013	
Principal - Long-term Debt		\$435,000	
Interest - Long-term Debt		<u>\$224,569</u>	
		\$659,569	
Financing			
Transfer from Operating Fund		\$659,569	
Other Revenue		<u>\$0</u>	
		\$659,569	
Projected Changes in Fund Balance	FY 2011-2012	FY 2012-2013	
Estimated Fund Balance 10/01	\$435,000	\$435,000	
Plus Revenues:			
	Transfer from Operating Fund		
	\$677,534	\$659,569	
	Other Revenue	<u>\$0</u>	
	Sub-Total Revenues:	\$677,534	
		\$659,569	
Less Expenditures:			
	Principal - Long-term Debt	\$435,000	
	Interest - Long-term Debt	<u>\$242,534</u>	
	Sub-Total Expenditures:	\$677,534	
		\$659,569	
Estimated Fund Balance 9/30	<u>\$435,000</u>	<u>\$435,000</u>	
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$5,655,000	\$1,518,085	\$7,173,085
Less Annual Principal and Interest Payments	\$435,000	\$224,569	\$659,569
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$5,220,000</u>	<u>\$1,293,516</u>	<u>\$6,513,516</u>

G-13

Solid Waste - PE75

Principal & Interest By Series

FY 2012-2013	Principal	Interest	Total
	<u>\$435,000</u>	<u>\$224,569</u>	<u>\$659,569</u>
Series 2005A CO	\$ 435,000	\$ 224,569	\$ 659,569

Solid Waste - PE75

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$5,655,000</u>	<u>\$1,518,085</u>	<u>\$7,173,085</u>
Series 2005A CO	\$5,655,000	\$1,518,085	\$7,173,085

Solid Waste - PE75

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$5,220,000</u>	<u>\$1,293,516</u>	<u>\$6,513,516</u>
Series 2005A CO	\$5,220,000	\$1,293,516	\$6,513,516

G-14

PARKING FACILITIES DEBT SERVICE FUND

Expenditures	FY 2012-2013
Principal - Long-term Debt	\$1,005,000
Interest - Long-term Debt	<u>\$2,620,275</u>
	\$3,625,275

Financing	
Transfer from Operating Fund	\$3,625,275
Other Revenue	<u>\$538,000</u>
	\$4,163,275

Projected Changes in Fund Balance	FY 2011-2012	FY 2012-2013
Estimated Fund Balance 10/01	\$285,262	\$516,119
Plus Revenues:		
	Transfer from Operating Fund	\$3,085,155
	Other Revenue	<u>\$767,532</u>
	Sub-Total Revenues:	\$3,852,687
Less Expenditures:		
	Principal - Long-term Debt	\$955,000
	Interest - Long-term Debt	<u>\$2,666,830</u>
	Sub-Total Expenditures:	\$3,621,830
Estimated Fund Balance 9/30	<u>\$516,119</u>	<u>\$1,054,119</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$48,030,000	\$33,660,696	\$81,690,696
Less Annual Principal and Interest Payments	\$1,005,000	\$2,620,275	\$3,625,275
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$47,025,000</u>	<u>\$31,040,421</u>	<u>\$78,065,421</u>

G-15

Parking Facilities Fund - PE62

Principal & Interest By Series

FY 2012-2013	Principal	Interest	Total
	<u>\$1,005,000</u>	<u>\$2,620,275</u>	<u>\$3,625,275</u>
Series 2007 Parking CO	\$ 530,000	\$1,005,800	\$1,535,800
Series 2009 WRMC Parking Rev CO	\$ 300,000	\$1,556,250	\$1,856,250
Series 2010A CO	\$ 175,000	\$ 58,225	\$ 233,225

Parking Facilities Fund - PE62

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	\$48,030,000	\$33,660,693	\$81,690,693
Series 2007 Parking CO	\$19,550,000	\$12,687,538	\$32,237,538
Series 2009 WRMC Parking Rev CO	\$26,855,000	\$20,718,105	\$47,573,105
Series 2010A CO	\$1,625,000	\$255,050	\$1,880,050

Parking Facilities Fund - PE62

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$47,025,000</u>	<u>\$31,040,418</u>	<u>\$78,065,418</u>
Series 2007 Parking CO	19020000	11681738	30701738
Series 2009 WRMC Parking Rev CO	26555000	19161855	45716855
Series 2010A CO	1450000	196825	1646825

G-16

STATE REVOLVING LOAN DEBT SERVICE FUND

Expenditures			FY 2012- 2013
Principal - Long-term Debt			\$7,855,000
Interest - Long-term Debt			<u>\$3,243,768</u>
			\$11,098,768
 Financing			
Transfer from Operating Fund			\$11,174,585
Other Revenue			\$0
			\$11,174,585
		FY 2011- 2012	FY 2012 -2013
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$6,517,808	\$5,080,469
Plus Revenues:			
	Transfer from Operating Fund	\$11,388,056	\$11,174,585
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$11,388,056	\$11,174,585
Less Expenditures:			
	Principal - Long-term Debt	\$9,310,000	\$7,855,000
	Interest - Long-term Debt	<u>\$3,515,395</u>	<u>\$3,243,768</u>
	Sub-Total Expenditures:	\$12,825,395	\$11,098,768
 Estimated Fund Balance 9/30		<u>\$5,080,469</u>	<u>\$5,156,286</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$127,755,000	\$25,670,597	\$153,425,597
Less Annual Principal and Interest Payments	\$7,855,000	\$3,243,768	\$11,098,768
Plus Any New Issues	\$0	\$0	\$0
 Outstanding Principal and Interest 9/30	<u>\$119,900,000</u>	<u>\$22,426,829</u>	<u>\$142,326,829</u>

G-17

SRLF - PE15

Principal & Interest By Series

	Principal	Interest	Total
FY 2012-2013	<u>\$7,855,000</u>	<u>\$3,243,768</u>	<u>\$11,098,768</u>
Series 2005 SRLF	\$ 370,000	\$ 106,435	\$ 476,435
Series 2005A CW SRLF	\$ 540,000	\$ 191,848	\$ 731,848
Series 2005B Installment DWSRF	\$3,100,000	\$1,225,945	\$ 4,325,945
Series 2007A WSS SRLF	\$1,570,000	\$ 615,180	\$ 2,185,180
Series 2007B WSS SRLF	\$2,275,000	\$1,104,360	\$ 3,379,360

SRLF - PE15

10/01 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$124,960,000</u>	<u>\$25,670,595</u>	<u>\$150,630,595</u>
Series 2005 SRLF	\$ 5,405,000	\$ 795,898	\$ 6,200,898
Series 2005A CW SRLF	\$ 6,355,000	\$ 1,103,974	\$ 7,458,974
Series 2005B Installment DWSRF	\$ 47,185,000	\$ 9,055,348	\$ 56,240,348
Series 2007A WSS SRLF	\$ 27,550,000	\$ 5,259,889	\$ 32,809,889
Series 2007B WSS SRLF	\$ 38,465,000	\$ 9,455,486	\$ 47,920,486

SRLF - PE15

9/30 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$117,105,000</u>	<u>\$22,426,827</u>	<u>\$139,531,827</u>
Series 2005 SRLF	\$ 5,035,000	\$ 689,463	\$ 5,724,463
Series 2005A CW SRLF	\$ 5,815,000	\$ 912,126	\$ 6,727,126
Series 2005B Installment DWSRF	\$44,085,000	\$ 7,829,403	\$ 51,914,403
Series 2007A WSS SRLF	\$25,980,000	\$ 4,644,709	\$ 30,624,709
Series 2007B WSS SRLF	\$36,190,000	\$ 8,351,126	\$ 44,541,126

**WATER REVENUE DEBT SERVICE
FUND**

Expenditures			FY 2012- 2013
Principal - Long-term Debt			\$51,285,000
Interest - Long-term Debt			<u>\$26,277,438</u>
			\$77,562,438
Financing			
Transfer from Operating Fund			\$77,927,943
Other Revenue			<u>\$0</u>
			\$77,927,943
		FY 2011- 2012	FY 2012- 2013
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$33,497,745	\$30,709,645
Plus Revenues:			
	Transfer from Operating Fund	\$78,195,382	\$77,927,943
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$78,195,382	\$77,927,943
Less Expenditures:			
	Principal - Long-term Debt	\$52,405,000	\$51,285,000
	Interest - Long-term Debt	<u>\$28,578,482</u>	<u>\$26,277,438</u>
	Sub-Total Expenditures:	\$80,983,482	\$77,562,438
Estimated Fund Balance 9/30		<u>\$30,709,645</u>	<u>\$31,075,150</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$628,890,000	\$187,428,572	\$816,318,572
Less Annual Principal and Interest Payments	\$51,285,000	\$26,277,438	\$77,562,438
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$577,605,000</u>	<u>\$161,151,134</u>	<u>\$738,756,134</u>

Water Revenue - PE47**Principal & Interest By Series**

FY 2012-2013	Principal	Interest	Total
	<u>\$51,285,000</u>	<u>\$26,277,438</u>	<u>\$77,562,438</u>
Series 2003 Water Refunding/Improvements	\$ 2,705,000	\$ 77,188	\$ 2,782,188
Series 2003A Water Refunding	\$ 6,590,000	\$ 865,363	\$ 7,455,363
Series 2005 Water Refunding and Improvement	\$11,255,000	\$ 2,620,581	\$13,875,581
Series 2005A Water Refunding	\$ 1,410,000	\$ 2,620,750	\$ 4,030,750
Series 2007 Water & Sewer Revenue Bonds	\$ 3,840,000	\$ 4,085,500	\$ 7,925,500
Series 2008 Water & Sewer Refunding	\$ 2,370,000	\$ 1,331,034	\$ 3,701,034
Series 2010 WSSR Refunding Bonds	\$10,775,000	\$ 3,552,600	\$14,327,600
Series 2010C Water and Sewer Revenue Bonds	\$ 1,710,000	\$ 1,889,338	\$ 3,599,338
Series 2011 W&SS Ref & Improvement	\$ 6,620,000	\$ 6,996,050	\$13,616,050
Series 2012 W&SS Refunding	\$ 135,000	\$ 1,141,894	\$ 1,276,894
Series 2009 WSSR DWSRF	\$ 810,000	\$ -	\$ 810,000
Series 2010A WSSR DWSRF	\$ 1,810,000	\$ 625,936	\$ 2,435,936
Series 2010B WSSR CWSRF	\$ 1,255,000	\$ 471,205	\$ 1,726,205

Water Revenue - PE47**10/01 Principal & Interest**

Outstanding by Series	Principal	Interest	Total
	<u>\$628,890,000</u>	<u>\$187,428,568</u>	<u>\$816,318,568</u>
Series 2003 Water Refunding/Improvements	\$ 2,820,000	\$ 80,278	\$ 2,900,278
Series 2003A Water Refunding	\$ 19,935,000	\$ 1,550,619	\$ 21,485,619
Series 2005 Water Refunding and Improvement	\$ 57,165,000	\$ 7,793,400	\$ 64,958,400
Series 2005A Water Refunding	\$ 53,120,000	\$12,580,500	\$ 65,700,500
Series 2007 Water & Sewer Revenue Bonds	\$ 83,630,000	\$35,228,750	\$ 118,858,750
Series 2008 Water & Sewer Refunding	\$ 35,490,000	\$ 8,896,064	\$ 44,386,064
Series 2010 WSSR Refunding Bonds	\$ 78,880,000	\$13,944,213	\$ 92,824,213
Series 2010C Water and Sewer Revenue Bonds	\$ 42,400,000	\$18,592,844	\$ 60,992,844
Series 2011 W&SS Ref & Improvement	\$147,830,000	\$65,348,325	\$ 213,178,325
Series 2012 W&SS Refunding	\$ 31,155,000	\$10,361,019	\$ 41,516,019
Series 2009 WSSR DWSRF	\$ 14,645,000	\$ -	\$ 14,645,000
Series 2010A WSSR DWSRF	\$ 36,380,000	\$ 7,439,801	\$ 43,819,801
Series 2010B WSSR CWSRF	\$ 25,440,000	\$ 5,612,755	\$ 31,052,755

Water Revenue - PE47

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$577,605,000</u>	<u>\$161,151,131</u>	<u>\$738,756,131</u>
Series 2003 Water Refunding/Improvements	\$ 115,000	\$ 3,091	\$ 118,091
Series 2003A Water Refunding	\$ 13,345,000	\$ 685,256	\$ 14,030,256
Series 2005 Water Refunding and Improvement	\$ 45,910,000	\$ 5,172,819	\$ 51,082,819
Series 2005A Water Refunding	\$ 51,710,000	\$ 9,959,750	\$ 61,669,750
Series 2007 Water & Sewer Revenue Bonds	\$ 79,790,000	\$31,143,250	\$ 110,933,250
Series 2008 Water & Sewer Refunding	\$ 33,120,000	\$ 7,565,030	\$ 40,685,030
Series 2010 WSSR Refunding Bonds	\$ 68,105,000	\$10,391,613	\$ 78,496,613
Series 2010C Water and Sewer Revenue Bonds	\$ 40,690,000	\$16,703,506	\$ 57,393,506
Series 2011 W&SS Ref & Improvement	\$141,210,000	\$58,352,275	\$ 199,562,275
Series 2012 W&SS Refunding	\$ 31,020,000	\$ 9,219,125	\$ 40,239,125
Series 2009 WSSR DWSRF	\$ 13,835,000	\$ -	\$ 13,835,000
Series 2010A WSSR DWSRF	\$ 34,570,000	\$ 6,813,866	\$ 41,383,866
Series 2010B WSSR CWSRF	\$ 24,185,000	\$ 5,141,550	\$ 29,326,550

G-21

GOLF DEBT SERVICE FUND

Expenditures			FY 2012- 2013
Principal - Long-term Debt			\$140,000
Interest - Long-term Debt			<u>\$92,500</u>
			\$232,500
 Financing			
Transfer from Operating Fund			\$232,500
Other Revenue			<u>\$0</u>
			\$232,500
		FY 2011- 2012	FY 2012- 2013
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$387,262	\$405,105
Plus Revenues:			
	Transfer from Operating Fund	\$0	\$232,500
	Other Revenue	<u>\$251,543</u>	<u>\$0</u>
	Sub-Total Revenues:	\$251,543	\$232,500
Less Expenditures:			
	Principal - Long-term Debt	\$135,000	\$140,000
	Interest - Long-term Debt	<u>\$98,700</u>	<u>\$92,500</u>
	Sub-Total Expenditures:	\$233,700	\$232,500
 Estimated Fund Balance 9/30		<u>\$405,105</u>	<u>\$405,105</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$2,350,000	\$684,000	\$3,034,000
Less Annual Principal and Interest Payments	\$140,000	\$92,500	\$232,500
Plus Any New Issues	\$0	\$0	\$0
 Outstanding Principal and Interest 9/30	<u>\$2,210,000</u>	<u>\$591,500</u>	<u>\$2,801,500</u>

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Golf - D102

Principal & Interest By Series

FY 2012-2013	Principal	Interest	Total
	<u>\$140,000</u>	<u>\$92,500</u>	<u>\$232,500</u>
Series 2010A CO	\$ 140,000	\$ 92,500	\$ 232,500

Golf - D102

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,350,000</u>	<u>\$684,000</u>	<u>\$3,034,000</u>
Series 2010A CO	\$ 2,350,000	\$ 684,000	\$ 3,034,000

Golf - D102

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,210,000</u>	<u>\$591,500</u>	<u>\$2,801,500</u>
Series 2010A CO	\$ 2,210,000	\$ 591,500	\$ 2,801,500

STORMWATER UTILITY DEBT SERVICE FUND

Expenditures			FY 2012-2013
Principal - Long-term Debt			\$3,715,000
Interest - Long-term Debt			<u>\$5,663,405</u>
			\$9,378,405
Financing			
Transfer from Operating Fund			\$9,378,405
Other Revenue			<u>\$0</u>
			\$9,378,405
Projected Changes in Fund Balance		FY 2011-2012	FY 2012-2013
Estimated Fund Balance 10/01		\$1,224,225	\$1,816,318
Plus Revenues:			
	Transfer from Operating Fund	\$1,931,335	\$9,378,405
	Other Revenue	<u>\$7,946,416</u>	<u>\$0</u>
	Sub-Total Revenues:	\$9,877,751	\$9,378,405
Less Expenditures:			
	Principal - Long-term Debt	\$3,860,000	\$3,715,000
	Interest - Long-term Debt	<u>\$5,425,658</u>	<u>\$5,663,405</u>
	Sub-Total Expenditures:	\$9,285,658	\$9,378,405
Estimated Fund Balance 9/30		<u>\$1,816,318</u>	<u>\$1,816,318</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$140,295,000	\$78,382,575	\$218,677,575
Less Annual Principal and Interest Payments	\$3,715,000	\$5,663,405	\$9,378,405
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$136,580,000</u>	<u>\$72,719,170</u>	<u>\$209,299,170</u>

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Storm Water Utility - D149

Principal & Interest By Series

FY 2012-2013	Principal	Interest	Total
	<u>\$3,715,000</u>	<u>\$5,663,405</u>	<u>\$9,378,405</u>
Series 2007 Drainage Utility Revenue	\$ 620,000	\$ 1,061,200	\$ 1,681,200
Series 2009 Drainage Utility Revenue	\$ 1,045,000	\$ 1,675,836	\$ 2,720,836
Series 2011 Drainage Utility Revenue	\$ 2,050,000	\$ 2,926,369	\$ 4,976,369

Storm Water Utility - D149

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$140,295,000</u>	<u>\$78,382,569</u>	<u>\$218,677,569</u>
Series 2007 Drainage Utility Revenue	\$ 21,890,000	\$13,386,188	\$ 35,276,188
Series 2009 Drainage Utility Revenue	\$ 42,350,000	\$23,521,178	\$ 65,871,178
Series 2011 Drainage Utility Revenue	\$ 76,055,000	\$41,475,203	\$ 117,530,203

Storm Water Utility - D149

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$136,580,000</u>	<u>\$72,719,165</u>	<u>\$209,299,165</u>
Series 2007 Drainage Utility Revenue	\$21,270,000	\$12,324,988	\$ 33,594,988
Series 2009 Drainage Utility Revenue	\$41,305,000	\$21,845,342	\$ 63,150,342
Series 2011 Drainage Utility Revenue	\$74,005,000	\$38,548,835	\$ 112,553,835

CAPITAL PROJECTS PLAN FY2013

The City of Fort Worth develops a multi-year blueprint annually for planning the City's capital expenditures that coordinates and integrates community planning, development and financial capacity. This blueprint is the Capital Improvement Plan (CIP) and the goal is to deliver high priority, high quality capital improvements required to address infrastructure issues related to the City's growth and capacity, facility end of service life, improved efficiency/sustainability, or risk issues (including regulatory mandates). This strategic capital plan ensures that infrastructure needs surfacing in the next 5 to 7 years are identified and addressed, and that the variety of planning documents developed in the various departments/funds are integrated to the maximum extent possible.

Capital improvements delivered by the General Fund departments are typically approved in bond programs by the voters, and the debt is supported by ad valorem revenues from property taxes. Debt service to fund capital improvements delivered by enterprise funds or departments with dedicated revenue sources, such as Water and Sewer, Stormwater, etc. are included in the department's annual operating budget, and are adopted annually by the City Council.

Capital Project Definition

Capital infrastructure improvements are expected to have an ordinary useful life of at least 20 to 30 years, which is the approximate time required to repay any bonds issued to fund a specific improvement, but a 5 year useful life of the asset and an initial outlay of \$5,000 is the minimum threshold.

The City has literally hundreds of capital projects in various stages of completion at this time. Capital project delivery involves many types/categories of projects, and one single project may include multiple components and many delivery phases. Project improvements can include phases such as: project planning, engineering study, site exploration/analyses/selection, right-of-way and/or property acquisition, public information and feedback meetings, design, site preparation, utility relocation, construction, and inspection. Projects can be new construction or an expansion, upgrade, replacement, or other addition of an existing infrastructure asset.

Capital Improvement Plan Development Process

In 2012, to improve the consistency of the overall process as well as the integration of capital project information developed throughout the City (Comprehensive Plan, Master Plans, Management Plan, etc.), the City adopted a four step process for developing its annual Capital Improvement Plan. The process steps are: 1) solicitation, receipt, vetting and prioritization of capital project needs from departments and funds. This step also includes an independent determination of fund sources and funds availability for future capital projects; 2) application of available funds to the prioritized project list, and a City Council CIP Planning Workshop to review results; 3) application of any City Council guidance, public meetings to review anticipated projects and continued vetting and refinement of the recommended project list, and 4) a second City Council CIP Planning Workshop to approve the City's annual CIP.

INFRASTRUCTURE DEPARTMENTS

Multiple departments in the City sponsor and/or manage capital projects to include: Transportation and Public Works; Water and Sewer; Parks and Community Services; Aviation; Library, Fire, Information Technology Solutions; Police, Planning and Development, and other departments from time to time.

The infrastructure group uses capital project tracking software and also scheduling software that integrate with one another to plan, manage, schedule, track, and report on projects.

For fiscal year 2013, over 480 projects are in various stages of work and are scheduled for project initiation, design, construction award and/or completion. All of these projects are delineated on the following pages in this section that list individual projects by program area.

CAPITAL PROJECTS PLAN FY2013

Project progress is also reported on the internet. Visit the City's website at www.fortworthtexas.gov for information regarding the status of projects in the City of Fort Worth capital programs. Click on the diamond-shaped orange sign which reads, "Find Construction Projects".

Further, Quarterly Capital Project Reports are made to the City Council on the status of project funding and progress of these capital improvements.



Northwest Branch Library, "Letters" by Artist Sandra Fiedorek

ON-GOING CAPITAL IMPROVEMENT PROGRAMS APPROVED BY VOTERS AND CITY COUNCIL – SUPPORTED BY GENERAL OBLIGATION DEBT

2008 Capital Improvement Program: \$150M

In May of 2008, the citizens of Fort Worth voted to approve a \$150 million bond program, which was a single proposition for Streets and Related Improvements only. Improvements included: neighborhood streets, arterials, bridges, traffic signals, intersection improvements, and transportation grant matches. Public Art funds were included to support public art components in some of these projects.

2007 Critical Capital Needs Program:

In December 2006, \$150 million of crucial and time sensitive capital needs were identified, and the City Council approved the planned sale of Certificates of Obligation over the subsequent six year period to address these needs. Improvements included: neighborhood and arterial streets; transportation grant matches; land acquisitions for the Chisholm Trail Parkway project; and a new fire station, among other projects. Public Art funds were included to support public art components in some of these projects.

CAPITAL PROJECTS PLAN FY2013

2004 Capital Improvement Program: \$ 273.5M

In February of 2004, the citizens of Fort Worth voted to approve a \$273.5 million bond program. All six propositions in the proposed package passed successfully. Voters authorized bonds for improvements in program areas by specific propositions, as follows:

Street and Storm Sewer Improvements.....	\$232,900,000
Parks, Recreation, and Community Services Improvements.....	21,615,000
Library System Improvements.....	4,490,000
Fire Safety Improvements.....	12,635,000
Telecommunications System Improvements.....	1,195,000
Public Health Facilities Improvements.....	665,000
Total 2004 Bond Program:	\$273,500,000

Fort Worth Public Art Program:

In September of 2001, the City Council adopted an ordinance which specified that 2% of eligible bond proceeds and also 2% of water and wastewater cash financing of capital projects will be set-aside to fund the design and fabrication of public art components integrated into capital projects. Public art funds have been authorized by the City Council in several subsequent capital programs to include: the 2004 Bond Program; the 2007 Critical Capital Needs Program; the 2008 Bond Program, as well as Street Improvements funded with unrestricted gas well revenues. In conjunction with approved bond projects or other City capital projects, recommendations for specific art projects or art components and the related funding are made to the City Council by the Fort Worth Public Art Commission.



Equestrian Multi-purpose Center Murals by Artist Mike Mandel, Will Rogers Memorial Coliseum

CAPITAL PROJECTS PLAN FY2013

Capital Projects Services Fund:

The Transportation and Public Works Department (TPW) of the City of Fort Worth manages the internal Capital Projects Services Fund. Through this fund, the department provides comprehensive engineering services for the City's infrastructure/capital projects both internally to TPW and to other City departments that request their service. Services provided include: design, mapping, project management, surveying, quality control testing, construction management, inspection, and right-of-way and easement services. In addition to serving the department's own internal needs, engineering related services will be provided to the Water and Wastewater, Aviation, and Parks and Community Services departments during fiscal year 2013. The Capital Projects Services Fund derives revenue from all active projects in the Capital Improvement Programs (CIP).



West Berry Reconstruction (Before)

Water and Sewer Fund:

The Water and Sewer Department of the City of Fort Worth provides safe and reliable water and sewer services to residential, commercial, industrial, and wholesale customers. The Water and Sewer Fund is an enterprise fund, whereby revenues collected from the provision of water and sewer services recover operating costs and debt service costs.

At the same time, the cash financing costs and the debt service costs associated with the financing of water and wastewater capital projects are absorbed by the Water and Wastewater Operating Fund. These costs are comprised of two components: a) debt that must be paid annually on revenue bonds issued to finance the projects, and b) the cash financing allotted in the annual budget to fund rehabilitation projects on existing infrastructure. The Water Department has budgeted approximately \$50.51 million for cash financing for fiscal year 2013.

CAPITAL PROJECTS PLAN FY2013

Municipal Airports Fund:

The Municipal Airports Fund is an enterprise fund, whereby revenues support the fund's activities and are collected principally through the lease of hangars, terminal building rental, landing fees and fuel surcharges at each of the City's three airports. The Aviation Department, which manages the Municipal Airports Fund, relies on this fund to finance the promotion, development, maintenance and protection of all City aviation facilities, services, and assets. Revenue generated from natural gas leases are used to fund Aviation's capital projects.

Stormwater Utility:

The mission of the Stormwater Utility of the City of Fort Worth is to protect people and property from harmful stormwater runoff. The Stormwater Utility is an enterprise fund, whereby revenues collected from the provision of stormwater management services pay for operating and debt service costs. The debt service costs associated with the financing of stormwater capital projects are budgeted in the Stormwater Utility Operating Fund. The Stormwater Utility has budgeted approximately \$9.4 million for debt service for fiscal year 2013.

Solid Waste:

The mission of the Solid Waste Services Division of the Code Compliance Department is to provide efficient, effective and compliant solid waste services to the residents of Fort Worth. The Solid Waste Fund is an enterprise fund whereby revenues collected from the provision of the fund's activities pay for operating and debt service costs. Funds are transferred from the operating fund to the capital projects fund for the purchase of land, site development and construction of the City's drop-off stations. Currently there are three drop-off stations servicing the residents of Fort Worth. Planning is in progress to develop three additional drop-off stations.



West Berry Reconstruction (After)

CAPITAL PROJECTS PLAN FY2013

ANNUAL OPERATING IMPACTS OF CAPITAL PROJECTS

Upon completion, many capital projects will impact the operating budget. In some cases, there will be an increase in operating expenditures to fund staff, supplies, utilities, and/or contractual services associated with the operation of a facility, such as a library or a fire station.

Other projects will not impact the operating budget, as they are not additional or new improvements but represent an upgrade, renovation, or reconstruction of an existing project or facility due to aging and deterioration. For example, the reconstruction of neighborhood streets or major arterials will not impact the operating budget, as no maintenance will be necessary during the warranty period. Due to the large number of streets in need of repair, any bond fund savings realized on maintenance costs from newly reconstructed streets will be redirected and fully utilized on maintenance or reconstruction of other streets in poor condition that could not be included in the original bond programs.

CAPITAL PROJECT PRIORITIZATION PROCESS

The capital project prioritization process is a comprehensive, inter-departmental process which awards scores to projects based on four major evaluation criteria which are: 1) strategic objectives (citizen inputs), 2) project drivers (departmental needs), 3) tactical objectives and 4) other factors. The resulting compiled scores result in a prioritized project list to which available funding is then applied. That list becomes the staff recommendation for the annual CIP which is then taken to the public for review in numerous public meetings prior to final approval by the City Council. The major components of the evaluation matrix are as follows:

Strategic Objectives:

S1 - Safest City

Contribution to initiatives related to crime suppression, fire protection, emergency preparedness, code compliance, traffic management, and public health.

S2 - Improve Mobility

Projects that improve access to City services and/or provide options for or the enhancement of, efficient movement of people and goods that reduce traffic congestion and associated air pollution.

S3 – Clean/Attractive City

City aesthetics that enhance community pride, sense of security, enjoyment of surroundings, and natural resources.

S4 - Strong Economy

Projects that effect economic development through business expansion, new enterprises, or foster entrepreneurship, to create job opportunities, improve incomes, and enhance the tax base.

S5 - Development/ Sustainability

Strategic initiatives that promote smart growth and development practices, in targeted areas that minimize impacts to environmental quality, or improve efficiencies in service delivery.

S6 - Improve Air Quality

Projects that effect the reduction of air pollutants and non-mobile emissions to improve ambient air quality or achieve State and national standards.

CAPITAL PROJECTS PLAN FY2013

Project Drivers:

D1 - Regulatory/Risk

Comply with current and pending legal or regulatory requirements or to mitigate hazards to life, health and safety.

D2 – Capacity

Meet increase or projected increase in demand for service or to expand service areas.

D3 – Capital Replacement

Refurbishment, renewal, or in-kind replacement of buildings, infrastructure, and equipment, to ensure reliability and continuity of service levels. Does not include routine maintenance.

D4 – Efficiency/Sustainability

Improvements in cost effectiveness, revenue, operational performance, productivity or resource management.

Tactical Objectives:

T1 – Citizen/Customer Satisfaction

Projects that will contribute to meeting the needs of citizens or customers and improving service levels.

T2 - Prior CIP Approval

In-progress projects that are projected to need additional funds and the project is still economically viable when the additional cost is considered.

T3 - Partnership Opportunity (non-financial benefits)

Projects that will attract private or public joint ventures/partnership to ensure the success of projects to meet stated goals or advance City objectives.

T4 - Healthy Environment

Projects that contribute to improving environmental quality.

Other Factors:

O1 - Inter-Organizational/Joint Infrastructure

Prompted by matters of overlapping project issues or opportunities for economies of scale to improve execution efficiencies.

O2 - Leverage Funding

Projects that are eligible for grants or can leverage funding from public or quasi-public sources, to offset cost or provide entire financing.

O3 - Obligatory

Projects that result from contractual obligations, actions by other entities, or prior commitments.

O4 - Time Sensitive

Projects with near-term operational requirements or business opportunity.

All CIP projects identified by departments are included in this chapter for consistency and transparency, however, the project prioritization process previously described is applicable only to those projects funded totally or in part by the debt service component of the property tax rate. Departments or funds with dedicated revenue sources (Water/Sewer, Aviation, Stormwater, etc.) are included in this chapter, but are prioritized internally by their respective departmental staffs.

CAPITAL PROJECTS PLAN FY2013

Alphabetical Funding Sources Index for Capital Improvement Projects

To finance capital improvements, the City of Fort Worth utilizes proceeds from general obligation bonds, revenue bonds, commercial paper notes, the Capital Projects Reserve Fund, the State Revolving Loan Fund, Federal and State grants, gas well revenues, private contributions/assessments, tax notes, and certificates of obligation. An index is provided below for funding sources used.

1986 Capital Improvement Program	Information Systems Capital Projects
1993 Capital Improvement Program	Local Development Fund
1995 Council Approved Surplus Funds	N Central TX Council of Governments
1998 Capital Improvement Program	Park Dedication Fees
2000 Council Approved Certificate of Obligation	Park Surplus Bond Funds
2004 Capital Improvement Program	Sewer Capital Projects Program
2008 Capital Improvement Program	Specially Funded Capital Projects
2007 Council Approved Certificate of Obligation	State Revolving Loan Fund
2010 Council Approved Certificate of Obligation	State Awarded Assets
Council Approved Certificate of Obligation	Stormwater Capital Projects Program
Contract Maintenance	Tarrant Regional Water District Grant
Developer Fees	Texas Water and Development Board
Economic Development Administration Grant	Transportation Impact Fees
Federal Aviation Administration Grant	Texas Department of Transportation Grant
Federal Highway Administration	UPARR Grant
Gas Well Revenues Program	US Dept of Energy
Homeland Security Grant	Water Capital Projects Program
Housing & Urban Development Grant	

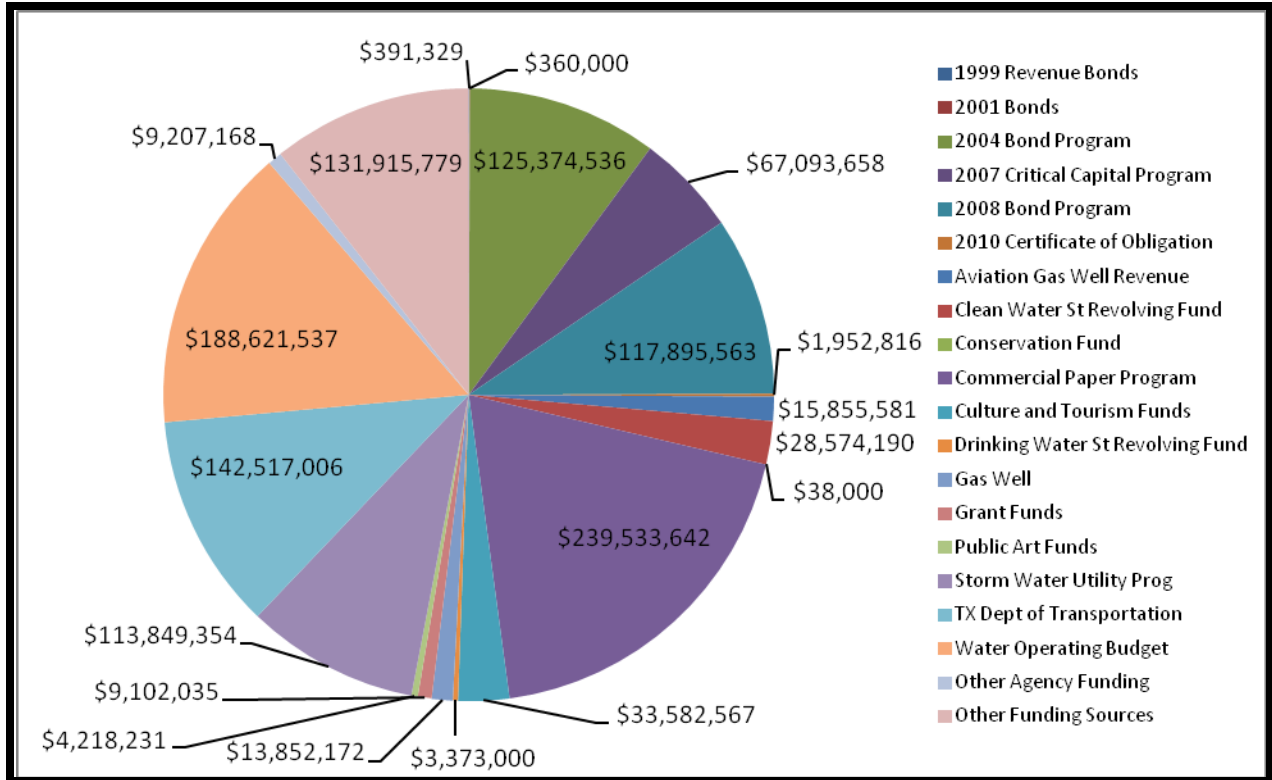
CAPITAL PROJECTS PLAN FY2013

Alphabetical Index for Capital Projects by Program Area

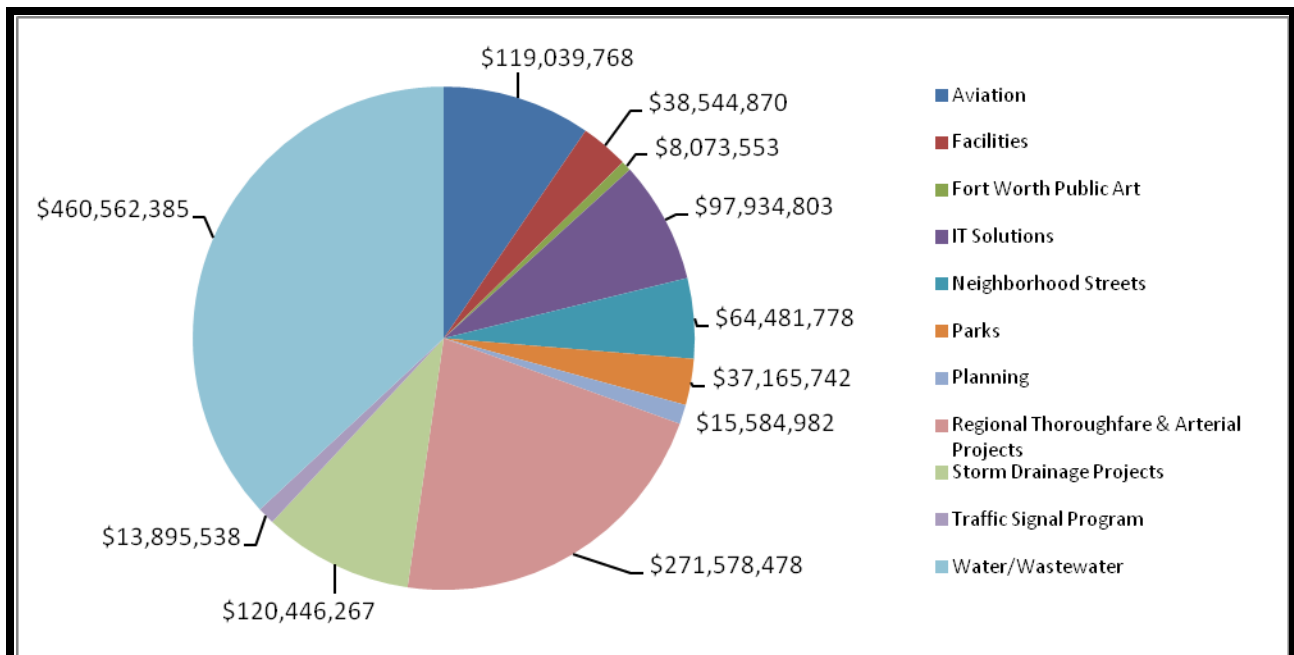
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CAPITAL PROJECTS PLAN FY2013

Capital Improvement Projects by Funding Sources - \$1,247,308,164



Capital Improvement Projects by Program Areas - \$1,247,308,164



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**CAPITAL PROJECTS PLAN
FY2013**



Fire Station #5 - BEFORE



Fire Station #5 - AFTER

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AVIATION

These projects include improvements and expansion of general aviation facilities at Meacham, Spinks and Alliance Airports. Projects are generally funded from the proceeds of airport improvement bonds, general obligation bonds, gas well revenue, FAA/AIP (Federal Aviation Administration - Airport Improvement Project Grant and TXDOT (Texas Department of Transportation).

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Spinks Phase II	Gas Well Rev, TX DOT	\$3,221,040.00	2008	2011	2011	2013	\$0.00
Spinks Stone Road Alsbury Improvements	Gas Well Rev	\$1,706,868.00	2008	2012	2013	2014	\$0.00
Meacham Runway 16-34 Shoulder and Apron Improvements	TX DOT	\$5,603,967.10	2005	2007	2009	2013	\$0.00
Jacobs Design Fill at Meacham Airport	Gas Well Rev	\$880,207.41	2009	2012	2012	2013	\$0.00
FTW General Aviation Terminal Bldg Renovation/Expansion at Meacham	Gas Well Rev	\$1,649,288.00	2010	2011	2013	2014	\$0.00
Spinks Airport Eastside Improvements	Gas Well Rev, TX DOT	\$810,000.00	2010	2013	2013	2014	\$0.00
Meacham Perimeter Rd	Gas Well Rev, TX DOT	\$2,247,500.00	2009	2011	2011	2013	\$0.00
Alliance Pavement Rehab Improvements Phase 7	FAA	\$1,074,745.62	2010	2011	2011	2013	\$0.00
Meacham Apron A	Gas Well Rev, TX DOT	\$283,323.00	2010	2012	2012	2013	\$0.00
51S Apron Expansion at Meacham Airport	Gas Well Rev	\$684,031.60	2010	2011	2012	2013	\$0.00
Terminal Area Taxilane and Apron at Meacham	Gas Well Rev	\$270,510.90	2010	2012	2013	2014	\$0.00
North Main Lighting Improvements at Meacham Airport	Gas Well Rev	\$150,555.00	2012	2013	2013	2014	\$0.00
Taxiway D Improvements at Meacham Airport	Gas Well Rev	\$169,000.00	2012	2012	2013	2014	\$0.00
Meacham Perimeter Road Phase 1 & 3	Gas Well Rev, TX DOT	\$1,600,041.00	2012	2012	2012	2013	\$0.00
Burlington Northern Santa Fe Rail Relocation (Alliance Runway Extension)	FAA, TX DOT	\$80,000,000.00	2010	2011	2013	2017	\$0.00
Alliance Roadway, Taxiway and Pavement Repairs	FAA	\$590,318.00	2013	2013	2013	2014	\$0.00
Upgrade ALCMS Computer Hardware at Meacham Airport	Gas Well Rev, TX DOT	\$400,000.00	2013	2013	2014	2015	\$0.00
Mill/Overlay and Upgrade Electrical System for Runway 17/35 - Meacham	Gas Well Rev, TX DOT	\$3,250,000.00	2013	2013	2014	2015	\$0.00
Mill/Overlay and Upgrade Electrical System for Runway 9/27 - Meacham	Gas Well Rev, TX DOT	\$2,550,000.00	2013	2013	2014	2015	\$0.00
Apron A Improvements - Phase II at Meacham Airport	Gas Well Rev, TX DOT	\$2,800,000.00	2013	2013	2014	2015	\$0.00
Main Street Improvements at Meacham Airport	Gas Well Rev	\$1,700,000.00	2013	2013	2014	2015	\$0.00
Remove and Replace Taxiway "B1" at Meacham Airport	Gas Well Rev, TX DOT	\$250,000.00	2013	2013	2014	2015	\$0.00
Removal of Taxiways "C1", "G", TW "K" at Meacham Airport	Gas Well Rev, TX DOT	\$1,850,000.00	2013	2013	2014	2015	\$0.00
Westside South Drainage Improvements - Meacham Airport	Gas Well Rev	\$1,560,000.00	2013	2013	2014	2015	\$0.00
Westside North Drainage Improvements - Meacham Airport	Gas Well Rev	\$1,560,000.00	2013	2013	2014	2015	\$0.00
Pavement Improvements at Taxiway "C" - Spinks Airport	Gas Well Rev	\$805,733.00	2013	2013	2014	2015	\$0.00
North Perimeter Road at Spinks Airport	Gas Well Rev	\$1,372,639.00	2013	2013	2014	2015	\$0.00

IT SOLUTIONS

These projects include system /equipment upgrades and replacement necessary in order to support city communications and public safety. Projects are funded from various sources including bonds funds (CIP), certificate of obligations (CO), equipment/tax notes and operating budget (OB).

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Holly Communications Tower	2004 CIP	\$1,877,666.00	2012	2013	2013	2014	\$7,899.00
Reconfiguration of the 800 MHz Public Safety Radio System	OB	\$1,957,127.00	2005	2011	2012	2013	\$0.00
ERP Phase 2 - Financial Management Systems	CO, Equipment Notes	\$42,547,869.00	2009	TBD	TBD	2017	\$0.00
Radio System Upgrade	OB, Tax Notes	\$50,600,000.00	2011	2012	2012	2015	\$132,705.00
Microwave Phase 2	2004 CIP	\$952,141.00	2012	2012	2013	2014	\$40,082.00

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PARKS AND COMMUNITY SERVICES

These projects include renovating, upgrading, and enlarging existing park and community service facilities, as well as the construction of new facilities in selected areas of the city. They are funded primarily from Capital Improvement Program (CIP) bonds, gas well revenue and other sources to include:

GEF (Golf Enterprise Fund) TPWD (Texas Parks & Wildlife Department Grant) S&V (Streams & Valleys, Inc.) PDF (Park Dedication Fee) TxDOT (Texas Department of Transportation Grant) TRWD (Tarrant Regional Water District Grant) HUD (Department of Housing and Urban Development) NTTA (North Texas Tollway Authority) CPRF (Capital Projects Reserve Fund)

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Trail Bridges or Structural Renovation							
Phyllis J. Tilley Memorial Bridge	TXDOT,S&V, Donation/ 2004 CIP	\$3,087,579.00	2006	2010	2010	2013	\$2,500.00
Walk and Trail Replacements							
Trinity River Trails-Neighborhood Linked Project	Gas Well Rev 2004 CIP, Gas Well Rev,	\$320,524.00	2008	2012	2012	2013	\$0.00
Transportation Connections for Bicycles & Pedestrians	Donation/ TXDOT	\$5,533,800.00	2011	2013	2013	2014	\$0.00
Veteran's Park Memorial	Gas Well Rev	\$10,000.00	2012	2012	2012	2013	\$0.00
Saunders Park Walk & Trail Replacement	2004 CIP	\$155,308.78	2012	2013	2013	2014	\$0.00
Oakmont South/Quail Ridge Parks Trail Development	Gas Well Rev	\$223,272.30	2013	2014	2014	2014	\$0.00
Trinity River Trail Replacement at Various Locations	2004 CIP	\$381,500.00	2013	2013	2014	2014	\$0.00
Reserve Park Site Development							
Chuck Silcox Park	2004 CIP, PDF/Donation	\$148,346.00	2011	2011	2012	2013	\$54,204.00
McPherson Ranch Park	PDF	\$182,770.00	2011	2011	2012	2013	\$24,508.00
J.T. Hinkle Park	2004 CIP	\$235,994.00	2012	2013	2013	2014	\$0.00
New Community Centers							
Chisholm Trail Community Center	2004 CIP	\$4,463,114.00	2010	2011	2012	2013	\$203,708.75
South Central Community Center	2004 CIP	\$2,500,000.00	2012	2014	2014	2016	\$0.00
Renovation of Existing Facilities							
Lincoln Park Corridor Development	Gas Well Rev, Donation, TPWD Grant	\$374,762.54	2010	2012	2013	2013	\$0.00
Rodeo Park Corridor Development	2004 CIP, Gas Well Rev, Donation, TPWD Grant	\$594,240.08	2010	2012	2013	2013	\$0.00
Marine Creek Linear Park Corridor Development	Gas Well Rev / Donation / 2004 CIP / TPWD Grant	\$1,038,612.00	2010	2012	2013	2013	\$0.00
Buck Sansom Park Corridor Development	2004 CIP, Gas Well Rev/Donation/T PWD Grant	\$1,143,626.61	2010	2012	2013	2013	\$0.00
Rockwood Golf Course Practice Field Renovation	GEF	\$544,994.21	2011	2011	2011	2013	\$21,800.00
General Park Development							
William McDonald Park Shelter Rehab	Gas Well Rev 2004 CIP, Gas Well Rev	\$120,223.00	2011	2013	NA	2013	\$0.00
Rosemont Park Shelter Assessment & Park Improvements	2004 CIP, Gas Well Rev	\$111,963.15	2011	2011	NA	2013	\$4,478.00
Coventry Hills Park & Arcadia Trail Park North Reserve Park Development	PDF	\$332,030.00	2011	2013	2013	2013	\$0.00
Blue Raider Russon Ranch Reservoir Development (Alta Mesa YMCA)	Gas Well Rev	\$100,000.00	2012	NA	NA	2013	\$0.00
Meadowbrook Golf Course Dam & Embankment Improvements	1999 Rev Bonds/Gas Well Rev	\$150,000.00	2011	2011	2011	2013	\$0.00
Eugene McCray Park - Park and Parking Improvements	Gas Well Rev	\$141,808.27	2012	2013	2013	2014	\$0.00
Rockwood Golf Course - Tournament Pavilion and Clubhouse	Gas Well Rev	\$150,000.00	2012	2012	2012	2013	\$2,500.00
Sycamore Creek Golf Course Pond Liner & Putting Green	Gas Well Rev	\$184,715.00	2012	2012	2012	2013	\$0.00
Pecan Valley Golf Course - Restrooms	Gas Well Rev	\$200,000.00	2012	2012	2012	2013	\$2,500.00
Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact

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Sandy Lane Park Improvements	Gas Well Rev	\$648,046.00	2012	2013	2013	2014	\$0.00
Botanic Garden - Japanese Garden ADA Improvements	Donation	\$523,000.00	2011	NA	NA	2013	\$0.00
Marine Park Improvements	Gas Well Rev	\$286,148.61	2012	2012	NA	2013	\$4,769.00
Meadowbrook Golf Course Water Well Improvements	1999 Rev Bonds, Gas Well Rev	\$306,000.00	2011	2011	2011	2013	\$1,020.00
Candle Ridge Park - Park Improvements	Gas Well Rev	\$322,721.60	2011	2012	NA	2013	\$0.00
Pecan Valley Golf Course - New Tournament Pavilion and Clubhouse	Gas Well Rev	\$400,000.00	2012	2012	2012	2013	\$8,000.00
Sycamore Park Master Plan and Park Improvements	2004 CIP, Gas Well Rev	\$554,169.01	2010	2012	2012	2013	\$7,389.00
Botanic Gardens Conservatory South Parking Lot	2004 CIP, Gas Well Rev	\$685,000.00	2011	2011	2011	2013	\$3,425.00
Lake Worth Trail - Phase I	Gas Well Rev	\$1,000,000.00	2012	2013	2013	2013	\$0.00
Northwest Community Park Development	TPWD, PDF	\$1,083,790.00	2011	2012	2013	2014	\$0.00
Aquatic Center at Marine Park	HUD, CPRF	\$3,850,000.00	2011	NA	2012	2013	\$214,170.00
Harmon Park Improvements	2004 CIP / Gas Well Rev	\$1,345,749.00	2013	2014	2014	2015	\$0.00
Gateway Canoe Launch Rehab	2004 CIP	\$254,529.00	2013	2014	2014	2014	\$0.00
Forest Park Improvements	Gas Well Rev / 2004 CIP	\$836,988.00	2012	2013	2013	2014	\$0.00
North Texas Tollway Authority Chisholm Trail Parkway Streetscape	NTTA	\$750,000.00	2013	2014	2014	2014	\$0.00
Hallmark Park Improvements	Gas Well Rev / Park Dedication Fees	\$231,907.50	2013	2013	2013	2014	\$0.00
Jefferson Davis & Fire Station Parks Improvement	Gas Well Rev / Pipeline	\$246,370.00	2013	2014	2014	2014	\$0.00
Oakland Lake Park Improvements and Ballfield Lighting	Easement Fees Gas Well Rev / 2004 CIP	\$320,239.45	2013	2013	2014	2014	\$0.00
Village Creek Park Shelter Renovation	Gas Well Rev	\$102,434.73	2012	2013	2013	2013	\$0.00
Cobb Park Improvements	Gas Well Rev / 2004 CIP / Pipeline	\$456,632.40	2013	2014	2014	2014	\$0.00
Delga Park Improvements	Easement Fees Gas Well Rev	\$40,153.09	2012	2012	NA	2013	\$1,505.00
Northside Park Improvements	Gas Well Rev	\$127,357.48	2012	2013	NA	2013	\$2,122.00
Ridglea Hills Park Improvements	Gas Well Rev	\$18,814.46	2013	2013	NA	2013	\$157.00
Rotary Plaza Trailhead at Trinity Park Development	Donation	\$110,000.00	2011	2013	NA	2013	\$1,375.00
Meadows West Park Improvements	Gas Well Rev	\$61,792.57	2013	2012	NA	2013	\$2,060.00
Lost Spurs Park Improvements	Gas Well Rev	\$104,171.14	2013	2013	NA	2013	\$1,302.00
Eastbrook Park Improvements	Gas Well Rev	\$55,802.83	2013	2013	NA	2013	\$233.00
Crestwood Park Improvements	Gas Well Rev	\$14,742.25	2013	2013	NA	2013	\$0.00

PLANNING

These infrastructure projects are for city development/redevelopment or streetscape improvements. Funding includes bond funds, certificate of obligations, FHWA (Federal Highway Administration), NCTCOG (North Central Texas Council of Governments) and TIF (Tax Increments Financing).

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
West Berry Sustainable Development	2004 CIP, 2007 CO, NCTCOG	\$4,272,418.00	2008	2011	2012	2013	\$0.00
Magnolia Village - Hemphill Streetscape (Plan Dept)	FHWA/Medical Dist TIF #4	\$1,685,209.53	2007	2012	2013	2013	\$0.00
Urban Villages Southwest Cluster - Hemphill-Berry	FHWA	\$1,043,841.14	2008	2012	2013	2013	\$0.00
Urban Villages Southeast Cluster - Near East Side	FHWA	\$935,051.00	2008	2012	2012	2013	\$0.00
Berry-Riverside Urban Village Streetscape Project	FHWA	\$860,376.61	2008	2012	2012	2013	\$0.00
Historic Handley Streetscape Project	FHWA & TxDOT	\$463,000.00	2011	2012	2012	2013	\$0.00
Ridglea Urban Village Streetscape Project	NCTCOG Joint Venture	\$475,436.00	2011	2013	2014	2014	\$0.00
West Rosedale Retrofit (Hemphill intesection portion)	NCTCOG, 2004 CIP	\$375,000.00	2008	2010	2012	2013	\$0.00
Poly/TWU Streetscape Sustainable Development Project	NCTCOG, TC	\$1,875,000.00	2008	2010	2012	2013	\$0.00
Summer Creek Station Sustainable Development Project	NCTCOG, Developer	\$3,599,650.00	2012	2014	2014	2015	\$0.00

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TRANSPORTATION AND PUBLIC WORKS

Projects include improvements to traffic flow throughout the city, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares collectors, traffics signals, and storm drains. Primarily funded from the proceeds of Street Improvements Bonds approved in the Capital Improvement Program (CIP), certificate of obligations (CO), gas well revenue and also includes other funds as follows:

SWU (Stormwater Utility) FWHA (Federal Highway Administration) TC (Tarrant County) TIF (Tax Increments Financing) TXDOT (Texas Department of Transportation) CFA (Community Facilities Agreement) The T (Transportation Authority) CDBG (Community Development Block Grant) Transportation Impact Fees CFA (Community Facilities Agreement) RTR (Regional Toll Revenue/ North Texas Tollway Authority) OB (Operating Budget) EDA (US Department of Economic Development)

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Neighborhood Streets							
2007 COs District 8 Neighborhood Streets	2007 CO	\$9,315,347.00	2007	2009	2009	2013	\$0.00
Hervie St and Lake Como Dr - Contract 2007 CO 7D	2007 CO	\$636,840.00	2007	2009	2010	2013	\$0.00
Arnold Ct. Blevins St. Clarence St. E. Clarence St. W. - Contract 2007 CO 4A	2007 CO	\$698,231.00	2008	2010	2011	2013	\$0.00
29th St, Aster Ave, Eagle Dr, Fairview St, Marigold Ave, Contract 2007 CO 4B	2007 CO	\$1,491,815.00	2008	2011	2012	2013	\$0.00
Clary Ave, Bird St, Bonnie Brae St, Bonnie B Crossover, Concord St, Dalford St Co 2007 CO 4C	2007 CO	\$3,016,263.00	2008	2011	2011	2013	\$0.00
Blue Flag Ln., and Bryce Canyon Dr., Contract 2007 CO 4D	2007 CO	\$761,955.00	2008	2011	2012	2013	\$0.00
Bideker Ave - Bright St and Burton Ave - Contract 2007 CO 5A	2007 CO	\$2,496,366.00	2008	2010	2011	2013	\$0.00
Ave M - Edgewood Ter S and Valley Vista Dr - Contract 2007 CO 5B	2007 CO	\$945,212.00	2008	2011	2011	2013	\$0.00
Capers Ave., Osborne La., Ransom Terr. and Plant Ave. Contract 2007 CO 5C	2007 CO	\$1,421,875.00	2008	2011	2011	2013	\$0.00
NW 23rd ST (2) and Refugio Ave - Contract 2007 CO 2D	2007 CO	\$2,018,088.00	2008	2012	2012	2014	\$0.00
NW 22nd St and Lincoln Ave - Contract 2007 CO 2E	2007 CO	\$1,557,311.00	2008	2012	2012	2014	\$0.00
Templeton Dr and Wingate St - Contract 2007 CO 9D	2007 CO	\$1,127,768.00	2008	2010	2012	2013	\$0.00
5th Ave (2) - 6th Ave - Cantey St - Lake St and Willing Ave S. Henderson Contract 2007 CO 9C	2007 CO	\$3,091,471.00	2008	2009	2011	2013	\$0.00
Chickering Ave - Marks Pl and Weyburn Dr - Contract 2007 CO 3C	2007 CO	\$2,903,236.00	2008	2011	2012	2013	\$0.00
Chaparral Ln, Fox Hollow, Tanglewood Trl, Contract 2008 CIP 3B	2008 CIP	\$997,008.68	2009	2011	2012	2013	\$0.00
28th St NW, Elm St, N Mineola Ave, Norman St, Contract 2008 CIP 2C	2008 CIP	\$1,539,934.19	2008	2012	2012	2013	\$0.00
Cleckler Ave, Dogwood Ln, Lambeth Ln, Contract 2008 CIP 4A	2008 CIP	\$1,559,676.94	2009	2011	2012	2013	\$0.00
Hatcher St, Richardson St, Contract 2008 CIP 5C	2008 CIP	\$473,825.90	2008	2010	2012	2014	\$0.00
Kleinert St, Melody St, Tasman St, 2008 CIP 6A	2008 CIP	\$414,597.67	2008	2011	2012	2013	\$0.00
Kenley St, Neville St, Wellesley Ave, 2008 CIP 7B	2008 CIP	\$1,026,622.79	2009	2011	2012	2013	\$0.00
Ave I, Avalon, Arch, Crenshaw, Forby, Haynes, Perkins, Westhill, Woodrow Ave, 2008 CIP 8A	2008 CIP	\$2,902,183.67	2009	2012	2012	2013	\$0.00
5th Ave, 6th Ave, Beddell St W 2008 CIP 9A	2008 CIP	\$1,283,278.49	2009	2011	2012	2013	\$0.00
12th St E, Hawthorne Ave, Lisbon St 2008 CIP 9C	2008 CIP	\$1,174,693.39	2008	2011	2012	2013	\$0.00
23rd St NW, 24th St NW, Belle Ave, Macie Ave, 2008 CIP 2B	2008 CIP	\$1,283,278.49	2008	2012	2012	2013	\$0.00
Grover Ave, Judkins St N, Ray Simon Dr, Watauga Ct E 2008 CIP 2D	2008 CIP	\$1,224,050.25	2009	2012	2013	2013	\$0.00
Christine Ave, Christine CT, Quinn St 2008 CIP 5A	2008 CIP	\$967,394.56	2009	2011	2012	2013	\$0.00
Dowdell St, Hanger Ave, Strong Ave, 2008 CIP 5B	2008 CIP	\$2,240,801.68	2009	2012	2013	2014	\$0.00
Waits Ave, Wosley Dr, Rutland Ave, 2008 CIP 6B	2008 CIP	\$730,481.60	2009	2012	2012	2013	\$0.00
Collinwood Ave, Penticost St, Sanguinet St, 2008 CIP 7C	2008 CIP	\$1,243,793.00	2009	2012	2013	2014	\$0.00
Adams St, Baltimore Ave W, Glenco Ter, Jassamine St W, Lipscomb St, Lowd	2008 CIP	\$1,668,262.04	2009	2011	2012	2013	\$0.00
Belle Pl, Dorothy Ln, Western Ave, Sutter St, 2008 CIP 7A	2008 CIP	\$1,826,204.01	2009	2011	2012	2013	\$0.00
Lloyd Ave, Normont Cir, Vinson St, 2008 CIP 8C	2008 CIP	\$671,253.37	2009	2011	2012	2013	\$0.00
Penland St, Wade Ave, 2008 CIP 8D	2008 CIP	\$266,527.07	2009	2012	2013	2014	\$0.00
Davenport Ave and Winfield Ave - 2008 CIP 3A	2008 CIP	\$1,786,718.52	2009	2012	2012	2013	\$0.00
Illinois Ave, Belzise Ter, Leuda St W, May St, Marion Ave, Mulkey St E - 2008 CIP 8B	2008 CIP	\$3,425,366.44	2009	2011	2012	2013	\$0.00
16TH St NW, 22nd NW, Belmont Ave, Highland Ave, Gould Ave Odd St, 2A	2008 CIP	\$2,171,702.06	2009	2011	2013	2014	\$0.00

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Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Beddell St, Bewick St , Flint St, Wayside Ave, Willing Ave, 2008 CIP 9D	2008 CIP	\$2,122,345.20	2009	2012	2012	2014	\$0.00
Arterial Streets							
SH 121 T Southwest Parkway	2004 CIP, 2007 CO, TXDOT	\$68,399,000.00	2004	2007	2007	2014	\$0.00
Precinct Line Rd. @ Walkers Branch Bridge Replacement	2004 CIP, TXDOT	\$875,000.00	2003	2012	2013	2014	\$0.00
Arterials Infrastructure - Stonegate and Arborlawn	2004 CIP	\$34,574,489.85	2005	2008	2009	2013	\$0.00
E Rosedale - Part 1 (from I-35 to US 287)	2007 CO, TXDOT, TC	\$2,500,000.00	2007	2007	2008	2013	\$0.00
Golden Triangle Blvd (from IH 35W to US 377)	2004 CIP, TXDOT, TC	\$7,300,000.00	2006	2010	2010	2013	\$0.00
Hemphill St (from Vickery Blvd to Lancaster Ave)	2004 CIP, The T	\$9,705,000.00	2008	2011	2013	2014	\$0.00
East Rosedale Street Phase 1 (from US 287 to Miller)	2011, 2012	\$7,000,000.00			2013	2015	\$0.00
Harley Street Relocation (from Conservatory Dr to Montgomery St)	2004 CIP, TC	\$9,060,000.00	2009	2011	2010	2013	\$0.00
E First St (Beach to Oakland) and E First St Bridge over Trinity River	2004 CIP, TXDOT, TC	\$890,000.00	2006	2012	2013	2014	\$0.00
Precinct Line Rd - SH-10 to Concho Trails	2004 CIP, TXDOT, TC	\$635,000.00	2003	2012	2013	2014	\$0.00
South Pipeline Road Bridge Replacement - Post Oak Channel	2004 CIP	\$338,040.78	2005	2010	2012	2013	\$0.00
Chapin Road over Santa Clara Chapan Bridge Replacement	2004 CIP	\$650,000.00	2008	2012	2013	2014	\$0.00
Cravens Road at Wildcat Branch Bridge Replacement	2004 CIP	\$378,000.00	2008	2012	2013	2014	\$0.00
West Rosedale Street Retrofit - Forest Park to I35	2007 CO, FW	\$1,000,000.00	2008	2010	2012	2013	\$0.00
Dirks - Alta Mesa - Bryant Irvin Rd to Granbury Rd (East and West)	South TIF, RTR	\$7,500,000.00	2008	2013	2013	2015	\$0.00
Keller Hicks Road (Alta Vista to Park Vista)	2007 CO, Federal	\$2,800,000.00	2007	2009	2013	2014	\$0.00
Chapel Creek Bridge over IH-30 (Only design funded)	2008 CIP, TXDOT	\$1,650,059.00	2008	2014	2014	2016	\$0.00
Litsey Road Bridge Replacement and Roadway Improvement	2008 CIP, RTR	\$12,083,593.00	2007	2012	2013	2013	\$0.00
Summer Creek Rd - Risinger to McPherson	2008 CIP, 2007 CO, Parks CFA	\$3,000,000.00	2008	2011	2012	2013	\$0.00
McAlister - IH 35W Frontage Rd to west of Railroad	2004 CFA	\$1,893,249.35	2008	2010	2011	2013	\$0.00
North Beach Street - Keller-Hicks to Timberland	2008 CIP	\$8,000,000.00	2008	2011	2012	2014	\$0.00
North Beach Street - Vista Meadows to Shiver Road	2008 CIP	\$7,200,000.00	2008	2010	2013	2015	\$0.00
Silver Creek Road - IH-820 to WSISD HS	2008 CIP	\$1,512,000.00	2008	2010	2011	2013	\$0.00
Ray White Road - North Tarrant Pkwy to Shiver	2008 CIP	\$300,000.00	2008	2011	2012	2013	\$0.00
Lakeshore Drive - Wilbarger to Berry	2008 CIP	\$6,900,000.00	2008	2013	2013	2014	\$0.00
Old Decatur Road - Bailey-Boswell to Boaz	2008 CIP	\$5,300,000.00	2008	2010	2011	2013	\$0.00
Robertson Road - Boat Club to Lake Country	2008 CIP	\$7,200,000.00	2008	2012	2013	2014	\$0.00
Removal of W Vickery Blvd Bridge over Henderson - Sliver Creek Bridge	2004 CIP, Federal	\$195,500.00	2010	2012	2013	2013	\$0.00
Shiver Road, Meridan to East of Shiver Rd	2004 CFA	\$478,166.73	2010	2011	2012	2013	\$0.00
Hulen Street - Carriage Crossing to Rancho Verde Pkwy	2008 CIP, Gas Well Rev	\$2,360,000.00	2009	2011	2011	2013	\$0.00
Thompson Road - North Riverside Dr to Flowertree	Gas Well Rev	\$2,500,000.00	2009	2011	2012	2013	\$0.00
Avondale-Haslet Road - US 287 to BNSFRR	2008 CIP, CFA	\$5,274,732.88	2009	2012	2013	2013	\$0.00
Parker-Henderson Road - Mansfield to David Strickland	2008 CIP	\$4,700,000.00	2008	2013	2013	2014	\$0.00
Beach Street (Golden Triangle to Keller-Hicks)	2008 CIP	\$5,000,000.00	2007	2010	2011	2013	\$0.00
Sidewalk Infrastructure Phase II CDBG Project	CDBG	\$689,379.00	2010	N/A	2011	2013	\$0.00
2010 Intersection Improvements Contract 1	2004 CIP	\$246,000.00	2011	2013	2013	2014	\$0.00
Ray White Gap	2008 CIP	\$495,990.00	2011	2012	2013	2014	\$0.00
Old Denton Rd -Golden Triangle to Heritage Trace Pkwy	Impact Fees, TIF	\$9,987,576.00	2011	2012	2013	2014	\$0.00
Pennsylvania-10th Ave to 12th Ave	2008 CIP	\$2,500,000.00	2011	2012	2013	2013	\$0.00
Old Decatur Rd. Boaz Rd to McLeroy Blvd	2008 CIP	\$1,000,000.00	2011	2013	2013	2014	\$0.00
Garden Acres Dr., Bridge over IH -35W	2008 CIP	\$6,000,000.00	2011	2013	2013	2014	\$0.00
Ray White Rd-Kroger to Wall-Price	2008 CIP	\$300,000.00	2012	2013	N/A	N/A	\$0.00
Old Decatur Road - McLeroy Blvd to Longhorn Dr	2008 CIP	\$1,000,000.00	2011	2013	2013	2014	\$0.00
Randol Mill Road IH-820 to Precinct Line	2008 CIP	\$1,500,000.00	2012	2013	N/A	N/A	\$0.00
North Riverside Drive Fossil Creek Bridge	2008 CIP	\$3,500,000.00	2011	2012	2013	2013	\$0.00
Risinger Road -Crowley to IH -35W	2008 CIP	\$2,000,000.00	2011	2013	N/A	N/A	\$0.00

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Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
North Riverside Drive, Bridge over IH-820	2008 CIP	\$8,100,000.00	2011	2013	2013	2014	\$0.00
Sidewalk Infrastructure Phase III CDBG Project	CDBG	\$400,000.00	2011	N/A	2012	2013	\$0.00
2011 Intersection Improvements Phase 2	2007 CO	\$125,002.00	2011	2012	2013	2014	\$0.00
East Rosedale Street Retrofit - IH35 to US287	2007 CO	\$1,000,000.00	2012	2014	2014	2015	\$0.00
East Rosedale Street Widening from Miller to Stalcup	2004 CIP, 2000 CO	\$3,582,699.00	2012	2014	2014	2015	\$0.00
Traffic Signal Program							
Street Closures at Three Railroad Crossings	2004 CIP	\$344,840.60	2007	NA	NA	2013	\$0.00
RR Crossing BNSF and Jennings RR Closure	2004 CIP, TXDOT	\$1,190,612.00	2008	2010	2011	2013	\$0.00
Railroad Crossings - TxDOT-Citywide - Part 1	2004 CIP	\$11,605.36	2005	NA	NA	2013	\$0.00
Sycamore School Road Quiet Zone	2004 CIP	\$181,202.00	2008	2012	NA	2013	\$0.00
Peach Street Area Railroad Safety Improvement	2004 CIP	\$3,102,489.00	2008	2013	2014	2015	\$0.00
Magnolia Avenue Railroad Crossing Project	2004 CIP	\$414,968.00	2008	NA	NA	2013	\$0.00
South Central High Speed Corridor Quiet Zone	2007 CO	\$434,251.00	2007	2011	2012	2013	\$0.00
Phase 1, S. Side LAQ Signal Reconstruction	2007 CO	\$595,000.00	2010	2012	2010	2013	\$0.00
Camp Bowie LAQ Signal Reconstruction	2007 CO	\$1,816,000.00	2011	2012	NA	2013	\$0.00
Traffic Signal Package 29	2008 CIP	\$1,675,600.00	2008	2012	NA	2013	\$0.00
Advanced ITS Railroad Management System	2007 CO	\$41,000.00	2008	NA	NA	2013	\$0.00
Avondale-Haslet and Willow Springs New Traffic Signal	2004 CIP, 2007 CO	\$40,000.00	2012	NA	NA	2013	\$0.00
2009 Railroad Surface Improvements Program	2007 CO	\$280,000.00	2009	NA	NA	2013	\$0.00
2009 Railroad Safety Program	2007 CO	\$15,000.00	2009	NA	NA	2014	\$0.00
2009 Railroad Quiet Zone Projects	2007 CO	\$59,000.00	2010	NA	NA	2013	\$0.00
Riverside ARRA Signal Reconstruction & Modification	2007 CO	\$187,500.00	2012	2012	NA	2013	\$0.00
SH 183 LAQ Signal Reconstruction	2007 CO	\$308,000.00	2010	2012	NA	2013	\$0.00
Granbury LAQ Signal Reconstruction	2007 CO	\$60,000.00	2010	2012	NA	2014	\$0.00
2010 Warning Flashers	2007 CO	\$225,000.00	2010	2010	NA	2013	\$0.00
Ramsey Street Closure	2007 CO	\$0.00	2011	2013	2014	2015	\$0.00
2011 Warning Flashers	2007 CO	\$300,000.00	2011	2011	NA	2013	\$0.00
2012 Railroad Surface Improvement Program -Various locations citywide	2007 CO, 2008 CIP	\$235,000.00	2012	2014	2014	2015	\$0.00
2011 Intersection Improvements Phase 1	2004 CIP, 2007 CO, 2008 CIP	\$90,000.00	2011	2012	2013	2014	\$0.00
Neighborhood Street Light Projects at Var. Loc. 2012	CFA	TBD	2012	NA	NA	2013	\$0.00
2012 Warning Flashers	2004 CIP, 2007 CO, 2008 CIP	\$420,970.39	2012	2013	NA	2013	\$0.00
Fairmount Neighborhood Association Street Lights 2012	2004 CIP	\$17,500.00	2012	2014	2014	2015	\$0.00
2012-2013 Traffic Signals at Various Locations	2004 CIP, 2008 CIP	\$1,850,000.00	2012	2014	NA	2014	\$0.00
Stormwater							
Lebow Channel Watershed Imp Study/Various Drainage Improvements	2004 CIP, SWU	\$9,200,000.00	2005	2010	NA	2017	\$0.00
Robin-Denver Storm Drain Reconstruction, Major Drainage Rehabilitation	2004 CIP	\$2,433,130.83	2004	2008	2009	2013	\$0.00
Miscellaneous Drainage Improvements Contract A Monticello Park	2004 CIP	\$1,142,034.05	2008	2010	2012	2013	\$0.00
Trinity Blvd (9700) Culvert Improvement	2004 CIP, SWU	\$3,400,000.00	2007	2012	2013	2014	\$0.00
Butler-McClure Culvert Improvements	SWU	\$2,510,046.98	2007	2011	2011	2013	\$0.00
Glen Garden Drainage Improvements	SWU	\$326,908.00	2006	2013	2013	2014	\$0.00
5100 Cromwell Marine Creek Rd. - Culvert Improvements	SWU	\$2,978,274.41	2007	2011	2011	2013	\$0.00
Berkshire-Hallmark Drainage	SWU	\$6,432,958.72	2006	2013	2013	2016	\$0.00
East Como Channel Improvement	SWU	\$2,196,880.91	2006	2013	2014	2015	\$0.00
Fossil Drive Drainage	SWU	\$650,000.00	2006	2012	2013	2013	\$0.00
Tom Ellen	SWU	\$750,000.00	2006	2012	2012	2013	\$0.00
Kings Oak	SWU	\$850,000.00	2006	2012	2012	2013	\$0.00
Kermit-Bonnie Drainage	SWU,	\$2,000,000.00	2006	2012	2012	2014	\$0.00
Water/Sewer							
Hammond Street Drainage Improvement	OB SWU	\$1,509,078.42	2006	2013	2014	2015	\$0.00
Harvey Street Park Storm Drain Rehabilitation	SWU	\$250,842.63	2006	2013	2013	2014	\$0.00
South Crestwood Drainage Improvements	SWU	\$1,479,666.00	2007	2013	2014	2015	\$0.00
Washington Heights Storm Drain Improvements	SWU	\$548,711.49	2007	2013	2013	2014	\$0.00
Longstraw Channel Improvements Major Drainage	SWU	\$1,223,296.98	2007	2011	2012	2013	\$0.00
Loving Ave. Channel and Culvert Imp.	SWU	\$343,576.00	2006	2013	2013	2014	\$0.00

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Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Scott-Sunset Drainage Improvements	SWU	\$1,001,368.50	2006	2012	2012	2013	\$0.00
Quail Run Drainage Improvements	SWU	\$886,687.45	2007	2011	2011	2013	\$0.00
Westcreek-Kellis Park Drainage Improvements	SWU	\$3,266,327.29	2006	2011	2011	2013	\$0.00
Terminal Deen	SWU	\$2,334,523.70	2007	2011	2012	2014	\$0.00
Raider Channel Improvements	SWU	\$1,600,912.83	2007	2012	2012	2013	\$0.00
Meacham Blvd.-Mark IV Drainage Improvements	SWU	\$3,013,871.86	2007	2012	2013	2014	\$0.00
Cooks-Ederville Culverts Erosion Protection	SWU	\$225,530.00	2008	2013	2014	2015	\$0.00
Edgehill Road Storm Drain Extension	SWU	\$652,053.08	2008	2012	2012	2013	\$0.00
Arundel Storm Drain Improvements	SWU	\$109,224.26	2008	2013	2014	2015	\$0.00
Upper Sierra Vista Detention Improvements	SWU	\$361,517.30	2008	2012	2013	2014	\$0.00
Carten Outfall Erosion Protection	SWU	\$223,696.00	2008	2013	2013	2014	\$0.00
Forest Park-Parkview Storm Drain Rehabilitation	SWU	\$8,003,533.62	2007	2010	2011	2013	\$0.00
Oakwood Trail Storm Drain Extension	SWU	\$265,103.53	2006	2012	2012	2013	\$0.00
Randol Mill Culvert Improvements	SWU	\$1,118,954.05	2007	2012	2013	2014	\$0.00
Provine Drainage Improvements	SWU	\$465,240.79	2006	2012	2013	2014	\$0.00
Rolling Hills Addition Dr	SWU	\$1,229,081.00	2008	2012	2012	2013	\$0.00
Shoreview Drive Culvert Improvements	SWU	\$350,087.61	2007	2013	2013	2014	\$0.00
Lebow Channel Detention Improvements	2004 CIP, SWU	\$5,000,000.00	2007	2013	2013 (Unit 2); 2014(Unit 3)	2015(Unit 2); 2016(Unit 3)	\$0.00
Mercado Channel Improvements - Commerce Street, Major Drainage	SWU	\$387,835.00	2006	2013	2013	2014	\$0.00
Cedar Breaks Drainage Improvements	SWU	\$160,191.00	2008	2013	2014	2014	\$0.00
Lochwood Court Drainage Improvements	SWU	\$203,891.00	2008	2012	2012	2013	\$0.00
Westlake Drive Drainage Improvements	SWU	\$348,146.50	2008	2013	2013	2014	\$0.00
Tulsa Way Drainage Improvements	SWU	\$313,652.75	2009	2013	2013	2014	\$0.00
Bellaire Park Court Drainage Improvements	SWU	\$223,760.00	2008	2013	2014	2015	\$0.00
Crooked Lane Drainage Improvements	SWU	\$459,259.00	2009	2012	2013	2014	\$0.00
Eastern Hills Drainage Improvements	SWU	\$3,836,384.20	2009	2013	2013	2014	\$0.00
West Downtown Storm Drain Structural Rehabilitation	SWU	\$332,757.00	2009	2013	2013	2014	\$0.00
East Downtown Storm Drain Structural Rehabilitation	SWU	\$436,340.00	2009	2013	2013	2015	\$0.00
Brennan Avenue Drainage Improvements	SWU	\$4,836,432.00	2012	2013	2014	2015	\$0.00
Hubbard Heights Drainage Improvements	SWU	\$2,799,300.00	2010	2013	2013	2014	\$0.00
Lake Crest Drainage Improvements	SWU	\$1,362,026.00	2010	2012	2013	2014	\$0.00
Lower Como Creek Erosion Control Improvements	SWU	\$1,204,968.00	2010	2013	2013	2014	\$0.00
Wesleyan Hills Drainage Improvements	SWU	\$3,300,000.00	2010	2012	2013	2014	\$0.00
Verna Trail-Paint Pony Trail Drainage Improvements	SWU	\$2,353,939.00	2010	2013	2014	2015	\$0.00
Lebow Channel Detention Improvements	SWU	\$4,400,000.00	2011	2014	2015	2015	\$0.00
35th NW-Cement Creek Drainage Improvements	SWU	\$1,016,229.00	2010	2013	2013	2014	\$0.00
Mosier Valley Road Drainage Improvements	SWU	\$1,470,611.00	2011	2013	2015	2016	\$0.00
Old Granbury Road Drainage Improvements	SWU	\$2,053,959.00	2010	2013	2014	2015	\$0.00
Wagley Robertson	SWU	\$1,872,113.00	2011	2014	2015	2016	\$0.00
Westcliff Drainage	SWU	\$5,243,619.00	2010	2014	2015	2016	\$0.00
Cantey Street Drainage Improvements	SWU	\$136,315.00	2010	2011	2011	2013	\$0.00
Burchill Channel Improvements	SWU	\$6,838,005.00	2010	2013	2014	2015	\$0.00
East Rosedale-Sycamore Creek Mitigation	SWU	\$202,176.61	2011	2012	2014	2017	\$0.00
White Lake Hills Drainage Improvements	SWU	\$1,681,447.00	2012	2013	2014	2014	\$0.00
Royal Creek Channel Repair	SWU	\$1,300,000.00	2011	2014	2014	2015	\$0.00
Kimbo Court Drainage Improvements	SWU	TBD	2012	2013	2014	2014	\$0.00
Harlanwood Drainage Improvements	SWU	\$227,574.00	2012	2012	2013	2013	\$0.00
Storm Drain -Water Quality BMP	SWU, 2004 CIP	\$205,000.00	2012	2012	2012	2013	\$0.00
Central Arlington Heights-Ashland Drainage Improvements	SWU	\$907,219.00	2012	2013	2013	2014	\$0.00
Facilities							
Addition of Female Restroom Facilities to 18 Fire Stations	2004 CIP	\$735,000.00	2004	2009	2009	2013	\$0.00
Guinn School Commemorative Plaza	EDA, Grants	\$302,000.00	2009	2013	2013	2014	\$0.00
Citizens Drop off Station No 4	OB	\$1,600,000.00	2012	2013	2013	2014	\$0.00
Fire Station 42 (Spinks Airport)	Gas Well Rev	\$372,487.00	2010	2013	2013	2015	\$0.00
Will Rogers Memorial Coliseum East Facility	Culture &	\$33,582,567.00	2010	2010	2011	2013	\$0.00
	Tourism Funds						
Credit Card Based Parking Meters	2010 CO	\$1,050,000.00	2010	2012	2012	2013	\$0.00
Commerce St Garage Elevator Renovations	2010 CO	\$340,000.00	2011	2011	2012	2014	\$0.00
Automation of Taylor Street Garage-Parking	2010 CO	\$50,816.00	2012	2012	2012	2014	\$0.00
Renovations - Parking System Commerce Street Garage	2010 CO	\$512,000.00	2011	2011	2012	2013	\$0.00

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WATER DEPARTMENT

These projects include the construction, expansion and upgrading of water treatment facilities, transmission lines, pump stations and storage facilities. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget-cash financing) CP (Commercial Paper-eventually converted to Water /Sewer revenue bonds) DWSRF (Drinking Water State Revolving Fund) HSG (Department of Home Land Security Grant) LWIF (Lake Water Infrastructure Fund) LWG (Lake Worth Gas Revenue) CWSRF (Clean Water State Revolving Fund) DOEG (Dept of Energy Grant) CDBG (Community Development Block Grant) TWDB Grant (Texas Water Development Board)

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Sanitary Sewer Rehabilitation Projects							
SS Rehab Contract 86	OB	\$1,601,100.00	2012	2014	2014	2015	\$0.00
SS Rehab Contract 87	OB, 07 CW SRF	\$1,181,600.00	2012	2014	2014	2015	\$0.00
SS Rehab Contract 91	CP	\$1,750,000.00	2012	2014	2014	2015	\$0.00
SS Rehab Contract 88	CP, OB	\$1,170,000.00	2012	2014	2014	2015	\$0.00
Sanitary Sewer Rehabilitation - Contract 79	OB	\$238,749.00	2010	2012	2013	2014	\$0.00
SS Rehab Contract 85	CP, OB	\$373,000.00	2009	2012	2013	2014	\$0.00
SS Rehab Contract 83	OB	\$280,000.00	2010	2012	2013	2014	\$0.00
SS Rehab Contract 80	OB	\$431,000.00	2010	2013	2013	2014	\$0.00
SS Rehabilitation - Contract 61	OB	\$515,479.00	2009	2013	2013	2013	\$0.00
SS Rehabilitation - Contract 77	OB	\$836,500.00	2010	2012	2013	2014	\$0.00
Village Creek SS Rehabilitation	OB, 07 CW SRF, CP	\$1,262,426.00	2007	2009	2011	2013	\$0.00
SS Rehabilitation - Contract 63	OB, 07 CW SRF	\$1,336,000.00	2007	2008	2013	2014	\$0.00
SS Rehabilitation - Contract 78	OB	\$1,720,100.00	2010	2013	2013	2014	\$0.00
SS Rehabilitation Contract 75	OB	\$2,138,659.00	2010	2013	2013	2014	\$0.00
SS Rehabilitation - Contract 74	OB	\$2,191,105.00	2006	2012	2012	2013	\$0.00
SS Rehab Contract 76	OB	\$2,292,500.00	2010	2012	2013	2014	\$0.00
SS Rehabilitation - Contract 71	CP, OB, 07 CW SRF	\$2,562,756.00	2007	2013	2013	2014	\$0.00
SS Rehabilitation - Contract 73	CP, OB	\$2,586,679.00	2007	2012	2012	2013	\$0.00
SS Rehabilitation Contract 53	OB, 07 CW SRF, CP	\$2,761,000.00	2002	2012	2012	2013	\$0.00
SS Rehab Contract 82	CP, OB	\$3,055,100.00	2010	2013	2013	2014	\$0.00
SS Rehab Contract 84	OB	\$3,280,100.00	2009	2013	2013	2014	\$0.00
SS Rehab Contract 81	OB, 07 CW SRF	\$3,725,100.00	2010	2011	2012	2013	\$0.00
Sanitary Sewer Rehabilitation Contract 64	OB, 07 CW SRF, CP	\$4,307,500.00	2002	2011	2013	2014	\$0.00
SS Rehabilitation - Contract 69	CP, OB, 07 CW SRF	\$5,772,706.49	2008	2011	2012	2013	\$0.00
SS Rehabilitation - Contract 56	OB	\$7,218,263.00	2007	2012	2013	2014	\$0.00
Sanitary Sewer Rehabilitation Contract 52	OB, 07 CW SRF, CP	\$7,268,539.00	2007	2009	2013	2013	\$0.00
SS Rehabilitation - Contract 55	OB	\$8,838,874.25	2006	2012	2012	2013	\$0.00
Major Wastewater Collection Mains							
Reclaim Water Extension along American Blvd	CP, OB	\$745,190.00	2011	2012	2012	2013	\$0.00
SS Main 257 Upper and Middle Village Creek Parallel Relief Main - Part 1	OB, 07 CW SRF	\$832,750.00	2008	2013	2013	2015	\$0.00
Walsh Ranch Sewer Main Extension 1C	CP	\$1,468,000.00	2011	2011	2011	2013	\$0.00
Little Fossil Creek Interceptor Improvements, Various Locations	CP	\$1,500,000.00	2012	2014	2014	2015	\$0.00
SS Main 257 Upper and Middle Village Creek Parallel Relief Main - Part 2	OB, 07 CW SRF, CP	\$1,500,850.00	2008	2013	2014	2016	\$0.00
Village Creek Parallel Interceptor Improvements, Various Locations	CP	\$2,000,000.00	2012	2014	2014	2015	\$0.00
SS Replacements - M253 South Shore Replacement	OB, 07 CW SRF, CP	\$17,240,215.00	2007	2012	2013	2014	\$0.00
Big Fossil Creek Parallel Relief (M-402) - Parts 1-3	OB, 07 CW SRF, CP	\$21,373,905.20	2009	2012	2013	2014	\$0.00
Parallel M-389R* Relief Interceptor in the Sycamore Creek Basin MP-003	CP	\$4,951,440.00	2013	2014	2015	2017	\$0.00
M-275 Replacement Interceptor in the Sycamore Creek Basin MP-004	CP	\$17,763,360.00	2013	2014	2015	2017	\$0.00
Clear Fork Drainage Basin-M-210 SS Improvements	CP	\$8,261,130.00	2008	2015	2012	2016	\$0.00
Eastside Pump Station Rehabilitation of Eastside II and Holly Water Mains	CP	\$17,979,390.00	2007	2013	2012	2016	\$0.00
Major Water Transmission Mains							
Ridglea Country Club Dr. Water Improvements	OB	\$133,000.00	2011	2013	2013	2014	\$0.00
Roaring Springs Road Water Extension	OB	\$567,000.00	2010	2012	2013	2014	\$0.00
Water Main Repl Contract 2011A	OB	\$1,149,300.00	2011	2013	2011	2013	\$0.00

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Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Water Main Extensions, Replacements, and Relocations Contract 2010A	CP	\$4,337,800.00	2010	2013	2010	2013	\$0.00
Vickery Blvd Water and Sewer Relocations	OB	\$6,963,000.00	2009	2013	2014	2014	\$0.00
SH 114 Water Relocation	CP, OB	\$7,799,000.00	2010	2011	2013	2014	\$0.00
Trinity Blvd Water Main Extension from Green Belt Rd to S.H. 360	CP, OB	\$14,517,127.00	2006	2008	2009	2013	\$0.00
SH 121T Water and Sewer Relocation	CP, OB	\$23,490,612.00	2005	2012	2013	2013	\$0.00
TxDOT/County Projects							
Trinity River Vision - Water and Sewer Relocation (K-H)	CP	\$10,427,393.00	2008	2011	2013	2014	\$0.00
N Tarrant Express Segment 3A (I-35W from I-820 to I-30)	CP	\$900,000.00	2012	TBD	TBD	TBD	\$0.00
Water Treatment Plants							
North and South Holly Chlorine Ammonia Conversion	CP	\$3,300,000.00	2010	2011	2011	2013	\$0.00
Eagle Mountain WTP Clearwell	DWSRF	\$3,373,000.00	2010	2011	2011	2013	\$0.00
North Holly High Service Pump Station Pipe Replacement	CP	\$4,400,000.00	2010	2011	2011	2013	\$0.00
Rolling Hills WTP - 40MGD Updgrade Phase 5 Chemical Fac Improvmt	CP	\$4,900,000.00	2007	2011	2011	2013	\$0.00
Wastewater Treatment Plants							
VC Secondary Clarifier 1 - 9 Weir Replacement	CP, OB	\$525,000.00	2011	2012	2012	2013	\$0.00
Village Creek EECDDG Phase 6A	CP	\$2,000,000.00	2010	2010	2010	2013	\$0.00
VCWRF Gravity Belt Thickener Addition	CP/DOEG	\$2,580,000.00	2011	2013	2013	2014	\$0.00
Village Creek WWTP - Secondary Area Rehab (SQ CL 22/24 and RS 2/7)	CP	\$10,650,000.00	2008	2010	2010	2013	\$0.00
Village Creek WWTP Trinity River Parallel Siphon Crossing	CP, OB	\$11,740,231.60	2005	2007	2011	2013	\$0.00
VC WWTP Deep Bed Media Filters Rehabilitation/Modification	CP	\$13,720,000.00	2010	2012	2012	2015	\$0.00
VCWWTP SCADA System Upgrade	CP, OB	\$17,869,048.00	2008	2011	2010	2013	\$0.00
VC WRF Side Stream Treatment	CP	\$11,000,000.00	2011	2014	2015	2016	\$0.00
VCWRF Chlorine Conversion Project Ad Enclosure(V-5)	CP	\$2,752,000.00	2013	2014	2014	2016	\$0.00
Water Pump Stations and Tanks							
South Holly Backwash and Lime Silo Project	CP, OB	\$666,008.75	2011	2012	2012	2013	\$0.00
Fleetwood Ground Storage Tank Rehabilitation	CP, OB	\$800,000.00	2012	2012	2013	2013	\$0.00
Safety/Regulatory Improvements to Fort Worth Water Storage Facilities	CP	\$845,000.00	2006	2008	2010	2013	\$0.00
Armstrong Ranch Elevated Water Tank Rehabilitation	CP, OB	\$850,000.00	2012	2012	2013	2013	\$0.00
South Side Pump Station Replacement	CP	\$851,648.46	2008	2011	2011	2013	\$0.00
Eastwood Elevated Water Tank Rehabilitation	CP, OB	\$910,000.00	2012	2012	2013	2013	\$0.00
Westland Ground Storage Tank Rehabilitation	CP, OB	\$910,000.00	2012	2012	2013	2013	\$0.00
Northside IV 1.0 MG Elevated Water Storage Tank and 30-inch Pipeline	CP	\$1,880,179.00	2008	2012	2014	2015	\$0.00
Repair-Repaint Alta Mesa Reservoir	CP	\$2,195,000.00	2009	2009	2010	2013	\$0.00
South Holly PS Motor and Switchgear Replacement	CP	\$4,660,000.00	2010	2011	2012	2013	\$0.00
1 MG Elevated Tank North of Aledo RD (W5-3)	CP	\$2,032,800.00	2013	2014	2014	2015	\$0.00
3 MG Ground Storage Tank on IH-20/36 Inch Line (W3-4)	CP	\$1,675,000.00	2013	2014	2014	2015	\$0.00
Lift Stations							
Woodvale Sanitary Sewer and Water Improvements (Extension)	LWIF, OB	\$2,181,289.00	2007	2010	2010	2013	\$0.00
Security and Information Technology							
Village Creek WWTP / Rolling Hills WTP - Alert Notification System	CP, HSG, TWDB Grant	\$7,997,220.00	2007	2009	2011	2013	\$0.00
Water and Sewer Replacement							
Water/Sanitary Sewer Replacements -Cont 2002 STM-L Arizona Ave at I-35	CP, OB	\$1,145,606.00	2002	2013	2015	2015	\$0.00
Water/SS Replacement Contract 2003 STM-F	OB	\$100,000.00	2012	2013	2013	2014	\$0.00
Water/SS Replacement Contract 2010 STM-B	OB	\$138,001.00	2010	2013	2013	2014	\$0.00
Water Replace Contract 2009 WM-D	OB	\$146,716.00	2010	2012	2013	2014	\$0.00
Water/SS Replacement Contract 2009 STM-M	OB	\$211,000.00	2010	2012	2013	2014	\$0.00
W 7th St Bridge - Water/SS Improvements	CP, OB	\$227,000.00	2011	2012	2012	2013	\$0.00
Water/SS Replacement Contract 2009 STM-O	OB	\$240,600.00	2010	2013	2013	2014	\$0.00
Water/SS Replacement Contract 2009 WSM-K	OB	\$247,000.00	2010	2012	2013	2014	\$0.00
Water/SS Replacement Contract 2009 WSM-A	OB	\$277,704.00	2010	2012	2013	2014	\$0.00
Water/SS Replacement Contract 2009 WSM-I	OB	\$280,000.00	2010	2012	2013	2014	\$0.00
Chapin Rd and Cravens Rd - Water and Sanitary Sewer Improvements	CP, OB	\$304,000.00	2010	2012	2013	2014	\$0.00
W SS Repl. Contract 2009 WSM-L	OB	\$400,320.00	2010	2012	2013	2013	\$0.00

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Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
N Tarrant Express (IH-35W, IH-820, SH 183) Water/San Sewer Main Rel	CP, OB	\$504,000.00	2012	2014	2014	2015	\$0.00
Water/SS Replacement Contract 2009 WSM-C	CP, OB	\$750,800.00	2009	2012	2013	2014	\$0.00
Water/SS Replacement Contract 2004 STM-I	CP, OB	\$1,093,263.00	2006	2012	2013	2013	\$0.00
Water/SS Replacement Contract 2010 STM-D	CP, OB	\$1,173,400.00	2009	2012	2013	2014	\$0.00
Water/SS Replacement Contract 2009 WSM-N	CP, OB	\$1,436,152.00	2010	2011	2012	2013	\$0.00
Water /SS Replacement Contract 2003 STM-B	OB	\$1,520,000.00	2010	2012	2013	2013	\$0.00
Water/SS Replacement Contract 2004 STM-C	CP, OB	\$1,809,000.00	2009	2011	2011	2013	\$0.00
Water/SS Replacement Contract 2010 STM-A	CP, OB	\$1,900,100.00	2010	2012	2013	2014	\$0.00
Water/SS Replacement Contract 2004 - STM-H	CP, OB	\$2,110,100.00	2005	2011	2012	2013	\$0.00
Water/SS Replacement Contract 2005 - WSM-L	CP, OB	\$2,185,554.00	2007	2009	2012	2013	\$0.00
Water Main Extensions, Replacements and Relocation 2011A	CP, OB	\$2,223,300.00	2011	2013	2012	2013	\$0.00
		\$2,308,600.00	2009	2013	2009	2013	\$0.00
SS Rehabilitation by Pipe Enlargement - Contract 2008A	CP, OB	\$2,420,500.00	2009	2012	2013	2014	\$0.00
Water/Sewer Main Replacements Contract 2011A	CP, OB	\$2,438,600.00	2011	2011	2011	2013	\$0.00
W/SS Replacement Contract 2011 WSM-D	CP, OB	\$2,527,200.00	2012	2014	2014	2015	\$0.00
W SS Replacement Contract 2009 WSM-J	OB	\$2,740,200.00	2010	2012	2013	2014	\$0.00
W and SS Replacement Contract 2011 WSM-A	CP, OB	\$2,847,200.00	2012	2014	2014	2015	\$0.00
Water/SS Replacement Contract 2010 STM-E	CP, OB	\$2,855,200.00	2010	2013	2013	2014	\$0.00
Water/SS Replacement Contract 2009 WSM-E	OB	\$3,460,000.00	2010	2011	2012	2013	\$0.00
Water/SS Replacement Contract 2011 WSM-F	CP, OB	\$3,655,500.00	2012	2014	2014	2015	\$0.00
SH 121 T -Water/Sewer Relocation - Phase 3 -Dirks-Alta Mesa to FM 1187	CP	\$3,754,690.00	2007	2009	2012	2013	\$0.00
Water/SS Replacement Contract 2011 WSM-E	OB	\$3,951,000.00	2012	2014	2014	2015	\$0.00
Water/SS Replacement Contract 2009 WSM-P	CP, OB	\$5,735,200.00	2009	2012	2013	2014	\$0.00
Cultural District -Will Rogers Area Water/Sanitary Sewer Improvements	CP	\$5,961,914.05	2010	2011	2011	2013	\$0.00
Casino Beach-Watercress Water/Sewer Improvements	CP, OB	\$6,690,000.00	2011	2013	2013	2014	\$0.00
Miscellaneous							
Sewer Main Repl Contract 2011A	CP, OB, CDBG	\$1,149,300.00	2011	2011	2011	2013	\$0.00
Sanitary Sewer Main Ext, Replacements/Relocations Contract 2011A	CP	\$2,179,300.00	2011	2012	2012	2013	\$0.00
Medical Dist Part 8 -JPS, Dannon Area, Pk Place Water Dist Sys Imp	CP	\$2,362,842.00	2011	2012	2012	2013	\$0.00
Water Street CIP / Maintenance Related Projects	CP	\$ 2,032,800.00	2013	2013	2014	2014	\$0.00
Water Main Extensions 2013A	CP	\$ 2,200,000.00	2013	2013	2013	2014	\$0.00
Sewer Main Extensions 2013A	CP	\$ 2,200,000.00	2013	2013	2013	2014	\$0.00
Water Main Replacements 2013A	OB	\$ 1,100,000.00	2013	2013	2013	2014	\$0.00
Sewer Main Replacements 2013A	OB	\$ 1,100,000.00	2013	2013	2013	2014	\$0.00
Water Main Replacements 2013B	OB	\$ 1,100,000.00	2013	2013	2013	2014	\$0.00
Sewer Main Replacements 2013B	OB	\$ 1,100,000.00	2013	2013	2013	2014	\$0.00
Lake Worth Infrastructure							
Lake Worth Dredging Project	CP	\$18,410,000.00	2008	2012	2012	2014	\$0.00

FORT WORTH PUBLIC ART

Public art funds are for the design and fabrication of public art components integrated into capital projects. Funds have been authorized in several capital programs, including: 2004 Bond Program (CIP); Critical Capital Needs Program(CCN); 2008 Bond Program (CIP), Public Art Fund (PAF), certificate of obligations (CO) and other sources.

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Chisholm Trail Parkway (SH 121) - Design / Commission of public art by Norie Sato for locations from I 30 - FM 1187	2004 CIP; CCN; 2008 CIP; PAF	\$823,073.00	2004	2013	2013	2014	\$0.00
Parks Design Enhancements - Various playground projects included in the 2004 CIP; Neighborhoods select theme: <i>Nature, Western, Geometric, or Freeform by Benito Huerta, etal</i> (CW)	2004 CIP	\$149,084.00	2004	2006	4 pilot projects complete; Remaining locations and schedules TBD	TBD	\$0.00
Water Department Master Plan - To recommend approaches, sites and projects to be implemented over the next 5-10 years	Public Art Fund	\$50,000.00	2012	2013	N/A	N/A	\$0.00
Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact

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Mural Artist-in-Residence - A professional artist to design murals for highly visible areas to be implemented by community members through the PACSD Graffiti Abatement program	Public Art Fund	\$15,000.00	Pending PACSD	Pending PACSD	N/A	N/A	\$0.00
Hats Sculpture - Acquisition and relocation of 5 limestone sculptures by Cam Schoepp to Cultural District	2004 CIP	\$89,774.00	2010	2012	2012	2013	\$0.00
Public Safety Training Center - Design and commission of public art or design enhancements which may be functional or educational.	Public Art Fund (Design only)	\$50,000.00	2012	2013	TBD	TBD	\$0.00
Tabichin Ribbon - Acceptance of sculpture donation; transport from Millennium Park, Chicago; and, installation at Municipal Plaza.	Public Art Fund	\$60,000.00	2012	2012	2013	2013	\$0.00
Signifier Project - Set aside for future public/private partnership projects to commission an iconic work of public art by a renowned artist for a key location.	Public Art Fund	\$250,000.00	TBD	TBD	TBD	TBD	\$0.00
Untitled (Capps Park) - Purchase of limestone sculpture by Chris Powell from 1999 Sculpture Symposium.	Public Art Fund	\$40,000.00	N/A	N/A	N/A	N/A	\$0.00
Pollen (Botanic Garden) - Purchase of limestone sculptures by Cam Schoepp from 1999 Sculpture Symposium.	Public Art Fund	\$65,000.00	N/A	N/A	N/A	N/A	\$0.00
Trinity River Vision Bridges (Henderson Street Roundabout) - Wind-activated vertical sculpture by Ned Kahn to slow traffic and enhance pedestrian experience	2004 CIP; 2008 CIP	\$648,417.00	2007	2013	2013	2015	\$0.00
Six Points Urban Village - Integral public art / design enhancements TBD by Eric McGehearty	Public Art Fund	\$50,000.00	2008	TBD - Pending City schedule	TBD - Pending City schedule	TBD - Pending City schedule	\$0.00
Lebow Channel Improvements - Dewey Street Bridge enhancements by Leticia Huerta	2004 CIP	\$50,000.00	2005	2012	2012	2013	\$0.00
Lebow Channel Improvements - Brennan Street Bridge enhancements by Leticia Huerta	2004 CIP	\$50,000.00	2005	TBD - Pending City schedule	TBD - Pending City schedule	TBD - Pending City schedule	\$0.00
North Beach / Keller - Hicks - Public art / design enhancements TBD	CCN; 2008 CIP	\$893,278.00	2011	TBD	TBD	TBD	\$0.00
Meacham Airport Terminal - Sculptural installation of metal "paper" airplanes by Kipp Kobayashi	Aviation Gas Well Revenue	\$200,000.00	2010	2012	TBD - Pending City schedule	TBD - Pending City schedule	\$0.00
Rosen Park (CID - FY 2011) - Public art project TBD	Public Art Fund	\$50,000.00	2012	2013	2013	2014	\$0.00
Marine Creek Park Corridor - Public Art Master Plan; Integral Design Enhancements by Benito Huerta	2004 CIP; PAF	\$43,866.00	2012	2012	N/A	N/A	\$0.00
Marine Park Pool -Tile mural for large archway on façade of bathhouse.	Public Art Fund	\$30,000.00	2012	2013	2013	2013	\$0.00
Ray White - Conceptual design of integral public art / design enhancements for future implementation.	2008 CIP-Design Only	\$12,000.00	TBD	TBD	TBD	TBD	\$0.00
Bomber Heights / Z Boaz Park - A limestone sculptural gateway element and benches; Design of street toppers by Ann Ekstrom	2004 CIP	\$20,070.00	2007	2012	2012	2013	\$0.00
Clearfork / Main Street Bridge - Paint on metal murals for the east and west abutment walls by Devon Nowlin and Tommy Fitzpatrick	CCN	\$168,033.00	2009	2011	2012	2013	\$0.00
Dirks Road (West) - Public art/design enhancements TBD; Artist TBD	CCN	\$100,032.00	TBD	TBD	TBD	TBD	\$0.00
East First Street Bridge - Vertical sculptural elements by Ken Bernstein flanking the entrances of the bridge	2004 CIP	\$210,000.00	2005	2012	TBD	TBD	\$0.00
Precinct Line Road / Bridge - Public art/design enhancements TBD by Sally Weber	2004 CIP	\$104,000.00	2007	2013	2012	2014	\$0.00
I-30 Welcome Monument - A TXDOT grant-funded project to identify the eastern entrance to Fort Worth	PAF(Design only); TXDOT GCCA Award \$265,000	\$40,000.00	2011	2013	TBD - Pending TXDOT schedule	TBD - Pending TXDOT schedule	\$0.00
Bonnie Brae Street - Public art project TBD	CCN	\$119,365.00	TBD	TBD	TBD	TBD	\$0.00
East Regional Library (CID - FY 2010) - Public art project TBD	Public Art Fund	\$50,000.00	2013	2013	2013	2014	\$0.00
Riverside Drive - Integral design enhancements to bridge railing, at Fossil Creek Bridge. Artist Lars Stanley	2008 CIP	\$101,194.00	2012	2013	TBD	TBD	\$0.00
Randol Mill Road - Conceptual design of integral public art / design enhancements for future implementation.	2008 CIP - Design only	\$30,000.00	TBD	TBD	TBD	TBD	\$0.00

H-23

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Fire Station 27 - Freestanding sculpture depicting cascading water By Tom Orr and Frances Bagley	2004 CIP	\$92,200.00	Aug-10, Design Contract #2	2011	2011	2013	\$0.00
Dallas Avenue - Public art / design enhancements at the police station TBD	2004 CIP	\$45,000.00	TBD	TBD	TBD	TBD	\$0.00
Stop Six (Capers Avenue) - Public art project that commemorates Stop Six community history TBD	CCN	\$97,269.00	2010	2013	TBD	TBD	\$0.00
Plaza Circle (CID - FY 2010) - Public art project that commemorates community leaders TBD	Public Art Fund	\$50,000.00	2012	TBD	TBD	TBD	\$0.00
East Rosedale Street - Public art / design enhancements TBD	2004 CIP	\$140,719.00	2012	TBD	TBD	TBD	\$0.00
Lakeshore Drive - Public art / design enhancements TBD.	2008 CIP	\$100,000.00	TBD	TBD	TBD	TBD	\$0.00
Handley Urban Village - Artist designed benches and planters.	Public Art Fund	\$50,000.00	TBD	TBD	TBD	TBD	\$0.00
Chisholm Trail Community Center - Public art / design enhancements informed by Summer Creek Corridor Workshop by Etv Horowitz	2004 CIP; PAF	\$67,000.00	2010	2012	2012	2013	\$0.00
Dirks/Alta Mesa - Public art / design enhancements informed by Summer Creek Corridor Workshop that involves Crowley ISD students TBD	CCN	\$109,795.00	2010	TBD	TBD	TBD	\$0.00
Summer Creek Drive - Public art / design enhancements informed by Summer Creek Corridor Workshop that involves Crowley ISD students	CCN	\$109,795.00	2010	TBD	TBD	TBD	\$0.00
Summer Creek Roundabout - Sculptures informed by the Summer Creek Corridor Workshop by Jill Bedgood	2008 CIP	\$152,902.00	2010	2013	2013	2013	\$0.00
Risinger Road - Conceptual design of integral public art / design enhancements for future implementation.	2008 CIP - Design only	\$30,000.00	TBD	TBD	TBD	TBD	\$0.00
Lake Como Park Master Plan - Approaches to commemorating the history of the community and future park infrastructure development; Conceptual design for a pilot project by Anitra Blayton, Mel Ziegler	Public Art Fund	\$50,000.00	2006	2012	N/A	N/A	\$0.00
Lake Como Park - Pilot project based upon the Lake Como Park Master Plan	Public Art Fund	\$80,000.00	2012	2013	TBD	TBD	\$0.00
Crestline Drive Area - Public art project TBD possibly in partnership with UNTHSC	CCN	\$155,858.00	2011	TBD	TBD	TBD	\$0.00
Silver Creek Road - Public art project possibly involving White Settlement ISD art students TBD	2008 CIP	\$100,000.00	2010	TBD	TBD	TBD	\$0.00
Avondale-Haslet - Public Art / design enhancements TBD	2008 CIP	\$200,000.00	2010	TBD	TBD	TBD	\$0.00
Old Decatur Road - Public art / design enhancements TBD	2008 CIP	\$192,172.00	2010	TBD	TBD	TBD	\$0.00
Northwest Library - Public art to complement Letters art glass windows by Sandra Fiedorek	2004 CIP	\$11,320.00	2011	TBD	TBD	TBD	\$0.00
Police Crime Lab (FY 2009 CID) - Sculptural design enhancements to tower by Tommy Fitzpatrick	Public Art Fund	\$50,000.00	2009	2012	2012	2013	\$0.00
East Rosedale (Roundabout at Ayers) - Public art by Donna Dobberfuhl	2004 CIP	\$181,146.00	2012	2013	2013	2014	\$0.00
East Rosedale Street Retrofit - Public art / design enhancements TBD	2004 CIP	\$171,147.00	2013	TBD	TBD	TBD	\$0.00
Sargent Street - Sculptural street clock based on the Trout Lily by Jack Mackie	2004 CIP	\$61,263.00	2012	2012	2012	2013	\$0.00
Fire Station #5 - Tile mosaic mural depicting history of FS #5 and historic neighborhood architecture by Oscar Alvarado	2007 CO; PAF; 2008 CO	\$66,000.00	2007	2012	2012	2013	\$0.00
Guinn School Plaza - Commemoration of James E. Guinn and the site of the historic school with design enhancements by Anita Knox, Tina McIntyre, Earline Green, Frank Frazier and Raymond Wade	2004 CIP; Public Art Fund	\$106,000.00	2008	2012	Pending Plaza Construction	Pending Plaza Completion	\$0.00
Hemphill-Lamar Connector - Public Art that incorporates lighting to create inviting "gateways" from the north and south by Dan Corson	2004 CIP	\$233,180.00	2008	2011	Pending Connector Construction	Pending Connector Construction	\$0.00
Berry / Riverside Urban Village - Integral public art / design enhancements by Charlotte Lindsey and Larry Enge (CD 8)	Public Art Fund	\$53,300.00	2008	2011	2012	2013	\$0.00
Near East Side Urban Village - Permanent metal banners on light poles by Michael Pavlovsky	Public Art Fund	\$50,000.00	2008	2010	2012	2013	\$0.00
South Main Urban Village - Integral public art / design enhancements by Benito Huerta TBD	Public Art Fund	\$50,000.00	2008	TBD - Pending City schedule	TBD - Pending City schedule	TBD - Pending City schedule	\$0.00

H-24

Project	Funding Source	Project Funding	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 12-13 Operating Impact
Stone Road - Public Art to create identity and assist with wayfinding by Peter Richards	TBD	TBD	2010	TBD - Pending City schedule	TBD - Pending City schedule	TBD - Pending City schedule	\$0.00
Fire Station #42 - Public art / design enhancements by Tierney Malone	Public Art Fund	\$5,000.00	2011	TBD - Pending City schedule	TBD - Pending City schedule	TBD - Pending City schedule	\$0.00
Hazel Harvey Peace Commemoration - Etched glass with photo imagery and text by Tina McIntyre	CCN	\$18,769.00	2011	2012	2012	2013	\$0.00
Polytechnic Wesleyan Urban Village -Integral public art project by artist Donna Dobberfuhr	Public Art Fund	\$50,000.00	2012	2012	TBD	TBD	\$0.00
West Rosedale Street - Streetscape design enhancements by Juan and Patricia Navarette	2004 CIP; CCN	\$152,297.00	2006	2012	2013	2013	\$0.00
Hemphill / Berry Urban Village - Integral / functional streetscape enhancements by Leticia Huerta	Public Art Fund	\$50,000.00	2008	2009	2013	2013	\$0.00
6th Avenue / Rosemont Park - Sculptural element by Art Garcia	2008 CIP	\$114,972.00	2011	Pending	Pending	Pending	\$0.00
Ryan Place / Elizabeth Boulevard - Sculpture in traffic circle by Alice Bateman	2008 CIP	\$62,263.00	2010	2011	2011	2013	\$0.00
Fairmount Park (CID - FY 2011) Public art project TBD	Public Art Fund	\$50,000.00	2011	2013	2013	2013	\$0.00
Mural Project (Year 3) - A mural project to complement the City's efforts to curb graffiti by involving community youth in a location TBD	Public Art Fund	\$60,000.00	2012	2012	2012	2013	\$0.00
South Community Center - Public Art integrated into architecture.	2004 CIP	\$46,000.00	2012	Pending City Schedule	Pending City Schedule	Pending City Schedule	\$0.00
CONSERVATION - Panther Fountain (Hyde Park) - Weir repairs to prevent fountain damage	Conservation Fund; Private Funds	\$8,000.00	2011	N/A	Pending Agreement with Donor	Pending Agreement with Donor	\$0.00
CONSERVATION - Runnels (Botanic Garden) - Replacement of damaged ceramic tiles and fountain repair	Conservation Fund	\$25,000.00	2012	N/A	TBD	TBD	\$0.00
CONSERVATION - Along the River - Reinstallation of granite elements at Heritage Park	Conservation Fund	\$13,000.00	2012	N/A	Pending	Pending	\$0.00

FUND STATEMENT

FUND:

ENTERPRISE FUNDS

Enterprise funds finance direct deliverables to customers who receive goods or services in exchange for payment. The City charges rates for these services and deposits the revenue into separate operating funds. This revenue pays for the delivery of each service or product. Each operation is intended to be a self-supporting business, therefore employing the enterprise financial model. The City currently operates six funds on this basis: Water and Sewer, Municipal Golf, Municipal Airports, Municipal Parking, Stormwater Utility and Solid Waste.

The Water and Sewer Fund is responsible for providing water and wastewater services to residential, commercial, industrial and wholesale customers. The Fund serves approximately 1,090,000 people in Fort Worth and 30 surrounding communities by providing more than 180 million gallons of water for use every day. Operations are financed through a rate structure based on the amount of service used, billed to customers on a monthly basis and debt is issued for large capital projects.

The Municipal Golf Fund was established to offer residents a safe and enjoyable comprehensive golf experience. The Fund is managed by the Golf Division of the Parks and Community Services Department and operates through revenue collected from user fees for the City's four regulation length courses- Meadowbrook, Pecan Valley, Rockwood and Sycamore Creek.

The Municipal Airports Fund supports the operations of Alliance, Meacham and Spinks Airports through the collection of revenue primarily generated by land and terminal building leases as well as landing fees, hangar rental and fuel flowage.

The Municipal Parking Fund is managed by the Transportation and Public Works Department and maintains five parking garages, twenty surface lots and 2,500 metered spaces. Revenues are generated from fees charged to users of those surface lots, garages and street metered parking spaces, the lease of office and retail space and fines collected from parking ordinance violations. Operations are financed from these revenues and debt is issued for large capital projects.

The Stormwater Utility Fund has the responsibility of providing stormwater management to approximately 200,000 residential, commercial and industrial customers. Program operations are financed through utility fees for residents and commercial customers based on the measure of impervious surface area or equivalent residential units (ERU) of each property and its impact on stormwater management. Debt is issued for large capital projects and utility charges are collected from residents through a monthly fee added to their water bill.

The Solid Waste Fund is responsible for the collection of refuse and recycling throughout the city. Operations are financed by monthly residential refuse collection rates, service charges for special bulk/brush collection, residential recycling rates and other miscellaneous fees. These comprehensive solid waste service charges are collected from residents through a monthly fee added to their water bill.

FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water and wastewater services to residential, commercial, industrial and wholesale customers. It serves approximately 1,090,000 people in Fort Worth and 30 surrounding communities by providing an average of more than 180 million gallons of water for use everyday.

The Water and Sewer Fund provides resources for three separate departments: Water, Wastewater and Reclaimed Water. Water and wastewater services are billed separately to more accurately capture the cost of each service. However, the departments share administrative staff and many of the employees are partially expensed to all departments.

Operations are completely financed through fees for services. The system wide increase for this proposed change is 2.60% for the Sewer System. The budget includes a wholesale rate decrease of 5.35% for Water and a increase of 27.12% for Wastewater. In addition, debt is issued for larger capital projects. Capital projects are funded by long term debt to allow the Department to improve and expand infrastructure related to growth, replace aging infrastructure in older portions of the system and upgrade technology in water treatment plants. As a result, debt service payments made from the Water and Sewer Fund will continue to increase in the coming years. Additionally, the costs for purchase of raw water, power and other contractual services continue to rise moderately on an annual basis.

**WATER AND SEWER FUND BUDGET SUMMARY
FY2013**

REVENUES:

Utility Income	\$347,522,252
Connections and Extensions	2,051,771
Impact Fees	10,639,663
Interest on Investments	692,000
Transfers from Other Funds	633,926
Other Revenue	<u>10,682,730</u>

TOTAL REVENUE \$372,222,342

Use/(Source) of Fund Balance \$5,940,699

TOTAL REVENUE AND OTHER FINANCING SOURCES \$378,163,041

EXPENDITURES:

Personnel Services	\$64,329,020
Supplies	18,772,143
Contractual Services	<u>197,816,414</u>

TOTAL RECURRING EXPENSES \$280,917,577

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$2,153,945
Debt Service	<u>95,091,519</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$97,245,464

TOTAL EXPENDITURES \$378,163,041

**PROJECTED
FY2013 CASH FLOW
WATER AND SEWER FUND**

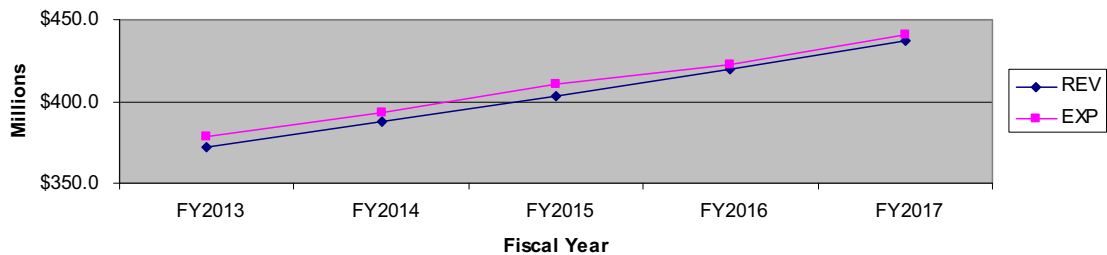
Cash Balance as of 9/30/12*	\$44,908,029
Plus: Projected Revenues	\$372,222,342
Less: Projected Expenditures	(\$378,163,041)
Estimated Available Cash as of 9/30/13	\$38,967,330

* Preliminary cash balance due to pending audit of actual ending balances

WATER AND SEWER FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	\$44,908,029	\$38,967,330	\$33,550,084	\$26,784,234	\$24,446,274
Revenues					
Interest	\$692,000	\$709,300	\$730,579	\$752,496	\$775,071
Utility Income	\$347,522,252	\$362,118,187	\$377,327,150	\$393,174,891	\$409,688,236
Connections and Extensions	\$2,051,771	\$2,137,945	\$2,227,739	\$2,321,304	\$2,418,799
Impact Fees	\$10,639,663	\$10,746,060	\$10,853,520	\$10,962,055	\$11,071,676
Other Revenue	<u>\$11,316,656</u>	<u>\$11,791,956</u>	<u>\$12,287,218</u>	<u>\$12,803,281</u>	<u>\$13,341,019</u>
Total Revenue	\$372,222,342	\$387,503,447	\$403,426,206	\$420,014,027	\$437,294,801
Total Resources	\$417,130,371	\$426,470,777	\$436,976,290	\$446,798,261	\$461,741,075
Expenditures					
Personnel Services	\$64,329,020	\$65,896,669	\$67,570,942	\$69,316,312	\$71,435,658
Supplies	\$18,772,143	\$19,241,447	\$19,818,690	\$20,413,251	\$21,025,648
Contractual	\$197,816,414	\$206,124,703	\$214,781,941	\$223,802,782	\$233,202,499
Capital	\$2,153,945	\$2,175,484	\$2,197,239	\$2,219,212	\$2,241,404
Debt Service	<u>\$95,091,519</u>	<u>\$99,482,390</u>	<u>\$105,823,244</u>	<u>\$106,600,431</u>	<u>\$112,636,545</u>
Total Expenditures	\$378,163,041	\$392,920,693	\$410,192,056	\$422,351,987	\$440,541,754
Projected Variance	(\$5,940,699)	(\$5,417,246)	(\$6,765,850)	(\$2,337,960)	(\$3,246,953)
Projected Cash Balance	\$38,967,330	\$33,550,084	\$26,784,234	\$24,446,274	\$21,199,321
Reserve Requirement (20%)	\$46,080,491	\$48,149,540	\$50,331,290	\$52,603,445	\$55,029,737
Excess/(Deficit)	(\$7,113,161)	(\$14,599,456)	(\$23,547,057)	(\$28,157,171)	(\$33,830,416)

WATER AND SEWER FUND PROJECTED REVENUES AND EXPENDITURES



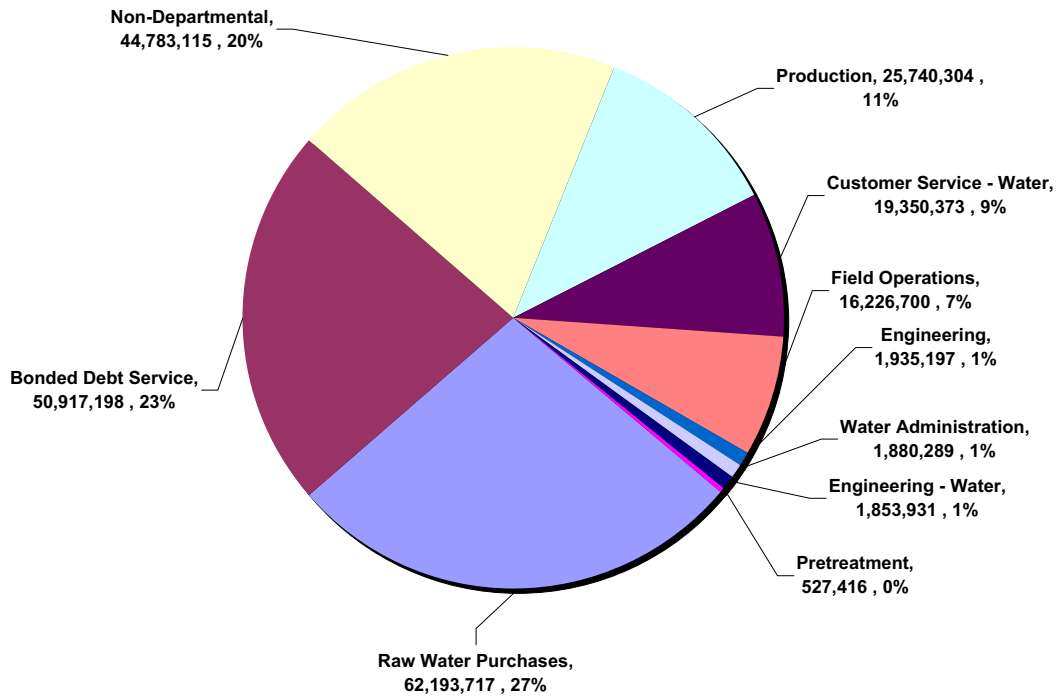
* This model does **not** reflect any rate increases for the next five years

FORT WORTH



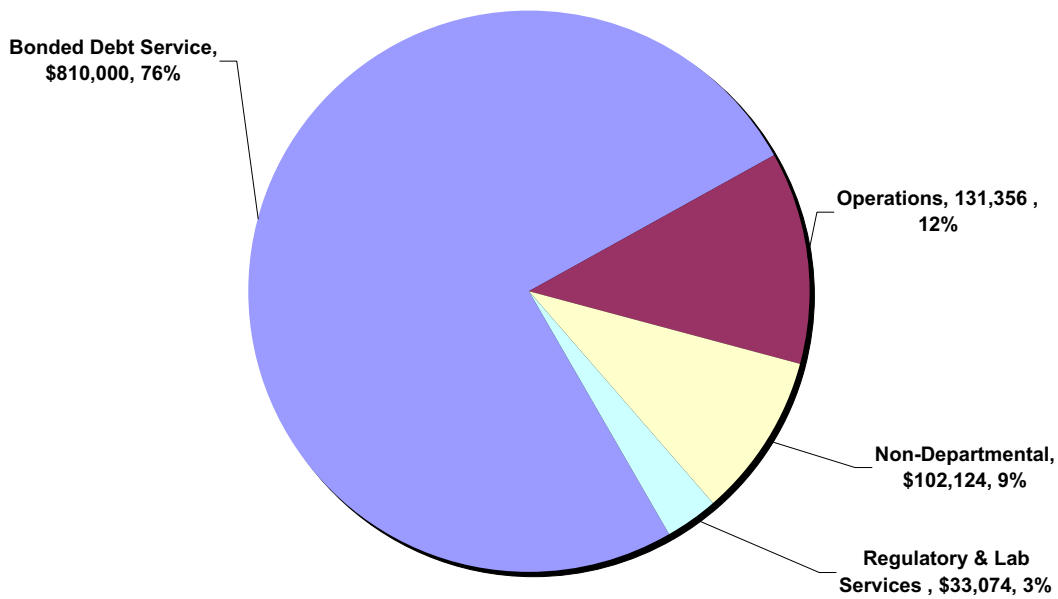
**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Raw Water Purchases	\$44,238,887	\$49,333,777	\$59,234,061	\$59,234,061	\$60,155,771	\$62,193,717
Bonded Debt Service	47,424,963	52,909,448	51,453,352	51,453,352	52,253,991	50,917,198
Non-Departmental	69,638,021	41,345,493	41,636,128	45,351,971	42,284,006	44,783,115
Production	25,372,115	26,047,733	27,400,103	27,894,989	27,826,460	25,740,304
Customer Service - Water	18,497,822	17,223,797	19,086,875	19,596,030	19,383,876	19,350,373
Field Operations	17,270,208	16,998,866	17,069,461	17,479,052	17,335,070	16,226,700
Engineering	2,190,966	2,879,088	2,188,233	2,220,387	2,222,283	1,935,197
Water Administration	7,548,171	9,377,621	1,969,615	2,113,408	2,000,263	1,880,289
Engineering - Water	1,696,203	1,984,497	2,048,052	2,120,441	2,079,921	1,853,931
Pretreatment	381,389	441,194	512,487	530,240	520,462	527,416
Education	<u>7</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL WATER	\$234,258,752	\$218,541,514	\$222,598,365	\$227,993,931	\$226,062,101	\$225,408,241



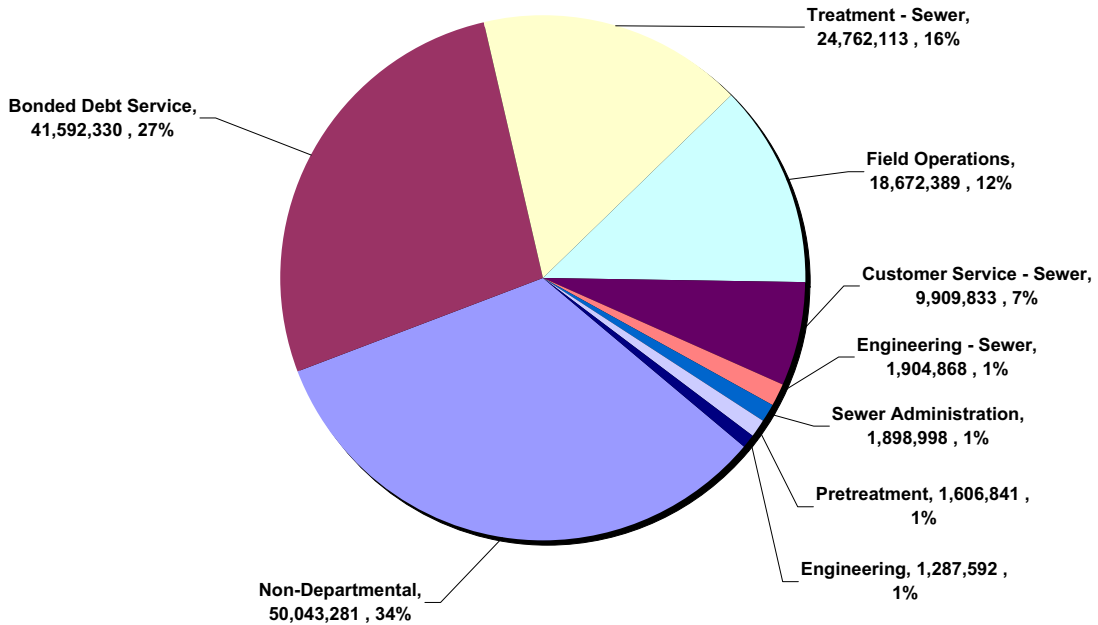
**COMPARISON OF WATER AND SEWER FUND
RECLAIMED WATER EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Bonded Debt Service	\$0	\$0	\$687,927	\$687,927	\$687,927	\$810,000
Operations	0	0	127,282	127,282	6,841	131,356
Non-Departmental	0	0	0	0	0	102,124
Regulatory & Lab Services	<u>0</u>	<u>0</u>	<u>69,791</u>	<u>69,791</u>	<u>3,750</u>	<u>33,074</u>
TOTAL RECLAIMED WATER	\$0	\$0	\$885,000	\$885,000	\$698,518	\$1,076,554



**COMPARISON OF WATER AND SEWER FUND
WASTEWATER EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Non-Departmental	\$70,133,687	\$48,722,267	\$48,056,490	\$51,772,340	\$46,567,360	\$50,043,281
Bonded Debt Service	40,659,117	43,091,755	40,897,118	40,897,118	39,629,836	41,592,330
Treatment - Sewer	23,816,494	23,744,351	25,084,564	25,363,599	24,307,267	24,762,113
Field Operations	16,435,218	17,943,513	19,664,219	21,409,194	19,054,882	18,672,389
Customer Service - Sewer	9,095,689	8,319,733	9,794,448	10,084,594	9,490,947	9,909,833
Engineering - Sewer	1,694,135	1,908,027	1,973,385	2,045,774	1,912,236	1,904,868
Sewer Administration	7,566,713	9,250,794	1,931,763	2,019,272	1,871,903	1,898,998
Pretreatment	1,386,426	1,404,246	1,505,510	1,505,510	1,458,859	1,606,841
Engineering	<u>1,428,333</u>	<u>2,108,023</u>	<u>1,611,039</u>	<u>1,611,039</u>	<u>1,561,118</u>	<u>1,287,592</u>
TOTAL WASTEWATER	\$172,215,812	\$156,492,709	\$150,518,536	\$156,708,440	\$145,854,407	\$151,678,245
TOTAL WATER DEPARTMENT	\$406,474,564	\$375,034,223	\$374,001,901	\$385,587,371	\$372,615,023	\$378,163,041

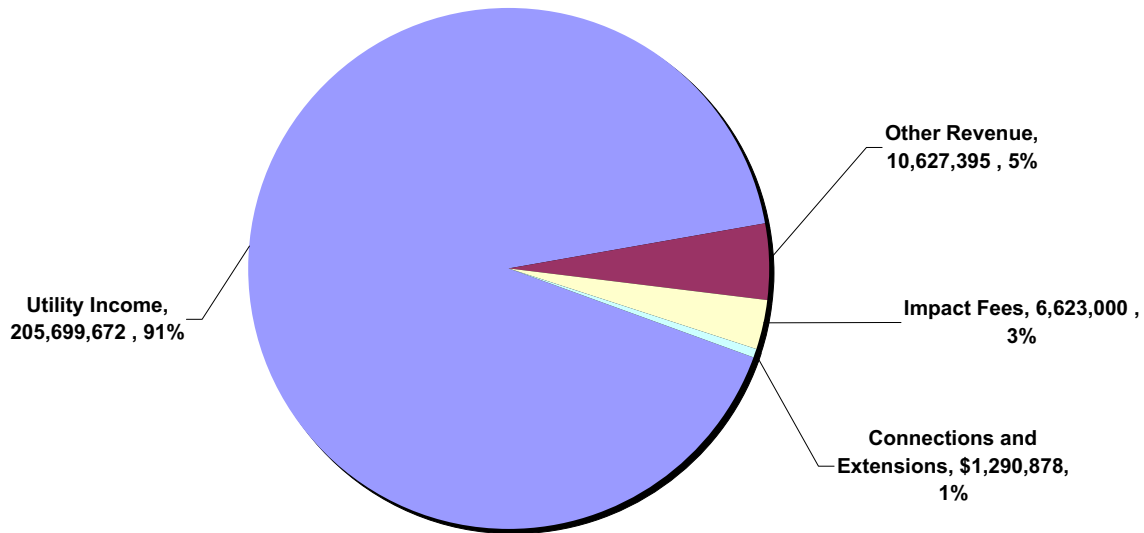


FORT WORTH



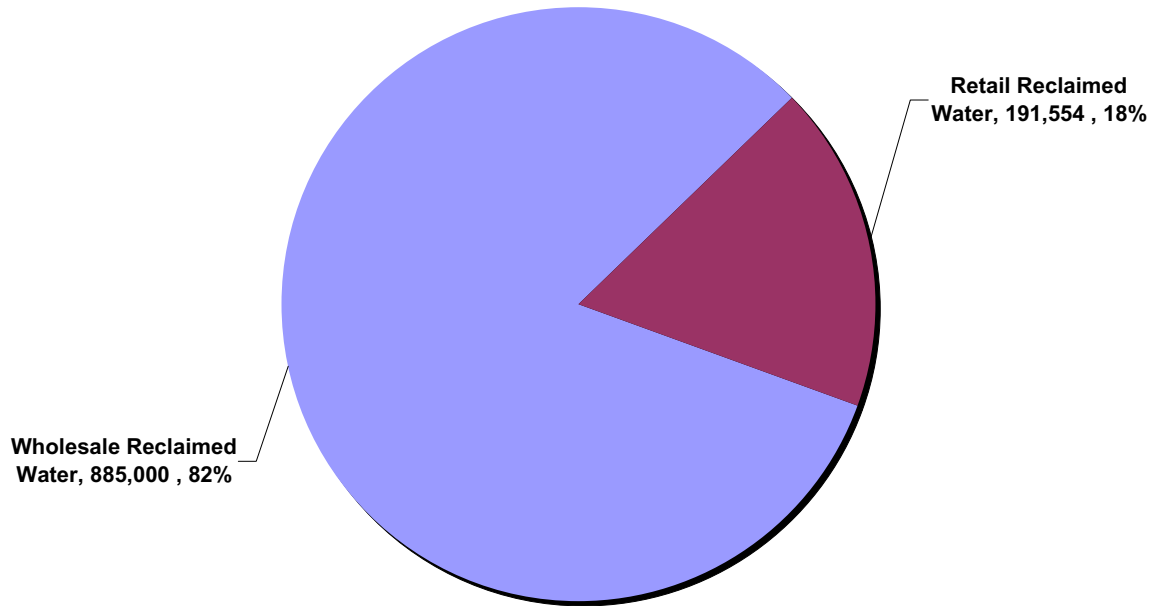
**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Utility Income						
Water Service Revenue	\$129,439,468	\$158,551,597	\$160,874,177	\$160,874,177	\$156,089,724	\$161,837,056
Water Contracts	<u>39,961,705</u>	<u>49,495,106</u>	<u>43,428,333</u>	<u>43,428,333</u>	<u>46,414,721</u>	<u>43,862,616</u>
Sub-Total	169,401,173	208,046,703	204,302,510	204,302,510	202,504,445	205,699,672
Connections and Extensions						
Water Taps	327,498	303,176	461,440	461,440	344,463	415,296
Water Extensions	<u>862,480</u>	<u>796,198</u>	<u>795,984</u>	<u>795,984</u>	<u>805,308</u>	<u>875,582</u>
Sub-Total	1,189,978	1,099,374	1,257,424	1,257,424	1,149,771	1,290,878
Impact Fees	0	0	6,623,000	6,623,000	6,623,000	6,623,000
Other Revenue						
Miscellaneous Revenues	7,212,920	10,543,713	9,282,962	9,282,962	10,217,478	9,375,762
Interest on Investments	619,352	417,702	459,200	459,200	367,829	382,000
Transfers from Other Funds	802,402	283,503	76,436	76,436	75,500	316,963
Others	<u>11,833,039</u>	<u>705,583</u>	<u>596,830</u>	<u>684,339</u>	<u>815,649</u>	<u>552,670</u>
Sub-Total	20,467,713	11,950,501	10,415,428	10,502,937	11,476,456	10,627,395
Total Water Revenue	\$191,058,864	\$221,096,578	\$222,598,362	\$222,685,871	\$221,753,672	\$224,240,945



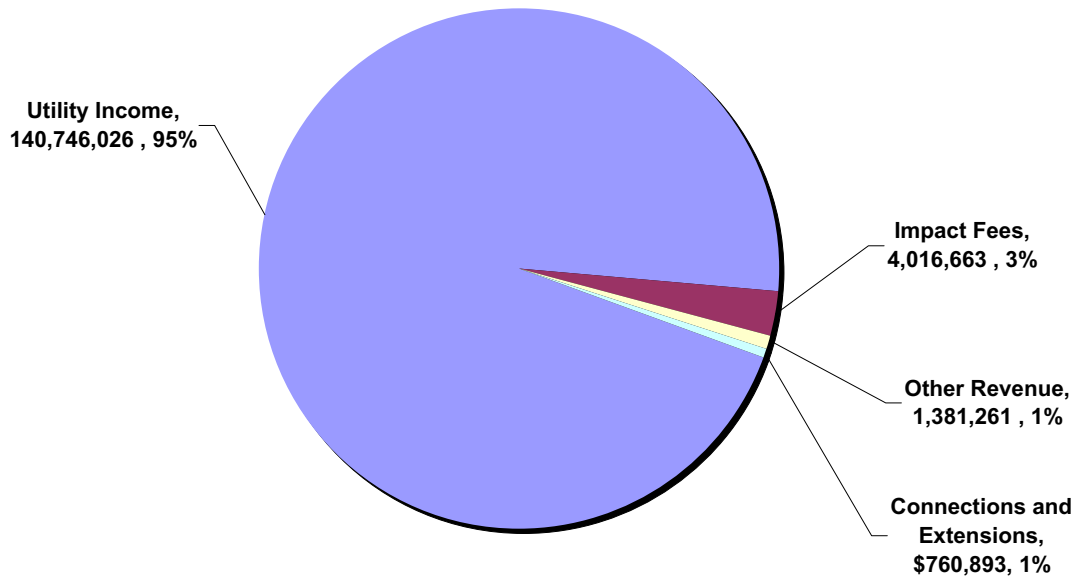
**COMPARISON OF WATER AND SEWER FUND
RECLAIMED WATER REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Utility Income						
Wholesale Reclaimed Water	\$0	\$0	\$885,000	\$885,000	\$507,933	\$885,000
Retail Reclaimed Water	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,487</u>	<u>191,554</u>
Sub-total Reclaime Water Revenue	\$0	\$0	\$885,000	\$885,000	\$511,420	\$1,076,554



**COMPARISON OF WATER AND SEWER FUND
SEWER REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Utility Income						
Sewer Service Revenue	\$99,469,139	\$106,658,512	\$120,407,610	\$120,407,610	\$114,407,610	\$116,378,667
Sewer Contracts	<u>25,578,989</u>	<u>19,838,987</u>	<u>24,126,098</u>	<u>24,126,098</u>	<u>21,000,907</u>	<u>24,367,359</u>
Sub-Total	125,048,128	126,497,499	144,533,708	144,533,708	135,408,517	140,746,026
Connections and Extensions						
Sewer Taps	239,044	254,109	238,261	238,261	320,694	262,061
Sewer Extensions	<u>428,265</u>	<u>509,849</u>	<u>453,532</u>	<u>453,532</u>	<u>503,833</u>	<u>498,832</u>
Sub-Total	667,309	763,958	691,793	691,793	824,527	760,893
Impact Fees	0	0	4,016,663	4,016,663	4,016,663	4,016,663
Other Revenue						
Interest on Investments	474,515	319,292	355,700	355,700	280,356	310,000
Transfers from Other Funds	273,095	87,833	76,436	76,436	75,500	316,963
Others	<u>4,962,614</u>	<u>1,128,897</u>	<u>844,239</u>	<u>931,748</u>	<u>946,630</u>	<u>754,298</u>
Sub-Total	5,710,224	1,536,022	1,276,375	1,363,884	1,302,486	1,381,261
Sub-total Sewer Revenue	\$131,425,661	\$128,797,479	\$150,518,539	\$150,606,048	\$141,552,193	\$146,904,843
Total Water Department	\$322,484,525	\$349,894,057	\$374,001,901	\$374,176,919	\$363,817,285	\$372,222,342



FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

WATER

PE45/0601000:0609020

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Water Department is responsible for providing safe, clean drinking water to Fort Worth residents and customer cities. The Department's Business Services Division performs metering and billing functions for water, sewer, stormwater and solid waste collection services, processes orders for new services, collects delinquent payments and investigates complaints. Also, the division is responsible for coordinating fiscal and administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations. The Division is also responsible for coordinating the Department's internal and external communications and supports all technology needs of the Utility.

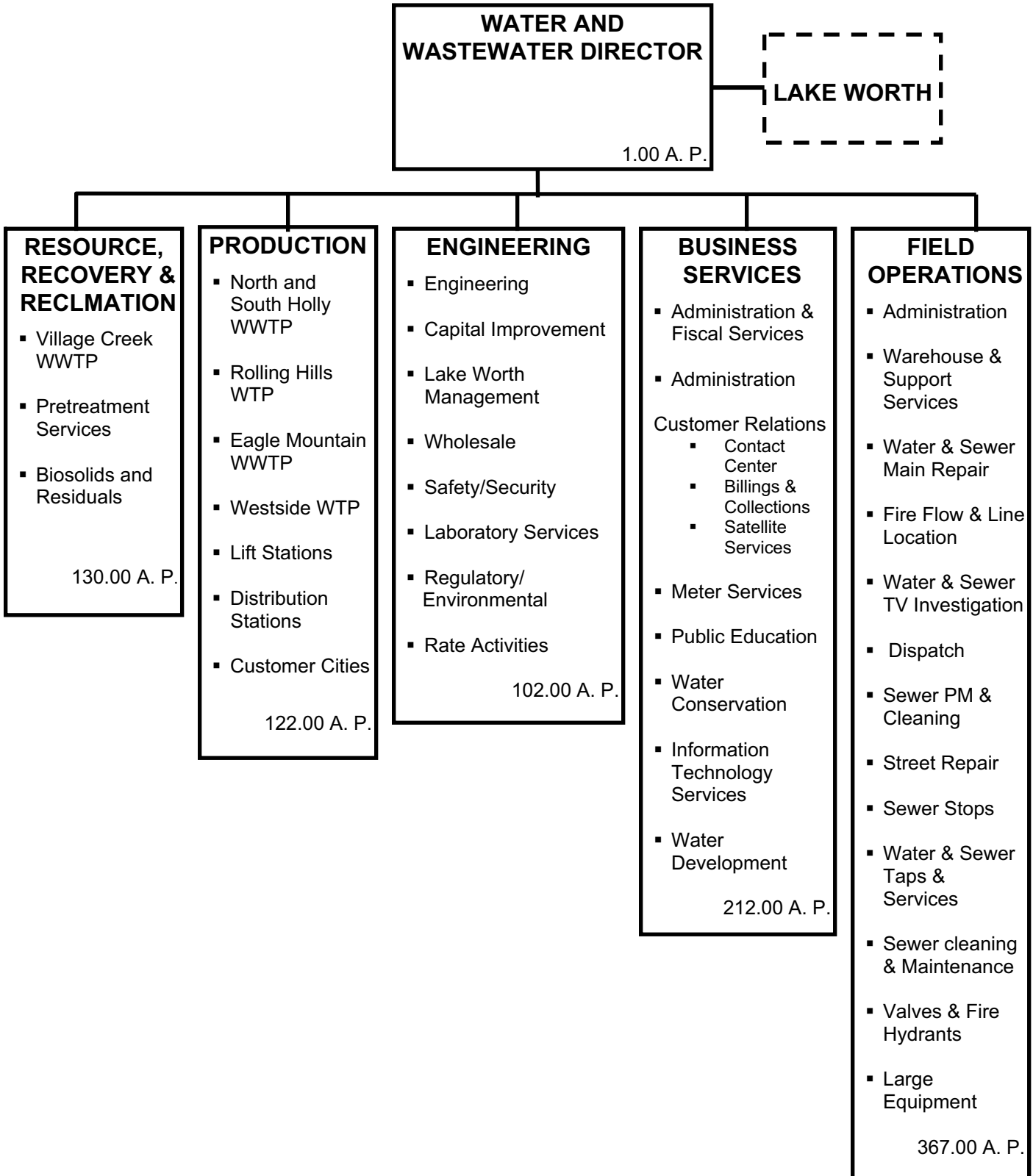
The Engineering and Fiscal Services Division is responsible for planning and management of all water and wastewater related projects and performs in-house engineering work. The Regulatory Affairs Section serves as the departmental liaison on all intergovernmental and regulatory issues. The Laboratory provides laboratory analysis and the Pre-Treatment section provides backflow prevention services.

The Water Production Division treats and distributes a safe water supply to meet customer needs, including various water storage and pumping facilities located throughout the city. It also is responsible for the metering of all the customer cities' water and wastewater services.

The maintenance and repair of the water distribution system is performed by the Water Field Operations Division.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 40,155,295	\$ 33,513,767	\$ 33,504,631	\$ 33,504,631
Supplies	13,761,633	12,736,742	12,092,248	12,092,248
Contractual	110,814,566	122,985,550	128,312,467	128,312,467
Capital Outlay	900,572	1,908,955	581,696	581,696
Debt Service	52,909,448	51,453,352	50,917,198	50,917,198
Total Expenditures	\$ 218,541,514	\$ 222,598,365	\$ 225,408,241	\$ 225,408,241
Authorized Positions	490.50	491.25	493.50	493.50

**WATER AND SEWER – 934.00 A.P.
LAKE WORTH 0.00 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
WATER AND WASTEWATER	PE45/0601000:0709020		
CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED			
FY2012 ADOPTED:	\$374,001,901	A.P.	932.00
FY2013 ADOPTED:	\$378,163,041	A.P.	934.00
<p>A) The adopted budget increases by \$98,568 and two authorizes positions for the transfer from Capital Projects Service Fund. The transfer of the positions will improve the department's ability to electronically map it's entire infrastructure.</p> <p>B) The adopted budget increases by \$5,011,116 for contractual costs due mainly to increased raw water purchases from Tarrant Regional Water District.</p> <p>C) The adopted budget decreases by (\$2,407,610) for one-time capital equipment purchases based on the department's needs for FY2013.</p> <p>D) The adopted budget increases by \$1,102,842 for debt service requirements.</p> <p>E) The adopted budget decreases by (\$1,033,201) for water treatment chemicals due to updated projection of pumpage in FY2013 and lower costs of chemicals.</p> <p>F) The adopted budget increases by \$820,966 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).</p> <p>G) The adopted budget increases by \$706,431 for transfer to the General Fund related to street rental fees. The transfer is based on retail and wholesale operating revenues forecasted in FY2013.</p> <p>H) The adopted budget increases by a net of \$661,056 for group health based on plan migration, turnover, and an 8% increase in the City's contribution to group health.</p> <p>I) The adopted budget decreases by (\$618,769) for industrial waste charges due to the decreased in the historical trend.</p> <p>J) The adopted budget decreases by (\$612,772) for employees paid with bond funds which resulted in an increase in the amount allocated for employees paid with bonds. The amount is based on anticipated Capital Projects anticipated in FY2013.</p> <p>K) The adopted budget decreases by (\$554,460) for electricity costs based on historical expenditure patterns, projected pumpage and fuel surcharges.</p>			

FORT WORTH



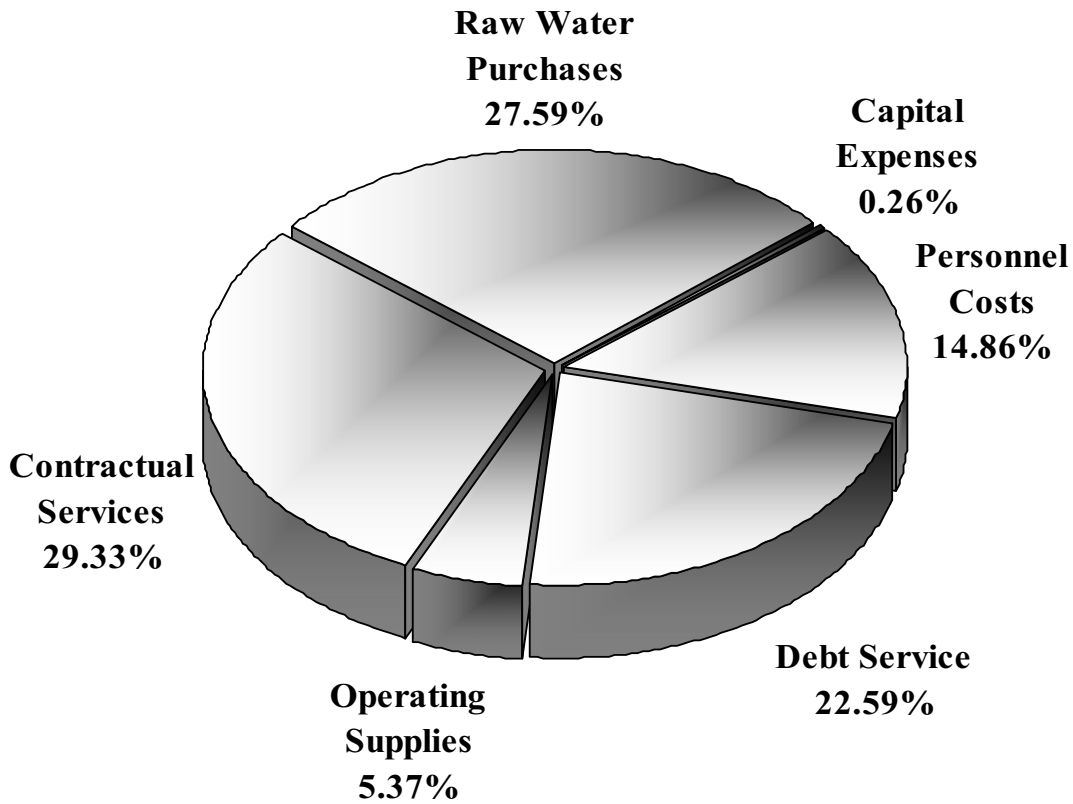
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2013 DEPARTMENTAL OBJECTIVES			
To ensure 100% of technical and quality systems such as reports and investigations that are used within the laboratory continues to be effective and efficient in meeting the needs of the lab and its customers.			
To provide quality educational programming to the community at large by providing 100% of presentations at an evaluation rating of 4.0 or higher.			
To improve security at the Water and Wastewater Treatment Plants by limiting unauthorized intrusions to 10 or less.			
DEPARTMENTAL MEASURES	ACTUAL 2011	ESTIMATED 2012	PROJECTED 2013
To increase the percentage of Water Quality Investigations resolved within 12 days to 100%	98%	96%	100%
To increase the number of speaker bureau presentations w/ an evaluation rating of 4.0 or higher	80%	80%	100%
To limit the number of unauthorized intrusions at the treatment plants to no more than 10 per year	10	6	6

FORT WORTH



DISTRIBUTION OF EXPENDITURES WATER, FY2013



CHARACTER	AMOUNT	PERCENT
Personnel Costs	\$33,504,631	14.86%
Operating Supplies	12,092,248	5.37%
Contractual Services	66,118,750	29.33%
Raw Water Purchases	62,193,718	27.59%
Capital Expenses	581,696	0.26%
Debt Service	<u>50,917,198</u>	<u>22.59%</u>
Total	\$225,408,241	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 8,323,774	\$ 893,751	\$ 836,916	\$ 836,916	7.00	8.50	8.50	8.50
0601004	WHOLESALE	138,441	139,959	142,760	142,760	2.00	2.00	2.00	2.00
0601005	SAFETY AND SECURITY	915,406	935,904	900,612	900,612	13.50	13.50	13.00	13.00
	Sub-Total	<u>\$ 9,377,621</u>	<u>\$ 1,969,615</u>	<u>\$ 1,880,289</u>	<u>\$ 1,880,289</u>	<u>22.50</u>	<u>24.00</u>	<u>23.50</u>	<u>23.50</u>
	<u>RAW WATER PURCHASE</u>								
0602000	RAW WATER PURCHASE	\$ 49,333,777	\$ 59,234,061	\$ 62,193,717	\$ 62,193,717	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 49,333,777</u>	<u>\$ 59,234,061</u>	<u>\$ 62,193,717</u>	<u>\$ 62,193,717</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0602501	ENGINEERING ADMINISTRATION	\$ 2,422,508	\$ 1,630,776	\$ 1,411,541	\$ 1,411,541	19.50	18.00	19.00	19.00
0602502	PLANNING/DEVELOPMENT	683	0	0	0	0.00	0.00	0.00	0.00
0602503	FACILITIES	957	0	0	0	0.00	0.00	0.00	0.00
0602504	LAKE WORTH	454,940	557,457	523,657	523,657	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 2,879,088</u>	<u>\$ 2,188,233</u>	<u>\$ 1,935,197</u>	<u>\$ 1,935,197</u>	<u>23.50</u>	<u>22.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>ENGINEERING - WATER</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0603000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 163,272	\$ 72,534	\$ 73,669	\$ 73,669	1.00	0.50	0.50	0.50
0603001	LABORATORY SERVICES	1,821,225	1,975,517	1,780,262	1,780,262	16.50	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,984,497</u>	<u>\$ 2,048,052</u>	<u>\$ 1,853,931</u>	<u>\$ 1,853,931</u>	<u>17.50</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>CUSTOMER SERVICE - WATER</u>								
0604000	BUSINESS SERVICES ADMINISTRATION	\$ 306,522	\$ 218,819	\$ 215,840	\$ 215,840	1.50	1.50	1.50	1.50
0604001	CUSTOMER SERVICE ADMINISTRATION	242,595	186,222	178,809	178,809	2.00	2.00	2.00	2.00
0604002	CUSTOMER SERVICES	1,586,091	1,574,249	1,583,727	1,583,727	26.50	26.50	26.50	26.50
0604003	BOOKKEEPING & BILLING	2,349,899	2,685,084	2,618,443	2,618,443	6.00	6.00	6.00	6.00
0604004	SATELLITE OFFICE	414,793	445,054	440,546	440,546	7.50	7.50	7.00	7.00
0604007	COLLECTIONS AND CREDIT	837,071	1,153,042	1,124,144	1,124,144	3.00	3.00	3.50	3.50
0604009	METER SERVICES	5,850,933	6,102,677	5,983,132	5,983,132	55.00	55.00	55.00	55.00
0604011	WATER APPLICATIONS	200,477	200,759	188,324	188,324	3.00	3.00	3.00	3.00
0604012	WATER INFORMATION AND TECHNICAL SERVICES	3,523,713	4,198,165	4,739,552	4,739,552	13.50	14.00	14.00	14.00
0604013	PUBLIC INFORMATION OFFICE	478,739	454,340	453,023	453,023	2.00	1.50	1.50	1.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0604014	WATER CONSERVATION PROGRAM	1,432,964	1,868,463	1,824,833	1,824,833	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 17,223,797</u>	<u>\$ 19,086,875</u>	<u>\$ 19,350,373</u>	<u>\$ 19,350,373</u>	<u>128.00</u>	<u>128.00</u>	<u>128.00</u>	<u>128.00</u>
	<u>PRODUCTION</u>								
0605001	ADMINISTRATION	\$ 1,509,242	\$ 1,575,377	\$ 1,499,935	\$ 1,499,935	9.00	9.00	9.00	9.00
0605002	HOLLY COMPLEX	6,725,435	6,735,474	6,391,891	6,391,891	37.00	38.00	33.00	33.00
0605003	ROLLING HILLS PLANT	7,367,245	7,956,988	7,184,668	7,184,668	23.00	23.00	22.00	22.00
0605004	DISTRIBUTION SYSTEMS	3,488,000	3,036,771	2,887,342	2,887,342	18.50	10.50	10.50	10.50
0605005	CENTRAL MAINTENANCE	0	0	0	0	0.00	0.00	0.00	0.00
0605008	WESTSIDE TREATMENT PLANT	166,280	2,015,662	2,205,190	2,205,190	3.00	11.00	19.00	19.00
0605011	EAGLE MOUNTAIN LAKE PLANT	6,293,421	5,509,765	5,029,468	5,029,468	21.00	20.00	18.00	18.00
0605012	CUSTOMER CITIES METERS	498,110	570,065	541,811	541,811	4.50	4.50	4.50	4.50
	Sub-Total	<u>\$ 26,047,733</u>	<u>\$ 27,400,103</u>	<u>\$ 25,740,304</u>	<u>\$ 25,740,304</u>	<u>116.00</u>	<u>116.00</u>	<u>116.00</u>	<u>116.00</u>
	<u>PRETREATMENT</u>								
0605500	PRETREATMENT	\$ 441,103	\$ 512,487	\$ 527,416	\$ 527,416	6.50	6.75	7.50	7.50
0605501	WATER CONSERVATION COMPLIANCE	91	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 441,194	\$ 512,487	\$ 527,416	\$ 527,416	6.50	6.75	7.50	7.50
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	FIELD OPERATIONS ADMINISTRATION	\$ 1,700,238	\$ 1,297,970	\$ 1,330,022	\$ 1,330,022	12.50	13.00	13.00	13.00
0607002	FIRE FLOW AND LINE LOCATION	549,006	561,478	566,137	566,137	5.50	6.00	6.50	6.50
0607003	WAREHOUSE	463,753	514,698	536,762	536,762	5.00	5.00	5.50	5.50
0607004	VALVES & FIRE HYDRANTS	2,702,578	2,435,055	2,605,815	2,605,815	37.00	37.00	37.00	37.00
0607005	WATER TAPS AND SERVICES	2,474,656	2,623,195	2,405,217	2,405,217	30.00	30.00	30.00	30.00
0607006	WATER INVESTIGATION	307,965	319,877	307,087	307,087	5.00	5.00	5.00	5.00
0607007	WATER MAIN REPAIR	4,359,661	4,274,595	3,455,334	3,455,334	34.00	34.00	34.00	34.00
0607008	WATER CONSERVATION	220,184	273,162	199,426	199,426	3.00	3.00	3.00	3.00
0607009	DISPATCH	330,131	281,506	295,883	295,883	5.50	5.50	5.50	5.50
0607010	WATER NIGHT SUPERVISORS	283,808	306,088	305,199	305,199	4.00	4.00	4.00	4.00
0607011	STREET REPAIR	3,162,633	3,780,818	3,894,019	3,894,019	31.50	31.50	31.50	31.50
0607013	LARGE EQUIPMENT	444,253	401,018	325,798	325,798	3.50	3.50	3.50	3.50
	Sub-Total	\$ 16,998,866	\$ 17,069,461	\$ 16,226,700	\$ 16,226,700	176.50	177.50	178.50	178.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>BONDED DEBT SERVICE</u>								
0608001	BONDED DEBT SERVICE	\$ 52,909,448	\$ 51,453,352	\$ 50,917,198	\$ 50,917,198	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 52,909,448</u>	<u>\$ 51,453,352</u>	<u>\$ 50,917,198</u>	<u>\$ 50,917,198</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - WATER</u>								
0609000	NONDEPARTMENTAL - WATER	\$ 20,662,615	\$ 19,275,216	\$ 20,886,049	\$ 20,886,049	0.00	0.00	0.00	0.00
0609010	RATE HEARINGS	35,166	0	0	0	0.00	0.00	0.00	0.00
0609020	WATER CAPITAL PROJECTS	20,647,712	22,360,912	23,897,066	23,897,066	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 41,345,493</u>	<u>\$ 41,636,128</u>	<u>\$ 44,783,115</u>	<u>\$ 44,783,115</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 218,541,514	\$ 222,598,365	\$ 225,408,241	\$ 225,408,241	490.50	491.25	493.50	493.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
WASTEWATER**FUND/CENTER**
PE45/0701000:0709020

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Wastewater Department collects, monitors, treats and processes domestic and industrial waterborne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate sewage pumping capacity to handle all sewage from all areas of the city. The Department's Business Services Division performs billing functions for water, sewer and refuse collection services, processes orders for new services, collects delinquent payments and investigates complaints.

The Pretreatment Section monitors and works with industries that produce a high level of concentrated waste to reduce the impact to the system.

The Engineering and Fiscal Services Division is responsible for planning and management of all water and wastewater related projects and performs in-house engineering work. The Division is also responsible for coordinating fiscal and administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations..

Responsibilities of the Field Operations Division include replacement, maintenance and cleaning of the wastewater collection system.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 36,634,436	\$ 30,691,790	\$ 30,824,389	\$ 30,824,389
Supplies	7,350,721	7,033,840	6,624,895	6,624,895
Contractual	68,330,840	68,302,907	69,320,892	69,320,892
Capital Outlay	1,084,957	2,642,600	1,543,749	1,543,749
Debt Service	43,091,755	41,847,398	43,364,321	43,364,321
Total Expenditures	\$ 156,492,709	\$ 150,518,535	\$ 151,678,246	\$ 151,678,246
Authorized Positions	441.50	440.75	440.50	440.50

FORT WORTH



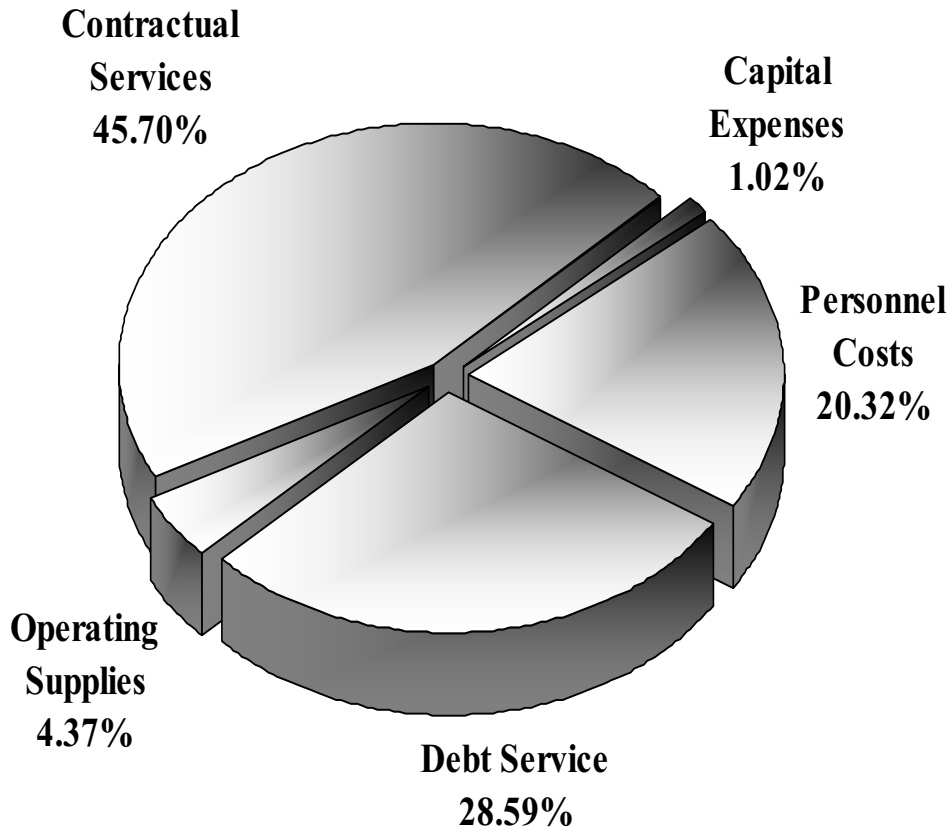
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WASTEWATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2013 DEPARTMENTAL OBJECTIVES			
To respond to all customers with sewer blockage or overflow problems according to standard operating procedures which is 95% of customers within 60 seconds.			
To identify a collection of system defects by television inspection and maintain at a level of at least 1,000,000 linear feet of sewer lines per year.			
To produce and beneficially reuse/recycle 100% Class A Biosolids, through the use of the National Biosolids Partnership "Environmental Management System (EMS)".			
DEPARTMENTAL MEASURES	ACTUAL 2011	ESTIMATED 2012	PROJECTED 2013
To respond to 95% of all customers with sewer or overflows within 60 minutes of the call coming through dispatch	81%	84%	95%
The Television Crew to actively inspect at least 1,000,000 Linear feet of pipe per year	1,559,629	1,100,000	1,000,000
Biosolids produced (dry tons /day)/ Biosolids beneficially recycled (dry tons/ day)	115/115	116/116	117/117

FORT WORTH

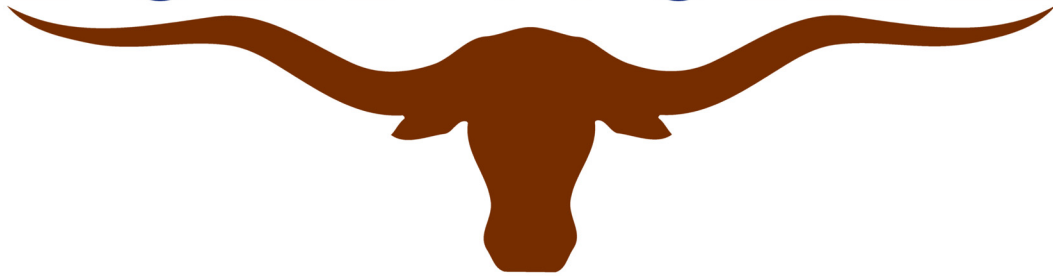


DISTRIBUTION OF EXPENDITURES WASTEWATER, FY2013



CHARACTER	AMOUNT	PERCENT
Personnel Costs	\$30,824,389	20.32%
Operating Supplies	6,624,895	4.37%
Contractual Services	69,320,892	45.70%
Capital Expenses	1,543,749	1.02%
Debt Service	<u>43,364,321</u>	<u>28.59%</u>
Total	\$151,678,246	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 8,260,467	\$ 957,835	\$ 855,571	\$ 855,571	7.00	8.50	8.50	8.50
0701003	PUBLIC INFORMATION	1	0	0	0	0.00	0.00	0.00	0.00
0701004	WHOLESALE	68,976	71,488	122,871	122,871	1.00	1.00	1.00	1.00
0701005	SAFETY AND SECURITY	921,350	902,440	920,557	920,557	13.50	13.50	13.00	13.00
	Sub-Total	<u>\$ 9,250,794</u>	<u>\$ 1,931,763</u>	<u>\$ 1,898,998</u>	<u>\$ 1,898,998</u>	<u>21.50</u>	<u>23.00</u>	<u>22.50</u>	<u>22.50</u>
	<u>ENGINEERING</u>								
0702501	ENGINEERING ADMINISTRATION	\$ 2,108,023	\$ 1,611,039	\$ 1,287,592	\$ 1,287,592	19.50	18.00	19.00	19.00
	Sub-Total	<u>\$ 2,108,023</u>	<u>\$ 1,611,039</u>	<u>\$ 1,287,592</u>	<u>\$ 1,287,592</u>	<u>19.50</u>	<u>18.00</u>	<u>19.00</u>	<u>19.00</u>
	<u>ENGINEERING - SEWER</u>								
0703000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 187,110	\$ 146,120	\$ 142,512	\$ 142,512	1.00	0.50	0.50	0.50
0703001	LABORATORY SERVICES	1,720,917	1,827,265	1,762,357	1,762,357	16.50	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,908,027</u>	<u>\$ 1,973,385</u>	<u>\$ 1,904,868</u>	<u>\$ 1,904,868</u>	<u>17.50</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>CUSTOMER SERVICE - SEWER</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0704000	BUSINESS SERVICES ADMINISTRATION	\$ 164,837	\$ 216,047	\$ 214,458	\$ 214,458	1.50	1.50	1.50	1.50
0704001	CUSTOMER SERVICE ADMINISTRATION	250,886	187,623	179,329	179,329	2.00	2.00	2.00	2.00
0704002	CUSTOMER SERVICES	1,615,694	1,574,892	1,587,176	1,587,176	26.50	26.50	26.50	26.50
0704003	BOOKKEEPING & BILL- ING	1,269,968	1,788,363	1,718,741	1,718,741	6.00	6.00	6.00	6.00
0704004	SATELLITE OFFICE	405,323	443,685	438,961	438,961	7.50	7.50	7.00	7.00
0704007	COLLECTION AND CREDIT	833,979	1,153,859	1,124,897	1,124,897	3.00	3.00	3.50	3.50
0704011	WATER APPLICATIONS	202,977	201,580	189,121	189,121	3.00	3.00	3.00	3.00
0704012	SEWER INFORMATION AND TECHNICAL SER- VICES	3,344,108	3,971,191	4,199,623	4,199,623	13.50	14.00	14.00	14.00
0704013	PUBLIC INFOMATION OFFICE	231,961	257,207	257,528	257,528	1.00	1.50	1.50	1.50
	Sub-Total	<u>\$ 8,319,733</u>	<u>\$ 9,794,448</u>	<u>\$ 9,909,833</u>	<u>\$ 9,909,833</u>	<u>64.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>
	<u>TREATMENT - SEWER</u>								
0705001	ADMINISTRATION	\$ 683,030	\$ 717,187	\$ 525,149	\$ 525,149	6.00	6.00	4.00	4.00
0705002	WATER & WASTE DIS- POSAL	0	3,042,972	1,954,135	1,954,135	0.00	0.00	0.00	0.00
0705005	OPERATIONS	3,811,342	4,252,644	4,015,960	4,015,960	31.00	31.00	31.00	31.00
0705006	MAINTENANCE	4,570,771	4,334,357	4,245,993	4,245,993	41.00	41.00	41.00	41.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0705007	TECHNICAL SERVICES	5,569,967	2,703,928	3,959,894	3,959,894	8.00	8.00	8.00	8.00
0705008	BIOSOLIDS	5,951,702	7,304,865	7,443,407	7,443,407	4.50	4.25	4.50	4.50
0705009	INSTRUMENTATION AND ELECTRICAL	1,521,798	1,138,150	1,119,285	1,119,285	9.00	8.00	8.00	8.00
0705010	WAREHOUSE	565,899	594,057	543,981	543,981	7.00	7.00	7.00	7.00
0705011	LIFT STATIONS	715,905	624,128	591,885	591,885	2.50	2.50	2.50	2.50
0705012	CUSTOMER CITY METERS	353,937	372,277	362,425	362,425	2.50	3.50	3.50	3.50
	Sub-Total	<u>\$ 23,744,351</u>	<u>\$ 25,084,564</u>	<u>\$ 24,762,113</u>	<u>\$ 24,762,113</u>	<u>111.50</u>	<u>111.25</u>	<u>109.50</u>	<u>109.50</u>
	<u>PRETREATMENT</u>								
0705500	PRE-TREATMENT	\$ 1,404,246	\$ 1,505,510	\$ 1,606,841	\$ 1,606,841	19.00	19.00	19.00	19.00
	Sub-Total	<u>\$ 1,404,246</u>	<u>\$ 1,505,510</u>	<u>\$ 1,606,841</u>	<u>\$ 1,606,841</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								
0707001	FIELD OPERATIONS ADMINISTRATION	\$ 1,479,518	\$ 2,824,986	\$ 3,122,792	\$ 3,122,792	12.50	13.00	13.00	13.00
0707002	FIRE FLOW AND LINE LOCATION	433,567	438,611	502,263	502,263	5.50	6.00	6.50	6.50
0707003	WAREHOUSE	454,168	369,484	523,127	523,127	5.00	5.00	5.50	5.50
0707004	SANITARY SEWER CONSTRUCTION	1,250	0	0	0	0.00	0.00	0.00	0.00

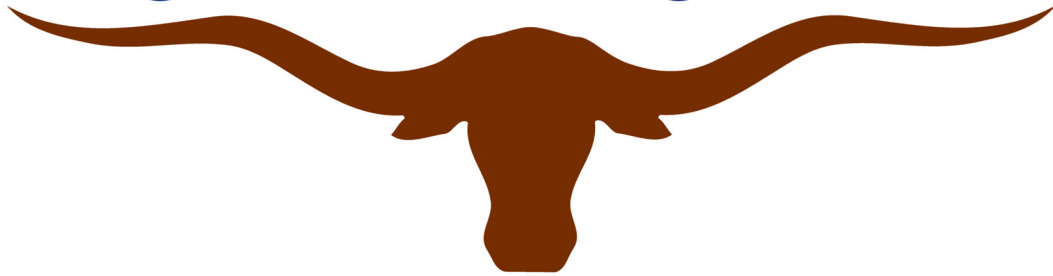
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0707006	SEWER MAIN REPAIR	2,954,220	3,166,698	2,350,203	2,350,203	31.00	30.00	30.00	30.00
0707007	SEWER STOPS	3,703,463	3,710,862	3,682,192	3,682,192	48.00	48.00	48.00	48.00
0707008	STREET REPAIR	1,220,187	1,654,752	1,766,089	1,766,089	11.50	11.50	11.50	11.50
0707009	DISPATCH	290,093	286,405	298,215	298,215	5.50	5.50	5.50	5.50
0707010	SEWER TAPS AND SERVICES	2,365,068	2,967,956	2,482,097	2,482,097	27.00	27.00	27.00	27.00
0707012	SEWER TV INVESTIGATIONS	1,403,058	1,546,439	1,302,508	1,302,508	18.50	18.00	18.50	18.50
0707013	LARGE EQUIPMENT	381,244	606,903	803,033	803,033	3.50	3.50	3.50	3.50
0707015	SEWER PM AND CLEANING	3,257,677	2,091,124	1,839,871	1,839,871	20.50	20.00	19.50	19.50
	Sub-Total	<u>\$ 17,943,513</u>	<u>\$ 19,664,219</u>	<u>\$ 18,672,389</u>	<u>\$ 18,672,389</u>	<u>188.50</u>	<u>187.50</u>	<u>188.50</u>	<u>188.50</u>
	<u>BONDED DEBT</u>								
0708001	BONDED DEBT SERVICE	\$ 43,091,755	\$ 40,897,118	\$ 41,592,330	\$ 41,592,330	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 43,091,755</u>	<u>\$ 40,897,118</u>	<u>\$ 41,592,330</u>	<u>\$ 41,592,330</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - SEWER</u>								
0709000	NONDEPARTMENTAL - SEWER	\$ 24,715,338	\$ 21,743,223	\$ 23,425,226	\$ 23,425,226	0.00	0.00	0.00	0.00
0709010	RATE HEARINGS	650	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0709020	SEWER CAPITAL PROJECTS	24,006,279	26,313,267	26,618,055	26,618,055	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 48,722,267</u>	<u>\$ 48,056,490</u>	<u>\$ 50,043,281</u>	<u>\$ 50,043,281</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 156,492,709	\$ 150,518,535	\$ 151,678,246	\$ 151,678,246	441.50	440.75	440.50	440.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
RECLAIMED WATER

FUND/CENTER
PE45/0651000:0659000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Reclaimed Water Division provides highly treated effluent from Fort Worth's wastewater treatment plant, distributed through a separate system dedicated to reclaimed water for non-potable uses such as irrigation and industrial water cooling towers to Fort Worth's three wholesale reclaimed water customers. In the past year, the department has been working to expand the use of the reclaimed water system to retail customers.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	108,850	55,000	55,000
Contractual	0	78,223	183,054	183,054
Capital Outlay	0	10,000	28,500	28,500
Debt Service	0	687,927	810,000	810,000
Total Expenditures	\$ 0	\$ 885,000	\$ 1,076,554	\$ 1,076,554

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

RECLAIMED

DEPARTMENT PURPOSE

To provide highly treated effluent from Fort Worth's wastewater treatment plant, distributed through a separate system dedicated to reclaimed water for non-potable uses to wholesale reclaimed water customers.

FY2013 DEPARTMENTAL OBJECTIVES

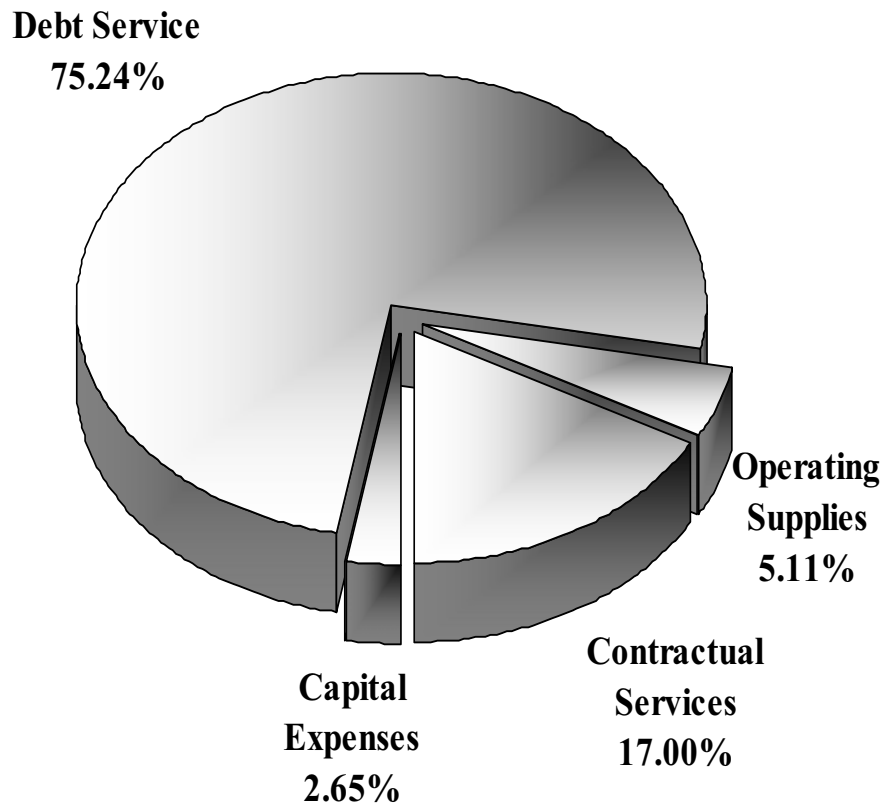
To increase the amounts of gallons of reuse sales by 10%.

DEPARTMENTAL MEASURES	ACTUAL 2011	ESTIMATED 2012	PROJECTED 2013
Gallons of Reuse sold	84,096,500	138,287,985	152,000,000

FORT WORTH



DISTRIBUTION OF EXPENDITURES RECLAIMED WATER, FY2013



CHARACTER	AMOUNT	PERCENT
Personnel Costs	\$0	0.00%
Operating Supplies	55,000	5.11%
Contractual Services	183,054	17.00%
Capital Expenses	28,500	2.65%
Debt Service	<u>810,000</u>	<u>75.24%</u>
Total	\$1,076,554	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT RECLAIMED WATER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>REGULATORY & LAB SERVICES</u>								
0653000	REGULATORY	\$ 0	\$ 69,791	\$ 33,074	\$ 0	0.00	0.00	0.00	0.00
0653001	LABORATORY SERVICES	0	0	0	33,074	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 69,791</u>	<u>\$ 33,074</u>	<u>\$ 33,074</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OPERATIONS</u>								
0655000	OPERATIONS	\$ 0	\$ 127,282	\$ 131,356	\$ 131,356	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 127,282</u>	<u>\$ 131,356</u>	<u>\$ 131,356</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								
0658001	DEBT SERVICES	\$ 0	\$ 687,927	\$ 810,000	\$ 810,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 687,927</u>	<u>\$ 810,000</u>	<u>\$ 810,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NON-DEPARTMENTAL</u>								
0659000	NON-DEPARTMENTAL	\$ 0	\$ 0	\$ 102,124	\$ 102,124	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 102,124</u>	<u>\$ 102,124</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 885,000	\$ 1,076,554	\$ 1,076,554	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

SOLID WASTE FUND

The Solid Waste Fund is an Enterprise Fund supported by revenues received from solid waste monthly residential fees, service charges for special bulk/brush collection, residential recycling revenues and other miscellaneous fees. Since FY2011, the Code Compliance Department has managed the Solid Waste Fund. Four major service areas exist under the new organizational structure, including: Contract Compliance, Field Operations, Customer Service, and Community Education.

Contract Compliance, staffed by city employees, oversees a number of service contracts to ensure that each contractor meets contract requirements. The city has awarded contracts for the collection of residential garbage, recycling, brush and yard waste; recyclable material processing; operation of the city's Southeast Landfill; processing of yard waste and disposal of bulk waste; the purchase of new carts and their maintenance; and the hauling of containers from the Drop-off Stations to landfills for waste disposal.

Field Operations is staffed by city employees, and provides illegal dump site cleanup as well as the operation of three Drop-off Stations for customer drop-off of waste and recycling. In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight authorized Code Compliance Officer Positions; funding for expenses associated with solid waste compliance is transferred annually from the Solid Waste Enterprise Fund to the General Fund.

Customer Service is also staffed by City employees and handles incoming calls for individuals seeking new service arrangements, registering complaints, modifying existing service arrangements or inquiries of the services provided. The Customer Service staff implemented advanced call center technology to minimize call wait times while maximizing customer satisfaction. In addition to supporting inbound calls for the Solid Waste Services Division, the Customer Service staff also answers calls for the Code Compliance Department and the city's Switchboard. In FY2009 the Customer Service Section was directed to be the Consolidated Call Center for the City. As a result, Animal Care & Control and Transportation & Public Works customer inquiries/requests are also supported by this group.

Community Education is responsible for the creation and distribution of materials and programs to teach residents about available solid waste services. The intent of the program is to educate residents to properly use the solid waste program and encourage individual responsibility for a cleaner city. In FY2009 one public education coordinator and two public education specialists were transferred to the Community Relations Department and subsequently to Planning & Development in FY2011. The Solid Waste Fund transfers monies to the General Fund to cover the associated personnel cost. During FY2011, a Public Education Coordinator was authorized in the Solid Waste Services Division to oversee and coordinate all departmental public education programs.

Residential customers pay for comprehensive solid waste collection services through a monthly fee added to their water bill. The monthly residential fee is structured in three tiers based upon the size of garbage cart used: \$12.75 for a 32-gallon garbage cart, \$17.75 for a 64-gallon garbage cart, and \$22.75 for a 96-gallon garbage cart. Residential customers can choose one of the three tiers, and may change tiers if they later decide the original choice was unsuitable for their waste disposal needs.

FORT WORTH



**SOLID WASTE FUND BUDGET SUMMARY
FY2013**

REVENUES:

Residential Collection	\$43,542,165
Recycling Waste	3,403,633
Landfill	2,817,158
Grants of Privilege	1,924,376
Other Revenues	2,164,213
Interest on Investments	490,290
Commercial Collection	509,277
Bad Debts Recovered	97,376
Refuse Hauling Permits	<u>14,380</u>

TOTAL REVENUE \$54,962,868

Use/(Source) of Fund Balance \$582,655

TOTAL REVENUE AND OTHER FINANCING SOURCES \$55,545,523

EXPENDITURES:

Personnel Services	\$5,398,594
Supplies	1,333,946
Contractual Services	<u>46,889,421</u>

TOTAL RECURRING EXPENSES \$53,621,961

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$503,500
Debt Service	<u>1,420,062</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$1,923,562

TOTAL EXPENDITURES \$55,545,523

**PROJECTED
FY2013 CASH FLOW
SOLID WASTE FUND**

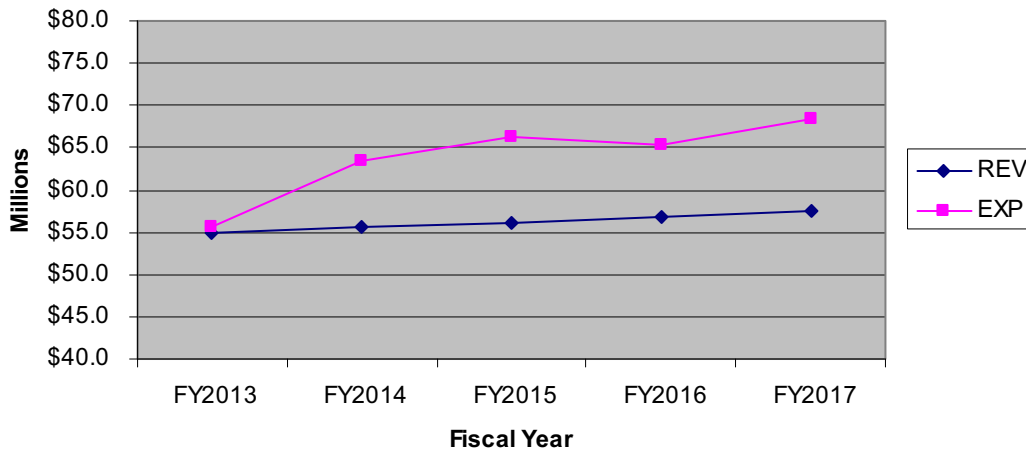
Cash Balance as of 9/30/12 *	\$31,603,502
Plus: Projected Revenues	\$54,962,868
Less: Projected Expenditures	(\$55,545,523)
Estimated Available Cash as of 9/30/13	\$31,020,847

* Preliminary cash balance due to pending audit of actual fund balances.

SOLID WASTE FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013	FY2014	FY2015	FY2016	FY2017
	Adopted	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$31,603,502	\$31,020,847	\$23,021,758	\$12,959,211	\$4,456,070
Revenues*					
Interest	\$490,290	\$502,547	\$517,624	\$533,152	\$549,147
Residential billing	\$43,542,165	\$43,977,587	\$44,417,363	\$44,861,536	\$45,310,152
Recycling Waste Revenue	\$3,403,633	\$3,479,874	\$3,643,776	\$3,841,269	\$4,044,856
Landfill	\$2,817,158	\$2,817,158	\$2,817,158	\$2,817,158	\$2,817,158
Other Revenue	\$4,709,622	\$4,756,718	\$4,804,285	\$4,852,328	\$4,900,852
Total Revenue	\$54,962,868	\$55,533,884	\$56,200,206	\$56,905,444	\$57,622,164
Total Resources	\$86,566,370	\$86,554,732	\$79,221,964	\$69,864,655	\$62,078,234
Expenditures					
Personnel Services	\$5,398,594	\$5,530,491	\$5,671,822	\$5,819,122	\$5,997,427
Supplies	\$1,333,946	\$1,367,295	\$1,408,313	\$1,450,563	\$1,494,080
Contractual	\$46,889,421	\$49,233,892	\$54,157,281	\$56,865,145	\$59,708,403
Capital	\$503,500	\$5,981,235	\$4,383,733	\$650,117	\$669,620
Debt Service	\$1,420,062	\$1,420,062	\$641,603	\$623,638	\$605,672
Total Expenditures	\$55,545,523	\$63,532,974	\$66,262,753	\$65,408,586	\$68,475,202
Projected Variance	(\$582,655)	(\$7,999,089)	(\$10,062,547)	(\$8,503,142)	(\$10,853,037)
Projected Cash Balance	\$31,020,847	\$23,021,758	\$12,959,211	\$4,456,070	(\$6,396,967)
Reserve Requirement (20%)	\$10,724,392	\$11,226,335	\$12,247,483	\$12,826,966	\$13,439,982
Excess/(Deficit)	\$20,296,455	\$11,795,423	\$711,728	(\$8,370,896)	(\$19,836,949)

SOLID WASTE FUND PROJECTED REVENUES AND EXPENDITURES



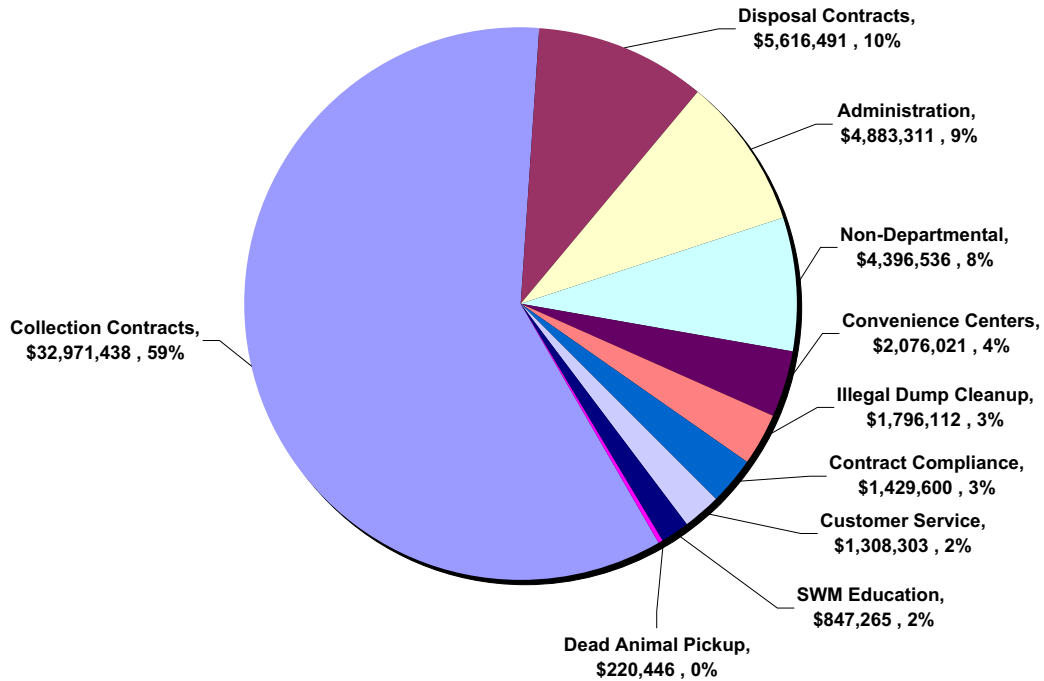
- This model does **not** reflect any rate increases for the next five years.

FORT WORTH

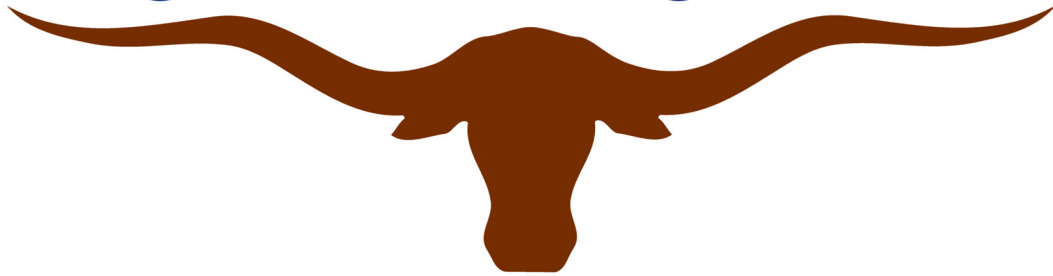


**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Collection Contracts	\$29,151,587	\$29,604,673	\$30,745,005	\$30,745,005	\$29,978,005	\$32,971,438
Disposal Contracts	5,218,484	4,954,984	5,869,092	5,869,092	5,722,675	5,616,491
Administration	5,619,418	4,920,462	4,482,238	9,266,238	9,035,072	4,883,311
Non-Departmental	4,280,142	5,876,107	4,867,106	4,867,106	4,745,686	4,396,536
Convenience Centers	2,318,801	2,081,793	2,072,385	2,072,385	2,020,685	2,076,021
Illegal Dump Cleanup	1,214,687	1,885,795	1,770,508	1,780,469	1,736,051	1,796,112
Contract Compliance	911,598	1,401,548	1,463,940	1,485,849	1,448,781	1,429,600
Customer Service	885,319	1,012,015	1,564,157	1,564,157	1,525,136	1,308,303
SWM Education	348,034	509,729	860,575	860,575	839,106	847,265
Dead Animal Pickup	<u>209,509</u>	<u>232,023</u>	<u>198,818</u>	<u>198,818</u>	<u>193,858</u>	<u>220,446</u>
TOTAL	\$50,157,579	\$52,479,129	\$53,893,824	\$58,709,694	\$57,245,056	\$55,545,523

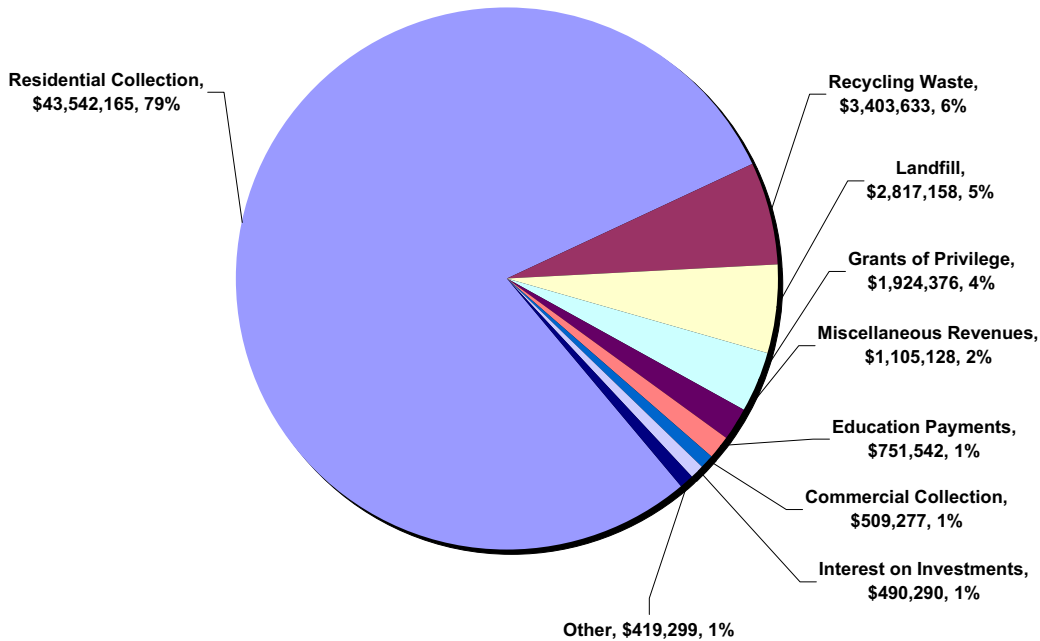


FORT WORTH



COMPARISON OF SOLID WASTE FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Residential Collection	\$41,858,019	\$43,117,453	\$42,626,700	\$42,626,700	\$43,033,101	\$43,542,165
Recycling Waste	3,377,601	4,421,689	3,635,765	3,635,765	3,340,495	3,403,633
Landfill	2,500,163	2,778,040	2,801,902	2,801,902	2,800,845	2,817,158
Grants of Privilege	1,868,387	1,902,277	1,847,928	1,847,928	1,945,046	1,924,376
Miscellaneous Revenues	1,039,167	1,120,937	512,625	512,625	642,367	1,105,128
Education Payments	738,177	753,560	747,587	747,587	780,775	751,542
Commercial Collection	484,052	500,113	433,706	433,706	498,155	509,277
Interest on Investments	554,035	448,484	445,140	445,140	455,286	490,290
Non-Compliant Brush & Bulky Waste	131,375	163,264	152,085	152,085	88,801	167,108
Yard Cart Sales	131,148	122,915	137,325	137,325	119,400	124,275
Bad Debts Recovered	98,196	95,925	96,423	96,423	101,827	97,376
Compliant Brush & Bulky Waste	37,159	12,185	37,329	37,329	7,075	16,160
Refuse Hauling Permits	15,000	15,932	14,145	14,145	14,715	14,380
Sales Tax Adjustment	17,518	6,728	0	0	2	0
Garbage Sales Tax	<u>454,323</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$53,304,320	\$55,459,502	\$53,488,660	\$53,488,660	\$53,827,891	\$54,962,868



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**
SOLID WASTE FUND**FUND/CENTER**
PE64/0239901:0239910

SUMMARY OF FUND RESPONSIBILITIES:

The Solid Waste Services Division provides for solid waste collection and disposal, as well as other solid waste management-related services for Fort Worth residents. It fulfills those duties by primarily using and managing service contracts.

The Solid Waste Services Division underwent a significant reorganization in FY2003, by establishing new service provision contracts, creating a customer service call center, and implementing new variable rate fee structures. Under this organizational structure, the Solid Waste Services Division has four functional areas including: Contract Compliance, Field Operations, Customer Service Center, and the Community Education Section.

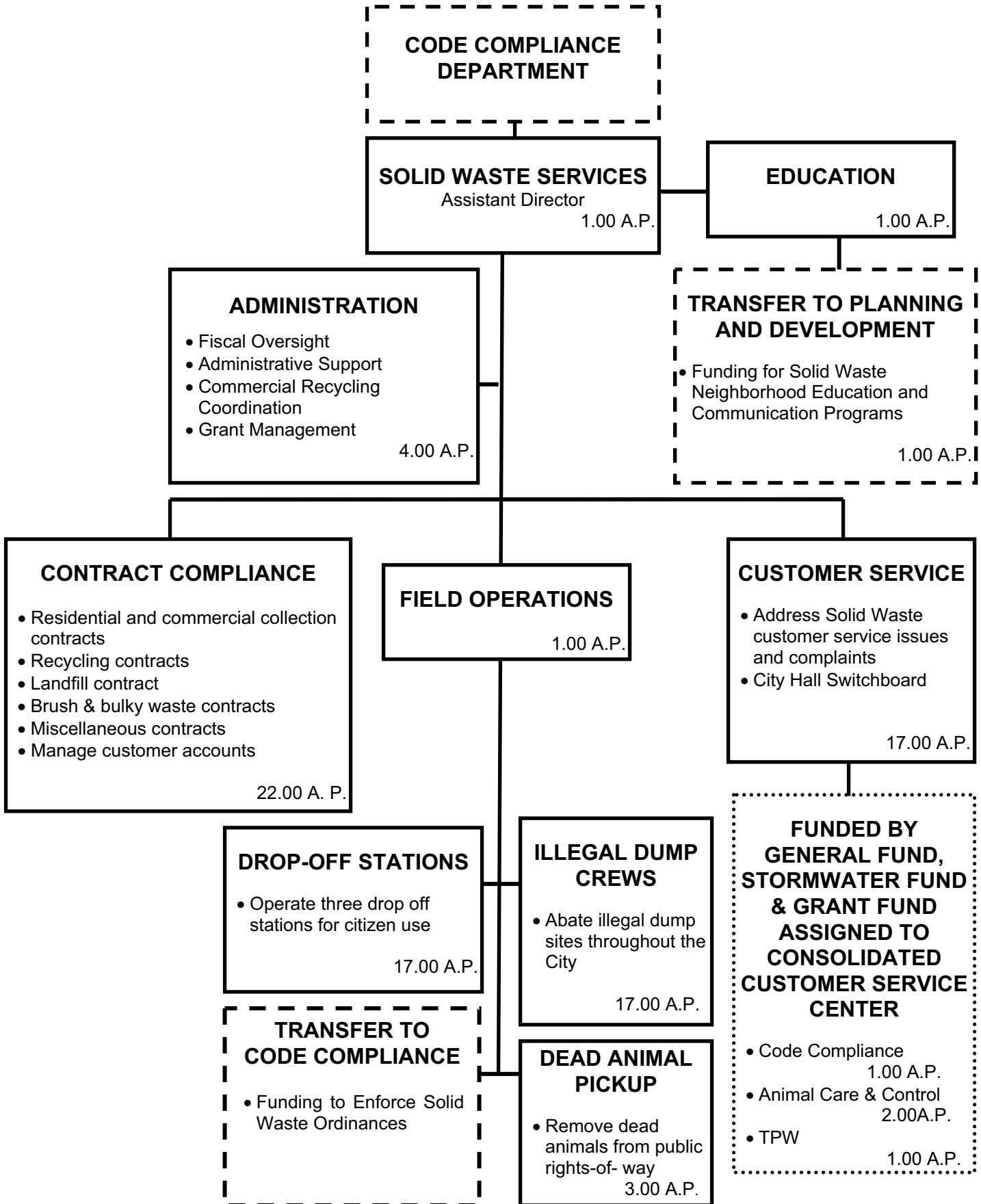
In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight Code Compliance Officer positions and the Solid Waste Customer Service Section began accepting customer service inquiries for Code Compliance and the City Switchboard.

In FY2009, the three authorized positions assigned to education were transferred to the Community Relations Department. All non-personnel related expenditures assigned to the education component continue to be included in the Solid Waste Fund. Also in FY2009, the Customer Service Section was expanded to be the "consolidated call center" for the city. In addition to providing customer service and support for Solid Waste, Code Compliance and the City Hall Switchboard, the section also provides customer service and support for Animal Care & Control and Transportation and Public Works.

In FY2011, the Solid Waste Services Division was transferred from the Environmental Management Department to the Code Compliance Department.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 6,126,500	\$ 5,270,976	\$ 5,398,594	\$ 5,398,594
Supplies	1,160,290	1,447,257	1,333,946	1,333,946
Contractual	42,273,018	44,412,008	46,889,421	46,889,421
Capital Outlay	591,302	744,500	503,500	503,500
Debt Service	2,328,019	2,019,083	1,420,062	1,420,062
Total Expenditures	\$ 52,479,129	\$ 53,893,824	\$ 55,545,523	\$ 55,545,523
Authorized Positions	73.00	82.00	83.00	83.00

SOLID WASTE FUND – 83.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
SOLID WASTE FUND	PE64/0239901:0239910

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$53,893,824	A.P.	82.00
FY2013 ADOPTED:	\$55,545,523	A.P.	83.00

- A) The adopted budget increases by \$77,965 and 1.00 authorized position for the addition of a Communications Specialist at the City Call Center. The addition of the position will improve the department's ability to provide quality customer service to citizens who call the City.
- B) The adopted budget increases by \$2,298,119 for contractual payments for trash pickup based on contractual requirements and population growth.
- C) The adopted budget decreases by (\$568,038) for debt service based on declining interest rates and the end of lease-to-own payments for pickup carts.
- D) The adopted budget decreases by (\$250,000) for one-time payments to remodel the City Call Center.
- E) The adopted budget decreases by (\$248,449) for disposal costs of contaminated recycling.
- F) The adopted budget increases by \$247,231 for General Fund administrative services fees.
- G) The adopted budget increases by \$241,122 for transfers to the General Fund for enforcement of solid waste ordinances.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CODE COMPLIANCE, SOLID WASTE FUND

DEPARTMENT PURPOSE

To preserve and enhance public health, welfare and safety through services that focus on education, prevention, compliance and community partnerships

FY2013 DEPARTMENTAL OBJECTIVES

- Provide once a week curbside garbage collection with less than 1 missed collection per 1,000 households
- Provide once a week curbside recycling collection with less than 1 missed collection per 2,000 households
- Increase the diversion rate of residential wastes from landfill disposal from 22% to 30% by FY2015
- Reduce curbside recycling contamination from 20% to 10% by FY2015
- Divert 20,000 pounds of recyclables from landfill by recycling at special events (Mayfest and Concerts in the Garden) by 2013
- Answer 80% of incoming calls to the City Call Center within 60 seconds or less
- Complete the collection of 95% of all illegal dump work orders within 7 days of receipts
- Complete the collection of 100% of all dead animal work orders with 48 hours of receipt

DEPARTMENTAL MEASURES	ACTUAL 2011	ESTIMATED 2012	PROJECTED 2013
Number of Garbage misses/1,000	0.45	.46	< 1.00
Number of Recycling misses/1,000	0.50	.53	<0.50
Diversion Rate of Residential Wastes	22.21%	24%	25%
Curbside Recycling Contamination Rate	18.04%	17%	15%
Pounds of Recyclables Diverted from Landfill by Recycling at Special Events	16,669	20,000	20,000
% of Incoming Calls Answered in 60 Sec	83%	89%	80%
Illegal Dump Workorders Comp in 7 Days	95%	95%	95%
Dead Animal Workorders Comp in 48 hrs	95%	95%	95%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0239901	ADMINISTRATION	\$ 4,920,462	\$ 4,482,238	\$ 4,883,311	\$ 4,883,311	5.00	6.00	6.00	6.00
0239902	COLLECTION CON- TRACTS	29,604,673	30,745,005	32,971,438	32,971,438	0.00	0.00	0.00	0.00
0239903	CONTRACT COMPLI- ANCE	1,401,548	1,463,940	1,429,600	1,429,600	22.00	22.00	22.00	22.00
0239904	DISPOSAL CONTRACTS	4,954,984	5,869,092	5,616,491	5,616,491	0.00	0.00	0.00	0.00
0239905	CONVENIENCE CEN- TERS	2,081,793	2,072,385	2,076,021	2,076,021	17.00	17.00	17.00	17.00
0239906	NON-DEPARTMENTAL	5,876,107	4,867,106	4,396,536	4,396,536	0.00	0.00	0.00	0.00
0239907	ILLEGAL DUMP CLEANUP	1,885,795	1,770,508	1,796,112	1,796,112	13.00	17.00	17.00	17.00
0239908	DEAD ANIMAL PICKUP	232,023	198,818	220,446	220,446	3.00	3.00	3.00	3.00
0239909	SWM EDUCATION	509,729	860,575	847,265	847,265	0.00	1.00	1.00	1.00
0239910	CUSTOMER SERVICE	1,012,015	1,564,157	1,308,303	1,308,303	13.00	16.00	17.00	17.00
	Sub-Total	<u>\$ 52,479,129</u>	<u>\$ 53,893,824</u>	<u>\$ 55,545,523</u>	<u>\$ 55,545,523</u>	<u>73.00</u>	<u>82.00</u>	<u>83.00</u>	<u>83.00</u>
	TOTAL	\$ 52,479,129	\$ 53,893,824	\$ 55,545,523	\$ 55,545,523	73.00	82.00	83.00	83.00

FORT WORTH



FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

In FY1982, the City Council approved the recommendation by staff to operate the golf program as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. The establishment of a Municipal Golf Fund offered all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Parks and Community Services Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance.

The City of Fort Worth operates four (4) regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses located in southwest Fort Worth), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (an 18-hole course with a driving range facility, in partnership with the First Tee of Fort Worth, is in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, revenue from food and beverage sales, golf club rentals, and other miscellaneous income. The City's golf program has been negatively impacted by several factors including a saturated local market for golf courses, little to no growth in the number of area golfers and a sluggish economy. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2006 the City Council approved a staff recommendation to restructure the golf program with the expectation of returning the fund to a positive position.

On April 3, 2012 the City Council adopted Resolution No. 4080-04-2012 authorizing the City Manager to develop and implement a plan to close the Z. Boaz golf course by September 30, 2012. The Resolution also directed that the park property be re-purposed for use as a community park, which is included in the FY2013 Parks and Community Services general fund budget.

FORT WORTH



**MUNICIPAL GOLF FUND BUDGET SUMMARY
FY2013**

REVENUES:

Non-Taxable Revenue	\$2,580,153
Taxable Revenue	2,374,858
Miscellaneous Revenue	<u>10,000</u>

TOTAL REVENUE	\$4,965,011
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$4,965,011
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EXPENDITURES:

Personnel Services	\$2,611,355
Supplies	733,812
Contractual Services	<u>1,387,344</u>

TOTAL RECURRING EXPENSES	\$4,732,511
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DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	<u>\$232,500</u>
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TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$232,500
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TOTAL EXPENDITURES	\$4,965,011
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**PROJECTED
FY2013 CASH FLOW
MUNICIPAL GOLF FUND**

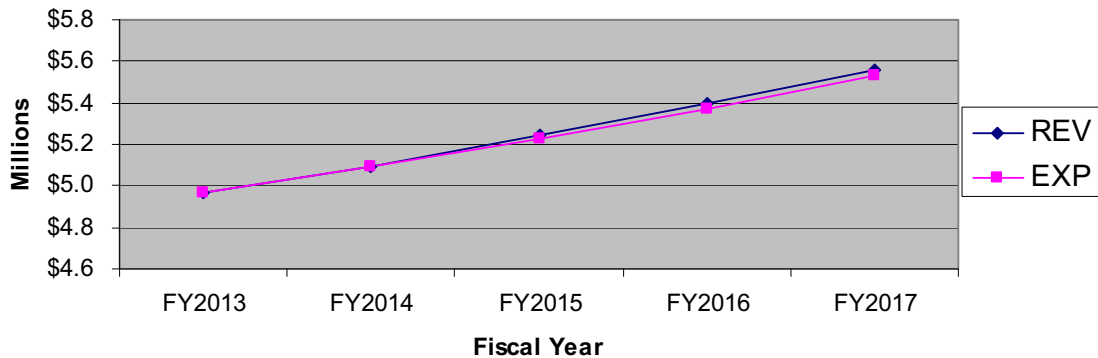
Cash Balance as of 9/30/12 *	(\$7,255,197)
Plus: Projected Revenues	\$4,965,011
Less: Projected Expenditures	(\$4,965,011)
Estimated Available Cash as of 9/30/13	(\$7,255,197)

* Preliminary fund balance due to pending audit of actual fund balances

MUNICIPAL GOLF FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	(\$7,255,197)	(\$7,255,197)	(\$7,254,381)	(\$7,237,686)	(\$7,205,737)
Revenues*					
Non-taxable	\$2,580,153	\$2,644,657	\$2,723,997	\$2,805,716	\$2,889,888
Taxable	\$2,374,858	\$2,434,229	\$2,507,256	\$2,582,474	\$2,659,948
Lease Revenue	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenue	<u>\$10,000</u>	<u>\$10,250</u>	<u>\$10,558</u>	<u>\$10,874</u>	<u>\$11,200</u>
Total Revenue	\$4,965,011	\$5,089,136	\$5,241,810	\$5,399,065	\$5,561,037
Total Resources	(\$2,290,186)	(\$2,166,061)	(\$2,012,570)	(\$1,838,621)	(\$1,644,701)
Expenditures					
Personnel Services	\$2,611,355	\$2,677,538	\$2,749,270	\$2,824,088	\$2,914,807
Supplies	\$733,812	\$752,157	\$774,722	\$797,964	\$821,903
Contractual	\$1,387,344	\$1,422,028	\$1,464,688	\$1,508,629	\$1,553,888
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$232,500</u>	<u>\$236,597</u>	<u>\$236,435</u>	<u>\$236,435</u>	<u>\$236,435</u>
Total Expenditures	\$4,965,011	\$5,088,320	\$5,225,116	\$5,367,116	\$5,527,033
Projected Variance	\$0	\$816	\$16,695	\$31,949	\$34,004
Projected Cash Balance	(\$7,255,197)	(\$7,254,381)	(\$7,237,686)	(\$7,205,737)	(\$7,171,734)
Reserve Requirement (20%)	\$946,502	\$970,345	\$997,736	\$1,026,136	\$1,058,120
Excess/(Deficit)	(\$8,201,699)	(\$8,224,725)	(\$8,235,422)	(\$8,231,874)	(\$8,229,853)

MUNICIPAL GOLF FUND PROJECTED REVENUES AND EXPENDITURES



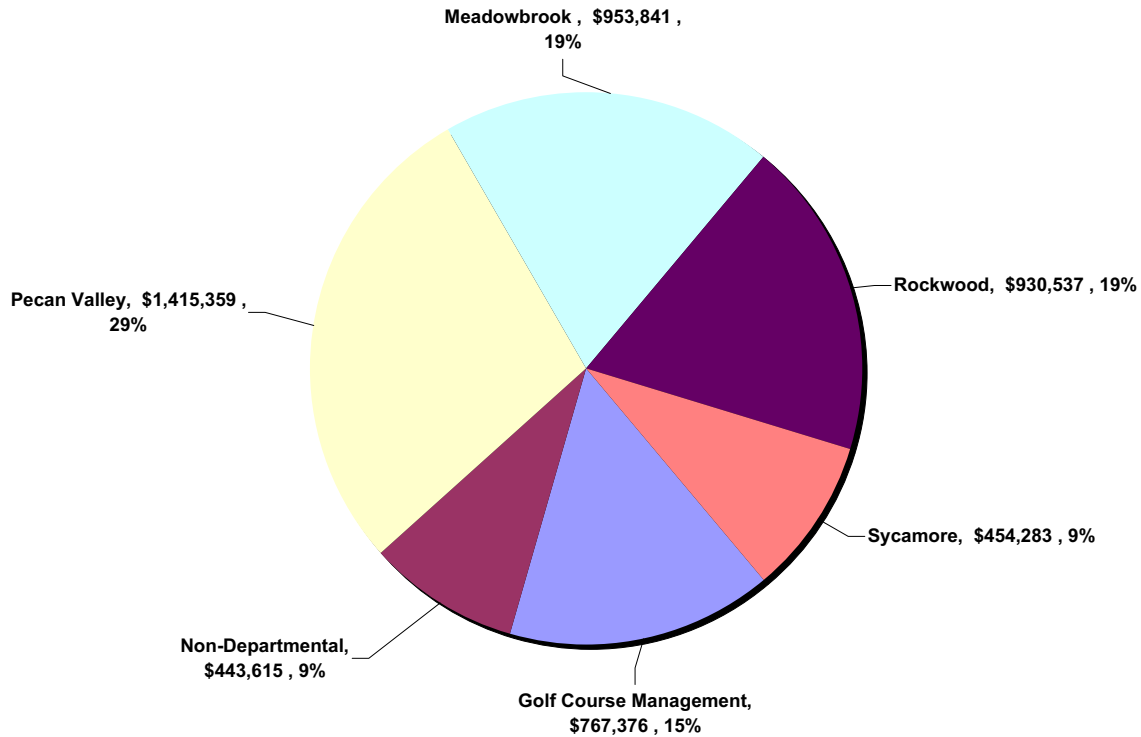
* This model does **not** reflect any rate increases for the next five years

FORT WORTH



**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Golf Course Management	\$834,052	\$1,250,121	\$800,455	\$800,455	\$736,083	\$767,376
Non-Departmental	567,845	478,611	313,919	550,286	506,032	443,615
Pecan Valley Greens Maint.	621,882	727,905	774,619	774,619	712,325	781,146
Pecan Valley Pro Shop	465,789	521,984	455,765	455,765	419,113	449,069
Pecan Valley Snack Shop	173,337	157,883	202,311	202,311	186,041	185,144
Z. Boaz Greens Maint.	411,514	427,201	420,588	420,588	386,765	0
Z. Boaz Pro Shop	302,612	325,460	338,928	338,928	311,672	0
Z. Boaz Snack Shop	4,092	20,646	36,362	36,362	33,438	0
Meadowbrook Greens Maint.	424,918	812,551	453,177	453,177	416,733	433,013
Meadowbrook Pro Shop	357,298	367,546	391,941	391,941	360,421	376,281
Meadowbrook Snack Shop	163,909	157,278	159,854	159,854	146,999	144,547
Rockwood Greens Maint.	384,548	484,646	479,160	479,160	440,626	472,767
Rockwood Pro Shop	354,777	335,480	339,241	339,241	311,959	336,912
Rockwood Snack Shop	142,913	131,765	129,016	129,016	118,641	120,858
Sycamore Creek Greens Maint.	218,348	203,860	253,712	253,712	233,309	269,280
Sycamore Creek Pro Shop	189,197	163,279	170,618	170,618	156,897	164,876
Sycamore Creek Snack Shop	<u>17,550</u>	<u>13,219</u>	<u>12,916</u>	<u>12,916</u>	<u>11,877</u>	<u>20,127</u>
TOTAL	\$5,634,581	\$6,579,435	\$5,732,582	\$5,968,949	\$5,488,930	\$4,965,011

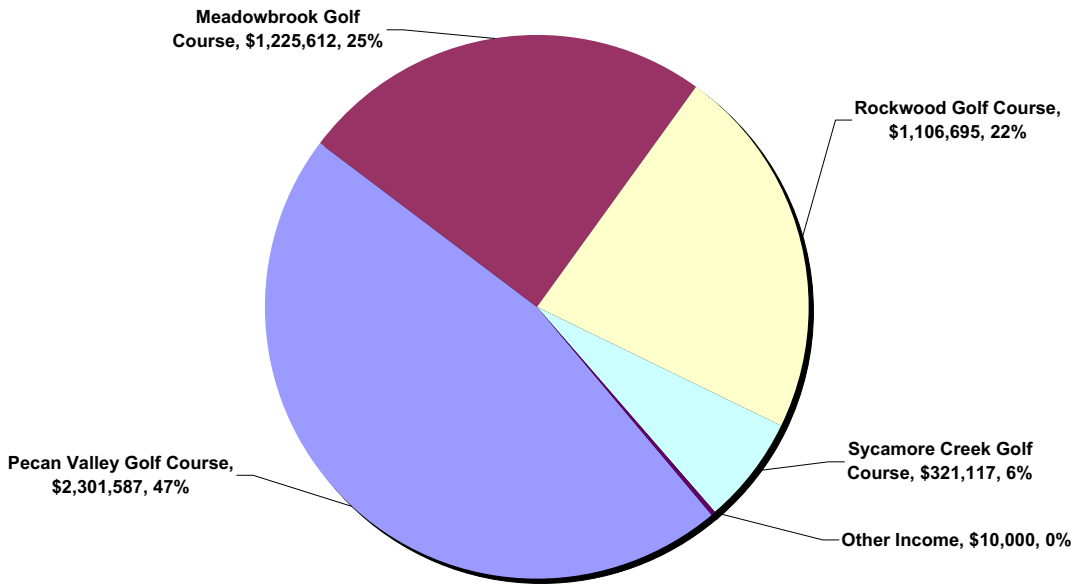


FORT WORTH



COMPARISON OF MUNICIPAL GOLF FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Pecan Valley Golf Course	\$1,740,028	\$1,746,781	\$2,245,301	\$2,245,301	\$2,031,907	\$2,301,587
Z. Boaz Golf Course	534,195	511,772	753,518	753,518	435,341	0
Meadowbrook Golf Course	991,043	920,102	1,314,953	1,314,953	981,271	1,225,612
Rockwood Golf Course	836,178	793,004	1,093,261	1,093,261	814,000	1,106,695
Sycamore Creek Golf Course	243,443	234,947	282,815	282,815	171,694	321,117
Other Income	<u>47,224</u>	<u>52,739</u>	<u>42,734</u>	<u>42,734</u>	<u>72,221</u>	<u>10,000</u>
TOTAL	\$4,392,111	\$4,259,345	\$5,732,582	\$5,732,582	\$4,506,434	\$4,965,011



FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:

MUNICIPAL GOLF FUND

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, managed by the Golf Division of the Parks and Community Services Department, provides enjoyable, safe, and comprehensive golf programs through four municipally-owned golf courses: Pecan Valley, Meadowbrook, Rockwood, and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully equipped pro shop, snack shop and driving range.

Meadowbrook Golf Course is an 18-hole facility located on the east side of the City. It has fully equipped pro and snack shops and is equipped with a full snack bar and grill service.

Rockwood Golf Course is a 18-hole facility with a driving range, operating in partnership with the First Tee of Fort Worth, and also has pro and snack shops. It is located in the near northwest part of the city. Current renovations at Rockwood include opening a new short course to attract additional players to the game of golf.

The Sycamore Creek Golf Course is a nine-hole course with pro and snack shops that is located in the near southeast part of the city. Current renovations at Sycamore Creek Golf Course are inclusive of new grass on the greens as well as lining the #3 pond enhancing the playability of the golf course and making the course more attractive for all golfers.

On April 3, 2012 the City Council adopted Resolution No. 4080-04-2012 authorizing the City Manager to develop and implement a plan to close the Z. Boaz golf course by September 30, 2012. The Resolution also directed that the park property be re-purposed for use as a community park.

Municipal Golf Fund expenditures are financed primarily from taxable and non-taxable revenue, in the form of greens fees, cart rentals, and other fees at all golf courses.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 3,465,182	\$ 3,051,588	\$ 2,611,355	\$ 2,611,355
Supplies	799,669	801,330	733,812	733,812
Contractual	1,984,246	1,879,664	1,387,344	1,387,344
Capital Outlay	329,687	0	0	0
Debt Service	651	0	232,500	232,500
Total Expenditures	\$ 6,579,435	\$ 5,732,582	\$ 4,965,011	\$ 4,965,011
Authorized Positions	47.65	45.65	38.00	38.00

MUNICIPAL GOLF FUND – 38.00 A.P.

PARKS AND COMMUNITY SERVICES

ADMINISTRATION

- Program management
- Public relations
- Facilities planning
- Marketing

4.00 A.P.

PECAN VALLEY GOLF COURSE

- Grounds/equip maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

12.00 A. P.

MEADOWBROOK GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

8.00 A. P.

SYCAMORE CREEK GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

4.00 A. P.

ROCKWOOD GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

10.00 A. P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL GOLF FUND		PE39/0804005:0804530	
CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED			
FY2012 ADOPTED:	\$5,732,582	A.P.	45.65
FY2013 ADOPTED:	\$4,965,011	A.P.	38.00
<p>A) The adopted budget decreases by (\$725,588) and 6.00 authorized positions for the closing of the Z Boaz golf course. The closing of the golf course will help the department become more financially solvent in this declining market.</p> <p>B) The adopted budget decreases by (\$57,324) and 1.65 authorized positions (3 @ 0.55 positions) to shift hours to temporary positions and increase the efficiency of the full time workers.</p> <p>C) The adopted budget increases by \$232,500 for repayment of debt associated with ERP II.</p> <p>D) The adopted budget increases by \$36,693 for the addition of a Client Tracking System. The addition of this system will improve the customer service at the courses.</p> <p>E) The adopted budget increases by a net of \$19,044 for group health based on plan migration, turnover, and an 8% increase in the City's contribution to group health.</p>			

FORT WORTH



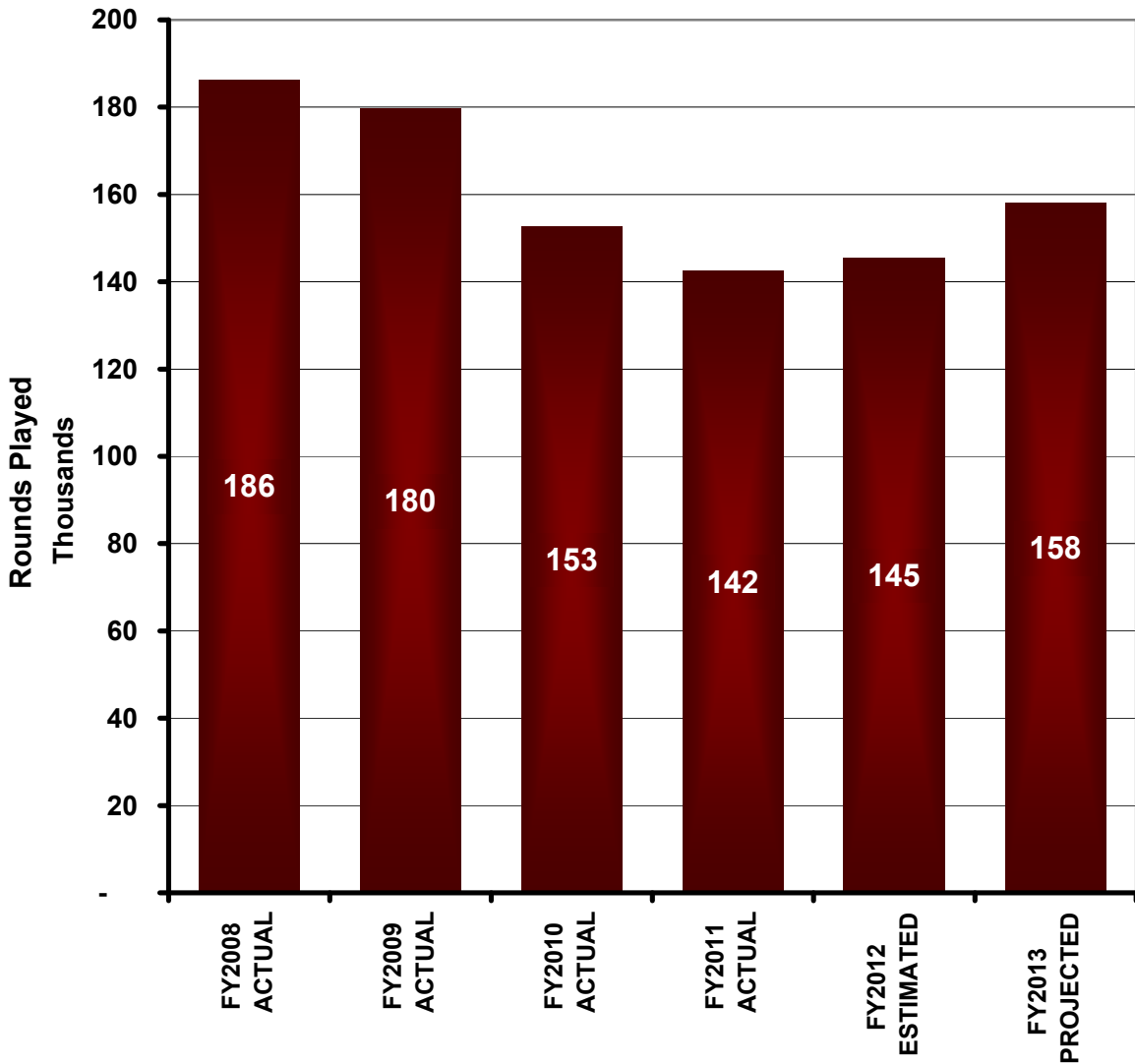
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
MUNICIPAL GOLF FUND			
DEPARTMENT PURPOSE			
To provide an affordable and accessible golf experience to all levels of golfers.			
FY2013 DEPARTMENTAL OBJECTIVES			
To succeed in regaining a market share in a highly competitive industry by providing quality playing conditions, affordable fee prices, excellent customer service, and a creative marketing plan.			
Implementation of the new Player Development Program creating a minimum of 500 new loyal golfers for the City of Fort Worth municipal golf courses.			
To enhance the facility conditions through quarterly inspections and completion of special projects, this will increase golfer enjoyment in the game.			
Completion of new pavilion at Pecan Valley and complete clubhouse renovations at Pecan Valley and Rockwood Golf Courses. Projects funded with Gas Well Revenues.			
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Number of paid rounds played	142,422	145,314	157,980
Revenue per round	\$29.58	\$30.56	\$31.64
Expenditures per round	\$37.48	\$38.75	\$31.64
Number of City Championships	11	11	11
Number of First Tee Junior Participants	2,500	2,800	3,200
Number of Golfers in Player Development Program	N/A	N/A	500

FORT WORTH



Parks and Community Services Golf Division Number of Paid Rounds Played



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MANAGEMENT	\$ 1,250,121	\$ 800,455	\$ 767,376	\$ 767,376	4.00	4.00	4.00	4.00
0804090	NON-DEPARTMENTAL	478,611	313,919	443,615	443,615	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,728,732</u>	<u>\$ 1,114,374</u>	<u>\$ 1,210,991</u>	<u>\$ 1,210,991</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 727,905	\$ 774,619	\$ 781,146	\$ 781,146	8.00	8.00	8.00	8.00
0804120	PRO SHOP	521,984	455,765	449,069	449,069	3.00	3.00	3.00	3.00
0804130	SNACK BAR	157,883	202,311	185,144	185,144	1.55	1.55	1.00	1.00
	Sub-Total	<u>\$ 1,407,772</u>	<u>\$ 1,432,695</u>	<u>\$ 1,415,359</u>	<u>\$ 1,415,359</u>	<u>12.55</u>	<u>12.55</u>	<u>12.00</u>	<u>12.00</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 427,201	\$ 420,588	\$ 0	\$ 0	3.50	3.50	0.00	0.00
0804220	PRO SHOP	325,460	338,928	0	0	3.00	3.00	0.00	0.00
0804230	ZBOAZ SNACK BAR	20,646	36,362	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 773,307</u>	<u>\$ 795,878</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.50</u>	<u>6.50</u>	<u>0.00</u>	<u>0.00</u>
	<u>MEADOWBROOK GOLF COURSE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0804310	GREENS MAINTENANCE	\$ 812,551	\$ 453,177	\$ 433,013	\$ 433,013	5.00	4.00	4.00	4.00
0804320	PRO SHOP	367,546	391,941	376,281	376,281	3.80	3.00	3.00	3.00
0804330	SNACK SHOP	157,278	159,854	144,547	144,547	1.75	1.55	1.00	1.00
	Sub-Total	<u>\$ 1,337,375</u>	<u>\$ 1,004,972</u>	<u>\$ 953,841</u>	<u>\$ 953,841</u>	<u>10.55</u>	<u>8.55</u>	<u>8.00</u>	<u>8.00</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 484,646	\$ 479,160	\$ 472,767	\$ 472,767	5.50	5.50	6.00	6.00
0804420	PRO SHOP	335,480	339,241	336,912	336,912	3.00	3.00	3.00	3.00
0804430	SNACKSHOP	131,765	129,016	120,858	120,858	1.55	1.55	1.00	1.00
	Sub-Total	<u>\$ 951,891</u>	<u>\$ 947,417</u>	<u>\$ 930,537</u>	<u>\$ 930,537</u>	<u>10.05</u>	<u>10.05</u>	<u>10.00</u>	<u>10.00</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 203,860	\$ 253,712	\$ 269,280	\$ 269,280	2.00	2.00	2.00	2.00
0804520	PRO SHOP	163,279	170,618	164,876	164,876	2.00	2.00	2.00	2.00
0804530	SNACK SHOP	13,219	12,916	20,127	20,127	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 380,358</u>	<u>\$ 437,246</u>	<u>\$ 454,283</u>	<u>\$ 454,283</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 6,579,435	\$ 5,732,582	\$ 4,965,011	\$ 4,965,011	47.65	45.65	38.00	38.00

FUND STATEMENT**FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International Airport (DFW) and Dallas Love Field (DAL). Collectively, the three airports support more than 230,000 flight operations per year which is 32% of the combined operations at DFW and DAL.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports and a profit-sharing arrangement at Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

FORT WORTH



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FY2013**

REVENUES:

Meacham Airport Operations	\$2,708,129
Alliance Airport Revenue	1,716,984
Spinks Airport Operations	269,000
Administration	<u>220,000</u>

TOTAL REVENUE \$4,914,113

Use/(Source) of Fund Balance \$0

TOTAL SOURCE OF FUNDS \$4,914,113

EXPENDITURES:

Personnel Services	\$1,675,117
Supplies	190,397
Contractual Services	<u>2,993,099</u>

TOTAL RECURRING EXPENSES \$4,858,613

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlays	\$55,500
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$55,500

TOTAL EXPENDITURES \$4,914,113

**PROJECTED
FY2013 CASH FLOW
MUNICIPAL AIRPORTS FUND**

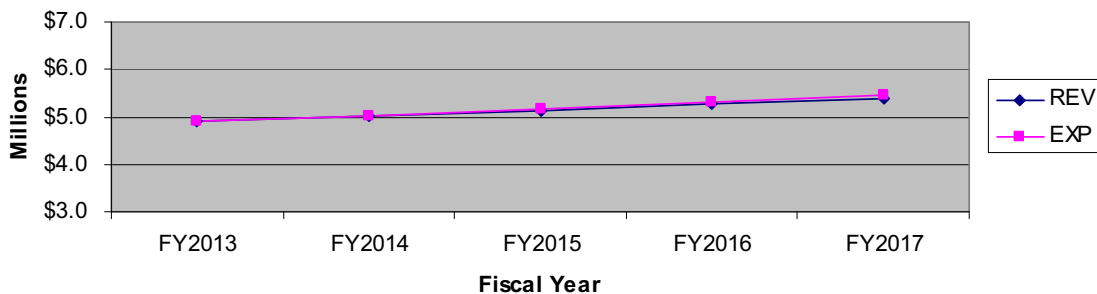
Cash Balance as of 9/30/12 *	\$1,863,846
Plus: Projected Revenues	\$4,914,113
Less: Projected Expenditures	(\$4,914,113)
Estimated Available Cash as of 9/30/13	\$1,863,846

* Preliminary fund balance due to pending audit of actual fund balances

MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	\$1,863,846	\$1,863,846	\$1,847,447	\$1,817,104	\$1,772,087
Revenues*					
Interest	\$10,000	\$10,250	\$10,558	\$10,874	\$11,200
Fuel Flowage	\$888,329	\$910,537	\$937,853	\$965,989	\$994,969
ACFT Landing Fees	\$949,284	\$973,016	\$1,002,207	\$1,032,273	\$1,063,241
Land Revenue	\$1,324,300	\$1,357,408	\$1,398,130	\$1,440,074	\$1,483,276
Hangar Revenue	\$856,400	\$877,810	\$904,144	\$931,269	\$959,207
Other Revenue	\$885,800	\$885,800	\$885,800	\$885,800	\$885,800
Total Revenue	\$4,914,113	\$5,014,821	\$5,138,691	\$5,266,278	\$5,397,693
Total Resources	\$6,777,959	\$6,878,667	\$6,986,138	\$7,083,382	\$7,169,780
Expenditures					
Personnel Services	\$1,675,117	\$1,712,637	\$1,752,559	\$1,793,989	\$1,842,531
Supplies	\$190,397	\$195,157	\$201,012	\$207,042	\$213,253
Contractual	\$2,993,099	\$3,067,926	\$3,159,964	\$3,254,763	\$3,352,406
Capital	\$55,500	\$55,500	\$55,500	\$55,500	\$55,500
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,914,113	\$5,031,220	\$5,169,034	\$5,311,295	\$5,463,691
Projected Variance	\$0	(\$16,399)	(\$30,343)	(\$45,016)	(\$65,998)
Projected Cash Balance	\$1,863,846	\$1,847,447	\$1,817,104	\$1,772,087	\$1,706,089
Reserve Requirement (20%)	\$971,723	\$995,144	\$1,022,707	\$1,051,159	\$1,081,638
Excess/(Deficit)	\$892,123	\$852,303	\$794,397	\$720,928	\$624,451

MUNICIPAL AIRPORTS FUND PROJECTED REVENUES AND EXPENDITURES



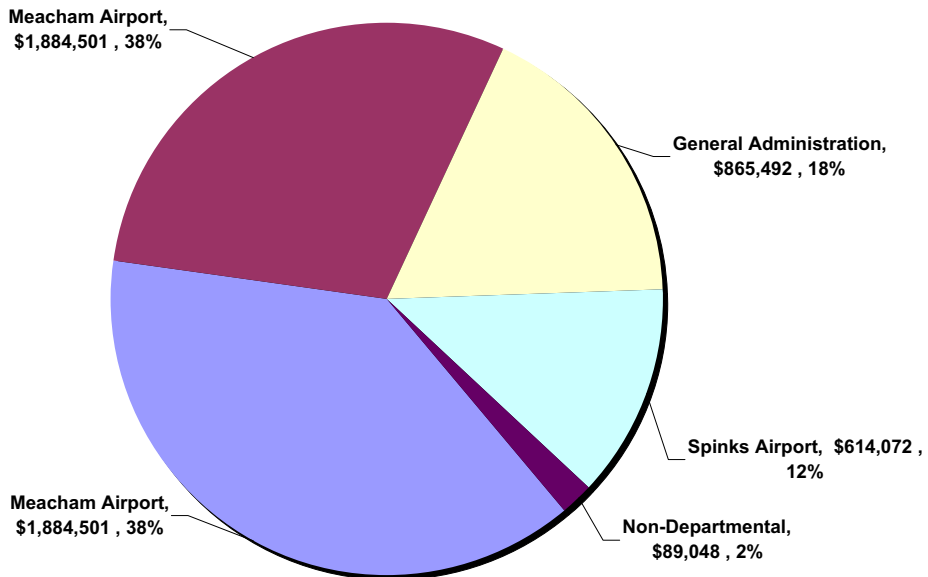
*This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF MUNICIPAL AIRPORT FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Meacham Airport	\$1,467,386	\$1,730,448	\$1,750,456	\$1,809,456	\$1,809,456	\$1,884,501
Alliance Airport	1,665,469	1,797,357	1,261,920	1,261,920	1,274,420	1,461,000
General Administration	1,551,342	12,082,794	1,977,570	2,007,525	2,007,525	865,492
Spinks Airport	493,665	513,041	460,342	460,342	460,342	614,072
Non-Departmental	113,916	824,173	64,524	2,284,420	1,141,479	89,048
Depreciation	7,588,403	7,278,360	0	0	0	0
Heliport	<u>0</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>
TOTAL	\$12,880,181	\$24,226,173	\$5,524,812	\$7,833,663	\$6,693,222	\$4,914,113

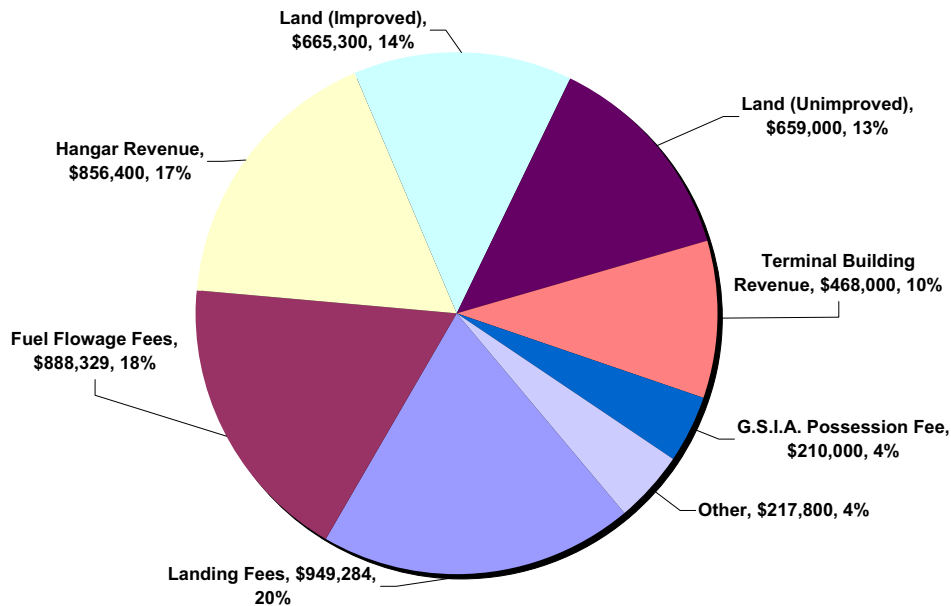


FORT WORTH



**COMPARISON OF MUNICIPAL AIRPORTS FUND
REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Landing Fees	\$0	\$1,273,528	\$760,000	\$760,000	\$863,000	\$949,284
Fuel Flowage Fees	459,926	901,343	849,000	849,000	871,092	888,329
Hangar Revenue	630,550	824,571	729,447	729,447	913,747	856,400
Land (Improved)	190,683	541,152	600,000	600,000	700,000	665,300
Land (Unimproved)	710,643	669,915	680,000	680,000	680,000	659,000
Terminal Building Revenue	352,531	384,032	320,000	320,000	467,500	468,000
G.S.I.A. Possession Fee	212,161	212,161	210,000	210,000	210,000	210,000
Miscellaneous L/H Income	50,773	75,966	78,000	78,000	78,000	69,000
FAA Lease Revenue	62,700	62,942	62,700	62,700	62,700	62,700
Aircraft Parking	0	47,310	57,400	57,400	57,400	45,000
Other Building Revenue	19,883	19,586	19,100	19,100	19,100	19,100
Miscellaneous Income	16,069	22,267	13,000	13,000	13,000	12,000
Interest on Investment	16,622	12,146	10,000	10,000	10,000	10,000
Gas Lease Bonus/Royalties	0	0	1,071,641	1,136,641	1,136,641	0
Intra-Fund Transfer P240	572,820	2,046,350	64,524	865,424	865,624	0
Salvage Sales	118	0	0	0	0	0
Unrealized Gain	699	7,496	0	0	0	0
Easements for Pipelines	44,533	0	0	0	0	0
Transfers from GC10	0	2,053,742	0	0	0	0
Transfers from FE71	0	6,939	0	0	0	0
Transfer from GASB 10	4,959	177	0	0	0	0
Transfers In GG14	0	29,688	0	0	0	0
Intra-Fund Transfer	15,000	0	0	0	0	0
Alliance Revenue Sharing	<u>1,509,346</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$4,870,016	\$9,191,311	\$5,524,812	\$6,390,712	\$6,947,804	\$4,914,113



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0551401

SUMMARY OF FUND RESPONSIBILITIES:

The Aviation Department oversees a system of airports, which include Fort Worth Alliance, Fort Worth Meacham International Airport and Fort Worth Spinks Airport. These airports operate in coordination with Dallas/Fort Worth International Airport to meet the general aviation needs of the area. The Department is responsible for planning, operating, and promoting these facilities. Aviation Administration is responsible for aviation planning, grant administration, capital projects, and staff support functions for all airports. Airport managers work with airport tenants, manage projects and oversee and maintain airport infrastructure in compliance with Federal Aviation Administration (FAA) standards.

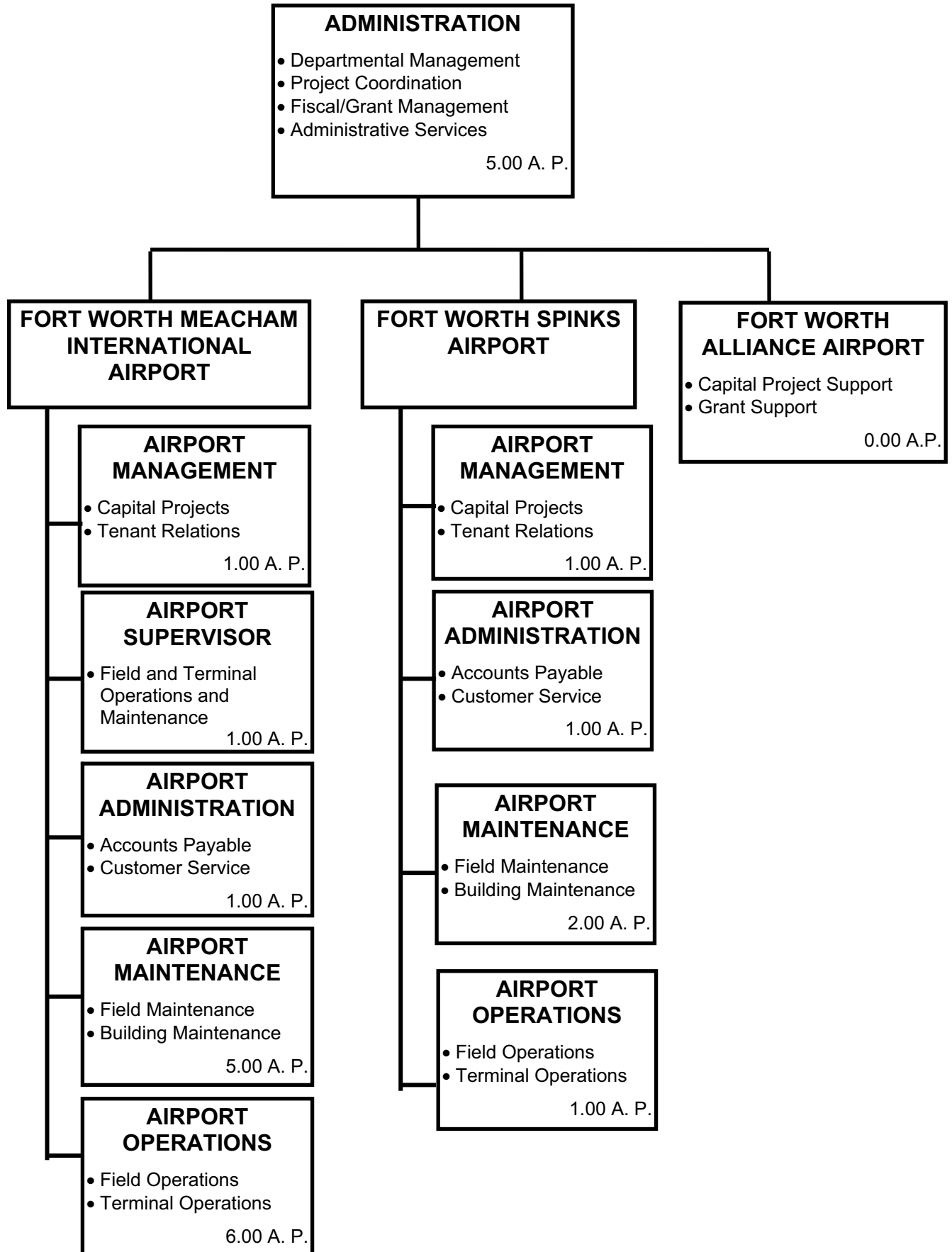
Fort Worth Alliance Airport was completed by the City in 1989, and is one component of a master-planned, mixed-use community known as Alliance Texas developed by Hillwood. The Alliance Texas development serves as an inland logistics port with air, rail and trucking. The Alliance Airport infrastructure and grounds are maintained by Alliance Air Services through a management agreement with the City. The Aviation Administration staff supports the grants and capital projects at Alliance. Alliance has two runways, precision instrument approaches and a 24 hour FAA control tower. Several companies provide aviation services at Alliance.

Fort Worth Meacham International Airport began serving the community in 1925. Meacham has three runways, precision instrument approaches and a 24 hour FAA control tower. A large variety of companies that provide aviation services choose Meacham as a base of operations. The Aviation Department maintains the infrastructure, grounds and some buildings at Meacham, most notably the terminal building.

Fort Worth Spinks Airport became a part of the City system in 1988 when the Oak Grove Airport was acquired from a private operator and expanded. Spinks has two runways, a precision instrument approach, and an FAA contract control tower. A variety of companies that provide aviation services choose Spinks as a base of operations. The Aviation Department maintains the infrastructure, grounds, tower and some buildings at Spinks.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 1,891,772	\$ 1,669,255	\$ 1,675,117	\$ 1,675,117
Supplies	197,550	184,665	190,397	190,397
Contractual	21,580,591	3,628,892	2,993,099	2,993,099
Capital Outlay	556,260	42,000	55,500	55,500
Debt Service	0	0	0	0
Total Expenditures	\$ 24,226,173	\$ 5,524,812	\$ 4,914,113	\$ 4,914,113
Authorized Positions	24.00	24.00	24.00	24.00

MUNICIPAL AIRPORTS FUND – 24.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	PE40/0551000:0551401		
CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED			
FY2012 ADOPTED:	\$5,524,812	A.P.	24.00
FY2013 ADOPTED:	\$4,914,113	A.P.	24.00
<p>A) The adopted budget decreases by (\$962,216) for the elimination of one time funding in transfers out associated with the ERP Phase II payment completed in FY2012.</p> <p>B) The adopted budget increases by \$129,080 for additional payments to Alliance Air Services per the 80%/20% revenue split agreement in the contract for management services at Alliance Airport.</p> <p>C) The adopted budget increases by a net of \$81,829 primarily for contractual services for control tower management and terminal lease payments at Spinks Airport and custodial, maintenance, mowing and related operational services at both Meacham and Spinks Airports.</p> <p>D) The adopted budget increases by \$70,000 for facility replacements and repairs per the FAA contract agreement at the Alliance Control Tower.</p> <p>E) The adopted budget decrease by (\$54,487) for the cost of employees assigned from other departments for maintenance and improvement projects performed on airport properties.</p> <p>F) The adopted budget increases by \$27,873 for General Fund administrative service fees.</p> <p>G) The adopted budget increases by \$25,000 for consultants and professional service to provide marketing assistance to gain more exposure for Meacham and Spinks Airports as a business recruitment initiative.</p> <p>H) The adopted budget increases by \$24,524 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).</p> <p>I) The adopted budget increases by \$23,796 for salaries of regular employees through position adjustments in response to turnover as calculated by the salary and benefits forecast system.</p> <p>J) The adopted budget decreases by (\$20,580) for Equipment Services Department (ESD) Outside Repairs, Parts, Labor and Fuel based on ESD projected expenditure in this department for FY2013.</p> <p>K) The adopted budget increases by \$18,386 for facility repair and maintenance supplies for airfield lighting, signs and other related materials for Meacham Airport.</p> <p>L) The adopted budget increases by \$17,658 for commercial insurance deductibles as provided by Financial Management Services and allocated to this department.</p> <p>M) The adopted budget decreases by (\$11,616) for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.</p> <p>N) The adopted budget increases by \$11,607 for workers compensation based on cost projections prepared by Human Resources and allocated to this department.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

AVIATION

DEPARTMENT PURPOSE

The Fort Worth Aviation Department is responsible for three of the eleven reliever airports in the DFW metroplex. These airports, Alliance, Meacham and Spinks, meet the aviation needs of the Fort Worth area with facilities provided by the Aviation Department and services provided by a variety of companies. The facilities are managed by City staff at Meacham and Spinks and are managed by Alliance Air Services at Alliance Airport.

Capital improvements are funded at all three airports through a combination of Aviation Department funds and federal and state grants. These projects include maintenance of existing and construction of new infrastructure of aviation users.

FY2013 DEPARTMENTAL OBJECTIVES

To develop and implement a plan to market and increase public awareness of the City of Fort Worth's Airport System.

To improve the conditions of airport facilities and infrastructure in order to attract additional based and transient customers.

To accommodate the long-term needs of the aviation community by making land available for aviation facilities.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
No. of Aircraft operations-Spinks	55,950	56,000	57,000
No. of Aircraft Operations-Meacham	74,659	80,000	80,000
No. of Aircraft Operations-Alliance	118,342	108,000	180,000
Operations as % of DFW Relievers	32%	32%	32%
Fuel Flowage (Gallons in Thousands)	6,656	6,700	6,800
Number of Based Aircraft	430	430	450
Number of Special Events Hosted	0	1	2

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 12,082,794	\$ 1,977,570	\$ 865,492	\$ 865,492	5.00	7.00	5.00	5.00
0551002	NON-DEPARTMENTAL	824,173	64,524	89,048	89,048	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 12,906,967</u>	<u>\$ 2,042,094</u>	<u>\$ 954,540</u>	<u>\$ 954,540</u>	<u>5.00</u>	<u>7.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 1,730,448	\$ 1,750,456	\$ 1,884,501	\$ 1,884,501	15.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 1,730,448</u>	<u>\$ 1,750,456</u>	<u>\$ 1,884,501</u>	<u>\$ 1,884,501</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 513,041	\$ 460,342	\$ 614,072	\$ 614,072	4.00	3.00	5.00	5.00
	Sub-Total	<u>\$ 513,041</u>	<u>\$ 460,342</u>	<u>\$ 614,072</u>	<u>\$ 614,072</u>	<u>4.00</u>	<u>3.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 1,797,357	\$ 1,261,920	\$ 1,461,000	\$ 1,461,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,797,357</u>	<u>\$ 1,261,920</u>	<u>\$ 1,461,000</u>	<u>\$ 1,461,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>HELIPORT</u>								
0551401	HELIPORT OPERATION	\$ 0	\$ 10,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 0	\$ 10,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>NON-DEPARTMENTAL</u>								
0554000	NON-DEPARTMENTAL	\$ 7,278,360	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 7,278,360	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	TOTAL	\$ 24,226,173	\$ 5,524,812	\$ 4,914,113	\$ 4,914,113	24.00	24.00	24.00	24.00

FUND STATEMENT

FUND:

MUNICIPAL PARKING FUND

The Municipal Parking Fund is a City of Fort Worth Enterprise Fund that generates revenues from the fees paid for the use of metered parking spaces by the general public, the lease of office space, fees charged for the use of surface lots, parking spaces at the city parking garages, and designated street parking spaces for the mobility impaired for both city employees and non-city employees.

The Municipal Parking Program is under the direction of the Parking Services Division of the Transportation and Public Works Department. The program currently maintains and manages five parking garages and 20 parking lots as well as 2,500 metered parking spaces and parking ordinance enforcement responsibilities. As of FY2013, the fund has twelve positions.

As part of a FY2013 restructuring of the Fund, all revenue from parking meters, surface lots and all parking garages will now be retained by the Municipal Parking Fund. Parking citation receipts will be deposited directly into the General Fund and a revenue sharing structure for parking fines has been established between the two Funds.

Major improvements to the parking system include the January 2009 opening of the Houston Street Convention Center Parking Garage, a state of the art addition to the downtown Fort Worth infrastructure that is used by the City of Fort Worth, Omni Hotel, Fort Worth Convention Center (FWCC) and general public. In May 2010, the Western Heritage Parking Garage opened and is used by the Will Rogers Memorial Complex and cultural district patrons, employees and visitors. As of FY2011, the Houston Street, Commerce Street and Western Heritage garages are all operated under contract management. In FY2012 a system-wide upgrade of metered parking was initiated with the installation of the new Pay & Display meter stations that accept coins, debit cards and major credit cards. Additionally, as of FY2013 the Municipal Parking Fund will also initiate shared parking ordinance compliance responsibilities with the Police Department through an enhanced parking enforcement and ambassadors program.

FORT WORTH



**MUNICIPAL PARKING FUND BUDGET SUMMARY
FY2013**

REVENUES:

Daily Parking	\$3,307,615
Parking Meters	1,886,080
Monthly Parking (Garages)	602,529
Parking Fines Revenue Share	444,615
Contract Parking (Businesses)	104,000
Surface Lots (Municipal Employees)	82,941
Valet Parking	75,000
Office Rental	26,697
Miscellaneous Revenue	22,592
Hang Tag Receipts	12,500
Interest on Investment	2,390
Late payments	<u>155</u>

TOTAL REVENUE SOURCES \$6,567,114

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE AND OTHER FINANCING RESOURCES \$6,567,114

EXPENDITURES:

Personnel Services	\$723,486
Supplies	123,378
Contractual Services	<u>2,068,975</u>

TOTAL RECURRING EXPENSES \$2,915,839

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$26,000
Debt Service	<u>3,625,275</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$3,651,275

TOTAL EXPENDITURES \$6,567,114

**PROJECTED
FY2013 CASH FLOW
MUNICIPAL PARKING FUND**

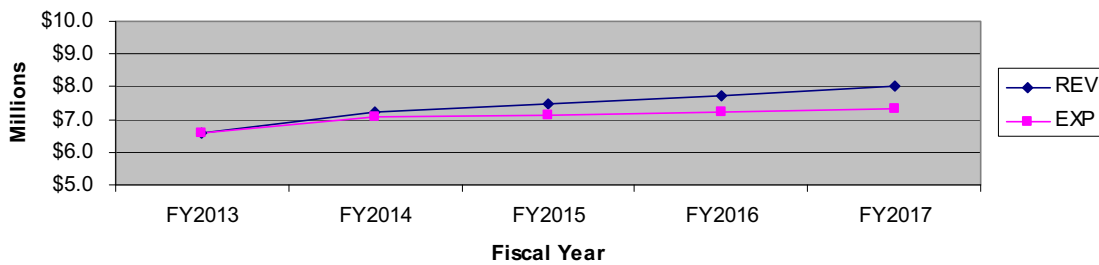
Cash Balance as of 9/30/12*	(\$208,358)
Plus: Projected Revenues	\$6,567,114
Less: Projected Expenditures	(\$6,567,114)
Estimated Available Cash as of 9/30/12	(\$208,358)

* Preliminary cash balance due to pending audit of actual cash balances.

**MUNICIPAL PARKING FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	(\$208,358)	(\$208,358)	(\$78,587)	\$242,626	\$755,444
Revenues*					
Interest	\$2,390	\$2,450	\$2,523	\$2,599	\$2,677
Parking Meters	\$1,886,080	\$1,965,295	\$2,047,838	\$2,133,847	\$2,223,469
Parking Fines Revenue Share	\$444,615	\$449,061	\$453,552	\$458,087	\$462,668
Daily Parking	\$3,307,615	\$3,810,535	\$3,970,577	\$4,137,342	\$4,311,110
Contract Parking (Businesses)	\$104,000	\$108,368	\$112,919	\$117,662	\$122,604
Monthly Parking (Garages)	\$602,529	\$608,554	\$614,640	\$620,786	\$626,994
Valet Parking	\$75,000	\$78,150	\$81,432	\$84,852	\$88,416
Surface Lots (Municipal Employees)	\$82,941	\$82,941	\$82,941	\$82,941	\$82,941
Other Revenue	\$61,944	\$101,944	\$105,944	\$105,944	\$105,944
Total Revenue	\$6,567,114	\$7,207,298	\$7,472,367	\$7,744,060	\$8,026,823
Total Resources	\$6,358,756	\$6,998,940	\$7,393,780	\$7,986,687	\$8,782,266
Expenditures					
Personnel Services	\$723,486	\$741,689	\$761,006	\$781,189	\$806,204
Supplies	\$123,378	\$126,462	\$130,256	\$134,164	\$138,189
Contractual	\$2,068,975	\$2,127,699	\$2,191,530	\$2,257,276	\$2,324,995
Capital	\$26,000	\$26,000	\$13,000	\$0	\$26,000
Debt Service	\$3,625,275	\$4,055,676	\$4,055,361	\$4,058,614	\$4,053,548
Total Expenditures	\$6,567,114	\$7,077,527	\$7,151,154	\$7,231,243	\$7,348,935
Projected Variance	\$0	\$129,771	\$321,213	\$512,817	\$677,887
Projected Cash Balance	(\$208,358)	(\$78,587)	\$242,626	\$755,444	\$1,433,331
Reserve Requirement (20%)	\$583,168	\$599,170	\$616,559	\$634,526	\$653,878
Excess/(Deficit)	(\$791,526)	(\$677,757)	(\$373,933)	\$120,918	\$779,453

**MUNICIPAL PARKING FUND
PROJECTED REVENUES AND EXPENDITURES**



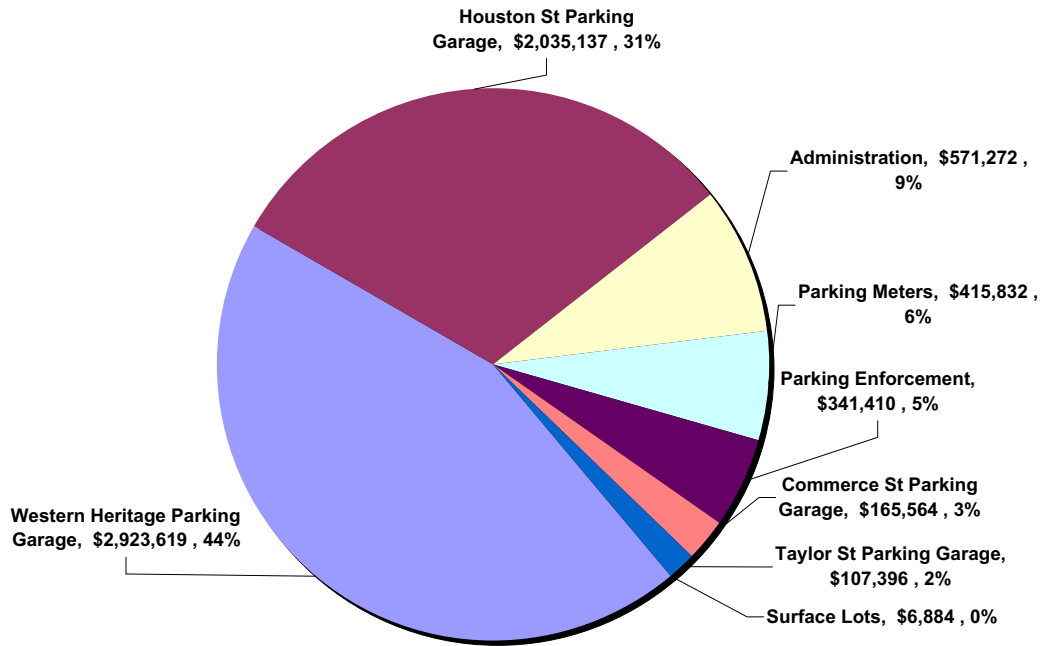
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH

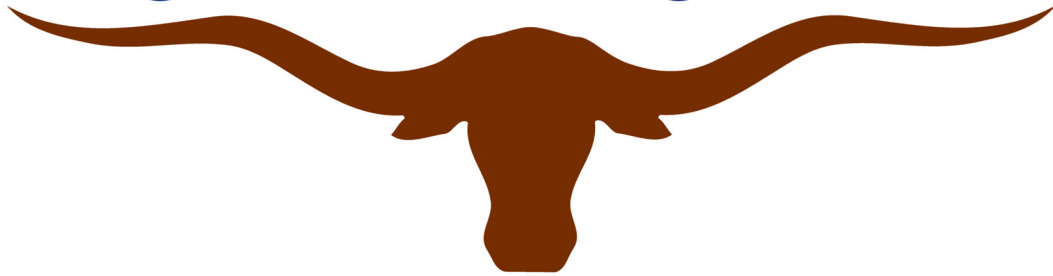


**COMPARISON OF MUNICIPAL PARKING FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Western Heritage Parking Garage	\$658,777	\$2,589,192	\$2,869,309	\$2,869,309	\$3,114,102	\$2,923,619
Houston St Parking Garage	375,636	576,427	1,412,179	1,412,179	1,412,179	2,035,137
Administration	3,100,323	1,658,116	383,395	383,395	619,395	571,272
Parking Meters	281,394	275,835	344,699	344,699	322,699	415,832
Parking Enforcement	0	0	0	0	0	341,410
Commerce St Parking Garage	338,561	173,684	295,611	295,611	295,611	165,564
Taylor St Parking Garage	129,065	154,144	131,364	131,364	131,364	107,396
Surface Lots	30,282	5,208	5,828	5,828	5,828	6,884
Management	70	0	0	0	0	0
General Fund Transfers	<u>3,140,835</u>	<u>3,319,154</u>	<u>3,978,707</u>	<u>3,978,707</u>	<u>3,978,707</u>	<u>0</u>
TOTAL	\$8,054,943	\$8,751,760	\$9,421,092	\$9,421,092	\$9,879,885	\$6,567,114

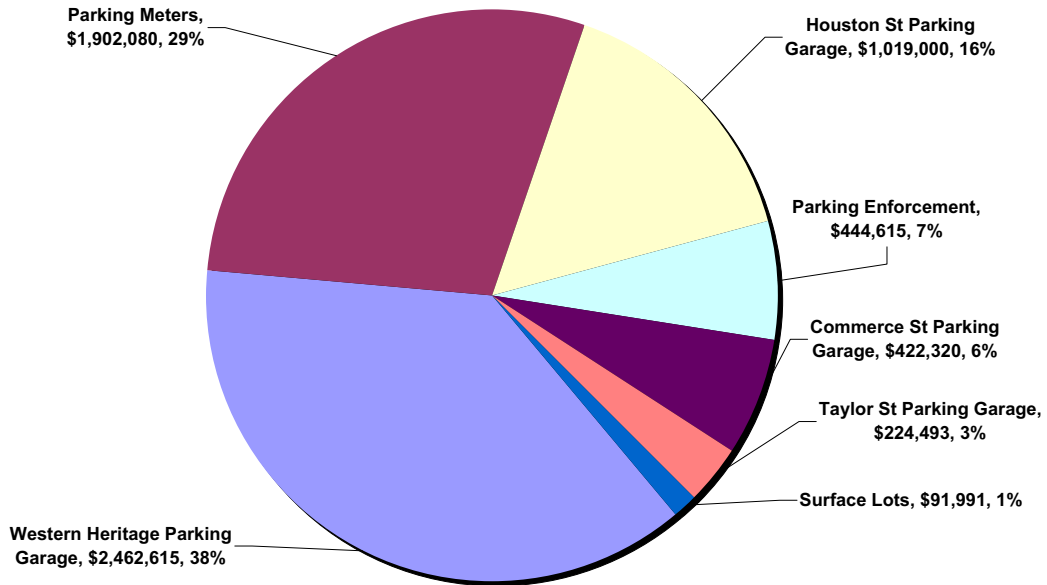


FORT WORTH



**COMPARISON OF MUNICIPAL PARKING FUND
REVENUE**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Western Heritage Parking Garage	\$1,021,810	\$2,190,251	\$2,400,000	\$2,400,000	\$2,330,471	\$2,462,615
Parking Meters	1,592,210	1,667,380	1,728,168	1,728,168	1,806,686	1,902,080
Houston St Parking Garage	900,077	1,197,229	858,000	858,000	1,289,762	1,019,000
Parking Enforcement	0	0	0	0	0	444,615
Commerce St Parking Garage	613,945	501,427	546,118	546,118	512,972	422,320
Taylor St Parking Garage	245,214	313,244	262,427	262,427	291,077	224,493
Surface Lots	117,720	108,176	105,050	105,050	106,666	91,991
Administration	2,763	28	0	0	0	0
Parking Fines	<u>1,917,340</u>	<u>1,718,433</u>	<u>1,900,472</u>	<u>1,900,472</u>	<u>1,497,144</u>	<u>0</u>
TOTAL	\$6,411,079	\$7,696,168	\$7,800,235	\$7,800,235	\$7,834,778	\$6,567,114



FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:

MUNICIPAL PARKING FUND

FUND/CENTER

PE59/0208500:0208510

SUMMARY OF FUND RESPONSIBILITIES:

Municipal Parking, under the direction of the Parking Services Division in the Transportation and Public Works Department, maintains and manages five parking garages, 20 surface lots and 2,500 metered parking spaces citywide in addition to parking ordinance enforcement responsibilities.

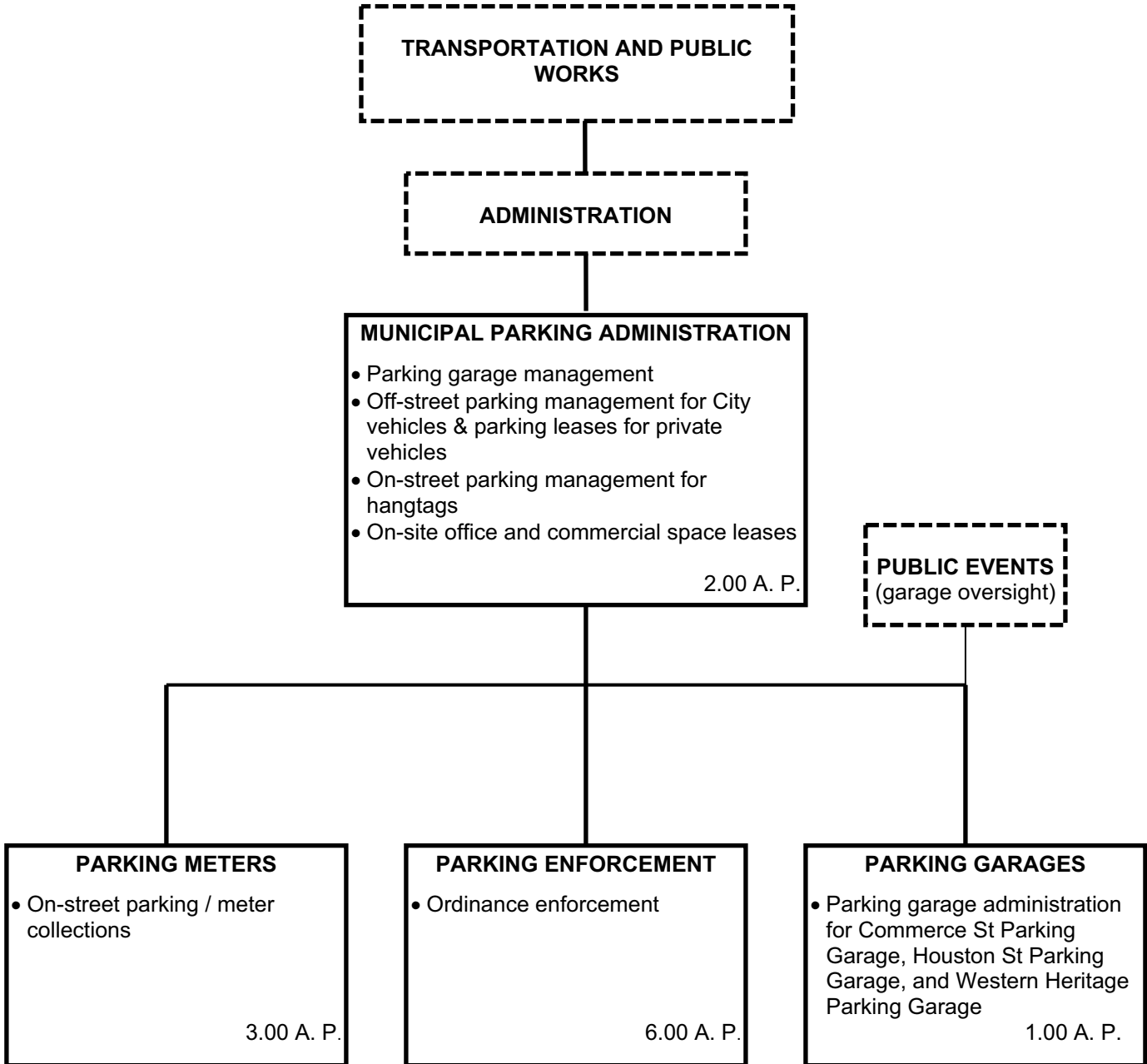
The City garages are located at 10th and Taylor Street, 1201 Houston Street, 1200 Commerce Street, 1401 Montgomery Avenue, and 8th and Main Street under a long term lease to the Hilton Hotel. These facilities provide parking for the general public, especially as it relates to the Will Rogers Memorial Center, Museum of Science & History, Amon Carter Exhibits Hall and the Community Arts Center in the cultural district, the Fort Worth Convention Center, City Hall and central business district in downtown, City vehicles and the personal vehicles of the City employees. The remaining parking and office space not needed by the City is leased on a contractual basis. Parking operations for the Commerce Street, Houston Street and Western Heritage garages are managed under contractual agreement with Standard Parking as of May 2010.

Metered parking exists throughout the downtown central business district, the Texas Christian University/Berry Street area, the Cultural District and the Hospital District. In FY2012 a system-wide upgrade of metered parking began with the installation of new Pay & Display meter stations that accept coins, debit cards and major credit cards. Oversight is provided for contractual installation, maintenance and repair and for internal revenue collection for this new parking technology.

Additionally, as of FY2013 the Municipal Parking Fund will also undertake parking ordinance enforcement responsibilities for the first time, in partnership with the Police Department, through an enhanced parking enforcement and ambassadors program.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 547,240	\$ 414,948	\$ 723,486	\$ 723,486
Supplies	82,167	87,489	123,378	123,378
Contractual	6,546,968	6,069,500	2,068,975	2,068,975
Capital Outlay	0	0	26,000	26,000
Debt Service	1,575,385	2,849,155	3,625,275	3,625,275
Total Expenditures	\$ 8,751,760	\$ 9,421,092	\$ 6,567,114	\$ 6,567,114
Authorized Positions	6.00	6.00	12.00	12.00

MUNICIPAL PARKING FUND - 12.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL PARKING FUND	PE59/0208500:0208510

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$9,421,092	A.P.	6.00
FY2013 ADOPTED:	\$6,567,114	A.P.	12.00

A) The adopted budget increases by \$341,410 and 6.00 authorized positions for the creation of the Parking Enforcement Program. The addition of these positions will improve the Department's ability to enforce the City's parking ordinances.

B) The adopted budget decreases by (\$3,978,707) for the elimination of revenue transfers from the Parking Fund the General Fund.

C) The adopted budget increases by a total of \$776,120 for debt service, \$535,800 for the Houston Street Municipal Parking Garage debt service payment, \$233,225 for the 2010 Series A Certificates of Obligation debt service payment and \$7,095 for the Western Heritage Municipal Parking Garage debt service payment.

D) The adopted budget decreases by (\$47,573) for General Fund administrative services fees.

E) The adopted budget increases by \$11,794 for workers compensation based on cost projections prepared by Human Resources and allocated to this fund.

F) The adopted budget increases by \$8,424 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).

G) The adopted budget decreases by (\$8,200) for gas utilities at the Taylor Street Parking Garage based on historical usage.

H) The adopted budget increases by a net of \$7,920 for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.

I) The adopted budget increases by \$4,380 based on IT allocations related to computing, radio and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

T/PW, MUNICIPAL PARKING FUND

DEPARTMENT PURPOSE

As each on street and off street parking space is an “asset” and has intrinsic economic and service value, the City of Fort Worth Parking Services fundamental purpose is to maximize the value of that asset for the citizens of Fort Worth; To develop, implement, manage and maintain short and long term off-street and on-street parking solutions, encouraging and facilitating economic growth and vitality in the city's central business district as well as outlying business clusters in Greater Fort Worth and; To provide effective and efficient parking services for the citizens, the business community and visitors to the City of Fort Worth.

FY2013 DEPARTMENTAL OBJECTIVES

To meet or exceed projected revenues through optimizing all parking assets by:

Improving service levels to parking customers by simplifying the act of parking and reducing the process time of all parking related transactions, from customer service and response times to length of time spent in finding parking and time spent paying to park.

Partnering with Public Events to achieve projected revenue for the Convention Center garages and improving the efficiency of the operation by widening the margin between revenue and operational cost.

The Municipal Parking Fund seeks to work with businesses and civic organizations, such as Downtown Fort Worth Inc, Sundance Square, TCU and stakeholders in various business clusters, to create the conditions that maximize the use of and simplify the use of on-street parking for citizens, visitors and businesses.

Meeting projected revenue levels for parking meters by replacing damaged meters and replacing existing meters with new technology. The continued implementation of Pay & Display stations and new technology consistently seeks to make the act of the parking transaction a simple and efficient transaction, minimizing time spent in executing such transaction and making the transaction itself a simpler process with multiple modes of payment.

In FY2013 CFW the Municipal Parking Fund embarks on a new phase in the improvement of service offered to the public. A new parking enforcement unit seeks specifically to address the significant issues of maximizing turnover and attracting new visitors into the city and outlying business clusters. The business stakeholders of the central business district have identified parking turnover and maximizing the use of parking spaces as a major tool in increasing the number of spaces available for visitors, citizens, business and parties seeking to use the downtown area for various commercial, entertainment or business pursuits.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Revenue for surface lot parking	\$107,557	\$101,550	\$91,941
Revenue for parking fines (GF transfer)	\$1,718,433	\$1,500,000	\$0
Revenue for parking enforcement program	\$0	\$0	\$444,615
Revenue for parking meter operation	\$1,667,380	\$1,777,930	\$1,902,080
Revenue for Taylor Street garage	\$313,244	\$269,810	\$224,493
Revenue for Houston Street garage	\$1,197,229	\$1,201,830	\$1,019,000
Revenue for Commerce Street garage	\$501,427	\$441,600	\$422,320
Revenue for Western Heritage garage	\$2,190,251	\$2,241,770	\$2,462,615

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE59 MUNICIPAL PARKING FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 1,661,841	\$ 383,395	\$ 571,272	\$ 571,272	2.00	2.00	2.00	2.00
0208501	SURFACE LOTS	1,365,680	1,906,300	6,884	6,884	0.00	0.00	0.00	0.00
0208503	PARKING METERS	1,596,630	1,726,784	415,832	415,832	3.00	3.00	3.00	3.00
0208504	PARKING ENFORCE- MENT PROGRAM	0	0	341,410	341,410	0.00	0.00	6.00	6.00
0208505	TAYLOR STREET PARK- ING GARAGE	154,144	131,364	107,396	107,396	0.00	0.00	0.00	0.00
0208508	COMMERCE STREET PARKING GARAGE	432,372	546,029	165,564	165,564	0.00	0.25	0.25	0.25
0208509	HOUSTON STREET PARKING GARAGE	951,901	1,857,911	2,035,137	2,035,137	0.00	0.25	0.25	0.25
0208510	WESTERN HERITAGE PARKING GARAGE	2,589,192	2,869,309	2,923,619	2,923,619	1.00	0.50	0.50	0.50
	Sub-Total	<u>\$ 8,751,760</u>	<u>\$ 9,421,092</u>	<u>\$ 6,567,114</u>	<u>\$ 6,567,114</u>	<u>6.00</u>	<u>6.00</u>	<u>12.00</u>	<u>12.00</u>
	TOTAL	\$ 8,751,760	\$ 9,421,092	\$ 6,567,114	\$ 6,567,114	6.00	6.00	12.00	12.00

FORT WORTH



FUND STATEMENT**FUND:****STORMWATER UTILITY FUND**

Stormwater is the rainfall runoff that comes from impervious surfaces, such as parking lots and rooftops, and flows into the city's streams and rivers via storm drains and drainage system infrastructure. In addition to adding pollutants to stormwater, urban development increases the quantity and velocity of runoff, so that downstream properties become more susceptible to flooding, erosion increases in channels and streams, and the land's natural beauty and habitats are lost.

Municipal governments in Texas are empowered to establish stormwater utilities and adopt a stormwater service fee under section 552 of the Texas Local Government Code. Stormwater utility fees have been adopted in hundreds of communities nationally to pay for stormwater management programs and to fund specific stormwater functions and facilities.

Fort Worth's Stormwater Utility Fund was established in 2006 to address runoff issues, reduce the risk of flooding in Fort Worth, preserve streams, minimize water pollution, and to more effectively operate the stormwater system in compliance with state and federal regulatory requirements. This is to be accomplished by improved master planning, enhanced coordination with developers, increased development reviews, initiating watershed studies and capital projects, more aggressive attention to infrastructure maintenance and reconstruction, and increased public education and outreach.

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to approximately 200,000 residential, commercial and industrial customers. It serves approximately 757,810 residents in Fort Worth. Stormwater management is a vital issue in Fort Worth, and staff has identified over \$1 billion of capital projects necessary to address life safety issues, flooding, and infrastructure damage.

The Stormwater Utility rates are structured based on impervious surface area as the measure of each property's contribution to stormwater runoff, and the applicable fee is billed monthly. Impervious surface is quantified into an Equivalent Residential Unit (ERU). The City's current "per ERU rate" of \$5.40, was initiated January 1, 2012 and will not increase for the 2013 calendar year.

Operations are completely financed through fees for service. Additionally, major capital projects are funded by long-term debt allowing the Fund to program and implement system expansions related to the city's growth and to replace aging infrastructure in older portions of the system in an orderly manner.

FORT WORTH



**STORM WATER FUND BUDGET SUMMARY
FY2013**

REVENUES:

Utility Fees	\$34,386,588
Interest on Investments	292,631
Miscellaneous Revenues	<u>15,000</u>

TOTAL REVENUE	\$34,694,219
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$34,694,219
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EXPENDITURES:

Personnel Services	\$7,645,188
Supplies	1,732,735
Contractual Services	<u>14,851,901</u>

TOTAL RECURRING EXPENSES	\$24,229,824
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DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$1,085,990
Debt Service	<u>9,378,405</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$10,464,395
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TOTAL EXPENDITURES	\$34,694,219
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**PROJECTED
FY2013 CASHFLOW
STORMWATER UTILITY FUND**

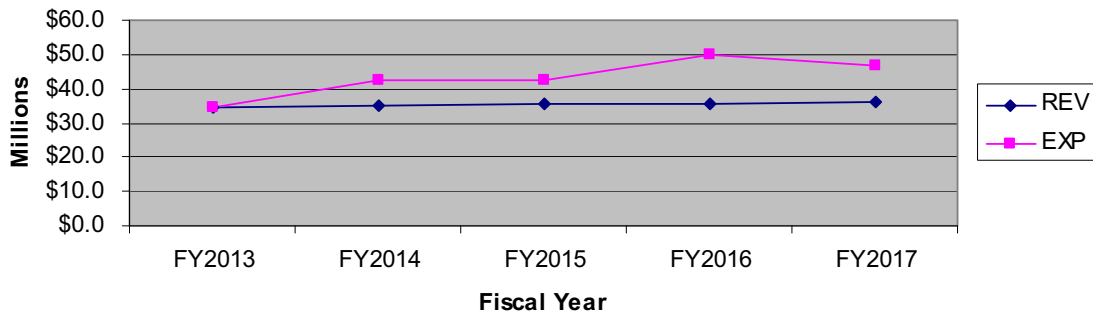
Cash Balance as of 9/30/12*	\$17,634,335
Plus: Projected Revenues	\$34,694,219
Less: Projected Expenditures	(\$34,694,219)
Estimated Available Cash as of 9/30/13	\$17,634,335

* Preliminary balance due to pending audit of actual cash balances

**STORMWATER UTILITY FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	\$17,634,335	\$17,634,335	\$10,371,055	\$3,330,113	(\$10,702,189)
Revenues*					
Interest	\$292,631	\$231,178	\$231,178	\$231,178	\$231,178
Utility Income	\$34,386,588	\$34,730,454	\$35,077,758	\$35,428,536	\$35,782,821
Other Revenue	<u>\$15,000</u>	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>
Total Revenue	\$34,694,219	\$34,971,632	\$35,318,936	\$35,669,714	\$36,023,999
Total Resources	\$52,328,554	\$52,605,967	\$45,689,991	\$38,999,827	\$25,321,810
Expenditures					
Personnel Services	\$7,645,188	\$7,829,379	\$8,023,359	\$8,225,715	\$8,474,191
Supplies	\$1,732,735	\$1,776,053	\$1,829,335	\$1,884,215	\$1,940,741
Contractual	\$14,851,901	\$15,475,681	\$16,125,659	\$16,802,937	\$17,508,660
Capital	\$1,085,990	\$750,000	\$750,000	\$750,000	\$750,000
Debt Service	<u>\$9,378,405</u>	<u>\$16,403,799</u>	<u>\$15,631,525</u>	<u>\$22,039,149</u>	<u>\$18,047,705</u>
Total Expenditures	\$34,694,219	\$42,234,912	\$42,359,878	\$49,702,016	\$46,721,298
Projected Variance	\$0	(\$7,263,280)	(\$7,040,942)	(\$14,032,302)	(\$10,697,298)
Projected Cash Balance	\$17,634,335	\$10,371,055	\$3,330,113	(\$10,702,189)	(\$21,399,487)
Reserve Requirement (20%)	\$4,845,965	\$5,016,223	\$5,195,671	\$5,382,573	\$5,584,719
Excess/(Deficit)	\$12,788,370	\$5,354,832	(\$1,865,558)	(\$16,084,762)	(\$26,984,206)

**STORMWATER UTILITY FUND
PROJECTED REVENUES AND EXPENDITURES**



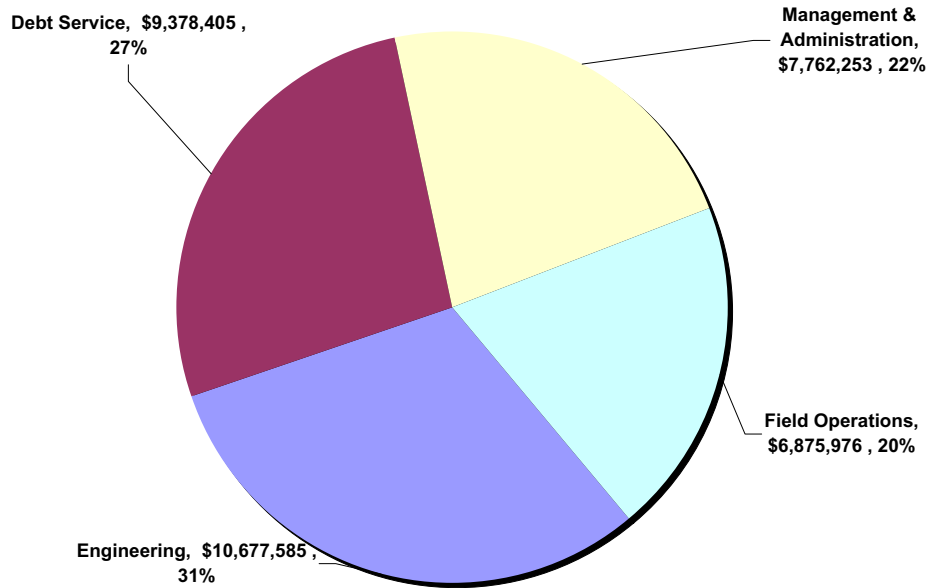
* This model reflects anticipated future bond sales and does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF STORMWATER UTILITY FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Engineering	\$10,011,805	\$11,055,308	\$7,492,371	\$9,487,627	\$4,953,163	\$10,677,585
Debt Service	6,416,106	3,956,909	10,608,956	10,608,956	9,375,224	9,378,405
Management & Administration	7,621,114	11,223,998	6,001,969	13,565,924	13,565,924	7,762,253
Field Operations	<u>6,023,402</u>	<u>5,970,046</u>	<u>7,351,423</u>	<u>7,714,420</u>	<u>6,014,420</u>	<u>6,875,976</u>
TOTAL	\$30,072,427	\$32,206,261	\$31,454,719	\$41,376,927	\$33,908,731	\$34,694,219

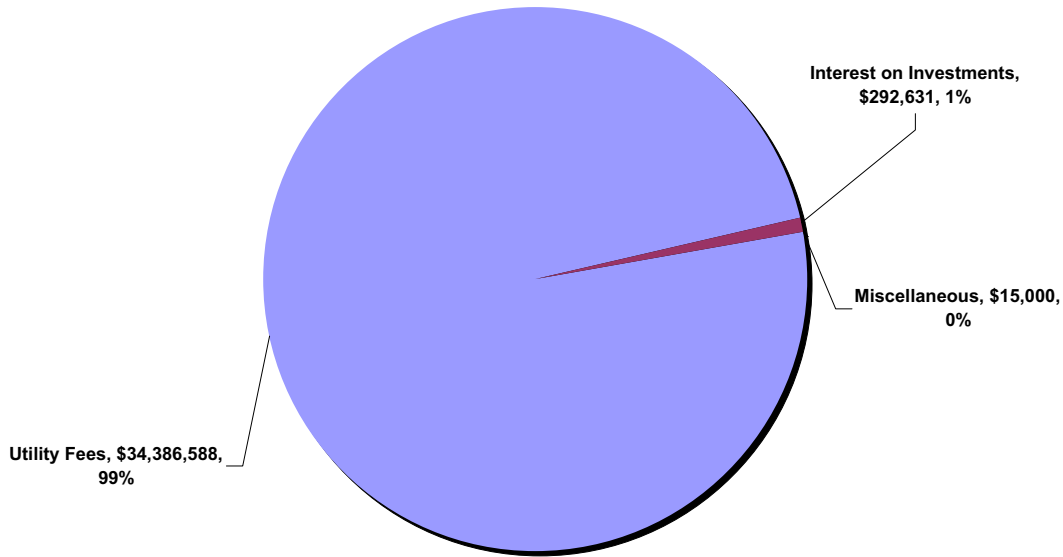


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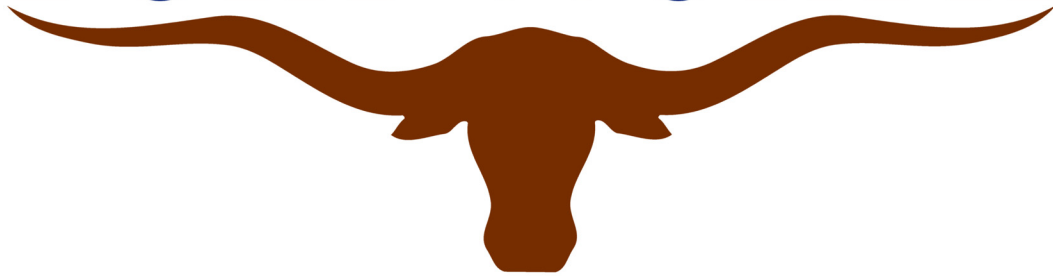


COMPARISON OF STORMWATER UTILITY FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Utility Fees	\$26,529,913	\$29,397,392	\$31,189,719	\$31,189,719	\$31,189,719	\$34,386,588
Interest on Investments	291,323	290,952	250,000	250,000	323,000	292,631
Miscellaneous	47,895	71,450	15,000	15,000	103,804	15,000
Unrealized Gain	<u>11,460</u>	<u>90,432</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$26,880,591	\$29,850,226	\$31,454,719	\$31,454,719	\$31,616,523	\$34,694,219



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

T/PW, STORMWATER UTILITY FUND

FUND/CENTER

PE69/0209000:0209600

SUMMARY OF FUND RESPONSIBILITIES:

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to approximately 200,000 residential and non-residential customers in the City of Fort Worth. The Stormwater Management Division is responsible for managing the entire municipal storm drain system, including discharges to and from the municipal system.

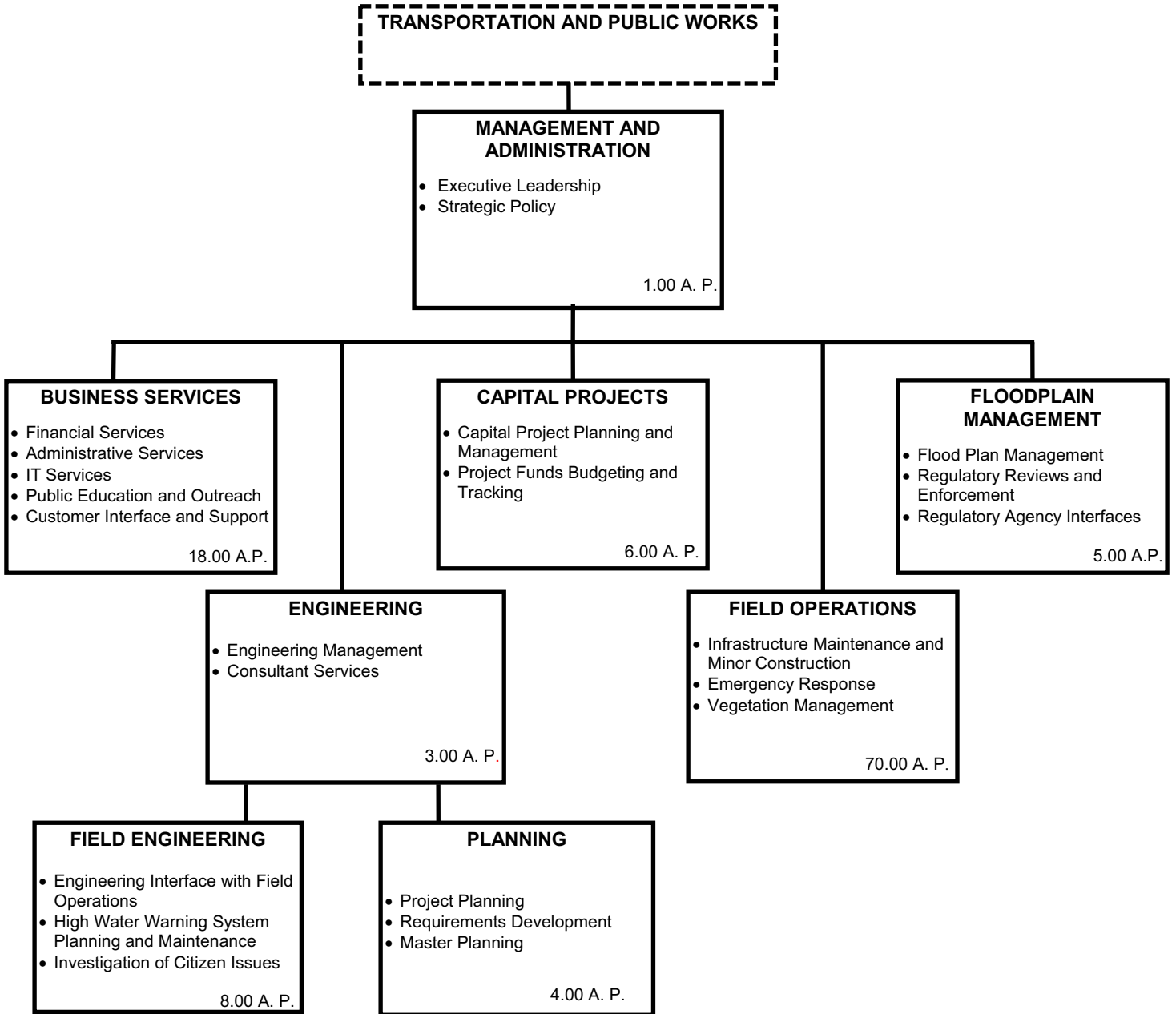
Stormwater Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to protect people and property from harmful stormwater runoff.

Stormwater Management is responsible for planning, constructing, operating and maintaining the city-owned storm system including conducting watershed studies to identify needed improvements, reviewing new development for compliance with stormwater plans and standards; cleaning open channels, catch basins, storm drains, and culverts; reestablishing vegetation following construction or due to flooding/erosion; performing repairs in response to system failures, aging and damages; and responding to storms and other emergencies.

The assessment of the stormwater infrastructure is an ongoing effort; however the current estimate for projects to address life safety issues, flooding and infrastructure protection is over \$1.0 billion.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 7,859,813	\$ 7,025,348	\$ 7,645,188	\$ 7,645,188
Supplies	1,392,702	1,565,694	1,732,735	1,732,735
Contractual	18,686,311	10,870,721	14,851,901	14,851,901
Capital Outlay	321,916	1,384,000	1,085,990	1,085,990
Debt Service	3,945,519	10,608,956	9,378,405	9,378,405
Total Expenditures	\$ 32,206,261	\$ 31,454,719	\$ 34,694,219	\$ 34,694,219
Authorized Positions	102.75	105.00	115.00	115.00

STORMWATER UTILITY FUND - 115.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
STORMWATER UTILITY FUND	PE69/0209000:0209600

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$31,454,719	A.P.	105.00
FY2013 ADOPTED:	\$34,694,219	A.P.	115.00

A) The adopted budget increases by \$659,411 and 10.0 authorized positions for the transfer of one Professional Engineer from the Capital Projects Fund, the addition of the following: two Senior Professional Engineers, one Senior Engineering Technician, one Professional Engineer, one IT Programmer Analyst II, and the conversion of the following: two overage Senior Professional Engineers, one overage Senior Administrative Assistant and one overage Graduate Engineer to permanent status. The addition of these positions will improve the Department's ability to complete complex stormwater design, study and engineering projects in a more cost effective manner than hiring outside consultants and professionals at higher rates.

B) The adopted budget increases by \$2,510,055 for transfers to the Stormwater Capital Projects Fund. This increase will improve the Department's ability to execute stormwater infrastructure projects.

C) The adopted budget increases by \$1,701,000 in contractual services mainly for new initiatives including the Flood Warning Study, an audit of stormwater billing, the Condition Assessment Program, the Stormwater Billing Tools update, locating and mapping easements, the CCTV Software and the GPS Survey of Assets.

D) The adopted budget decreases by (\$785,449) for consultants and professional services due to the completed implementation of the Work Order Asset Management System.

E) The adopted budget decreases by (\$298,010) for vehicles based on the approved FY2013 vehicle replacement plan.

F) The adopted budget increases by \$158,738 for street rental fees paid to the General Fund as a result of increased utility revenues.

G) The adopted budget decreases by (\$126,000) in overtime cost based on historical usage.

H) The adopted budget increases by \$103,625 for payment in lieu of taxes (PILOT) to the General Fund.

I) The adopted budget increases by \$100,835 for information technology supplies to implement the mobile field units for the Work Order Asset Management System.

J) The adopted budget increases by \$99,400 for Equipment Services Department (ESD) Outside Repairs, Parts, Labor and Fuel based on ESD projected expenditure in this department for FY2013.

K) The adopted budget increases by \$84,686 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).

L) The adopted budget increases by \$82,464 for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.

M) The adopted budget increased by \$73,886 for facility rentals office space occupied on the 3rd and 5th floors of the Gordon Swift Building.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **STORMWATER UTILITY FUND**

DEPARTMENT PURPOSE

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to residential and non-residential customers in the City of Fort Worth. Stormwater Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to reduce the harmful effects of stormwater runoff.

FY2013 DEPARTMENTAL OBJECTIVES

Complete Phase V of the GIS infrastructure mapping and condition assessment initiative.

Maintain an aggressive capital program.

Protect people and property at low water crossings.

Improve performance and maintainability of drainage channels.

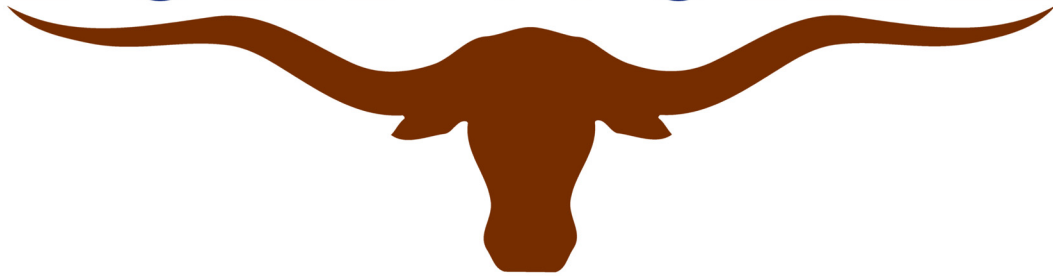
Inspect 25% of inlets and clean as needed.

Achieve formal participation in FEMA's Community Rating System (CRS).

Acquire and implement a commercial, off-the-shelf Work Order and Asset Management System to permit comprehensive tracking, costing and managing of maintenance and repair activities, as well as strategic asset, risk and budget management through full asset lifecycle forecasting

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Install new high water warning system	0	6	24
Awarded value of design, study, and construction contracts	\$20M	\$25M	\$40M
In-house channel maintenance	6 Miles	7 Miles	8 Miles
Inlets inspected and cleaned	6,780	7,000	7,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69 STORMWATER UTILITY FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>STREET SERVICES</u>								
0208005	SOUTHEAST ROUTINE MAINTENANCE	\$ 15,750	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 15,750	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>MANAGEMENT AND ADMIN</u>								
0209000	GENERAL ADMINISTRATION	\$ 10,539,267	\$ 5,139,748	\$ 5,527,310	\$ 5,527,310	4.00	4.00	4.00	4.00
0209001	CUSTOMER SERVICE	412,665	449,831	456,060	456,060	8.00	8.00	8.00	8.00
0209002	PUBLIC OUTREACH	255,192	412,390	483,064	483,064	0.00	1.00	1.00	1.00
0209003	IT SERVICES	0	0	1,295,819	1,295,819	0.00	0.00	1.00	1.00
	Sub-Total	\$ 11,207,124	\$ 6,001,969	\$ 7,762,253	\$ 7,762,253	12.00	13.00	14.00	14.00
	<u>CUSTOMER SERVICE</u>								
0209101	SERVICE REQUESTS	\$ 1,118	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0209102	PUBLIC OUTREACH	6	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,124	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>PLANNING AND ENGINEERING</u>								
0209201	ENGINEERING	\$ 711,232	\$ 256,514	\$ 368,686	\$ 368,686	2.00	2.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69 STORMWATER UTILITY FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0209202	PLANNING	2,833,475	2,249,904	3,410,832	3,410,832	2.00	2.00	4.00	4.00
0209203	FIELD ENGINEERING	3,943,364	1,336,905	1,322,736	1,322,736	8.00	8.00	8.00	8.00
0209204	GIS	2,624,967	2,629,599	322,932	322,932	3.00	4.00	4.00	4.00
0209205	CAPITAL PROJECTS	193,185	190,107	3,520,088	3,520,088	2.00	2.00	7.00	7.00
0209206	CONSULTANT SERVICES	216	0	0	0	0.00	0.00	0.00	0.00
0209207	FLOODPLAIN MANAGEMENT	748,869	829,342	1,732,311	1,732,311	3.75	4.00	5.00	5.00
	Sub-Total	<u>\$ 11,055,308</u>	<u>\$ 7,492,371</u>	<u>\$ 10,677,585</u>	<u>\$ 10,677,585</u>	<u>20.75</u>	<u>22.00</u>	<u>31.00</u>	<u>31.00</u>
	<u>OPERATION AND MAINTENANCE</u>								
0209301	FIELD OPERATIONS	\$ 5,970,046	\$ 7,351,423	\$ 6,875,976	\$ 6,875,976	70.00	70.00	70.00	70.00
	Sub-Total	<u>\$ 5,970,046</u>	<u>\$ 7,351,423</u>	<u>\$ 6,875,976</u>	<u>\$ 6,875,976</u>	<u>70.00</u>	<u>70.00</u>	<u>70.00</u>	<u>70.00</u>
	<u>DEBT SERVICE</u>								
0209600	DEBT SERVICE	\$ 3,956,909	\$ 10,608,956	\$ 9,378,405	\$ 9,378,405	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,956,909</u>	<u>\$ 10,608,956</u>	<u>\$ 9,378,405</u>	<u>\$ 9,378,405</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 32,206,261	\$ 31,454,719	\$ 34,694,219	\$ 34,694,219	102.75	105.00	115.00	115.00

FUND STATEMENT**FUND:****INTERNAL SERVICE FUNDS**

Internal Service Funds finance the goods and/or services provided by one department of the City of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The City currently operates five funds on this basis: Equipment Services, Information Systems, Capital Projects Service, Office Services, and Temporary Labor.

The Equipment Services Fund enables the Equipment Services Department to procure and manage fuel, maintain, repair, and dispose of vehicles and equipment in the City fleet.

The Information Systems Fund supports all operations of the City's Information Technology (IT) Solutions Department. The IT Solutions Department manages all City information services, including technical support, electronic systems development and telecommunications.

The Capital Projects Service Fund, through the Transportation and Public Works Department, provides engineering services for other City departments. Engineering services provided include project design and management, surveying, quality control testing and construction inspection for all water, storm drain, sidewalk and other infrastructure projects.

The Office Services Fund, managed by the Financial Management Services, provides for the mailroom, copy machine, print shop and graphics services used by all City departments.

Temporary Labor, under the Human Resources Department, depends upon revenue from City departments for services rendered to maintain a pool of temporary employees to fill those departments' non-technical, short-term labor needs.

FUND STATEMENT**FUND:****EQUIPMENT SERVICES FUND**

The Equipment Services Fund, an Internal Service Fund, through the Equipment Services Department (ESD), is charged with maintaining the City's fleet. ESD procures and services vehicles and equipment for all City departments. The Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to City departments, is included in the interdepartmental charges.

ESD operates the following three service centers located throughout the city: James Ave, Southside and Water. Each service center stocks a wide variety of auto parts, functions as a fueling station for unleaded gas and/or propane, and provides vehicle and equipment repair and maintenance.

In a continuing effort to provide the best possible fleet services, the Equipment Services Department also contracts a wide variety of fleet-related services. The following services are contracted out:

- when the required expertise is not available in-house
- when a substantial capital investment would be necessary to perform the service in-house
- when it is determined that the service could be performed less expensively by an outside vendor
- when workload overflow relief is needed

As part of that strategy, ESD privatized its parts inventory system at the end of FY2002. This FY2013 budget contains the continuation of that program.

In FY1996, ESD implemented a vehicle replacement plan. As a part of that plan, each year ESD analyzes the entire City fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, and other factors. Based on that yearly analysis, ESD rates the vehicles, and then compiles a prioritized vehicle replacement list. Equipment Services staff subsequently meets with departments to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Under the United States Clean Air Act, at least 20 percent of fleets in cities, like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50 percent of City vehicles purchased be alternative fuel vehicles.

**EQUIPMENT SERVICES FUND BUDGET SUMMARY
2013**

REVENUES:

Equipment Maintenance Labor Costs	\$7,842,059
Fuel Costs and Overhead	12,752,061
Repair and Maintenance Parts	3,687,328
ESD Administrative Charge	1,895,619
Outside Repair and Maintenance	1,420,000
Other Charges	<u>29,122</u>

TOTAL REVENUE \$27,626,189

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$27,626,189

EXPENDITURES:

Personnel Services	\$7,890,219
Supplies	15,177,208
Contractual Services	<u>4,300,903</u>

TOTAL RECURRING EXPENSES \$27,368,330

CAPITAL OUTLAY:

Capital Outlay	<u>\$257,859</u>
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TOTAL CAPITAL OUTLAY \$257,859

TOTAL EXPENDITURES \$27,626,189

**PROJECTED
FY2013 CASH FLOW
EQUIPMENT SERVICES FUND**

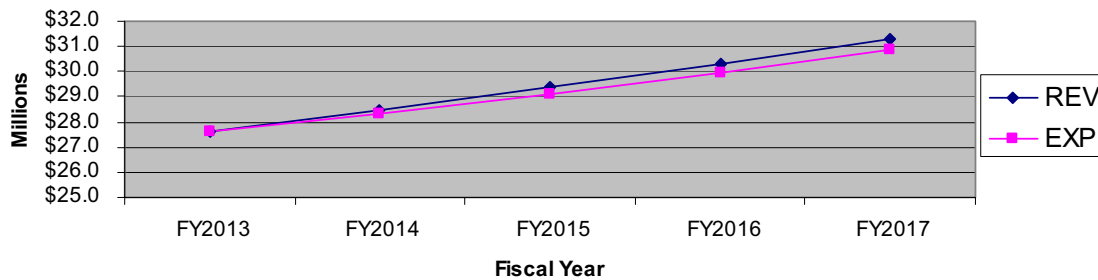
Cash Balance as of 9/30/12*	(\$1,576,008)
Plus: Projected Revenues	\$27,626,189
Less: Projected Expenditures	(\$27,626,189)
Estimated Available Cash as of 9/30/13	(\$1,576,008)

* Preliminary cash balance due to pending audit of actual cash balances

**EQUIPMENT SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013	FY2014	FY2015	FY2016	FY2017
	Adopted	Projected	Projected	Projected	Projected
Beginning Cash Balance	(\$1,576,008)	(\$1,576,008)	(\$1,456,653)	(\$1,222,709)	(\$869,637)
Revenues*					
Costs	\$7,842,059	\$8,171,425	\$8,514,625	\$8,872,240	\$9,244,874
Fuel Costs and Overhead	\$12,752,061	\$13,070,863	\$13,462,988	\$13,866,878	\$14,282,884
Repair and Maintenance Parts	\$3,687,328	\$3,779,511	\$3,892,897	\$4,009,683	\$4,129,974
Administrative Charge	\$1,895,619	\$1,926,897	\$1,965,435	\$2,004,743	\$2,044,838
Outside Repair and Maintenance	\$1,420,000	\$1,455,500	\$1,499,165	\$1,544,140	\$1,590,464
Other Charges	\$29,122	\$30,345	\$31,620	\$32,948	\$34,331
Total Revenue	\$27,626,189	\$28,434,541	\$29,366,730	\$30,330,632	\$31,327,366
Total Resources	\$26,050,181	\$26,858,533	\$27,910,077	\$29,107,923	\$30,457,729
Expenditures					
Personnel Services	\$7,890,219	\$8,085,817	\$8,296,535	\$8,516,222	\$8,782,265
Supplies	\$15,177,208	\$15,556,638	\$16,023,337	\$16,504,037	\$16,999,159
Contractual	\$4,300,903	\$4,408,426	\$4,540,678	\$4,676,899	\$4,817,206
Capital	\$257,859	\$264,305	\$272,235	\$280,402	\$288,814
Total Expenditures	\$27,626,189	\$28,315,186	\$29,132,785	\$29,977,560	\$30,887,443
Projected Variance	\$0	\$119,355	\$233,944	\$353,072	\$439,923
Projected Cash Balance	(\$1,576,008)	(\$1,456,653)	(\$1,222,709)	(\$869,637)	(\$429,714)
No Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	(\$1,576,008)	(\$1,456,653)	(\$1,222,709)	(\$869,637)	(\$429,714)

**EQUIPMENT SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



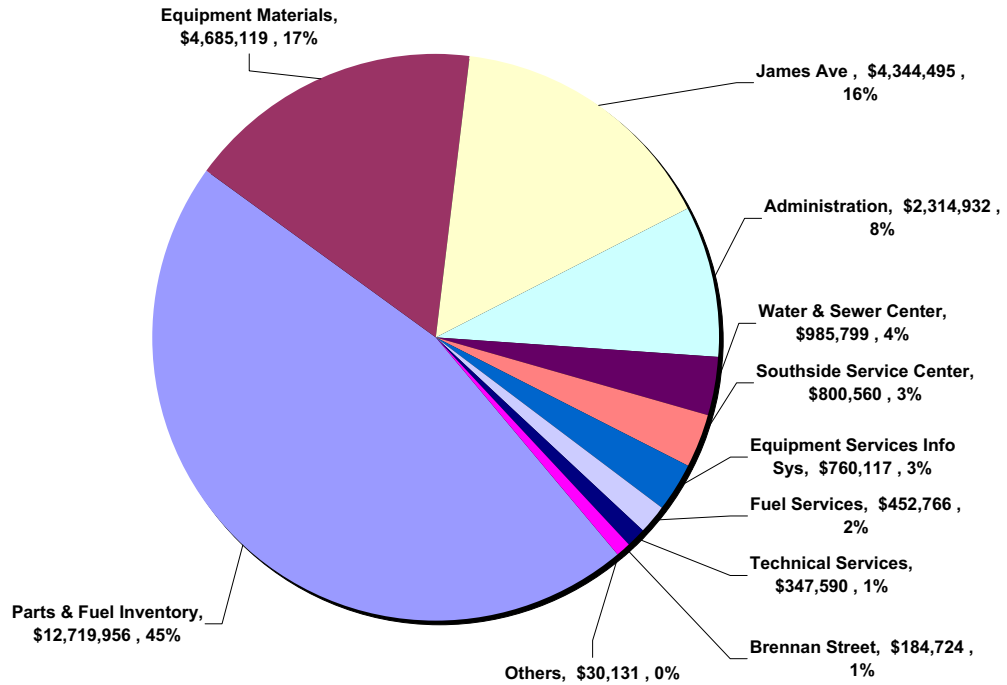
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Parts & Fuel Inventory	\$7,961,562	\$9,678,682	\$11,444,639	\$11,444,639	\$10,674,219	\$12,719,956
Equipment Materials	5,819,939	5,449,906	5,263,436	5,263,436	4,893,409	4,685,119
James Ave	2,993,512	3,056,728	4,278,067	4,278,067	3,877,725	4,344,495
Administration	2,550,349	1,453,902	2,357,468	2,357,468	2,400,047	2,314,932
Water & Sewer Center	934,346	903,117	966,724	1,011,740	954,444	985,799
Southside Service Center	953,927	831,715	781,844	781,844	621,034	800,560
Equipment Services Info Sys	646,218	675,689	788,272	788,272	767,928	760,117
Fuel Services	419,015	412,740	472,468	472,468	521,463	452,766
Technical Services	355,842	449,652	273,336	273,336	266,198	347,590
Brennan Street	1,455,498	1,238,810	194,495	194,495	173,573	184,724
Non-Departmental	541,058	263,053	27,500	27,500	28,520	30,131
Tire Shop	<u>264,872</u>	<u>153,222</u>	<u>5,652</u>	<u>5,652</u>	<u>0</u>	<u>0</u>
TOTAL	\$24,896,138	\$24,567,216	\$26,853,901	\$26,898,920	\$25,178,560	\$27,626,189

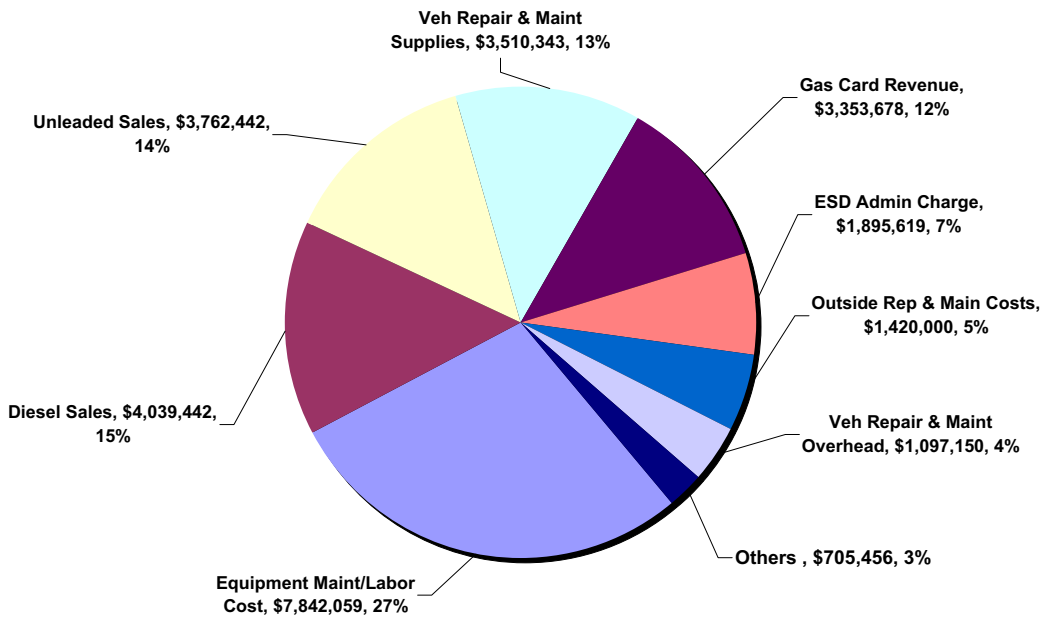


FORT WORTH



COMPARISON OF EQUIPMENT SERVICES FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Equipment Maint/Labor Cost	\$7,471,514	\$6,306,680	\$7,749,000	\$7,749,000	\$6,930,216	\$7,842,059
Diesel Sales	2,356,883	3,194,774	3,809,882	3,809,882	3,386,503	4,039,442
Unleaded Sales	1,994,170	2,555,116	3,102,428	3,102,428	2,895,665	3,762,442
Veh Repair & Maint Supplies	4,415,833	4,707,358	4,481,970	4,481,970	4,080,773	3,510,343
Gas Card Revenue	2,335,944	2,771,385	3,464,065	3,464,065	2,677,171	3,353,678
ESD Admin Charge	2,189,555	1,823,777	2,053,338	2,053,338	2,092,439	1,895,619
Outside Rep & Main Costs	894,518	1,015,448	900,000	900,000	1,489,075	1,420,000
Veh Repair & Maint Overhead	1,214,276	470,926	551,280	551,280	479,780	1,097,150
Fuel Overhead	110,751	108,958	156,981	156,981	161,260	180,559
Diesel Overhead	123,672	121,898	175,981	175,981	174,309	162,313
Lubricant Costs	141,977	121,008	137,545	137,545	126,752	117,485
Outside Rep & Main Ovrhd	88,831	78,262	74,385	74,385	137,028	105,080
Car Wash	52,148	78,367	71,250	71,250	38,532	52,500
Gas Card Overhead	28,987	33,812	57,579	57,579	49,685	35,630
EPA Revenue	20,378	22,968	15,000	15,000	14,370	15,000
Misc. Revenue	124,153	15,615	20,870	20,870	22,183	14,122
Propane Sales	18,831	11,108	20,234	20,234	13,593	11,909
Used Parts & Oil	8,994	9,225	7,000	7,000	4,987	7,000
Lubricant Overhead	2,292	2,144	3,244	3,244	3,219	2,825
Propane Overhead	1,318	799	1,868	1,868	1,515	1,033
Rev from Sale of Auto Parts	<u>46,728</u>	<u>42,818</u>	<u>0</u>	<u>0</u>	<u>34,415</u>	<u>0</u>
TOTAL	\$23,641,753	\$23,492,446	\$26,853,901	\$26,853,901	\$24,813,470	\$27,626,189



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

EQUIPMENT SERVICES

PI61/0212010:0212095

SUMMARY OF FUND RESPONSIBILITIES:

The Equipment Services Department (ESD) has responsibility for vehicle and equipment acquisition, monitoring, servicing, repairs, fueling and disposition for the entire City fleet.

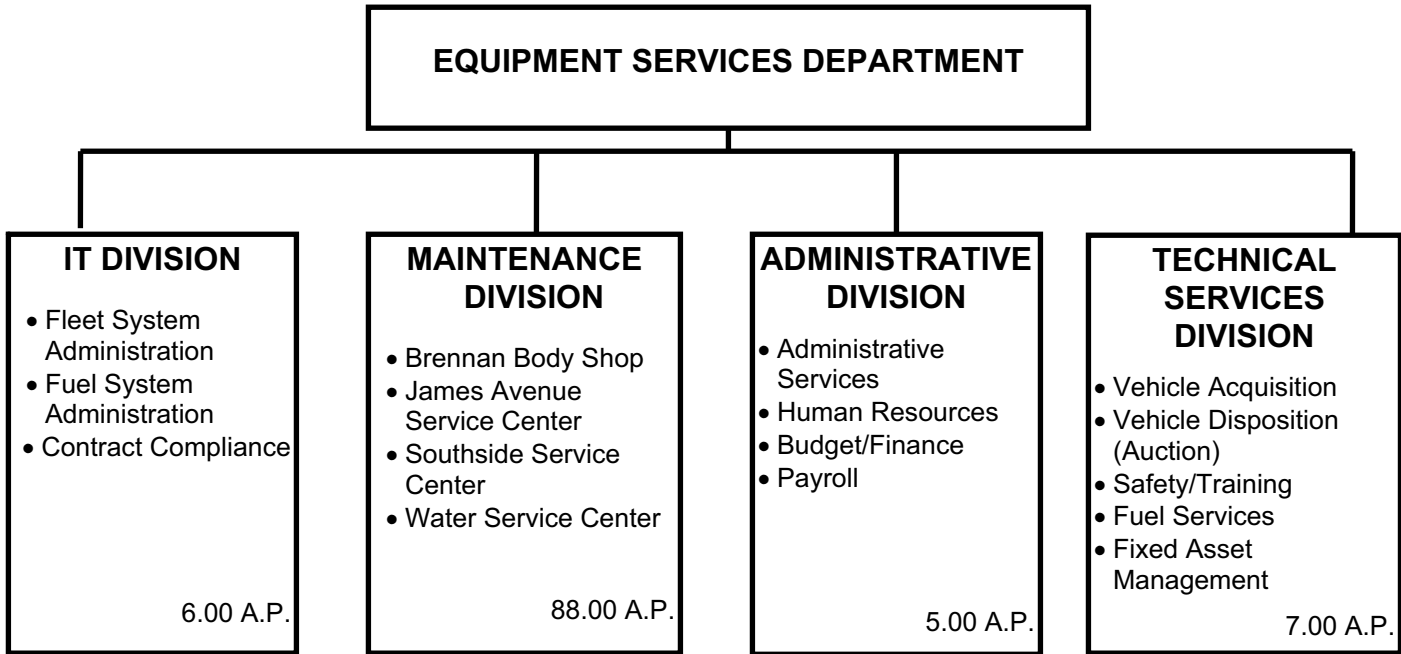
Within the Department, field services, mechanical maintenance and repairs, fuel, lubricants, and other supplies are provided by the following three service centers: James Ave, Southside, and Water as well as body work by the Brennan Body Shop. ESD also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. In addition, the Department has a Fuel Services Section that provides fueling services for all City vehicles and equipment. ESD's Technical Services Division performs procurement, disposition and other fleet administrative functions.

ESD privatized its parts inventory system at the end of FY2002. This FY2013 Budget contains the continuation of this program. NAPA, as the current contracted provider, supplies ESD with vehicle and equipment parts.

As an Internal Service Fund, the majority of ESD's operating funds come from reimbursements from other City departments for fuel, parts, and services provided. The application of an overhead charge to all vehicle repair parts, fuel, and outside services, as well as an annual administrative fee assessed on most numbered vehicles and equipment, allows ESD to support its general, non-department specific administrative functions.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 7,439,921	\$ 7,687,808	\$ 7,890,219	\$ 7,890,219
Supplies	13,657,314	15,447,772	15,177,208	15,177,208
Contractual	3,362,323	3,504,322	4,300,903	4,300,903
Capital Outlay	107,658	214,000	257,859	257,859
Debt Service	0	0	0	0
Total Expenditures	\$ 24,567,216	\$ 26,853,901	\$ 27,626,189	\$ 27,626,189
Authorized Positions	123.00	106.00	106.00	106.00

EQUIPMENT SERVICES – 106.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
EQUIPMENT SERVICES	PI61/0212010:0212095

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$26,853,901	A.P.	106.00
FY2013 ADOPTED:	\$27,626,189	A.P.	106.00

A) The adopted budget decreases by (\$989,038) for vehicle parts costs based on ESD projected expenditures for FY2013. However, outside repairs increase by \$520,000 for towing services and tire repair provided by outside vendors.

B) The adopted budget increases by \$783,702 in fuel related costs, which includes an increase of \$225,880 in diesel fuel costs; an increase of \$668,209 in unleaded gasoline purchases and a decrease in fleet card costs of (\$110,387).

C) The adopted budget increases by \$473,046 for other contractual costs related to the new NAPA contract for a full year; better price in parts but increased in management costs and overtime.

D) The adopted budget decreases by (\$169,532) in administrative services due to an indirect cost allocation charge to Internal Service Funds.

E) The adopted budget increases by \$130,659 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).

F) The adopted budget increases by \$92,184 for group health based on plan migration turnover, and an 8% increase in the city's contribution to group health.

G) The adopted budget includes the purchase of an on-site oil analysis lab that will be offset by a decrease in charges for equipment maintenance.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
EQUIPMENT SERVICES
DEPARTMENT PURPOSE

To Provide the City of Fort Worth with the services and information necessary to optimally manage and utilize the City's equipment required to accomplish our mission and operational tasks.

FY2013 DEPARTMENTAL OBJECTIVES

Maintain Fleet availability for user departments above 95% at present budgetary levels.
 Reduce City fleet emissions by 15% by 2015.
 Perform scheduled maintenance above 55% of repairs at present budgetary levels.
 Complete in-shop repairs within two working days above 80% of the time at present budgetary levels.
 Remain in compliance with all Environmental Protection Agency, Texas Commission of Environmental Quality and City of Fort Worth Environmental Services requirements for Fuel and Equipment Emissions.
 Keep repeat repairs less than 1% of total repairs.
 Keep fuel supply inventory variances at less than 1%.
 Provide 2500 hours of Technician Training for shop personnel.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Fleet Availability	96%	95%	95%
Reduce Fleet Emissions	N/A	5%	5%
Scheduled Maintenance	55%	55%	55%
In-house Repairs within 2 days	95%	95%	95%
Repeat Repairs	0.75%	0.75%	0.75%
Variance in Fuel Inventory	<1%	<1%	<1%
Employee Training Hours	2,500	2,500	2,500
Alternative Fueled Vehicle	697	700	710

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61 EQUIPMENT SERVICES FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>EQUIPMENT SERVICES</u>								
0212010	ADMINISTRATION	\$ 1,453,902	\$ 2,357,468	\$ 2,314,932	\$ 2,314,932	5.00	5.00	5.00	5.00
0212011	EQUIPMENT SERVICES INFORMATION SYS- TEMS	675,689	788,272	760,117	760,117	2.00	2.00	2.00	2.00
0212015	EQUIPMENT MATERIALS	5,449,906	5,263,436	4,685,119	4,685,119	5.00	6.00	4.00	4.00
0212030	JAMES HEAVY	3,056,728	4,278,067	4,344,495	4,344,495	52.00	62.00	62.00	62.00
0212035	SOUTHSIDE SERVICE CENTER	831,715	781,844	800,560	800,560	11.50	9.00	9.00	9.00
0212045	BRENNAN STREET	1,238,810	194,495	184,724	184,724	22.00	3.00	3.00	3.00
0212050	WATER & SEWER CEN- TER	903,117	966,724	985,799	985,799	13.50	13.00	14.00	14.00
0212070	FUEL SERVICES	412,740	472,468	452,766	452,766	3.00	3.00	3.00	3.00
0212071	TECHNICAL SERVICES	449,652	273,336	347,590	347,590	4.00	3.00	4.00	4.00
0212080	TIRE SHOP	153,222	5,651	0	0	5.00	0.00	0.00	0.00
0212085	PARTS & FUEL INVEN- TORY	9,678,682	11,444,639	12,719,956	12,719,956	0.00	0.00	0.00	0.00
0212095	NON-DEPARTMENTAL	263,053	27,500	30,132	30,132	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 24,567,216</u>	<u>\$ 26,853,901</u>	<u>\$ 27,626,189</u>	<u>\$ 27,626,189</u>	<u>123.00</u>	<u>106.00</u>	<u>106.00</u>	<u>106.00</u>
	TOTAL	\$ 24,567,216	\$ 26,853,901	\$ 27,626,189	\$ 27,626,189	123.00	106.00	106.00	106.00

FORT WORTH



FUND STATEMENT**FUND:****INFORMATION SYSTEMS FUND**

The Information Systems Fund provides for the management of the City's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth to provide quality service to the community. This coordination of information technology resources is accomplished through such services as planning and project management, administrative support, technical and administrative services, software applications development and acquisition, and telecommunications. Prior to FY1999, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. This allocation method was reviewed and the Department began operating on a business model in which it bills city departments for services rendered. Currently, non-discretionary IT related costs are allocated to departments. This would include computing, telephone and radio services.

All City departments are IT Solutions customers, and the department receives the bulk of its revenue from these customers. The Department's expenditures include personnel costs, operating supplies, contractual/consulting services, licensing, maintenance, and such capital equipment as servers and other hardware and software.

The IT Sourcing Project was initiated at the beginning of FY2010. It included Gartner Inc. and an internal team reviewing and selecting the IT services from all the departments for potential outsourcing. The primary goal was to help alleviate the City's long term costs associated with approved positions in addition to reducing the overall cost of providing technology services to the City organization. Gartner Inc. also assisted with the RFP which was sent to one thousand and forty-six vendors in the purchasing database system. Proposals were received from seven vendors which were evaluated by a scoring team and a multi-departmental recommendation team. The recommendation team advised the City Manager that no services be outsourced due to a lack of potential savings, no added benefits, and potentially increased risks. All proposals were rejected in February 2011.

FORT WORTH



**INFORMATION SYSTEMS FUND BUDGET SUMMARY
FY2013**

REVENUES:

Computing Services	\$16,689,040
Telephone Services	5,177,298
Radio Services	1,222,892
External Customer Revenue	761,205
Interest on Investments	<u>66,218</u>

TOTAL REVENUE	\$23,916,653
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OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	\$0
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TOTAL REVENUE AND OTHER FINANCING SOURCES	\$23,916,653
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EXPENDITURES:

Personnel Services	\$10,682,965
Supplies	598,372
Contractual Services	<u>12,612,816</u>

TOTAL RECURRING EXPENSES	\$23,894,153
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CAPITAL OUTLAY:

Capital Outlay	<u>\$22,500</u>
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TOTAL CAPITAL OUTLAY	\$22,500
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TOTAL EXPENDITURES	\$23,916,653
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**PROJECTED
FY2013 CASH FLOW
INFORMATION SYSTEMS FUND**

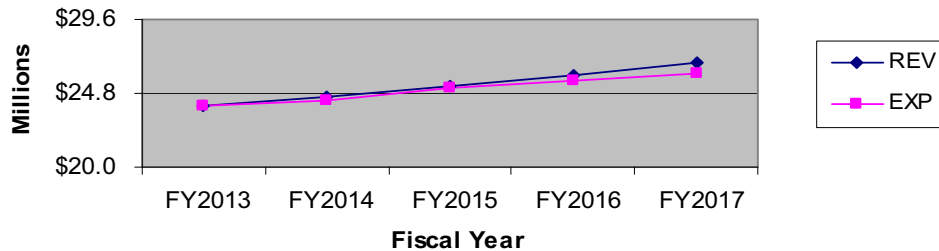
Cash Balance as of 9/30/12*	\$3,402,550
Plus: Projected Revenues	\$23,916,653
Less: Projected Expenditures	(\$23,916,653)
Estimated Available Cash as of 9/30/13	\$3,402,550

* Preliminary cash balance due to pending audit of actual cash balances

**INFORMATION SYSTEMS FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013	FY2014	FY2015	FY2016	FY2017
	Adopted	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$3,402,550	\$3,402,550	\$3,626,666	\$3,688,230	\$4,098,945
<u>Revenues*</u>					
Computing Services	\$16,689,040	\$17,106,266	\$17,619,454	\$18,148,038	\$18,692,479
Telephone Services	\$5,177,298	\$5,306,730	\$5,465,932	\$5,629,910	\$5,798,808
Radio Services	\$1,222,892	\$1,253,464	\$1,291,068	\$1,329,800	\$1,369,694
External Customers	\$761,205	\$780,235	\$803,642	\$827,751	\$852,584
Other Revenue	<u>\$66,218</u>	<u>\$67,873</u>	<u>\$69,910</u>	<u>\$72,007</u>	<u>\$74,167</u>
Total Revenue	\$23,916,653	\$24,514,569	\$25,250,006	\$26,007,507	\$26,787,732
Total Resources	\$27,319,203	\$27,917,120	\$28,876,673	\$29,695,737	\$30,886,676
<u>Expenditures</u>					
Personnel Services	\$10,682,965	\$10,915,116	\$11,666,623	\$11,926,645	\$12,234,647
Supplies	\$598,372	\$613,331	\$631,731	\$650,683	\$670,204
Contractual	\$12,612,816	\$12,738,944	\$12,866,334	\$12,994,997	\$13,124,947
Capital Outlay	<u>\$22,500</u>	<u>\$23,063</u>	<u>\$23,754</u>	<u>\$24,467</u>	<u>\$25,201</u>
Total Expenditures	\$23,916,653	\$24,290,453	\$25,188,443	\$25,596,792	\$26,054,998
Projected Variance	\$0	\$224,116	\$61,564	\$410,715	\$732,734
Projected Cash Balance	\$3,402,550	\$3,626,666	\$3,688,230	\$4,098,945	\$4,831,678
No Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$3,402,550	\$3,626,666	\$3,688,230	\$4,098,945	\$4,831,678

**INFORMATION SYSTEMS FUND
PROJECTED REVENUES AND EXPENDITURES**



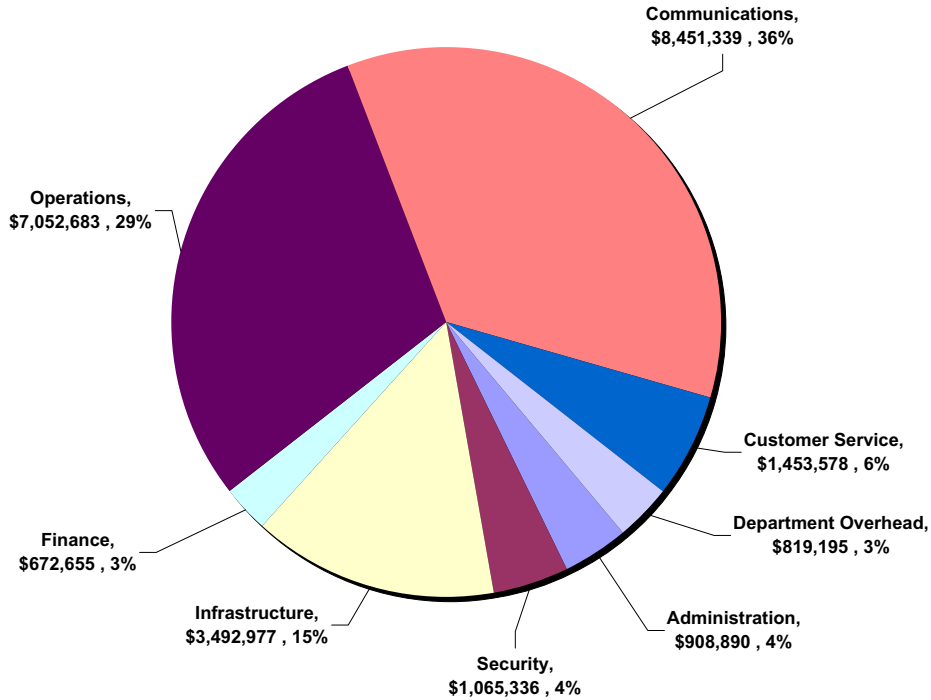
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF INFORMATION SYSTEMS FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Administration	\$2,590,586	\$4,245,736	\$759,304	\$759,304	\$728,580	\$908,890
Security	1,126,381	1,367,522	1,351,884	1,351,884	1,297,183	1,065,336
Infrastructure	3,947,579	3,550,931	3,451,400	3,451,400	3,311,746	3,492,977
Finance	69,302	651,955	642,060	642,060	616,080	672,655
Operations	4,571,351	5,104,701	9,989,098	9,989,098	9,584,909	7,052,683
Communications	8,604,742	8,427,983	8,566,410	9,063,379	8,696,647	8,451,339
Customer Service	1,345,039	1,490,355	1,411,623	1,411,623	1,354,504	1,453,578
Department Overhead	<u>651,380</u>	<u>198,546</u>	<u>991,960</u>	<u>991,960</u>	<u>951,822</u>	<u>819,195</u>
TOTAL	\$22,906,360	\$25,037,729	\$27,163,739	\$27,660,708	\$26,541,471	\$23,916,653

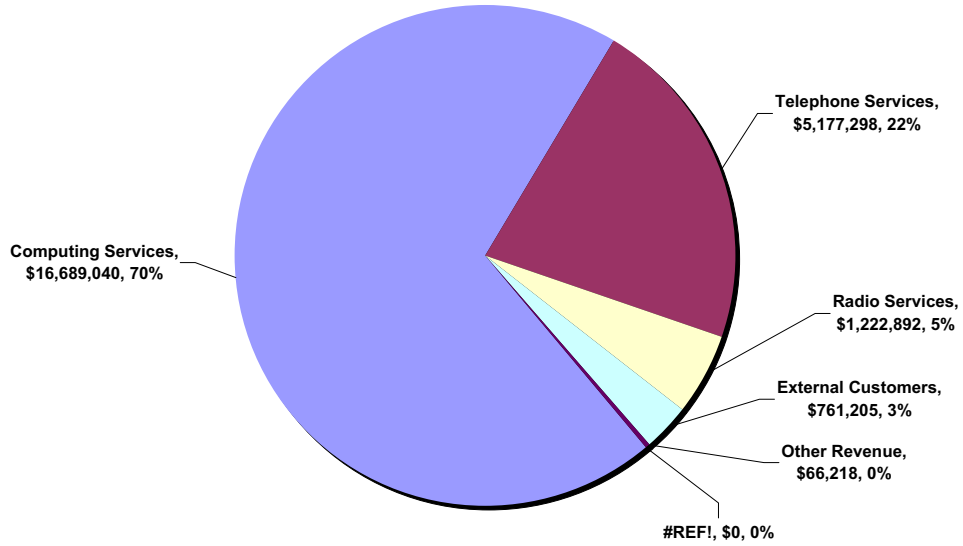


FORT WORTH



**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Computing Services	\$16,078,159	\$15,543,816	\$16,832,314	\$16,832,314	\$16,566,035	\$16,689,040
Telephone Services	5,060,245	5,001,237	4,860,935	4,860,935	4,909,389	5,177,298
Radio Services	1,291,863	1,274,104	1,234,602	1,234,602	1,238,680	1,222,892
External Customers	732,840	1,630,415	770,000	770,000	1,102,336	761,205
Other Revenue	<u>162,533</u>	<u>122,149</u>	<u>18,365</u>	<u>18,365</u>	<u>28,226</u>	<u>66,218</u>
TOTAL	\$23,325,640	\$23,571,721	\$23,716,216	\$23,716,216	\$23,844,666	\$23,916,653



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

INFORMATION SYSTEMS FUND

PI68/0041000:0049000

SUMMARY OF FUND RESPONSIBILITIES:

The Information Technology Solutions (IT Solutions) Department is organized into the following groups: Administration, IT Finance and Administration, Application Services, Radio Services and Security, Systems Support, Customer Service and Business Analysis and Planning.

IT Solutions Administration provides overall department direction, as well as planning and coordination of information technology policy and procedures for all city departments.

The IT Finance and Administration group is responsible for all business-administrative functions, including IT Solutions billing and allocations, financial and budget management, procurement of information technology equipment and services for all city departments, contract administration, training and travel, and time and attendance.

Application Services provides distributed applications support and CAD, ERP and geographic information systems support.

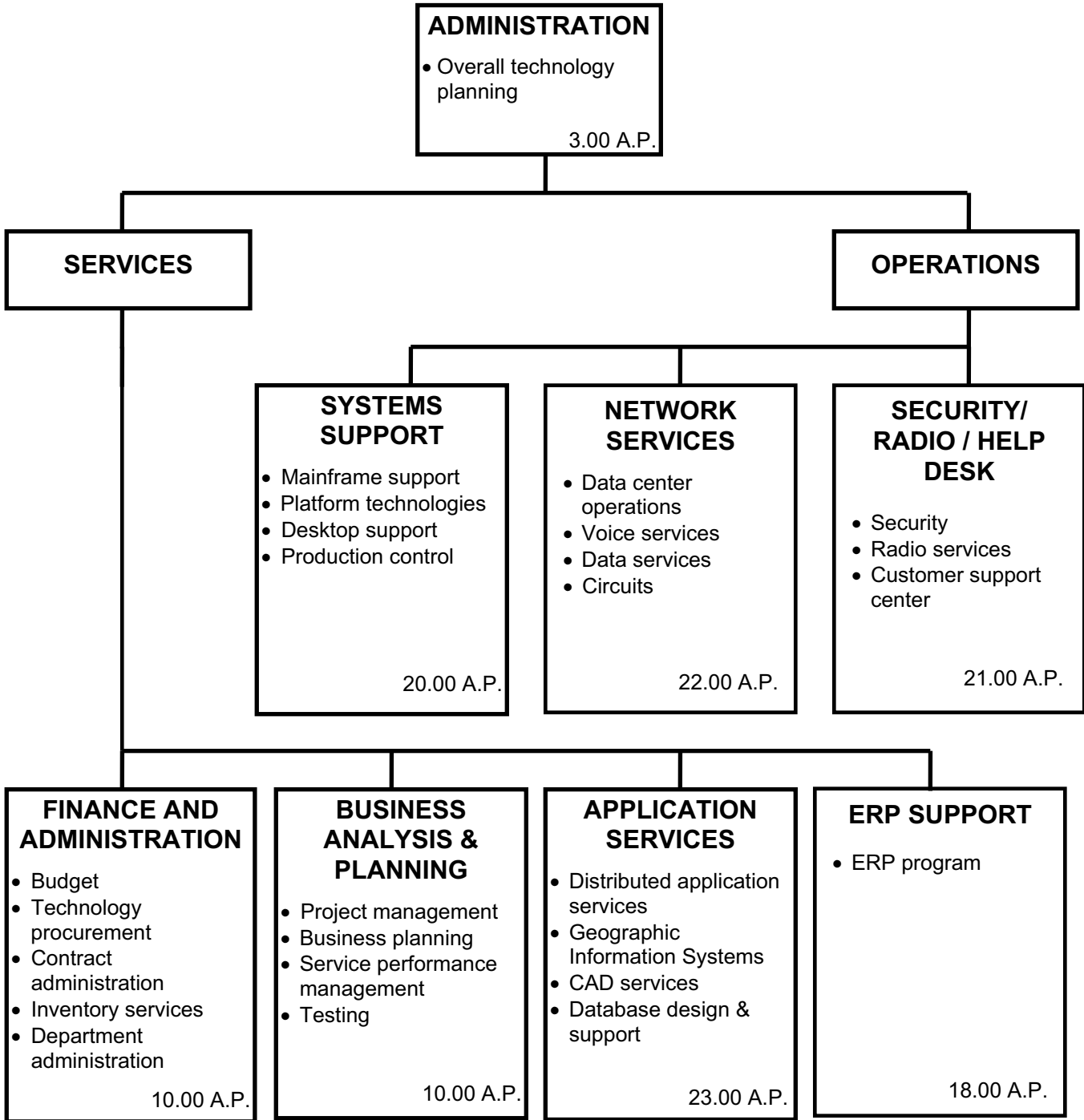
The Radio Services Group provides technical management and development of the City's radio system and IT Security services. The Customer Service Group provides management and services for the City's telephone and data network as well as the Help Desk and Desktop.

Systems Support provides operations support for the City's mainframe computer and maintenance for mainframe computing. This group also manages the City's network of servers including email administration, productions control and change management.

Customer Service and Business Analysis and Planning provide business planning and project management services for IT enterprise projects.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 8,650,332	\$ 10,263,877	\$ 10,682,965	\$ 10,682,965
Supplies	316,331	579,627	598,372	598,372
Contractual	15,982,456	16,320,235	12,612,816	12,612,816
Capital Outlay	88,610	0	22,500	22,500
Debt Service	0	0	0	0
Total Expenditures	\$ 25,037,729	\$ 27,163,739	\$ 23,916,653	\$ 23,916,653
Authorized Positions	120.00	120.00	127.00	127.00

IT SOLUTIONS – 127.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
INFORMATION SYSTEMS FUND	PI68/0041000:0049000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$27,163,739	A.P.	120.00
FY2013 ADOPTED:	\$23,916,653	A.P.	127.00

- A) The adopted budget increases by 7.0 authorized position to support the ERP Phase II Implementation Project (ERP2). The cost of adding these position will be supported by the ERP II project in years 1 and 2.
- B) The adopted budget decreases by (\$3,445,301) in other contractual for the elimination of one-time funding for ERP Phase1 (ERP1) expenses associated with software maintenance and upgrades.
- C) The adopted budget decreases by (\$361,413) in miscellaneous rent for software licensing/maintenance due to Tritech CAD maintenance reduction. The utility software is used by the ITS CAD Support division and Public Safety.
- D) The adopted budget increases by \$250,000 for ERP I for consulting and professional services from Salvaggio, Teal, and Associates (STA) for HR/Payroll quality assurance enhancements.
- E) The adopted budget increases by \$208,824 due to current salary requirements calculated through Salaries/ Benefits Forecasting System (SBFS) clean-up.
- F) The adopted budget increases by \$198,940 for the Enterprise Information Management System (EIMS) phased deployment.
- G) The adopted budget decreases by (\$164,173) in administrative services due to an indirect cost allocation charge to Internal Service Funds.
- H) The adopted budget decreases by (\$122,835) in ITS computing equipment due to a reduction in the need for employee replacement PCs.
- I) The adopted budget increases by \$106,000 in salary savings budgeted due to anticipated reduction in department vacancies in FY2013
- J) The adopted budget increases by \$84,875 for the continuation of the contribution to the retiree healthcare Other Post Employment Benefits (OPEB).
- K) The adopted budget decreases by (\$84,631) due to the elimination of various mainframe software and hardware maintenance.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
INFORMATION SYSTEMS FUND			
DEPARTMENT PURPOSE			
To provide customer-focused, cost effective IT services and offer innovative solutions to City departments to efficiently accomplish their goals and provide quality services to residents.			
FY2013 DEPARTMENTAL OBJECTIVES			
To provide IT Infrastructure services to include: voice network, data network, servers, mainframe, data center, etc. at a cost not to exceed budgeted levels			
To provide IT Help Desk support services at a cost not to exceed budgeted levels			
To provide Desktop Support services at a cost not to exceed budgeted levels			
To provide a radio system for public safety and other organizations at a cost not to exceed budgeted levels			
To provide an annual Information Security Assessment/Report			
To provide procurement support within cycle time goals			
To promote appropriate computer redeployment to defer the purchase of new computers			
To prevent the increase in average wireless costs for BlackBerry and Smart Phones			
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Meet service level agreements priority	Not Tracked	80%	85%
Help Desk first call resolution rate	70%	75%	80%
Public Safety trunked voice radio system channel availability	99%	99%	99%
Procurement cycle time performance	Not Tracked	83%	90%
Value of computer purchases deferred with redeployment	Not Tracked	\$77,000	\$80,000
Average monthly cost for BlackBerry and Smart Phones	\$74.96	\$74.81	\$74.80

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ADMINISTRATION AND IT SECURITY</u>								
0041000	ADMINISTRATION	\$ 4,245,736	\$ 759,304	\$ 908,890	\$ 908,890	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 4,245,736</u>	<u>\$ 759,304</u>	<u>\$ 908,890</u>	<u>\$ 908,890</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>IT SECURITY</u>								
0041100	IT SECURITY	\$ 1,367,522	\$ 1,351,884	\$ 1,065,336	\$ 1,065,336	5.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 1,367,522</u>	<u>\$ 1,351,884</u>	<u>\$ 1,065,336</u>	<u>\$ 1,065,336</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>INFRASTRUCTURE</u>								
0043000	MAINFRAME OPERA- TIONS	\$ 595,919	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
0043010	PLATFORM TECHNOLO- GIES	1,935,808	2,304,905	2,443,602	2,443,602	5.00	7.00	7.00	7.00
0043020	DATA CENTER OPERA- TIONS	1,019,204	1,146,495	1,049,375	1,049,375	12.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 3,550,931</u>	<u>\$ 3,451,400</u>	<u>\$ 3,492,977</u>	<u>\$ 3,492,977</u>	<u>18.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>FINANCE</u>								
0044000	FINANCE & CONTRACT ADMINISTRATION	\$ 651,955	\$ 642,060	\$ 672,655	\$ 672,655	10.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 651,955</u>	<u>\$ 642,060</u>	<u>\$ 672,655</u>	<u>\$ 672,655</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>

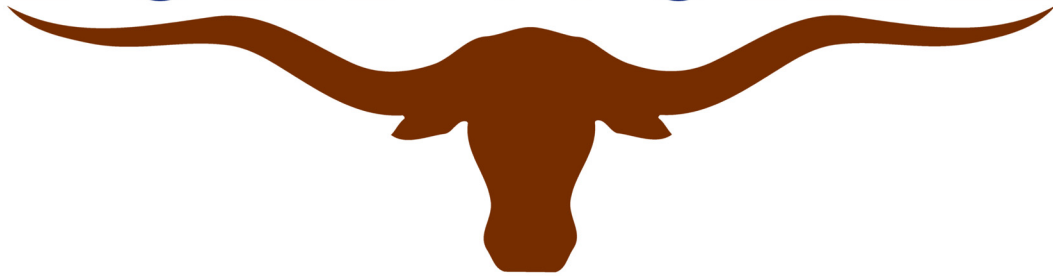
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>OPERATIONS</u>								
0045000	BUSINESS ANALYSIS & PLANNING	\$ 1,107,754	\$ 1,346,050	\$ 1,368,945	\$ 1,368,945	12.00	10.00	10.00	10.00
0045010	MAINFRAME APPLICATI- ONS	492,424	1,265,969	1,198,145	1,198,145	3.00	4.00	3.00	3.00
0045020	DISTRIBUTED APPLICATI- ONS	1,655,107	1,536,537	1,703,426	1,703,426	10.00	11.00	10.00	10.00
0045021	ERP SUPPORT	1,184,666	4,849,931	1,667,941	1,667,941	9.00	11.00	18.00	18.00
0045030	DATABASE DESIGN & SUPPORT	274,159	329,876	411,451	411,451	3.00	3.00	4.00	4.00
0045050	GEOGRAPHIC INFOR- MATION SERVICES	390,591	660,735	702,775	702,775	6.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 5,104,701</u>	<u>\$ 9,989,098</u>	<u>\$ 7,052,683</u>	<u>\$ 7,052,683</u>	<u>43.00</u>	<u>44.00</u>	<u>50.00</u>	<u>50.00</u>
	<u>COMMUNICATIONS</u>								
0046000	IT COMMUNICATIONS SERVICES GROUP	\$ 28,744	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0046002	CIRCUITS	2,921,569	3,132,600	3,206,600	3,206,600	0.00	0.00	0.00	0.00
0046010	VOICE SERVICES	856,873	759,385	954,529	954,529	5.00	4.00	4.00	4.00
0046020	RADIO SERVICES	2,763,816	1,989,208	1,956,644	1,956,644	10.00	10.00	10.00	10.00
0046030	DATA SERVICES	830,060	970,129	1,052,593	1,052,593	6.00	8.00	8.00	8.00
0046040	CAD SERVICES	1,026,921	1,715,088	1,280,973	1,280,973	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 8,427,983</u>	<u>\$ 8,566,410</u>	<u>\$ 8,451,339</u>	<u>\$ 8,451,339</u>	<u>25.00</u>	<u>26.00</u>	<u>26.00</u>	<u>26.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68 INFORMATION SYSTEMS FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>CUSTOMER SERVICE</u>								
0048000	CUSTOMER SUPPORT CENTER	\$ 596,559	\$ 513,122	\$ 485,882	\$ 485,882	7.00	7.00	7.00	7.00
0048001	DESKTOP SUPPORT	893,796	898,501	967,696	967,696	9.00	9.00	10.00	10.00
	Sub-Total	<u>\$ 1,490,355</u>	<u>\$ 1,411,623</u>	<u>\$ 1,453,578</u>	<u>\$ 1,453,578</u>	<u>16.00</u>	<u>16.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>DEPT OVERHEAD</u>								
0049000	DEPT OVERHEAD	\$ 198,546	\$ 991,960	\$ 819,195	\$ 819,195	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 198,546</u>	<u>\$ 991,960</u>	<u>\$ 819,195</u>	<u>\$ 819,195</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 25,037,729	\$ 27,163,739	\$ 23,916,653	\$ 23,916,653	120.00	120.00	127.00	127.00

FORT WORTH



FUND STATEMENT

FUND:

CAPITAL PROJECTS SERVICE FUND

The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, right-of-way, quality control, and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups:

The Program Management Office (PMO) which was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. In FY2011 the PMO was restructured into the Department of Planning and Development. Also, the Capital Projects budgeting portion of the PMO was restructured under the Budget and Research Division of the City Manager's Office. The core functions of the PMO include:

- Leadership/management of the City's high profile capital programs and projects
- Implementation of Integrated Program Management
- Facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management Team and Financial Management Services Department
- Improving the capacity of the City capital program and project delivery systems
- Synchronization of the City's capital planning process with the City's Comprehensive Plan

The Infrastructure Design and Construction Group which provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include:

- Project Design / Project Management – provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements.
- Construction Inspection / Management – provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort.
- Utility Coordination / ROW Acquisition / Surveying / Mapping – provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/ Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

FORT WORTH



**CAPITAL PROJECTS SERVICE FUND BUDGET SUMMARY
FY2013**

REVENUES:

T/PW Capital Projects	\$5,888,045
Water Capital Projects	5,115,165
Wastewater Capital Projects	2,140,495
Contract Street Maintenance	1,200,000
T/PW General Fund Programs	326,836
Transfer from Water and Sewer Operating Fund	200,000
Receipts from Other Funds	195,456
Parks & Community Services General Fund	127,700
Aviation Capital Projects	120,624
Interest on Investments	25,000
Salvage Sales/Miscellaneous Revenue	19,247
Lake Worth Trust Fund	16,415
Sale of Surplus Streets	<u>10,000</u>

TOTAL REVENUE SOURCES \$15,384,983

EXPENDITURES:

Personnel Services	\$12,337,119
Supplies	525,877
Contractual Services	<u>2,420,987</u>

TOTAL RECURRING EXPENSES \$15,283,983

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$101,000
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$101,000

TOTAL EXPENDITURES \$15,384,983

**PROJECTED
FY2013 CASH FLOW
CAPITAL PROJECTS SERVICE FUND**

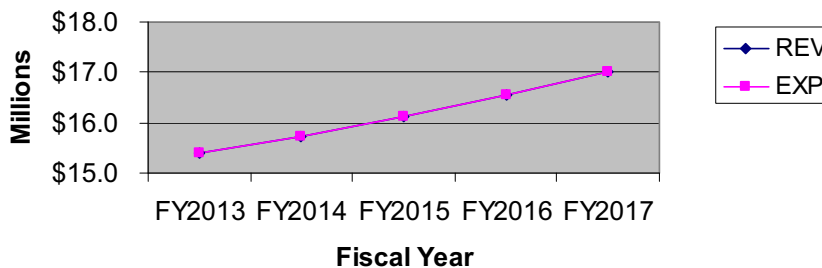
Cash Balance as of 9/30/12 *	\$1,497,318
Plus: Projected Revenues	\$15,384,983
Less: Projected Expenditures	(\$15,384,983)
Estimated Available Cash as of 9/30/13	\$1,497,318

* Preliminary cash balance due to pending audit of actual ending balances.

**CAPITAL PROJECTS SERVICE FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	\$1,497,318	\$1,497,318	\$1,479,453	\$1,485,856	\$1,514,485
<u>Revenues*</u>					
Interest	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PACS General Fund	\$127,700	\$127,700	\$127,700	\$127,700	\$127,700
Lake Worth Trust Fund	\$16,415	\$16,415	\$16,415	\$16,415	\$16,415
FM TPW General Fund	\$326,836	\$335,007	\$345,057	\$355,409	\$366,071
Aviation Capital Projects	\$120,624	\$120,624	\$120,624	\$120,624	\$120,624
FM TPW Capital Projects	\$5,888,045	\$6,035,246	\$6,216,304	\$6,402,793	\$6,594,876
FM Water Capital Projects	\$5,115,165	\$5,243,044	\$5,400,335	\$5,562,346	\$5,729,216
FM Wastewater Cap Projects	\$2,140,495	\$2,194,007	\$2,259,828	\$2,327,622	\$2,397,451
Receipts from Other Funds	\$195,456	\$195,456	\$195,456	\$195,456	\$195,456
Contract Street Maintenance	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Other Revenue	<u>\$229,247</u>	<u>\$229,247</u>	<u>\$229,247</u>	<u>\$229,247</u>	<u>\$229,247</u>
Total Revenue	\$15,384,983	\$15,721,747	\$16,135,966	\$16,562,611	\$17,002,056
Total Resources	\$16,882,301	\$17,219,065	\$17,615,419	\$18,048,467	\$18,516,541
<u>Expenditures</u>					
Personnel Services	\$12,337,119	\$12,619,076	\$12,918,411	\$13,229,496	\$13,598,646
Supplies	\$525,877	\$539,024	\$555,195	\$571,850	\$589,006
Contractual	\$2,420,987	\$2,481,512	\$2,555,957	\$2,632,636	\$2,711,615
Capital	\$101,000	\$100,000	\$100,000	\$100,000	\$100,000
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$15,384,983	\$15,739,611	\$16,129,563	\$16,533,983	\$16,999,267
Projected Variance	\$0	(\$17,865)	\$6,403	\$28,629	\$2,789
Projected Cash Balance	\$1,497,318	\$1,479,453	\$1,485,856	\$1,514,485	\$1,517,274
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$1,497,318	\$1,479,453	\$1,485,856	\$1,514,485	\$1,517,274

**CAPITAL PROJECTS SERVICE FUND
PROJECTED REVENUES AND EXPENDITURES**



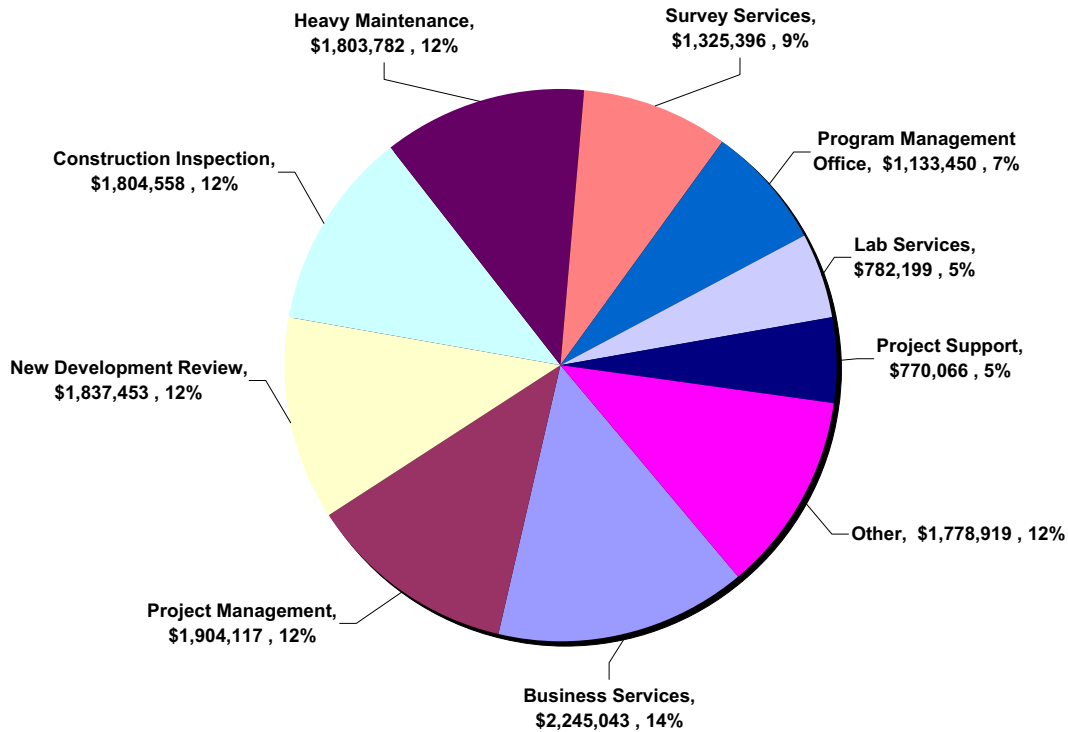
* This model does **not** reflect any rate increases or decreases for the next five years.

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Business Services	\$1,189,929	\$1,040,957	\$1,624,655	\$1,624,655	\$1,575,749	\$2,245,043
Project Management	1,353,251	1,846,363	1,992,094	1,992,094	1,872,568	1,904,117
New Development Review	1,124,167	2,117,913	2,120,090	2,120,090	1,992,885	1,837,453
Construction Inspection	5,509,636	2,350,800	2,161,415	2,405,484	2,031,730	1,804,558
Heavy Maintenance	0	1,868,369	1,837,532	1,837,532	1,727,280	1,803,782
Survey Services	1,389,636	1,554,788	1,613,520	1,613,520	1,516,709	1,325,396
Program Management Office	1,582,976	1,125,062	1,246,839	1,246,839	1,172,029	1,133,450
Lab Services	650,799	645,484	728,707	728,707	684,985	782,199
Project Support	0	758,555	734,465	734,465	690,397	770,066
Capital Projects	764,787	653,707	648,249	648,249	609,354	695,052
Real Property	691,737	682,080	752,708	752,708	707,546	692,486
Staff Development	396,098	358,996	428,105	438,105	402,419	391,381
Mapping Services	<u>356,322</u>	<u>33,580</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$15,009,338	\$15,036,654	\$15,888,379	\$16,142,448	\$14,983,649	\$15,384,983

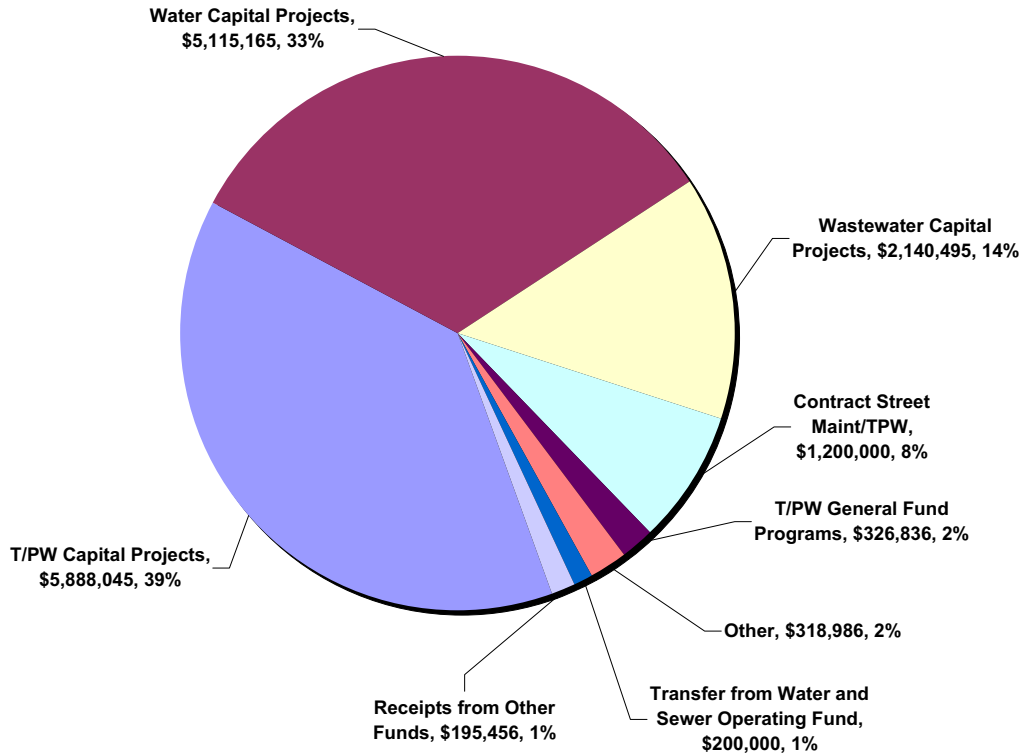


FORT WORTH



COMPARISON OF CAPITAL PROJECTS SERVICE FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
T/PW Capital Projects	\$5,629,994	\$5,636,409	\$5,888,045	\$5,888,045	\$6,355,333	\$5,888,045
Water Capital Projects	4,062,975	3,881,318	5,375,838	5,375,838	4,594,461	5,115,165
Wastewater Capital Projects	2,141,002	2,198,520	2,140,495	2,140,495	1,531,174	2,140,495
Contract Street Maint/TPW	1,632,238	1,265,911	1,601,500	1,601,500	905,200	1,200,000
T/PW General Fund Programs	227,329	241,438	263,286	263,286	368,844	326,836
Transfer from Water and Sewer Operating Fund	86,403	371,321	3,916	3,916	258,522	200,000
Receipts from Other Funds	306,280	203,749	195,456	195,456	153,732	195,456
Parks & Community Services Capital Projects	122,355	279,217	194,057	194,057	151,289	127,700
Aviation Capital Projects	30,243	106,581	120,624	120,624	123,368	120,624
Miscellaneous Revenues	88,579	27,617	63,747	63,747	17,885	29,247
Interest from Investment	31,136	26,167	25,000	25,000	23,300	25,000
FM Lake Worth Trust Fund	<u>21,598</u>	<u>2,827</u>	<u>16,415</u>	<u>16,415</u>	<u>16,415</u>	<u>16,415</u>
TOTAL	\$14,380,132	\$14,241,075	\$15,888,379	\$15,888,379	\$14,499,523	\$15,384,983



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

CAPITAL PROJECTS SERVICE FUND

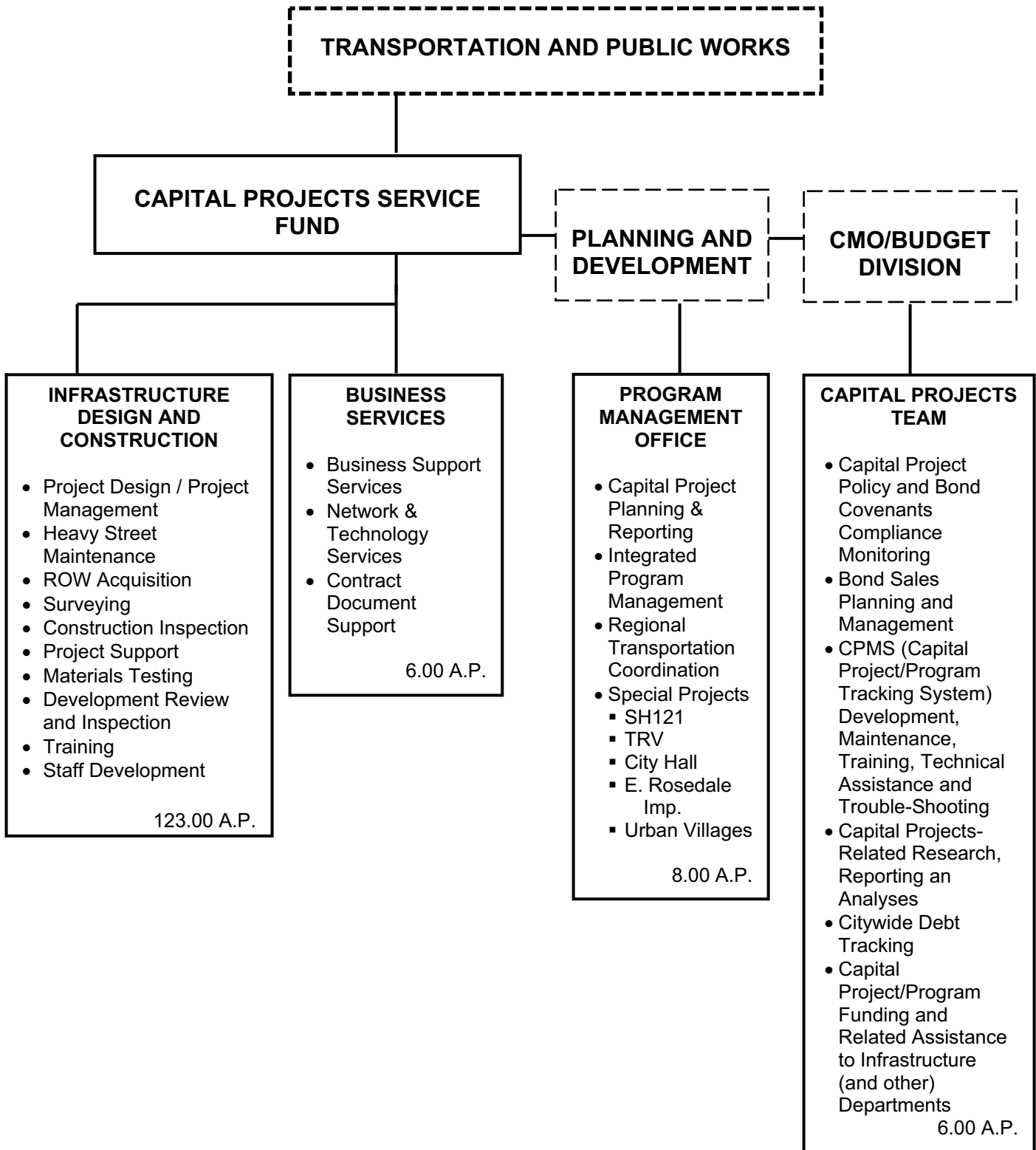
PI19/0209900:0209913

SUMMARY OF FUND RESPONSIBILITIES:

The Capital Projects Service Fund (formerly the Engineering Services Fund) through the Infrastructure Design and Construction Group provides for program management, engineering design, project management, surveying, ROW acquisition, quality control and construction inspection services in varying degree for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. The fund also provides for the Program Management Office (PMO) which was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include: leadership and management of the City's high profile capital programs and projects; implementation of Integrated Program Management; facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management Team and Financial Management Services Department; improvement and capacity expansion of the City capital program and project delivery systems; and synchronization of the City's capital planning process with the City's Comprehensive Plan.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 12,672,856	\$ 12,496,423	\$ 12,337,119	\$ 12,337,119
Supplies	400,255	500,352	525,877	525,877
Contractual	1,859,422	2,430,605	2,420,987	2,420,987
Capital Outlay	104,121	461,000	101,000	101,000
Total Expenditures	\$ 15,036,654	\$ 15,888,379	\$ 15,384,983	\$ 15,384,983
Authorized Positions	145.00	146.00	143.00	143.00

CAPITAL PROJECTS SERVICE FUND – 143.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
CAPITAL PROJECTS SERVICE FUND		PI19/0209900:0209913	
CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED			
FY2012 ADOPTED:	\$15,888,379	A.P.	146.00
FY2013 ADOPTED:	\$15,384,983	A.P.	143.00
<p>A) The adopted budget decreases by (\$333,180) in salary of regular employees and 3.0 authorized position for the transfer of two positions to the Water and Sewer Fund and one position to the Stormwater Utility Fund. The transfers of these positions will improve the Water and Sewer Fund's ability to complete electronic mapping of all water and sewer infrastructure, including manholes and valves, and the Stormwater Utility Fund's execution of capital projects.</p> <p>B) The adopted budget increases by \$279,445 for terminal leave costs associated with anticipated retirements of employees of the Fund.</p> <p>C) The adopted budget decreases by (\$264,000) for vehicles based on the approved FY2013 vehicle replacement plan.</p> <p>D) The adopted budget increases by \$167,066 for contractual services mainly related to providing long-range capital plans.</p> <p>E) The adopted budget decreases by (\$118,614) for salary savings budgeted due to more anticipated vacancies in the department in FY2013.</p> <p>F) The adopted budget increases by a \$102,231 for the continuation of the retiree healthcare other post employment benefits (OPEB).</p> <p>G) The adopted budget decreases by (\$96,000) for the elimination of one-time funding in specialized equipment associated with the purchase of automated vehicle locator equipment in FY2012.</p> <p>H) The adopted budget increases by \$84,924 for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.</p> <p>I) The adopted budget decreases by (\$80,284) for General Fund administrative services fees.</p> <p>J) The adopted budget decreases by (\$64,950) for regular employee overtime due to an anticipated decrease in billable overtime hours for FY2013.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TRANSPORTATION & PUBLIC WORKS, CAPITAL PROJECTS SERVICE FUND

DEPARTMENT PURPOSE

To build, restore and revitalize our community.

FY2013 DEPARTMENTAL OBJECTIVES

To keep capital projects managed by the Division on schedule and on budget.

To complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted.

To provide an initial response within one hour of receipt for 100% of citizen construction-related calls received.

To provide an average of 2 hours per project per day on 95% of active projects.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Neighborhood streets on budget/schedule quarterly	66%	85%	85%
Arterial streets on budget/schedule quarterly	47%	76%	85%
Infrastructure plan reviews completed within 14 days	100%	100%	95%
Response to citizen construction related calls within 1 hour	100%	100%	100%
Average 2 hours per project per day on 95% of Active Projects	60%	NA	95%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>ENGINEERING BUSINESS SERVICES</u>								
0209900	ENGINEERING BUSINESS SERVICES	\$ 1,040,957	\$ 1,624,655	\$ 2,245,043	\$ 2,245,043	5.00	6.00	6.00	6.00
0209901	STAFF DEVELOPMENT	358,996	428,105	391,381	391,381	3.00	3.00	3.00	3.00
0209903	SURVEY SERVICES	1,554,788	1,613,520	1,325,396	1,325,396	20.00	20.00	18.00	18.00
0209904	REAL PROPERTY	682,080	752,708	692,486	692,486	8.00	8.00	8.00	8.00
0209905	CONSTRUCTION INSPECTION	2,350,800	2,161,415	1,804,558	1,804,558	12.00	12.00	12.00	12.00
0209906	LAB SERVICES	645,484	728,707	782,199	782,199	9.00	9.00	9.00	9.00
0209907	PROJECT MANAGEMENT	1,846,363	1,992,094	1,904,117	1,904,117	23.00	22.00	21.00	21.00
0209908	NEW DEVEL REVIEW	2,117,913	2,120,090	1,837,453	1,837,453	23.00	23.00	23.00	23.00
0209909	MAPPING SERVICES	33,580	0	0	0	0.00	0.00	0.00	0.00
0209910	PROGRAM MANAGEMENT OFFICE	1,125,062	1,246,839	1,133,450	1,133,450	8.00	8.00	8.00	8.00
0209911	CAPITAL PROJECTS	653,707	648,249	695,052	695,052	6.00	6.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0209912	PROJECT SUPPORT	758,555	734,465	770,066	770,066	8.00	7.00	7.00	7.00
0209913	HEAVY MAINTENANCE	1,868,369	1,837,532	1,803,782	1,803,782	20.00	22.00	22.00	22.00
	Sub-Total	<u>\$ 15,036,654</u>	<u>\$ 15,888,379</u>	<u>\$ 15,384,983</u>	<u>\$ 15,384,983</u>	<u>145.00</u>	<u>146.00</u>	<u>143.00</u>	<u>143.00</u>
	TOTAL	\$ 15,036,654	\$ 15,888,379	\$ 15,384,983	\$ 15,384,983	145.00	146.00	143.00	143.00

FUND STATEMENT

FUND:

OFFICE SERVICES FUND

The Office Services Fund is an Internal Service Fund that consists of three divisions: Print Shop, Graphics and Mailroom.

The Print Shop fabricates identification cards for City employees, provides high-speed copying and printing, manages the City's walk-up copiers, administers contracts with copier vendors and orders supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics provides a full line of services, including, desktop publishing, logo creation, displays, posters, photography, camera-ready art and audio-visual checkout.

The receipt and distribution of all outgoing and incoming mail is the responsibility of the Mailroom. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment that folds invoices and places them, along with return envelopes, newsletters and any other inserts into envelopes that are then processed and mailed.

The Office Services Fund is managed by the Financial Management Services Department.

FORT WORTH



**OFFICE SERVICES FUND BUDGET SUMMARY
FY2013**

REVENUES:

Office Copy Charges	\$771,432
Supplies - Inter-Departmental Billing	441,700
Kodak Printing	136,463
Labor - Inter-Departmental Billing	115,604
Mail and Messenger	39,360
Postage	37,476
Miscellaneous Revenue	33,791
Business Cards	30,112
Received From Others	14,905
Invoice Entry	14,568
Printing	2,526
Rush - Inter-Departmental Billing	1,420
Interest on Investments	700
Errands	<u>676</u>

TOTAL REVENUE \$1,640,733

EXPENDITURES:

Personnel Services	\$695,811
Supplies	181,126
Contractual Services	<u>763,796</u>

TOTAL RECURRING EXPENSES \$1,640,733

CAPITAL OUTLAY:

Capital Outlay	<u>\$0</u>
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TOTAL CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$1,640,733

**PROJECTED
FY2013 CASH FLOW
OFFICE SERVICES FUND**

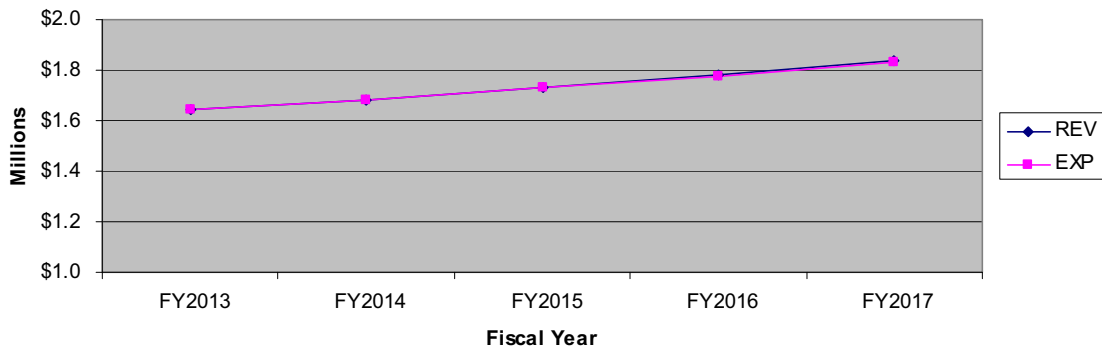
Cash Balance as of 9/30/12*	(\$692,034)
Plus: Projected Revenues	\$1,640,733
Less: Projected Expenditures	(\$1,640,733)
Estimated Available Cash as of 9/30/13	(\$692,034)

* Preliminary cash balance due to pending audit of actual cash balances

**OFFICE SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	(\$692,034)	(\$692,034)	(\$691,500)	(\$687,894)	(\$681,313)
<u>Revenues*</u>					
Interest Revenue	\$700	\$718	\$739	\$761	\$784
IDB Revenue	\$108,958	\$111,682	\$115,032	\$118,483	\$122,038
Reprographics Services	\$1,497,284	\$1,534,716	\$1,580,758	\$1,628,180	\$1,677,026
Other Revenue	<u>\$33,791</u>	<u>\$34,636</u>	<u>\$35,675</u>	<u>\$36,745</u>	<u>\$37,847</u>
Total Revenue	\$1,640,733	\$1,681,751	\$1,732,204	\$1,784,170	\$1,837,695
Total Resources	\$948,699	\$989,717	\$1,040,704	\$1,096,276	\$1,156,382
<u>Expenditures</u>					
Personnel Services	\$695,811	\$712,672	\$730,997	\$750,060	\$772,662
Supplies	\$181,126	\$185,654	\$191,224	\$196,960	\$202,869
Contractual	\$763,796	\$782,891	\$806,378	\$830,569	\$855,486
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$1,640,733	\$1,681,217	\$1,728,598	\$1,777,589	\$1,831,017
Projected Variance	\$0	\$534	\$3,606	\$6,581	\$6,678
Projected Cash Balance	(\$692,034)	(\$691,500)	(\$687,894)	(\$681,313)	(\$674,635)
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	(\$692,034)	(\$691,500)	(\$687,894)	(\$681,313)	(\$674,635)

**OFFICE SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**

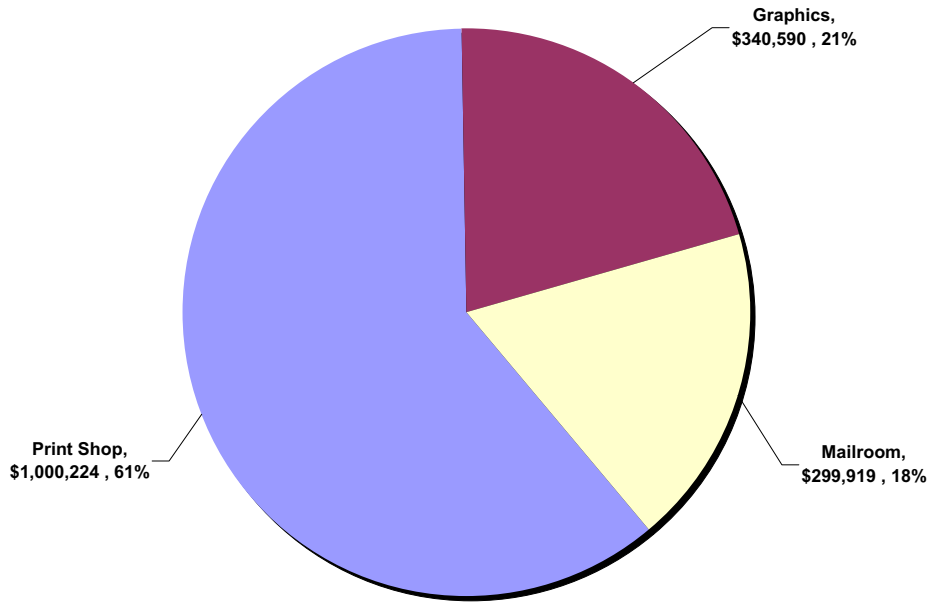


FORT WORTH

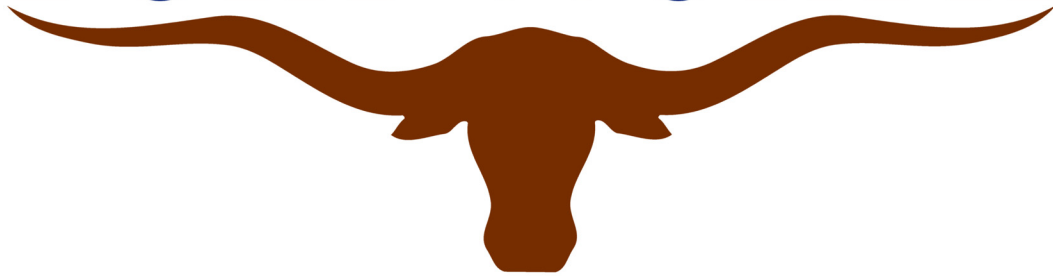


COMPARISON OF OFFICE SERVICES FUND
EXPENDITURES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Print Shop	\$1,443,519	\$997,377	\$1,070,177	\$1,070,177	\$1,056,575	\$1,000,224
Graphics	282,900	310,583	298,240	298,240	294,449	340,590
Mailroom	<u>345,675</u>	<u>279,429</u>	<u>297,879</u>	<u>297,879</u>	<u>294,093</u>	<u>299,919</u>
TOTAL	\$2,072,094	\$1,587,389	\$1,666,296	\$1,666,296	\$1,645,118	\$1,640,733

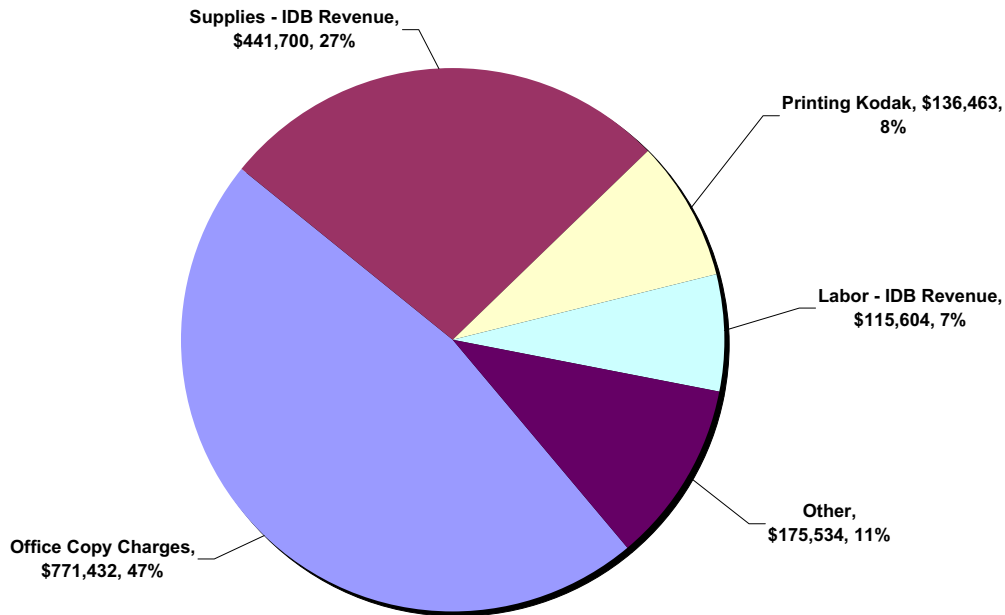


FORT WORTH



**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Office Copy Charges	\$893,483	\$819,647	\$793,858	\$793,858	\$774,960	\$771,432
Supplies - IDB Revenue	387,594	379,314	396,434	396,434	386,997	441,700
Printing Kodak	232,254	195,739	194,858	194,858	190,219	136,463
Labor - IDB Revenue	149,112	103,082	108,305	108,305	105,727	115,604
Mail And Messenger Service	37,875	40,380	40,320	40,320	39,360	39,360
Postage	92,515	41,848	39,066	39,066	38,136	37,476
Misc Revenue	123,102	38,268	32,638	32,638	31,861	33,791
Business Cards	23,137	24,266	24,607	24,607	24,021	30,112
Received from Others-Taxable	10,953	14,782	15,804	15,804	15,428	14,905
Invoice Entry	14,097	14,381	13,512	13,512	13,190	14,568
Printing	4,847	4,385	5,041	5,041	4,921	2,526
Rush- Inter-Departmental Billing	514	544	653	653	637	1,420
Interest on Investments	0	33	700	700	683	700
Errands	<u>169</u>	<u>356</u>	<u>500</u>	<u>500</u>	<u>488</u>	<u>676</u>
TOTAL	\$1,969,652	\$1,677,025	\$1,666,296	\$1,666,296	\$1,626,629	\$1,640,733



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

FINANCIAL MANAGEMENT SERVICES - REPROGRAPHICS

FUND/CENTER

PI60/0901310:0901330

SUMMARY OF FUND RESPONSIBILITIES:

The Office Services Fund consists of three divisions: Print Shop, Graphics, and Mailroom.

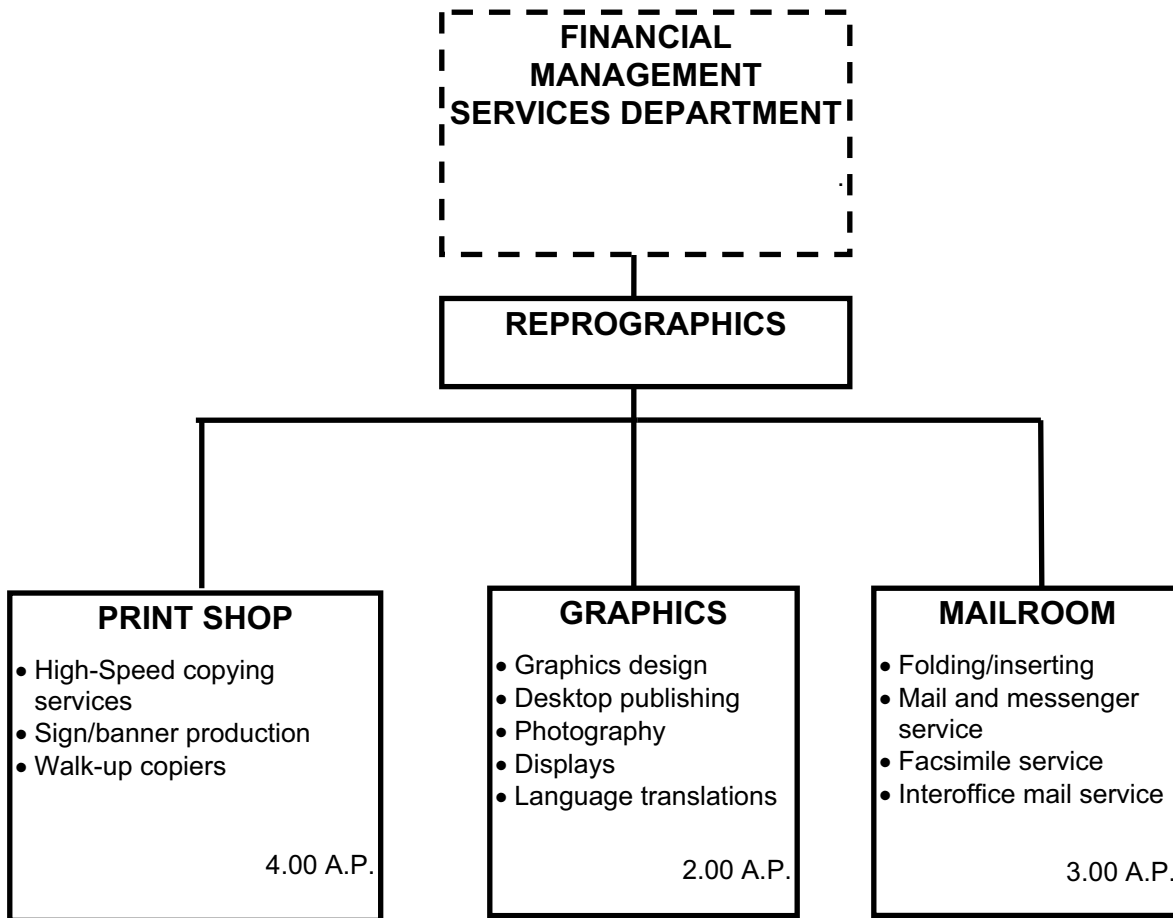
The Print Shop is responsible for engineering copy production, small scale sign and banner production and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This Division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams and photographic illustrations.

The Mailroom Division provides centralized mail folding and inserting services, as well as centralized mail delivery for City departments.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 633,916	\$ 651,810	\$ 695,811	\$ 695,811
Supplies	210,727	188,651	181,126	181,126
Contractual	742,746	825,835	763,796	763,796
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,587,389	\$ 1,666,296	\$ 1,640,733	\$ 1,640,733
Authorized Positions	9.00	9.00	9.00	9.00

OFFICE SERVICES FUND - 9.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL - REPROGRAPHICS	PI60/0901310:0901330

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$1,666,296	A.P.	9.00
FY2013 ADOPTED:	\$1,640,733	A.P.	9.00

A) The adopted budget decreases by (\$85,500) in administrative services due to an indirect cost allocation charge to Internal Service Funds.

B) The adopted budget increases by \$36,347 in outside printing and binding due to an increased trend in sending work to outside vendors.

C) The adopted budget increases by \$24,009 for the continuation of the contribution to the retiree healthcare Other Post Employment Benefits (OPEB).

D) The adopted budget increases by \$11,268 for group health based on plan migration, turnover and an 8% increase in the city's contribution to group health.

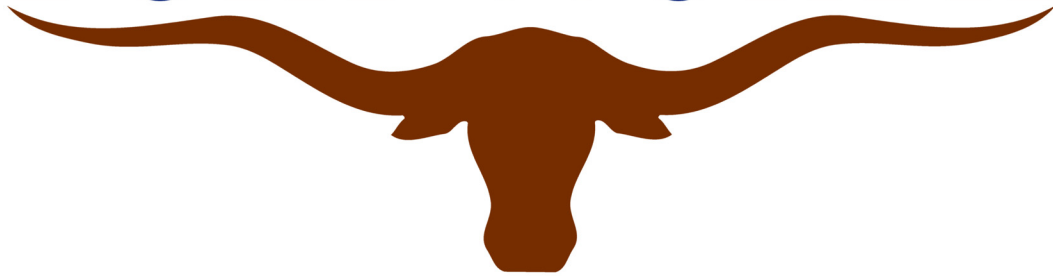
FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
OFFICE SERVICES FUND			
DEPARTMENT PURPOSE			
<p>Reprographics' employees provide desktop publishing, printing, and mail service. Each individual in Reprographics is dedicated to supporting City departments with quality, cost-effective and timely service.</p>			
FY2013 DEPARTMENTAL OBJECTIVES			
<p>To attain excellent customer satisfaction ratings in Print Shop and Graphics turnaround</p> <p>To attain excellent customer satisfaction ratings in Reprographics' overall service</p> <p>To save City dollars on in-house printing versus outsourcing to private industry</p> <p>To save City dollars by sending mail to presort company</p> <p>To meet or exceed the in-house national average of \$65,000 per employee revenue to ensure proper staffing levels and equipment usage</p>			
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Percentage of customers rating print and graphics turnaround as excellent	97%	96%	98%
Percentage rating overall satisfaction with Reprographics' services as excellent	95%	96%	97%
Percentage of savings with in-house printing over outsourcing	37%	37%	37%
Number of dollars saved by sending mail to presort firm	\$116,136	\$134,537	\$134,537
Revenue per employee compared to national average	\$108,000	\$107,909	\$109,100

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI60 OFFICE SERVICES FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>PUBLIC INFORMATION</u>								
0901310	PRINT SHOP	\$ 997,377	\$ 1,070,177	\$ 1,000,224	\$ 1,000,224	4.00	4.00	4.00	4.00
0901320	GRAPHICS	310,583	298,240	340,590	340,590	2.00	2.00	2.00	2.00
0901330	MAILROOM	279,429	297,879	299,919	299,919	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 1,587,389</u>	<u>\$ 1,666,296</u>	<u>\$ 1,640,733</u>	<u>\$ 1,640,733</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	TOTAL	\$ 1,587,389	\$ 1,666,296	\$ 1,640,733	\$ 1,640,733	9.00	9.00	9.00	9.00

FORT WORTH



FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all City departments.

In 1987, a study was conducted regarding contracting the City's temporary labor service to an entity outside the City. However, it was found to be more cost-effective for the City to provide the service in-house. In fact, it was estimated that the City's provision of such services could potentially save the City 38 to 40 percent. Thus, the Temporary Labor Fund was established in October 1987.

The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill City departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, extended leaves of absence and under other circumstances that create temporary staffing challenges.

Human Resources is responsible for performing the pre-screening and testing of all potential temporary labor pool employees. Thus, the Department is able to monitor temporary employees to ensure that they meet the test score, experience, typing and education requirements of the City's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. There are an average of 45 temporary employees working in a variety of City departments during any given pay period.

A temporary assignment typically lasts from one day to six months. However, extensions beyond a six-month period may be granted on an as-needed basis.

FORT WORTH



**TEMPORARY LABOR FUND BUDGET SUMMARY
FY2013**

REVENUES:

Labor Charges and Overhead	<u>\$1,053,878</u>
TOTAL REVENUE	\$1,053,878
Use/(Source) of Fund Balance	\$0
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,053,878

EXPENDITURES:

Personnel Services	\$1,032,981
Supplies	300
Contractual Services	<u>20,597</u>
TOTAL RECURRING EXPENSES	\$1,053,878

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$1,053,878

**PROJECTED
FY2013 CASH FLOW
TEMPORARY LABOR FUND**

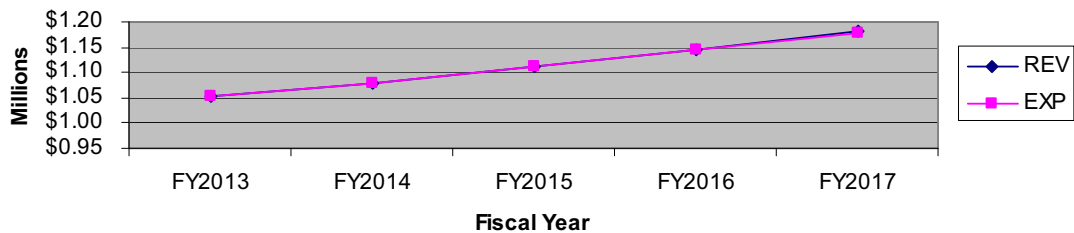
Cash Balance as of 9/30/12 *	\$556,272
Plus: Projected Revenues	\$1,053,878
Less: Projected Expenditures	(\$1,053,878)
Estimated Available Cash as of 9/30/13	\$556,272

* Preliminary cash balance due to pending audit of actual cash balances.

**TEMPORARY LABOR FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Cash Balance	\$556,272	\$556,272	\$556,375	\$556,900	\$557,838
<u>Revenues*</u>					
Temp Services Charges	\$955,512	\$979,400	\$1,008,782	\$1,039,045	\$1,070,217
Temp Services Revenuenue	\$92,640	\$94,956	\$97,805	\$100,739	\$103,761
Other Revenue	<u>\$5,726</u>	<u>\$5,869</u>	<u>\$6,045</u>	<u>\$6,227</u>	<u>\$6,413</u>
Total Revenue	\$1,053,878	\$1,080,225	\$1,112,632	\$1,146,011	\$1,180,391
Total Resources	\$1,610,150	\$1,636,497	\$1,669,007	\$1,702,911	\$1,738,229
<u>Expenditures</u>					
Personnel Services	\$1,032,981	\$1,058,702	\$1,090,045	\$1,122,349	\$1,155,966
Supplies	\$300	\$308	\$317	\$326	\$336
Contractual	\$20,597	\$21,112	\$21,745	\$22,398	\$23,070
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$1,053,878	\$1,080,122	\$1,112,107	\$1,145,073	\$1,179,371
Projected Variance	\$0	\$103	\$525	\$938	\$1,020
Projected Cash Balance	\$556,272	\$556,375	\$556,900	\$557,838	\$558,857
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$556,272	\$556,375	\$556,900	\$557,838	\$558,857

**TEMPORARY LABOR FUND
PROJECTED REVENUES AND EXPENDITURES**



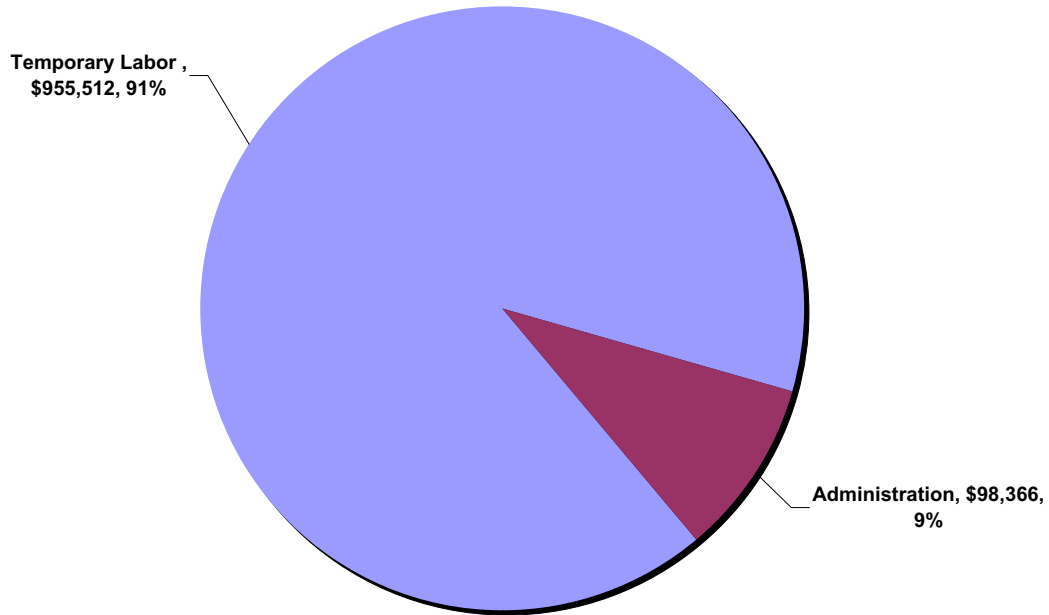
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF TEMPORARY LABOR FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Temporary Labor	\$1,017,308	\$757,936	\$955,512	\$955,512	\$691,801	\$955,512
Administration	<u>178,934</u>	<u>101,082</u>	<u>108,167</u>	<u>108,167</u>	<u>87,988</u>	<u>98,366</u>
TOTAL	\$1,196,242	\$859,018	\$1,063,679	\$1,063,679	\$779,789	\$1,053,878

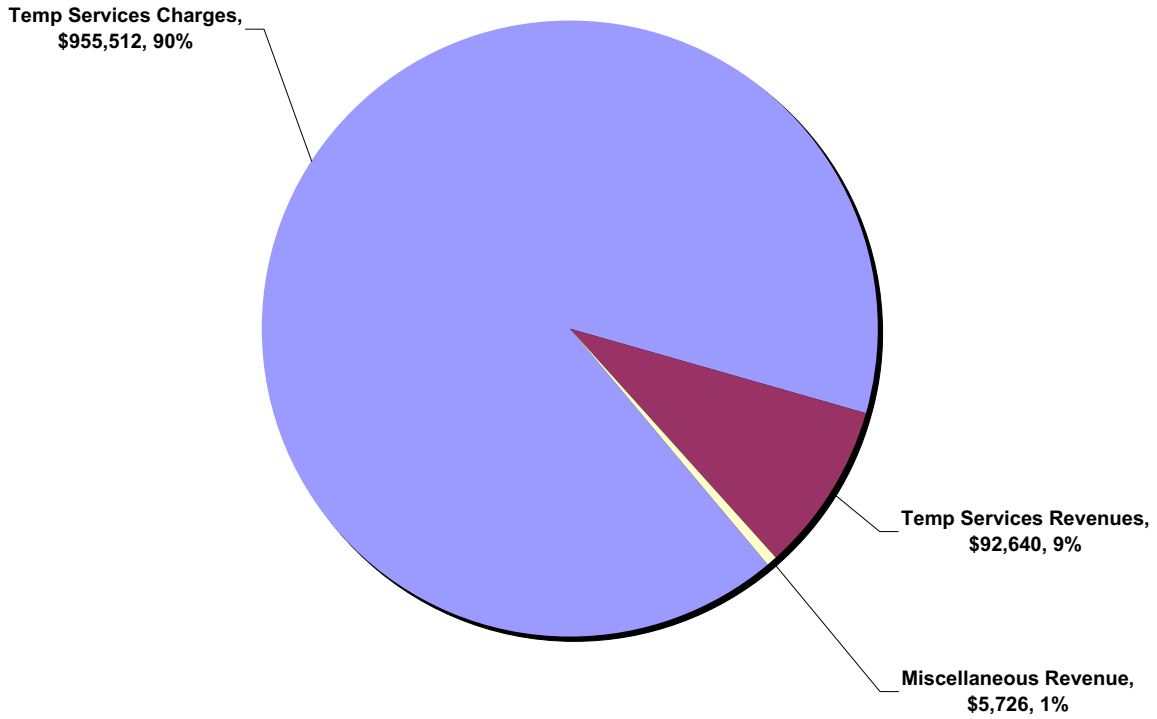


FORT WORTH



COMPARISON OF TEMPORARY LABOR FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Temp Services Charges	\$1,015,634	\$769,886	\$903,743	\$903,743	\$691,801	\$955,512
Temp Services Revenues	189,669	153,165	157,711	157,711	133,308	92,640
Miscellaneous Revenue	<u>7,951</u>	<u>5,745</u>	<u>2,225</u>	<u>2,225</u>	<u>1,544</u>	<u>5,726</u>
TOTAL	\$1,213,254	\$928,796	\$1,063,679	\$1,063,679	\$826,653	\$1,053,878



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

TEMPORARY LABOR FUND

FUND/CENTER

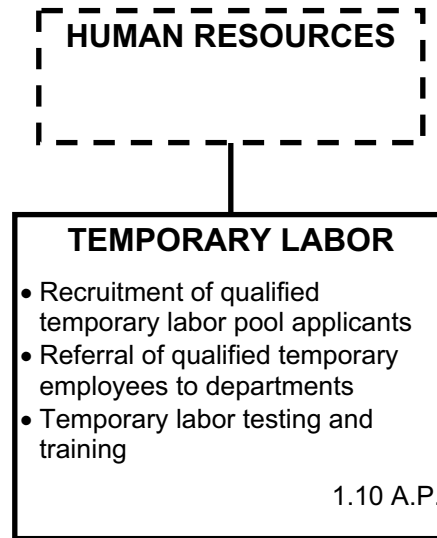
PI17/0140000

SUMMARY OF FUND RESPONSIBILITIES:

The Temporary Labor Fund, with Human Resources Department oversight, provides temporary employees to meet the City's short-term administrative and clerical needs. The Temporary Labor staff manages a top-quality temporary labor pool to fill all City departmental requests. The Temporary Labor Fund ensures quality service by performing the pre-screening and testing of all applicants for temporary positions. The staff also functions as a liaison between City departments and the temporary labor pool, scheduling and coordinating the temporary employees in the most efficient and effective manner possible.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 842,376	\$ 1,044,046	\$ 1,032,981	\$ 1,032,981
Supplies	65	300	300	300
Contractual	16,577	19,333	20,597	20,597
Capital Outlay	0	0	0	0
Total Expenditures	\$ 859,018	\$ 1,063,679	\$ 1,053,878	\$ 1,053,878
Authorized Positions	1.20	1.20	1.10	1.10

TEMPORARY LABOR FUND- 1.10 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
TEMPORARY LABOR FUND		PI17/0140000	
CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED			
FY2012 ADOPTED:	\$1,063,679	A.P.	1.20
FY2013 ADOPTED:	\$1,053,878	A.P.	1.10
<p>A) The adopted budget decreases by (\$10,704) for the transfer of 0.10 of an Assistant Director position to be funded by the Workers' Compensation fund.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TEMPORARY LABOR FUND

DEPARTMENT PURPOSE

To provide a centralized temporary employee source to meet the short-term employment needs of all City departments.

FY2013 DEPARTMENTAL OBJECTIVES

To continue to provide temporary employees to meet department's short-term labor needs at a cost below the cost of obtaining temporary workers from private agencies.

To process temporary labor request from City departments within three business days.

To increase the percentage of temporary labor pool workers who are offered full-time employment with the City.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Percent of Temporary Labor Fund cost below those of private agencies	35%	35%	35%
Number of days to fill temporary labor requests	3	3	3
Percent of temporary workers placed in authorized positions in City	40%	40%	45%

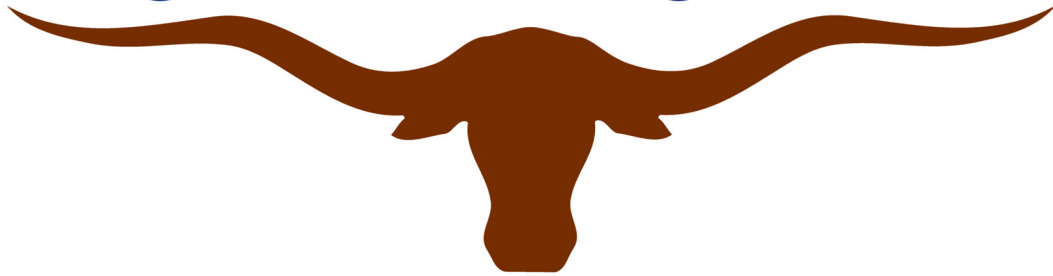
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI17 TEMPORARY LABOR FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0140000	<u>HUMAN RESOURCES</u>								
	HUMAN RESOURCES	\$ 859,018	\$ 1,063,679	\$ 1,053,878	\$ 1,053,878	1.20	1.20	1.10	1.10
	Sub-Total	<u>\$ 859,018</u>	<u>\$ 1,063,679</u>	<u>\$ 1,053,878</u>	<u>\$ 1,053,878</u>	<u>1.20</u>	<u>1.20</u>	<u>1.10</u>	<u>1.10</u>
	TOTAL	\$ 859,018	\$ 1,063,679	\$ 1,053,878	\$ 1,053,878	1.20	1.20	1.10	1.10

FORT WORTH



FUND STATEMENT

FUND:

INSURANCE

The Financial Management Services Department manages the Risk Management Fund and is responsible for coordinating loss identification, reduction, and prevention programs. The Human Resources Department administers the City's Unemployment Compensation and Workers' Compensation funds and oversees the Health and Life Insurance Fund for the group medical benefits program for active and retired city employees.

Insurance program revenues primarily come from transfer payments from other City departments. The Group Health and Life Insurance Fund also derive revenue from active and retired City employee contributions. Revenue is budgeted based on expected cash expenditures required to meet current year expenses, as well as payments towards prior years' incurred expenses.

The designated insurance operating funds are as follows:

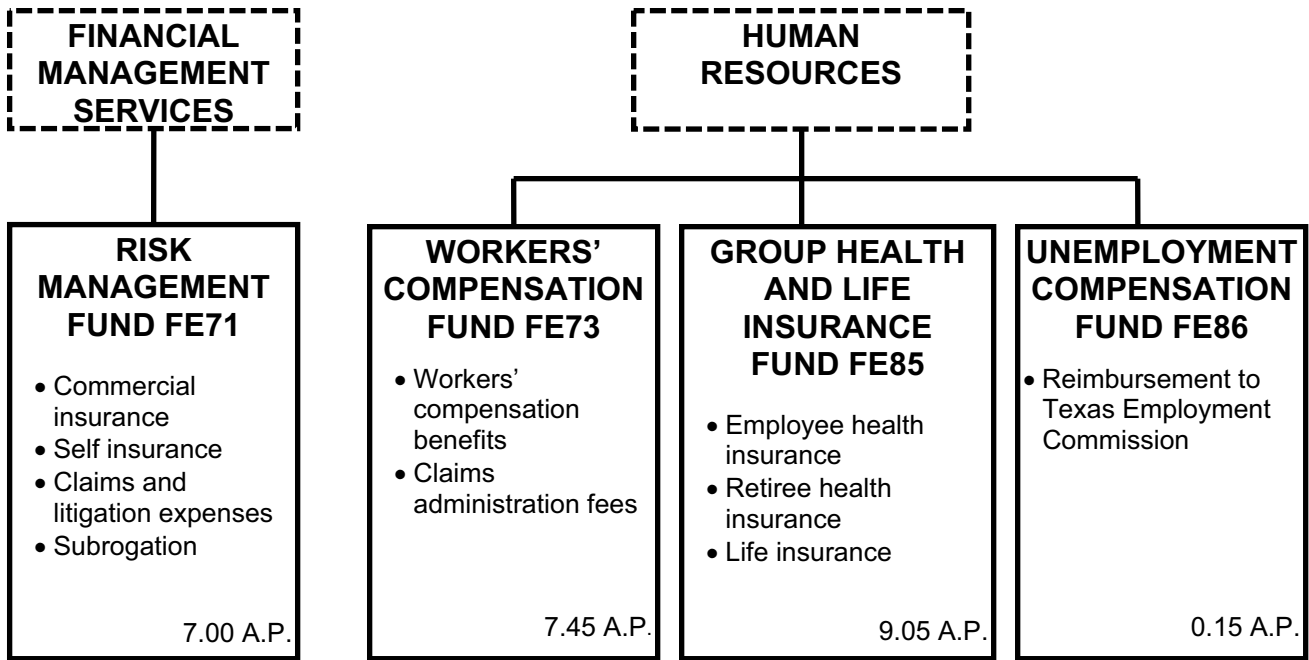
RISK MANAGEMENT (Financial Management Services Department): The Risk Management Division manages the Risk Management Fund, which is comprised of the City's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the City, and provide an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are first, to minimize the threat of accidents and other forms of risk, and second, to minimize the impact when losses occur. Protection and preservation of city resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the city and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

GROUP HEALTH AND LIFE INSURANCE (Human Resources Department): Since FY2002 the City has been self-insured for the medical benefits it offers City employees, retirees, and their eligible spouses and/or dependents. However, the City is reinsured with excess coverage as follows: \$400,000 Specific Stop Loss insurance per person per plan year. The City also provides a basic \$10,000 life insurance policy for each eligible full-time, permanent employee, at no cost to the employee. An additional \$10,000 for Accidental Death and Dismemberment (AD&D) is also included. A \$5,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

WORKERS' COMPENSATION (Human Resources Department): This program is self-insured, with single incident excess insurance maintained with a \$750,000 Self-Insured Retention (SIR) and Employer's Liability Insurance at a \$1,000,000 per occurrence limit and \$3,000,000 policy aggregate limit. A third party administrator handles claims.

UNEMPLOYMENT COMPENSATION (Human Resources Department): The City is a reimbursing agency for unemployment compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the city concerning claims that are paid on behalf of the City to eligible former employees. Human Resources personnel then review all claims and file reports to TWC accordingly.

INSURANCE – 23.65 A. P.



**RISK MANAGEMENT FUND BUDGET SUMMARY
FY2013**

REVENUES:

City Fund Contributions	
Capital Projects Service Fund	\$82,449
Culture and Tourism Fund	460,178
Environmental Protection Fund	13,483
Equipment Services Fund	130,709
General Fund	5,810,240
Information Systems Fund	61,497
Municipal Airports Fund	90,532
Municipal Golf Fund	25,404
Municipal Parking Fund	74,702
Solid Waste Fund	12,287
Stormwater Utility Fund	8,602
Water and Sewer Fund	<u>1,238,892</u>
	\$8,008,975

Others:

Interest on Investments	\$20,737
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TOTAL CITY CONTRIBUTIONS **\$8,029,712**

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES **\$8,029,712**

EXPENDITURES:

Personnel Services	\$609,621
Supplies	9,000
Contractual Services	<u>7,411,091</u>

TOTAL EXPENDITURES **\$8,029,712**

**PROJECTED
FY2013 FUND BALANCE
RISK MANAGEMENT FUND**

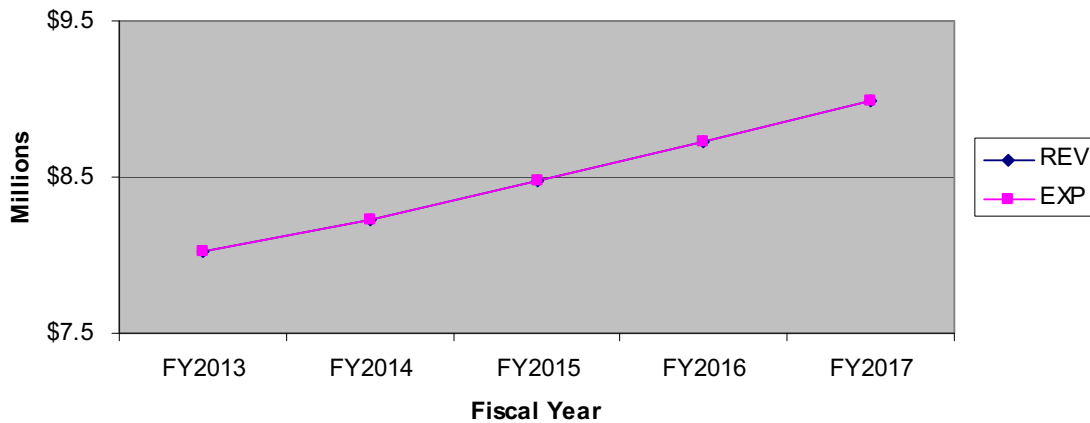
Cash Balance as of 9/30/12 *	\$13,639,093
Plus: Projected Revenues	\$8,029,712
Less: Projected Expenditures	(\$8,029,712)
Estimated Available Cash as of 9/30/13	\$13,639,093

* Preliminary fund balance due to pending audit of actual fund balances

**RISK MANAGEMENT FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

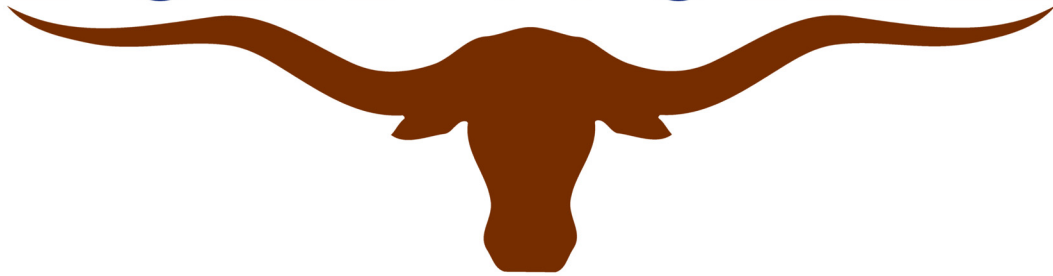
	FY2013	FY2014	FY2015	FY2016	FY2017
	Adopted	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$13,639,093	\$13,639,093	\$13,640,177	\$13,644,974	\$13,653,444
Revenues*					
General Fund	\$5,810,240	\$5,955,496	\$6,134,161	\$6,318,186	\$6,507,731
Enterprise Funds	\$1,450,419	\$1,486,679	\$1,531,280	\$1,577,218	\$1,624,535
Internal Service Funds	\$274,655	\$281,521	\$289,967	\$298,666	\$307,626
Special Funds	\$473,661	\$485,503	\$500,068	\$515,070	\$530,522
Other Revenue	<u>\$20,737</u>	<u>\$21,255</u>	<u>\$21,893</u>	<u>\$22,550</u>	<u>\$23,226</u>
Total Revenue	\$8,029,712	\$8,230,455	\$8,477,368	\$8,731,689	\$8,993,640
Total Resources	\$21,668,805	\$21,869,548	\$22,117,545	\$22,376,664	\$22,647,084
Expenditures					
Personnel Services	\$609,621	\$623,778	\$638,810	\$654,446	\$673,142
Claims and Related Expenses	\$1,506,608	\$1,544,273	\$1,590,601	\$1,638,319	\$1,687,469
Expenses	\$3,352,859	\$3,436,680	\$3,539,781	\$3,645,974	\$3,755,354
Insurance Premiums	\$2,302,797	\$2,360,367	\$2,431,178	\$2,504,113	\$2,579,237
Other Expenditures	<u>\$257,827</u>	<u>\$264,273</u>	<u>\$272,201</u>	<u>\$280,367</u>	<u>\$288,778</u>
Total Expenditures	\$8,029,712	\$8,229,371	\$8,472,571	\$8,723,220	\$8,983,979
Projected Variance	\$0	\$1,084	\$4,798	\$8,469	\$9,661
Projected Fund Balance	\$13,639,093	\$13,640,177	\$13,644,974	\$13,653,444	\$13,663,105
Reserve Requirement (25%)	\$2,007,428	\$2,057,343	\$2,118,143	\$2,180,805	\$2,245,995
Excess/(Deficit)	\$11,631,665	\$11,582,834	\$11,526,832	\$11,472,639	\$11,417,110

**RISK MANAGEMENT FUND
PROJECTED REVENUES AND EXPENDITURES**



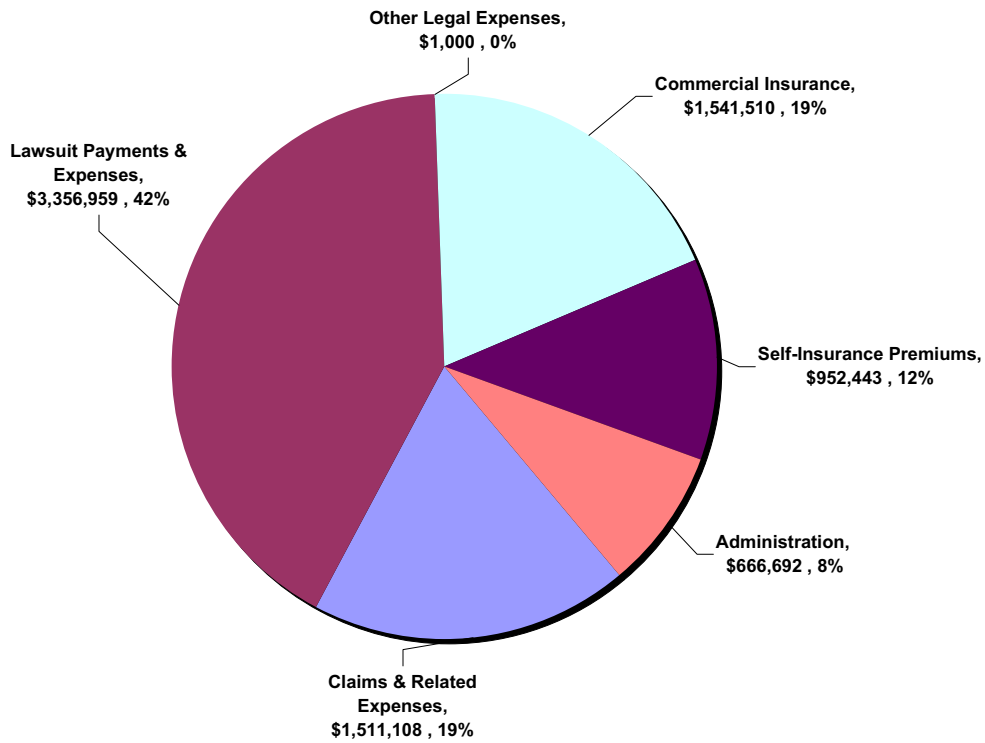
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF RISK MANAGEMENT FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Claims & Related Expenses	\$1,059,231	\$1,163,845	\$1,738,937	\$1,738,937	\$1,609,620	\$1,511,108
Lawsuit Payments & Expenses	1,140,503	2,766,568	2,766,303	2,766,303	2,560,585	3,356,959
Other Legal Expenses	295	189	5,500	5,500	5,091	1,000
Commercial Insurance	1,441,093	1,417,278	1,621,659	1,621,659	1,501,063	1,541,510
Self-Insurance Premiums	773,803	780,610	698,553	867,455	802,946	952,443
Administration	<u>533,650</u>	<u>570,718</u>	<u>650,471</u>	<u>650,471</u>	<u>602,098</u>	<u>666,692</u>
TOTAL	\$4,948,575	\$6,699,208	\$7,481,423	\$7,650,325	\$7,081,404	\$8,029,712

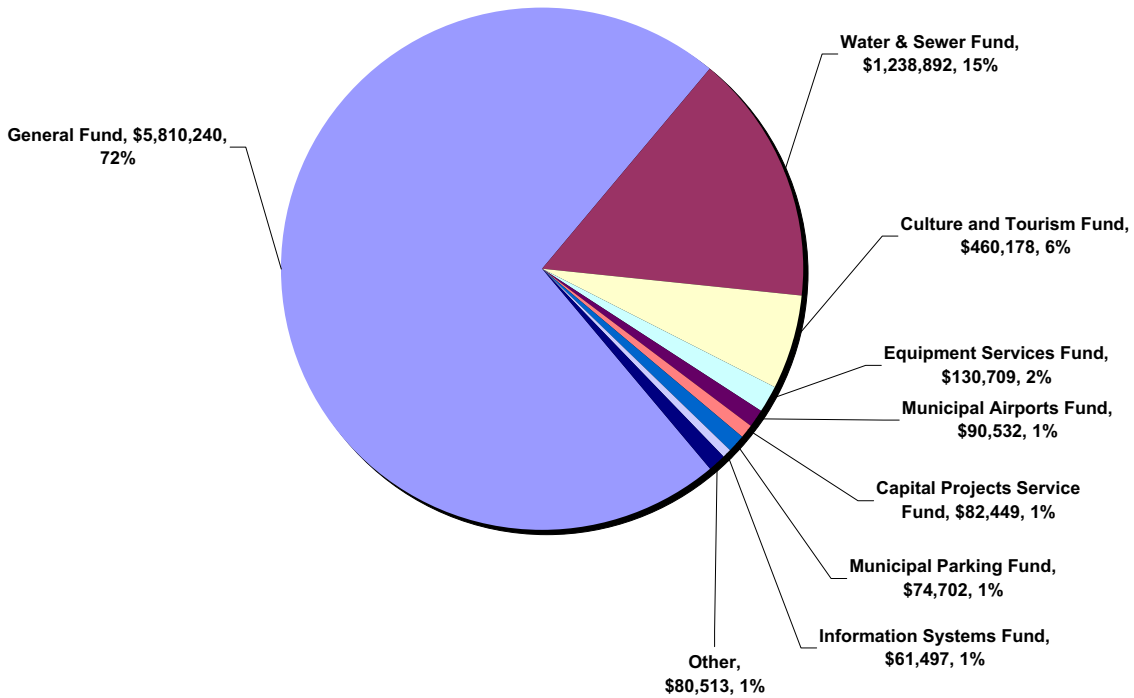


FORT WORTH



**COMPARISON OF RISK MANAGEMENT FUND
REVENUES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
General Fund	\$5,115,716	\$3,946,448	\$5,065,542	\$5,065,542	\$5,156,179	\$5,810,240
Water & Sewer Fund	1,284,719	1,029,258	1,486,509	1,486,509	1,513,107	1,238,892
Culture and Tourism Fund	11,325	314,237	448,779	448,779	456,809	460,178
Equipment Services Fund	163,092	83,357	90,640	90,640	92,262	130,709
Municipal Airports Fund	53993	72,707	79,066	79,066	80,481	90,532
Capital Projects Service Fund	74,142	61,576	84,476	84,476	85,988	82,449
Municipal Parking Fund	17,062	26,156	62,468	62,468	63,586	74,702
Information Systems Fund	572,690	47,533	67,304	67,304	68,508	61,497
Other Funds	<u>895,128</u>	<u>2,175,896</u>	<u>96,639</u>	<u>265,541</u>	<u>293,137</u>	<u>80,513</u>
TOTAL	\$8,187,867	\$7,757,168	\$7,481,423	\$7,650,325	\$7,787,212	\$8,029,712



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

RISK MANAGEMENT FUND

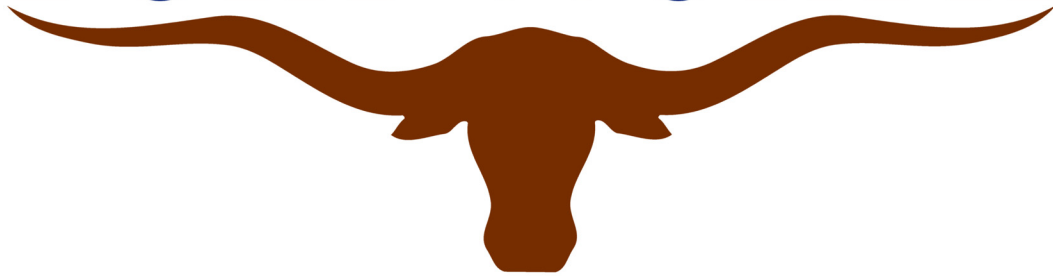
FE71/0137110:0139010

SUMMARY OF FUND RESPONSIBILITIES:

The Risk Management Division of the Financial Management Services Department manages the Risk Management Fund, which is comprised of the City's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the City and providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are to minimize the threat of accidents and other forms of risk and to minimize the impact when losses occur. Protection and preservation of City resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the City and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 544,549	\$ 602,491	\$ 609,621	\$ 609,621
Supplies	6,231	10,271	9,000	9,000
Contractual	6,148,428	6,868,661	7,411,091	7,411,091
Total Expenditures	\$ 6,699,208	\$ 7,481,423	\$ 8,029,712	\$ 8,029,712
Authorized Positions	7.00	7.00	7.00	7.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE71	RISK MANAGEMENT FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	CLAIM PAYMENTS AND COSTS	\$ 1,163,845	\$ 1,738,937	\$ 1,511,108	\$ 1,511,108	0.00	0.00	0.00	0.00
0137120	LAWSUIT PAYMENTS AND COSTS	2,766,568	2,766,303	3,356,959	3,356,959	0.00	0.00	0.00	0.00
0137121	OTHER LEGAL EXPENSES	189	5,500	1,000	1,000	0.00	0.00	0.00	0.00
0137130	COMMERCIAL INSURANCE PREMIUMS	1,417,278	1,621,659	1,541,510	1,541,510	0.00	0.00	0.00	0.00
0137140	SELF INSURANCE PREMIUMS	780,610	698,553	952,443	952,443	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,128,490</u>	<u>\$ 6,830,952</u>	<u>\$ 7,363,020</u>	<u>\$ 7,363,020</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 570,718	\$ 650,471	\$ 666,692	\$ 666,692	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 570,718</u>	<u>\$ 650,471</u>	<u>\$ 666,692</u>	<u>\$ 666,692</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 6,699,208	\$ 7,481,423	\$ 8,029,712	\$ 8,029,712	7.00	7.00	7.00	7.00

FORT WORTH



**WORKERS' COMPENSATION FUND BUDGET SUMMARY
FY2013**

REVENUES:

City Fund Contributions:

Capital Projects Service Fund	\$141,215
Culture and Tourism Fund	69,852
Environmental Protection Fund	8,343
Equipment Services Fund	363,924
General Fund	8,707,396
Group Health & Life Insurance Fund	3,279
Information Systems Fund	41,668
Municipal Airports Fund	23,968
Municipal Golf Fund	21,215
Municipal Parking Fund	15,814
Office Services Fund	3,526
Red Light Enforcement Fund	14,614
Risk Management Fund	2,273
Solid Waste Fund	86,831
Storm Water Utility Fund	188,480
Temporary Labor Fund	390
Unemployment Fund	65
Water and Sewer Fund	1,747,049
Worker's Comp Fund	<u>2,273</u>
	\$11,442,175

Others:

Interest on Investment	\$73,426
Miscellaneous Revenue	<u>1,150,000</u>
	\$1,223,426

TOTAL REVENUE \$12,665,601

OTHER FINANCING SOURCES

Use/(Source) of Fund Balance \$0

TOTAL REVENUE \$12,665,601

EXPENDITURES:

Personnel Services	\$654,069
Supplies	22,557
Contractual Services	<u>11,988,975</u>

TOTAL EXPENDITURES \$12,665,601

**PROJECTED
FY2013 FUND BALANCE
WORKERS' COMPENSATION FUND**

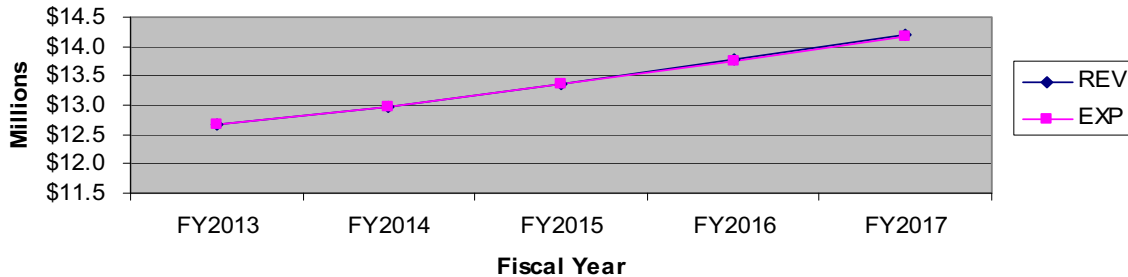
Unreserved Fund Balance as of 9/30/12*	\$4,087,447
Plus: Projected Revenues	\$12,665,601
Less: Projected Expenditures	(\$12,665,601)
Unreserved Fund Balance as of 9/30/13	\$4,087,447

*Preliminary fund balance due to pending audit of actual fund balance.

WORKERS' COMPENSATION FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$4,087,447	\$4,087,447	\$4,089,165	\$4,095,649	\$4,106,903
Revenues*					
General Fund Contribution	\$8,707,396	\$8,925,081	\$9,192,833	\$9,468,618	\$9,752,677
Water and Sewer Contribution	\$1,747,049	\$1,790,725	\$1,844,447	\$1,899,780	\$1,956,774
Other Revenue	<u>\$2,211,156</u>	<u>\$2,266,435</u>	<u>\$2,334,428</u>	<u>\$2,404,461</u>	<u>\$2,476,595</u>
Total Revenue	\$12,665,601	\$12,982,241	\$13,371,708	\$13,772,860	\$14,186,045
Total Resources	\$16,753,048	\$17,069,688	\$17,460,873	\$17,868,509	\$18,292,948
Expenditures					
Personnel Services	\$654,069	\$668,703	\$684,049	\$699,996	\$719,002
Supplies	\$22,557	\$23,121	\$23,815	\$24,529	\$25,265
Contractual	\$11,988,975	\$12,288,699	\$12,657,360	\$13,037,081	\$13,428,194
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$12,665,601	\$12,980,523	\$13,365,224	\$13,761,606	\$14,172,460
Projected Variance*	\$0	\$1,718	\$6,484	\$11,254	\$13,585
Projected Fund Balance	\$4,087,447	\$4,089,165	\$4,095,649	\$4,106,903	\$4,120,488
Reserve Requirement (25%)	\$3,166,400	\$3,245,131	\$3,341,306	\$3,440,401	\$3,543,115
Excess/(Deficit)	\$921,047	\$844,034	\$754,343	\$666,501	\$577,373

WORKERS' COMPENSATION FUND PROJECTED REVENUES AND EXPENDITURES



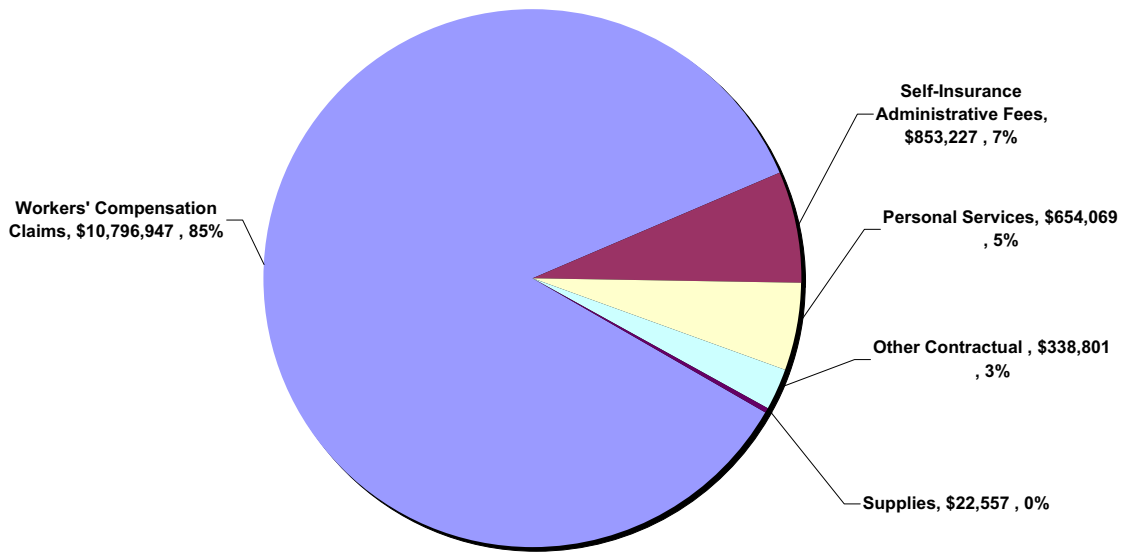
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF WORKERS' COMPENSATION FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Workers' Compensation Claims and related costs	\$9,036,792	\$10,403,748	\$10,353,607	\$10,353,607	\$10,846,469	\$10,796,947
Self-Insurance Administrative Fees	754,285	698,574	733,915	733,915	733,915	853,227
Personal Services	384,785	521,751	566,266	566,266	585,312	654,069
Other Contractual	988,813	2,037,435	340,685	340,685	331,252	338,801
Supplies	28,671	16,813	30,332	30,332	23,027	22,557
Transfer out	<u>293,614</u>	<u>5,037,385</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$11,486,960	\$18,715,706	\$12,024,805	\$12,024,805	\$12,519,975	\$12,665,601

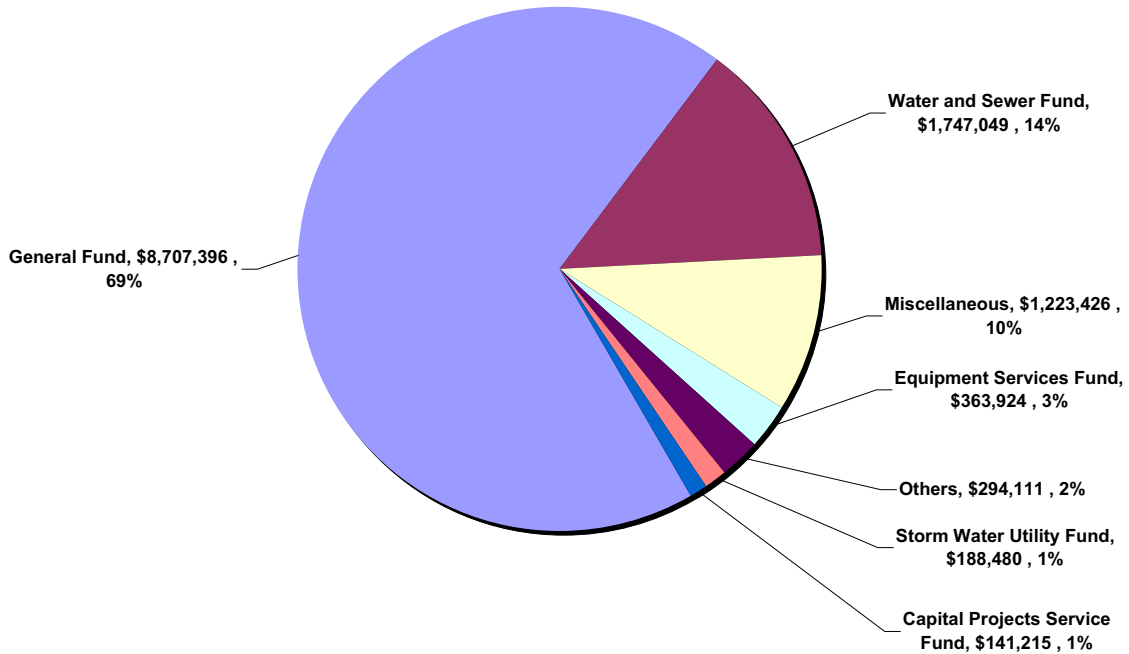


FORT WORTH



COMPARISON OF WORKERS' COMPENSATION FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
City Fund Contributions						
General Fund	\$6,898,526	\$7,035,271	\$8,736,049	\$8,736,049	\$8,610,888	\$8,707,396
Water and Sewer Fund	1,782,035	1,644,550	2,133,693	2,133,693	2,133,696	1,747,049
Miscellaneous	1,172,891	1,974,286	1,256,336	1,256,336	1,572,930	1,223,426
Equipment Services Fund	344,305	337,742	428,213	428,213	428,213	363,924
Storm Water Utility Fund	107,716	141,140	210,311	210,311	210,311	188,480
Capital Projects Service Fund	194,060	146,825	175,558	175,558	175,558	141,215
Other Funds	<u>336,410</u>	<u>258,205</u>	<u>293,804</u>	<u>293,804</u>	<u>447,141</u>	<u>294,111</u>
TOTAL	\$10,835,943	\$11,538,019	\$13,233,964	\$13,233,964	\$13,578,737	\$12,665,601



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

WORKERS' COMPENSATION FUND

FUND/CENTER

FE73/0147310

SUMMARY OF FUND RESPONSIBILITIES:

The Workers' Compensation Fund provides statutorily-mandated workers' compensation benefits to City employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. Fund expenditures are experience-rated, based on actual workers' compensation claims for the previous three years of claims experience, as well as administrative costs for the upcoming year. Fund expenditures include indemnity medical, legal, administrative and other occupational health and safety-related costs. Workers' Compensation Fund revenue comes from all City operating funds, capital projects and other miscellaneous sources.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 521,751	\$ 566,266	\$ 654,069	\$ 654,069
Supplies	16,813	30,332	22,557	22,557
Contractual	18,177,142	11,428,207	11,988,975	11,988,975
Total Expenditures	\$ 18,715,706	\$ 12,024,805	\$ 12,665,601	\$ 12,665,601
Authorized Positions	6.35	6.35	7.45	7.45

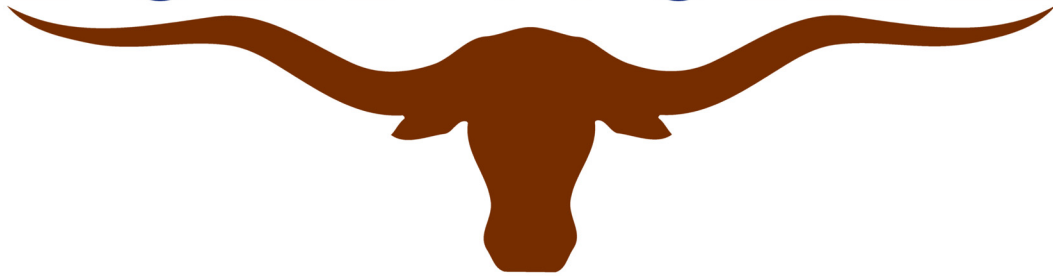
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE73 WORKERS COMP FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	WORKERS' COMP INS.	\$ 18,715,706	\$ 12,024,805	\$ 12,665,601	\$ 12,665,601	6.35	6.35	7.45	7.45
	Sub-Total	<u>\$ 18,715,706</u>	<u>\$ 12,024,805</u>	<u>\$ 12,665,601</u>	<u>\$ 12,665,601</u>	<u>6.35</u>	<u>6.35</u>	<u>7.45</u>	<u>7.45</u>
	TOTAL	\$ 18,715,706	\$ 12,024,805	\$ 12,665,601	\$ 12,665,601	6.35	6.35	7.45	7.45

FORT WORTH



**GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FY2013**

REVENUES:

	<u>Active Employee Requirement</u>	<u>Retiree Requirement</u>	<u>Total</u>
City Fund Contributions			
Capital Projects Service Fund	\$1,035,144	\$64,114	\$1,099,258
Crime Control and Prevention District Fund	1,990,080	0	1,990,080
Culture and Tourism Fund	890,232	16,028	906,260
Environmental Protection Fund	198,432	0	198,432
Equipment Services Fund	835,764	400,712	1,236,476
General Fund	35,574,228	18,040,032	53,614,260
Group Health & Life Insurance Fund	41,760	0	41,760
Information Systems Fund	807,744	32,057	839,801
Municipal Airports Fund	125,160	48,085	173,245
Municipal Golf Fund	328,308	40,071	368,379
Municipal Parking Fund	42,744	0	42,744
Office Service Fund	62,544	56,100	118,644
Red Light Enforcement Fund	328,968	0	328,968
Risk Management Fund	54,876	0	54,876
Solid Waste Fund	552,024	272,484	824,508
Storm Water Utility Fund	775,224	8,014	783,238
Temporary Labor Fund	7,260	0	7,260
Unemployment Fund	2,112	0	2,112
Water and Sewer Fund	6,771,960	2,812,995	9,584,955
Worker's Comp Fund	<u>54,960</u>	<u>0</u>	<u>54,960</u>
TOTAL REVENUE	\$50,479,524	\$21,790,692	\$72,270,216

OTHER FINANCING SOURCES:

Interest on Investments	\$300,501
Miscellaneous Revenue	935,999
Contributions for Medical Coverage:	
Active Employees and Dependents	18,574,323
Retirees and Dependents	<u>7,404,416</u>
	\$27,215,239
TOTAL REVENUES	\$99,485,455
Use/(Source) of Fund Balance	(\$957,588)
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$98,527,867

EXPENDITURES:

Medical Claims and Services-Active Employees and Dependents	\$59,951,825
Medical Claims and Services-Retirees and Dependents	35,359,321
Wellness - Health Maintenance	1,073,027
Wellness Benefits Administration	845,388
Medicare Advantage Premium	1,156,608
Basic Life Insurance	<u>141,698</u>
TOTAL EXPENDITURES	\$98,527,867

**PROJECTED
FY2013 FUND BALANCE
GROUP HEALTH AND LIFE INSURANCE FUND**

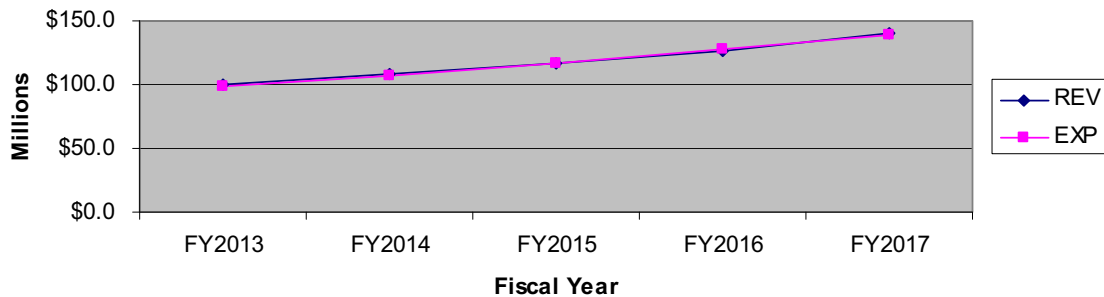
Unreserved Fund Balance as of 9/30/12*	\$28,131,456
Plus: Projected Revenues	\$99,485,455
Less: Projected Expenditures	(\$98,527,867)
Unreserved Fund Balance as of 9/30/13	\$29,089,044

*Preliminary fund balance due to pending audit of actual fund balance.

GROUP HEALTH AND LIFE INSURANCE FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$28,131,456	\$29,089,044	\$30,089,165	\$29,954,820	\$28,439,920
Revenues					
Interest	\$300,501	\$308,014	\$317,254	\$326,772	\$336,575
Miscellaneous	\$935,999	\$1,959,399	\$2,018,181	\$2,078,726	\$2,141,088
General Fund Contribution	\$53,614,260	\$57,903,401	\$62,535,673	\$67,538,527	\$75,305,457
Other Funds Contribution	\$18,655,956	\$20,148,432	\$21,760,307	\$23,501,132	\$26,203,762
Employee Contribution	\$18,574,323	\$20,060,269	\$21,665,090	\$23,398,298	\$26,089,102
Retiree Contribution	\$7,404,416	\$7,996,769	\$8,636,511	\$9,327,432	\$10,400,086
Total Revenue	\$99,485,455	\$108,376,284	\$116,933,016	\$126,170,886	\$140,476,070
Total Resources	\$127,616,911	\$137,465,328	\$147,022,181	\$156,125,705	\$168,915,990
Expenditures					
Personnel Services	\$691,322	\$705,772	\$720,893	\$736,544	\$754,594
Supplies	\$28,198	\$28,903	\$29,770	\$30,663	\$31,583
Contractual	\$97,808,347	\$106,641,488	\$116,316,698	\$126,918,578	\$138,543,711
Total Expenditures	\$98,527,867	\$107,376,163	\$117,067,361	\$127,685,785	\$139,329,888
Projected Variance	\$957,588	\$1,000,121	(\$134,345)	(\$1,514,900)	\$1,146,182
Projected Fund Balance	\$29,089,044	\$30,089,165	\$29,954,820	\$28,439,920	\$29,586,102
Reserve Requirement (20%)	\$19,705,573	\$21,475,233	\$23,413,472	\$25,537,157	\$27,865,978
Excess/(Deficit)	\$9,383,471	\$8,613,932	\$6,541,347	\$2,902,763	\$1,720,124

GROUP HEALTH AND LIFE INSURANCE FUND PROJECTED REVENUES AND EXPENDITURES

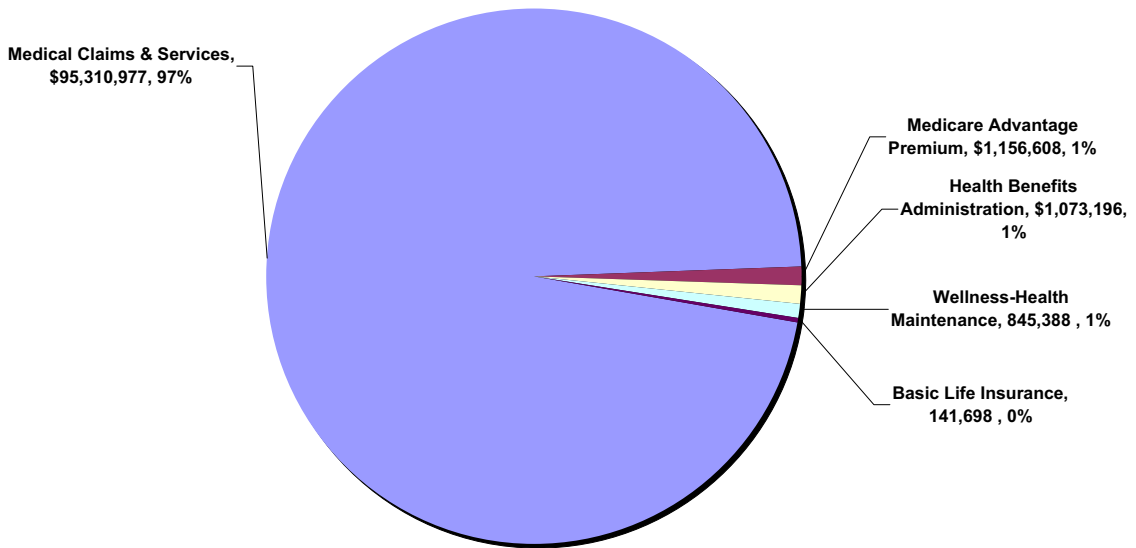


FORT WORTH

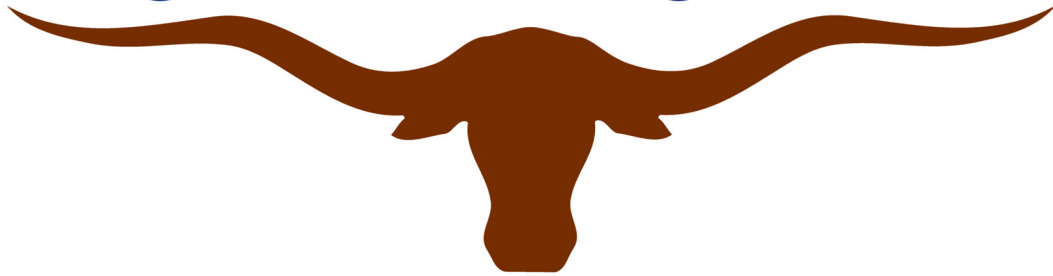


**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Medical Claims & Services						
Employees and Dependents	\$46,288,177	\$49,405,185	\$57,905,225	\$57,905,225	\$57,717,600	\$59,951,825
Retirees and Dependents	<u>25,321,007</u>	<u>27,026,103</u>	<u>31,670,950</u>	<u>31,670,950</u>	<u>31,573,241</u>	<u>35,359,152</u>
Sub-Total	71,609,184	76,431,288	89,576,175	89,576,175	89,290,841	95,310,977
Medicare Advantage Premium	0	420,254	555,360	555,360	888,771	1,156,608
Health Benefits Administration	775,967	750,853	1,167,672	1,167,672	1,176,927	1,073,196
Wellness-Health Maintenance	861,872	835,148	1,012,082	1,012,082	1,018,135	845,388
Basic Life Insurance	143,881	140,104	141,529	141,529	141,529	141,698
Retiree premium rebate	<u>484,135</u>	<u>592,241</u>	<u>520,000</u>	<u>520,000</u>	<u>890,715</u>	<u>0</u>
TOTAL	\$73,875,039	\$79,169,888	\$92,972,818	\$92,972,818	\$93,406,918	\$98,527,867

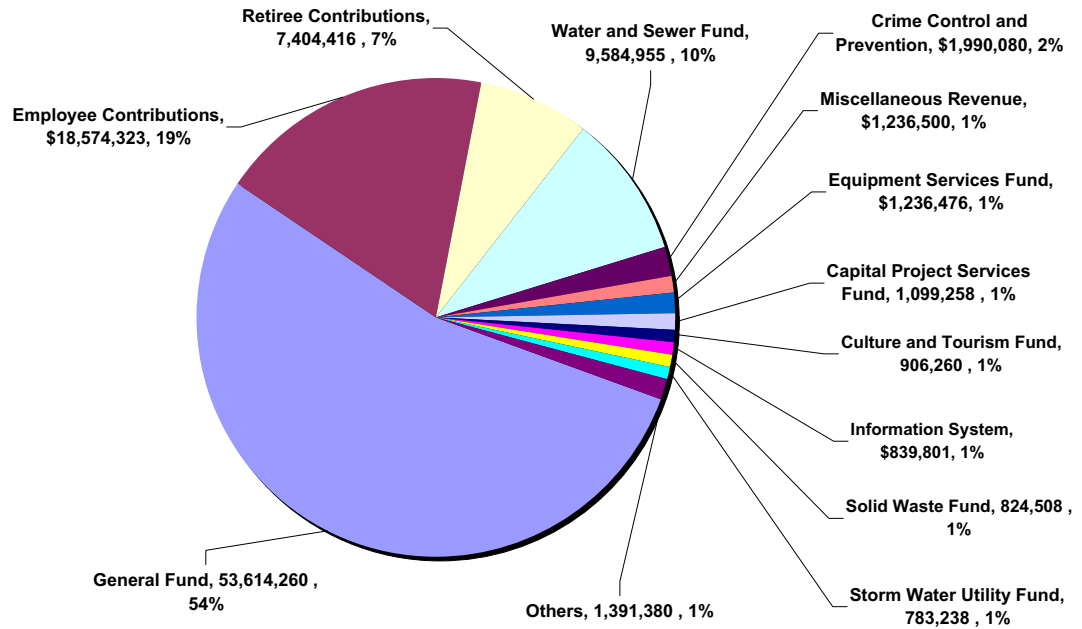


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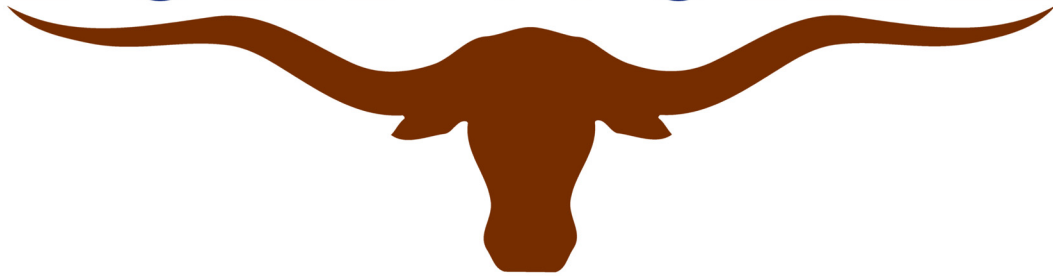


COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Employee Contributions	\$13,474,093	\$16,701,061	\$17,198,447	\$17,198,447	\$18,142,339	\$18,574,323
Retiree Contributions	<u>5,514,633</u>	<u>6,455,556</u>	<u>6,855,941</u>	<u>6,855,941</u>	<u>6,855,941</u>	<u>7,404,416</u>
Sub-Total	\$18,988,726	\$23,156,617	\$24,054,388	\$24,054,388	\$24,998,280	\$25,978,739
City Fund Contributions						
General Fund	39,663,105	40,025,465	49,152,826	49,152,826	49,152,826	53,614,260
Water and Sewer Fund	6,281,536	7,120,979	8,800,037	8,800,037	8,800,037	9,584,955
Crime Control and Prevention District Fund	1,762,082	1,890,336	2,409,945	2,409,945	2,409,945	1,990,080
Miscellaneous Revenue	3,978,809	9,111,568	1,858,262	1,858,262	2,616,956	1,236,500
Equipment Services Fund	981,997	980,551	1,101,138	1,101,138	1,101,138	1,236,476
Capital Project Services Fund	818,850	866,158	1,028,463	1,028,463	1,028,463	1,099,258
Culture and Tourism Fund	629,652	675,623	819,354	819,354	819,354	906,260
Information Systems Fund	652,273	691,448	865,116	865,116	865,116	839,801
Solid Waste Fund	586,510	622,196	818,464	818,464	818,464	824,508
Storm Water Utility Fund	0	602,064	700,209	700,209	700,209	783,238
Other Funds	<u>926,742</u>	<u>914,594</u>	<u>1,364,616</u>	<u>1,364,616</u>	<u>1,025,202</u>	<u>1,391,380</u>
TOTAL	\$75,270,282	\$86,657,599	\$92,972,818	\$92,972,818	\$94,335,990	\$99,485,455



FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: GROUP HEALTH AND LIFE INSURANCE	FUND/CENTER FE85/0148500:0148540
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SUMMARY OF FUND RESPONSIBILITIES:

Funds for the health insurance for employees, retirees, and their dependents plus basic life insurance for employees are budgeted in the Group Health and Life Insurance Fund. Since FY2002 the Group Health and Life Insurance Fund budget has included funds for the Employees' Wellness Program. Fund revenues come from active employee and retiree contributions, contributions from City funds, interest on investments, rebates on prescription drugs used, basic life insurance reimbursement and a subsidy from the Retiree Drug Subsidy (RDS) program of the Centers for Medicare & Medicaid Services (CMS).

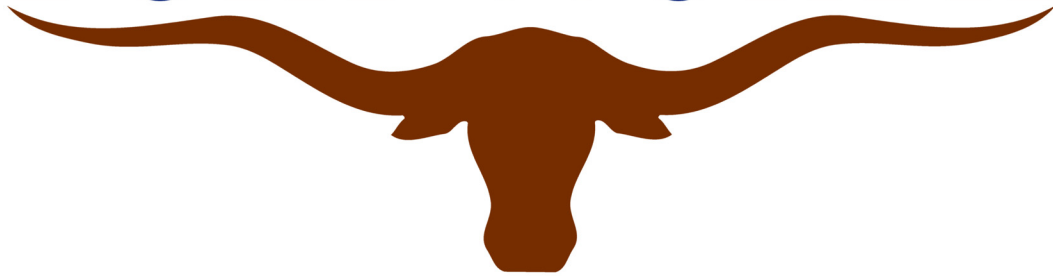
The total FY2013 revenue for group health care and basic life coverage includes interest and other income. When determining the revenue contribution ratio, without the use of fund balance reserves and other income, the City contributes approximately 70% and employees and retirees contribute approximately 30%.

In order to maintain a 20% required fund reserve balance and because of increasing cost, the health plan will increase by 8% across the board in City, employee and retiree contributions.

Depending upon the coverage selected by an employee, the 8% increase would result in an increase of \$4.89 per month for an employee only coverage and an increase of \$41.36 per month for employee plus family coverage.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 574,865	\$ 763,560	\$ 691,321	\$ 691,321
Supplies	19,358	23,500	28,198	28,198
Contractual	78,575,665	92,185,758	97,808,347	97,808,347
Capital Outlay	0	0	0	0
Total Expenditures	\$ 79,169,888	\$ 92,972,818	\$ 98,527,867	\$ 98,527,867
Authorized Positions	10.00	10.00	9.05	9.05

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE85 GROUP HEALTH FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>GROUP HEALTH INSUR- ANCE</u>								
0148500	HEALTH MAINTENANCE	\$ 835,148	\$ 1,012,082	\$ 845,388	\$ 845,388	4.00	4.00	3.00	3.00
0148510	HEALTH BENEFITS ADMINISTRATION	750,853	2,442,691	1,073,196	1,073,196	6.00	6.00	6.05	6.05
0148520	ACTIVE EMPLOYEE INSURANCE	74,941,761	56,771,566	60,093,354	60,093,354	0.00	0.00	0.00	0.00
0148540	RETIRED EMPLOYEE INSURANCE	2,642,126	32,746,479	36,515,929	36,515,929	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 79,169,888</u>	<u>\$ 92,972,818</u>	<u>\$ 98,527,867</u>	<u>\$ 98,527,867</u>	<u>10.00</u>	<u>10.00</u>	<u>9.05</u>	<u>9.05</u>
	TOTAL	\$ 79,169,888	\$ 92,972,818	\$ 98,527,867	\$ 98,527,867	10.00	10.00	9.05	9.05

FORT WORTH



**UNEMPLOYMENT COMPENSATION FUND BUDGET SUMMARY
FY2013**

REVENUES:

City Fund Contributions	
Capital Project Services	\$17,006
Crime Control and Prevention District	27,722
Culture and Tourism Fund	14,676
Environmental Protection Fund	2,737
Equipment Services Fund	12,347
General Fund	509,985
Group Health Fund	1,165
Information Systems Fund	13,978
Municipal Airports Fund	2,796
Municipal Golf Fund	5,317
Municipal Parking Fund	700
Office Services Fund	1,048
Red Light Enforcement	5,242
Risk Management Fund	815
Solid Waste Fund	9,551
Storm Water Utility Fund	12,230
Temporary Labor Fund	140
Unemployment Compensation Fund	23
Water and Sewer Fund	108,559
Worker's Compensation Fund	<u>740</u>
	\$746,777

Others:

Interest on Investments	\$719
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TOTAL REVENUE	\$747,496
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OTHER FINANCING SOURCES:

Uses/(Source) of Fund Balance	<u>(\$26,459)</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES	\$721,037
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EXPENDITURES:

Personnel Services	\$16,830
Contractual Services	<u>704,207</u>

TOTAL EXPENDITURES	\$721,037
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**PROJECTED
FY2013 FUND BALANCE
UNEMPLOYMENT COMPENSATION FUND**

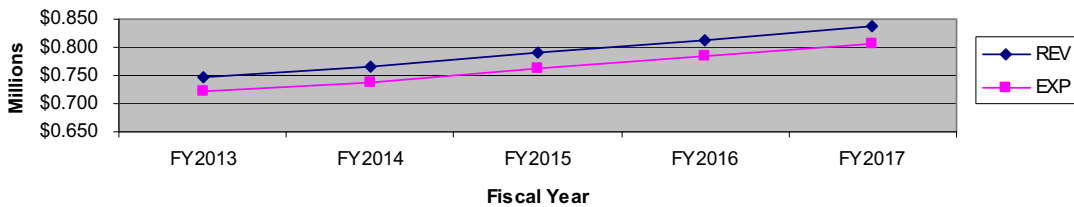
Unreserved Fund Balance as of 9/30/12*	\$133,212
Plus: Projected Revenues	\$747,496
Less: Projected Expenditures	(\$721,037)
Unreserved Fund Balance as of 9/30/13	\$159,671

*Preliminary fund balance due to pending audit of actual fund balances

UNEMPLOYMENT COMPENSATION FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

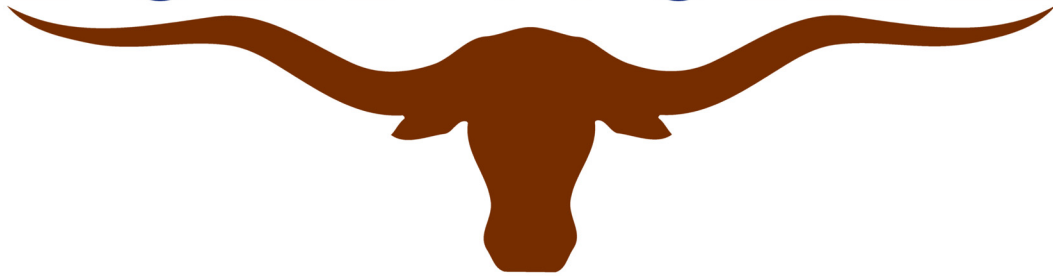
	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$133,212	\$159,671	\$186,794	\$214,810	\$243,739
Revenues*					
General Fund	\$509,985	\$522,735	\$538,417	\$554,569	\$571,206
Water and Sewer	\$108,559	\$111,273	\$114,611	\$118,049	\$121,591
Other Revenue	<u>\$128,952</u>	<u>\$132,176</u>	<u>\$136,141</u>	<u>\$140,225</u>	<u>\$144,432</u>
Total Revenue	\$747,496	\$766,183	\$789,169	\$812,844	\$837,229
Total Resources	\$880,708	\$925,854	\$975,963	\$1,027,654	\$1,080,968
Expenditures					
Personnel Services	\$16,830	\$17,248	\$17,687	\$18,145	\$18,718
Contractual	\$704,207	\$721,812	\$743,467	\$765,771	\$788,744
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$721,037	\$739,060	\$761,153	\$783,915	\$807,461
Projected Variance	\$26,459	\$27,123	\$28,016	\$28,929	\$29,768
Projected Fund Balance	\$159,671	\$186,794	\$214,810	\$243,739	\$273,507
Reserve Requirement (25%)	\$180,259	\$184,765	\$190,288	\$195,979	\$201,865
Excess/(Deficit)	(\$20,588)	\$2,029	\$24,522	\$47,760	\$71,641

**UNEMPLOYMENT COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



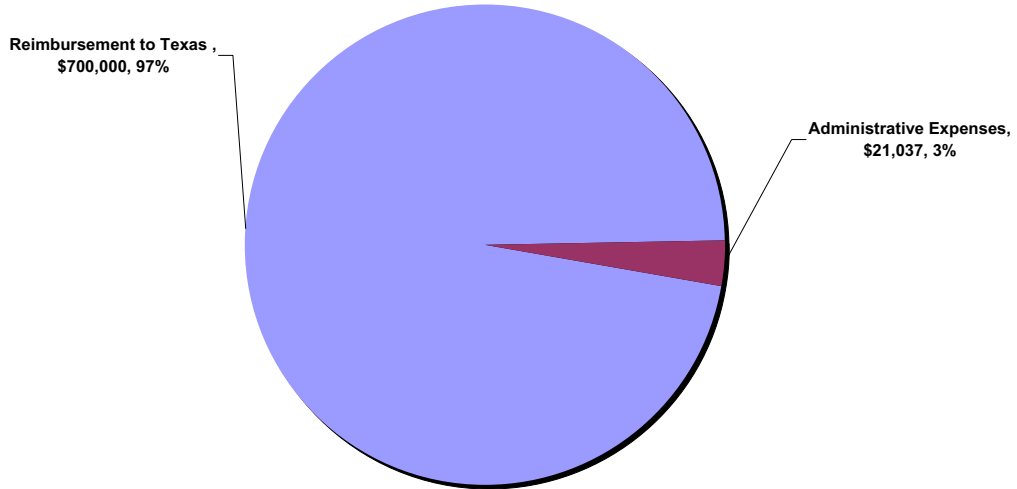
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH



**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Reimbursement to Texas Unemployment Commission	\$309,266	\$600,501	\$680,000	\$680,000	\$680,000	\$700,000
Administrative Expenses	<u>483,306</u>	<u>27,259</u>	<u>28,608</u>	<u>28,608</u>	<u>25,492</u>	<u>21,037</u>
TOTAL	\$792,572	\$627,760	\$708,608	\$708,608	\$705,492	\$721,037

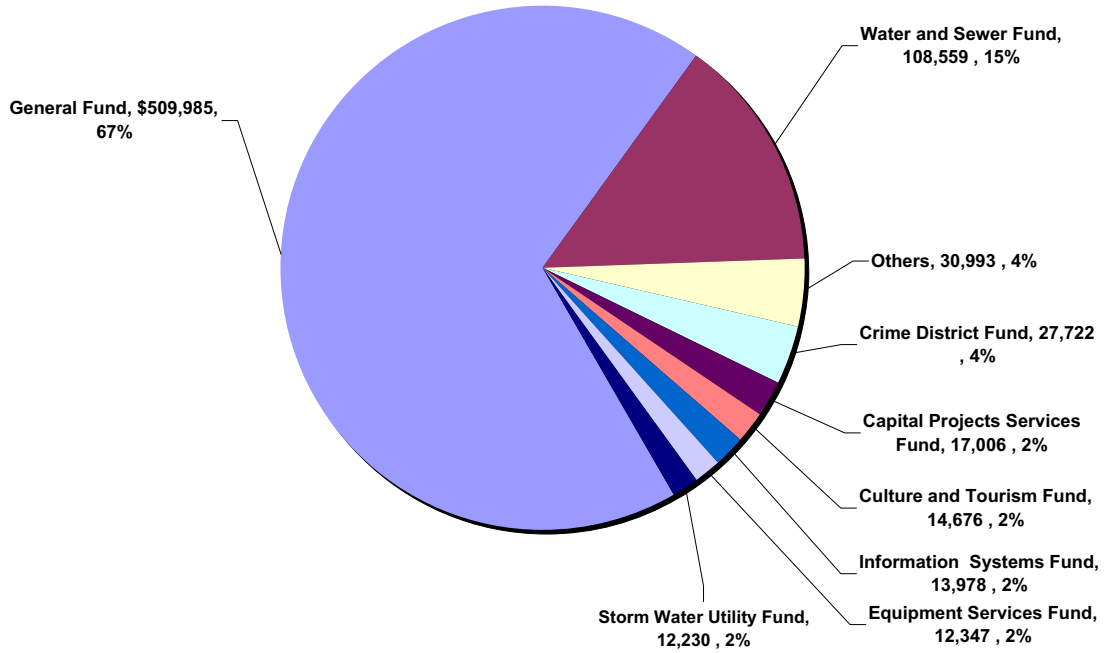


FORT WORTH



COMPARISON OF UNEMPLOYMENT COMPENSATION FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
City Fund Contributions						
General Fund	\$218,670	\$415,569	\$481,143	\$481,143	\$481,142	\$509,985
Water and Sewer Fund	44,245	87,549	104,090	104,090	104,089	108,559
Crime District Fund	11,523	23,447	30,221	30,221	32,735	27,722
Capital Projects Services Fund	5,940	13,709	16,194	16,194	16,196	17,006
Culture and Tourism Fund	2,253	12,234	14,072	14,072	14,072	14,676
Information Systems Fund	5,465	10,873	13,402	13,402	13,402	13,978
Equipment Services Fund	6,036	11,629	13,737	13,737	13,738	12,347
Storm Water Utility Fund	5,358	10,849	11,476	11,476	11,476	12,230
Other Funds	<u>20,951</u>	<u>198,330</u>	<u>24,273</u>	<u>24,273</u>	<u>24,301</u>	<u>30,993</u>
TOTAL	\$320,441	\$784,189	\$708,608	\$708,608	\$711,151	\$747,496



FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

UNEMPLOYMENT COMPENSATION FUND

FE86/0148610

SUMMARY OF FUND RESPONSIBILITIES:

The Unemployment Compensation Fund is responsible for providing reimbursement payments to the State-mandated, employer-paid unemployment insurance program. Unemployed former employees who received base period wages may be eligible for payments. Fund revenue comes from all City operating funds and other financing sources. Fund expenditures include reimbursement payments to the Texas Workforce Commission as well as administrative costs for the upcoming year.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 20,942	\$ 21,519	\$ 16,830	\$ 16,830
Contractual	606,818	687,089	704,207	704,207
Total Expenditures	\$ 627,760	\$ 708,608	\$ 721,037	\$ 721,037
Authorized Positions	0.20	0.20	0.15	0.15

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE86 UNEMPLOYMENT COMP FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	UNEMPLOYMENT COMPENSATION	\$ 627,760	\$ 708,608	\$ 721,037	\$ 721,037	0.20	0.20	0.15	0.15
	Sub-Total	<u>\$ 627,760</u>	<u>\$ 708,608</u>	<u>\$ 721,037</u>	<u>\$ 721,037</u>	<u>0.20</u>	<u>0.20</u>	<u>0.15</u>	<u>0.15</u>
	TOTAL	\$ 627,760	\$ 708,608	\$ 721,037	\$ 721,037	0.20	0.20	0.15	0.15

FORT WORTH



FUND STATEMENT

FUND:

CULTURE AND TOURISM FUND

The Culture and Tourism Fund is a special fund of the City of Fort Worth, established in 1989 to provide funding to enhance tourism and promote, develop, and maintain cultural activities in Fort Worth.

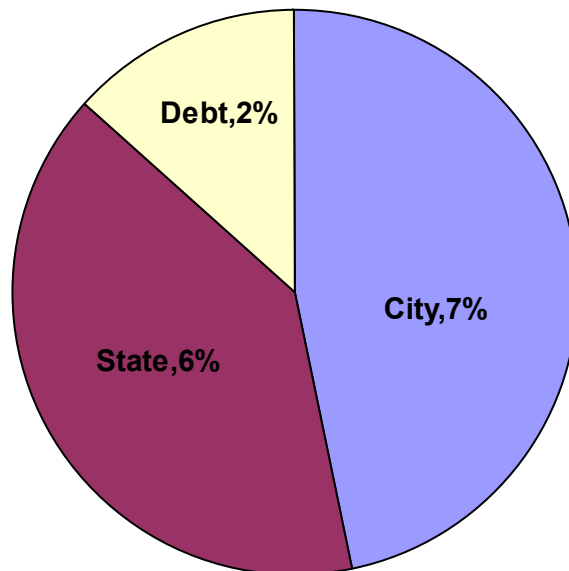
The Culture and Tourism Fund is supported by three primary revenue sources: the hotel/motel occupancy tax, the Dallas/Fort Worth car rental revenue share and the revenues generated by the Fort Worth Convention Center and the Will Rogers Memorial Center.

In FY1998, the City acquired the Fort Worth Convention Center, expanding the Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for the Public Events Department's operations as well as the debt service for the Fort Worth Convention Center.

The fund also provides funding for the operations of the Fort Worth Convention & Visitor's Bureau.

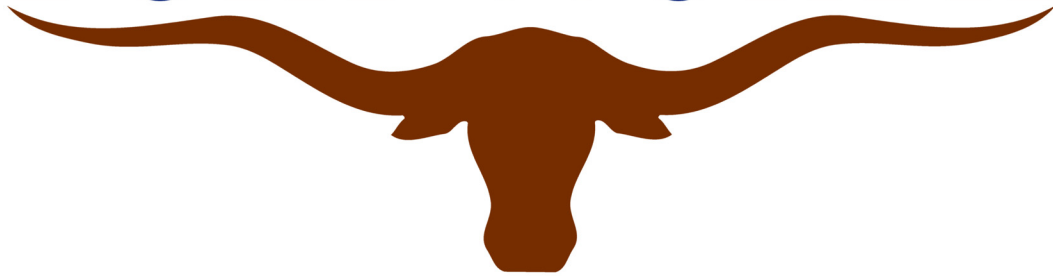
In FY2010, the entire Public Events department was moved from the General Fund to the Culture and Tourism Fund. This has been done to more closely align the Department's revenue and expenditures, particularly with regard to the impact its activities have on the Hotel Occupancy Tax.

The Hotel Occupancy Tax (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections. The current HOT rate of 15% levied on every room night charges is broken out to 7% for the City, 6% for the State and the remaining 2% is dedicated to debt service for the Fort Worth Convention Center. The following chart illustrates the allocation of the HOT rate.



Adopted FY2013 Hotel Occupancy Tax (HOT) rate (15%)

FORT WORTH



**CULTURE AND TOURISM FUND BUDGET SUMMARY
FY2013**

REVENUES:

Hotel/Motel Occupancy Tax	\$15,548,046
Hotel/Motel Occupancy Tax - Convention Center	4,385,346
Interest/Penalty	100,000
Public Events	7,965,771
Revenue Sharing (Car Rental)	4,330,504
Senate Bill 1523	<u>1,127,946</u>
TOTAL REVENUE	\$33,457,613

OTHER FINANCING SOURCES

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCIAL SOURCES	\$33,457,613

EXPENDITURES:

Personnel Services	\$8,340,875
Supplies	1,223,338
Contractual Services	<u>16,172,478</u>
TOTAL RECURRING EXPENSES	\$25,736,691

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	\$473,427
Capital	<u>7,247,495</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$7,720,922
TOTAL EXPENDITURES	\$33,457,613

**PROJECTED
FY2013 CASH FLOW
CULTURE AND TOURISM FUND**

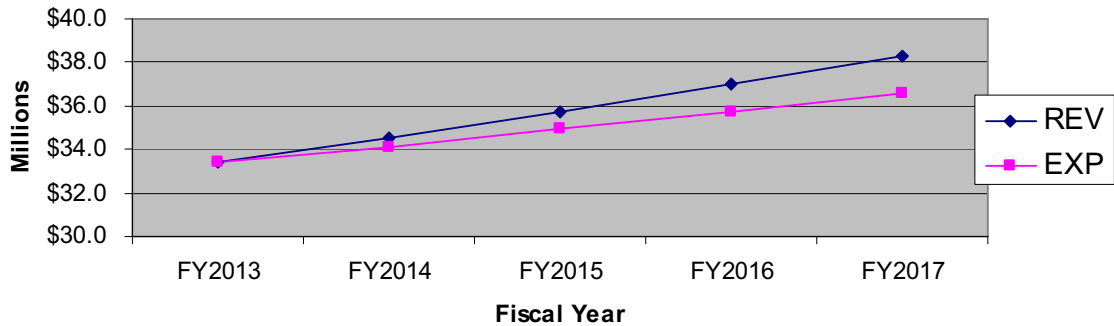
Cash Balance as of 9/30/12*	\$14,448,451
Plus: Projected Revenues	\$33,457,613
Less: Projected Expenditures	(\$33,457,613)
Estimated cash balance as of 9/30/13	\$14,448,451

* Preliminary cash balance due to pending audit of actual ending balances.

CULTURE AND TOURISM FUND FIVE YEAR FORECAST FISCAL YEAR 2013 THROUGH 2017

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$14,448,451	\$14,448,451	\$14,844,876	\$15,648,044	\$16,877,802
Revenues*					
Hotel/Motel Tax	\$15,548,046	\$16,201,064	\$16,881,509	\$17,590,532	\$18,329,334
Hotel/Motel Occupancy Tax-CC	\$4,385,346	\$4,494,980	\$4,629,829	\$4,768,724	\$4,911,786
Interest/Penalty on Delinquent Tax	\$100,000	\$102,500	\$105,575	\$108,742	\$112,005
Revenue Sharing	\$4,330,504	\$4,438,767	\$4,571,930	\$4,709,087	\$4,850,360
Senate Bill 1515	\$1,127,946	\$1,127,946	\$1,127,946	\$1,127,946	\$1,127,946
Public Events	<u>\$7,965,771</u>	<u>\$8,164,915</u>	<u>\$8,409,863</u>	<u>\$8,662,159</u>	<u>\$8,922,023</u>
Total Revenue	\$33,457,613	\$34,530,171	\$35,726,651	\$36,967,190	\$38,253,454
Total Resources	\$47,906,064	\$48,978,622	\$50,571,527	\$52,615,234	\$55,131,256
Expenditures					
Personnel Services	\$8,340,875	\$8,546,010	\$8,764,053	\$8,991,564	\$9,270,406
Supplies	\$1,223,338	\$1,253,921	\$1,291,539	\$1,330,285	\$1,370,194
Contractual	\$16,172,478	\$16,576,790	\$17,074,094	\$17,586,316	\$18,113,906
Capital	\$473,427	\$485,263	\$499,821	\$514,815	\$530,260
Debt Service	<u>\$7,247,495</u>	<u>\$7,271,763</u>	<u>\$7,293,976</u>	<u>\$7,314,451</u>	<u>\$7,325,857</u>
Total Expenditures	\$33,457,613	\$34,133,747	\$34,923,483	\$35,737,432	\$36,610,623
Projected Variance	\$0	\$396,425	\$803,168	\$1,229,758	\$1,642,831
Projected Fund Balance	\$14,448,451	\$14,844,876	\$15,648,044	\$16,877,802	\$18,520,633
Reserve Requirement (20%)	\$5,242,024	\$5,372,397	\$5,525,901	\$5,684,596	\$5,856,953
Excess/(Deficit)	\$9,206,427	\$9,472,479	\$10,122,143	\$11,193,206	\$12,663,680

CULTURE AND TOURISM FUND PROJECTED REVENUES AND EXPENDITURES



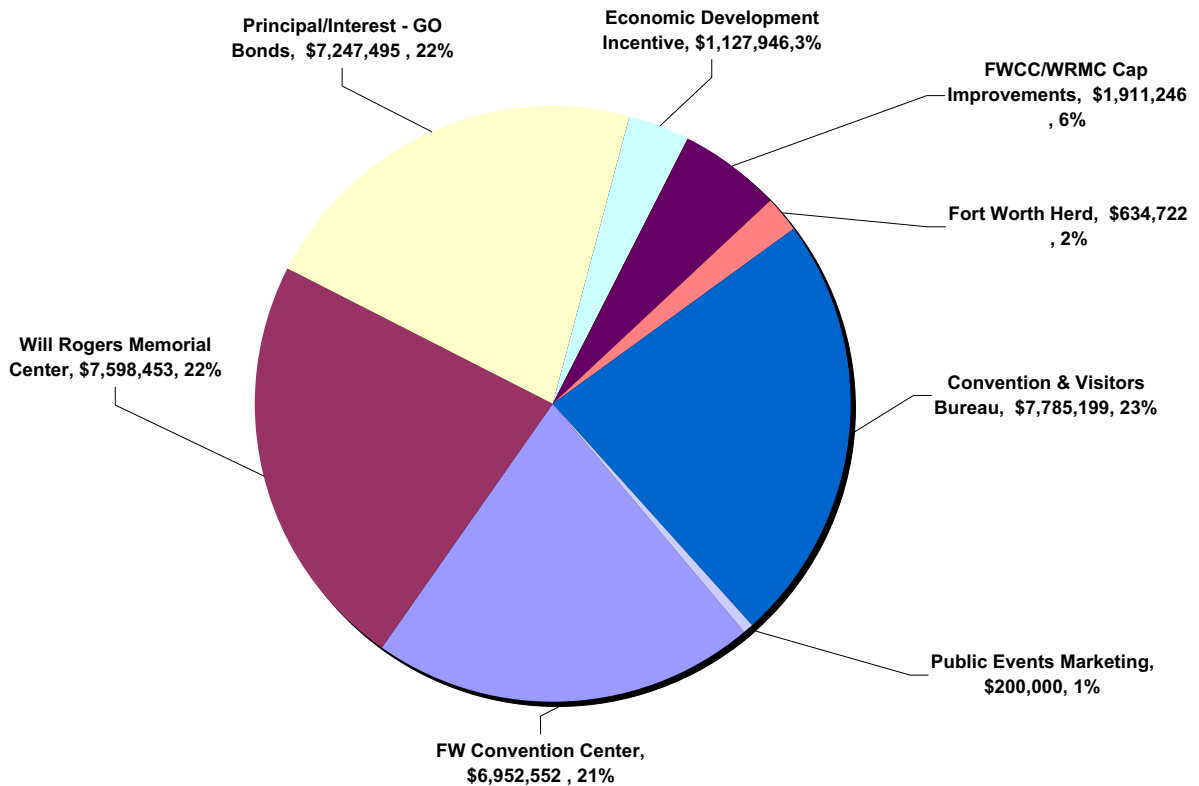
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH

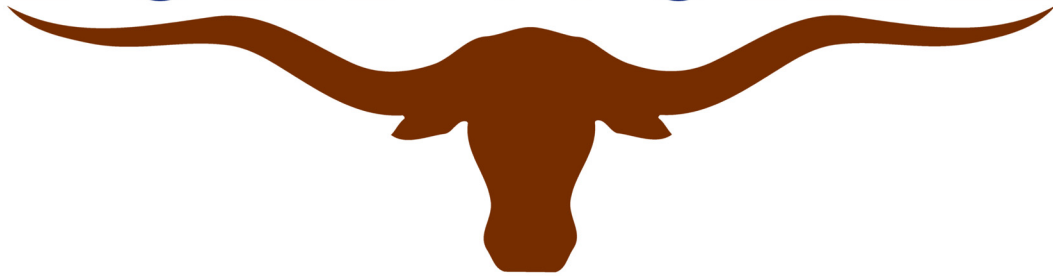


COMPARISON OF CULTURE AND TOURISM FUND EXPENDITURES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
FW Convention Center	\$6,771,668	\$10,607,675	\$6,128,986	\$8,618,263	\$8,763,804	\$6,952,552
Will Rogers Memorial Center	6,029,383	7,114,766	6,791,474	9,064,474	9,217,551	7,598,453
Principal/Interest - GO Bonds	4,829,893	6,337,312	7,226,545	7,226,545	7,348,584	7,247,495
Economic Development Incentive	0	0	1,127,946	1,127,946	1,146,994	1,127,946
Arts Council	1,490,000	0	0	0	0	0
FWCC/WRMC Cap Improvements	494,410	859,062	1,932,496	1,932,496	1,965,131	1,911,246
Fort Worth Herd	727,694	107,081	607,725	0	0	634,722
Log Cabin Village	10,300	0	0	0	0	0
Convention & Visitors Bureau	8,042,628	8,379,657	7,135,199	8,392,924	8,534,660	7,785,199
Public Events Marketing	68,341	91,232	200,000	200,000	203,378	200,000
Miscellaneous	<u>909,107</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$29,373,424	\$33,496,785	\$31,150,371	\$36,562,648	\$37,180,101	\$33,457,613

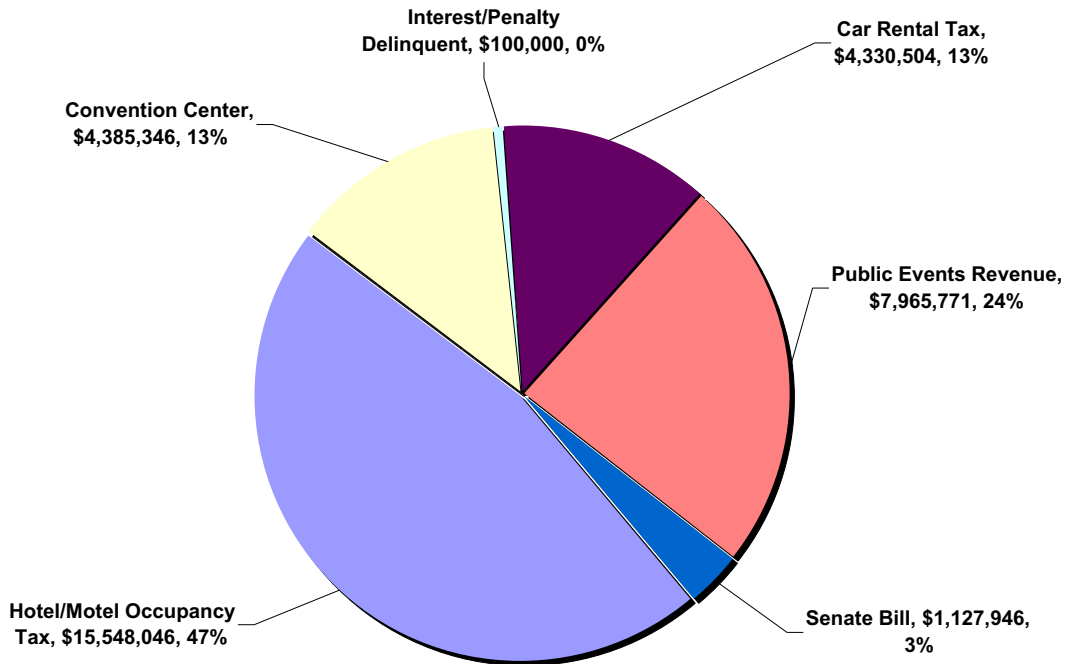


FORT WORTH



COMPARISON OF CULTURE AND TOURISM FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Hotel/Motel Occupancy Tax	\$13,650,988	\$14,923,472	\$13,857,557	\$13,857,557	\$15,013,460	\$15,548,046
Hotel/Motel Occupancy Tax - Convention Center	3,900,278	4,257,276	3,976,766	3,976,766	4,484,540	4,385,346
Interest/Penalty Delinquent	450,302	238,735	100,000	100,000	163,702	100,000
Car Rental Tax	4,386,643	4,394,681	4,330,504	4,330,504	4,828,071	4,330,504
Public Events Revenue	8,280,773	9,161,215	7,535,265	7,535,265	7,939,101	7,965,771
Senate Bill	0	0	1,127,946	1,127,946	1,127,946	1,127,946
Transfers In	0	560,773	0	0	0	0
Miscellaneous Revenue (FWCC)	597,798	590,681	162,334	202,334	568,223	0
Miscellaneous Revenue	0	31,525	59,999	59,999	62,039	0
TOTAL	\$31,266,782	\$34,158,358	\$31,150,371	\$31,190,371	\$34,187,082	\$33,457,613



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

CULTURE AND TOURISM

FUND/CENTER

GG04/0240100:0246030

SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC). The Fort Worth Convention Center and Visitor's Bureau (CVB) has a contract with the City to market the destination to meeting planners and visitors.

All activities in this fund are supported through the collection of hotel/motel occupancy taxes, the DFW car rental tax revenue share and the revenues generated by events scheduled at the Fort Worth Convention Center and the Will Rogers Memorial Center.

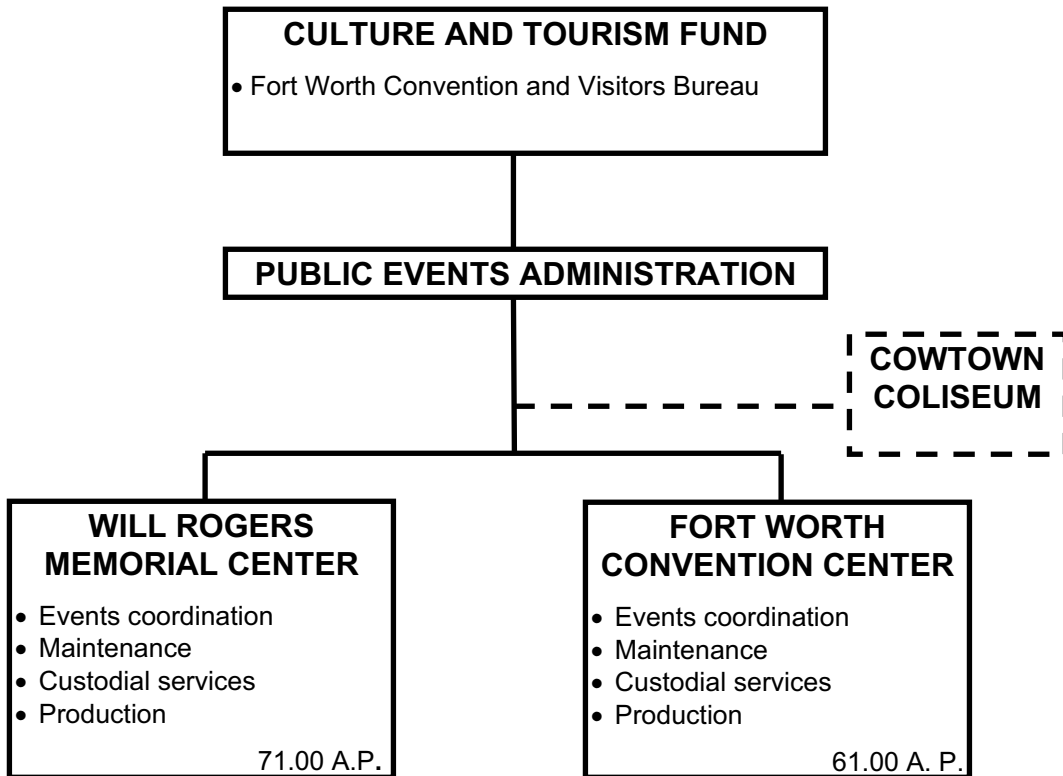
The Public Events administration is responsible for operating and maintaining both the Fort Worth Convention Center and the Will Rogers Memorial Center. Events are scheduled and held at these facilities most days during the year. The venues are host to national, regional and state conventions, conferences, world-class equestrian events, concerts, sporting events, theatrical performances, community events and the Southwestern Exposition and Livestock Show.

The Convention and Visitor's Bureau is a contractor with the City and serves to enhance tourism and promote activities in Fort Worth. In addition to these responsibilities, the CVB also manages the full-time operations of the Fort Worth Herd.

Revenues from this fund are used to cover operating costs for the Public Events Department, the contract with the Convention and Visitor's Bureau and the debt associated with the Convention Center expansion and the new multi-purpose facility at Will Rogers Memorial Center.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 7,277,138	\$ 7,894,578	\$ 8,340,875	\$ 8,340,875
Supplies	1,097,164	1,043,191	1,223,338	1,223,338
Contractual	18,536,265	14,934,557	16,172,478	16,172,478
Capital Outlay	248,906	51,500	473,427	473,427
Debt Service	6,337,312	7,226,545	7,247,495	7,247,495
Total Expenditures	\$ 33,496,785	\$ 31,150,371	\$ 33,457,613	\$ 33,457,613
Authorized Positions	126.00	126.00	132.00	132.00

CULTURE AND TOURISM FUND – 132.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CULTURE AND TOURISM	GG04/0241000:0247000

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$31,150,371	A.P.	126.00
FY2013 ADOPTED:	\$33,457,613	A.P.	132.00

- A) The adopted budget increases by \$256,788 and 6 authorized positions to assist at the new Multi-purpose Equestrian Center.
- B) The adopted budget increases by \$650,000 for the Convention Visitors Bureau. The increase is 10% and is based on a contractual obligation. The total contract for FY2013 is \$7,785,199.
- C) The adopted budget increases by \$367,427 to set aside funding for capital improvement projects at the FWCC and WRMC. Highlighted projects include but are not limited to; cattle barn renovations, coliseum re-roofing, and renovations of the concessions area.
- D) The adopted budget increases by \$305,500 in administrative services due to an indirect cost allocation charge.
- E) The adopted budget increases by \$142,463 for facility replacements and unplanned repairs. Historical trends show increased contractual repairs associated with aging facilities.
- F) The adopted budget increases by \$131,784 for group health based on plan migration turnover, and an 8% increase in the city's contribution to group health.
- G) The adopted budget increases by \$110,587 based on IT allocations related to telephone services.
- H) The adopted budget increases by \$99,949 for facility repair and maintenance. The increased spending is related to the cost of supplies for internal repairs and maintenance to both aging facilities.
- I) The adopted budget increases by \$90,871 for the continuation of the contribution to retiree healthcare other post employment benefits (OPEB).

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

CULTURE AND TOURISM

DEPARTMENT PURPOSE

To consistently provide excellent facilities with outstanding customer service, to generate a positive economic impact and to improve the quality of life for Fort Worth citizens.

FY2013 DEPARTMENTAL OBJECTIVES

To achieve target level of facility usage at the Will Rogers Memorial Center (WRMC) (measured by use days, attendance, event days, number of events and days with no events or "dark days").

To increase Fort Worth Convention Center (FWCC) facility usage (measured by attendance, use days, event days, number of events and dark days).

To deliver outstanding customer service (measured by evaluations).

To book 250,000 future hotel room nights for Fort Worth (Fort Worth Convention & Visitors Bureau)

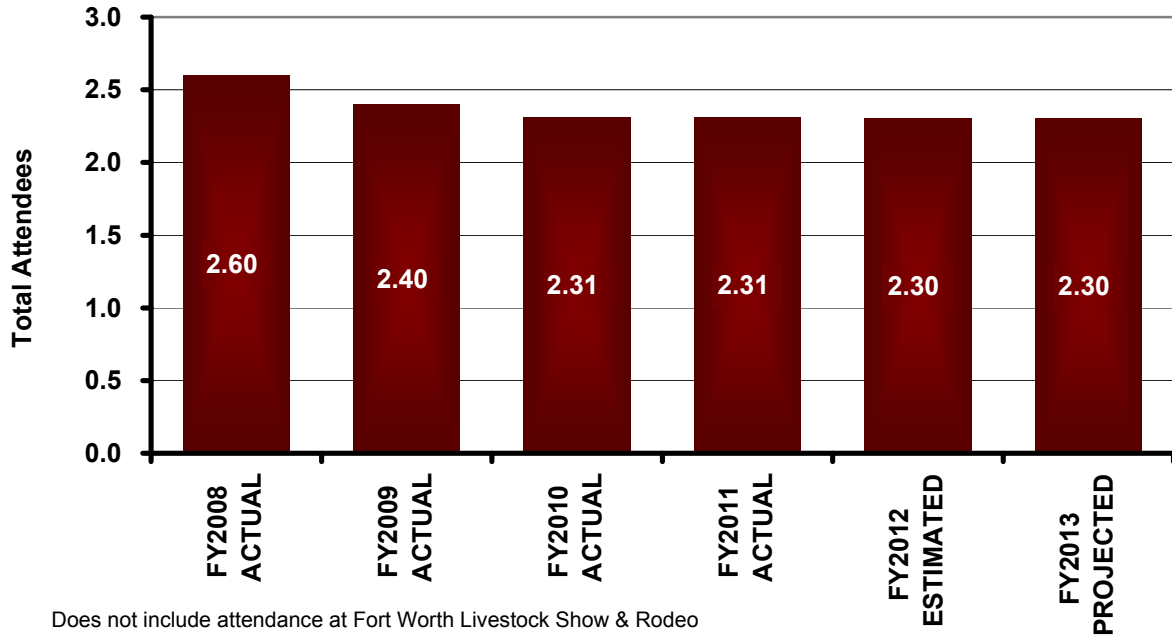
DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Use Days WRMC/FWCC	2,512/2,110	2,100/1,800	2,100/1,800
Attendance WRMC/FWCC	1.3M/986K	1.3M/1.0M	1.3M/1.0M
Event Days WRMC/FWCC	769/806	800/775	800/775
Number of Events WRMC/FWCC	361/427	390/400	390/400
Dark Days WRMC/FWCC	6/35	10/35	10/35
Client Evaluation Score	88%	85%	85%
Booked hotel room nights	N/A	250,000	250,000

FORT WORTH

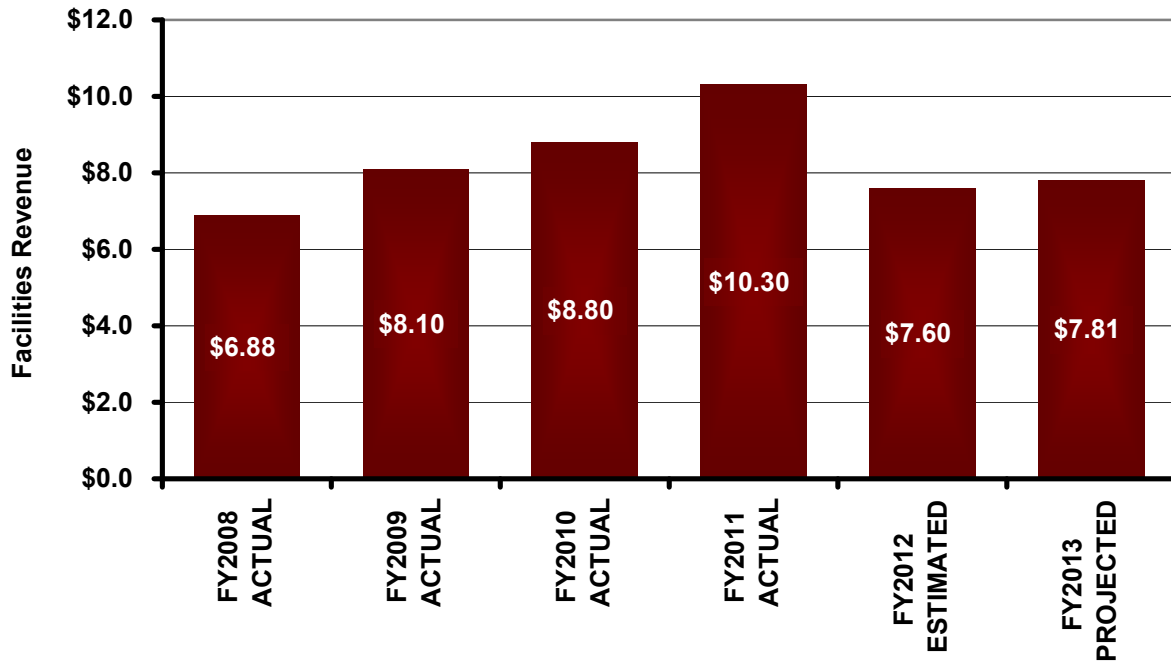


Public Events

Attendance and Revenue at Public Events Facilities



Does not include attendance at Fort Worth Livestock Show & Rodeo



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	DEBT SERVICE	\$ 6,337,312	\$ 7,226,545	\$ 7,247,495	\$ 7,247,495	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,337,312</u>	<u>\$ 7,226,545</u>	<u>\$ 7,247,495</u>	<u>\$ 7,247,495</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DEVELOPMENT INCENTIVES</u>								
0240200	ECONOMIC DEVELOPMENT INCENTIVES	\$ 0	\$ 1,127,946	\$ 1,127,946	\$ 1,127,946	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC CAPITAL IMPROVEMENTS</u>								
0240600	WRMC/FWCC CAPITAL IMPROVEMENTS	\$ 859,062	\$ 1,932,496	\$ 1,911,246	\$ 1,911,246	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 859,062</u>	<u>\$ 1,932,496</u>	<u>\$ 1,911,246</u>	<u>\$ 1,911,246</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>THE HERD</u>								
0240700	THE HERD	\$ 107,081	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 107,081</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WATER GARDEN</u>								
0240900	WATER GARDEN	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04	CULTURE AND TOURISM FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>CONVENTION BUREAU</u>								
0241000	CONVENTION BUREAU	\$ 8,377,276	\$ 7,135,199	\$ 7,785,199	\$ 7,785,199	0.00	0.00	0.00	0.00
0241001	CVB/HERD CONTRACT	2,381	607,725	634,722	634,722	0.00	0.00	0.00	0.00
	Sub-Total	\$ 8,379,657	\$ 7,742,924	\$ 8,419,921	\$ 8,419,921	0.00	0.00	0.00	0.00
	<u>PUBLIC EVENTS MAR- KETING</u>								
0246000	FORT WORTH CONVEN- TION CENTER	\$ 10,607,675	\$ 6,128,986	\$ 6,952,552	\$ 6,952,552	59.00	60.00	61.00	61.00
0246010	WILL ROGER MEMORIAL CENTER	7,114,766	6,791,474	7,598,453	7,598,453	67.00	66.00	71.00	71.00
0246030	PUBLIC EVENTS MAR- KETING	91,232	200,000	200,000	200,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 17,813,673	\$ 13,120,460	\$ 14,751,005	\$ 14,751,005	126.00	126.00	132.00	132.00
	TOTAL	\$ 33,496,785	\$ 31,150,371	\$ 33,457,613	\$ 33,457,613	126.00	126.00	132.00	132.00

FUND STATEMENT**FUND:****ENVIRONMENTAL PROTECTION FUND**

The Environmental Protection Fund (formerly named Environmental Management Fund) was established in 1992 to provide funds to meet the expanding environmental needs of the City. Currently, much of the Fund is devoted to implementing and monitoring the City's Stormwater Permit Program. The permit, granted by the Texas Commission on Environmental Quality, became effective on February 22, 2006. Funds not designated for the permit are utilized for emergency environmental situations, such as chemical spills, and special needs, such as asbestos abatement at City-owned properties and environmental regulatory oversight at City facilities.

As of FY2011 the Transportation and Public Works Department manages the Environmental Protection Fund, and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, the areas receiving funding include: Undesignated (special projects), Regulatory/Administration, Stormwater Construction/Industrial Inspection, Stormwater Monitoring (including Emergency Spill Response), the Environmental Collection Center and Household Hazardous Waste Program, Compliance, Public Education and Air Quality Program.

The Environmental Protection Fund is supported by: the Environmental Protection Fee, which is charged on residential and commercial water bills; revenue from the Environmental Collection Center (ECC), which is collected from entities contracting with the ECC for household hazardous waste management; interest on investments and a transfer from the Solid Waste Fund.

The Environmental Protection Fee is a monthly charge that varies based upon customer category. The last rate change was in 1996 and affected commercial/industrial properties. Homeowners and apartment complex customers are charged \$0.50; municipal and non-profit organizations are charged \$0.75; residential duplexes are charged \$1.00; commercial properties are charged \$10.00; commercial multi-unit properties are charged \$20.00; and industrial properties are charged \$35.00.

FORT WORTH



**ENVIRONMENTAL PROTECTION FUND BUDGET SUMMARY
FY2013**

REVENUES:

Environmental Protection Fee	\$3,259,550
Participating Cities in the Environmental Collection Center	700,000
Transfer from Solid Waste Enterprise Fund	373,049
Interest on Investments	60,000
Miscellaneous Revenue	<u>30,527</u>

TOTAL REVENUE \$4,423,126

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$814,131</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$5,237,257

EXPENDITURES:

Personnel Services	\$1,868,631
Supplies	206,381
Contractual Services	<u>2,770,004</u>

TOTAL RECURRING EXPENSES \$4,845,016

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$75,500
Debt Service	<u>316,741</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$392,241

TOTAL EXPENDITURES \$5,237,257

**PROJECTED
FY2013 FUND BALANCE
ENVIRONMENTAL PROTECTION FUND**

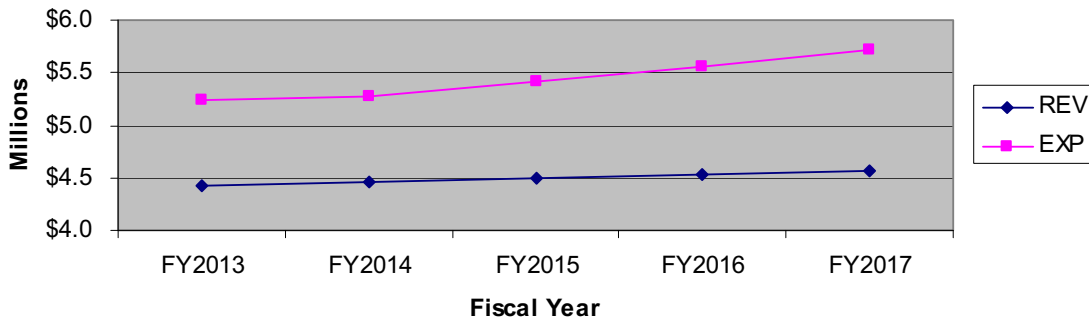
Unreserved fund balance as of 9/30/12 *	\$6,990,087
Plus: Projected Revenues	\$4,423,126
Less: Projected Expenditures	(\$5,237,257)
Unreserved fund balance as of 9/30/13	\$6,175,956

* Preliminary fund balance due to pending audit of actual fund balances

**ENVIRONMENTAL PROTECTION FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$6,990,087	\$6,175,956	\$5,352,418	\$4,425,189	\$3,389,905
<u>Revenues*</u>					
Interest	\$60,000	\$61,500	\$63,345	\$65,245	\$67,203
Environmental Fees	\$3,259,550	\$3,292,146	\$3,325,067	\$3,358,318	\$3,391,901
Other Revenue	<u>\$1,103,576</u>	<u>\$1,103,576</u>	<u>\$1,103,576</u>	<u>\$1,103,576</u>	<u>\$1,103,576</u>
Total Revenue	\$4,423,126	\$4,457,222	\$4,491,988	\$4,527,139	\$4,562,680
Total Resources	\$11,413,213	\$10,633,178	\$9,844,406	\$8,952,328	\$7,952,584
<u>Expenditures</u>					
Personnel Services	\$1,868,631	\$1,913,223	\$1,960,156	\$2,009,093	\$2,068,975
Supplies	\$206,381	\$211,541	\$217,887	\$224,423	\$231,156
Contractual	\$2,770,004	\$2,839,254	\$2,924,432	\$3,012,165	\$3,102,530
Capital	\$75,500	\$0	\$0	\$0	\$0
Debt Service	<u>\$316,741</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>
Total Expenditures	\$5,237,257	\$5,280,760	\$5,419,217	\$5,562,423	\$5,719,402
Projected Variance	(\$814,131)	(\$823,538)	(\$927,229)	(\$1,035,284)	(\$1,156,723)
Projected Fund Balance	\$6,175,956	\$5,352,418	\$4,425,189	\$3,389,905	\$2,233,182
Reserve Requirement (20%)	\$969,003	\$992,804	\$1,020,495	\$1,049,136	\$1,080,532
Excess/(Deficit)	\$5,206,953	\$4,359,614	\$3,404,694	\$2,340,769	\$1,152,650

**ENVIRONMENTAL PROTECTION FUND
PROJECTED REVENUES AND EXPENDITURES**



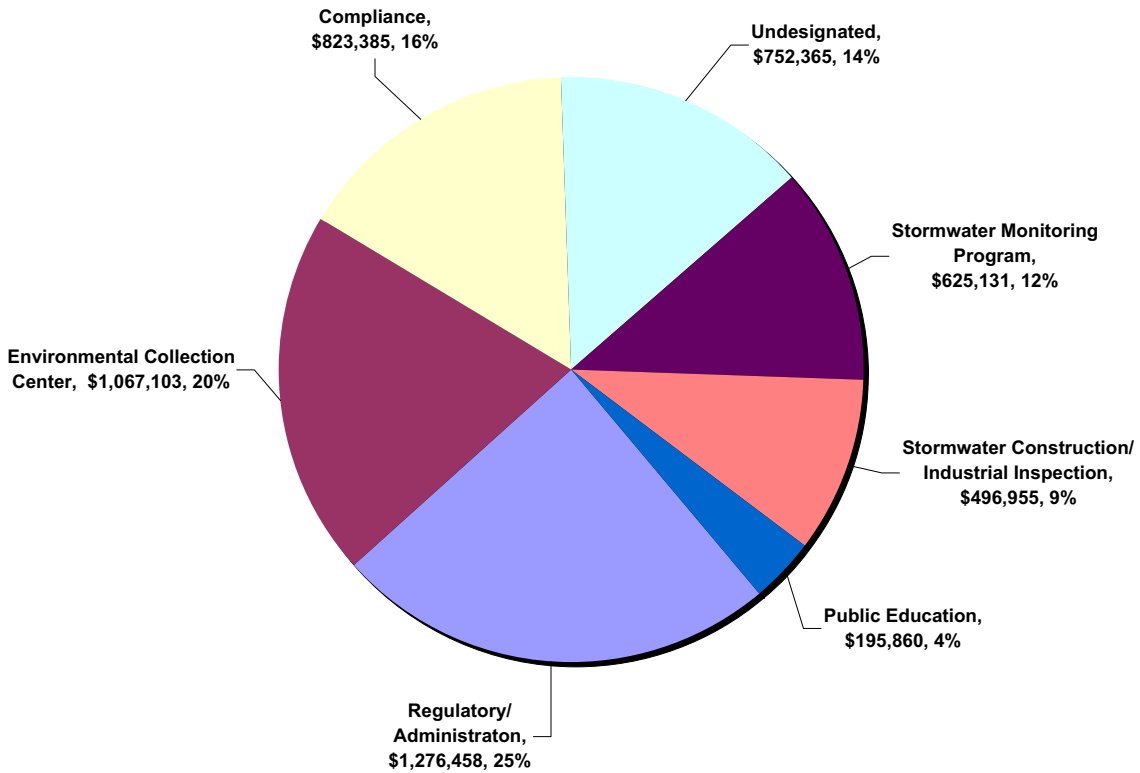
* This model does **not** reflect any rate increases for the next five years.

FORT WORTH

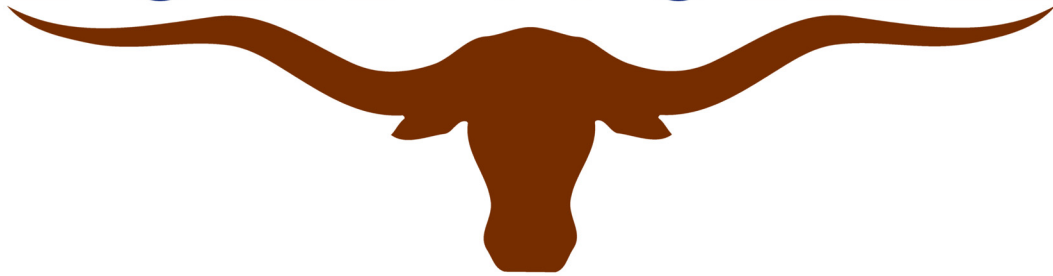


**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Regulatory/Administration	\$746,512	\$891,165	\$843,175	\$843,175	\$809,448	\$1,276,458
Environmental Collection Center	829,751	858,954	1,038,612	1,083,612	834,439	1,067,103
Compliance	563,856	640,391	823,628	842,880	809,165	823,385
Undesignated	482,593	1,127,660	737,627	737,627	708,122	752,365
Stormwater Monitoring Program	435,556	366,116	719,544	719,544	690,762	625,131
Stormwater Construction/ Industrial Inspection	350,622	385,885	395,852	415,104	398,500	496,955
Public Education	242,445	80,065	215,267	215,267	206,656	195,860
Miscellaneous	<u>11</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$3,651,346	\$4,350,236	\$4,773,705	\$4,857,209	\$4,457,092	\$5,237,257

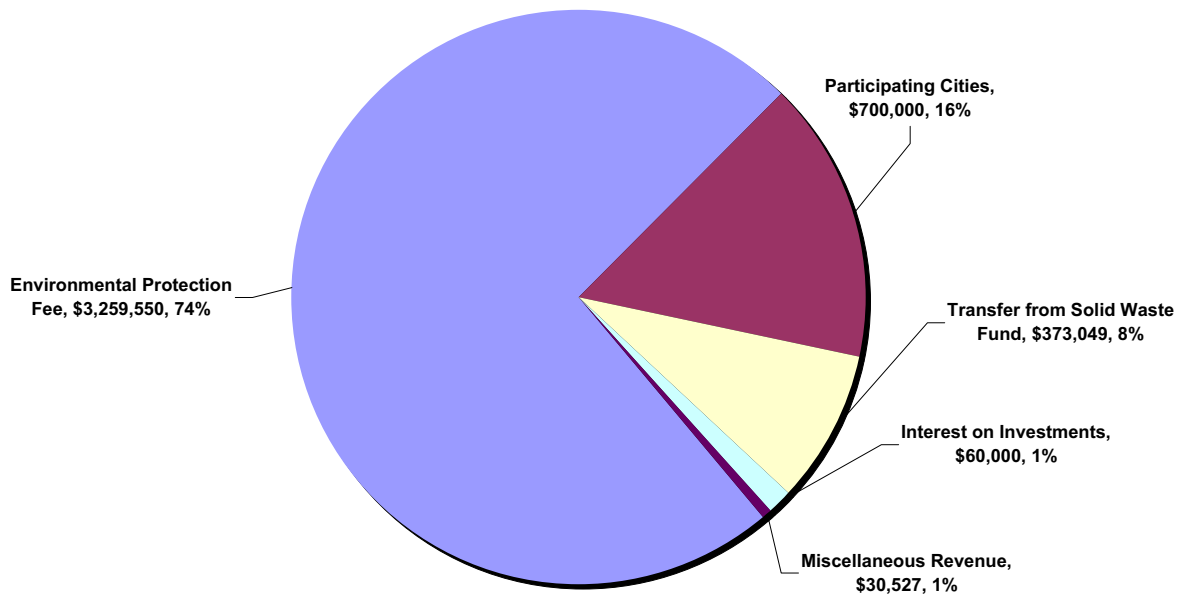


FORT WORTH

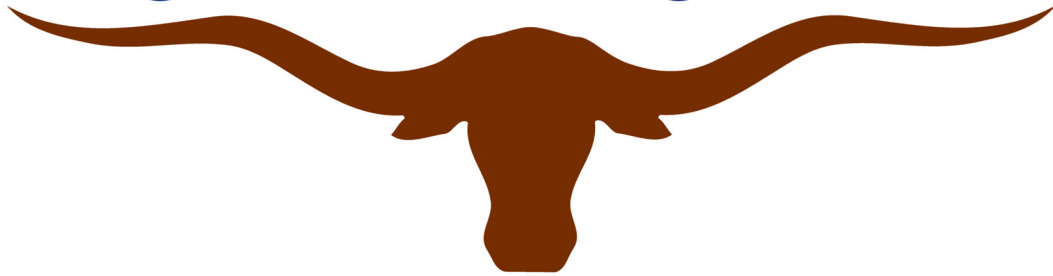


COMPARISON OF ENVIRONMENTAL PROTECTION FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Environmental Protection Fee	\$3,232,415	\$3,379,055	\$3,610,129	\$3,610,129	\$3,349,486	\$3,259,550
Participating Cities	718,858	720,369	700,000	700,000	693,179	700,000
Transfer from Solid Waste Fund	376,191	373,049	373,049	373,049	373,049	373,049
Interest on Investments	87,802	75,177	60,000	60,000	78,104	60,000
Miscellaneous Revenue	<u>44,342</u>	<u>33,525</u>	<u>30,527</u>	<u>30,527</u>	<u>14,090</u>	<u>30,527</u>
TOTAL	\$4,459,608	\$4,581,175	\$4,773,705	\$4,773,705	\$4,507,908	\$4,423,126



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL PROTECTION FUND

FUND/CENTER

R103/0201100:0204106

SUMMARY OF FUND RESPONSIBILITIES:

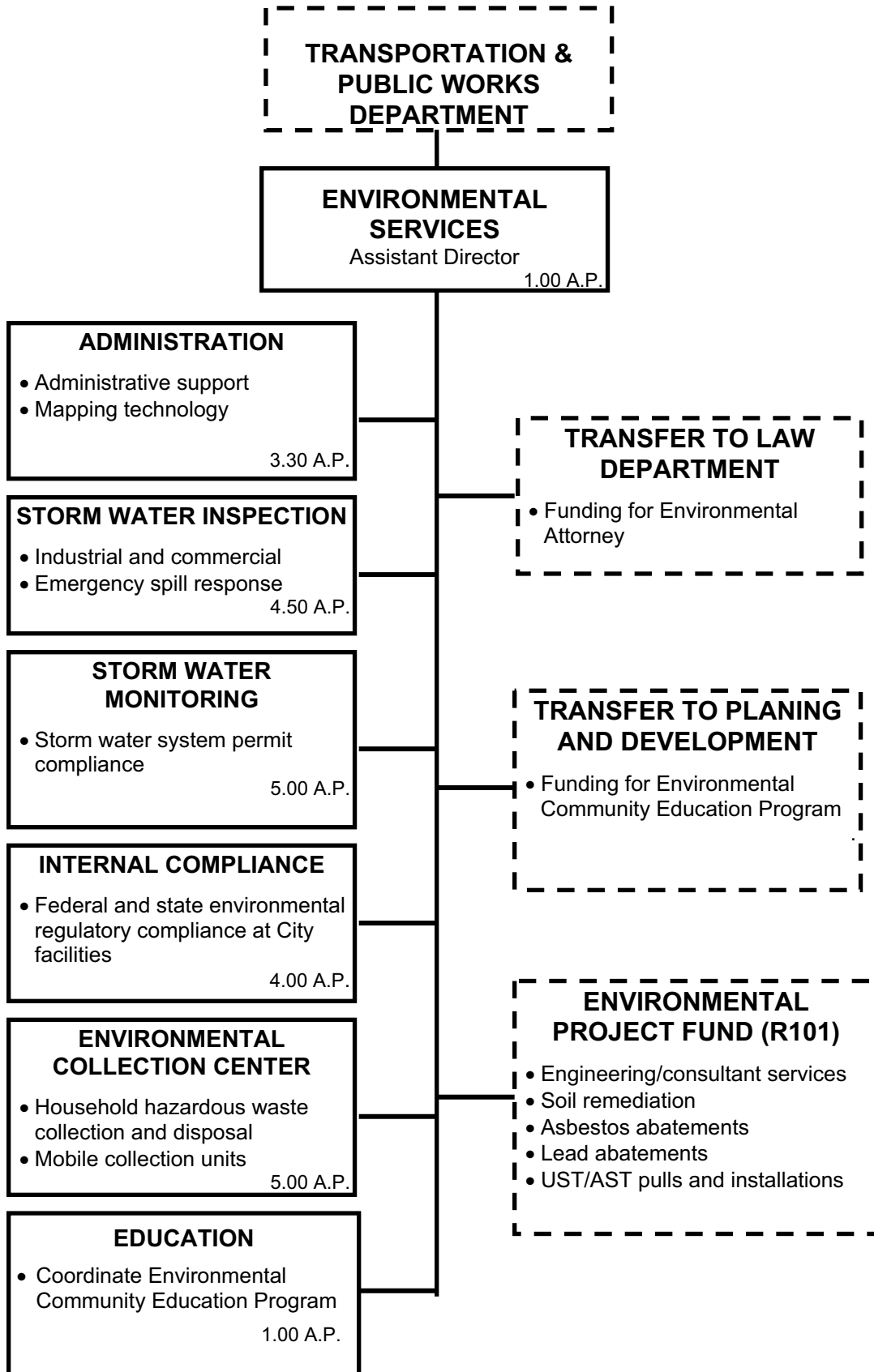
The Environmental Protection Fund is used to ensure that the City is in compliance, or developing means to achieve compliance, with its Texas Pollutant Discharge Elimination System (TPDES) Stormwater permit, as well as other state and federal environmental regulations. As part of the city-wide reorganization in FY2011, the Transportation and Public Works Department is currently overseeing the Fund. The Fund supports the following sections: Undesignated, Compliance, Regulatory/Administration, Stormwater Construction/ Industrial Inspection, Stormwater Monitoring, the Environmental Collection Center (household hazardous waste) and Public Education.

The undesignated funds will be used in emergency situations to fund major compliance issue projects. The Compliance Unit performs the tasks required to keep the city's facilities and operations in compliance with state and federal environmental regulations. The Regulatory/Administrative Section is responsible for the interpretation of all federal and state environmental regulations, Brownfields EPA Grant Program oversight and administrative/fiscal support. Storm Water Construction/Industrial Inspection performs reviews of construction/ industrial permit applications, plans, and sites. The Stormwater Monitoring Unit performs citywide sample collection and analysis regarding the quality of stormwater and responds to spills that could adversely affect the stormwater system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste for City of Fort Worth residents as well as 45 participating entities. Mobile collection units are also part of ECC operations.

The Environmental Services Division is responsible for tracking, monitoring and enforcing the city's Texas Pollutant Discharge Elimination System (TPDES) permit. Inspectors work with the regulated community including the City and its contractors on permit compliance requirements. Notices of Violation along with citations are issued by the Environmental Division staff.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 1,623,371	\$ 1,849,479	\$ 1,868,631	\$ 1,868,631
Supplies	172,163	199,026	206,381	206,381
Contractual	2,218,874	2,365,959	2,770,004	2,770,004
Capital Outlay	19,770	42,500	75,500	75,500
Debt Service	316,058	316,741	316,741	316,741
Total Expenditures	\$ 4,350,236	\$ 4,773,705	\$ 5,237,257	\$ 5,237,257
Authorized Positions	22.50	23.50	23.80	23.80

ENVIRONMENTAL PROTECTION FUND – 23.80 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL PROTECTION FUND	R103/0204100:0204106

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$4,773,705	A.P.	23.50
FY2013 ADOPTED:	\$5,237,257	A.P.	23.80

A) The adopted budget increases by \$27,072 and .20 authorized position for the transfer of 20% of an environmental manager position for the Air Quality group. The transfer of the partial position will improve the Department's ability to provide compliance inspections, review permit request and respond to air quality complaints.

B) The adopted budget increases by \$1,344 and .10 authorized positions for salaries of regular employees through reassignment of 10% of a position from the General Fund, Transportation and Public Works Department, and position adjustments in response to turnover as calculated by the Salary and Benefits Forecast System.

C) The adopted budget increases by \$357,305 for transfers to the Water Department for the cost allocation for water billing/collections. This is a new transfer as of FY2013.

D) The adopted budget increases by \$42,013 based on IT allocations related to computing, radio and telephone services.

E) The adopted budget decreases by (\$39,253) in salary savings budgeted due to more anticipated vacancies in the Department in FY2013.

F) The adopted budget increases by \$33,000 for vehicles based on the approved FY2013 vehicle replacement plan.

G) The adopted budget increases by \$18,540 for Equipment Services Department (ESD) Outside Repairs, Parts, Labor and Fuel based on ESD projected expenditure in the Fund for FY2013.

H) The adopted budget increase by \$15,516 for group health based on plan migration, turnover and an 8% increase in the City's contribution to group health.

I) The adopted budget increased by \$14,959 for the continuation of the contribution to the retiree healthcare other post employment benefits (OBEP).

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENVIRONMENTAL PROTECTION FUND

DEPARTMENT PURPOSE

To provide efficient, effective, and compliant environmental and solid waste management services.

FY2013 DEPARTMENTAL OBJECTIVES

To continue performing dry weather field screens.

To continue performing wet weather field watershed screens.

To continue operating a permanent household hazardous waste collection facility with participation from surrounding municipalities.

To maintain an active industrial inspection program to ensure compliance with the Texas Pollutant Discharge Elimination System (TPDES) regulations and reduce surface water pollution due to industrial site runoff.

To maintain an active construction inspection program to ensure compliance with TPDES regulations and reduce surface water pollution due to construction site runoff.

To continue and improve environmental compliance at City facilities and on projects and ensure that no Notice of Violations (NOV) or Notice of Enforcement (NOE) are received

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Dry Weather Field Screens	209	125	125
Wet Weather Watershed Screens	66	50	50
Households served at the Environmental Collection Center	25,484	25,000	25,000
Industrial Site Storm Water Inspections	510	500	500
Construction Site Storm Water Inspection	3,380	3,000	3,000
Environmental Compliance NOV/NOE	0	1	0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL PROTECTION	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0201100	UNDESIGNATED	\$ 1,127,660	\$ 737,627	\$ 752,365	\$ 752,365	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,127,660</u>	<u>\$ 737,627</u>	<u>\$ 752,365</u>	<u>\$ 752,365</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0204100	REGULATORY	\$ 891,165	\$ 843,175	\$ 1,276,458	\$ 1,276,458	4.00	4.00	4.00	4.00
0204101	STORMWATER INSPECTION	385,885	395,852	496,955	496,955	5.00	4.50	5.80	5.80
0204103	ENV COLLECTION CENTER	858,954	1,038,612	1,067,103	1,067,103	5.00	5.00	5.00	5.00
0204104	STORMWATER MONITORING	366,116	719,544	625,131	625,131	4.50	5.00	4.00	4.00
0204105	EDUCATION	80,065	215,267	195,860	195,860	0.00	1.00	1.00	1.00
0204106	COMPLIANCE	640,391	823,628	823,385	823,385	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 3,222,576</u>	<u>\$ 4,036,078</u>	<u>\$ 4,484,892</u>	<u>\$ 4,484,892</u>	<u>22.50</u>	<u>23.50</u>	<u>23.80</u>	<u>23.80</u>
	TOTAL	\$ 4,350,236	\$ 4,773,705	\$ 5,237,257	\$ 5,237,257	22.50	23.50	23.80	23.80

FORT WORTH



FUND STATEMENT**FUND:****RED LIGHT ENFORCEMENT FUND**

The City initiated the Red Light Enforcement Program on January 1, 2008. The goal of the program is to reduce collisions and injuries related to red light running through a combination of law enforcement and improvements to traffic signal operations throughout the city. Prior to implementing the program, red light related citations and accidents had more than tripled in Fort Worth. In 2010, according to the National Highway and Traffic Safety Administration, 82 Texans were killed and thousands more were injured in red light running related collisions making Texas the second deadliest state for red light running fatalities.

The system currently has a total of 55 cameras, which have been added in phases. The initial installation in 2008 included 15 locations deemed "high-priority" due to the number of accidents and traffic tickets issued. Over the past four years, an additional 40 cameras have been added at a rate of 10 cameras per year from 2009-2012. Five additional cameras are planned for FY2013.

A private vendor, American Traffic Solutions (ATS), operates the City's Red Light Enforcement Program. The City leases each camera from the vendor for a flat monthly fee. Violations are mailed to citizens. A violation fine is \$75 and an additional fee of \$25 is assessed if the fine is not paid within the 30 days allotted. Violation amounts are determined by the State of Texas Transportation Code Chapter 707.

Revenues from citation fees cover the Program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs in the city.

As of FY2012, the City's Traffic Safety Program, which includes traffic signs, pavement markings and new traffic signal installations, is funded from the Red Light Enforcement Fund. Based on available revenues in the Red Light Enforcement Fund and staff capacity to initiate new projects, the Traffic Safety Program is adjusted annually to include upgrades to signage and pavement markings in school zones, replacement of crosswalks city wide and proactive replacement of aging traffic signal infrastructure at high priority intersections.

FORT WORTH



**RED LIGHT ENFORCEMENT FUND FUND BUDGET SUMMARY
FY2013**

REVENUES:

Utility Fee	\$10,923,360
Late Fees	600,000
Miscellaneous Revenue	2,754
Returned Check Processing	<u>2,400</u>

TOTAL REVENUE \$11,528,514

Uses/(Source) of Fund Balance \$0

TOTAL REVENUE SOURCES \$11,528,514

EXPENDITURES:

Personnel Services	\$2,521,060
Supplies	854,515
Contractual Services	<u>7,752,939</u>

TOTAL RECURRING EXPENSES \$11,128,514

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$400,000
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$400,000

TOTAL EXPENDITURES \$11,528,514

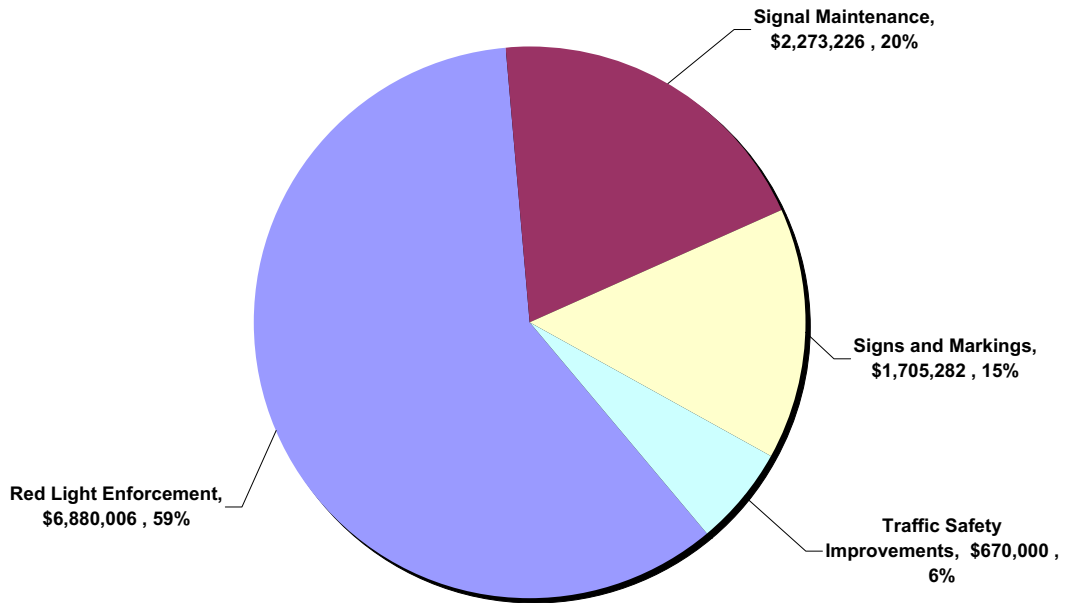
**PROJECTED
FY2013 FUND BALANCE
RED LIGHT ENFORCEMENT FUND**

Fund Balance as of 9/30/12*	\$5,080,027
Plus: Projected Revenues	\$11,528,514
Less: Projected Expenditures	(\$11,528,514)
Unreserved Fund Balance as of 9/30/13	\$5,080,027

* Preliminary fund balance pending audit of fund balances

**COMPARISON OF RED LIGHT ENFORCEMENT FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Red Light Enforcement	\$2,783,743	\$2,703,148	\$6,318,120	\$6,318,120	\$5,123,035	\$6,880,006
Signal Maintenance	0	3,204	1,824,060	1,824,060	1,810,800	2,273,226
Signs and Markings	0	0	1,733,612	1,733,612	1,771,200	1,705,282
Traffic Safety Improvements	<u>0</u>	<u>810,018</u>	<u>2,697,790</u>	<u>2,697,790</u>	<u>367,200</u>	<u>670,000</u>
TOTAL	\$2,783,743	\$3,516,370	\$12,573,582	\$12,573,582	\$9,072,235	\$11,528,514

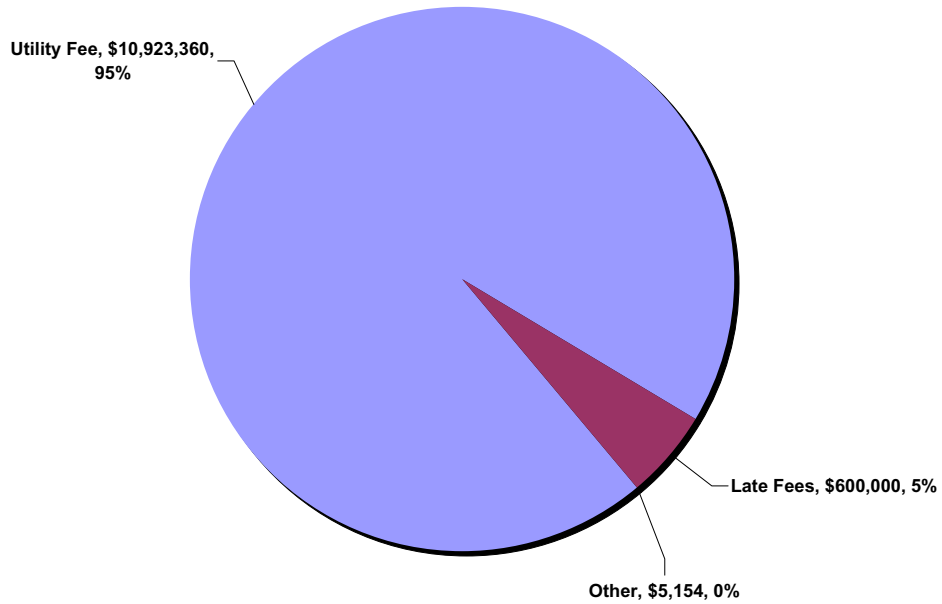


FORT WORTH



COMPARISON OF RED LIGHT ENFORCEMENT FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Utility Fee	\$4,224,501	\$5,307,390	\$11,620,428	\$11,620,428	\$7,547,252	\$10,923,360
Late Fees	539,044	810,690	948,000	948,000	639,536	600,000
Over/Short Miscellaneous Revenue	45,350	18,832	2,754	2,754	119,807	2,754
Returned Check Processing	2,730	2,800	2,400	2,400	2,450	2,400
Interest on Investment	<u>39,388</u>	<u>68,618</u>	<u>0</u>	<u>0</u>	<u>76,132</u>	<u>0</u>
TOTAL	\$4,851,013	\$6,208,330	\$12,573,582	\$12,573,582	\$8,385,177	\$11,528,514



FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

RED LIGHT ENFORCEMENT FUND

FUND/CENTER

R159/0202504:0202507

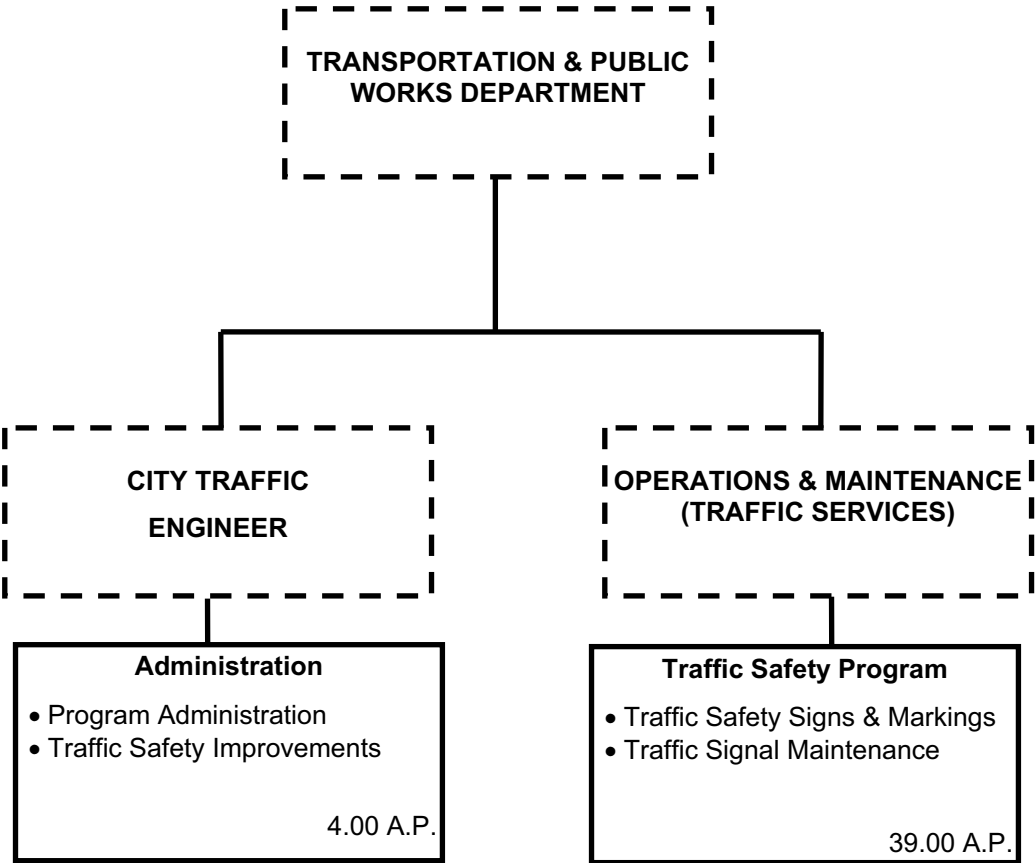
SUMMARY OF FUND RESPONSIBILITIES:

The City initiated the Red Light Enforcement Program on January 1, 2008. The goal of the program is to reduce collisions and injuries related to red light running through a combination of law enforcement and improvements to traffic signals operations throughout the city.

At the inception of the Red Light Enforcement Program, program operations were included in the Transportation & Public Works (TPW) Department as part of the General Fund. However, in FY2011, the Red Light Enforcement Program was established as a separate Special Fund, still under the direction of TPW. Revenues from citation fees cover the program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs to improve conditions for vehicular and pedestrian traffic.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 298,282	\$ 2,777,544	\$ 2,521,060	\$ 2,521,060
Supplies	506,610	835,877	854,515	854,515
Contractual	2,711,478	8,960,161	7,752,939	7,752,939
Capital Outlay	0	0	400,000	400,000
Total Expenditures	\$ 3,516,370	\$ 12,573,582	\$ 11,528,514	\$ 11,528,514
Authorized Positions	4.00	45.00	43.00	43.00

RED LIGHT ENFORCEMENT FUND - 43.0 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
RED LIGHT ENFORCEMENT FUND	R159/0202504:0202505

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$ 12,573,582	A.P.	45.00
FY2013 ADOPTED:	\$ 11,528,514	A.P.	43.00

A) The adopted budget decreases by (\$141,366) and 2.00 authorized positions for the elimination of a Professional Engineer and Construction Inspector II. The deletion of the positions will not impact the Fund as they were authorized in the FY2012 budget, never filled and the capacity is available to manage the Traffic Safety Program with existing staff.

B) The adopted budget decreases by (\$1,905,000) for contractual services in the Traffic Safety Program for projects initiated in FY2012 that are still in-progress and limit the number of additional initiatives that can be executed in the current year.

C) The adopted budget increases by \$559,208 for contractual services associated with the planned addition of ten new camera leases.

D) The adopted budget increases by \$400,000 for vehicles based on the approved FY2013 vehicle replacement plan.

E) The adopted budget decreases by (\$131,025) for workers compendation based on cost projections prepared by the Human Resources Department and allocated to this fund.

F) The adopted budget increases by \$109,806 based on IT allocations related to computing, radio and telephone services.

G) The adopted budget increases by \$22,049 for Equipment Services Department (ESD) Outside Repairs, Parts, Labor and fuel based on ESD projected expenditure in this fund for FY2013.

H) The adopted budget increases by \$19,893 for General Fund administrative services fees.

I) The adopted budget increases by \$19,788 for group health based on plan migration, turnover and an 8% increase in the City's contribution of group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
RED LIGHT ENFORCEMENT FUND

DEPARTMENT PURPOSE

To improve public safety by reducing collisions and injuries related to red light running through a combination of law enforcement and improvements to the way traffic signals operate throughout the city. Revenue is collected by the City from fines associated with violations. At the end of each fiscal year, State law requires that the City send half of the fines collected from the use of red-light cameras, after administrative expenses, to the State of Texas. The other half is restricted for traffic safety programs that increase pedestrian and traffic safety throughout the city.

FY2013 DEPARTMENTAL OBJECTIVES

Improve safety for vehicles and pedestrians at signalized intersections by reducing the number of traffic accidents caused by drivers running red lights.

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Reduction in accidents	31%	33%	30%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R159 RED LIGHT ENFORCE- MENT FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>TRAFFIC ENGINEERING</u>								
0202504	AUTOMATED RED LIGHT ENFORCEMENT ADMIN- ISTRATION	\$ 2,703,148	\$ 6,318,120	\$ 6,880,006	\$ 6,880,006	4.00	4.00	4.00	4.00
0202505	TRAFFIC SAFETY IMPROVEMENTS	810,018	2,697,790	670,000	670,000	0.00	2.00	0.00	0.00
0202506	TRAFFIC SAFETY SIGNS & MARKINGS	0	1,733,612	1,705,282	1,705,282	0.00	21.00	20.00	20.00
0202507	TRAFFIC SIGNAL MAIN- TENANCE	3,204	1,824,060	2,273,226	2,273,226	0.00	18.00	19.00	19.00
	Sub-Total	<u>\$ 3,516,370</u>	<u>\$ 12,573,582</u>	<u>\$ 11,528,514</u>	<u>\$ 11,528,514</u>	<u>4.00</u>	<u>45.00</u>	<u>43.00</u>	<u>43.00</u>
	TOTAL	\$ 3,516,370	\$ 12,573,582	\$ 11,528,514	\$ 11,528,514	4.00	45.00	43.00	43.00

FORT WORTH



FUND STATEMENT

FUND:

AWARDED ASSETS FUNDS

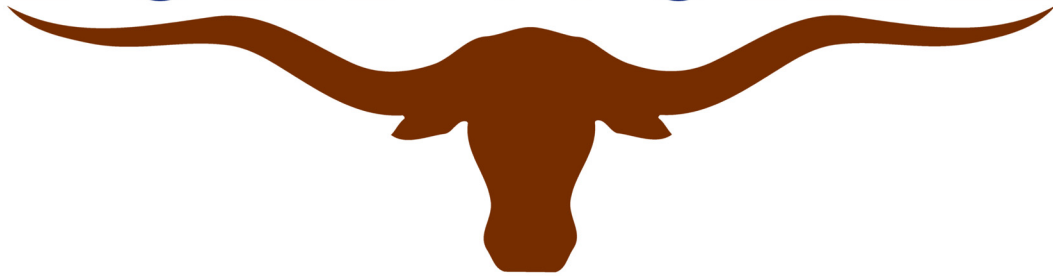
The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the Department is considered an "awarded asset." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure and oversight of awarded assets. Prior to FY2001, revenues and expenditures budgeted from the City's awarded assets were held in the Special Project Trust Fund. In an effort to improve tracking and auditing capabilities in FY2001, the Department worked with the Accounting Division of the Financial Management Services Department to establish two new operating funds for awarded asset proceeds: the Federal Awarded Assets Fund and the State Awarded Assets Fund.

For FY2013, the Federal Awarded Assets Fund has been further divided into the Federal Awarded Assets Fund for awarded assets from the U.S. Justice Department and the Treasury Asset Forfeiture Fund for assets from the U.S. Treasury Department. Concordant with Justice Department policy, no budgets have been proposed for the awarded assets funds for FY2013. Supplemental appropriations will be used by the department to allocate funds as revenue is received.

FORT WORTH



**FEDERAL AWARDED ASSETS FUND BUDGET SUMMARY
FY2013**

REVENUES:

Federal Awarded Assets	\$0
Interest on Investments	<u>0</u>
TOTAL REVENUE	\$0

OTHER FINANCING SOURCES

Use/(Source) of fund balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$0

EXPENDITURES:

Personnel Services	\$0
Supplies	0
Contractual Services	<u>0</u>
TOTAL RECURRING EXPENSES	\$0

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$0

**PROJECTED
FY2013 FUND BALANCE
FEDERAL AWARDED ASSETS FUND**

Fund Balance as of 9/30/12*	\$3,748,636
Plus: Projected Revenues	\$0
Less: Projected Expenditures	\$0
Unreserved Fund Balance as of 9/30/13	\$3,748,636

* Preliminary fund balance pending audit of fund balances

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107 FEDERAL AWARDED ASSETS FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u> POLICE ADMINISTRATION	\$ 263,679	\$ 445,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 263,679</u>	<u>\$ 445,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0352000	<u>EXECUTIVE SERVICES BUREAU</u> EXECUTIVE SERVICES BUREAU	\$ 137,468	\$ 410,315	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 137,468</u>	<u>\$ 410,315</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0353000	<u>OPERATIONAL SUPPORT BUREAU</u> SUPPORT BUREAU	\$ 6,220	\$ 473,134	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,220</u>	<u>\$ 473,134</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0354000	<u>N/W FIELD OPERATIONS BUREAU</u> PATROL BUREAU	\$ 0	\$ 220,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 220,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 0	\$ 230,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 230,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 98,869	\$ 240,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 98,869</u>	<u>\$ 240,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATIVE SER- VICES BUREAU</u>								
0357000	FINANCE/PERSONNEL BUREAU	\$ 701,046	\$ 772,500	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 701,046</u>	<u>\$ 772,500</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,207,282	\$ 2,790,949	\$ 0	\$ 0	0.00	0.00	0.00	0.00

**STATE AWARDED ASSETS FUND BUDGET SUMMARY
FY2013**

REVENUES:

State Awarded Assets	\$0
Interest on Investments	<u>0</u>
TOTAL REVENUE	\$0

OTHER FINANCING SOURCES

Use/(Source) of fund balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$0

EXPENDITURES:

Personnel Services	\$0
Supplies	0
Contractual Services	<u>0</u>
TOTAL RECURRING EXPENSES	\$0

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$0

**PROJECTED
FY2013 FUND BALANCE
STATE AWARDED ASSETS FUND**

Fund Balance as of 9/30/12*	\$2,391,271
Plus: Projected Revenues	\$0
Less: Projected Expenditures	\$0
Unreserved Fund Balance as of 9/30/13	\$2,391,271

* Preliminary fund balance pending of audit of fund balances.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R108 STATE AWARDED ASSETS FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 14,600	\$ 160,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 14,600	\$ 160,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 115,585	\$ 85,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 115,585	\$ 85,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 42,130	\$ 60,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 42,130	\$ 60,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	FINANCE/PERSONNEL BUREAU	\$ 56,667	\$ 500,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 56,667	\$ 500,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	TOTAL	\$ 228,982	\$ 805,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

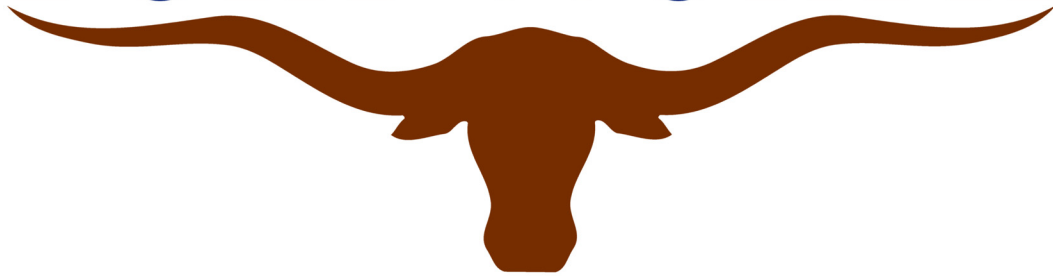
FUND:

LAKE WORTH TRUST FUND

Under the direction of the Water Department, the Lake Worth Trust Fund manages approximately 300 lease properties adjacent to Lake Worth. The Fund was established to provide funding for purchasing improvements on leased properties in accordance with the lease agreements, in the event the leased properties are not sold to the lessee. The Lake Worth Trust Fund also provides funding for the maintenance of park grounds located along the lake. These contractual services are managed by the Water Department.

The Fund is responsible for all costs associated with three Deputy City Marshal positions who provide protection for the parks and neighborhoods adjacent to the lake.

FORT WORTH



**LAKE WORTH TRUST FUND BUDGET SUMMARY
FY2013**

REVENUES:

Lease Income	\$238,400
Boat Fees	18,651
Interest Earned on Leases	1,000
Lease Transfer	<u>1,000</u>
TOTAL REVENUE	\$259,051

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$259,051

EXPENDITURES:

Water and Sewer	\$0
Lake Patrol	<u>259,051</u>
TOTAL RECURRING EXPENSES	\$259,051

CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$259,051

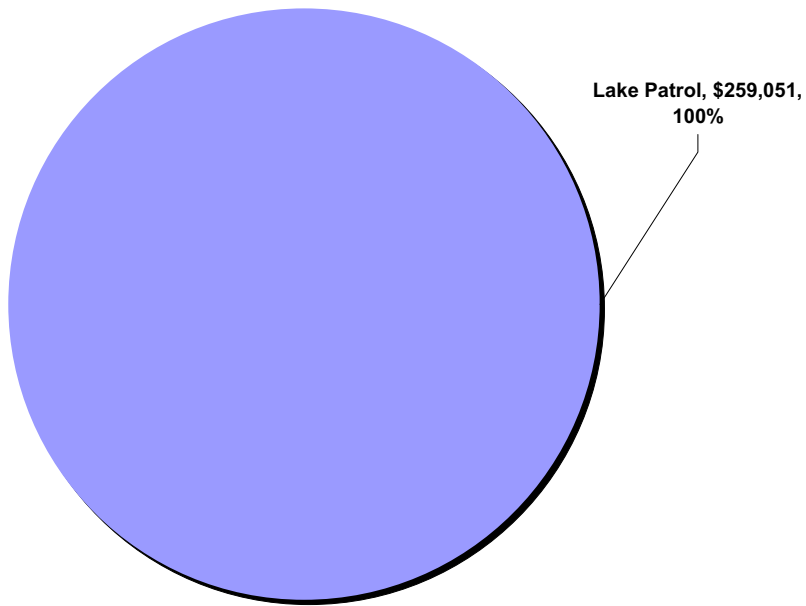
**PROJECTED
FY2013 FUND BALANCE
LAKE WORTH TRUST FUND**

Fund Balance as of 9/30/12*	\$124,344
Plus: Projected Revenues	\$259,051
Less: Projected Expenditures	(\$259,051)
Fund Balance as of 9/30/13	\$124,344

*Preliminary fund balance due to pending audit of actual fund balance.

**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Lake Patrol	\$400,000	\$481,426	\$259,051	\$259,051	\$259,051	\$259,051
Administrative Services	<u>21,264</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$421,264	\$481,426	\$259,051	\$259,051	\$259,051	\$259,051

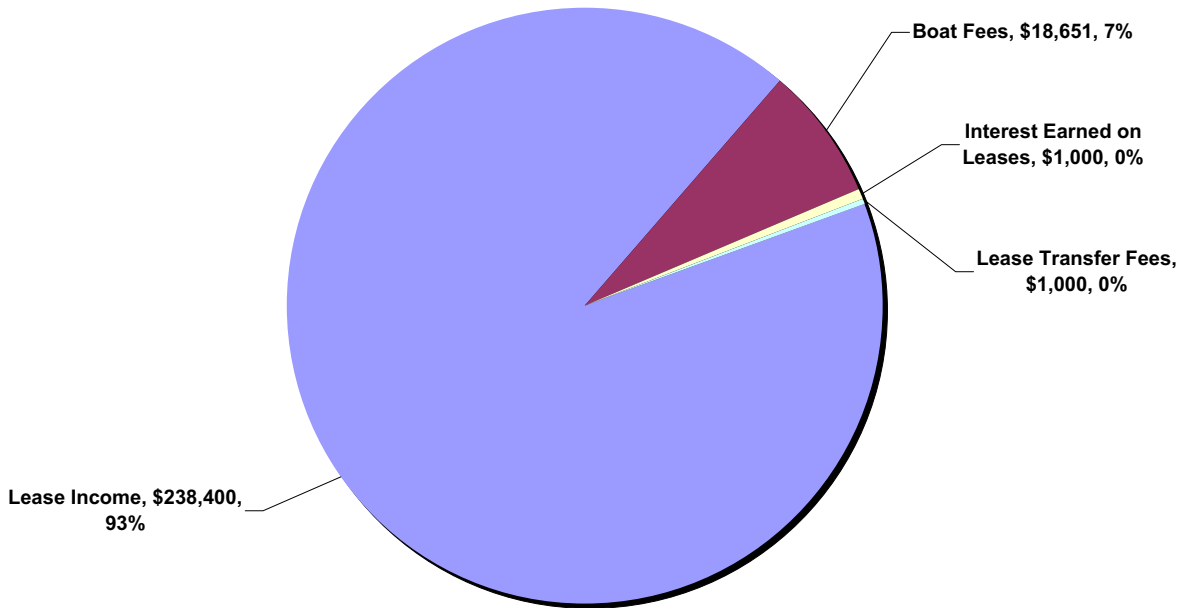


FORT WORTH



COMPARISON OF LAKE WORTH TRUST FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Lease Income	\$280,603	\$222,589	\$238,400	\$238,400	\$210,000	\$238,400
Boat Fees	26,273	11,112	18,651	18,651	18,651	18,651
Interest Earned on Leases	4,955	5,472	1,000	1,000	1,000	1,000
Lease Transfer Fees	300	300	1,000	1,000	1,000	1,000
Property Sales	<u>60,817</u>	<u>155,576</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$372,948	\$395,049	\$259,051	\$259,051	\$230,651	\$259,051



FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND - LAKE WORTH TRUST FUND	FE70/060001002000

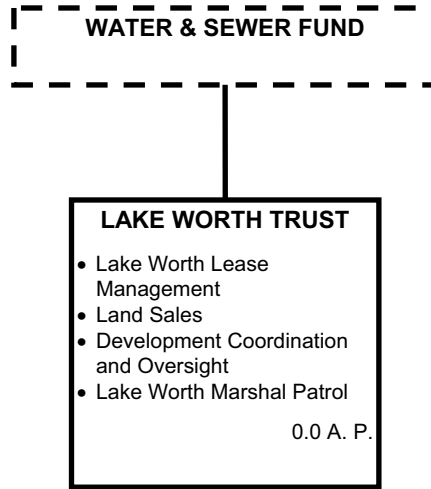
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water Department, includes activities involving the Municipal Court Department. There are two departmental budget summary pages from these departments for the Lake Worth Trust Fund. Each page contains the Department's own budget information.

The Water and Sewer Fund manages approximately 300 leaseholds adjacent to Lake Worth, purchases improvements located on the properties upon expiration of the leases and markets the properties for sale to the public.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Contractual	481,426	259,051	0	259,051
Total Expenditures	\$ 481,426	\$ 259,051	\$ 0	\$ 259,051

LAKE WORTH TRUST FUND- 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND. LAKE WORTH TRUST FUND	FE70/060:038

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$259,051	A.P.	0.00
FY2013 ADOPTED:	\$259,051	A.P.	0.00

There are no significant changes to this fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
WATER & SEWER FUND, LAKE WORTH TRUST FUND

DEPARTMENT PURPOSE
 To provide professional real estate management services for City-owned leased properties around Lake Worth. These services include leasing, marketing/sale, and purchasing private improvements when necessary. The fund also provides financial resources for the City Marshal presence on and around the lake

FY2013 DEPARTMENTAL OBJECTIVES

To complete sales requests within 90 days of receipt of purchasers' notice for eligible properties

DEPARTMENTAL MEASURES	ACTUAL FY2011	ESTIMATED FY2012	PROJECTED FY2013
Percent of sales requests completed within 90 days of receipt of purchaser's notice	100%	100%	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER AND SEWER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>WATER AND SEWER</u>								
060	WATER AND SEWER	\$ 481,426	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 481,426</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 481,426	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MUNICIPAL COURT, LAKE WORTH TRUST FUND	FUND/CENTER FE70/038001002000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water Department, includes activities involving the Municipal Court Department. There are two departmental budget summary pages from these departments for the Lake Worth Trust Fund. Each page contains the Department's own budget information.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Three Deputy City Marshals provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund to cover costs associated with these patrol services.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	504,850	259,051	259,051	259,051
Capital Outlay	0	0	0	0
Total Expenditures	\$ 504,850	\$ 259,051	\$ 259,051	\$ 259,051

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
038	<u>MUNICIPAL COURT</u>								
	MUNICIPAL COURT	\$ 504,850	\$ 259,051	\$ 259,051	\$ 259,051	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 504,850</u>	<u>\$ 259,051</u>	<u>\$ 259,051</u>	<u>\$ 259,051</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 504,850	\$ 259,051	\$ 259,051	\$ 259,051	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

CABLE COMMUNICATIONS FUND

The Cable Communications Fund was created in 1988 shortly after the amended franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract with the Cable Communications Office producing programming for the Municipal and Community access channels. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable.

In FY2011 management of the Cable Communications Fund transferred from the Community Relations Department to the City Manager's Office. In FY2012, the operating expenses were transferred to the General Fund. The primary functions of the Fund include: 1) management of all matters relating to state cable television franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) creation of original programming hours to exceed state requirements for the Municipal and Community cable television access channels for which the City is responsible.

Before the City's municipal cable franchises were terminated, the Cable Communications Fund received operational funding from Public, Educational and Governmental (PEG) fees from cable subscribers and derived additional revenue from several sources such as production classes offered to the general public on a fee-for-service basis and interest on investments. Due to changes in state legislation the Cable Office must now utilize all cable subscriber PEG revenues for equipment replacement.

FORT WORTH



COMPARISON OF CABLE COMMUNICATIONS FUND
EXPENDITURES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Cable Communications	<u>\$824,333</u>	<u>\$451,905</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$824,333	\$451,905	\$0	\$0	\$0	\$0

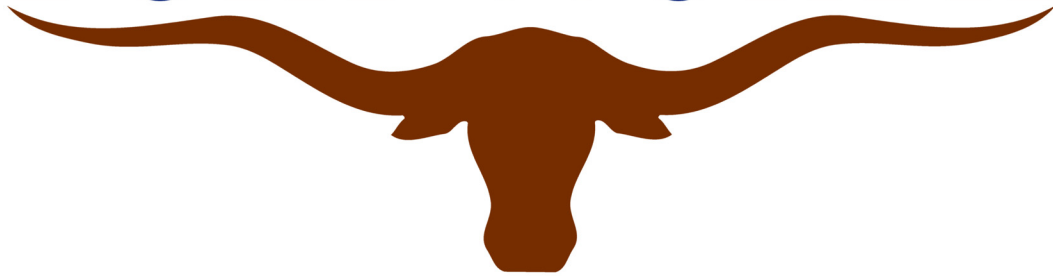
FORT WORTH



COMPARISON OF CABLE COMMUNICATIONS FUND
REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Program Income	\$11,200	\$13,200	\$0	\$0	\$0	\$0
Interest on Investments	26,828	38,637	0	0	0	0
Miscellaneous	67,233	33,439	0	0	0	0
General Fund Sustainment	<u>564,504</u>	<u>300,960</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$669,765	\$386,236	\$0	\$0	\$0	\$0

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

CABLE COMMUNICATIONS FUND

FUND/CENTER

FE72/002500100000

SUMMARY OF FUND RESPONSIBILITIES:

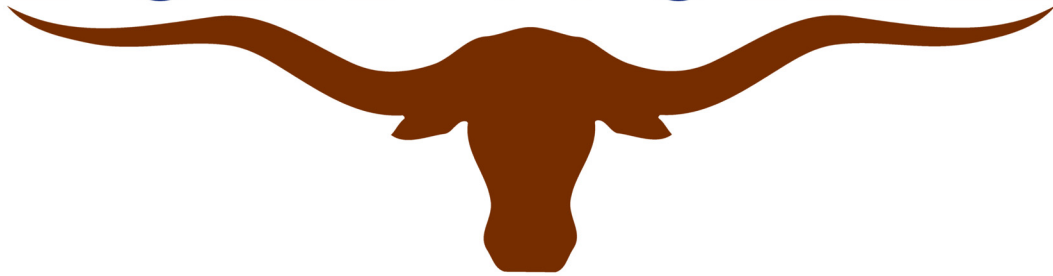
As part of the City-wide reorganization in FY2011, the Cable Communications Fund reports to the City Manager's Office. In FY2012, the operating expenses of the Cable Communications Fund transferred to the General Fund. The operation of the Cable Communication Office is now overseen by the Office of Media and Public Affairs Division.

The primary functions of the Cable Communications Fund include management of all matters relating to the State and municipal cable television franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and creation of original programming hours to exceed state requirements for the two cable television access channels under the City's management.

New state and federal laws have changed the method in which this division is funded. In 2005, the Texas Legislature passed a law creating statewide cable/video franchising. The State law allows cities to receive fees for Public, Educational and Governmental (PEG) access channel capital expenditures, but eliminated fees for daily operations. To maintain operations, the Cable Communications Office operating expenses have been transferred to to the General Fund.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 306,260	\$ 0	\$ 0	\$ 0
Supplies	11,081	0	0	0
Contractual	80,797	0	0	0
Capital Outlay	53,767	0	0	0
Total Expenditures	\$ 451,905	\$ 0	\$ 0	\$ 0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72	CABLE COMMUNICATIONS FUND	Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
002	<u>CABLE OFFICE</u>								
	CITY MANAGER'S OFFICE	\$ 451,905	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 451,905</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 451,905	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2013 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Atmos Energy</u>				
Share the Warmth - Energy Assistance	Parks and Community Services	\$150,000	\$150,000	\$0
Weatherization	Parks and Community Services	50,000	50,000	0
<u>Cheaspeake Energy</u>				
Community Tree Planting Program	Parks and Community Services	338,197	100,000	238,197
<u>Federal Aviation Administration</u>				
AFW Cargo & Entitlement	Aviation	1,000,000	1,000,000	0
AFW Runway Extension	Aviation	10,000,000	10,000,000	0
<u>Fort Worth Botanical Society</u>				
Botanic Garden - Japanese Garden	Parks and Community Services	140,793	140,793	0
Botanic Garden - Education Program	Parks and Community Services	167,088	100,000	67,088
<u>Fort Worth Garden Club</u>				
Botanic Garden - Deborah Moncrief Beggs Garden Center Supp	Parks and Community Services	250,687	250,687	0
Botanic Garden - Maintenance	Parks and Community Services	120,996	120,996	0
<u>Fort Worth Independent School District</u>				
Como Elementary School After School Program	Parks and Community Services	59,026	59,026	0
21st Century Community Learning Centers at Daggett and Rosemont	Parks and Community Services	106,300	106,300	0
<u>Fort Worth Water Department</u>				
Water Aid - Water Billing Assistance	Parks and Community Services	25,000	25,000	0
<u>Friends of the Nature Center</u>				
Nature Center Education Program and Maintenance	Parks and Community Services	129,697	129,697	0
Nature Center Gate Operations	Parks and Community Services	70,050	70,050	0
<u>Fuller Foundation</u>				
Fuller Garden in the Botanic Garden	Parks and Community Services	89,830	89,830	0
<u>Historic Southside</u>				
Mobile Recreation Summer Day Camp	Parks and Community Services	13,050	13,050	0
<u>Keep America Beautiful/Waste Management Think Green</u>				
Multi-family Recycling Promotion	Code Compliance	10,000	10,000	0
<u>Log Cabin Heritage Foundation</u>				
Log Cabin Promotions and Programs	Parks and Community Services	20,000	20,000	0
<u>Mayfest, Inc.</u>				
High Volume Solar Powered Trash Compactor Receptacle	Parks and Community Services	7,000	7,000	0
Energy Efficient Lighting Improvements in Trinity Park	Parks and Community Services	17,000	17,000	0
<u>Monarch Utilities</u>				
Energy Aid - Energy Assistance	Parks and Community Services	15,000	15,000	0
<u>National Recreation and Park Association</u>				
Take Me Fishing	Parks and Community Services	5,000	5,000	0

**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2013 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>North Central Texas Council of Governments</u>				
DOE - Hybrid Heavy Duty Vehicles	Equipment Services	187,417	51,500	135,917
SECO - 10 LPG Conversion Vehicles	Equipment Services	80,982	11,921	69,061
SECO - Upgrade 3 LPG Sites	Equipment Services	222,323	144,240	78,083
Cowtown Recycles Downtown	Code Compliance	93,470	92,637	833
NCTCOG Traffic Signal Project Camp Bowie West (Spur 580)/ Camp Bowie Blvd (US 377) from IH 820 to Arch Adams	Transportation & Public Works	1,815,000	1,452,000	363,000
NCTCOG Traffic Signal Project South Side Area	Transportation & Public Works	1,375,000	1,100,000	275,000
NCTCOG Traffic Signal Project Granbury Rd from Gorman to Bilglade	Transportation & Public Works	300,000	240,000	60,000
NCTCOG Traffic Signal Project SH 183 from SH 199 to Riverside Dr	Transportation & Public Works	1,080,000	864,000	216,000
<u>ONCOR</u>				
Weatherization Assistance Program	Parks and Community Services	700,000	700,000	0
<u>PetSmart Charities</u>				
Bordetella Vaccinations	Code Compliance	61,000	61,000	0
<u>State Energy Conservation Office</u>				
AARA Traffic Signal Synchronization or Replacement City of Fort Worth (Riverside)	Transportation & Public Works	937,500	750,000	187,500
<u>Tarrant County</u>				
Community Action Partners Neighborhood Centers - Far Northwest and Far Southeast	Transportation & Public Works	30,000	30,000	0
<u>Texas Association of Action Agencies (TACAA)</u>				
Weatherization Assistance Program	Transportation & Public Works	612,000	612,000	0
<u>Texas Department of Agriculture</u>				
Summer Food Service Program	Transportation & Public Works	600,500	600,500	0
After School Snack Program	Transportation & Public Works	150,000	150,000	0
<u>Texas Commission on Environmental Quality</u>				
TCEQ Compliance Contract	Transportation & Public Works	410,796	275,233	135,563
EPA/TCEQ PM 10	Transportation & Public Works	125,241	83,911	41,330
EPA/TCEQ PM 2.5	Transportation & Public Works	33,275	33,275	0
EPA/TCEQ Whole Air Monitoring	Transportation & Public Works	348,624	348,624	0
TCEQ Ozone	Transportation & Public Works	55,000	55,000	0
<u>Texas Department of Housing & Community Affairs</u>				
Community Services Block Grant	Parks and Community Services	1,661,096	1,661,096	0
Comprehensive Energy Assistance Program	Parks and Community Services	7,143,961	7,143,961	0
<u>Texas Department of Transportation</u>				
Alliance-Routine Airport Maintenance	Aviation	50,000	50,000	0
Meacham-Routine Airport Maintenance	Aviation	100,000	50,000	50,000
Spinks-Routine Airport Maintenance	Aviation	100,000	50,000	50,000
Meacham-Apron A and Drainage Improvements	Aviation	3,231,095	2,343,750	887,345
Meacham-Electronic Airport Layout Plan	Aviation	163,130	148,300	14,830
Meacham-Wildlife Assessment	Aviation	100,000	90,000	10,000
LPAFA- BNSF and UPRR on Sycamore School Road Quiet Zone	Transportation & Public Works	155,556	124,445	31,111
LPAFA- South Central High Speed Corridor Quiet Zone	Transportation & Public Works	396,210	379,985	16,225
LPAFA-Peach Street Area and Peach Street East (RailRoad Safety Project)	Transportation & Public Works	2,828,514	2,481,026	347,488
LPAFA- BNSF; Hemphill West (Quiet Zone Project)	Transportation & Public Works	856,080	684,864	171,216
LPAFA- BNSF & UPRR on Magnolia Ave (RailRoad Crossing Project)	Transportation & Public Works	422,820	338,256	84,564
LPAFA-Expand Traffic Signal System- ITS 5	Transportation & Public Works	2,063,880	1,217,689	846,191
Fort Worth Traffic Signal System Expansion- CMAQ 3 (2- CSJ's)	Transportation & Public Works	8,029,341	3,456,000	4,573,341
Design and Construction of the Neighborhood Transportation Connections for Pedestrians and Bicycles Project	Parks and Community Services	5,520,125	4,416,100	1,104,025

**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2013 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
Transportation, Community and System Preservation Program (TCSP) Trail Drivers Park Trail	Parks and Community Services	244,524	244,524	0
<u>Texas Parks and Wildlife Department</u>				
Urban Outdoor Recreation Grant - Northwest Community Park	Parks and Community Services	2,000,000	1,000,000	1,000,000
Urban Outdoor Recreation Grant - Marine Creek Corridor	Parks and Community Services	2,898,346	1,000,000	1,898,346
Indoor Urban Recreation Grant - Far Southwest Community Center	Parks and Community Services	4,622,854	1,000,000	3,622,854
Gateway Park Oxbow	Parks and Community Services	4,000,000	2,000,000	2,000,000
<u>Texas State Library and Archives Commission</u>				
TexTreasures	Library	20,000	20,000	0
<u>TXU Energy</u>				
Energy Aid - Energy Assistance	Parks and Community Services	100,000	100,000	0
<u>United States Department of Homeland Security</u>				
2012 Urban Area Security Initiative Grant	Fire	2,753,629	2,753,629	0
<u>United States Department of Housing and Urban Development</u>				
Fair Housing Assistance Program	City Manager's Office	733,395	733,395	0
Community Development Block Grant	Housing & Economic Development	5,830,119	5,830,119	0
HOME	Housing & Economic Development	1,973,169	1,973,169	0
Emergency Shelter Grant	Housing & Economic Development	532,857	532,857	0
Housing Opportunities for Persons with AIDS	Housing & Economic Development	942,706	942,706	0
LEAD	Housing & Economic Development	3,000,000	3,000,000	0
Emergency Shelter Grant	Parks and Community Services	75,000	75,000	0
<u>United States Equal Employment Opportunity Commission</u>				
Fair Employment Practices Program	City Manager's Office	68,900	68,900	0
<u>University of North Texas Health Science Center</u>				
Guinn Elementary Construction	Housing & Economic Development	450,000	450,000	0
<u>Van Zandt Cottage Friends, Inc.</u>				
Van Zandt Cottage Restoration	Parks and Community Services	40,000	40,000	0
<u>Wadsworth Golf Charities Foundation</u>				
Rockwood Municipal Golf Course - Short Course	Parks and Community Services	150,000	150,000	0
<u>Wallace Foundation</u>				
Out of School Time Programming	Parks and Community Services	<u>1,015,000</u>	<u>765,000</u>	<u>250,000</u>
TOTAL		\$86,275,149	\$67,450,041	\$18,825,108

FORT WORTH



FUND STATEMENT

FUND:

CRIME CONTROL AND PREVENTION DISTRICT

In the 1980s, Fort Worth had the highest crime rate in the United States for two years. In 1995, the citizens of Fort Worth voted to establish a Crime Control and Prevention District (CCPD) for a five-year period. The District has since been renewed by voters in 2000, 2005 and 2009 for a five-year period with the mission to enhance the Fort Worth Police Department's ability to provide quality service and to work in partnership with the community to reduce crime and to create a safe environment for all.

Revenue from the ½ cent sales tax serves a role in providing the necessary resources to effectively implement crime reduction strategies pertaining to violent crime, gangs, neighborhood crime, school safety, youth, and police enhancements. These strategies include deploying officers to respond to emerging problems, supporting citizen participation and crime prevention programs, replacing vehicles and equipment critical to crime control, increasing security at schools and providing an adequate number of officers throughout Fort Worth's neighborhoods.

The Fund is administered by the Fort Worth Police Department and it is managed by a nine-member Board of Directors that establishes the annual budget and policies, oversees expenditures and evaluates programs funded by the district. Each year, the Board adopts a budget which is then submitted to the City Council. The Council approves or rejects the budget as submitted by the CCPD Board.

It should also be noted that the CCPD "Financial Management Policy Statements" establish and document a framework for fiscal decision-making by the CCPD Board of Directors. The Board maintains a comprehensive set of Financial Management Policy Statements that are administered by City Staff on behalf of the Crime Control and Prevention District. The aim of these policies is to ensure that financial resources are available to meet the present and future needs of the CCPD through effective program planning for CCPD revenue.

Starting in FY2012, the CCPD began a five-year plan to transfer 50% of the authorized positions in the Crime Control District to the General Fund. This will allow the CCPD to focus on crime prevention enhancements. For FY2012, 16 positions were transferred to the General Fund. In FY2013, the Gang, Narcotics and Police Support programs will transfer 43 positions. The transfer for FY2014 will be 32 positions. The FY2015 transfer will consist of 14 positions. In FY2016, 28 positions will be transferred.

CCPD Goals

- 1) Manage the budget based on funding priorities.
- 2) Continue to provide opportunities for citizens to learn about CCPD.
- 3) Support efforts to reduce violent crime through enhanced enforcement activities and crime prevention programs.
- 4) Support efforts to increase safety of residents and decrease crime throughout Fort Worth neighborhoods.
- 5) Support efforts to increase safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 6) Support efforts to enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology and equipment, and capital improvements.

FORT WORTH



**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FY2013**

REVENUES:

Sales Tax Revenue	\$49,795,976
School Security Initiative Revenue	3,916,916
Interest on Investments	331,442
Miscellaneous Revenue	<u>667,591</u>
TOTAL REVENUE	\$54,711,925
Uses/(Source) of Fund balance	<u>\$0</u>
TOTAL SOURCE OF FUNDS	\$54,711,925

EXPENDITURES:

Personnel Services	\$26,527,137
Supplies	3,638,375
Contractual Services	<u>19,950,069</u>
TOTAL RECURRING EXPENSES	\$50,115,581
TOTAL CAPITAL OUTLAY	<u>\$4,596,344</u>
TOTAL EXPENDITURES	\$54,711,925

**PROJECTED
FY2013 FUND BALANCE
CRIME CONTROL AND PREVENTION DISTRICT FUND**

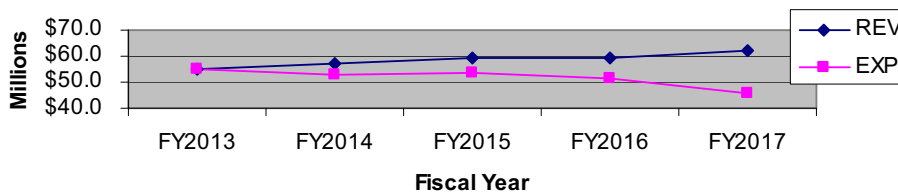
Unreserved Fund Balance as of 9/30/12*	\$ 15,482,306
Plus: Projected Revenues	\$54,711,925
Less: Projected Expenditures	(\$54,711,925)
Unreserved Fund Balance as of 9/30/13	\$15,482,306

* Preliminary fund balance due to pending audit of fund balances

**CRIME CONTROL PREVENTION DISTRICT FUND FIVE YEAR FORECAST
FISCAL YEAR 2013 THROUGH 2017**

	FY2013 Adopted	FY2014 Projected	FY2015 Projected	FY2016 Projected	FY2017 Projected
Beginning Fund Balance	\$15,482,306	\$15,482,306	\$19,613,648	\$25,094,119	\$33,590,888
Revenues*					
Interest earned on investments	\$331,442	\$331,442	\$331,442	\$331,442	\$331,442
Sales Tax	\$49,795,976	\$51,887,407	\$54,066,678	\$56,337,479	\$58,703,653
Reimbursement from other agencies	\$3,916,916	\$4,096,916	\$4,096,916	\$2,291,940	\$2,291,940
Other Revenue	<u>\$667,591</u>	<u>\$667,591</u>	<u>\$667,591</u>	<u>\$667,591</u>	<u>\$667,591</u>
Total Revenue	\$54,711,925	\$56,983,356	\$59,162,627	\$59,628,452	\$61,994,626
Total Resources	\$70,194,231	\$72,465,661	\$78,776,275	\$84,722,571	\$95,585,514
Expenditures					
Personnel Services	\$26,527,137	\$23,817,110	\$22,605,373	\$20,069,663	\$20,699,849
Supplies	\$3,638,375	\$3,729,334	\$3,841,214	\$3,956,450	\$4,075,144
Contractual	\$19,950,069	\$15,750,069	\$16,000,069	\$16,000,069	\$16,000,069
Capital	<u>\$4,596,344</u>	<u>\$9,555,500</u>	<u>\$11,235,500</u>	<u>\$11,105,500</u>	<u>\$4,596,344</u>
Total Expenditures	\$54,711,925	\$52,852,014	\$53,682,156	\$51,131,683	\$45,371,406
Projected Variance	\$0	\$4,131,342	\$5,480,471	\$8,496,769	\$16,623,221
Projected Fund Balance	\$15,482,306	\$19,613,648	\$25,094,119	\$33,590,888	\$50,214,109
Reserve Requirement (37%)	\$20,243,412	\$19,555,245	\$19,862,398	\$18,918,723	\$16,787,420
Excess/(Deficit)	(\$4,761,107)	\$58,403	\$5,231,721	\$14,672,166	\$33,426,689

**CRIME CONTROL PREVENTION DISTRICT FUND
PROJECTED REVENUES AND EXPENDITURES**



FORT WORTH

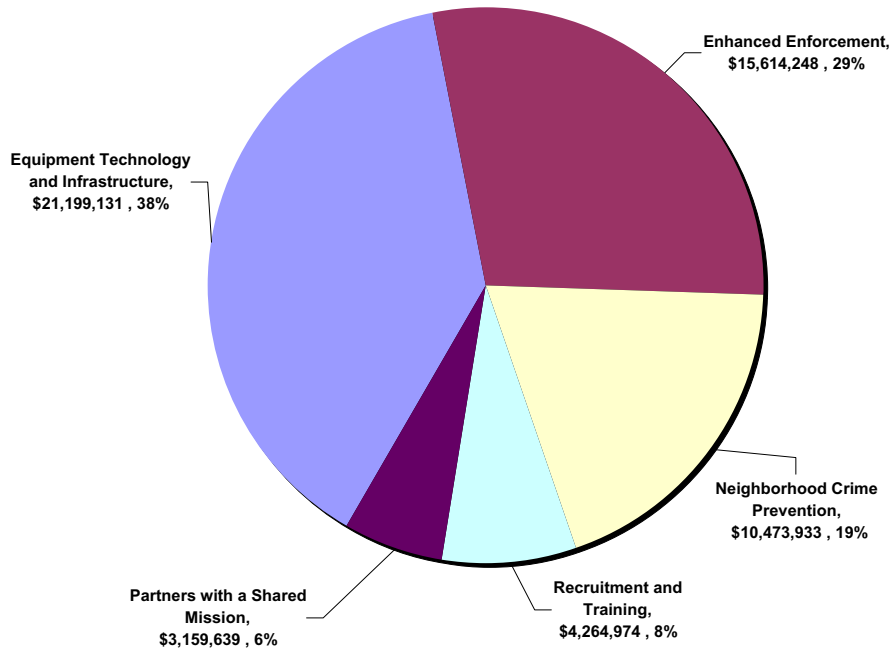


**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
<u>Enhanced Enforcement</u>						
School Security Initiative	\$6,648,665	\$6,828,834	\$7,163,209	\$6,888,397	\$6,411,113	\$6,810,532
Crime Response Teams	5,783,849	5,987,459	6,714,115	6,521,262	5,930,986	5,668,798
Expanded Narcotics Investigation	992,085	841,958	1,368,302	1,643,114	1,395,262	0
Gang Unit	1,233,726	1,374,388	1,483,775	1,483,775	1,428,775	0
Special Events Overtime	657,801	934,644	726,645	726,645	922,027	818,119
Expanded S.W.A.T.	246,915	0	0	0	0	780,545
Parks Community Policing	510,596	482,131	794,074	809,612	639,161	765,110
Strategic Operations Fund	518,535	464,376	666,934	666,934	477,352	672,407
Stockyards Detail	95,555	114,209	97,934	97,934	119,050	98,737
Homeland Security	<u>1,246,989</u>	<u>1,298,294</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$17,934,716	\$18,326,293	\$19,014,988	\$18,837,673	\$17,323,726	\$15,614,248
<u>Neighborhood Crime Prevention</u>						
Neighborhood Patrol Officers	\$6,025,687	\$6,221,703	\$7,074,276	\$7,267,129	\$6,701,660	\$7,419,358
Neighborhood Policing Districts	2,731,455	2,117,633	2,698,328	2,698,328	3,218,464	2,029,861
Gang Graffiti Abatement	376,827	374,830	464,627	464,627	452,569	464,102
Code Blue	290,072	251,640	388,667	388,667	326,521	518,141
<u>Police Storefronts</u>	<u>47,218</u>	<u>34,650</u>	<u>44,993</u>	<u>44,993</u>	<u>31,682</u>	<u>42,471</u>
Sub-Total	\$9,471,259	\$9,000,456	\$10,670,891	\$10,863,744	\$10,730,896	\$10,473,933
<u>Partners with a Shared Mission</u>						
After School Program	\$1,568,317	\$1,269,966	\$1,600,000	\$1,736,395	\$1,736,395	\$1,600,000
Safe Haven	496,558	368,978	440,005	440,005	440,005	440,005
Comin' Up Program	358,011	263,976	326,570	326,570	326,570	339,634
Family Advocacy Center	0	0	300,000	300,000	300,000	300,000
Crime Prevention Agency Partnership	174,998	140,000	175,000	175,000	175,000	175,000
Crime Stoppers	75,000	60,000	75,000	75,000	75,000	75,000
Crime Prevention Program	158,064	150,235	200,000	241,021	241,021	200,000
Alliance for Children	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30,000</u>
Sub-Total	\$2,830,948	\$2,253,155	\$3,116,575	\$3,293,991	\$3,293,991	\$3,159,639
<u>Recruitment and Training</u>						
Recruit Officer Training	\$2,087,392	\$2,074,985	\$3,293,839	\$3,419,962	\$3,617,535	\$3,790,146
Training Staff	222,029	204,813	232,589	232,589	250,411	235,662
Police Cadets	98,350	640	93,574	0	0	51,450
Recruitment Budget	19,994	24,419	27,000	27,000	27,000	61,086
Background / Applicant Testing	<u>0</u>	<u>0</u>	<u>126,630</u>	<u>126,630</u>	<u>47,367</u>	<u>126,630</u>
Sub-Total	\$2,427,765	\$2,304,857	\$3,773,632	\$3,806,181	\$3,942,313	\$4,264,974

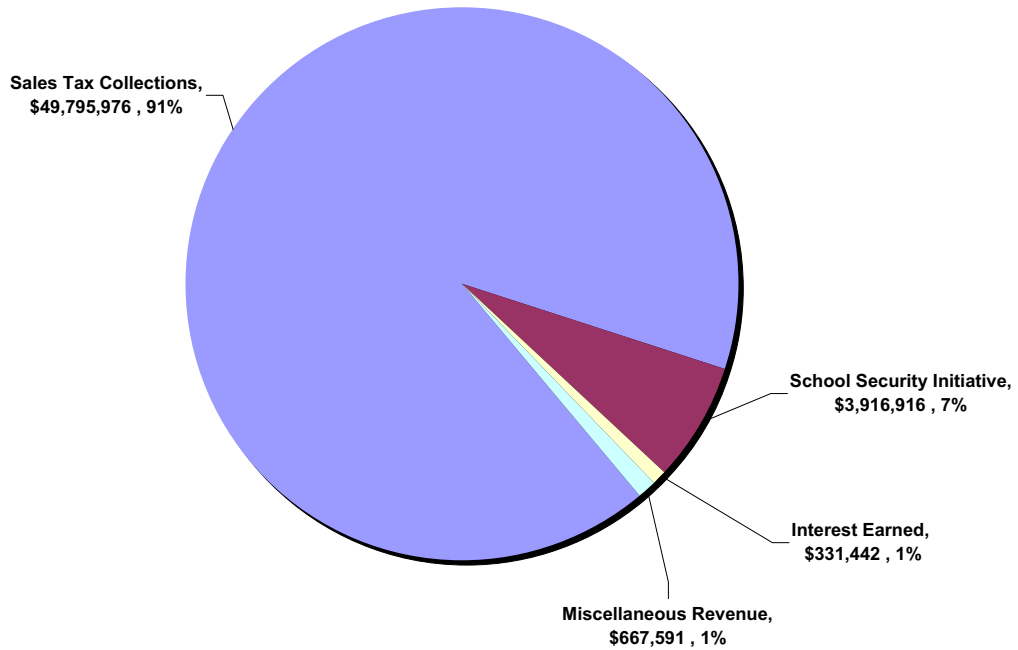
**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
<u>Equipment Technology and Infrastructure</u>						
Replacement of High Mileage Vehicles	\$5,120,866	\$8,687,557	\$1,832,119	\$1,880,394	\$1,887,564	\$5,314,927
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	5,329,547	5,329,547	5,329,547
Increased Jail Costs	2,667,979	2,668,331	2,667,979	2,667,979	2,667,979	2,667,979
Technology Infrastructure	1,634,456	1,896,814	2,158,158	2,200,188	1,790,621	2,567,437
Special Operations Division Vehicles	434,353	457,139	468,972	468,972	443,027	568,943
Crime Lab - DNA	0	117,661	235,239	297,880	314,089	322,738
Motorcycle Replacement Program	0	0	136,000	136,000	138,950	196,429
Mobile Data Computers	209,574	194,176	195,510	6,195,510	4,500,000	195,510
Taser Replacement	65,000	64,182	80,930	80,930	80,930	155,469
Digital Cameras for Vehicle Replacement	0	245,247	120,000	120,000	120,000	120,000
Police Radio System	0	0	5,000,000	5,000,000	5,000,000	0
Training Center Purchase	0	0	2,200,000	12,200,000	12,200,000	0
Facilities Design	0	350,000	0	0	0	0
Police Heliport	0	0	0	0	0	4,200,000
Budget Salary Savings	0	0	(439,848)	(439,848)	0	(439,848)
Sub-Total	\$15,461,775	\$20,010,654	\$19,984,604	\$36,137,550	\$34,472,707	\$21,199,131
Total Expenditures	\$48,126,463	\$51,895,415	\$56,560,690	\$72,939,139	\$69,763,633	\$54,711,925



COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND REVENUES

	ACTUAL FY2010	ACTUAL FY2011	BUDGET FY2012	REVISED BUDGET FY2012	RE-ESTIMATE FY2012	ADOPTED FY2013
Sales Tax Collections	\$43,138,973	\$47,453,376	\$46,304,344	\$46,304,344	\$49,510,866	\$49,795,976
School Security Initiative	4,227,370	4,566,709	4,512,439	4,512,439	3,821,399	3,916,916
Interest Earned	354,826	280,578	344,911	344,911	255,330	331,442
Miscellaneous Revenue	<u>247,020</u>	<u>159,110</u>	<u>164,274</u>	<u>164,274</u>	<u>869,602</u>	<u>667,591</u>
TOTAL	\$47,968,189	\$52,459,773	\$51,325,968	\$51,325,968	\$54,457,197	\$54,711,925



FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

POLICE

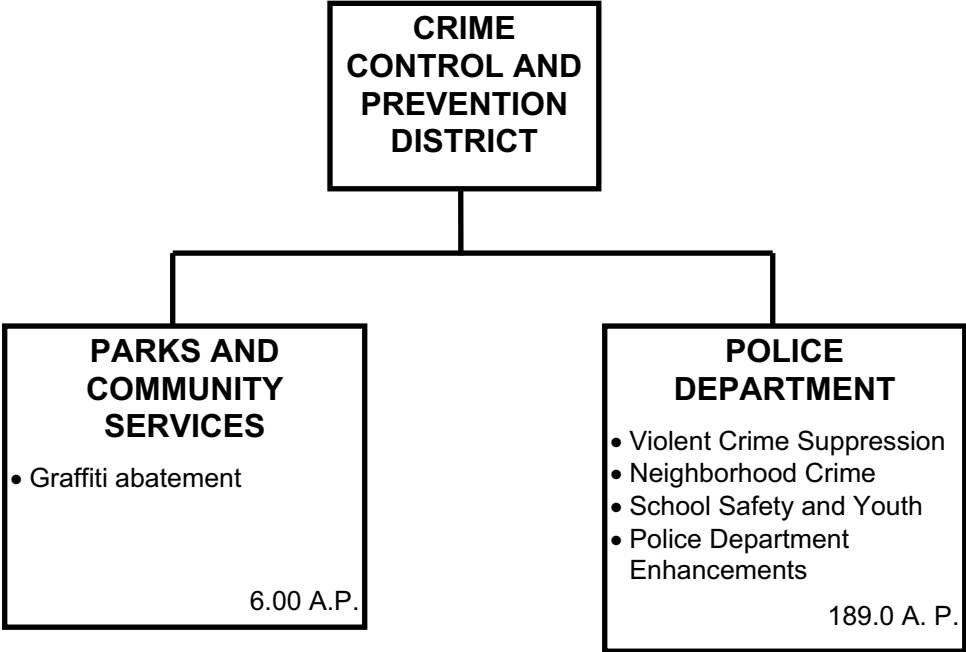
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include: enhanced enforcement activities, crime prevention programs, safety of residence and youth and enhance crime fighting through diverse recruitment, technology and equipment, and capital improvements.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 26,104,539	\$ 28,681,548	\$ 25,656,756	\$ 25,656,756
Supplies	3,067,968	3,384,492	3,593,520	3,593,520
Contractual	14,392,642	22,470,449	19,636,094	19,636,094
Capital Outlay	7,473,305	765,500	4,596,344	4,596,344
Debt Service	0	0	0	0
Total Expenditures	\$ 51,038,454	\$ 55,301,990	\$ 53,482,714	\$ 53,482,714
Authorized Positions	248.00	232.00	189.00	189.00

**CRIME CONTROL AND PREVENTION DISTRICT
(CCPD) - 195.00 A. P.**



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>CRIME RESPONSE TEAMS</u>								
0359000	NORTH ZERO TOLER- ANCE	\$ 1,183,210	\$ 1,318,881	\$ 1,094,087	\$ 1,094,087	12.00	12.00	10.00	10.00
0359001	WEST ZERO TOLER- ANCE	1,233,542	1,342,610	1,133,942	1,133,942	12.00	12.00	10.00	10.00
0359002	SOUTH ZERO TOLER- ANCE	1,192,839	1,380,389	1,148,413	1,148,413	12.00	12.00	10.00	10.00
0359003	EAST ZERO TOLER- ANCE	1,238,280	1,359,145	1,170,609	1,170,609	12.00	12.00	10.00	10.00
0359004	CENTRAL ZERO TOLER- ANCE	1,139,588	1,313,090	1,121,747	1,121,747	12.00	12.00	10.00	10.00
	Sub-Total	<u>\$ 5,987,459</u>	<u>\$ 6,714,114</u>	<u>\$ 5,668,797</u>	<u>\$ 5,668,797</u>	<u>60.00</u>	<u>60.00</u>	<u>50.00</u>	<u>50.00</u>
	<u>SUPPLEMENTAL POLICE APPROPRIATION</u>								
0359100	CRIME PREVENTION AGENCY PARTNERSHIP	\$ 140,000	\$ 175,000	\$ 175,000	\$ 175,000	0.00	0.00	0.00	0.00
0359101	COMIN' UP PROGRAM	263,976	326,570	339,634	339,634	0.00	0.00	0.00	0.00
0359102	CRIME STOPPERS	60,000	75,000	75,000	75,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 463,976</u>	<u>\$ 576,570</u>	<u>\$ 589,634</u>	<u>\$ 589,634</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0359200	EXPANDED NARCOTICS INVESTIGATION	\$ 841,958	\$ 1,368,302	\$ 0	\$ 0	12.00	13.00	0.00	0.00
0359201	GANG ENFORCEMENT	1,374,388	1,483,775	0	0	13.00	13.00	0.00	0.00
0359202	FAMILY ADVOCACY CENTER	0	300,000	300,000	300,000	0.00	0.00	0.00	0.00
0359203	HOMELAND SECURITY	1,298,294	0	0	0	11.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,514,640</u>	<u>\$ 3,152,077</u>	<u>\$ 300,000</u>	<u>\$ 300,000</u>	<u>36.00</u>	<u>26.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>N/W FOB</u>								
0359300	NEIGHBORHOOD PATROL OFFICERS	\$ 6,221,703	\$ 7,074,276	\$ 7,419,358	\$ 7,419,358	64.00	64.00	66.00	66.00
	Sub-Total	<u>\$ 6,221,703</u>	<u>\$ 7,074,276</u>	<u>\$ 7,419,358</u>	<u>\$ 7,419,358</u>	<u>64.00</u>	<u>64.00</u>	<u>66.00</u>	<u>66.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICTS</u>								
0359403	NORTH NPD4	\$ 91	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0359405	NPD7	309	0	0	0	0.00	0.00	0.00	0.00
0359410	CENTRAL POLICE SUPPORT	423,807	623,986	460,849	460,849	4.00	4.00	0.00	0.00
0359411	NORTH POLICE SUPPORT	513,234	575,278	380,023	380,023	4.00	4.00	0.00	0.00
0359412	EAST POLICE SUPPORT	489,561	448,655	355,480	355,480	2.00	2.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0359413	SOUTH POLICE SUP- PORT	364,272	566,540	465,655	465,655	2.00	2.00	0.00	0.00
0359414	WEST POLICE SUPPORT	326,359	483,869	367,856	367,856	2.00	2.00	0.00	0.00
0359415	CID SOF	0	0	73,746	73,746	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,117,633</u>	<u>\$ 2,698,328</u>	<u>\$ 2,103,609</u>	<u>\$ 2,103,609</u>	<u>14.00</u>	<u>14.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NEIGHBORHOOD CRIME</u>								
0359500	CODE BLUE	\$ 251,640	\$ 361,201	\$ 488,557	\$ 488,557	0.00	0.00	1.00	1.00
0359501	POLICE STOREFRONTS	34,650	44,993	42,471	42,471	0.00	0.00	0.00	0.00
0359504	CRIME PREVENTION PROGRAM	150,235	200,000	200,000	200,000	0.00	0.00	0.00	0.00
0359506	GBLT CITIZENS POLICE ACADEMY	0	5,693	5,693	5,693	0.00	0.00	0.00	0.00
0359507	DEAF & HARD OF HEAR- ING CITIZENS POLICE ACADEMY	0	21,773	23,891	23,891	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 436,525</u>	<u>\$ 633,660</u>	<u>\$ 760,611</u>	<u>\$ 760,611</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>SCHOOL SAFETY AND YOUTH</u>								
0359600	SCHOOL SECURITY INI- TIATIVE	\$ 6,828,834	\$ 7,163,209	\$ 6,810,532	\$ 6,810,532	69.00	63.00	59.00	59.00
0359601	AFTER SCHOOL PRO- GRAM	1,269,966	1,600,000	1,600,000	1,600,000	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	Sub-Total	\$ 8,098,800	\$ 8,763,209	\$ 8,410,532	\$ 8,410,532	69.00	63.00	59.00	59.00
	<u>TRAINING</u>								
0359700	RECRUIT OFFICER TRAINING	\$ 2,074,985	\$ 3,293,839	\$ 3,790,146	\$ 3,790,146	0.00	0.00	0.00	0.00
0359701	TRAINING	204,813	232,589	235,662	235,662	2.00	2.00	2.00	2.00
0359702	RECRUITMENT	24,419	27,000	61,086	61,086	0.00	0.00	0.00	0.00
0359703	BACKGROUNDS/APPLICANT TESTING	0	126,630	126,630	126,630	0.00	0.00	0.00	0.00
	Sub-Total	\$ 2,304,217	\$ 3,680,058	\$ 4,213,524	\$ 4,213,524	2.00	2.00	2.00	2.00
	<u>PD ENHANCEMENTS</u>								
0359800	CIVIL SERVICE PAY PLAN	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	0.00	0.00	0.00	0.00
0359801	INCREASED JAIL COSTS	2,668,331	2,667,979	2,667,979	2,667,979	0.00	0.00	0.00	0.00
0359802	REPLACEMENT OF HIGH-MILEAGE VEHICLES	8,687,557	1,832,119	5,314,927	5,314,927	0.00	0.00	0.00	0.00
0359803	SPECIAL OPERATIONS DIVISION VEHICLES	457,139	468,972	568,943	568,943	0.00	0.00	0.00	0.00
0359804	POLICE CADETS	640	93,574	51,450	51,450	0.00	0.00	0.00	0.00
0359805	SPECIAL EVENTS OVERTIME	934,644	726,645	818,119	818,119	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
0359806	TECHNOLOGY INFRA-STRUCTURE	1,896,814	2,158,158	2,567,437	2,567,437	0.00	0.00	0.00	0.00
0359807	MOBILE DATA COMPUTERS/CAD	194,176	195,510	195,510	195,510	0.00	0.00	0.00	0.00
0359808	SAFE HAVEN	368,978	440,005	440,005	440,005	0.00	0.00	0.00	0.00
0359810	CRIME LAB - DNA	117,661	235,239	322,738	322,738	3.00	3.00	3.00	3.00
0359812	POLICE RADIO SYSTEM	0	5,000,000	0	0	0.00	0.00	0.00	0.00
0359814	ELECTION COSTS	0	0	780,545	780,545	0.00	0.00	8.00	8.00
0359815	TASERS	64,182	80,930	155,469	155,469	0.00	0.00	0.00	0.00
0359816	IN-CAR VIDEO SYSTEMS	245,247	120,000	120,000	120,000	0.00	0.00	0.00	0.00
0359818	SALARY ADJUSTMENTS	0	-439,848	-439,848	-439,848	0.00	0.00	0.00	0.00
0359821	FACILITIES DESIGN	350,000	0	0	0	0.00	0.00	0.00	0.00
0359822	STOCKYARDS DETAIL	114,209	97,934	98,737	98,737	0.00	0.00	0.00	0.00
0359823	MOTORCYCLE REPLACEMENT PROGRAM	0	136,000	196,429	196,429	0.00	0.00	0.00	0.00
0359824	TRAINING CENTER PURCHASE	0	2,200,000	0	0	0.00	0.00	0.00	0.00
0359825	HELIPORT	0	0	4,200,000	4,200,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 21,429,125</u>	<u>\$ 21,342,764</u>	<u>\$ 23,387,987</u>	<u>\$ 23,387,987</u>	<u>3.00</u>	<u>3.00</u>	<u>11.00</u>	<u>11.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>STRATEGIC OPERATIONS</u>								
0359900	NORTH SOF	\$ 106,036	\$ 100,270	\$ 101,092	\$ 101,092	0.00	0.00	0.00	0.00
0359901	WEST SOF	23,230	100,271	101,094	101,094	0.00	0.00	0.00	0.00
0359902	SOUTH SOF	72,590	100,271	101,094	101,094	0.00	0.00	0.00	0.00
0359903	EAST SOF	154,104	100,271	101,094	101,094	0.00	0.00	0.00	0.00
0359904	SSB SOF	100,578	128,919	56,231	56,231	0.00	0.00	0.00	0.00
0359905	CENTRAL SOF	7,838	100,271	101,094	101,094	0.00	0.00	0.00	0.00
0359906	OSB SOF	0	36,661	36,962	36,962	0.00	0.00	0.00	0.00
0359910	ALLIANCE FOR CHILDREN	0	0	30,000	30,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 464,376</u>	<u>\$ 666,934</u>	<u>\$ 628,661</u>	<u>\$ 628,661</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 51,038,454	\$ 55,301,990	\$ 53,482,714	\$ 53,482,714	248.00	232.00	189.00	189.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

PARKS AND COMMUNITY SERVICES

FUND/CENTER

GR79/0800511:0808080

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks as well as for the planning and administration of various recreation and human services programs that the City offers.

Parks and community policing and security and graffiti abatement are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. It is important that the public also have available quality of life amenities, including libraries, entertainment, and parks. People will use these amenities, particularly the parks, only if they feel safe in them. Graffiti, if left unabated, breeds even more graffiti and potential violent conflict among the gangs that spread it.

Allocations	Actual FY2011	Adopted FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Personnel Services	\$ 570,535	\$ 903,642	\$ 870,381	\$ 870,381
Supplies	33,094	43,074	44,855	44,855
Contractual	253,332	311,985	313,975	313,975
Capital Outlay	0	0	0	0
Total Expenditures	\$ 856,961	\$ 1,258,701	\$ 1,229,211	\$ 1,229,211
Authorized Positions	6.00	6.00	6.00	6.00

FORT WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GR79/0359000:0359910:0800511:0808040

CHANGES FROM FY2012 ADOPTED TO FY2013 ADOPTED

FY2012 ADOPTED:	\$56,560,690	A.P.	238.0
FY2013 ADOPTED:	\$54,711,925	A.P.	195.0

- A) The adopted budget decreases by (\$3,693,942) and 43.0 authorized positions for the transfer of Narcotics, Gang, and Patrol Support to the General Fund. This transfer is year two of the five-year plan to reduce the number of positions in CCPD.
- B) The adopted budget decreases by (\$367,851) and 1.0 authorized position due to current salary requirements calculated through Salaries/Benefits Forecasting System (SBFS) clean-up and the transfer of one Sergeant position to the General Fund for the Fort Worth Police Officers' Association president.
- C) The adopted budget increases by \$90,000 and 1.0 authorized position for a Code Blue program coordinator.
- D) The adopted budget decreases by (\$7,200,000) for the elimination of one time funding in transfers out associated with payment for the new public safety radio system and purchase of property for the new police academy.
- E) The adopted budget increases by \$4,200,000 in transfers out to for construction of a new police heliport.
- F) The adopted budget increases by \$3,477,500 based on the department's vehicle replacement plan.
- G) The adopted budget increases by \$423,446 to fund training for 90 recruits needed to fill vacant positions.
- H) The adopted budget increases by \$383,344 to fund e-learning software. This software will allow officers to participate in required training while minimizing time away from assigned duties.
- I) The adopted budget increases by \$321,949 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	COMMUNITY CENTER SECURITY	\$ 344,480	\$ 648,370	\$ 340,283	\$ 340,283	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 344,480</u>	<u>\$ 648,370</u>	<u>\$ 340,283</u>	<u>\$ 340,283</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	BOTANIC GARDEN	\$ 137,651	\$ 145,704	\$ 148,718	\$ 148,718	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 137,651</u>	<u>\$ 145,704</u>	<u>\$ 148,718</u>	<u>\$ 148,718</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808010	CCPD ADMINISTRATIVE FEE	\$ 0	\$ 0	\$ 21,813	\$ 21,813	0.00	0.00	0.00	0.00
0808020	SPECIAL EVENTS	0	0	26,903	26,903	0.00	0.00	0.00	0.00
0808030	NON-LATE NIGHT SECURITY	0	0	35,802	35,802	0.00	0.00	0.00	0.00
0808040	GRAFFITI ABATEMENT	374,830	464,627	464,102	464,102	6.00	6.00	6.00	6.00
0808060	YOUTH SPORTS SECURITY	0	0	39,045	39,045	0.00	0.00	0.00	0.00
0808070	SWIMMING POOL SECURITY	0	0	70,674	70,674	0.00	0.00	0.00	0.00
0808080	ADULT SPORTS SECURITY	0	0	81,872	81,872	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 374,830</u>	<u>\$ 464,627</u>	<u>\$ 740,211</u>	<u>\$ 740,211</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013	Adopted Budget FY2011	Adopted Budget FY2012	Proposed Budget FY2013	Adopted Budget FY2013
Center	Center Description								
	TOTAL	\$ 856,961	\$ 1,258,701	\$ 1,229,211	\$ 1,229,211	6.00	6.00	6.00	6.00



FY2013 SALARY SCHEDULE

On September 18, 2012, the City Council approved the fiscal year 2012/2013 budget. No salary adjustments or step increases were approved for General employees. Police and Fire Civil Service will receive their increases in accordance with the Police Meet and Confer Agreement and the Fire Collective Bargaining Contract.

I. Non-Exempt Employees (Non-Civil Service)

- Non-exempt employees (non-civil service) will not receive any salary adjustments.
- Non-exempt employees (non-civil service) will not receive any step increases.

II. Exempt Employees (Non-Civil Service)

- Exempt employees will not receive any salary adjustments.

III. Sworn Police

- Sworn Police salary increases will be in accordance with their Meet and Confer Agreement between the City of Fort Worth and the Fort Worth Police Officers Association. If an agreement is not reached, Article 21, Duration and Termination of the agreement shall be followed.

IV. Sworn Fire

- Fire Civil Service employees will receive salary and special pay increases in accordance with collective bargaining contract between the City of Fort Worth and the Fort Worth Professional Firefighters Association.

V. Temporary, Seasonal and Less Than Part-Time Employees

- Temporary, Seasonal and Less Than Part-Time employees will not receive any salary adjustments.

VI. Council Aides

- Council Aides will not receive any salary adjustments.

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
ACCOUNT TECHNICIAN	1024	114	N	15.62	22.03
ACCOUNTANT	1130	213	E	20.41	32.66
ACCOUNTING MANAGER/CONTROLLER	1220	225	E	36.64	58.62
ACCOUNTING SERVICES SUPERVISOR	1289	219	E	27.35	43.75
ACCOUNTS PAYABLE SUPERVISOR	1291	215	E	22.51	36.01
ACTING ASSISTANT CITY MANAGER	1264	311	E	60.34	99.56
ADMINISTRATIVE ASSISTANT	1022	116	N	17.22	24.29
ADMINISTRATIVE SECRETARY	1336	113	N	14.87	20.98
ADMINISTRATIVE SERVICES MGR	1183	221	E	30.15	48.23
ADMINISTRATIVE SVC COORDINATOR	1543	215	E	22.51	36.01
ADMINISTRATIVE TECHNICIAN	1335	114	N	15.62	22.03
ADMINISTRATOR - SUSTAINABILITY	1522	219	E	27.35	43.75
ADULT BASKETBALL OFFICAL	1011	ZZZ	N	20.00 per game	
ADULT FLAG FOOTBALL OFFICAL	1010	ZZZ	N	20.00 per game	
ADULT SOFTBALL OFFICAL	1012	ZZZ	N	15.00 per game	
ADULT VOLLEYBALL OFFICAL	1009	ZZZ	N	16.00 per game	
AIRPORT MANAGER	1036	220	E	28.72	45.95
AIRPORT OPERATIONS COORD	1043	210	E	17.63	28.21
AIRPORT OPERATIONS OFFICER	1512	116	N	17.22	24.29
AIRPORT SUPERVISOR	1525	212	E	19.45	31.12
AIRPORT SYSTEMS DIRECTOR	1033	309	E	54.98	90.72
ALARM ENFORCEMENT TECHNICIAN	1490	115	N	16.40	23.13
ANIMAL CONTROL MANAGER	1209	218	E	26.05	41.67
ANIMAL CONTROL OFFICER	1493	114	N	15.62	22.03
ANIMAL CONTROL SUPERVISOR	1063	213	E	20.41	32.66
ANIMAL CRUELTY INVESTIGATOR	1495	118	N	18.98	26.77
ANIMAL SERVICES ADMINISTRATOR	1205	221	E	30.15	48.23
ANIMAL SHELTER TECHNICIAN	1416	109	N	12.22	17.24
ARBORIST	1415	109	N	12.22	17.24
ARCHITECTURAL SERVICES MGR	1208	223	E	33.24	53.18
ASSISTANT BUILDING OFFICIAL	1294	219	E	27.35	43.75
ASSISTANT CITY MANAGER	1263	311	E	60.34	99.56
ASSISTANT FIRE DIRECTOR	1504	305	E	43.88	72.40
ASSISTANT POOL SAFETY MANAGER	1477	ZZZ	N	11.50	
ASSISTANT TO CITY MANAGER	1260	301	E	31.90	52.63
ASSISTANT TO THE MAYOR	1165	213	E	20.41	32.66
ASSOCIATE PLANNER	1359	116	N	17.22	24.29
ASST AIRPORT SYSTEMS DIRECTOR	1252	303	E	39.89	65.82
ASST BUDGET & MGMT SRVC DIR	1232	303	E	39.89	65.82
ASST CITY ATTORNEY I	1007	221	E	30.15	48.23
ASST CITY ATTORNEY II	1509	223	E	33.24	53.18
ASST CITY AUDITOR	1236	303	E	39.89	65.82
ASST CITY SECRETARY	1233	303	E	39.89	65.82
ASST CITY TREASURER	1292	215	E	22.51	36.01
ASST CODE COMPLIANCE DIR	1239	303	E	39.89	65.82
ASST COMMUNICATION SHIFT SUPV	1485	121	N	21.97	30.99
ASST COMMUNITY RELATIONS DIR	1244	303	E	39.89	65.82
ASST CUSTOMER SERVICE MANAGER	1071	215	E	22.51	36.01
ASST ECON & COMM DEVELOP DIR	1238	303	E	39.89	65.82
ASST ENVRNMNTL MGMT DIRECTOR	1246	305	E	43.88	72.40
ASST EQUIPMENT SERV DIRECTOR	1245	303	E	39.89	65.82
ASST FIELD OPERATIONS SUPV	1059	214	E	21.43	34.30
ASST FINANCE DIRECTOR	1234	303	E	39.89	65.82
ASST GOLF PROFESSIONAL	1381	114	N	15.62	22.03
ASST GOVERNMENTAL AFFAIRS COOR	1251	305	E	43.88	72.40
ASST HOUSING DIRECTOR	1247	303	E	39.89	65.82
ASST HUMAN RESOURCES DIRECTOR	1240	303	E	39.89	65.82
ASST ITS DIR-BUSINESS SERV	1256	303	E	39.89	65.82
ASST ITS DIR-OPERATIONS	1255	305	E	43.88	72.40
ASST LIBRARY DIRECTOR	1257	303	E	39.89	65.82
ASST MUNICIPAL COURT SERV DIR	1241	303	E	39.89	65.82
ASST PARKS/COMMUNITY SERV DIR	1250	305	E	43.88	72.40
ASST PARTS/MATERIALS SUPV	1435	117	N	18.08	25.50
ASST PLANNING/DEVELOPMENT DIR	1249	303	E	39.89	65.82
ASST PLANS EXAMINER SUPV	1053	215	E	22.51	36.01
ASST POLICE DIRECTOR	1235	305	E	43.88	72.40
ASST PUB FAC/EVENTS MRKTING DIR	1253	301	E	31.90	52.63
ASST PUB FACILITIES/EVENTS DIR	1254	303	E	39.89	65.82
ASST PUBLIC SAFETY SUPPORT MGR	1321	220	E	28.72	45.95
ASST SURVEY SUPERINTENDENT	1306	218	E	26.05	41.67
ASST TPW SUPERINTENDENT	1307	219	E	27.35	43.75
ASST TRANS/PUBLIC WORKS DIR	1248	305	E	43.88	72.40
ASST WATER DIRECTOR	1258	305	E	43.88	72.40
ASST WATER SYSTEMS SUPT	1074	219	E	27.35	43.75

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
ATHLETIC COORDINATOR	1314	216	E	23.63	37.80
ATHLETICS PROGRAM COORDINATOR	1515	ZZZ	N	11.00	
AUDIO/VISUAL SPECIALIST	1422	110	N	12.84	18.11
AUDIT INVESTIGATOR	1132	219	E	27.35	43.75
AUDIT MANAGER	1189	223	E	33.24	53.18
AUDITOR	1133	215	E	22.51	36.01
AUTO BODY REPAIRER	1411	113	N	14.87	20.98
BENEFITS ADMINISTRATOR	1179	226	E	38.47	61.55
BUDGET MANAGER	1171	223	E	33.24	53.18
BUDGET OFFICER	1506	305	E	43.88	72.40
BUILDING OFFICIAL	1188	227	E	40.40	64.63
BUILDING SERVICES SUPERVISOR	1057	216	E	23.63	37.80
BUSINESS COMM/DEVELOP COORD	1167	220	E	28.72	45.95
BUSINESS COMM/DEVELOPMENT MGR	1166	223	E	33.24	53.18
BUSINESS DIVERSITY COORD	1164	219	E	27.35	43.75
BUYER	1095	212	E	19.45	31.12
CABLE PRODUCER/DIRECTOR	1046	210	E	17.63	28.21
CABLE SERVICES MANAGER	1225	218	E	26.05	41.67
CABLE SERVICES SUPERVISOR	1329	215	E	22.51	36.01
CAPITAL PROJECTS MANAGER	1170	225	E	36.64	58.62
CHEMIST	1124	213	E	20.41	32.66
CHIEF DEPUTY CITY MARSHAL	1051	219	E	27.35	43.75
CHIEF HELICOPTER PILOT	1217	219	E	27.35	43.75
CHIEF JUDGE	1080	307	E	50.01	82.51
CHIEF PROSECUTOR	1528	221	E	30.15	48.23
CITY ATTORNEY	1042	318	E	74.30	122.60
CITY AUDITOR	1078	307	E	50.01	82.51
CITY COUNCIL MEMBER	1017	ZZZ	E	25,000	
CITY FORESTER	1315	221	E	30.15	48.23
CITY MANAGER	1077	318	E	74.30	122.60
CITY MARSHAL	1243	303	E	39.89	65.82
CITY SECRETARY	1079	307	E	50.01	82.51
CITY TRAFFIC ENGINEER	1198	226	E	38.47	61.55
CITY TREASURER	1173	223	E	33.24	53.18
CLERICAL SUPERVISOR	1048	208	E	15.99	25.57
CLERK OF MUNICIPAL COURT	1242	303	E	39.89	65.82
CODE COMPLIANCE DIRECTOR	1270	307	E	50.01	82.51
CODE COMPLIANCE OFFICER	1487	117	N	18.08	25.50
CODE COMPLIANCE TECHNICIAN	1488	112	N	14.16	19.98
CODE ENFORCEMENT SUPERVISOR	1056	217	E	24.81	39.70
CODE ENFORCEMENT SUPT	1191	219	E	27.35	43.75
COMMUNICATION COORDINATOR	1126	221	E	30.15	48.23
COMMUNICATION SHIFT SUPV	1486	122	N	23.07	32.55
COMMUNICATIONS SPECIALIST	1505	216	E	23.63	37.80
COMMUNITY CENTER AIDE	1412	109	N	12.22	17.24
COMMUNITY CENTER COORDINATOR	1312	218	E	26.05	41.67
COMMUNITY CENTER SUPERVISOR	1065	215	E	22.51	36.01
COMMUNITY COUNSELOR	1150	213	E	20.41	32.66
COMMUNITY HEALTH SUPERVISOR	1317	215	E	22.51	36.01
COMMUNITY OPERATIONS MANAGER	1211	223	E	33.24	53.18
COMMUNITY OUTREACH WORKER	1345	108	N	11.64	16.41
COMMUNITY RELATIONS DIRECTOR	1273	307	E	50.01	82.51
COMMUNITY SERVICES MANAGER	1214	222	E	31.65	50.65
COMPUTER FORENSIC EXAMINER	1524	221	E	30.15	48.23
CONSERVATION SPECIALIST	1109	215	E	22.51	36.01
CONSTRUCTION INSPECTION SUPV	1305	218	E	26.05	41.67
CONSTRUCTION INSPECTOR I	1366	116	N	17.22	24.29
CONSTRUCTION INSPECTOR II	1367	119	N	19.92	28.10
CONSTRUCTION SUPERINTENDENT	1187	220	E	28.72	45.95
CONSUMER HEALTH MANAGER	1201	220	E	28.72	45.95
CONSUMER HEALTH SPECIALIST	1378	119	N	19.92	28.10
CONSUMER HEALTH SUPERVISOR	1308	217	E	24.81	39.70
CONTRACT COMPLIANCE SPECIALIST	1105	212	E	19.45	31.12
CONTRACT COMPLIANCE TECHNICIAN	1375	111	N	13.48	19.02
CONTRACT SERVICES ADMIN	1184	221	E	30.15	48.23
COUNCIL AIDE	1016	ZZZ	E	25.50	
COURIER	1400	114	N	15.62	22.03
COURT INTERPRETER	1355	115	N	16.40	23.13
COURT REPORTER	1353	118	N	18.98	26.77
CRIME ANALYST	1119	212	E	19.45	31.12
CRIME LAB QA COORDINATOR	1320	220	E	28.72	45.95
CRIMINAL INTELLIGENCE ANALYST	1094	221	E	30.15	48.23
CROSS CONNECTION TECH SUPV	1513	215	E	22.51	36.01
CROSS CONNECTION TECHNICIAN	1425	118	N	18.98	26.77

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
CUSTODIAL SERVICES SUPV	1451	112	N	14.16	19.98
CUSTODIAN	1020	107	N	11.09	15.64
CUSTOMER SERVICE INFO SPEC	1340	116	N	17.22	24.29
CUSTOMER SERVICE MANAGER	1227	219	E	27.35	43.75
CUSTOMER SERVICE REP I	1023	111	N	13.48	19.02
CUSTOMER SERVICE REP II	1339	112	N	14.16	19.98
CUSTOMER SERVICE SUPERVISOR	1070	213	E	20.41	32.66
DATA REPORTING SHIFT SUPV	1067	211	E	18.52	29.63
DATA REPORTING SUPERVISOR	1066	213	E	20.41	32.66
DATA REPORTING TECHNICIAN	1346	113	N	14.87	20.98
DATABASE ADMINISTRATOR	1160	112	E	30.15	51.25
DEPUTY CHIEF JUDGE	1081	224	E	34.90	55.84
DEPUTY CITY ATTORNEY	1035	307	E	50.01	82.51
DEPUTY CITY MARSHAL	1047	120	N	20.92	29.51
DEPUTY COURT CLERK	1052	215	E	22.51	36.01
DEPUTY DEPARTMENT DIRECTOR	1259	307	E	50.01	82.51
DEPUTY DIRECTOR - PMO	1519	233	E	54.13	86.60
DEVELOPMENT GAS WELL INSPECTOR	1373	120	N	20.92	29.51
DEVELOPMENT INSPECTION SUPV	1055	216	E	23.63	37.80
DEVELOPMENT INSPECTOR	1372	118	N	18.98	26.77
DEVELOPMENT PROJECT COORD	1303	217	E	24.81	39.70
DEVELOPMENT SERVICES ADMIN	1190	223	E	33.24	53.18
DIRECTOR - PMO	1518	309	E	54.98	90.72
DISTRICT SUPERINTENDENT	1210	222	E	31.65	50.65
DROVER	1417	111	N	13.48	19.02
ECONOMIC DEVELOPMENT MANAGER	1510	225	E	36.64	58.62
ECONOMIC DEVELOPMENT SPEC	1128	215	E	22.51	36.01
EDP AUDIT MANAGER	1516	225	E	36.64	58.62
EDP AUDITOR	1511	221	E	30.15	48.23
ELECTRONICS TECHNICIAN	1384	112	N	14.16	19.98
ELIGIBILITY SPECIALIST	1361	112	N	14.16	19.98
EMERGENCY MANAGEMENT COORD	1219	220	E	28.72	45.95
EMERGENCY MANAGEMENT OFFICER I	1091	212	E	19.45	31.12
EMERGENCY MGMT OFFICER II	1092	216	E	23.63	37.80
ENGINEERING MANAGER	1196	225	E	36.64	58.62
ENGINEERING PROGRAM ADMIN	1298	221	E	30.15	48.23
ENGINEERING TECHNICIAN I	1368	114	N	15.62	22.03
ENGINEERING TECHNICIAN II	1369	117	N	18.08	25.50
ENVIRONMENTAL MANAGEMENT DIR	1278	307	E	50.01	82.51
ENVIRONMENTAL PROGRAM MANAGER	1206	222	E	31.65	50.65
ENVIRONMENTAL SPECIALIST	1360	120	N	20.92	29.51
ENVIRONMENTAL SUPERVISOR	1311	220	E	28.72	45.95
EQUIPMENT COORDINATOR	1385	117	N	18.08	25.50
EQUIPMENT OPERATOR	1403	113	N	14.87	20.98
EQUIPMENT SERVICES CREWLEADER	1439	119	N	19.92	28.10
EQUIPMENT SERVICES DIRECTOR	1274	309	E	54.98	90.72
EQUIPMENT SERVICES MANAGER	1304	220	E	28.72	45.95
EQUIPMENT SERVICES MECHANIC I	1409	111	N	13.48	19.02
EQUIPMENT SERVICES MECHANIC II	1410	114	N	15.62	22.03
EQUIPMENT SERVICES SUPERVISOR	1058	217	E	24.81	39.70
EQUIPMENT SERVICES TECHNICIAN	1377	109	N	12.22	17.24
EXEC SECT TO MAYOR/COUNCIL	1338	117	N	18.08	25.50
EXECUTIVE ASST TO CITY MANAGER	1266	309	E	54.98	90.72
EXECUTIVE SECRETARY	1337	116	N	17.22	24.29
EXTRA HELP	varies	ZZZ	N or E	varies	
FACILITIES MANAGER	1194	225	E	36.64	58.62
FD PROTECTION SPECIALIST	1141	218	E	26.05	41.67
FIELD OPERATIONS CREWLEADER	1015	117	N	18.08	25.50
FIELD OPERATIONS SUPERVISOR	1060	217	E	24.81	39.70
FIELD OPERATIONS SUPT	1195	221	E	30.15	48.23
FIELD SERVICES REPRESENTATIVE	1341	112	N	14.16	19.98
FINANCE DIRECTOR	1269	309	E	54.98	90.72
FINANCIAL REPORTING COORD	1290	220	E	28.72	45.95
FINANCIAL SERVICES MANAGER	1176	223	E	33.24	53.18
FIRE BATTALION CHIEF	1028	Y05	N	set by contract	
FIRE CAPTAIN	1029	Y04	N	set by contract	
FIRE CHIEF	1034	309	E	54.98	90.72
FIRE DEPUTY CHIEF	1027	308	E	52.17	86.08
FIRE DIVISION CHIEF	1532	Y07	N	set by contract	
FIRE ENGINEER	1031	Y02	N	set by contract	
FIRE FIGHTER	1032	Y01	N	set by contract	

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
FIRE LIEUTENANT	1030	Y03	N	set by contract	
FIRE TRAINEE	1026	FFF	N	18.46	
FOOD & BEVERAGE ATTENDANT	1349	100	N	7.88	11.12
FORENSIC DIVISION MANAGER	1185	223	E	33.24	53.18
FORENSIC SCIENTIST	1151	215	E	22.51	36.01
GARDENER	1413	112	N	14.16	19.98
GAS WELL LEASE MANAGER	1229	222	E	31.65	50.65
GOLF CART ATTENDANT	1351	100	N	7.88	11.12
GOLF COURSE MAINT & OPS SUPT	1213	221	E	30.15	48.23
GOLF PROFESSIONAL	1064	216	E	23.63	37.80
GOLF SHOP ATTENDANT	1347	109	N	12.22	17.24
GOLF SHOP CLERK	1352	102	N	8.69	12.26
GOVERNMENT AFFAIRS COORDINATOR	1262	307	E	50.01	82.51
GOVERNMENTAL AFFAIRS LIASON	1293	226	E	38.47	61.55
GRADUATE ENGINEER	1142	217	E	24.81	39.70
GRANTS MANAGER	1169	221	E	30.15	48.23
GRANTS SPECIALIST	1039	213	E	20.41	32.66
GRAPHIC ARTIST	1357	117	N	18.08	25.50
GREENHOUSE ATTENDANT	1414	112	N	14.16	19.98
GROUND TRANSPORTATION COORD	1300	218	E	26.05	41.67
HEAD LIFEGUARD	1475	ZZZ	N	11.00	
HEALTH OUTREACH MANAGER	1204	220	E	28.72	45.95
HEARING OFFICER	1083	213	E	20.41	32.66
HELICOPTER MECHANIC	1419	122	N	23.07	32.55
HELICOPTER PILOT	1383	122	N	23.07	32.55
HISTORICAL CURATOR	1114	214	E	21.43	34.30
HORSE TRAINER	1496	112	N	14.16	19.98
HORTICULTURE SUPERINTENDENT	1212	221	E	30.15	48.23
HOUSING & ECO DEVELOP DIRECTOR	1265	307	E	50.01	82.51
HOUSING DEVELOPMENT SPECIALIST	1085	216	E	23.63	37.80
HOUSING DIRECTOR	1275	309	E	54.98	90.72
HOUSING PROGRAM MANAGER	1186	222	E	31.65	50.65
HOUSING PROGRAM SUPERVISOR	1297	216	E	23.63	37.80
HOUSING REHABILITATION TECH I	1362	114	N	15.62	22.03
HOUSING REHABILITATION TECH II	1364	116	N	17.22	24.29
HOUSING/COMMUNITY DEVELOP MGR	1537	225	E	36.64	58.62
HRI SPECIALIST	1139	105	E	21.43	36.44
HUMAN RELATIONS MANAGER	1222	222	E	31.65	50.65
HUMAN RELATIONS SPECIALIST	1103	216	E	23.63	37.80
HUMAN RESOURCES ANALYST	1088	215	E	22.51	36.01
HUMAN RESOURCES CONSULTANT	1090	220	E	28.72	45.95
HUMAN RESOURCES COORDINATOR	1296	220	E	28.72	45.95
HUMAN RESOURCES DIRECTOR	1271	309	E	54.98	90.72
HUMAN RESOURCES MANAGER	1180	223	E	33.24	53.18
HUMAN SERVICES COORDINATOR	1316	215	E	22.51	36.01
HUMAN SERVICES MANAGER	1215	220	E	28.72	45.95
HUMAN SERVICES SPECIALIST	1356	115	N	16.40	23.13
IDENTIFICATION TECHNICIAN	1497	113	N	14.87	20.98
INDUSTRIAL SEWING TECHNICIAN	1399	112	N	14.16	19.98
INFRASTRUCTURE QC SPECIALIST	1127	217	E	24.81	39.70
INSTRUMENTATION/ELECT SUPV	1076	216	E	23.63	37.80
INSTRUMENTATION/ELECT TECH	1394	116	N	17.22	24.29
INTERIM CITY MANAGER	1267	314	E	66.36	109.50
INTOXILYZER OPERATOR	1499	113	N	14.87	20.98
IT BUSINESS PLANNER	1322	109	E	26.05	44.28
IT BUSINESS SYSTEMS COORD	1325	109	E	26.05	44.28
IT COMMUNICATIONS CONSULTANT	1326	107	E	23.63	40.17
IT COMMUNICATIONS TECHNICIAN	1391	119	N	19.92	28.10
IT INFORMATION SECURITY ANALYST	1538	111	E	28.72	48.82
IT LEAD BUSINESS PLANNER	1324	113	E	31.65	53.81
IT LEAD PROGRAMMER/ANALYST	1159	113	E	31.65	53.81
IT MANAGER	1223	113	E	31.65	53.81
IT OPERATIONS SPECIALIST	1388	112	N	14.16	19.98
IT PC SUPPORT SPECIALIST	1387	118	N	18.98	26.77
IT PROGRAMMER/ANALYST I	1156	104	E	20.41	34.70
IT PROGRAMMER/ANALYST II	1157	107	E	23.63	40.17
IT PROJECT CONSULTANT	1327	114	E	33.24	56.51
IT QUALITY ASSURANCE COORD	1328	110	E	27.35	46.49
IT SERVICES SPECIALIST	1389	116	N	17.22	24.29
IT SOLUTIONS DIRECTOR	1283	309	E	54.98	90.72
IT SUPERVISOR	1069	213	E	20.41	32.66
IT TECH SUPPORT ANALYST I	1153	103	E	19.45	33.06
IT TECH SUPPORT ANALYST II	1154	106	E	22.51	38.26
IT TECHNICIAN	1393	112	N	14.16	19.98

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
JC OFFICE AIDE I	1470	ZZZ	N	7.47	
JC OFFICE AIDE II	1471	ZZZ	N	8.24	
JC SR OFFICE AIDE	1472	ZZZ	N	9.06	
JURY COORDINATOR	1354	115	N	16.40	23.13
LABOR RELATIONS MANAGER	1228	223	E	33.24	53.18
LABORATORY ASST	1380	111	N	13.48	19.02
LABORATORY SUPERVISOR	1310	217	E	24.81	39.70
LAKE WORTH COORDINATOR	1161	217	E	24.81	39.70
LAND AGENT	1101	215	E	22.51	36.01
LANDSCAPE ARCHITECT	1146	215	E	22.51	36.01
LANDSCAPE ARCHITECT MANAGER	1526	223	E	33.24	53.18
LANDSCAPE ARCHITECT SUPERVISOR	1313	220	E	28.72	45.95
LATENT PRINT EXAMINER	1501	124	N	25.44	35.88
LATENT PRINT TECHNICIAN	1500	116	N	17.22	24.29
LEGAL SECRETARY	1334	114	N	15.62	22.03
LIBRARIAN	1120	212	E	19.45	31.12
LIBRARIAN MANAGER	1216	221	E	30.15	48.23
LIBRARIAN SUPERVISOR	1319	218	E	26.05	41.67
LIBRARY ASSISTANT I	1386	113	N	14.87	20.98
LIBRARY ASSISTANT II	1392	115	N	16.40	23.13
LIBRARY DIRECTOR	1284	309	E	54.98	90.72
LIBRARY MATERIALS COORDINATOR	1122	219	E	27.35	43.75
LIBRARY PAGE	1348	107	N	11.09	15.64
LIFEGUARD	1474	ZZZ	N	10.00	
LOAN SERVICES REPRESENTATIVE	1365	117	N	18.08	25.50
M/WBE PROGRAM COORDINATOR	1168	219	E	27.35	43.75
MAINTENANCE WORKER	1021	109	N	12.22	17.24
MANAGEMENT ANALYST I	1087	213	E	20.41	32.66
MANAGEMENT ANALYST II	1040	217	E	24.81	39.70
MAYOR	1428	ZZZ	E	29,000	
MAYOR PRO TEM	1428	ZZZ	E	25,000	
MEDIA SERVICES SPECIALIST	1371	117	N	18.08	25.50
METER SERVICES TECHNICIAN	1424	112	N	14.16	19.98
MICROBIOLOGIST	1111	213	E	20.41	32.66
MUNICIPAL COURT SERVICES DIR	1272	307	E	50.01	82.51
MUNICIPAL JUDGE	1082	222	E	31.65	50.65
NATURAL SCIENTIST	1115	214	E	21.43	34.30
NATURAL SCIENTIST SUPERVISOR	1116	217	E	24.81	39.70
NATURE CENTER MANAGER	1202	221	E	30.15	48.23
OFFICE ASSISTANT I	1333	108	N	11.64	16.41
OFFICE ASSISTANT II	1025	109	N	12.22	17.24
PARALEGAL	1533	115	N	16.40	23.13
PARKING OPERATIONS MANAGER	1536	220	E	28.72	45.95
PARKS/COMMUNITY SERVICES DIR	1280	309	E	54.98	90.72
PARTS EXPEDITER	1344	113	N	14.87	20.98
PARTS/MATERIALS SUPERVISOR	1050	214	E	21.43	34.30
PAYROLL SUPERVISOR	1541	213	E	20.41	32.66
PAYROLL TECHNICIAN	1542	114	N	15.62	22.03
PESTICIDE APPLICATOR	1418	112	N	14.16	19.98
PLANNER	1148	214	E	21.43	34.30
PLANNING ASSISTANT	1358	116	N	17.22	24.29
PLANNING MANAGER	1207	221	E	30.15	48.23
PLANNING/DEVELOPMENT DIRECTOR	1279	307	E	50.01	82.51
PLANS EXAMINER	1370	119	N	19.92	28.10
PLANS EXAMINER SUPERVISOR	1054	216	E	23.63	37.80
POLICE CADET	1480	ZZZ	N	9.98	
POLICE CAPTAIN	1005	X09	N	set by contract	
POLICE CHIEF	1281	309	E	54.98	90.72
POLICE CORPORAL	1002	X04	N	set by contract	
POLICE DEPUTY CHIEF	1006	307	E	50.01	82.51
POLICE EMPLOYMENT SPECIALIST	1288	216	E	23.63	37.80
POLICE LIEUTENANT	1004	X08	N	set by contract	
POLICE MAJOR	1530	306	E	46.07	76.01
POLICE OFFICER	1001	X03	N	set by contract	
POLICE RANGE TECHNICIAN	1502	110	N	12.84	18.11
POLICE SERGEANT	1003	X07	N	set by contract	
POLICE TRAINEE	1000	PPP	N	18.51	
POLYGRAPH EXAMINER	1503	124	N	25.44	35.88
POOL ATTENDANT	1473	ZZZ	N	8.25	
POOL/LIFEGUARD MANAGER	1478	ZZZ	N	12.50	

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
PROFESSIONAL ENGINEER	1143	220	E	28.72	45.95
PROGRAM SUPPORT DIVISION ADMIN	1531	223	E	33.24	53.18
PROJECT CONTROLS SPECIALIST	1507	214	E	21.43	34.30
PROJECT MGMT INFO SYS SPEC	1517	108	E	24.81	42.18
PROPERTY CONTROL ATTENDANT	1401	112	N	14.16	19.98
PROPERTY CONTROL SPECIALIST	1343	113	N	14.87	20.98
PROPERTY CONTROL SUPERVISOR	1049	213	E	20.41	32.66
PROSECUTING ATTORNEY	1038	219	E	27.35	43.75
PUBLIC EDUCATION PRGM COORD	1299	216	E	23.63	37.80
PUBLIC EDUCATION SPECIALIST	1098	212	E	19.45	31.12
PUBLIC EVENTS ATTENDANT	1420	108	N	11.64	16.41
PUBLIC EVENTS COORDINATOR	1450	118	N	18.98	26.77
PUBLIC EVENTS MANAGER	1221	219	E	27.35	43.75
PUBLIC FACILITIES/EVENTS DIR	1282	309	E	54.98	90.72
PUBLIC HEALTH DIRECTOR	1277	309	E	54.98	90.72
PUBLIC SAFETY COMMUNICATOR I	1482	113	N	14.87	20.98
PUBLIC SAFETY COMMUNICATOR II	1483	116	N	17.22	24.29
PUBLIC SAFETY SUPPORT MANAGER	1218	223	E	33.24	53.18
PURCHASING MANAGER	1174	223	E	33.24	53.18
PURCHASING SUPERVISOR	1295	216	E	23.63	37.80
QUALITY CONTROL SPECIALIST	1113	213	E	20.41	32.66
REAL PROPERTY MANAGER	1193	220	E	28.72	45.95
RECORDS ANALYST	1135	213	E	20.41	32.66
RECORDS MANAGER	1175	222	E	31.65	50.65
RECREATION PROGRAMMER	1118	209	E	16.79	26.86
REGIONAL LIBRARIAN SUPERVISOR	1318	219	E	27.35	43.75
REGIONAL TRANSPORTATION COORD	1540	228	E	42.42	67.87
REGISTERED ARCHITECT	1145	218	E	26.05	41.67
REGULATORY/ENVIRONMENTAL COORD	1226	222	E	31.65	50.65
REPROGRAPHICS COORDINATOR	1302	216	E	23.63	37.80
REPROGRAPHICS TECHNICIAN	1398	113	N	14.87	20.98
RISK MANAGEMENT ANALYST	1137	215	E	22.51	36.01
RISK MANAGER	1177	222	E	31.65	50.65
SCHOOL CROSSING GUARD	1458	ZZZ	N	7.49	
SCOREKEEPER	1013	ZZZ	N	9.00 per game	
SECURITY GUARD	1008	114	N	15.62	22.03
SECURITY SUPERVISOR	1068	212	E	19.45	31.12
SENIOR IT BUSINESS PLANNER	1323	111	E	28.72	48.82
SENIOR PUBLIC EVENTS MANAGER	1534	226	E	38.47	61.55
SIGNS FABRICATOR	1407	110	N	12.84	18.11
SKILLED TRADES TECHNICIAN	1019	114	N	15.62	22.03
SKILLED TRADES TECHNICIAN II	1408	116	N	17.22	24.29
SPECIAL ASST TO CITY MGR	1086	213	E	20.41	32.66
SR ACCOUNT TECHNICIAN	1432	116	N	17.22	24.29
SR ACCOUNTANT	1131	217	E	24.81	39.70
SR ADMINISTRATIVE ASST	1041	213	E	20.41	32.66
SR ADMINISTRATIVE SERVICES MGR	1181	223	E	33.24	53.18
SR ANIMAL CONTROL OFFICER	1494	116	N	17.22	24.29
SR ASSISTANT CITY ATTORNEY	1037	226	E	38.47	61.55
SR ASSISTANT TO CITY MANAGER	1261	303	E	39.89	65.82
SR ASST CITY ATTNY SECT CHIEF	1527	228	E	42.42	67.87
SR ASST TO CITY MANAGER	1529	303	E	39.89	65.82
SR AUDITOR	1134	217	E	24.81	39.70
SR BUYER	1096	215	E	22.51	36.01
SR CAPITAL PROJECTS OFFICER	1521	228	E	42.42	67.87
SR CHEMIST	1125	216	E	23.63	37.80
SR CODE COMPLIANCE OFFICER	1489	120	N	20.92	29.51
SR CONSTRUCTION INSPECTOR	1434	121	N	21.97	30.99
SR CONSUMER HEALTH SPECIALIST	1379	120	N	20.92	29.51
SR CONTRACT COMPLIANCE SPEC	1106	216	E	23.63	37.80
SR CUSTOMER SERVICE REP	1430	114	N	15.62	22.03
SR DATA REPORTING TECHNICIAN	1446	115	N	16.40	23.13
SR DEPUTY CITY MARSHAL	1481	123	N	24.23	34.18
SR DEVELOPMENT INSPECTOR	1438	119	N	19.92	28.10
SR ELECTRONICS TECHNICIAN	1447	114	N	15.62	22.03
SR EMERGENCY MGMT OFFICER	1093	218	E	26.05	41.67
SR ENGINEERING TECHNICIAN	1436	120	N	20.92	29.51
SR ENVIRONMENTAL SPECIALIST	1110	217	E	24.81	39.70
SR EQUIPMENT OPERATOR	1433	114	N	15.62	22.03
SR EQUIPMENT SERVICES MECHANIC	1442	117	N	18.08	25.50
SR FOOD & BEVERAGE ATTENDANT	1350	104	N	9.58	13.51
SR FORENSIC SCIENTIST	1152	218	E	26.05	41.67

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
SR GARDENER	1444	114	N	15.62	22.03
SR GRAPHIC ARTIST	1363	119	N	19.92	28.10
SR HUMAN RELATIONS SPECIALIST	1104	218	E	26.05	41.67
SR HUMAN RESOURCES ANALYST	1089	217	E	24.81	39.70
SR HUMAN SERVICES SPECIALIST	1097	211	E	18.52	29.63
SR IDENTIFICATION TECHNICIAN	1498	115	N	16.40	23.13
SR INSTRUMENTATION/ELECT TECH	1454	118	N	18.98	26.77
SR IT COMMUNICATIONS TECH	1453	121	N	21.97	30.99
SR IT OPERATIONS SPECIALIST	1452	116	N	17.22	24.29
SR IT PROGRAMMER/ANALYST	1158	110	E	27.35	46.49
SR IT SERVICES SPECIALIST	1390	118	N	18.98	26.77
SR IT SOLUTIONS MANAGER	1224	114	E	33.24	56.51
SR IT TECH SUPPORT ANALYST	1155	109	E	26.05	44.28
SR LAND AGENT	1102	218	E	26.05	41.67
SR LANDSCAPE ARCHITECT	1147	217	E	24.81	39.70
SR LIBRARIAN	1121	215	E	22.51	36.01
SR LOAN SERVICES REP	1084	213	E	20.41	32.66
SR MAINTENANCE WORKER	1431	110	N	12.84	18.11
SR MANAGEMENT ANALYST	1178	221	E	30.15	48.23
SR MICROBIOLOGIST	1112	216	E	23.63	37.80
SR PLANNER	1149	219	E	27.35	43.75
SR PLANS EXAMINER	1437	121	N	21.97	30.99
SR PROFESSIONAL ENGINEER	1144	223	E	33.24	53.18
SR PROJECT CONTROLS SPECIALIST	1508	217	E	24.81	39.70
SR PROPERTY CONTROL SPECIALIST	1448	115	N	16.40	23.13
SR PUBLIC SAFETY COMMUNICATOR	1484	119	N	19.92	28.10
SR RECORDS ANALYST	1136	215	E	22.51	36.01
SR RECREATION PROGRAMMER	1117	211	E	18.52	29.63
SR REPROGRAPHICS TECHNICIAN	1429	116	N	17.22	24.29
SR RISK MANAGEMENT ANALYST	1138	218	E	26.05	41.67
SR SKILLED TRADES TECHNICIAN	1441	118	N	18.98	26.77
SR SURVEY TECHNICIAN	1440	116	N	17.22	24.29
SR UTILITY RATE ANALYST	1163	219	E	27.35	43.75
SR VICTIM ASST SPECIALIST	1100	212	E	19.45	31.12
SR WATER SYSTEMS MECHANIC	1456	116	N	17.22	24.29
SR WATER SYSTEMS TECHNICIAN	1455	117	N	18.08	25.50
STAGEHAND	1421	114	N	15.62	22.03
STAGEHAND CREWLEADER	1449	117	N	18.08	25.50
STOCK CLERK	1342	111	N	13.48	19.02
STREETS SERVICES MANAGER	1200	223	E	33.24	53.18
SURVEY SUPERINTENDENT	1197	220	E	28.72	45.95
SURVEY SUPERVISOR	1061	217	E	24.81	39.70
SURVEY TECHNICIAN	1374	112	N	14.16	19.98
TECHNOLOGY PROJECT COORDINATOR	1523	217	E	24.81	39.70
TEEN COURT COORDINATOR	1287	210	E	17.63	28.21
TOP HAND	1445	116	N	17.22	24.29
TPW SUPERINTENDENT	1199	221	E	30.15	48.23
TRAFFIC CONTROL SUPERVISOR	1492	120	N	20.92	29.51
TRAFFIC CONTROL TECHNICIAN	1491	112	N	14.16	19.98
TRAFFIC SERVICES WORKER	1406	109	N	12.22	17.24
TRAFFIC SYSTEMS CREWLEADER	1443	119	N	19.92	28.10
TRAFFIC SYSTEMS SUPERVISOR	1062	216	E	23.63	37.80
TRAFFIC SYSTEMS TECHNICIAN I	1404	112	N	14.16	19.98
TRAFFIC SYSTEMS TECHNICIAN II	1405	116	N	17.22	24.29
TRAINING SPECIALIST	1123	213	E	20.41	32.66
TRANSPORTATION MANAGER	1192	223	E	33.24	53.18
TRANSPORTATION UTILITY PLAN	1539	225	E	36.64	58.62
TRANSPORTATION/PUBLIC WKS DIR	1276	309	E	54.98	90.72
UTILITY ADMINISTRATOR	1182	228	E	42.42	67.87
UTILITY LINE TECHNICIAN	1376	114	N	15.62	22.03
UTILITY RATE ANALYST	1162	214	E	21.43	34.30
VETERINARIAN	1140	215	E	22.51	36.01
VETERINARIAN TECHNICIAN	1382	113	N	14.87	20.98
VICTIM ASSISTANCE COORDINATOR	1301	218	E	26.05	41.67
VICTIM ASSISTANCE SPECIALIST	1099	210	E	17.63	28.21
VITAL STATISTICS REGISTRAR	1331	216	E	23.63	37.80
VOLUNTEER COORDINATOR	1129	210	E	17.63	28.21

2013 Job Title / Classification	Job Code	Grade	FLSA	Minimum	Maximum
WATER DIRECTOR	1285	309	E	54.98	90.72
WATER METER READER	1423	110	N	12.84	18.11
WATER QUALITY MANAGER	1231	220	E	28.72	45.95
WATER SAFETY INSTRUCTOR	1476	ZZZ	N	10.00	
WATER SERVICES PROGRAM MANAGER	1535	223	E	33.24	53.18
WATER SERVICES SUPERVISOR	1330	217	E	24.81	39.70
WATER SYSTEMS MECHANIC I	1426	111	N	13.48	19.02
WATER SYSTEMS MECHANIC II	1427	114	N	15.62	22.03
WATER SYSTEMS MECHANIC SUPV	1075	214	E	21.43	34.30
WATER SYSTEMS SAMPLER	1395	114	N	15.62	22.03
WATER SYSTEMS SPECIALIST	1073	123	N	24.23	34.18
WATER SYSTEMS SUPERINTENDENT	1230	222	E	31.65	50.65
WATER SYSTEMS TECHNICIAN I	1396	111	N	13.48	19.02
WATER SYSTEMS TECHNICIAN II	1397	114	N	15.62	22.03
WEB MANAGING EDITOR	1286	218	E	26.05	41.67
YOUTH ATHLETICS GAME OFFICIAL	1457	ZZZ	N	15.00 per game	
YOUTH TRACK ASSISTANT	1514	ZZZ	N	7.25	

FORT WORTH



Municipal Fee Schedule - FY2013	
Code Compliance	
Fiscal Management	
Mowing Fee	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Mowing Penalty	10%/Year on Amount Owed
Rental Registration (Multi-Family)	
Multi-Family Registration 1st Unit	\$25.00
Multi-Family Registration Per Additional Unit	\$10.00
Multi-Family Failed Periodic Inspection	\$25.00/unit
Multi-Family Re-inspection	\$25.00/unit
Multi-Family Monthly Administrative Fee	
Status: Probationary	\$250.00 per complex or \$5.00 per dwelling unit per month, whichever fee is higher
Status: Suspended	\$500.00 per complex or \$10.00 per dwelling unit per month, whichever fee is higher
Status: Revoked	\$750.00 per complex or \$12.00 per dwelling unit per month, whichever fee is higher
Single Family and Duplexes	
Voluntary Registration	Free
Mandatory Registration	\$200.00 1st year
Mandatory Registration	\$100.00 2nd year
Substandard Building	
Demolition	
Admin Fee	\$300.00
Contractor Cost	Cost of Abatement
Penalty	10% per year for Each Occurrence
Trash	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Penalty	10% per year for Each Occurrence
Securing Vacant Structures	
Admin Fee	\$200.00
Sq. Ft	Cost of Abatement
Penalty	10% per year for Each Occurrence
Civil Penalties	As determined by Building Standards Commission
Code Educational Classes	
Trash Troubles Code Education Class	\$30.00
Landlord/Tenet Rental Registration Education Class	\$30.00
Consumer Health	
Health Permits Fees	

Municipal Fee Schedule - FY2013	
Code Compliance	
Fixed Facility	\$250.00 + \$5.00/empl.
Vehicle/Pushcart	\$250.00 + \$5.00/empl.
Seasonal	\$175.00
Ice Cream Pushcart	\$75.00
Health Permit Reissue	15% of past-due amount
Health Re-Inspection	
Closed child care and food establishments	\$125.00
Closed swimming pools/spas and hotel/motel rooms	\$125.00
Pre-Permit Inspection Request	\$125.00
Food Manager Certificate	\$15.00 per card
Literature Sales	\$.10 per page
Pool Operator's Course	\$65.00 per person
Health Card Fee	\$16.00 per PH trainee \$12.00 per business trainee \$10.00 per TC trainee
Plan Review Fee	
Facility	\$65.00 - \$400.00 based on sq footage
Change of Ownership	\$125.00
Misc Revenue	\$5.00 per duplicate permit or trainee card
Temporary Health Permit	
Private Event	\$200.00
Food and Beverage Booth	\$50.00 per day + \$15.00 each additional day
Administrative Fee if temporary permit is not purchased 3 full business days prior to event	\$20.00 per vendor request
Animal Care and Control	
Low Cost Clinic Combo	
Micro chipped	\$12.00
Not Micro chipped	\$12.00
Combo w/Microchip	\$24.00
Licensing	
Microchipped dog or cat	\$12.00
Un-microchipped dog or cat	\$36.00
Proof of microchipped, altered, vaccinated and annual vet-check for dog or cat	Free
Provisional Registration - Dogs, Cats, Ferrets	\$36.00
Late Registration - Dogs, Cats, Ferrets	\$100.00
Declared Dangerous Dogs	\$500.00
Potbellied Pigs	\$50.00
Registration with Reclaim	\$15.00
Intact Pet Permit - Dogs, Cats, Ferrets	\$50.00
Intact Pet Permit - Dogs, Cats, Ferrets- Attended Responsible Pet Owner class	Free

Municipal Fee Schedule - FY2013	
Code Compliance	
Multiple Pet Permit	\$50.00
Replacement Tag	\$5.00
Impoundment	
Level One - One Officer, Animal Restrained or Confined	\$65.00
Level Two - One Officer - Animal Unrestrained	\$105.00
Level Three - Two Officers - Animal Unrestrained	\$160.00
Level Four - Three or More Officers - Animal Unrestrained	\$215.00
Rabbits, Fowl, Reptiles	\$15.00
Miscellaneous Livestock	\$100.00
Prohibited Animals	\$200.00
Repeat Impoundment	
2nd Offense	\$20.00
3rd Offense	\$40.00
4th Offense	\$85.00
Deposit for Off-Premises Spay/Neuter of Reclaimed Pet	\$200.00
Board	
Fort Worth Resident	\$8.00
Contract Municipality Resident	\$15.00
Aggressive Dog Daily Boarding Fee	\$16.00
Quarantine	
Fort Worth Resident	\$12.00
Contract Municipality Resident	\$20.00
Quarantine Transfer Fee	\$50.00
Adoption	
Dogs	\$49.00
Cats, Ferrets	\$25.00
Senior Citizens	Dogs - \$24.50; Cats/Ferrets - \$12.50
Older Animals	Dogs - \$24.50; Cats/Ferrets - \$12.50
Contract Services	
Contract Sheltering	\$15.00
Contract Euthanasia/Disposal or DOA	\$15.00
Service Calls	\$87.00
After Hours	\$100.00
Educational Services	\$70.00
Rabies Specimen Shipment for Contracts	\$100.00
Microchips	\$12.00
Responsible Pet Ownership Class for Citation Dismissal	\$30.00

Municipal Fee Schedule - FY2013	
Culture & Tourism Fund (Public Events)	
Catering Revenue	20% of Gross Receipts
Recovery of Labor Expense	\$5.00 per table
Recovery of Labor Expense	\$1.00 per chair
Auditorium - Show/Event - Or 10% of gross ticket sales per show (whichever is greater)	\$2,000.00
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$1,000.00
Auditorium - Show/Event	\$1,500.00
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$850.00
Coliseum - Show/Event (One Performance) - Or 10% of gross ticket sales per show (whichever is greater)	\$3,000.00
Coliseum - Show/Event (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,500.00
Coliseum - Non-profit/Non-commercial (One Performance)	\$2,250.00
Coliseum - Non-profit/Non-commercial (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,100.00
Round Up Inn - Entire Building - Move In/Move Out	\$1,000.00
Round Up Inn - Entire Building - Event	\$1,750.00
Round Up Inn - Entire Building - Non-profit/Non-Commercial (No admission)	\$1,400.00
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Move In/Move Out	\$600.00
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Event	\$1,000.00
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Non-profit/Non-Commercial (No admission)	\$800.00
Kitchen (Rentable only to Approved Caterers)	\$300.00
Meeting Rooms - South Texas Room	\$600.00
Meeting Rooms - Cactus Room	\$500.00
Meeting Rooms - Longhorn Room	\$400.00
Meeting Rooms - Corral Room	\$400.00
Meeting Rooms - Silver Spur Room	\$300.00
Texas Rooms - Central Texas or East Texas - Move In/Move Out	\$1,250.00
Texas Rooms - Central Texas or East Texas - Show/Event	\$4,000.00
Texas Rooms - Central Texas or East Texas - Non-Profit/Non-Commercial (No admission)	\$3,500.00
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Move In/Move Out	\$1,500.00
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Show/Event	\$5,000.00
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Non-Profit/Non-Commercial (No admission)	\$4,500.00
Texas Rooms - West Texas and Central Texas Rooms Combined - Move In/Move Out	\$1,750.00
Texas Rooms - West Texas and Central Texas Rooms Combined - Show/Event	\$5,500.00
Texas Rooms - West Texas and Central Texas Rooms Combined - Non-Profit/Non-Commercial (No admission)	\$5,000.00
Texas Rooms - Entire Building - Move In/Move Out	\$2,000.00
Texas Rooms - Entire Building - Show/Event	\$6,000.00
Texas Rooms - Entire Building - Non-Profit/Non-Commercial (No admission)	\$5,500.00

Municipal Fee Schedule - FY2013	
Culture & Tourism Fund (Public Events)	
Burnett Building - Move In/Move Out	\$300.00
Burnett Building - Show or Sale Days	\$600.00
Richardson-Bass Building - John Justin Arena - Move In/Move Out	\$1,000.00
Richardson-Bass Building - John Justin Arena - Show or Sale Days	\$2,000.00
Richardson-Bass Building - John Justin Arena - Non-Profit/Non-Commercial (No admission)	\$1,750.00
Richardson-Bass Building - Use of Arena Only Warm up for Coliseum	\$1,000.00
Richardson-Bass Building - James L. & Eunice West Arena - Move In/Move Out	\$450.00
Richardson-Bass Building - James L. & Eunice West Arena - Event	\$1,000.00
Richardson-Bass Building - Brown-Lupton Exhibits Area - Move In/Move Out	\$250.00
Richardson-Bass Building - Brown-Lupton Exhibits Area - Event	\$100.00
Richardson-Bass Building - Pen Area - Move In/Move Out	\$300.00
Richardson-Bass Building - Pen Area - Show Sale	\$600.00
Richardson-Bass Building - Permanent Stall Rental (per stall) 1 to 7 days	\$50.00
Richardson-Bass Building - Permanent Stall Rental (per stall) 8 to 14 days	\$60.00
Charlie and Kit Moncrief Building - W. R. Watt Arena - Move In/Move Out	\$750.00
Charlie and Kit Moncrief Building - W. R. Watt Arena - Show or Sale	\$1,500.00
Charlie and Kit Moncrief Building - W. R. Watt Arena - Warm Up only	\$750.00
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Move In/Move Out	\$300.00
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Show or Sale	\$750.00
Charlie and Kit Moncrief Building - Centennial Room - Move In/Move Out	\$100.00
Charlie and Kit Moncrief Building - Centennial Room - Show	\$200.00
Charlie and Kit Moncrief Building - French Room - Move In/Move Out	\$100.00
Charlie and Kit Moncrief Building - French Room - Show	\$200.00
Charlie and Kit Moncrief Building - McFarland Room - Move In/Move Out	\$100.00
Charlie and Kit Moncrief Building - McFarland Room - Show	\$200.00
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$250.00
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$500.00
Small Exhibits Building - Move In/Move Out	\$250.00
Small Exhibits Building - Commercial Exhibits	\$500.00
Show Arena - Move In/Move Out	\$150.00
Show Arena - Exhibits or Show	\$300.00
Ballroom - Total	\$3,500.00
Ballroom - Area A	\$1,700.00
Ballroom - Area B	\$2,000.00
Ballroom - Area C	\$1,700.00
Ballroom - Exhibit Space 10 x 10 booth vs. minimum	\$3,500.00
Exhibit Hall - Total	\$15,000.00
Exhibit Hall - Bay A	\$5,000.00
Exhibit Hall - Bay B	\$2,500.00
Exhibit Hall - Bay C	\$2,500.00
Exhibit Hall - Bay D	\$2,500.00
Exhibit Hall - Bay E	\$2,500.00
Exhibit Hall - Bay F	\$2,500.00
Exhibit Hall - Net Square Footage	\$0.15
Exhibit Annex	\$2,000.00

Municipal Fee Schedule - FY2013	
Culture & Tourism Fund (Public Events)	
Arena	\$5,000.00
Arena - Ticketed events against 12% of gross sales, less taxes	12%
Arena - Floor only (26,000 sq. ft)	\$3,000.00
FWCC Meeting Room 100	\$350.00
FWCC Meeting Room 101	\$300.00
FWCC Meeting Room 102	\$300.00
FWCC Meeting Room 103 (A, B)	\$300.00
FWCC Meeting Room 103A	\$150.00
FWCC Meeting Room 103B	\$150.00
FWCC Meeting Room 104	\$300.00
FWCC Meeting Room 105	\$200.00
FWCC Meeting Room 106	\$200.00
FWCC Meeting Room 107	\$200.00
FWCC Meeting Room 108	\$200.00
FWCC Meeting Room 109	\$200.00
FWCC Meeting Room 110 (A, B)	\$200.00
FWCC Meeting Room 110A	\$200.00
FWCC Meeting Room 110B	\$200.00
FWCC Meeting Room 111	\$200.00
FWCC Meeting Room 112	\$200.00
FWCC Meeting Room 113 (A, B)	\$200.00
FWCC Meeting Room 113A	\$200.00
FWCC Meeting Room 113B	\$200.00
FWCC Meeting Room 114	\$200.00
FWCC Meeting Room 116	\$200.00
FWCC Meeting Room 118	\$200.00
FWCC Meeting Room 120	\$200.00
FWCC Meeting Room 121A	\$200.00
FWCC Meeting Room 121B	\$200.00
FWCC Meeting Room 121C	\$200.00
FWCC Meeting Room 121D	\$200.00
FWCC Meeting Room 121E	\$200.00
FWCC Meeting Room 121F	\$200.00
FWCC Meeting Room 122	\$200.00
FWCC Meeting Room 200	\$350.00
FWCC Meeting Room 201 (A, B, C)	\$900.00
FWCC Meeting Room 201A	\$300.00
FWCC Meeting Room 201B	\$300.00
FWCC Meeting Room 201C	\$300.00
FWCC Meeting Room 202 (A, B, C, D)	\$1,200.00
FWCC Meeting Room 202A	\$300.00
FWCC Meeting Room 202B	\$300.00
FWCC Meeting Room 202C	\$300.00
FWCC Meeting Room 202D	\$300.00
FWCC Meeting Room 203 (A, B, C)	\$900.00
FWCC Meeting Room 203A	\$300.00
FWCC Meeting Room 203B	\$300.00
FWCC Meeting Room 203C	\$300.00
FWCC Meeting Room 204 (A, B)	\$600.00
FWCC Meeting Room 204A	\$300.00
FWCC Meeting Room 204B	\$300.00

Municipal Fee Schedule - FY2013	
Environmental Protection Fund	
Other Contributions-Environmental Collection Participating Cities Fee	\$47.00
Environmental Fees-Residential	\$0.50
Environmental Fees-Residential Duplex	\$1.00
Environmental Fees-Commercial	\$10.00
Environmental Fees-Commercial Multi-Unit	\$20.00
Environmental Fees-Apartment Complexes-per unit	\$0.50
Environmental Fee-Industrial	\$35.00
Environmental Fee-Municipal	\$0.75
Environmental Fee-Non-Profit	\$0.75

Municipal Fee Schedule - FY2013	
Fire	
Base Fees for Fire Inspections	
<u>Number of Square Feet of Floor area in Building or Business</u>	<u>Base Fee</u>
Less than 5,000	\$40.00
5,001 - 10,000	\$45.00
10,001 - 25,000	\$55.00
25,001 - 50,000	\$70.00
50,001 - 75,000	\$105.00
75,001 - \$100,000	\$140.00
Greater than 100,000	\$140.00 plus \$20.00 for each additional 50,000 sq ft or portion thereof
Fees for Operational Permits	
<u>Operational Permit</u>	<u>Fee Amount</u>
Aerosol Products	\$55.00
Amusement Buildings	\$110.00
Aviation Facilities	\$55.00
Battery Systems	\$55.00
Cellulose nitrate film	\$55.00
Combustible Dust-Producing Operations	\$55.00
Combustible Fibers	\$55.00
Compressed Gases	\$55.00
Cryogenic Fluids	\$55.00
Cutting and Welding	\$55.00
Explosives	\$55.00
Flammable and Combustible Liquids	\$55.00 Repair and Upgrades
Floor finishing	\$55.00
Fruit and Crop Ripening	\$55.00
Fumigation and Thermal Insecticide Fogging	\$55.00
Hazardous Materials	\$275.00
HPM Facilities	\$275.00
High-Piled Storage	\$55.00
Hot Work Operations	\$55.00
Industrial Ovens	\$55.00
Lumber Yards and Woodworking Plants	\$275.00
Liquid or Gas-Fueled Vehicles/Equipment in Assembly Buildings	\$55.00
LP-Gas	\$55.00 Repairs and upgrades
Magnesium	\$55.00
Miscellaneous Combustible Storage	\$55.00
Trench Burning	\$55.00

Municipal Fee Schedule - FY2013	
Fire	
Open Flames and Torches	\$55.00
Open Flames and Candles	\$55.00
Organic Coatings	\$55.00
Places of Assembly	\$55.00 - Occupant load <300 \$110.00 - Occupant load 301 - 1,000 \$275.00 - Occupant load >1,000
Pyrotechnic Special Effects Material	\$55.00
Pyroxylin Plastics	\$55.00
Repair Garages and Motor Fuel-Dispensing Facilities	\$55.00
Rooftop Heliports	\$55.00
Spraying and Dipping	\$55.00
Storage and Scrap Tires and Tire Byproducts	\$275.00
Temporary Membrane Structures, Tents, and Canopies	\$55.00
Tire Rebuilding Plants	\$55.00
Waste Handling	\$110.00
Wood Products	\$55.00
Special Operational Permits	\$55.00
<u>Mobile Fueling</u>	<u>Fee Amount</u>
Initial Permit Fee	For each site: \$1,000.00 initial For each refueling vehicle: 1st - 3rd vehicle: \$200.00 4th - 6th vehicle: \$400.00 7th - 10th vehicle: \$600.00 11 or more: \$800.00
Permit Renewal Fee	\$500.00
Fees for False Alarms	
<u>Number of False Alarms in a rolling 12-Month Period</u>	<u>Fee Amount</u>
1-2	No fee/Warning Only
3	\$100.00
4	\$200.00
5	\$400.00
6	\$800.00
7	\$1,500.00
Anything after 7 in a rolling 12 months	\$1,500.00
Fees Based on Type of Fire Protection Systems and Equipment	
<u>Type</u>	<u>Permit Fees</u>
New Sprinkler Installations:	
11 to 20 sprinklers	\$250.00
21 to 100 sprinklers	\$415.00

Municipal Fee Schedule - FY2013	
Fire	
Over 100 sprinklers	\$415.00 plus \$75.00 for each additional 100 sprinklers or fraction thereof in excess of 100; \$85.00 per hour fee for any additional inspections after 2 inspections
With fire pump	\$415.00 additional
With foam	\$85.00 additional
Each additional floor	\$65.00
New Underground Installation	\$165.00; \$85.00 per hour fee for any additional inspections after 2 inspections
New Pre-Engineered Kitchen Hood Extinguishing Systems	\$165.00 per pre-engineered kitchen hood extinguishing system; \$85.00 per hour fee for any additional inspection after one inspection
New Fire alarm Installation:	
1 to 4 initiating devices	\$250.00
5 to 25 initiating devices	\$415.00
Over 25 total devices	\$415.00 plus \$85.00 for each additional 100 devices or fraction thereof in excess of 25
	\$85.00 per hour fee for any additional inspection after 2 inspection
Each additional panel	\$65.00
Each additional floor	\$65.00
Other New Suppression Systems:	
(Halon, CO ₂ , Dry Chemical, FM 200, Intergen, etc.)	Other fees: \$85.00 per hour fee for any additional inspection after 2 inspections
1 to 5 nozzles	\$415.00
Over 5 nozzles	\$415.00 plus \$55.00 per nozzle over 5 nozzles
New standpipe System:	
1 to 3 risers	\$580.00
4 or more risers	\$825.00
	\$85.00 per hour fee for any additional inspection after 2 inspections
With fire pump	\$415.00
Existing Standpipe Systems tests:	We do not test existing systems
New Smoke Control Systems	\$415.00; Other fees: \$85.00 per hour fee for any additional inspections after 1 inspection
Compressed Gas Tanks (Installation)	\$110.00
Flammable and Combustible Liquid Tanks (Installation and Removal)	\$275.00
Hazardous Materials Facility (Installation/Construction)	\$275.00
Industrial Ovens	\$55.00

Municipal Fee Schedule - FY2013	
Fire	
LP Gas Tanks/Facilities (Installation)	\$55.00
Private Fire Hydrants (Installation)	\$55.00
Temporary Membrane Structure, Tents, and Canopies (Construction)	\$55.00
Access Control Systems	
1 to 4 devices	\$165.00
5 to 25 devices	\$220.00
More than 25 devices	\$220.00 plus \$85.00 for each 100 devices over 25 or fraction thereof; \$85.00 per hour for any additional inspections after one inspection
Emergency Responder Radio Coverage Equipment	1 to 4 devices=\$165.00; 5 to 25 devices=\$220.00 and more than 25 devices =\$220.00 plus \$75.00 for each 100 devices over 25 or a fraction thereof. There will be an \$85.00 per hour fee for any additional inspections after one inspection
Battery Systems	\$55.00 per battery system installation. There will be \$85.00 per hour fee for any additional inspections after one inspection.

Municipal Fee Schedule - FY2013	
Golf Fund	
Cart Rental - 18 Holes	\$12.93
Cart Rental - 9 Holes	\$6.48
Pull Cart	\$4.16
Private Cart Trail	\$12.00
Club Rental	\$15.00
Association Membership	\$25.00
Junior Pass	\$125.00
Senior Pass	\$400.00
Individual Pass	\$700.00
Corporate Pass	\$2,500.00
Family Pass	\$1,029.00
Platinum Pass	\$1,800.00
Pecan Valley Golf Course	
Weekday Round - River	\$22.00
Midday Weekday Round - River	\$16.00
Evening Weekday Round - River	\$14.00
Weekend Round - River	\$28.00
Midday Weekend Round - River	\$22.00
Evening Weekend Round - River	\$17.00
Junior Round - River	\$15.00
Senior Round - River	\$16.00
Pass Surcharge - River	\$5.00
Weekday Round - Hills	\$18.00
Midday Weekday Round - Hills	\$13.00
Evening Weekday Round - Hills	\$11.00
Weekend Round - Hills	\$22.00
Midday Weekend Round - Hills	\$17.00
Evening Weekend Round - Hills	\$12.00
Junior Round - Hills	\$10.00
Senior Round - Hills	\$12.00
Pass Surcharge - Hills	\$2.00
Meadowbrook Golf Course	
Weekday Round	\$20.00
Midday Weekday Round	\$14.00
Evening Weekday Round	\$12.00
Weekend Round	\$24.00
Midday Weekend Round	\$19.00
Evening Weekend Round	\$14.00
Junior Round	\$10.00
Senior Round	\$12.00
Pass Surcharge	\$2.00
Rockwood Golf Course	
Weekday Round	\$17.00
Midday Weekday Round	\$12.00
Evening Weekday Round	\$10.00
Weekend Round	\$21.00
Midday Weekend Round	\$16.00
Evening Weekend Round	\$11.00
Junior Round	\$10.00
Senior Round	\$12.00
Pass Surcharge	\$2.00
Sycamore Golf Course	
Weekday Round	\$12.00

Municipal Fee Schedule - FY2013	
Golf Fund	
Midday Weekday Round	\$9.00
Evening Weekday Round	\$8.00
Weekend Round	\$14.00
Midday Weekend Round	\$10.00
Evening Weekend Round	\$9.00
Junior Round	\$8.00
Senior Round	\$9.00
Nine Hole Weekday Round	\$0.00
Nine Hole Weekend Round	\$0.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2013	
Library	
Sales - B&W printout (tax included)	\$0.15
Sales - B&W copy (tax included)	\$0.15
Sales - Flash drives (tax included)	\$5.00
Sales - Headphones (tax included)	\$3.00
Rebinding, recasing	\$8.00
Replacement damaged/lost audiobook CD	\$8.00
Repairing video damage	\$10.00
Repairing torn/damaged page	\$0.50
Repairing damaged computer	repair / replace per actual cost
Replacing laptop	\$2,500.00
Replacement any library card	First replacement free - \$2.00 after
Overdue print & other media	\$0.25
Overdue video/DVD	\$1.00 per day
Overdue reference books	\$2.00/hr
Returned check	\$25.00
Debt Collect	Accounts of \$25.00 or more \$10.00
Debt Collect	Accounts of \$10.00 to \$24.99 \$5.00
Replacement of lost or totally damaged item	Replacement cost will be current list price of same edition. If no replacement cost is available the fee ranges from \$3.00 to \$150.00 depending on the item (processing fee from \$1.00 to \$10.00)
Non-resident Individuals cards (Out of City)	from 3 to 40 items borrowed \$5.00 to \$50.00
Non-resident Institutional cards (Out of City)	Up to 50 items borrowed per month \$150.00 annually
Non-resident Institutional cards (Out of City)	Use of 1 service per month \$150.00
Non-resident Institutional cards (Out of City)	Use of both \$300.00 annually
Non-Resident Students (Out of City)	Unlimited borrowing and services \$30.00 annually
Non-resident Donor cards	Unlimited borrowing and services \$100.00 annually
Digital equipment deposit	\$250.00
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Profit \$35.00 per hour
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Non-profit \$15.00 per hour.
Meeting Room Rental	Tandy Lecture Hall: Profit \$60.00 per hour
Meeting Room Rental	Tandy Lecture Hall: Non-profit \$40.00 per hour
Meeting Room Rental	After hours housekeeping/maintenance: Profit and Non-profit \$10.00 per hour

Municipal Fee Schedule - FY2013	
Library	
Meeting Room Rental	Lost key : Profit and Non-profit \$5.00
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Profit \$25.00 per hour
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Non-profit \$20.00 per hour
Meeting Room Rental	Room damages: Profit and Non-profit actual costs/\$50.00 minimum.
Meeting Room Rental	After hours rate for the Central Library Gallery \$187.00/hr
Meeting Room Rental	After hours rate for the Betsey R. Pepper Grand Hall of Knowledge \$127.50/hr
Meeting Room Rental	After hours rate for the Discovery Theatre \$87.50/hr
Meeting Room Rental	After hours rate for the Ella Mae Shamblee Meeting Room \$88.00/hr
Meeting Room Rental	After hours rate for the Diamond Hill/Jarvis Meeting Room \$88.00/hr
Meeting Room Rental	After hours rate for the Summerglenn Meeting Room \$88.00/hr
Meeting Room Rental	After hours rate for the Northwest Meeting Room \$88.00/hr
Meeting Room Rental	After hours rate for the Southwest Regional Meeting Room \$88.00/hr
Meeting Room Rental	After hours rate for the East Regional Meeting Room \$88.00/hr
Meeting Room Rental	After hours Additional charges: Cleaning deposit \$300.00
Meeting Room Rental	After hours Additional charges: Returned check \$25.00
Intel Lab Room Rental	Profit: \$300.00 (4 hours); \$500.00 (8 hours)
Intel Lab Room Rental	Nonprofit: \$200.00 (4 hours); \$400.00 (8 hours)

Municipal Fee Schedule - FY2013	
Municipal Airport Fund	
Non-Signatory Commercial Aircraft Operators (Alliance)	
Landing Fee per 1000 pounds	\$1.48
Minimum Landing Fee	\$80.00
Non-Commercial Aircraft Operators (Alliance)	
Landing Fee per 1000 pounds	\$1.22
Minimum Landing Fee	\$70.00
Military Operations	
Landing Fee	\$0.00
Minimum Landing Fee	\$0.00
Land Per Square Foot - Annually	
Ground Lease Alliance	\$0.35/sq.ft.
Ground Meacham	\$0.32/sq.ft.
Ground Spinks-West Side	\$0.27/sq.ft.
Ground Spinks East Side	\$0.20/sq.ft.
Aircraft Parking - Monthly	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$80.00
SE and ME 12,500 lbs. and under (Alliance)	\$300.00
12,501 lbs. to 60,000 lbs.	\$600.00
60,001 lbs. to 100,000 lbs.	\$900.00
100,001 lbs. to 300,000 lbs.	\$1,800.00
300,001 lbs. and above	\$2,250.00
Aircraft Parking - Daily	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$8.00
SE and ME 12,500 lbs. and under (Alliance)	\$20.00
12,501 lbs. to 60,000 lbs.	\$40.00
60,001 lbs. to 100,000 lbs.	\$60.00
100,001 lbs. to 300,000 lbs.	\$120.00
300,001 lbs. and above	\$150.00
Terminal Building and Other Office - Annually	
First Floor Office Space	\$16.25/sq.ft.
Second Floor Office Space	\$14.00/sq.ft.
Basement Office Space	\$8.90/sq.ft.
Other Office Space	\$14.25/sq.ft.
Shop Space	\$7.00/sq.ft.
Entrance Sign	\$47.00/month
T-Hangar Space	
T-Hangar End Unit Space Improved	\$6.00/sq ft (Min \$80.00)
T-Hangar End Unit Space Unimproved/Storage	\$80.00/month

Municipal Fee Schedule - FY2013	
Municipal Airport Fund	
T-Hangar Space	\$350.00/month
Fuel Farm Usage Fee - Monthly	
City Owned Facility	\$370.00/month
Community Hangar Space - Monthly	
Single-engine piston	\$190.00/month
Twin-engine piston	\$310.00/month
Storage Rooms - Monthly	
Small Open	\$36.00/month
Large Open	\$72.00/month
Closed	\$52.00/month
The following fuel flowage fee was established on all fuel delivered into any tank farm on the airports	
Gallons, Annually	\$0.12/Gallon
Meacham Conference Room Usage Fees (4 hour Time Block)	
For-Profit Group	\$90.00
Non-Profit Group	\$40.00
Kitchen Fee (All Groups)	\$10.00
After Hours Fee (All Groups)	\$20.00

Municipal Fee Schedule - FY2013	
Municipal Court	
TPP Fees-Time Payment Fee:	\$25.00 from a person who pays any part of a fine, court cost or restitution on or after the 31st day after judgment is entered. One-half (\$12.50) is sent to the state, one-tenth (\$2.50) is retained locally for judicial efficiency purposes. Four-tenths (\$10.00) is retained locally with no restrictions. (Sec. 133.103, Local Government Code)
State Jury Fee	This fee went into effect September 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4.00). The city keeps a 10 percent handling fee if reported and remitted timely. (Article 102.0045, C.C.P.)
Penalty Fees	Warrant Fee: \$50.00 for executing or processing an issued arrest warrant or copies. When the service is performed by a peace officer employed by the state, 20 percent (\$10.00) is sent to the state. The fee is sent to another local government if their officer executes the warrant and a written request is made of the court within 15 days. (Art. 102.011, Code of Criminal Procedure)
Penalty Fees	\$100.00 Accident Fee
Court Security Fee	\$3.00 on every conviction if governing body has passed required ordinance establishing building security fund. (Art. 102.017, C.C.P.)
Technology Fee	\$4.00 on every conviction if governing body has passed required ordinance establishing the municipal court technology fund. (Art. 102.0172, C.C.P.)
Jury Fee	\$3.00 fee collected upon conviction when case tried before a jury. \$3.00 fee collected upon conviction if defendant had requested a jury trial and then withdrew the request not earlier than 24 hours before the time of trial; fee to be paid even if case is deferred. (Art. 102.004, C.C.P.)
Deferred Disposition	Special Expense Fees: 1) At the conclusion of the deferral period under Article 45.051, C.C.P., upon dismissal of the charge, the court may assess a special expense fee not to exceed the amount of fine assessed but not imposed at the beginning of the deferral. (Art. 45.051(c), C.C.P.)
Child Safety Fund	Remittance must be done at the end of the City's fiscal year. City must remit 50 percent of the \$100.00 to \$200.00 fines.
Driving Safety Course	A court may assess a \$10.00 fee when a defendant elects to take a driving safety course (DSC) on or before the answer date on his or her citation (Art. 45.0511(f)(1), C.C.P.)
Expunction Fees	\$30.00 fee to expunge the record of an offense (except traffic) involving a minor. (Arts. 45.0216(i) & 45.055(d), C.C.P.; Sec.106.12, A.B.C.; Sec. 161.255, H.S.C.)
Teen Administrative Fees	When a court grants teen court, the court may collect two \$10.00 fees – one is kept by the City for administering teen court, the other is disbursed to the teen court program. (Art. 45.052(e) & (g), C.C.P.)

Municipal Fee Schedule - FY2013	
Municipal Court	
Administrative Fees	A \$10.00 fee may be collected upon dismissing a case for: 1) Expired driver's license or expired registration when a defendant remedies it within 10 working days (Secs. 521.026 & 502.407, T.C.); 2) An inspection certificate expired less than 60 days when defendant remedies it within 10 working days (Sec. 548.605, T.C.) The court may order an administrative fee to be paid when the court grants DSC under Art. 45.0511(d), C.C.P.—court's discretionary authority. The fee may not exceed the maximum amount of the possible fine for the particular offense charged.
NTA Fees-Traffic	\$5.00 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1.00) is sent to the State.
NTA Fees-General Complaint	\$5.00 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1.00) is sent to the State.
Court Service Fee-10%	The consolidated fee of \$40.00 is collected upon conviction of a nonjailable misdemeanor offense other than a conviction of an offense relating to a pedestrian or parking of a motor vehicle. If reported timely, the court can keep a 10 percent handling fee.
STF-5% Service Fee	The State Traffic Fine is actually a court cost collected upon conviction of Subtitle C, Rules of the Road, Transportation Code offenses. This includes parking and pedestrian offenses. The amount to collect is \$30.00. The City can keep a five percent handling fee if it is reported and remitted timely to the State Comptroller. (Section 542.4031, T.C.)
Judicial Fee-15%	This fee went into effect December 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4.00). The city keeps a 15 percent handling fee if reported and remitted timely. (Section 133.105, L.G.C.) The city treasurer shall deposit the 15 percent (60 cents) of each fee into the general fund of the municipality to promote the efficient operation of the municipal court and the investigation, prosecution and enforcement of offenses that are within the jurisdiction of the court.
Uniform Traffic Act	Section 542.403, T.C., says that a person shall pay a \$3.00 court cost upon conviction of an offense charged under Subtitle C. Although the courts commonly call this the "traffic fund," the statute does not give it that name and refers to it as just a court cost. The City must deposit this money in the municipal treasury.
Admin Fees-Teen Court	The judge may assess an optional fee not to exceed \$10.00 when a defendant requests to participate in a teen court program. This fee is retained by the City. (Article 45.052, C.C.P.) The court may also assess another \$10.00 fee to cover the cost of the teen court for performing its duties. This fee is paid to the teen court program, but the program must account to the court for the receipt and disbursement of the fee.

Municipal Fee Schedule - FY2013	
Municipal Court	
Open Records Requests	\$0.10 per copy
Appeal Fee	\$5.00 Parking/\$25.00 other
Court Copying Document Fee	\$0.10 per page
Summons Fee	\$35.00 per case for Failure to Attend violations where a summons was served to the defendant.
Civil Justice Fee	Due to the passing in the 81st legislative session of Article 102.022, Code of Criminal Procedure (Moving Violations found in 37 TAC 153.89(b). A new \$0.10 per violation with a conviction is to be imposed on all moving violations. The City will retain 10% or \$0.01 of each \$0.10 collected. This applies only to violations with a violation date of January 1, 2010 and after.
Child Safety Seat Court Cost	Due to changes initiated by activity of the 81st Texas legislature to Section 102.122 of the Government Code a \$.15 court cost is being added to violations for conviction of Child Passenger Seat System Offenses occurring January 1, 2010 and beyond. Fee ends on or after cases with Offense Date of September 28, 2011.
Juvenile Case Manager Fee	\$3.00 - During the 2005 regular session, the 79th Texas Legislature adopted an amendment to Chapter 102 of the Code of Criminal Procedure that allows the governing body of a municipality to create a juvenile case manager fund and to require a defendant convicted of a fine-only misdemeanor offense in municipal court to pay a juvenile case manager fee. Funds generated by the fee will be used to pay for juvenile case managers at the school attendance court who work primarily with truancy-related cases as required by Article 45.0456. Article 45.056 mandates that juvenile case managers work primarily on cases brought under Sections 25.093 and 25.094 of the Texas Education Code, which address the offenses of "failure to attend school" and "parent contributing to nonattendance."

Municipal Fee Schedule - FY2013	
Municipal Parking Fund	
Meter Rates	
One-Hr Meters	\$1.25 per hour
Two-Hr Meters	\$1.25 per hour
Four-Hr Meters	\$0.75 per hour
Ten-Hr Meters	\$0.30 per hour
Parking Meter Permit Fee	\$20.00
Parking Meter Daily - With Permit	\$6.00
Garage Daily Rate	
<u>Houston St</u>	
0-30 min	\$2.00
31 min - 1 hr	\$4.00
1 - 1.5 hrs	\$6.00
1.5 - 6	\$10.00
6-12 hrs	\$12.00
12-24 hrs	\$15.00
Special Events	\$10.00-\$15.00
<u>Commerce St</u>	
Regular - full day	\$10.00
Special Events	\$10.00-15.00
<u>Western Heritage Garage</u>	
0-45 min	\$0.00
45 min - 1 hr	\$3.00
1 - 2 hrs	\$5.00
2 - 3 hrs	\$7.00
3 - 4 hrs	\$9.00
more than 4 hrs	\$10.00
Special Events	Pre-pay up to \$15.00 per parking event
Trailer Parking Rate	\$3.00-\$15.00
Garage Monthly Rates - City Employee	
<u>Taylor Street Garage</u>	
1-3 Floor -	\$75.78
5th Floor	\$70.36
6th Floor	\$56.84
Houston Street Garage	\$85.00
Commerce Street Garage	\$60.00
Garage Monthly Rates - Non-City Employee	
<u>Taylor St</u>	
1-3 Floor -	\$105.00
5th Floor	\$97.42
6th Floor	\$75.77
Houston Street Garage	\$125.00 regular / \$400.00 Reserved
Commerce Street Garage	\$75.00
Western Heritage Garage	\$50.00
Surface Lot Daily Rates	
<u>City Hall South Lot</u>	\$1.25 per hour w/ three hour maximum
<u>Will Rogers Memorial Complex</u>	
0-45 min	\$0.00
45 min - 1 hr	\$3.00
1 - 2 hrs	\$5.00
2 - 3 hrs	\$7.00
3 - 4 hrs	\$9.00

Municipal Fee Schedule - FY2013	
Municipal Parking Fund	
more than 4 hrs	\$10.00
Special Events	Pre-pay up to \$15.00 per parking event
Trailer Rate (WRMC)	\$3.00-\$15.00
Surface Lot Monthly Rates	
Lot 3, 4, 5, 6, 7, 9	\$27.06
Lot 1, 8, & 10	\$36.08
Disabled Parking	\$36.08

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Athletics	
Rental Fees - Non profit/individual	
Room Rental Deposit	\$75.00/rental
Small Meeting Room	\$25.00/hour
Medium Meeting Room	\$35.00/hour
Large Meeting Room	\$45.00/hour
Full Gym	\$60.00/hour
Half Gym	\$40.00/hour
Kitchen	\$20.00/hour
Staff costs/after hours	\$25.00/hour
Equipment Rental Fees	Max \$50.00
Late Rental Fee (within 2 weeks)	\$25.00/rental
Cancellation, less than 2 weeks	lose 100% of deposit
Gym Floor Covering	\$50.00/rental
Rental Fees - For Profit	
Room Rental Deposit	\$75.00/rental
Small Meeting Room	\$50.00/hour
Medium Meeting Room	\$70.00/hour
Large Meeting Room	\$90.00/hour
Full Gym	\$120.00/hour
Half Gym	\$80.00/hour
Kitchen	\$40.00/hour
Staff costs/after hours	\$50.00/hour
Late Rental Fee (within 2 weeks)	\$25.00/rental
Cancellation, less than 2 weeks	lose 100% of deposit
Gym Floor Covering	\$50.00/rental
Swimming Pool Rental	
Swimming Pool Rental Fee - per 2 Hour Rental + cost of lifeguards	\$250.00/ 2 hour rental
Athletic Field Rentals	
Baseball/Softball prep field rental	\$20.00/hour
Baseball/Softball Field Rental - no lights	\$10.00/hour
Baseball/Softball Field Rental- with lights	\$15.00/hour
Sport Field Grass- no lights	\$25.00/hour
Sport Field Grass- with lights	\$35.00/hour
Sport Field Synthetic Turf - no lights	\$35.00/hour
Sport Field Synthetic Turf - with lights	\$45.00/hour
Registration	
Adult Basketball League	\$350.00/team
Adult Flag Football League	\$350.00/team
Adult Softball League	\$365.00/team
Adult Volleyball League	\$180.00/team
League Registrations -Youth Athletics	\$15.00/participant/sport
Learn to Swim - Marine Swimming Pool 2013	\$25.00/participant
Program Class Fees	Max \$200.00/class
Refunds or Withdrawals Administration Fee	\$10.00/occurrence
Special Events (partial cost recovery)	Max. \$1000.00
TAAF Winter Basketball Tournament Registration	\$25.00/team
Track & Field Registrations	\$15.00/participant
User Groups Fees	50% of costs
Weight Room/Fitness Pass	Max \$50.00/month
Youth Athletics Program (formerly Youth Sports)	Max \$15.00/participant /sport
Youth Leagues	Max \$400.00/team

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Youth Summer Sports Clinic	\$5.00/participant
<u>I.D. Cards - Resident</u>	
Child, 17 years and younger	\$10.00 annually
Adult	\$20.00 annually
Senior Citizen, 60 years & older	\$10.00 annually
Day Pass - Child, 17 years and younger	\$1.00 daily
Day Pass - Adult	\$4.00 daily
Family (5 persons/1 address)	\$50.00 annually
Additional family member	\$5.00 annually
Replacement card	\$3.00/card
Group Membership	\$5.00 annually
CominUp Membership	\$5.00 annually
ADA Membership	\$5.00 annually
Employee Membership	\$5.00 annually
<u>I.D. Cards - Non-Resident</u>	
Child, 17 years and younger	\$20.00 annually
Adult	\$40.00 annually
Senior Citizen, 60 years & older	\$20.00 annually
Day Pass - all ages	\$5.00 daily
Family (5 persons/1 address)	\$100.00 annually
Additional family member	\$10.00 annually
Replacement card	\$3.00/card
Group Membership	\$5.00 annually
CominUp Membership	\$5.00 annually
ADA Membership	\$5.00 annually
Employee Membership	\$5.00 annually
Admission Fees	
Adult General Aquatics Admission -Marine ENFAC	\$6.00 daily
Youth General Aquatics Admission - Marine ENFAC	\$5.00 daily
Adult General Aquatics Admission -Forest Park	\$4.00 daily
Youth General Aquatics Admission - Forest Park	\$3.00 daily
Special discounts/Swim Days Events	TBD per event
Botanic Garden	
Japanese Garden Admission	
Adult	\$5.00
Child (ages 4-12)	\$4.00
Child (under 4 years)	Free
Seniors	\$4.50
Japanese Garden Photography Fees	\$75.00 / hr
Japanese Garden Catering Fees	10% of gross sales
<u>Conservatory - Admission Fees</u>	
Adults	Max \$3.00
Children 4-12	Max \$2.00
Child (under 4 years)	Free
Senior	Max \$2.00
<u>Japanese Garden Reservations</u>	
<u>Rental</u>	
Six Hours Rental	
Pavilion, up to 250 guests	Max \$3,000.00
Moon Deck up to 250 guests	Max \$1,500.00
Pavilion plus Moon Deck up to 250 guests	Max \$4,000.00
Each Additional Hour Rental of Pavilion or Moon Deck	Max \$500.00

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Two Hour Rental in the Japanese Garden Waterfall Overlook and Hill Arbor - up to 25 guests	Max \$500.00
Japanese Garden - Each change in contract:	
Small Wedding Rental	\$25.00
Large Wedding Rental	\$50.00
<u>Botanic Garden Reservations</u>	
<u>Room Rental Plant Societies</u>	
Oak Hall	\$100.00
Rose Room	\$50.00
Iris Room	\$25.00
Orchid Room	\$25.00
Iris & Orchid Room	\$50.00
Redbud Hall	\$50.00
Camellia Room	\$25.00
Azalea Room	\$25.00
Lecture Hall	\$100.00
Trellis Room	\$25.00
<u>Room Rental Plant Sales</u>	
Oak Hall	\$200.00
Rose Room	\$100.00
Iris Room	\$50.00
Orchid Room	\$50.00
Iris & Orchid Room	\$100.00
Redbud Hall	\$100.00
Camellia Room	\$50.00
Azalea Room	\$50.00
Trellis Room	\$50.00
<u>Room Rental Non-Profit Rates</u>	
Oak Hall	\$300.00
Rose Room	\$150.00
Iris Room	\$75.00
Orchid Room	\$75.00
Iris & Orchid Room	\$150.00
Redbud Hall	\$150.00
Camellia Room	\$75.00
Azalea Room	\$75.00
Lecture Hall	\$325.00
Trellis Room	\$75.00
<u>Room Rental Individual Rates</u>	
Oak Hall	\$500.00
Rose Room	\$300.00
Iris Room	\$150.00
Orchid Room	\$150.00
Iris & Orchid Room	\$300.00
Redbud Hall	\$300.00
Camellia Room	\$150.00
Azalea Room	\$150.00
Trellis Room	\$150.00
Lecture Hall	\$500.00
<u>Room Rental Corporate Rates</u>	
Oak Hall	\$800.00
Rose Room	\$400.00
Iris Room	\$200.00

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Orchid Room	\$200.00
Iris & Orchid Room	\$400.00
Redbud Hall	\$400.00
Camellia Room	\$200.00
Azalea Room	\$200.00
Lecture Hall	\$800.00
Trellis Room	\$200.00
Botanic Garden Room Rental Whole Building	
Oak & Redbud Halls	\$1,000.00
Botanic Garden	
Tables	\$3.00/each
Piano	\$10.00
A/V equipment	\$25.00
Coffee urns	\$10.00
Weddings	Max \$500.00/2 hours
Bride's Room	\$50.00
Wedding chairs as of 01/01/12	\$5.00/each
Botanic Garden Photography Fees	\$25.00/hr. for all Gardens except Japanese, Fuller and Conservatory which are \$75.00/hr.
Botanic Garden Catering Fees	10% of gross sales
Program Class Fees	Max \$200.00/class
Community Centers	
<u>Rental Fees - Non profit/individual</u>	
Room Rental Deposit	\$75.00/rental
Small Meeting Room	\$25.00/hour
Medium Meeting Room	\$35.00/hour
Large Meeting Room	\$45.00/hour
Full Gym	\$60.00/hour
Half Gym	\$40.00/hour
Kitchen	\$20.00/hour
Staff costs/after hours	\$25.00/hour
Equipment Rental Fees	Max \$50.00
Late Rental Fee (within 2 weeks)	\$25.00/rental
Cancellation, less than 2 weeks	lose 100% of deposit
Gym Floor Covering	\$50.00/rental
<u>Rental Fees - For Profit</u>	
Room Rental Deposit	\$75.00/rental
Small Meeting Room	\$50.00/hour
Medium Meeting Room	\$70.00/hour
Large Meeting Room	\$90.00/hour
Full Gym	\$120.00/hour
Half Gym	\$80.00/hour
Kitchen	\$40.00/hour
Staff costs/after hours	\$50.00/hour
Late Rental Fee (within 2 weeks)	\$25.00/rental
Cancellation, less than 2 weeks	lose 100% of deposit
Gym Floor Covering	\$50.00/rental
<u>Registration Fees</u>	
After School Program	Max \$100.00 monthly
Late Child Pick Up Fee	\$1.00/minute

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Before & After Extended Care	Max \$30.00/week
Camp Fort Worth/week	Max \$30.00/week
Community Center Athletic Leagues	Max \$400.00/team
Community Center Birthday Party Package	Max \$200.00
Field Trips (100% cost recovery)	Cost Recovery by user
Late Night Program - Special Event	Up to \$20.00/participant
Late Night Program - Sports Tournament	Up to \$350.00/team
Late Night Program Activity Fee	Max \$20.00
Program Class Fees	Max \$200.00/class
Refunds or Withdrawals Administration Fee	\$10.00/occurrence
Special Events (partial cost recovery)	Max. \$1000.00
Supply Fee	Max \$50.00
Transfer Fee	\$5.00/per transfer
Transportation (100% cost recovery)	Cost Recovery by user
User Groups Fees	50% of costs
Weight Room/Fitness Pass	Max \$50.00/month
Youth Athletics League Registrations	\$15.00/participant/sport
<u>I.D. Cards</u>	
I.D. Cards - Resident	
Child, 17 years and younger	\$10.00 annually
Adult	\$20.00 annually
Senior Citizen, 60 years & older	\$10.00 annually
Day Pass - Child, 17 years and younger	\$1.00 daily
Day Pass - Adult	\$4.00 daily
Family (5 persons/1 address)	\$50.00 annually
Additional family member	\$5.00 annually
Replacement card	\$3.00/card
Group Membership	\$5.00 annually
CominUp Membership	\$5.00 annually
ADA Membership	\$5.00 annually
Employee Membership	\$5.00 annually
<u>I.D. Cards - Non-Resident</u>	
Child, 17 years and younger	\$20.00 annually
Adult	\$40.00 annually
Senior Citizen, 60 years & older	\$20.00 annually
Day Pass - all ages	\$5.00 daily
Family (5 persons/1 address)	\$100.00 annually
Additional family member	\$10.00 annually
Replacement card	\$3.00/card
Group Membership	\$5.00 annually
CominUp Membership	\$5.00 annually
ADA Membership	\$5.00 annually
Employee Membership	\$5.00 annually
Log Cabin Village	
Registration	
"Meet the Pioneers" Program	\$3.00/ registrant
"Pioneer School" Program	\$6.00/registrant
"Wagons West" Program	\$15.00/registrant
Specialty Classes/day camps	Max \$25.00/ registrant
Off-site Education Program	\$75.00/1st hour
Off-site Education Program	\$25.00/each additional 1/2 hour
Program Class Fees	Max \$200.00/class

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Commercial Photography Fee	\$75.00/hour
Log Cabin Village - Weekend Program Craft Fee (in addition to general admission)	\$1.00-\$3.00 depending on the craft
Admission Fees	
Log Cabin Village - Adult Admission	\$5.00 daily
Log Cabin Village - Youth Admission	\$4.50 daily
Log Cabin Village - Senior Admission	\$4.50 daily
Log Cabin Village - Group Rate (10 or more)	\$4.00 daily
Park Reservations	
Bradley Center	
Bradley Center Building Deposit (Individual)	\$75.00
Bradley Center Building Deposit (Commercial)	\$75.00
Bradley Center Key Deposit (Individual)	\$25.00
Bradley Center Key Deposit (Commercial)	\$25.00
Bradley Center Rental for first 3 hours (Individual)	\$70.00
Bradley Center Rental for first 3 hours (Commercial)	\$140.00
Bradley Center Each Additional Hour (Individual)	\$30.00
Bradley Center Each Additional Hour (Commercial)	\$60.00
Bradley Center Late Fee (less than 2 week notice) (Individual)	\$15.00
Bradley Center Late Fee (less than 2 week notice) (Commercial)	\$15.00
Site (Park) Reservations	
Park Electricity	\$25.00
Park Restrooms	\$25.00
Park Water	\$25.00
Park Non Profit Concession/Admission Fee	\$25.00
Park For Profit Concession/Admission Fee	\$100.00
Park Commercial Photography per hour	\$25.00
Level A (<100) Park Reservation Fee (Individual)	\$35.00
Level A (<100) Each Additional Hour (Individual)	\$10.00
Level A (<100) All Day Park Curfew (Individual)	\$80.00
Level A (<100) Deposit (Individual)	\$0.00
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Individual)	\$100.00
Level B (100-500) Each Additional Hour (Individual)	\$25.00
Level B (100-500) All Day Park Curfew (Individual)	\$225.00
Level B (100-500) Deposit (Individual)	\$100.00
Level B (100-500) Late Fee	\$15.00
Level C (501-2,000) Park Reservation Fee (Individual)	\$375.00
Level C (501-2,000) Each Additional Hour (Individual)	\$95.00
Level C (501-2,000) All Day Park Curfew (Individual)	\$845.00
Level C (501-2,000) Deposit (Individual)	\$375.00
Level C (501-2,000) Late Fee	\$75.00
Level D (2,001-5,000) Park Reservation Fee (Individual)	\$0.00
Level D (2,001-5,000) Each Additional Hour (Individual)	\$0.00
Level D (2,001-5,000) All Day Park Curfew (Individual)	\$1,500.00
Level D (2,001-5,000) Deposit (Individual)	\$1,500.00
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Individual)	\$0.00
Level E (>5,000) Each Additional Hour (Individual)	\$0.00
Level E (>5,000) All Day Park Curfew (Individual)	\$3,750.00
Level E (>5,000) Deposit (Individual)	\$3,750.00
Level E (>5,000) Late Fee	\$300.00

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Level A (<100) Park Reservation Fee (Commercial)	\$70.00
Level A (<100) Each Additional Hour (Commercial)	\$20.00
Level A (<100) All Day Park Curfew (Commercial)	\$160.00
Level A (<100) Deposit (Commercial)	\$0.00
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Commercial)	\$200.00
Level B (100-500) Each Additional Hour (Commercial)	\$50.00
Level B (100-500) All Day Park Curfew (Commercial)	\$450.00
Level B (100-500) Deposit (Commercial)	\$100.00
Level B (100-500) Late Fee	\$15.00
Level C (501-2,000) Park Reservation Fee (Commercial)	\$750.00
Level C (501-2,000) Each Additional Hour (Commercial)	\$190.00
Level C (501-2,000) All Day Park Curfew (Commercial)	\$1,690.00
Level C (501-2,000) Deposit (Commercial)	\$375.00
Level C (501-2,000) Late Fee	\$75.00
Level D (2,001-5,000) Park Reservation Fee (Commercial)	\$0.00
Level D (2,001-5,000) Each Additional Hour (Commercial)	\$0.00
Level D (2,001-5,000) All Day Park Curfew (Commercial)	\$3,000.00
Level D (2,001-5,000) Deposit (Commercial)	\$3,000.00
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Commercial)	\$0.00
Level E (>5,000) Each Additional Hour (Commercial)	\$0.00
Level E (>5,000) All Day Park Curfew (Commercial)	\$7,500.00
Level E (>5,000) Deposit (Commercial)	\$7,500.00
Level E (>5,000) Late Fee	\$300.00
Pole Banners (for event banners, 2 weeks prior to event and removed within 3 days after event)	\$100.00/pole/banner
Festival Equipment	
Stage (1st Day)	\$500.00
Stage Each Additional Day	\$125.00
Stage Deposit	\$500.00
Trailer 8x16	\$500.00
Trailer 8x16 Each Additional Day	\$125.00
Trailers 2 or More	\$250.00
Trailers 2 or More Each Additional Day	\$65.00
Trailer Deposit	\$250.00
Trailer Deposit 2 or more Each	\$125.00
Concession Booth (1st Day)	\$300.00
Concession Booth Each Additional Day	\$75.00
Concession Booth 2 or More	\$150.00
Concession Booth 2 or More Each Additional Day	\$40.00
Concession Booth Deposit	\$150.00
Concession Booth Deposit 2 or more Each	\$75.00
Water Gardens Reservations	
Quiet Pool	A: 1 - 500; B: 500 - 2,000
Level A (1-150) Park Reservation Fee (Individual)	\$100.00
Level A (1-150) Each Additional Hour (Individual)	\$25.00
Level A (1-150) All Day Park Curfew (Individual)	\$225.00
Level A (1-150) Deposit (Individual)	\$100.00
Level A (1-150) Late Fee	\$15.00
Level A (1-150) Park Reservation Fee (Commercial)	\$200.00
Level A (1-150) Each Additional Hour (Commercial)	\$50.00

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Level A (1-150) All Day Park Curfew (Commercial)	\$450.00
Level A (1-150) Deposit (Commercial)	\$100.00
Level A (1-150) Late Fee	\$15.00
Amphitheater	
Level A (1-500) Park Reservation Fee (Individual)	\$100.00
Level A (1-500) Each Additional Hour (Individual)	\$25.00
Level A (1-500) All Day Park Curfew (Individual)	\$225.00
Level A (1-500) Deposit (Individual)	\$100.00
Level A (1-500) Late Fee	\$15.00
Level B (501-2,000) Park Reservation Fee (Individual)	\$375.00
Level B (501-2,000) Each Additional Hour (Individual)	\$95.00
Level B (501-2,000) All Day Park Curfew (Individual)	\$845.00
Level B (501-2,000) Deposit (Individual)	\$375.00
Level B (501-2,000) Late Fee	\$75.00
Level A (1-500) Park Reservation Fee (Commercial)	\$200.00
Level A (1-500) Each Additional Hour (Commercial)	\$50.00
Level A (1-500) All Day Park Curfew (Commercial)	\$450.00
Level A (1-500) Deposit (Commercial)	\$100.00
Level A (1-500) Late Fee	\$15.00
Level B (501-2,000) Park Reservation Fee (Commercial)	\$750.00
Level B (501-2,000) Each Additional Hour (Commercial)	\$190.00
Level B (501-2,000) All Day Park Curfew (Commercial)	\$1,690.00
Level B (501-2,000) Deposit (Commercial)	\$375.00
Level B (501-2,000) Late Fee	\$75.00
Central Plaza	
Level A (1-500) Park Reservation Fee (Individual)	\$100.00
Level A (1-500) Each Additional Hour (Individual)	\$25.00
Level A (1-500) All Day Park Curfew (Individual)	\$225.00
Level A (1-500) Deposit (Individual)	\$100.00
Level A (1-500) Late Fee	\$15.00
Level B (501-2,000) Park Reservation Fee (Individual)	\$375.00
Level B (501-2,000) Each Additional Hour (Individual)	\$95.00
Level B (501-2,000) All Day Park Curfew (Individual)	\$845.00
Level B (501-2,000) Deposit (Individual)	\$375.00
Level B (501-2,000) Late Fee	\$75.00
Level A (1-500) Park Reservation Fee (Commercial)	\$200.00
Level A (1-500) Each Additional Hour (Commercial)	\$50.00
Level A (1-500) All Day Park Curfew (Commercial)	\$450.00
Level A (1-500) Deposit (Commercial)	\$100.00
Level A (1-500) Late Fee	\$15.00
Level B (501-2,000) Park Reservation Fee (Commercial)	\$750.00
Level B (501-2,000) Each Additional Hour (Commercial)	\$190.00
Level B (501-2,000) All Day Park Curfew (Commercial)	\$1,690.00
Level B (501-2,000) Deposit (Commercial)	\$375.00
Level B (501-2,000) Late Fee	\$75.00
Aerated Pool	
Level A (1-150) Park Reservation Fee (Individual)	\$100.00
Level A (1-150) Each Additional Hour (Individual)	\$25.00
Level A (1-150) All Day Park Curfew (Individual)	\$225.00
Level A (1-150) Deposit (Individual)	\$100.00
Level A (1-150) Late Fee	\$15.00
Level A (1-150) Park Reservation Fee (Commercial)	\$200.00

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Level A (1-150) Each Additional Hour (Commercial)	\$50.00
Level A (1-150) All Day Park Curfew (Commercial)	\$450.00
Level A (1-150) Deposit (Commercial)	\$100.00
Level A (1-150) Late Fee	\$15.00
All Of Water Gardens	
Level D (2,001-5,000) Park Reservation Fee (Individual/Commercial)	\$0.00
Level D (2,001-5,000) Each Additional Hour (Individual/Commercial)	\$0.00
Level D (2,001-5,000) All Day Park Curfew (Individual/Commercial)	\$3,000.00
Level D (2,001-5,000) Deposit (Individual/Commercial)	\$3,000.00
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Individual/Commercial)	\$0.00
Level E (>5,000) Each Additional Hour (Individual/Commercial)	\$0.00
Level E (>5,000) All Day Park Curfew (Individual/Commercial)	\$7,500.00
Level E (>5,000) Deposit (Individual/Commercial)	\$7,500.00
Level E (>5,000) Late Fee	\$300.00
Nature Center	
Rental Fees	
<u>Nature Center Auditorium Rental Non-Member- Half Day</u>	
up to 50 people	\$120.00/half day
51-75 people	\$150.00/half day
76 or more people	\$180.00/half day
<u>Nature Center Auditorium Rental Non-Member - Full Day</u>	
up to 50 people	\$200.00/full day
51-75 people	\$250.00/full day
76 or more people	\$300.00/full day
<u>Nature Center Auditorium Rental Member- Half Day</u>	
up to 50 people	\$108.00/half day
51-75 people	\$135.00/half day
76 or more people	\$162.00/half day
<u>Nature Center Auditorium Rental Member - Full Day</u>	
up to 50 people	\$180.00/full day
51-75 people	\$225.00/full day
76 or more people	\$270.00/full day
Registration	
Nature Center Indoor Animal Program - Schools	\$125.00
<u>Member</u>	N/A
School Tours	\$15.00/participant
Canoe Tour	\$0.00/participant
Naturalist Led Nature Hikes	\$0.00/participant
Birthday Party Package	\$100.00
PreSchool Discovery Club	\$5.00/participant
Bison Feeding Hayride	\$8.00/participant
Evening Stroll with a Naturalist	\$5.00/participant
Miscellaneous Naturalist Programs (includes home school groups) - Minimum Fee	\$0.00/participant
Miscellaneous Naturalist Programs Maximum Fee	\$75.00/participant/program
Summer Natural History Adventures	\$50.00/participant/program
Off-site Education Program	\$90.00/1st hour
Off-site Education Program	\$20.00/each additional 1/2 hour
<u>Nature Center - Non-Member</u>	
School Tours	\$5.00/participant
Guided Tours - Home School Groups	\$7.00/participant

Municipal Fee Schedule - FY2013	
Parks and Community Services	
Guided Tours - Other Groups (under age 13)	\$7.00/participant
Guided Tours - Adults (over age 13)	\$10.00/participant
Canoe Tour	\$20.00/participant
Naturalist Led Nature Hikes	\$0.00/participant
Birthday Party Package	\$125.00
PreSchool Discovery Club	\$10.00/participant
Bison Feeding Hayride	\$16.00/participant
Evening Stroll with a Naturalist	\$10.00/participant
Miscellaneous Naturalist Programs Fee (includes home school groups)	\$5.00 - \$100.00/participant
Summer Natural History Adventures	\$60.00/participant/program
Off-site Education Program	\$125.00/1st hour
Off-site Education Program	\$35.00/each additional 1/2 hour
Admission Fees	
Nature Center Non- Member - Adult, ages 13-64	\$5.00 daily
Nature Center Non-Member - Senior (65+years)	\$3.00 daily
Nature Center - Non-Member Child (3-12 years)	\$2.00 daily/member
Nature Center - Active/Retired Military Discount	\$1.00 discount at each age level
Nature Center Member - all ages	\$0.00 daily/member

Municipal Fee Schedule - FY2013	
Planning and Development	
Application Fees	
Zoning Board of Adjustment	
Variance	
Residential (owner occupied)	\$200.00
Non-Residential	\$400.00
Special Exception	\$200.00
Front Yard Carports	\$200.00
Interpretation Request*	\$400.00
Bed & Breakfast	\$560.00
Each additional variance or special exception on same application	\$60.00
Plan Commission	
Plats	
Concept Plan	\$900.00
Preliminary Plat	\$700.00
a) Less than 75 acres	\$700.00
b) 75 acres or more*	\$700.00
Each additional acre over 75	\$15.00
Final Plat	
Fewer than 3 lots (18 X 24)	\$350.00
Fewer than 3 lots (24 X 36)	\$350.00
Each additional of 3 lots or more (24 X36)	\$20.00
Re-Plat (with Public Hearing)	
Fewer than 3 lots (18 X 24)	\$500.00
Fewer than 3 lots (24 X 36)	\$500.00
Each additional of 3 lots or more (24 X36)	\$20.00
Short Form Re-Plat	
Fewer than 3 lots (18 X 24)	\$350.00
Fewer than 3 lots (24 X 36)	\$350.00
Each additional of 3 lots or more (24 X36)	\$20.00
Plat Vacation	
18 X 24	\$400.00
24 X 36	\$400.00
Plat Correction	
18 X 24	\$61.00
24 X 36	\$50.00
Vacation or Closures, ROW, Emergency and Public	
Access Easements:	
Street and alley vacations	\$700.00

Municipal Fee Schedule - FY2013	
Planning and Development	
Public access or emergency easement vacation	\$400.00
Community facilities contract fee	\$500.00
Street name change	\$700.00
Annexation	
75 acres or less	\$700.00
More than 75 acres	\$700.00
Each additional acre over 75	\$10.00
Limited purpose annexation	\$3,000.00
MTP Amendment	
Master Thoroughfare Plan Change	\$700.00
Zoning Commission	
Zoning Application	
Less than 1 acre(*)(**)	\$1,000.00
1-5 acres*	\$1,300.00
More than 5 acres*	\$1,900.00
Zoning Verification Letter	\$25.00
Planned Development (PD) Site Plan*	\$800.00
NOTES:	
*Designated fee shall be twice the amount shown when double noticing and special City Council consideration is required or requested, apart from the normal processing fee schedule. Double Fee extra charge is not exempt of incentive programs granted to the project	
**For application requests of less than 1 acre in size, when down zoning to one or two family districts that is consistent with the most current adopted	
Comprehensive Plan	Fee of \$429.00 is required
(16) Urban Forestry	
(a) Application Fee for Staff Review	
Base Fee-First five acres (up to 5.00) including one revision	\$250.00
Additional acreage – 5.01 acres and over	\$15.00 per acre above base fee
Additional revisions (each)	\$100.00
The acreage will be based on the preliminary plat or site plan, whichever is appropriate, at the time of submission of the Urban Forestry Plan	
(b) Application Fee for appeal hearing before Urban Design Commission	\$295.00
Urban Design Commission Telecommunication Towers	\$330.00
Unified Residential Site Plan	
New	\$616.00
Revised	\$308.00
Variance Request to City Council	\$330.00

Municipal Fee Schedule - FY2013	
Planning and Development	
Hearing Continuance	\$187.00
Application for Specialized Certificate of Occupancy related to Sexually Oriented Businesses	
New	\$660.00
Amended, Modified, Renewal or Transfer	\$330.00
Newsrack Permit Fees	
Application	\$25.00
Each Newsrack	\$5.00
Grading Permit Application Fee	\$50.00
Building Fees	
Remodel Building Permit Fees	
Valuation:	\$46.11
\$0-\$2000 work associated with existing R-3 Use Group or their existing accessory U Use Groups	\$76.86
\$0-\$2000	
a) for first \$2000	\$15.37
b) for each additional \$1000, or fraction thereof, to and including \$25,000	
> \$25,000-\$50,000	\$430.51
a) for first \$25000	\$11.10
b) for each additional \$1000, or fraction thereof, to and including \$50,000	
> \$50,000-\$100,000	\$708.14
a) for first \$50,000	\$7.68
b) for each additional \$1000, or fraction thereof, to and including \$100,000	
>\$100,000-\$500,000	\$1,092.53
a) for first \$100,000	\$5.97
b) for each additional \$1000, or fraction thereof, to and including \$500,000	
>\$500,000-\$1,000,000	\$3,484.33
a) for first \$500,000	\$5.12
b) for each additional \$1000, or fraction thereof, to and including \$1,000,000	
>\$1,000,000	\$6,047.01
a) for first \$1,000,000	\$3.41
b) for each additional \$1000, or fraction thereof,	
NOTES:	
When <u>plan review and field inspections are performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 25% (0.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by Third Party with field inspections performed by City Staff</u> , the permit fee shall be reduced by multiplying the sum by 70% (0.70). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	

Municipal Fee Schedule - FY2013	
Planning and Development	
When plan review is performed by City Staff with field inspections performed by Third Party, the permit fee shall be reduced by multiplying the sum by 55% (0.55). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Neighborhood Empowerment Zones	\$25.00
Application Fee	
Construction & Fire Prevention BOA Application Fee	\$125.00
1st item per address	\$30.00
Each additional item per address	\$22.00
Permit Application Fee	
Demolition and Moving Fees	
Square Footage:	\$67.00
1 - 1000	\$136.00
1001-2000	\$254.00
2001-3000	\$381.00
3001-5000	\$510.00
5001-10,000	\$682.00
10,001 - 20,000	\$1,364.00
20,001 and above	\$72.00
Change of Occupancy Permit Fee	\$30.00
Ordinance Inspection Fee (per inspector)	\$22.00
Inspection (Orange) Card Replacement	\$22.00
Record Change Fee (per record or permit)	
Plan Review Deposit*	\$220.00
Those requiring circulation	\$40.00
Those requiring circulation-3rd party option	\$85.00
Those without circulation	\$20.00
Those without circulation-3rd party option	\$120.00
Contractor Registration (valid for one year)	\$60.00
Residential Master Plan Registration	
Vendor Certificate of Occupancy for Temporary	\$60.00
Vendors	\$150.00
Sidewalk Cafes	
NOTES:	
Deposit is not required for additions and remodels to existing Group R-3 Occupancies, and for additions, remodels or new construction of their accessory structures.	
Other Inspection and Fees:	
Inspections outside normal business hours	\$38.00
(minimum, 2 hours)-fee per hour	\$27.50
Reinspection fee	
Additional plan review	\$38.00
to plans (min chg. 1/2 hr; charge per hour =)	

Municipal Fee Schedule - FY2013	
Planning and Development	
for 3rd party Building, Electrical, Mechanical	\$16.50
Plumbing & Energy; chg. per hour	
Inspections outside City limits	\$49.50
commercial (per inspector)	\$33.00
residential (per hour or maximum of \$66)	
New Construction Or addition Building Permit Fees A, B, E, H, I & M Use Groups	
Square Footage:	\$46.11
0-30 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$76.86
0-30	
> 30-400	\$76.86
a) for first 30 square feet	\$0.96
b) for each additional sq. foot, to and including 400	
>400-790	\$460.51
a) for first 400 square feet	\$0.71
b) for each additional sq. foot, to and including 790	
>790-1365	\$708.14
a) for first 790 square feet	\$0.67
b) for each additional sq. ft., to and including 1365	
>1365-5850	\$1,092.53
a) for first 1365 square feet	\$0.53
b) for each additional sq. ft., to and including 5850	
>5850-18000	\$3,484.33
a) for first 5850 square feet	\$0.21
b) for each additional sq. ft., to and including 18000	
>18000	\$6,047.01
a) for first 18,000 square feet	\$0.19
b) for each additional sq. ft.	
New Construction Or addition Building Permit Fees F&S Use Groups	
	\$46.11
0-75 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$76.86
0-75	
> 30-400	\$76.86
a) for first 75 square feet	\$0.35
b) for each additional sq. foot, to and including 1080	
>1080-1980	\$430.51
a) for first 1080 square feet	\$0.31
b) for each additional sq. foot, to and including 1980	
>1980-3365	\$708.14
a) for first 1980 square feet	\$0.28
b) for each additional sq. ft., to and including 3365	

Municipal Fee Schedule - FY2013	
Planning and Development	
>3365-24,675	\$1,092.53
a) for first 3365 square feet	\$0.11
b) for each additional sq. ft., to and including 24,675	
>24,675-50,050	\$3,484.33
a) for first 24,675 square feet	\$0.10
b) for each additional sq. ft., to and including 50,050	
>50,050	
a) for first 50050 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.10
New Construction Or addition Building Permit Fees R Use Groups	
0-65 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$46.11
0-65	\$76.86
> 65-700	
a) for first 65 square feet	\$76.86
b) for each additional sq. foot, to and including 700	\$0.56
>700-1400	
a) for first 700 square feet	\$430.51
b) for each additional sq. foot, to and including 1400	\$0.40
>1400-2700	
a) for first 1400 square feet	\$708.14
b) for each additional sq. ft., to and including 2700	\$0.30
>2700-11,800	
a) for first 2700 square feet	\$1,092.53
b) for each additional sq. ft., to and including 11,800	\$0.26
>11,800--24,500	
a) for first 11,800 square feet	\$3,484.33
b) for each additional sq. ft., to and including 24,500	\$0.20
>24,500	
a) for first 24,500 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.15
New Construction Or addition Building Permit Fees U Use Groups	
0-175 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$46.11
0-175	\$76.86
> 175-2500	
a) for first 175 square feet	\$76.86
b) for each additional sq. foot, to and including 2500	\$0.15
>2500-5200	
a) for first 2500 square feet	\$430.51
b) for each additional sq. foot, to and including 5200	\$0.10
>5200-10,200	

Municipal Fee Schedule - FY2013	
Planning and Development	
a) for first 5200 square feet	\$708.14
b) for each additional sq. ft., to and including 10,200	\$0.80
>10,200-46,500	
a) for first 10,200 square feet	\$1,092.53
b) for each additional sq. ft., to and including 46,500	\$0.70
>46,500-96500	
a) for first 46,500 square feet	\$3,484.33
b) for each additional sq. ft., to and including 96,500	\$0.50
>96,500	
a) for first 96,500square feet	\$6,047.01
b) for each additional sq. ft.	\$0.40
NOTES:	
When <u>plan review and field inspections are performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 25% (0.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by Third Party</u> with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by City Staff</u> with field inspections performed by <u>Third Party</u> , the permit fee shall be reduced by multiplying the sum by 55% (0.55). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Encroachment Approval Fees	
Building Official	\$170.00
Planning & Development Director	\$200.00
City Council	\$500.00
Encroachment Approval Fees	
Fee is based upon square footage or linear footage encroachment in the City's right of way	.56 per linear or square foot
Encroachment Application Fees	
Building Official	\$75.00
Planning & Development Director	\$75.00
City Council	\$75.00
Electrical Fees	
Administration	
Construction & Fire Prevention BOA	
1st item per address	\$125.00
each additional item per address	\$30.00
Permit Application Fee for General & Ordinance Permits	\$25.00
Record Change Fee (per record or permit)	\$22.00
Reciprocal Letters	\$22.00

Municipal Fee Schedule - FY2013	
Planning and Development	
Business Verification Letters	\$22.00
Temporary Power Letters	\$33.00
Light Outlets, Fixtures, Switches, Receptacles	
Up to 100 (price each)	\$0.41
All over 100	\$0.34
Fixed Appliances	
Ceiling Fan	\$1.13
Vent Fan	\$1.13
Smoke Detector	\$1.13
Bath heater	\$1.13
Disposal	\$1.13
Compactor	\$1.13
Dishwasher	\$1.13
Washing Machine	\$1.13
Water Heater	\$2.27
Dryer	\$2.27
Range	\$2.27
Air Conditioner	
3-5 Ton	\$4.62
Over 5 ton - 7.5 ton	\$7.45
Over 7.5 ton	\$14.93
Heating Unit (gas)	\$2.27
Heating Unit (electric) price per kilowatt	\$0.77
Motors	
1 to 3 hp	\$2.27
Over 3 to 5 hp	\$4.62
Over 5 to 7.5 hp	\$7.45
Over 7.5 hp	\$14.93
Transformers, Generators, and Welders	
0 to 10 KW	\$4.62
Over 10 KW to 20 KW	\$7.45
Over 20 KW	\$14.93
Welders	\$4.62
Services and Subpanels	
60 amp to 100 amp	\$14.93
Over 100 amp to 150 amp	\$22.05
Over 150 amp	\$29.88
Miscellaneous	
Swimming Pools	\$42.69
Construction Pole	\$22.05
Sign connections, each	\$7.10

Municipal Fee Schedule - FY2013	
Planning and Development	
new mobile home hookups*	\$32.95
submeters (buildings, leases, apts., etc)	\$15.65
NOTES:	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum by 25% (.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
*A building Code Ordinance Inspection shall be required to inspect and approve power to existing mobile homes in mobile home parks where the name changes on the electric utility account except when the account is being transferred from an individual to the park's name.	
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions of C07(e)	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Failing to call for final inspections	\$27.50
Sign Fees	
Billboard Annual Registration Fee	\$50.00
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Application fee	\$33.00
New signs application fee	\$33.00
Plus Display area	\$21.34
or per square foot	\$0.20
Plus Height above grade:	
1-20 feet	\$21.34
21-30 feet	\$42.69
31-40 feet	\$64.06
41-50 feet	\$85.40

Municipal Fee Schedule - FY2013	
Planning and Development	
51-60 feet	\$106.77
Over 60	\$149.46
Plus Electrical at:	
Amps:	
Jan-40	\$29.90
41-60	\$42.69
61-80	\$64.06
81-100	\$85.40
Over 100	\$128.12
Banners and Temporary Signs	
Application fee	\$33.00
Plus Display area	\$21.34
Plus height above grade	\$21.34
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Mechanical Inspector	
Administration	
Construction and Fire Prevention BOA App. Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$25.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Forced Air Heating-Furnaces Including	
Ducts and /or Vents Attached Thereto:	
Capacity to and including 100,000 BTU	
input or 20 KW	\$4.62
Over 100,000 BTU or 20 KW and including	
400,000 BTU or 20 KW	\$7.82
Heating Appliances Non-Ducted Air	
Gas Unit or Room heater, including vent	\$4.62
Gas Wall heater, including vent	\$4.62
Gas Floor Furnace, including vent	\$4.62
Gas Infrared heating Unit	\$4.62
Electric Heater, Wall, Space, Unit, etc.	\$4.62

Municipal Fee Schedule - FY2013	
Planning and Development	
Energy-Using heat Appliance other Than Above	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Low or High Pressure Steam or Hot Water Boiler Rated in either BTU's Input, Boiler Horsepower Output or KW	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per Boiler HP Output	\$2.05
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Absorber Unit, Electrical Reciprocating, Centrifugal, or Rotary Compressor, Condensing Unit, or Chiller Unit Each on its Normal Capacity Rating	
Up to and including 2 tons	\$4.62
Over 2 and including 3 tons	\$7.82
Over 2 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 and including 30 tons, per ton	\$1.98
Over 30 and including 100 tons, per ton	\$1.82
Over 100 and including 320 tons, per ton	\$1.56
Over 320 and including 520 tons, per ton	\$1.19
Over 520 tons, per ton	\$0.90
Each Roof-Top Combination unit, Including Ducts and Drains	
Cooling Only:	
Up to and including 3 tons	\$7.82
Over 3 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 tons, per ton	\$3.20
Heating and Cooling:	
Up to and including 3 tons	\$15.65
Over 3 and including 5 tons	\$22.05
Over 5 and including 7 1/2 tons	\$29.17
Over 7 1/2 and including 10 tons	\$34.87
Over 10 tons, per ton	\$3.90

Municipal Fee Schedule - FY2013	
Planning and Development	
Roof-Top Heating only	
Unit per 1,000 BTU	\$0.09
Minimum	\$4.97
Through-the-Wall A/C Units	
All sizes, each	\$6.40
Cooling Tower, Evaporative or Air-Cooled Condenser, Tonnage Based on Local Design Conditions	
All size units, per ton refrigeration capacity-	\$0.77
Minimum	\$4.97
Cooling-Heating Coils	
D.E. or chill Water per ton	\$0.77
Minimum	\$4.97
Steam or Hot Water, per 1,000 BTU	\$0.09
Minimum	\$44.97
Fan and Coil Units including Drains and Ducts	
Cool and heat, per ton	\$1.56
Minimum	\$4.97
Cool only, per ton	\$0.77
Minimum	\$4.97
Heating Unit only, per 1000 BTU	\$0.09
Minimum	\$4.97
Electrical heat Strips for Units or Duct Installations	
Per KW	\$0.23
Minimum	\$4.97
Mixing Box - Forced air	\$1.56
Duct Addition or System not included elsewhere	\$3.20
per outlet	\$0.77
Minimum	\$4.97
Miscellaneous	
Commercial food preparation hood-grease Type 1	\$12.45
Commercial food preparation hood-heat or moisture Type II	\$9.25
Commercial hood exhaust fan-grease	\$7.82
Commercial hood exhaust fan-heat or moisture	\$6.42
Commercial hood exhaust duct-grease	\$7.82
Commercial hood exhaust duct-heat or moisture	\$6.42
Commercial kitchen make-up air unit	\$7.82
Commercial hood automatic electronic smoke extractor	\$24.90
Automatic fire-extinguishing equipment system	\$24.90
Range hood exhaust duct, for R occupancy	\$1.56
Toilet exhaust fan and/or duct (per inlet)	\$1.56
Ventilation fan and duct system	\$6.42

Municipal Fee Schedule - FY2013	
Planning and Development	
Industrial hood	\$9.25
Mechanical ventilator	\$6.42
Flue replacement - U.L. labeled	\$6.42
Flue or stack for commercial and industrial appliances	\$7.82
Humidifier	\$3.20
Vented decorative appliance	\$6.42
Commercial clothes dryer exhaust duct	\$7.82
Domestic clothes dryer exhaust duct	\$1.56
Incinerator, per 1000 BTU	\$0.09
Minimum	\$4.97
Incinerator modification	\$78.28
Condensate drain-French sump	\$4.97
Fire or smoke damper	\$1.56
Circulating water pump	\$1.56
Evaporative cooler	\$6.42
Automatic shutoff-products of combustion	\$7.82
Solar energy system	\$46.97
Heat recovery devices per 1,000 BTU	\$0.09
Minimum	\$15.11
Gas extension - test	\$7.82
For each appliance or piece of equipment by this ordinance for which no other fee is listed	\$7.82
NOTE: When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other inspections and fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	

Municipal Fee Schedule - FY2013	
Planning and Development	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
First Fixture or Appliance	\$7.82
Additional Fixtures or Appliances (each)	\$3.20
Sewer-First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Gas Service	\$7.82
Each lawn Sprinkler System	\$90.00
Water Service - First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Water Submeter	\$3.20
Grease trap or Interceptor	\$7.82
Sand Trap	\$14.93
each Roof Drain	\$7.45
Temporary gas Service	\$7.82
Backflow	\$31.31
Backflow Preventer	\$7.82
Floor Drain	\$3.20
Mobile Homes or Mobile Units	
Each mobile home space or mobile unit space	\$28.46
Each sewer vent	\$17.07
Manhole	\$24.90
Test Well	\$7.82
Medical gasses and vacuum system	\$33.00
NOTES:	
<p>For the purpose of this table, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached, or any plumbing fixture or appliance to which a water connection may be made, shall be construed to be a fixture. Fees for reconnection and retesting of existing plumbing systems in relocated buildings shall be based on the number of plumbing fixtures, gas systems, water heaters, etc. involved. When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.</p>	
Other Inspections and Fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	

Municipal Fee Schedule - FY2013	
Planning and Development	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Gas Well Fees	
New Gas Well Permit	\$3,000.00
a) Amended permit	\$540.00
b) Extended Permit	\$270.00
c) Supplemental Permit	\$180.00
d) Council Review	\$5,000.00
Operator Transfer	\$720.00
Seismic Site Inspection	\$360.00
Compressor Facility	\$500.00
Fracture Pond	\$500.00
Annual Fee (per well)	\$600.00

Municipal Fee Schedule - FY2013	
Police	
Sale of Accident Report	\$6.00
Offense Report	\$1.50
Microfiche Offense	\$3.00
Clearance Letter	\$5.00
Criminal History	\$5.00
Certification (Accident)	\$2.00
Certification (All others)	\$5.00
Analysis of Syringe contents	\$45.00
Blood alcohol	\$75.00 (Case/2 samples)
Clan lab sub samples	\$120.00
Sample	\$80.00
Sample Analysis	\$40.00
Transfer	\$50.00
Court Preparation	\$80.00
Court Attendance	\$100.00
Evidence Packaging	\$40.00
Vehicle Pound Impound	\$20.00
Vehicle Pound Storage	\$20.00
Vehicle Storage over 25'	\$35.00
Vehicle Pound Towage	\$135.00
Notification Fee	\$50.00
Wrecker Business License	\$100.00

Municipal Fee Schedule - FY2013	
Red Light Enforcement Fund	
Utility Fees (Violation Fine)	\$75.00
Late Fees	\$25.00
Returned Check Processing	\$25.00

Municipal Fee Schedule - FY2013	
Solid Waste Fund (Code Compliance)	
Residential Billing	
Residential and Disabled Carryout-32 gallon cart	\$12.75
Residential and Disabled Carryout-64 gallon cart	\$17.75
Residential and Disabled Carryout-96 gallon cart	\$22.75
Residential Carryout Fee	\$30.00
Commercial Waste Billing	
1 x per week	\$23.00
2 x per week	\$34.00
3 x per week	\$49.00
4 x per week	\$66.00
5 x per week	\$86.00
6 x per week	\$110.00
Container Permits (Grants of Privilege)	5% of Gross Revenues
Permits (Waste Hauler)	
First Vehicle	\$135.00
Each Additional Vehicle	\$50.00
Miscellaneous Revenue	
<u>Excess Bulk Waste & Brush</u>	
First 5 cubic yards over 10 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
<u>Out-of-Cycle and Contaminated Bulky Waste</u>	
First 5 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Cart Delivery-Exchange Fee	\$5.00
Pay Bags (5 bags per order)	\$15.00
Optional 96 Gallon Yard Cart	\$75.00
Violation Bag Tag	\$10.00
Nothing Out Trip Charge	\$45.00

Municipal Fee Schedule - FY2013			
Storm Water Utility Fund			
Tier	Garage Capacity*	Living Area (square feet)*	Residential Storm Water Monthly Rates
Tier 1 (0.5 ERU)	0	0 to 1,300	\$2.70
	1	0 to 1,040	
	2	0 to 781	
	3	0 to 521	
	4	0 to 262	
Tier 2 (1 ERU)	0	1,301 to 2,475	\$5.40
	1	1,041 to 2,215	
	2	782 to 1,956	
	3	522 to 1,696	
	4	263 to 1,437	
Tier 3 (1.5 ERU)	0	2,476 to 3,393	\$8.10
	1	2,216 to 3,133	
	2	1,957 to 2,874	
	3	1,697 to 2,614	
	4	1,438 to 2,355	
Tier 4 (2 ERU)	0	3,394+	\$10.80
	1	3,134+	
	2	2,875+	
	3	2,615+	
	4	2,356	

* As reported by the appropriate appraisal district.

Municipal Fee Schedule - FY2013	
Transportation and Public Works	
Valet Parking	\$1,000.00
Per additional space	\$150.00
Parkway Inspection Permit	\$75.00
Parkway Permit Re-Inspection	\$25.00
Filming Permit	\$250.00
Private Street Use Permit	\$75.00
License Fees	\$500.00
Residential Survey Pkwy (Establish line and grade for curb & gutter or alley edgeline)	\$1,000.00
Residential Survey Pkwy (Establish line and grade for culverts)	\$500.00

Municipal Fee Schedule - FY2013	
Water and Sewer Fund	
RETAIL WATER RATES	
<u>Meter Size (inches)</u>	
5/8	\$7.50
3/4 x 5/8	\$7.50
3/4 x 3/4	\$7.75
1	\$11.00
1 1/2	\$19.00
2	\$28.50
3	\$61.75
4	\$108.00
6	\$235.00
8	\$402.00
10	\$630.00
<u>Residential</u>	
Volume Charge (Per 100 Cubic Feet - First 800 Cubic Feet)	\$1.97
Volume Charge (Per 100 Cubic Feet - Next 1,200 Cubic Feet)	\$2.80
Volume Charge (Per 100 Cubic Feet - Next 1,000 Cubic Feet)	\$3.48
Volume Charge (Per 100 Cubic Feet - Over 3,000 Cubic Feet)	\$4.20
<u>Commercial</u>	
Volume Charge (Per 100 Cubic Feet - All)	\$2.23
<u>Industrial</u>	
Volume Charge (Per 100 Cubic Feet - All)	\$2.09
<u>Super User</u>	
Volume Charge (Per 100 Cubic Feet - All)	\$1.70
<u>Irrigation</u>	
Volume Charge (Per 100 Cubic Feet – First 5,000 Cubic Feet)	\$2.80
Volume Charge (Per 100 Cubic Feet - Next 5,000 Cubic Feet)	\$3.48
Volume Charge (Per 100 Cubic Feet - Over 10,000 Cubic Feet)	\$4.20
<u>Gas Well Drillers</u>	
Volume Charge (Per 100 Cubic Feet - All)	\$4.50
<u>Fire Lines</u>	
<u>Connection Size (Inches)</u>	
4 and under	\$16.95
6	\$25.50
8	\$33.95
10	\$56.40
12	\$105.10
RETAIL WASTEWATER RATES	
<u>Water Meter Size (inches)</u>	
5/8	\$5.10
3/4 x 5/8	\$5.10
3/4 x 3/4	\$5.40
1	\$6.00
1 1/2	\$7.50

Municipal Fee Schedule - FY2013	
Water and Sewer Fund	
RETAIL WASTEWATER RATES*	
Water Meter Size (inches)	
2	\$9.30
3	\$17.55
4	\$27.00
6	\$52.50
8	\$88.50
10	\$130.50
12	\$163.50
Residential	
Volume Charge (Per 100 Cubic Feet)	\$2.71
Non Residential/Non/Monitored	
Volume Charge (Per 100 Cubic Feet)	\$3.56
Monitored Group	
Volume Charge (Per 100 Cubic Feet)	\$2.41
BOD Charge (Per Pound)	\$0.25
TSS Charge (Per Pound)	\$0.11
TDS Charge (Per Pound) for Gas Well Drillers	\$0.04
Charges	
Activation Charge	
Restoration Charge	\$20.00
Transfer Charge	\$20.00
Same Day / After Hours Charge	\$20.00
Field Action Charge	\$10.00
Broken Lock Charge	\$20.00
Returned Item Charge	\$25.00
Straight Connection Charge	\$25.00
* Retail Water and Wastewater Rates effective 1/1/2013	\$50.00
WHOLESALE RATES	
Wholesale Water Rates	
Volume (\$/1,000 Gallons)**	\$0.68
Maximum Day (\$/MGD Excess)	\$114,398.00
Maximum Hour (\$/MGD Excess)	\$30,616.00
Monthly Customer Charge Per Meter	\$25.00
** Plus raw water costs	
Wholesale Wastewater Rates	
Volume (\$/1,000 Gallons)	\$1.16
BOD (Per Pound)	\$0.41
TSS (Per Pound)	\$0.18
Monthly Customer Charge	\$75.00
RAW WATER RATES	
The cost of untreated water (per 1,000 gallons) supplied by the Tarrant Regional Water District is \$0.89043 for use inside the district and \$0.91143 outside the district. Adjusted for street rental and system loss, the raw water charge to customers is \$0.97057 inside the district and \$0.99346 outside the district and is a direct "pass through" to wholesale water customers.	

GLOSSARY

The *Annual Budget and Program Objectives* contains specialized and technical terminology that is unique to public finance and budgeting. To help both City departments and the general citizenry understand the terminology used during the budget process, this glossary is provided by the Budget and Research Division of the City Manager's Office and included in the adopted and published budget document as a reference.

Account: A six-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expenses. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting, revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes.

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the proposed budget document, authorized by the City Council as part of the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other central government receipts.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

Budget: A financial plan for a specified period of time (i.e., a fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of

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a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the Budget Document that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message or Budget Transmittal Letter.

Budget Reestimate: Process of taking year-to-date financial information, using that information to project future financial performance for the remainder of the fiscal year, then comparing the result to the fiscal year budgeted amount as a way to gauge financial performance. The reestimate process takes place throughout the fiscal year for most funds.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Balance: The amount of cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Management: The management of the cash that is necessary to pay for government services while investing

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temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Center: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Character: A basis for distinguishing types of expenditures; the five major characters used by the City of Fort Worth are: personnel services-01, supplies-02, contractual services-03, capital outlays-04, and debt service-05.

- The **Personnel Services** category includes all salary, benefit and supplement costs associated with employees compensations.
- The **Supplies** category includes expenditures for items costing less than \$5,000 per unit, or for items costing more than \$5,000 with a useful life of less than three years. Examples of supplies include basic office supplies, books and magazines; materials used in city operations including paving material, street lights, signals, and library books; postage, uniforms, and vehicle related costs including parts, supplies and fuel. In addition, minor equipment is budgeted as a supply cost. Minor equipment is distinguished from capital outlays by the \$5,000 cost per unit threshold and includes items like minor audio/video equipment, water meters, scanners, fax machines, and minor appliances.
- Expenditures in the **Contractual** category represent activities performed under expressed or implied agreements involving the use of equipment or commodities; and for professional, specialized or trade services rendered. In addition to external contracts for goods and services, this category includes services provided to City departments through Internal Service Funds including Information Technology services, labor charges for Equipment Services, and copy and graphic services provided through the Office Services Fund. Contractual services also include payment of utilities for electricity, gas, water, wastewater, and storm water. Finally, transfers among Funds are captured as contractual costs. These include transfers for insurance, healthcare, and administrative services.
- The **Capital Outlays** category reflect all outlays that result in the acquisition of, or additions to, the City's fixed assets (assets of a long-term nature which are intended to be held or used beyond the current fiscal year and which may be eligible for depreciation), including real and tangible assets. Capital Outlays must cost at least \$5,000 and must have an expected life of three or more years. Primarily four types of fixed assets (Capital Outlays) are used: 1) Land; 2) Improvements other than buildings; 3) Buildings; and 4) Equipment.
- The **Debt Service** category includes money paid on loans and bonds by the City, as a borrower, of the principal and interest.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, after which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Designations: Designations are the desired uses of fund balance which are discretionary in nature in that the requested items were not budgeted in the prior year. To be a valid designation request, the department must not have spent all of their prior year budget (i.e., have savings), and must provide justification for the request approved by the appropriate Assistant City Manager.

Disbursement: Payment for goods and services in cash or by check.

Effectiveness: A measure of how adequately the intended purpose is accomplished and the intended or expected results are produced.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Expenditure: Decreases in the use of net financial resources other than through interfund transfer.

Expenses: Outflow or other depletion of assets or incurrence of liabilities during a specific period of time which results from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works, and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the debt service portion of the City's property tax, and these bonds are backed by the full faith and credit of the issuing government.

Goal: The result or achievement towards which an effort is directed and intended to accomplish.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any unmatured debt that is not a fund liability and at the same time has a maturity of more than one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

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Objective: The reason for making specific efforts or taking deliberate actions with the intent to attain or accomplish an identified goal, targeted level, or meet a defined purpose.

Operating Budget: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Fund: A fund restricted to a single fiscal year.

Performance: The execution or accomplishment of work which produces results.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principal and interest of the bond.

Rollover: Rollovers are the desired uses of fund balance for the purpose of meeting prior year commitments. Rollovers may be requested for items that, a) were budgeted in the prior fiscal year, b) are from departments that did not spend to their appropriated budget the prior year (i.e., have savings), and c) can demonstrate that the funds were encumbered for the purpose identified in the rollover request.

Risk Management: An organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

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Source of Revenue: Revenues are classified according to their source or point of origin.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purchases.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.

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