

City of Fort Worth, Texas

City Officials

Michael J. Moncrief
Mayor

Sal Espino
District 2

Jungus Jordan
District 6

Chuck Silcox
District 3

Carter Burdette
District 7

Danny Scarth
District 4

Kathleen Hicks
District 8

Frank Moss
District 5

Wendy Davis
District 9

Charles Boswell
City Manager

Libby Watson
Marc Ott

Karen L. Montgomery
Assistant City Managers

Joe Paniagua
Dale Fisseler

Budget Department Staff

Bridgette Garrett
Budget and Management Services Director

Sandy Oliver
Budget and Management Services Assistant Director

David Burke
Dakisha R. Boone
Caroline Jones
Sonia Jones
LaVerna Mitchell
Erin Roseman

Kristin Glass
Carla Johnson
Dan Pepon
Danny Reed
Saul Rodriguez
Suzie Wagner

FORT WORTH



List of Departments and Directors

Budget & Management Services

Bridgette Garrett,
Director, 817-392-8500

Finance

Lena Ellis,
Director, 817-392-8313

Parks & Community Services

Richard Zavala,
Director, 817-871-5743

City Manager's Office

Charles Boswell,
City Manager, 817-392-6116

Fire

Rudy Jackson,
Fire Chief, 817-871-6801

Planning and Development

Fernando Costa,
Director, 817-392-8042

City Secretary

Marty Hendrix,
City Secretary, 817-392-6164

Housing

Jerome Walker,
Director, 817-392-7537

Police

Ralph Mendoza,
Police Chief, 817-877-8201

Code Compliance

Carl Smart,
Director, 817-871-6300

Human Resources

Karen Marshall,
Director, 817-392-7783

Public Events

Kirk Slaughter,
Director, 817-212-2501

Community Relations

Vanessa Boling,
Director, 817-392-7534

IT Solutions

Pete Anderson,
Director, 817-392-8499

Public Health

Daniel Reimer,
Director, 817-392-8903

Economic and Community Development

Tom Higgins
Director, 817-392-6192

Internal Audit

Costa Triantaphilides
City Auditor, 817-392-6132

Transportation/Public Works

Robert Goode
Director, 817-392-8144

Engineering

Douglas Rademaker
Director, 817-392-6157

Law

David Yett
City Attorney, 817-392-7606

Water & Wastewater

Frank Crumb
Director, 817-392-8144

Environmental Management

Brian Boerner
Director, 817-392-5118

Library

Gleniece Robinson
Director, 817-392-7708

Zoo

Mike Fouraker
Executive Director,
817-759-7590

Equipment Services

Wayne Corum
Director, 817-392-5118

Municipal Airport

Kent Penney
Director, 817-447-8304

Municipal Court

Deidra Emerson
Director, 817-392-6711

FORT WORTH



City of Fort Worth

2007 Awards

Aviation

- 2007 Most Improved Airport in Texas – Texas Department of Transportation

Budget and Management Services

- 2007 Distinguished Budget Presentation Award – Government Finance Officers Association

Cable

- 2007 2nd Place Community Event Coverage – Hispanic Heritage Celebration – Texas Association of Telecommunication Officers and Advisors
- 2007 3rd Place Interview/Talk Show – Inside Flyers Basketball – Texas Association of Telecommunication Officers and Advisors
- 2007 3rd Place Special Audience – Gas Drilling: Spanish Language – Texas Association of Telecommunication Officers and Advisors
- 2007 2nd Place Promotion/Public Service Announcement – Water Garden Reopening – Texas Association of Telecommunication Officers and Advisors
- 2007 2nd Place Overall Excellence in Government Programming– Overall cable programming– Texas Association of Telecommunication Officers and Advisors

Environmental Management

- 2007 Fort Worth Independent School District Golden Achievement Award for Partnership Excellence – Adopt-A-School partnership with Paschal High School
- 2007 Media Award – “Stayin’ Alive - Buy Recycled”, and animated :30 Television Spot – Keep Texas Beautiful
- 2007 Bronze Award Winner, 28th Annual Telly Award – “Stayin’ Alive - Buy Recycled”, and animated :30 Television Spot – Telly Awards
- 2007 Most Creative Map – The Geospatial Watershed Equation – South Central Arc User Group

Equipment Services

- 2007 Blue Seal Recognition for Water Service Center – National Institute for Automotive Service Excellence
- 2007 Blue Seal Recognition for James Avenue Service Center – National Institute for Automotive Service Excellence (continued from 2006)
- 2007 Blue Seal Recognition for Brennan Street Service Center – National Institute for Automotive Service Excellence (continued from 2006)
- 2007 Top 100 Fleets in North America – Fleet Equipment Magazine

Finance

- 2007 Achievement of Excellence in Procurement Award - National Purchasing Institute

Human Resources

- 2007 Governor's Committee on People with Disabilities Employment Award – Disabilities Program – Governor's Committee on People with Disabilities
- 2007 Start! Fit Friendly Worksite Wellness Award-Platinum Level – Healthy Challenge Wellness Program – American Heart Association
- 2007 Start! Workplace Fitness Innovation Award – Healthy Challenge Wellness Program – American Heart Association

Information Technology Solutions

- Honorable Mention in FY2006-2007, Medium Government category for the Network Transport Enhancements for Will Rogers Memorial Center – Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for the Eagle Mountain Radio Tower – Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for OptEman Installations for Fire Stations - Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for OptEman Installations for Fire Stations - Public Technology Institute
- FY2006-2007 PTI Technology Award – Emergency Operations Center GIS-based Damage Assessment – Public Technology Institute
- FY2006-2007 PTI Technology Award – IT Integrated Time and Task Management – Public Technology Institute
- FY2006-2007 PTI Technology Award – eGov - City Services through the Internet – Public Technology Institute
- FY2006-2007 PTI Technology Award – Code-Ops - Code Compliance Field Operations – Public Technology Institute

Library

- 2007 Employer of the Year – Easter Seals Greater Northwest Texas and Manufactures Association of North Texas
- Honorable Mention in FY2006-2007, Medium Government category for implementation of a Automated PC Reservation and Print Management System- Public Technology Institute

Municipal Court

- Honorable Mention in FY2006-2007, Medium Government category for award in Public Safety and Emergency Management - Public Technology Institute

Police

- 2007 Click it or Ticket Award for High Safety Belt Use (over 90%)– Texas Department of Transportation
- 2007 Recognition of Continued Support in annual Toy Run– Tarrant and Dallas County

Parks and Community Services

- 2007 Finalist, National Recreation and Park Association Gold Medal – Excellence in Management – National Recreation and Park Association
- 2007 Innovation for Facility Design and Construction – Botanic Garden Native Boardwalk/ Fort Worth Botanical Society – DFW Directors' Association
- 2007 28th Consecutive Tree City USA – National Arbor Day Foundation, U.S. Department of Agriculture Forest Service
- 2007 7th Consecutive Tree City USA Growth Award for improved programs and efforts in urban forestry– National Arbor Day Foundation, U.S. Department of Agriculture Forest Service
- 2007 Community Services Block Grant Performance Award for transitioning households out of poverty – Texas Department of Housing and Community Affairs

Planning and Development

- 2007 Planning Project Midwest Section Award for Trinity Uptown Development Standards and Guidelines in conjunction with the Trinity River Vision Authority – Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for the Zoning Dockets Automation Tools – Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for the Customer Service Sign in Application – Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for the Interactive Voice Response System – Public Technology Institute
- Honorable Mention in FY2006-2007, Medium Government category for the Online Permitting System – Public Technology Institute


Transportation and Public Works


- 2007 Apex Award of Excellence for Marketing & Public Relations Electronic and Video Publication – Storm Water Management Video – Communications Concepts
- 2007 Golden Achievement Award for Partnership Excellence – Oaklawn Elementary Adopt-A-School Partnership – Fort Worth Independent School District

FORT WORTH




CITIZENS OF FORT WORTH


MAYOR AND COUNCIL

 \$1,397,113 7.0 A.P.

CITY ATTORNEY

 \$4,786,524 46.0 A.P.


CITY MANAGER

 \$6,285,451 47.0 A.P.

CITY SECRETARY

 \$643,214 7.5 A.P.


INTERNAL AUDIT

 \$1,149,436 16.0 A.P.

Management Services (G) (F) (*)

FINANCE

 \$5,427,731 71.0 A.P.
 Risk Management 1.0 A.P.

BUDGET & MANAGEMENT SERVICES

 \$1,717,043 17.00 A.P.

HUMAN RESOURCES

 \$4,209,764 48.05 A.P.
 Health & Life 9.8 A.P.
 Worker's Compensation 0.0 A.P.
 Unemployment 0.15 A.P.

TEMPORARY LABOR
 \$1,815,269 2.0 A.P.


INFORMATION TECHNOLOGY SOLUTIONS

 \$23,279,909 131.0 A.P.

EQUIPMENT SERVICES

 \$23,336,476 126.0 A.P.

Public Safety and Public Events Services (A) (G)

POLICE

 \$157,743,460 1,659.0 A.P.
 Federal Awarded Assets 0.0 A.P.
 State Awarded Assets \$529,342 0.0 A.P.

CRIME CONTROL & PREVENTION DISTRICT
 \$49,003,428 252.0 A.P.

FIRE

 \$97,499,456 900.0 A.P.

PUBLIC EVENTS

 \$11,303,705 141.0 A.P.

CULTURE & TOURISM

 \$12,107,612 10.40 A.P.

PUBLIC HEALTH

 \$9,377,311 146.0 A.P.

MUNICIPAL COURTS

 \$12,199,587 193.0 A.P.

Neighborhood Services (C) (G)

LIBRARY

 \$17,733,904 252.5 A.P.

PARKS & COMMUNITY SERVICES

 \$29,058,975 367.1 A.P.

MUNICIPAL GOLF

 \$5,120,800 48.25 A.P.

FORT WORTH ZOO

 \$5,101,028 .00 A.P.

CODE COMPLIANCE

 \$9,891,567 125.0 A.P.

ENVIRONMENTAL MANAGEMENT

 \$1,177,070 14.0 A.P.
 Environmental Management Fund \$3,886,657 26.0 A.P.

SOLID WASTE
 \$48,398,906 80.0 A.P.


COMMUNITY RELATIONS

 \$1,466,165 21.05 A.P.

Infrastructure Services (B) (G) (F)

WATER AND SEWER

 \$311,935,237 885.0 A.P.

ENGINEERING

 \$16,590,287 186.75 A.P.


LAKE WORTH TRUST
 \$683,526 0.0 A.P.

TRANSPORTATION & PUBLIC WORKS

 \$53,875,141 382.0 A.P.

MUNICIPAL PARKING
 \$3,213,350 2.0 A.P.

STORM WATER UTILITY
 \$15,093,483 75.0 A.P.

AVIATION

 \$3,291,906 28.00 A.P.

Economic and Community Development (D) (E) (G)

HOUSING

 \$899,162 7.83 A.P.

PLANNING AND DEVELOPMENT

 \$12,637,541 162.0 A.P.

ECONOMIC & COMMUNITY DEVELOPMENT

 \$4,432,277 37.5 A.P.




Support Services (*)

NON-DEPARTMENTAL
 \$62,261,511 0.0 A.P.
 Debt Service \$50,458,069 0.0 A.P.

OFFICE SERVICES

 \$2,520,500 19.0 A.P.

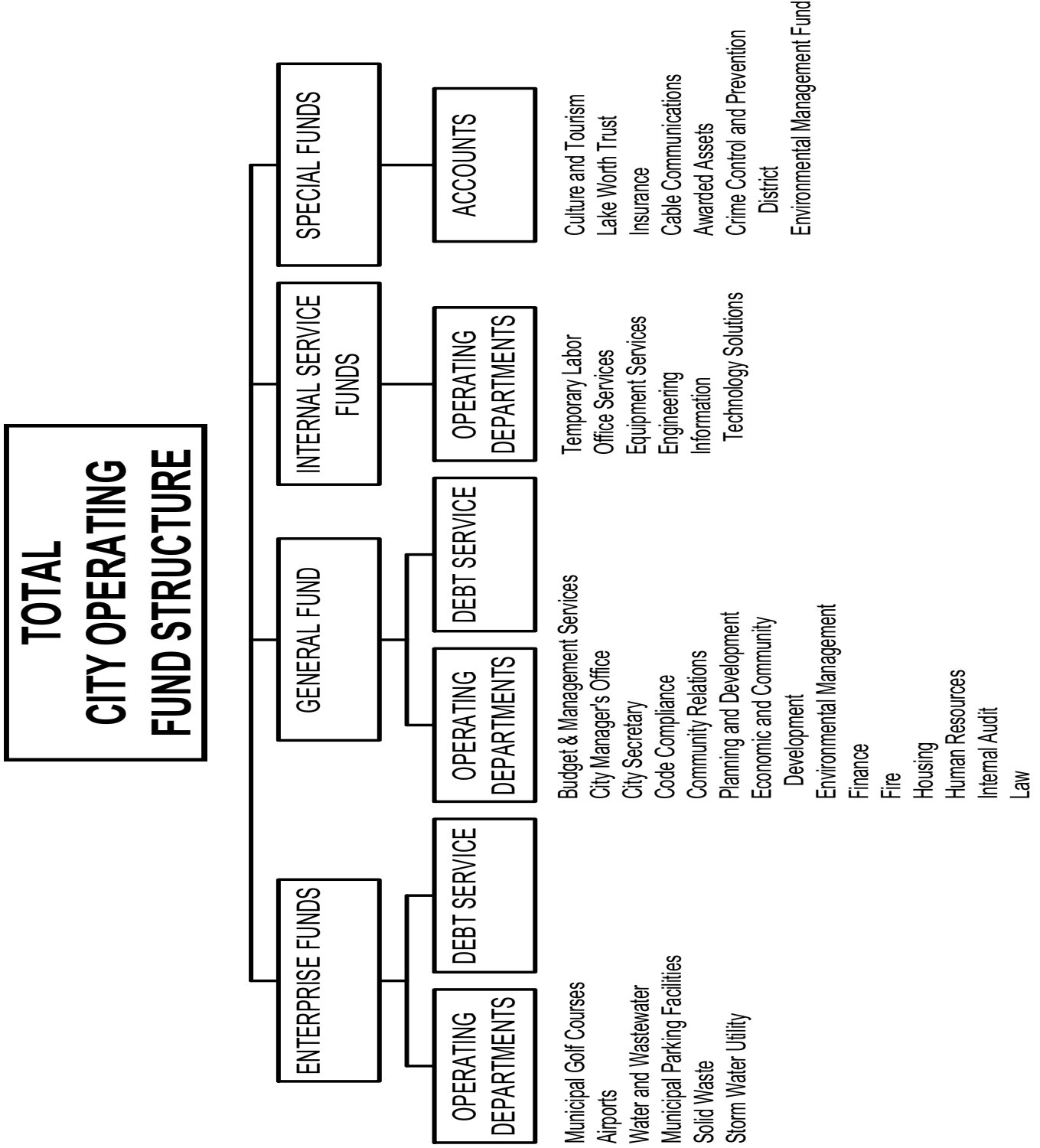
CABLE COMMUNICATIONS
 \$1,038,545 13.0 A.P.

-  ELECTED OFFICIAL
-  APPOINTED BY CITY COUNCIL
-  GOVERNMENTAL FUNCTIONS
-  DEPARTMENTS/FUNDS

- (A) Serves Council Strategic Goal to "Become the Nation's Safest Major City"
- (B) Serves Council Strategic Goal to "Improve Mobility and Air Quality"
- (C) Serves Council Strategic Goal to "Create a Clean and More Attractive City"
- (D) Serves Council Strategic Goal to "Diversify the Economic Base and Create Job Opportunities"
- (E) Serves Council Strategic Goal to "Revitalize Central City Neighborhoods and Commercial Districts"
- (F) Serves Council Strategic Goal to "Promote Orderly Growth in Developing Areas"
- (G) Serves Council Strategic Goal to "Ensure Quality Customer Service"
- * Provides City Departments with additional tools to achieve stated Council Strategic Goals

FORT WORTH

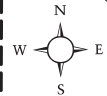
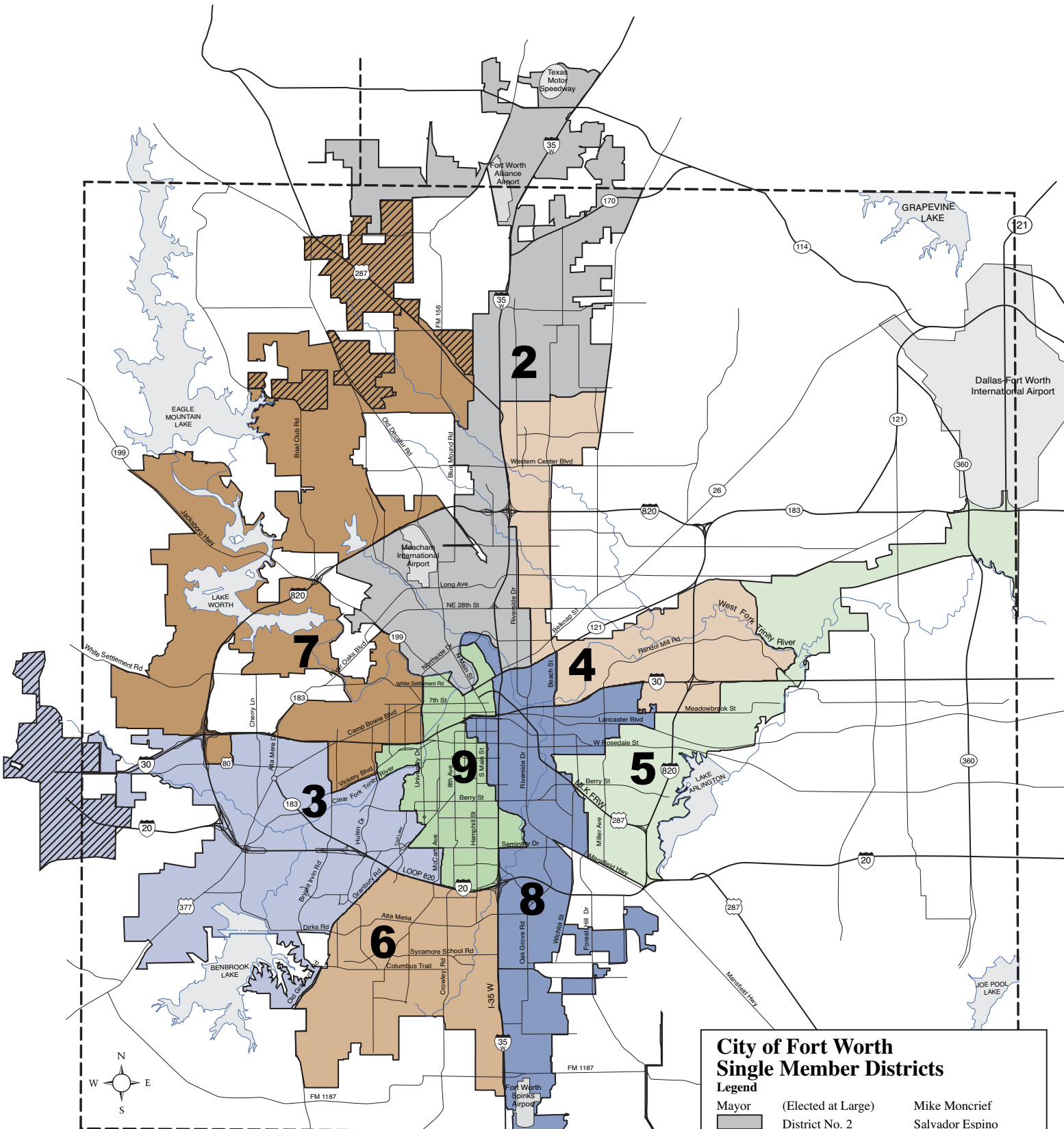




FORT WORTH



City of Fort Worth Single Member Districts



City of Fort Worth Single Member Districts

Legend

	Mayor (Elected at Large)	Mike Moncrief
	District No. 2	Salvador Espino
	District No. 3	Chuck Silcox
	District No. 4	Daniel Scarth
	District No. 5	Frank Moss
	District No. 6	Jungus Jordan
	District No. 7	Carter Burdette
	District No. 8	Kathleen Hicks
	District No. 9	Wendy Davis

Date Revised July 2007

FORT WORTH



LOCATION AND HISTORY. Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan county of more than a million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation, and industry service center.

GOVERNMENT. Fort Worth operates under the Council-Manager form of Municipal Government. A Mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the Chief Administrative and Executive Officer. The City Council is also responsible for the appointment of the City Attorney, Municipal Judges, City Secretary and the City Auditor.

AREA AND POPULATION. The Fort Worth metropolitan area continues to be ranked as one of the fastest growing areas of the top 50 metropolitan areas as reported by the Sales and Marketing Management, Metro Market Projections. As of January 1, 1985, the Dallas-Fort Worth Standard Metropolitan Statistical Area ("SMSA") was split into two separate areas: the Fort Worth-Arlington Primary Metropolitan Statistical Area ("PMSA") and the Dallas PMSA. The Fort Worth-Arlington PMSA now includes Johnson, Parker and Tarrant Counties. The Dallas-Fort Worth SMSA previously included the following counties in addition to those now in the Fort Worth-Arlington PMSA: Collin, Dallas, Denton, Ellis, Hood, Kaufman, Rockwall and Wise. The 2000 Census population for Tarrant County was 1,446,219, representing a 19% increase since 1990. The 2007 estimated City population is 686,850 and the estimated Tarrant County population is 1,745,050.

TRANSPORTATION. The Dallas/Fort Worth International Airport (the "Airport") is the third busiest airport in the world in terms of operations and ranks sixth in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located approximately 17 miles equidistant from the Cities of Dallas and Fort Worth, Texas. There were more than 342,000 landings at the Airport in 2006. Additionally, the Airport provides nonstop service to Europe, the Far East, Canada, Mexico, Central and South America, the Caribbean and the Bahamas. There are multiple flights every day to 132 domestic and 31 international destinations.

Meacham International Airport, a Fort Worth municipally owned and operated general aviation airport, logs over 76,000 take-offs and landings annually at its all-weather facilities and is equipped with a 7,500-foot runway. Fort Worth Spinks Airport, a general aviation airport located in the southwestern portion of the City is equipped with a 6,000-foot runway and two taxiways. Alliance Airport serves the needs of industrial, business, and general aviation users and is equipped with a 9,600-foot runway.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future, including relocation of Interstate 30 from a point just east of downtown to several miles west. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District, and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, Burlington Northern/Santa Fe Railroad, has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service between Houston and Chicago. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Trailways Bus Lines furnish Fort Worth with transcontinental passenger service; intrastate bus service is provided by Transportation Enterprises and Texas Bus Lines.

EDUCATION. The Fort Worth Independent School District serves the major portion of Fort Worth. The 144 schools in the District operate on the 5-3-4 plan in which the elementary schools (80) teach grades 1-5; middle schools (24), grades 6-8; and senior high schools (13), grades 9-12. The District also has 27 alternative schools. The Fort Worth School District employs more than 4,800 classroom teachers (full-time equivalents) to instruct the more than 79,000 students. Special education programs are provided for the blind, handicapped, mentally retarded, brain-injured, emotionally disturbed and those who require speech and hearing therapy in 10 special schools. Vocational training is provided at the secondary level for the educable mentally retarded. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by 14 other districts. There are 70 private and parochial institutions in the primary and secondary education area with a combined enrollment of more than 11,500 students.

Tarrant County has eight college and university campuses with an enrollment of more than 63,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarrant County College, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of over 119,000.

HEALTH SERVICES. Medical facilities in Tarrant County offer excellent and convenient care. There are 33 hospitals with nearly 5,000 beds and 348 bassinets; one children's hospital with 285 beds; four government hospitals; 65 nursing homes; the Fort Worth Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY. Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994 the base was reopened and transformed into NAS Fort Worth, Joint Reserve Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are 4,000 full-time jobs and 7,500 reservists utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period.

The PX Mart continues to operate the base exchange store and the grocery store for the benefit of active duty military and retired military in the metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 300 personnel.

THE ECONOMY. The Fort Worth economy is becoming increasingly more diversified. Once heavily dependent upon contracts from the U.S. Department of Defense, Fort Worth is building a strong reputation as a leading city for national and international product distribution facilities. Furthermore, manufacturing and back office facilities continue to locate here as various corporations seize opportunities provided by Fort Worth's skilled labor force and reasonable development costs.

Three factors make Fort Worth an attractive city for distribution and logistics. First, an excellent geographic location at the center of North America. Second, an abundant supply of air, rail and ground transportation. Finally, being located in the central time zone allows business representatives to save time traveling to and from both U.S. coasts.

Companies such as Nestle Foods, Patterson Dental, Valmont Electric, Roadway Packaging, Dillard's, Albertson's, Williamson-Dickie, General Motors, Riddell, Coors, Coca-Cola Enterprises, Galderma, Motorola, and Mrs Bairds operate manufacturing and distribution facilities in Fort Worth. Since 1993, Nokia, Zenith, Con Agra, and Haggar Clothing have constructed and are now operating distribution centers in the City. In 1997, Federal Express completed construction of a new package sorting hub at Fort Worth's Alliance Airport, adding over 850 jobs to the local economy. Additionally, J.C. Penney's built a 400,000 square-foot distribution center, representing a \$140 million investment that employs over 500. Mother Parker's Tea and Coffee, a Canadian company, opened its first U.S. manufacturing facility in Fort Worth in 2000.

Numerous public and private entities have joined forces to address those issues which challenge Fort Worth's economic future. Corporations such as Lockheed Fort Worth, Burlington Northern/Santa Fe, and Bell Helicopter-Textron have provided financial assistance and professional expertise in developing new services aimed at assisting small businesses.

Located strategically between Canada and Mexico, Fort Worth is taking steps to maximize opportunities available through the North American Free Trade Agreement ("NAFTA"). Every other year, Fort Worth hosts its "Aeronafta" conference at which business persons from Canada and Mexico meet with local business leaders to discuss the benefits of air transportation available in Fort Worth. Other trade missions and informational exchanges are forging new partnerships between Fort Worth and our NAFTA partners.

Coordinated efforts by Sundance Square and RadioShack (formerly the Tandy Corporation), has resulted in new housing, entertainment, and retail shopping facilities in Fort Worth's downtown. The City joined this partnership in 1995 by creating a Downtown Tax Increment Financing District ("TIF") to provide infrastructure to support the private investment in this development. The Downtown TIF is administered by Downtown Fort Worth, Inc., a nonprofit entity dedicated to the promotion and redevelopment of Downtown Fort Worth.

In 2002, a new TIF was formed in the downtown area. The Riverfront TIF encompasses the property that is home to RadioShack's new corporate headquarters. The TIF will provide infrastructure support for private investment in the area.

CITY DEVELOPMENTS

Alliance Industrial Park

The 17,000-acre master-planned, mixed-use AllianceTexas development is located in north Fort Worth. The project's foundation is the Alliance Global Logistics Hub, offering inland port transportation options via BNSF Railway's Alliance Intermodal Facility, two Class I rail lines, the world's first 100% industrial airport, and connecting state and interstate highways. Stemming from this strong commercial base are corporate campuses, office complexes, tech and data centers, destination retail and entertainment venues, residential housing, schools, churches and community shopping. As of September 2007, the development encompasses 28 million square feet, over 150 corporate residents, 27,000 employees and more than 6,200 single-family homes.

AllianceTexas is a successful model for public-private partnerships. The heart of the development is Fort Worth Alliance Airport, which began as a collaboration between the City of Fort Worth, the Federal Aviation Administration and Hillwood. Since 1990, the AllianceTexas development has produced a \$31.3 billion economic impact for North Texas and returned \$102 million in property taxes to the City of Fort Worth.

University of North Texas Health Science Center

The University of North Texas ("UNT") Health Science Center is constructing a new building that will be a \$45 million Public Health Education facility. The five-story, 120,000 square-foot building will provide large, state of the art classroom/lecture halls, conference facilities, clinical simulation labs and offices.

Plaza Medical Center

Plaza has announced a two-phase, renovation and expansion of its existing health care facility. The project has an estimated value of \$57 million.

Mercantile Center Business Park

Mercantile is currently home to the Federal Aviation Administration's \$20 million Southwest Regional Headquarters, Dillard's Department Store's 100,000 square-foot distribution center, a 60,000 square-foot distribution center for Virbac, a French pharmaceutical company, and Campfire, U.S.A.'s state-of-the-art Childcare Center and National Training Center for childcare providers. Sprint Spectrum, a division of Sprint Communications, involved in Personal Communication Services ("PCS"), occupies a 150,000 square foot facility used as a telephone customer service center. The Center employs 600 people.

Burlington Northern Santa Fe Railroad

BNSF's headquarters and \$100 million Network Operations Center ("NOC") on the company's Western Center Boulevard property in north Fort Worth is comprised of several campus buildings totaling more than 400,000 square feet. The NOC is a high-tech, state-of-the-art facility which serves as the control and tracking center for all of BNSF's railroad operations throughout the western U.S.

Haggar Apparel Company

Haggar Corporation, a leading marketer of men's apparel has a \$30 million Customer Service Center in Fort Worth. Haggar occupies approximately 660,000 square feet in a facility that incorporates the latest in material handling technology. Haggar employs over 270 persons at the site.

Texas Motor Speedway

Located in far north Fort Worth at the intersection of Interstate 35W and State Highway 114, Texas Motor Speedway has been in operation since 1997. The facility includes a 1.5 mile racing oval, grandstand seating for over 200,000 spectators, and approximately 200 luxury suites. An office tower and condominiums are part of the overall development, as well as a dirt track facility immediately east of the Speedway. Pursuant to the terms of an agreement between the speedway developer, the City, and FW Sports Authority, Inc., Texas Motor Speedway is owned by the Authority and leased to the developer, and most of the property comprising the Speedway is exempt from ad valorem taxes. NASCAR Nextel Cup races are held twice a year at the Texas Motor Speedway, as well as sanctioned IRL Indy Car races. The facility has also hosted several major music concerts and other large events since opening.

Mattel, Inc.

A United States based multi-national company recognized as the world leader in design, manufacturing, and marketing of family products and toys such as Barbie, located its main distribution center in the Railhead development in north Fort Worth. The distribution center contains approximately 1,007,500 square feet. Mattel employs more than 100 full-time workers and 300-400 seasonal and part-time workers.

Lockheed Martin

In October 2001, the U.S. Department of Defense awarded a contract valued at \$200 billion to Lockheed Martin for the production of a Joint Strike Fighter aircraft that will be used by the U.S. Air Force, Navy, and Marines, as well as the United Kingdom's Royal Air Force and Navy. The contract, which is the largest defense contract in U.S. history, is projected to create 31,000 jobs for Texas and \$2.5 billion in State revenue over the life of the contract.

RadioShack

In the fourth quarter of 2004, RadioShack moved into its new corporate campus in downtown Fort Worth. The facility cost approximately \$250 million and employs more than 3,000 employees.

Pier 1

Pier 1, known under the brand names Pier 1 Imports, Cargo, and The Pier, built a new corporate campus in downtown Fort Worth. Pier 1 employs over 900 people locally.

TLC Realty

TLC Realty renovated the Bank One Tower in downtown Fort Worth into condominiums, offices and street level retail which opened in summer 2005. The Bank One Tower was severely damaged by the tornado of 2000. The renovation has a value of approximately \$50 million.

Chase Facility

JPMorgan Chase consolidated three check processing facilities into one regional location in the CentrePort Business Park in east Fort Worth. The 400,000 square-foot facility has an estimated value of \$40,000,000 and employs approximately 4,000 people.

Cabela's Retail, Inc.

Cabela's completed a 230,000 square foot mega store in north Fort Worth in May 2005. The facility, which contains an aquarium, museum, and exhibit space, in addition to the retail, cost over \$50 million to construct and employs approximately 500 individuals.

CUNA Mutual Group

CUNA, the nation's leading provider of financial services to credit unions and their members, invested over \$12,000,000 in real and personal property improvements toward the construction of a customer care center located in CentrePort Business Park. The facility employs 500 individuals.

Tandy Center

Now known as City Place One and Two, this redevelopment consists of the renovation of the two former RadioShack headquarters buildings in downtown to a combination of office's, condominiums and retail. The overall investment on this project will exceed \$75 million.

Midtown

This mixed use development consists of a \$35 million retail, hotel and office development in the City's hospital district that is redeveloping a former environmentally contaminated site.

Acme Brick Headquarters

Acme Brick, which has had its headquarters in Fort Worth for over six decades, is building a new headquarters facility in the southwest area of the City to meet the demands of its expanding workforce. The new facility will cost over \$14,000,000. The old headquarters site on W. 7th Street will be redeveloped as a mixed-use project adjacent to the Museum Place development.

Sheraton Grande Hotel

A \$25,000,000 renovation and redevelopment of the former Plaza Hotel in downtown will provide much needed quality hotel rooms to the growing convention market. This hotel, located across the street from the convention center, has had several redevelopment attempts fail in the last decade. The renovated hotel is set to open in the spring of 2008.

MISCELLANEOUS. Water, sewer and solid waste services are furnished by the City of Fort Worth. Texas Utilities ("TXU") provides electricity and natural gas service to Fort Worth. Basic (local) telephone service is provided by SBC, AT&T, and Verizon while long distance service is provided by numerous carriers.

The Fort Worth Central Library, located in downtown Fort Worth, boasts 175,000 square feet on two levels. The street level is the home of the Hazel Harvey Peace Youth Center, the Amon G. Carter Multi-Media Center, the Intel Computer Lab, and a 6,000-plus exhibit gallery. The lower level features the "Our Place" Teen Center, the Rincon en Espanol or "Spanish Corner," as well as three adult services units, Interlibrary Loan, and the administrative offices. A third unfinished level allows for future expansion.

Throughout the City, the system maintains 2 regional libraries, 10 neighborhood branches and 2 satellite libraries in public housing projects, comprising an additional 128,000 square feet of library space. Moreover, the City has interlocal agreements with 6 of the surrounding suburban communities to share library resources and services.

The library system is open 7 days a week providing 70 hours weekly access, circulating 3.8 million library materials, providing computers in all facilities with access to informational databases and the Internet, answering reference questions, and offering educational and cultural programming.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of City residents. The City is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including a 14,000 seat arena.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70,000,000 performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Building Permits by Type				
	New Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
	2002	6,396	638	1,421	2,315
2003	7,368	615	1,273	2,466	11,722
2004	10,100	705	1,121	2,956	14,882
2005	9,307	798	784	2,916	13,805
2006	11,556	736	1,088	3,672	17,052
2007	7,117	945	984	3,920	12,966

Source: Planning and Development Department, City of Fort Worth, 2007.

Fiscal Year Ended 9/30	Dollar Value of Building Permits				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
	2002	\$688,837,842	\$401,451,115	\$124,271,252	\$157,459,151
2003	\$778,947,656	\$607,352,716	\$99,941,046	\$125,093,411	\$1,611,334,829
2004	\$922,206,001	\$429,958,413	\$79,854,027	\$234,867,940	\$1,666,886,381
2005	\$1,076,433,866	\$518,833,154	\$58,963,401	\$155,510,850	\$1,809,741,271
2006	\$1,482,874,311	\$748,865,527	\$36,549,662	\$176,110,298	\$2,444,399,798
2007	\$1,003,117,460	\$1,052,318,485	\$58,762,800	\$202,819,435	\$2,317,018,180

Source: Planning and Development Department, City of Fort Worth, 2007.

LABOR FORCE ESTIMATES

	Average Annual 2006	Average Annual 2005	Average Annual 2004 ⁽¹⁾	Average Annual 2003 ⁽¹⁾	Average Annual 2002 ⁽¹⁾	Average Annual 2001 ⁽¹⁾	Average Annual 2000 ⁽¹⁾
City of Fort Worth							
Civilian Labor Force	304,840	300,256	292,922	293,626	289,576	283,125	278,762
Unemployed	15,375	16,156	21,263	24,854	23,484	15,652	11,588
Percent of Unemployed	5.0%	5.4%	7.3%	8.5%	8.1%	5.5%	4.2%
Dallas/Fort Worth/Arlington MSA							
Civilian Labor Force	3,106,035	3,043,634	2,990,568	2,952,243	2,940,743	2,893,442	2,844,218
Unemployed	148,186	157,685	174,454	195,891	190,939	135,871	101,920
Percent of Unemployed	4.8%	5.2%	5.8%	6.6%	6.5%	4.7%	3.6%
Tarrant County							
Civilian Labor Force	868,728	855,897	839,721	826,778	819,606	801,247	792,657
Unemployed	41,261	43,755	46,870	52,326	49,660	35,659	28,452
Percent of Unemployed	4.7%	5.1%	5.6%	6.3%	6.1%	4.5%	3.6%

⁽¹⁾ The Texas Workforce Commission's methodology changed in January 2005. Average Annual information has been restated for prior year MSA and County information, but has not been restated for the Cities. As a result prior years for the City may not be accurate.

Source: Texas Workforce Commission, 2007.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent, unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ"). Significant highlights are:

1. No new city may be incorporated within Fort Worth's ETJ without Fort Worth's consent.
2. No existing city may expand its limits within the ETJ without Fort Worth's consent.
3. No land may be subdivided within the ETJ without Fort Worth's approval.
4. No Municipal Utility District may be created within the ETJ without Fort Worth's consent.
5. Fort Worth's ETJ expands with the expansion of its city limits so that the area always covers the area five (5) miles beyond the city limits.
6. Cities may apportion their extraterritorial jurisdictional area to establish definite control limits and preserve their respective growth area. Fort Worth has secured its ETJ by consummating boundary line agreements with its neighboring cities. Fort Worth's ETJ covers approximately 300 square miles of potential expansion area.
7. Fort Worth has the power to annex, either voluntarily or involuntarily, any land in its ETJ. It is the policy of the City of Fort Worth to annex those areas which:
 - a. Are ready for development,
 - b. Have a favorable impact on the City's revenue structure, and
 - c. Will strengthen Fort Worth's role as the central city.

PERSONAL INCOME AND BUYING POWER

<u>Entity</u>	<u>Total Effective Buying Income</u>	<u>Median Household</u>
Fort Worth	\$10,216,890,000	\$45,276
Tarrant County	\$33,400,958,000	\$51,813

Source: U.S. Census Bureau 2006.

HOUSEHOLD INCOME

	<u>Fort Worth</u>	<u>Tarrant County</u>
\$15,000 - \$34,999	<u>29.4%</u>	<u>24.1%</u>
\$35,000 - \$49,999	<u>18%</u>	<u>17%</u>
\$50,000 and over	<u>52.6%</u>	<u>58.9%</u>

Source: U.S. Census Bureau, 2006.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City serves as home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of aviation-related businesses. Dallas/Fort Worth International Airport (owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board) stands as a symbol of the excellence to aviation facilities to which the City is committed. The City is dedicated to maintaining all facets of aviation-general, commercial and military -- to the same high standard.

An integral part of this dedication is exhibited by the City of Fort Worth's Airport System which consists of three municipal airfields. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 3,677-foot crosswind runway, 4,000-foot parallel runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- 24 hour aviation fuel service
- major/minor maintenance
- hangar rental space for large and small aircraft
- restaurants and hotel
- located in North Fort Worth

Spinks Airport

Opened in summer of 1988

- 6,000-foot runway, 4,000-foot runway
- serving general and corporate aviation
- flight training
- site for hangars available
- located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in winter of 1989

- 9,600-foot runway, with ILS, 8,200-foot runway
- serving general and industrial/manufacturing cargo aviation
- nine square miles of airport property available for development
- near developing high-tech industrial center
- located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS. Under the laws of the State of Texas, municipal employees cannot be forced to join a union or to pay dues for union membership, nor are they permitted to strike. Also, State law does not provide for municipal collective bargaining. State law does provide, however, for local referenda on collective bargaining for police and firefighters. Overall, employee relations are considered by the City to be good.