

CITY OF FORT WORTH FY2010 *ADOPTED* BUDGET AND PROGRAM OBJECTIVE

FORT WORTH



Evans/Rosedale Business & Cultural Development District



▲ Shamblee Branch Library architectural illustration

▶ Ella Mae Gratts Shamblee Branch Library Opened May 30, 2008; Dedication ceremony June 13, 2008 as part of the Evans and Rosedale Business and cultural district revitalization project



Historic Our Mother of Mercy School adjoining Shamblee Library at Evans & Rosedale Village concept



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO
City of Fort Worth
Texas

For the Fiscal Year Beginning
October 1, 2008


President


Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to **City of Fort Worth, Texas** for its annual budget for the fiscal year beginning **October 1, 2008**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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City of Fort Worth, Texas

City Officials

Michael J. Moncrief
Mayor

Salvador Espino
District 2

**W.B. "Zim"
Zimmerman**
District 3

Danny Scarth
District 4

Frank Moss
District 5

Jungus Jordan
District 6

Carter Burdette
District 7

Kathleen Hicks
District 8

Joel Burns
District 9

Dale A. Fisseler, P.E.
City Manager

Tom Higgins
Public Safety and
Economic Development

Karen L. Montgomery
Management Services

Fernando Costa
Infrastructure Services

Charles Daniels
Neighborhood Services

Assistant City Managers

Budget and Research Staff

Horatio Porter, C.P.A.
Budget Officer

Alan Shuror, Budget Manager
Dakisha R. Boone, Senior Management Analyst
Chad Janicek, Management Analyst II
Anat Zoarets, Management Analyst I
Sandra Garcia, Management Analyst I
Kristen Roberts, Management Analyst I
Melissa Rhymes, Management Analyst I

FORT WORTH



List of Departments and Directors

City Manager's Office

Dale Fisseler,
City Manager, 817-392-6266

IT Solutions

Pete Anderson,
Director, 817-392-8781

Transportation/Public Works

William Verkest,
Director, 817-392-7801

City Secretary

Marty Hendrix,
City Secretary, 817-392-6161

Internal Audit

Darlene Allen,
City Auditor, 817-392-6132

Water & Wastewater

Frank Crumb,
Director, 817-392-8246

Code Compliance

Brandon Bennett,
Director, 817-392-6322

Law

David Yett,
City Attorney, 817-392-7606

Community Relations

Vanessa Boling,
Director, 817-392-7534

Library

Gleniece Robinson,
Director, 817-871-7706

Housing and Economic Dev.

Jay Chapa,
Director, 817-392-5804

Municipal Airport

Kent Penney,
Director, 817-392-5403

Environmental Management

Brian Boerner,
Director, 817-392-8085

Municipal Court

Deidra Emerson,
Director, 817-392-6711

Equipment Services

Wayne Corum,
Director, 817-392-5118

Parks & Community Services

Richard Zavala,
Director, 817-392-5711

Financial Management Services

Lena Ellis,
Director and CFO, 817-392-8517

Planning and Development

Susan Alanis,
Director, 817-392-8180

Fire

Rudy Jackson,
Fire Chief, 817-392-6805

Police

Jeff Halstead,
Police Chief, 817-392-4210

Human Resources

Karen Marshall,
Director, 817-392-7783

Public Events

Kirk Slaughter,
Director, 817-392-2501

FORT WORTH



City of Fort Worth 2009 Awards

Community Relations:

- Texas Association of Municipal Information Officers, Silver Star in the following categories: Print/Internal Newsletter for Voice, Marketing Plan or Campaign for Let's Talk Fort Worth, Cable/Special or One-time Program for Let's Talk Fort Worth, the video and Special Publication for Public Events' map of downtown
- Fort Worth International Association of Business Communicators, Bronze Quill (Award of Excellence) in the following categories: Print/Internal Newsletter for Voice and External Special Meeting or Event for Let's Talk Fort Worth
- Fort Worth International Association of Business Communicators, Award of Merit in the following categories: Internal Special Meeting or Event for Comm Team: The Rollout, Graphic Design/Logos for Let's Talk Fort Worth and Feature Writing for Voice
- Fort Worth International Association of Business Communicators, Honorable Mention in the following categories: Internal Campaigns for Comm Team: The Rollout, External Campaigns for Let's Talk Fort Worth, Advertising for City Page and Graphic Design for Voice

Environmental Management:

- Fort Worth received 2nd place for the Governor's Community Achievement Award - The Governor's Community Achievement Awards (GCAA) program is one of the most prestigious annual environmental awards in Texas. Each year, nine winning communities share \$1 million in landscape prizes from the Texas Department of Transportation for their outstanding overall efforts to keep their communities beautiful. Fort Worth is competing with other Texas Cities that have a population of 150,000+ for a prize of \$265,000
- Keep Fort Worth Beautiful Received a Sustained Excellence Award from Keep Texas Beautiful - The Keep Texas Beautiful Sustained Excellence award recognizes the communities that have scored 90 or above in the Governor's Community Achievement Awards competition for three consecutive years. Recipients of this esteemed award are recognized for their ongoing commitment to making Texas the cleanest, most beautiful
- President's Circle Recognition Award for 2009 from Keep America Beautiful - The President's Circle Award recognizes exemplary performance made by certified affiliates of the national nonprofit, Keep America Beautiful, to reduce litter, minimize waste, and beautify and improve their local communities. In qualifying for a President's Circle Award, Keep Fort Worth Beautiful has met Keep America Beautiful's standards of excellence by conducting an annual Litter Index, calculating the affiliate's cost/benefit ratio, and engaging volunteers to take greater responsibility for their community environment. In addition, award recipients must conduct activities in Keep America Beautiful's three core focus areas of litter prevention, waste reduction, and beautification/community improvement

- NTCRA Green3 Award for Innovative Involvement in the Community through Partnerships - This award from the North Texas Corporate Recycling Association recognizes successful recycling programs that involve innovative community partnerships. The City of Fort Worth partnered with the Fort Worth Symphony Orchestra and Abitibi-Bowater to recycle 20% of the waste generated at the annual Concerts in the Garden in Fort Worth

Equipment Services:

- Named one of the "Top 100 Fleets in North America" for the 5th year in a row. – The program recognizes and rewards peak performing fleet operations in North America. Currently in its eighth year, 100 Best Fleets identifies and encourages ever-increasing levels of performance improvement within the fleet industry. 100 Best Fleets is sponsored by Invers Mobility Solutions, National Joint Powers Alliance, Government Fleet Magazine and the 100 Best Fleets in North America program
- The 2009 Propane Exceptional Energy® Fleet Award, sponsored by the Propane Education and Research Council, in recognition of outstanding leadership in promoting and demonstrating propane vehicles in Public Feet
- 2008 Working for Clean Air Award, Fleet Operations Category, given to fleet operations that promote clean air programs as defined by the North Texas Clean Air Coalition within their operations
- Blue Seal of Excellence – Three service centers have been awarded the Blue Seal of Excellence from the National Institute for Automotive Service Excellence (ASE). ASE, an automotive industry professional certification program, awards the Blue Seal of Excellence to businesses that showcase highly qualified repair facilities and commitment to excellent services. Recipients must maintain a staff certification level of at least 75 percent. There are only 5 Blue Seal public or private service centers in Fort Worth and 3 are within the Equipment Services Department
- Cowtown Great American Cleanup, 2008 & 2009

Financial Management Services:

- 2009 Achievement of Excellence in Procurement award from the National Purchasing Institute

Housing and Economic Development:

- Second place award for M/WBE from the National League of Cities, Black Caucus of Elected Officials Cultural Diversity Award
- Award of Excellence for Fort Worth Business Assistance Center from the U.S General Services Administration

Information Technology Solutions:

- 2009 PTI Significant Achievement award to IT Solutions in the GIS categories for the "Address/Lot Error Reporting Tool" and the "GIS License Manager"

Library:

- Texas Library Association, Libraries Change Communities Award for the collaborative community efforts in the building of the Ella Mae Shamblee Branch Library; the Living Legacy project; renovation of the Our Mother of Mercy/Tommie Tucker School building; and inclusion of African motifs in the construction and décor of the Ella Mae Shamblee Branch
- North Texas Library Partners, Margaret Irby Nichols Award to the Northside Branch Library, for community collaboration
- Texas Municipal Library Directors Association, Achievement of Excellence in Libraries Award for overall performance in FY2008
- Historic Fort Worth, Inc. Preservation Award to recognize excellence in the rehabilitation of the Tommy Tucker Building/Ella Mae Shamblee Branch Library; Historic Name: Our Mother of Mercy Catholic School

Parks and Community Services:

- 2009 National Park and Recreation Association Gold Medal Finalist Award presented annually to communities throughout the United States for excellence in park and recreation administration and is presented by the National Park and Recreation Association. The Department has been a finalist for the past seven years
- 2009 Lone Star Land Steward Award – Fort Worth Nature Center and Refuge. Program recognizes and honors landowners for their accomplishments in habitat management and wildlife conservation
- 2008-09 Fort Worth Independent School District - Golden Achievement Award for Partnership Excellence - Presented to the Fort Worth Botanic Garden for giving their time, talent and resources to support strategic activities and programs for students at Paschal High School
- The Amateur Softball Association (ASA) James Farrell Award of Excellence for conducting one of the highest rated ASA National Championships in 2008. The National 50 and Over Fast-Pitch Softball Tournament included 12 in state and out of state teams. The program quality rating received from the National Amateur Softball Association for this event was 100%
- The Texas Amateur Athletic Federation (TAAF) Silver Member City Award for outstanding team and individual participant registration for youth and adult sports. The City of Fort Worth registered over 500 youth and adult teams during 2008

Planning and Development:

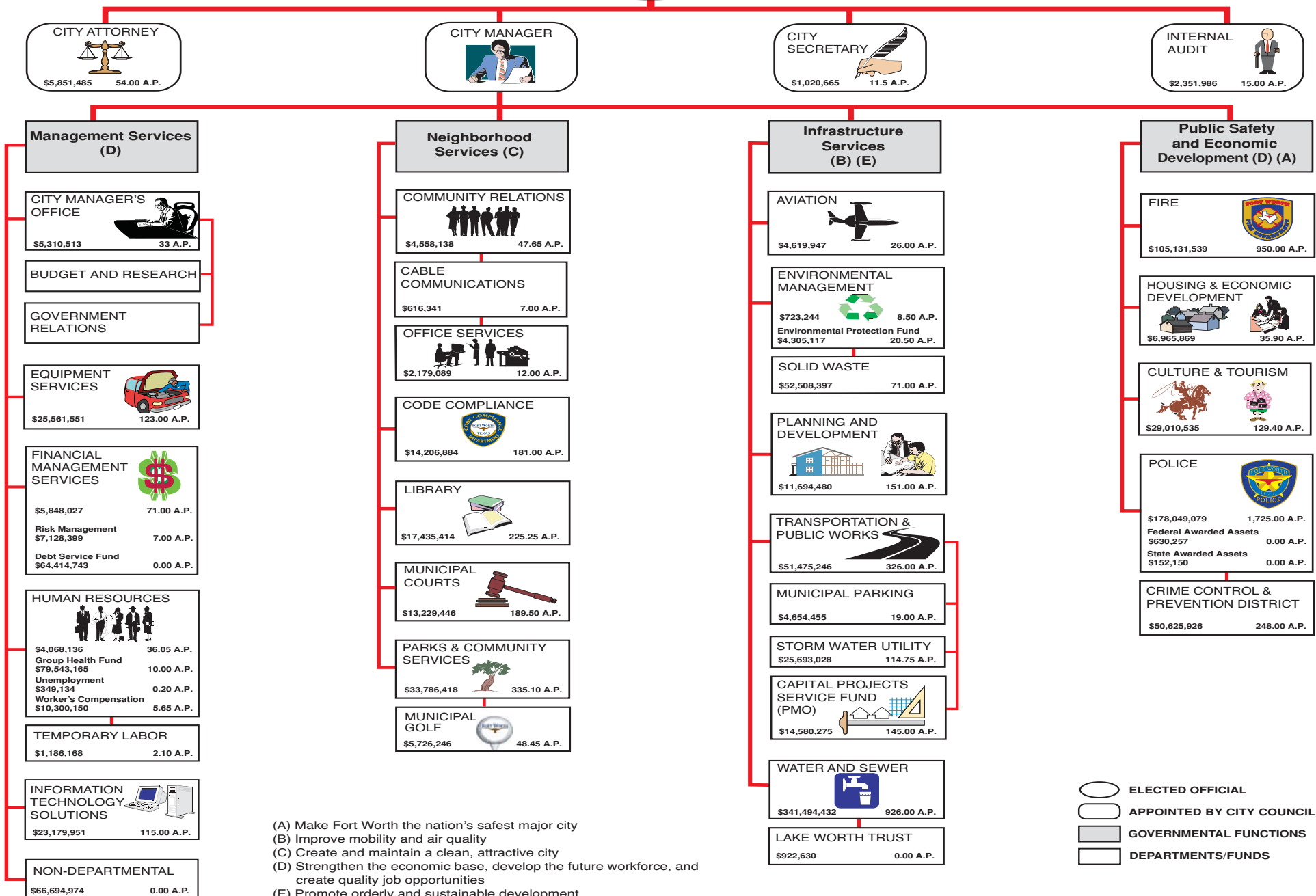
- 2008 Project Planning Award from the Texas Chapter of the American Planning Association for the Southwest Cluster Urban Village Master Plans. The award was based on the innovation, transferability, quality, implementation, and comprehensiveness of these urban village plans

Transportation and Public works:

- Texas Public Works Association Project of the Year in the "Projects under \$2M category" for the Sycamore Creek Restoration Project. This award recognizes excellence and innovation in construction project scheduling, innovative techniques, workforce safety, environmental considerations, community relations and project management

CITIZENS OF FORT WORTH

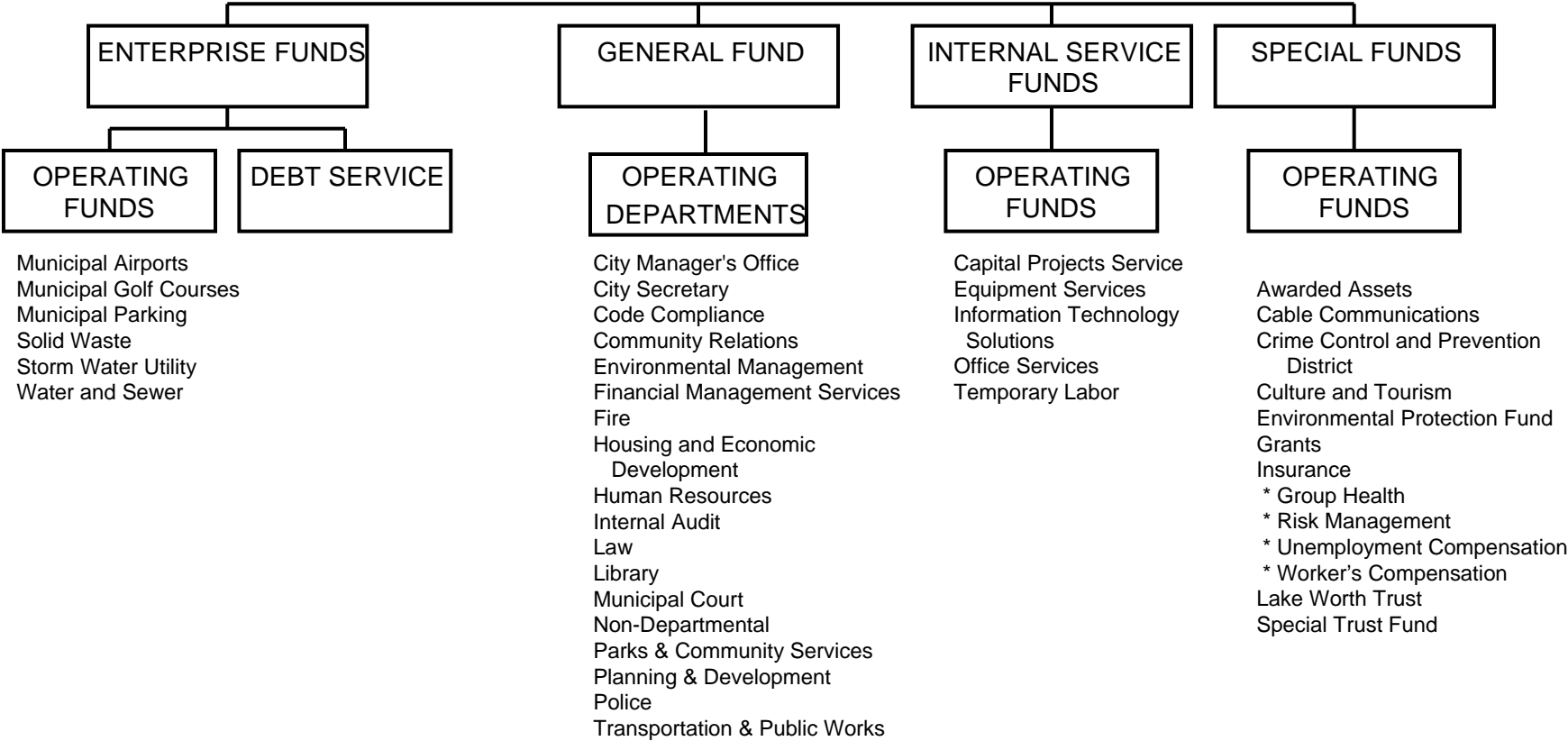
MAYOR AND COUNCIL



FORT WORTH

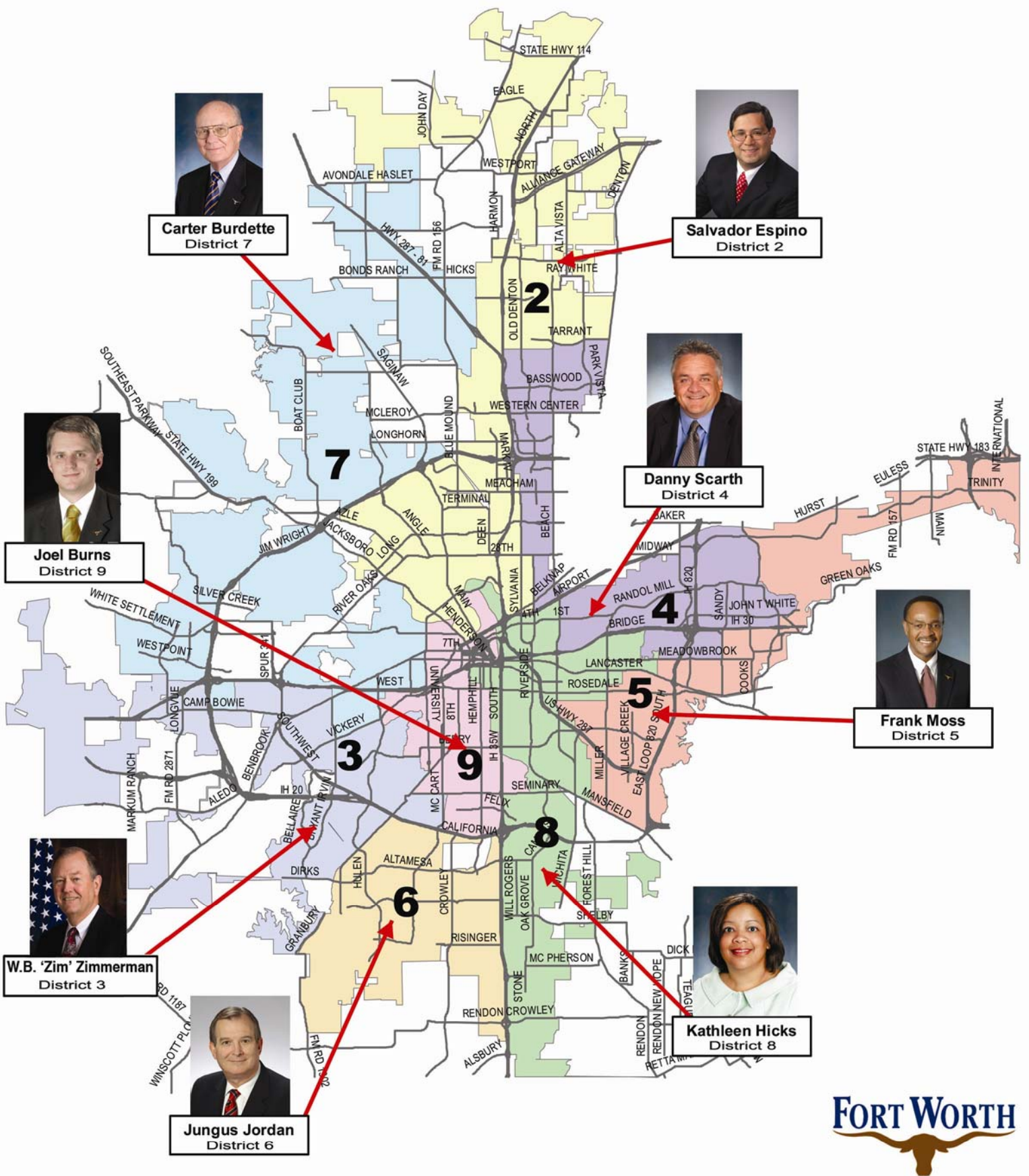


TOTAL CITY OPERATING FUND STRUCTURE



FORT WORTH





**CITY OF FORT WORTH
Council Districts
July 2009**

- | | | | |
|---|---------------------|---|---------------------|
|  | 2 - Salvador Espino |  | 6 - Jungus Jordan |
|  | 3 - W.B. Zimmerman |  | 7 - Carter Burdette |
|  | 4 - Danny Scarth |  | 8 - Kathleen Hicks |
|  | 5 - Frank Moss |  | 9 - Joel Burns |



FORT WORTH



LOCATION AND HISTORY. Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan county of more than a million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation, and industry service center.

GOVERNMENT. Fort Worth operates under the Council-Manager form of Municipal Government. A Mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the Chief Administrative and Executive Officer. The City Council is also responsible for the appointment of the City Attorney, Municipal Judges, City Secretary and the City Auditor.

AREA AND POPULATION. According to the most recent U.S. Census Bureau data, Fort Worth has been the fastest growing large city of more than 500,000 in the nation since April 1, 2000. Since the 2000 Census, Fort Worth's population has increased at a faster rate than it did during the 1990s. The population of Fort Worth as of January 1, 2009 is estimated to be 720,250. From 2000 to 2009, Fort Worth's total population increased by 185,556 persons. This represents an annual growth rate of approximately 3.9 percent. The Dallas-Fort Worth Metropolitan Statistical Area is split into two separate divisions: the Fort Worth-Arlington Metropolitan Division and the Dallas-Plano-Irving Metropolitan Division. The Fort Worth-Arlington Division includes Johnson, Parker, Tarrant, and Wise Counties.

TRANSPORTATION. The Dallas/Fort Worth International Airport (the "Airport") is the third busiest airport in the world in terms of operations and ranks seventh in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located approximately 17 miles equidistant from the Cities of Dallas and Fort Worth, Texas. There were more than 650,000 operations at the Airport in 2008. Additionally, the Airport provides nonstop service to Europe, the Far East, Canada, Mexico, Central and South America, the Caribbean and the Bahamas. There are multiple flights every day to 173 destinations including domestic and international.

There are also three general aviation airports the City of Fort Worth owns each with all-weather capability. Meacham International Airport is equipped with parallel runways the longest of which is 7,500-foot runway. Fort Worth Spinks Airport, a general aviation airport located along I-35 in the south portion of the City is equipped with a 6,000-foot runway. Alliance Airport is located on I-35 to the north, serves the needs of industrial, business, and general aviation users and is equipped with a 9,600-foot runway. These three airports combined handled over 310,000 operations in 2008.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future, including relocation of Interstate 30 from a point just east of downtown to several miles west. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District, and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, Burlington Northern/Santa Fe Railroad, has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service between Houston and Chicago. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Trailways Bus Lines furnish Fort Worth with transcontinental passenger service; intrastate bus service is provided by Transportation Enterprises and Texas Bus Lines.

EDUCATION. The Fort Worth Independent School District serves the major portion of Fort Worth. The 144 schools in the District operate on the 5-3-4 plan in which the elementary schools (80) teach grades 1-5; middle schools (24), grades 6-8; and senior high schools (13), grades 9-12. The District also has 27 alternative schools. The Fort Worth School District employs more than 5,002 classroom teachers (full-time equivalents) to instruct approximately 79,000 students. Special education programs are provided for the blind, handicapped, mentally retarded, brain-injured, emotionally disturbed and those who require speech and hearing therapy in 10 special schools. Vocational training is provided at the secondary level for the educable mentally retarded. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by 15 other districts. There are 70 private and parochial institutions in the primary and secondary education area with a combined enrollment of more than 11,500 students in Tarrant County.

Tarrant County has eleven college and university campuses with an enrollment of more than 80,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarrant County College, Trinity River, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; Texas Wesleyan University Law; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of over 119,000.

HEALTH SERVICES. Medical facilities in Tarrant County offer excellent and convenient care. There are 33 hospitals with nearly 5,000 beds and 348 bassinets; one children's hospital with 285 beds; four government hospitals; 65 nursing homes; the Fort Worth Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY. Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994 the base was reopened and transformed into NAS Fort Worth, Joint Reserve Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are nearly 11,000 personnel utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period.

The PX Mart continues to operate the base exchange store and the grocery store for the benefit of active duty military and retired military in the Metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 300 personnel.

THE ECONOMY. Manufacturing and distribution remains an important part of the Fort Worth economy. Since 1993, ConAgra, Hagggar Clothing, Nokia, and Zenith/LG have begun operations within the City. In 1997, Federal Express completed the construction of a new package sorting facility at Fort Worth's Alliance Airport, adding over 800 jobs to the local economy. Additionally, J.C. Penney's built a 400,000 square-foot distribution center, which represents a \$140 million capital investment and employs over 500 people. The Canadian native, Mother Parker's Tea and Coffee, opened its first U.S. manufacturing facility in Fort Worth in 2000. These companies join the ranks of Associated Wholesale Grocers, Coca-Cola Enterprises, Coors, Dillard's, Galderma Laboratories, Motorola, Mrs Bairds, Nestle Foods, Patterson Dental Supply Company, and Williamson-Dickie in distribution and manufacturing operations.

Numerous public and private entities have joined forces to address those issues which challenge Fort Worth's economic future. Corporations such as Bell Helicopter-Textron, Burlington Northern Santa Fe Railway, and Lockheed Martin have provided financial assistance and professional expertise in developing new services aimed at assisting small businesses.

Located strategically between Canada and Mexico, Fort Worth is taking steps to maximize opportunities available through the North American Free Trade Agreement (NAFTA). Fort Worth hosts its "Aeronafta" conference, bringing business people from Canada and Mexico to meet with local business leaders to discuss the benefits of utilizing air transportation in Fort Worth. Other trade missions and informational exchanges are currently forging new partnerships between Fort Worth and NAFTA partners.

Coordinated efforts by Sundance Square and Downtown Fort Worth, Inc. (DFWI) have resulted in new entertainment, housing, and retail facilities throughout Downtown Fort Worth. DFWI is a nonprofit organization dedicated to the promotion and redevelopment of Downtown Fort Worth. The City joined this partnership in 1995 with the creation of the Downtown Tax Increment Financing (TIF) District in order to provide public infrastructure to support the private investment within this development. The Downtown TIF is administered by DFWI.

In 2003, the Lancaster TIF was created at the southern end of Downtown to help revitalize the significant part of the Central Business District. The TIF has already and will continue to provide public infrastructure support to facilitate private investment in the area.

CITY DEVELOPMENTS.

Alliance Global Logistics Hub will welcome Alliance Brokers, Inc., and affiliate of Trans-Trade, to 300,000 square-feet of the newly finished Alliance Westport 20 Building. Alliance Brokers, Inc. leased 292,500 square-feet in the Heavy-Load Container Area to consolidate its employees currently in 64,000 square-feet at 105,000 square-feet at Alliance Global.

American Eagle Airlines began offering service between Dallas/Fort Worth International Airport and Santa Fe, New Mexico on June 11, 2009. American Eagle will use 44-seat Embraer jets for the single daily flight, which will feature a 10:55 a.m. departure out of Dallas and a 12:10 p.m. departure from Santa Fe.

ATC Logistics & Electronics plans to hire up to 800 new employees to compliment the 3,000 employees for its Alliance area shipping and repair centers. The company occupies three buildings in Alliance, totaling nearly one million square-feet in north Fort Worth.

Baylor All Saints Medical Center at Fort Worth opened a \$13 million breast cancer center in 2009 to help patients steer through the maze of care decisions from diagnosis through treatment. The new facility's staff focuses on better integration to speed up treatment and to help coordinate patients' care.

The Buxton Company is expected to complete their latest 25,000 square-foot addition to its north Fort Worth headquarters. The building will accommodate at least 100 new employees.

The Carnegie Building, a sixteen-story, Class A office tower recently opened at Lamar and E. 3rd Street. The building was named in recognition of its proximity to the library and currently houses a Commercial full-service banking center on the first floor. To date, the majority of the available square-footage has been leased. The building features 300,000 square-feet of office space with the first floor home to retail and restaurants.

Cantey Hanger, LLP is the name plate tenant for the new four-story office building located at 600 W. 6th Street in Downtown Fort Worth. The 86,300 square-foot structure houses more than fifty Cantey Hanger attorneys to service the area. It is home to one of the largest law firms in Fort Worth along with other tenants.

Carter Industrial Park, Fort Worth's newest master-planned industrial park is located in south Fort Worth at the interchange of I-35W and I-20. The Park is home to the 2 million square-foot world headquarters of Alcon Laboratories. The Park currently houses over thirty tenants on 950 acres. Tenants include Alcon, Albertson's, Ben E. Keith Foods, Bimbo/Mrs Baird's, Budweiser, Green Bay Packaging, Miller Brewing, and Xerox.

Chesapeake Energy Corp. purchased the Pier One building headquarters for its regional headquarters and has renamed the facility One Energy Plaza. Pier One's headquarters remains in the facility and along with Chesapeake's employment, the building now boasts over 2,000 workers.

Comport Network Services and Solutions of Fort Worth has recently been acquired by Ergos Technology Partners, Inc. of Houston. Ergos is a provider of outsourced technology solutions for small- and medium-sized businesses, while Comport is a network consulting and engineering company focusing on the planning, remote management, design and implementation of converged networks (voice/data/video) and

emerging technologies. The acquisition provides Ergos with local presence and support for its clients based in the two largest metropolitan areas in Texas.

Cypress Equities, the developer of the massive W. 7th mixed-use project near Downtown Fort Worth and SRS Real Estate Partners, formerly Staubach Retail Services, have created a joint managed services division, which will offer real estate developers, lenders, property owners, and investors a managed real estate portfolio service for underperforming assets. Cypress and SRS will also work with Arrow Retail, a company formed to take advantage of disruptions in the capital markets and the resulting impact on the retail real estate market, to assist in the acquisition and repositioning of distressed retail properties. This is a \$163 million West 7th mixed-use development located on 15.5 acres at University Drive and West Seventh Street in Fort Worth's Cultural District. The project will have 350,000 square feet of retail space once fully completed. Several new leases were signed by tenants, including Movie Tavern, LA Fitness, Lucky Strike, Fireside Pies, Patrizio's Fort Worth City Market, Iron Cactus, Tillman's Roadhouse, Brut, Yofe, Saxby's, Paciugo and Sovereign Bank.

Daimler Financial Services recently moved 550-750 employees to their new Alliance location in September 2008. The new facility has the capacity to house 800 employees over three stories and over 160,000 square-feet.

The DFW Connector project includes the expansion of SH 114 to fourteen main lanes with up to four toll-managed lanes and seven frontage road lanes as well as improvements to rebuild six interchanges at FM 2499, SH 26, SH 121, SH 360, I-635 and International Parkway. The design and build team will be led by Kiewit Texas Construction LP in Fort Worth and Zachry Construction Corporation of San Antonio with the help of other firms.

DynCorp International, a provider of special mission-critical services to U.S. civilian and military agencies worldwide, increased its presence at Hillwood's AllianceTexas development in far north Fort Worth last July when it moved its corporate offices and 350 employees to the area from Irving. DynCorp leased 75,344 square feet of office space in Heritage Commons II, a new 114,710-square-foot office building at the northwest corner of Interstate 35W and Legacy Crossing.

Entech Solar, a leader on concentrating solar energy systems, announced it has entered into a research contract with Fraunhofer U.S. Center for Sustainable Energy Systems. Fraunhofer CSE will, in conjunction with the Fraunhofer Institute for Solar Energy Systems, design, simulate, and test prototype back-contact silicon solar cells with the goal of providing a cell with significantly greater efficiency than those Entech currently uses.

Fort Worth Mason Heights, a development partnership led by Happy Baggett, plans to build 300,000 to 500,000 square feet of stores. Although tenants have not been named, it has been anticipated the development will include a grocery store and retail. In order to qualify for the full \$12.5 million in City incentives, Fort Worth Mason Heights must invest \$46 million by 2012 and meet contract and hiring goals.

Lockheed Martin Corp. has won a \$265 million contract for long lead materials and work on the F-35 Joint Strike Fighter. The contract runs through January 2010 and includes associated mission equipment, sustainment support, special tooling/special test equipment and technical/financial data. Lockheed's plant in Fort Worth will perform 35 percent of the work on the contract with the remainder split between El Segundo, California, Warton, England; Orlando, Florida; Nashua, New Hampshire; and Baltimore, Maryland.

Minneapolis-based Target Corp. opened its newest Tarrant County location at 751 Alta Mere Drive in the Westover Village Shopping Center after closing its store at 2600 Cherry Lane. According to project literature, the 350,000 square-foot shopping center will feature Anna's Linens, Half Price Books, Party City, McDonald's, Sleep Experts, Lane Bryant, Chase Bank, Big Daddy's Fine Wines and Spirits, Arby's and Bank of America.

Plaza Medical Center of Fort Worth will begin remodeling and construction within its radiology department to bring in a biplane imaging system for interventional neurology procedures. There are about thirty of

these systems throughout the United States since their introduction in 2008. Although each system has a price tag of approximately \$2 million, it will allow specialized radiologists to better visualize the brain and its vascular system to treat conditions such as aneurysms, which can be life-threatening.

The Rail North Texas Project is a 250-mile spread of commuter rail lines running through six counties planned to take riders to areas including Cleburne, Dallas, Fort Worth, Frisco, Irving, McKinney, Richardson, Waxahachie, the Dallas/Fort Worth International Airport and the Texas Motor Speedway. If the proposal goes through, counties across the region will see a variety of future development along the rail lines.

Tarrant County municipal governments will share more than \$16 million in energy-efficiency and conservation grants as part of the federal stimulus package. Amounts include \$6.7 million for Fort Worth, \$3.4 million for Arlington, and \$2.4 million for Tarrant County.

The Tarrant County College District bought the downtown Fort Worth RadioShack complex. The buildings and property provide a new downtown Fort Worth campus to this growing educational institution. An \$80 million renovation to the RadioShack facility was completed with RadioShack remaining in 400,000 square feet of space at the same campus within the headquarters complex. The campus will provide services to more than 3,500 students. TCC operates four additional campuses throughout the County with total enrollment of approximately 35,000 students each semester.

The Tower Complex, located at 500 Throckmorton Street in Downtown Fort Worth, has been purchased by StarPoint Commercial Properties, a leading real estate company that specializes in the acquisition, redevelopment, and repositioning of commercial properties from Beverly Hills, California. The 182,000 square-foot mixed-use retail and office development, which also includes 253 parking spaces, is part of Sundance Square. The Tower Complex consists of two buildings, the Tower and the Annex.

W.G. Yates & Sons Construction Co. broke ground on March 10, 2009 on the highly anticipated Western Heritage Parking Garage at Will Rogers Memorial Coliseum in Fort Worth. A \$16.65 million project, the seven-level parking garage is located between Montgomery Street and the Will Rogers Memorial Coliseum on the Fort Worth Stock Show and Rodeo grounds. Completion for the project is set for July.

MISCELLANEOUS. Water, sewer and solid waste services are furnished by the City of Fort Worth. Texas Utilities ("TXU") provides electricity and natural gas service to Fort Worth. Basic (local) telephone service is provided by SBC, AT&T, and Verizon while long distance service is provided by numerous carriers.

The Fort Worth Central Library, located in downtown Fort Worth, boasts 175,000 square feet on two levels. The street level is the home of the Hazel Harvey Peace Youth Center, the Amon G. Carter Multi-Media Center, the Intel Computer Lab, and a 6,000-plus square foot exhibit gallery. The lower level features the "Our Place" Teen Center, the Rincon en Español or "Spanish Corner," as well as the adult general services and genealogy/local history units, Interlibrary Loan, and the administrative offices. A third unfinished level allows for future expansion.

Throughout the City, the system maintains 2 regional libraries, 10 neighborhood branches and 2 satellite libraries in public housing projects, comprising an additional 128,000 square feet of library space. Moreover, the City has interlocal agreements with 6 of the surrounding suburban communities to share library resources and services.

The Central Library is open 7 days a week providing 52 hours of access to the public. The regional and branch libraries operate 40 hours each week including every Saturdays and one or two evenings of service. The library system circulates more than 4 million library materials annually, provides computers at all facilities with informational databases and the Internet, answers reference questions, supports a website with downloadable audio and other online services, offers educational/cultural programming, and serves as a gathering place and destination for the local neighborhoods.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of City residents. The City is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including a 14,000 seat arena.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70,000,000 performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Building Permits by Type				
	New Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
2002	6,397	638	1,423	2,314	10,772
2003	7,369	615	1,270	2,459	11,713
2004	10,120	712	1,142	2,972	14,946
2005	9,283	786	753	2,857	13,679
2006	11,148	672	897	3,156	15,873
2007	6,862	866	802	3,430	11,960
2008	5,351	1,076	1,030	4,351	11,808
2009	3,756	597	981	4,346	9,680

Source: Planning and Development Department, City of Fort Worth, 2009.

CITY OF FORT WORTH BUILDING PERMITS (CONTINUED)

Fiscal Year Ended 9/30	Dollar Value of Building Permits				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
2002	\$688,842,842	\$401,451,115	\$124,270,652	\$157,041,151	\$1,371,605,760
2003	\$779,168,894	\$607,352,716	\$99,808,646	\$124,896,111	\$1,611,316,367
2004	\$928,075,900	\$440,642,153	\$85,169,764	\$238,176,443	\$1,692,064,259
2005	\$1,075,285,010	\$493,645,116	\$62,541,119	\$166,658,838	\$1,798,130,083
2006	\$1,437,198,834	\$650,999,578	\$30,557,422	\$155,053,608	\$2,273,829,441
2007	\$968,052,419	\$1,016,567,625	\$54,856,877	\$176,590,429	\$2,216,067,350
2008	\$654,418,116	\$1,115,953,916	\$82,493,604	\$333,482,697	\$2,186,348,332
2009	\$415,957,553	\$530,521,519	\$177,397,373	\$363,419,136	\$1,487,295,581

Source: Planning and Development Department, City of Fort Worth, 2009.

LABOR FORCE ESTIMATES

	Average Annual 2008	Average Annual 2007	Average Annual 2006	Average Annual 2005	Average Annual 2004 ⁽¹⁾	Average Annual 2003 ⁽¹⁾	Average Annual 2002 ⁽¹⁾	Average Annual 2001 ⁽¹⁾
City of Fort Worth								
Civilian Labor Force	320,814	311,466	308,087	297,953	292,922	293,626	289,576	283,125
Unemployed	16,534	14,058	15,476	16,102	21,263	24,854	23,484	15,652
Percent of Unemployed	5.2%	4.5%	5.0%	5.4%	7.3%	8.5%	8.1%	5.5%
Dallas/Fort Worth/Arlington MSA								
Civilian Labor Force	3,137,419	3,099,054	3,072,426	3,020,251	2,975,490	2,943,018	2,940,743	2,893,442
Unemployed	156,352	132,946	147,519	157,159	173,623	195,177	190,939	135,871
Percent of Unemployed	5.0%	4.3 %	4.8%	5.2%	5.8%	6.6%	6.5%	4.7%
Tarrant County								
Civilian Labor Force	884,611	873,142	863,479	849,320	835,485	824,196	819,606	801,247
Unemployed	43,295	37,270	41,094	43,609	46,646	52,135	49,660	35,659
Percent of Unemployed	4.9%	4.3 %	4.8%	5.1%	5.6%	6.3%	6.1%	4.5%

⁽¹⁾ The Texas Workforce Commission's methodology changed in January 2005. Average Annual information has been restated for prior year MSA and County information, but has not been restated for the Cities. As a result prior years for the City may not be accurate.

Source: Texas Workforce
Commission, 2009.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent, unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ"). Significant highlights are:

1. No new city may be incorporated within Fort Worth's ETJ without Fort Worth's consent.
2. No existing city may expand its limits within the ETJ without Fort Worth's consent.
3. No land may be subdivided within the ETJ without Fort Worth's approval.
4. No Municipal Utility District may be created within the ETJ without Fort Worth's consent.
5. Fort Worth's ETJ expands with the expansion of its city limits so that the area always covers the area five (5) miles beyond the city limits.
6. Cities may apportion their extraterritorial jurisdictional area to establish definite control limits and preserve their respective growth area. Fort Worth has secured its ETJ by consummating boundary line agreements with its neighboring cities. Fort Worth's ETJ covers approximately 300 square miles of potential expansion area.
7. Fort Worth has the power to annex, either voluntarily or involuntarily, any land in its ETJ. It is the policy of the City of Fort Worth to annex those areas which:
 - a. Are ready for development,
 - b. Have a favorable impact on the City's revenue structure, and
 - c. Will strengthen Fort Worth's role as the central city.

PERSONAL INCOME AND BUYING POWER

<u>Entity</u>	<u>Total Effective Buying Income</u>	<u>Median Household</u>
Fort Worth	\$10,216,890,000	\$48,870
Tarrant County	\$33,400,958,000	\$56,251

Source: U.S. Census Bureau, 2009.

HOUSEHOLD INCOME

	<u>Fort Worth</u>	<u>Tarrant County</u>
Less than \$15,000 to \$34,999	<u>37.0%</u>	<u>31.2%</u>
\$35,000 - \$49,999	<u>16.4%</u>	<u>15.6%</u>
\$50,000 and over	<u>46.6%</u>	<u>53.2%</u>

Source: U.S. Census Bureau, 2008.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City serves as home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of aviation-related businesses. Dallas/Fort Worth International Airport (owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board) stands as a symbol of the excellence to aviation facilities to which the City is committed. The City is dedicated to maintaining all facets of aviation-general, commercial and military -- to the same high standard.

An integral part of this dedication is exhibited by the City of Fort Worth's Airport System which consists of three municipal airfields. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 3,677-foot crosswind runway, 4,000-foot parallel runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- 24 hour aviation fuel service
- major/minor maintenance
- hangar rental space for large and small aircraft
- restaurants and hotel
- located in North Fort Worth

Spinks Airport

Opened in summer of 1988

- 6,000-foot runway, 4,000-foot runway
- serving general and corporate aviation
- flight training
- site for hangars available
- located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in winter of 1989

- 9,600-foot runway, with ILS, 8,200-foot runway
- serving general and industrial/manufacturing cargo aviation
- nine square miles of airport property available for development
- near developing high-tech industrial center
- located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS. Under the laws of the State of Texas, municipal employees cannot be forced to join a union or to pay dues for union membership, nor are they permitted to strike. Also, State law does not provide for municipal collective bargaining. State law does provide, however, for local referenda on collective bargaining for police and firefighters. Overall, employee relations are considered by the City to be good.

FORT WORTH





September 15, 2009

Honorable Mayor and Members of the City Council
City of Fort Worth, Texas

The Fiscal Year 2010 (FY2010) Budget reflects the careful efforts of staff to develop a budget that is responsive to the Fort Worth City Council goals and objectives in a fiscally sound and prudent manner. The City of Fort Worth's Adopted Budget balances city priorities against available resources, while seeking to maintain essential public programs and levels of service. It is important to note that the Budget includes no tax rate increase or decrease.

It is also important to note that the Government Finance Officers Association (GFOA) of the United States and Canada has presented the Distinguished Budget Award to the City of Fort Worth each year since 1983. This distinction is based on program criteria and to meet this goal governmental entities are required to submit detailed information addressing every aspect of budget development. In addition, the number of books published this year will be limited. Instead, the document will be largely distributed on compact disks (CD). Staff will continue to provide hard copy budget books for citizen reference in each of the public libraries. The information will also be available on the City's website.

The FY2010 budget totals \$1,282,451,647 and consists of 22 different operating departments, including the General Fund, Enterprise Funds, Internal Service Funds, Special Funds, and insurance funds. Of that amount, almost half or \$528,401,543 reflects the cost of General Fund activities such as public safety, parks and community services, transportation and public works, planning and development, public libraries and general management of the City. The city wide budget includes 6,425.50 authorized positions. This is a deletion of 147 positions from the FY2009 budget. Of that amount, 93 are in the General Fund and 54 are in Other Funds. Of the 147 positions, 69 are filled and 78 are vacant. The final count of employees electing a separation pay option was 40 for General Fund employees and 31 for Non-General Fund employees. However, a total of 6 general fund employees and 2 non-general fund employees who were also on the reduction-in-force list were also retirement-eligible and accepted the separation pay benefit offer.

In March of this year, staff presented City Council with the annual Economic Forum and a Five Year Financial Forecast of the General Fund. The forecast illustrated the growing difference between revenues and expenditures as well as how the economic downturn was anticipated to severely impact Fort Worth. In addition to the growing expenses and decreasing revenue, the increase in funding requirements for retiree health care, employee retirement contributions and to maintain the 10% reserve fund balance, initially yielded a General Fund budget gap of approximately \$58 million.

In order to manage the then updated budget gap of approximately \$59 million identified for FY2010, staff held numerous meetings and solicited ideas from citizens and employees alike. The budget necessitated curtailing spending through departmental and citywide reductions and vacancy management. Certain critical service enhancements were also considered in this budget.

For this budget, staff utilized a comprehensive and inclusive budget process. Citywide expenditures and revenue opportunities were thoroughly evaluated. Additionally, departments

critically reviewed their organization and services and submitted 10% reductions based on the prioritization of their programs. Staff explored options for consolidating, privatizing, outsourcing or reducing these functions with the goal of shoring up the anticipated budget shortfall. The various options were analyzed and separated for further review. As the department reviews began, there were several meetings and/or presentations that occurred and provided guidance on budgetary issues. The budget process also included input received from the city's annual Citizen Survey, as well as the results of the Sunset Review Process.

As a result of the departmental and citywide efforts and reductions, the above mentioned budget gap was closed and a balanced budget was adopted on September 15th for FY2010. Again, there is no change in the adopted tax rate of \$.8550/\$100 of valuation, nor is there any change to the allocation of the tax levy between operating and debt service funds.

In order to close the overall General Fund budget gap, numerous policies were reviewed. Below are a few significant policies that were evaluated and modified for Council consideration:

Fund Balance Reserve Requirement - As approved and stated in the Financial Management Policy Statement, the city shall maintain the General Fund unreserved fund balance at 10 percent of the current year's budget appropriation for operations and maintenance. Staff considered modifying the fund balance requirement to a consistent \$50 million. This recommendation would have generated a one time savings of approximately \$8 million. After careful consideration and discussions with the City's Chief Financial Officer, the decision is to continue the 10% fund balance reserve requirement.

Mineral Property Values / Gas Revenue Policy - According to the City of Fort Worth Financial Management Policy adopted October 7, 2008, the ad valorem receipts on mineral valuations allocated to the General Fund were capped at \$3.27 million. For the amount equal to 50% of the maintenance and operations levy receipts in excess of \$3.27 million, they were to be invested in a Trust, and the remaining 50% was to be expended on one-time program initiatives and capital improvement projects. Due to the current economic conditions, effective FY2010 the City Council will rescind the policy for FY2009 and FY2010. By doing so, it will provide an additional \$1.5 million and \$5.2 million respectively, in operating revenue for the General Fund to offset the cost of funding the Directions Home program at \$3 million and vacation buyback for eligible general employees. This policy change will not adversely affect the \$15 million commitment for street improvements. Bonus and royalty revenue has been sufficient, and as of this date, is projected to generate the remaining \$2.7 million during FY2010 needed to fulfill the City Council's commitment.

Employee Retirement Benefits – Currently the city provides employees a pension upon retirement, based on certain eligibility requirements. The cost of this benefit is determined by the pension fund's actuary and is stated in terms of the "annual required contribution", or the ARC. The ARC is simply the contribution necessary to pay the normal cost and to amortize the unfunded liability over 30 years. Based on the most recent actuarial valuation, the ARC increased the City's current contribution rate from 15.74% to 19.32%, or an increase of 3.58%. This result in an additional \$12.5 million needed to fully fund the ARC, of which \$8.7 million would need to come from the General Fund.

In the 5 year financial forecast, which occurred prior to the completion of the actuarial valuation, an estimated increase in contributions of 2%, or \$5.4 million was included. The actuarial valuation report states, "*The City is currently scheduled to contribute less than the ARC beginning in Fiscal Year 2010.*" It goes on to say that, "*The City contributed less than the ARC for fiscal years 2005, 2006, 2007, and 2008...*" In order to avoid falling further behind in

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meeting the City's pension obligations, yet recognizing that fully funding the ARC creates significantly more pressure on the City's budget, funding equivalent to an additional 2% in contributions is included in the budget for FY2010.

It has been determined that the additional \$5.4 million not be disbursed until a committee can be convened to study various alternatives, some of which City staff has already begun to review. The committee will be comprised of members of the Employees Retirement Fund (ERF) Board and staff, City staff and business professionals within the community. In preliminary discussions with the ERF, it was suggested that a new experience study be completed (anticipated by spring of 2010) to assist with the committee's work. It is anticipated the committee's recommendation would be received by early summer of 2010, for inclusion in next year's budget.

Retiree Health Care – In FY2009, City Council took two progressive steps toward addressing the growing cost of healthcare for retirees and their dependents. The first action was to budget \$5 million to be placed into a trust fund to address the growing unfunded liability. As with the City's pension obligation, an actuarial valuation was completed on the retiree healthcare benefit. This study revealed an unfunded liability of \$986 million and an annual required contribution (ARC) of \$103 million. Of that amount, the City currently only pays \$18 million, leaving an additional \$85 million.

As with the ARC for the pension benefit, in order to avoid falling further behind in meeting the City's obligation, yet recognizing that fully funding the ARC creates significantly more pressure on the City's budget, the decision is to again put money into the trust fund. The General Fund amount is \$5 million, with an additional amount of \$5.1 million being contributed by the enterprise and internal service funds. Also, like the pension benefit, there will be a committee assembled to study retiree health care. This committee will also bring a recommendation to the Council for next year's budget consideration.

FUNDING AND ORGANIZATIONAL CHANGES:

Funding Updates / Changes:

Homelessness Initiative – As stated earlier under the Mineral Value policy decision, the City would continue its investment to address chronic homelessness by maintaining funding at the \$3.0 million annual level. This represents the 2nd contribution toward implementing the 10 year Directions Home Plan. Funding for this initiative can be found in several City Departments. Housing and Economic Development will have \$2.5 million to fund Housing Vouchers, Mental Health and Substance Abuse support and Case Management. Code Compliance and Municipal Courts will both have Social Service Coordinators at \$68,583 each. Funding also includes \$195,588 for the three narcotics officers that are within the Police Department. Additionally, the Law Department has funding of \$180,599 for two attorneys to work in the Community Prosecutor Program.

Outside Agencies - In previous years, the Culture and Tourism Fund and the General Fund provided funding for several nonprofit agencies. In FY2009, city staff conducted a Sunset Review of these outside agencies to determine whether their goals and missions complemented the city's objectives. As a result of the reviews, and in order to rely on three oversight organizations who are well equipped to determine the funding level, the City is changing how it supports outside agencies.

Starting in FY2010, the City will provide funding to only three agencies: the Arts Council of Fort Worth, the United Way of Tarrant County and the Fort Worth Convention and Visitors Bureau.

The Arts Council and United Way already conduct extensive and recurring reviews of the organizations they fund and they are in a better position to determine the effectiveness of those organizations. Specifically, the Arts Council will receive funding of \$1,360,000 for discretionary program grants, the Van Cliburn Piano Competition, Sister Cities, Artes de la Rosa (Rose Marine Theatre), Imagination Celebration, World Affairs Council, and to operate the Community Arts Center.

The United Way will receive funding of \$345,000 for the social services agencies currently funded by the City and which is an extension of City services. These agencies include Safe Haven, Women's Center, Alliance for Children, Resource Recovery Council, Tarrant County Recovery Campus and Tarrant County Youth Collaboration.

The Convention and Visitor's Bureau is responsible for promoting tourism on behalf of the City. Additionally, they have been asked to provide a proposal for operating the Fort Worth Herd program.

This year the City will also provide funding to support capital improvements at the Museum of Science and History. Funding of \$500,000 will come from revenues generated by gas wells.

Ambulance Subsidy - The Ambulance Subsidy was funded at a per capita rate of \$2.27 based on a population of 718,450 for a total of \$1,630,882 in FY2008. For FY2009, an additional \$2 million was provided which came as a transfer of \$1 million from the Worker's Compensation Fund and \$1 million from the Contract Street Maintenance Fund. For FY2010, the decision is to eliminate the one-time increase and revert back to the original funding level in FY2008 of \$1,630,882.

Implementation of the Enterprise Resource Planning (ERP) Project- Phase I – The city will continue the effort of improving all human resources and payroll systems. The implementation of ERP Phase I began in mid September 2008. For FY2010 this budget includes \$920,394 for contractual funding to backfill core staff positions in Human Resources, Finance and IT that were moved to the project during implementation.

Organizational Changes:

- Cable Communications Office and Office Services (Mailroom, Print Shop and Graphics) will transfer to the Community Relations Department. The consolidation of these programs has no impact on the General Fund but will focus resources on core services and increase efficiency by reducing administrative costs and implementing outsourcing strategies.
- Budget and Research Division will transfer to the City Manager's Office from the Financial Management Services Department. This transfer will have no impact on the General Fund rather provides a more streamlined fiscal organization.
- Capital Projects and Budget Systems Divisions will transfer to the Program Management Office of the Capital Projects Service Fund (formerly Engineering Fund) where it will better guide the delivery of capital projects and programs. This transfer saves the General Fund \$576,456.
- Emergency Management Office will transfer to the Fire Department from the City Manager's Office. This transfer has no impact on the General Fund rather better aligns the program with the mission of the department. Emergency Management Office was previously in Fire Department.

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- Public Events Department will transfer to the Culture and Tourism Fund. This will impact the General Fund expenditures by \$9.1 million and revenue by \$6.5 million, for a net savings of \$2.6 million to the General Fund.
- Homelessness Program and related funding will transfer to Housing and Economic Development (includes 2 authorized positions) from Planning and Development. This transfer has no impact on the General Fund and aligns the program with the mission of the department.

GENERAL FUND REVENUES

The recent slow down in the nation's economy has impacted revenues and the City of Fort Worth is now feeling the effects of the recession. Although the City has not been as negatively impacted as some other cities, it is no longer insulated from the current trends. There have been significant declines in areas such as single family construction, home sales, new commercial construction, economic development and gas well drilling. These are some of the conditions that are all putting downward pressure on revenues.

Additionally, unemployment has steadily increased from May 2008. For the calendar year 2008, Fort Worth was listed at 5.2%. According to the Bureau of Labor Statistics (May 2009 report), the Dallas/Fort Worth unemployment rate is 7.1%. The national and state unemployment rates are 9.4% and 7.5%, respectively.

Job losses have also plagued the housing market. While not at pandemic levels, foreclosures have also increased over the past year, which has an impact on property values and the related property tax revenues.

ADOPTED GENERAL FUND REVENUE BUDGET

FY2009 <u>Adopted</u>	FY2010 <u>Adopted</u>	Percent <u>Decrease</u>	Dollar <u>Decrease</u>
\$ 538,987,152	\$528,401,543	2.0%	\$10,585,609

PROPERTY TAX

The City receives a significant portion of its revenues (over 55%) from taxes assessed on real and personal property. City staff works with appraisal districts from Tarrant, Wise and Denton Counties to prepare property tax revenue projections. By State law, each appraisal district is responsible for the valuation of all property within its jurisdiction.

The certified property tax roll received from all three districts in July 2009, shows growth in the City's tax base, although at a much slower rate than has been experienced in recent years. The significant differences from the July 2008 certified tax roll to the July 2009 certified tax roll include:

- An increase of 1.4% in total appraised value;
- An increase of 2.4% in adjusted net value (this figure is the net taxable value plus the minimum taxable value of protested and incomplete property accounts, and is the amount on which the budget is based);
- An increase of 77.35% in mineral values (the revenue from which is restricted from general use per the current City's Financial Management Policy Statements, but is being for rescinded for one year)

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In preparation for the five-year financial forecast presentation to the City Council, a rigorous analysis of the many factors that contribute to this revenue source was performed. Some of the factors analyzed for the forecast include anticipated population growth, historical change in values for residential and commercial properties, current and projected permitting data and the unknown impact of foreclosures, exemptions, and protestations. The revenue projections presented to the City Council in March of this year, again proved to be remarkably accurate. The certified appraisal values received in July 2009 came in just four tenths of 1% (0.4%) higher than the March 2009 forecast. A similar result occurred with last year's financial forecast.

The City's property tax revenue is currently split into three components: General Fund, Debt Service and Restricted Mineral Values. Again, the adopted budget includes the rescinding of the restriction on mineral values so they can be combined with the general fund revenues. The debt service fund has no such restriction in place.

The General Fund portion is available for general use related to the operations and maintenance (O&M) of tax-supported city departments and is expected to yield \$284.5 million in FY2010, including the previously restricted amount of revenue related to mineral values, and based on a levy amount of \$.7109 /\$100 of assessed valuation. The Debt Service amount is expected to yield \$57.4 million which will allow the repayment of all current and adopted debt obligations, based on a levy amount of \$.1441/\$100 of assessed valuation. The combined tax rate is \$.8550/\$100 of assessed valuation. The combined tax rate has not changed compared to FY2009, however due to slowing tax payments the collection rate assumption has declined from 99% to 98%.

SALES TAX

At 19% of the General Fund revenue budget, sales tax revenue is a major revenue component. Despite a good start for the City in FY2009, annual sales tax collections started to drop in December and have continued to decline steadily. Due to the continued uncertainty in the economy, and the volatility of sales tax revenues, the FY2010 budget assumes collections will decrease by 1.0% compared to the FY2009 projected collections.

EXPENDITURES

ADOPTED GENERAL FUND EXPENDITURE BUDGET

FY2009 <u>Adopted</u>	FY2010 <u>Adopted</u>	Percent <u>Decrease</u>	Dollar <u>Decrease</u>
\$ 538,987,152	\$528,401,543	2.0%	\$10,585,609

Salary / Benefit Changes:

- No pay increases for employees other than those agreed to by contract for police
- Eight (8) mandatory furlough days – equivalent to a 3% salary reduction for general employees – furlough days are spread throughout the year and coincide with holiday closings. Departments may vary furlough schedules if service impacts necessitate
- Health insurance premiums increase by 12% for City and employees, resulting in an average increase of only 1% of pay

Reduction in Work Force:

- A Citywide reduction-in-force was necessary to reduce current and long term labor costs. Labor costs represent 43% of the citywide budget and 71% of the total General Fund budget. There are a total of 6,425.50 authorized positions budgeted Citywide, which includes a reduction of 147 positions of which 69 are filled and 78 are vacant. No Police or Fire Civil Service positions were eliminated.

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- General Fund:
 - The total number of authorized positions deleted from the General Fund is 107.30 A.P. (40 filled; 53 vacant and 14.40 transferred to other funds in the City).
- Other Funds:
 - The total number of authorized positions deleted from Other Funds, which include Enterprise, Internal and Special funds, is 54.00 A.P. (29.00- filled; 25.00 vacant).

The FY2010 Budget includes significant changes and reductions. These changes are highlighted below by Service Group:

PUBLIC SAFETY AND HOUSING & ECONOMIC DEVELOPMENT SERVICE GROUP

Fire Department – The Fire Department currently has 42 stations in 6 Battalions. The department has a budget of slightly over \$103 million with 904 Civil Service employees and 46 Civilian employees. The budget increases by \$751,508 and two authorized positions for the transfer of the Office of Emergency Management from the City Manager’s Office.

Police Department – The Fort Worth Police Department has 1548 sworn personnel and approximately 432 non-sworn personnel. The budget includes a full year of funding to cover the cost of 3 sworn positions that were partially funded in FY2009. The actual positions are historically not authorized by ordinance until the actual number is known, based on the number of graduates from the police academy. The department has not been able to fill all of its authorized positions in recent years, and therefore has continued to have several vacancies. The vacancies result in salary savings, which is anticipated to increase by an additional \$1.7 million in FY2010 for 25 positions, 20 of which are police officers and 5 are sergeants.

Housing & Economic Development Department – The Housing and Economic Development Department seeks to assist residential and commercial development through loan programs, tax incentives and other homebuyer and business assistance programs. Additionally, the Directions Home Program (Homelessness Program) is being transferred to this department from the Planning and Development Department. This transfer includes two authorized positions and increases the budget by \$2,556,042. The budget also decreases by \$201,050 as a result of the elimination of a Deputy Director position. Another significant change is the elimination of the Housing Trust Fund, decreasing the department’s budget by \$2,000,000.

INFRASTRUCTURE SERVICES SERVICE GROUP

Transportation and Public Works Department – The Transportation and Public Works Department manages the city’s traffic and pedestrian orientated mobility. The proposed budget decreases significantly in various areas. It reduces by \$679,576 for the reduction of an Engineering Technician II and a Senior Engineering Technician and other contractual for the Alley Maintenance Program. The proposed budget also decreases by \$478,235 for the reduction of a Customer Service Representative, Professional Engineer, Senior Administrative Assistant, Parts Expediter, five Traffic Service Workers, and two Traffic Systems Technician II positions. Additionally, the proposed budget decreases by \$404,532 for the reduction of two Skilled Trades Technicians, Custodial Services Supervisor, Carpenter, Painter, Roofer and HVAC Technician. TPW transferred six (6) positions (\$332,427) for development review and project management from the General Fund to the Capital Projects Service Fund. Also, the proposed budget decreases by \$317,554 for the reduction of an Engineering Technician II, Construction Inspector II, and a Senior Professional Engineer position and associated costs. Due to the reduction of four Equipment Operator and a Field Operations Crew leader position

and associated costs the proposed budget decreases by \$249,492. Additionally, the proposed budget decreases by \$237,608 for the reduction of a Planner, Senior Planner, and a Transportation Manager position and associated costs. Two authorized positions for the Transportation Impact Fee Program were transferred to the Planning and Development Department, decreasing the proposed budget by \$197,600. The proposed budget also decreases by \$159,220 for the reduction of an Equipment Coordinator and a Senior Management Analyst.

Planning and Development Department – The Planning and Development Department seeks to make Fort Worth the most livable city in Texas by promoting orderly growth and development, safe construction and neighborhood vitality. Significant changes to the budget include various reductions. The budget decreases by \$2,556,042 for the transfer of two authorized positions, consultant services and other contractual funding for the Directions Home Program from the Planning and Development Department to Housing and Economic Development Department. The budget also decreases by \$198,804 for the reduction of three authorized planning positions including an IT Planner, Planning Assistant, and a Senior Planner. Other reductions include three authorized customer service positions totaling \$152,820. Additionally, the budget decreases by \$105,492 for the reduction of two authorized inspector positions, a Gas Well Inspector and a Sign Inspector position. The budget decreases by \$101,280 for the reduction of two authorized positions from Urban Forestry including an Administrative Technician and a Landscape Architect.

NEIGHBORHOOD SERVICES SERVICE GROUP

Library Services – The Fort Worth Library system has 16 facilities including current branches, the Central Library located in downtown Fort Worth and the newest branch library opening in FY2011. The budget increases by \$626,081 to fund operating costs to open the new Northwest Branch Library.

Parks and Community Services Department – The Parks and Community Services Department (PACS) maintains more than 200 parks and public spaces citywide as well as provides aid and educational programming that makes Fort Worth a great place to live, work and play. Several significant budgetary changes were made in this department. As a result of the closure of all city pools except for Forest Park in the summer of 2010, the budget decreases by \$444,961. Additionally, the budget decreases by \$283,000 for reductions to the Right-of-Way Maintenance program. Other significant reductions include suspending funding and evaluating operations of the Day Labor Center which reduces the budget by \$262,148 including two and a half authorized positions. The budget decreases by \$625,893 and seven authorized positions for the transfer of management of the Water Gardens to the Culture and Tourism Fund and reduces by \$176,232 for the reduction of education programs and three authorized positions at the Botanic Garden. Additionally, the Log Cabin Village is being transferred from the Culture and Tourism Fund to this department. This transfer includes six authorized positions and increases the budget by \$435,463.

Code Compliance – The Code Compliance Department maintains Fort Worth's status as a clean, livable city by ensuring property complies with rules set by City Council. Code Officers routinely patrol assigned neighborhoods for code violations and investigate complaints with a mission of abating issues and educating residents. Effective FY2009, Animal Care and Control and Consumer Health divisions are part of the Code Compliance Department to help the city better serve residents. This budget decreases by \$997,158 including the reduction of 14 authorized positions. This includes the reduction of one Veterinarian, one Special Services Superintendent, one Special Services Supervisor, three animal shelter attendants as a result of

closing the shelter two days a week, one Code Officer in the training role and six Code Officers and transfer of one Assistant Director Position to Community Relations.

MANAGEMENT SERVICES SERVICE GROUP

Human Resources – The Human Resources Department administers the city’s compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers’ Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. Due to the elimination of one Senior Human Resources Analyst position the budget decreases by \$91,920. The budget increases by \$355,394 in other contractual services for backfilling resources for the Enterprise Resource Planning (ERP) project. For the past two years, Human Resources staff has looked for ways to reduce health care costs, improve employee health and wellness, and provide a cost effective alternative to the current health care delivery model. Council has approved that an Employee Health Clinic and Fitness Facility be established on a pilot basis in a location convenient to employees of City Hall and downtown City facilities. The cost of this program is in the Worker’s Compensation Fund.

Financial Management Services – The City of Fort Worth’s Finance Management Services Department is responsible for providing timely and accurate financial, operational and management information through a variety of functions. This year’s budget includes significant changes for this department. The budget decreases by \$1,959,781 due to the transfer of the Budget and Research Division, Capital Projects Team, and Budget Systems per the City Manager’s direction, to the City Manager’s Office and the Capital Projects Service Fund. This transfer includes 16 authorized positions. One authorized position in Utility Management will be transferred to the Law Department. Additional reductions include a decreased budget by \$368,857 for the reduction of four authorized positions including a Financial Services Manager, Administrative Secretary, Buyer, and Senior Accountant.

The City Manager’s Office is also a part of the Management Services Service Group. Within the City Manager’s Office, the Budget and Research Division is responsible for forecasting City revenues, coordinating the development of the annual budget, and monitoring departmental compliance with the Adopted Budget. The Governmental Relations division serves as the staff liaison between the City of Fort Worth and other cities, Tarrant County, the State of Texas and the United States Government. In that capacity, Governmental Relations staff members work to ensure that the Mayor, City Council and City Manager’s Office are aware of the various issues that may impact the City of Fort Worth and to develop the City’s official position regarding those issues. Additional information regarding the FY2010 budget impact on the City Manager’s Office can be found below under the “Appointed Officials” section.

APPOINTED OFFICIALS

City Manager’s Office – The City Manager’s Office is composed of four divisions: Administration, Mayor and Council, Budget and Research and Governmental Relations. Significant changes included in this year’s budget include decreases of \$780,639 for transfers out for the reduction of the Cable Fund subsidy which was transferred to the Community Relations Department. Additionally, the budget decreases by \$452,152 due to the transfer of the Emergency Management Office (including the Executive Assistant to the City Manager position) to the Fire Department. Public information costs decrease in the amount of \$295,704 as they were transferred to the Community Relations Department. With the transfer of the Program Management Office to the Capital Projects Service Fund, the department’s budget declines by eight authorized positions and \$252,844. The budget also decreases by \$105,298 in

travel expenses in Governmental Relations. This reduction is due primarily to FY2010 being a non-legislative session. The budget decreases by ten authorized positions and \$923,571. This includes four non-essential administrative positions, one Transportation Coordinator position and five authorized positions for the reduction of the Organizational Analysis Unit and Sunset Review. The budget increases by \$973,023 and eleven authorized positions for the transfer of the Budget Office from the Financial Management Services Department.

City Secretary – The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The department also coordinates the City Council's boards and commissions' appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The budget increases by \$27,500 for the purchase of public information software and training based on the growing number of requests by citizens, businesses and media organizations for public information, more stringent regulations required by state and federal laws in providing open records in a timely manner, and the movement to be more open with the public.

Law – The Department of Law, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments. The budget increases by \$250,000 for the addition of three Public Information staff – two attorneys and one support staff. Additionally, the budget increases by \$318,983 for the transfer of the utility management program from the Financial Management Services Department to the Law Department along with associated costs, dues and memberships. In addition, an overage position was converted to a permanent position for a cost of \$47,012.

Internal Audit - The Internal Audit Department is responsible for to keep Fort Worth government effective, efficient and accountable through independent assessment of operations and business practices. Several audits are conducted by the department, including financial audits that focus on verification of financial transactions and balances, operational audits to review the performance of a program or service then make suggestions for improvement, grant audits to focus is on compliance with the financial terms of grant agreements, construction project audits which include review of construction project cost and performance terms, and information system audits which involve verifying that computer systems are effective and efficient. The Internal Audit budget increases by \$1,200,000 for the transfer from Non-Departmental for external audit fees.

NON-DEPARTMENTAL

Non-Departmental is a General Fund department that records all expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Non Departmental has reductions of \$40,000 for the cafeteria subsidy, \$216,000 for outside sunset reviews, \$570,000 for the annual audit, \$48,000 for the Citizen's Survey and \$604,000 for elections. The Non Departmental budget decreased by \$2 million for the elimination of the one-time additional funding for the Ambulance Authority subsidy from the Worker's Compensation Fund and the Contract Street Maintenance Program. Additionally, the budget decreases by \$2,335,108 for electricity costs based on the decline in prices and the negotiation of a new contract that was effective in June 2009.

OTHER FUNDS

Culture and Tourism Fund – The expenditure budget is \$29,010,535 and has a net increase of 82 authorized positions. The net increase in positions is associated with the transfer of the Public Events Department and the transfer of the Log Cabin Village from the General Fund. The Public Events transfer reduces General Fund expenditures by \$9,230,244 and revenue by \$6,530,971, for a net savings of \$2,628,323 to the General Fund. In addition to the transfer, the proposed budget for Public Events includes reductions of 20 authorized positions for a savings of \$936,120. These reductions include field operations crew leaders, administrative assistants, skilled and senior skilled trades technicians, and public events attendants and constitute approximately a 8.5% reduction. The transfer of positions fits within the state's guidelines of promoting tourism within Fort Worth and is therefore an appropriate use of the fund's reserve, which is primarily derived from Hotel Occupancy Taxes.

The Log Cabin Village expenditures transferred to the Parks and Community Services Department of the General Fund totals \$435,463. This program was moved into the Culture and Tourism Fund in FY2009, but it has been determined is a better fit in the Department's General Fund budget. The Water Gardens is being transferred to the Culture and Tourism Fund. This includes seven authorized positions and \$625,893.

Finally, a change in policy is being made regarding the DFW Airport Car Rental Tax. A revision to the Financial Management Policy Statement will be adopted in November 2009. The Car Rental Tax will be used to toward facility improvements at the Fort Worth Convention Center and the Will Rogers Memorial Center. Hotel Occupancy Taxes will be dedicated to debt service payments on the Fort Worth Convention Center, the Fort Worth Convention and Visitor's Bureau, and Public Events operations.

Group Health – The health insurance premiums for plan year 2010 increase by 12%. This increase will apply across the board for the City's contribution, active employees and retirees. The dollar impact of a 12% premium increase on an employee's paycheck for the Basic Plan will be \$61.89 annually for employee only coverage, and \$523.38 annually for employee and family. And, the Select Plan will be eliminated from the City's Health Benefits Plan for plan year 2010.

Information Systems Fund – The adopted expenditure budget is \$23,179,951, which is an increase of \$267,425. Significant increases include increased software and maintenance contractual costs, \$862,365; additional funds ERP backfill costs for Phase I and Phase II, \$628,000; additional contribution to the retiree healthcare trust, \$323,045; an information security audit, \$247,500; claims and lawsuit allocations from Risk Management, \$164,960; and a 2% increase in the City's contribution to the employee retirement fund. There will not be a change in the number of authorized positions for FY2010. The IT Sourcing Project has been initiated. It includes reviewing and selecting the IT services from all the departments for potential outsourcing and to complete that outsourcing in FY2011. The primary goal is to help alleviate the City's long term costs associated with approved positions in addition to reducing the overall cost of providing technology services to the City organization. Staff is in the process of requesting Council approval to hire an Advisory Consultant to assist the City through this process.

Equipment Services Fund – A new Take Home Vehicle Policy was implemented on June 1, 2009 for all departments except Police. The Police Department will implement the new policy on January 1, 2010. The new policy reduced 143 Take Home Vehicle privileges for an annual savings in operating and maintenance costs of \$489,013 citywide with \$299,389 in the General Fund alone. Personal Assignment Vehicles are being identified and transitioned to use of

personal vehicles with mileage reimbursement. The projected revenue from the sale of these city vehicles could be up to \$440,982 with up to \$110,950 in the General Fund alone.

Upon approval by City Council in August, the Equipment Services Department will begin a Competitiveness Study to evaluate current operations as they relate to the fleet maintenance market. The Competitiveness Study will last for 60 days following implementation. The Competitiveness Study will determine the need, if any, to proceed with a Request for Proposal (RFP) for fleet maintenance services in November 2009. Through the Managed Competition process, the Equipment Services Department would bid on the RFP. The RFP process would be completed in March 2010 with a recommendation for fleet maintenance services in April 2010. Following contract negotiation and transition planning, a new fleet maintenance service provider could be in place on or before October 1, 2010.

Water and Sewer Fund – The adopted expenditure budget is \$341,494,432, which is a \$6,916,506 increase over the FY2009 Budget. Increases in operational costs are just over \$13.4 million. Some of the largest items in this increase are \$3.5 million, or 7.6% for raw water costs paid to the Tarrant Regional Water District; \$1.3 million, or 20.5% for payments to the Trinity River Authority for wastewater treatment services; \$1.3 million, or 7.8% for Street Rental transfers to the General Fund; \$795,000, or 12.4% for employee retirement contributions increase; \$615,000, or 12.5% for employee health benefits cost, and \$430,000 for increased fees by the Texas Commission on Environmental Quality. New items in the budget include \$2.6 million to fund retiree healthcare requirement and \$4.1 million for a payment in lieu of taxes transfer to the General Fund.

To offset these increases, this budget includes a reductions totaling over \$7 million. Those reductions include the elimination of 5 authorized positions that functioned as a conduit construction crew; a reduction of \$1.8 million in capital equipment, over \$1.7 million in various contracts and supplies as well as other project and personnel related cuts.

This budget implements Late Fees which are anticipated to generate \$1.2 million in additional revenues. Additionally, an increase in the Water Irrigation Rates will produce \$1.0 million in additional revenues, and increases to the Monthly Service Charge will produce revenues to cover the PILOT. The system wide increases for these adopted changes are 1.68% for the Water System and 2.05% for the Sewer System. The budget includes a wholesale rate decrease of 1.24% for Water and an increase of 12.53% for Wastewater. To offset the debt service transfers from the operating budget, \$4.3 million of the Water and Sewer Revenue Debt Service Fund will be utilized.

Storm Water Utility Fund – The Storm Water Utility was authorized by the City Council in FY2006 and the first full year of operation was FY2007. The most recent survey of Fort Worth citizens showed Storm Water Management with the largest increase in customer satisfaction of any program in the city during the preceding year.

Given the serious and widespread flash flooding that Fort Worth had regularly experienced over the past 20 years, the Storm Water Utility was implemented with an “aggressive”, multi-year, phase-in plan, including planned rate increases each year. This plan focuses on assessing the condition of existing infrastructure, conducting drainage studies to diagnose the causes of flooding, and increasing capabilities as indicated from knowledge gained through studies and field experience gained through projects. As of this budget submission, staff has identified over \$1.0 billion in Storm Water projects necessary to address life safety issues, mitigate flooding and erosion, and replace, repair, and maintain Storm Water infrastructure. Over \$330 million of this backlog involves areas of the City where chronic flooding has occurred and presents a

threat to life and property. For FY2010, the budget increases to \$25,693,028, this includes the addition of 2 positions. The revenue budget of \$25,693,028 is generated almost entirely from the Storm Water fee charged to approximately 200,000 residential and commercial customers based on the amount of their property's impervious surface. Impervious surface is quantified into an Equivalent Residential Unit (ERU) and, for FY2010, the City's "per ERU rate" increases by \$1.00/month, from \$3.75 to \$4.75, effective January 1, 2010. This new revenue funds an additional \$4,028,888 necessary to service the debt associated with new Revenue Bonds to be sold in the fall of 2009. This revenue bond sale will fund \$45 million in Storm Water capital projects in FY2010 and FY2011. The revenue also enables some service level increases, such as increasing inlet cleaning capacity to once every other year, and allowing all drainage channels to be mowed at least once per year. Finally, the budget also increases contract utilization for the Storm Water Engineering and Field Operations activities from 51% of the current year budget to 55% in FY2010.

Municipal Airports Fund – The expenditure budget is \$4,619,947 which is an increase of \$1,450,339 from FY2009. For FY2010, Aviation's budget increases by \$1,440,000 for the inclusion of revenue and expenditures related to a lease agreement at Alliance Airport. The budget is reduced by \$103,944 for the deletion of two authorized Airport Coordinator positions at Spinks and Meacham Airports. In addition, the budget decreases by \$66,492 for the reduction of two custodial positions at Meacham Airport. Additionally, the budget increased by \$56,088 for the addition of an Operations Supervisor position at Meacham Airport.

In any budget process, it is always a challenge to balance competing needs against limited resources and this year was no exception. What made this year particularly difficult was the fact that it followed the numerous reductions made last year. Such a process of cost cutting and service reductions will be hard to sustain. Though difficult, FY2010 budget has been successfully balanced. I am confident that with the combination of policy modifications, revenue enhancements and service reductions we have managed to support the City Council's strategic goals while minimizing the impacts to both citizens and employees.

Respectfully submitted,

Dale A. Fisseler P.E.



City Manager

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Financial Management Policy Statements

Adopted November 3, 2009

**Financial Management
Policy Statements**

Revised: November 21, 1995 (M&C G-11307)
February 11, 1997 (M&C G-11750)
September 16, 1997 (M&C G-11997)
September 15, 1998 (M&C G-12319)
September 28, 1999 (M&C G-12682)
February 22, 2000 (M&C G-12821)
May 16, 2000 (M&C G-12916)
August 15, 2000 (M&C G-12988)
August 21, 2001 (M&C G-13349)
September 17, 2002 (M&C G-13741)
April 15, 2003 (M&C G-13944)
August 26, 2003 (M&C G-14068)
September 21, 2004 (M&C G14500)
September 13, 2005 (M&C G-14918)
September 19, 2006 (M&C G-15401)
September 25, 2007 (M&C G-15883)
October 9, 2007 (M&C G-15919)
January 8, 2008 (M&C G16013)
October 7, 2008 (M&C G-16309)
July 21, 2009 (M&C G-16632)
November 3, 2009 (M&C G-16747)

**FINANCIAL MANAGEMENT POLICY STATEMENTS
FY2009-2010**



* Identifies sections to be evaluated for inclusion within a Budget Policies Document



To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are properly managed to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

- I. *Revenues*: Design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.
- II. *Expenditures*: Ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resource.
- III. *Fund Balance/Retained Earnings*: Maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
- IV. *Capital Expenditures and Improvements*: Review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.
- V. *Debt*: Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
- VI. *Investments*: Invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield
- VII. *Intergovernmental Relations*: Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
- VIII. *Grants*: Seek, apply for and effectively administer federal, state, and foundation grants-in-aid, which address the City's current priorities and policy objectives.
- IX. *Economic Development*: Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.
- X. *Fiscal Monitoring*: Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
- XI. *Financial Consultants*: Seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.
- XII. *Accounting, Auditing and Financial Reporting*: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.
- XIII. *Retirement System*: Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.

- XIV. *Internal Controls*: Establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

- XV. *E-Commerce*: To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

I.

REVENUES

To design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City

H. *Write-Off of Uncollectible Accounts*

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

*I. *Revenues from Gas Well Development Leases (M&C G-14767, April 26, 2005; M&C G-15715, May 8, 2007; M&C G-16013, January 8, 2008; July 21, 2009 M&C G-16632)*1. Trust

- a. The City shall establish a Trust Fund that will be structured and governed in such a manner to achieve maximum investment flexibility, maximum investment protection, and professional investment management. The trust will be managed to ensure the long-term preservation and growth of the trust principal.
- b. The trust will be managed by a corporate trustee appointed by the City Council in accordance with the City Charter and the State Local Government Code. A nine member citizen Trust Advisory Council, serving in Places 1 through 9, will be appointed by the City Council, each member serving two year staggered terms. The Chair and Vice Chair shall be appointed by the Mayor. Members of the Trust Advisory Council will be empowered to make fund management decisions and recommendations; members shall be excluded from making specific expenditure decisions. Trust Advisory Council members shall serve as financial guardians of the trust ensuring fiscal stability, monitoring fund performance, and determining the amount of funds available for disbursement annually. Members shall have experience in perpetual fund management, knowledge of financial control systems and procedures, and the ability to evaluate the effectiveness of allocation and investment decisions. The Trust Advisory Council will hold a minimum of four meetings per year and will issue an annual financial report within 90 days of the conclusion of the City's fiscal year.
- c. The trust instrument may be substantively amended upon the approval of a super majority vote of the City Council. Prior to such vote the City Council shall notify the

Trust Advisory Council of the proposed amendment, convene a joint meeting with the Trust Advisory Council within 30 days of the notice, hold three public hearings, convene a subsequent meeting with the Trust Advisory Council within 30 days of the third public hearing. Any vote to substantively amend the trust instrument shall occur six or more months after the initial notice to the Trust Advisory Council.

- d. To the extent not in conflict with any other common law or any other statutes applicable to the Trust Fund, the trustee shall retain all powers granted to trustees by the Texas Trust Code, and particularly is to have the power to invest and reinvest the trust estate in accordance with the goals and stipulations of the governing trust instrument.
 - e. The determined percentage of bonus and royalty revenue from various sources are to be held in a consolidated account which will be divided into different sub-accounts and such other sub accounts that may be approved by the City Council including, but not be limited to, the Aviation Endowment Fund, the Park System Endowment Fund, the Nature Center Endowment Fund, and the Water and Sewer Fund.
 - f. The goal of the Trust Fund is to produce income from investments and be a long-term source of revenue for the benefit of both present and future citizens of Fort Worth. The trustee, in close cooperation with the Trust Advisory Council, will recommend to the City Council distribution procedures for the different funds of the trust consistent with the goal to preserve, as well as increase, the principal of the trust. The amount of income available to be distributed each year from a particular fund of the trust shall be determined by the trustee and the Trust Advisory Council by July 1 of each year and shall be based on a spending rule which allows for reasonable growth of the principal. In the event that investment regulations prohibit the intended growth and expansion of the trust, a provision for dissolution of the trust will be incorporated into the initial trust instrument. Dissolution of the Trust will first require a determination and recommendation of the Corporate Trustee and the Trust Advisory Council.
2. Amendment of the Public Funds Investment Act

During the 81st Legislative Session, the Public Funds Investment Act (State of Texas Local Government Code Chapter 2256) was successfully pursued in order to maximize investment flexibility. Amendments to the Act were consistent with the Uniform Prudent Management of Institutional Funds Act (State of Texas Property Code Chapter 163.005).

3. Ad Valorem Tax Revenue Management (suspended per Resolution 3784-9-2009 for Fiscal Years 2009 and 2010)

The ad valorem receipts on mineral valuations will be allocated to the general fund. An amount equal to 50% of the maintenance and operations levy receipts in excess of \$3.27 million will be invested in the Trust, and an amount equal to 50% of the maintenance and operations levy receipts in excess of \$3.27 million will be expended on one-time program initiatives and capital improvement projects in accordance with the eligible expenditure criteria included in the Gas Well Revenues Distribution Policy and in accordance with an annual capital plan. The ad valorem tax revenue will be allocated in accordance with

Truth in Taxation Laws, Bond Covenants, and the State of Texas Local Government Code.

4. Bonus and Royalty Revenue Management

a. Water and Sewer Fund

Bonus, royalty and other natural gas related fee revenue derived from Water and Sewer assets, including pipeline easements and license agreements, will be allocated in the following manner, subject to compliance with the Master Ordinance No.10968 and, upon appropriate action by the City Council declaring a surplus in the Water and Sewer Fund on an annual basis in accordance with state law.

Funds from Water and Sewer property and park land located in and around Lake Worth (except the Nature Center and Refuge) shall be designated for qualified expenditures in the development and execution of the 2007 Lake Worth Capital Improvement Implementation Plan, until such time as the plan projects are completed.

All other revenue derived from Water and Sewer assets will be allocated as follows unless a surplus is declared for the purpose of funding other City projects:

- i. Fifty percent to Water and Sewer capital projects fund.
- ii. Twenty-five percent of the revenues will be allocated to the Fort Worth Permanent Fund; and
- iii. Twenty-five percent of the revenues will be allocated to the Utility Street Reconstruction Capital Improvement Projects Fund.

b. Parks Bonuses

Bonus revenues from gas well leases associated with park land will be recorded in the Parks and Community Services Department Capital Improvements Fund and will be designated for use for capital improvements at the park where the gas well leases are located (well parks).

c. Federal/State Restricted Park Royalties and Fees

Royalties and other fees received from gas well leases or license agreements associated with park land that has federal and/or state restrictions for proceeds to be spent within the park system, except for the Nature Center, shall be allocated 50 percent to the Citywide Park Capital Improvement Projects Fund and 50 percent to the Fort Worth Permanent Fund – Park System Endowment Fund.

d. Fort Worth Nature Center and Refuge

Bonus revenues from gas well leases associated with the Nature Center will be allocated first to establish the Fort Worth Permanent Fund – Nature Center with \$10 million. Any remaining bonus funds will be allocated 50 percent to Nature Center

C-11

Capital Improvement Program to implement the Nature Center Master Plan and 50 percent to the Citywide Park Capital Improvement Projects Fund. All royalties received from gas well leases associated with the Nature Center will be allocated as follows:

- 25 percent to the Nature Center Capital Improvement Program
- 25 percent to the Park-System Capital Improvement Program
- 50 percent to the Park-System Endowment

Once a total of \$62 million, as adjusted with the Consumer Price Index to reflect the actual implementation schedule, in bonus, royalty and fee revenue, has been allocated to the Fort Worth Permanent Fund – Nature Center and the Nature Center Capital Improvement Program, 50 percent of the subsequent revenues will be allocated to Citywide Park Capital Improvement Projects Fund and 50 percent to the Fort Worth Permanent Fund-Park System Endowment Fund.

e. Municipal Golf Fund

Bonus, royalty and other natural gas related fee revenue derived from designated golf course property, including pipeline easements and license agreements, will be allocated in the following manner:

- i. Fifty percent of the revenue will be used to retire existing debt in the Municipal Golf Fund and upon retirement of all debt, the revenue will be applied to the reserve fund balance until such time that the required fund policy reserve of 10 percent in excess of the annual operating budget is achieved; and
- ii. Fifty percent of the revenue will be used to cash fund golf capital improvement projects.

f. Municipal Airports Fund

Bonus, royalty and other natural gas related fee revenue derived from airport property, including pipeline easements and license agreements, will be recorded in the Municipal Airports Fund and will be allocated in the following manner:

- i. Fifty percent of the revenue will fund aviation capital improvement projects; and
- ii. Fifty percent of the revenue will be allocated to the Fort Worth Permanent Fund-Aviation Endowment Fund.

g. Pipelines in Public Rights of Way

Revenue derived from pipeline easements and license agreements in the public rights of way will be deposited to the General Fund to offset the staff costs associated with reviewing and managing the pipeline locations in relation to other utilities.

h. Local Development Corporations or Housing Finance Corporation Properties

All gas-related revenues derived from property held by Local Development Corporations or the Housing Finance Corporation shall be deposited to separate accounts to support lawful activities of such corporations per the policies and oversight of their respective governing boards.

i. All Other Revenue

Except as noted in prior sections, all other revenue from bonuses, royalties and fees from gas well leases, pipelines or related activities located on all other City property will be allocated as follows:

- i. Fifty percent of the revenue will be allocated to the Capital Projects Reserve Fund; and
- ii. Fifty percent of the revenue will be allocated to the Fort Worth Permanent Fund.

5. Expenditure Criteria

Expenditures for gas well revenues derived from lease bonus and royalties, ad valorem tax revenues, and distributions from the permanent funds shall be appropriated for one time program initiatives and capital projects which meet one or more of the program and project criteria listed below:

- a. To expend on capital projects with a minimum 10-year useful life;
 - b. To provide matching grant funds to leverage funds for capital projects;
 - c. To expend on technology with a minimum 5-year useful life;
 - d. To contribute toward an equipment/fleet revolving replacement fund;
 - e. To expend on capital equipment with a minimum 10-year useful life; and
 - f. To fund one-time community-wide economic and neighborhood development initiatives and projects.
 - g. To fund labor and materials associated with production, distribution and establishment activities for trees on public property (including schools and Counties.);
 - h. To periodically transfer unrestricted gas lease revenues to the General Fund to offset budgeted administrative costs in Planning and Development and the Finance Department for the leasing program. The allocation of the cost among gas revenue funds will be proportional to revenue collected in all funds, including the permanent funds, during that reporting period.
 - i. To replenish the fund balance, if necessary, in any designated City fund, to meet the minimum requirements established for that fund.
-

A sunset review of this Gas Well Revenue Distribution Policy shall be conducted in June 2014 or five years after any future policy amendments, whichever comes later.

* J. *DFW Airport Car Rental Revenue Sharing*

All revenues derived from the DFW Airport car rental revenue sharing shall be dedicated to facility improvements of the Fort Worth Convention Center and the Will Rogers Memorial Center.

K. *Water and Sewer Payment-In-Lieu-of-Taxes (PILOT)*

The Water and Sewer Operating Fund shall make a Payment-In-Lieu-of-Taxes (PILOT) to the General Fund to offset the ad valorem taxes lost due to the non-profit status of the Water and Sewer System. The PILOT shall be calculated by applying the effective property tax rate to the net book value of the applicable assets. Assets subject to PILOT shall be limited to the assets classified as Plant and Property allocated to the retail portion of the Water and Sewer Systems.

An example of the PILOT calculation:

$(\text{Plant Assets} - \text{Accumulated Depreciation} + \text{Work in Progress}) * \text{Current Tax Rate}$

The Plant Assets are defined as the retail portion of audited plant and property assets of the utility as represented in the Fixed Assets Inventory and the Retail Cost of Service Rate Models. The Accumulated Depreciation is defined as the audited accumulated depreciation directly applied to the Plant Assets. The Work in Progress is defined as all audited Capital Project Expenditures not included in the Fixed Assets Inventory. The values used to complete the most recently available Comprehensive Annual Financial Report shall be used to determine the value of Plant Assets, Accumulated Depreciation and Work in Progress. The PILOT will be treated as a transfer to the General Fund from the Water and Sewer Fund, provided that the Water and Sewer Operating Fund balance shall remain in excess of the reserve requirements for Operating and Debt Service Funds. The transfer shall not exceed the PILOT calculation described above in any given year.

For the purposes of revenue recovery, the amount of the PILOT will be included in annual retail cost of service studies performed by the Water Department and included in the annual operating budget. The PILOT shall be treated as an operating expense of the Water and Sewer System. One twelfth of the budgeted PILOT transfer amount shall be transferred to the General Fund monthly.

* L. *Use of One-time Revenues*

The City shall discourage the use of one-time revenues for ongoing expenditures.

* M. *Use of Unpredictable Revenues*

The City shall exercise caution with the use of unpredictable revenues for ongoing expenditures.



II.

EXPENDITURES

To ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The Fund Balance/Retained Earnings Policy Statements shall guide the use of fund balance.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall strive to maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall strive to undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. As appropriate, the privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and “best value” purchasing.



III.

FUND BALANCE/RETAINED EARNINGS

To maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

A. *General Fund Unreserved Fund Balance*

The City shall strive to maintain the General Fund unreserved fund balance at 10 percent of the current year's budget appropriation for operations and maintenance. After completion of the annual audit, if the unreserved fund balance exceeds 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund (The use of the Capital Projects Reserve Fund shall be guided by the Capital Expenditures and Improvements Policy Statements.)

B. *Retained Earnings of Enterprise Operating Funds*

In enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at 20 percent of the current year's budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures.

C. *Use of Fund Balance/Retained Earnings*

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize said balance.

D. *Retained Earnings of Internal Service Funds*

The City shall not regularly maintain positive retained earnings in excess of 20 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 20 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

E. *Culture and Tourism Fund Undesignated Fund Balance*

The City shall strive to maintain the Culture and Tourism Fund undesignated fund balance at 20 percent of the current year's budget appropriation for operations and maintenance, which is defined as the total budget less the annual transfer to the debt service funds.

F. *Debt Service Funds*

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the requirements dictated by its bond ordinances.

G. *Benefit and Insurance Funds*

The City shall seek to maintain reserves in its benefit and insurance funds at the following levels:

1. Risk Management Fund – 25 percent of projected annual operating expenditures.
 2. Worker's Compensation Fund – 25 percent of projected annual operating expenditures.
 3. Group Health and Life Insurance Fund – 25 percent of projected annual operating expenditures.
 4. Unemployment Compensation Fund – 25 percent of projected annual operating expenditures.
-

IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.

A. *Capital Improvements Planning*

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through the issuance of debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real property assets, proceeds from an occasional sale of surplus real property as approved by Council, bonuses and royalties received from gas well leases (as described in "Revenues" Policy Statements, Section I., Revenues from Gas Well Development Leases), and transfers from the General Fund unreserved fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of citizens and employees, protecting the existing assets of the City, ensuring public access to City facilities and information, and promoting community-wide economic development.

E. *Demolition Fund*

Generally, proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings and for the maintenance of tax foreclosed properties the City maintains as trustee. Exceptions to this general policy shall be approved by the Council prior to the use of these proceeds for other purposes.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

G. *Surplus Bond Funds (M&C G-14441, July 27, 2004)*

A "Restricted Residual Account" shall be established to record and manage surplus project funds. Surplus project funds may remain after the completion of a specific, voter-approved bond project or may result when a bond project is eliminated or modified. Funds in the Restricted Residual Account may be used for projects consistent with the voted purpose of the bonds to:

- Finance cost overruns on bond projects within the same bond proposition.
 - Fund emergency projects (as defined in AR C-9)
 - Reduce outstanding debt at the end of the bond program
 - Fund newly identified projects within the voted purposes of an approved bond proposition only after all voter-approved projects within that same proposition are completed.
-

V.

DEBT

To establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets and equipment that cannot be prudently acquired from either current revenues or fund balance/retained earnings and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the City's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be considered before general obligation bonds. To the extent permitted by State law, commercial paper may be utilized and/or issued in the City's tax-supported and revenue-supported bond programs in order to: (1) provide appropriation authority for executing contracts on bond-funded projects; (2) provide interim construction financing; and (3) take advantage of lower interest rates in the short-term variable rate market; all of which provide the City with flexibility in timing its entry into the long-term fixed rate market.

C. *Affordability Targets*

1. General Obligation Bonds

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt (General Obligation bonds, tax notes, and Certificates of Obligation) beyond what it retires each year. This process shall take into consideration any potential impact to the City's credit ratings, the growth in the City's taxable assessed value, and the targeted debt service tax rate. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards.

2. Revenue Bonds

Revenue bonds are secured solely by the revenues of an enterprise fund. As a result, the credit markets look at the type of enterprise securing the payment of debt service on the bonds to determine the level of security necessary for the purchase of the bonds. Whether revenue bonds can be secured with gross revenues of the enterprise or net

revenues (i.e., those revenues remaining after paying costs of operation and maintenance) is often determined by state law. Coverage requirements, and the need for and level of reserve funds to provide additional security in support of revenue bonds, are subject to rating agency review and market standards.

Generally, for the City to issue additional water and sewer revenue bonds, net revenues, as defined in the ordinance authorizing the revenue bonds, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor. Exceptions to these standards must be fully explained and justified.

Generally, for the City to issue additional stormwater revenue bonds, gross revenues, as defined in the ordinance authorizing the revenue bonds, shall be at least of 150% of the maximum annual debt service, however net revenues (after operations and maintenance expenses) should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor using net revenues.

Revenue bonds that may be issued to finance improvements for other enterprise fund activities (e.g., airports or convention center facilities) will necessitate the consideration of coverage and reserve fund requirements unique to the enterprise fund, such that the revenue bonds will be creditworthy and marketable.

3. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligation to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
- "Emergency" conditions require a capital improvement to be funded rapidly;
- Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
- A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;

- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issuance of Certificates of Obligation to finance the capital improvement.

D. *Debt Structure*

Generally, the City shall issue bonds with an average life of approximately 10.5 years for general obligation bonds and approximately 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. With respect to the issuance of revenue bonds for a stand-alone or self-supporting project, the term of the debt and debt service structure shall be consistent with the useful life of the project and the revenue-generating capability of the project.

There shall be no debt structures, which include increasing debt service levels in subsequent years, with the exception of the first and second year of a payment schedule. There shall be no "balloon" bond repayment schedules, which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. In the case of a revenue generating project, principal repayment should begin no later than the first full year after the project has been placed in service. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw. The outstanding general obligation debt and revenue debt of the City may each be comprised of a variable rate component (including commercial paper and auction rate bonds) not to exceed 25% of each such category of debt.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Timing of Sales*

The City may use the cash received through the issuance of notes pursuant to, or the appropriation authority that may be available in accordance with the commercial paper programs to begin capital projects approved under those programs. The City may also consider using reimbursement resolutions and its cash to initiate certain projects. Consideration should be given to any lost interest earnings on the City's cash compared to the anticipated interest expense associated with the issuance of obligations by the City. This process will improve the City's

ability to time its entry into the long-term fixed rate market and to manage its debt issuances and debt payments in order to minimize the impact on tax rates and utility rates.

H. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch.

I. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

J. *Debt Refunding*

City staff shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular advance refunding (i.e., bonds that are paid off on a date that is more than 90 days after the date the refunding bonds are issued) should exceed 3.5% of the par amount of the refunded maturities.

K. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

L. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment, and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

M. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to City's Financial Management Services Department. City staff will review to determine the viability of proposals.

N. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings.

City staff will recommend the structure of underwriting syndicates, which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

O. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a transaction, the proposed transaction as well as any variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- Will comply with all applicable outstanding bond ordinance and insurance covenants.
- Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff.
- Will include a market termination provision with third party involvement.
- Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- Will introduce no leverage in order to produce an economic benefit.
- Will not impair the utilization of outstanding call features on outstanding bonds.
- Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- Will not cause the total amount of swap transactions as measured on a fair market value basis to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
- Shall have a rating at the time of execution that is at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of credit enhancement to enhance the proposed transaction's rating to that of such City indebtedness.
- Shall consider downgrade protection, when possible and cost effective.
- Shall not assign the swap contract without the consent of the City.

- Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- The City will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- The City's cost of the transaction and any anticipated future costs will be included in any cost/benefit analysis.
- The City will monitor the results of an adopted swap transaction throughout its life and may recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with schedules and annexes, commonly referred to as an ISDA document set.
- The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

5. Disclosure

- Disclosure of the terms of the swap will be made in accordance with then prevailing industry standards.

6. Reporting

- In order to comply with State statutes, the governing body of the City shall appoint an officer of the City to provide an annual written report to the governing body of the City which discusses the following items:
 - The terms of the outstanding interest rate management transactions.
 - The fair value of each interest rate management transaction.
 - The value of any collateral posted to or by the City under the interest rate management transactions with each counterparty at year's end, and the cash flows of each interest rate management transaction.

- Identify the counterparties to each interest rate management transaction, any guarantor of such counterparties, and the credit ratings of each counterparty and guarantor.
- Determine whether the continuation of any swap transactions under the agreement would comply with the City's financial management policy statements.

P. *Synthetic Advanced Refundings*

The City may consider synthetic advance refundings when they produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of any proposed transaction must be quantifiable, exceed 7 percent (7%) of the par amount of the refunded maturities, and not be based on projections.
2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.
3. Additional transaction costs such as bond counsel, trustee, and financial/swap advisor shall be included in the savings calculation required above.
4. The City shall produce an analysis of the implications of paying a forward premium versus waiting to the current call date of the bonds.
5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.



VI.

INVESTMENTS

To invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy and the Public Funds Investment Act (Texas Government Code Chapter 2256). Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the safety and integrity of the City's financial assets.
 2. Cash management activities shall be conducted in full compliance with prevailing local, state, and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines, standards, and practices promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
 3. Operating within appropriately established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
 4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries and counterparties, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.
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5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy (M&C G-11199, August 21, 1995 - Modified March 31, 1997)*

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve four objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, diversification, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," high credit quality, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 15 percent of the total portfolio in money market funds, local government investment pools, bank accounts, and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two years for the Consolidated Portfolio. The City shall strive to maintain this weighted average maturity by investing funds according to the following general maturity diversification guidelines:

Maturity	Cash	1 Year	2 Year	3 Year	4 Year	5 Year
Day Range	0	1-365	365-730	730-1095	1095-1460	1460-1825
%	15	28	14.25	14.25	14.25	14.25
Portfolio						

There may be times when the City has more or less of its funds in any one maturity cell due to cash flow needs, prevailing market conditions, and other factors. The maturity diversification schedule serves as a general guideline for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and encourage diversification in multiple maturity areas, short-term or long-term. In this manner, the Consolidated Portfolio will endeavor to earn a competitive market yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Cash Management Policy and the promulgation of the Statement of Cash Management Rules and Regulations, a Cash Management Task Force comprised of the Assistant City Manager over Finance, the Finance Department Director, the City Treasurer, and other City staff as deemed appropriate by the City Manager is established. This group serves as the City's designated investment committee required under the State Public Funds Investment Act. The Task Force will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Cash Management Policy, and the Investment Strategy. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Cash Management Policy and/or Investment Strategy will be presented to the Council for adoption. According to State statute, the Investment Policy and Strategy will be reviewed and adopted by Council at least annually.

E. *Investment Portfolio Rating*

The City will strive to maintain the highest possible portfolio rating. The City will manage its cash according to procedures and strategies to maintain such a rating.



VII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Interlocal Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.



VIII.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.



IX.

ECONOMIC DEVELOPMENT

Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on “central city” areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The “central city” is defined, by the Council, as the area within Interstate Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones within Interstate Loop 820; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted October 17, 2006, M&C G-15458) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. Tax abatement contracts may contain certain conditions to the receipt, both initially and throughout the term of the contract, of the abatement. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify, re-negotiate, or terminate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones, tax increment reinvestment zones, or other incentives as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the Council. Petitions presented to the City Council seeking the creation of a tax increment reinvestment zone shall be considered by the City Council in a manner consistent with applicable Texas law and the City of Fort Worth Policy, Guidelines, and Procedures for Tax Increment Reinvestment Zones (adopted February 28, 2006, M&C G-15100).. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in C. Tax Abatements. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the Council.

X.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Monthly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Status Reports on Capital Projects*

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.



XI.

FINANCIAL CONSULTANTS

To seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.

Advisors and consultants shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling.





XII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

Accounting, Auditing and Financial Reporting: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

A. *Conformance to Accounting Principles and Recommended Practices*

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. *Popular Reporting*

In addition to issuing a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP, the City may supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. *Selection of Auditors*

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Council shall approve the selection of an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, opining of the Comprehensive Annual Financial Report and Single Audit Report and reporting the results and recommendations to the Council.

D. *Audit Completion*

The City seeks to have its CAFR and Single Audit Report audited and available within 180 days and 270 days respectively after the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the first Council meeting in April, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City Council at its first meeting in April.



XIII.

RETIREMENT SYSTEM

A. To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries:

1. *Benefit Improvements*

The Board of Trustees of the Employees' Retirement Fund (Retirement Fund) shall certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The City Council (City) will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels.

2. *Qualified Plan*

The City and the Retirement Fund will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City and/or the Retirement Fund will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments, and the accrued benefits for active employees.

3. *Funding Level*

In accordance with Article 16, Section 66 of the Texas Constitution which charges the City and the Retirement Fund with the responsibility for ensuring that accrued benefits are not reduced or impaired. The City shall continue to monitor contribution levels of both the City and employees, along with retirement benefits, to ensure that the Retirement Fund is sufficiently funded and benefits can be paid as they become due. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

4. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget, such as compensation increases, retirement contributions, and any changes in staffing to the City's selected actuarial firm. The actuarial firm will determine the actuarial impact of assumptions included in the City Manager's Proposed Budget on the Employees' Retirement Fund. The City Manager will present the City Council with the results of the actuarial analysis, prior to the adoption of the budget and communicate the results of the actuarial study to the Employees' Retirement Fund's actuary.

B. To ensure that the Health Fund is adequately funded and operated for the exclusive benefit of eligible employees, retirees, and beneficiaries:

1. *Benefit Improvements*

Staff shall routinely present to the City Council the actuarial impact of any proposed benefit improvements or changes. The City Council will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes.

2. *Funding Level*

The City shall continue to monitor retiree healthcare benefits, to ensure that the Health Fund is sufficiently funded and City Council-approved benefits can be paid according to the approved benefit program. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

3. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget related to the actuarially determined Annual Required Contribution (ARC) and the period of time necessary to fully fund the ARC in accordance with Governmental Standards Accounting Board Statement 45 (GASB 45).

XIV.

INTERNAL CONTROLS

To establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

A. *Proper Authorizations*

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. *Separation of Duties*

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. *Proper Recording*

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded, and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. *Access to Assets and Records*

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. *Independent Checks*

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. *Costs and Benefits*

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.



XV.

E-COMMERCE

To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

A. *Fully Integrated Financial Systems*

All E-Commerce systems and procedures must fully and transparently integrate with the City's financial and accounting systems, its depository bank systems, and any other City information system which interfaces with an E-Commerce system.

B. *Emerging Technologies*

The City will work closely with its depository bank and other financial partners to evaluate and implement the standard industry accepted technologies that prove to be efficient and effective in pursuit of the City's E-Commerce goals.

C. *Vendor E-Payments*

The City will actively migrate vendor payments from paper checks to other forms of payment, including but not limited to: 1) Automated Clearing House (ACH) payments; 2) Wire transfers; and 3) Procurement Card payments.

D. *Direct Deposits*

The City will actively migrate payroll payments from paper checks, to electronic formats, including but not limited to: 1) Direct deposits and 2) Electronic pay cards.

E. *Internet Payment Options*

Working with its depository bank and other financial partners, the City will seek to develop and implement internet payment options of best practices which will allow customers and citizens to pay bills due the City conveniently and securely.

F. *Information Security*

The City will employ security measures consistent with best practice and the City's information security policy to ensure the integrity and confidentiality of customer and citizen data that is stored or is a component of transactions utilizing the City's information technology infrastructure or that of its service providers.





An Open Letter to the Citizens of Fort Worth

Creating a Vision for the Future

Fort Worth City Council in June of every year begins priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this a guide has been developed that we call the “Fort Worth Strategic Goals.”

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on values, vision and a mission for the future
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

City Council will refine and adjust the strategic plan, as circumstances change. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal year 2009-10. This strategic goals report is intended to provide a clear and concise statement about where the City Council wants Fort Worth to go over the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The strategic goals describe:

- What City Council desires to be accomplished over the next five years
- What Council would like Fort Worth to be doing differently
- What the impact will be to the citizens
- What challenges and opportunities must be addressed
- How the City’s efforts will be measured

In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community.

Mike Moncrief, Mayor

Salvador Espino,
District 2

W. B. “Zim” Zimmerman,
District 3

Danny Scarth,
District 4

Frank Moss,
District 5

Jungus Jordan,
District 6

Carter Burdette,
District 7

Kathleen Hicks,
District 8

Joel Burns,
District 9

FORT WORTH



BUDGET FORMAT

The FY2010 adopted budget document for the City of Fort Worth provides historical, present, and future comparisons of revenues and expenditures; planned allocations of resources - both fiscal and personnel; and brief descriptions of the anticipated annual accomplishments of City programs outlined in each department's business plan.

FUND STRUCTURE

Operating budgets are divided into several different funds. Activities supported by tax dollars are included in the General Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund and the Municipal Airports Fund. Services that are provided internally by City departments on a fee-for-service basis for other City departments, such as the Equipment Services Fund, are specified as Internal Service Funds. Finally, Special Funds are financial accounts for special revenue sources. An example is the Workers' Compensation Fund, which administers revenue collected in the form of contributions from City departments that incur workers' compensation claim expenses. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The document begins with an overview of the City's adopted budget in the City Manager's message. It is followed by introductory information and summaries of revenues and expenditures, including tax base and rate data. The next sections describe personnel resources by department and finally, a calendar of budget milestones is included.

CITY STRATEGIC GOALS FOR CITY DEPARTMENTS

Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth will continue to concentrate on five top-priority strategic goals for FY2010:

- Make Fort Worth the nation's safest major city
- Improve mobility and air quality
- Create and maintain a clean, attractive city
- Strengthen the economic base, develop the future workforce, and create quality job opportunities
- Promote orderly and sustainable development

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

Departments that comprise the General Fund are listed in an alphabetical order in the budget document. General Fund departments include:

City Manager's Office	Internal Audit
City Secretary	Law
Code Compliance	Library
Community Relations	Municipal Court

Environmental Management	Non-Departmental
Financial Management Services	Parks & Community Services
Fire	Planning & Development
Housing & Economic Development	Police
Human Resources	Transportation & Public Works

OTHER FUNDS

The remaining sections are divided into the Enterprise Funds, Internal Services Funds, and Special Funds.

Enterprise Funds include:

Water and Sewer Fund	Municipal Airport Fund
Solid Waste Management Fund	Municipal Parking Fund
Municipal Golf Fund	Storm Water Utility Fund

Internal Service Funds include:

Equipment Services Fund	Office Services Fund
Information Systems Fund	Temporary Labor Fund
Capital Projects Service Fund	

Special Funds include:

Risk Management Fund	Awarded Assets Funds
Workers' Compensation Fund	Lake Worth Trust Fund
Group Health and Life Insurance Fund	Cable Communications Fund
Unemployment Compensation Fund	Special Trust Fund
Culture and Tourism Fund	Crime Control and Prevention District Fund
Environmental Protection Fund	

DEPARTMENTAL BUDGET PAGES

Each departmental budget is comprised of different summary forms. The *departmental/fund budget summary* pages provide a description of departmental/fund responsibilities and consolidation of departmental expenditures and staff levels. These resource allocations are provided for FY2008 unaudited actual expenditures, FY2009

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adopted expenditures, FY2010 proposed and adopted expenditures. Expenditures are broken into five cost categories: personnel services, supplies, contractual services, capital outlays, and debt service. Staffing levels, chain of command, and major functions are depicted through an *organizational chart*. The *departmental objectives and measures* page explains the annual departmental objectives and provides program measures. The *departmental summary by center* pages provide a summary of each departmental center's past, present, and future expenditure and personnel allocations. The budget document is color-coded to allow the reader to reference specific pages more easily. The City Manager's Message and all other descriptive pages in the introductory section are printed on white unless otherwise noted in the following color-coding chart. This chart indicates the page color for each type of recurring page in this document.

<u>PAGE TITLE</u>	<u>PAGE COLOR</u>
Fund Statement	Ivory
Fund Budget Summary	Gray
Cash/Fund Balance	Gray
Fund Five-Year Forecast	Gray
Comparison of Expenditures	Yellow
Comparison of Revenues	Tan
Departmental/Fund Budget Summary	White
Organizational Chart	White
Significant Budget Changes	Green
Departmental Objectives and Measures	Gray
Departmental Summary by Center	Blue

A glossary is included near the end of the document to assist the reader with unfamiliar terminology.

FORT WORTH



BUDGET PROCEDURE, BASIS AND PHILOSOPHY

PROCEDURE

The Fort Worth City Charter provides that on or before August 15 each year, the City Manager must submit to the City Council a proposed budget that provides a complete financial plan for all city funds and activities for the ensuing year. With this requirement in mind, the Budget and Research Division establishes a budget schedule each year to enable the City Manager and their staff to prepare a proposed budget that will meet all provisions of the City Charter and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

Below is a synopsis of each budget process phase as it pertains to FY2010 budget preparation:

Policy Issues:

Departments began the budget process by submitting policy issues that may impact departments in the immediate future. In general, policy issues are salient issues expected to impact the ways in which each department accomplishes its departmental mission over the next five years. Such issues tend to have budget implications. Moreover, they reflect broad trends, rather than specific departmental budget requests for additional authorized positions, equipment, and other major needs.

Multi-Year Financial Forecast:

The City Council is presented with the City's Multi-Year Financial Forecast (MYFF) for the General Fund. The intention was to give the Council a big-picture framework and long-term context in which to make annual budget decisions. The MYFF is updated to reflect the proposed budget and it is presented at that time. The forecast also serves to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years.

On March 10, 2009, the Budget and Research Division, with the help of an outside consultant, presented a five-year financial forecast to the City Council. This comprehensive forecast was developed over the course of three months with the assistance of staff in Financial Management Services, Planning and Development, Human Resources, Housing & Economic Development, and other departments. It featured detailed projections for each expenditure account, including the following: general and civil service salaries; group health insurance; motor vehicle and diesel fuel; and gas and electric utilities. Revenue accounts were projected with similar scrutiny, including: property tax revenue using permitting data and historical growth trends, sales tax revenue using historical analysis and the impact of the current economic environment; and licenses, permits, and fines based on an in-depth analysis by the associated departments. The forecast also included other assumptions, including no net increase in the size of the General Fund workforce through FY2013.

The forecast projected expenditures to outpace revenues in each of the five years, with an average annual growth rate of 5.4% and 4.8% respectively. Personnel costs were projected to grow from 70% of expenditures to 73% in five years, and property taxes – the largest single component of General Fund revenue – were projected to increase at a slower rate than previous years based on concerns with the housing market and economic hardship. The forecast showed that without a realignment of priorities and a streamlining of the City's operations, the City would continue to struggle to reach its General Fund reserve requirement of 10% of all operating costs.

Another concern that was highlighted during the forecast was the volatility of sales tax revenues, which are heavily influenced by prevailing economic conditions, individual consumer discretion and world events. The forecast projected sales tax revenues to decline by 2.0% for FY2010.

The Citizen Survey was conducted during the spring of 2009 by an independent consultant. The survey was administered as part of the City's on-going effort to assess citizen satisfaction with the quality of city services. The results are used to guide the City Manager's proposed recommendations, as well as City Council decision-making. The 2009 Citizen Survey yielded positive results. Most of the residents surveyed were satisfied with City services. A presentation of the results of this survey was presented to the City Council on May 5th, 2009. This tool will continue to be used to gauge citizen satisfaction and perception.

Personnel Data (SBFS) Cleanup:

The annual budget preparation process takes place in early March when the Budget and Research Division opens the Budget Reporting and Analysis Support System (BRASS) Budget software to the departments to start the salary and benefits adjustment/clean up process. The personnel data cleanup allows departments to make any necessary corrections to personnel information from the previous fiscal year to ensure that the appropriate amount of funding is budgeted for salaries and related personnel costs in the following fiscal year.

Budget Kickoff:

The "Budget Kickoff" meeting was held on March 13th so the Budget and Research Division could distribute budget instructions and standard budget forms to departments. This also marked the opening of the BRASS Budget system for the departments to input their budget requests.

Budget Reduction Scenarios:

Following the Budget Kickoff, the Executive Team met with members of the Budget Staff to come up with various scenarios to cover the projected gap of approximately \$58 million in FY2010. The proposed process consisted of four parallel exercises (A, B, C and D), each of which was tasked with closing the budget deficit. Each exercise was considered as suggestions and were assembled into "buckets" of options. Each "bucket" was reviewed and analyzed to identify potential reduction and/or revenue generating ideas.

The four idea buckets were distinguished as follows:

- Cost Savings
- Departmental Program Prioritization
- City-wide Program Prioritization
- Revenue Enhancements

In addition to the suggestions submitted, the Budget Staff developed a web-based "suggestion box" that allowed all city employees to offer savings suggestions. Employees were able to submit their suggestions anonymously. There was some inevitable overlap in the process; however, this assisted in further discussions and analysis of the numerous options. Department Heads were assigned to a team and worked with the Budget Office to develop priorities and recommendations for presentation to the City Manager.

The demand to continue quality City services with limited resources has challenged us to be innovative as we seek ways to provide for the needs of today while preparing the City for the opportunities that will come tomorrow. To help make these critical decisions, the City convened four citizen focus groups to provide resident feedback regarding the FY2010 budget and other identified issues impacting Fort Worth's citizens' quality of life. The focus groups conducted in four geographical locations within the City of Fort Worth. The work of the resident focus groups enhanced the annual citizen survey, providing important follow-up to responses gleaned from the survey. The results from the focus groups will advise and consult with City staff on the important issues facing the City today.

The specific details of each bucket are as follows:

Bucket A: Departmental Program Prioritization

In February, each department was asked to define its programs and identify the direct and administrative costs associated with them. Each program was also connected to a particular strategic sub goal, as defined in the Comprehensive Plan. This exercise was called the Program Identification/Definition (PID) process, and was outlined in a presentation to Department Heads on February 2, 2009.

Departments were then asked to utilize the detailed information they developed during the PID process to find strategic, programmatic savings totaling 10 percent of their FY2009 adopted budget. Departments were tasked with prioritizing their programs based on the core functions of their department and identify 10 percent of their budget to offer as program reductions. Line item reductions (office supplies, operating supplies, workshops, etc) were not recommended for this exercise.

The Departmental Program Prioritization bucket was intended to include programs that were not achieving their full potential and/or were not as high of a priority in terms of the department's overall purpose.

Although each department was asked to propose a 10 percent reduction, these proposals were not automatically accepted. Rather, they were used as ideas for Bucket A reductions and considered along with the options found in Buckets A, C, and D.

Bucket B: Cost Savings

The cost savings bucket consisted of ideas submitted during the focus group meeting between the executive team and all department heads. Potential cost savings related to employee benefits, consultants and other miscellaneous expenditures that occur City-wide were suggested. Cost savings are not programs, functions, or positions but rather policies and general business practices in which the city engages.

Bucket C: City-wide Program Prioritization

Similar to Bucket B proposals, Bucket C featured Function Prioritization done at the Executive Team level. Members of the Executive Team utilized the results of the PID process and a prioritization of the city's strategic goals and sub goals in order to identify functional and programmatic reductions in the city's budget.

When reviewing a program/function/department, the question was asked is: "Is this an appropriate function of City government, particularly in difficult economic times?" If the answer was "No", that program or function was considered for reduction. Where the departmental prioritization will, by its nature, be limited in scope, the Function Prioritization looked at programs and functions enterprise wide. Bucket C proposals were compared with Bucket B proposals to identify any similarities. Programs appearing in both buckets were given further consideration for potential reduction.

Additionally, the Citizen Survey was conducted over the next month and had been modified from previous years to include more precise questions that allowed the Executive Team to truly gauge the priorities of the public. In addition, citizen focus groups were convened for in-depth discussions about the programs and services the City provides in order to distinguish those of high priority to our citizens.

Bucket D: Revenue Enhancements

This option searched for new revenue sources and ways to enhance current revenue streams. Every dollar of new, sustainable revenue offered in Bucket D can potentially offset the need for a reduction proposed in the three other buckets.

Departmental Request Phase:

Departments prepared base budget requests to continue current services within a specified target figure. Any new programs a department considered were submitted as improvement/exception decision packages. The consequences of the failure to fund these items also had to be provided. The departmental budget request was comprised of a line-item expenditure request that is supplemented with detailed justifications. All requests for funding had to be related to specific program needs and had to be measurable in terms of effectiveness and/or indicators. This phase lasted until mid-April, when the BRASS Budget System was closed and departments were required to submit their requests for the next fiscal year.

Analyst Recommendation Phase:

The Analyst Recommendation Phase of the budget process began with careful Budget Analyst review of the budget requests submitted by their assigned departments. Based on analysis of historical spending patterns and careful consideration of Budgetary Supporting Detail and other information provided, the Budget Analyst made adjustments to a department's budget request. During that analysis process, some Budget Analysts returned to a department for clarification regarding budget requests. In that manner, Budget Analysts formulated their budget recommendations, which were then presented to the Budget Manager and subsequently to the Budget Officer responsible for the budget. Once budget recommendations were determined, each Budget Analyst drafted a Departmental Reconciliation sheet for each of their departments, which summarized recommended budget and authorized position levels, as well as all proposed major funding changes. Based on feedback from the Budget Officer and the Budget Manager, the analysts made any necessary modifications to the budget recommendation for each department.

Proposed Budget Phase:

The City Manager directed the Assistant City Managers to review submissions and develop consensus-based recommendations. Upon completion, the City Manager met with the Assistant City Managers and the Budget staff to review these recommendations and make any necessary adjustments. Budget staff implemented the final changes and began preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items to be cut from the budget, should the City Council determine that budget reductions are necessary. The unfunded packages appear by department in the ranking order provided by each department. The reduction packages contained the result of Bucket B: Departmental Program Prioritization, which was a city-wide exercise conducted to define its programs and identify the direct and administrative costs associated with them. These improvement and reduction packages are reviewed as part of the budget process. The reader is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages allow the reader to compare the needs in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's Proposed Budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget study sessions in which the departmental bud-

gets are presented to Council members for their review and input. These budget study sessions occur over a one-month period and may result in City Council-directed modifications to the Proposed Budget. These study sessions result in the adoption of the budget at a City Council meeting in mid-September after a minimum of two public hearings where citizen's comment has been received and considered by the City Council. The newly adopted budget becomes effective October 1.

Adopted Budget Phase:

In the Adopted Budget Phase, budget staff incorporates all budget changes agreed upon by the City Council into the budget document. The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Supplementary data is provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a listing of departmental objectives and corresponding program measures, and a summary of expenditure and staffing levels by cost center.

PHILOSOPHY

On November 8, 1984, Fort Worth voters approved a number of amendments to the City Charter relating to the budget process. These amendments were substantially based on the budget section of the Model City Charter and replaced certain archaic elements of the old charter that had not been modified since 1924. It is believed that these amendments facilitate the budget enactment and administration process. Included within these charter revisions were amendments that clarified and simplified the three types of appropriation transfers. At any time during the fiscal year, the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or section upon compliance with such conditions as City Council may establish by ordinance. Upon written request by the City Manager, the City Council may, by ordinance, transfer part or all of any unencumbered appropriation balance from one department to another. If at any time during the fiscal year the City Manager certifies that there are revenues in excess of those estimated in the budget that are available for appropriation, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of the excess.

The City's basis of budgeting system is designed to be consistent with its accounting system, the modified accrual basis of accounting. Under this system, revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred within the current period.

In accordance with its accounting system, the City of Fort Worth's budget development process is built on the historical analysis of line-item expenditures. Additionally, program performance measures have been The City Manager directed Assistant City Managers to review submissions and develop consensus-based recommendations. Then the recommendations were reviewed with the City Manager. Once the City Manager received the preliminary budget recommendations, he met with the Assistant City Managers and the Budget staff to review and make adjustments to the recommendation. Following that review, the City Manager made final changes to the recommendations. Budget staff implemented those changes and provided departments a copy of their Departmental Reconciliation sheet, on which budget recommendations were summarized. This was followed by the beginning of the preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager. Throughout the spring and summer, the City Manager and city staff discussed the development of the budget and elicited policy direction from the Council through several budget workshops, thus further framing the proposed budget.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items to be cut from the budget, should the City Council determine that budget reductions are necessary. The unfunded packages appear by department in the ranking order provided by each department. The reduction packages con-

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Once the City Manager's Proposed Budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget study sessions in which the departmental budgets are presented to Council members for their review and input. These budget study sessions occur over a one-month period and may result in City Council-directed modifications to the Proposed Budget. These study sessions result in the adoption of the budget at a City Council meeting in mid-September after a minimum of two public hearings where citizen's comment has been received and considered by the City Council. The newly adopted budget becomes effective October 1.

BASIS OF BUDGETING

The City adopts an annual budget for the General Fund for which the level of expenditure may not legally exceed appropriations for each department or fund classified in the following categories:

Personnel Services
Supplies
Contractual Services
Capital Outlays, and
Debt Service

Proposed expenditure appropriations for all departments and operations of the City are prepared under the direction of the City Manager. The City Manager may not amend appropriations within the above-mentioned categories for a department without seeking City Council approval. The City Council may increase, decrease or reject any item in the budget submitted by the City Manager taking into consideration the recommendation of the City Manager.

The City budgets for governmental funds, which include the General Fund and Debt Service based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the same period and expenditures (expenses) are recorded when incurred.

Exceptions to the modified accrual basis of accounting are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Sales and use taxes are considered to be revenue when received rather than when earned.

The budgets for all proprietary funds, which include Enterprise Funds, Internal Service Funds, and Special Funds, are prepared using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. There are a few exceptions to this accounting treatment and they are:

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- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.

Operating expenditures are controlled at the department level for General Fund and the fund level for other funds and may not exceed appropriations at those levels. Budget transfers within a department may be made with administrative approval, provided that the transfer is within the same fund. Transfers between departments within the same fund require City Council approval by resolution. Transfers between funds require City Council approval by resolution or ordinance. Increases in total appropriations require City Council approval by ordinance. Since expenditures may not legally exceed budget appropriations, amendments to the budget are sometimes required. A budget amendment is accomplished via a supplemental appropriation, which requires City Council approval by ordinance.

FORT WORTH



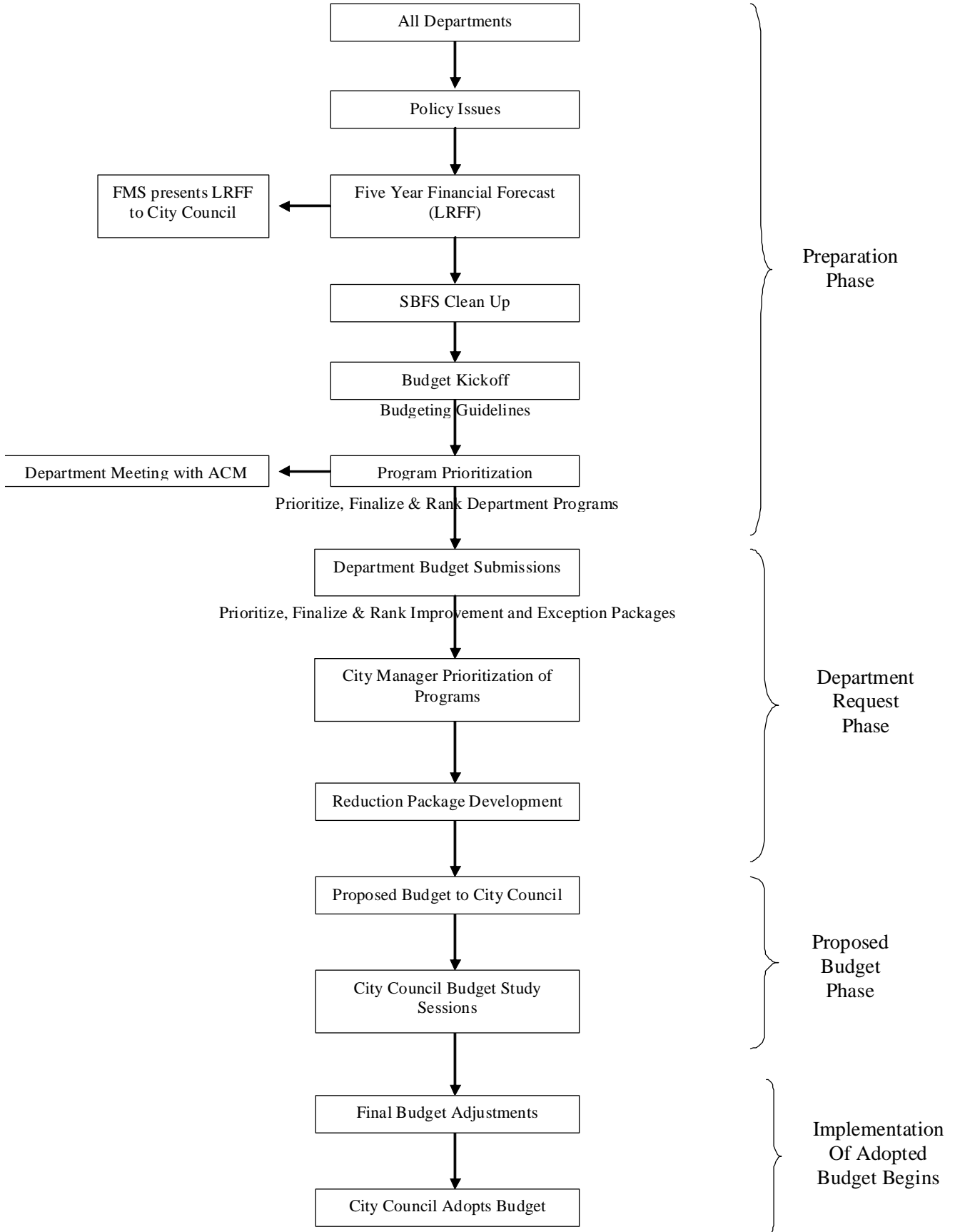
2010 Schedule for Budgeting and Tax Collection
(Tax Rate Does Not Exceed Effective or Rollback Tax Rate)

Date	Event	Statute / Code	City Charter
May 15	Mailing of Notices of appraised value by Chief Appraiser to property owners “by May 15 or as soon thereafter as practicable.”	Tax Code 25.19(a)	
May 15	Deadline for Chief Appraiser to submit appraisal records to Appraisal Review Board (ARB) for determination of protests “by May 15 or as soon thereafter as practicable.”	Tax Code 25.22(a)	
July 10	Verify dates on Planning Calendar and ensure any forms modified by Comptroller for 2009 are distributed.		
July 20	Deadline for ARB to approve appraisal records.		
July 20	Prepare IR for submission to Council of (1) appraisal roll and (2) collector’s certification of an estimate of collection rate for current year.		
July 25	Deadline for Chief Appraiser to certify rolls to taxing units.	Tax Code 26.01(a)	
July 27	Prepare IR for submission of appraisal roll to governing body and collector’s certification of an estimate of the collection rate for the current year. NOTE: “ <i>If the collector certified an anticipated collection rate in the preceding year and the actual collection in that year exceeded the anticipated rate, the collector shall also certify the amount of debt taxes collected in excess of the anticipated amount in the preceding year.</i> ”	Tax Code 26.04(b)	
July 28 CC MEETING 10:00AM	Submission of appraisal roll to governing body by IR, collector’s certification of an estimate of the collection rate for the current year [26.04(b) “by August 1 or as soon thereafter as practicable . . .”]. - Brief presentation to be made to the City Council	Tax Code 26.04(b) 26.04(e)	
July 31	(1) Draft IR for effective and rollback tax rates. (2) Draft form for calculation of effective and rollback tax rates, statement and schedules. <i>Comptroller has prescribed form for this</i>	Tax Code 26.04(e)	
August 3	Send to newspaper for publication of effective and rollback tax rates, statement and schedules. (paper requires 3 days lead time for publication)	Tax Code 26.04(e)	
August 4 CC MEETING 7:00PM	Submission to Council of effective and rollback tax rates [26.04(e) “by August 7 or as soon thereafter as practicable . . .”] by IR	Tax Code 26.04(e)	

Date	Event	Statute / Code	City Charter
<p>August 18 CC MEETING 10:00AM</p>	<p>(1) First reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance at Council meeting with Public Hearing (full ordinance captions to be listed on the agenda and read into the record)</p> <p>- Public Hearing at Council meeting (1st hearing)</p> <p>(2) Send appropriation ordinance to newspaper for publication on <u>August 21st</u> Note: Appropriation ordinance should be published in newspaper of general circulation following its initial reading</p> <p>[Note: Publication should occur in standard publication time of 3 days or as soon thereafter as possible]</p>		<p>(1) Ch. X , Sec 2</p> <p>(2) Ch. X, Sec 2</p>
<p>August 20-21</p>	<p>City Council Budget Retreat</p>		
<p>August 21 (verify upcoming agenda)</p>	<p>Ensure Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance are on Agenda</p>		<p>Ch. X, Sec 2</p>
<p>August 25 CC MEETING 10:00AM</p>	<p>Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (2nd hearing)</p>		<p>Ch. X, Sec 2</p>
<p>August 28 (verify upcoming agenda)</p>	<p>Ensure Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance are on Council Agenda, with Hearings</p>		<p>Ch. X, Sec 2</p>
<p>Sept 1 CC MEETING 7:00PM</p>	<p>Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (3rd hearing)</p>		<p>Ch. X, Sec 2</p>
<p>Sept 4 (verify upcoming agenda)</p>	<p>(1) Ensure Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance on Council Agenda</p> <p>(2) Prepare Resolution to ratify property tax revenue increase (to be considered on <u>September 15</u> Council agenda)</p>	<p>(2) LGC 102.007(c)</p>	<p>(1) Ch. X, Sec 2</p>
<p>Sept 8 CC MEETING 7:00PM</p>	<p>Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (4th hearing)</p>		<p>Ch. X, Sec. 2</p>

Date	Event	Statute / Code	City Charter
Sept. 11 (verify upcoming agenda)	(1) Ensure full caption of Appropriation Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (<u>in that order</u>) and Public Hearing for each are on Council Agenda (2) Ensure separate Resolution is on Agenda to ratify the property tax revenue increase reflected in the budget (3) If taxes collected to fund Maintenance & Operations is more than last year, ensure appropriate language is included in tax levy ordinance [26.05(b)(1)].	(2) LGC 102.007(c) (3) Tax Code 26.05(b)(1)	Ch. X, Sec 2
Sept. 15 CC MEETING 10:00AM	Second reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (full ordinance captions to be listed on the agenda and read into the record) - Public Hearing at Council Meeting (5 th hearing) (1) Council adopts Appropriations Ordinance (2) Council adopts Debt Service Ordinance (3) Council adopts Ad Valorem Tax Ordinance (4) Council adopts Resolution ratifying tax revenue increase (5) Website Homepage Notice is published after adoption of budget (must include statement that City adopted a tax rate that will raise more taxes for M&O than last year's rate)	(4) LGC 102.007(c) (5) Tax Code 26.05(b)(2)	
Sept. 15	Send Appropriations Ordinance to newspaper for publication with schedule of changes made to original budget by Council		Ch. X, Sec. 2
Sept. 16 or ASAP	(1) Budget officer files approved budget with Municipal Clerk (2) Budget officer places budget on website (3) Budget officer files approved budget with County Clerk	(1) & (2) LGC 102.008 (3) LCG 102.009(d)	
Sept. 18	Appropriation Ordinance published in the newspaper; budget becomes effective upon publication		Ch. X, Sec 2
Sept 29 or next available City Council meeting after receipt	City Council approves M&C to approve Ad Valorem Tax Roll (Tax Assessor's calculation of taxes on each property using tax rate adopted)	Tax Code 26.09(e)	
Oct. 1 or ASAP	County Tax Assessor mails tax bills		

Budget Process



FORT WORTH



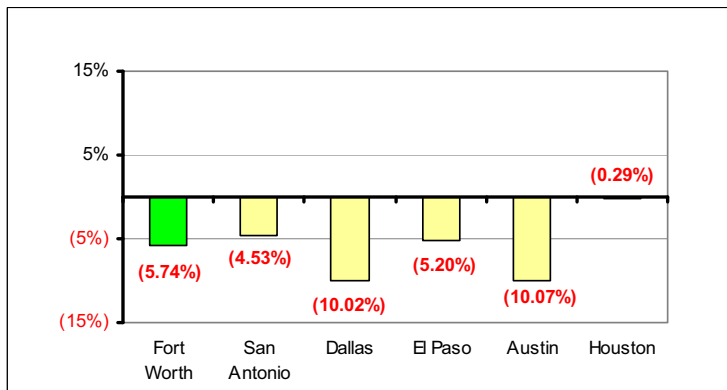
FORT WORTH'S ECONOMIC ENVIRONMENT

The City of Fort Worth began its FY2010 budget process in January 2009 in a sluggish economic climate that had most standard economic indicators, such as unemployment, inflation, and new construction, continuing toward a downturn in the local and regional economies that mimicked a stronger, national trend in the same direction.

Each year the City of Fort Worth budget process begins with a thorough analysis that attempts to predict and evaluate how economic, financial, and population trends will affect both the resources available to the City of Fort Worth, as well as possible additional demands for City services. This information is provided to policymakers to assist them in making the best possible decisions during the budget evaluation process. This year, the local economic picture has been depressed, with sales tax declining, and other indicators, such as the numbers of permits issued for new houses, declining significantly, indicating an overall cooling in the local economy.

The City's revenue is comprised of property taxes (54%), sales tax (19%) and other sources including fees (27%).

Sales Tax Benchmark, Oct 2008 – Sept 2009 Actual Year-to-Date Compared to Actual Same Period Year-to-date

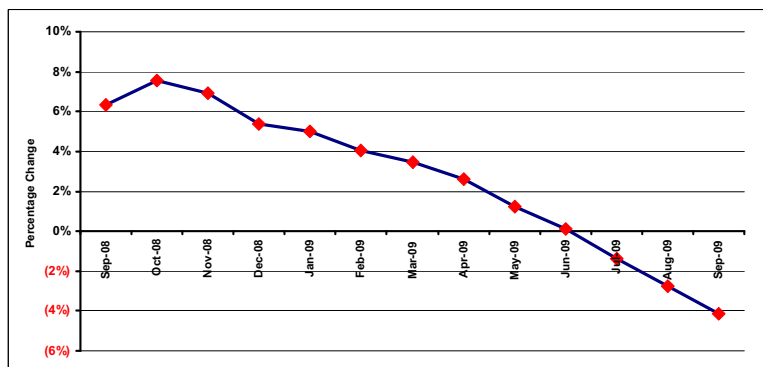


Although the City tries to maintain a diverse tax base, Sales Tax revenue remains an important indicator of the City's economic condition and must be closely monitored throughout the fiscal year. Since mid-2003, Fort Worth's actual sales tax collections have experienced positive growth; however, recent data shows that sales tax has declined. The expected overall drop in consumer confidence caused sales tax growth

to slow considerably. The economy has entered a protracted recession, and sales tax revenue has experienced negative growth. The City has survived economic downturns in the past and will continue to face challenges in its ability to provide expected services to its residents in the future.

Sales Tax Revenue Trend

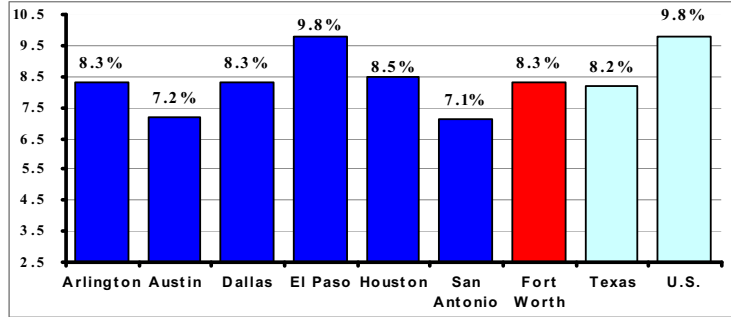
(Change in 12-Month Moving Average, % Change)



The actual sales tax collection year-to-date in September 2009 was approximately 5.74% lower than the year-to-date value for the same month last year. The most recent 12-month moving average (September 2009) was approximately 4.12% lower than the previous 12 month moving average.

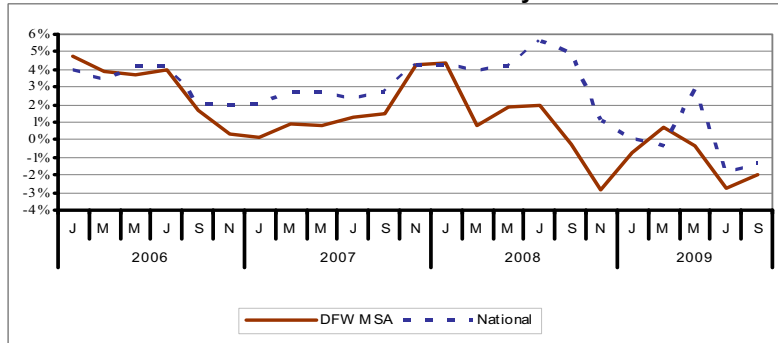
Unemployment Benchmarks (September, 2009)

The City's Unemployment Rate was 8.3% for September 2009, a figure slightly higher than the Texas average of 8.2% for the same month. Unemployment in Texas and in Fort Worth is significantly lower than the national unemployment rate of 9.8% for the same month. Unemployment levels are expected to rise nationally, as the economic situation continues to be uncertain. The level of unemployment in Fort Worth has tracked lower than the national average partly due to the economic impact of the Barnett Shale and the higher rate of economic growth experienced in the area. However, the national economic slow down has already reduced gas and oil prices, and if they continue to fall, the economic impact of the Shale may not be enough to prevent a more significant rise in the number of unemployed local workers. Additionally, overall growth in the regional economy is expected to slow considerably, in conjunction with the nation as a whole.

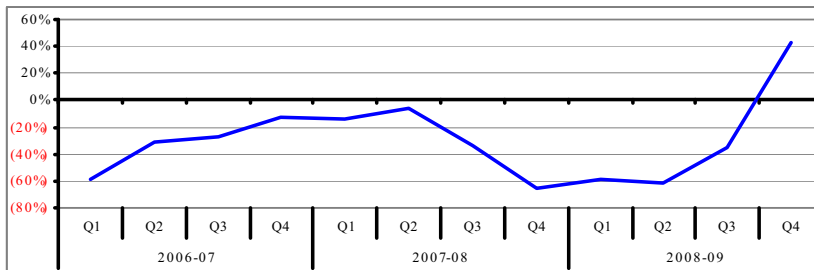


The Consumer Price Index (CPI) indicates the average price paid by households for a representative sample of goods and services. The CPI for the D/FW Metroplex, recorded in September 2009, showed prices declining by 2% over last year. The national decline in CPI for the same period was 1.3%. The CPI for the D/FW Metroplex has declined significantly in the last few quarters. Higher percentage changes in the average price of good suggest economic instability and are less desirable than small percentage price changes.

National & Local Inflationary Trends



New Housing Starts (% Change in Number of Permits From Same Quarter in Previous Year)



The City of Fort Worth Planning and Development Department reported a 43.16% increase in the number of Single-Family Building Permits issued for the fourth quarter FY08-09 (July-September) over the same period last year.

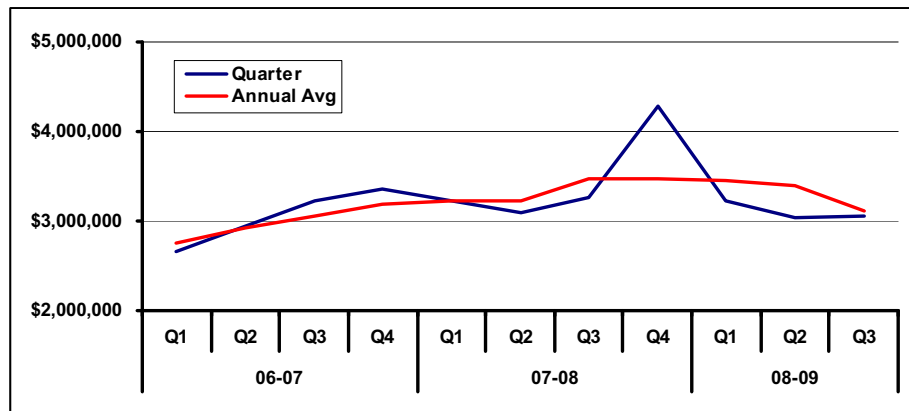
The decline in the number of permits issued for single-family homes represents a significant change from the historic numbers of permits issued in FY2005-06. This decline is not entirely surprising, however. This sector of the economy has experienced a decline nation-wide, a situation largely due to irresponsible lending for home mortgages. Careless lending caused the mortgage market to essentially collapse, limiting the availability of credit for new home buyers in the area. Buyers who cannot secure credit cannot purchase new homes. Builders then face

excess inventory and are not willing to build new houses until those they already have built are sold, thereby drastically decreasing the number of permits issued for new construction.

While the decrease in the number of permits issued is an indicator of the slowing growth in the Fort Worth economy, a more significant change is the declining total value represented by these permits. In the fourth quarter of FY2008-09, the total value of property associated with new single family permits decreased by 78% from the same time last year. For FY2008-09 as a whole, the total value associated with new home permits was \$415,957,553; a reduction of more than 47%. These figures seem to indicate two possibilities: that individuals who are able to build new houses are choosing to build less expensive houses; or that home prices in general are trending downward. Any reduction in property values would significantly impact City revenues from ad valorem tax revenue and would present a difficult funding challenge.

Hotel/Motel Tax Revenue
 Quarterly and Smoothed Annual Average
 Collections in Millions

Another indicator of the local economic picture is the collection of Hotel/Motel Tax revenue. This revenue is used to fund efforts to promote the City nationally and internationally. The amount of revenue collected through Hotel/Motel taxation has decreased by 6.5% in the third quarter of FY2008-09, over the same period last fiscal year.



The economic indicators provided in this summary give a broad view of how the City of Fort Worth's economy is performing. The current figures offered in this profile will change with time. As watchful consideration is given to each indicator, the City will manage its budget with continued, additional caution.

FORT WORTH



POLICY ISSUES

This section provides an overview of issues that are expected to result in some level of budgetary impact over the next one to five years. The issues listed are often in the preliminary, problem identification stage, but could pose significant resource allocation challenges in the near future. Adequately addressing these issues will require some sort of City Council action/decision. While some of the issues may result in requests for funding, others may require setting broader policy to address future service needs in the City of Fort Worth.

City Secretary:

Enterprise Information Management System Staffing – In FY2009 the City Secretary's Office completed the pilot program for document imaging/workflow software process. The program costs would be necessary for the next four years. Upon the implementation of the City's EIMS software system, one additional Records Information Management (RIM) position is necessary to handle the increasing volume of electronic records that will be part of the EIMS system. This position will oversee the retention and disposition of the electronic records so that they are properly managed. This enterprise coordination will enhance information and process management efficiency and collaboration across the organization.

CFW Code of Ordinances – The City Code of Ordinances has not been re-codified in 22 years. Legal review of the Code Book is needed in the near term. Municipal Code Corporation provides those services and has given the City an estimated cost for those services at \$30,000 to \$40,000.

Restoration of City Council Minute Books – Approximately 70 to 80 historical minute books need to be restored. Cost estimates include restoration of covers, de-acidification of pages and imaging of books. This is a long term project (5 years) due to cost estimate and seeking of a grant.

Code Compliance:

Service and Program Enhancements – With continued City growth, staff has identified specific staffing and equipment needs to address increased code, health, and animal control related issues. These needs include the expansions of: the Animal Control Field Operations to meet the increased demand for service; the Rental Registration Section to concentrate on the inspection of rental structures having 1 or 2 units; the expansion of the Community Service Section to a 7-day work week supporting the North and South Field Operations, Nuisance Abatement and Animal Control, the Code Field Operations to create a Central City Code District, and the expansion of the Building Standards Division to increase the number of Category I demolitions to be adjudicated through the Building Standards Commission each month. The department also identified the need to create Safe Neighborhood Initiative Team that would serve a dual role as Animal Care and Control/Code Officer for seamless service delivery, the creation of the Tire Enforcement Team to monitor tire shop manifests, transport, and legal disposal of used tires; and the creation of the Hotel/Motels Team to systematically check and monitor all hotels and motels in the city for compliance. First year costs would be approximately \$4,139,682 with estimated potential revenue of \$264,250.

Stand Alone Animal Adoption Center – A group of potential private investors have formed a non-profit organization to raise the funds necessary to build a stand-alone animal adoption center to dramatically improve the adoption rates for animals brought to the City's shelter. Staffing (11 FTE) and operating costs to run the center would be required should the center be built. Should a planned endowment fund-raising effort fall short of what would be required, additional funds would need to be budgeted. The annual cost is approximately \$464,676 with estimated potential revenue of \$187,500.

Northside Animal Control and Care Center – Fort Worth continues to expand to the north and west and a large percentage of service calls originate on the north side. The lone Animal Care and Control facility is currently on the

far Southeast part of the city. This creates significant operational inefficiencies due to travel times, fuel costs and wear-and-tear on vehicles. There is a need for a north side animal care and control shelter annex with adequate staffing (15 FTE) and operating budgets. First year costs would be approximately \$708,859.

Community Relations

Closed Captioning – The Community Relations Department was able to find savings in its FY2009 budget to fund closed captioning services for FY2010. Continuation of the service beyond FY2010 will require an ongoing allocation of approximately \$50,000 to fund the annual contract with the provider.

Centralized Call Center – The City Council has asked city staff to consider a centralized customer contact center or a “311 Call Center”. To date, the City of Fort Worth had merged the call center functions of four major service departments or areas – Environmental Management, Code Compliance, Animal Care and Control, and Transportation and Public Works - as well as the city’s main switchboard number into the new City Call Center, formerly called the Solid Waste Call Center. The three-year plan for the City Call Center calls includes the following items:

- Citizens can reach the City Call Center with one phone number.
- Calls will be answered 24/7.
- Online service requests can be made and tracked (see next item).
- Departments to be considered for consolidation into the City Call Center will be identified and consolidation planning will be implemented.

There will be costs for licensing, programming and maintenance of the system in addition to staffing needs. As the scope of this project is still evolving, budgetary impacts to the general fund are unknown at this time.

Online Tracking – A Multi-Departmental Online Service Request & Tracking System is needed to improve the quality of customer service on the City of Fort Worth’s Web site. The system would increase resident access to city services by providing a centralized, knowledge-based customer complaint / request tracking system. The system would address online complaints and requests from the public as well as City employees and would benefit departments by offering coordinated reporting, tracking, auditing and problem resolution capability. Cost of implementing an enterprise system is approximately \$150,000.

Reliance on Federal Funding – Funding from the U.S. Equal Employment Opportunity (EEOC) and the U.S. Department of Housing and Urban Development’s Fair Housing Assistance Program (FHAP) and Community Development Block Grants (CDBG) provides funding for the City’s fair employment, fair housing, landlord and tenant counseling and neighborhood capacity building programs. Fluctuations and decreases in EEOC, FHAP and CDBG funding will impact the staffing levels requiring the department to secure local funds in order to continue to enforce the City’s anti-discrimination in employment laws, enforcement of fair housing laws and provide the same level of service to neighborhoods, landlords, tenants and housing providers. The reliance on federal funding is classified as near term as we are typically impacted by the federal budget and possible budget cuts. Over the past five years, outside funding from the above sources has decreased by 11% or \$76,000. This downward trend is expected to continue at an increased pace that may exceed \$100,000 over the next five years thus impacting the department’s ability to fund staff and operations. Future inflationary pressures are not included in this estimate.

Youth, Education and Families – Education attainment for Fort Worth residents will continue to be an important policy issue with children coming to kindergarten unprepared to succeed, not doing well in school, and dropping out before completing high school. Federal funds, in addition to City of Fort Worth general operating funds, have supported the City’s Early Childhood Program to train parents to ensure their children have the skills they need. Although the City Council approved funding to pay staff to continue funding of two Early Resource Centers in FY2010, the loss of federal funding would result in closure of two existing (grant funded) Resource Centers and two planned (grant funded) Resource Centers opening in FY2010.

Housing and Economic Development:

Fort Worth Partnership for Community Development – The City of Fort Worth along with the Amon Carter Foundation, the Sid Richardson Foundation, and the local business community created this partnership. Initially, the City made a three-year commitment to fund the Partnership in the amount of \$800,000 (\$275,000 in FY2007, \$275,000 in FY2008 and \$250,000 in FY2009). The initial \$275,000 funding was provided in FY2007 by using funds acquired through the sale of real property. Additional, funding was provided by the Local Development Corporation to make up for the lack of FY2008 funding. Due to budget constraints, funding has not been requested for as originally supposed to be for FY2009. The organization is requesting annual funding for the programs moving forward. The request is that annual funding be reduced to \$100,000 annually after the last portion of the initial commitment is made available. The final portion of the original commitment was \$250,000, which would have been due this past fiscal.

Funding to Repay the City's Federal Line of Credit for HUD Findings – The City of Fort Worth has been receiving grant funding from the Department of Housing and Urban Development (HUD) since 1986. Periodically, HUD audits the grant expenditures to ensure compliance with HUD regulations. Based on HUD audits and reviews which determined that some grant expenditures are ineligible, there is the potential for the City to be required to repay its federal line of credit with non-federal funds in an amount over \$2 million dollars in the next few years. Currently, a total of \$657,094 is being held in an escrow account in anticipation of repaying these HUD findings. Once the current escrow account is exhausted in March of FY2010, funds will be needed to reimburse HUD for any additional ineligible expenditures.

Human Resources:

On-Site Employee Health Clinic and Fitness Facility – City Council approved the establishment of the On-Site Employee Health Clinic and Fitness Facility funded from the Workers' Compensation Fund in the amount of \$1,050,500. Workers' Compensation Fund currently contains sufficient funds in excess reserves to fund the Employee Health Clinic and Fitness Facility operations for approximately three years through FY2012. Beginning in FY 2013 if the Employee Health Clinic and Fitness Facility is continued, an alternative funding source will need to be identified for operations.

Environmental Management:

Changing State and Federal Environmental Mandates – Greenhouse Gas Benchmark and Monitoring – In late September 2009, a federal law requiring affected industries to collect accurate and timely data on greenhouse gas (GHG) emissions was promulgated. As a result, the City must collect baseline emissions data in calendar year 2010 with reoccurring compliance data collected over the next 5 years. The City has not performed this type of work or analysis in the past and will require the assistance of engineers, contractors, and vendors to assure appropriate effort and infrastructure to appropriately measure and report impact. The City has been awarded an Energy Efficiency and Conservation Block Grant for the initial assessment process in an amount not to exceed \$88,300 including grant administrative costs. Future year funding requirements will be determined by this initial assessment along with the results of pending legislation.

Changing State and Federal Environmental Mandates – Clean Air Act Compliance Requirements – North Texas is currently in non-attainment for Ozone with the National Emissions Standards for Hazardous Air Pollutants. Proposals have the standard potentially dropping to 60 parts-per-billion (ppb) from the current 85ppb resulting in the need for the implementation of additional control measures. Potential control measures that may be enacted and affect the City of Fort Worth operations include, but may not be limited to, regional policies and partnerships, the institution of fees and fines, an independent enforcement situation, and/or other schemes to limit or reduce ozone precursor emission production. Costs associated with these new requirements can not be determined until

the federal lawsuit is finalized later this year and the Clean Air Steering Committee reconvenes to write the control measures anticipated for the next state implementation plan.

Sustainability – Sustainability is a broad term used to define a business practice wherein an organizations' environmental "footprint" is defined and policies and measures are implemented to minimize or eliminate this impact. Sustainability issues potentially include, but are not limited to the minimization of the City's waste stream, implementation and enforcement of a clean fleet policy, the application of smart growth and resource conservation programs, and green economic development models. Sustainability will be driving compliance and development issues over the next 5 years. As the City looks to implement the recommendations of the City's Sustainability Task Force and additionally require state and federal resource conservation and preservation rules, additional effort will be required to ensure that appropriate evaluation, reductions, and compliance measures are being recorded in the public, private, and commercial sectors. No cost estimate has been determined at this time but we anticipate that funding will be absorbed within existing department program costs.

Financial Management Services:

Office Space – In order to meet the demands placed on the department for CAFR completion and compliance needs, the number of staff has increased over the last couple fiscal years. Accordingly, office space continues to be an issue for the department. Accommodations for staff need immediate attention. The estimated cost to renovate the first floor of the Zipper Building is \$400K. Renovation for the third floor of City Hall is much less at a cost of \$16K.

BuySpeed Upgrade/Modifications – In 2009, BUYSPEED will be upgraded to the web based version in order for the City to continue to receive vendor support. The upgrade is currently underway and is on schedule. In conjunction with the system upgrade, the department has recently been informed that additional hardware will likely be required in order to retire the older Buyspeed servers. The maintenance fee schedule is also changing. It will now be based on each user login instead of concurrent licenses.

Fire:

2nd Fire Company for Stations North of the Loop – The City has nine fire stations in the area north of loop 820, of those only two stations (Stations 35 and 38) have 2nd fire companies. The lack of a second company delays an aerial apparatus for multi-story buildings by 20-30 minutes and results in long response time during multiple events such as weather-related EMS and fires. One company per year should be added to existing North stations.

Spinks Fire Station – Planning for Fire Station 42 at Spinks Airport is underway. The Aviation Department will pay for the portion of the station used for aircraft rescue and firefighting. The estimate for the structural portion of the station is \$3 million. This amount is needed in addition to Aviation funds. Initially one fire crew of 15 would start training in July 2011 in order to be trained for the station to open in early 2012.

Walsh Ranch Fire Station – The Walsh Ranch development in far west Fort Worth is expected to see the first residential structures in late 2011 or early 2012. With response times from existing fire stations to the development ranging from 9 - 16 minutes, a station in the development will be needed by 2013. For planning purposes the station design/construction cost is \$5 million. An additional \$750,000 for fire apparatus is needed.

Law:

Prosecutor for Additional 4th floor Municipal Court Courtroom – The Law Department anticipates the potential addition of a courtroom on the 4th floor of the Municipal Court will necessitate an additional prosecutor position and additional office space. Additionally, Law anticipates the need for two additional prosecutors over the next five

years as the population grows and cases filed in Municipal Court increases. Physical space will need to be addressed by Municipal Court personnel.

Library:

Increase Library Materials – Circulation has increased over 8% the last two fiscal years. Current funding levels can only maintain the library collection at its present size, as over 100,000 worn and outdated books, DVDs, and CDs must be replaced each year. Projected FY2009 per capita holdings is 1.48. An additional 157,000 items will be required to attain the State's basic collection standard of 1.6 items per capita by 2012.

Library Comprehensive Plan – It is necessary to allocate funds for the development of a comprehensive plan for the City of Fort Worth library system. This will include securing consultants, including associated costs, with expertise in library planning. A Library Comprehensive Plan includes outcomes assessment of the 2003 Long Range Services Plan, citizen survey of existing/possible future library services, demographic forecast/needs assessment, and facilities/technology assessments

Municipal Court:

Additional Jury Courtroom – An additional jury courtroom will require increased operational costs in terms of jury summons, jury payments, increased staffing costs, paper and postage requirements. Personnel costs include a Judge, Deputy Marshal and Senior Customer Service Representative.

Lakeworth – The Lake Worth Trust Fund has been decreasing due to the sale of properties around the Lake. The fund has historically been used to fund Lake Patrol operations consisting of 6 Marshals and vehicles. Although several options have been explored, including giving operational control to the Police Department, the general consensus is that because it costs more to staff the Lake Patrol with police officers than marshals, it will eventually be included in the Municipal Court General Fund budget item.

Office Equipment Furniture and Replacement – The department is currently utilizing old furniture which will require mass replacement, including the phasing out of obsolete office equipment, such as rotary files and shelving. Budgetary concerns will include the cost to replace or update furniture and large equipment. A major consideration is the age of the building which may require substantial refurbishing to remain functional.

Parks and Community Services:

Parks and Medians – Growth and Annexation Increase the Need for Funding and Facilities – Growth of the city in new developing areas located further away from existing infrastructure, operational support and services continues to place increased demands on existing resources. New budget dollars are directed to these areas which places a greater burden on existing operations and maintenance activities in older, central city areas where much of the infrastructure has exceeded its useful life.

Growth in Park Units and Acreage – As a result of the 2000 Neighborhood and Community Park Dedication Policy, fully developed parks are coming on-line requiring immediate services. The Park, Recreation and Open Space Master Plan indicates the addition of an estimated 850 acres by 2011 at an annual cost of \$3,400 per acre resulting in a need to increase total operating expenses by \$2.7 million. Funding will be needed for park/athletic field staff and maintenance facilities to increase efficiency and meet current standards. All park district operation compounds are located inside Loop 820. Parks in "outlying areas" currently require a 30-minute+ drive to reach.

Zoo Improvements and Contract Renewal – The need to continue the appropriation of funds to underwrite utility improvements and insurance at the Fort Worth Zoo continues per the operations contract with the Fort Worth Zoological Association (Zoo Association), the cost of utility improvements for projects approved for construction or renovation by the City at the Zoo would be paid by the City. A review of current and proposed Zoo projects is completed annually. The actual construction and operation of the new exhibits are funded through the Zoo Association. The cost for insurance and any repairs to the actual exhibit buildings are provided by the City annually. It is anticipated that these costs will continue to escalate at a 3-5% rate each year. The Zoo Association is nearing the close of the first twenty years of their contract with the City. Although the contract has renewal options, the ability of the Zoo Association to fund capital improvements is directly related to the remaining years of the current agreement period. As a result, the Zoo Association will be pursuing a renewal and review of the current operations contract with the City and possible additional concessions, including an increased city subsidy (\$5.4 m in FY 2010) for the operation of this valuable asset and City attraction.

Aquatic Program – The FY2010 Adopted Budget required the closure of six of the seven City of Fort Worth public swimming pools during the summer in 2010. In accordance with the City-wide Aquatic Master Plan adopted in January 2008, the ground work for a long term comprehensive approach to replace existing facilities which have exhausted their useful life has been laid. The 20 year plan calls for construction of contemporary designed facilities including Medium Family Aquatic Centers and “spray-grounds”. Capital funds for design and construction require allocation and, once complete, operating dollars will be necessary to service and program these facilities.

Addition of Community Centers – The 2004 CIP allocated \$5 million for the design and construction of two community centers. The south central area of the city has been designated for one center which is scheduled to come online in FY 2011. The second facility will be located in the far southwest area and is targeted for completion in FY 2012. Both facilities will require funding for initial costs to open including furniture, supplies and equipment; thereafter, on-going costs to maintain programs and operations.

Planning and Development:

New Permitting Software – The City’s growing needs and increased complexity have taxed the department’s permitting software (Permits Plus) beyond its capabilities. Several departments are dependent upon the software including Fire and Parks. Additionally, this permitting system is primary in providing checks and balances for verifying revenue. The current software system falls short in this capacity. Personnel from IT Solutions are developing specifications to replace or upgrade the system. Planning and Development anticipates the purchase can be financed through equipment notes or with the contracted vendor.

Police:

Increasing Jail Cost – In FY2010, the jail cost grew by \$268,258 due to increases in contractual services and personnel cost, however, the Crime Control and Prevention District (CCPD) contribution to the jail contract was capped off at the FY2005 funding level. Since the amount not funded by CCPD will continue to increase at a rate of about 4% a year, a future objective is to entirely shift jail costs to the General Fund.

Civil Service Pay Plan – The Crime Control and Prevention District (CCPD) initially funded a cost of living adjustment for Police Officers in 1995. The CCPD Board and City Council has expressed a mutual commitment to begin transferring ongoing CCPD personnel cost to the General Fund to allow for a more focused acquisition of crime prevention equipment and technology.

Heliport – The Department is actively seeking a new site to relocate the Police Heliport therefore related construction and long term lease cost are presently unknown.

Transportation and Public Works:

Traffic Safety Infrastructure Management – The current funding levels are insufficient to permit the establishment of adequate preventive maintenance programs to keep the City's traffic safety infrastructure (street lights, traffic signals, traffic signs, pavement markings, railroad crossing safety devices, and intelligent transportation systems) performing at industry standards. To replace pavement markings on an eight year cycle, a proactive Contract Pavement Marking Program is recommended. The program would be a phased implementation starting in FY2011 with \$480,000 and adding \$120,000 for the following four years for a total annual funding of \$960,000 by ultimate program implementation in FY2015.

Street Infrastructure Performance – The Major Street Maintenance Program's goal is to maintain the street network at a service level of Pavement Quality Index 7, on a scale of 0 (Poor) to 10 (Perfect) which requires \$24M annually. The current budget is \$19.7M leaving a \$4.3M funding gap. Additionally, to maintain the current level of service, the budget must be adjusted annually to offset inflation. In FY2011, a second concrete crew needs to be added at a cost of \$510,000 annually plus a one time equipment purchase cost of \$600,000. The Bridge Program's goal is to maintain bridges at a rating of 6 on a scale of 0 (Poor) to 9 (Excellent). Based on the 2007 inventory and long range bridge management program, \$2.5M is needed annually. The current budget is \$1.6M. In FY2011, \$500,000 is needed for contract bridge maintenance. A second bridge crew needs to be added in FY2012 at a cost of \$510,000 annually plus a one time equipment purchase cost of \$600,000.

Equipment Services:

Expansion of the Water Service Center – The Water Service Center is already past capacity. The recommendation from the CMO is that this expansion be paid for in a Water Capital Project. This expansion in ESD staff would not be possible until after the building is expanded. These expenses reflect an increase of 9 A.P.'s.

Municipal Golf:

Golf Courses – All six golf courses have declining infrastructure due to the age of the courses and their facilities. It will be the challenge of the golf division to develop a plan to address each of these needs and how to fund the improvements. Currently the gas policy allows for 50% of the gas royalties and bonus to remain in a capital improvement fund. Staff will have to address the list of infrastructure needs as funds become available from gas revenues.

Municipal Parking:

Commercial Loading Zones –This parking service enhancement entails converting 60 existing loading zones in the Central Business District (CDB) to metered commercial loading zones. Metering encourages more efficient use of the spaces within the zones while generating revenue from current non-revenue producing spaces.

Parking Meter Expansion –This is a continuation of a multi-year meter expansion program designed to increase the number of parking meters in the Central Business District (CDB) from 2,000 to 3,500. Three hundred and fifty (350) meters will be added annually at a cost \$75,000. Two additional employees will be needed over the next five years.

Garage Security – During the next two years approximately \$235,000 will be needed to install, and \$10,000 annually to maintain security systems and improve overall safety in the Commerce Street, Houston Street and the Taylor Street garages

Credit card/Smartcard – The department studied a few options in FY2009 for a smartcard system. The system

did not prove to be a viable option. The Municipal Parking Fund will implement a pilot for FY2010 with potential full implementation in FY2011. The estimated cost is \$100,000.

Office Services:

Billing Program for Reprographics – The program in use was designed in-house in DOS dBase 4 in 1989-90 and has been a fast and easy system. The program is no longer available and not compatible with newer operating systems and software. Our current program loses data periodically and the city no longer has dBase experts to fix it. For reporting purposes it is essential that Reprographics get a tested and proved program. The last price Reprographics received for a new billing program was approximately \$60,000 plus a \$6,000 annual maintenance.

Solid Waste:

Review and Renewal of Fort Worth's Solid Waste Management Program – In 2013, City contracts for the collection and management of the residential garbage, recycling, yard waste and bulk trash as well as cart procurement/maintenance and recycle processing will expire. Over the next 3 years, the City will be required to determine the effectiveness of the programs, if it is in the best interests of the citizens to renew or re-bid the contracts, and what changes or improvements need to be made to the collection program. Contractors will be required to help provide the effort and experience to ensure that issues are appropriately researched and vetted and contracts are executed in a timely manner.

Stormwater Utility:

Capability increase for Field Operations – The Field Operations Section is responsible for infrastructure maintenance and repair (sink-holes, cave-ins, blockages and pipe separations), channel maintenance and reconstruction (erosion mitigation, grading, vegetation management, cleaning), inlet cleaning and minor construction projects. For the year's shown, capability is added to the program in accordance with the implementation plan presented to City Council in 2006 using a mix of contract and in-house resources. A privatization evaluation is being completed and over the next 12 to 15 months it is likely that major Storm Water infrastructure construction and repair projects will become contractor supported while routine maintenance and minor repairs will be accomplished in-house.

Capability increase for Studies, Project Planning and Project Funding – The Engineering Section is responsible for Watershed Studies and Project Planning, as well as Project Management (Project Management costs charged to projects) for Stormwater initiated projects. Studies are critical for systematic and consistent development of projects which reduce flooding, protect lives and property and ensure storm water runoff quality. Each year represents increased capability in these areas. This initiative also identifies debt service for projects funded by Storm Water revenue bonds.

GIS Infrastructure Assessment – The Stormwater Utility was implemented with the understanding that reliable data regarding the status, condition or precise location of Fort Worth's underground drainage infrastructure was virtually non-existent. This initiative represents a contract with a consultant to map the stormwater watersheds throughout the City and to build a GIS infrastructure database to capture and manipulate this data for hydraulic modeling and project preparation. Fiscal Year 2010 is year two of this estimated four year project.

Northside Operations Facility – Continue collaboration with other Departments and the Program Management Office to locate and acquire a suitable location north of Loop 820 for a multi-departmental facility to house field operations. This facility is essential and required to eliminate the operational inefficiency resulting from extended travel periods to and from existing facilities.

Water Department:

Westside Water Treatment Plant – The recent Fort Worth Water System Master Plan found that the existing west-side water system lacks the capacity to meet the future demands due to development and annexation. To meet these future demands, it was recommended the construction of a water treatment plant in the western part of Fort Worth. The proposed plant will treat up to 10 million gallons of raw water per day from the recently installed Tarrant Regional Water Board 90-inch raw water main, connecting Eagle Mountain Lake with Richland Chambers, Cedar Creek, and Benbrook Reservoirs. The plant is expected to be in service in 2012. A State Revolving Loan will be utilized to fund the construction of this project so debt services payments have been included in this estimate. Additionally, this plant will only provide for growth of the existing service revenue, not a new revenue source.

Drought Response Program – The Water Department has been working with Tarrant Regional Water District (TRWD), the Trinity River Authority and the cities of Arlington and Mansfield to develop a consistent and updated Emergency Water Management/Drought Contingency Plan to the Texas Commission on Environmental Quality (TCEQ). The update was required after an evaluation by TRWD consultants showed the prior plan had virtually no impact on reducing water usage in times of drought. From a drought perspective, Stage 1 would be triggered when water supply is at 75 percent of capacity; Stage 2 would be triggered when water supply is at 60 percent and Stage 3 would be triggered when water supply is at 45 percent. Each customer would be limited to two watering days per week in Stage 1, one watering day per week in Stage 2 and only outdoor watering with a handheld hose would be allowed in Stage 3. TRWD estimates Stage 1 could occur, on average, once every five years. While the Water Department currently budgets for the enforcement of this program as a part of the Water Conservation Program, there could be a reduction in water service revenues due to the restriction of customer usage.

FORT WORTH



ORDINANCE NO. 18809-09-2009

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2009, AND ENDING SEPTEMBER 30, 2010, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2009, and ending September 30, 2010, for the different departments and purposes of the City of Fort Worth be fixed and determined as follows:

I. GENERAL FUND

1. City Manager	\$5,310,513
2. City Secretary	\$1,020,665
3. Code Compliance	\$14,206,884
4. Community Relations	\$4,558,138
5. Environmental Management	\$723,244
6. Financial Management Services	\$5,848,027
7. Fire	\$105,131,539
8. Housing and Economic Development	\$6,965,869
9. Human Resources	\$4,068,136
10. Internal Audit	\$2,351,986

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11. Law	\$5,851,485
12. Library	\$17,435,414
13. Municipal Court	\$13,229,446
14. Non-Departmental	\$66,694,974
15. Parks and Community Services	\$33,786,418
16. Planning and Development	\$11,694,480
17. Police	\$178,049,079
18. Transportation and Public Works	\$51,475,246
GENERAL FUND TOTAL	\$528,401,543

II. CIVIL SERVICE STAFFING

Police Department:

Civil service staffing for the Police Department on October 1, 2009, will consist of 1,548 Authorized Positions as follows: 1,118 officers, 208 detectives, 158 sergeants, 46 lieutenants, 13 captains, and 5 deputy chiefs.

Fire Department:

Civil service staffing for the Fire Department on October 1, 2009, will consist of 904 Authorized Positions as follows: 468 firefighters, 201 engineers, 122 lieutenants, 86 captains, 24 battalion chiefs and 3 deputy chiefs.

Attached as Addendum A, and made a part of this ordinance by incorporation, are the salary schedules for Fort Worth Fire Department civil service classifications and Fort Worth Police Department civil service classifications for the fiscal year

beginning October 1, 2009. These schedules set out the annual base pay for each civil service classification in the Fort Worth Fire Department and in the Fort Worth Police Department and provide for additional seniority pay as determined by each civil service employee's anniversary date. The seniority pay provided by this ordinance is in addition to and not in lieu of the longevity pay provided for by Texas Local Government Code section 141.032.

III. CABLE COMMUNICATIONS OFFICE

The Cable Communications Office shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Cable Communications Office, as provided in the budget of the City Manager, which includes a total Cable Communications Office appropriation of \$616,341.

IV. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District Fund shall be provided with such revenue as shall be appropriated to same by the Fort Worth Crime Control and Prevention District in accordance with law, and such money shall be used as provided for by law and the purposes specified by the Fort Worth Crime Control and Prevention District, and as provided in the budget of the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$50,625,926.

V. CULTURE AND TOURISM FUND

The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel/Motel Occupancy Tax and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Culture and Tourism Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$29,010,535.

VI. CAPITAL PROJECTS SERVICES FUND

The Capital Projects Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Engineering Services Fund, as provided in the budget of the City Manager, which includes a total Capital Projects Services Fund appropriation of \$14,580,275.

VII. ENVIRONMENTAL PROTECTION FUND

The Environmental Protection Fund shall be provided with such revenue as may be secured from the City's environmental protection fee and other such sources as may become available from environmental projects, and such money shall be used to meet the requirements of the Environmental Protection Fund, as provided in the budget of the City Manager, which includes a total

Environmental Protection Fund appropriation of \$4,305,117.

VIII. EQUIPMENT SERVICES FUND

The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of maintenance and other operations at the City's five service centers, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in the budget of the City Manager, which includes a total Equipment Services Fund appropriation of \$25,561,551.

IX. FEDERAL AWARDED ASSETS FUND

The Federal Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under federal law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total Federal Awarded Assets Fund appropriation of \$630,257.

X. GROUP HEALTH AND LIFE INSURANCE FUND

The Group Health and Life Insurance Fund shall be provided with such revenue as may be secured from City contributions from

each operating department/fund, from contributions from employees and retirees, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Group Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Group Health and Life Insurance Fund appropriation of \$79,543,165.

XI. INFORMATION SYSTEMS FUND

The Information Systems Fund shall be provided with such revenue as may be secured from in-house transfers from City departments for the provision of basic telephone line service, maintenance of telephone lines and instruments, lease/purchase of telephone instruments and other equipment, support in the operation and maintenance of personal computers, design, fabrication, procurement, installation and maintenance of electronic equipment, maintenance of the trunk system, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Information Systems Fund, as provided in the budget of the City Manager, which includes a total Information Systems Fund appropriation of \$23,179,951.

XII. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund shall be provided with such revenue as may be secured from sales and leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and

such money shall be used to meet requirements of the Lake Worth Trust Fund, as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$922,630.

XIII. MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Municipal Airports Fund, as provided in the budget of the City Manager, which includes a total Municipal Airports Fund appropriation of \$4,619,947.

XIV. MUNICIPAL GOLF FUND

The Municipal Golf Fund shall be provided with such revenue as may be secured from the Pecan Valley, Rockwood, Z. Boaz, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Golf Fund, as provided in the budget of the City Manager, which includes a total Municipal Golf Fund appropriation of \$5,726,246.

XV. MUNICIPAL PARKING FUND

The Municipal Parking Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other

ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Parking Fund, as provided in the budget of the City Manager, which includes a total Municipal Parking Fund appropriation of \$4,654,455.

XVI. OFFICE SERVICES FUND

The Office Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of microfilming and office copying services, printing and graphics services, plus other in-house functions such as messenger and mail services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Office Services Fund, as provided in the budget of the City Manager, which includes a total Office Services Fund appropriation of \$2,179,089.

XVII. RISK MANAGEMENT FUND

The Risk Management Fund shall be provided with such revenue as may be secured from City contributions from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Risk Management Fund, as provided in the budget of the City Manager, which includes a total Risk Management Fund appropriation of \$7,128,399.

XVIII. SOLID WASTE FUND

The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Solid Waste Fund, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$52,508,397.

XIX. SPECIAL TRUST FUND

The Special Trust Fund shall be provided with such revenue as may be secured from contributions, gifts, and transfers from entities, groups, organizations, or outside sources; and such money shall be used to fund operations in the General Fund and for other specific purposes, which includes a total Special Trust Fund estimated appropriation of \$4,668,018. The total estimate is appropriated to the following departments, and contributed by the listed potential donors:

1. Code Compliance \$43,000

Potential Donors: Wal-Mart, Pet Smart, Purina, Fort Worth citizens, rescue agencies, individual citizen and anonymous donors.

2. Community Relations \$41,000

Potential Donors: Aetna, Bank of America, Bass Hall for the Performing Arts, Campfire USA,

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Carnival, Care Options for Kids, Children's Oral Health Coalition, Coca Cola Bottling Co., Easter Seals Greater Northwest Texas, Fiesta, Fort Worth Chamber of Commerce, Fort Worth Independent School District, Fort Worth Promotion Fund c/o Mayor's Office, Fort Worth Transportation Authority, JPS Health Network, Junior League of Fort Worth, KERA, The Learning Center of North Texas, Los Vaqueros, Mental Health Connection, Meadowbrook United Methodist Church, Red Oak Foundation, Starbucks, State Farm Insurance, Tarrant County College, Tarrant County Government, Tarrant County MHMR, Texas Christian University, Texas Health Resources, The Barbara Bush Texas Fund for Family Literacy, University of Texas at Arlington, United Way of Tarrant County, US Department of Health and Human Services, University of North TX Health Science Center, Workforce Solutions for Tarrant County, individual citizen donations and other corporate donations.

3. Environmental Protection \$45,000

Potential Donors: Bell Helicopter Textron, Coca Cola Bottling Company of North Texas, Alcon Laboratories, Inc. Foundation, Fort Worth Star Telegram, Miller Brewing Company, Lockheed Martin,

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TXU Electric, Burlington Northern Sante Fe Corporation, Tandy RadioShack, Motorola, Green Mountain Energy, Carter Burgess, Silver Creek Materials, Chesapeake Energy Corporation, XTO Energy and Ozarka Spring Water Company.

4. Fire \$151,018

Potential Donors: Tarrant County, Wal-Mart and Sam's Club Foundation, Fire Safety Education Trust, individual citizen donations and other corporate donations.

5. Housing and Economic Development \$30,000

Potential Donors: United States Department of Housing and Urban Development, Fannie Mae Foundation, Fort Worth Housing Authority, Bank of America Home Loans, Tejas Realty, Century 21-Keller, DFW Metro Housing, Southwest Bank, Texas Foreclosure Prevention Task Force, HOPE Partnership, and other housing service organizations, real estate brokers or mortgage companies.

6. Library \$750,000

Potential Donors: Friends of the Fort Worth Public Library, Inc., The Fort Worth Public Library Foundation, Library Automation Fund, Hazel Vaughn Leigh Trust, and Gray Trust, North Texas Library Partners, Woodhaven Community Development,

Inc., Patrons of East Regional Library, and Addie Levy Trust.

7. Municipal Court \$8,000

Potential Donors: Law Enforcement Officer Standards and Education Program

8. Parks and Community Services \$3,200,000

Potential Donors: Fort Worth Garden Club, Fort Worth Botanical Society, Fuller Foundation, Amon G. Carter Foundation, Mayfest, Inc., Streams and Valley, Inc., Chesapeake, Summer Day Camp Registrants, Nature Center Program Registrants, Friends of the Fort Worth Nature Center, Log Cabin Village Heritage Foundation, Van Zandt Cottage, Nature Center Conservancy, Youth Sports Council Inc., Youth Sports Advisory Group, Community Action Partners, Community Centers Advisory Group, Log Cabin Village, Texas Department of Human Services, Fort Worth Independent School District, TXU Energy, Atmos Energy, Optimist Club, Texas Department of Agriculture, Mobile Recreation Registrants, XTO, Energy Quicksilver Resources, Fort Worth Lawn and Sprinkler, E Developments, Fresnel Technologies, Inc., Pier 1 Imports, Carter & Burgess, Lockheed Martin, Speedway Children's Charities, and Sid Richardson Foundation

9. Police \$400,000

Potential Donors: FWPOA, FWBLEOA, FWLPOA, Bank of Texas, Cash America, National Association of Town Watch, Burros Promotional, Best Impressions, Enviro-Health Systems, Elliott Inc., CVS, Inc., TigerDirect.com, Office Depot, Wal-Mart Foundation, Home Depot, Sports Authority, FedEx Kinko's, Bass Security, Life Fitness, Corporate Express, Best Buy, Kroger Grocery Store, RBI Productions, Supercircuits Inc, Tech Depot, Rent-A-Center, GT Distributors, Corporate Safe Specialists, Sam's Club Foundation, Target, BCI Technologies, Medica-Rents Company, Wiley X Eyewear, Videology Imaging, Western Hills North Neighborhood Association, Cobham Tracking, AT&T, Kaploss Security, Clickit, John Peterson, Fit For Life, Chesapeake and Anonymous Donors

XX. STATE AWARDED ASSETS FUND

The State Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under state law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total State Awarded Assets Fund appropriation of \$152,150.

XX. STORMWATER UTILITY FUND

The Stormwater Utility Fund shall be provided with such revenue as may be secured from the provision of stormwater services, and such money shall be used to meet the requirements of the Stormwater Utility Fund, as provided in the budget of the City Manager, which includes a total Stormwater Utility Fund appropriation of \$25,693,028.

XXII. TEMPORARY LABOR FUND

The Temporary Labor Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of temporary labor services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Temporary Labor Fund, as provided in the budget of the City Manager, which includes a total Temporary Labor Fund appropriation of \$1,186,168.

XXIII. UNEMPLOYMENT COMPENSATION FUND

The Unemployment Compensation Fund shall be provided with such revenue as may be secured by contributions from City operating funds and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Unemployment Compensation Fund, as provided in the budget of the City Manager, which includes a total Unemployment Compensation Fund appropriation of \$349,134.

XXIV. WATER AND SEWER FUND

The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Water and Sewer Fund as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$341,494,432.

XXV. WORKERS' COMPENSATION FUND

The Workers' Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Workers' Compensation Fund, as provided in the budget of the City Manager, which includes a total Workers' Compensation Fund appropriation of \$10,300,150.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2009, and ending September 30, 2010, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named

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appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 11, 2009, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 18th day of August, A.D. 2009, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That following the commencement of the public hearings for which provision has been made in the preceding section, this ordinance shall be published two times.

SECTION 6.

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That this ordinance shall be first published in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City, after its initial reading.

SECTION 7.

That this ordinance shall not be presented for second reading and final passage until ten (10) full days have elapsed after its first publication, as provided by the Charter of said City.

SECTION 8.

That following the second reading and final passage, this ordinance shall again be published in the official newspaper of the City of Fort Worth along with a schedule of changes made by the City Council to the City Manager's originally proposed budget.

SECTION 9.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 10.

That all ordinances and appropriations for which provisions

have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 11.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

City Attorney

Introduced on First Reading:

August 18, 2009

Adopted: September 15, 2009

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Title	Base Pay	1st Year	2nd Year	3rd Year	4th Year	6th Year	8th Year	10th Year	12th Year	14th Year	16th Year	18th Year	20th Year
	A	B	C	D	E	F	G	H	I	J	K	L	M
	Base	Base +1	Base +2	Base +3	Base +4	Base +5	Base +6	Base +7	Base +9	Base +10	Base +11	Base +12	Base +13
POLICE OFFICER	23.48	24.65	25.88	27.17	28.53	29.24	29.97	30.72	31.49	32.28	33.09	33.92	34.77
MO	\$4,070	\$4,273	\$4,486	\$4,709	\$4,945	\$5,068	\$5,195	\$5,325	\$5,458	\$5,595	\$5,736	\$5,879	\$6,027
AN	\$48,838	\$51,272	\$53,830	\$56,514	\$59,342	\$60,819	\$62,338	\$63,898	\$65,499	\$67,142	\$68,827	\$70,554	\$72,322
OT	\$35.22	\$36.98	\$38.82	\$40.76	\$42.80	\$43.86	\$44.96	\$46.08	\$47.24	\$48.42	\$49.64	\$50.88	\$52.16

		3rd Year	4th Year	6th Year	8th Year	10th Year	12th Year	14th Year	16th Year	18th Year	20th Year
		D	E	F	G	H	I	J	K	L	M
		Base Pay	Base +1	Base +2	Base +3	Base +4	Base +5	Base +6	Base +7	Base +8	Base +9
POLICE CORPORAL		30.00	31.50	32.29	33.10	33.93	34.78	35.65	36.54	37.45	38.39
2 years	MO	\$5,200	\$5,460	\$5,597	\$5,737	\$5,881	\$6,029	\$6,179	\$6,334	\$6,491	\$6,654
	AN	\$62,400	\$65,520	\$67,163	\$68,848	\$70,574	\$72,342	\$74,152	\$76,003	\$77,896	\$79,851
	OT	\$45.00	\$47.25	\$48.44	\$49.65	\$50.90	\$52.17	\$53.48	\$54.81	\$56.18	\$57.59

		4th Year	6th year	8th Year	10th Year	12th Year	14th Year	16th Year	18th Year	20th Year
		E	F	G	H	I	J	K	L	M
		Base Pay	Base +1	Base +2	Base +3	Base +4	Base +5	Base +6	Base +7	Base +8
POLICE SERGEANT		34.72	35.59	36.48	37.39	38.32	39.28	40.26	41.27	42.30
5 years	MO	\$6,018	\$6,169	\$6,323	\$6,481	\$6,642	\$6,809	\$6,978	\$7,153	\$7,332
	AN	\$72,218	\$74,027	\$75,878	\$77,771	\$79,706	\$81,702	\$83,741	\$85,842	\$87,984
	OT	\$52.08	\$53.39	\$54.72	\$56.09	\$57.48	\$58.92	\$60.39	\$61.91	\$63.45

		8th Year	10th year	12th Year	14th Year	16th Year	18th Year	20th Year
		G	H	I	J	K	L	M
		Base Pay	Base +1	Base +2	Base +3	Base +4	Base +5	Base +6
POLICE LIEUTENANT		40.20	41.21	42.24	43.30	44.38	45.49	46.63
8 years	MO	\$6,968	\$7,143	\$7,322	\$7,505	\$7,693	\$7,885	\$8,083
	AN	\$83,616	\$85,717	\$87,859	\$90,064	\$92,310	\$94,619	\$96,990
	OT	\$60.30	\$61.82	\$63.36	\$64.95	\$66.57	\$68.24	\$69.95

		10th Year	12th Year	14th Year	16th Year	18th Year	20th Year
		H	I	J	K	L	M
		Base Pay	Base +1	Base +2	Base +3	Base +4	Base +5
POLICE CAPTAIN		45.44	46.58	47.74	48.93	50.15	51.40
11 years	MO	\$7,876	\$8,074	\$8,275	\$8,481	\$8,693	\$8,909
	AN	\$94,515	\$96,886	\$99,299	\$101,774	\$104,312	\$106,912
	OT	\$68.16	\$69.87	\$71.61	\$73.40	\$75.23	\$77.10

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Key	Title		Base Pay*	Base + 1	Base + 2	Base + 3	Base + 4	Base + 5
			A	B	C	D	E	F
40 HOUR SCHEDULE								
Y01	FIRE FIGHTER	HR	22.40	23.52	24.70	25.94	27.24	28.60
		MO	3,883	4,077	4,281	4,496	4,722	4,957
		AN	46,592	48,922	51,376	53,955	56,659	59,488
		OT	33.60	35.28	37.05	38.91	40.86	42.90
Y02	FIRE ENGINEER	HR	30.24	31.75				
		MO	5,242	5,503				
		AN	62,899	66,040				
		OT	45.36	47.63				
Y03	FIRE LIEUTENANT	HR	33.52	35.20				
		MO	5,810	6,101				
		AN	69,722	73,216				
		OT	50.28	52.80				
Y04	FIRE CAPTAIN	HR	37.56	39.44				
		MO	6,510	6,836				
		AN	78,125	82,035				
		OT	56.34	59.16				
Y05	FIRE BATTALION CHIEF	HR	41.07	43.12	45.28			
		MO	7,119	7,474	7,849			
		AN	85,426	89,690	94,182			
		OT	61.61	64.68	67.92			
Y11	FIRE DEPUTY CHIEF	HR	48.77	51.21	53.77			
		MO	8,453	8,876	9,320			
		AN	101,442	106,517	111,842			
Y17	FIRE TRAINEE	HR	17.39					
		MO	3,014					
		AN	36,171					
		OT	26.09					

*The first step in each rank is the **BASE** pay in each rank. All steps after the initial step are "seniority" rates that increase on identified anniversary dates.

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Title	Key		Base Pay*	Base + 1	Base + 2	Base + 3	Base + 4	Base + 5
AVERAGE 112 HOUR SCHEDULE				(1st Year)	(2nd Year)	(3rd Year)	(4th Year)	(5th Year)
			A	B	C	D	E	F
FIRE FIGHTER	Y01	HR	16.00	16.80	17.64	18.53	19.46	20.43
		MO	3,883	4,077	4,281	4,496	4,722	4,957
		AN	46,592	48,922	51,376	53,955	56,659	59,488
		OT	24.00	25.20	26.46	27.79	29.19	30.64
FIRE ENGINEER	Y02	HR	21.60	22.68				
		MO	5,242	5,503				
		AN	62,899	66,040				
		OT	32.40	34.02				
FIRE LIEUTENANT	Y03	HR	23.94	25.14				
		MO	5,810	6,101				
		AN	69,722	73,216				
		OT	35.91	37.71				
FIRE CAPTAIN	Y04	HR	26.83	28.17				
		MO	6,510	6,836				
		AN	78,125	82,035				
		OT	40.24	42.26				
FIRE BATTALION CHIEF	Y05	HR	29.34	30.80	32.34			
		MO	7,119	7,474	7,849			
		AN	85,426	89,690	94,182			
		OT	44.00	46.20	48.51			
FIRE DEPUTY CHIEF	Y11	HR	34.84	36.58	38.41			
		MO	8,453	8,876	9,320			
		AN	101,442	106,517	111,842			
FIRE TRAINEE	Y17	HR	12.42					
		MO	3,014					
		AN	36,171					
		OT	18.63					

*The first step in each rank is the **BASE** pay in each rank. All steps after the initial step are "seniority" rates that increase on identified anniversary dates.

FORT WORTH



ORDINANCE NO. 18810-09-2009

AN ORDINANCE SETTING FORTH AN ESTIMATE OF THE EXPENSE OF THE GENERAL DEBT SERVICE FUND OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2009, AND ENDING SEPTEMBER 30, 2010, AND APPROPRIATING MONEY FOR THE GENERAL DEBT SERVICE FUND AND PURPOSE OF SUCH ESTIMATE; APPROPRIATING MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON ALL OUTSTANDING GENERAL INDEBTEDNESS; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2009, and ending September 30, 2010, for General Debt Service Fund, for the purpose of paying interest and principal and creating a sinking fund for all outstanding general indebtedness be estimated as \$64,414,743.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2009, and ending September 30, 2010, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 11, 2009, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 18th day of August, A.D. 2009, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for

any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 6.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 7.

That following the commencement of the public hearings for which provision has been made in accordance with the preceding section 4, this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

City Attorney

Introduced on First Reading:

August 18, 2009

Adopted: September 15, 2009

ORDINANCE NO. 18811-09-2009

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2009, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION I.

There is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2009, at the rate of \$0.8550 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2009, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.7109 for general fund operations and a debt levy of \$0.1441 for servicing outstanding debt obligations.

SECTION II.

The debt portion of the tax levy which is hereinbefore made

is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an addition to levies for the same purpose in the respective ordinances authorizing and creating such obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The General Debt Service Fund shall receive payment of sixteen and eighty-five hundredths percent (16.85%) of the current taxes collected.

SECTION III.

The taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2009, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE DUE TO NEW CONSTRUCTION VALUES.

SECTION IV.

The taxes provided for herein are due on receipt of a tax

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bill and are delinquent if not paid before February 1, 2010. Failure to send or receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION V.

If a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2009, he or she may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2010.

SECTION VI.

(a) A delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2010. However, a tax delinquent on July 1, 2010, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) If a person who exercises the split payment option provided by Section V above fails to make the second payment before July 1, 2010, the second payment is delinquent and incurs a penalty of twelve percent (12%) of the amount of the unpaid tax.

SECTION VII.

In addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become delinquent as above set forth, and said interest shall attach on the first day of each month thereafter until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said taxes and be payable as such.

SECTION VIII.

A tax that becomes delinquent on or after February 1, 2010, but not later than May 1, 2010, and that remains delinquent on July 1, 2010, shall incur an additional penalty of twenty percent (20%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such twenty percent (20%) penalty and collection procedures are imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and are in addition to the other penalties and interest which are due and owing according to law.

SECTION IX.

A tax that becomes delinquent on or after June 1, 2010, under Section 26.07(f), 26.15(e), 31.03, 31.031, 31.032, or 31.04 of the Tax Code shall incur an additional penalty of twenty

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percent (20%) of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the Property Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION X.

A tax imposed on tangible personal property that becomes delinquent on or after February 1, 2010, shall incur an additional penalty of twenty percent (20%) pursuant to Property Tax Code Section 33.11, on the later of the date the tax becomes subject to the outside attorney collection contract of Section 6.30 or 60 days after the date the taxes become delinquent. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION XI.

Such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION XII.

Should any part, portion, section or part of a section of

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this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION XIII.

That all ordinances for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION XIV.

This ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

City Attorney

Introduced on First Reading:

August 18, 2009

Adopted: September 15, 2009

FORT WORTH



**SCHEDULE OF CHANGES
MADE BY THE CITY COUNCIL
TO THE CITY MANAGER'S
ADOPTED FY2010 BUDGET**

EXPLANATION OF REVENUE CHANGES:

Original General Fund Revenue Estimate:		\$528,216,548
Licenses and Permits		
Original Estimate	\$44,022,974	(\$1,270,000)
Revised Estimate	\$42,752,974	
<p>A decrease has been made to the Licenses and Permits revenue category of \$1,270,000 based on the decision by the Public Utility Commission to deny Oncor the ability to recover the increased fees. This reverts the City's franchise fee factor back to the level that it was in 2005. It changes from .002784 to .002651. The change decreases the projected franchise fee revenue the City will collect from Oncor.</p>		
Revenue from Money and Property		
Original Estimate	\$4,792,100	\$903,603
Revised Estimate	\$5,695,703	
<p>An increase of \$903,603 has been made to the Revenue from Money and Property category based on the anticipated increase in the sale of surplus real property for back taxes.</p>		
Service Charges		
Original Estimate	\$23,524,849	\$200,380
Revised Estimate	\$23,725,229	
<p>An increase of \$80,380 has been made to the Service Charges revenue category based on the decision to increase the after hours fire inspection services fee. In addition, an increase of \$120,000 has been made based on the decision to charge an after hours fee at various community centers for late night programs.</p>		
Transfers		
Original Estimate	\$39,960,498	\$351,012
Revised Estimate	\$40,311,510	
<p>An increase has been made to the Transfer revenue category of \$351,012 due to the transfer from the Solid Waste Fund. This transfer will offset the cost of the City's illegal dumping program previously proposed for elimination.</p>		
Revised General Fund Revenue Total		\$528,401,543
Net Changes from City Manager's Proposed Budget		\$184,995

EXPLANATION OF APPROPRIATION CHANGES:

Original General Fund Appropriation:		\$528,216,548
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City Manager's Office

Original Estimate	\$5,859,089	(\$548,576)
Revised Estimate	\$5,310,513	

The budget decreases by \$157,236 for the deletion of the Transportation Coordinator position. The budget includes a lesser than anticipated reduction for legislative consultants. As a result the budget increases by \$36,400. The budget decreases by \$425,371 for the deletion of the Organizational Analysis Unit and Sunset Review. This reduction includes five authorized positions and additional funding for contractual costs related to operational studies. The budget decreases by \$7,053 based on the Council Members' decision to voluntarily waive 3% of their pay. The budget decreases by \$12,659 for the implementation of the 8 furlough days for Council Aides. In addition, the budget increases by \$17,343 due to an overestimation of furlough savings for this department.

Code Compliance

Original Estimate	\$13,835,376	\$371,508
Revised Estimate	\$14,206,884	

An increase of \$351,012 for the reinstatement of six positions in the City's illegal dumping program previously proposed for elimination. This increase is offset by a transfer from the Solid Waste Fund. In addition, the budget increases by \$20,496 due to an overestimation of furlough savings for this department.

Community Relations Department

Original Estimate	\$4,548,048	\$10,090
Revised Estimate	\$4,558,138	

The budget increases by \$10,090 due to an overestimation of furlough savings for this department.

Financial Management Services Department

Original Estimate	\$5,841,720	\$6,307
Revised Estimate	\$5,848,027	

This includes an increase of \$6,307 due to an overestimation of furlough savings for this department.

Fire Department

Original Estimate	\$104,988,319	\$143,220
Revised Estimate	\$105,131,539	

An increase of \$96,924 has been made to restore funding for two Equipment Services Mechanics and \$46,296 for one Senior Customer Service Representative previously slated for reduction.

Housing and Economic Development Department

Original Estimate	\$6,964,292	\$1,577
Revised Estimate	\$6,965,869	

The budget increases by \$1,577 due to an overestimation of furlough savings for this department.

Human Resources

Original Estimate	\$4,066,559	\$1,577
Revised Estimate	\$4,068,136	

The budget increases by \$1,577 due to an overestimation of furlough savings for this department.

Internal Audit

Original Estimate	\$1,057,661	\$1,294,325
Revised Estimate	\$2,351,986	

This includes an increase of \$1,200,000 for the transfer from Non-Departmental for the external audit fees as part of the budget process to align contractual expenditures with appropriate departments and \$92,748 for reinstatement of one Senior Auditor position. In addition, the budget increases by \$1,577 due to an overestimation of furlough savings for this department.

Library

Original Estimate	\$16,016,139	\$1,419,275
Revised Estimate	\$17,435,414	

The budget increases by \$606,081 to fund the opening of the new Northwest Library Branch. The budget increases by \$813,194 to restore the Wedgwood and Meadowbrook Library Branches.

Municipal Court

Original Estimate	\$13,227,869	\$1,577
Revised Estimate	\$13,229,446	

The budget increases by \$1,577 due to an overestimation of furlough savings for this department.

Non-Departmental

Original Estimate	\$69,575,626	(\$2,880,652)
Revised Estimate	\$66,694,974	

There is a decrease of \$1,300,000 for the decision package for consultant services for the CAFR based on the decision to fund these activities through a supplemental appropriation during FY2009. In addition, there is a decrease of \$1,200,000 for the transfer of all CAFR and external audit fees to the Internal Audit Department. There is also a decrease of \$450,000 based on a reduced estimated amount for economic development 380 agreements. There is an increase of \$30,000 to cover tuition reimbursement costs for General Fund employees that applied and were approved for the program for the Fall semester. An addition, the budget increases by \$39,348 for the implementation of vacation buyback.

Parks and Community Services

Original Estimate	\$33,489,447	\$296,971
Revised Estimate	\$33,786,418	

An increase of \$134,451 has been made to restore the Graffiti Abatement program and increase of \$188,512 for the After School Programs and \$577,041 for the Late Night Programs. A reduction of \$625,893 has been made to transfer the Water Gardens to Culture and Tourism Fund. This transfer includes 7 authorized positions and associated costs. In addition, the budget increases by \$22,860 due to an overestimation of furlough savings for this department.

Planning & Development

Original Estimate	\$11,678,713	\$15,767
Revised Estimate	\$11,694,480	

The budget increases by \$15,767 due to an overestimation of furlough savings for this department.

T/PW Department

Original Estimate	\$51,423,217	\$52,029
Revised Estimate	\$51,475,246	

The budget increases by \$52,029 due to an overestimation of furlough savings for this department.

Revised General Fund Appropriation Total **\$528,401,543**

Net Changes from City Manager's Proposed Budget **\$184,995**

Enterprise, Internal Service and Special Funds:

Solid Waste Fund

Original Revenue Estimate	\$52,157,385	(\$1,659,671)
Revised Revenue Estimate	\$50,497,714	

A decrease of \$1,659,671 based on staff recommendation to defer the implementation of the proposed fee increase in FY2010. The Solid Waste fund balance is in excess of the reserves requirement. Excess reserves will be used to offset the decrease in revenues.

Original Proposed Appropriation	\$52,157,385	\$351,012
Revised Appropriation	\$52,508,397	

An increase of \$351,012 due to the transfer from the Solid Waste Fund to the General Fund. This transfer will offset the cost of six positions in the City's illegal dumping program previously proposed for elimination.

Culture and Tourism Fund

Original Revenue Estimate	\$29,010,535	\$0
Revised Revenue Estimate	\$29,010,535	

No changes

Original Proposed Appropriation	\$29,010,535	\$0
Revised Appropriation	\$29,010,535	

Significant changes have been made to the funding allocations in the Culture & Tourism budget from proposed. A reduction package was revised to change the classification of a reduced position from a Senior Skilled Trades Technician to a Public Events Coordinator. This change does not have a financial impact. The Water Gardens maintenance, 7 authorized positions and associated costs totaling \$625,893 was transferred from the Parks & Community Services Department to the Culture & Tourism Fund. This change is offset by a reduction in the facility improvement and Museum of Science & History funding. The Water Gardens will be funded by the DFW Car Rental Tax. In addition, the funding for Artes de la Rosa will be reduced from \$60,000 to \$50,000 and \$10,000 will be allocated to the World Affairs Council.

Group Health & Life Insurance Fund

Original Revenue Estimate	\$75,707,893	\$0
Revised Revenue Estimate	\$75,707,893	

No Changes

Original Proposed Appropriation	\$79,023,165	\$520,000
Revised Appropriation	\$79,543,165	

A decrease of \$520,000 for the continuation of the rebates of the health insurance premiums for retirees who were employed by the City prior to October 5, 1988. This rebate helps equalize the costs of dependent coverage for retirees and active employees alike.

FORT WORTH



GENERAL FUND BUDGET SYNOPSIS

The FY2009-10 adopted General Fund Budget is based on a \$10,585,609 decrease in expenditures, a 2 percent decrease from the FY2008-09 adopted budget. Major expenditure adjustments are as follows:

A Decrease in Budget For:

(13,938,484) SALARIES OF REGULAR EMPLOYEES
(4,991,668) TRANSFERS OUT
(3,200,993) OTHER CONTRACTUAL
(2,335,314) ELECTRIC UTILITY
(2,000,000) AMBULANCE AUTHORITY SUBSIDY
(1,261,501) BONUS PAY
(869,443) IT SOLUTIONS CHARGES
(733,467) CLAIM PAYMENTS TRANSFER
(682,384) SALARY SAVINGS BUDGETED
(569,010) CITY MOWING
(511,357) WATER AND SEWER UTILITY
(500,000) CONTRACT STREET MAINT
(485,185) OVERTIME
(484,496) CS SALARY CONTINUATION
(463,491) MOTOR VEHICLE REPAIR
(445,422) IT LEASED EQUIPMENT
(437,800) MOTOR VEHICLES
(434,997) GAS UTILITY
(431,220) CIVIL SERVICE OVERTIME
(429,900) EXECUTIVE AUTO ALLOWANCE
(402,750) THIRD PARTY PLUMBING
(315,500) PURCHASES FOR RESALE
(314,015) INSIDE REPAIR & MAINT
(312,808) OPERATING SUPPLIES
(295,747) MOTOR VEHICLE FUEL
(231,741) COMM INSURANCE TRANSFER
(228,518) TRAVEL EXPENSES
(226,255) FACILITY RENTAL
(200,987) TUITION REIMBURSEMENT
(192,370) UNIFORMS & SPECIAL CLOTHING
(188,480) CONSULTANTS & PROF. SERVICES
(181,685) REPAIR & MAINTENANCE SUPPLIES
(180,149) WORKER'S COMPENSATION
(170,006) RECOGNITION SUPPLIES
(164,453) WIRELESS/RADIO CHARGES
(164,385) WORKSHOPS/RETREATS
(161,820) ENGINEERING SERVICES
(150,000) OUTSIDE LEGAL

MAJOR ADJUSTMENTS BY DEPARTMENT

City Manager's Office

The adopted City Manager's Office budget is \$5,310,513, representing a 31.70 percent decrease under the FY2008-09 Adopted budget. The primary changes to this budget include a decrease of (\$1,124,448) due to the elimination of eleven positions. This includes the deletion of a First Assistant City Manager, Assistant to the City Manager, Public Health Director, Executive Secretary and Administrative Assistant. In addition, the Organizational Analysis Unit and Sunset Review, which includes five positions, and a Transportation Coordinator position was also eliminated. The adopted budget also reflects an increase of \$973,023 for the transfer of the Budget and Research Division into the City Manager's Office from the Financial Management Services Department. This transfer includes ten authorized positions.

City Secretary

The adopted City Secretary budget is \$1,020,665, representing a .17 percent decrease from the FY2008-09 adopted budget. The primary changes to this budget include a decrease of (\$23,484) for the implementation of eight mandatory furlough days city wide. The budget also decreases by (\$20,980) for salaries of regular employees based on turnover, retirements and vacancies. The adopted budget also increases by \$27,500 for an improvement package to purchase public information software include licensing, installation and training for staff.

Code Compliance

The Code Compliance adopted budget of \$14,206,884 represents a 3.9 percent decrease under the FY2008-09 adopted budget. The primary changes to this budget include a decrease of (\$879,731) for the reduction of 14 authorized positions. This includes the reduction of one Veterinarian, one Special Services Superintendent, one Special Services Supervisor, three animal shelter attendants, one code officer in the training role and six code officers and a decrease of (\$117,427) for the transfer of one Assistant Director Position from Code Compliance to Community Relations, as well as a decrease of (\$342,497) for the implementation of eight mandatory furlough days city wide. An increase of \$127,460 is reflected in the adopted budget for facility-related operating costs associated with occupying the new Hazel Harvey Peace Center for Neighborhoods by the Code Compliance Department and the Community Relations Department.

Community Relations

The Community Relations Department's adopted budget is \$4,558,138 which represents a 12.38 percent increase above the FY2008-09 adopted budget. The primary changes to this budget include a decrease of (\$223,680) for the elimination of three authorized positions in the Outreach division. This includes the deletion of one Health Outreach Manager and two Human Services Supervisors. The adopted budget also increases by \$564,504 for the subsidy of the Cable Office that moved from the City Managers Office to the Community Relations Department, as well as by \$287,664

due to the transfer of public information costs from the City Manager Office to the Community Relations Department.

Environmental Management

The FY2009-10 adopted Environmental Management budget is \$723,244, representing a 17.07 percent decrease from the FY2008-09 adopted budget. The primary change to this budget includes a decrease of (\$73,615) for the transfer of Stormwater Compliance efforts to the Environmental Protection Fund. This includes one authorized position. The adopted budget decreases by (\$21,468) for the implementation of eight mandatory furlough days city wide.

Financial Management Services

The Financial Management Services Department adopted budget of \$5,848,027, representing a 31.23 percent decrease from the FY2008-09 adopted budget. The decrease is due to the transfer of the Budget and Research Division to the City Manager's Office for a reduction of (\$1,959,781). Additionally, the Capital Projects Team was transferred to the Capital Projects Service Fund. These transfers include 16 authorized positions responsible for budget research, development and re-estimates, capital projects coordination and management, budget systems administration (CPMS and BRASS). One authorized position in Utility Management will be transferred to the Law Department. The budget also decreases by (\$368,857) for the reduction of four authorized positions as well as salary savings for one year of funding for a vacant Assistant Treasurer position. The four authorized positions include a Financial Services Manager, Administrative Secretary, Buyer, and Senior Accountant.

Fire

The adopted budget for the Fire Department is \$105,131,539, which is a 1.52 percent increase from the FY2008-09 adopted budget. The primary changes to this budget include an increase of \$1,489,424 to reflect the addition of two authorized positions for the transfer of the Office of Emergency Management from the City Manager's Office, as well as funds for an Emergency Management Performance Grant, and additional funds for a contract with Tarrant County for use of the City's emergency management plan.

Housing and Economic Development

The adopted Housing and Economic Development budget is \$6,965,869, which is a 3.29 percent decrease from the FY2008-09 budget. The primary changes to this budget include an increase for \$2,556,042 of \$3,000,000 total program cost, for the transfer of the Direction Home Program (Homelessness Program) from the Planning and Development Department. The transfer includes two authorized positions and contractual expenditures. The adopted budget decreases by (\$201,050) for the elimination of a Deputy Director position and by (\$2,000,000) for the elimination of the 3rd year payment to the Housing Trust Fund.

Human Resources

The FY2009-10 adopted Human Resources budget is \$4,068,136 which represents a 7.16 percent decrease from the department's FY2008-09 adopted budget. The primary changes to this budget include a decrease of (\$91,920) for the elimination of one Senior Human Resources Analyst position. The adopted budget increases by \$355,394 in other contractual services for backfilling resources for the Enterprise Resource Planning.

Internal Audit

The adopted Internal Audit budget is \$2,351,986 which is a 98.12 percent increase from the FY2008-09 adopted budget. The increase of \$1,200,000 is largely the result of the transfer from Non-Departmental for external audit fees as part of the budget process to align contractual expenditures with appropriate departments.

Law

The FY2009-10 adopted budget for Law is \$5,851,485, which is a 6.08 percent increase above the FY2008-09 adopted budget. The adopted budget increases by \$250,000 for two Public Information Attorneys and one support staff to handle public information requests. The budget increases by \$47,012 for the conversion of one overage to a permanent position. Addition, the budget decreases by \$307,319 for the reduction of funding for outside legal, scheduled temporaries and the implementation of the 8-day citywide furlough.

Library

The Library's adopted budget of \$17,435,414 represents a 2.59 percent increase from the FY2008-09 adopted budget. The primary changes to this budget include an increase of \$626,081 for FY10 costs associated with the opening of the Northwest Branch Library. This package includes 17 authorized positions to fully staff this facility, as well as a decrease of (\$326,396) for the implementation of eight mandatory furlough days city wide.

Municipal Court

The Municipal Court adopted budget is \$13,229,446, which is a .10 percent increase from the FY2008-09 adopted budget for the Scofflaw Technology Project Funding for information transmission costs to properly report defendants who are delinquent in paying fines. The adopted budget decreases by (\$98,585) for the transfer of two positions related to the Red Light Enforcement Program. A Hearing Officer will be transferred to the Transportation and Public Works Department. Additionally, a Senior Customer Service Representative position will be transferred to the Financial Management Services Department, and by (\$85,500) for the deletion of a Municipal Court Judge position. The position was added to staff the potential 4th Floor courtroom. The construction of this new courtroom has been delayed so the staff position can be deferred.

Non-Departmental

The Non-Departmental adopted budget is \$66,694,974, which is a 3.82 percent increase from the FY 2008-09 adopted budget. The budget increases by \$1,705,000 for the consolidation of funding for the Arts Council and United Way non-profit art and community agencies. This expenditure is offset by a transfer from Culture and Tourism Fund – DFW car rental tax revenue. The adopted budget increases by \$5,000,000 for the additional contribution to retiree healthcare. In addition, the budget increases by \$3,239,621 for the implementation of the vacation buy back program for the General Fund departments at the 100% participation level. There is an increase of \$1,615,734 for retiree group health based on the allocation by the Group Health Fund. The adopted budget decreases by (\$2,000,000) for the elimination of the one-time additional funding for the Ambulance Authority. Additionally, there is a decrease of (\$2,335,108) based on the decline in electricity prices and the negotiation of a new contract.

Parks and Community Services

The adopted budget for the Parks and Community Services Department is \$33,786,418, which represents a 6.81 percent decrease from the department's FY2008-09 adopted budget. The primary changes to this budget include an increase of \$463,600 and six authorized positions for the transfer of the Log Cabin Village from the Culture and Tourism Fund, as well as a decrease of (\$440,089) for the closure of all City pools except for Forest Park and one Trades Maintenance Worker. The adopted budget also decreases by (\$214,245) and six authorized positions for reductions in the After School Program at various community centers.

Planning and Development

The adopted Planning and Development budget is \$11,694,480, a 24.14 percent decrease over the FY2008-09 adopted budget. The primary changes to this budget include a reduction of (\$2,556,042) of the \$3 million program costs for the transfer of two authorized position, consultant services and other contractual funding for the Directions Home Program from the Planning & Development Department to the Housing & Economic Development Department. The adopted budget also increases by \$197,600 for the transfer of two authorized positions and associated costs from the Transportation & Public Works Department for the Transportation Impact Fee Program.

Police

The adopted budget for the Police Department is \$178,049,079, a 4.99 percent increase above the FY2008-09 adopted budget. The primary changes to this budget include an increase of \$4,019,051 for the addition of contractually obligated salary increases, an increase of \$1,937,173 for the implementation of the 2009 Patrol Allocation Model and three positions for Homelessness efforts that were added in FY2009. The adopted budget also decreases by (\$1,733,669) based on the Department's commitment to hold 25 positions vacant.

Public Events

The Public Events Department has been moved to the Culture and Tourism Fund for FY2010. All budget information for this department can be found in the Special Funds section.

Public Health

The majority of the Public Health Department functions were transferred to either Tarrant County or other City departments in order to eliminate duplication of services and create greater efficiency. Remaining functions, such as Consumer Health, Animal Control, and Animal Kennel transferred to the City's Code Compliance Department. Public Outreach and Education transferred to the City's Community Relations Department. Effective FY2010, this department will be completely eliminated.

Transportation and Public Works

The Transportation and Public Works Department's adopted budget is \$51,475,246 which is a 5.92 percent decrease from the department's FY2008-09 adopted budget. The primary changes to this budget include a decrease of (\$679,576) for the reduction of an Engineering Technician II, a Senior Engineering Technician and other contractual costs for the Alley Maintenance Program. In addition, the Traffic Services section had a reduction of (\$478,235) for a Customer Service Representative, Professional Engineer, Senior Administrative Assistant, Parts Expediter, five Traffic Service Workers, two Traffic Systems Technician II positions and associated costs. The department had reductions of (\$404,532) in facilities maintenance of two Skilled Trades Technicians, a Custodial Services Supervisor, Carpenter, Painter, Roofer and HVAC Technician. Additionally, the department transferred six authorized positions for development review and project management to the Capital Projects Service Fund for a reduction of (\$332,427). Traffic Engineering had a reduction of an Engineering Technician II, Construction Inspector II and a Senior Professional Engineering for a total of (\$317,554). Street Maintenance decreased by (\$249,492) for the reduction of four Equipment Operators and a Field Operations Crewleader. Finally, the Planning section decreased by (\$237,608) for the reduction of a Planner, Senior Planner, and a Transportation Manager position.

FISCAL YEAR 2009-10 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
BEGINNING BALANCE:	\$75,728,742	\$4,934,421	\$102,488,668	\$9,091,869	\$96,209,852
ESTIMATED REVENUES:					
Taxes					
(a) Property Tax	\$292,440,666				
(b) Sales Tax	98,866,421				45,654,866
(c) Other Local Taxes	9,077,500				20,943,338
Licenses and Permits	42,880,799		2,077,836		
Fines and Forfeitures	13,168,383		1,360,472		
Use of Money and Property	5,695,703		30,892,069	17,800	9,808,263
Revenue From Other Agencies	1,140,508	45,129,572	62,700		4,090,074
Charges for Current Services	23,719,849		52,103,551	26,940,951	0
Miscellaneous and Other Revenue	<u>1,100,204</u>	<u>111,306</u>	<u>345,131,514</u>	<u>1,232,168</u>	<u>92,584,058</u>
Total Revenues	488,090,033	45,240,878	431,628,142	28,190,919	173,080,599
Other Financing Sources					
(a) Transfers In	40,311,510		1,057,680	38,631,697	6,155,596
(b) Non-Revenues					
Total Revenues and Other Financing Sources	528,401,543	45,240,878	432,685,822	66,822,616	179,236,195
Use of Reserves	0		2,010,684		
Total Estimated Revenues and Use of Reserves	\$528,401,543	\$45,240,878	\$434,696,506	\$66,822,616	\$179,236,195
EXPENDITURES / EXPENSES:					
City Manager	\$5,310,513				
City Secretary	1,020,665				
Code Compliance	14,206,884				
Community Relations	4,558,138			2,179,089	616,341
Planning & Development	11,694,480				
Environmental Management	723,244		52,508,397		4,305,117
Housing & Economic Development	6,965,869	45,240,878			
Financial Management Services	5,848,027				7,128,399
Fire	105,131,539				
Human Resources	4,068,136			1,186,168	90,192,449
Internal Audit	2,351,986				
Law	5,851,485				
Library	17,435,414				
Municipal Court	13,229,446				
Non-Departmental	66,694,974				
Parks and Community Services	33,786,418		5,726,246		1,269,924
Police	178,049,079				50,138,407
Transportation and Public Works	51,475,246		30,347,483	14,580,275	
Aviation			4,619,947		
Water and Sewer			341,494,433		922,630
Culture & Tourism					29,010,535
Equipment Services				25,561,551	
Information Technology				<u>23,179,951</u>	
Total Expenditures and Uses	\$528,401,543	\$45,240,878	\$434,696,506	\$66,687,034	\$183,583,802
ENDING BALANCE:					
Reserve (committed)	(7,606,130)				
Reserve (uncommitted)	(2,000,000)				
Undesignated	\$66,122,612	\$4,934,421	\$100,477,984	\$9,227,451	\$91,862,245

GENERAL FUND REVENUE SUMMARY

	ADOPTED FY2009	RE-ESTIMATE FY2009	ADOPTED FY2010	CHANGE FROM FY2009 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Property Taxes	\$293,055,766	\$288,684,192	\$292,440,666	(\$615,100)	-0.2%	\$3,756,474	1.3%
Sales Tax	104,536,265	\$103,109,413	98,866,421	(\$5,669,844)	-5.4%	(\$4,242,992)	-4.12%
Other Local Taxes	9,515,000	\$9,453,000	9,077,500	(\$437,500)	-4.6%	(\$375,500)	-4.0%
Licenses and Permits	44,222,278	\$42,398,586	42,758,354	(\$1,463,924)	-3.3%	\$359,768	0.8%
Fines and Forfeitures	12,528,370	\$13,362,492	13,168,383	\$640,013	5.1%	(\$194,109)	-1.5%
Use of Money and Property	14,263,915	\$11,183,369	5,695,703	(\$8,568,212)	-60.1%	(\$5,487,666)	-49.1%
From Other Agencies	1,168,420	\$1,267,572	1,262,953	\$94,533	8.1%	(\$4,619)	-0.4%
Service Charges	24,964,394	\$21,910,047	23,719,849	(\$1,244,545)	-5.0%	\$1,809,802	8.3%
Other Revenue	1,450,137	\$2,194,635	1,100,204	(\$349,933)	-24.1%	(\$1,094,431)	-49.9%
Transfers	<u>33,282,607</u>	<u>\$41,507,628</u>	<u>40,311,510</u>	\$7,028,903	<u>21.1%</u>	<u>(\$1,196,118)</u>	<u>-2.9%</u>
Total General Fund Revenues	\$538,987,152	\$535,070,934	\$528,401,543	(\$10,585,609)	-2.0%	(\$6,669,391)	-1.2%

GENERAL FUND REVENUE CHANGE SUMMARY

REVENUE CATEGORY	FY2009 ADOPTED BUDGET	FY2010 ADOPTED BUDGET	VARIANCE	%
Property Taxes	\$293,055,766	\$292,440,666	(\$615,100)	(0.21%)
Sales Tax	\$104,536,265	\$98,866,421	(\$5,669,844)	(5.42%)
Other Local Taxes	\$9,515,000	\$9,077,500	(\$437,500)	(4.60%)
Licenses & Permits	\$44,222,278	\$42,758,354	(\$1,463,924)	(3.31%)
Fines & Forfeitures	\$12,528,370	\$13,168,383	\$640,013	5.11%
Revenue from Use of Money & Property	\$14,263,915	\$5,695,703	(\$8,568,212)	(60.07%)
Revenue from Other Agencies	\$1,168,420	\$1,262,953	\$94,533	8.09%
Service Charges	\$24,964,394	\$23,719,849	(\$1,244,545)	(4.99%)
Other Revenue	\$1,450,137	\$1,100,204	(\$349,933)	(24.13%)
Transfers	\$33,282,607	\$40,311,510	\$7,028,903	21.12%
Total	\$538,987,152	\$528,401,543	(\$10,585,609)	(1.96%)

Property Tax - The decrease is primarily due to an increase in the valuation that is offset by an decrease in collection rate during the fiscal year.

Sales Tax - The decrease is primarily due to current economic conditions and the continued decline in actual receipts reported by the State Comptroller. The FY2010 projection is conservatively tempered.

Licenses & Permits - The decrease in FY2009 is primarily attributable to the decline in the TXU Franchise fee. In addition, there was a decrease to the ROW license fee.

Fines and Forfeitures - The increase is primarily due to the increased traffic fine collection efforts by the Municipal Courts Department through an outside vendor. The department will continue collection efforts as well as a warrant roundup that proved successful in FY2009.

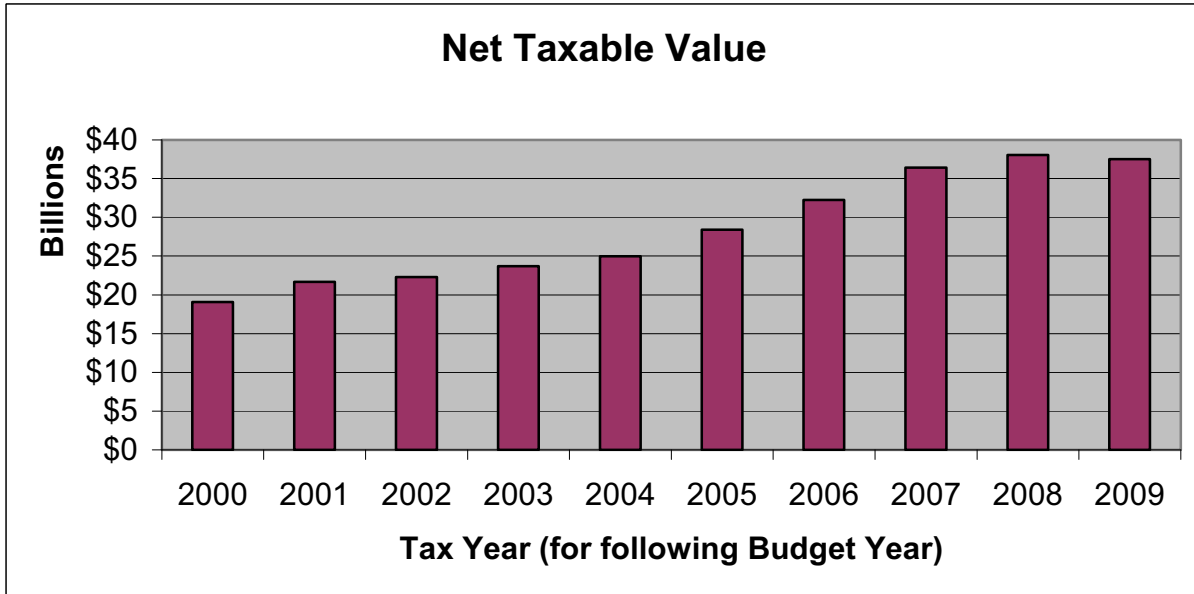
Revenue from Use of Money and Property - The primary decrease is due to the movement of the Public Events Department along with associated expenditures, revenue and remaining staff to the Culture and Tourism Fund. In addition, there is decrease in interest on investments due to the declining annual average yield, which has fallen by more than a percentage point over the last year.

Service Charges - The decrease is primarily due to the reduced reliance on 3rd party vendors and the economic downturn in the housing market that affected building permits and related activities. Additionally, various administrative charges to enterprise funds were reduced or eliminated.

Transfers - The increase is primarily due to a decision to implement a 'payment in lieu of property taxes' for enterprise funds. There was an increase of \$4.2 million for the 'payment in lieu of property taxes' for the Water & Sewer Fund and Solid Waste Fund. Additionally, there was an increase in the street rental for the Water & Sewer. In addition, there is an increase of \$1.8 million for the transfer of DFW Car Rental Tax revenue from the Culture & Tourism Fund to the General Fund to offset a contract with United Way for \$345,000 and Arts Council for \$1,360,000 to manage the community agency and non-profit arts programs.

PROPERTY TAXES

The FY2009-10 budget maintains the City's property tax rate to \$0.8550 per \$100 net taxable valuation. The City's property tax roll of net taxable value decreased \$528 million or 1.4 percent from the July 2008 certified roll to the July 2009 certified roll. This is the first decrease in net taxable value in fourteen years. Adjusted Net Value (which is the Net Taxable Value plus the value of incomplete properties and properties under protest), increased \$984 million or 2.4 percent in the same time period. As a result, the City is projected to collect \$4.7 million more than in FY2008-09.



The estimate of the FY2009-10 tax revenue is based on the certified roll provided by the central appraisal districts of Tarrant, Denton, and Wise Counties in July 2009. The assumed collection rate is 98 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions and freezes granted on a local option and approved by City Council.

The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000 homestead exemption granted to senior citizens, and the Freeport exemption.

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The following indicates the loss of taxable value for various exemptions from the certified roll:

Total Appraised Value	\$ 46,121,543,624
Less	
Deferred Special Use Value Loss	
Agricultural	\$ 565,297,095
Productivity Loss	102,782,296
Scenic Land	\$ 6,507,103
Partial Exemption Value Loss	
Disabled Veteran	\$ 38,937,401
Disabled Veteran HS	\$ 718,645
Over-65	\$ 1,012,721,737
Homestead	\$ 3,340,161,322
Disabled Person	\$ 116,679,848
Freeport Inventory	\$ 2,259,946,149
Solar/Wind	\$ 13,886
Pollution Control	\$ 8,547,141
Foreign Trade Zone	\$ 354,657,045
Historic Site	\$ 73,920,723
Prorated Absolute	\$ 8,833,010
Commercial Housing Development	\$ 125,277,159
Abatement Value Loss	\$ 432,435,066
Nominal Personal Property	\$ 2,091,403
Homestead Cap	\$ 68,866
EX/EX366	\$ 129,751,934
Freeze Taxable (DAD Only)	\$ 6,359,680
Transfer Adjustments	\$ 7,311
<u>Sub-Total Exemptions</u>	<u>\$ 8,585,700,198</u>
Net Taxable Value	\$ 37,535,843,426
+ Minimum value of Protested Values	\$ 2,398,902,474
Incomplete Properties	\$ 1,916,268,798
Adjusted Net Value	\$ 41,851,014,698
Total Levy	\$ 357,826,176
Tax Rate per \$100 of Value	0.855
Less	
Estimated Levy Adjustments	\$ (787,218)
Adjusted Levy	\$ 357,038,958
Less	
Collection Rate	98%
Estimated Collection of Levy	\$ 349,898,179
Less	
Estimated Refunds	\$ 2,250,000
Estimated TIF Contribution	\$ 7,300,000
Budgeted Revenues	\$ 340,348,179

SALES TAX

Revenue from the City's one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$98,866,421 a decrease of \$5,669,844, or 5.4 percent from the FY2008-09 budget. Actual sales tax collections for FY2008-09 came in under the FY2008-09 adopted budget by \$5,174,169 or 4.95 percent. This revenue is dependent on the level of retail sales.

OTHER LOCAL TAXES

Revenues from other local taxes are anticipated to decrease by \$437,500 or 4.6 percent from the FY2008-09 adopted budget. Other local taxes include franchise fees on telephone access lines and revenue from the state mixed beverage tax.

LICENSES AND PERMITS

Revenues from licenses and permits are anticipated to be \$1,463,924 or 3.3 percent lower than the FY2008-09 budget. This category includes predominately franchise fees on utilities and Cable TV, as well as miscellaneous permit fees. The decrease is primarily attributable to the decline in the TXU Franchise fee.

FINES AND FORFEITURES

Total revenue from fines and forfeitures are projected to increase from the FY2008-09 budget by \$640,013 or 5.1 percent. This category includes revenue collected from traffic and court fines, administrative and penalty fees and miscellaneous court related charges.

USE OF MONEY AND PROPERTY

Revenue from the use of money and property is projected to decrease by \$8,568,212 or 60.1 percent from the FY2008-09 budget. This category includes interest on the City's invested cash, as well as rental of City convention and exhibition space. The decrease recognizes lower interest revenue on invested City funds due to decreased interest rates and cash balances in the General Fund. There is decrease in interest on investments of \$2,925,904 due to the declining annual average yield (which has fallen by more than a percentage point over the last year). In addition, the decrease is attributed to the movement of the Public Events Department (revenues and expenditures) to the Culture and Tourism Fund for a total of \$6,530,971.

REVENUE FROM OTHER AGENCIES

Revenue from other agencies is projected to increase by \$94,533 or 8.1 percent above the FY2008-09 budget. This category includes revenue from entities outside of the City. For example, a reimbursement received from the Dallas/Fort Worth Airport is included in this category. This reimbursement offsets salary costs for two attorneys dedicated to the airport.

CHARGES FOR CURRENT SERVICES

Revenues from service charges are projected to be \$1,244,545 or 5.0 percent below the FY2008-09 budget. This category includes construction and development related permit revenues. This decrease is primarily due to a slowdown in building permit activity.

OTHER REVENUE

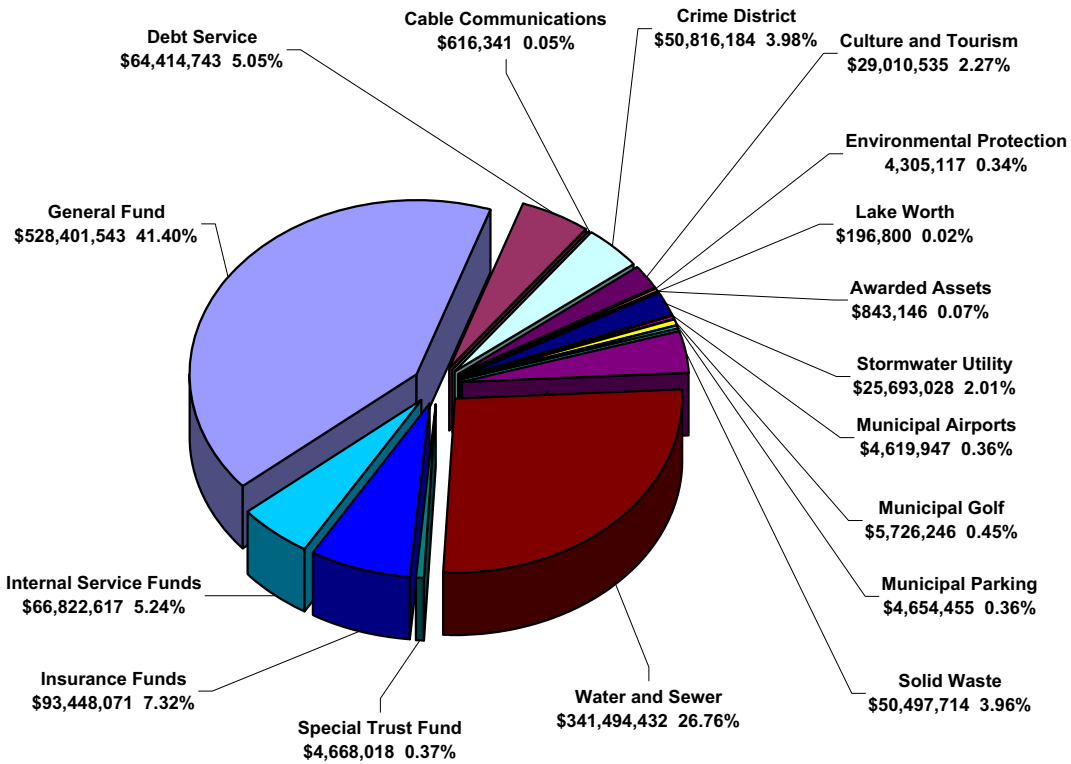
Other revenues are projected to be \$349,933 or 24.1 percent below the FY2008-09 budget. This decrease is primarily due to the reduction of a budgeted reimbursement payment from TXU. The payment received in FY2009 was the final payment for the TXU rate case.

TRANSFERS

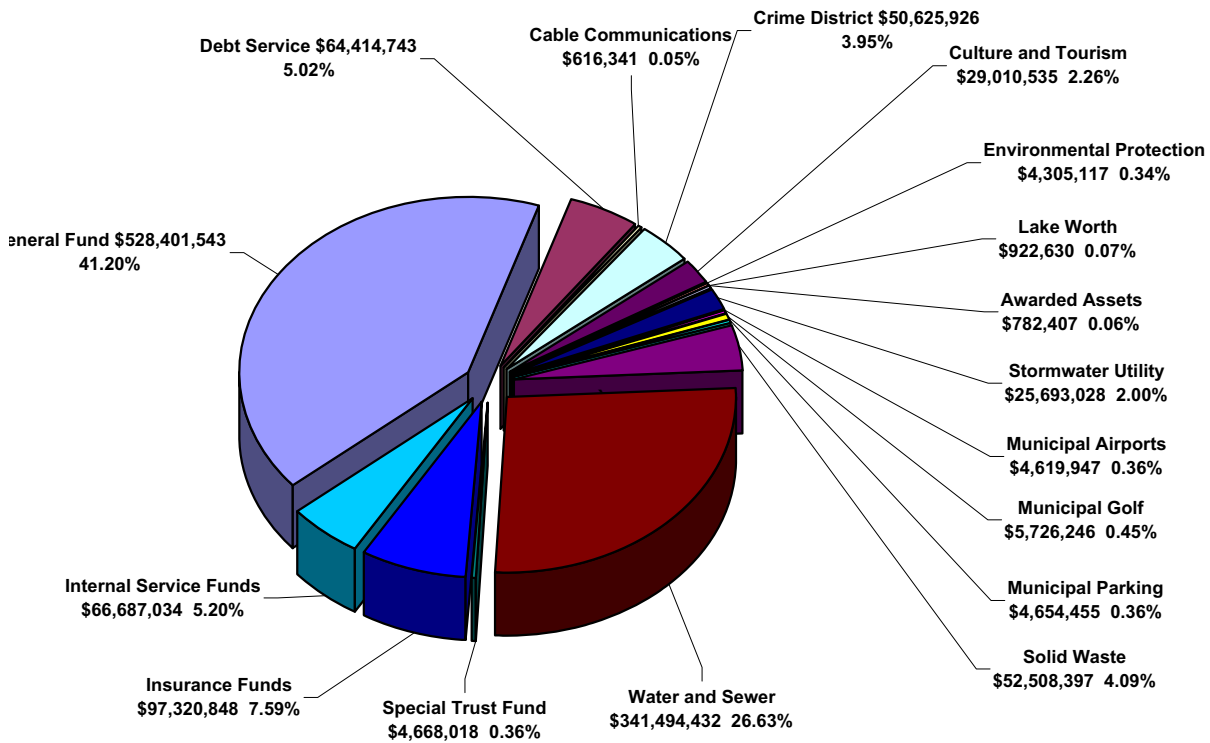
Transfer payments are projected to increase by \$7,028,903 or 21.1 percent above the FY2008-09 budget. The increase is primarily due to an increase of \$1.4 million for street rental for the Water & Sewer. Based on a decision to implement a 'payment in lieu of property taxes' for enterprise funds, there was an increase of \$4.2 million for the 'payment in lieu of property taxes' for the Water & Sewer Fund and Solid Waste Fund. In addition, there is an increase of \$1.8 million for the transfer of DFW Car Rental Tax revenue from the Culture & Tourism Fund to the General Fund to offset contracts with United Way for \$345,000 for community service agencies and Arts Council for \$1,360,000 for non-profit arts programs.

**FY2010 ADOPTED BUDGET
CITY OF FORT WORTH
ADOPTED TOTAL OPERATING BUDGET**

TOTAL REVENUES: \$1,276,228,937

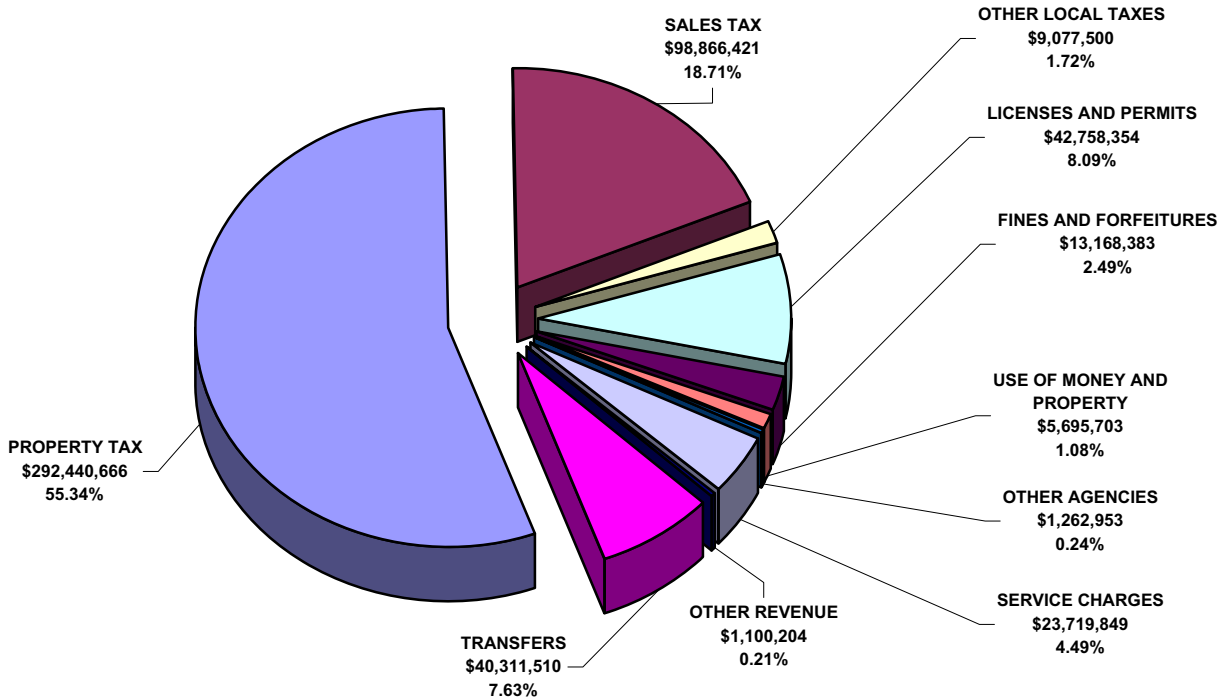


TOTAL EXPENDITURES: \$1,282,451,647

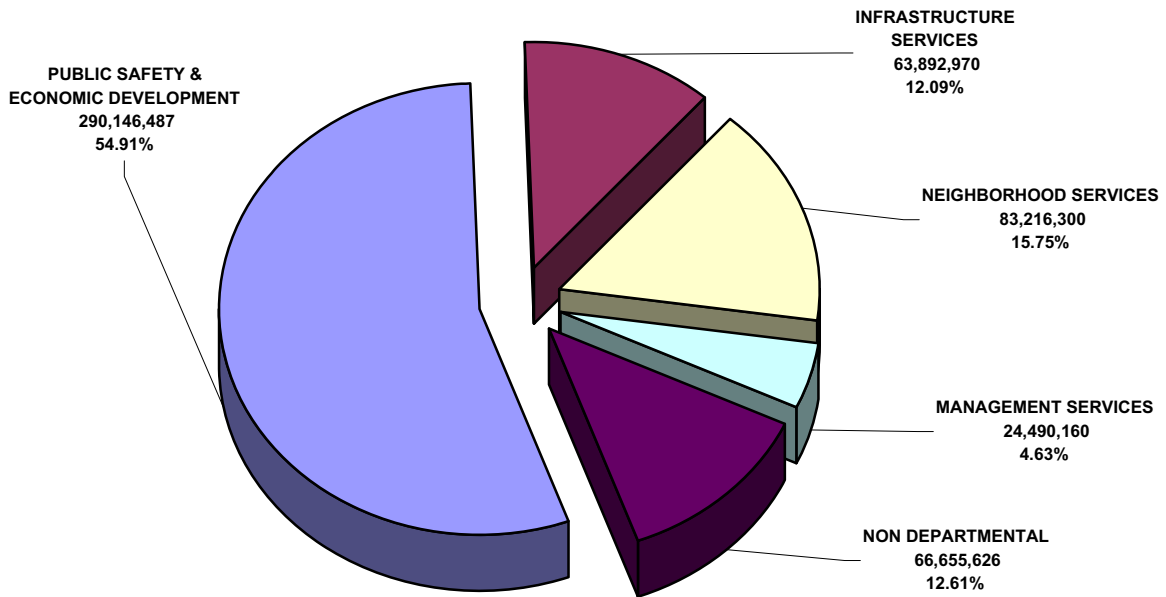


**FY2010 ADOPTED BUDGET
CITY OF FORT WORTH
ADOPTED GENERAL FUND BUDGET**

REVENUES: \$528,401,543



EXPENDITURES: \$528,401,543



**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual 2008	Adopted 2009	Adopted 2010	A.P. Change	% Change	Actual 2008	Adopted 2009	Adopted 2010	\$ Change	% Change
BUDGET & MGMT SERVICES	17.00	0.00	0.00	0.00	0.00%	\$ 1,647,861	\$ -	\$ -	\$0	0.00%
CITY MANAGER	47.00	42.00	33.00	(9.00)	(21.43%)	\$ 6,258,795	\$ 7,775,196	\$ 5,310,513	(\$2,464,683) *	(31.70%)
CITY SECRETARY	7.50	11.50	11.50	0.00	0.00%	\$ 660,469	\$ 1,022,442	\$ 1,020,665	(\$1,777)	(0.17%)
CODE COMPLIANCE	125.00	195.00	181.00	(14.00)	(7.18%)	\$ 10,023,611	\$ 14,783,367	\$ 14,206,884	(\$576,483)	(3.90%)
COMMUNITY RELATIONS	21.05	54.05	47.65	(6.40)	(11.84%)	\$ 1,439,150	\$ 4,056,083	\$ 4,558,138	\$502,055	12.38%
ENVIRONMENTAL MANAGEMENT	14.00	9.50	8.50	(1.00)	(10.53%)	\$ 995,135	\$ 872,153	\$ 723,244	(\$148,909)	(17.07%)
FINANCIAL MANAGEMENT SERVICES	71.00	91.00	71.00	(20.00)	(21.98%)	\$ 6,024,136	\$ 8,503,718	\$ 5,848,027	(\$2,655,691) *	(31.23%)
FIRE	900.00	948.00	950.00	2.00	0.21%	\$ 96,561,790	\$ 103,562,348	\$ 105,131,539	\$1,569,191	1.52%
HOUSING	7.83	0.00	0.00	0.00	0.00%	\$ 705,893	\$ -	\$ -	\$0	0.00%
HOUSING AND ECONOMIC DEVELOPMENT	37.50	36.30	35.90	(0.40)	(1.10%)	\$ 4,089,864	\$ 7,202,892	\$ 6,965,869	(\$237,023)	(3.29%)
HUMAN RESOURCES	48.05	37.05	36.05	(1.00)	(2.70%)	\$ 4,183,095	\$ 4,381,663	\$ 4,068,136	(\$313,527)	(7.16%)
INTERNAL AUDIT	16.00	16.00	15.00	(1.00)	(6.25%)	\$ 1,221,503	\$ 1,187,162	\$ 2,351,986	\$1,164,824	98.12%
LAW DEPARTMENT	46.00	49.00	54.00	5.00	10.20%	\$ 4,944,861	\$ 5,516,005	\$ 5,851,485	\$335,480	6.08%
LIBRARY	252.50	207.75	225.25	17.50	8.42%	\$ 17,347,277	\$ 16,994,721	\$ 17,435,414	\$440,693	2.59%
MAYOR AND COUNCIL	7.00	0.00	0.00	0.00	0.00%	\$ 1,380,432	\$ -	\$ -	\$0	0.00%
MUNICIPAL COURT	193.00	192.50	189.50	(3.00)	(1.56%)	\$ 12,078,734	\$ 13,215,596	\$ 13,229,446	\$13,850	0.10%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.00%	\$ 103,486,868	\$ 64,241,832	\$ 66,694,974	\$2,453,142	3.82%
PARKS & COMMUNITY SERVICES	367.10	351.60	335.10	(16.50)	(4.69%)	\$ 28,890,684	\$ 36,255,181	\$ 33,786,418	(\$2,468,763)	(6.81%)
PLANNING & DEVELOPMENT	162.00	161.00	151.00	(10.00)	(6.21%)	\$ 11,701,563	\$ 15,416,048	\$ 11,694,480	(\$3,721,568) *	(24.14%)
POLICE	1,659.00	1,719.00	1,725.00	6.00	0.35%	\$ 156,777,565	\$ 169,584,253	\$ 178,049,079	\$8,464,826	4.99%
PUBLIC EVENTS	141.00	102.00	0.00	(102.00)	(100.00%)	\$ 11,429,427	\$ 9,230,244	\$ -	(\$9,230,244) *	(100.00%)
PUBLIC HEALTH	146.00	12.00	0.00	(12.00)	(100.00%)	\$ 9,106,670	\$ 471,535	\$ -	(\$471,535)	(100.00%)
TRANSPORTATION & PUBLIC WKS	382.00	366.00	326.00	(40.00)	(10.93%)	\$ 53,172,525	\$ 54,714,713	\$ 51,475,246	(\$3,239,467)	(5.92%)
ZOO	0.00	0.00	0.00	0.00	0.00%	\$ 5,106,036	\$ -	\$ -	\$0	0.00%
GENERAL FUND TOTAL	4,667.53	4,601.25	4,395.45	(205.80)	(4.47%)	\$ 549,233,944	\$ 538,987,152	\$ 528,401,543	(\$10,585,609)	(1.96%)

***Significant organizational
changes:**

-City Manager's Office - The Program Management Office, Cable Fund Subsidy and the Office of Emergency Management were transferred out to the Capital Projects Service Fund, Community Relations Department and the Fire Department, respectively.

-Financial Management Services - Budget and Research, Utilities Management and Capital Projects Division were transferred out to the City Manager' Office, Law Department and the Capital Projects Service Fund, respectively.

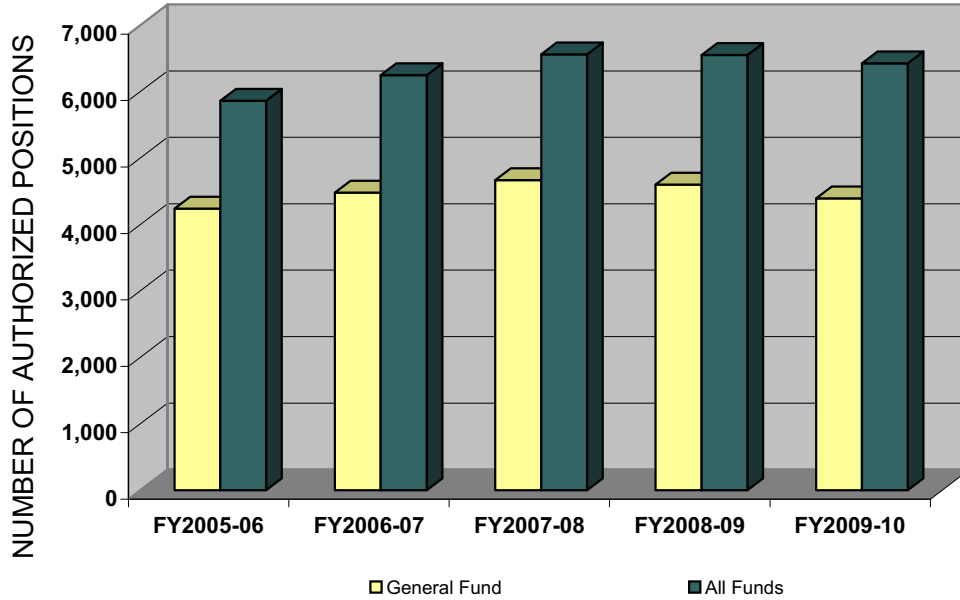
-Planning and Development - The Directions Home Program (homelessness) transferred to the Housing and Economic Development Department.

-Public Events - The Public Events Department will be consolidated into the Culture and Tourism Fund and eliminated as a department.

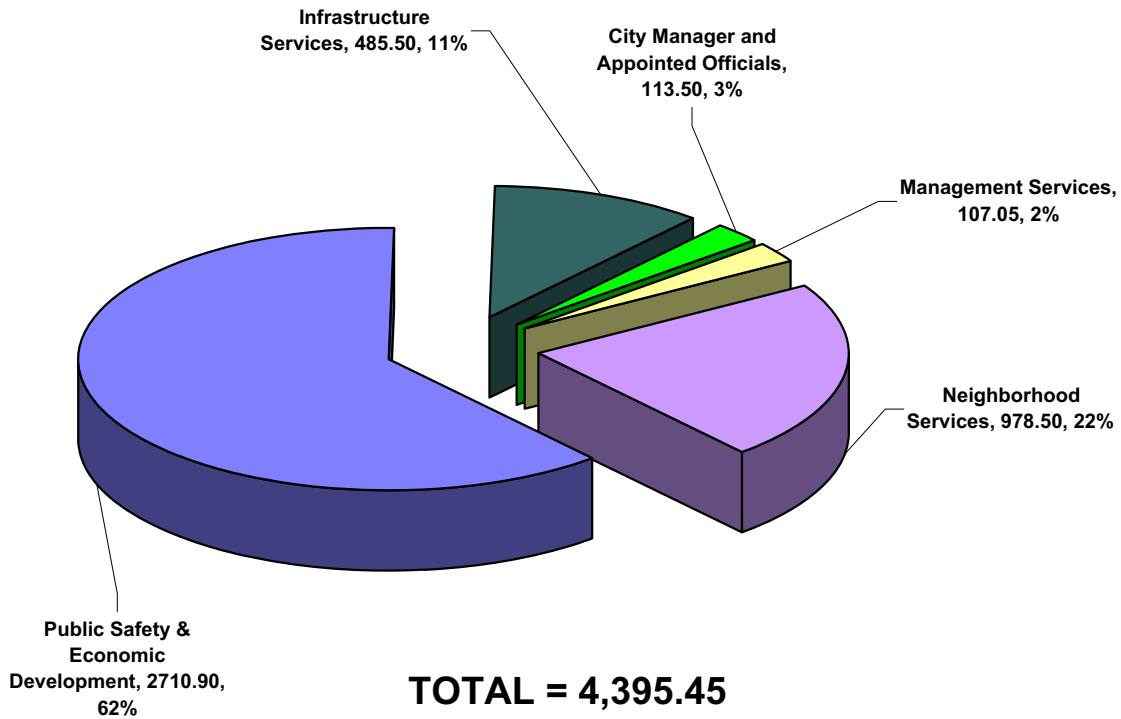
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual 2008	Adopted 2009	Adopted 2010	A.P. Change	% Change	Actual 2008	Adopted 2009	Adopted 2010	\$ Change	% Change
Enterprise Funds										
MUNICIPAL AIRPORTS FUND	28.00	29.00	26.00	(3.00)	(10.34%)	\$ 3,188,036	\$ 3,162,904	\$ 4,619,947	\$1,457,043	46.07%
MUNICIPAL GOLF FUND	48.25	48.45	48.45	0.00	0.00%	\$ 5,216,668	\$ 5,331,997	\$ 5,726,246	\$394,249	7.39%
MUNICIPAL PARKING FUND	2.00	19.00	19.00	0.00	0.00%	\$ 3,242,505	\$ 4,291,778	\$ 4,654,455	\$362,677	8.45%
SOLID WASTE FUND	80.00	78.00	71.00	(7.00)	(8.97%)	\$ 45,153,961	\$ 50,222,684	\$ 52,508,397	\$2,285,713	4.55%
STORMWATER UTILITY FUND	75.00	112.75	114.75	2.00	1.77%	\$ 17,121,792	\$ 19,327,564	\$ 25,693,028	\$6,365,464	32.93%
WATER AND SEWER FUND	885.00	931.00	926.00	(5.00)	(0.54%)	\$ 289,842,812	\$ 334,577,926	\$ 341,494,432	\$6,916,506	2.07%
Internal Service Funds										
CAPITAL PROJECTS SERVICE FUND	186.75	125.00	145.00	20.00	16.00%	\$ 15,821,573	\$ 11,824,766	\$ 14,580,275	\$2,755,509	23.30%
EQUIPMENT SERVICES FUND	126.00	127.00	123.00	(4.00)	(3.15%)	\$ 26,123,659	\$ 27,189,589	\$ 25,561,551	(\$1,628,038)	(5.99%)
INFORMATION SYSTEMS FUND	131.00	115.00	115.00	0.00	0.00%	\$ 20,484,431	\$ 22,912,526	\$ 23,179,951	\$267,425	1.17%
OFFICE SERVICES FUND	19.00	19.00	12.00	(7.00)	(36.84%)	\$ 2,572,949	\$ 2,555,019	\$ 2,179,089	(\$375,930)	(14.71%)
TEMPORARY LABOR FUND	2.00	2.10	2.10	0.00	0.00%	\$ 1,141,412	\$ 1,884,962	\$ 1,186,168	(\$698,794)	(37.07%)
Special Funds										
CABLE COMMUNICATIONS	13.00	12.00	7.00	(5.00)	(41.67%)	\$ 1,038,545	\$ 1,019,898	\$ 616,341	(\$403,557)	(39.57%)
CRIME DISTRICT	249.00	248.00	248.00	0.00	0.00%	\$ 50,465,748	\$ 51,341,543	\$ 50,625,926	(\$715,617)	(1.39%)
CULTURE AND TOURISM FUND	10.40	47.40	129.40	82.00	173.00%	\$ 14,705,736	\$ 19,931,675	\$ 29,010,535	\$9,078,860	45.55%
DEBT SERVICE FUND	0.00	0.00	0.00	0.00	0.00%	\$ 52,805,402	\$ 58,891,168	\$ 64,414,743	\$5,523,575	9.38%
ENVIRONMENTAL PROTECTION FUND	26.00	19.50	20.50	1.00	5.13%	\$ 4,138,979	\$ 4,304,033	\$ 4,305,117	\$1,084	0.03%
FEDERAL AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.00%	\$ 141,099	\$ 258,460	\$ 630,257	\$371,797	143.85%
GROUP HEALTH FUND	9.80	10.00	10.00	0.00	0.00%	\$ 67,670,683	\$ 76,223,567	\$ 79,543,165	\$3,319,598	4.36%
LAKE WORTH TRUST FUND	0.00	0.00	0.00	0.00	0.00%	\$ 2,134,438	\$ 814,763	\$ 922,630	\$107,867	13.24%
RISK MANAGEMENT FUND	1.00	7.00	7.00	0.00	0.00%	\$ 5,509,866	\$ 6,665,908	\$ 7,128,399	\$462,491	6.94%
STATE AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.00%	\$ 999,297	\$ 449,527	\$ 152,150	(\$297,377)	(66.15%)
UNEMPLOYMENT COMP FUND	0.15	0.20	0.20	0.00	0.00%	\$ 185,628	\$ 342,050	\$ 349,134	\$7,084	2.07%
WORKERS COMP FUND	0.00	5.65	5.65	0.00	0.00%	\$ 11,672,434	\$ 12,989,350	\$ 10,300,150	(\$2,689,200)	(20.70%)
SPECIAL TRUST FUND	0.00	0.00	0.00	0.00	0.00%	\$ 8,703,018	\$ 9,249,018	\$ 4,668,018	(\$4,581,000)	(49.53%)
TOTAL ALL FUNDS	5,672.88	6,557.30	6,425.50	(131.80)	(2.01%)	\$ 1,190,611,597	\$ 1,255,500,809	\$ 1,282,451,647	\$22,282,820	2.15%

CHANGES IN AUTHORIZED POSITIONS



**AUTHORIZED POSITION BY FUNCTION
GENERAL FUND, FY2009-10**



FUND STATEMENT**FUND:****GENERAL FUND**

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City Budget. In accordance with the City's Financial Management Policy Statements (FMPS) with regard to a reliable, equitable, and diversified revenue stream, the General Fund revenues include property taxes, sales tax, license and permit fees, service charges, fines and forfeitures, and other miscellaneous revenues, such as other governmental agency revenues and interest revenue. These revenues are used to finance City departments that provide basic services. There are several other funds in the City of Fort Worth; however, all activities that are supported by tax dollars are only included in the General Fund.

The City's property tax generates the largest percentage of revenue for the General Fund. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. For FY2010, the City's adopted property tax rate is \$0.8550 per \$100 of net taxable valuation. This is unchanged from the FY2009 property tax rate. Sales tax, the second largest revenue source for the City, also underpins the City's General Fund.

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is \$64,414,743. In FY2009, the decision was made that the debt service payment will no longer pass through the General Fund. Property tax associated with debt service will be deposited directly in the General Debt Service Fund.

In accordance with the FMPS, the City's Financial Management Services Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

The City also makes a concerted effort to maintain the General Fund's undesignated fund balance at 10 percent of current year budgeted expenditures. To monitor the condition of the General Fund and all other City funds, a monthly management report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Financial Forecast that discusses trends affecting the City, as well as critical issues.

The General Fund budget funds 4,395.45 authorized positions and 18 operating departments. Each department, listed alphabetically in the General Fund section, has a primary focus. General Fund departments provide primary services directly to the public, as well as support services to other City departments.

FORT WORTH



**GENERAL FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Property Tax	\$292,440,666
Sales Tax	98,866,421
Other Local Taxes	9,077,500
Licenses and Permits	42,758,354
Fines and Forfeitures	13,168,383
Use of Money and Property	5,695,703
Revenue from Other Agencies	1,262,953
Charges for Current Services	23,719,849
Other Revenue	<u>1,100,204</u>

TOTAL REVENUE \$488,090,033

OTHER FINANCING SOURCES:

Transfer from the Water and Sewer Fund	\$20,636,248
Transfer from Crime Control Prevention District	7,997,526
Transfer from the Municipal Parking Fund	3,216,450
Transfer from the Solid Waste Fund	3,144,684
Transfer from the Stormwater Utility Fund	1,314,137
Transfer from the Culture and Tourism Fund	1,835,000
Other Transfers	<u>2,167,465</u>

TOTAL REVENUE AND OTHER FINANCING SOURCES \$528,401,543

EXPENDITURES:

Personal Services	\$376,985,070
Supplies	25,951,525
Contractual Services	<u>123,743,948</u>

TOTAL RECURRING EXPENSES \$526,680,543

CAPITAL OUTLAY:

Capital Outlay	<u>\$1,721,000</u>
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CAPITAL OUTLAY \$1,721,000

TOTAL EXPENDITURES \$528,401,543

**PROJECTED
FY2009-10 FUND BALANCE
GENERAL FUND**

Fund Balance as of 9/30/09 *	(\$75,728,742)
ESTIMATED RESERVED FOR ENCUMBRANCES	\$2,000,000
ESTIMATED RESERVED FOR INVENTORIES	\$3,027,560
ESTIMATED RESERVED FOR ADVANCES	\$3,700,689
ESTIMATED RESERVED FOR PREPAIDS	\$877,881
Unreserved, Undesignated Fund Balance as of 9/30/09:	(\$66,122,612)
Plus: Projected Revenues	\$528,401,543
Less: Projected Expenditures	(\$528,401,543)
Unreserved, Undesignated Fund Balance as of 9/30/10:	(\$66,122,612)

* Preliminary cash balance due to pending audit of actual ending balances

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual 2008	Adopted 2009	Adopted 2010	A.P. Change	% Change	Actual 2008	Adopted 2009	Adopted 2010	\$ Change	% Change
BUDGET & MGMT SERVICES	17.00	0.00	0.00	0.00	0.00%	\$ 1,647,861	\$ -	\$ -	\$0	0.00%
CITY MANAGER	47.00	42.00	33.00	(9.00)	(21.43%)	\$ 6,258,795	\$ 7,775,196	\$ 5,310,513	(\$2,464,683) *	(31.70%)
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ENVIRONMENTAL MANAGEMENT	14.00	9.50	8.50	(1.00)	(10.53%)	\$ 995,135	\$ 872,153	\$ 723,244	(\$148,909)	(17.07%)
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HOUSING AND ECONOMIC DEVELOPMENT	37.50	36.30	35.90	(0.40)	(1.10%)	\$ 4,089,864	\$ 7,202,892	\$ 6,965,869	(\$237,023)	(3.29%)
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LIBRARY	252.50	207.75	225.25	17.50	8.42%	\$ 17,347,277	\$ 16,994,721	\$ 17,435,414	\$440,693	2.59%
MAYOR AND COUNCIL	7.00	0.00	0.00	0.00	0.00%	\$ 1,380,432	\$ -	\$ -	\$0	0.00%
MUNICIPAL COURT	193.00	192.50	189.50	(3.00)	(1.56%)	\$ 12,078,734	\$ 13,215,596	\$ 13,229,446	\$13,850	0.10%
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POLICE	1,659.00	1,719.00	1,725.00	6.00	0.35%	\$ 156,777,565	\$ 169,584,253	\$ 178,049,079	\$8,464,826	4.99%
PUBLIC EVENTS	141.00	102.00	0.00	(102.00)	(100.00%)	\$ 11,429,427	\$ 9,230,244	\$ -	(\$9,230,244) *	(100.00%)
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***Significant organizational changes:**

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FORT WORTH



COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUALS FY2007	ACTUALS FY2008	ADOPTED FY2009	ADOPTED FY2010	\$ VARIANCE	% VARIANCE
Property Tax	\$288,907,474	\$316,730,569	\$293,055,766	\$292,440,666	(\$615,100)	(0.2%)
Sales Tax	\$98,247,082	\$105,416,703	\$104,536,265	\$98,866,421	(\$5,669,844)	(5.4%)
Other Local Taxes	\$9,181,079	\$9,288,369	\$9,515,000	\$9,077,500	(\$437,500)	(4.6%)
Licenses & Permits	\$40,161,374	\$43,648,632	\$44,222,278	\$42,758,354	(\$1,463,924)	(3.3%)
Fines & Forfeitures	\$14,007,321	\$13,649,192	\$12,528,370	\$13,168,383	\$640,013	5.1%
Use of Money & Property	\$14,723,132	\$13,677,309	\$14,263,915	\$5,695,703	(\$8,568,212)	(60.1%)
From Other Agencies	\$541,343	\$1,098,291	\$1,168,420	\$1,262,953	\$94,533	8.1%
Service Charges	\$24,507,610	\$24,882,178	\$24,964,394	\$23,719,849	(\$1,244,545)	(5.0%)
Other Revenue	\$2,443,380	\$2,566,278	\$1,450,137	\$1,100,204	(\$349,933)	(24.1%)
Transfers	<u>\$27,627,032</u>	<u>\$30,241,555</u>	<u>\$33,282,607</u>	<u>\$40,311,510</u>	<u>\$7,028,903</u>	<u>21.1%</u>
Total General Fund Revenues	\$520,346,827	\$561,199,076	\$538,987,152	\$528,401,543	(\$10,585,609)	(2.0%)

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ACTUAL FY2007	ACTUAL FY2008	ADOPTED FY2009	ADOPTED FY2010
Total Appraised Value	\$39,506,960,149	\$44,313,510,435	\$45,481,163,023	\$46,121,543,624
Adjusted Net Value	\$33,960,606,373	\$37,626,597,199	\$40,866,909,245	\$41,851,014,698
Tax Rate	0.8600	0.8550	0.8550	0.8550
Operating	0.7259	0.7209	0.7109	0.7109
Debt Service	0.1341	0.1341	0.1441	0.1441
Total Levy	\$292,061,215	\$321,707,406	\$349,412,074	\$357,826,176
Estimated Levy Adjustments	0.00%	0.00%	(0.22%)	(0.22%)
Levy Adjusted Collections	\$292,061,215	\$321,707,406	\$348,643,367	\$357,038,958
Collection Rate	98.92%	98.76%	99.00%	98.00%
Total Collection of Levy	\$288,912,077	\$317,709,460	\$345,156,934	\$349,898,179
TIF Contributions	(\$5,215,360)	(\$5,843,291)	\$0	(\$7,300,000)
Estimated Refunds	(\$2,695,497)	(\$2,491,913)	(\$2,250,000)	(\$2,250,000)
Budgeted Revenues				
General Fund	\$241,166,453	\$256,568,855	\$283,599,790	\$277,771,488
Incremental Gas Well Revenue	\$0	\$0	\$0	\$1,514,291
Gas Well Dedicated	\$0	\$0	\$1,514,291	\$5,215,086
Debt Levy	<u>\$45,050,127</u>	<u>\$52,805,401</u>	<u>\$57,792,853</u>	<u>\$57,361,605</u>
Subtotal Current Property Taxes	\$286,216,580	\$309,374,256	\$342,906,934	\$341,862,470
OTHER PROPERTY TAXES				
Delinquent Property Taxes	\$3,299,495	\$3,798,206	\$5,860,886	\$3,797,452
Vehicle Inventory	\$266,681	\$363,662	\$330,000	\$220,000
Interest/Penalty Charges	<u>\$3,614,479</u>	<u>\$4,010,031</u>	<u>\$3,262,090</u>	<u>\$3,922,349</u>
Subtotal Other Property Taxes	\$7,180,655	\$8,171,899	\$9,452,976	\$7,939,801
TOTAL PROPERTY TAXES				
Operating Taxes	\$248,347,108	\$264,740,754	\$294,567,057	\$292,440,666
Debt Service Taxes	\$45,050,127	\$52,805,401	\$57,792,853	\$57,361,605

Note: All prior year numbers are unaudited

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010	
023	CODE COMPLIANCE DEPARTMENT					
421392	WRECKING/MOVING PMTS	\$66,190	\$50,700	\$50,700	(\$680)	\$40,700
451023	FORECLOSED PROPERTY	\$0	\$0	\$0	\$0	\$0
462207	SINGLE FAMILY/DUPLEX	\$0	\$0	\$0	\$0	\$2,500
462215	3-7 REGISTRATION	\$0	\$0	\$0	\$12,816	\$9,307
462216	3-7 PER UNIT	\$0	\$0	\$0	\$9,394	\$13,390
462219	+ REGISTRATION	\$0	\$0	\$0	\$11,040	\$10,584
462220	APARTMENT INSPECTION FEE	\$391,608	\$1,005,536	\$553,673	\$520,622	\$456,552
462374	SECURING VACANT STRUCTURE	\$57,522	\$43,100	\$43,100	\$28,744	\$43,100
462376	PENALTY SECURE VAC STRUT	\$46,189	\$25,000	\$25,000	\$25,126	\$35,000
462470	APT FOLLOWUP FEE	\$4,800	\$18,000	\$18,000	\$2,500	\$2,500
464924	WEED CUTTING FEES	\$441,747	\$485,000	\$485,000	\$458,199	\$485,000
464934	WEED CUTTING PENALTIES	\$90,085	\$83,275	\$78,275	\$53,496	\$68,275
464983	TRASH	\$0	\$0	\$0	\$5,433	\$20,000
472064	TRANSFER FROM PE64	\$522,812	\$554,212	\$538,291	\$538,291	\$889,303
481306	MISCELLANEOUS REVENUE	\$0	\$0	\$210,000	\$0	\$0
475280	TAX FORECL PROP SALE FEES	\$0	\$0	\$0	\$1,500	\$0
481399	OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	(\$223)	\$0
422502	HEALTH PERMITS FEES	\$0	\$0	\$1,276,821	\$1,298,376	\$1,425,862
422504	HEALTH PERMIT REISSUE	\$0	\$0	\$29,397	\$35,352	\$29,397
422506	HEALTH REINSPECTION	\$0	\$0	\$47,875	\$47,875	\$50,000
422694	FOOD MANAGER CERTIFICATIO	\$0	\$0	\$6,750	\$10,740	\$9,900
422832	LITERATURE SALES	\$0	\$0	\$50	\$50	\$50
424842	DOG LICENSE FEES	\$0	\$0	\$106,200	\$107,636	\$472,000
462290	DOG KENNEL FEES	\$0	\$0	\$50,000	\$66,700	\$65,000
462415	IMPOUNDMENT	\$0	\$0	\$42,000	\$38,848	\$66,846
462416	BOARDING	\$0	\$0	\$15,000	\$15,410	\$18,048
462417	QUARANTINE	\$0	\$0	\$19,000	\$26,068	\$20,250
462418	ADOPTIONS	\$0	\$0	\$20,000	\$22,814	\$106,800
462424	ANIMAL HEAD SHIPPING FEE	\$0	\$0	\$840	\$960	\$1,000
462434	VETERINARY SERVICES	\$0	\$0	\$31,200	\$18,214	\$25,000
464204	POOL OPERATOR'S COURSE	\$0	\$0	\$15,600	\$15,600	\$15,600
464704	HEALTH CARD FEE	\$0	\$0	\$256,992	\$283,274	\$258,898
464774	PLAN REVIEW FEE	\$0	\$0	\$87,745	\$76,750	\$79,704
464884	MISC REVENUE	\$0	\$0	\$42,933	\$39,342	\$65,350
464984	TEMPORARY HEALTH PERMIT	\$0	\$0	\$120,000	\$151,180	\$181,210
464990	OFFENDER EDUCATION CLASS	\$0	\$0	\$15,000	\$21,140	\$15,000
	<i>Total: Code Compliance</i>	\$1,620,953	\$2,264,823	\$4,185,442	\$3,942,587	\$4,982,126
007	COMMUNITY RELATIONS					
472045	TRANSFER FROM PE45	\$0	\$0	\$79,538	\$79,537	\$79,538
472069	TRANSFER FROM PE69	\$0	\$0	\$71,779	\$71,778	\$71,779
472064	TRANSFER FROM PE64	\$0	\$0	\$213,384	\$213,384	\$213,384
472103	TRANSFER FROM R103	\$0	\$0	\$219,060	\$109,530	\$219,060
	<i>Total: Community Relations</i>	\$0	\$0	\$583,761	\$474,229	\$583,761
006	DEVELOPMENT DEPARTMENT					
421212	TEMP ENCROACHMENTS	\$550,576	\$460,734	\$500,734	\$189,090	\$219,018
421232	PERM ENCROACHMENTS	\$4,313	\$19,250	\$8,000	\$9,275	\$9,975
421265	REGFEES NEIGHBORHOODEZONE	\$0	\$0	\$0	\$4,000	\$0
421362	REGFEES NEIGHBORHOODEZONE	\$0	\$0	\$0	\$0	\$4,200
421392	WRECKING/MOVING PMTS	\$86,271	\$49,500	\$129,500	\$74,214	\$59,056
421402	HOUSE MOVERS PERMITS FEES	\$6,540	\$6,000	\$1,996	\$2,212	\$1,996
421472	CERTIFICATE OF OCCUPANCY	\$4,875	\$11,700	\$0	\$0	\$0
421492	GAS WELL DRILLING	\$261,105	\$300,000	\$350,000	\$585,000	\$600,000
421502	ROW LICENSE FEE	\$0	\$0	\$0	\$372,584	\$350,000

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010
423622 SIGN KIOSK PERMIT FEES	\$0	\$0	\$0	\$84,340	\$90,510
423662 PLUMBING BUS REGISTRATION	\$74,819	\$64,920	\$81,804	\$81,804	\$0
423692 ELEC JRNY LIC & REG	\$15,348	\$33,175	\$20,425	\$17,752	\$20,425
423702 ELEC MSTR LIC & REG	\$130,801	\$247,500	\$193,576	\$183,024	\$113,576
423762 MTR VEH JUNK YD & REG	\$389	\$382	\$0	\$0	\$0
423772 MECH LIC & REG	\$104,927	\$62,904	\$82,130	\$62,460	\$77,360
423782 SIGN LIC & REG	\$14,505	\$30,888	\$26,673	\$26,673	\$26,873
423783 TEMP POWER PERMITS	\$46,984	\$33,953	\$53,133	\$50,138	\$48,510
423785 ZONING LETTER	\$0	\$0	\$50	\$0	\$100
431982 APPEAL FEES	\$0	\$0	\$560	\$295	\$1,060
446700 GAS WELL ANNUAL FEES	\$167,264	\$350,000	\$408,514	\$720,368	\$500,000
461080 BOARD OF ADJUSTMENT FEES	\$120,836	\$106,834	\$121,466	\$119,454	\$126,804
461090 ZONING COMMISSION FEES	\$238,940	\$246,346	\$246,903	\$114,048	\$170,700
461095 SEXUALLY ORIENTED FEES	\$6,360	\$4,176	\$9,970	\$5,940	\$9,970
461096 BED & BREAKFAST FEES	\$572	\$200	\$0	\$0	\$0
461184 MOVING/WRECKING REG	\$53,093	\$81,809	\$31,809	\$11,760	\$14,040
461194 SALE OF MAPS/PUBLICATIONS	\$0	\$0	\$250	\$148	\$500
461903 PLANNING COMMISSION FEES	\$312,922	\$336,898	\$236,918	\$109,144	\$107,340
462304 BUILDING PERMITS	\$5,160,742	\$5,775,000	\$5,225,000	\$3,185,270	\$4,912,352
462314 ORDINANCE INSPECTIONS	\$586,685	\$578,782	\$641,352	\$550,484	\$580,997
462324 COMM FACILITY AGREEMENT	\$0	\$0	\$0	\$0	\$43,000
462334 ELECTRICAL PERMITS	\$517,227	\$475,776	\$350,776	\$350,776	\$359,991
462344 ANNEXATION FEES	\$9,293	\$22,000	\$8,000	\$5,602	\$4,359
462345 BILLBOARD REGISTRATION	\$45,600	\$21,420	\$16,620	\$7,300	\$16,620
462354 ENCROACHMENT LETTERS	\$7,503	\$6,269	\$5,269	\$44	\$269
462364 MECHANICAL PERMITS	\$247,802	\$201,403	\$213,440	\$181,452	\$181,643
462384 PLUMBING PERMITS	\$698,103	\$764,557	\$650,557	\$455,012	\$491,642
462386 THIRD PRTY PLBG-REMODEL	\$29,063	\$3,300	\$3,300	\$9,598	\$3,300
462388 THIRD PRTY PLBG-NEW	\$652,482	\$780,000	\$700,000	\$243,219	\$5,000
462394 EXAMINATION FEES	\$108	\$0	\$150	\$0	\$150
462404 SIGN PERMITS	\$187,208	\$122,695	\$222,695	\$226,946	\$200,000
462452 PERMIT FEE- BURGLAR ALAR	\$0	\$0	\$314,810	\$314,810	\$314,810
462454 RESID REMODEL CONT	\$22,430	\$100	\$75,100	\$88,209	\$75,187
462462 SVC CHARGE-BURGLAR ALAR	\$0	\$0	\$364,761	\$430,117	\$364,761
462482 RESIDENTIAL PERMIT FEE	\$0	\$0	\$1,318,226	\$1,318,226	\$1,318,226
462492 RESIDENTIAL SERVICE CHARGE	\$0	\$125	\$0	\$26,297	\$55,491
462494 BOARD APPEALS - CFPBOA	\$9,495	\$7,560	\$8,865	\$10,200	\$9,495
462504 CONST CODE BOOK SALES	\$7,219	\$7,018	\$7,018	\$7,018	\$7,968
462600 MOBILE HOME ORD INSP	\$918	\$1,555	\$1,555	\$0	\$0
462601 REINSPECTION FEES	\$46,338	\$33,490	\$37,565	\$27,072	\$37,565
462602 DOUBLE PERMIT FEE	\$29,074	\$27,170	\$26,930	\$23,288	\$26,930
462603 AFTER HOURS FEE	\$4,401	\$200	\$10,448	\$6,536	\$8,208
462800 DFW ARPT GAS WELL INSP FEES	\$0	\$0	\$0	\$0	\$59,000
462804 APPLICATION FEES	\$0	\$0	\$0	\$7,634	\$500
462814 TREE PRESERVATION APPEAL	\$0	\$0	\$0	\$11,950	\$1,500
472070 TRANSFER FROM LAKE WORTH	\$0	\$0	\$0	\$50,000	\$0
472240 AVIATION CAPT PROJ-GAS WELL	\$0	\$0	\$242,626	\$242,626	\$242,626
472243 GOLF CAPT PROJ-GAS WELL	\$0	\$0	\$49,516	\$49,516	\$49,516
472245 W/W CAPT PROJ-GAS WELL	\$0	\$0	\$94,079	\$94,079	\$94,079
472282 PARK GAS WELL LEASE PROJ	\$0	\$0	\$108,934	\$108,934	\$108,934
481306 MISCELLANEOUS REVENUE	\$39,714	\$55,000	\$46,500	\$132,172	\$55,000
481896 MAP SALE REVENUE	\$791	\$0	\$300	\$20	\$300
Total: Development	\$10,503,636	\$11,330,589	\$13,248,803	\$10,988,130	\$12,181,432

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010
013 FINANCIAL MANAGEMENT SERVICES DEPARTMENT					
411012 CURRENT PROPERTY TAXES	\$281,843,018	\$315,539,653	\$283,599,790	\$280,549,790	\$284,500,865
411022 PY DELINQUENT PROP TAX	\$4,030,508	\$5,860,886	\$5,860,886	\$5,160,886	\$3,797,452
411032 VEHICLE INVENTORY TAX	\$266,681	\$245,000	\$333,000	\$111,426	\$220,000
411042 INT/PEN CHAS-DEL TX	\$3,270,909	\$3,262,090	\$3,262,090	\$2,862,090	\$3,922,349
411052 TAX ATTORNEY REVENUE	\$0	\$0	\$0	\$0	\$0
412072 GROSS RECEIPTS-TELEPHONE	\$6,622,207	\$6,765,000	\$6,765,000	\$6,765,000	\$6,300,000
412102 SALES TAX REVENUE	\$98,247,082	\$99,583,863	\$104,536,265	\$103,051,288	\$98,866,421
412122 STATE MIXED BEVERAGE TAX	\$2,316,767	\$2,182,234	\$2,400,000	\$2,400,000	\$2,424,000
412132 GROSS RECEIPTS-BINGO	\$370,676	\$350,000	\$350,000	\$288,000	\$353,500
421292 TU FRANCHISE FEE	\$24,279,276	\$26,559,966	\$26,560,000	\$26,560,000	\$25,290,000
421322 LSG FRANCHISE FEE	\$6,960,894	\$6,740,626	\$8,494,000	\$6,000,000	\$7,000,000
421342 TELCOM FRANCHISE FEE	\$1,935,853	\$2,133,029	\$2,165,025	\$2,165,025	\$2,300,000
421352 TAXICAB FRANCHISE FEE	\$139,900	\$135,425	\$0	(\$118,130)	\$0
421362 STREET RENTAL-CABLE TV	\$2,807,616	\$2,600,000	\$2,800,000	\$3,750,000	\$3,559,827
421372 FRANCHISE FEE-ELECTRIC	\$0	\$200	\$200	\$0	\$200
421382 STREET RENTAL-WATER	\$0	\$11,794,164	\$0	\$0	\$0
421502 ROW LICENSE FEE	\$442,800	\$450,000	\$450,000	\$0	\$0
423602 LICENSE FEES	\$158,111	\$160,589	\$147,000	\$147,640	\$147,000
423632 JUNK DEALER'S LICENSE FEE	\$2,349	\$4,128	\$2,400	\$2,672	\$2,400
423652 SERVICE STATION LICENSE F	\$9,664	\$9,000	\$10,000	\$9,568	\$10,000
423732 OTHER OCCUPATIONAL LICENS	\$1,026	\$1,000	\$1,500	\$1,640	\$1,500
423742 COIN OPERATED MACHINES FE	\$24,360	\$46,204	\$46,500	\$49,440	\$36,500
423752 DANCE HALL FEES	\$6,800	\$6,500	\$6,500	\$11,090	\$6,500
441012 INTEREST ON INVESTMENTS	\$6,077,100	\$8,388,904	\$5,388,904	\$2,588,867	\$2,463,000
441072 UNREALIZED GAIN	\$0	\$0	\$0	\$0	\$0
441123 INT ON GF INVESTMENT	\$228,773	\$277,763	\$0	\$0	\$0
444220 AUCTION REVENUE	\$0	\$0	\$0	\$0	\$0
444533 SALE OF SURPLUS STREETS &	\$248,491	\$63,001	\$0	\$0	\$0
444553 SALVAGE SALES	\$302,822	\$238,926	\$238,926	\$163,098	\$165,000
451693 REIMB INDIRECT COSTS	\$691,104	\$600,000	\$660,000	\$613,994	\$660,000
461024 ENGINEERING FEES	\$465	\$15	\$15	\$30	\$0
461044 SERVICES TO AMERICAN AIRL	\$0	\$6,461	\$0	\$0	\$0
461094 WATER DEPT. ADMN. CHARGE	\$3,075,737	\$3,534,222	\$3,694,329	\$3,694,329	\$3,694,239
461144 CABLE FUND ADMIN CHARGE	\$57,984	\$68,015	\$54,822	\$54,822	\$0
461244 OFFICE SERVICES ADM CHGS	\$264,060	\$0	\$278,325	\$278,326	\$278,325
461264 LAKE WORTH TRUST FUND ADM	\$15,946	\$9,343	\$21,264	\$21,264	\$21,264
461823 ADMIN CHG TEMPORARY LABOR	\$0	\$0	\$11,915	\$11,916	\$11,915
461833 ADMIN CHG STORMWATER UTIL	\$0	\$0	\$0	\$298,374	\$0
461843 ADMIN CHG STORMWATER	\$0	\$0	\$298,373		\$298,373
461843 ADMIN CHG CULTURE&TOURISM	\$0	\$0	\$150,325	\$150,328	\$150,328
461863 ADMIN CHARGE AIRPORT	\$256,316	\$270,523	\$533,024	\$533,024	\$339,836
461893 GOLF COURSE ADM CHG	\$0	\$0	\$0	\$0	\$0
461913 PARKING BLDG ADM CHG	\$25,254	\$66,315	\$60,498	\$60,498	\$60,498
461923 SOLID WASTE ADMIN CHG	\$414,606	\$442,722	\$492,559	\$492,559	\$492,559
461963 REVENUE FROM PAYROLL SERV	\$85,158	\$83,994	\$83,994	\$65,714	\$83,994
461983 ADM CHG RETIREMENT	\$9,786	\$70,246	\$0	\$0	\$0
472004 XFERS FM CULTURE & TOURISM	\$1,688,633	\$0	\$0	\$0	\$0
472045 FM WATER/SEWER OPTG FD	\$10,446,552	\$0	\$15,287,374	\$14,987,493	\$19,963,409
472059 XFERS FM PARK FACL FUND	\$2,651,487	\$2,861,293	\$2,953,097	\$2,843,096	\$3,216,450
472064 TRANSFER FROM SOLID WASTE	\$1,442,674	\$2,038,396	\$1,751,866	\$1,751,866	\$2,041,997
472069 TRANSFER FROM STORMWATER	\$0	\$0	\$751,760	\$751,760	\$1,242,358
472070 XFERS FM RED LIGHT & LAKE WORTH	\$0	\$990,982	\$990,982	\$465,000	\$371,024
472071 XFERS FM RISK MGMT	\$0	\$300,746	\$130,000	\$130,000	\$130,000
476071 INTRA-FUND TRANS IN RISK MGMT	\$0	\$0	\$0	\$5,000,000	\$0
476073 INTRA-FUND TRANS IN WORKERS COM	\$0	\$0	\$0	\$3,000,000	\$0
481306 MISCELLANEOUS REVENUE	\$671,687	\$353,100	\$400,000	\$150,159	\$400,000
481326 OPEN RECORDS REVENUE	\$2,867	\$4,251	\$4,251	\$83	\$4,251

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010	
481366	RETURNED CK PROCESSING CH	\$7,497	\$20,000	\$10,000	\$4,390	\$10,000
481399	OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	(\$400)	\$0
481700	SALES TAX ADJUSTMENT	\$0	\$0	\$0	\$764	\$0
481906	REV FOR PAY\$ PROGRAM	\$12,600	\$12,600	\$12,600	\$12,920	\$12,600
Total: Financial Management Services		\$462,414,096	\$505,131,375	\$482,049,359	\$477,891,699	\$474,849,934
036	FIRE DEPARTMENT					
424882	FIRE-RELATED PERMITS	\$104,870	\$107,000	\$107,000	\$107,000	\$123,080
451583	EMERG MGMT MATCHING FDS R	\$0	\$0	\$0	\$0	\$0
451613	EMERG MGMT REV-TARRA	\$0	\$0	\$0	\$0	\$101,088
461314	FALSE FIRE ALARM FEES	\$54,900	\$77,000	\$77,000	\$52,200	\$50,000
461324	MOBILE FUEL FEE	\$9,800	\$5,500	\$5,500	\$5,500	\$5,500
462252	FIRE ALARM SYS REGIS	\$812,858	\$721,744	\$721,744	\$721,744	\$843,918
462342	FIRE SVC-BENBROOK	\$0	\$0	\$0	\$0	\$0
462574	FIRE INSPECTION FEES	\$413,034	\$435,000	\$435,000	\$420,301	\$503,500
462604	FIRE SVC-WESTOVER HI	\$135,221	\$132,980	\$132,980	\$132,980	\$137,444
462605	FIRE SVC-HURST	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
472088	TRANSFERS FROM FE88	\$28,805	\$0	\$0	\$15,000	\$0
481035	SALARY REIMB-OTHER AGENCY	\$273,157	\$0	\$0	\$615,874	\$0
481120	RECOVERY OF LABOR	\$3,759	\$0	\$0	\$2,873	\$0
481272	MISC REVENUE	\$1,232	\$0	\$0	\$18,975	\$0
481282	FEE:FIRE REPORTS & MISC R	\$4,416	\$5,000	\$5,000	\$4,476	\$5,000
481306	MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$25	\$0
481326	OPEN RECORDS REVENUE	\$660	\$500	\$500	\$500	\$500
488100	CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$49	\$0
Total: Fire		\$1,872,712	\$1,514,724	\$1,514,724	\$2,127,497	\$1,800,030
017	Housing & Economic Development					
444573	SALE OF SURPLUS PROPERTY	\$0	\$0	\$0	\$0	\$903,603
Total: Housing & Economic Development		\$0	\$0	\$0	\$0	\$903,603
084	LIBRARY DEPARTMENT					
466412	MECHANDISE SALES	\$0	\$0	\$0	\$5,816	\$5,097
466550	TAXABLE LIB COPIER	\$0	\$0	\$0	\$56,472	\$50,931
467026	MISCELLANEOUS CHARGES	\$59,270	\$52,995	\$96,934	\$7,580	\$6,998
467030	SPECIAL GIFTS TO LIBRARY	\$0	\$0	\$0	\$0	\$0
467036	RETRIVAL FEES	\$0	\$0	\$0	\$8,112	\$7,592
467855	OVERDUE BOOK CHARGES	\$534,104	\$483,870	\$500,084	\$542,340	\$501,150
467875	LOST BOOK PAYMENTS	\$32,226	\$27,575	\$34,917	\$24,492	\$22,094
467885	SPECIAL GIFTS TO LIBRARY	\$322	\$0	\$446	\$568	\$220
467945	MATERIALS RESERVATION CHA	\$2,473	\$0	\$0	\$0	\$0
467955	OUT-OF-COUNTY FEE	\$3,694	\$3,585	\$3,374	\$2,810	\$2,670
467960	MEETING ROOM RENTAL	\$9,743	\$8,450	\$6,727	\$7,076	\$9,550
467975	MICROFICHE COPIER REVENUE	\$2,349	\$2,230	\$2,330	\$0	\$0
481306	MISCELLANEOUS REVENUE	\$136	\$0	\$0	(\$8)	\$0
488100	CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$2,450	\$0
481399	OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	\$0	\$0
Total: Library		\$644,317	\$578,705	\$644,812	\$657,708	\$606,302
038	MUNICIPAL COURT DEPARTMENT					
431013	TRAFFIC FINES-DELINQUENT	\$0	\$0	\$0	\$0	\$0
431014	CHILD SAFTY FUND	\$77,962	\$70,000	\$38,064	\$87,466	\$41,430
431015	UNIFORM TRAFFIC ACT	\$252,401	\$239,411	\$269,016	\$237,032	\$223,980
431016	NISI FEES	\$108	\$0	\$0	\$0	\$0
431018	SECURITY FEE	\$104	\$0	(\$22,512)	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010	
431019	TPP FEES	\$130,482	\$137,200	\$143,688	\$248,656	\$235,586
431021	CC - NOTICE TO APPEAR	\$0	\$0	\$0	\$0	\$0
431022	CC - PAYMENTS	\$0	\$0	\$0	\$0	\$0
431023	DEFERRED DISPOSITION	\$1,785,068	\$1,982,139	\$1,075,488	\$1,266,590	\$814,222
431029	STATE JURY FEE	\$334,758	\$298,106	\$181,224	\$43,148	\$40,301
431030	CIVIL RENALTIES	\$1,789	\$0	\$0	\$0	\$0
431033	BAT TAX	\$9,752	\$0	\$0	\$0	\$0
431034	SPECIAL SERVICES	\$0	\$0	\$0	\$0	\$0
431036	JUVENILE CRIME & DEL	\$50	\$0	\$0	\$0	\$0
431037	TPP-COURT IMPROVEMENTS	\$31,486	\$35,606	\$35,606	\$70,141	\$35,606
431038	TECHNOLOGY FEE	\$0	\$0	\$0	\$0	\$0
431040	ADMINISTRATIVE FEES	\$965	\$0	\$0	\$0	\$0
431043	GENERAL FINES-DELINQUENT	\$2,896	\$0	\$0	\$0	\$0
431053	PENALTY FEES	\$1,079,036	\$1,061,457	\$1,272,552	\$1,573,370	\$1,425,401
431060	NTA FEE TRAFFIC CURRENT	\$0	\$0	\$0	\$0	\$0
431063	CIVIL PARKING-CURRENT MUNC CT	\$0	\$0	\$0	\$0	\$0
431070	NTA FEE TRAFFIC DELINQUEN	\$0	\$0	\$0	\$0	\$0
431073	CIVIL PARKING-DELINQUENT MUNC C	\$0	\$0	\$0	\$0	\$0
431080	NTA FEE GENERAL CURRENT	\$0	\$0	\$0	\$0	\$0
431083	CASH BOND RECEIPTS	\$178	\$500	\$0	\$0	\$0
431090	NTA FEE GENERAL DELINQUEN	\$0	\$0	\$0	\$0	\$0
431093	DRIVING SAFETY COURSE FEE	\$137,629	\$125,000	\$126,720	\$140,800	\$131,448
431095	OPEN RECORDS REQUEST	\$884	\$1,300	\$1,300	\$382	\$700
431103	NISI SURETY JUDGEMENT	\$0	\$0	\$1,780	\$1,780	\$0
431113	NISI CASH JUDGEMENT	\$0	\$600	\$600	\$600	\$600
431120	FWISD TRUANCY COURT	\$557,012	\$591,310	\$603,481	\$603,481	\$603,481
431130	TRAFFIC FINES	\$5,209,024	\$6,391,793	\$5,778,432	\$6,946,638	\$6,974,036
431140	GENERAL FINES	\$1,176,638	\$1,123,340	\$1,348,488	\$1,445,436	\$1,403,514
431150	PARKING FINES	\$1,861	\$0	\$0	\$0	\$0
431160	NTA TRAFFIC	\$266,456	\$495,515	\$495,515	\$561,646	\$526,526
431170	NTA GENERAL COMPLAINT	\$153,624	\$54,974	\$14,544	\$43,402	\$41,278
431922	COPYING COURT DOCUMENT	\$0	\$122	\$122	\$0	\$122
431942	TRAFFIC FINES CURRENT	\$1,581,208	\$0	\$0	\$0	\$0
431952	JUDICIAL FEE-LOCAL	\$0	\$0	\$60,000	\$74,634	\$60,000
431962	COURT SERVICE FEE-10%	\$1,059,885	\$1,072,724	\$1,000,000	\$564,967	\$505,390
431964	COURT COSTS-LOCAL	\$0	\$0	\$101,102	\$112,068	\$101,102
431972	GENERAL FINES-CURRENT	\$118,094	\$0	\$0	\$0	\$0
431982	APPEAL FEES	\$121	\$100	\$500	\$324	\$500
431983	SUMMONS FEE	\$0	\$0	\$2,100	\$3,240	\$2,100
432103	REIMBURSE MAGISTRATIVE CO	\$44,512	\$46,290	\$0	\$0	\$0
461024	ENGINEERING FEES	\$0	\$0	\$0	\$0	\$0
462644	ADM FEES-\$10/OFFENSE	\$56,993	\$117,312	\$117,312	\$136,460	\$138,912
462654	ADM FEES-TEEN COURT	\$39,834	\$35,280	\$40,806	\$43,360	\$40,806
462658	EXPUNCTION FEE	\$0	\$0	\$0	\$1,650	\$0
462664	NOTIFICATION FEE	\$48,520	\$0	\$0	\$0	\$0
472070	TRANSFERS	\$420,000	\$401,195	\$450,499	\$450,499	\$452,184
472072	SECURITY FUND TRANSFER	\$554,004	\$322,512	\$322,512	\$322,512	\$322,512
481132	CITATION LISTING FEES	\$4,110	\$3,858	\$5,980	\$4,660	\$5,980
481133	JURY FEE REVENUE	\$81	\$100	\$100	\$100	\$100
481286	UNIDENTIFIED COURT RECEIP	\$1,850	\$0	\$1,000	\$0	\$1,000
481306	MISCELLANEOUS REVENUE	\$757	\$0	\$0	\$0	\$0
481366	RETURNED CK PROCESSING CH	\$4,000	\$1,000	\$4,000	\$1,500	\$1,560
481399	OVER/SHORT MISCELLANEOUS -				\$1,790	\$0
Total: Municipal Court		\$15,144,132	\$14,608,744	\$13,470,019	\$14,988,332	\$14,130,377

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010
090 NON-DEPARTMENTAL					
441200 MCI LEASE	\$0	\$505,898	\$0	\$0	\$0
446200 GAS LEASE ROYALTIES	\$0	\$0	\$0	\$1,305	\$0
446600 GAS LEASE INTEREST	\$0	\$0	\$0	(\$11)	\$0
472004 XFERS FROM CULTURE & TOURISM	\$0	\$0	\$0	\$0	\$1,835,000
472073 TRANSFER FROM WORKER'S COMP	\$199,790	\$0	\$1,000,000	\$1,000,000	\$0
472045 TRANSFER FROM WATER/SEWER	\$0	\$0	\$392,499	\$392,499	\$500,000
472071 XFERS FM RISK MGMT	\$0	\$0	\$0	\$0	\$0
472102 STREET MAINTENANCE - THE T	\$0	\$0	\$0	\$0	\$0
472152 TRANSFER FROM FUND 152	\$0	\$0	\$0	\$0	\$0
472076 TRANSFER FROM GR76	\$666,960	\$0	\$0	\$0	\$0
472291 XFER FROM C291-SPEC CAPITAL PROJ	\$0	\$0	\$0	\$500,000	\$0
481306 MISCELLANEOUS REVENUE	\$434,469	\$434,229	\$434,229	\$434,229	\$0
481446 ENERGY REBATE	\$170,759	\$0	\$0	\$2,948	\$0
Total: Non-Departmental	\$1,471,978	\$940,127	\$1,826,728	\$2,330,970	\$2,335,000
080 PARKS & COMMUNITY SERVICES DEPARTMENT					
421502 ROW LICENSE FEE	\$0	\$0	\$0	\$0	\$0
442273 CONCESSION-ATHLETIC FIELD	\$2,000	\$2,000	\$2,000	\$0	\$2,000
442293 AUDITORIUM RENTAL	\$0	\$0	\$0	\$0	\$0
442303 BRADLEY CENTER RENTAL	\$9,830	\$4,000	\$9,600	\$8,300	\$9,600
451663 FWISD-POLICE LIASON	\$48,970	\$0	\$0	\$0	\$0
462804 APPLICATION FEES	\$23,019	\$180,000	\$37,125	\$0	\$37,125
465225 VENDING COMMISSION	\$1,963	\$10,384	\$10,384	\$3,772	\$10,384
465235 RENTAL FEES	\$63,263	\$57,040	\$45,834	\$39,721	\$49,002
465255 MO AGENCY RENTAL	\$35,547	\$45,861	\$49,164	\$67,882	\$49,284
466406 REGISTRATION	\$57,684	\$69,902	\$37,650	\$79,784	\$37,650
466675 NATURE CENTER ENTRY FEES	\$2,742	\$2,500	\$3,000	\$3,184	\$3,000
466685 POLE BANNERS	\$100	\$0	\$0	\$0	\$0
466705 FESTIVAL EQUIPMENT	\$5,526	\$4,500	\$4,500	\$688	\$4,500
466715 SITE RESERVATIONS	\$55,527	\$51,658	\$45,000	\$45,000	\$85,500
466735 SWIMMING POOLS FEES	\$111,617	\$105,000	\$110,000	(\$240)	\$110,000
466745 ACTIVITY FEES-ATHLETICS	\$274,797	\$300,000	\$309,000	\$390,244	\$527,760
466775 LCV ADMISSIONS	\$55,643	\$52,000	\$0	\$0	\$52,500
466780 CONTRACT INSTR REVENUE	\$250	\$6,000	\$0	\$1,928	\$0
466790 I. D. CARDS	\$75,753	\$59,280	\$70,359	\$97,573	\$143,169
466794 LCV SOUVENIR TAX EXEMPT	\$0	\$0	\$0	\$0	\$0
466795 LCV SOUVENIR SALES	\$15,332	\$16,000	\$0	\$0	\$16,500
466835 MISC. PARK REVENUE	\$13,848	\$0	\$0	\$4,442	\$0
466845 CORNMEAL SALES	\$294	\$300	\$0	\$0	\$400
466855 LEASE INCOME TENNIS OPER	\$1,000	\$1,000	\$1,000	\$0	\$1,000
467825 TRAIN CONCESSIONS	\$23,239	\$30,000	\$25,000	\$10,350	\$25,000
467835 TRAIN RIDE TICKET SALES	\$11,755	\$8,000	\$11,000	\$41,228	\$11,000
475280 TAX FORECL PROP SALE FEES	\$0	\$0	\$0	\$3,600	\$0
481120 RECOVERY OF LABOR	\$375	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$2,426	\$1,230	\$1,350	\$5,571	\$1,350
481399 OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	\$30	\$0
481956 MAINTENANCE SERVICES	\$0	\$0	\$70,000	\$0	\$70,000
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$0	\$0
Total: Parks & Community Services	\$892,500	\$1,006,655	\$841,966	\$803,057	\$1,246,724
035 POLICE DEPARTMENT					
421422 WRECKER BUSINESS LICENSE	\$14,075	\$11,000	\$16,450	\$14,861	\$15,450
423722 TAXICAB DRIVERS' LICENSES	\$16,137	\$15,000	\$0	\$0	\$0
444563 SALE OF ABANDONED PROPERT	\$20,367	\$20,000	\$20,000	\$77,050	\$20,000
444952 SALE OF ABANDONED VEHICLE	\$1,595,962	\$1,564,096	\$1,720,000	\$1,462,000	\$1,620,000
444953 ABANDONED FUNDS	\$19,116	\$60,000	\$6,000	\$42,998	\$12,500

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010
451130 SEXUAL ASSAULT EXAM REIMB	\$140,998	\$108,000	\$150,000	\$190,000	\$133,000
462452 PERMIT FEE - BURGLAR ALAR	\$329,360	\$330,228	\$0	\$0	\$0
462462 SVC CHARGE - BURGLAR ALAR	\$402,754	\$440,000	\$0	\$0	\$0
462482 RESIDENTIAL PERMIT FEE	\$1,231,101	\$1,214,621	\$0	\$0	\$0
462492 RESIDENTIAL SERVICE CHARG	\$52,080	\$56,000	\$0	\$0	\$0
462514 SALE OF ACCIDENT REP	\$315,024	\$325,000	\$338,405	\$255,544	\$338,405
462524 CRIME LABORATORY SERVICE	\$76,603	\$77,573	\$47,990	\$47,730	\$0
462544 WRECKER AUTHORIZATIONS FE	\$0	\$0	\$0	\$0	\$0
462564 VEHICLE POUND IMPOUNDMENT	\$205,415	\$188,870	\$278,000	\$227,960	\$228,000
462614 VEHICLE POUND STORAGE FEE	\$703,260	\$817,252	\$710,000	\$735,840	\$710,000
462624 VECHICLE POUND TOWAGE FEE	\$1,417,134	\$1,500,000	\$1,525,500	\$1,582,251	\$1,500,000
462634 PROCEEDS FROM BICYCLE AUC	\$2,790	\$4,000	\$4,000	\$4,000	\$4,000
462664 NOTIFICATION FEE	\$199,620	\$182,700	\$200,000	\$160,320	\$200,000
472079 XFERS FM CRIME DIST FUND	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526
481035 SALARY REIMB-OTHER AGENCY	\$547,502	\$389,897	\$389,897	\$668,067	\$455,546
481120 RECOVERY OF LABOR COSTS	\$0	\$0	\$0	\$9,888	\$9,988
481306 MISCELLANEOUS REVENUE	\$449	\$500	\$500	\$572	\$0
481399 OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	\$604	\$0
481432 CRIMINAL RESTITUTION	\$4,733	\$10,000	\$10,000	\$6,072	\$6,100
481836 AUTO SCRAP METAL SALES	\$9,332	\$2,500	\$11,000	\$4,494	\$13,000
481853 MISCELLANEOUS REVENUE	\$52,288	\$25,000	\$25,000	\$17,817	\$31,049
488022 TEMP SERVICES CHARGES	\$0	\$0	\$2,500	\$1,500	\$2,750
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$0	\$0
Total: Police	\$15,353,626	\$15,339,763	\$13,452,768	\$13,507,094	\$13,297,314
025 PUBLIC EVENTS DEPARTMENT					
443022 MONTHLY PARKING PUB EVE	\$0	\$0	\$0	\$0	\$0
443333 COMMERCIAL EXHIBIT BLDGS.	\$2,698,245	\$3,150,825	\$3,150,825	\$3,313,760	\$0
443363 STOCK SHOW RECEIPTS	\$7,607	\$0	\$0	\$0	\$0
443373 CONCESSIONS	\$858,791	\$906,685	\$906,685	\$733,176	\$0
443393 RECOVERY OF LABOR EXPENSE	\$385,224	\$488,341	\$488,341	\$410,115	\$0
443403 RECOVERY OF SUPPLIES EXPE	\$366,637	\$565,657	\$565,657	\$565,657	\$0
443413 RECOVERY OF UTILITES EXPE	\$259,686	\$208,085	\$208,085	\$208,085	\$0
443423 RECOVERY OF OTHER SERVICE	\$39,227	\$64,261	\$64,261	\$64,261	\$0
443443 MISC REVENUE-FWCC	\$254,306	\$265,871	\$265,871	\$262,474	\$0
443453 MISC. REVENUE	\$0	\$0	\$0	\$0	\$0
443463 EQUIPMENT RENTAL	\$24,675	\$50,908	\$45,908	\$30,198	\$0
443473 MERCHANDISE COMMISSION	\$10,284	\$12,942	\$37,942	\$8,536	\$0
443863 CATERING REVENUE	\$659,563	\$447,396	\$597,396	\$647,396	\$0
481306 MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$0	\$0
Total: Public Events	\$5,564,245	\$6,160,971	\$6,330,971	\$6,243,658	\$0
050 PUBLIC HEALTH DEPARTMENT					
422502 HEALTH PERMITS FEES	\$1,145,038	\$1,132,325	\$0	\$0	\$0
422504 HEALTH PERMIT REISSUE	\$19,530	\$19,241	\$0	\$0	\$0
422506 HEALTH REINSPECTION	\$5,720	\$5,200	\$0	\$0	\$0
422694 FOOD MANAGER CERTIFICATIO	\$6,855	\$6,750	\$0	\$0	\$0
422832 LITERATURE SALES	\$70	\$50	\$0	\$0	\$0
424842 DOG LICENSE FEES	\$117,113	\$105,000	\$0	\$0	\$0
441012 INTEREST ON INVESTMENTS	\$3	\$0	\$0	\$0	\$0
462290 DOG KENNEL FEES	\$57,090	\$50,000	\$0	\$0	\$0
462415 IMPOUNDMENT	\$42,335	\$42,000	\$0	\$0	\$0
462416 BOARDING	\$17,511	\$15,000	\$0	\$0	\$0
462417 QUARANTINE	\$21,473	\$19,000	\$0	\$0	\$0
462418 ADOPTIONS	\$19,737	\$20,000	\$0	\$0	\$0
462424 ANIMAL HEAD SHIPPING FEE	\$1,040	\$400	\$0	\$0	\$0
462434 VETERINARY SERVICES	\$31,655	\$25,000	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL 2007	ADOPTED 2008	ADOPTED 2009	RE-ESTIMATE 2009	ADOPTED 2010
464095 A.T.C.P. COURSE FEES	\$1,260	\$0	\$0	\$0	\$0
464204 POOL OPERATOR'S COURSE	\$16,315	\$15,600	\$0	\$0	\$0
464674 VITAL STATISTICS FEES	\$1,155,999	\$740,000	\$0	\$290,940	\$0
464704 HEALTH CARD FEE	\$260,874	\$246,992	\$0	\$0	\$0
464774 PLAN REVIEW FEE	\$74,005	\$56,990	\$0	\$0	\$0
464884 MISC REVENUE	\$40,080	\$34,933	\$0	\$606	\$0
464984 TEMPORARY HEALTH PERMIT	\$122,000	\$109,400	\$0	\$0	\$0
464990 OFFENDER EDUCATION CLASS	\$10,992	\$12,000	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$3,399	\$0	\$0	\$0	\$0
481399 OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	(\$89)	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$0	\$0
Total: Public Health	\$3,170,094	\$2,655,881	\$0	\$291,457	\$0
020 TRANSPORTATION & PUBLIC WORKS DEPARTMENT					
421142 VALET PARKING	\$16,400	\$16,000	\$16,000	\$12,100	\$37,500
421152 METER PERMIT FEE TPW	\$162	\$0	\$0	\$0	\$0
421192 PARKING METER RECEIPTS TPW	\$336	\$0	\$0	\$0	\$0
421202 PARKING METER DAILY TPW	\$0	\$0	\$0	\$0	\$0
421204 PKG MTR-DAILY-TAX-EXEMPT TPW	\$0	\$0	\$0	\$0	\$0
421205 SPECIAL EVENTS PERMIT	\$2,250	\$1,850	\$2,700	\$2,700	\$37,700
421207 PKWY INSPECTION PERMIT	\$382,820	\$393,000	\$248,350	\$143,500	\$323,350
421208 PKWY RE-INSPECTION PERMIT	\$23,050	\$41,500	\$11,700	\$7,100	\$11,700
421209 FILMING PERMIT	\$1,500	\$750	\$750	\$1,500	\$750
421210 PRIVATE ST USE PERMIT	\$34,050	\$30,000	\$32,464	\$41,050	\$67,464
421212 TEMP ENCROACHMENTS	\$0	\$0	\$0	\$0	\$0
421212 TAXICAB FRANCHISE FEE	\$0	\$0	\$135,425	\$237,610	\$135,425
423722 TAXICAB DRIVERS' LICENSE	\$0	\$0	\$0	\$8,130	\$0
443333 COMMERCIAL EXHIBIT BLDGS.	\$1,500	\$0	\$0	\$0	\$0
451833 SIGN & MARKING FEES	\$8,483	\$4,290	\$4,290	\$4,290	\$4,290
462124 LICENSE FEES	\$151,125	\$153,400	\$169,025	\$169,025	\$169,025
462324 COMM FACILITY AGREEMENT	\$49,000	\$68,062	\$43,000	\$16,000	\$0
462754 RESID SURVEY PKWY	\$12,250	\$12,275	\$21,700	\$21,700	\$41,700
471001 IDB LABOR	\$31,749	\$30,346	\$33,346	\$33,346	\$90,230
472010 TRANSFER FROM FUND GC10	\$170,000	\$0	\$0	\$0	\$0
472159 TRANSFERS IN R159	\$0	\$0	\$0	\$0	\$0
481120 RECOVERY OF LABOR	\$63,408	\$10,500	\$5,600	\$2,220	\$5,600
481152 INSURANCE REIMBURSEMENT	\$10,007	\$1,310	\$1,210	\$600	\$1,210
481306 MISCELLANEOUS REVENUE	\$125	\$0	\$0	\$0	\$0
481326 OPEN RECORDS REVENUE	\$2	\$20	\$20	\$0	\$20
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$0	\$0
Total: Transportation & Public Works	\$958,217	\$763,303	\$725,580	\$700,871	\$925,964
OTHER DEPARTMENTS					
MISCELLANEOUS REVENUE	\$889,228	\$436,545	\$112,219	\$123,645	\$558,976
Total: Other Departments	\$889,228	\$436,545	\$112,219	\$123,645	\$558,976
GENERAL FUND TOTALS	\$520,499,734	\$562,732,205	\$538,987,152	\$535,070,934	\$528,401,543

FUND BUDGET SUMMARY

DEPARTMENT: GENERAL FUND	FUND/CENTER GG01
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SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's tax and fee supported operating fund. Ad valorem taxes account for approximately 55% of General Fund revenue. The FY2010 amount represents a less than 1% decrease from the FY2009 Adopted Budget. Sales Tax is the second largest revenue source for the General Fund. Sales Taxes account for approximately 19% of the General Fund. This revenue source has declined 5% from the FY2009 Adopted Budget. Other major sources of revenue are:

- A. Street rental and franchise fees from local utilities;
- B. Fines and forfeitures;
- C. Community services charges;
- D. Library fees;
- E. Building inspection fees;
- F. Health permits and fees;
- G. Return on the investment of General Fund monies; and
- H. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, parks and community services, transportation and public works, planning and development, code compliance, and the public library.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 349,773,602	\$ 369,030,244	\$ 375,553,394	\$ 376,985,070
Supplies	27,807,845	27,838,254	25,926,857	25,951,525
Contractual	168,565,083	140,048,854	125,015,297	123,743,948
Capital Outlay	3,087,749	2,069,800	1,721,000	1,721,000
Debt Service	0	0	0	0
Total Expenditures	\$ 549,234,278	\$ 538,987,152	\$ 528,216,548	\$ 528,401,543
Authorized Positions	4,667.53	4,601.25	4,347.70	4,395.45

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
BUDGET AND MANAGEMENT SERVICES	GG01/0031000:0035020

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Budget and Management Services Department was operationally merged with the Finance Department and renamed the Financial Management Services Department during FY2008. These two budgets were officially merged with the FY2009 budget. As a part of the FY2010 budget, the Budget and Research Division will be transferred to the City Manager's Office. The Utilities Management Division will be transferred to the Law Department. The Capital Projects Division will be transferred to the Capital Projects Service Fund. All information pertaining to the FY2010 budget can be found in those particular sections of this document.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,453,533	\$ 0	\$ 0	\$ 0
Supplies	11,665	0	0	0
Contractual	177,526	0	0	0
Capital Outlay	5,137	0	0	0
Total Expenditures	\$ 1,647,861	\$ 0	\$ 0	\$ 0
Authorized Positions	17.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT BUDGET & MGMT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0031000	<u>BUDGET AND RESEARCH</u> BUDGET AND RESEARCH	\$ 875,250	\$ 0	\$ 0	\$ 0	10.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 875,250</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>10.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0032000	<u>CAPITAL PROJECTS COORDINATION</u> CAPITAL PROJECT COORDINATION	\$ 407,021	\$ 0	\$ 0	\$ 0	5.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 407,021</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>5.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0033000	<u>UTILITY MANAGEMENT</u> UTILITY MANAGEMENT	\$ 146,429	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 146,429</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0034000	<u>GRANTS MANAGEMENT</u> BUDGET SYSTEMS	\$ 56,917	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 56,917</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0035010	<u>BUDGET SYSTEMS</u> ADMINISTRATION	\$ 99,139	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT BUDGET & MGMT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0035020	ERP	63,104	0	0	0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 162,243</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,647,861	\$ 0	\$ 0	\$ 0	17.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Manager's Office is composed of four divisions: Administration, Mayor and Council Office, Budget and Research and Governmental Relations. For FY2010, the Budget and Research Division was moved from the Financial Management Services Department. In addition, the Program Management Office (PMO) was moved to the Capital Projects Service Fund. The Office of Emergency Management has been transferred to the Fire Department, effective FY2010.

Administration is responsible for administering the programs and policies established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions, and future requirements.

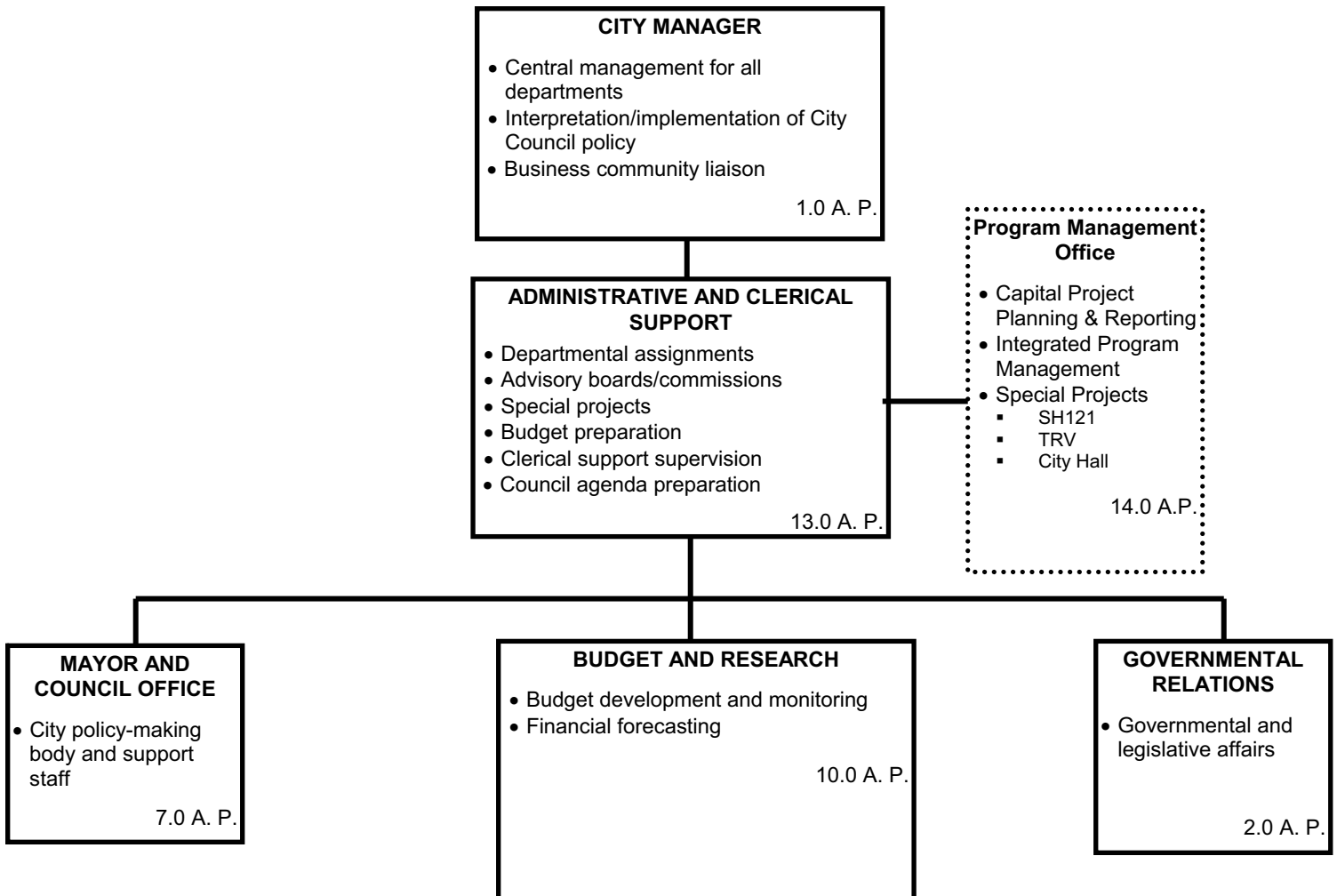
The Office of the Mayor and Council supports the City Council with a full-time staff and council aides, provides oversight of office operations; handles citizen concerns and suggestions; drafts correspondence and speeches; and works on various special projects.

Budget and Research is responsible for coordinating, establishing and monitoring the City budgetary revenues and expenses. This includes five year forecasting, research and organizational analysis.

Governmental Relations is responsible for researching and assisting in the passage of federal and state legislative initiatives that favorably affect the City of Fort Worth and its citizens.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 4,088,857	\$ 4,569,624	\$ 4,478,174	\$ 3,812,810
Supplies	184,243	155,905	124,013	123,639
Contractual	1,985,695	2,989,667	1,256,902	1,374,064
Capital Outlay	0	60,000	0	0
Total Expenditures	\$ 6,258,795	\$ 7,775,196	\$ 5,859,089	\$ 5,310,513
Authorized Positions	47.00	42.00	39.00	33.00

CITY MANAGER'S OFFICE – 33.0 A. P. (Program Management Office 14.0)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$7,775,196	A.P.	42.00
2009-10 ADOPTED:	\$5,310,513	A.P.	33.00

A) The adopted budget decreases by (\$923,571) due to the elimination of ten positions. This includes the deletion of a First Assistant City Manager, Assistant to the City Manager, Executive Secretary and Administrative Assistant. In addition, the Organizational Analysis Unit and Sunset Review, which includes five positions, and a Transportation Coordinator position was also eliminated.

B) The adopted budget increases by \$973,023 for the transfer of the Budget and Research Division into the City Manager's Office from the Financial Management Services Department. This transfer includes eleven authorized positions.

C) The adopted budget decreases by (\$271,972) due to the transfer of the Emergency Management Office to the Fire Department which include one authorized position.

D) The adopted budget decreases by (\$252,844) for the transfer of the Program Management Office to the Capital Projects Service Fund. This transfer includes eight authorized positions.

E) The adopted budget decreases by (\$180,180) for the transfer and reclassification of the Executive Assistant to the City Manager position to the Fire Department. This position will be housed within the Emergency Management Office.

F) The adopted budget decreases by (\$780,639) in transfers out for the reduction of the Cable Fund subsidy which was transferred to the Community Relations Department.

G) The adopted budget decreases by (\$295,704) due to the transfer of public information costs to the Community Relations Department.

H) The adopted budget decreases by (\$208,945) in consultant and professional services primarily due to a reduction in legislative contracts.

I) The adopted budget decreases by (\$141,254) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

J) The adopted budget decreases by (\$105,298) in travel expenses in Governmental Relations. This reduction is due primarily to FY2010 being a non-legislative session year, as well as other identified travel expenses.

K) The adopted budget increases by \$93,809 for retirement overlimit payments for the previous city manager.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY MANAGER'S OFFICE

DEPARTMENT PURPOSE

To represent the citizens of Fort Worth effectively; to ensure delivery of City services in the most efficient way possible; to serve as the focal point for administrative direction and coordination of the City's operational and staff agencies; to prepare and submit to the City Council a balanced plan of municipal services and to budget in adherence to the policies established by the City Council; and to improve organizational efficiency and service delivery to the residents of Fort Worth.

FY2009-10 DEPARTMENTAL OBJECTIVES

To obtain 90% positive legislation through the efforts of the governmental affairs office

To increase the policies on which Council takes action

To increase communication between the City and citizens through written/spoken communication

To increase efforts to actively involve citizens in city government by conducting more public forums to gather citizens' input where staff is available to answer inquiries and facilitate timely resolution of citizen issues.

To increase City Council's direct interaction/contact with citizens.

To continue to meet or exceed standards of excellence when assisting departments with the formulation of their budget by obtaining an average score of 3.5 or above on the 5-point scale on the departmental satisfaction survey.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percentage of positive legislation	N/A	90%	90%
Policies on which Council took action	1,633	1,500	1,600
Speeches written/given	950	1,100	1,200
Meetings scheduled/attended by Council	16,038	16,500	17,000
City Council Contacts with citizens	69,810	72,000	74,000
Satisfaction rating of 3.5 or better on formulating department budgets	3.4	3.9	4.0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CITY MANAGER'S OFFICE	\$ 3,053,839	\$ 2,631,605	\$ 1,962,463	\$ 1,979,806	21.00	18.00	14.00	14.00
0021020	PROGRAM MANAGEMENT OFFICE	0	412,492	0	0	0.00	9.00	0.00	0.00
	Sub-Total	<u>\$ 3,053,839</u>	<u>\$ 3,044,097</u>	<u>\$ 1,962,463</u>	<u>\$ 1,979,806</u>	<u>21.00</u>	<u>27.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>MAYOR AND COUNCIL ADMINISTRATION</u>								
0021100	MAYOR AND COUNCIL ADMINISTRATION	\$ 543	\$ 1,465,526	\$ 1,393,657	\$ 0	0.00	8.00	7.00	0.00
0021101	MAYOR	0	500	2,500	655,317	0.00	0.00	0.00	7.00
0021102	COUNCIL DISTRICT 2	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021103	COUNCIL DISTRICT 3	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021104	COUNCIL DISTRICT 4	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021105	COUNCIL DISTRICT 5	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021106	COUNCIL DISTRICT 6	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021107	COUNCIL DISTRICT 7	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021108	COUNCIL DISTRICT 8	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00
0021109	COUNCIL DISTRICT 9	0	2,500	2,500	92,641	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	Sub-Total	\$ 543	\$ 1,486,026	\$ 1,416,157	\$ 1,396,445	0.00	8.00	7.00	7.00
	<u>ACTION CENTER</u>								
0022000	ACTION CENTER	\$ 0	\$ 13,995	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 13,995	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 782,191	\$ 295,704	\$ 0	\$ 0	7.00	-1.00	0.00	0.00
0025010	CABLE COMMUNICATIONS	588,914	780,639	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,371,105	\$ 1,076,343	\$ 0	\$ 0	7.00	-1.00	0.00	0.00
	<u>RECORDS MANAGEMENT</u>								
0025100	RECORDS MANAGEMENT	\$ 288,897	\$ 0	\$ 0	\$ 0	4.00	0.00	0.00	0.00
	Sub-Total	\$ 288,897	\$ 0	\$ 0	\$ 0	4.00	0.00	0.00	0.00
	<u>BUDGET AND ORGANIZATIONAL ANALYSIS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 458,886	\$ 395,072	\$ 525,371	\$ 0	5.00	4.00	5.00	0.00
0026010	BUDGET AND RESEARCH	0	0	960,574	1,060,574	0.00	0.00	10.00	10.00
	Sub-Total	\$ 458,886	\$ 395,072	\$ 1,485,945	\$ 1,060,574	5.00	4.00	15.00	10.00
	<u>EMERGENCY MANAGEMENT</u>								
0028000	EMERGENCY MANAGEMENT OFFICE	\$ 482,230	\$ 355,615	\$ 0	\$ 0	6.00	1.00	0.00	0.00
	Sub-Total	\$ 482,230	\$ 355,615	\$ 0	\$ 0	6.00	1.00	0.00	0.00
	<u>GOVERNMENTAL RELATIONS</u>								
0029000	GOVERNMENTAL RELATIONS	\$ 603,297	\$ 1,404,049	\$ 994,525	\$ 873,689	4.00	3.00	3.00	2.00
	Sub-Total	\$ 603,297	\$ 1,404,049	\$ 994,525	\$ 873,689	4.00	3.00	3.00	2.00
	TOTAL	\$ 6,258,795	\$ 7,775,196	\$ 5,859,089	\$ 5,310,513	47.00	42.00	39.00	33.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY SECRETARY	GG01/0111000:0116000

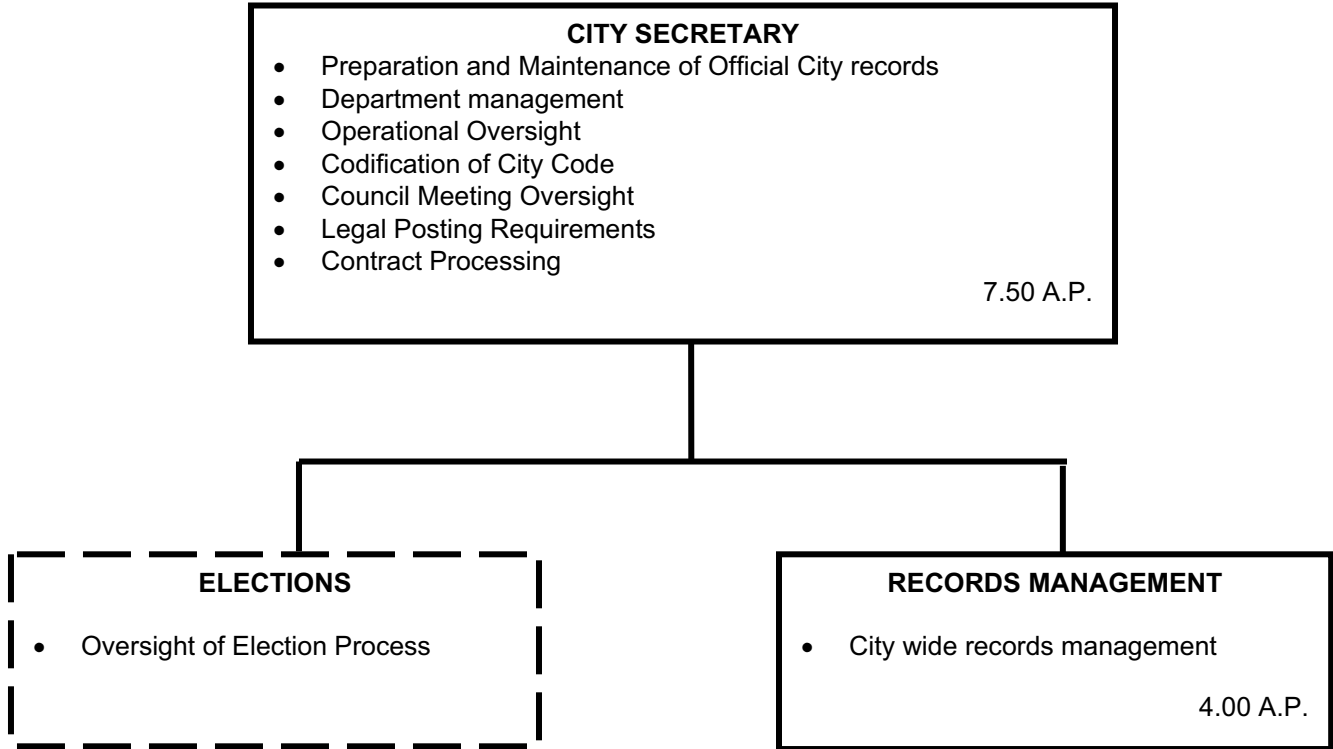
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the City Secretary's Office including the Records and Information Management Division. The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The department also coordinates the City Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The department is responsible for the publication of official legal notice requirements; for the posting of all official meeting notice requirements; and, the update and distribution of the City's Code of Ordinances.

The department serves as a central repository for a wide variety of official municipal records, contracts and other information, and the staff performs research and responds to requests for information from the City Council, City staff, and citizens. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 497,458	\$ 829,263	\$ 815,919	\$ 815,919
Supplies	38,906	39,270	35,370	35,370
Contractual	124,105	153,909	169,376	169,376
Capital Outlay	0	0	0	0
Total Expenditures	\$ 660,469	\$ 1,022,442	\$ 1,020,665	\$ 1,020,665
Authorized Positions	7.50	11.50	11.50	11.50

CITY SECRETARY – 11.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
CITY SECRETARY		GG01/0111000:0116000	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$1,022,442	A.P.	11.50
2009-10 ADOPTED:	\$1,020,665	A.P.	11.50
<p>A) The adopted budget decreases by (\$23,484) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>B) The adopted budget decreases by (\$20,980) for salaries of regular employees on based turnover, retirements and vacancies.</p> <p>C) The adopted budget increases by \$17,184 for group health based on plan migration, plan changes, turnover and a 12% increase.</p> <p>D) The adopted budget increases by \$12,408 due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>E) The adopted budget increases by \$27,500 for a decision package to purchase a public information software include licensing, installation and training for staff.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY SECRETARY

DEPARTMENT PURPOSE

The City Secretary's Office records, preserves, and has custodial authority over the official records and legislative acts of the City Council; administers and coordinates all City-held elections; coordinates the City's Boards and Commissions process; and provides for timely updates to the City's Code of Ordinances. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

FY2009-10 DEPARTMENTAL OBJECTIVES

To finalize and distribute all Council meeting minutes within two business days following each meeting

To attain 100 percent accuracy in Council meeting minutes

To ensure all approved contracts are processed within two business days of receipt by department

To ensure approved ordinances are processed to the Code Company within three days of approval

To ensure agendas of the City Council and all boards, commissions, & committees are timely posted within the guidelines of The Texas Open Meetings Act

To ensure the proper management of information and records for maintenance and annual destruction

To provide centralized point of contact for requests for City records and information as required under the Public Information Act

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percent of minutes distributed within two days of each Council meeting	94%	96%	100%
Accuracy rate of Council meeting minutes	100%	100%	100%
Contracts processed within two days of Council approval	100%	100%	100%
Timely rate for posting agendas	100%	99%	100%
Cubic feet of documents destroyed	5,165	5,000	5,500
Number of public information requests processed	5,589	5,600	6,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0111000	<u>CITY SECRETARY</u>								
	CITY SECRETARY	\$ 660,457	\$ 700,188	\$ 670,029	\$ 670,029	7.50	7.50	7.50	7.50
	Sub-Total	<u>\$ 660,457</u>	<u>\$ 700,188</u>	<u>\$ 670,029</u>	<u>\$ 670,029</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
	<u>RECORDS MANAGE- MENT</u>								
0116000	RECORDS MANAGE- MENT	\$ 12	\$ 322,254	\$ 350,636	\$ 350,636	0.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 12</u>	<u>\$ 322,254</u>	<u>\$ 350,636</u>	<u>\$ 350,636</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 660,469	\$ 1,022,442	\$ 1,020,665	\$ 1,020,665	7.50	11.50	11.50	11.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: CODE COMPLIANCE	FUND/CENTER GG01/0231010:0239004
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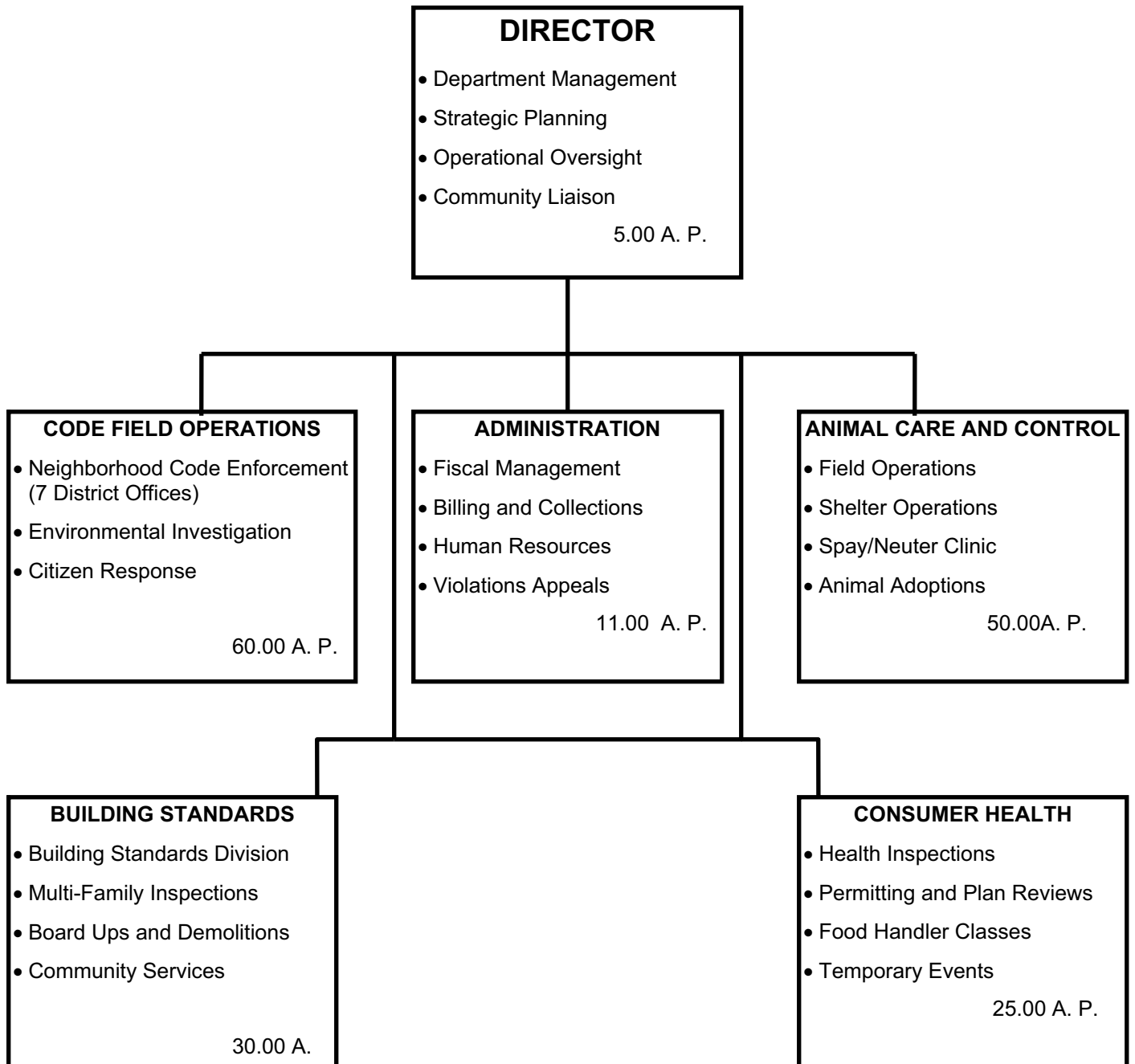
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Code Compliance Department's mission is to ensure clean, safe and healthy neighborhoods. This mission is accomplished through four programmatic divisions and one administrative division.

Code Field Operations provides neighborhood code enforcement, including investigating citizen complaints specific to trash and debris, junk and abandoned vehicles, zoning violations, environmental investigations including illegal dumping, high grass and weeds, and Citizen Response Unit activities. Building Standards investigates sub-standard housing issues, facilitates the activities of the Building Standards Commission, performs multi-family housing inspections, coordinates structural demolitions and board-up activities, and facilitates community services activities. Animal Care and Control provides field responses for stray animals, animal cruelty complaints, and bite investigations. The division also provides care and a safe environment for sheltered animals as well as facilitates animal adoptions. Additionally, the department's newly-implemented spay/neuter clinic is also administered through this division. Consumer Health permits and performs health inspections for food establishments, public swimming pools/spas, day care centers, and hotel/motels. The division is also responsible for plan reviews, provides food handler training and investigates complaints specific to permitted facilities. The Administration division provides department management, fiscal and human resources administration, billing and collection and dispute resolution services.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 6,712,222	\$ 10,944,161	\$ 9,670,704	\$ 10,007,568
Supplies	729,507	914,815	950,000	972,680
Contractual	2,332,248	2,713,391	2,867,672	2,879,636
Capital Outlay	249,634	211,000	347,000	347,000
Total Expenditures	\$ 10,023,611	\$ 14,783,367	\$ 13,835,376	\$ 14,206,884
Authorized Positions	125.00	195.00	175.00	181.00

CODE COMPLIANCE - 181.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$14,783,367	A.P.	195.00
2009-10 ADOPTED:	\$14,206,884	A.P.	181.00

- A) The adopted budget decreases by (\$879,731) for the reduction of 13 authorized positions. This includes the reduction of one Veterinarian, one Special Services Superintendent, one Special Services Supervisor, three animal shelter attendants, one code officer in the training role and six code officers.
- B) The adopted budget decreases by (\$117,427) for the transfer of one Assistant Director position from Code Compliance department to Community Relations department.
- C) The adopted budget decreases by (\$342,497) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.
- D) The adopted budget increases by \$173,988 for the purchase of onboard computers for the Animal Control Officer vehicles.
- E) The adopted budget increases by \$166,052 due to a potential 2% increase in the City's contribution to the employee retirement fund.
- F) The adopted budget increases by \$148,350 for Private Mowing. The city's contract went from an average of \$50 per mow to \$75 per mow.
- G) The adopted budget increases by \$127,460 for facility-related operating costs associated with occupying the new Hazel Harvey Peace Center for Neighborhoods by the Code Compliance Department and the Community Relations Department.
- H) The adopted budget increases by \$116,417 for full-year funding for the Animal Care and Control spay/neuter clinic.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CODE COMPLIANCE
DEPARTMENT PURPOSE

The Code Compliance Department is responsible for protecting and improving the quality of life in Fort Worth through public education, enforcement and abatement of violations and nuisances. Specifically, the Department performs inspections and investigates complaints concerning dangerous buildings, substandard structures, junked and illegally parked vehicles, high grass and weeds, accumulations of trash and debris, dangerous and loose animals, animal licensing, food born illness, hotels/ motels, swimming pools, illegal dumping, zoning and general nuisances. Additionally, the Department operates the animal shelter, pet adoption, food handlers' class, vaccination and micro-chipping clinics, Code Ranger Program and mobile food vender's permits. Code Compliance is also the enforcement agency for several departments including Planning and Development, Environmental Management, Transportation and Public Works, Parks and Community Services and Housing & Economic Development.

FY2009-10 DEPARTMENTAL OBJECTIVES

To maintain or increase the number of total inspections performed by the Department.

To maintain or increase the number of officer initiated inspections.

To maintain or increase the number of owner-abated substandard structures.

To complete 98% of high risk health inspections identified by risk assessment matrix.

To train 20,000 food, daycare and pool/spa facility workers to prevent food-borne, water-borne and other illness.

To increase the number of completed animal control service requests by 5%

To respond to 85% of all requests for field services within 24 hours.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Total number of inspections performed*	261,970	281,998	281,998
Number of Officer Initiated Inspections*	80,487	75,839	75,839
Owner-abated substandard structures	771	832	832
% high risk health inspections completed	96%	98%	98%
Number of facility employees trained	19,754	20,000	20,000
Animal Control service requests done	44,767	48,000	50,000
% of Animal Control responses in 24 hrs	83%	84%	85%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>CODE COMPLIANCE ADMIN</u>								
0231010	ADMINISTRATION	\$ 1,127,097	\$ 1,149,153	\$ 993,149	\$ 1,013,645	12.00	8.00	9.00	10.00
0231020	FINANCE	382,347	236,594	667,897	667,897	6.00	0.00	9.00	9.00
0231030	TRAINING	117,645	111,488	39,491	39,491	1.00	1.00	0.00	1.00
0231040	HOMELESSNESS PRO- GRAM	0	78,255	71,652	71,652	0.00	1.00	1.00	0.00
	Sub-Total	<u>\$ 1,627,089</u>	<u>\$ 1,575,490</u>	<u>\$ 1,772,189</u>	<u>\$ 1,792,685</u>	<u>19.00</u>	<u>10.00</u>	<u>19.00</u>	<u>20.00</u>
	<u>CODE COMPLIANCE PUBLIC ED</u>								
0232000	PUBLIC EDUCATION	\$ 150,218	\$ 0	\$ 0	\$ 0	2.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 150,218</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CODE COMPLIANCE IT</u>								
0233000	INFO TECHNOLOGY	\$ 181,081	\$ 150,354	\$ 139,281	\$ 139,281	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 181,081</u>	<u>\$ 150,354</u>	<u>\$ 139,281</u>	<u>\$ 139,281</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>BUILDING INSPECTIONS</u>								
0234001	CODE COMPLIANCE ADMIN	\$ 0	\$ 1	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0234010	MULTI FAMILY	838,042	906,465	717,388	717,388	13.00	14.00	10.00	10.00
0234020	SUB STANDARD BUILD- ING	652,474	706,290	1,675,944	1,705,042	10.00	9.00	17.00	16.00
	Sub-Total	<u>\$ 1,490,516</u>	<u>\$ 1,612,756</u>	<u>\$ 2,393,332</u>	<u>\$ 2,422,430</u>	<u>23.00</u>	<u>23.00</u>	<u>27.00</u>	<u>26.00</u>
	<u>CODE COMPLIANCE SPEC PROJECTS</u>								
0235010	DEMOLITION	\$ 1,108,178	\$ 1,056,600	\$ 5,150	\$ 0	9.00	9.00	0.00	0.00
0235020	CITY MOWING	160,702	158,027	142,578	142,578	2.00	2.00	2.00	2.00
0235030	SOLID WASTE	773,928	583,319	23,948	0	11.00	8.00	0.00	0.00
0235040	ENVIRONMENTAL INVESTIGATION UNIT	152,538	470,550	262,375	613,387	4.00	7.00	2.00	8.00
	Sub-Total	<u>\$ 2,195,346</u>	<u>\$ 2,268,496</u>	<u>\$ 434,051</u>	<u>\$ 755,965</u>	<u>26.00</u>	<u>26.00</u>	<u>4.00</u>	<u>10.00</u>
	<u>EAST FIELD OPERA- TIONS</u>								
0236011	SECTOR 1	\$ 517,486	\$ 559,210	\$ 526,112	\$ 526,112	7.00	8.00	7.00	7.00
0236012	SECTOR 2	717,125	543,168	608,457	608,457	8.00	7.00	7.00	7.00
0236013	SECTOR 3	661,735	617,975	634,060	634,060	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 1,896,346</u>	<u>\$ 1,720,353</u>	<u>\$ 1,768,629</u>	<u>\$ 1,768,629</u>	<u>22.00</u>	<u>22.00</u>	<u>21.00</u>	<u>21.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>WEST FIELD OPERATIONS</u>								
0237014	SECTOR 4	\$ 573,960	\$ 521,539	\$ 514,082	\$ 514,082	7.00	8.00	7.00	7.00
0237015	SECTOR 5	539,200	555,289	510,518	510,518	7.00	8.00	7.00	7.00
0237016	SECTOR 6	507,510	566,723	707,183	707,183	7.00	8.00	9.00	9.00
0237017	FAR NORTH DISTRICT	575,796	460,485	157,579	157,579	7.00	5.00	0.00	0.00
	Sub-Total	<u>\$ 2,196,467</u>	<u>\$ 2,104,036</u>	<u>\$ 1,889,362</u>	<u>\$ 1,889,362</u>	<u>28.00</u>	<u>29.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>NEIGHBORHOOD RESPONSE TEAM</u>								
0238000	NEIGHBORHOOD RESPONSE TEAM	\$ 283,267	\$ 323,238	\$ 260,827	\$ 260,827	4.00	4.00	3.00	3.00
	Sub-Total	<u>\$ 283,267</u>	<u>\$ 323,238</u>	<u>\$ 260,827</u>	<u>\$ 260,827</u>	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>PUBLIC HEALTH</u>								
0239001	HEALTH PROMOTION AND OUTREACH	\$ 0	\$ 29,639	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0239002	ANIMAL CONTROL	645	2,058,969	2,272,374	2,272,374	0.00	32.00	33.00	33.00
0239003	ANIMAL KENNEL	466	1,087,765	1,061,879	1,061,879	0.00	23.00	19.00	19.00
0239004	CONSUMER HEALTH	2,172	1,852,271	1,843,452	1,843,452	0.00	25.00	25.00	25.00
	Sub-Total	<u>\$ 3,282</u>	<u>\$ 5,028,644</u>	<u>\$ 5,177,705</u>	<u>\$ 5,177,705</u>	<u>0.00</u>	<u>80.00</u>	<u>77.00</u>	<u>77.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	TOTAL	\$ 10,023,611	\$ 14,783,367	\$ 13,835,376	\$ 14,206,884	125.00	195.00	175.00	181.00

**COMMUNITY RELATIONS DEPARTMENT
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2009 - MAY 31, 2010**

GENERAL FUND	\$4,558,138
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GRANT FUNDS

Community Development Block Grant (CDBG)	\$35,551
U.S. Department of Housing and Urban Development (HUD)	417,887
Equal Employment Opportunity Commission (EEOC)	94,830
U.S. Department of Health and Human Services	<u>191,593</u>
TOTAL GRANT FUNDS:	\$739,861

TOTAL ALL FUNDING SOURCES:	\$5,297,999
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TOTAL APPROVED POSITIONS:	77.85
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FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
COMMUNITY RELATIONS	GG01/0071000:0073000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Community Relations Department is composed of eight departmental divisions:</p> <p>The Administration Division manages the department's fiscal and human resources and works with the other divisions to provide staff support to the Human Relations Commission.</p> <p>The Civil Rights Enforcement Division is charged with enforcing laws regarding fair housing, equal employment opportunity and equal access in places of public accommodation.</p> <p>The Early Childhood Matters Division leads a community initiative to help women with preconception health and helps prepare young children for success in school.</p> <p>The Neighborhood Education Division encourages and assists neighborhoods organizing neighborhood associations and supports existing neighborhood associations. The division also facilitates communication between residents and city departments, provides information about city services to neighborhoods, and develops educational opportunities for neighborhood associations.</p> <p>The Communications Division is responsible for providing accurate and timely communication news and information, through a variety of communication channels, about the city's strategic goals, services, policies and programs.</p> <p>The Community Outreach Division provides intervention and referral services to citizens referred by internal departments and external non-profit agency referrals plus the occasional private citizen. While making these referrals they especially focus on the prevention of homelessness.</p> <p>The Reprographics Division serves as the City's in house provider for mail services, printing services and graphic services.</p> <p>The Cable Division provides production and/or programming services to three of the five cable channels under the City's auspice: a municipal channel that airs city meetings and programming related to city services; a community channel that covers community, cultural and sporting events; a public access channel; and two educational channels that are programmed and operated by the Fort Worth Independent School District and Tarrant County College.</p>				
Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,229,096	\$ 3,377,897	\$ 3,195,838	\$ 3,205,928
Supplies	55,976	133,359	97,120	97,120
Contractual	154,077	448,827	1,159,090	1,159,090
Capital Outlay	0	96,000	96,000	96,000
Total Expenditures	\$ 1,439,150	\$ 4,056,083	\$ 4,548,048	\$ 4,558,138
Authorized Positions	21.05	54.05	47.65	47.65

COMMUNITY RELATIONS 77.85 A.P.

GENERAL FUNDS

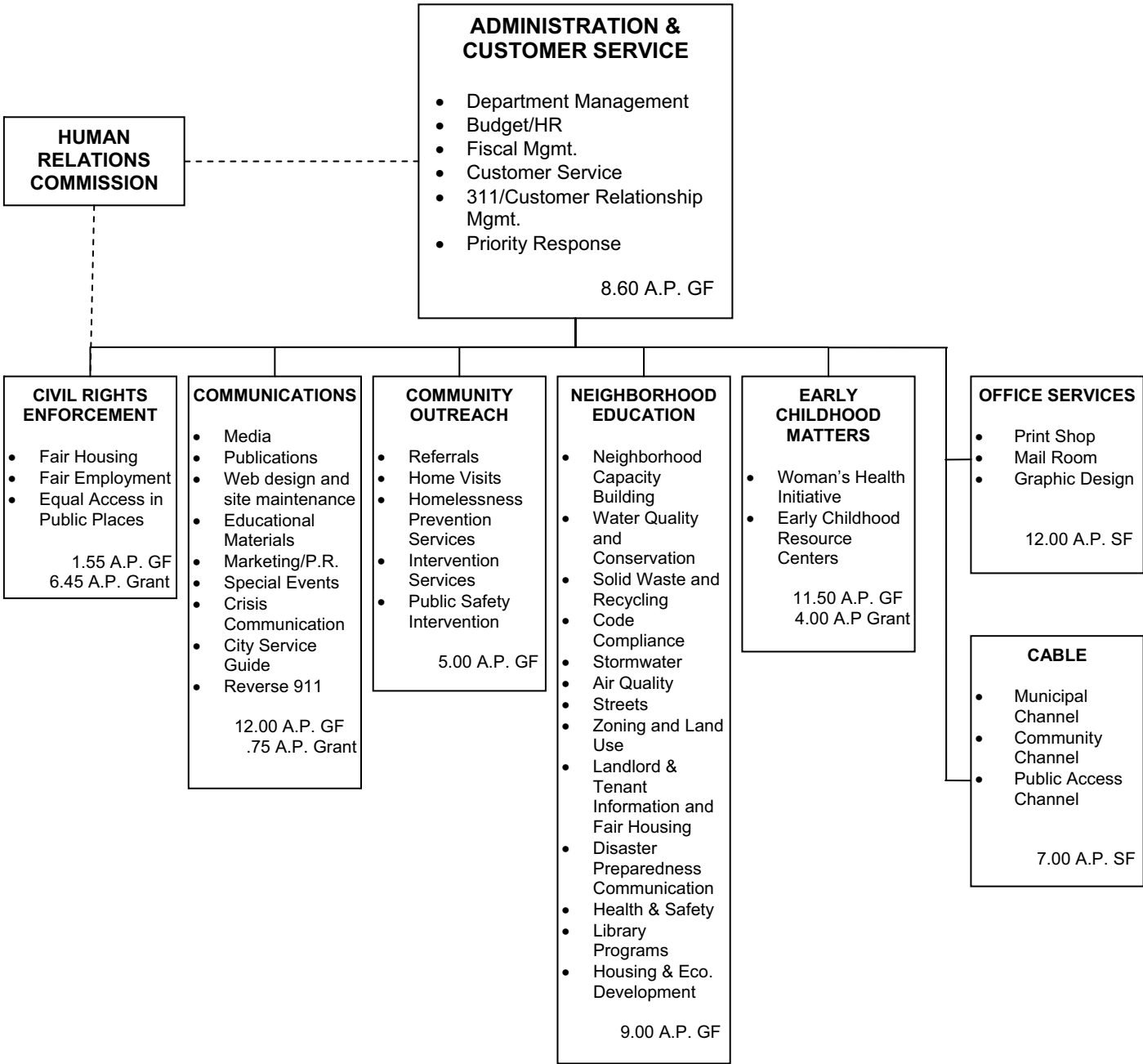
47.65 A.P.

GRANT FUNDS

11.20 A.P.

SPECIAL FUNDS

19.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
COMMUNITY RELATIONS		GG01/0071000:0073000	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$4,056,083	A.P.	54.05
2009-10 ADOPTED:	\$4,558,138	A.P.	47.65
<p>A) The adopted budget decreases by (\$223,680) for the elimination of three authorized positions in the Outreach division. This includes the deletion of one Health Outreach Manager and two Human Services Supervisors.</p> <p>B) The adopted budget decreases by (\$137,808) for the elimination of one Senior Assistant to the City Manager.</p> <p>C) The adopted budget increases by \$117,427 for the transfer of Assistant Director from the Code Compliance Department to the Community Relations Department.</p> <p>D) The adopted budget decreases by (\$73,080) for the reduction in funding three positions in the Fair Employment Practices Program. This includes a Human Relations Specialist, Senior Human Relations Specialist and Eligibility Specialist.</p> <p>E) The adopted budget decreases by (\$35,312) for a .40 position of the Human Relation Manager backfilling position.</p> <p>F) The adopted budget increases by \$564,504 for the subsidy of the Cable Office that moved from the City Managers Office to the Community Relations Department.</p> <p>G) The adopted budget increases by \$287,664 due to the transfer of public information costs from the City Manager Office to the Community Relations Department.</p> <p>H) The adopted budget increases by \$130,000 for the decrease in salary savings budgeted. This adjustment is due to anticipated stabilization of the turnover rate.</p> <p>I) The adopted budget decreases by (\$99,427) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>J) The adopted budget increases by \$96,000 for one time vehicle replacement costs.</p> <p>K) The adopted budget decreases by (\$74,759) based on the IT allocations to this department.</p> <p>L) The adopted budget increases by \$57,045 due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>M) The adopted budget increases by \$55,000 for the facility rental for the department offices at the Gordon Swift building.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **COMMUNITY RELATIONS**

DEPARTMENT PURPOSE

The Community Relations Department is the link between the City’s diverse community and city services, ensuring equitable service delivery to all. The department has a strong community focus. It communicates information about city services and policies, provides referrals and problem resolution for residents; builds neighborhood capacity; provides neighborhood-based health services, and enforces anti-discrimination laws. The Community Relations Department sponsors community events to support and celebrate diversity, and to promote tolerance and understanding. The Community Relations Department also provides staff support for the Human Relations Commission.

FY2009-10 DEPARTMENTAL OBJECTIVES

To provide timely resolution of discrimination complaints

To promote opportunity, knowledge, inclusion and engagement by providing information and education to residents, community agencies, neighborhoods and industry professionals

To develop and/or coordinate educational programs, outreach events, community meetings and collaborations that promote opportunity, knowledge, inclusion and engagement

To increase the capacity of neighborhoods by promoting civic engagement

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Resolution of discrimination complaints	348	340	340
People receiving information through departmental outreach programs	5,613	3,500	3,500
Manage Priority Response System to provide resolution of cases	94%	90%	90%
Assist with organization and registration of neighborhood organizations	30	15	15

FORT WORTH



**COMMUNITY RELATIONS
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG) funding allows the department to provide comprehensive informational services to Fort Worth citizens on housing-related matters, particularly fair housing laws.

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$2,400 per investigation), staff training in HUD investigative procedures, and outreach efforts to educate the community on fair housing laws.

The Equal Employment Opportunity Commission (EEOC) pays the department \$550 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and the City of Fort Worth Ordinance No. 7278, as amended.

The U.S. Department of Health and Human Services/Agency for Children and Families provides funding to support two neighborhood-based Early Childhood Resource Centers in the City of Fort Worth. The program supports parents and caregivers of children ages birth through five years so that they can prepare those children to succeed in school.

STATUS OF FUNDING

	FY2008	FY2009	FY2010
New Funds	\$650,869	\$1,320,960	\$739,861
Expenditures/Commitments	<u>(650,869)</u>	<u>(1,320,960)</u>	<u>(739,861)</u>
Balance	\$0	\$0	\$0
Approved Positions	10.10	10.95	11.2

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>COMMUNITY RELATIONS</u>								
0071000	ADMINISTRATION	\$ 301,043	\$ 455,401	\$ 1,092,143	\$ 1,092,143	1.25	2.25	7.60	7.60
	Sub-Total	<u>\$ 301,043</u>	<u>\$ 455,401</u>	<u>\$ 1,092,143</u>	<u>\$ 1,092,143</u>	<u>1.25</u>	<u>2.25</u>	<u>7.60</u>	<u>7.60</u>
	<u>COMMUNITY OUT-REACH</u>								
0072010	NEIGHBORHOOD EDUCATION	\$ 420,642	\$ 641,619	\$ 383,860	\$ 385,110	8.00	10.00	7.00	7.00
0072020	ENFORCEMENT	222,058	235,286	171,536	179,126	4.80	4.80	1.55	1.55
0072030	YOUTH OUTREACH	495,390	393,758	326,512	327,762	7.00	5.00	4.00	4.00
0072040	COMMUNICATIONS	0	806,616	1,064,839	1,064,839	0.00	11.00	12.00	12.00
0072050	OUTREACH	17	1,523,403	944,654	944,654	0.00	21.00	15.50	15.50
	Sub-Total	<u>\$ 1,138,107</u>	<u>\$ 3,600,682</u>	<u>\$ 2,891,401</u>	<u>\$ 2,901,491</u>	<u>19.80</u>	<u>51.80</u>	<u>40.05</u>	<u>40.05</u>
	<u>CABLE COMMUNICATION</u>								
0073000	CABLE COMMUNICATION	\$ 0	\$ 0	\$ 564,504	\$ 564,504	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 564,504</u>	<u>\$ 564,504</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

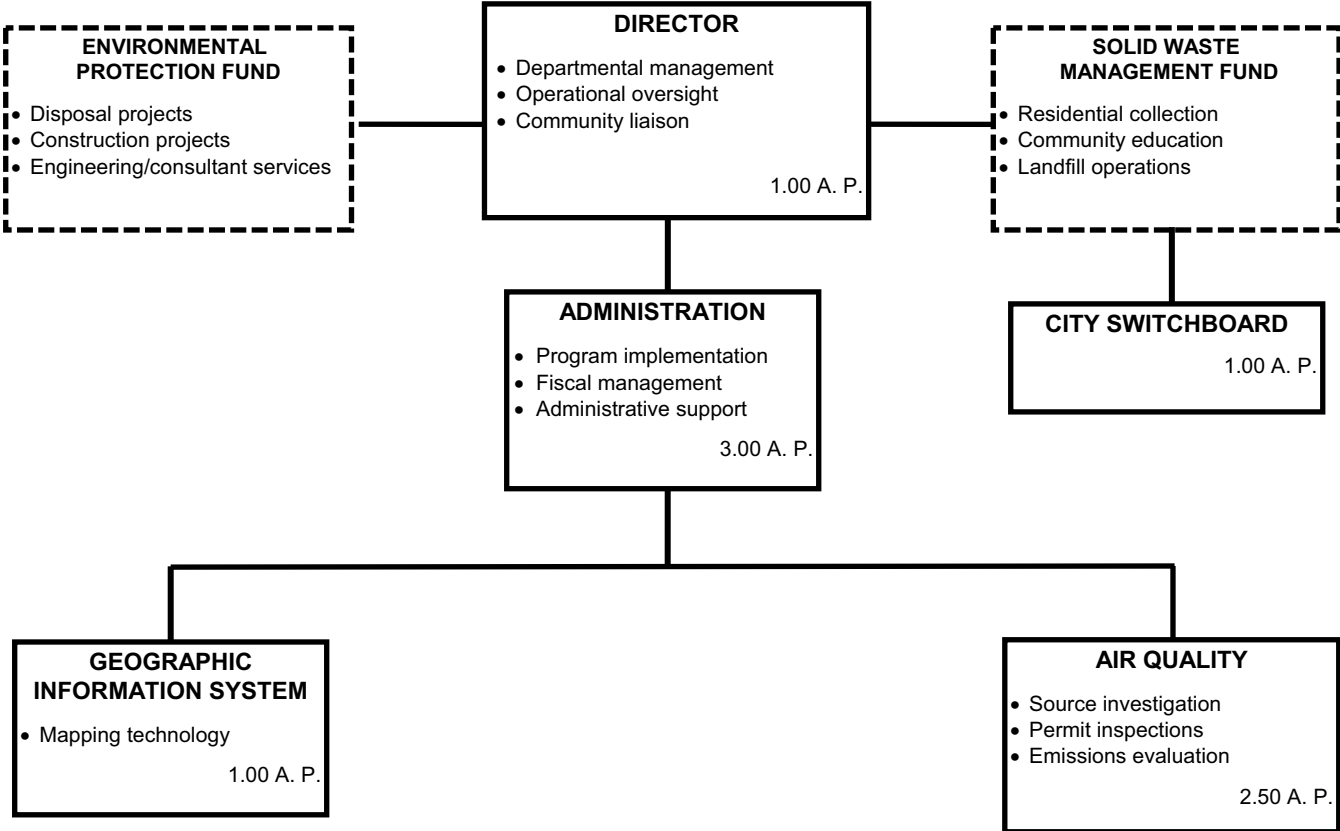
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	TOTAL	\$ 1,439,150	\$ 4,056,083	\$ 4,548,048	\$ 4,558,138	21.05	54.05	47.65	47.65

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: ENVIRONMENTAL MANAGEMENT	FUND/CENTER GG01/0521000:0523000			
<p>SUMMARY OF DEPARTMENT RESPONSIBILITIES:</p> <p>The Environmental Management Department is responsible for ensuring that the City is in compliance, or developing means to achieve compliance, with all federal and state environmental regulations. The General Fund provides funding for three department areas: Administration, Air Quality and Geographic Information System (GIS).</p> <p>The Administration Division is responsible for managerial and fiscal oversight of the department.</p> <p>The Air Quality Program is under contract with the Texas Commission on Environmental Quality (TCEQ) for air quality compliance for the entire City of Fort Worth. Funding for the required 33% match is included in the General Fund budget. Their responsibilities include facility inspections, complaint investigations and outdoor air monitoring.</p> <p>The GIS Program maps the local watersheds and related tributaries, develops and manages user interfaces to collect, analyze, and distributes appropriate environmental information to state and federal regulatory agencies, and develops GIS programs that enhance the ability of the City to maintain municipal compliance in the areas of stormwater, air quality and hazardous materials. The GIS function was established in 1993 to assist the City in achieving compliance with EPA stormwater regulations.</p>				
Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 848,252	\$ 750,967	\$ 655,521	\$ 655,521
Supplies	14,027	10,366	8,028	8,028
Contractual	132,857	110,820	59,695	59,695
Capital Outlay	0	0	0	0
Total Expenditures	\$ 995,135	\$ 872,153	\$ 723,244	\$ 723,244
Authorized Positions	14.00	9.50	8.50	8.50

ENVIRONMENTAL MANAGEMENT – 8.50 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL MANAGEMENT	GG01/0521000:0523000

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$872,153	A.P.	9.5
2009-10 ADOPTED:	\$723,244	A.P.	8.5

- A) The adopted budget decreases by (\$73,615) for the transfer of Stormwater Compliance efforts to the Environmental Protection Fund. This includes one authorized position.
- B) The adopted budget decreases by (\$21,468) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.
- C) The adopted budget decreases by (\$10,902) based on the IT allocations to this department.
- D) The adopted budget increases by \$10,838 due to a 2% increase in the City's contribution to the employee retirement fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

ENVIRONMENTAL MANAGEMENT

DEPARTMENT PURPOSE

To provide efficient, effective, and compliant environmental and solid waste management services.

FY2009-10 DEPARTMENTAL OBJECTIVES

To coordinate an Air Pollution Control Program, including investigation of outdoor air quality complaints, Stage II vapor recovery inspections, major and minor source air quality inspections, and review of air emission permit applications, in support of the region's goal of achieving Clean Air Act attainment.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Air Pollution Complaints Investigated	68	60	50
Stage II Inspections	201	196	200
Major and Minor Source Inspections	122	159	145
Used Car Lot Inspections	17	40	30
Permit Assessments	37	44	50

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ENVIRONMENTAL MAN- AGEMENT DIVISION</u>								
0521000	ENVIRONMENTAL MAN- AGEMENT ADMIN	\$ 350,088	\$ 446,985	\$ 434,175	\$ 434,175	4.00	5.00	5.00	5.00
0521010	GIS	104,418	100,231	93,708	93,708	2.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 454,506</u>	<u>\$ 547,216</u>	<u>\$ 527,883</u>	<u>\$ 527,883</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>COMPLIANCE</u>								
0521520	COMPLIANCE	\$ 56,211	\$ 20,257	\$ 0	\$ 0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 56,211</u>	<u>\$ 20,257</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WATER QUALITY DIVI- SION</u>								
0522000	WATER QUALITY	\$ 222,278	\$ 94,707	\$ 0	\$ 0	3.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 222,278</u>	<u>\$ 94,707</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>3.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>AIR QUALITY DIVISION</u>								
0523000	AIR QUALITY	\$ 262,141	\$ 209,973	\$ 195,361	\$ 195,361	4.00	2.50	2.50	2.50
	Sub-Total	<u>\$ 262,141</u>	<u>\$ 209,973</u>	<u>\$ 195,361</u>	<u>\$ 195,361</u>	<u>4.00</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>
	TOTAL	\$ 995,135	\$ 872,153	\$ 723,244	\$ 723,244	14.00	9.50	8.50	8.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

FINANCIAL MANAGEMENT SERVICES

FUND/CENTER

GG01/0131010:0139010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Financial Management Services Department has general responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Purchasing, and Treasury.

The Administration Division is responsible for providing overall planning and control to the other elements of the department.

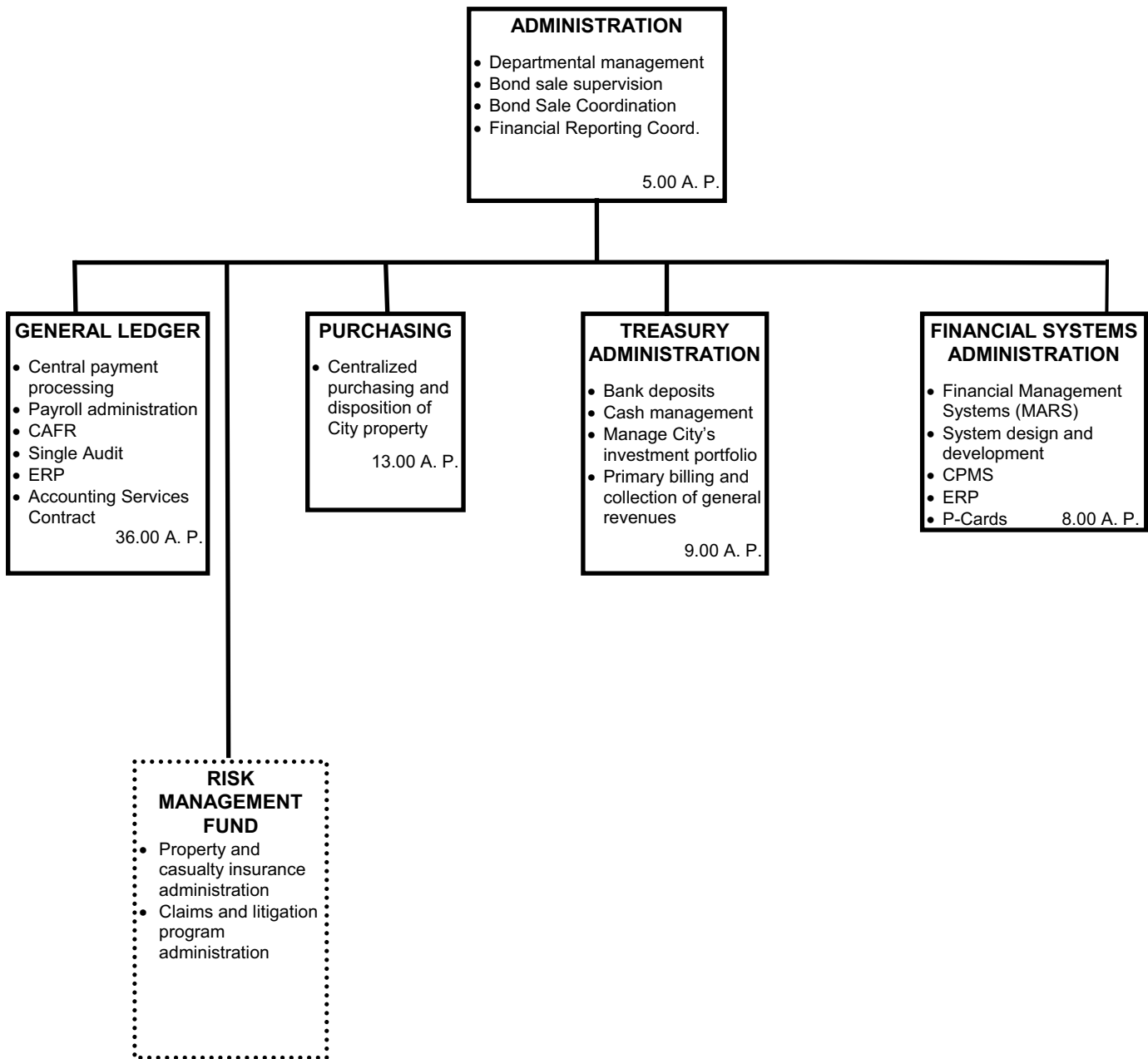
The Accounting Division maintains the general ledger, payroll, accounts payable, grant accounting, Fixed Assets Inventory Tracking System (FATS), and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and to established municipal accounting principles. It also prepares the City's annual Comprehensive Annual Financial Report (CAFR).

The Purchasing Division provides centralized purchasing for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property. The Treasury Division manages the City's investment and debt portfolios and is responsible for primary billing, collection of general revenue, bank deposits and cash management.

For FY2010, the Budget and Research Division was moved from the Financial Management Services Department to the City Manager's Office. In addition, the Capital Projects Team was merged with the Program Management Office (PMO) and moved to the Capital Projects Service Fund.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 4,526,403	\$ 6,484,112	\$ 4,665,079	\$ 4,671,386
Supplies	91,576	106,646	71,357	71,357
Contractual	1,395,895	1,857,960	1,105,284	1,105,284
Capital Outlay	10,261	55,000	0	0
Total Expenditures	\$ 6,024,136	\$ 8,503,718	\$ 5,841,720	\$ 5,848,027
Authorized Positions	71.00	91.00	71.00	71.00

FINANCIAL MANAGEMENT SERVICES – 71.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0139010

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$8,503,718	A.P.	91.00
2009-10 ADOPTED:	\$5,848,027	A.P.	71.00

A) The adopted budget decreases by (\$1,959,781) due to the transfer of the Budget and Research Division and Budget Systems to the City Manager’s Office. The Capital Projects Team was transferred to the Capital Projects Service Fund. These transfers include 16 authorized positions responsible for budget research, development and re-estimates, capital projects coordination and management, budget systems administration (CPMS and BRASS). One authorized position in Utility Management will be transferred to the Law Department.

B) The adopted budget decreases by (\$368,857) for the reduction of four authorized positions as well as Salary Savings for one year of funding for a vacant Assistant Treasurer position. The four authorized positions include a Financial Services Manager, Administrative Secretary, Buyer, and Senior Accountant.

C) The adopted budget decreases by (\$302,114) due to the decrease in Other Contractual. This decrease represents one time expenses having occurred in FY2009. Majority of funds were realized in an improvement package to continue contractual services for Finance Business Process Improvement through FY2009.

D) The adopted budget decreases by (\$143,489) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

E) The adopted budget increases by \$125,000 for funding of contractual services for ERP Backfill.

F) The adopted budget increases by \$80,259 due to a potential 2% increase in the City's contribution to the employee retirement fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
FINANCIAL MANAGEMENT SERVICES

DEPARTMENT PURPOSE

To provide accurate and timely financial information to assure organizational integrity, protect City assets and enhance decision-making.

FY2009-10 DEPARTMENTAL OBJECTIVES

To complete the FY2009 Comprehensive Annual Financial Report (CAFR) and Single Audit by the end of March 2010

To decrease the number of paper checks processed by 25 percent of the total checks and increase the number of electronic payments to 75 percent of all checks processed

To achieve a 70 percent collection rate on delinquent property taxes through the outsourced delinquent tax collections initiative

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Completion days for CAFR after closing	450	270	180
Decrease paper checks by 25%	31%	28%	25%
Increase electronic payments to 75%	72%	75%	75%
Achieve 70% collection rate on delinquent property taxes	73%	73%	73%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0131010	<u>FINANCE ADMINISTRATION</u> FINANCE ADMINISTRATION	\$ 891,069	\$ 1,146,851	\$ 1,097,715	\$ 1,097,715	4.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 891,069</u>	<u>\$ 1,146,851</u>	<u>\$ 1,097,715</u>	<u>\$ 1,097,715</u>	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
0132010	<u>ACCOUNTING DIVISION</u> ACCOUNTING AND FINANCIAL REPORTING	\$ 2,673,274	\$ 3,060,507	\$ 2,480,030	\$ 2,486,337	31.00	37.00	34.00	34.00
	Sub-Total	<u>\$ 2,673,274</u>	<u>\$ 3,060,507</u>	<u>\$ 2,480,030</u>	<u>\$ 2,486,337</u>	<u>31.00</u>	<u>37.00</u>	<u>34.00</u>	<u>34.00</u>
0133000	<u>PURCHASING DIVISION</u> PURCHASING DIVISION	\$ 667,930	\$ 920,104	\$ 828,862	\$ 828,862	11.00	14.00	13.00	13.00
	Sub-Total	<u>\$ 667,930</u>	<u>\$ 920,104</u>	<u>\$ 828,862</u>	<u>\$ 828,862</u>	<u>11.00</u>	<u>14.00</u>	<u>13.00</u>	<u>13.00</u>
0134010	<u>CASH MANAGEMENT</u> TREASURY ADMINISTRATION	\$ 810,820	\$ 780,010	\$ 770,422	\$ 770,422	10.00	9.00	10.00	10.00
	Sub-Total	<u>\$ 810,820</u>	<u>\$ 780,010</u>	<u>\$ 770,422</u>	<u>\$ 770,422</u>	<u>10.00</u>	<u>9.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								

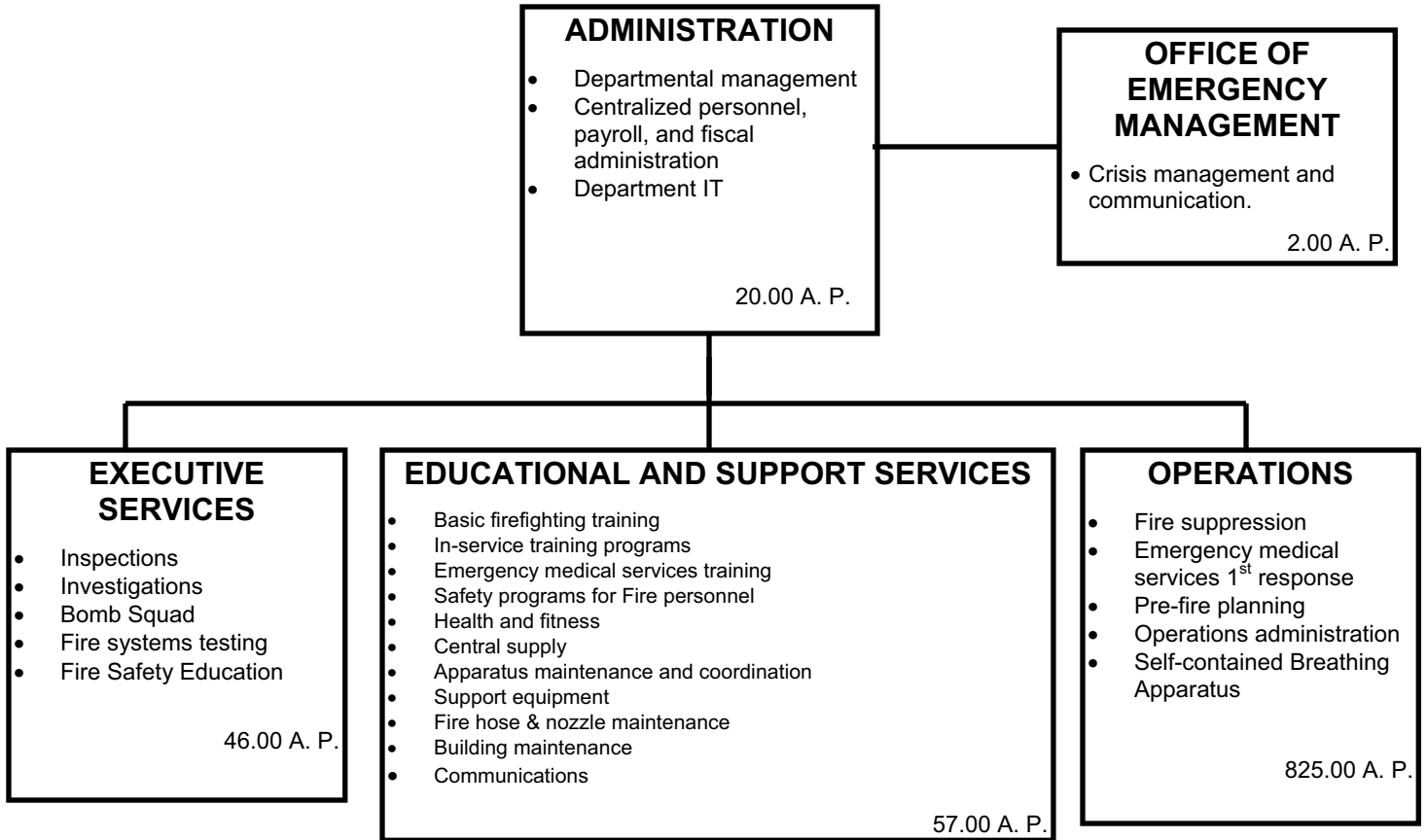
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0135010	FINANCIAL SYSTEM ADMINISTRATION	\$ 600,777	\$ 636,465	\$ 664,691	\$ 664,691	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 600,777</u>	<u>\$ 636,465</u>	<u>\$ 664,691</u>	<u>\$ 664,691</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>BUDGET OFFICE</u>								
0136010	BUDGET AND RESEARCH	\$ 58	\$ 909,638	\$ 0	\$ 0	0.00	9.00	0.00	0.00
0136020	CAPITAL PROJECT	0	423,825	0	0	0.00	4.00	0.00	0.00
0136030	UTILITY MANAGEMENT	0	320,169	0	0	0.00	1.00	0.00	0.00
0136040	BUDGET SYSTEMS	0	306,149	0	0	0.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 58</u>	<u>\$ 1,959,781</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>17.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 380,209	\$ 0	\$ 0	\$ 0	6.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 380,209</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 6,024,136	\$ 8,503,718	\$ 5,841,720	\$ 5,848,027	71.00	91.00	71.00	71.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:		FUND/CENTER		
FIRE		GG01/0361000:0368050		
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Fire Department provides protection of life and property from fire, first response for emergency medical service, programs of fire safety and prevention, arson and fire cause investigations, and dispatching of fire apparatus and personnel to fire scenes and other emergencies. The Department is also responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.</p> <p>The Department is organized into five major divisions: Administration, Executive Services, Operations, Educational and Support Services, and the Office of Emergency Management. The Administration Division oversees all departmental functions, such as financial operations. The Executive Services Division performs inspections, alarm services, investigations, fire safety education, and dispatch functions. The Operations Division, which employs the majority of departmental personnel, conducts daily emergency response activities. The Educational and Support Services Division performs initial training for new firefighters, as well as continuing education and health and wellness programs for all personnel. It also coordinates and performs maintenance of the department's vehicles and firefighting apparatus fleet, maintains its self-contained breathing apparatus (SCBA) equipment, performs some aspects of facility maintenance, and stores and distributes operating supplies such as firehose and ladder equipment.</p> <p>In FY2010, the Office of Emergency Management (EMO) has been transferred to the Fire Department. EMO is responsible for preparing, protecting, and serving the community through disaster education, prevention, preparedness, and response.</p>				
Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 86,235,375	\$ 93,065,109	\$ 93,769,664	\$ 93,912,884
Supplies	3,731,975	3,693,982	3,718,065	3,718,065
Contractual	6,494,534	6,604,257	7,221,590	7,221,590
Capital Outlay	99,906	199,000	279,000	279,000
Total Expenditures	\$ 96,561,790	\$ 103,562,348	\$ 104,988,319	\$ 105,131,539
Authorized Positions	900.00	948.00	947.00	950.00

FIRE – 950.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368050

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$103,562,348	A.P.	948.00
2009-10 ADOPTED:	\$105,131,539	A.P.	950.00

- A) The adopted budget increases by \$746,900 and two authorized positions for the transfer of the Office of Emergency Management from the City Manager’s Office, and the addition of funds for an Emergency Management Performance Grant.
- B) The adopted budget increases by \$1,460,023 for increased contributions to employee retirement.
- C) The adopted budget decreases by (\$476,591) for the removal of fire trainee positions.
- D) The adopted budget increases by \$137,108 for increases to employee retirement contributions.
- E) The adopted budget decreases by (\$122,987) for reductions in civil service overtime.
- F) The adopted budget decreases by a net of (\$119,484) for group health based on plan migration, turnover, and a 12% increase.
- G) The adopted budget increases by \$110,397 for IT allocations related to telephone service.
- H) The adopted budget decreases by (\$81,464) for miscellaneous City-wide reductions, including workshops, retreats, consultant services, travel, cell phone, and dues and membership costs.
- I) The adopted budget decreases by (\$60,370) for reductions in the Workers’ Compensation allocation.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
FIRE

DEPARTMENT PURPOSE

To serve and protect our community through education, prevention, preparedness, and response.

The Fort Worth Fire Department provides protection of life and property from fire, Basic Life Support first response for emergency medical service, programs for fire safety, inspection, prevention, arson and fire cause investigations, and the dispatching of fire apparatus and personnel to fire scenes and other emergencies. Additionally, the Department is responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

FY2009-10 DEPARTMENTAL OBJECTIVES

- Operations:
Respond to emergency and service calls in a timely and competent manner with adequate resources.
- Educational Services:
Recruit a qualified workforce that reflects the diversity of the City.
Effectively educate the public in fire and life safety strategy and skills.
Provide effective medical training to the public and fire personnel.
Provide for a highly trained workforce that is adequately furnished with well-maintained equipment and facilities.
- Executive Services:
Dispatch appropriate resources and respond to needs of on-scene personnel in a timely manner.
Efficiently procure leading-edge communication equipment and keep it well maintained and well-organized.
Provide professional, timely and thorough inspections and plan review.
Thoroughly investigate the cause of all fires of unknown origin and accurately identify incendiary fires and their perpetrators.
Prevent or mitigate the destructive effects of explosives and explosive devices.
Effectively educate the public in fire and life safety strategy and skills.

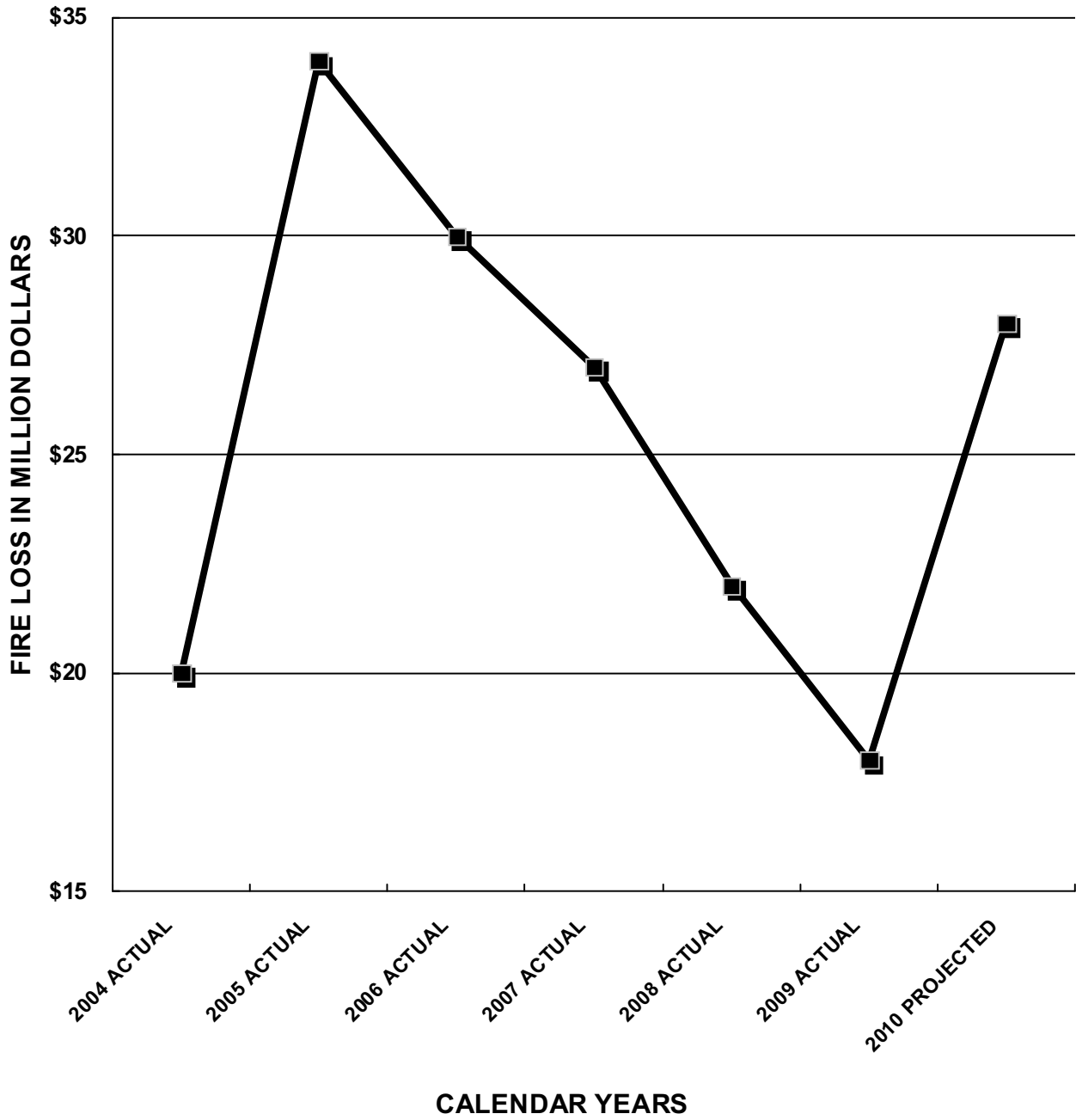
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percent of emergency response within five minutes or less	66%	78%	75%
To confine residential structure fires to the room of origin 45% of the time (The ICMA national average is 40%)	43%	25%	45%
Ensure students demonstrate effective Learn Not To Burn skills after participation in a program	60%	90%	90%

FORT WORTH



FIRE

Property Loss by Calendar Year



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 5,403,358	\$ 6,510,712	\$ 5,847,777	\$ 6,001,706	19.00	20.00	19.00	20.00
0361010	EMERGENCY MANAGEMENT	0	0	751,124	626,638	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 5,403,358</u>	<u>\$ 6,510,712</u>	<u>\$ 6,598,901</u>	<u>\$ 6,628,344</u>	<u>19.00</u>	<u>20.00</u>	<u>21.00</u>	<u>22.00</u>
	<u>PREVENTION</u>								
0362010	EXECUTIVE SERVICES	\$ 206,620	\$ 167,986	\$ 308,978	\$ 308,978	2.00	1.00	3.00	3.00
0362020	FIRE PREVENTION	2,647,448	2,634,062	2,522,892	2,521,764	26.00	24.00	23.00	23.00
0362030	FIRE INVESTIGATIONS	1,745,686	1,758,293	1,738,431	1,738,431	16.00	15.00	15.00	15.00
0362040	FIRE COMMUNICATIONS	2,770,582	2,719,241	0	0	27.00	27.00	0.00	0.00
0362050	PUBLIC EDUCATION	545,412	537,006	500,456	500,456	7.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 7,915,748</u>	<u>\$ 7,816,588</u>	<u>\$ 5,070,757</u>	<u>\$ 5,069,629</u>	<u>78.00</u>	<u>72.00</u>	<u>46.00</u>	<u>46.00</u>
	<u>OPERATIONS</u>								
0363500	OPERATIONS ADMINISTRATION	\$ 810,386	\$ 1,064,047	\$ 878,925	\$ 878,265	7.00	9.00	7.00	7.00
0363510	BATTALIONS	72,856,814	80,030,904	82,260,813	82,265,073	752.00	810.00	811.00	811.00
0363520	SCBA	0	0	899,425	899,425	0.00	0.00	7.00	7.00
	Sub-Total	<u>\$ 73,667,200</u>	<u>\$ 81,094,951</u>	<u>\$ 84,039,163</u>	<u>\$ 84,042,763</u>	<u>759.00</u>	<u>819.00</u>	<u>825.00</u>	<u>825.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>DIVISION 3</u>								
0365000	DIVISION 3	\$ 516	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 516</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EDUCATIONAL AND SUPPORT SERVICES</u>								
0368000	TRAINING	\$ 3,739,177	\$ 2,838,892	\$ 1,991,591	\$ 1,989,731	16.00	13.00	12.00	12.00
0368020	VEHICLE SERVICES	4,226,763	3,852,672	3,876,977	3,990,754	11.00	10.00	8.00	10.00
0368030	SUPPLY	727,672	553,567	544,854	544,854	10.00	7.00	7.00	7.00
0368040	SCBA	881,356	894,966	0	0	7.00	7.00	0.00	0.00
0368050	COMMUNICATIONS	0	0	2,866,076	2,865,464	0.00	0.00	28.00	28.00
	Sub-Total	<u>\$ 9,574,968</u>	<u>\$ 8,140,097</u>	<u>\$ 9,279,498</u>	<u>\$ 9,390,803</u>	<u>44.00</u>	<u>37.00</u>	<u>55.00</u>	<u>57.00</u>
	TOTAL	\$ 96,561,790	103,562,348	104,988,319	105,131,539	900.00	948.00	947.00	950.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
HOUSING

FUND/CENTER
GG01/0051010:0051010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing and Economic and Community Services Department was consolidated and renamed the Housing and Economic Development Department. These two budgets were merged in the FY2009 budget. All information pertaining to the FY2010 budget can be found in the housing and Economic Development Department section of this document.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 619,292	\$ 0	\$ 0	\$ 0
Supplies	9,240	0	0	0
Contractual	58,374	0	0	0
Capital Outlay	18,987	0	0	0
Total Expenditures	\$ 705,893	\$ 0	\$ 0	\$ 0
Authorized Positions	7.83	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PLANNING DIVISION</u>								
0050600	PLANNING DIVISION	\$ 683	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 683</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATION</u>								
0051010	ADMINISTRATION	\$ 705,209	\$ 0	\$ 0	\$ 0	7.83	0.00	0.00	0.00
	Sub-Total	<u>\$ 705,209</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>7.83</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FINANCE & PROCESS- ING</u>								
0052010	ADMINISTRATION	\$ 1	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 705,893	\$ 0	\$ 0	\$ 0	7.83	0.00	0.00	0.00

FORT WORTH



HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT BUDGET

BUDGET OVERVIEW

FUNDING SOURCES

	<u>Allocation This Period</u>	<u>Carryover Balance</u>	<u>Total Available</u>
<u>General Fund</u>	\$6,965,870		\$6,965,870
<u>Grant Funds</u>			
Community Development Block Grant (CDBG) (06/01/95 - until expended including PI)	\$6,913,925	\$9,464,845	\$16,378,770
HOME Funds (06/01/02 - until expended including PI)	3,326,778	11,063,925	14,390,703
Emergency Shelter Grant (ESG) (06/01/09 - 05/31/2010)	294,481		294,481
HOPWA Grant (06/01/09- 05/31/2010)	892,529		892,529
Neighborhood Stabilization Program (NSP) Grant (06/01/09- 05/31/2011)	6,307,433		6,307,433
Homeless Prevention and Rapid Re-Housing Program (09/01/09- 05/31/2012)	2,746,929		2,746,929
Community Development Block Grant (ARRA /CDBG) (09/01/09- 05/31/2011)	1,796,142		1,796,142
Weatherization Assistance Program (ARRA/WAP) (Prog Period: 08/01/09 - 3/31/11)	6,447,730		6,447,730
Weatherization Assistance Program (TDHCA&Oncor) (Prog Period: 4/01/09 - 3/31/10)	1,255,054	583,931	1,838,985
Comprehensive Housing Counseling (CHC) (Prog Period: 10/01/09 - 9/30/10)	60,000	46,446	106,446
Fort Worth Housing Authority (Prog Period: 05/15/09- 05/15/10)	60,000		60,000
Lead Hazard Control Grant (Prog Period: 10/01/05- 10/30/09)		577,226	577,226
	<u>\$30,101,001</u>	<u>\$21,736,373</u>	<u>\$51,837,374</u>
<u>Other Funds</u>			
Housing Finance Corporation (HFC)	\$200,000	\$8,447,048	\$8,647,048
Rental Rehabilitation Program Income	15,000	1,122,080	1,137,080
Radisson Parking Revenues	136,959	623,529	760,488
Private Funding -CHC	5,000	29,132	34,132
HUD repayment Special fund	452,040		452,040
Total Other Funds	<u>\$808,999</u>	<u>\$10,221,789</u>	<u>\$11,030,788</u>
TOTAL ALL FUNDING SOURCES	<u><u>\$37,875,870</u></u>	<u><u>\$31,958,162</u></u>	<u><u>\$69,834,032</u></u>

EXPENDITURES

Administrative Costs			
Personal			\$6,702,447
Supplies			271,903
Contractual			5,363,195
Capital			0
Total Administrative Costs			<u>\$12,337,545</u>
Program Costs			<u>\$57,496,486</u>
TOTAL EXPENDITURES			<u><u>\$69,834,031</u></u>

APPROVED POSITIONS

105.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: HOUSING AND ECONOMIC DEVELOPMENT	FUND/CENTER GG01/0171000:0178000
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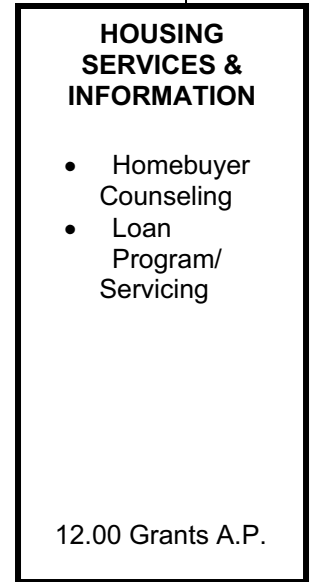
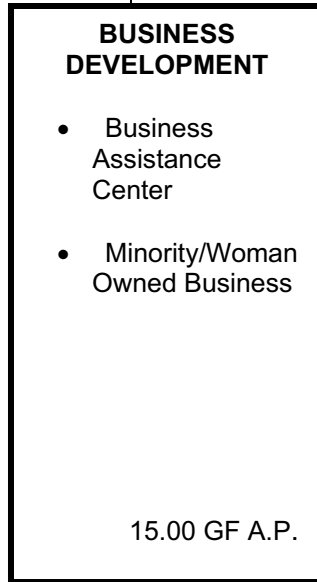
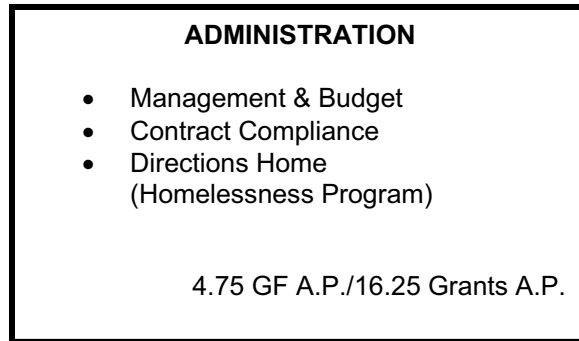
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing and Economic Development Department develops and administers programs that promote a strong economy and enhance the quality of life by providing sustainable housing and economic development programs throughout Fort Worth. These housing and economic development programs are administered with an emphasis on the central city, and housing activities, through the use of federal grant funds and local incentives with a focus on the needs of low and moderate-income persons.

- The Housing and Economic Development Department implements a number of programs to achieve its goals:
- Economic Development Program, provides for business recruitment and retention activities, administers special districts, such as Tax Increment Finance and Public Improvement Districts; tax incentive programs and international economic development.
 - Small Business Development Program, provides assistance to small and medium-sized businesses focused on increasing direct awards and city procurement dollars to M/WBE firms, through training and support programs.
 - Housing and Community Development, which coordinates central city redevelopment projects/plans and administers the Neighborhood Empowerment Zone program, Model Blocks program, grant-funded community development projects, and manages city-owned and tax-foreclosed properties.
 - Housing Services and Information Program, which administers down-payment assistance programs, performs loan intake/servicing functions for homebuyer down-payment assistance/rehabilitation programs and provides housing counseling and foreclosure prevention services.
 - Rehabilitation and Construction Management Program, which implements infill new construction projects funded through the City's Housing Finance Corporation as well as rehabilitation programs.
 - Directions Home (homelessness program), which is the City's 10-year plan to end homelessness and works toward making chronic and persistent homelessness non-existent in the City of Fort Worth.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 2,395,860	\$ 2,811,299	\$ 2,535,986	\$ 2,537,563
Supplies	64,872	37,178	40,853	40,853
Contractual	1,628,700	4,354,415	4,387,453	4,387,453
Capital Outlay	431	0	0	0
Total Expenditures	\$ 4,089,864	\$ 7,202,892	\$ 6,964,292	\$ 6,965,869
Authorized Positions	37.50	36.30	35.90	35.90

HOUSING & ECONOMIC DEVELOPMENT – 105.00 A.P.
GENERAL FUND 35.9 A.P.
(GRANTS FUND 64.3 A.P.)
(SPECIAL TRUST FUND/TIF-PID ADMINISTRATION 4.50 A.P.
(HOUSING FINANCE CORPORATION .30 A.P.)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0171000:0178000

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$7,202,892	A.P.	36.30
2009-10 ADOPTED:	\$6,965,869	A.P.	35.90

A) The adopted budget increases by \$2,557,454 of \$3,000,000 total program cost, for the transfer of the Direction Home Program (Homelessness Program) from the Planning and Development Department. The transfer includes two authorized positions and contractual expenditures.

B) The adopted budget decreases by (\$201,050) for the elimination of a Deputy Director position.

C) The adopted budget decreases by (\$34,304) due to the transfer of .60 authorized position of Senior Administrative Assistant in the Public Improvement District to be funded by the Special Trust Fund.

D) The adopted budget decreases by (\$31,388) for the transfer of .50 position of Economic Development Specialist to be funded by the Special Trust Fund.

E) The adopted budget decreases by (\$15,884) for the transfer of .30 position of Housing Technician II to be funded by the Housing Finance Corporation.

F) The adopted budget decreases by (\$2,000,000) for the elimination of the 3rd year payment to the Housing Trust Fund.

G) The adopted budget decreases by (\$155,920) for facility rental since the department moved from the Gordon Swift building and 808 Throckmorton to a city owned facility, the Annex building.

H) The adopted budget decreases by (\$98,214) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

I) The adopted budget decreases by (\$79,520) for engineering services based on anticipated expenditures.

J) The adopted budget increases by \$43,679 for the increase in the City's contribution to the retirement fund.

K) The adopted budget decreases by \$28,417 for the privatization of Tech Fort Worth over the next 9 years. The General Fund dollars will be reduced by ten percent annually over a ten-year period and will be supplemented by raising private dollars.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
HOUSING AND ECONOMIC DEVELOPMENT

DEPARTMENT PURPOSE

To facilitate sustainable development and investment through the administration of programs that preserve and expand the City's supply of decent, safe, quality affordable housing, stimulate neighborhood revitalization in the Central City, development local small and medium-sized businesses and promote job growth and opportunities.

These efforts are facilitated through the administration of federal grant funds on behalf of low and moderate income persons, the structuring of public/private partnerships, tax incentives, business assistance for small and medium-sized business, and by providing contracting opportunities to local Minority and Women Business Enterprise (M/WBE) firms.

FY2009-10 DEPARTMENTAL OBJECTIVES

To construct approximately 10 houses through partnering with non-profits.

To provide skills development, technical advice, and financial assistance to entrepreneurs and small and medium-sized businesses, especially women-owned and minority-owned companies.

To coordinate the implementation of real estate and business development projects that meet City Council and community objectives and create jobs.

To assist 35 homeowners with rehabilitation loans provided by the Housing Trust Fund City-wide.

To provide emergency repair assistance to 150 low and very low-income homeowners.

To administer grants that offer federally-funded social services for 17,400 low income persons, including child care, senior citizens, and disadvantaged youth services.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Projects with City participation	7	10	10
Number entrepreneurs trained/ counseled	6,679	6,100	6,100
Jobs created/retained from City Supported projects	9,683	10,000	10,000
Number of houses rehabilitated	16	8	35
Number of emergency repairs	114	150	150
Number of social service recipients	18,055	17,400	17,400

FORT WORTH



**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) is an entitlement grant authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing decent housing, a suitable living environment and expanding economic opportunities, principally for persons of low and very low-income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this entitlement funding. CDBG funds the following: Model Blocks Program, Emergency Repairs, and the Cowtown Brush-Up exterior paint program. Home Improvements for homeowners are completed through the Model Blocks program and the proposed Housing Trust Fund. Public services include Childcare and after school programs, facility projects such as park improvements and economic developments such as job training programs.

The HOME Investment Partnership Program (HOME) is designed to be a partnership among the federal government, local government and those in the for-profit and non-profit sectors who build, own, manage, finance or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors and owners. HUD is the source agency for this entitlement grant funding. HOME funds the following: Model Blocks Program, Homebuyer's Assistance Program, CHDO Programs and the proposed Housing Trust Fund.

The Weatherization Assistance Program (WAP) services extremely low-income residents of Tarrant County, primarily persons with disabilities and elderly. The source agency for entitlement funding is the Texas Department of Housing and Community Affairs. The weatherization program receives funding from two grants which cover attic insulation, weather-stripping, caulking, window and door repair or replacement.

The Comprehensive Housing Counseling Program (CHC) is an intensive counseling program that serves the residents of Tarrant County. The components of the expanded Housing Counseling Program include community outreach and education; intake and screening; homeownership training and counseling services; referrals; follow-up sessions with potential homebuyers; pre-purchase, pre-occupancy, post-occupancy, and money management counseling.

The Housing Choice Voucher Homeownership Program (HCVHP) is a partnership with the Fort Worth Housing Authority. Staff provides the following services to these participants: orientation; intake and screening; homeownership training and counseling services; follow-up sessions with potential homebuyers; pre-purchase, pre-occupancy, post-occupancy, and money management counseling. This program is funded through the contractual agreement with the Fort Worth Housing Authority.

American Dream Down payment Initiative (ADDI) is a component of the HOME Investment Partnerships Program (HOME). ADDI entitlement grant funds can only be used for closing cost and /or down payment assistance toward the purchase of single family housing by low-income families who are first-time homebuyers.

The Emergency Shelter Grant (ESG) is an entitlement grant designed to help increase the services of emergency shelters and transitional housing facilities for homeless individuals & families, provide essential services, and to help prevent homelessness. Agencies funded include the Presbyterian Night Shelter and Cornerstone Assistance Network.

The Housing Opportunities for Persons with HIV/AIDS is an entitlement grant designed to assist with all forms of housing to prevent homelessness for persons with HIV/AIDS and their families.

The Lead Hazard Control Grant (LHC) is a three year competitive grant from HUD's Office of Healthy Homes. The primary purpose of this grant is to reduce the exposure of young children to lead-based paint hazards in their homes.

June 1 through May 31 for the years noted

STATUS OF FUNDING

	FY2008	FY2009	FY2010
Balance Carried Forward	\$15,904,113	\$16,487,362	\$21,736,372
New Funds	11,988,978	12,732,173	30,101,001
<u>Expenditures/Commitments</u>	<u>(11,405,729)</u>	<u>(7,474,163)</u>	<u>(51,837,373)</u>
Balance Remaining	\$16,487,362	21,736,372	\$0
Approved Positions	50.17	47.70	64.30

**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Fort Worth Housing Finance Corporation (FWHFC) was incorporated under the Texas Housing Finance Corporations Act in 1986 as a public nonprofit corporation to provide for efficient and well-planned urban growth and development and to assist low and moderate income persons in acquiring and owning decent, safe, and sanitary housing. The original Articles of Incorporation were amended in 1996, expanding its role to undertake the acquisition of land, development, and the construction of new housing. The FWHFC Board of Directors is comprised of active City Council members and the activities of the corporation are administered by the Housing Department.

A number of programs and activities benefiting low and moderate income families and communities are administered by the FWHFC, including land banking, the Dream Home (Infill Housing) Program, and most recently, the Fort Worth Housing Trust Fund, in which an initial investment from the City's general funds leveraged federal HOME grant funds and Community Development Block Grant Funds (CDBG). The General Funds help address populations and uses that federal grant funds are unable to address, including households earning between 81% and 120% AMI to achieve mixed-income objectives.

Hilton Parking revenue comes from an underground parking garage located across the street from the Hilton Hotel,(formerly Radisson Hotel) that was completed in September, 1981. The garage was funded by an Urban Development Action Grant (UDAG) from HUD. The garage is under a 50 year lease, and 25 years remain to the owners of the Hilton Hotel. The Hotel, which operates the parking garage, pays the City approximately \$91,306 in rent each year. This revenue can be used for any CDBG Grant eligible activity.

Rental Rehabilitation Program Income (RRPI) is generated from loan repayments from owners previously assisted through the Rental Rehabilitation Block Grant (RRBG) program

June 1 through May 31 for the years noted

STATUS OF FUNDING

	FY2008	FY2009	FY2010
Balance Carried Forward	\$3,863,580	\$4,844,836	\$10,221,789
New Funds	1,131,256	5,485,667	808,999
<u>Expenditures/Commitments</u>	<u>(150,000)</u>	<u>(108,714)</u>	<u>(11,030,789)</u>
Balance Remaining	\$4,844,836	\$10,221,789	\$0
Approved Positions	N/A	N/A	N/A

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ECONOMIC DEVEL ADMINISTRATION</u>								
0171000	ADMINISTRATION	\$ 1,097,517	\$ 1,695,475	\$ 1,008,798	\$ 1,010,375	9.00	9.00	1.80	1.80
0171100	ECONOMIC DEVELOP- MENT	0	0	384,711	384,711	0.00	0.00	4.60	4.60
	Sub-Total	<u>\$ 1,097,517</u>	<u>\$ 1,695,475</u>	<u>\$ 1,393,509</u>	<u>\$ 1,395,086</u>	<u>9.00</u>	<u>9.00</u>	<u>6.40</u>	<u>6.40</u>
	<u>TECH FORT WORTH</u>								
0172000	TECH FORT WORTH	\$ 313,813	\$ 255,760	\$ 198,924	\$ 198,924	3.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 313,813</u>	<u>\$ 255,760</u>	<u>\$ 198,924</u>	<u>\$ 198,924</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WORKFORCE DEVEL- OPMENT</u>								
0173000	DAY LABOR CENTER	\$ 234,292	\$ 0	\$ 0	\$ 0	2.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 234,292</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DIVERSIFI- CATION</u>								
0174000	BUSINESS ASSISTANCE CENTER	\$ 480,512	\$ 428,943	\$ 656,847	\$ 656,847	5.00	4.00	8.00	8.00
0174010	INTERNATIONAL CEN- TER	446,409	0	0	0	4.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0174020	BUSINESS ASSISTANCE CENTER	336,731	253,154	13,269	13,269	7.00	4.00	0.00	0.00
	Sub-Total	<u>\$ 1,263,652</u>	<u>\$ 682,097</u>	<u>\$ 670,116</u>	<u>\$ 670,116</u>	<u>16.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>MWBE</u>								
0175000	MWBE	\$ 1,180,524	\$ 1,243,637	\$ 1,064,976	\$ 1,064,976	7.00	8.00	7.00	7.00
	Sub-Total	<u>\$ 1,180,524</u>	<u>\$ 1,243,637</u>	<u>\$ 1,064,976</u>	<u>\$ 1,064,976</u>	<u>7.00</u>	<u>8.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>COMMUNITY DEVELOPMENT</u>								
0176000	COMMUNITY DEVELOPMENT	\$ 0	\$ 661,922	\$ 471,787	\$ 471,787	0.00	6.00	6.15	6.15
0176100	REAL PROPERTY	0	0	535,017	535,017	0.00	0.00	6.00	6.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 661,922</u>	<u>\$ 1,006,804</u>	<u>\$ 1,006,804</u>	<u>0.00</u>	<u>6.00</u>	<u>12.15</u>	<u>12.15</u>
	<u>HOUSING ADMINISTRATION</u>								
0177000	HOUSING	\$ 65	\$ 2,664,002	\$ 73,922	\$ 73,922	0.00	5.30	0.35	0.35
	Sub-Total	<u>\$ 65</u>	<u>\$ 2,664,002</u>	<u>\$ 73,922</u>	<u>\$ 73,922</u>	<u>0.00</u>	<u>5.30</u>	<u>0.35</u>	<u>0.35</u>
	<u>HOMELESSNESS INITIATIVE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0178000	HOMELESSNESS INITIA-TIVE	\$ 0	\$ 0	\$ 2,556,042	\$ 2,556,042	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,556,042</u>	<u>\$ 2,556,042</u>	<u>0.00</u>	<u>0.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 4,089,864	\$ 7,202,892	\$ 6,964,292	\$ 6,965,869	37.50	36.30	35.90	35.90

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

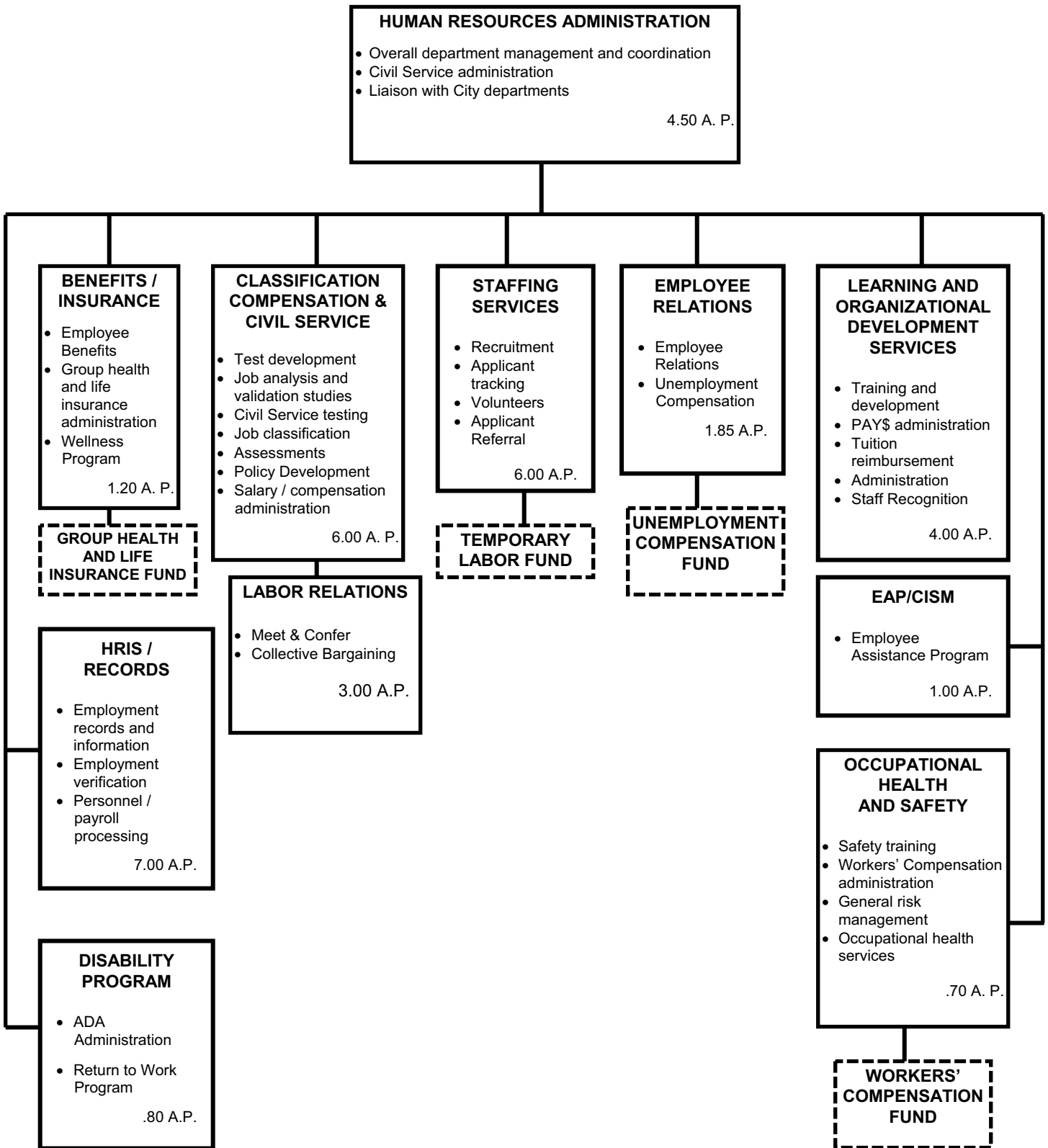
DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0145000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Resources Department administers the City's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. Other departmental functions include recruitment of a diverse applicant pool for all city positions; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; training needs assessment; management and employee development opportunities orchestration; employee relations and grievance appeal process monitoring, Additionally the department is overseeing interpretation of and employee counseling regarding the City's personnel rules and regulations; provision of personnel policy revision recommendations to the City Manager; counseling for, and referral of, employees with substance abuse or other personal problems; development and implementation of the City's Wellness and Critical Incident Stress Management programs; Return to Work and disability hiring programs; Civil Service recruiting, testing and disciplinary administration; and researching and monitoring labor relations agreements.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 3,452,394	\$ 2,833,351	\$ 2,623,242	\$ 2,624,819
Supplies	63,992	315,844	109,790	109,790
Contractual	666,709	1,232,468	1,333,527	1,333,527
Capital Outlay	0	0	0	0
Total Expenditures	\$ 4,183,095	\$ 4,381,663	\$ 4,066,559	\$ 4,068,136
Authorized Positions	48.05	37.05	36.05	36.05

HUMAN RESOURCES – 36.05 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0145000
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CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$4,381,663	A.P.	37.05
2009-10 ADOPTED:	\$4,068,136	A.P.	36.05

- A) The adopted budget decreases by (\$91,920) for the elimination of one Senior Human Resources Analyst position.
- B) The adopted budget increases by \$355,394 in other contractual services for backfilling resources for the Enterprise Resource Planning.
- C) The adopted budget decreases by (\$223,583) for the employees paid with bonds for the authorized positions in the Enterprise Resource Planning.
- D) The adopted budget increases by \$150,077 for a decrease in salary savings budgeted. This adjustment is due to anticipated stabilization of the turnover rate.
- E) The adopted budget decreases by (\$83,374) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.
- F) The adopted budget decreases by (\$58,600) for the elimination of the Employee Recognition Program.
- G) The adopted budget increases by \$46,124 due to a 2% increase in the City's contribution to the employee retirement fund.
- H) The adopted budget decreases by (\$32,400) for the elimination of the "Pays" program for the employee's suggestions payout.
- I) The adopted budget decreases by (\$25,000) for advertising.
- J) The adopted increases by \$19,380 for group health based on a 12% increase.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: HUMAN RESOURCES

DEPARTMENT PURPOSE

To provide quality human resources services consistent with the mission of "Helping People Succeed at Work" by leading and supporting the organization in hiring, developing and retaining a diverse, customer-focused workforce in a safe and respectful work environment, while complying with federal, state and local guidelines and maintaining professional and ethical work values. The departmental staff provides management of employee benefit programs, including group health and life insurance, workers' compensation, safety programs, and unemployment compensation in a manner that effectively balances employee needs with the financial concerns of the City, while respecting the worth and value of all parties.

FY2009-10 DEPARTMENTAL OBJECTIVES

To continue implementation of an Enterprise Resource Planning Project

To continue retaining skilled staff and institutional information by measuring the turnover rate and comparing to the Metroplex

To continue offering a competitive total compensation package to employees by measuring the number of job classifications and percentile below market median

Emphasize the importance of cultural competency and tolerance by continuing to conduct diversity training for all employees

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percentage of Enterprise Resource planning completed	30%	60%	100%
Turnover rate/comparison to Metroplex average rate	7.95 / 11.59	8.14 / 10.54	7.31 / 10.00
Number of job classifications and percentile of total below market median	153/ 32.76%	143 / 29.6%	90 / 20%
Number of city employees attending diversity training	5,236	5,834	6,134

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0141000	<u>PERSONNEL ADMINISTRATION</u> HUMAN RESOURCES ADMINISTRATION	\$ 3,507,023	\$ 3,918,177	\$ 3,544,456	\$ 3,544,456	40.65	32.15	31.15	31.15
	Sub-Total	<u>\$ 3,507,023</u>	<u>\$ 3,918,177</u>	<u>\$ 3,544,456</u>	<u>\$ 3,544,456</u>	<u>40.65</u>	<u>32.15</u>	<u>31.15</u>	<u>31.15</u>
0143000	<u>BENEFITS ASSISTANCE PROGRAM</u> HEALTH BENEFITS	\$ 86,667	\$ 102,049	\$ 217,430	\$ 217,430	1.40	1.20	1.20	1.20
	Sub-Total	<u>\$ 86,667</u>	<u>\$ 102,049</u>	<u>\$ 217,430</u>	<u>\$ 217,430</u>	<u>1.40</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>
0144000	<u>RISK MANAGEMENT</u> OCCUPATIONAL HEALTH AND SAFETY	\$ 542,662	\$ 118,836	\$ 49,928	\$ 51,505	6.00	0.70	0.70	0.70
	Sub-Total	<u>\$ 542,662</u>	<u>\$ 118,836</u>	<u>\$ 49,928</u>	<u>\$ 51,505</u>	<u>6.00</u>	<u>0.70</u>	<u>0.70</u>	<u>0.70</u>
0145000	<u>MEET AND CONFER</u> MEET AND CONFER	\$ 46,743	\$ 242,601	\$ 254,745	\$ 254,745	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 46,743</u>	<u>\$ 242,601</u>	<u>\$ 254,745</u>	<u>\$ 254,745</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 4,183,095	\$ 4,381,663	\$ 4,066,559	\$ 4,068,136	48.05	37.05	36.05	36.05

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
INTERNAL AUDIT

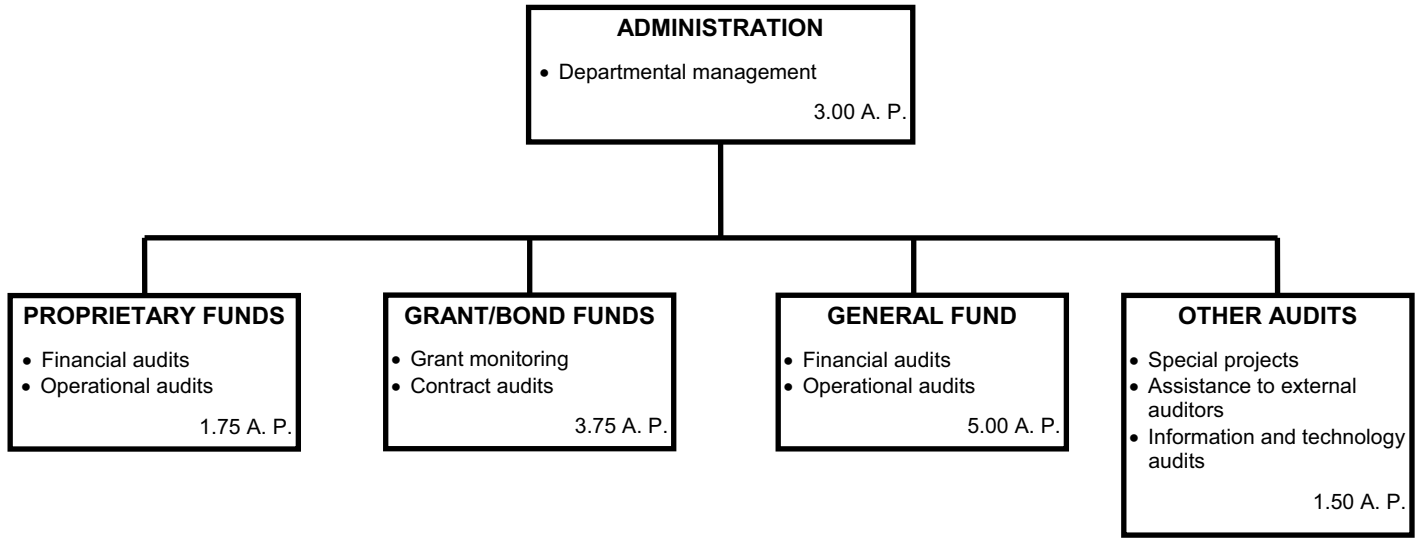
FUND/CENTER
GG01/0101000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Internal Audit Department is charged with conducting financial and fiscal compliance and financial procedure audits of entities doing business with the City, all City departments, offices, agencies and programs under the direction and control of the City Auditor, who is appointed by the City Council. The department also performs other activities as specified by the City Council.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,076,600	\$ 1,054,250	\$ 934,242	\$ 966,071
Supplies	8,453	9,707	9,607	9,607
Contractual	136,450	123,205	113,812	1,376,308
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,221,503	\$ 1,187,162	\$ 1,057,661	\$ 2,351,986
Authorized Positions	16.00	16.00	14.00	15.00

INTERNAL AUDIT - 15.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: INTERNAL AUDIT	FUND/CENTER GG01/0101000
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CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$1,187,162	A.P.	16.0
2009-10 ADOPTED:	\$2,351,986	A.P.	15.0

A) The adopted budget decreases by a net of (\$31,196) due to the reduction of one Audit Manager. This decrease is offset by an increase in temporary labor and consultant and professional services.

B) The adopted budget decreases by (\$35,731) for the implementation of eight mandatory furlough days citywide. Staff will not work on those specific days and will not be paid.

C) The adopted budget increases by \$20,136 due to a 2% increase in the City's contribution to the employee retirement fund.

D) The adopted budget increases by \$1,200,000 for the transfer from Non-Departmental for external audit fees as part of the budget process to align contractual expenditures with appropriate departments.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **INTERNAL AUDIT**

DEPARTMENT PURPOSE

To examine the City's financial and operational activities; to provide city management and City Council with an independent assessment of accuracy of data, adequacy of controls, and compliance with financial rules and regulations; and, where appropriate, to review operations for their efficiency and effectiveness.

FY2009-10 DEPARTMENTAL OBJECTIVES

To identify cost recoveries or potential cost savings of at least 1.25 times the departmental General Fund expenditures.

To complete all special request audits within the timeframe specified by the requestor, unless there is a significant expansion of the audit scope that was communicated to and agreed upon by the requestor.

To achieve a direct audit hour utilization rate of 82% for staff auditors (1,706 direct audit hours) and 75% (1,560 direct audit hours) for audit managers.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Annual cost recoveries/savings identified	\$1.3 M	\$1.24 M	\$3.47 M
Percentage of special projects completed within timeframe	100%	100%	100%
Average utilization rate for staff/managers audit	82% / 75%	84% / 71%	83% / 74%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT INTERNAL AUDIT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0101000	<u>INTERNAL AUDIT</u>								
	INTERNAL AUDIT	\$ 1,221,503	\$ 1,187,162	\$ 1,057,661	\$ 2,351,986	16.00	16.00	14.00	15.00
	Sub-Total	<u>\$ 1,221,503</u>	<u>\$ 1,187,162</u>	<u>\$ 1,057,661</u>	<u>\$ 2,351,986</u>	<u>16.00</u>	<u>16.00</u>	<u>14.00</u>	<u>15.00</u>
	TOTAL	\$ 1,221,503	\$ 1,187,162	\$ 1,057,661	\$ 2,351,986	16.00	16.00	14.00	15.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LAW	FUND/CENTER GG01/0121000:0122010
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Department of Law, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments.

Departmental duties are divided between Litigation, Administrative, and Support Services.

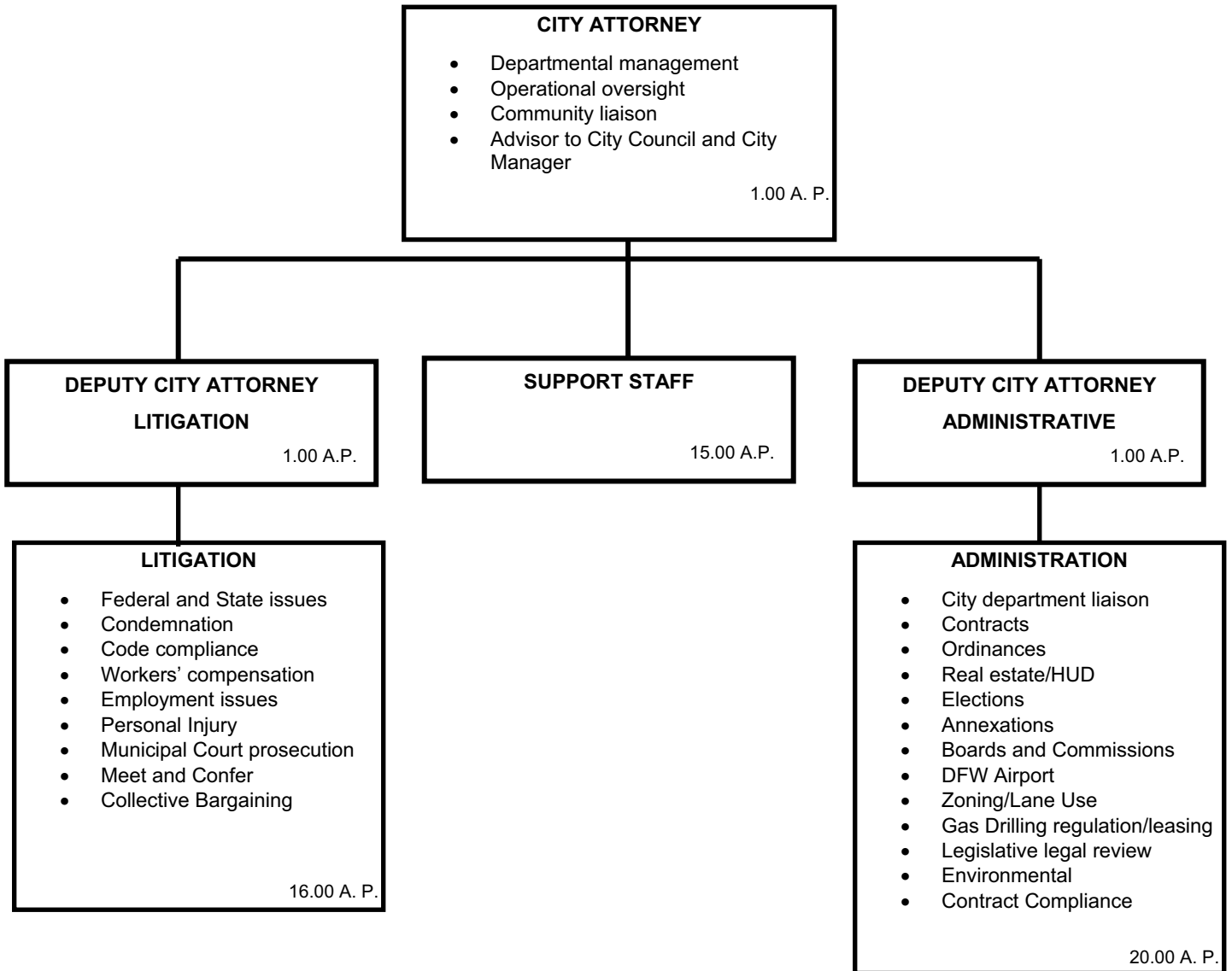
Attorneys in the department's Litigation Division represent the City in cases in which the City of Fort Worth is a party. In instances where the departmental workload is too great or a case requires highly specialized knowledge, the City will sometimes use outside legal counsel instead.

The Administrative Division counsels the City Council and City staff on matters relating to the administrative functions of government.

The Support Services Division provides clerical and other assistance to the attorneys in all sections of the department.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 4,266,441	\$ 4,716,678	\$ 4,982,731	\$ 4,982,731
Supplies	74,739	84,660	103,224	103,224
Contractual	603,681	714,667	765,530	765,530
Capital Outlay	0	0	0	0
Total Expenditures	\$ 4,944,861	\$ 5,516,005	\$ 5,851,485	\$ 5,851,485
Authorized Positions	46.00	49.00	54.00	54.00

LAW - 54.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LAW	GG01/0121000:0122010

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$5,516,005	A.P.	49.0
2009-10 ADOPTED:	\$5,851,485	A.P.	54.0

- A) The adopted budget increases by \$250,000 for two Public Information Attorneys and one support staff to handle public information requests.
- B) The adopted budget increases by \$318,983 for the transfer of the utility management program from the Financial Management Services Department to the Law Department. This includes one authorized position and associated dues and memberships.
- C) The adopted budget increases by \$47,012 for conversion of an overage position to a permanent full time authorized position. This overage position has been filled since January 2009 and has been assisting the current Public Information secretary in a receptionist position.
- D) The adopted budget decreases by (\$171,671) for the reduction of funding for outside counsel fees and scheduled temporaries.
- E) The adopted budget decreases by (\$135,648) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **LAW**

DEPARTMENT PURPOSE

To administer all legal affairs of the City, including City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager, and City Departments.

FY2009-10 DEPARTMENTAL OBJECTIVES

To continue to utilize in-house legal expertise and staff and resources to defend lawsuits and control outside attorney's fees.

To review and prosecute an increasing number of criminal and Code Compliance cases within the department's budget appropriations.

To continue to improve customer service within the department's budget appropriation.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Pending Lawsuits involving outside counsel (including conflict cases)	29	30	30
Municipal Court Criminal and Code Compliance cases requiring attorney review/action	447,949	425,250	450,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>LAW DEPARTMENT</u>								
0121000	ADMINISTRATION	\$ 4,944,094	\$ 5,251,418	\$ 5,250,421	\$ 5,250,421	46.00	46.00	50.00	50.00
0121040	HOMELESSNESS PRO- GRAM	0	180,599	195,435	195,435	0.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 4,944,094</u>	<u>\$ 5,432,017</u>	<u>\$ 5,445,856</u>	<u>\$ 5,445,856</u>	<u>46.00</u>	<u>48.00</u>	<u>52.00</u>	<u>52.00</u>
	<u>ENVIRONMENTAL ATTORNEY</u>								
0122000	ENVIRONMENTAL ATTORNEY	\$ 766	\$ 83,988	\$ 86,646	\$ 86,646	0.00	1.00	1.00	1.00
0122010	UTILITIES MANAGE- MENT	0	0	318,983	318,983	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 766</u>	<u>\$ 83,988</u>	<u>\$ 405,629</u>	<u>\$ 405,629</u>	<u>0.00</u>	<u>1.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 4,944,861	\$ 5,516,005	\$ 5,851,485	\$ 5,851,485	46.00	49.00	54.00	54.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LIBRARY	FUND/CENTER GG01/0841000:0844002
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Library is responsible for delivering library services to meet the educational, informational, cultural, and recreational needs of residents of all ages. The department is divided into six divisions.

The Public Services Division includes the Central Library, two regional libraries, 11 branches, and two satellite facilities. The division offers all general library services: materials, programs, Internet access, computer databases, reference services, meeting rooms. The Central Library maintains the municipal archives and special collections, and is a cultural attraction for the City of Fort Worth.

The Collection Management Division is responsible for the selection, procurement, distribution, and maintenance of books and other materials. It also manages the Library's web site.

Public Service: Programming & Events is responsible for educational and cultural programming, public events, Community Relations liaison and Administration Reception Desk,

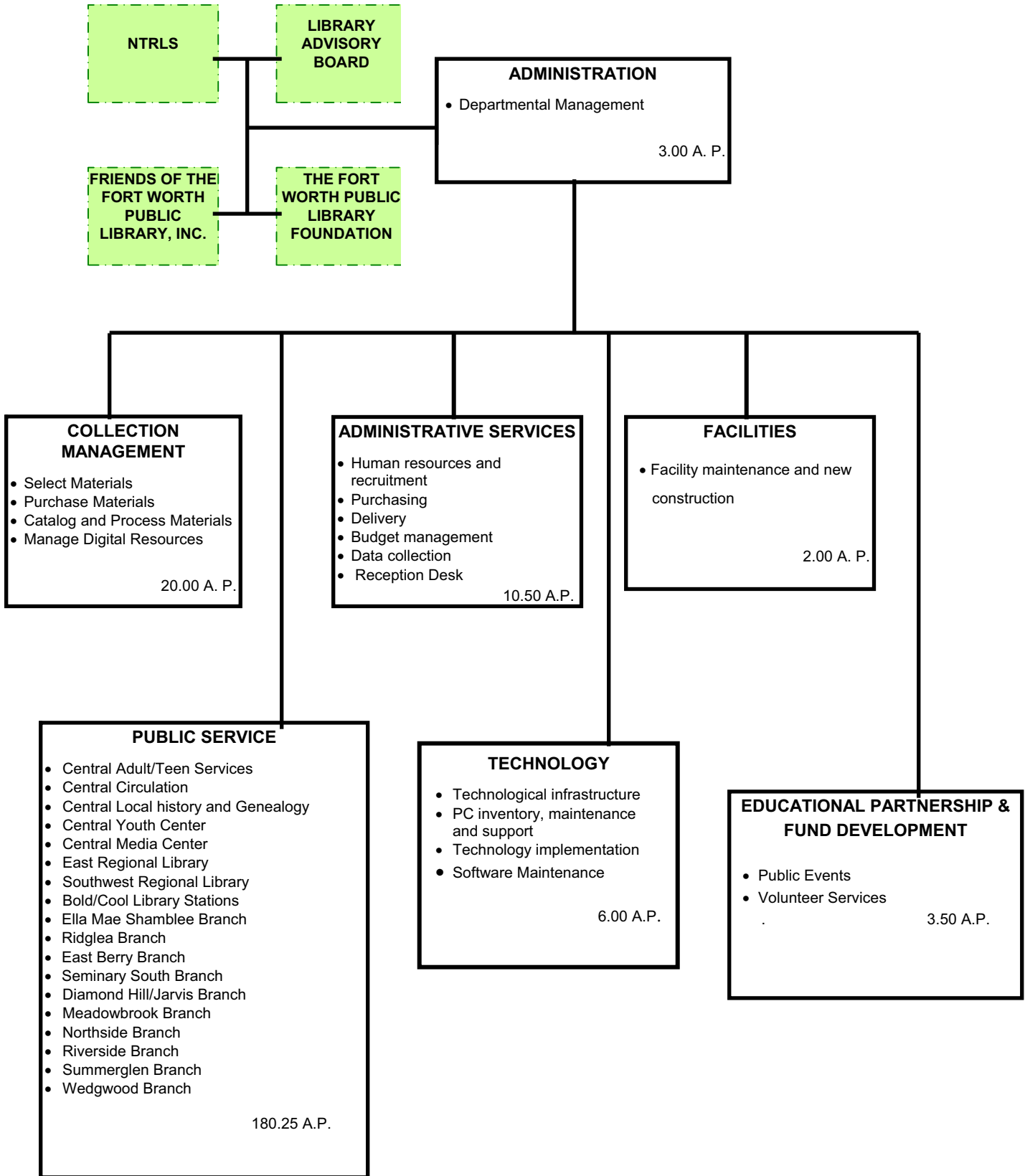
The Facilities Management Division is responsible for the Library's 16 buildings, systems, and grounds. It schedules repair and maintenance, oversees new construction, and promotes facilities' safety and attractiveness.

The Administrative Services Division provides financial management of the Library's General Fund, grants, and special trusts. It manages human resources, volunteer services, contract compliance, statistical analysis, supplies, and courier services to the branches and MetrOPAC libraries.

Library Information Technology maintains the Library's technological infrastructure. It manages over 600 PCs, the Integrated Library System, PC reservation, print management, WiFi, self-service check out stations, telephone notification, remote patron authentication, and online fine payment.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 11,897,669	\$ 11,130,613	\$ 10,507,920	\$ 11,516,579
Supplies	2,552,086	2,794,662	2,803,662	2,893,983
Contractual	2,851,136	3,019,446	2,704,557	3,024,852
Capital Outlay	46,385	50,000	0	0
Total Expenditures	\$ 17,347,277	\$ 16,994,721	\$ 16,016,139	\$ 17,435,414
Authorized Positions	252.50	207.75	192.50	225.25

LIBRARY – 225.25 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LIBRARY	GG01/0841000:0844002

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$16,994,721	A.P.	207.75
2009-10 ADOPTED:	\$17,435,414	A.P.	225.25

- A) The adopted budget increases by \$626,081 for FY2010 costs associated with the opening of the Northwest Branch Library. This package includes 17 authorized positions to fully staff this facility.
- B) The adopted budget decreases by (\$326,396) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.
- C) The adopted budget increases by \$168,236 due to a potential 2% increase in the City's contribution to the employee retirement fund.
- D) The adopted budget increases by \$158,820 for the 12% increase in Group Health costs and plan migration.
- E) The adopted budget increases by \$110,835 in scheduled temporaries due primarily to the accounting for RIF employees for one month.
- F) The adopted budget increases by \$54,962 in workers' compensation costs due to the FY2010 allocation for this department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
LIBRARY

DEPARTMENT PURPOSE

To contribute to the development of individuals and the economic vitality of Fort Worth's neighborhoods by providing library and information services through an array of material in various formats and staff professional expertise. These services and information respond specifically to the educational, informational, cultural and recreational needs of users of all ages. Services and information are provided in an open and non-judgmental environment.

FY2009-10 DEPARTMENTAL OBJECTIVES

Check out 4.3 million items (1% increase due to 4-months operations at Northwest Branch Library)

Attain 8.3 million remote transactions

48.8% of library cardholders will use their cards

Issue 42,431 library cards

2.09 million Customers will use the libraries

Offer 100 Workforce Development classes (job search, resume writing, computer use, and English conversation club)

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Number of items checked out	4,053,211	4,088,421	4,254,786
Number of remote transactions	3,666,349	7,500,000	8,328,545
% of cardholders using their cards	50%	50.4%	48.8%
Number of new library cards issued	42,503	44,156	42,431
Number of customers using libraries	2,243,349	2,047,665	2,085,716
Number of Workforce Development classes	N/A	N/A	100

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 3,462,278	\$ 3,336,588	\$ 3,229,967	\$ 3,229,967	51.00	22.50	24.00	24.00
0841020	AUTOMATION SERVICES	558,507	619,977	551,085	551,085	6.00	5.00	5.00	5.00
0841030	OUTREACH UNIT	147,983	0	0	0	11.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,168,768</u>	<u>\$ 3,956,565</u>	<u>\$ 3,781,052</u>	<u>\$ 3,781,052</u>	<u>68.00</u>	<u>27.50</u>	<u>29.00</u>	<u>29.00</u>
	<u>CENTRAL LIBRARY</u>								
0842001	SUPPORT SERVICES	\$ 3,461,139	\$ 3,744,759	\$ 3,761,996	\$ 3,761,996	21.00	20.00	19.00	19.00
0842002	CENTRAL LIBRARY	3,428,874	2,891,003	2,936,388	2,936,388	49.00	39.50	42.00	42.00
	Sub-Total	<u>\$ 6,890,013</u>	<u>\$ 6,635,762</u>	<u>\$ 6,698,384</u>	<u>\$ 6,698,384</u>	<u>70.00</u>	<u>59.50</u>	<u>61.00</u>	<u>61.00</u>
	<u>BRANCH LIBRARIES</u>								
0843001	WEDGWOOD BRANCH	\$ 473,613	\$ 506,672	\$ 66,593	\$ 600,274	8.00	10.50	0.00	10.50
0843002	MEADOWBROOK BRANCH	220,061	280,495	45,373	324,886	4.50	5.25	0.00	5.25
0843003	NORTHEAST BRANCH	267,806	333,617	355,152	355,152	6.00	6.75	6.75	6.75
0843004	NORTHSIDE BRANCH	268,676	287,655	291,225	291,225	5.00	5.00	5.00	5.00
0843005	SEMINARY SOUTH BRANCH	292,617	372,496	382,079	382,079	6.00	7.25	7.50	7.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0843006	EAST BERRY BRANCH	190,334	240,752	271,682	271,682	4.00	4.75	4.75	4.75
0843007	RIDGLEA BRANCH	447,547	475,309	492,561	492,561	8.50	10.00	10.00	10.00
0843008	E M SHAMBLEE BRANCH	296,432	515,920	397,396	397,396	7.00	7.00	5.75	5.75
0843009	DIAMOND HILL BRANCH	280,468	283,629	285,680	285,680	4.00	4.75	4.75	4.75
0843010	C.O.O.L.	80,250	117,314	107,670	107,670	0.00	2.00	2.00	2.00
0843011	BOLD	141,526	221,678	208,068	208,068	0.00	3.50	3.00	3.00
0843012	SUMMERGLEN BRANCH	758,510	765,853	731,886	731,886	15.50	15.75	15.50	15.50
0843013	NORTHWEST BRANCH	0	0	20,000	626,081	0.00	0.00	0.00	17.00
	Sub-Total	<u>\$ 3,717,840</u>	<u>\$ 4,401,390</u>	<u>\$ 3,655,365</u>	<u>\$ 5,074,640</u>	<u>68.50</u>	<u>82.50</u>	<u>65.00</u>	<u>97.75</u>
	<u>REGIONAL LIBRARIES</u>								
0844001	SOUTHWEST REGIONAL LIBRARY	\$ 1,519,455	\$ 1,105,960	\$ 1,122,444	\$ 1,122,444	26.50	21.00	22.25	22.25
0844002	EAST REGIONAL	1,051,200	895,044	758,894	758,894	19.50	17.25	15.25	15.25
	Sub-Total	<u>\$ 2,570,655</u>	<u>\$ 2,001,004</u>	<u>\$ 1,881,338</u>	<u>\$ 1,881,338</u>	<u>46.00</u>	<u>38.25</u>	<u>37.50</u>	<u>37.50</u>
	TOTAL	\$ 17,347,277	\$ 16,994,721	\$ 16,016,139	\$ 17,435,414	252.50	207.75	192.50	225.25

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

MAYOR AND CITY COUNCIL

FUND/CENTER

GG01/0010000:0010009

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

For FY2009, the Mayor and Council Office merged with the City Manager's Office. Please see "City Manager's Office" to view the consolidated Departmental Budget Summary for the FY2010 Budget.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,099,078	\$ 0	\$ 0	\$ 0
Supplies	65,002	0	0	0
Contractual	216,352	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,380,432	\$ 0	\$ 0	\$ 0
Authorized Positions	7.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MAYOR AND COUNCIL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>MAYOR AND COUNCIL</u>								
0010000	MAYOR & COUNCIL ADMINISTRATION	\$ 1,352,031	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00
0010002	COUNCIL DISTRICT 2	4,424	0	0	0	0.00	0.00	0.00	0.00
0010003	COUNCIL DISTRICT 3	4,198	0	0	0	0.00	0.00	0.00	0.00
0010004	COUNCIL DISTRICT 4	3,092	0	0	0	0.00	0.00	0.00	0.00
0010005	COUNCIL DISTRICT 5	6,882	0	0	0	0.00	0.00	0.00	0.00
0010006	COUNCIL DISTRICT 6	2,225	0	0	0	0.00	0.00	0.00	0.00
0010007	COUNCIL DISTRICT 7	207	0	0	0	0.00	0.00	0.00	0.00
0010008	COUNCIL DISTRICT 8	6,008	0	0	0	0.00	0.00	0.00	0.00
0010009	COUNCIL DISTRICT 9	1,364	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,380,432</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>7.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,380,432	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00

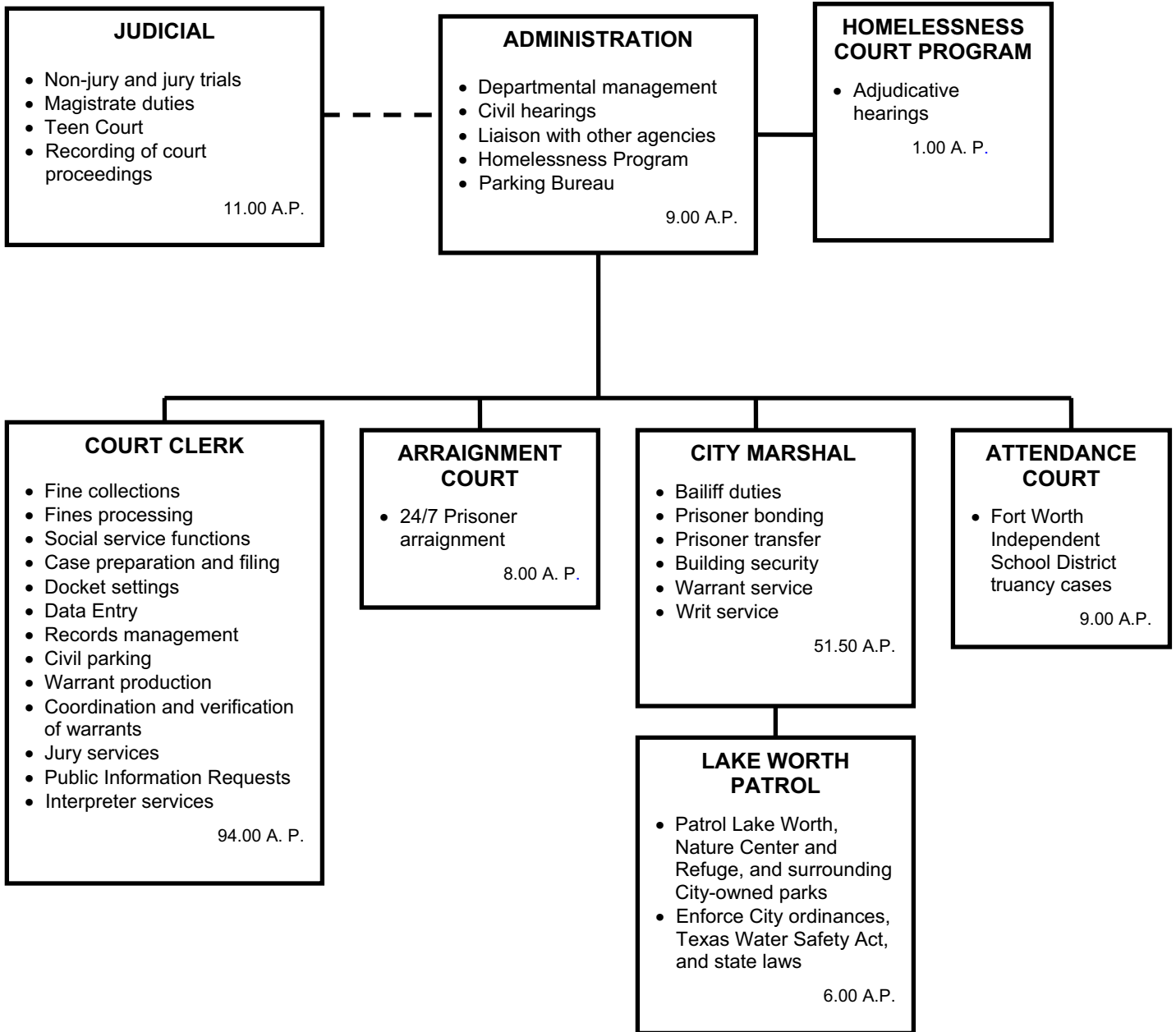
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MUNICIPAL COURT	FUND/CENTER GG01/0381000:0385000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>Municipal Court is a Court of Record with five courtrooms located in the historic AD Marshall Public Safety & Courts Building at 1000 Throckmorton, a twenty-four hour/seven day a week arraignment jail located at 350 West Belknap, Truancy court at 5701 Meadowbrook Drive, and 7 day a week satellite payment location at 102 NW 28th St. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only. The department also processes civil parking cases filled within the territorial limits of the City of Fort Worth.</p> <p>Court operations are divided into four divisions: Administration, Judicial, Court Clerk, and Marshals. The Administration Division has responsibility for management of overall departmental operations and acts as the liaison with other departments and agencies. The School Attendance Court and the Arraignment Court are encompassed in the Administration Division. The Attendance Court hears truancy cases filed by the Fort Worth Independent School District (FWISD). The cost to operate this particular court is reimbursed by the FWISD.</p> <p>The Judicial Division is comprised of twelve judges, including a Chief Judge and a Deputy Chief Judge. In addition, there are 13 Pro-Tem Judges. All judges are appointed by the City Council. The Judicial Division is responsible for adjudication of jury and non-jury trials, performing magistrate duties, and administering the Teen Court Program. The Court Clerk Division is responsible for filing of citations, case preparation, the setting of court dockets, fine collections, administering community service programs, warrant production, management of the City's jury system, processing civil parking citations, and performing other court-related non-judicial activities. The Marshal Division is overseen by the City Marshal and is responsible for bailiff duties, prisoner transfer, building security, and warrant services. The division is also responsible for lake patrol operations at Lake Worth. The Lake Patrol Section, part of the Marshal Division, includes five Deputy City Marshals and one Senior Deputy City Marshal which have responsibility for patrolling approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center & Refuge, area leased-property neighborhoods, and 14 surrounding City-owned parks. This operation is currently reimbursed annually from the Lake Worth Trust Fund.</p>				
Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 10,136,681	\$ 11,213,589	\$ 11,136,957	\$ 11,138,534
Supplies	391,242	442,900	411,286	411,286
Contractual	1,478,682	1,509,107	1,679,626	1,679,626
Capital Outlay	72,130	50,000	0	0
Total Expenditures	\$ 12,078,734	\$ 13,215,596	\$ 13,227,869	\$ 13,229,446
Authorized Positions	193.00	192.50	189.50	189.50

MUNICIPAL COURT 189.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	GG01/0381000:0385000

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$13,215,596	A.P.	192.50
2009-10 ADOPTED:	\$13,229,446	A.P.	189.50

A) The adopted budget decreases by (\$98,585) for the transfer of two positions related to the Red Light Enforcement Program. A Hearing Officer was transferred to the Transportation and Public Works Department. Additionally, a Senior Customer Service Representative position was transferred to the Financial Management Services Department.

B) The adopted budget decreases by (\$85,500) for the deletion of a Municipal Court Judge position. The position was added to staff the potential 4th Floor courtroom. The construction of this new courtroom has been delayed so the staff position can be deferred.

C) The adopted budget decreases by (\$31,527) for the reclassification of two authorized positions to a lower classification and pay grade.

D) The adopted budget decreases by (\$315,923) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

E) The adopted budget increases by \$173,922 due to a potential 2% increase in the City's contribution to the employee retirement fund.

F) The adopted budget increases by \$145,679 for the decrease in salary savings budgeted. This adjustment is to account for the department's aggressive recruitment efforts and an anticipated stabilization of the turnover rate.

G) The adopted budget increases by \$131,093 in workers' compensation based on Human Resources' analysis and allocation.

H) The adopted budget increases by \$101,996 for the Scofflaw Technology Project Funding for information transmission costs to properly report defendants who are delinquent in paying fines.

I) The adopted budget decreases by (\$50,000) in motor vehicles for one time vehicle replacement costs.

J) The adopted budget increases by \$44,701 in IT leased equipment cost based on the department's equipment replacement plan.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL COURT

DEPARTMENT PURPOSE

To provide statutory courts for the adjudication of criminal cases under the Municipal Court's jurisdiction, in accordance with City ordinances and the criminal laws of the State of Texas; and to promote a safe community where people are free from fear and threats to life, health, and property.

FY2009-10 DEPARTMENTAL OBJECTIVES

To have 95% of citations (data entry) entered into the system within three days of the date the citations are filed in Municipal Court

To generate 80% of all warrants within 90 days from the date cases become eligible for issuance of a warrant

To attain or exceed a clearance rate of 200,000 warrants for the year

To serve 75% of School Attendance Court summons within two attempts

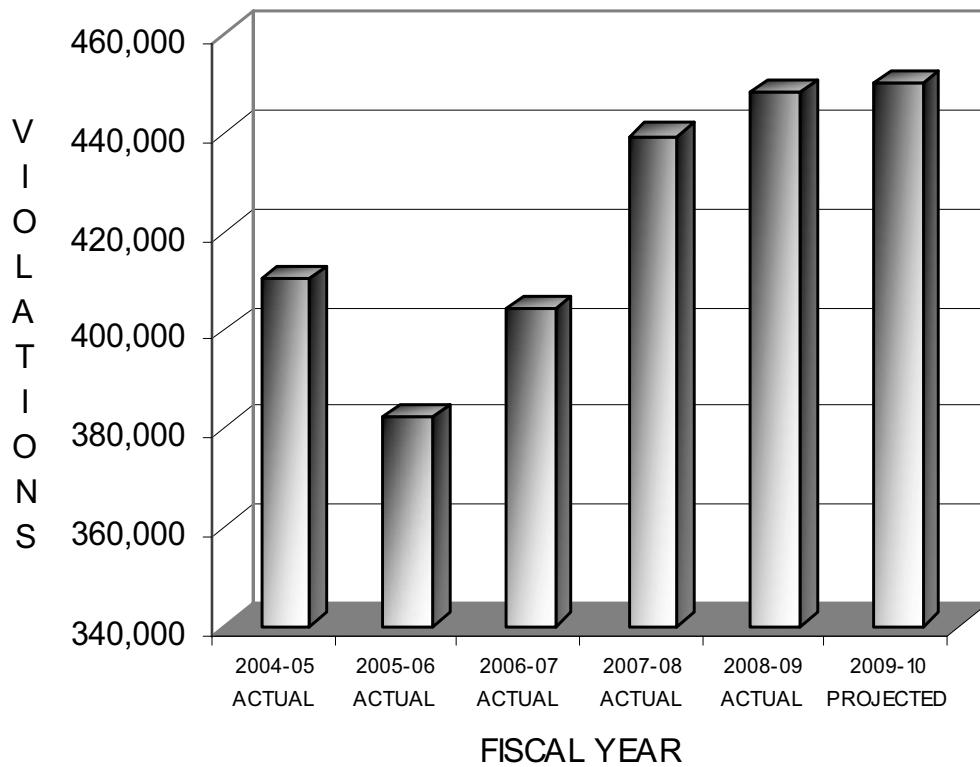
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Citations filed and entered into the system within 3 days	439,264/95%	437,234/100%	437,234/95%
Number/percent of warrants produced within 90 days	37,860/20%	39,653/20%	158,612/80%
Number of warrants cleared annually	110,768	201,026	201,026
Summons served within two attempts	778/89%	1,074/90%	1,074/75%

FORT WORTH



MUNICIPAL COURT

VIOLATIONS RECEIVED AND ENTERED WITHIN 3 DAYS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	ADMINISTRATION	\$ 1,617,458	\$ 1,679,085	\$ 1,758,498	\$ 1,758,498	9.00	9.00	10.00	10.00
0381010	ATTENDANCE COURT	630,986	658,465	655,367	655,367	9.00	9.00	9.00	9.00
0381020	ARRAIGNMENT COURT	537,259	562,275	589,028	589,028	8.00	8.00	8.00	8.00
0381030	RED LIGHT PROGRAM	31,626	109,809	0	0	2.00	2.00	0.00	0.00
0381040	HOMELESSNESS COURT PROGRAM	0	78,257	75,424	75,424	0.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 2,817,329</u>	<u>\$ 3,087,890</u>	<u>\$ 3,078,317</u>	<u>\$ 3,078,317</u>	<u>28.00</u>	<u>29.00</u>	<u>28.00</u>	<u>28.00</u>
	<u>JUDICIAL</u>								
0382000	JUDICIAL	\$ 1,245,509	\$ 1,317,777	\$ 1,303,637	\$ 1,303,637	12.00	12.00	11.00	11.00
	Sub-Total	<u>\$ 1,245,509</u>	<u>\$ 1,317,777</u>	<u>\$ 1,303,637</u>	<u>\$ 1,303,637</u>	<u>12.00</u>	<u>12.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>COURT CLERK</u>								
0383000	COURT CLERK	\$ 4,207,277	\$ 4,693,629	\$ 4,760,944	\$ 4,760,944	94.00	94.00	93.00	93.00
	Sub-Total	<u>\$ 4,207,277</u>	<u>\$ 4,693,629</u>	<u>\$ 4,760,944</u>	<u>\$ 4,760,944</u>	<u>94.00</u>	<u>94.00</u>	<u>93.00</u>	<u>93.00</u>
	<u>WARRANTS</u>								
0384000	WARRANTS	\$ 2,335,906	\$ 2,514,782	\$ 2,612,917	\$ 2,614,494	37.00	34.50	35.50	35.50
0384010	BUILDING SECURITY	1,024,684	1,098,570	963,640	963,640	16.00	17.00	16.00	16.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	Sub-Total	\$ 3,360,590	\$ 3,613,352	\$ 3,576,557	\$ 3,578,134	53.00	51.50	51.50	51.50
	<u>LAKE WORTH PATROL</u>								
0385000	LAKE WORTH PATROL	\$ 448,029	\$ 502,948	\$ 508,415	\$ 508,415	6.00	6.00	6.00	6.00
	Sub-Total	\$ 448,029	\$ 502,948	\$ 508,415	\$ 508,415	6.00	6.00	6.00	6.00
	TOTAL	\$ 12,078,734	\$ 13,215,596	\$ 13,227,869	\$ 13,229,446	193.00	192.50	189.50	189.50

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL	GG01/0901000:0909900

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

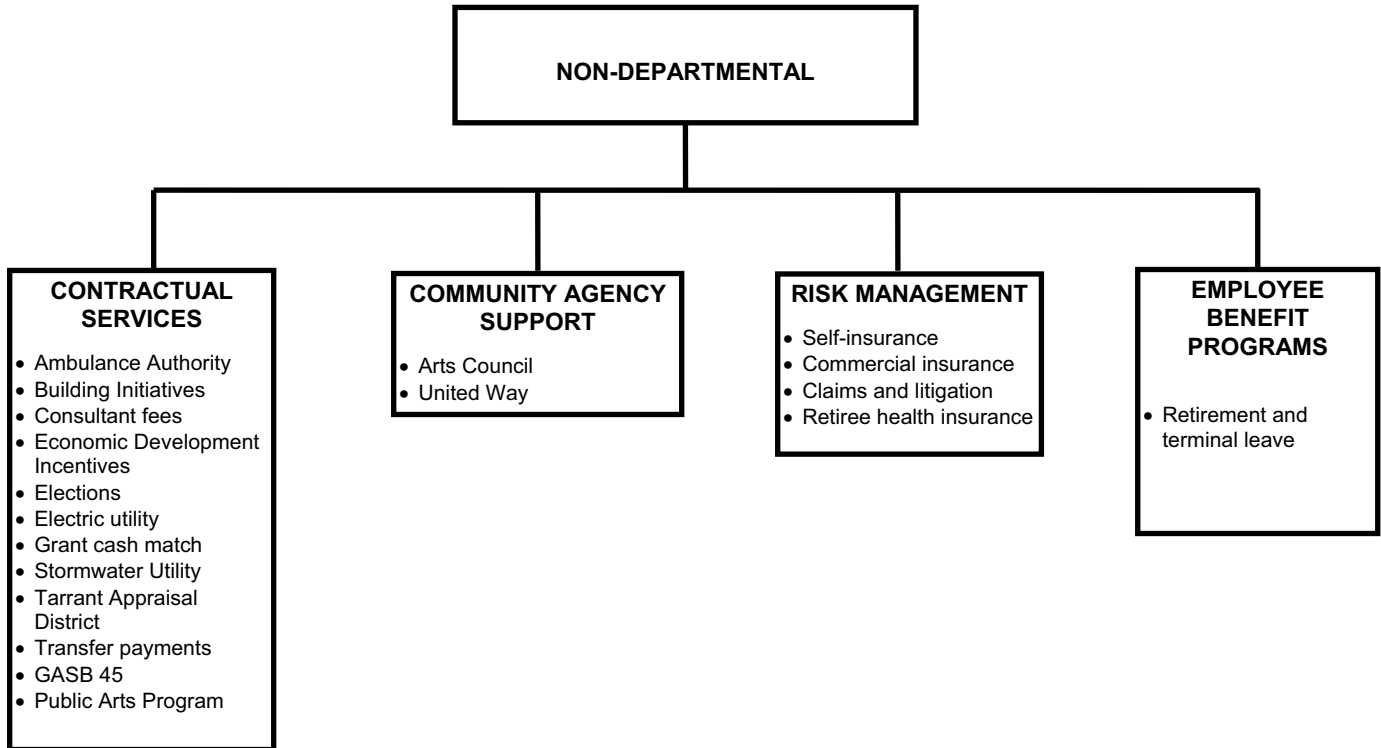
Non-Departmental cost centers record all General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Major Non-Departmental accounts include, but are not limited to, electric utility costs, the City's contribution to the Group Health Plan, terminal leave costs for General Fund employees, commercial insurance premium costs, MedStar subsidy costs, Appraisal District fees, Public Art Program, and non-City agencies.

In the FY10 all non-City agencies will be funded through car rental tax revenue via a transfer from the Culture & Tourism Fund. Some agencies will no longer be funded and some will have reduced funding. During the FY2010 budget process, the City Council approved financial support for the Arts Council of Fort Worth and Tarrant County (the Arts Council) and the United Way of Tarrant County. This year, rather than making multiple payments to various organizations, the city will now partner with the Arts Council and United Way to distribute funds to these programs. The City will make a single payment to the organizations. The funding dispersed to the Arts Council will be for various discretionary program grants, Van Cliburn International Piano Competition, Artes de la Rosa, Imagination Celebration, Fort Worth Sister Cities, World Affairs Council and the operation of the Community Arts Center. These funds will allow the Arts Council to continue to provide financial assistance to non-profit organizations in Fort Worth for projects that enhance the cultural and artistic life of the community. The Arts Council will also use the funds in support of the Neighborhood Arts Program and in grants that support general operating costs of art agencies.

The funding dispersed to the United Way will be for Alliance for Children, Recovery Resource Council, Safe Haven, Tarrant County Youth Collaboration, Tarrant County Youth Recovery Campus (MHMR), and the Women's Center. These funds will allow the United Way to continue to provide financial assistance to non-profit agencies in Fort Worth for social programs that enhance the social services within the community.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 17,538,943	\$ 16,962,966	\$ 30,321,438	\$ 30,360,786
Supplies	41,421	5,200	0	0
Contractual	85,862,579	47,273,666	39,254,188	36,334,188
Capital Outlay	43,924	0	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 103,486,868	\$ 64,241,832	\$ 69,575,626	\$ 66,694,974
Authorized Positions	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL - 0.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
NON-DEPARTMENTAL		GG01/0901000:0909900	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$64,241,832	A.P.	0.0
2009-10 ADOPTED:	\$66,694,974	A.P.	0.0
<p>A) The adopted budget decreases by (\$2,335,108) for electricity based on a decline in electricity prices and the negotiation of a new contract that commenced on June 2009.</p> <p>B) The adopted budget decreases by (\$2,000,000) for the Ambulance Authority based on the one-time additional funding of \$1 million from the Worker's Compensation Fund and \$1 million from the Contract Street Maintenance Program in FY2009.</p> <p>C) The adopted budget decreases by (\$1,333,436) for the retirement incentive program. This decrease is based on projected salary savings due to 25% participation in the program.</p> <p>D) The adopted budget increases by \$5,000,000 for an additional contribution to Retiree Healthcare costs.</p> <p>E) The adopted budget increases by \$3,239,621 for the implementation of the vacation buy back program for General Fund departments at the 100% participation level.</p> <p>F) The adopted budget increases by \$1,705,000 for the consolidation of funding for the Arts Council and United Way non-profit art and community agencies. This expenditure is offset by a transfer from Culture and Tourism Fund - car rental tax revenue.</p> <p>G) The adopted budget increases by \$1,615,734 for retiree group health based on the allocation from the Budget Instruction Manual for all General Fund.</p> <p>H) The adopted budget decreases by (\$1,200,000) for the transfer of CAFR and external audit funding from Non-Departmental to the Internal Audit Department.</p> <p>I) The adopted budget increases by \$653,726 for claims and lawsuits based on the allocation by Risk Management in the Budget Instruction Manual for General Fund departments.</p> <p>J) The adopted budget decreases by (\$604,566) for the elections funding based on the decision to eliminate funding as there are no elections scheduled for FY2010.</p> <p>K) The adopted budget decreases by (\$570,000) for the annual audit.</p> <p>L) The adopted budget decreases by (\$450,000) for economic incentive agreements based on the number and amount negotiated by the Housing & Economic Development Department.</p> <p>M) The adopted budget decreases by (\$216,960) for sunset reviews based on the decision to eliminate as responsibility will be undertaken by the Organizational Analysis Unit.</p> <p>N) The adopted budget increases by \$107,501 for transfer from the Water & Sewer Fund for the contractual agreement for the management of the Public Art Program.</p>			

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0901000	<u>ANNUAL AUDIT</u>								
	ANNUAL AUDIT	\$ 863,713	\$ 1,770,000	\$ 2,500,000	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 863,713</u>	<u>\$ 1,770,000</u>	<u>\$ 2,500,000</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC INFORMATION</u>								
0901301	CABLE OFFICE	\$ 250,753	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 250,753</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. INS. CONTRIBU- TIONS</u>								
0901501	CITY SELF INSURANCE	\$ 287,241	\$ 313,037	\$ 288,294	\$ 288,294	0.00	0.00	0.00	0.00
0901502	CITY COMMERCIAL INS.	1,474,969	2,540,297	3,286,313	3,286,313	0.00	0.00	0.00	0.00
0901506	RETIREE INS CONTRIB	10,475,428	12,265,048	13,880,782	13,880,782	0.00	0.00	0.00	0.00
0901507	UNEMPLOYMENT COMP INS	219,772	221,194	218,670	218,670	0.00	0.00	0.00	0.00
0901508	TIBS CONTRIBUTION PAYMENTS	59,231	98,470	165,000	165,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 12,516,641</u>	<u>\$ 15,438,046</u>	<u>\$ 17,839,059</u>	<u>\$ 17,839,059</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC ARTS INFRA- STRUCTURE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0901600	PUBLIC ARTS INFRA- STRUCTURE	\$ 0	\$ 392,499	\$ 500,000	\$ 500,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 392,499	\$ 500,000	\$ 500,000	0.00	0.00	0.00	0.00
	<u>G.F. UTILITIES</u>								
0902501	ELECTRICITY	\$ 11,483,011	\$ 14,935,108	\$ 12,650,000	\$ 12,650,000	0.00	0.00	0.00	0.00
0902506	STORMWATER, WATER AND GAS UTILITIES	183,847	146,870	177,713	177,713	0.00	0.00	0.00	0.00
	Sub-Total	\$ 11,666,857	\$ 15,081,978	\$ 12,827,713	\$ 12,827,713	0.00	0.00	0.00	0.00
	<u>G.F. CLAIMS/LITG CON- TRIB</u>								
0903001	CLAIMS EXPENSE	\$ 2,218,983	\$ 1,851,790	\$ 1,527,759	\$ 1,527,759	0.00	0.00	0.00	0.00
	Sub-Total	\$ 2,218,983	\$ 1,851,790	\$ 1,527,759	\$ 1,527,759	0.00	0.00	0.00	0.00
	<u>CITY MEMBERSHIPS</u>								
0904510	CITY MEMBERSHIPS	\$ 451,717	\$ 29,300	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 451,717	\$ 29,300	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	<u>TUITION REIMBURSE- MENTS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0904600	TUITION REIMBURSEMENTS	\$ 234,269	\$ 227,987	\$ 0	\$ 30,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 234,269	\$ 227,987	\$ 0	\$ 30,000	0.00	0.00	0.00	0.00
	<u>OUTSIDE CONSULTANTS</u>								
0905500	CONSULTANT FEES	\$ 4,043,385	\$ 5,526,088	\$ 10,018,237	\$ 18,237	0.00	0.00	0.00	0.00
0905501	GASB 45 TRUST	0	0	0	10,000,000	0.00	0.00	0.00	0.00
0905502	GRANT MATCH	0	92,000	92,000	92,000	0.00	0.00	0.00	0.00
0905503	380 AGREEMENTS	4,305,165	7,364,329	8,144,639	7,694,639	0.00	0.00	0.00	0.00
0905515	CFW TIMELINE PROJECT	896	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 8,349,446	\$ 12,982,417	\$ 18,254,876	\$ 17,804,876	0.00	0.00	0.00	0.00
	<u>AMBULANCE</u>								
0905600	AMBULANCE	\$ 1,311,021	\$ 3,630,882	\$ 1,630,882	\$ 1,630,882	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,311,021	\$ 3,630,882	\$ 1,630,882	\$ 1,630,882	0.00	0.00	0.00	0.00
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	TARRANT APPRAISAL DISTRICT	\$ 1,980,445	\$ 1,994,647	\$ 2,099,765	\$ 2,099,765	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	Sub-Total	\$ 1,980,445	\$ 1,994,647	\$ 2,099,765	\$ 2,099,765	0.00	0.00	0.00	0.00
	<u>PUBLIC IMPROVEMENT DISTRICT</u>								
0905800	DOWNTOWN ASSESSMENT DISTRICT	\$ 539,752	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 539,752	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>OTHER CONTRIBUTIONS</u>								
0906200	COMMUNITY AGENCIES	\$ 868,193	\$ 873,593	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0906210	ARTS COUNCIL	0	0	1,360,000	1,360,000	0.00	0.00	0.00	0.00
0906220	UNITED WAY	0	0	345,000	345,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 868,193	\$ 873,593	\$ 1,705,000	\$ 1,705,000	0.00	0.00	0.00	0.00
	<u>BONDED DEBT SERVICE</u>								
0908000	BONDED DEBT SERVICE	\$ 52,765,310	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0908002	ENERGY PROJECT DEBT SERVICE	0	1,429,402	1,429,402	1,429,402	0.00	0.00	0.00	0.00
0908004	LED TRAFFIC SIGNAL CONVERSION	551,832	559,411	540,859	540,859	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0908005	CAPITAL PROJECTS MANAGEMENT SYSTEM	0	309,480	309,480	309,480	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 53,317,142</u>	<u>\$ 2,298,293</u>	<u>\$ 2,279,741</u>	<u>\$ 2,279,741</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL TRANSFERS</u>								
0909101	ELECTIONS	\$ 422,618	\$ 606,349	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0909102	INTERFUND TRANS- FERS	9,684	0	0	0	0.00	0.00	0.00	0.00
0909103	TRANSFERS	629,639	425,109	430,680	430,680	0.00	0.00	0.00	0.00
0909110	HARLEY LEASE TRANS- FER	496,133	1,431,165	1,432,565	1,432,565	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,558,074</u>	<u>\$ 2,462,623</u>	<u>\$ 1,863,245</u>	<u>\$ 1,863,245</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EMPLOYEE SUGGES- TION PROGRAM</u>								
0909500	EMPLOYEE SUGGES- TION PROGRAM	\$ 151,961	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0909501	COMMUNITY RELA- TIONS	60,343	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 212,304</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EMPLOYEE BENEFITS</u>								
0909800	EMPLOYEE BENEFITS	\$ 2,129,130	\$ 188,735	\$ 2,066,837	\$ 2,106,185	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0909801	RET. TERM. LEAVE/SICK PAY	4,899,742	4,448,958	4,355,149	4,355,149	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 7,028,871</u>	<u>\$ 4,637,693</u>	<u>\$ 6,421,986</u>	<u>\$ 6,461,334</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING/SECURITY INITIATIVES</u>								
0909900	BUILDING INITIATIVES	\$ 118,687	\$ 570,084	\$ 115,600	\$ 115,600	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 118,687</u>	<u>\$ 570,084</u>	<u>\$ 115,600</u>	<u>\$ 115,600</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	103,486,868	\$ 64,241,832	\$ 69,575,626	\$ 66,694,974	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	FY2009 ADOPTED BUDGET	FY2010 ADOPTED BUDGET	VARIANCE
0901000	ANNUAL AUDIT Funds allocated for payment of external auditors for the audit of the City's financial records in preparation of the City's Comprehensive Annual Financial Report (CAFR).	\$1,770,000	\$0	(\$1,770,000)
0901501	SELF INSURANCE Funding for the allocation for self insurance premiums for General Fund departments.	\$313,037	\$288,294	(\$24,743)
0901502	COMMERCIAL INSURANCE & CLAIM PAYMENTS			
	COMMERCIAL INSURANCE Funding for commercial insurance premiums on property and equipment, as identified by Risk Management for General Fund departments.. Allocation based on scheduled values and market trends.	\$2,540,297	\$1,061,072	(\$1,479,225)
	CLAIM PAYMENTS & COSTS Funding for claim payments and costs as determined by Risk Management for General Fund departments. Allocation is based on the number of claims to the city and the severity of those claims.	\$0	\$2,225,241	\$2,225,241
0901506	RETIREE GROUP HEALTH INSURANCE CONTRIBUTION Funds allocated for retiree health insurance benefits as determined by Group Health Fund in the Human Resources Department.	\$12,265,048	\$13,880,782	\$1,615,734
0901507	UNEMPLOYMENT COMPENSATION Funds allocated for unemployment benefits for all General Fund employees.	\$221,194	\$218,670	(\$2,524)
0901508	TEMPORARY INCOME BENEFIT SUPPLEMENT (TIBS) RETIREMENT Funds allocated for payment to the Retirement System for the City's portion of the retirement contributions on employees who are injured and receive Temporary Income Benefits check from Worker's Compensation. The City is required to make retirement contributions on the amounts of TIBS checks that an injured employee receives when off work due to injury.	\$98,470	\$165,000	\$66,530
0901600	PUBLIC ARTS INFRASTRUCTURE Funding for the professional services contract for the Public Arts Program. It includes personnel and general administrative costs, as well as funds to support artist selection processes for new projects, certain collection management operating expenses and public education and outreach programs.	\$392,499	\$500,000	\$107,501
0902501	ELECTRICITY Funds allocated for electricity payments for all General Fund departments/city facilities.	\$14,935,108	\$12,600,000	(\$2,335,108)
	WELLS FARGO PAYMENTS Funding for energy and loan payments to Wells Fargo	\$0	\$50,000	\$50,000
0902506	STORMWATER UTILITY Funds allocated for stormwater utility payments for General Fund departments	\$146,870	\$177,713	\$30,843

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CENTER	DESCRIPTION	FY2009 ADOPTED	FY2010 ADOPTED	VARIANCE
0903001	CLAIMS/LITIGATION Funding for the claims allocation by Risk Management for General Fund departments. Based on the number of claims to the city and the severity of those claims.	\$1,851,790	\$1,527,759	(\$324,031)
0904510	CITY MEMBERSHIPS			
	International City/County Management Association Aids cities and counties in obtaining accurate, fair, and comparable data about the quality and efficiency of service delivery to their citizens.	\$9,300	\$0	(\$9,300)
	Mental Health Connection Funds allocated for the ongoing development, enhancement, and implementation of mental health service plans for the City of Fort Worth and Tarrant County.	\$20,000	\$10,000	(\$10,000)
0904600	EDUCATION (TUITION) REIMBURSEMENT Funds allocated for financial assistance for college tuition through the City's Tuition Reimbursement Program for General Fund employees.	\$227,987	\$30,000	(\$197,987)
0905500	CONSULTANT FEES			
	ASCAP & BMI License Agreements Provides funding for license agreements between the City and the American Society of Composers And Producers (ASCAP) and Broadcast Music, Inc. (BMI) to provide public performance of copyrighted materials.	\$8,237	\$8,237	\$0
	Budget Celebration/Kick-Off Supplies Funds for annual budget kick-off/celebration supplies.	\$2,000	\$0	(\$2,000)
	Cafeteria Subsidy Supplemental funds to allow the continuation of the City Hall Café to maintain current menu prices and operating hours.	\$40,000	\$0	(\$40,000)
	Citizen Survey Funds allocated for the annual citizen survey. The survey will be conducted biannually.	\$48,000	\$0	(\$48,000)
	City of Northlake Funding allocated for use of the City of Northlake's ETJ for the Texas Motor Speedway.	\$9,000	\$9,000	\$0
	Cultural Arts Center Operations Subsidy Funding allocated as an operational subsidy for new organization(s) that will occupy the former Modern Art Museum complex.	\$200,000	\$0	(\$200,000)
	The Network, Inc. Funds for a 24 hour hotline to reduce losses to the City from illegal or unethical activities, protect the anonymity of employees reporting concerns about illegal or unethical activities and promote ethical practices throughout the City organization.	\$1,000	\$1,000	\$0

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CENTER	DESCRIPTION	FY2009 ADOPTED	FY2010 ADOPTED	VARIANCE
0905500	SUNSET REVIEWS Funding for city-wide sunset reviews to be performed by the Sunset Review office. The purpose of the Sunset Review Process is to: identify more effective methods for service delivery; identify efficiencies in the organization; identify overlap and/or duplication of programs, services and/or functions; and provide periodic validation of programs, services and functions.	\$216,960	\$0	(\$216,960)
	Telephone Basic Line IT Allocation to Non-Departmental	\$891	\$0	(\$891)
0905501	GASB 45 GASB requirement for government entities that sponsor Other Post Employment Benefits (OPEB), primarily retiree healthcare, to account for benefits on an accrual basis.	\$5,000,000	\$10,000,000	\$5,000,000
0905502	GRANT MATCHES Funds allocated City-wide to leverage grant opportunities for the upcoming fiscal year. For the Fort Worth Fire Department.	\$92,000	\$92,000	\$0
0905503	ECONOMIC DEVELOPMENT INCENTIVES Funds allocated for economic development incentives for "380 agreements" for various organizations.	\$7,364,329	\$7,694,639	\$330,310
0905600	AMBULANCE AUTHORITY Subsidy payment from the City of Fort Worth to the Area Metropolitan Ambulance Authority (MedStar). Amount is based on approximately \$2.27 per capita for a population of 718,450.	\$3,630,882	\$1,630,882	(\$2,000,000)
0905700	TARRANT APPRAISAL DISTRICT Allocation of funds for payment to the Tarrant Appraisal District for appraisal services. Increase based on contract amount for appraisal services by Tarrant Appraisal District. All local jurisdictions are required by Section 6.06(d) of the Texas Property Tax Code to fund the local county appraisal districts. The City of Fort Worth is served by three separate appraisal districts, Tarrant Appraisal District (TAD), Denton County Appraisal District (DCAD), and Wise County Appraisal District (WCAD), and must therefore pay its proportionate share of each district's budget. Each taxing entity's portion of the budget is determined by its percentage of the total taxes imposed within the appraisal district.	\$1,994,647	\$2,099,765	\$105,118
0906200	AGENCY CONTRIBUTION			
	Alliance For Children Allocation to strive to lessen the emotional trauma to child abuse victims and improve the justice system's response to child abuse by uniting efforts of public agencies and enlisting community support. AFC operates three child friendly centers in Tarrant County, located in Arlington, Fort Worth, and Hurst. Within each of the centers, detectives and Child Protective Services investigators work together to protect the child victim. As a team they piece together what has happened and take steps to ensure that the child is not victimized again.	\$63,998	\$0	(\$63,998)
	ICMA - Center for Performance Management Funding for membership and access to performance management data.	\$5,400	\$0	(\$5,400)

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CENTER	DESCRIPTION	FY2009 ADOPTED	FY2010 ADOPTED	VARIANCE
	Corporate Champions Serves youth by providing, through a program of informal education, opportunities for youth to realize their full potential and function effectively as caring, self-directed individuals, responsible for themselves and others; and to improve those conditions in society that affect children, youth and their families.	\$10,000	\$0	(\$10,000)
	Imagination Celebration Arts education program to introduce students to the arts, such as ballet, museums, gardens, and other arts and cultural organizations.	\$50,000	\$0	(\$50,000)
	Latin Arts Association (Artes de la Rosa) Dedicated to preserving, promoting and interpreting the art, culture, lives and history of the Latin Community.	\$60,000	\$0	(\$60,000)
	North Texas Leaders & Executives Advocating Diversity Joint public/private sector program for the development and promotion of minorities and women in Fort Worth's corporate workforce.	\$25,000	\$0	(\$25,000)
	Recovery Resource Council Strives to improve the overall quality of life in Tarrant County by reducing substance abuse through education, prevention, and intervention referral efforts.	\$50,000	\$0	(\$50,000)
	Safe Cities Commission Coordinates and implements strategies to prevent and reduce crime and violence in the City of Fort Worth, with an emphasis on gangs and youth crime issues. Effective October 1st, 2009, this program will be administered by the Police Department.	\$60,195	\$0	(\$60,195)
	Safe Haven Provides immediate emergency shelter for victims of family violence, but also maintains many additional services to help women and children through every step of their journey to violence-free lives. These include 24-hour emergency hotline, counseling, support groups, case management, legal assistance and transitional living services. SafeHaven also offers educational prevention programs to schools, professionals, and other community groups.	\$90,000	\$0	(\$90,000)
	Tarrant County Youth Collaboration Promotes safe and nurturing communities that foster the development of each child's potential through advocacy, collaboration, and youth/adult partnerships.	\$15,000	\$0	(\$15,000)
0906200	Tarrant County Youth Recovery Campus (MHMR) An alliance between public and private organizations, which assists young persons with drug and alcohol addiction, as well as helps families cope with these problems.	\$51,000	\$0	(\$51,000)
	Tarrant County Veterans Council Funds allocated for assistance with programs honoring the veterans of Fort Worth.	\$5,000	\$0	(\$5,000)
	Women's Center Provides comprehensive sexual assault intervention and prevention services for adults and children, collaborative case support and professional training for law enforcement personnel.	\$75,000	\$0	(\$75,000)

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CENTER	DESCRIPTION	FY2009 ADOPTED	FY2010 ADOPTED	VARIANCE
	World Affairs Council The World Affairs Council hosts emerging foreign leaders in the United States to experience our society firsthand. The goal is to provide the participants an in-depth exposure to their professional fields.	\$33,000	\$0	(\$33,000)
0906210	Arts Council Serves the city's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts. FY2010 funding levels include 900K for neighborhood grant applications; 200K for the operation and management of the Community Arts Center; 50K for Artes de la Rosa, 50K for Imagination Celebration, 50K for Sister Cities, 10K for the World Affairs Council and 100K for Van Cliburn. Funding will be provided by a transfer from the Culture & Tourism Fund/Car Rental Tax Revenue.	\$280,000	\$1,360,000	\$1,080,000
0906220	United Way Funds for a coordinated management approach to funding community agencies. The following agencies will apply for CFW funding to the United Way. FY2010 - funding levels are: Alliance for Children 64K; Recovery Resource Council 50K; Safe Haven 90K; TC Youth Collaboration 15K; TC Youth Recovery Campus 51K; and the Women's Center 75K. Funding will be provided by a transfer from the Culture & Tourism Fund/Car Rental Tax Revenue.	\$0	\$345,000	\$345,000
0908002	ENERGY PROJECT DEBT SERVICE Funds for Energy Conservation SECO Loan repayment.	\$1,429,402	\$1,429,402	\$0
0908004	LED Energy Debt Service	\$559,411	\$540,859	(\$18,552)
0908005	CPMS Debt Service	\$309,480	\$309,480	\$0
0909103	SPECIAL TRANSFERS			
	Solid Waste Sales Tax Transfer Funds allocated for transfer of funds to the Solid Waste Fund from the General Fund. Solid Waste customers pay sales tax to the State, and then the State returns one percent of the total collected to the City.	\$425,109	\$430,680	\$5,571
0909110	JAMES AVENUE LEASE TRANSFER Funds allocated for lease payments for T/PW's & ESD's new location.	\$1,431,165	\$1,432,565	\$1,400
0909800	EMPLOYEE BENEFITS Supplemental Retirement Benefit - based on projected 25% participation (41 employees) of those city employees eligible to retire by December 31st with 80 points or are 65 years of age and 5 years of services. These employees are eligible for \$10,000 benefit upon retirement.	\$0	(\$1,333,436)	(\$1,333,436)
	BUY BACK PROGRAM Funding for the vacation buy back program for all General Fund employees.	\$0	\$3,239,621	\$3,239,621
	Life Insurance Death Benefit	\$188,735	\$200,000	\$11,265

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CENTER	DESCRIPTION	FY2009 ADOPTED	FY2010 ADOPTED	VARIANCE
0909801	TERMINAL LEAVE Funds paid to employees upon either retirement or separation of employment.	\$4,448,958	\$4,355,149	(\$93,809)
0909900	BUILDING INITIATIVES Building security initiatives for City Hall, Public Safety Building and the Annex Building	<u>\$570,084</u>	<u>\$115,600</u>	<u>(\$454,484)</u>
	TOTAL	\$64,241,832	\$66,694,974	\$2,453,142

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

PARKS AND COMMUNITY SERVICES

FUND/CENTER

GG01/0800500:0809040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

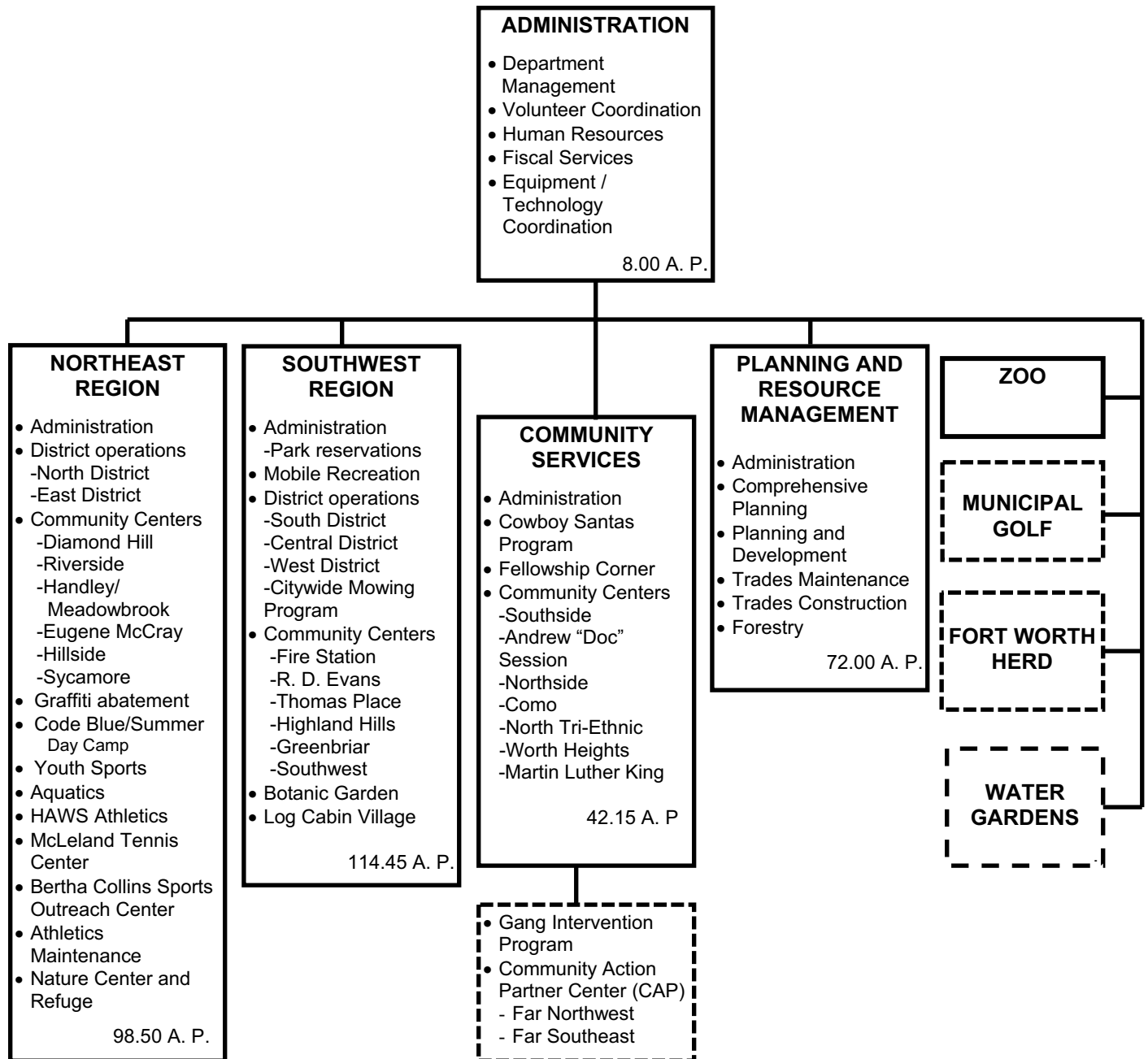
The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs. The Department is organized into six divisions.

The Administration Division provides overall planning and direction for and administrative support to the Department, as well as the coordination of volunteer activities, coordinating centralized information management, fiscal and human resources support for the other departmental elements and contractual oversight of the Zoo. The Zoo's daily operations are managed through a contractual arrangement with the Fort Worth Zoological Association. The Zoo provides conservation education as well as appreciation for the biodiversity of animal life, nature, and their relationship to the quality of human life. The Northeast Region Division is responsible for the operation of six community centers and the maintenance of the park system on the City's northeast side, including contract mowing. This Division also oversees the Department's aquatics and athletics operations, McLeland Tennis Center, and the Nature Center and Refuge. The Southwest Region Division is responsible for the operation of six community centers, park reservations coordination and the maintenance of the park system on the southwest side of the City, including contract mowing. This Division operates the Water Gardens and the Botanic Garden Center and Conservatory, and the Log Cabin Village, which has been returned to the General Fund in FY2010.

The Planning and Resource Management Division is responsible for identification of park system needs and the acquisition, master planning, design, engineering, grantsmanship and construction of park development projects. This Division is also responsible for park system infrastructure maintenance, the care for trees on City-owned property including the removal of hazardous trees and the trimming of tree limbs to alleviate traffic hazards. This Division also manages the Fort Worth Herd. The Community Services Division is responsible for operation of seven community centers and Fellowship Corner, two Community Action Partner (CAP) Centers, the coordination of the Comin' Up Gang Intervention Program, and oversight of human services programs, such as those at the CAP Centers.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 18,520,227	\$ 17,976,192	\$ 16,509,839	\$ 16,955,737
Supplies	2,631,663	2,783,552	2,738,960	2,653,176
Contractual	7,290,548	15,106,437	14,066,148	14,003,005
Capital Outlay	448,247	389,000	174,500	174,500
Total Expenditures	\$ 28,890,684	\$ 36,255,181	\$ 33,489,447	\$ 33,786,418
Authorized Positions	367.10	351.60	324.10	335.10

PARKS AND COMMUNITY SERVICES – 335.10 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$36,255,181	A.P.	351.60
2009-10 ADOPTED:	\$33,786,418	A.P.	335.10

- A) The adopted budget decreases by (\$625,893) to transfer the Water Gardens to the Culture & Tourism Fund. This transfer includes 7 authorized positions and associated costs.
- B) The adopted budget decreases by (\$444,961) for the closure of all City pools except for Forest Park and one Trades Maintenance Worker.
- C) The adopted budget increases by \$435,463 and six authorized positions for the transfer of the Log Cabin Village from the Culture and Tourism Fund.
- D) The adopted budget decreases by (\$262,148) and two and a half authorized positions for the elimination of the Day Labor Center.
- E) The adopted budget decreases by (\$176,232) and three authorized positions for the reduction of education programs at the Botanic Garden transferred to Special Fund to continue the service.
- F) The adopted budget decreases by (\$132,427) and three authorized positions for the reduction of the mowing of City-owned foreclosed properties from a 28-day cycle to a 35-day cycle.
- G) The adopted budget decreases by (\$122,825) and four authorized positions for the elimination of one Forestry Hazard Abatement Crew.
- H) The adopted budget decreases by (\$118,000) and two authorized positions for the transfer of positions at the Fort Worth Nature Center and Refuge to the Greer Island Special Trust.
- I) The adopted budget decreases by (\$283,000) for reductions to the Right-of-Way Maintenance program.
- J) The adopted budget increases by \$274,079 for an additional contribution to the Other Post Employment Benefits (OPEB) trust. This additional contribution is related to the retiree healthcare benefit liability.
- K) The adopted budget decreases by (\$214,500) for the removal of one-time vehicle purchases.
- L) The adopted budget decreases by (\$168,000) for reductions in mowing of the I35/I30 corridor.
- M) The adopted budget decreases by (\$122,099) for the reduction of median mowing from 14-day cycles to 21-day cycles.
- N) The adopted budget decreases by (\$100,000) for the reorganization of the Youth Sports Program.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
PARKS AND COMMUNITY SERVICES

DEPARTMENT PURPOSE

To enrich the lives of our citizens through the stewardship of our resources and the responsive provision of quality recreational opportunities and community services.

FY2009-10 DEPARTMENTAL OBJECTIVES

To manage 10,868 acres of parks, 152 miles of medians, 172 corner clips and 286 traffic islands within established mowing cycles.

To provide service for 996,449 visits annually at 19 community centers during an average of 45 hours per week at 11 centers and an average of 74 hours per week at 9 centers that offer Late Night Program, Community Action Partners Program, daycare and health services.

To respond to 1,823 requests for tree work through the Forestry Section.
To complete 2,040 playground maintenance inspections through the Trade Section. Playgrounds are now inspected once a month.

To provide a year-round Youth Sports Program involving 6,482 youth.
To provide educational programs for 319 schools at the Botanic Garden, Log Cabin Village and the Fort Worth Nature Center.

To enhance the department's ability to provide adequate support for on-going programs and special projects by sustaining the number of volunteer participants.
To provide reservation services for park sites to accommodate resident groups and event sponsors.
To mow and clean City properties including tax-foreclosed properties and fee-owned property through the Citywide Mowing Program every 35 days.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Number of mowing cycles completed	19/20	18/18	14/14
Participant visits served at community ctrs	976,620	986,485	996,449
Responses to Forestry calls	2,643	2,775	1,823
Number of playground inspections	3,278	1,920	2,040
Youth sports participants	5,884	6,452	6,482
Schools served via educational programs	297	479	434
Volunteers/volunteer hours	25,410 /223,812	25,919/228,289	26,438/232,855
Number of site reservations	698	794	882
City properties mowing cycle	28	28	35

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	COMMUNITY SERVICES ADMINISTRATION	\$ 393,036	\$ 2,117,795	\$ 2,135,781	\$ 2,135,781	3.25	3.25	3.25	3.25
0800503	COWBOY SANTAS PROGRAM	227,755	124,796	125,141	125,141	1.00	0.00	0.00	0.00
0800504	SOUTHSIDE COMMUNITY CENTER	181,231	170,429	172,652	181,156	3.30	3.25	2.95	3.45
0800509	ANDREW DOC SESSION COMMUNITY CENTER	171,917	163,690	157,285	167,089	3.25	3.25	3.00	3.25
0800510	FELLOWSHIP CORNER	4,844	6,323	5,481	5,481	0.00	0.00	0.00	0.00
0800511	LATE NIGHT PROGRAM	0	0	25,014	25,014	0.00	0.00	0.00	0.00
0800522	NORTHSIDE COMMUNITY CENTER	359,489	378,209	251,485	379,285	6.25	6.30	4.05	6.30
0800523	COMO COMMUNITY CENTER	589,179	534,760	339,800	532,435	10.10	10.10	5.85	10.10
0800526	NORTH TRI ETHNIC COMMUNITY CENTER	206,238	206,794	218,208	218,208	4.00	4.00	4.00	4.00
0800532	WORTH HEIGHTS COMMUNITY CENTER	305,435	344,018	245,420	360,151	5.50	6.00	4.00	6.00
0800535	MLK COMMUNITY CENTER	341,521	339,936	236,441	343,265	6.00	6.00	4.00	6.00
0800540	DAY LABOR CENTER	12	262,148	10,328	10,328	0.00	2.50	0.00	0.00
	Sub-Total	<u>\$ 2,780,656</u>	<u>\$ 4,648,898</u>	<u>\$ 3,923,036</u>	<u>\$ 4,483,334</u>	<u>42.65</u>	<u>44.65</u>	<u>31.10</u>	<u>42.35</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PACS ADMINISTRATION</u>								
0801000	PACS ADMINISTRATION	\$ 1,392,651	\$ 1,657,882	\$ 1,436,473	\$ 1,436,473	10.00	7.00	8.00	8.00
	Sub-Total	<u>\$ 1,392,651</u>	<u>\$ 1,657,882</u>	<u>\$ 1,436,473</u>	<u>\$ 1,436,473</u>	<u>10.00</u>	<u>7.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MAN- AGEMENT	\$ 1,640	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,640</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ZOOLOGICAL PARK</u>								
0805000	ZOO OPERATION	\$ 0	\$ 5,320,372	\$ 5,416,139	\$ 5,416,139	0.00	0.00	0.00	0.00
0805010	ADMINISTRATION	14	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 14</u>	<u>\$ 5,320,372</u>	<u>\$ 5,416,139</u>	<u>\$ 5,416,139</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807010	SW REGION ADMINIS- TRATION	\$ 512,387	\$ 549,477	\$ 552,608	\$ 552,608	6.00	6.00	6.00	6.00
0807015	MOBILE RECREATION PROGRAM	97,592	108,132	108,182	108,182	1.00	1.00	1.00	1.00
0807021	WEST DISTRICT OPERA- TIONS	936,776	852,598	774,462	775,662	10.00	9.00	9.00	9.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0807027	FIRE STATION COMMUNITY CTR	178,483	209,245	198,060	207,864	3.75	3.75	3.50	3.85
0807028	RD EVANS COMMUNITY CENTER	209,895	232,535	222,281	232,589	3.80	3.80	3.50	3.80
0807029	THOMAS PLACE COMMUNITY CENTER	193,307	206,136	206,250	207,450	3.50	3.50	3.50	3.50
0807031	SOUTH DISTRICT OPERATIONS	1,352,441	1,564,708	1,464,487	1,465,687	15.00	14.00	14.00	14.00
0807032	WORTH HEIGHTS COMMUNITY CENTER	1,151	1,161	0	0	0.50	0.00	0.00	0.00
0807033	HIGHLAND HILLS COMMUNITY CENTER	220,617	236,500	233,496	234,696	4.00	4.00	4.00	4.00
0807038	GREENBRIAR COMMUNITY CENTER	217,078	220,953	214,123	224,431	3.80	3.80	3.50	3.80
0807039	SW COMMUNITY CENTER	242,541	262,862	239,843	259,371	4.60	4.60	4.00	4.30
0807041	CENTRAL DISTRICT	1,254,609	1,272,379	1,063,097	1,063,097	11.00	9.00	9.00	9.00
0807051	WATER GARDEN	431,756	624,280	625,893	0	7.00	7.00	7.00	0.00
0807061	CITYWIDE MOWING	1,688,029	1,322,014	890,994	890,994	20.00	19.00	15.00	15.00
0807080	BOTANIC GARDEN	2,771,775	2,581,454	2,434,962	2,436,162	34.00	34.00	31.00	31.00
0807090	LOG CABIN VILLAGE	439,014	33,390	465,316	465,316	6.00	0.00	6.00	6.00
	Sub-Total	<u>\$ 10,747,451</u>	<u>\$ 10,277,824</u>	<u>\$ 9,694,054</u>	<u>\$ 9,124,109</u>	<u>133.95</u>	<u>122.45</u>	<u>120.00</u>	<u>114.25</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>NORTHEAST REGION</u>								
0808010	NE REGION ADMINIS- TRATION	\$ 460,070	\$ 584,971	\$ 462,738	\$ 462,738	5.00	5.00	5.00	5.00
0808021	NORTH DISTRICT OPER- ATIONS	1,412,381	1,655,032	1,713,838	1,715,038	14.00	13.00	13.00	13.00
0808027	BERTHA COLLINS COM- MUNITY CENTER	29,988	39,174	35,039	35,039	0.00	0.00	0.00	0.00
0808028	DIAMOND HILL COMMU- NITY CENTER	180,166	210,007	219,744	220,944	3.50	3.50	3.50	3.50
0808029	RIVERSIDE COMMU- NITY CENTER	246,586	262,252	253,016	260,620	4.75	4.75	4.50	4.75
0808031	EAST DISTRICT OPERA- TIONS	1,313,329	1,155,165	1,122,975	1,124,175	15.00	14.00	14.00	14.00
0808032	ALLEY CLEANING AND MAINTENANCE	12,110	0	105	105	0.00	0.00	0.00	0.00
0808034	MCCRAY COMMUNITY CENTER	189,402	226,933	225,381	225,381	3.50	3.50	3.50	3.50
0808036	HANDLEY-MEADOW- BROOK COMMUNITY	242,243	245,159	219,263	245,515	3.75	3.75	3.00	3.75
0808038	HILLSIDE COMMUNITY CENTER	234,098	238,819	226,539	233,955	4.25	4.25	4.00	4.25
0808039	SYCAMORE COMMU- NITY CENTER	320,495	340,221	217,047	338,282	5.75	5.75	3.50	5.75
0808040	GRAFFITI ABATEMENT	132,407	138,334	14,099	148,550	2.00	2.00	0.00	2.00
0808050	SUMMER DAY CAMP	61,235	61,235	61,235	61,235	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0808060	NORTHEAST REGION/ YOUTH SPORTS	273,079	283,717	228,673	228,673	0.00	0.00	1.00	1.00
0808070	AQUATICS	533,393	613,284	209,778	209,778	1.00	1.00	0.00	0.00
0808080	HAWS ATHLETICS CEN- TER	768,750	843,634	805,443	806,643	8.00	8.00	8.00	8.00
0808081	MCLELAND TENNIS CENTER	23,390	26,608	26,608	26,608	0.00	0.00	0.00	0.00
0808085	ATHLETICS MAINTENANCE	1,969,017	1,946,936	1,853,874	1,855,074	24.00	22.00	22.00	22.00
0808090	NATURE CENTER & REFUGE	623,829	696,852	635,779	636,979	10.00	10.00	8.00	8.00
	Sub-Total	<u>\$ 9,025,968</u>	<u>\$ 9,568,333</u>	<u>\$ 8,531,174</u>	<u>\$ 8,835,332</u>	<u>104.50</u>	<u>100.50</u>	<u>93.00</u>	<u>98.50</u>
	<u>PLANNING & RESOURCE MANAGE- MENT</u>								
0809010	PRM ADMINISTRATION	\$ 335,904	\$ 284,438	\$ 343,127	\$ 344,327	4.00	5.00	5.00	5.00
0809015	COMPREHENSIVE PLANNING	447,418	486,156	355,473	355,473	3.00	6.00	6.00	6.00
0809020	DESIGN & DEVELOP- MENT	336,590	315,079	316,263	316,263	7.00	7.00	7.00	7.00
0809025	URBAN FORESTRY	225,052	8,002	0	0	7.00	0.00	0.00	0.00
0809030	TRADES MAINTENANCE	1,284,084	1,244,689	1,365,660	1,365,660	16.00	16.00	16.00	16.00

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DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0809035	TRADES CONSTRUCTION	728,630	883,725	792,909	792,909	14.00	18.00	17.00	17.00
0809040	FORESTRY	1,584,626	1,559,783	1,315,138	1,316,398	25.00	25.00	21.00	21.00
	Sub-Total	<u>\$ 4,942,304</u>	<u>\$ 4,781,872</u>	<u>\$ 4,488,571</u>	<u>\$ 4,491,031</u>	<u>76.00</u>	<u>77.00</u>	<u>72.00</u>	<u>72.00</u>
	TOTAL	\$ 28,890,684	\$ 36,255,181	\$ 33,489,447	\$ 33,786,418	367.10	351.60	324.10	335.10

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

PLANNING AND DEVELOPMENT

FUND/CENTER

GG01/0061000:0065050

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Planning and Development Department's mission is to build the most livable city in Texas by helping people make sound decisions about the city's growth and development and, accordingly, to develop property in ways that benefit the community. The department consists of four divisions. The Administration Division is responsible for overall management and policy development. Community Facility Agreements were added in FY2009 under the project management section of the Administrative Division and in FY2010 additional staff transferred from TPW for the management of Transportation Impact Fee Program.

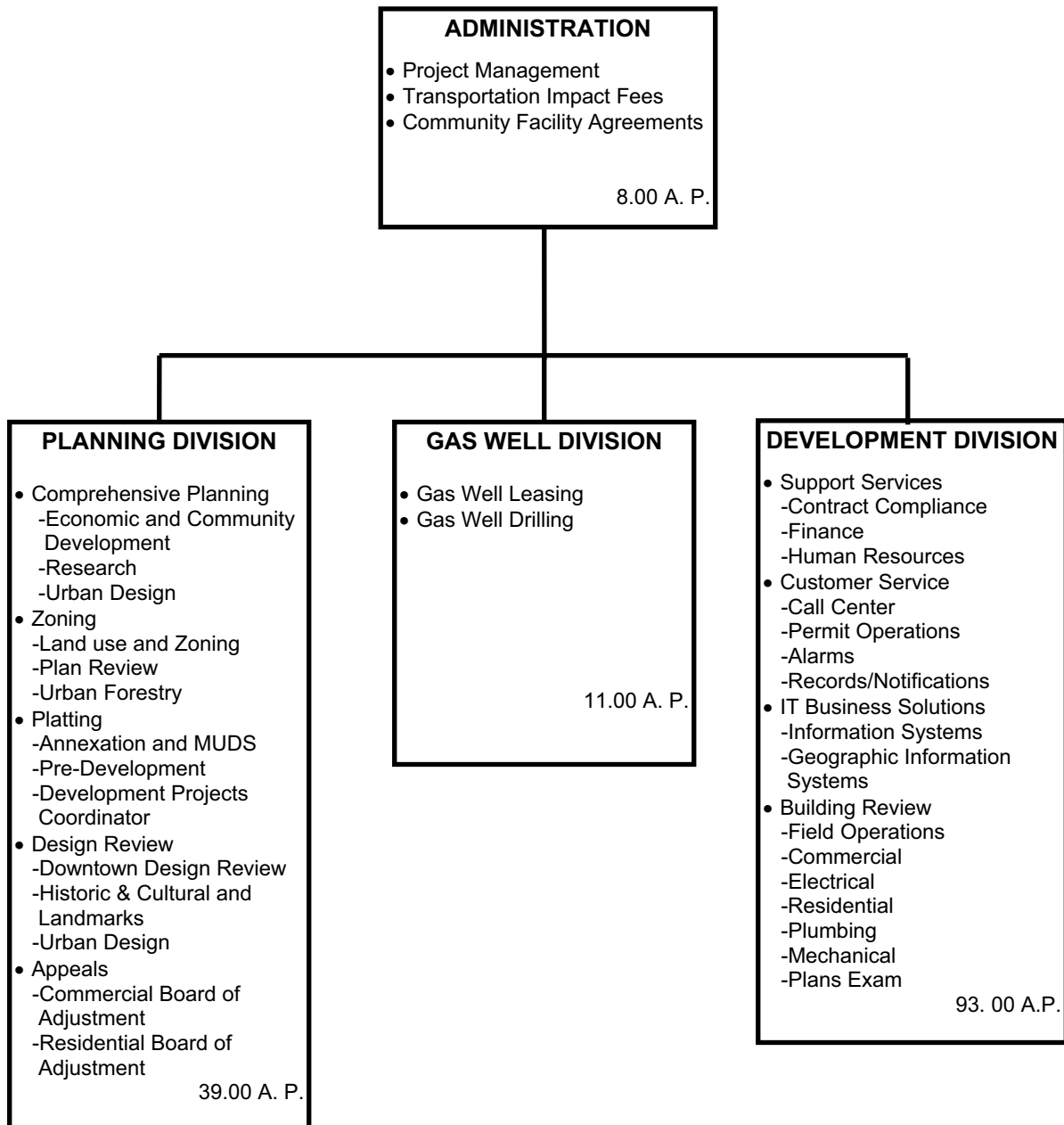
The Development Division is divided into four sections. The Support Services Section is responsible for the fiscal and human resource administration and contract management. Customer Service is responsible for permitting services and the IT Section provides department wide technology support and IT resource management. The Building section provides plans examination and building inspection services. Construction projects are reviewed for compliance with building code requirements and inspections are provided at various intervals for electrical, mechanical, plumbing and residential/commercial building construction to ensure safety and compliance. This division also performs sign ordinance inspections.

The Planning Division is divided into five sections. The Comprehensive Planning Section coordinates the annual update of the Comprehensive Plan, conducts planning-related research and policy analysis, promotes the development of urban villages, prepares neighborhood plans, and manages grants and design contracts for streetscape projects. The Zoning Section administers the city's zoning regulations by staffing the Zoning Commission and reviewing building plans. In FY2010 the Urban Forestry section was added. The Platting Section administers the city's subdivision regulations, staffs the City Plan Commission, and implements the city's annexation policy and program. The Design Review section administers the city's historic preservation and urban design ordinances, staffs the Downtown Design Review Board and the Historic and Cultural Landmarks Commission, and prepares environmental assessments for federally-funded projects. The Appeals section staffs two zoning Boards of Adjustment and provides record management for three sections in the division.

The Gas Well Division performs permitting and inspection services, manages gas leases on City owned property and ensures operator compliance with City ordinances and safety regulations.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 8,781,733	\$ 9,889,959	\$ 9,245,409	\$ 9,261,176
Supplies	405,834	458,012	374,966	374,966
Contractual	2,479,420	4,973,077	2,004,338	2,004,338
Capital Outlay	34,575	95,000	54,000	54,000
Total Expenditures	\$ 11,701,563	\$ 15,416,048	\$ 11,678,713	\$ 11,694,480
Authorized Positions	162.00	161.00	151.00	151.00

PLANNING AND DEVELOPMENT – 151.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
PLANNING AND DEVELOPMENT		GG01/0061000:0065050	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$15,416,048	A.P.	161.00
2009-10 ADOPTED:	\$11,694,480	A.P.	151.00
<p>A) The adopted budget decreases by (\$2,556,042) of the \$3 million program costs for Directions Home. This decrease includes the transfer of two authorized positions, consultant services and other contractual funding for the Directions Home Program from the Planning & Development Department to the Housing & Economic Development Department.</p> <p>B) The adopted budget increases by \$197,600 for the transfer of two authorized positions and associated costs from the Transportation & Public Works Department for the Transportation Impact Fee Program.</p> <p>C) The adopted budget decreases by (\$198,804) for the reduction of three authorized planning positions. This reduction includes an IT Planner, Planning Assistant and a Senior Planner position with associated costs.</p> <p>D) The adopted budget decreases by (152,820) for the reduction of three authorized customer service positions. This reduction includes an Administrative Secretary, a Customer Service Supervisor, and a Customer Service Representative with associated costs.</p> <p>E) The adopted budget decreases by (\$105,492) for the reduction of two authorized inspector positions. This reduction includes a Gas Well Inspector and a Sign Inspector. The Gas Well section received additional administrative support via an internal position transfer. The move has freed up the inspector's time to be out in the field rather than handling administrative duties in the office inputting permits into Permits Plus, the City's permitting software program.</p> <p>F) The adopted budget decreases by (\$101,280) for the reduction of two authorized Urban Forestry positions. This reduction includes an Administrative Technician and a Landscape Architect with associated costs.</p> <p>G) The adopted budget decreases by (\$382,750) due to a change in the accounting practices, deposits for third-party plumbing inspections that were formerly treated as revenue and expenditures will now be treated as deposits and refunds outside of the operating budget.</p> <p>H) The adopted budget decreases by (\$279,054) for the implementation of an eight furlough days citywide. Staff will not work on those specific days and will not be paid.</p> <p>I) The adopted budget decreases by (\$95,000) for motor vehicles based on the one-time funding for vehicle purchase.</p> <p>J) The adopted budget increases by \$151,503 due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>K) The adopted budget increases by \$140,488 for worker's compensation based on the allocation for the department.</p> <p>L) The adopted budget increases by \$75,984 for group health based on a 12% increase.</p> <p>M) The adopted budget increases by \$27,339 for IT Solutions charges based on the allocation for telephones/basic line.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
PLANNING AND DEVELOPMENT

DEPARTMENT PURPOSE

Our mission is to build the most livable city in Texas by helping people make sound decisions about the City's growth and development and accordingly, to develop property in ways that benefit the community.

FY2009-10 DEPARTMENTAL OBJECTIVES

- To perform 97 percent of an estimated 220,000 annual inspections by the next working day
- To perform an estimated 16,000 commercial and residential plans exams within established completion target for each type of plans review
- To secure \$2 million to encourage central city redevelopment and transit-oriented development
- To prepare the 2009 Comprehensive Plan update and secure City Council adoption by February 2010
- To maintain the consistency of zoning decisions with the Comprehensive Plan at 90% or more
- To rezone 4,000 acres through the City's petition-based and City Council-initiated processes

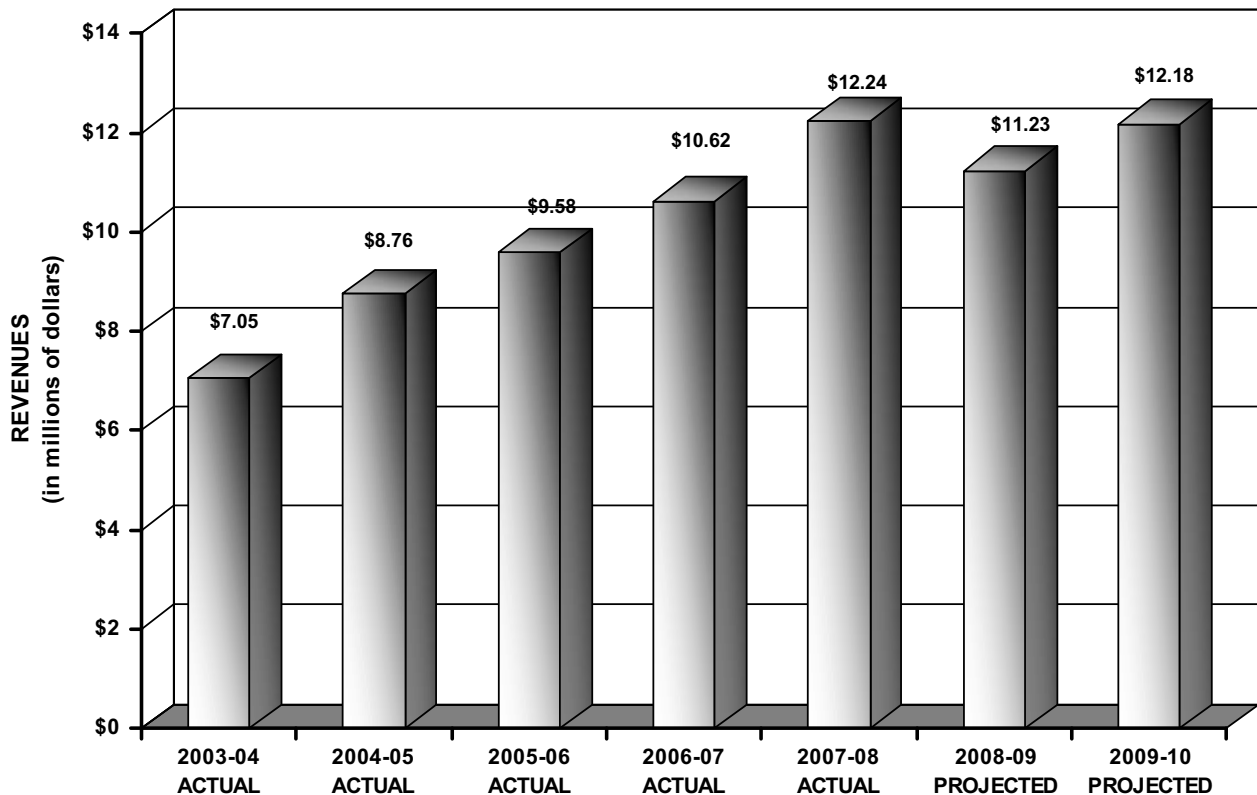
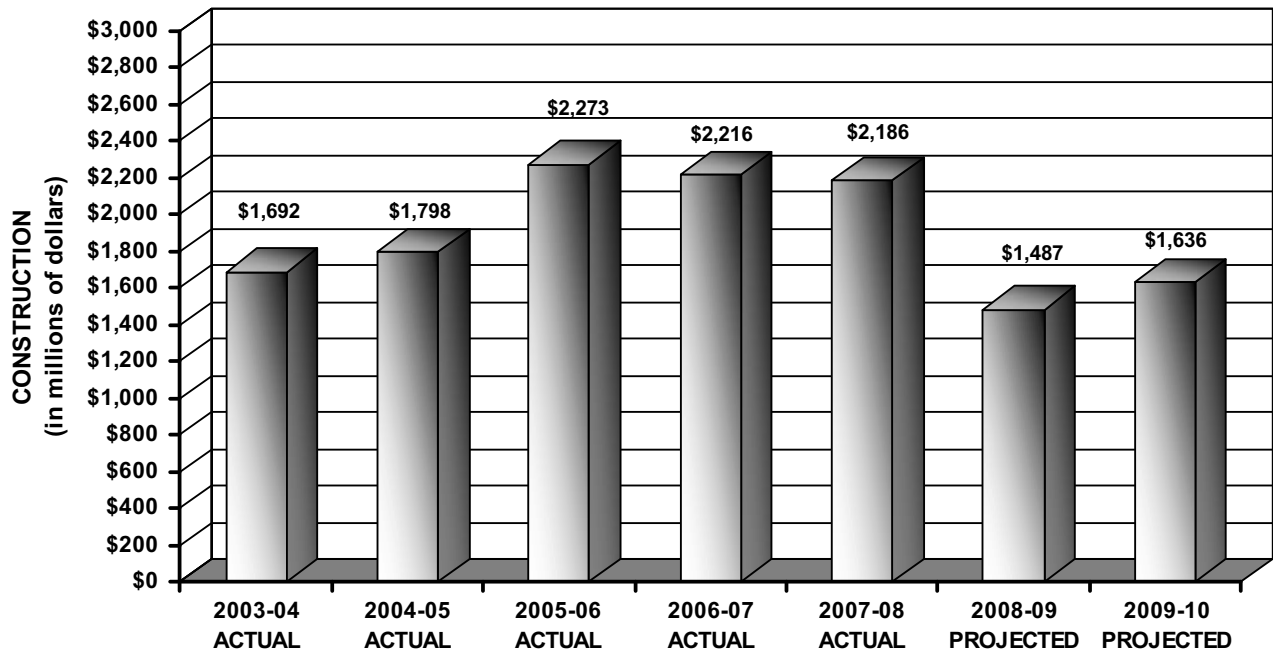
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Number of Inspections performed within One working day	96%	95%	97%
Average Calendar Days for Plans Exam:			
In-House Residential (5 day target)	2	1	1
In-House Commercial (14 day target)	13	5.4	5
Total value (millions) of resources secured	0	\$1.6 M	\$1.6 M
Date of adoption of Comp Plan	Feb 2008	Feb 2009	Feb 2010
Percent of consistency of zoning decisions	95%	77%	90%

FORT WORTH



PLANNING AND DEVELOPMENT

CONSTRUCTION AND REVENUE INDICATORS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PLANNING AND DEVELOPMENT ADMINISTRATION</u>								
0061000	PLANNING AND DEVELOPMENT ADMINISTRATION	\$ 321,544	\$ 1,249,572	\$ 730,828	\$ 730,828	3.00	6.00	8.00	8.00
0061010	DEVELOPMENT ADMINISTRATION	352,490	218,211	133,223	133,223	4.00	2.00	1.00	1.00
0061040	HOMELESSNESS PROGRAM	0	2,393,356	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 674,034</u>	<u>\$ 3,861,139</u>	<u>\$ 864,051</u>	<u>\$ 864,051</u>	<u>7.00</u>	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>BUILDING ADMINISTRATION</u>								
0062000	SUPPORT SERVICES	\$ 246,462	\$ 271,295	\$ 240,102	\$ 240,102	5.00	4.00	3.00	3.00
0062010	CUSTOMER INTAKE/ CENTRAL FILES	1,020,110	1,142,890	1,081,106	1,085,048	20.00	21.00	20.00	20.00
0062020	ALARMS	329,418	320,443	318,769	318,769	5.00	5.00	5.00	5.00
0062030	IT BUSINESS SYSTEMS	1,265,334	825,030	1,218,255	1,238,255	5.00	5.00	4.00	4.00
0062040	GAS WELL MANAGEMENT	388,857	907,359	822,324	822,324	5.00	11.00	10.00	10.00
	Sub-Total	<u>\$ 3,250,181</u>	<u>\$ 3,467,017</u>	<u>\$ 3,680,556</u>	<u>\$ 3,704,498</u>	<u>40.00</u>	<u>46.00</u>	<u>42.00</u>	<u>42.00</u>
	<u>INSPECTIONS</u>								

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DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0063000	CONSTRUCTION DIVISION	\$ 300,567	\$ 139,621	\$ 153,870	\$ 153,870	4.00	1.00	1.00	1.00
0063010	PLANS EXAM	891,112	941,535	877,824	881,766	16.00	15.00	14.00	14.00
0063020	FIELD OPERATIONS	140,496	108,967	102,210	102,210	1.00	1.00	1.00	1.00
0063021	COMMERCIAL INSPECTION	385,253	393,756	394,987	394,987	6.00	6.00	6.00	6.00
0063022	ELECTRICAL INSPECTION	709,016	790,299	661,842	665,783	12.00	11.00	10.00	10.00
0063023	MECHANICAL INSPECTION	268,930	281,526	311,585	311,585	4.00	4.00	4.00	4.00
0063024	PLUMBING INSPECTION	916,482	1,060,484	657,897	637,897	5.00	5.00	5.00	5.00
0063025	RESIDENTIAL INSPECTION	1,172,659	1,261,747	1,217,407	1,221,349	20.00	19.00	19.00	19.00
	Sub-Total	<u>\$ 4,784,516</u>	<u>\$ 4,977,935</u>	<u>\$ 4,377,622</u>	<u>\$ 4,369,447</u>	<u>68.00</u>	<u>62.00</u>	<u>60.00</u>	<u>60.00</u>
	<u>PLANNING</u>								
0065000	PLANNING ADMINISTRATION	\$ 164,735	\$ 200,197	\$ 308,494	\$ 308,494	1.00	1.00	3.00	3.00
0065010	ZONING	537,770	777,421	646,139	646,139	10.00	12.00	10.00	10.00
0065020	APPEALS	450,785	417,939	299,708	299,708	9.00	7.00	5.00	5.00
0065030	PLATTING	533,035	591,591	508,934	508,934	8.00	8.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0065040	COMPREHENSIVE PLANNING	703,883	672,846	546,435	546,435	12.00	10.00	8.00	8.00
0065050	DESIGN REVIEW	602,625	449,963	446,774	446,774	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 2,992,832</u>	<u>\$ 3,109,957</u>	<u>\$ 2,756,484</u>	<u>\$ 2,756,484</u>	<u>47.00</u>	<u>45.00</u>	<u>40.00</u>	<u>40.00</u>
	TOTAL	\$ 11,701,563	\$ 15,416,048	\$ 11,678,713	\$ 11,694,480	162.00	161.00	151.00	151.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: POLICE	FUND/CENTER GG01/0351000:0357302
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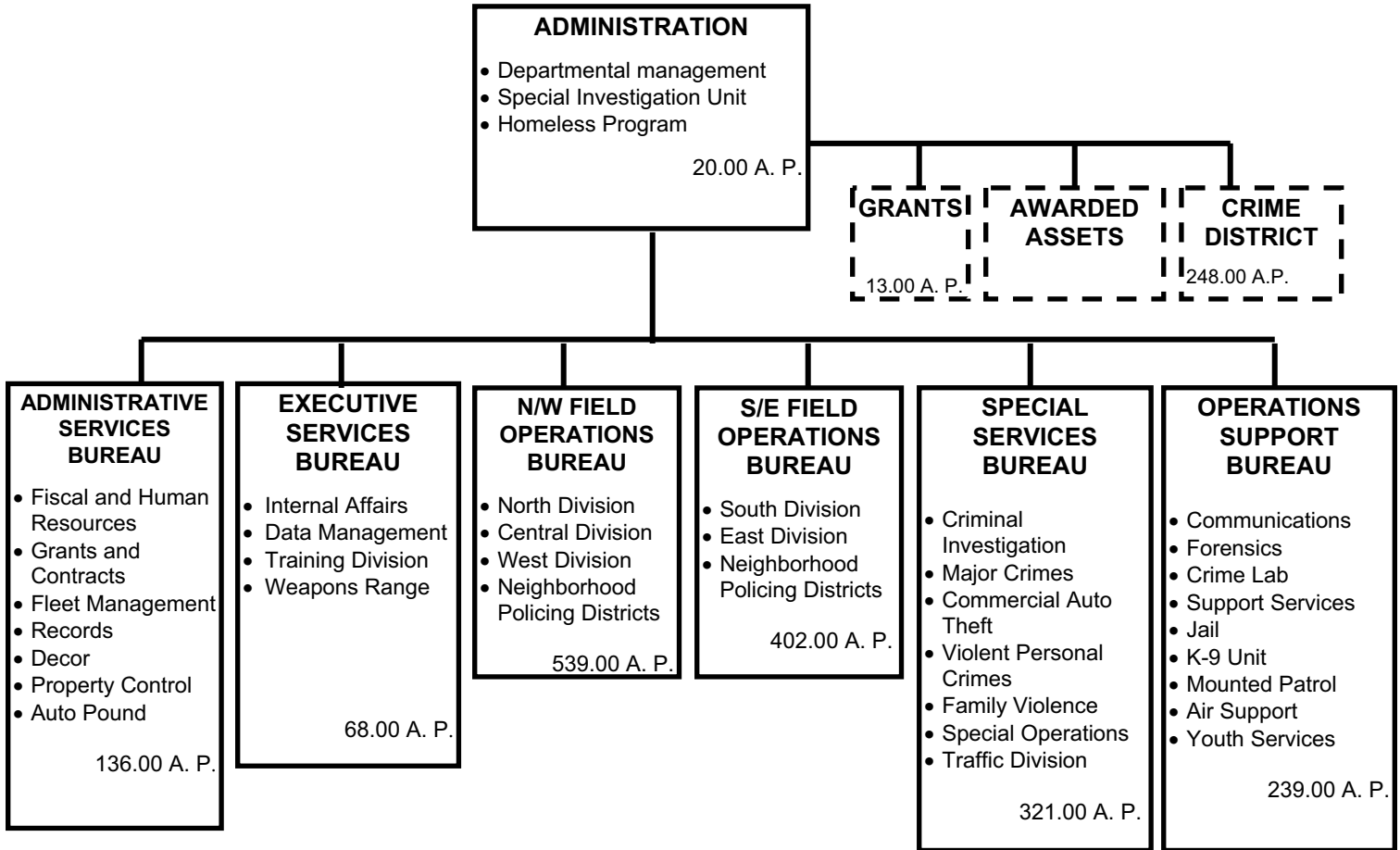
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and enforce traffic laws to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of non-criminal activities such as traffic enforcement.

The Department's Administrative Services Bureau is responsible for fiscal and human resources management, fleet management, records, property control, and the auto pound. The Executive Services Bureau is responsible for internal affairs investigations, staff services, training, and the weapons range. The North / West Field Operations Bureau oversees daily law enforcement operations in the northern and western sections of the city. The South / East Field Operations Bureau oversees daily law enforcement operations in the southern and eastern sections of the city. The Special Services Bureau conducts investigations related to major crimes, conducts special operations, and provides citywide traffic enforcement. The Operations Support Bureau provides a wide variety of support functions for the entire department, including communications, offense reporting, jail services, and specialized units such as canine patrol, mounted patrol, and helicopter patrol. All six bureaus are overseen by the Police Administration Division, which includes the Chief of Police.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 129,104,434	\$ 143,026,890	\$ 150,306,019	\$ 150,308,317
Supplies	7,868,565	7,156,496	6,814,260	6,812,085
Contractual	19,744,621	19,377,867	20,839,801	20,839,678
Capital Outlay	59,945	23,000	89,000	89,000
Total Expenditures	\$ 156,777,565	\$ 169,584,253	\$ 178,049,079	\$ 178,049,079
Authorized Positions	1,659.00	1,719.00	1,725.00	1,725.00

POLICE – 1,986.00 A. P.
GENERAL FUND 1,725.00 A. P.
(CRIME CONTROL AND PREVENTION DISTRICT 248.00 A. P.)
(GRANTS FUND 13.00 A. P.)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GG01/0351000:0357302

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$169,584,253	A.P.	1,719.00
2009-10 ADOPTED:	\$178,049,079	A.P.	1,725.00

- A) The adopted budget increases by \$4,019,051 for the addition of contractually obligated salary increases.
- B) The adopted budget increases by \$1,937,173 for the implementation of the 2009 Patrol Allocation Model and and three positions for Homelessness efforts that were added in FY2009.
- C) The adopted budget increases by \$2,271,810 for increased contributions to employee retirement.
- D) The adopted budget decreases by (\$1,733,669) based on the Department’s commitment to hold 25 positions vacant.
- E) The adopted budget increases by \$1,055,434 for the Police Retirement Contribution related to the additional positions and salary increases. The Retirement Contribution budget is based on a percentage of the salary-related accounts for Civil Service Police Officers.
- F) The adopted budget decreases by (\$551,631) for Civil Service Salary Continuation, which is provided to officers who are injured in the line of duty. Recent changes to City policy are expected to yield savings for this expenditure.
- G) The adopted budget increases by \$511,746 for Equipment Services Department Outside Repairs based on current year actuals.
- H) The adopted budget increases by \$344,351 for contractual costs, including the jail contract and new leasing responsibilities for the gang unit, which is moving from the old Public Health Building.
- I) The adopted budget increases by \$338,778 for increases in the ITS allocation for telephone service.
- J) The adopted budget increases by \$285,345 for Civil Service Special Detail.
- K) The adopted budget increases by \$195,900 for an increase in the City’s contract with Enterprise Rent-a-Car related to undercover vehicle needs.
- L) The adopted budget increases by \$102,955 for the addition of Workers’ Compensation costs for the Crime Control and Prevention District.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **POLICE**

DEPARTMENT PURPOSE

To protect the lives and property of Fort Worth residents, preserve law and order, and enforce the City's laws and ordinances through comprehensive law enforcement and crime prevention programs.

FY2009-10 DEPARTMENTAL OBJECTIVES

To reduce the Part I crime rate by two percent per 100,000 population through a proactive enforcement policy and increased resident participation at the community level, at a cost not to exceed budgeted levels. The FBI Uniform Crime Reporting program identifies murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft as Part I crimes.

To reduce Violent Crime rate per 100,000 population through a proactive enforcement policy and increased resident participation at the community level, at a cost not to exceed budgeted levels.

To increase the number of active Citizen on Patrol members.

To reduce the number of fatal and injury traffic accidents through enforcement efforts, while remaining within budgeted levels.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Part I crime rate per 100,000 residents	5,672	5,700	5,643
Violent crime rate per 100,000 residents	663	611	599
Increase active Citizen on Patrol (COP) Membership	1,182	1,347	1,447
Number of traffic fatality/injury accidents	56/5,060	60/5146	59/5,094

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 1,295,938	\$ 6,329,253	\$ 5,967,062	\$ 6,279,189	9.00	8.00	9.00	12.00
0351001	SPECIAL INVESTIGATIONS	0	0	902,248	553,840	0.00	0.00	9.00	5.00
0351040	HOMELESSNESS PROGRAM	0	195,588	253,222	253,222	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 1,295,938</u>	<u>\$ 6,524,841</u>	<u>\$ 7,122,532</u>	<u>\$ 7,086,251</u>	<u>9.00</u>	<u>8.00</u>	<u>21.00</u>	<u>20.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 592,765	\$ 626,555	\$ 722,073	\$ 722,073	6.00	6.00	7.00	7.00
	Sub-Total	<u>\$ 592,765</u>	<u>\$ 626,555</u>	<u>\$ 722,073</u>	<u>\$ 722,073</u>	<u>6.00</u>	<u>6.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>INTERNAL AFFAIRS DIVISION</u>								
0352300	INTERNAL AFFAIRS DIVISION	\$ 1,184,215	\$ 1,188,263	\$ 1,272,897	\$ 1,272,897	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 1,184,215</u>	<u>\$ 1,188,263</u>	<u>\$ 1,272,897</u>	<u>\$ 1,272,897</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>STAFF SERVICES DIVISION</u>								

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DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0352400	INFORMATION MANAGEMENT	\$ 7,866,015	\$ 7,900,607	\$ 8,597,860	\$ 0	10.00	10.00	11.00	0.00
0352410	CRIME ANALYSIS	0	0	0	807,681	0.00	0.00	0.00	11.00
0352420	PAWN SHOP	0	0	0	138,398	0.00	0.00	0.00	2.00
0352430	RESEARCH AND PLANNING	0	0	0	564,269	0.00	0.00	0.00	7.00
0352440	DATA MANAGEMENT	0	0	0	7,933,156	0.00	0.00	0.00	3.00
	Sub-Total	<u>\$ 7,866,015</u>	<u>\$ 7,900,607</u>	<u>\$ 8,597,860</u>	<u>\$ 9,443,504</u>	<u>10.00</u>	<u>10.00</u>	<u>11.00</u>	<u>23.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 2,222,272	\$ 2,193,720	\$ 2,412,646	\$ 2,412,646	18.00	19.00	20.00	20.00
0352501	WEAPONS RANGE	802,400	869,830	828,924	828,924	3.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 3,024,672</u>	<u>\$ 3,063,550</u>	<u>\$ 3,241,570</u>	<u>\$ 3,241,570</u>	<u>21.00</u>	<u>24.00</u>	<u>25.00</u>	<u>25.00</u>
	<u>OPERATIONAL SUPPORT BUREAU</u>								
0353000	OPERATIONAL SUPPORT BUREAU	\$ 415,358	\$ 436,583	\$ 483,221	\$ 483,221	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 415,358</u>	<u>\$ 436,583</u>	<u>\$ 483,221</u>	<u>\$ 483,221</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>COMMUNICATIONS DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0353100	COMMUNICATIONS DIVISION	\$ 6,505,559	\$ 7,025,018	\$ 6,928,642	\$ 6,928,642	109.00	127.00	128.00	128.00
0353101	COMMUNICATIONS - PIC	843,034	838,583	769,665	769,665	14.00	14.00	13.00	13.00
	Sub-Total	<u>\$ 7,348,593</u>	<u>\$ 7,863,601</u>	<u>\$ 7,698,307</u>	<u>\$ 7,698,307</u>	<u>123.00</u>	<u>141.00</u>	<u>141.00</u>	<u>141.00</u>
	<u>SPECIAL INVESTIGATIONS</u>								
0353200	YOUTH SERVICES DIVISION	\$ 182,030	\$ 173,567	\$ 194,613	\$ 194,613	2.00	2.00	2.00	2.00
0353201	SID - YOUTH	1,539,731	1,545,324	1,467,034	1,467,034	8.00	8.00	7.00	7.00
0353202	YOUTH SERVICES - GANG UNIT	0	0	0	2,157,525	0.00	0.00	0.00	21.00
	Sub-Total	<u>\$ 1,721,761</u>	<u>\$ 1,718,891</u>	<u>\$ 1,661,647</u>	<u>\$ 3,819,172</u>	<u>10.00</u>	<u>10.00</u>	<u>9.00</u>	<u>30.00</u>
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS ADMINISTRATION	\$ 538,730	\$ 467,384	\$ 481,094	\$ 481,094	4.00	4.00	4.00	4.00
0353401	CRIME LAB-CHEMISTRY	435,155	460,978	450,387	450,387	5.00	5.00	5.00	5.00
0353402	CRIME LAB-LATENT PRINTS	370,579	403,977	367,367	367,367	6.00	6.00	6.00	6.00
0353403	CRIME LAB-FIRE ARMS	220,668	226,668	234,156	234,156	3.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0353404	CRIME LAB - EVIDENCE SREENING	218,096	242,946	243,279	243,279	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 1,783,228</u>	<u>\$ 1,801,953</u>	<u>\$ 1,776,283</u>	<u>\$ 1,776,283</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	SUPPORT SERVICES DIVISION	\$ 178,075	\$ 172,381	\$ 191,020	\$ 191,020	2.00	2.00	2.00	2.00
0353501	JAIL	6,025,491	6,166,463	6,434,721	6,434,721	9.00	9.00	10.00	10.00
0353502	K-9	783,936	836,961	757,517	757,517	8.00	8.00	7.00	7.00
0353503	MOUNTED	1,132,265	1,241,709	1,368,215	1,368,215	11.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 8,119,767</u>	<u>\$ 8,417,514</u>	<u>\$ 8,751,473</u>	<u>\$ 8,751,473</u>	<u>30.00</u>	<u>33.00</u>	<u>33.00</u>	<u>33.00</u>
	<u>AIR SUPPORT</u>								
0353600	AIR SUPPORT	\$ 1,385,385	\$ 1,525,204	\$ 1,504,301	\$ 1,504,301	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,385,385</u>	<u>\$ 1,525,204</u>	<u>\$ 1,504,301</u>	<u>\$ 1,504,301</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	CENTRAL/NORTH/WEST FIELD OPS BUREAU	\$ 1,005,214	\$ 1,179,959	\$ -1,311,587	\$ -1,311,587	13.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0354001	CENTRAL CRIME PRE-VENTION UNIT	57,294	120,571	117,936	117,936	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 1,062,507</u>	<u>\$ 1,300,530</u>	<u>\$ -1,193,651</u>	<u>\$ -1,193,651</u>	<u>14.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>NORTH DIVISION</u>								
0354100	NORTH DIVISION	\$ 450	\$ 705	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0354101	NORTH NPD1	60	0	0	0	0.00	0.00	0.00	0.00
0354102	NORTH NPD2	70	0	0	0	0.00	0.00	0.00	0.00
0354110	CENTRAL DIVISION	2,199,624	1,905,637	2,514,258	2,240,426	39.00	17.00	22.00	19.00
0354111	CENTRAL NPD 1	7,696,161	7,890,918	9,589,617	9,589,617	98.00	103.00	108.00	108.00
0354112	CENTRAL NPD 2	6,172,152	6,043,432	6,205,204	6,205,204	88.00	81.00	74.00	74.00
	Sub-Total	<u>\$ 16,068,517</u>	<u>\$ 15,840,692</u>	<u>\$ 18,309,079</u>	<u>\$ 18,035,247</u>	<u>225.00</u>	<u>201.00</u>	<u>204.00</u>	<u>201.00</u>
	<u>EAST DIVISION</u>								
0354210	NORTH DIVISION	\$ 2,095,899	\$ 2,397,207	\$ 2,424,218	\$ 2,282,370	23.00	24.00	25.00	23.00
0354211	NORTH NPD 3	6,259,962	6,915,285	7,296,868	7,181,773	77.00	87.00	81.00	80.00
0354212	NORTH NPD 4	5,260,081	5,421,370	6,308,292	6,215,616	61.00	71.00	75.00	74.00
	Sub-Total	<u>\$ 13,615,942</u>	<u>\$ 14,733,862</u>	<u>\$ 16,029,378</u>	<u>\$ 15,679,759</u>	<u>161.00</u>	<u>182.00</u>	<u>181.00</u>	<u>177.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ZERO TOLERANCE TEAMS</u>								
0354310	WEST DIVISION	\$ 1,874,169	\$ 2,088,792	\$ 2,382,016	\$ 2,210,272	22.00	22.00	25.00	23.00
0354311	WEST NPD9	5,309,942	5,665,750	5,969,695	5,969,695	64.00	71.00	68.00	68.00
0354312	WEST NPD 10	5,263,736	5,304,435	5,827,010	5,827,010	65.00	68.00	66.00	66.00
	Sub-Total	<u>\$ 12,447,848</u>	<u>\$ 13,058,977</u>	<u>\$ 14,178,721</u>	<u>\$ 14,006,977</u>	<u>151.00</u>	<u>161.00</u>	<u>159.00</u>	<u>157.00</u>
	<u>WEST DIVISION</u>								
0354901	WEST NPD 10	\$ 125	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0354902	WEST NPD 11	26	0	0	0	0.00	0.00	0.00	0.00
0354903	WEST NPD 12	192	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 343</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 1,064,102	\$ 1,165,607	\$ 810,010	\$ 810,010	7.00	10.00	6.00	6.00
	Sub-Total	<u>\$ 1,064,102</u>	<u>\$ 1,165,607</u>	<u>\$ 810,010</u>	<u>\$ 810,010</u>	<u>7.00</u>	<u>10.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>SOUTH DIVISION</u>								
0355100	SOUTH DIVISION	\$ 52	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0355101	SOUTH NPD 8	20	0	0	0	0.00	0.00	0.00	0.00
0355110	EAST DIVISION	2,177,526	2,461,127	2,888,538	2,755,745	26.00	25.00	30.00	28.00
0355111	EAST NPD 5	8,597,791	9,495,445	10,664,542	10,557,030	113.00	123.00	122.00	120.00
0355112	EAST NPD 6	6,376,371	6,567,134	6,844,256	6,844,256	82.00	87.00	78.00	78.00
	Sub-Total	<u>\$ 17,151,761</u>	<u>\$ 18,523,706</u>	<u>\$ 20,397,336</u>	<u>\$ 20,157,031</u>	<u>221.00</u>	<u>235.00</u>	<u>230.00</u>	<u>226.00</u>
	<u>WEST DIVISION</u>								
0355210	SOUTH DIVISION	\$ 2,030,165	\$ 2,118,718	\$ 2,348,365	\$ 2,194,763	22.00	22.00	25.00	23.00
0355211	SOUTH NPD7	5,065,950	6,322,673	6,746,435	6,746,435	71.00	85.00	77.00	77.00
0355212	SOUTH NPD 8	5,397,098	5,748,979	5,937,358	5,937,358	73.00	75.00	70.00	70.00
	Sub-Total	<u>\$ 12,493,214</u>	<u>\$ 14,190,370</u>	<u>\$ 15,032,158</u>	<u>\$ 14,878,556</u>	<u>166.00</u>	<u>182.00</u>	<u>172.00</u>	<u>170.00</u>
	<u>EAST DIVISION</u>								
0355900	EAST DIVISION	\$ 277	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 277</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 474,189	\$ 431,982	\$ 548,335	\$ 417,681	5.00	4.00	5.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	Sub-Total	\$ 474,189	\$ 431,982	\$ 548,335	\$ 417,681	5.00	4.00	5.00	4.00
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								
0356100	CRIMINAL INVESTIGATIONS DIVISI	\$ 408,257	\$ 457,368	\$ 427,126	\$ 201,161	6.00	6.00	6.00	2.00
0356101	MAJOR CRIMES	2,873,171	2,955,439	3,823,026	3,630,603	28.00	28.00	38.00	36.00
0356102	COMMERCIAL AUTO THEFT	1,948,530	1,980,424	1,872,754	757,607	25.00	24.00	22.00	9.00
0356103	VPC ROBBERY	1,198,263	1,312,186	1,469,765	1,406,391	12.00	12.00	14.00	14.00
0356104	INTEL	0	0	0	1,009,284	0.00	0.00	0.00	10.00
0356105	CID-VICE	0	61,464	0	0	0.00	1.00	0.00	0.00
0356106	VPC - CSSU	1,599,483	1,626,835	1,646,343	1,646,343	16.00	16.00	16.00	16.00
0356107	VPC - CACU	955,124	1,034,061	1,141,240	0	10.00	10.00	11.00	0.00
0356108	VPC - SCRAM	648,121	1,405,851	1,487,155	0	5.00	12.00	13.00	0.00
0356109	VPC - HOMICIDE	1,203,776	1,364,597	1,288,575	1,288,575	11.00	12.00	12.00	12.00
0356110	SPECIAL VICTIMS	0	0	0	120,757	0.00	0.00	0.00	1.00
0356111	FAMILY VIOLENCE	0	0	0	745,007	0.00	0.00	0.00	9.00
0356112	MISSING PERSONS	0	0	0	291,711	0.00	0.00	0.00	3.00

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DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0356113	SEXUAL ASSAULT	0	0	0	1,486,715	0.00	0.00	0.00	13.00
0356114	VICTIM ASSISTANCE	0	0	0	224,126	0.00	0.00	0.00	4.00
0356115	CRIMES AGAINST CHILDREN	0	0	0	1,141,232	0.00	0.00	0.00	11.00
	Sub-Total	\$ 10,834,725	\$ 12,198,225	\$ 13,155,984	\$ 13,949,512	113.00	121.00	132.00	140.00
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	SPECIAL OPERATIONS	\$ 9,077,543	\$ 9,121,689	\$ 9,539,217	\$ 9,351,666	94.00	92.00	94.00	92.00
0356301	PROPERTY CRIMES UNIT	16,624	264,805	0	0	0.00	4.00	0.00	0.00
0356304	GANG	1,842,273	2,092,220	2,276,664	23,555	22.00	21.00	22.00	0.00
0356305	SOD - SWAT	0	0	39,600	39,600	0.00	0.00	0.00	0.00
	Sub-Total	\$ 10,936,441	\$ 11,478,714	\$ 11,855,481	\$ 9,414,821	116.00	117.00	116.00	92.00
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 8,104,821	\$ 7,975,774	\$ 8,177,385	\$ 8,177,385	88.00	82.00	81.00	81.00
0356501	COMMERCIAL ENFORCEMENT UNIT	302,989	406,263	407,255	407,255	4.00	4.00	4.00	4.00
	Sub-Total	\$ 8,407,810	\$ 8,382,037	\$ 8,584,640	\$ 8,584,640	92.00	86.00	85.00	85.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	ADMINISTRATIVE SERVICES BUREAU	\$ 175,350	\$ 300,954	\$ 173,547	\$ 173,547	2.00	4.00	2.00	2.00
	Sub-Total	<u>\$ 175,350</u>	<u>\$ 300,954</u>	<u>\$ 173,547</u>	<u>\$ 173,547</u>	<u>2.00</u>	<u>4.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>FISCAL AND HR MANAGEMENT</u>								
0357100	FISCAL AND EMPLOYMENT MGMT	\$ 871,399	\$ 992,233	\$ 867,418	\$ 867,418	14.00	15.00	14.00	14.00
0357101	CONTRACT MANAGEMENT	0	0	211,090	211,090	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 871,399</u>	<u>\$ 992,233</u>	<u>\$ 1,078,508</u>	<u>\$ 1,078,508</u>	<u>14.00</u>	<u>15.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>FLEET MANAGEMENT</u>								
0357200	FLEET MANAGEMENT	\$ 9,052,695	\$ 7,802,128	\$ 8,213,472	\$ 8,213,472	7.00	7.00	8.00	8.00
0357201	AUTO POUND	3,376,528	3,589,688	3,603,866	3,603,866	25.00	27.00	27.00	27.00
	Sub-Total	<u>\$ 12,429,223</u>	<u>\$ 11,391,816</u>	<u>\$ 11,817,338</u>	<u>\$ 11,817,338</u>	<u>32.00</u>	<u>34.00</u>	<u>35.00</u>	<u>35.00</u>
	<u>RECORDS</u>								
0357300	RECORDS DIVISION	\$ 1,376,503	\$ 1,462,456	\$ 1,537,042	\$ 1,537,042	23.00	25.00	26.00	26.00
0357301	DATA COLLECTION AND REPORTING	1,630,947	1,896,416	1,700,835	1,700,835	39.00	37.00	34.00	34.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0357302	PROPERTY CONTROL	998,772	1,168,114	1,202,174	1,202,174	21.00	21.00	22.00	22.00
	Sub-Total	<u>\$ 4,006,222</u>	<u>\$ 4,526,986</u>	<u>\$ 4,440,051</u>	<u>\$ 4,440,051</u>	<u>83.00</u>	<u>83.00</u>	<u>82.00</u>	<u>82.00</u>
	TOTAL	156,777,565	169,584,253	178,049,079	178,049,079	1,659.00	1,719.00	1,725.00	1,725.00

FORT WORTH



POLICE DEPARTMENT STAFFING

GENERAL FUND GG01

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10
0351000	Administration	6		2	1		
0351001	Special Investigations		3	2			
0351040	Homelessness Program	3					
	Sub-Total	9	3	4	1		
<u>Executive Services Bureau</u>							
0352000	Executive Services	2	1		1		1
0352300	Internal Affairs	1		6	1	1	
0352410	Crime Analysis	3	1		1		
0352420	Pawn Shop	1					
0352430	Research and Planning					1	
0352500	Training Division	8	2	3	2	1	
0352501	Weapons Range	4					
	Sub-Total	19	4	9	5	3	1
<u>Operations Support Bureau</u>							
0353000	Operations Support				1		1
0353200	Youth Services					1	
0353201	Youth Section	4		1			
0353202	Gang	14	4	3			
0353500	Support Services					1	
0353501	Jail				6		
0353502	K-9 Unit	6		1			
0353503	Mounted Patrol	12		1			
0353600	Air Support	4					
	Sub-Total	40	4	6	7	2	1
<u>Central/North/West Field Operations Bureau</u>							
0354000	C/N/W Field Operations				1		1
0354110	Central Division		13		1	1	
0354111	NPD* 1	87	1	12	1		
0354112	NPD* 2	65	1	8	1		
0354210	North Division		15	1	1	1	
0354211	NPD* 3	74	1	8	1		
0354212	NPD* 4	66	1	8	1		
0354310	West Division		13	2	1	1	
0354311	NPD* 9	61	1	8	1		
0354312	NPD* 10	59	1	8	1		
	Sub-Total	412	47	55	10	3	1

POLICE DEPARTMENT STAFFING

GENERAL FUND GG01

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
<u>South/East Field Operations Bureau</u>								
0355000	S/E Field Operations				4		1	5
0355110	East Division		20	1	1	1		23
0355111	NPD 5	115		11	1			127
0355112	NPD 6	74	1	8	1			84
0355210	South Division		15	1	1	1		18
0355211	NPD 7	70	1	9	1			81
0355212	NPD 8	<u>62</u>	<u>1</u>	<u>8</u>	<u>1</u>			<u>72</u>
	Sub-Total	321	38	38	10	2	1	410
<u>Special Services Bureau</u>								
0356000	Special Services	1			1		1	3
0356100	Criminal Investigations					1		1
0356101	CID - Major Crimes	8	21	3	1			33
0356102	Commercial Auto Theft		4	1				5
0356103	VPC - Robbery		12	1				13
0356104	CID - Intel	7	1	1	1			10
0356106	VPC - Crime Scene	14	1	1				16
0356109	VPC - Homicide		9	1	1			11
0356110	Special Victims				1			1
0356111	Family Violence		6	1				7
0356112	Missing Persons		2					2
0356113	Sexual Assault	5	6	1				12
0356115	Crimes Against Children		9	1				10
0356300	Special Operations	57	15	9	5	1		87
0356500	Traffic	54	10	9	2	1		76
0356501	Traffic - CVE	<u>4</u>						<u>4</u>
	Sub-Total	150	96	29	12	3	1	259
	Sub-Total-Civil Service	951	192	141	45	13	5	1,313
	Sub-Total-Civilians							<u>412</u>

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
PUBLIC EVENTS**FUND/CENTER**
GG01/0251000:0252000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Public Events Department has been moved to the Culture and Tourism Fund for FY2010. All budget information for this department can be found in the Special Funds section.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 7,098,016	\$ 4,905,679	\$ 0	\$ 0
Supplies	1,070,260	1,001,203	0	0
Contractual	3,165,713	3,250,862	0	0
Capital Outlay	95,439	72,500	0	0
Total Expenditures	\$ 11,429,427	\$ 9,230,244	\$ 0	\$ 0
Authorized Positions	141.00	102.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC EVENTS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0251000	<u>WILL ROGERS MEMORIAL CENTER</u> WILL ROGERS MEMORIAL CENTER	\$ 6,311,215	\$ 5,469,961	\$ 0	\$ 0	63.00	57.00	0.00	0.00
	Sub-Total	<u>\$ 6,311,215</u>	<u>\$ 5,469,961</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>63.00</u>	<u>57.00</u>	<u>0.00</u>	<u>0.00</u>
0252000	<u>FORT WORTH CONVENTION CENTER</u> FORT WORTH CONVENTION CENTER	\$ 5,118,213	\$ 3,760,283	\$ 0	\$ 0	78.00	45.00	0.00	0.00
	Sub-Total	<u>\$ 5,118,213</u>	<u>\$ 3,760,283</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>78.00</u>	<u>45.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 11,429,427	\$ 9,230,244	\$ 0	\$ 0	141.00	102.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
PUBLIC HEALTH**FUND/CENTER**
GG01/0501000:0505003**SUMMARY OF DEPARTMENT RESPONSIBILITIES:**

In FY2009, the Public Health Department's responsibilities were reorganized to achieve the City Manager's goal of consolidating departments with like services to improve efficiency and decrease costs. The Outreach, Health Promotion and Education, Consumer Health, Animal Kennel and Animal Control Programs have transferred to the Code Compliance Department. In FY2010, Tarrant County assumed the full responsibilities of the Vital Statistics Program for the City of Fort Worth as part of their countywide operations.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 7,024,437	\$ 334,113	\$ 0	\$ 0
Supplies	542,687	12,067	0	0
Contractual	1,335,212	125,355	0	0
Capital Outlay	204,334	0	0	0
Total Expenditures	\$ 9,106,670	\$ 471,535	\$ 0	\$ 0
Authorized Positions	146.00	12.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PUBLIC HEALTH ADMINISTRATION</u>								
0501000	ADMINISTRATION	\$ 1,062,020	\$ 166,626	\$ 0	\$ 0	10.00	1.00	0.00	0.00
0501005	HEALTH PROMOTION AND EDUCATION	381,451	0	0	0	6.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,443,471</u>	<u>\$ 166,626</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>16.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CONSUMER HEALTH</u>								
0503002	CONSUMER HEALTH	\$ 1,775,242	\$ 0	\$ 0	\$ 0	26.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,775,242</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>26.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ANIMAL CONTROL</u>								
0504001	ANIMAL CONTROL	\$ 2,240,900	\$ 0	\$ 0	\$ 0	34.00	0.00	0.00	0.00
0504002	ANIMAL KENNEL	877,647	0	0	0	23.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,118,547</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>57.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EPIDEMIOLOGY AND ASSESSMENT</u>								
0505000	VITAL STATISTICS	\$ 633,701	\$ 304,909	\$ 0	\$ 0	11.00	11.00	0.00	0.00
0505001	HEALTH INFORMATION SYSTEMS AND AUTOMATION	164,593	0	0	0	2.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0505003	EPIDEMIOLOGY	379,584	0	0	0	5.00	0.00	0.00	0.00
0505004	OUTREACH	1,591,531	0	0	0	29.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,769,410</u>	<u>\$ 304,909</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>47.00</u>	<u>11.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 9,106,670	\$ 471,535	\$ 0	\$ 0	146.00	12.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Transportation and Public Works Department strives to improve the physical condition of the City by maintaining city roadways, drainage structures, street lights, signs, markings and traffic signals, as well as City-owned facilities. The Department's seven divisions are: Business Support and Administration, Infrastructure Management, Traffic Engineering, Transportation Planning & Capital Projects, Traffic Services, Facilities Management and Street Services.

The Business Support Division is responsible for managing and coordinating the Department's business related activities including Budget, Human Resources and Information Technology Services. This Division also manages the Municipal Parking Fund. The Infrastructure Management Division is responsible for managing the City's street network by utilizing the Pavement Management Application (PMA) inspection and program development for maintenance and replacement of city bridges. Major duties of Infrastructure Division include planning and programming of Capital Improvement Programs (reconstruction), Major Maintenance Program (resurfacing and rehabilitation) and Routine Maintenance Programs. The Street Services Division performs maintenance and repair work on the city streets through the following programs: routine maintenance, major maintenance, concrete pavement rehabilitation and bridge maintenance programs, and also, responds to inclement weather and other emergencies.

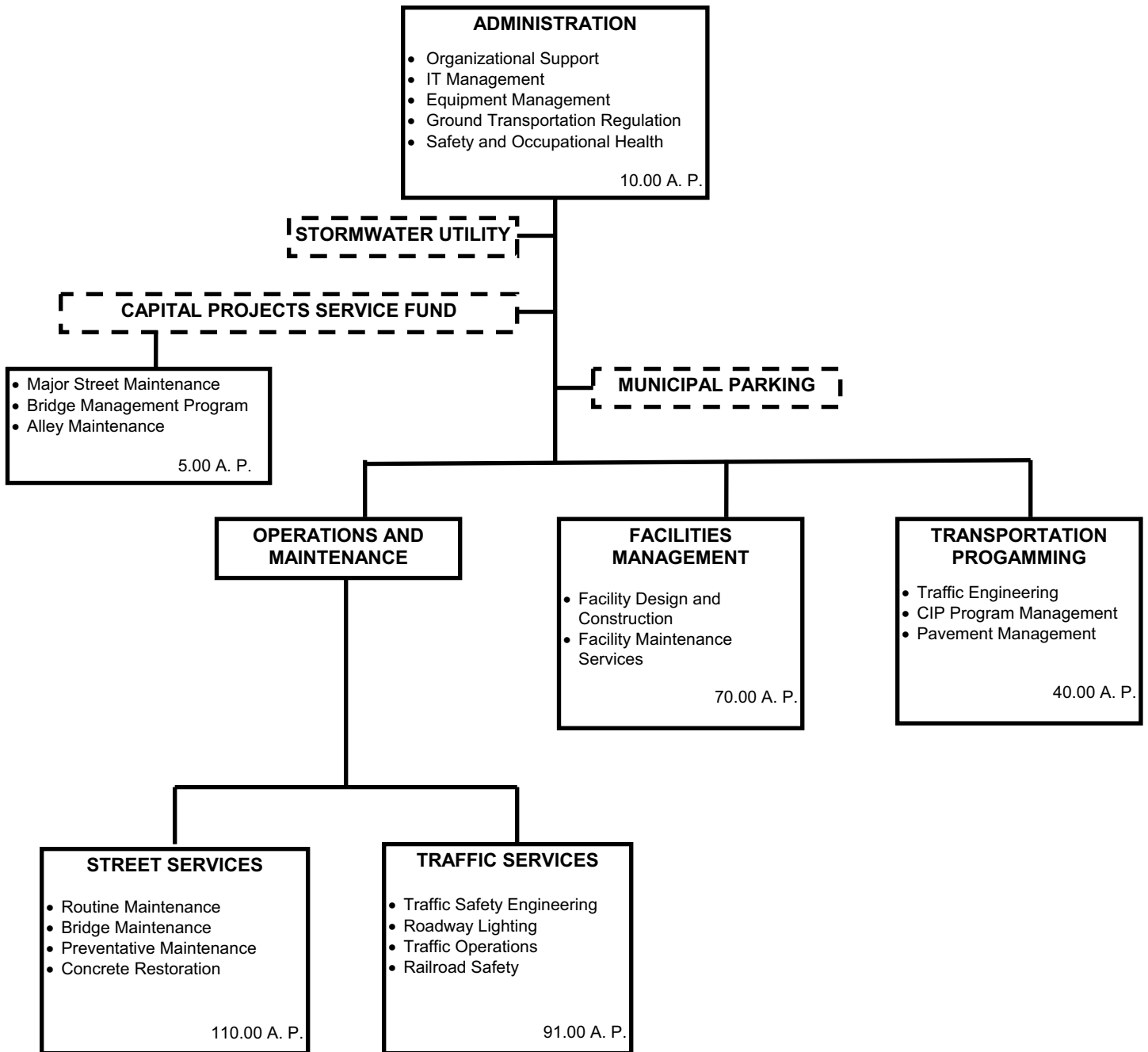
The Traffic Engineering and Traffic Services Divisions provide for the design, installation, and maintenance of street lights, traffic signals, traffic signs, roadway markings, railroad grade crossings and parking meters as well as addressing the city's street lighting needs. The Traffic Engineering Division manages the Red Light Enforcement Program.

The Transportation Planning & Capital Projects Division provides planning for future city transportation needs. The Facilities Management Division is responsible for managing building maintenance and repair programs, performing facility planning, architectural and construction management services for City-wide facilities, as well as identifying and implementing energy conservation projects.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 21,165,592	\$ 22,153,532	\$ 19,198,712	\$ 19,250,741
Supplies	7,159,912	7,682,430	7,516,297	7,516,297
Contractual	23,148,606	24,109,451	24,026,708	24,026,708
Capital Outlay	1,698,415	769,300	681,500	681,500
Total Expenditures	\$ 53,172,525	\$ 54,714,713	\$ 51,423,217	\$ 51,475,246
Authorized Positions	382.00	366.00	326.00	326.00

TRANSPORTATION AND PUBLIC WORKS

326.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: TRANSPORTATION AND PUBLIC WORKS		FUND/CENTER GG01/0201000:0208013	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$54,714,713	A.P.	366.00
2009-10 ADOPTED:	\$51,475,246	A.P.	326.00
<p>A) The adopted budget decreases by (\$679,576) for the reduction of an Engineering Technician II and a Senior Engineering Technician. This reduction includes two authorized positions and associated costs.</p> <p>B) The adopted budget decreases by (\$478,235) for the reduction of Customer Service Representative, Professional Engineer, Senior Administrative Assistant, Parts Expediter, five Traffic Service Workers, two Traffic Systems Technician II positions and associated costs.</p> <p>C) The adopted budget decreases by (\$404,532) for the reduction of two Skilled Trades Technicians, Custodial Services Supervisor, Carpenter, Painter, Roofer and HVAC Technician. This reduction includes seven authorized positions and associated costs.</p> <p>D) The adopted budget decreases by (\$332,427) for the transfer of six authorized positions for development review and project management from TPW/General Fund to the Capital Projects Service Fund.</p> <p>E) The adopted budget decreases by (\$317,554) for the reduction of an Engineering Technician II, Construction Inspector II, and a Senior Professional Engineer position and associated costs.</p> <p>F) The adopted budget decreases by (\$249,492) for the reduction of four Equipment Operators and a Field Operations Crewleader position and associated costs.</p> <p>G) The adopted budget decreases by (\$237,608) for the reduction of a Planner, Senior Planner, and a Transportation Manager position and associated costs.</p> <p>H) The adopted budget decreases by (\$197,600) for the transfer of two authorized positions for the Transportation Impact Fee Program in the Planning & Development Department.</p> <p>I) The adopted budget decreases by (\$159,220) for the reduction of an Equipment Coordinator and a Senior Management Analyst. This reduction includes two authorized positions and associated costs.</p> <p>J) The adopted budget increases by \$106,593 for the transfer of a Hearing Officer from Municipal Court for the Red Light Enforcement Program and associated costs.</p> <p>K) The adopted budget decreases by (\$569,190) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>L) The adopted budget decreases by (\$406,336) workers' compensation based on Human Resources' analysis and allocation.</p> <p>M) The adopted budget increases by \$338,868 due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>N) The adopted budget decreases by (\$769,300) for motor vehicles based on the one-time purchases budgeted for FY2009.</p> <p>O) The adopted budget increases by \$171,372 for a 12% increase in group health contributions.</p> <p>P) The adopted budget decreases by (\$183,773) for other contractual based on an increase in the janitorial and elevator maintenance contracts.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT PURPOSE

The Transportation and Public Works Department seeks to protect and preserve the health, safety and well-being of the residents of Fort Worth through effective and efficient maintenance and operation of the city's transportation, drainage and facilities infrastructure. The department's Streets Services division is responsible for maintaining the city's street and bridge infrastructure, which consists of 7,218 lane miles of street and 347 major bridges. Traffic Services and Traffic Engineering work closely together to provide mobility and safety through the design, installation, operation, and maintenance of the city's traffic control and safety devices. Transportation Programming and Capital Projects manages the implementation of city's Infrastructure Capital Development Program and is responsible for the planning, development and design of: arterial roadways, pedestrian and bicycle facilities and other public transportation facilities. Facilities Management is responsible for planning, designing, constructing, operating and maintain the city's facilities, while the Storm Water Utility provides storm water management to approximately 200,000 residential, commercial and industrial customers. Parking Services manages and operates the city's parking meters, surface lots and parking garages.

FY2009-10 DEPARTMENTAL OBJECTIVES

Based on the 2008 inventory, the City's street network consists of 7,218 lane miles (LM) with an average network Pavement Quality Index (PQI) of 7.2 and a \$6.8 billion replacement value. 2,218 LM are in excellent, 2,900 LM in good, 1,506 LM in fair and 593 LM miles in poor condition. TPW's objectives are to:

Maintain the City's street network at an average PQI of 7 or higher while keeping the lane miles of poor streets at or below the current level of 593 by performing:

- Timely routine maintenance to keep the streets safe
- Proactive major maintenance (resurfacing/rehabilitation) on 204 lane miles per year
- Reconstruction of 30 lane miles of poor streets annually on which maintenance is no longer cost effective

Reduce delays at 10% of signalized intersections by evaluating and updating timing plans at 125 intersections, and by completing preventative maintenance inspection (PMI's) at 95% of the city's current traffic signal inventory of 712.

Maintain customer satisfaction level with city-maintained facilities at 95% as measured by customer surveys generated with every service call.

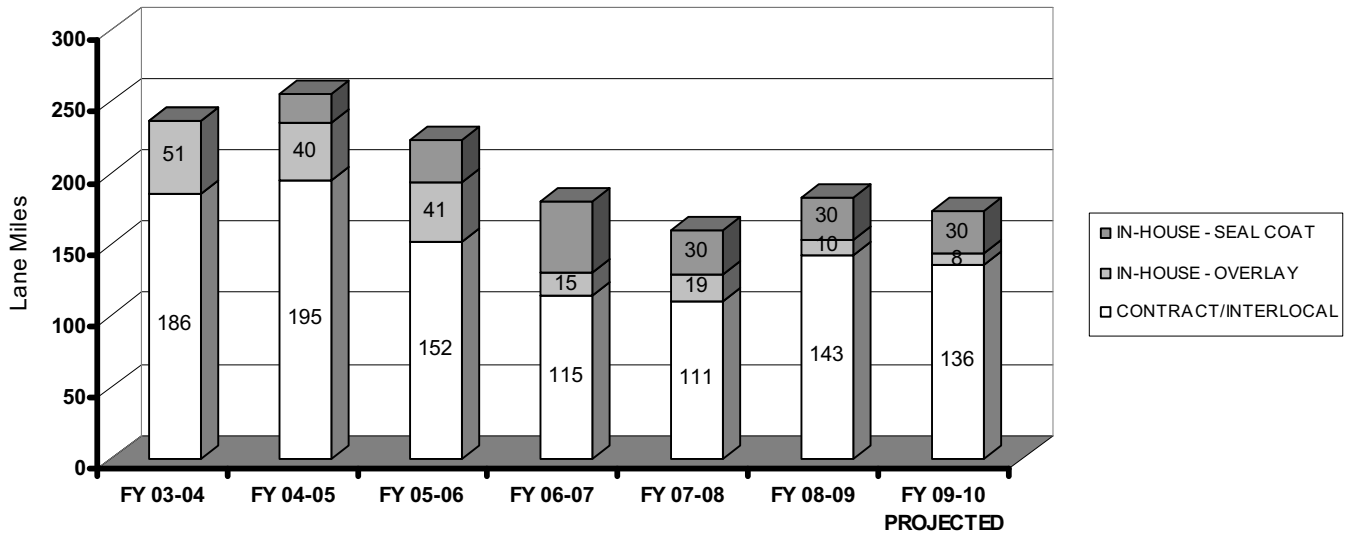
Complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Major Maintenance resurfacing lane miles	177	174	174
Reconstruction CIP lane miles	18	18	30
Total	195	192	204
# of intersections timing plans evaluated and updated	33	125	125
Percent of signalized intersections fully functional	80%	80%	85%
Facilities annual survey index of customer satisfaction	95%	95%	95%
Infrastructure plan reviews within 14-days	95%	95%	95%

FORT WORTH

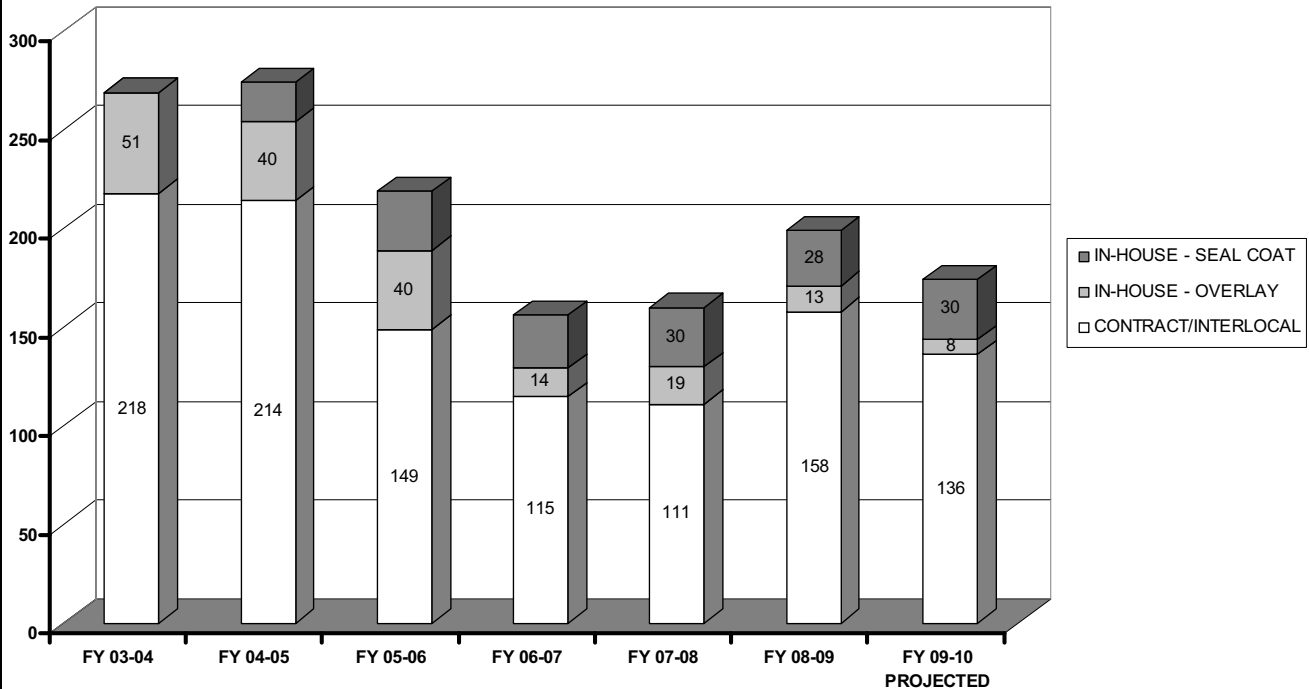


**Transportation and Public Works
Asphalt Resurfacing Program
Funded Lane Miles by Fiscal Year**



•Decrease in lane miles in the resurfacing program for FY2006-07 and FY2007-08 is due to inflation, material costs, and more concrete, curb & gutter and driveways than in previous years (20-25%).

**Transportation and Public Works
Asphalt Resurfacing Program
Actual Lane Miles Completed each Fiscal Year**



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	ORGANIZATIONAL MANAGEMENT	\$ 1,970,677	\$ 1,894,976	\$ 1,462,187	\$ 1,462,187	12.00	10.00	8.00	8.00
0201001	TPW IT MANAGEMENT	1,699,911	1,436,787	1,533,968	1,533,968	3.00	1.00	1.00	1.00
0201002	GROUND TRANSPORTATION REGULATION	0	75,401	85,863	85,863	0.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 3,670,588</u>	<u>\$ 3,407,164</u>	<u>\$ 3,082,018</u>	<u>\$ 3,082,018</u>	<u>15.00</u>	<u>12.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>INFRASTRUCTURE</u>								
0202001	INFRASTRUCTURE DIVISION SUPPORT	\$ 459,733	\$ 510,456	\$ 464,943	\$ 464,943	5.00	5.00	4.00	4.00
0202002	STREETS	15,949,995	16,437,991	16,425,988	16,425,988	7.00	7.00	7.00	7.00
0202003	BRIDGES	897,646	987,726	1,488,649	1,488,649	1.00	1.00	1.00	1.00
0202005	ALLEYWAY PROGRAM	829,673	1,369,006	735,207	735,207	3.00	2.00	1.00	1.00
	Sub-Total	<u>\$ 18,137,048</u>	<u>\$ 19,305,179</u>	<u>\$ 19,114,787</u>	<u>\$ 19,114,787</u>	<u>16.00</u>	<u>15.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>TRAFFIC ENGINEERING</u>								
0202501	OPERATIONS & SAFETY	\$ 1,202,784	\$ 1,215,476	\$ 827,248	\$ 827,248	12.00	12.00	8.00	8.00
0202502	STREET MANAGEMENT	1,124,679	1,075,326	1,068,857	1,068,857	17.00	15.00	15.00	15.00
0202503	PARKING MANAGEMENT	191,965	0	0	0	2.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0202504	AUTOMATED RED LIGHT ENFORCEMENT PROGRAM	764,495	356,532	369,212	369,212	3.00	3.00	4.00	4.00
	Sub-Total	<u>\$ 3,283,924</u>	<u>\$ 2,647,334</u>	<u>\$ 2,265,317</u>	<u>\$ 2,265,317</u>	<u>34.00</u>	<u>30.00</u>	<u>27.00</u>	<u>27.00</u>
	<u>TRANS PROGRAM AND CAPITAL PROJECTS</u>								
0203001	TRANS PLANNING SUPPORT	\$ 383,765	\$ 215,769	\$ 316,001	\$ 316,001	2.00	2.00	2.00	2.00
0203002	TRANSPORTATION PLANNING	662,670	581,552	306,363	306,363	6.00	5.00	2.00	2.00
0203003	DEVELOPMENT	458,970	228,954	21,369	21,369	7.00	3.00	0.00	0.00
0203004	CAPITAL PROJECTS	228,807	173,314	64,535	64,535	4.00	5.00	2.00	2.00
	Sub-Total	<u>\$ 1,734,212</u>	<u>\$ 1,199,589</u>	<u>\$ 708,268</u>	<u>\$ 708,268</u>	<u>19.00</u>	<u>15.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>TRAFFIC SERVICES</u>								
0204001	TRAFFIC DIVISION SUPPORT	\$ 1,246,969	\$ 1,809,796	\$ 1,429,709	\$ 1,437,142	19.00	26.00	21.00	21.00
0204002	SIGNS AND MARKINGS	1,675,810	1,751,623	1,763,228	1,770,661	25.00	24.00	21.00	21.00
0204003	SIGNALS	1,975,201	1,920,626	1,677,290	1,684,723	26.00	21.00	18.00	18.00
0204004	STREET LIGHT	3,621,784	4,067,380	4,072,110	4,072,110	34.00	31.00	31.00	31.00
	Sub-Total	<u>\$ 8,519,763</u>	<u>\$ 9,549,425</u>	<u>\$ 8,942,337</u>	<u>\$ 8,964,636</u>	<u>104.00</u>	<u>102.00</u>	<u>91.00</u>	<u>91.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>FACILITIES MANAGEMENT</u>								
0205001	FACILITIES OPERATIONS	\$ 1,366,911	\$ 1,455,045	\$ 1,345,174	\$ 1,345,174	20.00	17.00	14.00	14.00
0205002	FACILITIES MAINTENANCE	4,173,249	3,997,917	3,687,028	3,694,461	45.00	45.00	41.00	41.00
0205003	FACILITIES SUPPORT	891,616	975,317	1,055,497	1,055,497	6.00	6.00	6.00	6.00
0205004	ARCHITECTUAL SERVICES	460,888	515,997	495,445	495,445	8.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 6,892,664</u>	<u>\$ 6,944,276</u>	<u>\$ 6,583,144</u>	<u>\$ 6,590,577</u>	<u>79.00</u>	<u>77.00</u>	<u>70.00</u>	<u>70.00</u>
	<u>STREET SERVICES</u>								
0208001	STREETS DIVISION SUPPORT	\$ 342,889	\$ 379,269	\$ 360,880	\$ 360,880	5.00	4.00	4.00	4.00
0208002	SOUTHSIDE ROUTINE MAINTENANCE	2,815,243	3,062,952	2,923,934	2,931,367	42.00	36.00	34.00	34.00
0208003	NORTHSIDE ROUTINE MAINTENANCE	3,366,573	3,152,765	3,066,905	3,074,338	43.00	36.00	35.00	35.00
0208004	OVERLAY/REHABILITATION	3,693,146	2,899,249	2,831,740	2,839,171	22.00	18.00	17.00	17.00
0208005	DRAINAGE MAINTENANCE	1,154	0	0	0	0.00	0.00	0.00	0.00
0208006	BRIDGE MAINTENANCE	693,801	1,103,149	525,856	525,856	3.00	7.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0208008	EMERGENCY RESPONSE	13,981	29,414	35,914	35,914	0.00	0.00	0.00	0.00
0208011	SPECIAL PROJECTS	5,630	3,000	5,500	5,500	0.00	0.00	0.00	0.00
0208012	INCLEMENT WEATHER	1,911	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0208013	CONCRETE PAVEMENT RESTORATION PROGRAM	0	1,006,948	951,617	951,617	0.00	14.00	13.00	13.00
	Sub-Total	<u>\$ 10,934,327</u>	<u>\$ 11,661,746</u>	<u>\$ 10,727,346</u>	<u>\$ 10,749,643</u>	<u>115.00</u>	<u>115.00</u>	<u>109.00</u>	<u>109.00</u>
	TOTAL	\$ 53,172,525	\$ 54,714,713	\$ 51,423,217	\$ 51,475,246	382.00	366.00	326.00	326.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

ZOO

GG01/0815010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City of Fort Worth has contracted with the Fort Worth Zoological Association to manage daily operations at Fort Worth's zoological park since FY1991. The City's Zoo Department provides for a contractual subsidy for daily operations and through FY2007 this included salaries and benefits for the City employees at the Zoo. The Parks and Community Services Department provides contractual oversight for this contractual expense. Beginning with the adoption of the FY2009 budget, the Zoo Department became a division of the Parks and Community Services Department. The contractual expense was merged under the umbrella of the Parks and Community Services Department FY2009 budget.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 5,008	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	5,101,028	0	0	0
Total Expenditures	\$ 5,106,036	\$ 0	\$ 0	\$ 0
Authorized Positions	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ZOO		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ZOOLOGICAL PARK</u>								
0815010	ADMINISTRATION	\$ 5,106,036	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,106,036</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 5,106,036	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEBT SERVICE

The City will utilize nine debt service funds to accumulate the resources to make principal and interest payments on 49 existing bond issues as of October 1, 2009. The total FY2009 debt service requirements for all funds outstanding debt is \$156,298,701.

General Obligation Debt

Of the total amount projected for the upcoming fiscal year, \$64,414,743 (41%) is for general obligation bonds, certificates of obligation, loans, and equipment and tax notes. Current property tax collections cover most of the debt service, assisted by delinquent property tax collections and investment earnings. Projected revenues to cover debt service are as follows:

Current Year Tax Levy	\$57,362,000
Other Revenue, Including Existing	
Fund Balance	<u>\$7,052,743</u>
Total	\$64,414,743

State property tax law allows the City to levy a property tax to pay for its long-term (over 1 year) debt obligations. With a tax rate of \$.8550 per \$100 in value for the next fiscal year, \$0.1441 (16.85%) of the total tax rate is devoted to pay long-term debt service obligations.

Bond Programs

In 2004, voters approved the sale of \$273,500,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Street and Storm Sewer Improvements	\$232,900,000
Parks, Recreation, and Community Services Improvements	21,615,000
Library System Improvements	4,490,000
Fire Service Improvements	12,635,000
Telecommunications System Improvements	1,195,000
Public Health Facilities Improvements	<u>665,000</u>
Total	\$273,500,000

In 2008, voters approved the sale of \$150,000,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Neighborhood Streets	\$33,000,000
Arterial Streets	81,000,000
Bridges	22,200,000
Traffic Signals	5,000,000
Intersection Improvements	2,500,000
Transportation Grant Matches	3,300,000
2% Public Art Program	<u>3,000,000</u>
Total	\$150,000,000

In combination with its long-term bond issuance program, the City uses its general obligation commercial paper program to fund these projects. This mix of long-term and short-term financing enables the City to hold down its debt service payments.

As demonstrated by the table below, the City's existing general obligation debt matures on a rapid schedule.

**GENERAL DEBT
SERVICE**

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2010	\$40,163,301	\$24,251,442	\$64,414,743
2011	\$37,112,143	\$22,519,255	\$59,631,398
2012	\$34,565,000	\$20,925,446	\$55,490,446
2013	\$34,725,000	\$19,386,612	\$54,111,612
2014	\$36,055,000	\$17,806,323	\$53,861,323
2015	\$36,210,000	\$16,188,302	\$52,398,302
2016	\$33,330,000	\$14,606,316	\$47,936,316
2017	\$30,770,000	\$13,121,893	\$43,891,893
2018	\$80,200,000	\$10,521,237	\$90,721,237
2019	\$24,320,000	\$8,086,775	\$32,406,775
2020	\$23,910,000	\$6,952,269	\$30,862,269
2021	\$22,590,000	\$5,859,149	\$28,449,149
2022	\$20,985,000	\$4,837,452	\$25,822,452
2023	\$19,720,000	\$3,885,806	\$23,605,806
2024	\$15,720,000	\$3,061,791	\$18,781,791
2025	\$15,715,000	\$2,333,898	\$18,048,898
2026	\$15,330,000	\$7,614,071	\$22,944,071
2027	\$15,325,000	\$902,306	\$16,227,306
2028	\$5,940,000	\$409,860	\$6,349,860
2029	\$5,940,000	\$136,620	\$6,076,620
	\$548,625,444	\$203,406,823	\$752,032,267
Principal maturing in five years	\$182,620,444	33.29%	
Principal maturing in ten years	\$387,450,444	70.62%	

* Estimated - Includes Some Debt
Not Yet Issued

Revenue Supported Debt - Water and Sewer

In addition to the outstanding general obligation debt, the City has a debt service obligation of \$91,883,958 for previously issued debt due in the new fiscal year. Issues include Water and Sewer revenue bonds, Sewer revenue supported G.O. debt and loans from the Texas Water Development Board's State Revolving Loan Fund. The Water and Sewer Operating Fund collects fees for its services equal to the amounts required for its outstanding debt service obligations.

WATER DEBT SERVICE FUNDS**Outstanding Principal and Interest at 10/01**

Fiscal Year	Principal	Interest	Total
2010	\$48,961,376	\$29,551,465	\$78,512,841
2011	\$51,045,000	\$27,368,271	\$78,413,271
2012	\$53,270,000	\$25,043,271	\$78,313,271
2013	\$49,960,000	\$22,693,665	\$72,653,665
2014	\$52,320,000	\$20,340,942	\$72,660,942
2015	\$53,515,000	\$17,904,694	\$71,419,694
2016	\$49,310,000	\$15,570,730	\$64,880,730
2017	\$50,270,000	\$13,322,642	\$63,592,642
2018	\$52,640,000	\$10,992,212	\$63,632,212
2019	\$45,120,000	\$8,774,343	\$53,894,343
2020	\$38,280,000	\$6,892,750	\$45,172,750
2021	\$29,115,000	\$5,408,889	\$34,523,889
2022	\$29,805,000	\$4,138,872	\$33,943,872
2023	\$24,480,000	\$2,981,051	\$27,461,051
2024	\$21,295,000	\$2,034,762	\$23,329,762
2025	\$18,400,000	\$1,232,495	\$19,632,495
2026	\$9,460,000	\$652,294	\$10,112,294
2027	<u>\$9,890,000</u>	<u>\$220,790</u>	<u>\$10,110,790</u>
	\$687,136,376	\$215,124,138	\$902,260,514
Year with highest requirements	\$78,512,841	2010	
Average annual requirements	\$50,125,584		

Revenue Supported Debt – Stormwater

Storm Water staff has built a debt service plan to support a Revenue Bond sales program added to the five-year operating budget projection beginning in FY08. The bonds will provide continuity of capital funding for projects that address the design and construction of infrastructure to safely channel storm water run-off. The Storm Water five-year Strategic Plan calls for a \$145 million capital program through FY13. The current debt service reflects the first \$25 million issuance of that plan plus estimates regarding another \$45 million component that is scheduled to be issued in October 2009.

Budget Debt Service			Principal	Interest
			\$68,750,000	\$50,898,185
FY 2009-2010				
Storm Water Utility - D149				
		* estimated		
2010	Water and Sewer	SW Utility - D149	\$1,445,000	\$3,113,908
2011	Water and Sewer	SW Utility - D149	\$1,515,000	\$3,225,993
2012	Water and Sewer	SW Utility - D149	\$1,585,000	\$3,152,862
2013	Water and Sewer	SW Utility - D149	\$1,665,000	\$3,076,168
2014	Water and Sewer	SW Utility - D149	\$1,745,000	\$2,995,681
2015	Water and Sewer	SW Utility - D149	\$1,830,000	\$2,910,431
2016	Water and Sewer	SW Utility - D149	\$1,915,000	\$2,820,256
2017	Water and Sewer	SW Utility - D149	\$2,015,000	\$2,725,618
2018	Water and Sewer	SW Utility - D149	\$2,115,000	\$2,624,218
2019	Water and Sewer	SW Utility - D149	\$2,215,000	\$2,522,093
2020	Water and Sewer	SW Utility - D149	\$2,315,000	\$2,421,355
2021	Water and Sewer	SW Utility - D149	\$2,425,000	\$2,314,961
2022	Water and Sewer	SW Utility - D149	\$2,535,000	\$2,201,649
2023	Water and Sewer	SW Utility - D149	\$2,655,000	\$2,082,055
2024	Water and Sewer	SW Utility - D149	\$2,780,000	\$1,955,705
2025	Water and Sewer	SW Utility - D149	\$2,920,000	\$1,820,955
2026	Water and Sewer	SW Utility - D149	\$3,060,000	\$1,677,725
2027	Water and Sewer	SW Utility - D149	\$3,210,000	\$1,526,326
2028	Water and Sewer	SW Utility - D149	\$3,370,000	\$1,366,415
2029	Water and Sewer	SW Utility - D149	\$3,540,000	\$1,197,410
2030	Water and Sewer	SW Utility - D149	\$3,720,000	\$1,016,405
2031	Water and Sewer	SW Utility - D149	\$3,910,000	\$823,285
2032	Water and Sewer	SW Utility - D149	\$4,115,000	\$620,165
2033	Water and Sewer	SW Utility - D149	\$4,335,000	\$406,288
2034	Water and Sewer	SW Utility - D150	\$2,835,000	\$224,273
2035	Water and Sewer	SW Utility - D151	\$2,980,000	\$75,990

Summary of Fiscal Year Requirements by Fund

Fiscal Year	Fund	Type	Principal	Interest	Total
2010					
	Convention Center - D100				
		Bond	\$ 2,630,000	\$ 2,198,869	\$ 4,828,869
	General Fund - GD06				
	* estimate	Bond	\$ 20,131,738	\$ 14,876,257	\$ 35,007,995
	* estimate	Cert of Obligation	\$ 12,975,000	\$ 7,874,470	\$ 20,849,470
		Equipment Note	\$ 457,143	\$ 21,280	\$ 478,423
		General Debt	\$ 2,434,420	\$ 399,541	\$ 2,833,961
		Loan	\$ 575,000	\$ 316,735	\$ 891,735
		Tax Notes	\$ 3,325,000	\$ 665,909	\$ 3,990,909
		Taxable Cert of Obligation	\$ 265,000	\$ 97,250	\$ 362,250
	Golf - D102				
		Bond	\$ 126	\$ 4	\$ 130
		Cert of Obligation	\$ 205,000	\$ 111,161	\$ 316,161
		General Debt	\$ 2,340	\$ 59	\$ 2,399
	Parking Fund - PE62				
		Cert of Obligation	\$ 300,000	\$ 2,651,185	\$ 2,951,185
	Solid Waste - PE75				
		Cert of Obligation	\$ 435,000	\$ 278,465	\$ 713,465
	SW Utility - D149				
	* estimate	Bond	\$ 1,445,000	\$ 3,113,908	\$ 4,558,908
	Water and Sewer				
		General Debt - PS48	\$ 61,376	\$ 1,546	\$ 62,922
		Revenue - PE47	\$ 33,890,000	\$ 21,742,606	\$ 55,632,606
		SRLF - PE15	\$ 15,010,000	\$ 7,807,313	\$ 22,817,313
		Sub-Total Water	\$ 48,961,376	\$ 29,551,465	\$ 78,512,841
		Total All Debt	\$ 94,142,143	\$ 62,156,558	\$ 156,298,701

GENERAL DEBT SERVICE

2010

			FY 2009- 2010
Expenditures			
Principal - Long-term Debt			\$40,163,301
Interest - Long-term Debt			<u>\$24,251,442</u>
			\$64,414,743
Financing			
Current Property Tax			\$57,362,000
Other Revenue			<u>\$3,795,250</u>
			\$61,157,250
		FY 2008- 2009	FY 2009- 2010
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$15,828,411	\$20,477,087
Plus Revenues:			
	Current Property Tax	\$57,792,853	\$57,362,000
	Other Revenue	<u>\$5,595,334</u>	<u>\$3,795,250</u>
	Sub-Total Revenues:	\$63,388,187	\$61,157,250
Less Expenditures:			
	Principal - Long-term Debt	\$39,524,916	\$40,163,301
	Interest - Long-term Debt	<u>\$19,214,595</u>	<u>\$24,251,442</u>
	Sub-Total Expenditures:	\$58,739,511	\$64,414,743
Estimated Fund Balance 9/30		<u>\$20,477,087</u>	<u>\$17,219,594</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$548,625,444	\$197,406,818	\$746,032,262
Less Annual Principal and Interest Payments	\$40,163,301	\$24,251,442	\$64,414,743
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$508,462,143</u>	<u>\$173,155,376</u>	<u>\$681,617,519</u>

General Debt - GD06

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$40,163,301</u>	<u>\$24,251,442</u>	<u>\$64,414,743</u>
Series 1992a GO	\$66,738	\$1,919	\$68,657
Series 2001 GO	\$1,185,000	\$212,575	\$1,397,575
Series 2003 GP Bonds	\$2,125,000	\$1,205,831	\$3,330,831
Series 2003 GP Refund, Improvement	\$0	\$1,105,638	\$1,105,638
Series 2004 Refunding Bonds	\$3,560,000	\$1,452,500	\$5,012,500
Series 2007 GP Bonds	\$2,500,000	\$1,960,000	\$4,460,000
Series 2007A General Purpose Bonds	\$4,880,000	\$3,813,981	\$8,693,981
Series 2008 GP Bonds	\$2,240,000	\$1,919,568	\$4,159,568
Series 2000A CO	\$55,000	\$1,513	\$56,513
Series 2001 CO	\$0	\$53,550	\$53,550
Series 2002 CO	\$0	\$569,250	\$569,250
Series 2005A CO	\$385,000	\$246,458	\$631,458
Series 2007 CO	\$2,015,000	\$1,810,875	\$3,825,875
Series 2008 CO	\$2,845,000	\$2,441,220	\$5,286,220
Equipment Note Series 2004	\$457,143	\$21,280	\$478,423
Series 2001-A	\$0	\$270,750	\$270,750
Series 2002 Refunding	\$2,434,420	\$128,791	\$2,563,211
Series 1998 TC	\$575,000	\$316,735	\$891,735
Series 2008 Tax Notes	\$3,325,000	\$665,909	\$3,990,909
Series 2005 Taxable CO	\$265,000	\$97,250	\$362,250
Series 2009 GP Bonds *	\$3,575,000	\$3,204,245	\$6,779,245
Series 2009 CO *	\$7,675,000	\$2,751,605	\$10,426,605

* Estimated - Not Yet Issued

General Debt - GD06

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$548,625,444</u>	<u>\$197,406,818</u>	<u>\$746,032,262</u>
Series 1992a GO	\$66,738	\$1,919	\$68,657
Series 2001 GO	\$4,760,000	\$1,238,250	\$5,998,250
Series 2003 GP Bonds	\$29,810,000	\$9,085,409	\$38,895,409
Series 2003 GP Refund, Improvement	\$24,310,000	\$8,642,906	\$32,952,906
Series 2004 Refunding Bonds	\$30,830,000	\$6,999,000	\$37,829,000
Series 2007 GP Bonds	\$45,000,000	\$18,144,000	\$63,144,000
Series 2007A General Purpose Bonds	\$87,835,000	\$35,580,508	\$123,415,508
Series 2008 GP Bonds	\$42,490,000	\$13,017,752	\$55,507,752
Series 2000A CO	\$55,000	\$1,513	\$56,513
Series 2001 CO	\$1,020,000	\$535,500	\$1,555,500
Series 2002 CO	\$11,385,000	\$4,838,625	\$16,223,625
Series 2005A CO	\$6,160,000	\$2,035,264	\$8,195,264
Series 2007 CO	\$36,220,000	\$16,942,250	\$53,162,250
Series 2008 CO	\$54,035,000	\$16,559,116	\$70,594,116
Equipment Note Series 2004	\$914,286	\$30,400	\$944,686
Series 2001-A	\$5,700,000	\$2,436,750	\$8,136,750
Series 2002 Refunding	\$3,819,420	\$176,386	\$3,995,806
Series 1998 TC	\$5,585,000	\$1,530,748	\$7,115,748
Series 2008 Tax Notes	\$21,720,000	\$2,233,032	\$23,953,032
Series 2005 Taxable CO	\$1,810,000	\$323,000	\$2,133,000
Series 2009 GP Bonds *	\$71,445,000	\$32,853,315	\$104,298,315
Series 2009 CO *	\$63,655,000	\$24,201,175	\$87,856,175

* Estimated - Not Yet Issued

General Debt - GD06

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$508,462,143</u>	<u>\$173,155,375</u>	<u>\$681,617,518</u>
Series 1992a GO	\$0	\$0	\$0
Series 2001 GO	\$3,575,000	\$1,025,675	\$4,600,675
Series 2003 GP Bonds	\$27,685,000	\$7,879,578	\$35,564,578
Series 2003 GP Refund, Improvement	\$24,310,000	\$7,537,269	\$31,847,269
Series 2004 Refunding Bonds	\$27,270,000	\$5,546,500	\$32,816,500
Series 2007 GP Bonds	\$42,500,000	\$16,184,000	\$58,684,000
Series 2007A General Purpose Bonds	\$82,955,000	\$31,766,526	\$114,721,526
Series 2008 GP Bonds	\$40,250,000	\$11,098,184	\$51,348,184
Series 2000A CO	\$0	\$0	\$0
Series 2001 CO	\$1,020,000	\$481,950	\$1,501,950
Series 2002 CO	\$11,385,000	\$4,269,375	\$15,654,375
Series 2005A CO	\$5,775,000	\$1,788,806	\$7,563,806
Series 2007 CO	\$34,205,000	\$15,131,375	\$49,336,375
Series 2008 CO	\$51,190,000	\$14,117,896	\$65,307,896
Equipment Note Series 2004	\$457,143	\$9,120	\$466,263
Series 2001-A	\$5,700,000	\$2,166,000	\$7,866,000
Series 2002 Refunding	\$1,385,000	\$47,595	\$1,432,595
Series 1998 TC	\$5,010,000	\$1,214,013	\$6,224,013
Series 2008 Tax Notes	\$18,395,000	\$1,567,123	\$19,962,123
Series 2005 Taxable CO	\$1,545,000	\$225,750	1770750
Series 2009 GP Bonds *	\$67,870,000	\$29,649,070	\$97,519,070
Series 2009 CO *	\$55,980,000	\$21,449,570	\$77,429,570

* Estimated - Not Yet Issued

CONVENTION CENTER DEBT SERVICE FUND

201

Expenditures		FY 2009-2010	
Principal - Long-term Debt		\$2,630,000	
Interest - Long-term Debt		<u>\$2,198,869</u>	
		\$4,828,869	
Financing			
Hotel Occupancy Tax (2%)		\$4,828,869	
Auto Rental Facility Revenue		<u>\$0</u>	
		\$4,828,869	
	FY 2008-2009	FY 2009-2010	
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01	\$1,930,941	\$1,930,945	
Plus Revenues:			
	Hotel Occupancy Tax (2%)	\$4,828,517	
	Auto Rental Facility Revenue	<u>\$0</u>	
	Sub-Total Revenues:	\$4,828,517	
Less Expenditures:			
	Principal - Long-term Debt	\$2,540,000	
	Interest - Long-term Debt	<u>\$2,288,513</u>	
	Sub-Total Expenditures:	\$4,828,513	
Estimated Fund Balance 9/30	<u>\$1,930,945</u>	<u>\$1,930,945</u>	
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$46,205,000	\$16,616,995	\$62,821,995
Less Annual Principal and Interest Payments	\$2,630,000	\$2,198,869	\$4,828,869
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$43,575,000</u>	<u>\$14,418,126</u>	<u>\$57,993,126</u>

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Convention Center - D100

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$2,630,000</u>	<u>\$2,198,869</u>	<u>\$4,828,869</u>
Series 2003A Refunding Bonds	\$1,975,000	\$1,675,494	\$3,650,494
Series 2004 Refunding	\$655,000	\$523,375	\$1,178,375

Convention Center - D100

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$46,205,000</u>	<u>\$16,616,994</u>	<u>\$62,821,994</u>
Series 2003A Refunding Bonds	\$35,410,000	\$13,034,119	\$48,444,119
Series 2004 Refunding	\$10,795,000	\$3,582,875	\$14,377,875

Convention Center - D100

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$43,575,000</u>	<u>\$14,418,125</u>	<u>\$57,993,125</u>
Series 2003A Refunding Bonds	\$33,435,000	\$11,358,625	\$44,793,625
Series 2004 Refunding	\$10,140,000	\$3,059,500	\$13,199,500

SOLID WASTE DEBT SERVICE FUND

Expenditures	FY2010
Principal - Long-term Debt	\$435,000
Interest - Long-term Debt	<u>\$278,465</u>
	\$713,465

Financing	
Transfer from Operating Fund	\$713,465
Other Revenue	<u>\$0</u>
	\$713,465

Projected Changes in Fund Balance	FY2009	FY2010
Estimated Fund Balance 10/01	\$71,253	\$71,255
Plus Revenues:		
Transfer from Operating Fund	\$736,536	\$713,465
Other Revenue	<u>\$0</u>	<u>\$0</u>
Sub-Total Revenues:	\$736,536	\$713,465
Less Expenditures:		
Principal - Long-term Debt	\$440,000	\$435,000
Interest - Long-term Debt	<u>\$296,534</u>	<u>\$278,465</u>
Sub-Total Expenditures:	\$736,534	\$713,465
Estimated Fund Balance 9/30	<u>\$71,255</u>	<u>\$71,255</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$6,960,000	\$2,299,584	\$9,259,584
Less Annual Principal and Interest Payments	\$435,000	\$278,465	\$713,465
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$6,525,000</u>	<u>\$2,021,119</u>	<u>\$8,546,119</u>

Solid Waste - PE75

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$435,000</u>	<u>\$278,465</u>	<u>\$713,465</u>
Series 2005A CO	\$435,000	\$278,465	\$713,465

Solid Waste - PE75

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$6,960,000</u>	<u>\$2,299,584</u>	<u>\$9,259,584</u>
Series 2005A CO	\$6,960,000	\$2,299,584	\$9,259,584

Solid Waste - PE75

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$6,525,000</u>	<u>\$2,021,119</u>	<u>\$8,546,119</u>
Series 2005A CO	\$6,525,000	\$2,021,119	\$8,546,119

PARKING FACILITIES DEBT SERVICE FUND

201

		FY 2009-2010
Expenditures		
Principal - Long-term Debt		\$300,000
Interest - Long-term Debt		<u>\$2,651,185</u>
		\$2,951,185
Financing		
Transfer from Operating Fund		\$0
Other Revenue		<u>\$0</u>
		\$0
Projected Changes in Fund Balance	FY 2008-2009	FY 2009-2010
Estimated Fund Balance 10/01	\$2,980,185	\$3,774,385
Plus Revenues:		
	Transfer from Operating Fund	\$0
	Other Revenue	<u>\$1,980,000</u>
	Sub-Total Revenues:	\$1,980,000
Less Expenditures:		
	Principal - Long-term Debt	\$100,000
	Interest - Long-term Debt	<u>\$1,085,800</u>
	Sub-Total Expenditures:	\$1,185,800
Estimated Fund Balance 9/30	<u>\$3,774,385</u>	<u>\$823,200</u>
	Principal	Interest
Outstanding Principal and Interest 10/01	\$47,970,000	\$41,289,346
Less Annual Principal and Interest Payments	\$300,000	\$2,651,185
Plus Any New Issues	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$47,670,000</u>	<u>\$38,638,161</u>

Parking Facilities Fund - PE62

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$300,000</u>	<u>\$2,651,185</u>	<u>\$2,951,185</u>
Series 2007 Parking CO	\$300,000	\$1,075,800	\$1,375,800
Series 2009 WRMC Parking Rev CO	\$0	\$1,575,385	\$1,575,385

Parking Facilities Fund - PE62

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$47,970,000</u>	<u>\$41,289,343</u>	<u>\$89,259,343</u>
Series 2007 Parking CO	\$20,835,000	\$15,851,313	\$36,686,313
Series 2009 WRMC Parking Rev CO	\$27,135,000	\$25,438,030	\$52,573,030

Parking Facilities Fund - PE62

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$47,670,000</u>	<u>\$38,638,158</u>	<u>\$86,308,158</u>
Series 2007 Parking CO	\$20,535,000	\$14,775,513	\$35,310,513
Series 2009 WRMC Parking Rev CO	\$27,135,000	\$23,862,645	\$50,997,645

STATE REVOLVING LOAN DEBT SERVICE FUND

201

		FY 2009-2010	
Expenditures			
Principal - Long-term Debt			\$15,010,000
Interest - Long-term Debt			<u>\$7,807,313</u>
			\$22,817,313
Financing			
Transfer from Operating Fund			\$30,431,625
Other Revenue			<u>\$0</u>
			\$30,431,625
Projected Changes in Fund Balance		FY 2008-2009	FY 2009-2010
Estimated Fund Balance 10/01		\$334,590	\$1,896,117
Plus Revenues:			
	Transfer from Operating Fund	\$26,066,587	\$30,431,625
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$26,066,587	\$30,431,625
Less Expenditures:			
	Principal - Long-term Debt	\$16,350,000	\$15,010,000
	Interest - Long-term Debt	<u>\$8,155,060</u>	<u>\$7,807,313</u>
	Sub-Total Expenditures:	\$24,505,060	\$22,817,313
Estimated Fund Balance 9/30		<u>\$1,896,117</u>	<u>\$9,510,429</u>
		Principal	Interest
			Total
Outstanding Principal and Interest 10/01		\$231,710,000	\$56,699,054
			\$288,409,054
Less Annual Principal and Interest Payments		\$15,010,000	\$7,807,313
Plus Any New Issues		\$0	\$0
			\$22,817,313
Outstanding Principal and Interest 9/30		<u>\$216,700,000</u>	<u>\$48,891,741</u>
			<u>\$265,591,741</u>

SRLF - PE15

Principal & Interest By Series

	Principal	Interest	Total
FY 2009-2010	<u>\$15,010,000</u>	<u>\$7,807,313</u>	<u>\$22,817,313</u>
Series 1998 SRLF	\$3,120,000	\$1,331,888	\$4,451,888
Series 1999 SRLF	\$1,865,000	\$958,405	\$2,823,405
Series 1999A SRLF	\$2,890,000	\$1,819,770	\$4,709,770
Series 2001 SRLF	\$370,000	\$203,963	\$573,963
Series 2002 SRLF	\$1,510,000	\$950,573	\$2,460,573
Series 2005 SRLF	\$355,000	\$120,233	\$475,233
Series 2005A CW SRLF	\$500,000	\$308,915	\$808,915
Series 2005B Installment DWSRF	\$2,910,000	\$1,414,603	\$4,324,603
Series 2007A WSS SRLF	\$1,490,000	\$698,965	\$2,188,965

SRLF - PE15

10/01 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$231,710,000</u>	<u>\$56,699,051</u>	<u>\$288,409,051</u>
Series 1998 SRLF	\$33,510,000	\$6,757,021	\$40,267,021
Series 1999 SRLF	\$22,830,000	\$5,421,216	\$28,251,216
Series 1999A SRLF	\$40,300,000	\$11,508,635	\$51,808,635
Series 2001 SRLF	\$5,495,000	\$1,406,726	\$6,901,726
Series 2002 SRLF	\$24,820,000	\$7,196,868	\$32,016,868
Series 2005 SRLF	\$6,485,000	\$1,144,101	\$7,629,101
Series 2005A CW SRLF	\$10,070,000	\$2,869,805	\$12,939,805
Series 2005B Installment DWSRF	\$56,100,000	\$13,119,911	\$69,219,911
Series 2007A WSS SRLF	\$32,100,000	\$7,274,768	\$39,374,768

SRLF - PE15

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$216,700,000</u>	<u>\$48,891,740</u>	<u>\$265,591,740</u>
Series 1998 SRLF	\$30,390,000	\$5,425,134	\$35,815,134
Series 1999 SRLF	\$20,965,000	\$4,462,811	\$25,427,811
Series 1999A SRLF	\$37,410,000	\$9,688,865	\$47,098,865
Series 2001 SRLF	\$5,125,000	\$1,202,764	\$6,327,764
Series 2002 SRLF	\$23,310,000	\$6,246,295	\$29,556,295
Series 2005 SRLF	\$6,130,000	\$1,023,869	\$7,153,869
Series 2005A CW SRLF	\$9,570,000	\$2,560,890	\$12,130,890
Series 2005B Installment DWSRF	\$53,190,000	\$11,705,309	\$64,895,309
Series 2007A WSS SRLF	\$30,610,000	\$6,575,803	\$37,185,803

GOLF DEBT SERVICE FUND

Expenditures	FY2010
Principal - Long-term Debt	\$207,466
Interest - Long-term Debt	<u>\$111,224</u>
	\$318,690

Financing	
Transfer from Operating Fund	\$318,690
Other Revenue	<u>\$0</u>
	\$318,690

Projected Changes in Fund Balance	FY20009	FY20010
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Estimated Fund Balance 10/01	\$1,113,537	\$1,358,538
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Plus Revenues:		
	Transfer from Operating Fund	\$331,846
	Other Revenue	<u>\$245,000</u>
	Sub-Total Revenues:	\$576,846

Less Expenditures:		
	Principal - Long-term Debt	\$210,495
	Interest - Long-term Debt	<u>\$121,350</u>
	Sub-Total Expenditures:	\$331,845

Estimated Fund Balance 9/30	<u>\$1,358,538</u>	<u>\$1,358,538</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$2,257,466	\$648,044	\$2,905,510
Less Annual Principal and Interest Payments	\$207,466	\$111,224	\$318,690
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$2,050,000</u>	<u>\$536,820</u>	<u>\$2,586,820</u>

G-20

Golf - D102

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$207,466</u>	<u>\$111,223</u>	<u>\$318,689</u>
Series 1992a GO	\$126	\$4	\$130
Series 1999 CO	\$205,000	\$111,161	\$316,161
Series 2002 Refunding	\$2,340	\$59	\$2,399

Golf - D102

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,257,466</u>	<u>\$648,042</u>	<u>\$2,905,508</u>
Series 1992a GO	\$126	\$4	\$130
Series 1999 CO	\$2,255,000	\$647,979	\$2,902,979
Series 2002 Refunding	\$2,340	\$59	\$2,399

Golf - D102

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,050,000</u>	<u>\$536,818</u>	<u>\$2,586,818</u>
Series 1992a GO	\$0	\$0	\$0
Series 1999 CO	\$2,050,000	\$536,818	\$2,586,818
Series 2002 Refunding	\$0	\$0	\$0

WATER GP DEBT SERVICE FUND

Expenditures			FY 2009-2010
Principal - Long-term Debt			\$61,376
Interest - Long-term Debt			<u>\$1,546</u>
			\$62,922
Financing			
Transfer from Operating Fund			\$0
Other Revenue			<u>\$0</u>
			\$0
Projected Changes in Fund Balance		FY 2008-2009	FY 2009-2010
Estimated Fund Balance 10/01		\$188,480	\$246,226
Plus Revenues:			
	Transfer from Operating Fund	\$133,160	\$0
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$133,160	\$0
Less Expenditures:			
	Principal - Long-term Debt	\$70,599	\$61,376
	Interest - Long-term Debt	<u>\$4,815</u>	<u>\$1,546</u>
	Sub-Total Expenditures:	\$75,414	\$62,922
Estimated Fund Balance 9/30		<u>\$246,226</u>	<u>\$183,304</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$61,376	\$1,546	\$62,922
Less Annual Principal and Interest Payments	\$61,376	\$1,546	\$62,922
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Water GP - PS48

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$61,376</u>	<u>\$1,546</u>	<u>\$62,922</u>
Series 1992a GO	\$3,136	\$90	\$3,226
Series 2002 Refunding	\$58,240	\$1,456	\$59,696

Water GP - PS48

10/01 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$61,376</u>	<u>\$1,546</u>	<u>\$62,922</u>
Series 1992a GO	\$3,136	\$90	\$3,226
Series 2002 Refunding	\$58,240	\$1,456	\$59,696

Water GP - PS48

9/30 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$61,376</u>	<u>\$1,546</u>	<u>\$62,922</u>
Series 1992a GO	\$3,136	\$90	\$3,226
Series 2002 Refunding	\$58,240	\$1,456	\$59,696

WATER REVENUE DEBT SERVICE FUND

Expenditures			FY 2009-2010
Principal - Long-term Debt			\$33,890,000
Interest - Long-term Debt			<u>\$21,742,606</u>
			\$55,632,606
Financing			
Transfer from Operating Fund			\$55,346,438
Other Revenue			<u>\$0</u>
			\$55,346,438
Projected Changes in Fund Balance		FY 2008-2009	FY 2009-2010
Estimated Fund Balance 10/01		\$29,103,012	\$29,597,352
Plus Revenues:			
	Transfer from Operating Fund	\$58,864,198	\$55,346,438
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$58,864,198	\$55,346,438
Less Expenditures:			
	Principal - Long-term Debt	\$34,985,000	\$33,890,000
	Interest - Long-term Debt	<u>\$23,384,858</u>	<u>\$21,742,606</u>
	Sub-Total Expenditures:	\$58,369,858	\$55,632,606
Estimated Fund Balance 9/30		<u>\$29,597,352</u>	<u>\$29,311,184</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$455,365,000	\$158,423,538	\$613,788,538
Less Annual Principal and Interest Payments	\$33,890,000	\$21,742,606	\$55,632,606
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$421,475,000</u>	<u>\$136,680,932</u>	<u>\$558,155,932</u>

Water Revenue - PE47

Principal & Interest By Series

FY 2009-2010	Principal	Interest	Total
	<u>\$33,890,000</u>	<u>\$21,742,606</u>	<u>\$55,632,606</u>
Series 2000 Rev	\$1,145,000	\$154,375	\$1,299,375
Series 2000B Rev	\$2,385,000	\$1,143,796	\$3,528,796
Series 2001 Revenue	\$2,030,000	\$1,153,075	\$3,183,075
Series 2003 Water Refunding/Improvements	\$7,510,000	\$2,414,606	\$9,924,606
Series 2003A Water Refunding	\$5,560,000	\$2,194,363	\$7,754,363
Series 2005 Water Refunding and Improvement	\$1,840,000	\$5,245,425	\$7,085,425
Series 2005A Water Refunding	\$8,010,000	\$3,225,500	\$11,235,500
Series 2007 Water & Sewer Revenue Bonds	\$3,305,000	\$4,620,375	\$7,925,375
Series 2008 Water & Sewer Refunding	\$2,105,000	\$1,591,091	\$3,696,091

Water Revenue - PE47

10/01 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$455,365,000</u>	<u>\$158,423,538</u>	<u>\$613,788,538</u>
Series 2000 Rev	\$3,660,000	\$282,000	\$3,942,000
Series 2000B Rev	\$22,300,000	\$6,248,433	\$28,548,433
Series 2001 Revenue	\$22,520,000	\$8,411,913	\$30,931,913
Series 2003 Water Refunding/Improvements	\$50,515,000	\$17,254,591	\$67,769,591
Series 2003A Water Refunding	\$46,000,000	\$6,843,831	\$52,843,831
Series 2005 Water Refunding and Improvement	\$105,735,000	\$36,091,325	\$141,826,325
Series 2005A Water Refunding	\$68,515,000	\$21,302,625	\$89,817,625
Series 2007 Water & Sewer Revenue Bonds	\$94,060,000	\$48,572,750	\$142,632,750
Series 2008 Water & Sewer Refunding	\$42,060,000	\$13,416,070	\$55,476,070

Water Revenue - PE47

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$421,475,000</u>	<u>\$136,680,931</u>	<u>\$558,155,931</u>
Series 2000 Rev	\$2,515,000	\$127,625	\$2,642,625
Series 2000B Rev	\$19,915,000	\$5,104,636	\$25,019,636
Series 2001 Revenue	\$20,490,000	\$7,258,838	\$27,748,838
Series 2003 Water Refunding/Improvements	\$43,005,000	\$14,839,984	\$57,844,984
Series 2003A Water Refunding	\$40,440,000	\$4,649,469	\$45,089,469
Series 2005 Water Refunding and Improvement	\$103,895,000	\$30,845,900	\$134,740,900
Series 2005A Water Refunding	\$60,505,000	\$18,077,125	\$78,582,125
Series 2007 Water & Sewer Revenue Bonds	\$90,755,000	\$43,952,375	\$134,707,375
Series 2008 Water & Sewer Refunding	\$39,955,000	\$11,824,979	\$51,779,979

STORMWATER UTILITY DEBT SERVICE FUND

Expenditures		FY 2009-2010	
Principal - Long-term Debt			\$1,445,000
Interest - Long-term Debt			<u>\$3,113,908</u>
			\$4,558,908
Financing			
Transfer from Operating Fund			\$5,706,988
Other Revenue			<u>\$0</u>
			\$5,706,988
Projected Changes in Fund Balance	FY 2008-2009	FY 2009-2010	
Estimated Fund Balance 10/01	\$1,136,677	\$1,436,677	
Plus Revenues:			
	Transfer from Operating Fund	\$1,678,100	\$5,706,988
	Other Revenue	<u>\$300,000</u>	<u>\$0</u>
	Sub-Total Revenues:	\$1,978,100	\$5,706,988
Less Expenditures:			
	Principal - Long-term Debt	\$520,000	\$1,445,000
	Interest - Long-term Debt	<u>\$1,158,100</u>	<u>\$3,113,908</u>
	Sub-Total Expenditures:	\$1,678,100	\$4,558,908
Estimated Fund Balance 9/30	<u>\$1,436,677</u>	<u>\$2,584,757</u>	
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$68,750,000	\$50,898,185	\$119,648,185
Less Annual Principal and Interest Payments	\$1,445,000	\$3,113,908	\$4,558,908
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$67,305,000</u>	<u>\$47,784,277</u>	<u>\$115,089,277</u>

Storm Water Utility - D149**Principal & Interest By Series**

FY 2009-2010	Principal	Interest	Total
	<u>\$1,445,000</u>	<u>\$3,113,908</u>	<u>\$4,558,908</u>

Series 2007 Drainage Utility Revenue	\$545,000	\$1,135,469	\$1,680,469
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* Series 2009 Drainage Utility Revenue	\$900,000	\$1,978,439	\$2,878,439
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* Estimated - Not Yet Issued

Storm Water Utility - D149**10/01 Principal & Interest**

	Principal	Interest	Total
Outstanding by Series	<u>\$68,750,000</u>	<u>\$50,898,183</u>	<u>\$119,648,183</u>

Series 2007 Drainage Utility Revenue	\$23,600,000	\$16,720,450	\$40,320,450
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* Series 2009 Drainage Utility Revenue	\$45,150,000	\$34,177,733	\$79,327,733
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* Estimated - Not Yet Issued

Storm Water Utility - D149**9/30 Principal & Interest**

	Principal	Interest	Total
Outstanding by Series	<u>\$67,305,000</u>	<u>\$47,784,275</u>	<u>\$115,089,275</u>

Series 2007 Drainage Utility Revenue	\$23,055,000	\$15,584,981	\$38,639,981
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* Series 2009 Drainage Utility Revenue	\$44,250,000	\$32,199,294	\$76,449,294
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* Estimated - Not Yet Issued

FORT WORTH



CAPITAL PROJECTS PLAN FY 2009-10

In order to study, acquire, replace, design, and construct various capital improvements, the City of Fort Worth utilizes proceeds from: general obligation bonds, revenue bonds, commercial paper notes, the Capital Projects Reserve Fund, the State Revolving Loan Fund, Federal and State grants, gas well revenues, private contributions/assessments, tax notes, and certificates of obligation. These improvements may include new construction or an expansion, upgrade, replacement, or other addition designed to improve or extend the value of City assets or enhance service capacity and visual environment. Capital improvements are expected to have an ordinary useful life of at least 15-20 years, which is the approximate time required to repay the bonds issued to fund a specific improvement. The City has literally hundreds of capital projects in various stages that include: project planning, site exploration/analyses/selection, right-of-way and/or property acquisition, public education hearing, utility relocation, site preparation, project preparation, design, construction, and inspection. The projects listed on the following pages are in various stages and are scheduled for project initiation, design, construction award and/or completion in fiscal year 2009-10.



COST OF ADMINISTRATION AND OPERATING IMPACTS

General Fund:

The General Fund is the largest fund in the City of Fort Worth with the largest amount of revenue in the overall City budget. Several positions in the General Fund are directly involved with capital projects and, as a result, are funded by capital projects funds. However, some positions devote only a partial amount of time to administering capital projects, and as a result, the General Fund absorbs the capital project related personnel costs. The Parks and Community Services Department has six positions involved in the administration of parks, community facilities, and related capital projects. The total cost of administering these projects is estimated to be \$375,192, of which \$239,552, or 64% is charged to capital project funds. The remainder of the cost is absorbed by the General Fund budget.



One full time equivalent position is involved in the administration of capital projects in the Information Technology Solutions Department, and the total cost of administering these projects is estimated to be \$80,000, which is absorbed by the IT Solutions operating budget. In the Library Department, one partial position is involved in the administration of capital projects, and the total cost of administering this project is estimated to be \$17,910, which is absorbed by the General Fund budget. In addition to administrative and management staff time, two full positions and a half position are involved in the administration of capital projects in the Planning and Development Department. The total cost of administering these projects is estimated to be \$221,436, which is absorbed by the General Fund budget. In the Fire Department, three positions are involved in the administration of capital projects, and the total cost of administering these projects is estimated to be \$17,244, which is absorbed by the General Fund budget.



Capital Projects Services Fund:

The Transportation and Public Works Department (TPW) of the City of Fort Worth manages the internal service Capital Projects Services Fund. Through this fund, the department provides comprehensive engineering services for the City's infrastructure/capital projects both internally to TPW and to other City departments that request their service. Services provided include: design, mapping, project management, surveying, quality control testing, construction management, inspection, and right-of-way and easement services. In addition to serving the department's own internal needs, engineering related services will be provided to the Water and Wastewater, Aviation, and Parks and Community Services departments during FY 2009-10. The Capital Projects Services Fund has 145 positions authorized in the FY 2009-10 Budget, which will be devoted to supporting capital project delivery services in customer departments. The Capital Projects Services Fund derives its revenue from Capital Improvement Program (CIP) projects.



Water and Wastewater Fund:

The Water and Wastewater Department of the City of Fort Worth provides safe and reliable water and wastewater services to residential, commercial, industrial, and wholesale customers. The Water and Wastewater Fund is an enterprise fund, whereby revenues collected from the provision of water and sewer services recover operating costs and debt service costs. In the Water Department, several positions are directly involved with capital projects. Approximately 53 positions in the Water and Wastewater Department are directly engaged in design, inspection, and contract administration of water and wastewater projects. The total cost of administering these construction projects is estimated to be \$4.2 million, of which \$1.7 million or 41% is charged to capital projects funds. The remainder of the cost is absorbed by the Water and Wastewater Operating Fund.

At the same time, the cash financing costs and the debt service costs associated with the financing of water and wastewater capital projects are absorbed by the Water and Wastewater Operating Fund. These costs are comprised of two components: a) debt that must be paid annually on revenue bonds issued to finance the projects, and b) the cash financing allotted in the annual budget to fund rehabilitation projects on existing infrastructure. The Water Department has budgeted approximately \$47.17 million for cash financing for FY 2009-10.

Municipal Airports Fund:

The Municipal Airports Fund is an enterprise fund, whereby revenues are collected principally through the lease of hangars, terminal building rental, landing fees and fuel surcharges at each of the City's three airports to support the Fund's activities. The Aviation Department, which manages the Municipal Airports Fund, relies on this fund to finance the promotion, development, maintenance and protection of all City aviation facilities, services, and assets. In this fund, two positions are directly involved with airport capital projects, and the total administrative cost for these construction projects is estimated to be \$88,000, which is absorbed by the Municipal Airports Fund.



ANNUAL OPERATING IMPACTS OF CAPITAL PROJECTS:

Upon completion, many capital projects will impact the operating budget. In some cases, there will be an increase in operating expenditures to fund personnel, supplies, utilities, and/or contractual services associated with the operation of a facility, such as a library or a fire station. For example, it is anticipated that once the new northwest branch library is constructed next year, operational costs for a full year will be \$1,162,371 for personnel, equipment, and other expenses, based on the FY 2009-10 Budget.

At the same time, upon completion, many projects will not impact the operating budget, as they are not additional or new improvements but represent an upgrade, renovation, or reconstruction of an existing project or facility due to aging and deterioration. For example, the reconstruction of neighborhood streets or major arterials with bond monies will not impact the operating budget, as no maintenance will be necessary during the warranty period. Conversely, it is not anticipated that any savings will result in the street maintenance budget of the General Fund. Due to the magnitude of streets in need of repair, any savings realized on maintenance costs from reconstructing streets with bond funds will be redirected and fully utilized on maintenance or reconstruction efforts for the inventory of other streets in poor condition that could not be included in bond programs.



2008 Capital Improvement Program: \$150M

In May of 2008, the citizens of Fort Worth voted to approve a \$150 million bond program, which was a single proposition for Streets and Related Improvements only. Improvements included: neighborhood streets, arterials, bridges, traffic signals, intersection improvements, and transportation grant matches. Public Art funds were included to support public art components in some of these projects.

2006 Critical Capital Needs Program:

In December 2006, \$150 million of crucial and time sensitive capital needs were identified, and the City Council approved the planned sale of Certificates of Obligation over the subsequent six year period to address these needs. Improvements included: neighborhood and arterial streets; transportation grant matches; land acquisitions for the 121 Toll Way project; and a new fire station, among other projects. Public Art funds were included to support public art components in some of these projects.

2004 Capital Improvement Program: \$ 273.5M

In February of 2004, the citizens of Fort Worth voted to approve a \$273.5 million bond program. All six propositions in the proposed package passed successfully. Voters authorized bonds for improvements in program areas by specific propositions, as follows:

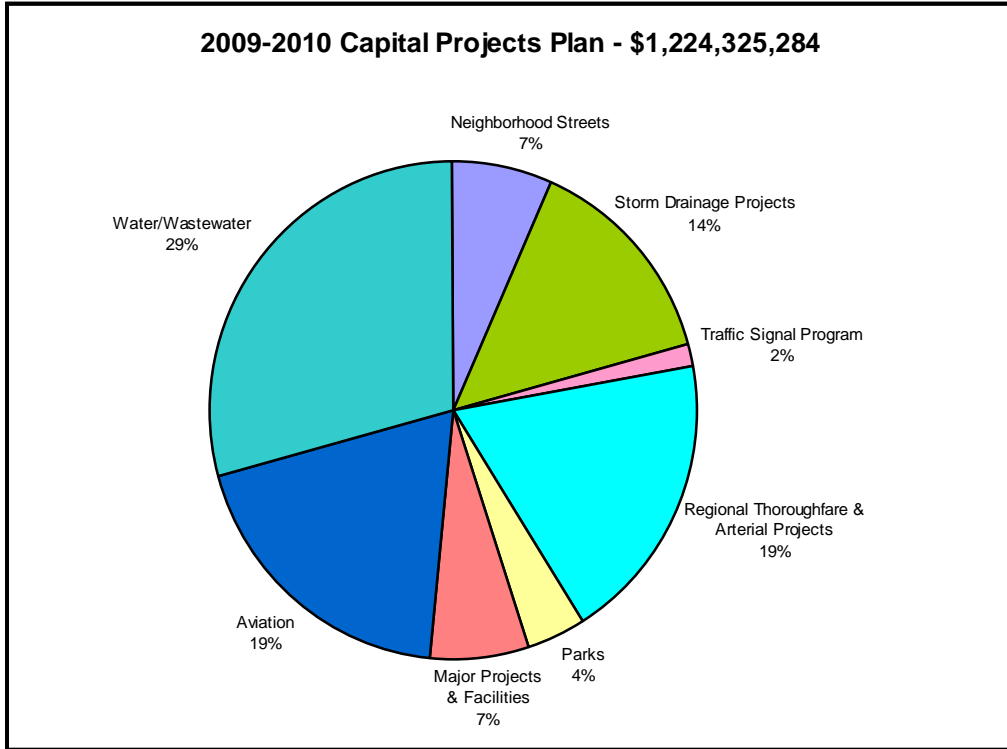
Street and Storm Sewer Improvements.....	\$232,900,000
Parks, Recreation, and Community Services Improvements.....	21,615,000
Library System Improvements.....	4,490,000
Fire Safety Improvements.....	12,635,000
Telecommunications System Improvements.....	1,195,000
Public Health Facilities Improvements.....	665,000
Total 2004 Bond Program:	<hr/> \$273,500,000

Public Art funds were included to support public art components in some of these projects. Visit the City's website at www.fortworthgov.org for more information regarding City of Fort Worth capital programs.



Fort Worth Public Art Program:

In September of 2001, the City Council adopted an ordinance which specified that 2% of eligible bond proceeds and also 2% of water and wastewater cash financing of capital projects will be set-aside to fund the design and fabrication of public art components integrated into capital projects. Public art funds have been authorized by the City Council in several subsequent capital programs to include: the 2004 Bond Program; the Critical Capital Needs Program approved in 2006; the 2008 Bond Program, as well as Street Improvements funded with unrestricted gas well revenues. In conjunction with approved bond projects or other City capital projects, recommendations for specific art projects and the related funding are made to the City Council by the Fort Worth Public Art Commission.



STREET AND DRAINAGE IMPROVEMENTS

Projects include improvements to traffic flow throughout the city, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares collectors, traffics signals, and storm drains. Primarily funded from the proceeds of Street Improvements Bonds approved in the 2004 Capital Improvement Program (CIP) and includes other funds as follows:

SWU (Storm Water Utility) FWHA (Federal Highway Administration) STEP (State Transportation Enhancement Program) TCSP (Transportation and Community and System Preservation) STP (Surface Transportation Program) STP-MM (Surface Transportation Program/Metropolitan Mobility) TRE (Trinity Railway Express) TIF (Tax Increments Financing) TxDOT (Texas Department of Transportation) NCTCOG (North Central Texas Council of Governments) CMAQ (Congestion Mitigation and Air Quality) HUD (US Dept of Housing and Urban Development) EDA (US Department of Economic Development) CFA (Community Facilities Agreement) CCPD (Crime Control & Prevention District)

Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

H-8

PROJECT	Limits	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
NE 37TH ST	Grover Ave to Deen Rd	\$125,000	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
DECATUR AVE	Terminal Rd to Altamont Dr	\$373,344	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
DECATUR AVE	Altamont Dr to Elaine Pl	\$235,536	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
HARDY ST	Elaine Pl to Mineola Ave	\$280,368	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
SELENE ST	Decatur Ave to Weber St	\$313,632	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
NE 29TH ST	Weber St to Schwartz Ave	\$171,072	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
N HAMPTON ST	NE 32nd St to E Long Ave	\$213,840	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
N TERRY ST	NE 30th St to NE 35th St	\$1,060,800	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
JEFF ST	N Sylvania Ave to Nelson Ave	\$683,808	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
NELSON AVE	Bird St to Dalford St	\$314,048	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
WESTCREEK DR	Medina Ave to Bilglade Ave	\$285,000	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
WESTCREEK DR	Bilglade Rd to Westfield Ave	\$1,664,277	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
MERRITT ST	White Settlement to Melbourne	\$232,848	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
PRIDY LN	White Settlement to Melbourne	\$261,360	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
WESTWIND DR	Lake Country to Skylake Dr	\$466,171	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
HUDSON ST	Scott Ave to Bomar Ave	\$147,312	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
S PERKINS ST	Panola Ave to Hawlet St	\$313,632	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
HAZELINE RD	Rampart St to S Ayers Ave	\$433,300	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
COLLARD ST	Purinton Ave to E Lancaster	\$314,141	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
COLVIN AVE	New York Ave to Beverly Ave	\$365,904	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
IRMA ST	Evans Ave to New York Ave	\$246,816	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
E ROBERT ST	S Fwy to Evans Ave	\$142,560	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
COLLEGE AVE	Page St to W Capps St	\$318,384	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
ORANGE ST	Stanley Ave to Townsend Dr	\$166,320	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
LIPSCOMB ST	W Capps St to W Berry St	\$759,948	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
WAYSIDE AVE	N Dead End to W Cantey St	\$495,408	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A

STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
EDNEY ST	Hemphill St to S Adams St	\$313,632	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
EDNEY ST	6th Ave to Sharondale St	\$204,336	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
SOUTHCREST DR	Townsend Dr to W Dead End	\$714,624	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
SPINDLETREE LN	Buttonwood to Pepperbush	\$570,240	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
FAIN ST	N Beach St to Airport Fwy	\$267,600	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
FAIRVIEW ST	Airport Fwy to Maurice Ave	\$313,632	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
HARPER ST	S Dead End to Parrish Rd	\$375,120	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
KARNES ST	Airport Fwy to Race St	\$227,984	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
PRIMROSE AVE	Gwynne St to Eagle Dr	\$155,390	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
EASTOVER AVE	Ave N to Ramey Ave	\$180,576	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
FORBES ST	Miller Ave to Hatcher St	\$432,144	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
GRIGGS AVE	Forbes St to E Berry St	\$242,064	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
MILLET AVE	Bishop St to Campbell St	\$228,096	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
MILLET AVE	Wallace St to Dillow St	\$295,584	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
CANTON DR	Meadowbrook to Craig St	\$790,000	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
CHURCH ST	Louise St to Handley Dr	\$432,640	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
HALBERT ST	Craig St to Routt St.	\$133,056	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
VAN NATTA LN	Muse St to Janice Ln	\$199,584	2004 CIP	Sep-06	Jun-07	Jul-09	Apr-10	N/A
BYERS AVE	Belle Pl to Clover Ln	\$142,560	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
BYERS AVE	Kenley St to Camp Bowie	\$155,390	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
DEXTER AVE	Dorothy Ln to Sutter St	\$108,773	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
LAFAYETTE AVE	Clover Ln to Tremont Ave	\$247,104	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
OWASSO ST	Crestline Rd to Lafayette Ave	\$191,648	2004 CIP	Sep-06	Dec-07	Jul-09	Apr-10	N/A
23RD ST, NW	Lee Ave to Lincoln Ave	\$439,116	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
23RD ST, NW	Columbus Ave to Hanna Ave	\$821,757	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CALHOUN ST, N	NE 21st to NE 22nd	\$215,857	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
DAMON AVE	N Chandler Dr to N Riverside	\$158,220	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
HOLDEN ST	Race St to Murphy Street	\$292,949	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
JONES ST, N	E Northside Dr to NE 14th St	\$479,024	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
KEARNEY AVE	NW Loraine St to NW 35th St	\$838,380	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
LINCOLN AVE	16th St, NW to 23rd St NW	\$1,174,618	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
LORAIN ST NW	Grayson Ave to Robinson St	\$1,387,319	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
Mc LEMORE	Blandin St to N Chandler Dr	\$324,298	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MENEFEE AVE	Azle Ave to NW 30th St	\$608,513	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MURPHY ST	Blandin St to N Riverside Dr	\$465,803	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
PARSONS LN	Blue Mound Rd to Hardy St	\$699,205	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
REFUGIO AVE	22nd St NW to 25th St NW	\$757,215	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CHICKERING AVE	Angus Dr to S W Blvd	\$685,836	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
FOX HOLLOW	Ranch View Rd to Overton Park E	\$283,677	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
MARKS PL	Camp Bowie EB ramp to Brazos Ave	\$786,067	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MARKS PL	South West Blvd to W Vickery Blvd	\$1,377,970	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MERIDA AVE	W Seminary to W Boyce Ave	\$591,634	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
WEYBURN Dr	Selkirk Dr to Selkirk Dr	\$839,430	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
29th ST	Bonnie Brae St to Fairview St	\$278,683	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
ASTER AVE	N Riverside Dr to Bolton St	\$149,881	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
ARNOLD Court	Goddard to N W Oul de Sac	\$105,521	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BIRD ST	Bonnie Brae St to Bonnie Brae St	\$99,246	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BIRD ST	N Riverside to Bonnie Brae St	\$217,650	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BLEVINS ST	Grapewood St to Race St	\$282,550	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BLUE FLAG LN	Buttonwood Dr to Whitewood Dr	\$389,045	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BONNIE BRAE ST	E Belknap St to Yucca Ave	\$886,301	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BONNIE BRAE ST	E Belknap St to Yucca Ave	\$847,549	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BONNIE BRAE CROSSOVER	Bonnie Brae St to Bonnie Brae St	\$44,565	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BRYCE CANYON DR	Bryce Canyon Dr W to Bear Lake Dr	\$372,910	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CLARENCE ST E	Marsalis St to Airport Freeway	\$164,223	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CLARENCE ST W	Marsalis St to Airport Freeway	\$145,937	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CLARY AVE	N Riverside to Seaman St	\$840,224	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CONCORD ST	Bonnie Brae St to Bonnie Brae St	\$43,796	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
DALFORD ST	Bonnie Brae St to Bonnie Brae St	\$36,932	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
EAGLE DR	Gwynne St to Bolton St	\$570,120	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
FAIRVIEW ST	NE 28th St to Kimbo Rd	\$337,155	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MARIGOLD AVE	N Riverside Dr to Bolton St	\$155,976	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
AVE M	Miller Ave to S Hughes Ave	\$511,316	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BIDKER AVE	MLK Freeway to Bishop	\$1,229,166	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BRIGHT ST	E Berry St to Reed St	\$505,963	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BURTON AVE	Vaughn Blvd to Campbell	\$761,237	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CAPERS AVE	Stalcup Rd to Farrel Ln	\$282,755	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
EDGEWOOD TER S	Judy Ln to Hampshire Blvd	\$381,156	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
OSBORNE LN	S Hampshire Blvd to Old Handley Rd	\$398,393	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
PANOLA AVE	Watson St to Tierney Rd	\$364,586	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
RANSOM TER	Maceo Ln to Truman Dr	\$248,487	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
PLANT AVE	Craig St to Cravers Rd	\$492,240	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
VALLEY VISTA DR	100' S of HWY 10 to E Hurst Blvd (Hwy 10)	\$52,740	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
GLEMONT DR	West Creek Dr to Calousa Dr	\$618,169	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
GREENE AVE	SW Loop 820 to Rutland Ave	\$360,359	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
INDIO ST	Frago Ct to S W Dead End	\$216,574	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
JENNIE Dr	Peggy Dr to Durniger Rd	\$270,359	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
KLEINERT ST	Tasman St to S Dead End	\$125,498	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
MELODY ST	Tasman St to Edgedcliff Rd	\$135,897	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
NATCHEZ TRACE ST	Rock Dale Rd to Trimble Dr	\$391,798	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
ODESSA AVE	Wosley Dr to South Gate Dr	\$514,184	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
PEGGY Dr	Jennie Dr to Dumiger Rd	\$285,777	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
TASMAN ST	Kleinert St to Melody St	\$114,024	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
WHARTON Dr	Wedgemont Cir N to Walton Ave	\$282,909	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
WONDER Dr	Winifred Dr to Walton Ave	\$340,638	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
GARRICK AVE	SW Loop 820 to Wooton Dr	\$378,800	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
ATHENIA Dr	White Settlement Rd to Scott Rd	\$713,905	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CLARKE AVE	Washington Terr to Hillcrest St	\$276,224	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CURZON AVE	Sanguinet St to Neville St	\$659,916	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CRESTLINE RD	Montgomery St to Camp Bowie Blvd	\$1,030,097	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
DEXTER ST	Sutter St to Clover Ln	\$395,499	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
FLETCHER AVE	Horne St to Bryant Irvin Rd N	\$686,142	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
FREDERICK ST	Cresline Rd to Lafayette Ave	\$335,618	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
GOODMAN AVE	Horne St to Bryant Irvin Rd N	\$644,651	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
HASKELL ST	W 7th St to Mattison Ave	\$279,067	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
HERVIE ST	Collinwood Ave to Birchman Ave	\$363,305	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
LAKE COMO DR	Locke Ave to Curzon Ave	\$273,535	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MATTISON AVE	Haskell St to Virginia Pl	\$608,846	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
PENTICOST ST	Curzon Ave to Diaz Ave	\$373,985	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
SANGUINET ST	Donnelly St to Houghton Ave	\$397,240	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
SUTTER ST	Lafayette Ave to Byers Ave	\$393,783	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
WASHINGTON TERR	Modin Ave to Clarke Ave	\$361,076	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
AVE G	S Ayers Ave to Wallace St	\$210,914	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
ASH CRESCENT ST	E Maddox Ave to E Arlington	\$707,810	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BEN AVE	View St to E Lancaster Ave	\$687,730	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
BOSTON AVE	Meadowbrook Dr to E Lancaster Ave	\$309,801	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CAMPBELL ST	E Vickery Blvd to E Rosedale St	\$356,517	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CHELSEA RD	N Dead End to Meadowbrook Dr	\$292,667	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CHICAGO AVE	Meadowbrook Dr to E Lancaster Ave	\$466,853	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
CLARIMONT	Meadowbrook Dr to E Lancaster Ave	\$357,491	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
FTZHUGH AVE	Thrall St to Vaughn Blvd	\$405,180	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
IRMA ST	Argyle St to S Riverside Dr	\$245,259	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
JAMAICA LN	Canyon Ridge Dr to Hampshire Blvd	\$353,316	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
JUNIUS ST	Martha Ln to Meadowbrook Dr	\$244,542	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
LEWIS AVE	Meadowbrook Dr to E Lancaster Ave	\$402,312	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
LYNNHAVEN RD	Barnett St to Normandy Rd	\$424,901	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
MORNINGSIDE DR E	Evans Ave to Beverly Ave	\$1,085,944	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
MONTAGUE ST	Wichita St to Erath St	\$711,037	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
NORMAST	N Edgewood Terr to Queen St	\$578,188	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
PANOLA AVE	S Collard St to Jamaica Ln	\$383,410	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
SARGENT ST	Ave C to E Rosedale St	\$367,172	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
STRONG AVE	Binkley St to Vaughn Blvd	\$212,988	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
WARD ST	Scott Ave to Meadowbrook Dr	\$511,315	2007 CO	Sep-07	Jul-09	Fall-09	Fall 2010	NA
16th ST, NW	Clinton Ave to Circle Park Blvd	\$306,013	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
22nd ST, NW	Prairie Ave to McKinley Ave	\$286,270	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
BELMONT AVE	NW 19th St to NW 20th St	\$355,369	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
ODD ST	Belmont Ave to Grand Ave	\$187,556	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
GOULDAVE	NW 14th St to NW 16th St	\$602,154	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
HIGHLAND AVE	NW 18th St to Odd St	\$434,340	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
BELLE PI	Collinwood Ave to Calmont Ave	\$542,926	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
DOROTHY LN	Lafayette Ave to Byers Ave	\$434,340	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
SUTTER ST	Crestline Rd to Lafayette Ave	\$394,855	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WESTERN AVE	Byrce Ave to El Campo Ave	\$454,083	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
NORMONT CIR	Norma St to S Cul de Sac	\$197,427	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
VINSON ST	Griggs Ave to S Hughes Ave	\$197,427	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
LLOYD AVE	Vinson St to S Dead End	\$276,398	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
PENLAND ST	Wade Ave to Noble Ave	\$88,842	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WADE AVE	Airport Fwy to Penland St	\$177,685	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
BEDDELL ST W	6th Ave to James Ave	\$572,540	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
BERWICK ST W	College Ave to S Henderson St	\$296,141	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
FLINT ST	Wayside Ave to McCart Ave	\$148,071	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WAYSIDE AVE	W Bolt St to Flint St	\$286,270	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WILLING AVE	W Dickson St to W Bolt St	\$819,324	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
28th ST NW	Robinson St to Rock Island St	\$266,527	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
ELM ST N	E Lone Ave to NE 34th St	\$444,212	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
MINEOLA AVE	Decatur Ave to Hardy St	\$217,170	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
NORMAN ST	Decatur Ave to Weber St	\$612,025	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
FOX HOLLOW	Ranch View Rd to Overton Park E	\$345,498	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
TANGLEWOOD TR	Bellaire Dr S to Overton Park Dr E	\$384,984	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
CHAPARRAL LN	Bellaire Dr S to Overton Park Dr E	\$266,527	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
CLECKER AVE	E Belknap St to Clary Ave	\$868,681	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
DOGWOOD LN	Buttwood Dr to Whitewood Dr	\$424,469	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
LAMBETH LN	E Loop 820 to Forest Ave	\$266,527	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
HATCHER ST	Forbes St to E Berry St	\$325,755	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
RICARDSON ST	S Hughers Ave to S Edgewood Terr	\$148,071	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
KLEINERT ST	Tasman St to S Dead End	\$138,199	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA

STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
MELODY ST	Tasman St to Edgecliff Rd	\$148,071	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
TASMAN ST	Kleinert St to Melody St	\$128,328	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
KENLEY ST	Pershing Ave to Birchman Ave	\$148,071	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
NEVILLE ST	Pershing Ave to Calmont Ave	\$296,141	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WELLESLEY AVE	Hervie St to Faron St	\$582,411	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
HAYNES AVE	Ave C to E Rosedale St	\$365,241	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
ARCH ST	Ave C to E Rosedale St	\$394,855	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
AVALON CT	NW Cul de Sac to Meadowbrook Dr	\$207,299	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
AVE I	Campbell St to Wallace St	\$503,440	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WESTHILL RD	MLK Frwy to Strong Ave	\$197,427	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
CRENSHAW AVE	MLK Frwy to Thrall St	\$296,141	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
WOODROW AVE	Camilla St to E Vickery Blvd	\$493,569	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
FORBY AVE	Meadowbrook Dr to Mt Vernon Ave	\$276,398	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
PERKINS ST	Mt Vernon Ave to E Lancaster Ave	\$167,813	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
5TH AVE	W Bolt St to Flint St	\$276,398	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
6TH AVE	W Seminary to W Beddell St	\$325,755	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
BEDDELL ST, W	Hemphill St to S Adams St	\$681,125	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
12TH ST, E	Calhoun St to Jones St	\$148,071	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
HAWTHORNE AVE	E Dead End to Grainger St	\$306,013	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA
LISBON ST	Clover Ln to Clymer St	\$720,610	2008 CIP	Sep-08	Mar-10	Summer 2010	Summer 2011	NA

TOTAL: \$81,302,872

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 09-10 Oper. Impact
TRAFFIC SIGNAL PROGRAM - Various Projects as identified	\$9,000,000	2004 CIP	May-04	May-10	Various	Various	\$21,600
RR Program: Sycamore School Road Quiet Zone Project	\$149,000	2004 CIP	Dec-06	Dec-07	Mar-08	Mar-11	N/A
RR Program: Hemphill West Quiet Zone Project	\$820,000	2004 CIP	Dec-06	Dec-07	Mar-08	Mar-11	N/A
RR Program: Magnolia Avenue Railroad Crossing Project	\$405,000	2004 CIP	Dec-06	Dec-07	Mar-08	Oct-10	N/A
RR Program: Peach Street Area Railroad Safety Project	\$2,781,874	2004 CIP	Dec-06	Dec-08	Mar-09	Feb-12	N/A
CIVIC System Expansion Project	\$1,965,600	2004 CIP	Jun-06	Jun-08	Various	Jan-11	N/A
INTERSECTION PROGRAM - Various Projects as identified	3,000,000	2004 CIP	May-04	May-10	Various	Various	N/A
STREET LIGHT PROGRAM - Various Projects as identified	1,600,000	2004 CIP	Oct-05	Dec-09	Various	Various	\$59,185
TOTAL:	\$19,721,474						\$80,785

Regional Thoroughfare and Arterial Projects

Some of these projects are jointly funded by state and federal sources with some City participation.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 09-10 Oper. Impact
EAST 1ST STREET (Beach to Oakland) Reconstruction to a 4-lane divided arterial street.	\$5,377,535	2004 CIP, Fed STP-MM, Tarrant County	Oct-07	Fall 2009	Sep-10	Spring 2011	N/A
GOLDEN TRIANGLE BLVD (IH-35W to US 377) Construct northern half and reconstruct southern half to complete 4-lane divided rural section.	\$25,950,000	2004 CIP, Fed STP-MM, Tarrant County, CFA's	Summer 2005	Fall 2008	Mar-10	Summer 2011	N/A
HEMPHILL STREET (Vickery Blvd. to 13th Street) final design and construction. Construct 4-lane divided arterial roadway under Union Pacific Rail Road (UPRR) and IH-30.	\$9,705,000	2004 CIP	Oct-06	Spring 2010	Fall 2014	Spring 2016	N/A
HENDERSON STREET (3rd St. to Northside Dr.) Provide City's share of funding for intersection improvements and new bridges over the Fort Worth and Western Rail Road (FWWR) and Trinity River.	\$4,500,000	2004 CIP	Jul-06	Fall 2008	Jul-10		N/A
PRECINCT LINE RD (SH-10 to Concho Trail) Reconstruction to a 4-lane divided arterial street (rural section).	\$5,733,000	2004 CIP, Fed, Tarrant County, TRE	Nov-06	Fall 2009	Spring 2010	Summer 2011	N/A
EAST ROSEDALE STREET (IH-35W to US 287) Reconstruction to a 6-lane divided arterial street.	\$17,890,000	2004 CIP, Cert. Of Oblig., TxDOT, Tarrant County	Nov-90	Mar-08	Aug-08	Fall 2010	N/A
EAST ROSEDALE STREET (US 287 to Stalcup) Reconstruction as a 6-lane divided arterial street from US 287 to Ayers and from Miller to Stalcup. The existing 4-lane undivided section from Ayers to Miller will remain intact.	\$34,468,000	2004 CIP, Cert. Of Oblig., TxDOT, Tarrant County	Nov-90	Fall 2012	Fall 2014	Summer 2016	N/A
GRANBURY ROAD (Appalachian Way to Altamesa) Construct 4-lane divided roadway.	\$2,653,750	2007 CO	Jan-07	Dec-07	Summer 2009	Summer 2010	N/A
DIRKS ROAD (Bryant Irvin to Southwest Parkway) Construct 4-lane divided arterial roadway and traffic signal for Southwest Parkway	1,450,200	2007 CO	Mar-07	Apr-09	Spring 2010	Summer 2011	N/A

STREET AND DRAINAGE IMPROVEMENTS (cont.)

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Regional Thoroughfare and Arterial Projects (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 09-10 Oper. Impact
SOUTHWEST PARKWAY - Continuation from Interstate 30 to City of Cleburne. Public meetings held in June, November, and December 2001; City Council approved an M&C for project planning and design services with Prime Strategies, Inc. on March 5, 2002. City's Locally Preferred Alternative selected in February 2003 and presented at the Public Hearing on the Environmental Impact Statement held on April 22, 2003. Available funding: \$500,000 - 98 CIP; \$500,000 - 93 CIP. \$49.5 million approved in 2004 CIP. \$39.5 million in federal grant funding approved January, 2004 by RTC, and \$10,000,000 Municipal Water Fund.	\$100,000,000	1993 CIP, 1998 CIP, 2004 CIP, Municipal Water Fund, and Federal Funds	Mar-03	Dec-07	Feb-07	Dec-14	TBD
HULEN - Winnipeg to Cleburne Rd West	\$2,200,000	Gas Well Revenue	Summer 2009	Spring 2010	Summer 2010	Spring 2011	NA
N RIVERSIDE - Summerfields to Thompson Road	\$580,000	2004 CIP	Spring 2009	Summer 2009	Summer 2009	Spring 2010	NA
THOMPSON ROAD - Flowertree to N. Riverside	\$2,500,000	Gas Well Revenue	Summer 2009	Spring 2010	Summer 2010	Fall 2010	NA
SILVER CREEK ROAD - Loop 820 to WSISD Entrance	\$1,512,000	2008 CIP	Summer 2009	Fall 2009	Fall 2009	Summer 2010	NA
N BEACH - Golden Triangle to Keller Hicks	\$5,000,000	2007 CO	Summer 2007	Summer 2007	Fall 2009	Summer 2010	NA
N BEACH - Keller Hicks to Timberland	\$8,000,000	2008 CIP	Summer 2009	Summer 2009	Spring 2010	Spring 2011	NA
MCALISTER - IH35 to west of RR	\$2,400,000	2004 CIP	Spring 2009	Fall 2009	Spring 2010	Fall 2010	NA
TOTAL:	\$229,919,485						

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 09-10 Oper. Impact
Briarhaven-Fieldcrest Drainage Improvements	\$2,452,572	2004 CIP and SWU	4/1/2004	Mar-08	Jul-08	Nov-09	N/A
Robin-Denver Storm Drain Reconstruction	\$2,065,212	2004 CIP and SWU	4/1/2004	Nov-08	Oct-09	Jun-10	N/A
Lost Creek Phase 2 Drainage Improvements	\$296,569	2004 CIP and SWU	4/1/2004	May-08	Mar-09	Nov-09	N/A
Morningside Neighborhood Drainage Improvements	\$1,278,486	2004 CIP and SWU	4/1/2004	Apr-08	Aug-08	Nov-09	N/A
Southland Terrace Drainage Improvements	\$1,923,533	2004 CIP and SWU	4/1/2004	Sep-07	May-09	Dec-09	N/A
Lebow Channel Watershed Improvements (ROW Acquisition)	\$5,776,197	2004 CIP and SWU	4/1/2004	TBD	N/A	N/A	N/A
Lebow Chanel Roadway Crossing Replacement	\$2,760,000	2004 CIP and SWU	11/1/2006	Dec-10	Jan-12	Jul-12	NA
Ryan Southeast Drainage Improvements	\$1,085,857	2004 CIP	4/1/2004	Nov-08	Jul-09	Apr-10	N/A
9700 Trinity Boulevard Culvert Improvements	\$2,300,000	2004 CIP and SWU	4/1/2004	Jul-10	Jan-11	Dec-11	N/A
Minor Drainage Project Contract A1 (Timberline)	\$2,742,814	SWU	4/1/2004	Aug-10	Dec-10	Oct-11	N/A
Minor Drainage Project Contract A6 (Monticello Park)	\$3,000,000	SWU	4/1/2004	Aug-10	Dec-10	Oct-11	N/A
Minor Drainage Project Contract B	\$1,646,686	2004 CIP and SWU	4/1/2004	Mar-10	Jul-10	Jul-12	N/A
Academy Boulevard Culvert Improvements	\$1,569,750	SWU	8/1/2006	May-10	Sep-10	May-11	N/A
Berkshire-Hallmark Drainage Improvements	\$6,900,000	SWU	8/1/2006	Jun-11	Oct-11	Nov-12	N/A
Butler-McClure Culvert Improvements	\$2,570,920	SWU	8/1/2006	Oct-09	Mar-11	Jan-12	N/A
Citywide Seepage Study and Improvements	\$982,698	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
5100 Cromwell Marine Creek Culvert Improvements	\$1,610,000	SWU	8/1/2006	Apr-10	Jul-10	Jun-11	N/A
Dry Branch Creek Phase 2 Detention Improvements	\$5,101,400	SWU	8/1/2006	Feb-12	May-12	Apr-13	N/A
East Como Channel Improvements	\$2,415,000	SWU	8/1/2006	Jul-10	Mar-12	May-13	N/A
East Harvey Ave. Storm Drain Reconstruction	\$557,839	SWU	8/1/2006	Oct-08	May-10	Mar-11	N/A
Far East Fort Worth Drainage Improvements	\$366,002	SWU	8/1/2006	Jun-11	Oct-11	Dec-12	N/A
Fossil Drive Drainage Improvements	\$1,957,538	SWU	8/1/2006	Feb-10	May-10	Apr-11	N/A
Gen Garden Drainage Improvements	\$1,092,500	SWU	8/1/2006	Feb-12	Sep-12	May-13	N/A
Hammond Street Drainage Improvements	\$1,265,000	SWU	8/1/2006	Jun-11	Oct-11	Jun-12	N/A
Kernit-Bonnie Drainage Improvements	\$115,000	SWU	8/1/2006	Jun-10	Apr-11	Dec-12	N/A
Loving Avenue Channel & Culvert Improvements	\$11,965,826	SWU	8/1/2006	Apr-10	Feb-11	Jan-12	N/A
Lower Krauss-Baker Channel Improvements	\$564,415	SWU	8/1/2006	Oct-08	Apr-09	Nov-09	N/A
Burchill Channel Improvements	\$1,673,250	SWU	8/1/2006	Oct-08	May-10	Mar-11	N/A
Mercado Channel Improvements	\$2,242,500	SWU	8/1/2006	Mar-11	Jun-11	Feb-12	N/A
4600 Merida Drainage Improvements	\$1,083,376	SWU	8/1/2006	Jun-10	Apr-11	Dec-12	N/A
Milam-Robinhood Drainage Improvements	\$1,288,000	SWU	8/1/2006	Jun-11	Oct-11	Dec-12	N/A
Quail Run Drainage Improvements	\$293,250	SWU	8/1/2006	Mar-10	Jun-10	Feb-11	N/A
Sarita Channel Rehabilitation	\$782,000	SWU	8/1/2006	Jun-10	Apr-11	Dec-12	N/A
Scott-Sunset Drainage Improvements	\$920,000	SWU	8/1/2006	Dec-10	Feb-12	Oct-12	N/A
Terminal-Deen Storm Drain Extension	\$3,932,885	SWU	8/1/2006	Apr-10	Aug-10	Mar-11	N/A
Tony's Creek Detention Pond Rehabilitation	\$396,750	SWU	8/1/2006	Apr-11	Jul-11	Jun-12	N/A

STREET AND DRAINAGE IMPROVEMENTS (cont.)

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Storm Drainage Projects (Excluding Neighborhood Street Projects) (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 09-10 Oper. Impact
8100 Trinity Blvd. Culvert Improvements	\$579,419	SWU	8/1/2006	Oct-09	N/A	N/A	N/A
9100 Trinity Blvd. Culvert Improvements	\$9,200,000	SWU	8/1/2006	Jun-10	Nov-10	Aug-11	N/A
150 Victorian Drive Drainage Improvements	\$115,000	SWU	8/1/2006	Jun-11	Oct-11	Nov-12	N/A
Wedgwood Storm Drain Deleted Extensions	\$3,105,000	SWU	8/1/2006	Jun-11	Oct-11	Nov-12	N/A
Westcreek-Kellis Park Drainage Improvements	\$1,767,895	SWU	8/1/2006	Jul-11	Oct-11	Jun-12	N/A
Wilbarger-Hughes Storm Drain Extension	\$172,500	SWU	8/1/2006	Jun-11	Oct-11	Dec-12	N/A
Kings Oak Addition Drainage Improvements	\$1,150,000	SWU	8/1/2006	Feb-10	May-10	Apr-11	N/A
Waverly Park Drainage Improvements	\$1,466,250	SWU	8/1/2006	Jun-10	Apr-11	Dec-12	N/A
South Crestwood Drainage Improvements	\$292,606	SWU	8/1/2006	Sep-10	Feb-11	Aug-11	N/A
Edgehill Road Storm Drain Extension (6452 Waverly)	\$1,247,487	SWU	10/12/2006	Apr-10	Sep-10	May-11	N/A
Forest Park-Parkview Storm Drain Rehabilitation	\$10,044,108	SWU	10/12/2006	Mar-11	Jun-11	Jun-12	N/A
Meacham Blvd.-Mark IV Drainage Improvements	\$2,156,273	SWU	10/12/2006	Jun-10	Mar-12	Jan-13	N/A
Upper Sierra Vista Detention Improvements	\$1,150,000	SWU	10/12/2006	Mar-10	Jun-10	May-11	N/A
East Rosedale SC-2 Culvert Improvements (TxDOT)	\$3,193,269	SWU	10/12/2006	Feb-08	Jun-09	Mar-11	N/A
Raider Channel Improvements	\$1,173,278	SWU	10/12/2006	Aug-10	Feb-12	Dec-12	N/A
Cooks-Edenville Culvert Erosion Protection	\$790,355	SWU	10/12/2006	Sep-10	Feb-11	Oct-11	N/A
Randol Mill Culvert Improvements	\$1,294,409	SWU	12/19/2006	Feb-10	Mar-12	Jan-13	N/A
Provine Drainage Improvements	\$316,250	SWU	12/19/2006	Feb-10	Jun-10	Jan-11	N/A
Summercrest Court Drainage Improvements	\$866,876	SWU	10/1/2007	Dec-09	Mar-11	Dec-11	N/A
Westlake Drive Drainage Improvements	\$1,293,687	SWU	10/1/2007	Jun-10	Nov-10	Aug-11	N/A
Tulsa Way Drainage Improvements	\$1,354,150	SWU	10/1/2007	Dec-10	Apr-11	Feb-12	N/A
Crooked Lane Drainage Improvements	\$330,050	SWU	10/1/2007	Dec-10	Mar-11	Nov-11	N/A
Cedar Breaks Storm Drain Extension	\$721,007	SWU	10/1/2007	Jun-10	Nov-10	Aug-11	N/A
Lochwood Court Drainage Improvements	\$555,186	SWU	10/1/2007	Sep-10	Jan-11	Oct-11	N/A
Ruidosa-Bandera Storm Drain Improvements	\$1,126,683	SWU	10/1/2007	Oct-10	Feb-11	Oct-11	N/A
Eastern Hills Phase 1 Drainage Improvements	\$5,474,000	SWU	12/3/2007	May-11	Oct-11	Jun-12	N/A
Bellaire Park Court Storm Drain Improvements	\$517,410	SWU	4/1/2008	Sep-10	Feb-11	Oct-11	N/A
High Water Warning System Installation	\$402,500	SWU	1/2/2009	N/A	Mar-10	Sep-10	N/A
Charron Court Storm Drain Extension	\$172,544	SWU	10/12/2006	Oct-09	May-10	Dec-10	N/A
Linda Lane Storm Drain Improvements	\$683,565	SWU	8/1/2006	Dec-09	May-10	Apr-11	N/A
Oakridge Terrace Drainage Improvements	\$402,500	SWU	8/1/2006	Aug-09	May-10	Apr-11	N/A
Harvey Street Park Storm Drain Rehabilitation	\$2,788,371	SWU	8/1/2006	Aug-09	Apr-12	Nov-12	N/A
Meacham Airport Detention Pond	\$2,143,600	SWU	8/1/2006	Jul-11	Dec-13	Jul-14	N/A
Longstraw Channel Improvements	\$983,802	SWU	8/1/2006	Mar-10	Feb-12	Jan-13	N/A
Briarwood Outfall Erosion Protection	\$138,000	SWU	8/1/2006	May-10	Apr-11	Nov-11	N/A
West Downtown Storm Drain Structural Rehabilitation	\$3,105,000	SWU	12/3/2007	Nov-10	Apr-11	Jan-12	N/A
Arundel Storm Drain Improvements	\$938,198	SWU	8/1/2006	Dec-09	Mar-11	Oct-11	N/A
Carten Outfall Erosion Protection	\$1,234,519	SWU	8/1/2006	Mar-10	Jan-10	Dec-10	N/A
Oakwood Trail Storm Drain Extension	\$195,500	SWU	8/1/2006	Feb-10	May-10	Dec-10	N/A
Rolling Hills Addition Drainage Improvements	\$1,006,250	SWU	8/1/2006	Sep-11	Jan-12	Nov-12	N/A
Shoreview Road Culvert Improvements	\$1,322,500	SWU	8/1/2006	Jul-10	Nov-10	Jun-11	N/A
East Downtown Storm Drain Structural Rehabilitation	\$4,140,000	SWU	12/3/2007	Nov-10	Apr-11	Jan-12	N/A

STREET AND DRAINAGE IMPROVEMENTS (cont.)

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Storm Drainage Projects (Excluding Neighborhood Street Projects) (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 09-10 Oper. Impact
8000 Old Granbury Road Culvert Improvements	\$1,600,000.00	SWU	TBD	TBD	TBD	TBD	N/A
9600 Wagley Robertson culvert improvements at Big Fossil Creek	\$1,600,000	SWU	TBD	TBD	TBD	TBD	N/A
35th Street NW culvert improvements @ Cement Creek	\$800,000	SWU	TBD	TBD	TBD	TBD	N/A
11800 Mosier Valley Road culvert improvements	\$1,200,000	SWU	TBD	TBD	TBD	TBD	N/A
Verna Trail-Paint Pony Trail drainage improvements	\$1,000,000	SWU	TBD	TBD	TBD	TBD	N/A
Dry Branch Riverside Culvert Improvements	\$4,000,000	SWU	TBD	TBD	TBD	TBD	N/A
Wesleyan Hills storm drain improvements	\$2,000,000	SWU	TBD	TBD	TBD	TBD	N/A
La Valle Grande drainage improvements	\$1,000,000	SWU	TBD	TBD	TBD	TBD	N/A
Greenfield Acres drainage improvements	\$1,500,000	SWU	TBD	TBD	TBD	TBD	N/A
Lake Crest drainage improvements	\$1,000,000	SWU	TBD	TBD	TBD	TBD	N/A
Overton Woods drainage improvements	\$5,000,000	SWU	TBD	TBD	TBD	TBD	N/A
Hubbard Heights storm drain improvements	\$1,200,000	SWU	TBD	TBD	TBD	TBD	N/A
Plant Avenue drainage improvements	\$500,000	SWU	TBD	TBD	TBD	TBD	N/A
TOTAL:	\$172,483,822						

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Operating Impact
HYDE PARK TRANSIT PLAZA AND NINTH STREET IMPROVEMENTS: Transit-oriented public plaza at Ninth and Throckmorton Streets, and streetscape improvements to Ninth Street between Houston and Jones Streets. Federal contribution for Hyde Park \$1.6M Federal Transit Authority appropriation, \$1.184M CMAQ grant, and \$1.2M CMAQ grant, awarded to the "T". State contribution for Ninth Street: \$1.125M TxDOT STEP grant awarded to the City. The City and the "T" share local matching funds totaling \$680,500 each.	5,000,000	FTA / Cert. of Oblig./TxDOT/The T	Jan-04	Jan-07	Feb-10	Mar-11	N/A
MAGNOLIA VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Terrell on the north, and Allen on the south. The federal contribution is \$1,233,688, and the private local match from TIF #4 is \$308,422.	1,542,110	FHWA/Medical District TIF #4	Sep-05	Jan-11	May-11	Apr-12	N/A
HISTORIC HANDLEY: Design and construction of streetscape improvements between Handley and Kerr. The federal contribution is \$395,000.	392,000	FHWA	May-05	TBD	TBD	TBD	N/A
WEST SEVENTH IMPROVEMENTS: Pedestrian enhancements in the area generally bounded by W. 7th Street to the north, the Trinity River on the east, Lancaster Avenue to the south, and Foch Street to the west. The federal contribution is \$1,323,742.	1,654,678	FHWA/Private	Nov-07	TBD	TBD	TBD	N/A
LANCASTER PEDESTRIAN BRIDGE: Design and construction of a pedestrian bridge crossing the Trinity River adjacent to the Trinity Park / Mayfest area.	1,347,804	TxDOT	Nov-05	Jun-08	Apr-10	May-11	NA
MUSEUM WAY: Construction of pedestrian enhancements along Museum Way from Seventh Street to the Tarrantul Railroad Tracks.	1,343,750	FHWA/Private	Jan-04	N/A	May-09	Feb-10	N/A
RIDGLEA VILLAGE: Design and construction of pedestrian and streetscape improvements in the Ridglea Urban Village. The federal contribution for this project is \$422,187 and a private local match of \$105,546.	527,733	FHWA/Private	Jun-03	Aug-10	Feb-11	TBD	N/A
WEST BERRY STREET: Extension of streetscape improvements along West Berry Street from the intersection with University extending east to the Grand Marc building at Waits Ave. NCTCOG Sustainable Development grant of \$2.4M requires 20% local match of \$600,000. TCU is contributing \$199,470. The ECFA funding of \$400,530 for Grand Marc is comprised of \$95,430 from Phoenix Property, Inc. and \$305,100 from the City.	3,000,000	NCTCOG/City/Private	Jun-06	Apr-11	Sep-11	Aug-12	N/A

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Operating Impact
TRINITY BLUFF: Streetscape improvements providing enhancements to a 30-acre urban redevelopment project located in downtown Fort Worth approximately one-half mile northeast of the Tarrant County Courthouse. NCTCOG Sustainable Development grant of \$1,050,900 requires a match of \$262,725 which is being provided by Trinity Bluff Development, LLC.	1,313,625	NCTCOG/Private	Jun-06	N/A	N/A	May-10	N/A
WEST ROSEDALE: Retrofit of West Rosedale providing a streetscape design scaled to desired development in the Fort Worth South District. NCTCOG Sustainable Development grant of \$300,000 requires a local match of \$75,000 provided through 2004 Capital Improvement Funds. Additional funding is needed.	375,000	NCTCOG/2004 CIP	Jun-06	TBD	TBD	TBD	N/A
MCADAMS/SIX POINTS: Streetscape improvements providing enhancements in the Six Points Village. NCTCOG Sustainable Development grant of \$320,000 requires a match of \$80,000 which is being provided by the New Development Fund. Project postponed until 2010.	400,000	NCTCOG/ New Development Fund	07/11/2006 Project postponed - Funding available 2010	TBD	TBD	TBD	N/A
URBAN VILLAGE FUNDING PROJECTS: Phase one of a two phased project implementing planning services in twelve urban villages was completed in Dec. 2007. Phase Two, design and construction of capital improvements in five of those villages, are listed below:							
(1) HEMPHILL/BERRY URBAN VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Lowden on the north, and Shaw on the south.	773,571		Nov-08	Jan-10	Apr-10	Dec-10	N/A
(2) NEAR EAST SIDE URBAN VILLAGE: Design and construction of streetscape improvements along Lancaster Ave. generally between the I-35W underpass on the west, and HWY 287 on the east.	773,571	FHWA	Nov-08	Jun-10	Oct-10	Aug-11	N/A
(3) BERRY RIVERSIDE URBAN VILLAGE: Design and construction of streetscape improvements along East Berry St. between Yuma St. on the west and the bridge at Sycamore Creek on the east, intersection improvements at the intersection of East Berry St. and Riverside Dr. and Glenn Gardens and Riverside Dr.	773,571	FHWA	Nov-08	Jun-10	Oct-10	Aug-11	N/A
(4) SIX POINTS URBAN VILLAGE: Design and construction of streetscape improvements at the intersection of Belknap, Riverside, and Race Street.	773,571	FHWA	Nov-08	Dec-10	Mar-11	TBD	N/A

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Operating Impact
(5) SOUTH MAIN URBAN VILLAGE: Design and construction of streetscape improvements along South Main between the RR and I-30 underpass on the north, and Pennsylvania/Hattie on the south.	773,571	FHWA	Nov-08	TBD	TBD	TBD	N/A
FORT WORTH WAYFINDING PROJECT: Design and construction of overhead and pedestrian scale signage for the Cultural District, Stockyards and Downtown.	942,881	CMAQ/City/ Private	Nov-02	Sep-09	Feb-10	Oct-10	N/A
MODERN STREETCAR: Planning and design of modern streetcar starter alignment. RTC grant of \$1.6 million in CMAQ funds, requires a local match of \$400,000 provided by the 2004 Capital Improvement Funds (\$200,000) and the "T" (\$200,000). Additional funding is needed for construction.	2,000,000	CMAQ/2004 CIP/ the "T"	Dec-09	Dec-09	TBD	TBD	N/A
ROLLING HILLS TOWER: Replacement of guyed tower with a self-supporting tower in the southern segment of the city, engineered for the immediate and future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure.	2,067,000	2004 CIP/CCPD/ 2008 Bond Sales/ 2009 Bond Sales	Oct-07	Feb-08	Nov-09	Jun-10	N/A
SOUTHWEST COMMUNICATIONS TOWER: Constructing a self-supporting tower in the south western segment of the city and including the required radio system hardware and software to provide the necessary Public Safety communications infrastructure to planned annexations.	4,400,000	2009 Bond Sales/ 2010 Bond Sales	Oct-09	Feb-11	Dec-11	Sep-12	N/A
ERP Phase 1 - Human Resources/PAYROLL: Replace current human resources, payroll and related administrative systems with an integrated Enterprise Resource Planning (ERP) system.	17,344,570	Tax Notes	Jul-06	Nov-07	Nov-08	Jun-10	\$1,118,949
BRANCH LIBRARY in Northwest Area: Construction of new branch library on Cromwell Marine Creek Road.	5,292,041	2004 CIP	Oct-05	Aug-08	Feb-09	Jun-10	N/A
GUINN ELEMENTARY SCHOOL: Restore and renovate the elementary school building into training and workshop rooms. Provide preliminary concepts for commemorative area of original school. Phase I of the project is for external stabilization and utility work. A follow on phase will be needed for interior finish work.	2,050,000	EDA & State Grants	Jun-06	Dec-07	Apr-09	Feb-10	N/A
FIRE STATIONS Female Restrooms: Addition of female restrooms to existing fire stations.	735,000	2004 CIP	Jul-04	various	various	Sep-10	N/A
FIRE STATION #34 in Far North Area: 2004 CIP was to purchase land only for future station. Sendera Ranch Developer donated site for new fire station.	3,300,000	2004 CIP for Land 3.1M CO	Mar-06	Dec-07	Jan-09	Jan-10	\$0
FIRE STATION #27: Bell Helicopter offered three sites along Trinity Blvd. but sites had major floodplain issues. City purchased a site at Trinity Blvd and Precinct Line Road.	2,047,000	2004 CIP CO	Jan-05	Jan-08	Apr-09	Apr-10	\$0

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Operating Impact
FIRE STATION #5: City purchased land to construct a new fire station to relocate existing fire station in Evans Ave. and Rosedale St. Redevelopment area.	3,664,000	CO	Jan-07	Dec-09	Mar-09	Mar-10	\$0
FIRE STATION IN SPINKS AIRPORT AREA: Purchase land and/or use airport property for new ARFF/Structural combined fire station.	150,000	TBD	TBD	TBD	TBD	TBD	TBD
NEIGHBORHOOD POLICE STATION #6 AND TRAFFIC DIVISION: Construction of new station and traffic facility on Nashville Avenue to replace the existing facility.	12,400,000	TBD	Nov-04	Dec-07	Mar-09	Aug-10	N/A
POLICE HELICOPTER SUPPORT HANGAR: Construction of new hangar to relocate existing hangar to Meacham Airport. Design was complete, but objections to helicopter noise impact made the planned site unuseable. Searching for new site.	TBD	TBD	Apr-06	TBD	TBD	TBD	N/A
TOTAL:	\$77,157,047						

WATER AND WASTEWATER IMPROVEMENTS

Wastewater Projects

These projects include the construction, expansion, and upgrading of wastewater treatment facilities, collection mains, and lift stations. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **CWSRF** (Clean Water State Revolving Fund) **IF** (Impact Fees) **DWSRF/ARRA** (Drinking Water State Revolving Fund/American Recovery and Reinvestment Act)
CP (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)
SSO = Sanitary Sewer Overflows) **WWTP** = Wastewater Treatment Plant **SCADA** = Supervisory Control and Data Acquisition System

WASTEWATER PLANT

Clear Fork Regional WWTP (Study)	\$145,751	CP	Jan-08	Apr-09	N/A	N/A	N/A	Funded
Mary's Creek Satellite WWTP (Walsh Ranch) Land Purchase	\$1,500,000	IF	Jan-10	NA	NA	Jan-11	N/A	To be funded
Mary's Creek Satellite WWTP (Walsh Ranch) Site Selection	\$252,407	CP	Feb-09	Dec-09	NA	NA	N/A	Funded
Riverside Sludge Removal From Remaining Digesters (Phase I) - Riverside WWTP (Construction)	\$2,900,000	CP	Jun-02	Jun-07	Jan-10	Jan-11	N/A	To be funded
Riverside Sludge Removal From Remaining Digesters (Phase II) - Riverside WWTP (Construction)	\$2,900,000	CP	Jun-02	Jun-07	Jun-10	May-11	N/A	To be funded
Riverside Digesters Lid Removal & Liquid Treatment - Riverside WWTP (Construction)	\$740,300	CP	Jun-02	Jun-07	Jan-10	Jan-11	N/A	To be funded
Village Creek WWTP Automated Process Control System (Johnson Controls Contract) (Energy Study)	\$6,000,000	CP	Sep-08	Jul-10	Dec-09	Dec-11	N/A	To be funded
Village Creek WWTP Biosolids Expansion Belt Filter Press (Construction)	\$1,090,347	CP	Nov-08	Apr-09	Sep-09	Jul-10	N/A	Funded
Village Creek WWTP Electrical Distribution System (Engineering)	\$500,000	OB	Apr-10	Jul-10	Oct-10	Apr-11	N/A	To be funded
Village Creek WWTP Disinfection Alternatives (Engineering)	\$1,500,000	CP	Apr-10	Oct-10	Jan-11	Oct-11	N/A	To be funded
Village Creek WWTP Primary Area Odor Control Improvements (Conceptual Design)	\$974,283	OB	Jul-09	Apr-10	NA	NA	N/A	Funded
Village Creek WWTP Primary Area Odor Control Improvements (Construction)	\$2,500,000	CP	NA	NA	Jul-10	Jul-11	N/A	To be funded
Village Creek WWTP Junction Boxes (Engineering)	\$511,000	CP	Nov-09	May-10	Jul-10	Jul-12	N/A	To be funded
Village Creek WWTP Secondary Area Rehab (SQ CL 22&24 and RS 2&7) (Engineering)	\$938,000	CP	Apr-09	Jul-10	Dec-10	Nov-11	N/A	Funded
Village Creek WWTP Siphon (Construction)	\$6,268,116	CP	Jun-02	Aug-07	Jan-08	Dec-09	N/A	Funded
Village Creek WWTP Siphon (Engineering Amendment No. 2)	\$246,700	CP	Jul-08	NA	NA	Dec-09	N/A	Funded
Village Creek WWTP Siphon (Engineering Amendment No. 3)	\$155,000	CP	Jun-02	NA	Dec-09	Dec-09	N/A	To be funded

LIFT STATION

Calmont LS Elimination Program	\$300,000	LW GAS	Mar-09	Nov-09	Jan-10	Jun-10	N/A	To be funded
Live Oak Creek Regional LS and FM (Engineering)	\$126,000	CP					N/A	To be funded
Love Circle LS and FM (Engineering)	\$150,000	LW GAS					N/A	To be funded
Western Hills Lift Station Replacement	\$300,000	IF	Dec-07	Nov-09	Feb-10	Sep-10	N/A	To be funded
Woodvale Low Pressure Sewer System	\$2,200,000	LWIF	Dec-07	Jan-09	Dec-08	Oct-09	N/A	Funded

SECURITY & INFORMATION TECHNOLOGY

Alert Notification Improvements at VC	\$1,303,600	CP						To be funded
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MAJOR WASTEWATER COLLECTORS

East 7th Street Sewer, Phase I (SSO)	\$2,289,672	CP	Dec-08	Aug-09	Sep-09	Jun-10	N/A	Funded
Eastside Reclaim Water (Construction)	\$22,620,000	DWSRF ARRA	NA	NA	Dec-09	Dec-10	N/A	To be funded
Eastside Reclaim Water (Eng. + CMAR + ROW)	\$5,081,535	CP	Aug-08	Aug-09	NA	Dec-09	N/A	Funded
Interceptor Condition Assessment Program (ICAP)	\$1,464,800	CP	Aug-09	Sep-09	Sep-10	Sep-12	N/A	To be funded
Main 210 - Mockingbird Colonial Country Club (Engineering)	\$161,395	CP	Apr-08	Aug-10	Dec-10	Apr-12	N/A	Funded
Medical District System Evaluation Study and Improvements Part 2 (Engineering Amendment No. 2)	\$172,300	CP	Feb-09					Funded
Northside Water Reuse Project (Engineering)	\$120,000	CP	Aug-09	Nov-09	Nov-09	Jul-10	N/A	To be funded
Sanitary Sewer M-253A Replacement, Phase 1 (Engineering and Easements) (SSO)	\$331,861	CWSRF	Sep-09	Feb-09	Mar-09	Mar-10	N/A	Funded
Sanitary Sewer M-253A Replacement, Phase 1 (Construction) (SSO)	\$2,240,874	CWSRF	NA	NA	Dec-09	Dec-10	N/A	Funded
Sanitary Sewer M-253A Replacement, Phase 2 (Construction) (SSO)	\$4,700,000	CWSRF	NA	NA	May-11	May-12	N/A	To be funded
Sanitary Sewer M-253A Replacement, Phase 3 (Construction) (SSO)	\$3,400,000	CWSRF	NA	NA	May-11	May-12	N/A	To be funded
Sanitary Sewer M-244-B Emergency Repair (Construction)	\$2,314,441	CP	Jan-08					Funded
Sanitary Sewer Main 325 (Easements & CM Part 1)	\$500,000	CP	Jul-02	Nov-09	May-11	Dec-12	NA	To be funded
Sanitary Sewer Main 257 Village Creek Parallel Relief, (Easement & CM) Part 1 (SSO)	\$768,172	CWSRF	Nov-08	Oct-10	Feb-11	Dec-11	N/A	Funded
Sanitary Sewer Main 257 Village Creek Parallel Relief, (Engineering) Part 2 (SSO)	\$1,255,676	CWSRF	Nov-08	Oct-10	Feb-11	Dec-11	N/A	Funded
Sanitary Sewer Main 257 and 325 parallel Relief Alignment and Design (Engineering)	\$471,231	CWSRF	Nov-08	Oct-10	Feb-11	Dec-11	N/A	Funded
SH121T W&S Relocation, Part 2 (Engineering Amendment No. 2)	\$78,706	CP	Aug-08	Nov-08	Mar-09	Nov-09	N/A	Funded

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SH-121T W&S Relocation, Part 4, SHWTP to Medical District, C1-W7 (Construction)	\$4,704,000	CP	Apr-05	Oct-09	Feb-10	Jun-11	N/A	To be funded
SH-121T W&S Relocation, Part 4, L-138 & M-62 (TSC) (Construction)	\$702,800	CP	Apr-05	Jan-10	Apr-10	Jan-11	N/A	To be funded
SH-121T W&S Relocation, Part 6, Vickers / Rutledge Sewerline Rehabilitation (Construction)	\$681,500	CP	Apr-05	Nov-09	Feb-10	Sep-10	N/A	To be funded
SH-121T W&S Relocation, Part 14 Brooklyn Heights (TSC) (Construction)	\$547,000	CP	Apr-05	Nov-09	Feb-10	Sep-10	N/A	To be funded
SH-121T W&S Relocation, Part 15, South of Dirks to FM 1187 (KHA) (Construction)	\$1,680,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A	To be Funded
SH-121T Stonegate Part 1B - Edwards Geren Ranch (Clearfork Phase 3) (Construction)	\$2,451,199	OB	Apr-06	May-09	Aug-09	Sep-10	N/A	Funded
SH-121T M-134R 30" & M-156 SS Crossing of UPRR Yard (KHA) (Engineering)	\$302,088	CP	Sep-09	Feb-10	NA	NA	N/A	Funded
SH-121T M-134R 30" & M-156 SS Crossing of UPRR Yard (KHA) (Construction)	\$3,628,800	CP	NA	NA	Jun-10	Jun-11	N/A	To be funded
SS Main 402 Big Fossil Creek Parallel Relief, Part 1, Part 2 & Part 3 (Engineering)	\$1,140,644	CWSRF	Nov-09	Nov-10	Jun-11	Jun-13	N/A	To be funded
SH-121T Rogers Road SS Abandonment UPRR (KHA) (Construction)	\$11,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A	To be funded
SH-121T M-311 Abandonment and Lift Station (LMR) (Construction)	\$600,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A	To be funded
Water and Sewer Extension for Stonegate and Arborlawn (Construction)	\$357,509	OB	Dec-04	Oct-08	May-09	Nov-09	N/A	Funded
Trinity River Vision - Central City, Uptown and Gateway (Engineering)	\$2,106,219	CP	Apr-09	Aug-12	NA	NA	N/A	Funded
Trinity River Vision - Central City, Uptown and Gateway (Construction)	\$4,000,000	CP	NA	NA	Apr-10	Apr-11	N/A	To be funded
Twin 96" Rehabilitation M-280, M-338 (Construction)	\$3,000,000	CP	Jun-08	Dec-09	Apr-10	Apr-12	N/A	To be funded
Wastewater Diversion from East of Eagle Mountain Lake Drainage Basin to Big Fossil Creek Drainage Basin (FM) - Dosier Creek (Engineering Amendment No. 8)	\$155,000	CP	Nov-09	NA	NA	Nov-09	N/A	To be funded
Wastewater Master Plan	\$2,987,193	OB	Sep-08	Jan-10	Aug-08	Jan-10	N/A	Funded
Village Creek Basin SS Rehab & Improvement, Part 1 (SSO) (Engineering)	\$120,000	OB	Nov-00	Nov-07	NA	NA	N/A	Funded
DEVELOPMENT								
Community Facilities Agreement	\$2,500,000	CP	Oct-09	NA	NA	Sep-10	N/A	To be funded
Hicks Industrial Sewer Main Extension (Annexation)	\$1,400,000	CP	Sep-07	Feb-10	Jun-10	Jun-11	N/A	To be funded
MAINTENANCE								
Large Diameter Pipeline Inspection - Twin 96" M-280, M-338 Part 2 (M-338)	\$550,000	CP	Feb-09	Jul-10	Sep-11	Sep-12	N/A	To be funded
MISCELLANEOUS								
Miscellaneous Sewer Main Extensions, Replacements & Relocations	\$1,000,000	CP	Sep-10	Jan-12	Jan-11	Jan-12	N/A	To be funded
Miscellaneous Replacements (Wastewater)	\$1,000,000	OB	Dec-09	May-11	May-10	May-11	N/A	To be funded
Miscellaneous Trenchless Technology (Pipebursting)	\$1,000,000	OB	Dec-09	May-11	May-10	May-11	N/A	To be funded
Miscellaneous Sanitary Sewer Pipe Enlargement	\$1,039,000	OB	Jun-08	Dec-08	Mar-09	May-10	N/A	Funded
SS Rehabilitation Projects (SSOI Projects)	\$12,783,148	CWSRF	Oct-09	NA	NA	Oct-10	N/A	To be funded
Wastewater Street CIP / Maintenance Related Projects	\$22,153,215	OB	Oct-09	NA	NA	Oct-10	N/A	To be funded
Wastewater Street CIP / Maintenance Related Projects	\$11,734,016	OB	Oct-09	NA	NA	Oct-10	N/A	To be funded
OTHER CIP EXPENSES								
Mapping - Department of Engineering	\$250,000	CP	Oct-09	NA	NA	Oct-10	N/A	To be funded
IPMS (Integrated Project Management System) Part 2	\$424,500	OB	Oct-09	NA	NA	Oct-10	N/A	To be funded
Public Art	\$943,848	OB	Sep-10	NA	NA	Sep-10	N/A	To be funded
TOTAL:	\$167,424,846							

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PARKS & COMMUNITY SERVICES DEPARTMENT

PROJECT	Project Funding	Funding Source	Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	Annual Operation Impact for FY 09-10
Anderson Campbell Reserve Park - Development	\$253,859	04 CIP/Gas	1-May-08	1-Oct-09	15-Jan-10	31-Jul-10	\$120
Buck Sansom Park - Roads, Trails and Park Improv.	\$1,030,346	04 CIP / Gas	1-Dec-09	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Carter Park - Parking Improvements	\$162,000	04 CIP	1-Sep-09	28-Feb-10	01-May-10	31-Aug-10	\$0
Cobb Park - Master Plan / Phase I Development	\$3,770,071	TRWD / Gas	1-Aug-07	30-Apr-10	01-Aug-10	31-Aug-11	\$0
Collett Park - Ballfield, Lighting, Parking Renovation	\$467,599	04 CIP / Gas	1-Nov-08	31-Aug-09	15-Nov-09	1-May-10	\$0
Diamond Hill Community Center - Parking Improv.	\$159,000	04 CIP	1-Oct-07	15-Aug-09	1-Nov-09	15-May-10	\$0
Eastern Hills Park - Trail Improvements	\$89,209	04 CIP	15-Nov-08	31-Sept-09	NA	31-Dec-09	\$282
RD Evans Community Center - Renovation	\$200,000	04 CIP	1-Oct-09	30-Sep-10	15-Jan-11	31-May-11	\$0
Falcon Ridge Reserve Park - Master Plan & Ph. 1 Dev.	\$172,683	PDF	1-Nov-09	30-May-10	31-Jul-10	Nov-10	\$0
Gateway Park / Oxbow Acquis. & Develop.	\$4,500,000	Grant	31-Aug-04	TBD	TBD	TBD	\$0
Greenbriar Park - Road Resurfacing	\$61,306	04 CIP	29-Sep-09	NA	29-Sep-09	31-Dec-09	\$0
Greenway Park - Parking Improvements	\$579,018	04 CIP / Gas	1-Jul-08	31-Aug-09	30-Oct-09	30-Mar-10	\$0
CP Hadley Park - Reserve Park Development	\$232,700	04 CIP	1-May-08	1-Oct-09	15-Jan-10	31-Jul-10	\$573
Harriet Creek Ranch - Reserve Park Development	\$302,174	PDF	1-Aug-08	31-Dec-08	23-Jun-09	28-Feb-10	\$2,333
Haws Athletic Center - Parking Improvements	\$125,000	04 CIP	1-Oct-07	15-Aug-09	1-Nov-09	15-May-10	\$0
Lake Como Drive- Road & Parking Improvements	\$78,000	04 CIP	1-Oct-07	15-Aug-09	1-Nov-09	15-May-10	\$0
Lincoln Park - Park Improvements	\$249,002	Gas	1-Dec-09	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Mallard Cove Park - Phase I Development	\$172,400	Gas	1-Jul-09	1-Oct-09	NA	31-Oct-10	\$0
Marine Creek Linear Park - Trail Bridges & Park Improv.	\$679,772	04 CIP / Gas	1-Dec-09	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Marion Sansom Park - Parking / Shelter Improv.	\$507,228	Gas	1-Dec-09	1-Nov-10	1-Feb-11	31-Jul-11	\$0
Northside Community Center - Parking Improvements	\$153,000	04 CIP	1-Oct-07	15-Aug-09	1-Nov-09	15-May-10	\$0
Oakmont Park - Reserve Park Develop.	\$1,518,867	04 CIP/ Gas	31-Apr-06	1-Nov-08	24-Feb-09	30-Nov-09	\$7,500
Parkwood Hills Reserve Park - Development	\$163,500	04 CIP	1-May-08	1-Oct-09	15-Jan-10	31-Jul-10	\$180
Prarie Dog Park - Road & Park Improvements	\$562,562	04 CIP / Gas	1-Jul-08	15-Sep-09	15-Dec-09	15-Jul-10	\$0
Quannah Parker Park - Roadway Improvements	\$184,741	Gas	1-Dec-09	31-Aug-10	15-Nov-10	30-Mar-11	\$0
Riverside Park - Master Plan	\$196,259	Gas	15-Sep-08	31-Dec-09	TBD	TBD	\$0
Rockwood Park - Fields #1- 4 Renov. / Field # 3 Lighting	\$2,642,956	04 CIP / Gas	15-Jul-07	31-Aug-09	30-Nov-09	15-Jul-10	\$0
Rolling Hills Complex -Parking Improv. / Field # 16-18 Ren.	\$893,000	04 CIP	15-Sep-08	31-Dec-09	1-Apr-10	31-Oct-10	\$0
Rosemont Community Center / FWISD Elem. School	\$21,677,212	04 CIP / FWISD	1-Dec-08	30-Jan-10	NA	31-Aug-11	\$0
Sandy Lane Park - Park Improvements	\$572,565	Gas	1-Mar-10	1-Apr-11	31-May-11	30-Nov-11	\$0
Saunders Park - Trail Improvements	\$55,920	04 CIP	1-Dec-09	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Andrew "Doc" Sessions Comm. Center -Plygrd. Renov.	\$150,000	CDBG	30-Oct-09	30-Mar-10	31-May-10	31-Dec-10	\$0
Sycamore Park - Master Plan / Improvements	\$422,237	04 CIP / Gas	1-Oct-09	1-Jan-11	1-Mar-11	31-Aug-11	\$0
TCSP Trail Assessment Study	\$1,540,762	TxDOT Grant	1-Oct-04	NA	NA	TBD	\$0
Tilley Memorial Pedestrian Bridge	\$2,875,101	TxDOT Grant/S&V / Donation	1-Nov-05	28-Feb-10	30-Apr-10	30-Apr-11	\$0
Trinity River - Trail Replacement @ Various Places	\$381,500	04 CIP	1-Apr-10	1-Mar-11	1-May-2011	31-Oct-11	\$0
TOTAL:	\$47,781,549						\$10,988

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AVIATION IMPROVEMENTS

These projects include improvements and expansion of general aviation facilities at Meacham, Spinks, and Alliance Airports. Projects are generally funded from the proceeds of airport improvement bonds, general obligation bonds, and other sources to include:

ACIP (Aviation Capital Improvement Project Fund)

FAA/AIP (Federal Aviation Administration - Airport Improvement Project Grant)

TXDOT/ACIP (Texas Department of Transportation "Pass-Through" FAA AIP Grant)

GAS WELL REVENUE

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 09-10 Oper. Impact
<u>Meacham International Airport:</u>							
Meacham Apron Imp at Taxiway C	\$213,648	Gas Well	Mar-09	Oct-09	Apr-09	Dec-10	N/A
Lincoln Ave Design Fill	\$299,337	Gas Well	Oct-09	Apr-10	TBD	Nov-09	N/A
Terminal Renovation	\$8,000,000	Gas Well	Mar-08	Dec-10	TBD	TBD	N/A
South Perimeter Road	\$3,000,000	TXDOT	Apr-09	Dec-09	TBD	TBD	N/A
<u>Alliance Airport:</u>							
Airport Signs, Beacon Relocation, Lighting Control and Monitoring	\$901,607	FAA/AIP	Apr-09	TBD	Feb-09	Sep-10	N/A
Alliance Pavement Rehab Phase 3	\$1,552,712	FAA/AIP	Sep-09	TBD	Aug-09	Dec-14	N/A
Alliance Runway and Taxiway Extension	\$220,000,000	FAA/AIP	Mar-01	TBD	TBD	Dec-14	N/A
<u>Spinks Airport:</u>							
Spinks Stone Road Alsbury Improvements	\$6,946,009	Gas Well	Apr-09	Mar-10	TBD	TBD	N/A
Spinks Taxiway Roadway and Lighting Improvements	\$84,749	TXDOT	Apr-09	Nov-09	Dec-09	Aug-10	N/A
ARFF/Community Fire Station	\$4,972,000	Gas Well	Aug-08	Aug-10	TBD	TBD	N/A
Environmental Assessment for Runway Extension	\$675,000	Gas Well	Jan-10	TBD	TBD	TBD	N/A
TOTAL:	\$235,132,076						

FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water and wastewater services to residential, commercial, industrial and wholesale customers. It serves approximately 800,000 people in Fort Worth and 29 surrounding communities by providing more than 220 million gallons of water for use everyday.

The Water and Sewer Fund provides resources for two separate departments: Water and Wastewater. Water and wastewater services are billed separately to more accurately capture the cost of each service. However, the departments share administrative staff and many of the employees are partially expensed to both departments.

Operations are completely financed through fees for services. The system wide rate increases for these to cover the FY2010 adopted changes are 1.68% for the Water System and 2.05% for the Sewer System. The adopted budget includes a wholesale rate decrease of 1.24% for Water and an increase of 12.53% for Wastewater. In addition, debt is issued for larger capital projects. Capital projects are funded by long term debt to allow the department to improve and expand infrastructure related to growth, replace aging infrastructure in older portions of the system and upgrade technology in water treatment plants. As a result, debt service payments made from the Water and Sewer Fund will continue to increase in the coming years. Additionally, the costs for purchase of raw water, power and other contractual services continue to rise moderately on an annual basis.

FORT WORTH



**WATER AND SEWER FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Utility Income	\$318,891,548
Connections and Extensions	3,611,694
Revenue from the Use of Money and Property	134,000
Impact Fees	14,639,671
Interest on Investments	2,526,352
Other Revenue	<u>1,691,167</u>
TOTAL REVENUE	\$341,494,432

EXPENDITURES:

Personal Services	\$59,303,528
Supplies	18,645,903
Contractual Services	<u>177,988,714</u>
TOTAL RECURRING EXPENSES	\$255,938,145

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$2,219,832
Debt Service	<u>83,336,455</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$85,556,287
TOTAL EXPENDITURES	\$341,494,432

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
WATER AND SEWER FUND**

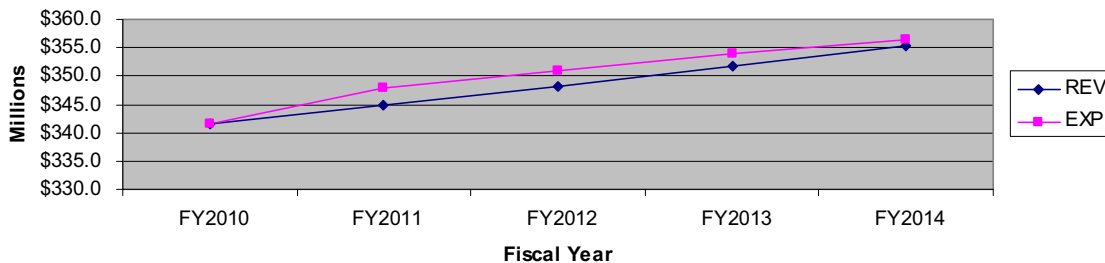
Cash Balance as of 9/30/09*	\$62,718,953
Plus: Projected Revenues	\$341,494,432
Less: Projected Expenditures	(\$341,494,432)
Estimated Available Cash as of 9/30/10	\$62,718,953

* Preliminary cash balance due to pending audit of actual ending balances

WATER AND SEWER FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$62,718,953	\$62,718,953	\$59,819,166	\$57,344,134	\$55,518,498
Revenues*					
Interest	\$2,526,352	\$2,526,352	\$2,526,352	\$2,526,352	\$2,526,352
Utility Income	\$318,891,548	\$322,080,463	\$325,301,268	\$328,554,281	\$331,839,824
Connections and Extensions	\$3,611,694	\$3,647,811	\$3,684,289	\$3,721,132	\$3,758,343
Money and Property	\$14,773,671	\$14,921,408	\$15,070,622	\$15,221,328	\$15,373,541
Other Revenue	\$1,691,167	\$1,708,079	\$1,725,159	\$1,742,411	\$1,759,835
Total Revenue	\$341,494,432	\$344,884,113	\$348,307,690	\$351,765,504	\$355,257,895
Total Resources	\$404,213,385	\$407,603,066	\$408,126,856	\$409,109,637	\$410,776,393
Expenditures					
Personnel Services	\$59,303,528	\$60,118,467	\$60,864,843	\$61,383,644	\$61,933,465
Supplies	\$18,645,903	\$18,832,362	\$19,020,686	\$19,210,893	\$19,403,001
Contractual	\$177,988,714	\$183,254,585	\$185,296,289	\$187,373,053	\$189,486,249
Capital	\$2,219,832	\$2,242,030	\$2,264,451	\$2,287,095	\$2,309,966
Debt Service	\$83,336,455	\$83,336,455	\$83,336,455	\$83,336,455	\$83,336,455
Total Expenditures	\$341,494,432	\$347,783,899	\$350,782,723	\$353,591,140	\$356,469,137
Projected Variance	(\$0)	(\$2,899,787)	(\$2,475,033)	(\$1,825,636)	(\$1,211,242)
Projected Cash Balance	\$62,718,953	\$59,819,166	\$57,344,134	\$55,518,498	\$54,307,256
Reserve Requirement (20%)	\$41,752,793	\$42,440,708	\$43,035,989	\$43,593,143	\$44,164,169
Excess/(Deficit)	\$20,966,160	\$17,378,458	\$14,308,145	\$11,925,354	\$10,143,087

WATER AND SEWER FUND PROJECTED REVENUES AND EXPENDITURES



* This model reflects rate increases for FY2010, but none in the out years.

**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Water Administration	\$7,025,597	\$1,837,682	\$2,202,035	\$2,171,428	\$3,173,263
Education	316,507	385	0	0	0
Raw Water Purchases	39,727,782	38,795,311	46,289,227	45,645,833	49,799,764
Engineering	1,250,060	1,299,174	1,911,203	1,884,638	2,064,596
Engineering - Water	1,624,871	1,643,786	2,014,631	1,986,629	1,834,426
Customer Service - Water	9,846,927	14,496,499	17,737,553	17,491,011	17,574,305
Production	22,934,074	23,520,719	27,568,591	27,185,403	27,453,457
Pretreatment	302,482	417,609	570,404	562,476	441,830
Field Operations	14,264,467	15,688,590	16,551,829	16,321,768	15,418,603
Bonded Debt Service	35,033,556	38,484,174	46,646,785	45,998,422	44,904,254
Non-Departmental	<u>31,978,545</u>	<u>31,937,304</u>	<u>35,350,823</u>	<u>34,859,467</u>	<u>38,711,851</u>
SUB-TOTAL	\$164,304,868	\$168,121,233	\$196,843,081	\$194,107,076	\$201,376,348

**COMPARISON OF WATER AND SEWER FUND
WASTEWATER EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Sewer Administration	\$6,634,913	\$1,612,585	\$1,707,287	\$1,678,981	\$3,089,794
Education	178,915	0	0	0	0
Engineering	1,233,068	1,013,653	1,602,296	1,575,731	1,294,677
Engineering - Sewer	1,251,172	1,563,048	1,812,934	1,782,876	1,687,773
Customer Service - Sewer	3,516,474	7,104,347	9,182,442	9,030,200	9,285,411
Treatment - Sewer	22,892,706	24,141,244	26,374,989	25,937,701	24,392,108
Pretreatment	1,216,185	1,419,629	1,504,007	1,479,071	1,403,933
Field Operations	14,711,152	16,007,280	18,012,420	17,713,780	16,668,190
Bonded Debt Service	39,917,056	40,139,460	38,451,000	37,813,496	38,432,201
Non-Departmental	<u>30,805,064</u>	<u>28,720,334</u>	<u>39,087,470</u>	<u>38,439,414</u>	<u>43,863,998</u>
SUB-TOTAL	\$122,356,705	\$121,721,580	\$137,734,845	\$135,451,250	\$140,118,085
TOTAL	\$286,661,573	\$289,842,813	\$334,577,926	\$329,558,326	\$341,494,432

**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Utility Income					
Water Service Revenue	\$108,687,060	\$130,126,852	\$136,749,787	\$134,357,232	\$144,162,894
Water Contracts	<u>31,551,592</u>	<u>37,645,129</u>	<u>35,626,892</u>	<u>39,651,971</u>	<u>35,500,000</u>
Sub-Total	\$140,238,652	\$167,771,981	\$172,376,679	\$174,009,203	\$179,662,894
Connections and Extensions					
Water Taps	\$759,926	\$613,946	\$807,160	\$773,242	\$800,000
Water Extensions	<u>1,248,647</u>	<u>1,545,876</u>	<u>1,384,445</u>	<u>1,522,447</u>	<u>1,380,000</u>
Sub-Total	\$2,008,573	\$2,159,822	\$2,191,605	\$2,295,689	\$2,180,000
Use of Money and Property					
Interest on Investments	\$1,527,811	\$1,941,960	\$1,475,534	\$1,096,873	\$1,470,000
Unrealized Gain	19,852	206,806	0	(226,658)	0
Sale of Equipment	85,776	139,612	0	196,506	44,000
Sale of Land	542,643	0	0	0	0
Salvage Sales	7,756	11,563	5,000	11,120	5,000
Gas Well Royalties	92	4,494	0	(2,127)	0
Gas Well Bonus	<u>0</u>	<u>5,648,842</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$2,183,930	\$7,953,277	\$1,480,534	\$1,075,714	\$1,519,000
Interdepartmental Charges					
Insurance Fund	<u>\$41,438</u>	<u>\$69,043</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Sub-Total	\$41,438	\$69,043	\$0	\$0	\$0
Other Revenue					
Impact Fees	\$10,575,565	\$10,704,965	\$10,623,008	\$10,623,008	\$10,623,008
Miscellaneous Revenues	3,803,028	3,405,238	3,399,100	5,384,551	7,153,639
Transfer from Storm Water	0	0	0	0	113,500
Tower Leases	<u>41,711</u>	<u>140,050</u>	<u>112,467</u>	<u>131,414</u>	<u>119,367</u>
Sub-Total	\$14,420,304	\$14,250,253	\$14,134,575	\$16,138,973	\$18,009,514
Total Water Revenues	\$158,892,897	\$192,204,376	\$190,183,393	\$193,519,578	\$201,371,408
Sub-total Water Revenue	\$158,892,897	\$192,204,376	\$190,183,393	\$193,519,578	\$201,371,408

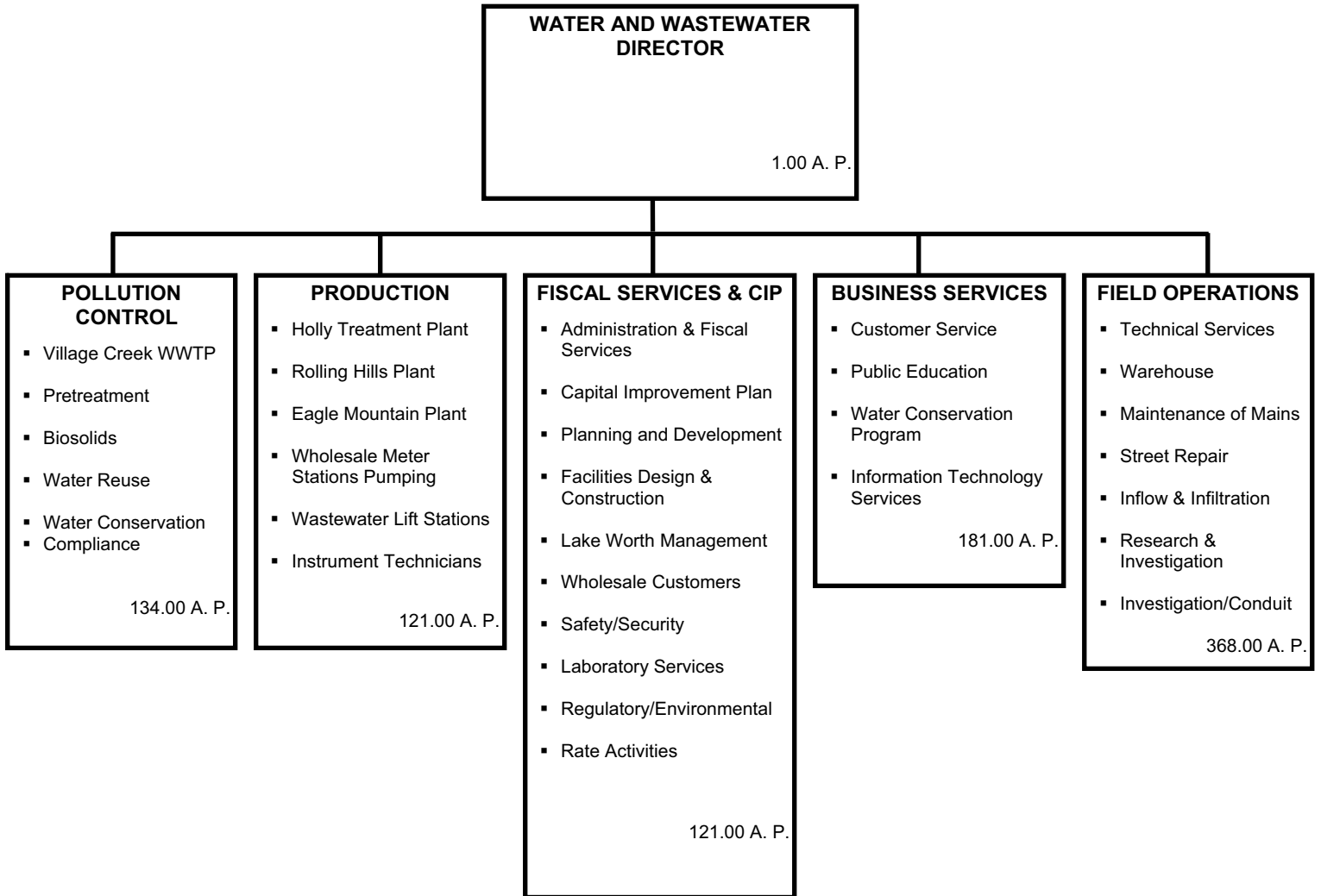
**COMPARISON OF WATER AND SEWER FUND
SEWER REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Utility Income					
Sewer Service Revenue	\$91,865,116	\$99,387,631	\$106,908,414	\$104,112,369	\$107,074,015
Sewer Contracts	<u>20,649,902</u>	<u>22,552,979</u>	<u>23,301,600</u>	<u>20,511,533</u>	<u>23,651,100</u>
Sub-Total	\$112,515,018	\$121,940,610	\$130,210,014	\$124,623,902	\$130,725,115
Connections and Extensions					
Sewer Taps	\$491,302	\$544,427	\$586,874	\$293,051	\$441,874
Sewer Extensions	<u>473,087</u>	<u>561,712</u>	<u>550,000</u>	<u>528,137</u>	<u>550,000</u>
Sub-Total	\$964,389	\$1,106,139	\$1,136,874	\$821,188	\$991,874
Use of Money and Property					
Interest on Investments	\$1,186,844	\$1,507,418	\$1,085,552	\$842,076	\$1,056,352
Unrealized Gain	15,179	158,612	0	(173,791)	0
Gas Lease Bonus	1,010	0	0	0	0
Gas Lease Royalties	<u>427,523</u>	<u>189,943</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$1,630,556	\$1,855,973	\$1,085,552	\$668,285	\$1,056,352
Other Revenue					
Impact Fees	\$4,016,663	\$4,146,063	\$4,016,663	\$4,016,663	\$4,016,663
Industrial Waste Monitor	348,101	381,821	375,000	394,735	375,000
Resale of Treated Waste	48,588	72,252	85,202	65,673	85,000
Liquid Waste Program	54,350	69,376	60,000	71,000	75,000
Transfer from Storm Water	0	0	0	0	113,500
Miscellaneous Revenue	<u>267,688</u>	<u>520,141</u>	<u>223,480</u>	<u>398,380</u>	<u>2,684,520</u>
Sub-Total	\$4,735,390	\$5,189,653	\$4,760,345	\$4,946,450	\$7,349,683
 Total Sewer Revenues	 \$119,845,353	 \$130,092,375	 \$137,192,785	 \$131,059,825	 \$140,123,024
 Sub-total Sewer Revenue	 \$119,845,353	 \$130,092,375	 \$137,192,785	 \$131,059,825	 \$140,123,024
 Total	 \$278,738,250	 \$322,296,751	 \$327,376,178	 \$324,579,404	 \$341,494,432

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
WATER	PE45/0601000:0609010			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Water Department is responsible for providing safe, clean drinking water to Fort Worth residents and customer cities. The department's Business Services Division performs billing functions for water, sewer, and refuse collection services, processes orders for new services, collects delinquent payments, and investigates complaints. The Division also is responsible for coordinating the department's internal and external communications. The City plans requirements for raw water to be sold to citizens and customer cities in the Raw Water Purchase Division.</p> <p>The Fiscal Services and CIP Division coordinates with the Engineering Department on all wastewater-related projects and performs in-house engineering work in the Planning/Development and Facilities sections. The Division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.</p> <p>The Regulatory Affairs Division provides for laboratory analysis and backflow prevention services and serves as the departmental liaison on all intergovernmental and regulatory issues. In addition, the Division coordinates the Department's internal and external communications.</p> <p>The Water Production Division treats and distributes a safe water supply to meet customer needs. The maintenance and construction of the water distribution system is performed by the Water Field Operations Division.</p>				
Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 25,608,469	\$ 28,921,401	\$ 30,002,274	\$ 30,002,274
Supplies	11,815,171	12,656,591	12,017,584	12,017,584
Contractual	89,552,784	106,059,740	112,938,404	112,938,404
Capital Outlay	2,660,635	2,558,564	1,513,832	1,513,832
Debt Service	38,484,174	46,646,785	44,904,254	44,904,254
Total Expenditures	\$ 168,121,233	\$ 196,843,081	\$ 201,376,348	\$ 201,376,348
Authorized Positions	453.00	479.00	479.50	479.50

WATER AND SEWER – 926.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
WATER AND WASTEWATER		PE45/0601000:0709020	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$334,577,926	A.P.	931.00
2009-10 ADOPTED:	\$341,494,432	A.P.	926.00
<p>A) The adopted budget decreases by (\$201,912) for the elimination of the conduit construction crew including five authorized positions.</p> <p>B) The adopted budget increases by \$3,544,646 for other contractual due to increased raw water purchases from Tarrant Regional Water District and bank/credit card processing fees.</p> <p>C) The adopted budget increases by \$4,121,824 for payment in lieu of property taxes to be remitted to the General Fund.</p> <p>D) The adopted budget increases by \$2,608,608 for an additional contribution to retiree healthcare costs.</p> <p>E) The adopted budget decreases by (\$1,761,330) for debt service requirements.</p> <p>F) The adopted budget decreases by (\$1,443,187) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>G) The adopted budget increases by \$793,307 for water treatment chemical costs due to increases volumes of water for the expanding customer base.</p> <p>H) The adopted budget increases by \$793,043 due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>I) The adopted budget decreases by (\$692,260) for terminal leave based on eligible and expected retirements as well as normal turnover.</p> <p>J) The adopted budget decreases by (\$625,500) for one time construction and maintenance costs.</p> <p>K) The adopted budget increases by \$615,653 for reimbursement of employee cost from bond/capital funds.</p> <p>L) The adopted budget increases by \$530,472 due to increased fees accessed by the Texas Commission on Environmental Quality.</p> <p>M) The adopted budget decreases by (\$530,136) for minor equipment based on anticipated expenditures.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

WATER

DEPARTMENT PURPOSE

To provide safe, reliable water and wastewater services with environmental integrity.

FY2009-10 DEPARTMENTAL OBJECTIVES

To expand Water Department revenue at the Laboratory through marketing analytical and technical services to wholesale customers, and other governments (i.e. Federal, State and municipal governments)

To provide a timely, professional response to requests for service and complaints through our Customer Service & Billing Division

To improve security at water and wastewater treatment plants by decreasing the number of unauthorized intrusions

Ensuring responsible policies relating to regulatory & environmental issues are adhered to relating to water and wastewater

To improve operation of the water system to reduce water loss, reduce stress on the distribution infrastructure, and improve revenue recovery by replacement of malfunctioning meters

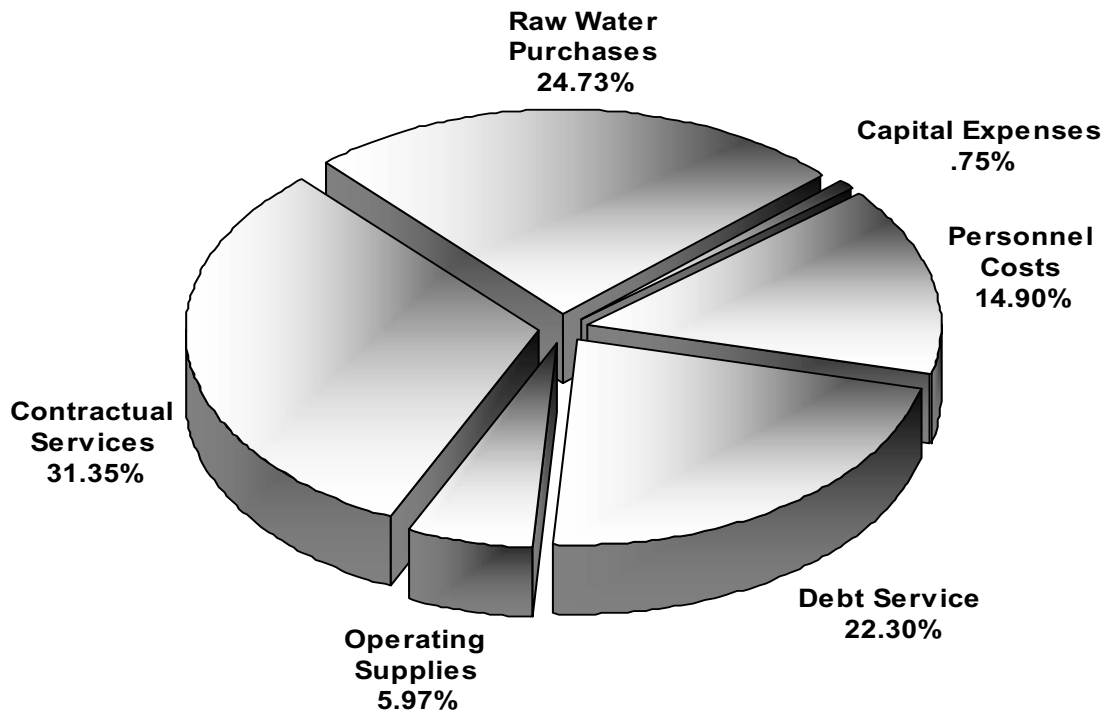
To ensure plant operational effectiveness of water treatment through optimization processes

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
% of lab reports completed in 7 days	92%	95%	93%
Total delinquent account not to Exceed 9%	7%	9%	9%
To reduce number of unauthorized intrusions	15%	10%	4%
Meeting local, state and federal govt. codes	98%	98%	98%
Customer 125 customer irrigation system audits	121%	125%	200%

FORT WORTH



DISTRIBUTION OF EXPENDITURES WATER, FY2009-10



DIVISION	AMOUNT	PERCENT
Personnel Costs	\$30,002,274	14.90%
Operating Supplies	12,017,584	5.97%
Contractual Services	63,138,640	31.35%
Raw Water Purchases	49,799,764	24.73%
Capital Expenses	1,513,832	.75%
Debt Service	<u>44,904,254</u>	<u>22.30%</u>
Total	\$201,376,348	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 958,121	\$ 1,224,439	\$ 2,231,392	\$ 2,231,392	6.00	7.50	7.50	7.50
0601001	INFORMATION TECHNICAL SERVICES	21	0	0	0	0.00	0.00	0.00	0.00
0601004	WHOLESALE	109,591	143,592	142,664	142,664	1.50	2.00	2.00	2.00
0601005	SAFETY AND SECURITY	769,949	834,004	799,206	799,206	12.00	13.50	13.50	13.50
	Sub-Total	<u>\$ 1,837,682</u>	<u>\$ 2,202,035</u>	<u>\$ 3,173,263</u>	<u>\$ 3,173,263</u>	<u>19.50</u>	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>EDUCATION</u>								
0601500	PUBLIC INFORMATION	\$ 385	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 385</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RAW WATER PURCHASE</u>								
0602000	RAW WATER PURCHASE	\$ 38,795,311	\$ 46,289,227	\$ 49,799,764	\$ 49,799,764	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 38,795,311</u>	<u>\$ 46,289,227</u>	<u>\$ 49,799,764</u>	<u>\$ 49,799,764</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0602501	ENGINEERING ADMINISTRATION	\$ 322,823	\$ 1,308,114	\$ 1,349,014	\$ 1,349,014	0.50	20.00	19.50	19.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0602502	PLANNING/DEVELOPMENT	437,927	0	0	0	6.00	0.00	0.00	0.00
0602503	FACILITIES	262,145	0	0	0	4.50	0.00	0.00	0.00
0602504	LAKE WORTH	276,279	603,090	715,582	715,582	3.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 1,299,174</u>	<u>\$ 1,911,203</u>	<u>\$ 2,064,596</u>	<u>\$ 2,064,596</u>	<u>14.00</u>	<u>24.00</u>	<u>23.50</u>	<u>23.50</u>
	<u>ENGINEERING - WATER</u>								
0603000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 128,037	\$ 167,924	\$ 141,176	\$ 141,176	1.00	1.00	1.00	1.00
0603001	LABORATORY SERVICES	1,515,749	1,846,707	1,693,250	1,693,250	15.50	16.00	16.50	16.50
	Sub-Total	<u>\$ 1,643,786</u>	<u>\$ 2,014,631</u>	<u>\$ 1,834,426</u>	<u>\$ 1,834,426</u>	<u>16.50</u>	<u>17.00</u>	<u>17.50</u>	<u>17.50</u>
	<u>CUSTOMER SERVICE-WATER</u>								
0604001	ADMINISTRATION	\$ 246,506	\$ 273,569	\$ 323,245	\$ 323,245	2.50	2.50	3.00	3.00
0604002	CUSTOMER SERVICES	1,234,076	1,433,916	1,501,453	1,501,453	23.50	26.50	27.00	27.00
0604003	BOOKKEEPING & BILLING	2,120,854	2,467,345	2,574,767	2,574,767	5.50	5.50	6.00	6.00
0604004	SATELLITE OFFICE	312,321	309,300	294,802	294,802	6.00	5.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0604007	COLLECTIONS AND CREDIT	667,111	676,416	883,869	883,869	2.50	3.50	3.00	3.00
0604009	METER SERVICES	5,791,798	5,953,310	5,506,162	5,506,162	52.00	55.00	55.00	55.00
0604011	WATER APPLICATIONS	218,495	263,222	201,423	201,423	3.00	3.50	3.00	3.00
0604012	WATER INFORMATION AND TECHNICAL SERVICES	3,359,866	4,482,364	4,207,288	4,207,288	9.00	13.50	13.00	13.00
0604013	PUBLIC INFORMATION OFFICE	534,348	339,135	388,012	388,012	9.50	1.00	1.00	1.00
0604014	WATER CONSERVATION PROGRAM	11,124	1,538,975	1,693,283	1,693,283	0.00	3.00	6.00	6.00
	Sub-Total	<u>\$ 14,496,499</u>	<u>\$ 17,737,553</u>	<u>\$ 17,574,305</u>	<u>\$ 17,574,305</u>	<u>113.50</u>	<u>119.00</u>	<u>122.00</u>	<u>122.00</u>
	<u>PRODUCTION</u>								
0605001	ADMINISTRATION	\$ 722,579	\$ 823,611	\$ 1,224,140	\$ 1,224,140	9.00	7.75	9.00	9.00
0605002	HOLLY COMPLEX	6,182,186	7,743,215	7,550,953	7,550,953	32.00	36.00	36.00	36.00
0605003	ROLLING HILLS PLANT	7,266,677	9,128,616	8,588,929	8,588,929	20.00	20.00	21.00	21.00
0605004	DISTRIBUTION SYSTEMS	2,675,344	2,733,345	3,485,191	3,485,191	11.00	10.00	19.50	19.50
0605005	CENTRAL MAINTENANCE	843,438	808,489	0	0	13.00	11.00	0.00	0.00
0605006	LAKE WORTH MANAGEMENT ADMINIST	422,768	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0605008	WESTSIDE TREATMENT PLANT	0	110,789	0	0	0.00	3.00	3.00	3.00
0605011	EAGLE MOUNTAIN LAKE PLANT	4,870,730	5,689,520	6,022,506	6,022,506	20.00	18.00	20.00	20.00
0605012	CUSTOMER CITIES METERS	536,997	531,006	581,737	581,737	5.00	4.00	5.50	5.50
	Sub-Total	<u>\$ 23,520,719</u>	<u>\$ 27,568,591</u>	<u>\$ 27,453,457</u>	<u>\$ 27,453,457</u>	<u>110.00</u>	<u>109.75</u>	<u>114.00</u>	<u>114.00</u>
	<u>PRETREATMENT</u>								
0605500	PRETREATMENT	\$ 412,230	\$ 432,484	\$ 441,830	\$ 441,830	6.50	6.25	6.50	6.50
0605501	WATER CONSERVATION COMPLIANCE	5,379	137,920	0	0	0.00	2.00	0.00	0.00
	Sub-Total	<u>\$ 417,609</u>	<u>\$ 570,404</u>	<u>\$ 441,830</u>	<u>\$ 441,830</u>	<u>6.50</u>	<u>8.25</u>	<u>6.50</u>	<u>6.50</u>
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	ADMINISTRATION-FIELD OP.	\$ 1,132,787	\$ 1,281,223	\$ 1,057,588	\$ 1,057,588	11.00	11.50	11.00	11.00
0607002	TECHNICAL SERVICES	338,683	397,789	443,525	443,525	4.50	4.50	5.00	5.00
0607003	WAREHOUSE & SUPPORT SERVICES	1,027,117	1,273,384	1,047,833	1,047,833	19.00	16.50	16.50	16.50
0607004	VALVES & HYDRANTS	2,567,899	2,545,419	2,574,338	2,574,338	41.00	36.00	36.00	36.00
0607005	SERVICES	2,743,519	2,539,871	2,483,827	2,483,827	30.00	30.00	30.00	30.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0607006	INV/CONDUIT CONST.	506,894	813,631	345,942	345,942	0.00	11.00	6.00	6.00
0607007	MAINT MAINS & SERVICE	4,254,725	4,321,220	4,108,167	4,108,167	35.00	34.00	34.00	34.00
0607008	WATER CONSERVATION	36,231	280,497	246,038	246,038	0.00	4.00	3.00	3.00
0607011	STREET REPAIR	3,080,734	3,098,794	3,111,344	3,111,344	31.50	30.50	31.50	31.50
	Sub-Total	<u>\$ 15,688,590</u>	<u>\$ 16,551,829</u>	<u>\$ 15,418,603</u>	<u>\$ 15,418,603</u>	<u>172.00</u>	<u>178.00</u>	<u>173.00</u>	<u>173.00</u>
	<u>BONDED DEBT SERVICE</u>								
0608001	BONDED DEBT SERVICE	\$ 38,484,174	\$ 46,646,785	\$ 44,904,254	\$ 44,904,254	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 38,484,174</u>	<u>\$ 46,646,785</u>	<u>\$ 44,904,254</u>	<u>\$ 44,904,254</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - WATER</u>								
0609000	NONDEPARTMENTAL - WATER	\$ 10,594,827	\$ 12,260,318	\$ 15,621,346	\$ 15,621,346	0.00	0.00	0.00	0.00
0609010	RATE HEARINGS	167,395	0	0	0	1.00	0.00	0.00	0.00
0609020	WATER CAPITAL PROJECTS	21,175,082	23,090,505	23,090,505	23,090,505	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 31,937,304</u>	<u>\$ 35,350,823</u>	<u>\$ 38,711,851</u>	<u>\$ 38,711,851</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	168,121,233	196,843,081	201,376,348	201,376,348	453.00	479.00	479.50	479.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
WASTEWATER**FUND/CENTER**
PE45/0701000:0709020**SUMMARY OF DEPARTMENT RESPONSIBILITIES:**

The Wastewater Department collects, monitors, treats and processes domestic and industrial waterborne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate sewage pumping capacity to handle all sewage from all areas of the City. The department's Business Services Division performs billing functions for water, sewer and refuse collection services, processes orders for new services, collects delinquent payments and investigates complaints.

The Fiscal Services & CIP Division coordinates with the Transportation & Public Works Department/Engineering Services on all wastewater-related projects and performs in-house engineering work in the Planning/Development and Facilities sections. The division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.

Responsibilities of the Field Operations Division include replacement, maintenance and cleaning of the wastewater collection system.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 25,160,469	\$ 28,552,866	\$ 29,301,254	\$ 29,301,254
Supplies	6,811,416	7,517,764	6,628,319	6,628,319
Contractual	47,997,159	61,771,516	65,050,311	65,050,311
Capital Outlay	1,613,075	1,441,700	706,000	706,000
Debt Service	40,139,460	38,451,000	38,432,201	38,432,201
Total Expenditures	\$ 121,721,579	\$ 137,734,845	\$ 140,118,085	\$ 140,118,085
Authorized Positions	432.00	452.00	446.50	446.50

FORT WORTH



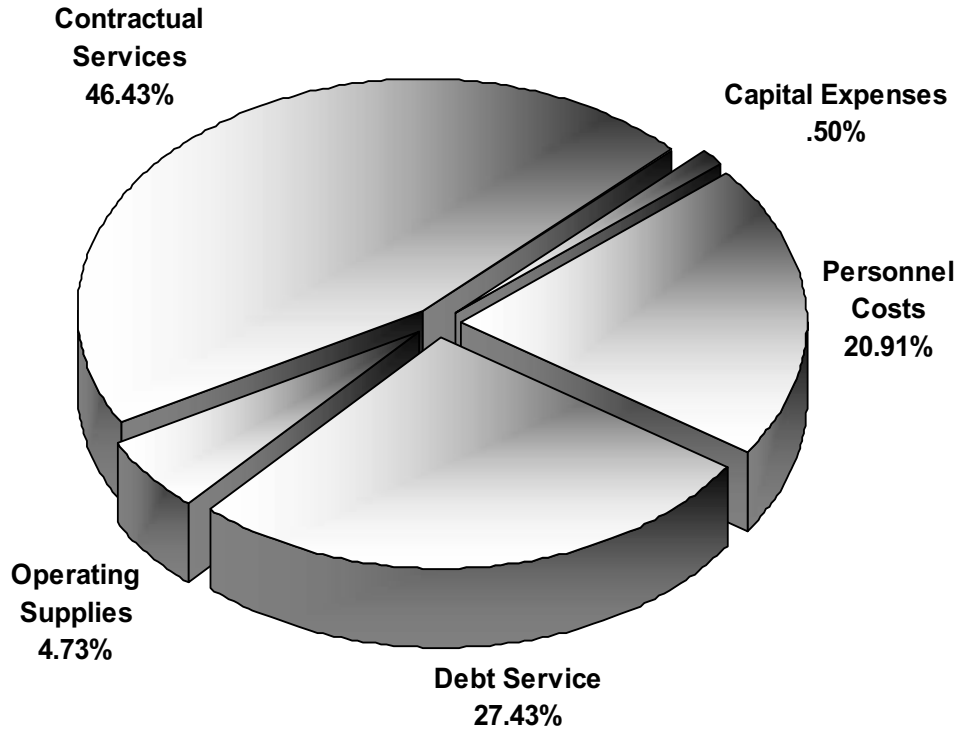
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WASTEWATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2009-10 DEPARTMENTAL OBJECTIVES			
To permit and inspect 180 municipal liquid waste haulers per year			
To clean at least 1.5 million linear feet of 6" to 21" sanitary sewer lines per year			
To review 480,000 linear feet of CCTV tapes/reports per year			
To provide preventive maintenance on critical component in ready operating condition (critical component as identified by Pollution Control Division)			
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Permit and inspect Municipal Liquid waste Haulers	170	174	180
To clean 1.5 million linear feet of Pipe each year	882,044	1,000,000	1,500,000
Review 480,000 lf/year of CCTV Tapes and reports	142,176	480,000	480,000
Preventative maintenance must be Met 90% as scheduled per quarter In Pollution Control	90%	94%	95%

FORT WORTH



DISTRIBUTION OF EXPENDITURES WASTEWATER, FY2009-10



DIVISION	AMOUNT	PERCENT
Personnel Costs	\$29,301,254	20.91%
Operating Supplies	6,628,319	4.73%
Contractual Services	65,050,311	46.43%
Capital Expenses	706,000	.50%
Debt Service	<u>38,432,201</u>	<u>27.43%</u>
Total	\$140,118,085	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 781,290	\$ 783,478	\$ 2,221,649	\$ 2,221,649	6.00	7.50	7.50	7.50
0701001	INFORMATION TECHNICAL SERVICES	3,596	0	0	0	0.00	0.00	0.00	0.00
0701004	WHOLESALE	78,919	65,920	64,775	64,775	1.50	1.00	1.00	1.00
0701005	SAFETY AND SECURITY	748,781	857,890	803,370	803,370	12.00	13.50	13.50	13.50
	Sub-Total	<u>\$ 1,612,585</u>	<u>\$ 1,707,287</u>	<u>\$ 3,089,794</u>	<u>\$ 3,089,794</u>	<u>19.50</u>	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>
	<u>ENGINEERING</u>								
0702501	ENGINEERING ADMINISTRATION	\$ 209,915	\$ 1,602,296	\$ 1,294,677	\$ 1,294,677	0.50	20.00	19.50	19.50
0702502	PLANNING/DEVELOPMENT	385,192	0	0	0	6.00	0.00	0.00	0.00
0702503	FACILITIES	418,547	0	0	0	4.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,013,653</u>	<u>\$ 1,602,296</u>	<u>\$ 1,294,677</u>	<u>\$ 1,294,677</u>	<u>11.00</u>	<u>20.00</u>	<u>19.50</u>	<u>19.50</u>
	<u>ENGINEERING - SEWER</u>								
0703000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 107,112	\$ 187,701	\$ 143,567	\$ 143,567	1.00	1.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0703001	LABORATORY SERVICES	1,455,936	1,625,234	1,544,206	1,544,206	15.50	16.00	16.50	16.50
	Sub-Total	<u>\$ 1,563,048</u>	<u>\$ 1,812,934</u>	<u>\$ 1,687,773</u>	<u>\$ 1,687,773</u>	<u>16.50</u>	<u>17.00</u>	<u>17.50</u>	<u>17.50</u>
	<u>CUSTOMER SERVICE-SEWER</u>								
0704001	ADMINISTRATION	\$ 236,745	\$ 262,314	\$ 314,742	\$ 314,742	2.50	2.50	3.00	3.00
0704002	CUSTOMER SERVICES	1,208,304	1,429,243	1,501,363	1,501,363	23.50	26.50	27.00	27.00
0704003	BOOKKEEPING & BILLING	1,405,046	1,626,340	1,684,531	1,684,531	5.50	5.50	6.00	6.00
0704004	SATELLITE OFFICE	309,511	306,253	293,072	293,072	6.00	5.00	5.00	5.00
0704007	COLLECTION AND CREDIT	430,960	675,913	884,594	884,594	2.50	3.50	3.00	3.00
0704011	WATER APPLICATIONS	216,755	262,722	200,708	200,708	3.00	3.50	3.00	3.00
0704012	SEWER INFORMATION AND TECHNICAL SERVICES	3,057,819	4,373,013	4,095,797	4,095,797	9.00	13.50	13.00	13.00
0704013	PUBLIC INFORMATION OFFICE	239,207	246,644	310,604	310,604	1.50	1.00	1.00	1.00
	Sub-Total	<u>\$ 7,104,347</u>	<u>\$ 9,182,442</u>	<u>\$ 9,285,411</u>	<u>\$ 9,285,411</u>	<u>53.50</u>	<u>61.00</u>	<u>61.00</u>	<u>61.00</u>
	<u>TREATMENT - SEWER</u>								
0705001	ADMINISTRATION	\$ 677,331	\$ 872,781	\$ 678,359	\$ 678,359	6.00	7.25	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0705005	OPERATIONS	3,679,813	3,686,191	3,804,925	3,804,925	33.00	31.50	31.00	31.00
0705006	MAINTENANCE	3,441,675	4,912,548	3,910,454	3,910,454	39.00	41.50	42.00	42.00
0705007	TECHNICAL SERVICES	6,671,583	6,333,701	6,185,331	6,185,331	9.00	7.00	7.00	7.00
0705008	BIOSOLIDS & RESIDU- ALS	6,850,301	7,133,211	7,076,469	7,076,469	5.00	4.75	4.50	4.50
0705009	INSTRUMENTATION AND ELECTRICAL	1,229,086	1,386,869	1,122,621	1,122,621	9.00	9.00	8.00	8.00
0705010	WAREHOUSE	515,590	683,960	555,838	555,838	7.00	7.00	7.00	7.00
0705011	LIFT STATIONS	633,191	830,633	637,861	637,861	5.00	5.00	3.50	3.50
0705012	CUSTOMER CITY METERS	442,674	535,096	420,251	420,251	3.00	5.00	4.50	4.50
	Sub-Total	\$ 24,141,244	\$ 26,374,989	\$ 24,392,108	\$ 24,392,108	116.00	118.00	113.50	113.50
	<u>PRETREATMENT</u>								
0705500	PRE-TREATMENT	\$ 1,419,629	\$ 1,504,007	\$ 1,403,933	\$ 1,403,933	19.50	19.00	19.00	19.00
	Sub-Total	\$ 1,419,629	\$ 1,504,007	\$ 1,403,933	\$ 1,403,933	19.50	19.00	19.00	19.00
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								
0707001	ADMINISTRATION FIELD OPERATION	\$ 1,024,458	\$ 1,308,865	\$ 1,049,482	\$ 1,049,482	11.00	11.50	11.00	11.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0707002	TECHNICAL SERVICES	266,447	384,868	346,618	346,618	4.50	5.50	5.00	5.00
0707003	WAREHOUSE & SUP- PORT SERVICES	1,075,435	1,174,974	1,104,673	1,104,673	19.00	16.50	16.50	16.50
0707004	SANITARY SEWER CON- STRUCTION	0	0	0	0	0.00	0.00	0.00	0.00
0707006	SEWER REPAIR AND TAPS	5,837,000	5,918,681	3,030,547	3,030,547	58.00	58.00	30.00	30.00
0707007	SEWER CLEANING & MAINTENANCE	3,601,813	3,511,028	3,339,621	3,339,621	48.00	48.00	48.00	48.00
0707008	STREET REPAIR	1,277,375	1,347,665	1,377,138	1,377,138	12.50	13.50	12.50	12.50
0707010	TV & INVESTIGATION	0	0	2,365,345	2,365,345	0.00	0.00	28.00	28.00
0707012	SEWER TV INVESTIGA- TIONS	1,321,806	2,117,246	1,892,749	1,892,749	20.50	20.00	20.50	20.50
0707013	WWATER MAINT W	187	0	0	0	0.00	0.00	0.00	0.00
0707015	PREVENTIVE MAINTEN- NANCE	1,602,758	2,249,094	2,162,018	2,162,018	21.50	22.00	22.50	22.50
	Sub-Total	\$ 16,007,280	\$ 18,012,420	\$ 16,668,190	\$ 16,668,190	195.00	195.00	194.00	194.00
	<u>BONDED DEBT</u>								
0708001	BONDED DEBT SERVICE	\$ 40,139,460	\$ 38,451,000	\$ 38,432,201	\$ 38,432,201	0.00	0.00	0.00	0.00
	Sub-Total	\$ 40,139,460	\$ 38,451,000	\$ 38,432,201	\$ 38,432,201	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>NONDEPARTMENTAL - SEWER</u>								
0709000	NONDEPARTMENTAL - SEWER	\$ 13,141,124	\$ 15,003,795	\$ 19,780,324	\$ 19,780,324	0.00	0.00	0.00	0.00
0709010	RATE HEARINGS	102,173	0	0	0	1.00	0.00	0.00	0.00
0709020	SEWER CAPITAL PROJECTS	15,477,037	24,083,675	24,083,674	24,083,674	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 28,720,334</u>	<u>\$ 39,087,470</u>	<u>\$ 43,863,998</u>	<u>\$ 43,863,998</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	121,721,579	137,734,845	140,118,085	140,118,085	432.00	452.00	446.50	446.50

FORT WORTH



FUND STATEMENT

FUND:

SOLID WASTE FUND

The Solid Waste Fund is an Enterprise Fund supported by revenues received from solid waste monthly residential fees, service charges for special bulk/brush collection, residential recycling revenues and other miscellaneous fees. Solid Waste Services is a division of the Environmental Management Department.

The Solid Waste Management Division underwent a significant reorganization in FY2003, primarily to manage a number of new solid waste service contracts and to improve services to customers. Four major service areas exist under the new organizational structure, including: Contract Management, Field Operations, Customer Service, and Community Education.

Contract Management oversees a number of service contracts to ensure that each contractor meets contract requirements. The city has awarded contracts for the collection of residential garbage, recycling, brush and yard waste; recyclable material processing; operation of the city's Southeast Landfill; processing of yard waste and disposal of bulk waste; the purchase of new carts and their maintenance; and the hauling of containers from the Drop-off Stations to landfills for waste disposal.

Field Operations is staffed by city employees, and provides illegal dump site cleanup as well as the operation of two Drop-off Stations for customer drop-off of waste and recycling. One additional Drop-off Station is in the initial construction phase and funding for a fourth Drop-off Station was transferred to the capital projects fund during FY2008. In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight authorized Code Compliance Officer Positions; funding for expenses associated with compliance is transferred annually from the Solid Waste Enterprise Fund to the General Fund.

Customer Service is also staffed by city employees, and handles incoming calls for individuals seeking new service arrangements, registering complaints, modifying existing service arrangements or inquiries of the services provided. The Customer Service staff implemented advanced call center technology to minimize call wait times while maximizing customer satisfaction. In addition to supporting inbound calls for the Solid Waste Services Division, the Customer Service staff also answers calls for the Code Compliance Department and the city's Switchboard. In FY2009 the Customer Service Section was directed to be the Consolidated Call Center for the City. As a result, Animal Care and Control and the Transportation Public Works customer inquiries/request are also supported by this group.

Community Education is assigned three Public Education Specialists to create and distribute materials and programs to teach residents about available solid waste services. The intent of the program is to promote direct citizen involvement in volunteer activities that encourage individual responsibility for a cleaner city. Although the education effort reached a peak of activity during initial rollout of new programs and services in FY2003, the need will continue in coming years to ensure that residents maximize the use of available services. Beginning in FY2009 personnel were transferred to the Community Relations Department. The Solid Waste Fund transfers monies to the General Fund to cover the associated personnel cost.

Residential customers pay for comprehensive solid waste collection services through a monthly fee added to their water bill. The monthly residential fee is structured in three tiers based upon the size of garbage cart used: \$12.75 for a 32-gallon garbage cart, \$17.75 for a 64-gallon garbage cart, and \$22.75 for a 96-gallon garbage cart. Residential customers can choose one of the three tiers, and may change tiers if they later decide the original choice was unsuitable for their waste disposal needs.

FORT WORTH



**SOLID WASTE FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Interest on Investments	\$962,722
Landfill	1,862,801
Residential Collection	42,196,179
Commercial Collection	491,681
Refuse Hauling Permits	13,830
Grants of Privilege	1,839,836
Dead Animal Pick-up	0
Garbage Sales Tax	430,680
Recycling Waste	1,333,517
Bad Debts Recovered	86,644
Other Revenues	<u>1,279,824</u>
TOTAL REVENUE	\$50,497,714

OTHER FINANCING SOURCES:

Uses/(Source) of Fund Balance	<u>\$2,010,683</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$52,508,397

EXPENDITURES:

Personal Services	\$4,320,889
Supplies	1,447,077
Contractual Services	<u>45,527,341</u>
TOTAL RECURRING EXPENSES	\$51,295,307

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$499,625
Debt Service	<u>713,465</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$1,213,090
TOTAL EXPENDITURES	\$52,508,397

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
SOLID WASTE FUND**

Cash Balance as of 9/30/09 *	\$25,960,424
Plus: Projected Revenues	\$50,497,714
Less: Projected Expenditures	(\$52,508,397)
Estimated Available Cash as of 9/30/10	\$23,949,741

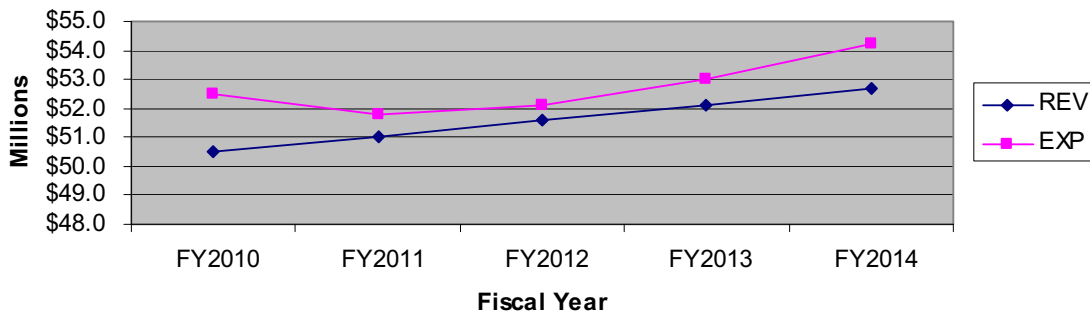
* Preliminary cash balance due to pending audit of actual fund balances.

SOLID WASTE FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$25,960,424	\$23,949,741	\$23,206,957	\$22,720,097	\$21,830,211
Revenues*					
Interest	\$962,722	\$972,349	\$982,073	\$991,893	\$1,001,812
Residential billing	\$42,196,179	\$42,618,141	\$43,044,322	\$43,474,765	\$43,909,513
Recycling Waste Revenue	\$1,333,517	\$1,364,455	\$1,423,126	\$1,481,332	\$1,558,065
Landfill	\$1,862,801	\$1,881,429	\$1,900,243	\$1,919,246	\$1,938,438
Other Revenue	\$4,142,495	\$4,183,920	\$4,225,759	\$4,268,017	\$4,310,697
Total Revenue	\$50,497,714	\$51,020,294	\$51,575,524	\$52,135,253	\$52,718,526
Total Resources	\$76,458,138	\$74,970,035	\$74,782,481	\$74,855,350	\$74,548,736
Expenditures					
Personnel Services	\$4,320,889	\$4,383,206	\$4,441,208	\$4,481,913	\$4,524,989
Supplies	\$1,447,077	\$1,461,548	\$1,476,163	\$1,490,925	\$1,505,834
Contractual	\$45,527,341	\$45,072,068	\$45,297,428	\$46,203,376	\$47,358,461
Capital	\$499,625	\$132,791	\$134,119	\$135,460	\$136,815
Debt Service	\$713,465	\$713,465	\$713,465	\$713,465	\$713,465
Total Expenditures	\$52,508,397	\$51,763,077	\$52,062,384	\$53,025,139	\$54,239,564
Projected Variance	(\$2,010,683)	(\$742,784)	(\$486,860)	(\$889,886)	(\$1,521,039)
Projected Cash Balance	\$23,949,741	\$23,206,957	\$22,720,097	\$21,830,211	\$20,309,172
Reserve Requirement (20%)	\$10,358,986	\$10,209,922	\$10,269,784	\$10,462,335	\$10,705,220
Excess/(Deficit)	\$13,590,755	\$12,997,035	\$12,450,313	\$11,367,876	\$9,603,952

Note: Landfill Revenue is contingent upon the outcome of the Department of Justice mandated divestiture of Allied Waste Industries, Inc. As a result, the current lease may be renegotiated on the open market.

SOLID WASTE FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Administration	\$5,077,385	5,229,344	\$3,433,919	\$5,211,628	\$4,722,913
Collection Contracts	25,483,220	27,306,979	30,157,166	28,302,660	31,177,869
Contract Compliance	710,427	872,870	980,510	890,948	1,146,949
Disposal Contracts	4,212,088	4,134,426	5,640,318	5,026,001	5,795,517
Convenience Centers	1,746,841	2,170,623	2,790,296	2,736,565	2,246,732
Non-Departmental	3,718,057	2,488,745	3,172,406	2,444,561	3,893,943
Illegal Dump Cleanup	1,363,040	1,515,726	1,985,774	1,603,497	1,652,057
Dead Animal Pickup	186,623	220,388	219,443	219,345	246,422
SWM Education	396,511	385,819	867,294	667,263	788,033
Customer Service	<u>790,279</u>	<u>829,042</u>	<u>975,558</u>	<u>868,938</u>	<u>837,962</u>
TOTAL	\$43,684,471	\$45,153,962	\$50,222,684	\$47,971,406	\$52,508,397

FORT WORTH



**COMPARISON OF SOLID WASTE FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-2008	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Interest on Investments	\$1,146,712	\$1,248,683	\$1,140,776	\$855,979	\$962,722
Landfill	1,191,344	1,511,664	1,543,996	1,636,932	1,862,801
Residential Collection	37,691,079	40,203,808	42,036,876	41,408,303	42,196,179
Commercial Collection	473,484	483,155	473,978	484,732	491,681
Refuse Hauling Permits	20,800	9,149	13,830	14,945	13,830
Grants of Privilege	1,298,257	1,880,982	1,751,866	1,811,390	1,839,836
Dead Animal Pickup	210	550	200	0	0
Garbage Sales Tax	372,758	397,448	425,109	418,930	430,680
Recycling Waste	3,284,614	4,707,520	3,992,708	1,718,662	1,333,517
Bad Debts Recovered	82,674	84,265	82,674	82,766	86,644
Miscellaneous Revenues	1,831,467	2,352,674	1,228,783	1,121,355	1,265,824
Sale of Equipment	<u>51,315</u>	<u>26,030</u>	<u>20,000</u>	<u>31,217</u>	<u>14,000</u>
TOTAL	\$47,444,714	\$52,905,928	\$52,710,796	\$49,585,211	\$50,497,714

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL MGT, SOLID WASTE FUND

FUND/CENTER

PE64/0525001:0525010

SUMMARY OF FUND RESPONSIBILITIES:

In 2001, the Solid Waste Management Division was moved from the City Services Department to the Environmental Management Department. The Solid Waste Division was transferred to enhance efficiency and effectiveness by grouping divisions with similar functions and objectives in the Environmental Management Department. The division provides for solid waste collection and disposal, as well as other solid waste management-related services for Fort Worth residents. It fulfills those duties by primarily using and managing service contracts.

The Solid Waste Management Division underwent a significant reorganization in FY2003, by establishing new service provision contracts, creating a customer service call center, and implementing new variable rate fee structures. Under the new organizational structure, the Solid Waste Management Division has four functional areas including: Contract Administration, Field Operations, Customer Service Center, and the Community Education Section. The Administration Section is responsible for oversight of all functional areas within the division, as well as overall solid waste management for Fort Worth residents.

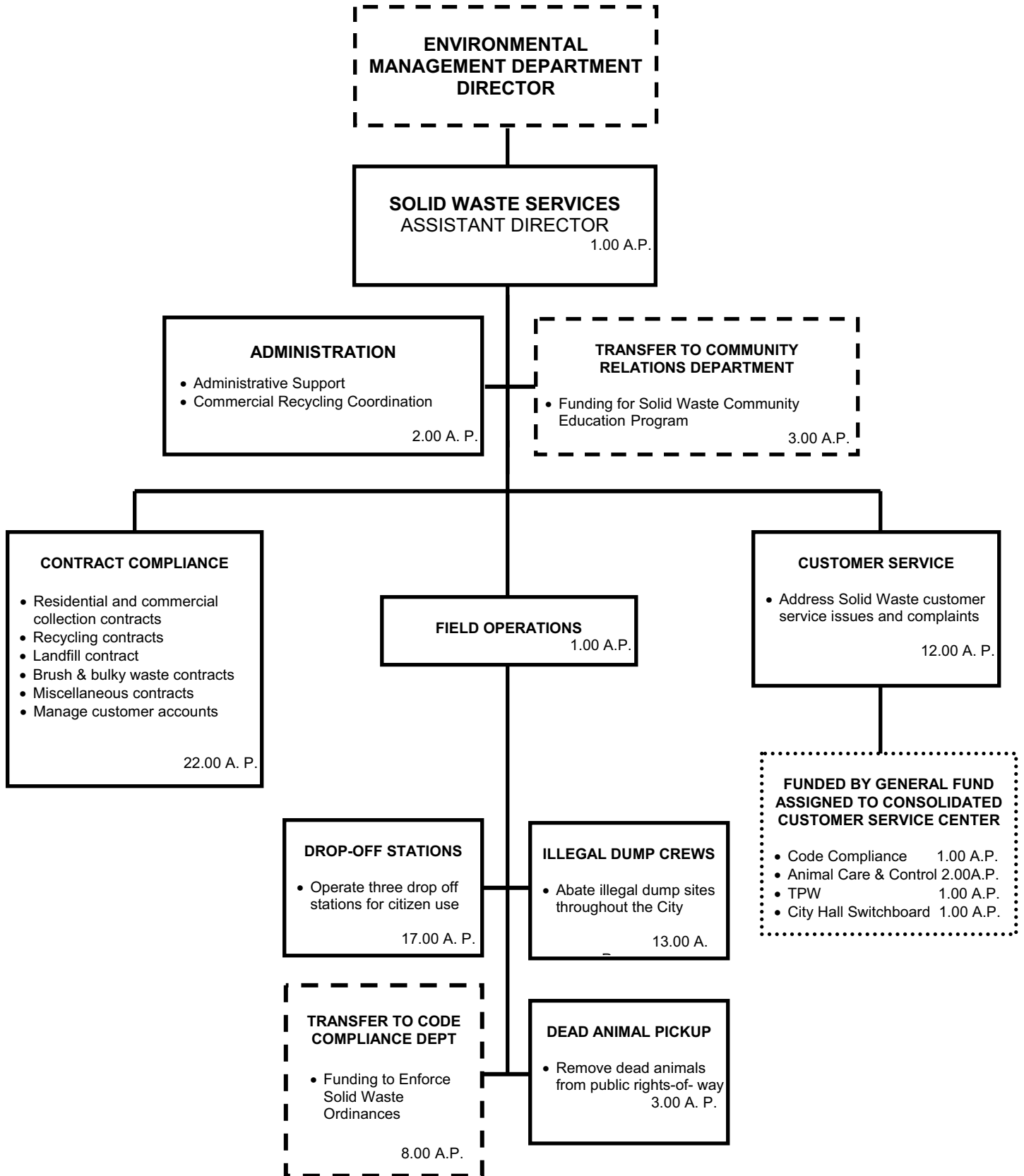
In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight Code Compliance Officer positions and the Solid Waste Customer Service Section began accepting customer service inquiries for Code Compliance and the City Switchboard.

In FY2009, the three authorized positions assigned to education were transferred to the Community Relations Department. All non-personnel related expenditures assigned to the education component continue to be included in the Solid Waste Fund.

In FY2009, the Customer Service Section was expanded to be the "consolidated call center" for the city. In addition to providing customer service and support for Solid Waste, Code Compliance and the City Hall Switchboard, the section also provides customer service and support for Animal Care & Control and Transportation and Public Works.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 3,829,147	\$ 4,108,938	\$ 4,320,889	\$ 4,320,889
Supplies	1,451,501	1,706,929	1,447,077	1,447,077
Contractual	39,261,084	42,928,283	45,176,329	45,527,341
Capital Outlay	306,610	742,000	499,625	499,625
Debt Service	305,620	736,534	713,465	713,465
Total Expenditures	\$ 45,153,961	\$ 50,222,684	\$ 52,157,385	\$ 52,508,397
Authorized Positions	80.00	78.00	71.00	71.00

SOLID WASTE FUND – 71.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
SOLID WASTE FUND		PE64/0525001:0525010	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$50,222,684	A.P.	78.00
2009-10 ADOPTED:	\$52,508,397	A.P.	71.00
<p>A) The adopted budget increases by \$61,116 for one authorized position for Customer Service in the Call Center.</p> <p>B) The adopted budget decreases by (\$580,226) for the deletion of one illegal dump crew. This includes three Equipment Operators positions.</p> <p>C) The adopted budget decreases by (\$168,149) for the deferred establishing of drop station #4. That includes five Equipment Operators positions.</p> <p>D) The adopted budget increases by \$1,172,276 in other contractual for funding payment for Enterprise Resource Planning phase II, payment for road use fees and cost adjustment on residential collection contract.</p> <p>E) The adopted budget increases by \$379,186 in landfill closure costs for the Landfill closure based on remaining air space.</p> <p>F) The adopted budget increases by \$351,012 in the transfer out to fund six positions in the City's illegal dumping program in the Code Compliance department.</p> <p>G) The adopted budget increases by \$261,411 for an additional contribution to Retiree Healthcare costs.</p> <p>H) The adopted budget decreases by (\$242,375) for one time vehicle replacement costs since the department will not use the entire budgeted amount.</p> <p>I) The adopted budget increases by \$125,078 in payment in lieu of taxes.</p> <p>J) The adopted budget decrease by (\$36,907) for the implementation of eight mandatory furlough days city wide.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENVIRONMENTAL MANAGEMENT, SOLID WASTE FUND

DEPARTMENT PURPOSE

To provide efficient, effective and compliant environmental and solid waste management services.

FY2009-10 DEPARTMENTAL OBJECTIVES

To provide once a week curbside garbage and recycling collection with carts, once per week yard waste collection and once per month bulk collection to the residents of Fort Worth at a cost not to exceed the FY2009-10 approved budget

To provide once-a-week curbside single stream recycling and yard waste collection and increase the diversion rate of recyclable materials from disposal to exceed 24%

To continue removing debris from illegal dump sites during FY2010 at a cost not to exceed the approved budget

To educate the public on the City's waste minimization programs

To answer 85% of the incoming calls to the City's Consolidated Call Center in 30 seconds or less

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Number of Customers Served	191,838	196,636	201,183
Number of Garbage misses/1,000 Customers not to exceed	0.91	0.75	0.75
Number of Recycling misses/1,000 Customers not to exceed	0.53	0.32	0.32
Number of Bulk misses/1,000 Customers not to exceed	3.95	3.96	3.96
Tons of Illegal Dump Materials Removed	5,375	5,373	5,000
% of Incoming Calls Answered within 30 seconds or less	87%	85%	85%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0525001	ADMINISTRATION	\$ 5,229,344	\$ 3,433,919	\$ 4,722,913	\$ 4,722,913	3.00	4.00	4.00	4.00
0525002	COLLECTION CON- TRACTS	27,306,979	30,157,166	31,177,869	31,177,869	0.00	0.00	0.00	0.00
0525003	CONTRACT COMPLI- ANCE	872,870	980,510	1,146,949	1,146,949	18.00	18.00	22.00	22.00
0525004	DISPOSAL CONTRACTS	4,134,426	5,640,318	5,795,517	5,795,517	0.00	0.00	0.00	0.00
0525005	CONVENIENCE CEN- TERS	2,170,623	2,790,296	2,246,732	2,246,732	22.00	22.00	17.00	17.00
0525006	NON-DEPARTMENTAL	2,488,745	3,172,406	3,542,931	3,893,943	0.00	0.00	0.00	0.00
0525007	ILLEGAL DUMP CLEANUP	1,515,726	1,985,774	1,652,057	1,652,057	16.00	16.00	13.00	13.00
0525008	DEAD ANIMAL PICKUP	220,388	219,443	246,422	246,422	3.00	3.00	3.00	3.00
0525009	SWM EDUCATION	385,819	867,294	788,033	788,033	3.00	0.00	0.00	0.00
0525010	CUSTOMER SERVICE	829,042	975,558	837,962	837,962	15.00	15.00	12.00	12.00
	Sub-Total	<u>\$ 45,153,961</u>	<u>\$ 50,222,684</u>	<u>\$ 52,157,385</u>	<u>\$ 52,508,397</u>	<u>80.00</u>	<u>78.00</u>	<u>71.00</u>	<u>71.00</u>
	TOTAL	\$ 45,153,961	\$ 50,222,684	\$ 52,157,385	\$ 52,508,397	80.00	78.00	71.00	71.00

FORT WORTH



FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

In FY1982, the City Council approved the recommendation by staff to operate the golf program as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. The establishment of a Municipal Golf Fund offered all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Parks and Community Services Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance.

The City of Fort Worth operates five regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses located in southwest Fort Worth), Z. Boaz (an 18-hole course in the western sector of the City), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (an 18-hole course with a driving range facility, in partnership with The First Tee of Fort Worth, is in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, revenue from food and beverage sales, golf club rentals, and other miscellaneous income. The City's golf program has been negatively impacted by several factors including, a saturated local market for golf courses, little to no growth in the number of area golfers and a sluggish economy. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2006 the City Council approved staff recommendation to restructure the golf program with the expectation of returning the fund to a positive position.

FORT WORTH



**MUNICIPAL GOLF FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Taxable Revenue	\$2,784,954
Non-Taxable Revenue	2,871,788
Miscellaneous Revenue	<u>69,504</u>

TOTAL REVENUE	\$5,726,246
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$5,726,246
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EXPENDITURES:

Personal Services	\$2,847,679
Supplies	760,203
Contractual Services	<u>1,799,675</u>

TOTAL RECURRING EXPENSES	\$5,407,557
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DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	<u>\$318,689</u>
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TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$318,689
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TOTAL EXPENDITURES	\$5,726,246
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FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
MUNICIPAL GOLF FUND**

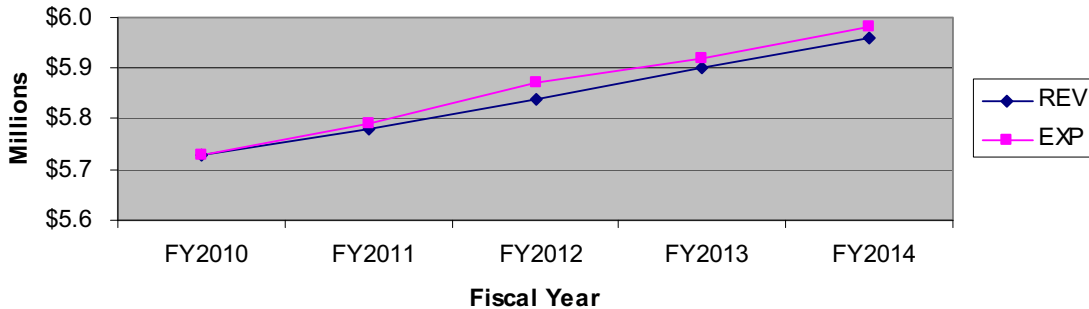
Cash Balance as of 9/30/09 *	(\$4,298,677)
Plus: Projected Revenues	\$5,726,246
Less: Projected Expenditures	(\$5,726,246)
Estimated Available Cash as of 9/30/10	(\$4,298,677)

* Preliminary cash balance due to pending audit of actual ending balances.

**MUNICIPAL GOLF FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	(\$4,298,677)	(\$4,298,677)	(\$4,311,888)	(\$4,335,769)	(\$4,356,997)
Revenues*					
Non-taxable	\$2,871,788	\$2,900,506	\$2,929,511	\$2,958,806	\$2,988,394
Taxable	\$2,784,954	\$2,812,804	\$2,840,932	\$2,869,341	\$2,898,034
Miscellaneous Revenue	\$69,504	\$70,199	\$70,901	\$71,610	\$72,326
Other Revenue	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Revenue	\$5,726,246	\$5,783,508	\$5,841,344	\$5,899,757	\$5,958,755
Total Resources	\$1,427,569	\$1,484,832	\$1,529,455	\$1,563,988	\$1,601,758
Expenditures					
Personnel Services	\$2,847,679	\$2,892,554	\$2,935,203	\$2,964,852	\$2,996,272
Supplies	\$760,203	\$767,805	\$775,483	\$783,238	\$791,070
Contractual	\$1,799,675	\$1,817,672	\$1,835,848	\$1,854,207	\$1,872,749
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$318,689</u>	<u>\$318,689</u>	<u>\$318,689</u>	<u>\$318,689</u>	<u>\$318,689</u>
Total Expenditures	\$5,726,246	\$5,796,720	\$5,865,224	\$5,920,985	\$5,978,780
Projected Variance	\$0	(\$13,211)	(\$23,880)	(\$21,228)	(\$20,026)
Projected Cash Balance	(\$4,298,677)	(\$4,311,888)	(\$4,335,769)	(\$4,356,997)	(\$4,377,023)
Reserve Requirement (20%)	\$1,081,511	\$1,095,606	\$1,109,307	\$1,120,459	\$1,132,018
Excess/(Deficit)	(\$5,380,188)	(\$5,407,494)	(\$5,445,076)	(\$5,477,456)	(\$5,509,041)

**MUNICIPAL GOLF FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Golf Course Management	\$650,656	\$489,902	\$589,368	\$592,248	\$880,323
Non-Departmental	859,719	383,336	349,442	351,149	338,103
Pecan Valley Greens Maint.	609,032	629,729	666,164	669,418	689,789
Pecan Valley Pro Shop	434,303	431,283	479,393	481,735	482,551
Pecan Valley Snack Shop	159,263	279,180	178,347	179,218	196,792
Z. Boaz Greens Maint.	323,072	377,081	390,857	392,766	401,721
Z. Boaz Pro Shop	324,497	290,093	310,105	311,620	318,311
Z. Boaz Snack Shop	29,918	23,601	36,638	36,816	36,613
Meadowbrook Greens Maint.	426,735	478,880	443,505	445,672	468,263
Meadowbrook Pro Shop	389,182	351,360	401,023	402,984	388,154
Meadowbrook Snack Shop	120,272	116,475	141,809	142,502	148,754
Rockwood Greens Maint.	373,720	414,776	458,995	461,237	454,038
Rockwood Pro Shop	407,117	398,709	313,686	315,218	330,278
Rockwood Snack Shop	99,373	105,997	125,380	125,992	132,003
Sycamore Creek Greens Maint.	204,890	226,380	246,828	248,035	256,167
Sycamore Creek Pro Shop	199,964	200,733	186,111	187,020	189,625
Sycamore Creek Snack Shop	<u>18,993</u>	<u>19,154</u>	<u>14,346</u>	<u>14,416</u>	<u>14,761</u>
TOTAL	\$5,630,706	\$5,216,669	\$5,331,997	\$5,358,046	\$5,726,246

FORT WORTH



**COMPARISON OF MUNICIPAL GOLF FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Pecan Valley Golf Course	\$1,642,694	\$2,013,172	\$1,976,843	\$2,090,787	\$2,143,644
Z. Boaz Golf Course	668,913	787,504	750,300	761,527	729,486
Meadowbrook Golf Course	1,029,123	1,201,568	1,304,415	1,199,500	1,341,160
Rockwood Golf Course	786,925	977,760	1,029,171	1,081,695	1,155,056
Sycamore Creek Golf Course	249,855	286,167	259,618	285,150	291,250
Other Income	<u>4,761</u>	<u>5,531</u>	<u>11,650</u>	<u>12,114</u>	<u>65,650</u>
TOTAL	\$4,382,271	\$5,271,702	\$5,331,997	\$5,430,773	\$5,726,246

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL GOLF FUND

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, managed by the Golf Division of the Parks and Community Services Department, provides enjoyable, safe, and comprehensive golf programs through five municipally-owned golf courses: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood, and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully equipped pro shop, snack shop and driving range. In FY2000 and FY2001, the "River" course at Pecan Valley was closed for extensive renovations; however, it became fully operational beginning in FY2002.

Z. Boaz Golf Course and Meadowbrook Golf Course are 18-hole facilities located on the west and east sides of the City, respectively. Each has fully equipped pro and snack shops; however, Meadowbrook is equipped with a full snack bar and grill service.

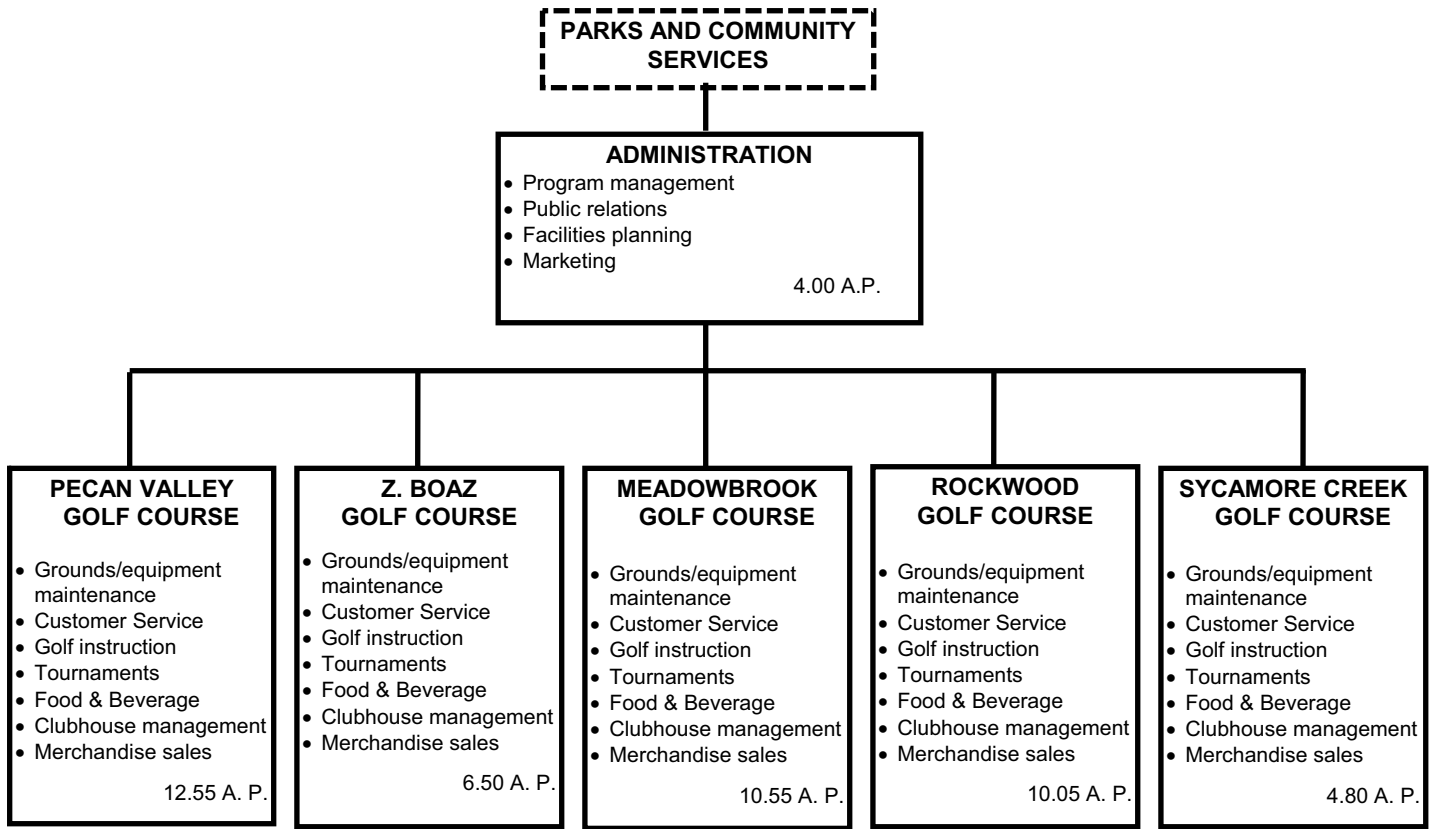
Rockwood Golf Course is a 18-hole facility with a driving range, operating in partnership with The First Tee of Fort Worth, and also has pro and snack shops. It is located in the near northwest part of the city.

The Sycamore Creek Golf Course is a nine-hole course with pro and snack shops that is located in the near southeast part of the city. Sycamore Creek was reconstructed during FY1993.

Municipal Golf Fund expenditures are financed primarily from taxable and non-taxable revenue, in the form of greens fees, cart rentals, and other fees at all golf courses.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 2,670,743	\$ 2,781,911	\$ 2,847,679	\$ 2,847,679
Supplies	938,534	749,215	760,203	760,203
Contractual	1,242,816	1,469,026	1,799,675	1,799,675
Capital Outlay	2,035	0	0	0
Debt Service	362,541	331,845	318,689	318,689
Total Expenditures	\$ 5,216,668	\$ 5,331,997	\$ 5,726,246	\$ 5,726,246
Authorized Positions	48.25	48.45	48.45	48.45

MUNICIPAL GOLF FUND - 48.45 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL GOLF FUND		PE39/0804005:0804530	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$5,331,997	A.P.	48.45
2009-10 ADOPTED:	\$5,726,246	A.P.	48.45
<p>A) The adopted budget increases by a \$324,516 for the re-instatement of the Administrative Services Charge.</p> <p>B) The adopted budget decreases by (\$56,544) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>C) The adopted budget increases by \$50,512 for lease purchase for items such as beverage carts, new contract for golf carts, greens mowers, and utility golf carts.</p> <p>D) The adopted budget increases by \$37,293 for increases to the Worker's Compensation contribution.</p> <p>E) The adopted budget increases by \$35,392 for an additional contribution to Retiree Healthcare costs.</p> <p>F) The adopted budget increases by \$30,614 for group health based on plan migration, turnover, and a 12% increase.</p> <p>G) The adopted budget decreases by (\$12,299) for IT Solutions charges based on the allocation to this fund.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL GOLF FUND

DEPARTMENT PURPOSE

The purpose of Fort Worth Golf is to provide an affordable and accessible golf experience to all levels of golfers.

FY2009-10 DEPARTMENTAL OBJECTIVES

To continue to maintain and grow the market share successfully in a highly competitive industry by providing quality playing conditions, affordable fee prices, excellent customer service, and a creative marketing plan.

To meet the goals outlined in the Business Plan and the Pro Forma in all categories enabling the Fund to maintain a positive net revenue flow and to dissolve the negative balance in the Golf Enterprise Fund.

To enhance the facility conditions through quarterly inspections and completion of special projects, which will increase golfer enjoyment in the game.

To complete improvements at Meadowbrook Golf Course included in the revenue bond program, and to make further improvements at Pecan Valley Golf Course by the end of 2010.

To authorize for construction drawings for renovation at Rockwood Golf Course, preparing the course for improvements once gas royalties/bonuses are secured for cash financing of project.

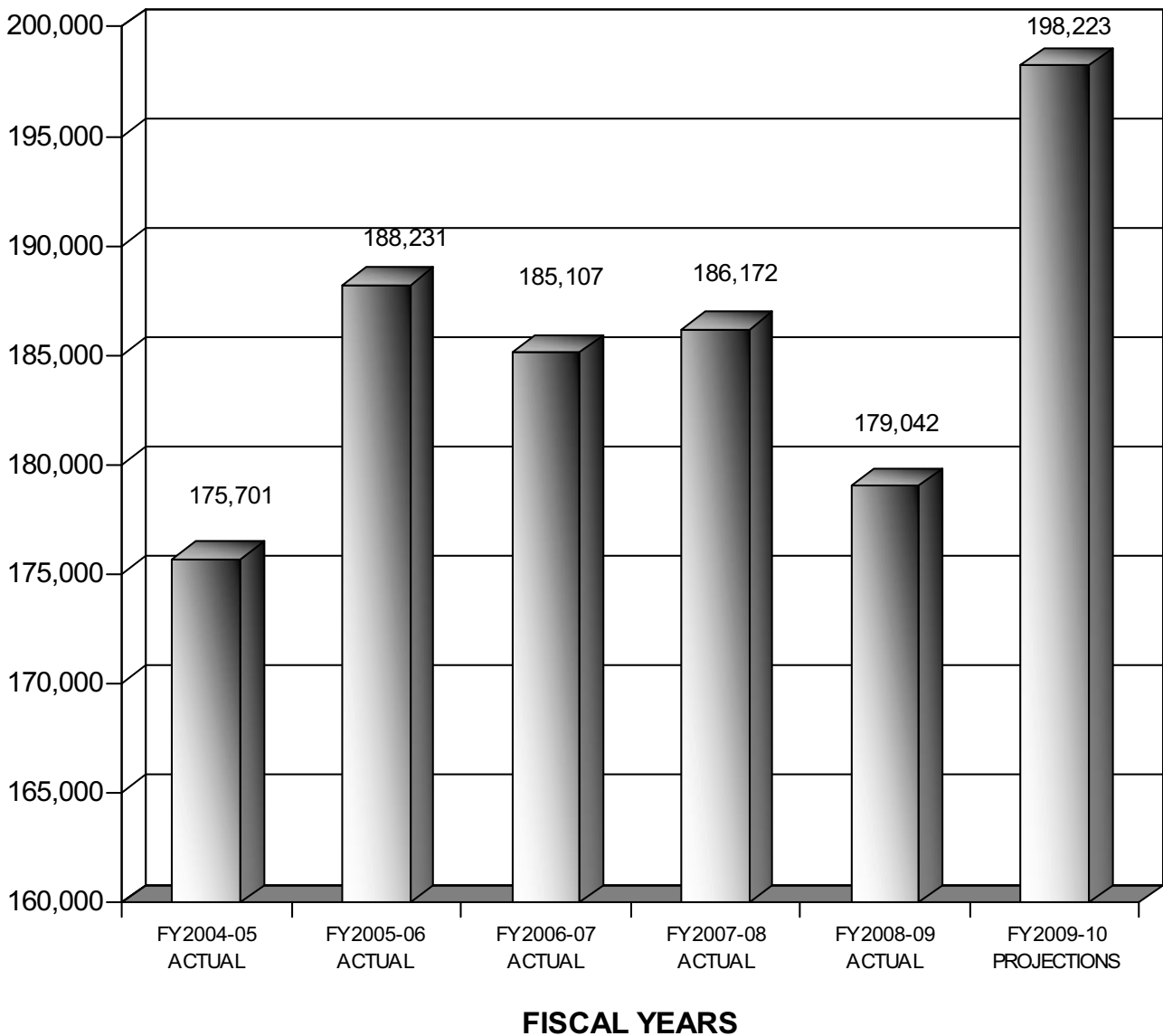
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Total annual round of golf	186,172	187,747	198,223
Revenue per round	\$27.84	\$28.33	\$28.85
Expenditures per round	\$28.11	\$28.48	\$28.57
Number of City Championships	11	11	11
Number of Junior Golf Participants	2,300	2,400	2,500
Number of Outside Events	165	170	175

FORT WORTH



PARKS AND COMMUNITY SERVICES GOLF DIVISION

NUMBER OF ROUNDS PLAYED



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MANAGEMENT	\$ 489,902	\$ 589,368	\$ 880,323	\$ 880,323	4.00	4.00	4.00	4.00
0804090	NON-DEPARTMENTAL	383,336	349,442	338,103	338,103	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 873,238</u>	<u>\$ 938,810</u>	<u>\$ 1,218,426</u>	<u>\$ 1,218,426</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 629,729	\$ 666,164	\$ 689,789	\$ 689,789	8.00	8.00	8.00	8.00
0804120	PRO SHOP	431,283	479,393	482,551	482,551	3.00	3.00	3.00	3.00
0804130	SNACK BAR	279,180	178,347	196,792	196,792	1.55	1.55	1.55	1.55
	Sub-Total	<u>\$ 1,340,191</u>	<u>\$ 1,323,904</u>	<u>\$ 1,369,132</u>	<u>\$ 1,369,132</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 377,081	\$ 390,857	\$ 401,721	\$ 401,721	3.50	3.50	3.50	3.50
0804220	PRO SHOP	290,093	310,105	318,311	318,311	3.00	3.00	3.00	3.00
0804230	ZBOAZ SNACK BAR	23,601	36,638	36,613	36,613	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 690,775</u>	<u>\$ 737,600</u>	<u>\$ 756,645</u>	<u>\$ 756,645</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
	<u>MEADOWBROOK GOLF COURSE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0804310	GREENS MAINTENANCE	\$ 478,880	\$ 443,505	\$ 468,263	\$ 468,263	4.80	4.80	5.00	5.00
0804320	PRO SHOP	351,360	401,023	388,154	388,154	3.60	3.80	3.80	3.80
0804330	SNACK SHOP	116,475	141,809	148,754	148,754	1.55	1.55	1.75	1.75
	Sub-Total	<u>\$ 946,715</u>	<u>\$ 986,337</u>	<u>\$ 1,005,171</u>	<u>\$ 1,005,171</u>	<u>9.95</u>	<u>10.15</u>	<u>10.55</u>	<u>10.55</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 414,776	\$ 458,995	\$ 454,038	\$ 454,038	5.90	5.90	5.50	5.50
0804420	PRO SHOP	398,709	313,686	330,278	330,278	3.00	3.00	3.00	3.00
0804430	SNACKSHOP	105,997	125,380	132,003	132,003	1.55	1.55	1.55	1.55
	Sub-Total	<u>\$ 919,483</u>	<u>\$ 898,061</u>	<u>\$ 916,319</u>	<u>\$ 916,319</u>	<u>10.45</u>	<u>10.45</u>	<u>10.05</u>	<u>10.05</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 226,380	\$ 246,828	\$ 256,167	\$ 256,167	2.80	2.80	2.80	2.80
0804520	PRO SHOP	200,733	186,111	189,625	189,625	2.00	2.00	2.00	2.00
0804530	SNACK SHOP	19,154	14,346	14,761	14,761	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 446,267</u>	<u>\$ 447,285</u>	<u>\$ 460,553</u>	<u>\$ 460,553</u>	<u>4.80</u>	<u>4.80</u>	<u>4.80</u>	<u>4.80</u>
	TOTAL	\$ 5,216,668	\$ 5,331,997	\$ 5,726,246	\$ 5,726,246	48.25	48.45	48.45	48.45

FUND STATEMENT**FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is currently under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports, are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International airport. Collectively, the three airports support more than 295,000 flight operations per year.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports, and a profit-sharing arrangement with Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, capital equipment costs for vehicles and maintenance equipment, and debt service for bonds or Certificates of Obligation sold on the Department's behalf. In May 2009, the City Council authorized the City Manager to enter into a contract with Jacobs Consultancy to examine the management and operations of the Aviation Department. The analysis includes a comprehensive review of staffing levels, operational and performance benchmarking, an examination of revenues and expenditures, the aviation market and performance enhancement opportunities. Jacobs Consultancy will conduct this analysis in cooperation with a Blue Ribbon Task Force, which was established by the City Manager.

FORT WORTH



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Meacham Airport Operations	\$2,260,637
FAA/Alliance Revenue	1,812,700
Spinks Airport Operations	311,610
Other Revenue	<u>235,000</u>

TOTAL REVENUE \$4,619,947

Uses/(Source) of Fund Balance \$0

TOTAL SOURCE OF FUNDS \$4,619,947

EXPENDITURES:

Personal Services	\$1,559,094
Supplies	158,453
Contractual Services	<u>2,861,400</u>

TOTAL RECURRING EXPENSES \$4,578,947

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlays	\$41,000
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$41,000

TOTAL EXPENDITURES \$4,619,947

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
MUNICIPAL AIRPORTS FUND**

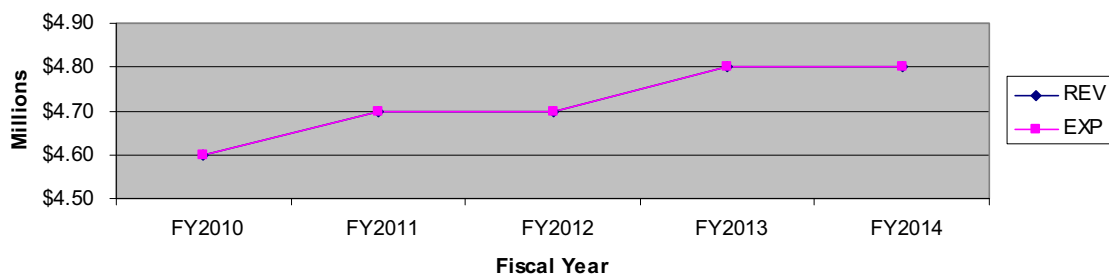
Cash Balance as of 9/30/09 *	\$966,498
Plus: Projected Revenues	\$4,619,947
Less: Projected Expenditures	(\$4,619,947)
Estimated Available Cash as of 9/30/10	\$966,498

* Preliminary fund balance due to pending audit of actual fund balances

**MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$966,498	\$966,498	\$959,916	\$948,871	\$940,138
Revenues*					
Interest	\$2,260,637	\$2,283,243	\$2,306,076	\$2,329,137	\$2,352,428
Fuel Flowage	\$311,610	\$314,726	\$317,873	\$321,052	\$324,263
Lease Revenue	\$1,812,700	\$1,830,827	\$1,849,135	\$1,867,627	\$1,886,303
From Other Agencies	<u>\$235,000</u>	<u>\$237,350</u>	<u>\$239,724</u>	<u>\$242,121</u>	<u>\$244,542</u>
Total Revenue	\$4,619,947	\$4,666,146	\$4,712,808	\$4,759,936	\$4,807,535
Total Resources	\$5,586,445	\$5,632,644	\$5,672,724	\$5,708,807	\$5,747,674
Expenditures					
Personnel Services	\$1,559,094	\$1,581,267	\$1,601,476	\$1,615,069	\$1,629,548
Supplies	\$158,453	\$160,038	\$161,638	\$163,254	\$164,887
Contractual	\$2,861,400	\$2,890,014	\$2,918,914	\$2,948,103	\$2,977,584
Capital	\$41,000	\$41,410	\$41,824	\$42,242	\$42,665
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,619,947	\$4,672,729	\$4,723,852	\$4,768,669	\$4,814,683
Projected Variance	\$0	(\$6,582)	(\$11,044)	(\$8,733)	(\$7,148)
Projected Cash Balance	\$966,498	\$959,916	\$948,871	\$940,138	\$932,990
Reserve Requirement (20%)	\$923,989	\$934,546	\$944,770	\$953,734	\$962,937
Excess/(Deficit)	\$42,509	\$25,370	\$4,101	(\$13,596)	(\$29,946)

**MUNICIPAL AIRPORTS FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL AIRPORTS FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
General Administration	\$1,596,260	\$1,620,585	\$1,396,333	\$1,760,830	\$815,869
Depreciation	6,892,012	0	0	0	0
Meacham Airport	1,617,900	1,275,030	1,281,731	1,616,312	1,594,267
Spinks Airport	553,129	263,850	484,840	611,402	522,347
Alliance Airport	<u>154,828</u>	<u>28,562</u>	<u>0</u>	<u>0</u>	<u>1,687,464</u>
TOTAL	\$10,814,129	\$3,188,027	\$3,162,904	\$3,988,544	\$4,619,947

FORT WORTH



**COMPARISON OF MUNICIPAL AIRPORTS FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Sale of Property	\$0	\$0	\$1	\$1	\$0
Gain/Loss on Assets	139	7,914	5,000	5,000	0
FAA Lease Revenue	441,863	482,032	120,000	120,000	62,700
Transfer from Insurance Fund	840	0	0	672,485	0
Alliance Revenue Sharing	267,090	314,290	310,000	310,000	1,750,000
Fuel Flowage Fees	483,339	511,088	506,800	484,808	511,704
Landing Fees	9,476	306	0	0	0
Land (Improved)	143,931	158,286	163,503	166,886	166,210
Aircraft Parking	13,559	1,357	0	0	0
Miscellaneous Operations	190	300	0	0	0
Auto Rental	9,457	175	0	0	0
Terminal Building Revenue	217,737	336,520	345,600	386,116	331,933
Hangar Revenue	610,618	636,320	632,000	512,154	635,000
Other Building Revenue	3,685	19,372	9,200	19,097	74,100
Land (Unimproved)	602,072	643,789	695,000	649,434	783,200
Miscellaneous Income	34,583	72,200	0	37,040	25,000
Miscellaneous L/H Income	123,624	52,966	123,800	79,286	70,100
G.S.I.A. Possession Fee	<u>251,563</u>	<u>210,428</u>	<u>252,000</u>	<u>252,000</u>	<u>210,000</u>
TOTAL	\$3,213,766	\$3,447,343	\$3,162,904	\$3,814,307	\$4,619,947

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0551302

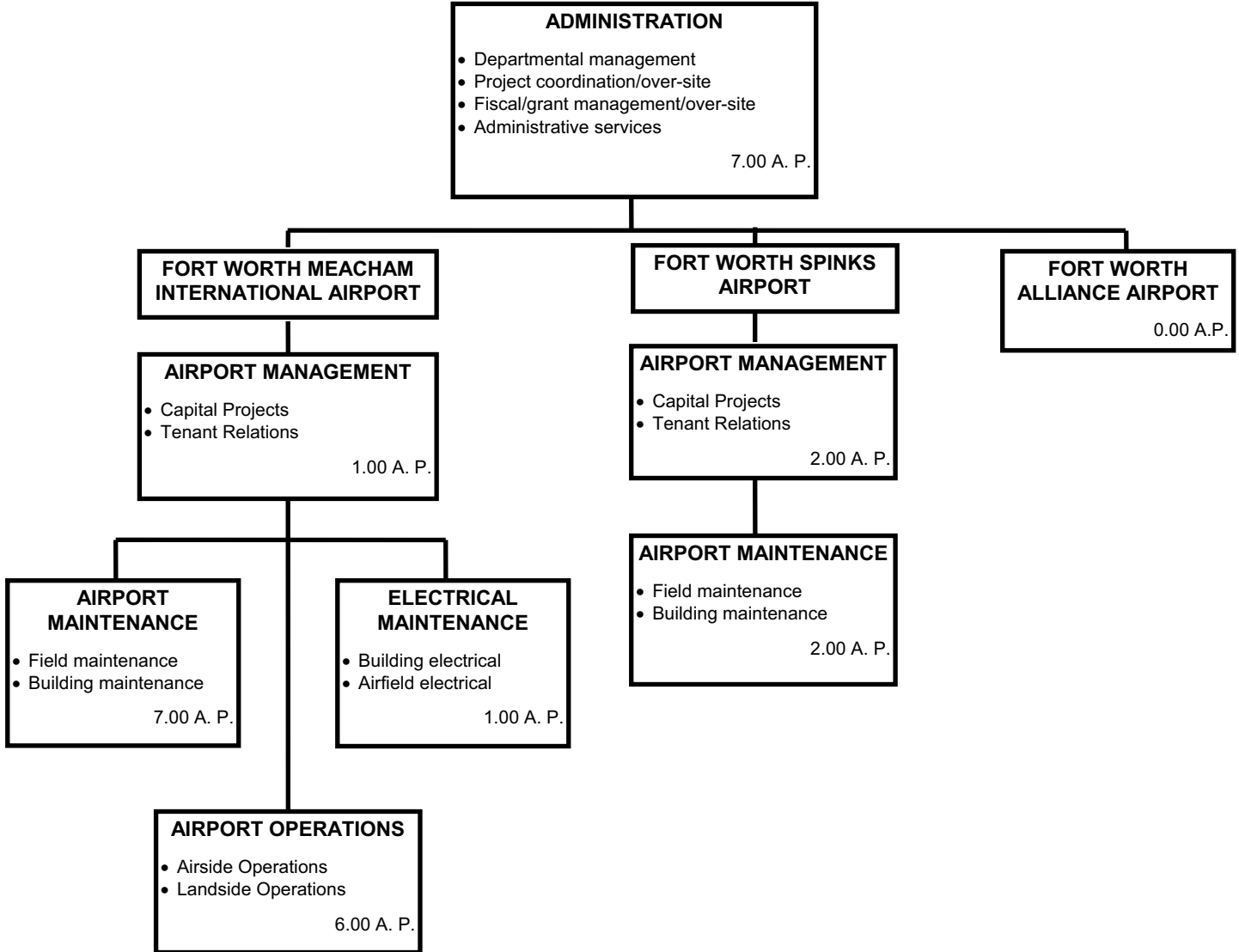
SUMMARY OF FUND RESPONSIBILITIES:

The Aviation Department operates the City's multi-airport system, which includes Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Fort Worth Alliance Airport, while a City facility, is under private management with a contracted firm responsible for its upkeep and daily operation. These airports are designed to relieve Dallas/Fort Worth International Airport of general aviation pressures. The Director of Airport Systems is responsible for planning, supervising, developing, and promoting these facilities, and providing information and guidance to the Aviation Advisory Board, which makes recommendations to the City Council regarding management, operation, and maintenance of the City's aviation facilities.

Airport Administration is responsible for grant applications, project coordination, contract monitoring, clerical support, and overall departmental management. Airport Operations keeps airport grounds in working order, coordinates building maintenance, oversees field mowing, and helps maintain general airport security.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,521,466	\$ 1,695,805	\$ 1,559,094	\$ 1,559,094
Supplies	252,295	165,350	158,453	158,453
Contractual	1,323,112	1,194,586	2,861,400	2,861,400
Capital Outlay	0	16,000	41,000	41,000
Debt Service	91,163	91,163	0	0
Total Expenditures	\$ 3,188,036	\$ 3,162,904	\$ 4,619,947	\$ 4,619,947
Authorized Positions	28.00	29.00	26.00	26.00

AVIATION – 26.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	PE40/0551000:0551302		
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$3,162,904	A.P.	29.00
2009-10 ADOPTED:	\$4,619,947	A.P.	26.00
<p>A) The adopted budget decreases by (\$103,944) and two authorized positions for the deletion of Airport Coordinator positions at Spinks and Meacham Airports.</p> <p>B) The adopted budget decreases by (\$66,492) and two authorized positions for the deletion of two custodial staff positions at Meacham Airport.</p> <p>C) The adopted budget increases by \$56,088 and one authorized position for the addition of an Operations Supervisor at Meacham Airport related to the reorganization of Meacham's operations.</p> <p>D) The adopted budget increases by \$1,440,000 for the inclusion of revenue and expenditures related to a lease agreement at Alliance Airport.</p> <p>E) The adopted budget increases by \$113,320 for the addition of funds for the Administrative Service Charge.</p> <p>F) The adopted budget decreases by (\$91,163) for the transfer of debt payments to Aviation's gas well funds.</p> <p>G) The adopted budget increases by \$24,027 due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>H) The adopted budget increases by \$15,651 for group health based on plan migration, turnover, and a 12% increase.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
AVIATION			
DEPARTMENT PURPOSE			
To provide aviation users with a first-class airport system that provides safe facilities and services that benefit the citizens of Fort Worth.			
FY2009-10 DEPARTMENTAL OBJECTIVES			
Achieve 100% occupancy at Meacham Terminal Building			
Increase operations at Meacham and Spinks Airports by 5%			
Increase based aircraft at Meacham and Spinks Airports by 5%			
Achieve 100% completion rate on FAA Form SF-272			
Increase efficiency of accounts receivable to reduce delinquent accounts and ensure revenues are collected in a timely manner			
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Meacham Terminal Building occupancy	90%	100%	100%
Increase Aircraft Operations at Spinks by 5%	86,625	90,956	95,503
Meacham Aircraft Operations	79,800	83,790	87,979
Based Aircraft - Spinks Airport	208	218	228
Based Aircraft - Meacham Airport	189	198	207
FAA Form SF-272 Completion Rate	100%	100%	100%
Collection Rate - Delinquent Accounts	93%	95 %	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 1,109,195	\$ 1,396,333	\$ 815,869	\$ 815,869	9.00	7.00	7.00	7.00
0551002	NON-DEPARTMENTAL	511,390	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,620,585</u>	<u>\$ 1,396,333</u>	<u>\$ 815,869</u>	<u>\$ 815,869</u>	<u>9.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 1,274,693	\$ 1,281,731	\$ 1,594,267	\$ 1,594,267	17.00	17.00	15.00	15.00
0551102	MEACHAM MAINTENANCE	337	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,275,029</u>	<u>\$ 1,281,731</u>	<u>\$ 1,594,267</u>	<u>\$ 1,594,267</u>	<u>17.00</u>	<u>17.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 259,415	\$ 484,840	\$ 522,347	\$ 522,347	2.00	5.00	4.00	4.00
0551202	SPINKS MAINTENANCE	4,435	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 263,850</u>	<u>\$ 484,840</u>	<u>\$ 522,347</u>	<u>\$ 522,347</u>	<u>2.00</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 27,894	\$ 0	\$ 1,687,464	\$ 1,687,464	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0551302	ALLIANCE MAINTENANCE	678	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 28,572</u>	<u>\$ 0</u>	<u>\$ 1,687,464</u>	<u>\$ 1,687,464</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 3,188,036	\$ 3,162,904	\$ 4,619,947	\$ 4,619,947	28.00	29.00	26.00	26.00

FUND STATEMENT

FUND:

MUNICIPAL PARKING FUND

The Municipal Parking Fund is a City of Fort Worth Enterprise Fund that generates revenues from the fees paid for the use of metered parking spaces by the general public, fees derived from the violation of ordinances in the use of metered spaces by the public the lease of office spaces, fees charged for the use of surface lots, parking spaces at the city parking garages, and designated street parking spaces for the mobility impaired for both city employees and non-city employees.

The Municipal Parking Program is under the direction of the Parking Services Division of the Transportation and Public Works Department. The program currently maintains and manages four parking garages and 14 parking lots as well as 2,200 metered parking spaces.

During FY2008, it was proposed that all parking operations consolidate under one umbrella to ensure effectiveness and efficiency. The parking operations under the Public Events Department along with personnel and associated costs were transferred to the Municipal Parking Fund. This transfer included seven authorized positions. In addition, two authorized positions in the General Fund in charge of operations and maintenance of parking meters city-wide, were also transferred to the Municipal Parking Fund. In order to restore the revenue loss in the General Fund due to this change, a transfer of the same amount is deposited back to the General Fund after deducting the cost of the nine positions transferred to the Municipal Parking Fund.

In January 2009, the Houston Street Convention Center Parking Garage opened. Seven authorized positions are responsible for the operation of the garage. The garage is a state of the art addition to the downtown Fort Worth infrastructure that is used by the City of Fort Worth, Omni Hotel and the Fort Worth Convention Center (FWCC). Retail shops planned are expected to provide additional revenue for the Municipal Parking Fund.

FORT WORTH



**MUNICIPAL PARKING FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Parking Meters	\$1,552,504
Parking Fines	1,360,472
Daily Parking	784,164
Parking - Municipal Parking Garage	561,249
Contract Parking	127,385
Surface Parking	114,168
Parking - Tax Exempt	40,711
Valet Parking	30,000
Parking Meter - Daily	26,634
Miscellaneous Revenue	16,378
Office Rental	15,715
Hang Tag Receipts	12,500
Interest on Investment	12,390
Late payments	<u>185</u>

TOTAL REVENUE SOURCES \$4,654,455

EXPENDITURES:

Personal Services	\$882,923
Supplies	135,201
Contractual Services	<u>3,636,331</u>

TOTAL RECURRING EXPENSES \$4,654,455

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$4,654,455

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
MUNICIPAL PARKING FUND**

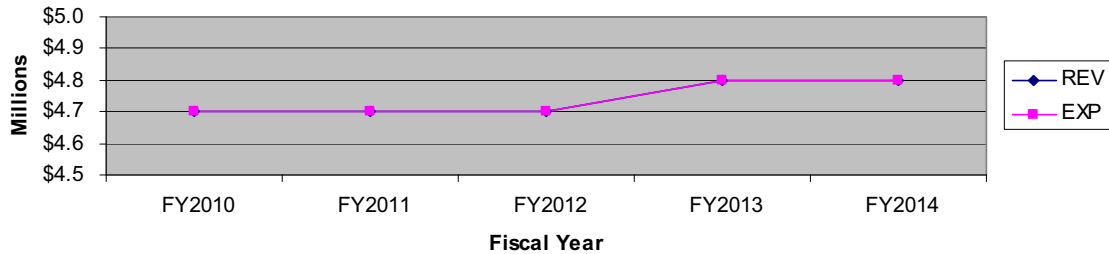
Cash Balance as of 9/30/09*	\$248,510
Plus: Projected Revenues	\$4,654,455
Less: Projected Expenditures	(\$4,654,455)
Estimated Available Cash as of 9/30/10	\$248,510

* Preliminary cash balance due to pending audit of actual cash balances.

**MUNICIPAL PARKING FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$248,510	\$248,510	\$246,156	\$242,012	\$239,199
<u>Revenues*</u>					
Interest	\$12,390	\$12,514	\$12,639	\$12,765	\$12,893
Parking Meters	\$1,552,504	\$1,568,029	\$1,583,709	\$1,599,546	\$1,615,542
Parking Fines	\$1,360,472	\$1,374,077	\$1,387,817	\$1,401,696	\$1,415,713
Daily Parking	\$784,164	\$792,006	\$799,926	\$807,925	\$816,004
Contract Parking	\$127,385	\$128,659	\$129,945	\$131,245	\$132,557
Municipal Parking Garage	\$561,249	\$566,861	\$572,530	\$578,255	\$584,038
Surface Parking Lots	\$114,168	\$115,310	\$116,463	\$117,627	\$118,804
Other Revenue	\$142,123	\$143,544	\$144,980	\$146,429	\$147,894
Total Revenue	\$4,654,455	\$4,701,000	\$4,748,010	\$4,795,490	\$4,843,445
Total Resources	\$4,902,965	\$4,949,509	\$4,994,166	\$5,037,501	\$5,082,643
<u>Expenditures</u>					
Personnel Services	\$882,923	\$894,106	\$904,814	\$912,490	\$921,197
Supplies	\$135,201	\$136,553	\$137,919	\$139,298	\$140,691
Contractual	\$3,636,331	\$3,672,694	\$3,709,421	\$3,746,515	\$3,783,981
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,654,455	\$4,703,353	\$4,752,154	\$4,798,303	\$4,845,868
Projected Variance	\$0	(\$2,354)	(\$4,144)	(\$2,813)	(\$2,424)
Projected Cash Balance	\$248,510	\$246,156	\$242,012	\$239,199	\$236,775
Reserve Requirement (20%)	\$305,032	\$354,993	\$347,182	\$338,315	\$329,187
Excess/(Deficit)	(\$56,522)	(\$108,837)	(\$105,171)	(\$99,116)	(\$92,413)

**MUNICIPAL PARKING FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL PARKING FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Administration	\$3,836,065	\$3,242,505	\$218,158	\$222,168	\$265,212
Surface Lots	0	0	1,003,995	1,022,449	1,363,551
Parking Meters			1,460,169	1,487,008	1,569,352
Taylor St Parking Garage	0	0	101,155	103,014	130,662
Commerce St Parking Garage			757,712	771,639	570,750
Houston St Parking Garage	<u>0</u>	<u>0</u>	<u>750,589</u>	<u>764,385</u>	<u>754,928</u>
TOTAL	\$3,836,065	\$3,242,505	\$4,291,778	\$4,370,663	\$4,654,455

FORT WORTH



**COMPARISON OF MUNICIPAL PARKING FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Parking Authority	\$3,091,264	\$3,349,742	\$3,485,716	\$3,522,840	\$3,723,774
Interest on Investments	29,335	31,002	38,390	8,178	12,390
Parking Lot Rentals	75,273	105,929	107,662	103,892	561,249
Parking Space Rentals	174,033	174,403	455,737	292,608	241,553
Parking - Tax Exempt	26,938	35,970	36,436	27,976	40,711
Office Space Rentals	21,015	18,612	84,901	18,872	15,715
Late Payments	365	1,502	185	110	185
Miscellaneous Revenue	<u>8,540</u>	<u>0</u>	<u>82,751</u>	<u>38,521</u>	<u>58,878</u>
TOTAL	\$3,426,763	\$3,717,160	\$4,291,778	\$4,012,997	\$4,654,455

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL PARKING FUND

FUND/CENTER

PE59/0208500:0208509

SUMMARY OF FUND RESPONSIBILITIES:

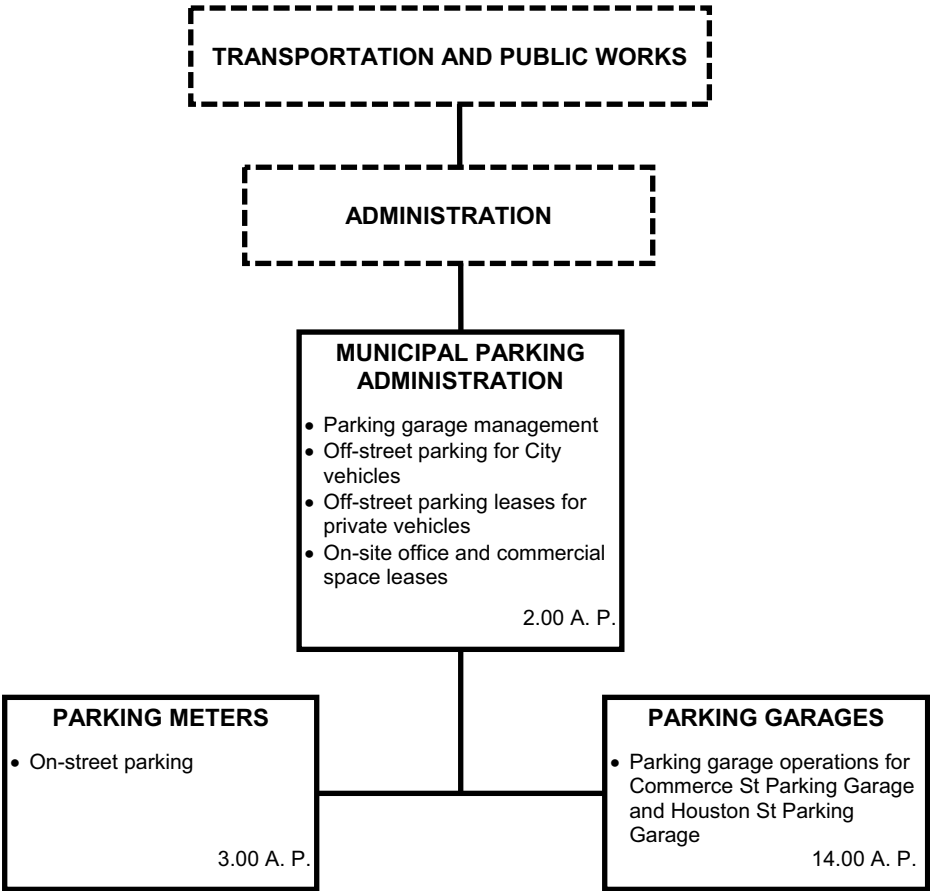
Municipal Parking, under the direction of the Parking Services Division in the Transportation and Public Works Department, maintains and manages four parking garages and 14 surface lots as well as 2,200 metered parking spaces in the central business district and outlying business districts such as the TCU/Berry district.

The City Garages are located at 10th and Taylor Street, 1201 Houston Street, 1200 Commerce Street, and 8th and Main Street, under a long term lease to the Hilton Hotel. These facilities provide space for the general public especially as it relates to the use of the Fort Worth Convention Center, City departments, City vehicles and the personal vehicles of City employees and the remaining parking and office space not needed by the City are leased to the general public.

In FY2009 the Houston Street Convention Center parking garage was opened for public use in January 2009.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 168,275	\$ 802,414	\$ 882,923	\$ 882,923
Supplies	2,112	188,734	135,201	135,201
Contractual	3,072,118	3,279,630	3,636,331	3,636,331
Capital Outlay	0	21,000	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 3,242,505	\$ 4,291,778	\$ 4,654,455	\$ 4,654,455
Authorized Positions	2.00	19.00	19.00	19.00

MUNICIPAL PARKING FUND - 19.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL PARKING FUND		PE59/0208500:0208509	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$4,291,778	A.P.	19.00
2009-10 ADOPTED:	\$4,654,455	A.P.	19.00
<p>A) The adopted budget increases by \$259,226 for the transfers out account based on the additional revenue projected for parking meters and fines.</p> <p>B) The adopted budget decreases by (\$24,335) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>C) The adopted budget increases by (\$13,266) due to a 2% increase in the City's contribution to the employee retirement fund.</p> <p>D) The adopted budget increases by \$5,784 for a 12% increase in group health contributions.</p> <p>E) The adopted budget increases by \$4,506 for an additional contribution to Retiree Healthcare costs.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

T/PW, MUNICIPAL PARKING FUND

DEPARTMENT PURPOSE

To develop, implement, manage and maintain short and long term off-street and on-street parking solutions, encouraging and facilitating economic growth and vitality in the City's central business district as well as outlying business clusters in Greater Fort Worth. The focal point of this entity being to provide effective and efficient parking services for the citizens, the business community and visitors to the City of Fort Worth.

FY2009-10 DEPARTMENTAL OBJECTIVES

Optimization of all parking assets (ensure all parking assets are used efficiently) by:

To surpass projected fiscal year revenue level driven by at least 95 percent occupancy rate (employee parking) for both the garages and the surface parking lots

To partner with Public Events in achieving projected revenue for the garage and improving the efficiency of the operation by widening the margin between revenue and operational cost

To meet projected revenue level for parking meters via replacement of meters, addition of meters, change mode of collection, increase 10 hr meter rates

To surpass enforcement projection via close co-operation with the Police Department and the Municipal Court to ensure all necessary information is distributed as necessary such as boot lists and all issues regarding regulation of parking meter infrastructure and maintenance of such like signs, markings, dissemination of information are achieved quickly and effectively

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Revenue for surface lot parking	\$105,928	\$107,662	\$107,662
Revenue for enforcement	\$1,047,243	\$951,745	\$951,745
Revenue for parking meter operation	\$1,333,667	\$1,402,504	\$1,397,516
Revenue for Taylor Street garage	\$262,659	\$274,486	\$238,750
Revenue for Houston Street garage	NA	\$749,589	\$858,825
Revenue for Commerce Street garage	\$929,689	\$750,000	\$566,200

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE59 MUNICIPAL PARKING FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 3,242,505	\$ 218,158	\$ 265,212	\$ 265,212	2.00	2.00	2.00	2.00
0208501	SURFACE LOTS	0	1,003,995	1,363,551	1,363,551	0.00	0.00	0.00	0.00
0208503	PARKING METERS	0	1,460,169	1,569,352	1,569,352	0.00	3.00	3.00	3.00
0208505	TAYLOR STREET PARKING GARAGE	0	101,155	130,662	130,662	0.00	0.00	0.00	0.00
0208508	COMMERCE STREET PARKING GARAGE	0	757,712	570,750	570,750	0.00	7.00	7.00	7.00
0208509	HOUSTON STREET PARKING GARAGE	0	750,589	754,928	754,928	0.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 3,242,505</u>	<u>\$ 4,291,778</u>	<u>\$ 4,654,455</u>	<u>\$ 4,654,455</u>	<u>2.00</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>
	TOTAL	\$ 3,242,505	\$ 4,291,778	\$ 4,654,455	\$ 4,654,455	2.00	19.00	19.00	19.00

FORT WORTH



FUND STATEMENT

FUND:

STORM WATER UTILITY FUND

Storm Water is the rainfall runoff that comes from impervious surfaces, such as parking lots and rooftops, and flows into our streams and rivers via storm drains and drainage system infrastructure. In addition to adding pollutants to storm water, urban development increases the quantity and velocity of runoff, so that downstream properties become more susceptible to flooding, erosion increases in channels and streams, and the land's natural beauty and habitats are lost.

Texas cities are empowered to establish storm water utilities and adopt a storm water service fee under section 402 of the Texas Administrative Codes. Storm Water utility fees have been adopted in hundreds of communities nationally to pay for storm water management programs and to fund specific storm water functions and facilities.

Fort Worth's Storm Water Utility Fund was established in 2006 to address runoff issues, reduce the risk of flooding in Fort Worth, preserve streams, minimize water pollution, and to more effectively operate the storm water system in compliance with state and federal regulatory requirements. This is to be accomplished by improved master planning, enhanced coordination with developers, increased development reviews, initiating watershed studies and capital projects, more aggressive attention to infrastructure maintenance and reconstruction, and increased public education and outreach.

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing storm water management to approximately 200,000 residential, commercial and industrial customers. It serves approximately 720,000 residents in Fort Worth. Storm Water management is a vital issue in Fort Worth, and staff has identified approximately \$1 billion of capital projects necessary to address life safety issues, flooding, and infrastructure damage.

The Storm Water utility rates are structured based on impervious surface area as the measure of each property's contribution to storm water runoff, and the applicable fee is billed monthly. Impervious surface is quantified into an Equivalent Residential Unit (ERU) and, for FY2010, the City's "per ERU rate" increases by \$1.00/month, from \$3.75 to \$4.75, effective January 1, 2010.

Operations are completely financed through fees for services. Additionally, major capital projects are funded by long term debt allowing the fund to program and implement system expansions related to the City's growth, and to replace aging infrastructure in older portions of the system in an orderly manner.

FORT WORTH



**STORM WATER FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Utility Fees	25,378,028
Interest on Investments	\$300,000
Litigation Settlements	<u>15,000</u>

TOTAL REVENUE \$25,693,028

Uses/(Source) of Fund Balance \$0

TOTAL REVENUE SOURCES \$25,693,028

EXPENDITURES:

Personal Services	\$6,584,745
Supplies	2,140,631
Contractual Services	<u>10,211,164</u>

TOTAL RECURRING EXPENSES \$18,936,540

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$1,049,500
Debt Service	<u>5,706,988</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$6,756,488

TOTAL EXPENDITURES \$25,693,028

FORT WORTH



**PROJECTED
FY2009-10 CASHFLOW
STORMWATER UTILITY FUND**

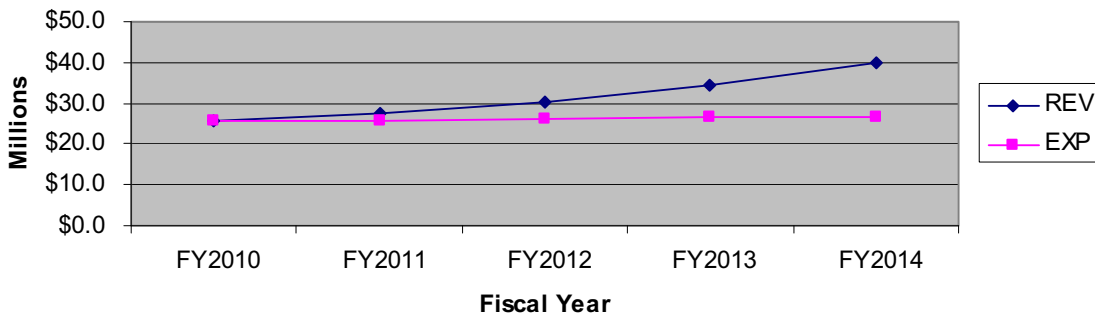
Cash Balance as of 9/30/09*	\$15,192,960
Plus: Projected Revenues	\$25,693,028
Less: Projected Expenditures	(\$25,693,028)
Estimated Available Cash as of 9/30/10	\$15,192,960

* Preliminary balance due to pending audit of actual cash balances

**STORMWATER UTILITY FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$15,192,960	\$10,455,728	\$11,952,959	\$16,188,919	\$24,227,972
Revenues*					
Interest	\$300,000	\$303,000	\$306,030	\$309,090	\$312,181
Utility Income	\$25,378,028	\$27,164,983	\$30,188,874	\$34,248,252	\$39,538,706
Other Revenue	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
Total Revenue	\$25,693,028	\$27,483,133	\$30,510,206	\$34,572,797	\$39,866,496
Total Resources	\$36,148,756	\$37,938,861	\$42,463,165	\$50,761,716	\$64,094,468
Expenditures					
Personnel Services	\$6,584,745	\$6,686,536	\$6,781,886	\$6,846,461	\$6,915,169
Supplies	\$2,140,631	\$2,162,037	\$2,183,658	\$2,205,494	\$2,227,549
Contractual	\$10,211,164	\$10,313,276	\$10,416,408	\$10,520,572	\$10,625,778
Capital	\$1,049,500	\$1,059,995	\$1,070,595	\$1,081,301	\$1,092,114
Debt Service	\$5,706,988	\$5,764,058	\$5,821,698	\$5,879,915	\$5,938,715
Total Expenditures	\$25,693,028	\$25,985,902	\$26,274,245	\$26,533,744	\$26,799,325
Projected Variance	\$0	\$1,497,231	\$4,235,960	\$8,039,053	\$13,067,171
Projected Cash Balance	\$10,455,728	\$11,952,959	\$16,188,919	\$24,227,972	\$37,295,143
Reserve Requirement (20%)	\$3,997,208	\$4,044,369	\$4,090,509	\$4,130,766	\$4,172,122
Excess/(Deficit)	\$6,458,520	\$7,908,590	\$12,098,410	\$20,097,206	\$33,123,021

**STORMWATER UTILITY FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF STORMWATER UTILITY FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Management & Administration	\$0	\$2,561,095	\$2,885,104	\$2,862,005	\$2,758,515
Customer Service	0	507,811	0	0	0
Engineering	0	2,628,599	6,608,122	6,555,217	8,419,395
Field Operations	0	9,511,460	8,156,238	8,090,938	8,808,130
Debt Service	<u>0</u>	<u>1,912,827</u>	<u>1,678,100</u>	<u>1,664,665</u>	<u>5,706,988</u>
TOTAL	\$0	\$17,121,792	\$19,327,564	\$19,172,825	\$25,693,028

FORT WORTH



**COMPARISON OF STORMWATER UTILITY FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Utility Fees	\$0	\$17,753,576	\$20,046,922	\$19,390,614	\$25,378,028
Interest on Investments	0	534,409	200,000	388,505	300,000
Unrealized Gain	0	59,506	0	135,826	0
Intra-Fund Transfer	0	0	0	1,500,000	0
Miscellaneous	<u>0</u>	<u>84,826</u>	<u>1,000</u>	<u>18,222</u>	<u>15,000</u>
TOTAL	\$0	\$18,432,317	\$20,247,922	\$21,433,167	\$25,693,028

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
T/PW, STORM WATER UTILITY FUND	PE69/0209000:0209600

SUMMARY OF FUND RESPONSIBILITIES:

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to approximately 200,000 residential and non-residential customers in the City of Fort Worth. The Storm Water Management Division is responsible for managing the entire municipal storm drain system, including discharges to and from the municipal system.

Storm Water Management is division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program *to reduce flooding, protect lives and property, and ensure storm water runoff water quality.*

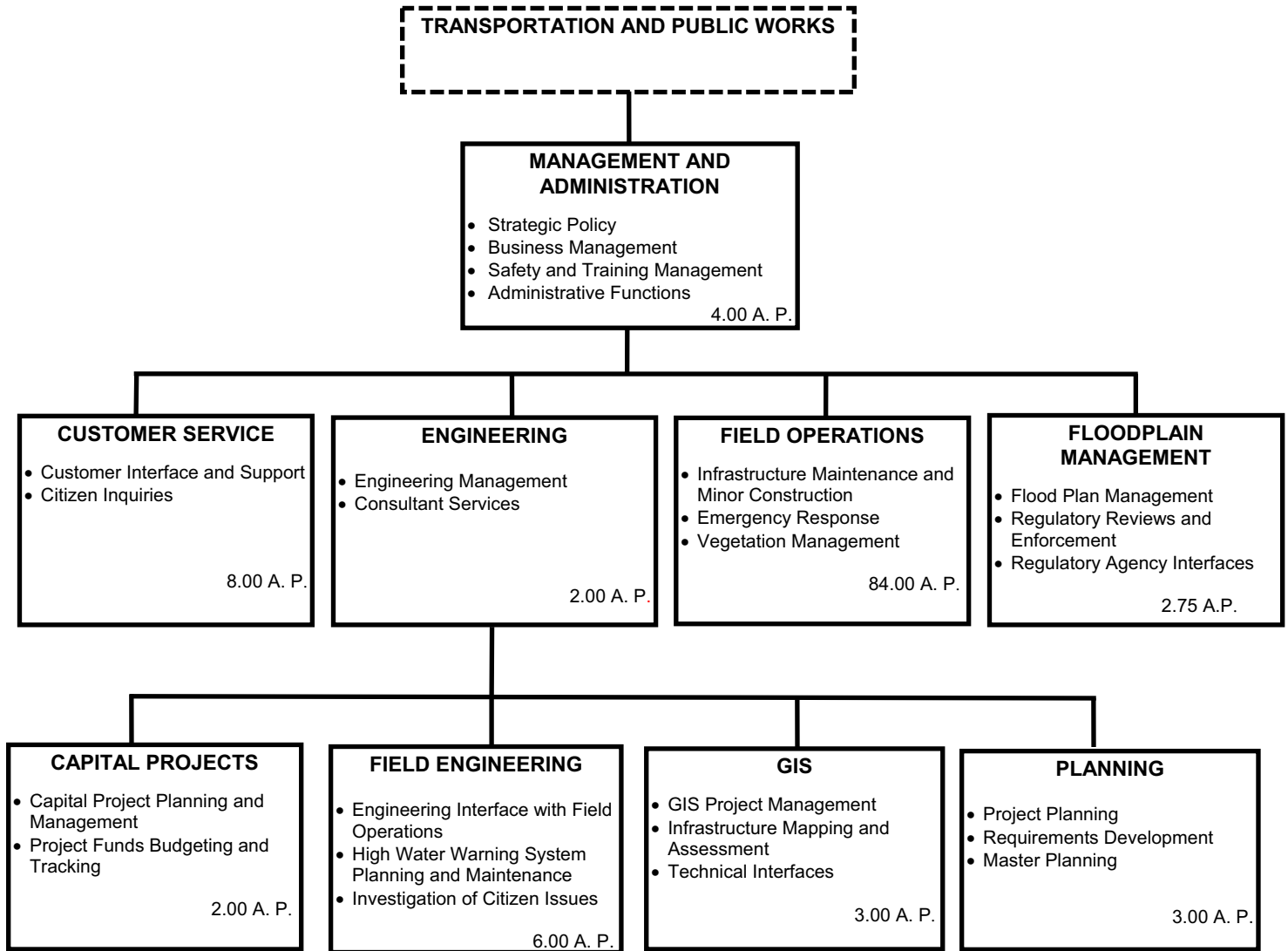
Storm Water Management is responsible for planning, constructing, operating and maintaining the city-owned storm system including:

- Conducting watershed studies to identify needed improvements
- Reviewing new development for compliance with storm water plans and standards
- Cleaning open channels, catch basins, storm drains, and culverts
- Reestablishing vegetation following construction or due to flooding/erosion
- Performing minor repairs in response to system failures, aging and damages
- Responding to storms and other emergencies.

The assessment of the Storm Water infrastructure is an ongoing effort; however the current estimate for projects to address life safety issues, flooding and infrastructure protection is approximately \$1.0 billion.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 4,251,106	\$ 6,127,987	\$ 6,584,744	\$ 6,584,744
Supplies	1,079,806	2,804,312	2,140,632	2,140,632
Contractual	5,254,182	8,132,855	10,211,164	10,211,164
Capital Outlay	4,623,861	584,310	1,049,500	1,049,500
Debt Service	1,912,837	1,678,100	5,706,988	5,706,988
Total Expenditures	\$ 17,121,792	\$ 19,327,564	\$ 25,693,028	\$ 25,693,028
Authorized Positions	75.00	112.75	114.75	114.75

STORM WATER UTILITY FUND - 114.75 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: STORM WATER UTILITY FUND	FUND/CENTER PE69/0209000:0209600
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CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$19,327,564	A.P.	112.75
2009-10 ADOPTED:	\$25,693,028	A.P.	114.75

A) The adopted budget increases by \$76,190 for Floodplain Management with one authorized position. In order to begin a Map Revision and Floodplain Development Permit inspection program, in addition to numerous other related reports and projects, this position is necessary.

B) The adopted budget increases by \$49,624 for administrative support of one authorized position in the Capital Projects Program. This position would provide administrative support for the Storm Water Capital Projects Program. It is anticipated that in FY2010, 64 projects will be active at an estimated cost of \$175M.

C) The adopted budget increases by \$4,028,888 for principal, interest and handling charges necessary to service the debt associated with the Series 2009 Revenue Bonds to be sold in the fall of 2009. The bonds will be the second two-year increment of Storm Water Utility revenue bonds to be sold, and will fund drainage related capital projects throughout the City in the years 2010 and 2011.

D) The adopted budget increases by \$1,400,000 for consultants and professional services associated with the major GIS infrastructure assessment and mapping contract currently underway. FY10 is year two of this projected four year effort, and was approved by Council action in September, 2008.

E) The adopted budget increases by \$665,696 for other contractual services primarily related to the introduction of a new channel mowing contract. Other significant contractual working relationships in the adopted budget include multiple watershed studies, minor drainage system construction and infrastructure rehabilitation, high-water crossing warning system (flashers/signs) maintenance, vegetation management (herbicide) work, tree removal and stump grinding.

F) The adopted budget increases by \$562,377 for Street Rental fees to be paid as a transfer to the General Fund. These fees are charged at 5% of utility revenue.

G) The adopted budget increases by \$465,190 for replacement vehicles. This increase is for replacement vehicles only and adds no new or additional vehicles to the Utility's fleet.

H) The adopted budget increases by \$305,600 for rental of field equipment associated with the increased infrastructure maintenance, repair and minor construction.

I) The adopted budget decreases by (\$265,626) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

J) The adopted budget increases by \$191,312 for an additional contribution to Retiree Healthcare costs.

K) The adopted budget increases by \$88,669 due to a 2% increase in the City's contribution to the employee retirement fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
STORM WATER UTILITY FUND

DEPARTMENT PURPOSE

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to residential and non-residential customers in the City of Fort Worth. Storm Water Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to reduce flooding, protect lives and property, and ensure storm water runoff water quality.

FY2009-10 DEPARTMENTAL OBJECTIVES

Execute effective planning, construction, and maintenance programs to reduce the threat of flooding to citizens and visitors to the City

Update one-year and five-year budgets; implement internal capital project financing program

Expedite capital project design and construction

Continue an aggressive and well-structured channel maintenance and vegetation program

Implement a three-year plan for acquiring detailed GIS inventory and condition assessment

Complete studies and continue installation of High Water Warning Systems

Continuously improve the scheduled and unscheduled maintenance program

Continuously update customer billing database so that it is current and accurate

Continue aggressive public outreach program to ensure citizens are aware of the activities and benefits of the Storm Water Management program

Continuously improve the Citizen Response Tracking System to document and track incoming issues

Produce the Storm Water Program annual report card

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Install new High Water Warning System	0	5	25
Awarded value of design, study, and construction contracts	\$10M	\$12.5M	\$20M
In-House Channel Maintenance and construction	7 Miles	3.5 miles	5 miles

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69 STORMWATER UTILITY FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>MANAGEMENT AND ADMIN</u>								
0209000	GENERAL ADMINISTRATION	\$ 2,422,866	\$ 2,099,472	\$ 2,758,515	\$ 2,758,515	5.00	4.00	4.00	4.00
0209001	CUSTOMER SERVICE	1,059	473,012	499,812	499,812	0.00	8.00	8.00	8.00
0209002	PUBLIC OUTREACH	73,279	312,620	196,980	196,980	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,497,204</u>	<u>\$ 2,885,104</u>	<u>\$ 3,455,307</u>	<u>\$ 3,455,307</u>	<u>5.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>CUSTOMER SERVICE</u>								
0209101	SERVICE REQUESTS	\$ 259,954	\$ 0	\$ 0	\$ 0	5.00	0.00	0.00	0.00
0209102	PUBLIC OUTREACH	169,619	0	0	0	1.00	0.00	0.00	0.00
0209103	SAFETY AND TRAINING	3,900	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 433,473</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PLANNING AND ENGINEERING</u>								
0209201	ENGINEERING	\$ 1,723,367	\$ 278,377	\$ 298,532	\$ 298,532	6.00	2.00	2.00	2.00
0209202	PLANNING	721,615	4,302,801	3,191,024	3,191,024	2.00	3.00	2.00	2.00
0209203	FIELD ENGINEERING	221,831	1,485,630	1,086,935	1,086,935	2.00	6.00	6.00	6.00
0209204	GIS	51,119	187,108	2,683,882	2,683,882	1.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69	STORMWATER UTILITY FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0209205	CAPITAL PROJECTS	0	211,022	161,848	161,848	0.00	1.00	2.00	2.00
0209206	CONSULTANT SERVICES	45,630	0	0	0	0.00	0.00	0.00	0.00
0209207	REGULATION AND ENFORCEMENT	0	143,184	300,382	300,382	0.00	1.75	3.75	3.75
	Sub-Total	<u>\$ 2,763,562</u>	<u>\$ 6,608,122</u>	<u>\$ 7,722,603</u>	<u>\$ 7,722,603</u>	<u>11.00</u>	<u>16.75</u>	<u>18.75</u>	<u>18.75</u>
	<u>OPERATION AND MAINTENANCE</u>								
0209301	FIELD OPERATIONS	\$ 9,511,460	\$ 8,156,238	\$ 8,808,130	\$ 8,808,130	53.00	84.00	84.00	84.00
	Sub-Total	<u>\$ 9,511,460</u>	<u>\$ 8,156,238</u>	<u>\$ 8,808,130</u>	<u>\$ 8,808,130</u>	<u>53.00</u>	<u>84.00</u>	<u>84.00</u>	<u>84.00</u>
	<u>NON DEPARTMENTAL</u>								
0209500	NON DEPARTMENTAL	\$ 3,257	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,257</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>DEBT SERVICE</u>								
0209600	DEBT SERVICE	\$ 1,912,837	\$ 1,678,100	\$ 5,706,988	\$ 5,706,988	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,912,837</u>	<u>\$ 1,678,100</u>	<u>\$ 5,706,988</u>	<u>\$ 5,706,988</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 17,121,792	\$ 19,327,564	\$ 25,693,028	\$ 25,693,028	75.00	112.75	114.75	114.75

FUND STATEMENT**FUND:****INTERNAL SERVICE FUNDS**

Internal Service Funds finance the goods and/or services provided by one department of the City of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The City currently operates five funds on this basis: Equipment Services, Information Systems, Capital Projects Service, Office Services, and Temporary Labor.

The Equipment Services Fund enables the Equipment Services Department to procure, manage, maintain and repair all vehicles and equipment in the city fleet.

The Information Systems Fund supports all operations of the City's Information Technology (IT) Solutions Department. The IT Solutions Department manages all city information services, including technical support, electronic systems development and telecommunications.

The Capital Projects Service Fund, through the Transportation and Public Works Department, provides engineering services for other city departments. Engineering services provided include project design and management, surveying, quality control testing, and construction inspection for all water, storm drain, sidewalk and other infrastructure projects.

The Office Services Fund, managed by the Community Relations Department, provides for the mailroom, copy machine, print shop, and graphics services used by all city departments.

Temporary Labor, under the Human Resources Department, depends upon revenue from city departments for services rendered to maintain a pool of temporary employees to fill those departments' non-technical, short-term labor needs.

FORT WORTH



FUND STATEMENT

FUND:

EQUIPMENT SERVICES FUND

The Equipment Services Fund, an Internal Service Fund, through the Equipment Services Department (ESD), is charged with maintaining the City's fleet. ESD procures and services vehicles and equipment for all city departments. In fact, the Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to city departments, is included in the interdepartmental charges.

ESD operates the following five service centers located throughout the city: James Ave, Southside, Brennan, Water and Sewer, and the Tire Shop. Each service center stocks a wide variety of auto parts, functions as a fueling station for unleaded gas and/or propane, and provides vehicle and equipment repair and maintenance.

In a continuing effort to provide the best possible fleet services, the Equipment Services Department also contracts a wide variety of fleet-related services. These services are contracted out:

- when the required expertise is not available in-house
- when a substantial capital investment would be necessary to perform the service in-house
- when it is determined that the service could be performed less expensively by an outside vendor
- when workload overflow relief is needed

As part of that strategy, ESD privatized its parts inventory system at the end of FY2002. This FY2010 budget contains the continuation of that program.

In FY1996, ESD implemented a vehicle replacement plan. As a part of that plan, each year ESD analyzes the entire city fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, and other factors. Based on that yearly analysis, ESD rates the vehicles, and then compiles a prioritized vehicle replacement list. Equipment Services staff subsequently meets with departments to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Under the United States Clean Air Act, at least 20 percent of fleets in cities, like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50 percent of city vehicles purchased be alternative fuel vehicles.

Upon approval by City Council in August, the Equipment Services Department will begin a Competitiveness Study to evaluate current operations as they relate to the fleet maintenance market. The Competitiveness Study will last for 60 days following implementation. The Competitiveness Study will determine the need, if any, to proceed with a Request for Proposal (RFP) for fleet maintenance services in November 2009. Through the Managed Competition process, the Equipment Services Department would bid on the RFP. The RFP process would be completed in March 2010 with a recommendation for fleet maintenance services in April 2010. Following contract negotiation and transition planning, a new fleet maintenance service provider could be in place on or before October 1, 2010.

FORT WORTH



EQUIPMENT SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2010

REVENUES:

Equipment Maintenance Labor Costs	\$8,498,607
Fuel Costs and Overhead	6,739,819
Repair and Maintenance Parts	6,502,317
ESD Administrative Charge	2,247,035
Outside Repair and Maintenance	1,380,500
Other Charges	<u>328,856</u>

TOTAL REVENUE \$25,697,134

OTHER FINANCING SOURCES:

	<u>(135,583)</u>
Use/(Source) of Fund Balance*	

TOTAL REVENUE AND OTHER FINANCING SOURCES \$25,561,551

EXPENDITURES:

Personal Services	\$8,651,824
Supplies	12,173,622
Contractual Services	<u>4,217,560</u>

TOTAL RECURRING EXPENSES \$25,043,006

CAPITAL OUTLAY:

Capital Outlay	<u>\$518,545</u>
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TOTAL CAPITAL OUTLAY

TOTAL EXPENDITURES \$25,561,551

* Revenues are adopted in excess of expenditures to shore up the fund balance.

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
EQUIPMENT SERVICES FUND**

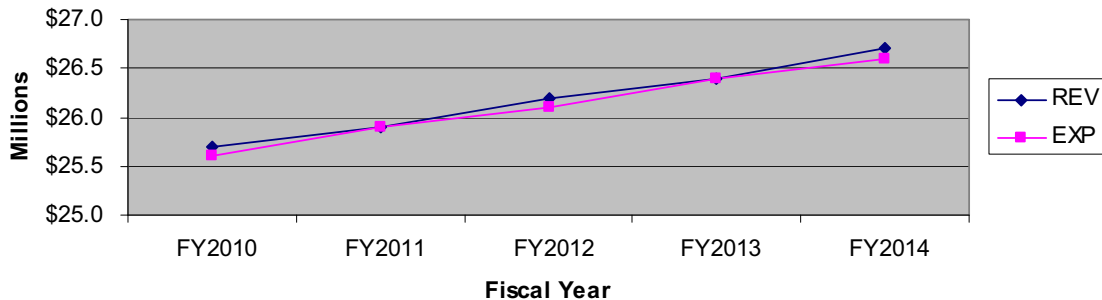
Cash Balance as of 9/30/09*	\$228,981
Plus: Projected Revenues	\$25,697,134
Less: Projected Expenditures	(\$25,561,551)
Estimated Available Cash as of 9/30/10	\$364,564

* Preliminary cash balance due to pending audit of actual cash balances

**EQUIPMENT SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10	FY2010-11	FY2011-12	FY2012-13	FY2013-14
	Projected	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$228,981	\$364,564	\$446,132	\$483,616	\$509,691
Revenues*					
Equipment Maintenance Labor	\$8,498,607	\$8,583,593	\$8,669,429	\$8,756,123	\$8,843,685
Fuel Costs and Overhead	\$6,739,819	\$6,807,217	\$6,875,289	\$6,944,042	\$7,013,483
Repair and Maintenance Parts	\$6,502,317	\$6,567,340	\$6,633,014	\$6,699,344	\$6,766,337
Administrative Charge	\$2,247,035	\$2,247,035	\$2,247,035	\$2,247,035	\$2,247,035
Outside Repair and Maintenance	\$1,380,500	\$1,394,305	\$1,408,248	\$1,422,331	\$1,436,554
Other Charges	\$328,856	\$332,145	\$335,466	\$338,821	\$342,209
Total Revenue	\$25,697,134	\$25,931,635	\$26,168,481	\$26,407,695	\$26,649,302
Total Resources	\$25,926,115	\$26,296,199	\$26,614,613	\$26,891,312	\$27,158,993
Expenditures					
Personnel Services	\$8,651,825	\$8,771,243	\$8,881,384	\$8,959,512	\$9,042,062
Supplies	\$12,173,622	\$12,295,358	\$12,418,312	\$12,542,495	\$12,667,920
Contractual	\$4,217,560	\$4,259,736	\$4,302,333	\$4,345,356	\$4,388,810
Capital	\$518,545	\$523,730	\$528,968	\$534,257	\$539,600
Total Expenditures	\$25,561,551	\$25,850,067	\$26,130,996	\$26,381,621	\$26,638,392
Projected Variance	\$135,583	\$81,568	\$37,485	\$26,074	\$10,910
Projected Cash Balance	\$364,564	\$446,132	\$483,616	\$509,691	\$520,601
Reserve Requirement (20%)	\$5,112,310	\$5,170,013	\$5,226,199	\$5,276,324	\$5,327,678
Excess/(Deficit)	(\$4,747,747)	(\$4,723,882)	(\$4,742,583)	(\$4,766,633)	(\$4,807,077)

**EQUIPMENT SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Administration	\$2,184,808	\$2,098,861	\$1,297,817	\$1,157,893	\$2,213,427
Equipment Services Information Systems	0	15	801,611	715,186	831,343
Equipment Materials	4,563,069	5,343,489	5,960,769	5,318,111	6,028,419
James Ave	1,881,245	3,289,132	3,911,087	3,489,415	3,456,893
Southside Service Center	917,847	870,907	1,018,239	908,458	959,868
Brennan Street	1,591,516	1,477,416	1,810,494	1,615,296	1,661,325
Water & Sewer Center	983,847	925,797	1,124,903	1,003,622	1,078,420
James AV Light	1,953,681	0	0	0	0
Fuel Services	445,289	350,213	427,509	381,417	435,085
Technical Services	287,645	323,709	401,152	357,902	514,518
Tire Shop	293,382	287,182	332,055	296,255	410,849
Parts & Fuel Inventory	7,633,298	11,139,222	10,078,954	8,992,296	7,946,404
Non-Departmental	<u>271,994</u>	<u>17,717</u>	<u>25,000</u>	<u>22,305</u>	<u>25,000</u>
TOTAL	\$23,007,621	\$26,123,660	\$27,189,590	\$24,258,156	\$25,561,551

FORT WORTH



**COMPARISON OF EQUIPMENT SERVICES FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Interest on Investments	\$0	\$2,940	\$0	\$0	\$0
Equipment Maint/Labor Cost	6,430,690	7,103,824	7,709,520	7,547,594	8,498,606
Fuel Overhead	119,813	126,892	120,148	110,593	116,921
Veh Repair & Maint Overhead	1,180,461	1,345,521	1,524,353	1,317,421	1,500,535
Other Labor Charges	24,083	1,040	0	0	0
Car Wash	54,473	47,219	55,000	42,445	70,700
Rev from Sale of Auto Parts	16,263	34,877	13,000	18,736	13,000
Diesel Sales	2,452,364	3,692,724	3,633,736	2,405,031	2,387,713
Used Parts & Oil	2,213	15,528	6,262	12,460	8,000
Unleaded Sales	2,187,471	3,037,088	3,145,793	2,033,484	2,095,677
Propane Sales	73,896	39,728	98,993	39,993	51,114
Veh Repair & Maint Supplies	3,286,966	3,884,082	4,763,602	5,172,829	5,001,782
Outside Rep & Main Costs	1,772,962	1,683,830	659,108	1,031,822	1,255,000
Outside Rep & Main Ovrhd	177,572	141,760	65,911	102,955	125,500
Lubricant Costs	129,741	164,380	169,755	186,163	199,585
Lubricant Overhead	21,272	7,807	2,570	2,733	2,571
Diesel Overhead	128,366	133,956	130,038	125,542	126,961
Propane Overhead	6,638	2,693	6,024	2,616	2,921
Gas Card Revenue	2,001,287	2,891,462	2,720,432	1,851,281	1,932,313
Gas Card Overhead	25,168	27,542	25,466	26,989	26,199
ESD Admin Charge	2,031,840	2,236,520	2,303,940	2,343,801	2,247,035
Misc. Revenue	20,991	15,412	3,000	8,666	10,000
EPA Revenue	<u>27,390</u>	<u>26,124</u>	<u>40,000</u>	<u>21,660</u>	<u>25,000</u>
TOTAL	\$22,171,920	\$26,662,949	\$27,196,651	\$24,404,814	\$25,697,133

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

EQUIPMENT SERVICES

FUND/CENTER

PI61/0212010:0212095

SUMMARY OF FUND RESPONSIBILITIES:

The Equipment Services Department (ESD) has responsibility for vehicle and equipment acquisition, monitoring, servicing, fueling and repair for the entire city fleet.

Within the Department, field services, mechanical maintenance, fuel, lubricants, and other supplies are provided by the following five service centers: James Ave, Southside, Brennan, Water, and the Tire Shop. Equipment Services also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. In addition, the Department has a Fuel Services Section that provides for fueling services for all city vehicles and equipment. ESD's Technical Services Section performs procurement and other fleet administrative functions.

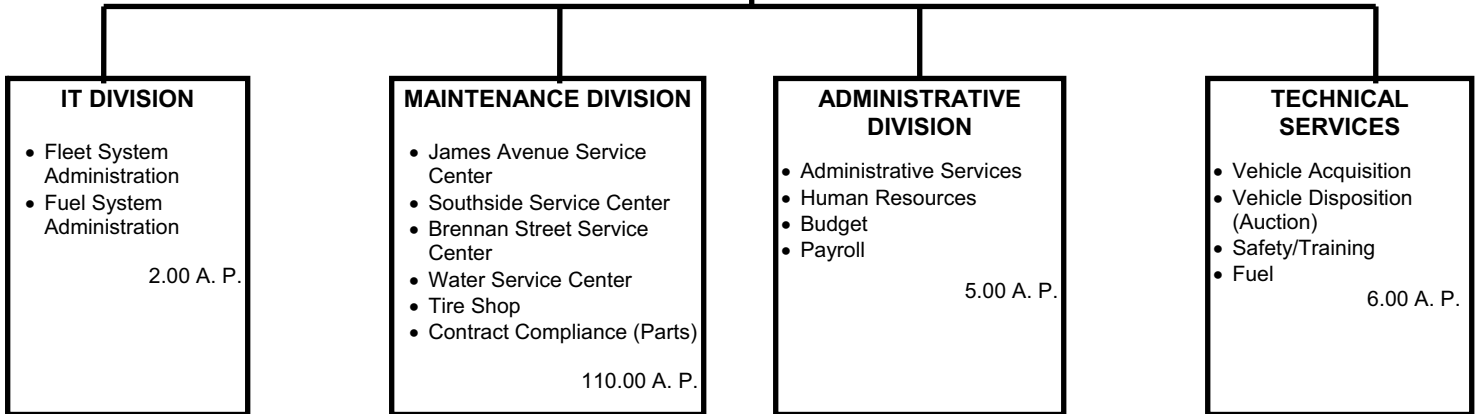
ESD privatized its parts inventory system at the end of FY2002. This FY2010 Budget contains the continuation of this program. AutoZone, as the contracted provider of that service, now supplies most city departments with required vehicle repair parts.

As an Internal Service Fund, the majority of ESD's operating funds come from reimbursements from other city departments for all fuel, parts, and services provided. The application of an overhead charge to all vehicle repair parts, fuel, and outside services, as well as an annual administrative fee assessed on most numbered vehicles and equipment, allows ESD to support its general, non-department specific administrative functions.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 7,715,272	\$ 8,206,067	\$ 8,651,825	\$ 8,651,825
Supplies	14,452,431	15,047,535	12,173,622	12,173,622
Contractual	3,955,956	3,675,623	4,217,560	4,217,560
Capital Outlay	0	260,365	518,545	518,545
Debt Service	0	0	0	0
Total Expenditures	\$ 26,123,659	\$ 27,189,589	\$ 25,561,551	\$ 25,561,551
Authorized Positions	126.00	127.00	123.00	123.00

EQUIPMENT SERVICES - 123.00 A. P.

EQUIPMENT SERVICES DEPARTMENT



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
EQUIPMENT SERVICES	PI61/0212010:0212095

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$27,189,589	A.P.	127.00
2009-10 ADOPTED:	\$25,561,551	A.P.	123.00

A) The adopted budget decreases by (\$236,723) for the deletion of four authorized positions at James Heavy Service Center. This reduction includes one Service Supervisor, one Mechanic I and two Mechanic II positions.

B) The adopted budget decreases by (\$1,246,022) in diesel fuel due to a decrease in fuel costs.

C) The adopted budget decreases by (\$1,050,116) in fuel purchases due to a decrease in fuel costs.

D) The adopted budget decreases by (\$788,119) in ESD Gascard fuel due to a decrease in fuel costs.

E) The adopted budget increases by \$453,867 for an additional contribution to Retiree Healthcare costs.

F) The adopted budget increases by \$356,192 in outside body repair due to increased demand for outside services.

G) The adopted budget increases by \$350,000 in other contractual due to managed competition costs. The Executive Team is actively pursuing managed competition opportunities which involve reviewing the Equipment Services Department for possible competition, optimization, or benchmarking with the private sector.

H) The adopted budget increases by \$262,964 in motor vehicle repair due to the aging fleet.

I) The adopted budget decreases by (\$202,373) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

J) The adopted budget increases by \$193,081 in terminal leave based on eligible and expected retirements as well as normal turnover.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

EQUIPMENT SERVICES

DEPARTMENT PURPOSE

To Provide the City of Fort Worth with the services and information necessary to optimally manage and utilize the City's equipment required to accomplish our mission and operational tasks.

FY2009-10 DEPARTMENTAL OBJECTIVES

Maintain fleet availability for user departments above 96% at present budgetary levels

Perform scheduled maintenance above 55% of repairs at present budgetary levels

Complete in-shop repairs within three working days above 93% of the time at present budgetary levels

Keep repeat repairs less than 1% of total repairs

Keep fuel supply inventory variances at less than 1%

Provide 2,500 hours of Technician Training for shop personnel

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Fleet Availability	95.05%	95.50%	96%
Maintenance Scheduled	42%	50%	55%
In-house Repairs within 2 days	91.79%	92%	93%
Repeat Repairs	.47%	.40%	.40%
Variance in Fuel Inventory	>1%	>1%	<1%
Employee Training Hours	2,080	2,500	2,500

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61 EQUIPMENT SERVICES FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>EQUIPMENT SERVICES</u>								
0212010	ADMINISTRATION	\$ 2,098,861	\$ 1,297,817	\$ 2,213,427	\$ 2,213,427	7.00	5.00	6.00	6.00
0212011	EQUIPMENT SERVICES INFORMATION SYS- TEMS	15	801,611	831,343	831,343	0.00	2.00	2.00	2.00
0212015	EQUIPMENT MATERIALS	5,343,489	5,960,769	6,028,419	6,028,419	5.00	5.00	5.00	5.00
0212030	JAMES HEAVY	3,289,132	3,911,087	3,456,893	3,456,893	57.00	57.00	51.00	51.00
0212035	SOUTHSIDE SERVICE CENTER	870,907	1,018,239	959,868	959,868	11.00	11.00	11.00	11.00
0212045	BRENNAN STREET	1,477,416	1,810,494	1,661,325	1,661,325	21.00	22.00	22.00	22.00
0212050	WATER & SEWER CEN- TER	925,797	1,124,903	1,078,420	1,078,420	13.00	13.00	14.00	14.00
0212070	FUEL SERVICES	350,213	427,509	435,085	435,085	3.00	3.00	3.00	3.00
0212071	TECHNICAL SERVICES	323,709	401,152	514,518	514,518	4.00	4.00	4.00	4.00
0212080	TIRE SHOP	287,182	332,055	410,849	410,849	5.00	5.00	5.00	5.00
0212085	PARTS & FUEL INVEN- TORY	11,139,222	10,078,954	7,946,404	7,946,404	0.00	0.00	0.00	0.00
0212095	NON-DEPARTMENTAL	17,717	25,000	25,000	25,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 26,123,659</u>	<u>\$ 27,189,589</u>	<u>\$ 25,561,551</u>	<u>\$ 25,561,551</u>	<u>126.00</u>	<u>127.00</u>	<u>123.00</u>	<u>123.00</u>
	TOTAL	\$ 26,123,659	\$ 27,189,589	\$ 25,561,551	\$ 25,561,551	126.00	127.00	123.00	123.00

FORT WORTH



FUND STATEMENT**FUND:****INFORMATION SYSTEMS FUND**

The Information Systems Fund provides for the management of the City's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth to provide quality service to the community. This coordination of information technology resources is accomplished through such services as planning and project management, administrative support, technical services, software applications development and acquisition, and telecommunications. Prior to FY1999, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. This allocation method was reviewed and the Department began operating on a business model in which it bills city departments for services rendered. Currently, non-discretionary IT related costs are allocated to departments. This would include computing, telephone and radio services.

All city departments are IT Solutions customers, and the department receives the bulk of its revenue from these customers. The Department's expenditures include personnel costs, operating supplies, contractual/consulting services, licensing, maintenance, and such capital equipment as computers and other hardware and software.

The IT Sourcing Project has been initiated. It includes reviewing and selecting the IT services from all the departments for potential outsourcing and to complete that outsourcing in FY2011. The primary goal is to help alleviate the City's long term costs associated with approved positions in addition to reducing the overall cost of providing technology services to the City organization.

FORT WORTH



INFORMATION SYSTEMS FUND BUDGET SUMMARY
FISCAL YEAR
2010

REVENUES:

Computing Services	\$16,152,919
Telephone Services	5,015,606
Radio Services	1,241,426
External Customer Revenue	<u>770,000</u>

TOTAL REVENUE \$23,179,951

EXPENDITURES:

Personal Services	\$9,830,718
Supplies	699,863
Contractual Services	<u>12,642,370</u>

TOTAL RECURRING EXPENSES \$23,172,951

CAPITAL OUTLAY:

Capital Outlay	<u>\$7,000</u>
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TOTAL CAPITAL OUTLAY \$7,000

TOTAL EXPENDITURES \$23,179,951

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
INFORMATION SYSTEMS FUND**

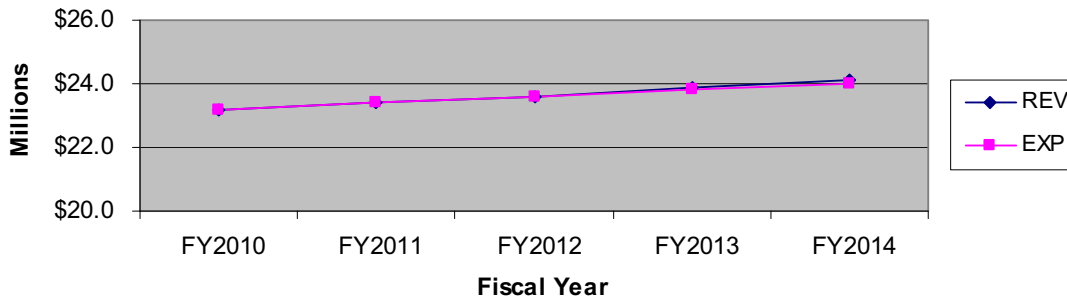
Cash Balance as of 9/30/09*	\$8,218,883
Plus: Projected Revenues	\$23,179,951
Less: Projected Expenditures	(\$23,179,951)
Estimated Available Cash as of 9/30/10	\$8,218,883

* Preliminary cash balance due to pending audit of actual cash balances

**INFORMATION SYSTEMS FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10	FY2010-11	FY2011-12	FY2012-13	FY2013-14
	Projected	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$8,218,883	\$8,218,883	\$8,210,072	\$8,210,525	\$8,250,361
Revenues*					
Computing Services	\$16,152,919	\$16,314,448	\$16,477,593	\$16,642,369	\$16,808,792
Telephone Services	\$5,015,606	\$5,065,762	\$5,116,420	\$5,167,584	\$5,219,260
Radio Services	\$1,241,426	\$1,253,840	\$1,266,379	\$1,279,042	\$1,291,833
External Customers	\$770,000	\$777,700	\$785,477	\$793,332	\$801,265
Transfer to the Equip Fund	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$23,179,951	\$23,411,751	\$23,645,868	\$23,882,327	\$24,121,150
Total Resources	\$31,398,834	\$31,630,634	\$31,855,940	\$32,092,852	\$32,371,511
Expenditures					
Personnel Services	\$9,830,718	\$9,937,836	\$10,027,863	\$10,088,763	\$10,153,572
Supplies	\$699,863	\$706,862	\$713,930	\$721,070	\$728,280
Contractual	\$12,642,370	\$12,768,794	\$12,896,482	\$13,025,446	\$13,155,701
Capital	\$7,000	\$7,070	\$7,141	\$7,212	\$7,284
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$23,179,951	\$23,420,561	\$23,645,415	\$23,842,491	\$24,044,838
Projected Variance	\$0	(\$8,811)	\$453	\$39,836	\$76,312
Projected Cash Balance	\$8,218,883	\$8,210,072	\$8,210,525	\$8,250,361	\$8,326,673
Reserve Requirement (20%)	\$4,635,990	\$4,684,112	\$4,729,083	\$4,768,498	\$4,808,968
Excess/(Deficit)	\$3,582,893	\$3,525,960	\$3,481,442	\$3,481,863	\$3,517,706

**INFORMATION SYSTEMS FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF INFORMATION SYSTEMS FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Administration	\$2,028,683	\$668,827	\$2,477,081	\$2,410,043	\$1,017,178
Security	572,582	940,943	1,412,104	1,373,888	1,536,627
Infrastructure	3,664,510	3,723,436	4,342,366	4,224,847	4,206,198
Finance	790,106	867,804	704,667	685,596	688,233
Operations	5,857,807	5,163,766	4,540,030	4,417,162	5,334,954
Communications	8,010,160	7,521,674	7,787,110	7,576,365	8,581,936
Customer Service	1,258,100	1,324,435	1,358,955	1,322,177	1,352,255
Department Overhead	<u>159,557</u>	<u>273,545</u>	<u>290,213</u>	<u>282,359</u>	<u>462,570</u>
TOTAL	\$22,341,505	\$20,484,430	\$22,912,526	\$22,292,437	\$23,179,951

FORT WORTH



**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Computing Services	\$15,971,559	\$16,182,055	\$15,024,289	\$13,903,308	\$16,152,919
Telephone Services	4,276,461	4,617,506	4,214,178	5,161,777	5,015,606
Radio Services	1,496,307	1,459,941	1,216,756	1,375,809	1,241,426
Software Based Charges	3,551	0	0	0	0
External Customers	666,133	773,211	630,656	739,145	770,000
Other Revenue	3,082	144,975	0	282,753	0
Transfer to Capital Projects Fund	<u>0</u>	<u>0</u>	<u>1,826,647</u>	<u>1,826,647</u>	<u>0</u>
TOTAL	\$22,417,093	\$23,177,688	\$22,912,526	\$23,289,439	\$23,179,951

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

INFORMATION SYSTEMS FUND

FUND/CENTER

PI68/0041000:0049000

SUMMARY OF FUND RESPONSIBILITIES:

The Information Technology Solutions (IT Solutions) Department is organized into the following groups: Administration, Finance and Contract Administration, Application Services, IT Communications and Infrastructure Services, Mainframe Services, and Strategic Business Resources.

IT Solutions Administration provides overall department direction, as well as planning and coordination of information technology policy and procedures for all city departments.

The Finance and Contract Administration group is responsible for all business-administrative functions, including IT Solutions billing and allocations, financial and budget management, procurement of information technology equipment and services for all city departments, and contract administration.

Application Services provides distributed applications support and geographic information systems support.

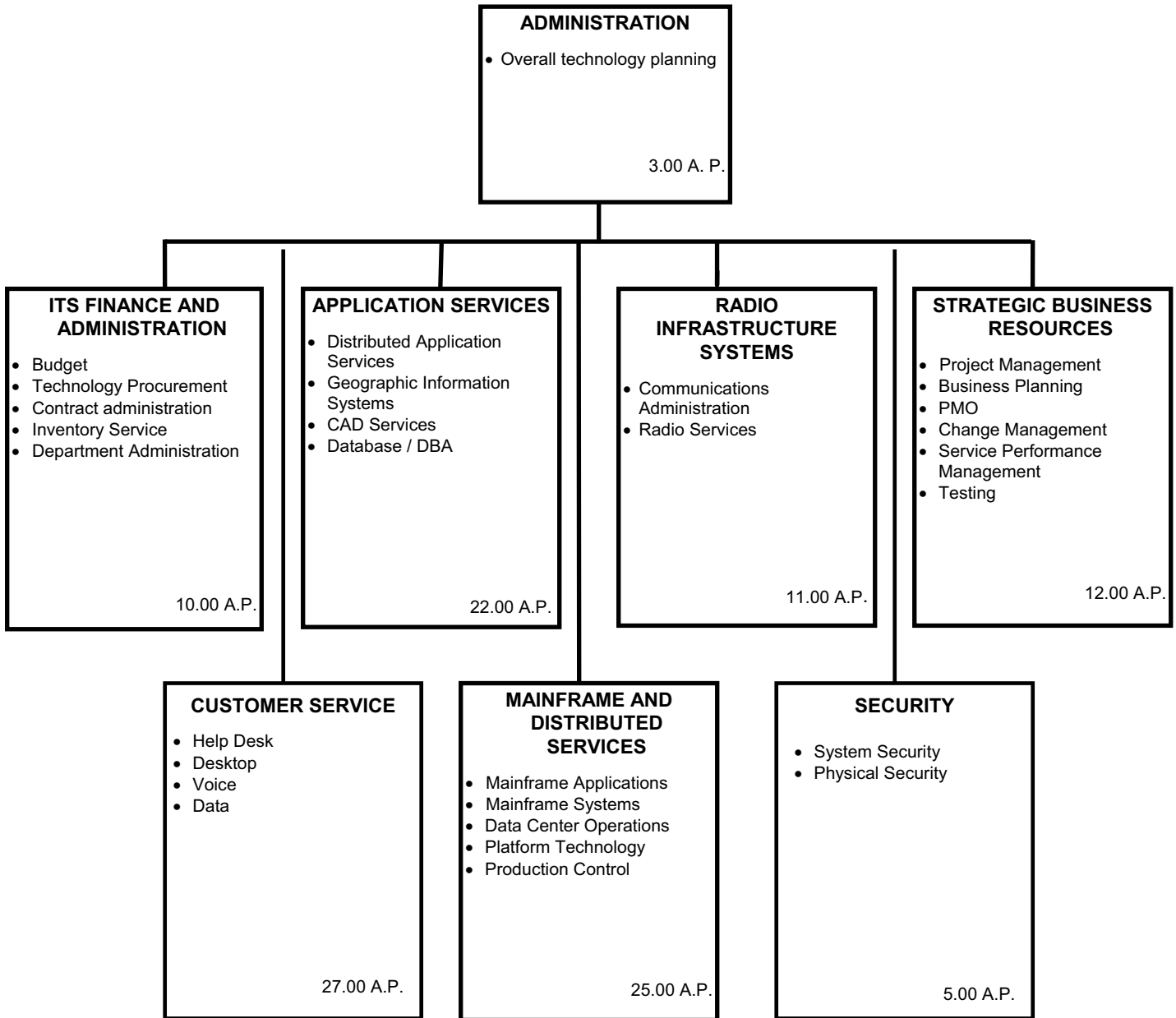
The Communications & Infrastructure Group provides technical management and development of the City's telephone system, radio systems and the public safety Computer-Aided Dispatch system; and technical management and development for the City's network infrastructure, Desktop Support, and IT Security services.

Mainframe Services provides operations support for the City's mainframe computer as well as application development and maintenance for mainframe computing.

Strategic Business Resources provides business planning and project management services for IT enterprise projects. The Customer Support Center serves as IT Solutions' primary point of contact for customers through the Help Desk.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 9,971,006	\$ 9,475,865	\$ 9,830,718	\$ 9,830,718
Supplies	804,562	621,524	699,863	699,863
Contractual	9,449,422	12,808,137	12,642,370	12,642,370
Capital Outlay	259,441	7,000	7,000	7,000
Debt Service	0	0	0	0
Total Expenditures	\$ 20,484,431	\$ 22,912,526	\$ 23,179,951	\$ 23,179,951
Authorized Positions	131.00	115.00	115.00	115.00

INFORMATION SYSTEMS FUND - 115.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
INFORMATION SYSTEMS FUND		PI68/0041000:0049000	
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$22,912,526	A.P.	115.00
2009-10 ADOPTED:	\$23,179,951	A.P.	115.00
<p>A) The adopted budget decreases by (\$2,273,475) for the elimination of a \$1.8M one time transfer to the Equipment fund to shore up the fund balance. Additionally, the budget decreases due to reduced equipment note payments of \$422K.</p> <p>B) The adopted budget increases by \$862,365 in miscellaneous rent for increased software and maintenance costs.</p> <p>C) The adopted budget increases by \$440,000 for contractual backfill costs for ERP Phase I and II.</p> <p>D) The adopted budget increases by \$323,045 for an additional contribution to Retiree Healthcare costs.</p> <p>E) The adopted budget decreases by (\$272,378) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>F) The adopted budget increases by \$247,500 for an information security audit.</p> <p>G) The adopted budget increases by \$188,000 for contractual costs to secure an outsourcing project manager.</p> <p>H) The adopted budget increases by \$172,600 in lease/straight lines for the addition of circuits due to growth.</p> <p>I) The adopted budget increases by \$164,960 in claim and lawsuit allocation costs.</p> <p>J) The adopted budget increases by \$147,448 due to a potential 2% increase in the City's contribution to the employee retirement fund.</p> <p>K) The adopted budget decreases by (\$96,759) in scheduled temporaries.</p> <p>L) The adopted budget increases by \$87,400 in terminal leave based on eligible and expected retirements as well as normal turnover.</p> <p>M) The adopted budget increases by \$81,281 in repair and maintenance supplies due to additional data line repair and maintenance.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
INFORMATION SYSTEMS FUND			
DEPARTMENT PURPOSE			
IT Solutions is a business partner connecting city departments and the community through innovative technology to achieve the City's strategic goals.			
FY2009-10 DEPARTMENTAL OBJECTIVES			
To provide data communications availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To provide voice network availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To provide Customer Support Service performance levels at help desk industry standards at a cost not to exceed budgeted levels			
To provide application software availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To have good or excellent customer satisfaction for equipment installation and desktop support in excess of 80 percent of the time at a cost not to exceed budgeted levels			
To provide high quality Help Desk support services utilizing best practice metrics to measure service levels			
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Applications and database on-line availability	>99%	>99%	>99%
Public Safety Trunked Voice Radio system availability	99%	99%	>99%
Customer satisfaction with Equipment installation	89%	NA	89%
Good/Excellent customer Satisfaction with desktop support	94%	95%	95%
Customer satisfaction for CS Ctr	96%	96%	96%
First Call Resolution Rate>=70%	75%	75%	75%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ADMINISTRATION AND IT SECURITY</u>								
0041000	ADMINISTRATION	\$ 668,827	\$ 2,477,081	\$ 1,017,178	\$ 1,017,178	2.00	3.00	3.00	3.00
	Sub-Total	\$ 668,827	\$ 2,477,081	\$ 1,017,178	\$ 1,017,178	2.00	3.00	3.00	3.00
	<u>IT SECURITY</u>								
0041100	IT SECURITY	\$ 940,943	\$ 1,412,104	\$ 1,536,627	\$ 1,536,627	5.00	5.00	5.00	5.00
	Sub-Total	\$ 940,943	\$ 1,412,104	\$ 1,536,627	\$ 1,536,627	5.00	5.00	5.00	5.00
	<u>INFRASTRUCTURE</u>								
0043000	MAINFRAME OPERA- TIONS	\$ 0	\$ 0	\$ 1,173,844	\$ 1,173,844	0.00	0.00	2.00	2.00
0043010	PLATFORM TECHNOLO- GIES	2,019,538	1,869,016	1,799,989	1,799,989	6.00	5.00	5.00	5.00
0043020	DATA CENTER OPERA- TIONS	1,703,898	2,473,350	1,232,365	1,232,365	16.00	14.00	12.00	12.00
	Sub-Total	\$ 3,723,436	\$ 4,342,366	\$ 4,206,198	\$ 4,206,198	22.00	19.00	19.00	19.00
	<u>FINANCE</u>								
0044000	FINANCE & CONTRACT ADMINISTRATION	\$ 867,804	\$ 704,667	\$ 688,233	\$ 688,233	13.00	10.00	10.00	10.00
	Sub-Total	\$ 867,804	\$ 704,667	\$ 688,233	\$ 688,233	13.00	10.00	10.00	10.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>OPERATIONS</u>								
0045000	BUSINESS ANALYSIS & PLANNING	\$ 2,555,094	\$ 1,498,685	\$ 1,768,446	\$ 1,768,446	18.00	12.00	12.00	12.00
0045010	MAINFRAME APPLICATIONS	652,071	829,026	622,117	622,117	7.00	6.00	4.00	4.00
0045020	DISTRIBUTED APPLICATIONS	1,225,817	1,506,488	1,862,070	1,862,070	11.00	14.00	12.00	12.00
0045030	DATABASE DESIGN & SUPPORT	0	0	402,074	402,074	0.00	0.00	4.00	4.00
0045050	GEOGRAPHIC INFORMATION SERVICES	730,784	705,831	680,247	680,247	9.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 5,163,766</u>	<u>\$ 4,540,030</u>	<u>\$ 5,334,954</u>	<u>\$ 5,334,954</u>	<u>45.00</u>	<u>37.00</u>	<u>37.00</u>	<u>37.00</u>
	<u>COMMUNICATIONS</u>								
0046000	IT COMMUNICATIONS SERVICES GROUP	\$ 180,138	\$ 232,416	\$ 0	\$ 0	2.00	1.00	0.00	0.00
0046002	CIRCUITS	0	0	3,132,600	3,132,600	0.00	0.00	0.00	0.00
0046010	VOICE SERVICES	4,761,413	4,642,205	1,092,069	1,092,069	10.00	11.00	5.00	5.00
0046020	RADIO SERVICES	1,749,091	1,706,475	2,011,426	2,011,426	11.00	9.00	10.00	10.00
0046030	DATA SERVICES	43	0	790,937	790,937	0.00	0.00	6.00	6.00
0046040	CAD SERVICES	830,990	1,206,014	1,554,904	1,554,904	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 7,521,674</u>	<u>\$ 7,787,110</u>	<u>\$ 8,581,936</u>	<u>\$ 8,581,936</u>	<u>27.00</u>	<u>25.00</u>	<u>25.00</u>	<u>25.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>CUSTOMER SERVICE</u>								
0048000	CUSTOMER SUPPORT CENTER	\$ 571,616	\$ 541,996	\$ 541,045	\$ 541,045	8.00	7.00	7.00	7.00
0048001	DESKTOP SUPPORT	752,820	816,959	811,210	811,210	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 1,324,435</u>	<u>\$ 1,358,955</u>	<u>\$ 1,352,255</u>	<u>\$ 1,352,255</u>	<u>17.00</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>
	<u>DEPT OVERHEAD</u>								
0049000	DEPT OVERHEAD	\$ 273,545	\$ 290,213	\$ 462,570	\$ 462,570	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 273,545</u>	<u>\$ 290,213</u>	<u>\$ 462,570</u>	<u>\$ 462,570</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 20,484,431	\$ 22,912,526	\$ 23,179,951	\$ 23,179,951	131.00	115.00	115.00	115.00

FORT WORTH



FUND STATEMENT

FUND:

CAPITAL PROJECTS SERVICE FUND

The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, ROW, quality control, and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups:

The Program Management Office (PMO) was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include:

- Leadership/management of the City's high profile capital programs and projects
- Implementation of Integrated Program Management
- Facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management team and Financial Management Services Department
- Improving and increasing the capacity of the City capital program and project delivery systems
- Synchronization of the City's capital planning process with the City's Comprehensive Plan

The Infrastructure Design and Construction Group provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include:

- Project design / Project Management - provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements
- Construction Inspection / Management – provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort.
- Utility Coordination / ROW Acquisition / Surveying / Mapping - provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Engineering Administration	\$1,520,741	\$1,296,498	\$0	\$0	\$0
Inspection & Survey Section	5,622,456	6,242,993	0	0	0
Laboratory Section	602,149	519,552	0	0	0
Design Services	3,041,979	3,261,891	0	0	0
Mapping Services	1,091,649	985,653	0	0	0
Survey Section	1,188,259	1,330,933	0	0	0
Real Property	1,242,643	1,245,188	0	0	0
Staff Development	<u>411,187</u>	<u>492,350</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$14,721,063	\$15,375,058	\$0	\$0	\$0

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Transfer from Water and Sewer Operating Fund	\$5,044	\$16,805	\$0	\$0	\$0
Transfer from Lake Worth Trust Fund	118,694	158,902	0	0	0
Parks & Community Services Capital Projects-GF	118,700	144,470	0	0	0
T/PW General Fund Programs	296,715	377,234	0	0	0
Environmental Services	39,773	6,060	0	0	0
Aviation Capital Projects	25,328	54,362	0	0	0
T/PW Capital Projects	3,919,833	4,690,017	0	0	0
Water Capital Projects	4,502,688	6,153,228	0	0	0
Wastewater Capital Projects	2,704,225	2,666,683	0	0	0
Receipts from Other Funds	176,023	175,324	0	0	0
Contract Street Maintenance	1,077,216	398,548	0	0	0
Surplus Management Fees	186,565	40,846	0	0	0
Gas Lease Admin Fees	99,000	100,000	0	0	0
Interest from Investment	39,419	15,380	0	0	0
Miscellaneous Revenues	<u>72,633</u>	<u>81,505</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$13,381,856	\$15,079,364	\$0	\$0	\$0

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:		FUND/CENTER		
CAPITAL PROJECTS SERVICE FUND		PI19/0301000:0307010		
SUMMARY OF FUND RESPONSIBILITIES:				
Effective Fiscal Year 2009, the Department of Engineering began functioning as the Capital Projects Service Fund under the Transportation & Public Works Department.				
Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 12,282,487	\$ 0	\$ 0	\$ 0
Supplies	750,615	0	0	0
Contractual	2,317,536	0	0	0
Capital Outlay	24,420	0	0	0
Total Expenditures	\$ 15,375,058	\$ 0	\$ 0	\$ 0
Authorized Positions	186.75	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	CAPITAL PROJECTS SERVICE FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ENGINEERING ADMINISTRATION DIVISION</u>								
0301000	ADMINISTRATION	\$ 1,296,498	\$ 0	\$ 0	\$ 0	14.00	0.00	0.00	0.00
	Sub-Total	\$ 1,296,498	\$ 0	\$ 0	\$ 0	14.00	0.00	0.00	0.00
	<u>CONSTRUCTION DIVISION</u>								
0302010	INSPECTION & SURVEY SECTION	\$ 6,242,993	\$ 0	\$ 0	\$ 0	71.00	0.00	0.00	0.00
0302030	LABORATORY SECTION	519,552	0	0	0	9.00	0.00	0.00	0.00
	Sub-Total	\$ 6,762,545	\$ 0	\$ 0	\$ 0	80.00	0.00	0.00	0.00
	<u>ENGINEERING SERVICES</u>								
0303020	DESIGN SERVICES	\$ 3,261,891	\$ 0	\$ 0	\$ 0	36.00	0.00	0.00	0.00
0303030	MAPPING SERVICES	985,653	0	0	0	14.75	0.00	0.00	0.00
	Sub-Total	\$ 4,247,544	\$ 0	\$ 0	\$ 0	50.75	0.00	0.00	0.00
	<u>SURVEY DIVISION</u>								
0305010	SURVEY SECTION	\$ 1,330,933	\$ 0	\$ 0	\$ 0	21.00	0.00	0.00	0.00
	Sub-Total	\$ 1,330,933	\$ 0	\$ 0	\$ 0	21.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	CAPITAL PROJECTS SERVICE FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0306010	<u>REAL PROPERTY</u>								
	REAL PROPERTY SERVICES	\$ 1,245,188	\$ 0	\$ 0	\$ 0	16.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,245,188</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>16.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STAFF DEVELOPMENT</u>								
0307010	STAFF DEVELOPMENT	\$ 492,350	\$ 0	\$ 0	\$ 0	5.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 492,350</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>5.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 15,375,058	\$ 0	\$ 0	\$ 0	186.75	0.00	0.00	0.00

**CAPITAL PROJECTS SERVICE FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

T/PW Capital Projects	\$6,783,241
Water Capital Projects	5,024,341
Wastewater Capital Projects	2,000,539
T/PW General Fund Programs	246,071
Receipts from Other Funds	182,676
Parks & Community Services Gen Fund	181,368
Aviation Capital Projects	112,737
Interest on Investments	15,000
Plan Returns	10,000
Lake Worth Trust Fund	15,342
Transfer from Water and Sewer Operating Fund	3,660
Sale of Surplus Streets	1,800
Contract Street Maintenance	1,500
Salvage Sales/Miscellaneous Revenue	<u>2,000</u>

TOTAL REVENUE SOURCES \$14,580,275

EXPENDITURES:

Personal Services	\$11,925,129
Supplies	482,427
Contractual Services	<u>1,961,719</u>

TOTAL RECURRING EXPENSES \$14,369,275

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$211,000
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$211,000

TOTAL EXPENDITURES \$14,580,275

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
CAPITAL PROJECTS SERVICE FUND**

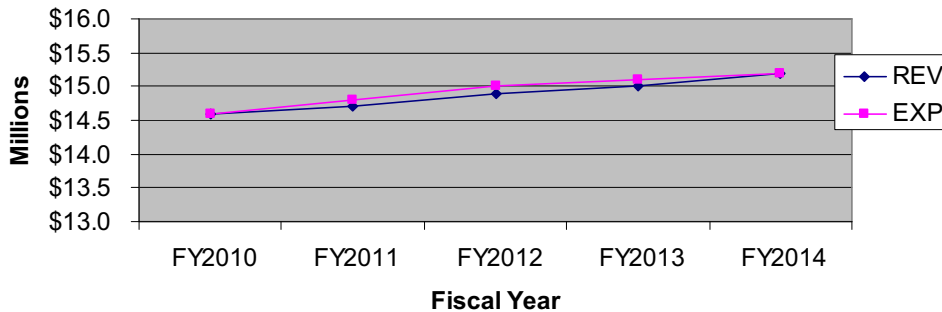
Cash Balance as of 9/30/09 *	\$939,186
Plus: Projected Revenues	\$14,580,275
Less: Projected Expenditures	(\$14,580,275)
Estimated Available Cash as of 9/30/10	\$939,186

* Preliminary cash balance due to pending audit of actual ending balances.

**CAPITAL PROJECTS SERVICE FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$939,186	\$939,186	\$827,799	\$714,399	\$637,599
<u>Revenues*</u>					
Interest	\$15,000	\$15,150	\$15,302	\$15,455	\$15,609
PACS General Fund	\$181,368	\$183,182	\$185,013	\$186,864	\$188,732
Lake Worth Trust Fund	\$15,342	\$15,342	\$15,342	\$15,342	\$15,342
FM TPW General Fund	\$246,071	\$248,532	\$251,017	\$253,527	\$256,062
Aviation Capital Projects	\$112,737	\$113,864	\$115,003	\$116,153	\$117,315
FM TPW Capital Projects	\$6,783,241	\$6,851,073	\$6,919,584	\$6,988,780	\$7,058,668
FM Water Capital Projects	\$5,024,341	\$5,074,584	\$5,125,330	\$5,176,584	\$5,228,349
FM Wastewater Cap Projects	\$2,000,539	\$2,020,544	\$2,040,750	\$2,061,157	\$2,081,769
Receipts from Other Funds	\$182,676	\$184,503	\$186,348	\$188,211	\$190,093
Other Revenue	\$18,960	\$19,150	\$19,341	\$19,535	\$19,730
Total Revenue	\$14,580,275	\$14,725,924	\$14,873,030	\$15,021,607	\$15,171,670
Total Resources	\$15,519,461	\$15,665,110	\$15,700,829	\$15,736,006	\$15,809,268
<u>Expenditures</u>					
Personnel Services	\$11,925,129	\$12,066,561	\$12,190,994	\$12,278,038	\$12,370,200
Supplies	\$482,427	\$487,251	\$492,124	\$497,045	\$502,015
Contractual	\$1,961,719	\$1,981,336	\$2,001,150	\$2,021,161	\$2,041,373
Capital	\$211,000	\$211,000	\$211,000	\$211,000	\$211,000
Debt Service	\$0	\$91,163	\$91,163	\$91,163	\$91,163
Total Expenditures	\$14,580,275	\$14,837,312	\$14,986,430	\$15,098,407	\$15,215,751
Projected Variance	\$0	(\$111,387)	(\$113,400)	(\$76,800)	(\$44,081)
Projected Cash Balance	\$939,186	\$827,799	\$714,399	\$637,599	\$593,518
Reserve Requirement**	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Excess/(Deficit)	\$439,186	\$327,799	\$214,399	\$137,599	\$93,518

**CAPITAL PROJECTS SERVICE FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**The Capital Projects Service Fund has a \$500K reserve requirement built in for FY2010.

**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Business Services	\$0	\$0	\$653,885	\$709,486	\$658,514
Staff Development	0	0	487,167	472,991	447,448
Survey Services	0	0	1,486,446	1,537,220	1,465,560
Real Property	0	0	743,857	709,486	822,072
Construction Inspection	0	0	5,780,529	5,794,135	5,634,390
Lab Services	0	0	613,988	591,238	694,271
Project Management	0	0	927,704	945,981	1,309,168
New Development Review	0	0	759,675	709,486	1,056,957
Mapping Services	0	0	371,515	354,743	427,153
Program Management Office	0	0	0	0	1,390,275
Capital Projects	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>674,467</u>
TOTAL	\$0	\$0	\$11,824,766	\$11,824,766	\$14,580,275

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Transfer from Water and Sewer Operating Fund	\$0	\$0	\$7,000	\$0	\$3,660
Parks & Community Services Capital Projects-GF	0	0	154,000	154,000	181,368
T/PW General Fund Programs	0	0	107,000	137,936	246,071
FM Lake Worth Trust Fund	0	0	0	9,820	15,342
Aviation Capital Projects	0	0	35,000	58,002	112,737
T/PW Capital Projects	0	0	4,892,515	5,288,420	6,783,241
Water Capital Projects	0	0	3,202,373	5,048,424	5,024,341
Wastewater Capital Projects	0	0	6,730,440	2,022,688	2,000,539
Receipts from Other Funds	0	0	10,000	75,294	184,176
Surplus Management Fees	0	0	1,000	0	2,800
Interest from Investment	0	0	15,000	0	15,000
Miscellaneous Revenues	<u>0</u>	<u>0</u>	<u>6,000</u>	<u>11,869</u>	<u>11,000</u>
TOTAL	\$0	\$0	\$15,160,328	\$12,806,453	\$14,580,275

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

CAPITAL PROJECTS SERVICE FUND

PI19/0209900:0209911

SUMMARY OF FUND RESPONSIBILITIES:

The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, ROW, quality control and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups: The Program Management Office (PMO) was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include: leadership and management of the City's high profile capital programs and projects; implementation of Integrated Program Management; Facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management team and Financial Management Services Department; improving and increasing the capacity of the City capital program and project delivery systems; and synchronization of the City's capital planning process with the City's Comprehensive Plan

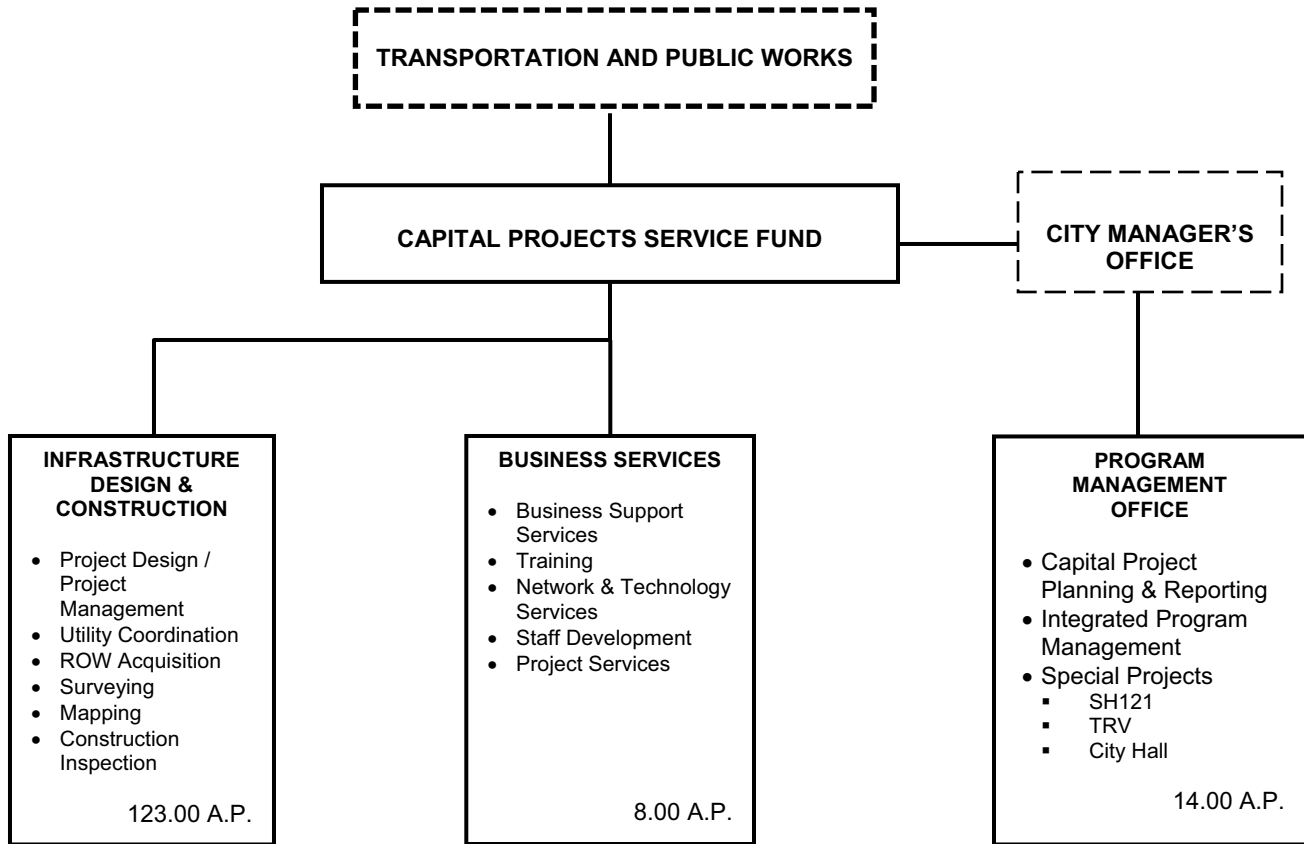
The Infrastructure Design and Construction Group provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include project design/project management. This is a provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements. A second function includes construction inspection/management. This is a provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort. The third core function is utility coordination/right-of-way acquisitions/surveying and mapping. This is a provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

The Capital Projects Service Fund increases for FY2010 by 14 authorized positions due to the transfer from the City Manager's Office/Program Management Office and the Financial Management Services Department.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 0	\$ 9,041,760	\$ 11,925,129	\$ 11,925,129
Supplies	194	468,600	482,427	482,427
Contractual	446,321	1,853,406	1,961,719	1,961,719
Capital Outlay	0	461,000	211,000	211,000
Total Expenditures	\$ 446,515	\$ 11,824,766	\$ 14,580,275	\$ 14,580,275
Authorized Positions	0.00	125.00	145.00	145.00

CAPITAL PROJECTS SERVICE FUND

145.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
CAPITAL PROJECTS SERVICE FUND	PI19/0209900:0209911		
CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$11,824,766	A.P.	125.00
2009-10 ADOPTED:	\$14,580,275	A.P.	145.00
<p>A) The adopted budget increases by \$1,786,747 for the transfer of 14 authorized positions from the General Fund to the Capital Projects Service Fund. Eight (8) authorized positions transferred from the City Manager's Office/Program Management Office and six (6) authorized positions from the Capital Projects Section.</p> <p>B) The adopted budget increases by \$600,747 for the transfer of six (6) authorized positions from TPW/General Fund. Three positions will coordinate new development review and three authorized position for program management of capital projects.</p> <p>C) The adopted budget increases by \$449,229 for an additional contribution to Retiree Healthcare costs.</p> <p>D) The adopted budget decreases by (\$281,681) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>E) The adopted budget increases by \$274,179 for contributions to retirement based on the salary costs, turnover, and a 2% increase.</p> <p>F) The adopted budget decreases by (\$155,000) for motor vehicles based on the one-time funding for the purchases of vehicles.</p> <p>G) The adopted budget decreases by (\$106,700) for overtime based on a reduction submitted by the department.</p> <p>H) The adopted budget increases by \$97,608 for group health based on plan migration, turnover, and a 12% increase.</p> <p>I) The adopted budget decreases by (\$95,000) for specialized equipment based on a reduction submitted by the department and current expenditures.</p> <p>J) The adopted budget increases by \$59,881 for terminal leave based on eligible and expected retirements for FY10 and turnover in the department.</p> <p>K) The adopted budget increases by \$33,008 for IT Solutions charges based on the allocation for Telephone/Basic Line.</p> <p>L) The adopted budget increases by \$32,000 for salary savings based on turnover in the department.</p> <p>M) The adopted budget increases by \$25,235 for temporary labor based on the need for a front/desk receptionist in the department.</p> <p>N) The adopted budget increases by \$24,000 for other contractual based on the purchase of additional licenses from Buzzsaw for city personnel.</p> <p>O) The adopted budget increases by \$23,795 for claims payment transfer based on the allocation from Risk Management for this department.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TRANSPORTATION & PUBLIC WORKS, CAPITAL PROJECTS SERVICE FUND
DEPARTMENT PURPOSE

To provide comprehensive program and project management, design, survey, quality control testing, construction inspection and mapping services for street, water, storm drain and other infrastructure improvements

FY2009-10 DEPARTMENTAL OBJECTIVES

To complete all capital projects managed by the Capital Projects Service Fund within agreed-upon scope, schedule and budget

To complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted

To provide an initial response within one hour of receipt for 100% of citizen construction-related calls received

To provide an average of 2 hours of on-site inspection per project per day

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percent of capital projects completed within agreed upon schedule/budget	N/A	N/A	100%
Infrastructure plan reviews completed within period	95%	95%	95%
Response to citizen construction related calls within 1 hour	100%	100%	100%
Average hours of on-site inspection	1.4	1.8	1.8

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>ENGINEERING BUSINESS SERVICES</u>								
0209900	ENGINEERING BUSINESS SERVICES	\$ 235	\$ 653,885	\$ 658,514	\$ 658,514	0.00	5.00	5.00	5.00
0209901	STAFF DEVELOPMENT	7	487,167	447,448	447,448	0.00	4.00	3.00	3.00
0209902	PROJECT SERVICES	445,086	0	0	0	0.00	0.00	0.00	0.00
0209903	SURVEY SERVICES	0	1,486,446	1,465,560	1,465,560	0.00	18.00	17.00	17.00
0209904	REAL PROPERTY	0	743,857	822,072	822,072	0.00	6.00	7.00	7.00
0209905	CONSTRUCTION INSPECTION	1,187	5,780,529	5,634,390	5,634,390	0.00	60.00	60.00	60.00
0209906	LAB SERVICES	0	613,988	694,271	694,271	0.00	9.00	9.00	9.00
0209907	PROJECT MANAGEMENT	0	927,704	1,309,168	1,309,168	0.00	11.00	13.00	13.00
0209908	NEW DEVEL REVIEW	0	759,675	1,056,957	1,056,957	0.00	8.00	12.00	12.00
0209909	MAPPING SERVICES	0	371,515	427,153	427,153	0.00	4.00	5.00	5.00
0209910	PROGRAM MANAGEMENT OFFICE	0	0	1,390,275	1,390,275	0.00	0.00	8.00	8.00
0209911	CAPITAL PROJECTS	0	0	674,467	674,467	0.00	0.00	6.00	6.00
	Sub-Total	\$ 446,515	\$ 11,824,766	\$ 14,580,275	\$ 14,580,275	0.00	125.00	145.00	145.00
	TOTAL	\$ 446,515	\$ 11,824,766	\$ 14,580,275	\$ 14,580,275	0.00	125.00	145.00	145.00

FORT WORTH



FUND STATEMENT**FUND:****OFFICE SERVICES FUND**

The Office Services Fund is an Internal Service Fund that consists of three divisions: Print Shop, Graphics, and Mailroom. Effective FY2010, these operations will be managed by the Community Relations Department. Prior to 1990, these three Divisions operated as three independent City entities. To achieve efficiency and cost-effectiveness, the Print Shop and Graphics were merged in 1990, and the Mailroom was added in 1992. Currently, the Office Services Fund is the City's in-house reprographics provider, managed by a single coordinator, which offers a "one-stop shop" for reprographic services for all City departments.

The Print Shop accommodates small and medium-size print jobs that are needed quickly. Most jobs completed by the Print Shop involve City forms, letterhead, envelopes, newsletters, and brochures for each department. The Print Shop also offers binding services, fabricates identification cards for City employees, provides high-speed copying, creates blue line reproductions, and completes spot-color work. However, all "four-color" process work is contracted to outside firms. Since FY2004, the Print Shop has produced both banners and street signs on a limited basis for City Departments. This function moved to the Print Shop upon the closing of the City Store.

In addition, the Print Shop manages the City's walk-up copiers, administers contracts with copier vendors, and orders supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics provides a full line of services, including desktop publishing, logo creation, displays, posters, photography, camera-ready art, and audio-visual checkout. When "four-color" work is created for outside printing, the artist writes print specifications for the bid, delivers the job on disk or as camera-ready art, and acts as a liaison between the printer and departmental users.

The receipt and distribution of all outgoing and incoming mail is the responsibility of the Mailroom. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment that folds invoices and places them, along with return envelopes, newsletters, and any other inserts, into envelopes that are then processed and mailed.

FORT WORTH



**OFFICE SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Office Copy Charges	\$1,018,818
Supplies - Inter-Departmental Billing	396,054
Labor - Inter-Departmental Billing	249,048
Kodak Printing	210,669
Miscellaneous Revenue	125,000
Postage	50,000
Mail and Messenger	38,000
Sale of Business Cards	32,000
Invoice Entry	19,000
Received From Others	15,000
Printing	15,000
Errands	9,000
Rush - Inter-Departmental Billing	<u>1,500</u>
TOTAL REVENUE	\$2,179,089

EXPENDITURES:

Personal Services	\$825,547
Supplies	316,041
Contractual Services	<u>1,037,501</u>
TOTAL RECURRING EXPENSES	\$2,179,089
TOTAL EXPENDITURES	\$2,179,089

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
OFFICE SERVICES FUND**

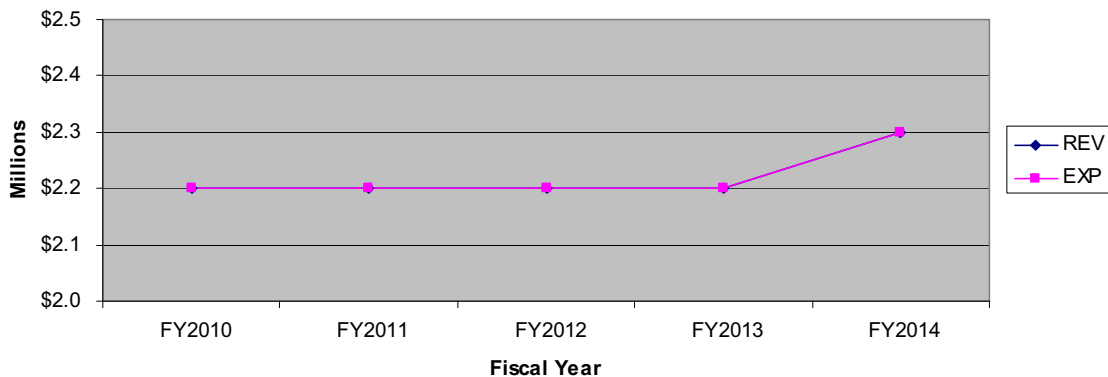
Cash Balance as of 9/30/09*	(\$725,911)
Plus: Projected Revenues	\$2,179,089
Less: Projected Expenditures	(\$2,179,089)
Estimated Available Cash as of 9/30/10	(\$725,911)

* Preliminary cash balance due to pending audit of actual cash balances

**OFFICE SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	(\$725,911)	(\$725,911)	(\$728,813)	(\$733,588)	(\$737,300)
Revenues*					
Interest	\$0	\$0	\$0	\$0	\$0
IDB Revenue	\$665,602	\$672,258	\$678,981	\$685,771	\$692,628
Reprographics Services	\$1,291,487	\$1,304,402	\$1,317,446	\$1,330,620	\$1,343,927
Other Revenue	<u>\$222,000</u>	<u>\$224,220</u>	<u>\$226,462</u>	<u>\$228,727</u>	<u>\$231,014</u>
Total Revenue	\$2,179,089	\$2,200,880	\$2,222,889	\$2,245,118	\$2,267,569
Total Resources	\$1,453,178	\$1,474,970	\$1,494,076	\$1,511,529	\$1,530,269
Expenditures					
Personnel Services	\$825,547	\$836,705	\$846,916	\$854,274	\$862,030
Supplies	\$316,041	\$319,201	\$322,393	\$325,617	\$328,874
Contractual	\$1,037,501	\$1,047,876	\$1,058,355	\$1,068,938	\$1,079,628
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$2,179,089	\$2,203,782	\$2,227,664	\$2,248,830	\$2,270,531
Projected Variance	\$0	(\$2,902)	(\$4,775)	(\$3,712)	(\$2,962)
Projected Cash Balance	(\$725,911)	(\$728,813)	(\$733,588)	(\$737,300)	(\$740,263)
Reserve Requirement (20%)	\$435,818	\$440,756	\$445,533	\$449,766	\$454,106
Excess/(Deficit)	(\$1,161,728)	(\$1,169,569)	(\$1,179,121)	(\$1,187,066)	(\$1,194,369)

**OFFICE SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model reflects rate increase for FY2010, but none in the out years.

**COMPARISON OF OFFICE SERVICES FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Print Shop	\$1,791,290	\$1,852,846	\$1,858,726	\$1,719,225	\$1,528,876
Graphics	244,987	299,109	263,975	244,163	266,041
Mailroom	<u>411,083</u>	<u>420,993</u>	<u>432,318</u>	<u>399,872</u>	<u>384,172</u>
TOTAL	\$2,447,360	\$2,572,948	\$2,555,019	\$2,363,259	\$2,179,089

FORT WORTH



**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Interest On Investments	\$3,696	\$1,978	\$3,500	\$0	\$0
Unrealized Gain	45	45	0	0	0
Postage	152,868	161,915	164,816	172,163	50,000
Office Copy Charges	906,667	919,633	924,416	849,861	1,018,818
Received from Others-Taxable	13,815	19,033	24,353	14,914	15,000
Fax Revenue-Office Service	0	14	105	897	0
Mail And Messenger Service	36,645	40,690	41,076	39,595	38,000
Misc Revenue	161,657	183,079	178,806	330,520	125,000
Business Cards	32,237	29,017	35,144	28,542	32,000
Translation Services	0	0	1,050	0	0
Customer Alterations	523	0	520	0	0
Invoice Entry	21,055	21,228	29,547	18,607	19,000
Printing	11,291	23,577	50,735	13,812	15,000
Labor - IDB Revenue	285,793	273,618	353,078	259,126	249,048
Rush - IDB Revenue	2,964	1,415	5,198	1,261	1,500
Supplies - IDB Revenue	401,587	412,703	465,078	400,446	396,054
Errands	3,072	16,815	630	7,371	9,000
Printing Kodak	<u>234,611</u>	<u>239,358</u>	<u>280,169</u>	<u>217,533</u>	<u>210,669</u>
TOTAL	\$2,268,526	\$2,344,118	\$2,558,221	\$2,354,648	\$2,179,089

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

NON-DEPARTMENTAL - REPROGRAPHICS

FUND/CENTER

PI60/0901310:0901330

SUMMARY OF FUND RESPONSIBILITIES:

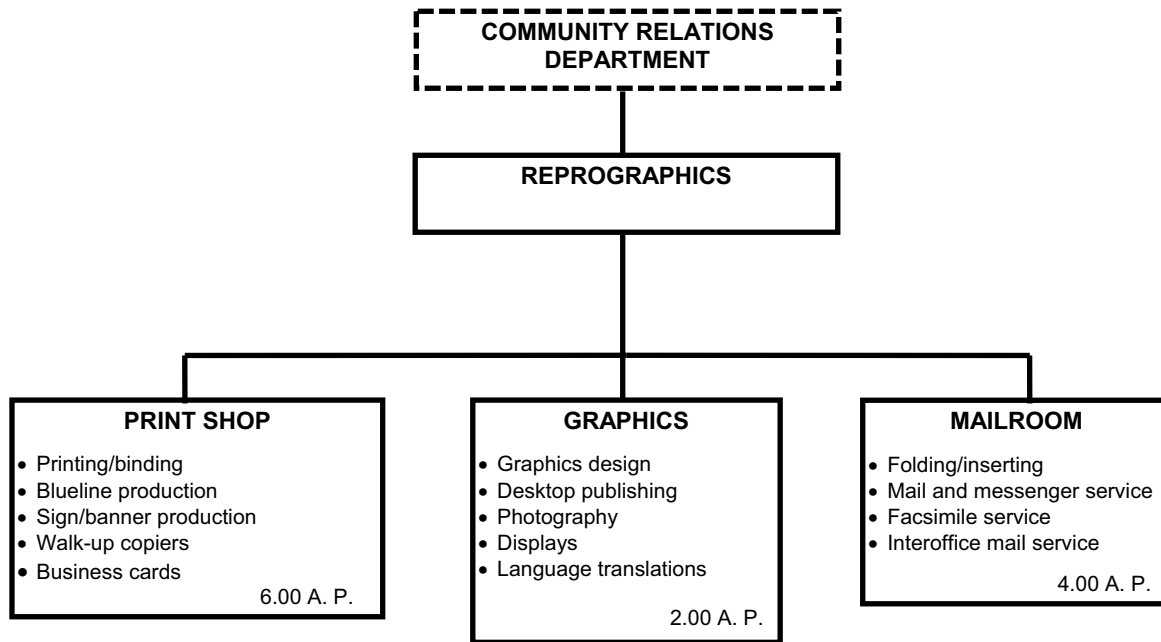
The Office Services Fund consists of three divisions: Print Shop, Graphics, and Mailroom. The Print Shop is responsible for typesetting, printing, binding, engineering copy production, small scale sign and banner production, and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This Division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams, and photographic illustrations.

The Mailroom Division provides centralized mail folding and inserting services, as well as centralized mail delivery for City departments.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,044,455	\$ 1,084,080	\$ 825,547	\$ 825,547
Supplies	302,771	315,886	316,041	316,041
Contractual	1,225,723	1,155,053	1,037,501	1,037,501
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,572,949	\$ 2,555,019	\$ 2,179,089	\$ 2,179,089
Authorized Positions	19.00	19.00	12.00	12.00

OFFICE SERVICES FUND - 12.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL - REPROGRAPHICS	PI60/0901310:0901330

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$2,555,019	A.P.	19.00
2009-10 ADOPTED:	\$2,179,089	A.P.	12.00

- A) The adopted budget decreases by (\$336,000) for the elimination of seven authorized positions. This reduction includes two Office Assistant II, one Graphic Artist, one Senior Reprographics Technician, two Reprographic Technicians and one Customer Service Representative I.
- B) The adopted budget decreases by (\$161,228) in miscellaneous rents due to a new contract for walk-up copier costs.
- C) The adopted budget increases by \$76,334 for an additional contribution to Retiree Healthcare costs.
- D) The adopted budget increases by \$43,000 in outside printing and binding. This cost is based on actual cost trends and prior year actuals.
- E) The adopted budget decreases by (\$27,214) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.
- F) The adopted budget increases by \$14,966 due to a potential 2% increase in the City's contribution to the employee retirement fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
OFFICE SERVICES FUND			
DEPARTMENT PURPOSE			
<p>Reprographics' employees provide desktop publishing, printing, and mail service. Each individual in Reprographics is dedicated to supporting City departments with quality, cost-effective and timely service.</p>			
FY2009-10 DEPARTMENTAL OBJECTIVES			
<p>To attain excellent customer satisfaction ratings in Print Shop and Graphics turnaround</p> <p>To attain excellent customer satisfaction ratings in Reprographics' overall service</p> <p>To save City dollars on in-house printing versus outsourcing to private industry</p> <p>To save City dollars by sending mail to presort company</p> <p>To meet or exceed the in-house national average of \$65,000 per employee revenue to ensure proper staffing levels and equipment usage</p>			
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percentage of customers rating print and graphics turnaround as excellent	97%	96%	98%
Percentage rating overall satisfaction with Reprographics' services as excellent	95%	96%	97%
Percentage of savings with in-house printing over outsourcing	37%	37%	37%
Number of dollars saved by sending mail to presort firm	\$116,136	\$134,537	\$134,537
Revenue per employee compared to national average	\$108,000	\$107,909	\$109,100

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI60 OFFICE SERVICES FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PUBLIC INFORMATION</u>								
0901310	PRINT SHOP	\$ 1,852,846	\$ 1,858,726	\$ 1,528,876	\$ 1,528,876	10.00	10.00	6.00	6.00
0901320	GRAPHICS	299,109	263,975	266,041	266,041	3.00	3.00	2.00	2.00
0901330	MAILROOM	420,993	432,318	384,172	384,172	6.00	6.00	4.00	4.00
	Sub-Total	<u>\$ 2,572,949</u>	<u>\$ 2,555,019</u>	<u>\$ 2,179,089</u>	<u>\$ 2,179,089</u>	<u>19.00</u>	<u>19.00</u>	<u>12.00</u>	<u>12.00</u>
	TOTAL	\$ 2,572,949	\$ 2,555,019	\$ 2,179,089	\$ 2,179,089	19.00	19.00	12.00	12.00

FORT WORTH



FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all city departments.

In 1987, a study was conducted regarding contracting the City's temporary labor service to an entity outside the city. However, it was found to be more cost-effective for the City to provide the service in-house. In fact, it was estimated that the city's provision of such services could potentially save the City 38 to 40 percent. Thus, the Temporary Labor Fund was established in October 1987.

The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill City departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, extended leaves of absence and under other circumstances that create temporary staffing challenges.

Human Resources is responsible for performing the pre-screening and testing of all potential Temporary Labor pool employees. Thus, the department is able to monitor temporary employees to ensure that they meet the test score, experience, typing and education requirements of the City's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. There are an average of 75 temporary employees working in a variety of city departments during any given pay period.

A temporary assignment typically lasts from one day to six months. However, extensions beyond a six-month period may be granted on an as-needed basis.

FORT WORTH



**TEMPORARY LABOR FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Labor Charges and Overhead	<u>\$1,186,168</u>
TOTAL REVENUE	\$1,186,168
Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,186,168

EXPENDITURES:

Personal Services	\$1,154,683
Supplies	800
Contractual Services	<u>30,685</u>
TOTAL RECURRING EXPENSES	\$1,186,168

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	\$0
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	1,186,168

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
TEMPORARY LABOR FUND**

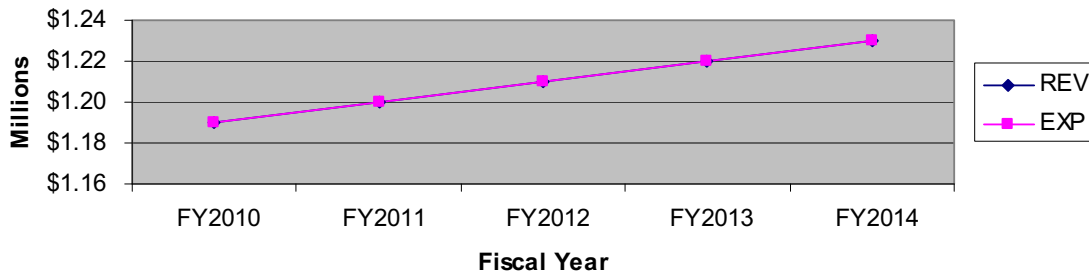
Cash Balance as of 9/30/09 *	\$430,780
Plus: Projected Revenues	\$1,186,168
Less: Projected Expenditures	(\$1,186,168)
Estimated Available Cash as of 9/30/10	\$430,780

* Preliminary cash balance due to pending audit of actual cash balances.

TEMPORARY LABOR FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Cash Balance	\$430,780	\$430,780	\$430,352	\$429,697	\$429,340
Revenues*					
Temp Services Charges	\$981,799	\$991,617	\$1,001,533	\$1,011,548	\$1,021,664
Temp Services Revenuenue	\$204,369	\$206,413	\$208,477	\$210,562	\$212,667
Total Revenue	\$1,186,168	\$1,198,030	\$1,210,010	\$1,222,110	\$1,234,331
Total Resources	\$1,616,948	\$1,628,810	\$1,640,362	\$1,651,807	\$1,663,671
Expenditures					
Personnel Services	\$1,154,683	\$1,166,658	\$1,178,547	\$1,190,028	\$1,201,681
Supplies	\$800	\$808	\$816	\$824	\$832
Contractual	\$30,685	\$30,992	\$31,302	\$31,615	\$31,931
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,186,168	\$1,198,457	\$1,210,665	\$1,222,467	\$1,234,445
Projected Variance	\$0	(\$428)	(\$655)	(\$357)	(\$114)
Projected Cash Balance	\$430,780	\$430,352	\$429,697	\$429,340	\$429,226
Reserve Requirement (20%)	\$237,234	\$239,691	\$242,133	\$244,493	\$246,889
Excess/(Deficit)	\$193,546	\$190,661	\$187,564	\$184,847	\$182,337

TEMPORARY LABOR FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF TEMPORARY LABOR FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Temporary Labor Services	<u>\$1,895,287</u>	<u>\$1,141,412</u>	<u>\$1,884,962</u>	<u>\$866,727</u>	<u>\$1,186,168</u>
Total	\$1,895,287	\$1,141,412	\$1,884,962	\$866,727	\$1,186,168

FORT WORTH



**COMPARISON OF TEMPORARY LABOR FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Temp Services Charges	\$1,716,040	\$939,246	\$1,671,166	\$1,246,960	\$981,799
Temp Services Revenues	<u>338,038</u>	<u>204,448</u>	<u>163,304</u>	<u>253,479</u>	<u>204,369</u>
TOTAL	\$2,054,078	\$1,143,694	\$1,834,470	\$1,500,439	\$1,186,168

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

TEMPORARY LABOR FUND

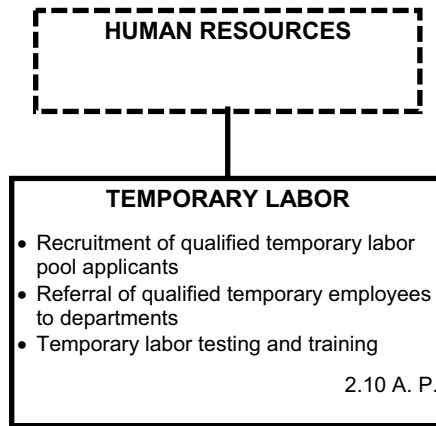
PI17/0140000

SUMMARY OF FUND RESPONSIBILITIES:

The Temporary Labor Fund, with oversight by the Human Resources Department, provides temporary employees to meet the City's short-term labor needs. The Temporary Labor staff manages a top-quality temporary labor pool to fill all City departmental requests. The Temporary Labor Fund ensures quality service by performing the pre-screening and testing of all applicants for temporary positions. The staff also functions as a liaison between City departments and the temporary labor pool, scheduling and coordinating the temporary employees in the most efficient and effective manner possible.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,128,470	\$ 1,857,386	\$ 1,154,683	\$ 1,154,683
Supplies	150	800	800	800
Contractual	12,792	26,776	30,685	30,685
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,141,412	\$ 1,884,962	\$ 1,186,168	\$ 1,186,168
Authorized Positions	2.00	2.10	2.10	2.10

TEMPORARY LABOR FUND- 2.10 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
TEMPORARY LABOR FUND		PI17/0140000	
CHANGES FROM TO 2008-09 ADOPTED TO 2009-10 ADOPTED			
2008-09 ADOPTED:	\$1,884,962	A.P.	2.10
2009-10 ADOPTED:	\$1,186,168	A.P.	2.10
<p>A) The adopted budget decreases by (\$700,000) for scheduled temporaries due to reduced demand for temporary labor.</p> <p>B) The adopted budget decreases by (\$3,024) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.</p> <p>C) The adopted budget increases by \$1,457 due to a 2% increase in the City's contribution to the employee retirement fund.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TEMPORARY LABOR FUND

DEPARTMENT PURPOSE

To provide a centralized temporary employee source to meet the short-term employment needs of all city departments.

FY2009-10 DEPARTMENTAL OBJECTIVES

To continue to provide temporary employees to meet department's short-term labor needs at a cost below the cost of obtaining temporary workers from private agencies.

To increase the percentage of temporary labor pool workers who are offered full-time employment with the city.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percent of Temporary Labor Fund cost below those of private agencies	35%	35%	35%
Number of days to fill temporary labor requests	3	3	3
Percent of temporary workers Placed in authorized positions In City	30%	40%	40%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI17 TEMPORARY LABOR FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0140000	<u>HUMAN RESOURCES</u>								
	HUMAN RESOURCES	\$ 1,141,412	\$ 1,884,962	\$ 1,186,168	\$ 1,186,168	2.00	2.10	2.10	2.10
	Sub-Total	<u>\$ 1,141,412</u>	<u>\$ 1,884,962</u>	<u>\$ 1,186,168</u>	<u>\$ 1,186,168</u>	<u>2.00</u>	<u>2.10</u>	<u>2.10</u>	<u>2.10</u>
	TOTAL	\$ 1,141,412	\$ 1,884,962	\$ 1,186,168	\$ 1,186,168	2.00	2.10	2.10	2.10

FORT WORTH



FUND STATEMENT

FUND:

INSURANCE

The Financial Management Services Department manages the Risk Management Fund and is responsible for coordinating loss identification, reduction, and prevention programs. The Human Resources Department administers the City's Unemployment Compensation and Workers' Compensation funds and oversees the Health and Life Insurance Fund for the group medical benefits program for active and retired city employees.

Insurance program revenues primarily come from transfer payments from other city departments. The Group Health and Life Insurance Fund also derives revenue from active and retired city employee contributions. Revenue is budgeted based on expected cash expenditures required to meet current year expenses, as well as payments towards prior years' incurred expenses.

The designated insurance operating funds are as follows:

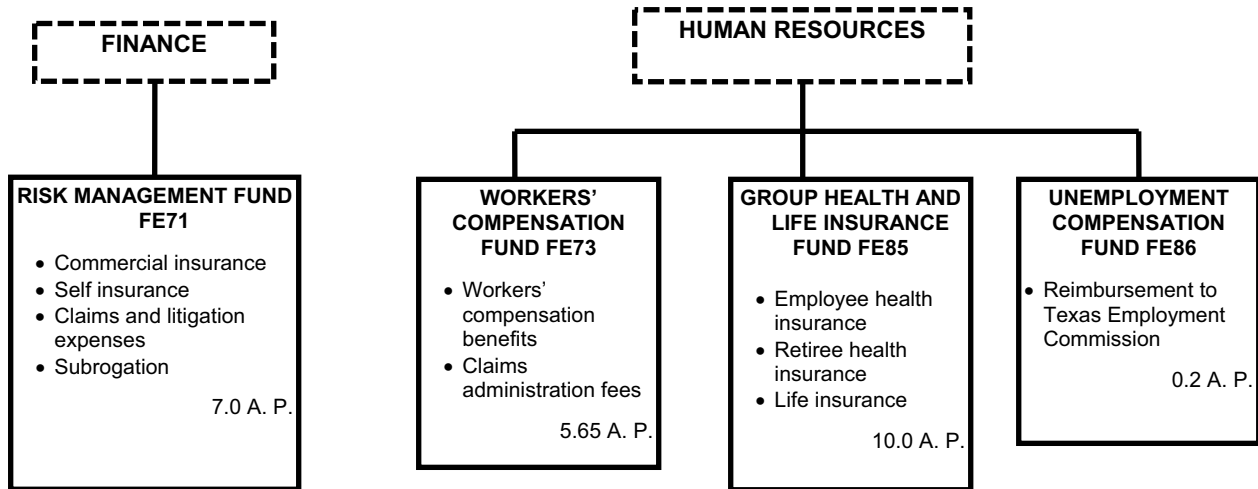
WORKERS' COMPENSATION (Human Resources Department): This program is self-insured, with single incident excess insurance maintained with a \$750,000 Self-Insured Retention (SIR) and Employer's Liability Insurance at a \$1,000,000 per occurrence limit and \$3,000,000 policy aggregate limit. A third party administrator handles claims.

UNEMPLOYMENT COMPENSATION (Human Resources Department): The city is a reimbursing agency for unemployment compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the city concerning claims that are paid on behalf of the city to eligible former employees. Human Resources personnel then review all claims and file reports to TWC accordingly.

GROUP HEALTH AND LIFE INSURANCE (Human Resources Department): Since FY2001-02 the city has been self-insured for the medical benefits it offers city employees, retirees, and their eligible spouses and/or dependents. However, the city is reinsured with excess coverage as follows: \$350,000 Specific Stop Loss insurance per person per plan year; and annual Aggregate Stop Loss insurance if claims exceed 125% of expected claims. The city also provides a basic \$10,000 life insurance policy for each eligible full-time, permanent employee, at no cost to the employee. An additional \$10,000 for Accidental Death and Dismemberment (AD&D) is also included. A \$5,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

RISK MANAGEMENT (Financial Management Services Department): The Risk Management Division manages the Risk Management Fund, which is comprised of the city's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the city, and provides an integrated program responsible for the protection and preservation of the city's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are first, to minimize the threat of accidents and other forms of risk, and second, to minimize the impact when losses occur. Protection and preservation of city resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the city and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

P-2
INSURANCE - 22.85 A. P.



**RISK MANAGEMENT FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

City Fund Contributions	
General Fund	\$5,107,829
Water and Sewer Fund	1,284,719
Information Systems Fund	309,276
Equipment Services Fund	118,292
Municipal Airports Fund	98,641
Capital Projects Service Fund	\$74,142
Solid Waste Fund	61,321
Municipal Golf Fund	30,496
Environmental Protection Fund	20,335
Storm Water Utility Fund	12,489
Municipal Parking Fund	<u>10,859</u>
 Total City Contributions	 \$7,128,399

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
 TOTAL REVENUE AND OTHER FINANCING SOURCES	 \$7,128,399

EXPENDITURES:

Personnel Costs	\$544,933
Supplies	10,750
Contractual Services	240,225
Claims and Related Expenses	2,390,879
Lawsuit Payments and Expenses	1,973,945
Commercial and Self Insurance Premiums	<u>1,967,667</u>
 TOTAL EXPENDITURES	 \$7,128,399

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
RISK MANAGEMENT FUND**

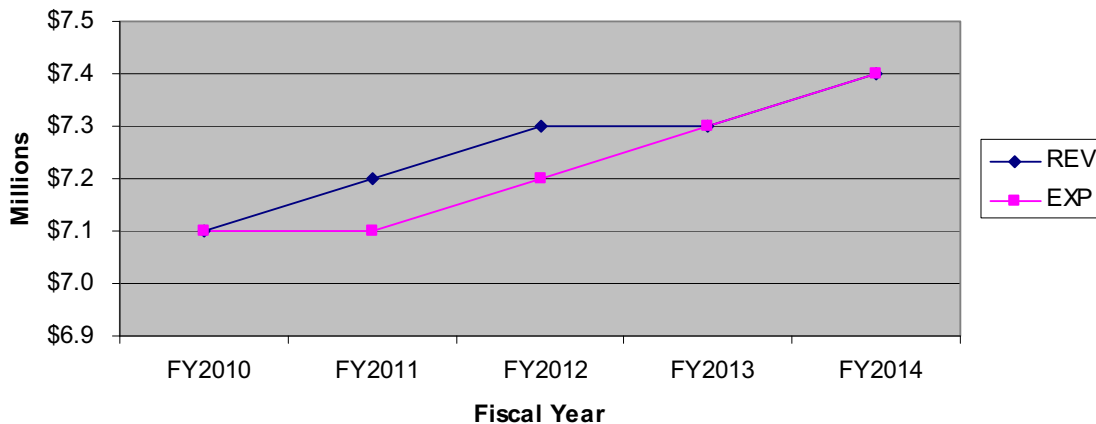
Unreserved Fund Balance as of 9/30/09*	\$8,916,955
Plus: Projected Revenues	\$7,128,399
Less: Projected Expenditures	(\$7,128,399)
Unreserved Fund Balance as of 9/30/10	\$8,916,955

* Preliminary fund balance due to pending audit of actual fund balances

**RISK MANAGEMENT FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10	FY2010-11	FY2011-12	FY2012-13	FY2013-14
	Adopted	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$8,916,955	\$8,916,955	\$9,003,226	\$9,111,838	\$9,179,800
Revenues*					
General Fund	\$5,107,829	\$5,158,907	\$5,210,496	\$5,262,601	\$5,315,227
Enterprise Funds	\$1,498,525	\$1,513,510	\$1,528,645	\$1,543,932	\$1,559,371
Internal Service Funds	\$501,710	\$506,727	\$511,794	\$516,912	\$522,081
Special Funds	\$20,335	\$20,538	\$20,744	\$20,951	\$21,161
Total Revenue	\$7,128,399	\$7,199,683	\$7,271,680	\$7,344,397	\$7,417,841
Total Resources	\$16,045,354	\$16,116,638	\$16,274,906	\$16,456,234	\$16,597,641
Expenditures					
Personnel Services	\$544,933	\$551,407	\$557,050	\$560,928	\$565,044
Claims and Related Expenses	\$2,390,879	\$2,366,970	\$2,378,805	\$2,426,381	\$2,487,041
Expenses	\$1,973,945	\$1,954,206	\$1,963,977	\$2,003,256	\$2,053,338
Insurance Premiums	\$1,967,667	\$1,987,344	\$2,007,217	\$2,027,289	\$2,047,562
Other	\$250,975	\$253,485	\$256,020	\$258,580	\$261,166
Total Expenditures	\$7,128,399	\$7,113,411	\$7,163,069	\$7,276,434	\$7,414,150
Projected Variance	\$0	\$86,272	\$108,611	\$67,962	\$3,690
Projected Fund Balance	\$8,916,955	\$9,003,226	\$9,111,838	\$9,179,800	\$9,183,490
Reserve Requirement (25%)	\$1,782,100	\$1,778,353	\$1,790,767	\$1,819,109	\$1,853,538
Excess/(Deficit)	\$7,134,855	\$7,224,873	\$7,321,070	\$7,360,692	\$7,329,953

**RISK MANAGEMENT FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF RISK MANAGEMENT FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Claims & Related Expenses	\$1,517,850	\$2,028,599	\$1,795,653	\$1,792,403	\$2,398,929
Lawsuit Payments & Expenses	517,405	1,421,034	2,081,540	1,909,957	1,979,595
Other Legal Expenses	31,134	4,954	30,957	5,000,378	12,260
Commercial Insurance	1,576,009	1,443,124	1,831,940	1,923,251	1,494,809
Self-Insurance Premiums	669,684	551,546	443,090	443,090	667,358
Administration	<u>59,445</u>	<u>60,609</u>	<u>482,728</u>	<u>498,781</u>	<u>575,448</u>
TOTAL	\$4,371,527	\$5,509,866	\$6,665,908	\$11,567,860	\$7,128,399

FORT WORTH



**COMPARISON OF RISK MANAGEMENT FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
General Fund	\$5,521,942	\$4,283,794	\$4,705,124	\$4,705,126	\$5,107,829
Water & Sewer Fund	1,141,273	1,060,199	1,034,848	1,034,848	1,284,719
Municipal Airports Fund	66,957	77,165	75,109	80,938	92,406
Equipment Services Fund	126,227	136,249	138,880	138,880	118,292
Solid Waste Fund	23,959	22,343	29,907	28,683	61,321
Municipal Parking Fund	21,272	17,996	11,844	13,788	9,045
Information Systems Fund	38,366	61,944	151,116	151,114	309,276
Capital Projects Service Fund	49,919	35,475	28,087	54,578	33,596
Environmental Protection Fund	17,077	14,199	5,161	5,160	20,335
Other	<u>651,504</u>	<u>604,812</u>	<u>56,685</u>	<u>76,839</u>	<u>91,580</u>
TOTAL REVENUES	\$7,658,496	\$6,314,176	\$6,236,761	\$6,289,954	\$7,128,399

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE71 RISK MANAGEMENT FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	CLAIM PAYMENTS AND COSTS	\$ 2,028,599	\$ 1,795,653	\$ 2,398,929	\$ 2,398,929	0.00	0.00	0.00	0.00
0137120	LAWSUIT PAYMENTS AND COSTS	1,421,034	2,081,540	1,979,595	1,979,595	0.00	0.00	0.00	0.00
0137121	OTHER LEGAL EXPENSES	4,954	30,957	12,260	12,260	0.00	0.00	0.00	0.00
0137130	COMMERCIAL INSURANCE PREMIUMS	1,443,124	1,831,940	1,494,809	1,494,809	0.00	0.00	0.00	0.00
0137140	SELF INSURANCE PREMIUMS	551,546	443,090	667,358	667,358	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,449,257</u>	<u>\$ 6,183,180</u>	<u>\$ 6,552,951</u>	<u>\$ 6,552,951</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 60,609	\$ 482,728	\$ 575,448	\$ 575,448	1.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 60,609</u>	<u>\$ 482,728</u>	<u>\$ 575,448</u>	<u>\$ 575,448</u>	<u>1.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 5,509,866	\$ 6,665,908	\$ 7,128,399	\$ 7,128,399	1.00	7.00	7.00	7.00

FORT WORTH



**WORKERS' COMPENSATION FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

City Fund Contributions:	
Cable Communications Fund	\$28,106
Crime Control District	341,934
Culture and Tourism Fund	20,513
Capital Projects Service Fund	207,328
Environmental Protection Fund	11,759
Equipment Services Fund	367,845
General Fund	7,087,285
Group Health & Life Insurance Fund	6,716
Information Systems Fund	47,902
Municipal Airports Fund	15,462
Municipal Golf Fund	50,132
Municipal Parking Fund	6,539
Office Services Fund	14,487
Risk Management Fund	2,371
Solid Waste Fund	69,522
Storm Water Utility Fund	115,080
Temporary Labor Fund	715
Unemployment Fund	66
Water and Sewer Fund	1,903,872
Worker's Comp Fund	<u>2,516</u>
TOTAL REVENUE	\$10,300,150

OTHER FINANCING SOURCES

Source/(use of Fund Balance)	<u>\$0</u>
TOTAL REVENUE	\$10,300,150

EXPENDITURES:

Personal Services	\$462,836
Supplies	30,385
Contractual Services	<u>9,806,929</u>
TOTAL EXPENDITURES	\$10,300,150

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
WORKERS' COMPENSATION FUND**

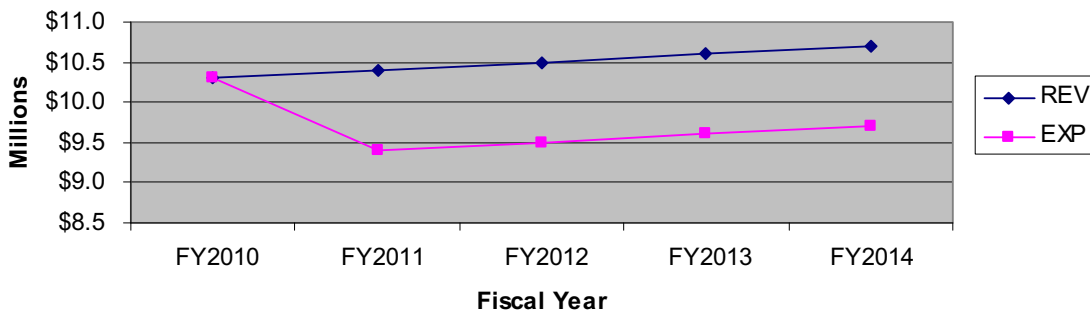
Unreserved Fund Balance as of 9/30/09*	\$10,900,423
Plus: Projected Revenues	\$10,300,150
Less: Projected Expenditures	(\$10,300,150)
Unreserved Fund Balance as of 9/30/10	\$10,900,423

*Preliminary fund balance due to pending audit of actual fund balance.

WORKERS' COMPENSATION FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-2014 Projected
Beginning Fund Balance	\$10,900,423	\$10,900,423	\$11,899,541	\$12,908,579	\$13,929,268
Revenues*					
General Fund Contribution	\$7,087,285	\$7,158,158	\$7,229,739	\$7,302,037	\$7,375,057
Water and Sewer	\$1,903,872	\$1,922,911	\$1,942,140	\$1,961,561	\$1,981,177
Other Revenue	<u>\$1,308,993</u>	<u>\$1,322,083</u>	<u>\$1,335,304</u>	<u>\$1,348,657</u>	<u>\$1,362,143</u>
Total Revenue	\$10,300,150	\$10,403,152	\$10,507,183	\$10,612,255	\$10,718,377
Total Resources	\$21,200,573	\$21,303,575	\$22,406,724	\$23,520,834	\$24,647,646
Expenditures					
Personnel Services	\$462,836	\$468,346	\$473,101	\$476,271	\$479,652
Supplies	\$30,385	\$30,689	\$30,996	\$31,306	\$31,619
Contractual	\$9,806,929	\$8,904,998	\$8,994,048	\$9,083,989	\$9,174,829
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$10,300,150	\$9,404,034	\$9,498,145	\$9,591,566	\$9,686,100
Projected Variance	\$0	\$999,118	\$1,009,038	\$1,020,689	\$1,032,278
Projected Fund Balance	\$10,900,423	\$11,899,541	\$12,908,579	\$13,929,268	\$14,961,546
Reserve Requirement (25%)	\$2,575,038	\$2,351,008	\$2,374,536	\$2,397,891	\$2,421,525
Excess/(Deficit)	\$8,325,386	\$9,548,533	\$10,534,043	\$11,531,377	\$12,540,021

WORKERS' COMPENSATION FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF WORKERS' COMPENSATION FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Workers' Compensation and Related Costs	\$8,295,222	\$7,778,895	\$9,764,842	\$7,916,951	\$8,096,466
Self-Insurance Administrative Fees	813,066	1,140,438	695,000	606,893	726,275
Supplies	1,592	17,417	17,971	16,826	30,385
Other Contractual	281,939	222,543	560,610	266,322	396,005
Excess Catastrophic Loss Insurance	328,571	2,513,141	950,927	957,863	1,051,019
Transfer out	<u>0</u>	<u>0</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>0</u>
TOTAL	\$9,720,390	\$11,672,434	\$12,989,350	\$10,764,855	\$10,300,150

FORT WORTH



**COMPARISON OF WORKERS' COMPENSATION FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-2008	ADOPTED 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
City Fund Contributions					
Cable Communications Fund	\$133	\$133	\$2,882	\$2,882	\$28,106
Crime Control & Prevention Dist.	0	532,156	0	0	341,934
Culture and Tourism	11,390	11,390	2,305	9,604	20,513
Capital Projects Service Fund	167,867	167,867	210,844	198,491	207,328
Environmental Protection Fund	6,123	6,124	5,763	5,764	11,759
Equipment Services Fund	338,435	338,435	316,437	316,438	367,845
General Fund	8,346,983	8,178,709	7,550,699	7,512,274	7,087,285
Group Health & Life Insurance Fund	4,060	4,060	11,254	220	6,716
Information Systems Fund	30,792	30,792	29,345	29,345	47,902
Municipal Airports Fund	34,359	34,359	17,221	17,221	15,462
Municipal Golf Fund	9,767	9,767	12,633	13,480	50,132
Municipal Parking Fund	0	0	444	444	6,539
Office Services Fund	16,175	16,175	16,318	16,318	14,487
Solid Waste Fund	32,633	32,633	51,111	51,111	69,522
Temporary Labor Fund	0	0	444	444	715
Water and Sewer Fund	2,316,391	2,316,391	1,870,485	1,870,485	1,903,872
Worker's Compensation	0	0	0	0	2,516
Storm Water Utility Fund	0	0	0	0	115,080
Risk Management	0	0	0	0	2,371
Unemployment Compensation	0	0	0	0	66
Other Sources	<u>1,180,373</u>	<u>2,169,117</u>	<u>0</u>	<u>363,145</u>	<u>0</u>
TOTAL	\$12,495,481	\$13,848,108	\$10,098,185	\$10,407,666	\$10,300,150

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

WORKERS' COMPENSATION FUND

FUND/CENTER

FE73/0147310

SUMMARY OF FUND RESPONSIBILITIES:

The Workers' Compensation Fund provides statutorily-mandated workers' compensation benefits to city employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. Fund expenditures are experience-rated, based on actual workers' compensation claims for the previous three years of claims experience, as well as administrative costs for the upcoming year. Fund expenditures include indemnity medical, legal, administrative, and other occupational health-related costs. Workers' Compensation Fund revenue comes from all city operating funds, capital projects and other miscellaneous sources.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 6	\$ 423,802	\$ 462,836	\$ 462,836
Supplies	17,417	17,971	30,385	30,385
Contractual	11,655,012	12,547,577	9,806,929	9,806,929
Capital Outlay	0	0	0	0
Total Expenditures	\$ 11,672,434	\$ 12,989,350	\$ 10,300,150	\$ 10,300,150
Authorized Positions	0.00	5.65	5.65	5.65

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE73 WORKERS COMP FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	WORKERS' COMP INS.	\$ 11,672,434	\$ 12,989,350	\$ 10,300,150	\$ 10,300,150	0.00	5.65	5.65	5.65
	Sub-Total	<u>\$ 11,672,434</u>	<u>\$ 12,989,350</u>	<u>\$ 10,300,150</u>	<u>\$ 10,300,150</u>	<u>0.00</u>	<u>5.65</u>	<u>5.65</u>	<u>5.65</u>
	TOTAL	\$ 11,672,434	\$ 12,989,350	\$ 10,300,150	\$ 10,300,150	0.00	5.65	5.65	5.65

FORT WORTH



GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FISCAL YEAR
2010

REVENUES:

	<u>Active Employee Requirement</u>	<u>Retiree Requirement</u>	<u>Total</u>
City Fund Contributions			
Cable Communications Fund	\$52,227	\$0	\$52,227
Capital Projects Service Fund	772,716	12,942	785,658
Crime Control and Prevention District Fund	1,907,577	0	1,907,577
Culture and Tourism Fund	698,340	0	698,340
Environmental Protection Fund	114,960	0	114,960
Equipment Services Fund	712,920	291,205	1,004,125
General Fund	26,308,080	13,880,782	40,188,862
Grants	1,017,769	25,885	1,043,654
Group Health & Life Insurance Fund	37,968	0	37,968
Information Systems Fund	626,388	25,885	652,273
Municipal Airports Fund	143,172	45,299	188,471
Municipal Golf Fund	280,116	19,414	299,530
Municipal Parking Fund	64,740	0	64,740
Office Service Fund	100,380	84,126	184,506
Risk Management Fund	38,004	0	38,004
Solid Waste Fund	411,684	213,550	625,234
Storm Water Utility Fund	650,820	0	650,820
Temporary Labor Fund	11,016	0	11,016
Unemployment Fund	288	0	288
Water and Sewer Fund	4,930,824	1,378,371	6,309,195
Worker's Comp Fund	<u>34,044</u>	<u>0</u>	<u>34,044</u>
TOTAL REVENUE	\$38,914,033	\$15,977,459	\$54,891,492

OTHER FINANCING SOURCES:

Interest on Investments	\$416,000
Miscellaneous Revenue	1,301,000
Contributions for Medical Coverage:	
Active Employees and Dependents	13,576,862
Retirees and Dependents	<u>5,522,539</u>
	\$20,816,401

TOTAL REVENUES **\$75,707,893**

Use/(Source) of Fund Balance \$3,835,272

TOTAL REVENUE AND OTHER FINANCING SOURCES **\$79,543,165**

EXPENDITURES:

Medical Claims and Services-Retirees and Dependents	\$27,245,162
Medical Claims and Services-Active Employees and Dependents	49,981,933
Basic Life Insurance	182,250
Accidental Death Premiums	24,500
Health Benefits Administration	1,115,017
Wellness - Health Maintenance	<u>994,303</u>

TOTAL EXPENDITURES **\$79,543,165**

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
GROUP HEALTH AND LIFE INSURANCE FUND**

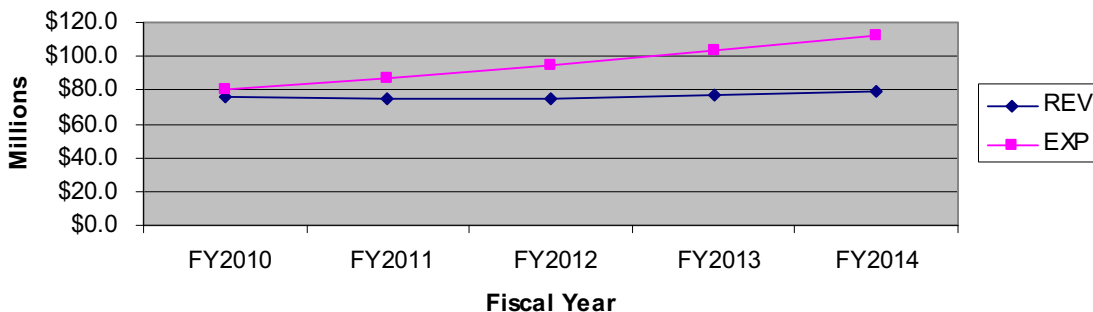
Unreserved Fund Balance as of 9/30/09*	\$20,176,503
Plus: Projected Revenues	\$75,707,893
Less: Projected Expenditures	(\$79,543,165)
Unreserved Fund Balance as of 9/30/10	\$16,341,231

*Preliminary fund balance due to pending audit of actual fund balance.

GROUP HEALTH AND LIFE INSURANCE FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Fund Balance	\$20,176,503	\$16,341,231	\$4,600,703	(\$14,567,155)	(\$40,743,034)
Revenues*					
Interest	\$416,000	\$420,160	\$424,362	\$428,605	\$432,891
General Fund Contribution	\$40,188,862	\$39,786,973	\$39,985,908	\$40,785,626	\$41,805,267
Water/Sewer Fund Contribution	\$6,309,195	\$6,246,103	\$6,277,334	\$6,402,880	\$6,562,952
Contrib for Employees	\$13,576,862	\$13,441,093	\$13,508,299	\$13,778,465	\$14,122,926
Other Revenue	<u>\$15,216,974</u>	<u>\$15,064,804</u>	<u>\$15,140,128</u>	<u>\$15,442,931</u>	<u>\$15,829,004</u>
Total Revenue	\$75,707,893	\$74,959,134	\$75,336,031	\$76,838,508	\$78,753,041
Total Resources	\$95,884,396	\$91,300,365	\$79,936,734	\$62,271,352	\$38,010,007
Expenditures					
Personnel Services	\$764,252	\$771,706	\$777,799	\$782,132	\$786,708
Supplies	\$50,530	\$51,035	\$51,546	\$52,061	\$52,582
Contractual	\$78,728,383	\$85,876,920	\$93,674,545	\$102,180,193	\$111,458,155
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$79,543,165	\$86,699,662	\$94,503,889	\$103,014,386	\$112,297,445
Projected Variance	(\$3,835,272)	(\$11,740,528)	(\$19,167,858)	(\$26,175,879)	(\$33,544,404)
Projected Fund Balance	\$16,341,231	\$4,600,703	(\$14,567,155)	(\$40,743,034)	(\$74,287,438)
Reserve Requirement (25%)	\$19,885,791	\$21,674,915	\$23,625,972	\$25,753,597	\$28,074,361
Excess/(Deficit)	(\$3,544,560)	(\$17,074,212)	(\$38,193,127)	(\$66,496,630)	(\$102,361,799)

GROUP HEALTH AND LIFE INSURANCE FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Medical Claims & Services					
Retirees and Dependents	\$16,847,352	\$23,620,286	\$24,909,248	\$24,348,902	\$27,245,162
Employees and Dependents	<u>41,198,776</u>	<u>42,181,358</u>	<u>49,019,909</u>	<u>48,552,003</u>	<u>49,981,933</u>
Sub-Total	\$58,046,128	\$65,801,644	\$73,929,157	\$72,900,905	\$77,227,095
Basic Life Insurance	138,643	146,950	220,200	132,986	182,250
Accidental Death Premiums	21,736	23,176	26,800	20,959	24,500
Health Benefits Administration	647,905	873,084	1,126,032	1,096,927	1,115,017
Wellness-Health Maintenance	<u>680,350</u>	<u>825,829</u>	<u>921,378</u>	<u>729,613</u>	<u>994,303</u>
TOTAL	\$59,534,762	\$67,670,683	\$76,223,567	\$74,881,390	\$79,543,165

FORT WORTH



**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Employee Contributions	\$11,057,445	\$11,711,118	\$13,150,486	\$13,070,040	\$13,576,862
Retiree Contributions	3,972,761	4,081,640	4,469,726	4,832,359	5,522,539
Interest Income	<u>1,256,944</u>	<u>1,004,764</u>	<u>270,781</u>	<u>424,355</u>	<u>416,000</u>
Sub-Total	\$16,287,150	\$16,797,522	\$17,890,993	\$18,326,754	\$19,515,401
City Fund Contributions					
General Fund	\$27,837,548	\$32,857,907	\$35,035,334	\$36,830,266	\$40,188,862
Cable Communications Fund	40,824	43,716	51,222	48,300	52,227
Crime Control and Prevention District Fund	1,608,174	1,581,072	1,852,542	1,356,817	1,907,577
Culture and Tourism Fund	38,640	42,744	50,083	217,320	698,340
Capital Project Services Fund	804,963	849,078	988,322	653,544	785,658
Environmental Protection Fund	102,012	111,733	130,918	99,492	114,960
Equipment Services Fund	834,064	871,654	998,527	922,198	1,004,125
Grants Fund	510,746	474,833	759,939	469,440	1,043,654
Group Health Insurance Fund	17,292	124,267	145,604	33,036	37,968
Information Systems Fund	473,183	607,529	710,713	585,432	652,273
Municipal Airports Fund	124,632	143,745	166,620	176,885	188,471
Municipal Golf Fund	203,847	265,756	304,618	260,735	299,530
Municipal Parking Fund	6,738	8,462	9,915	77,142	64,740
Office Services Fund	90,068	145,640	167,938	163,630	184,506
Risk Management Fund	3,228	3,454	4,047	32,040	38,004
Solid Waste Fund	553,669	538,976	575,114	562,972	625,234
Temporary Labor Fund	7,584	124,549	145,934	8,388	11,016
Water and Sewer Fund	4,597,082	5,040,171	5,739,048	5,791,592	6,309,195
Worker's Compensation Fund	0	0	0	0	34,044
Storm Water Utility Fund	0	0	0	0	650,820
Unemployment Compensation Fund	0	0	0	0	288
Miscellaneous Revenue	<u>2,247,773</u>	<u>\$3,351,512</u>	<u>1,641,094</u>	<u>2,375,423</u>	<u>1,301,000</u>
TOTAL REVENUE	\$56,389,217	\$63,984,320	\$67,368,525	\$68,991,406	\$75,707,893
Use of Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$8,855,042</u>	<u>\$0</u>	<u>\$3,835,272</u>
TOTAL	\$56,389,217	\$63,984,320	\$76,223,567	\$68,991,406	\$79,543,165

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: GROUP HEALTH AND LIFE INSURANCE	FUND/CENTER FE85/0148100:0148540
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SUMMARY OF FUND RESPONSIBILITIES:

Funds for the health insurance for employees, retirees, and their dependents plus basic life insurance for employees are budgeted in the Group Health and Life Insurance Fund. Since FY2002 the Group Health and Life Insurance Fund budget has included funds for the Employees' Wellness Program. Fund revenues come from active employee and retiree contributions, contributions from city funds, interest on investments, rebates on prescription drugs used and a subsidy from the Retiree Drug Subsidy (RDS) program of the Social Security.

The total FY2010 revenue for group health care and basic life coverage is \$75,707,893 which includes use of \$1,717,000 in interest and other income and \$3,835,272 use of fund balance reserves. This use of reserves is expected to result in plan reserves being equal to 17.42% of plan expenses at the end of FY2010. When determining the revenue contribution ratio, without the use of fund balance reserves and other income, the city contributes approximately 70% and employees and retirees contribute approximately 30%.

Due to the shortfall in fund balance and increasing cost, the following changes are proposed for the health plan; a 12% across the board increase in City, employee, and retiree contributions, eliminate the Select Plan, Pharmacy Benefit management (PBM) review, Dependent Eligibility Verification Audit, and offer a Medicare Advantage Plan as an option to Medicare retirees. The 12% contributions have been included the FY2010 budget, but the savings from the other proposed changes are not included in the budget.

Depending upon the coverage selected by an employee, the 12% increase would result in an employee who earns \$30,000 per year paying an additional \$61.89 to \$523.38 of his/her annual earnings for coverage under the Basic Plan.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 762,934	\$ 696,218	\$ 698,070	\$ 764,252
Supplies	33,800	47,630	50,530	50,530
Contractual	66,873,949	75,479,719	78,274,565	78,728,383
Capital Outlay	0	0	0	0
Total Expenditures	\$ 67,670,683	\$ 76,223,567	\$ 79,023,165	\$ 79,543,165
Authorized Positions	9.80	10.00	10.00	10.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE85 GROUP HEALTH FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PERSONNEL ADMINIS- TRATION</u>								
0141000	HUMAN RESOURCES ADMINISTRATION	\$ 0	\$ 13,191	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 13,191</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>GROUP HEALTH INSUR- ANCE</u>								
0148500	HEALTH MAINTENANCE	\$ 825,829	\$ 921,378	\$ 928,121	\$ 994,303	4.00	4.00	4.00	4.00
0148510	HEALTH BENEFITS ADMINISTRATION	873,084	1,126,032	1,115,016	1,115,016	5.80	6.00	6.00	6.00
0148520	ACTIVE EMPLOYEE INSURANCE	42,351,315	49,251,468	49,732,615	50,186,433	0.00	0.00	0.00	0.00
0148540	RETIRED EMPLOYEE INSURANCE	23,620,455	24,911,498	27,247,412	27,247,412	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 67,670,683</u>	<u>\$ 76,210,376</u>	<u>\$ 79,023,165</u>	<u>\$ 79,543,165</u>	<u>9.80</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	TOTAL	\$ 67,670,683	\$ 76,223,567	\$ 79,023,165	\$ 79,543,165	9.80	10.00	10.00	10.00

FORT WORTH



UNEMPLOYMENT COMPENSATION FUND BUDGET SUMMARY
FISCAL YEAR
2010

REVENUES:

City Fund Contributions	
Cable Communications Fund	\$570
Capital Project Services	5,940
Crime Control and Prevention District	11,786
Culture and Tourism Fund	2,253
Environmental Protection Fund	927
Equipment Services Fund	6,036
General Fund	218,670
Group Health Fund	475
Information Systems Fund	5,465
Municipal Airports Fund	1,378
Municipal Golf Fund	2,303
Municipal Parking Fund	903
Office Services Fund	903
Risk Management Fund	333
Solid Waste Fund	3,707
Storm Water Utility Fund	5,358
Temporary Labor Fund	100
Unemployment Compensation Fund	9
Water and Sewer Fund	44,245
Worker's Compensation Fund	<u>268</u>
TOTAL REVENUE	\$311,629

OTHER FINANCING SOURCES:

Uses/(Source) of Fund Balance	<u>\$37,505</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$349,134

EXPENDITURES:

Reimbursement to Texas Workforce Commission	\$311,629
Administrative Expenses	<u>37,505</u>
TOTAL EXPENDITURES	\$349,134

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
UNEMPLOYMENT COMPENSATION FUND**

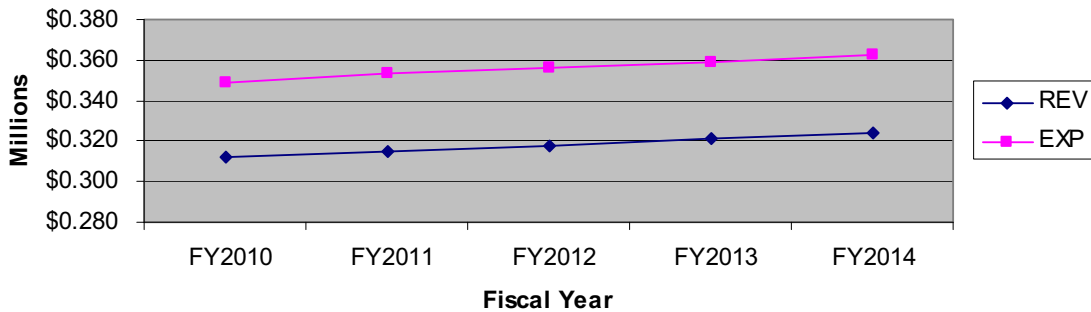
Unreserved Fund Balance as of 9/30/09*	\$575,123
Plus: Projected Revenues	\$311,629
Less: Projected Expenditures	(\$349,134)
Unreserved Fund Balance as of 9/30/10	\$537,618

*Preliminary fund balance due to pending audit of actual fund balances

UNEMPLOYMENT COMPENSATION FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-2014 Projected
Beginning Fund Balance	\$575,123	\$537,618	\$499,844	\$461,855	\$423,662
Revenues*					
General Fund	\$218,670	\$220,857	\$223,065	\$225,296	\$227,549
Water and Sewer	\$44,245	\$44,687	\$45,134	\$45,586	\$46,042
Crime District	\$11,786	\$11,904	\$12,023	\$12,143	\$12,265
Other Revenue	\$36,928	\$37,297	\$37,670	\$38,047	\$38,427
Total Revenue	\$311,629	\$314,745	\$317,893	\$321,072	\$324,282
Total Resources	\$886,752	\$852,363	\$817,737	\$782,926	\$747,944
Expenditures					
Personnel Services	\$33,702	\$33,933	\$34,110	\$34,275	\$34,443
Supplies	\$0	\$0	\$0	\$0	\$0
Contractual	\$315,432	\$318,586	\$321,772	\$324,990	\$328,240
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$349,134	\$352,519	\$355,882	\$359,265	\$362,683
Projected Variance	(\$37,505)	(\$37,774)	(\$37,989)	(\$38,193)	(\$38,400)
Projected Fund Balance	\$537,618	\$499,844	\$461,855	\$423,662	\$385,262
Reserve Requirement (25%)	\$87,284	\$88,130	\$88,971	\$89,816	\$90,671
Excess/(Deficit)	\$450,335	\$411,714	\$372,884	\$333,846	\$294,591

UNEMPLOYMENT COMPENSATION FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Reimbursement to Texas Unemployment Commission	\$266,226	\$167,419	\$305,519	\$446,294	\$311,629
Administrative Expenses	<u>4,786</u>	<u>18,209</u>	<u>36,531</u>	<u>24,359</u>	<u>37,505</u>
TOTAL	\$271,012	\$185,628	\$342,050	\$470,653	\$349,134

FORT WORTH



**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
City Fund Contributions					
General Fund	\$261,643	\$221,481	\$221,194	\$221,194	\$218,670
Cable Communications	1,005	54,373	616	616	570
Crime District Fund	0	0	11,942	11,942	11,786
Culture and Tourism Fund	1,005	252	493	493	2,253
Engineering Services Fund	11,060	11,110	8,850	8,850	5,940
Environmental Protection Fund	0	0	0	0	927
Equipment Services Fund	8,044	0	5,971	5,971	6,036
Group Health	0	0	0	0	475
Information Systems Fund	7,038	6,273	6,208	6,274	5,465
Municipal Airports Fund	2,011	2,011	1,327	1,327	1,378
Municipal Golf Fund	3,016	3,016	2,287	2,287	2,303
Municipal Parking Fund	0	0	0	0	903
Office Services Fund	1,005	2,224	900	900	903
Risk Management Fund	0	0	0	0	333
Solid Waste Fund	4,022	0	3,791	3,791	3,707
Storm Water Utility Fund	0	0	0	0	5,358
Temporary Labor Fund	0	0	0	0	100
Water and Sewer Fund	49,272	0	41,940	41,940	44,245
Worker's Compensation Fund	0	0	0	0	268
Unemployment Compensation	0	0	0	0	9
Other Sources	<u>9,983</u>	<u>22,784</u>	<u>0</u>	<u>13,914</u>	<u>0</u>
TOTAL	\$359,104	\$323,524	\$305,519	\$319,499	\$311,629

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE86	UNEMPLOYMENT COMP FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	UNEMPLOYMENT COM- PENSATION	\$ 185,628	\$ 342,050	\$ 349,134	\$ 349,134	0.15	0.20	0.20	0.20
	Sub-Total	\$ 185,628	\$ 342,050	\$ 349,134	\$ 349,134	0.15	0.20	0.20	0.20
	TOTAL	\$ 185,628	\$ 342,050	\$ 349,134	\$ 349,134	0.15	0.20	0.20	0.20

FORT WORTH



FUND STATEMENT

FUND:

CULTURE AND TOURISM FUND

The Culture and Tourism Fund is a special fund of the City of Fort Worth, established in 1989 to provide funding for organizations that enhance tourism or promote, develop, and maintain cultural activities in Fort Worth. Currently, these organizations include the Fort Worth Convention and Visitors Bureau (CVB), the Arts Council of Fort Worth and Tarrant County (Arts Council), and the United Way.

The Culture and Tourism Fund is supported by two primary revenue sources: the hotel/motel occupancy tax and the Dallas/Fort Worth car rental revenue share.

In FY1998, the City acquired the Fort Worth Convention Center, expanding the Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for the Public Events Department's operations as well as the debt service for the Fort Worth Convention Center.

This fund also supports the Fort Worth Herd, a living history project introduced in FY1999 to educate citizens and visitors about the heritage of Fort Worth.

In FY2009, a portion of the Public Events Department staff was funded from Culture and Tourism as part of a pilot program to see whether the Department should be treated more like an enterprise fund. In FY2010, the entire department has been moved from the General Fund to the Culture and Tourism Fund. This has been done to more closely align the Department's revenue and expenditures, particularly with regard to the impact its activities have on the Hotel Occupancy Tax.

During FY2009, City Staff conducted a Sunset Review of all outside agencies receiving City funding. The results and recommendations were reported to City Council and this budget reflects some of those recommendations. In prior year, many organizations received separate subsidies from the City. Starting in FY2010, the City will provide funds to the Arts Council and the United Way. Both of these organizations provide grants for local nonprofit organizations throughout the area. After a rigorous review process, it was determined that the Arts Council and United Way are more qualified to assess the merits of the agencies they fund than City Staff. Additionally, the Museum of Science and History will continue to receive a grant from the City, although at a lesser amount than FY2009.

Beginning with the adoption of the FY2010 budget, the Log Cabin Village operations will return to the Parks and Community Services Department of the General Fund.

Effective FY2010, the Water Gardens operations and maintenance along with seven authorized positions were transferred to the Culture & Tourism Fund.

FORT WORTH



**CULTURE AND TOURISM FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Hotel/Motel Occupancy Tax	\$12,887,670
Hotel/Motel Occupancy Tax - Convention Center	3,682,191
Interest/Penalty on Delinquent tax	42,973
Revenue Sharing	4,330,504
Senate Bill 1523	1,127,946
Public Events	<u>6,939,251</u>
TOTAL REVENUE	\$29,010,535

OTHER FINANCING SOURCES

Uses/(Source) of Fund Balance	\$0
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TOTAL REVENUE AND OTHER FINANCIAL SOURCES	\$29,010,535
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EXPENDITURES:

Personal Services	\$6,801,208
Supplies	1,083,174
Contractual Services	<u>16,296,260</u>
TOTAL RECURRING EXPENSES	\$24,180,642

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	\$4,829,893
Capital	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$4,829,893
TOTAL EXPENDITURES	\$29,010,535

FORT WORTH



**PROJECTED
FY2009-10 CASH FLOW
CULTURE AND TOURISM FUND**

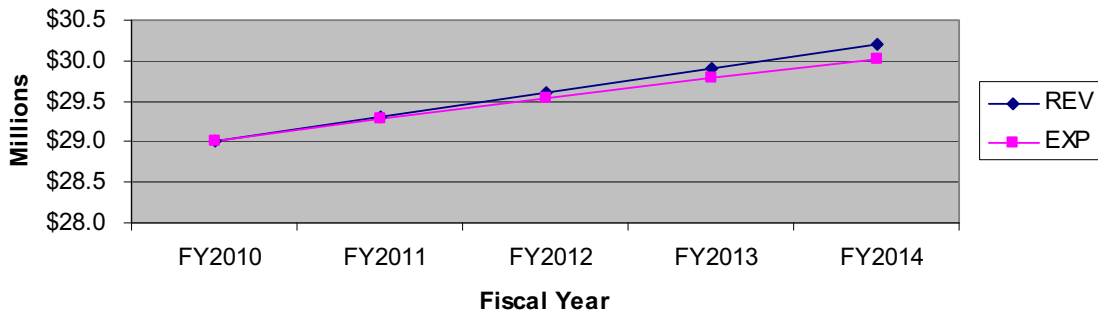
Cash Balance as of 9/30/09*	\$14,364,336
Plus: Projected Revenues	\$29,010,535
Less: Projected Expenditures	(\$29,010,535)
Estimated cash balance as of 9/30/10	\$14,364,336

* Preliminary cash balance due to pending audit of actual ending balances.

CULTURE AND TOURISM FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Fund Balance	\$14,364,336	\$14,364,336	\$14,383,990	\$14,433,261	\$14,542,626
Revenues*					
Hotel/Motel Tax	\$12,887,670	\$13,016,547	\$13,146,712	\$13,278,179	\$13,410,961
Hotel/Motel Occupancy Tax-CC	\$3,682,191	\$3,719,013	\$3,756,203	\$3,793,765	\$3,831,703
Interest/Penalty on	\$42,973	\$43,403	\$43,837	\$44,275	\$44,718
Revenue Sharing	\$4,330,504	\$4,373,809	\$4,417,547	\$4,461,723	\$4,506,340
Senate Bill 1523	\$1,127,946	\$1,139,225	\$1,150,618	\$1,162,124	\$1,173,745
Public Events	\$6,939,251	\$7,008,644	\$7,078,730	\$7,149,517	\$7,221,012
Total Revenue	\$29,010,535	\$29,300,640	\$29,593,647	\$29,889,583	\$30,188,479
Total Resources	\$43,374,871	\$43,664,976	\$43,977,637	\$44,322,844	\$44,731,105
Expenditures					
Personnel Services	\$7,134,955	\$7,234,949	\$7,326,178	\$7,388,136	\$7,454,032
Supplies	\$1,181,324	\$1,193,137	\$1,205,069	\$1,217,119	\$1,229,290
Contractual	\$15,864,363	\$16,023,007	\$16,183,237	\$16,345,069	\$16,508,520
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$4,829,893	\$4,829,893	\$4,829,893	\$4,829,893	\$4,829,893
Total Expenditures	\$29,010,535	\$29,280,986	\$29,544,376	\$29,780,218	\$30,021,735
Projected Variance	\$0	\$19,654	\$49,270	\$109,365	\$166,744
Projected Fund Balance	\$14,364,336	\$14,383,990	\$14,433,261	\$14,542,626	\$14,709,370
Reserve Requirement (20%)	\$2,418,064	\$2,445,109	\$2,471,448	\$2,495,032	\$2,519,184
Excess/(Deficit)	\$11,946,272	\$11,938,881	\$11,961,812	\$12,047,594	\$12,190,186

CULTURE AND TOURISM FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CULTURE AND TOURISM FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
FW Convention Center	\$0	\$0	\$0	\$0	\$5,899,025
Will Rogers Memorial Center	0	0	0	0	5,100,640
Principal/Interest - GO Bonds	0	0	4,828,513	4,829,203	4,829,893
Economic Development Incentive	0	0	0	0	1,127,946
FWCC Hotel & Garage	3,295,989	0	0	0	0
WRMC/FWCC Ops & Maint	2,111,314	0	0	0	0
Arts Council	310,000	940,484	940,484	940,484	1,490,000
United Way	0	0	0	0	345,000
FWCC/WRMC Cap Improvements	731,741	600,000	600,000	600,000	1,330,274
Fort Worth Herd	548,417	578,703	641,245	536,750	539,337
Log Cabin Village	0	0	435,463	0	0
Water Gardens	0	0	0	0	625,893
Convention & Visitors Bureau	5,642,734	7,413,910	7,622,527	7,622,527	7,622,527
Museum of Science & History	539,072	572,149	572,149	572,149	0
Rodeo Plaza	0	0	0	1,517,690	0
Genealogical Society	24,941	0	0	0	0
Van Cliburn Foundation	62,500	100,000	100,000	100,000	0
Public Events Marketing	332,032	1,523,946	3,812,874	831,473	100,000
Fort Worth Sister Cities	<u>357,043</u>	<u>378,420</u>	<u>378,420</u>	<u>378,420</u>	<u>0</u>
TOTAL	\$13,955,783	\$12,107,612	\$19,931,675	\$17,928,696	\$29,010,535

FORT WORTH



**COMPARISON OF CULTURE AND TOURISM FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Hotel/Motel Occupancy Tax	\$12,154,963	\$13,835,216	\$12,971,988	\$12,211,629	\$12,887,670
Hotel/Motel Occupancy Tax - Convention Center	0	0	3,706,282	3,489,037	3,682,191
Interest/Penalty Delinquent	3,844	438,155	20,000	164,354	42,973
Car Rental Tax	2,038,069	3,083,720	4,330,504	4,475,087	4,330,504
Public Events Revenue	0	0	0	0	6,723,380
Senate Bill	0	0	0	0	1,127,946
Log Cabin Village	0	0	68,300	69,126	0
Miscellaneous Revenue (FWCC)	0	243,980	0	1,024,956	215,871
Miscellaneous Revenue	<u>68,296</u>	<u>744</u>	<u>0</u>	<u>13,746</u>	<u>0</u>
TOTAL	\$14,265,172	\$17,601,815	\$21,097,074	\$21,447,935	\$29,010,535

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: CULTURE AND TOURISM	FUND/CENTER GG04/0240500:0247000
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SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund currently promotes the cultural and educational interests of residents and visitors through contributions to the Fort Worth Convention Center (FWCC), the Will Rogers Memorial Center (WRMC), the Fort Worth Convention and Visitors Bureau (CVB), the Arts Council of Fort Worth and Tarrant County, and the United Way.

Activities in this fund are supported through collection of a hotel/motel occupancy tax and Dallas/Fort Worth car rental revenue share. The City's hotel/motel occupancy tax (HOT) is used to fund the CVB and debt service on the Fort Worth Convention Center. The remainder is supports the Public Events Department, which has its own revenue from events, catering, and room rental. Funding for the CVB includes agreements for promoting the FWCC, the Equestrian Center, and the WRMC.

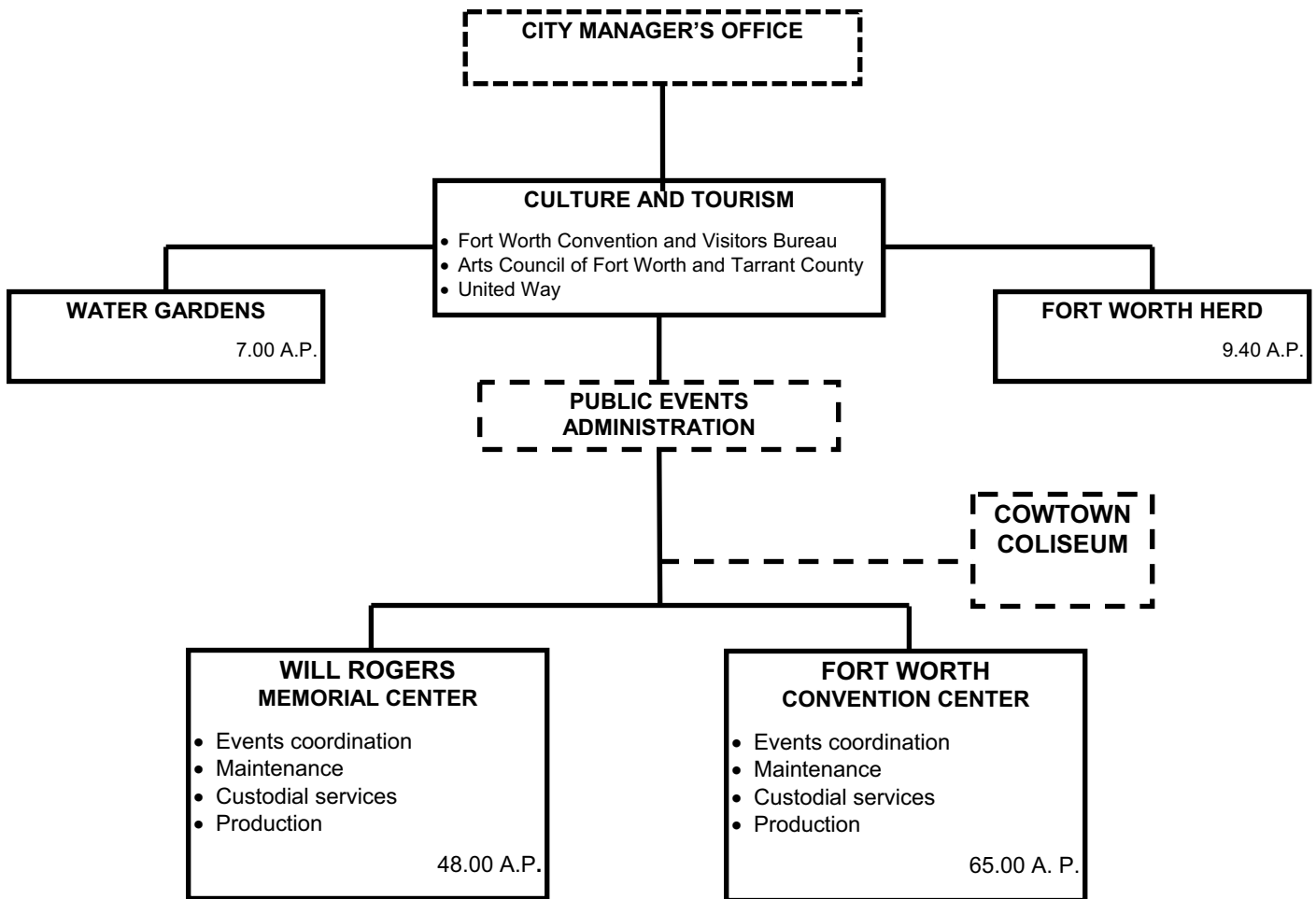
The Public Events Department operates and maintains both the WRMC and the FWCC. The department promotes and schedules events in these facilities. Among the events hosted at the facilities are the Southwestern Exposition and Livestock Show, political and other conventions, conferences, equestrian events, circuses, concerts, sporting events, theatrical performances, and various community events.

In addition to its events facilities, the Convention Center also provides both daily and monthly parking for individuals working in or visiting downtown and the Cowtown Coliseum. The Cowtown Coliseum is a City-owned facility; however, it is currently under private management, and is utilized for rodeos and other public events in support of the Fort Worth Stockyards Historic District.

Activities funded from the Dallas/Fort Worth car rental revenue include the Fort Worth Herd, arts and United Way subsidies, and facility improvements at the FWCC and the WRMC. In FY1999 the City established the Fort Worth Herd as a highlight to the City's sesquicentennial celebration. Since that time it has been promoted as a living history exhibition with twice-daily cattle drives.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 452,924	\$ 3,044,809	\$ 6,801,208	\$ 7,134,955
Supplies	46,341	77,632	1,083,174	1,181,324
Contractual	14,206,471	11,948,721	16,296,260	15,864,363
Capital Outlay	0	32,000	0	0
Debt Service	0	4,828,513	4,829,893	4,829,893
Total Expenditures	\$ 14,705,736	\$ 19,931,675	\$ 29,010,535	\$ 29,010,535
Authorized Positions	10.40	47.40	122.40	129.40

CULTURE AND TOURISM – 129.40 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CULTURE AND TOURISM	FUND/CENTER GG04/0241000:0247000
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CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$19,331,675	A.P.	47.40
2009-10 ADOPTED:	\$29,010,535	A.P.	129.40

A) The adopted budget increases by \$9,230,244 for the transfer of 102 Public Events staff members from the Public Events Department General Fund. In FY2009, 31 staff members were transferred to Culture and Tourism as a pilot program. In order to align the Department's revenue with operating requirements, the program has been fully implemented in FY2010. All expenditures and revenue have been moved to this fund.

B) The adopted budget decreases by (\$936,120) and 20 authorized positions for reductions to the Public Events Department. Eliminated positions include two Field Ops Supervisors, two Field Ops Crewleaders, four Skilled Trades Technicians, one Senior Skilled Trades Technician, eight Public Event Attendants, one Administrative Assistant, and two Admin Techs.

C) The adopted budget decreases by (\$435,463) for the transfer of the Log Cabin Village operations to the Parks and Community Services Department General Fund. This includes six positions and the revenue generated from this cultural museum.

D) The adopted budget decreases by (\$58,034) and one authorized position for elimination of an Education Specialist in the Fort Worth Herd.

E) The adopted budget increases by \$956,167 for facility improvements at the Fort Worth Convention Center and the Will Rogers Memorial Center to be funded with Car Rental Tax revenue.

F) The adopted budget increases by \$625,893 for the transfer of the Water Gardens operations along with seven authorized positions to the Culture & Tourism Fund.

G) The adopted budget increases by a net of \$377,667 for changes to the City's Arts subsidies. In prior years, the City funded several arts organizations directly. In FY2010, the City Manager is proposing to fund all local arts organizations through the Fort Worth Arts Council by providing a single subsidy to that organization. Additionally, this funding will now be transferred to, and paid from, the General Fund. The Arts Council funding includes Van Cliburn, Artes de la Rosa, Imagination Celebration, Sister Cities, World Affairs Council and the operations of the Community Arts Center. The Museum of Science and History will be funded from gas well revenues, but at a slightly reduced level (\$500,000 in FY2010 versus \$572,149 in FY2009).

H) The adopted budget increases by \$345,000 for a transfer to the General Fund for programs to be funded by the United Way. The social service agencies to be funded include Alliance for Children, Recovery Resource Council, Safe Haven, Tarrant County Youth Collaboration, Tarrant County Youth Recovery Campus (MHMR), and the Women's center.

I) The adopted budget increases by \$109,331 due to a potential 2% increase in the City's contribution to the employee retirement fund.

J) The adopted budget increases by \$82,237 for an additional contribution to Retiree Healthcare costs.

K) The adopted budget increases by \$62,220 for group health based on plan migration, turnover, and a 12% increase.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CULTURE AND TOURISM

DEPARTMENT PURPOSE

To distribute the revenue from the Hotel/Motel Occupancy Tax and the Dallas/Fort Worth Car Rental Revenue Sharing to cultural institutions and activities to promote tourism and encourage participation in cultural and educational activities by Fort Worth's residents and visitors.

FY2009-10 DEPARTMENTAL OBJECTIVES

To have 13,000 students participate in the Herd Education Program.

To have at least 1,180,000 people attend various Arts Council sponsored programs.

To service 220 booked conventions, meetings, and other groups, involving approximately 220,000 participants, while also attracting individual tourists to Fort Worth.

To achieve target level of facility usage at the Will Rogers Memorial Center (WRMC), measured by use days, attendance, event days, number of events and days with no events or "dark days."

To increase Fort Worth Convention Center (FWCC) facility usage measured by attendance, use days, event days, number of events and "dark days."

To deliver outstanding customer service, measured by evaluations.

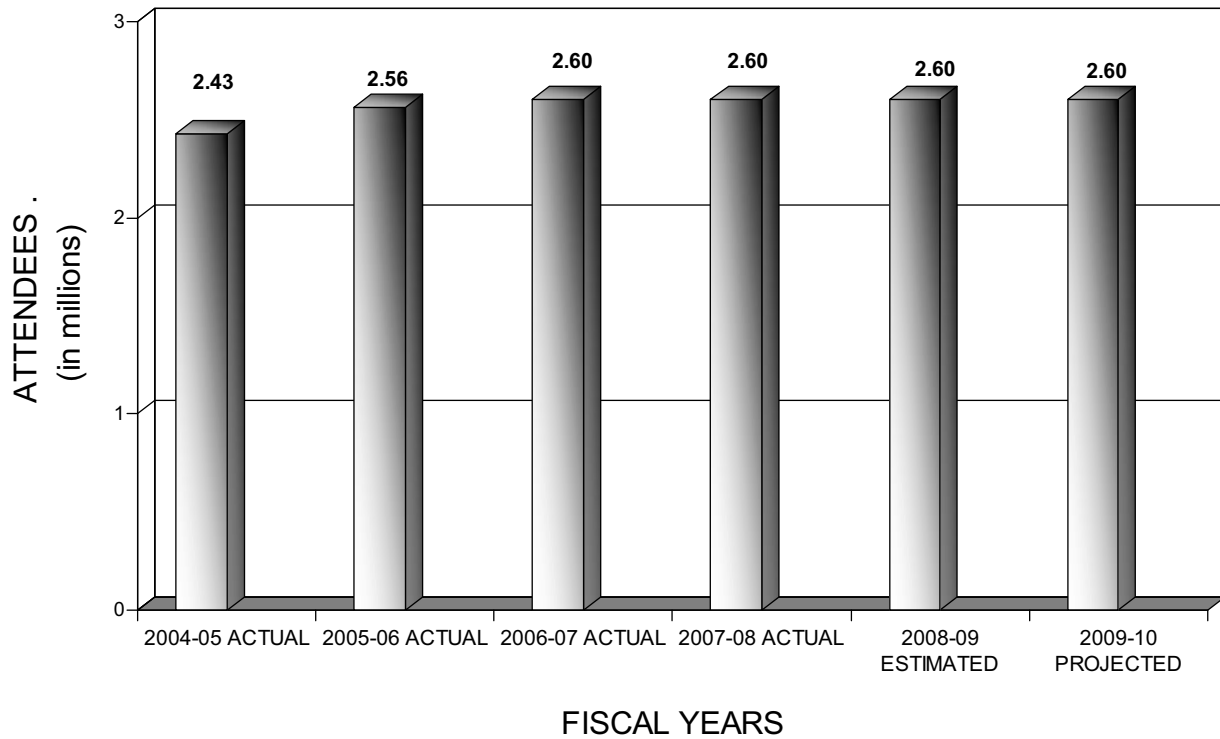
DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Students participating in Herd Education	12,592	13,000	13,000
Total cattle drive attendance	310,138	350,000	350,000
Attendance at Arts Council Program	953,538	1,316,086	1,180,000
Meeting and convention participants	145/188,142	200/200,000	220/200,000
Use Days WRMC/FWCC	2,193/1,930	1,900/1,500	1,900/1,500
Attendance WRMC/FWCC	1,425,281/1,057,536	1,200,000/900,000	1,200,000/900,000
Event Days WRMC/FWCC	816/739	750/675	750/675
Number of Events WRMC/FWCC	429/517	375/475	490,475
Dark Days WRMC/FWCC	5/15	10/25	10/25
Client Evaluation Score	95%	85%	85%

FORT WORTH

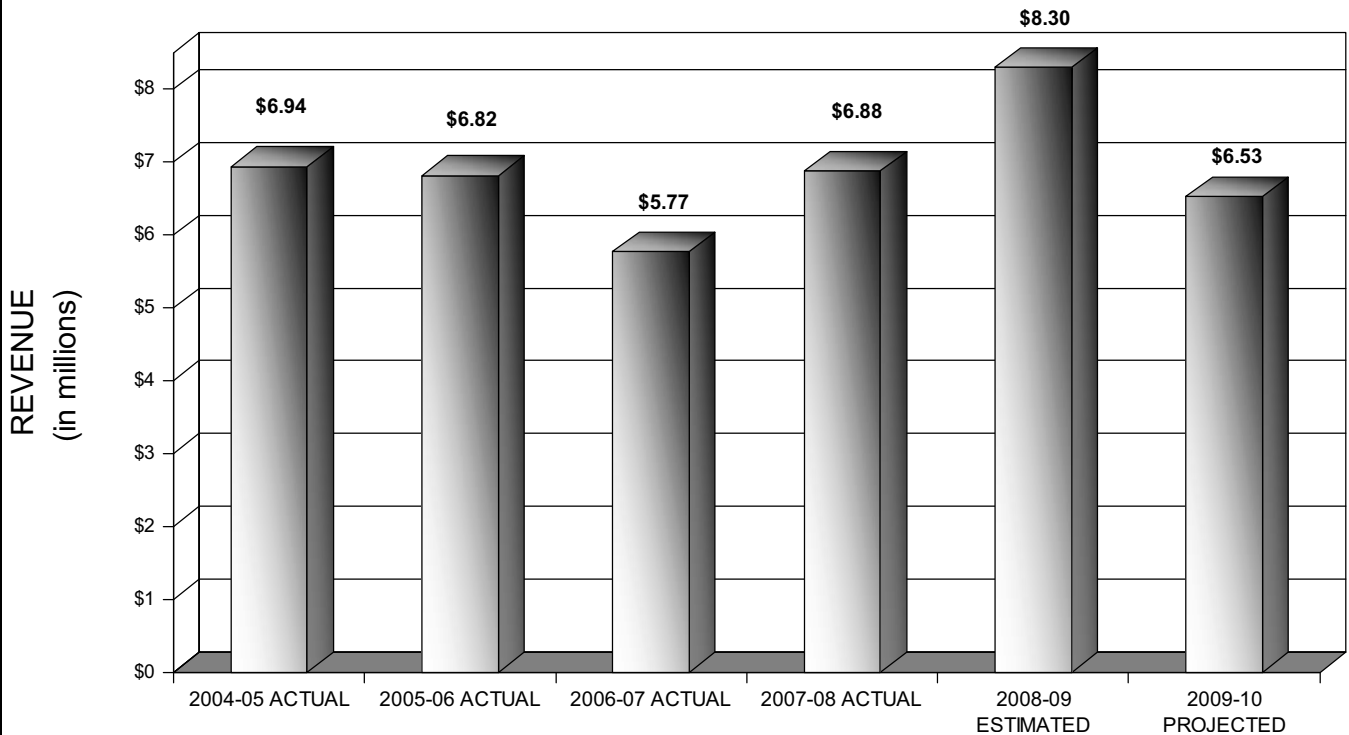


PUBLIC EVENTS

ATTENDANCE AT PUBLIC EVENTS FACILITIES



FACILITIES REVENUE



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	DEBT SERVICE	\$ 0	\$ 4,828,513	\$ 4,829,893	\$ 4,829,893	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 4,828,513</u>	<u>\$ 4,829,893</u>	<u>\$ 4,829,893</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DEVELOPMENT INCENTIVES</u>								
0240200	ECONOMIC DEVELOPMENT INCENTIVES	\$ 0	\$ 0	\$ 1,127,946	\$ 1,127,946	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>UNITED WAY</u>								
0240300	UNITED WAY	\$ 0	\$ 0	\$ 345,000	\$ 345,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 345,000</u>	<u>\$ 345,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FWCC HOTEL & GARAGE</u>								
0240400	FWCC Hotel & Garage	\$ 645,219	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 645,219</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC O&M</u>								
0240500	WRMC/FWCC O&M	\$ 1,019,470	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04	CULTURE AND TOURISM FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	Sub-Total	\$ 1,019,470	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>WRMC/FWCC CAPITAL IMPROVEMENTS</u>								
0240600	WRMC/FWCC CAPITAL IMPROVEMENTS	\$ 602,404	\$ 600,000	\$ 1,556,167	\$ 1,330,274	0.00	0.00	0.00	0.00
	Sub-Total	\$ 602,404	\$ 600,000	\$ 1,556,167	\$ 1,330,274	0.00	0.00	0.00	0.00
	<u>THE HERD</u>								
0240700	THE HERD	\$ 565,975	\$ 641,245	\$ 539,337	\$ 539,337	10.40	10.40	9.40	9.40
	Sub-Total	\$ 565,975	\$ 641,245	\$ 539,337	\$ 539,337	10.40	10.40	9.40	9.40
	<u>LOG CABIN VILLAGE</u>								
0240800	LOG CABIN VILLAGE	\$ 30	\$ 435,463	\$ 0	\$ 0	0.00	6.00	0.00	0.00
	Sub-Total	\$ 30	\$ 435,463	\$ 0	\$ 0	0.00	6.00	0.00	0.00
	<u>WATER GARDEN</u>								
0240900	WATER GARDEN	\$ 0	\$ 0	\$ 0	\$ 625,893	0.00	0.00	0.00	7.00
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 625,893	0.00	0.00	0.00	7.00
	<u>CONVENTION BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0241000	CONVENTION BUREAU	\$ 7,783,063	\$ 7,622,527	\$ 7,622,527	\$ 7,622,527	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 7,783,063</u>	<u>\$ 7,622,527</u>	<u>\$ 7,622,527</u>	<u>\$ 7,622,527</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ARTS COUNCIL</u>								
0242000	ARTS COUNCIL	\$ 914,651	\$ 940,484	\$ 1,490,000	\$ 1,490,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 914,651</u>	<u>\$ 940,484</u>	<u>\$ 1,490,000</u>	<u>\$ 1,490,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>MUSEUMS</u>								
0243010	MUSEUM OF SCIENCE & HISTORY	\$ 572,149	\$ 572,149	\$ 500,000	\$ 0	0.00	0.00	0.00	0.00
0243020	RODEO PLAZA	1,517,690	0	0	0	0.00	0.00	0.00	0.00
0243030	GENEALOGICAL SOCIETY	1,448	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,091,287</u>	<u>\$ 572,149</u>	<u>\$ 500,000</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>VAN CLIBURN FOUNDATION</u>								
0244000	VAN CLIBURN FOUNDATION	\$ 100,000	\$ 100,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>PUBLIC EVENTS MAR- KETING</u>								
0246000	FORT WORTH CONVEN- TION CENTER	\$ 605,218	\$ 3,812,874	\$ 5,899,025	\$ 5,899,025	0.00	31.00	65.00	65.00
0246010	WILL ROGER MEMORIAL CENTER	0	0	5,100,640	5,100,640	0.00	0.00	48.00	48.00
0246030	PUBLIC EVENTS MAR- KETING	0	0	0	100,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 605,218</u>	<u>\$ 3,812,874</u>	<u>\$ 10,999,665</u>	<u>\$ 11,099,665</u>	<u>0.00</u>	<u>31.00</u>	<u>113.00</u>	<u>113.00</u>
	<u>INTERNATIONAL ACTIV- ITY</u>								
0247000	SISTER CITIES	\$ 378,420	\$ 378,420	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 378,420</u>	<u>\$ 378,420</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 14,705,736	\$ 19,931,675	\$ 29,010,535	\$ 29,010,535	10.40	47.40	122.40	129.40

FUND STATEMENT**FUND:****ENVIRONMENTAL PROTECTION FUND**

The Environmental Protection Fund (formally named Environmental Management Fund) was established in 1992 to provide funds to meet the expanding environmental needs of the City. Currently, much of the Fund is devoted to implementing and monitoring the city's Storm Water Permit Program. The permit, granted by the Texas Commission on Environmental Quality, became effective on February 22, 2006. Funds not designated for the permit are utilized for emergency environmental situations, such as chemical spills, and special needs, such as asbestos abatement at city-owned properties.

The Environmental Management Department manages the Environmental Protection Fund, and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, there are seven areas receiving funding: Undesignated (special projects), Administration/Regulatory, Storm Water Construction/Industrial Inspection, Storm Water Monitoring, Household Hazardous Waste, Internal Compliance and Community Education.

The Environmental Protection Fund is supported by: the Environmental Protection Fee, which is charged on residential and commercial water bills; revenue from the Environmental Collection Center, which is collected from participating cities in the Household Hazardous Waste Program; interest on investments and a transfer from the Solid Waste Fund. The Fund's expenditures include personnel costs associated with its 20.5 staff members, operating supply costs, and contracts for disposal..

The Environmental Protection Fee is a monthly charge that varies based upon customer category. Homeowners and apartment complex customers are charged \$0.50; municipal and non-profit organizations are charged \$0.75; residential duplexes are charged \$1.00; commercial properties are charged \$10.00; commercial multi-unit properties are charged \$20.00; and industrial properties are charged \$35.00. The last rate change was in 1996 that effected commercial/industrial properties.

FORT WORTH



ENVIRONMENTAL PROTECTION FUND BUDGET SUMMARY
FISCAL YEAR
2010

REVENUES:

Environmental Protection Fee	\$3,157,881
Miscellaneous Revenue	20,000
Participating Cities	598,795
Interest on Investments	152,250
Transfer from Solid Waste Enterprise Fund	<u>376,191</u>
TOTAL REVENUE	\$4,305,117

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$4,305,117

EXPENDITURES:

Personal Services	\$1,538,410
Supplies	163,816
Contractual Services	<u>2,286,149</u>
TOTAL RECURRING EXPENSES	\$3,988,375

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>316,742</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$316,742
TOTAL EXPENDITURES	\$4,305,117

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
ENVIRONMENTAL PROTECTION FUND**

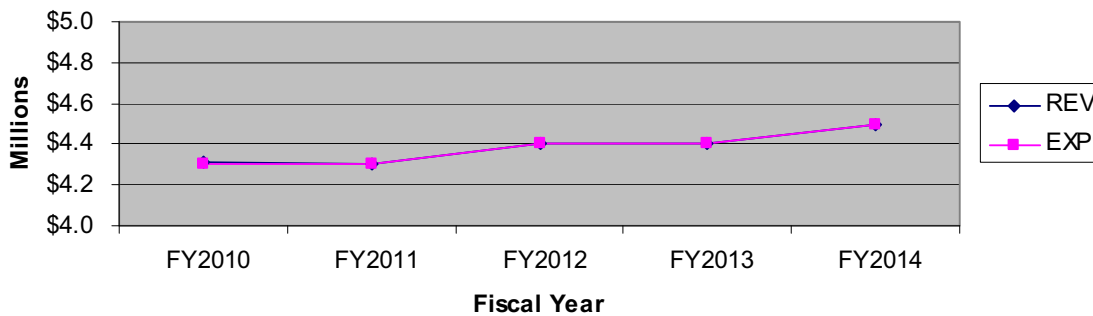
Unreserved fund balance as of 9/30/09 *	\$5,237,542
Plus: Projected Revenues	\$4,305,117
Less: Projected Expenditures	(\$4,305,117)
Unreserved fund balance as of 9/30/10	\$5,237,542

* Preliminary fund balance due to pending audit of actual fund balances

ENVIRONMENTAL PROTECTION FUND FIVE YEAR FORECAST FISCAL YEAR 2010 THROUGH 2014

	FY2009-10 Adopted	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Fund Balance	\$5,237,542	\$5,237,542	\$5,236,196	\$5,235,726	\$5,241,916
Revenues*					
Interest	\$152,250	\$153,773	\$155,310	\$156,863	\$158,432
Environmental Fees	\$3,157,881	\$3,189,460	\$3,221,354	\$3,253,568	\$3,286,104
Other Revenue	<u>\$994,986</u>	<u>\$1,004,936</u>	<u>\$1,014,985</u>	<u>\$1,025,135</u>	<u>\$1,035,386</u>
Total Revenue	\$4,305,117	\$4,348,168	\$4,391,650	\$4,435,566	\$4,479,922
Total Resources	\$9,542,659	\$9,585,710	\$9,627,846	\$9,671,293	\$9,721,838
Expenditures					
Personnel Services	\$1,538,410	\$1,558,307	\$1,576,169	\$1,588,433	\$1,601,455
Supplies	\$163,816	\$165,454	\$167,109	\$168,780	\$170,468
Contractual	\$2,286,149	\$2,309,010	\$2,332,101	\$2,355,422	\$2,378,976
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>
Total Expenditures	\$4,305,117	\$4,349,514	\$4,392,120	\$4,429,377	\$4,467,640
Projected Variance	\$0	(\$1,346)	(\$470)	\$6,190	\$12,282
Projected Fund Balance	\$5,237,542	\$5,236,196	\$5,235,726	\$5,241,916	\$5,254,198
Reserve Requirement (20%)	\$797,675	\$806,554	\$815,076	\$822,527	\$830,180
Excess/(Deficit)	\$4,439,867	\$4,429,642	\$4,420,651	\$4,419,389	\$4,424,018

ENVIRONMENTAL PROTECTION FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Undesignated	\$419,533	\$1,285,236	\$423,603	\$418,100	\$477,507
Regulatory Function	645,300	537,383	678,617	739,586	789,529
Construction Inspection	146,273	298,091	315,450	309,464	410,407
Spill Response Program	244,355	13,735	0	0	0
Environmental Collection Center	766,775	882,683	1,003,462	920,582	975,617
Storm Water Program	211,053	290,753	739,539	605,820	610,394
Education Component	245,263	230,943	258,435	270,321	252,285
Compliance	<u>512,758</u>	<u>600,155</u>	<u>884,927</u>	<u>698,581</u>	<u>789,378</u>
TOTAL	\$3,191,310	\$4,138,979	\$4,304,033	\$3,962,454	\$4,305,117

FORT WORTH



**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Environmental Protection Fee	\$3,048,194	\$3,166,490	\$3,156,696	\$3,061,725	\$3,157,881
Miscellaneous Revenue	23,003	59,748	401,191	37,521	396,191
Participating Cities	514,175	735,950	588,724	514,175	598,795
Interest on Investments	<u>211,004</u>	<u>223,952</u>	<u>166,220</u>	<u>185,124</u>	<u>152,250</u>
TOTAL	\$3,796,376	\$4,186,140	\$4,312,831	\$3,798,545	\$4,305,117

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL PROTECTION FUND	R103/0521100:0524106

SUMMARY OF FUND RESPONSIBILITIES:

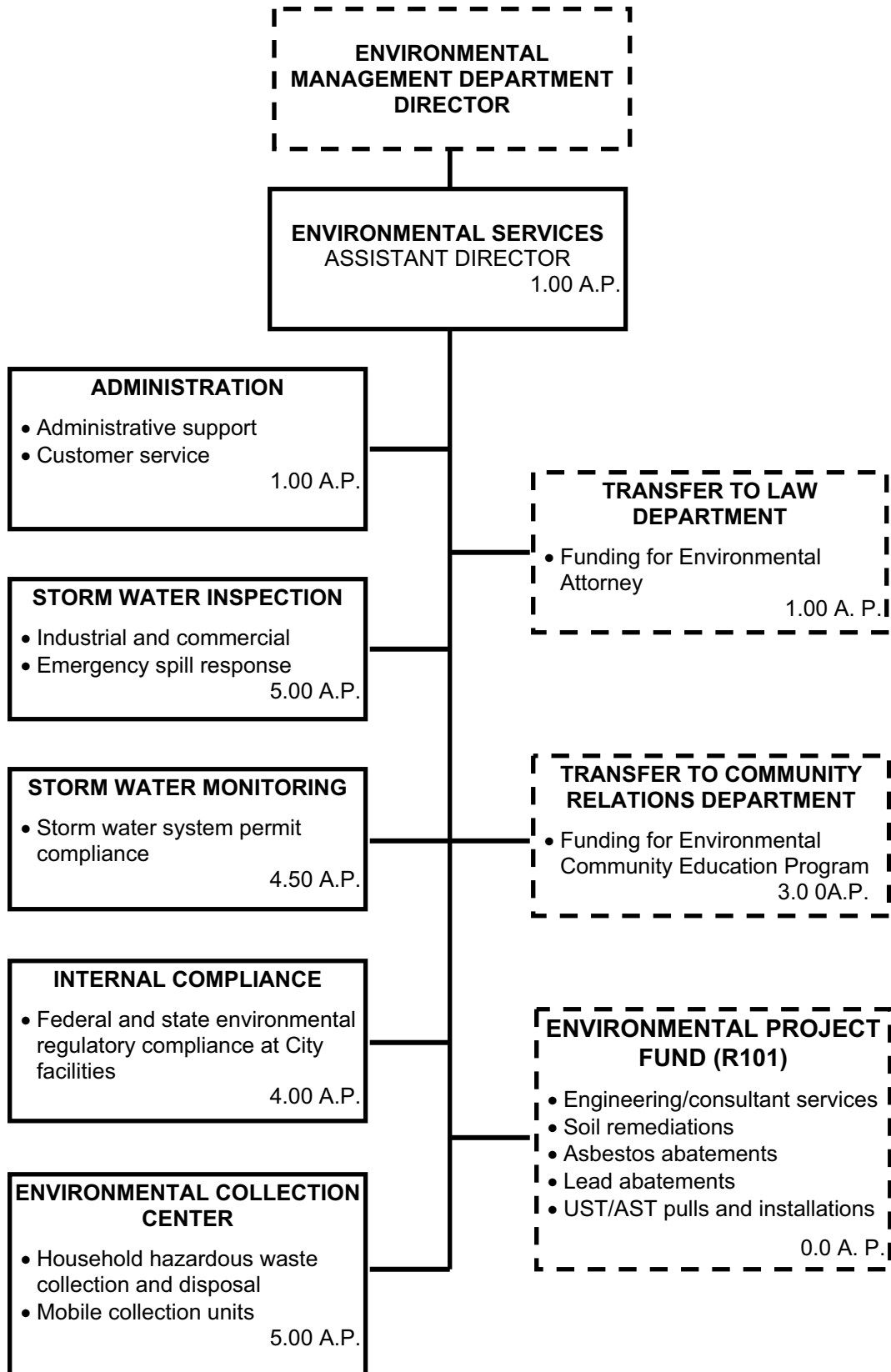
The Environmental Protection Fund is used to ensure that the City is in compliance, or developing means to achieve compliance, with its National Pollutant Discharge Elimination System (NPDES) Stormwater permit, as well as other state and federal environmental regulations. The Fund supports eight components: Undesignated, Compliance, Regulatory, Construction Inspection, Spill Response, the Environmental Collection Center, the Stormwater Program, and Education.

The undesignated funds will be used in emergency situations and to fund major compliance issue projects. The Compliance Unit performs the tasks required to keep the city's facilities and operations in compliance with state and federal environmental regulations. The Regulatory Section is responsible for the interpretation of all federal and state environmental regulations, and oversees the Brownfields EPA Grant Program. Construction Inspection performs reviews of construction permit applications, plans, and sites. The Spill Response Program responds to spills that could adversely affect the stormwater system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste. A mobile collection unit is also part of ECC operations. The Stormwater Program monitors and analyzes the stormwater system to ensure chemical parameters are within the limits required by the permit.

In FY2009, the three public education positions were transferred to the Community Relations Department. The Education Section includes non-personnel related funding for public education on stormwater pollution prevention, air quality issues, and household hazardous waste disposal methods.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 1,454,157	\$ 1,329,737	\$ 1,538,410	\$ 1,538,410
Supplies	181,560	171,968	163,816	163,816
Contractual	2,186,520	2,288,786	2,286,149	2,286,149
Capital Outlay	0	196,800	0	0
Debt Service	316,741	316,742	316,742	316,742
Total Expenditures	\$ 4,138,979	\$ 4,304,033	\$ 4,305,117	\$ 4,305,117
Authorized Positions	26.00	19.50	20.50	20.50

ENVIRONMENTAL PROTECTION FUND – 20.50 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL PROTECTION FUND	R103/0521100:0524106

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$4,304,033	A.P.	19.50
2009-10 ADOPTED:	\$4,305,117	A.P.	20.50

- A) The adopted budget increases by \$79,029 for the transfer of the Storm Water compliance efforts from the General Fund. These include one Environmental Specialist position and associated costs.
- B) The adopted budget decreases by (\$196,800) for one time vehicle replacement costs.
- C) The adopted budget increases by \$59,507 for an additional contribution to Retiree Healthcare costs.
- D) The adopted budget increases by \$14,947 based on the IT allocations to this department.
- E) The adopted budget increases by \$14,856 due to a 2% increase in the City's contribution to the employee retirement fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENVIRONMENTAL PROTECTION FUND

DEPARTMENT PURPOSE

To provide efficient, effective, and compliant environmental and solid waste management services.

FY2009-10 DEPARTMENTAL OBJECTIVES

To continue performing dry weather field screens

To continue performing wet weather watershed screens

To continue operating a permanent household hazardous waste collection facility with participation from surrounding municipalities

To maintain an active industrial inspection program to ensure compliance with the Texas Pollutant Discharge Elimination System (TPDES) regulations and reduce surface water pollution due to industrial site runoff.

To maintain an active construction inspection program to ensure compliance with TPDES regulations and reduce surface water pollution due to construction site runoff.

To continue and improve environmental compliance at City facilities and on projects and ensure that no Notice of Violations (NOV) or Notice of Enforcement (NOE) are received

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Dry Weather Field Screens	184	125	125
Wet Weather Watershed Screens	60	50	50
Households Served at the Environmental Collection Center	24,742	24,500	25,000
Industrial Site Storm Water Inspections	550	500	500
Construction Site Storm Water Inspection	5,307	3,000	3,000
Environmental Compliance NOV/NOE	0	0	0
Storm Water Industrial Site Inspections	244	240	250
Storm Water Complaints	45	40	35

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL PROTECTION	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0521100	UNDESIGNATED	\$ 1,285,236	\$ 423,603	\$ 477,507	\$ 477,507	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,285,236</u>	<u>\$ 423,603</u>	<u>\$ 477,507</u>	<u>\$ 477,507</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0524100	REGULATORY	\$ 537,383	\$ 678,617	\$ 789,529	\$ 789,529	4.00	2.00	2.00	2.00
0524101	STORMWATER INSPECTION	298,091	315,450	410,407	410,407	4.00	3.50	5.00	5.00
0524102	SPILL RESPONSE	13,735	0	0	0	0.00	0.00	0.00	0.00
0524103	ENV COLLECTION CENTER	882,683	1,003,462	975,617	975,617	5.00	5.00	5.00	5.00
0524104	STORM WATER MONITORING	290,753	739,539	610,394	610,394	6.00	5.00	4.50	4.50
0524105	EDUCATION	230,943	258,435	252,285	252,285	3.00	0.00	0.00	0.00
0524106	COMPLIANCE	600,155	884,927	789,378	789,378	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 2,853,743</u>	<u>\$ 3,880,430</u>	<u>\$ 3,827,610</u>	<u>\$ 3,827,610</u>	<u>26.00</u>	<u>19.50</u>	<u>20.50</u>	<u>20.50</u>
	TOTAL	\$ 4,138,979	\$ 4,304,033	\$ 4,305,117	\$ 4,305,117	26.00	19.50	20.50	20.50

FORT WORTH



FUND STATEMENT

FUND:

AWARDED ASSETS FUNDS

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the department is considered an "awarded asset." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government, and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes, and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure, and oversight of awarded assets. Prior to FY2001, revenues and expenditures budgeted from the City's awarded assets were held in the Special Project Trust Fund. In an effort to improve tracking and auditing capabilities in FY2001, the Department worked with the Accounting Division of the Financial Management Services Department to establish two new operating funds for awarded asset proceeds: the Federal Awarded Assets Fund and the State Awarded Assets Fund.

FORT WORTH



FEDERAL AWARDED ASSETS FUND BUDGET SUMMARY
FISCAL YEAR
2010

REVENUES:

Federal Awarded Assets	\$622,738
Interest on Investments	<u>7,519</u>
TOTAL REVENUE	\$630,257

OTHER FINANCING SOURCES

Uses/(Source) of fund balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$630,257

EXPENDITURES:

Executive Services Bureau	
Cold Case	\$55,915
SCRAM Grant Match	11,460
DART	47,534
EDART	88,983
STEP/Comp STEP	68,106
Equipment Purchase/Replacement	239,340
Other Expenditures	<u>28,000</u>
Sub-total	\$539,338
Training Division	
NPO Youth Program	<u>\$8,000</u>
Sub-total	\$8,000
Special Services Bureau	
Juvenile Justice Center ID Operations	\$64,565
Commercial Motor Vehicle STEP	<u>8,935</u>
Sub-Total	\$73,500
Other Items	
Transfers	\$9,419
TOTAL EXPENDITURES	\$630,257

**PROJECTED
FY2009-10 FUND BALANCE
FEDERAL AWARDED ASSETS FUND**

Fund Balance as of 9/30/09*	\$874,178
Plus: Projected Revenues	\$630,257
Less: Projected Expenditures	(\$630,257)
Unreserved Fund Balance as of 9/30/10	\$874,178

* Preliminary fund balance pending audit of fund balances

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107 FEDERAL AWARDED ASSETS FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 0	\$ 0	\$ 9,419	\$ 9,419	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,419</u>	<u>\$ 9,419</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 80,444	\$ 176,960	\$ 539,338	\$ 539,338	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 80,444</u>	<u>\$ 176,960</u>	<u>\$ 539,338</u>	<u>\$ 539,338</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 5,600	\$ 8,000	\$ 8,000	\$ 8,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,600</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NW FIELD OPERATIONS BUREAU</u>								
0354001	CENTRAL CRIME PREVENTION UNIT	\$ 669	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 669</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0356000	<u>SPECIAL SERVICES BUREAU</u>								
	SPECIAL SERVICES BUREAU	\$ 54,387	\$ 73,500	\$ 73,500	\$ 73,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 54,387</u>	<u>\$ 73,500</u>	<u>\$ 73,500</u>	<u>\$ 73,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 141,099	\$ 258,460	\$ 630,257	\$ 630,257	0.00	0.00	0.00	0.00

**STATE AWARDED ASSETS FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

State Awarded Assets	\$190,000
Auction Proceeds	16,991
Interest on Investments	<u>5,898</u>

TOTAL REVENUE	\$212,889
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OTHER FINANCING SOURCES

Uses/(Source) of fund balance	<u>(\$60,739)</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES	\$152,150
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EXPENDITURES:

Executive Services Bureau (R108/0352000)	
Classified Services	\$30,000
Public Database Investigation	86,400
TPA Membership	<u>35,750</u>
Sub-total	\$152,150

TOTAL EXPENDITURES	\$152,150
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**PROJECTED
FY2009-10 FUND BALANCE
STATE AWARDED ASSETS FUND**

Fund Balance as of 9/30/09*	\$230,115
Plus: Projected Revenues	\$212,889
Less: Projected Expenditures	(\$152,150)
Unreserved Fund Balance as of 9/30/10	\$290,854

* Preliminary fund balance pending of audit of fund balances.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R108 STATE AWARDED ASSETS FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u> POLICE ADMINISTRATION	\$ 616,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 616,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0352000	<u>EXECUTIVE SERVICES BUREAU</u> EXECUTIVE SERVICES BUREAU	\$ 378,297	\$ 354,574	\$ 122,150	\$ 122,150	0.00	0.00	0.00	0.00
	Sub-Total	\$ 378,297	\$ 354,574	\$ 122,150	\$ 122,150	0.00	0.00	0.00	0.00
0356000	<u>SPECIAL SERVICES BUREAU</u> SPECIAL SERVICES BUREAU	\$ 5,000	\$ 94,953	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 5,000	\$ 94,953	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	TOTAL	\$ 999,297	\$ 449,527	\$ 152,150	\$ 152,150	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

LAKE WORTH TRUST FUND

Under the direction of the Water Department Fund, the Lake Worth Trust Fund manages approximately 300 lease properties adjacent to Lake Worth. The fund was established to provide funding for purchasing improvements on leased properties in accordance with the lease agreements, in the event the leased properties are not sold to the lessee. The Lake Worth Trust Fund also provides funding for the maintenance of park grounds located along the lake. These contractual services are now managed by the Water Department.

The Fund is responsible for all costs associated with five Deputy City Marshal positions and one Senior Deputy City Marshal position. These six officers provide protection for the parks and neighborhoods adjacent to the lake.

FORT WORTH



**LAKE WORTH TRUST FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Lease Income	\$180,000
Boat Fees	14,800
Interest Earned on Leases	1,000
Lease Transfer	<u>1,000</u>

TOTAL REVENUE \$196,800

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$725,830</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$922,630

EXPENDITURES:

Water and Sewer	\$400,000
Lake Patrol	501,366
Administrative Service Charge	<u>21,264</u>

TOTAL RECURRING EXPENSES \$922,630

CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$922,630

**PROJECTED
FY2009-10 FUND BALANCE
LAKE WORTH TRUST FUND**

Fund Balance as of 9/30/09*	\$1,796,509
Plus: Projected Revenues	\$196,800
Less: Projected Expenditures	(\$922,630)
Fund Balance as of 9/30/10	\$1,070,679

*Preliminary fund balance due to pending audit of actual fund balance.

**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Water and Sewer	\$0	\$0	\$0	\$0	\$421,264
Lake Patrol	420,000	399,115	450,499	450,499	501,366
Parks Maintenance	160,000	160,000	178,000	178,000	0
Engineering Services	<u>178,523</u>	<u>125,266</u>	<u>186,264</u>	<u>186,264</u>	<u>0</u>
TOTAL	\$758,523	\$684,381	\$814,763	\$814,763	\$922,630

FORT WORTH



**COMPARISON OF LAKE WORTH TRUST FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Interest Earned on Leases	\$1,648	\$4,683	\$1,000	\$1,000	\$1,000
Boat Fees	42,507	48,639	14,800	14,800	14,800
Lease Income	535,717	635,263	180,000	180,000	180,000
Lease Transfer Fees	<u>3,650</u>	<u>5,850</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
TOTAL	\$583,522	\$694,435	\$196,800	\$196,800	\$196,800

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND - LAKE WORTH TRUST FUND	FE70/060001002000

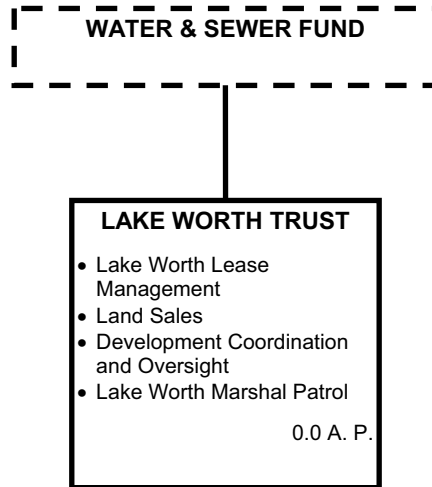
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

The Water & Sewer Fund manages approximately 300 leaseholds adjacent to Lake Worth; purchases improvements located on the properties upon expiration of the leases; and markets the properties for sale to the public.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	0	0	421,264	421,264
Capital Outlay	0	0	0	0
Total Expenditures	\$ 0	\$ 0	\$ 421,264	\$ 421,264

LAKE WORTH TRUST FUND- 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND. LAKE WORTH TRUST FUND	FE70/060:038

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$814,763	A.P.	0.00
2009-10 ADOPTED:	\$922,630	A.P.	0.00

- A) The adopted budget increases by \$250,000 for the transfer to the Water and Sewer Fund based on the expected workload by staff on marketing and leasing activities.

- B) The adopted budget increases by \$50,867 for transfers out to the Municipal Courts Department for lake patrol services.

- C) The adopted budget decreases by (\$178,000) for other contractual services for mowing and maintenance.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

WATER & SEWER FUND, LAKE WORTH TRUST FUND

DEPARTMENT PURPOSE

To provide professional real estate management services for City-owned leased properties around Lake Worth. These services include leasing, marketing/sale, and purchasing private improvements when necessary. The fund also provides financial resources for the City Marshal presence on and around the lake

FY2009-10 DEPARTMENTAL OBJECTIVES

To complete sales requests within 90 days of receipt of purchasers' notice for eligible properties

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Percent of sales requests completed within 90 days of receipt of purchaser's notice	100%	100%	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER AND SEWER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>WATER AND SEWER</u>								
060	WATER AND SEWER	\$ 0	\$ 0	\$ 421,264	\$ 421,264	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 421,264</u>	<u>\$ 421,264</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 421,264	\$ 421,264	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
ENGINEERING SERVICES – LAKE WORTH TRUST FUND	FE70/030001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

Effective in FY2010, the Lake Worth Trust Fund will be managed by the Water Department. Accordingly, budgeted amounts can be found in that section for the Lake Worth Trust Fund.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	520,057	186,264	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 520,057	\$ 186,264	\$ 0	\$ 0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
030	<u>ENGINEERING</u>								
	ENGINEERING	\$ 520,057	\$ 186,264	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 520,057</u>	<u>\$ 186,264</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 520,057	\$ 186,264	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

PACS, LAKE WORTH TRUST FUND

FE70/080001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

In the past the Lake Worth Trust Fund has provided funding to the Parks and Community Services Department for maintenance of park grounds adjacent to the lake, primarily through contracted maintenance services. For FY2010, the Water Department will manage these maintenance services.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	393,682	178,000	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 393,682	\$ 178,000	\$ 0	\$ 0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS AND COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
080	<u>PARKS & COMMUNITY SERVICES</u> PARKS AND COMMUNITY SERVICES	\$ 393,682	\$ 178,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 393,682</u>	<u>\$ 178,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 393,682	\$ 178,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT, LAKE WORTH TRUST FUND	FE70/038001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Five Deputy City Marshals and one Senior Deputy City Marshal provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund to cover costs associated with these patrol services.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	1,220,699	450,499	501,366	501,366
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,220,699	\$ 450,499	\$ 501,366	\$ 501,366

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
038	<u>MUNICIPAL COURT</u>								
	MUNICIPAL COURT	\$ 1,220,699	\$ 450,499	\$ 501,366	\$ 501,366	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,220,699</u>	<u>\$ 450,499</u>	<u>\$ 501,366</u>	<u>\$ 501,366</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,220,699	\$ 450,499	\$ 501,366	\$ 501,366	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

CABLE COMMUNICATIONS FUND

The Cable Communications Fund was created in 1988 shortly after the amended franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract with the Cable Communications Office producing programming for the Municipal and Community access channels. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable. Effective FY2010, the Cable Communications Fund will only include the programming for the Municipal access channel

The Cable Communications Fund organizationally transferred to the Community Relations Department from the City Manager's Office. This transfer includes a subsidy of \$564,504 from the General Fund. The primary functions of the Fund include: 1) management of all matters relating to state and municipal cable television franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) creation of original programming hours to exceed state requirements for the Municipal and Community cable television access channels for which the City is responsible.

The Cable Communications Office broadcasts and records municipal meetings for public viewing on the Municipal channel. These include live coverage of City Council, Building Standards, Plan and Zoning Commissions meetings. Cable production crews also produce a variety of departmental programs to help inform and educate citizens of City services and offerings.

Cable Office staff work with citizens to produce community events and topics of interest for citizens on the Community channel. Programs include the Van Cliburn Piano Competition, Minority Leaders and Citizens Council, Chicano Luncheon, Kids Who Care, local semi-pro and high school sports, and cultural celebrations such as Juneteenth and the Hispanic Heritage celebrations.

Finally, the Cable Office schedules and broadcasts programs created by private citizens and organizations for the public access channel.

Before the City's municipal cable franchises were terminated, the Cable Communications Fund received operational funding from Public, Educational, and Governmental (PEG) fees from cable subscribers, and derived additional revenue from several sources such as production classes offered to the general public on a fee-for-service basis and interest on investments. Due to changes in state legislation the Cable Office must now utilize all cable subscriber PEG revenues for equipment replacement.

FORT WORTH



**CABLE COMMUNICATIONS FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Investment Income	\$38,637
Remaining PEG fees	<u>13,200</u>
TOTAL REVENUE	\$51,837

OTHER FINANCING SOURCES:

General Fund Subsidy	<u>\$564,504</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$616,341

EXPENDITURES:

Personal Services	\$455,663
Supplies	33,300
Contractual Services	<u>127,378</u>
TOTAL EXPENDITURES	\$616,341

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
CABLE COMMUNICATIONS FUND**

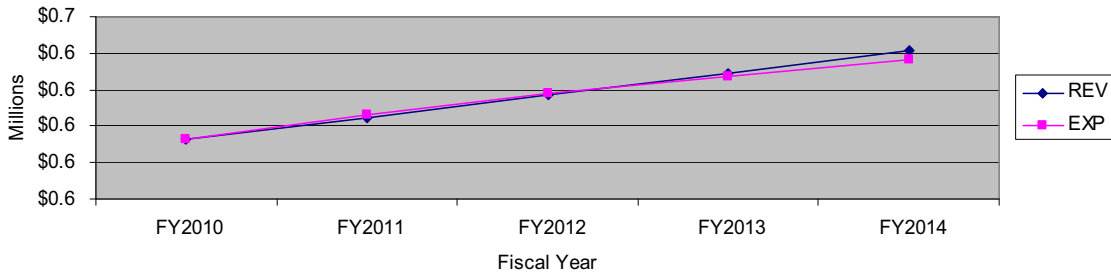
Fund balance as of 9/30/09*	\$1,428,303
Plus: Projected Revenues	\$616,341
Less: Projected Expenditures	(\$616,341)
Fund balance as of 9/30/10	\$1,428,303

* Preliminary fund balance due to pending audit of actual fund balances

**CABLE COMMUNICATIONS FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Fund Balance	\$1,428,303	\$1,428,303	\$1,427,701	\$1,427,334	\$1,428,422
Revenues*					
Transfers In	\$564,504	\$570,149	\$575,851	\$581,609	\$587,425
Interest	\$38,637	\$39,023	\$39,414	\$39,808	\$40,206
PEG Income	\$13,200	\$13,200	\$13,200	\$13,200	\$13,200
Total Revenue	\$616,341	\$622,372	\$628,464	\$634,617	\$640,831
Total Resources	\$2,044,644	\$2,050,676	\$2,056,165	\$2,061,951	\$2,069,253
Expenditures					
Personnel Services	\$455,663	\$460,690	\$464,923	\$467,982	\$471,206
Supplies	\$33,300	\$33,633	\$33,969	\$34,309	\$34,652
Contractual	\$127,378	\$128,652	\$129,938	\$131,238	\$132,550
Total Expenditures	\$616,341	\$622,975	\$628,831	\$633,529	\$638,408
Projected Variance	\$0	(\$603)	(\$366)	\$1,088	\$2,423
Projected Fund Balance	\$1,428,303	\$1,427,701	\$1,427,334	\$1,428,422	\$1,430,844
Reserve Requirement (20%)	\$123,268	\$124,595	\$125,766	\$126,706	\$127,682
Excess/(Deficit)	\$1,305,035	\$1,303,106	\$1,301,568	\$1,301,716	\$1,303,163

CABLE COMMUNICATIONS FUND
PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CABLE COMMUNICATIONS FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Cable Communications	<u>\$2,277,479</u>	<u>\$4,801,236</u>	<u>\$1,019,898</u>	<u>\$1,019,898</u>	<u>\$616,341</u>
TOTAL	\$2,277,479	\$4,801,236	\$1,019,898	\$1,019,898	\$616,341

FORT WORTH



**COMPARISON OF CABLE COMMUNICATIONS FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Program Income	\$212,465	\$605,808	\$13,200	\$13,200	\$13,200
Unrealized Gain	12,677	16,065	0	0	0
Interest on Investments	48,483	90,634	21,000	2,100	38,637
Video Charges	17,410	41,955	0	0	0
Miscellaneous	290	20,704	168,678	168,678	0
General Fund Sustainment	501,506	2,519,001	817,020	817,020	564,504
Use of Reserves	<u>1,152,408</u>	<u>(32,057)</u>	<u>0</u>	<u>18,900</u>	<u>0</u>
TOTAL	\$1,945,239	\$3,262,110	\$1,019,898	\$1,019,898	\$616,341

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

CABLE COMMUNICATIONS

FUND/CENTER

FE72/002500100000

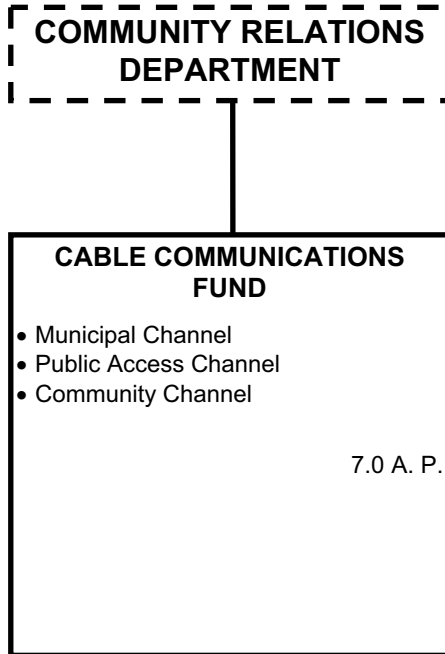
SUMMARY OF FUND RESPONSIBILITIES:

The Cable Communications Fund is part of the Community Relations Department. The primary functions of the Fund include: management of all matters relating to the state and municipal cable television franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and creation of original programming hours to exceed state requirements for the two cable television access channels under the City's management.

New state and federal laws have changed the method in which this division is funded. In 2005, the Texas Legislature passed a law creating statewide cable/video franchising. The state law allows cities to receive fees for Public, Educational and Governmental (PEG) access channel capital expenditures, but eliminated fees for daily operations. To maintain operations, the Cable Communications Office will continue to need a subsidy from the General Fund.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 2,447,468	\$ 778,605	\$ 455,663	\$ 455,663
Supplies	179,950	49,600	33,300	33,300
Contractual	634,692	191,693	127,378	127,378
Capital Outlay	1,539,126	0	0	0
Total Expenditures	\$ 4,801,236	\$ 1,019,898	\$ 616,341	\$ 616,341
Authorized Positions	13.00	12.00	7.00	7.00

CABLE COMMUNICATIONS FUND - 7.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CABLE COMMUNICATIONS	FE72/002500100000

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$1,019,898	A.P.	12.00
2009-10 ADOPTED:	\$616,341	A.P.	7.00

A) The adopted budget decreases by (\$323,844) for the elimination of five authorized positions. This reduction includes one Cable Services Manager, one Administrative Technician, one Administrative Assistant and two Cable Director/Producers. This elimination of two cable channels with the Municipal access channel remaining.

B) The adopted budget increases by \$63,368 for the elimination of salary savings budgeted.

C) The adopted budget decreases by (\$20,224) for the implementation of eight mandatory furlough days city wide. Staff will not work on those specific days and will not be paid.

D) The adopted budget increases by \$11,069 due to a potential 2% increase in the City's contribution to the employee retirement fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CABLE COMMUNICATIONS FUND

DEPARTMENT PURPOSE

Community Cable Television (CCT), in partnership with the community, will produce and provide diverse television programming for the Fort Worth cable subscriber. The purpose of the CMO/Cable Communications Office is to provide an information delivery medium between the citizens of Fort Worth, Councils, Boards, and Committees. The Cable Communications Office produces programming for the City's Municipal access cable channel.

FY2009-10 DEPARTMENTAL OBJECTIVES

The Cable Office will continue to benefit Fort Worth residents by producing a minimum of eight hours of high quality, non-commercial programming for the Municipal access channels on a daily basis. Outdated video equipment will be replaced with superior goods. Selected City Hall public meetings will continue to be carried live over cable and streamed over the Internet. A concentrated effort will be placed on the professional delivery of informative and educational material in City department videos. Community event programming will continue on a staff-available basis.

To provide studio space and technical assistance to local individuals, students, groups, and organizations wishing to produce programming for Open Channel 28 and deliver the programming to the cable company.

To act as the City's liaison with cable television providers, oversee state and municipal cable franchises, and exceed the minimum state franchise requirement for non-repeat, non-character generated programming for access channels.

DEPARTMENTAL MEASURES	ACTUAL FY2008	ESTIMATED FY2009	PROJECTED FY2010
Annual Original Programming Hours	952	925	820
Number of Open Channel 28 Producers	47	50	50
Number of Open Channel Workshop Students	21	21	21
Non-repeat hours of programming (Open Channel)	2,000	2,000	2,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72 SPECIAL TRUST FUND		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
002	<u>CABLE OFFICE</u>								
	CITY MANAGER'S OFFICE	\$ 4,801,236	\$ 1,019,898	\$ 616,341	\$ 616,341	13.00	12.00	7.00	7.00
	Sub-Total	<u>\$ 4,801,236</u>	<u>\$ 1,019,898</u>	<u>\$ 616,341</u>	<u>\$ 616,341</u>	<u>13.00</u>	<u>12.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 4,801,236	\$ 1,019,898	\$ 616,341	\$ 616,341	13.00	12.00	7.00	7.00

FORT WORTH



**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2009-10 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Bureau of Justice Assistance</u>				
ARRA Justice Assistance Grant (JAG) Formula	Police	\$1,723,086	\$1,723,086	\$0
FY 09 JAG Formula	Police	419,144	419,144	0
ARRA JAG Competitive	Police	521,295	521,295	0
Human Trafficking	Police	66,667	50,000	16,667
Paul Coverdell Forensic Science Improvement	Police	124,929	124,929	0
COPS Secure our School	Police	500,000	500,000	0
ARRA: Combating Narcotic Activity Stemming	Police	346,170	346,170	0
ARRA: COPS Child Predator Program	Police	500,000	500,000	0
<u>Criminal Justice Division of the Office of the Governor of Texas</u>				
Cold Case Investigations - 2007	Police	114,890	58,975	55,915
Domestic Assault Response Team (DART)	Police	123,766	76,232	47,534
ARRA: State Edward Byrne Memorial JAG Program	Police	168,338	168,338	0
<u>North Texas Crime Commission</u>				
Project Safe Neighborhood	Police	54,000	54,000	0
<u>Office of the Attorney General of Texas</u>				
Other Victim Assistance Grant	Police	52,237	50,000	2,237
<u>Texas Commission on Environmental Quality</u>				
TCEQ Compliance Contract	Environmental Management	414,945	278,013	136,932
EPA/TCEQ PM 10	Environmental Management	154,428	103,467	50,961
EPA/TCEQ PM 2.5	Environmental Management	36,728	36,728	0
EPA/TCEQ Whole Air Monitoring	Environmental Management	410,500	410,500	0
TCEQ Ozone	Environmental Management	60,000	60,000	0
<u>Texas Department of Transportation</u>				
STEP Comprehensive	Police	458,837	400,337	58,500
STEP Commercial Motor Vehicle	Police	69,262	59,657	9,605
Click It or Ticket	Police	65,000	65,000	0
Motor Carrier Safety Assistance Program	Police	267,894	267,894	0
<u>Texas State Comptroller</u>				
Tobacco Compliance 2010	Police	31,000	31,000	0
<u>Texas State Library and Archives Commission</u>				
Interlibrary Loan	Library	285,482	285,482	0
Loan Star Libraries	Library	183,336	183,336	0
<u>The Petfinder.com foundation</u>				
Bordetella Vaccinations	Code Compliance	36,000	36,000	0
<u>United States Department of Health and Human Services</u>				
Administration for Children and Families	Community Relations	285,000	285,000	0
<u>United States Department of Housing and Urban Development</u>				
Community Development Block Grant	Housing & Economic Development	6,743,925	6,743,925	0
HOME	Housing & Economic Development	3,216,778	3,216,778	0
Emergency Shelter Grant	Housing & Economic Development	294,481	294,481	0
Housing Opportunities for Persons with AIDS	Housing & Economic Development	892,529	892,529	0
Community Development Block Grant (Recovery)	Housing & Economic Development	1,796,412	1,796,412	0
Homelessness Prevention and Rapid Re-Housing Program	Housing & Economic Development	2,746,929	2,746,929	0
Neighborhood Stabilization Program Grant	Housing & Economic Development	6,307,433	6,307,433	0
Fair Housing Assistance Program	Community Relations	517,559	517,559	0
<u>United States Equal Employment Opportunity Commission</u>				
Fair Employment Practices Program	Community Relations	73,450	73,450	0
<u>University of North Texas Health Science Center</u>				
Guinn Elementary Construction	Housing & Economic Development	700,000	700,000	0
TOTAL		\$30,762,430	\$30,384,079	\$378,351

FORT WORTH



FUND STATEMENT**FUND:****CRIME CONTROL AND PREVENTION DISTRICT**

The Crime Control and Prevention District (CCPD) was implemented during FY1996. The CCPD was made possible through voters' authorization of a half-cent increase in sales tax, effective October 1, 1995. The District was initially authorized for five years. Revenue from this tax has been used to employ additional police officers, purchase replacement and new CCPD vehicles, provide increased security at schools, and expand other crime fighting programs. Through the use of this revenue, the City of Fort Worth planned to reduce crime by an average of 10 percent for each of the five years.

On May 6, 2000, a new election was held to re-authorize the district for an additional five-year period. Fort Worth residents voted in favor of re-authorization, which will allow the City of Fort Worth to continue the half-cent portion of the sales tax until the expiration of the five-year period. The new period began October 1, 2000, and continued until September 30, 2005. On February 5, 2005, voters again re-authorized the district for another five-year period, beginning October 1, 2005, until September 30, 2010.

A nine-member board of directors appointed by the City Council establishes the budget and policies of the Crime Control and Prevention District. By law, the City Manager proposes the annual district budget to the board, which then votes approval or disapproval after holding a mandatory public hearing. After the district board has approved the annual budget, it is forwarded to the City Council, which votes approval or disapproval after holding a mandatory public hearing of its own.

A substantial portion of the fund balance is set aside for a multiyear phase-out of the Crime Control and Prevention District. The phase-out plan goes into effect if voters do not re-authorize the district. The plan mainly provides funding for CCPD employees for a limited time so they can fill openings that become available elsewhere in the Department. However, the board of directors may also decide to use a portion of the fund balance for other purposes, such as upgrades to the public safety communication system and newly created programs.

FORT WORTH



**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FISCAL YEAR
2010**

REVENUES:

Sales Tax Revenue	\$45,654,866
School Security Initiative Revenue	4,090,074
Interest on Investments	906,971
Miscellaneous Revenue	<u>164,274</u>
TOTAL REVENUE	\$50,816,184
Uses/(Source) of Fund balance	(190,258)
TOTAL SOURCE OF FUNDS	\$50,625,926

EXPENDITURES:

Personal Services	\$26,792,945
Supplies	3,368,149
Contractual Services	<u>16,979,074</u>
TOTAL RECURRING EXPENSES	\$47,140,168
TOTAL CAPITAL OUTLAY	<u>\$3,485,758</u>
TOTAL EXPENDITURES	\$50,625,926

FORT WORTH



**PROJECTED
FY2009-10 FUND BALANCE
CRIME CONTROL AND PREVENTION DISTRICT FUND**

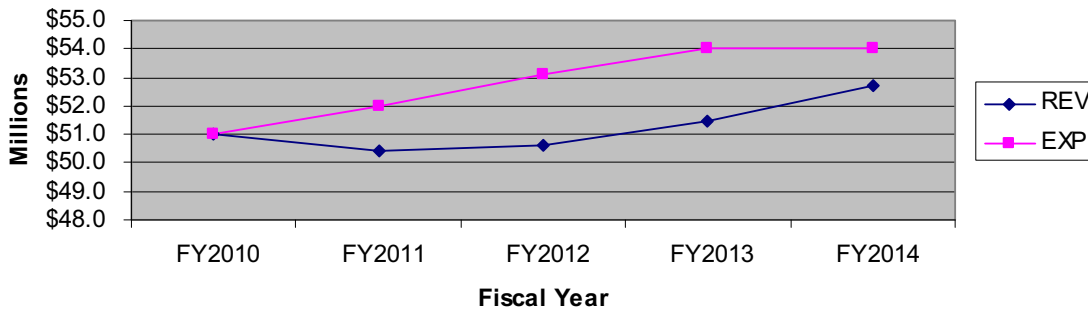
Unreserved Fund Balance as of 9/30/09*	\$30,437,519
Plus: Projected Revenues	\$50,816,184
Less: Projected Expenditures	(\$50,625,926)
Unreserved Fund Balance as of 9/30/10	\$30,627,777

* Preliminary fund balance due to pending audit of fund balances

**CRIME CONTROL PREVENTION DISTRICT FUND FIVE YEAR FORECAST
FISCAL YEAR 2010 THROUGH 2014**

	FY2009-10 Adopted	FY210-11 Projected	FY2011-12 Projected	FY2012-13 Projected	FY2013-14 Projected
Beginning Fund Balance	\$30,437,519	\$30,627,778	\$29,130,411	\$26,672,126	\$24,325,367
Revenues*					
Interest earned on investments	\$906,971	\$916,041	\$925,201	\$934,453	\$943,798
Sales Tax	\$45,654,866	\$45,198,317	\$45,424,309	\$46,332,795	\$47,491,115
Reimbursement from other agencies	\$4,090,074	\$4,090,074	\$4,090,074	\$4,090,074	\$4,090,074
Other Revenue	<u>\$164,274</u>	<u>\$165,917</u>	<u>\$167,576</u>	<u>\$169,252</u>	<u>\$170,944</u>
Total Revenue	\$50,816,185	\$50,370,349	\$50,607,160	\$51,526,574	\$52,695,931
Total Resources	\$81,253,704	\$80,998,126	\$79,737,571	\$78,198,700	\$77,021,298
Expenditures					
Personnel Services	\$26,792,945	\$28,001,053	\$29,164,764	\$29,938,293	\$30,103,849
Supplies	\$3,368,149	\$3,401,830	\$3,435,849	\$3,470,207	\$3,504,909
Contractual	\$16,979,074	\$16,979,074	\$16,979,074	\$16,979,074	\$16,979,074
Capital	\$3,485,758	\$3,485,758	\$3,485,758	\$3,485,758	\$3,485,758
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$50,625,926	\$51,867,716	\$53,065,445	\$53,873,333	\$54,073,590
Projected Variance	\$190,259	(\$1,497,367)	(\$2,458,285)	(\$2,346,759)	(\$1,377,660)
Projected Fund Balance	\$30,627,778	\$29,130,411	\$26,672,126	\$24,325,367	\$22,947,707
Reserve Requirement (20%)	\$30,375,556	\$31,120,629	\$31,839,267	\$32,324,000	\$32,444,154
Excess/(Deficit)	\$252,222	(\$1,990,219)	(\$5,167,141)	(\$7,998,633)	(\$9,496,447)

**CRIME CONTROL PREVENTION DISTRICT FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
<u>Violent Crime and Gangs</u>					
Crime Response Teams	\$5,417,106	\$5,349,392	\$5,533,512	\$6,438,336	\$5,915,734
Strategic Operations Fund	495,949	817,409	765,758	890,973	819,864
	849,041	764,151	1,108,617	1,289,895	1,063,387
Expanded Narcotics Investigation					
Gang Unit	1,132,656	1,076,954	1,225,637	1,426,050	1,291,009
Crime Prevention Agency	0	174,997	175,000	203,615	175,000
Partnership					
Comin' Up Program	233,309	115,943	383,011	445,640	358,011
Gang Graffiti Abatement	408,492	408,698	397,706	462,738	500,936
Crime Stoppers	75,000	75,000	75,000	87,264	75,000
Stockyards Detail	94,890	83,309	99,587	115,871	102,574
SCRAM	476,766	566,525	0	0	0
Homeland Security	<u>1,112,474</u>	<u>1,165,799</u>	<u>1,359,757</u>	<u>1,582,101</u>	<u>1,245,450</u>
Sub-Total	\$10,295,683	\$10,598,177	\$11,123,585	\$12,942,482	\$11,546,965
<u>Neighborhood Crime</u>					
Neighborhood Patrol Officers	\$5,552,729	\$5,964,400	\$5,940,973	\$6,912,424	\$6,146,401
Neighborhood Policing Districts	2,394,756	1,978,737	2,470,142	2,874,053	2,814,984
CODE BLUE	301,794	318,037	355,270	413,363	394,499
Police Storefronts	438,064	80,482	83,972	97,703	75,984
Neighborhood Crime Demolition - Residential	3,210	0	0	0	0
Community Prosecutor	160,000	88,741	0	0	0
Parks Community Policing	525,450	538,401	708,483	824,332	768,988
Crime Prevention Program	<u>175,601</u>	<u>204,096</u>	<u>200,000</u>	<u>232,703</u>	<u>200,000</u>
Sub-Total	\$9,551,604	\$9,172,894	\$9,758,840	\$11,354,577	\$10,400,856
<u>School Safety and Youth</u>					
School Security Initiative	\$5,225,367	\$5,701,736	\$6,043,283	\$7,031,463	\$6,590,919
After School Program	1,133,179	2,008,280	1,600,000	1,861,627	1,600,000
Safe Haven	<u>376,379</u>	<u>504,799</u>	<u>507,768</u>	<u>590,797</u>	<u>478,554</u>
Sub-Total	\$6,734,925	\$8,214,815	\$8,151,051	\$9,483,887	\$8,669,473

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
<u>Police Department Enhancements</u>					
Recruit Officer Training	\$3,397,404	\$4,802,341	\$2,973,825	\$3,460,096	\$2,162,519
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	6,201,019	5,329,547
Increased Jail Costs	2,667,979	2,667,979	2,667,979	3,104,239	2,667,979
Replacement of High Mileage Vehicles	3,824,155	4,440,076	5,122,600	5,960,233	4,614,171
Special Operations Division	399,627	400,318	432,115	502,773	530,891
Police Cadets	170,920	86,966	171,892	199,999	102,008
Special Events Overtime	612,586	671,955	704,158	819,300	675,374
Technology Infrastructure	2,120,976	2,550,704	2,756,558	3,207,302	2,685,925
Video Cameras in Beat Patrol Vehicles	24,850	149,784	95,000	110,534	120,000
Mobile Data Computers/CAD Operating Exp.	182,247	195,546	1,045,500	1,216,457	195,500
Crime Lab Facility	31,994	0	0	0	0
Crime Lab - DNA	213,676	213,676	709,481	825,493	128,914
Helicopter Lease & Equipment	73,924	0	0	0	0
Weapons Program - AR15	0	0	0	0	489,799
Tasers	0	65,007	65,000	75,629	65,000
Training Staff	119,261	153,661	209,412	243,654	216,005
Recruitment Budget	18,234	27,048	25,000	29,088	25,000
Facilities Design	<u>1,524,807</u>	<u>725,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$20,712,187	\$22,479,608	\$22,308,067	\$25,955,818	\$20,008,632
Total Expenditures	\$47,294,399	\$50,465,494	\$51,341,543	\$59,736,764	\$50,625,926

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
REVENUES**

	ACTUAL 2006-07	ACTUAL 2007-08	BUDGET 2008-09	RE-ESTIMATE 2008-09	ADOPTED 2009-10
Sales Tax Collections	\$44,405,869	\$47,102,131	\$46,534,984	\$40,388,737	\$45,654,866
School Security Initiative	3,147,425	3,531,152	3,735,314	3,241,961	4,090,074
Interest Earned	1,060,029	1,482,149	906,971	787,180	906,971
Miscellaneous Revenue	<u>300,166</u>	<u>223,585</u>	<u>164,274</u>	<u>142,577</u>	<u>164,274</u>
TOTAL	\$48,913,489	\$52,339,017	\$51,341,543	\$44,560,455	\$50,816,185

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

POLICE

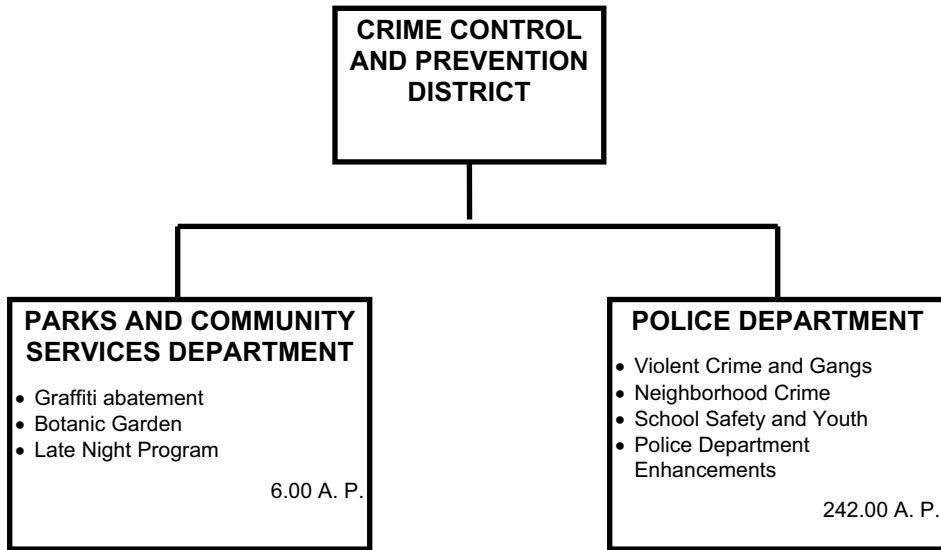
GR79/0359000:0359904

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime, enforce traffic laws, and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of non-criminal conduct such as traffic enforcement.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 25,995,093	\$ 25,329,572	\$ 25,957,192	\$ 25,957,192
Supplies	3,832,051	2,593,167	3,550,711	3,550,711
Contractual	16,110,923	17,604,563	16,362,341	16,362,341
Capital Outlay	3,491,841	4,708,052	3,485,758	3,485,758
Debt Service	0	0	0	0
Total Expenditures	\$ 49,429,908	\$ 50,235,354	\$ 49,356,002	\$ 49,356,002
Authorized Positions	247.00	242.00	242.00	242.00

CRIME CONTROL AND PREVENTION DISTRICT (CCPD) - 248.00 A. P.



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 25,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 25,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EAST DIVISION</u>								
0355903	EAST NP 6	\$ 193	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 193</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								
0356103	VPC - FAMILY VIOLENCE	\$ 62	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 62</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CRIME RESPONSE TEAMS</u>								
0359000	NORTH ZERO TOLERANCE	\$ 1,086,843	\$ 1,095,174	\$ 1,166,170	\$ 1,166,170	12.00	12.00	12.00	12.00
0359001	WEST ZERO TOLERANCE	1,096,937	1,122,599	1,212,910	1,212,910	12.00	12.00	12.00	12.00
0359002	SOUTH ZERO TOLERANCE	1,106,792	1,158,167	1,196,200	1,196,200	12.00	12.00	12.00	12.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0359003	EAST ZERO TOLER- ANCE	1,091,034	1,103,811	1,187,960	1,187,960	12.00	12.00	12.00	12.00
0359004	CENTRAL ZERO TOLER- ANCE	967,786	1,053,761	1,152,494	1,152,494	12.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 5,349,392</u>	<u>\$ 5,533,512</u>	<u>\$ 5,915,734</u>	<u>\$ 5,915,734</u>	<u>60.00</u>	<u>60.00</u>	<u>60.00</u>	<u>60.00</u>
	<u>SUPPLEMENTAL POLICE APPROPRIATION</u>								
0359100	CRIME PREVENTION AGENCY PARTNERSHIP	\$ 174,997	\$ 175,000	\$ 175,000	\$ 175,000	0.00	0.00	0.00	0.00
0359101	COMIN' UP PROGRAM	115,943	383,011	358,011	358,011	0.00	0.00	0.00	0.00
0359102	CRIME STOPPERS	75,000	75,000	75,000	75,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 365,940</u>	<u>\$ 633,011</u>	<u>\$ 608,011</u>	<u>\$ 608,011</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0359200	EXPANDED NARCOTICS INVESTIGATION	\$ 764,151	\$ 1,108,617	\$ 1,063,387	\$ 1,063,387	11.00	12.00	12.00	12.00
0359201	GANG ENFORCEMENT	1,076,954	1,225,637	1,291,009	1,291,009	13.00	13.00	13.00	13.00
0359202	SCRAM	566,525	0	0	0	6.00	0.00	0.00	0.00
0359203	HOMELAND SECURITY	1,165,799	1,359,757	1,245,450	1,245,450	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 3,573,430</u>	<u>\$ 3,694,011</u>	<u>\$ 3,599,846</u>	<u>\$ 3,599,846</u>	<u>41.00</u>	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0359300	<u>N/W FOB</u> NEIGHBORHOOD PATROL OFFICERS	\$ 5,939,400	\$ 5,940,973	\$ 6,146,401	\$ 6,146,401	68.00	64.00	64.00	64.00
	Sub-Total	<u>\$ 5,939,400</u>	<u>\$ 5,940,973</u>	<u>\$ 6,146,401</u>	<u>\$ 6,146,401</u>	<u>68.00</u>	<u>64.00</u>	<u>64.00</u>	<u>64.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICTS</u>								
0359400	NPD1	\$ 43,296	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0359401	CENTRAL NPD2	524,112	0	0	0	7.00	0.00	0.00	0.00
0359402	NPD3	96,028	0	0	0	0.00	0.00	0.00	0.00
0359403	NORTH NPD4	315,298	0	0	0	2.00	0.00	0.00	0.00
0359404	NPD6	248,105	0	0	0	1.00	0.00	0.00	0.00
0359405	NPD7	52,510	0	0	0	0.00	0.00	0.00	0.00
0359406	NPD8	273,761	0	0	0	2.00	0.00	0.00	0.00
0359407	NPD10	362,985	0	0	0	2.00	0.00	0.00	0.00
0359408	NPD12	62,383	0	0	0	0.00	0.00	0.00	0.00
0359410	CENTRAL NPD 2	134	581,459	685,758	685,758	0.00	5.00	4.00	4.00
0359411	NORTH NPD4	28	529,844	543,928	543,928	0.00	3.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0359412	EAST NPD 6	75	403,202	504,658	504,658	0.00	2.00	2.00	2.00
0359413	SOUTH NPD 8	0	494,613	556,019	556,019	0.00	2.00	2.00	2.00
0359414	WEST NPD 10	22	461,024	524,621	524,621	0.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 1,978,738</u>	<u>\$ 2,470,142</u>	<u>\$ 2,814,984</u>	<u>\$ 2,814,984</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>NEIGHBORHOOD CRIME</u>								
0359500	CODE BLUE	\$ 318,037	\$ 355,270	\$ 394,499	\$ 394,499	0.00	0.00	0.00	0.00
0359501	POLICE STOREFRONTS	80,482	83,972	75,984	75,984	0.00	0.00	0.00	0.00
0359504	CRIME PREVENTION PROGRAM	204,096	200,000	200,000	200,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 602,614</u>	<u>\$ 639,242</u>	<u>\$ 670,483</u>	<u>\$ 670,483</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SCHOOL SAFETY AND YOUTH</u>								
0359600	SCHOOL SECURITY INITIATIVE	\$ 5,701,736	\$ 6,043,283	\$ 6,590,919	\$ 6,590,919	62.00	66.00	66.00	66.00
0359601	AFTER SCHOOL PROGRAM	2,008,280	1,600,000	1,600,000	1,600,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 7,710,015</u>	<u>\$ 7,643,283</u>	<u>\$ 8,190,919</u>	<u>\$ 8,190,919</u>	<u>62.00</u>	<u>66.00</u>	<u>66.00</u>	<u>66.00</u>
	<u>TRAINING</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0359700	RECRUIT OFFICER TRAINING	\$ 4,802,341	\$ 2,973,825	\$ 2,162,519	\$ 2,162,519	0.00	0.00	0.00	0.00
0359701	TRAINING	153,661	209,412	216,005	216,005	2.00	2.00	2.00	2.00
0359702	RECRUITMENT	27,048	25,000	25,000	25,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,983,051</u>	<u>\$ 3,208,237</u>	<u>\$ 2,403,524</u>	<u>\$ 2,403,524</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>PD ENHANCEMENTS</u>								
0359800	CIVIL SERVICE PAY PLAN	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	0.00	0.00	0.00	0.00
0359801	INCREASED JAIL COSTS	2,667,979	2,667,979	2,667,979	2,667,979	0.00	0.00	0.00	0.00
0359802	REPLACEMENT OF HIGH-MILEAGE VEHICLES	4,440,076	5,122,600	4,614,171	4,614,171	0.00	0.00	0.00	0.00
0359803	SPECIAL OPERATIONS DIVISION VEHICLES	400,318	432,115	530,891	530,891	0.00	0.00	0.00	0.00
0359804	POLICE CADETS	86,966	171,892	102,008	102,008	0.00	0.00	0.00	0.00
0359805	SPECIAL EVENTS OVERTIME	671,955	704,158	675,374	675,374	0.00	0.00	0.00	0.00
0359806	TECHNOLOGY INFRA-STRUCTURE	2,550,704	2,756,558	2,685,925	2,685,925	0.00	0.00	0.00	0.00
0359807	MOBILE DATA COMPUTERS/CAD	195,546	1,045,500	195,500	195,500	0.00	0.00	0.00	0.00
0359808	SAFE HAVEN	504,799	507,768	478,554	478,554	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0359811	HELICOPTER LEASE / FLIR SYSTEM	213,676	709,481	128,914	128,914	0.00	0.00	0.00	0.00
0359814	ELECTION COSTS	0	0	489,799	489,799	0.00	0.00	0.00	0.00
0359815	TASERS	65,007	65,000	65,000	65,000	0.00	0.00	0.00	0.00
0359816	IN-CAR VIDEO SYSTEMS	149,784	95,000	120,000	120,000	0.00	0.00	0.00	0.00
0359821	FACILITIES DESIGN	725,000	0	0	0	0.00	0.00	0.00	0.00
0359822	STOCKYARDS DETAIL	83,309	99,587	102,574	102,574	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 18,084,666</u>	<u>\$ 19,707,185</u>	<u>\$ 18,186,236</u>	<u>\$ 18,186,236</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STRATEGIC OPERATIONS</u>								
0359900	NORTH	\$ 81,930	\$ 90,292	\$ 117,287	\$ 117,287	0.00	0.00	0.00	0.00
0359901	WEST	217,066	235,800	117,287	117,287	0.00	0.00	0.00	0.00
0359902	SOUTH	44,890	90,292	117,287	117,287	0.00	0.00	0.00	0.00
0359903	EAST	229,168	90,292	145,725	145,725	0.00	0.00	0.00	0.00
0359904	SSB	162,332	168,790	204,991	204,991	0.00	0.00	0.00	0.00
0359905	STRATEGIC OPERATIONS FUND-CENTRAL	82,023	90,292	117,287	117,287	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 817,409</u>	<u>\$ 765,758</u>	<u>\$ 819,864</u>	<u>\$ 819,864</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	TOTAL	\$ 49,429,908	\$ 50,235,354	\$ 49,356,002	\$ 49,356,002	247.00	242.00	242.00	242.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LAW	FUND/CENTER GR79/0121000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Law Department administers a program in the near southeast neighborhoods that provides legal staff to address some of the quality of life violations that contribute to broken windows and the perpetuation of crime. Funding for this program has been made available through the Crime Control and Prevention District (CCPD). The staff handle Class C misdemeanors and State violations that are non-incarcerable offenses. As a community-based program, the focus is on code compliance issues, manifestation of prostitution, possession of drug paraphernalia, and illegal dumping. In addition, the attorneys can file civil suits against nuisances such as trash dumps, motels with persistent drug and prostitution problems, and properties that need demolition.

In FY2009, this program was transferred to the Law Department.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 73,330	\$ 0	\$ 0	\$ 0
Supplies	1,329	0	0	0
Contractual	14,082	0	0	0
Total Expenditures	\$ 88,741	\$ 0	\$ 0	\$ 0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
0121000	<u>LAW DEPARTMENT</u> COMMUNITY PROSECUTOR	\$ 88,741	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 88,741</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 88,741	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GR79/0800511:0808080

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks as well as for the planning and administration of various recreation and human services programs that the City offers.

Parks and Community policing and security and graffiti abatement are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. It is important that the public also have available quality of life amenities, including libraries, entertainment, and parks. People will use these amenities, particularly the parks, only if they feel safe in them. Graffiti, if left unabated, breeds even more graffiti and potential violent conflict among the gangs that spread it.

Allocations	Actual FY2008	Adopted FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Personnel Services	\$ 584,887	\$ 773,364	\$ 835,753	\$ 835,753
Supplies	39,640	36,034	80,238	80,238
Contractual	289,867	296,791	353,933	353,933
Capital Outlay	32,704	0	0	0
Total Expenditures	\$ 947,099	\$ 1,106,189	\$ 1,269,924	\$ 1,269,924
Authorized Positions	2.00	6.00	6.00	6.00

FORT WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GR79/0359000:0359904

CHANGES FROM 2008-09 ADOPTED TO 2009-10 ADOPTED

2008-09 ADOPTED:	\$51,341,543	A.P.	242.0
2009-10 ADOPTED:	\$50,625,926	A.P.	248.0

- A) The adopted budget decreases by (\$1,361,373) based on the department's technology equipment plan. The decrease is primarily due to the annual lease payment for current MDC's accounted for in FY2009.
- B) The adopted budget decreases by (\$1,222,294) based on the FY2009-10 vehicle purchase plan for the department.
- C) The adopted budget increases by \$673,250 in minor equipment for dashboard replacement equipment and costs to outfit new department vehicles.
- D) The adopted budget increases by \$614,140 in other contractual for a lease purchase of a Bell helicopter for a five year term and increased cost associated with Crime District renewal process.
- E) The adopted budget decreases by (\$600,000) for leased computer maintenance.
- F) The adopted budget increases by (\$505,800) in salaries for regular employees due to a reduction in trainee costs appropriated in FY2009.
- G) The adopted budget increases by \$478,832 in civil service base pay due to the Meet and Confer contract agreement.
- H) The adopted budget increases by \$454,454 in information technology supplies for the purchase of handheld Motorola radios and new computer-related equipment.
- I) The adopted budget increases by \$405,265 for a 12% increase in group health contributions.
- J) The adopted budget increases by \$241,121 for a potential 2% increase in the City's contribution to employee retirement.
- K) The adopted budget increases by \$187,376 for cellular/mobile charges primarily for air cards for the mobile data devices for the patrol vehicles.
- L) The adopted budget decreases by (\$132,976) for reduced IT Solutions charges, which are based on the FY2009-10 allocation for this fund.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2008	Adopted Budget FY2009	Proposed Budget FY2010	Adopted Budget FY2010
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	LATE NIGHT PROGRAM	\$ 394,724	\$ 563,029	\$ 623,534	\$ 623,534	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 394,724</u>	<u>\$ 563,029</u>	<u>\$ 623,534</u>	<u>\$ 623,534</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	BOTANIC GARDEN	\$ 143,677	\$ 145,454	\$ 145,454	\$ 145,454	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 143,677</u>	<u>\$ 145,454</u>	<u>\$ 145,454</u>	<u>\$ 145,454</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808040	GRAFFITI ABATEMENT	\$ 408,698	\$ 397,706	\$ 500,936	\$ 500,936	2.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 408,698</u>	<u>\$ 397,706</u>	<u>\$ 500,936</u>	<u>\$ 500,936</u>	<u>2.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 947,099	\$ 1,106,189	\$ 1,269,924	\$ 1,269,924	2.00	6.00	6.00	6.00

FORT WORTH





FY2010 SALARY SCHEDULE

On September 15th, the City Council approved the fiscal year 2010 budget. In order to address a \$58 million budget gap, no pay increases were approved for general employees. Police Civil Service will receive their increases in accordance with the Meet and Confer Agreement.

Below are the general guidelines and information on the implementation of salary increases for fiscal year 2010. This information needs to be shared with staff responsible for completing the appropriate paperwork.

I. Non-exempt Employee Step Plan (Non-Civil Service)

- Non-exempt employees (non-civil service) will not receive an across the board salary increase.
- Non-exempt employees (non-civil service) will not receive any step increases.

II. Exempt Employee Pay Plan (Non-Civil Service)

- Exempt employees will not receive an across the board salary increase or any merit increases.

III. Sworn Police

- Sworn Police salary increases will be in accordance with their Meet and Confer Agreement between the City of Fort Worth and the Fort Worth Police Officers Association.

IV. Sworn Fire

- Fire Civil Service is still in contract negotiations with the City.

V. S Key Codes

- S key code employees will not receive a salary increase.

cc: Dale A. Fisseler, City Manager
Karen Montgomery, Assistant City Manager
Fernando Costa, Assistant City Manager
Tom Higgins, Assistant City Manager
Charles Daniels, Assistant City Manager

FORT WORTH



KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
E60	ASST PARKS/COMMUNITY SERVICES DIRECTOR	305	E	42.60	70.29	0%
P30	ASST PARTS/MATERIALS SUPERVISOR	117	N	17.55	24.76	0%
E57	ASST PLANNING AND DEVELOPMENT DIRECTOR	303	E	38.73	63.90	0%
A29	ASST PLANS EXAMINER SUPERVISOR	215	E	21.85	34.96	0%
E14	ASST POLICE DIRECTOR	305	E	42.60	70.29	0%
E78	ASST PUBLIC FACILITIES/EVENTS DIRECTOR	303	E	38.73	63.90	0%
E74	ASST PUBLIC FACILITIES/EVENTS MARKETING DIR	301	E	30.97	51.10	0%
G72	ASST PUBLIC SAFETY SUPPORT MANAGER	220	E	27.88	44.61	0%
G47	ASST SURVEY SUPERINTENDENT	218	E	25.29	40.46	0%
F01	ASST TO CITY MANAGER	301	E	30.97	51.10	0%
F03	ASST TO CITY MANAGER, SENIOR	303	E	38.73	63.90	0%
D02	ASST TO THE MAYOR	213	E	19.82	31.71	0%
G48	ASST TPW SUPERINTENDENT	219	E	26.55	42.48	0%
E49	ASST TRANSPORTATION/PUBLIC WORKS DIR	305	E	42.60	70.29	0%
E90	ASST WATER DIRECTOR	305	E	42.60	70.29	0%
A93	ASST WATER SYSTEMS PLANT SUPERVISOR	213	E	19.82	31.71	0%
A96	ASST WATER SYSTEMS SUPERINTENDENT	219	E	26.55	42.48	0%
G64	ATHLETIC COORDINATOR	216	E	22.94	36.70	0%
N80	AUDIO/VISUAL SPECIALIST	110	N	12.46	17.58	0%
C13	AUDIT INVESTIGATOR	219	E	26.55	42.48	0%
D35	AUDIT MANAGER	223	E	32.27	51.63	0%
C14	AUDITOR	215	E	21.85	34.96	0%
C16	AUDITOR, SENIOR	217	E	24.09	38.54	0%
N52	AUTO BODY REPAIRER	113	N	14.44	20.37	0%
D22	BENEFITS ADMINISTRATOR	226	E	37.35	59.76	0%
D10	BUDGET MANAGER	223	E	32.27	51.63	0%
F15	BUDGET OFFICER	305	E	42.60	70.29	0%
D33	BUILDING OFFICIAL	227	E	39.22	62.75	0%
A41	BUILDING SERVICES SUPERVISOR	216	E	22.94	36.70	0%
D01	BUSINESS DIVERSITY COORDINATOR	219	E	26.55	42.48	0%
D05	BUSINESS/COMMUNITY DEVELOPMENT COORDINATOR	220	E	27.88	44.61	0%
D04	BUSINESS/COMMUNITY DEVELOPMENT MANAGER	223	E	32.27	51.63	0%
B31	BUYER	212	E	18.88	30.21	0%
B32	BUYER, SENIOR	215	E	21.85	34.96	0%
B89	CABLE PRODUCER/DIRECTOR	210	E	17.12	27.39	0%
D89	CABLE SERVICES MANAGER	218	E	25.29	40.46	0%
G89	CABLE SERVICES SUPERVISOR	213	E	19.82	31.71	0%
D09	CAPITAL PROJECTS MANAGER	225	E	35.57	56.91	0%
B96	CHEMIST	213	E	19.82	31.71	0%
B98	CHEMIST, SENIOR	216	E	22.94	36.70	0%
A21	CHIEF DEPUTY CITY MARSHAL	219	E	26.55	42.48	0%
D70	CHIEF HELICOPTER PILOT	219	E	26.55	42.48	0%
AJ1	CHIEF JUDGE	307	E	48.55	80.11	0%
AE3	CITY ATTORNEY	318	E	72.14	119.03	0%
AE5	CITY AUDITOR	307	E	48.55	80.11	0%
O03	CITY COUNCIL MEMBER	ZZZ	E	25,000/yr	25,000/yr	0%
G65	CITY FORESTER	221	E	29.27	46.83	0%
AE1	CITY MANAGER	318	E	72.14	119.03	0%
E31	CITY MARSHAL	303	E	38.73	63.90	0%
AE7	CITY SECRETARY	307	E	48.55	80.11	0%
D47	CITY TRAFFIC ENGINEER	226	E	37.35	59.76	0%
D14	CITY TREASURER	223	E	32.27	51.63	0%
A14	CLERICAL SUPERVISOR	208	E	15.52	24.83	0%
E30	CLERK OF MUNICIPAL COURT	303	E	38.73	63.90	0%
F23	CODE COMPLIANCE DIRECTOR	307	E	48.55	80.11	0%
W20	CODE COMPLIANCE OFFICER	117	N	17.55	24.76	0%
W22	CODE COMPLIANCE OFFICER, SENIOR	120	N	20.31	28.65	0%
D38	CODE COMPLIANCE SUPERINTENDENT	219	E	26.55	42.48	0%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
A36	CODE COMPLIANCE SUPERVISOR	217	E	24.09	38.54	0%
W21	CODE COMPLIANCE TECHNICIAN	112	N	13.75	19.39	0%
C02	COMMUNICATION COORDINATOR	221	E	29.27	46.83	0%
W18	COMMUNICATION SHIFT SUPERVISOR	122	N	22.40	31.60	0%
C24	COMMUNICATIONS OFFICER	216	E	22.94	36.70	0%
F36	COMMUNITY RELATIONS DIRECTOR	307	E	48.55	80.11	0%
N55	COMMUNITY CENTER AIDE	109	N	11.87	16.74	0%
G62	COMMUNITY CENTER COORDINATOR	218	E	25.29	40.46	0%
A69	COMMUNITY CENTER SUPERVISOR	215	E	21.85	34.96	0%
C61	COMMUNITY COUNSELOR	213	E	19.82	31.71	0%
G68	COMMUNITY HEALTH SUPERVISOR	215	E	21.85	34.96	0%
J50	COMMUNITY OUTREACH WORKER	108	N	11.30	15.94	0%
D67	COMMUNITY SERVICES MANAGER	222	E	30.73	49.17	0%
B55	CONSERVATION SPECIALIST	215	E	21.85	34.96	0%
G45	CONSTRUCTION INSPECTION SUPERVISOR	218	E	25.29	40.46	0%
K27	CONSTRUCTION INSPECTOR I	116	N	16.72	23.58	0%
K29	CONSTRUCTION INSPECTOR II	119	N	19.34	27.28	0%
P29	CONSTRUCTION INSPECTOR, SENIOR	121	N	21.33	30.09	0%
D31	CONSTRUCTION SUPERINTENDENT	220	E	27.88	44.61	0%
K53	CONSUMER HEALTH SPECIALIST	119	N	19.34	27.28	0%
K54	CONSUMER HEALTH SPECIALIST, SENIOR	120	N	20.31	28.65	0%
B43	CONTRACT COMPLIANCE SPECIALIST	212	E	18.88	30.21	0%
B45	CONTRACT COMPLIANCE SPECIALIST, SENIOR	216	E	22.94	36.70	0%
K43	CONTRACT COMPLIANCE TECHNICIAN	111	N	13.09	18.46	0%
D27	CONTRACT SERVICES ADMINISTRATOR	221	E	29.27	46.83	0%
O05	COUNCIL AIDE	ZZZ	E	24.76		0%
N12	COURIER	114	N	15.16	21.38	0%
K08	COURT INTERPRETER	115	N	15.92	22.46	0%
K05	COURT REPORTER	118	N	18.43	25.99	0%
B79	CRIME ANALYST	212	E	18.88	30.21	0%
G71	CRIME LAB QA COORDINATOR	220	E	27.88	44.61	0%
B30	CRIMINAL INTELLIGENCE ANALYST	221	E	29.27	46.83	0%
N92	CROSS CONNECTION TECHNICIAN	115	N	15.92	22.46	0%
P81	CUSTODIAL SERVICES SUPERVISOR	112	N	13.75	19.39	0%
N23	CUSTODIAN	107	N	10.76	15.18	0%
J33	CUSTOMER SERVICE INFORMATION SPECIALIST	116	N	16.72	23.58	0%
D92	CUSTOMER SERVICE MANAGER	219	E	26.55	42.48	0%
J30	CUSTOMER SERVICE REPRESENTATIVE I	111	N	13.09	18.46	0%
J32	CUSTOMER SERVICE REPRESENTATIVE II	112	N	13.75	19.39	0%
P14	CUSTOMER SERVICE REPRESENTATIVE, SENIOR	114	N	15.16	21.38	0%
A90	CUSTOMER SERVICE SUPERVISOR	213	E	19.82	31.71	0%
A74	DATA REPORTING SHIFT SUPERVISOR	211	E	17.98	28.77	0%
J70	DATA REPORTING TECHNICIAN	113	N	14.44	20.37	0%
P70	DATA REPORTING TECHNICIAN, SENIOR	115	N	15.92	22.46	0%
A72	DATA REPORTING UNIT SUPERVISOR	213	E	19.82	31.71	0%
C91	DATABASE ADMINISTRATOR	112	E	29.27	49.76	0%
AJ3	DEPUTY CHIEF JUDGE	224	E	33.88	54.21	0%
E13	DEPUTY CITY ATTORNEY	307	E	48.55	80.11	0%
W07	DEPUTY CITY MARSHAL	120	N	20.31	28.65	0%
W09	DEPUTY CITY MARSHAL, SENIOR	123	N	23.53	33.18	0%
A23	DEPUTY COURT CLERK	215	E	21.85	34.96	0%
E92	DEPUTY DEPARTMENT DIRECTOR	307	E	48.55	80.11	0%
K39	DEVELOPMENT GAS WELL INSPECTOR	120	N	20.31	28.65	0%
A34	DEVELOPMENT INSPECTION SUPERVISOR	216	E	22.94	36.70	0%
K38	DEVELOPMENT INSPECTOR	118	N	18.43	25.99	0%
P38	DEVELOPMENT INSPECTOR, SENIOR	119	N	19.34	27.28	0%
G40	DEVELOPMENT PROJECT COORDINATOR	217	E	24.09	38.54	0%
D36	DEVELOPMENT SERVICES ADMINISTRATOR	223	E	32.27	51.63	0%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
D61	DISTRICT SUPERINTENDENT	222	E	30.73	49.17	0%
N21	DROP OFF OPERATOR	113	N	14.44	20.37	0%
N68	DROVER	111	N	13.09	18.46	0%
C07	ECONOMIC DEVELOPMENT SPECIALIST	215	E	21.85	34.96	0%
K72	ELECTRONICS TECHNICIAN	112	N	13.75	19.39	0%
P72	ELECTRONICS TECHNICIAN, SENIOR	114	N	15.16	21.38	0%
K20	ELIGIBILITY SPECIALIST	112	N	13.75	19.39	0%
D74	EMERGENCY MANAGEMENT COORDINATOR	220	E	27.88	44.61	0%
B26	EMERGENCY MANAGEMENT OFFICER I	212	E	18.88	30.21	0%
B27	EMERGENCY MANAGEMENT OFFICER II	216	E	22.94	36.70	0%
B29	EMERGENCY MANAGEMENT OFFICER, SENIOR	218	E	25.29	40.46	0%
D45	ENGINEERING MANAGER	225	E	35.57	56.91	0%
G31	ENGINEERING PROGRAM ADMINISTRATOR	221	E	29.27	46.83	0%
K30	ENGINEERING TECHNICIAN I	114	N	15.16	21.38	0%
K32	ENGINEERING TECHNICIAN II	117	N	17.55	24.76	0%
P32	ENGINEERING TECHNICIAN, SENIOR	120	N	20.31	28.65	0%
F56	ENVIRONMENTAL MANAGEMENT DIRECTOR	307	E	48.55	80.11	0%
D56	ENVIRONMENTAL PROGRAM MANAGER	222	E	30.73	49.17	0%
K19	ENVIRONMENTAL SPECIALIST	120	N	20.31	28.65	0%
B57	ENVIRONMENTAL SPECIALIST, SENIOR	217	E	24.09	38.54	0%
G56	ENVIRONMENTAL SUPERVISOR	220	E	27.88	44.61	0%
K73	EQUIPMENT COORDINATOR	117	N	17.55	24.76	0%
N25	EQUIPMENT OPERATOR	113	N	14.44	20.37	0%
P27	EQUIPMENT OPERATOR, SENIOR	114	N	15.16	21.38	0%
P41	EQUIPMENT SERVICES CREW LEADER	119	N	19.34	27.28	0%
F41	EQUIPMENT SERVICES DIRECTOR	309	E	53.38	88.08	0%
G43	EQUIPMENT SERVICES MANAGER	220	E	27.88	44.61	0%
N47	EQUIPMENT SERVICES MECHANIC I	111	N	13.09	18.46	0%
N49	EQUIPMENT SERVICES MECHANIC II	114	N	15.16	21.38	0%
P50	EQUIPMENT SERVICES MECHANIC, SENIOR	117	N	17.55	24.76	0%
A42	EQUIPMENT SERVICES SUPERVISOR	217	E	24.09	38.54	0%
K48	EQUIPMENT SERVICES TECHNICIAN	109	N	11.87	16.74	0%
F10	EXECUTIVE ASSISTANT TO THE CITY MANAGER	309	E	53.38	88.08	0%
J16	EXECUTIVE SECRETARY	116	N	16.72	23.58	0%
J18	EXECUTIVE SECRETARY TO MAYOR/COUNCIL	117	N	17.55	24.76	0%
S01	EXTRA HELP (N or E Depending on Shadow Class)	ZZZ	N or E	varies		0%
D43	FACILITIES MANAGER	225	E	35.57	56.91	0%
P43	FIELD OPERATIONS CREW LEADER	117	N	17.55	24.76	0%
D44	FIELD OPERATIONS SUPERINTENDENT	221	E	29.27	46.83	0%
A45	FIELD OPERATIONS SUPERVISOR	217	E	24.09	38.54	0%
J34	FIELD SERVICES REPRESENTATIVE	112	N	13.75	19.39	0%
F14	FINANCE DIRECTOR	309	E	53.38	88.08	0%
G11	FINANCIAL REPORTING COORDINATOR	220	E	27.88	44.61	0%
D19	FINANCIAL SERVICES MANAGER	223	E	32.27	51.63	0%
Y05	FIRE BATTALION CHIEF	Y05	E	42.30	46.64	0%
S98	FIRE CADET	ZZZ	N	9.98		0%
Y04	FIRE CAPTAIN	Y04	N	38.69	40.62	0%
F72	FIRE CHIEF	309	E	53.38	88.08	0%
Y11	FIRE DEPUTY CHIEF	Y11	E	50.23	55.38	0%
Y02	FIRE ENGINEER	Y02	N	31.15	32.71	0%
Y01	FIRE FIGHTER	Y01	N	23.07	29.44	0%
Y03	FIRE LIEUTENANT	Y03	N	34.53	36.26	0%
C41	FIRE PROTECTION SPECIALIST	218	E	25.29	40.46	0%
Y17	FIRE TRAINEE	Y17	N	17.91		0%
J86	FOOD AND BEVERAGE ATTENDANT	100	N	7.65	10.79	0%
J87	FOOD AND BEVERAGE ATTENDANT, SENIOR	104	N	9.30	13.12	0%
D28	FORENSIC DIVISION MANAGER	223	E	32.27	51.63	0%
C72	FORENSIC SCIENTIST	215	E	21.85	34.96	0%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
C74	FORENSIC SCIENTIST, SENIOR	218	E	25.29	40.46	0%
N56	GARDENER	112	N	13.75	19.39	0%
P56	GARDENER, SENIOR	114	N	15.16	21.38	0%
D95	GAS WELL LEASE MANAGER	222	E	30.73	49.17	0%
J88	GOLF CART ATTENDANT	100	N	7.65	10.79	0%
D66	GOLF COURSE MAINT/OPERATIONS SUPERINTENDENT	221	E	29.27	46.83	0%
A63	GOLF PROFESSIONAL	216	E	22.94	36.70	0%
J82	GOLF SHOP ATTENDANT	109	N	11.87	16.74	0%
J91	GOLF SHOP CLERK	102	N	8.44	11.90	0%
F04	GOVERNMENTAL AFFAIRS COORDINATOR	307	E	48.55	80.11	0%
G15	GOVERNMENTAL AFFAIRS LIAISON	226	E	37.35	59.76	0%
C43	GRADUATE ENGINEER	217	E	24.09	38.54	0%
D08	GRANTS MANAGER	221	E	29.27	46.83	0%
B60	GRANTS SPECIALIST	213	E	19.82	31.71	0%
K12	GRAPHIC ARTIST	117	N	17.55	24.76	0%
K24	GRAPHIC ARTIST, SENIOR	119	N	19.34	27.28	0%
N58	GREENHOUSE ATTENDANT	112	N	13.75	19.39	0%
G34	GROUND TRANSPORTATION COORDINATOR	218	E	25.29	40.46	0%
S82	HEAD LIFEGUARD	ZZZ	N	9.27	10.30	0%
D54	HEALTH OUTREACH MANAGER	220	E	27.88	44.61	0%
AJ7	HEARING OFFICER	213	E	19.82	31.71	0%
N70	HELICOPTER MECHANIC	122	N	22.40	31.60	0%
K70	HELICOPTER PILOT	122	N	22.40	31.60	0%
B69	HISTORICAL CURATOR	214	E	20.81	33.30	0%
W60	HORSE TRAINER	112	N	13.75	19.39	0%
D65	HORTICULTURE SUPERINTENDENT	221	E	29.27	46.83	0%
F09	HOUSING & ECONOMIC DEVELOPMENT DIRECTOR	307	E	48.55	80.11	0%
B05	HOUSING DEVELOPMENT SPECIALIST	216	E	22.94	36.70	0%
F47	HOUSING DIRECTOR	309	E	53.38	88.08	0%
D29	HOUSING PROGRAM MANAGER	222	E	30.73	49.17	0%
G29	HOUSING PROGRAM SUPERVISOR	216	E	22.94	36.70	0%
K23	HOUSING REHABILITATION TECHNICIAN I	114	N	15.16	21.38	0%
K25	HOUSING REHABILITATION TECHNICIAN II	116	N	16.72	23.58	0%
C25	HRI SPECIALIST	105	E	20.81	35.38	0%
D80	HUMAN RELATIONS MANAGER	222	E	30.73	49.17	0%
B41	HUMAN RELATIONS SPECIALIST	216	E	22.94	36.70	0%
B42	HUMAN RELATIONS SPECIALIST, SENIOR	218	E	25.29	40.46	0%
B21	HUMAN RESOURCES ANALYST	215	E	21.85	34.96	0%
B23	HUMAN RESOURCES ANALYST, SENIOR	217	E	24.09	38.54	0%
B25	HUMAN RESOURCES CONSULTANT	220	E	27.88	44.61	0%
G25	HUMAN RESOURCES COORDINATOR	220	E	27.88	44.61	0%
F25	HUMAN RESOURCES DIRECTOR	309	E	53.38	88.08	0%
D23	HUMAN RESOURCES MANAGER	223	E	32.27	51.63	0%
G67	HUMAN SERVICES COORDINATOR	215	E	21.85	34.96	0%
D68	HUMAN SERVICES MANAGER	220	E	27.88	44.61	0%
K10	HUMAN SERVICES SPECIALIST	115	N	15.92	22.46	0%
B33	HUMAN SERVICES SPECIALIST, SENIOR	211	E	17.98	28.77	0%
W62	IDENTIFICATION TECHNICIAN	113	N	14.44	20.37	0%
W63	IDENTIFICATION TECHNICIAN, SENIOR	115	N	15.92	22.46	0%
N07	INDUSTRIAL SEWING TECHNICIAN	112	N	13.75	19.39	0%
C04	INFRASTRUCTURE QUALITY CONTROL SPECIALIST	217	E	24.09	38.54	0%
A99	INSTRUMENTATION/ELECTRICAL SUPERVISOR	216	E	22.94	36.70	0%
K90	INSTRUMENTATION/ELECTRICAL TECHNICIAN	116	N	16.72	23.58	0%
P94	INSTRUMENTATION/ELECTRICAL TECHNICIAN, SENIOR	118	N	18.43	25.99	0%
W64	INTOXILYZER OPERATOR	113	N	14.44	20.37	0%
G78	IT BUSINESS PLANNER	109	E	25.29	42.99	0%
G79	IT BUSINESS PLANNER, SENIOR	111	E	27.88	47.40	0%
G81	IT BUSINESS SYSTEMS COORDINATOR	109	E	25.29	42.99	0%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
G83	IT COMMUNICATIONS CONSULTANT	107	E	22.94	39.00	0%
K85	IT COMMUNICATIONS TECHNICIAN	119	N	19.34	27.28	0%
P87	IT COMMUNICATIONS TECHNICIAN, SENIOR	121	N	21.33	30.09	0%
G80	IT LEAD BUSINESS PLANNER	113	E	30.73	52.24	0%
C90	IT LEAD PROGRAMMER/ANALYST	113	E	30.73	52.24	0%
K81	IT OPERATIONS SPECIALIST	112	N	13.75	19.39	0%
P83	IT OPERATIONS SPECIALIST, SENIOR	116	N	16.72	23.58	0%
K79	IT PC SUPPORT SPECIALIST	118	N	18.43	25.99	0%
C85	IT PROGRAMMER/ANALYST I	104	E	19.82	33.69	0%
C87	IT PROGRAMMER/ANALYST II	107	E	22.94	39.00	0%
C89	IT PROGRAMMER/ANALYST, SENIOR	110	E	26.55	45.14	0%
G86	IT PROJECT CONSULTANT	114	E	32.27	54.86	0%
G88	IT QUALITY ASSURANCE COORDINATOR	110	E	26.55	45.14	0%
K83	IT SERVICES SPECIALIST	116	N	16.72	23.58	0%
K84	IT SERVICES SPECIALIST, SENIOR	118	N	18.43	25.99	0%
F80	IT SOLUTIONS DIRECTOR	309	E	53.38	88.08	0%
D81	IT SOLUTIONS MANAGER	113	E	30.73	52.24	0%
D83	IT SOLUTIONS MANAGER, SENIOR	114	E	32.27	54.86	0%
A81	IT SOLUTIONS SUPERVISOR	213	E	19.82	31.71	0%
C81	IT TECHNICAL SUPPORT ANALYST I	103	E	18.88	32.10	0%
C83	IT TECHNICAL SUPPORT ANALYST II	106	E	21.85	37.15	0%
C84	IT TECHNICAL SUPPORT ANALYST, SENIOR	109	E	25.29	42.99	0%
K88	IT TECHNICIAN	112	N	13.75	19.39	0%
S60	JOB CARVING - OFFICE AIDE I	ZZZ	N	7.47		0%
S61	JOB CARVING - OFFICE AIDE II	ZZZ	N	8.24		0%
S62	JOB CARVING - SR OFFICE AIDE	ZZZ	N	9.06		0%
K07	JURY COORDINATOR	115	N	15.92	22.46	0%
D93	LABOR RELATIONS MANAGER	223	E	32.27	51.63	0%
K55	LABORATORY ASST	111	N	13.09	18.46	0%
G54	LABORATORY SUPERVISOR	217	E	24.09	38.54	0%
C92	LAKE WORTH COORDINATOR	217	E	24.09	38.54	0%
B38	LAND AGENT	215	E	21.85	34.96	0%
B40	LAND AGENT, SENIOR	218	E	25.29	40.46	0%
C53	LANDSCAPE ARCHITECT	215	E	21.85	34.96	0%
G63	LANDSCAPE ARCHITECT SUPERVISOR	220	E	27.88	44.61	0%
C55	LANDSCAPE ARCHITECT, SENIOR	217	E	24.09	38.54	0%
W67	LATENT PRINT EXAMINER	124	N	24.70	34.84	0%
W66	LATENT PRINT TECHNICIAN	116	N	16.72	23.58	0%
J10	LEGAL SECRETARY	114	N	15.16	21.38	0%
B83	LIBRARIAN	212	E	18.88	30.21	0%
D69	LIBRARIAN MANAGER	221	E	29.27	46.83	0%
G70	LIBRARIAN SUPERVISOR	218	E	25.29	40.46	0%
B85	LIBRARIAN, SENIOR	215	E	21.85	34.96	0%
K78	LIBRARY ASSISTANT I	113	N	14.44	20.37	0%
K86	LIBRARY ASSISTANT II	115	N	15.92	22.46	0%
F83	LIBRARY DIRECTOR	309	E	53.38	88.08	0%
B87	LIBRARY MATERIALS COORDINATOR	219	E	26.55	42.48	0%
J83	LIBRARY PAGE	107	N	10.76	15.18	0%
S81	LIFEGUARD	ZZZ	N	8.50	9.53	0%
K26	LOAN SERVICES REPRESENTATIVE	117	N	17.55	24.76	0%
B03	LOAN SERVICES REPRESENTATIVE, SENIOR	213	E	19.82	31.71	0%
D07	M/WBE PROGRAM COORDINATOR	219	E	26.55	42.48	0%
N20	MAINTENANCE WORKER	109	N	11.87	16.74	0%
P21	MAINTENANCE WORKER, SENIOR	110	N	12.46	17.58	0%
B14	MANAGEMENT ANALYST I	213	E	19.82	31.71	0%
B16	MANAGEMENT ANALYST II	217	E	24.09	38.54	0%
D21	MANAGEMENT ANALYST, SENIOR	221	E	29.27	46.83	0%
O01	MAYOR	ZZZ	E	29,000/yr	29,000/yr	0%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
O02	MAYOR PRO TEM	ZZZ	E	25,000/yr	25,000/yr	0%
K35	MEDIA SERVICES SPECIALIST	117	N	17.55	24.76	0%
N90	METER SERVICES TECHNICIAN	112	N	13.75	19.39	0%
B61	MICROBIOLOGIST	213	E	19.82	31.71	0%
B63	MICROBIOLOGIST, SENIOR	216	E	22.94	36.70	0%
F30	MUNICIPAL COURT SERVICES DIRECTOR	307	E	48.55	80.11	0%
AJ5	MUNICIPAL JUDGE	222	E	30.73	49.17	0%
B70	NATURAL SCIENTIST	214	E	20.81	33.30	0%
B72	NATURAL SCIENTIST SUPERVISOR	217	E	24.09	38.54	0%
D51	NATURE CENTER MANAGER	221	E	29.27	46.83	0%
J03	OFFICE ASSISTANT I	108	N	11.30	15.94	0%
J05	OFFICE ASSISTANT II	109	N	11.87	16.74	0%
F60	PARKS/COMMUNITY SERVICES DIRECTOR	309	E	53.38	88.08	0%
J45	PARTS EXPEDITER	113	N	14.44	20.37	0%
A18	PARTS/MATERIALS SUPERVISOR	214	E	20.81	33.30	0%
N69	PESTICIDE APPLICATOR	112	N	13.75	19.39	0%
C57	PLANNER	214	E	20.81	33.30	0%
C59	PLANNER, SENIOR	219	E	26.55	42.48	0%
F57	PLANNING AND DEVELOPMENT DIRECTOR	307	E	48.55	80.11	0%
K14	PLANNING ASST	116	N	16.72	23.58	0%
D58	PLANNING MANAGER	221	E	29.27	46.83	0%
K34	PLANS EXAMINER	119	N	19.34	27.28	0%
A32	PLANS EXAMINER SUPERVISOR	216	E	22.94	36.70	0%
P36	PLANS EXAMINER, SENIOR	121	N	21.33	30.09	0%
S99	POLICE CADET	ZZZ	N	9.98		0%
X09	POLICE CAPTAIN	X09	E	set by contract		
F70	POLICE CHIEF	309	E	53.38	88.08	0%
X04	POLICE CORPORAL	X04	N	set by contract		
X10	POLICE DEPUTY CHIEF	305	E	42.60	63.50	0%
G07	POLICE EMPLOYMENT SPECIALIST	216	E	22.94	36.70	0%
X08	POLICE LIEUTENANT	X08	N	set by contract		
X03	POLICE OFFICER	X03	N	set by contract		
W68	POLICE RANGE TECHNICIAN	110	N	12.46	17.58	0%
X07	POLICE SERGEANT	X07	N	set by contract		
X17	POLICE TRAINEE	X17	N	17.97		0%
W70	POLYGRAPH EXAMINER	124	N	24.70	34.84	0%
S80	POOL ATTENDANT	ZZZ	N	7.47	8.50	0%
S89	POOL/LIFEGUARD MANAGER	ZZZ	N	11.59	12.62	0%
C45	PROFESSIONAL ENGINEER	220	E	27.88	44.61	0%
C49	PROFESSIONAL ENGINEER, SENIOR	223	E	32.27	51.63	0%
C39	PROJECT CONTROLS SPECIALIST	214	E	20.81	33.30	0%
C40	PROJECT CONTROLS SPECIALIST, SENIOR	217	E	24.09	38.54	0%
N14	PROPERTY CONTROL ATTENDANT	112	N	13.75	19.39	0%
J43	PROPERTY CONTROL SPECIALIST	113	N	14.44	20.37	0%
P74	PROPERTY CONTROL SPECIALIST, SENIOR	115	N	15.92	22.46	0%
A16	PROPERTY CONTROL SUPERVISOR	213	E	19.82	31.71	0%
C30	PROSECUTING ATTORNEY	219	E	26.55	42.48	0%
G32	PUBLIC EDUCATION PROGRAM COORDINATOR	216	E	22.94	36.70	0%
B34	PUBLIC EDUCATION SPECIALIST	212	E	18.88	30.21	0%
N78	PUBLIC EVENTS ATTENDANT	108	N	11.30	15.94	0%
P78	PUBLIC EVENTS COORDINATOR	118	N	18.43	25.99	0%
D79	PUBLIC EVENTS MANAGER	219	E	26.55	42.48	0%
F78	PUBLIC FACILITIES/EVENTS DIRECTOR	309	E	53.38	88.08	0%
F50	PUBLIC HEALTH DIRECTOR	309	E	53.38	88.08	0%
W12	PUBLIC SAFETY COMMUNICATOR I	113	N	14.44	20.37	0%
W13	PUBLIC SAFETY COMMUNICATOR II	116	N	16.72	23.58	0%
W15	PUBLIC SAFETY COMMUNICATOR, SENIOR	119	N	19.34	27.28	0%
D72	PUBLIC SAFETY SUPPORT MANAGER	223	E	32.27	51.63	0%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
D16	PURCHASING MANAGER	223	E	32.27	51.63	0%
G18	PURCHASING SUPERVISOR	216	E	22.94	36.70	0%
B65	QUALITY CONTROL SPECIALIST	213	E	19.82	31.71	0%
D40	REAL PROPERTY MANAGER	220	E	27.88	44.61	0%
C18	RECORDS ANALYST	213	E	19.82	31.71	0%
C19	RECORDS ANALYST, SENIOR	215	E	21.85	34.96	0%
D18	RECORDS MANAGER	222	E	30.73	49.17	0%
B78	RECREATION PROGRAMMER	209	E	16.30	26.08	0%
B77	RECREATION PROGRAMMER, SENIOR	211	E	17.98	28.77	0%
G69	REGIONAL LIBRARIAN SUPERVISOR	219	E	26.55	42.48	0%
C51	REGISTERED ARCHITECT	218	E	25.29	40.46	0%
D90	REGULATORY/ENVIRONMENTAL COORDINATOR	222	E	30.73	49.17	0%
G38	REPROGRAPHICS COORDINATOR	216	E	22.94	36.70	0%
N03	REPROGRAPHICS TECHNICIAN	113	N	14.44	20.37	0%
P05	REPROGRAPHICS TECHNICIAN, SENIOR	116	N	16.72	23.58	0%
C21	RISK MANAGEMENT ANALYST	215	E	21.85	34.96	0%
C23	RISK MANAGEMENT ANALYST, SENIOR	218	E	25.29	40.46	0%
D20	RISK MANAGER	222	E	30.73	49.17	0%
S11	SCHOOL CROSSING GUARD	ZZZ	N	7.49		0%
S02	SCOREKEEPER	ZZZ	N	7.50 - per game		
W40	SECURITY GUARD	114	N	15.16	21.38	0%
A76	SECURITY SUPERVISOR	212	E	18.88	30.21	0%
N35	SIGNS FABRICATOR	110	N	12.46	17.58	0%
N45	SKILLED TRADES TECHNICIAN I	114	N	15.16	21.38	0%
N46	SKILLED TRADES TECHNICIAN II	116	N	16.72	23.58	0%
P47	SKILLED TRADES TECHNICIAN, SENIOR	118	N	18.43	25.99	0%
B07	SPECIAL ASSISTANT TO CITY MANAGER	213	E	19.82	31.71	0%
N79	STAGEHAND	114	N	15.16	21.38	0%
P76	STAGEHAND CREW LEADER	117	N	17.55	24.76	0%
J41	STOCK CLERK	111	N	13.09	18.46	0%
D49	STREET SERVICES MANAGER	223	E	32.27	51.63	0%
D46	SURVEY SUPERINTENDENT	220	E	27.88	44.61	0%
A47	SURVEY SUPERVISOR	217	E	24.09	38.54	0%
K40	SURVEY TECHNICIAN	112	N	13.75	19.39	0%
P45	SURVEY TECHNICIAN, SENIOR	116	N	16.72	23.58	0%
G04	TEEN COURT COORDINATOR	210	E	17.12	27.39	0%
P68	TOP HAND	116	N	16.72	23.58	0%
D48	TPW SUPERINTENDENT	221	E	29.27	46.83	0%
W32	TRAFFIC CONTROL SUPERVISOR	120	N	20.31	28.65	0%
W30	TRAFFIC CONTROL TECHNICIAN	112	N	13.75	19.39	0%
N33	TRAFFIC SERVICES WORKER	109	N	11.87	16.74	0%
P52	TRAFFIC SYSTEMS CREW LEADER	119	N	19.34	27.28	0%
A49	TRAFFIC SYSTEMS SUPERVISOR	216	E	22.94	36.70	0%
N30	TRAFFIC SYSTEMS TECHNICIAN I	112	N	13.75	19.39	0%
N32	TRAFFIC SYSTEMS TECHNICIAN II	116	N	16.72	23.58	0%
B92	TRAINING SPECIALIST	213	E	19.82	31.71	0%
D39	TRANSPORTATION MANAGER	223	E	32.27	51.63	0%
F49	TRANSPORTATION/PUBLIC WORKS DIRECTOR	309	E	53.38	88.08	0%
D25	UTILITY ADMINISTRATOR	223	E	32.27	51.63	0%
K46	UTILITY LINE TECHNICIAN	114	N	15.16	21.38	0%
C94	UTILITY RATE ANALYST	214	E	20.81	33.30	0%
C96	UTILITY RATE ANALYST, SENIOR	219	E	26.55	42.48	0%
C38	VETERINARIAN	215	E	21.85	34.96	0%
K64	VETERINARIAN TECHNICIAN	113	N	14.44	20.37	0%
G36	VICTIM ASSISTANCE COORDINATOR	218	E	25.29	40.46	0%
B35	VICTIM ASSISTANCE SPECIALIST	210	E	17.12	27.39	0%
B36	VICTIM ASSISTANCE SPECIALIST, SENIOR	212	E	18.88	30.21	0%
G99	VITAL STATISTICS REGISTRAR	216	E	22.94	36.70	0%

R-10

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
C09	VOLUNTEER COORDINATOR	210	E	17.12	27.39	0%
F90	WATER DIRECTOR	309	E	53.38	88.08	0%
N88	WATER METER READER	110	N	12.46	17.58	0%
D98	WATER QUALITY MANAGER	220	E	27.88	44.61	0%
S84	WATER SAFETY INSTRUCTOR	ZZZ	N	10.30	11.33	0%
G90	WATER SERVICES SUPERVISOR	217	E	24.09	38.54	0%
N94	WATER SYSTEMS MECHANIC I	111	N	13.09	18.46	0%
N96	WATER SYSTEMS MECHANIC II	114	N	15.16	21.38	0%
A98	WATER SYSTEMS MECHANIC SUPERVISOR	214	E	20.81	33.30	0%
P98	WATER SYSTEMS MECHANIC, SENIOR	116	N	16.72	23.58	0%
A94	WATER SYSTEMS PLANT SUPERVISOR	216	E	22.94	36.70	0%
K94	WATER SYSTEMS SAMPLER	114	N	15.16	21.38	0%
D96	WATER SYSTEMS SUPERINTENDENT	222	E	30.73	49.17	0%
K96	WATER SYSTEMS TECHNICIAN I	111	N	13.09	18.46	0%
K98	WATER SYSTEMS TECHNICIAN II	114	N	15.16	21.38	0%
P96	WATER SYSTEMS TECHNICIAN, SENIOR	117	N	17.55	24.76	0%
G02	WEB MANAGING EDITOR	218	E	25.29	40.46	0%
S08	YOUTH GAME OFFICIAL	ZZZ	N	15.00 per game		

Municipal Fee Schedule - FY2009-10	
Code Compliance	
Fiscal Management	
Mowing Fee	
Admin Fee	\$200.00
Contractor Cost	\$70.00
Mowing Penalty	10%/Year on Amount Owed
Rental Registration (Multi-Family)	
Multi-Family Registration 1st Unit	\$24.00
Multi-Family Registration Per Additional Unit	\$8.00
Multi-Family Failed Periodic Inspection	\$25.00/unit
Multi-Family Re-inspection	\$25.00
Single Family and Duplexes	
Voluntary Registration	Free
Mandatory Registration	\$200.00 1st year
Mandatory Registration	\$100.00 2nd year
Substandard Building	
Demolition	
Admin Fee	\$300.00
Sq. Ft	\$1.29
Trash	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Securing Vacant Structures	
Admin Fee	\$200.00
Sq. Ft	\$1.64
Civil Penalties	Cost of Abatement
Neighborhood Response	
Code Education Class (Trash Troubles)	\$30.00
Consumer Health	
Health Permits Fees	
Fixed Facility	\$250 + \$5/empl.
Vehicle/Pushcart	\$250 + \$5/empl.
Seasonal	\$175
Ice Cream Pushcart	\$75
Health Permit Reissue	15% of past-due amount
Health Re-Inspection	
Closed child care and food establishments	\$125
Closed swimming pools/spas and hotel/motel rooms	\$125

Municipal Fee Schedule - FY2009-10	
Code Compliance	
Pre-Permit Inspection Request	\$125
Food Manager Certificate	\$15 per card
Literature Sales	\$.10 per page
Pool Operator's Course	\$65 per person
Health Card Fee	\$16 per PH trainee \$12 per business trainee \$10 per TC trainee
Plan Review Fee	
Facility	\$65 - \$400 based on sq footage
Change of Ownership	\$125
Misc Revenue	\$5 per duplicate permit or trainee card
Temporary Health Permit	
Private Event	\$200
Food and Beverage Booth	\$50 per day + \$15 each additional day
Administrative Fee if temporary permit is not purchased 3 days prior to event	\$20 per vendor request
Animal Care and Control	
Low Cost Clinic Combo	
Microchipped	\$5
Not Microchipped	\$15
Combo w/Microchip	\$17
Licensing	
Altered microchipped pet with 1 year rabies vaccination	\$12
1 Year License - Unaltered microchipped pet with 1 year rabies vaccination	\$12
3 year License - Unaltered microchipped pet with 3 year rabies vaccination	\$12
Altered or unaltered unmicrochipped pet with 1 or 3 year rabies vaccination (One year license)	\$36
Provisional Registration - Dogs, Cats, Ferrets	\$36
Late Registration - Dogs, Cats, Ferrets	\$100
Declared Dangerous Dogs	\$500
Potbellied Pigs	\$50
Registration with Reclaim	\$15
Intact Pet Permit - Dogs, Cats, Ferrets	\$50
Multiple Pet Permit	\$50
Replacement Tag	\$5
Impoundment	
Level One - One Officer, Animal Restrained or Confined	\$65
Level Two - One Officer - Animal Unrestrained	\$105
Level Three - Two Officers - Animal Unrestrained	\$160
Level Four - Three or More Officers - Animal Unrestrained	\$215
Rabbits, Fowl, Reptiles	\$15
Miscellaneous Livestock	\$100
Prohibited Animals	\$200

Municipal Fee Schedule - FY2009-10	
Code Compliance	
Repeat Impoundment	
2nd Offense	\$20
3rd Offense	\$40
4th Offense	\$85
Deposit for Off-Premises Spay/Neuter of Reclaimed Pet	\$200
Board	
Fort Worth Resident	\$8
Contract Municipality Resident	\$15
Aggressive Dog Daily Boarding Fee	\$16
Quarantine	
Fort Worth Resident	\$12
Contract Municipality Resident	\$20
Quarantine Transfer Fee	\$50
Adoption	
Dogs	\$70
Cats, Ferrets	\$50
Senior Citizens	Dogs - \$35; Cats/Ferrets - \$25
Older Animals	Dogs - \$35; Cats/Ferrets - \$25
Contract Services	
Contract Sheltering	\$15
Contract Euthanasia/Disposal or DOA	\$15
Service Calls	\$87
After Hours	\$100
Educational Services	\$70
Rabies Specimen Shipment for Contracts	\$100
Microchips	\$12
Responsible Pet Ownership Class	\$30
Rabies Voucher/Vaccination	\$9
Spay/Neuter Voucher/Procedure	
Dog	\$30
Cat	\$20

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Application Fees	
Zoning Board of Adjustment	
Variance	
Residential (owner occupied)	\$187.00
Non-Residential	\$374.00
Special Exception	\$400.00
Front Yard Carports	\$187.00
Interpretation Request*	\$429.00
Each additional variance or special exception	
on same application	\$60.00
Plan Commission	
Plats	
Concept Plan	\$880.00
Preliminary Plat	\$676.00
a) Less than 75 acres	\$676.00
b) 75 acres or more*	\$676.00
Each additional acre over 75	\$11.00
Final Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Re-Plat (with Public Hearing)	
Fewer than 3 lots (18 X 24)	\$457.00
Fewer than 3 lots (24 X 36)	\$473.00
Each additional of 3 lots or more (24 X36)	\$17.00
Short Form Re-Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Plat Vacation	
18 X 24	\$457.00
24 X 36	\$473.00
Plat Correction	
18 X 24	\$61.00
24 X 36	\$77.00
Vacation or Closures, ROW, Emergency and Public	
Access Easements:	
Street and alley vacations	\$676.00
Public access or emergency easement vacation	\$407.00
Community facilities contract fee	\$440.00
Street name change	\$682.00

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Annexation	
75 acres or less	\$682.00
More than 75 acres	\$682.00
Each additional acre over 75	\$6.00
Limited purpose annexation	\$2,970.00
MTP Amendment	
Mater Thoroughfare Plan Change	\$676.00
Zoning Commission	
Zoning Application	
Less than 1 acre(*)(**)	\$924.00
1-5 acres*	\$1,232.00
More than 5 acres*	\$1,870.00
Special Zoning Hearing by Council	\$374.00
Zoning Verification Letter	\$22.00
Planned Development (PD) Site Plan*	\$803.00
NOTE: Filing fees with the county: Collection of filing fees for the appropriate county will be in addition to fee rates above	
NOTES:	
*Designated fee shall be twice the amount shown when double noticing and special City Council consideration is required or requested, apart from the normal processing fee schedule. Double Fee extra charge is not exempt of incentive programs granted to the project.	
**For application requests of less than 1 acre in size, when down zoning to one or two family districts that is consistent with the most current adopted Comprehensive Plan, a fee of \$429 is required	
"CD" Conservation District	\$126.00
Unified Residential Site Plan	
New	\$616.00
Revised	\$308.00
Variance Request to City Council	\$330.00
Hearing Continuance	\$187.00
Application for Specialized Certificate of Occupancy related to Sexually Oriented Businesses	
New	\$660.00
Amended, Modified, Renewal or Transfer	\$330.00

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Building Fees	
Remodel Building Permit Fees	
Valuation:	
\$0-\$2000 work associated with existing R-3 Use Group or their existing accessory U Use Groups	\$46.11
\$0-\$2000	\$76.86
a) for first \$2000	
b) for each additional \$1000, or fraction thereof, to and including \$25,000	\$15.37
> \$25,000-\$50,000	
a) for first \$25000	\$430.51
b) for each additional \$1000, or fraction thereof, to and including \$50,000	\$11.10
> \$50,000-\$100,000	
a) for first \$50,000	\$708.14
b) for each additional \$1000, or fraction thereof, to and including \$100,000	\$7.68
>\$100,000-\$500,000	
a) for first \$100,000	\$1,092.53
b) for each additional \$1000, or fraction thereof, to and including \$500,000	\$5.97
>\$500,000-\$1,000,000	
a) for first \$500,000	\$3,484.33
b) for each additional \$1000, or fraction thereof, to and including \$1,000,000	\$5.12
>\$1,000,000	
a) for first \$1,000,000	\$6,047.01
b) for each additional \$1000, or fraction thereof,	\$3.41
NOTES:	
When plan review and field inspections are performed by Third Party, the permit fee shall be reduced by multiplying the sum by 25% (0.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by Third Party with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by City Staff with field inspections performed by Third Party, the permit fee shall be reduced by multiplying the sum by 55% (0.55). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00
Demolition and Moving Fees	
Square Footage:	
1 - 1000	\$67.00
1001-2000	\$136.00
2001-3000	\$254.00
3001-5000	\$381.00
5001-10,000	\$510.00
10,001 - 20,000	\$682.00
20,001 and above	\$1,364.00
Change of Occupancy Permit Fee	\$72.00
Ordinance Inspection Fee (per inspector)	\$30.00
Inspection (Orange) Card Replacement	\$22.00
Record Change Fee (per record or permit)	\$22.00
Plan Review Deposit*	
Those requiring circulation	\$220.00
Those requiring circulation-3rd party option	\$40.00
Those without circulation	\$85.00
Those without circulation-3rd party option	\$20.00
NOTES:	
Deposit is not required for additions and remodels to existing Group R-3 Occupancies, and for additions, remodels or new construction of their accessory structures.	
Other Inspection and Fees:	
Inspections outside normal business hours	
(minimum, 2 hours)-fee per hour	\$38.00
Reinspection fee	\$27.50
Additional plan review	
to plans (min chg. 1/2 hr; charge per hour =)	\$38.00
for 3rd party Building, Electrical, Mechanical	
Plumbing & Energy; chg. per hour =	\$16.50
Inspections outside City limits	
commercial (per inspector)	\$49.50
residential -per hour or maximum of \$66	\$33.00

Municipal Fee Schedule - FY2009-10	
Planning and Development	
<i>New Construction Or addition Building Permit Fees</i>	
<i>A, B, E, H, I & M Use Groups</i>	
Square Footage:	
0-30 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	
	\$46.11
0-30	\$76.86
> 30-400	
a) for first 30 square feet	\$76.86
b) for each additional sq. foot, to and including 400	\$0.96
>400-790	
a) for first 400 square feet	\$460.51
b) for each additional sq. foot, to and including 790	\$0.71
>790-1365	
a) for first 790 square feet	\$708.14
b) for each additional sq. ft., to and including 1365	\$0.67
>1365-5850	
a) for first 1365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 5850	\$0.53
>5850-18000	
a) for first 5850 square feet	\$3,484.33
b) for each additional sq. ft., to and including 18000	\$0.21
>18000	
a) for first 18,000 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.19
<i>New Construction Or addition Building Permit Fees</i>	
<i>F&S Use Groups</i>	
0-75 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	
	\$46.11
0-75	\$76.86
> 30-400	
a) for first 75 square feet	\$76.86
b) for each additional sq. foot, to and including 1080	\$0.35
>1080-1980	
a) for first 1080 square feet	\$430.51
b) for each additional sq. foot, to and including 1980	\$0.31

Municipal Fee Schedule - FY2009-10	
Planning and Development	
>1980-3365	
a) for first 1980 square feet	\$708.14
b) for each additional sq. ft., to and including 3365	\$0.28
>3365-24,675	
a) for first 3365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 24,675	\$0.11
>24,675-50,050	
a) for first 24,675 square feet	\$3,484.33
b) for each additional sq. ft., to and including 50,050	\$0.10
>50,050	
a) for first 50050 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.10
<i>New Construction Or addition Building Permit Fees</i>	
<i>R Use Groups</i>	
0-65 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	\$46.11
0-65	\$76.86
> 65-700	
a) for first 65 square feet	\$76.86
b) for each additional sq. foot, to and including 700	\$0.56
>700-1400	
a) for first 700 square feet	\$430.51
b) for each additional sq. foot, to and including 1400	\$0.40
>1400-2700	
a) for first 1400 square feet	\$708.14
b) for each additional sq. ft., to and including 2700	\$0.30
>2700-11,800	
a) for first 2700 square feet	\$1,092.53
b) for each additional sq. ft., to and including 11,800	\$0.26
>11,800--24,500	
a) for first 11,800 square feet	\$3,484.33
b) for each additional sq. ft., to and including 24,500	\$0.20
>24,500	
a) for first 24,500 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.15

Municipal Fee Schedule - FY2009-10	
Planning and Development	
<i>New Construction Or addition Building Permit Fees</i>	
<i>U Use Groups</i>	
0-175 (new sq. footage associated with existing	
R-3 Use Group or their existing accessory U Use	
Group	\$46.11
0-175	\$76.86
> 175-2500	
a) for first 175 square feet	\$76.86
b) for each additional sq. foot, to and including 2500	\$0.15
>2500-5200	
a) for first 2500 square feet	\$430.51
b) for each additional sq. foot, to and including 5200	\$0.10
>5200-10,200	
a) for first 5200 square feet	\$708.14
b) for each additional sq. ft., to and including 10,200	\$0.08
>10,200-46,500	
a) for first 10,200 square feet	\$1,092.53
b) for each additional sq. ft., to and including 46,500	\$0.07
>46,500-96500	
a) for first 46,500 square feet	\$3,484.33
b) for each additional sq. ft., to and including 96,500	\$0.05
>96,500	
a) for first 96,500square feet	\$6,047.01
b) for each additional sq. ft.	\$0.04
NOTES:	
When <u>plan review and field inspections</u> are performed by Third Party, the permit fee shall be reduced by multiplying the sum by 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by Third Party</u> with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by City Staff</u> with <u>field inspections performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
<i>Approval Fees</i>	
Building Official	\$170.00
Planning & Development Director	\$200.00
City Council	\$500.00

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Electrical Fees	
Administration	
Construction & Fire Prevention BOA	
1st item per address	\$125.00
each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Reciprocal Letters	\$22.00
Business Verification Letters	\$22.00
Temporary Power Letters	\$33.00
Light Outlets, Fixtures, Switches, Receptacles	
Up to 100 (price each)	\$0.41
All over 100	\$0.34
Fixed Appliances	
Ceiling Fan	\$1.13
Vent Fan	\$1.13
Smoke Detector	\$1.13
Bath heater	\$1.13
Disposal	\$1.13
Compactor	\$1.13
Dishwasher	\$1.13
Washing Machine	\$1.13
Water Heater	\$2.27
Dryer	\$2.27
Range	\$2.27
Air Conditioner	
3-5 Ton	\$4.62
Over 5 ton - 7.5 ton	\$7.45
Over 7.5 ton	\$14.93
Heating Unit (gas)	\$2.27
Heating Unit (electric) price per kilowatt	\$0.77
Motors	
1 to 3 hp	\$2.27
Over 3 to 5 hp	\$4.62
Over 5 to 7.5 hp	\$7.45
Over 7.5 hp	\$14.93

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Transformers, Generators, and Welders	
0 to 10 KW	\$4.62
Over 10 KW to 20 KW	\$7.45
Over 20 KW	\$14.93
Welders	\$4.62
Services and Subpanels	
60 amp to 100 amp	\$14.93
Over 100 amp to 150 amp	\$22.05
Over 150 amp	\$29.88
Miscellaneous	
Swimming Pools	\$42.69
Construction Pole	\$22.05
Sign connections, each	\$7.10
new mobile home hookups*	\$32.95
submeters (buildings, leases, apts., etc)	\$15.65
NOTES:	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum by 25% (.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
*A building Code Ordinance Inspection shall be required to inspect and approve power to existing mobile homes in mobile home parks where the name changes on the electric utility account except when the account is	
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions of C07(e)	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Failing to call for final inspections	\$27.50

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Sign Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Application fee	\$33.00
New signs application fee	\$33.00
Plus Display area	\$21.34
or per square foot	\$0.20
Plus Height above grade:	
1-20 feet	\$21.34
21-30 feet	\$42.69
31-40 feet	\$64.06
41-50 feet	\$85.40
51-60 feet	\$106.77
Over 60	\$149.46
Plus Electrical at:	
Amps:	
1-40	\$29.90
41-60	\$42.69
61-80	\$64.06
81-100	\$85.40
Over 100	\$128.12
Banners and Temporary Signs	
Application fee	\$33.00
Plus Display area	\$21.34
Plus height above grade	\$21.34
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Mechanical Inspector	
Administration	
Construction and Fire Prevention BOA App. Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Forced Air Heating-Furnaces Including Ducts and /or Vents Attached Thereto:	
Capacity to and including 100,000 BTU input or 20 KW	\$4.62
Over 100,000 BTU or 20 KW and including 400,000 BTU or 20 KW	\$7.82
Heating Appliances Non-Ducted Air	
Gas Unit or Room heater, including vent	\$4.62
Gas Wall heater, including vent	\$4.62
Gas Floor Furnace, including vent	\$4.62
Gas Infrared heating Unit	\$4.62
Electric Heater, Wall, Space, Unit, etc.	\$4.62
Energy-Using heat Appliance other Than Above	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Low or High Pressure Steam or Hot Water Boiler Rated in either BTU's Input, Boiler Horsepower Output or KW	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per Boiler HP Output	\$2.05
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Absorber Unit, Electrical Reciprocating, Centrifugal, or Rotary Compressor, Condensing Unit, or Chiller Unit Each on its Normal Capacity Rating	
Up to and including 2 tons	\$4.62
Over 2 and including 3 tons	\$7.82
Over 2 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 and including 30 tons, per ton	\$1.98
Over 30 and including 100 tons, per ton	\$1.82
Over 100 and including 320 tons, per ton	\$1.56
Over 320 and including 520 tons, per ton	\$1.19
Over 520 tons, per ton	\$0.90

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Each Roof-Top Combination unit, Including Ducts and	
Drains	
Cooling Only:	
Up to and including 3 tons	\$7.82
Over 3 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 tons, per ton	\$3.20
Heating and Cooling:	
Up to and including 3 tons	\$15.65
Over 3 and including 5 tons	\$22.05
Over 5 and including 7 1/2 tons	\$29.17
Over 7 1/2 and including 10 tons	\$34.87
Over 10 tons, per ton	\$3.90
Roof-Top Heating only	
Unit per 1,000 BTU	\$0.09
Minimum	\$4.97
Through-the-Wall A/C Units	
All sizes, each	\$6.40
Cooling Tower, Evaporative or Air-Cooled Condenser,	
Tonnage Based on Local Design Conditions	
All size units, per ton refrigeration capacity-	\$0.08
Minimum	\$4.97
Cooling-Heating Coils	
D.E. or chill Water per ton	\$0.77
Minimum	\$4.97
Steam or Hot Water, per 1,000 BTU	
Minimum	\$44.97
Fan and Coil Units including Drains and Ducts	
Cool and heat, per ton	\$1.56
Minimum	\$4.97
Cool only, per ton	\$0.77
Minimum	\$4.97
Heating Unit only, per 1000 BTU	
Minimum	\$4.97
Electrical heat Strips for Units or Duct Installations	
Per KW	\$0.23
Minimum	\$4.97
Mixing Box - Forded air	\$1.56
Duct Addition or System not included elsewhere	\$3.20
per outlet	\$0.77
Minimum	\$4.97

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Miscellaneous	
Commercial food preparation hood-grease Type 1	\$12.45
Commercial food preparation hood-heat or moisture Type II	\$9.25
Commercial hood exhaust fan-grease	\$7.82
Commercial hood exhaust fan-heat or moisture	\$6.42
Commercial hood exhaust duct-grease	\$7.82
Commercial hood exhaust duct-heat or moisture	\$6.42
Commercial kitchen make-up air unit	\$7.82
Commercial hood automatic electronic smoke extractor	\$24.90
Automatic fire-extinguishing equipment system	\$24.90
Range hood exhaust duct, for R occupancy	\$1.56
Toilet exhaust fan and/or duct (per inlet)	\$1.56
Ventilation fan and duct system	\$6.42
Industrial hood	\$9.25
Mechanical ventilator	\$6.42
Flue replacement - U.L. labeled	\$6.42
Flue or stack for commercial and industrial appliances	\$7.82
Humidifier	\$3.20
Vented decorative appliance	\$6.42
Commercial clothes dryer exhaust duct	\$7.82
Domestic clothes dryer exhaust duct	\$1.56
Incinerator, per 1000 BTU	\$0.09
Minimum	\$4.97
Incinerator modification	\$78.28
Condensate drain-French sump	\$4.97
Fire or smoke damper	\$1.56
Circulating water pump	\$1.56
Evaporative cooler	\$6.42
Automatic shutoff-products of combustion	\$7.82
Solar energy system	\$46.97
Heat recovery devices per 1,000 BTU	\$0.09
Minimum	\$15.11
Gas extension - test	\$7.82
For each appliance or piece of equipment by this ordinance for which no other fee is listed	\$7.82
NOTE: When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	

Municipal Fee Schedule - FY2009-10	
Planning and Development	
Other inspections and fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
First Fixture or Appliance	\$7.82
Additional Fixtures or Appliances (each)	\$3.20
Sewer-First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Gas Service	\$7.82
Each lawn Sprinkler System	\$31.31
Water Service - First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Water Submeter	\$3.20
Grease trap or Interceptor	\$7.82
Sand Trap	\$14.93
each Roof Drain	\$7.45
Temporary gas Service	\$7.82
Backflow Preventer	\$7.82
Floor Drain	\$3.20
Mobile Homes or Mobile Units	
Each mobile home space or mobile unit space	\$28.46
Each sewer vent	\$17.07
Manhole	\$24.90
Test Well	\$7.82
Medical gasses and vacuum system	\$33.00

Municipal Fee Schedule - FY2009-10	
Planning and Development	
NOTES:	
For the purpose of this table, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached, or any plumbing	
fixture or appliance to which a water connection may be made, shall be construed to be a fixture. Fees for reconnection and retesting of existing plumbing	
systems in relocated buildings shall be based on the number of plumbing fixtures, gas systems, water heaters, etc. involved.	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other Inspections and Fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Gas Well Fees	
New Gas Well Permit	\$3,000.00
a) Amended permit	\$540.00
b) Extended Permit	\$270.00
c) Supplemental Permit	\$180.00
Operator Transfer	\$720.00
Seismic Site Inspection	\$360.00
Annual Fee (per well)	\$500.00

Municipal Fee Schedule - FY2009-10	
Environmental Protection Fund	
Other Contributions-Environmental Collection Participating Cities Fee	\$47.00
Environmental Fees-Residential	\$0.50
Environmental Fees-Residential Duplex	\$1.00
Environmental Fees-Commercial	\$10.00
Environmental Fees-Commercial Multi-Unit	\$20.00
Environmental Fees-Apartment Complexes-per unit	\$0.50
Environmental Fee-Industrial	\$35.00
Environmental Fee-Municipal	\$0.75
Environmental Fee-Non-Profit	\$0.75
Environmental Management General Fund	
Power Washer Fees	
First Vehicle	\$50.00
Each Additional Vehicle	\$25.00
Municipal Setting Designations	\$2,000.00

Municipal Fee Schedule - FY2009-10	
Fire	
<i>Base Fees for Fire Inspections</i>	
<u>Number of Square Feet of Floor area in Building or Business</u>	<u>Base Fee</u>
Less than 5,000	\$35.00
5,001 - 10,000	\$40.00
10,001 - 25,000	\$50.00
25,001 - 50,000	\$65.00
50,001 - 75,000	\$95.00
75,001 - \$100,000	\$125.00
Greater than 100,000	\$125 plus \$20.00 for each additional 50,000 sq ft or portion thereof
<i>Fees for Operational Permits</i>	
<u>Operational Permit</u>	<u>Fee Amount</u>
Aerosol Products	\$50.00
Amusement Buildings	\$100.00
Aviation Facilities	\$50.00
Battery Systems	\$50.00
Cellulose nitrate film	\$50.00
Combustible Dust-Producing Operations	\$50.00
Combustible Fibers	\$50.00
Compressed Gases	\$50.00
Cryogenic Fluids	\$50.00
Cutting and Welding	\$50.00
Explosives	\$50.00
Flammable and Combustible Liquids	\$50.00 Repair and Upgrades
Floor finishing	\$50.00
Fruit and Crop Ripening	\$50.00
Fumigation and Thermal Insecticide Fogging	\$50.00
Hazardous Materials	\$250.00
HPM Facilities	\$250.00
High-Piled Storage	\$50.00
Hot Work Operations	\$50.00
Industrial Ovens	\$50.00
Lumber Yards and Woodworking Plants	\$250.00
Liquid or Gas-Fueled Vehicles/Equipment in Assembly Buildings	\$50.00
LP-Gas	\$50.00 Repairs and upgrades
Magnesium	\$50.00
Miscellaneous Combustible Storage	\$50.00
Trench Burning	\$50.00
Open Flames and Torches	\$50.00
Open Flames and Candles	\$50.00
Organic Coatings	\$50.00

Municipal Fee Schedule - FY2009-10	
Fire	
Places of Assembly	\$50.00 - Occupant load <300 \$100.00 - Occupant load 301 - 1,000 \$250.00 - Occupant load >1,000
Pyrotechnic Special Effects Material	\$50.00
Pyroxylin Plastics	\$50.00
Repair Garages and Motor Fuel-Dispensing Facilities	\$50.00
Rooftop Heliports	\$50.00
Spraying and Dipping	\$50.00
Storage and Scrap Tires and Tire Byproducts	\$250.00
Temporary Membrane Structures, Tents, and Canopies	\$50.00
Tire Rebuilding Plants	\$50.00
Waste Handling	\$100.00
Wood Products	\$50.00
Special Operational Permits	\$50.00
Mobile Fueling	
Initial Permit Fee	For each site: \$1,000 initial For each refueling vehicle: 1st - 3rd vehicle: \$200 4th - 6th vehicle: \$400 7th - 10th vehicle: \$600 11 or more: \$800
Permit Renewal Fee	\$500
<i>Fees for False Alarms</i>	
<u>Number of False Alarms in a rolling 12-Month Period</u>	<u>Fee Amount</u>
1-2	No fee/Warning Only
3	\$100.00
4	\$200.00
5	\$400.00
6	\$800.00
7	\$900.00
8	\$1,500.00
Anything after 8 in a rolling 12 months	\$1,500.00
<i>Fees Based on Type of Fire Protection Systems and Equipment</i>	
<u>Type</u>	<u>Permit Fees</u>
New Sprinkler Installations:	
11 to 20 sprinklers	\$225.00
21 to 100 sprinklers	\$375.00

Municipal Fee Schedule - FY2009-10	
Fire	
Over 100 sprinklers	\$375.00 plus \$75.00 for each additional 100 sprinklers or fraction thereof in excess of 100; \$75.00 per hour fee for any additional inspections after 2 inspections
With fire pump	\$375.00 additional
With foam	\$75.00 additional
Each additional floor	\$60.00
New Underground Installation	\$150.00; \$75.00 per hour fee for any additional inspections after 2 inspections
New Fire alarm Installation:	
1 to 4 initiating devices	\$225.00
5 to 25 initiating devices	\$375.00
Over 25 total devices	\$375.00 plus \$75.00 for each additional 100 devices or fraction thereof in excess of 25
	\$75.00 per hour fee for any additional inspection after 2 inspection
Each additional panel	\$60.00
Each additional floor	\$60.00
Other New Suppression Systems: (Halon, CO ₂ , Dry Chemical, FM 200, Intergen, etc.)	
	Other fees: \$75.00 per hour fee for any additional inspection after 2 inspections
1 to 5 nozzles	\$375.00
Over 5 nozzles	\$375.00 plus \$50.00 per nozzle over 5 nozzles
Bottle (1)	\$45 per bottle
New standpipe System:	
1 to 3 risers	\$525.00
4 or more risers	\$750.00
	\$75.00 per hour fee for any additional inspection after 2 inspections
With fire pump	\$375.00
Existing Standpipe Systems tests:	
Testing by Fire Dept:	
1 to 3 risers	\$450.00 test fee
4 or more risers	\$600.00 test fee
Testing by others:	
1 to 3 risers	\$50.00 witness fee
4 or more risers	\$100 witness fee
New Smoke Control Systems	\$375.00; Other fees: \$75.00 per hour fee for any additional inspections after 1 inspection
Compressed Gas Tanks (Installation)	\$100.00
Flammable and Combustible Liquid Tanks (Installation and Removal)	\$250.00
Hazardous Materials Facility (Installation/Construction)	\$250.00
Industrial Ovens	\$50.00
LP Gas Tanks/Facilities (Installation)	\$50.00

Municipal Fee Schedule - FY2009-10	
Fire	
Private Fire Hydrants (Installation)	\$50.00
Temporary Membrane Structure, Tents, and Canopies (Construction)	\$50.00
Access Control Systems	
1 to 4 devices	\$150.00
5 to 25 devices	\$200.00
More than 25 devices	\$200.00 plus \$75.00 for each 100 devices over 25 or fraction thereof

Municipal Fee Schedule - FY2009-10	
Municipal Golf Fund	
Cart Rental - 18 Holes	\$12.47
Cart Rental - 9 Holes	\$6.24
Pull Cart	\$4.16
Private Cart Trail	\$12.00
Club Rental	\$15.00
Association Membership	\$15.00
Junior Pass	\$105.00
Senior Pass	\$360.00
Individual Pass	\$669.00
Corporate Pass	\$2,500.00
Family Pass	\$999.00
PECAN VALLEY	
Weekday Round - River	\$19.50
Midday Weekday Round - River	\$14.50
Evening Weekday Round - River	\$12.50
Weekend Round - River	\$25.50
Midday Weekend Round - River	\$20.50
Evening Weekend Round - River	\$15.50
Junior Round - River	\$10.00
Senior Round - River	\$15.00
Pass Surcharge - River	\$5.00
Weekday Round - Hills	\$16.50
Midday Weekday Round - Hills	\$11.50
Evening Weekday Round - Hills	\$9.50
Weekend Round - Hills	\$20.50
Midday Weekend Round - Hills	\$15.50
Evening Weekend Round - Hills	\$10.50
Junior Round - Hills	\$7.00
Senior Round - Hills	\$11.00
Pass Surcharge - Hills	\$2.00
Z-BOAZ	
Weekday Round	\$15.50
Midday Weekday Round	\$10.50
Evening Weekday Round	\$8.50
Weekend Round	\$19.50
Midday Weekend Round	\$14.50
Evening Weekend Round	\$9.50
Junior Round	\$7.00
Senior Round	\$11.00
Pass Surcharge	\$2.00
MEADOWBROOK	
Weekday Round	\$17.50
Midday Weekday Round	\$12.50
Evening Weekday Round	\$10.50
Weekend Round	\$22.50
Midday Weekend Round	\$17.50
Evening Weekend Round	\$12.50
Junior Round	\$7.00
Senior Round	\$11.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2009-10	
Municipal Golf Fund	
ROCKWOOD	
Weekday Round	\$15.50
Midday Weekday Round	\$10.50
Evening Weekday Round	\$8.50
Weekend Round	\$19.50
Midday Weekend Round	\$14.50
Evening Weekend Round	\$9.50
Junior Round	\$7.00
Senior Round	\$11.00
Pass Surcharge	\$2.00
SYCAMORE	
Weekday Round	\$10.50
Midday Weekday Round	\$7.50
Evening Weekday Round	\$6.50
Weekend Round	\$12.50
Midday Weekend Round	\$8.50
Evening Weekend Round	\$7.50
Junior Round	\$7.00
Senior Round	\$8.00
Nine Hole Weekday Round	\$0.00
Nine Hole Weekend Round	\$0.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2009-10

Library	
Sales - B&W printout (tax included)	\$0.15
Sales - B&W copy (tax included)	\$0.15
Sales - Flashdrive (tax included)	\$7.00
Sales - Headphones (tax included)	\$3.00
Rebinding	\$8.00
Repairing video damage	\$10.00
Repairing torn/damaged page	\$0.50
Replacement Non-Resident library card	\$2.00
Overdue print & other media	\$0.25
Overdue video/DVD	\$1.00
Overdue reference books	2.00/hr
Debt Collect	Accounts of \$25 or more \$15
Debt Collect	Accounts of \$10 to \$24.99 \$7.50
Replacement of lost or totally damaged item	Replacement cost will be current list price of same edition. If no replacement cost is available the fee ranges from \$3.00 to \$500 depending on the item (processing fee from \$1.00 to \$10)
Non-resident Individuals cards (Out of City)	from 3 to 40 items borrowed \$5.00 to \$50.00
Non-resident Institutional cards (Out of City)	Up to 50 items borrowed per month \$150.00 annually
Non-resident Institutional cards (Out of City)	Use of 1 service per month \$150.00
Non-resident Institutional cards (Out of City)	Use of both \$300.00 annually
Non-Resident Students (Out of City)	Unlimited borrowing and services \$ 30.00 annually
Non-resident Donor cards	Unlimited borrowing and services \$100.00 annually
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Profit \$35 per hour
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Non-profit \$15 per hour.
Meeting Room Rental	Tandy Lecture Hall: Profit \$60 per hour
Meeting Room Rental	Tandy Lecture Hall: Non-profit \$40 per hour
Meeting Room Rental	After hours housekeeping/maintenance: Profit and Non-profit \$10 per hour
Meeting Room Rental	Lost key : Profit and Non-profit \$5.00
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Profit \$25 per hour
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Non-profit \$20 per hour
Meeting Room Rental	Room damages: Profit and Non-profit actual costs/\$50 minimum.
Meeting Room Rental	After hours rate for the Central Library Gallery \$187/hr
Meeting Room Rental	After hours rate for the Betsey R. Pepper Grand Hall of Knowledge \$127.50/hr
Meeting Room Rental	After hours rate for the Discovery Theatre \$87.50/hr
Meeting Room Rental	After hours rate for the Ella Mae Shamblee Meeting Room \$80/hr

Municipal Fee Schedule - FY2009-10	
Library	
Meeting Room Rental	After hours Additional charges: Cleaning deposit \$300
Meeting Room Rental	After hours Additional charges: Returned check \$25
Meeting Room Rental	After hours Room damages actual costs/\$50 minimum
Intel Lab Room Rental	Profit: \$300 (4 hours); \$500 (8 hours)
Intel Lab Room Rental	Nonprofit: \$200 (4 hours); \$400 (8 hours)

Municipal Fee Schedule - FY2009-10	
Municipal Airport Fund	
<u>Non-Signatory Commercial Aircraft Operators (Alliance)</u>	
Landing Fee per 1000 pounds	\$1.32
Minimum Landing Fee	\$80.00
<u>Non-Commercial Aircraft Operators (Alliance)</u>	
Landing Fee per 1000 pounds	\$1.09
Minimum Landing Fee	\$70.00
<u>Military Operations</u>	
Landing Fee	\$0.00
Minimum Landing Fee	\$0.00
<u>Land Per Square Foot - Annually</u>	
Ground Lease Alliance	\$0.35/sq.ft.
Ground Meacham	\$0.27/sq.ft.
Ground Spinks-West Side	\$0.27/sq.ft.
Ground Spinks East Side	\$0.20/sq.ft.
<u>Aircraft Parking - Monthly</u>	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$80.00
SE and ME 12,500 lbs. and under (Alliance)	\$300.00
12,501 lbs. to 60,000 lbs.	\$600.00
60,001 lbs. to 100,000 lbs.	\$900.00
100,001 lbs. to 300,000 lbs.	\$1,800.00
300,001 lbs. and above	\$2,250.00
<u>Aircraft Parking - Daily</u>	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$8.00
SE and ME 12,500 lbs. and under (Alliance)	\$20.00
12,501 lbs. to 60,000 lbs.	\$40.00
60,001 lbs. to 100,000 lbs.	\$60.00
100,001 lbs. to 300,000 lbs.	\$120.00
300,001 lbs. and above	\$150.00
<u>Terminal Building and Other Office - Annually</u>	
First Floor Office Space	\$15.60/sq.ft.
Second Floor Office Space	\$14.00/sq.ft.
Basement Office Space	\$8.90/sq.ft.
Other Office Space	\$14.25/sq.ft.
Shop Space	\$7.00/sq.ft.
Entrance Sign	\$47.00/month

Municipal Fee Schedule - FY2009-10	
Municipal Airport Fund	
<u>T-Hangar Space</u>	
T-Hangar End Unit Space Improved	\$6.00/sq ft (Min \$80.00)
T-Hangar End Unit Space Unimproved/Storage	\$80.00/month
T-Hangar Space	\$350.00/month
<u>Fuel Farm Usage Fee (Monthly)</u>	
City Owned Facility	\$370.00/month
<u>Community Hangar Space (Monthly)</u>	
Single-engine piston	\$188.00/month
Twin-engine piston	\$303.00/month
<u>Storage Rooms - Monthly</u>	
Small Open	\$36.00/month
Large Open	\$72.00/month
Closed	\$52.00/month
<i>The following fuel flowage fees are established on all fuel delivered into any tank farm on the airports</i>	
Gallons, Annually	\$0.12/Gallon
0 to 1,000,000 Gallons, Annually	\$0.12/Gallon
1,000,001 to 1,500,000 Gallons, Annually	\$0.10/Gallon
1,500,001 to 2,000,000 Gallons, Annually	\$0.06/Gallon
2,000,000+ Gallons, Annually	\$0.05/Gallon

Municipal Fee Schedule - FY2009-10	
Municipal Court	
TPP Fees-Time Payment Fee:	\$25 from a person who pays any part of a fine, court cost or restitution on or after the 31st day after judgment is entered. One-half (\$12.50) is sent to the state, one-tenth (\$2.50) is retained locally for judicial efficiency purposes. Four-tenths (\$10) is retained locally with no restrictions. (Sec. 133.103, Local Government Code)
State Jury Fee	This fee went into effect September 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 10 percent handling fee if reported and remitted timely. (Article 102.0045, C.C.P.)
Penalty Fees	Warrant Fee: \$50 for executing or processing an issued arrest warrant or capias. When the service is performed by a peace officer employed by the state, 20 percent (\$10) is sent to the state. The fee is sent to another local government if their officer executes the warrant and a written request is made of the court within 15 days. (Art. 102.011, Code of Criminal Procedure)
Penalty Fees	\$100 Accident Fee
Court Security Fee	\$3 on every conviction if governing body has passed required ordinance establishing building security fund. (Art. 102.017, C.C.P.)
Technology Fee	\$4 on every conviction if governing body has passed required ordinance establishing the municipal court technology fund. (Art. 102.0172, C.C.P.)
Jury Fee	\$3 fee collected upon conviction when case tried before a jury. \$3 fee collected upon conviction if defendant had requested a jury trial and then withdrew the request not earlier than 24 hours before the time of trial; fee to be paid even if case is deferred. (Art. 102.004, C.C.P.)
Deferred Disposition	Special Expense Fees: 1) At the conclusion of the deferral period under Article 45.051, C.C.P., upon dismissal of the charge, the court may assess a special expense fee not to exceed the amount of fine assessed but not imposed at the beginning of the deferral. (Art. 45.051(c), C.C.P.)
Child Safety Fund	Remittance must be done at the end of the city's fiscal year. City must remit 50 percent of the \$100 to \$200 fines.
Driving Safety Course	A court may assess a \$10 fee when a defendant elects to take a driving safety course (DSC) on or before the answer date on his or her citation
Expunction Fees	\$30 fee to expunge the record of an offense (except traffic) involving a minor. (Arts. 45.0216(i) & 45.055(d), C.C.P.; Sec.106.12, A.B.C.; Sec. 161.255, H.S.C.)
Teen Administrative Fees	When a court grants teen court, the court may collect two \$10 fees – one is kept by the city for administering teen court, the other is disbursed to the teen court program (Art. 45.052(e) & (g), C.C.P.).
Administrative Fees	A \$10 fee may be collected upon dismissing a case for: 1) Expired driver's license or expired registration when a defendant remedies it within 10 working days (Secs. 521.026 & 502.407, T.C.); 2) An inspection certificate expired less than 60 days when defendant remedies it within 10 working days (Sec. 548.605, T.C.) The court may order an administrative fee to be paid when the court grants DSC under Art. 45.0511(d), C.C.P.—court's discretionary authority. The fee may not exceed the maximum amount of the possible fine for the particular offense charged.
NTA Fees-Traffic	\$5 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1) is sent to the State.
NTA Fees-General Complaint	\$5 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1) is sent to the State.

Municipal Fee Schedule - FY2009-10	
Municipal Court	
Court Service Fee-10%	The consolidated fee of \$40 is collected upon conviction of a nonjailable misdemeanor offense other than a conviction of an offense relating to a pedestrian or parking of a motor vehicle. If reported timely, the court can
STF-5% Service Fee	The State Traffic Fine is actually a court cost collected upon conviction of Subtitle C, Rules of the Road, Transportation Code offenses. This includes parking and pedestrian offenses. The amount to collect is \$30. The city can keep a five percent handling fee if it is reported and remitted timely to
Judicial Fee-15%	This fee went into effect December 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 15 percent handling fee if reported and remitted timely. (Section 133.105, L.G.C.) The city treasurer shall deposit the 15 percent (60 cents) of each fee into the general fund of the municipality to promote the efficient operation of the municipal court and the investigation, prosecution, and enforcement of offenses that are within the jurisdiction of the court.
Uniform Traffic Act	Section 542.403, T.C., says that a person shall pay a three-dollar court cost upon conviction of an offense charged under Subtitle C. Although the courts commonly call this the "traffic fund," the statute does not give it that name and refers to it as just a court cost. The city must deposit this money in the municipal treasury.
Admin Fees-Teen Court	The judge may assess an optional fee not to exceed \$10 when a defendant requests to participate in a teen court program. This fee is retained by the city. (Article 45.052, C.C.P.) The court may also assess another \$10 fee to cover the cost of the teen court for performing its duties. This fee is paid to the teen court program, but the program must account to the court for the
Open Records Requests	.10 per copy
Appeal Fee	5\$Parking/25\$ other
Court Copying Document Fee	.10 per page
Summons Fee	\$35 per case for Failure to Attend violations where a summons was served to the defendant.
Civil Justice Fee	Due to the passing in the 81st legislative session of Article 102.022, Code of Criminal Procedure (Moving Violations found in 37 TAC 153.89(b). A new .10 per violation with a conviction is to be imposed on all moving violations. The City will retain 10% or .01 of each .10 collected. This applies only to violations with a violation date of January 1, 2010 and after.
Child Safety Seat Court Cost	Due to changes initiated by activity of the 81st Texas legislature to Section 102.122 of the Government Code a \$.15 court cost is being added to violations for conviction of Child Passenger Seat System Offenses occurring January 1, 2010 and beyond.

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
Rental Fees	
<u>Community Center Rental Fees - Non profit/individual</u>	
- Room Rental Deposit	\$75/rental
- Small Meeting Room	\$25/hour
- Medium Meeting Room	\$35/hour
- Large Meeting Room	\$45/hour
- Full Gym	\$60/hour
- Half Gym	\$40/hour
- Kitchen	\$20/hour
- Staff costs/after hours	\$25/hour
Equipment Rental Fees	Max \$50
<u>Community Center Rental Fees - For Profit</u>	
- Room Rental Deposit	\$75/rental
- Small Meeting Room	\$50/hour
- Medium Meeting Room	\$70/hour
- Large Meeting Room	\$90/hour
- Full Gym	\$120/hour
- Half Gym	\$80/hour
- Kitchen	\$40/hour
- Staff costs/after hours	\$50/hour
Nature Center - Auditorium Room Rental - Member	\$175/day
Nature Center - Auditorium Room Rental - Non-Member	\$200/day
Swimming Pool Rental Fee - per 2 Hour Rental	\$250/ 2 hour rental + cost for lifeguards
<u>Athletic Field Rentals</u>	
Baseball/Softball Field Rental - no lights	\$10/hour
Baseball/Softball Field Rental- with lights	\$15/hour
Sport Field Grass- no lights	\$20/hour
Sport Field Grass- with lights	\$30/hour
Sport Field Synthetic Turf - no lights	\$30/hour
Sport Field Synthetic Turf - with lights	\$40/hour
Registration	
Refunds or Withdrawals Administration Fee	\$10/occurrence
Transfer Fee	\$5/per transfer
Intersession Camps	Max \$20 daily
After School Program (ASP)	Max \$100 monthly
Before & After Care	\$20/week
Late Fee for ASP	\$15/1st 30 minutes
Late Fee for ASP (after 30 min.)	\$1/minute
Field Trips (100% cost recovery)	Max. \$50
Transportation (100% cost recovery)	Max. \$10/per trip
Special Events (partial cost recovery)	Max. \$1000
User Groups Fees	50% of costs
Weight Room/Fitness Pass	Max. \$25/month
Program Class Fees	Max. \$150/class
Camp Fort Worth/week	up to \$20/week

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
Youth Sports Program	\$10/participant /sport
Log Cabin Village	
"Meet the Pioneers" Program	\$3/ registrant
"Pioneer School" Program	\$5/registrant
"Wagons West" Program	\$15/registrant
"Timber Tales" Program	\$4/ registrant
Supply Fee	Max \$50
Birthday Party Package	Max \$200
Nature Center - Member	
School Tours	N/A
Canoe Tour	\$15/participant
Naturalist Led Nature Hikes	\$0/participant
PreSchool Discovery Club	\$5/participant
Bison Feeding Hayride	\$8/participant
Evening Stroll with a Naturalist	\$5/participant
Miscellaneous Naturalist Programs (includes home school groups) - Minimum Fee	\$0/participant
Miscellaneous Naturalist Programs Maximum Fee	\$75/participant
Summer Natural History Adventures	\$50/participant/program
Off-site Education Program	\$60/1st hour
Off-site Education Program	\$15/each additional 1/2 hour
Nature Center - Non-Member	
School Tours	\$4/participant
Canoe Tour	\$20/participant
Naturalist Led Nature Hikes	\$5/participant
PreSchool Discovery Club	\$10/participant
Bison Feeding Hayride	\$16/participant
Evening Stroll with a Naturalist	\$10/participant
Miscellaneous Naturalist Programs (includes home school groups) - Minimum Fee	\$5/participant
Miscellaneous Naturalist Programs Maximum Fee	\$100/participant
Summer Natural History Adventures	\$60/participant/program
Off-site Education Program	\$75/1st hour
Off-site Education Program	\$25/each additional 1/2 hour
Activity Fees	
Late Night Program Activity Fee - Tuesday and Wednesday	No charge
Late Night Program Activity Fee - TH, FRI, SAT	\$2/day
Late Night Program Activity Fee - Monthly (either daily or monthly charged)	Up to \$20/month
Late Night Program - Special Event	Up to \$20/participant
Late Night Program - Sports Tournament	Up to \$250/team

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
League Registrations Youth Sports	\$10/participant/sport
TAAF Winter Basketball Tournament Registration	\$25/team
Youth Summer Sports Clinic	\$5/participant
Track & Field Registrations	\$15/participant
Adult Volleyball League	\$180/team
Adult Basketball League	\$350/team
Field Trips (100% cost recovery)	Cost Recovery by user
Transportation (100% cost recovery)	Cost Recovery by user
Log Cabin Village - Weekend Program Craft Fee (in addition to general admission)	\$1-\$3 depending on the craft
<i>I.D. Cards</i>	
<i>I.D. Cards - Resident</i>	
Child, 17 years and younger	\$6 annually
Adult	\$20 annually
Senior Citizen, 60 years & older	\$10 annually
Day Pass - all ages	\$3 daily
Family (5 persons/1 address)	\$40 annually
Additional family member	\$5 annually
Replacement card	\$3/card
<i>I.D. Cards - Non-Resident</i>	
Child, 17 years and younger	\$20 annually
Adult	\$40 annually
Senior Citizen, 60 years & older	\$20 annually
Day Pass - all ages	\$4.00 daily
Family (5 persons/1 address)	\$80 annually
Additional family member	\$10 annually
Replacement card	\$3/card
<i>Admission Fees</i>	
Adult General Swimming Pool Admission - Forest Park	\$2.50 daily
Youth General Swimming Pool Admission - Forest Park	\$2.00 daily
Nature Center - Adult	\$4.00 daily
Nature Center - Senior (65+years)	\$3.00 daily
Nature Center - Child (3-17 years)	\$2.00 daily
Log Cabin Village - Adult Admission	\$4.50 daily
Log Cabin Village - Youth Admission	\$4.00 daily
Log Cabin Village - Senior Admission	\$4.00 daily
Log Cabin Village - Group Rate (10 or more)	\$3.00 daily
<i>Japanese Garden</i>	
<i>Rental</i>	
Six Hours Rental	
Pavilion, up to 250 guests	\$2,500
Moon Deck up to 250 guests	\$1,500
Pavilion plus Moon Deck up to 250 guests	\$3,250
Pavilion plus Moon Deck 251-500 guests	\$3,750
Each Additional Hour Rental of Pavilion or Moon Deck	\$400

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
Two Hour Rental in the Japanese Garden Waterfall Overlook and Hill Arbor - up to 25 guests	
Japanese Garden - Wedding, up to 50 guests	\$750
Japanese Garden - Each change in contract:	
Small Wedding Rental	\$25
Large Wedding Rental	\$50
Japanese Garden Admission - Weekdays	
Adult	\$4.00
Child (ages 4-12)	\$3.00
Child (under 4 years)	Free
Seniors	\$3.50
Japanese Garden Admission - Weekends	
Adult weekends	\$4.50
Child (ages 4-12)	\$3.00
Child (under 4 years)	Free
Seniors weekends	\$4.00
Japanese Garden Photography Fees	\$75.00 / hr
Japanese Garden Catering Fees	10% of gross sales
<i>Bradley Center Reservations</i>	
Bradley Center Building Deposit (Individual)	\$75.00
Bradley Center Building Deposit (Commercial)	\$75.00
Bradley Center Key Deposit (Individual)	\$25.00
Bradley Center Key Deposit (Commerical)	\$25.00
Bradley Center Rental for first 3 hours (Individual)	\$70.00
Bradley Center Rental for first 3 hours (Commerical)	\$140.00
Bradley Center Each Additional Hour (Individual)	\$30.00
Bradley Center Each Additional Hour (Commerical)	\$60.00
Bradley Center Late Fee (less than 2 week notice) (Individual)	\$15.00
Bradley Center Late Fee (less than 2 week notice) (Commercial)	\$15.00
<i>Site (Park) Reservations</i>	
Level A (<100) Park Reservation Fee (Individual)	\$35.00
Level A (<100) Each Additional Hour (Individual)	\$10
Level A (<100) All Day Park Curfew (Individual)	\$80.00
Level A (<100) Deposit (Individual)	\$0.00
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Individual)	\$100.00
Level B (100-500) Each Additional Hour (Individual)	\$25.00
Level B (100-500) All Day Park Curfew (Individual)	\$225.00
Level B (100-500) Deposit (Individual)	\$100.00
Level B (100-500) Late Fee	\$15
Level C (501-2,000) Park Reservation Fee (Individual)	\$375.00
Level C (501-2,000) Each Additional Hour (Individual)	\$95
Level C (501-2,000) All Day Park Curfew (Individual)	\$845
Level C (501-2,000) Deposit (Individual)	\$375
Level C (501-2,000) Late Fee	\$75

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
Level D (2,001-5,000) Park Reservation Fee (Individual)	\$0
Level D (2,001-5,000) Each Additional Hour (Individual)	\$0
Level D (2,001-5,000) All Day Park Curfew (Individual)	\$1,500
Level D (2,001-5,000) Deposit (Individual)	\$1,500
Level D (2,001-5,000) Late Fee	\$150
Level E (>5,000) Park Reservation Fee (Individual)	\$-
Level E (>5,000) Each Additional Hour (Individual)	\$0
Level E (>5,000) All Day Park Curfew (Individual)	\$3,750
Level E (>5,000) Deposit (Individual)	\$3,750
Level E (>5,000) Late Fee	\$300
Level A (<100) Park Reservation Fee (Commercial)	\$70
Level A (<100) Each Additional Hour (Commercial)	\$20
Level A (<100) All Day Park Curfew (Commercial)	\$160
Level A (<100) Deposit (Commercial)	\$0
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Commercial)	\$200
Level B (100-500) Each Additional Hour (Commercial)	\$50
Level B (100-500) All Day Park Curfew (Commercial)	\$450
Level B (100-500) Deposit (Commercial)	\$100
Level B (100-500) Late Fee	\$15.00
Level C (501-2,000) Park Reservation Fee (Commercial)	\$750
Level C (501-2,000) Each Additional Hour (Commercial)	\$190
Level C (501-2,000) All Day Park Curfew (Commercial)	\$1,690
Level C (501-2,000) Deposit (Commercial)	\$375
Level C (501-2,000) Late Fee	\$75.00
Level D (2,001-5,000) Park Reservation Fee (Commercial)	\$0
Level D (2,001-5,000) Each Additional Hour (Commercial)	\$0
Level D (2,001-5,000) All Day Park Curfew (Commercial)	\$3,000
Level D (2,001-5,000) Deposit (Commercial)	\$3,000
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Commercial)	\$0
Level E (>5,000) Each Additional Hour (Commercial)	\$0
Level E (>5,000) All Day Park Curfew (Commercial)	\$7,500
Level E (>5,000) Deposit (Commercial)	\$7,500
Level E (>5,000) Late Fee	\$300
Pole Banners (for event banners, 2 weeks prior to event and removed within 3 days after event)	\$100/pole/banner
Festival Equipment	
Stage (1st Day)	\$500
Stage Each Additional Day	\$125
Stage Deposit	\$500
Trailer 8x16	\$500
Trailer 8x16 Each Additional Day	\$125
Trailers 2 or More	\$250
Trailers 2 or More Each Additional Day	\$65
Trailer Deposit	\$250
Trailer Deposit 2 or more Each	\$125

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
Concession Booth (1st Day)	\$300
Concession Booth Each Additional Day	\$75
Concession Booth 2 or More	\$150
Concession Booth 2 or More Each Additional Day	\$40
Concession Booth Deposit	\$150
Concession Booth Deposit 2 or more Each	\$75
<i>Botanic Garden Reservations</i>	
<u>Room Rental Plant Societies</u>	
Oak Hall	\$100
Rose Room	\$50
Iris Room	\$25
Orchid Room	\$25
Iris & Orchid Room	\$50
Redbud Hall	\$50
Camellia Room	\$25
Azalea Room	\$25
Lecture Hall	\$100
Trellis Room	\$25
<u>Room Rental Plant Sales</u>	
Oak Hall	\$200
Rose Room	\$100
Iris Room	\$50
Orchid Room	\$50
Iris & Orchid Room	\$100
Redbud Hall	\$100
Camellia Room	\$50
Azalea Room	\$50
Trellis Room	\$50
<u>Room Rental Non-Profit Rates</u>	
Oak Hall	\$300
Rose Room	\$150
Iris Room	\$75
Orchid Room	\$75
Iris & Orchid Room	\$150
Redbud Hall	\$150
Camellia Room	\$75
Azalea Room	\$75
Lecture Hall	\$325
Trellis Room	\$75
<u>Room Rental Individual Rates</u>	
Oak Hall	\$500
Rose Room	\$300
Iris Room	\$150
Orchid Room	\$150
Iris & Orchid Room	\$300
Redbud Hall	\$300
Camellia Room	\$150
Azalea Room	\$150
Trellis Room	\$150
Lecture Hall	\$500

Municipal Fee Schedule - FY2009-10	
Parks and Community Services	
<u>Room Rental Corporate Rates</u>	
Oak Hall	\$800
Rose Room	\$400
Iris Room	\$200
Orchid Room	\$200
Iris & Orchid Room	\$400
Rebub Hall	\$400
Camellia Room	\$200
Azalea Room	\$200
Lecture Hall	\$800
Trellis Room	\$200
<u>Botanic Garden Room Rental Whole Building</u>	
Oak & Rebub Halls	\$1,000
<u>Botanic Garden</u>	
Tables	\$3/each
Piano	\$10
A/V equipment	\$25
Coffee urns	\$10
Weddings	\$300/ 2 hours
Bride's Room	\$50
Botanic Garden Photography Fees	\$25/hr. for all Gardens except Japanese, Fuller and Consevatory which are \$75/hr.
Botanic Garden Catering Fees	10% of gross sales
<u>Admission Fees - Conservatory (at the Deborah Beggs Moncrief Botanic Garden Center)</u>	
Adults	\$1.00
Children 4-12	\$0.50
Under 4 free	
Senior	\$0.50

Municipal Fee Schedule - FY2009-10	
Police	
Sale of Accident Report	\$6
Offense Report	\$1.50
Microfiche Offense	\$3
Clearance Letter	\$5
Criminal History	\$5
Certification (Accident)	\$2
Certification (All others)	\$5
Fingerprints	\$10
Marijuana	\$35
Controlled Substance (powder or crystal)	\$40
Controlled Substance (quantitative)	\$35
Analysis of Syringe contents	\$45
Blood alcohol	\$75 (Case/2 samples)
Clan lab sub samples	\$120
Sample	\$80
Sample Analysis	\$40
Transfer	\$50
Court Preparation	\$80
Court Attendance	\$100
Evidence Packaging	\$40
Vehicle Pound Impound	\$20
Vehicle Pound Storage	\$20
Vehicle Storage over 25'	\$35
Vehicle Pound Towage	\$135
Notification Fee	\$50
Wrecker Business License	\$100
Permit Fee Burglar Alarm	\$50
Svc Charge Burglar Alarm	\$50/75/100
Residential Permit Fee	50
Residential Svc Fee	\$50/75/100

Municipal Fee Schedule - FY2009-10

Culture & Tourism/Public Events	
Catering Revenue	20% of Gross Receipts
Recovery of Labor Expense	\$5.00 per table
Recovery of Labor Expense	\$1.00 per chair
Daily Parking	\$7.00 per day
Auditorium - Show/Event - Or 10% of gross ticket sales per show (whichever is greater)	\$2,000
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$1,000
Auditorium - Show/Event	\$1,500
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$850
Coliseum - Show/Event (One Performance) - Or 10% of gross ticket sales per show (whichever is greater)	\$3,000
Coliseum - Show/Event (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,500
Coliseum - Non-profit/Non-commercial (One Performance)	\$2,250
Coliseum - Non-profit/Non-commercial (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,100
Round Up Inn - Entire Building - Move In/Move Out	\$1,000
Round Up Inn - Entire Building - Event	\$1,750
Round Up Inn - Entire Building - Non-profit/Non-Commercial (No admission)	\$1,400
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Move In/Move Out	\$600
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Event	\$1,000
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Non-profit/Non-Commercial (No admission)	\$800
Kitchen (Rentable only to Approved Caterers)	\$300
Meeting Rooms - South Texas Room	\$600
Meeting Rooms - Cactus Room	\$500
Meeting Rooms - Longhorn Room	\$400
Meeting Rooms - Corral Room	\$400
Meeting Rooms - Silver Spur Room	\$300
Texas Rooms - Central Texas or East Texas - Move In/Move Out	\$1,250
Texas Rooms - Central Texas or East Texas - Show/Event	\$4,000
Texas Rooms - Central Texas or East Texas - Non-Profit/Non-Commercial (No admission)	\$3,500
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Move In/Move Out	\$1,500
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Show/Event	\$5,000
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Non-Profit/Non-Commercial (No admission)	\$4,500
Texas Rooms - West Texas and Central Texas Rooms Combined - Move In/Move Out	\$1,750
Texas Rooms - West Texas and Central Texas Rooms Combined - Show/Event	\$5,500
Texas Rooms - West Texas and Central Texas Rooms Combined - Non-Profit/Non-Commercial (No admission)	\$5,000
Texas Rooms - Entire Building - Move In/Move Out	\$2,000
Texas Rooms - Entire Building - Show/Event	\$6,000
Texas Rooms - Entire Building - Non-Profit/Non-Commercial (No admission)	\$5,500
Burnett Building - Move In/Move Out	\$300
Burnett Building - Show or Sale Days	\$600
Richardson-Bass Building - John Justin Arena - Move In/Move Out	\$1,000
Richardson-Bass Building - John Justin Arena - Show or Sale Days	\$2,000
Richardson-Bass Building - John Justin Arena - Non-Profit/Non-Commercial (No admission)	\$1,750
Richardson-Bass Building - Use of Arena Only Warm up for Coliseum	\$1,000

Municipal Fee Schedule - FY2009-10	
Culture & Tourism/Public Events	
Richardson-Bass Building - James L. & Eunice West Arena - Move In/Move Out	\$450
Richardson-Bass Building - James L. & Eunice West Arena - Event	\$1,000
Richardson-Bass Building - Brown-Lupton Exhibits Area - Move In/Move Out	\$250
Richardson-Bass Building - Brown-Lupton Exhibits Area - Event	\$100
Richardson-Bass Building - Pen Area - Move In/Move Out	\$300
Richardson-Bass Building - Pen Area - Show Sale	\$600
Richardson-Bass Building - Permanent Stall Rental (per stall) 1 to 7 days	\$50
Richardson-Bass Building - Permanent Stall Rental (per stall) 8 to 14 days	\$60
Charlie and Kit Moncrief Building - W. R. Watt Arena - Move In/Move Out	\$750
Charlie and Kit Moncrief Building - W. R. Watt Arena - Show or Sale	\$1,500
Charlie and Kit Moncrief Building - W. R. Watt Arena - Warm Up only	\$750
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Move In/Move Out	\$300
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Show or Sale	\$750
Charlie and Kit Moncrief Building - Centennial Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - Centennial Room - Show	\$200
Charlie and Kit Moncrief Building - French Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - French Room - Show	\$200
Charlie and Kit Moncrief Building - McFarland Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - McFarland Room - Show	\$200
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$250
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$500
Small Exhibits Building - Move In/Move Out	\$250
Small Exhibits Building - Commercial Exhibits	\$500
Show Arena - Move In/Move Out	\$150
Show Arena - Exhibits or Show	\$300
Catering Fee (Open Catering)	\$0
Ballroom - Total	\$3,500
Ballroom - Area A	\$1,700
Ballroom - Area B	\$2,000
Ballroom - Area C	\$1,700
Ballroom - Exhibit Space 10 x 10 booth vs. minimum	\$3,500
Exhibit Hall - Total	\$15,000
Exhibit Hall - Bay A	\$5,000
Exhibit Hall - Bay B	\$2,500
Exhibit Hall - Bay C	\$2,500
Exhibit Hall - Bay D	\$2,500
Exhibit Hall - Bay E	\$2,500
Exhibit Hall - Bay F	\$2,500
Exhibit Hall - Net Square Footage	0.15
Exhibit Annex	\$2,000
Arena	\$5,000
Arena - Ticketed events against 12% of gross sales, less taxes	12%
Arena - Floor only (26,000 sq. ft)	\$3,000
FWCC Meeting Room 100	\$350
FWCC Meeting Room 101	\$300
FWCC Meeting Room 102	\$300
FWCC Meeting Room 103 (A, B)	\$300
FWCC Meeting Room 103A	\$150
FWCC Meeting Room 103B	\$150
FWCC Meeting Room 104	\$300
FWCC Meeting Room 105	\$200

Municipal Fee Schedule - FY2009-10	
Culture & Tourism/Public Events	
FWCC Meeting Room 106	\$200
FWCC Meeting Room 107	\$200
FWCC Meeting Room 108	\$200
FWCC Meeting Room 109	\$200
FWCC Meeting Room 110 (A, B)	\$200
FWCC Meeting Room 110A	\$200
FWCC Meeting Room 110B	\$200
FWCC Meeting Room 111	\$200
FWCC Meeting Room 112	\$200
FWCC Meeting Room 113 (A, B)	\$200
FWCC Meeting Room 113A	\$200
FWCC Meeting Room 113B	\$200
FWCC Meeting Room 114	\$200
FWCC Meeting Room 116	\$200
FWCC Meeting Room 118	\$200
FWCC Meeting Room 120	\$200
FWCC Meeting Room 121A	\$200
FWCC Meeting Room 121B	\$200
FWCC Meeting Room 121C	\$200
FWCC Meeting Room 121D	\$200
FWCC Meeting Room 121E	\$200
FWCC Meeting Room 121F	\$200
FWCC Meeting Room 122	\$200
FWCC Meeting Room 200	\$350
FWCC Meeting Room 201 (A, B, C)	\$900
FWCC Meeting Room 201A	\$300
FWCC Meeting Room 201B	\$300
FWCC Meeting Room 201C	\$300
FWCC Meeting Room 202 (A, B, C, D)	\$1,200
FWCC Meeting Room 202A	\$300
FWCC Meeting Room 202B	\$300
FWCC Meeting Room 202C	\$300
FWCC Meeting Room 202D	\$300
FWCC Meeting Room 203 (A, B, C)	\$900
FWCC Meeting Room 203A	\$300
FWCC Meeting Room 203B	\$300
FWCC Meeting Room 203C	\$300
FWCC Meeting Room 204 (A, B)	\$600
FWCC Meeting Room 204A	\$300
FWCC Meeting Room 204B	\$300

Municipal Fee Schedule - FY2009-10	
Solid Waste Fund	
Residential Billing	
Residential and Disabled Carryout-32 gallon cart	\$12.75
Residential and Disabled Carryout-64 gallon cart	\$17.75
Residential and Disabled Carryout-96 gallon cart	\$22.75
Residential Carryout Fee	\$30.00
Commercial Waste Billing	
1 x per week	\$23.00
2 x per week	\$34.00
3 x per week	\$49.00
4 x per week	\$66.00
5 x per week	\$86.00
6 x per week	\$110.00
Container Permits (Grants of Privilege)	5% of Gross Revenues
Permits (Waste Hauler)	
First Vehicle	\$135.00
Each Additional Vehicle	\$50.00
Miscellaneous Revenue	
Excess Bulk Waste & Brush	
First 5 cubic yards over 10 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Out-of-Cycle and Contaminated Bulky Waste	
First 5 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Cart Delivery-Exchange Fee	\$5.00
Pay Bags (5 bags per order)	\$15.00
Optional 96 Gallon Yard Cart	\$75.00
Violation Bag Tag	\$10.00
Nothing Out Trip Charge	\$45.00

Municipal Fee Schedule - FY2009-10			
Stormwater Utility			
Residential Rates			
Tier	Garage Capacity*	Living Area (square feet)*	Residential Storm Water Monthly Rates (effective January 1, 2010)
Tier 1 (0.5 ERU)	0	0 to 1,300	\$2.38
	1	0 to 1,040	
	2	0 to 781	
	3	0 to 521	
	4	0 to 262	
Tier 2 (1 ERU)	0	1,301 to 2,475	\$4.75
	1	1,041 to 2,215	
	2	782 to 1,956	
	3	522 to 1,696	
	4	263 to 1,437	
Tier 3 (1.5 ERU)	0	2,476 to 3,393	\$7.13
	1	2,216 to 3,133	
	2	1,957 to 2,874	
	3	1,697 to 2,614	
	4	1,438 to 2,355	
Tier 4 (2 ERU)	0	3,394+	\$9.50
	1	3,134+	
	2	2,875+	
	3	2,615+	
	4	2,356	

Municipal Fee Schedule - FY2009-10	
Transportation & Public Works	
Valet Parking	\$1,000
Per additional space	\$150
Special Events	\$150
Parkway Insp. Permit	\$75
Parkway Permit Re-In	\$25
Filming	\$250
Private Str. Use Per	\$75
Temp Encroachments	\$75
License Fees	\$500
Resid. Survey Pkwy.	\$1,000

Municipal Fee Schedule - FY2009-10	
Water and Sewer Fund	
RETAIL WATER RATES	
Meter Size (inches)	
5/8	\$7.00
3/4 x 5/8	\$7.00
3/4 x 3/4	\$7.25
1	\$10.25
1 1/2	\$18.00
2	\$27.00
3	\$58.38
4	\$102.25
6	\$222.00
8	\$380.00
10	\$595.00
Residential	
Volume Charge (Per 100 Cubic Feet - First 800 Cubic Feet)	\$1.90
Volume Charge (Per 100 Cubic Feet - Next 1,200 Cubic Feet)	\$2.66
Volume Charge (Per 100 Cubic Feet - Next 1,000 Cubic Feet)	\$3.28
Volume Charge (Per 100 Cubic Feet - Over 3,000 Cubic Feet)	\$3.94
Commercial	
Volume Charge (Per 100 Cubic Feet - All)	\$2.15
Industrial	
Volume Charge (Per 100 Cubic Feet - All)	\$1.80
Super User	
Volume Charge (Per 100 Cubic Feet - All)	\$1.63
Irrigation	
Volume Charge (Per 100 Cubic Feet – First 10,000 Cubic Feet)	\$2.66
Volume Charge (Per 100 Cubic Feet - Over 10,000 Cubic Feet)	\$3.28
Gas Well Drillers	
Volume Charge (Per 100 Cubic Feet - All)	\$3.58
Fire Lines	
Connection Size (Inches)	
4 and under	\$16.95
6	\$25.50
8	\$33.95
10	\$56.40
12	\$105.10
RETAIL WASTEWATER RATES	
Water Meter Size (inches)	
5/8	\$5.10
3/4 x 5/8	\$5.10
3/4 x 3/4	\$5.40
1	\$6.00
1 1/2	\$7.50
2	\$9.30
3	\$17.55
4	\$27.00
6	\$52.50
8	\$88.50
10	\$130.50
12	\$163.50

Municipal Fee Schedule - FY2009-10	
Water and Sewer Fund	
Residential	
Volume Charge (Per 100 Cubic Feet)	\$2.64
Non Residential/Non/Monitored	
Volume Charge (Per 100 Cubic Feet)	\$3.16
Monitored Group	
Volume Charge (Per 100 Cubic Feet)	\$2.34
BOD Charge (Per Pound)	\$0.22
TSS Charge (Per Pound)	\$0.10
TDS Charge (Per Pound) for Gas Well Drillers	\$0.04
Charges	
Activation Charge	\$20.00
Restoration Charge	\$20.00
Transfer Charge	\$20.00
Same Day / After Hours Charge	\$10.00
Field Action Charge	\$20.00
Broken Lock Charge	\$25.00
Returned Item Charge	\$25.00
Straight Connection Charge	\$50.00
WHOLESALE RATES	
Wholesale Water Rates	
Volume (\$/1,000 Gallons)*	\$0.64
Maximum Day (\$/MGD Excess)	\$131,337.00
Maximum Hour (\$/MGD Excess)	\$34,755.00
Monthly Customer Charge Per Meter	\$25.00
* Plus raw water costs	
Wholesale Wastewater Rates	
Volume (\$/1,000 Gallons)	\$1.01
BOD (Per Pound)	\$0.37
TSS (Per Pound)	\$0.23
Monthly Customer Charge	\$75.00
RAW WATER RATES	
<p>The cost of untreated water supplied by the Tarrant Regional Water District is \$0.7003 for use inside the district and \$0.7356 outside the district. Adjusted for street rental and system loss, the raw water charge to customers is \$0.7563 inside the district and \$0.7944 outside the district and is a direct "pass through" to wholesale water customers.</p>	

FORT WORTH



GLOSSARY

The *Annual Budget and Program Objectives* contains specialized and technical terminology that is unique to public finance and budgeting. To help the reader of this document understand these terms, this budget glossary has been included.

Account: A six-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expenses. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting, revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes.

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the proposed budget document, authorized by the City Council as part of the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

Budget: A financial plan for a specified period of time (i.e., a fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the Budget Document that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message or Budget Transmittal Letter.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Balance: The amount of cash on hand and cash equivalents at any point in time, net of inflows and

outflows.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Center: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Character: A basis for distinguishing types of expenditures; the five major characters used by the City of Fort Worth are: personal services-01, supplies-02, contractual services-03, capital outlays-04, and debt service-05.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, after which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Designations: Designations are the desired uses of fund balance which are discretionary in nature in that the requested items were not budgeted in the prior year. To be a valid designation request, the department must not have spent to their prior year budget (i.e., have savings), and must provide justification for the request approved by the appropriate Assistant City Manager.

Disbursement: Payment for goods and services in cash or by check.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to

recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Expenditure: Decreases in the use of net financial resources other than through interfund transfer.

Expenses: Outflow or other depletion of assets or incurrence of liabilities during a specific period of time which results from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works, and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the debt service portion of the City's

property tax, and these bonds are backed by the full faith and credit of the issuing government.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any unmatured debt that is not a fund liability and at the same time has a maturity of more than one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Operating Budget: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Fund: A fund restricted to a single fiscal year.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objec-

tive of the department.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principal and interest of the bond.

Rollover: Rollovers are the desired uses of fund balance for the purpose of meeting prior year commitments. Rollovers may be requested for items that, a) were budgeted in the prior fiscal year, b) are from departments that did not spend to their appropriated budget the prior year (i.e., have savings), and c) can demonstrate that the funds were encumbered for the purpose identified in the rollover request.

Risk Management: An organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

Source of Revenue: Revenues are classified according to their source or point of origin.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purchases.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.