

CITY OF FORT WORTH, TEXAS
FISCAL YEAR 2012
ADOPTED
ANNUAL BUDGET AND PROGRAM OBJECTIVES



Fort Worth Omni Hotel - host to the American Football League during Superbowl XLV.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fort Worth
Texas**

For the Fiscal Year Beginning

October 1, 2010

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to **City of Fort Worth, Texas** for its annual budget for the fiscal year beginning **October 1, 2010**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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City of Fort Worth, Texas

City Officials

Betsy Price
Mayor

Salvador Espino
District 2

**W.B. “Zim”
Zimmerman**
District 3

Danny Scarth
District 4

Frank Moss
District 5

Jungus Jordan
District 6

**Dennis
Shingleton**
District 7

Kathleen Hicks
District 8

Joel Burns
District 9

Tom Higgins
City Manager

Charles Daniels
Public Safety
Services

Vacant
Management Services

Fernando Costa
Infrastructure
Services

Susan Alanis
Community Development
Services

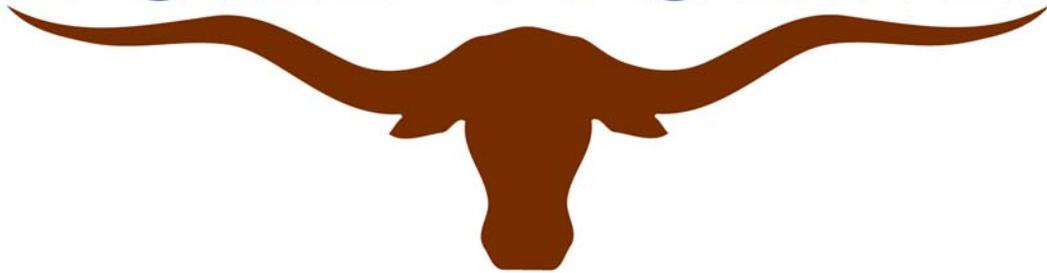
Assistant City Managers

Budget and Research Staff

Horatio Porter, C.P.A.
Budget Officer

Alan Shuror, Budget Manager
Aaron Cummins, Management Analyst II
Robert Pennington, Management Analyst II
Pamela Rambo Sexton, Management Analyst II
Anat Zoarets, Management Analyst I
Neonisia Brown, Management Analyst I
Loraine Coleman, Administrative Assistant
Jesus Hernandez, IT Technician

FORT WORTH



List of Departments and Directors

City Manager's Office

Tom Higgins,
City Manager, 817-392-6192

IT Solutions

Pete Anderson,
Director, 817-392-8781

Police

Jeff Halstead,
Police Chief, 817-392-4210

City Secretary

Marty Hendrix,
City Secretary, 817-392-6161

Law

Sarah Fullenwider,
City Attorney, 817-392-7606

Public Events

Kirk Slaughter,
Director, 817-392-2501

Code Compliance

Brandon Bennett,
Director, 817-392-6322

Library

Gleniece Robinson,
Director, 817-871-7706

Transportation/Public Works

Douglas Wiersig,
Director, 817-392-7801

Equipment Services

Wayne Corum,
Director, 817-392-5118

Municipal Airport

Kent Penney,
Director, 817-392-5403

Water & Wastewater

Frank Crumb,
Director, 817-392-8246

Financial Management Services

Lena Ellis,
Director and CFO, 817-392-8517

Municipal Court

Deidra Emerson,
Director, 817-392-6711

Fire

Rudy Jackson,
Fire Chief, 817-392-6805

Office of City Auditor

Darlene Allen,
City Auditor, 817-392-6132

Housing and Economic Dev.

Jay Chapa,
Director, 817-392-5804

Parks & Community Services

Richard Zavala,
Director, 817-392-5711

Human Resources

Karen Marshall,
Director, 817-392-7783

Planning and Development

Randle Harwood,
Director, 817-392-6101

FORT WORTH



City of Fort Worth 2011 Awards

City Manager's Office - Human Relations Unit

- **President's Award for Establishing the Diversity Task Force Award:** The Fort Worth Human Relations Commission received the President's Award from the International Association of Official Human Rights Agencies. Although the award was presented to the Human Relations Commission and Fairness Fort Worth, the City Council and City share in the award for their role in establishing the Diversity Task Force – which included several members of Fairness Fort Worth and the HRC – to examine areas in which the City could improve its relationship with its Lesbian, Gay, Bisexual and Transgender community. Ultimately, the City Council's approved nearly all of the task force's recommendations, including changes to the City's nondiscrimination ordinance to include protections based on gender identity and gender expression, as well as expanding City health benefits to include coverage for domestic partners.

Code Compliance

- **PetSmart Charities 'People Saving Pets' National Award:** The City's unique partnership with PetSmart, PetSmart Charities and a local private donor group resulted in an expanded shelter pet adoption program, a first-of-its-kind animal shelter adoption center located inside a PetSmart retail store, a 116% increase in pet adoptions during year one, and the City being recognized as the PetSmart Charities 'People Savings Pets' National award winner.
- **Green3 Award for Incredibly Effective Education Techniques:** Code Compliance, Solid Waste Services was recognized by the North Texas Corporate Recycling Association for a successful education campaign promoting recycling awareness through school programs, direct mail, use of billboards, blue crew workers recycling cart audits, which resulted in the lowest recycling contamination since the program started in 2003.
- **Keep America Beautiful Presidents Circle Award:** Keep Fort Worth Beautiful received the Keep America Beautiful President's Circle Award. The President's Circle Award recognizes exemplary performance made by certified affiliates of the national nonprofit to reduce litter, minimize waste, and beautify and improve their local communities.
- **Keep Texas Beautiful Gold Star Affiliate Award:** For Keep Texas Beautiful affiliates to achieve this status they are required to share information on their mission and goals, answer questions about their public education programs, partnerships, and sustainability efforts, participate in the Keep Texas Beautiful or Governor's Community Achievement Awards programs, and provide a letter of support from their community.
- **Keep Texas Beautiful Sustained Excellence Award:** Keep Fort Worth Beautiful was recognized for being a Gold Star Affiliate for three consecutive years.
- **International Davey Award Silver Winner:** Recognizes City of Fort Worth for a successful recycling marketing campaign.

Equipment Services

- **Top 100 Fleets in North America Award:** Named one of the “Top 100 Fleets in North America” for the 7^h year in a row, the Equipment Services Department ranked 17th out of over 38,000 government fleets in 2011. The program recognizes and rewards peak performing fleet operations in North America. Currently in its seventh year, 100 Best Fleets identifies and encourages ever-increasing levels of performance improvement within the fleet industry. 100 Best Fleets is sponsored by Invers Mobility Solutions, National Joint Powers Alliance, Government Fleet Magazine and the 100 Best Fleets in North America program.
- **Blue Seal of Excellence Award:** One service center has been awarded the Blue Seal of Excellence from the National Institute for Automotive Service Excellence (ASE). ASE, an automotive industry professional certification program, awards the Blue Seal of Excellence to businesses that showcase highly qualified repair facilities with a commitment to provide excellent services. Recipients must maintain a staff certification level of at least 75 percent. There is only one Blue Seal public or private service center in Fort Worth and it is within the Equipment Services Department.

Financial Management Services

- **Procurement Achievement Excellence Award:** 2011 Achievement of Excellence in Procurement award from the National Purchasing Institute.

Human Resources

- **Out and Equal Workplace Advocates Award:** The City of Fort Worth attained finalist status in the Significant Achievement category of the Out and Equal Workplace Advocates National Outie Award 2011 presentation for significant strides made in advancing fair and equitable rights for its Lesbian, Gay, Bisexual and Transgender employees. The City of Fort Worth held the company of other esteemed organizations of Google, Barclay’s Capital, and Alcoa as finalists.

Information Technology Solutions

- **Budget Exercise Application Award:** Received a winning award in the category of “telecommunication and information technology” from Public Technology Institute for the Budget Exercise Application. The web-based application presented the citizens with the budget gap along with options for reducing spending and increasing revenues. Over 1,500 citizens participated in the budget exercise.
- **Automated Network Access Award:** Received a winning award in the category of “public safety technology” from Public Technology Institute for the Automated Network Access Provisioning in the Joint Emergency Operations Center. The City engineered a solution, the goal of which was to alleviate network access pressure during the JEOC activation by utilizing automation based in intelligent network access control. The method used to attain that goal was Automated Network Access Provisioning.
- **GIS Historic Aerial Imagery Award:** Received a winning award in the category of “geospatial information systems” from Public Technology Institute for the GIS Historic Aerial Imagery Tool. In response to the growing hard drive space issue and anticipating the next imagery deliverable, the

A-7

- IT Solutions GIS group delivered the historic imagery with a user-friendly interface and without purchasing additional hardware.
- **Joint Emergency Operation Center Portal Award:** Received an honorable mention award in the category of “Web and e-Government” from Public Technology Institute for the Joint Emergency Operation Center Intranet/Internet Portal. To provide a centralized portal to support and manage all content for any Joint Emergency Operation Center incidents for City of Fort Worth, Tarrant County and all involved parties of JEOC, the City created an intranet site to act as a knowledgebase and content repository for all incident, media, and financial content generated during an event.
- **Internet/Intranet Portal Presence Award:** Received an honorable mention award in the category of “Web and e-Government” from Public Technology Institute for the Intranet/Internet Portal Presence. The City deployed SharePoint 2007 and WSS 3.0 to provide faster and user-friendly sites to meet the staff and departmental needs for a fairly easy content management solution that allows easy customization and easy learning curve for city staff.
- **Electronic Council Packet Award:** Received an honorable mention award in the category of “Web and e-Government” from Public Technology Institute for the Electronic Council Packet. The objective of this effort was to eliminate the paper copies of the Council Packet delivered to Council Members and Senior Staff members prior to each Council meeting. All of the Council materials are now converted to PDF format to be viewed on the Apple iPad.
- **Best IT Collaboration Award:** Received a winning Project Excellence Award in 2011 from Best of Texas for Best IT Collaboration Among Organizations for the Joint Emergency Operations Center (JEOC), City of Fort Worth.
- **IT Service and Support Award:** 2011 Best of Texas award for Outstanding IT Service and Support was presented to Monty Hall, Sr. IT Manager.

Municipal Court

- **Legal Excellence Award:** Judge Sharon Newman-Stanfield was presented with the 2011 Legal Excellence Award by the Tarrant County Black Bar Association for ten years of service as a judge for the Fort Worth School Attendance Court.

Police

- **Officer of the Year Award:** Officer Ronnie Clark was the recipient of the Optimist Club of Fort Worth Officer of the Year award.

Parks and Community Services

- **Transitioning Households Out of Poverty Award:** Texas Department of Housing and Community Affairs, Community Action Partners, Community Services Block Grant Performance Award for transitioning households out of poverty.
- **Tree Growth Award:** Tree City USA Growth Award recipient for 11 consecutive years and awarded Tree City USA by the National Arbor Day Foundation for the 32nd Year.
- **Citizens Forestry Award:** Citizen Forester volunteer, Maryann Coleridge won Gold Leaf Award from Cross Timbers Urban Forestry Council for her long standing contributions to urban forestry

and Community Tree Planting Castleberry High School volunteers, Kyle Adams, graduating Senior, and Irma Gutierrez, para-educator were awarded the Bronze Leaf Award from Cross Timbers Urban Forestry Council for their six years of service to Rolling Hills Tree Farms.

- **Log Cabin Village Awards:** Received Texas Association of Museums Governing Council 2010 Service and Leadership Award to Kelli Pickard, Log Cabin Village Director, Best of the Metroplex Family Choice Award: Best Historical Attraction to the Log Cabin Village and Historic Fort Worth, Inc, Preservation Award for the Howard Cabin Restoration at Log Cabin Village.
- **Trailblazer Green Space Award:** Received Downtown Fort Worth Inc. Trailblazer Green Space Award for Hyde Park.
- **Partnership Excellence Award:** Fort Worth Independent School District Golden Achievement Award for Partnership Excellence for Botanic Garden partnership with Paschal High School.
- **Partnership Excellence Award:** National Civic League recognition of CFW Graffiti Abatement Program Public/Private partnership with the Fort Worth Urban Art Academy – WAL (We Are Legal) Program as one of three Public/Private Partnerships honored by the National Civic League with the 2011 City of Fort Worth All-America City Award.

TPW\Storm Water Management

- **Development Projects Excellence Award:** Recognized with a 2011 “Celebrating Leadership in Development Excellence” (CLIDE) award by the North Central Texas Council of Governments. The division’s Lebow Channel Watershed Improvements Program was chosen from among 40 applications as a project that provides an example of Development Excellence in the North Texas region. The CLIDE Award Program was created in 2003 to encourage innovative development projects and practices that will help accommodate expected growth and ensure a sustainable North Texas for generations to come. The Lebow project was submitted as an example of local government working with citizens and business to develop a comprehensive plan for developing sustainable stormwater infrastructure. The project focuses on removing structures from the floodplain, restoring natural stream conditions, eliminating low water crossings and constructing detention basins. The plan also includes the creation of a lineal trail system, public art, and storm water quality enhancements.

Water and Sewer

- **Sustainable Public Health Protection Award:** The Environmental Protection Agency’s Award for Sustainable Public Health Protection recognizes cities nationwide that advance the most innovative and effective use of Drinking Water State Revolving Fund (DWSRF) projects for providing clean, safe drinking water to their residents. The Water Department received the 2010 Award for Sustainable Public Health Protection for its Reclaimed Water System project. This project includes 11.5 miles of pipeline and a pump station to provide reclaimed water for non-potable uses in the eastern portion of its service area.
- **Peak Performance Platinum Award:** The National Association of Clean Water Agencies’ Peak Performance Platinum Award was awarded to the Water Department’s Village Creek Water Reclamation Facility in recognition of 100% compliance of its National Pollutant Discharge Elimination System (NPDES) permit for 21 consecutive years.

CITIZENS OF FORT WORTH

MAYOR AND COUNCIL

\$1,304,725 6.00 A.P.

CITY ATTORNEY



\$6,245,503 53.00 A.P.

CITY MANAGER



1.00 A.P.

CITY SECRETARY



\$1,203,946 11.50 A.P.

CITY AUDITOR



\$2,483,287 14.00 A.P.

Management Services

BUDGET AND RESEARCH
\$1,131,493 10.00 A.P.

FINANCIAL MANAGEMENT SERVICES
\$7,808,033 72.00 A.P.
Risk Management \$7,481,423 7.00 A.P.
Debt Service Fund \$61,782,297 0.00 A.P.

OFFICE SERVICES
\$1,666,296 9.00 A.P.

NON-DEPARTMENTAL
\$58,580,456 0 A.P.

Community Development Services

CULTURE & TOURISM
\$31,150,371 126.00 A.P.

HUMAN RESOURCES
\$4,025,026 34.25 A.P.
Group Health Fund \$92,972,818 10.00 A.P.
Unemployment \$708,608 0.20 A.P.
Worker's Compensation \$12,024,805 6.35 A.P.

TEMPORARY LABOR
\$1,063,679 1.20 A.P.

INFORMATION SYSTEMS
\$27,163,739 120.00 A.P.

LIBRARY
\$19,851,666 230.00 A.P.

PARKS AND COMMUNITY SERVICES
\$40,181,891 329.10 A.P.

MUNICIPAL GOLF
\$5,732,582 45.65 A.P.

Infrastructure Services

AVIATION
\$5,524,812 24.00 A.P.

HOUSING & ECONOMIC DEVELOPMENT
\$5,440,045 19.90 A.P.

PLANNING AND DEVELOPMENT
\$13,150,145 147.00 A.P.

WATER AND SEWER
\$374,001,901 932.00 A.P.

LAKE WORTH TRUST
\$259,051 0.00 A.P.

TRANSPORTATION & PUBLIC WORKS
\$48,748,786 281.50 A.P.

CAPITAL PROJECTS SERVICE FUND (PMO)
\$15,888,379 146.00 A.P.

ENVIRONMENTAL PROTECTION FUND
\$4,773,705 23.50 A.P.

MUNICIPAL PARKING
\$9,421,092 6.00 A.P.

RED LIGHT ENFORCEMENT
\$12,573,582 45.00 A.P.

STORM WATER UTILITY
\$31,454,719 105.00 A.P.

Public Safety Services

CITY MANAGER'S OFFICE ADMINISTRATION
\$3,574,917 20.00 A.P.

CODE COMPLIANCE
\$16,396,786 196.00 A.P.

SOLID WASTE
\$53,893,824 82.00 A.P.

EQUIPMENT SERVICES
\$26,853,901 106.00 A.P.

FIRE
\$118,158,882 954.00 A.P.

HUMAN RELATIONS COMMISSION
\$512,306 4.55 A.P.

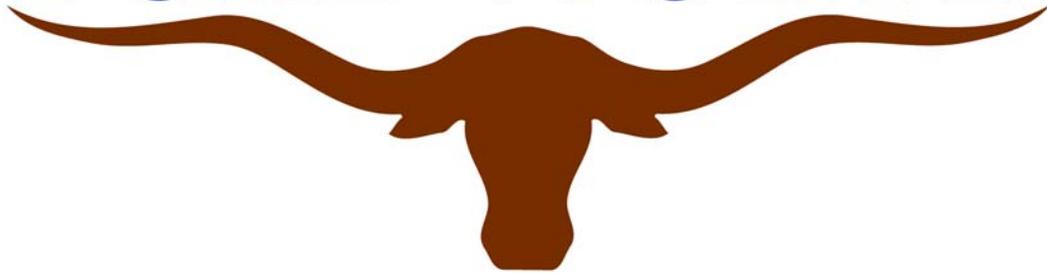
MUNICIPAL COURTS
\$15,306,134 199.50 A.P.

POLICE
\$193,521,155 1,795.00 A.P.
Federal Awarded Assets \$2,790,949 0.00 A.P.
State Awarded Assets \$805,000 0.00 A.P.

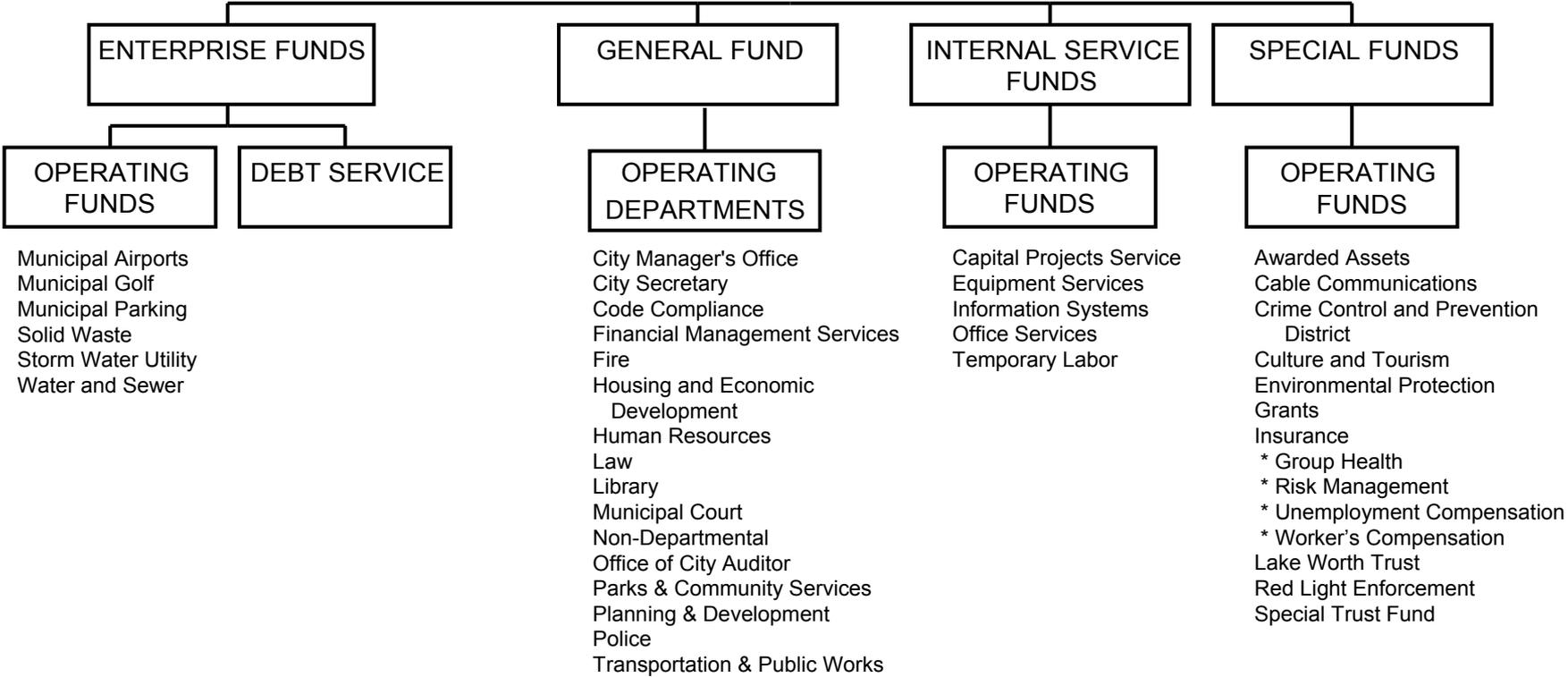
CRIME CONTROL & PREVENTION DISTRICT
\$56,560,690 238.00 A.P.

- ELECTED OFFICIAL
- APPOINTED BY CITY COUNCIL
- GOVERNMENTAL FUNCTIONS
- DEPARTMENTS/FUNDS

FORT WORTH



TOTAL CITY OPERATING FUND STRUCTURE



FORT WORTH





Betsy Price
Mayor of Fort Worth



Dennis Shingleton
District 7



Salvador Espino
District 2



Joel Burns
District 9



Danny Scarth
District 4



Frank Moss
District 5



W.B. 'Zim' Zimmerman
District 3



Jungus Jordan
District 6



Kathleen Hicks
District 8

**CITY OF FORT WORTH
Council Districts
August 2011**

- 2 - Salvador Espino
- 3 - W.B. Zimmerman
- 4 - Danny Scarth
- 5 - Frank Moss
- 6 - Jungus Jordan
- 7 - Dennis Shingleton
- 8 - Kathleen Hicks
- 9 - Joel Burns



FORT WORTH



LOCATION AND HISTORY: Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan county of more than 1.8 million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation and industry service center.

For the third time in nearly half a century, Fort Worth was named one of the National Civic League's All – American Cities. Fort Worth won the award in 1964, 1993 and again in 2011.

GOVERNMENT: Fort Worth operates under the Council-Manager form of municipal government. A mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the chief administrative and executive officer. The City Council is also responsible for the appointment of the City Attorney, municipal judges, City Secretary and the City Auditor.

AREA AND POPULATION: According to the most recent U.S. Census Bureau data, Fort Worth has been the fastest growing large city of more than 500,000 in the nation since April 1, 2000. Since the 2000 Census, Fort Worth's population has increased at a faster rate than it did during the 1990s. The population of Fort Worth as of January 1, 2011 is estimated to be 746,290. From 2000 to Jan. 1, 2010, total population has increased by an estimated 211,596 people. This represents an annual growth rate of approximately 3.7 percent. The Dallas-Fort Worth Metropolitan Statistical Area is split into two separate divisions: the Fort Worth-Arlington Metropolitan Division and the Dallas-Plano-Irving Metropolitan Division. The Fort Worth-Arlington Division includes Johnson, Parker, Tarrant and Wise Counties.

TRANSPORTATION: The Dallas/Fort Worth International Airport (the "Airport") is the third busiest airport in the world in terms of operations and ranks 8th in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located approximately 17 miles equidistant from the Cities of Dallas and Fort Worth, Texas. The Airport provides nonstop service to Europe, the Far East, Canada, Mexico, Central and South America, the Caribbean and the Bahamas. There are multiple flights every day to 191 destinations including domestic and international.

There are also three general aviation airports the City of Fort Worth owns each with all-weather capability. Meacham International Airport is equipped with parallel runways the longest of which is 7,500-foot runway. Fort Worth Spinks Airport, a general aviation airport located along I-35 in the south portion of the City is equipped with a 6,000-foot runway. Alliance Airport is located on I-35 to the north, serves the needs of industrial, business and general aviation users and is equipped with a 9,600-foot runway. These three airports combined handled over 246,000 operations in 2011.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, BNSF Burlington Northern/Santa Fe Railroad, has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service on the Texas Eagle to Chicago, St. Louis, Little Rock, Dallas, San Antonio and Los Angeles and on the Heartland Flyer to Oklahoma City. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750

schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Lines Inc. furnishes Fort Worth with transcontinental passenger service.

EDUCATION: The Fort Worth Independent School District serves the major portion of Fort Worth. The 142 schools in the District operate on the 5-3-4 plan in which the elementary schools (83) teach grades 1-5; middle schools and sixth-grade centers (28), grades 6-8; and senior high schools (14), grades 9-12. The District also has 17 special campuses. The Fort Worth School District employs 5,069 classroom teachers (full-time equivalents) to instruct over 80,000 students. Special education programs are provided for the blind, handicapped, mentally disabled, brain-injured, emotionally disturbed and those who require speech and hearing therapy in 10 special schools. Vocational training is provided at the secondary level for the educable mentally disabled. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by 16 other districts. There are 70 private and parochial institutions in the primary and secondary education area with a combined enrollment of more than 11,500 students in Tarrant County.

Tarrant County has twelve college and university campuses with an enrollment of more than 80,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarleton State University-Fort Worth Campus; Tarrant County College, Trinity River, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; Texas Wesleyan University Law; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of over 119,000.

HEALTH SERVICES: Medical facilities in Tarrant County offer excellent and convenient care. There are approximately 33 hospitals with nearly 5,000 beds and 348 bassinets; one children's hospital with 285 beds; four government hospitals; 65 nursing homes; the Tarrant County Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY: Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994 the base was reopened and transformed into NAS Fort Worth, Joint Reserve Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are nearly 11,000 personnel utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period. The PX Mart continues to operate the base exchange store and the grocery store for the benefit of active duty military and retired military in the Metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 300 personnel.

THE ECONOMY: Fort Worth continues to be a strong draw for new residents and businesses as shown by being named one of the country's fastest-growing cities according to 2010 census figures released by the U.S. Census Bureau. Fort Worth grew 38.6% to 741,206 residents in the last decade. Fort Worth is consistently ranked among the top places in the nation to live, work, and play. With a growing workforce, top educational facilities, low cost of doing business, high quality of life and prime location and climate, the city is an attractive choice for companies looking to expand their operations.

Major employers in Fort Worth include AMR/American Airlines, Lockheed Martin Aeronautics Company, Bell Helicopter Textron, Inc., JPS Health Network, Texas Health Harris Methodist Fort Worth Hospital, Alcon Laboratories and BNSF Railway. Fort Worth is home to four Fortune 500 companies; AMR/American Airlines, BNSF Railway, XTO Energy, and RadioShack.

Manufacturing and distribution remains an important part of the Fort Worth economy. The list of companies in distribution and manufacturing operations include Acme Brick, Alcon Labs, Allied Electronics, ATC Logistics & Electronics, Cinram Wireless, Haggar Clothing, Federal Express, J.C. Penney's, Mother Parker's Tea and Coffee, Coca-Cola Enterprises, Ben E. Keith Co., MillerCoors LLC, Q-Edge Corporation and Williamson-Dickie Oil and gas production, driven by the Barnett Shale, has provided a number of economic benefits from exploration, drilling and related activity. The economic

impact of the Barnett Shale is estimated at over \$65 billion in North Texas since 2001 and now supports, directly and indirectly, 100,268 jobs in 24 counties.

Emerging economic sectors include financial services, semiconductor manufacturing, communications equipment manufacturing, corporate offices and distribution. The City has recently added facilities from Blue Cross Blue Shield of Texas, CUNA Mutual Group and Daimler Financial.

The city's industry clusters remain diverse with trade, transportation and utilities making up the largest percentage of the Fort Worth-Arlington Metropolitan Division (MD) industry composition at 24%. Since 2010 trade, transportation, and utilities companies have grown by 1.9%, adding over 3,800 jobs to the area. Government, education and health services, professional and business services, and leisure and hospitality are also large sectors, comprising 14%, 13%, and 11% of the workforce respectively.

The Fort Worth-Arlington MD boasts a strong labor force of over one million that continues to grow. Although the recession has slowed much growth across the United States, the Fort Worth-Arlington MD has experienced positive annual employment growth since summer 2010. The unemployment rate of 8.3% is still less than the 8.5% unemployment rate of Texas, or the 9.1% unemployment rate of the United States.

There are over 35,360 registered business firms in the Fort Worth-Arlington MD. Almost 50% of these businesses are small to mid-size firms that employ anywhere from 1 -249 individuals which highlights the continued importance of small business development. Large business firms with over 1,000 employees make up just under 30% of the area's workforce.

Tourism is an important contributor to the local economy with over 5.5 million visitors per year. The City benefitted from Super Bowl XLV which sold out nearly every hotel room in downtown Fort Worth during the city's Super Week festivities leading up to the game itself. Rate averages were more than double the norm according to a report by the Fort Worth Convention and Visitor's Bureau. More than 106,000 people came to Fort Worth's Sundance Square during the week leading up to the Super Bowl; nearly triple the number of visitors Sundance Square typically sees in a week.

Coordinated efforts by Sundance Square and Downtown Fort Worth, Inc. (DFWI) have resulted in new entertainment, housing, and retail facilities throughout Downtown Fort Worth. DFWI is a nonprofit organization dedicated to the promotion and redevelopment of Downtown Fort Worth. The City joined this partnership in 1995 with the creation of the Downtown Tax Increment Financing (TIF) District in order to provide public infrastructure to support the private investment within this development.

The AllianceTexas development in far north Fort Worth continued its growth by adding more than 2,400 jobs over the past 12 months, one of its largest increases since the recession. Employment at the 17,000-acre development, which includes the huge logistics park, subdivisions, shopping centers and the Circle T Ranch, has hovered around 28,000 for several years. This was the first time employment topped 30,000.

Site Selection Magazine awarded Texas the 2010 Governor's Cup for having the most new and expanded corporate facilities with the Dallas-Fort Worth-Arlington MSA ranked third among metro areas of one million or more. Texas led all states with 424 projects, 50 more than the year prior. The rankings, which are considered a benchmark by corporate real estate analysts, are based on new corporate location projects and do not track retail or government projects, schools or hospitals.

CITY DEVELOPMENTS:

American Airlines announced a \$38 billion order for 460 airplanes. The deal will revamp the airline's fleet by adding 260 Airbus A320 and 200 Boeing 737s.

Bell Helicopter leased 32,198 square feet of industrial space at 14800 Trinity Blvd in Centreport.

BNSF will spend \$3.5 billion to upgrade railroad tracks and buy equipment as the railroad reinvests to keep pace with the growing volume of freight shipments. The company saw its business improve sharply in 2010.

Cambridge Healthcare Properties has plans to develop a 75,000 square foot medical office building near the site of the planned Texas Health Harris Methodist Hospital Alliance near I-35W and Golden Triangle Boulevard.

Chain Link Services LP is combining its corporate headquarters and warehouse operations under one roof with a 128,400-square foot lease at Railhead IV. Construction has begun on the first-generation space at 4675 Railhead Road. The privately owned Chain Links is a distributor of commercial cooking and food equipment.

Chick-Fil-A opened in Montgomery Plaza. The Atlanta-based chain chose the new location on 7th Street for the company's first effort to design and build a sustainable restaurant – a building that is environmentally friendly and saves operating costs by using energy efficiencies. It could become the city's first restaurant to receive gold LEED certification, and only the second one in Texas.

Cinemark Holdings plans to build a 14-screen, all-digital movie theatre featuring the company's new Cinemark NextGen design concept at Alliance Town Center in north Fort Worth. The theater, expected to open by the summer of 2012, will be on the east side of Interstate 35W, just north of the Sam Moon center, near North Tarrant Parkway.

Escalante Golf, a boutique operator of luxury golf properties, recently announced that it was moving its corporate headquarters to Fort Worth. Founded in 1991, Escalante Golf employs about 415 people across the country and currently owns and manages golf clubs in Florida, Indiana, Ohio, Colorado, and California.

Foreign Trade Zone No. 196 expanded to include the entire Alliance Corridor, which includes property along both sides of I-35W from Denton to just south of I-820. For three straight years, the Alliance FTZ has ranked as the top general-purpose FTZ in the U.S. in terms of imported foreign products, with \$5.357 billion in foreign products in 2008. Major users of FTZ at the Alliance Global Logistics Hub include: ATC Logistics & Electronics; Callaway Golf Company; Hyundai; Trans-Trade; LEGO; and Motorola.

Frac Tech Services purchased an industrial building in the Railhead Industrial Park that it will use for a state-of-the-art manufacturing, repair and testing facility. Frac Tech, which counts both Fort Worth and Cisco as its corporate headquarters, purchased the 558,000-square foot building, located at 4601 Gold Spike Drive, in April 2012.

GE Transportation will develop a train locomotive manufacturing plant in Fort Worth. Construction is slated to start in 2012, and company officials project a \$96 million, 500-plus-job, 900,000-square-foot facility by the time it is finished and running full-tilt. The plant will turn out a special fuel-efficient line of GE locomotives.

HCA Health Services of Texas plans to build a 10,500-square-foot free-standing emergency care facility. The company, part of Nashville-based Hospital Corp. of America, plans to spend \$8.9 million on the facility.

JPMorgan Chase real estate investment fund acquired 47 industrial buildings totaling over 13 million square feet in the 17,000-acre Alliance Business Park. The fund purchased the portfolio from Prudential Real Estate Investors and Hillwood. Some of the major tenants in the buildings include Bell Helicopter Textron, Inc., Lego Systems Inc. and General Mills Inc. The Alliance Business Park development spans across Fort Worth, Haslet and Roanoke.

Kroger Marketplace off Heritage trail and I-35W near Alliance Airport will provide shoppers with a larger selection of produce, deli items, organic products, beer and wine and other foodstuffs at its latest 123,000-square foot location. Non-traditional goods such as loose diamonds, living room couches and other items will also be available.

Lancaster Mixed-Use is a proposed 230,000-squarefoot project would include three five-story buildings and a 450-space parking garage, which would replace current surface parking near the so-called "Zipper"

building on Lancaster Avenue. The project would be located across from the U.S. Post Office and the Texas & Pacific Warehouse building.

Leading Edge Aviation Services Inc., the world's largest aircraft painting company, was granted a 20-year lease by the Fort Worth City Council for hangar space at Fort Worth Meacham International Airport. The lease is expected to generate at least 150 local jobs.

Midtown construction has begun on the mixed-use development that will include hotel, office and retail at the northeast corner of Forest Park Boulevard and Rosedale Street. It will take about a year to complete a four-story, 158-room Hilton Garden Inn.

Moncrief Cancer Institute broke ground on a new \$22 million cancer center that will expand cancer services in the area and boost economic development for Fort Worth's medical district. The 60,000-square foot facility will house Moncrief Cancer Institute's recently created Community Survivorship Clinic along with a wellness center, meditation garden and 100-seat auditorium for educational seminars and classes. It is scheduled to open in mid-2012.

Niagra Conservation Corp., which manufactures water and energy conservation products and provides services, has moved its national headquarters to Fort Worth from Cedar Knolls, N.J. The company's sales staff moved into new offices at 4200 Diplomacy Road, near Dallas/Fort Worth Airport. The company has installed its own products at the new headquarters, including ultra-high-efficiency toilets, ultra-low-flow faucet aerators and programmable thermostats. The company said it plans to build a showroom, install a testing lab for product development and create a training center.

NRP Group, in partnership with the Fort Worth Housing Authority, opened Woodmont Apartments, an affordable housing community just five miles south of downtown Fort Worth. The 252-unit development offers one-, two-, three-, and four-bedroom floor plans. Woodmont marks the first of three housing communities in the Fort Worth housing market over the next five years for the NRP Group.

Oliver's Fine Foods will bring its neighborhood market concept to Sundance Square in downtown Fort Worth when it opens a 6,600-square foot store at 415 Throckmorton Street. Oliver's is a high-end specialty market that features products and services geared toward gourmets, including hand-cut steaks, house-made sausages, fresh fish and seafood.

Outdoor Channel Holdings, Inc. of Temecula, Calif. announced that Tulsa-based SkyCam LLC and Los Angeles-based CableCam LLC will jointly move to a 45,000-square foot facility in Fort Worth. The move reflects the company's ongoing commitment to maximizing efficiencies and enhancing the growth and innovation of mobile aerial camera systems, according to the company. SkyCam and CableCam will be able to benefit from the facility's close proximity to the major media and sports market of Dallas-Fort Worth, in addition to accessibility to the Dallas/Fort Worth International Airport.

Pier 1 Imports, headquartered in Fort Worth announced plans to invest \$200 million in significant store and product improvements, new stores, e-commerce, technology and infrastructure. Pier 1's three-year growth plan, three overarching goals: increase store sales to \$200 a square foot, generate operating margins of 10 percent of sales, and have online business account for at least 10 percent of total revenue.

Spire Realty Group has begun to demolish the former City Place outlet mall to replace it with a parking structure with shops and restaurants at the street level. Spire Realty bought the twin, 20-story office towers and associated retail space between them. The properties, which stretch from Third Street to Weatherford Street between Taylor and Throckmorton Streets, were once the headquarters for Tandy Corp., now RadioShack. Spire plans to build a 1,000 space parking garage that will have about 30,000 square feet for shops and restaurants on the street level, a two-story annex on the north side of One City Place and a pedestrian plaza where Second Street bisects the project.

Suncom Holdings LP purchased nearly 180,000-square foot warehouse on 10.7 acres on Cambridge Drive. The mattress manufacturer will expand from its current location in Dallas to its new facility in the Centreport Industrial Park.

Texas Health Resources broke ground on a 100-bed hospital on I-35W and Golden Triangle Boulevard. The \$90 million facility will include an emergency room, acute-care beds, outpatient and surgical services and offices on 40 acres. The first phase of construction is scheduled for completion in the spring of 2012. The site was chosen to serve a growing demand for healthcare in the area.

Touchstone Wireless Repair and Logistics acquired by Indiana-based Brightpoint in December, has expanded its location at 4500 Cambridge Road in Fort Worth's CentrePort Business Park by 85,000 square feet and now leases 216,300 square feet. Touchstone is an end-to-end wireless company that specializes in repair and reverse logistics. In May, Brightpoint said it was shifting operations from a Touchstone plant in Tennessee to its units in Fort Worth and Plainfield, Ind. It expected to add 200 employees in Fort Worth.

Wal-Mart plans to build a 180,000-square foot supercenter in the Renaissance Square development in southeast Fort Worth. The store will feature a grocery and pharmacy, and is set to open in late 2012.

Weir Oil and Gas announced plans to expand its Weir SPM business manufacturing and service facility in Fort Worth with a \$65 million investment. The expansion includes purchase of 12.7 acres adjacent to its current location for creation of a dedicated Fort Worth Service Center. Construction will include multiple warehouses, an assembly and engineering office, pipe shop, pump machine shop, a swivel manufacturing facility and service center.

MISCELLANEOUS: Water, sewer and solid waste services are furnished by the City of Fort Worth and natural gas service is provided by Atmos Energy. Electricity, telephone and other service utilities are provided by various providers.

The Fort Worth Public Library system consists of a Central Library, 13 branch libraries and 2 satellite libraries that are located in public housing developments. Additionally, the City has inter-local agreements with 6 of the surrounding suburban communities to share library resources and services.

The Fort Worth Central Library, located in downtown Fort Worth, boasts 199,473 square feet on two levels. The street level is the home of the Hazel Harvey Peace Youth Center, the Amon G. Carter Multi-Media Center, the Intel Computer Lab, and a 6,000-plus square foot exhibit gallery. The lower level features the "Our Place" Teen Center, the Rincon en Español or "Spanish Corner," as well as the adult general services and genealogy/local history units, Interlibrary Loan, and the administrative offices. A third unfinished level allows for future expansion. The Central Library is open 7 days a week providing 52 hours of access to the public.

The branch libraries operate 40 hours each week including every Saturday and one or two evenings of service. The library system circulates more than 4 million library materials annually; provides computers at all facilities with informational databases and the Internet; answers reference questions; supports a website with downloadable audios, videos, e-books, and other online services; offers educational, cultural, and early childhood programming; and serves as a gathering place and destination for the local neighborhoods. The e-Skills Library and Job Center opened in May, 2011. In partnership with Texas Workforce Solutions, the center offers classes for job seekers.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of city residents. The city is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including approximately 14,000 seat arena. Will Rogers Memorial Center is located in the heart of Fort Worth's Cultural District and includes Will Rogers Coliseum Auditorium, Equestrian Center and Amon G. Carter Jr. Exhibits Building.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70,000,000 performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Building Permits by Type				
	New Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
2003	7,369	615	1,270	2,459	11,713
2004	10,120	712	1,142	2,972	14,946
2005	9,283	786	753	2,857	13,679
2006	11,148	672	897	3,156	15,873
2007	6,862	866	802	3,430	11,960
2008	5,351	1,076	1,030	4,351	11,808
2009	3,756	597	981	4,346	9,680
2010	3,891	669	819	4,595	9,974
2011	3,433	721	949	4,707	9,810

Source: Planning and Development Department, City of Fort Worth, 2011.

CITY OF FORT WORTH BUILDING PERMITS (CONTINUED)

Fiscal Year Ended 9/30	Dollar Value of Building Permits				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
2003	\$779,168,894	\$607,352,716	\$99,808,646	\$124,896,111	\$1,611,316,367
2004	\$928,075,900	\$440,642,153	\$85,169,764	\$238,176,443	\$1,692,064,259
2005	\$1,075,285,010	\$493,645,116	\$62,541,119	\$166,658,838	\$1,798,130,083
2006	\$1,437,198,834	\$650,999,578	\$30,557,422	\$155,053,608	\$2,273,829,441
2007	\$968,052,419	\$1,016,567,625	\$54,856,877	\$176,590,429	\$2,216,067,350
2008	\$654,418,116	\$1,115,953,916	\$82,493,604	\$333,482,697	\$2,186,348,332
2009	\$415,957,553	\$530,521,519	\$177,397,373	\$363,419,136	\$1,487,295,581
2010	\$449,663,304	\$740,594,972	\$95,498,713	\$392,421,899	\$1,678,178,888
2011	\$395,395,022	\$573,784,677	\$144,681,007	\$238,577,958	\$1,352,438,664

Source: Planning and Development Department, City of Fort Worth, 2011.

LABOR FORCE ESTIMATES

	Average Annual 2010	Average Annual 2009	Average Annual 2008	Average Annual 2007	Average Annual 2006	Average Annual 2005	Average Annual 2004 ⁽¹⁾	Average Annual 2003 ⁽¹⁾
City of Fort Worth								
Civilian Labor Force	337,366	329,318	320,814	311,466	308,087	297,953	292,922	293,626
Unemployed	28,538	25,947	16,534	14,058	15,476	16,102	21,263	24,854
Percent of Unemployed	8.5%	7.9%	5.2%	4.5%	5.0%	5.4%	7.3%	8.5%
Dallas/Fort Worth/Arlington MSA								
Civilian Labor Force	3,211,927	3,162,378	3,137,419	3,099,054	3,072,426	3,020,251	2,975,490	2,943,018
Unemployed	265,976	248,128	156,352	132,946	147,519	157,159	173,623	195,177
Percent of Unemployed	8.3%	7.8%	5.0%	4.3 %	4.8%	5.2%	5.8%	6.6%
Tarrant County								
Civilian Labor Force	908,651	898,086	884,611	873,142	863,479	849,320	835,485	824,196
Unemployed	75,124	69,482	43,295	37,270	41,094	43,609	46,646	52,135
Percent of Unemployed	8.3%	7.7%	4.9%	4.3 %	4.8%	5.1%	5.6%	6.3%

⁽¹⁾ The Texas Workforce Commission's methodology changed in January 2005. Average Annual information has been restated for prior year MSA and County information, but has not been restated for the Cities. As a result prior years for the City may not be accurate.
 Source: Texas Workforce Commission, 2011.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent, unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ"). Significant highlights are:

1. No new city may be incorporated within Fort Worth's ETJ without Fort Worth's consent.
2. No existing city may expand its limits within the ETJ without Fort Worth's consent.
3. No land may be subdivided within the ETJ without Fort Worth's approval.
4. No Municipal Utility District may be created within the ETJ without Fort Worth's consent.
5. Fort Worth's ETJ expands with the expansion of its city limits so that the area always covers the area five (5) miles beyond the city limits.
6. Cities may apportion their extraterritorial jurisdictional area to establish definite control limits and preserve their respective growth area. Fort Worth has secured its ETJ by consummating boundary line agreements with its neighboring cities. Fort Worth's ETJ covers approximately 300 square miles of potential expansion area.
7. Fort Worth has the power to annex, either voluntarily or involuntarily, any land in its ETJ. It is the policy of the City of Fort Worth to annex those areas which:
 - a. Are ready for development,
 - b. Have a favorable impact on the City's revenue structure, and
 - c. Will strengthen Fort Worth's role as the central city.

PERSONAL INCOME AND BUYING POWER

Entity	Total Effective Buying Income	Median Household
Fort Worth	\$11,224,197,600	\$48,224
Tarrant County	\$33,106,167,000	\$52,385

Source: U.S. Census Bureau, 2010.

HOUSEHOLD INCOME

	Fort Worth	Tarrant County
Less than \$15,000 to \$34,999	37.2%	32.6%
\$35,000 - \$49,999	14.3%	14.5%
\$50,000 and over	48.5%	52.9%

Source: U.S. Census Bureau, 2010.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City serves as home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of aviation-related businesses. Dallas/Fort Worth International Airport (owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board) stands as a symbol of the excellence to aviation facilities to which the City is committed. The City is dedicated to maintaining all facets of aviation-general, commercial and military -- to the same high standard.

An integral part of this dedication is exhibited by the City of Fort Worth's Airport System which consists of three municipal airfields. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 3,677-foot crosswind runway, 4,000-foot parallel runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- 24 hour aviation fuel services
- major/minor maintenance
- Hangar rental space for large and small aircraft
- located in North Fort Worth

Spinks Airport

Opened in summer of 1988

- 6,000-foot runway, 4,000-foot runway
- serving general and corporate aviation
- flight training
- site for hangars available
- located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in winter of 1989

- 9,600-foot runway, with ILS, 8,200-foot runway
- serving general and industrial/manufacturing cargo aviation
- nine square miles of airport property available for development
- near developing high-tech industrial center
- located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS: Under the laws of the State of Texas, municipal employees cannot strike, be forced to join a union or to pay dues for union membership or collectively bargain for wages, hours or working conditions, but may form associations for the presentation of grievances. State law, however, provides for local referenda on collective bargaining for police and firefighters. Pursuant to prior elections, police officers have the right to meet and confer and firefighters have the right to collectively bargain with the City, each group through their own recognized associations, under the State's laws. Overall, employee relations are considered by the City to be good.



October 1, 2011

Honorable Mayor and Members of the City Council
City of Fort Worth, Texas

As an award winning All-American City for the third time, Fort Worth stands as a shining example of what a city can be when its residents, businesses and communities work together to resolve challenges. The Fiscal Year 2012 (FY2012) City of Fort Worth Adopted Budget reflects the careful efforts of staff to develop a budget that is both responsive to the Fort Worth City Council goals and objectives while also exemplifying the community's needs and desires while demonstrating fiscally sound judgment and prudent decision making. The Adopted Budget balances City priorities against available resources, while seeking to maintain essential public programs and levels of service. It is important to note that the budget includes no property tax rate increase.

The adopted FY2012 budget totals \$1,399,716,661 and consists of 20 different operating departments and four appointed officials, including the General Fund, Enterprise Funds, Internal Service Funds, Special Funds and Insurance Funds. Of that amount, 40% or \$557,625,181 reflects the cost of General Fund activities such as public safety, parks and community services, transportation and public works, planning and development, public libraries and general management of the City. The citywide budget includes 6,411.20 authorized positions. This is a net increase of 98.75 positions from the FY2011 budget. Of that amount, 82.50 positions are in the General Fund and 16.25 positions are in Other Funds. Of the 82.50 authorized positions added to the General Fund, 30.00 were police officers increasing their authorized civil service strength, 16.00 positions are transferred from the Crime Control and Prevention District (CCPD) to the General Fund as part of a five-year plan to transfer 50% of the authorized positions in CCPD to the General Fund and 20.00 positions added as overage in FY2011 to Code Compliance with their cost offset by an equal transfer of revenue from the Solid Waste Fund. Additionally, the budget proposes to restore 16.50 positions that were eliminated previously from the library budget.

During the FY2010 budget process, the City Council directed staff to start earlier on the FY2011 budget development to ensure ample time to make decisions on critical and complex budget issues. Staff continued that trend for the development of the FY2012 budget. A quarterly reporting process was also implemented to keep both the City Council and the public up-to-date on the current year's financial in addition to progress on the development of the FY2012.

On February 15, the City Council received their 1st Quarter presentation on the FY2012 budget process and expectations. In addition to growing service demands and minimally increasing revenues, the required funding for employee and retiree health care, maintenance of the 10% reserve fund balance and the desire to consider nominal compensation increases for general employees yielded an initial General Fund budget gap of approximately \$31.5 million for FY2012.

On May 17, 2011 during our 2nd Quarter presentation, I shared with the City Council my "Guiding Principles" for the FY2012 adopted budget. These five guiding principles included; 1) no property tax rate increase for property owners, 2) no service disruptions for residents, 3) a stabilization period that avoided departmental consolidations, furlough days and layoffs, 4) increases to the City's investment in debt capacity to fund major projects and, if at all possible,

5) nominal increases in salary for general employees. At that time, the City Council received an update on the multi-year financial forecast and the updated budget gap projection for FY2012, which decreased to \$30.4 million. The presentation also included the results of an organization-wide effort to decelerate spending at mid-year 2011. This "Building Fund Balance" exercise identified savings to create available resources in the General Fund's fund balance for FY2012 as a starting measure to address the pending gap. The exercise identified \$5.8 million in savings from a combination of program expenses to be captured in the current year, departmental and citywide deferrals of capital equipment and vehicle purchases where possible and vacancy management. No mandatory reduction targets or hiring freezes were initiated.

It is always challenging to balance resources with needs. Accordingly, the preparation for FY2012 had to be done very carefully as this has been the 4th consecutive fiscal year that expenditure projections have outpaced revenue. During such difficult economic times, it is imperative that staff is cautious in determining what new revenues to recommend or additional services to eliminate while considering the needs of citizens and morale of current staff. For each area of operations, staff utilized a comprehensive and inclusive process. Citywide expenditure and revenue opportunities were thoroughly evaluated and in addition to the guiding principals, budget propositions were also assessed on their alignment with meeting the core objectives of the Management Plan.

The Management Plan, developed by City staff, was designed to help guide Fort Worth in meeting three strategic goals of ensured financial health, retention of a highly skilled and diverse workforce and efficient uses of land, infrastructure and public services. To meet these three strategic goals, five core objectives and performance measures have been identified, which are; 1) be a well-managed organization, 2) build strong neighborhoods, 3) develop a sound economy, 4) ensure a healthy environment and 5) provide a safe community. For the FY2012 budget and beyond, these core objectives become another tool for making difficult decisions about scarce but vital resources among competing needs.

Ultimately, the result of all these efforts across the organization is a balanced budget for FY2012, with the closure of any anticipated budget gap, which I propose to this City Council today. Again, there is no change in the adopted property tax rate of \$.8550/\$100 of assessed valuation.

The only recommended change to the property tax levy is the allocation. The allocation of the levy, as you know, determines the amount available for operations and maintenance (O&M) and the amount available to repay City debt. The FY2012 budget recommends the reallocation of one cent from the General Fund O&M to debt service and would shift approximately \$4 million in revenue to debt repayment. This increases our capacity, which allows us to accelerate the completion of capital projects. Staff continues to review and adhere to policies set by the City Council when making budgetary and operational decisions and utilized the opportunity to reevaluate additional existing directives for their applicability to the FY2012 budget. This reevaluation resulted in the development of two further recommendations.

Aviation ARFF Reimbursement – On January 2, 2011 City Council approved the use of revenues generated from mineral leases on aviation property as compensation to the City for Air Rescue Fire Fighting (ARFF) services provided by Station 44 at Meacham Airport and Station 35 at Alliance Airport. The Aviation Department worked closely with the Financial Management Services, the Fire Department and the Budget Office to determine the financial impact on the General Fund of providing ARFF services over the previous six years. As a result of those efforts, the Federal Aviation Administration (FAA) approved a total reimbursement of \$13.8 million to the General Fund. An initial reimbursement of \$3 million was approved by City

Council on January 4, 2011 with Ordinance 19509-01-2011 and \$202,000 was paid in FY2010 from the Aviation operating budget. The FY2012 adopted budget recommends authorization by the City Council to transfer the remaining reimbursement balance from aviation gas lease revenues to the General Fund. Doing so provides an additional \$10.6 million in operating revenue for the General Fund in FY2012. The Mayor and Council approved this reimbursement at their August 16, 2011 City Council Meeting with Ordinance Numbers 19847 & 19848.

Capital Projects Reserve Fund Transfer – In conjunction with the adoption of the FY2011 budget, the City Council passed Ordinances 19488 & 19489 on December 14, 2010, authorizing the transfer of \$15 million to the Capital Projects Reserve Fund for the purpose of funding high-priority capital projects. For FY2012, the Capital Projects Reserve Fund has the necessary resources to address high-priority capital projects in the immediate future. The adopted budget for FY2012 recommends rescinding Ordinance 19488 in order to reverse a portion of the original transfer. Doing so provides an additional \$5 million in operating revenue for the General Fund in FY2012. The Mayor and Council approved this transaction at their September 13, 2011 City Council Meeting with Ordinance Number 19895-09-2011.

MAJOR FUNDING AND ORGANIZATIONAL CHANGES:

Funding Updates / Changes:

Transportation Utility Fund – The City Council adopted Resolution No. 3941 on December 7, 2010, directing staff to develop a transportation service charge, modify the existing water billing system and draft an accompanying ordinance in support of the creation of a transportation utility. A General Fund loan of \$1.5 million was authorized for interim financing. On August 30, 2011, the City Council placed the development of the Transportation Utility on hold for further discussion in a future budget year. During the course of FY2011, approximately \$100 thousand of the approved loan was used to fund staff time and a consultant study dedicated to the utility development and the remaining balance of \$1.4 million was returned to the General Fund's fund balance prior to the FY2012 budget adoption. One additional position proposed for the Transportation Utility Fund via decisions package was withdrawn and .85 of a position proposed for transfer from the General Fund to the Transportation Utility fund remains in the General Fund as part of the Planning and Development Department.

Program Improvements – To provide essential public programs and levels of service in a fiscally sound manner, \$5.6 million in program improvements for the General Fund and \$6.2 million in program improvements for Other Funds have been included in the FY2012 adopted budget. As mentioned previously, each of these improvements promotes one or more of the City's five core objectives and performance measures from the Management Plan.

Electricity Contract – The City's electricity contract with TXU expired in May 2011. Through the bidding process, the City negotiated a new contract with the Texas General Land Office. The term of the agreement is for 48-months. The savings impact for FY2012 is anticipated to be \$4 million for all funds, with an anticipated total savings of \$16 million over the term of the contract.

Motor Vehicle Fuel Allocations – Based on escalating fuel prices and analysis performed by the Equipment Services Department and Budget and Research Division, a \$2 million increase for the purchase of motor vehicle fuel in FY2012 has been allocated among those General Fund departments that utilize the City's fleet.

Outside Agencies – The Arts Council and United Way are funded by the General Fund. For FY2012, the United Way will continue receive funding of \$281,000 for the currently supported social service agencies that provide the community with an extension of City services. These agencies include Safe Haven, Women’s Center, Resource Recovery Council, Tarrant County Recovery Campus and the Tarrant County Youth Collaboration. The Arts Council will receive \$1,066,253, which includes allocations for Sister Cities, Artes de la Rosa and the Neighborhood Arts Program.

Implementation of Phase II of the Enterprise Resource Planning (ERP) Project – The City will continue the effort of improving all financial systems. The implementation of ERP Phase II was postponed from FY2011 and is scheduled to begin in FY2012; this project will be reviewed by City staff and will be brought back to the Audit and Finance Advisory Committee for consideration in FY2012.

Vehicles and Specialized Equipment – To address the mission critical needs of the City in the area of vehicles and heavy equipment, funding has been maintained for fleet replacements and acquisitions in the amount of \$3.5 million for the General Fund and \$5.3 million for Other Funds.

Summer 2012 Pool Reopening – At the September 13, 2011 Budget Work Session, at City Council’s request staff identified \$250 thousand dollars for facility repair expenses and seasonal operational cost to facilitate the opening of at least one municipal pool for the summer of 2012 while additional review of the City of Fort Worth Aquatics Master Plan and a long-term solution for additional aquatics opportunities for the community is developed. Prior to the budget adoption on September 20, 2011 the City Council concurred with staffs recommendation that Marine Park Pool was the most feasible option based the current condition of the facility and amount of needed repairs, community location, accessibility and lack of similar options in the given geographic area. The limited financial and time constraints to meet a summer 2012 opening deadline were also factors considered in the recommendation by staff. Repair work on the Marine Park Pool began the last week of September 2011 to meet this Council approved goal.

Organizational Changes:

- The Crime Control Prevention District (CCPD) proposes transfers to the General Fund (Phase I) including 11 positions and operating expenses for the Homeland Security Program. The Program’s functions will remain unchanged. CCPD Phase I also includes the transfer of five positions for school security due to the loss of contracts with two of the smaller school districts served by FWPD. These positions will be reassigned as needed in the Police Department General Fund.
- Traffic signs, pavement markings and traffic signals maintenance will remain part of the Transportation and Public Works Department but be transferred to the Red Light Enforcement Fund’s Traffic Safety Program, including 39 positions.
- The Weatherization Assistance Program will merge into the Parks and Community Services Department’s Community Action Partners Program from the Housing and Economic Development Department. This includes the transfer of 8 positions and \$2.3 million; however, the program is entirely grant funded and has no impact on the General Fund.

GENERAL FUND REVENUES

A slow and arduous recovery of the nation’s economy continues to impact revenues and the City of Fort Worth still struggles with the effects of the recession. Although the City has not been as negatively impacted as some other cities across the nation, we are also not insulated from the current trends. Where retail sales are growing and hotel occupancy tax collections are on the rise, unemployment is essentially unchanged, inflation is increased and the number of new home permits continues to lag.

According to the Texas Workforce Commission’s August 2011 report, the unemployment rate for Fort Worth is at 8.8%, down slightly from the 2nd Quarter, along with a slight decrease in the national rate to 9.1%. The State unemployment rate continues to be lower than both the nation and the city at 8.5%. The effects of employment continue to manifest in the housing market as single family building permits have declined 15.1% compared with the same period last year. Home sales nationwide have also shown declines, including foreclosure sales, both locally and nationally. In addition to foreclosure sale declines, foreclosure listings have also decreased locally as the result of delays by bank and mortgage companies for accuracy in the proceedings rather than from actual reductions in the inventory of homes eligible for foreclosure.

Inflation and high fuel prices have also played a role in the stalled recovery. Despite these concerns, the overall economic outlook appears flat for the remainder of the calendar year. A continuation of growth in retail sales, supporting sales tax revenue, and climbing hotel occupancy taxes will have a direct positive impact on City revenues.

ADOPTED GENERAL FUND REVENUE BUDGET

FY2011 <u>Adopted</u>	FY2012 <u>Adopted</u>	Percent <u>Increase</u>	Dollar <u>Increase</u>
\$522,351,865	\$ 533,406,669	2.12%	\$11,054,804

PROPERTY TAX

The City receives a significant portion of its revenues (approximately 54%) from property taxes assessed on real and personal property. City staff works with appraisal districts from Tarrant, Wise and Denton County to prepare property tax revenue projections. By State law, each appraisal district is responsible for the valuation of all property within its jurisdiction. The certified property tax roll received from all three districts in July 2011 shows an increase in the City’s property tax base. The increases from the July 2010 certified property tax roll to the July 2011 certified property tax roll include:

- An increase of 2.6% growth in adjusted net taxable property value. This figure is the net taxable property value plus the minimum taxable value of protested and incomplete property accounts, and is the amount on which the budget is based;
- A decrease in the prior year’s delinquent property tax collection;
- An increase of 1.3% in mineral values.

While updating the five-year financial forecast and preparing the presentation for City Council, staff analyzed many factors that contribute to the amount of revenue property tax is projected to generate including anticipated population growth, historical change in values for residential and commercial properties, current and projected permitting data and the potential but uncertain impact of foreclosures, exemptions and protests. Staff also evaluated the allocation of the levy amount, and resulting availability of revenue for operations and maintenance (O&M) as compared to the amount available to repay City debt. Again, the reallocation for FY2012 of one cent from the General Fund O&M to debt service would shift approximately \$4 million in

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revenue, but does not change the combined property tax rate from \$0.855/\$100 of assessed valuation, nor does the collection rate assumption of 98% change from FY2011.

Subsequent to the reallocation of the one cent, the General Fund portion available for discretionary use related to O&M of property tax-supported City departments is expected to yield approximately \$280 million in FY2012 (including the previously restricted amount of revenue related to mineral values) and is based on a levy amount of \$0.7009/\$100 of assessed valuation. The debt service amount is then expected to yield slightly more than \$61 million, which will allow the repayment of all current and adopted debt obligations, and is based on a levy amount of \$0.1541/\$100 of assessed valuation.

SALES TAX

At 19% of the General Fund revenue budget, sales tax revenue is a major revenue component. Improving economic conditions in FY2011 proved promising as monthly sales tax collections have been higher than projected and higher than prior year actual receipts throughout the year. Collection for construction, manufacturing, wholesale and retail trade industries have recovered and even shown signs of growth due to the general improvement in the economy. However, agriculture, transportation and warehousing industries continue to experience the effects of the economic downturn.

September 2011 projections show an additional \$9.2 million in sales tax revenue has been collected over budget projections for the year-to-date. The City saw 9.6% in additional revenue, above budgeted amount, for the 2011 fiscal year.

In contrast to the unexpected increase in sales tax revenues, an unanticipated audit adjustment resulted in the determination of a refund for over payments that occurred during a 25 year collection span. This refund decreased the actual amount of sales tax dollars the City initially received during FY2011. According to the Comptroller's Office, two entities made legal claims that refunds were due to them for sales tax paid on tax exempt equipment and that credit was granted to them as the result of a declared legal judgment. This resulted in refund amounts being withheld from the City's monthly sales tax receipts in the summer of 2011. Due to the unusual nature of the event, in August of 2011 staff requested and the Comptroller agreed to credit the City with any previously withheld sales tax earnings. Further, the City and the Comptroller agreed to the payment plan for twenty years for all adjustments resulting in refunds for these particular audits and legal judgments. The twenty year repayment plan allows the City to avoid the immediate and significant burden of lost revenue that would result from refunding the total \$9.3 million adjustment in any large lump sum amounts during FY2011 and FY2012 since the overpayment was also collected in increments over a period of twenty or more years. The over payments and resulting judgment were found to be of no fault nor was it the result of any actions by the City.

EXPENDITURES

ADOPTED GENERAL FUND EXPENDITURE BUDGET

FY2011	FY2012	Percent	Dollar
<u>Adopted</u>	<u>Adopted</u>	<u>Increase</u>	<u>Increase</u>
\$531,369,924	\$557,625,181	4.94 %	\$26,255,257

Expenditures continue to out-pace revenues due to a variety of expenses such as group health increases, retirees group health funding and CCPD transfers to the General Fund. Therefore, similar to the FY2011 budget, the General Fund will continue to rely on fund balance in the

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amount of \$23 million towards closing funding gaps. The FY2012 adopted budget also includes some additional salary and benefit changes.

Salary / Benefit Changes:

- 3% Across the board salary increases for general employees in addition to those agreed to by contract for Police and Fire
- Reinstatement of the Tuition Reimbursement Program
- No furloughs are planned for employees in FY2012
- Health insurance premiums will increase by 10.44% for the City's contribution to active employees and retirees
- Continued City subsidy of 70% health insurance costs for all employees including domestic partners
- Vacation buyback benefit is planned for general employees in FY2012
- No net changes in other benefits offered
- City's continued contribution to fund retirement benefits and no change to retirement benefits for those hired before July 2011. Pension workshops will be held in FY2012 to address the ongoing funding requirements.

Reduction in Work Force:

- No reduction-in-force was necessary to balance the FY2012 adopted budget

The FY2012 adopted budget includes various additional investments. I would like to highlight several of those changes for you as listed by service group.

PUBLIC SAFETY SERVICES GROUP

In addition to these four Public Safety Service departments, the Solid Waste budget is addressed under the Enterprise Funds section and the Crime Control Prevention District is included in the discussion of the Police Department.

Code Compliance – The Code Compliance Department maintains Fort Worth's status as a clean, livable city by ensuring property complies with rules set by City Council. Code Officers routinely patrol assigned neighborhoods for code violations and investigate complaints with a mission of abating issues and educating residents. This budget includes the addition of 20 positions to implement a safe neighborhoods team, enhance animal control services, improve commercial waste enforcement and address urban wildlife issues.

Fire Department – The Fire Department currently has 42 stations in six Battalions, with 908 Civil Service employees and 46 civilian employees. As part of the core objective to provide a safe community, this budget includes additional funding for a Fire Trainee class, for recruitment and testing for Fire Station 42, and to upgrade computer equipment that provides alert and dispatch information to fire stations. The 3rd year cost to implement the collective bargaining contract and contractually obligated salary increases are also included.

Municipal Court – Municipal Court is a court of record with five courtrooms located in the historic AD Marshall Public Safety & Courts Building, two courtrooms and full payment services located at the Southwest Municipal Court, a twenty-four hour/seven day a week arraignment jail, Truancy Court and a six day a week satellite payment location. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City Ordinances and the Texas Penal Code, as well as civil parking cases within

the city. In order to promote of the core objective of being a well-managed organization, one overage customer service position has been converted to permanent status to assist with payment processing. Three vacant positions previously assigned to the Lake Worth Patrol will be eliminated as a result of the declining revenues in the Lake Worth Fund. FY2012 will mark the first full year of operations for the new Southwest Municipal Court facility.

Police Department – For FY2012, the Police Department has been reorganized into three bureaus plus five commands. This reorganization will allow the Department to increase supervision, work in closer alliance with the community, foster accountability, strengthen patrol and increase police presence. This budget also includes the addition of seven positions to strengthen management as a result of the new organizational structure and adds six civilian positions for a variety of objectives; two specifically to address the Management Plan core objective of providing for a safe community by strengthening red light enforcement and improving intelligence-based policing. Additional positions will increase support for crime lab operations, assist in meeting Texas Department of Public Safety reporting requirements, and includes the transfer of 16 positions from the Crime Control District. The 4th year cost of the meet and confer contract and contractually obligated salary increases are also included.

INFRASTRUCTURE SERVICES GROUP

Two of the four Infrastructure Services departments, Water and Aviation, are addressed in the Enterprise Funds section along with, Storm Water and Municipal Parking. Likewise, Capital Projects Service, Environmental Protection, Lake Worth and Red Light Enforcement Funds are addressed in the Other Funds section.

Planning and Development Department – The Planning and Development Department seeks to make Fort Worth the most livable city in Texas by promoting orderly growth and development, safe construction and neighborhood vitality. Permit software upgrades and the restoration of funds for computer equipment are both included in the FY2012 adopted budget.

Transportation and Public Works Department – The Transportation and Public Works Department (TPW) manages the City's traffic and pedestrian orientated mobility. The most significant change for TPW is the transfer of the staff and operational cost for traffic signs, pavement markings and traffic signals maintenance to the Red Light Enforcement Fund's Traffic Safety Program. The deferral of contract street maintenance services in FY2011 allows service levels to remain the same FY2012 with a reduced expenditure amount. In support of the Management Plan core objective for ensuring a healthy environment is the replacement of the boiler at the AD Marshall Public Safety Building. Funding for annual traffic camera maintenance supports the core objectives for build strong neighborhoods and providing a safe community, and maintenance for City facilities opened between 2008 and 2011 is provided through off-setting eliminations in one-time costs associated with Super Bowl XLV.

COMMUNITY DEVELOPMENT SERVICES GROUP

One of the Community Development Services budgets, Group Health Insurance, is addressed under the Other Funds section. Likewise, the Public Events Department (Culture and Tourism) is addressed under the Other Funds section and Municipal Golf is addressed under the Enterprise Funds section.

Housing & Economic Development Department – The Housing and Economic Development Department (HED) seeks to assist residential and commercial development through tax incentives, loan programs, property redevelopment and other homebuyer and small business

assistance programs. As of FY2012, HED will align the Grant Fiscal Year with the City's Fiscal Year.

Library – The library system has 16 facilities including current branches and the Central Library located in downtown Fort Worth. The budget increases funding and restores 16.5 positions to maintain full year operations for the Northside and Ridglea Libraries. Three positions were added to restore hours at the BOLD and COOL facilities. And the Management Plan core objective to build strong neighborhoods is supported with an increase in five positions in the Early Childhood Matters section. Staffing increases are offset by savings elsewhere in the Department.

Parks and Community Services Department – Parks and Community Services operations include the maintenance of approximately 257 parks and public spaces citywide encompassing 11,596 acres as well as provision of recreational and cultural activities, community assistance and educational programming that makes Fort Worth a great place to live, work and play. The most significant change in the Department's adopted budget is an increase for contractual fees to the Fort Worth Zoological Association for the management of the Fort Worth Zoo. Increased maintenance costs for over 250 acres of parkland added to the citywide system in FY2011 are funded through off-setting eliminations in one-time costs associated with Super Bowl XLV. The FY2012 also provides for the repair and seasonal operation of Marine Park Pool for the summer of 2012.

Human Resources – The Human Resources Department administers the City's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. The Human Resources staff will continue to look for ways to reduce health care costs, improve employee health and wellness, and provide cost effective health care.

MANAGEMENT SERVICES GROUP

Two of the five Management Services budgets, the Budget Office and the Human Relations Unit, are addressed under the City Manager's Office Section. Likewise, the Equipment Services Department and Information Technology Solutions Department are addressed in the Other Funds section.

Financial Management Services – The City of Fort Worth's Financial Management Services Department is responsible for providing timely and accurate financial, operational and management information through a variety of functions. Their budget includes the restoration of seven positions to reduce the dependence on costly outsourced contractual services. These positions were restored in order to sustain the critical operational services within the Department and continue to improve the Department's ability to provide timely reporting.

APPOINTED OFFICIALS

City Manager's Office – The City Manager's Office is composed of six divisions: Administration, Mayor and Council, Budget and Research, Human Relations, Governmental Relations and the Office of Media and Public Affairs. Increases in the Department are a result of the transfer of the operating expenses of the Cable Communication Fund and three authorized positions into the newly created Office of Media and Public Affairs Division. Two additional positions one Management Analyst I in the Budget and Research Division and one Administrative Technician in the Mayor and Council Division are included in the adopted budget

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to address Management Plan core objectives. Compensation increases of 3%, as provided for general employees, were also included for the City Council Aides. Travel expenses and other contractual funds were reduced significantly for one-time funding in Governmental Relations for the legislative year during FY2011.

City Secretary – The City Secretary's Office serves as a coordinator for the City Council meetings and maintains records of all official City Council minutes. The Department also coordinates the City Council's boards and commissions' appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The adopted budget includes increased funding for Enterprise Information Management System software and recodification of the City of Fort Worth Code Of Ordinances book, as well as funding for the addition of a kiosk in City Hall, which will allow increased public participation opportunities by providing additional access to meeting notices and speaker/comment cards.

Law – The Department of Law, under the direction of the City Attorney, is responsible for the administration of all City legal affairs; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager and City departments.

Office of City Auditor – The Office of City Auditor, through independent assessments of operations and business practices, helps to ensure the City of Fort Worth's operations are effective, efficient and have adequate internal controls to ensure accountability, transparency, and accuracy. The Department conducts financial audits that focus on verification of financial transactions and balances; operational audits which involve reviewing the performance of a program or service; grant audits which focus on compliance with the financial, contractual, and operational terms of grant agreements; construction project audits, which include reviews of construction project cost and information system audits which involve verifying that computer systems are accurate and efficient. The Office of City Auditor budget increases for the costs of audit services for the FY2011 CAFR and for scheduled temporaries to address the Department's additional staffing needs which were augmented by a total of \$150K.

NON-DEPARTMENTAL

Non-Departmental is a General Fund department that records all expenditure items not exclusively within the programmatic responsibilities of a General Fund department. A reduction in electricity costs, the elimination of election expenses and the transfer of the cable subsidy to the City Manager's Office result in the most significant of the changes to the Non-Departmental adopted budget. Non-discretionary cost, including retiree group health contributions and Other Post Employment Benefits (OPEB) for all General Fund employees, resulted in budget increases. In FY2010, \$10 million was budgeted for the OPEB contribution in the General Fund and \$5 million in Other Funds which was necessary as the City was initially pursuing a five year funding strategy. On September 21, 2010, City Council increased the funding horizon to 20 years based on guidance by the City's financial advisors. This revised the FY2010 funding plan so that the \$5 million from Other Funds was credited as the City's contribution to the Trust Fund for FY2010 and of the \$10 million budgeted in the General Fund in FY2010; \$5 million was transferred to the Trust Fund for the City's FY2011 contribution. Therefore, the General Fund will continue to contribute to the Trust Fund, based on the 20 year funding horizon, providing an additional \$5 million for FY2012.

ENTERPRISE FUNDS

The budgets for all enterprise funds include increases of 3% Across the Board in salary compensation, the reinstatement of tuition reimbursement and a 10.44% increase for group health insurance. The budgets also include, administrative services charges reimbursed to the General Fund and allocations for the ERP Phase II project implementation. Like the General Fund, enterprise fund budgets' also include Other Post Employment Benefits (OPEB) transfers to the Trust Fund based on the City Council approved 20 year funding horizon. The amount varies by individual fund based on their budget allocation. I would like to highlight several additional changes, specific to the various funds, for you as well.

Municipal Airports Fund – The adopted budget for the Aviation Department includes the operations of the City's airports; Alliance, Meacham and Spinks. The adopted budget recognizes that revenues are generally stable from the airports and contractual services are expected for engineering and architectural services at Meacham and Spinks Airports.

Municipal Golf Fund – The FY2012 Municipal Golf Fund includes the operation of five municipal courses. The adopted budget increases for non-discretionary administrative services charges and equipment and irrigation systems maintenance and decreases for the elimination of three positions (totaling two full-time-equivalents) at Meadowbrook Golf Course and the reduction of lease purchase equipment for Z. Boaz Golf Course.

Municipal Parking Fund – The FY2012 Municipal Parking Fund maintains five parking garages, twenty-one surface lots and 2,300 metered spaces. The adopted budget increases primarily for debt service principal and interest payments on the Western Heritage and Houston Street Municipal Parking Garages in addition to other non-discretionary expenses such as storm water fees and commercial insurance premiums. Contractual service payments for the management and operating expenses of Commerce Street, Houston Street and Western Heritage Garages have decreased, as have electricity costs.

Solid Waste Fund – Effective October 1, 2010, the Solid Waste Services Division was assigned to the Code Compliance Department. The Division is responsible for providing residential solid waste collection and disposal, drop-off stations, contract compliance, illegal dump cleanup, dead animal removal and customer service through the City Call Center. We increased the transfer to the General Fund to enhance enforcement of the solid waste ordinance by Code Compliance. The budget also increases with four positions for litter abatement and four overage positions converted to permanent employee status, all initiatives that support the Management Plan core objectives of building strong neighborhoods, ensuring a healthy environment and providing a safe community.

Storm Water Utility Fund – The Storm Water Utility was authorized by the City Council in FY2006 and the first full year of operation was FY2007. As of this budget proposal, staff has identified over \$1.0 billion in Storm Water projects necessary to address life safety issues, mitigate flooding and erosion, and replace undersized and deteriorated storm water infrastructure. Over \$330 million of this backlog involves areas of the city, where chronic flooding has occurred, that present a threat to life and property. The revenue budget is generated almost entirely from the Storm Water Fee charged to approximately 200,000 residential and commercial customers at an Equivalent Residential Unit (ERU) rate. For FY2012, the City's per ERU rate increases by \$0.65 from \$4.75 to \$5.40. The FY2012 adopted budget increase is required to fund the debt service supporting the Storm Water Capital Projects Program. The Program is supported by revenue bond sales every two years, and two sales have occurred to date. The 2007 sale provided \$25 million and the 2009 sale provided \$45

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million for Storm Water capital projects in FY2008 through FY2011. The adopted budget adds \$6.7 million to pay the debt service on the \$80 million revenue bond sale planned for fall 2011, which will fund projects in FY2012 and FY2013. The adopted budget decreases for consultants and professional services on watershed studies and some additional one-time contracts which have been completed.

Water and Sewer Fund – The FY2012 Water and Sewer Fund adopted budget includes several operational costs increases, the largest of which are raw water purchases from the Tarrant Regional Water District and debt service costs. Payment in Lieu of Taxes and Street Rental Fees, which are based on projected gross revenue collections, are also anticipated to increase. To cover anticipated costs, retail rates will increase by 4.83% for the Water System and by 4.95% for the Sewer System. Additionally, the wholesale rate will increase by 10.66% for Water and decrease by 5.51% for Wastewater.

OTHER FUNDS

Capital Projects Service Fund – The FY2012 adopted budget includes the addition of one administrative position and funding for the installation of an automated vehicle location system, both initiatives that support the core objective of being a well-managed organization. The adopted budget also includes additions for the initiation of Internal Service Funds budgeting for administrative service charges for the first time in FY2012 and other non-discretionary cost related to personnel, including the transfer to Law.

Culture and Tourism Fund – The FY2012 adopted budget includes an increase in other contractual cost for a 2% increase in the Fort Worth Convention and Visitors Bureau contract, long term maintenance and repair to Will Rogers Memorial Center and the Fort Worth Convention Center and funding for the Herd Program. Debt service for bond interest payments will also increase in FY2012.

Environmental Protection Fund – Effective October 1, 2010, the Environmental Services Division was assigned to the Transportation and Public Works Department and is responsible for providing storm water permit compliance (inspections, monitoring, enforcement and education), internal city compliance with state and federal environmental regulations and the household hazardous waste program. The budget includes the reinstatement of both contractual street sweeping services and one position for public education, initiatives that support the core objectives of building strong neighborhoods, ensuring a healthy environment and providing a safe community. Non-discretionary expenses increased cost for personnel, including the transfer to Law, but also decreased cost for administrative service charges and IT telephone allocations.

Equipment Services Fund – The only significant changes in this adopted budget are related to rising fuel prices. During FY2009, staff initiated a Managed Competition effort. The Equipment Services Department bid on this proposal and won based on net cost reductions of over \$1.4 million that were identified and implemented. The Equipment Services Department will continue to manage these activities based on the Department reorganization implemented in FY2011.

Information Systems Fund – The FY2012 Information Systems Fund's adopted budget includes additional funds to cover the initiation of Internal Service Funds budgeting for administrative service charges for the first time in FY2012. Modest increases, primarily related to software upgrades and maintenance, will be funded with an available cash balance thereby

minimizing allocations to City departments for some ERP and other system and infrastructure expenses.

Group Health Insurance Fund – For FY2012, increases are required to cover the rising cost of health care. This increase, as previously mentioned, applies to the City's contribution, current employees and retirees at a rate of 10.44%, and will impact the paycheck of a current employee on the Basic Plan by an approximate \$69.36 in additional cost annually for employee only coverage, and \$586.56 annually for employee and family coverage. Healthcare costs are expected to continue to increase over 10% in FY2013.

Lake Worth – The Lake Worth Trust Fund is managed by the Water Department, and used to fund maintenance, various projects and the Municipal Court Lake Patrol operations at and around Lake Worth. The main source of revenue for the Lake Worth Trust Fund is lease income from the properties surrounding the lake, which continues to diminish as properties are sold to individual property owners. Because revenues are not sufficient to cover the full costs of the Lake Patrol at prior year staffing levels, patrol will be reduced from six to three approved positions in FY2012. Additionally, no maintenance expenses or projects costs are adopted for next fiscal year.

Red Light Enforcement Fund – The Red Light Enforcement Fund was formally established in FY2011 as a special fund. The program was previously in the General Fund but remains part of the Transportation & Public Works Department. Automated red light enforcement is an effective tactic for reducing red light running violations, which decreases accidents and improves community safety. Revenues, derived from the issuance of citations to red light violators through automated camera enforcement at 55 City roadway intersections, cover the program's cost. Half of the annual revenue after expenses is then sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs, intersection improvements and traffic enforcement in the City of Fort Worth. The Red Light Enforcement Fund's adopted budget increases for the addition of two positions and a transfer of 39 positions and associated cost for materials for traffic signs, pavement markings and traffic signals from the General Fund Transportation and Public Works Department to expand the Traffic Safety Program in the Red Light Enforcement Fund. The budget also increases for contractual services to install and maintain ten red light enforcement cameras, which will be added to the system. They will support the core objectives to build strong neighborhoods and provide a safe community. An increase in the transfer payment to the State of Texas for 50% of proceeds earned is also included in the adopted budget. New traffic safety initiatives incorporated into the Fund's adopted budget for FY2012 include upgrades to signage and pavement markings in school zones, replacement of crosswalks citywide and proactive replacement of aging traffic signal infrastructure at high priority intersections.

I am confident that the combination of critically analyzing revenue projections, adhering to the guiding principles and applying finite resources towards meeting the Management Plan core objectives has allowed us to successfully support the City Council's strategic goals while minimizing the impacts to both citizens and employees. I am pleased to submit the adopted FY2012 budget for your consideration and appreciate the hard work of our dedicated staff who have made it all possible.

Respectfully submitted,

Tom Higgins
City Manager

FORT WORTH





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Financial Management Policy Statements

December, 14 2010

**Financial Management
Policy Statements**

Revised: November 21, 1995 (M&C G-11307)
February 11, 1997 (M&C G-11750)
September 16, 1997 (M&C G-11997)
September 15, 1998 (M&C G-12319)
September 28, 1999 (M&C G-12682)
February 22, 2000 (M&C G-12821)
May 16, 2000 (M&C G-12916)
August 15, 2000 (M&C G-12988)
August 21, 2001 (M&C G-13349)
September 17, 2002 (M&C G-13741)
April 15, 2003 (M&C G-13944)
August 26, 2003 (M&C G-14068)
September 21, 2004 (M&C G14500)
September 13, 2005 (M&C G-14918)
September 19, 2006 (M&C G-15401)
September 25, 2007 (M&C G-15883)
October 9, 2007 (M&C G-15919)
January 8, 2008 (M&C G16013)
October 7, 2008 (M&C G-16309)
July 21, 2009 (M&C G-16632)
November 3, 2009 (M&C G-16747)
March 9, 2010 (M&C G-16866)
December 14 2010 (M&C G-17156)

To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are properly managed to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

- I. *Revenues:* Design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.
- II. *Expenditures:* Ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resource.
- III. *Fund Balance/Retained Earnings:* Maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
- IV. *Capital Expenditures and Improvements:* Review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.
- V. *Debt:* Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
- VI. *Interfund Loans:* Establish guidelines for loans between funds.
- VII. *Investments:* Invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield
- VIII. *Intergovernmental Relations:* Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
- IX. *Grants:* Seek, apply for and effectively administer federal, state, and foundation grants-in-aid, which address the City's current priorities and policy objectives.
- X. *Economic Development:* Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.
- XI. *Fiscal Monitoring:* Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
- XII. *Financial Consultants:* Seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.
- XIII. *Accounting, Auditing and Financial Reporting:* Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

- XIV. *Retirement System:* Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.
- XV. *Internal Controls:* Establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.
- XVI. *E-Commerce:* To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

I.

REVENUES

To design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends

in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City

H. *Write-Off of Uncollectible Accounts*

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

I. *Revenues from Gas Leases and Pipeline Agreements* (M&C G-14767, April 26, 2005; M&C G-15715, May 8, 2007; M&C G-16013, January 8, 2008; July 21, 2009 M&C G-16632)

1. Trust

- a. The City shall establish a Trust Fund that will be structured and governed in such a manner to achieve maximum investment flexibility, maximum investment protection, and professional investment management. The trust will be managed to ensure the long-term preservation and growth of the trust principal.
- b. The trust will be managed by a corporate trustee appointed by the City Council in accordance with the City Charter and the State Local Government Code. A nine member citizen Trust Advisory Council, serving in Places 1 through 9, will be appointed by the City Council, each member serving two year staggered terms. The Chair and Vice Chair shall be appointed by the Mayor. Members of the Trust Advisory Council will be empowered to make fund management decisions and recommendations; members shall be excluded from making specific expenditure decisions. Trust Advisory Council members shall serve as financial guardians of the trust ensuring fiscal stability, monitoring fund performance, and determining the amount of funds available for disbursement annually. Members shall have experience in perpetual fund management, knowledge of financial control systems and procedures, and the ability to evaluate the effectiveness of allocation and investment decisions. The Trust Advisory Council will hold a minimum of four meetings per year and will issue an annual financial report within 90 days of the conclusion of the City's fiscal year.
- c. The trust instrument may be substantively amended upon the approval of a super majority vote of the City Council. Prior to such vote the City Council shall notify the Trust Advisory Council of the proposed amendment, convene a joint meeting with the Trust Advisory Council within 30 days of the notice, hold three public hearings, convene a subsequent meeting with the Trust Advisory Council within 30 days of the third public hearing. Any vote to substantively amend the trust instrument shall occur six or more months after the initial notice to the Trust Advisory Council.

- d. To the extent not in conflict with any other common law or any other statutes applicable to the Trust Fund, the trustee shall retain all powers granted to trustees by the Texas Trust Code, and particularly is to have the power to invest and reinvest the trust estate in accordance with the goals and stipulations of the governing trust instrument.
- e. The determined percentage of bonus and royalty revenue from various sources are to be held in a consolidated account which will be divided into different sub-accounts and such other sub accounts that may be approved by the City Council including, but not be limited to, the Aviation Endowment Gas Lease Fund, the Park System Endowment Gas Lease Fund, the Nature Center Endowment Gas Lease Fund, and the Water and Sewer Endowment Gas Lease Fund.
- f. The goal of the Trust Fund is to produce income from investments and be a long-term source of revenue for the benefit of both present and future citizens of Fort Worth. The trustee, in close cooperation with the Trust Advisory Council, will recommend to the City Council distribution procedures for the different funds of the trust consistent with the goal to preserve, as well as increase, the principal of the trust. The amount of income available to be distributed each year from a particular fund of the trust shall be determined by the trustee and the Trust Advisory Council by July 1 of each year and shall be based on a spending rule which allows for reasonable growth of the principal. In the event that investment regulations prohibit the intended growth and expansion of the trust, a provision for dissolution of the trust will be incorporated into the initial trust instrument. Dissolution of the Trust will first require a determination and recommendation of the Corporate Trustee and the Trust Advisory Council.

2. Amendment of the Public Funds Investment Act

During the 81st Legislative Session, the Public Funds Investment Act (State of Texas Local Government Code Chapter 2256) was successfully pursued in order to maximize investment flexibility. Amendments to the Act were consistent with the Uniform Prudent Management of Institutional Funds Act (State of Texas Property Code Chapter 163.005).

3. Ad Valorem Tax Revenue Management

The ad valorem receipts on mineral valuations will be allocated to the general fund.

4. Bonus and Royalty Revenue Management

a. Water and Sewer Fund

Bonus, royalty and other natural gas related fee revenue derived from Water and Sewer assets, including pipeline easements and license agreements, will be allocated in the following manner, subject to compliance with the Master Ordinance No.10968 and, upon appropriate action by the City Council declaring a surplus in the Water and Sewer Fund on an annual basis in accordance with state law.

Funds from Water and Sewer property and park land located in and around Lake Worth (except the Nature Center and Refuge) shall be designated for qualified expenditures in the development and execution of the 2007 Lake Worth Capital Improvement Implementation Plan, until such time as the plan projects are completed.

All other revenue derived from Water and Sewer assets will be allocated as follows unless a surplus is declared for the purpose of funding other City projects:

- i. Fifty percent to Water and Sewer Gas Lease Capital Projects Fund.
- ii. Twenty-five percent of the revenues will be allocated to the Water and Sewer Endowment Gas Lease Fund; and
- iii. Twenty-five percent of the revenues will be allocated to the Utility Street Reconstruction Capital Improvement Projects Fund.

b. Parks Bonuses

Bonus revenues from gas leases associated with park land will be recorded in the Park Gas Lease Project Fund and will be designated for use for capital improvements at the park where the gas leases are located.

c. Federal/State Restricted Park Royalties and Fees

Royalties and other fees received from gas leases or license agreements associated with park land that has federal and/or state restrictions for proceeds to be spent within the park system, except for the Nature Center, shall be allocated as follows:

- i. Fifty percent to the Park Gas Lease Project Fund; and
- ii. Fifty percent to the Park System Endowment Gas Lease Fund.

d. Fort Worth Nature Center and Refuge

Bonus revenues from gas leases associated with the Nature Center will be allocated first to establish the Nature Center Endowment Gas Lease Fund with \$10 million. Any remaining bonus funds will be allocated 50 percent to Nature Center Capital Improvement Program to implement the Nature Center Master Plan and 50 percent to the Citywide Park Capital Improvement Projects Fund. All royalties received from gas leases associated with the Nature Center will be allocated as follows:

- i. Twenty-five percent to the Nature Center Capital Improvement Program;
- ii. Twenty-five percent to the Park Gas Lease Project Fund; and
- iii. Fifty percent to the Park-System Endowment Gas Lease Fund

Once a total of \$62 million, as adjusted with the Consumer Price Index to reflect the actual implementation schedule, in bonus, royalty and fee revenue, has been allocated

to the Nature Center Endowment Gas Lease Fund and the Nature Center Capital Improvement Program, 50 percent of the subsequent revenues will be allocated to the Park Gas Lease Project Fund and 50 percent to the Park System Endowment Gas Lease Fund.

e. Municipal Golf Fund

Bonus, royalty and other natural gas related fee revenue derived from designated golf course property, including pipeline easements and license agreements, will be allocated in the following manner:

- i. Fifty percent to retire existing debt in the Golf Debt Service Fund and upon retirement of all debt, the revenue will be applied to the reserve fund balance until such time that the required fund policy reserve of 10 percent in excess of the annual operating budget is achieved; and
- ii. Fifty percent to the Golf Gas Lease Capital Project Fund to cash fund golf capital projects.

f. Municipal Airports Fund

Bonus, royalty and other natural gas related fee revenue derived from airport property, including pipeline easements and license agreements, will be recorded in the Municipal Airports Fund and will be allocated in the following manner:

- i. Fifty percent to the Airports Gas Lease Project Fund for aviation capital improvement projects; and
- ii. Fifty percent to the Aviation Endowment Gas Lease Fund.

g. Pipelines in Public Rights of Way

Revenue derived from pipeline easements and license agreements in the public rights of way will be deposited to the General Fund to offset the staff costs associated with reviewing and managing the pipeline locations in relation to other utilities.

h. Local Development Corporations or Housing Finance Corporation Properties

All gas-related revenues derived from property held by Local Development Corporations or the Housing Finance Corporation shall be deposited to separate accounts to support lawful activities of such corporations per the policies and oversight of their respective governing boards.

i. All Other Revenue

Except as noted in prior sections, all other revenue from bonuses, royalties and fees from gas leases, pipelines or related activities located on all other City property will be allocated as follows:

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- i. Fifty percent of the revenue will be allocated to the Capital Projects Reserve Fund; and
- ii. Fifty percent of the revenue will be allocated to the General Endowment Gas Lease Fund

For all revenues received under \$100, 100 percent will be allocated to the respective Gas Lease Capital Projects Fund.

5. Expenditure Criteria

Expenditures for gas lease revenues derived from lease bonus and royalties, ad valorem tax revenues, and distributions from the permanent funds shall be appropriated for one time program initiatives and capital projects which meet one or more of the program and project criteria listed below:

- a. To expend on capital projects with a minimum 10-year useful life;
- b. To provide matching grant funds to leverage funds for capital projects;
- c. To expend on technology with a minimum 5-year useful life;
- d. To contribute toward an equipment/fleet revolving replacement fund;
- e. To expend on capital equipment with a minimum 10-year useful life;
- f. To fund one-time community-wide economic and neighborhood development initiatives and projects;
- g. To fund labor and materials associated with production, distribution and establishment activities for trees on public property (including schools and Counties.);
- h. To periodically transfer unrestricted gas lease revenues to the General Fund to offset budgeted administrative costs in Planning and Development, Law, and the Financial Management Services Department for the leasing program. The allocation of the cost among gas revenue funds will be proportional to revenue collected in all funds, including the permanent funds, during that reporting period;
- i. To periodically transfer Parks gas lease and pipeline revenues to the General Fund to offset program costs associated with leases, conversions, pipelines, etc.; and
- j. To replenish the fund balance, if necessary, in any designated City fund, to meet the minimum requirements established for that fund.

A sunset review of this Revenue from Gas Leases and Pipeline Agreements policy shall be conducted in June 2014 or five years after any future policy amendments, whichever comes later.

J. *DFW Airport Car Rental Revenue Sharing*

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All revenues derived from the DFW Airport car rental revenue sharing shall be dedicated to facility improvements of the Fort Worth Convention Center and the Will Rogers Memorial Center.

K. *Water and Sewer Payment-In-Lieu-of-Taxes (PILOT)*

The Water and Sewer Operating Fund shall make a Payment-In-Lieu-of-Taxes (PILOT) to the General Fund to offset the ad valorem taxes lost due to the non-profit status of the Water and Sewer System. The PILOT shall be calculated by applying the effective property tax rate to the net book value of the applicable assets. Assets subject to PILOT shall be limited to the assets classified as Plant and Property allocated to the retail portion of the Water and Sewer Systems.

An example of the PILOT calculation:

$(\text{Plant Assets} - \text{Accumulated Depreciation} + \text{Work in Progress}) * \text{Current Tax Rate}$

The Plant Assets are defined as the retail portion of audited plant and property assets of the utility as represented in the Fixed Assets Inventory and the Retail Cost of Service Rate Models. The Accumulated Depreciation is defined as the audited accumulated depreciation directly applied to the Plant Assets. The Work in Progress is defined as all audited Capital Project Expenditures not included in the Fixed Assets Inventory. The values used to complete the most recently available Comprehensive Annual Financial Report shall be used to determine the value of Plant Assets, Accumulated Depreciation and Work in Progress. The PILOT will be treated as a transfer to the General Fund from the Water and Sewer Fund, provided that the Water and Sewer Operating Fund balance shall remain in excess of the reserve requirements for Operating and Debt Service Funds. The transfer shall not exceed the PILOT calculation described above in any given year.

For the purposes of revenue recovery, the amount of the PILOT will be included in annual retail cost of service studies performed by the Water Department and included in the annual operating budget. The PILOT shall be treated as an operating expense of the Water and Sewer System. One twelfth of the budgeted PILOT transfer amount shall be transferred to the General Fund monthly.

L. *Use of One-time Revenues*

The City shall discourage the use of one-time revenues for ongoing expenditures.

M. *Use of Unpredictable Revenues*

The City shall exercise caution with the use of unpredictable revenues for ongoing expenditures.



II.

EXPENDITURES

To ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The Fund Balance/Retained Earnings Policy Statements shall guide the use of fund balance.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall strive to maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall strive to undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. As appropriate, the privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and “best value” purchasing.



III.

FUND BALANCE/RETAINED EARNINGS

To maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

A. *General Fund Unreserved Fund Balance*

The City shall strive to maintain the General Fund unreserved fund balance at 10 percent of the current year's budget appropriation for operations and maintenance. After completion of the annual audit, if the unreserved fund balance exceeds 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund (The use of the Capital Projects Reserve Fund shall be guided by the Capital Expenditures and Improvements Policy Statements.)

B. *Retained Earnings of Enterprise Operating Funds*

In enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at 20 percent of the current year's budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures.

C. *Use of Fund Balance/Retained Earnings*

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize said balance.

D. *Retained Earnings of Internal Service Funds*

The City shall not regularly maintain positive retained earnings in excess of 20 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 20 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

E. *Culture and Tourism Fund Undesignated Fund Balance*

The City shall strive to maintain the Culture and Tourism Fund undesignated fund balance at 20 percent of the current year's budget appropriation, which is defined as the total budget less the annual transfer to the debt service funds, to pay for operations and maintenance costs during that fiscal year. If the undesignated balance exceeds 20 percent, the excess shall be designated exclusively for improvements and maintenance to the Public Events Department Venues and related Public Events Department responsibilities in either the current or any future fiscal year.

F. *Debt Service Funds*

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the requirements dictated by its bond ordinances.

G. *Benefit and Insurance Funds*

The City shall seek to maintain reserves in its benefit and insurance funds at the following levels:

1. Risk Management Fund – 25 percent of projected annual operating expenditures.
2. Worker's Compensation Fund – 25 percent of projected annual operating expenditures.
3. Group Health and Life Insurance Fund – 20 percent of projected annual operating expenditures.
4. Unemployment Compensation Fund – 25 percent of projected annual operating expenditures.

IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.

A. *Capital Improvements Planning*

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through the issuance of debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real property assets, proceeds from an occasional sale of surplus real property as approved by Council, bonuses and royalties received from gas leases (as described in "Revenues" Policy Statements, Section I., Revenues from Gas Lease and Pipeline Revenue Agreements), and transfers from the General Fund unreserved fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of citizens and employees, protecting the existing assets of the City, ensuring public access to City facilities and information, and promoting community-wide economic development.

E. *Demolition Fund*

Generally, proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings and for the maintenance of tax foreclosed properties the City maintains as trustee. Exceptions to this general policy shall be approved by the Council prior to the use of these proceeds for other purposes.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

G. *Surplus Bond Funds (M&C G-14441, July 27, 2004)*

A “Restricted Residual Account” shall be established to record and manage surplus project funds. Surplus project funds may become available after the completion of a specific, voter-approved bond project or may result when a bond project is eliminated or modified.

Funds in the Restricted Residual Account may be used for projects consistent with the voted purpose of the bonds to:

- Finance cost overruns on bond projects within the same bond proposition;
 - Fund emergency projects (as defined in AR C-9);
 - Reduce outstanding debt at the end of the bond program; and
 - Fund newly identified projects within the voted purposes of an approved bond proposition only after all voter-approved projects /categories within the same proposition are substantially complete. A project would be considered substantially complete when design has been fully completed, construction is substantially underway, and staff has prepared cost projections that include ample contingencies to complete the project in the event unforeseen costs should arise.
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V.

DEBT

To establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets and equipment that cannot be prudently acquired from either current revenues or fund balance/retained earnings and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the City's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be considered before general obligation bonds. To the extent permitted by State law, commercial paper may be utilized and/or issued in the City's tax-supported and revenue-supported bond programs in order to: (1) provide appropriation authority for executing contracts on bond-funded projects; (2) provide interim construction financing; and (3) take advantage of lower interest rates in the short-term variable rate market; all of which provide the City with flexibility in timing its entry into the long-term fixed rate market.

C. *Affordability Targets*

1. General Obligation Bonds

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt (General Obligation bonds, tax notes, and Certificates of Obligation) beyond what it retires each year. This process shall take into consideration any potential impact to the City's credit ratings, the growth in the City's taxable assessed value, and the targeted debt service tax rate. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards.

2. Revenue Bonds

Revenue bonds are secured solely by the revenues of an enterprise fund. As a result, the credit markets look at the type of enterprise securing the payment of debt service on the bonds to determine the level of security necessary for the purchase of the bonds. Whether revenue bonds can be secured with gross revenues of the enterprise or net

revenues (i.e., those revenues remaining after paying costs of operation and maintenance) is often determined by state law. Coverage requirements, and the need for and level of reserve funds to provide additional security in support of revenue bonds, are subject to rating agency review and market standards.

Generally, for the City to issue additional water and sewer revenue bonds, net revenues, as defined in the ordinance authorizing the revenue bonds, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor. Exceptions to these standards must be fully explained and justified.

Generally, for the City to issue additional stormwater revenue bonds, gross revenues, as defined in the ordinance authorizing the revenue bonds, shall be at least of 150% of the maximum annual debt service, however net revenues (after operations and maintenance expenses) should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor using net revenues.

Revenue bonds that may be issued to finance improvements for other enterprise fund activities (e.g., airports or convention center facilities) will necessitate the consideration of coverage and reserve fund requirements unique to the enterprise fund, such that the revenue bonds will be creditworthy and marketable.

3. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligation to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
- "Emergency" conditions require a capital improvement to be funded rapidly;
- Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
- A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;

- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issuance of Certificates of Obligation to finance the capital improvement.

D. *Debt Structure*

Generally, the City shall issue bonds with an average life of approximately 10.5 years for general obligation bonds and approximately 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. With respect to the issuance of revenue bonds for a stand-alone or self-supporting project, the term of the debt and debt service structure shall be consistent with the useful life of the project and the revenue-generating capability of the project.

There shall be no debt structures, which include increasing debt service levels in subsequent years, with the exception of the first and second year of a payment schedule. There shall be no "balloon" bond repayment schedules, which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. In the case of a revenue generating project, principal repayment should begin no later than the first full year after the project has been placed in service. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw. The outstanding general obligation debt and revenue debt of the City may each be comprised of a variable rate component (including commercial paper and auction rate bonds) not to exceed 25% of each such category of debt.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Timing of Sales*

The City may use the cash received through the issuance of notes pursuant to, or the appropriation authority that may be available in accordance with the commercial paper programs to begin capital projects approved under those programs. The City may also consider using reimbursement resolutions and its cash to initiate certain projects. Consideration should be given to any lost interest earnings on the City's cash compared to the anticipated interest expense associated with the issuance of obligations by the City. This process will improve the City's

ability to time its entry into the long-term fixed rate market and to manage its debt issuances and debt payments in order to minimize the impact on tax rates and utility rates.

H. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch.

I. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

J. *Debt Refunding*

City staff shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular advance refunding (i.e., bonds that are paid off on a date that is more than 90 days after the date the refunding bonds are issued) should exceed 3.5% of the par amount of the refunded maturities.

K. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

L. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment, and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

M. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to City's Financial Management Services Department. City staff will review to determine the viability of proposals.

N. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings.

City staff will recommend the structure of underwriting syndicates, which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

O. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a transaction, the proposed transaction as well as any variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- Will comply with all applicable outstanding bond ordinance and insurance covenants.
- Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff.
- Will include a market termination provision with third party involvement.
- Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- Will introduce no leverage in order to produce an economic benefit.
- Will not impair the utilization of outstanding call features on outstanding bonds.
- Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- Will not cause the total amount of swap transactions as measured on a fair market value basis to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
- Shall have a rating at the time of execution that is at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of credit enhancement to enhance the proposed transaction's rating to that of such City indebtedness.
- Shall consider downgrade protection, when possible and cost effective.
- Shall not assign the swap contract without the consent of the City.

- Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- The City will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- The City's cost of the transaction and any anticipated future costs will be included in any cost/benefit analysis.
- The City will monitor the results of an adopted swap transaction throughout its life and may recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with schedules and annexes, commonly referred to as an ISDA document set.
- The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

5. Disclosure

- Disclosure of the terms of the swap will be made in accordance with then prevailing industry standards.

6. Reporting

- In order to comply with State statutes, the governing body of the City shall appoint an officer of the City to provide an annual written report to the governing body of the City which discusses the following items:
 - The terms of the outstanding interest rate management transactions.
 - The fair value of each interest rate management transaction.
 - The value of any collateral posted to or by the City under the interest rate management transactions with each counterparty at year's end, and the cash flows of each interest rate management transaction.

- Identify the counterparties to each interest rate management transaction, any guarantor of such counterparties, and the credit ratings of each counterparty and guarantor.
- Determine whether the continuation of any swap transactions under the agreement would comply with the City's financial management policy statements.

P. *Synthetic Advanced Refundings*

The City may consider synthetic advance refundings when they produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of any proposed transaction must be quantifiable, exceed 7 percent (7%) of the par amount of the refunded maturities, and not be based on projections.
2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.
3. Additional transaction costs such as bond counsel, trustee, and financial/swap advisor shall be included in the savings calculation required above.
4. The City shall produce an analysis of the implications of paying a forward premium versus waiting to the current call date of the bonds.
5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.



VI.

INTERFUND LOANS

Interfund loans are amounts provided between funds and blended component units of the City of Fort Worth with a requirement for repayment.

A. *Review and Approval*

In accordance with the City of Fort Worth Charter any movement of funds from one fund to another requires the approval of City Council. Additionally, all interfund loan proposals must be reviewed and approved by the Chief Financial Officer and the City Manager or the designee thereof (who shall not be the Chief Financial Officer).

B. *Funding Source for Loans*

The funding source of all interfund loans must be idle cash on deposit in a fund. During the term of the loan, the outstanding balance at any time must not be needed to finance normal operations. Adequate documentation, i.e. cash flow analysis, is required to support that loaned funds are idle.

C. *Use of Loan Proceeds*

Interfund loans must only be made to finance short-term capital needs of the borrowing fund. Short-term is defined as a period up to five (5) years. The exception to this policy is loans from the General Fund to other funds.

D. *Repayment Source*

The borrowing fund must have an identified revenue stream for the repayment of all principal and interest incurred. Management must provide documentation of ability to repay the obligation, and the department incurring the loan must execute an agreement described in paragraph F, below). Loans will not be approved if the obligor fund cannot substantiate the ability to finance current business and capital operations, make agreed upon loan repayments, and maintain sufficient cash to meet emergency cash needs.

E. *Repayment Term*

All interfund loans must be repaid in no more than five (5) years from the date loan documents are executed.

F. *Legal Documentation*

All interfund loans are approved by the City Council by M&C action, and are consummated by loan agreements. Those agreements will stipulate the loan purpose, the loan amount, the term, repayment source, interest rate, and other information as required by the City's legal department.

G. *Repayment*

All idle City cash is pooled and invested to earn a return. The lending fund should recover this foregone investment revenue. Therefore interfund loans are interest bearing except for advance funding for grants, reimbursement resolutions, or when senior management finds it appropriate to forego the payment of interest. The interest rate charged and paid must comply with all applicable laws and regulation. At a minimum the rate charged will equal the return earned on the City's pooled cash.

H. *Water and Sewer Fund Loans*

In accordance with the Water and Sewer System Master Ordinance, excess pledged revenues can be used to make loans to other City Departments. Before making that determination, the Water and Sewer fund must cover all obligations for Operation and Maintenance Expenses, Debt Service Expenses, Debt Service Coverage, Transfers to the General Fund, and Operating Reserve Requirement (from retained earnings)

1. *Purpose of the Loan*

To fund non-water and sewer capital projects for which there is no other viable funding source, and which total amount falls between a minimum and maximum threshold.

2. *Agreement*

A formal written agreement between the Water Department and the receiving department, clearly defining the terms and conditions of the agreement should be in place.

3. *Use of Gas Lease Revenue*

Uncommitted Gas Lease Revenues are the preferred source for making such loans as described in this policy, because the receipt of Gas Lease Revenues is not factored into the annual calculation of revenues available for operating and maintenance expenditures or for pledged for debt service, Gas Lease Revenues could be permanently considered surplus revenues and loaned to other City Departments without adverse affects to the Water Department's financial health or provision of service to its customers. Any prior commitments of the City Council and/or City management for these revenues should be taken into consideration (i.e. the 2007 Lake Worth Capital Improvement Plan). If Gas Lease Revenues are not available for a loan, then a declaration of surplus from the Water and Sewer Fund would be required before such loans could be made.

4. *Determination of Surplus*

Prior to a loan or transfer agreement being made, a determination of surplus must be made by meeting the following criteria: 1) there are sufficient Excess Pledged Revenues; 2) coverage amounts meet or exceed the recommended ratios; and 3) the reserve requirement meets or exceeds the required amounts as set forth in the Master Ordinance and the Fiscal Management Policy Statements.

VII.

INVESTMENTS

To invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy and the Public Funds Investment Act (Texas Government Code Chapter 2256). Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the safety and integrity of the City's financial assets.
 2. Cash management activities shall be conducted in full compliance with prevailing local, state, and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines, standards, and practices promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
 3. Operating within appropriately established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
 4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries and counterparties, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.
-

5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy (M&C G-11199, August 21, 1995 - Modified March 31, 1997)*

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve four objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, diversification, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," high credit quality, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 15 percent of the total portfolio in money market funds, local government investment pools, bank accounts, and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two years for the Consolidated Portfolio. The City shall strive to maintain this weighted average maturity by investing funds according to the following general maturity diversification guidelines:

Maturity	Cash	1 Year	2 Year	3 Year	4 Year	5 Year
Day Range	0	1-365	365-730	730-1095	1095-1460	1460-1825
%	15	28	14.25	14.25	14.25	14.25
Portfolio						

There may be times when the City has more or less of its funds in any one maturity cell due to cash flow needs, prevailing market conditions, and other factors. The maturity diversification schedule serves as a general guideline for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and encourage diversification in multiple maturity areas, short-term or long-term. In this manner, the Consolidated Portfolio will endeavor to earn a competitive market yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Cash Management Policy and the promulgation of the Statement of Cash Management Rules and Regulations, a Cash Management Task Force comprised of the Assistant City Manager over Finance, the Finance Department Director, the City Treasurer, and other City staff as deemed appropriate by the City Manager is established. This group serves as the City's designated investment committee required under the State Public Funds Investment Act. The Task Force will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Cash Management Policy, and the Investment Strategy. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Cash Management Policy and/or Investment Strategy will be presented to the Council for adoption. According to State statute, the Investment Policy and Strategy will be reviewed and adopted by Council at least annually.

E. *Investment Portfolio Rating*

The City will strive to maintain the highest possible portfolio rating. The City will manage its cash according to procedures and strategies to maintain such a rating.



VIII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Interlocal Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.



IX.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.



X.

ECONOMIC DEVELOPMENT

Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on “central city” areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The “central city” is defined, by the Council, as the area within Interstate Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones within Interstate Loop 820; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted October 17, 2006, M&C G-15458) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. Tax abatement contracts may contain certain conditions to the receipt, both initially and throughout the term of the contract, of the abatement. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify, re-negotiate, or terminate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones, tax increment reinvestment zones, or other incentives as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the Council. Petitions presented to the City Council seeking the creation of a tax increment reinvestment zone shall be considered by the City Council in a manner consistent with applicable Texas law and the City of Fort Worth Policy, Guidelines, and Procedures for Tax Increment Reinvestment Zones (adopted February 28, 2006, M&C G-15100).. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in C. Tax Abatements. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the Council.

XI.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Strive for quarterly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Status Reports on Capital Projects*

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.



XII.

FINANCIAL CONSULTANTS

To seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.

Advisors and consultants shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling.



XIII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

Accounting, Auditing and Financial Reporting: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

A. *Conformance to Accounting Principles and Recommended Practices*

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. *Popular Reporting*

In addition to issuing a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP, the City may supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. *Selection of Auditors*

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Council shall approve the selection of an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, opining of the Comprehensive Annual Financial Report and Single Audit Report and reporting the results and recommendations to the Council.

D. *Audit Completion*

The City seeks to have its CAFR and Single Audit Report audited and available within 180 days and 270 days respectively after the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the first Council meeting in April, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City Council at its first meeting in April.



XIV.

RETIREMENT SYSTEM

A. To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries:

1. *Benefit Improvements*

The Board of Trustees of the Employees' Retirement Fund (Retirement Fund) shall certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The City Council (City) will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels.

2. *Qualified Plan*

The City and the Retirement Fund will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City and/or the Retirement Fund will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments, and the accrued benefits for active employees.

3. *Funding Level*

In accordance with Article 16, Section 66 of the Texas Constitution which charges the City and the Retirement Fund with the responsibility for ensuring that accrued benefits are not reduced or impaired. The City shall continue to monitor contribution levels of both the City and employees, along with retirement benefits, to ensure that the Retirement Fund is sufficiently funded and benefits can be paid as they become due. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

4. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget, such as compensation increases, retirement contributions, and any changes in staffing to the City's selected actuarial firm. The actuarial firm will determine the actuarial impact of assumptions included in the City Manager's Proposed Budget on the Employees' Retirement Fund. The City Manager will present the City Council with the results of the actuarial analysis, prior to the adoption of the budget and communicate the results of the actuarial study to the Employees' Retirement Fund's actuary.

B. To ensure that the Health Fund is adequately funded and operated for the exclusive benefit of eligible employees, retirees, and beneficiaries:

1. *Benefit Improvements*

Staff shall routinely present to the City Council the actuarial impact of any proposed benefit improvements or changes. The City Council will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes.

2. *Funding Level*

The City shall continue to monitor retiree healthcare benefits, to ensure that the Health Fund is sufficiently funded and City Council-approved benefits can be paid according to the approved benefit program. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

3. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget related to the actuarially determined Annual Required Contribution (ARC) and the period of time necessary to fully fund the ARC in accordance with Governmental Standards Accounting Board Statement 45 (GASB 45).

XV.

INTERNAL CONTROLS

To establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

A. *Proper Authorizations*

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. *Separation of Duties*

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. *Proper Recording*

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded, and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. *Access to Assets and Records*

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. *Independent Checks*

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. *Costs and Benefits*

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.



XVI.

E-COMMERCE

To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

A. *Fully Integrated Financial Systems*

All E-Commerce systems and procedures must fully and transparently integrate with the City's financial and accounting systems, its depository bank systems, and any other City information system which interfaces with an E-Commerce system.

B. *Emerging Technologies*

The City will work closely with its depository bank and other financial partners to evaluate and implement the standard industry accepted technologies that prove to be efficient and effective in pursuit of the City's E-Commerce goals.

C. *Vendor E-Payments*

The City will actively migrate vendor payments from paper checks to other forms of payment, including but not limited to: 1) Automated Clearing House (ACH) payments; 2) Wire transfers; and 3) Procurement Card payments.

D. *Direct Deposits*

The City will actively migrate payroll payments from paper checks, to electronic formats, including but not limited to: 1) Direct deposits and 2) Electronic pay cards.

E. *Internet Payment Options*

Working with its depository bank and other financial partners, the City will seek to develop and implement internet payment options of best practices which will allow customers and citizens to pay bills due the City conveniently and securely.

F. *Information Security*

The City will employ security measures consistent with best practice and the City's information security policy to ensure the integrity and confidentiality of customer and citizen data that is stored or is a component of transactions utilizing the City's information technology infrastructure or that of its service providers.





An Open Letter to the Citizens of Fort Worth

Creating a Vision for the Future

Fort Worth City Council in June of every year begins priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this a guide has been developed that we call the “Fort Worth Strategic Goals.”

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on values, vision and a mission for the future
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

City Council will refine and adjust the strategic plan, as circumstances change. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal year 2011-12. This strategic goals report is intended to provide a clear and concise statement about where the City Council wants Fort Worth to go over the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The strategic goals describe:

- What City Council desires to be accomplished over the next five years
- What Council would like Fort Worth to be doing differently
- What the impact will be to the citizens
- What challenges and opportunities must be addressed
- How the City’s efforts will be measured

In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community.

Betsy Price, Mayor

Salvador Espino,
District 2

W. B. “Zim” Zimmerman,
District 3

Danny Scarth,
District 4

Frank Moss,
District 5

Jungus Jordan,
District 6

Dennis Shingleton,
District 7

Kathleen Hicks,
District 8

Joel Burns,
District 9

FORT WORTH



BUDGET FORMAT

The FY2012 adopted budget document for the City of Fort Worth provides historical, present, and future comparisons of revenues and expenditures; planned allocations of resources - both fiscal and personnel; and brief descriptions of the anticipated annual accomplishments of City programs outlined in each department's business plan.

FUND STRUCTURE

Operating budgets are divided into several different funds. Activities supported by tax dollars are included in the General Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund and the Municipal Airports Fund. Services that are provided internally by City departments on a fee-for-service basis for other City departments, such as the Equipment Services Fund, are specified as Internal Service Funds. Finally, Special Funds are financial accounts for special revenue sources. An example is the Workers' Compensation Fund, which administers revenue collected in the form of contributions from City departments that incur workers' compensation claim expenses. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The document begins with an overview of the City's adopted budget in the City Manager's message. It is followed by introductory information and summaries of revenues and expenditures, including tax base and rate data. The next sections describe personnel resources by department and finally, a calendar of budget milestones is included.

CITY STRATEGIC GOALS FOR CITY DEPARTMENTS

Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth will continue to concentrate on five top-priority strategic goals for FY2012:

1. Make Fort Worth the nation's safest major city
2. Improve mobility and air quality
3. Create and maintain a clean, attractive city
4. Strengthen the economic base, develop the future workforce, and create quality job opportunities
5. Promote orderly and sustainable development

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

Departments that comprise the General Fund are listed in an alphabetical order in the budget document. General Fund departments include:

City Manager's Office	Library
City Secretary	Municipal Court
Code Compliance	Non-Departmental
Financial Management Services	Office of City Auditor

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Fire	Parks & Community Services
Housing & Economic Development	Planning & Development
Human Resources	Police
Law	Transportation & Public Works

OTHER FUNDS

The remaining sections are divided into the Enterprise Funds, Internal Services Funds, and Special Funds.

Enterprise Funds include:

Municipal Airport Fund	Solid Waste Management Fund
Municipal Golf Fund	Storm Water Utility Fund
Municipal Parking Fund	Water & Sewer Fund

Internal Service Funds include:

Capital Projects Service Fund	Office Services Fund
Equipment Services Fund	Temporary Labor Fund
Information Systems Fund	

Special Funds include:

Awarded Assets Funds	Lake Worth Trust Fund
Cable Communications Fund	Red Light Enforcement Fund
Crime Control & Prevention District Fund	Risk Management Fund
Culture and Tourism Fund	Unemployment Compensation Fund
Environmental Protection Fund	Workers' Compensation Fund
Group Health and Life Insurance Fund	

DEPARTMENTAL BUDGET PAGES

Each departmental budget is comprised of different summary forms. The *departmental/fund budget summary* pages provide a description of departmental/fund responsibilities and consolidation of departmental expenditures

D-5

and staff levels. These resource allocations are provided for FY2010 unaudited actual expenditures, FY2011 adopted expenditures, FY2012 proposed and adopted expenditures. Expenditures are broken into five cost categories: personnel services, supplies, contractual services, capital outlays, and debt service. Staffing levels, chain of command, and major functions are depicted through an *organizational chart*. The *departmental objectives and measures* page explains the annual departmental objectives and provides program measures. The *departmental summary by center* pages provides a summary of each departmental center's past, present, and future expenditure and personnel allocations. The budget document is color-coded to allow the reader to reference specific pages more easily. The City Manager's Message and all other descriptive pages in the introductory section are printed on white unless otherwise noted in the following color-coding chart. This chart indicates the page color for each type of recurring page in this document.

<u>PAGE TITLE</u>	<u>PAGE COLOR</u>
Fund Statement	Ivory
Fund Budget Summary	Gray
Cash/Fund Balance	Gray
Fund Five-Year Forecast	Gray
Comparison of Expenditures	Yellow
Comparison of Revenues	Tan
Departmental/Fund Budget Summary	White
Organizational Chart	White
Significant Budget Changes	Green
Departmental Objectives and Measures	Gray
Departmental Summary by Center	Blue

A glossary is included near the end of the document to assist the reader with unfamiliar terminology.

FORT WORTH



BUDGET PROCEDURE, BASIS AND PHILOSOPHY

PROCEDURE

The Fort Worth City Charter provides that on or before August 15 each year, the City Manager must submit to the City Council a proposed budget that provides a complete financial plan for all city funds and activities for the ensuing year. With this requirement in mind, the Budget and Research Division establishes a budget schedule each year to enable the City Manager and their staff to prepare a proposed budget that will meet all provisions of the City Charter and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

Below is a synopsis of each budget process phase as it pertains to FY2012 budget preparation:

Policy Issues:

Departments began the budget process by submitting policy issues that may impact departments in the immediate future. In general, policy issues are salient issues expected to impact the ways in which each department accomplishes its departmental mission over the next five years. Such issues tend to have budget implications. Moreover, they reflect broad trends, rather than specific departmental budget requests for additional authorized positions, equipment, and other major needs.

Budget Kickoff:

The "Budget Kickoff" meeting was held on March 30th so the Budget and Research Division could distribute budget instructions and standard budget forms to departments. This also marked the opening of the BRASS Budget system for the departments to input their budget requests. On May 18th, a "Follow up" to the "Budget Kickoff" was held to provide an update of the budget outlook and constraints.

Multi-Year Financial Forecast:

The City Council is presented with the City's Multi-Year Financial Forecast (MYFF) for the General Fund. The intention was to give the Council a big-picture framework and long-term context in which to make annual budget decisions. The MYFF is updated to reflect the proposed budget and it is presented at that time. The forecast also serves to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years.

On May 17, 2011, the Budget and Research Division presented a five-year financial forecast to the City Council. This comprehensive forecast was developed over the course of three months with the assistance of staff in Financial Management Services, Planning and Development, Human Resources, Housing and Economic Development, and other departments. It featured detailed projections for each expenditure account, including the following: general and civil service salaries; group health insurance; motor vehicle fuel cost as well as gas and electric utilities.

Revenue accounts were projected with similar scrutiny. Property tax revenue using permitting data and historical growth trends, sales tax revenue using historical analysis and the impact of the current economic environment as well as licenses, permits and fines based on an in-depth analysis by the associated departments. The forecast also included other assumptions, including no net increase in the size of the General Fund workforce through FY2016.

The forecast projected expenditures to outpace revenues in each of the five years, with an average annual growth

rate of 7.5%. Personnel costs were projected to grow from 73% of expenditures to 75% in five years, and property taxes – the largest single component of General Fund revenue – were projected to increase at a slower rate than previous years based on concerns with the housing market and economic hardship. The forecast showed that without a realignment of priorities and a streamlining of the City's operations, the City would continue to struggle to reach its General Fund reserve requirement of 10% of all operating costs. Another concern that was highlighted during the forecast was the volatility of sales tax revenues, which are heavily influenced by prevailing economic conditions, individual consumer discretion and world events. The forecast projected sales tax revenues to be a slight higher as compared to FY2011.

Personnel Data (SBFS) Cleanup:

The annual budget preparation process takes place in early March when the Budget and Research Division opens the Budget Reporting and Analysis Support System (BRASS) Budget software to the departments to start the salary and benefits adjustment/clean up process. The personnel data cleanup allows departments to make any necessary corrections to personnel information from the previous fiscal year to ensure that the appropriate amount of funding is budgeted for salaries and related personnel costs in the following fiscal year.

Departmental Request Phase:

Departments prepared base budget requests to continue current services within a specified target figure. Any new programs a department considered were submitted as improvement/exception decision packages. The consequences of the failure to fund these items also had to be provided. The departmental budget request was comprised of a line-item expenditure request that is supplemented with detailed justifications. All requests for funding had to be related to specific program needs and had to be measurable in terms of effectiveness and/or indicators. This phase lasted until early May, when the BRASS Budget System was closed and departments were required to submit their requests for the next fiscal year.

Analyst Recommendation Phase:

The Analyst Recommendation Phase of the budget process began with careful Budget Analyst review of the budget requests submitted by their assigned departments. Based on analysis of historical spending patterns and careful consideration of Budgetary Supporting Detail and other information provided, the Budget Analyst made adjustments to a department's budget request. During that analysis process, some Budget Analysts returned to a department for clarification regarding budget requests. In that manner, Budget Analysts formulated their budget recommendations, which were then presented to the Budget Manager and subsequently to the Budget Officer responsible for the budget. Once budget recommendations were determined, each Budget Analyst drafted a Departmental Reconciliation sheet for each of their departments, which summarized recommended budget and authorized position levels, as well as all proposed major funding changes. Based on feedback from the Budget Manager and the Budget Officer, the Analysts made any necessary modifications to the budget recommendation for each department.

Proposed Budget Phase:

The City Manager, the Assistant City Managers and Budget Staff met to review budget submissions and to develop consensus-based recommendations and make any necessary adjustments. Budget staff implemented the final changes and began preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items

to be cut from the budget, should the City Council determine that budget reductions are necessary. These improvement and reduction packages are reviewed as part of the budget process. The City Council is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages allow the Council to compare the needs in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's Proposed Budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget study sessions in which the departmental budgets are presented to Council members for their review and input. These budget study sessions occur over a one-month period and may result in City Council-directed modifications to the proposed budget. These study sessions result in the adoption of the budget at a City Council meeting in mid-September after a minimum of two public hearings where citizen's comment has been received and considered by the City Council. The newly adopted budget becomes effective October 1.

Adopted Budget Phase:

In the Adopted Budget Phase, budget staff incorporates all budget changes agreed upon by the City Council into the budget document. The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Supplementary data is provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a listing of departmental objectives and corresponding program measures, a five-year revenue and expenditure forecast and a summary of expenditure and staffing levels by cost center.

PHILOSOPHY

On November 8, 1984, Fort Worth voters approved a number of amendments to the City Charter relating to the budget process. These amendments were substantially based on the budget section of the Model City Charter and replaced certain archaic elements of the old charter that had not been modified since 1924. It is believed that these amendments facilitate the budget enactment and administration process. Included within these charter revisions were amendments that clarified and simplified the three types of appropriation transfers. At any time during the fiscal year, the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or section upon compliance with such conditions as City Council may establish by ordinance. Upon written request by the City Manager, the City Council may, by ordinance, transfer part or all of any unencumbered appropriation balance from one department to another. If at any time during the fiscal year the City Manager certifies that there are revenues in excess of those estimated in the budget that are available for appropriation, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of the excess.

The City's basis of budgeting system is designed to be consistent with its accounting system, the modified accrual basis of accounting. Under this system, revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred within the current period.

BASIS OF BUDGETING

The City adopts an annual budget for the General Fund for which the level of expenditure may not legally exceed appropriations for each department or fund classified in the following categories:

- Personnel Services
- Supplies
- Contractual Services

Capital Outlays, and
Debt Service

Proposed expenditure appropriations for all departments and operations of the City are prepared under the direction of the City Manager. The City Manager may not amend appropriations within the above-mentioned categories for a department without seeking City Council approval. The City Council may increase, decrease or reject any item in the budget submitted by the City Manager taking into consideration the recommendation of the City Manager.

The City budgets for governmental funds, which include the General Fund and Debt Service based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the same period and expenditures (expenses) are recorded when incurred.

Exceptions to the modified accrual basis of accounting are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Sales and use taxes are considered to be revenue when received rather than when earned.

The budgets for all proprietary funds, which include Enterprise Funds, Internal Service Funds, and Special Funds, are prepared using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. There are a few exceptions to this accounting treatment and they are:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.

Operating expenditures are controlled at the department level for General Fund and the fund level for other funds and may not exceed appropriations at those levels. Budget transfers within a department may be made with administrative approval, provided that the transfer is within the same fund. Transfers between departments within the same fund require City Council approval by resolution. Transfers between funds require City Council approval by resolution or ordinance. Increases in total appropriations require City Council approval by ordinance. Since expenditures may not legally exceed budget appropriations, amendments to the budget are sometimes required. A budget amendment is accomplished via a supplemental appropriation, which requires City Council approval by ordinance.

2011 Schedule for Budgeting and Tax Collection
 (September 20th Budget Adoption)
 (Tax Revenue Increase)

Date	Dept	Event	Statute / Code	City Charter
May 1		Mailing of Notices of appraised value by Chief Appraiser to property owners "by May 1 or as soon thereafter as practicable."	Tax Code 25.19(a)	
May 15		Deadline for Chief Appraiser to submit appraisal records to Appraisal Review Board (ARB) for determination of protests "by May 15 or as soon thereafter as practicable."	Tax Code 25.22(a)	
May 17	BUDGET	Review Budget Calendar with City Council (Pre-Council)		
June 7		City Council Swearing In (Districts with no run-off)		
June 14 CC Meeting 7:00 PM	BUDGET	Deadline for City Council to make changes to the residence homestead exemption –exemption must be adopted by the governing body of the taxing unit before July 1 in the manner provided by law for official action by the body. Note: Adoption of homestead exemption must be by ordinance (no CC meeting on June 21st or 28 th)	Tax Code 11.13(n)	
July 11	ALL	Verify dates on Planning Calendar and ensure any forms modified by Comptroller for 2011 are distributed.		
July 12 CC Meeting 7:00 p.m.		Latest Swearing In Date for newly elected Council members (With run-off)		
July 20		Deadline for ARB to approve appraisal records		
July 21	TREASURY	Prepare IR for submission to Council of (1) appraisal roll and (2) collector's certification of an estimate of collection rate for current year.		
July 25	TREASURY	Actual date of receipt of certified appraisal roll		
July 25		Deadline for Chief Appraiser to certify rolls to taxing units.	Tax Code 26.01(a)	
July 25	TREASURY	Deadline for Chief Appraiser to submit total tax roll to taxing units...by August 1 or as soon as thereafter as practicable Prepare IR for submission of appraisal roll to governing body and collector's certification of an estimate of the collection rate for the current year. NOTE: <i>"If the collector certified an anticipated collection rate in the preceding year and the actual collection in that year exceeded the anticipated rate, the collector shall also certify the amount of debt taxes collected in excess of the anticipated amount in the preceding year."</i>	Tax Code 26.04(b)	

Date	Dept	Event	Statute / Code	City Charter
July 26 Pre-Council Meeting 8:30AM	TREASURY; BUDGET	Submission of appraisal roll to governing body by IR, collector's certification of an estimate of the collection rate for the current year [26.04(b) "by August 1 or as soon thereafter as practicable . . ."]. - Brief presentation made to the City Council	Tax Code 26.04(b) 26.04(e)	
July 28	TREASURY prepares; LAW reviews	(1) Draft IR for effective and rollback tax rates, certification statement and schedules (comptroller form) <i>Comptroller has prescribed form for this</i>	Tax Code 26.04(e)	
August 2 Pre-Council Meeting 3:00 PM	TREASURY; BUDGET; CITY SEC	Submission to Council of effective and rollback tax rates [26.04(e) "by August 7 or as soon thereafter as practicable . . ."] by IR City Council briefing on effective and roll back tax rates, publication and notice requirements Explanation of upcoming Resolution to consider tax revenue increase	Tax Code 26.04(e)	
August 3	CITY SEC publishes	City Sec - Prepare, review and send Notice of Public Hearings on budget to newspaper to be published on <u>AUGUST 6</u> [Notice of hearing on budget must be published 10 days before first budget hearing. If the proposed budget will require raising more revenue from property taxes than in the previous year, notice must contain statement set forth in LGC 102.005(b)]	LGC 102.005; 102.006; 102.0065	
August 3	TREASURY publishes	Send to newspaper for publication of effective and rollback tax rates, statement and schedules to be published on <u>AUGUST 6</u> (paper requires 3 days lead time for publication)	Tax Code 26.04(e)	
August 4	BUDGET; M&C CENTER TREASURY	Ensure budget presentation is on pre-council agenda for presentation of the budget on August 9 Ensure Resolution to consider tax revenue increase is on agenda for August 9 th	Tax Code 26.06(b)	Ch X, Sec 1
August 5	CITY SEC	Post agenda for City Council Budget Workshop		
August 6	CITY SEC verifies	Publication of Notice of Budget Hearings in newspaper	LGC 102.0065(c)	
August 6	TREASURY publishes; CITY SEC verifies	Publication in newspaper of effective and rollback tax rates, statement and schedules [26.04(e) "by August 7 or as soon thereafter as practicable"]	Tax Code 26.04(e)	

Date	Dept	Event	Statute / Code	City Charter
August 9 Pre-Council Meeting 3:00PM	BUDGET	Proposed budget presented to City Council at the Pre-Council Meeting [On or before the 15th day of August , the manager shall submit to the Council a proposed budget for the ensuing fiscal year...]		Ch X, Sec 1
August 9 CC MEETING 7:00PM	TREASURY	Resolution to Consider Tax Revenue Increase For tax revenue increase - if proposed tax rate will exceed the rollback rate or the effective rate (whichever is lower); take record vote on Resolution (record votes and scheduled hearing dates must be listed in the Notice of Public Hearings on Tax Increase)	Tax Code 26.06(b)	
August 10	BUDGET CITY SEC (sends to media, webmaster, & cable office)	Proposed budget filed with the municipal clerk [Budget officer shall file the proposed budget with the municipal clerk before the 30th day before the governing body makes its tax levy] If the proposed budget will require raising more revenue from property taxes than in the previous year, then must contain cover page statement set forth in LGC 102.005(b) The proposed budget shall be made available for public inspection and posted to the City's website Notice of Public Hearing on Tax Increase sent to newspaper [26.06(a)], website [26.065(b)], and television [26.065(c)] for publication on August 13 th ; <i>Comptroller has prescribed form</i> . Television requirement: 60-second notice at least five (5) times a day between 7:00 a.m. and 9:00 p.m. for at least seven days before the public hearing and seven days before the vote [26.065(c)]. Notice should run through September 13 th ; Website requirement: Notice should run continuously through September 13 th (can remove any time after conclusion of 2 nd hearing – for consistency run through September 13 th - Tax Code 26.06(c)).	LGC 102.005(a)) 102.005(b)) LGC 102.005(c)) Tax Code: 26.06(a) 26.065(b) 26.065(c)	
August 10-11	BUDGET	City Council Budget Workshop		
August 11 (verify upcoming agenda)	BUDGET, TREASURY prepares; LAW reviews M&C CENTER; BUDGET; LAW	Prepare Appropriation Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance to be submitted to the M&C Center by August 11 th Ensure Public Hearing and all ordinances are on the Council agenda for first reading at <u>AUGUST 16</u> CC meeting [full ordinance captions to be listed on the agenda]		Ch X, Sec 2
August 13	CITY SEC verifies	Notice of Public Hearing on Tax Increase published in newspaper, appears on website and TV. <i>Note: Notice may not appear in part of the paper in which legal notices and classified ads appear - Tax Code 26.06(c). Notice for TV must contain substantially the same information as appears in the newspaper. Tax Code 26.06(d)</i>		

Date	Dept	Event	Statute / Code	City Charter
August 16 CC MEETING 10:00AM	CITY SEC reads into the record	First reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance at Council Meeting with Public Hearing - Full ordinance captions to be listed on the agenda and read into the record - Public Hearing at Council meeting (1 st budget hearing)		Ch. X, Sec 2
August 17	CITY SEC	Send appropriation ordinance and debt service ordinance to newspaper for publication on <u>AUGUST 20</u> Note: Ordinances should be published in newspaper of general circulation following initial reading [Note: Publication should occur in standard publication time of 3 days or as soon thereafter as possible]		Ch. X, Sec 2
August 18 (verify upcoming agenda)	M&C CENTER; LAW	Ensure Public Hearing and Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on agenda Ensure public hearing on tax revenue increase is on agenda for August 23 rd		Ch X, Sec 2
August 18	BUDGET	City Council Budget Study Session		
August 20	CITY SEC	Verify appropriation ordinance and debt service ordinance are in newspaper		Ch. X, Sec 2
August 23 CC MEETING 10:00 AM		Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (2 nd budget hearing) Abbreviated captions of ordinances on agenda 1 st public hearing on tax revenue increase <i>Note: Mayor's annotated agenda must include language to announce date, place and time of vote on tax rate</i>	Tax Code 26.06(d)	Ch. X, Sec 2
August 24	CITY SEC	Send Notice of Tax Revenue Increase to newspaper for publication on August 27 th	Tax Code 26.06(d)	
August 27	CITY SEC verifies	Notice of Tax Revenue Increase published in newspaper		
August 30 CC Meeting Cancelled	BUDGET	-----CC MEETING CANCELLED----- City Council Budget Study Session		
September 6 CC Meeting Cancelled		-----CC MEETING CANCELLED----- 		

Date	Dept	Event	Statute / Code	City Charter
September 8	TREASURY prepares; LAW reviews	<p>Prepare Resolution to ratify property tax revenue increase (to be considered on <u>September 20th</u> Council agenda)</p> <p>Adoption of a budget that will require raising more revenue from property taxes than in the previous year requires a separate vote of the governing body to ratify the property tax increase reflected in the budget.</p>	LGC 102.007(c)	
September 8 (verify upcoming agenda)	M&C CENTER; LAW	<p>Ensure Public Hearing and Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on agenda</p> <p>Ensure 2nd public hearing on tax revenue increase is on agenda for September 13th</p>		Ch X, Sec 2
September 8	BUDGET	City Council Budget Study Session		
September 13 CC MEETING 7:00 PM		<p>Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (3rd budget hearing)</p> <p>Abbreviated captions of ordinances on agenda</p> <p>2nd public hearing on tax revenue increase</p> <p><i>Note: Mayor's annotated agenda must include language to announce date, place and time of vote on tax rate</i></p>	Tax Code 26.06	Ch. X, Sec 2
September 13 CC MEETING 7:00PM		<p>-----FINAL DATE TO PROPOSE A HIGHER TAX RATE-----</p> <p>Note: A proposal to adopt a tax rate higher than the proposed tax rate will trigger new posting requirements and special called meetings to comply with the Tax Code</p> <p>If CC wishes to propose a higher tax rate, following hearing #2, a Resolution should be placed on the City Council agenda (as necessary) to adopt a tax rate higher than the proposed tax rate of \$0.08550</p>	Tax Code 26.06	
September 14	CITY SEC	<p>Send Notice of Tax Revenue Increase to newspaper for publication on September 17th</p> <p>Note: Ok to remove additional notices for television and Internet</p>	Tax Code 26.06(d)	

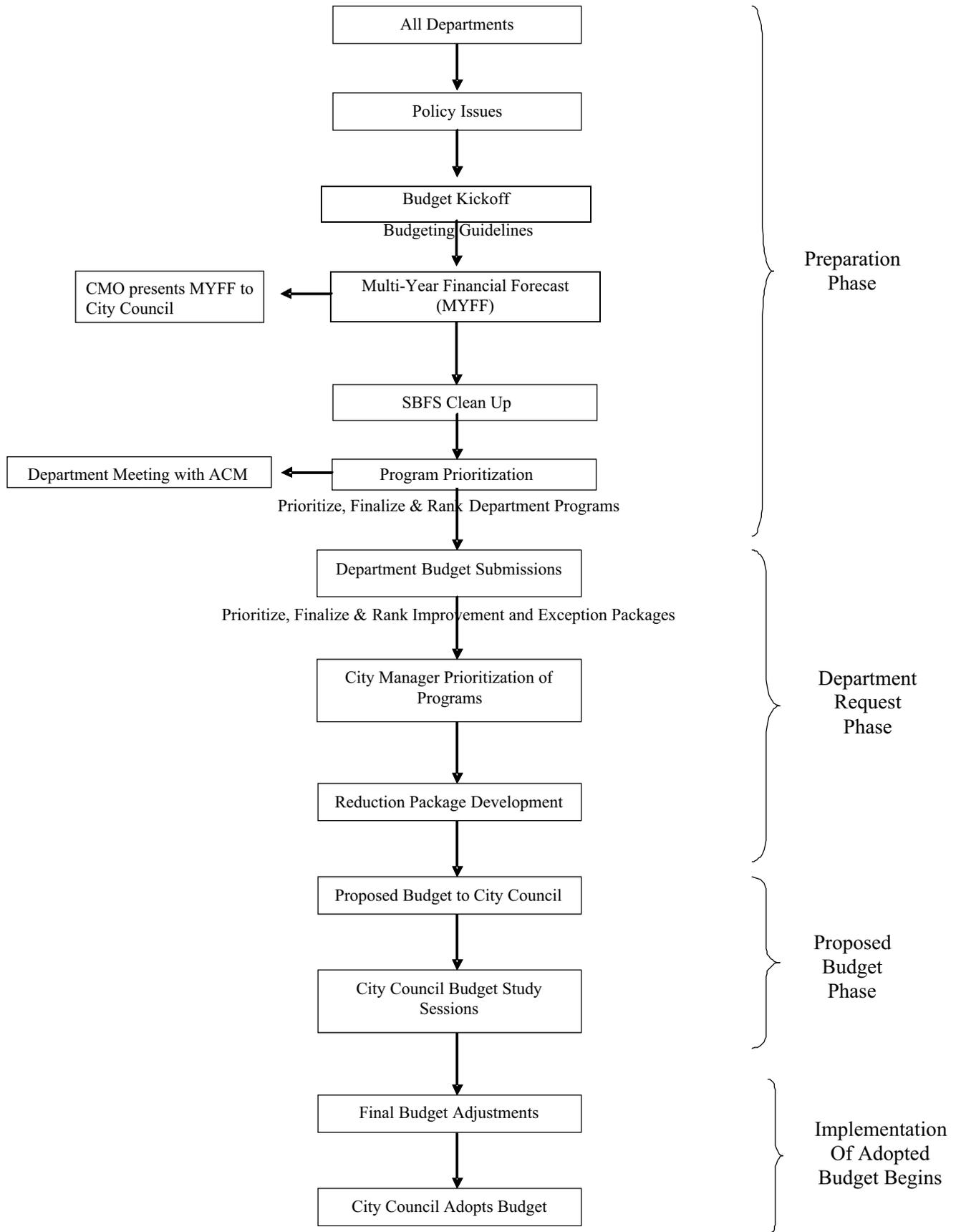
Date	Dept	Event	Statute / Code	City Charter
September 15 (verify upcoming agenda)	M&C CENTER; LAW TREASURY prepares; LAW reviews; M&C CENTER verifies BUDGET prepares; LAW reviews; M&C CENTER verifies	Ensure full caption of Appropriation Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (<u>in that order</u>) and Public Hearing for each are on Council Agenda for 2nd reading [full ordinance captions should be on the agenda] Ensure separate Resolution is on agenda to ratify property tax revenue increase reflected in the budget If taxes collected to fund Maintenance & Operations are more than last year, ensure appropriate language is included in tax levy ordinance [26.05(b)(1)]. If the proposed tax rate exceeds the effective tax rate, then ordinance must be approved by record vote. <i>Note: Ensure language for making the motion to adopt tax rate is on Mayor's annotated agenda and is given to whichever Council member who wishes to make the motion</i>	LGC 102.007(c) Tax Code 26.05(b)(1) Tax Code 26.05(b)	Ch. X, Sec 2
September 17	CITY SEC verifies	Notice of Tax Revenue Increase published in newspaper		
September 20 CC MEETING 10:00 AM	M&C CENTER; CITY SEC	Second reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (full ordinance captions to be listed on the agenda and read into the record) - Public Hearing at Council Meeting (4 th budget hearing) - Council adopts Appropriations Ordinance - Council adopts Debt Service Ordinance - Council adopts Ad Valorem Tax Ordinance (with the motion listed below) <i>Required Motion: "I move that the property tax rate be increased by the adoption of a tax rate of (specify tax rate), which is effectively a (insert percentage by which the proposed tax rate exceeds the effective tax rate) percent increase in the tax rate."</i> - Council adopts Resolution ratifying property tax revenue increase	Tax Code 26.05(b) LGC 102.007(c)	Chapter X, Sec 2
September 21 or ASAP	BUDGET BUDGET BUDGET	Budget officer files approved budget with City Secretary (City Sec is considered Municipal Clerk for purposes of this section) Budget officer places budget on website Budget officer files approved budget with City Secretary and County Clerk	LGC 102.008 LCG 102.009(d)	

Date	Dept	Event	Statute / Code	City Charter
September 21	CITY SEC publishes Sends budget to webmaster	Send Appropriations Ordinance to newspaper for publication with schedule of changes made to original budget Send Debt Service Ordinance to newspaper for publication Publish Tax Levy Ordinance <u>twice</u> after passage <u>Website Homepage Notice</u> is published after adoption of budget (must include statement that City adopted a tax rate that will raise more taxes for M&O than last year's rate if applicable)		Ch. X, Sec. 2 Ch. XXV, Sec. 2 (4) Tax Code 26.05(b)(2)
September 22	TREASURY	Submit tax rate to the Tax Assessor Prepare and submit M&C for City Council to approve tax roll for Sept. 27th CC agenda or ASAP		
September 24	CITY SEC verifies	Appropriation Ordinance published in the newspaper; budget becomes effective upon publication BUDGET BECOMES EFFECTIVE		Ch. X, Sec 2
Sept 27 (or as soon thereafter as possible) CC MEETING 10:00AM	TREASURY drafts; LAW reviews; BUDGET sends to webmaster	City Council approves M&C to approve Ad Valorem Tax Roll (Tax Assessor's calculation of taxes on each property using the adopted tax rate)	Tax Code 26.09(e)	
Sept. 30		DEADLINE TO ADOPT BUDGET (special called meeting necessary) [The governing body shall adopt a tax rate for the current tax year and shall notify the assessor of the rate before the later of Sept 30 or the 60 th day after the date the certified appraisal roll is received. If rate is not adopted by this date, the rate becomes the lower of the effective tax rate or the tax rate adopted for the preceding tax year]	Tax Code 26.05(a) 26.05(c)	
Oct. 1 or ASAP		County Tax Assessor mails tax bills		

FORT WORTH



Budget Process

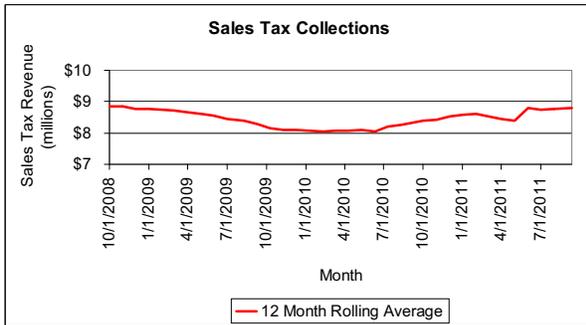


FORT WORTH



FORT WORTH'S ECONOMIC ENVIRONMENT

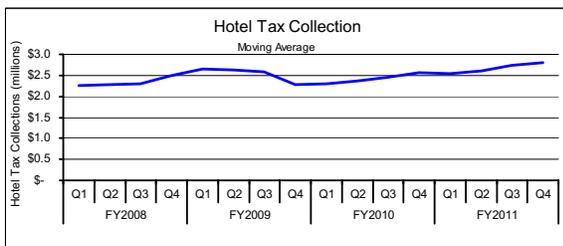
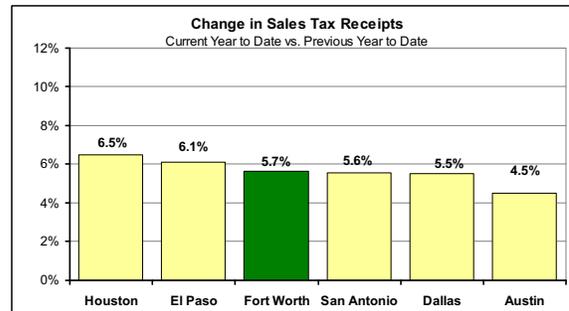
For the fourth quarter of FY2011, the economic outlook for Fort Worth is slightly positive. Retail sales are growing. Hotel tax collections are on the rise. Unemployment is essentially unchanged from the previous quarter. Inflation is increasing, but may have peaked. While the number of new home permits is far below historic highs, it is no longer declining.



Sales tax revenue collection is following the growth trend from earlier in the year. The twelve-month rolling average has increased above the third quarter results. The rolling average has showed large swings in the third and fourth quarter of FY2011 as significant audit adjustments were deducted in April and May, then added back in June. This adjustment was related to

overpayments in several past years that were deducted in April and May then returned in June when the City reached a 20-year payout agreement with the company involved. If the audit results are excluded, the City's sales tax revenue is growing, with FY2011 collections at record levels. This reflects the broader state trend. The Comptroller's Office reported in September that statewide sales tax collections for 2011 are approaching the all-time high set in 2008.

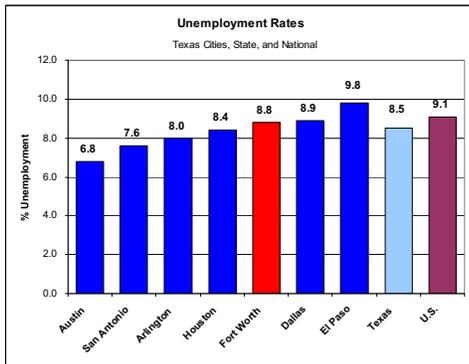
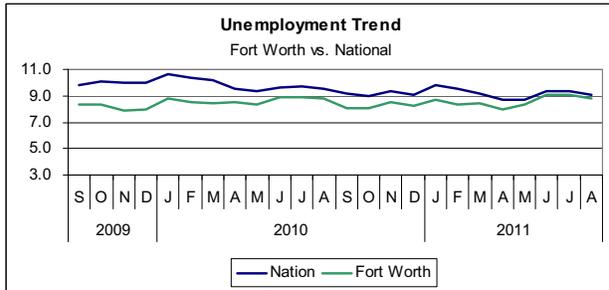
Sales tax collections in FY2011 for Fort Worth were 5.7% higher than FY2010. Among large Texas cities, El Paso and Houston have had higher growth. Other data sources suggest the growth trend is likely to continue. The U.S Commerce Department reported that national retail sales were steady in August, and grew slightly in September. Going into FY2012, retail sales should continue growing. The National Retail Federation forecasts holiday sales to increase 2.8% when compared to 2010. This growth would be slightly above the ten-year average.



Hotel/Motel Tax revenue continued the steady growth trend that started in FY2010. This revenue is used for several purposes, including supporting operations at the Will Rogers Memorial Center and Fort Worth Convention Center and funding efforts to promote the City both nationally and

internationally. For the second consecutive quarter, the twelve-month moving average for hotel tax collections increased to its highest level on record. The moving average has increased seven of the last eight quarters. The single biggest driver of the recent growth has been the Super Bowl, but the positive trend has continued through the summer.

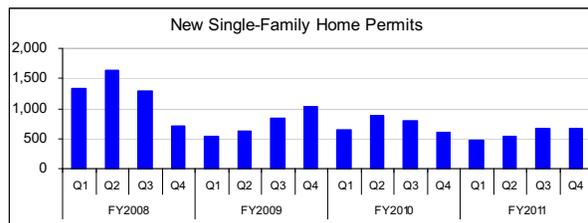
Unemployment remains high, with the national unemployment rate at 9.1% in August. This is down slightly from the 9.3% rate at the end of the second quarter. The Fort Worth unemployment rate is 8.8%, down from the 9.1% rate at the end of the second quarter. Nationwide, 103,000 jobs were added in September. While not large enough to impact the unemployment rate, this figure suggests that the economy is growing slightly.



Currently, Texas unemployment stands at 8.5%, which is lower than either the national or local rates. Austin continues to have the lowest unemployment of the major Texas cities, at 6.8%, while El Paso has the highest unemployment rate of any major Texas city at 9.8%.

Unemployment does not directly impact the City of Fort Worth as an organization. However, changes in unemployment are leading indicators of changes in the City's major revenue streams. Sales taxes are directly connected to individual spending patterns; lower unemployment often translates to higher sales tax revenue. Unemployment also has a long-term impact on property values, which drive property tax revenue. Activity in the housing market depends on stable and growing employment, creating a sense of security. Increased demand in the housing market will drive both growth in existing values and new development. Recovery in the housing market is critical for City revenues to continue growing.

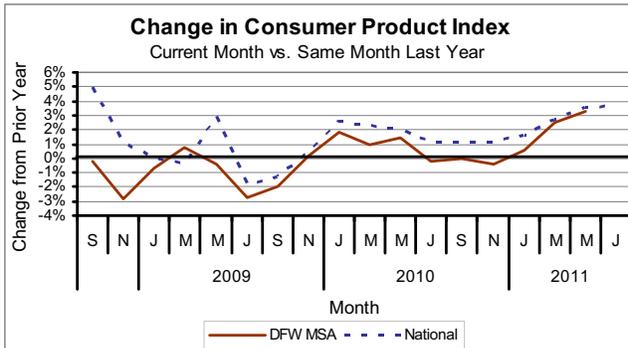
The FY2011 trend for housing is mixed. Building permit volume is down significantly from the boom seen several years ago, with fewer building permits issued in FY2011 than any time in the last ten fiscal years. However, the number of permits has increased each quarter of the year. In



addition, both new home construction and closings on existing homes were up in the fourth quarter of FY2011 across North Texas, according to real estate reporting service Metrostudy. The inventory of homes for sale has declined as well. The Texas A&M Real Estate Center reported that there were 6.6 months of inventory in the Fort Worth

housing market in August. This was the lowest supply of houses for sale since April of 2010. The growth in home sales, combined with the shrinking supply of homes for sale, suggests that the residential real estate market may have hit the bottom. Real estate trends directly impact City revenues. Property taxes represent 54% of revenue to the General Fund. The City will not see significant growth in property tax revenue until either home values increase, or building permit numbers start growing again. While the real estate market remains sluggish, the trends in both the new home and existing home markets are slightly positive.

Another point of interest is the growth of inflation in the last six months. The Consumer Price Index (CPI) indicates the average price paid by households for a representative sample of goods and services. The most recent CPI for the D/FW Metroplex (recorded in May 2011) showed prices increasing by 3.3% over the same month last year. The national change in CPI for the same period was growth of 3.6%.



The most recent CPI for the D/FW Metroplex (recorded in May 2011) showed prices increasing by 3.3% over the same month last year. The national change in CPI for the same period was growth of 3.6%. The national CPI continued to increase at 3.6% in July. This increase represents a sharp break from a downward trend in the CPI over the last half of 2010. One key driver of the increase is the price of

oil. From the beginning of September 2010 to the peak in April, oil prices increased by \$39 per barrel, or 52%. Prices declined significantly through the year, ending the fiscal year at \$79.20 per barrel. This is about \$2 per barrel less than the price at the beginning of FY2011. Since there is a significant delay in reporting inflation, it is still not clear how this decline in oil prices will impact the CPI.

The most recent economic update from the Dallas Fed suggests that the southwest regional economy continues to grow, but at a slower pace than earlier in the year. In addition to the positive trends in unemployment and existing home sales noted above, energy production and exports in Texas show growth this year. These increases are a result of petroleum and coal products shipped overseas. Going forward, the outlook from the Fed uncertain. The Texas leading indicator index is slipping slightly, and global factors are affecting confidence.

The overall economic outlook for Fort Worth is neutral going into FY2012. Increasing retail sales should continue to support growth in sales tax revenue, and the uncertainty of large audit adjustments is no longer a concern. Hotel/Motel taxes are climbing from the lows of 2009. These two trends have a direct, positive impact on City revenues. Unemployment appears to have stabilized, but remains high. The real estate market remains slow, but the trends are slightly positive. Inflation remains high, but fuel prices have declined. It appears that FY2012 will look much like the previous year: lacking in significant growth, but without major negative trends as well.

FORT WORTH



POLICY ISSUES

This section provides an overview of issues that are expected to result in some level of budgetary impact over the next one to five years. The issues listed are often in the preliminary, problem identification stage, but could pose significant resource allocation challenges in the near future. Adequately addressing these issues will require some sort of City Council action/decision. While some of the issues may result in requests for funding, others may require setting broader policy to address future service needs in the City of Fort Worth.

City Manager's Office:

Reliance on Federal Funding – The U.S. Equal Employment Opportunity (EEOC) and the U.S. Department of Housing and Urban Development's Fair Housing Assistance Program (FHAP) provide funding for the City's fair employment, fair housing, landlord and tenant counseling. Fluctuations and decreases in EEOC and FHAP funding will impact staffing levels requiring the department to secure local funds to continue enforcement of the City's anti-discrimination in employment laws, enforcement of fair housing laws and provision of the same level of service to neighborhoods, landlords, tenants and housing providers. The reliance on federal funding is classified as near term due to the fact that municipalities are typically impacted by the federal budget and potential budget cuts.

City Secretary:

Enterprise Information Management System (EIMS) and Staffing – In FY2012 the City's IT Solutions Department identified reserve funds that provided for the purchase of software and professional services for the Laserfiche Electronic Document Management system for the City Secretary's Office. Initial funding for the system included the acquisition of 200 licenses that will provide use of the system by the City Secretary's Office, Water, Police and Human Resources Departments; however, continued funding is required for the eventual enterprise-wide deployment and continued support of the system. Incremental funding of approximately \$300,000 annually, for a total of \$1.2 million, for the next four years would be required to provide for a systematic funding and implementation process throughout all city departments. The expanded use of the system will necessitate the hiring of one additional Records Information Management (RIM) position to handle the increasing volume of electronic records that will be part of the EIMS system. This person will oversee the retention and disposition of the electronic records to ensure they are properly managed. This enterprise-wide coordination will greatly enhance information and process management, efficiency and collaboration across the organization.

Restoration of City Council Minute Books – Approximately 70 to 80 historical minute books need to be restored. Cost estimate for this project is \$120,000, which includes restoration of covers, de-acidification of pages and imaging of books. While imaging of the books is vital for research purposes, it would be in the best interest of the City to have the handwritten minutes transcribed into typed documents to make them searchable by City staff and interested residents.

Conversion of Part-Time Customer Service Representative (CSR) II Position to Full-Time Position – With the initial funding received for EIMS, the conversion of this position from part-time to full-time would allow for one employee to be primarily responsible for records management of the City's official documents maintained in the City Secretary's Office (CSO).

The CSO currently manages and stores over 70,000 documents in the form of resolutions, ordinances, bonds, deeds and contracts and has oversight of the City's Public Information Act (PIA) Response Program. The PIA Response Program processes over 6,700 requests annually which involve 20 departments utilizing the FOIA system. This employee would also provide on-going department and community support of the PIA Response Program by assisting the Records and Information Management Office on a daily basis.

Granicus VoteCast for the Council Chamber – Funding of this initiative would provide for an electronic voting system for the City Council and various boards, commissions and committees. This system would enhance the City's video streaming endeavor by providing for transparency in the voting process and will also include the MinutesMaker software that provides automatic annotation into the Council minutes, decreasing transcription challenges and increasing accuracy. The automatic flow of information will help improve process efficiency and allow for the unquestionable credibility of the public record.

Scanning Official Documents – Additional funds are necessary for the scanning of official documents by a vendor to make them easily accessible while reducing the volume of paper documents maintained on- and off-site. This initiative would eventually eliminate the need to lease separate facilities to store the physical records, currently being 673 inactive record boxes. Contracting with a vendor is significantly less than microfilming costs and funding would be divided evenly over a three (3) year period for \$30,000 each year.

Code Compliance:

Service and Program Enhancements –The Code Compliance Department has worked hard in distributing limited staff and resources to effectively meet the needs of each citizen, as well as, to target areas where there are greater demands for service. With continued growth and expansion of the city, the Department has identified specific staffing and equipment needs to address increased code, health, and animal control related issues. This would require the addition of staff, specifically a total of 26 full-time-equivalents (FTE), including: expansion of the Rental Registration Section (6 FTE) to concentrate on the inspection of rental structures having 1 or 2 units; Tire Enforcement Team (2 FTE) to monitor tire shop manifests, the transport and legal disposal of used tires; expansion of Code Field Operations (7 FTE) to create a central city Code District; expansion of Building Standards Division (2 FTE) to increase the number of Category I demolitions to be adjudicated through the Building Standards Commission each month; Training Officer (1 FTE) to provide consistency in training regarding interpretation, application and enforcement of City ordinances and provide ongoing training, testing and proper documentation to maintain officer state certification; Hotel/Motel Team (2 FTE) to systematically check and monitor all hotels and motels in the city for compliance; and expansion of Animal Shelter staff (6 FTE) to implement animal welfare initiatives aimed at increasing live outcomes for animals coming to the City's animal shelter.

Fire:

2nd Fire Company for Stations North of the Loop – The City has nine fire stations in the area North of Loop 820, of those only two stations (Stations 35 and 38) have 2nd fire companies. The lack of a second company delays an aerial apparatus for multi-story buildings by 20-30 minutes and results in long response time during multiple events such as weather-related EMS and fires. One company per year should be added to the existing remaining seven north fire stations.

Spinks Fire Station – Design for Fire Station 42 at Spinks Airport is underway. The Aviation Department will pay for the portion of the station used for aircraft rescue and firefighting. Initially 14 new firefighters would start training in the Fall of 2012 in order for the station to open in the summer of 2013. The annual cost to staff and operate the station will be approximately \$1.4 million.

Walsh Ranch Fire Station – Walsh Ranch, in far west Fort Worth, is expected to see the first phase of development in the next two years. With response times from existing fire stations to the development ranging from 9 - 16 minutes, a station in the development will be needed by 2015. For planning purposes the station design/construction cost is \$5 million. An additional \$750,000 for fire apparatus is needed. The annual cost to staff and operate the station will be approximately \$1.4 million.

Housing and Economic Development:

Funding to Repay the City's Federal Line of Credit for HUD Findings – The City of Fort Worth has been receiving grant funding from the Department of Housing and Urban Development (HUD) since 1986. Periodically, HUD audits the grant expenditures to ensure compliance with HUD regulations. Based on HUD audits and review determinations that some grant expenditures are ineligible, there is the potential for the City to be required to repay its federal line of credit with non-federal funds. Staff has no way to determine what if any findings will be discovered in the future, but since 2009 the City has repaid approximately \$2.7 million for HUD's findings.

Reduction in Federal Grant Funds – The City of Fort Worth received a reduction in entitlement grant funds from the Department of Housing and Urban Development (HUD) for FY2012 of \$1,547,581. The reduction in Community Development Block Grant (CDBG) was \$1,177,940 (16%). The CDBG entitlement amounts decreased from \$7,331,207 to \$6,153,267. The reduction in HOME Investment Partnerships Program (HOME) was \$369,641 (12%). The HOME entitlement amounts decreased from \$3,201,937 to \$2,832,296. The impact of these reductions not only reduces the amount of funds available for programs and projects but also impacts staffing levels as 20% of CDBG funds and 10% of HOME funds are used as program administration to fund personnel expenses. Fortunately for FY2012 another funding source was utilized to cover the \$272,000 reduction in total program administration funds. Furthermore, due to the economic and political environments at the federal level, additional reductions of \$270,000 for program administration and \$1,275,000 for projects and programs are predicted for FY2013. The City will have to find other funding sources of \$2,550,000 to maintain current projects and programs and \$540,000 to maintain current staffing levels in the coming year.

Human Resources:

Enterprise Resource Planning (ERP) Related Staffing Needs – The Enterprise Resource Planning (ERP) Human Resources Information System (HRIS)/payroll system has impacted the Department's ability to meet the additional demands placed on staff that did not exist prior to system implementation. The complexity of the ERP HRIS/payroll system requires additional staffing resources to provide adequate monitoring and process improvement.

Training and Succession Planning Needs – The City's Management plan to address performance management, training, succession planning and diversity goals and objectives

requires additional demands on the Human Resources department. Achieving these goals will require re-establishment of a training division.

Information Technology Solutions:

Enterprise Resource Planning (ERP) Phase I & II – The current software upgrade for this system is to be performed beginning in FY2012 by two consulting companies for a total of \$1.9 million and 11,152 hours. IT fund balance will be used to support this initiative in FY2012. However, another major software upgrade of PeopleSoft Human Resource/Payroll and Financials will be required in FY2015, as well as ongoing software licensing. This is part of the normal maintenance and use process of the software, which must be maintained and upgraded about every three years to stay on a version that is supported by the vendor.

Customer Relationship Management (CRM) System – A CRM system, such as 311 or similar call system, will need further research and analyses soon along with its electronic version via social media, web site and other applications. This focuses a new emphasis on Customer Service, especially to provide citizens an easy to remember number when calling the City for assistance. CRM also includes on-line and new media methods of communicating with City government, which again is a new focus of management. The cost estimate for this program is \$2 million to \$5 million over the next several years.

Enterprise Information Management System (EIMS) – The EIMS is being put into place in City Secretary's office, Human Resource, Police and Water Departments to be expanded City-wide. EIMS provides a way to manage documents electronically and seamlessly and allows for removal of a great deal of paper that is currently used. EIMS also has the potential to eliminate duplicative systems in many departments across the City and will have much more electronic documentation in one system with fewer interfaces to multiple systems, being less costly in the long run. Currently the cost implication is unknown.

Mobile Data Computer (MDC) Replacement for All Public Safety-related Vehicles – MDC replacement will affect the Police, Fire, Code Compliance and Transportation and Public Works Departments. MDCs for these departments will all be due for replacement with future technology by FY2015. This is standard replacement planning for the MDCs, which are very costly, but must be upgraded before failing to support Public Safety. A preliminary cost estimate is \$500,000 to \$1 million to complete this program.

Disaster Recovery for Critical Systems – A disaster recovery system enables recovery from a natural disaster much more quickly and focuses on the highest priority systems to be recovered first to enable the City to still operate effectively even as other systems are being brought back online. Disaster recovery has long been an unfunded need. As more and more systems are upgraded and added to ERP and other enterprise platforms, disaster recovery becomes an even more critical requirement that should be analyzed and addressed. This long overdue function has been highlighted in a few instances (Dallas County's data center was flooded by a water line break) in governments that didn't have disaster recovery capabilities. A preliminary cost estimate is \$250,000 to \$750,000 to complete this program.

Replacement/New Technologies – Software license upgrades to Windows, Office and other primary desktop operating software will be necessary to keep current with existing technologies and to be able to communicate and share files with outside agencies. Similarly, Public Safety will need software licensing upgraded such as for Call Recording, Ticket Writers, and Fire

Station Alerting systems. A preliminary cost estimate is over \$1 million to complete a replacement/new technologies program.

Replacement Radio System – On June 14, 2011, the City Council approved M&C G-17303 authorizing execution of a system purchase agreement with Motorola Solutions for the upgrade of the City's public safety and public works communications system that supports City departments and all critical communication for emergency responders. The upgrade to a current generation digital system will more effectively meet the requirements of first responders and fulfill state and federal objectives for interoperability amongst the region's similar agencies. This system will replace the City's current system acquired in 1992, which is no longer supported by the manufacturer. Although project financing is secured by tax notes and dedicated funding from Crime Control and Prevention District (CCPD), ongoing maintenance will be required beginning in FY2015. Maintenance for the existing system is provided by City staff. The new system will require software maintenance/support that doesn't exist in the current system. Additionally manufacturer support will likely be required for hardware maintenance on the new system. A preliminary cost for the required maintenance to meet Federal compliance and regulations is estimated to be \$1 million to \$3 million annually or more.

Law:

Need for Additional Attorneys – The Law Department currently has four open positions for attorneys in both the Transactional and Litigation Sections that need to be filled. There is a need for succession planning as several senior lawyers will be eligible for retirement in the near future. Due to the growth and increasing complexity of the issues facing the Police Department it is anticipated that there will be a need for an additional police legal advisor with experience and expertise. Additionally, Law anticipates the need for additional prosecutors over the next five years as the population grows and the number of courtrooms and cases filed in Municipal Court increases.

Case Management Software - Pursuant to the City Council's direction to become more technology driven, the Law Department anticipates the need to purchase case management software in the near future. Case management software will allow organization and automation of cases and matters, benefiting both litigation and transactional attorneys. Case management allows for a central repository for litigation related documents and matter related issues and research and will standardize matter and case creation and tracking. It provides deadline tracking, scheduling, ticklers (reminders) and helps manage electronic discovery. Initial research on-line did not provide any cost estimates for the software but staff estimate it to cost \$20,000 for the number of user licenses needed for Law Department staff with an annual update and maintenance fee.

Library:

Collections Demands – As Fort Worth continues to grow, the demand for up-to-date materials that are available in a variety of formats grows. Funds for material collections have not increased to meet this demand. Without adequate funding collections will continue to age and become outdated, worn materials may not be replaced readily and new formats (e-books, downloadable media) will continue to be minimally available to residents.

Facilities/Maintenance Needs – While structurally sound, existing facilities continue to have ongoing maintenance, repair and renovation needs. A number of the branch libraries are badly

in need of re-carpeting, painting and other cosmetic maintenance. Signage is inadequate. Older facilities have significant problems with mechanical systems and inadequate electrical, telecommunication and network capabilities, which hamper the Library's transition to 21st century library services.

Central Library Utilization – Although in a good location, the Central Library is underutilized due to its poor street presence, perceived inadequate parking and space layout. As the local neighborhood library for downtown workers, businesses and residents, it needs to make its most highly used services and materials more visible to those entering the facility. Recommendations from Downtown Fort Worth Inc.'s unfunded 3rd St. Plan address some of the street presence issues. The Library System Master Plan, 20/20 Vision, as recommended to the Council for consideration and approval by the Library Advisory Board, outlines recommended changes and estimated costs.

Technology Improvement Issues – Software upgrades are needed for Horizon (integrated library software) to increase functionality. Self-check out workstations will encourage/allow customers to become self sufficient and increase efficiency. Radio Frequency Identification (RFID) will improve staff efficiency and increase turnover of materials. Mobile services and e-services will enhance the customer experience.

Municipal Court:

Needed Bond Window at 350 Belknap Jail Location – Current jail operations are contracted with the City of Mansfield. One of the issues that has remained problematic is the inability to provide a bond window at the 350 Belknap location for defendants in custody to be released on bond or payment prior to being taken to the Mansfield Law Enforcement Center. This results in additional costs to the City and extended time in jail for defendants. The addition of a bond window staffed by court personnel at this location would help expedite the release of prisoners and the collection of funds within the direct care and control of the City of Fort Worth.

Lake Worth Patrol – The Lake Worth Trust Fund revenue has decreased, due to the loss of lease opportunities resulting from the sale of properties around the Lake, to the point where it no longer supports the lake patrol operations of 6 Marshals and vehicles. Due to the reduced funding, staffing levels were reduced to 3 Marshals for FY2012. Upcoming dredging operations at Lake Worth will pose additional demands on lake patrol operations. Several options have been explored, including giving operational control to the Police Department, however increased cost associated with staffing the lake patrol with police officers rather than marshals is thought to be cost prohibitive. Funding for continued lake patrol may need to be identified in the Municipal Court operating funds if public safety response at Lake Worth and the surrounding park area will continue to be provided by City Marshalls.

Parks and Community Services:

Growth and Annexation Increase the Need for Funding and Facilities – Growth of the city in new developing areas located further away from existing infrastructure, operational support and services continues to place increased demands on existing resources. New budget dollars are directed to these areas which places a greater burden on existing operations and maintenance activities in older, central city areas where much of the infrastructure has exceeded its useful life.

Growth in Park Units and Acreage – As a result of the 2000 Neighborhood and Community Park Dedication Policy, fully developed parks are coming online requiring immediate services. Since 2000 the City has acquired over 1,120 acres of new parkland. Due to city growth over the last decade, there will be a continued need for both neighborhood and community parks in underserved areas in accordance with the Park, Recreation and Open Space Master Plan. Additional park acreage annual maintenance is currently estimated \$3,000 to \$5,000 per acre for undeveloped/developed parkland resulting in a need to increase total operating expenses accordingly. Funding will be needed for park/athletic field staff and maintenance facilities to increase efficiency and meet current standards. All park district operation compounds are located inside Loop 820. Parks in “outlying areas” currently require an approximate 30-minute drive to reach. Although contract maintenance is the primary source for the delivery of new services, to be fully effective, a diversified operations and management strategy is necessary including the use of various internal staff hired to address these needs.

Contractual Zoo Management – The renewal agreement with the Fort Worth Zoological Association for the provision of management services and oversight of the operations of the Zoo approved May 4, 2010, includes incremental increases to the base contract amount for the first five years of the agreement plus annual adjustment for the Consumer Price Index (C.P.I.). The incremental increases for FY2011 and FY2012 are \$500,000 each year and for FY2013, FY2014 and FY2015, the incremental increase for each year is \$1 million. This contract has a 20 year term, beginning October 1, 2010 and expiring September 30, 2030.

City of Fort Worth Aquatics Program – In accordance with the City-wide Aquatic Master Plan adopted in January 2008, the ground work for a long term comprehensive approach to replace existing facilities which have exhausted their useful life has been laid. The 20 year plan currently calls for construction of contemporary designed facilities including Medium Family Aquatic Centers and “spray-grounds” as well as indoor partnerships. During FY2012 the plan will likely be amended to enable the design and construction of an undetermined amount of full service facilities in an accelerated manner. Capital funds for design and construction require allocation and, once complete, operating dollars will be necessary to service and program these facilities which most likely will rely on a subsidy for sustainability and affordability.

Addition of Community Centers – The 2004 CIP allocated \$7.5 million for the design and construction of three community centers. The Northpark Community Center was constructed in partnership with the YMCA and opened in 2008. It is located in the northern area of the City and is operated under contract with the YMCA. The facility to be located in the far southwest area, now known as the Chisholm Trail facility, is targeted for completion in FY2013. The south central area of the city has been designated for the third center which is scheduled to come online in FY2014. The remaining two facilities to be opened will require funding for initial costs to open including furniture, supplies and equipment and thereafter, on-going costs to maintain programs and operations.

Planning and Development:

Development Activities – Several years ago the City experienced a period of unprecedented growth and staff was unable to adequately service the demand. Service delivery times were high for customer service, inspections and plan review. However, following input from the development community, the Development Division underwent a series of changes in an attempt to improve the quality and speed of its service delivery. These changes included office renovations, implementation of many new policies and practices, and an increase in the number

of approved positions assigned to various Development sections. The net result has been a reduction in service delivery times. National and local development activity has waned due to the national economic difficulties. During this economic downturn, development activities and revenues decreased and subsequently severe cuts were made to the division's budget and staffing. If development activity resumes with economic recovery, resources will need to be reallocated to insure timely responses to citizens and developers, to encourage growth and to heightened property values within the City.

Transportation Utility Funding – Fort Worth is the fastest growing major city in the United States and the demands for city services, especially transportation infrastructure, have grown dramatically while the general fund per capita revenue has not kept pace with inflation. Since 1995, infrastructure funding has suffered because of conflicting demands between general municipal services, infrastructure needs, a concerted effort to reduce the overall tax rate, 53% growth in the City's population and the current economic downturn resulting in the first real decline in property values and sales tax receipts. Today, the City of Fort Worth anticipates \$2 billion in transportation infrastructure needs over the next ten years. The current debt funding model, including a one-time allocation of \$15 million in 2009 of mineral lease revenue and anticipated transportation impact fees received from developers, only yields \$995 million in funding for existing and future needs, leaving a billion dollar gap. The Mayor's Task Force on Infrastructure Funding has concluded that a combination of funding sources is required to mitigate the current serious underfunding of transportation infrastructure and recommended the creation of a Transportation Utility composed of four funding sources: Retain the current General Fund allocation to street maintenance, initiate a "Transportation Service Charge" to enable the City to pay for existing capacity deficiencies and optimal street maintenance, increase the "Transportation Impact Fees" to better reflect the costs of infrastructure development, and most importantly reallocate four cents of the Property Tax Rate from operations and maintenance to debt service for transportation infrastructure by shifting one cent each year from FY2012 through FY2015 which will create a more appropriate level of capital funding for infrastructure.

Police:

Increasing Jail Cost –The current jail contract with the City of Mansfield has an annual automatic increase clause of 4%, or approximately \$210,000. In addition the Department pays additional fees as part of the overall contract with Mansfield. The Crime Control and Prevention District's (CCPD) contribution to the jail contract was capped off at the FY2005 funding level. This results in the need for annual increases to be fully absorbed by the General Fund under the current contractual arrangement.

Civil Service Transition Plan –The CCPD Board and City Council has expressed a mutual commitment to begin transferring ongoing CCPD personnel cost to the General Fund. This transition will allow for a more focused acquisition of crime prevention equipment, technology and community initiatives, but also creates the need to identify additional General Fund support for such initiatives.

Pending Police Services Gaps – Fort Worth is the fastest growing city in Texas and the Planning and Development Department is projecting a population in 2030 of 1,060,000. As the population increases, the ratio of police officers is diminishing. This could start unfavorably impacting crime rates in addition to increasing response times and queues during peak hours. The considerable strides made in crime reduction could be eroded if civil service staffing does

not keep pace with the needs of the city. In addition, without sufficient police staffing levels, the ability to attract new businesses and residents will have adverse consequences. With the increasing population, it is necessary for the department to continue to grow and meet the new demands of the City. CCPD needs to focus on continuing to provide adequate funding to recruit and train new officers to meet the needs of the city and keep up with attrition.

Need for Tactical Expansion – The Police Department’s SWAT Unit was created when the population of Fort Worth was approximately 367,000 and today the population has doubled. The Unit has not grown and staffing is needed to keep up with the demand and growing population. Ideally, the Unit needs personnel, advanced tactical training, specialized equipment and a fixed wing operation.

Outdated Mobile Data Technology – The existing Mobile Data Computers have reached the end of their useful life and the technology is outdated and a security risk. The Department needs to replace 800-900 units to meet the deadline set by the FBI of September 30, 2013. The FBI Criminal Justice Information Services (CJIS) Division has issued a CJIS Security Policy that basically dictates the information security requirements, guidelines and agreements reflecting the will of law enforcement and criminal justice agencies for protecting the sources, transmission, storage and generation of criminal justice information. Currently various areas of the present system are not suitable with the current configurations. Areas of concern include Cellular Risk Mitigations (Encryption of CJI on devices) and Advanced Authentication (Additional Security).

Public Safety Facility Needs - New Joint Training Center – The Current Police and Fire Training Center was sold to the Tarrant Regional Water District (TRWD) and the City is currently leasing the facility from the TRWD. The lease on the firing range expires on December 31, 2013, and at that time the City will need another firing range. The current range is part of the original Training Center that the City is leasing and is in the path of the Trinity River Vision bypass channel. As a result, the current public safety training center is being relocated and will be a joint project between the Police Department and Fire Department. The Training Center will be designed as a one-stop training shop and will allow the Departments to adequately train the officers of tomorrow. The project will include a very important pistol & rifle range that is a necessity for the Department for secure multi-purpose training. In addition, the facility will have a driving range, tactical village, a 250,000 square foot police training center, a 250,000 square foot fire training center, a new burn pad facility, an administration building, parking and a K9 cemetery. The Joint Training Center is anticipated to cost \$95 million. Currently City staff members are preparing for a Request For Qualification (RFQ)/Request For Proposal (RFP) process and hope to select a proposal in late January 2012. Due to the lease expiration on the firing range, staff hopes to have the new range constructed as the lease runs out in December 2013 with the rest of the center completed by 2014.

Public Safety Facility Needs- New Mounted Patrol Facility – The Mounted Patrol Unit is in need of a new facility to train and house the mounted units’ horses. The facility would need adequate horse stalls, a fenced pasture, arena and storage.

Public Safety Facility Needs - Heliport Construction – The Department is in the design phase of a new heliport and will need funding for the construction of the project. The design is projected to be ready at the end of summer 2012. At that time, funding will be needed for the construction of the heliport at Meacham International Airport. This location was selected due to the infrastructure, location, available space and security measures that are in place. The

Heliport is anticipated to cost \$4.5 million and funding has not been identified for the construction of the facility.

Public Safety Facility Needs - Additional Sixth Division Facility – Due to the recent growth that the City has experienced, the Department is evaluating the need to create a Sixth Division to service the City.

Transportation and Public Works:

Traffic Safety Infrastructure Management – The current funding levels are insufficient for establishing adequate preventive maintenance programs to keep the City's traffic safety infrastructure (streetlights, traffic signals, traffic signs, pavement markings, railroad crossing safety devices, and intelligent transportation systems) performing at industry standards. To replace pavement markings on an eight-year cycle, a proactive Contract Pavement Marking Program is recommended at an estimated annual cost of \$920,000. The FY2012 Adopted Budget increased funding for this program from \$170,000 to \$420,000, including contract services to replace and install 500 crosswalks within existing school zones city wide. Staff proposes increasing funding in annual increments of approximately \$125,000 to full program implementation by FY2017. Funding of \$350,000 is also needed annually for retaining a contractor to perform preventative maintenance on traffic signals. The contractor would inspect and test each traffic signal for proper operation and prepare reports including recommendations regarding annual preventive maintenance. Additionally, \$150,000 needed annually for retaining an engineering consultant to assist with traffic signal timing studies and implementing traffic signal optimization improvements associated with citizen requests. For FY2012, all three of these initiatives are funded through the traffic safety program of the Red Light Enforcement Fund, however future revenues will have to be closely monitored to access if these programs can be sustained by that Fund.

Street and Bridge Infrastructure Performance – The goal of the Major Street Maintenance Program is to maintain the street network at a service level of Pavement Quality Index 7 or higher on a scale of 0 (poor) to 10 (excellent). To achieve this goal \$24 million is needed annually. The current budget of \$18 million leaves a \$6 million funding gap. The goal of the Bridge Maintenance Program is to maintain City bridges at a rating of 6 on a scale of 0 (Poor) to 9 (Excellent). To achieve this goal \$2.5 million is needed annually. The current budget of \$2 million leaves a funding gap of \$500,000 for contract bridge maintenance. Additionally, \$700,000 is need for an additional crew to assist with the maintenance of concrete streets, making the total need for street and bridge infrastructure performance \$7.2 million.

Aviation:

Aviation Leasing Policy and Minimum Standards – The Aviation Minimum Standards were last updated in 1992. The Department is updating this document, which outlines the standards to provide services at the airports such as aircraft maintenance, flight training, aircraft fueling, etc. The intent of the standards are to assure companies providing services can compete on a level playing field, while meeting the basic needs of customers. In regards to leasing, the Department has historically operated on a case by case basis for leasing airport property. The leasing policy will outline the parameters for leasing airport property and improvements with the objective of balancing the private sector interest of conducting a profitable business, with the City interest of managing scarce land resources and producing sufficient revenue to maintain

the airports. The City Council is expected to consider adoption of these documents in the Spring of 2012 along with companion changes to the Municipal Code.

Compatible Land Use and Height Zoning – This project began in FY2011 with the purpose of protecting the existing public airports in the City of Fort Worth. The project will establish compatible land use zones and height restriction zones around the five airports within the City of Fort Worth. The airports include Alliance, DFW, Fort Worth NAS-JRB, Meacham, and Spinks. The compatible land use zones will be a part of the City's land use plans and will ensure compatibility for noise and safety. There will also be Height Restriction zones based upon the adopted Airport Layout Plans for each airport. The adoption of each of these zones will be through amendments to the Municipal Code. The Code amendments will relocate these items from the Aviation section of the Code to the Planning & Development sections of the Code to provide better enforcement and oversight on these land use issues. The City Council is expected to consider these amendments to Municipal Code in the Spring of 2012.

Environmental Protection:

Changing State and Federal Environmental Mandates – Storm Water Permit – In July 2011 the City of Fort Worth was issued its new Texas Pollutant Discharge Elimination System (TPDES) Permit for the City. This permit has many new requirements including but not limited to post construction storm water controls, municipal operations best management practices, public engagement for outreach and education and full remapping of storm water drainage basins to determine monitoring schedule. These new permit requirements must be incorporated into the City's Storm Water Management Plan by January 2012. Additionally, the City must implement the requirements including various City ordinance changes by July 2012. Cost associated with the development of programs, ordinances and plans will be covered within the Transportation and Public Works (TPW) – Environmental Division base FY2012 budget. However, costs associated with actual implementation of all the requirements cannot be determined without further review and ingestion of the new permit. TPW – Environmental Division will work closely with its partner agencies and other City departments to successfully implement the new permit.

Changing State and Federal Environmental Mandates and Clean Air Act Compliance Requirements – North Texas is currently in non-attainment for Ozone with the National Emissions Standards for Hazardous Air Pollutants. Proposals have the standard potentially dropping to 60 parts-per-billion (ppb) from the current 85ppb resulting in the need for the implementation of additional control measures. The Federal government has decided to not aggressively lower the ozone standard at this time. The State of Texas is working on a full revision of the State Implementation Plan (SIP) to meet the current permitting cycle. Immediately following this, Texas will have to begin to draft a new SIP to reach any revised federal standard. Costs associated with this process cannot be determined at this time. City staff will continue to closely monitor the SIP process.

Sustainability – Sustainability is a broad term used to define a business practice wherein an organization's environmental "footprint" is defined and policies and measures are implemented to minimize or eliminate this impact. Sustainability issues potentially include, but are not limited to the minimization of the City's waste stream, implementation and enforcement of a clean fleet policy, the application of smart growth and resource conservation programs, and green economic development models. Sustainability will be driving compliance and development issues over the next five years. As the City looks to implement the recommendations of the City's Sustainability Task Force and required state and federal resource conservation and

preservation rules, additional efforts will be required to ensure that appropriate evaluation, reductions, and compliance measures are being recorded in the public, private, and commercial sectors. No cost estimate has been determined at this time.

Equipment Services:

Expansion of the Water Service Center – The Water Service Center was constructed in 1969 with 10 service bays which are only adequate for providing support to a fleet of 200 pieces of equipment. Currently, 826 pieces of equipment are serviced by the Water Service Center. The recommendation from the City Manager’s Office is that this expansion be paid for in a Water Capital Project. The expansion of the Water Service Center includes the addition of 11 bays, much needed improvements to existing buildings, electrical upgrades and the resurfacing of all parking areas and driveways. The expansion would require an additional 9 FTE to maintain acceptable service levels that are already strained by limited space and age of the City fleet and to possibly provide for a second shift to respond to after hours’ repairs. The cost of the expansion is estimated to be \$2.5 million.

Parts Contract – The contract with the City’s current parts supplier expires December 31, 2011. Bids received from competing vendors for the new contract are currently being evaluated. A comparative analysis is underway to determine the feasibility of bringing the parts operations in-house. If brought-in house, an increase of approximately 15 FTE would be required but would offset the staffing costs of an outside vendor. The dollar amount of the contract and any subsequent savings or increases in budget costs cannot be determined until after a vendor is chosen and contract negotiations are completed.

Fuel Management System Conversion – The Equipment Services Department (ESD) currently uses multiple outdated fuel management systems. It has become increasingly difficult to support multiple systems both operationally and technically. The conversion of the multiple systems into one cohesive system that utilizes up-to-date technologies will dramatically improve operations. This system is a new fuel system to replace the manual, Megatronics, and Ohio Pattern Works (OPW) systems. The cost for this system is unknown.

Municipal Golf:

Fund Assessment – The Parks and Community Services Department staff is facilitating an assessment of the Golf Enterprise Fund, with the Golf Advisory Committee and the Parks and Community Services Advisory Board, to determine the most effective program management and operational structure and to establish recommendations for revisions to the program’s service delivery model with the goal of determining the most effective way to address the future sustainability of the golf system.

Solid Waste:

Review and Renewal of Fort Worth’s Solid Waste Management Program – In 2013 City contracts for the collection and management of the residential garbage, recycling, yard waste and bulk trash as well as cart procurement/maintenance and recycle processing will expire. Over the next three years, the City will be required to determine the effectiveness of the programs, if it is in the best interests of the citizens to renew or re-bid the contracts, and what changes or improvements need to be made to the collection program. Contractors will be

required to help provide the effort and experience to ensure that issues are appropriately researched and vetted and contracts are executed in a timely manner.

Addition of Two Drop-off Stations – The City currently operates three drop-off stations where residents can dispose of trash, brush and recyclables. The existing stations are located at 2400 Brennan Avenue on the near north side, 5150 Martin Luther King Freeway in southeast Fort Worth and 6260 Old Hemphill Road in south Fort Worth. One additional drop-off station is proposed to serve residents in the Alliance corridor area of far north Fort Worth in FY2012. Future plans include construction of drop-off stations west of Loop 820 for west Fort Worth and an additional drop-off station in far east Fort Worth.

Storm Water Utility:

Capability increase for Studies, Project Planning and Funding – There is over \$1 billion in needed capital improvements throughout the City to address severe drainage problems. Storm Water Utility revenue, and the debt capacity afforded through it, can only support \$30 - \$35 million annually in capital improvements. Additional funding sources will need to be identified to increase the rate at which improvements can be made.

Work Order/Asset Management (WOAMS)– The Storm Water Utility currently employs primitive techniques for the collection, compilation and reporting of key data needed to effectively and efficiently plan and execute day-to-day infrastructure maintenance and repair (M&R) activity, and strategically program future capital projects. The WOAMS system implements advanced software and processes to address these issues. The implementation includes multiple business process reviews and likely revisions as we look to incorporate best management practices (BMPs) into our M&R processes and incorporation of advanced M&R techniques such as asset criticality determination and maintenance management strategies. It also includes the development and documentation of maintenance history, which to be valid will require about two years minimum development and then implementation of the asset management (AM) piece of the process that is tentatively planned for 2013. The AM piece will require that the maintenance history be uploaded to enable and facilitate AM features such as effective prioritization of M&R (routine & emergency) as well as the switch from reactive (the current state of affairs) to predictive maintenance. In FY2012, the utility plans to implement a true Work Order/Asset Management system. This will dramatically improve program management capabilities. While costs are not extraordinary, there will be ongoing budget requirements inserted from year to year.

Large Capital Needs – Correcting flooding problems in the numerous older, fully developed sections of the City is going to be cost prohibitive using current standards and conventional construction (individual projects can cost \$50 - \$100 million). The Storm Water Utility is in the process of developing a strategy for approaching such issues that will be used to guide the prioritization of projects and the framework for developing implementable solutions.

Northside Operations Facility – Continued collaboration is needed with other departments to locate and acquire a suitable location north of Loop 820 for a multi-departmental facility to house field operations. This facility is essential and required to eliminate the operational inefficiency resulting from extended travel periods to and from existing facilities.

Water Department:

Westside Water Treatment Plant – The recent Fort Worth Water System Master Plan found that the existing westside water system lacks the capacity to meet the future demands due to development and annexation. To meet these future demands, it was recommended that the construction of a water treatment plant in the western part of Fort Worth be considered. The proposed plant will treat up to 10 million gallons of raw water per day from the recently installed Tarrant Regional Water Board 90-inch raw water main, connecting Eagle Mountain Lake with Richland Chambers, Cedar Creek, and Benbrook Reservoirs. This plant will provide system redundancy and help meet the future demands in areas including Walsh Ranch and Aledo. The plant is expected to be in service in early 2012. A State Revolving Loan was utilized to fund the construction of this project so debt services payments have been included in cost estimates. Additionally, this plant will only provide for growth of the existing service revenue, not a new revenue source.

Drought Response Program – The Water Department has been working with Tarrant Regional Water District (TRWD), the Trinity River Authority and the cities of Arlington and Mansfield to develop a consistent and updated Emergency Water Management/Drought Contingency Plan for the Texas Commission on Environmental Quality (TCEQ). The update was required after an evaluation by TRWD consultants showed the prior plan had virtually no impact on reducing water usage in times of drought. From a drought perspective, Stage 1 would be triggered when water supply is at 75 percent of capacity; Stage 2 would be triggered when water supply is at 60 percent and Stage 3 would be triggered when water supply is at 45 percent. Each customer would be limited to two watering days per week in Stage 1, one watering day per week in Stage 2 and only outdoor watering with a handheld hose would be allowed in Stage 3. TRWD estimates Stage 1 could occur, on average, once every five years. Stage 1 was entered this past year on August 29, 2011. While the Water department currently budgets for the enforcement of this program as a part of the Water Conservation Program, there could be a reduction in water service revenues due to the restriction of customer usage.

ORDINANCE NO. 19911-09-2011

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2011, AND ENDING SEPTEMBER 30, 2012, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2011, and ending September 30, 2012, for the different departments and purposes of the City of Fort Worth be fixed and determined as follows:

I. GENERAL FUND

1.	City Manager	\$6,523,440
2.	City Secretary	\$1,203,946
3.	Code Compliance	\$16,396,786
4.	Financial Management Services	\$7,808,033
5.	Fire	\$118,158,882
6.	Housing and Economic Development	\$5,440,045
7.	Human Resources	\$4,025,026
8.	Law	\$6,245,503
9.	Library	\$19,851,666

10.	Municipal Court	\$15,306,134
11.	Non-Departmental	\$58,580,456
12.	Office of City Auditor	\$2,483,287
13.	Parks Community Services	\$40,181,891
14.	Planning and Development	\$13,150,145
15.	Police	\$193,521,155
16.	Transportation and Public Works	\$48,748,786
	GENERAL FUND TOTAL	\$557,625,181

II. CIVIL SERVICE STAFFING

Police Department:

Civil service staffing for the Police Department on October 1, 2011, will consist of 1,592 Authorized Positions as follows: 1,150 officers, 212 detectives, 162 sergeants, 46 lieutenants, 14 captains, 5 majors and 3 deputy chiefs.

Fire Department:

Civil service staffing for the Fire Department on October 1, 2011, will consist of 908 Authorized Positions as follows: 468 firefighters, 201 engineers, 122 lieutenants, 86 captains, 24 battalion chiefs, 4 division chiefs and 3 deputy chiefs.

This ordinance does not create a new classified civil service rank or position within the Police Department or the Fire Department. This ordinance does not create any new civil service vacancies at any classified rank or position within the Police Department or the Fire Department. This ordinance allocates funds that are intended to provide the City the option of creating new civil service ranks or positions in the future, in a separate ordinance, but does not obligate the City to do so.

Attached as Addendum A, and made a part of this ordinance by incorporation, are the salary schedules for Fort Worth Fire Department civil service classifications and Fort Worth Police Department civil service classifications for the fiscal year beginning October 1, 2011. These schedules set out the annual base pay for each civil service classification in the Fort Worth Fire Department and in the Fort Worth Police Department and provide for additional seniority pay as determined by each civil service employee's anniversary date. The seniority pay provided by this ordinance is in addition to and not in lieu of the longevity pay provided for by Texas Local Government Code section 141.032.

III. CAPITAL PROJECTS SERVICES FUND

The Capital Projects Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Capital Projects Services, as provided in the budget of the City Manager, which includes a total Capital Projects Services Fund appropriation of \$15,888,379.

IV. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District Fund shall be provided with such revenue as shall be appropriated to same by the Fort Worth Crime Control and Prevention District in accordance with law, and such money shall be used as provided for by law and the purposes specified by the Fort Worth Crime Control and Prevention District, and as provided in the budget of the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$56,560,690.

V. CULTURE AND TOURISM FUND

The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel/Motel Occupancy Tax and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Culture and Tourism Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$31,150,371.

VI. ENVIRONMENTAL PROTECTION FUND

The Environmental Protection Fund shall be provided with such revenue as may be secured from the City's environmental protection fee and other such sources as may become available from environmental projects, and such money shall be used to meet the requirements of the Environmental Protection Fund, as provided in the budget of the City Manager, which includes a total Environmental Protection Fund appropriation of \$4,773,705.

VII. EQUIPMENT SERVICES FUND

The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of maintenance and other operations at the City's three service centers, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in the budget of the City Manager, which includes a total Equipment Services Fund appropriation of \$26,853,901.

VIII. FEDERAL AWARDED ASSETS FUND

The Federal Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under federal law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total Federal Awarded Assets Fund appropriation of \$2,790,949.

IX. GROUP HEALTH AND LIFE INSURANCE FUND

The Group Health and Life Insurance Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund, from contributions from employees and retirees, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Group Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Group Health and Life Insurance Fund appropriation of \$92,972,818.

X. INFORMATION SYSTEMS FUND

The Information Systems Fund shall be provided with such revenue as may be secured from in-house transfers from City departments for the provision of basic telephone line service, maintenance of telephone lines and instruments, lease/purchase of telephone instruments and other equipment, support in the operation and maintenance of personal computers, design, fabrication, procurement, installation and maintenance of electronic equipment, maintenance of the trunk system, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Information Systems Fund, as provided in the budget of the City Manager, which includes a total Information Systems Fund appropriation of \$27,163,739.

XI. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund shall be provided with such revenue as may be secured from sales and leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and such money shall be used to meet requirements of the Lake Worth Trust Fund, as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$259,051.

XII. MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Municipal Airports Fund, as provided in the budget of the City Manager, which includes a total Municipal Airports Fund appropriation of \$5,524,812.

XIII. MUNICIPAL GOLF FUND

The Municipal Golf Fund shall be provided with such revenue as may be secured from the Pecan Valley, Rockwood, Z. Boaz, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Golf Fund, as provided in the budget of the City Manager, which includes a total Municipal Golf Fund appropriation of \$5,732,582.

XIV. MUNICIPAL PARKING FUND

The Municipal Parking Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other ordinances heretofore passed, and

such money shall be used to meet the requirements of the Municipal Parking Fund, as provided in the budget of the City Manager, which includes a total Municipal Parking Fund appropriation of \$9,421,092.

XV. OFFICE SERVICES FUND

The Office Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of microfilming and office copying services, printing and graphics services, plus other in-house functions such as messenger and mail services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Office Services Fund, as provided in the budget of the City Manager, which includes a total Office Services Fund appropriation of \$1,666,296.

XVI. RED LIGHT ENFORCEMENT FUND

The Red Light Enforcement Fund shall be provided with such revenue as may be secured from the automatic red light camera enforcement program and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Red Light Enforcement Program, as provided in the budget of the City Manager, which includes a total Red Light Enforcement Fund appropriation of \$12,573,582.

XVII. RISK MANAGEMENT FUND

The Risk Management Fund shall be provided with such revenue as may be secured from City contributions from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Risk Management Fund, as provided in the budget of the City Manager, which includes a total Risk Management Fund

appropriation of \$7,481,423.

XIII. SOLID WASTE FUND

The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Solid Waste Fund, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$53,893,824.

XIX. SPECIAL TRUST FUND

The Special Trust Fund shall be provided with such revenue as may be secured from contributions, gifts, and transfers from entities, groups, organizations, or outside sources; and such money shall be used to fund operations in the General Fund and for other specific purposes, which includes a total Special Trust Fund estimated appropriation of \$5,543,257. The total estimate is appropriated to the following departments/funds, and contributed by the listed potential donors:

1. City Manager's Office \$41,000

Potential Donors: Aetna, Bank of America, Bass
Hall for the Performing Arts, Coca Cola Bottling Co., Easter Seals Greater
Northwest Texas, Fiesta, Fort Worth Chamber of Commerce, Fort Worth
Hispanic Chamber of Commerce, Fort Worth Independent School District,
Fort Worth Promotion Fund c/o Mayor's Office, Fort Worth
Transportation Authority, Friends of the Fort Worth Public Library, Inc,
Fort Worth Public Library Foundation, Goodwill, JPS Health Network,
Junior League of Fort Worth, KERA, Mental Health Connection,
Metropolitan Black Chamber of Commerce, Starbucks, State Farm

Insurance, Tarrant County College, Tarrant County Government, Tarrant County MHMR, Texas Christian University, Texas Health Resources, Texas Wesleyan University, University of Texas at Arlington, United Way of Tarrant County, Workforce Solutions for Tarrant County, Q Cinema, individual citizen donations and other corporate donations.

2. Code Compliance \$200,000

Potential Donors: Wal-Mart, PetSmart, Inc., PetSmart Charities, Federal Express, Cowtown Loves Shelter Pets, Animal Control Agencies, J.C. Penney, Fort Worth citizens, rescue agencies, individual citizen and anonymous donors.

3. Fire \$151,018

Potential Donors: Tarrant County, Wal-Mart and Sam's Club Foundation, Fire Safety Education Trust, individual citizen donations and other corporate donations.

4. Housing and Economic Development \$20,000

Potential Donors: United States Department of Housing and Urban Development, Fannie Mae Foundation, Fort Worth Housing Authority, Bank of America Home Loans, Tejas Realty, Century 21-Keller, DFW Metro Housing, Southwest Bank, Texas Foreclosure Prevention Task Force, HOPE Partnership, and other housing service organizations, real estate brokers or mortgage companies.

5. Library \$750,000

Potential Donors: Friends of the Fort Worth Public Library, Inc., The Fort Worth Public Library Foundation, Library Automation Fund, Hazel

Vaughn Leigh Trust, and Gray Trust, North Texas Library Partners, Woodhaven Community Development, Inc., Patrons of East Regional Library, and Addie Levy Trust.

6. Municipal Court \$5,000

Potential Donors: Law Enforcement Officer Standards and Education Program.

7. Parks and Community Services \$3,700,000

Potential Donors: Fort Worth Garden Club, Fort Worth Botanical Society Fuller Foundation, Amon G. Carter Foundation, Mayfest, Inc., Streams and Valleys, Inc., Chesapeake, Johnson Controls, TXU Energy, Oncor, ATMOS Energy, Summer Day Camp Registrants, Friends of the Fort Worth Nature Center, Log Cabin Village Heritage Foundation, Van Zandt Cottage, Nature Center Conservancy, Youth Sports Council, Inc., Sports Advisory Council, Community Action Partners, Community Centers Advisory Group, Log Cabin Village, Texas Department of Human Services, Fort Worth Independent School District, Optimist Club, Texas Department of Agriculture, Mobile Recreation Registrants, XTO Energy, Quicksilver Resources, Contract Program Registrants, Fort Worth Lawn and Sprinkler, E Developments, Fresnel Technologies, Pier 1 Imports, Carter & Burgess, Lockheed Martin, Speedway Children's Charities, Fort Worth & Western Railroad, Reilly Family Foundation, Texas International Energy Partners, Impart Financial, Kline & Co., Southside Bank, The Ryan Foundation, Dubose Family Foundation, Kensington Properties, Justin Brands, Inc., Southwestern Exposition & Livestock, Collins & Mott

LP, Perdue, Brandon, Fielder, Collins, Dunaway Associates, LP, Quarles, Westside Unitarian Universalist Church, Tarleton State University, JP Morgan Bank, Freese-Nichols, Inc., Quorum Architects, Inc., Individual Donors, Randy Parham, DDS, Sid Richardson Foundation, Fort Worth Water Department, Goff Family Foundation, Southwest Water, Fort Worth Dog Park Association, The Human Source Foundation, individual citizen donations and other corporate donations.

8. Police \$666,239

Potential Donors: Foundation, In Memoriam, FWPD Bike Support FWPOA, FWBLEOA, FWLPOA, Bank of Texas, Cash America, National Association of Town Watch, Burros Promotional, Best Impressions, Enviro-Health Systems, Elliott Inc., CVS, Inc., TigerDirect.com, Office Depot, Wal-Mart Foundation, Home Depot, Sports Authority, FedEx Kinko's, Bass Security, Life Fitness, Corporate Express, Best Buy, Kroger Grocery Store, RBI Productions, Supercircuits Inc, Tech Depot, Rent-A-Center, GT Distributors, Corporate Safe Specialists, Sam's Club Foundation, Target, BCI Technologies, Medica-Rents Company, Wiley X Eyewear, Videology Imaging, Western Hills North Neighborhood Association, Cobham Tracking, AT&T, Kaploss Security, Clickit, John Peterson, Fit For Life, Chesapeake and Anonymous Donors, Police Officers Award Group, and various area businesses.

9. Solid Waste \$10,000

Potential Donors: Bell Helicopter Textron, Coca Cola Bottling Company of North Texas, Alcon Laboratories, Inc. Foundation, Fort Worth Star

Telegram, Miller Brewing Company, Lockheed Martin, TXU Electric, Burlington Northern Sante Fe Corporation, Tandy RadioShack, Motorola, Green Mountain Energy, Carter Burgess, Silver Creek Materials, Chesapeake Energy Corporation, XTO Energy and Ozarka Spring Water Company and other corporate donations.

XX. STATE AWARDED ASSETS FUND

The State Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under state law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total State Awarded Assets Fund appropriation of \$805,000.

XXI. STORMWATER UTILITY FUND

The Stormwater Utility Fund shall be provided with such revenue as may be secured from the provision of Stormwater services, and such money shall be used to meet the requirements of the Stormwater Utility Fund, as provided in the budget of the City Manager, which includes a total Stormwater Utility Fund appropriation of \$31,454,719.

XXII. TEMPORARY LABOR FUND

The Temporary Labor Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of temporary labor services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Temporary Labor Fund, as provided in the budget of the City Manager, which

includes a total Temporary Labor Fund appropriation of \$1,063,679.

XXIII. UNEMPLOYMENT COMPENSATION FUND

The Unemployment Compensation Fund shall be provided with such revenue as may be secured by contributions from City operating funds and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Unemployment Compensation Fund, as provided in the budget of the City Manager, which includes a total Unemployment Compensation Fund appropriation of \$708,608.

XXIV. WATER AND SEWER FUND

The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Water and Sewer Fund as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$374,001,901.

XXV. WORKERS' COMPENSATION FUND

The Workers' Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Workers' Compensation Fund, as provided in the budget of the City Manager, which includes a total Workers' Compensation Fund appropriation of \$12,024,805.

SECTION 2.

E-14

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2011, and ending September 30, 2012, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 9, 2011, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 16th day of August, A.D. 2011, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That following the commencement of the public hearings for which provision has been made in the preceding section this ordinance shall be published two times.

SECTION 6.

That this ordinance shall be first published in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City, after its initial reading.

SECTION 7.

That this ordinance shall not be presented for second reading and final passage until ten (10) full days have elapsed after its first publication, as provided by the Charter of said City.

SECTION 8.

That following the second reading and final passage, this ordinance shall again be published in the official newspaper of the City of Fort Worth along with a schedule of changes made by the City Council to the City Manager's originally proposed budget.

SECTION 9.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 10.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 11.

That this ordinance shall take effect and be in full force and effect from and after the date of its

passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

Sarah Fullenwider
City Attorney

Introduced on First Reading: August 16, 2011

Adopted: September 20, 2011

FY2012

AVERAGE 56 HOUR SCHEDULE

Title	Job Code		A	B	C	D	E	F
FIRE FIGHTER	Y01 / 1032	HR	\$16.98	\$17.83	\$18.72	\$19.66	\$20.64	\$21.68
		MO	\$4,120	\$4,326	\$4,543	\$4,770	\$5,009	\$5,261
		AN	\$49,442	\$51,917	\$54,517	\$57,242	\$60,112	\$63,128
		OT	\$25.47	\$26.75	\$28.08	\$29.49	\$30.96	\$32.52
FIRE ENGINEER	Y02 / 1031	HR	\$22.47	\$23.59				
		MO	\$5,453	\$5,725				
		AN	\$65,437	\$68,702				
		OT	\$33.71	\$35.39				
FIRE LIEUTENANT	Y03 / 1030	HR	\$24.79	\$26.03				
		MO	\$6,015	\$6,316				
		AN	\$72,176	\$75,795				
		OT	\$37.19	\$39.05				
FIRE CAPTAIN	Y04 / 1029	HR	\$27.64	\$29.01				
		MO	\$6,706	\$7,041				
		AN	\$80,475	\$84,490				
		OT	\$41.46	\$43.52				
FIRE BATTALION CHIEF	Y05 / 1028	HR	\$31.73	\$33.31				
		MO	\$7,700	\$8,084				
		AN	\$92,394	\$97,011				
		OT	\$47.59	\$49.97				

40 HOUR SCHEDULE

Job Title	Job Code		A	B	C	D	E	F
FIRE FIGHTER	Y01 / 1032	HR	\$23.77	\$24.96	\$26.21	\$27.52	\$28.90	\$30.35
		MO	\$4,120	\$4,326	\$4,543	\$4,770	\$5,009	\$5,261
		AN	\$49,442	\$51,917	\$54,517	\$57,242	\$60,112	\$63,128
		OT	\$35.66	\$37.44	\$39.32	\$41.28	\$43.35	\$45.53
FIRE ENGINEER	Y02 / 1031	HR	\$31.46	\$33.03				
		MO	\$5,453	\$5,725				
		AN	\$65,437	\$68,702				
		OT	\$47.19	\$49.55				
FIRE LIEUTENANT	Y03 / 1030	HR	\$34.70	\$36.44				
		MO	\$6,015	\$6,316				
		AN	\$72,176	\$75,795				
		OT	\$52.05	\$54.66				
FIRE CAPTAIN	Y04 / 1029	HR	\$38.69	\$40.62				
		MO	\$6,706	\$7,041				
		AN	\$80,475	\$84,490				
		OT	\$58.04	\$60.93				
FIRE BATTALION CHIEF	Y05 / 1028	HR	\$44.42	\$46.64				
		MO	\$7,700	\$8,084				
		AN	\$92,394	\$97,011				
		OT	\$66.63	\$69.96				

ORDINANCE NO. 19912-09-2011

AN ORDINANCE SETTING FORTH AN ESTIMATE OF THE EXPENSE OF THE GENERAL DEBT SERVICE FUND OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2011, AND ENDING SEPTEMBER 30, 2012, AND APPROPRIATING MONEY FOR THE GENERAL DEBT SERVICE FUND AND PURPOSE OF SUCH ESTIMATE; APPROPRIATING MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON ALL OUTSTANDING GENERAL INDEBTEDNESS; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2011, and ending September 30, 2012, for General Debt Service Fund, for the purpose of paying interest and principal and creating a sinking fund for all outstanding general indebtedness be estimated as \$61,782,297.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2011, and ending September 30, 2012, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 9, 2011, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 16th day of August, A.D. 2011, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 6.

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That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 7.

That following the commencement of the public hearings for which provision has been made in accordance with the preceding section 4, this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

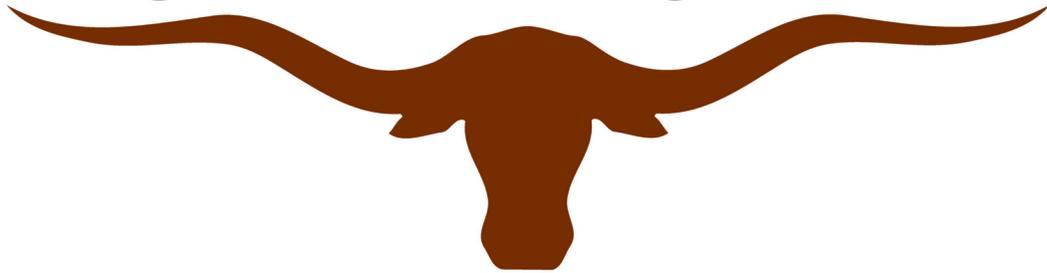
APPROVED AS TO FORM AND LEGALITY:

Sarah Fullenwider
City Attorney

Introduced on First Reading: August 16, 2011

Adopted: September 20, 2011

FORT WORTH



ORDINANCE NO. 19913-09-2011

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2011, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION I.

There is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2011, at the rate of \$0.8550 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2011, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.7009 for general fund operations and a debt levy of \$0.1541 for servicing outstanding debt obligations.

SECTION II.

The debt portion of the tax levy, which is hereinbefore made, is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an addition to

levies for the same purpose in the respective ordinances authorizing and creating such obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The General Debt Service Fund shall receive payment of eighteen and two hundredths percent (18.02%) of the current taxes collected.

SECTION III.

The taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2011, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE DUE TO INCREASED PROPERTY VALUATIONS. HOWEVER, BECAUSE A PORTION OF THE TAX RATE ALLOCATED FOR OPERATIONS AND MAINTENANCE HAS BEEN SHIFTED TO DEBT SERVICE, AT THIS TAX RATE, A PROPERTY VALUED AT \$100,000 WOULD PAY \$10.00 LESS FOR OPERATIONS AND MAINTENANCE THAN IN THE PREVIOUS YEAR.

SECTION IV.

The taxes provided for herein are due on receipt of a tax bill and are delinquent if not paid before February 1, 2012. Unless otherwise specifically set forth by law, failure to send or receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the

due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION V.

If a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2011, he or she may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2012.

SECTION VI.

(a) A delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2012. However, a tax delinquent on July 1, 2012, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) If a person who exercises the split payment option provided by Section V above fails to make the second payment before July 1, 2012, the second payment is delinquent and incurs a penalty of twelve percent (12%) of the amount of the unpaid tax.

SECTION VII.

In addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become

delinquent as above set forth, and said interest shall attach on the first day of each month thereafter until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said taxes and be payable as such.

SECTION VIII.

A tax that becomes delinquent on or after February 1, 2012, but not later than May 1, 2012, and that remains delinquent on July 1, 2012, shall incur an additional penalty of twenty percent (20%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such twenty percent (20%) penalty and collection procedures are imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and are in addition to the other penalties and interest which are due and owing according to law.

SECTION IX.

A tax that becomes delinquent on or after June 1, 2012, under Section 26.07(f), 26.15(e), 31.03, 31.031, 31.032, or 31.04 of the Tax Code shall incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the Property Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION X.

A tax imposed on tangible personal property that becomes delinquent on or after February 1, 2012, shall incur an additional penalty of twenty percent (20%) pursuant to Property Tax Code

Section 33.11, on the later of the date the tax becomes subject to the outside attorney collection contract of Section 6.30 of the Tax Code or 60 days after the date the taxes become delinquent. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION XI.

Such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION XII.

Should any part, portion, section or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION XIII.

That all ordinances for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION XIV.

This ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

Sarah Fullenwider
City Attorney

Introduced on First Reading: August 16, 2011

Adopted: September 20, 2011

**SCHEDULE OF CHANGES
MADE BY THE CITY COUNCIL
TO THE CITY MANAGER'S
PROPOSED FY2012 BUDGET**

EXPLANATION OF REVENUE CHANGES:

Original General Fund Revenue Estimate:	\$533,406,669
Property Tax	
Original Estimate	\$286,868,367
Revised Estimate	\$286,868,367
No Change	
Sales Tax	
Original Estimate	\$102,259,196
Revised Estimate	\$102,259,196
No Change	
Other Local Taxes	
Original Estimate	\$8,264,913
Revised Estimate	\$8,264,913
No Change	
Licenses & Permits	
Original Estimate	\$45,795,566
Revised Estimate	\$45,795,566
No Change	
Fines & Forfeitures	
Original Estimate	\$16,926,704
Revised Estimate	\$16,926,704
No Change	
Use of Money & Property	
Original Estimate	\$4,196,664
Revised Estimate	\$4,196,664
No Change	
From Other Agencies	
Original Estimate	\$1,188,365
Revised Estimate	\$1,188,365
No Change	

Service Charges

Original Estimate	\$23,644,151	\$0
Revised Estimate	\$23,644,151	
No Change		

Other Revenue

Original Estimate	\$468,374	\$0
Revised Estimate	\$468,374	
No Change		

Transfers

Original Estimate	\$43,794,369	\$0
Revised Estimate	\$43,794,369	
No Change		

General Fund Revenue Total**\$533,406,669****Net Changes from City Manager's Proposed Budget****\$0****Use of Fund Balance**

Original Estimate	\$23,122,703	\$1,095,809
Revised Estimate	\$24,218,512	

Additional excess fund balance will be used to balance the FY2012 budget and fund critical services.

Changes in fund balance use from City Manager's Proposed Budget**\$1,095,809**

EXPLANATION OF APPROPRIATION CHANGES:

Original General Fund Appropriation:	\$556,529,372
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City Manager's Office

Original Estimate	\$6,502,012	\$21,428
Revised Estimate	\$6,523,440	

The budget increases by \$21,428 for a 3% ATB salary increases approved for Council Aides.

City Secretary's Office

Original Estimate	\$1,203,946	\$0
Revised Estimate	\$1,203,946	

No changes

Code Compliance Department

Original Estimate	\$16,396,786	\$0
Revised Estimate	\$16,396,786	

No changes

Financial Management Services Department

Original Estimate	\$7,808,033	\$0
Revised Estimate	\$7,808,033	

No changes

Fire Department

Original Estimate	\$118,158,882	\$0
Revised Estimate	\$118,158,882	

No changes

Housing and Economic Development Department

Original Estimate	\$5,440,045	\$0
Revised Estimate	\$5,440,045	

No changes

Human Resources Department

Original Estimate	\$4,025,026	\$0
Revised Estimate	\$4,025,026	

No changes

Law Department

Original Estimate	\$6,245,503	\$0
Revised Estimate	\$6,245,503	

No changes

Library Department

Original Estimate	\$19,851,666	\$0
Revised Estimate	\$19,851,666	

No changes

Municipal Court Department

Original Estimate	\$15,306,134	\$0
Revised Estimate	\$15,306,134	

No changes

Non-Departmental

Original Estimate	\$58,060,288	\$520,168
Revised Estimate	\$58,580,456	

The budget increases by \$220,168 for the reinstatement of the Tuition Reimbursement program. Additionally the budget increases by \$300,000 for funding dedicated MedStar ambulance service in the Far North District.

Office of City Auditor

Original Estimate	\$2,433,287	\$50,000
Revised Estimate	\$2,483,287	

The budget increases by \$50,000 to create the Financial/Contract and Grant Compliance Sections.

Parks and Community Services Department

Original Estimate	\$39,931,891	\$250,000
Revised Estimate	\$40,181,891	

The budget increases by \$250,000 for repairs and the summer operational cost to reopen swimming pools.

Planning & Development Department

Original Estimate	\$13,060,625	\$89,520
Revised Estimate	\$13,150,145	

The budget increases by \$89,520 for the 0.85 of Development Services Administrator position that was transferred back to the General Fund from the Transportation Utility Fund as a result of the decision to discontinue the Transportation Utility Fund.

Police Department

Original Estimate	\$193,382,520	\$138,635
Revised Estimate	\$193,521,155	

The budget increases by \$138,635 for the addition of one Captain position as required by the Meet and Confer contract.

TPW Department

Original Estimate	\$48,722,728	\$26,058
Revised Estimate	\$48,748,786	

The budget increases by \$26,058 for the restoration of janitorial services to 5 days per week at the AD Marshall Public Safety Building.

Revised General Fund Appropriation Total		\$557,625,181
Net Changes from City Manager's Proposed Budget		\$1,095,809

Enterprise, Internal Service and Special Funds:

Municipal Airports Fund

Original Revenue Estimate	\$5,523,510	\$1,302
Revised Revenue Estimate	\$5,524,812	

An increase of \$1,302 in hanger revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$5,523,510	\$1,302
Revised Appropriation	\$5,524,812	

The budget increases by \$1,302 for the reinstatement of the Tuition Reimbursement program.

Municipal Golf Fund

Original Revenue Estimate	\$5,730,155	\$2,427
Revised Revenue Estimate	\$5,732,582	

An increase of \$2,427 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$5,730,155	\$2,427
Revised Appropriation	\$5,732,582	

The budget increases by \$2,427 for the reinstatement of the Tuition Reimbursement program.

Municipal Parking Fund

Original Revenue Estimate	\$7,800,235	\$0
Revised Revenue Estimate	\$7,800,235	

No changes

Original Proposed Appropriation	\$8,420,140	\$1,000,952
Revised Appropriation	\$9,421,092	

The budget increases by \$1,000,000 for a transfer to the Parking Building Debt Service Fund for the Houston Street Garage Debt Payment. The budget also increases by \$952 for the reinstatement of the Tuition Reimbursement program.

Solid Waste Fund

Original Revenue Estimate	\$53,488,660	\$0
Revised Revenue Estimate	\$53,488,660	

No changes

Original Proposed Appropriation	\$53,890,268	\$3,556
Revised Appropriation	\$53,893,824	

The budget increases by \$3,556 for the reinstatement of the Tuition Reimbursement program.

Stormwater Utility Fund

Original Revenue Estimate	\$31,448,971	\$5,748
Revised Revenue Estimate	\$31,454,719	

An increase of \$5,748 in utility fee revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$31,448,971	\$5,748
Revised Appropriation	\$31,454,719	

The budget increases by \$5,748 for the reinstatement of the Tuition Reimbursement program.

Transportation Utility Fund

Original Revenue Estimate	\$0	\$0
Revised Revenue Estimate	\$0	

No changes

Original Proposed Appropriation	\$1,231,060	(\$1,231,060)
Revised Appropriation	\$0	

The budget decreases by \$1,231,060 as a result of the decision to discontinue the Transportation Utility Fund. That includes \$89,520 for 0.85 of a Development Services Administrator position transferred back to the General Fund, \$1,091,500 for consultant services and the un-funding of a decision package totaling \$50,040 for one Associate Planner.

Water and Sewer Fund

Original Revenue Estimate	\$373,955,518	\$46,383
Revised Revenue Estimate	\$374,001,901	

An increase of \$46,383 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$373,955,518	\$46,383
Revised Appropriation	\$374,001,901	

The budget increases by \$46,383 for the reinstatement of the Tuition Reimbursement program.

Capital Projects Services Fund

Original Revenue Estimate	\$15,881,116	\$7,263
Revised Revenue Estimate	\$15,888,379	

An increase of \$7,263 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$15,881,116	\$7,263
Revised Appropriation	\$15,888,379	

The budget increases by \$7,263 for the reinstatement of the Tuition Reimbursement program.

Equipment Services Fund

Original Revenue Estimate	\$26,847,740	\$6,161
Revised Revenue Estimate	\$26,853,901	

An increase of \$6,161 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$26,847,740	\$6,161
Revised Appropriation	\$26,853,901	

The budget increases by \$6,161 for the reinstatement of the Tuition Reimbursement program.

Information Systems Fund

Original Revenue Estimate	\$23,710,456	\$5,760
Revised Revenue Estimate	\$23,716,216	

An increase of \$5,760 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$27,157,979	\$5,760
Revised Appropriation	\$27,163,739	

The budget increases by \$5,760 for the reinstatement of the Tuition Reimbursement program.

Office Services Fund

Original Revenue Estimate	\$1,665,695	\$601
Revised Revenue Estimate	\$1,666,296	

An increase of \$601 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$1,665,695	\$601
Revised Appropriation	\$1,666,296	

The budget increases by \$601 for the reinstatement of the Tuition Reimbursement program.

Temporary Labor Fund

Original Revenue Estimate	\$1,063,574	\$105
Revised Revenue Estimate	\$1,063,679	

An increase of \$105 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$1,063,574	\$105
Revised Appropriation	\$1,063,679	

The budget increases by \$105 for the reinstatement of the Tuition Reimbursement program.

Culture and Tourism Fund

Original Revenue Estimate	\$31,143,909	\$6,462
Revised Revenue Estimate	\$31,150,371	

An increase of \$6,462 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$31,143,909	\$6,462
Revised Appropriation	\$31,150,371	

The budget increases by \$6,462 for the reinstatement of the Tuition Reimbursement program.

Environmental Protection Fund

Original Revenue Estimate	\$4,772,678	\$1,027
Revised Revenue Estimate	\$4,773,705	

An increase of \$1,027 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$4,772,678	\$1,027
Revised Appropriation	\$4,773,705	

The budget increases by \$1,027 for the reinstatement of the Tuition Reimbursement program.

Group Health & Life Insurance Fund

Original Revenue Estimate	\$92,972,317	\$501
Revised Revenue Estimate	\$92,972,818	

An increase of \$501 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$92,972,317	\$501
Revised Appropriation	\$92,972,818	

The budget increases by \$501 for the reinstatement of the Tuition Reimbursement program.

Red Light Enforcement Fund

Original Revenue Estimate	\$12,571,328	\$2,254
Revised Revenue Estimate	\$12,573,582	

An increase of \$2,254 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$12,571,328	\$2,254
Revised Appropriation	\$12,573,582	

The budget increases by \$2,254 for the reinstatement of the Tuition Reimbursement program.

Risk Management Fund

Original Revenue Estimate	\$7,481,072	\$351
Revised Revenue Estimate	\$7,481,423	

An increase of \$351 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$7,481,072	\$351
Revised Appropriation	\$7,481,423	

The budget increases by \$351 for the reinstatement of the Tuition Reimbursement program.

Workers' Compensation Fund

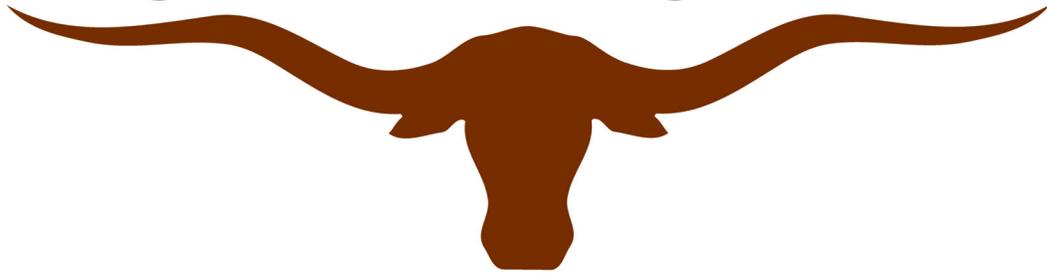
Original Revenue Estimate	\$13,233,681	\$283
Revised Revenue Estimate	\$13,233,964	

An increase of \$283 in miscellaneous revenue based on projected revenue for FY2012.

Original Proposed Appropriation	\$12,024,522	\$283
Revised Appropriation	\$12,024,805	

The budget increases by \$283 for the reinstatement of the Tuition Reimbursement program.

FORT WORTH



ALL FUNDS SYNOPSIS

The FY2012 adopted budget includes an \$87.5M increase in expenditures, which represents a 6.67 percent increase from FY2011 adopted budget. As part of the City Manager's recommendations for FY2012, departmental expenditures in all funds increased by \$6.4M for a 3% across the board salary increases and by \$6.5M to reflect a 10.44% increase in the city's contribution to group health. Specific budgetary changes for each department/fund are listed below:

GENERAL FUND

City Manager's Office

The FY2012 adopted City Manager's Office budget is \$6,523,440, which is a 3.35 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase due to the transfer of three authorized positions and operating expenses from the Cable Communications Fund to the General Fund. The adopted budget also reflects an increase for the addition of two authorized positions in the City Manager's Office including one Administrative Technician and one Management Analyst position. The budget decreases due to the reduction of funds for travel and various contractual obligations in the Governmental Relations Division as FY2012 is a non-legislative year for the State.

City Secretary

The FY2012 adopted City Secretary's Office budget is \$1,203,946, which is a 13.93 percent increase from the FY2011 adopted budget. The primary changes to this budget include increases in workers compensation and increases to fund a kiosk in City Hall for public access of meeting notices and comment cards. In addition, the budget increases to fund the Enterprise Information Management System software and recodification of the City of Fort Worth ordinances book.

Code Compliance

The FY2012 adopted Code Compliance Department budget is \$16,396,786, which is a 15.09 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase of 20 authorized positions. These positions will be responsible for enhanced animal control response, a safe neighborhoods initiative team, commercial waste enforcement, and wildlife response.

Financial Management Services

The FY2012 adopted Financial Management Services Department budget is \$7,808,033, which is a 2.28 percent increase from the FY2011 adopted budget. The primary changes to this budget include the restoration of seven positions that were eliminated in prior fiscal years. The restoration of the positions will improve the department's ability to provide timely reporting. The budget decreases for contractual costs since the implementation of the ERP Phase II was delayed.

Fire

The FY2012 adopted Fire Department budget is \$118,158,882, which is a 5.71 percent increase from the FY2011 adopted budget. The primary change to this budget includes funding for the 3rd year implementation of the collective bargaining contract which includes contractually obligated salary increases. This budget also includes increases for the addition of four authorized positions at the new rank of Division Chief, a fire trainee class, and for training of Fire Officers as certified fire safety inspectors.

Housing and Economic Development

The FY2012 adopted Housing and Economic Development Department budget is \$5,440,045, which is an 11.82 percent decrease from the FY2011 adopted budget. The primary changes to this budget include a decrease of \$762,451 for the one time funding in FY2011 to align the grant funding cycle with the City's fiscal year.

Human Resources

The FY2012 adopted Human Resources Department budget is \$4,025,026, which is a 13.98 percent increase from the FY2011 adopted budget. The primary changes to this budget include increased funding for Information Technology allocation costs.

Law

The FY2012 adopted Law Department budget is \$6,245,503, which is a 4.44 percent increase from the FY2011 adopted budget. The primary change reflects an increase in salary for the reorganization of the Law department.

Library

The FY2012 adopted Library budget is \$19,851,666, which is a 5.01 percent increase due to the restoration of funding for the Northside and Ridglea libraries that was eliminated in the FY2011 budget. This increases staffing by 16.50 authorized positions. Staffing was also increased by five authorized positions in the Early Childhood Matters section and three authorized positions to restore hours at the BOLD and COOL facilities. These staffing increases were offset by savings elsewhere in the department.

Municipal Court

The FY2012 adopted Municipal Court Department budget is \$15,306,134, which is a 3.40 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase for converting an overage Senior Customer Service Representative to permanent position and the Southwest Municipal Court lease costs. The budget decreases for the reduction of three authorized positions in Lake Worth Patrol.

Non-Departmental

The FY2012 adopted Non-Departmental budget is \$58,580,456, which is a 6.99 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase for the retiree healthcare other post employment benefits (OPEB), for the retiree group health contribution for General Fund employees, for the reinstatement of the Tuition Reimbursement program and for one time funding a dedicated MedStar ambulance service in the Far North District. The budget also includes a decrease in electricity cost due to the new electricity contract, election costs and the LED energy project. The budget decreases additionally for the elimination of the Cable office subsidy since it was moved to the City Manager's Office.

Office of City Auditor

The FY2012 adopted Office of City Auditor budget is \$2,483,287 which is a 13.75 percent increase from the FY2011 adopted budget. The primary changes to this budget include increases in consultant and other professional services due to increased cost for audit services for 2011 CAFR. The budget also increases in scheduled temporaries for additional staffing.

Parks and Community Services

The FY2012 adopted Parks Community Services Department budget is \$40,181,891, which is a 4.05 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase for contractual fees to the Zoological Society for the management of the Fort Worth Zoo, maintenance cost for over 250 acres of parkland added to the city-wide system in FY2011 and for the repair and operational costs to reopen the Marine Park Pool for the summer of 2012. The budget decreases for the elimination of cost associated with Super Bowl XLV.

Planning and Development

The FY2012 adopted Planning and Development budget is \$13,150,145 which is a 13.89 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase for the upgrade of the department's permitting system and replacements of aged computers as part of the FY2012 refreshment plan.

Police

The FY2012 adopted Police Department budget is \$193,521,155, which is a 6.78 percent increase from the FY2011 adopted budget. The primary change to this budget includes funding for the 4th and final year implementation of the meet and confer contract which includes contractually obligated salary increases. Additionally, the budget increases for the transfer of 16 authorized positions from the Crime Control and Prevention District and the creation of five authorized positions at the new rank of major. The budget also increases by nine authorized positions to support a departmental reorganization, enhance the Red Light Camera program, criminal intelligence analysis, improve services at the Forensic Lab and for state-mandated arrest reporting requirements.

Transportation and Public Works

The FY2012 adopted Transportation and Public Works Department budget is \$48,748,786, which is a 7.34 percent decrease from FY2011 adopted budget. The primary changes to this budget include the elimination of cost associated with Super Bowl XLV and contractual street maintenance, as available capital funding from FY2011 will be used to maintain the same level of service in FY2012. Additionally, the budget decrease for the transfer of 39 authorized positions for traffic safety maintenance and improvement initiatives, and associated materials, including street light materials, signs and markings and traffic signal materials, to the Red Light Enforcement Fund. The budget also increases for the replacement of the boiler at the AD Marshall Public Safety Building, maintenance for new traffic cameras added to the system in FY2011 and maintenance and repair of new City facilities that have been opened between 2008 and 2011.

ENTERPRISE FUNDS

Municipal Airports

The FY2012 adopted Municipal Airports Fund budget is \$5,524,812, which is a 1.32 percent decrease from the FY2011 adopted budget. The primary changes to this budget include the elimination of costs associated with the Heliport development, decreases in the needed amount of paving materials and increases in capital improvements costs for inside repair and maintenance at aviation facilities per the FAA contract to cover those costs with gas lease revenues. One time ERP Phase II costs, which were not transferred in FY2011, remain in the budget for FY2012. This budget also includes increases for the Alliance Air Services agreement (80/20), salaries for employees from other City departments for maintenance services at aviation facilities and contractual services for engineering and architectural services at Meacham and Spinks Airports.

Municipal Golf

The FY2012 adopted Municipal Golf Fund budget is \$5,732,582, which is a 0.79 percent increase from the FY2011 adopted budget. The primary changes to this budget include increases in administrative services charges, contributions to other post employment benefits, equipment maintenance and irrigation maintenance. The budget decreases for the elimination of three authorized positions for a total of two full-time-equivalents and lease purchase equipment for Z. Boaz Municipal Golf Course.

Municipal Parking

The FY2012 adopted Municipal Parking Fund budget is \$9,421,092, which is a 24.95 percent increase from the FY2011 adopted budget. The primary changes to this budget include increases in the debt service payment for the Houston Street and Western Heritage Garages, storm water utility charges, commercial insurance premiums and contributions to retiree healthcare other post employment benefits (OPEB). To support additional operating expenses, the Fund will use a one-time \$1,620,857 supplement in FY2012 from cash reserves. The budget decrease for electric utility charges, contractual services payments for management and operating expenses at Commerce Street, Houston Street and Western Heritage Garages.

Solid Waste

The FY2012 adopted Solid Waste Fund budget is \$53,893,824, which is a 6.12 percent increase from FY2011 adopted budget. The primary change to this budget includes an increase in transfers out for reimbursement of costs associated with the enforcement of solid waste ordinances by the Code Compliance Department and for Code Compliance staffing enhancements. The budget also increases for four authorized positions for litter abatement and four authorized positions to convert overage positions to permanent employee status. The budget increases for one authorized position to research and apply for grants.

Storm Water Utility

The FY2012 adopted Storm Water Utility Fund budget is \$31,454,719, which is a 12.08 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase for principal and interest on the existing 2007 and 2009 series bonds and principal and interest on the 2011 series bonds sold in September of 2011, including origination and legal fees. The budget also increases for transfers out for an Aviation Endowment Gas Lease Fund loan repayment, land purchases, the

reinstatement of one authorized position, the addition of one authorized position, and an increase of .25 to an existing authorized position. The budget decrease for consultant and professional services for watershed studies, and one-time contractual expenses in FY2011 for projects like the requirements development of the Work Order & Asset Management System, Floor Elevation Measurement and GIS Database Maintenance.

Water and Sewer

The FY2012 adopted Water and Sewer Fund budget is \$374,001,901, which is a 5.94 percent increase from the FY2011 adopted budget. The primary changes to this budget include the following increases: debt service requirements, raw water purchases, consultant services, street rental fees transfer to the General Fund and PILOT costs (Payment In Lieu of Taxes). The budget decreases for electricity costs and administrative services charges.

INTERNAL SERVICE FUNDS

Capital Projects Service

The FY2012 adopted Capital Projects Service Fund budget is \$15,888,379, which is an 8.67 percent increase from the FY2011 adopted budget. The primary changes to this budget include the addition of one Administrative Technician, installation of an automated vehicle location system and the practice of instituting an administrative service fee for all internal service funds in FY2012. The budget also increases for personnel cost paid to the Law Department, IT solutions charges, other contractual services for AutoCAD renewals and CPMS training, terminal leave and workers compensation. The budget decrease for a one-time purchase of specialized equipment, equipment maintenance and mileage reimbursement.

Equipment Services

The FY2012 adopted Equipment Services Fund budget is \$26,853,901, which is a 7.33 percent increase from the FY2011 adopted budget. The primary change to this budget includes an increase in fuel costs and the practice of instituting an administrative service fee for all internal service funds in FY2012. The budget decreases in vehicle repair and one-time purchase of specialized equipment purchases.

IT Solutions

The FY2012 adopted IT Solutions Fund budget is \$27,163,739, which is an 18.11 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase to annual software maintenance of PeopleSoft Financial System and ERP Phase I related expenses total amount of \$3,447,523 and the practice of instituting an administrative service fee for all internal service funds in FY2012. The fund will use \$3,447,523 of reserves to fund ERP related expenses.

Office Services

The FY2012 adopted Office Services Fund budget is \$1,666,296, which is a 23.18 percent increase from the FY2011 adopted budget. The primary change to this budget includes the practice of instituting an administrative service fee for all internal service funds in FY2012, lease payments on copiers, and outside printing.

Temporary Labor

The FY2012 adopted Temporary Labor Fund budget is \$1,063,679, which is a 0.66 percent increase from FY2011 adopted budget. The primary change to this budget includes the practice of instituting an administrative service fee for all internal service funds in FY2012.

SPECIAL FUNDS

Cable Office

The FY2012 adopted Cable Communications Fund operating budget and three authorized positions are being transferred to the General Fund of the City Manager's Office.

Crime Control and Prevention District

The FY2012 adopted Crime Control and Prevention District budget is \$ 56,560,691, which is a 19.24 percent increase from the FY2011 adopted budget. The primary change to the budget includes an increase of \$5m to transfers out to pay for 2nd year costs of upgrading the City's public safety radio system and an increase of \$2.2m to transfers out to pay for acquisition of a new property for the Police and Fire training facility. The budget increases by \$2.5m for the 4th and final year implementation of the meet and confer contract which includes contractually obligated salary increases. The budget decreases by \$1.8m for 16 authorized positions. The position transfers include eleven positions in the Homeland Security program and five positions from the School Security Initiative. The positions were transferred as part of the CCPD Board's five-year plan to transfer personnel costs from the CCPD to the General Fund.

Culture & Tourism

The FY2012 adopted Culture & Tourism Fund budget is \$31,150,371, which is a 4.78 percent increase from the FY2011 adopted budget. The primary changes to this budget include an increase for debt service for bond interest payments. The budget also includes an increase in other contractual due to a 2% increase for the Fort Worth Convention & Visitors Bureau (CVB) contract, long term maintenance and repair to Will Rogers Memorial Center and Fort Worth Convention Center and funding for the Herd program contracted with CVB. The adopted budget also includes the elimination of cost associated with Super Bowl XLV.

Environmental Protection

The FY2012 adopted Environmental Protection Fund budget is \$4,773,705, which is a 15.30 percent increase from FY2011 adopted budget. The primary changes to this budget include the reinstatement of one Public Education Program Coordinator, reinstatement of contract street sweeping services, increases for personnel cost to the Law Department and contributions to other post employment benefits. The budget decreases for administrative service charges and IT telephone allocations.

Group Health

The FY2012 adopted Group Health Fund budget is \$92,972,818, which is a 9.83 percent increase from FY2011 adopted budget. The primary changes to this budget include an increase for claims expenses.

Lake Worth

The FY2012 adopted Lake Worth Fund budget is \$259,051, which is a 61.69 percent decrease from the FY2011 adopted budget. The primary change to this budget includes a decrease in the reimbursement transfers to the General Fund Municipal Court department for the reduction in patrolling activities around the Lake Worth recreational area and leased properties as well as the elimination of the transfer to the Water and Sewer Fund for management of Lake Worth properties.

Red Light Enforcement

The FY2012 adopted Red Light Enforcement Fund budget is \$12,573,582, which is a 117.31 percent increase from the FY2011 adopted budget. The primary changes to this budget include the addition of two authorized positions and a transfer of 39 authorized positions for the expansion of the Traffic Safety Program, and associated materials, including street light, signs and markings and traffic signal materials, from the General Fund Transportation and Public Works Department. The budget also increases for the installation and maintenance on ten additional red light enforcement cameras added to the system and an increase in the transfer payment to the State of Texas for 50% of or proceeds earned by the Red Light Enforcement program. The budget includes decreases for equipment service charges for the new vehicles moved to the fund in the transfer from the Transportation and Public Works Department.

Risk Management

The FY2012 adopted Risk Management Fund budget is \$7,481,423, which is an increase of 1.05 percent from the FY2011 adopted budget. The primary changes to this budget include increases for lawsuit expenses, specifically court cost associated with lawsuits. The budget decreases for claim payments.

Unemployment Compensation

The FY2012 adopted Unemployment Compensation Fund budget is \$708,608, which is a 0.39 percent increase from FY2011 adopted budget. The primary changes to this budget include a decrease in unemployment claim expenses.

Workers' Compensation

The FY2012 adopted Workers' Compensation Fund budget is \$12,024,805, which is a 3.84 percent increase from FY2011 adopted budget. The primary changes to this budget include an increase in Worker's Compensation claims.

FY2012 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
Beginning Balance as of October 1, 2011	\$90,572,763	\$1,250,000	\$97,508,278	\$8,600,041	\$98,570,663
ESTIMATED REVENUES:					
Property Tax	\$286,868,367				
Sales Tax	102,259,196				46,304,344
Other Local Taxes	8,264,913				22,264,827
Licenses and Permits	45,795,566		2,091,250		
Fines and Forfeitures	16,926,704		1,900,472		
Use of Money and Property	4,196,664		38,005,795	77,290	22,572,238
Revenue From Other Agencies	1,188,365	36,143,616	62,700		4,512,439
Charges for Current Services	23,629,151		53,453,229	27,764,323	
Miscellaneous and Other Revenue	483,374	110,670	382,272,067	1,130,071	113,610,022
Total Revenues	489,612,300	36,254,286	477,785,513	28,971,684	209,263,870
Other Financing Sources					
Transfers In	\$43,794,369		\$217,396	\$40,216,786	\$6,663,438
Net Revenue Total	533,406,669	36,254,286	478,002,909	69,188,470	215,927,308
Use of Reserves	\$24,218,512		\$2,026,021	\$3,447,524	\$6,173,694
Total Estimated Revenues and Use of Reserves	\$557,625,181	\$36,254,286	\$480,028,930	\$72,635,994	\$222,101,002
EXPENDITURES / EXPENSES:					
City Manager	\$6,523,440				
City Secretary	1,203,946				
Code Compliance	16,396,786		53,893,824		
Financial Management Services	7,808,033			1,666,296	7,481,423
Fire	118,158,882				
Housing & Economic Development	5,440,045	36,254,286			
Human Resources	4,025,026			1,063,679	105,706,231
Law	6,245,503				
Library	19,851,666				
Municipal Court	15,306,134				
Non-Departmental	58,580,456				
Office of City Auditor	2,483,287				
Parks & Community Services	40,181,891		5,732,582		1,258,700
Planning & Development	13,150,145				
Police	193,521,155				58,897,939
Transportation and Public Works	48,748,786		40,875,811	15,888,379	17,347,287
Aviation			5,524,812		
Water and Sewer			374,001,901		259,051
Culture & Tourism					31,150,371
Equipment Services				26,853,901	
Information Technology				27,163,739	
Total Expenditures and Uses	\$557,625,181	\$36,254,286	\$480,028,930	\$72,635,994	\$222,101,002
ENDING BALANCE:					
Reserve (committed)	\$55,762,518	\$0	\$62,025,487	\$0	\$52,474,867
Unreserved Fund Balance Available	\$10,591,733	\$1,250,000	\$33,456,770	\$5,152,517	\$39,922,102

GENERAL FUND REVENUE SUMMARY

	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012	CHANGE FROM FY2011 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Property Taxes	\$284,631,927	\$286,212,505	\$286,868,367	\$2,236,440	0.8%	\$655,862	0.2%
Sales Tax	96,351,438	98,750,176	102,259,196	5,907,758	6.1%	3,509,020	3.6%
Other Local Taxes	8,803,113	8,261,025	8,264,913	(538,200)	(6.1%)	3,888	0.0%
Licenses and Permits	42,805,272	46,859,202	45,795,566	2,990,294	7.0%	(1,063,636)	(2.3%)
Fines and Forfeitures	16,399,054	16,112,423	16,926,704	527,650	3.2%	814,281	5.1%
Use of Money and Property From Other Agencies	5,137,845 1,259,453	2,983,361 1,285,230	4,196,664 1,188,365	(941,181) (71,088)	(18.3%) (5.6%)	1,213,303 (96,865)	40.7% (7.5%)
Service Charges	23,626,624	19,969,213	23,629,151	2,527	0.0%	3,659,938	18.3%
Other Revenue	2,611,838	50,132,019	483,374	(2,128,464)	(81.5%)	(49,648,645)	(99.0%)
Transfers	<u>40,725,301</u>	<u>2,274,317</u>	<u>43,794,369</u>	<u>3,069,068</u>	<u>7.5%</u>	<u>41,520,052</u>	<u>1825.6%</u>
Total Revenue	\$522,351,865	\$532,839,470	\$533,406,669	\$11,054,804	2.1%	\$567,199	0.1%
Use of Fund Balance	<u>\$9,018,059</u>	<u>\$0</u>	<u>\$24,218,512</u>	<u>\$15,200,453</u>	168.6%	<u>\$24,218,512</u>	
Total General Fund Resources	\$531,369,924	\$532,839,470	\$557,625,181	\$26,255,257	4.9%	\$24,785,711	4.7%

GENERAL FUND REVENUE CHANGE SUMMARY

REVENUE CATEGORY	FY2011 ADOPTED BUDGET	FY2012 ADOPTED BUDGET	VARIANCE	%
Property Taxes	\$284,631,927	\$286,868,367	\$2,236,440	0.8%
Sales Tax	\$96,351,438	\$102,259,196	\$5,907,758	6.1%
Other Local Taxes	\$8,803,113	\$8,264,913	(\$538,200)	(6.1%)
Licenses & Permits	\$42,805,272	\$45,795,566	\$2,990,294	7.0%
Fines & Forfeitures	\$16,399,054	\$16,926,704	\$527,650	3.2%
Revenue from Use of Money & Property	\$5,137,845	\$4,196,664	(\$941,181)	(18.3%)
Revenue from Other Agencies	\$1,259,453	\$1,188,365	(\$71,088)	(5.6%)
Service Charges	\$23,626,624	\$23,629,151	\$2,527	0.0%
Other Revenue	\$2,611,838	\$483,374	(\$2,128,464)	(81.5%)
Transfers	<u>\$40,725,301</u>	<u>\$43,794,369</u>	<u>\$3,069,068</u>	<u>7.5%</u>
Total Revenue	\$522,351,865	\$533,406,669	\$11,054,804	2.1%
Use of Fund Balance	<u>\$9,018,059</u>	<u>\$24,218,512</u>	<u>\$15,200,453</u>	<u>0.0%</u>
Total	<u>\$531,369,924</u>	<u>\$557,625,181</u>	<u>\$26,255,257</u>	<u>4.9%</u>

Property Tax -The increase is primarily due to a 2.6% growth in the adjusted net taxable value from the Tarrant County Appraisal District for FY2012. The increase is offset by the loss of approximately \$4M in total levy due to the reallocation of one cent of the General Fund maintenance and operating (M&O) property tax allocation to create an appropriate level of capital funding for infrastructure. There is also a decrease in prior years delinquent property tax collection as well as a decline in the penalty and interest associated with delinquent tax collections. This is based on a reduction in the value of delinquent property tax accounts.

Sales Tax -The increase is primarily due to improving economic conditions demonstrated by actual receipts reported by the State Comptroller's Office. Reestimates show an additional \$2.4M in sales tax revenue realized over budgeted projections year to date. Projections for FY2012 apply the same rate of collection experienced in the first half of FY2011 to FY2012. This rate of collection is expected to generate approximately \$5.9M in additional sales tax receipts. Current data suggest substantial collection growth in the manufacturing and professional/technical services industries resulting in economic resurgence.

Other Local Taxes - The decrease is primarily due to lower state mixed beverage tax and gross receipts from telephone services. The decrease in state mixed beverage tax receipts is due to the reduction of cities' allocation of state mixed beverage tax as proposed in the Legislative Budget Board proposed budget from 10.7143% to 8.3065%. There is also a decrease of 2% in gross receipts from telephone services. As Fort Worth residents become more dependant on mobile and online technologies, there is a resulting reduction in the number of landlines subject to the local phone tax.

Licenses & Permits - The increase is primarily due to higher franchise fees charged to electric utilities. The higher fee is the result of a negotiated increase in franchise fees to 5%. This increase will yield approximately \$1 million in additional revenue. The remainder of the increase can be attributed to the Cable Street Rental fee, which is calculated as a percentage of cable revenue. Cable utility revenue has increased because of an increasing number of cable subscribers coupled with higher rates charged to consumers.

GENERAL FUND REVENUE CHANGE SUMMARY

Fines and Forfeitures - The increase is primarily due to higher projections for deferred disposition and penalty fees associated with the opening of the new Southwest Municipal Court. This increase is offset by lower traffic fine revenue based on current re-estimates.

Revenue from Use of Money and Property - The decrease is primarily due to lower Interest on Investment revenue projected for FY2012. Current re-estimates project a shortfall of approximately \$1M due to lower than anticipated interest rates. The City's portfolio rate of return is dependent on the estimated average cash balance in the Fund and economic conditions.

Revenue from Other Agencies - This revenue category is projected to be flat from the FY2011 adopted budget. There is a slight decrease based on reduced reimbursement funding from State and Federal agencies forecasted for FY2012.

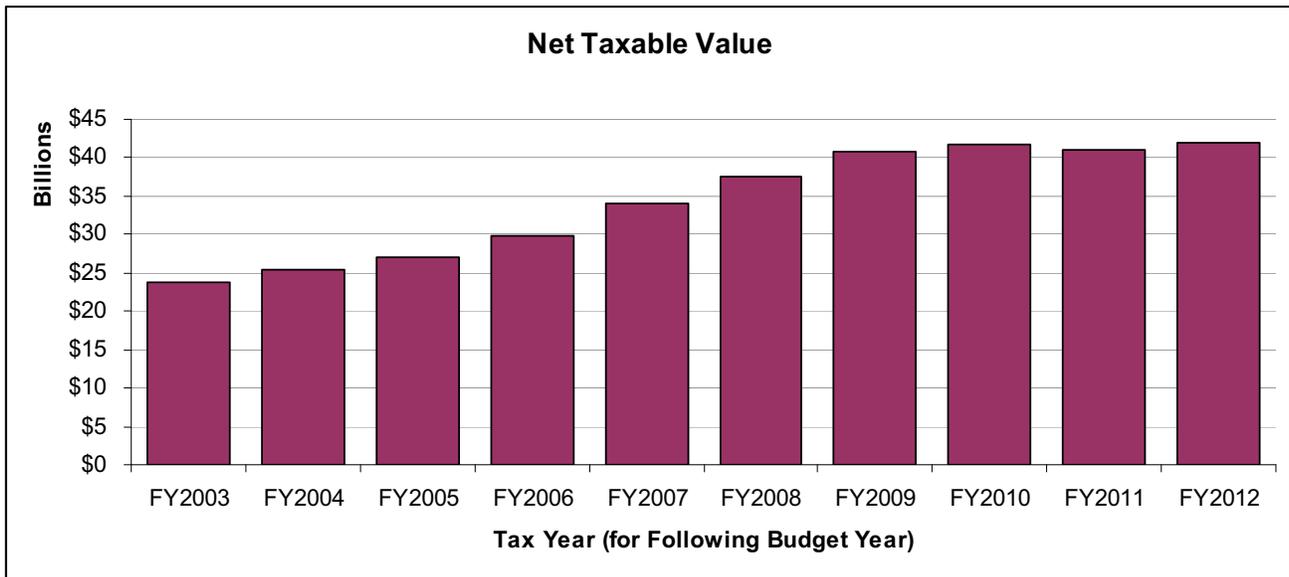
Service Charges - This revenue category is projected to be flat from the FY2011 adopted budget. The increase in the administrative service charge is offset by a decrease in fire alarm system registration and lower revenues projected from various building permits.

Other Revenue - The decrease is primarily due to the elimination of the one-time Super Bowl revenues that were received in FY2011.

Transfers - The increase is primarily due to the net increase in transfers from the Water & Sewer Fund, Storm Water Utility Fund, the Municipal Parking Fund, Capital Projects Reserve Fund-General Unrestricted Gas Lease Revenue and the Solid Waste Fund. The Water & Sewer and the Storm Water Utility Funds transfer funds for the budgeted Payment in Lieu of Taxes and street rental. The increase is the result of potential rate increases and customer growth. The Municipal Parking Fund transfer is equal to the profit margin on parking facilities based on updated revenues and expenses for parking fines, parking meters, Commerce Street and Houston Street parking garages. The transfer from the Capital Projects Reserve Fund-General Unrestricted Gas Lease Revenue is to reimburse the General Fund for the upgrade of the Planning and Development permit system. The transfer from the Solid Waste Fund is to offset the costs of 20 additional Authorized Positions. These increases are partially offset by the elimination of the one time transfer from the Workers' Compensation Fund that took place in FY2011 to close the budget gap.

PROPERTY TAXES

The FY2012 budget maintains the City's property tax rate to \$0.8550 per \$100 net taxable valuation. The City's property tax roll of the net value increased \$1.2 billion or 2.98 percent from the July 2010 certified roll to the July 2011 certified roll. Adjusted Net Value (which is the Net Taxable Value plus the value of incomplete properties and properties under protest), increased \$1.1 billion or 2.58 percent in the same time period. Adjusted Net Value is the basis for the City's property tax revenue calculation. As a result of the increase, the City is projected to collect \$2.2 million more in General Fund property tax revenue (which includes delinquent, penalty, and interest) than in FY2011.



The estimate of the FY2012 tax revenue is based on the certified roll provided by the central appraisal districts of Tarrant, Denton, and Wise Counties in July 2011. The assumed collection rate is 98 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions and freezes granted on a local option and approved by City Council.

The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000 homestead exemption granted to senior citizens, and the Freeport exemption.

SALES TAX

Revenue from the City's one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$102,259,196 an increase of \$5,907,758, or 6.1 percent from the FY2011 budget. As of May 2011, projected sales tax collections for FY2011 are higher than the FY2011 adopted budget by \$2,398,738 or 2.5 percent. This revenue is dependent on the level of retail sales.

OTHER LOCAL TAXES

Other Local Taxes include revenue from communications providers, taxes on beverage sales and bingo-game receipts. Revenues in this category are anticipated to decrease by \$538,200 or 6.1 percent from the FY2011 adopted budget.

LICENSES AND PERMITS

Licenses and Permits are primarily made up of gas, electric, telecom and cable franchise fees and health permit fees. Revenues in this category are anticipated to increase by \$2,990,294 or 7.0 percent from the FY2011 budget.

FINES AND FORFEITURES

Fines and Forfeitures are mainly made up of deferred disposition fees, penalty fees, traffic fines, general fines, court service fees and truancy court fees. Revenues in this category are projected to increase by \$527,650 or 3.2 percent from the FY2011 budget.

REVENUE FROM USE OF MONEY AND PROPERTY

Revenue from Use of Money and Property consists primarily of interest on investments, commercial exhibit building rentals, concession sales and sales of abandoned vehicles. Revenues in this category are projected to decrease by \$941,181 or 18.3 percent from the FY2011 budget. The decrease recognizes lower interest revenue on invested City funds due to decreased interest rates and cash balances in the General Fund.

REVENUE FROM OTHER AGENCIES

Revenue from Other Agencies is mainly made up of reimbursement for indirect costs. Revenues in this category are projected to decrease by \$71,088 or 5.6 percent from the FY2011 budget. This reimbursement offsets salary costs for two attorneys dedicated to the airport.

SERVICE CHARGES

Service Charges is mainly made up of administrative service charges, housing and building related permits, auto pound fees, mowing fees, athletic fees and library charges. Revenues in this category are projected to increase by \$2,527 or 0.0 percent from the FY2011 budget.

SALES TAX

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OTHER REVENUE

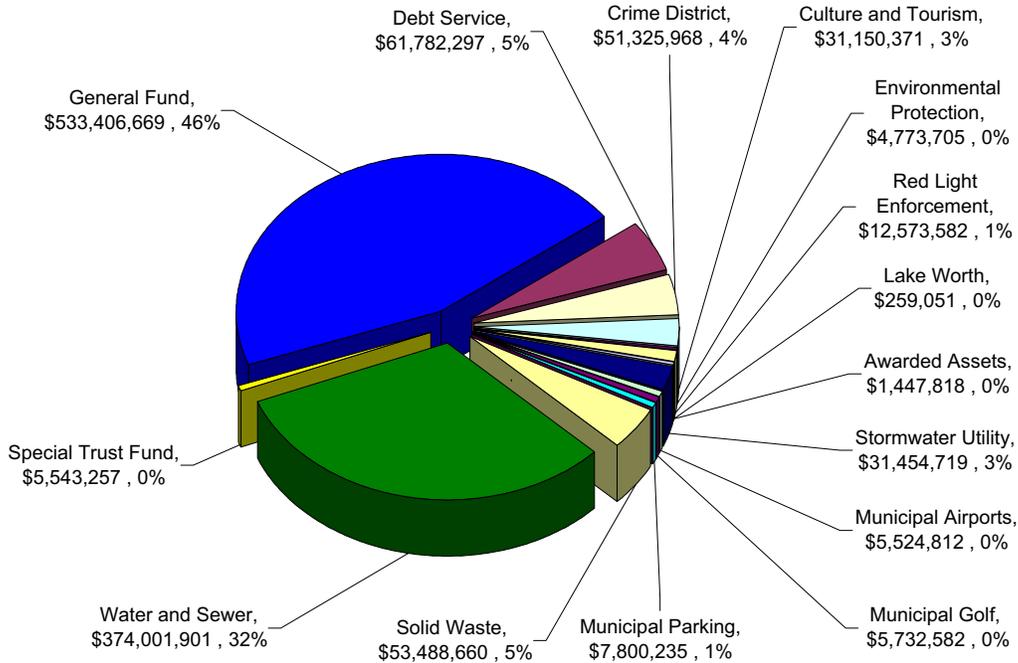
Other Revenues are mainly made up of reimbursement of labor costs and miscellaneous revenues. Revenues in this category are projected to decrease by \$2,128,464 or 81.5 percent from the FY2011 budget. This decrease is due primarily to the elimination of the one-time reimbursement from the State of Texas for Super Bowl costs in FY2011 and the elimination of a salary reimbursement from the federal government. Additionally, there is a decrease in miscellaneous revenue based on historical trends and re-estimates.

TRANSFERS

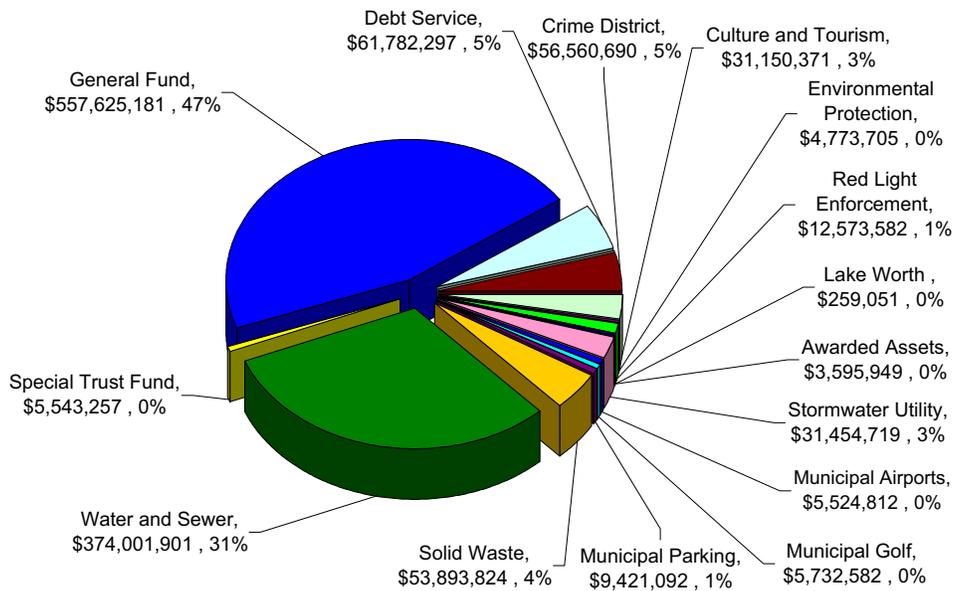
Transfers payments consist of revenues that are transferred from funds such as Solid Waste, Municipal Parking, Water and Sewer, Capital Project Reserve Fund–General Unrestricted Gas Lease and Crime Control Prevention District to the General Fund. Revenues in this category are projected to increase by \$3,069,068 or 7.5 percent from the FY2011 budget. The increase is primarily for the transfer from the Solid Waste Fund and Capital Project Reserve Fund–General Unrestricted Gas Lease Revenue. The transfer from the Solid Waste Fund is for 20 additional Authorized Positions to enhance animal control response, a safe neighborhoods initiative team, commercial waste enforcement and wildlife response. The transfer from the Capital Project Reserve Fund–General Unrestricted Gas Lease Revenue is reimbursing the General Fund for the permit software update costs. Additional revenue will be received for transfers from Water & Sewer Fund and the Storm Water Utility Fund for street rental as a result of potential rate increases and customer growth. Additional transfers will be received from the Municipal Parking Fund as a result of increase collection in this Fund.

**FY2012 ADOPTED BUDGET
CITY OF FORT WORTH
TOTAL OPERATING BUDGET**

REVENUES: \$ 1,180,265,627*



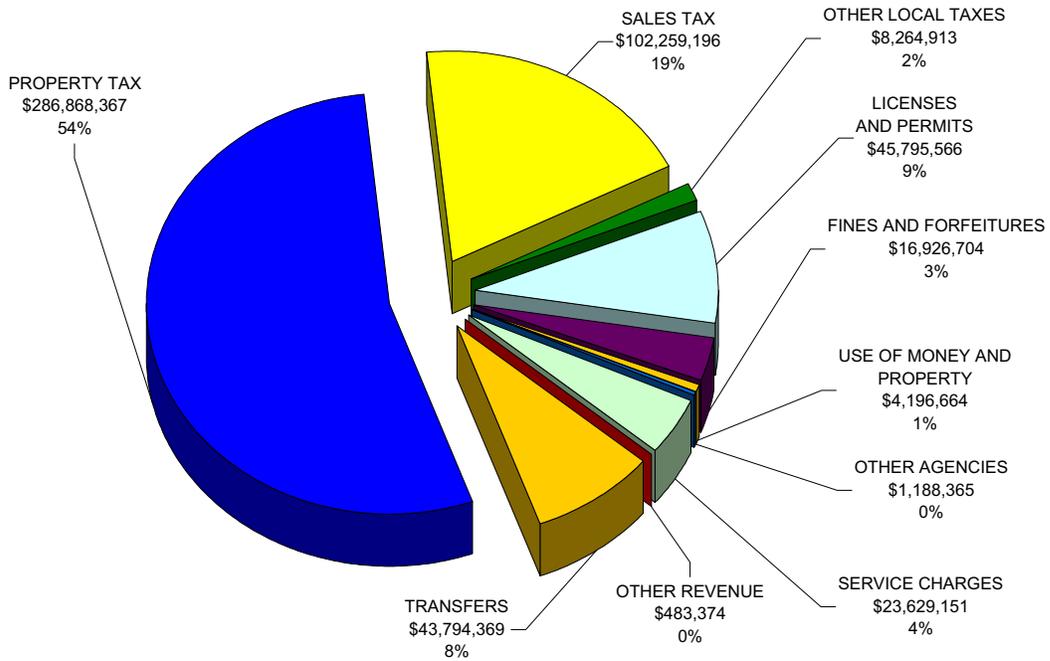
EXPENDITURES: \$ 1,213,893,013*



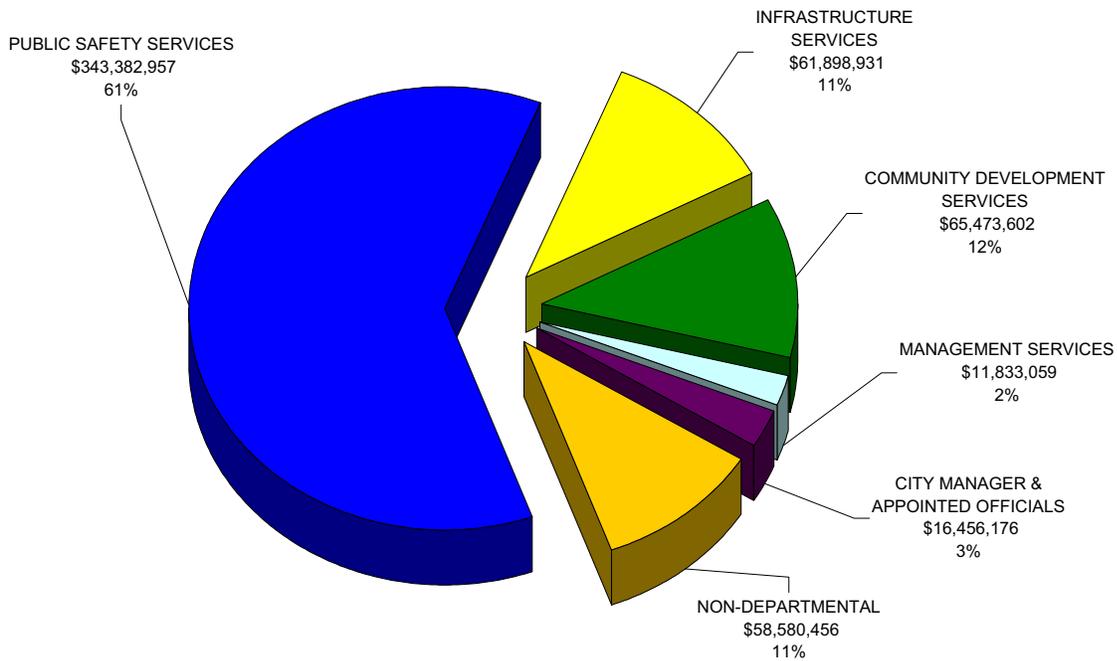
*Excludes internal service funds and insurance funds

**FY2012 ADOPTED BUDGET
CITY OF FORT WORTH
GENERAL FUND BUDGET**

REVENUES: \$ 533,406,669



EXPENDITURES: \$ 557,625,181



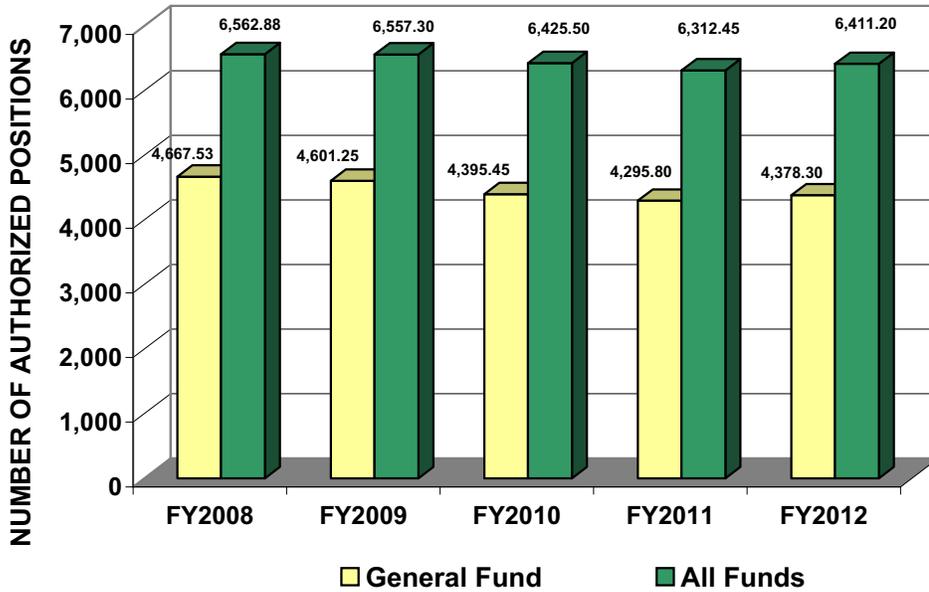
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2010	Adopted FY2011	Adopted FY2012	A.P. Change	% Change	Actual FY2010	Adopted FY2011	Adopted FY2012	\$ Change	% Change
CITY MANAGER	33.00	36.55	41.55	5.00	13.7%	\$ 5,102,238	\$ 6,311,705	\$ 6,523,440	\$ 211,735	3.4%
CITY SECRETARY	11.50	11.50	11.50	0.00	0.0%	\$ 971,046	\$ 1,056,787	\$ 1,203,946	\$ 147,159	13.9%
CODE COMPLIANCE	181.00	176.00	196.00	20.00	11.4%	\$ 14,429,295	\$ 14,247,221	\$ 16,396,786	\$ 2,149,565	15.1%
COMMUNITY RELATIONS	47.65	0.00	0.00	0.00	0.0%	\$ 4,213,440	\$ -	\$ -	\$ -	0.0%
ENVIRONMENTAL MANAGEMENT	8.50	0.00	0.00	0.00	0.0%	\$ 728,655	\$ -	\$ -	\$ -	0.0%
FINANCIAL MANAGEMENT SVCS	71.00	65.00	72.00	7.00	10.8%	\$ 5,853,474	\$ 7,634,301	\$ 7,808,033	\$ 173,732	2.3%
FIRE	950.00	950.00	954.00	4.00	0.4%	\$ 104,179,099	\$ 111,777,471	\$ 118,158,882	\$ 6,381,411	5.7%
HOUSING & ECONOMIC DEVELOPMENT	35.90	19.90	19.90	0.00	0.0%	\$ 7,565,401	\$ 6,168,921	\$ 5,440,045	\$ (728,876)	(11.8%)
HUMAN RESOURCES	36.05	34.25	34.25	0.00	0.0%	\$ 3,884,661	\$ 3,531,435	\$ 4,025,026	\$ 493,591	14.0%
LAW	54.00	53.00	53.00	0.00	0.0%	\$ 5,769,587	\$ 5,979,860	\$ 6,245,503	\$ 265,643	4.4%
LIBRARY	225.25	205.50	230.00	24.50	11.9%	\$ 17,174,905	\$ 18,904,930	\$ 19,851,666	\$ 946,736	5.0%
MUNICIPAL COURT	189.50	201.50	199.50	(2.00)	(1.0%)	\$ 13,120,310	\$ 14,802,316	\$ 15,306,134	\$ 503,818	3.4%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.0%	\$ 59,440,957	\$ 54,753,132	\$ 58,580,456	\$ 3,827,324	7.0%
OFFICE OF CITY AUDITOR	15.00	14.00	14.00	0.00	0.0%	\$ 2,250,111	\$ 2,183,034	\$ 2,483,287	\$ 300,253	13.8%
PARKS & COMMUNITY SERVICES	335.10	329.10	329.10	0.00	0.0%	\$ 33,426,595	\$ 38,617,817	\$ 40,181,891	\$ 1,564,074	4.1%
PLANNING & DEVELOPMENT	151.00	147.00	147.00	0.00	0.0%	\$ 10,855,134	\$ 11,546,420	\$ 13,150,145	\$ 1,603,725	13.9%
POLICE	1,725.00	1,732.00	1,795.00	63.00	3.6%	\$ 175,505,771	\$ 181,241,835	\$ 193,521,155	\$ 12,279,320	6.8%
TRANSPORTATION & PUBLIC WORKS	326.00	320.50	281.50	(39.00)	(12.2%)	\$ 50,277,637	\$ 52,612,739	\$ 48,748,786	\$ (3,863,953)	(7.3%)
GENERAL FUND TOTAL	4,395.45	4,295.80	4,378.30	82.50	1.9%	\$ 514,748,316	\$ 531,369,924	\$ 557,625,181	\$ 26,255,257	4.9%

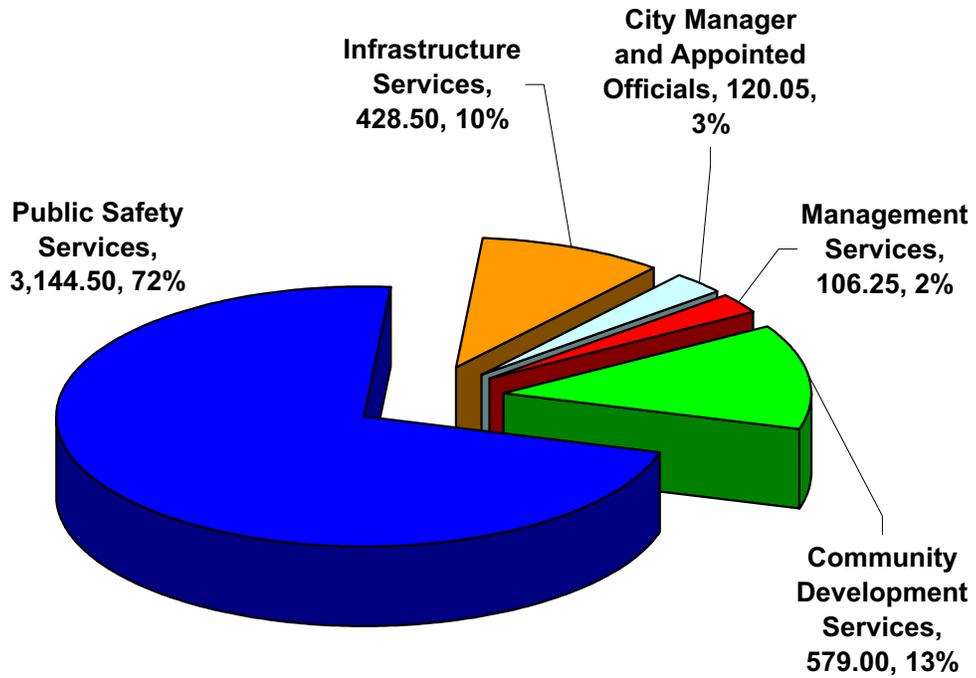
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2010	Adopted FY2011	Adopted FY2012	A.P. Change	% Change	Actual FY2010	Adopted FY2011	Adopted FY2012	\$ Change	% Change
Enterprise Funds										
MUNICIPAL AIRPORTS FUND	26.00	24.00	24.00	0.00	0.0%	\$ 5,069,504	\$ 5,598,784	\$ 5,524,812	\$ (73,972)	(1.3%)
MUNICIPAL GOLF FUND	48.45	47.65	45.65	(2.00)	(4.2%)	\$ 5,636,809	\$ 5,687,673	\$ 5,732,582	\$ 44,909	0.8%
MUNICIPAL PARKING FUND	19.00	6.00	6.00	0.00	0.0%	\$ 5,316,057	\$ 7,539,894	\$ 9,421,092	\$ 1,881,198	24.9%
SOLID WASTE FUND	71.00	73.00	82.00	9.00	12.3%	\$ 49,327,478	\$ 50,783,581	\$ 53,893,824	\$ 3,110,243	6.1%
STORMWATER UTILITY FUND	114.75	102.75	105.00	2.25	2.2%	\$ 25,787,499	\$ 28,065,024	\$ 31,454,719	\$ 3,389,695	12.1%
WATER AND SEWER FUND	926.00	932.00	932.00	0.00	0.0%	\$ 345,135,093	\$ 353,037,854	\$ 374,001,901	\$ 20,964,047	5.9%
Enterprise Funds Total	1,205.20	1,185.40	1,194.65	9.25	0.8%	\$ 436,272,440	\$ 450,712,810	\$ 480,028,930	\$ 29,316,120	6.5%
Internal Service Funds										
CAPITAL PROJECTS SERVICE FUND	145.00	145.00	146.00	1.00	0.7%	\$ 14,773,381	\$ 14,621,006	\$ 15,888,379	\$ 1,267,373	8.7%
EQUIPMENT SERVICES FUND	123.00	123.00	106.00	(17.00)	(13.8%)	\$ 23,726,766	\$ 25,019,050	\$ 26,853,901	\$ 1,834,851	7.3%
INFORMATION SYSTEMS FUND	115.00	120.00	120.00	0.00	0.0%	\$ 23,544,349	\$ 22,999,543	\$ 27,163,739	\$ 4,164,196	18.1%
OFFICE SERVICES FUND	12.00	9.00	9.00	0.00	0.0%	\$ 2,062,503	\$ 1,352,771	\$ 1,666,296	\$ 313,525	23.2%
TEMPORARY LABOR FUND	2.10	1.20	1.20	0.00	0.0%	\$ 1,196,242	\$ 1,056,732	\$ 1,063,679	\$ 6,947	0.7%
Internal Service Funds Total	397.10	398.20	382.20	(16.00)	(4.0%)	\$ 65,303,241	\$ 65,049,102	\$ 72,635,994	\$ 7,586,892	11.7%
Special Funds										
CABLE COMMUNICATIONS	7.00	3.00	0.00	(3.00)	(100.0%)	\$ 1,033,300	\$ 386,236	\$ -	\$ (386,236)	(100.0%)
CRIME DISTRICT	248.00	254.00	238.00	(16.00)	(6.3%)	\$ 48,120,887	\$ 47,434,839	\$ 56,560,690	\$ 9,125,851	19.2%
CULTURE AND TOURISM FUND	129.40	126.00	126.00	0.00	0.0%	\$ 29,373,424	\$ 29,729,447	\$ 31,150,371	\$ 1,420,924	4.8%
DEBT SERVICE FUND	0.00	0.00	0.00	0.00	0.0%	\$ 60,082,477	\$ 65,431,892	\$ 61,782,297	\$ (3,649,595)	(5.6%)
ENVIRONMENTAL PROTECTION	20.50	22.50	23.50	1.00	4.4%	\$ 3,649,286	\$ 4,140,207	\$ 4,773,705	\$ 633,498	15.3%
FEDERAL AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.0%	\$ 904,577	\$ 1,799,200	\$ 2,790,949	\$ 991,749	55.1%
GROUP HEALTH FUND	10.00	10.00	10.00	0.00	0.0%	\$ 73,875,039	\$ 84,649,053	\$ 92,972,818	\$ 8,323,765	9.8%
LAKE WORTH TRUST FUND	0.00	0.00	0.00	0.00	0.0%	\$ 421,264	\$ 676,280	\$ 259,051	\$ (417,229)	(61.7%)
RED LIGHT ENFORCEMENT FUND	0.00	4.00	45.00	41.00	0.0%	\$ 2,783,743	\$ 5,786,012	\$ 12,573,582	\$ 6,787,570	117.3%
RISK MANAGEMENT FUND	7.00	7.00	7.00	0.00	0.0%	\$ 4,948,575	\$ 7,403,937	\$ 7,481,423	\$ 77,486	1.0%
STATE AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.0%	\$ 110,204	\$ 742,856	\$ 805,000	\$ 62,144	8.4%
UNEMPLOYMENT COMP FUND	0.20	0.20	0.20	0.00	0.0%	\$ 792,572	\$ 705,876	\$ 708,608	\$ 2,732	0.4%
WORKERS COMP FUND	5.65	6.35	6.35	0.00	0.0%	\$ 11,486,960	\$ 11,580,505	\$ 12,024,805	\$ 444,300	3.8%
SPECIAL TRUST FUND	0.00	0.00	0.00	0.00	0.0%	\$ 4,459,414	\$ 4,623,018	\$ 5,543,257	\$ 920,239	19.9%
Special Funds Total	427.75	433.05	456.05	23.00	5.3%	\$ 242,041,722	\$ 265,089,358	\$ 289,426,556	\$ 24,337,198	9.2%
TOTAL ALL FUNDS	6,425.50	6,312.45	6,411.20	98.75	1.6%	\$ 1,258,365,719	\$ 1,312,221,194	\$ 1,399,716,661	\$ 87,495,467	6.7%

CHANGES IN AUTHORIZED POSITIONS



**AUTHORIZED POSITION BY FUNCTION
GENERAL FUND, FY2012**



TOTAL = 4,378.30

CITYWIDE FUND BALANCE SUMMARY

	Cash Balance as of 9/30/11	Projected Revenues	Projected Expenditures	Estimated Available Cash as of 9/30/12	Reserve Requirement %	Reserve Requirement	Excess/ (Deficit)
General Fund ¹							
GENERAL FUND	\$90,572,763	\$533,406,669	(\$557,625,181)	\$66,354,251	10%	\$55,762,518	\$10,591,733
Enterprise Funds ²							
MUNICIPAL AIRPORTS FUND	\$1,047,269	\$5,524,812	(\$5,524,812)	\$1,047,269	20%	\$1,096,562	(\$49,293)
MUNICIPAL GOLF FUND	(\$6,154,674)	\$5,732,582	(\$5,732,582)	(\$6,154,674)	20%	\$1,146,516	(\$7,301,190)
MUNICIPAL PARKING FUND	\$1,675,703	\$7,800,235	(\$9,421,092)	\$54,846	20%	\$308,509	(\$253,663)
SOLID WASTE FUND	\$34,930,812	\$53,488,660	(\$53,893,824)	\$34,525,648	20%	\$10,226,048	\$24,299,600
STORM WATER UTILITY FUND	\$6,897,432	\$31,454,719	(\$31,454,719)	\$6,897,432	20%	\$3,892,353	\$3,005,079
WATER AND SEWER FUND	\$59,111,735	\$374,001,901	(\$374,001,901)	\$59,111,735	20%	\$45,355,498	\$13,756,237
Internal Service Funds ²							
CAPITAL PROJECTS SERVICE FUND	\$1,695,149	\$15,888,379	(\$15,888,379)	\$1,695,149	0%	\$0	\$1,695,149
EQUIPMENT SERVICES FUND	(\$680,517)	\$26,853,901	(\$26,853,901)	(\$680,517)	0%	\$0	(\$680,517)
INFORMATION SYSTEMS FUND	\$7,643,204	\$23,716,216	(\$27,163,739)	\$4,195,681	0%	\$0	\$4,195,681
OFFICE SERVICES FUND	(\$611,937)	\$1,666,296	(\$1,666,296)	(\$611,937)	0%	\$0	(\$611,937)
TEMPORARY LABOR FUND	\$554,142	\$1,063,679	(\$1,063,679)	\$554,142	0%	\$0	\$554,142
Special Funds ²							
CRIME DISTRICT	\$27,780,146	\$51,325,968	(\$56,560,690)	\$22,545,424	37%	\$20,644,220	\$1,901,203
CULTURE AND TOURISM FUND	\$15,692,165	\$31,150,371	(\$31,150,371)	\$15,692,165	20%	\$4,784,765	\$10,907,400
ENVIRONMENTAL PROTECTION FUND	\$7,112,094	\$4,773,705	(\$4,773,705)	\$7,112,094	20%	\$882,893	\$6,229,201
GROUP HEALTH FUND	\$24,975,009	\$92,972,818	(\$92,972,818)	\$24,975,009	20%	\$18,594,564	\$6,380,445
LAKE WORTH TRUST FUND	\$42,991	\$259,051	(\$259,051)	\$42,991	0%	\$0	\$42,991
RISK MANAGEMENT FUND	\$11,844,420	\$7,481,423	(\$7,481,423)	\$11,844,420	25%	\$1,870,356	\$9,974,064
RED LIGHT ENFORCEMENT FUND	\$5,537,823	\$12,573,582	(\$12,573,582)	\$5,537,823	20%	\$2,514,716	\$3,023,106
UNEMPLOYMENT COMP FUND	\$256,494	\$708,608	(\$708,608)	\$256,494	25%	\$177,152	\$79,342
WORKERS COMP FUND	\$3,983,402	\$13,233,964	(\$12,024,805)	\$5,192,561	25%	\$3,006,201	\$2,186,360

1 - Fund/Cash balance information as of 9/30/11 for General Fund is based on information provided by the FMS Department as it appeared in the 2010 CAFR for 09/30/10 then adjusted by encumbrances, inventories and potential supplemental appropriations in FY2011.

2 - Fund/Cash balance information as of 9/30/11 is based on information provided by the FMS Department as it appeared in the 2010 CAFR for 09/30/10. The projected Fund/Cash balance for FY2011 was then adjusted by estimated revenue and expenditure in each fund for FY2011.

FUND STATEMENT**FUND:****GENERAL FUND**

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City budget. In accordance with the City's Financial Management Policy Statements (FMPS) with regard to a reliable, equitable and diversified revenue stream, the General Fund revenues include property taxes, sales tax, license and permit fees, service charges, fines and forfeitures, and other miscellaneous revenues, such as other governmental agency revenues and interest revenue. These revenues are used to finance City departments that provide basic services. There are several other funds in the City of Fort Worth; however, all activities that are supported by tax dollars are only included in the General Fund.

The City's property tax generates the largest percentage of revenue for the General Fund. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. For FY2012, the City's adopted property tax rate is \$0.8550 per \$100 of net taxable valuation. This is unchanged from the FY2011 property tax rate. Sales tax, the second largest revenue source for the City, also underpins the City's General Fund.

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is estimated to be \$61,782,297. In FY2009, the decision was made that the debt service payment will no longer pass through the General Fund. Property tax associated with debt service will be deposited directly in the General Debt Service Fund.

In accordance with the FMPS, the City's Financial Management Services Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

The City also makes a concerted effort to maintain the General Fund's undesignated fund balance at 10 percent of current year budgeted expenditures. To monitor the condition of the General Fund and all other City funds, a financial management report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Financial Forecast that discusses trends affecting the City, as well as critical issues.

The General Fund budget funds 4,378.30 authorized positions and 15 operating departments. Each department, listed alphabetically in the General Fund section, has a primary focus. General Fund departments provide primary services directly to the public, as well as support services to other City departments.

FORT WORTH



**GENERAL FUND BUDGET SUMMARY
FY2012**

REVENUES:

Property Tax	\$286,868,367
Sales Tax	102,259,196
Other Local Taxes	8,264,913
Licenses and Permits	45,795,566
Fines and Forfeitures	16,926,704
Use of Money and Property	4,196,664
Revenue from Other Agencies	1,188,365
Charges for Current Services	23,629,151
Other Revenue	<u>483,374</u>

TOTAL REVENUE \$489,612,300

OTHER FINANCING SOURCES:

Transfer from the Water and Sewer Fund	\$22,611,776
Transfer from Crime Control Prevention District	7,997,526
Transfer from the Municipal Parking Fund	3,958,707
Transfer from the Solid Waste Fund	4,483,971
Transfer from the Stormwater Utility Fund	1,841,968
Transfer from the Lake Worth Fund	259,051
Other Transfers	<u>2,641,370</u>

TOTAL OTHER FINANCING SOURCES \$43,794,369

USE OF FUND BALANCE \$24,218,512

TOTAL REVENUE AND OTHER FINANCING SOURCES \$557,625,181

EXPENDITURES:

Personal Services	\$406,425,601
Supplies	25,427,378
Contractual Services	<u>121,506,302</u>

TOTAL RECURRING EXPENSES \$553,359,281

CAPITAL OUTLAY:

Capital Outlay	<u>\$4,265,900</u>
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TOTAL CAPITAL OUTLAY \$4,265,900

TOTAL EXPENDITURES \$557,625,181

**PROJECTED
FY2012 FUND BALANCE
GENERAL FUND**

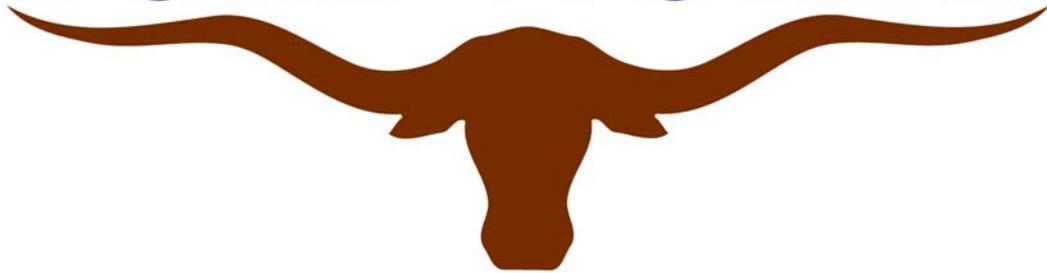
Fund Balance as of 9/30/10:	\$105,558,196
Estimated Reserved For Encumbrances	(\$6,168,282)
Estimated Reserved For Inventories	(3,447,842)
Estimated Reserved For Advances	(5,966,214)
Estimated Reserved For Prepays	(531,555)
Estimated Designated For Rate Case	(500,000)
Estimated Designated For Accum Savings Program	<u>(100,000)</u>
FY2010 Unreserved, Undesignated Fund Balance:	\$88,844,303
Total Projected revenues for FY2011	\$537,124,056
Total Projected expenditure for FY2011	(\$557,888,693)
Projected Fund Balance at 2011 Fiscal Year End:	\$68,079,666
Potential Supplemental Appropriations*	\$22,493,097
FY2011 Net Available Fund Balance:	\$90,572,763
Projected Revenues for FY2012	\$533,406,669
Projected Expenditures for FY2012	(\$557,625,181)
Unreserved, Undesignated Fund Balance as of 9/30/12:	\$66,354,251
10% Reserve requirement	\$55,762,518
Fund Balance Available over/(under)	\$10,591,733
Percent of Fund Balance over/(under)	11.90%

*Potential Appropriations includes \$10.6M reimbursement for aircraft rescue and firefighting services at stations 35 & 44; \$5.0M transferred back to the General Fund from the Capital Projects Reserve Fund; \$4,196,925 from the sale of the existing public safety training center to the Tarrant Water District; \$2.2M from the CCPD for the Fund's share of the purchase of land that will be used for the new public safety training center, \$2,195,336 retroactive Electricity Franchise fees which represent an increase that was disallowed by the PUC in 09, and \$1,633,936 proceeds from the ERR Program Funding to reimburse employers for a portion of the cost of early retiree health benefits. The total reimbursement is offset by an adjustment to the fund balance in the amount of (\$2,548,100) for the loan to the Fort Worth Air and Space Museum Foundation and cash advances to the Transportation Utility Fund in the amount of (\$100,000) as well as Office Services and Golf funds in the amount of (\$685,000) which are not reflected in the total "FY2010 Unreserved, Undesignated Fund Balance".

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2010	Adopted FY2011	Adopted FY2012	A.P. Change	% Change	Actual FY2010	Adopted FY2011	Adopted FY2012	\$ Change	% Change
CITY MANAGER	33.00	36.55	41.55	5.00	13.7%	\$ 5,102,238	\$ 6,311,705	\$ 6,523,440	\$ 211,735	3.4%
CITY SECRETARY	11.50	11.50	11.50	0.00	0.0%	\$ 971,046	\$ 1,056,787	\$ 1,203,946	\$ 147,159	13.9%
CODE COMPLIANCE	181.00	176.00	196.00	20.00	11.4%	\$ 14,429,295	\$ 14,247,221	\$ 16,396,786	\$ 2,149,565	15.1%
COMMUNITY RELATIONS	47.65	0.00	0.00	0.00	0.0%	\$ 4,213,440	\$ -	\$ -	\$ -	0.0%
ENVIRONMENTAL MANAGEMENT	8.50	0.00	0.00	0.00	0.0%	\$ 728,655	\$ -	\$ -	\$ -	0.0%
FINANCIAL MANAGEMENT SVCS	71.00	65.00	72.00	7.00	10.8%	\$ 5,853,474	\$ 7,634,301	\$ 7,808,033	\$ 173,732	2.3%
FIRE	950.00	950.00	954.00	4.00	0.4%	\$ 104,179,099	\$ 111,777,471	\$ 118,158,882	\$ 6,381,411	5.7%
HOUSING & ECONOMIC DEVELOPMENT	35.90	19.90	19.90	0.00	0.0%	\$ 7,565,401	\$ 6,168,921	\$ 5,440,045	\$ (728,876)	(11.8%)
HUMAN RESOURCES	36.05	34.25	34.25	0.00	0.0%	\$ 3,884,661	\$ 3,531,435	\$ 4,025,026	\$ 493,591	14.0%
LAW	54.00	53.00	53.00	0.00	0.0%	\$ 5,769,587	\$ 5,979,860	\$ 6,245,503	\$ 265,643	4.4%
LIBRARY	225.25	205.50	230.00	24.50	11.9%	\$ 17,174,905	\$ 18,904,930	\$ 19,851,666	\$ 946,736	5.0%
MUNICIPAL COURT	189.50	201.50	199.50	(2.00)	(1.0%)	\$ 13,120,310	\$ 14,802,316	\$ 15,306,134	\$ 503,818	3.4%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.0%	\$ 59,440,957	\$ 54,753,132	\$ 58,580,456	\$ 3,827,324	7.0%
OFFICE OF CITY AUDITOR	15.00	14.00	14.00	0.00	0.0%	\$ 2,250,111	\$ 2,183,034	\$ 2,483,287	\$ 300,253	13.8%
PARKS & COMMUNITY SERVICES	335.10	329.10	329.10	0.00	0.0%	\$ 33,426,595	\$ 38,617,817	\$ 40,181,891	\$ 1,564,074	4.1%
PLANNING & DEVELOPMENT	151.00	147.00	147.00	0.00	0.0%	\$ 10,855,134	\$ 11,546,420	\$ 13,150,145	\$ 1,603,725	13.9%
POLICE	1,725.00	1,732.00	1,795.00	63.00	3.6%	\$ 175,505,771	\$ 181,241,835	\$ 193,521,155	\$ 12,279,320	6.8%
TRANSPORTATION & PUBLIC WORKS	326.00	320.50	281.50	(39.00)	(12.2%)	\$ 50,277,637	\$ 52,612,739	\$ 48,748,786	\$ (3,863,953)	(7.3%)
GENERAL FUND TOTAL	4,395.45	4,295.80	4,378.30	82.50	1.9%	\$ 514,748,316	\$ 531,369,924	\$ 557,625,181	\$ 26,255,257	4.9%

FORT WORTH



COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUALS FY2009	ACTUALS FY2010	ADOPTED FY2011	ADOPTED FY2012	\$ VARIANCE	% VARIANCE
Property Tax	\$285,757,369	\$293,534,368	\$284,631,927	\$286,868,367	\$2,236,440	0.8%
Sales Tax	99,362,097	99,934,150	96,351,438	102,259,196	5,907,758	6.1%
Other Local Taxes	9,213,333	8,880,789	8,803,113	8,264,913	(538,200)	(6.1%)
Licenses & Permits	42,765,130	44,722,902	42,805,272	45,795,566	2,990,294	7.0%
Fines & Forfeitures	15,665,544	14,590,942	16,399,054	16,926,704	527,650	3.2%
Use of Money & Property	13,841,929	4,012,799	5,137,845	4,196,664	(941,181)	(18.3%)
From Other Agencies	1,617,716	1,294,056	1,259,453	1,188,365	(71,088)	(5.6%)
Service Charges	22,160,403	20,775,855	23,626,624	23,629,151	2,527	0.0%
Other Revenue	8,831,759	1,931,298	2,611,838	483,374	(2,128,464)	(81.5%)
Transfers	<u>46,355,997</u>	<u>42,389,767</u>	<u>40,725,301</u>	<u>43,794,369</u>	<u>3,069,068</u>	<u>7.5%</u>
Total Revenue	\$545,571,277	\$532,066,926	\$522,351,865	\$533,406,669	\$11,054,804	2.1%
Use of Fund Balance	\$0	\$0	<u>\$9,018,059</u>	<u>\$24,218,512</u>	<u>\$15,200,453</u>	<u>168.6%</u>
Total General Fund Resources	\$545,571,277	\$532,066,926	\$531,369,924	\$557,625,181	\$26,255,257	4.9%

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	ADOPTED FY2012
Adjusted Net Taxable Value	\$40,866,909,245	\$41,263,910,555	\$41,013,144,308	\$42,070,860,011
Tax Rate	0.8550	0.8550	0.8550	0.8550
Operating	0.7109	0.7109	0.7109	0.7009
Debt Service	0.1441	0.1441	0.1441	0.1541
Total Levy	\$354,199,844	\$352,806,435	\$350,662,384	\$359,705,853
Estimated Levy Adjustments	0.00%	0.00%	0.00%	0.00%
Levy Adjusted Collections	\$354,199,844	\$352,806,435	\$350,662,384	\$359,705,853
Collection Rate			98.00%	98.00%
Total Collection of Levy	\$344,172,000	\$354,605,000	\$343,649,136	\$352,511,736
TIF Contributions	(\$6,162,402)	(\$8,462,300)	(\$8,462,300)	(\$8,655,600)
Estimated Refunds	(\$367,482)	(\$2,250,000)	(\$2,250,000)	(\$2,250,000)
Budgeted Revenues				
General Fund	\$281,478,097	\$287,414,368	\$276,824,324	\$280,037,124
Debt Levy	<u>\$56,898,983</u>	<u>\$56,898,983</u>	<u>\$56,112,512</u>	<u>\$61,569,012</u>
Subtotal Current Property Taxes	\$338,377,080	\$344,313,351	\$332,936,836	\$341,606,136
OTHER PROPERTY TAXES				
Delinquent Property Taxes	\$2,592,171	\$3,846,437	\$3,759,477	\$3,552,722
Vehicle Inventory	\$137,279	\$76,457	\$165,000	\$76,457
Interest/Penalty Charges	<u>\$3,064,110</u>	<u>\$3,073,929</u>	<u>\$3,883,126</u>	<u>\$3,202,064</u>
Subtotal Other Property Taxes	\$5,793,560	\$6,996,823	\$7,807,603	\$6,831,243
TOTAL PROPERTY TAXES				
Operating Taxes	\$287,271,657	\$294,411,191	\$284,631,927	\$286,868,367
Debt Service Taxes	\$56,898,983	\$56,898,983	\$56,112,512	\$61,569,012

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
023	CODE COMPLIANCE				
421392	\$17,820	\$63,950	\$45,700	\$73,442	\$65,448
422502	\$1,442,565	\$1,541,013	\$1,448,500	\$1,510,016	\$1,486,750
422504	\$34,459	\$35,650	\$34,460	\$35,375	\$36,000
422506	\$45,915	\$52,250	\$50,000	\$42,673	\$53,750
422694	\$11,400	\$16,575	\$13,500	\$18,680	\$18,750
422832	\$49	\$13	\$50	\$1	\$50
424842	\$135,620	\$160,651	\$264,936	\$129,951	\$134,100
442102	\$0	\$3,900	\$5,000	\$6,427	\$5,800
462207	\$1,475	\$1,000	\$2,500	\$1,250	\$2,000
462208	\$100	\$300	\$0	\$600	\$1,000
462215	\$12,294	\$12,424	\$10,307	\$12,053	\$14,600
462216	\$14,308	\$14,457	\$20,868	\$16,384	\$20,290
462219	\$11,696	\$8,712	\$10,584	\$10,525	\$12,725
462220	\$527,186	\$534,530	\$709,347	\$556,807	\$733,320
462290	\$74,070	\$43,659	\$50,000	\$48,040	\$43,500
462374	\$31,097	\$37,457	\$33,100	\$45,696	\$39,433
462376	\$26,404	\$16,782	\$30,000	\$47,915	\$24,365
462415	\$39,968	\$41,379	\$66,846	\$36,545	\$38,725
462416	\$20,553	\$14,961	\$18,048	\$10,713	\$12,105
462417	\$27,164	\$28,660	\$24,800	\$27,671	\$24,650
462418	\$36,011	\$27,286	\$103,000	\$34,496	\$26,950
462424	\$1,180	\$1,400	\$1,000	\$483	\$1,800
462434	\$21,072	\$19,495	\$25,000	\$21,844	\$18,400
462470	\$7,312	\$0	\$2,500	\$6,275	\$900
464204	\$22,150	\$23,075	\$18,200	\$13,450	\$24,350
464704	\$282,998	\$275,381	\$283,000	\$290,571	\$286,220
464774	\$77,380	\$81,440	\$75,220	\$70,087	\$76,750
464884	\$43,709	\$74,844	\$58,250	\$46,851	\$57,880
464924	\$492,337	\$587,715	\$500,000	\$556,667	\$549,521
464934	\$61,081	\$89,484	\$75,000	\$70,500	\$65,448
464983	\$6,674	\$17,487	\$20,000	\$29,365	\$0
464984	\$152,150	\$179,754	\$181,210	\$199,819	\$13,449
464990	\$22,960	\$22,100	\$18,000	\$17,853	\$184,000
472064	\$538,291	\$889,303	\$964,794	\$1,894,820	\$18,780
475280	\$2,000	\$9,500	\$0	\$83,120	\$2,347,773
481306	\$5,249	\$49,850	\$0	\$134	\$25,000
481399	\$291	\$1,094	\$0	\$26	\$20
Total: Code Compliance	\$4,246,988	\$4,977,531	\$5,163,720	\$5,967,125	\$6,464,602
007	COMMUNITY RELATIONS				
472045	\$79,538	\$79,538	\$0	\$0	\$0
472069	\$213,384	\$213,384	\$0	\$0	\$0
472064	\$71,779	\$71,779	\$0	\$0	\$0
472103	\$219,060	\$219,060	\$0	\$0	\$0
481306	\$673	\$27,646	\$0	\$0	\$0
Total: Community Relations	\$584,434	\$611,407	\$0	\$0	\$0
013	FINANCIAL MANAGEMENT SERVICES				
411012	\$279,963,806	\$286,646,269	\$276,824,324	\$279,835,243	\$280,037,124
411022	\$2,592,172	\$3,552,702	\$3,759,477	\$3,397,613	\$3,552,722
411032	\$137,280	\$76,457	\$165,000	\$189,193	\$76,457
411042	\$3,064,111	\$3,258,940	\$3,883,126	\$2,790,456	\$3,202,064
412072	\$6,273,177	\$5,855,859	\$5,983,000	\$5,398,279	\$5,863,340
412102	\$99,362,097	\$99,934,150	\$96,351,438	\$98,750,176	\$102,259,196
412122	\$2,626,026	\$2,723,255	\$2,533,080	\$2,720,597	\$2,099,898
412132	\$314,130	\$301,675	\$287,033	\$142,149	\$301,675
421292	\$24,983,371	\$25,021,584	\$25,542,900	\$25,540,992	\$26,542,900
421322	\$7,096,297	\$7,310,725	\$7,070,000	\$7,556,149	\$7,310,725
421342	\$2,500,193	\$2,662,640	\$2,254,920	\$2,789,944	\$2,771,210
421362	\$3,810,279	\$4,792,354	\$3,559,827	\$5,492,183	\$4,792,354
421372	\$0	\$0	\$200	\$0	\$200
423602	\$159,531	\$305,598	\$157,000	\$93,833	\$157,000
423632	\$2,270	\$3,542	\$2,400	\$3,883	\$2,400
423652	\$9,636	\$9,888	\$10,000	\$9,178	\$10,000
423732	\$1,154	\$1,746	\$1,500	\$1,088	\$1,500
423742	\$30,600	\$26,685	\$36,500	\$36,120	\$36,500
423752	\$8,420	\$7,100	\$6,500	\$8,000	\$6,500
441012	\$2,706,776	\$2,155,523	\$2,350,690	\$1,390,019	\$1,350,690

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
441072 UNREALIZED GAIN	\$285,628	\$192,022	\$0	\$0	\$0
444553 SALVAGE SALES	\$137,770	\$352,734	\$165,000	\$199,659	\$165,000
451593 REV. T.C. TAX APPRAISAL D	\$67,699	\$0	\$0	\$0	\$0
451693 REIMB INDIRECT COSTS	\$724,429	\$771,335	\$660,000	\$773,320	\$627,000
461024 ENGINEERING FEES	\$30	\$18	\$0	\$27	\$0
461044 SERVICES TO AMERICAN AIRL	\$0	\$111,250	\$0	\$15,000	\$0
461094 WATER DEPT.ADMN.CHARGE	\$3,694,239	\$3,694,239	\$4,903,761	\$4,903,761	\$3,868,755
461144 CABLE FUND ADMIN CHARGE	\$54,822	\$0	\$0	\$0	\$0
461244 OFFICE SERVICES ADM CHGS	\$278,325	\$278,325	\$0	\$0	\$102,256
461264 LAKE WORTH TRUST FUND ADM	\$21,264	\$21,264	\$0	\$0	\$0
461806 PI19 ADMIN CHARGES	\$0	\$0	\$0	\$0	\$460,368
461816 PI61 ADMIN CHARGES	\$0	\$0	\$0	\$0	\$609,425
461823 ADMIN CHG TEMPORARY LABOR	\$11,915	\$11,915	\$0	\$0	\$5,723
461826 PI68 ADMIN CHARGES	\$0	\$0	\$0	\$0	\$814,496
461833 ADMIN CHG STORMWATER	\$298,373	\$298,373	\$300,084	\$300,084	\$232,263
461836 R159 ADMIN CHARGES	\$0	\$0	\$0	\$0	\$6,232
461843 ADMIN CHG CULTURE&TOURISM	\$150,328	\$150,328	\$218,181	\$218,181	\$145,035
461853 ADMIN CHG ENV MGMT	\$0	\$165,905	\$103,653	\$103,653	\$44,549
461863 ADMIN CHARGE AIRPORT	\$339,836	\$90,031	\$98,837	\$98,837	\$90,360
461893 GOLF COURSE ADM CHG	\$0	\$324,516	\$191,689	\$191,689	\$245,967
461913 PARKING BLDG ADM CHG	\$60,498	\$60,498	\$70,566	\$70,566	\$80,387
461923 SOLID WASTE ADMIN CHG	\$492,559	\$492,559	\$448,507	\$448,507	\$242,480
461963 REVENUE FROM PAYROLL SERV	\$66,878	\$64,700	\$83,994	\$65,018	\$67,252
472040 TRANSFER FROM PE40	\$0	\$202,000	\$216,884	\$216,884	\$218,850
472045 FM WATER/SEWER OPTG FD	\$14,546,285	\$18,687,811	\$20,982,407	\$20,893,200	\$22,599,276
472059 XFERS FM PARK FACL FUND	\$2,843,097	\$3,129,297	\$3,307,680	\$3,307,680	\$3,958,707
472064 TRANSFER FROM SOLID WASTE	\$1,751,866	\$2,167,075	\$2,041,997	\$2,041,997	\$1,961,198
472069 TRANSFER FROM STORMWATER	\$751,760	\$1,314,137	\$1,559,073	\$1,559,073	\$1,811,573
476002 INTRA-FUND TRANS IN GG02	\$19,426	\$0	\$0	\$0	\$0
476071 INTRA-FUND TRANS IN RISK MGMT	\$5,000,000	\$0	\$0	\$0	\$0
476073 INTRA-FUND TRANS IN WORKERS COMP	\$3,000,000	\$0	\$1,600,000	\$1,600,000	\$0
481306 MISCELLANEOUS REVENUE	\$485,026	\$306,861	\$200,000	\$26,800	\$200,000
481326 OPEN RECORDS REVENUE	\$1,070	\$268	\$4,251	\$0	\$4,251
481366 RETURNED CK PROCESSING CH	\$4,990	\$3,550	\$10,000	\$2,780	\$10,000
481399 OVER/SHORT MISCELLANEOUS	\$55	\$7,527	\$0	\$0	\$0
481700 SALES TAX ADJUSTMENT	\$818	\$524	\$0	\$5	\$0
481906 REV FOR PAY\$ PROGRAM	\$12,920	\$0	\$0	\$0	\$0
Total: Financial Management Services	\$470,743,232	\$477,545,754	\$467,945,479	\$473,181,817	\$478,945,858
036 FIRE					
424882 FIRE-RELATED PERMITS	\$99,280	\$109,705	\$123,080	\$104,773	\$123,080
451613 EMERG MGMT REV-TARRA	\$0	\$25,272	\$101,088	\$0	\$63,000
461314 FALSE FIRE ALARM FEES	\$31,525	\$23,865	\$50,000	\$38,412	\$50,000
461324 MOBILE FUEL FEE	\$12,800	\$8,700	\$5,500	\$5,500	\$5,500
462252 FIRE ALARM SYS REGIS	\$901,907	\$580,312	\$843,918	\$507,440	\$580,312
462574 FIRE INSPECTION FEES	\$402,010	\$562,183	\$503,500	\$503,500	\$503,500
462604 FIRE SVC-WESTOVER HI	\$137,444	\$142,354	\$144,490	\$144,490	\$154,768
462605 FIRE SVC-HURST	\$30,000	\$22,253	\$0	\$0	\$0
472076 TRANSFER FROM GR76	\$9,172	\$3,402	\$0	\$0	\$0
472088 TRANSFERS FROM FE88	\$18,800	\$32,261	\$0	\$25,527	\$0
476073 INTRA-FUND TRANS IN FE73	\$0	\$118,428	\$0	\$0	\$0
476085 FOR GASB-10	\$883,093	\$47,312	\$0	\$0	\$0
481035 SALARY REIMB-OTHER AGENCY	\$629,123	\$276,786	\$0	\$34,608	\$0
481120 RECOVERY OF LABOR	\$4,660	\$2,767	\$0	\$0	\$0
481272 MISC REVENUE	\$18,975	\$579	\$0	\$1,000	\$0
481282 FEE:FIRE REPORTS & MISC R	\$3,770	\$4,137	\$5,000	\$3,955	\$5,000
481306 MISCELLANEOUS REVENUE	\$120	\$1,269	\$0	\$4,790	\$0
481326 OPEN RECORDS REVENUE	\$670	\$690	\$500	\$500	\$500
488100 CONTRIBUTION FM CAP PROJECTS	\$49	\$0	\$0	\$0	\$0
Total: Fire	\$3,183,398	\$1,962,275	\$1,777,076	\$1,374,495	\$1,485,660
017 HOUSING & ECONOMIC DEVELOPMENT					
441012 INTEREST ON INVESTMENTS	\$3,014	\$0	\$0	\$0	\$0
441042 INT ON CASH HD BY TRUSTEE	\$0	\$201	\$0	\$0	\$0
442001 LEASE REVENUE	\$0	\$0	\$0	\$200	\$0
442323 INTERNATIONAL CENTER RENT	\$51,163	\$18,114	\$0	\$0	\$0
442353 BAC RENT	\$555	\$0	\$0	\$0	\$0
451669 REVENUE FROM GUINN SCHOOL	\$122,571	\$140,614	\$122,445	\$112,837	\$122,445
467040 COPY MACHINE FEES	\$0	\$55	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
472072 TRANSFERS FM FUND FE72	\$0	\$0	\$0	\$5,339	\$0
472109 TRANSFER FROM R109	\$0	\$0	\$0	\$250,000	\$0
475280 TAX FORECLOSURE PROP SALE	\$11,500	\$36,308	\$0	\$118,141	\$30,000
481306 MISCELLANEOUS REVENUE	\$12,799	\$6,409	\$0	\$9,432	\$0
481326 OPEN RECORDS REVENUE	\$0	\$24	\$0	\$16	\$0
481390 FORFEIT TAX ABT APP FEES	\$31,264	\$0	\$0	\$0	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$206,472	\$0	\$0	\$0	\$0
Total: Housing & Economic Development	\$439,338	\$201,725	\$122,445	\$495,965	\$152,445
084 LIBRARY					
466412 MECHANDISE SALES	\$6,354	\$6,435	\$6,414	\$5,529	\$5,381
466550 TAXABLE LIB COPIER	\$58,047	\$58,995	\$52,736	\$62,923	\$59,001
467026 MISCELLANEOUS CHARGES	\$7,772	\$7,459	\$5,984	\$6,365	\$5,635
467036 RETRIVAL FEES	\$8,818	\$8,096	\$7,884	\$7,885	\$8,349
467855 OVERDUE BOOK CHARGES	\$567,797	\$502,623	\$406,638	\$473,335	\$479,778
467875 LOST BOOK PAYMENTS	\$26,341	\$28,405	\$20,730	\$16,486	\$22,737
467885 SPECIAL GIFTS TO LIBRARY	\$369	\$175	\$196	\$1,047	\$196
467955 OUT-OF-COUNTY FEE	\$2,967	\$2,460	\$1,765	\$1,489	\$2,106
467960 MEETING ROOM RENTAL	\$8,813	\$9,263	\$12,766	\$15,954	\$10,249
472072 TRANSFER FROM FE72	\$0	\$56,420	\$0	\$0	\$0
472088 TRANSFER FROM FE88	\$0	\$56,420	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$24	\$500	\$265	\$1,795	\$174
481399 OVER/SHORT MISCELLANEOUS	\$456	\$176	\$0	\$8	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$18,941	\$0	\$0	\$0	\$0
Total: Library	\$706,699	\$737,427	\$515,378	\$592,817	\$593,606
038 MUNICIPAL COURT					
431014 CHILD SAFTY FUND	\$84,141	\$99,159	\$99,047	\$103,183	\$96,331
431015 UNFORM TRAFFIC ACT	\$250,716	\$214,923	\$218,856	\$184,995	\$176,353
431018 SECURITY FEE	\$0	\$80,171	\$0	\$0	\$0
431019 TPP FEES	\$238,252	\$253,548	\$259,740	\$301,804	\$339,656
431023 DEFERRED DISPOSITION	\$2,476,809	\$2,065,501	\$1,982,946	\$2,720,100	\$2,568,859
431029 STATE JURY FEE	\$45,426	\$39,980	\$40,795	\$35,999	\$33,411
431031 CIVIL JUSTICE FEE-LOCAL	\$0	\$0	\$0	\$457	\$459
431032 INDIGENT DEFENSE FEE-CFW	\$0	\$0	\$0	\$13,905	\$13,442
431037 TPP-COURT IMPROVEMENTS	\$59,340	\$63,388	\$64,898	\$75,415	\$81,705
431053 PENALTY FEES	\$1,656,403	\$1,868,781	\$1,921,956	\$2,151,432	\$2,306,657
431083 CASH BOND RECEIPTS	\$0	\$150	\$0	\$233	\$0
431093 DRIVING SAFETY COURSE FEE	\$153,700	\$117,157	\$116,619	\$78,892	\$70,489
431095 OPEN RECORDS REQUEST	\$330	\$8,347	\$5,825	\$8,323	\$7,145
431120 FWISD TRUANCY COURT	\$626,624	\$648,360	\$598,877	\$598,877	\$669,354
431130 TRAFFIC FINES	\$7,152,389	\$6,401,482	\$8,078,319	\$7,019,485	\$7,641,451
431140 GENERAL FINES	\$1,577,835	\$1,501,799	\$1,809,678	\$1,771,721	\$1,892,494
431160 NTA TRAFFIC	\$581,836	\$509,942	\$526,526	\$455,957	\$476,048
431170 NTA GENERAL COMPLAINT	\$44,277	\$34,196	\$35,332	\$33,639	\$30,983
431922 COPYING COURT DOCUMENT	\$0	\$0	\$122	\$0	\$0
431952 JUDICIAL FEE-LOCAL	\$67,679	\$117,240	\$60,000	\$52,792	\$51,214
431962 COURT SERVICE FEE-10%	\$507,452	\$435,750	\$449,160	\$396,139	\$381,266
431964 COURT COSTS-LOCAL	\$120,645	\$104,546	\$106,698	\$88,404	\$85,476
431982 APPEAL FEES	\$277	\$590	\$500	\$633	\$781
431983 SUMMONS FEE	\$2,894	\$2,288	\$2,100	\$2,475	\$2,570
462644 ADM FEES-\$10/OFFENSE	\$137,940	\$118,830	\$119,640	\$94,080	\$89,330
462654 ADM FEES-TEEN COURT	\$47,390	\$40,520	\$42,440	\$31,241	\$27,132
462658 EXPUNCTION FEE	\$5,396	\$8,431	\$0	\$6,740	\$3,252
472010 TRANSFER FROM FUND GC10	\$0	\$0	\$0	\$711,650	\$0
472070 TRANSFERS	\$450,499	\$501,366	\$500,744	\$500,744	\$259,051
472072 SECURITY FUND TRANSFER	\$6,800	\$645,024	\$322,512	\$322,512	\$293,512
481132 CITATION LISTING FEES	\$4,310	\$3,700	\$3,640	\$2,693	\$4,272
481133 JURY FEE REVENUE	\$33	\$105	\$100	\$56	\$31
481286 UNIDENTIFIED COURT RECEIP	\$98	\$799	\$1,000	\$225	\$70
481306 MISCELLANEOUS REVENUE	\$3,421,618	\$43,386	\$40,000	\$42,510	\$110
481366 RETURNED CK PROCESSING CH	\$4,425	\$3,812	\$3,360	\$3,056	\$1,581
481399 OVER/SHORT MISCELLANEOUS -	\$1,421	\$11,630	\$0	(\$619)	\$0
Total: Municipal Court	\$19,726,955	\$15,944,901	\$17,411,430	\$17,809,749	\$17,604,485
090 NON-DEPARTMENTAL					
446200 GAS LEASE ROYALTIES	\$1,935	\$0	\$0	\$0	\$0
446600 GAS LEASE INTEREST	\$11	\$0	\$0	\$0	\$0
472073 TRANSFER FROM WORKER'S COMP	\$1,000,000	\$0	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
472240 AIRPORTS GAS LEASE PROJEC	\$0	\$0	\$0	\$3,000,000	\$0
472045 TRANSFER FROM WATER/SEWER	\$864,499	\$500,000	\$0	\$500,000	\$0
472071 XFER FM RISK MGMT	\$160,213	\$264,699	\$0	\$0	\$0
472076 TRANSFER FROM GR76	\$482	\$0	\$0	\$0	\$0
472159 TRANSFER FROM FUND 159	\$0	\$0	\$0	\$0	\$100,000
472291 XFER FROM C291-SPEC CAPITAL PROJ	\$500,000	\$0	\$0	\$472,000	\$0
476085 FOR GASB-10	\$1,717,353	\$131,549	\$0	\$0	\$0
476086 TRANSFER FROM FE86	\$107,063	\$326,409	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$424,875	\$212,819	\$2,076,063	\$1,603,741	\$0
Total: Non-Departmental	\$4,776,431	\$1,435,476	\$2,076,063	\$5,575,741	\$100,000
080 PARKS & COMMUNITY SERVICES DEPARTMENT					
432602 OTHER REVENUE	\$100	\$100	\$0	\$0	\$0
442273 CONCESSION-ATHLETIC FIELD	\$4,872	\$2,000	\$2,000	\$2,000	\$2,000
442303 BRADLEY CENTER RENTAL	\$13,325	\$12,245	\$12,000	\$12,000	\$12,000
465225 VENDING COMMISSION	\$1,886	\$0	\$0	\$0	\$0
465235 RENTAL FEES	\$60,425	\$55,103	\$52,331	\$97,164	\$57,957
465255 MO AGENCY RENTAL	\$38,323	\$42,599	\$55,754	\$37,659	\$45,642
465260 MLK-MO AGENCY RENTAL	\$0	\$0	\$0	\$0	\$67
466406 REGISTRATION	\$56,217	\$70,635	\$43,200	\$60,746	\$42,500
466675 NATURE CENTER ENTRY FEES	\$4,238	\$7,072	\$3,000	\$5,994	\$4,000
466685 POLE BANNERS	\$200	\$0	\$0	\$0	\$0
466705 FESTIVAL EQUIPMENT	\$6,984	\$5,930	\$6,500	\$6,500	\$6,500
466715 SITE RESERVATIONS	\$54,760	\$51,579	\$87,500	\$72,465	\$66,809
466735 SWIMMING POOLS FEES	\$127,405	\$59,686	\$0	\$0	\$0
466745 ACTIVITY FEES-ATHLETICS	\$356,672	\$411,771	\$458,760	\$413,071	\$474,297
466775 LCV ADMISSIONS	\$0	\$70,370	\$79,000	\$85,885	\$78,650
466780 CONTRACT INSTR REVENUE	\$1,230	\$0	\$0	\$0	\$0
466790 I. D. CARDS	\$103,468	\$108,040	\$111,550	\$118,479	\$101,744
466794 LCV SOUVENIR TAX EXEMPT	\$0	\$1,652	\$0	\$451	\$1,500
466795 LCV SOUVENIR SALES	\$0	\$19,900	\$20,000	\$24,131	\$20,000
466805 PHOTO FEE	\$0	\$75	\$0	\$75	\$0
466835 MISC. PARK REVENUE	\$8,864	\$11,476	\$0	\$8,177	\$0
466845 CORNMEAL SALES	\$0	\$376	\$405	\$387	\$300
466855 LEASE INCOME TENNIS OPER	\$0	\$1,000	\$1,000	\$1,000	\$10,500
467825 TRAIN CONCESSIONS	\$57,580	\$47,965	\$45,000	\$39,963	\$8,646
467835 TRAIN RIDE TICKET SALES	\$13,123	\$9,772	\$10,000	\$21,519	\$62,500
472094 TRANSFER IN GS94	\$0	\$0	\$0	\$19,252	\$0
472183 TRANSFER FROM C182	\$27,776	\$0	\$0	\$0	\$0
472188 TRFS FM PARK DEDICATION FESS	\$0	\$167,592	\$136,392	\$198,909	\$139,903
472282 PARK GAS LEASE PROJECT FUND	\$195,703	\$0	\$114,942	\$500,878	\$122,304
475280 SURPLUS MGMT FEE	\$12,600	\$38,567	\$0	\$160,275	\$0
476073 INTRA-FUND TRANS IN FE73	\$0	\$50,562	\$0	\$0	\$0
476085 FOR GASB-10	\$219,541	\$11,411	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$18,848	\$30,396	\$1,350	\$2,673	\$1,350
481399 OVER/SHORT MISCELLANEOUS	\$1,368	\$278	\$0	(\$3,012)	\$0
481956 MAINTENANCE SERVICES	\$0	\$0	\$42,093	\$0	\$42,093
Total: Parks & Community Services	\$1,385,508	\$1,288,152	\$1,282,777	\$1,886,640	\$1,301,262
006 PLANNING & DEVELOPMENT					
421212 TEMP ENCROACHMENTS	\$190,440	\$120,627	\$153,050	\$89,192	\$79,000
421232 PERM ENCROACHMENTS	\$14,385	\$17,525	\$14,975	\$20,033	\$16,187
421265 REGFEES NEIGHBORHOODEZONE	\$3,275	\$2,400	\$2,200	\$1,600	\$1,650
421392 WRECKING/MOVING PMTS	\$78,270	\$75,415	\$66,056	\$83,693	\$77,592
421402 HOUSE MOVERS PERMITS FEES	\$5,688	\$7,537	\$1,996	\$5,477	\$6,410
421492 GAS WELL DRILLING	\$857,640	\$983,570	\$750,000	\$920,585	\$885,000
421502 ROW LICENSE FEE	\$389,363	\$454,499	\$281,000	\$1,479,096	\$350,000
423622 SIGN KIOSK PERMIT FEES	\$84,450	\$87,570	\$90,510	\$90,510	\$87,510
423662 PLUMBING BUS REGISTRATION	\$68,740	\$235	\$0	\$7,408	\$0
423692 ELEC JRNY LIC & REG	\$9,188	\$7,638	\$14,425	\$6,374	\$7,692
423702 ELEC MSTR LIC & REG	\$123,152	\$121,370	\$126,576	\$118,185	\$120,006
423762 MTR VEH JUNK YD & REG	\$0	\$150	\$0	\$0	\$0
423772 MECH LIC & REG	\$63,890	\$67,882	\$65,360	\$59,949	\$63,419
423782 SIGN LIC & REG	\$16,030	\$15,550	\$16,873	\$16,310	\$15,977
423783 TEMP POWER PERMITS	\$47,939	\$40,263	\$48,510	\$32,780	\$39,218
423785 ZONING LETTER	\$0	\$0	\$100	\$0	\$50
431982 APPEAL FEES	\$885	\$885	\$1,060	\$590	\$560
446310 TEMP WATER LINE GAS DRILLING	\$1,690	\$0	\$0	\$0	\$0
446700 GAS WELL ANNUAL FEES	\$664,397	\$770,000	\$700,000	\$848,000	\$800,000

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
461080 BOARD OF ADJUSTMENT FEES	\$143,297	\$95,469	\$100,000	\$110,316	\$101,352
461090 ZONING COMMISSION FEES	\$112,948	\$104,765	\$112,382	\$85,403	\$101,366
461095 SEXUALLY ORIENTED FEES	\$9,900	\$7,590	\$9,970	\$6,160	\$8,250
461184 MOVING/WRECKING REG	\$9,720	\$10,084	\$10,013	\$9,947	\$10,295
461194 SALE OF MAPS/PUBLICATIONS	\$266	\$18	\$300	\$49	\$0
461903 PLANNING COMMISSION FEES	\$110,151	\$130,699	\$107,340	\$133,593	\$121,223
462304 BUILDING PERMITS	\$3,677,346	\$4,352,627	\$4,134,575	\$3,657,748	\$4,052,601
462314 ORDINANCE INSPECTIONS	\$539,809	\$511,947	\$480,997	\$470,455	\$507,395
462324 COMM FACILITY AGREEMENT	\$120	\$0	\$20,000	\$20,000	\$24,400
462334 ELECTRICAL PERMITS	\$310,482	\$333,530	\$319,858	\$293,953	\$315,551
462344 ANNEXATION FEES	\$9,881	\$13,146	\$10,179	\$11,530	\$12,455
462345 BILLBOARD REGISTRATION	\$7,175	\$47,225	\$925	\$2,867	\$6,000
462354 ENCROACHMENT LETTERS	\$66	\$22	\$69	\$0	\$0
462364 MECHANICAL PERMITS	\$205,462	\$256,826	\$181,643	\$205,209	\$243,911
462384 PLUMBING PERMITS	\$520,037	\$352,276	\$301,000	\$293,279	\$276,378
462386 THIRD PRTY PLBG-REMODEL	\$438	\$0	\$3,300	\$0	\$0
462388 THIRD PRTY PLBG-NEW	\$63,988	\$55,104	\$45,450	\$7	\$43,864
462394 EXAMINATION FEES	\$0	\$157	\$150	\$0	\$0
462404 SIGN PERMITS	\$222,073	\$232,814	\$228,778	\$199,620	\$227,888
462452 PERMIT FEE- BURGLAR ALAR	\$326,384	\$329,100	\$314,810	\$320,400	\$322,195
462454 RESID REMODEL CONT	\$85,440	\$94,713	\$75,187	\$91,040	\$87,731
462462 SVC CHARGE-BURGLAR ALAR	\$386,631	\$291,260	\$290,717	\$265,821	\$303,020
462482 RESIDENTIAL PERMIT FEE	\$1,351,519	\$1,359,932	\$1,318,226	\$1,279,200	\$1,230,400
462492 RESIDENTIAL SERVICE CHARGE	\$49,018	\$46,948	\$55,491	\$36,100	\$44,889
462494 BOARD APPEALS - CFPBOA	\$10,720	\$9,650	\$9,495	\$9,793	\$9,727
462504 CONST CODE BOOK SALES	\$4,338	\$2,114	\$1,468	\$1,638	\$1,468
462601 REINSPECTION FEES	\$26,536	\$20,077	\$27,336	\$15,468	\$13,370
462602 DOUBLE PERMIT FEE	\$20,253	\$28,267	\$20,864	\$18,645	\$16,874
462603 AFTER HOURS FEE	\$6,916	\$9,120	\$4,905	\$5,675	\$7,321
462800 DFW ARPT GAS WELL INSP FEES	\$44,850	\$19,950	\$59,940	\$18,900	\$19,950
462804 APPLICATION FEES	\$8,129	\$3,685	\$500	\$3,503	\$4,208
462814 TREE PRESERVATION APPEAL	\$44,929	\$53,711	\$1,500	\$48,622	\$36,802
472010 TRANSFER FROM FUND GC10	\$0	\$664,527	\$0	\$402,448	\$760,000
472045 TRANSFER FROM PE45	\$0	\$0	\$12,500	\$12,500	\$12,500
472064 TRANSFER FROM SOLID WASTE	\$0	\$0	\$175,000	\$175,000	\$175,000
472069 TRANSFER FROM STORMWATER	\$0	\$0	\$12,500	\$12,500	\$12,500
472070 TRANSFER FROM LAKE WORTH	\$50,000	\$0	\$0	\$0	\$0
472103 TRANSFER FROM ENV PROT FUND	\$0	\$0	\$75,000	\$75,000	\$75,000
472122 TRANSFER FROM COMMUNICATION	\$47,405	\$5,398	\$0	\$0	\$0
472124 TRANSFER FROM FUND 124	\$1,189	\$45,238	\$0	\$0	\$0
472125 TRANSFER FROM FUND 125	\$87,285	\$52,727	\$0	\$0	\$0
472223 TRANSFER FROM FUND 223	\$47,525	\$22,103	\$0	\$0	\$0
472240 AVIATION CAPT PROJ-GAS WELL	\$87,285	\$52,727	\$264,676	\$264,676	\$286,628
472243 GOLF CAPT PROJ-GAS WELL	\$7,281	\$9,178	\$54,016	\$54,016	\$59,417
472245 W/W CAPT PROJ-GAS WELL	\$4,245	\$135,714	\$102,629	\$102,629	\$111,141
472246 TRANSFER FROM SPECIAL GIF	\$0	\$22,340	\$0	\$0	\$0
472282 PARK GAS WELL LEASE PROJ	\$20,594	\$34,632	\$118,834	\$118,834	\$128,690
481306 MISCELLANEOUS REVENUE	\$30,476	\$43,519	\$20,000	\$22,729	\$35,000
481326 OPEN RECORDS REVENUE	\$0	\$38	\$0	\$0	\$0
481896 MAP SALE REVENUE	\$10	\$0	\$300	\$0	\$300
Total: Planning & Development	\$11,311,539	\$12,634,083	\$11,415,514	\$12,635,058	\$12,357,331
035 POLICE DEPARTMENT					
421422 WRECKER BUSINESS LICENSE	\$14,621	\$15,390	\$14,700	\$14,700	\$15,450
444563 SALE OF ABANDONED PROPERTY	\$93,247	\$38,206	\$13,000	\$23,107	\$23,384
444952 SALE OF ABANDONED VEHICLE	\$1,368,508	\$430,278	\$1,840,155	\$448,680	\$1,776,191
444953 ABANDONED FUNDS	\$121,811	\$37,576	\$50,000	\$53,269	\$61,599
451130 SEXUAL ASSAULT EXAM REIMB	\$153,707	\$158,934	\$129,500	\$129,500	\$129,500
462514 SALE OF ACCIDENT REP	\$274,541	\$301,474	\$293,000	\$243,125	\$250,000
462524 CRIME LABORATORY SERVICE	\$32,685	\$0	\$0	\$1	\$0
462564 VEHICLE POUND IMPOUNDMENT	\$186,950	\$40,015	\$238,644	\$35,520	\$227,586
462614 VEHICLE POUND STORAGE FEE	\$656,660	\$119,275	\$786,345	\$117,641	\$759,070
462624 VEHICLE POUND TOWAGE FEE	\$1,282,877	\$268,217	\$1,719,928	\$251,761	\$1,582,574
462664 NOTIFICATION FEE	\$148,885	\$41,110	\$224,936	\$37,907	\$211,790
472079 XFERS FM CRIME DIST FUND	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526
472159 TRANSFER FROM FUND 159	\$0	\$0	\$0	\$0	\$41,520
476073 INTRA-FUND TRANS IN FE73	\$0	\$374,763	\$0	\$0	\$0
476085 FOR GASB-10	\$1,322,537	\$73,423	\$0	\$0	\$0
481035 SALARY REIMB-OTHER AGENCY	\$739,102	\$288,458	\$133,800	\$220,238	\$133,800
481120 RECOVERY OF LABOR COSTS	\$14,200	\$32,908	\$14,883	\$90,674	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
481306 MISCELLANEOUS REVENUE	\$10,393	\$111,155	\$1,000	\$10,210	\$1,000
481326 OPEN RECORDS REVENUE	\$0	\$0	\$0	\$921	\$0
481399 OVER/SHORT MISCELLANEOUS	\$580	\$809	\$0	(\$27)	\$0
481432 CRIMINAL RESTITUTION	\$4,337	\$480	\$4,895	\$1,333	\$3,437
481836 AUTO SCRAP METAL SALES	\$8,237	\$10,331	\$9,000	\$10,608	\$9,000
481853 MISCELLANEOUS REVENUE	\$22,602	\$27,530	\$21,308	\$13,523	\$12,855
488022 TEMP SERVICES CHARGES	\$1,500	\$2,250	\$2,500	\$2,667	\$2,500
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$21,925	\$0
Total: Police	\$14,455,506	\$10,370,108	\$13,495,120	\$9,724,809	\$13,238,782
025 PUBLIC EVENTS DEPARTMENT					
443333 COMMERCIAL EXHIBIT BLDGS.	\$4,293,434	\$0	\$0	\$0	\$0
443373 CONCESSIONS	\$642,906	\$0	\$0	\$0	\$0
443393 RECOVERY OF LABOR EXPENSE	\$609,338	\$0	\$0	\$0	\$0
443403 RECOVERY OF SUPPLIES EXPE	\$643,557	\$0	\$0	\$0	\$0
443413 RECOVERY OF UTILITES EXPE	\$201,134	\$0	\$0	\$0	\$0
443423 RECOVERY OF OTHER SERVICE	\$117,488	\$0	\$0	\$0	\$0
443443 MISC REVENUE-FWCC	\$297,085	\$0	\$0	\$0	\$0
443453 MISC. REVENUE	\$283,500	\$0	\$0	\$0	\$0
443463 EQUIPMENT RENTAL	\$24,669	\$0	\$0	\$0	\$0
443473 MERCHANDISE COMMISSION	\$8,898	\$0	\$0	\$0	\$0
443863 CATERING REVENUE	\$1,265,218	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$64,701	\$0	\$0	\$0	\$0
Total: Public Events	\$8,451,928	\$0	\$0	\$0	\$0
050 PUBLIC HEALTH DEPARTMENT					
464674 VITAL STATISTICS FEES	\$286,276	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$606	\$0	\$0	\$0	\$0
481399 OVER/SHORT MISCELLANEOUS	\$89	\$0	\$0	\$0	\$0
Total: Public Health	\$286,971	\$0	\$0	\$0	\$0
020 TRANSPORTATION & PUBLIC WORKS DEPARTMENT					
421142 VALET PARKING	\$26,050	\$39,884	\$20,468	\$42,933	\$40,400
421205 SPECIAL EVENTS PERMIT	\$4,200	\$8,025	\$0	\$0	\$0
421207 PKWY INSPECTION PERMIT	\$163,000	\$274,200	\$272,350	\$161,723	\$190,663
421208 PKWY RE-INSPECTION PERMIT	\$8,275	\$12,000	\$11,200	\$6,824	\$7,225
421209 FILMING PERMIT	\$1,750	\$2,750	\$500	\$3,250	\$4,000
421210 PRIVATE ST USE PERMIT	\$43,350	\$73,050	\$57,450	\$75,910	\$68,900
421352 TAXICAB FRANCHISE FEE	\$138,420	\$152,295	\$150,000	\$156,209	\$150,000
423722 TAXICAB DRIVERS' LICENSE	\$21,605	\$19,658	\$25,000	\$20,179	\$20,000
451833 SIGN & MARKING FEES	\$5,461	\$10,857	\$4,290	\$15,469	\$4,290
462124 LICENSE FEES	\$157,050	\$160,025	\$134,000	\$153,083	\$140,600
462324 COMM FACILITY AGREEMENT	\$34,621	\$19,500	\$0	\$0	\$0
462754 RESID SURVEY PKWY	\$23,525	\$25,200	\$27,750	\$11,367	\$11,100
471001 IDB LABOR	\$39,453	\$47,082	\$60,000	\$60,000	\$60,000
472069 TRANSFER IN FROM PE69	\$0	\$17,895	\$17,895	\$17,895	\$17,895
472093 TRANSFER FROM GS93	\$0	\$10,456	\$0	\$2,350,724	\$0
472159 TRANSFERS IN R159	\$258,261	\$355,615	\$0	\$0	\$0
472293 TRANSFER IN FROM C293	\$709,208	\$351,796	\$0	\$0	\$0
476004 INTRA-FUND TRANS IN GG04	\$0	\$1,835,000	\$0	\$0	\$0
476073 INTRA-FUND TRANS IN FE73	\$0	\$118,530	\$0	\$0	\$0
476085 FOR GASB-10	\$253,817	\$11,882	\$0	\$0	\$0
481120 RECOVERY OF LABOR	\$13,404	\$70,077	\$10,600	\$122,132	\$10,600
481152 INSURANCE REIMBURSEMENT	\$690	\$4,826	\$1,210	\$2,337	\$1,210
481306 MISCELLANEOUS REVENUE	\$7,795	\$14,223	\$0	\$4,522	\$0
481326 OPEN RECORDS REVENUE	\$16	\$38	\$20	\$38	\$20
488100 CONTRIBUTION FM CAP PROJECTS	\$2,578,417	\$312,713	\$0	\$340	\$0
Total: Transportation & Public Works	\$4,488,368	\$3,947,577	\$792,733	\$3,204,935	\$726,903
OTHER DEPARTMENTS					
MISCELLANEOUS REVENUE	\$783,982	\$410,510	\$354,130	\$390,321	\$435,735
Total: Other Departments	\$783,982	\$410,510	\$354,130	\$390,321	\$435,735
GENERAL FUND TOTALS	\$545,571,277	\$532,066,926	\$522,351,865	\$532,839,470	\$533,406,669

FUND BUDGET SUMMARY

DEPARTMENT:
GENERAL FUND

FUND/CENTER
GG01

SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's tax and fee supported operating fund. Ad valorem taxes account for approximately 54% of General Fund revenue. The levy collected for operations and maintenance of the General Fund represents 0.8% increase over the FY2011 Adopted Budget. Sales Tax is the second largest revenue source for the General Fund. Sales Taxes account for approximately 19% of the General Fund. This revenue source has increased 6.1% from the FY2011 Adopted Budget. Other major sources of revenue are:

- A. Street rental and franchise fees from local utilities;
- B. Fines and forfeitures;
- C. Community services charges;
- D. Library fees;
- E. Building inspection fees;
- F. Health permits and fees;
- G. Return on the investment of General Fund monies; and
- H. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, parks and community services, transportation and public works, planning and development, code compliance and the public library.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 363,686,808	\$ 379,414,616	\$ 406,066,025	\$ 406,425,601
Supplies	24,690,123	24,765,594	25,409,187	25,427,378
Contractual	122,893,318	123,674,215	120,788,260	121,506,302
Capital Outlay	1,429,343	3,515,500	4,265,900	4,265,900
Debt Service	2,048,724	0	0	0
Total Expenditures	\$ 514,748,316	\$ 531,369,925	\$ 556,529,372	\$ 557,625,181
Authorized Positions	4,395.45	4,295.80	4,376.45	4,378.30

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Manager's Office is composed of six divisions: Administration, Mayor and Council, Budget and Research, Human Relations, Governmental Relations and the Office of Media and Public Affairs.

Administration is responsible for administering the programs and policies established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions, and future requirements.

The Mayor and Council office supports the City Council with a full-time staff and council aides, provides oversight of office operations; handles citizen concerns and suggestions; drafts correspondence and speeches; and works on various special projects.

Budget and Research is responsible for coordinating, establishing and monitoring City budgetary revenues and expenses, City-wide tracking and reporting of the capital improvement program (CIP), providing capital projects research and policy development as well as performing management studies including five year forecasting, research and organizational analysis.

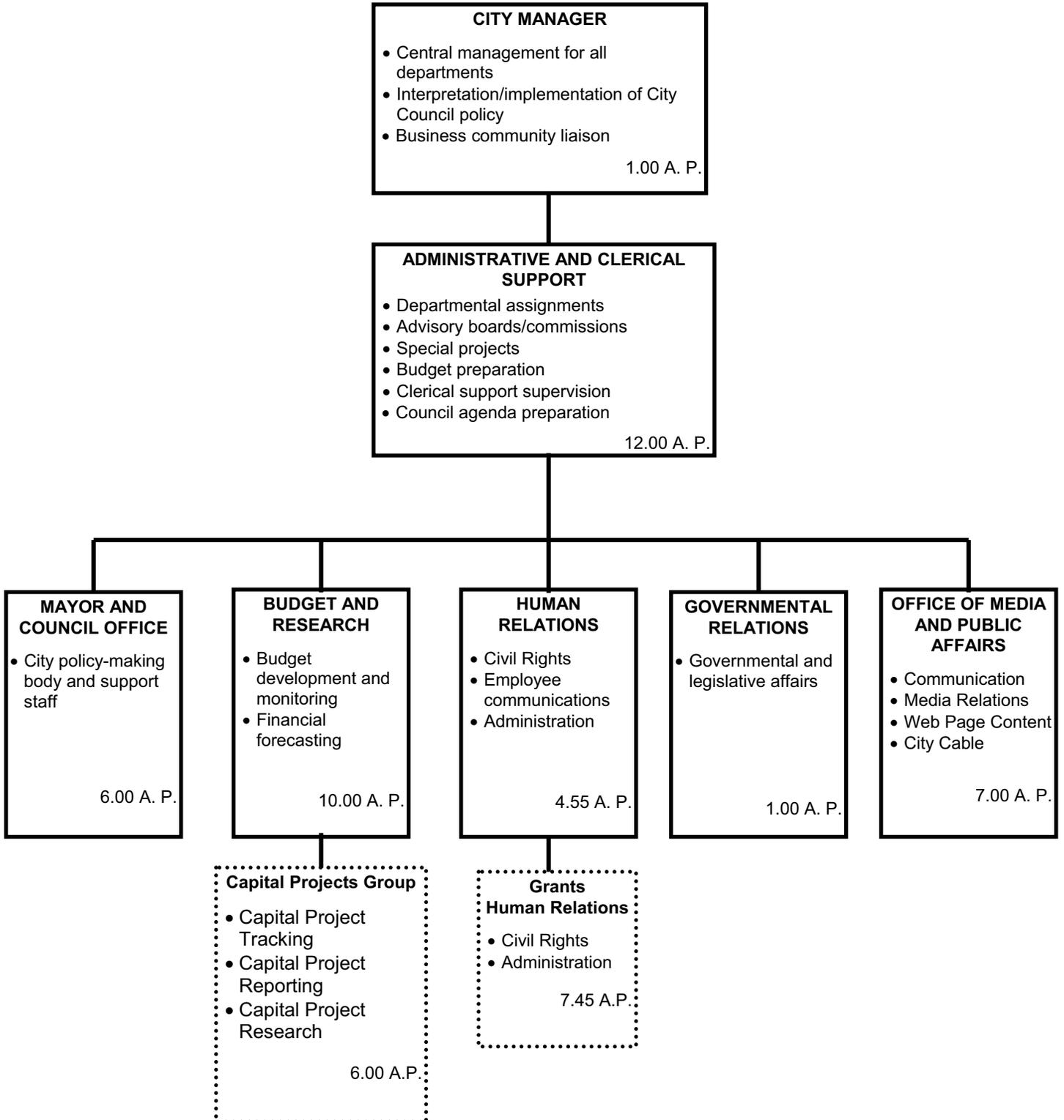
The Human Relations Division is responsible for enforcing the City's anti-discrimination laws, carrying out the civil rights enforcement functions of the City Code and the policy directives of the Human Relations Commission.

Governmental Relations is responsible for researching and assisting in the passage of federal and state legislative initiatives that favorably affect the City of Fort Worth and its citizens.

The Office of Media and Public Affairs is responsible for communicating news and information accurately and quickly about the City's strategic goals, services, policies and programs to citizens through a variety of methods. It oversees the operations of the Cable Communications Office, which broadcasts and records municipal meetings for public viewing on the municipal channel and website.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 3,963,634	\$ 4,513,817	\$ 4,899,025	\$ 4,920,453
Supplies	91,247	121,249	120,059	120,059
Contractual	1,047,357	1,676,639	1,482,928	1,482,928
Capital Outlay	0	0	0	0
Total Expenditures	\$ 5,102,238	\$ 6,311,705	\$ 6,502,012	\$ 6,523,440
Authorized Positions	33.00	36.55	41.55	41.55

CITY MANAGER'S OFFICE – 55.00 A.P.
GENERAL FUND 41.55 A.P.
CAPITAL PROJECTS SERVICE FUND (Capital Projects Group) 6.00 A.P.
GRANTS FUND 7.45 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$6,311,705	A.P.	36.55
FY2012 ADOPTED:	\$6,523,440	A.P.	41.55

A) The adopted budget increases by \$330,322 and three authorized positions for the transfer of the Cable Communications operating expenses to the General Fund. The transfer will allow the department to be overseen by the newly created Office of Media and Public Affairs division.

B) The adopted budget increases by \$67,128 and one authorized position for the conversion of an overage Management Analyst I position to permanent status. The conversion of the position will improve the Department's ability to conduct timely analysis and provide effective budget recommendations.

C) The adopted budget increases by \$45,084 and one authorized position for the conversion of an overage Administrative Technician position to permanent status. The conversion of the position will improve the Department's ability to provide administrative assistance in a timely manner.

D) The adopted budget decreases by (\$166,179) due to one time funding in Governmental Relations for the 2011 Legislative session.

E) The adopted budget increases by \$122,087 for cost associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees and City Council Aides.

F) The adopted budget decreases by a net of (\$56,863) due to one time funding in Governmental Relation for the 2011 Legislative session and current and prior year spending.

G) The adopted budget increases by a net of \$40,356 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health and the transfer of three authorized positions..

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY MANAGER'S OFFICE

DEPARTMENT PURPOSE

To represent the citizens of Fort Worth effectively; to ensure delivery of City services in the most efficient way possible; to serve as the focal point for administrative direction and coordination of the City's operational and staff agencies; to prepare and submit to the City Council a balanced plan of municipal services and to budget in adherence to the policies established by the City Council; and to improve organizational efficiency and service delivery to the residents of Fort Worth. The Department also provides staff support for the Human Relations Commission.

FY2012 DEPARTMENTAL OBJECTIVES

To obtain 90% positive legislation through the efforts of the governmental affairs office.

To increase the policies on which Council takes action to 1,600.

To increase communication between the City and citizens through written/spoken communication.

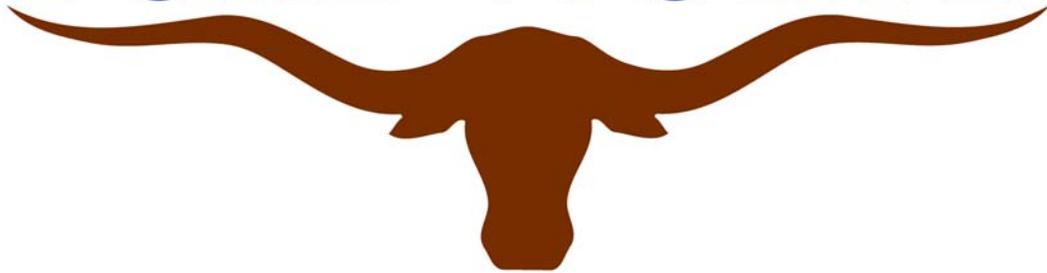
To increase efforts to actively involve citizens in city government by conducting more public forums to gather citizens' input where staff is available to answer inquiries and facilitate timely resolution of citizen issues.

To increase City Council's direct interaction/contact with citizens.

To provide timely resolution of discrimination complaints.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Percentage of positive legislation	90%	90%	90%
Policies on which Council took action	1,633	1,600	1,600
Speeches written/given	950	1,200	1,325
Meetings scheduled/attended by Council	16,038	17,000	17,500
City Council contact with citizens	69,810	74,000	75,000
Resolution of discrimination complaints	315	284	310

FORT WORTH



**CITY MANAGER'S OFFICE
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$2,600 per investigation), staff training in HUD investigative procedures and outreach efforts to educate the community on fair housing laws. Fair housing cases are processed in accordance with the legislative authority granted under the Title VIII of the Civil Rights Act of 1968 as amended by the Fair Housing Act of 1988 and City of Fort Worth Ordinance No. 11075, as amended.

The Equal Employment Opportunity Commission (EEOC) pays the department \$600 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and City of Fort Worth Ordinance No. 7278, as amended.

STATUS OF FUNDING

	FY2010	FY2011	FY2012
New Funds	\$612,650	\$620,532	\$642,313
Expenditures/Commitments	<u>(604,315)</u>	<u>(245,291)</u>	<u>0</u>
Balance	\$8,335	\$375,241	\$642,313
Approved Grant Positions	6.45	7.45	7.45

FORT WORTH



**CITY MANAGER'S OFFICE
BUDGET OVERVIEW
FOR THE PERIOD
June 2, 2011 - May 31, 2012**

GRANT FUNDS

U.S. Department of Housing and Urban Development (HUD)*	\$600,663
Equal Employment Opportunity Commission (EEOC)*	41,650
TOTAL GRANT FUNDS:	<u>\$642,313</u>

TOTAL ALL FUNDING SOURCES:	\$642,313
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TOTAL APPROVED GRANT POSITIONS:	7.45
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* In FY11 the City Manager's Office assumed administrative and fiscal oversight of these grants.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CITY MANAGER'S OFFICE	\$ 2,076,976	\$ 2,003,798	\$ 2,043,807	\$ 2,043,807	14.00	13.00	13.00	13.00
0021020	PROGRAM MANAGEMENT OFFICE	2,324	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,079,300</u>	<u>\$ 2,003,798</u>	<u>\$ 2,043,807</u>	<u>\$ 2,043,807</u>	<u>14.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>MAYOR AND COUNCIL ADMINISTRATION</u>								
0021100	MAYOR AND COUNCIL ADMINISTRATION	\$ 1,942	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0021101	MAYOR	596,891	761,208	583,129	585,613	7.00	8.00	6.00	6.00
0021102	COUNCIL DISTRICT 2	85,670	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021103	COUNCIL DISTRICT 3	82,578	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021104	COUNCIL DISTRICT 4	84,235	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021105	COUNCIL DISTRICT 5	87,285	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021106	COUNCIL DISTRICT 6	86,166	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021107	COUNCIL DISTRICT 7	68,960	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021108	COUNCIL DISTRICT 8	87,053	87,914	87,521	89,889	0.00	0.00	0.00	0.00
0021109	COUNCIL DISTRICT 9	87,052	87,914	87,521	89,889	0.00	0.00	0.00	0.00

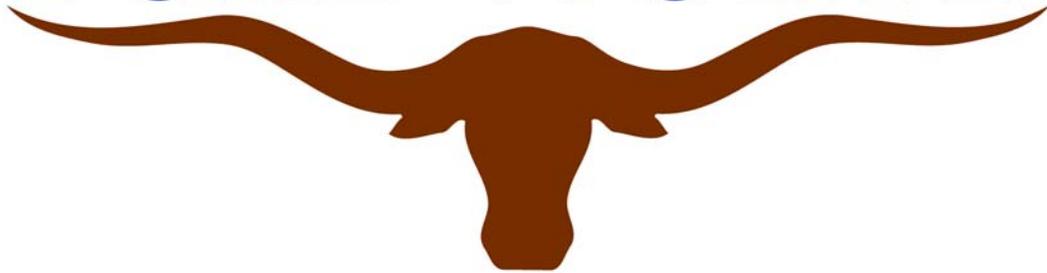
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 1,267,832	\$ 1,464,520	\$ 1,283,297	\$ 1,304,725	7.00	8.00	6.00	6.00
	<u>MEDIA, CABLE AND PUBLIC AFFAIRS</u>								
0021200	OFFICE OF MEDIA AND PUBLIC AFFAIRS	\$ 0	\$ 0	\$ 435,750	\$ 435,750	0.00	0.00	4.00	4.00
0021201	CABLE OFFICE	0	0	329,472	329,472	0.00	0.00	3.00	3.00
	Sub-Total	\$ 0	\$ 0	\$ 765,222	\$ 765,222	0.00	0.00	7.00	7.00
	<u>HUMAN RELATIONS</u>								
0022001	HUMAN RELATIONS UNIT	\$ 7,513	\$ 812,021	\$ 512,306	\$ 512,306	0.00	5.55	4.55	4.55
	Sub-Total	\$ 7,513	\$ 812,021	\$ 512,306	\$ 512,306	0.00	5.55	4.55	4.55
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>BUDGET AND ORGANI- ZATIONAL ANALYSIS</u>								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 12,862	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0026010	BUDGET AND RESEARCH	899,501	1,036,508	1,131,493	1,131,493	10.00	9.00	10.00	10.00
	Sub-Total	<u>\$ 912,363</u>	<u>\$ 1,036,508</u>	<u>\$ 1,131,493</u>	<u>\$ 1,131,493</u>	<u>10.00</u>	<u>9.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>EMERGENCY MANAGEMENT</u>								
0028000	EMERGENCY MANAGEMENT OFFICE	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>GOVERNMENTAL RELATIONS</u>								
0029000	GOVERNMENTAL RELATIONS	\$ 835,230	\$ 994,859	\$ 765,888	\$ 765,888	2.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 835,230</u>	<u>\$ 994,859</u>	<u>\$ 765,888</u>	<u>\$ 765,888</u>	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 5,102,238	\$ 6,311,705	\$ 6,502,012	\$ 6,523,440	33.00	36.55	41.55	41.55

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
CITY SECRETARY

FUND/CENTER
GG01/0111000:0116000

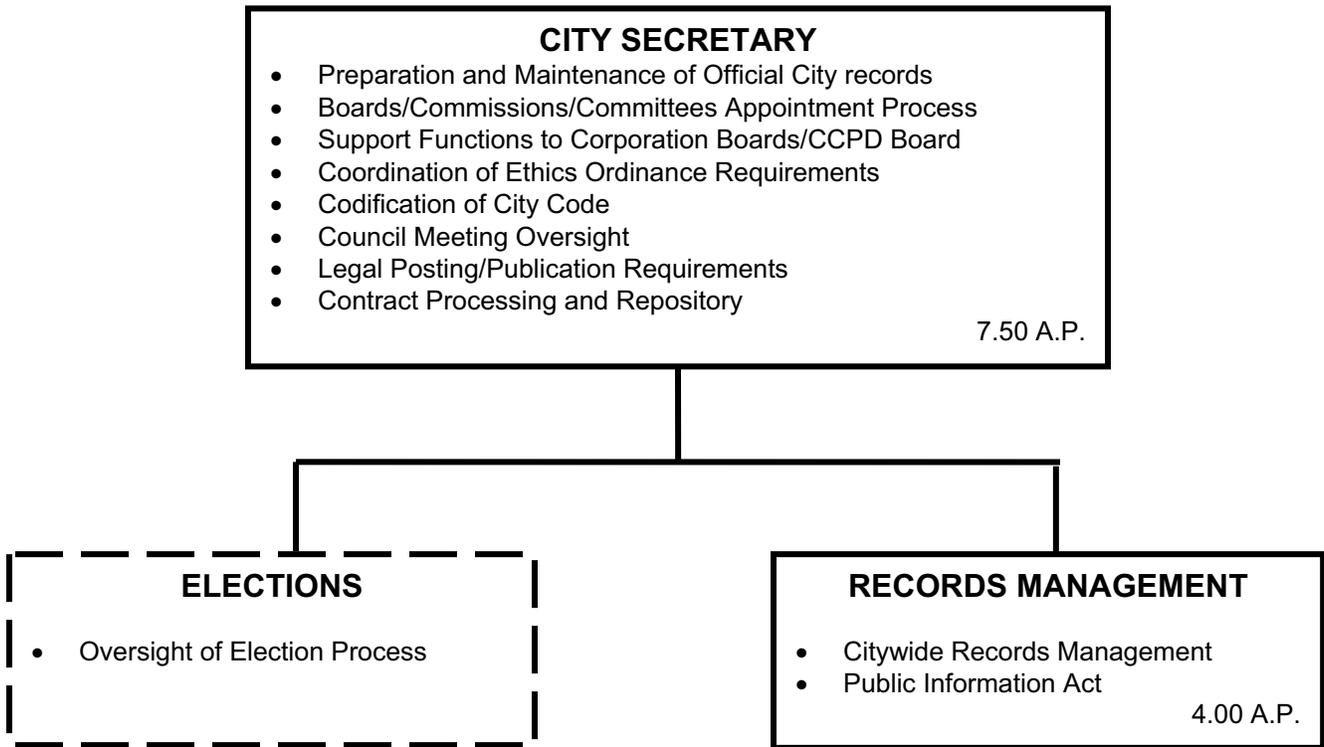
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the City Secretary's Office including the Records and Information Management Division. The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The Department also coordinates the City Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all City-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The Department is responsible for the publication of official legal notice requirements; for the posting of all official meeting notice requirements and the update and distribution of the City's Code of Ordinances. The Department provides for support services to various corporation boards, including the Crime Control and Prevention District board.

The Department serves as a central repository for a wide variety of official municipal records, contracts and other information, and the staff performs research and responds to requests for information from the City Council, City staff and citizens. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 807,300	\$ 846,128	\$ 891,024	\$ 891,024
Supplies	27,130	25,320	31,352	31,352
Contractual	136,616	185,339	281,570	281,570
Capital Outlay	0	0	0	0
Total Expenditures	\$ 971,046	\$ 1,056,787	\$ 1,203,946	\$ 1,203,946
Authorized Positions	11.50	11.50	11.50	11.50

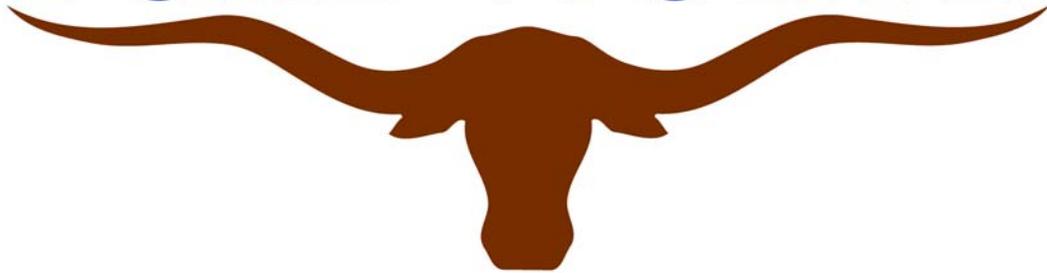
CITY SECRETARY – 11.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
CITY SECRETARY		GG01/0111000:0116000	
CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED			
FY2011 ADOPTED:	\$1,056,787	A.P.	11.50
FY2012 ADOPTED:	\$1,203,946	A.P.	11.50
<p>A) The adopted budget increases by \$91,735 for the addition of funding for the Enterprise Information Management System software and recodification of the City of Fort Worth ordinances book.</p> <p>B) The adopted budget increases by \$22,848 for cost associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.</p> <p>C) The adopted budget increases by \$11,872 for workers compensation based on cost projections prepared by Human Resources and allocated to this department.</p> <p>D) The adopted budget increases by a net of \$7,980 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CITY SECRETARY

DEPARTMENT PURPOSE

The City Secretary's Office records, preserves, and has custodial authority over the official records and legislative acts of the City Council; administers and coordinates all City-held elections; coordinates the City's Boards and Commissions process; and provides for timely updates to the City's Code of Ordinances. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

FY2012 DEPARTMENTAL OBJECTIVES

- To finalize and distribute all Council meeting minutes within two business days following each meeting.
- To attain 100 percent accuracy in Council meeting minutes.
- To ensure all approved contracts are processed within two business days of receipt by department.
- To ensure approved ordinances are processed to the Code Company within three days of approval.
- To ensure agendas of the City Council and all boards, commissions and committees are timely posted within the guidelines of The Texas Open Meetings Act.
- To ensure the proper management of information and records for maintenance and annual destruction.
- To provide centralized point of contact for requests for City records and information as required under the Public Information Act.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Percent of minutes distributed within two days of each Council meeting	98%	100%	100%
Accuracy rate of Council meeting minutes	100%	100%	100%
Contracts processed within two days of Council approval	100%	100%	100%
Timely rate for posting agendas	100%	100%	100%
Cubic feet of documents destroyed	9,553	6,000	6,000
Number of public information requests processed	7,193	7,600	7,900

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>CITY SECRETARY</u>								
0111000	CITY SECRETARY	\$ 640,317	\$ 708,249	\$ 834,926	\$ 834,926	7.50	7.50	7.50	7.50
	Sub-Total	<u>\$ 640,317</u>	<u>\$ 708,249</u>	<u>\$ 834,926</u>	<u>\$ 834,926</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
	<u>RECORDS MANAGE- MENT</u>								
0116000	RECORDS MANAGE- MENT	\$ 330,729	\$ 348,538	\$ 369,020	\$ 369,020	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 330,729</u>	<u>\$ 348,538</u>	<u>\$ 369,020</u>	<u>\$ 369,020</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 971,046	\$ 1,056,787	\$ 1,203,946	\$ 1,203,946	11.50	11.50	11.50	11.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

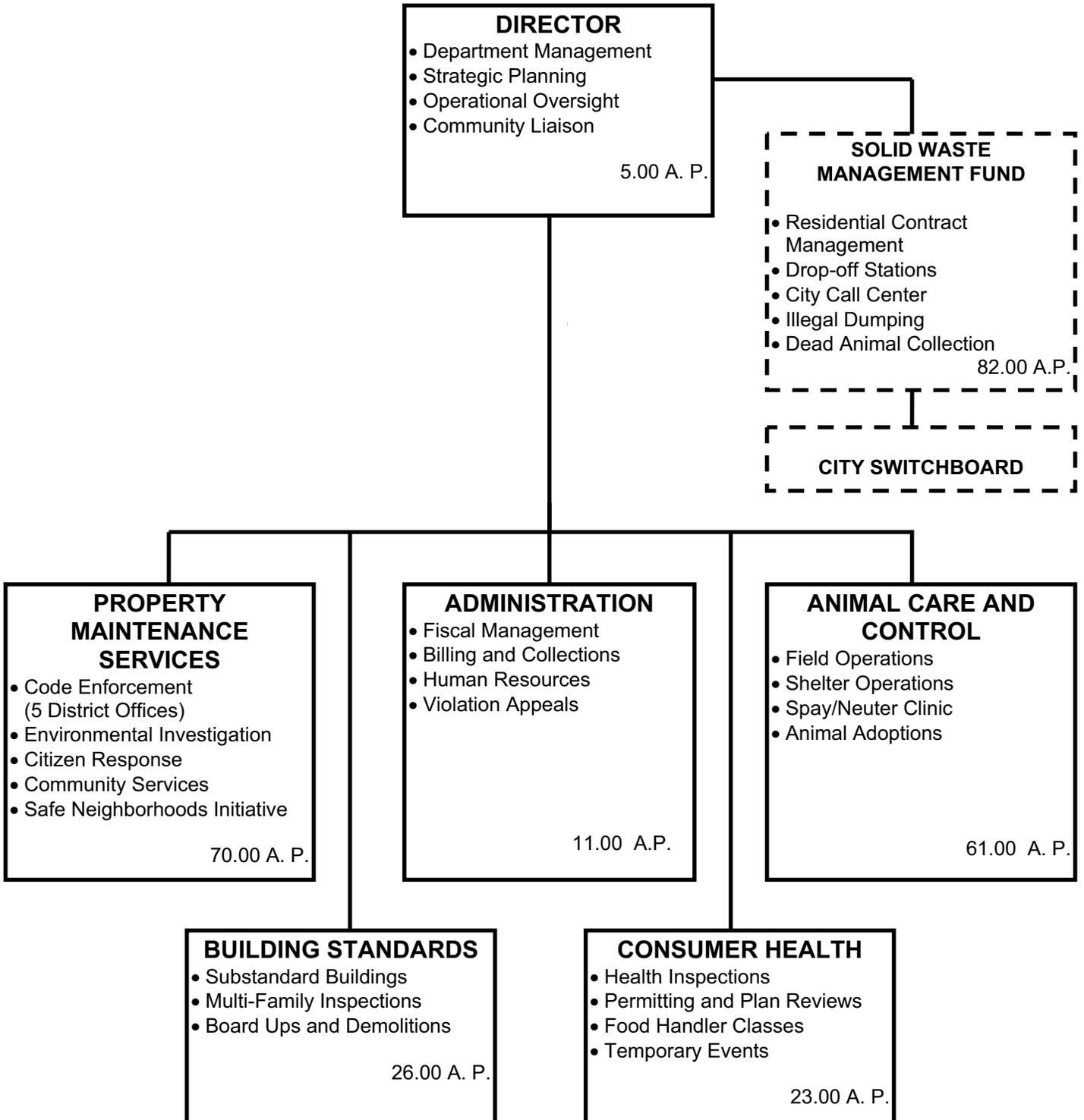
The Code Compliance Department's mission is to preserve and enhance public health, welfare and safety through services that focus on education, prevention, compliance and community partnerships. This mission is accomplished through five programmatic divisions and one administrative division.

Code Neighborhood Investigations provides neighborhood code enforcement, including investigating citizen complaints specific to trash and debris, junk and abandoned vehicles, zoning violations, environmental investigations and high grass and weeds. Special Projects investigates illegal dumping and commercial waste. The Division also facilitates the Code Ranger Program and community service activities. Building Standards investigates sub-standard housing issues, facilitates the activities of the Building Standards Commission, performs multi-family housing inspections and coordinates structural demolitions. Animal Care and Control provides field responses for stray animals, wildlife, animal cruelty complaints and bite investigations. The Division also provides care and a safe environment for sheltered animals as well as facilitates animal adoptions. Additionally, the Department's spay/neuter clinic is also administered through this Division. Consumer Health permits and performs health inspections for food establishments, public swimming pools/spas, day care centers and hotel/motels. The Division is also responsible for plan reviews, provides food handler training and investigates complaints specific to permitted facilities. The Administration Division provides department management, fiscal and human resources administration, billing and collection and dispute resolution services.

The Department also oversees the Solid Waste Fund, including the City Call Center.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 10,011,076	\$ 10,583,439	\$ 12,281,675	\$ 12,281,675
Supplies	939,335	802,497	970,770	970,770
Contractual	3,316,198	2,653,285	2,956,341	2,956,341
Capital Outlay	162,686	208,000	188,000	188,000
Total Expenditures	\$ 14,429,295	\$ 14,247,221	\$ 16,396,786	\$ 16,396,786
Authorized Positions	181.00	176.00	196.00	196.00

CODE COMPLIANCE - 278.00 A.P.
GENERAL FUND – 196.00 A.P.
SOLID WASTE FUND – 82.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$14,247,221	A.P.	176.00
FY2012 ADOPTED:	\$16,396,786	A.P.	196.00

- A) The adopted budget increases by \$1,382,978 and 20.0 authorized positions for the addition of Safe Neighborhood Initiative officers, Wildlife Control officers, Animal Control officers, Commercial Waste Enforcement officers, and overtime for Code Compliance staff. The addition of the positions will improve the Department's ability to respond to a wide variety of calls across the city.
- B) The adopted budget increases by \$279,309 for costs associated with the final implementation of the FY2012 compensation plan which included an across the board salary increase of 3% to all general employees.
- C) The adopted budget increases by \$235,181 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.
- D) The adopted budget increases by a net of \$114,492 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.
- E) The adopted budget increases by \$80,142 for fuel based on cost projections prepared by the Equipment Services Department.
- F) The adopted budget increases by \$71,685 for contractual services, including veterinary services at the Animal Shelter, wireless data cards for Animal Control trucks and increased cleaning costs at the Hazel Harvey Peace Center.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CODE COMPLIANCE

DEPARTMENT PURPOSE

The Code Compliance Department is responsible for protecting and improving the quality of life in Fort Worth through education, enforcement and abatement of nuisances, code violations and public health and safety hazards. Specifically, the Department performs inspections and investigates complaints concerning dangerous buildings, substandard structures, junked and illegally parked vehicles, high grass and weeds, accumulations of trash and debris, dangerous and loose animals, animal licensing, foodborne illness, hotels/ motels, swimming pools, mobile food vendors, temporary event vendors, illegal dumping, zoning and general nuisances. Additionally, the Department operates the animal shelter and pet adoption center, conducts food handlers class, vaccination and micro-chipping clinics, coordinates the Code Ranger Program and permits/inspects facilities requiring health permits. Code Compliance also is the enforcement agency for several departments including Planning and Development, Transportation and Public Works, Parks and Community Services and Real Property.

FY2012 DEPARTMENTAL OBJECTIVES

- Reduce the number of illegally dumped tires
- Reduce the number of unsecured structures
- Reduce the number of vacant and dangerous structures
- Reduce the number of single family rentals with code violations
- Have the Safe Neighborhood Initiative team conduct focused efforts in all Council Districts to promote livability and decrease conditions that hinder economic growth and investment
- Provide superior customer service to both internal and external customers
- Coordinate with Economic Development to eliminate all severe substandard buildings on properties that are owned by or under the control of (tax foreclosures) the City of Fort Worth
- Complete 100% of high risk health inspections identified by risk assessment matrix
- Investigate 100% of foodborne illness investigations within 24 hours
- Investigate 95% of citizen complaints regarding permitted food facilities within 72 hours
- Train 20,000 food, daycare and pool/spa facility workers to prevent food-borne, water-borne and other illness
- Respond to 100% of Animal Care and Control priority one calls within 6 hours
- Respond to 100% of all animal cruelty reports within 24 hours
- Maintain a 100% adoption/rescue/return rate for all healthy adoptable (Tier 1) animals at the shelter

* Numbers include Animal Control and Consumer Health.

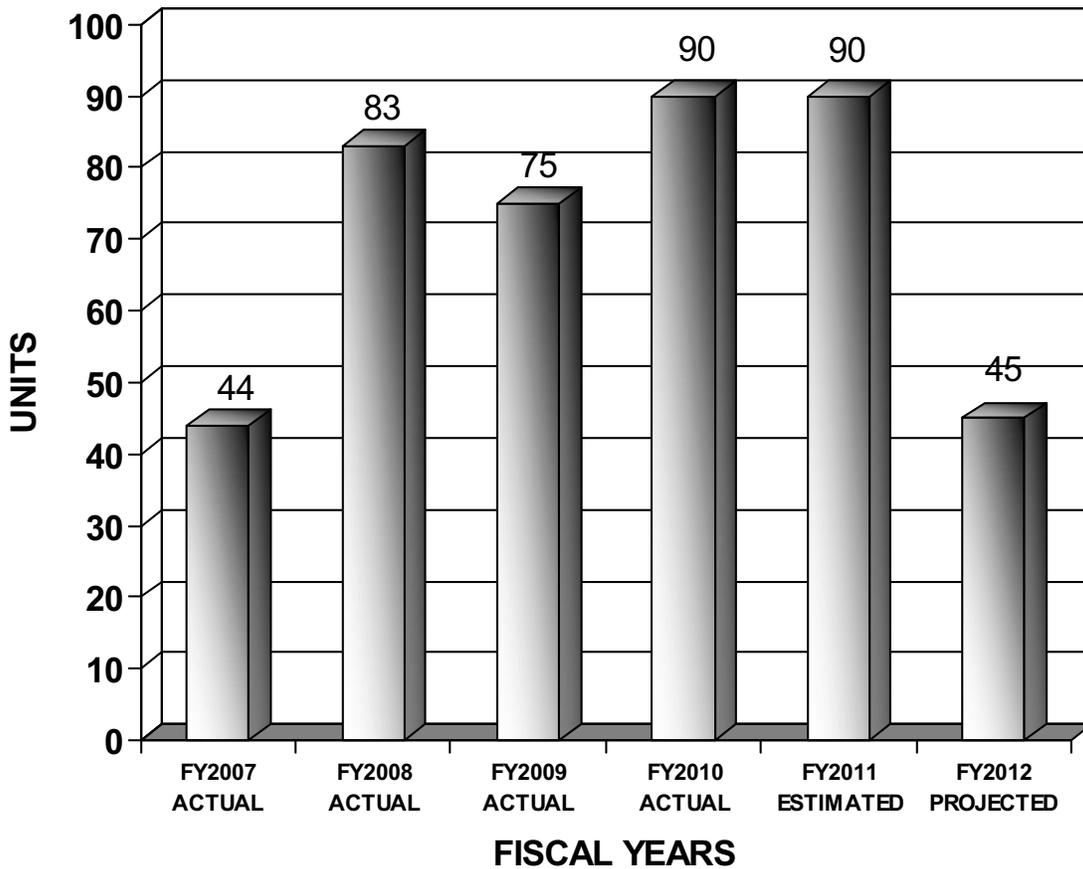
DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Total num of inspections performed*	287,597	230,078	230,078
Num of officer initiated inspections*	70,814	56,651	56,651
Owner-abated substandard structures	926	741	741
High risk health inspections completed	98%	98%	98%
Permitted facility employees trained	19,889	19,500	19,500
Pct of adopted animals placed	49%	52%	60%
Animal Control svc requests completed	44,767	48,000	50,000
Animal Control responses within 24 hrs	83%	84%	85%
Animal Control RPO class participants	1,073	1,062	1,100

FORT WORTH



CODE COMPLIANCE

SINGLE FAMILY DEMOLITION ABATEMENTS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>CODE COMPLIANCE ADMIN</u>								
0231010	ADMINISTRATION	\$ 1,062,980	\$ 1,559,787	\$ 2,294,023	\$ 2,294,023	10.00	16.00	24.00	24.00
0231020	FINANCE	690,635	1,315	0	0	9.00	0.00	0.00	0.00
0231030	TRAINING	37,140	0	0	0	1.00	0.00	0.00	0.00
0231040	HOMELESSNESS PRO-GRAM	65,890	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,856,645</u>	<u>\$ 1,561,102</u>	<u>\$ 2,294,023</u>	<u>\$ 2,294,023</u>	<u>20.00</u>	<u>16.00</u>	<u>24.00</u>	<u>24.00</u>
	<u>CODE COMPLIANCE PUBLIC ED</u>								
0232000	PUBLIC EDUCATION	\$ 1,508	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,508</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CODE COMPLIANCE IT</u>								
0233000	INFO TECHNOLOGY	\$ 136,074	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 136,074</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING INSPECTIONS</u>								
0234002	FIELD OPERATIONS	\$ 42	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0234010	MULTI FAMILY	678,763	736,524	781,005	781,005	10.00	10.00	10.00	10.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0234020	SUB STANDARD BUILD- ING	1,555,526	1,736,534	1,718,877	1,718,877	16.00	17.00	16.00	16.00
	Sub-Total	<u>\$ 2,234,331</u>	<u>\$ 2,473,058</u>	<u>\$ 2,499,882</u>	<u>\$ 2,499,882</u>	<u>26.00</u>	<u>27.00</u>	<u>26.00</u>	<u>26.00</u>
	<u>CODE COMPLIANCE SPEC PROJECTS</u>								
0235010	DEMOLITION	\$ 205,545	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0235020	CITY MOWING	113,292	0	0	0	2.00	0.00	0.00	0.00
0235030	SOLID WASTE	63,182	17,500	0	0	0.00	0.00	0.00	0.00
0235040	ENVIRONMENTAL INVESTIGATION UNIT	475,154	1,026,285	1,217,076	1,217,076	8.00	13.00	14.00	14.00
	Sub-Total	<u>\$ 857,173</u>	<u>\$ 1,043,785</u>	<u>\$ 1,217,076</u>	<u>\$ 1,217,076</u>	<u>10.00</u>	<u>13.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>EAST FIELD OPERA- TIONS</u>								
0236011	SECTOR 1	\$ 761,026	\$ 1,548,485	\$ 1,126,107	\$ 1,126,107	7.00	16.00	11.00	11.00
0236012	SECTOR 2	693,084	2,468,153	972,167	972,167	7.00	30.00	12.00	12.00
0236013	SECTOR 3	685,948	21,000	848,757	848,757	7.00	0.00	10.00	10.00
	Sub-Total	<u>\$ 2,140,058</u>	<u>\$ 4,037,638</u>	<u>\$ 2,947,031</u>	<u>\$ 2,947,031</u>	<u>21.00</u>	<u>46.00</u>	<u>33.00</u>	<u>33.00</u>
	<u>WEST FIELD OPERA- TIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0237014	SECTOR 4	\$ 480,100	\$ 0	\$ 757,378	\$ 757,378	7.00	0.00	8.00	8.00
0237015	SECTOR 5	498,183	21,000	615,038	615,038	7.00	0.00	7.00	7.00
0237016	SECTOR 6	541,996	0	0	0	9.00	0.00	0.00	0.00
0237017	FAR NORTH DISTRICT	285,966	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,806,245</u>	<u>\$ 21,000</u>	<u>\$ 1,372,416</u>	<u>\$ 1,372,416</u>	<u>23.00</u>	<u>0.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>NEIGHBORHOOD RESPONSE TEAM</u>								
0238000	NEIGHBORHOOD RESPONSE TEAM	\$ 235,086	\$ 0	\$ 0	\$ 0	3.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 235,086</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC HEALTH</u>								
0239002	ANIMAL CONTROL	\$ 2,220,611	\$ 2,235,134	\$ 2,982,831	\$ 2,982,831	33.00	33.00	43.00	43.00
0239003	ANIMAL KENNEL	1,128,053	1,089,912	1,169,611	1,169,611	19.00	18.00	18.00	18.00
0239004	CONSUMER HEALTH	1,813,511	1,785,592	1,913,916	1,913,916	25.00	23.00	23.00	23.00
	Sub-Total	<u>\$ 5,162,175</u>	<u>\$ 5,110,638</u>	<u>\$ 6,066,358</u>	<u>\$ 6,066,358</u>	<u>77.00</u>	<u>74.00</u>	<u>84.00</u>	<u>84.00</u>
	TOTAL	\$ 14,429,295	\$ 14,247,221	\$ 16,396,786	\$ 16,396,786	181.00	176.00	196.00	196.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

COMMUNITY RELATIONS

GG01/0071000:0073000

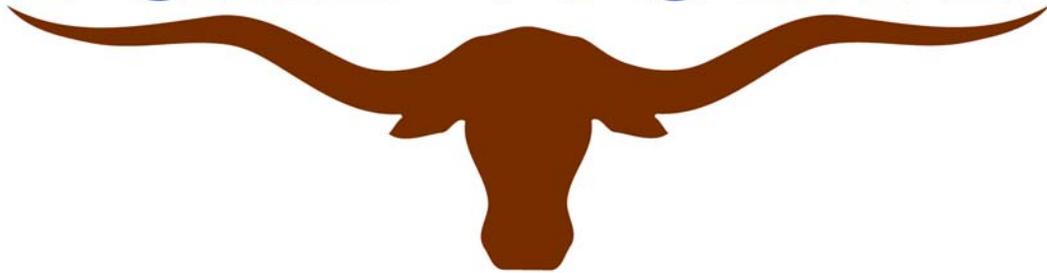
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

As part of the Citywide reorganization, the Community Relations Department was consolidated with other City departments. The Neighborhood Education was consolidated with the Planning and Development Department. The Civil Rights Enforcement and a portion of Communication programs were consolidated with the City Manager's Office.

The Financial Management Services Department now manages the Office Services Fund. The Youth Outreach (Early Childhood Matters Program) was consolidated with Library Services. The Cable Communication-Fund is managed by the City Managers Office. The Community Outreach Division was eliminated.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 2,958,391	\$ 0	\$ 0	\$ 0
Supplies	78,250	0	0	0
Contractual	1,176,799	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 4,213,440	\$ 0	\$ 0	\$ 0
Authorized Positions	47.65	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>COMMUNITY RELATIONS</u>								
0071000	ADMINISTRATION	\$ 1,106,787	\$ 0	\$ 0	\$ 0	7.60	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,106,787</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>7.60</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>COMMUNITY OUT-REACH</u>								
0072010	NEIGHBORHOOD EDUCATION	\$ 406,532	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00
0072020	CIVIL RIGHTS ENFORCEMENT	163,484	0	0	0	1.55	0.00	0.00	0.00
0072030	YOUTH OUTREACH	442,515	0	0	0	4.00	0.00	0.00	0.00
0072040	COMMUNICATIONS	929,193	0	0	0	12.00	0.00	0.00	0.00
0072050	COMMUNITY OUT-REACH	600,425	0	0	0	15.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,542,149</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>40.05</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CABLE COMMUNICATION</u>								
0073000	CABLE COMMUNICATION	\$ 564,504	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 564,504</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	TOTAL	\$ 4,213,440	\$ 0	\$ 0	\$ 0	47.65	0.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL MANAGEMENT

FUND/CENTER

GG01/0521000:0523000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

As part of the Citywide reorganization, the Environmental Management Department responsibilities were redistributed to other City departments. The GIS Program was transferred to the Environmental Protection Fund. The Air Quality Program was transferred to the Transportation and Public Works Department in the General Fund. The Solid Waste Fund is managed by the Code Compliance Department. The Environmental Protection Fund is managed by the Transportation and Public Works Department. Both funds were previously managed by the Environmental Management Department.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 667,187	\$ 0	\$ 0	\$ 0
Supplies	6,378	0	0	0
Contractual	55,090	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 728,655	\$ 0	\$ 0	\$ 0
Authorized Positions	8.50	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ENVIRONMENTAL MAN- AGEMENT DIVISION</u>								
0521000	ENVIRONMENTAL MAN- AGEMENT ADMIN	\$ 430,103	\$ 0	\$ 0	\$ 0	5.00	0.00	0.00	0.00
0521010	GIS	91,302	0	0	0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 521,405</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WATER QUALITY DIVI- SION</u>								
0522000	WATER QUALITY	\$ 3,760	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,760</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>AIR QUALITY DIVISION</u>								
0523000	AIR QUALITY	\$ 203,490	\$ 0	\$ 0	\$ 0	2.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 203,490</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 728,655	\$ 0	\$ 0	\$ 0	8.50	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: FINANCIAL MANAGEMENT SERVICES	FUND/CENTER GG01/0131010:0135010
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Financial Management Services Department has general responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Purchasing, Financial Systems Administration and Treasury.

The Administration Division is responsible for providing overall planning and control to the other elements of the Department.

The Accounting Division maintains the general ledger, payroll, accounts payable, grant accounting, Fixed Assets Inventory Tracking System (FATS), and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and to established municipal accounting principles. It also prepares the City's annual Comprehensive Annual Financial Report (CAFR).

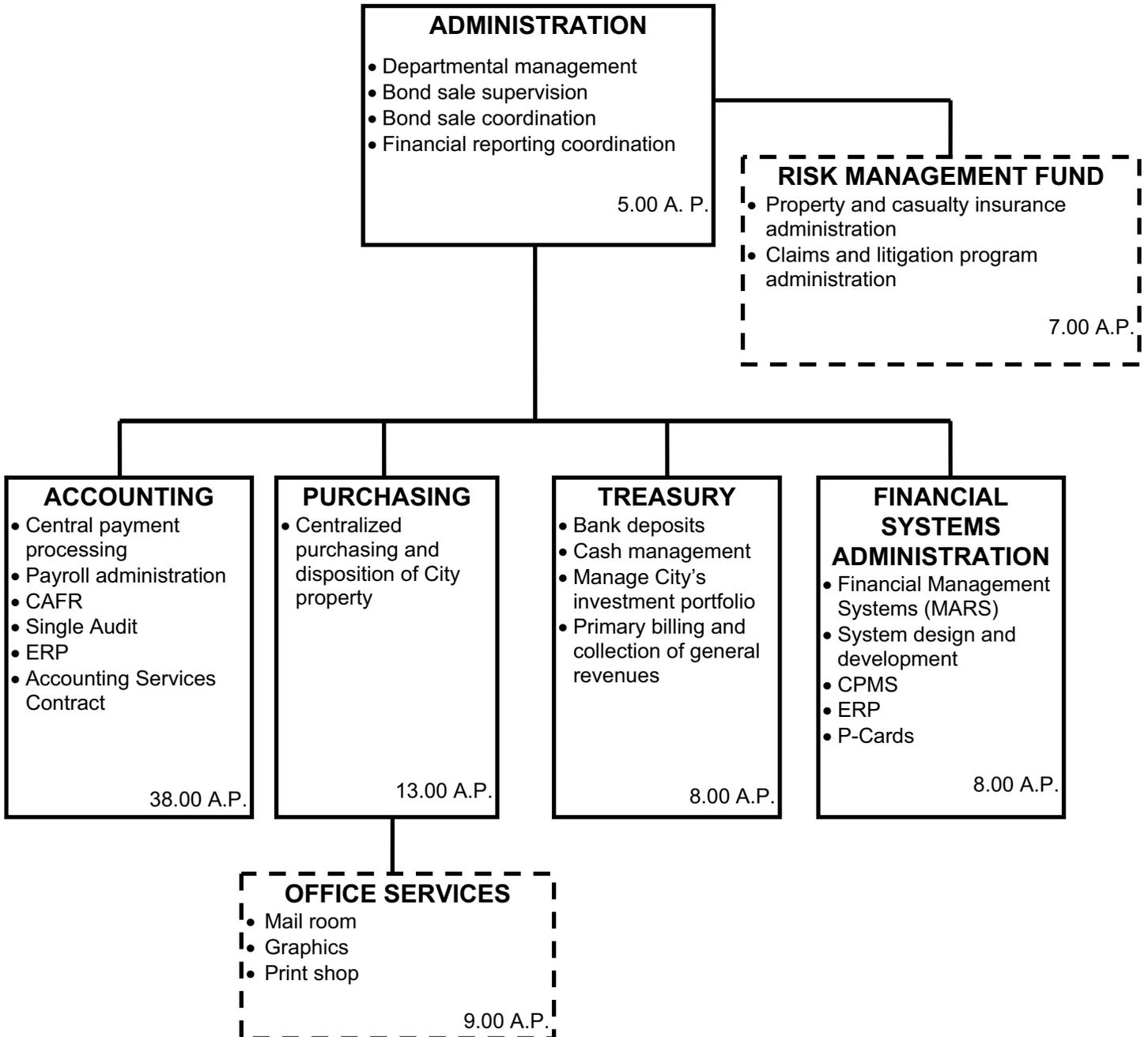
The Purchasing Division provides centralized purchasing for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property.

The Financial Systems Division is responsible for technical innovation and the ongoing maintenance of the financial management systems.

The Treasury Division manages the City's investment and debt portfolios and is responsible for primary billing, collection of general revenue, bank deposits and cash management.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 4,208,066	\$ 4,568,299	\$ 5,355,361	\$ 5,355,361
Supplies	71,350	71,357	71,357	71,357
Contractual	1,574,058	2,994,645	2,381,315	2,381,315
Capital Outlay	0	0	0	0
Total Expenditures	\$ 5,853,474	\$ 7,634,301	\$ 7,808,033	\$ 7,808,033
Authorized Positions	71.00	65.00	72.00	72.00

FINANCIAL MANAGEMENT SERVICES – 88.00 A.P.
GENERAL FUND – 72.00 A.P.
RISK MANAGEMENT FUND— 7.00 A.P.
OFFICE SERVICES FUND— 9.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0135010

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$7,634,301	A.P.	65.00
FY2012 ADOPTED:	\$7,808,033	A.P.	72.00

- A) The adopted budget increases by \$30,459 in salaries of regular employees due to improvement packages that provides for the restoration or creation of 7 A.P. financial management services positions that is moderately offset by a decrease in other contractual. The total increase includes salary, Medicare and the City's retirement contribution.
- B) The adopted budget increases by \$133,140 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.
- C) The adopted budget decreases by (\$103,091) in other contractual due to ERP Phase I completion and delay of ERP Phase II.
- D) The adopted budget increases by \$63,540 in salary savings budgeted due to less anticipated vacancies in the department.
- E) The adopted budget increases by \$62,556 in temporary labor pool due to the Treasury Department seeing an increase in activity and higher demand on cashiers.
- F) The adopted budget increases by \$42,144 for group health based on plan migration turnover, and a 10.44% increase in the city's contribution to group health.
- G) The adopted budget decreases by (\$22,856) based on IT allocations related to computing, radio and telephone services.
- H) The adopted budget decreases by (\$15,000) in bonus pay due to the department no longer providing or needing special incentive pay for timely CAFR production.
- I) The adopted budget increases by \$7,269 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.
- J) The adopted budget decreases by (\$4,000) in postage due to the historical trend for postage materials.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

FINANCIAL MANAGEMENT SERVICES

DEPARTMENT PURPOSE

To provide accurate and timely financial information to assure organizational integrity, protect City assets and enhance decision-making.

FY2012 DEPARTMENTAL OBJECTIVES

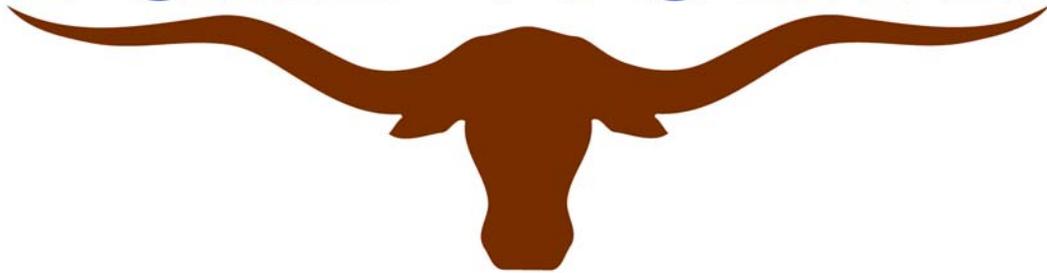
To complete the FY2011 Comprehensive Annual Financial Report (CAFR) and Single Audit by the end of March 2012

To decrease the number of paper checks processed by 15 percent of the total check

To increase the number of electronic payments to 60 percent of all checks processed

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Completion days for CAFR after closing	180	180	180
Decrease paper checks by 15%	13%	15%	15%
Increase electronic payments to 60%	51%	60%	60%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>FINANCE ADMINISTRATION</u>								
0131010	FINANCE ADMINISTRATION	\$ 989,177	\$ 1,361,002	\$ 944,574	\$ 944,574	5.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 989,177</u>	<u>\$ 1,361,002</u>	<u>\$ 944,574</u>	<u>\$ 944,574</u>	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>ACCOUNTING DIVISION</u>								
0132000	ACCOUNTING DIVISION	\$ 325	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0132010	ACCOUNTING AND FINANCIAL REPORTING	2,046,621	3,831,939	3,891,292	3,891,292	34.00	32.00	36.00	36.00
	Sub-Total	<u>\$ 2,046,946</u>	<u>\$ 3,831,939</u>	<u>\$ 3,891,292</u>	<u>\$ 3,891,292</u>	<u>34.00</u>	<u>32.00</u>	<u>36.00</u>	<u>36.00</u>
	<u>PURCHASING DIVISION</u>								
0133000	PURCHASING DIVISION	\$ 796,572	\$ 784,707	\$ 946,239	\$ 946,239	13.00	12.00	13.00	13.00
	Sub-Total	<u>\$ 796,572</u>	<u>\$ 784,707</u>	<u>\$ 946,239</u>	<u>\$ 946,239</u>	<u>13.00</u>	<u>12.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>CASH MANAGEMENT</u>								
0134010	TREASURY ADMINISTRATION	\$ 1,221,705	\$ 1,240,524	\$ 1,364,232	\$ 1,364,232	10.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 1,221,705</u>	<u>\$ 1,240,524</u>	<u>\$ 1,364,232</u>	<u>\$ 1,364,232</u>	<u>10.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0135010	FINANCIAL SYSTEM ADMINISTRATION	\$ 799,074	\$ 416,129	\$ 661,696	\$ 661,696	9.00	6.00	8.00	8.00
	Sub-Total	<u>\$ 799,074</u>	<u>\$ 416,129</u>	<u>\$ 661,696</u>	<u>\$ 661,696</u>	<u>9.00</u>	<u>6.00</u>	<u>8.00</u>	<u>8.00</u>
	TOTAL	\$ 5,853,474	\$ 7,634,301	\$ 7,808,033	\$ 7,808,033	71.00	65.00	72.00	72.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368050

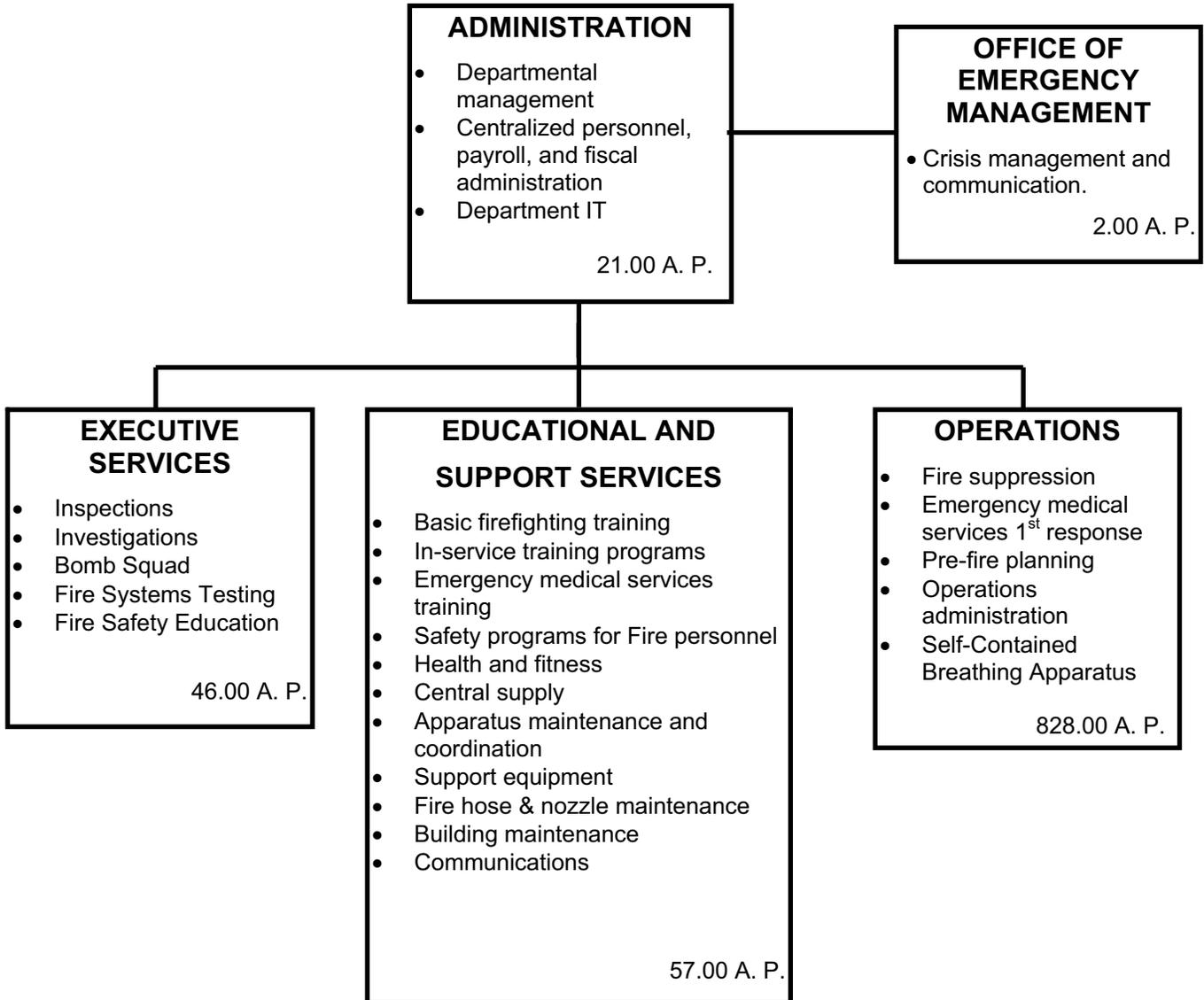
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The The Fire Department provides protection of life and property from fire, first response for emergency medical service, programs of fire safety and prevention, arson and fire cause investigations, and dispatching of fire apparatus and personnel to fire scenes and other emergencies. The Department is also responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

The Department is organized into five major divisions: Administration, Executive Services, Operations, Educational & Support Services and the Office of Emergency Management. The Administration Division oversees all departmental functions, such as financial operations. The Executive Services Division performs inspections, investigations, fire safety education, and dispatch and alarm services functions. The Operations Division, which employs the majority of departmental personnel, conducts daily emergency response activities as well as specialized responses and maintenance of self-contained breathing apparatus (SCBA) equipment. The Educational and Support Services Division performs initial training for new firefighters, as well as continuing education and health and wellness programs for all personnel. It also coordinates the Department's vehicles and firefighting apparatus fleet, performs some aspects of facility maintenance, and stores and distributes operating supplies such as fire hose and ladder equipment. The Office of Emergency Management is responsible for preparing, protecting, and serving the community through disaster education, prevention, preparedness and response.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 93,078,861	\$ 100,701,354	\$ 106,322,265	\$ 106,322,265
Supplies	3,615,704	3,860,949	3,916,665	3,916,665
Contractual	7,218,982	7,076,668	7,784,452	7,784,452
Capital Outlay	265,552	138,500	135,500	135,500
Total Expenditures	\$ 104,179,099	\$ 111,777,471	\$ 118,158,882	\$ 118,158,882
Authorized Positions	950.00	950.00	954.00	954.00

FIRE – 954.00 A.P.



SIGNIFICANT BUDGET CHANGES

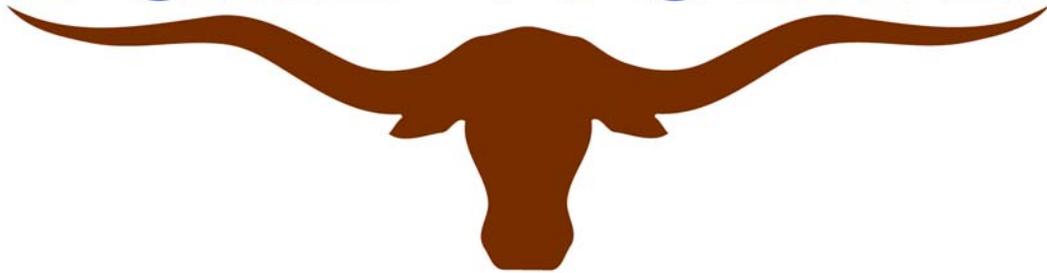
DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368050

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$111,777,471	A.P.	950.00
FY2012 ADOPTED:	\$118,158,882	A.P.	954.00

- A) The adopted budget increases by 4.0 authorized positions for the addition of four Division Chiefs required by the collective bargaining contract. The cost of the positions is offset by reductions in constant staffing overtime. The addition of the positions will improve the Department's ability to provide day-to-day oversight of departmental operations.
- B) The adopted budget increases by \$3,765,680 for costs associated with compensation increases included in the collective bargaining contract for Civil Service employees.
- C) The adopted budget increases by a net of \$733,260 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.
- D) The adopted budget increases by \$557,398 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.
- E) The adopted budget decreases by (\$563,120) for the elimination of cost associated with Super Bowl XLV.
- F) The adopted budget increases by a net of \$474,056 for recruit training costs for FY2012. Thirty-two recruits will be trained to fill positions vacated through attrition.
- G) The adopted budget increases by \$375,197 based on IT allocations related to computing, radio and telephone services.
- H) The adopted budget increases by \$337,923 for motor vehicle fuel.
- I) The adopted budget increases by \$139,456 to replace computer dispatch equipment in all fire stations.
- J) The adopted budget increases by \$117,358 for Equipment Services Department (ESD) Outside Repairs, Parts, Labor based on ESD projected expenditure in this department for FY2012.
- K) The adopted budget increases by \$112,881 for recruitment and testing costs to identify recruits for FY2013 to staff Fire Station 42.
- L) The adopted budget increases by \$92,844 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
FIRE

DEPARTMENT PURPOSE

To serve and protect our community through education, prevention, preparedness and response.

The Fort Worth Fire Department provides protection of life and property from fire, Basic Life Support first response for emergency medical service, programs for fire safety, inspection, prevention, arson and fire cause investigations, and the dispatching of fire apparatus and personnel to fire scenes and other emergencies. Additionally, the Department is responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

FY2012 DEPARTMENTAL OBJECTIVES

Operations:

Respond to emergency and service calls in a timely and competent manner with adequate resources.

Educational Services:

Recruit a qualified workforce that reflects the diversity of the City.

Effectively educate the public in fire and life safety strategy and skills.

Provide effective medical training to the public and fire personnel.

Provide for a highly trained workforce that is adequately furnished with well-maintained equipment and facilities.

Executive Services:

Dispatch appropriate resources and respond to needs of on-scene personnel in a timely manner.

Efficiently procure leading-edge communication equipment and keep it well maintained and well-organized.

Provide professional, timely and thorough inspections and plan review.

Thoroughly investigate the cause of all fires of unknown origin and accurately identify incendiary fires and their perpetrators.

Prevent or mitigate the destructive effects of explosives and explosive devices.

Effectively educate the public in fire and life safety strategy and skills.

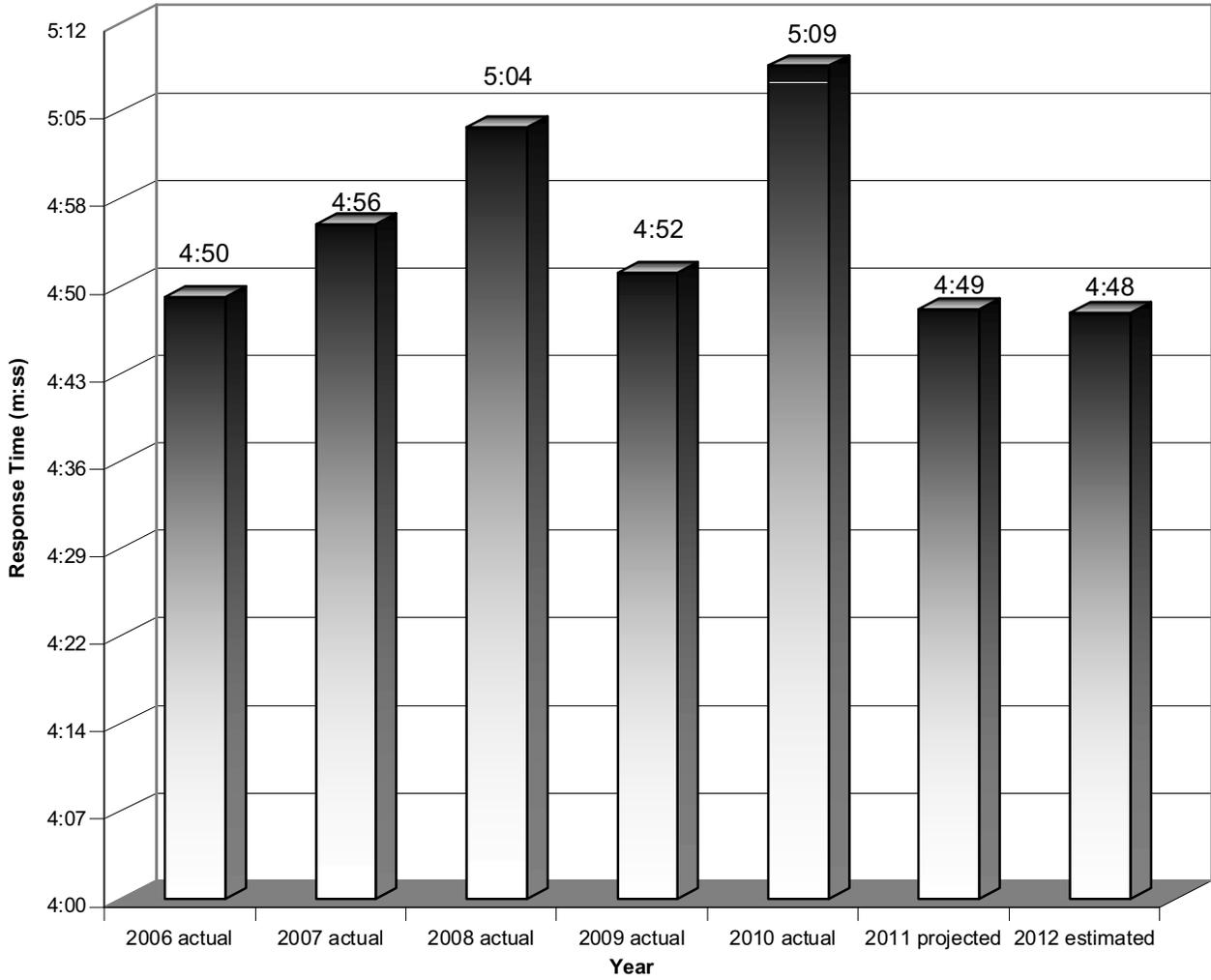
DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Percent of emergency response within five minutes or less	82%	76%	75%
To confine residential structure fires to the room of origin 45% of the time (The ICMA national average is 40%)	49%	44%	45%
Ensure students demonstrate effective Learn Not To Burn skills after participation in a program	87%	69%	60%

FORT WORTH



FIRE

Response Time by Year



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 6,018,282	\$ 5,980,835	\$ 6,486,834	\$ 6,486,834	20.00	20.00	20.00	20.00
0361010	EMERGENCY MANAGEMENT	548,870	695,921	709,345	709,345	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 6,567,152</u>	<u>\$ 6,676,756</u>	<u>\$ 7,196,179</u>	<u>\$ 7,196,179</u>	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>
	<u>PREVENTION</u>								
0362010	EXECUTIVE SERVICES	\$ 310,177	\$ 362,719	\$ 364,991	\$ 364,991	3.00	3.00	3.00	3.00
0362020	FIRE PREVENTION	2,578,826	2,770,662	2,959,246	2,959,246	23.00	24.00	25.00	25.00
0362030	FIRE INVESTIGATIONS	1,744,884	1,799,856	1,877,480	1,877,480	15.00	15.00	15.00	15.00
0362050	PUBLIC EDUCATION	467,607	528,528	544,945	544,945	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 5,101,494</u>	<u>\$ 5,461,765</u>	<u>\$ 5,746,662</u>	<u>\$ 5,746,662</u>	<u>46.00</u>	<u>47.00</u>	<u>48.00</u>	<u>48.00</u>
	<u>OPERATIONS</u>								
0363500	OPERATIONS ADMINISTRATION	\$ 1,004,069	\$ 957,201	\$ 1,324,715	\$ 1,324,715	7.00	7.00	9.00	9.00
0363510	BATTALIONS	80,769,743	86,317,862	91,154,073	91,154,073	811.00	810.00	810.00	810.00
0363520	SCBA	909,513	943,632	980,022	980,022	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 82,683,325</u>	<u>\$ 88,218,695</u>	<u>\$ 93,458,810</u>	<u>\$ 93,458,810</u>	<u>825.00</u>	<u>824.00</u>	<u>826.00</u>	<u>826.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ALARM</u>								
0364545	2011 SUPER BOWL	\$ 0	\$ 563,120	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 563,120</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>DIVISION 3</u>								
0365000	DIVISION 3	\$ 42	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 42</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EDUCATIONAL AND SUPPORT SERVICES</u>								
0368000	TRAINING	\$ 2,209,268	\$ 3,324,954	\$ 3,582,080	\$ 3,582,080	12.00	12.00	13.00	13.00
0368020	VEHICLE SERVICES	4,164,994	3,877,007	4,317,323	4,317,323	10.00	10.00	10.00	10.00
0368030	SUPPLY	555,626	589,544	624,718	624,718	7.00	7.00	7.00	7.00
0368050	COMMUNICATIONS	2,897,198	3,065,630	3,233,110	3,233,110	28.00	28.00	28.00	28.00
	Sub-Total	<u>\$ 9,827,086</u>	<u>\$ 10,857,135</u>	<u>\$ 11,757,231</u>	<u>\$ 11,757,231</u>	<u>57.00</u>	<u>57.00</u>	<u>58.00</u>	<u>58.00</u>
	TOTAL	\$ 104,179,099	\$ 111,777,471	\$ 118,158,882	\$ 118,158,882	950.00	950.00	954.00	954.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: HOUSING AND ECONOMIC DEVELOPMENT	FUND/CENTER GG01/0171000:0178000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing and Economic Development Department develops and administers programs that promote a strong economy and enhance the quality of life by providing sustainable housing and economic development programs throughout Fort Worth. These housing and economic development programs are administered with an emphasis on the Central City and housing activities, through the use of federal grant funds and local incentives with a focus on the needs of low and moderate-income persons.

The Housing and Economic Development Department implements a number of programs to achieve its goals:

- Economic Development Program, provides for business recruitment and retention activities, administers special districts, such as Tax Increment Finance and Public Improvement Districts; tax incentive programs and international economic development.
- Business Development Program, provides assistance to small and medium-sized businesses focused on increasing direct awards and City procurement dollars to M/WBE firms, through training and support programs.
- Housing and Community Development, coordinates central city redevelopment projects/plans and administers the Neighborhood Empowerment Zone program, grant-funded community development projects and manages City-owned and tax-foreclosed properties.
- Homeownership and Housing Services, administers down-payment assistance programs and performs loan intake/servicing functions for homebuyer down-payment assistance/rehabilitation programs.
- Home Improvement and Construction, coordinates emergency repair, and rehabilitation programs.
- Directions Home (homelessness program), is the City's 10-year plan to end homelessness and works toward making chronic and persistent homelessness non-existent in the City of Fort Worth.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 2,291,613	\$ 1,818,332	\$ 1,857,801	\$ 1,857,801
Supplies	61,117	29,224	24,368	24,368
Contractual	5,167,518	4,321,365	3,557,876	3,557,876
Capital Outlay	45,153	0	0	0
Total Expenditures	\$ 7,565,401	\$ 6,168,921	\$ 5,440,045	\$ 5,440,045
Authorized Positions	35.90	19.90	19.90	19.90

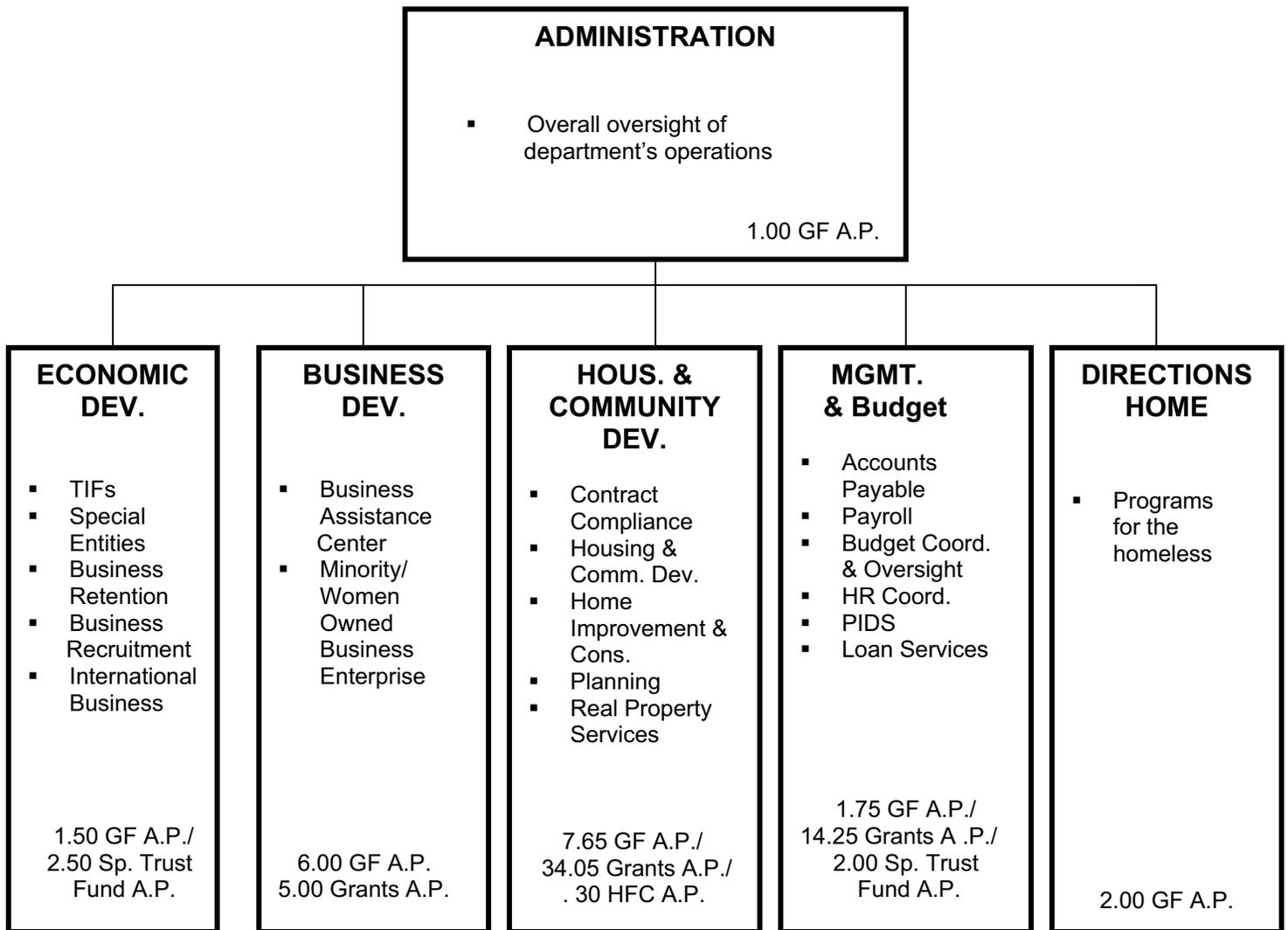
HOUSING & ECONOMIC DEVELOPMENT – 78.00 A.P.

GENERAL FUND 19.90 A.P.

GRANTS FUND 53.30 A.P.

SPECIAL TRUST FUND/TIF/PID ADMINISTRATION 4.50 A.P.

HOUSING FINANCE CORPORATION 0.30 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0171000:0178000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$6,168,921	A.P.	19.90
FY2012 ADOPTED:	\$5,440,045	A.P.	19.90

A) The adopted budget decreases by (\$762,451) for one time funding of the shortfall in nonprofit agencies in FY2011 that receive annual allocation through CDBG due to change of the grants budget fiscal year.

B) The adopted budget increases by \$48,144 for costs associated with the final implementation of the FY2012 compensation plan which included an across the board salary increase of 3% to all general employees.

C) The adopted budget increases by \$24,571 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HOUSING AND ECONOMIC DEVELOPMENT

DEPARTMENT PURPOSE

To facilitate sustainable development and investment through the administration of programs that preserve and expand the City's supply of decent, safe, quality, affordable, accessible housing, stimulate neighborhood revitalization in the Central City, develop local small and medium-sized businesses and promote job growth and opportunities.

These efforts are facilitated through the administration of federal grant funds on behalf of low and moderate-income persons, the structuring of public/private partnerships, tax incentives, business assistance for small and medium-sized businesses and by providing contracting opportunities to local Minority and Women Business Enterprise (M/WBE) firms.

FY2012 DEPARTMENTAL OBJECTIVES

To coordinate the implementation of real estate and business development projects that meet City Council and community objectives and create or retain 9,000 jobs.

To provide skills development, technical advice, and financial assistance to 3,000 entrepreneurs and small and medium-sized businesses, especially women-owned and minority-owned companies.

To meet or exceed the overall MWBE participation expenditure goal that 25% of all applicable dollars spent for goods and services be spent with M/WBE's.

To assist 26 homeowners with rehabilitation loans provided by the Housing Trust Fund City-wide (Home Funds).

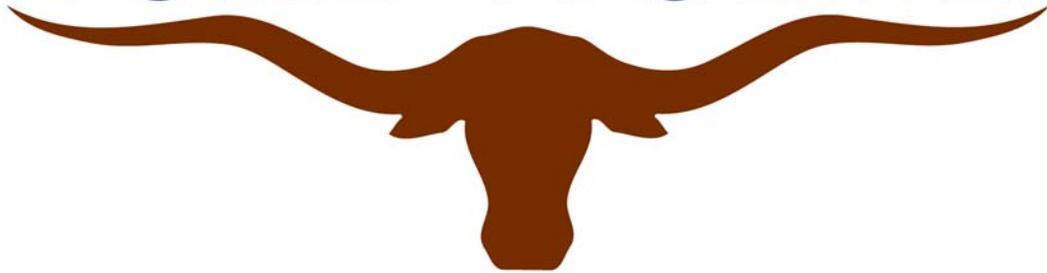
To provide 60 home ownership opportunities for low-to-moderate income households by providing down payment and closing cost assistance.

To provide emergency repair assistance to 180 low and very low-income homeowners.

To administer grants that offer federally-funded social services for 7,829 low-income persons, including child care, senior citizens, and disadvantaged youth services.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Jobs created/retained from City supported projects	9,152	9,000	9,000
Number entrepreneurs counseled	2,757	3,000	3,000
Percentage of MWBE participation in procurement	24%	25%	25%
Number of rehabilitation loans	27	26	26
Total homebuyers assisted	116	60	60
Number of homeowners assisted with emergency repairs	174	180	180
Number of social service recipients	12,501	7,829	7,829

FORT WORTH



**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) is an entitlement grant authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing quality housing, a suitable living environment and expanding economic opportunities, principally for persons of low and very low-income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this entitlement funding. CDBG funds the following: emergency repairs, the Cowtown Brush-Up exterior paint program and public services. Home improvements for homeowners are completed through the Housing Trust Fund. Public services include childcare and after school programs, facility projects such as park improvements and infrastructure and economic developments.

The HOME Investment Partnership Program (HOME) is designed to be a partnership among the federal government, local government and those in the for-profit and non-profit sectors who build, own, manage, finance or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors and owners. HUD is the source agency for this entitlement grant funding. HOME funds the following: Home Improvement Program, Homebuyer's Assistance Program, Community Housing Development Organization (CHDO) Programs and the Housing Trust Fund.

The Emergency Shelter Grant (ESG) is an entitlement grant designed to help increase the services of emergency shelters and transitional housing facilities for homeless individuals and families, provide essential services and to help prevent homelessness. Agencies funded include the Presbyterian Night Shelter and Cornerstone Assistance Network. HUD is the source agency for this entitlement grant funding.

The Housing Opportunities for Persons with HIV/AIDS is an entitlement grant designed to assist with all forms of housing to prevent homelessness for persons with HIV/AIDS and their families. HUD is the source agency for this entitlement grant funding.

STATUS OF FUNDING

	FY2010	FY2011	FY2012
Balance Carried Forward	\$21,736,372	\$26,608,730	\$25,925,000
New Funds	30,101,001	19,191,564	10,218,616
<u>Expenditures/Commitments</u>	<u>(25,228,643)</u>	<u>(19,875,294)</u>	<u>(36,143,616)</u>
Balance Remaining	\$26,608,730	\$25,925,000	\$0
Approved Positions	64.30	63.30	53.30

**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Fort Worth Housing Finance Corporation (FWHFC) was incorporated under the Texas Housing Finance Corporations Act in 1986 as a public nonprofit corporation to provide for efficient and well-planned urban growth and development and to assist low and moderate income persons in acquiring and owning quality, affordable and accessible housing. The original Articles of Incorporation were amended in 1996, expanding its role to undertake the acquisition of land, development and the construction of new housing. The FWHFC Board of Directors is comprised of active City Council members and the activities of the corporation are administered by the Housing and Economic Development Department.

A number of programs and activities benefiting low and moderate income families and communities are administered by the FWHFC, including land banking, the Infill Housing Program and the Fort Worth Housing Trust Fund. General Funds are utilized to leverage federal HOME grant funds and Community Development Block Grant Funds (CDBG). The General Funds help address populations and uses that federal grant funds are unable to address, including households earning between 81% and 120% Area Medium Income (AMI) to achieve mixed-income objectives.

Hilton Parking revenue comes from an underground parking garage located across the street from the Hilton Hotel, (formerly Radisson Hotel) that was completed in September, 1981. The garage was funded by an Urban Development Action Grant (UDAG) from HUD. The garage is under a 50-year lease, and 21 years remain to the owners of the Hilton Hotel. The Hotel, which operates the parking garage, pays the City approximately \$95,670 in rent each year. This revenue can be used for any CDBG eligible activity.

Rental Rehabilitation Program Income (RRPI) is generated from loan repayments from owners previously assisted through the Rental Rehabilitation Block Grant (RRBG) program

STATUS OF FUNDING

	FY2010	FY2011	FY2012
Balance Carried Forward	\$10,221,789	\$8,307,875	\$8,395,878
New Funds	808,999	356,959	310,670
<u>Expenditures/Commitments</u>	<u>(2,722,913)</u>	<u>(268,956)</u>	<u>(8,706,548)</u>
Balance Remaining	\$8,307,875	\$8,395,878	\$0
Approved Positions	N/A	N/A	N/A

HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT BUDGET

BUDGET OVERVIEW

FUNDING SOURCES

	<u>Allocation This Period</u>	<u>Carryover Balance</u>	<u>Total Available</u>
<u>General Fund</u>	\$5,440,045		\$5,440,045
<u>Grant Funds</u>			
Community Development Block Grant (CDBG) (06/01/95 - until expended including PI)	\$6,153,267	\$9,750,000	\$15,903,267
HOME Funds (06/01/03 - until expended including PI)	2,832,159	11,250,000	14,082,159
Emergency Shelter Grant (ESG) (06/01/10 - 09/30/2012)	297,018		297,018
HOPWA Grant (06/01/10- 09/30/2012)	936,172		936,172
Neighborhood Stabilization Program (NSP) Grant (06/01/09- 05/31/2012)	-	1,725,000	1,725,000
Homeless Prevention and Rapid Re-Housing Program (09/01/09- 05/31/2012)	-	600,000	600,000
Community Development Block Grant (ARRA /CDBG) (09/01/09- 04/30/2012)	-	600,000	600,000
Weatherization Assistance Program (ARRA/WAP) (Prog Period: 08/01/09 - 3/31/12)		2,000,000	2,000,000
	<u>\$10,218,616</u>	<u>\$25,925,000</u>	<u>\$36,143,616</u>
<u>Other Funds</u>			
Housing Finance Corporation (HFC)	\$200,000	\$6,579,614	\$6,779,614
Rental Rehabilitation Program Income	15,000	1,119,392	1,134,392
Hilton Parking Revenues	95,670	696,872	792,542
	<u>\$310,670</u>	<u>\$8,395,878</u>	<u>\$8,706,548</u>
Total Other Funds	<u>\$310,670</u>	<u>\$8,395,878</u>	<u>\$8,706,548</u>
TOTAL ALL FUNDING SOURCES	<u>\$15,969,331</u>	<u>\$34,320,878</u>	<u>\$50,290,209</u>

EXPENDITURES

Administrative Costs			
Personal			\$4,401,748
Supplies			119,840
Contractual			4,079,727
Capital			0
Total Administrative Costs			<u>\$8,601,315</u>
Program Costs			<u>\$41,688,894</u>
TOTAL EXPENDITURES			<u>\$50,290,209</u>

APPROVED POSITIONS

78.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ECONOMIC DEVEL ADMINISTRATION</u>								
0171000	ADMINISTRATION	\$ 1,087,824	\$ 1,350,275	\$ 624,165	\$ 624,165	1.80	2.75	2.75	2.75
0171100	ECONOMIC DEVELOP- MENT	279,571	226,448	211,413	211,413	4.60	1.50	1.50	1.50
	Sub-Total	<u>\$ 1,367,395</u>	<u>\$ 1,576,723</u>	<u>\$ 835,578</u>	<u>\$ 835,578</u>	<u>6.40</u>	<u>4.25</u>	<u>4.25</u>	<u>4.25</u>
	<u>TECH FORT WORTH</u>								
0172000	TECH FORT WORTH	\$ 167,614	\$ 198,924	\$ 170,506	\$ 170,506	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 167,614</u>	<u>\$ 198,924</u>	<u>\$ 170,506</u>	<u>\$ 170,506</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DIVERSIFI- CATION</u>								
0174000	BUSINESS ASSISTANCE CENTER	\$ 548,880	\$ 536,640	\$ 520,244	\$ 520,244	8.00	1.00	1.00	1.00
0174010	INTERNATIONAL CEN- TER	0	0	0	0	0.00	0.00	0.00	0.00
0174020	BUSINESS ASSISTANCE CENTER	13,288	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 562,168</u>	<u>\$ 536,640</u>	<u>\$ 520,244</u>	<u>\$ 520,244</u>	<u>8.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>MWBE</u>								
0175000	MWBE	\$ 1,178,407	\$ 479,111	\$ 470,520	\$ 470,520	7.00	5.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 1,178,407	\$ 479,111	\$ 470,520	\$ 470,520	7.00	5.00	5.00	5.00
	<u>COMMUNITY DEVELOPMENT</u>								
0176000	COMMUNITY DEVELOPMENT	\$ 513,472	\$ 457,931	\$ 508,827	\$ 508,827	6.15	5.15	5.15	5.15
0176100	REAL PROPERTY	471,717	278,804	293,879	293,879	6.00	2.00	2.00	2.00
	Sub-Total	\$ 985,189	\$ 736,735	\$ 802,706	\$ 802,706	12.15	7.15	7.15	7.15
	<u>HOUSING ADMINISTRATION</u>								
0177000	HOUSING	\$ 88,404	\$ 73,964	\$ 62,602	\$ 62,602	0.35	0.50	0.50	0.50
	Sub-Total	\$ 88,404	\$ 73,964	\$ 62,602	\$ 62,602	0.35	0.50	0.50	0.50
	<u>HOMELESSNESS INITIATIVE</u>								
0178000	HOMELESSNESS INITIATIVE	\$ 3,216,224	\$ 2,566,825	\$ 2,577,890	\$ 2,577,890	2.00	2.00	2.00	2.00
	Sub-Total	\$ 3,216,224	\$ 2,566,825	\$ 2,577,890	\$ 2,577,890	2.00	2.00	2.00	2.00
	TOTAL	\$ 7,565,401	\$ 6,168,921	\$ 5,440,045	\$ 5,440,045	35.90	19.90	19.90	19.90

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0144000
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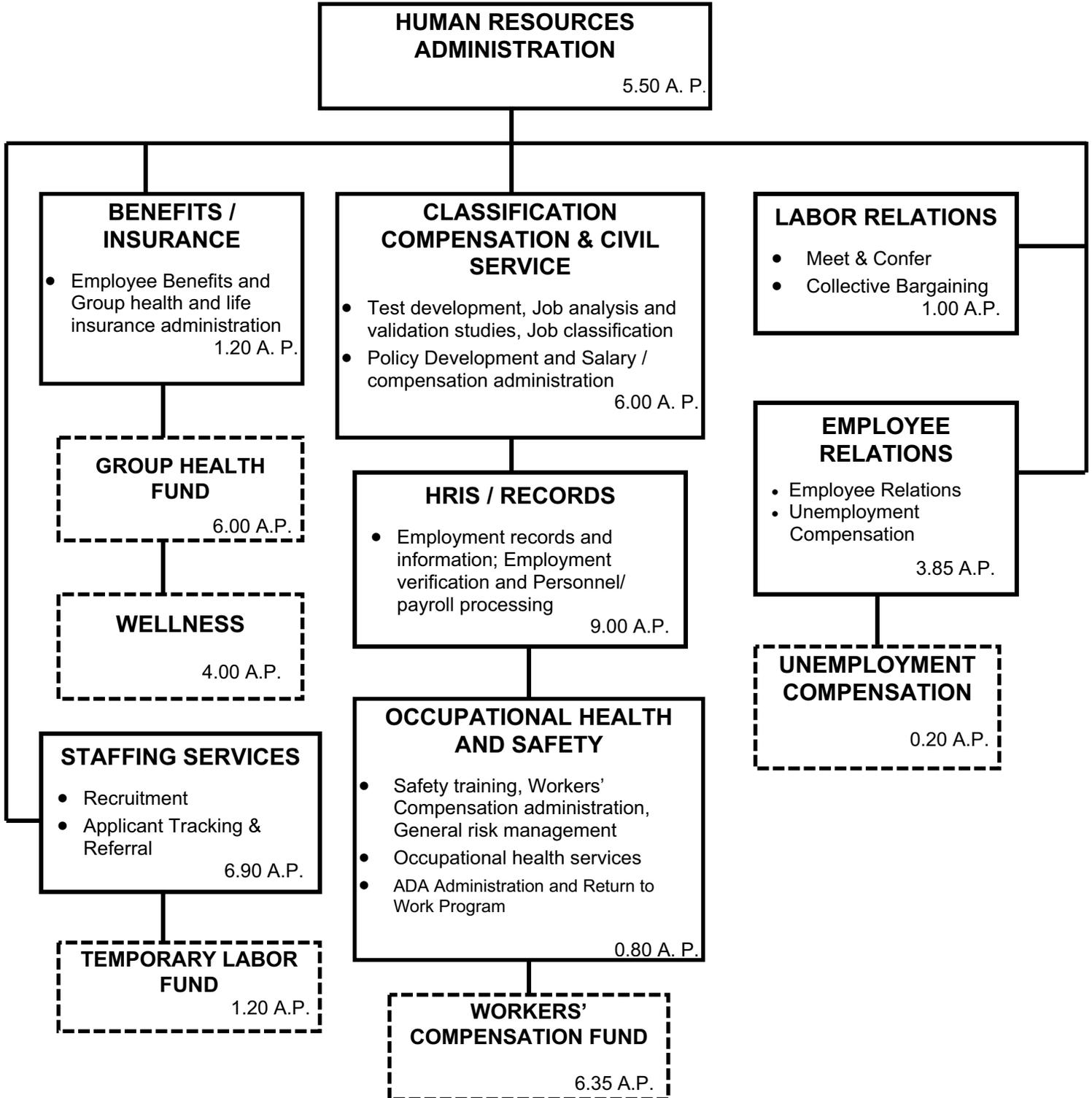
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Resources Department administers the City's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. Other departmental functions include recruitment of a diverse applicant pool for all City positions; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; providing mission critical training; employee relations, labor relations and grievance appeal process monitoring. Additionally the department oversees interpretation of and employee counseling regarding the City's personnel rules and regulations; provision of personnel policy revision recommendations to the City Manager; referral of employees with substance abuse or other personal problems; development and implementation of the City's Wellness Program; Return to Work and disability hiring programs; and Civil Service recruiting, testing and disciplinary administration.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 2,440,716	\$ 2,705,314	\$ 3,067,953	\$ 3,067,953
Supplies	72,337	69,915	69,165	69,165
Contractual	1,371,608	756,206	887,908	887,908
Capital Outlay	0	0	0	0
Total Expenditures	\$ 3,884,661	\$ 3,531,435	\$ 4,025,026	\$ 4,025,026
Authorized Positions	36.05	34.25	34.25	34.25

HUMAN RESOURCES – 52.00 A.P.

General Fund 34.25 A.P.
 GROUP HEALTH 10.00 A.P.
 WORKER'S COMPENSATION 6.35 A.P.
 TEMPORARY LABOR 1.20 A.P.
 UNEMPLOYMENT COMPENSATION 0.20 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES	GG01/0141000:0146004

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$3,531,435	A.P.	34.25
FY2012 ADOPTED:	\$4,025,026	A.P.	34.25

A) The adopted budget increases by \$242,316 in employees paid with bond funds due to updating the list of staff paid from the ERP project.

B) The adopted budget increases by \$99,094 based on IT allocations related to computing, radio and telephone services.

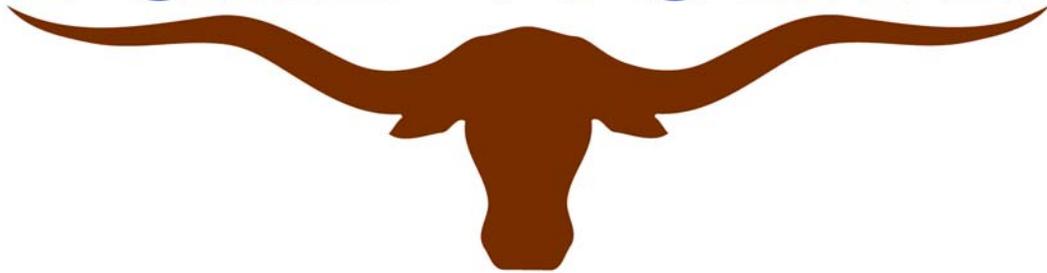
C) The adopted budget increases by \$77,506 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

D) The adopted budget increases by \$72,688 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.

E) The adopted budget increases by \$20,220 for group health based on plan migration turnover, and a 10.44% increase in the city's contribution to group health.

F) The adopted budget increases by \$20,000 in contractual services due to an addition of funds for sources and services related to advocating diversity.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HUMAN RESOURCES

DEPARTMENT PURPOSE

To provide quality human resources services consistent with the mission of "Helping People Succeed at Work" by leading and supporting the organization in hiring, developing and retaining a diverse, customer-focused workforce in a safe and respectful work environment, while complying with federal, state and local guidelines and maintaining professional and ethical work values. The departmental staff provides management of employee benefit programs, including group health and life insurance, workers' compensation, safety programs and unemployment compensation in a manner that effectively balances employee needs with the financial concerns of the City, while respecting the worth and value of all parties.

FY2012 DEPARTMENTAL OBJECTIVES

Provide a market competitive health insurance plan to employees and retirees while maintaining a minimum 20% funding reserve ratio;

To complete 80% of all submitted classification and reclassification requests within a 28-day period;

To continue providing an increased focus on GLBT Awareness through training sessions for all employees, integrating general and sworn personnel in sessions, partnering with volunteer facilitators from the Fort Worth community and monitoring our progress through participant evaluations and pre and post-assessment results;

To provide and maintain open lines of communication between unions and City management for the dissemination of information and early discovery and resolution of contract disputes and issues;

To facilitate the infusion of top talent into the City of Fort Worth by continuing training for both HR Coordinators & Hiring Managers on the established recruitment process; and

To improve the health status of employees, which will result in increased productivity and improved attendance, by offering an annual health screening to identify health strengths and weaknesses, in order to provide targeted interventions and wellness services.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Annual Health Plan Reserve	22.09%	23.8%	21.73%
Classification/Reclassification Request Completed Within 28-Days	48%	82%	80%
Employees Completing GLBT Awareness Training	362	2200	2200
Resolve 65% of Contract Complaints Prior to Arbitration Proceedings	83%	66%	85%
Interview "Road Shows" Offered	0	10	20
Participation in Health Challenge Screen Health Challenge	56%	58%	60%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0141000	<u>PERSONNEL ADMINIS- TRATION</u> HUMAN RESOURCES ADMINISTRATION	\$ 3,387,778	\$ 3,244,573	\$ 3,629,876	\$ 3,629,876	31.15	32.35	31.35	31.35
	Sub-Total	<u>\$ 3,387,778</u>	<u>\$ 3,244,573</u>	<u>\$ 3,629,876</u>	<u>\$ 3,629,876</u>	<u>31.15</u>	<u>32.35</u>	<u>31.35</u>	<u>31.35</u>
0143000	<u>BENEFITS ASSISTANCE PROGRAM</u> HEALTH BENEFITS	\$ 208,555	\$ 218,746	\$ 224,148	\$ 224,148	1.20	1.20	1.20	1.20
	Sub-Total	<u>\$ 208,555</u>	<u>\$ 218,746</u>	<u>\$ 224,148</u>	<u>\$ 224,148</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>
0144000	<u>RISK MANAGEMENT</u> OCCUPATIONAL HEALTH AND SAFETY	\$ 71,862	\$ 62,917	\$ 65,076	\$ 65,076	0.70	0.70	0.70	0.70
	Sub-Total	<u>\$ 71,862</u>	<u>\$ 62,917</u>	<u>\$ 65,076</u>	<u>\$ 65,076</u>	<u>0.70</u>	<u>0.70</u>	<u>0.70</u>	<u>0.70</u>
0145000	<u>MEET AND CONFER</u> MEET AND CONFER	\$ 216,466	\$ 5,199	\$ 105,925	\$ 105,925	3.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 216,466</u>	<u>\$ 5,199</u>	<u>\$ 105,925</u>	<u>\$ 105,925</u>	<u>3.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 3,884,661	\$ 3,531,435	\$ 4,025,026	\$ 4,025,026	36.05	34.25	34.25	34.25

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LAW	FUND/CENTER GG01/0121000:0122010
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Department of Law, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments.

The Department has two Divisions, Litigation and Transactional, each of which is comprised of sections based on areas of practice. In addition, two Section Chiefs serve on the Executive Team, along with the City Attorney and Deputy City Attorneys. The Department also contains the Utility Management Division and Support Services.

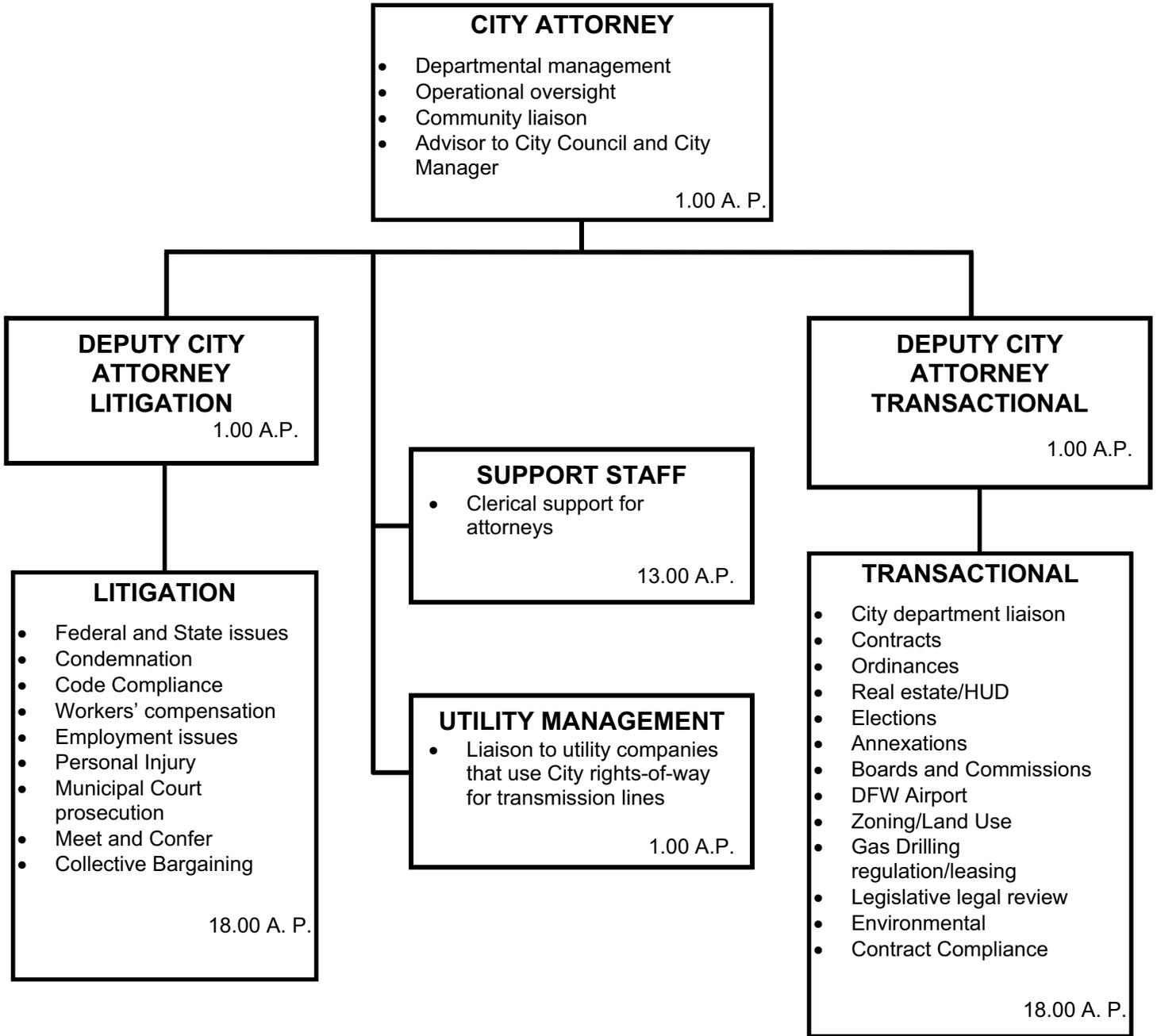
Attorneys in the Department's Litigation division represent the City in cases in which the City of Fort Worth is a party. The Litigation division also handles employment and public safety matters. The Transactional division handles all City contracts, advises all City boards and commissions, and counsels the City Council and City staff on matters relating to the administrative functions of government, such as taxation, elections and budgeting. In instances where the departmental workload is too great or a case requires highly specialized knowledge, the City will sometimes use outside legal counsel instead.

The Support Services provide clerical and other assistance to the attorneys in all sections of the department.

The Utility Management Division is responsible for negotiating the electricity contract for all City departments; the liaison between City departments and its retail electric provider and Oncor; processes the City's monthly electric bills for payment; negotiates and oversees the City's franchise agreements with utility companies that utilize City rights-of-way (gas, long-distance telephone, and electric), addresses issues with non-franchised utilities that utilize City rights-of-way (local telephone and cable); and serves as the City's representative on various utility related committees.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 4,911,520	\$ 5,195,972	\$ 5,463,126	\$ 5,463,126
Supplies	78,652	90,985	90,014	90,014
Contractual	779,415	692,903	692,363	692,363
Capital Outlay	0	0	0	0
Total Expenditures	\$ 5,769,587	\$ 5,979,860	\$ 6,245,503	\$ 6,245,503
Authorized Positions	54.00	53.00	53.00	53.00

LAW – 53.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LAW	GG01/0121000:0122010

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$5,979,860	A.P.	53.0
FY2012 ADOPTED:	\$6,245,503	A.P.	53.0

A) The adopted budget increases by \$145,548 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

B) The adopted budget increases by \$58,596 for costs associated with the reorganization of attorneys within the Department.

C) The adopted budget increases by a net of \$32,628 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.

D) The adopted budget decreases by (\$14,569) in scheduled temporaries for funding of Reduction in Force releases in FY2011.

E) The adopted budget increases by \$6,216 for workers compensation based on cost projections prepared by Human Resources and allocated to this department.

F) The adopted budget decreases by (\$2,447) based on IT allocations related to computing, radio, and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **LAW**

DEPARTMENT PURPOSE

To administer all legal affairs of the City, including City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager, and City departments.

FY2012 DEPARTMENTAL OBJECTIVES

To continue to utilize in-house legal expertise and staff and resources to defend lawsuits and control outside attorney's fees.

To review and prosecute an increasing number of criminal and Code Compliance cases within the Department's budget appropriations.

To continue to improve customer service within the Department's budget appropriation.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Pending Lawsuits involving outside counsel (including conflict cases)	28	30	30
Municipal Court Criminal and Code Compliance cases requiring attorney review/action	415,008	330,606	330,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>LAW DEPARTMENT</u>								
0121000	ADMINISTRATION	\$ 5,214,302	\$ 5,580,905	\$ 5,826,621	\$ 5,826,621	50.00	51.00	51.00	51.00
0121040	HOMELESSNESS PRO-GRAM	146,018	0	0	0	2.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,360,320</u>	<u>\$ 5,580,905</u>	<u>\$ 5,826,621</u>	<u>\$ 5,826,621</u>	<u>52.00</u>	<u>51.00</u>	<u>51.00</u>	<u>51.00</u>
	<u>ENVIRONMENTAL ATTORNEY</u>								
0122000	ENVIRONMENTAL ATTORNEY	\$ 85,444	\$ 90,166	\$ 94,218	\$ 94,218	1.00	1.00	1.00	1.00
0122010	UTILITIES MANAGEMENT	323,823	308,789	324,664	324,664	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 409,267</u>	<u>\$ 398,955</u>	<u>\$ 418,882</u>	<u>\$ 418,882</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 5,769,587	\$ 5,979,860	\$ 6,245,503	\$ 6,245,503	54.00	53.00	53.00	53.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LIBRARY	FUND/CENTER GG01/0841000:0844002
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Library is responsible for delivering library services to meet the educational, informational, cultural and recreational needs of residents of all ages. The Department is divided into six divisions.

The Public Services Division includes the Central Library, two regional libraries, 11 branches, and two satellite facilities. The Division offers general library services: materials, programs, Internet access, computer databases, reference services and meeting rooms. It operates a job center services to support the economic vitality of the city. The Central Library maintains the municipal archives and special collections and is a cultural attraction for Fort Worth. The Early Childhood Matters Program is also part of this division. The programs are targeted to areas based on need and designed to ensure that children are prepared for kindergarten.

The Collection Management Division is responsible for the selection, procurement, distribution and maintenance of books and other materials. It also manages the Library's online catalog, interlibrary loan activities, borrower database and material lending processes.

The Communications Division is responsible for all print and electronic communications and marketing efforts, including the Library's Web site. Its responsibilities also include volunteerism, adult programs, public events and fund development.

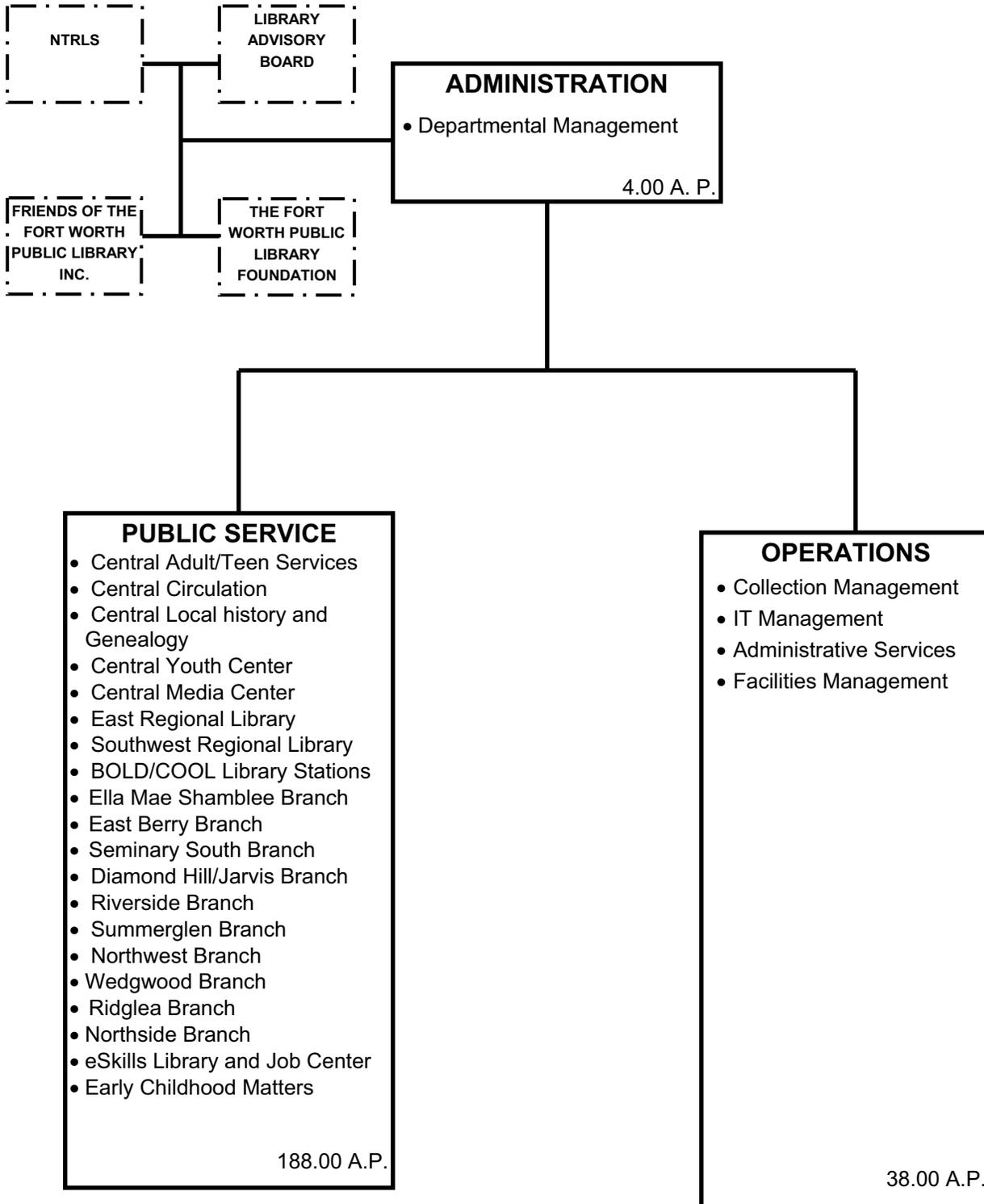
The Facilities Management Division is responsible for the Library's 16 buildings, systems, and grounds. It schedules repair and maintenance, oversees new construction, and promotes facilities' safety and attractiveness. The Division also supervises housekeeping, security and courier services to the branches.

The Administrative Services Division provides financial management of the Library's General Fund, grants and special trusts. It manages internal controls, human resources and payroll, accounts payable, business plan and statistical analysis.

Library Information Technology maintains the Library's technological infrastructure. It manages over 975 PCs, the Integrated Library System, PC reservation, print management, WiFi, self-service check out stations, telephone notification, remote patron authentication and online fine payment.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 10,974,683	\$ 12,470,109	\$ 13,185,534	\$ 13,185,534
Supplies	3,373,831	2,788,344	2,935,621	2,935,621
Contractual	2,826,391	3,552,477	3,730,511	3,730,511
Capital Outlay	0	94,000	0	0
Total Expenditures	\$ 17,174,905	\$ 18,904,930	\$ 19,851,666	\$ 19,851,666
Authorized Positions	225.25	205.50	230.00	230.00

LIBRARY – 230.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LIBRARY	GG01/0841000:0844002

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$18,904,930	A.P.	205.50
FY2012 ADOPTED:	\$19,851,666	A.P.	230.00

A) The adopted budget increases by 16.50 authorized positions and \$177,177 to restore full operations at the Northside and Ridglea libraries that was reduced in FY2011.

B) The adopted budget increases by 5.00 authorized positions to maintain the Early Childhood Matters program when grant funding runs out. The adopted budget also increases by 3.00 authorized positions to restore full operating hours at the BOLD and COOL facilities. The additional cost of these positions is fully offset by reductions in other areas of the department.

C) The adopted budget increases by \$330,336 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

D) The adopted budget increases by \$276,158 based on IT allocations related to computing, radio and telephone services.

E) The adopted budget increases by a net of \$162,978 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.

F) The adopted budget increases by \$126,251 for library materials to supply the Northside and Ridglea Libraries for a full year.

G) The adopted budget decreases by (\$88,579) for scheduled temporaries that was allocated in FY2011 to provide one month of funding for employees who were laid off.

H) The adopted budget increases by \$14,779 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

LIBRARY

DEPARTMENT PURPOSE

To contribute to the development of individuals and the economic vitality of Fort Worth's neighborhoods by providing library and information services through an array of material in various formats and staff professional expertise. These services and information respond specifically to the educational, informational, cultural and recreational needs of users of all ages. Services and information are provided in an open and non-judgmental environment.

FY2012 DEPARTMENTAL OBJECTIVES

Customers will check out 4.2 million items
 39,300 new customers will register for library cards
 1.9 million customers will enter the libraries
 Customers will use 430,900 computer sessions
 Volunteers will work 17,900 hours
 The library will offer 100 Workforce Development classes

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Number of items checked out	4,190,958	4,074,670	4,129,101
Number of new library cards issued	42,431	37,451	39,335
Number of customers entering libraries	2,085,716	1,926,379	1,899,161
Number of public computer sessions	418,589	424,437	430,912
Number of volunteer hours	18,207	14,300 (est)	17,875
Number of Workforce Development classes	N/A	N/A	100

FORT WORTH



**LIBRARY
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The U.S. Department of Health and Human Services/Agency for Children and Families provides funding to support two neighborhood-based Early Childhood Resource Centers in the City of Fort Worth. The program supports parents and caregivers of children ages birth through five years so that they can prepare those children to succeed in school.

STATUS OF FUNDING

	FY2010	FY2011	FY2012
New Funds	\$191,593	\$285,000	\$425,000
Expenditures/Commitments	<u>(191,593)</u>	<u>(285,000)</u>	<u>(316,693)</u>
Balance	\$0	\$0	\$108,307*
Approved Grant Positions	4.00	4.00	5.00
*Grant will be fully expended December 2011.			

FORT WORTH



**LIBRARY
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2011 - MAY 31, 2012**

GRANT FUNDS

U.S. Department of Health and Human Services grant*	<u>\$ 285,000</u>
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TOTAL ALL FUNDING SOURCES:	\$ 285,000
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TOTAL APPROVED GRANT POSITIONS:	5.00
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* During FY2010 the Community Relations Department administered and provided fiscal oversight of this grant fund. From FY2011 forward, the Library will assume administrative and fiscal oversight of this grant.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 4,072,635	\$ 3,925,125	\$ 4,510,445	\$ 4,510,445	24.00	22.50	27.00	27.00
0841020	AUTOMATION SERVICES	572,039	545,039	618,093	618,093	5.00	4.00	5.00	5.00
	Sub-Total	<u>\$ 4,644,674</u>	<u>\$ 4,470,164</u>	<u>\$ 5,128,538</u>	<u>\$ 5,128,538</u>	<u>29.00</u>	<u>26.50</u>	<u>32.00</u>	<u>32.00</u>
	<u>CENTRAL LIBRARY</u>								
0842001	SUPPORT SERVICES	\$ 3,780,058	\$ 3,470,922	\$ 3,985,633	\$ 3,985,633	19.00	18.00	20.00	20.00
0842002	CENTRAL LIBRARY	2,846,623	3,065,016	3,034,576	3,034,576	42.00	41.50	41.50	41.50
0842003	EARLY CHILDHOOD MATTERS	3,955	339,688	641,784	641,784	0.00	4.00	9.00	9.00
	Sub-Total	<u>\$ 6,630,636</u>	<u>\$ 6,875,626</u>	<u>\$ 7,661,993</u>	<u>\$ 7,661,993</u>	<u>61.00</u>	<u>63.50</u>	<u>70.50</u>	<u>70.50</u>
	<u>BRANCH LIBRARIES</u>								
0843001	WEDGWOOD BRANCH	\$ 439,294	\$ 611,479	\$ 613,809	\$ 613,809	10.50	10.50	11.50	11.50
0843002	MEADOWBROOK BRANCH	275,156	248,038	12,438	12,438	5.25	2.00	0.00	0.00
0843003	NORTHEAST BRANCH	284,995	377,108	347,981	347,981	6.75	6.75	6.75	6.75
0843004	NORTHSIDE BRANCH	295,935	243,843	321,347	321,347	5.00	2.00	5.00	5.00
0843005	SEMINARY SOUTH BRANCH	371,937	389,562	395,376	395,376	7.50	7.50	7.50	7.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0843006	EAST BERRY BRANCH	275,711	291,224	301,505	301,505	4.75	4.75	4.75	4.75
0843007	RIDGLEA BRANCH	436,241	356,143	503,450	503,450	10.00	3.00	9.50	9.50
0843008	E M SHAMBLEE BRANCH	336,030	415,365	464,992	464,992	5.75	4.75	5.75	5.75
0843009	DIAMOND HILL BRANCH	312,928	376,628	385,398	385,398	4.75	5.75	5.75	5.75
0843010	C.O.O.L.	99,104	77,033	53,587	53,587	2.00	0.00	2.00	2.00
0843011	BOLD	163,369	106,710	32,648	32,648	3.00	1.00	1.00	1.00
0843012	SUMMERGLEN BRANCH	687,274	717,175	762,144	762,144	15.50	14.50	14.75	14.75
0843013	NORTHWEST BRANCH	206,012	1,419,209	806,385	806,385	17.00	17.00	15.00	15.00
	Sub-Total	<u>\$ 4,183,986</u>	<u>\$ 5,629,517</u>	<u>\$ 5,001,060</u>	<u>\$ 5,001,060</u>	<u>97.75</u>	<u>79.50</u>	<u>89.25</u>	<u>89.25</u>
	<u>REGIONAL LIBRARIES</u>								
0844001	SOUTHWEST REGIONAL LIBRARY	\$ 996,131	\$ 1,127,907	\$ 1,144,705	\$ 1,144,705	22.25	20.75	21.00	21.00
0844002	EAST REGIONAL	719,478	801,716	915,370	915,370	15.25	15.25	17.25	17.25
	Sub-Total	<u>\$ 1,715,609</u>	<u>\$ 1,929,623</u>	<u>\$ 2,060,075</u>	<u>\$ 2,060,075</u>	<u>37.50</u>	<u>36.00</u>	<u>38.25</u>	<u>38.25</u>
	TOTAL	\$ 17,174,905	\$ 18,904,930	\$ 19,851,666	\$ 19,851,666	225.25	205.50	230.00	230.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MUNICIPAL COURT	FUND/CENTER GG01/0381000:0386000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

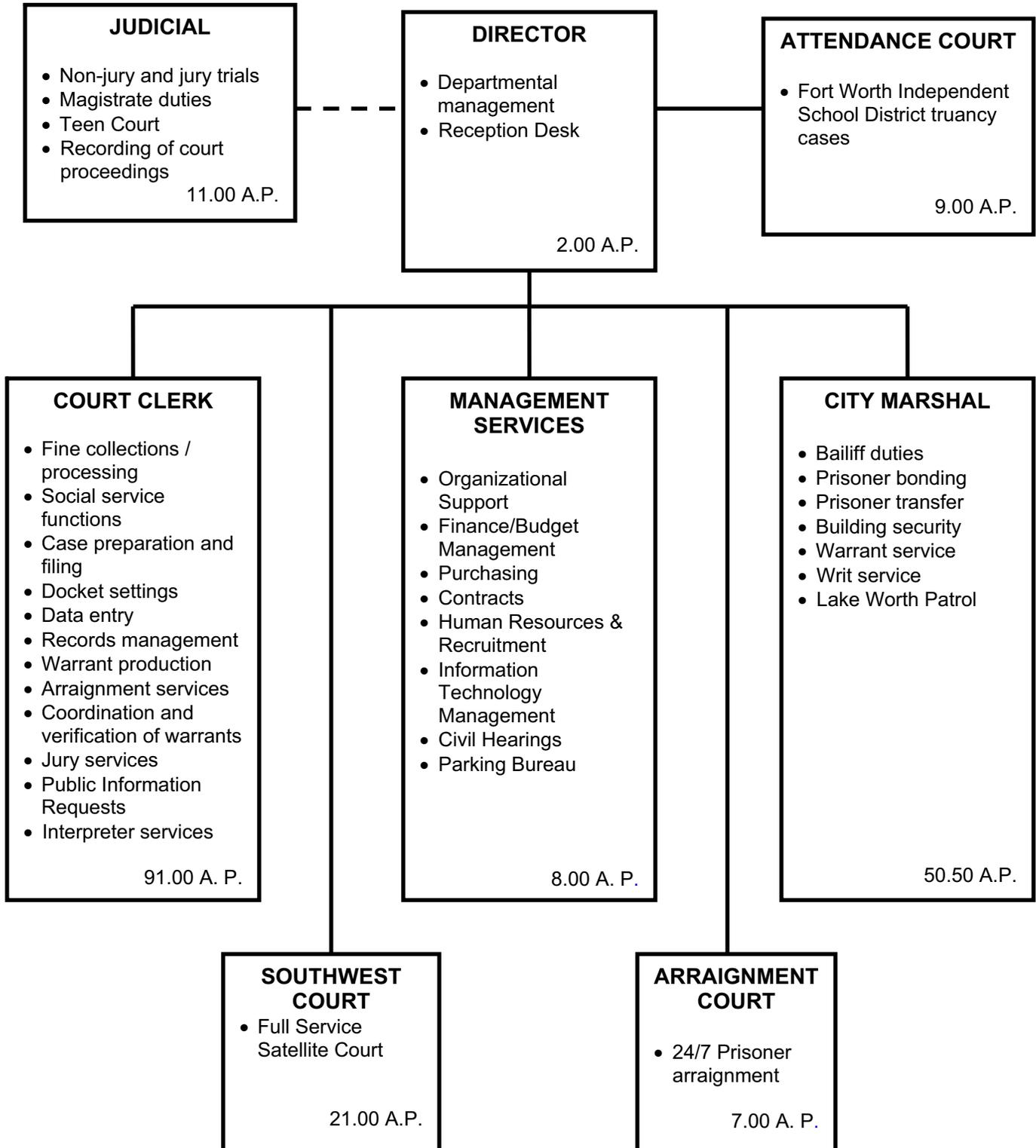
Municipal Court is a Court of Record with five courtrooms located in the historic AD Marshall Public Safety & Courts Building, two courtrooms and full payment services at the Southwest Municipal Court, a twenty-four hour/seven day a week arraignment jail, Truancy Court and six day a week satellite payment location. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only. The department also processes civil parking cases filed within the territorial limits of the City of Fort Worth.

Court operations are divided into four divisions: Administration, Judicial, Court Clerk and Marshals. The Administration Division has responsibility for management of overall departmental operations and acts as the liaison with other departments and agencies. The School Attendance Court and the Arraignment Court are separate cost centers that fall under the direction of the Clerk of the Court. The Attendance Court hears truancy cases filed by the Fort Worth Independent School District (FWISD). The cost to operate this particular court is reimbursed by the FWISD.

The Judicial Division is comprised of twelve judges, including a Chief Judge and a Deputy Chief Judge. In addition, there are 10 Substitute Judges. All judges are appointed by the City Council. The Judicial Division is responsible for adjudication of jury and non-jury trials, performing magistrate duties and administering the Teen Court Program. The Court Clerk Division is responsible for filing of citations, case preparation, the setting of court dockets, fine collections, administering community service programs, warrant production, management of the City's jury system, processing civil parking citations and performing other court-related non-judicial activities. The Marshal Division is overseen by the City Marshal and is responsible for bailiff duties, prisoner transfer, building security and warrant services. The Division is also responsible for lake patrol operations at Lake Worth. The Lake Patrol Section, part of the Marshal Division, includes three Deputy City Marshals which have responsibility for patrolling approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center & Refuge, area leased-property neighborhoods and 14 surrounding City-owned parks. This operation is currently reimbursed annually from the Lake Worth Trust Fund.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 11,051,898	\$ 12,615,766	\$ 12,912,515	\$ 12,912,515
Supplies	332,277	510,310	441,460	441,460
Contractual	1,736,135	1,625,240	1,914,159	1,914,159
Capital Outlay	0	51,000	38,000	38,000
Total Expenditures	\$ 13,120,310	\$ 14,802,316	\$ 15,306,134	\$ 15,306,134
Authorized Positions	189.50	201.50	199.50	199.50

MUNICIPAL COURT –199.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	GG01/0381000:0386000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$14,802,316	A.P.	201.50
FY2012 ADOPTED:	\$15,306,134	A.P.	199.50

- A) The adopted budget decreases by (\$227,249) and 3.0 authorized positions for reductions in the Lake Worth Patrol.
- B) The adopted budget increases by \$45,084 and 1.0 authorized position to convert an overage Senior Customer Service Representative to permanent status. This additional position will increase the Department's ability to process mail payments in a timely manner.
- C) The adopted budget increases by \$459,000 for payments on the Southwest Municipal Court building. The building is on a ten year lease to own agreement.
- D) The adopted budget increases by \$332,964 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.
- E) The adopted budget decreases by (\$135,000) for one-time setup costs at the Southwest Municipal Court.
- F) The adopted budget increases by \$117,072 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.
- G) The adopted budget increases by \$94,611 based on IT allocations related to computing, radio and telephone services.
- H) The adopted budget increases by \$67,320 for gas and water utility costs at the Southwest Municipal Court building.
- I) The adopted budget increases by \$35,028 for postage based on current mail volume.
- J) The adopted budget increases by \$34,881 for contractual services to reconcile accounts at year end and to upgrade technology used in the department.
- K) The adopted budget increases by \$34,272 for janitorial costs at the Southwest Municipal Court.
- L) The adopted budget increases by \$21,398 for motor vehicle fuel.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **MUNICIPAL COURT**

DEPARTMENT PURPOSE

To provide statutory courts for the adjudication of criminal cases under the Municipal Court's jurisdiction, in accordance with City ordinances and the criminal laws of the State of Texas; and to promote a safe community where people are free from fear and threats to life, health and property.

FY2012 DEPARTMENTAL OBJECTIVES

To have 95% of citations (data entry) entered into the system within three days of the date the citations are filed in Municipal Court

To have 95% of mail payments within 48 business hours of receipt to ensure timely processing of cases

To maintain scheduling of 6,000 warrants per week for review to ensure the timely processing of cases eligible for warrant

To clear a minimum of 4,000 warrants per month

To increase the number of Alias and Capias Pro Fine warrants reviewed and issued by 5%

To attain or exceed 600 boat safety inspections conducted

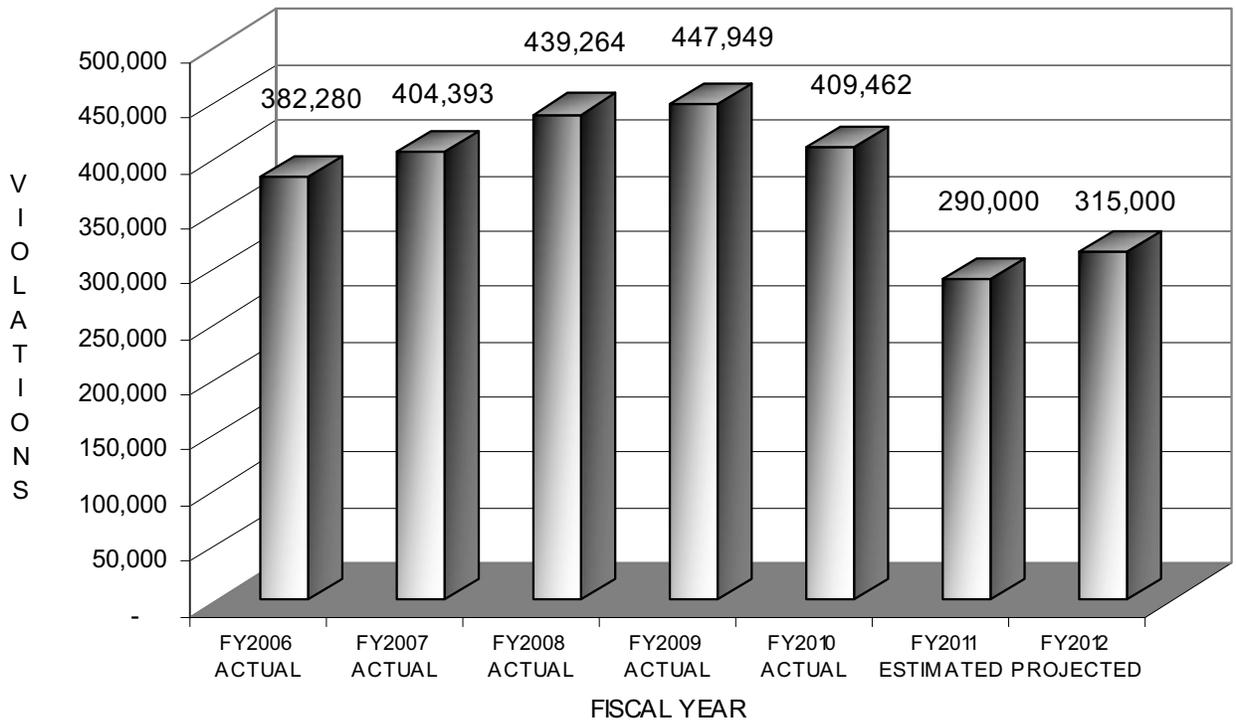
DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Citations filed and entered into the system within 3 days	99%	99%	100%
% of mail payments processed within 48 business hours	56%	95%	98%
Number of warrants scheduled per week for review	5,726	5,900	6,000
Number of outstanding Class C warrants served	35,000	40,000	45,000
Number of warrants reviewed by Judicial	223,264	223,264	234,427
Number of boat safety inspections conducted	575	650	700

FORT WORTH



MUNICIPAL COURT

VIOLATIONS RECEIVED AND ENTERED WITHIN 3 DAYS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	ADMINISTRATION	\$ 1,549,505	\$ 1,685,415	\$ 1,745,685	\$ 1,745,685	10.00	12.00	12.00	12.00
0381010	ATTENDANCE COURT	663,862	683,372	722,915	722,915	9.00	9.00	9.00	9.00
0381020	ARRAIGNMENT COURT	556,562	724,707	604,286	604,286	8.00	8.00	7.00	7.00
0381040	HOMELESSNESS COURT PROGRAM	52,424	68,644	62,379	62,379	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 2,822,353</u>	<u>\$ 3,162,138</u>	<u>\$ 3,135,265</u>	<u>\$ 3,135,265</u>	<u>28.00</u>	<u>30.00</u>	<u>29.00</u>	<u>29.00</u>
	<u>JUDICIAL</u>								
0382000	JUDICIAL	\$ 1,328,974	\$ 1,189,380	\$ 1,204,209	\$ 1,204,209	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,328,974</u>	<u>\$ 1,189,380</u>	<u>\$ 1,204,209</u>	<u>\$ 1,204,209</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>COURT CLERK</u>								
0383000	COURT CLERK	\$ 4,883,703	\$ 5,998,156	\$ 4,864,014	\$ 4,864,014	93.00	105.00	89.00	89.00
	Sub-Total	<u>\$ 4,883,703</u>	<u>\$ 5,998,156</u>	<u>\$ 4,864,014</u>	<u>\$ 4,864,014</u>	<u>93.00</u>	<u>105.00</u>	<u>89.00</u>	<u>89.00</u>
	<u>WARRANTS</u>								
0384000	WARRANTS	\$ 2,490,215	\$ 2,688,270	\$ 2,380,277	\$ 2,380,277	35.50	32.50	27.50	27.50
0384010	BUILDING SECURITY	1,130,783	1,235,907	1,359,077	1,359,077	16.00	17.00	19.00	19.00
	Sub-Total	<u>\$ 3,620,998</u>	<u>\$ 3,924,177</u>	<u>\$ 3,739,354</u>	<u>\$ 3,739,354</u>	<u>51.50</u>	<u>49.50</u>	<u>46.50</u>	<u>46.50</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0385000	<u>LAKE WORTH PATROL</u>								
	LAKE WORTH PATROL	\$ 464,282	\$ 528,466	\$ 277,033	\$ 277,033	6.00	6.00	3.00	3.00
	Sub-Total	<u>\$ 464,282</u>	<u>\$ 528,466</u>	<u>\$ 277,033</u>	<u>\$ 277,033</u>	<u>6.00</u>	<u>6.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>SOUTHWEST MUNICIPAL COURT</u>								
0386000	SOUTHWEST MUNICIPAL COURT	\$ 0	\$ 0	\$ 2,086,260	\$ 2,086,260	0.00	0.00	21.00	21.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,086,260</u>	<u>\$ 2,086,260</u>	<u>0.00</u>	<u>0.00</u>	<u>21.00</u>	<u>21.00</u>
	TOTAL	\$ 13,120,310	\$ 14,802,316	\$ 15,306,134	\$ 15,306,134	189.50	201.50	199.50	199.50

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

NON-DEPARTMENTAL

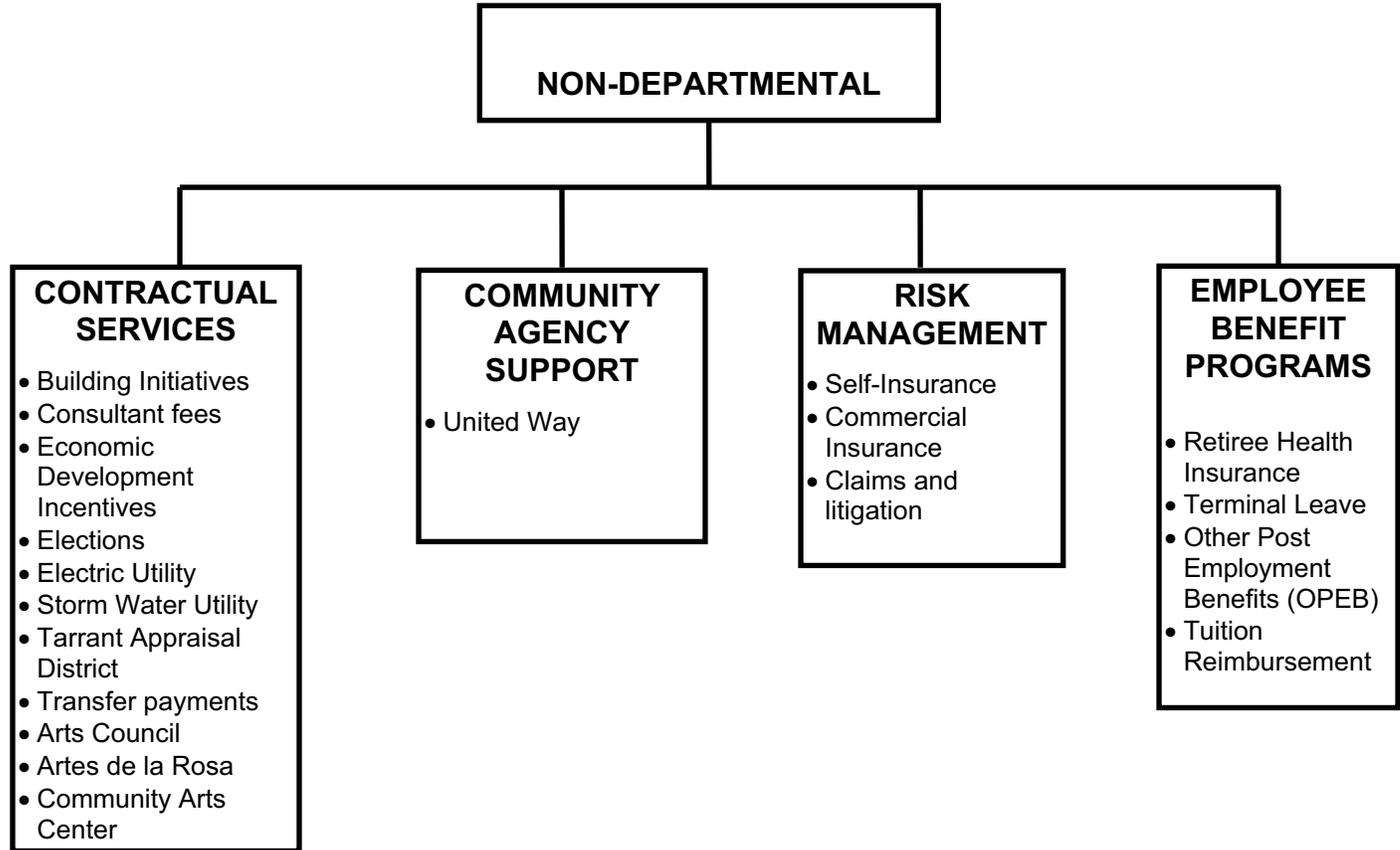
GG01/0901000:0909900

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Non-Departmental cost centers record all General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Major Non-Departmental accounts include, but are not limited to, electric utility costs, the City's contribution to the Group Health Plan, terminal leave costs for General Fund employees, commercial insurance premium costs, Appraisal District fees, Public Art Program, Retiree Health costs, Tuition Reimbursement Program, Other Post Employment Benefits (OPEB) and non-City agencies.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 20,606,312	\$ 20,197,431	\$ 26,792,764	\$ 26,792,764
Supplies	438	700	0	0
Contractual	36,785,483	34,555,001	31,267,524	31,787,692
Capital Outlay	0	0	0	0
Debt Service	2,048,724	0	0	0
Total Expenditures	\$ 59,440,957	\$ 54,753,132	\$ 58,060,288	\$ 58,580,456
Authorized Positions	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL - 0.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL	GG01/0901000:0909900

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$54,753,132	A.P.	0.0
FY2012 ADOPTED:	\$58,580,456	A.P.	0.0

A) The adopted budget increases by \$5,229,461 for the continuation of the contribution to the retiree health-care other post employment benefits (OPEB).

B) The adopted budget decreases by (\$2,000,000) for electricity costs resulting from the new electricity contract.

C) The adopted budget increases by \$1,421,722 for the retiree group health based on a 10.44% increase in the City's contribution to group health.

D) The adopted budget decreases by a net of (\$627,200) for the FY2011 City Council election. The City Council Election is a biannual activity and funds are not needed for FY2012 therefore the budgeted amount of \$647,200 was eliminated. Additionally, in FY2012 the Uniform election for the County will take place and \$20,000 was added to fund these elections.

E) The adopted budget decreases by (\$540,859) in debt payment for the LED (Light Emitting Diode lamp conversion in the traffic signal lamps) energy project due to the completion of the project in FY2011. The LED was a four year project that started in FY2008.

F) The adopted budget decreases by (\$300,960) for the subsidy to the Cable Office. As part of the City-wide reorganization in FY2011, the Cable Communications Fund reports to the City Manager's Office therefore the operating expenses of the Cable Communications Fund were transferred to the City Manager's Office.

G) The adopted budget increases by \$300,000 for one time funding the dedicated MedStar ambulance service in the Far North District.

H) The adopted budget increases by \$220,168 for the reinstatement of the Tuition Reimbursement program that was discontinued in FY2010.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ANNUAL AUDIT AND ERP</u>								
0901000	ANNUAL AUDIT	\$ 1,300,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,300,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DEVELOPMENT</u>								
0901100	CONTINGENCY FUNDS	\$ 170,056	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 170,056</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC INFORMATION</u>								
0901301	CABLE OFFICE SUBSIDY	\$ 0	\$ 300,960	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 300,960</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. INS. CONTRIBUTIONS</u>								
0901501	CITY SELF INSURANCE	\$ 288,294	\$ 426,470	\$ 340,198	\$ 340,198	0.00	0.00	0.00	0.00
0901502	CITY COMMERCIAL INS.	3,286,313	2,175,616	2,081,020	2,081,020	0.00	0.00	0.00	0.00
0901506	RETIREE INS CONTRIB	14,012,331	15,286,660	16,708,382	16,708,382	0.00	0.00	0.00	0.00
0901507	UNEMPLOYMENT COMP INS	545,079	535,622	479,772	479,772	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0901508	TIBS CONTRIBUTION PAYMENTS	54,871	165,000	60,000	60,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 18,186,888</u>	<u>\$ 18,589,368</u>	<u>\$ 19,669,372</u>	<u>\$ 19,669,372</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC ARTS INFRA-STRUCTURE</u>								
0901600	PUBLIC ARTS INFRA-STRUCTURE	\$ 497,956	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 497,956</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. UTILITIES</u>								
0902501	ELECTRICITY	\$ 8,581,868	\$ 12,658,000	\$ 10,672,000	\$ 10,672,000	0.00	0.00	0.00	0.00
0902506	STORMWATER, WATER AND GAS UTILITIES	305,264	275,000	443,296	443,296	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,887,132</u>	<u>\$ 12,933,000</u>	<u>\$ 11,115,296</u>	<u>\$ 11,115,296</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. CLAIMS/LITG CONTRIB</u>								
0903001	CLAIMS EXPENSE	\$ 2,902,937	\$ 2,513,447	\$ 2,644,324	\$ 2,644,324	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,902,937</u>	<u>\$ 2,513,447</u>	<u>\$ 2,644,324</u>	<u>\$ 2,644,324</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CITY MEMBERSHIPS</u>								
0904510	CITY MEMBERSHIPS	\$ 10,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 10,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>TUITION REIMBURSEMENTS</u>								
0904600	TUITION REIMBURSEMENTS	\$ 11,856	\$ 0	\$ 0	\$ 220,168	0.00	0.00	0.00	0.00
	Sub-Total	\$ 11,856	\$ 0	\$ 0	\$ 220,168	0.00	0.00	0.00	0.00
	<u>SNACK BAR PROFITS</u>								
0905000	SNACK BAR PROFITS	\$ 828,501	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 828,501	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>OUTSIDE CONSULTANTS</u>								
0905500	CONSULTANT FEES	\$ 1,677,589	\$ 23,237	\$ 23,237	\$ 23,237	0.00	0.00	0.00	0.00
0905501	GASB 45 TRUST	0	0	5,229,461	5,229,461	0.00	0.00	0.00	0.00
0905502	GRANT MATCH	78,200	0	0	0	0.00	0.00	0.00	0.00
0905503	380 AGREEMENTS	8,155,549	7,694,639	7,694,639	7,694,639	0.00	0.00	0.00	0.00
	Sub-Total	\$ 9,911,338	\$ 7,717,876	\$ 12,947,337	\$ 12,947,337	0.00	0.00	0.00	0.00
	<u>AMBULANCE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0905600	AMBULANCE	\$ 1,630,882	\$ 0	\$ 0	\$ 300,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,630,882</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 300,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	TARRANT APPRAISAL DISTRICT	\$ 2,111,205	\$ 2,112,455	\$ 2,283,513	\$ 2,283,513	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,111,205</u>	<u>\$ 2,112,455</u>	<u>\$ 2,283,513</u>	<u>\$ 2,283,513</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>MUSEUM OF SCIENCE AND HISTORY</u>								
0906000	MUSEUM OF SCIENCE AND HISTORY	\$ 500,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 500,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OTHER CONTRIBUTIONS</u>								
0906210	ARTS COUNCIL	\$ 1,360,000	\$ 1,016,253	\$ 1,066,253	\$ 1,066,253	0.00	0.00	0.00	0.00
0906220	UNITED WAY	345,000	281,000	281,000	281,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,705,000</u>	<u>\$ 1,297,253</u>	<u>\$ 1,347,253</u>	<u>\$ 1,347,253</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0908002	ENERGY PROJECT DEBT SERVICE	\$ 1,996,724	\$ 1,863,121	\$ 1,931,601	\$ 1,931,601	0.00	0.00	0.00	0.00
0908004	LED TRAFFIC SIGNAL CONVERSION	537,643	540,859	0	0	0.00	0.00	0.00	0.00
0908005	CAPITAL PROJECTS MANAGEMENT SYSTEM	309,480	245,179	187,607	187,607	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,843,847</u>	<u>\$ 2,649,159</u>	<u>\$ 2,119,208</u>	<u>\$ 2,119,208</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL TRANSFERS</u>								
0909101	ELECTIONS	\$ 0	\$ 647,200	\$ 20,000	\$ 20,000	0.00	0.00	0.00	0.00
0909103	TRANSFERS	505,592	0	0	0	0.00	0.00	0.00	0.00
0909110	JAMES AVENUE LEASE TRANSFER	1,242,278	1,428,265	1,433,165	1,433,165	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,747,870</u>	<u>\$ 2,075,465</u>	<u>\$ 1,453,165</u>	<u>\$ 1,453,165</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EMPLOYEE BENEFITS</u>								
0909800	EMPLOYEE BENEFITS	\$ 150,224	\$ 200,000	\$ 116,671	\$ 116,671	0.00	0.00	0.00	0.00
0909801	RET. TERM. LEAVE/SICK PAY	6,032,546	4,355,149	4,355,149	4,355,149	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,182,770</u>	<u>\$ 4,555,149</u>	<u>\$ 4,471,820</u>	<u>\$ 4,471,820</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING/SECURITY INITIATIVES</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0909900	BUILDING INITIATIVES	\$ 12,719	\$ 9,000	\$ 9,000	\$ 9,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 12,719</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 59,440,957	\$ 54,753,132	\$ 58,060,288	\$ 58,580,456	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2011 ADOPTED BUDGET	FY2012 ADOPTED BUDGET	VARIANCE
PUBLIC INFORMATION			
CABLE SUBSIDY Funding for the General Fund subsidy for the Cable Fund. Funding was eliminated in FY2012 since positions were transferred to the General Fund.	\$300,960	\$0	(\$300,960)
GENERAL FUND INSURANCE CONTRIBUTION			
SELF INSURANCE Funding for the allocation for self insurance premiums for General Fund departments.	\$426,470	\$340,198	(\$86,272)
COMMERCIAL INSURANCE Funding for commercial insurance premiums on property and equipment, as identified by Risk Management for General Fund departments. The allocation is based on scheduled values and market trends.	\$812,678	\$842,774	\$30,096
CLAIM PAYMENTS & COSTS Funding for claim payments and costs as determined by Risk Management for General Fund departments. The allocation is based on the number of claims to the City and the severity of those claims.	\$1,362,938	\$1,238,246	(\$124,692)
RETIREE GROUP HEALTH INSURANCE CONTRIBUTION Funds allocated for retiree health insurance benefits for General Fund departments as determined by the Group Health Fund in the Human Resources Department.	\$15,286,660	\$16,708,382	\$1,421,722
UNEMPLOYMENT COMPENSATION Funds are allocated for unemployment benefits for all General Fund employees.	\$535,622	\$479,772	(\$55,850)
TEMPORARY INCOME BENEFIT SUPPLEMENT (TIBS) RETIREMENT This is the City's contribution to the Temporary Income Benefits funding for payment to the Retirement System for the City's portion of the retirement contributions from the Worker's Compensation payments.	\$165,000	\$60,000	(\$105,000)
GENERAL FUND UTILITIES			
ELECTRICITY Funds are allocated for electricity payments for all General Fund departments/City facilities.	\$12,600,000	\$10,600,000	(\$2,000,000)
WELLS FARGO PAYMENTS Funds allocated for the loan payment on the Energy Savings Performance Contract.	\$58,000	\$72,000	\$14,000

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2011 ADOPTED BUDGET	FY2012 ADOPTED BUDGET	VARIANCE
STORM WATER UTILITY Funds allocated for Storm Water Utility payments for General Fund departments.	\$275,000	\$443,296	\$168,296
GENERAL FUND CLAIMS/LITIGATION CONTRIBUTION			
CLAIMS/LITIGATION Funding for the claims allocation by Risk Management for General Fund departments. Allocation is based on the number of claims to the City and the severity of those claims.	\$2,513,447	\$2,644,324	\$130,877
TUITION REIMBURSEMENT			
EDUCATION (TUITION) REIMBURSEMENT Funds allocated for financial assistance for college tuition through the City's Tuition Reimbursement Program for General Fund employees.	\$0	\$220,168	\$220,168
OUTSIDE CONSULTANTS			
ASCAP & BMI License Agreements Funds allocated for license agreements between the City and the American Society of Composers And Producers (ASCAP) and Broadcast Music, Inc. (BMI) to provide public performance of copyrighted materials.	\$8,237	\$8,237	\$0
Cafeteria Subsidy Funds allocated for maintenance, equipment and operational expenditure for the City Hall cafeteria.	\$5,000	\$5,000	\$0
City of Northlake Funds allocated for use of the City of Northlake's ETJ for the Texas Motor Speedway.	\$9,000	\$9,000	\$0
The Network, Inc. Funds allocated for a 24 hour hotline to reduce losses to the City from illegal or unethical activities, protect the anonymity of employees reporting concerns about illegal or unethical activities and promote ethical practices throughout the City organization.	\$1,000	\$1,000	\$0
GASB 45 GASB requirement for government entities that sponsor Other Post Employment Benefits (OPEB), primarily retiree healthcare, to account for benefits on an accrual basis.	\$0	\$5,229,461	\$5,229,461
ECONOMIC DEVELOPMENT INCENTIVES Funds allocated for economic development incentives for "380 agreements" for various organizations.	\$7,694,639	\$7,694,639	\$0

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2011 ADOPTED BUDGET	FY2012 ADOPTED BUDGET	VARIANCE
AMBULANCE			
AMBULANCE AUTHORITY	\$0	\$300,000	\$300,000
Funding for one time payment to the Area Metropolitan Ambulance Authority (MedStar).			
TARRANT APPRAISAL DISTRICT			
TARRANT APPRAISAL DISTRICT	\$2,112,455	\$2,283,513	\$171,058
Funds allocated for payment to the Tarrant Appraisal District for appraisal services. Increased based on contractual amount for appraisal services by the Tarrant Appraisal District.			
OTHER CONTRIBUTIONS			
ARTS COUNCIL	\$1,016,253	\$1,066,253	\$50,000
Serves the city's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts. FY2012 - funding levels are: Art Council \$716K, Community Art Center \$200K, Sister Cities \$100K and Arts De La Rosa \$50K.			
UNITED WAY	\$281,000	\$281,000	\$0
Funds allocated for a coordinated management approach to funding community agencies. These agencies apply for CFW funding through the United Way. FY2012 - funding levels are: Recovery Resource Council \$50K; Safe Haven \$90K; TC Youth Collaboration \$15K; Tarrant County Youth Recovery Campus \$51K; and the Women's Center \$75K.			
BONDED DEBT SERVICE			
ENERGY PROJECT DEBT SERVICE	\$1,863,121	\$1,931,601	\$68,480
Funds allocated for Energy Conservation SECO Loan repayment.			
LED ENERGY DEBT SERVICE	\$540,859	\$0	(\$540,859)
Funds for LED Energy project payments. FY2011 was the final year of the project.			
CPMS Debt Service	\$245,179	\$187,607	(\$57,572)
Funding for the General Fund portion of the Capital Project Management System debt service.			
SPECIAL TRANSFERS			
ELECTIONS	\$647,200	\$20,000	(\$627,200)
Funds allocated for the City's various elections for the next fiscal year and			

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2011 ADOPTED BUDGET	FY2012 ADOPTED BUDGET	VARIANCE
JAMES AVENUE LEASE TRANSFER Funds allocated for lease payments for TPW's & ESD's new location.	\$1,428,265	\$1,433,165	\$4,900
EMPLOYEES BENEFITS			
LIFE INSURANCE Funds allocated for Death Benefits.	\$200,000	\$116,671	(\$83,329)
TERMINAL LEAVE Funds paid to employees upon either retirement or separation of employment.	\$4,355,149	\$4,355,149	\$0
BUILDING/SECURITY INITIATIVES			
BUILDING INITIATIVES Building security initiatives for City Hall, Public Safety Building and the Annex Building.	\$9,000	\$9,000	\$0
TOTAL	\$54,753,132	\$58,580,456	\$3,827,324

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

OFFICE OF CITY AUDITOR

FUND/CENTER

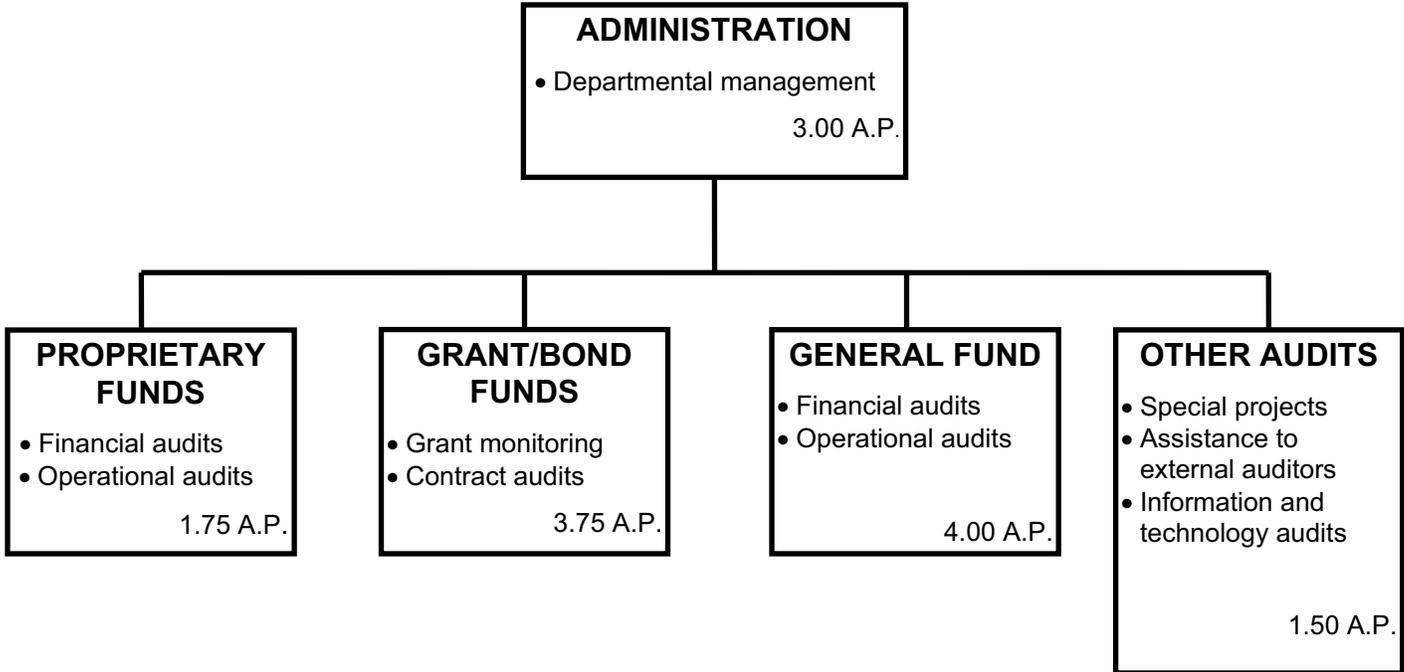
GG01/0101000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Office of City Auditor is charged with conducting financial and fiscal compliance and financial procedure audits of entities doing business with the City, all City departments, offices, agencies and programs under the direction and control of the City Auditor, who is appointed by the City Council. The Department also performs other activities as specified by the City Council.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 1,040,348	\$ 1,056,906	\$ 1,245,298	\$ 1,295,298
Supplies	16,795	9,264	9,094	9,094
Contractual	1,192,968	1,116,864	1,178,895	1,178,895
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,250,111	\$ 2,183,034	\$ 2,433,287	\$ 2,483,287
Authorized Positions	15.00	14.00	14.00	14.00

OFFICE OF CITY AUDITOR - 14.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
OFFICE OF CITY AUDITOR	GG01/0101000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$2,183,034	A.P.	14.0
FY2012 ADOPTED:	\$2,483,287	A.P.	14.0

A) The adopted budget increases by \$150,000 in scheduled temporaries for funding additional staff to create Financial /Contract and Grant Compliance sections within the Department.

B) The adopted budget increases by \$67,530 for consulting and other professional services for audit services for the annual external audit of the Comprehensive Annual Financial Report (CAFR).

C) The adopted budget increases by \$35,352 for cost associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to general employees.

D) The adopted budget decreases by (\$5,529) based on IT allocations related to computing, radio, and telephone services.

E) The adopted budget increases by a net of \$2,220 for group health based on plan migration, turnover and a 10.44% increase in the city's contribution to group health.

F) The adopted budget increases by \$1,290 for workers compensation based on cost projections by Human Resources and allocated to this department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **OFFICE OF CITY AUDITOR**

DEPARTMENT PURPOSE

To examine the City's financial and operational activities; to provide city management and City Council with an independent assessment of accuracy of data, adequacy of controls, and compliance with financial rules and regulations; and, where appropriate, to review operations for their efficiency and effectiveness.

FY2012 DEPARTMENTAL OBJECTIVES

To identify cost recoveries or potential cost savings of at least 1.25 times the departmental General Fund operating expenditures.

To complete all special request audits within the timeframe specified by the requestor, unless there is a significant expansion of the audit scope that was communicated to and agreed upon by the requestor.

To achieve a direct audit hour utilization rate of 82% for staff auditors and 50% for Audit Manager and Assistant City Auditor

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Annual cost recoveries/savings identified	\$1.3 M	\$1.9 M	\$1.5M
Percentage of special projects completed within timeframe	100%	90%	90%
Average utilization rate for staff/managers audit ?	94% / 76%	85% / 65%	85% / 65%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT OFFICE OF CITY AUDITOR		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0101000	<u>OFFICE OF CITY AUDI-TOR</u>								
	OFFICE OF CITY AUDI-TOR	\$ 2,250,111	\$ 2,183,034	\$ 2,433,287	\$ 2,483,287	15.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 2,250,111</u>	<u>\$ 2,183,034</u>	<u>\$ 2,433,287</u>	<u>\$ 2,483,287</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	TOTAL	\$ 2,250,111	\$ 2,183,034	\$ 2,433,287	\$ 2,483,287	15.00	14.00	14.00	14.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

PARKS AND COMMUNITY SERVICES

FUND/CENTER

GG01/0800500:0809040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs. The Department is organized into six divisions.

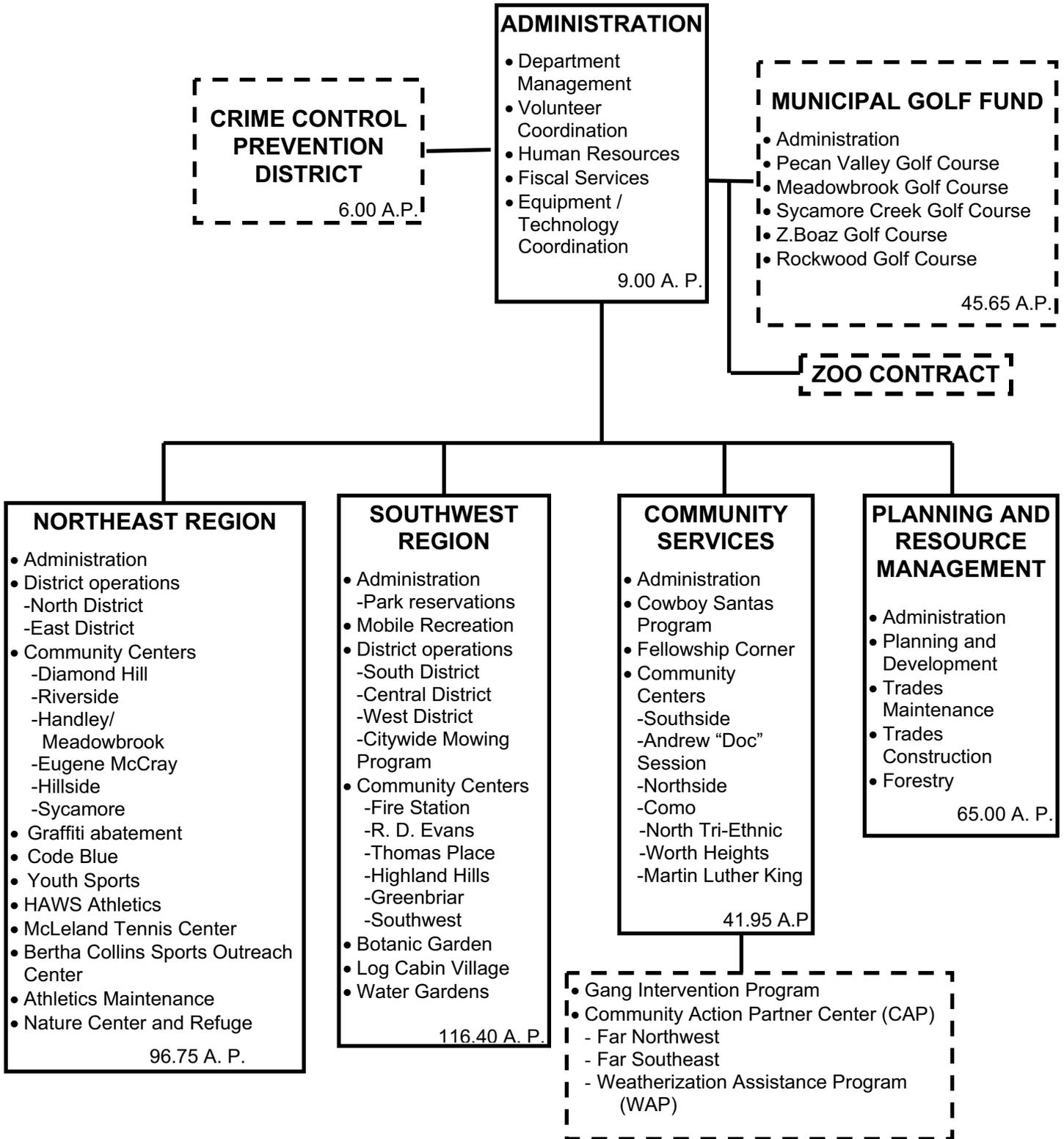
The Administration Division provides overall planning and direction for and administrative support to the Department, as well as the coordination of volunteer activities, coordinating centralized information management, fiscal and human resources support for the other departmental elements and contractual oversight of the Zoo. The Zoo's daily operations are managed through a contractual arrangement with the Fort Worth Zoological Association. The Zoo provides conservation education as well as appreciation for the biodiversity of animal life, nature and their relationship to the quality of human life. The Northeast Region Division is responsible for the operation of six community centers and the maintenance of the park system on the City's northeast side, including contract mowing. This Division also oversees the Department's aquatics and athletics operations, McLeland Tennis Center and the Nature Center and Refuge. The Southwest Region Division is responsible for the operation of six community centers, park reservations coordination and the maintenance of the park system on the southwest side of the City, including contract mowing. This Division operates the Log Cabin Village, the Botanic Garden Center and Conservatory and the Water Gardens, which returned to the General Fund in FY2011.

The Planning and Resource Management Division is responsible for identification of park system needs and the acquisition, master planning, design, engineering, grantsmanship and construction of park development projects. This Division is also responsible for park system infrastructure maintenance, the care for trees on City-owned property including the removal of hazardous trees and the trimming of tree limbs to alleviate traffic hazards. The Community Services Division is responsible for operation of seven community centers and Fellowship Corner, two Community Action Partner (CAP) Centers, the coordination of the Comin' Up Gang Intervention Program and oversight of human services programs, such as those at the CAP Centers.

The Golf Division operates the Municipal Golf Fund, which is discussed in the Enterprise Funds section.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 17,329,511	\$ 18,312,072	\$ 18,885,827	\$ 18,945,820
Supplies	2,369,181	2,744,454	2,731,269	2,749,460
Contractual	13,366,648	16,378,291	17,138,395	17,310,211
Capital Outlay	361,255	1,183,000	1,176,400	1,176,400
Total Expenditures	\$ 33,426,595	\$ 38,617,817	\$ 39,931,891	\$ 40,181,891
Authorized Positions	335.10	329.10	329.10	329.10

**PARKS AND COMMUNITY SERVICES 380.75 – A. P.
 GENERAL FUND – 329.10 A.P.
 MUNICIPAL GOLF FUND – 45.65 A.P.
 POLICE/CRIME CONTROL PREVENTION DISTRICT – 6.00 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$38,617,817	A.P.	329.10
FY2012 ADOPTED:	\$40,181,891	A.P.	329.10

- A) The adopted budget increases by \$500,000 for contractual increases at the Fort Worth Zoo.
- B) The adopted budget increases by \$470,314 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.
- C) The adopted budget increases by \$250,000 for the repair cost and operational expenses of Marine Park Pool for the summer of 2012.
- D) The adopted budget increases by \$242,793 for maintenance costs at new parkland.
- E) The adopted budget decreases by (\$228,020) for the elimination of cost associated with Super Bowl XLV.
- F) The adopted budget increases by a net of \$134,208 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.
- G) The adopted budget increases by \$180,407 based on IT allocations related to computing, radio and telephone services.
- H) The adopted budget decreases by (\$110,147) for Equipment Services Department Outside Repairs, Parts, Labor based on reduced maintenance costs due to vehicle replacements.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

PARKS AND COMMUNITY SERVICES

DEPARTMENT PURPOSE

To enrich the lives of our citizens through the stewardship of our resources and the responsive provision of quality recreational opportunities and community services.

FY2012 DEPARTMENTAL OBJECTIVES

To manage 11,349.7 acres of parkland, 151.8 miles of medians, 227 corner clips, 358.3 lane miles of rights-of-way and 327 traffic islands within established mowing cycles.

To provide service for 770,848 visits annually at 20 community centers during an average of 45 hours per week and at 11 centers and an average of 74 hours per week at 9 centers that offer Late Night Program, Community Action Partners Program, daycare and health services.

To respond to 2,492 requests for tree work through the Forestry Section.

To complete 2,126 playground maintenance inspections through the Trade Section.

To provide year-round Youth Athletic Programs at a nominal fee involving 6,482 youth.

To provide educational programs for 422 schools at the Log Cabin Village, Botanic Garden and the Fort Worth Nature Center.

To enhance the Department's ability to provide adequate support for on-going programs and special projects by sustaining the number of volunteer participants.

To provide reservation services for park sites to accommodate resident groups and event sponsors.

To mow and clean City properties including tax-foreclosed properties and fee-owned property through the City-wide Mowing Program every 35 days.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Parkland mowing cycles completed	18/20	20/20	20/20
Median mowing cycles completed	18/20	14/14	14/14
Participant visits at community centers	775,508	763,140	770,848
Responses to Forestry calls	2,788	2,352	2,492
Number of playground inspections	3,278	2,124	2,126
Youth Athletics participants	5,884	6,452	6,482
Schools served by educational programs	387	442	442
Volunteers/Volunteer Hours	26,856 / 277,774	27,663 / 228,610	8,472 / 229,419
Number of park reservations	702	709	716
City properties mowing cycle	28	35	35

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	COMMUNITY SERVICES ADMINISTRATION	\$ 2,379,919	\$ 2,180,481	\$ 2,201,405	\$ 2,201,405	3.25	3.25	3.25	3.25
0800503	COWBOY SANTAS PROGRAM	143,004	133,530	133,232	133,232	0.00	0.00	0.00	0.00
0800504	SOUTHSIDE COMMUNITY CENTER	155,925	199,319	204,702	204,702	3.45	3.30	3.00	3.00
0800509	ANDREW DOC SESSION COMMUNITY CENTER	178,271	181,361	200,821	200,821	3.25	3.25	3.25	3.25
0800510	FELLOWSHIP CORNER	4,296	5,339	5,452	5,452	0.00	0.00	0.00	0.00
0800522	NORTHSIDE COMMUNITY CENTER	360,875	385,921	411,791	411,791	6.30	6.00	6.25	6.25
0800523	COMO COMMUNITY CENTER	549,159	566,741	588,855	588,855	10.10	10.10	9.80	9.80
0800526	NORTH TRI ETHNIC COMMUNITY CENTER	175,052	226,563	236,911	236,911	4.00	4.00	4.00	4.00
0800532	WORTH HEIGHTS COMMUNITY CENTER	360,760	370,612	411,158	411,158	6.00	6.00	6.40	6.40
0800535	MLK COMMUNITY CENTER	334,851	363,578	374,762	374,762	6.00	6.00	6.00	6.00
0800540	DAY LABOR CENTER	8,747	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,650,859</u>	<u>\$ 4,613,445</u>	<u>\$ 4,769,089</u>	<u>\$ 4,769,089</u>	<u>42.35</u>	<u>41.90</u>	<u>41.95</u>	<u>41.95</u>
	<u>PACS ADMINISTRATION</u>								
0801000	PACS ADMINISTRATION	\$ 1,564,499	\$ 2,180,317	\$ 2,088,762	\$ 2,088,762	8.00	8.00	9.00	9.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 1,564,499	\$ 2,180,317	\$ 2,088,762	\$ 2,088,762	8.00	8.00	9.00	9.00
	<u>SYCAMORE GOLF COURSE</u>								
0804545	2011 SUPER BOWL	\$ 0	\$ 228,020	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 228,020	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>ZOOLOGICAL PARK</u>								
0805000	ZOO OPERATION	\$ 5,416,139	\$ 5,908,500	\$ 6,408,500	\$ 6,408,500	0.00	0.00	0.00	0.00
	Sub-Total	\$ 5,416,139	\$ 5,908,500	\$ 6,408,500	\$ 6,408,500	0.00	0.00	0.00	0.00
	<u>SOUTHWEST REGION</u>								
0807010	SW REGION ADMINISTRATION	\$ 520,133	\$ 580,967	\$ 633,656	\$ 633,656	6.00	6.00	7.00	7.00
0807015	MOBILE RECREATION PROGRAM	108,800	111,340	117,375	117,375	1.00	1.00	1.00	1.00
0807020	LAKE WORTH MAINTENANCE	2	0	0	0	0.00	0.00	0.00	0.00
0807021	WEST DISTRICT OPERATIONS	821,238	1,017,822	1,057,737	1,057,737	9.00	9.00	9.00	9.00
0807027	FIRE STATION COMMUNITY CTR	200,399	218,492	227,019	227,019	3.85	3.50	3.50	3.50
0807028	R D EVANS COMM. CNT	230,215	245,211	248,520	248,520	3.80	3.80	3.80	3.80

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0807029	THOMAS PLACE COMM. CNT	203,614	236,455	241,410	241,410	3.50	4.00	4.00	4.00
0807031	SOUTH DISTRICT OPERATIONS	1,321,031	1,523,461	1,708,610	1,708,610	14.00	14.00	14.00	14.00
0807032	WORTH HEIGHTS COMMUNITY CENTER	422	0	0	0	0.00	0.00	0.00	0.00
0807033	HIGHLAND HILLS COMMUNITY CENTER	230,260	220,865	240,132	240,132	4.00	3.50	4.00	4.00
0807038	GREENBRIAR COMM. CNT	228,823	239,684	267,100	267,100	3.80	3.80	3.80	3.80
0807039	SOUTHWEST COMM. CNT	259,591	291,220	274,294	274,294	4.30	5.10	4.30	4.30
0807041	CENTRAL DISTRICT	998,819	1,101,166	1,193,152	1,193,152	9.00	9.00	9.00	9.00
0807051	WATER GARDEN	416	634,365	655,089	655,089	0.00	7.00	7.00	7.00
0807061	CITYWIDE MOWING	1,008,597	1,578,991	1,528,952	1,528,952	15.00	15.00	14.00	14.00
0807080	BOTANIC GARDEN	2,479,077	2,375,646	2,413,061	2,413,061	31.00	27.00	27.00	27.00
0807090	LOG CABIN VILLAGE	452,073	429,767	425,483	425,483	6.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 9,063,510</u>	<u>\$ 10,805,452</u>	<u>\$ 11,231,590</u>	<u>\$ 11,231,590</u>	<u>114.25</u>	<u>116.70</u>	<u>116.40</u>	<u>116.40</u>
	<u>NORTHEAST REGION</u>								
0808010	NE REGION ADMINISTRATION	\$ 500,327	\$ 501,245	\$ 535,525	\$ 535,525	5.00	5.00	5.00	5.00
0808021	NORTH DISTRICT OPERATIONS	1,378,849	2,167,988	2,534,501	2,534,501	13.00	14.00	14.00	14.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0808027	BERTHA COLLINS SPORTS OUTREACH CENTER	16,521	33,438	29,856	29,856	0.00	0.00	0.00	0.00
0808028	DIAMOND HILL COMMUNITY CENTER	223,204	242,143	264,283	264,283	3.50	3.50	4.00	4.00
0808029	RIVERSIDE COMMUNITY CENTER	262,408	302,334	296,638	296,638	4.75	5.25	5.00	5.00
0808031	EAST DISTRICT OPERATIONS	1,049,353	1,212,720	1,233,056	1,233,056	14.00	13.00	13.00	13.00
0808034	EUGENE MCCRAY COMMUNITY CENTER	178,242	232,912	236,019	236,019	3.50	3.50	3.50	3.50
0808036	HANDLEY-MEADOW-BROOK COMMUNITY	221,806	250,023	242,499	242,499	3.75	3.50	3.50	3.50
0808038	HILLSIDE COMMUNITY CENTER	232,902	241,853	253,943	253,943	4.25	4.25	4.25	4.25
0808039	SYCAMORE COMMUNITY CENTER	323,287	346,826	363,725	363,725	5.75	5.50	5.50	5.50
0808040	GRAFFITI ABATEMENT	139,135	202,116	235,446	235,446	2.00	2.00	2.00	2.00
0808050	SUMMER DAY CAMP	61,235	0	0	0	0.00	0.00	0.00	0.00
0808060	NORTHEAST REGION/ YOUTH SPORTS	237,342	236,747	221,460	221,460	1.00	1.00	1.00	1.00
0808070	AQUATICS	222,015	39,265	35,719	285,719	0.00	0.00	0.00	0.00
0808080	HAWS ATHLETICS CENTER	796,767	791,150	798,626	798,626	8.00	7.00	7.00	7.00
0808081	MCLELAND TENNIS CENTER	8,073	26,608	26,608	26,608	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0808085	ATHLETICS MAINTENANCE	1,692,781	2,058,311	2,266,296	2,266,296	22.00	22.00	21.00	21.00
0808090	NATURE CENTER & REFUGE	639,282	660,314	664,776	664,776	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 8,183,529</u>	<u>\$ 9,545,993</u>	<u>\$ 10,238,976</u>	<u>\$ 10,488,976</u>	<u>98.50</u>	<u>97.50</u>	<u>96.75</u>	<u>96.75</u>
	<u>PLANNING & RESOURCE MANAGEMENT</u>								
0809010	PRM ADMINISTRATION	\$ 357,172	\$ 437,774	\$ 778,755	\$ 778,755	5.00	5.00	8.00	8.00
0809015	COMPREHENSIVE PLANNING	437,325	456,739	0	0	6.00	5.00	0.00	0.00
0809020	DESIGN & DEVELOPMENT	428,999	342,559	544,985	544,985	7.00	7.00	9.00	9.00
0809025	URBAN FORESTRY	0	0	0	0	0.00	0.00	0.00	0.00
0809030	TRADES MAINTENANCE	1,220,577	1,297,889	1,482,751	1,482,751	16.00	13.00	14.00	14.00
0809035	TRADES CONSTRUCTION	811,052	1,312,583	942,793	942,793	17.00	14.00	13.00	13.00
0809040	FORESTRY	1,292,934	1,488,545	1,445,689	1,445,689	21.00	21.00	21.00	21.00
	Sub-Total	<u>\$ 4,548,059</u>	<u>\$ 5,336,090</u>	<u>\$ 5,194,974</u>	<u>\$ 5,194,974</u>	<u>72.00</u>	<u>65.00</u>	<u>65.00</u>	<u>65.00</u>
	TOTAL	\$ 33,426,595	\$ 38,617,817	\$ 39,931,891	\$ 40,181,891	335.10	329.10	329.10	329.10

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PLANNING AND DEVELOPMENT	GG01/0061000:0067000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Planning and Development Department's mission is to build the most livable city in Texas by helping people make sound decisions about the city's growth and development and, accordingly, to develop property in ways that benefit the community. The Department consists of four divisions:

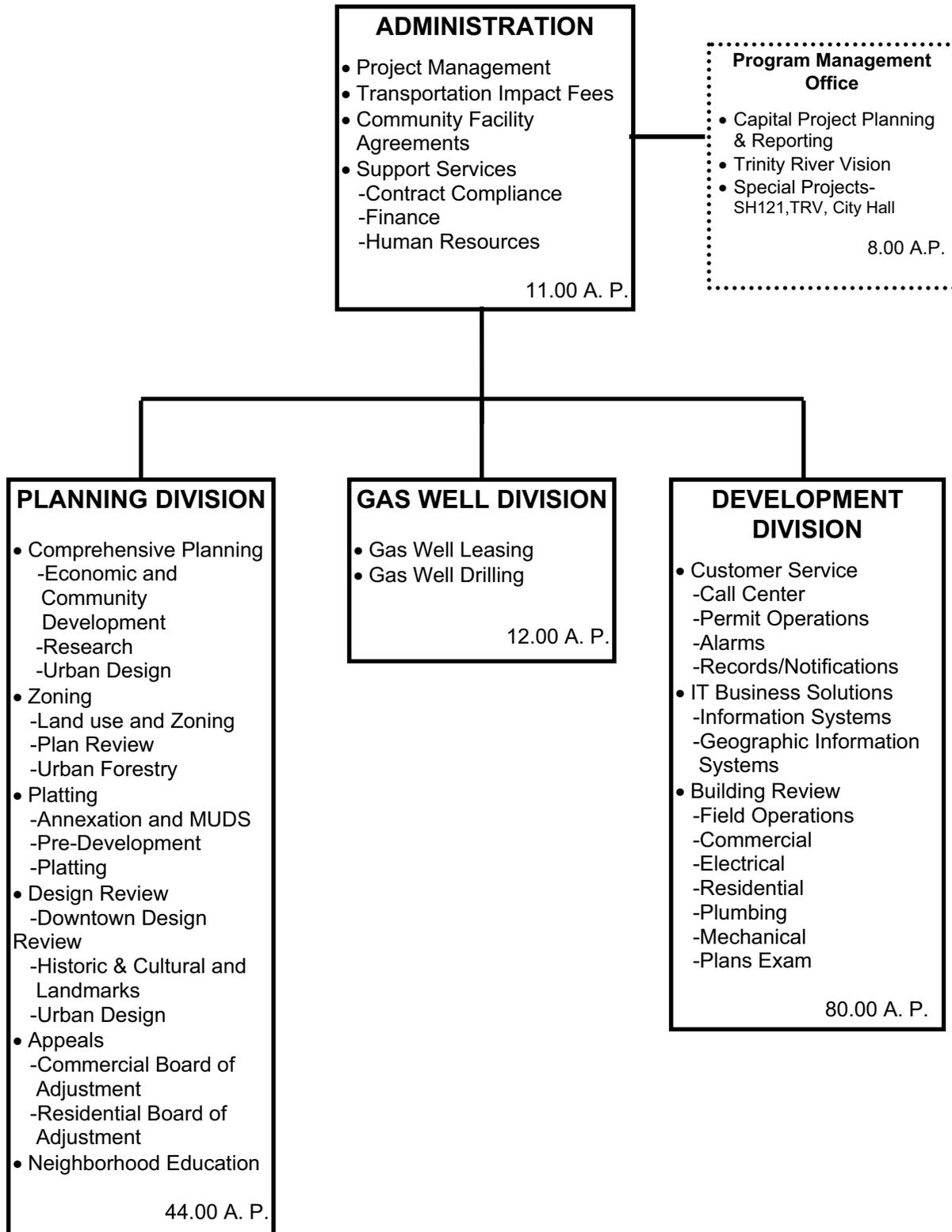
- The Administration Division is responsible for overall management and policy development, Community Facility Agreements and fiscal and human resource administration.
- The Development Division is divided into three sections. Customer Service is responsible for permitting services and customer intake. The IT Section provides IT resource management and support. The Building Section provides plans examination and building inspection services. Construction projects are reviewed and inspected for compliance with building, electrical, mechanical, plumbing and residential construction codes to ensure safety and compliance. This Division also performs sign ordinance inspections.
- The Planning Division is divided into six sections. The Comprehensive Planning Section coordinates updates of the Comprehensive Plan, conducts research and policy analysis, promotes the development of urban villages, prepares neighborhood plans and manages grants and design contracts for streetscape projects. The Zoning Section administers the City's zoning regulations; Urban Forestry compliance is part of the Zoning Section. The Platting Section administers the City's subdivision regulations, and implements the City's annexation policy and program. The Design Review Section administers the City's historic preservation and urban design ordinances and prepares environmental assessments for federally-funded projects. The Appeals Section staffs two Zoning Boards of Adjustment and provides record management for three sections in the Division. The Neighborhood Education Team was added in FY2011 and is responsible for neighborhood capacity building, developing networks with city stakeholders and sharing information about City services, processes and projects.
- The Gas Division performs permitting and inspection services, manages gas leases on City owned property and ensures operator compliance with City ordinances and safety regulations.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 9,064,750	\$ 9,701,460	\$ 9,997,299	\$ 10,086,819
Supplies	294,774	338,003	367,087	367,087
Contractual	1,400,530	1,446,957	1,655,239	1,655,239
Capital Outlay	95,080	60,000	1,041,000	1,041,000
Total Expenditures	\$ 10,855,134	\$ 11,546,420	\$ 13,060,625	\$ 13,150,145
Authorized Positions	151.00	147.00	146.15	147.00

PLANNING AND DEVELOPMENT – 155.00 A. P.

GENERAL FUND 147.00 A. P.

CAPITAL PROJECTS SERVICE FUND (PROGRAM MANAGEMENT OFFICE) 8.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PLANNING AND DEVELOPMENT	GG01/0061000:0067000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$11,546,420	A.P.	147.00
FY2012 ADOPTED:	\$13,150,145	A.P.	147.00

- A) The adopted budget increases by \$760,000 for the permit software upgrade. This cost will be reimbursed by the unrestricted Gas Lease revenue in the Capital Project Reserve Fund.
- B) The adopted budget increases by \$221,000 for vehicles based on the Department's replacement plan for FY2012.
- C) The adopted budget increases by \$265,915 for costs associated with the final implementation of the FY2012 compensation plan which included an across the board salary increase of 3% to all general employees.
- D) The adopted budget increases by \$178,119 for the computer leased equipment based on the Department's computer replacement plan for FY2012.
- E) The adopted budget increases by a net of \$102,192 for group health based on plan migration, turnover, and a 10.44% increase in the City's contribution to group health.
- F) The adopted budget increases by \$50,000 for the Downtown Fort Worth Strategic Action plan. This plan was originally sponsored in 1993 and last updated in 2003. The report outlines recommendations for land use, housing, transportation, urban design, open space, public art, business development, retail, entertainment and education. The Total cost of \$150,000. The T and the PID will contribute \$50,000 each. This is one time funding.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

PLANNING AND DEVELOPMENT

DEPARTMENT PURPOSE

Our mission is to build the most livable city in Texas by helping people make sound decisions about the city's growth and development and accordingly, to develop property in ways that benefit the community.

FY2012 DEPARTMENTAL OBJECTIVES

To perform 99 percent of an estimated 156,473 annual inspections by the next working day.

To perform an estimated 1,800 commercial and residential plans exams within established completion target for each type of plans review.

To complete four plans/reports/policy documents for endorsement or adoption.

To deliver \$5,623,000 of streetscape or other capital project design and construction work.

To prepare the 2012 Comprehensive Plan update and secure City Council adoption by February 28, 2012.

To maintain the consistency of zoning decisions with the Comprehensive Plan at 85 percent or more.

To rezone 5,000 acres through the City's petition-based and City Council-initiated processes.

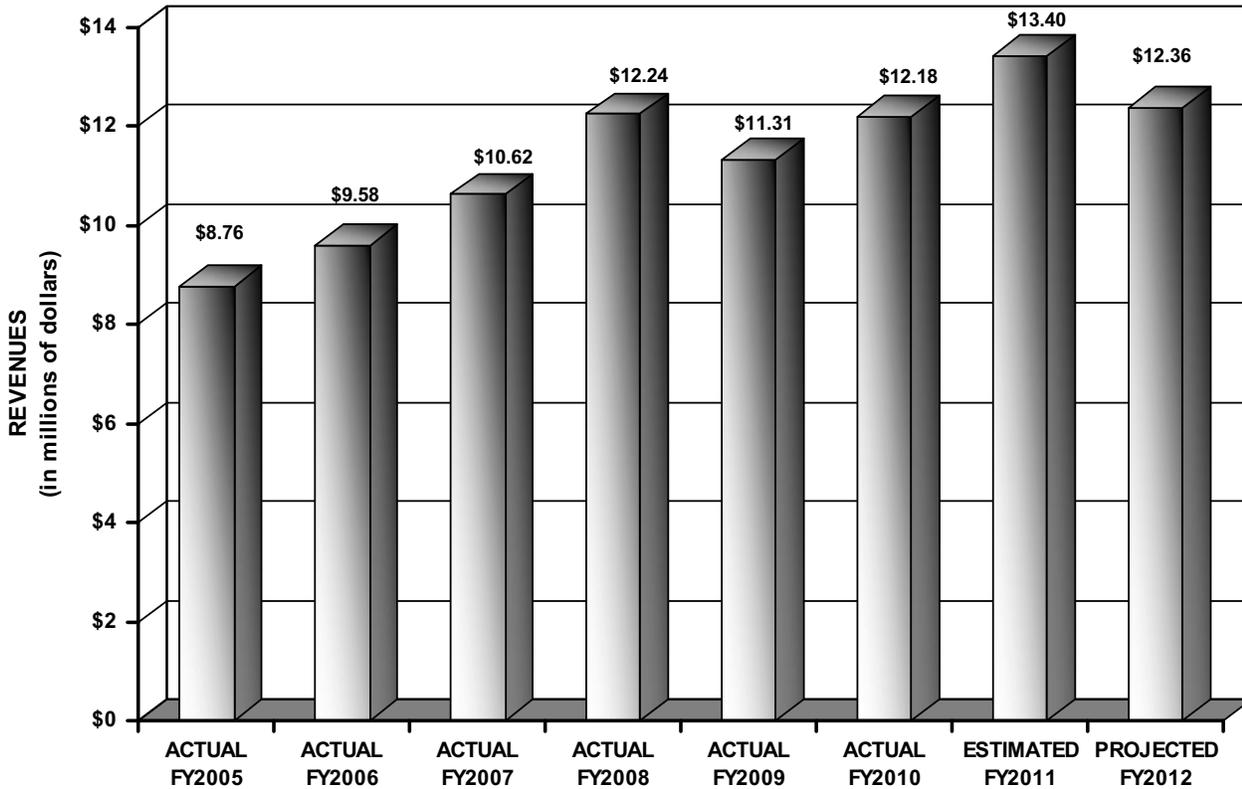
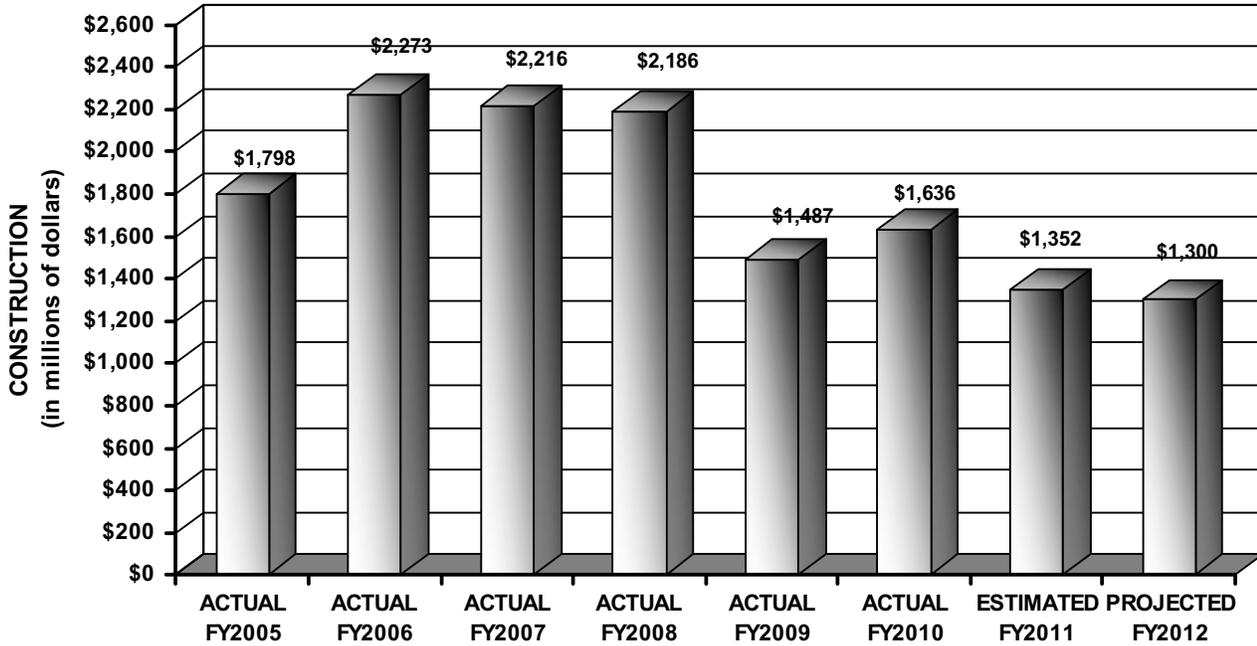
DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
# of Inspections performed within one day	97%	99%	99%
Average Calendar Days for Plans Exam:			
In-House Residential (2 day target)	1	1	1
In-House Commercial (4 day target)	3	4	4
Number of plans/policy reports endorsed	4	8	4
Value of capital project work delivered	\$1,071,200	\$2,587,000	\$5,623,000
Date of adoption of Comp Plan	2/23/2010	3/1/2011	2/28/2012
% of consistency of zoning decisions	85%	85%	85%
Total acreage rezoned via petition council processes	5,400	5,000	5,000

FORT WORTH



PLANNING AND DEVELOPMENT

CONSTRUCTION AND REVENUE INDICATORS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>PLANNING AND DEVELOPMENT ADMINISTRATION</u>								
0061000	PLANNING AND DEVELOPMENT ADMINISTRATION	\$ 700,879	\$ 831,960	\$ 775,690	\$ 865,210	8.00	7.00	6.15	7.00
0061010	DEVELOPMENT ADMINISTRATION	130,197	120,727	132,843	132,843	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 831,076</u>	<u>\$ 952,687</u>	<u>\$ 908,533</u>	<u>\$ 998,053</u>	<u>9.00</u>	<u>8.00</u>	<u>7.15</u>	<u>8.00</u>
	<u>BUILDING ADMINISTRATION</u>								
0062000	SUPPORT SERVICES	\$ 239,168	\$ 214,806	\$ 273,046	\$ 273,046	3.00	2.00	3.00	3.00
0062010	CUSTOMER INTAKE/ CENTRAL FILES	1,066,093	1,089,271	1,083,546	1,083,546	20.00	19.00	19.00	19.00
0062020	ALARMS	329,221	308,626	314,459	314,459	5.00	5.00	5.00	5.00
0062030	IT BUSINESS SYSTEMS	965,750	983,746	1,861,067	1,861,067	4.00	4.00	4.00	4.00
0062040	GAS WELL MANAGEMENT	881,245	578,615	592,011	592,011	10.00	7.00	7.00	7.00
0062050	GAS LEASE	4,546	390,401	450,250	450,250	0.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 3,486,023</u>	<u>\$ 3,565,465</u>	<u>\$ 4,574,379</u>	<u>\$ 4,574,379</u>	<u>42.00</u>	<u>42.00</u>	<u>43.00</u>	<u>43.00</u>
	<u>INSPECTIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0063000	CONSTRUCTION DIVISION	\$ 158,309	\$ 165,017	\$ 460,820	\$ 460,820	1.00	1.00	1.00	1.00
0063010	PLANS EXAM	784,178	801,428	830,976	830,976	14.00	12.00	12.00	12.00
0063020	FIELD OPERATIONS	105,680	108,427	111,332	111,332	1.00	1.00	1.00	1.00
0063021	COMMERCIAL INSPECTION	431,579	419,558	507,013	507,013	6.00	6.00	7.00	7.00
0063022	ELECTRICAL INSPECTION	717,378	665,675	657,965	657,965	10.00	9.00	9.00	9.00
0063023	MECHANICAL INSPECTION	287,595	257,911	297,536	297,536	4.00	4.00	4.00	4.00
0063024	PLUMBING INSPECTION	367,137	365,714	380,506	380,506	5.00	5.00	5.00	5.00
0063025	RESIDENTIAL INSPECTION	1,021,118	1,049,362	964,677	964,677	19.00	14.00	13.00	13.00
	Sub-Total	<u>\$ 3,872,974</u>	<u>\$ 3,833,092</u>	<u>\$ 4,210,825</u>	<u>\$ 4,210,825</u>	<u>60.00</u>	<u>52.00</u>	<u>52.00</u>	<u>52.00</u>
	<u>PLANNING</u>								
0065000	PLANNING ADMINISTRATION	\$ 264,427	\$ 313,725	\$ 268,955	\$ 268,955	3.00	3.00	1.00	1.00
0065010	ZONING	660,383	694,940	711,463	711,463	10.00	10.00	10.00	10.00
0065020	APPEALS	270,288	254,783	270,530	270,530	5.00	4.00	4.00	4.00
0065030	PLATTING	491,967	534,380	556,974	556,974	7.00	7.00	7.00	7.00
0065040	COMPREHENSIVE PLANNING	557,403	519,964	526,711	526,711	8.00	7.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0065050	DESIGN REVIEW	415,501	384,752	542,319	542,319	7.00	7.00	8.00	8.00
	Sub-Total	<u>\$ 2,659,969</u>	<u>\$ 2,702,544</u>	<u>\$ 2,876,952</u>	<u>\$ 2,876,952</u>	<u>40.00</u>	<u>38.00</u>	<u>37.00</u>	<u>37.00</u>
	<u>NEIGHBORHOOD EDU- CATION</u>								
0067000	NEIGHBORHOOD EDU- CATION	\$ 5,092	\$ 492,632	\$ 489,936	\$ 489,936	0.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 5,092</u>	<u>\$ 492,632</u>	<u>\$ 489,936</u>	<u>\$ 489,936</u>	<u>0.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 10,855,134	\$ 11,546,420	\$ 13,060,625	\$ 13,150,145	151.00	147.00	146.15	147.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
POLICE	GG01/0351000:0357400			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include:</p> <ol style="list-style-type: none"> 1) To reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs. 2) To increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods. 3) To increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs. 4) To enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology and equipment, and capital improvements. <p>On Saturday, June 25, 2011, the Fort Worth Police Department implemented a reorganization to put the Department in position for both current and future operations. The new organizational structure will increase operational oversight which provides better service for residents, neighborhoods, and businesses. It will provide more avenues to ensure complaints are resolved and it will streamline police services to provide for a more efficient use of government resources. The new structure will provide a stable foundation for meeting current and future growth demands, align patrol services under one command to create consistent and uniformed service application, and assist in the implementation of strategic plan initiatives.</p>				
Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 148,739,047	\$ 154,108,764	\$ 164,318,671	\$ 164,457,306
Supplies	6,335,345	6,148,943	7,301,175	7,301,175
Contractual	20,374,973	20,911,128	21,663,674	21,663,674
Capital Outlay	56,406	73,000	99,000	99,000
Total Expenditures	\$ 175,505,771	\$ 181,241,835	\$ 193,382,520	\$ 193,521,155
Authorized Positions	1,725.00	1,732.00	1,794.00	1,795.00

POLICE –2,043.00 A.P.
GENERAL FUND 1,795.00 A.P.
CRIME CONTROL AND PREVENTION DISTRICT 232.00 A.P.
GRANTS FUND 16.00 A.P.

**ADMINISTRATIVE
COMMAND**

- Departmental Management
- Professional Standards
- Program Support
- Information Management
- Public Relations
- Emergency Management
- Labor Relations

75.00 A.P.

GRANTS	AWARDED ASSETS	CRIME DISTRICT
16.00 A. P.	0.00 A.P.	232.00 A.P.

PATROL BUREAU

- Air Support
- **North Command**
- North Division
- Central Division
- West Division
- **South Command**
- South Division
- East Division
- Traffic Division

1,061.00 A.P.

SUPPORT BUREAU

- Communications
- **Tactical / Investigations
Command**
- Criminal Investigation
- Major Crimes
- Violent Personal Crimes
- Family Violence
- Special Operations
- Forensics
- **Support Services
Command**
- Training
- Community Services

507.00 A.P.

**FINANCE /
PERSONNEL BUREAU**

- Fiscal & Employment
- Fleet Management
- Auto Pound
- Property / Evidence
- Records Management

152.00 A.P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
POLICE		GG01/0351000:0359203	
CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED			
FY2011 ADOPTED:	\$181,241,835	A.P.	1,732.00
FY2012 ADOPTED:	\$193,521,155	A.P.	1,795.00
<p>A) The adopted budget increases by \$5,493,857 for costs associated with the final implementation of the FY2012 Civil Service Compensation plan which included contractually required salary increases for Police Civil Service employees. Additionally, the authorized strength has increased by 30 positions per the FY2009 PAM study.</p> <p>B) The adopted budget increases by \$1,798,724 and 16.00 authorized positions for the transfer of 11 Homeland Security and 5 of School Security officers from CCPD, and by 1.00 authorized position to transfer an officer from grant funding. Additionally, the authorized strength has increased by 7.00 positions to improve the department's ability to provide oversight of operations.</p> <p>C) The adopted budget increases by \$384,756 and 6.00 authorized positions for decision packages. The additional positions will allow the department to improve evidence processing at the Crime Lab, meet state-mandated arrest reporting procedures, identify and respond to emerging crime trends, and support the red light camera program.</p> <p>D) The adopted budget increases by 2.00 authorized positions that were included in the FY2008 budget and mistakenly omitted from subsequent budgets.</p> <p>E) The adopted budget increases by \$138,635 and 1.00 authorized position for the addition of a captain as required by the Meet & Confer contract.</p> <p>F) The adopted budget increases by \$1,445,295 for motor vehicle fuel.</p> <p>G) The adopted budget increases by a net of \$1,150,272 for group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.</p> <p>H) The adopted budget increases by \$991,700 for contractual increases, including jail operations with Mansfield, hospital guard duty, and increased Auto Pound operations.</p> <p>I) The adopted budget decreases by (\$790,474) for the elimination of cost associated with Super Bowl XLV.</p> <p>J) The adopted budget increases by \$617,070 for workers compensation based on cost projections prepared by the Human Resources Department and allocated to this department.</p> <p>K) The adopted budget increases by \$616,553 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.</p> <p>L) The adopted budget increases by \$193,750 for uniforms and special clothing, including replacements for bullet resistant vests.</p> <p>M) The adopted budget decreases by (\$187,665) based on IT allocations related to computing, radio and telephone services.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
POLICE

DEPARTMENT PURPOSE

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include:

- 1) To reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs.
- 2) To increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods.
- 3) To increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 4) To enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology & equipment purchases and capital improvements.

FY2012 DEPARTMENTAL OBJECTIVES

To reduce the crime rate to 5,100 Part 1* crimes per 100,000 population through proactive enforcement and increased community participation by the end of 2012.

To increase the diversity of the Department's workforce through strategic recruitment efforts and programs that promote law enforcement as a career choice.

To increase the number of active Citizen on Patrol members to 1,170 by the end of 2012.

To reduce deaths from alcohol-related traffic accidents through enforcement and educational efforts to 35% by the end of 2012.

*The FBI Uniform Crime Reporting program identifies murder, rape, robbery, aggravated assault, burglary, larceny and motor vehicle theft as Part I crimes.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Part I crime rate per 100,000 residents	5,338	5,290	5,100
Percentage of diverse recruits starting training academy	23%	42%	51%
Number of active Citizen on Patrol (COP) volunteers	1,103	1,110	1,170
Alcohol-related traffic accident deaths as percent of the total number of traffic accident deaths	48%	39%	35%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 5,590,445	\$ 5,863,937	\$ 5,298,782	\$ 5,298,782	12.00	14.00	13.00	13.00
0351001	SPECIAL INVESTIGATIONS	423,983	486,820	0	0	5.00	4.00	0.00	0.00
0351040	HOMELESSNESS PROGRAM	171,437	287,391	84,758	84,758	3.00	3.00	1.00	1.00
	Sub-Total	<u>\$ 6,185,865</u>	<u>\$ 6,638,148</u>	<u>\$ 5,383,540</u>	<u>\$ 5,383,540</u>	<u>20.00</u>	<u>21.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>PROFESSIONAL STANDARDS DIVISION</u>								
0351101	INTERNAL AFFAIRS UNIT	\$ 0	\$ 0	\$ 1,255,280	\$ 1,393,916	0.00	0.00	12.00	13.00
0351102	SPECIAL INVESTIGATIONS UNIT	0	0	757,568	757,568	0.00	0.00	6.00	6.00
0351103	PUBLIC RELATIONS UNIT	0	0	783,709	783,709	0.00	0.00	8.00	8.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,796,557</u>	<u>\$ 2,935,193</u>	<u>0.00</u>	<u>0.00</u>	<u>26.00</u>	<u>27.00</u>
	<u>PROGRAM SUPPORT DIVISION</u>								
0351200	PROGRAM SUPPORT DIVISION	\$ 0	\$ 0	\$ 45,156	\$ 45,156	0.00	0.00	1.00	1.00
0351201	RESEARCH & PLANNING UNIT	0	0	359,682	359,682	0.00	0.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0351202	CONTRACT SERVICES UNIT	0	0	227,981	227,981	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 632,819</u>	<u>\$ 632,819</u>	<u>0.00</u>	<u>0.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>INFORMATION MANAGEMENT DIVISION</u>								
0351300	INFORMATION MANAGEMENT DIVISION	\$ 0	\$ 0	\$ 197,116	\$ 197,116	0.00	0.00	2.00	2.00
0351301	DATA MANAGEMENT UNIT	0	0	8,170,740	8,170,740	0.00	0.00	3.00	3.00
0351302	INTELLIGENCE ANALYSIS UNIT	0	0	975,803	975,803	0.00	0.00	12.00	12.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,343,659</u>	<u>\$ 9,343,659</u>	<u>0.00</u>	<u>0.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>EMERGENCY MANAGEMENT EPIC UNIT</u>								
0351401	EMERGENCY MANAGEMENT EPIC UNIT	\$ 0	\$ 0	\$ 104,136	\$ 104,136	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 104,136</u>	<u>\$ 104,136</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 734,845	\$ 419,437	\$ 224,972	\$ 224,972	7.00	6.00	2.00	2.00
	Sub-Total	<u>\$ 734,845</u>	<u>\$ 419,437</u>	<u>\$ 224,972</u>	<u>\$ 224,972</u>	<u>7.00</u>	<u>6.00</u>	<u>2.00</u>	<u>2.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>INTERNAL AFFAIRS DIVISION</u>								
0352300	INTERNAL AFFAIRS DIVISION	\$ 1,163,077	\$ 1,152,648	\$ 0	\$ 0	13.00	12.00	0.00	0.00
	Sub-Total	<u>\$ 1,163,077</u>	<u>\$ 1,152,648</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>13.00</u>	<u>12.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STAFF SERVICES DIVISION</u>								
0352400	INFORMATION MANAGEMENT	\$ 16,661	\$ 1,924	\$ 87,912	\$ 87,912	0.00	0.00	1.00	1.00
0352410	CRIME ANALYSIS	781,533	813,091	0	0	11.00	10.00	0.00	0.00
0352420	PAWN SHOP	138,782	48,809	0	0	2.00	2.00	0.00	0.00
0352430	RESEARCH AND PLANNING	480,381	507,965	0	0	7.00	7.00	0.00	0.00
0352440	DATA MANAGEMENT	8,324,995	8,273,349	0	0	3.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 9,742,352</u>	<u>\$ 9,645,138</u>	<u>\$ 87,912</u>	<u>\$ 87,912</u>	<u>23.00</u>	<u>22.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 2,679,652	\$ 1,191,452	\$ 0	\$ 0	20.00	7.00	0.00	0.00
0352501	WEAPONS RANGE	721,154	717,014	0	0	5.00	6.00	0.00	0.00
0352502	BACKGROUND INVESTIGATIONS	16,088	812,947	0	0	0.00	7.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0352503	ADVANCED TRAINING UNIT	11,723	599,819	0	0	0.00	4.00	0.00	0.00
	Sub-Total	<u>\$ 3,428,617</u>	<u>\$ 3,321,232</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>25.00</u>	<u>24.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OPERATIONAL SUP- PORT BUREAU</u>								
0353000	SUPPORT BUREAU	\$ 459,240	\$ 319,998	\$ 456,890	\$ 456,890	3.00	2.00	3.00	3.00
0353004	SUPPORT SERVICES COMMAND	0	0	89,630	89,630	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 459,240</u>	<u>\$ 319,998</u>	<u>\$ 546,520</u>	<u>\$ 546,520</u>	<u>3.00</u>	<u>2.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>COMMUNICATIONS DIVI- SION</u>								
0353100	COMMUNICATIONS DIVI- SION	\$ 6,992,074	\$ 7,087,017	\$ 7,260,791	\$ 7,260,791	128.00	128.00	127.00	127.00
0353101	COMMUNICATIONS - PIC	763,472	783,986	814,803	814,803	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 7,755,546</u>	<u>\$ 7,871,003</u>	<u>\$ 8,075,594</u>	<u>\$ 8,075,594</u>	<u>141.00</u>	<u>141.00</u>	<u>140.00</u>	<u>140.00</u>
	<u>SPECIAL INVESTIGA- TIONS</u>								
0353200	COMMUNITY SERVICES DIVISION	\$ 194,182	\$ 200,140	\$ 208,534	\$ 208,534	2.00	2.00	2.00	2.00
0353201	YOUTH SECTION	1,420,110	1,395,791	1,490,077	1,490,077	7.00	8.00	7.00	7.00
0353202	GANG SECTION	2,273,440	2,321,648	2,599,132	2,599,132	21.00	24.00	26.00	26.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 3,887,732	\$ 3,917,579	\$ 4,297,743	\$ 4,297,743	30.00	34.00	35.00	35.00
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS ADMINISTRATION	\$ 568,637	\$ 514,055	\$ 0	\$ 0	4.00	4.00	0.00	0.00
0353401	CRIME LAB-CHEMISTRY	402,193	485,486	146,568	146,568	5.00	5.00	2.00	2.00
0353402	CRIME LAB-LATENT PRINTS	382,021	424,714	0	0	6.00	6.00	0.00	0.00
0353403	CRIME LAB-FIRE ARMS	239,371	251,963	0	0	3.00	3.00	0.00	0.00
0353404	CRIME LAB - BIOLOGY UNIT	304,449	262,837	0	0	3.00	3.00	0.00	0.00
	Sub-Total	\$ 1,896,671	\$ 1,939,055	\$ 146,568	\$ 146,568	21.00	21.00	2.00	2.00
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	CRIME INTERVENTION SERVICES SECTION	\$ 171,815	\$ 201,713	\$ 403,742	\$ 403,742	2.00	2.00	3.00	3.00
0353501	JAIL UNIT	6,544,743	6,509,340	7,457,568	7,457,568	10.00	11.00	12.00	12.00
0353502	K-9	1,086,467	1,153,421	0	0	7.00	11.00	0.00	0.00
0353503	MOUNTED	1,272,373	1,419,735	0	0	14.00	14.00	0.00	0.00
	Sub-Total	\$ 9,075,398	\$ 9,284,209	\$ 7,861,310	\$ 7,861,310	33.00	38.00	15.00	15.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>AIR SUPPORT</u>								
0353600	AIR SUPPORT	\$ 1,466,989	\$ 1,449,773	\$ 0	\$ 0	11.00	11.00	0.00	0.00
	Sub-Total	<u>\$ 1,466,989</u>	<u>\$ 1,449,773</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>11.00</u>	<u>11.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TRAINING DIVISION</u>								
0353700	TRAINING DIVISION	\$ 0	\$ 0	\$ 2,004,268	\$ 2,004,268	0.00	0.00	12.00	12.00
0353701	WEAPONS	0	0	874,058	874,058	0.00	0.00	6.00	6.00
0353702	BACKGROUND UNIT	0	0	920,145	920,145	0.00	0.00	8.00	8.00
0353703	ADVANCED TRAINING UNIT	0	0	1,000,374	1,000,374	0.00	0.00	9.00	9.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,798,845</u>	<u>\$ 4,798,845</u>	<u>0.00</u>	<u>0.00</u>	<u>35.00</u>	<u>35.00</u>
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	PATROL BUREAU	\$ 468,006	\$ 923,797	\$ 334,688	\$ 334,688	3.00	5.00	3.00	3.00
0354001	CENTRAL CRIME PREVENTION UNIT	106,529	102,777	0	0	1.00	1.00	0.00	0.00
0354002	INCREASED PATROL OFFICERS	0	0	0	0	0.00	0.00	30.00	30.00
0354003	AIR SUPPORT UNIT	0	0	1,383,332	1,383,332	0.00	0.00	11.00	11.00
0354004	NORTH COMMAND	0	0	299,492	299,492	0.00	0.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 574,535	\$ 1,026,574	\$ 2,017,512	\$ 2,017,512	4.00	6.00	46.00	46.00
	<u>NORTH DIVISION</u>								
0354110	CENTRAL DIVISON ADMINISTRATION	\$ 2,625,408	\$ 4,095,135	\$ 4,571,998	\$ 4,571,998	19.00	33.00	45.00	45.00
0354111	CENTRAL DIVISION PATROL UNIT	9,478,844	12,661,990	12,306,107	12,306,106	108.00	148.00	131.00	131.00
0354112	BIKE PATROL UNIT	5,579,961	2,024,902	1,859,622	1,859,622	74.00	23.00	20.00	20.00
	Sub-Total	\$ 17,684,213	\$ 18,782,027	\$ 18,737,727	\$ 18,737,726	201.00	204.00	196.00	196.00
	<u>EAST DIVISION</u>								
0354210	NORTH DIVISION ADMINISTRATION	\$ 2,357,594	\$ 3,368,345	\$ 3,124,350	\$ 3,124,350	23.00	30.00	27.00	27.00
0354211	NORTH DIVISION PATROL UNIT	8,042,655	13,268,354	13,667,994	13,667,994	80.00	147.00	144.00	144.00
0354212	NEIGHBORHOOD PATROL OFFICERS	5,434,538	3,157,115	3,215,642	3,215,642	74.00	33.00	33.00	33.00
	Sub-Total	\$ 15,834,787	\$ 19,793,814	\$ 20,007,986	\$ 20,007,986	177.00	210.00	204.00	204.00
	<u>ZERO TOLERANCE TEAMS</u>								
0354310	WEST DIVISION ADMIN- ISTRATION	\$ 2,236,207	\$ 3,147,807	\$ 3,107,453	\$ 3,107,453	23.00	30.00	27.00	27.00
0354311	WEST DIVISION PATROL UNIT	6,625,777	12,227,341	13,448,799	13,448,799	68.00	143.50	146.00	146.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0354312	WEST NPD 10	4,815,654	53,568	0	0	66.00	0.50	0.00	0.00
	Sub-Total	<u>\$ 13,677,638</u>	<u>\$ 15,428,716</u>	<u>\$ 16,556,252</u>	<u>\$ 16,556,252</u>	<u>157.00</u>	<u>174.00</u>	<u>173.00</u>	<u>173.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICT</u>								
0354545	2011 SUPER BOWL	\$ 109,828	\$ 790,474	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 109,828</u>	<u>\$ 790,474</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 738,471	\$ 400,811	\$ 10,898	\$ 10,898	6.00	3.00	0.00	0.00
0355004	SOUTH COMMAND	0	0	491,870	491,870	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 738,471</u>	<u>\$ 400,811</u>	<u>\$ 502,768</u>	<u>\$ 502,768</u>	<u>6.00</u>	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>SOUTH DIVISION</u>								
0355100	SOUTH DIVISION	\$ 2,169	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0355110	EAST DIVISION ADMIN- ISTRATION	2,914,187	3,523,723	3,188,290	3,188,290	28.00	33.00	28.00	28.00
0355111	EAST DIVISION PATROL UNIT	10,249,948	12,438,808	13,519,046	13,519,046	120.00	144.00	145.00	145.00
0355112	EAST NPD 6	5,656,514	88,777	0	0	78.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 18,822,818	\$ 16,051,307	\$ 16,707,335	\$ 16,707,335	226.00	177.00	173.00	173.00
	<u>WEST DIVISION</u>								
0355210	SOUTH DIVISION ADMINISTRATION	\$ 2,402,040	\$ 3,593,528	\$ 2,979,216	\$ 2,979,216	23.00	33.00	26.00	26.00
0355211	SOUTH DIVISION PATROL UNIT	7,245,604	12,506,147	13,725,036	13,725,036	77.00	145.00	147.00	147.00
0355212	SOUTH NPD 8	5,081,974	79,151	0	0	70.00	0.00	0.00	0.00
	Sub-Total	\$ 14,729,618	\$ 16,178,826	\$ 16,704,252	\$ 16,704,252	170.00	178.00	173.00	173.00
	<u>TRAFFIC DIVISION</u>								
0355310	TRAFFIC DIVISION	\$ 0	\$ 0	\$ 370,561	\$ 370,561	0.00	0.00	4.00	4.00
0355311	ENFORCEMENT UNIT	0	0	6,126,624	6,126,624	0.00	0.00	63.00	63.00
0355312	TRAFFIC INVESTIGA- TIONS UNIT	0	0	1,301,681	1,301,681	0.00	0.00	11.00	11.00
0355313	SPECIAL EVENTS UNIT	0	0	137,587	137,587	0.00	0.00	1.00	1.00
0355314	MOUNTED UNIT	0	0	1,417,715	1,417,715	0.00	0.00	13.00	13.00
0355315	COMMERCIAL ENFORCEMENT UNIT	0	0	440,816	440,816	0.00	0.00	4.00	4.00
	Sub-Total	\$ 0	\$ 0	\$ 9,794,984	\$ 9,794,984	0.00	0.00	96.00	96.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 371,825	\$ 212,609	\$ 0	\$ 0	4.00	2.00	0.00	0.00
0356001	INTELLIGENCE UNIT	28	0	0	0	0.00	0.00	0.00	0.00
0356004	TACTICAL INVESTIGATIONS COMMAND	0	0	81,530	81,530	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 371,853</u>	<u>\$ 212,609</u>	<u>\$ 81,530</u>	<u>\$ 81,530</u>	<u>4.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								
0356100	CRIMINAL INVESTIGATIONS DIVISI	\$ 251,744	\$ 300,896	\$ 366,222	\$ 366,222	2.00	3.00	4.00	4.00
0356101	MAJOR CASE UNIT	3,544,994	3,744,116	3,145,958	3,145,958	36.00	36.00	29.00	29.00
0356102	COMMERCIAL AUTO THEFT	750,243	675,222	0	0	9.00	7.00	0.00	0.00
0356103	ROBBERY UNIT	1,464,866	1,418,910	1,756,698	1,756,698	14.00	13.00	15.00	15.00
0356104	INTEL	1,077,369	1,081,610	0	0	10.00	10.00	0.00	0.00
0356106	VPC - CSSU	1,609,350	1,663,034	109,404	109,404	16.00	16.00	1.00	1.00
0356107	VPC - CACU	13,752	0	0	0	0.00	0.00	0.00	0.00
0356108	FUGITIVE UNIT	2,511	0	1,037,511	1,037,511	0.00	0.00	9.00	9.00
0356109	HOMICIDE UNIT	1,340,229	1,195,724	1,416,743	1,416,743	12.00	11.00	11.00	11.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0356110	SPECIAL VICTIMS	120,768	129,598	180,092	180,092	1.00	1.00	1.00	1.00
0356111	FAMILY VIOLENCE UNIT	1,057,974	1,193,128	1,819,398	1,819,398	9.00	12.00	18.00	18.00
0356112	MISSING PERSONS	287,643	303,474	0	0	3.00	3.00	0.00	0.00
0356113	SEX CRIMES UNIT	1,353,188	1,466,284	1,385,522	1,385,522	13.00	13.00	11.00	11.00
0356114	VICTIM ASSISTANCE	229,532	236,884	242,284	242,284	4.00	4.00	4.00	4.00
0356115	CRIMES AGAINST CHILDREN UNIT	1,144,051	1,181,750	1,268,615	1,268,615	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 14,248,214</u>	<u>\$ 14,590,630</u>	<u>\$ 12,728,447</u>	<u>\$ 12,728,447</u>	<u>140.00</u>	<u>140.00</u>	<u>114.00</u>	<u>114.00</u>
	<u>SPECIAL INVESTIGATIONS DIVISION</u>								
0356202	COMMERCIAL AUTO THEFT UNIT	\$ 0	\$ 0	\$ 737,243	\$ 737,243	0.00	0.00	7.00	7.00
0356203	CRIME SCENE UNIT	0	0	1,730,689	1,730,689	0.00	0.00	16.00	16.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,467,932</u>	<u>\$ 2,467,932</u>	<u>0.00</u>	<u>0.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	SPECIAL OPERATIONS DIVISION	\$ 8,481,856	\$ 7,233,563	\$ 856,694	\$ 856,694	92.00	84.00	8.00	8.00
0356301	NARCOTICS SECTION	1,134	0	3,599,009	3,599,009	0.00	0.00	40.00	40.00
0356302	K9 UNIT	0	0	1,130,333	1,130,333	0.00	0.00	10.00	10.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0356303	S.W.A.T. SECTION	0	0	1,551,589	1,551,589	0.00	0.00	16.00	16.00
0356304	GANG	51,483	23,333	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,534,473</u>	<u>\$ 7,256,896</u>	<u>\$ 7,137,625</u>	<u>\$ 7,137,625</u>	<u>92.00</u>	<u>84.00</u>	<u>74.00</u>	<u>74.00</u>
	<u>AIR SUPPORT</u>								
0356401	INTELLIGENCE SECTION	\$ 0	\$ 0	\$ 179,770	\$ 179,770	0.00	0.00	2.00	2.00
0356402	CRIMINAL TRACKING UNIT	0	0	921,991	921,991	0.00	0.00	9.00	9.00
0356403	VICE UNIT	0	0	1,832,108	1,832,108	0.00	0.00	19.00	19.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,933,869</u>	<u>\$ 2,933,869</u>	<u>0.00</u>	<u>0.00</u>	<u>30.00</u>	<u>30.00</u>
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 8,535,863	\$ 7,783,639	\$ 0	\$ 0	81.00	82.00	0.00	0.00
0356501	COMMERCIAL ENFORCEMENT UNIT	405,159	424,207	0	0	4.00	4.00	0.00	0.00
	Sub-Total	<u>\$ 8,941,022</u>	<u>\$ 8,207,846</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>85.00</u>	<u>86.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FORENSICS DIVISION</u>								
0356600	FORENSICS DIVISION	\$ 0	\$ 0	\$ 589,080	\$ 589,080	0.00	0.00	4.00	4.00
0356601	CHEMISTRY UNIT	0	0	482,622	482,622	0.00	0.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0356602	LATENT PRINTS UNIT	0	0	420,054	420,054	0.00	0.00	6.00	6.00
0356603	FIRE ARMS UNIT	0	0	275,591	275,591	0.00	0.00	3.00	3.00
0356604	EVIDENCE SCREENING UNIT	0	0	261,523	261,523	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,028,870</u>	<u>\$ 2,028,870</u>	<u>0.00</u>	<u>0.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	FINANCE/PERSONNEL BUREAU	\$ 236,752	\$ 172,014	\$ 244,627	\$ 244,627	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 236,752</u>	<u>\$ 172,014</u>	<u>\$ 244,627</u>	<u>\$ 244,627</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>FISCAL AND HR MANAGEMENT</u>								
0357100	FISCAL AND EMPLOYMENT MGMT	\$ 847,194	\$ 975,762	\$ 1,135,124	\$ 1,135,124	14.00	15.00	16.00	16.00
0357101	ERP II	163,440	220,584	172,260	172,260	3.00	3.00	4.00	4.00
	Sub-Total	<u>\$ 1,010,634</u>	<u>\$ 1,196,346</u>	<u>\$ 1,307,384</u>	<u>\$ 1,307,384</u>	<u>17.00</u>	<u>18.00</u>	<u>20.00</u>	<u>20.00</u>
	<u>FLEET MANAGEMENT</u>								
0357200	FLEET MANAGEMENT	\$ 7,980,262	\$ 7,478,647	\$ 8,560,951	\$ 8,560,951	8.00	8.00	8.00	8.00
0357201	AUTO POUND	2,020,870	3,262,883	3,581,060	3,581,060	27.00	27.00	26.00	26.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 10,001,132	\$ 10,741,530	\$ 12,142,011	\$ 12,142,011	35.00	35.00	34.00	34.00
	<u>RECORDS</u>								
0357300	RECORDS DIVISION	\$ 1,494,807	\$ 1,626,394	\$ 1,771,772	\$ 1,771,772	26.00	26.00	28.00	28.00
0357301	DATA COLLECTION AND REPORTING	1,549,450	1,712,062	1,768,408	1,768,408	34.00	34.00	34.00	34.00
0357302	PROPERTY CONTROL	1,149,194	1,114,739	1,182,141	1,182,141	22.00	21.00	21.00	21.00
	Sub-Total	\$ 4,193,451	\$ 4,453,195	\$ 4,722,321	\$ 4,722,321	82.00	81.00	83.00	83.00
	<u>CONTRACTS & GRANTS</u>								
0357400	CENTRALIZED POLICE PAYROLL TEAM	\$ 0	\$ 0	\$ 882,788	\$ 882,788	0.00	0.00	13.00	13.00
	Sub-Total	\$ 0	\$ 0	\$ 882,788	\$ 882,788	0.00	0.00	13.00	13.00
	<u>SPECIAL SERVICES BUREAU</u>								
0359203	HOMELAND SECURITY	\$ 0	\$ 0	\$ 1,376,124	\$ 1,376,124	0.00	0.00	11.00	11.00
	Sub-Total	\$ 0	\$ 0	\$ 1,376,124	\$ 1,376,124	0.00	0.00	11.00	11.00
	TOTAL	\$ 175,505,771	\$ 181,241,835	\$ 193,382,520	\$ 193,521,155	1,725.00	1,732.00	1,794.00	1,795.00

POLICE CIVIL SERVICE AUTHORIZED STAFFING

GENERAL FUND GG01

Center	Section	Officer X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	D/C X10 / 1006	Major X13 / 1530	Total
<u>Administrative Command</u>									
0351000	Police Administration	6	1					1	8
0351040	Homelessness	1							1
0351101	Internal Affairs	1	1	5	1	1			9
0351102	Special Investigations	1	4	1	1				7
0351103	Public Relations	6		1					7
0351300	Information Mgmt.					1			1
0351302	Intelligence Analysis	2	1	0	2				5
0351401	Emergency Mgmt.	1		2					3
Bureau Sub-Total		18	7	9	4	2	0	1	41
<u>Support Bureau</u>									
0353000	Support Bureau			1			1		2
0353004	Support Serv. Command							1	1
0353200	Community Serv. Div.					1			1
0353201	Youth Section	5		1					6
0353202	Gang Section	18	4	2	1				25
0353500	Crime Intervention Serv.			1	1				2
0353501	Jail			8					8
0353700	Training Division	7	1	1	1	1			11
0353701	Weapons Range	4		1					5
0353702	Background Unit	6	1						7
0353703	Advanced Training Unit	7		1					8
0356004	Tactical Invest. Command			1				1	2
0356100	Criminal Investigation Div.					1			1
0356101	Major Case	4	20	2	1				27
0356103	Robbery		13	1					14
0356108	Fugitive	8		1					9
0356109	Homicide		9	1	1				11
0356110	Special Victims				1				1
0356111	Family Violence	3	11	1					15
0356113	Sex Crimes	3	6	2					11
0356115	Crimes against Children		9	1					10
0356202	Comm. Auto Theft		4	1					5
0356203	Crime Scene	16		1					17
0356300	Special Operations Div.	4			1	1			6
0356301	Narcotics	31	2	6	1				40
0356302	K9 Unit	9		1					10
0356303	SWAT	11	3	1	1				16
0356401	Intelligence Section	8	2	1					11
0356402	Criminal Tracking Unit	7	1	1					9
0356403	Vice	9	8	2					19
Bureau Sub-Total		160	94	40	9	4	1	2	310

GENERAL FUND GG01 (continued)

Center	Section	Officer X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	D/C X10 / 1006	Major X13 / 1530	Total
<u>Patrol Bureau</u>									
0354000	Patrol Bureau			1			1		2
0354002	Increased Patrol Officers	30							30
0354003	Air Support	4							4
0354004	North Command			1				1	2
0354110	Central Division Admin.	5	17	4	2	1			29
0354111	Central Division Patrol	114	2	11	3				130
0354112	Bike Patrol	18		2					20
0354210	North Division Admin.		16	3	3	1			23
0354211	North Division Patrol	128	1	12	3				144
0354212	Neighborhood Patrol Off.	33							33
0354310	West Division Admin.		16	4	3	1			24
0354311	West Division Patrol	129	2	12	3				146
0355004	South Command			1		2		1	4
0355110	East Division Admin.		17	3	3	1			24
0355111	East Division Patrol	129	2	11	3				145
0355210	South Division Admin.		15	3	3	1			22
0355211	South Division Patrol	129	1	12	4				146
0355310	Traffic Division				1	1			2
0355311	Enforcement Unit	53		8					61
0355312	Traffic Investigations		10	1					11
0355314	Mounted Unit	11		1					12
0355315	Commercial Enforcement	4							4
Bureau Sub-Total		787	99	90	31	8	1	2	1,018
<u>Finance / Personnel Bureau</u>									
0357000	Finance/Personnel Bureau						1		1
0357400	Centralized Police Payroll			2	1				3
Bureau Sub-Total		0	0	2	1	0	1	0	4
General Fund Total Civil Service		965	200	141	45	14	3	5	1,373
General Fund Total Civilians									422
GENERAL FUND TOTAL									1,795

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Transportation and Public Works Department strives to improve the condition of the city's infrastructure by effectively maintaining roadways, drainage structures, alleyways, street lights, street signs, pavement markings, traffic signals and City-owned buildings. The Department manages the Environmental Services, Business Support and Administration, Infrastructure Management, Traffic Engineering, Transportation Programming, Traffic Services, Facilities Management and Street Services divisions.

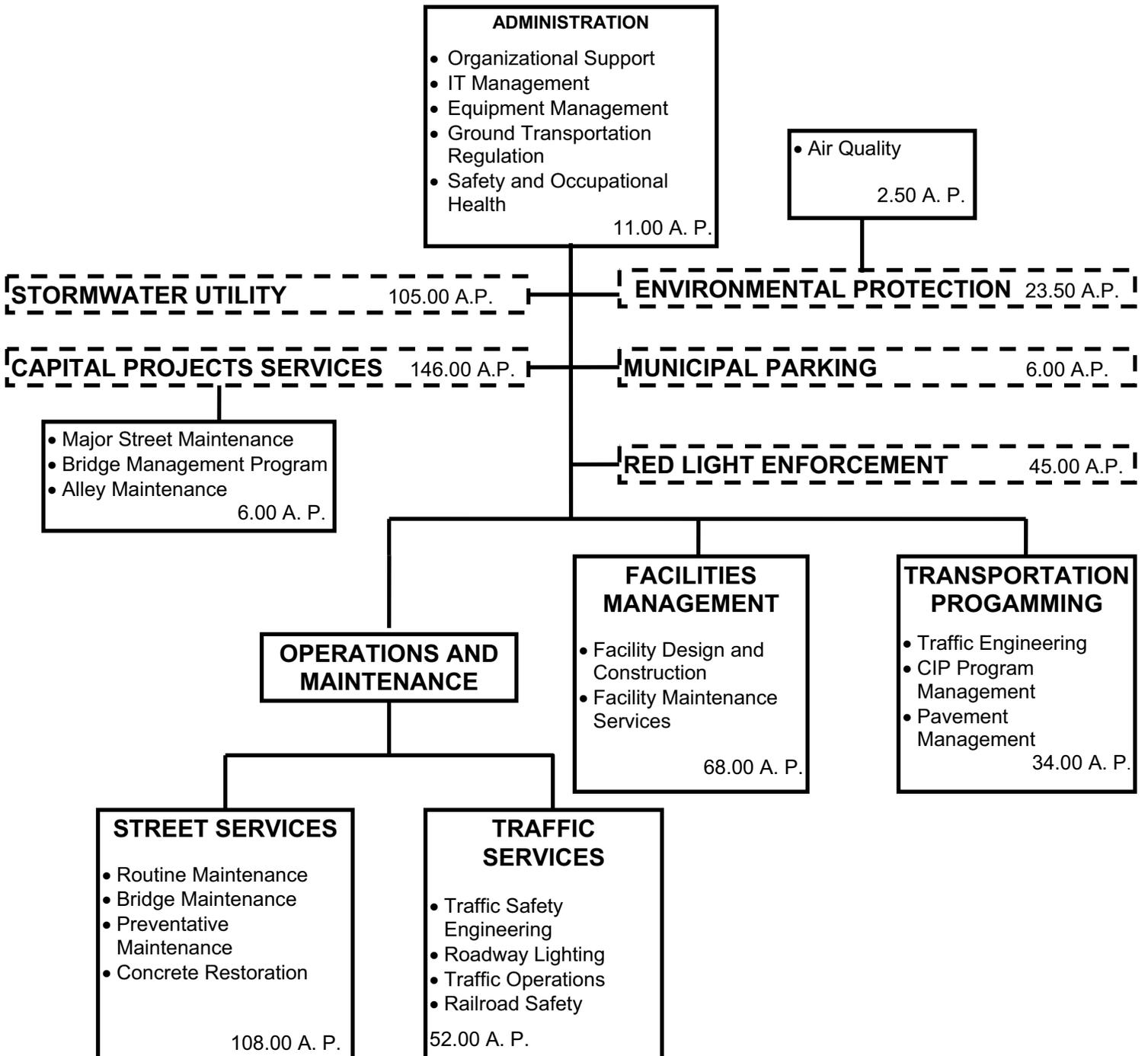
Business Support is responsible for managing and coordinating the Department's business related activities including Budget Management, Human Resources, Information Technology Services, Ground Transportation Regulation, Safety and Occupational Health and Parking Services. Infrastructure Management is responsible for managing the City's street and bridge network. This includes planning and programming Capital Improvements (reconstruction), Major Maintenance (resurfacing and rehabilitation) and Routine Maintenance. Street Services is responsible for maintenance and repair work on City streets through routine maintenance, major maintenance, concrete pavement rehabilitation and bridge maintenance and also responds during inclement weather and other emergencies. Traffic Services, in cooperation with Traffic Engineering, is responsible for the design, installation, and maintenance of street lights, traffic signals, traffic signs, roadway markings, railroad grade crossings and parking meters as well as addressing the City's street light and traffic signal needs.

Transportation Programming is responsible for future city transportation needs planning, managing the City's Traffic Engineering functions, the Pavement Management Application (PMA) and the Red Light Enforcement Program. The Pavement Management Application (PMA) program is a tool for programming the maintenance and replacement of City roadways and bridges. Facilities Management is responsible for managing building maintenance and repair, performing facility planning, architectural and construction management services for City facilities, as well as identifying, implementing and managing the City's conservation initiatives. Environmental Services Division – Air Quality Section, under contract with the Texas Commission on Environmental Quality (TCEQ), is responsible for air quality compliance for the entire city of Fort Worth, including facility inspections, complaint investigations and outdoor air monitoring.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 19,541,895	\$ 20,019,453	\$ 18,589,887	\$ 18,589,887
Supplies	6,925,982	7,154,080	6,329,731	6,329,731
Contractual	23,366,549	23,731,206	22,215,110	22,241,168
Capital Outlay	443,211	1,708,000	1,588,000	1,588,000
Total Expenditures	\$ 50,277,637	\$ 52,612,739	\$ 48,722,728	\$ 48,748,786
Authorized Positions	326.00	320.50	281.50	281.50

TRANSPORTATION AND PUBLIC WORKS – 607.00 A. P.

- GENERAL FUND 281.50 A. P.**
- CAPITAL PROJECTS SERVICE FUND 146.00 A. P.**
- STORMWATER UTILITY FUND 105.00 A. P.**
- ENVIRONMENTAL PROTECTION FUND 23.50 A. P.**
- MUNICIPAL PARKING FUND 6.00 A. P.**
- RED LIGHT ENFORCEMENT FUND 45.00 A. P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$52,612,739	A.P.	320.50
FY2012 ADOPTED:	\$48,748,786	A.P.	281.50

A) The adopted budget decreases by (\$2,868,272) and 39.00 authorized positions for the transfer of funding of the Signs and Markings and the Street Lights divisions to the Red Light Enforcement Fund and the associated costs for materials and supplies. The transfer of the divisions will improve the Department's ability to meet critical needs in traffic safety.

B) The adopted budget decreases by (\$1,112,000) for the elimination of cost associated with Super Bowl XLV.

C) The adopted budget decreases by (\$568,634) for Equipment Services Department Outside Repairs, Parts, Labor based on reduced maintenance costs due to vehicle replacements.

D) The adopted budget increases by \$540,821 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.

E) The adopted budget decreases by (\$500,000) for deferred funding from FY2011 for contractual street maintenance.

F) The adopted budget increases by \$375,000 for the replacement of the boiler at the A.D. Marshall Public Safety Building.

G) The adopted budget decreases by (\$264,381) based on IT allocations related to computing, radio and telephone services.

H) The adopted budget decreases by a net of (\$150,000) for vehicle replacements.

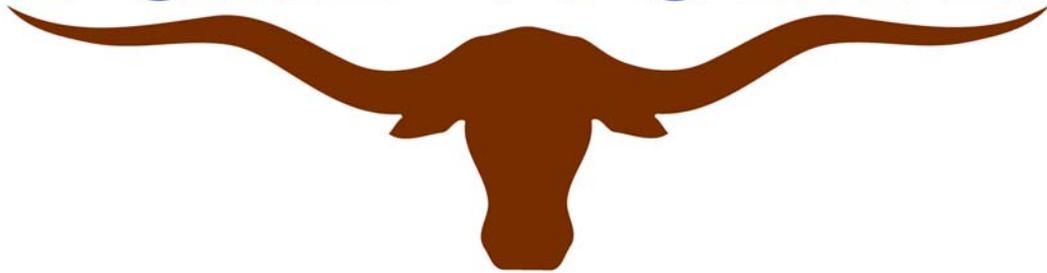
I) The adopted budget increases by \$141,216 for workers compensation based on cost projections prepared by Human Resources and allocated to this department.

J) The adopted budget decreases by a net of (\$101,160) for group health based on plan migration, turnover and 10.44% increase in the City's contribution to group health, offset by the transfer of authorized position to the Red Light enforcement Fund.

K) The adopted budget increases by \$90,000 for the annual maintenance of traffic cameras.

L) The adopted budget increases by \$52,000 for the annual maintenance and repair of new facilities.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT PURPOSE

The Transportation and Public Works Department helps protect and preserve the health, safety and well-being of the residents of Fort Worth through effective and efficient maintenance and operation of the City's transportation, drainage, parking and facilities infrastructure. The Department's operation and maintenance divisions maintain all infrastructure within the City's rights-of-way. Streets Services maintains the City's street and bridge infrastructure consisting of 7,324 lane miles of street and 347 major bridges. Traffic Services and Traffic Engineering work closely together to provide mobility and safety through the design, installation, operation and maintenance of the City's traffic control and safety devices. Transportation Programming manages the implementation of the City's Infrastructure Capital Development Program. Facilities Management is responsible for planning, designing, constructing, operating and maintain the City's facilities, while the Storm Water Utility provides storm water management to approximately 200,000 residential, commercial and industrial customers. Parking Services manages and operates the City's parking meters, surface lots and parking garages while Environmental Services ensures that the City has effective, compliant environmental management.

FY2012 DEPARTMENTAL OBJECTIVES

Maintain the City's street network of 7,324 lane miles (LM) at an average network Pavement Quality Index (PQI) of 7 or higher while keeping the lane miles of poor streets at or below the current level of 426 LM by performing:

- Timely routine maintenance to keep the streets safe and proactive major maintenance on 200 LM per year
- Reconstruction of 30 lane miles of poor streets annually on which maintenance is no longer cost effective

Reduce delays at 10% of signalized intersections by evaluating and updating timing plans at 125 intersections, and by completing preventative maintenance inspections (PMI's) at 95% of the 712 traffic signals currently in the City's current traffic signal inventory.

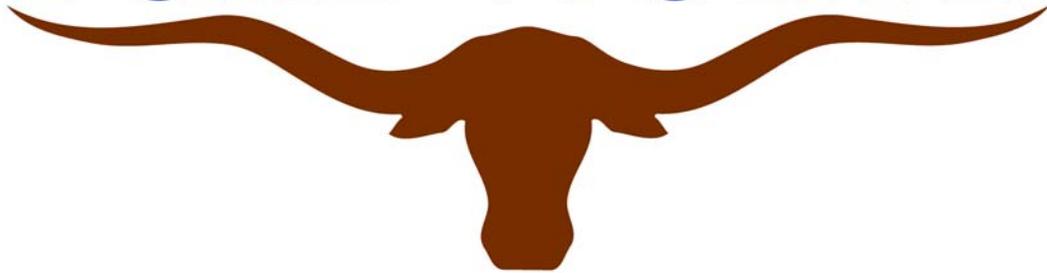
Maintain customer satisfaction level with City-maintained facilities at 93% as measured by customer surveys generated with every service call.

Complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted.

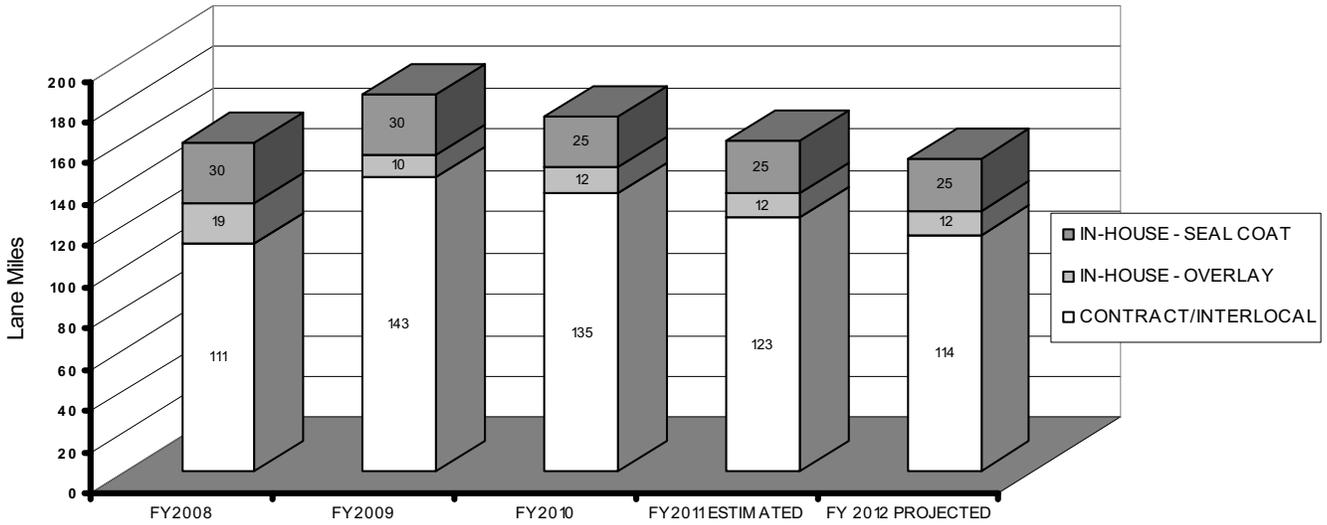
Coordinate an effective Air Pollution Program in support of the region's goal of achieving Clean Air Act attainment.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Major Maintenance resurfacing lane miles	177	157	157
Reconstruction CIP lane miles	19	31	13
Total	196	188	170
Number of intersection's timing plans evaluated and updated	134	125	125
Signalized intersections fully functional	80%	85%	87%
Facilities customer satisfaction via survey	95%	93%	93%
Infrastructure plan reviews completed in the designated time period	95%	95%	95%
Air permit review/inspection for compliance	N/A	N/A	389

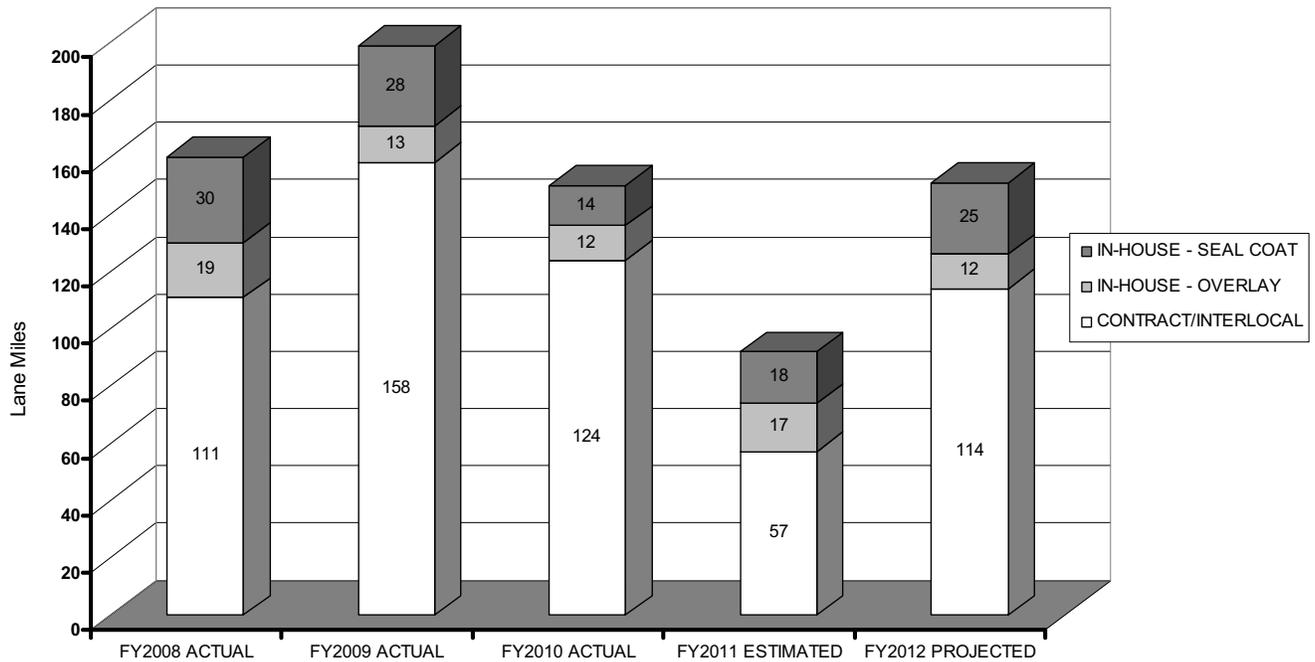
FORT WORTH



**Transportation and Public Works
Asphalt Resurfacing Program
Funded Lane Miles by Fiscal Year**



**Transportation and Public Works
Asphalt Resurfacing Program
Actual Lane Miles Completed each Fiscal Year**



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	ORGANIZATIONAL MANAGEMENT	\$ 1,325,322	\$ 2,566,871	\$ 2,478,042	\$ 2,478,042	8.00	9.00	9.00	9.00
0201001	TPW IT MANAGEMENT	1,388,141	1,468,917	1,206,936	1,206,936	1.00	1.00	1.00	1.00
0201002	GROUND TRANSPORTATION REGULATION	97,060	104,367	108,936	108,936	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 2,810,523</u>	<u>\$ 4,140,155</u>	<u>\$ 3,793,914</u>	<u>\$ 3,793,914</u>	<u>10.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>INFRASTRUCTURE</u>								
0202001	INFRASTRUCTURE DIVISION SUPPORT	\$ 472,514	\$ 418,321	\$ 408,835	\$ 408,835	4.00	3.00	3.00	3.00
0202002	STREETS	16,576,096	15,951,389	15,451,156	15,451,156	7.00	1.00	1.00	1.00
0202003	BRIDGES	1,431,997	1,493,255	1,493,910	1,493,910	1.00	1.00	1.00	1.00
0202005	ALLEYWAY PROGRAM	686,555	739,130	732,628	732,628	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 19,167,162</u>	<u>\$ 18,602,095</u>	<u>\$ 18,086,529</u>	<u>\$ 18,086,529</u>	<u>13.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>TRAFFIC ENGINEERING</u>								
0202501	OPERATIONS & SAFETY	\$ 852,209	\$ 873,327	\$ 963,927	\$ 963,927	8.00	8.00	9.00	9.00
0202502	STREET MANAGEMENT	1,068,131	1,033,168	1,008,307	1,008,307	15.00	14.00	13.00	13.00
0202504	AUTOMATED RED LIGHT ENFORCEMENT ADMINISTRATION	355,615	838	0	0	4.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 2,275,955	\$ 1,907,333	\$ 1,972,234	\$ 1,972,234	27.00	22.00	22.00	22.00
	<u>TRANS PROGRAM AND CAPITAL PROJECTS</u>								
0203001	TRANS PLANNING SUPPORT	\$ 216,039	\$ 324,160	\$ 331,667	\$ 331,667	2.00	2.00	2.00	2.00
0203002	TRANSPORTATION PLANNING	346,905	172,625	180,016	180,016	2.00	2.00	2.00	2.00
0203003	DEVELOPMENT	41,223	0	0	0	0.00	0.00	0.00	0.00
0203004	CAPITAL PROJECTS	84,394	168,435	191,558	191,558	2.00	2.00	2.00	2.00
0203005	PAVEMENT MANAGEMENT GROUP	0	527,603	529,462	529,462	0.00	6.00	6.00	6.00
	Sub-Total	\$ 688,561	\$ 1,192,823	\$ 1,232,703	\$ 1,232,703	6.00	12.00	12.00	12.00
	<u>TRAFFIC SERVICES</u>								
0204001	TRAFFIC DIVISION SUPPORT	\$ 1,685,546	\$ 1,526,934	\$ 1,692,376	\$ 1,692,376	21.00	21.00	21.00	21.00
0204002	SIGNS AND MARKINGS	1,822,843	1,504,471	0	0	21.00	21.00	0.00	0.00
0204003	SIGNALS	1,573,627	1,269,357	0	0	18.00	18.00	0.00	0.00
0204004	STREET LIGHT	3,596,174	3,713,334	3,748,552	3,748,552	31.00	31.00	31.00	31.00
	Sub-Total	\$ 8,678,190	\$ 8,014,096	\$ 5,440,928	\$ 5,440,928	91.00	91.00	52.00	52.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>STREET LIGHTING</u>								
0204501	INSTALLATION & MAINTENANCE	\$ 48	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0204545	2011 SUPER BOWL	0	1,112,000	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 48</u>	<u>\$ 1,112,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FACILITIES MANAGEMENT</u>								
0205001	FACILITIES OPERATIONS	\$ 1,362,410	\$ 1,333,747	\$ 1,356,703	\$ 1,356,703	14.00	13.00	13.00	13.00
0205002	FACILITIES MAINTENANCE	3,664,895	3,748,484	4,305,114	4,305,114	41.00	40.00	40.00	40.00
0205003	FACILITIES SUPPORT	967,114	851,692	876,763	902,821	6.00	6.00	6.00	6.00
0205004	ARCHITECTUAL SERVICES	432,157	495,270	524,915	524,915	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 6,426,576</u>	<u>\$ 6,429,193</u>	<u>\$ 7,063,495</u>	<u>\$ 7,089,553</u>	<u>70.00</u>	<u>68.00</u>	<u>68.00</u>	<u>68.00</u>
	<u>ENVIRONMENTAL QUALITY</u>								
0206000	AIR QUALITY	\$ 0	\$ 228,757	\$ 231,228	\$ 231,228	0.00	2.50	2.50	2.50
	Sub-Total	<u>\$ 0</u>	<u>\$ 228,757</u>	<u>\$ 231,228</u>	<u>\$ 231,228</u>	<u>0.00</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>
	<u>STREET SERVICES</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0208001	STREETS DIVISION SUPPORT	\$ 310,233	\$ 352,713	\$ 257,111	\$ 257,111	4.00	4.00	3.00	3.00
0208002	SOUTHWEST ROUTINE MAINTENANCE	2,792,405	1,362,703	1,497,127	1,497,127	34.00	15.00	15.00	15.00
0208003	NORTHEAST ROUTINE MAINTENANCE	2,956,050	1,618,141	1,469,053	1,469,053	35.00	18.00	16.00	16.00
0208004	OVERLAY/REHABILITATION	2,576,032	2,874,979	2,625,902	2,625,902	17.00	17.00	16.00	16.00
0208005	SOUTHEAST ROUTINE MAINTENANCE	10,669	1,556,077	1,149,409	1,149,409	0.00	17.00	15.00	15.00
0208006	BRIDGE MAINTENANCE	545,372	628,237	703,477	703,477	6.00	8.00	8.00	8.00
0208007	NORTHWEST ROUTINE MAINTENANCE	9,376	1,593,407	1,219,954	1,219,954	0.00	17.00	15.00	15.00
0208008	EMERGENCY RESPONSE	28,493	35,914	35,914	35,914	0.00	0.00	0.00	0.00
0208009	CENTRAL CITY ROUTINE MAINTENANCE	0	0	930,357	930,357	0.00	0.00	10.00	10.00
0208011	SPECIAL PROJECTS	7,010	5,500	6,500	6,500	0.00	0.00	0.00	0.00
0208012	INCLEMENT WEATHER	14,918	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0208013	CONCRETE PAVEMENT RESTORATION PROGRAM	980,064	933,616	981,893	981,893	13.00	12.00	10.00	10.00
	Sub-Total	<u>\$ 10,230,622</u>	<u>\$ 10,986,287</u>	<u>\$ 10,901,697</u>	<u>\$ 10,901,697</u>	<u>109.00</u>	<u>108.00</u>	<u>108.00</u>	<u>108.00</u>
	TOTAL	\$ 50,277,637	\$ 52,612,739	\$ 48,722,728	\$ 48,748,786	326.00	320.50	281.50	281.50

DEBT SERVICE

The City will utilize eight debt service funds to accumulate the resources to make principal and interest payments on 46 existing bond issues as of October 1, 2011. The total FY2012 debt service requirements for all funds outstanding debt is \$178,433,554.

General Obligation Debt

Of the total amount projected for the upcoming fiscal year, \$62,417,297 (35%) is for general obligation bonds, certificates of obligation, loans, and equipment and tax notes. Earlier in the year, prior to all debt being issued, this number was estimated to be \$61,782,297. Current property tax collections cover most of the debt service, assisted by delinquent property tax collections and investment earnings. Projected revenues to cover debt service are as follows:

Current Year Tax Levy	\$61,569,012
Other Revenue, Including Existing	
Fund Balance	<u>\$848,285</u>
Total	\$62,417,297

State property tax law allows the City to levy a property tax to pay for its long-term (over 1 year) debt obligations. With a tax rate of \$.8550 per \$100 in value for the next fiscal year, \$.1541 (18%) of the total tax rate is devoted to pay long-term debt service obligations.

Bond Programs

In 2004, voters approved the sale of \$273,500,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Street and Storm Sewer Improvements	\$232,900,000
Parks, Recreation, and Community Services Improvements	21,615,000
Library System Improvements	4,490,000
Fire Service Improvements	12,635,000
Telecommunications System Improvements	1,195,000
Public Health Facilities Improvements	<u>665,000</u>
Total	\$273,500,000

In 2008, voters approved the sale of \$150,000,000 in general obligation bonds for the following purposes:

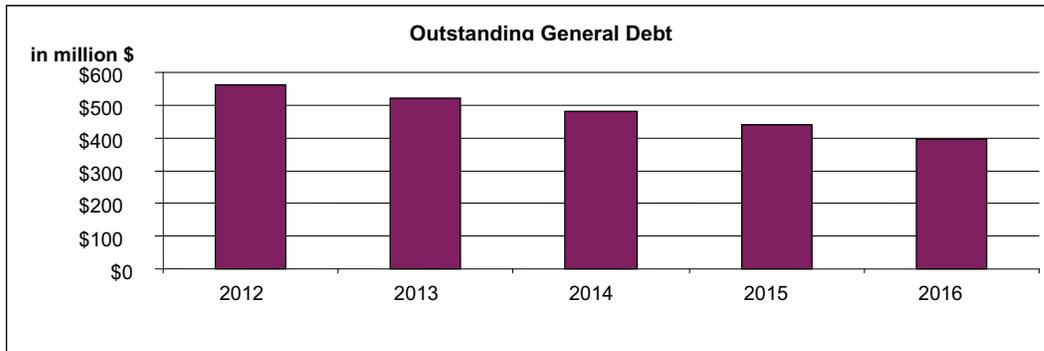
Purpose	Authorized
Neighborhood Streets	\$33,000,000
Arterial Streets	81,000,000
Bridges	22,200,000
Traffic Signals	5,000,000
Intersection Improvements	2,500,000
Transportation Grant Matches	3,300,000
2% Public Art Program	<u>3,000,000</u>
Total	\$150,000,000

As demonstrated by the table below, the City's existing general obligation debt matures on a rapid schedule.

GENERAL DEBT SERVICE

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2012	\$38,910,000	\$23,507,297	\$62,417,297
2013	\$42,335,000	\$21,852,121	\$64,187,121
2014	\$41,715,000	\$20,128,239	\$61,843,239
2015	\$41,875,000	\$18,383,166	\$60,258,166
2016	\$39,485,000	\$16,663,308	\$56,148,308
2017	\$36,970,000	\$15,027,096	\$51,997,096
2018	\$105,940,000	\$12,041,833	\$117,981,833
2019	\$26,625,000	\$9,251,523	\$35,876,523
2020	\$26,175,000	\$8,050,035	\$34,225,035
2021	\$24,505,000	\$6,886,446	\$31,391,446
2022	\$24,510,000	\$5,730,633	\$30,240,633
2023	\$23,360,000	\$4,621,745	\$27,981,745
2024	\$19,815,000	\$3,638,882	\$23,453,882
2025	\$19,950,000	\$2,737,443	\$22,687,443
2026	\$16,755,000	\$1,897,480	\$18,652,480
2027	\$16,750,000	\$1,120,562	\$17,870,562
2028	\$7,365,000	\$560,475	\$7,925,475
2029	\$7,365,000	\$217,106	\$7,582,106
2030	\$1,120,000	\$22,400	\$1,142,400
	\$561,525,000	\$172,337,790	\$733,862,790
Principal maturing in five years	\$204,320,000	36.39%	
Principal maturing in ten years	\$424,535,000	75.60%	



Revenue Supported Debt - Water and Sewer

In addition to the outstanding general obligation debt, the City has a debt service obligation of \$93,808,877 for previously issued debt due in the new fiscal year. Issues include Water and Sewer revenue bonds, Sewer revenue supported G.O. debt and loans from the Texas Water Development Board's State Revolving Loan Fund. The Water and Sewer Operating Fund collects fees for its services equal to the amounts required for its outstanding debt service obligations.

WATER DEBT SERVICE FUNDS

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2012	\$61,715,000	\$32,093,877	\$93,808,877
2013	\$59,005,000	\$30,097,528	\$89,102,528
2014	\$61,200,000	\$27,604,077	\$88,804,077
2015	\$62,805,000	\$24,988,057	\$87,793,057
2016	\$58,815,000	\$22,397,718	\$81,212,718
2017	\$60,050,000	\$19,839,757	\$79,889,757
2018	\$62,720,000	\$17,178,228	\$79,898,228
2019	\$55,480,000	\$14,667,020	\$70,147,020
2020	\$48,595,000	\$12,527,453	\$61,122,453
2021	\$40,835,000	\$10,709,435	\$51,544,435
2022	\$42,515,000	\$9,020,268	\$51,535,268
2023	\$38,270,000	\$7,394,874	\$45,664,874
2024	\$35,990,000	\$5,947,504	\$41,937,504
2025	\$33,640,000	\$4,622,954	\$38,262,954
2026	\$25,275,000	\$3,493,463	\$28,768,463
2027	\$26,310,000	\$2,485,389	\$28,795,389
2028	\$13,630,000	\$1,711,242	\$15,341,242
2029	\$14,185,000	\$1,181,758	\$15,366,758
2030	\$14,775,000	\$625,181	\$15,400,181
2031	\$6,800,000	\$170,000	\$6,970,000
	\$822,610,000	\$248,755,783	\$1,071,365,783

Year with highest requirements	\$93,808,877	2012
Average annual requirements	\$53,568,289	

Revenue Supported Debt – Stormwater

Storm Water staff has built a debt service plan to support a Revenue Bond sales program added to the five-year operating budget projection beginning in FY08. The bonds will provide continuity of capital funding for projects that address the design and construction of infrastructure to safely channel storm water run-off. The Storm Water five-year Strategic Plan calls for a \$145 million capital program through FY13.

2012	Water and Sewer	SW Utility - D149	3,860,000	5,425,658
2013	Water and Sewer	SW Utility - D149	3,715,000	5,663,405
2014	Water and Sewer	SW Utility - D149	3,825,000	5,521,968
2015	Water and Sewer	SW Utility - D149	3,960,000	5,380,493
2016	Water and Sewer	SW Utility - D149	4,130,000	5,221,018
2017	Water and Sewer	SW Utility - D149	4,300,000	5,071,655
2018	Water and Sewer	SW Utility - D149	4,460,000	4,925,305
2019	Water and Sewer	SW Utility - D149	4,640,000	4,745,324
2020	Water and Sewer	SW Utility - D149	4,855,000	4,530,793
2021	Water and Sewer	SW Utility - D149	5,090,000	4,295,268
2022	Water and Sewer	SW Utility - D149	5,320,000	4,050,593
2023	Water and Sewer	SW Utility - D149	5,545,000	3,824,093
2024	Water and Sewer	SW Utility - D149	5,780,000	3,616,793
2025	Water and Sewer	SW Utility - D149	6,030,000	3,396,505
2026	Water and Sewer	SW Utility - D149	6,285,000	3,160,671
2027	Water and Sewer	SW Utility - D149	6,555,000	2,893,749
2028	Water and Sewer	SW Utility - D149	6,835,000	2,605,149
2029	Water and Sewer	SW Utility - D149	7,130,000	2,312,774
2030	Water and Sewer	SW Utility - D149	7,440,000	2,007,624
2031	Water and Sewer	SW Utility - D149	7,770,000	1,687,452
2032	Water and Sewer	SW Utility - D149	8,120,000	1,351,355
2033	Water and Sewer	SW Utility - D149	8,490,000	998,211
2034	Water and Sewer	SW Utility - D149	7,365,000	665,999
2035	Water and Sewer	SW Utility - D149	7,685,000	356,978
2036	Water and Sewer	SW Utility - D149	4,970,000	99,400

Summary of Fiscal Year Requirements by Fund

Fiscal Year	Fund	Type	Principal	Interest	Total
2012	Convention Center - D100	Bond	2,115,000	1,524,413	3,639,413
		Cert of Obligation	1,165,000	1,233,008	2,398,008
		Revenue	735,000	454,125	1,189,125
			4,015,000	3,211,546	7,226,546
	General Fund - GD06	Bond	23,135,000	14,548,234	37,683,234
		Cert of Obligation	11,185,000	7,105,936	18,290,936
		General Debt	110,000	6,815	116,815
		Loan	635,000	252,123	887,123
		Tax Notes	3,555,000	1,530,389	5,085,389
		Taxable Cert of Obligation	290,000	63,800	353,800
			38,910,000	23,507,297	62,417,297
	Golf - D102	Cert of Obligation	135,000	98,700	233,700
	Parking Fund - PE62	Cert of Obligation	955,000	2,666,830	3,621,830
	Solid Waste - PE64	Lease/Purchase	1,130,649	31,463	1,162,112
	Solid Waste - PE75	Cert of Obligation	435,000	242,534	677,534
	SW Utility - D149	Bond	3,860,000	5,425,658	9,285,658
	Water and Sewer Rev - PE47	Bond	48,530,000	27,481,341	76,011,341
		SRLF	3,875,000	1,097,141	4,972,141
			52,405,000	28,578,482	80,983,482
	Water and Sewer SRLF - PE15	SRLF	9,310,000	3,515,395	12,825,395
		Sub-total Water	61,715,000	32,093,877	93,808,877
		Total All Debt	111,155,649	67,277,905	178,433,554

GENERAL DEBT SERVICE

			FY 2011- 2012
Expenditures			
Principal - Long-term Debt			\$38,910,000
Interest - Long-term Debt			<u>\$23,507,297</u>
			\$62,417,297
 Financing			
Current Property Tax			\$57,561,634
Other Revenue			<u>\$4,592,000</u>
			\$62,153,634
		FY 2010- 2011	FY 2011- 2012
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$23,893,227	\$9,904,965
Plus Revenues:			
	Current Property Tax	\$55,623,929	\$57,561,634
	Other Revenue	<u>\$59,690,805</u>	<u>\$4,592,000</u>
	Sub-Total Revenues:	\$115,314,734	\$62,153,634
Less Expenditures:			
	Principal - Long-term Debt	\$103,892,533	\$38,910,000
	Interest - Long-term Debt	<u>\$25,410,463</u>	<u>\$23,507,297</u>
	Sub-Total Expenditures:	\$129,302,996	\$62,417,297
		<u>\$9,904,965</u>	<u>\$9,641,302</u>
Estimated Fund Balance 9/30			
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$561,525,000	\$172,337,791	\$733,862,791
Less Annual Principal and Interest Payments	\$38,910,000	\$23,507,297	\$62,417,297
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$522,615,000</u>	<u>\$148,830,494</u>	<u>\$671,445,494</u>

General Debt - GD06

Principal & Interest By Series

FY 2011-2012	Principal	Interest	Total
	<u>\$38,910,000</u>	<u>\$23,507,297</u>	<u>\$62,417,297</u>
Series 1998 TC	\$635,000	\$252,123	\$887,123
Series 2002 Refunding	\$110,000	\$6,815	\$116,815
Series 2003 GP Bonds	\$2,130,000	\$125,138	\$2,255,138
Series 2003 GP Refund, Improvement	\$1,870,000	\$112,200	\$1,982,200
Series 2004 Refunding Bonds	\$3,545,000	\$1,097,125	\$4,642,125
Series 2005 Taxable CO	\$290,000	\$63,800	\$353,800
Series 2005A CO	\$385,000	\$214,657	\$599,657
Series 2007 CO	\$2,015,000	\$1,609,375	\$3,624,375
Series 2007 GP Bonds	\$2,500,000	\$1,736,000	\$4,236,000
Series 2007A General Purpose Bonds	\$4,880,000	\$3,386,493	\$8,266,493
Series 2008 GP Bonds	\$2,240,000	\$1,711,696	\$3,951,696
Series 2008 Tax Notes	\$3,555,000	\$437,493	\$3,992,493
Series 2008 CO	\$2,845,000	\$2,177,204	\$5,022,204
Series 2009 CO	\$3,635,000	\$1,696,300	\$5,331,300
Series 2009 GP Bonds	\$4,260,000	\$3,620,000	\$7,880,000
Series 2010 GP Bonds	\$1,030,000	\$623,150	\$1,653,150
Series 2010A CO	\$2,305,000	\$1,408,400	\$3,713,400
Series 2011 GP Refunding	\$680,000	\$2,136,432	\$2,816,432
Series 2011 Tax Notes	\$0	\$1,092,896	\$1,092,896

General Debt - GD06

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$561,525,000</u>	<u>\$172,337,791</u>	<u>\$733,862,791</u>
Series 1998 TC	\$4,405,000	\$928,615	\$5,333,615
Series 2003 GP Bonds	\$4,260,000	\$167,738	\$4,427,738
Series 2003 GP Refund, Improvement	\$3,740,000	\$149,600	\$3,889,600
Series 2004 Refunding Bonds	\$23,715,000	\$4,271,875	\$27,986,875
Series 2007 GP Bonds	\$40,000,000	\$14,336,000	\$54,336,000
Series 2007A General Purpose Bonds	\$78,075,000	\$28,166,289	\$106,241,289
Series 2008 GP Bonds	\$38,010,000	\$9,282,552	\$47,292,552
Series 2009 GP Bonds	\$76,660,000	\$34,298,300	\$110,958,300
Series 2010 GP Bonds	\$19,570,000	\$6,795,425	\$26,365,425
Series 2011 GP Refunding	\$46,680,000	\$15,933,557	\$62,613,557
Series 2005A CO	\$5,390,000	\$1,558,249	\$6,948,249
Series 2007 CO	\$32,190,000	\$13,421,250	\$45,611,250
Series 2008 CO	\$48,345,000	\$11,808,684	\$60,153,684
Series 2009 CO	\$45,215,000	\$14,201,638	\$59,416,638
Series 2010A CO	\$35,790,000	\$10,769,400	\$46,559,400
Series 2002 Refunding	\$210,000	\$9,040	\$219,040
Series 2008 Tax Notes	\$14,955,000	\$1,013,513	\$15,968,513
Series 2011 Tax Notes	\$43,050,000	\$5,081,216	\$48,131,216
Series 2005 Taxable CO	\$1,265,000	\$144,850	\$1,409,850

General Debt - GD06

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$522,615,000</u>	<u>\$148,830,494</u>	<u>\$671,445,494</u>
Series 1998 TC	\$3,770,000	\$676,493	\$4,446,493
Series 2003 GP Bonds	\$2,130,000	\$42,600	\$2,172,600
Series 2003 GP Refund, Improvement	\$1,870,000	\$37,400	\$1,907,400
Series 2004 Refunding Bonds	\$20,170,000	\$3,174,750	\$23,344,750
Series 2007 GP Bonds	\$37,500,000	\$12,600,000	\$50,100,000
Series 2007A General Purpose Bonds	\$73,195,000	\$24,779,795	\$97,974,795
Series 2008 GP Bonds	\$35,770,000	\$7,570,856	\$43,340,856
Series 2009 GP Bonds	\$72,400,000	\$30,678,300	\$103,078,300
Series 2010 GP Bonds	\$18,540,000	\$6,172,275	\$24,712,275
Series 2011 GP Refunding	\$46,000,000	\$13,797,125	\$59,797,125
Series 2005A CO	\$5,005,000	\$1,343,592	\$6,348,592
Series 2007 CO	\$30,175,000	\$11,811,875	\$41,986,875
Series 2008 CO	\$45,500,000	\$9,631,480	\$55,131,480
Series 2009 CO	\$41,580,000	\$12,505,338	\$54,085,338
Series 2010A CO	\$33,485,000	\$9,361,000	\$42,846,000
Series 2002 Refunding	\$100,000	\$2,225	\$102,225
Series 2008 Tax Notes	\$11,400,000	\$576,020	\$11,976,020
Series 2011 Tax Notes	\$43,050,000	\$3,988,320	\$47,038,320
Series 2005 Taxable CO	\$975,000	\$81,050	\$1,056,050

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CONVENTION CENTER DEBT SERVICE FUND

Expenditures			FY 2011-2012
Principal - Long-term Debt			\$4,015,000
Interest - Long-term Debt			<u>\$3,211,545</u>
			\$7,226,545
Financing			
Transfer from Operating Fund			\$7,226,545
Other Revenue			<u>\$0</u>
			\$7,226,545
Projected Changes in Fund Balance		FY 2010-2011	FY 2011-2012
Estimated Fund Balance 10/01		\$2,680,314	\$3,145,145
Plus Revenues:			
	Transfer from Operating Fund	\$6,337,312	\$7,226,545
	Other Revenue	<u>\$319,534</u>	<u>\$0</u>
	Sub-Total Revenues:	\$6,656,846	\$7,226,545
Less Expenditures:			
	Principal - Long-term Debt	\$2,735,000	\$4,015,000
	Interest - Long-term Debt	<u>\$3,457,015</u>	<u>\$3,211,545</u>
	Sub-Total Expenditures:	\$6,192,015	\$7,226,545
Estimated Fund Balance 9/30		<u>\$3,145,145</u>	<u>\$3,145,145</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$75,525,000	\$27,694,481	\$103,219,481
Less Annual Principal and Interest Payments	\$4,015,000	\$3,211,545	\$7,226,545
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$71,510,000</u>	<u>\$24,482,936</u>	<u>\$95,992,936</u>

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Convention Center - D100

Principal & Interest By Series

FY 2011-2012	Principal	Interest	Total
	<u>\$4,015,000</u>	<u>\$3,211,545</u>	<u>\$7,226,545</u>
Series 2003A Refunding Bonds	\$2,115,000	\$1,524,413	\$3,639,413
Series 2004 Refunding	\$735,000	\$454,125	\$1,189,125
Series 2010 WRMC CO	\$1,165,000	\$1,233,008	\$2,398,008

Convention Center - D100

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$75,525,000</u>	<u>\$27,694,475</u>	<u>\$103,219,475</u>
Series 2003A Refunding Bonds	\$31,390,000	\$9,753,569	\$41,143,569
Series 2004 Refunding	\$9,450,000	\$2,569,750	\$12,019,750
Series 2010 WRMC CO	\$34,685,000	\$15,371,156	\$50,056,156

Convention Center - D100

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$71,510,000</u>	<u>\$24,482,930</u>	<u>\$95,992,930</u>
Series 2003A Refunding Bonds	\$29,275,000	\$8,229,156	\$37,504,156
Series 2004 Refunding	\$8,715,000	\$2,115,625	\$10,830,625
Series 2010 WRMC CO	\$33,520,000	\$14,138,149	\$47,658,149

SOLID WASTE DEBT SERVICE FUND

Expenditures			FY 2011-2012
Principal - Long-term Debt			\$435,000
Interest - Long-term Debt			<u>\$242,534</u>
			\$677,534
Financing			
Transfer from Operating Fund			\$677,534
Other Revenue			<u>\$0</u>
			\$677,534
		FY 2010-2011	FY 2011-2012
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$71,253	\$0
Plus Revenues:			
	Transfer from Operating Fund	\$624,247	\$677,534
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$624,247	\$677,534
Less Expenditures:			
	Principal - Long-term Debt	\$435,000	\$435,000
	Interest - Long-term Debt	<u>\$260,500</u>	<u>\$242,534</u>
	Sub-Total Expenditures:	\$695,500	\$677,534
Estimated Fund Balance 9/30		<u>\$0</u>	<u>\$0</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$6,090,000	\$1,760,619	\$7,850,619
Less Annual Principal and Interest Payments	\$435,000	\$242,534	\$677,534
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$5,655,000</u>	<u>\$1,518,085</u>	<u>\$7,173,085</u>

Solid Waste - PE75

Principal & Interest By Series

FY 2011-2012	Principal	Interest	Total
	<u>\$435,000</u>	<u>\$242,534</u>	<u>\$677,534</u>
Series 2005A CO	\$435,000	\$242,534	\$677,534

Solid Waste - PE75

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$6,090,000</u>	<u>\$1,760,619</u>	<u>\$7,850,619</u>
Series 2005A CO	\$6,090,000	\$1,760,619	\$7,850,619

Solid Waste - PE75

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$5,655,000</u>	<u>\$1,518,085</u>	<u>\$7,173,085</u>
Series 2005A CO	\$5,655,000	\$1,518,085	\$7,173,085

**PARKING FACILITIES DEBT
SERVICE FUND**

Expenditures	FY 2011- 2012
Principal - Long-term Debt	\$955,000
Interest - Long-term Debt	<u>\$2,666,830</u>
	\$3,621,830

Financing	
Transfer from Operating Fund	\$2,849,155
Other Revenue	<u>\$538,000</u>
	\$3,387,155

Projected Changes in Fund Balance	FY 2010- 2011	FY 2011- 2012
Estimated Fund Balance 10/01	\$2,980,185	\$0

Plus Revenues:		
Transfer from Operating Fund	\$0	\$2,849,155
Other Revenue	<u>\$364,100</u>	<u>\$538,000</u>
Sub-Total Revenues:	\$364,100	\$3,387,155

Less Expenditures:		
Principal - Long-term Debt	\$640,000	\$955,000
Interest - Long-term Debt	<u>\$2,704,285</u>	<u>\$2,666,830</u>
Sub-Total Expenditures:	\$3,344,285	\$3,621,830

Estimated Fund Balance 9/30	<u>\$0</u>	<u>-\$234,675</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$48,985,000	\$36,327,526	\$85,312,526
Less Annual Principal and Interest Payments	\$955,000	\$2,666,830	\$3,621,830
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$48,030,000</u>	<u>\$33,660,696</u>	<u>\$81,690,696</u>

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Parking Facilities Fund - PE62

Principal & Interest By Series

FY 2011-2012	Principal	Interest	Total
	<u>\$955,000</u>	<u>\$2,666,830</u>	<u>\$3,621,830</u>
Series 2007 Parking CO	\$505,000	\$1,031,675	\$1,536,675
Series 2009 WRMC Parking Rev CO	\$280,000	\$1,569,155	\$1,849,155
Series 2010A CO	\$170,000	\$66,000	\$236,000

Parking Facilities Fund - PE62

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$48,985,000</u>	<u>\$36,327,523</u>	<u>\$85,312,523</u>
Series 2007 Parking CO	\$20,055,000	\$13,719,213	\$33,774,213
Series 2009 WRMC Parking Rev CO	\$27,135,000	\$22,287,260	\$49,422,260
Series 2010A CO	\$1,795,000	\$321,050	\$2,116,050

Parking Facilities Fund - PE62

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$48,030,000</u>	<u>\$33,660,693</u>	<u>\$81,690,693</u>
Series 2007 Parking CO	\$19,550,000	\$12,687,538	\$32,237,538
Series 2009 WRMC Parking Rev CO	\$26,855,000	\$20,718,105	\$47,573,105
Series 2010A CO	\$1,625,000	\$255,050	\$1,880,050

STATE REVOLVING LOAN DEBT SERVICE FUND

Expenditures	FY 2011-2012
Principal - Long-term Debt	\$9,310,000
Interest - Long-term Debt	<u>\$3,515,395</u>
	\$12,825,395

Financing	
Transfer from Operating Fund	\$13,643,015
Other Revenue	\$0
	\$13,643,015

Projected Changes in Fund Balance	FY 2010-2011	FY 2011-2012
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Estimated Fund Balance 10/01	\$0	\$6,823,486
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Plus Revenues:

Transfer from Operating Fund	\$25,143,467	\$13,643,015
Other Revenue	<u>\$0</u>	<u>\$0</u>
Sub-Total Revenues:	\$25,143,467	\$13,643,015

Less Expenditures:

Principal - Long-term Debt	\$13,410,000	\$9,310,000
Interest - Long-term Debt	<u>\$4,909,981</u>	<u>\$3,515,395</u>
Sub-Total Expenditures:	\$18,319,981	\$12,825,395

Estimated Fund Balance 9/30	<u>\$6,823,486</u>	<u>\$7,641,106</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$139,240,000	\$30,064,499	\$169,304,499
Less Annual Principal and Interest Payments	\$9,310,000	\$3,515,395	\$12,825,395
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$129,930,000</u>	<u>\$26,549,104</u>	<u>\$156,479,104</u>

SRLF - PE15**Principal & Interest By Series**

	Principal	Interest	Total
FY 2011-2012	<u>\$9,310,000</u>	<u>\$3,515,395</u>	<u>\$12,825,395</u>
Series 2002 SRLF	\$1,615,000	\$27,859	\$1,642,859
Series 2005 SRLF	\$365,000	\$111,674	\$476,674
Series 2005A CW SRLF	\$525,000	\$282,313	\$807,313
Series 2005B Installment DWSRF	\$3,035,000	\$1,293,446	\$4,328,446
Series 2007A WSS SRLF	\$1,545,000	\$643,994	\$2,188,994
Series 2007B WSS SRLF	\$2,225,000	\$1,156,110	\$3,381,110

SRLF - PE15**10/01 Principal & Interest**

Outstanding by Series	Principal	Interest	Total
	<u>\$136,445,000</u>	<u>\$30,064,498</u>	<u>\$166,509,498</u>
Series 2002 SRLF	\$1,615,000	\$27,859	\$1,642,859
Series 2005 SRLF	\$5,770,000	\$907,571	\$6,677,571
Series 2005A CW SRLF	\$9,055,000	\$2,264,795	\$11,319,795
Series 2005B Installment DWSRF	\$50,220,000	\$10,348,794	\$60,568,794
Series 2007A WSS SRLF	\$29,095,000	\$5,903,883	\$34,998,883
Series 2007B WSS SRLF	\$40,690,000	\$10,611,596	\$51,301,596

SRLF - PE15**9/30 Principal & Interest**

Outstanding by Series	Principal	Interest	Total
	<u>\$127,135,000</u>	<u>\$26,549,104</u>	<u>\$153,684,104</u>
Series 2005 SRLF	\$5,405,000	\$795,898	\$6,200,898
Series 2005A CW SRLF	\$8,530,000	\$1,982,483	\$10,512,483
Series 2005B Installment DWSRF	\$47,185,000	\$9,055,348	\$56,240,348
Series 2007A WSS SRLF	\$27,550,000	\$5,259,889	\$32,809,889
Series 2007B WSS SRLF	\$38,465,000	\$9,455,486	\$47,920,486

**WATER REVENUE DEBT SERVICE
FUND**

Expenditures		FY 2011- 2012	
Principal - Long-term Debt		\$52,405,000	
Interest - Long-term Debt		<u>\$28,578,482</u>	
		\$80,983,482	
Financing			
Transfer from Operating Fund		\$78,178,382	
Other Revenue		<u>\$0</u>	
		\$78,178,382	
	FY 2010- 2011	FY 2011- 2012	
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01	\$46,651,314	\$36,857,907	
Plus Revenues:			
Transfer from Operating Fund	\$58,864,198	\$78,178,382	
Other Revenue	<u>\$0</u>	<u>\$0</u>	
Sub-Total Revenues:	\$58,864,198	\$78,178,382	
Less Expenditures:			
Principal - Long-term Debt	\$43,315,000	\$52,405,000	
Interest - Long-term Debt	<u>\$25,342,605</u>	<u>\$28,578,482</u>	
Sub-Total Expenditures:	\$68,657,605	\$80,983,482	
Estimated Fund Balance 9/30	<u>\$36,857,907</u>	<u>\$34,052,807</u>	
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$683,370,000	\$218,691,284	\$902,061,284
Less Annual Principal and Interest Payments	\$52,405,000	\$28,578,482	\$80,983,482
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$630,965,000</u>	<u>\$190,112,802</u>	<u>\$821,077,802</u>

Water Revenue - PE47**Principal & Interest By Series**

FY 2011-2012	Principal	Interest	Total
	<u>\$52,405,000</u>	<u>\$28,578,482</u>	<u>\$80,983,482</u>
Series 2001 Revenue	\$2,260,000	\$62,150	\$2,322,150
Series 2003 Water Refunding/Improvements	\$3,895,000	\$245,569	\$4,140,569
Series 2003A Water Refunding	\$10,520,000	\$1,293,113	\$11,813,113
Series 2005 Water Refunding and Improvement	\$10,680,000	\$4,838,775	\$15,518,775
Series 2005A Water Refunding	\$0	\$2,656,000	\$2,656,000
Series 2007 Water & Sewer Revenue Bonds	\$3,650,000	\$4,272,750	\$7,922,750
Series 2008 Water & Sewer Refunding	\$2,275,000	\$1,421,147	\$3,696,147
Series 2009 WSSR DWSRF	\$810,000	\$0	\$810,000
Series 2010 WSSR Refunding Bonds	\$10,240,000	\$4,026,775	\$14,266,775
Series 2010A WSSR DWSRF	\$1,810,000	\$625,936	\$2,435,936
Series 2010B WSSR CWSRF	\$1,255,000	\$471,205	\$1,726,205
Series 2010C Water and Sewer Revenue Bonds	\$1,680,000	\$1,974,088	\$3,654,088
Series 2011 W&SS Ref & Improvement	\$3,330,000	\$6,690,975	\$10,020,975

Water Revenue - PE47**10/01 Principal & Interest**

	Principal	Interest	Total
Outstanding by Series	<u>\$683,370,000</u>	<u>\$218,691,280</u>	<u>\$902,061,280</u>
Series 2001 Revenue	\$2,260,000	\$62,150	\$2,322,150
Series 2003 Water Refunding/Improvements	\$6,715,000	\$325,847	\$7,040,847
Series 2003A Water Refunding	\$30,455,000	\$2,843,731	\$33,298,731
Series 2005 Water Refunding and Improvement	\$101,075,000	\$25,677,425	\$126,752,425
Series 2005A Water Refunding	\$53,120,000	\$15,236,500	\$68,356,500
Series 2007 Water & Sewer Revenue Bonds	\$87,280,000	\$39,501,500	\$126,781,500
Series 2008 Water & Sewer Refunding	\$37,765,000	\$10,317,211	\$48,082,211
Series 2009 WSSR DWSRF	\$15,455,000	\$0	\$15,455,000
Series 2010 WSSR Refunding Bonds	\$89,120,000	\$17,970,988	\$107,090,988
Series 2010A WSSR DWSRF	\$38,190,000	\$8,065,737	\$46,255,737
Series 2010B WSSR CWSRF	\$26,695,000	\$6,083,960	\$32,778,960
Series 2010C Water and Sewer Revenue Bonds	\$44,080,000	\$20,566,931	\$64,646,931
Series 2011 W&SS Ref & Improvement	\$151,160,000	\$72,039,300	\$223,199,300

Water Revenue - PE47

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$630,965,000</u>	<u>\$190,112,799</u>	<u>\$821,077,799</u>
Series 2003 Water Refunding/Improvements	\$2,820,000	\$80,278	\$2,900,278
Series 2003A Water Refunding	\$19,935,000	\$1,550,619	\$21,485,619
Series 2005 Water Refunding and Improvement	\$90,395,000	\$20,838,650	\$111,233,650
Series 2005A Water Refunding	\$53,120,000	\$12,580,500	\$65,700,500
Series 2007 Water & Sewer Revenue Bonds	\$83,630,000	\$35,228,750	\$118,858,750
Series 2008 Water & Sewer Refunding	\$35,490,000	\$8,896,064	\$44,386,064
Series 2010 WSSR Refunding Bonds	\$78,880,000	\$13,944,213	\$92,824,213
Series 2010C Water and Sewer Revenue Bonds	\$42,400,000	\$18,592,844	\$60,992,844
Series 2011 W&SS Ref & Improvement	\$147,830,000	\$65,348,325	\$213,178,325
Series 2009 WSSR DWSRF	\$14,645,000	\$0	\$14,645,000
Series 2010A WSSR DWSRF	\$36,380,000	\$7,439,801	\$43,819,801
Series 2010B WSSR CWSRF	\$25,440,000	\$5,612,755	\$31,052,755

GOLF DEBT SERVICE FUND

				FY 2011- 2012
Expenditures				
Principal - Long-term Debt				\$135,000
Interest - Long-term Debt				<u>\$98,700</u>
				\$233,700
Financing				
Transfer from Operating Fund				\$0
Other Revenue				<u>\$0</u>
				\$0
		FY 2010- 2011	FY 2011- 2012	
Projected Changes in Fund Balance				
Estimated Fund Balance 10/01		\$0		\$320,444
Plus Revenues:				
	Transfer from Operating Fund	\$331,846		\$0
	Other Revenue	<u>\$222,598</u>		<u>\$0</u>
	Sub-Total Revenues:	\$554,444		\$0
Less Expenditures:				
	Principal - Long-term Debt	\$130,000		\$135,000
	Interest - Long-term Debt	<u>\$104,000</u>		<u>\$98,700</u>
	Sub-Total Expenditures:	\$234,000		\$233,700
Estimated Fund Balance 9/30		<u>\$320,444</u>		<u>\$86,744</u>
	Principal	Interest		Total
Outstanding Principal and Interest 10/01	\$2,485,000	\$782,700		\$3,267,700
Less Annual Principal and Interest Payments	\$135,000	\$98,700		\$233,700
Plus Any New Issues	\$0	\$0		\$0
Outstanding Principal and Interest 9/30	<u>\$2,350,000</u>	<u>\$684,000</u>		<u>\$3,034,000</u>

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Golf - D102

Principal & Interest By Series

FY 2011-2012	Principal	Interest	Total
	<u>\$135,000</u>	<u>\$98,700</u>	<u>\$233,700</u>
Series 2010A CO	\$135,000	\$98,700	\$233,700

Golf - D102

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,485,000</u>	<u>\$782,700</u>	<u>\$3,267,700</u>
Series 2010A CO	\$2,485,000	\$782,700	\$3,267,700

Golf - D102

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,350,000</u>	<u>\$684,000</u>	<u>\$3,034,000</u>
Series 2010A CO	\$2,350,000	\$684,000	\$3,034,000

STORMWATER UTILITY DEBT SERVICE FUND

Expenditures			FY 2011- 2012
Principal - Long-term Debt			\$3,860,000
Interest - Long-term Debt			<u>\$5,425,658</u>
			\$9,285,658
Financing			
Transfer from Operating Fund			\$9,808,956
Other Revenue			\$0
			\$9,808,956
Projected Changes in Fund Balance		FY 2010- 2011	FY 2011- 2012
Estimated Fund Balance 10/01		\$4,218,984	\$1,777,558
Plus Revenues:			
	Transfer from Operating Fund	\$1,931,335	\$9,808,956
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$1,931,335	\$9,808,956
Less Expenditures:			
	Principal - Long-term Debt	\$1,515,000	\$3,860,000
	Interest - Long-term Debt	<u>\$2,857,761</u>	<u>\$5,425,658</u>
	Sub-Total Expenditures:	\$4,372,761	\$9,285,658
Estimated Fund Balance 9/30		<u>\$1,777,558</u>	<u>\$2,300,856</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$144,155,000	\$83,808,233	\$227,963,233
Less Annual Principal and Interest Payments	\$3,860,000	\$5,425,658	\$9,285,658
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$140,295,000</u>	<u>\$78,382,575</u>	<u>\$218,677,575</u>

Storm Water Utility - D149

Principal & Interest By Series

FY 2011-2012	Principal	Interest	Total
	<u>\$3,860,000</u>	<u>\$5,425,658</u>	<u>\$9,285,658</u>
Series 2007 Drainage Utility Revenue	\$595,000	\$1,087,019	\$1,682,019
Series 2009 Drainage Utility Revenue	\$995,000	\$1,716,636	\$2,711,636
Series 2011 Drainage Utility Revenue	\$2,270,000	\$2,622,003	\$4,892,003

Storm Water Utility - D149

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$144,155,000</u>	<u>\$83,808,227</u>	<u>\$227,963,227</u>
Series 2007 Drainage Utility Revenue	\$22,485,000	\$14,473,206	\$36,958,206
Series 2009 Drainage Utility Revenue	\$43,345,000	\$25,237,815	\$68,582,815
Series 2011 Drainage Utility Revenue	\$78,325,000	\$44,097,206	\$122,422,206

Storm Water Utility - D149

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$140,295,000</u>	<u>\$78,382,569</u>	<u>\$218,677,569</u>
Series 2007 Drainage Utility Revenue	\$21,890,000	\$13,386,188	\$35,276,188
Series 2009 Drainage Utility Revenue	\$42,350,000	\$23,521,178	\$65,871,178
Series 2011 Drainage Utility Revenue	\$76,055,000	\$41,475,203	\$117,530,203

CAPITAL PROJECTS PLAN FY2012

The City of Fort Worth delivers capital improvement projects which are designed to enhance service capacity for our citizens; enhance the visual environment; and improve or extend the value of City assets. These projects have multiple funding sources and cover a variety of program areas, such as Streets, Parks, Libraries, Aviation, etc.

Capital improvements delivered by the General Fund Departments are generally approved in bond programs by the voters, and the debt is supported by ad valorem revenues from property taxes. Capital improvements delivered by enterprise departments such as Water and Sewer, Storm Water, etc. are included in the department's annual planned operating/capital budget, and capital improvements are approved in the adopted budget of the specific enterprise each year by City Council. Enterprise Funds also finance capital projects by issuing revenue bonds.

Capital Project Definition:

Capital improvements are expected to have an ordinary useful life of at least 15-20 years, which is the approximate time required to repay any bonds issued to fund a specific improvement, but a 10 useful year life and cost of \$5,000 is the minimum threshold to be considered a capital asset.

The City has literally hundreds of capital projects in various stages of completion at this time. Capital project delivery involves many types/categories of projects, and one single project may include multiple components and many delivery phases. Project improvements can include phases such as: study, acquisition, project planning, site exploration/analyses/selection, right-of-way and/or property acquisition, public education hearing, utility relocation, site preparation, design, construction, and inspection. Projects can be new construction or an expansion, upgrade, replacement, or other addition, provided that the work performed adds new or additional service capacity or extends the life of the asset beyond the original estimate.

INFRASTRUCTURE DEPARTMENTS

Multiple departments in the City sponsor and/or manage capital projects to include: Transportation and Public Works; Water and Sewer; Parks and Community Services; Aviation; Library, Fire, Information Technology Services; Police, Planning and Development, and other departments from time to time.

The infrastructure group uses capital project tracking software and also scheduling software that integrate with one another to plan, manage, schedule, track, and report on projects.

Over 562 projects are in various stages and are scheduled for project initiation, design, construction award and/or completion in fiscal year 2012. All of these projects are delineated on the following pages in this section that list individual projects by program area.

Project progress is also reported on the internet. Visit the City's website at www.fortworthtexas.gov for information regarding the status of projects in the City of Fort Worth capital programs. Click on the diamond-shaped orange sign which reads, "Find Construction Projects".

Further, Quarterly Capital Project Reports are made to the City Council on the status of project funding and progress for capital improvements.

CAPITAL PROJECTS PLAN FY 2011- 2012



Thomas Place Park playground

ON-GOING CAPITAL IMPROVEMENT PROGRAMS APPROVED BY VOTERS AND CITY COUNCIL – SUPPORTED BY GENERAL OBLIGATION DEBT

2008 Capital Improvement Program: \$150M

In May of 2008, the citizens of Fort Worth voted to approve a \$150 million bond program, which was a single proposition for Streets and Related Improvements only. Improvements included: neighborhood streets, arterials, bridges, traffic signals, intersection improvements, and transportation grant matches. Public Art funds were included to support public art components in some of these projects.

2007 Critical Capital Needs Program:

In December 2006, \$150 million of crucial and time sensitive capital needs were identified, and the City Council approved the planned sale of Certificates of Obligation over the subsequent six year period to address these needs. Improvements included: neighborhood and arterial streets; transportation grant matches; land acquisitions for the Chisholm Trail Parkway project; and a new fire station, among other projects. Public Art funds were included to support public art components in some of these projects.

2004 Capital Improvement Program: \$ 273.5M

In February of 2004, the citizens of Fort Worth voted to approve a \$273.5 million bond program. All six propositions in the proposed package passed successfully. Voters authorized bonds for improvements in program areas by specific propositions, as follows:

**CAPITAL PROJECTS PLAN
FY 2011- 2012**

Street and Storm Sewer Improvements.....	\$232,900,000
Parks, Recreation, and Community Services Improvements.....	21,615,000
Library System Improvements.....	4,490,000
Fire Safety Improvements.....	12,635,000
Telecommunications System Improvements.....	1,195,000
Public Health Facilities Improvements.....	665,000
Total 2004 Bond Program:	\$273,500,000

Fort Worth Public Art Program:

In September of 2001, the City Council adopted an ordinance which specified that 2% of eligible bond proceeds and also 2% of water and wastewater cash financing of capital projects will be set-aside to fund the design and fabrication of public art components integrated into capital projects. Public art funds have been authorized by the City Council in several subsequent capital programs to include: the 2004 Bond Program; the Critical Capital Needs Program approved in 2006; the 2008 Bond Program, as well as Street Improvements funded with unrestricted gas well revenues. In conjunction with approved bond projects or other City capital projects, recommendations for specific art projects or art components and the related funding are made to the City Council by the Fort Worth Public Art Commission.



Cowboy and Cowgirl (Art) by Mike Mandel, on Western Heritage Parking Garage

Capital Projects Services Fund:

The Transportation and Public Works Department (TPW) of the City of Fort Worth manages the internal Capital Projects Services Fund. Through this fund, the department provides comprehensive engineering services for the City's infrastructure/capital projects both internally to TPW and to other City departments that request their service. Services provided include: design, mapping, project management, surveying, quality control testing, construction management, inspection, and right-of-way and easement services. In addition to serving the department's own internal needs, engineering related services will be provided to the Water and Wastewater, Aviation, and Parks and Community Services departments during FY 2012. The Capital Projects Services Fund derives revenue from all active projects in the Capital Improvement Programs (CIP).

CAPITAL PROJECTS PLAN FY 2011- 2012



Griggs Avenue Neighborhood Street Bond Program

Water and Sewer Fund:

The Water and Sewer Department of the City of Fort Worth provides safe and reliable water and sewer services to residential, commercial, industrial, and wholesale customers. The Water and Sewer Fund is an enterprise fund, whereby revenues collected from the provision of water and sewer services recover operating costs and debt service costs.

At the same time, the cash financing costs and the debt service costs associated with the financing of water and wastewater capital projects are absorbed by the Water and Wastewater Operating Fund. These costs are comprised of two components: a) debt that must be paid annually on revenue bonds issued to finance the projects, and b) the cash financing allotted in the annual budget to fund rehabilitation projects on existing infrastructure. The Water Department has budgeted approximately \$48.67 million for cash financing for FY 2012.

Municipal Airports Fund:

The Municipal Airports Fund is an enterprise fund, whereby revenues support the fund's activities and are collected principally through the lease of hangars, terminal building rental, landing fees and fuel surcharges at each of the City's three airports. The Aviation Department, which manages the Municipal Airports Fund, relies on this fund to finance the promotion, development, maintenance and protection of all City aviation facilities, services, and assets. Revenue generated from natural gas leases are used to fund Aviation's capital projects.

Storm Water Utility:

The mission of the Stormwater Utility of the City of Fort Worth is to protect people and property from harmful stormwater runoff. The Stormwater Utility is an enterprise fund, whereby revenues collected from the provision of stormwater management services recover operating costs and debt service costs. The debt service costs associated with the financing of stormwater capital projects are absorbed by the Stormwater Utility Operating Fund. The Stormwater Utility has budgeted approximately \$6.8 million for debt service for FY 2012.

CAPITAL PROJECTS PLAN FY 2011- 2012

Solid Waste:

The mission of the Solid Waste Services Division of the Code Compliance Department is to provide efficient, effective and compliant solid waste services to the residents of Fort Worth. The Solid Waste Fund is an enterprise fund whereby revenues collected from the provision of the fund's activities recover operating and debt service costs. Funds are transferred from the operating fund to the capital projects fund for the purchase of land, site development and construction of the City's drop-off stations. Currently there are three drop-off stations servicing the residents of Fort Worth. Planning is in progress to develop three additional drop-off stations.

ANNUAL OPERATING IMPACTS OF CAPITAL PROJECTS

Upon completion, many capital projects will impact the operating budget. In some cases, there will be an increase in operating expenditures to fund personnel, supplies, utilities, and/or contractual services associated with the operation of a facility, such as a library or a fire station. For example, it is anticipated that the new Nashville Neighborhood Police Station #6 operational costs for a full year will be \$98,772 for building maintenance expenses, based on the FY 2012 Budget.

At the same time, upon completion, many projects will not impact the operating budget, as they are not additional or new improvements but represent an upgrade, renovation, or reconstruction of an existing project or facility due to aging and deterioration. For example, the reconstruction of neighborhood streets or major arterials with bond monies will not impact the operating budget, as no maintenance will be necessary during the warranty period. Due to the magnitude of streets in need of repair, any savings realized on maintenance costs from newly reconstructed streets with bond funds will be redirected and fully utilized on maintenance or reconstruction efforts for the inventory of other streets in poor condition that could not be included in bond programs.

Alphabetical Funding Sources Index for Capital Improvement Projects

To finance capital improvements, the City of Fort Worth utilizes proceeds from general obligation bonds, revenue bonds, commercial paper notes, the Capital Projects Reserve Fund, the State Revolving Loan Fund, Federal and State grants, gas well revenues, private contributions/assessments, tax notes, and certificates of obligation. An index is provided below for funding sources used.

1986 Capital Improvement Program	Information Systems Capital Projects
1993 Capital Improvement Program	Local Development Fund
1995 Council Approved Surplus Funds	N Central TX Council of Governments
1998 Capital Improvement Program	Park Dedication Fees
2000 Council Approved Certificate of Obligation	Park Surplus Bond Funds
2004 Capital Improvement Program	Sewer Capital Projects Program
2008 Capital Improvement Program	Specially Funded Capital Projects
2007 Council Approved Certificate of Obligation	State Revolving Loan Fund
2010 Council Approved Certificate of Obligation	State Awarded Assets
Council Approved Certificate of Obligation	Storm Water Capital Projects Program
Contract Maintenance	Tarrant Regional Water District Grant
Developer Fees	Texas Water and Development Board
Economic Development Administration Grant	Transportation Impact Fees
Federal Aviation Administration Grant	Texas Department of Transportation Grant
Federal Highway Administration	UPARR Grant
Gas Well Revenues Program	US Dept of Energy
Homeland Security Grant	Water Capital Projects Program
Housing & Urban Development Grant	

EXAMPLE: Transportation Project Prioritization Scoring Criterion

Strategic Goal	Weight	Criteria Descriptions	0 - 3 Points	4 - 7 Points	8 - 10 Points
Make Fort Worth the nation's safest major city	1.5	Reduces Safety Hazard	Low to moderate traffic volumes	Existing high traffic volumes and speeds	Existing road known for fatality accidents, potentially hazardous geometrics
	1.0	Improves Pedestrian Safety	No sidewalk improvements (0 Points)	Limited sidewalk improvements	High ped traffic, provides sidewalk on both sides, safe crossing w/refuges area, ped signal
Improve mobility and air quality	1.5	Improves Air Quality	Added vehicle capacity only (non-bottle neck/gap project)	Traffic Flow Improvements (Signalization, Operations and Enforcement & Management), Carpool, No Trucks Allowed	P-n-R Lots, Bicycle and Pedestrian Programs & Transit
	1.5	Person Capacity Added (Mode)	No Added Capacity (0 Points); Bike Lanes Only (1 Point); Sidewalks Only (2 Points); 1/2 of a 4-Lane (3 Points)	3-Lane (4 Points); 3-Lane w/Bike Lanes (5 Points); 4-Lane Undivided (6 Points); 4-Lane Undivided w/Bike lanes (7 Points)	4-Lane Divided (8 Points); 4-Lane Divided w/Bike Lanes (9 Points); 6-Lane Divided (10 Points)
	1.0	Reduces Traffic Congestion	No reduction in congestion (0 Points)	Existing LOS C-D, limited impact of congestion	Existing LOS of E-F, provides connectivity to improved infrastructure
	1.0	Improves Pedestrian & Bicyclist Mobility	No pedestrian or bicycle provisions	Provisions for either future pedestrian or bicyclist enhancements (4 Points); Provisions for both future pedestrian and bicyclist enhancements (7 Points)	Enhanced provisions for either future 5' pedestrian or 6' bicycle lanes (8 Points); Enhanced provisions for both future 5' pedestrian and 6' bicycle lanes (10 Points)
	1.0	Enhances Multi-modal Access	Limited connectivity to multi-modal facilities	On existing bus route, within reasonable distance to commuter system or TOD	Connects directly to TOD or Provides Trail Head and connection to Hike & Bike Trails
Create and Maintain a clean, attractive city	1.5	Reduces Operation/Maintenance Cost	Current maintenance not required (0 Points)	Limited maintenance	Significant annual maintenance
	1.0	Promote Neighborhood Integrity	Designed for vehicular mobility only	Construction to minimum design, limited landscaping and lighting	Context Sensitive to adjoining property uses, provides sound barriers, landscaping, safe access into neighborhood property
Strengthen economic base, develop the future workforce, and create quality job opportunities	1.5	Creates / Retains Employment	Only indirect effect on employment	Some direct level of enhancement of current or future commercial development	Improvements directly serves a major employer (>500) or employment center as defined by Comp Plan
	1.0	Promotes Complete Streets	Major source of vehicle connectivity to existing or proposed businesses and industry	Coordinates the relationship between transportation and land use, protects private investment to adjoining property	Balances mobility, safety, aesthetic design, economic development and business accessibility. (Context Sensitive Solution)
	1.0	Improves Freight Movement	Discourages freight traffic (0 Points)	Supports limited truck mobility	Designed to directly serve truck or rail freight delivery
Promote orderly and sustainable development	1.5	Serves Infill Development	Project serves primarily underdeveloped or Greenfield area	Project is located outside the loop within a significantly developed area	Directly associated with the undeveloped pockets throughout or redeveloped property within loop
	1.0	Located Within Growth Center, Urban Village, or TOD Area (1/4 mile radius from rail station)	Project located more than 1/2 mile from Growth Center, Urban Village, or TOD area	Bulk of project located within 1/2 mile of Growth Center, Urban Village, or TOD area	Project located entirely or substantially within Growth Center, Urban Village, or TOD area
	1.0	Links to Growth Centers	Limited connectivity to Growth Centers	Provides connectivity within 1/2 mile of a Growth Center	Connects directly to Mixed Use or Industrial Growth Centers as defined in the Comp Plan
	1.0	Improves Connectivity / Fills Gaps	Does not provide for connectivity (0 Points)	Improves connection to or between neighborhoods and commercial or improves road function to LOS C	Elimination of network gap or improves road function to LOS B or better

**CAPITAL PROJECTS PLAN
FY 2011- 2012**



Neighborhood Police Station #6, Nashville Avenue

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Airport Eastside Improvements - Spinks	H-42	North Main Perimeter Fence - Meacham	H-42
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Alliance Airport Pavement Rehab Phase 7	H-42	South Perimeter Road - Meacham	H-42
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CAPITAL PROJECTS PLAN FY 2011- 2012

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CAPITAL PROJECTS PLAN FY 2011- 2012

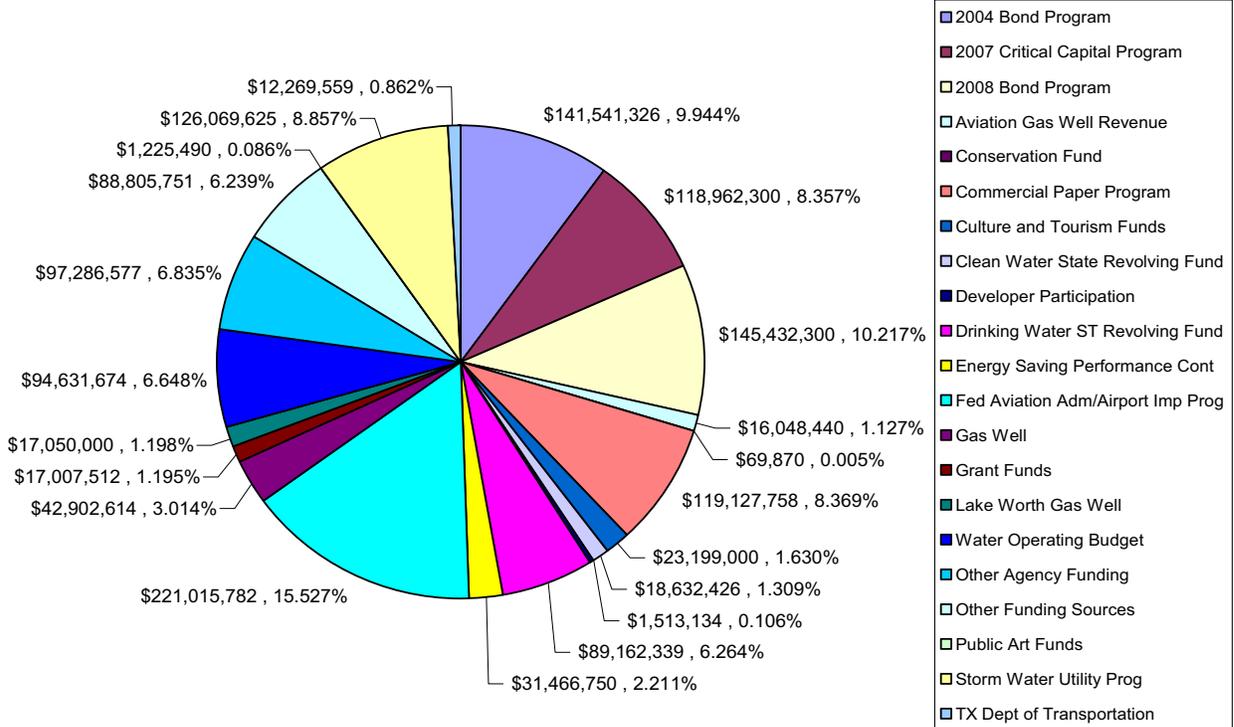
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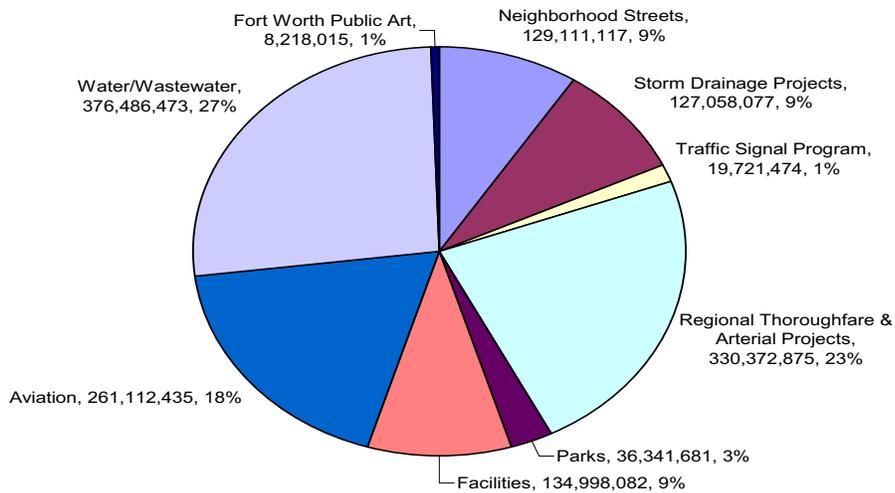
Capital Improvement Projects for 2012 by Funding Sources

2011-2012 Capital Projects Funding Sources \$1,423,420,228



Capital Improvement Projects for 2012 by Program Areas

2011 - 2012 Capital Projects Plan \$1,423,420,229



**CAPITAL PROJECTS PLAN
FY 2011- 2012**



Hyde Park, Ninth Street - BEFORE



Hyde Park, Ninth Street - AFTER

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STREET AND DRAINAGE IMPROVEMENTS

Projects include improvements to traffic flow throughout the city, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares collectors, traffics signals, and storm drains. Primarily funded from the proceeds of Street Improvements Bonds approved in the Capital Improvement Program (CIP) and includes other funds as follows:

SWU (Storm Water Utility) FWHA (Federal Highway Administration) STEP (State Transportation Enhancement Program) TCSP (Transportation and Community and System Preservation) STP (Surface Transportation Program) STP-MM (Surface Transportation Program/Metropolitan Mobility) TRE (Trinity Railway Express) TIF (Tax Increments Financing) TxDOT (Texas Department of Transportation) NCTCOG (North Central Texas Council of Governments) CMAQ (Congestion Mitigation and Air Quality) HUD (US Dept of Housing and Urban Development) EDA (US Department of Economic Development) CFA (Community Facilities Agreement) CCPD (Crime Control & Prevention District) CO (Certificate of Obligation) Gas Well Revenues; Tarrant County, The T (Transportation Authority) TRWD (Tarrant Regional Water District) FWWD (Fort Worth Water Department) CDBG (Community Development Block Grant) Transportation Impact Fees CFA (Community Facilities Agreement) RTR (Regional Toll Revenue/ North Texas Tollway Authority)

Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Oper. Impact
2007 COs District 8 Neighborhood Streets	\$10,486,200	2007 CO	9/4/07	6/30/09	12/15/09	4/24/13	N/A
Contract 2004 CIP 48 - Canton Dr - Church St - Halbert St and Van Natta Ln	\$6,844,202	2004 CIP	7/12/06	9/24/08	3/10/09	12/5/11	N/A
Contract 2007 CO - 2A - Kearney Ave - NW Loraine St and Menefee Ave	\$3,735,809	2007 CO	6/20/08	12/6/11	3/20/12	10/8/13	N/A
Contract 2007 CO - Sugar Maple Dr, Red Birch Ln, Smokethorn Dr, Postwood Dr, White Willow Dr	\$1,154,600	2007 CO	2/19/09	4/1/09	7/1/11	12/12/11	N/A
Contract 2007 CO 2B - Damon Ave - Holden St - McLemore Ave and Murphy St	\$1,836,038	2007 CO	6/20/08	12/6/11	3/20/12	5/28/14	N/A
Contract 2007 CO 2C - Calhoun St and Jones St	\$1,216,879	2007 CO	6/20/08	5/12/10	9/22/10	4/10/12	N/A
Contract 2007 CO 2D - NW 23rd ST (2) and Refugio Ave	\$2,600,256	2007 CO	6/20/08	1/27/12	9/18/12	2/13/14	N/A
Contract 2007 CO 2E - NW 22nd St and Lincoln Ave	\$2,558,431	2007 CO	6/20/08	1/11/12	9/18/12	11/14/13	N/A
Contract 2007 CO 2F - Parsons Lane	\$1,208,101	2007 CO	6/20/08	5/12/10	9/21/10	3/14/12	N/A
Contract 2007 CO 3C - Chickering Ave - Marks Pl and Weyburn Dr	\$3,857,177	2007 CO	7/2/08	11/15/11	2/14/12	11/16/12	N/A
Contract 2007 CO 4A - Arnold Ct. Blevins St. Clarence St. E. Clarence St. W.	\$1,449,664	2007 CO	4/14/08	8/19/10	3/31/11	5/14/12	N/A
Contract 2007 CO 4B - 29th St, Aster Ave, Eagle Dr, Fairview St, Marigold Ave,	\$3,683,418	2007 CO	3/18/08	10/14/11	3/13/12	12/31/12	N/A
Contract 2007 CO 4C - Clary Ave, Bird St, Bonnie Brae St, Bonnie B Crossover, Concord St, Dalford St	\$2,745,661	2007 CO	3/14/08	4/29/11	10/5/11	10/15/12	N/A

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STREET AND DRAINAGE IMPROVEMENTS

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Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Contract 2007 CO 4D - Blue Flag Ln., and Bryce Canyon Dr.,	\$1,324,631	2007 CO	3/14/08	10/19/11	3/20/12	4/19/13	N/A
Contract 2007 CO 5A - Bideker Ave - Bright St and Burton Ave	\$2,975,301	2007 CO	1/29/08	10/29/10	7/12/11	10/2/12	N/A
Contract 2007 CO 5B - Ave M - Edgewood Ter S and Valley Vista Dr	\$1,400,365	2007 CO	1/29/08	1/31/11	7/26/11	6/14/12	N/A
Contract 2007 CO 5C - Capers Ave., Osborne La., Ransom Terr. and Plant Ave.	\$1,958,822	2007 CO	1/29/08	2/25/11	5/3/11	6/24/13	N/A
Contract 2007 CO 6A - Glenn Mont Dr - Greene Ave - Odessa Ave - Wharton Ave and Wonder Dr	\$5,485,555	2007 CO	9/11/08	10/28/09	11/5/10	12/14/11	N/A
Contract 2007 CO 6C - Natchez Trace St and Garrick St	\$1,797,122	2007 CO	9/11/08	3/10/10	10/25/10	11/16/11	N/A
Contract 2007 CO 7A - Athenia Drive	\$1,509,957	2007 CO	1/2/08	11/11/09	9/8/10	11/11/11	N/A
Contract 2007 CO 7B - Fletcher Ave. and Goodman Ave.	\$2,767,870	2007 CO	12/12/07	12/30/09	12/9/10	3/26/12	N/A
Contract 2007 CO 7C - Haskell St. and Mattison Ave.	\$1,296,690	2007 CO	2/22/08	9/16/09	10/5/10	12/28/11	N/A
Contract 2007 CO 7D - Hervie St and Lake Como Dr - Contract 2007 CO 7D	\$1,410,873	2007 CO	10/31/07	9/30/09	12/17/10	10/16/12	N/A
Contract 2007 CO 7E - Curzon Ave - Penticost St and Sanguinet St	\$2,099,086	2007 CO	2/13/08	9/16/09	11/15/10	12/29/11	N/A

STREET AND DRAINAGE IMPROVEMENTS

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Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Contract 2007 CO 7F - Crestline Rd, Dexter St. Fredrick St and Sutter St	\$3,500,930	2007 CO	1/2/08	9/29/09	2/15/11	12/15/11	N/A
Contract 2007 CO 7G - Clarke Ave., and Washington Terr.,	\$1,602,439	2007 CO	2/8/08	12/11/09	10/5/10	1/30/12	N/A
Contract 2007 CO 9A - 5th Ave - Frazier Ave (2) - Orange St and Wayside Ave	\$2,790,262	2007 CO	7/2/08	10/1/09	10/5/10	1/3/12	N/A
Contract 2007 CO 9B - Blodgett Ave - Biddison St - Eugene Ave and E Butler St	\$2,309,096	2007 CO	7/2/08	12/30/09	10/20/10	1/19/12	N/A
Contract 2007 CO 9C - 5th Ave (2) - 6th Ave - Cantey St - Lake St and Willing Ave S. Henderson Contract 2007 CO 9C	\$4,314,383	2007 CO	7/2/08	9/28/09	9/6/11	10/12/12	N/A
Contract 2007 CO 9D - Templeton Dr and Wingate St	\$2,091,271	2007 CO	7/2/08	5/3/10	2/14/12	2/15/13	N/A
Contract 2008 CIP 2B - 23rd St NW, 24th St NW, Belle Ave, Macie Ave,	\$2,138,626	2008 CIP	12/18/08	3/2/12	9/25/12	4/19/13	N/A
Contract 2008 CIP 2C - 16TH St NW, 22nd NW, Belmont Ave, Highland Ave, Gould Ave Odd St,	\$2,878,481	2008 CIP	5/11/09	1/31/12	3/19/13	3/21/14	N/A
Contract 2008 CIP 2C - 28th St NW, Elm St, N Mineola Ave, Norman St,	\$2,352,702	2008 CIP	12/30/08	12/8/11	9/25/12	10/3/13	N/A
Contract 2008 CIP 2D - Grover Ave, Judkins St N, Ray Simon Dr, Watauga Ct E	\$1,796,164	2008 CIP	3/3/09	3/1/12	2/12/13	12/24/13	N/A

STREET AND DRAINAGE IMPROVEMENTS

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Neighborhood Streets Rehabilitation Program

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Contract 2008 CIP 3A - Davenport Ave and Winified Ave	\$1,935,183	2008 CIP	1/2/09	1/6/12	11/13/12	11/12/13	N/A
Contract 2008 CIP 3B - Chaparral Ln, Fox Hollow, Tanglewood Trl,	\$1,543,458	2008 CIP	2/5/09	12/22/11	3/27/12	1/17/13	N/A
Contract 2008 CIP 4A - Cleckler Ave, Dogwood Ln, Lambeth Ln,	\$2,248,695	2008 CIP	1/7/09	11/30/11	3/27/12	7/16/13	N/A
Contract 2008 CIP 5A - Christine Ave, Christine CT, Quinn St	\$1,522,448	2008 CIP	3/3/09	11/9/11	3/5/12	6/18/13	N/A
Contract 2008 CIP 5B - Dowdell St, Hanger Ave, Strong Ave,	\$2,648,957	2008 CIP	2/4/09	3/19/12	2/5/13	12/27/13	N/A
Contract 2008 CIP 5C - Hatcher St, Richardson St,	\$890,139	2008 CIP	12/30/08	3/1/10	7/24/12	5/22/15	N/A
Contract 2008 CIP 6A - Kleinert St, Melody St, Tasman St,	\$940,034	2008 CIP	12/30/08	12/7/11	3/27/12	1/30/13	N/A
Contract 2008 CIP 6B - Waits Ave, Wosley Dr, Rutland Ave,	\$1,012,383	2008 CIP	4/1/09	3/13/12	10/16/12	11/8/13	N/A
Contract 2008 CIP 7A - Belle Pl, Dorothy Ln, Western Ave, Sutter St	\$2,048,620	2008 CIP	1/29/09	9/30/11	3/27/12	7/3/13	N/A
Contract 2008 CIP 7B - Kenley St, Neville St, Wellesley Ave,	\$1,417,892	2008 CIP	3/2/09	11/16/11	2/14/12	12/18/13	N/A
Contract 2008 CIP 7C - Collinwood Ave, Penticost St, Sanguinet St,	\$1,567,731	2008 CIP	1/20/09	1/6/12	1/15/13	1/27/14	N/A

STREET AND DRAINAGE IMPROVEMENTS

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Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Contract 2008 CIP 8A - Ave I, Avalon, Arch, Crenshaw, Forby, Haynes, Perkins, Westhill, Woodrow Ave,	\$3,661,410	2008 CIP	2/3/09	11/3/11	9/25/12	10/8/13	N/A
Contract 2008 CIP 8B - Illinois Ave, Belzise Ter, Leuda St W, May St, Marion Ave, Mulkey St E	\$4,655,028	2008 CIP	3/2/09	8/31/11	3/27/12	3/13/13	N/A
Contract 2008 CIP 8C - Lloyd Ave, Normont Cir, Vinson St,	\$1,135,880	2008 CIP	1/28/09	12/7/11	3/27/12	3/5/13	N/A
Contract 2008 CIP 8D - Penland St, Wade Ave,	\$974,586	2008 CIP	1/20/09	4/13/12	3/26/13	4/1/14	N/A
Contract 2008 CIP 9A - 5th Ave, 6th Ave, Beddell St W	\$1,408,421	2008 CIP	1/14/09	12/6/11	3/27/12	4/19/13	N/A
Contract 2008 CIP 9B - Adams St, Baltimore Ave W, Glenco Ter, Jassamine St W, Lipscomb St, Lowden Etc	\$2,429,907	2008 CIP	5/4/09	11/3/11	11/20/12	11/1/13	N/A
Contract 2008 CIP 9C - 12th St E, Hawthorne Ave, Libson St	\$1,195,316	2008 CIP	12/30/08	9/22/11	3/13/12	1/7/13	N/A
Contract 2008 CIP 9D - Beddell St, Bewick St, Flint St, Wayside Ave, Willing Ave,	\$2,697,966	2008 CIP	3/30/09	10/28/11	5/15/12	11/19/13	N/A
TOTAL:	\$129,111,117						

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STREET AND DRAINAGE IMPROVEMENTS (Cont.)

Storm Drainage Projects (Excluding Neighborhood Street Projects)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Lebow Channel Watershed Improvement Study and Various Drainage Improvements	\$6,093,823.32	2004 CIP SWU	8/1/05	1/31/07	8/2/06	2/14/17	N/A
Briahaven-Fieldcrest - Drainage Improvement	\$3,220,989.70	SWU	5/5/04	9/12/06	5/27/08	3/15/11	N/A
Robin-Denver Storm Drain Reconstruction, Major Drainage Rehabilitation	\$2,168,949.18	2004 CIP SWU	8/12/04	12/24/08	7/28/09	12/30/11	N/A
Morningside Neighborhood Drainage Improvements	\$2,592,014.19	2004 CIP SWU	5/24/04	7/5/05	8/5/08	8/25/11	N/A
Miscellaneous Drainage Improvements Contract A Monticello Park	\$1,138,034.05	SWU	11/3/08	8/31/10		10/8/12	NA
Minor Misc. Storm Drain I	\$918,467.63	SWU	11/3/08	11/16/10	4/5/11	11/23/11	N/A
Trinity Blvd (9700) Culvert Improvement	\$3,419,189.56	2004 CIP SWU	11/1/07	4/6/12	11/27/12	3/19/14	N/A
Linda Lane and Oakridge Terrace - Major Drainage	\$2,955,514.31	SWU	7/16/07	7/28/10	12/14/10	11/29/11	N/A
Butler-McClure Culvert Improvements	\$2,401,113.34	SWU	9/21/07	7/1/11	11/7/11	11/9/12	N/A
Glen Garden Drainage Improvements	\$326,908.00	SWU	8/11/06	9/5/12	2/5/13	10/24/13	N/A
E Harvey Storm Drain Reconstruction and Burchill Channel Study	\$1,736,436.00	SWU	4/23/08	6/30/09	9/21/10	4/18/11	N/A
5100 Cromwell Marine Creek Rd. - Culvert Improvements	\$3,272,442.40	SWU	4/2/07	6/20/11	10/14/11	10/23/12	N/A
Academy Boulevard Culvert and Grassland Court	\$576,939.75	SWU		4/11/13	10/3/11	9/23/14	N/A
Berkshire-Hallmark Drainage	\$6,432,958.72	SWU	8/11/06	8/9/12	2/22/13	5/29/14	N/A
East Como Channel Improvement	\$2,193,320.00	SWU	8/18/06	6/15/12	2/26/13	7/22/14	N/A
Milam-Robinhood Drainage	\$2,833,296.10	SWU	8/11/06	10/27/11	7/25/12	5/9/13	N/A
Fossil Drive Drainage	\$2,863,785.38	SWU	8/11/06	2/17/12	7/5/12	8/2/13	N/A
Kermit-Bonnie Drainage	\$2,274,977.25	SWU	2/4/08	10/20/11	7/26/12	12/19/13	N/A
Dry Branch Creek Phase 2 Detention Improvements	\$4,839,785.22	SWU	11/3/08	7/25/13	12/26/13	1/5/15	N/A
Tonys Creek Detention Rehabilitation	\$164,632.00	SWU	12/15/09	6/6/12	10/19/12	10/23/13	N/A
Hammond Street Drainage Improvement	\$1,477,740.42	SWU	9/4/06	5/3/12	10/2/12	10/4/13	N/A
Harvey Street Park Storm Drain Rehabilitation	\$110,044.05	SWU	8/11/06	1/8/13	5/15/13	2/10/14	N/A
South Crestwood Drainage Improvements	\$1,317,881.00	SWU	3/29/07	9/10/12	7/10/13	7/28/14	N/A
Washington Heights Storm Drain Improvements	\$119,732.59	SWU	11/21/07	2/18/13	9/17/13	6/24/14	N/A
Longstraw Channel Improvements Major Drainage	\$188,878.00	SWU	4/2/07	2/11/11	3/13/12	3/25/13	N/A
Loving Ave. Channel and Culvert Imp.	\$279,191.00	SWU	10/30/06	5/31/12	12/6/12	12/10/13	N/A
Scott-Sunset Drainage Improvements	\$251,816.00	SWU	9/7/06	11/9/11	5/10/12	4/23/13	N/A
Quail Run Drainage Improvements	\$881,335.00	SWU	10/1/07	5/26/11	9/30/11	9/19/12	N/A
Westcreek-Kellis Park Drainage Improvements	\$3,108,320.79	SWU	8/15/06	4/11/11	9/27/11	6/1/12	N/A
Fosdic Lake Spillway IMP	\$547,250.00	SWU	8/11/06	10/22/14	3/24/15	12/9/15	N/A

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STREET AND DRAINAGE IMPROVEMENTS (Cont.)

Storm Drainage Projects (Excluding Neighborhood Street Projects)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Terminal-Deen Storm Drain Extension	\$3,161,955.19	SWU	6/23/08	6/20/11	11/28/11	5/29/13	N/A
Raider Channel Improvements	\$998,496.43	SWU	3/6/07	11/10/11	5/29/12	7/22/13	N/A
Meacham Blvd.-Mark IV Drainage Improvements	\$354,026.00	SWU	3/5/07	12/20/11	6/4/13	6/20/14	N/A
Cooks-Ederville Culverts Erosion Protection	\$113,317.00	SWU	1/29/08	1/14/13	11/5/13	12/10/14	N/A
Edgehill Road Storm Drain Extension	\$265,118.16	SWU	4/15/08	5/11/12	9/24/12	7/25/13	N/A
Arundel Storm Drain Improvements	\$109,224.26	SWU	4/14/08	6/6/12	7/24/13	4/25/14	N/A
Upper Sierra Vista Detention Improvements	\$174,757.30	SWU	4/25/08	3/8/12	2/12/13	3/13/14	N/A
Carten Outfall Erosion Protection	\$80,016.00	SWU	1/29/08	9/12/12	7/10/13	8/12/14	N/A
Forest Park-Parkview Storm Drain Rehabilitation	\$7,394,124.70	SWU	1/29/07	11/19/10	8/9/11	11/29/12	N/A
Oakwood Trail Storm Drain Extension	\$242,227.00	SWU	8/11/06	12/1/11	5/1/12	2/7/13	N/A
Randol Mill Culvert Improvements	\$264,527.05	SWU	1/29/07	11/17/11	10/24/12	12/3/13	N/A
Provine Drainage Improvements	\$417,675.79	SWU	9/11/06	4/20/12	10/11/12	7/8/13	N/A
Rolling Hills Addition Dr	\$206,901.00	SWU	3/31/08	12/1/11	7/18/12	7/7/14	N/A
Shoreview Drive Culvert Improvements	\$44,118.61	SWU	11/26/07	11/21/12	4/10/13	1/21/14	N/A
Lebow Channel Roadway Crossing Replacement	\$5,006,668.33	SWU	6/11/07	6/8/12	6/25/13	5/19/14	N/A
Mercado Channel Improvements - Commerce Street, Major Drainage	\$96,395.00	SWU	8/17/06	8/17/12	1/2/13	10/9/13	N/A
Summercrest Drainage Improvements	\$1,018,606.00	SWU	6/6/08	12/17/10	8/9/11	10/18/12	N/A
Cedar Breaks Drainage Improvements	\$160,191.00	SWU	10/1/08	6/21/12	2/18/13	3/19/14	N/A
Lochwood Court Drainage Improvements	\$183,864.00	SWU	6/19/08	2/17/12	6/19/12	7/15/13	N/A
Westlake Drive Drainage Improvements	\$299,198.00	SWU	7/31/08	6/19/12	1/10/13	2/11/14	N/A
Tulsa Way Drainage Improvements	\$133,604.00	SWU	8/10/09	1/8/13	10/15/13	11/13/14	N/A
Bellaire Park Court Drainage Improvements	\$176,902.00	SWU	5/8/08	8/8/12	5/21/13	6/20/14	N/A
Ruidosa-Bandera Drainage Improvements	\$576,443.00	SWU	5/18/09	6/16/10	9/28/10	6/6/11	N/A
Crooked Lane Drainage Improvements	\$426,259.00	SWU	4/22/09	3/12/12	10/2/12	10/25/13	N/A
Eastern Hills Drainage Improvements	\$3,016,523.00	SWU	3/16/09	9/10/12	1/29/13	2/7/14	N/A
West Downtown Storm Drain Structural Rehabilitation	\$332,757.00	SWU	6/8/09	6/4/12	3/6/13	4/1/14	N/A
East Downtown Storm Drain Structural Rehabilitation	\$436,340.00	SWU	7/9/09	8/15/12	1/16/13	2/11/14	N/A
Greenfield Acres Drainage Improvements	\$1,991,100.00	SWU	6/20/11	1/17/13	2/17/15	2/4/16	N/A

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STREET AND DRAINAGE IMPROVEMENTS (Cont.)

Storm Drainage Projects (Excluding Neighborhood Street Projects)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Brennan Avenue Drainage Improvements	\$4,413,890.00	SWU	11/23/11	5/15/13	9/24/13	10/23/14	N/A
Hubbard Heights Drainage Improvements	\$2,799,300.00	SWU	8/17/10	11/13/12	10/21/14	10/8/15	N/A
Lake Crest Drainage Improvements	\$1,307,226.00	SWU	8/31/10	3/22/12	2/10/15	3/10/16	N/A
Lower Como Creek Erosion Control Improvements	\$1,202,468.00	SWU	8/13/10	11/26/12	2/10/15	3/10/16	N/A
Overton Woods Drainage Improvements	\$5,500,000.00	SWU	8/13/10	1/6/14	2/10/15	1/28/16	N/A
Wesleyan Hills Drainage Improvements	\$3,300,000.00	SWU	8/27/10	7/3/12	2/10/15	3/10/16	N/A
Verna Trail-Paint Pony Trail Drainage Improvements	\$2,205,400.00	SWU	10/11/11	3/5/13	7/9/13	8/7/14	N/A
Upper Lebow Detention Improvements	\$3,700,000.00	SWU	9/17/10	9/25/13	5/20/14	4/3/15	N/A
35th NW-Cement Creek Drainage Improvements	\$0.00	SWU	12/14/10	3/28/13	2/10/15	1/28/16	N/A
Mosier Valley Road Drainage Improvements	\$0.00	SWU	4/24/12	10/9/13	2/10/15	1/28/16	N/A
Bluebonnet Hills Drainage	\$0.00	SWU	12/29/10	9/4/13	2/10/15	1/28/16	N/A
Old Granbury Road Drainage Improvements	\$2,053,959.00	SWU	12/29/10	10/11/12	2/10/15	1/28/16	N/A
Wagley Robertson Drainage Improvements	\$0.00	SWU	4/24/12	10/9/13	2/10/15	1/28/16	N/A
Westcliff Drainage	\$5,243,619.00	SWU	10/1/10	2/26/14	2/10/15	1/28/16	N/A
Dry Branch- Riverside Culvert Improvements	\$0.00	SWU	1/10/12	6/25/13	2/10/15	1/28/16	N/A
Cantey Street Drainage Improvements	\$136,315.00	SWU	12/30/10	12/5/11	12/13/11	4/12/12	N/A
Miscellaneous Sub Drain Improvements	\$0.00	SWU	2/28/11	3/6/13	7/16/13	7/2/14	N/A
Burchill Channel Improvements	\$6,808,800.00	SWU	4/19/10	4/24/13	9/10/13	9/15/14	N/A
Central Arlington Heights Drainage Improvements-Phase 1	\$0.00	SWU	7/18/12	2/18/14	6/24/14	6/4/15	N/A
East Rosedale-Sycamore Creek Mitigation	\$0.00	SWU	9/2/11	6/14/12	10/31/12	11/27/13	N/A

TOTAL: \$127,058,076.77

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STREET AND DRAINAGE IMPROVEMENTS

Projects include improvements to traffic flow throughout the city, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares collectors, traffics signals, and storm drains. Primarily funded from the proceeds of Street Improvements Bonds approved in the 2004 Capital Improvement Program (CIP) and includes other funds as follows:

SWU (Storm Water Utility) FWHA (Federal Highway Administration) STEP (State Transportation Enhancement Program) TCSP (Transportation and Community and System Preservation) STP (Surface Transportation Program) STP-MM (Surface Transportation Program/Metropolitan Mobility) TRE (Trinity Railway Express) TIF (Tax Increments Financing) TxDOT (Texas Department of Transportation) NCTCOG (North Central Texas Council of Governments) CMAQ (Congestion Mitigation and Air Quality) HUD (US Dept of Housing and Urban Development) EDA (US Department of Economic Development) CFA (Community Facilities Agreement) CCPD (Crime Control & Prevention District) CO (Certificate of Obligation) Gas Well Revenues; Tarrant County, The T (Transportation Authority) TRWD (Tarrant Regional Water District) FWWD (Fort Worth Water Department) CDBG (Community Development Block Grant) Transportation Impact Fees CFA (Community Facilities Agreement) RTR (Regional Toll Revenue/ North Texas Tollway Authority)

STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
TRAFFIC SIGNAL PROGRAM - Various Projects as identified	\$9,000,000	2004 CIP	May-04	Sep-12	Various	Various	\$22,500
RR Program: Sycamore School Rd Quiet Zone Project	\$149,000	2004 CIP	Dec-06	Dec-07	Mar-08	Oct-12	N/A
RR Program: Hemphill West Quiet Zone Project	\$820,000	2004 CIP	Dec-06	Dec-07	Mar-08	Aug-13	N/A
RR Program: Magnolia Ave Railroad Crossing Project	\$405,000	2004 CIP	Dec-06	Dec-07	Mar-08	Mar-12	N/A
RR Program: Peach Street Area Railroad Safety Project	\$2,781,874	2004 CIP	Dec-06	Dec-08	Mar-09	Oct-16	N/A
CMAQ5 System Expansion Project	\$1,965,600	2004 CIP	Jun-06	Jun-08	Various	Oct-16	N/A
INTERSECTION PROGRAM - Various Projects as identified	3,000,000	2004 CIP	May-04	May-12	Various	Various	N/A
STREET LIGHT PROGRAM - Various Projects as identified	1,600,000	2004 CIP	Oct-05	Sep-14	Various	Various	\$40,600
TOTAL:	\$19,721,474						\$63,100

Regional Thoroughfare and Arterial Projects

Some of these projects are jointly funded by state and federal sources with some City participation:

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Oper. Impact
SH 121 T Southwest Parkway	\$87,616,723.55	2004 CIP 2007 CO TxDoT Grant	4/12/04	5/1/07	11/15/05	7/26/12	N/A
Arterials Infrastructure-Stonegate/Arborlawn (Edwards Ranch)		2004 CIP 2007 CO	4/25/05	2/3/10	5/19/09	8/8/12	N/A
Precinct Line Rd. @ Walkers Branch Bridge Replacement	\$875,000	2004 CIP TxDoT Tarrant County	6/30/03	12/5/12	3/26/13	12/30/14	N/A
East Rosedale - Part 1 (from I-35 to US 287) CSJ:0172-01	\$21,286,249.23	2007 CO TxDoT Tarrant County	1/29/07	7/31/07	8/26/08	2/14/12	N/A

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STREET AND DRAINAGE IMPROVEMENTS

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Harley Street Relocation (from Conservatory Dr to Montgo	\$16,385,439.30	2004 CIP Tarrant County Storm Water	3/23/09	7/25/11	7/9/10	2/27/14	N/A
Golden Triangle Blvd (from IH 35W to US 377)	\$13,062,206.00	2004 CIP TxDOT Tarrant County	30-Nov-06	31-Mar-10	27-Jul-10	15-Jan-13	N/A
Hemphill St (from Vickery Blvd to Lancaster Ave)	\$9,797,100.00	2004 CIP The T	2-Jan-08	17-May-11	8-May-12	2-Oct-13	N/A
East Rosedale Street Phase 1 (from US 287 to Miller)	\$336,167.00	2004 CIP Tarrant County	2-Nov-11	11-Dec-12	26-Mar-13	28-Oct-14	N/A
Henderson St Improvements - 3rd to Northside Dr	\$14,749,500.00	2004 CIP 2008 CIP Federal TIF TRWD CoG FWWD	1/18/06	6/12/12	9/25/12	9/17/14	N/A
E First St (Beach to Oakland) and E First St Bridge over Ti	\$5,657,335.00	2004 CIP TxDOT Tarrant County	1/2/06	3/19/12	7/31/12	6/2/14	N/A
Precinct Line Rd - SH-10 to Concho Trails	\$4,588,000.00	2004 CIP TxDOT Tarrant County	6/30/03	7/23/12	10/23/12	7/29/14	N/A
South Pipeline Road Bridge Replacement - Post Oak Char	\$1,369,726.98	2004 CIP	8/29/05	10/29/10	2/14/12	1/10/13	N/A
Chapin Road over Santa Clara Chapin Bridge Replaceme	\$1,006,146.00	2004 CIP Special Fund	8/8/08	12/23/11	9/11/12	11/27/13	N/A
Hulen Street at IH 20 - 2004 CIP	\$873,472.64	2004 CIP	8/28/06	7/8/08	1/14/13	2/11/14	N/A
West 7th Street at Clear Fork Trinity River Bridge Replace	\$13,235,268.67	2004 CIP Federal	4/29/08	10/29/10		3/25/14	N/A
Cravens Road at Wildcat Branch Bridge Replacement	\$478,800.00	2004 CIP EMP	8/8/08	3/5/12	9/11/12	12/10/13	N/A
West Rosedale Street Retrofit - Forest Park to I35	\$2,069,061.50	2007 CO FW South TIF RTR	5/5/08	9/29/10	9/20/11	12/12/12	N/A

STREET AND DRAINAGE IMPROVEMENTS

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Dirks - Alta Mesa - Bryant Irvin Rd to Granbury Rd (East al	\$7,032,583.15	2007 CO Federal	11/3/08	8/14/12	1/22/13	3/25/14	N/A
Summer Creek Drive / Granbury (Dirks/Alta Mesa)	\$3,042,545.00	2007 CO	5/30/07		1/13/09	8/1/11	N/A
Keller Hicks Road (Alta Vista to Park Vista)	\$823,484.00	2007 CO	10/1/07	2/20/09	3/5/13	5/22/14	N/A
Chapel Creek Bridge	\$200,000.00	2007 CO	9/1/11	7/23/13	12/10/13	11/19/14	N/A
Litsey Road Bridge Replacement and Roadway Improvem	\$12,083,593.00	2008 (Grants) RTR	8/7/07	7/13/09	8/28/12	10/21/13	N/A
Summer Creek Rd - Risinger to McPherson	\$3,664,165.00	2008 CIP 2007 CO Parks CFA	9/15/08	10/24/11	1/20/12	3/12/14	N/A
McAlister - IH 35W Frontage Road to west of Railroad trac	\$2,761,400.00	2004 CFA	11/6/08	6/29/10	3/29/11	3/5/12	N/A
North Beach Street - Keller-Hicks to Timberland	\$8,919,424.00	2008 CIP	11/10/08	12/17/10	3/13/12	7/29/13	N/A
North Beach Street - Vista Meadows to Shiver Road	\$7,205,000.00	2008 CIP	11/7/08	12/30/10	2/5/13	6/23/15	N/A
Silver Creek Road - IH-820 to WSISD HS	\$1,881,050.00	2008 CIP	11/10/08	3/22/10	7/12/11	6/25/12	N/A
Ray White Road - North Tarrant Pkwy to Shiver	\$1,810,200.00	2008 CIP Gas Well	11/10/08	10/26/11	3/20/12	4/4/13	N/A
Lakeshore Drive - Wilbarger to Berry	\$6,905,000.00	2008 CIP	10/31/08	4/17/13	7/28/14	6/12/15	N/A
Old Decatur Road - Bailey-Boswell to Boaz	\$5,297,000.00	2008 CIP	11/10/08	10/25/10	3/31/11	10/28/11	N/A
Dutch Branch Road - Oak Mount Trail to west of Grandbur	\$1,200,000.00	2008 CIP	1/2/09	7/5/13	11/27/13	10/21/14	N/A
Robertson Road - Boat Club to Lake Country	\$7,538,196.00	2008 CIP	11/10/08	6/12/12	1/15/13	2/19/14	N/A
Removal of W Vickery Blvd Bridge over Henderson - Slive	\$195,500.00	2004 CIP Federal EMP	1/25/10	2/14/12	7/17/12	8/23/13	N/A
Shiver Road, Meridan to East of Shiver Rd	\$489,401.00	2004 CFA	7/29/10	11/1/11	3/20/12	3/11/13	N/A
Hulen Street - McPherson Blvd to Cleburne Rd	\$2,000,000.00	Gas Well	5/15/09	8/25/11	11/17/11	9/27/12	N/A
Thompson Road - North Riverside Dr to Flowertree	\$2,512,000.00	Gas Well	9/2/09	10/28/11	4/25/12	3/5/13	N/A
Avondale-Haslet Road - US 287 to BNSFRR	\$5,274,732.88	2008 CIP CFA	9/21/09	1/18/12	4/3/12	11/12/13	N/A
Parker-Henderson Road - Mansfield to David Strickland	\$4,700,000.00	2008 CIP	11/10/08	10/5/12	3/12/13	9/22/17	N/A

STREET AND DRAINAGE IMPROVEMENTS

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 11-12 Oper. Impact
Beach Street (Golden Triangle to Keller-Hicks)	\$10,500,000.00	2008 CIP 2007 CO CFA	10/1/07	9/15/10	6/14/11	11/12/12	N/A
Hemphill St. Pedestrian Crossing & Pavement Markings	\$132,960.00	TIF The T	2/2/09	3/26/10	9/28/10	7/28/11	N/A
Sidewalk Infrastructure Phase II CDBG Project	\$689,379.00	Grant - CDBG	9/23/10		1/4/11	6/8/12	N/A
2010 Intersection Improvements Contract 1	\$246,000.00	2004 CIP	5/2/11	12/13/12	5/21/13	5/1/14	N/A
Ray White Gap	\$495,990.00	2004 CFA Tarrant County	1/3/11	12/2/11	4/18/12	4/10/13	N/A
Old Denton Road from Golden Triangle to Heritage Trace	\$9,987,076.00	Impact Fees TIF	5/10/11	11/12/12	3/26/13	8/18/14	N/A
Pennsylvania-10 Ave to 12 Ave	\$2,500,000.00	2008 CIP	10/17/11	10/11/12	3/5/13	2/11/14	N/A
Old Decatur Road-Boaz to McLeroy	\$4,500,000.00	2008 CIP Gas Well	9/16/11	11/7/12	3/5/13	2/11/14	N/A
Garden Acres Dr., Bridge over IH -35W	\$6,000,000.00	2008 CIP	10/24/11	12/27/12	5/6/13	4/16/14	N/A
Ray White Rd-Kroger to Wall-Price	\$300,000.00	2008 CIP	3/29/12	10/1/13	2/18/14	1/29/15	N/A
Old Decatur Road - McLeroy Blvd to Longhorn Dr	\$1,000,000.00	2008 CIP	9/15/11	2/12/13	6/18/13	5/29/14	N/A
Randol Mill Road IH-820 to Precinct Line	\$1,500,000.00	2008 CIP	12/1/11	5/20/13	10/3/13	9/15/14	N/A
North Riverside Drive Fossil Creek Bridge	\$3,500,000.00	2008 CIP	11/7/11	6/18/12	10/11/12	9/13/13	N/A
Risinger Road -Crowley to IH -35W	\$2,000,000.00	2008 CIP	9/30/11	4/11/13	8/19/13	7/30/14	N/A
North Riverside Drive, Bridge over IH-820	\$8,100,000.00	2008 CIP	12/1/11	6/26/13	11/6/13	10/17/14	N/A

TOTAL: \$330,372,874.90

PARKS AND COMMUNITY SERVICES IMPROVEMENTS

These projects include renovating, upgrading, and enlarging existing park and community service facilities, as well as the construction of new facilities, in selected areas of the City. They are funded primarily from the proceeds of Parks and Community Services Capital Improvement Program bonds and other sources to include:

CIP (Capital Improvement Program) GEF (Golf Enterprise Fund) TPWD (Texas Parks & Wildlife Department Grant) S&V (Streams & Valleys, Inc.) PDF (Park Dedication Fee) GAS (Gas Well Revenue) TxDOT (Texas Department of Transportation Grant) TRWD (Tarrant Regional Water District Grant)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	FY 11-12 Operating Impact
Coventry Hills Reserve Park Development	\$160,000.00	PDF	30-Jun-11	1-Dec-11	NA	15-Jun-12	\$15,316
McPherson Ranch Reserve Park Development	\$181,171.00	PDF	15-Oct-10	15-Aug-11	NA	30-Apr-12	\$10,927
Trail Ridge Estates Reserve Park Development	\$160,000.00	PDF/ 04CIP / Donation	15-May-11	31-Dec-11	NA	30-Sep-12	\$23,389
J.T. Hinkle Reserve Park Development	\$178,602.25	04 CIP / Gas	1-Sep-11	NA	NA	1-Dec-12	\$0
Chadwick Farms Park - Site Grading	\$20,000.00	PDF	1-Feb-11	NA	NA	15-Mar-12	\$0
Northside Park - Improvements	\$127,357.48	Gas	1-Feb-11	NA	NA	30-Sep-11	\$0
Lost Spurs Park - Improvements	\$104,171.14	Gas	1-May-12	NA	NA	30-Oct-12	\$0
Meadows West Park - Trail & Security Light Improvements	\$61,792.57	Gas	1-Nov-11	NA	NA	15-Jun-12	\$0
Stephens Park - Playground Replacement	\$52,578.42	Risk Mang. / GF	1-Sep-11	NA	NA	30-Nov-11	\$0
River Trails Park Improvements	\$10,000.00	Gas	1-Sep-12	NA	NA	30-Dec-12	\$0
Eastbrook Park - Improvements	\$55,802.83	Gas	1-Sep-11	NA	NA	31-Dec-12	\$0
Gateway Park - Trail & Dog Park improvements	\$79,528.64	Gas	NA	NA	NA	31-Dec-12	\$0
Eugene McCray Park @ Lake Arlington - Improvements	\$141,808.00	Gas	1-May-12	NA	NA	15-Nov-12	\$0
McDonald Park - Improvements	\$120,223.00	Gas	1-Dec-11	NA	NA	1-Mar-13	\$0
Hallmark Park - Improvements	\$118,537.50	PDF	1-Sep-12	NA	NA	30-Dec-12	\$0
Crestwood Park - Improvements	\$14,742.25	Gas	1-Sep-11	NA	NA	15-Apr-12	\$0
Veteran's Memorial Park - Improvements	\$10,000.00	Gas	1-Feb-11	NA	NA	30-Sep-12	\$75
Highland Hills Park - Parking & Playground Improvements	\$90,017.83	Gas	15-Aug-11	NA	NA	31-Oct-11	\$0
Delga Park - Improvements	\$48,153.09	Gas / Donation	1-May-11	NA	NA	30-Sep-12	\$0
Federal Plaza Park - Hardscape Renovation	\$40,000.00	Fed. Grant	1-Dec-11	NA	NA	30-Sep-12	\$0
Worth Hills Park - Improvements	\$28,635.68	Gas	1-Oct-11	NA	NA	1-Dec-11	\$0
Rosemont Park - Improvements	\$136,163.15	Gas / Donation	1-Aug-11	NA	NA	15-Apr-12	\$0
Worth Heights Community Center - Improvements	\$10,000.00	Gas	1-Feb-11	NA	NA	30-Sep-11	\$0
Fairmount Park - Improvements	\$10,000.00	Gas	1-Feb-11	NA	NA	30-Sep-11	\$0
Ridglea Hills Park - Improvements	\$18,814.46	Gas	1-Feb-11	NA	NA	30-Sep-11	\$0

PARKS AND COMMUNITY SERVICES IMPROVEMENTS

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	FY 11-12 Operating Impact
Oakland Lake Park - Improvements	\$161,749.56	Gas	1-May-12	NA	NA	30-Nov-13	\$0
Harmon Park - Ball Field Improvements	\$1,154,605.58	04 CIP / Gas	1-Aug-12	1-Sep-13	1-Jan-14	30-Aug-14	\$0
Forest Park - Improvements	\$836,988.00	98 CIP / Gas	1-Nov-11	1-Dec-12	1-Mar-13	31-Aug-13	\$0
Cobb Park - Master Plan / Phase I Development	\$3,160,426.00	TRWD / Gas/04 CIP	1-Jun-07	30-Sep-10	16-Nov-10	1-Apr-12	\$31,410
South Oakmont Linear Park - Trail	\$167,572.00	Gas	1-Jul-11	31-May-11	1-Aug-11	31-Jan-12	\$44,185
Quanah Parker Park - Roadway Improvements	\$166,244.00	Gas	1-Mar-10	15-Feb-11	14-Jun-11	15-Nov-11	\$2,320
Quail Ridge Park - Park Improvements	\$55,700.00	Gas	1-Jul-11	31-May-11	1-Aug-11	31-Jan-12	\$2,785
Sycamore Park - Master Plan / Improvements	\$504,169.00	04 CIP/Gas	14-Dec-09	15-Dec-11	15-Mar-12	1-Sep-12	\$0
Lincoln Park - Park Improvements	\$249,002.00	Gas	1-Jun-10	15-Sep-12	15-Dec-12	15-Aug-13	\$0
Buck Sansom Park - Roads, Trails and Park Improv.	\$606,346.00	04 CIP/Gas	1-Jun-10	15-Sep-12	15-Dec-12	15-Aug-13	\$0
Marine Creek Linear Park - Trail Bridges & Park Improv.	\$692,772.00	04 CIP/Gas	1-Jun-10	15-Sep-12	15-Dec-12	15-Aug-13	\$0
Rodeo Park - Park Improvements	\$364,412.00	04 CIP/Gas	1-Jun-10	15-Sep-12	15-Dec-12	15-Aug-13	\$0
Outdoor Urban Park Grant (Marine Creek Corridor)	\$1,000,000.00	TPWD	1-Jun-10	15-Sep-12	15-Dec-12	15-Aug-13	\$0
Trail Ridge Estates Reserve Park - Master Plan & Phase I Park Improvements	\$160,000.00	PDF/04 CIP/Donation	15-Mar-11	31-Dec-11	NA	15-Apr-12	\$23,389
Sandy Lane Park - Park Improvements	\$572,565.00	Gas	1-Apr-12	1-Jun-13	1-Oct-13	1-Apr-14	\$0
Marine Park - Park Improvements	\$286,148.61	Gas	1-Dec-11	1-Feb-13	1-Apr-13	1-Oct-13	\$0
Candleridge Park - Park Improvements	\$322,721.80	Gas	30-Sep-11	1-Mar-12	NA	30-Aug-12	\$0
Transportation Community System Preservation Grant - Trail Drivers Parks Trail Connection	\$565,262.00	TxDOT /TPWD / S&V	1-Jan-11	1-Apr-13	30-Sep-13	1-Oct-14	\$0
Neighborhood Transportation Connection for Pedestrians & Bicycle Grant	\$5,520,125.00	TxDOT/TRWD/S&V	1-Jan-11	1-Apr-13	30-Sep-13	1-Oct-14	\$0
Far Northwest Community Park - Development	\$1,000,000.00	TPWD	30-Sep-11	30-Sep-12	15-Mar-13	15-Nov-14	\$0
Lake Worth - Trail Development	\$1,000,000.00	Gas	31-Oct-11	31-Oct-12	1-Feb-13	30-Sep-13	\$0

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
GUINN ELEMENTARY SCHOOL: Restore and renovate the elementary school building into training and workshop rooms. Provide preliminary concepts for commemorative area of original school. Phase I (External stabilization and utility work) has been completed. Phase II will complete the interior of the building.	2,050,000	EDA & State Grants	Jun-06	Mar-11	Jan-12	Dec-12	N/A
FIRE STATIONS FEMALE RESTROOMS: Addition of female restrooms to existing fire stations.	735,000	2004 CIP	Jul-04	various	various	Mar-12	N/A
FIRE STATION #5: Relocate existing fire station in Evans Ave. and Rosedale St. Redevelopment area.	3,664,000	CO	Jan-07	Dec-09	Mar-10	Dec-11	N/A
FIRE STATION #42 AT SPINKS AIRPORT: Construct new ARFF/Structural combined fire station on airport property.	3,500,000	Aviation Gas Revenues	Aug-10	Dec-11	Mar-12	Jul-13	N/A
POLICE HELICOPTER SUPPORT HANGAR: Construction of new hangar to relocate existing hangar to Meacham Airport. Design was modified after planned site was determined to be unuseable due to noise concerns.	4,000,000	TBD	Apr-06	Jun-12	Oct-12	Oct-13	N/A
EAST MULTI-PURPOSE FACILITY AT WILL ROGERS MEMORIAL COMPLEX: Construction of a new multi-purpose parking garage/arena, renovation of an existing garage, construction of tunnels, and construction of a canopy covering the street.	18,000,000	Culture and Tourism Funds	Jan-08	Aug-10	Nov-10	Sep-12	N/A
INSTALL COMPREHENSIVE PARKING SYSTEM AT WILL ROGERS MEMORIAL COMPLEX: Install booths, gates, bollards, and other controls throughout the WRMC complex.	2,300,000	Culture and Tourism Funds	Jan-08	Dec-10	Feb-11	Oct-11	N/A
JOINT EMERGENCY OPERATIONS CENTER: Renovate lower level of Zipper Building into a county wide emergency operations center.	5,720,000	Various (intra-city funds, county funds, TC 911 District funds, Homeland Security grants and Gas Lease funds)	Jun-08	various	Jun-10	2012	N/A
FAR SOUTHWEST COMMUNITY CENTER - Construct new community center as approved in the 2004 CIP Bond program	2,500,000	2004 CIP	Jul-04	Dec-11	Mar-12	Jul-13	N/A

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
R.D. EVANS COMMUNITY CENTER RENOVATION - Complete interior renovation to include new wood floor and new interior room dividers.	330,000	2004 CIP	Jul-04	Apr-11	Oct-12	Apr-13	N/A
MEACHAM TERMINAL EXPANSION/RENOVATION -Add a third floor to the existing terminal building and renovate the existing building.	12,000,000	Aviation Gas Revenue	Apr-10	Jan-12	Jun-12	Dec-13	N/A
NEIGHBORHOOD POLICE OFFICE - Construct new office on East Lancaster Avenue.	250,000	Crime Control Prevention District funds	Sep-10	Apr-11	Jun-11	Jan-12	N/A
POLICE AUTO POUND IMPROVEMENTS - Add canopy and generator, renovate offices at former Brennan Service Center for the Police Auto Pound	750,000	Police Awarded Assets fund	Jan-11	Sep-11	Nov-11	Jun-12	N/A
WRMC GENDY HARDSCAPING AND LANDSCAPING - Install decorative brick pavers, trees, and shrubs along Gendy Street between Harley and Lancaster.	2,000,000	Culture and Tourism Funds, 2004 CIP	Jul-04	Sep-11	Jan-12	Dec-12	N/A
FWCC COMMERCE STREET PARKING GARAGE ELEVATORS - Replace elevator cabs and associated controls.	318,000	Culture and Tourism Funds	Jan-11	Sep-11	Jan-12	Jun-12	N/A
FWCC COMMERCE STREET PARKING GARAGE IMPROVEMENTS - Install new gate arms, new signage and striping to change the circulation pattern for more efficient parking operations.	581,000	Culture and Tourism Funds	Jan-11	Nov-11	Mar-12	Sep-12	N/A
MICROWAVE SYSTEM PHASE 1 UPGRADE: Replace aging microwave system that has begun to suffer outages. System provides the communications link between public safety radio users (Police, Fire, etc) and 911 Center and other dispatchers.	1,192,735	2009 Bond Sales/ 2010 Bond Sales	Jul-10	Sep-10	Dec-10	Jan-12	N/A
RADIO SYSTEM REPLACEMENT: Replacement of City of fort Worth Radio System infrastructure and subscriber devices supporting public safety, emergency management, and other customers.	50,103,311	Tax Notes/ ITS Fund Bal/ FY12 CCPD/ 2011 UASI	May-10	Feb-11	Jun-11	Mar-15	N/A
HOLLY TOWER: Replacement of guyed tower with a self-supporting tower at the Holly Water Treatment Plant, engineered for the immediate anf future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure	1,877,666	2004 CIP/ 2012 Bond Sales/ 2013 Bond Sales	Oct-12	Mar-13	Oct-13	Oct-14	N/A

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
COOL RENOVATION: Redesign and remodel satellite library at Caville Housing Project in partnership with the Fort Worth Housing Authority. The Housing Authority contribution is \$100,000 for demolition, addition of electrical and network wiring, drywall, painting. The Library contribution is approximately \$15,000 for furniture.	115,000	FWHA/ City	Jun-11	Feb-11	Apr-11	Nov-11	\$15,000
RIDGLEA RENOVATION: Remodel and reorganize branch library, replacement of carpet, painting, new furniture, shelving, addition of electrical and network wiring to increase the number of public computers.	150,000	City	Aug-11	TBD	TBD	TBD	150,000
MAGNOLIA VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Terrell on the north, and Allen on the south. The federal contribution is \$1,233,688, and the local match from TIF #4 is \$308,422.	1,542,110	FHWA/Medical District TIF #4	Sep-05	Nov-11	Mar-12	Jun-13	10,000
HISTORIC HANDLEY: Design and construction of streetscape improvements between Handley and Kerr. The federal contribution is \$395,000.	395,000	FHWA	May-05	Jun-12	Oct-12	Apr-13	2,500
LANCASTER PEDESTRIAN BRIDGE: Design and construction of a pedestrian bridge crossing the Trinity River adjacent to the Trinity Park / Mayfest area.	1,347,804	TxDOT	Nov-05	Jun-08	Sep-10	Mar-12	Parks
RIDGLEA VILLAGE: Design and construction of pedestrian and streetscape improvements in the Ridglea Urban Village. The federal contribution for this project is \$380,349 and a private local match of \$95,087.	475,436	FHWA/Private	Jun-03	Dec-12	May-13	Dec-13	2,500
WEST BERRY STREET: Extension of streetscape improvements along West Berry Street from the intersection with University extending east to the Grand Marc building at Waits Ave. NCTCOG Sustainable Development grant of \$2.4M requires 20% local match of \$600,000. TCU is contributing \$199,470. The ECFA funding of \$400,530 for Grand Marc is comprised of \$95,430 from Phoenix Property, Inc. and \$305,100 from the City. In addition, the City has allocated \$377,009 from available bond funds to extend the project scope.	3,377,009	NCTCOG/City/ Private	Jun-06	Oct-11	Jun-12	Jan-13	Private Funding

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
TRINITY BLUFF: Streetscape improvements providing enhancements to a 30-acre urban redevelopment project located in downtown Fort Worth approximately one-half mile northeast of the Tarrant County Courthouse. NCTCOG Sustainable Development grant of \$1,050,900 requires a match of \$262,725 which is being provided by Trinity Bluff Development, LLC.	1,313,625	NCTCOG/Private	Jun-06	N/A	N/A	Jun-11	5,000
WEST ROSEDALE: Retrofit of West Rosedale intersection at Hemphill. This primarily landscaping project provides a small component of the larger retrofit streetscape design scaled to desired development in the Fort Worth South District. NCTCOG Sustainable Development grant of \$300,000 requires a local match of \$75,000 provided through 2004 Capital Improvement Funds. Additional funding for larger retrofit being assembled by TPW.	375,000	NCTCOG/2004 CIP	Jun-06	Sep-10	Oct-10	Jan-12	2,500
URBAN VILLAGE FUNDING PROJECTS: Phase one of a two phased project implementing planning services in twelve urban villages was completed in Dec. 2007. Phase Two, design and construction of capital improvements in five of those villages, are listed below:							
(1) HEMPHILL/BERRY URBAN VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Lowden on the north, and Shaw on the south.	773,571	FHWA	Nov-08	Nov-11	Mar-12	Jul-12	10,000
(2) NEAR EAST SIDE URBAN VILLAGE: Design and construction of streetscape improvements along Lancaster Ave. generally between the I-35W underpass on the west, and HWY 287 on the east.	773,571	FHWA	Nov-08	Nov-11	Mar-12	Jan-13	10,000
(3) BERRY RIVERSIDE URBAN VILLAGE: Design and construction of streetscape improvements along East Berry St. between Yuma St. on the west and the bridge at Sycamore Creek on the east, intersection improvements at the intersection of East Berry St. and Riverside Dr. and Glenn Gardens and Riverside Dr.	773,571	FHWA	Nov-08	Dec-11	Jun-12	Jul-13	10,000

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
(4) SIX POINTS URBAN VILLAGE: Design and construction of streetscape improvements on Race Street between Sylvania and Belknap Street.	773,571	FHWA	Nov-08	TBD	TBD	TBD	5,000
(5) SOUTH MAIN URBAN VILLAGE: Design and construction of streetscape improvements along South Main between Vickery Boulevard on the north and Rosedale Street on the south.	773,571	FHWA	Nov-08	TBD	TBD	TBD	10,000
SOUTH MAIN 2010 SUSTAINABLE DEVELOPMENT (HIGH POINT): Design and construction of streetscape improvements along South Main between Vickery Boulevard on the north and Magnolia Street on the south. The federal contribution is \$3,000,000, and the local match from TIF #4 is \$750,000.	3,750,000	FHWA/Medical District TIF #4	TBD	TBD	TBD	TBD	10,000
POLYTECHNIC/WESLEYAN 2010 SUSTAINABLE DEVELOPMENT: Design and construction of streetscape improvements along East Rosedale Street between Vickery Boulevard on the west and Magnolia Street on the east. The federal contribution is \$1,500,000, and the local match from Tarrant County is \$375,000.	1,875,000	FHWA/Tarrant County	TBD	TBD	TBD	TBD	5,000
SUMMER CREEK 2010 SUSTAINABLE DEVELOPMENT: Widening Sycamore School Road between Chisholm Trail ROW and Summer Creek TEX Rail Station entrance; design and construction of pedestrian and bicycle facilities within the Summer Creek TOD area east of railroad tracks. The federal contribution for this project is \$2,879,720 and a private local match of \$719,930.	3,599,650	FHWA/Private	TBD	TBD	TBD	TBD	10,000
FORT WORTH WAYFINDING PROJECT: Design and construction of overhead and pedestrian scale signage for the Cultural District, Stockyards and Downtown.	942,881	CMAQ/City/Private	Nov-02	Sep-09	Feb-10	TBD	N/A

TOTAL: \$134,998,082

WATER AND WASTEWATER IMPROVEMENTS

Water Projects

These projects include the construction, expansion, and upgrading of water treatment facilities, transmission lines, pump stations, and storage facilities. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **IF** (Impact Fees) **CP** (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **DWSRF** (Drinking Water State Revolving Fund) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)

PROJECT	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Proj. Award Date	Projected Completion Date	FY 11-12 Operating Impact
WATER TREATMENT PLANTS (WTP)							
SHWTP Lime Silos and Backwash Tank Rehab and Re-Painting	\$667,500	OB	Nov-11	Mar-12	Aug-12	Dec-12	NA
Eagle Mountain Water Treatment Plant 3.5 MG Clearwell (Construction)	\$2,965,250	DWSRF	NA	NA	Jul-11	Jul-12	NA
Holly Water Treatment Plant Chlorine Conversion (Construction)	\$3,624,250	DWSRF	Nov-10	Dec-11	Aug-11	Oct-12	NA
Holly Water Treatment Plant Ozonation and Expansion (Eng/Construction)	\$25,891,825	DWSRF	Feb-09	Apr-10	Aug-10	Mar-12	NA
Holly Water Treatment Plant Ozonation and Expansion (Construction Management)	\$1,895,000	DWSRF	Feb-10	NA	NA	Mar-12	NA
North Holly Water Treatment Plant High Service Pump Station Discharge Header Piping Replacement (Construction)	\$3,200,000	CP	Nov-10	Jan-12	Aug-11	Jun-12	NA
Rolling Hills Expansion 160 To 200 Mgd, Phase V (Chemical Feed & Administration Bldg.) (Construction)	\$4,188,000	CP	NA	NA	Sep-11	Jan-13	NA
South Holly Water Treatment Plant High Service Pump Station Electrical Improvements (Eng/Construction)	\$3,792,000	CP	Dec-10	Feb-11	Apr-12	Nov-12	NA
Westside Water Treatment Plant (Construction Management)	\$2,205,000	CP	Sep-08	NA	Aug-09	May-12	NA
Westside Water Treatment Plant (Construction)	\$47,044,014	DWSRF	NA	NA	Aug-09	May-12	N/A
Westside Water Treatment Plant (Design & Easements)	\$5,414,000	DWSRF	Oct-07	Jun-09	NA	NA	NA
Westside Water Treatment Plant Raw Water Pipeline (Construction)	\$2,328,000	DWSRF	Oct-07	Jan-11	Sep-10	Oct-11	NA
TANKS & PUMP STATIONS							
Randol Mill Reservoir (Construction)	\$1,418,175	OB	Jun-10	Sep-10	Jan-11	Dec-11	NA
Southside Pump Station Replacement	\$820,000	CP	Jun-08	Mar-11	Aug-11	May-12	N/A
Tank Safety & Regulatory Improvements (Construction)	\$614,185	CP	Oct-06	Jun-08	Feb-11	Feb-12	NA
Northside IV I MG Elevated Storage Tank & 200' of Main	\$2,466,500	CP	Mar-08	Mar-12	Sep-12	Mar-14	N/A

WATER AND WASTEWATER IMPROVEMENTS

Water Projects

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LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contract Loan)

PROJECT	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Proj. Award Date	Projected Completion Date	FY 11-12 Operating Impact
SECURITY & INFORMATION TECHNOLOGY							
Water Vulnerability Assessment Plan Impr (Westside/Rolling Hills)	\$2,365,000	CP	Oct-07	Jan-09	Sep-11	Mar-12	NA
Water Vulnerability Assessment Improvements (Eagle Mountain Water Treatment Plant)	\$1,700,000	CP	N/A	N/A	N/A	N/A	N/A
MAJOR TRANSMISSION MAIN							
Summer Creek 16-Inch Water Line from Risinger to McPherson	\$672,000	CP	Nov-10	Oct-11	TBD	TBD	N/A
TCU Water Distribution Improvements - Part 2, 12-Inch Stadium Drive CFA/Rehab	\$713,445	CP	Nov-10	Oct-11	Apr-11	Nov-11	N/A
16" Waterline in Bonds Ranch (Construction)	\$1,100,000	CP	Jun-02	Jun-06	Jan-12	Sep-12	N/A
Cultural District/ Will Rogers Area - Gendy ST. 12-Inch	\$1,657,578	CP	Feb-10	Jan-11	Nov-10	Mar-12	N/A
Medical District Part 8(S.Main, Magnolia, St. Louis)	\$1,650,000	CP	Jan-11	Sep-11	Nov-11	Dec-12	N/A
Trinity River Vision, Central City Project	\$2,910,000	CP	Apr-09	Sep-12	Apr-11	Apr-17	N/A
SH-114 Relocation at TMS (Eng/Construction)	\$350,000	CP	Jul-10	Dec-10	TBD	TBD	N/A
Northside IV 24" & 30" Main; (Wal-Mart N4-2B)	\$825,000	CP	Jun-11	NA	Aug-11	Feb-12	N/A
SH-121T W&S Relocation, Part 15, South of Dirks to FM 1187, 36" and 12" WL (Summer Creek) (KHA) (Construction)	\$1,840,000	CP	Apr-05	Feb-19	Nov-11	Dec-12	N/A
SH-121T W&S Relocation, Part 16 - UPRR 12" (TSC) (Construction)	\$446,600	CP	NA	NA	Jun-10	Nov-11	N/A
SH-121T Hulen to Como Part 2 - 36" (Construction)	\$1,469,000	CP	Apr-05	Jun-09	Sep-09	Dec-11	N/A
SH-121T Medical District Part 4: SHWTP to Medical District (42"/36" WL) (KHA) (Construction)	\$5,900,000	CP	Apr-05	Oct-09	Feb-10	Dec-11	N/A
SH-121T 48" WL Crossing Of UPRR Yard (KHA) (Construction)	\$4,480,000	CP	NA	NA	Jun-10	Dec-11	N/A
Roaring Springs Rd. 4000lf Water Main Ext. Dennis To SH183,	\$495,000	CP	Nov-11	NA	May-12	Jan-13	N/A
DEVELOPMENT							
Community Facilities Agreement	\$2,000,000	CP	N/A	NA	NA	Sep-11	N/A
Annexation Projects	\$500,000	CP	N/A	NA	NA	Sep-11	N/A
MISCELLANEOUS							
Lake Worth Dredging (Phase I Construction)	\$15,800,000	LWGGAS	Dec-08	Jan-12	Dec-11	Jun-14	N/A

WATER AND WASTEWATER IMPROVEMENTS

Water Projects

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OB (Operating Budget -cash financing) **IF** (Impact Fees) **CP** (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **DWSRF** (Drinking Water State Revolving Fund) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)

PROJECT	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Proj. Award Date	Projected Completion Date	FY 11-12 Operating Impact
Miscellaneous Extensions (water)	\$2,200,000	CP	Oct-11	NA	NA	Sep-12	N/A
Miscellaneous Replacements (water)	\$2,200,000	CP	Oct-11	NA	NA	Sep-12	N/A
Water Street CIP / Maintenance Related Projects	\$38,611,000	OB	Oct-11	NA	NA	Sep-12	N/A
MAINTENANCE							
Large Diameter Cleaning and Inspection Phase II	\$1,000,000	OB	Oct-11	N/A	Dec-11	Jan-14	N/A
OTHER CIP EXPENSES							
Public Art	\$943,848	OB	Oct-11	NA	NA	Sep-12	N/A
TOTAL: \$200,362,170							

WATER AND WASTEWATER IMPROVEMENTS (Cont.)

Wastewater Projects

These projects include the construction, expansion, and upgrading of wastewater treatment facilities, collection mains, and lift stations. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **CWSRF** (Clean Water State Revolving Fund) **IF** (Impact Fees) **SET** (Settlement with US Gov.)
DWSRF/ARRA (Drinking Water State Revolving Fund/American Recovery and Reinvestment Act) **DOEG** (Dept of Energy Grant)
CP (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)
SSO = Sanitary Sewer Overflows **WWTP** = Wastewater Treatment Plant **SCADA** = Supervisory Control and Data Acquisition System

PROJECT	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 11-12 Operating Impact
WASTEWATER PLANT							
Riverside Sludge Removal From Remaining Digesters (Phase I) - Riverside WWTP (Construction)	\$4,600,000	SET	Jun-02	Jun-07	Jan-11	May-12	N/A
Riverside Sludge Removal From Remaining Digesters (Phase I) - Riverside WWTP (Construction)	\$2,012,000	OB	Jun-02	Jun-07	Jun-11	May-12	N/A
Riverside Sludge Removal Logoon- Riverside WWTP (Construction)	\$6,600,000	OB	Jun-02	Jun-07	Aug-12	Jan-14	N/A
Village Creek WWTP Energy Saving Performance Contract Phase V Section 1 (Johnson Controls Energy Design Build)	\$13,577,350	ESPC	Sep-08	Dec-10	Feb-10	Sep-12	N/A
Village Creek WWTP Energy Saving Performance Contract Phase V Section 2 (Johnson Controls Energy Design Build)	\$17,889,400	ESPC	Sep-08	Jun-11	Jul-10	Sep-12	N/A
Village Creek WWTP Energy Saving Performance Contract Phase VI (Johnson Controls Energy Design Build)	\$1,815,526	DOEG	Sep-08	Jun-11	Aug-10	Dec-11	N/A
Village Creek WWTP Side Stream Treatment	\$1,500,000	CP	Nov-11	Oct-12	NA	NA	N/A
VCWWTP PEAK FLOW DIVERSION STRUCTURE (Equalization Basin V-1A Design)	\$2,000,000	CP	Nov-11	Dec-12	TBD	TBD	N/A
Village Creek WWTP Junction Boxes Phase 1 (Construction)	\$7,945,000	CP	Nov-09	May-10	Jan-11	Jun-12	N/A
Village Creek WWTP Odor Control and Coorosion Improvements Part 1 M-280 (Construction)	\$1,000,000	CP	Jul-09	Mar-11	May-12	Jun-13	N/A
Village Creek WWTP Secondary Area Rehabilitation (Construction)	\$8,214,000	CP	Apr-08	Jul-10	Sep-10	Mar-12	N/A
Village Creek WWTP Filter Modifications (Design)	\$825,000	CP	Feb-11	Mar-12	NA	NA	NA
Village Creek WWTP Filter Modifications (Construction)	\$12,400,000	CP	NA	NA	Jul-12	Feb-14	NA
LIFT STATION							
Live Oak Creek Regional Lift Station & Force Main	\$2,000,000	CP	Oct-10	TBD	TBD	TBD	N/A
Woodvale Low Pressure Sewer System (Construction)	\$1,586,928	LWIF/OB	May-06	May-10	Dec-10	Nov-11	N/A
Lake Arlington - VC Drainage Basin Lift Station & Force Main	\$1,000,000	CP	Dec-11	Dec-12	TBD	TBD	N/A
MAJOR WASTEWATER COLLECTORS							
Cultural District/Will Rogers Area - Phase II - Live Stock Area, 36-Inch Sanitary Sewer	\$1,360,000	CP	Feb-10	Jan-11	Nov-11	Mar-13	N/A
Jenkins Heights LS Force Main Replacement	\$600,000	OB	Feb-12	N/A	TBD	TBD	N/A
Main 210 - Mockingbird Colonial Country Club Part 1&2	\$5,500,000	CP	Jul-10	Feb-11	Jun-11	Feb-14	N/A
Sanitary Sewer Main 325 (Easements & CM Part 1)	\$250,000	CP	Jul-07	Jun-12	May-11	Dec-12	NA

WATER AND WASTEWATER IMPROVEMENTS (Cont.)

Wastewater Projects

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OB (Operating Budget -cash financing) **CWSRF** (Clean Water State Revolving Fund) **IF** (Impact Fees) **SET** (Settlement with US Gov.)
DWSRF/ARRA (Drinking Water State Revolving Fund/American Recovery and Reinvestment Act) **DOEG** (Dept of Energy Grant)
CP (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contract Loan)
SSO = Sanitary Sewer Overflows **WWTP** = Wastewater Treatment Plant **SCADA** = Supervisory Control and Data Acquisition System

PROJECT	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 11-12 Operating Impact
Sanitary Sewer M-253A Replacement, Phase 1 (Construction) (SSO)	\$2,139,683	CWSRF	NA	NA	Jan-10	Dec-11	N/A
Sanitary Sewer M-253A Replacement, Phase 2 (Construction) (SSO)	\$4,783,000	CWSRF	NA	NA	Nov-11	Sep-12	N/A
SH-121T W&S Relocation, Part 15, South of Dirks to FM 1187, 36" and 12" WL (Summer Creek) (KHA) (Construction)	\$1,500,000	CP	Apr-05	Feb-09	Nov-11	Dec-12	N/A
SH-121T SOUTHWEST PKWY, Part 23 M-311 Abandonment and Lift Station (KHA)	\$600,000	CP	Dec-07	Dec-09	Jan-12	Dec-12	N/A
SH-121T W&S Relocation, Part 20 (Construction)	\$831,000	CP	Jun-10	Oct-10	Feb-11	Nov-11	N/A
Twin 96" Rehabilitation M-280, M-338 (Construction)	\$1,500,000	CP	Jun-08	Dec-09	Apr-12	Apr-13	N/A
Wastewater Master Plan	\$3,849,548	OB	Sep-08	Jan-10	Aug-08	Jan-12	N/A
Trinity River Vision - Central City Project	\$6,100,000	CP	Apr-10	Sep-12	Apr-11	Apr-17	N/A
Love Circle and Casino Beach SS System	\$1,250,000	LWG	Feb-12	Dec-12	Mar-13	Feb-14	N/A
DEVELOPMENT							
Community Facilities Agreement	\$2,000,000	CP	Oct-11	NA	NA	Oct-12	N/A
Annexation Projects	\$500,000	CP	Oct-11	NA	NA	Oct-12	N/A
MAINTENANCE							
ICAP Cleaning and Inspection	\$1,464,800	OB	Feb-11	N/A	Sep-10	Sep-14	N/A
MISCELLANEOUS							
Miscellaneous Sewer Main Extensions, Replacements & Relocations	\$2,200,000	CP	Oct-11	Jan-12	Jan-11	Jan-12	N/A
Miscellaneous Replacements (Wastewater)	\$1,000,000	OB	Dec-11	May-12	May-11	May-12	N/A
Miscellaneous Trenchless Technology (Pipebursting)	\$1,000,000	OB	Dec-11	May-12	May-11	May-12	N/A
SS Rehabilitation Projects (SSOI Projects)	\$11,709,743	CWSRF	Oct-11	NA	NA	Oct-11	N/A
SS Rehabilitation Projects (SSOI Projects)	\$7,143,450	CP	Oct-11	NA	Oct-11	Dec-11	N/A
SS Rehabilitation Projects (SSOI Projects)	\$10,839,380	OB	Oct-11	NA	Oct-11	Dec-11	N/A
Wastewater Street CIP / Maintenance Related Projects	\$23,038,495	OB	Oct-11	NA	NA	Oct-11	N/A
OTHER CIP EXPENSES							
None							
TOTAL:	\$176,124,303						

AVIATION IMPROVEMENTS

These projects include improvements and expansion of general aviation facilities at Meacham, Spinks, and Alliance Airports. Projects are generally funded from the proceeds of airport improvement bonds, general obligation bonds, and other sources to include:

- FAA/AIP (Federal Aviation Administration - Airport Improvement Project Grant)
- TXDOT (Texas Department of Transportation)
- GAS WELL REVENUE**

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY11-12 Oper. Impact
<u>Meacham International Airport:</u>							
Lincoln Ave Design Fill	\$3,000,000	Gas Well	Oct-09	Nov-10	Oct-11	Jun-12	N/A
Terminal Renovation	\$14,600,000	Gas Well	Jun-10	Oct-10	Jun-12	Aug-13	N/A
South Perimeter Road	\$2,247,500	TXDOT	May-09	Jun-10	Jan-12	Oct-12	N/A
Terminal Area Taxilane and Apron	\$270,511	Gas Well	Feb-11	Dec-11	TBD	TBD	N/A
51S Apron and Taxilane Improvements	\$314,687	TXDOT	Apr-11	Sep-11	Nov-11	Apr-12	N/A
North Main Lighting	\$200,000	Gas Well	Aug-11	TBD	TBD	TBD	N/A
North Main Perimeter Fence	\$2,064,000	Gas Well	Aug-11	TBD	TBD	TBD	N/A
Apron A	\$3,684,418	TXDOT	Aug-10	Dec-11	Apr-12	TBD	N/A
Runway 9/27 Overlay/Rehab	\$3,000,000	TXDOT	Jan-12	TBD	TBD	TBD	N/A
<u>Alliance Airport:</u>							
Alliance Runway Extension	\$220,000,000	FAA/AIP	Sep-01	May-11	TBD	TBD	N/A
Alliance Pavement Rehab Phase 7	\$1,015,782	FAA/AIP	May-10	Aug-11	Dec-11	Jun-12	N/A
Alliance Control Tower Rehab	\$1,267,000	Gas Well	Jul-11	TBD	TBD	TBD	N/A
<u>Spinks Airport:</u>							
Spinks Stone Road Alsby Improvements	\$1,458,997	Gas Well	Oct-08	Dec-11	Feb-12	TBD	N/A
ARFF/Community Fire Station	\$5,564,390	Gas Well	Aug-08	TBD	TBD	TBD	N/A
Airport Eastside Improvements	\$810,000	TXDOT	Jul-11	Jan-12	TBD	TBD	N/A
Spinks Phase II	\$865,150	TXDOT	Feb-05	Sep-11	Nov-11	Mar-12	N/A
Airport Administrative and Maintenance Building	\$750,000	Gas Well	TBD	TBD	TBD	TBD	N/A
TOTAL:	\$261,112,435						

FORT WORTH PUBLIC ART

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
Parks Design Enhancements - Various playground projects included in the 2004 CIP; Neighborhoods select theme: Nature, Western, Geometric or Freeform by Benito Huerta, etal (CW)	\$149,084.00	2004 CIP	Apr-04	Dec-06	4 pilot projects complete; remaining TBD	TBD	N/A
Westside Water Treatment Plant - Mosaic mural set into an exterior plaza wall and a complementary large-scale painting in the lobby both by Julie Lazarus (CW)	\$128,744.00	Public Art Fund	Mar-10	Oct-10	Feb-11	Apr-12	N/A
Water Department Master Plan - To recommend approaches, sites and projects to be implemented over the next 5-10 years (CW)	\$50,000.00	Public Art Fund	Jun-11	Jan-13	N/A	N/A	N/A
Mural Artist-in-Residence - A professional artist to design murals for highly visible areas to be implemented by community members through the PACSD Graffiti Abatement program (CW)	\$15,000.00	Public Art Fund	Nov-11	TBD	Jan-12	Jun-12	N/A
Hats Sculpture - Acquisition of 5 limestone sculptures by Cam Schoepp; relocation to FWCAC from General Worth Square (CD 9, 7)	\$100,000.00	2004 CIP	Sep-10	Dec-11	Dec-12	May-12	N/A
Trinity River Vision Bridges Roundabout - Wind-activated vertical sculpture by Ned Kahn to slow traffic and enhance the pedestrian experience (CD 2, 9)	\$697,917.00	2004 CIP; 2008 CIP	Jan-07	Jan-12	Sep-12	TBD	N/A
Six Points Urban Village - Integral public art/design enhancements TBD by Eric McGehearty (CD 2)	\$50,000.00	Public Art Fund	Jun-08	TBD	TBD	TBD	N/A
North Main Street - Bronze equestrian vaquero sculpture by David Newton and Tomas Bustos (CD 2)	\$236,000.00	General Fund; Public Art Fund; Private Funds	Oct-03	Aug-04	Apr-08	TBD	N/A
Lebow Channel Improvements - Public Art Master Plan; NE 28th Street Bridge enhancements by Leticia Huerta (CD 2)	\$378,851.00	2004 CIP	Sep-05	Oct-08	Jun-09	Dec-11	N/A
Lebow Channel Improvements - Dewey & Brennan Street Bridge enhancements by Leticia Huerta (CD 2)	\$100,000.00	2004 CIP	Sep-05	Dec-11	Jul-12	Jul-13	N/A
North Beach / Keller - Hicks - Public art / design enhancements TBD (CD 2)	\$386,000.00	Critical Capital; 2008 CIP	Jan-11	Visioning only May-12	TBD	TBD	N/A
Meacham Airport Terminal - Sculptural installation of metal "paper" airplanes by Kipp Kobayashi (CD2)	\$200,000.00	Aviation Gas Well Revenue	Oct-10	May-12	TBD-Based on City's construction schedule	TBD-Based on City's construction schedule	N/A
Rosen Park (CID - FY 2011) - Public art project TBD (CD 2)	\$50,000.00	Public Art Fund	Dec-11	TBD	TBD	TBD	N/A
Marine Creek Park Corridor - Public Art Master Plan; Parks Design Enhancements by Benito Huerta (CD 2)	\$43,866.00	2004 CIP; Public Art Fund	Jul-11	Master Plan Mar-12	TBD	TBD	N/A

FORT WORTH PUBLIC ART

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
Chisholm Trail Parkway (SH 121) - Public Art Master Plan by Lorna Jordan complete; Design / Commission of public art for specific locations by Norie Sato (CD 2, 9)	\$709,500.00	2004 CIP	Dec-04	Feb-12	TBD	TBD	N/A
Bomber Heights / Z Boaz Park - A limestone sculptural gateway element and benches; Design of street toppers by Ann Ekstrom (CD 3)	\$20,070.00	2004 CIP	Dec-07	Dec-11	Apr-12	Jul-12	N/A
Clearfork / Main Street Bridge - Paint on metal murals for the east and west abutment walls by Devon Nowlin and Tommy Fitzpatrick (CD 3)	\$168,033.00	Critical Capital	Jun-09	Dec-11	Jan-12	Aug-12	N/A
Dirks Road (West) - Public art/design enhancements TBD; Artist TBD (CD 3)	\$100,032.00	Critical Capital	Feb-12	TBD	TBD	TBD	N/A
East First Street Bridge - Vertical sculptural elements by Ken Bernstein flanking the entrances of the bridge (CD 4)	\$210,000.00	2004 CIP	Nov-05	Feb-12	Apr-12	Sep-12	N/A
Precinct Line Road / Bridge - Public art/design enhancements TBD by Sally Weber (CD 4, 5)	\$104,000.00	2004 CIP	Oct-07	Aug-12	Mar-13, based on City's construction schedule	est. Spring, 2014	N/A
I-30 Welcome Monument - A TXDOT grant-funded project to identify the eastern entrance to Fort Worth (CD 4)	\$305,000.00	Public Art Fund (\$40K); TXDOT GCCAA \$265,000	Jun-11	Sep-12	Apr-13	Sep-13	N/A
Bonnie Brae Street - Public art project TBD (CD 4)	\$119,365.00	Critical Capital	Dec-11	TBD	TBD	TBD	N/A
East Regional Library (CID - FY 2010) - Public art project TBD (CD 4)	\$50,000.00	Public Art Fund	Sep-10	TBD	TBD	TBD	N/A
Fire Station 27 - Freestanding sculpture depicting cascading water By Tom Orr and Frances Bagley (CD 5)	\$92,200.00	2004 CIP	Aug-10, Design Contract #2	Apr-11	Oct-11	May-12	N/A
Dallas Avenue - Public art / design enhancements at the police station TBD (CD 5)	\$45,000.00	2004 CIP	Apr-10	TBD	TBD	TBD	N/A
Stop Six (Capers Avenue) - Public art project that commemorates Stop Six community history TBD (CD 5)	\$97,269.00	Critical Capital	Oct-10	TBD	TBD	TBD	N/A
Plaza Circle (CID - FY 2010) - Public art project that commemorates community leaders TBD (CD 5)	\$50,000.00	Public Art Fund	Jan-12	TBD	TBD	TBD	N/A
East Rosedale Street - Public art / design enhancements TBD (CD 5)	\$140,719.00	2004 CIP	Sep-07	TBD	TBD	TBD	N/A
Southwest Community Center Mural Project (Year 2) - Professional artist designs and implements a mural with youth participation (CD 6)	\$30,000.00	Public Art Fund	Apr-11	Nov-11	NA	Mar-12	N/A
Far Southwest Community Center - Public art / design enhancements informed by Summer Creek Corridor Workshop by Etty Horowitz (CD 6)	\$67,000.00	2004 CIP; Public Art Fund	Mar-10	Feb-12	Apr-12	Dec-12	N/A

FORT WORTH PUBLIC ART

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
Dirks/Alta Mesa - Public art / design enhancements informed by Summer Creek Corridor Workshop that involves Crowley ISD students TBD (CD 6)	\$109,795.00	Critical Capital	Mar-10	TBD	TBD	TBD	N/A
Summer Creek Drive - Public art / design enhancements informed by Summer Creek Corridor Workshop that involves Crowley ISD students (CD 6)	\$109,795.00	Critical Capital	Mar-10	TBD	TBD	TBD	N/A
Summer Creek Drive - Sculptural informed by the Summer Creek Corridor Workshop by Jill Bedgood (CD 6)	\$152,902.00	2008 CIP	Mar-10	Feb-12	TBD	TBD	N/A
Thomas Place Community Center (CID - FY 2009) - Kinetic sculpture referencing historic schoolhouse building by David Hickman (CD 7)	\$50,000.00	Public Art Fund	Sep-09	May-11	Jun-11	TBD	N/A
Lake Como Park Master Plan - Approaches to commemorating the history of the community and future park infrastructure development; Conceptual design for a pilot project by Anitra Blayton, Mel Ziegler (CD 7)	\$50,000.00	Public Art Fund	Jul-06	Jan-12	N/A	N/A	N/A
Lake Como Park - Pilot project based upon the Lake Como Park Master Plan (CD 7)	\$80,000.00	Public Art Fund	May-12	TBD	TBD	TBD	N/A
Will Rogers Memorial Center Equestrian Multi-Purpose Facility - Mosaic murals on exterior facades by Mike Mandel (CD 7)	\$281,702.00	CO Sale	Sep-10	Sep-11	Sep-11	Apr-12	N/A
Crestline Drive Area - Public art project TBD possibly in partnership with UNTHSC (CD 7)	\$155,858.00	Critical Capital	Jun-11	TBD	TBD	TBD	N/A
Silver Creek Road - Public art project possibly involving White Settlement ISD art students TBD (CD 7)	\$100,000.00	2008 CIP	Oct-10	TBD	TBD	TBD	N/A
Avondale-Haslet - Public Art / design enhancements TBD (CD 7)	\$200,000.00	2008 CIP	Oct-10	TBD	TBD	TBD	N/A
Old Decatur Road - Public art / design enhancements TBD (CD 7)	\$192,172.00	2008 CIP	Oct-10	TBD	TBD	TBD	N/A
Northwest Library - Public art to complement Letters art glass windows by Sandra Fiedorek (CD 7)	\$11,320.00	2004 CIP	Jan-11	Feb-12	Mar-12	Jul-12	N/A
Police Crime Lab (FY 2009 CID) - Sculptural design enhancements to tower by Tommy Fitzpatrick (CD 8)	\$50,000.00	Public Art Fund	Jun-09	Jan-12	Mar-12	May-12	N/A
East Rosedale Street - Public art / design enhancements TBD (CD 8)	\$292,293.00	2004 CIP	Sep-07	TBD	TBD	TBD	N/A
Sargent Street - Sculptural street clock based on the Trout Lily by Jack Mackie (CD 8)	\$45,000.00	2004 CIP	Apr-10	Apr-12	Jun-12	Dec-12	N/A
Fire Station #5 - Tile mosaic mural depicting history of FS #5 and historic neighborhood architecture by Oscar Alvarado (CD 8)	\$66,000.00	2007 CO Sale; Public Art Fund; 2008 CO Sale	Sep-07	Feb-12	Mar-12	Jun-12	N/A

FORT WORTH PUBLIC ART

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
Guinn School Plaza - Commemoration of James E. Guinn and the site of the historic school with design enhancements by Anita Knox, Tina McIntyre, Earline Green, Frank Frazier and Raymond Wade (CD 8)	\$100,000.00	2004 CIP; Public Art Fund	Jun-08	Mar-12	Pending Plaza Construction	Pending Plaza Completion	N/A
Hemphill-Lamar Connector - Public Art that incorporates lighting to create inviting "gateways" from the north and south by Dan Corson (CD 8, 9)	\$233,180.00	2004 CIP	Feb-08	Dec-11	Jan-12	TBD	N/A
Berry / Riverside Urban Village - Integral public art / design enhancements by Charlotte Lindsey and Larry Enge (CD 8)	\$50,000.00	Public Art Fund	Jun-08	Nov-11	Feb-12	Aug-12	N/A
Near East Side Urban Village - Permanent metal banners on light poles by Michael Pavlovsky (CD 8)	\$50,000.00	Public Art Fund	Jun-08	Mar-10	Jun-12	Feb-13	N/A
South Main Urban Village - Integral public art / design enhancements by Benito Huerta TBD (CD 8)	\$50,000.00	Public Art Fund	Jun-08	TBD	TBD	TBD	N/A
Stone Road - Public Art to create identity and assist with wayfinding by Peter Richards (CD 8)	\$250,000.00	Aviation Gas Well Revenue	Jun-10	Jul-12	TBD-Based on City's construction schedule	TBD-Based on City's construction schedule	N/A
Fire Station #42 - Public art / design enhancements by Tierney Malone (CD 8)	\$98,440.00	Aviation Gas Well Revenue	Mar-11	Mar-12	TBD-Based on City's construction schedule	TBD-Based on City's construction schedule	N/A
Hazel Harvey Peace Commemoration - Etched glass with photo imagery and text by Tina McIntyre (CD 8)	\$18,769.00	Critical Capital	Apr-11	Feb-12	Mar-12	Jun-12	N/A
West Rosedale Street - Streetscape design enhancements by Juan and Patricia Navarette (CD 8)	\$152,297.00	2004 CIP; Critical Capital	Aug-06	Jan-12	Mar-12	Dec-12	N/A
Hemphill / Berry Urban Village - Integral / functional streetscape enhancements by Leticia Huerta (CD 9)	\$50,000.00	Public Art Fund	Jun-08	Apr-09	Pending Streetscape Construction	Pending Streetscape Completion	N/A
6th Avenue / Rosemont Park - Sculptural element by Art Garcia (CD 9)	\$114,972.00	2008 CIP	Nov-11	Mar-12	Jun-12	Oct-12	N/A
Ryan Place / Elizabeth Boulevard - Sculpture in traffic circle by Alice Bateman (CD 9)	\$60,000.00	2008 CIP	Nov-10	Nov-11	Dec-11	Mar-12	N/A
Fairmount Park (CID - FY 2011) Public art project TBD (CD 9)	\$50,000.00	Public Art Fund	Dec-11	TBD	TBD	TBD	N/A
Mural Project (Year 3) - A mural project to complement the City's efforts to curb graffiti by involving community youth in a location TBD (CD 9)	\$30,000.00	Public Art Fund	Nov-12	Jan-12	Feb-12	May-12	N/A
CONSERVATION - WRMC Exhibition Barn Murals - Condition assessment and conservation recommendations by McKay Lodge (CD 7)	\$18,870.00	Conservation Fund	Mar-11	N/A	Jun-11	Nov-11	N/A

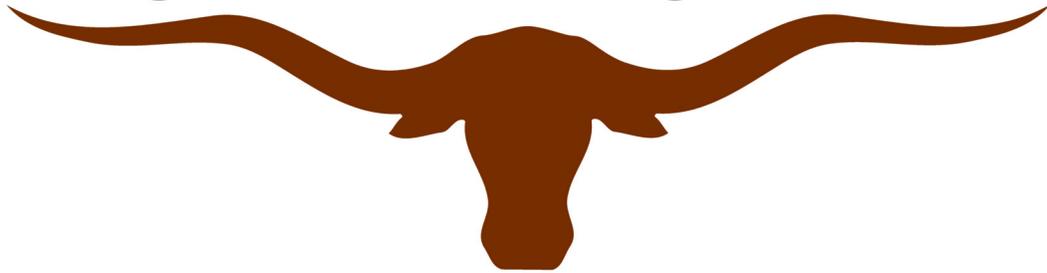
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FORT WORTH PUBLIC ART

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PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 11-12 Operating Impact
CONSERVATION - Intimate Apparel & Pearl Earrings - Ceiling hatch to improve access for annual inspections (CD 9)	\$5,000.00	Conservation Fund	Nov-12	N/A	N/A	Jan-12	N/A
CONSERVATION - Panther Fountain - Weir repairs to prevent damage to the fountain (CD 9)	\$8,000.00	Conservation Fund; Private Funds	Jul-11	N/A	Jan-12	Feb-12	N/A
CONSERVATION - Runnels - Replacement of damaged ceramic tiles (CD 7)	\$25,000.00	Conservation Fund	Jan-12	N/A	N/A	Feb-12	N/A
CONSERVATION - Along the River - Reinstallation of granite elements at Heritage Park (CD 9)	\$13,000.00	Conservation Fund	Feb-12	N/A	N/A	Feb-12	N/A
TOTAL:	\$8,218,015.00						

FORT WORTH



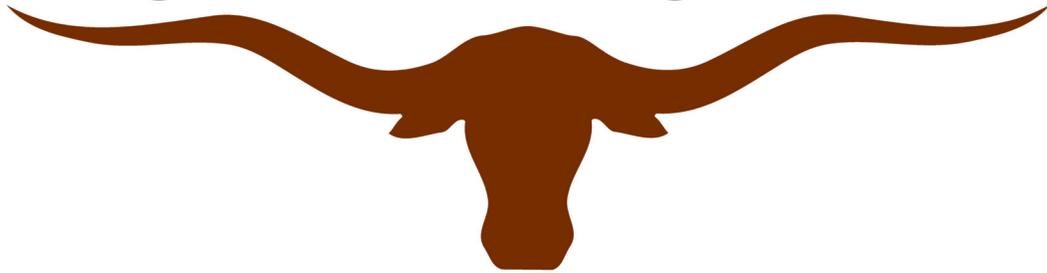
FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water and wastewater services to residential, commercial, industrial and wholesale customers. It serves approximately 1,090,000 people in Fort Worth and 30 surrounding communities by providing an average of more than 180 million gallons of water for use everyday.

The Water and Sewer Fund provides resources for three separate departments: Water, Wastewater and Reclaimed Water. Water and wastewater services are billed separately to more accurately capture the cost of each service. However, the departments share administrative staff and many of the employees are partially expensed to all departments.

Operations are completely financed through fees for services. The system wide increases for these proposed changes are 4.83% for the Water System and 4.95% for the Sewer System. The budget includes a wholesale rate increase of 10.66% for Water and a decrease of 5.51% for Wastewater. In addition, debt is issued for larger capital projects. Capital projects are funded by long term debt to allow the Department to improve and expand infrastructure related to growth, replace aging infrastructure in older portions of the system and upgrade technology in water treatment plants. As a result, debt service payments made from the Water and Sewer Fund will continue to increase in the coming years. Additionally, the costs for purchase of raw water, power and other contractual services continue to rise moderately on an annual basis.

FORT WORTH



**WATER AND SEWER FUND BUDGET SUMMARY
FY2012**

REVENUES:

Utility Income	\$349,523,464
Connections and Extensions	3,121,299
Impact Fees	10,639,663
Interest on Investments	814,900
Transfers from Other Funds	152,872
Other Revenue	<u>9,749,703</u>
TOTAL REVENUE	\$374,001,901

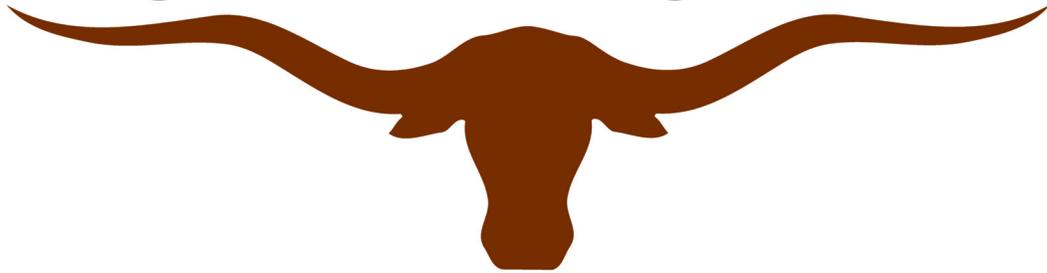
EXPENDITURES:

Personal Services	\$64,205,557
Supplies	19,879,432
Contractual Services	<u>191,366,680</u>
TOTAL RECURRING EXPENSES	\$275,451,669

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$4,561,555
Debt Service	<u>93,988,677</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$98,550,232
TOTAL EXPENDITURES	\$374,001,901

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
WATER AND SEWER FUND**

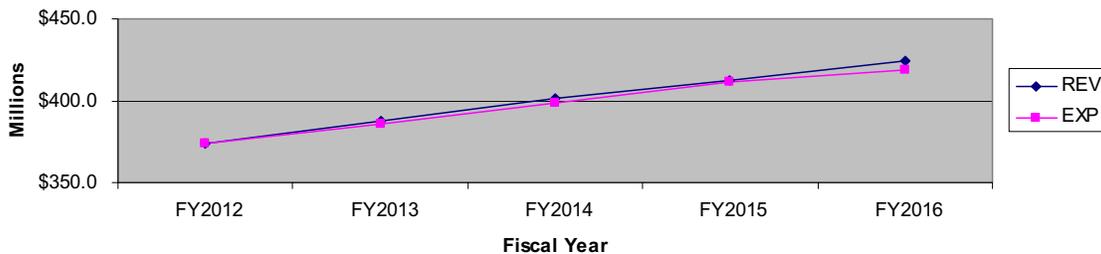
Cash Balance as of 9/30/11*	\$59,111,735
Plus: Projected Revenues	\$374,001,901
Less: Projected Expenditures	(\$374,001,901)
Estimated Available Cash as of 9/30/12	\$59,111,735

* Preliminary cash balance due to pending audit of actual ending balances

WATER AND SEWER FUND FIVE YEAR FORECAST FISCAL YEAR 2012 THROUGH 2016

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$59,111,735	\$59,111,735	\$61,616,907	\$64,244,463	\$65,649,623
Revenues					
Interest	\$814,900	\$831,198	\$851,978	\$877,537	\$903,863
Utility Income	\$349,523,464	\$363,329,641	\$375,973,512	\$387,252,718	\$398,870,299
Connections and Extensions	\$3,121,299	\$3,152,512	\$3,184,037	\$3,215,877	\$3,248,036
Impact Fees	\$10,639,663	\$10,746,060	\$10,853,520	\$10,962,055	\$11,071,676
Other Revenue	<u>\$9,902,575</u>	<u>\$10,001,601</u>	<u>\$10,101,617</u>	<u>\$10,202,633</u>	<u>\$10,304,659</u>
Total Revenue	\$374,001,901	\$388,061,011	\$400,964,664	\$412,510,821	\$424,398,534
Total Resources	\$433,113,636	\$447,172,746	\$462,581,571	\$476,755,284	\$490,048,157
Expenditures					
Personnel Services	\$64,205,557	\$65,812,800	\$67,544,782	\$69,411,072	\$71,376,529
Supplies	\$19,879,432	\$21,270,992	\$22,334,542	\$23,451,269	\$24,623,832
Contractual	\$191,366,680	\$204,762,348	\$215,000,465	\$225,750,488	\$237,038,013
Capital	\$4,561,555	\$4,607,171	\$4,653,242	\$4,699,775	\$4,746,772
Debt Service	<u>\$93,988,677</u>	<u>\$89,102,529</u>	<u>\$88,804,077</u>	<u>\$87,793,057</u>	<u>\$81,212,718</u>
Total Expenditures	\$374,001,901	\$385,555,840	\$398,337,108	\$411,105,661	\$418,997,864
Projected Variance	\$0	\$2,505,172	\$2,627,556	\$1,405,160	\$5,400,670
Projected Cash Balance	\$59,111,735	\$61,616,907	\$64,244,463	\$65,649,623	\$71,050,292
Reserve Requirement (20%)	\$45,355,498	\$48,634,392	\$51,241,122	\$53,987,730	\$56,872,839
Excess/(Deficit)	\$13,756,237	\$12,982,514	\$13,003,341	\$11,661,893	\$14,177,453

WATER AND SEWER FUND PROJECTED REVENUES AND EXPENDITURES



**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Water Administration	\$8,200,310	\$3,546,036	\$1,845,586	\$1,917,178	\$1,810,696	\$1,969,615
Education	537	7	0	0	0	0
Raw Water Purchases	43,095,200	44,238,887	52,313,095	52,313,095	51,324,149	59,234,061
Engineering	2,553,168	2,190,565	2,184,553	2,184,553	2,143,255	2,188,233
Engineering - Water	1,756,094	1,696,203	2,001,281	2,066,281	1,963,448	2,048,052
Customer Service - Water	15,302,859	18,498,993	18,193,838	18,525,613	17,849,895	19,086,875
Production	25,035,359	24,029,668	27,178,465	27,724,868	26,664,673	27,400,103
Pretreatment	556,043	381,389	458,992	458,992	450,315	512,487
Field Operations	16,829,531	17,224,226	16,046,806	16,348,345	15,743,451	17,069,461
Bonded Debt Service	50,934,253	48,699,250	49,130,571	49,130,571	48,201,788	51,453,352
Non-Departmental	<u>64,311,376</u>	<u>39,365,736</u>	<u>40,205,743</u>	<u>40,207,517</u>	<u>39,445,678</u>	<u>41,636,128</u>
SUB-TOTAL	\$228,574,730	\$199,870,960	\$209,558,930	\$210,877,012	\$205,597,349	\$222,598,365

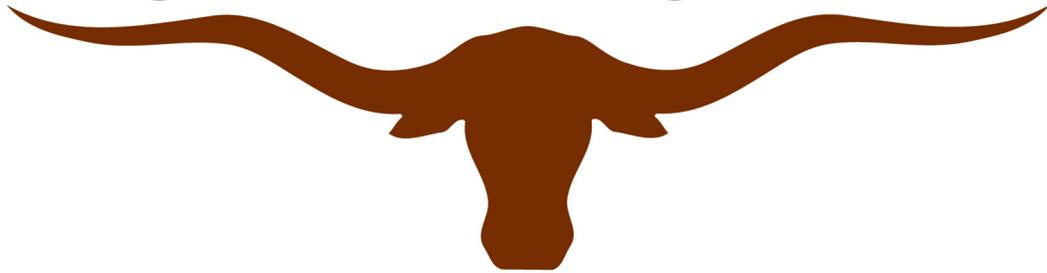
**COMPARISON OF WATER AND SEWER FUND
RECLAIMED WATER EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Reclaimed Water Administration	\$0	\$0	\$0	\$0	\$0	\$0
Regulatory & Lab Services	0	0	0	0	0	69,791
Operations	0	0	0	0	0	127,282
Bonded Debt Service	0	0	0	0	0	687,927
Non-Departmental	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
SUB-TOTAL	\$0	\$0	\$0	\$0	\$0	\$885,000

**COMPARISON OF WATER AND SEWER FUND
WASTEWATER EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Sewer Administration	\$8,008,612	\$3,564,578	\$1,734,811	\$1,734,811	\$1,710,680	\$1,931,763
Engineering	1,778,527	1,428,333	1,459,501	1,459,501	1,439,200	1,611,039
Engineering - Sewer	1,590,642	1,694,135	1,853,833	1,918,833	1,828,047	1,973,385
Customer Service - Sewer	8,479,340	9,095,632	9,186,666	9,287,474	9,058,881	9,794,448
Treatment - Sewer	25,074,934	23,356,936	24,697,102	24,718,428	24,353,570	25,084,564
Pretreatment	1,358,168	1,386,426	1,453,468	1,453,468	1,433,251	1,505,510
Field Operations	16,945,377	16,389,218	17,058,409	17,343,409	16,821,130	19,664,219
Bonded Debt Service	40,668,960	42,311,279	39,312,878	39,312,878	38,766,043	40,897,118
Non-Departmental	<u>76,519,811</u>	<u>44,281,237</u>	<u>46,722,257</u>	<u>46,722,257</u>	<u>46,072,359</u>	<u>48,056,490</u>
SUB-TOTAL	\$180,424,371	\$143,507,774	\$143,478,925	\$143,951,059	\$141,483,159	\$150,518,535
TOTAL	\$408,999,101	\$343,378,734	\$353,037,855	\$354,828,071	\$347,080,508	\$374,001,898

FORT WORTH



**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Utility Income						
Water Service Revenue	\$132,601,869	\$129,439,468	\$151,414,278	\$151,414,278	\$152,705,619	\$160,874,177
Water Contracts	<u>39,748,544</u>	<u>39,961,705</u>	<u>38,377,516</u>	<u>38,377,516</u>	<u>42,322,165</u>	<u>43,428,333</u>
Sub-Total	\$172,350,413	\$169,401,173	\$189,791,794	\$189,791,794	\$195,027,784	\$204,302,510
Connections and Extensions						
Water Taps	\$449,787	\$327,498	\$824,000	\$824,000	\$328,032	\$461,440
Water Extensions	<u>1,451,890</u>	<u>862,480</u>	<u>1,421,400</u>	<u>1,421,400</u>	<u>844,849</u>	<u>795,984</u>
Sub-Total	\$1,901,677	\$1,189,978	\$2,245,400	\$2,245,400	\$1,172,881	\$1,257,424
Use of Money and Property						
Interest on Investments	\$1,073,511	\$619,396	\$628,200	\$628,200	\$366,977	\$459,200
Unrealized Gain	56,749	81,293	0	0	-202,114	0
Gain on Loss/Assets	15,903	0	0	0	0	0
Sale of Equipment	0	140,245	128,800	128,800	58,105	128,800
Salvage Sales	0	20,081	0	0	39,185	0
Gas Well Royalties	2,127	0	0	0	0	0
Gas Well Bonus	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$1,148,290	\$861,015	\$757,000	\$757,000	\$262,153	\$588,000
Interdepartmental Charges						
Insurance Fund	<u>\$46,324</u>	<u>\$120,430</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Sub-Total	\$46,324	\$120,430	\$0	\$0	\$0	\$0
Other Revenue						
Impact Fees	\$10,575,565	\$0	\$8,623,008	\$8,623,008	\$8,623,008	\$6,623,000
Miscellaneous Revenues	5,190,418	7,704,999	7,192,404	7,192,404	10,979,993	9,668,544
Contribs from Cap Prjcts	7,598,815	0	0	0	0	0
Resale of Treated Wastewater	0	0	622,050	622,050		
Transfer from Storm Water	0	110,000	113,500	113,500	35,935	35,936
Transfers	1,574,279	400,000	216,036	216,036	146,036	0
Tower Leases	<u>132,121</u>	<u>39,783</u>	<u>119,367</u>	<u>119,367</u>	<u>167,756</u>	<u>122,948</u>
Sub-Total	\$25,071,198	\$8,254,782	\$16,886,365	\$16,886,365	\$19,952,728	\$16,450,428
Total Water Revenue	\$200,517,902	\$179,827,378	\$209,680,559	\$209,680,559	\$216,415,544	\$222,598,362

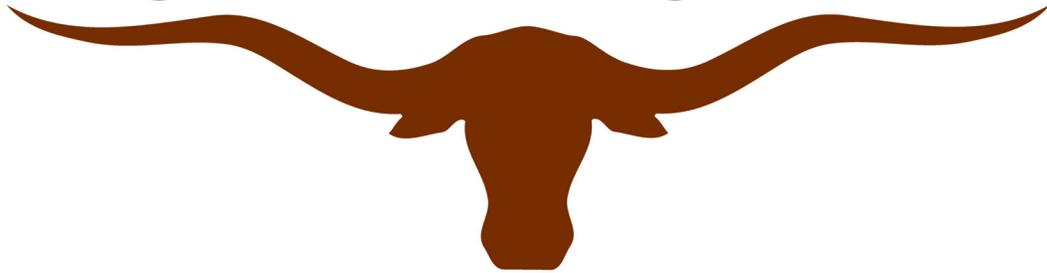
**COMPARISON OF WATER AND SEWER FUND
RECLAIMED WATER REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Other Revenue						
Resale of Treated Wastewater	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$885,000</u>
Sub-Total	\$0	\$0	\$0	\$0	\$0	\$885,000
Sub-total Reclaime Water Revenue	\$0	\$0	\$0	\$0	\$0	\$885,000

**COMPARISON OF WATER AND SEWER FUND
SEWER REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	RE-ESTIMATE	ADOPTED
	FY2009	FY2010	FY2011	BUDGET	FY2011	FY2012
				FY2011		
Utility Income						
Sewer Service Revenue	\$101,500,969	\$99,469,139	\$112,975,476	\$112,975,476	\$111,214,289	\$120,407,610
Sewer Contracts	<u>20,806,619</u>	<u>25,578,989</u>	<u>23,887,611</u>	<u>23,887,611</u>	<u>21,065,143</u>	<u>24,126,098</u>
Sub-Total	\$122,307,588	\$125,048,128	\$136,863,087	\$136,863,087	\$132,279,432	\$144,533,708
Connections and Extensions						
Sewer Taps	\$281,364	\$239,044	\$398,261	\$398,261	\$388,716	\$238,261
Sewer Extensions	<u>535,463</u>	<u>428,265</u>	<u>603,532</u>	<u>603,532</u>	<u>749,833</u>	<u>453,532</u>
Sub-Total	\$816,827	\$667,309	\$1,001,793	\$1,001,793	\$1,138,549	\$691,793
Use of Money and Property						
Interest on Investments	\$824,103	\$474,559	\$480,704	\$480,704	\$300,770	\$355,700
Unrealized Gain	43,604	63,668	0	0	(153,727)	0
Gain on Loss/Assets	85,969	0	0	0	0	0
Gas Lease Bonus	0	0	0	0	0	0
Gas Lease Royalties	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$953,676	\$538,227	\$480,704	\$480,704	\$147,043	\$355,700
Other Revenue						
Impact Fees	\$0	\$0	\$4,016,663	\$4,016,663	\$4,016,663	\$4,016,663
Industrial Waste Monitor	391,683	370,162	375,000	375,000	392,708	440,000
Resale of Treated Waste	65,440	59,233	85,000	85,000	43,997	0
Liquid Waste Program	59,760	78,400	75,000	75,000	75,000	75,000
Contribs from Cap Prjcts	3,522,177	0	0	0	0	0
Transfers	4,429,898	148,865	40,500	40,500	40,500	0
Transfer from Storm Water	0	110,000	113,500	113,500	35,936	35,936
Miscellaneous Revenue	<u>332,041</u>	<u>374,444</u>	<u>306,048</u>	<u>306,048</u>	<u>492,560</u>	<u>369,739</u>
Sub-Total	\$8,800,999	\$1,141,104	\$5,011,711	\$5,011,711	\$5,097,364	\$4,937,338
Sub-total Sewer Revenue	\$132,879,090	\$127,394,768	\$143,357,295	\$143,357,295	\$138,662,388	\$150,518,539
Total	\$333,396,992	\$307,222,146	\$353,037,854	\$353,037,854	\$355,077,932	\$374,001,901

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: WATER	FUND/CENTER PE45/0601000:0609010
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Water Department is responsible for providing safe, clean drinking water to Fort Worth residents and customer cities. The Department's Business Services Division performs metering and billing functions for water, sewer, storm water and refuse collection services, processes orders for new services, collects delinquent payments and investigates complaints. The Division is also responsible for coordinating the Department's internal and external communications and supports all technology needs of the Utility.

The Fiscal Services Section coordinates with the Engineering Section on all water and wastewater related projects and performs in-house engineering work. The Utility plans requirements for raw water to be sold to citizens and customer cities in the Raw Water Purchase Division. The Division is also responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.

The Regulatory Affairs Division serves as the departmental liaison on all intergovernmental and regulatory issues. The Laboratory provides laboratory analysis and the Pre-Treatment section provides backflow prevention services.

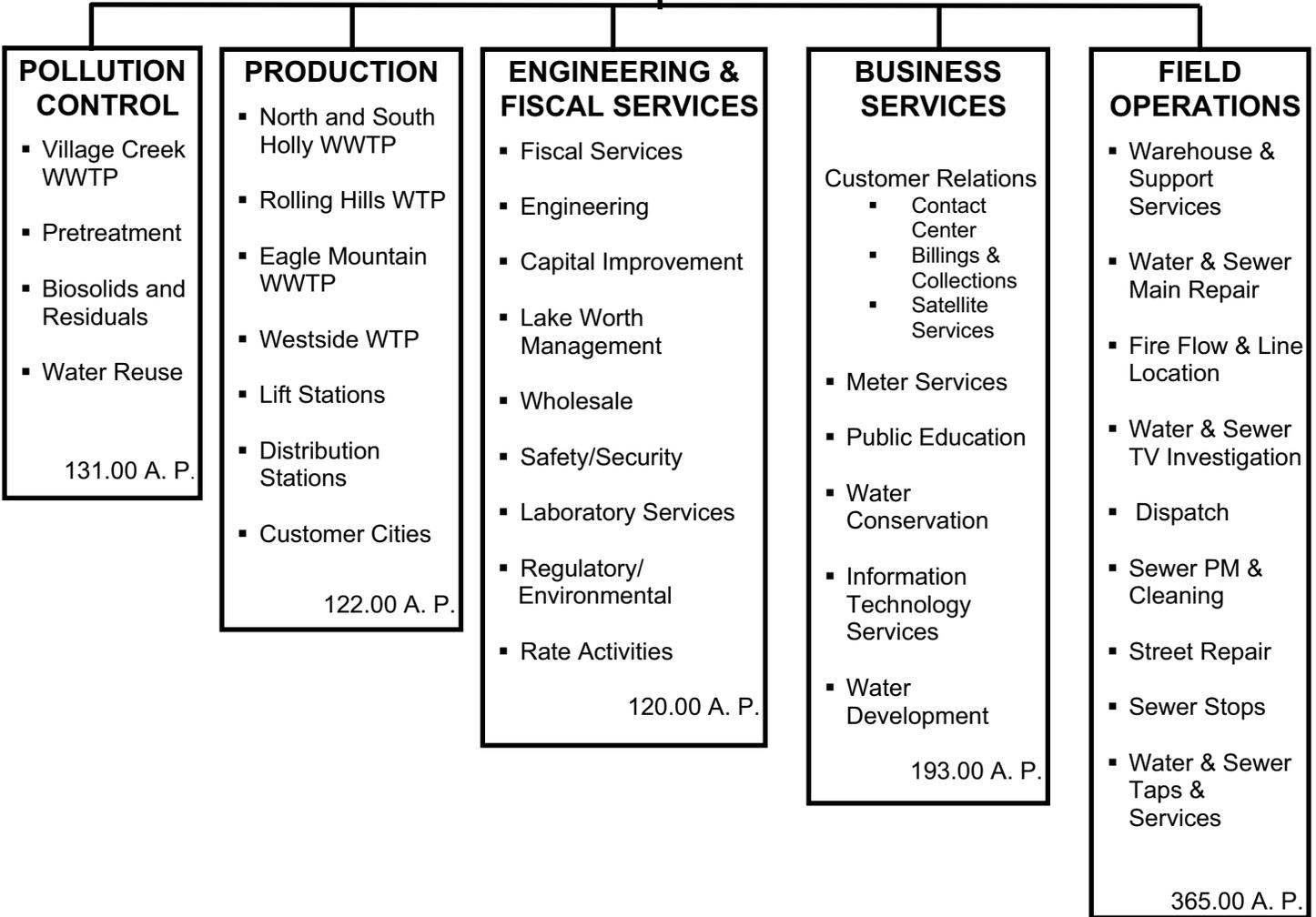
The Water Production Division treats and distributes a safe water supply to meet customer needs. The maintenance and construction of the water distribution system is performed by the Water Field Operations Division.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 31,244,141	\$ 31,532,321	\$ 33,513,767	\$ 33,513,767
Supplies	12,731,856	11,474,552	12,736,742	12,736,742
Contractual	105,381,044	116,224,858	122,962,358	122,985,550
Capital Outlay	1,814,669	1,196,627	1,908,955	1,908,955
Debt Service	48,699,250	49,130,571	51,453,352	51,453,352
Total Expenditures	\$ 199,870,960	\$ 209,558,930	\$ 222,575,173	\$ 222,598,365
Authorized Positions	479.50	490.50	491.25	491.25

**WATER AND SEWER – 932.00 A.P.
LAKE WORTH 0.00 A.P.**

WATER DIRECTOR
1.00 A. P.

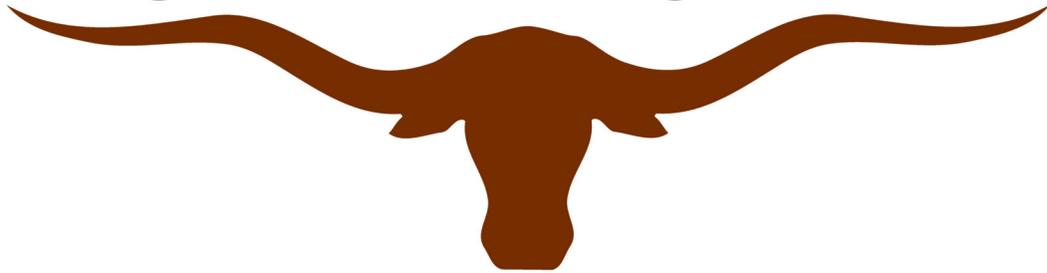
LAKE WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
WATER AND WASTEWATER		PE45/0601000:0709020	
CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED			
FY2011 ADOPTED:	\$353,037,854	A.P.	932.00
FY2012 ADOPTED:	\$374,001,901	A.P.	932.00
<p>A) The adopted budget increases by \$8,311,914 for contractual costs due to increased raw water purchases from Tarrant Regional Water District, environmental fees and bank charges.</p> <p>B) The adopted budget increases by \$5,545,228 for debt service requirements.</p> <p>C) The adopted budget decreases by (\$2,144,157) for electricity costs resulting from the new electricity contract.</p> <p>D) The adopted budget increases by \$1,834,928 for one-time capital equipment purchases.</p> <p>E) The adopted budget increases by \$1,616,869 for transfers to the General Fund, primarily related to street rental fees and payment in lieu of taxes.</p> <p>F) The adopted budget increases by \$1,451,291 for costs associated with the final implementation of the FY2012 compensation plan which included an across the board salary increase of 3% to all general employees.</p> <p>G) The adopted budget increases by \$1,106,942 for consultant services providing various studies.</p> <p>H) The adopted budget decreases by (\$1,035,006) for administrative service charges.</p> <p>I) The adopted budget increases by \$820,966 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).</p> <p>J) The adopted budget increases by \$679,312 for water treatment chemicals due to projected activity.</p> <p>K) The adopted budget increases by a net of \$517,104 for group health based on plan migration, turnover, and a 10.44% increase in the City's contribution to group health.</p>			

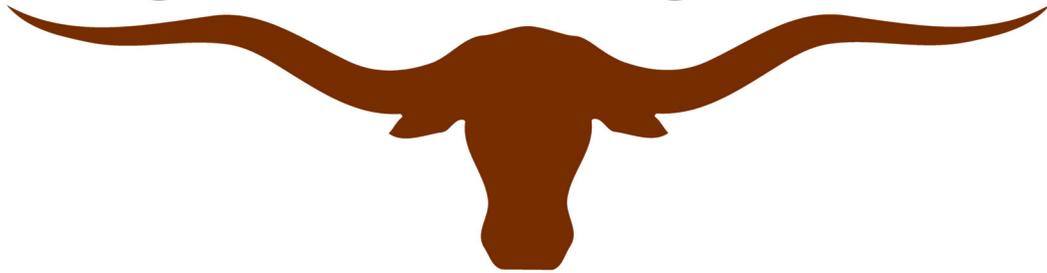
FORT WORTH



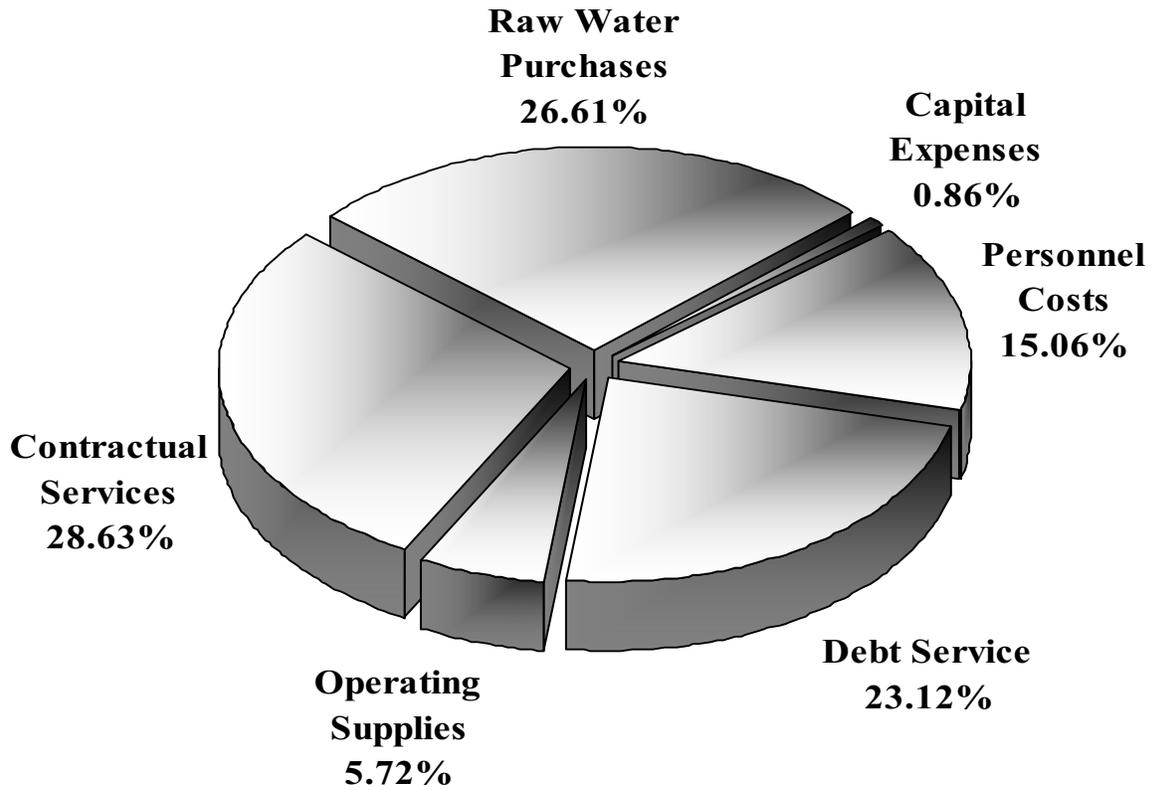
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2012 DEPARTMENTAL OBJECTIVES			
To provide a timely, professional response to requests for service and complaints within 60 seconds.			
To reduce number of intrusions to 4.			
To reduce total delinquent account to 9%.			
To reduce the number of unauthorized intrusions to 4%.			
To ensure distribution of safe drinking water by meeting or exceeding local, state and federal requirements.			
To conduct 100% customer irrigation system audits.			
DEPARTMENTAL MEASURES	ACTUAL 2010	ESTIMATED 2011	PROJECTED 2012
Answer 80% of all customer calls within 60 seconds	55.8%	80%	80%
To reduce number of intrusions	10	4	4
Total delinquent account not to exceed 9%	7%	9%	9%
To reduce number of unauthorized intrusions	15%	10%	4%
Meeting local, state and federal govt. codes	98%	98%	98%
100% customer irrigation system audits	121%	125%	100%

FORT WORTH

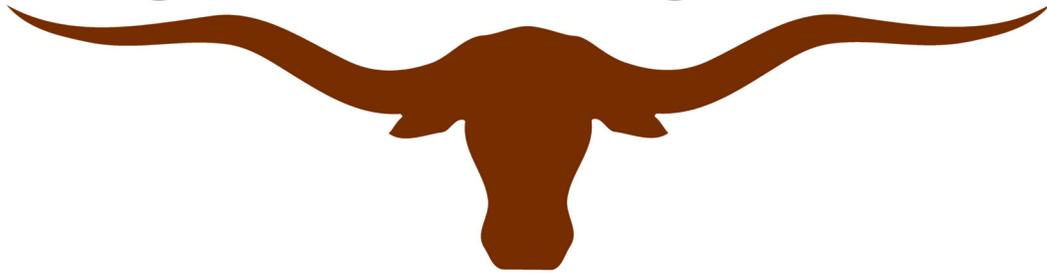


DISTRIBUTION OF EXPENDITURES WATER, FY2012



CHARACTER	AMOUNT	PERCENT
Personnel Costs	\$33,513,767	15.06%
Operating Supplies	12,736,742	5.72%
Contractual Services	63,751,488	28.63%
Raw Water Purchases	59,234,061	26.61%
Capital Expenses	1,908,955	0.86%
Debt Service	<u>51,453,352</u>	<u>23.12%</u>
Total	\$222,598,365	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 2,646,173	\$ 762,458	\$ 893,751	\$ 893,751	7.50	7.00	8.50	8.50
0601004	WHOLESALE	119,606	225,013	139,959	139,959	2.00	2.00	2.00	2.00
0601005	SAFETY AND SECURITY	780,257	858,114	935,904	935,904	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 3,546,036</u>	<u>\$ 1,845,586</u>	<u>\$ 1,969,615</u>	<u>\$ 1,969,615</u>	<u>23.00</u>	<u>22.50</u>	<u>24.00</u>	<u>24.00</u>
	<u>EDUCATION</u>								
0601500	PUBLIC INFORMATION	\$ 7	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 7</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RAW WATER PURCHASE</u>								
0602000	RAW WATER PURCHASE	\$ 44,238,887	\$ 52,313,095	\$ 59,234,061	\$ 59,234,061	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 44,238,887</u>	<u>\$ 52,313,095</u>	<u>\$ 59,234,061</u>	<u>\$ 59,234,061</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0602501	ENGINEERING ADMINISTRATION	\$ 1,756,179	\$ 1,508,467	\$ 1,630,776	\$ 1,630,776	19.50	19.50	18.00	18.00
0602502	PLANNING/DEVELOPMENT	179	9,714	0	0	0.00	0.00	0.00	0.00
0602503	FACILITIES	19	305	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0602504	LAKE WORTH	434,188	666,067	557,457	557,457	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 2,190,565</u>	<u>\$ 2,184,553</u>	<u>\$ 2,188,233</u>	<u>\$ 2,188,233</u>	<u>23.50</u>	<u>23.50</u>	<u>22.00</u>	<u>22.00</u>
	<u>ENGINEERING - WATER</u>								
0603000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 135,827	\$ 111,596	\$ 72,534	\$ 72,534	1.00	1.00	0.50	0.50
0603001	LABORATORY SERVICES	1,560,376	1,889,684	1,975,517	1,975,517	16.50	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,696,203</u>	<u>\$ 2,001,281</u>	<u>\$ 2,048,052</u>	<u>\$ 2,048,052</u>	<u>17.50</u>	<u>17.50</u>	<u>17.00</u>	<u>17.00</u>
	<u>CUSTOMER SERVICE - WATER</u>								
0604000	BUSINESS SERVICES ADMINISTRATION	\$ 72	\$ 212,026	\$ 218,819	\$ 218,819	0.00	1.50	1.50	1.50
0604001	CUSTOMER SERVICE ADMINISTRATION	394,456	181,800	186,222	186,222	3.00	2.00	2.00	2.00
0604002	CUSTOMER SERVICES	1,542,569	1,514,097	1,574,249	1,574,249	27.00	26.50	26.50	26.50
0604003	BOOKKEEPING & BILLING	3,239,114	2,692,674	2,685,084	2,685,084	6.00	6.00	6.00	6.00
0604004	SATELLITE OFFICE	302,790	461,356	445,054	445,054	5.00	7.50	7.50	7.50
0604007	COLLECTIONS AND CREDIT	902,150	998,734	1,153,042	1,153,042	3.00	3.00	3.00	3.00
0604009	METER SERVICES	5,754,231	5,821,816	6,102,677	6,102,677	55.00	55.00	55.00	55.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0604011	WATER APPLICATIONS	235,573	204,636	200,759	200,759	3.00	3.00	3.00	3.00
0604012	WATER INFORMATION AND TECHNICAL SERVICES	3,524,601	3,846,730	4,198,165	4,198,165	13.00	13.50	14.00	14.00
0604013	PUBLIC INFORMATION OFFICE	365,661	419,383	454,340	454,340	1.00	2.00	1.50	1.50
0604014	WATER CONSERVATION PROGRAM	2,237,776	1,840,585	1,868,463	1,868,463	6.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 18,498,993</u>	<u>\$ 18,193,838</u>	<u>\$ 19,086,875</u>	<u>\$ 19,086,875</u>	<u>122.00</u>	<u>128.00</u>	<u>128.00</u>	<u>128.00</u>
	<u>PRODUCTION</u>								
0605001	ADMINISTRATION	\$ 1,423,746	\$ 1,452,417	\$ 1,575,377	\$ 1,575,377	9.00	9.00	9.00	9.00
0605002	HOLLY COMPLEX	6,686,662	7,104,539	6,735,474	6,735,474	36.00	37.00	38.00	38.00
0605003	ROLLING HILLS PLANT	6,951,450	8,623,167	7,956,988	7,956,988	21.00	23.00	23.00	23.00
0605004	DISTRIBUTION SYSTEMS	3,690,184	3,615,198	3,036,771	3,036,771	19.50	18.50	10.50	10.50
0605005	CENTRAL MAINTENANCE	116,140	0	0	0	0.00	0.00	0.00	0.00
0605008	WESTSIDE TREATMENT PLANT	20,983	204,346	2,015,662	2,015,662	3.00	3.00	11.00	11.00
0605011	EAGLE MOUNTAIN LAKE PLANT	4,662,162	5,665,030	5,509,765	5,509,765	20.00	21.00	20.00	20.00
0605012	CUSTOMER CITIES METERS	478,341	513,768	570,065	570,065	5.50	4.50	4.50	4.50
	Sub-Total	<u>\$ 24,029,668</u>	<u>\$ 27,178,465</u>	<u>\$ 27,400,103</u>	<u>\$ 27,400,103</u>	<u>114.00</u>	<u>116.00</u>	<u>116.00</u>	<u>116.00</u>

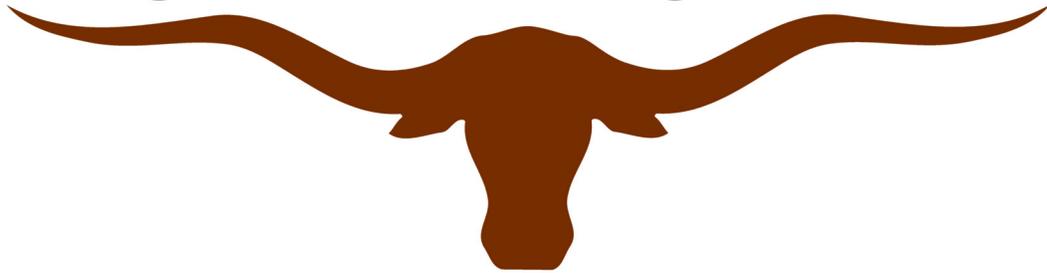
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>PRETREATMENT</u>								
0605500	PRETREATMENT	\$ 366,595	\$ 458,992	\$ 512,487	\$ 512,487	6.50	6.50	6.75	6.75
0605501	WATER CONSERVATION COMPLIANCE	14,794	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 381,389</u>	<u>\$ 458,992</u>	<u>\$ 512,487</u>	<u>\$ 512,487</u>	<u>6.50</u>	<u>6.50</u>	<u>6.75</u>	<u>6.75</u>
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	FIELD OPERATIONS ADMINISTRATION	\$ 1,418,185	\$ 1,189,687	\$ 1,297,970	\$ 1,297,970	11.00	12.50	13.00	13.00
0607002	FIRE FLOW AND LINE LOCATION	510,371	453,142	561,478	561,478	5.00	5.50	6.00	6.00
0607003	WAREHOUSE	1,066,626	378,890	514,698	514,698	16.50	5.00	5.00	5.00
0607004	VALVES & FIRE HYDRANTS	2,581,557	2,479,402	2,435,055	2,435,055	36.00	37.00	37.00	37.00
0607005	WATER TAPS AND SER- VICES	2,459,312	2,719,685	2,623,195	2,623,195	30.00	30.00	30.00	30.00
0607006	WATER INVESTIGATION	345,384	308,225	319,877	319,877	6.00	5.00	5.00	5.00
0607007	WATER MAIN REPAIR	5,139,035	4,253,765	4,274,595	4,274,595	34.00	34.00	34.00	34.00
0607008	WATER CONSERVATION	188,040	211,820	273,162	273,162	3.00	3.00	3.00	3.00
0607009	DISPATCH	3,087	265,633	281,506	281,506	0.00	5.50	5.50	5.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0607010	WATER NIGHT SUPERVI- SORS	3,353	314,072	306,088	306,088	0.00	4.00	4.00	4.00
0607011	STREET REPAIR	3,499,719	3,147,942	3,780,818	3,780,818	31.50	31.50	31.50	31.50
0607012	WATER MAINT E	3,951	0	0	0	0.00	0.00	0.00	0.00
0607013	LARGE EQUIPMENT	5,606	324,542	401,018	401,018	0.00	3.50	3.50	3.50
	Sub-Total	<u>\$ 17,224,226</u>	<u>\$ 16,046,806</u>	<u>\$ 17,069,461</u>	<u>\$ 17,069,461</u>	<u>173.00</u>	<u>176.50</u>	<u>177.50</u>	<u>177.50</u>
	<u>BONDED DEBT SERVICE</u>								
0608001	BONDED DEBT SERVICE	\$ 48,699,250	\$ 49,130,571	\$ 51,453,352	\$ 51,453,352	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 48,699,250</u>	<u>\$ 49,130,571</u>	<u>\$ 51,453,352</u>	<u>\$ 51,453,352</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - WATER</u>								
0609000	NONDEPARTMENTAL - WATER	\$ 22,267,827	\$ 17,844,831	\$ 19,252,024	\$ 19,275,216	0.00	0.00	0.00	0.00
0609010	RATE HEARINGS	45	0	0	0	0.00	0.00	0.00	0.00
0609020	WATER CAPITAL PROJECTS	17,097,864	22,360,912	22,360,912	22,360,912	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 39,365,736</u>	<u>\$ 40,205,743</u>	<u>\$ 41,612,936</u>	<u>\$ 41,636,128</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 199,870,960	\$ 209,558,930	\$ 222,575,173	\$ 222,598,365	479.50	490.50	491.25	491.25

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
WASTEWATER

FUND/CENTER
PE45/0701000:0709020

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Wastewater Department collects, monitors, treats and processes domestic and industrial waterborne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate sewage pumping capacity to handle all sewage from all areas of the city. The Department's Business Services Division performs billing functions for water, sewer and refuse collection services, processes orders for new services, collects delinquent payments and investigates complaints.

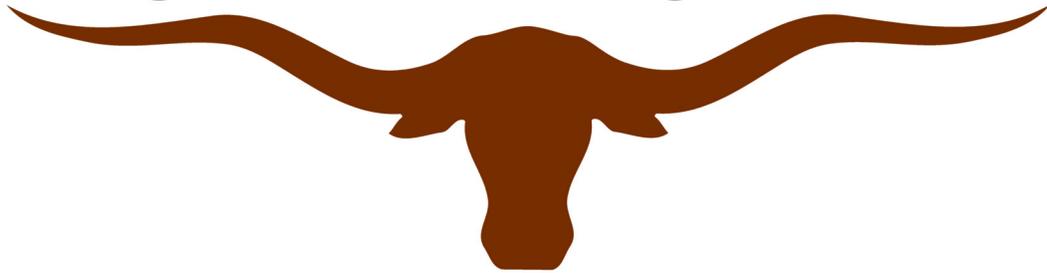
The Pretreatment Section monitors and works with industries that produce a high level of concentrated waste to reduce the impact to the system.

The Fiscal Services & Engineering Division coordinates with the Transportation & Public Works Department on all wastewater related projects and performs in-house engineering work. The Division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.

Responsibilities of the Field Operations Division include replacement, maintenance and cleaning of the wastewater collection system.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 29,078,398	\$ 29,140,923	\$ 30,691,790	\$ 30,691,790
Supplies	6,469,210	6,759,840	7,033,840	7,033,840
Contractual	64,403,511	66,735,284	68,279,716	68,302,907
Capital Outlay	1,245,376	1,530,000	2,642,600	2,642,600
Debt Service	42,311,279	39,312,878	41,847,398	41,847,398
Total Expenditures	\$ 143,507,774	\$ 143,478,925	\$ 150,495,344	\$ 150,518,535
Authorized Positions	446.50	441.50	440.75	440.75

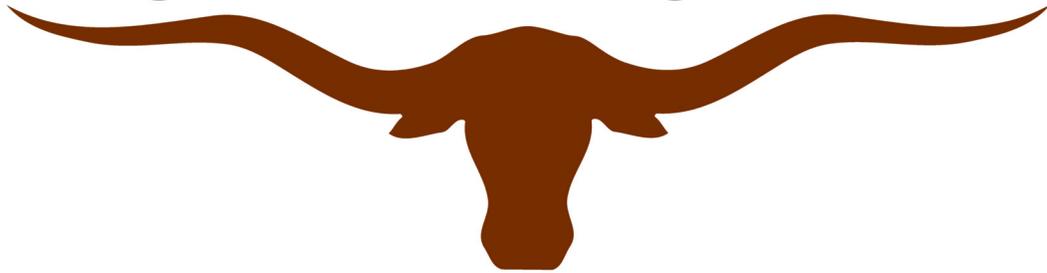
FORT WORTH



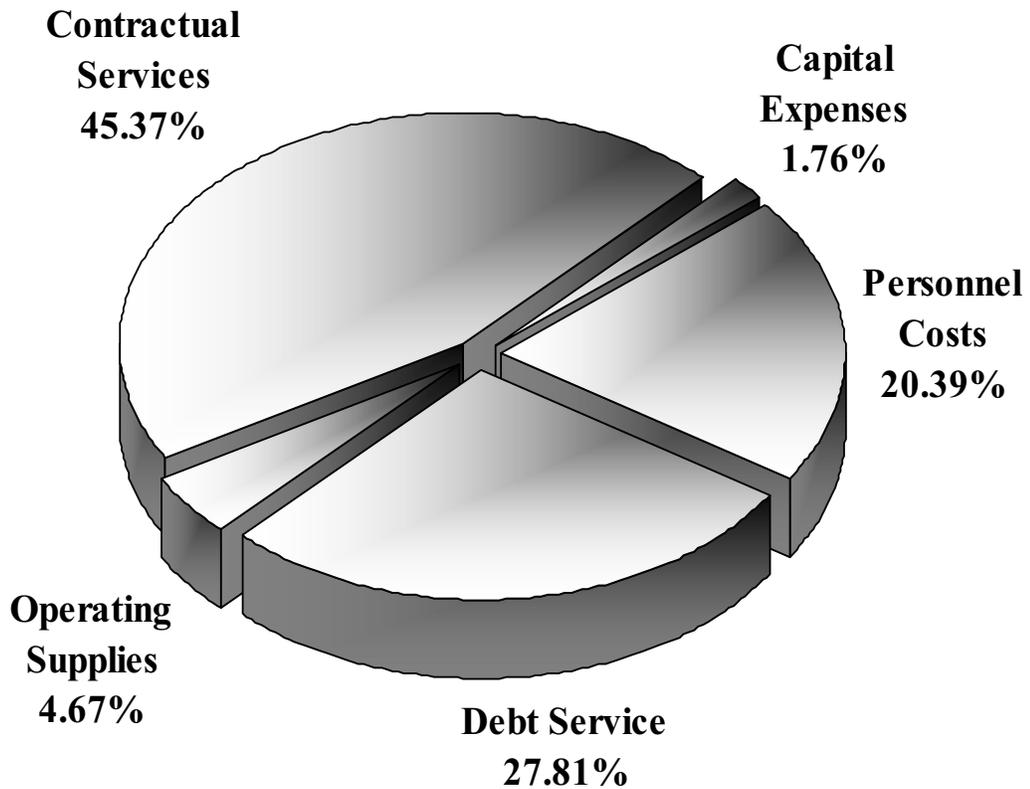
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WASTEWATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2012 DEPARTMENTAL OBJECTIVES			
To meet 100% of Texas Commission on Environmental Quality (TCEQ) permits parameters limitations within 12 months.			
To produce 117 dry tons of Biosolids a day.			
To provide preventive maintenance on critical components in ready operating condition (critical component as identified by Pollution Control Division)			
To produce minimum of 46% of energy.			
To clean at least 1.5 million linear feet of 6" to 21" sanitary sewer lines per year.			
To respond to least 95% all customer sewer blockage or overflow problems within 60 minutes.			
DEPARTMENTAL MEASURES	ACTUAL 2010	ESTIMATED 2011	PROJECTED 2012
# of months to meet TCEQ permit parameters	12	12	12
Biosolids produced/dry ton/day	114/DT/DAY	117/DT/DAY	117/DT/DAY
Preventive maintenance must be met 90% as scheduled per quarter	90%	94%	96%
% of energy produced to be maintained or improved from current level	46%	46%	46%
Linear feet of sewer pipe clean	1,128,851	1,100,000	1,500,000
% of customer emergency blockages & overflows responded to w/i 60 min	84%	85%	90%

FORT WORTH

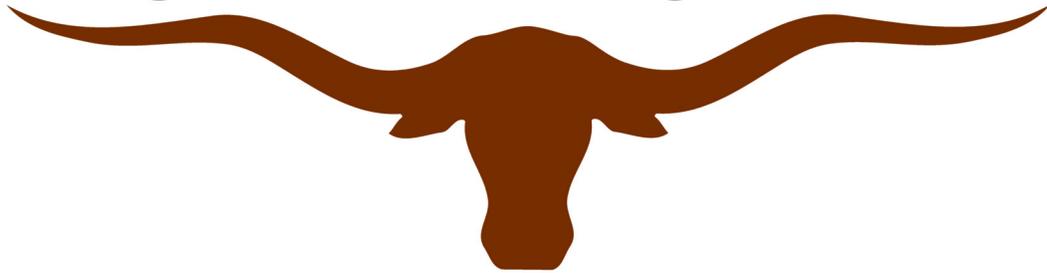


DISTRIBUTION OF EXPENDITURES WASTEWATER, FY2012



CHARACTER	AMOUNT	PERCENT
Personnel Costs	\$30,691,790	20.39%
Operating Supplies	7,033,840	4.67%
Contractual Services	68,302,907	45.37%
Capital Expenses	2,642,600	1.76%
Debt Service	<u>41,847,398</u>	<u>27.81%</u>
Total	\$150,518,535	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 2,700,082	\$ 805,442	\$ 957,835	\$ 957,835	7.50	7.00	8.50	8.50
0701004	WHOLESALE	77,843	68,621	71,488	71,488	1.00	1.00	1.00	1.00
0701005	SAFETY AND SECURITY	786,653	860,747	902,440	902,440	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 3,564,578</u>	<u>\$ 1,734,811</u>	<u>\$ 1,931,763</u>	<u>\$ 1,931,763</u>	<u>22.00</u>	<u>21.50</u>	<u>23.00</u>	<u>23.00</u>
	<u>ENGINEERING</u>								
0702501	ENGINEERING ADMINISTRATION	\$ 1,390,908	\$ 1,459,501	\$ 1,611,039	\$ 1,611,039	19.50	19.50	18.00	18.00
0702502	PLANNING/DEVELOPMENT	60	0	0	0	0.00	0.00	0.00	0.00
0702503	FACILITIES	37,365	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,428,333</u>	<u>\$ 1,459,501</u>	<u>\$ 1,611,039</u>	<u>\$ 1,611,039</u>	<u>19.50</u>	<u>19.50</u>	<u>18.00</u>	<u>18.00</u>
	<u>ENGINEERING - SEWER</u>								
0703000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 185,467	\$ 182,284	\$ 146,120	\$ 146,120	1.00	1.00	0.50	0.50
0703001	LABORATORY SERVICES	1,508,668	1,671,549	1,827,265	1,827,265	16.50	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,694,135</u>	<u>\$ 1,853,833</u>	<u>\$ 1,973,385</u>	<u>\$ 1,973,385</u>	<u>17.50</u>	<u>17.50</u>	<u>17.00</u>	<u>17.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>CUSTOMER SERVICE - SEWER</u>								
0704000	BUSINESS SERVICES ADMINISTRATION	\$ 72	\$ 210,469	\$ 216,047	\$ 216,047	0.00	1.50	1.50	1.50
0704001	CUSTOMER SERVICE ADMINISTRATION	389,073	179,535	187,623	187,623	3.00	2.00	2.00	2.00
0704002	CUSTOMER SERVICES	1,472,014	1,512,214	1,574,892	1,574,892	27.00	26.50	26.50	26.50
0704003	BOOKKEEPING & BILL- ING	2,180,186	1,784,524	1,788,363	1,788,363	6.00	6.00	6.00	6.00
0704004	SATELLITE OFFICE	300,546	459,663	443,685	443,685	5.00	7.50	7.50	7.50
0704007	COLLECTION AND CREDIT	902,064	999,485	1,153,859	1,153,859	3.00	3.00	3.00	3.00
0704011	WATER APPLICATIONS	235,724	205,036	201,580	201,580	3.00	3.00	3.00	3.00
0704012	SEWER INFORMATION AND TECHNICAL SER- VICES	3,346,529	3,601,456	3,971,191	3,971,191	13.00	13.50	14.00	14.00
0704013	PUBLIC INFOMATION OFFICE	269,424	234,284	257,207	257,207	1.00	1.00	1.50	1.50
	Sub-Total	<u>\$ 9,095,632</u>	<u>\$ 9,186,666</u>	<u>\$ 9,794,448</u>	<u>\$ 9,794,448</u>	<u>61.00</u>	<u>64.00</u>	<u>65.00</u>	<u>65.00</u>
	<u>TREATMENT - SEWER</u>								
0705001	ADMINISTRATION	\$ 683,360	\$ 698,169	\$ 717,187	\$ 717,187	6.00	6.00	6.00	6.00
0705002	WATER & WASTE DIS- POSAL	168	0	3,042,972	3,042,972	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0705005	OPERATIONS	3,843,238	4,171,687	4,252,644	4,252,644	31.00	31.00	31.00	31.00
0705006	MAINTENANCE	4,170,869	4,344,339	4,334,357	4,334,357	42.00	41.00	41.00	41.00
0705007	TECHNICAL SERVICES	4,884,902	5,663,347	2,703,928	2,703,928	7.00	8.00	8.00	8.00
0705008	BIOSOLIDS	6,863,954	7,104,377	7,304,865	7,304,865	4.50	4.50	4.25	4.25
0705009	INSTRUMENTATION AND ELECTRICAL	1,078,436	1,189,665	1,138,150	1,138,150	8.00	9.00	8.00	8.00
0705010	WAREHOUSE	583,347	610,150	594,057	594,057	7.00	7.00	7.00	7.00
0705011	LIFT STATIONS	810,761	615,145	624,128	624,128	3.50	2.50	2.50	2.50
0705012	CUSTOMER CITY METERS	437,901	300,224	372,277	372,277	4.50	2.50	3.50	3.50
	Sub-Total	\$ 23,356,936	\$ 24,697,102	\$ 25,084,564	\$ 25,084,564	113.50	111.50	111.25	111.25
	<u>PRETREATMENT</u>								
0705500	PRE-TREATMENT	\$ 1,386,426	\$ 1,453,468	\$ 1,505,510	\$ 1,505,510	19.00	19.00	19.00	19.00
	Sub-Total	\$ 1,386,426	\$ 1,453,468	\$ 1,505,510	\$ 1,505,510	19.00	19.00	19.00	19.00
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								
0707001	FIELD OPERATIONS ADMINISTRATION	\$ 1,308,119	\$ 1,182,199	\$ 2,824,986	\$ 2,824,986	11.00	12.50	13.00	13.00
0707002	FIRE FLOW AND LINE LOCATION	397,599	399,993	438,611	438,611	5.00	5.50	6.00	6.00

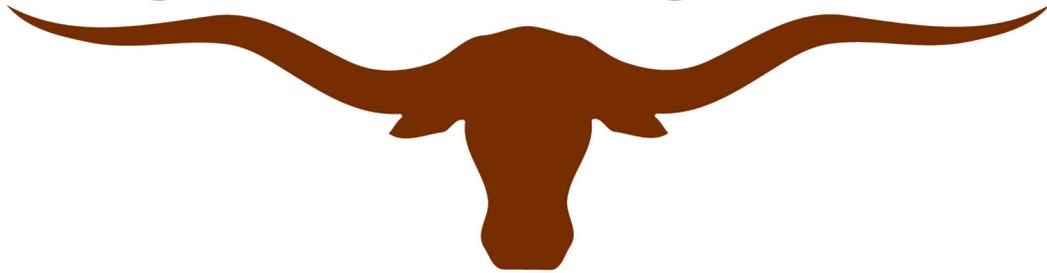
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0707003	WAREHOUSE	1,111,270	391,236	369,484	369,484	16.50	5.00	5.00	5.00
0707004	SANITARY SEWER CON- STRUCTION	94	0	0	0	0.00	0.00	0.00	0.00
0707006	SEWER MAIN REPAIR	3,240,826	3,220,359	3,166,698	3,166,698	30.00	31.00	30.00	30.00
0707007	SEWER STOPS	3,489,910	3,855,742	3,710,862	3,710,862	48.00	48.00	48.00	48.00
0707008	STREET REPAIR	1,280,567	1,264,422	1,654,752	1,654,752	12.50	11.50	11.50	11.50
0707009	DISPATCH	3,087	266,055	286,405	286,405	0.00	5.50	5.50	5.50
0707010	SEWER TAPS AND SER- VICES	2,366,201	2,625,302	2,967,956	2,967,956	28.00	27.00	27.00	27.00
0707012	SEWER TV INVESTIGA- TIONS	1,379,267	1,614,170	1,546,439	1,546,439	20.50	18.50	18.00	18.00
0707013	LARGE EQUIPMENT	0	331,146	606,903	606,903	0.00	3.50	3.50	3.50
0707015	SEWER PM AND CLEAN- ING	1,812,278	1,907,786	2,091,124	2,091,124	22.50	20.50	20.00	20.00
	Sub-Total	<u>\$ 16,389,218</u>	<u>\$ 17,058,409</u>	<u>\$ 19,664,219</u>	<u>\$ 19,664,219</u>	<u>194.00</u>	<u>188.50</u>	<u>187.50</u>	<u>187.50</u>
	<u>BONDED DEBT</u>								
0708001	BONDED DEBT SERVICE	\$ 42,311,279	\$ 39,312,878	\$ 40,897,118	\$ 40,897,118	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 42,311,279</u>	<u>\$ 39,312,878</u>	<u>\$ 40,897,118</u>	<u>\$ 40,897,118</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - SEWER</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0709000	NONDEPARTMENTAL - SEWER	\$ 20,295,878	\$ 20,408,990	\$ 21,720,032	\$ 21,743,223	0.00	0.00	0.00	0.00
0709020	SEWER CAPITAL PROJECTS	23,985,359	26,313,267	26,313,267	26,313,267	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 44,281,237</u>	<u>\$ 46,722,257</u>	<u>\$ 48,033,299</u>	<u>\$ 48,056,490</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 143,507,774	\$ 143,478,925	\$ 150,495,344	\$ 150,518,535	446.50	441.50	440.75	440.75

FORT WORTH



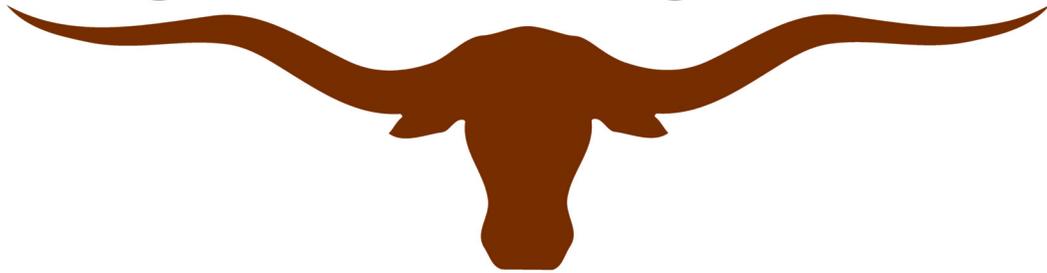
DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
RECLAIMED WATER**FUND/CENTER**
PE45/0651000:0659000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Reclaimed Water Division provides highly treated effluent from Fort Worth's wastewater treatment plant, distributed through a separate system dedicated to reclaimed water for non-potable uses such as irrigation and industrial water cooling towers to Fort Worth's three wholesale reclaimed water customers.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	108,850	108,850
Contractual	0	0	78,223	78,223
Capital Outlay	0	0	10,000	10,000
Debt Service	0	0	687,927	687,927
Total Expenditures	\$ 0	\$ 0	\$ 885,000	\$ 885,000

FORT WORTH



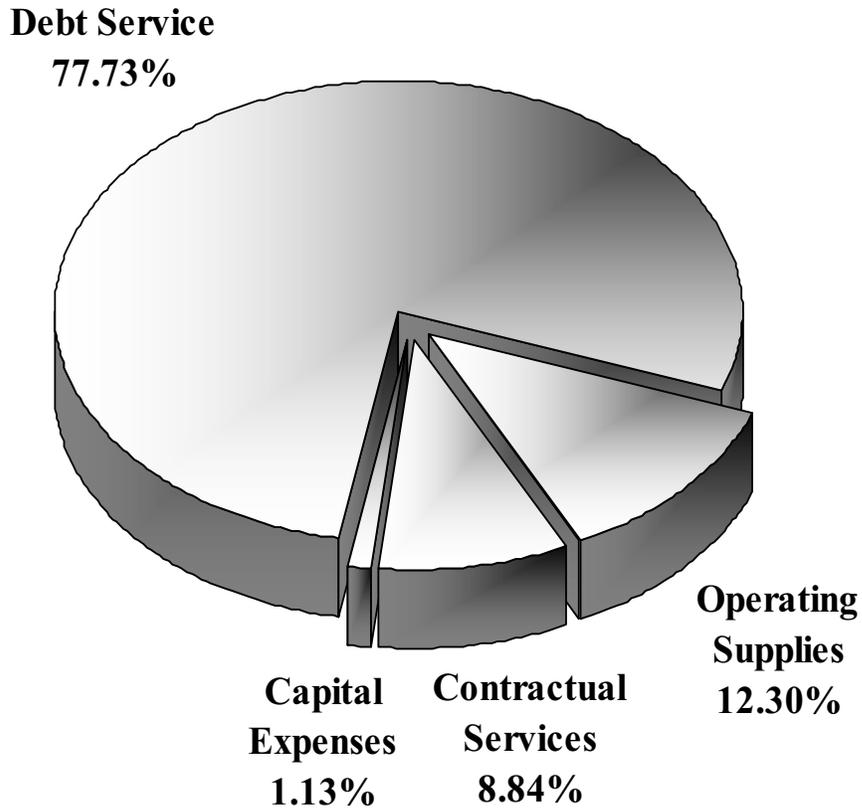
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
RECLAIMED			
DEPARTMENT PURPOSE			
To provide highly treated effluent from Fort Worth's wastewater treatment plant, distributed through a separate system dedicated to reclaimed water for non-potable uses to wholesale reclaimed water customers.			
FY2012 DEPARTMENTAL OBJECTIVES			
To provide reclaimed water to four wholesale customers.			
DEPARTMENTAL MEASURES	ACTUAL 2010	ESTIMATED 2011	PROJECTED 2012
# of wholesale customers	0	4	4

FORT WORTH

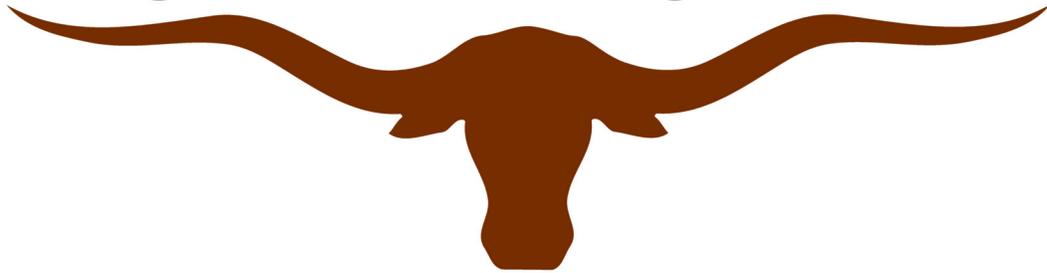


DISTRIBUTION OF EXPENDITURES RECLAIMED WATER, FY2012



CHARACTER	AMOUNT	PERCENT
Personnel Costs	\$0	0.00%
Operating Supplies	108,850	12.30%
Contractual Services	78,223	8.84%
Capital Expenses	10,000	1.13%
Debt Service	<u>687,927</u>	<u>77.73%</u>
Total	\$885,000	100.0%

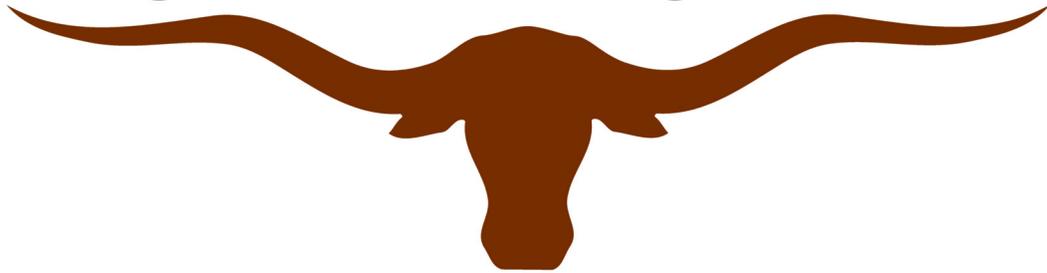
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT RECLAIMED WATER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>REGULATORY & LAB SERVICES</u>								
0653000	LABORATORY SERVICES	\$ 0	\$ 0	\$ 69,791	\$ 69,791	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 69,791</u>	<u>\$ 69,791</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OPERATIONS</u>								
0655000	OPERATIONS	\$ 0	\$ 0	\$ 127,282	\$ 127,282	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 127,282</u>	<u>\$ 127,282</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								
0658001	DEBT SERVICES	\$ 0	\$ 0	\$ 687,927	\$ 687,927	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 687,927</u>	<u>\$ 687,927</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 885,000	\$ 885,000	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

SOLID WASTE FUND

The Solid Waste Fund is an Enterprise Fund supported by revenues received from solid waste monthly residential fees, service charges for special bulk/brush collection, residential recycling revenues and other miscellaneous fees. Since FY2011, the Code Compliance Department has managed the Solid Waste Fund.

The Solid Waste Services Division underwent a significant reorganization in FY2003, primarily to manage a number of new solid waste service contracts and to improve services to customers. Four major service areas exist under the new organizational structure, including: Contract Compliance, Field Operations, Customer Service, and Community Education.

Contract Compliance, staffed by city employees, oversees a number of service contracts to ensure that each contractor meets contract requirements. The city has awarded contracts for the collection of residential garbage, recycling, brush and yard waste; recyclable material processing; operation of the city's Southeast Landfill; processing of yard waste and disposal of bulk waste; the purchase of new carts and their maintenance; and the hauling of containers from the Drop-off Stations to landfills for waste disposal.

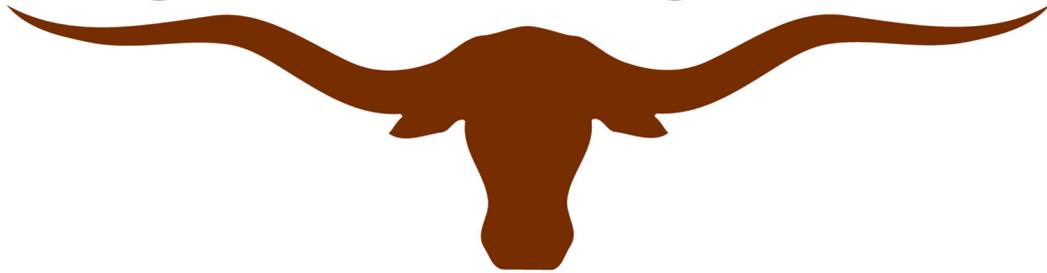
Field Operations is staffed by city employees, and provides illegal dump site cleanup as well as the operation of three Drop-off Stations for customer drop-off of waste and recycling. Funding for a fourth Drop-off Station was transferred to the capital projects fund during FY2008. In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight authorized Code Compliance Officer Positions; funding for expenses associated with solid waste compliance is transferred annually from the Solid Waste Enterprise Fund to the General Fund.

Customer Service is also staffed by city employees and handles incoming calls for individuals seeking new service arrangements, registering complaints, modifying existing service arrangements or inquiries of the services provided. The Customer Service staff implemented advanced call center technology to minimize call wait times while maximizing customer satisfaction. In addition to supporting inbound calls for the Solid Waste Services Division, the Customer Service staff also answers calls for the Code Compliance Department and the city's Switchboard. In FY2009 the Customer Service Section was directed to be the Consolidated Call Center for the City. As a result, Animal Care & Control and Transportation & Public Works customer inquiries/requests are also supported by this group.

Community Education is responsible for the creation and distribution of materials and programs to teach residents about available solid waste services. The intent of the program is to educate residents to properly use the solid waste program and encourage individual responsibility for a cleaner city. Although the education effort reached a peak of activity during initial rollout of new programs and services in FY2003, the need will continue in coming years to ensure that residents maximize the use of available services. In FY2009 one public education coordinator and two public education specialists were transferred to the Community Relations Department and subsequently to Planning & Development in FY2011. The Solid Waste Fund transfers monies to the General Fund to cover the associated personnel cost. During FY2011, a Public Education Coordinator was authorized as an overage position within the Solid Waste Services Division to manage, oversee and coordinate all departmental public education programs. This position became an authorized position in FY2012.

Residential customers pay for comprehensive solid waste collection services through a monthly fee added to their water bill. The monthly residential fee is structured in three tiers based upon the size of garbage cart used: \$12.75 for a 32-gallon garbage cart, \$17.75 for a 64-gallon garbage cart, and \$22.75 for a 96-gallon garbage cart. Residential customers can choose one of the three tiers, and may change tiers if they later decide the original choice was unsuitable for their waste disposal needs.

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:
SOLID WASTE FUND

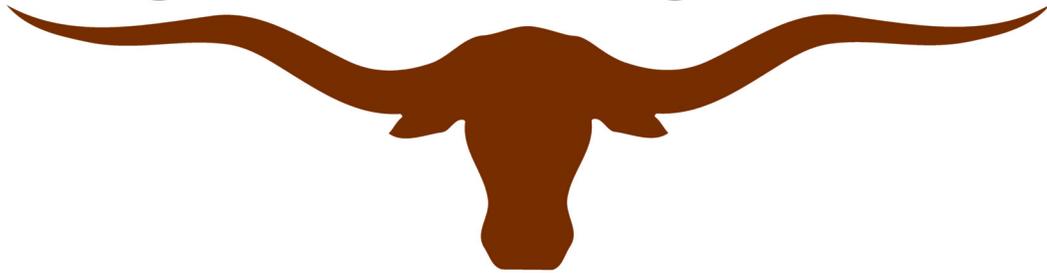
FUND/CENTER
PE64/0525001:0525010

SUMMARY OF FUND RESPONSIBILITIES:

Effective FY2011 the Solid Waste Fund will function under the Code Compliance Department. For budget details see page J-15.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 4,320,054	\$ 0	\$ 0	\$ 0
Supplies	1,088,455	0	0	0
Contractual	41,138,606	0	0	0
Capital Outlay	639,192	0	0	0
Debt Service	2,087,452	0	0	0
Total Expenditures	\$ 49,273,759	\$ 0	\$ 0	\$ 0
Authorized Positions	71.00	0.00	0.00	0.00

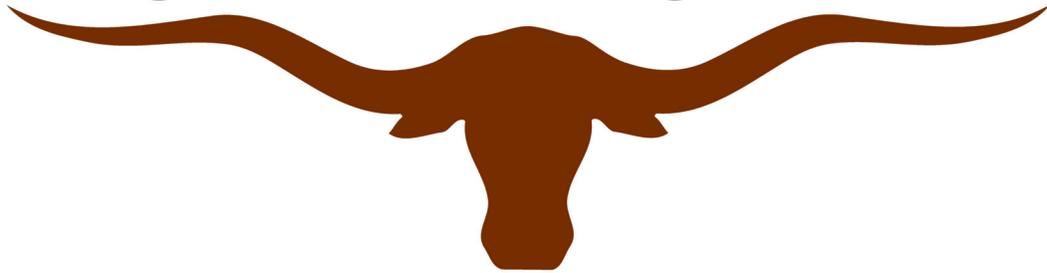
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0525001	ADMINISTRATION	\$ 6,109,861	\$ 0	\$ 0	\$ 0	4.00	0.00	0.00	0.00
0525002	COLLECTION CON- TRACTS	28,637,964	0	0	0	0.00	0.00	0.00	0.00
0525003	CONTRACT COMPLI- ANCE	1,227,287	0	0	0	22.00	0.00	0.00	0.00
0525004	DISPOSAL CONTRACTS	5,101,432	0	0	0	0.00	0.00	0.00	0.00
0525005	CONVENIENCE CEN- TERS	1,851,781	0	0	0	17.00	0.00	0.00	0.00
0525006	NON-DEPARTMENTAL	3,199,588	0	0	0	0.00	0.00	0.00	0.00
0525007	ILLEGAL DUMP CLEANUP	1,668,547	0	0	0	13.00	0.00	0.00	0.00
0525008	DEAD ANIMAL PICKUP	224,892	0	0	0	3.00	0.00	0.00	0.00
0525009	SWM EDUCATION	542,896	0	0	0	0.00	0.00	0.00	0.00
0525010	CUSTOMER SERVICE	709,511	0	0	0	12.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 49,273,759</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>71.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 49,273,759	\$ 0	\$ 0	\$ 0	71.00	0.00	0.00	0.00

FORT WORTH



**SOLID WASTE FUND BUDGET SUMMARY
FY2012**

REVENUES:

Residential Collection	\$42,626,700
Recycling Waste	3,635,765
Landfill	2,801,902
Grants of Privilege	1,847,928
Other Revenues	1,586,951
Interest on Investments	445,140
Commercial Collection	433,706
Bad Debts Recovered	96,423
Refuse Hauling Permits	<u>14,145</u>

TOTAL REVENUE \$53,488,660

Use/(Source) of Fund Balance \$405,164

TOTAL REVENUE AND OTHER FINANCING SOURCES \$53,893,824

EXPENDITURES:

Personal Services	\$5,270,976
Supplies	1,447,257
Contractual Services	<u>44,412,008</u>

TOTAL RECURRING EXPENSES \$51,130,241

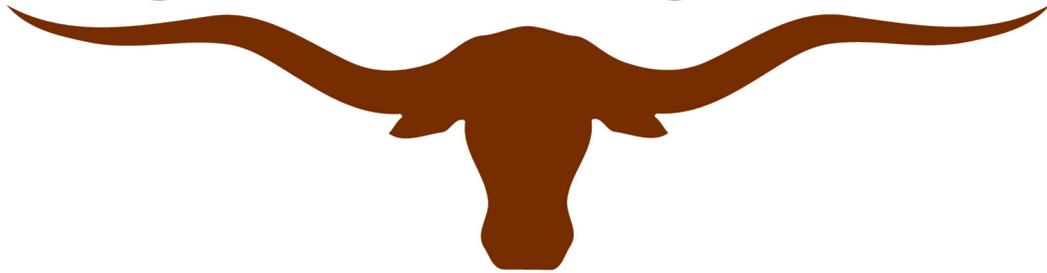
DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$744,500
Debt Service	<u>2,019,083</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$2,763,583

TOTAL EXPENDITURES \$53,893,824

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
SOLID WASTE FUND**

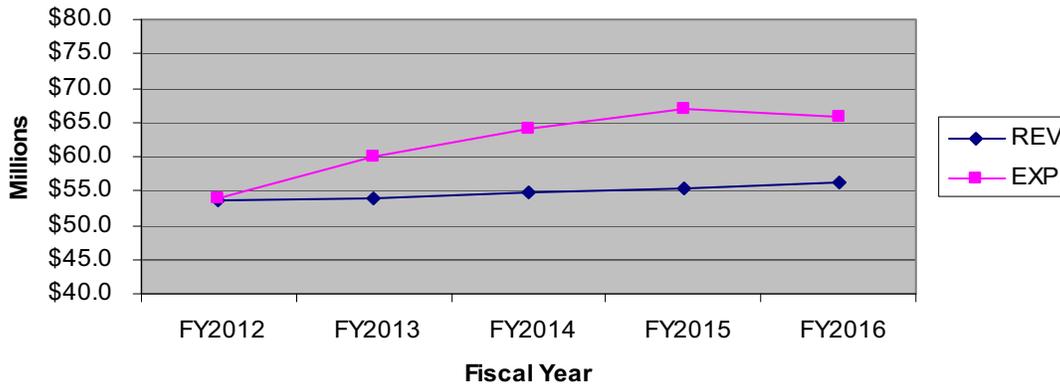
Cash Balance as of 9/30/11 *	\$34,930,812
Plus: Projected Revenues	\$53,488,660
Less: Projected Expenditures	(\$53,893,824)
Estimated Available Cash as of 9/30/12	\$34,525,648

* Preliminary cash balance due to pending audit of actual fund balances.

**SOLID WASTE FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$34,930,812	\$34,525,648	\$28,672,409	\$19,284,025	\$7,693,229
Revenues*					
Interest	\$445,140	\$454,043	\$465,394	\$479,356	\$493,736
Residential billing	\$42,626,700	\$43,052,967	\$43,483,497	\$43,918,332	\$44,357,515
Recycling Waste Revenue	\$3,635,765	\$3,717,206	\$3,892,287	\$4,103,248	\$4,320,721
Landfill	\$2,801,902	\$2,801,902	\$2,801,902	\$2,801,902	\$2,801,902
Other Revenue	<u>\$3,979,153</u>	<u>\$4,018,945</u>	<u>\$4,059,134</u>	<u>\$4,099,725</u>	<u>\$4,140,723</u>
Total Revenue	\$53,488,660	\$54,045,062	\$54,702,213	\$55,402,563	\$56,114,597
Total Resources	\$88,419,472	\$88,570,710	\$83,374,622	\$74,686,588	\$63,807,825
Expenditures					
Personnel Services	\$5,270,976	\$5,406,911	\$5,553,437	\$5,711,380	\$5,878,021
Supplies	\$1,447,257	\$1,476,202	\$1,513,107	\$1,558,500	\$1,605,255
Contractual	\$44,412,008	\$46,632,608	\$51,295,869	\$53,860,663	\$56,553,696
Capital	\$744,500	\$4,962,518	\$5,086,581	\$5,239,178	\$1,193,226
Debt Service	<u>\$2,019,083</u>	<u>\$1,420,062</u>	<u>\$641,603</u>	<u>\$623,638</u>	<u>\$605,672</u>
Total Expenditures	\$53,893,824	\$59,898,301	\$64,090,598	\$66,993,359	\$65,835,870
Projected Variance	(\$405,164)	(\$5,853,239)	(\$9,388,384)	(\$11,590,796)	(\$9,721,274)
Projected Cash Balance	\$34,525,648	\$28,672,409	\$19,284,025	\$7,693,229	(\$2,028,045)
Reserve Requirement (20%)	\$10,226,048	\$10,703,144	\$11,672,483	\$12,226,109	\$12,807,394
Excess/(Deficit)	\$24,299,600	\$17,969,265	\$7,611,542	(\$4,532,880)	(\$14,835,440)

**SOLID WASTE FUND
PROJECTED REVENUES AND EXPENDITURES**

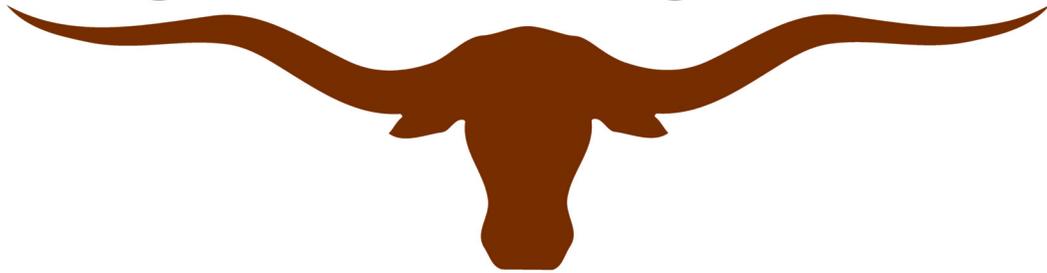


* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Administration	\$5,619,418	\$6,109,861	\$4,452,140	\$4,452,140	\$4,407,903	\$4,482,238
Collection Contracts	29,151,587	28,646,564	30,212,739	30,212,739	29,912,541	30,745,005
Contract Compliance	911,598	1,227,287	1,260,629	1,260,629	1,248,103	1,463,940
Disposal Contracts	5,218,484	5,127,728	5,724,609	5,724,609	5,667,729	5,869,092
Convenience Centers	2,318,801	1,870,604	2,019,604	2,019,604	1,999,537	2,072,385
Non-Departmental	4,280,142	3,199,588	3,721,431	4,651,457	3,684,454	4,867,106
Illegal Dump Cleanup	1,214,687	1,668,547	1,587,626	1,824,343	1,571,851	1,770,508
Dead Animal Pickup	209,509	224,892	246,692	246,692	244,241	198,818
SWM Education	348,034	542,896	702,414	702,414	695,435	860,575
Customer Service	<u>885,319</u>	<u>709,511</u>	<u>855,697</u>	<u>855,697</u>	<u>847,195</u>	<u>1,564,157</u>
TOTAL	\$50,157,579	\$49,327,478	\$50,783,581	\$51,950,324	\$50,278,989	\$53,893,824

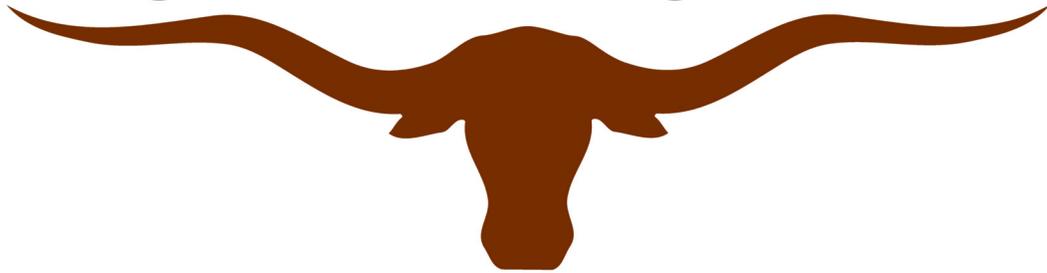
FORT WORTH



**COMPARISON OF SOLID WASTE FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Interest on Investments	\$835,506	\$554,035	\$615,000	\$615,000	\$447,899	\$445,140
Landfill	1,626,723	2,500,163	2,790,399	2,790,399	2,776,863	2,801,902
Residential Collection	41,465,712	41,858,019	42,070,446	42,070,446	43,382,120	42,626,700
Commercial Collection	483,528	484,052	433,706	433,706	501,822	433,706
Refuse Hauling Permits	14,945	15,000	14,145	14,145	14,877	14,145
Grants of Privilege	1,873,792	1,868,387	1,857,144	1,857,144	1,853,284	1,847,928
Garbage Sales Tax	372,396	454,323	0	0	0	0
Recycling Waste	1,917,795	3,377,601	3,339,759	3,339,759	3,750,971	3,635,765
Bad Debts Recovered	85,718	98,196	100,883	100,883	93,908	96,423
Education Payments	722,319	738,177	729,182	729,182	709,091	747,587
Compliant Brush & Bulky Waste	37,641	37,159	37,916	37,916	12,947	37,329
Yard Cart Sales	154,201	131,148	97,050	97,050	134,200	137,325
Non-Compliant Brush & Bulky Waste	197,724	131,375	197,724	197,724	179,681	152,085
Sales Tax Adjustment	17,221	17,518	17,000	17,000	11,328	0
Miscellaneous Revenues	<u>894,709</u>	<u>1,039,167</u>	<u>166,323</u>	<u>166,323</u>	<u>595,883</u>	<u>512,625</u>
TOTAL	\$50,699,930	\$53,304,320	\$52,466,677	\$52,466,677	\$54,464,874	\$53,488,660

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: SOLID WASTE FUND	FUND/CENTER PE64/0239901:0239910
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SUMMARY OF FUND RESPONSIBILITIES:

The Solid Waste Services Division provides for solid waste collection and disposal, as well as other solid waste management-related services for Fort Worth residents. It fulfills those duties by primarily using and managing service contracts.

The Solid Waste Services Division underwent a significant reorganization in FY2003, by establishing new service provision contracts, creating a customer service call center, and implementing new variable rate fee structures. Under this organizational structure, the Solid Waste Services Division has four functional areas including: Contract Compliance, Field Operations, Customer Service Center, and the Community Education Section.

In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight Code Compliance Officer positions and the Solid Waste Customer Service Section began accepting customer service inquiries for Code Compliance and the City Switchboard.

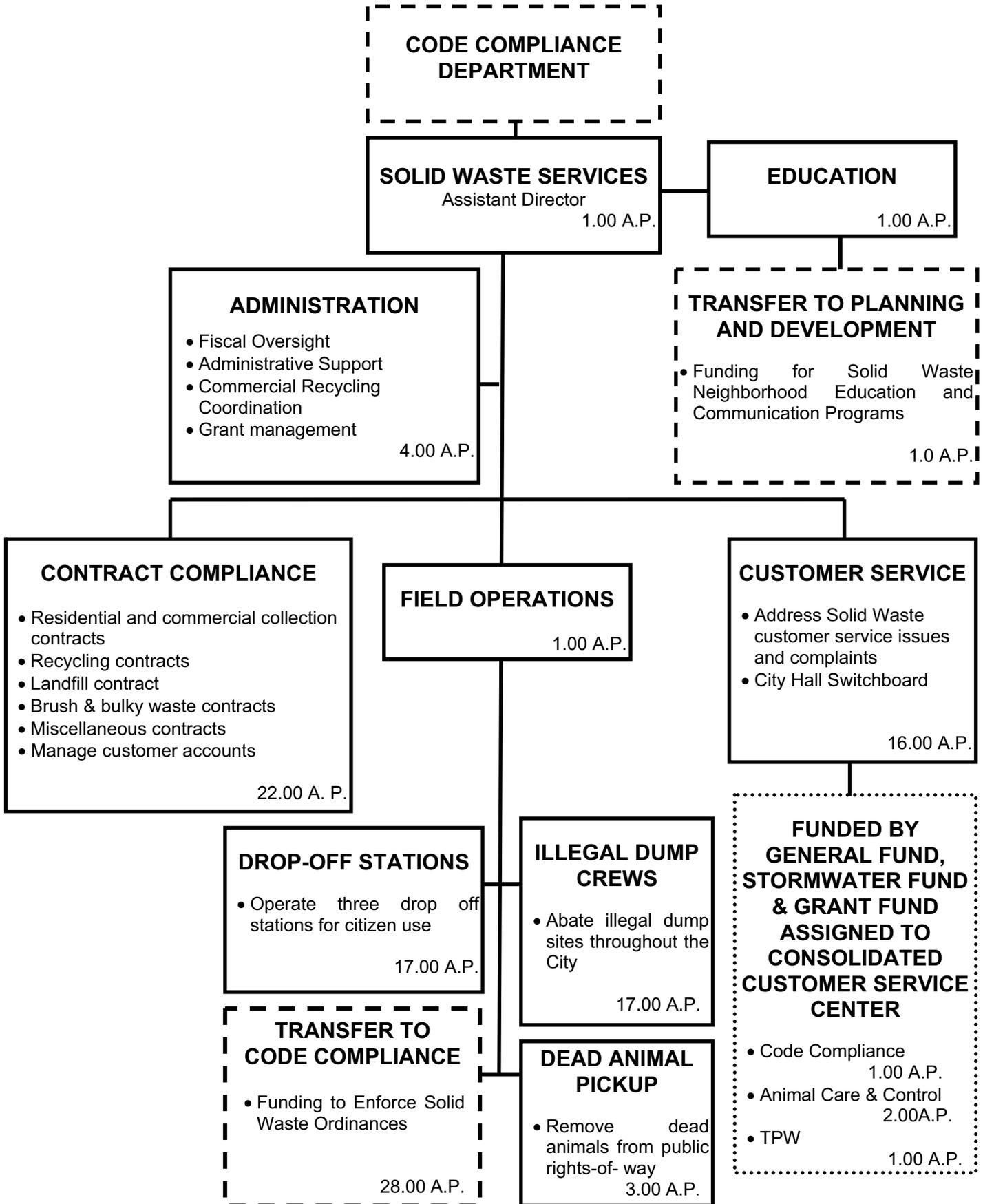
In FY2009, the three authorized positions assigned to education were transferred to the Community Relations Department. All non-personnel related expenditures assigned to the education component continue to be included in the Solid Waste Fund. Also in FY2009, the Customer Service Section was expanded to be the “consolidated call center” for the city. In addition to providing customer service and support for Solid Waste, Code Compliance and the City Hall Switchboard, the section also provides customer service and support for Animal Care & Control and Transportation and Public Works.

In FY2011, the Solid Waste Services Division was transferred from the Environmental Management Department to the Code Compliance Department.

During FY2011, a Public Education Coordinator was authorized as an overage position within the Solid Waste Services Division to manage, oversee and coordinate all departmental public education programs. This position became an authorized position in FY2012.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 0	\$ 4,384,973	\$ 5,270,976	\$ 5,270,976
Supplies	0	1,223,695	1,447,257	1,447,257
Contractual	53,719	42,644,364	44,408,452	44,412,008
Capital Outlay	0	493,500	744,500	744,500
Debt Service	0	2,037,049	2,019,083	2,019,083
Total Expenditures	\$ 53,719	\$ 50,783,581	\$ 53,890,268	\$ 53,893,824
Authorized Positions	0.00	73.00	82.00	82.00

SOLID WASTE FUND – 82.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
SOLID WASTE FUND	PE64/0239901:0239910

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$50,783,581	A.P.	73.00
FY2012 ADOPTED:	\$53,893,824	A.P.	82.00

A) The adopted budget increases by \$277,973 and 4.00 authorized positions for the addition of four litter abatement crews. The addition of the positions will improve the department’s ability to provide litter cleanup using community service workers.

B) The adopted budget increases by \$250,149 and 4.00 authorized positions for the conversion of four overage positions to permanent status. These positions will improve the department’s ability to answer citizen calls in a timely manner, manage departmental databases, and meet contractually required public education goals. The adopted budget also increases by \$69,474 and 1.00 authorized position for the addition of one grant specialist. This position will improve the department’s ability to pursue grant opportunities.

C) The adopted budget increases by \$1,509,160 for transfers out. The increase will support enhancements in Code Compliance and reimburse the Water Department for the cost of Solid Waste Fund bills that are not associated with a water bill.

D) The adopted budget increases by \$885,148 for contractually required increases, including increased pickup costs and call center software costs.

E) The adopted budget increases by \$250,000 for construction to expand and update the call center.

F) The adopted budget decreases by (\$219,941) for reduced landfill closure costs.

G) The adopted budget decreases by (\$206,027) for General Fund administrative services fees.

H) The adopted budget increases by \$104,981 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

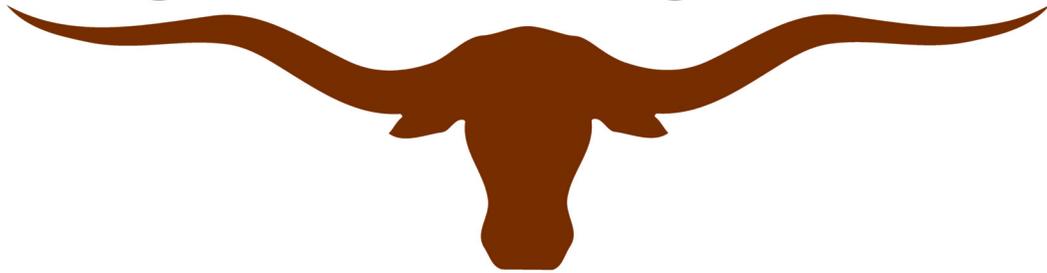
I) The adopted budget increases by \$81,357 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).

J) The adopted budget increases by a net of \$50,964 for group health based on plan migration, turnover, and a 10.44% increase in the city’s contribution to group health.

K) The adopted budget increases/decreases by \$45,926 for motor vehicle fuel.

L) The adopted budget increases by \$43,328 based on IT allocations related to computing, radio and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CODE COMPLIANCE, SOLID WASTE FUND

DEPARTMENT PURPOSE

To preserve and enhance public health, welfare and safety through services that focus on education, prevention, compliance and community partnerships.

FY2012 DEPARTMENTAL OBJECTIVES

To provide once-a-week curbside garbage and recycling collection with carts, once per week yard waste collection and once per month bulk collection to the residents of Fort Worth at a cost not to exceed the FY2012 approved budget.

To provide once-a-week curbside single stream recycling and yard waste collection and increase the diversion rate of recyclable materials from disposal to exceed 25%.

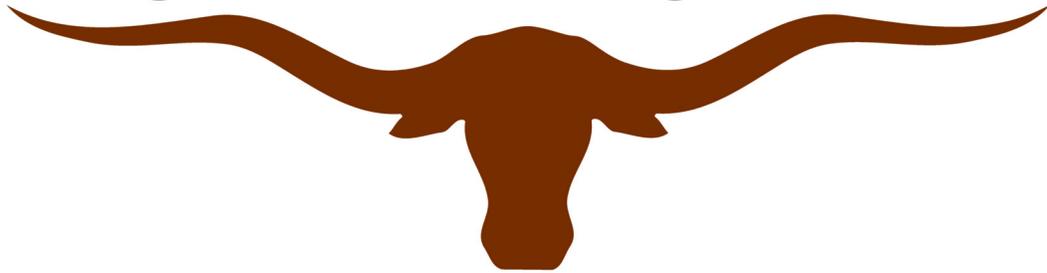
To continue removing debris from illegal dump sites during FY2012 at a cost not to exceed the FY2012 approved budget.

To educate the public on the City's waste minimization programs.

To answer 80% of the incoming calls to the Call Center in 60 seconds or less.

DEPARTMENTAL MEASURES	ACTUAL 2010	ESTIMATED 2011	PROJECTED 2012
Number of Customers Served	195,725	199,630	202,264
Number of Garbage misses/1,000 Customers not to exceed	0.45	< 1.00	< 1.00
Number of Recycling misses/1,000 Customers not to exceed	0.26	<0.50	<0.50
Number of Bulk misses/1,000 Customers not to exceed	2.78	<3.00	<3.00
Tons of Illegal Dump Materials Removed	3827	4,200	4,200
% of Incoming Calls Answered within 60 seconds or less	80%	80%	80%

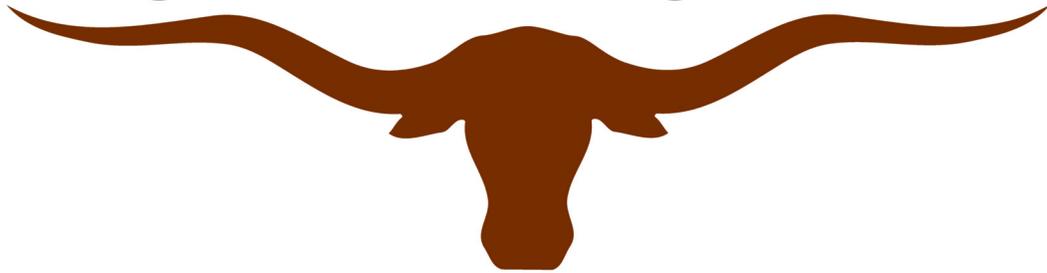
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0239901	ADMINISTRATION	\$ 0	\$ 4,452,140	\$ 4,478,682	\$ 4,482,238	0.00	5.00	6.00	6.00
0239902	COLLECTION CON- TRACTS	8,600	30,212,739	30,745,005	30,745,005	0.00	0.00	0.00	0.00
0239903	CONTRACT COMPLI- ANCE	0	1,260,629	1,463,940	1,463,940	0.00	22.00	22.00	22.00
0239904	DISPOSAL CONTRACTS	26,296	5,724,609	5,869,092	5,869,092	0.00	0.00	0.00	0.00
0239905	CONVENIENCE CEN- TERS	18,823	2,019,604	2,072,385	2,072,385	0.00	17.00	17.00	17.00
0239906	NON-DEPARTMENTAL	0	3,721,431	4,867,106	4,867,106	0.00	0.00	0.00	0.00
0239907	ILLEGAL DUMP CLEANUP	0	1,587,626	1,770,508	1,770,508	0.00	13.00	17.00	17.00
0239908	DEAD ANIMAL PICKUP	0	246,692	198,818	198,818	0.00	3.00	3.00	3.00
0239909	SWM EDUCATION	0	702,414	860,575	860,575	0.00	0.00	1.00	1.00
0239910	CUSTOMER SERVICE	0	855,697	1,564,157	1,564,157	0.00	13.00	16.00	16.00
	Sub-Total	<u>\$ 53,719</u>	<u>\$ 50,783,581</u>	<u>\$ 53,890,268</u>	<u>\$ 53,893,824</u>	<u>0.00</u>	<u>73.00</u>	<u>82.00</u>	<u>82.00</u>
	TOTAL	\$ 53,719	\$ 50,783,581	\$ 53,890,268	\$ 53,893,824	0.00	73.00	82.00	82.00

FORT WORTH



FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

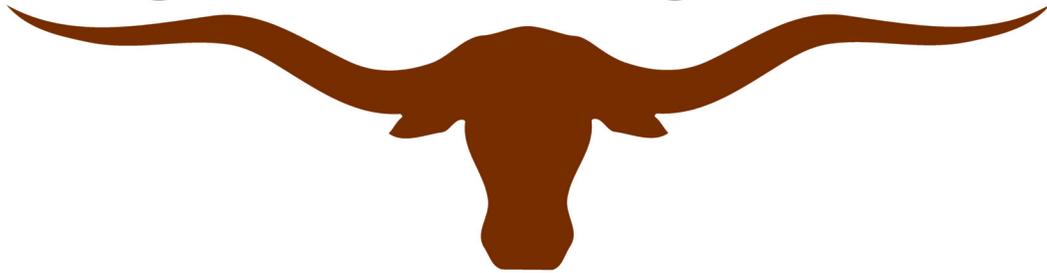
In FY1982, the City Council approved the recommendation by staff to operate the golf program as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. The establishment of a Municipal Golf Fund offered all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Parks and Community Services Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance.

The City of Fort Worth operates five regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses located in southwest Fort Worth), Z. Boaz (an 18-hole course in the western sector of the City), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (an 18-hole course with a driving range facility, in partnership with the First Tee of Fort Worth, is in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, revenue from food and beverage sales, golf club rentals, and other miscellaneous income. The City's golf program has been negatively impacted by several factors including a saturated local market for golf courses, little to no growth in the number of area golfers and a sluggish economy. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2006 the City Council approved a staff recommendation to restructure the golf program with the expectation of returning the fund to a positive position.

FORT WORTH



**MUNICIPAL GOLF FUND BUDGET SUMMARY
FY2012**

REVENUES:

Taxable Revenue	\$2,866,602
Non-Taxable Revenue	2,823,246
Miscellaneous Revenue	<u>42,734</u>

TOTAL REVENUE	\$5,732,582
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$5,732,582
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EXPENDITURES:

Personal Services	\$3,051,588
Supplies	801,330
Contractual Services	<u>1,879,664</u>

TOTAL RECURRING EXPENSES	\$5,732,582
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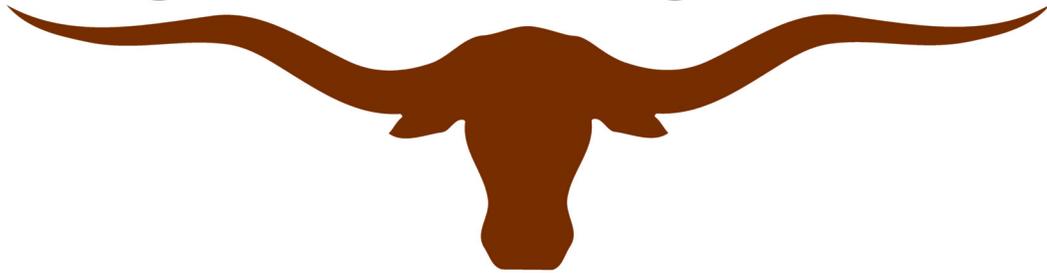
DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	<u>\$0</u>
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TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
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TOTAL EXPENDITURES	\$5,732,582
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FORT WORTH



**PROJECTED
FY2012 CASH FLOW
MUNICIPAL GOLF FUND**

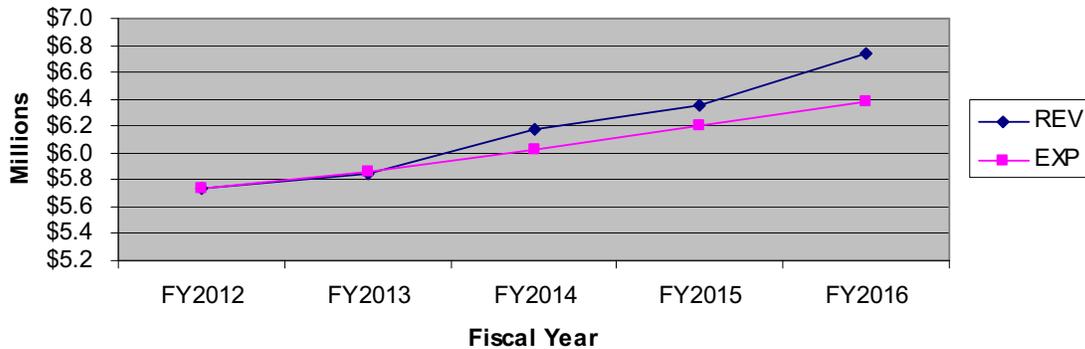
Cash Balance as of 9/30/11 *	(\$6,154,674)
Plus: Projected Revenues	\$5,732,582
Less: Projected Expenditures	(\$5,732,582)
Estimated Available Cash as of 9/30/12	(\$6,154,674)

* Preliminary fund balance due to pending audit of actual fund balances

**MUNICIPAL GOLF FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	(6,154,674)	(6,154,674)	(6,173,457)	(6,019,608)	(5,859,703)
Revenues*					
Non-taxable	2,823,246	2,879,711	3,133,704	3,227,715	3,509,546
Taxable	2,866,602	2,923,934	2,997,032	3,086,943	3,179,552
Lease Revenue	39,000	39,780	40,775	41,998	43,258
Miscellaneous Revenue	<u>3,734</u>	<u>3,809</u>	<u>3,904</u>	<u>4,021</u>	<u>4,142</u>
Total Revenue	5,732,582	5,847,234	6,175,414	6,360,677	6,736,497
Total Resources	(422,092)	(307,440)	1,958	341,069	876,795
Expenditures					
Personnel Services	3,051,588	3,131,403	3,218,586	3,313,703	3,414,040
Supplies	801,330	817,357	837,791	862,924	888,812
Contractual	1,879,664	1,917,257	1,965,189	2,024,144	2,084,869
Capital	0	0	0	0	0
Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	5,732,582	5,866,016	6,021,565	6,200,772	6,387,721
Projected Variance	0	(18,783)	153,849	159,905	348,776
Projected Cash Balance	(6,154,674)	(6,173,457)	(6,019,608)	(5,859,703)	(5,510,926)
Reserve Requirement (20%)	1,146,516	1,173,203	1,204,313	1,240,154	1,277,544
Excess/(Deficit)	(7,301,190)	(7,346,660)	(7,223,921)	(7,099,857)	(6,788,471)

**MUNICIPAL GOLF FUND
PROJECTED REVENUES AND EXPENDITURES**

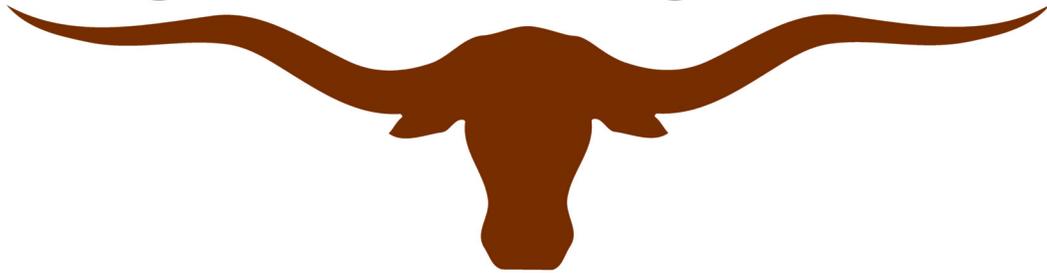


* This model reflects a rate increase in FY2014 and FY2016.

**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Golf Course Management	\$1,028,665	\$834,052	\$776,925	\$776,925	\$750,520	\$800,455
Non-Departmental	863,561	567,845	258,162	258,162	237,699	313,919
Pecan Valley Greens Maint.	724,666	621,882	735,522	735,522	730,000	774,619
Pecan Valley Pro Shop	468,789	465,789	525,757	525,757	515,000	455,765
Pecan Valley Snack Shop	206,246	173,337	200,620	200,620	187,430	202,311
Z. Boaz Greens Maint.	408,098	411,514	404,444	404,444	407,210	420,588
Z. Boaz Pro Shop	368,028	302,612	316,258	316,258	300,205	338,928
Z. Boaz Snack Shop	24,196	4,092	33,763	33,763	20,500	36,362
Meadowbrook Greens Maint.	494,812	424,918	431,874	761,561	470,877	453,177
Meadowbrook Pro Shop	400,744	357,298	398,112	398,112	386,276	391,941
Meadowbrook Snack Shop	113,955	163,909	154,410	154,410	154,500	159,854
Rockwood Greens Maint.	469,578	384,548	502,142	502,142	475,500	479,160
Rockwood Pro Shop	406,363	354,777	340,339	340,339	340,000	339,241
Rockwood Snack Shop	182,130	142,913	130,952	130,952	130,000	129,016
Sycamore Creek Greens Maint.	244,522	218,348	270,426	270,426	244,770	253,712
Sycamore Creek Pro Shop	207,276	189,197	191,715	191,715	180,678	170,618
Sycamore Creek Snack Shop	<u>17,806</u>	<u>17,550</u>	<u>16,252</u>	<u>16,252</u>	<u>15,000</u>	<u>12,916</u>
TOTAL	\$6,629,435	\$5,634,581	\$5,687,673	\$6,017,360	\$5,546,165	\$5,732,582

FORT WORTH



**COMPARISON OF MUNICIPAL GOLF FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Pecan Valley Golf Course	\$1,952,518	\$1,740,028	\$2,177,794	\$2,177,794	\$1,788,190	\$2,245,301
Z. Boaz Golf Course	658,512	534,195	730,986	730,986	547,805	753,518
Meadowbrook Golf Course	1,146,099	991,043	1,349,810	1,679,497	1,246,146	1,314,953
Rockwood Golf Course	1,005,886	836,178	1,079,829	1,079,829	826,867	1,093,261
Sycamore Creek Golf Course	277,858	243,443	297,254	297,254	245,001	282,815
Other Income	<u>104,663</u>	<u>47,224</u>	<u>52,000</u>	<u>52,000</u>	<u>49,424</u>	<u>42,734</u>
TOTAL	\$5,145,536	\$4,392,111	\$5,687,673	\$6,017,360	\$4,703,433	\$5,732,582

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL GOLF FUND

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, managed by the Golf Division of the Parks and Community Services Department, provides enjoyable, safe, and comprehensive golf programs through five municipally-owned golf courses: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood, and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully equipped pro shop, snack shop and driving range. In FY2000 and FY2001, the "River" course at Pecan Valley was closed for extensive renovations; however, it became fully operational beginning in FY2002.

Z. Boaz Golf Course and Meadowbrook Golf Course are 18-hole facilities located on the west and east sides of the City, respectively. Each has fully equipped pro and snack shops; however, Meadowbrook is equipped with a full snack bar and grill service.

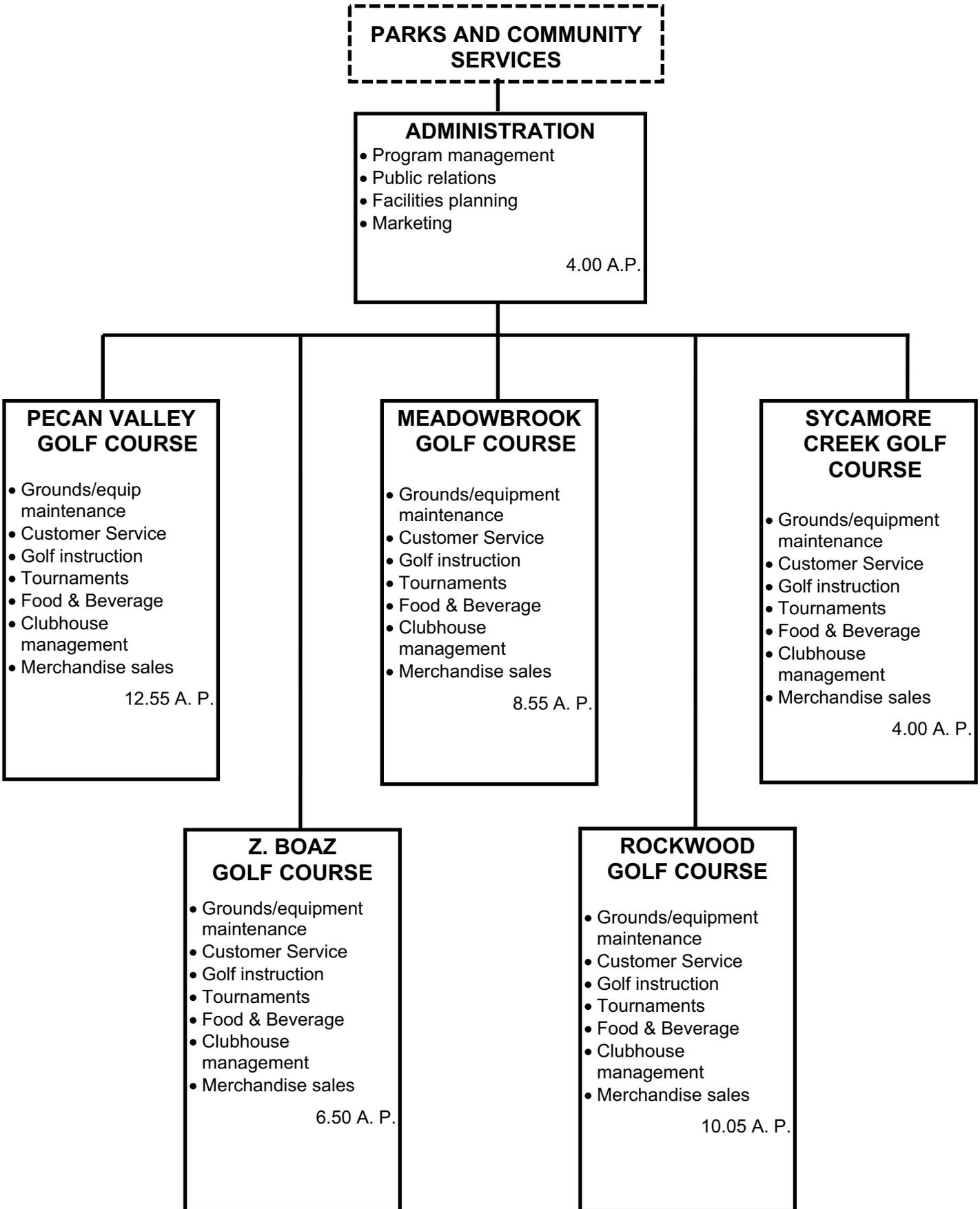
Rockwood Golf Course is a 18-hole facility with a driving range, operating in partnership with the First Tee of Fort Worth, and also has pro and snack shops. It is located in the near northwest part of the city.

The Sycamore Creek Golf Course is a nine-hole course with pro and snack shops that is located in the near southeast part of the city. Sycamore Creek was reconstructed during FY1993.

Municipal Golf Fund expenditures are financed primarily from taxable and non-taxable revenue, in the form of greens fees, cart rentals, and other fees at all golf courses.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 2,844,913	\$ 3,041,202	\$ 3,051,588	\$ 3,051,588
Supplies	739,887	798,659	801,330	801,330
Contractual	1,651,026	1,847,812	1,877,237	1,879,664
Capital Outlay	0	0	0	0
Debt Service	398,755	0	0	0
Total Expenditures	\$ 5,634,581	\$ 5,687,673	\$ 5,730,155	\$ 5,732,582
Authorized Positions	48.45	47.65	45.65	45.65

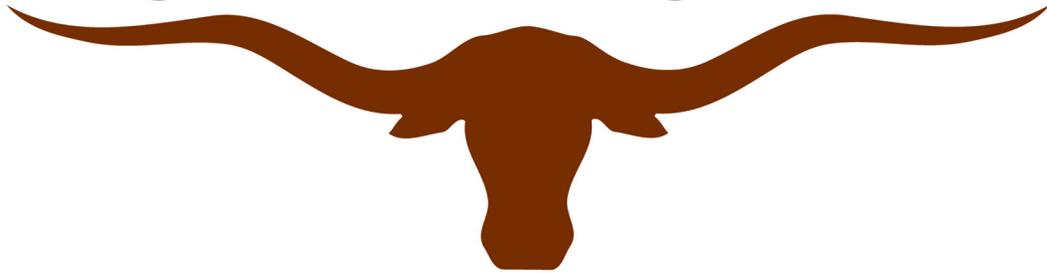
MUNICIPAL GOLF FUND - 45.65 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL GOLF FUND		PE39/0804005:0804530	
CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED			
FY2011 ADOPTED:	\$5,687,673	A.P.	47.65
FY2012 ADOPTED:	\$5,732,582	A.P.	45.65
<p>A) The adopted budget decreases by (\$23,752) an 2.00 authorized positions for the deletion of 1.0 maintenance worker position, .80 of a golf shop clerk and .20 of a snack shop attendant. This is offset by the utilization of two seasonal employees and does not significantly impact golf course operations.</p> <p>B) The adopted budget increases by \$63,019 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.</p> <p>C) The adopted budget decreases by (\$50,200) for terminal leave costs.</p> <p>D) The adopted budget increases by \$38,975 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).</p> <p>E) The adopted budget increases by a net of \$35,280 for group health based on plan migration, turnover, and a 10.44% increase in the City's contribution to group health.</p>			

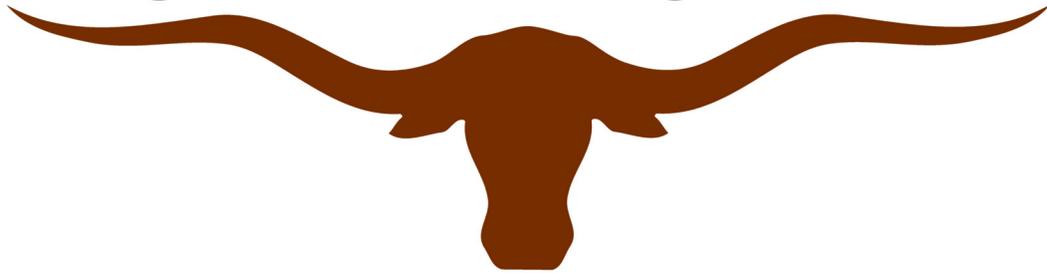
FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

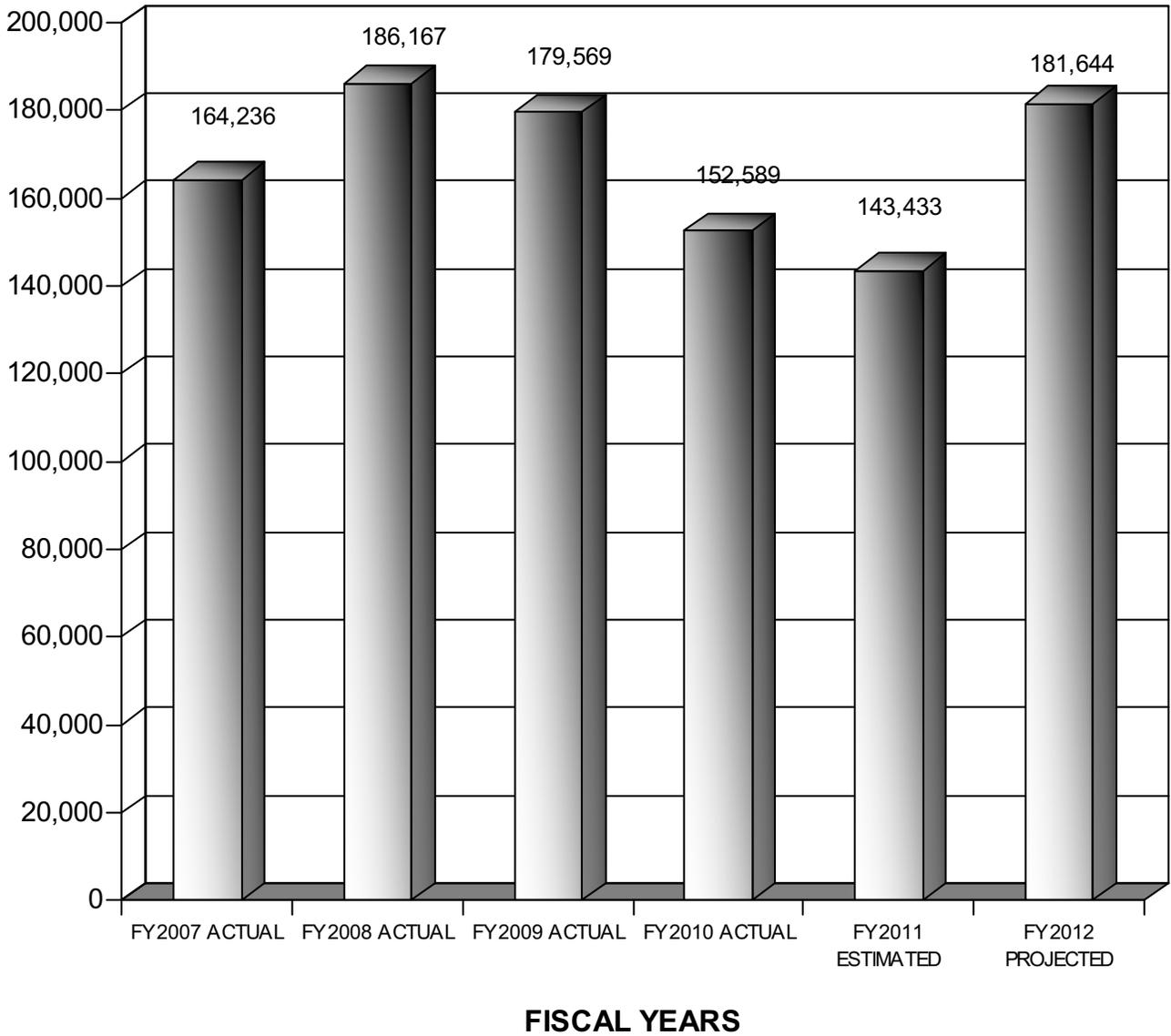
DEPARTMENT:			
MUNICIPAL GOLF FUND			
DEPARTMENT PURPOSE			
To provide an affordable and accessible golf experience to all levels of golfers.			
FY2012 DEPARTMENTAL OBJECTIVES			
To succeed in regaining a market share in a highly competitive industry by providing quality playing conditions, affordable fee prices, excellent customer service, and a creative marketing plan.			
Implementation of new business plan enabling our facilities to return to a positive net revenue base in 2012.			
To enhance the facility conditions through quarterly inspections and completion of special projects increasing golfer enjoyment in the game.			
To make improvements to the physical condition of courses in the municipal system such as construction of the new short course at Rockwood Golf Course and replacement of greens at Sycamore Creek Golf Course.			
DEPARTMENTAL MEASURES	ACTUAL 2010	ESTIMATED 2011	PROJECTED 2012
Number of paid rounds played	152,589	143,433	181,644
Revenue per round	\$28.96	\$29.15	\$31.64
Expenditures per round	\$30.74	\$35.54	\$31.64
Number of City Championships	11	11	11
Number of Outside Events	150	170	175
Number of Junior Golf Participants	2,000	2,500	2,800

FORT WORTH

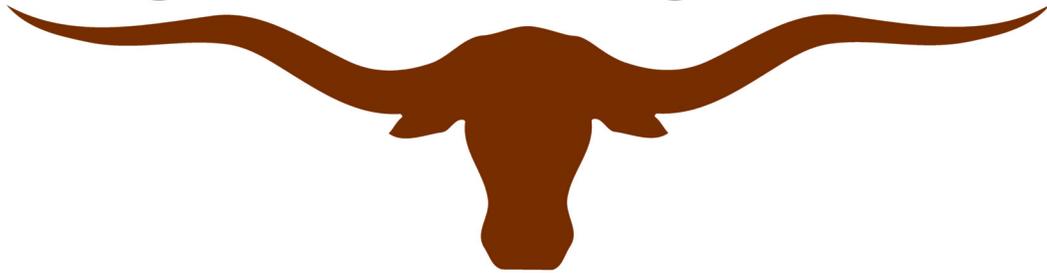


PARKS AND COMMUNITY SERVICES GOLF DIVISION

NUMBER OF PAID ROUNDS PLAYED



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MANAGEMENT	\$ 834,052	\$ 776,925	\$ 798,028	\$ 800,455	4.00	4.00	4.00	4.00
0804090	NON-DEPARTMENTAL	567,845	258,162	313,919	313,919	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,401,897</u>	<u>\$ 1,035,087</u>	<u>\$ 1,111,947</u>	<u>\$ 1,114,374</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 621,882	\$ 735,522	\$ 774,619	\$ 774,619	8.00	8.00	8.00	8.00
0804120	PRO SHOP	465,789	525,757	455,765	455,765	3.00	3.00	3.00	3.00
0804130	SNACK BAR	173,337	200,620	202,311	202,311	1.55	1.55	1.55	1.55
	Sub-Total	<u>\$ 1,261,008</u>	<u>\$ 1,461,899</u>	<u>\$ 1,432,695</u>	<u>\$ 1,432,695</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 411,514	\$ 404,444	\$ 420,588	\$ 420,588	3.50	3.50	3.50	3.50
0804220	PRO SHOP	302,612	316,258	338,928	338,928	3.00	3.00	3.00	3.00
0804230	ZBOAZ SNACK BAR	4,092	33,763	36,362	36,362	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 718,218</u>	<u>\$ 754,465</u>	<u>\$ 795,878</u>	<u>\$ 795,878</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
	<u>MEADOWBROOK GOLF COURSE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0804310	GREENS MAINTENANCE	\$ 424,918	\$ 431,874	\$ 453,177	\$ 453,177	5.00	5.00	4.00	4.00
0804320	PRO SHOP	357,298	398,112	391,941	391,941	3.80	3.80	3.00	3.00
0804330	SNACK SHOP	163,909	154,410	159,854	159,854	1.75	1.75	1.55	1.55
	Sub-Total	<u>\$ 946,125</u>	<u>\$ 984,396</u>	<u>\$ 1,004,972</u>	<u>\$ 1,004,972</u>	<u>10.55</u>	<u>10.55</u>	<u>8.55</u>	<u>8.55</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 384,548	\$ 502,142	\$ 479,160	\$ 479,160	5.50	5.50	5.50	5.50
0804420	PRO SHOP	354,777	340,339	339,241	339,241	3.00	3.00	3.00	3.00
0804430	SNACKSHOP	142,913	130,952	129,016	129,016	1.55	1.55	1.55	1.55
	Sub-Total	<u>\$ 882,238</u>	<u>\$ 973,433</u>	<u>\$ 947,417</u>	<u>\$ 947,417</u>	<u>10.05</u>	<u>10.05</u>	<u>10.05</u>	<u>10.05</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 218,348	\$ 270,426	\$ 253,712	\$ 253,712	2.80	2.00	2.00	2.00
0804520	PRO SHOP	189,197	191,715	170,618	170,618	2.00	2.00	2.00	2.00
0804530	SNACK SHOP	17,550	16,252	12,916	12,916	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 425,095</u>	<u>\$ 478,393</u>	<u>\$ 437,246</u>	<u>\$ 437,246</u>	<u>4.80</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 5,634,581	\$ 5,687,673	\$ 5,730,155	\$ 5,732,582	48.45	47.65	45.65	45.65

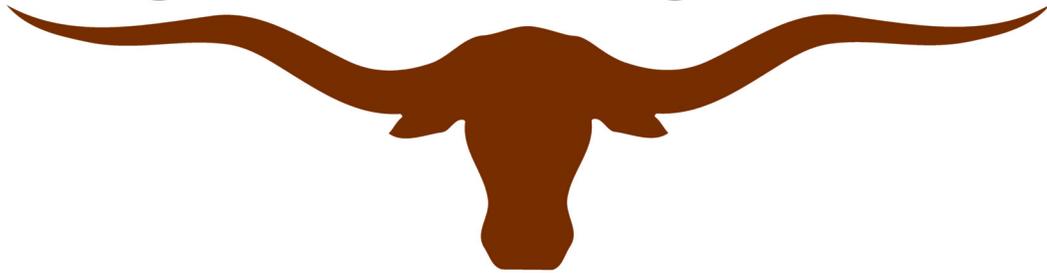
FUND STATEMENT**FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International airport and Dallas Love Field. Collectively, the three airports support more than 230,000 flight operations per year which is 28% of the combined operations at DFW and Dallas Love Field.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports, and a profit-sharing arrangement with Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

FORT WORTH



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FY2012**

REVENUES:

Meacham Airport Operations	\$2,289,447
FAA/Alliance Revenue	1,615,100
Gas Lease Royalties (ERP Phase II)	1,071,641
Spinks Airport Operations	264,100
GSIA Possession Fee	210,000
Transfer from P240	64,524
Other Revenue	<u>10,000</u>

TOTAL REVENUE \$5,524,812

Use/(Source) of Fund Balance \$0

TOTAL SOURCE OF FUNDS \$5,524,812

EXPENDITURES:

Personal Services	\$1,669,255
Supplies	184,665
Contractual Services	<u>3,628,892</u>

TOTAL RECURRING EXPENSES \$5,482,812

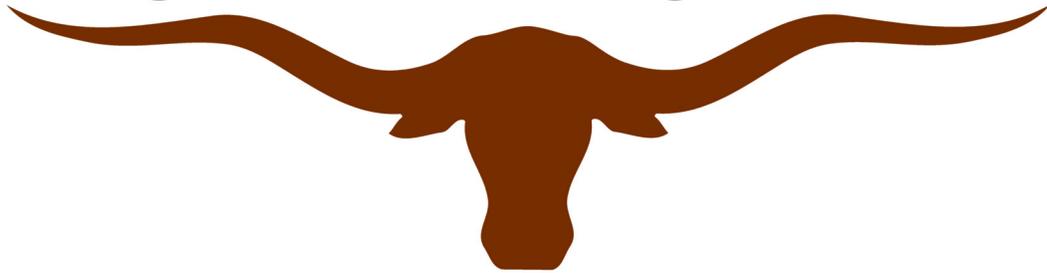
DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlays	\$42,000
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$42,000

TOTAL EXPENDITURES \$5,524,812

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
MUNICIPAL AIRPORTS FUND**

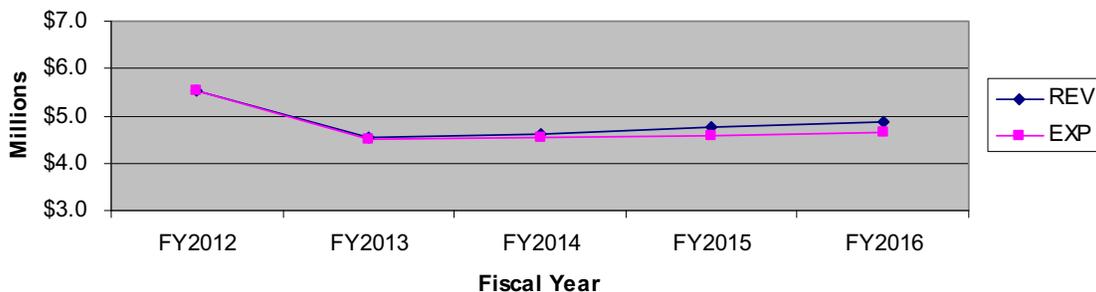
Cash Balance as of 9/30/11 *	\$1,047,269
Plus: Projected Revenues	\$5,524,812
Less: Projected Expenditures	(\$5,524,812)
Estimated Available Cash as of 9/30/12	\$1,047,269

* Preliminary fund balance due to pending audit of actual fund balances

**MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$1,047,269	\$1,047,269	\$1,081,672	\$1,167,950	\$1,324,706
Revenues*					
Interest	\$10,000	\$10,200	\$10,455	\$10,769	\$11,092
Fuel Flowage	\$849,000	\$865,980	\$887,630	\$914,258	\$941,686
Gas Lease Royalties**	\$1,071,641	\$0	\$0	\$0	\$0
ACFT Landing Fees	\$760,000	\$775,200	\$794,580	\$818,417	\$842,970
Land Revenue	\$1,280,000	\$1,305,600	\$1,338,240	\$1,378,387	\$1,419,739
Hangar Revenue	\$1,002,147	\$1,022,190	\$1,047,745	\$1,079,177	\$1,111,552
Other Revenue	<u>\$552,024</u>	<u>\$552,024</u>	<u>\$552,024</u>	<u>\$552,024</u>	<u>\$552,024</u>
Total Revenue	\$5,524,812	\$4,531,194	\$4,630,673	\$4,753,033	\$4,879,063
Total Resources	\$6,572,081	\$5,578,463	\$5,712,345	\$5,920,982	\$6,203,769
Expenditures					
Personnel Services	\$1,669,255	\$1,709,181	\$1,752,078	\$1,798,166	\$1,845,248
Supplies	\$184,665	\$188,358	\$193,067	\$198,859	\$204,825
Contractual	\$3,628,892	\$2,557,251	\$2,557,251	\$2,557,251	\$2,557,251
Capital	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$5,524,812	\$4,496,791	\$4,544,396	\$4,596,276	\$4,649,324
Projected Variance	\$0	\$34,403	\$86,277	\$156,756	\$229,739
Projected Cash Balance	\$1,047,269	\$1,081,672	\$1,167,950	\$1,324,706	\$1,554,445
Reserve Requirement (20%)	\$1,096,562	\$890,958	\$900,479	\$910,855	\$921,465
Excess/(Deficit)	(\$49,293)	\$190,714	\$267,470	\$413,850	\$632,980

**MUNICIPAL AIRPORTS FUND
PROJECTED REVENUES AND EXPENDITURES**



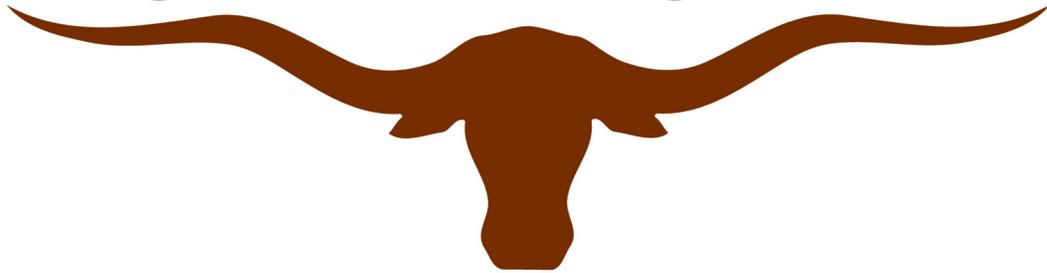
*This model does **not** reflect any rate increases for the next five years.

**One time transfers in FY2012 for the Fund's portion of EPR Phase II.

**COMPARISON OF MUNICIPAL AIRPORTS FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
General Administration	\$2,354,569	\$1,356,769	\$1,889,938	\$12,598,192	\$11,650,255	\$1,977,570
Depreciation	7,189,335	0	0	0	0	0
Non-Departmental	85,884	113,916	169,891	2,369,655	2,128,465	64,524
Meacham Airport	1,309,625	1,442,629	1,744,694	1,744,694	1,652,732	1,750,456
Spinks Airport	353,937	490,721	456,819	456,819	491,833	460,342
Alliance Airport	509,468	1,665,469	1,137,442	1,137,442	1,454,899.00	1,261,920
Heliport	<u>0</u>	<u>0</u>	<u>200,000</u>	<u>200,000</u>	<u>0</u>	<u>10,000</u>
TOTAL	\$11,802,818	\$5,069,504	\$5,598,784	\$18,506,802	\$17,378,184	\$5,524,812

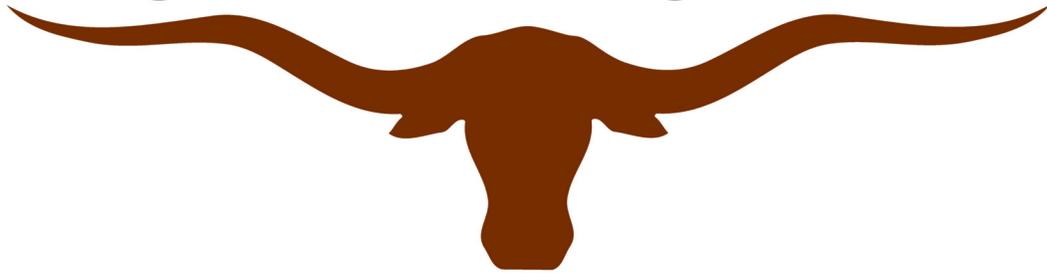
FORT WORTH



**COMPARISON OF MUNICIPAL AIRPORTS FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Interest on Investment	\$16,826	\$16,622	\$20,000	\$20,000	\$8,719	\$10,000
Unrealized Gain	3,862	699	0	0	0	0
Gas Lease Bonus/Royalties	0	0	917,358	2,184,358	2,184,358	1,071,641
Easements for Pipelines	1,000	44,533	0	0	0	0
Temp Water Line Gas Drilling	12,415	0	0	0	0	0
FAA Lease Revenue	108,128	62,700	62,700	62,700	62,700	62,700
Transfers from GC10	0	0	0	2,053,742	2,053,742	0
Transfer from GASB 10	25,410	4,959	0	0	0	0
Transfers In GG14	33,235	0	0	0	29,688	0
Intra-Fund Transfer	668,256	15,000	0	0	0	0
Intra-Fund Transfer P240	0	572,820	245,626	1,024,976	870,693	64,524
Transfers from T125	0	0	0	8,572,012	8,572,012	0
Alliance Revenue Sharing	947,645	1,509,346	0	0	0	0
Fuel Flowage Fees	414,944	459,926	745,000	745,000	868,710	849,000
Landing Fees	0	0	815,000	815,000	1,268,398	760,000
Land (Improved)	166,234	190,683	357,000	357,000	525,611	600,000
Aircraft Parking	0	0	0	0	40,950	57,400
Terminal Building Revenue	388,196	352,531	355,163	355,163	355,163	320,000
Hangar Revenue	608,381	630,550	888,000	888,000	853,761	729,447
Other Building Revenue	19,109	19,883	169,100	169,100	19,773	19,100
Land (Unimproved)	684,534	710,643	725,837	725,837	675,717	680,000
Miscellaneous Income	26,065	16,186	13,000	13,000	22,890	13,000
Miscellaneous L/H Income	68,631	50,773	75,000	75,000	74,627	78,000
G.S.I.A. Possession Fee	210,428	212,161	210,000	210,000	212,161	210,000
Salvage Sales	<u>192,538</u>	<u>0</u>	<u>0</u>	<u>\$0</u>	<u>0</u>	<u>0</u>
TOTAL	\$4,595,837	\$4,870,015	\$5,598,784	\$18,270,888	\$18,699,673	\$5,524,812

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0551401

SUMMARY OF FUND RESPONSIBILITIES:

The Aviation Department oversees a system of airports, which include Fort Worth Alliance, Fort Worth Meacham International Airport and Fort Worth Spinks Airport. These airports operate in coordination with Dallas/Fort Worth International Airport to meet the general aviation needs of the area. The Department is responsible for planning, operating, and promoting these facilities. Aviation Administration is responsible for aviation planning, grant administration, capital projects, and staff support functions for all airports. Airport Managers work with airport tenants, manage projects and oversee and maintain airport infrastructure in compliance with Federal Aviation Administration standards.

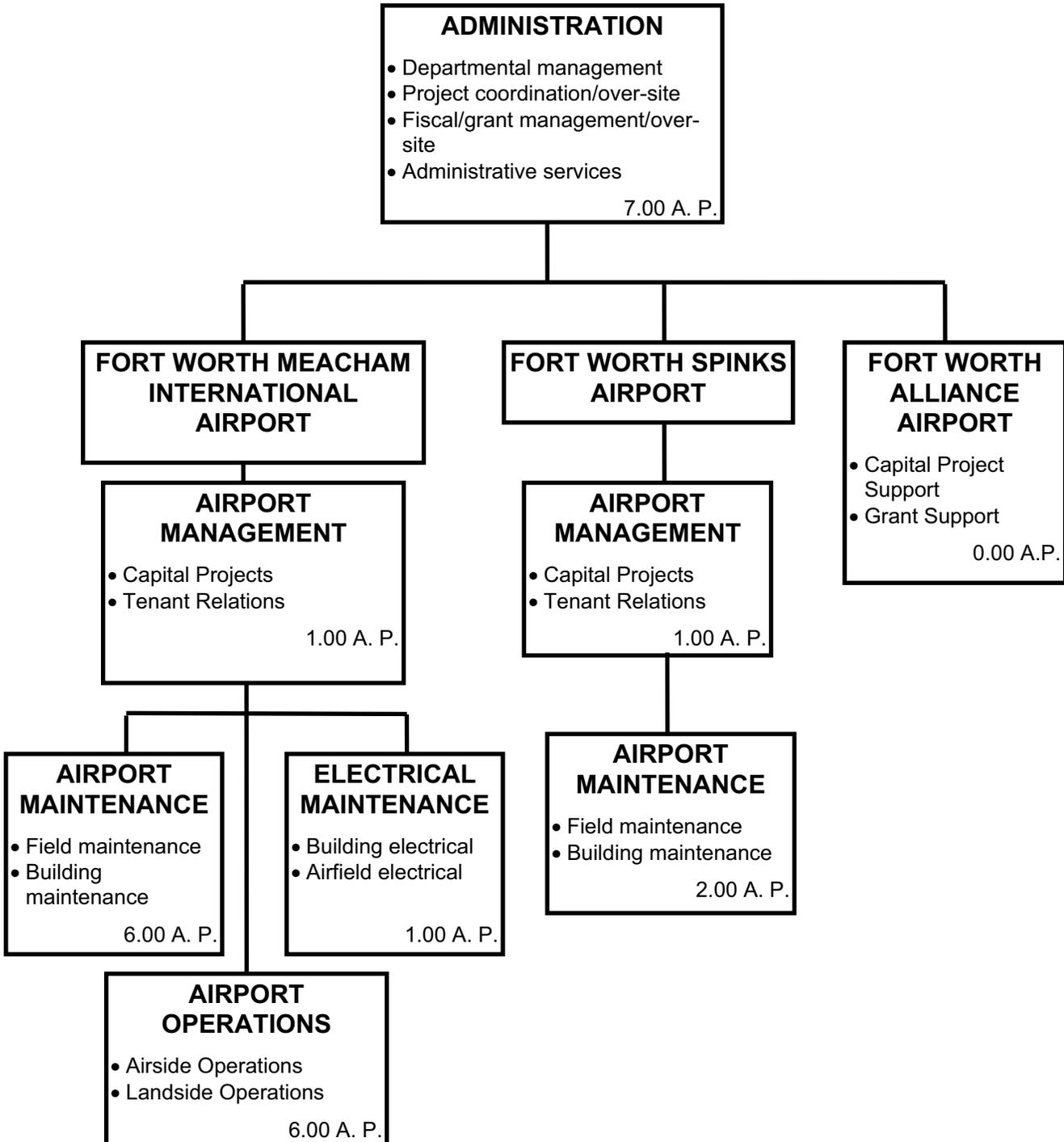
Fort Worth Alliance Airport was completed by the City in 1989, and is one component of a master-planned, mixed-use community known as Alliance Texas developed by Hillwood. The Alliance Texas development serves as an inland logistics port with air, rail and trucking. The Airport infrastructure and grounds are maintained by Alliance Air Services through a management agreement with the City. The Aviation Administration staff supports the grants and capital projects at Alliance. The airport has two runways, precision instrument approaches and a 24 hour FAA Control Tower. Several companies provide aviation services at Alliance.

Fort Worth Meacham International Airport began serving the community in 1925. The airport has three runways, precision instrument approaches and a 24 hour FAA Control Tower. A large variety of companies that provide aviation services choose Meacham as a base of operations. The Aviation Department maintains the infrastructure, grounds and some buildings at Meacham, most notably the terminal building.

Fort Worth Spinks Airport became a part of the City system in 1988 when the Oak Grove Airport was acquired from a private operator and expanded. The airport has two runways, a precision instrument approach, and an FAA Contract Control Tower. A variety of companies that provide aviation services choose Spinks as a base of operations. The Aviation Department maintains the infrastructure, grounds, tower and some buildings at Spinks.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 1,491,137	\$ 1,500,255	\$ 1,669,255	\$ 1,669,255
Supplies	213,360	224,710	184,665	184,665
Contractual	3,325,135	3,568,319	3,627,590	3,628,892
Capital Outlay	39,176	305,500	42,000	42,000
Debt Service	696	0	0	0
Total Expenditures	\$ 5,069,504	\$ 5,598,784	\$ 5,523,510	\$ 5,524,812
Authorized Positions	26.00	24.00	24.00	24.00

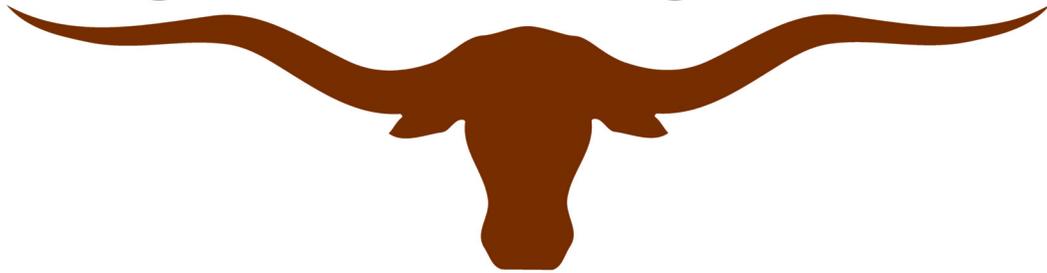
MUNICIPAL AVIATION FUND – 24.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	PE40/0551000:0551401		
CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED			
FY2011 ADOPTED:	\$5,598,784	A.P.	24.00
FY2012 ADOPTED:	\$5,524,812	A.P.	24.00
<p>A) The adopted budget increases by \$281,920 for additional payments to Alliance Air Services per the 80%/20% revenue split in the contract for management services at Fort Worth Alliance Airport.</p> <p>B) The adopted budget decreases by (\$190,000) for the purchase of land to develop a downtown heliport due to the elimination of this project from the Department's development plans for the foreseeable future.</p> <p>C) The adopted budget decreases by (\$90,000) for inside repair and maintenance per the FAA contract agreement to use gas lease revenue to cover needed capital improvements at the Alliance Control Tower, Meacham Terminal and other Meacham facilities.</p> <p>D) The adopted budget increase by \$79,487 for the cost of employees assigned from other departments for maintenance and improvement projects performed on airport properties.</p> <p>E) The adopted budget decreases by (\$73,500) for FY2012 vehicle replacement plan.</p> <p>F) The adopted budget decreases by (\$41,300) for paving materials based on current spending trends.</p> <p>G) The adopted budget increases by \$40,000 for consultants and professional services to complete engineering and architectural work for Meacham International and Spinks Airports.</p> <p>H) The adopted budget increases by \$38,793 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

AVIATION

DEPARTMENT PURPOSE

The Fort Worth Aviation Department is responsible for three of the eleven reliever airports in the DFW metroplex. These airports, Alliance, Meacham and Spinks, meet the aviation needs of the Fort Worth area with facilities provided by the Aviation Department and services provided by a variety of companies. The facilities are managed by City staff at Meacham and Spinks and are managed by Alliance Air Services at Alliance Airport.

Capital Improvements are carried out at all three airports through a combination of Aviation Department funds and federal and state grants. These projects include those to maintain existing infrastructure as well as to expand the facilities available for aviation users.

The Aviation Department operates as an enterprise fund with no funds supplied by the City's General Fund.

FY2012 DEPARTMENTAL OBJECTIVES

To improve the financial strength of the Department by continuing reversion of tenant agreements from land leases to hangar leases as the terms expire.

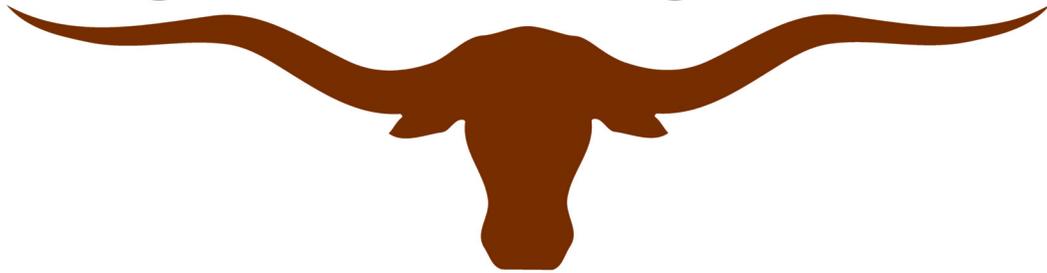
To improve the physical conditions at the City's airports through minor and major repair efforts.

To accommodate the needs of the aviation community by making space available for leasing.

Increase operations at Meacham and Spinks Airports by 5%

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
No. of Aircraft operations-Spinks	57,134	54,000	55,000
No. of Aircraft Operations-Meacham	85,767	74,000	75,000
No. of Aircraft Operations-Alliance	86,944	118,000	120,000
Operations as % of DFW Relievers	31%	32%	32%
Gallons of Fuel Flowage	6,656	7,700	7,800
No. of Property Reversions	1	1	1
Increased Income (Annual Revisions)	\$74,527	\$202,236	\$34,902
Capital Projects in Planning Phase	3	2	3
Capital Projects in Design Phase	8	12	10
Capital Projects in Construction Phase	4	4	3

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 1,356,769	\$ 1,889,938	\$ 1,976,268	\$ 1,977,570	7.00	5.00	7.00	7.00
0551002	NON-DEPARTMENTAL	113,916	169,891	64,524	64,524	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,470,685</u>	<u>\$ 2,059,829</u>	<u>\$ 2,040,792</u>	<u>\$ 2,042,094</u>	<u>7.00</u>	<u>5.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 1,442,629	\$ 1,744,694	\$ 1,750,456	\$ 1,750,456	15.00	15.00	14.00	14.00
	Sub-Total	<u>\$ 1,442,629</u>	<u>\$ 1,744,694</u>	<u>\$ 1,750,456</u>	<u>\$ 1,750,456</u>	<u>15.00</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 490,721	\$ 456,819	\$ 460,342	\$ 460,342	4.00	4.00	3.00	3.00
	Sub-Total	<u>\$ 490,721</u>	<u>\$ 456,819</u>	<u>\$ 460,342</u>	<u>\$ 460,342</u>	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 1,665,469	\$ 1,137,442	\$ 1,261,920	\$ 1,261,920	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,665,469</u>	<u>\$ 1,137,442</u>	<u>\$ 1,261,920</u>	<u>\$ 1,261,920</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>HELIPORT</u>								
0551401	HELIPORT OPERATION	\$ 0	\$ 200,000	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 0	\$ 200,000	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	TOTAL	\$ 5,069,504	\$ 5,598,784	\$ 5,523,510	\$ 5,524,812	26.00	24.00	24.00	24.00

FUND STATEMENT

FUND:

MUNICIPAL PARKING FUND

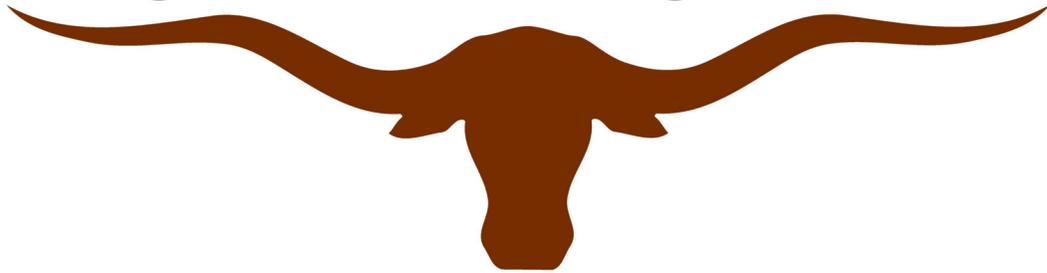
The Municipal Parking Fund is a City of Fort Worth Enterprise Fund that generates revenues from the fees paid for the use of metered parking spaces by the general public, fees derived from the violation of ordinances in the use of metered spaces by the public, the lease of office space, fees charged for the use of surface lots, parking spaces at the city parking garages, and designated street parking spaces for the mobility impaired for both city employees and non-city employees.

The Municipal Parking Program is under the direction of the Parking Services Division of the Transportation and Public Works Department. The program currently maintains and manages five parking garages and 22 parking lots as well as 2,300 metered parking spaces. As of FY2012, the fund has only six positions.

During FY2008, it was proposed that all parking operations should be consolidated under one umbrella to obtain greater effectiveness and efficiency in operations. The parking operation under the Public Events Department along with personnel and associated costs were transferred to the Municipal Parking Fund. This transfer included seven authorized positions. In addition, two authorized positions in the General Fund in charge of operations and maintenance of parking meters city-wide were also transferred to the Municipal Parking Fund. In order to restore the revenue loss in the General Fund due to this change, a transfer of the same amount is deposited back to the General Fund after deducting the cost of the Municipal Parking Fund's operating expenses. Additionally, parking revenue comes from an underground parking garage located across the street from the Hilton Hotel, (formerly Radisson Hotel) that was completed in September, 1981. The garage was funded by an Urban Development Action Grant (UDAG) from HUD. The garage is under a 50-year lease, and 21 years remain to the owners of the Hilton Hotel, who operate the parking garage, and pay the City approximately \$95,670 in rent each year deposited to grant funds in the Housing and Economic Development Department. This revenue can be used for any CDBG Grant eligible activity.

In January 2009, the Houston Street Convention Center Parking Garage opened. The garage is a state of the art addition to the downtown Fort Worth infrastructure that is used by the City of Fort Worth, Omni Hotel and the Fort Worth Convention Center (FWCC). Retail shops are expected to provide additional revenue for the Municipal Parking Fund in FY2012. On May 2010, the Western Heritage Parking Garage opened. As of FY2011, the Houston Street, Commerce Street and Western Heritage Garages are all operated under contract management.

FORT WORTH



**MUNICIPAL PARKING FUND BUDGET SUMMARY
FY2012**

REVENUES:

Daily Parking	\$3,212,511
Parking Fines	1,900,472
Parking Meters	1,675,532
Parking - Municipal Parking Garage	599,249
Contract Parking	99,287
Surface Parking	96,000
Valet Parking	67,000
Office Rental	61,892
Parking Meter - Daily	32,634
Parking - Tax Exempt	24,111
Miscellaneous Revenue	16,502
Hang Tag Receipts	12,500
Interest on Investment	2,390
Late payments	<u>155</u>

TOTAL REVENUE SOURCES \$7,800,235

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$1,620,857</u>
------------------------------	--------------------

TOTAL REVENUE AND OTHER FINANCING RESOURCES \$9,421,092

EXPENDITURES:

Personal Services	\$414,948
Supplies	87,489
Contractual Services	<u>6,069,500</u>

TOTAL RECURRING EXPENSES \$6,571,937

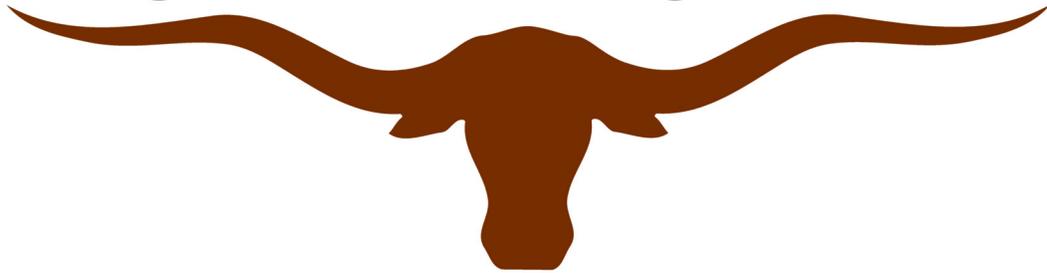
DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>2,849,155</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$2,849,155

TOTAL EXPENDITURES \$9,421,092

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
MUNICIPAL PARKING FUND**

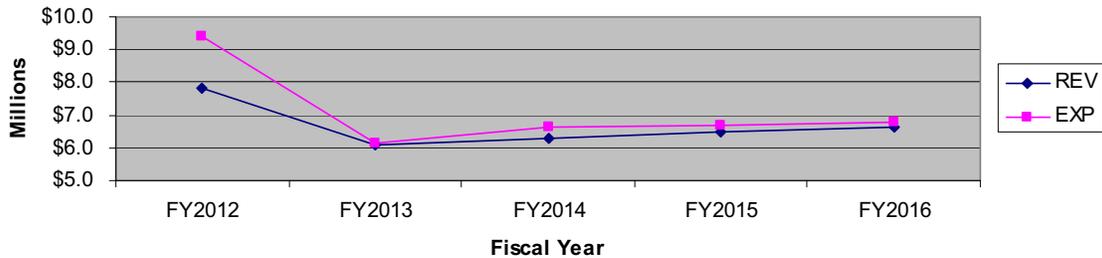
Cash Balance as of 9/30/11*	\$1,675,703
Plus: Projected Revenues	\$7,800,235
Less: Projected Expenditures	(\$9,421,092)
Estimated Available Cash as of 9/30/12	\$54,846

* Preliminary cash balance due to pending audit of actual cash balances.

**MUNICIPAL PARKING FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$1,675,703	\$54,846	\$41,510	(\$279,052)	(\$509,111)
Revenues*					
Interest	\$2,390	\$2,438	\$2,499	\$2,574	\$2,651
Parking Meters	\$1,708,166	\$1,775,639	\$1,837,431	\$1,892,554	\$1,949,330
Parking Fines	\$1,900,472	\$0	\$0	\$0	\$0
Daily Parking	\$3,236,622	\$3,364,469	\$3,481,552	\$3,585,999	\$3,693,579
Contract Parking	\$99,287	\$100,280	\$101,283	\$102,295	\$103,318
Municipal Parking Garage	\$599,249	\$605,241	\$611,294	\$617,407	\$623,581
Valet Parking	\$67,000	\$67,000	\$67,000	\$67,000	\$67,000
Surface Parking Lots	\$96,000	\$99,792	\$103,265	\$106,363	\$109,554
Total Revenue	\$7,800,235	\$6,105,907	\$6,295,372	\$6,465,240	\$6,640,062
Total Resources	\$9,475,938	\$6,160,753	\$6,336,882	\$6,186,188	\$6,130,950
Expenditures					
Personnel Services	\$414,948	\$424,897	\$435,526	\$446,887	\$458,825
Supplies	\$87,489	\$89,239	\$91,470	\$94,214	\$97,040
Contractual	\$6,069,500	\$2,212,183	\$2,267,488	\$2,335,512	\$2,405,578
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$2,849,155	\$3,392,925	\$3,821,451	\$3,818,686	\$3,822,864
Total Expenditures	\$9,421,092	\$6,119,243	\$6,615,934	\$6,695,299	\$6,784,307
Projected Variance	(\$1,620,857)	(\$13,336)	(\$320,562)	(\$230,059)	(\$144,245)
Projected Cash Balance	\$54,846	\$41,510	(\$279,052)	(\$509,111)	(\$653,357)
Reserve Requirement (20%)	\$308,509	\$545,264	\$558,897	\$575,323	\$592,289
Excess/(Deficit)	(\$253,663)	(\$503,754)	(\$837,949)	(\$1,084,434)	(\$1,245,645)

**MUNICIPAL PARKING FUND
PROJECTED REVENUES AND EXPENDITURES**

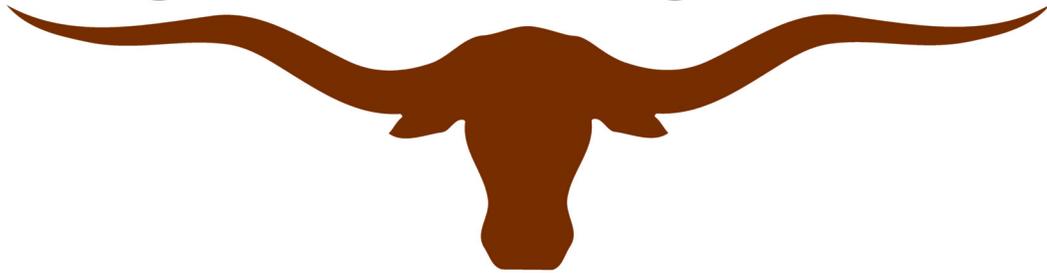


* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL PARKING FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Management	0	70	0	0	0	0
Administration	\$2,040,559	\$293,227	\$362,043	\$362,043	\$262,162	\$383,395
Surface Lots	1,002,003	1,332,027	1,365,772	1,365,772	1,365,772	1,906,300
Parking Meters	1,388,801	1,596,529	1,598,516	1,598,516	1,602,516	1,726,784
Taylor St Parking Garage	141,719	128,845	130,762	130,762	162,360	131,364
Commerce St Parking Garage	695,018	468,105	638,405	638,405	608,393	546,029
Houston St Parking Garage	637,774	749,071	767,931	783,637	889,961	1,857,911
Western Heritage Parking Garage	<u>0</u>	<u>657,853</u>	<u>2,676,465</u>	<u>2,797,161</u>	<u>2,596,712</u>	<u>2,869,309</u>
TOTAL	\$5,905,874	\$5,225,727	\$7,539,894	\$7,676,296	\$7,487,876	\$9,421,092

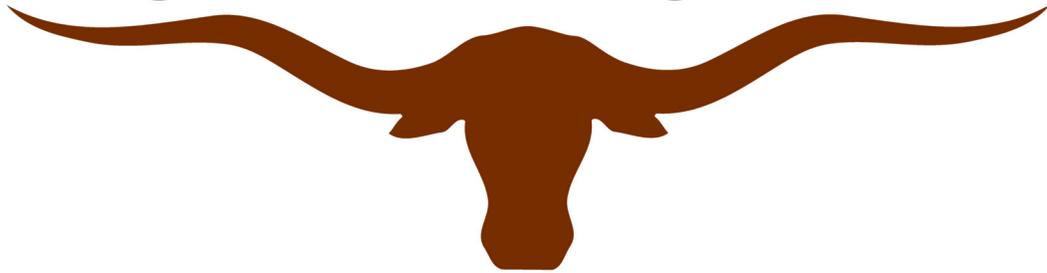
FORT WORTH



**COMPARISON OF MUNICIPAL PARKING FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Parking Authority	\$3,520,317	\$5,685,755	\$6,702,467	\$6,702,467	\$7,144,997	\$7,016,258
Interest on Investments	4,633	89	2,390	2,390	0	2,390
Parking Lot Rentals	106,529	104,547	110,000	110,000	131,988	96,000
Parking Space Rentals	426,149	574,531	591,249	591,249	365,362	599,429
Parking - Tax Exempt	26,652	26,652	23,611	23,611	23,611	24,111
Office Space Rentals	17,435	16,496	15,715	15,715	15,715	61,892
RV Parking	296,104	591	0	0	0	0
Late Payments	320	320	185	185	100	155
Certificate of Obligation	522,859	0	0	0	0	0
Miscellaneous Revenue	<u>12,062</u>	<u>2,098</u>	<u>0</u>	<u>0</u>	<u>1,322</u>	<u>0</u>
TOTAL	\$4,933,060	\$6,411,079	\$7,445,617	\$7,445,617	\$7,683,095	\$7,800,235

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:

MUNICIPAL PARKING FUND

FUND/CENTER

PE59/0208500:0208510

SUMMARY OF FUND RESPONSIBILITIES:

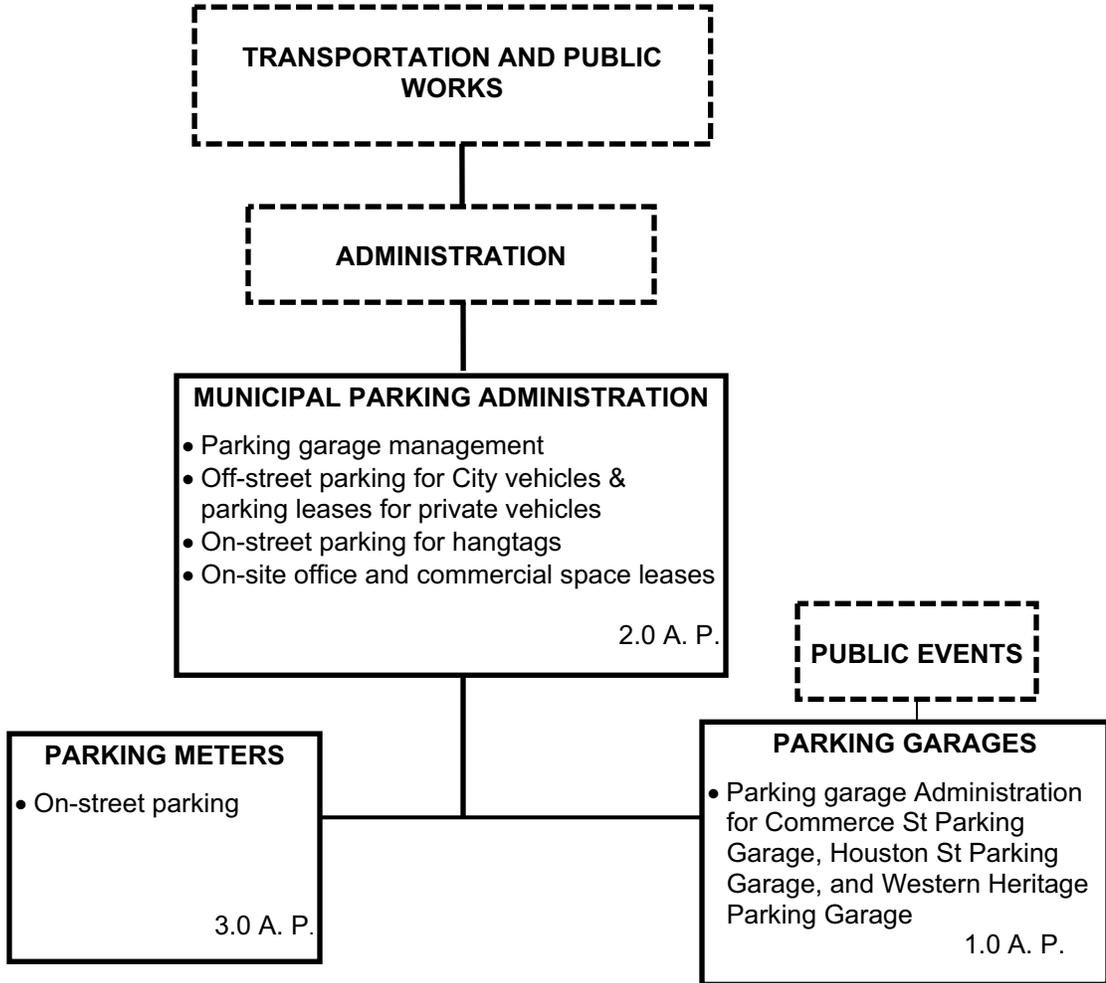
Municipal Parking, under the direction of the Parking Services Division in the Transportation and Public Works Department, maintains and manages five parking garages and 22 surface lots as well as 2,300 metered parking spaces in the central business district and outlying business districts such as the TCU/Berry district.

The City Garages are located at 10th and Taylor Street, 1201 Houston Street, 1200 Commerce Street, 1401 Montgomery Avenue, and 8th and Main Street, under a long term lease to the Hilton Hotel. These facilities provide parking space for the general public especially as it relates to the use of the Fort Worth Convention Center, City departments, City vehicles and the personal vehicles of the City employees. The remaining parking and office space not needed by the City are leased to the general public.

In January 2009 the Houston Street Convention Center parking garage was opened for public use. The new Western Heritage Municipal Parking Garage opened in May 2010. This facility provides parking for the Museum of Science & History, Will Rogers Memorial Center, Amon Carter Exhibits Hall, and the Community Arts Center. In addition, parking operations of the Commerce, Houston and Western Heritage Municipal Parking Garages was contracted out to Standard Parking as of May 2010. This action reduced the number of authorized positions from 19 to 6 for FY2011.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 807,394	\$ 415,775	\$ 414,948	\$ 414,948
Supplies	102,682	86,361	87,489	87,489
Contractual	4,305,234	5,462,373	6,068,548	6,069,500
Capital Outlay	7,586	0	0	0
Debt Service	2,831	1,575,385	1,849,155	2,849,155
Total Expenditures	\$ 5,225,727	\$ 7,539,894	\$ 8,420,140	\$ 9,421,092
Authorized Positions	19.00	6.00	6.00	6.00

MUNICIPAL PARKING FUND - 6.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL PARKING FUND	PE59/0208500:0208510

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$7,539,894	A.P.	6.00
FY2012 ADOPTED:	\$9,421,092	A.P.	6.00

- A) The adopted budget increases by \$1,000,000 for the debt service payment for the Houston Street Municipal Parking Garage and increases by \$273,770 in debt service payment for Western Heritage Municipal Parking Garage.

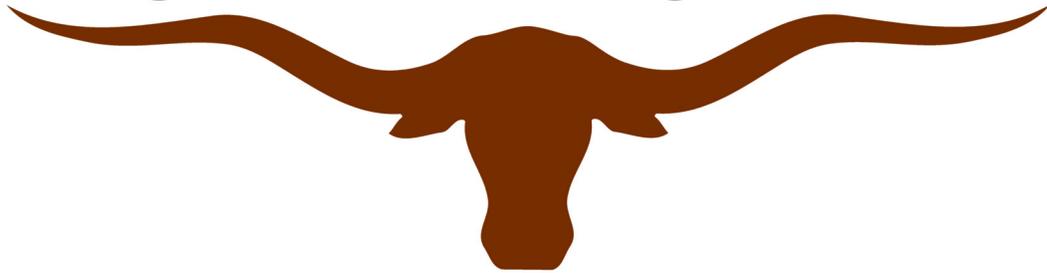
- B) The adopted budget increases by \$671,027 for transfers to the General Fund for Houston Street and Commerce Street Municipal Parking Garages, parking fine and parking meter revenues.

- C) The adopted budget decreases by (\$68,525) for electricity at the municipal parking garages due to decreased rates in the new contract negotiated by the City and the Commerce Street Garage being included in the Convention Center utilities payment by the Public Events Department (Culture and Tourism Fund).

- D) The adopted budget increases by \$67,000 in contractual expenses for credit card fees, thermo lettering, batteries and barricade posts related to the implementation of the new pay-and-display parking stations.

- E) The adopted budget increases by \$40,914 for storm water fees for the addition of Western Heritage and the impact of other municipal parking garages.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

T/PW, MUNICIPAL PARKING FUND

DEPARTMENT PURPOSE

As each on street and off street parking space is an “asset” and has intrinsic economic and service value, the City of Fort Worth Parking Services fundamental purpose is to maximize the value of that asset for the citizens of Fort Worth; To develop, implement, manage and maintain short and long term off-street and on-street parking solutions, encouraging and facilitating economic growth and vitality in the city's central business district as well as outlying business clusters in Greater Fort Worth and; To provide effective and efficient parking services for the citizens, the business community and visitors to the City of Fort Worth.

FY2012 DEPARTMENTAL OBJECTIVES

To surpass projected fiscal year revenue levels for all revenue earning assets.

To optimize all parking assets (ensuring efficient use of parking assets) by:

Improving service levels to parking customers by simplifying the act of parking and reducing the process time of all parking related transactions, from customer service and response times to length of time spent in finding parking and time spent paying to park.

Partnering with Public Events to achieve projected revenue for the Convention Center garages and improving the efficiency of the operation by widening the margin between revenue and operational cost.

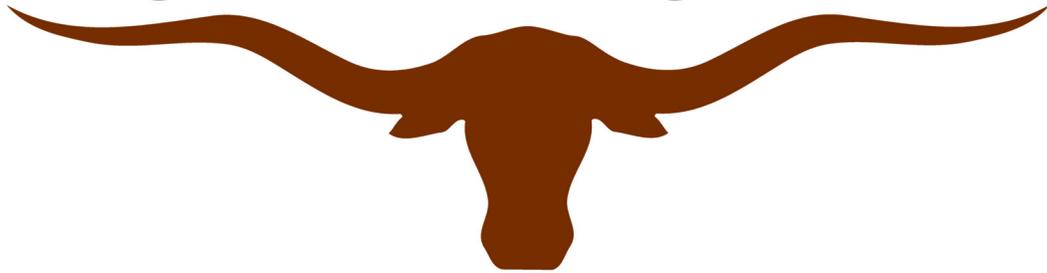
Working with businesses and civic organizations, such as Downtown Fort Worth Inc, Sundance Square, TCU and stakeholders in various business clusters, to create the conditions that maximize the use of and simplify the use of on-street parking for citizens, visitors and businesses.

Meeting projected revenue levels for parking meters by replacing damaged meters, adding new meters and improving operational efficiency.

Improving the efficiency of the parking meter operations by cooperating closely with the Police Department and the Municipal Court to ensure effective enforcement and processing of parking citations.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Revenue for surface lot parking	\$104,547	\$114,168	\$96,000
Revenue for enforcement	\$1,917,340	\$1,500,000	\$1,900,000
Revenue for parking meter operation	\$1,592,210	\$1,559,544	\$1,728,168
Revenue for Taylor Street garage	\$245,214	\$232,750	\$262,427
Revenue for Houston Street garage	\$900,077	\$759,653	\$850,000
Revenue for Commerce Street garage	\$613,945	\$623,118	\$546,118
Revenue for Western Heritage garage	\$1,021,810	\$2,748,000	\$2,400,000
Revenue for Western Heritage garage	\$1,021,810	\$2,748,000	\$2,400,000

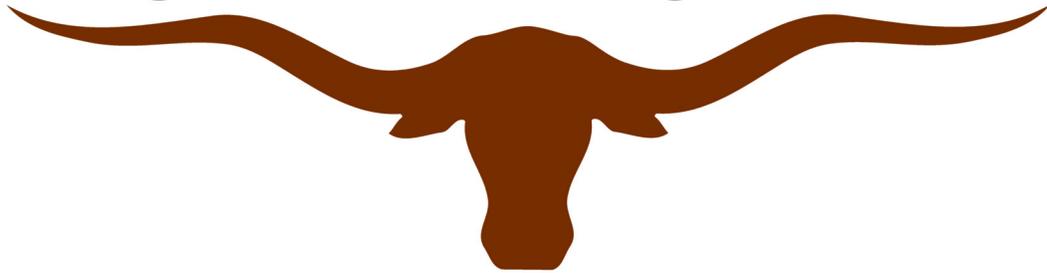
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE59	MUNICIPAL PARKING FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>TRAFFIC ENGINEERING</u>								
0202503	PARKING MANAGEMENT	\$ 70	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 70</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 293,227	\$ 362,043	\$ 382,443	\$ 383,395	2.00	2.00	2.00	2.00
0208501	SURFACE LOTS	1,332,027	1,365,772	1,906,300	1,906,300	0.00	0.00	0.00	0.00
0208503	PARKING METERS	1,596,529	1,598,516	1,726,784	1,726,784	3.00	3.00	3.00	3.00
0208505	TAYLOR STREET PARK- ING GARAGE	128,845	130,762	131,364	131,364	0.00	0.00	0.00	0.00
0208508	COMMERCE STREET PARKING GARAGE	468,105	638,405	546,029	546,029	7.00	0.00	0.25	0.25
0208509	HOUSTON STREET PARKING GARAGE	749,071	767,931	857,911	1,857,911	7.00	0.00	0.25	0.25
0208510	WESTERN HERITAGE PARKING GARAGE	657,853	2,676,465	2,869,309	2,869,309	0.00	1.00	0.50	0.50
	Sub-Total	<u>\$ 5,225,657</u>	<u>\$ 7,539,894</u>	<u>\$ 8,420,140</u>	<u>\$ 9,421,092</u>	<u>19.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 5,225,727	\$ 7,539,894	\$ 8,420,140	\$ 9,421,092	19.00	6.00	6.00	6.00

FORT WORTH



FUND STATEMENT**FUND:****STORM WATER UTILITY FUND**

Storm water is the rainfall runoff that comes from impervious surfaces, such as parking lots and rooftops, and flows into the city's streams and rivers via storm drains and drainage system infrastructure. In addition to adding pollutants to storm water, urban development increases the quantity and velocity of runoff, so that downstream properties become more susceptible to flooding, erosion increases in channels and streams, and the land's natural beauty and habitats are lost.

Texas cities are empowered to establish storm water utilities and adopt a storm water service fee under section 402 of the Texas Administrative Code. Storm water utility fees have been adopted in hundreds of communities nationally to pay for storm water management programs and to fund specific storm water functions and facilities.

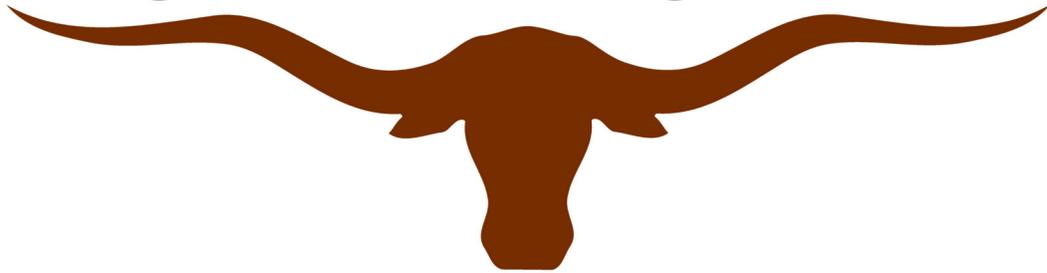
Fort Worth's Storm Water Utility Fund was established in 2006 to address runoff issues, reduce the risk of flooding in Fort Worth, preserve streams, minimize water pollution, and to more effectively operate the storm water system in compliance with state and federal regulatory requirements. This is to be accomplished by improved master planning, enhanced coordination with developers, increased development reviews, initiating watershed studies and capital projects, more aggressive attention to infrastructure maintenance and reconstruction, and increased public education and outreach.

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing storm water management to approximately 200,000 residential, commercial and industrial customers. It serves approximately 746,300 residents in Fort Worth. Storm Water management is a vital issue in Fort Worth, and staff has identified over \$1 billion of capital projects necessary to address life safety issues, flooding, and infrastructure damage.

The Storm Water utility rates are structured based on impervious surface area as the measure of each property's contribution to storm water runoff, and the applicable fee is billed monthly. Impervious surface is quantified into an Equivalent Residential Unit (ERU), and as of January 1, 2012, the City's "per ERU rate" will be \$5.40, which is a \$.65 increase from the 2011 calendar year.

Operations are completely financed through fees for service. Additionally, major capital projects are funded by long term debt allowing the fund to program and implement system expansions related to the City's growth, and to replace aging infrastructure in older portions of the system in an orderly manner.

FORT WORTH



**STORM WATER FUND BUDGET SUMMARY
FY2012**

REVENUES:

Utility Fees	\$31,189,719
Interest on Investments	250,000
Miscellaneous Revenues	<u>15,000</u>

TOTAL REVENUE	\$31,454,719
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$31,454,719
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EXPENDITURES:

Personal Services	\$7,025,348
Supplies	1,565,694
Contractual Services	<u>10,870,721</u>

TOTAL RECURRING EXPENSES	\$19,461,763
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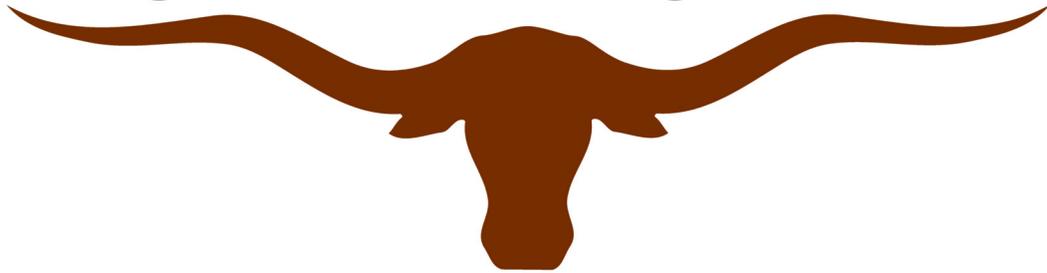
DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$1,384,000
Debt Service	<u>10,608,956</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$11,992,956
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TOTAL EXPENDITURES	\$31,454,719
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FORT WORTH



**PROJECTED
FY2012 CASHFLOW
STORMWATER UTILITY FUND**

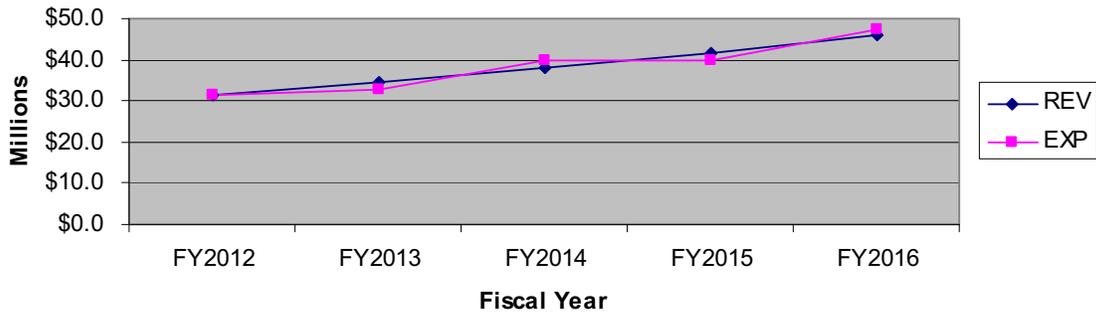
Cash Balance as of 9/30/11*	\$6,897,432
Plus: Projected Revenues	\$31,454,719
Less: Projected Expenditures	(\$31,454,719)
Estimated Available Cash as of 9/30/12	\$6,897,432

* Preliminary balance due to pending audit of actual cash balances

**STORMWATER UTILITY FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$6,897,432	\$6,897,432	\$8,623,561	\$6,558,154	\$8,239,557
Revenues*					
Interest	\$250,000	\$238,648	\$188,648	\$188,648	\$188,648
Utility Income	\$31,189,719	\$34,308,691	\$37,739,560	\$41,513,516	\$45,664,868
Other Revenue	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>
Total Revenue	\$31,454,719	\$34,562,339	\$37,938,208	\$41,712,164	\$45,863,516
Total Resources	\$38,352,151	\$41,459,771	\$46,561,769	\$48,270,318	\$54,103,072
Expenditures					
Personnel Services	\$7,025,348	\$7,197,294	\$7,381,328	\$7,578,378	\$7,785,687
Supplies	\$1,565,694	\$1,597,008	\$1,636,933	\$1,686,041	\$1,736,622
Contractual	\$10,870,721	\$13,299,572	\$13,831,555	\$14,384,817	\$14,960,210
Capital	\$1,384,000	\$750,000	\$750,000	\$750,000	\$750,000
Debt Service	<u>\$10,608,956</u>	<u>\$9,992,336</u>	<u>\$16,403,799</u>	<u>\$15,631,525</u>	<u>\$22,039,149</u>
Total Expenditures	\$31,454,719	\$32,836,210	\$40,003,615	\$40,030,761	\$47,271,668
Projected Variance	\$0	\$1,726,129	(\$2,065,407)	\$1,681,403	(\$1,408,152)
Projected Cash Balance	\$6,897,432	\$8,623,561	\$6,558,154	\$8,239,557	\$6,831,404
Reserve Requirement (20%)	\$3,892,353	\$4,418,775	\$4,569,963	\$4,729,847	\$4,896,504
Excess/(Deficit)	\$3,005,079	\$4,204,787	\$1,988,191	\$3,509,710	\$1,934,901

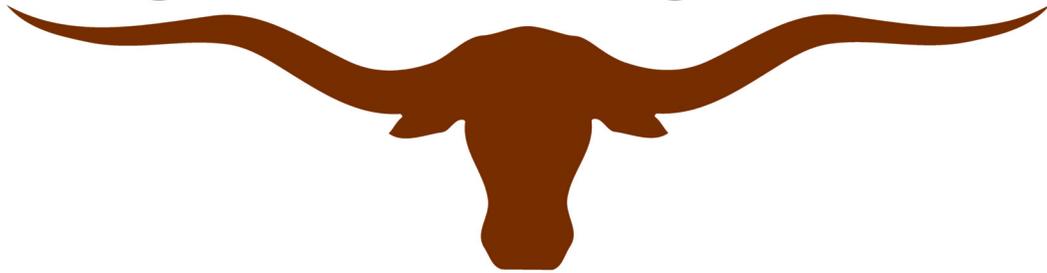
**STORMWATER UTILITY FUND
PROJECTED REVENUES AND EXPENDITURES**



**COMPARISON OF STORMWATER UTILITY FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Management & Administration	\$5,742,485	\$5,288,356	\$5,748,831	\$9,933,382	\$5,748,831	\$6,001,969
Engineering	5,038,563	10,011,805	12,087,034	20,633,397	22,673,370	7,492,371
Field Operations	5,059,952	6,023,402	6,356,398	6,931,468	6,228,645	7,351,423
Debt Service	<u>2,589,169</u>	<u>4,463,936</u>	<u>3,872,761</u>	<u>3,872,761</u>	<u>3,872,761</u>	<u>10,608,956</u>
TOTAL	\$18,430,169	\$25,787,499	\$28,065,024	\$41,371,008	\$38,523,607	\$31,454,719

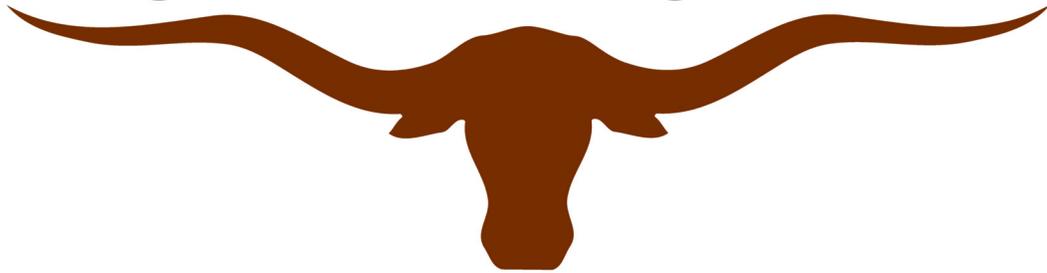
FORT WORTH



**COMPARISON OF STORMWATER UTILITY FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Utility Fees	\$20,803,126	\$26,529,913	\$27,738,672	\$27,738,672	\$29,595,403	\$31,189,719
Interest on Investments	356,938	291,323	311,352	311,352	198,488	250,000
Unrealized Gain	43,703	11,460	0	0	0	0
Miscellaneous	<u>97,957</u>	<u>266,120</u>	<u>15,000</u>	<u>15,000</u>	<u>28,471</u>	<u>15,000</u>
TOTAL	\$21,301,724	\$27,098,816	\$28,065,024	\$28,065,024	\$29,822,362	\$31,454,719

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

T/PW, STORM WATER UTILITY FUND

FUND/CENTER

PE69/0209000:0209600

SUMMARY OF FUND RESPONSIBILITIES:

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to approximately 200,000 residential and non-residential customers in the City of Fort Worth. The Storm Water Management Division is responsible for managing the entire municipal storm drain system, including discharges to and from the municipal system.

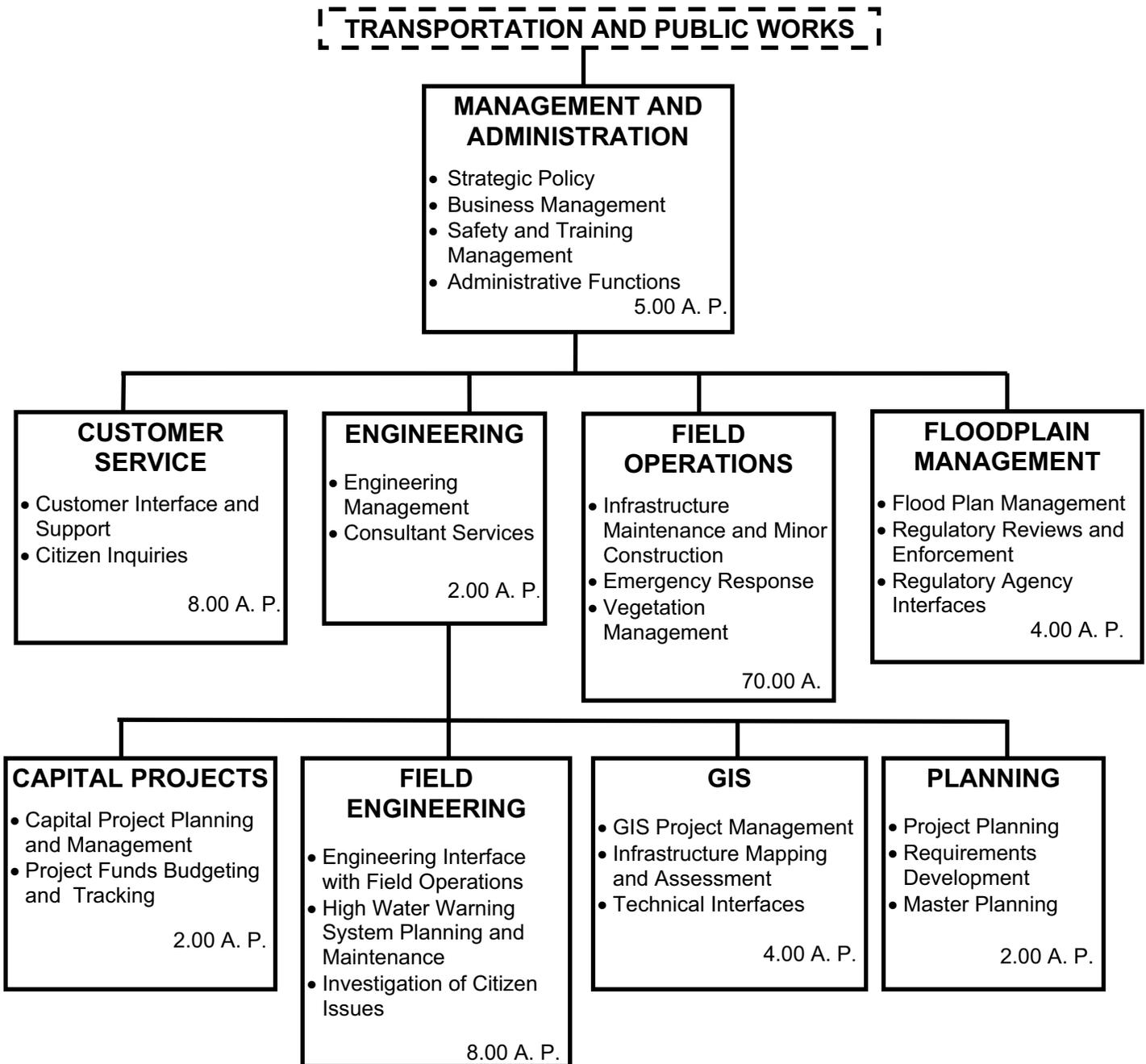
Storm Water Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to protect people and property from harmful storm water runoff.

Storm Water Management is responsible for planning, constructing, operating and maintaining the city-owned storm system including conducting watershed studies to identify needed improvements, reviewing new development for compliance with storm water plans and standards; cleaning open channels, catch basins, storm drains, and culverts; reestablishing vegetation following construction or due to flooding/erosion; performing repairs in response to system failures, aging and damages; and responding to storms and other emergencies.

The assessment of the Storm Water infrastructure is an ongoing effort; however the current estimate for projects to address life safety issues, flooding and infrastructure protection is over \$1.0 billion.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 6,117,053	\$ 6,381,152	\$ 7,025,348	\$ 7,025,348
Supplies	993,458	1,574,295	1,565,694	1,565,694
Contractual	13,264,594	15,536,821	10,864,973	10,870,721
Capital Outlay	959,848	699,995	1,384,000	1,384,000
Debt Service	4,452,546	3,872,761	10,608,956	10,608,956
Total Expenditures	\$ 25,787,499	\$ 28,065,024	\$ 31,448,971	\$ 31,454,719
Authorized Positions	114.75	102.75	105.00	105.00

STORM WATER UTILITY FUND - 105.00 A. P.



SIGNIFICANT BUDGET CHANGES

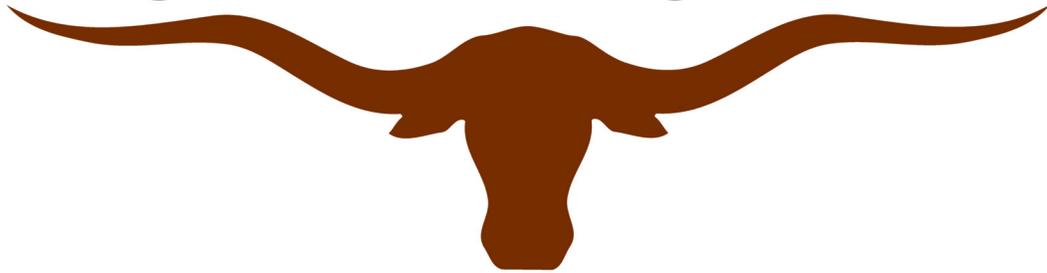
DEPARTMENT:	FUND/CENTER
STORMWATER UTILITY FUND	PE69/0209000:0209600

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$28,065,024	A.P.	102.75
FY2012 ADOPTED:	\$31,454,719	A.P.	105.00

- A) The adopted budget increases by \$186,536 and 2.25 authorized positions for the addition of one IT programmer, the restoration of one public education coordinator and the increase of 0.25 of a graduate engineer position. The addition of the positions will improve the Department's ability to engage in public outreach and education, provide on-going maintenance for the newly developed GID Storm Water Asset Database and meet additional workloads required by recent regulatory and program changes respectively.
- B) The adopted budget increases by \$6,736,195 for principal and interest on revenue bonds for existing and projected Storm Water debt payments, which will allow the Department to complete current and previous capital improvement projects.
- C) The adopted budget decreases by a net of (\$2,350,000) for consultants and professional services, mainly from a decrease of (\$2,500,000) for completed watershed planning studies.
- D) The adopted budget decreases by (\$1,500,000) in intrafund transfers for the minor construction projects, which will be funded from Capital Projects in the future.
- E) The adopted budget decreases by a net of (\$1,047,950) in other contractual expenses mainly by decreasing engineering and business service contracts and contracts for GIS database maintenance.
- F) The adopted budget increases by \$599,000 for motor vehicles based on the FY2012 vehicle replacement plan for the Department.
- G) The adopted budget increases by \$162,247 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.
- H) The adopted budget increases by \$100,000 for the contingency purchases of tax foreclosed properties in the FEMA floodplain.
- I) The adopted budget increases by \$84,686 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).
- J) The adopted budget increases by \$69,171 for workers compensation based on cost projections prepared by the Human Resources and allocated to this department.
- K) The adopted budget increases by \$50,252 based on IT allocations related to computing, radio and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **STORM WATER UTILITY FUND**

DEPARTMENT PURPOSE

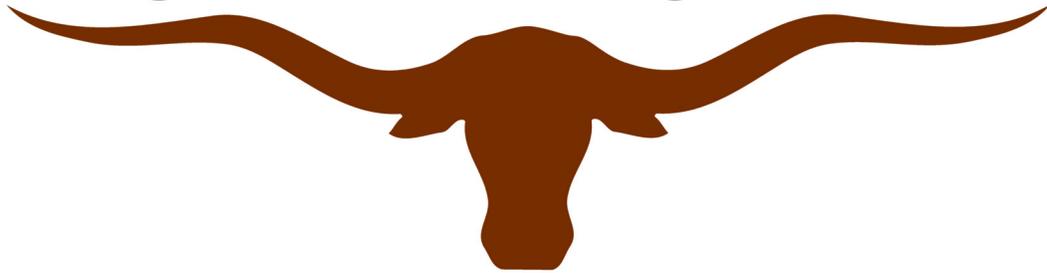
The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to residential and non-residential customers in the City of Fort Worth. Storm Water Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to reduce the harmful effects of storm water runoff.

FY2012 DEPARTMENTAL OBJECTIVES

- Complete Phase III of the GIS mapping initiative
- Maintain an aggressive capital program
- Protect people and property at low water crossings
- Improve performance and maintainability of drainage channels
- Inspect 25% of inlets and clean as needed
- Achieve formal participation in FEMA's Community Rating System (CRS)
- Acquire and implement a commercial, off-the-shelf Work Order and Asset Management System to permit comprehensive tracking, costing and managing of maintenance and repair activities, as well as strategic asset, risk and budget management through full asset lifecycle forecasting

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Install new high water warning system	0	6	24
Awarded value of design, study, and construction contracts	\$20M	\$25M	\$40M
In-house channel maintenance	4.5 Miles	7 Miles	8 Miles
Inlets inspected and cleaned	5,780	7,000	7,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69 STORMWATER UTILITY FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>MANAGEMENT AND ADMIN</u>								
0209000	GENERAL ADMINISTRATION	\$ 4,865,213	\$ 5,042,549	\$ 5,139,748	\$ 5,139,748	4.00	4.00	4.00	4.00
0209001	CUSTOMER SERVICE	352,180	422,232	449,831	449,831	8.00	8.00	8.00	8.00
0209002	PUBLIC OUTREACH	68,740	284,050	412,390	412,390	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 5,286,133</u>	<u>\$ 5,748,831</u>	<u>\$ 6,001,969</u>	<u>\$ 6,001,969</u>	<u>12.00</u>	<u>12.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>CUSTOMER SERVICE</u>								
0209102	PUBLIC OUTREACH	\$ 1	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0209103	SAFETY AND TRAINING	2,222	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,223</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PLANNING AND ENGINEERING</u>								
0209201	ENGINEERING	\$ 262,992	\$ 263,945	\$ 256,514	\$ 256,514	2.00	2.00	2.00	2.00
0209202	PLANNING	3,357,755	4,719,916	2,248,812	2,249,904	2.00	2.00	2.00	2.00
0209203	FIELD ENGINEERING	2,370,800	2,632,993	1,336,905	1,336,905	6.00	8.00	8.00	8.00
0209204	GIS	3,570,604	3,252,343	2,629,599	2,629,599	3.00	3.00	4.00	4.00
0209205	CAPITAL PROJECTS	171,854	209,697	190,107	190,107	2.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69	STORMWATER UTILITY FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0209207	REGULATION AND ENFORCEMENT	277,800	1,008,140	829,342	829,342	3.75	3.75	4.00	4.00
	Sub-Total	<u>\$ 10,011,805</u>	<u>\$ 12,087,034</u>	<u>\$ 7,491,279</u>	<u>\$ 7,492,371</u>	<u>18.75</u>	<u>20.75</u>	<u>22.00</u>	<u>22.00</u>
	<u>OPERATION AND MAIN- TENANCE</u>								
0209301	FIELD OPERATIONS	\$ 6,023,402	\$ 6,356,398	\$ 7,346,767	\$ 7,351,423	84.00	70.00	70.00	70.00
	Sub-Total	<u>\$ 6,023,402</u>	<u>\$ 6,356,398</u>	<u>\$ 7,346,767</u>	<u>\$ 7,351,423</u>	<u>84.00</u>	<u>70.00</u>	<u>70.00</u>	<u>70.00</u>
	<u>DEBT SERVICE</u>								
0209600	DEBT SERVICE	\$ 4,463,936	\$ 3,872,761	\$ 10,608,956	\$ 10,608,956	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,463,936</u>	<u>\$ 3,872,761</u>	<u>\$ 10,608,956</u>	<u>\$ 10,608,956</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 25,787,499	\$ 28,065,024	\$ 31,448,971	\$ 31,454,719	114.75	102.75	105.00	105.00

FUND STATEMENT

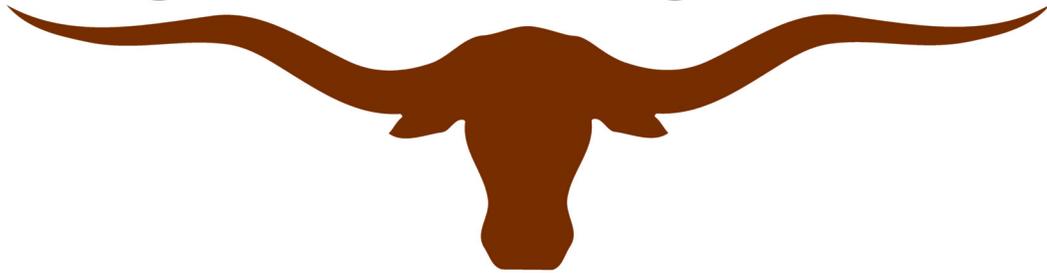
FUND:

TRANSPORTATION UTILITY FUND

The Transportation Utility Fund was an Enterprise Fund to be supported by revenues generated by the proposed monthly transportation service charge to help address the City's \$1 billion transportation funding gap. The Planning and Development Department manages the Transportation Utility Fund.

On August 30, 2011, the City Council postponed the development of the Transportation Utility Fund for further discussion in a future budget years, therefore the Transportation Utility Fund will cease to exist in FY2012.

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

TRANSPORTATION UTILITY FUND

FUND/CENTER

PE63/0069000:0069000

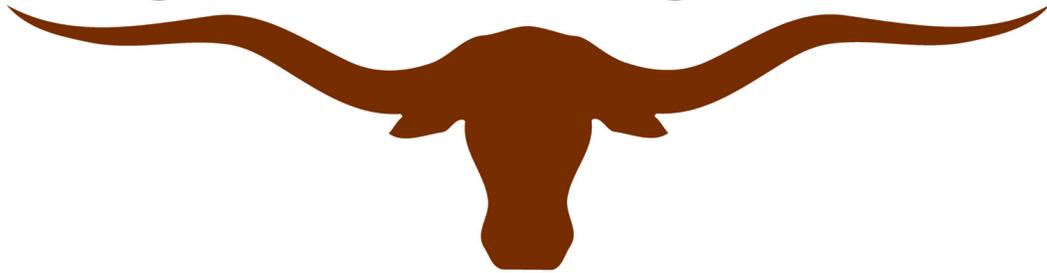
SUMMARY OF FUND RESPONSIBILITIES:

The City Council adopted a resolution on December 7, 2010 directing staff to develop a transportation service charge and draft an accompanying ordinance in support of the creation of a Transportation Utility Fund to help address the \$1 billion transportation funding gap.

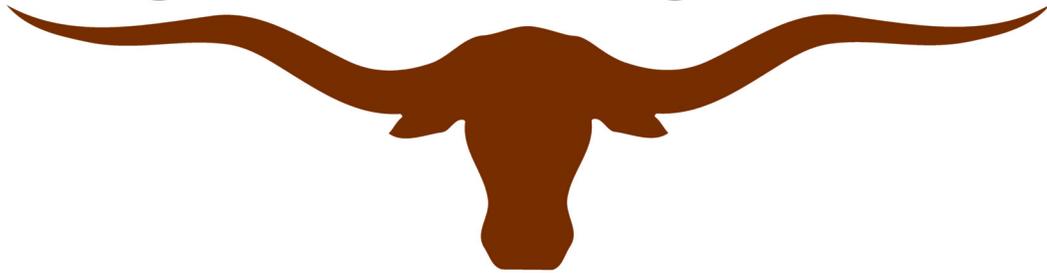
On August 30, 2011, the City Council postponed the development of the Transportation Utility Fund for further discussion in a future budget years, therefore the Transportation Utility Fund will cease to exist in FY2012.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 0	\$ 0	\$ 139,560	\$ 0
Supplies	0	0	0	0
Contractual	0	0	1,091,500	0
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 0	\$ 0	\$ 1,231,060	\$ 0
Authorized Positions	0.00	0.00	1.85	0.00

FORT WORTH



FORT WORTH



FUND STATEMENT

FUND:

INTERNAL SERVICE FUNDS

Internal Service Funds finance the goods and/or services provided by one department of the City of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The City currently operates five funds on this basis: Equipment Services, Information Systems, Capital Projects Service, Office Services, and Temporary Labor.

The Equipment Services Fund enables the Equipment Services Department to procure, manage, maintain and repair, and dispose of vehicles and equipment in the city fleet.

The Information Systems Fund supports all operations of the City's Information Technology (IT) Solutions Department. The IT Solutions Department manages all city information services, including technical support, electronic systems development and telecommunications.

The Capital Projects Service Fund, through the Transportation and Public Works Department, provides engineering services for other City departments. Engineering services provided include project design and management, surveying, quality control testing and construction inspection for all water, storm drain, sidewalk and other infrastructure projects.

The Office Services Fund, managed by the Financial Management Services, provides for the mailroom, copy machine, print shop and graphics services used by all city departments.

Temporary Labor, under the Human Resources Department, depends upon revenue from city departments for services rendered to maintain a pool of temporary employees to fill those departments' non-technical, short-term labor needs.

FORT WORTH



FUND STATEMENT

FUND:

EQUIPMENT SERVICES FUND

The Equipment Services Fund, an Internal Service Fund, through the Equipment Services Department (ESD), is charged with maintaining the City's fleet. ESD procures and services vehicles and equipment for all city departments. In fact, the Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to city departments, is included in the interdepartmental charges.

ESD operates the following three service centers located throughout the city: James Ave, Southside and Water. Each service center stocks a wide variety of auto parts, functions as a fueling station for unleaded gas and/or propane, and provides vehicle and equipment repair and maintenance.

In a continuing effort to provide the best possible fleet services, the Equipment Services Department also contracts a wide variety of fleet-related services. These services are contracted out:

- when the required expertise is not available in-house
- when a substantial capital investment would be necessary to perform the service in-house
- when it is determined that the service could be performed less expensively by an outside vendor
- when workload overflow relief is needed

As part of that strategy, ESD privatized its parts inventory system at the end of FY2002. This FY2012 budget contains the continuation of that program.

In FY1996, ESD implemented a vehicle replacement plan. As a part of that plan, each year ESD analyzes the entire city fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, and other factors. Based on that yearly analysis, ESD rates the vehicles, and then compiles a prioritized vehicle replacement list. Equipment Services staff subsequently meets with departments to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Under the United States Clean Air Act, at least 20 percent of fleets in cities, like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50 percent of city vehicles purchased be alternative fuel vehicles.

FORT WORTH



**EQUIPMENT SERVICES FUND BUDGET SUMMARY
2012**

REVENUES:

Equipment Maintenance Labor Costs	\$7,749,000
Fuel Costs and Overhead	11,417,927
Repair and Maintenance Parts	4,697,765
ESD Administrative Charge	2,053,338
Outside Repair and Maintenance	900,000
Other Charges	<u>35,871</u>

TOTAL REVENUE \$26,853,901

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$26,853,901

EXPENDITURES:

Personal Services	\$7,687,808
Supplies	15,447,772
Contractual Services	<u>3,504,321</u>

TOTAL RECURRING EXPENSES \$26,639,901

CAPITAL OUTLAY:

Capital Outlay	<u>\$214,000</u>
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TOTAL CAPITAL OUTLAY \$214,000

TOTAL EXPENDITURES \$26,853,901

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
EQUIPMENT SERVICES FUND**

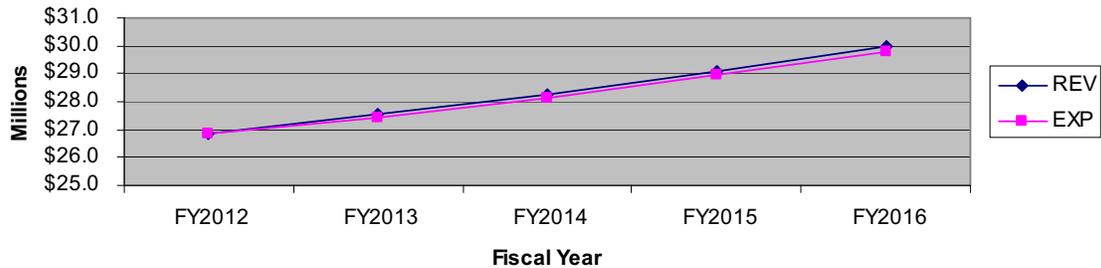
Cash Balance as of 9/30/11*	(\$680,517)
Plus: Projected Revenues	\$26,853,901
Less: Projected Expenditures	(\$26,853,901)
Estimated Available Cash as of 9/30/12	(\$680,517)

* Preliminary cash balance due to pending audit of actual cash balances

**EQUIPMENT SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012	FY2013	FY2014	FY2015	FY2016
	Adopted	Projected	Projected	Projected	Projected
Beginning Cash Balance	(\$680,517)	(\$680,517)	(\$581,210)	(\$438,425)	(\$286,091)
Revenues*					
Equipment Maintenance	\$7,749,000	\$8,055,086	\$8,335,402	\$8,585,465	\$8,843,028
Fuel Costs and Overhead	\$11,417,927	\$11,646,286	\$11,937,443	\$12,295,566	\$12,664,433
Repair and Maintenance	\$4,697,765	\$4,791,720	\$4,911,513	\$5,058,859	\$5,210,624
Administrative Charge	\$2,053,338	\$2,087,218	\$2,128,962	\$2,171,542	\$2,214,973
Outside Repair and Other Charges	\$900,000 \$35,871	\$918,000 \$32,375	\$940,950 \$18,834	\$969,179 \$30,676	\$998,254 \$40,935
Total Revenue	\$26,853,901	\$27,530,684	\$28,273,104	\$29,111,285	\$29,972,248
Total Resources	\$26,173,384	\$26,850,167	\$27,691,895	\$28,672,861	\$29,686,157
Expenditures					
Personnel Services	\$7,687,808	\$7,881,961	\$8,092,168	\$8,319,656	\$8,559,273
Supplies	\$15,447,771	\$15,756,727	\$16,150,646	\$16,635,165	\$17,134,220
Contractual	\$3,504,322	\$3,574,408	\$3,663,769	\$3,773,682	\$3,886,892
Capital	\$214,000	\$218,280	\$223,737	\$230,449	\$237,363
Total Expenditures	\$26,853,901	\$27,431,377	\$28,130,319	\$28,958,951	\$29,817,748
Projected Variance	\$0	\$99,307	\$142,785	\$152,334	\$154,500
Projected Cash Balance	(\$680,517)	(\$581,210)	(\$438,425)	(\$286,091)	(\$131,591)
No Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	(\$680,517)	(\$581,210)	(\$438,425)	(\$286,091)	(\$131,591)

**EQUIPMENT SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Administration	\$1,536,451	\$1,929,608	\$1,239,494	\$1,258,032	\$1,168,166	\$2,357,468
Equipment Services Information Systems	799,644	646,218	769,942	769,942	725,635	788,272
Equipment Materials	6,525,121	5,819,939	5,487,216	5,487,216	5,171,447	5,263,436
James Ave	3,315,384	2,979,026	3,605,601	3,605,601	3,398,112	4,278,067
Southside Service Center	904,231	938,351	1,040,946	1,040,946	981,043	781,844
Brennan Street	1,516,202	1,455,498	1,670,956	1,670,956	1,574,799	194,495
Water & Sewer Center	925,921	932,190	1,046,327	1,097,629	986,115	966,724
Fuel Services	447,453	419,015	530,463	530,463	499,937	472,468
Technical Services	355,707	355,842	370,367	471,488	349,054	273,336
Tire Shop	286,806	264,872	349,258	349,258	329,160	5,651
Parts & Fuel Inventory	7,489,157	7,961,562	8,883,480	8,883,480	8,372,269	11,444,639
Non-Departmental	<u>285,565</u>	<u>24,645</u>	<u>25,000</u>	<u>25,000</u>	<u>23,561</u>	<u>27,500</u>
TOTAL	\$24,387,642	\$23,726,766	\$25,019,050	\$25,190,011	\$23,579,297	\$26,853,901

FORT WORTH



**COMPARISON OF EQUIPMENT SERVICES FUND
REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	RE-ESTIMATE	ADOPTED
	FY2009	FY2010	FY2011	BUDGET	FY2011	FY2012
				FY2011		
Equipment Maint/Labor Cost	\$7,560,259	\$7,471,514	\$8,149,664	\$8,149,664	\$6,297,329	\$7,749,000
Fuel Overhead	111,134	110,751	133,842	133,842	107,144	156,981
Veh Repair & Maint Overhead	1,333,527	1,214,276	986,033	986,033	472,036	551,280
Car Wash	42,263	52,148	71,250	71,250	76,788	71,250
Rev from Sale of Auto Parts	3,783	46,298	0	0	47,103	0
Diesel Sales	2,438,962	2,356,883	2,996,252	2,996,252	3,091,181	3,809,882
Used Parts & Oil	12,579	8,994	7,000	7,000	9,032	7,000
Unleaded Sales	2,034,350	1,994,170	2,536,762	2,536,762	2,465,527	3,102,428
Propane Sales	39,019	18,831	41,440	41,440	10,021	20,234
Veh Repair & Maint Supplies	5,223,038	4,415,833	4,481,970	4,481,970	4,517,999	4,481,970
Outside Rep & Main Costs	1,050,953	894,518	900,000	900,000	985,326	900,000
Outside Rep & Main Ovrhd	104,886	88,831	90,000	90,000	75,925	74,385
Lubricant Costs	186,148	141,977	191,831	191,831	127,543	137,545
Lubricant Overhead	2,726	2,292	2,724	2,724	2,268	3,244
Diesel Overhead	128,195	123,672	150,817	150,817	129,614	175,981
Propane Overhead	2,566	1,318	2,702	2,702	711	1,868
Gas Card Revenue	1,918,504	2,335,944	2,192,195	2,192,195	2,625,005	3,464,065
Gas Card Overhead	27,683	28,987	26,199	26,199	32,200	57,579
ESD Admin Charge	2,338,475	2,189,555	2,027,400	2,027,400	1,827,581	2,053,338
Misc. Revenue	186,504	124,153	8,000	8,000	25,812	20,870
EPA Revenue	<u>23,976</u>	<u>20,378</u>	<u>22,968</u>	<u>22,968</u>	<u>7,814</u>	<u>15,000</u>
TOTAL	\$24,769,530	\$23,641,323	\$25,019,049	\$25,019,049	\$22,933,959	\$26,853,901

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:

EQUIPMENT SERVICES

FUND/CENTER

PI61/0212010:0212095

SUMMARY OF FUND RESPONSIBILITIES:

The Equipment Services Department (ESD) has responsibility for vehicle and equipment acquisition, monitoring, servicing, repairs, fueling and disposition for the entire city fleet.

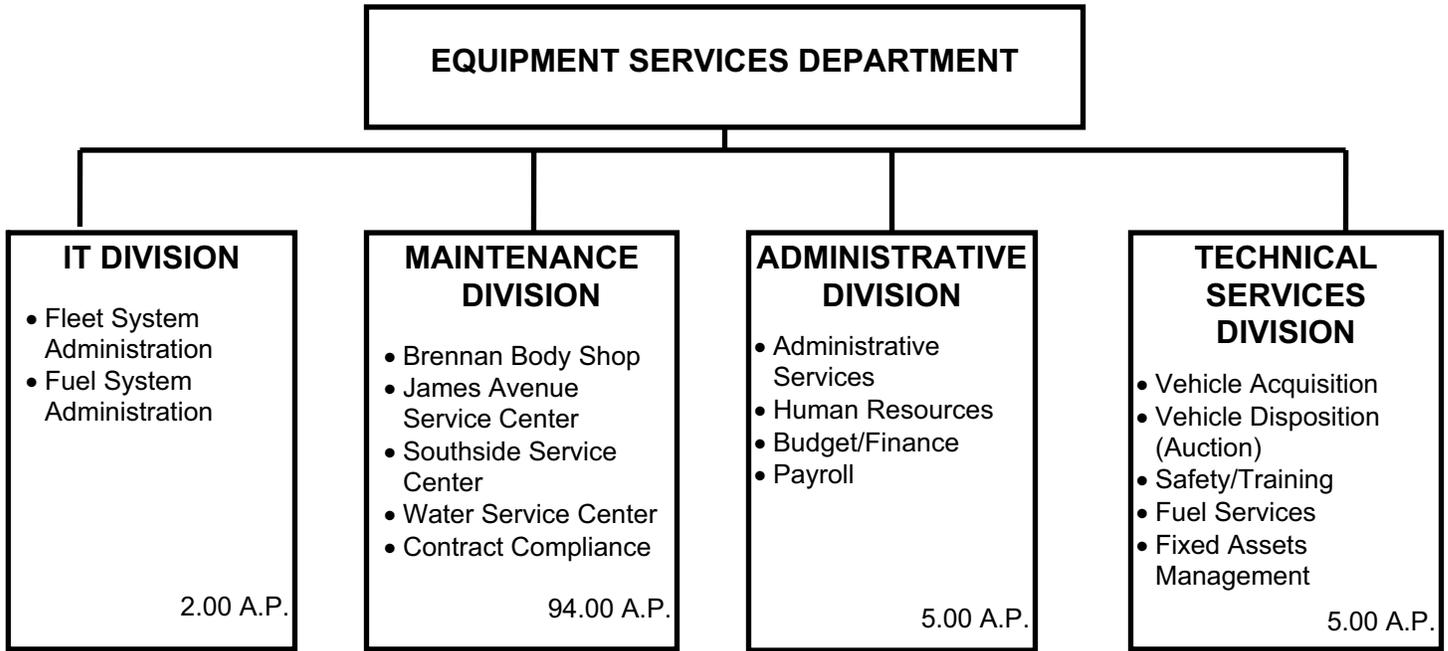
Within the Department, field services, mechanical maintenance and repairs, fuel, lubricants, and other supplies are provided by the following three service centers: James Ave, Southside, and Water as well as body work by the Brennan Body Shop. ESD also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. In addition, the Department has a Fuel Services Section that provides fueling services for all city vehicles and equipment. ESD's Technical Services Division performs procurement, disposition and other fleet administrative functions.

ESD privatized its parts inventory system at the end of FY2002. This FY2012 Budget contains the continuation of this program. AutoZone, as the current contracted provider, supplies ESD with vehicle and equipment parts.

As an Internal Service Fund, the majority of ESD's operating funds come from reimbursements from other city departments for fuel, parts, and services provided. The application of an overhead charge to all vehicle repair parts, fuel, and outside services, as well as an annual administrative fee assessed on most numbered vehicles and equipment, allows ESD to support its general, non-department specific administrative functions.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 8,278,653	\$ 8,406,607	\$ 7,687,808	\$ 7,687,808
Supplies	12,089,696	12,892,671	15,447,772	15,447,772
Contractual	3,297,223	3,414,473	3,498,161	3,504,322
Capital Outlay	61,194	305,300	214,000	214,000
Debt Service	0	0	0	0
Total Expenditures	\$ 23,726,766	\$ 25,019,050	\$ 26,847,740	\$ 26,853,901
Authorized Positions	123.00	123.00	106.00	106.00

EQUIPMENT SERVICES – 106.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
EQUIPMENT SERVICES		PI61/0212010:0212095	
CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED			
FY2011 ADOPTED:	\$25,019,050	A.P.	123.00
FY2012 ADOPTED:	\$26,853,901	A.P.	106.00
<p>A) The adopted budget decreases by (\$826,920) salaries of regular employees due to a decrease in 17 employee positions.</p> <p>B) The adopted budget increases by \$188,355 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.</p> <p>C) The adopted budget increases by \$2,646,652 in fuel related costs due to an increase of \$1,271,870 in ESD fleet fuel card costs and demand; an increase of \$817,310 in diesel fuel costs; and an increase of \$557,472 in unleaded gasoline purchases due to inflation.</p> <p>D) The adopted budget increases by \$609,425 in administrative services due to an indirect cost allocation charge to Internal Service Funds.</p> <p>E) The adopted budget decreases by (\$333,462) in other contractual due to a negotiated reduction of staff in the Autozone contract and a decrease in fuel services costs.</p> <p>F) The adopted budget decreases by (\$154,357) in terminal leave based on eligible and expected retirements as well as normal turnover.</p> <p>G) The adopted budget increases by \$154,277 in employee benefits due to increases by \$130,659 in contribution requirements for other post employee benefits (OPEB); increases by \$85,349 for contribution to Retiree Healthcare; and decreases by (\$61,731) in contribution to employee retirement.</p> <p>H) The adopted budget increases by \$90,471 due to additional workers' compensation contribution requirements and for \$90,264 for group health based on plan migration turnover, and a 10.44% increase in the city's contribution to group health.</p> <p>I) The adopted budget increases by \$90,264 for group health based on plan migration turnover, and a 10.44% increase in the city's contribution to group health.</p> <p>J) The adopted budget decreases by (\$74,568) in electric utility due to the closure of the Brennan Service center and Tire Shop, as well as a directed plan to decrease the electric utility by 15% and due to consolidation of facilities.</p> <p>K) The adopted budget decreases by (\$66,300) in motor vehicles due to the department's decision to forgo one-time capital motor vehicle purchases for FY2012.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **EQUIPMENT SERVICES**

DEPARTMENT PURPOSE

To Provide the City of Fort Worth with the services and information necessary to optimally manage and utilize the City's equipment required to accomplish our mission and operational tasks.

FY2012 DEPARTMENTAL OBJECTIVES

Maintain fleet availability for user departments above 95% at present budgetary levels

Perform scheduled maintenance above 55% of repairs at present budgetary levels

Complete in-shop repairs within three working days above 80% of the time at present budgetary levels

Remain in compliance with all Environmental Protection Agency, Texas Commission of Environmental Quality and City of Fort Worth environmental related requirements for fuel and equipment emissions.

Keep repeat repairs less than 1% of total repairs

Keep fuel supply inventory variances at less than 1%

Provide 2,500 hours of Technician Training for shop personnel

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Fleet Availability	95.13%	95.36%	96%
Scheduled Maintenance	44.25%	47.29%	55%
In-house Repairs within 2 days	94.75%	94.37%	95%
Repeat Repairs	1.30%	.75%	.75%
Variance in Fuel Inventory	>1%	>1%	>1%
Employee Training Hours	2,500	2,500	2,500
Alternative Fueled Vehicle	675	657	697

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61 EQUIPMENT SERVICES FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>EQUIPMENT SERVICES</u>								
0212010	ADMINISTRATION	\$ 1,929,608	\$ 1,239,494	\$ 2,357,468	\$ 2,357,468	6.00	5.00	5.00	5.00
0212011	EQUIPMENT SERVICES INFORMATION SYS- TEMS	646,218	769,942	782,111	788,272	2.00	2.00	2.00	2.00
0212015	EQUIPMENT MATERIALS	5,819,939	5,487,216	5,263,436	5,263,436	5.00	5.00	6.00	6.00
0212030	JAMES HEAVY	2,979,026	3,605,601	4,278,067	4,278,067	51.00	52.00	62.00	62.00
0212035	SOUTHSIDE SERVICE CENTER	938,351	1,040,946	781,844	781,844	11.00	11.50	9.00	9.00
0212045	BRENNAN STREET	1,455,498	1,670,956	194,495	194,495	22.00	22.00	3.00	3.00
0212050	WATER & SEWER CEN- TER	932,190	1,046,327	966,724	966,724	14.00	13.50	13.00	13.00
0212070	FUEL SERVICES	419,015	530,463	472,468	472,468	3.00	3.00	3.00	3.00
0212071	TECHNICAL SERVICES	355,842	370,367	273,336	273,336	4.00	4.00	3.00	3.00
0212080	TIRE SHOP	264,872	349,258	5,651	5,651	5.00	5.00	0.00	0.00
0212085	PARTS & FUEL INVEN- TORY	7,961,562	8,883,480	11,444,639	11,444,639	0.00	0.00	0.00	0.00
0212095	NON-DEPARTMENTAL	24,645	25,000	27,500	27,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 23,726,766</u>	<u>\$ 25,019,050</u>	<u>\$ 26,847,740</u>	<u>\$ 26,853,901</u>	<u>123.00</u>	<u>123.00</u>	<u>106.00</u>	<u>106.00</u>
	TOTAL	\$ 23,726,766	\$ 25,019,050	\$ 26,847,740	\$ 26,853,901	123.00	123.00	106.00	106.00

FORT WORTH



FUND STATEMENT**FUND:****INFORMATION SYSTEMS FUND**

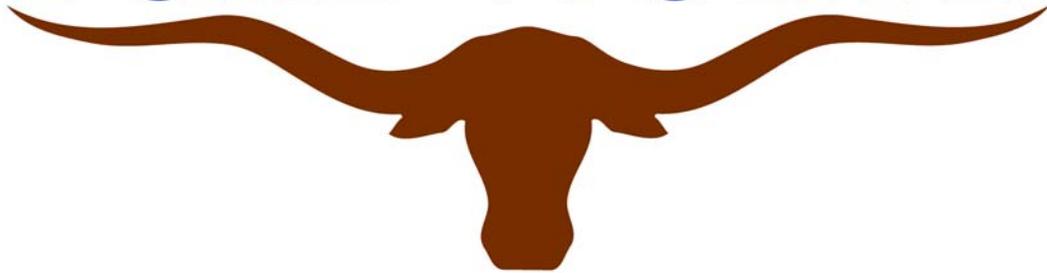
The Information Systems Fund provides for the management of the City's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth to provide quality service to the community. This coordination of information technology resources is accomplished through such services as planning and project management, administrative support, technical and administrative services, software applications development and acquisition, and telecommunications. Prior to FY1999, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. This allocation method was reviewed and the Department began operating on a business model in which it bills city departments for services rendered. Currently, non-discretionary IT related costs are allocated to departments. This would include computing, telephone and radio services.

All City departments are IT Solutions customers, and the department receives the bulk of its revenue from these customers. The Department's expenditures include personnel costs, operating supplies, contractual/consulting services, licensing, maintenance, and such capital equipment as servers and other hardware and software.

The IT Sourcing Project was initiated at the beginning of FY2010. It included Gartner Inc. and an internal team reviewing and selecting the IT services from all the departments for potential outsourcing. The primary goal was to help alleviate the City's long term costs associated with approved positions in addition to reducing the overall cost of providing technology services to the City organization. Gartner Inc. also assisted with the RFP which was sent to one thousand and forty-six vendors in the purchasing database system. Proposals were received from seven vendors which were evaluated by a scoring team and a multi-departmental recommendation team. The recommendation team advised the City Manager that no services be outsourced due to a lack of potential savings, no added benefits, and potentially increased risks. All proposals were rejected in February 2011.

FORT WORTH



**INFORMATION SYSTEMS FUND BUDGET SUMMARY
FY2012**

REVENUES:

Computing Services	\$16,832,314
Telephone Services	4,860,935
Radio Services	1,234,602
External Customer Revenue	770,000
Interest on Investments	<u>18,365</u>

TOTAL REVENUE	\$23,716,216
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OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	\$3,447,523
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TOTAL REVENUE AND OTHER FINANCING SOURCES	\$27,163,739
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EXPENDITURES:

Personal Services	\$10,263,877
Supplies	579,627
Contractual Services	<u>16,320,235</u>

TOTAL RECURRING EXPENSES	\$27,163,739
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CAPITAL OUTLAY:

Capital Outlay	<u>\$0</u>
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TOTAL CAPITAL OUTLAY	\$0
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TOTAL EXPENDITURES	\$27,163,739
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FORT WORTH



**PROJECTED
FY2012 CASH FLOW
INFORMATION SYSTEMS FUND**

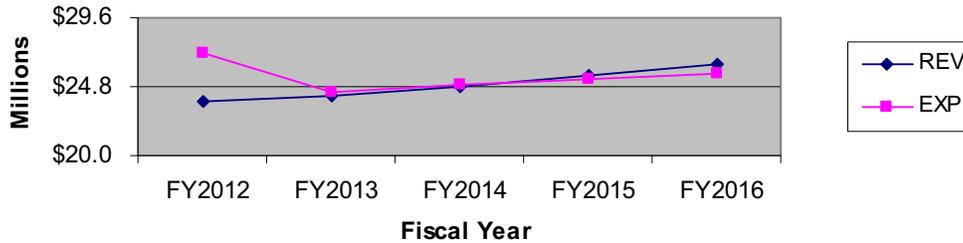
Cash Balance as of 9/30/11*	\$7,643,204
Plus: Projected Revenues	\$23,716,216
Less: Projected Expenditures	(\$27,163,739)
Estimated Available Cash as of 9/30/12	\$4,195,681

* Preliminary cash balance due to pending audit of actual cash balances

**INFORMATION SYSTEMS FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012	FY2013	FY2014	FY2015	FY2016
	Adopted	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$7,643,204	\$4,195,681	\$3,931,376	\$3,869,140	\$4,129,624
Revenues*					
Computing Services	\$16,832,314	\$17,168,960	\$17,598,184	\$18,126,130	\$18,669,914
Telephone Services	\$4,860,935	\$4,958,154	\$5,082,108	\$5,234,571	\$5,391,608
Radio Services	\$1,234,602	\$1,259,294	\$1,290,776	\$1,329,500	\$1,369,385
External Customers	\$770,000	\$785,400	\$805,035	\$829,186	\$854,062
Other Revenue	<u>\$18,365</u>	<u>\$18,732</u>	<u>\$19,201</u>	<u>\$19,777</u>	<u>\$20,370</u>
Total Revenue	\$23,716,216	\$24,190,540	\$24,795,304	\$25,539,163	\$26,305,338
Total Resources	\$31,359,420	\$28,386,221	\$28,726,680	\$29,408,303	\$30,434,962
Expenditures					
Personnel Services	\$10,263,877	\$10,505,484	\$10,759,817	\$11,027,859	\$11,309,423
Supplies	\$579,627	\$591,220	\$606,000	\$624,180	\$642,905
Contractual	<u>\$16,320,235</u>	<u>\$13,358,141</u>	<u>\$13,491,723</u>	<u>\$13,626,640</u>	<u>\$13,762,906</u>
Total Expenditures	\$27,163,739	\$24,454,845	\$24,857,540	\$25,278,679	\$25,715,235
Projected Variance	(\$3,447,523)	(\$264,305)	(\$62,236)	\$260,484	\$590,103
Projected Cash Balance	\$4,195,681	\$3,931,376	\$3,869,140	\$4,129,624	\$4,719,727
No Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$4,195,681	\$3,931,376	\$3,869,140	\$4,129,624	\$4,719,727

**INFORMATION SYSTEMS FUND
PROJECTED REVENUES AND EXPENDITURES**

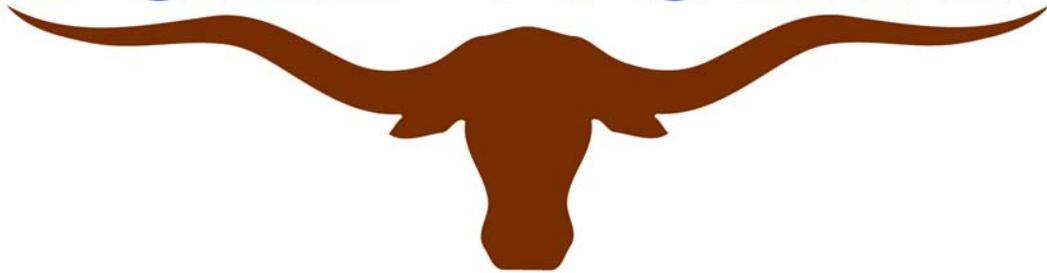


* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF INFORMATION SYSTEMS FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Administration	\$1,975,125	\$2,590,586	\$607,025	\$787,255	\$626,842	\$759,304
Security	1,047,739	1,126,381	1,542,283	2,000,198	1,592,633	1,351,884
Infrastructure	3,741,904	3,947,579	4,014,970	5,207,042	4,146,044	3,451,400
Finance	715,754	693,025	704,746	913,990	727,753	642,060
Operations	4,434,706	4,571,351	5,952,649	7,720,032	6,146,981	9,989,098
Communications	6,898,262	8,612,684	8,647,294	11,214,736	8,929,596	8,566,410
Customer Service	1,355,400	1,345,039	1,329,493	1,724,229	1,372,896	1,411,623
Department Overhead	<u>403,842</u>	<u>651,380</u>	<u>201,083</u>	<u>260,786</u>	<u>207,648</u>	<u>991,960</u>
TOTAL	\$20,572,732	\$23,538,025	\$22,999,543	\$29,828,267	\$23,750,392	\$27,163,739

FORT WORTH



**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Computing Services	\$13,905,064	\$16,078,159	\$15,832,185	\$15,832,185	\$15,867,723	\$16,832,314
Telephone Services	5,161,777	5,060,245	5,053,864	5,053,864	5,065,208	4,860,935
Radio Services	1,376,004	1,291,863	1,271,882	1,271,882	1,274,737	1,234,602
External Customers	828,186	732,840	841,612	1,506,510	843,501	770,000
Other Revenue	421,180	162,533	0	0	0	18,365
Transfer to Capital Projects Fund	<u>1,826,647</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$23,518,858	\$23,325,640	\$22,999,543	\$23,664,441	\$23,051,170	\$23,716,216

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

INFORMATION SYSTEMS FUND

PI68/0041000:0049000

SUMMARY OF FUND RESPONSIBILITIES:

The Information Technology Solutions (IT Solutions) Department is organized into the following groups: Administration, IT Finance and Administration, Application Services, Radio Services, Systems Support, Security, Customer Service and Business Analysis and Planning.

IT Solutions Administration provides overall department direction, as well as planning and coordination of information technology policy and procedures for all city departments.

The IT Finance and Administration group is responsible for all business-administrative functions, including IT Solutions billing and allocations, financial and budget management, procurement of information technology equipment and services for all city departments, contract administration, training and travel, and time and attendance. Application Services provides distributed applications support and CAD, ERP and geographic information systems support.

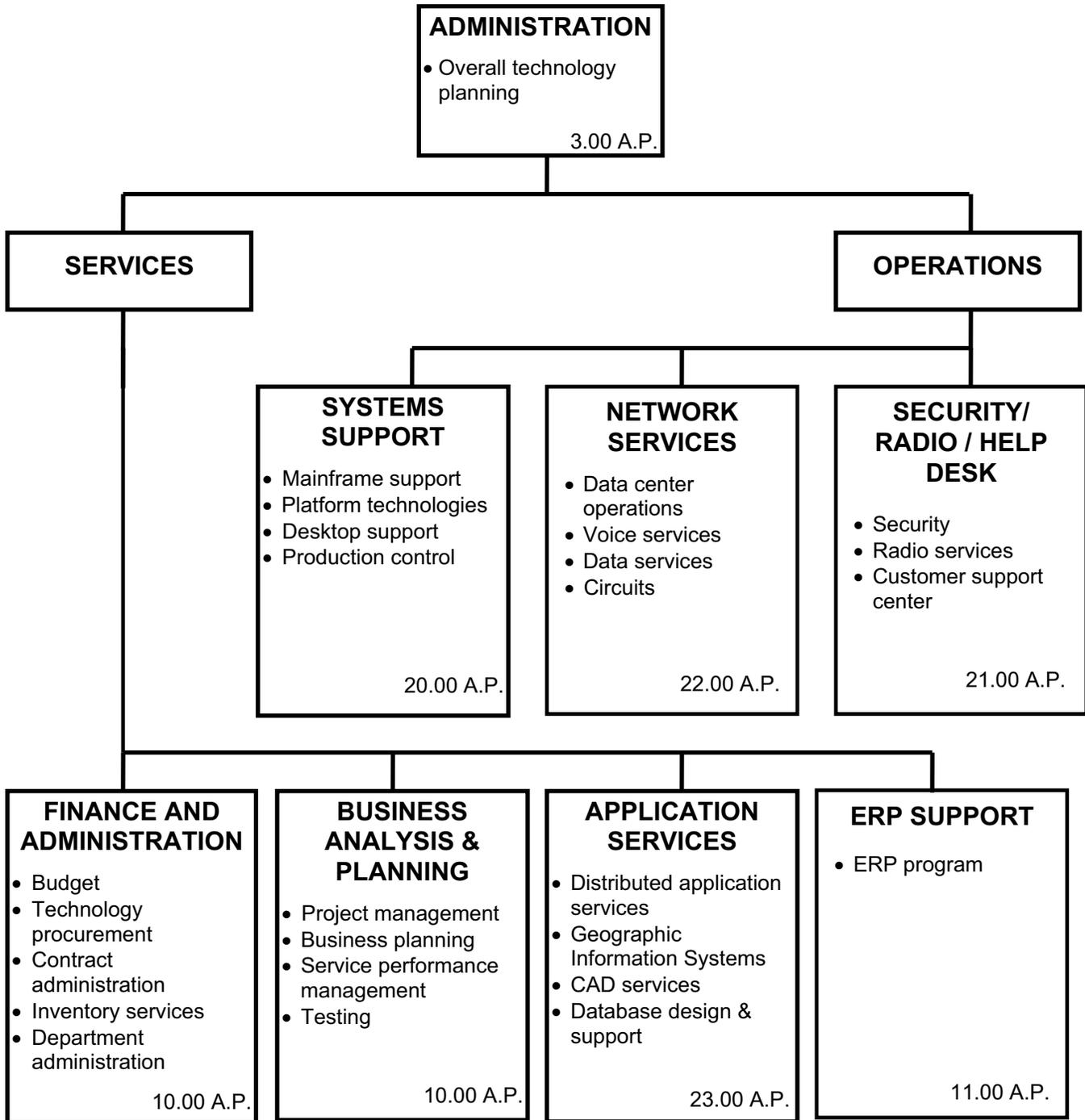
The Radio Services Group provides technical management and development of the City's radio system and IT Security services. The Customer Service Group provides management and services for the City's telephone and data network as well as the Help Desk and Desktop.

Systems Support provides operations support for the City's mainframe computer and maintenance for mainframe computing. This group also manages the City's network of servers including email administration, productions control and change management.

Business Analysis and Planning provides business planning and project management services for IT enterprise projects.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 8,532,213	\$ 10,063,711	\$ 10,263,877	\$ 10,263,877
Supplies	325,756	701,963	579,627	579,627
Contractual	14,558,753	12,233,869	16,314,475	16,320,235
Capital Outlay	121,303	0	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 23,538,025	\$ 22,999,543	\$ 27,157,979	\$ 27,163,739
Authorized Positions	115.00	120.00	120.00	120.00

IT SOLUTIONS – 120.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
INFORMATION SYSTEMS FUND	PI68/0041000:0049000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$22,999,542	A.P.	120.00
FY2012 ADOPTED:	\$27,163,739	A.P.	120.00

A) The adopted budget increases by \$1,650,000 in other contractual due to the addition of funds for PeopleSoft software upgrade from version 9.0 to 9.1.

B) The adopted budget increases by \$1,300,000 in other contractual due to the addition of funds for PeopleSoft maintenance updates for ERP Phase I modules.

C) The adopted budget increases by \$814,496 in administrative services due to an indirect cost allocation charge to Internal Service Funds.

D) The adopted budget increases by \$630,768 in miscellaneous rent due to increases to software maintenance and licenses used by the City of Fort Worth for the ITS network.

E) The adopted budget decreases by (\$420,104) in transfers out due to the elimination of some infrastructure replacements costs.

F) The adopted budget decreases by (\$326,501) in other contractual due to completion of prior year improvements.

G) The adopted budget increases by \$322,227 in other contractual due to addition of funds for PeopleSoft financial, procurement and Oracle Hyperion Budget Planning Software.

H) The adopted budget increases by \$270,280 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
INFORMATION SYSTEMS FUND

DEPARTMENT PURPOSE

IT Solutions is a business partner connecting city departments and the community through innovative technology to achieve the City's strategic goals.

FY2012 DEPARTMENTAL OBJECTIVES

To provide data communications availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels

To provide voice network availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels

To provide Customer Support Service performance levels at help desk industry standards at a cost not to exceed budgeted levels

To provide application software and database availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels

To have good or excellent customer satisfaction for equipment installation and desktop support in excess of 80 percent of the time at a cost not to exceed budgeted levels

To provide high quality Help Desk support services utilizing best practice metrics to measure service levels

To provide reliable a radio system to support public safety and other organizations

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Applications and database on-line availability	>99%	>99%	>99%
Public Safety Trunked Voice Radio system availability	99%	99%	99%
Good/Excellent customer Satisfaction with desktop support	95%	95%	95%
Customer satisfaction for Customer Support Center	96%	96%	96%
First Call Resolution Rate>=70%	75%	75%	75%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ADMINISTRATION AND IT SECURITY</u>								
0041000	ADMINISTRATION	\$ 2,590,586	\$ 607,025	\$ 753,544	\$ 759,304	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 2,590,586</u>	<u>\$ 607,025</u>	<u>\$ 753,544</u>	<u>\$ 759,304</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>IT SECURITY</u>								
0041100	IT SECURITY	\$ 1,126,381	\$ 1,542,283	\$ 1,351,884	\$ 1,351,884	5.00	5.00	4.00	4.00
	Sub-Total	<u>\$ 1,126,381</u>	<u>\$ 1,542,283</u>	<u>\$ 1,351,884</u>	<u>\$ 1,351,884</u>	<u>5.00</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>INFRASTRUCTURE</u>								
0043000	MAINFRAME OPERA- TIONS	\$ 888,081	\$ 1,041,172	\$ 0	\$ 0	2.00	1.00	0.00	0.00
0043010	PLATFORM TECHNOLO- GIES	1,970,756	1,748,426	2,304,905	2,304,905	5.00	5.00	7.00	7.00
0043020	DATA CENTER OPERA- TIONS	1,088,742	1,225,372	1,146,495	1,146,495	12.00	12.00	10.00	10.00
	Sub-Total	<u>\$ 3,947,579</u>	<u>\$ 4,014,970</u>	<u>\$ 3,451,400</u>	<u>\$ 3,451,400</u>	<u>19.00</u>	<u>18.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>FINANCE</u>								
0044000	FINANCE & CONTRACT ADMINISTRATION	\$ 693,025	\$ 704,746	\$ 642,060	\$ 642,060	10.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 693,025</u>	<u>\$ 704,746</u>	<u>\$ 642,060</u>	<u>\$ 642,060</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>

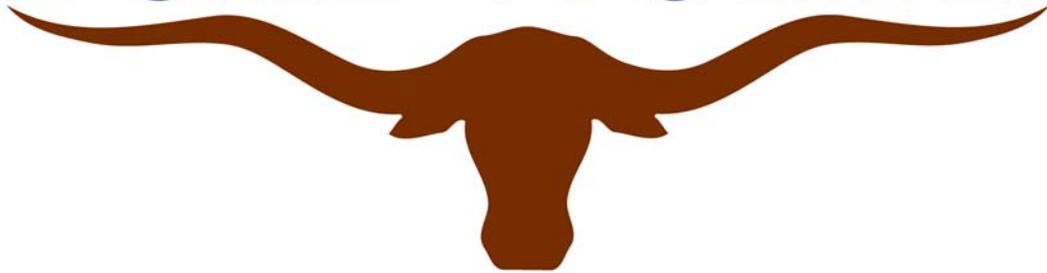
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>OPERATIONS</u>								
0045000	BUSINESS ANALYSIS & PLANNING	\$ 1,551,524	\$ 1,756,778	\$ 1,346,050	\$ 1,346,050	12.00	12.00	10.00	10.00
0045010	MAINFRAME APPLICATIONS	485,951	524,059	1,265,969	1,265,969	4.00	3.00	4.00	4.00
0045020	DISTRIBUTED APPLICATIONS	1,676,977	1,360,577	1,536,537	1,536,537	12.00	10.00	11.00	11.00
0045021	ERP SUPPORT	1,686	1,195,632	4,849,931	4,849,931	0.00	9.00	11.00	11.00
0045030	DATABASE DESIGN & SUPPORT	382,447	322,392	329,876	329,876	4.00	3.00	3.00	3.00
0045050	GEOGRAPHIC INFORMATION SERVICES	472,766	793,211	660,735	660,735	5.00	6.00	5.00	5.00
	Sub-Total	<u>\$ 4,571,351</u>	<u>\$ 5,952,649</u>	<u>\$ 9,989,098</u>	<u>\$ 9,989,098</u>	<u>37.00</u>	<u>43.00</u>	<u>44.00</u>	<u>44.00</u>
	<u>COMMUNICATIONS</u>								
0046000	IT COMMUNICATIONS SERVICES GROUP	\$ 25,535	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0046002	CIRCUITS	3,084,454	3,132,600	3,132,600	3,132,600	0.00	0.00	0.00	0.00
0046010	VOICE SERVICES	702,357	1,102,869	759,385	759,385	5.00	5.00	4.00	4.00
0046020	RADIO SERVICES	2,382,225	2,036,274	1,989,208	1,989,208	10.00	10.00	10.00	10.00
0046030	DATA SERVICES	913,691	822,194	970,129	970,129	6.00	6.00	8.00	8.00
0046040	CAD SERVICES	1,504,422	1,553,357	1,715,088	1,715,088	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 8,612,684</u>	<u>\$ 8,647,294</u>	<u>\$ 8,566,410</u>	<u>\$ 8,566,410</u>	<u>25.00</u>	<u>25.00</u>	<u>26.00</u>	<u>26.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>CUSTOMER SERVICE</u>								
0048000	CUSTOMER SUPPORT CENTER	\$ 476,243	\$ 499,074	\$ 513,122	\$ 513,122	7.00	7.00	7.00	7.00
0048001	DESKTOP SUPPORT	868,796	830,419	898,501	898,501	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 1,345,039</u>	<u>\$ 1,329,493</u>	<u>\$ 1,411,623</u>	<u>\$ 1,411,623</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>
	<u>DEPT OVERHEAD</u>								
0049000	DEPT OVERHEAD	\$ 651,380	\$ 201,083	\$ 991,960	\$ 991,960	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 651,380</u>	<u>\$ 201,083</u>	<u>\$ 991,960</u>	<u>\$ 991,960</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 23,538,025	\$ 22,999,543	\$ 27,157,979	\$ 27,163,739	115.00	120.00	120.00	120.00

FORT WORTH



FUND STATEMENT

FUND:

CAPITAL PROJECTS SERVICE FUND

The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, right-of-way, quality control, and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups:

The Program Management Office (PMO) was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. In FY2011 the PMO was restructured into the Department of Planning and Development. Also, the Capital Projects budgeting portion of the PMO was restructured under the Budget and Research Division of the City Manager's Office. The core functions of the PMO include:

- Leadership/management of the City's high profile capital programs and projects
- Implementation of Integrated Program Management
- Facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management Team and Financial Management Services Department
- Improving the capacity of the City capital program and project delivery systems
- Synchronization of the City's capital planning process with the City's Comprehensive Plan

The Infrastructure Design and Construction Group provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include:

- Project Design / Project Management – provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements.
- Construction Inspection / Management – provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort.
- Utility Coordination / ROW Acquisition / Surveying / Mapping – provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/ Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

FORT WORTH



**CAPITAL PROJECTS SERVICE FUND BUDGET SUMMARY
FY2012**

REVENUES:

T/PW Capital Projects	\$5,888,045
Water Capital Projects	5,375,838
Wastewater Capital Projects	2,140,495
Contract Street Maintenance	1,601,500
T/PW General Fund Programs	263,286
Receipts from Other Funds	195,456
Parks & Community Services General Fund	194,057
Aviation Capital Projects	120,624
Salvage Sales/Miscellaneous Revenue	33,747
Interest on Investments	25,000
Sale of Surplus Streets	20,000
Lake Worth Trust Fund	16,415
Plan Returns	10,000
Transfer from Water and Sewer Operating Fund	<u>3,916</u>

TOTAL REVENUE SOURCES \$15,888,379

EXPENDITURES:

Personal Services	\$12,496,423
Supplies	500,352
Contractual Services	<u>2,430,604</u>

TOTAL RECURRING EXPENSES \$15,427,379

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$461,000
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$461,000

TOTAL EXPENDITURES \$15,888,379

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
CAPITAL PROJECTS SERVICE FUND**

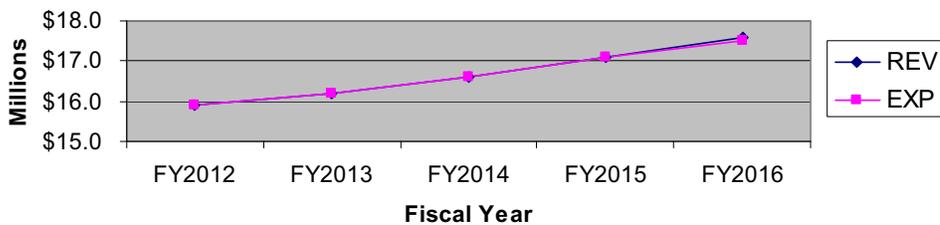
Cash Balance as of 9/30/11 *	\$1,695,149
Plus: Projected Revenues	\$15,888,379
Less: Projected Expenditures	(\$15,888,379)
Estimated Available Cash as of 9/30/12	\$1,695,149

* Preliminary cash balance due to pending audit of actual ending balances.

**CAPITAL PROJECTS SERVICE FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$1,695,149	\$1,695,149	\$1,657,578	\$1,633,970	\$1,679,102
Revenues*					
Interest	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PACS General Fund	\$194,057	\$197,938	\$202,887	\$208,973	\$215,242
Lake Worth Trust Fund	\$16,415	\$16,415	\$16,415	\$16,415	\$16,415
FM TPW General Fund	\$263,286	\$268,552	\$275,266	\$283,523	\$292,029
Aviation Capital Projects	\$120,624	\$123,036	\$126,112	\$129,896	\$133,793
FM TPW Capital Projects	\$5,888,045	\$6,005,806	\$6,155,951	\$6,340,630	\$6,530,848
FM Water Capital Projects	\$5,375,838	\$5,483,355	\$5,620,439	\$5,789,052	\$5,962,723
FM Wastewater Cap Projects	\$2,140,495	\$2,183,305	\$2,237,888	\$2,305,024	\$2,374,175
Receipts from Other Funds	\$199,372	\$203,359	\$208,443	\$214,697	\$221,138
Contract Street Maintenance	\$1,601,500	\$1,633,530	\$1,674,368	\$1,724,599	\$1,776,337
Other Revenue	\$63,747	\$65,022	\$66,647	\$68,647	\$70,706
Total Revenue	\$15,888,379	\$16,205,318	\$16,609,416	\$17,106,456	\$17,618,407
Total Resources	\$17,583,528	\$17,900,467	\$18,266,994	\$18,740,426	\$19,297,509
Expenditures					
Personnel Services	\$12,496,423	\$12,792,314	\$13,107,709	\$13,444,080	\$13,797,259
Supplies	\$500,352	\$510,359	\$523,118	\$538,812	\$554,976
Contractual	\$2,430,604	\$2,479,216	\$2,541,196	\$2,617,432	\$2,695,955
Capital	\$461,000	\$461,000	\$461,000	\$461,000	\$461,000
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$15,888,379	\$16,242,889	\$16,633,024	\$17,061,324	\$17,509,190
Projected Variance	\$0	(\$37,571)	(\$23,608)	\$45,132	\$109,217
Projected Cash Balance	\$1,695,149	\$1,657,578	\$1,633,970	\$1,679,102	\$1,788,319
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$1,695,149	\$1,657,578	\$1,633,970	\$1,679,102	\$1,788,319

**CAPITAL PROJECTS SERVICE FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Business Services	\$2,171,256	\$938,648	\$818,118	\$818,118	\$721,478	\$1,624,655
Staff Development	421,017	396,098	418,808	418,808	353,016	428,105
Project Services	551,716	15,324	0	0	0	0
Survey Services	2,269,220	1,389,636	1,653,385	1,653,385	1,578,463	1,613,520
Real Property	820,161	691,737	751,140	751,140	714,568	752,708
Construction Inspection	6,208,224	5,509,636	2,146,551	2,182,350	1,716,997	2,161,415
Lab Services	857,741	650,799	735,436	735,436	732,086	728,707
Project Management	1,224,058	1,353,251	1,894,454	1,894,454	1,985,240	1,992,094
New Development Review	807,631	1,124,167	1,976,358	1,976,358	2,029,225	2,120,090
Mapping Services	476,134	356,322	0	0	<u>0</u>	0
Program Management Office	10,888	1,582,976	1,201,155	1,201,155	1,075,514	1,246,839
Capital Projects	6,391	764,787	658,957	658,957	667,592	648,249
Project Support	0	0	717,068	717,068	695,400	734,465
Heavy Maintenance	<u>0</u>	<u>0</u>	<u>1,649,575</u>	<u>1,649,575</u>	<u>1,701,276</u>	<u>1,837,532</u>
TOTAL	\$15,824,437	\$14,773,381	\$14,621,006	\$14,656,804	\$13,970,855	\$15,888,379

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Transfer from Water and Sewer Operating Fund	\$994	\$86,403	\$26,000	\$26,000	\$295,745	\$3,916
Parks & Community Services Capital Projects-GF	147,148	122,355	91,021	91,021	298,349	194,057
T/PW General Fund Programs	103,021	227,329	246,071	246,071	180,212	263,286
FM Lake Worth Trust Fund	10,771	21,598	36,025	36,025	0	16,415
Aviation Capital Projects	41,714	30,243	30,000	30,000	119,952	120,624
T/PW Capital Projects	5,014,427	5,629,994	5,906,833	5,906,833	5,271,853	5,888,045
Water Capital Projects	4,543,439	4,062,975	4,424,341	4,424,341	3,820,320	5,375,838
Wastewater Capital Projects	1,963,334	2,141,002	2,020,539	2,020,539	2,141,002	2,140,495
Receipts from Other Funds	486,629	306,280	182,676	182,676	182,676	195,456
Contract Street Maint/TPW	1,309	1,632,238	1,601,500	1,601,500	1,342,265	1,601,500
Interest from Investment	27,904	31,136	25,000	25,000	19,516	25,000
Miscellaneous Revenues	<u>132,621</u>	<u>85,079</u>	<u>31,000</u>	<u>31,000</u>	<u>20,749</u>	<u>63,747</u>
TOTAL	\$12,473,311	\$14,376,632	\$14,621,006	\$14,621,006	\$13,692,639	\$15,888,379

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

CAPITAL PROJECTS SERVICE FUND

FUND/CENTER

PI19/0209900:0209913

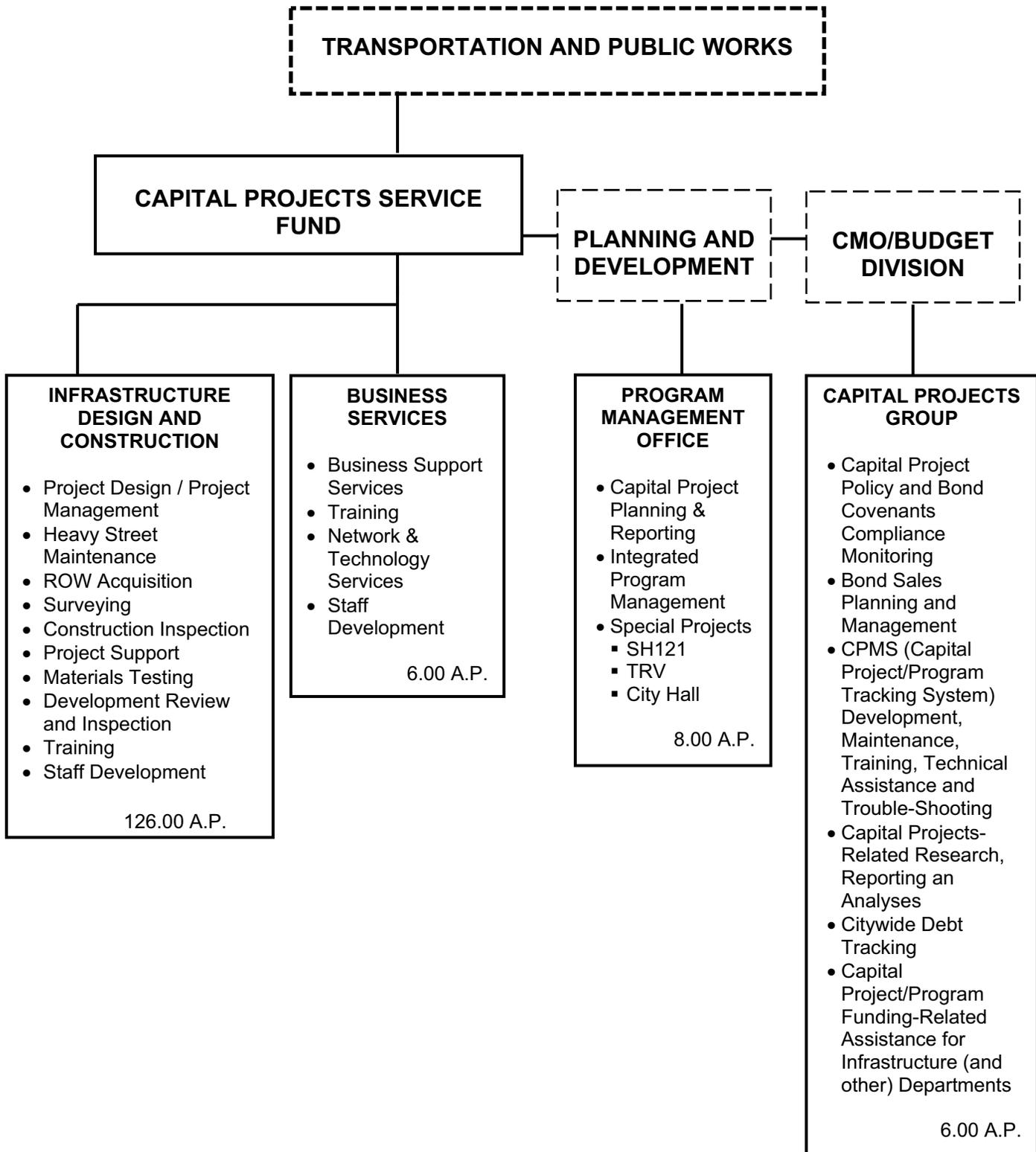
SUMMARY OF FUND RESPONSIBILITIES:

The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, ROW, quality control and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups: The Program Management Office (PMO) was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include: leadership and management of the City's high profile capital programs and projects; implementation of Integrated Program Management; facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management Team and Financial Management Services Department; improvement and capacity expansion of the City capital program and project delivery systems; and synchronization of the City's capital planning process with the City's Comprehensive Plan.

The Infrastructure Design and Construction Group provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include project design/project management. This is a provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements. A second function includes construction inspection/management. This is a provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort. The third core function is utility coordination/right-of-way acquisitions/surveying and mapping. This is a provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 12,625,590	\$ 11,944,994	\$ 12,496,423	\$ 12,496,423
Supplies	380,526	491,588	500,352	500,352
Contractual	1,593,335	1,826,423	2,423,342	2,430,605
Capital Outlay	173,930	358,000	461,000	461,000
Total Expenditures	\$ 14,773,381	\$ 14,621,006	\$ 15,881,116	\$ 15,888,379
Authorized Positions	145.00	145.00	146.00	146.00

CAPITAL PROJECTS SERVICE FUND – 146.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CAPITAL PROJECTS SERVICE FUND	PI19/0209900:0209913

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$14,621,006	A.P.	145.00
FY2012 ADOPTED:	\$15,888,379	A.P.	146.00

- A) The adopted budget increases by 1.0 authorized position for the addition of an administrative technician, the cost of which is offset by a reduction in scheduled temporary labor. The addition of the permanent position will provide staffing continuity.
- B) The adopted budget increases by \$460,368 for the initiation of administrative service charges being allocated to Internal Service Funds.
- C) The adopted budget increases by \$304,469 for costs associated with the final implementation of the FY2012 Compensation Plan which included an across the board salary increase of 3% to all general employees.
- D) The adopted budget increases by \$102,232 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).
- E) The adopted budget increases by a net of \$88,236 for group health based on plan migration, turnover, and a 10.44% increase in the City's contribution to group health.
- F) The adopted budget increases by \$82,000 for the FY2012 vehicle replacement plan.
- G) The adopted budget increases by \$73,931 in transfers to cover the salary of a Law Department employee who provides construction contract law and infrastructure legal review for the Department.
- H) The adopted budget increases by \$60,215 based on IT allocations related to computing, radio and telephone services.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TRANSPORTATION & PUBLIC WORKS, CAPITAL PROJECTS SERVICE FUND

DEPARTMENT PURPOSE

To build, restore and revitalize our community.

FY2012 DEPARTMENTAL OBJECTIVES

To keep capital projects managed by the Division on schedule and on budget.

To keep heavy maintenance projects managed by the Division on schedule and on budget.

To complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted.

To provide an initial response within one hour of receipt for 100% of citizen construction-related calls received.

To provide an average of 2 hours per project per day on 95% of active projects.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Neighborhood streets on budget/schedule quarterly	NEW	66%	85%
Arterial streets on budget/schedule quarterly	NEW	47%	85%
Infrastructure plan reviews completed within 14 days	95%	100%	95%
Response to citizen construction related calls within 1 hour	100%	100%	100%
Average 2 hours per project per day on 95% of Active Projects	NEW	60%	95%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	CAPITAL PROJECTS SERVICE FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>ENGINEERING BUSI- NESS SERVICES</u>								
0209900	ENGINEERING BUSI- NESS SERVICES	\$ 938,648	\$ 818,118	\$ 1,624,655	\$ 1,624,655	5.00	5.00	6.00	6.00
0209901	STAFF DEVELOPMENT	396,098	418,808	428,105	428,105	3.00	3.00	3.00	3.00
0209902	PROJECT SERVICES	15,324	0	0	0	0.00	0.00	0.00	0.00
0209903	SURVEY SERVICES	1,389,636	1,653,385	1,613,156	1,613,520	17.00	20.00	20.00	20.00
0209904	REAL PROPERTY	691,737	751,140	748,351	752,708	7.00	8.00	8.00	8.00
0209905	CONSTRUCTION INSPECTION	5,509,636	2,146,551	2,158,873	2,161,415	60.00	12.00	12.00	12.00
0209906	LAB SERVICES	650,799	735,436	728,707	728,707	9.00	9.00	9.00	9.00
0209907	PROJECT MANAGE- MENT	1,353,251	1,894,454	1,992,094	1,992,094	13.00	23.00	22.00	22.00
0209908	NEW DEVEL REVIEW	1,124,167	1,976,358	2,120,090	2,120,090	12.00	23.00	23.00	23.00
0209909	MAPPING SERVICES	356,322	0	0	0	5.00	0.00	0.00	0.00
0209910	PROGRAM MANAGE- MENT OFFICE	1,582,976	1,201,155	1,246,839	1,246,839	8.00	8.00	8.00	8.00
0209911	CAPITAL PROJECTS	764,787	658,957	648,249	648,249	6.00	6.00	6.00	6.00
0209912	PROJECT SUPPORT	0	717,068	734,465	734,465	0.00	8.00	7.00	7.00
0209913	HEAVY MAINTENANCE	0	1,649,575	1,837,532	1,837,532	0.00	20.00	22.00	22.00
	Sub-Total	<u>\$ 14,773,381</u>	<u>\$ 14,621,006</u>	<u>\$ 15,881,116</u>	<u>\$ 15,888,379</u>	<u>145.00</u>	<u>145.00</u>	<u>146.00</u>	<u>146.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	TOTAL	\$ 14,773,381	\$ 14,621,006	\$ 15,881,116	\$ 15,888,379	145.00	145.00	146.00	146.00

FUND STATEMENT

FUND:

OFFICE SERVICES FUND

The Office Services Fund is an Internal Service Fund that consists of three divisions: Print Shop, Graphics and Mailroom.

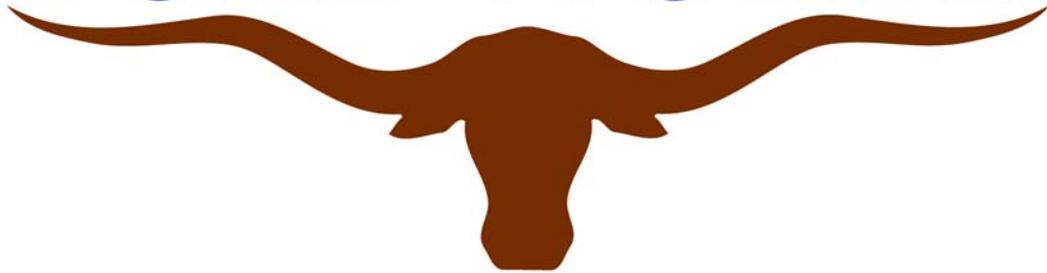
The Print Shop fabricates identification cards for City employees, provides high-speed copying, manages the City's walk-up copiers, administers contracts with copier vendors and orders supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics provides a full line of services, including desktop publishing, logo creation, displays, posters, photography, camera-ready art and audio-visual checkout.

The receipt and distribution of all outgoing and incoming mail is the responsibility of the Mailroom. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment that folds invoices and places them, along with return envelopes, newsletters and any other inserts into envelopes that are then processed and mailed.

The Office Services Fund is managed by the Financial Management Services Department.

FORT WORTH



**OFFICE SERVICES FUND BUDGET SUMMARY
FY2012**

REVENUES:

Office Copy Charges	\$793,858
Supplies - Inter-Departmental Billing	396,434
Kodak Printing	194,858
Labor - Inter-Departmental Billing	108,305
Mail and Messenger	40,320
Postage	39,066
Miscellaneous Revenue	32,638
Business Cards	24,607
Received From Others	15,804
Invoice Entry	13,512
Printing	5,041
Rush - Inter-Departmental Billing	653
Interest on Investments	700
Errands	<u>500</u>

TOTAL REVENUE \$1,666,296

EXPENDITURES:

Personal Services	\$651,810
Supplies	188,651
Contractual Services	<u>825,835</u>

TOTAL RECURRING EXPENSES \$1,666,296

CAPITAL OUTLAY:

Capital Outlay	<u>\$0</u>
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TOTAL CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$1,666,296

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
OFFICE SERVICES FUND**

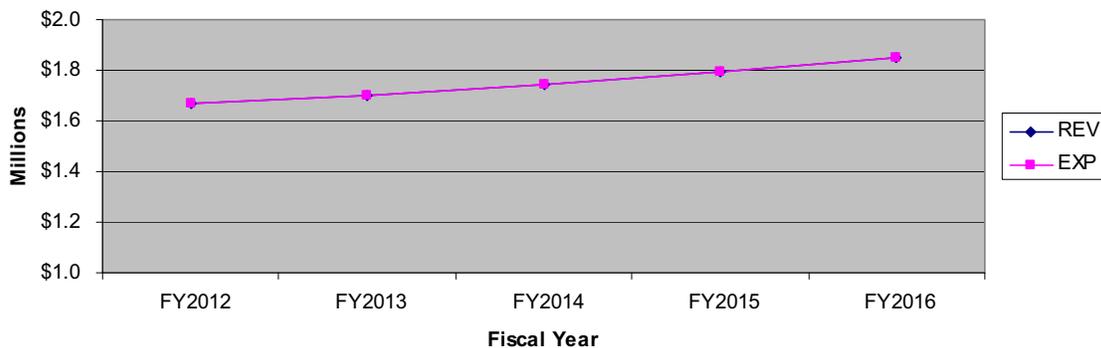
Cash Balance as of 9/30/11*	(\$611,937)
Plus: Projected Revenues	\$1,666,296
Less: Projected Expenditures	(\$1,666,296)
Estimated Available Cash as of 9/30/12	(\$611,937)

* Preliminary cash balance due to pending audit of actual cash balances

**OFFICE SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	(\$611,937)	(\$611,937)	(\$614,446)	(\$617,235)	(\$617,938)
Revenues*					
Interest Revenue	\$700	\$714	\$732	\$754	\$776
IDB Revenue	\$108,958	\$111,137	\$113,916	\$117,333	\$120,853
Reprographics Services	\$1,524,000	\$1,554,480	\$1,593,342	\$1,641,142	\$1,690,377
Other Revenue	\$32,638	\$33,291	\$34,123	\$35,147	\$36,201
Total Revenue	\$1,666,296	\$1,699,622	\$1,742,112	\$1,794,376	\$1,848,207
Total Resources	\$1,054,359	\$1,087,685	\$1,127,667	\$1,177,141	\$1,230,270
Expenditures					
Personnel Services	\$651,810	\$667,355	\$684,256	\$702,614	\$721,874
Supplies	\$188,651	\$192,424	\$197,235	\$203,152	\$209,246
Contractual	\$825,835	\$842,352	\$863,410	\$889,313	\$915,992
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,666,296	\$1,702,131	\$1,744,902	\$1,795,078	\$1,847,112
Projected Variance	\$0	(\$2,509)	(\$2,789)	(\$702)	\$1,095
Projected Cash Balance	(\$611,937)	(\$614,446)	(\$617,235)	(\$617,938)	(\$616,843)
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	(\$611,937)	(\$614,446)	(\$617,235)	(\$617,938)	(\$616,843)

**OFFICE SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



**COMPARISON OF OFFICE SERVICES FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Print Shop	\$1,724,433	\$1,433,928	\$916,689	\$916,689	\$1,017,207	\$1,070,177
Graphics	263,341	282,900	168,128	168,128	186,564	298,240
Mailroom	<u>435,891</u>	<u>345,675</u>	<u>267,954</u>	<u>267,954</u>	<u>297,336</u>	<u>297,879</u>
TOTAL	\$2,423,665	\$2,062,503	\$1,352,771	\$1,352,771	\$1,501,107	\$1,666,296

FORT WORTH



**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	RE-ESTIMATE	ADOPTED
	FY2009	FY2010	FY2011	BUDGET FY2011	FY2011	FY2012
Interest On Investments	\$0	\$0	\$0	\$0	\$33	\$700
Postage	171,296	92,515	43,020	43,020	43,020	39,066
Office Copy Charges	854,171	893,483	782,269	782,269	821,852	793,858
Received from Others-Taxable	15,042	10,953	21,494	21,494	14,664	15,804
Mail And Messenger Service	39,562	37,875	41,352	41,352	40,933	40,320
Misc Revenue	213,502	123,102	43,473	43,473	38,542	32,638
Business Cards	28,976	23,137	0	0	23,859	24,607
Invoice Entry	18,477	14,097	17,049	17,049	13,701	13,512
Printing	12,149	4,847	15,000	15,000	5,499	5,041
Labor - IDB Revenue	256,804	149,112	64,973	64,973	99,924	108,305
Rush - IDB Revenue	1,281	514	1,390	1,390	551	653
Supplies - IDB Revenue	401,431	387,594	90,382	90,382	373,833	396,434
Errands	6,287	169	6,287	6,287	275	500
Printing Kodak	<u>214,164</u>	<u>232,254</u>	<u>226,082</u>	<u>226,082</u>	<u>180,507</u>	<u>194,858</u>
TOTAL	\$2,233,142	\$1,969,652	\$1,352,771	\$1,352,771	\$1,657,193	\$1,666,296

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: FINANCIAL MANAGEMENT SERVICES - REPROGRAPHICS	FUND/CENTER PI60/0901310:0901330
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SUMMARY OF FUND RESPONSIBILITIES:

The Office Services Fund consists of three divisions: Print Shop, Graphics, and Mailroom.

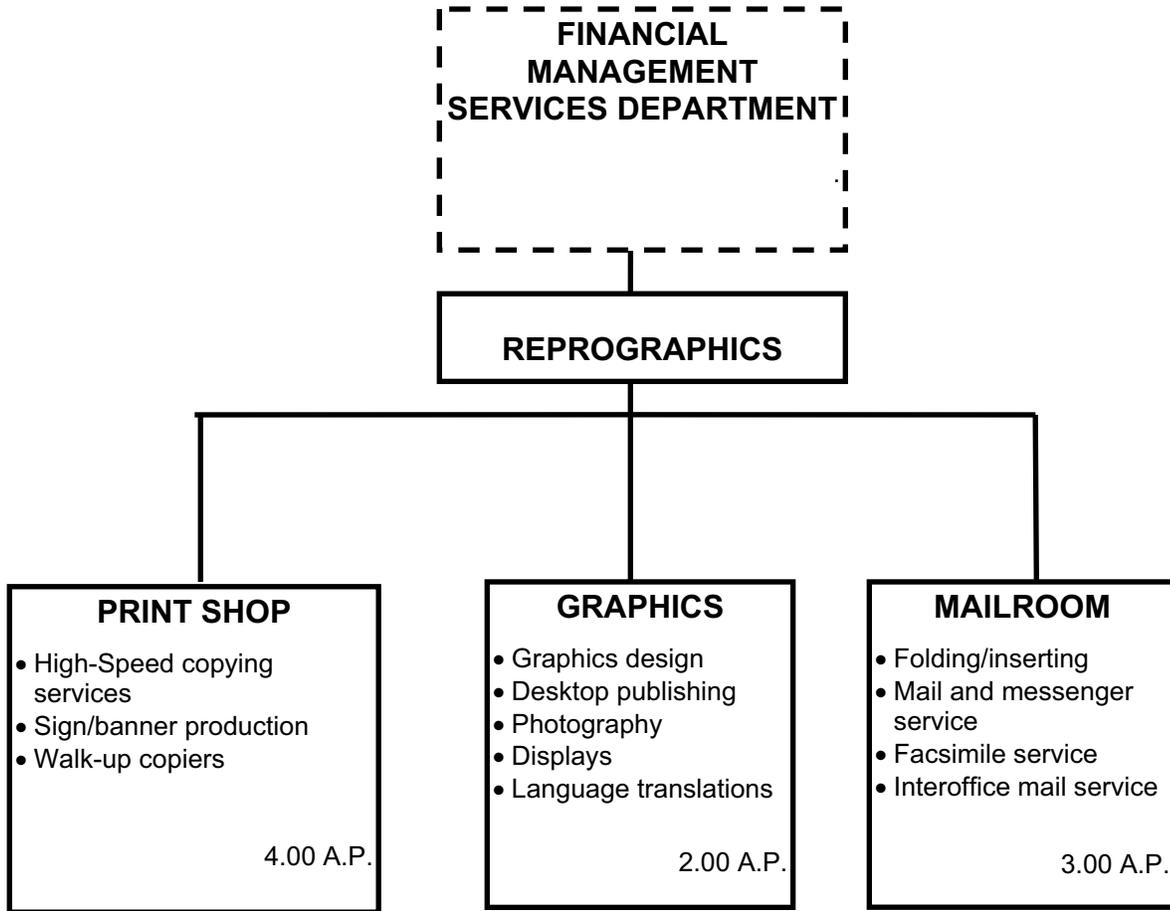
The Print Shop is responsible for engineering copy production, small scale sign and banner production and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This Division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams and photographic illustrations.

The Mailroom Division provides centralized mail folding and inserting services, as well as centralized mail delivery for City departments.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 873,706	\$ 636,406	\$ 651,810	\$ 651,810
Supplies	248,647	142,196	188,651	188,651
Contractual	940,150	574,169	825,234	825,835
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,062,503	\$ 1,352,771	\$ 1,665,695	\$ 1,666,296
Authorized Positions	12.00	9.00	9.00	9.00

OFFICE SERVICES FUND - 9.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL - REPROGRAPHICS	PI60/0901310:0901330

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$1,352,771	A.P.	9.00
FY2012 ADOPTED:	\$1,666,296	A.P.	9.00

- A) The adopted budget increases by \$113,078 in outside printing and binding due to an increased trend in sending work to outside vendors.
- B) The adopted budget increases by \$102,256 in administrative services due to an indirect cost allocation charge to Internal Service Funds.
- C) The adopted budget increases by \$49,619 in miscellaneous rent due to additional lease payments for digital walk up copiers in new City facilities.
- D) The adopted budget increases by \$34,506 in purchases for resale due to the expense of paper and supplies for in-house printing.
- E) The adopted budget decreases by (\$33,817) in retiree insurance contribution due to a reduction in eligible and expected retirements.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **OFFICE SERVICES FUND**

DEPARTMENT PURPOSE

Reprographics' employees provide desktop publishing, printing, and mail service. Each individual in Reprographics is dedicated to supporting City departments with quality, cost-effective and timely service.

FY2012 DEPARTMENTAL OBJECTIVES

- To attain excellent customer satisfaction ratings in Print Shop and Graphics turnaround
- To attain excellent customer satisfaction ratings in Reprographics' overall service
- To save City dollars on in-house printing versus outsourcing to private industry
- To save City dollars by sending mail to presort company
- To meet or exceed the in-house national average of \$65,000 per employee revenue to ensure proper staffing levels and equipment usage

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Percentage of customers rating print and graphics turnaround as excellent	97%	96%	98%
Percentage rating overall satisfaction with Reprographics' services as excellent	95%	96%	97%
Percentage of savings with in-house printing over outsourcing	37%	37%	37%
Number of dollars saved by sending mail to presort firm	\$116,136	\$134,537	\$134,537
Revenue per employee compared to national average	\$108,000	\$107,909	\$109,100

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI60 OFFICE SERVICES FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>PUBLIC INFORMATION</u>								
0901310	PRINT SHOP	\$ 1,433,928	\$ 916,689	\$ 1,070,177	\$ 1,070,177	6.00	4.00	4.00	4.00
0901320	GRAPHICS	282,900	168,128	297,639	298,240	2.00	2.00	2.00	2.00
0901330	MAILROOM	345,675	267,954	297,879	297,879	4.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 2,062,503</u>	<u>\$ 1,352,771</u>	<u>\$ 1,665,695</u>	<u>\$ 1,666,296</u>	<u>12.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	TOTAL	\$ 2,062,503	\$ 1,352,771	\$ 1,665,695	\$ 1,666,296	12.00	9.00	9.00	9.00

FORT WORTH



FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all city departments.

In 1987, a study was conducted regarding contracting the City's temporary labor service to an entity outside the City. However, it was found to be more cost-effective for the City to provide the service in-house. In fact, it was estimated that the City's provision of such services could potentially save the City 38 to 40 percent. Thus, the Temporary Labor Fund was established in October 1987.

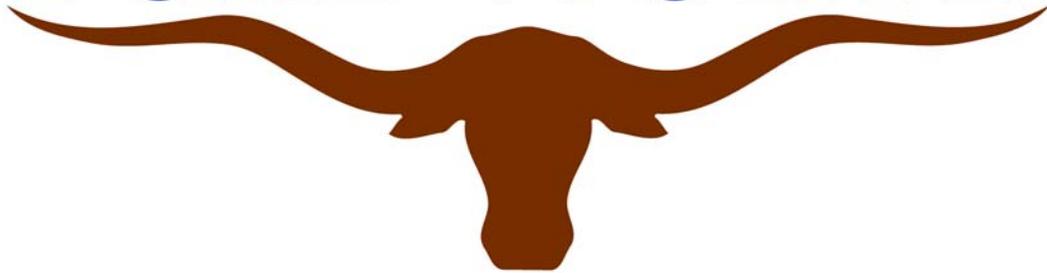
The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill City departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, extended leaves of absence and under other circumstances that create temporary staffing challenges.

Human Resources is responsible for performing the pre-screening and testing of all potential Temporary Labor pool employees. Thus, the department is able to monitor temporary employees to ensure that they meet the test score, experience, typing and education requirements of the City's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. There are an average of 45 temporary employees working in a variety of city departments during any given pay period.

A temporary assignment typically lasts from one day to six months. However, extensions beyond a six-month period may be granted on an as-needed basis.

FORT WORTH



**TEMPORARY LABOR FUND BUDGET SUMMARY
FY2012**

REVENUES:

Labor Charges and Overhead	<u>\$1,063,679</u>
TOTAL REVENUE	\$1,063,679
Use/(Source) of Fund Balance	\$0
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,063,679

EXPENDITURES:

Personnel Services	\$1,044,046
Supplies	300
Contractual Services	<u>19,333</u>
TOTAL RECURRING EXPENSES	\$1,063,679

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$1,063,679

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
TEMPORARY LABOR FUND**

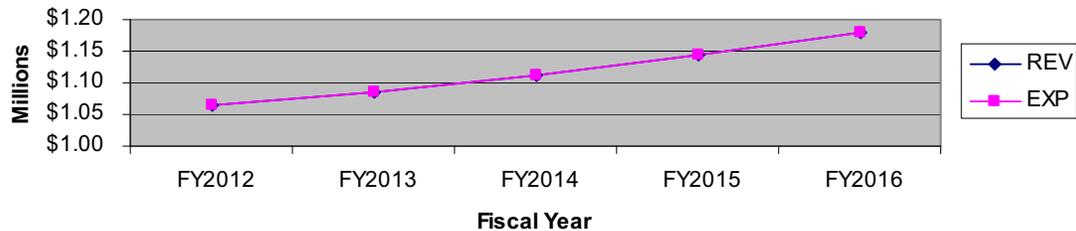
Cash Balance as of 9/30/11 *	\$554,142
Plus: Projected Revenues	\$1,063,679
Less: Projected Expenditures	(\$1,063,679)
Estimated Available Cash as of 9/30/12	\$554,142

* Preliminary cash balance due to pending audit of actual cash balances.

TEMPORARY LABOR FUND FIVE YEAR FORECAST FISCAL YEAR 2012 THROUGH 2016

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Cash Balance	\$554,142	\$554,142	\$553,842	\$553,585	\$553,738
<u>Revenues</u>					
Temp Services Charges	\$903,743	\$921,818	\$944,863	\$973,209	\$1,002,405
Temp Services Revenuenue	\$157,711	\$160,865	\$164,887	\$169,833	\$174,928
Other Revenue	<u>\$2,225</u>	<u>\$2,270</u>	<u>\$2,326</u>	<u>\$2,396</u>	<u>\$2,468</u>
Total Revenue	\$1,063,679	\$1,084,953	\$1,112,076	\$1,145,439	\$1,179,802
Total Resources	\$1,617,821	\$1,639,095	\$1,665,918	\$1,699,024	\$1,733,540
<u>Expenditures</u>					
Personnel Services	\$1,044,046	\$1,065,227	\$1,091,807	\$1,124,144	\$1,157,497
Supplies	\$300	\$306	\$314	\$323	\$333
Contractual	\$19,333	\$19,720	\$20,213	\$20,819	\$21,444
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$1,063,679	\$1,085,253	\$1,112,333	\$1,145,286	\$1,179,273
Projected Variance	\$0	(\$300)	(\$257)	\$153	\$529
Projected Cash Balance	\$554,142	\$553,842	\$553,585	\$553,738	\$554,267
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$554,142	\$553,842	\$553,585	\$553,738	\$554,267

TEMPORARY LABOR FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

COMPARISON OF TEMPORARY LABOR FUND
EXPENDITURES

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Temporary Labor Services	<u>\$903,645</u>	<u>\$1,196,242</u>	<u>\$1,056,732</u>	<u>\$1,056,732</u>	<u>\$894,981</u>	<u>\$1,063,679</u>
Total	\$903,645	\$1,196,242	\$1,056,732	\$1,056,732	\$894,981	\$1,063,679

FORT WORTH



**COMPARISON OF TEMPORARY LABOR FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Temp Services Charges	\$749,109	\$1,015,634	\$899,021	\$899,021	\$789,445	\$903,743
Temp Services Revenues	147,228	189,669	157,711	157,711	162,987	157,711
Miscellaneous Revenue	<u>11,776</u>	<u>7,951</u>	<u>0</u>	<u>0</u>	<u>5,361</u>	<u>2,225</u>
TOTAL	\$908,113	\$1,213,254	\$1,056,732	\$1,056,732	\$957,793	\$1,063,679

FORT WORTH



FUND BUDGET SUMMARY

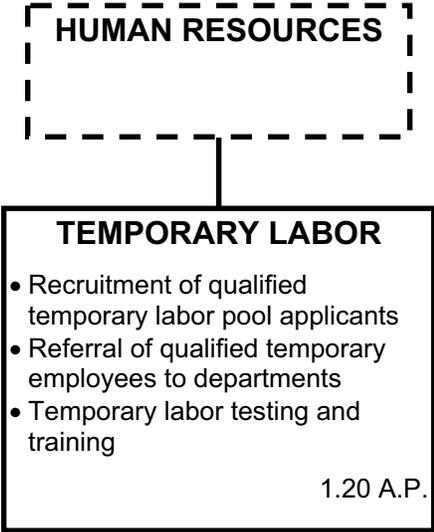
DEPARTMENT: TEMPORARY LABOR FUND	FUND/CENTER PI17/0140000
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SUMMARY OF FUND RESPONSIBILITIES:

The Temporary Labor Fund, with Human Resources Department oversight, provides temporary employees to meet the City's short-term administrative and clerical needs. The Temporary Labor staff manages a top-quality temporary labor pool to fill all City departmental requests. The Temporary Labor Fund ensures quality service by performing the pre-screening and testing of all applicants for temporary positions. The staff also functions as a liaison between City departments and the temporary labor pool, scheduling and coordinating the temporary employees in the most efficient and effective manner possible.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 1,168,501	\$ 1,040,299	\$ 1,044,046	\$ 1,044,046
Supplies	160	500	300	300
Contractual	27,581	15,933	19,228	19,333
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,196,242	\$ 1,056,732	\$ 1,063,574	\$ 1,063,679
Authorized Positions	2.10	1.20	1.20	1.20

TEMPORARY LABOR FUND- 1.20 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
TEMPORARY LABOR FUND	PI17/0140000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$1,056,732	A.P.	1.20
FY2012 ADOPTED:	\$1,063,679	A.P.	1.20

A) The adopted budget increases by \$5,723 in administrative services due to an indirect cost allocation charge to Internal Service Funds.

B) The adopted budget increases by \$1,572 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.

C) The adopted budget decreases by (\$1,694) based on IT allocations related to computing, radio and telephone services.

D) The adopted budget increases by \$1,433 for the continuation of the contribution to the retiree healthcare other post employment benefits (OPEB).

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TEMPORARY LABOR FUND

DEPARTMENT PURPOSE

To provide a centralized temporary employee source to meet the short-term employment needs of all city departments.

FY2012 DEPARTMENTAL OBJECTIVES

To continue to provide temporary employees to meet department's short-term labor needs at a cost below the cost of obtaining temporary workers from private agencies.

To increase the percentage of temporary labor pool workers who are offered full-time employment with the city.

DEPARTMENTAL MEASURES	ACTUAL 2010	ESTIMATED 2011	PROJECTED 2012
Percent of Temporary Labor Fund cost below those of private agencies	35%	35%	35%
Number of days to fill temporary labor requests	3	3	3
Percent of temporary workers Placed in authorized positions In City	30%	40%	40%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI17 TEMPORARY LABOR FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0140000	<u>HUMAN RESOURCES</u>								
	HUMAN RESOURCES	\$ 1,196,242	\$ 1,056,732	\$ 1,063,574	\$ 1,063,679	2.10	1.20	1.20	1.20
	Sub-Total	<u>\$ 1,196,242</u>	<u>\$ 1,056,732</u>	<u>\$ 1,063,574</u>	<u>\$ 1,063,679</u>	<u>2.10</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>
	TOTAL	\$ 1,196,242	\$ 1,056,732	\$ 1,063,574	\$ 1,063,679	2.10	1.20	1.20	1.20

FORT WORTH



FUND STATEMENT

FUND:

INSURANCE

The Financial Management Services Department manages the Risk Management Fund and is responsible for coordinating loss identification, reduction, and prevention programs. The Human Resources Department administers the City's Unemployment Compensation and Workers' Compensation funds and oversees the Health and Life Insurance Fund for the group medical benefits program for active and retired city employees.

Insurance program revenues primarily come from transfer payments from other City departments. The Group Health and Life Insurance Fund also derive revenue from active and retired City employee contributions. Revenue is budgeted based on expected cash expenditures required to meet current year expenses, as well as payments towards prior years' incurred expenses.

The designed insurance operating funds are as follows:

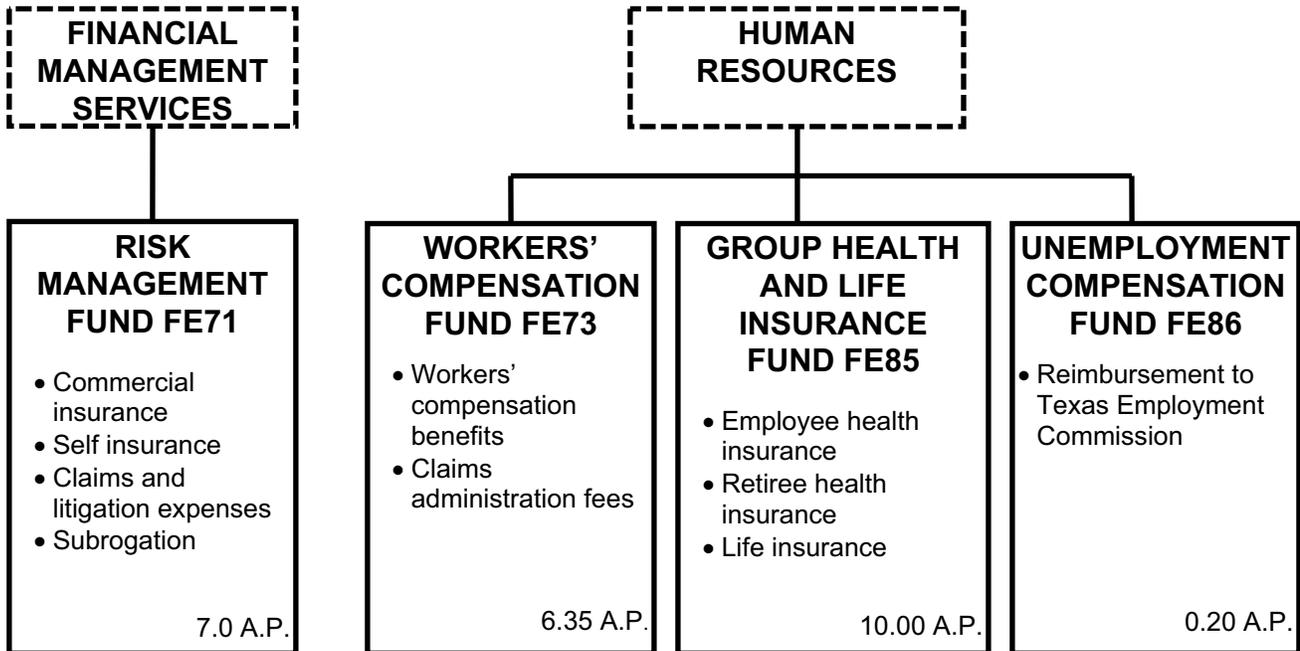
WORKERS' COMPENSATION (Human Resources Department): This program is self-insured, with single incident excess insurance maintained with a \$750,000 Self-Insured Retention (SIR) and Employer's Liability Insurance at a \$1,000,000 per occurrence limit and \$3,000,000 policy aggregate limit. A third party administrator handles claims.

UNEMPLOYMENT COMPENSATION (Human Resources Department): The City is a reimbursing agency for unemployment compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the city concerning claims that are paid on behalf of the City to eligible former employees. Human Resources personnel then review all claims and file reports to TWC accordingly.

GROUP HEALTH AND LIFE INSURANCE (Human Resources Department): Since FY2002 the City has been self-insured for the medical benefits it offers City employees, retirees, and their eligible spouses and/or dependents. However, the City is reinsured with excess coverage as follows: \$400,000 Specific Stop Loss insurance per person per plan year; and annual Aggregate Stop Loss insurance if claims exceed 125% of expected claims. The City also provides a basic \$10,000 life insurance policy for each eligible full-time, permanent employee, at no cost to the employee. An additional \$10,000 for Accidental Death and Dismemberment (AD&D) is also included. A \$5,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

RISK MANAGEMENT (Financial Management Services Department): The Risk Management Division manages the Risk Management Fund, which is comprised of the City's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the City, and provides an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are first, to minimize the threat of accidents and other forms of risk, and second, to minimize the impact when losses occur. Protection and preservation of city resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the city and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

INSURANCE - 23.55 A. P.



**RISK MANAGEMENT FUND BUDGET SUMMARY
FY2012**

REVENUES:

City Fund Contributions	
General Fund	\$5,065,542
Water and Sewer Fund	1,486,509
Culture and Tourism Fund	448,779
Equipment Services Fund	90,640
Storm Water Utility Fund	31,470
Municipal Airports Fund	79,066
Capital Projects Service Fund	84,476
Information Systems Fund	67,304
Municipal Parking Fund	62,468
Municipal Golf Fund	21,904
Solid Waste Fund	10,610
Environmental Protection Fund	<u>11,833</u>
	\$7,460,601

Others:

Interest on Investments	\$20,822
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TOTAL CITY CONTRIBUTIONS **\$7,481,423**

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES **\$7,481,423**

EXPENDITURES:

Personnel Costs	\$602,491
Supplies	10,271
Contractual Services	253,460
Claims and Related Expenses	1,734,286
Lawsuit Payments and Expenses	2,760,203
Commercial and Self Insurance Premiums	<u>2,120,712</u>

TOTAL EXPENDITURES **\$7,481,423**

FORT WORTH



**PROJECTED
FY2012 FUND BALANCE
RISK MANAGEMENT FUND**

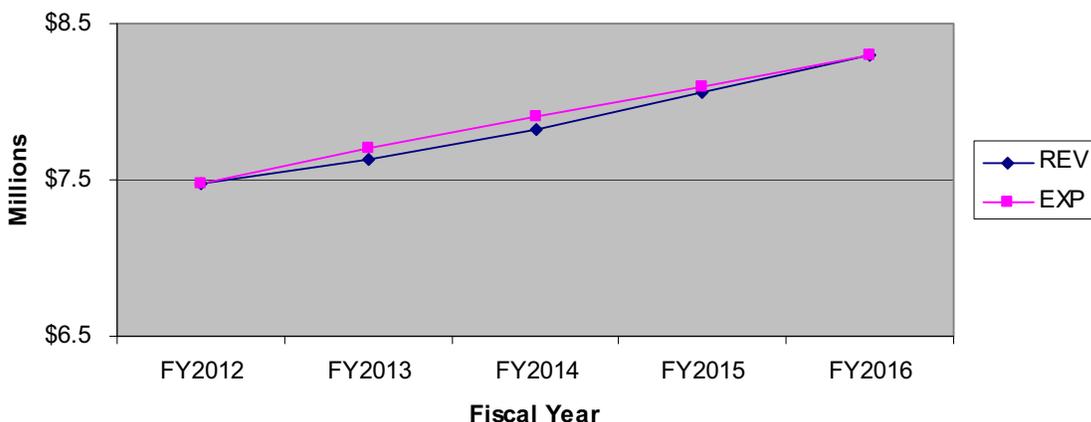
Cash Balance as of 9/30/11 *	\$11,844,420
Plus: Projected Revenues	\$7,481,423
Less: Projected Expenditures	(\$7,481,423)
Estimated Available Cash as of 9/30/12	\$11,844,420

* Preliminary fund balance due to pending audit of actual fund balances

**RISK MANAGEMENT FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$11,844,420	\$11,844,420	\$11,775,349	\$11,690,626	\$11,648,827
Revenues*					
General Fund	\$5,065,542	\$5,166,853	\$5,296,024	\$5,454,905	\$5,618,552
Enterprise Funds	\$1,629,559	\$1,662,150	\$1,703,704	\$1,754,815	\$1,807,460
Internal Service Funds	\$242,420	\$247,268	\$253,450	\$261,054	\$268,885
Special Funds	\$523,080	\$533,542	\$546,880	\$563,287	\$580,185
Other Revenue	<u>\$20,822</u>	<u>\$21,238</u>	<u>\$21,769</u>	<u>\$22,422</u>	<u>\$23,095</u>
Total Revenue	\$7,481,423	\$7,631,051	\$7,821,828	\$8,056,483	\$8,298,177
Total Resources	\$19,325,843	\$19,475,471	\$19,597,177	\$19,747,109	\$19,947,004
Expenditures					
Personnel Services	\$602,491	\$617,176	\$632,874	\$649,662	\$667,320
Claims and Related	\$1,734,286	\$1,802,790	\$1,865,527	\$1,921,493	\$1,979,138
Lawsuit Payments and	\$2,760,203	\$2,869,231	\$2,969,080	\$3,058,153	\$3,149,897
Commercial and Self	\$2,120,712	\$2,141,919	\$2,163,338	\$2,184,972	\$2,206,821
Other Expenditures	<u>\$263,731</u>	<u>\$269,006</u>	<u>\$275,731</u>	<u>\$284,003</u>	<u>\$292,523</u>
Total Expenditures	\$7,481,423	\$7,700,122	\$7,906,551	\$8,098,282	\$8,295,700
Projected Variance	\$0	(\$69,071)	(\$84,723)	(\$41,799)	\$2,477
Projected Fund Balance	\$11,844,420	\$11,775,349	\$11,690,626	\$11,648,827	\$11,651,304
Reserve Requirement	\$1,870,356	\$1,925,031	\$1,976,638	\$2,024,570	\$2,073,925
Excess/(Deficit)	\$9,974,064	\$9,850,318	\$9,713,988	\$9,624,256	\$9,577,379

**RISK MANAGEMENT FUND
PROJECTED REVENUES AND EXPENDITURES**

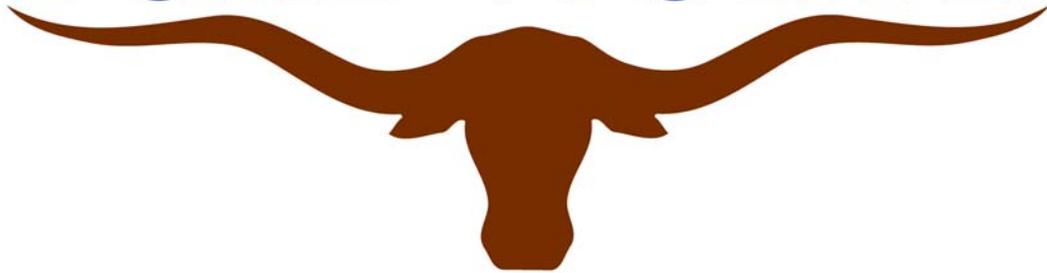


* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF RISK MANAGEMENT FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Claims & Related Expenses	\$869,058	\$1,059,231	\$1,831,278	\$1,831,278	\$1,201,307	\$1,738,937
Lawsuit Payments & Expenses	514,099	1,140,503	2,624,273	4,624,273	4,099,692	2,766,303
Other Legal Expenses	202	295	5,500	5,500	218	5,500
Commercial Insurance	1,377,770	1,441,093	1,579,657	1,579,657	1,488,757	1,621,659
Self-Insurance Premiums	411,163	773,803	746,021	746,021	212,556	698,553
Administration	<u>5,520,174</u>	<u>533,650</u>	<u>617,208</u>	<u>776,827</u>	<u>146,409</u>	<u>650,471</u>
TOTAL	\$8,692,466	\$4,948,575	\$7,403,937	\$9,563,556	\$7,148,939	\$7,481,423

FORT WORTH

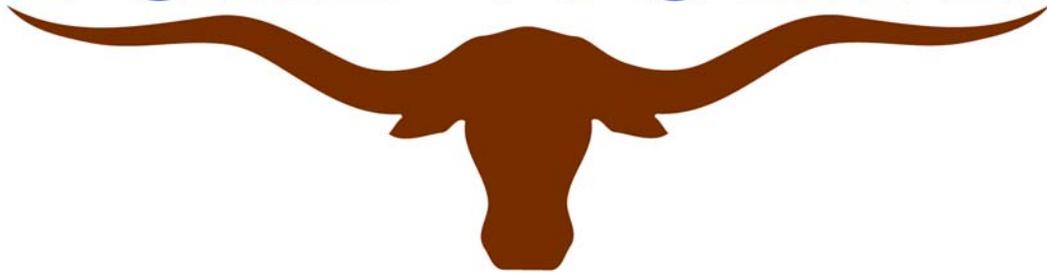


**COMPARISON OF RISK MANAGEMENT FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
General Fund	\$4,705,124	\$5,115,716	\$4,806,106	\$4,806,106	\$4,806,106	\$5,065,542
Water & Sewer Fund	1,048,242	1,284,719	1,217,120	1,217,120	1,217,120	1,486,509
Municipal Airports Fund	75,109	53,993	72,464	72,464	72,464	79,066
Equipment Services Fund	179,777	163,092	187,846	187,846	187,846	90,640
Solid Waste Fund	32,381	61,321	26,868	26,868	26,868	10,610
Municipal Parking Fund	19,159	17,062	31,955	31,955	31,955	62,468
Information Systems Fund	293,812	572,690	61,614	61,614	61,614	67,304
Capital Projects Service Fund	54,577	74,142	79,817	79,817	79,817	84,476
Environmental Protection Fund	8,764	37,505	9,604	9,604	9,604	11,833
Culture and Tourism Fund*	0	11,325	666,319	666,319	666,319	448,779
Other	<u>535,244</u>	<u>796,302</u>	<u>244,224</u>	<u>403,843</u>	<u>500,390</u>	<u>74,196</u>
TOTAL REVENUES	\$6,952,189	\$8,187,867	\$7,403,937	\$7,563,556	\$7,660,103	\$7,481,423

*FY2011 is the first year that the Culture and Tourism Fund has made payments to the Risk Management Fund. The transfer covers risk management costs for the Fort Worth Convention Center and the Will Rogers Memorial Center.

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

RISK MANAGEMENT FUND

FE71/0137110:0139010

SUMMARY OF FUND RESPONSIBILITIES:

The Risk Management Division of the Financial Management Services Department manages the Risk Management Fund, which is comprised of the City's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the City and providing an integrated program responsible for the protection and preservation of the City's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are to minimize the threat of accidents and other forms of risk and to minimize the impact when losses occur. Protection and preservation of City resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the City and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 509,450	\$ 577,709	\$ 602,491	\$ 602,491
Supplies	6,293	10,750	10,271	10,271
Contractual	4,432,832	6,815,478	6,868,310	6,868,661
Total Expenditures	\$ 4,948,575	\$ 7,403,937	\$ 7,481,072	\$ 7,481,423
Authorized Positions	7.00	7.00	7.00	7.00

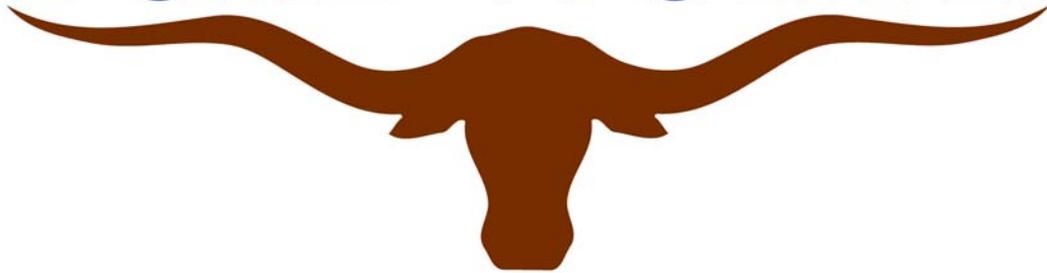
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE71	RISK MANAGEMENT FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	CLAIM PAYMENTS AND COSTS	\$ 1,059,231	\$ 1,831,278	\$ 1,738,586	\$ 1,738,937	0.00	0.00	0.00	0.00
0137120	LAWSUIT PAYMENTS AND COSTS	1,140,503	2,624,273	2,766,303	2,766,303	0.00	0.00	0.00	0.00
0137121	OTHER LEGAL EXPENSES	295	5,500	5,500	5,500	0.00	0.00	0.00	0.00
0137130	COMMERCIAL INSURANCE PREMIUMS	1,441,093	1,579,657	1,621,659	1,621,659	0.00	0.00	0.00	0.00
0137140	SELF INSURANCE PREMIUMS	773,803	746,021	698,553	698,553	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,414,925</u>	<u>\$ 6,786,729</u>	<u>\$ 6,830,601</u>	<u>\$ 6,830,952</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 533,650	\$ 617,208	\$ 650,471	\$ 650,471	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 533,650</u>	<u>\$ 617,208</u>	<u>\$ 650,471</u>	<u>\$ 650,471</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 4,948,575	\$ 7,403,937	\$ 7,481,072	\$ 7,481,423	7.00	7.00	7.00	7.00

FORT WORTH



**WORKERS' COMPENSATION FUND BUDGET SUMMARY
FY2012**

REVENUES:

City Fund Contributions:	
Cable Communications Fund	\$19,195
Culture and Tourism Fund	95,445
Capital Projects Service Fund	175,558
Environmental Protection Fund	13,882
Red Light Enforcement Fund	1,283
Equipment Services Fund	428,213
General Fund	8,736,049
Group Health & Life Insurance Fund	4,619
Information Systems Fund	42,864
Municipal Airports Fund	12,361
Municipal Golf Fund	22,110
Municipal Parking Fund	4,021
Office Services Fund	4,783
Risk Management Fund	2,245
Solid Waste Fund	87,309
Storm Water Utility Fund	210,311
Temporary Labor Fund	385
Unemployment Fund	64
Water and Sewer Fund	2,133,693
Worker's Comp Fund	<u>2,433</u>
	\$11,996,823
Others:	
Interest on Investment	\$87,141
Miscellaneous Revenue	<u>1,150,000</u>
	\$1,237,141

TOTAL REVENUE \$13,233,964

OTHER FINANCING SOURCES

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE	\$13,233,964

EXPENDITURES:

Personal Services	\$566,266
Supplies	30,332
Contractual Services	<u>11,428,207</u>
TOTAL EXPENDITURES	\$12,024,805

FORT WORTH



**PROJECTED
FY2012 FUND BALANCE
WORKERS' COMPENSATION FUND**

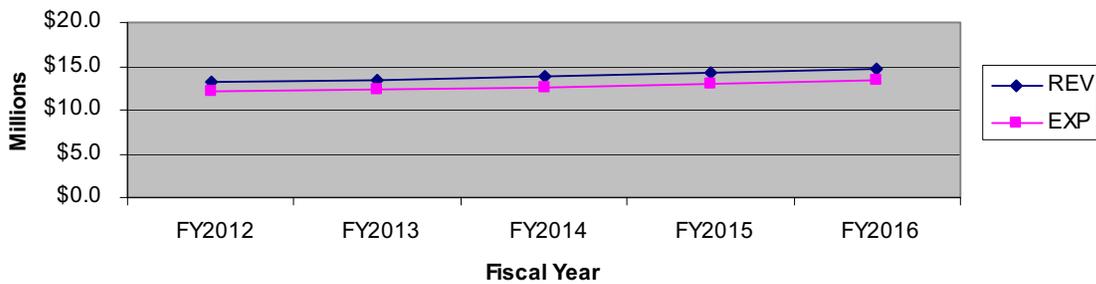
Unreserved Fund Balance as of 9/30/11*	\$3,983,402
Plus: Projected Revenues	\$13,233,964
Less: Projected Expenditures	(\$12,024,805)
Unreserved Fund Balance as of 9/30/12	\$5,192,561

*Preliminary fund balance due to pending audit of actual fund balance.

**WORKERS' COMPENSATION FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$3,983,402	\$5,192,561	\$6,423,738	\$7,685,927	\$8,988,707
Revenues*					
General Fund Contribution	\$8,736,049	\$8,910,770	\$9,133,539	\$9,407,545	\$9,689,772
Water and Sewer	\$2,133,693	\$2,176,367	\$2,230,776	\$2,297,699	\$2,366,630
Other Revenue	<u>\$2,364,222</u>	<u>\$2,411,506</u>	<u>\$2,471,794</u>	<u>\$2,545,948</u>	<u>\$2,622,326</u>
Total Revenue	\$13,233,964	\$13,498,643	\$13,836,109	\$14,251,193	\$14,678,728
Total Resources	\$17,217,366	\$18,691,204	\$20,259,848	\$21,937,119	\$23,667,435
Expenditures					
Personnel Services	\$566,266	\$579,756	\$594,019	\$609,113	\$624,978
Supplies	\$30,332	\$30,939	\$31,712	\$32,663	\$33,643
Contractual	\$11,428,207	\$11,656,771	\$11,948,190	\$12,306,636	\$12,675,835
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$12,024,805	\$12,267,466	\$12,573,921	\$12,948,413	\$13,334,457
Projected Variance*	\$1,209,159	\$1,231,177	\$1,262,188	\$1,302,780	\$1,344,272
Projected Fund Balance	\$5,192,561	\$6,423,738	\$7,685,927	\$8,988,707	\$10,332,978
Reserve Requirement (25%)	\$3,006,201	\$3,066,866	\$3,143,480	\$3,237,103	\$3,333,614
Excess/(Deficit)	\$2,186,360	\$3,356,872	\$4,542,446	\$5,751,603	\$6,999,364

**WORKERS' COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

COMPARISON OF WORKERS' COMPENSATION FUND
EXPENDITURES

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Workers' Compensation Claims and related costs	\$6,912,320	\$9,036,792	\$8,232,827	\$8,232,827	\$9,497,416	\$10,353,607
Self-Insurance Administrative Fees	562,199	754,285	726,275	726,275	640,525	733,915
Personal Services	365,435	384,785	534,630	534,630	520,548	566,266
Other Contractual	4,383,093	988,813	457,770	457,770	447,808	340,685
Supplies	16,583	28,671	29,003	29,003	23,070	30,332
Transfer out	<u>0</u>	<u>293,614</u>	<u>1,600,000</u>	<u>6,600,000</u>	<u>6,600,000</u>	<u>0</u>
TOTAL	\$12,239,630	\$11,486,960	\$11,580,505	\$16,580,505	\$17,729,367	\$12,024,805

FORT WORTH



**COMPARISON OF WORKERS' COMPENSATION FUND
REVENUES**

	ACTUAL	ACTUAL	ADOPTED	REVISED	RE-ESTIMATE	ADOPTED
	FY2009	FY2010	FY2011	BUDGET	FY2011	FY2012
				FY2011		
City Fund Contributions						
Cable Communications Fund	\$1,990	\$26,307	\$24,795	\$24,795	\$25,276	\$19,195
Culture and Tourism	6,630	130,569	94,424	94,424	94,424	95,445
Capital Projects Service Fund	137,032	194,060	146,825	146,825	146,825	175,558
Environmental Protection Fund	3,979	11,007	11,520	11,520	11,520	13,882
Equipment Services Fund	218,458	344,305	337,742	337,742	337,742	428,213
General Fund	5,427,794	6,898,526	7,041,007	7,041,007	7,041,007	8,736,049
Group Health & Life Insurance Fund	220	6,716	4,993	4,993	4,993	4,619
Information Systems Fund	20,259	44,837	37,875	37,875	37,875	42,864
Municipal Airports Fund	11,889	14,473	12,026	12,026	12,026	12,361
Municipal Golf Fund	9,306	46,924	33,793	33,793	33,793	22,110
Municipal Parking Fund	444	0	6,824	6,824	6,824	4,021
Office Services Fund	11,266	13,560	6,379	6,379	6,379	4,783
Solid Waste Fund	40,280	65,073	63,492	63,492	63,492	87,309
Temporary Labor Fund	444	669	427	427	427	385
Water and Sewer Fund	1,291,326	1,782,035	1,644,548	1,644,548	1,644,548	2,133,693
Worker's Compensation	0	2,516	1,323	1,323	1,785,477	2,433
Storm Water Utility Fund	0	107,716	141,140	141,140	141,140	210,311
Risk Management	0	0	1,831	1,831	1,831	2,245
Red Light Enforcement	0	0	0	0	0	1,283
Unemployment Compensation	0	66	52	52	52	64
Other Sources	<u>3,804,580</u>	<u>1,146,584</u>	<u>369,489</u>	<u>369,489</u>	<u>20,700</u>	<u>1,237,141</u>
TOTAL	\$10,985,897	\$10,835,943	\$9,980,505	\$9,980,505	\$11,416,351	\$13,233,964

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

WORKERS' COMPENSATION FUND

FUND/CENTER

FE73/0147310

SUMMARY OF FUND RESPONSIBILITIES:

The Workers' Compensation Fund provides statutorily-mandated workers' compensation benefits to City employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. Fund expenditures are experience-rated, based on actual workers' compensation claims for the previous three years of claims experience, as well as administrative costs for the upcoming year. Fund expenditures include indemnity medical, legal, administrative and other occupational health and safety-related costs. Workers' Compensation Fund revenue comes from all city operating funds, capital projects and other miscellaneous sources.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 384,785	\$ 534,630	\$ 566,266	\$ 566,266
Supplies	28,671	29,003	30,332	30,332
Contractual	11,073,504	11,016,872	11,427,924	11,428,207
Total Expenditures	\$ 11,486,960	\$ 11,580,505	\$ 12,024,522	\$ 12,024,805
Authorized Positions	5.65	6.35	6.35	6.35

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE73 WORKERS COMP FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	WORKERS' COMP INS.	\$ 11,486,960	\$ 11,580,505	\$ 12,024,522	\$ 12,024,805	5.65	6.35	6.35	6.35
	Sub-Total	<u>\$ 11,486,960</u>	<u>\$ 11,580,505</u>	<u>\$ 12,024,522</u>	<u>\$ 12,024,805</u>	<u>5.65</u>	<u>6.35</u>	<u>6.35</u>	<u>6.35</u>
	TOTAL	\$ 11,486,960	\$ 11,580,505	\$ 12,024,522	\$ 12,024,805	5.65	6.35	6.35	6.35

FORT WORTH



**GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FY2012**

REVENUES:

	Active Employee Requirement	Retiree Requirement	Total
City Fund Contributions			
Cable Communications Fund	\$0	\$14,898	\$14,898
Capital Projects Service Fund	1,006,116	22,347	1,028,463
Crime Control and Prevention District Fund	2,402,496	7,449	2,409,945
Culture and Tourism Fund	804,456	14,898	819,354
Environmental Protection Fund	182,916	0	182,916
Equipment Services Fund	743,580	357,558	1,101,138
General Fund	32,444,444	16,708,382	49,152,826
Grant	0	14,898	14,898
Group Health & Life Insurance Fund	47,196	0	47,196
Information Systems Fund	835,320	29,796	865,116
Municipal Airports Fund	136,776	52,144	188,920
Municipal Golf Fund	322,404	37,246	359,650
Municipal Parking Fund	34,824	0	34,824
Office Service Fund	51,276	52,144	103,420
Red Light Enforcement	324,516	0	324,516
Risk Management Fund	53,436	0	53,436
Solid Waste Fund	550,296	268,168	818,464
Storm Water Utility Fund	692,760	7,449	700,209
Temporary Labor Fund	6,828	0	6,828
Transportation Utility	6,864	0	6,864
Unemployment Fund	396	0	396
Water and Sewer Fund	6,110,904	2,689,133	8,800,037
Worker's Comp Fund	<u>47,616</u>	<u>0</u>	<u>47,616</u>
TOTAL REVENUE	\$46,805,420	\$20,276,511	\$67,081,931

OTHER FINANCING SOURCES:

Interest on Investments	\$300,501
Miscellaneous Revenue	1,535,999
Contributions for Medical Coverage:	
Active Employees and Dependents	17,198,447
Retirees and Dependents	<u>6,855,941</u>
	\$25,890,888
TOTAL REVENUES	\$92,972,818
Use/(Source) of Fund Balance	(\$0)
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$92,972,818

EXPENDITURES:

Medical Claims and Services-Active Employees and Dependents	\$57,905,225
Medical Claims and Services-Retirees and Dependents	31,670,950
Wellness - Health Maintenance	1,167,672
Wellness Benefits Administration	1,012,082
Retiree Premium Rebates	520,000
Medicare Advantage Premium	555,360
Basic Life Insurance	<u>141,529</u>
TOTAL EXPENDITURES	\$92,972,818

FORT WORTH



**PROJECTED
FY2012 FUND BALANCE
GROUP HEALTH AND LIFE INSURANCE FUND**

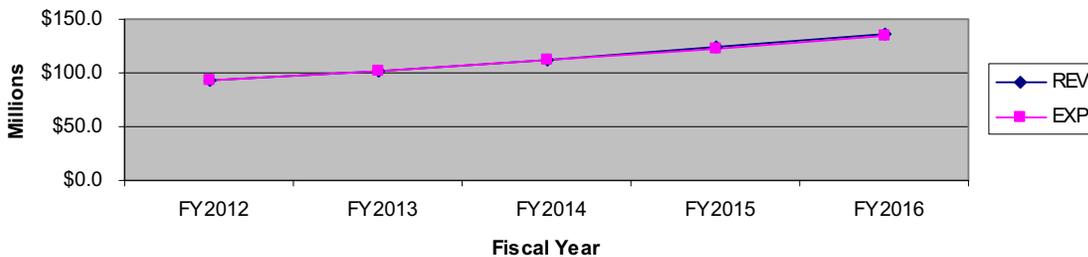
Unreserved Fund Balance as of 9/30/11*	\$24,975,009
Plus: Projected Revenues	\$92,972,818
Less: Projected Expenditures	(\$92,972,818)
Unreserved Fund Balance as of 9/30/12	\$24,975,009

*Preliminary fund balance due to pending audit of actual fund balance.

**GROUP HEALTH AND LIFE INSURANCE FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$24,975,009	\$24,975,009	\$25,193,610	\$25,672,205	\$26,458,038
Revenues					
Interest	\$300,501	\$306,511	\$314,174	\$323,599	\$333,307
General Fund Contribution	\$49,152,826	\$54,068,109	\$59,474,919	\$65,422,411	\$71,964,653
Water/Sewer Fund Contribution	\$8,800,037	\$9,680,041	\$10,648,045	\$11,712,849	\$12,884,134
Contrib for Employees	\$17,198,447	\$18,918,292	\$20,810,121	\$22,891,133	\$25,180,246
Other Revenue	<u>\$17,521,007</u>	<u>\$19,273,108</u>	<u>\$21,200,418</u>	<u>\$23,320,460</u>	<u>\$25,652,506</u>
Total Revenue	\$92,972,818	\$102,246,060	\$112,447,677	\$123,670,453	\$136,014,846
Total Resources	\$117,947,827	\$127,221,069	\$137,641,288	\$149,342,658	\$162,472,885
Expenditures					
Personnel Services	\$763,560	\$780,322	\$797,959	\$816,533	\$835,946
Supplies	\$23,500	\$23,970	\$24,569	\$25,306	\$26,066
Contractual	<u>\$92,185,758</u>	<u>\$101,223,166</u>	<u>\$111,146,555</u>	<u>\$122,042,780</u>	<u>\$134,007,214</u>
Total Expenditures	\$92,972,818	\$102,027,458	\$111,969,083	\$122,884,620	\$134,869,226
Projected Variance	\$0	\$218,601	\$478,595	\$785,833	\$1,145,621
Projected Fund Balance	\$24,975,009	\$25,193,610	\$25,672,205	\$26,458,038	\$27,603,659
Reserve Requirement (20%)	\$18,594,564	\$20,405,492	\$22,393,817	\$24,576,924	\$26,973,845
Excess/(Deficit)	\$6,380,445	\$4,788,119	\$3,278,388	\$1,881,114	\$629,814

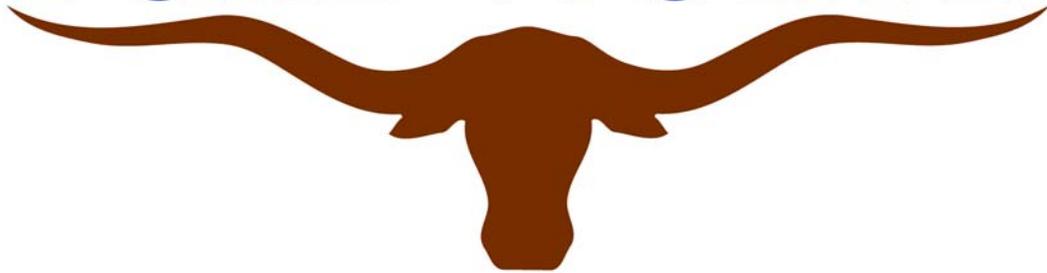
**GROUP HEALTH AND LIFE INSURANCE FUND
PROJECTED REVENUES AND EXPENDITURES**



**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Medical Claims & Services						
Retirees and Dependents	\$24,901,808	\$4,156,181	\$28,562,019	\$28,562,019	\$26,467,519	\$31,670,950
Employees and Dependents	<u>47,193,468</u>	<u>67,453,003</u>	<u>52,890,804</u>	<u>52,890,804</u>	<u>49,012,234</u>	<u>57,905,225</u>
Sub-Total	\$72,095,276	\$71,609,184	\$81,452,823	\$81,452,823	\$75,479,753	\$89,576,175
Wellness-Health Maintenance	1,016,213	775,967	1,107,978	1,107,978	1,026,728	1,167,672
Health Benefits Administration	822,726	861,872	906,649	906,649	840,163	1,012,082
Retiree premium rebate	0	484,135	520,000	520,000	481,868	520,000
Medicare Advantage Premium	0	0	517,603	517,603	479,646	555,360
Basic Life Insurance	<u>135,323</u>	<u>143,881</u>	<u>144,000</u>	<u>144,000</u>	<u>133,440</u>	<u>141,529</u>
TOTAL	\$74,069,538	\$73,875,039	\$84,649,053	\$84,649,053	\$78,441,598	\$92,972,818

FORT WORTH



**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	RE-ESTIMATE	ADOPTED
	FY2009	FY2010	FY2011	BUDGET FY2011	FY2011	FY2012
Employee Contributions	\$13,119,291	\$13,474,093	\$15,572,661	\$15,572,661	\$15,572,661	\$17,198,447
Retiree Contributions	4,888,011	5,514,633	6,207,842	6,207,842	6,207,842	6,855,941
Interest Income	<u>520,374</u>	<u>291,893</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>300,501</u>
Sub-Total	\$18,527,676	\$19,280,619	\$22,080,503	\$22,080,503	\$22,080,503	\$24,354,889
City Fund Contributions						
Cable Communications Fund	\$48,300	\$25,356	\$29,448	\$29,448	\$29,448	\$14,898
Capital Project Services Fund	653,544	818,850	932,207	932,207	932,207	1,028,463
Crime Control and Prevention District Fund	1,356,817	1,762,082	1,887,221	1,887,221	1,887,221	2,409,945
Culture and Tourism Fund	217,320	629,652	797,148	797,148	797,148	819,354
Environmental Protection Fund	99,492	120,492	137,568	137,568	137,568	182,916
Equipment Services Fund	922,197	981,997	1,083,781	1,083,781	1,083,781	1,101,138
General Fund	36,831,207	39,663,105	44,164,727	44,164,727	44,164,727	49,152,826
Grants Fund	463,277	492,124	0	0	0	14,898
Group Health Insurance Fund	33,036	37,968	42,828	42,828	42,828	47,196
Information Systems Fund	585,432	652,273	727,283	727,283	727,283	865,116
Municipal Airports Fund	176,885	187,526	206,696	206,696	206,696	188,920
Municipal Golf Fund	260,735	299,530	343,321	343,321	343,321	359,650
Municipal Parking Fund	77,142	64,740	107,424	107,424	107,424	34,824
Office Services Fund	163,630	145,782	148,529	148,529	148,529	103,420
Red Light Enforcement	0	0	0	0	0	324,516
Risk Management Fund	0	0	47,832	47,832	47,832	53,436
Solid Waste Fund	562,972	586,510	653,236	653,236	653,236	818,464
Storm Water Utility Fund	0	0	729,564	729,564	729,564	700,209
Temporary Labor Fund	8,388	11,016	5,616	5,616	5,616	6,828
Unemployment Compensation Fund	0	288	360	360	360	396
Water and Sewer Fund	5,791,592	6,281,536	7,972,043	7,972,043	7,972,043	8,800,037
Worker's Compensation Fund	0	34,044	34,020	34,020	34,020	47,616
Miscellaneous Revenue and Transportation Utility	<u>2,414,256</u>	<u>3,194,792</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,570,650</u>	<u>1,542,863</u>
TOTAL REVENUE	\$69,193,898	\$75,270,282	\$83,631,355	\$83,631,355	\$83,702,005	\$92,972,818

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

GROUP HEALTH AND LIFE INSURANCE

FUND/CENTER

FE85/0148500:0148540

SUMMARY OF FUND RESPONSIBILITIES:

Funds for the health insurance for employees, retirees, and their dependents plus basic life insurance for employees are budgeted in the Group Health and Life Insurance Fund. Since FY2002 the Group Health and Life Insurance Fund budget has included funds for the Employees' Wellness Program. Fund revenues come from active employee and retiree contributions, contributions from City funds, interest on investments, rebates on prescription drugs used, basic life insurance reimbursement and a subsidy from the Retiree Drug Subsidy (RDS) program of the Centers for Medicare & Medicaid Services (CMS).

The total FY2012 revenue for group health care and basic life coverage includes interest and other income. When determining the revenue contribution ratio, without the use of fund balance reserves and other income, the City contributes approximately 70% and employees and retirees contribute approximately 30%.

In order to maintain a 20% required fund reserve balance and because of increasing cost, the health plan will increase by 10.44% across the board in City, employee and retiree contributions.

Depending upon the coverage selected by an employee, the 10.44% increase would result in an increase of \$5.78 per month for an employee only coverage and an increase of \$48.88 per pay period for employee plus family coverage.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 626,718	\$ 717,282	\$ 763,560	\$ 763,560
Supplies	17,465	40,530	23,500	23,500
Contractual	73,230,856	83,891,241	92,185,257	92,185,758
Capital Outlay	0	0	0	0
Total Expenditures	\$ 73,875,039	\$ 84,649,053	\$ 92,972,317	\$ 92,972,818
Authorized Positions	10.00	10.00	10.00	10.00

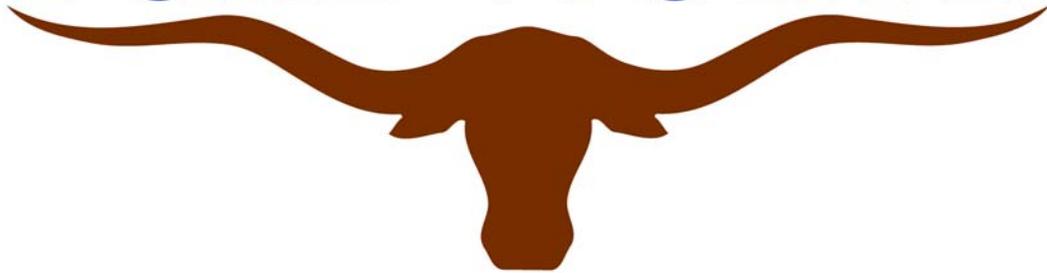
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE85 GROUP HEALTH FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>GROUP HEALTH INSUR- ANCE</u>								
0148500	HEALTH MAINTENANCE	\$ 861,872	\$ 906,649	\$ 1,011,581	\$ 1,012,082	4.00	4.00	4.00	4.00
0148510	HEALTH BENEFITS ADMINISTRATION	775,967	1,107,978	2,442,691	2,442,691	6.00	6.00	6.00	6.00
0148520	ACTIVE EMPLOYEE INSURANCE	67,596,715	53,554,804	56,771,566	56,771,566	0.00	0.00	0.00	0.00
0148540	RETIRED EMPLOYEE INSURANCE	4,640,485	29,079,622	32,746,479	32,746,479	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 73,875,039</u>	<u>\$ 84,649,053</u>	<u>\$ 92,972,317</u>	<u>\$ 92,972,818</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	TOTAL	\$ 73,875,039	\$ 84,649,053	\$ 92,972,317	\$ 92,972,818	10.00	10.00	10.00	10.00

FORT WORTH



**UNEMPLOYMENT COMPENSATION FUND BUDGET SUMMARY
FY2012**

REVENUES:

City Fund Contributions	
Capital Project Services	\$16,194
Crime Control and Prevention District	30,221
Culture and Tourism Fund	14,072
Environmental Protection Fund	2,513
Equipment Services Fund	13,737
General Fund	481,143
Group Health Fund	1,117
Red Light Enforcement	447
Information Systems Fund	13,402
Municipal Airports Fund	2,680
Municipal Golf Fund	5,322
Municipal Parking Fund	670
Office Services Fund	1,005
Risk Management Fund	782
Solid Waste Fund	8,153
Storm Water Utility Fund	11,476
Temporary Labor Fund	134
Unemployment Compensation Fund	22
Water and Sewer Fund	104,090
Worker's Compensation Fund	<u>709</u>
	\$707,889
Others:	
Interest on Investments	\$719
TOTAL REVENUE	\$708,608

OTHER FINANCING SOURCES:

Uses/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$708,608

EXPENDITURES:

Personal Services	\$21,519
Contractual Services	<u>687,089</u>
TOTAL EXPENDITURES	\$708,608

FORT WORTH



**PROJECTED
FY2012 FUND BALANCE
UNEMPLOYMENT COMPENSATION FUND**

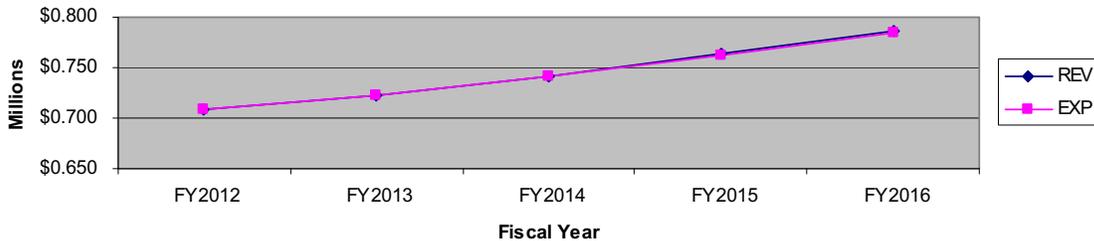
Unreserved Fund Balance as of 9/30/11*	\$256,494
Plus: Projected Revenues	\$708,608
Less: Projected Expenditures	(\$708,608)
Unreserved Fund Balance as of 9/30/12	\$256,494

*Preliminary fund balance due to pending audit of actual fund balances

**UNEMPLOYMENT COMPENSATION FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$256,494	\$256,494	\$256,531	\$256,709	\$257,142
Revenues*					
General Fund	\$481,143	\$490,766	\$503,035	\$518,126	\$533,670
Water and Sewer	\$104,090	\$106,172	\$108,826	\$112,091	\$115,454
Crime District	\$30,221	\$30,825	\$31,596	\$32,544	\$33,520
Other Revenue	<u>\$93,154</u>	<u>\$95,017</u>	<u>\$97,393</u>	<u>\$100,314</u>	<u>\$103,324</u>
Total Revenue	\$708,608	\$722,780	\$740,850	\$763,075	\$785,967
Total Resources	\$965,102	\$979,274	\$997,380	\$1,019,785	\$1,043,110
Expenditures					
Personnel Services	\$21,519	\$21,913	\$22,319	\$22,740	\$23,173
Contractual	\$687,089	\$700,831	\$718,352	\$739,902	\$762,099
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$708,608	\$722,743	\$740,671	\$762,642	\$785,272
Projected Variance	\$0	\$37	\$179	\$433	\$695
Projected Fund Balance	\$256,494	\$256,531	\$256,709	\$257,142	\$257,838
Reserve Requirement	\$177,152	\$180,686	\$185,168	\$190,661	\$196,318
Excess/(Deficit)	\$79,342	\$75,845	\$71,542	\$66,482	\$61,519

**UNEMPLOYMENT COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Reimbursement to Texas Unemployment Commission	\$453,669	\$774,523	\$685,040	\$685,040	\$606,822	\$687,089
Administrative Expenses	<u>22,360</u>	<u>18,049</u>	<u>20,836</u>	<u>20,836</u>	<u>21,012</u>	<u>21,519</u>
TOTAL	\$476,029	\$792,572	\$705,876	\$705,876	\$627,834	\$708,608

FORT WORTH



**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
City Fund Contributions						
Cable Communications	\$616	\$570	\$853	\$853	\$853	\$0
Crime District Fund	11,942	11,523	30,221	30,221	30,221	30,221
Culture and Tourism Fund	493	2,253	15,768	15,768	15,768	14,072
Capital Projects Services Fund	8,850	5,940	17,669	17,669	17,669	16,194
Environmental Protection Fund	0	927	2,498	2,498	2,498	2,513
Equipment Services Fund	5,971	6,036	14,989	14,989	14,989	13,737
General Fund	221,194	218,670	535,622	535,622	535,622	481,143
Group Health	0	475	1,219	1,219	1,219	1,117
Red Light Enforcement	0	0	0	0	0	447
Information Systems Fund	6,273	5,465	14,014	14,014	14,014	13,402
Municipal Airports Fund	1,327	1,378	3,168	3,168	3,168	2,680
Municipal Golf Fund	2,287	2,303	5,904	5,904	5,904	5,322
Municipal Parking Fund	0	903	609	609	609	670
Office Services Fund	900	903	1,462	1,462	1,462	1,005
Risk Management Fund	0	333	853	853	853	782
Solid Waste Fund	3,791	3,707	8,652	8,652	8,652	8,153
Storm Water Utility Fund	0	5,358	13,983	13,983	13,983	11,476
Temporary Labor Fund	0	100	256	256	256	134
Water and Sewer Fund	41,940	44,245	112,841	112,841	112,841	104,090
Worker's Compensation Fund	0	268	689	689	689	709
Unemployment Compensation	0	9	24	24	24	22
Other Sources	<u>17,997</u>	<u>9,075</u>	<u>0</u>	<u>0</u>	<u>816</u>	<u>719</u>
TOTAL	\$323,581	\$320,441	\$781,294	\$781,294	\$782,110	\$708,608

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

UNEMPLOYMENT COMPENSATION FUND

FUND/CENTER

FE86/0148610

SUMMARY OF FUND RESPONSIBILITIES:

The Unemployment Compensation Fund is responsible for providing reimbursement payments to the State-mandated, employer-paid unemployment insurance program. Unemployed former employees who received base period wages may be eligible for payments. Fund revenue comes from all City operating funds and other financing sources. Fund expenditures include reimbursement payments to the Texas Workforce Commission as well as administrative costs for the upcoming year.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 18,049	\$ 20,836	\$ 21,519	\$ 21,519
Contractual	774,523	685,040	687,089	687,089
Total Expenditures	\$ 792,572	\$ 705,876	\$ 708,608	\$ 708,608
Authorized Positions	0.20	0.20	0.20	0.20

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE86 UNEMPLOYMENT COMP FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	UNEMPLOYMENT COM- PENSATION	\$ 792,572	\$ 705,876	\$ 708,608	\$ 708,608	0.20	0.20	0.20	0.20
	Sub-Total	<u>\$ 792,572</u>	<u>\$ 705,876</u>	<u>\$ 708,608</u>	<u>\$ 708,608</u>	<u>0.20</u>	<u>0.20</u>	<u>0.20</u>	<u>0.20</u>
	TOTAL	\$ 792,572	\$ 705,876	\$ 708,608	\$ 708,608	0.20	0.20	0.20	0.20

FORT WORTH



FUND STATEMENT

FUND:

CULTURE AND TOURISM FUND

The Culture and Tourism Fund is a special fund of the City of Fort Worth, established in 1989 to provide funding to enhance tourism and promote, develop, and maintain cultural activities in Fort Worth.

The Culture and Tourism Fund is supported by three primary revenue sources: the hotel/motel occupancy tax, the Dallas/Fort Worth car rental revenue share and the revenues generated by the Fort Worth Convention Center and the Will Rogers Memorial Center.

In FY1998, the City acquired the Fort Worth Convention Center, expanding the Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for the Public Events Department's operations as well as the debt service for the Fort Worth Convention Center.

This fund also supports the Fort Worth Herd, a living history project introduced in FY1999 to educate citizens and visitors about the heritage of Fort Worth. Effective FY2011, the Herd received its funding through a contract with the Fort Worth Convention & Visitor's Bureau.

In FY2009, a portion of the Public Events Department staff was funded from Culture and Tourism as part of a pilot program to see whether the Department should be treated more like an enterprise fund. In FY2010, the entire department has been moved from the General Fund to the Culture and Tourism Fund. This has been done to more closely align the Department's revenue and expenditures, particularly with regard to the impact its activities have on the Hotel Occupancy Tax.

FORT WORTH



**CULTURE AND TOURISM FUND BUDGET SUMMARY
FY2012**

REVENUES:

Hotel/Motel Occupancy Tax	\$13,857,557
Hotel/Motel Occupancy Tax - Convention Center	3,976,766
Interest/Penalty	100,000
Revenue Sharing (Car Rental)	4,330,504
Senate Bill 1523	1,127,946
Public Events	<u>7,757,598</u>
TOTAL REVENUE	\$31,150,371

OTHER FINANCING SOURCES

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCIAL SOURCES	\$31,150,371

EXPENDITURES:

Personal Services	\$7,894,578
Supplies	1,043,191
Contractual Services	<u>14,934,557</u>
TOTAL RECURRING EXPENSES	\$23,872,326

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	\$7,226,545
Capital	<u>51,500</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$7,278,045
TOTAL EXPENDITURES	\$31,150,371

FORT WORTH



**PROJECTED
FY2012 CASH FLOW
CULTURE AND TOURISM FUND**

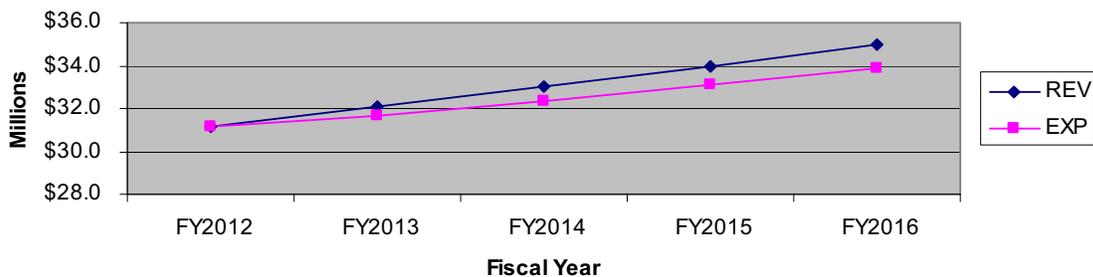
Cash Balance as of 9/30/11*	\$15,692,165
Plus: Projected Revenues	\$31,150,371
Less: Projected Expenditures	(\$31,150,371)
Estimated cash balance as of 9/30/12	\$15,692,165

* Preliminary cash balance due to pending audit of actual ending balances.

CULTURE AND TOURISM FUND FIVE YEAR FORECAST FISCAL YEAR 2012 THROUGH 2016

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$15,692,165	\$15,692,165	\$16,042,804	\$16,687,392	\$17,565,919
Revenues*					
Hotel/Motel Tax	\$13,857,557	\$14,404,931	\$14,906,222	\$15,353,409	\$15,814,011
Hotel/Motel Occupancy Tax-CC	\$3,976,766	\$4,056,301	\$4,157,709	\$4,282,440	\$4,410,913
Interest/Penalty on Delinquent Tax	\$100,000	\$102,000	\$104,550	\$107,687	\$110,917
Revenue Sharing	\$4,330,504	\$4,417,114	\$4,527,542	\$4,663,368	\$4,803,269
Senate Bill 1523	\$1,127,946	\$1,150,505	\$1,179,268	\$1,214,646	\$1,251,085
Public Events	<u>\$7,757,598</u>	<u>\$7,912,750</u>	<u>\$8,110,569</u>	<u>\$8,353,886</u>	<u>\$8,604,502</u>
Total Revenue	\$31,150,371	\$32,043,601	\$32,985,859	\$33,975,435	\$34,994,698
Total Resources	\$46,842,536	\$47,735,766	\$49,028,663	\$50,662,827	\$52,560,617
Expenditures					
Personnel Services	\$7,894,578	\$8,095,633	\$8,310,927	\$8,541,575	\$8,784,857
Supplies	\$1,043,191	\$1,064,055	\$1,090,656	\$1,123,376	\$1,157,077
Contractual	\$14,934,557	\$15,233,248	\$15,614,079	\$16,082,502	\$16,564,977
Capital	\$51,500	\$52,530	\$53,843	\$55,459	\$57,122
Debt Service	<u>\$7,226,545</u>	<u>\$7,247,496</u>	<u>\$7,271,765</u>	<u>\$7,293,997</u>	<u>\$7,314,452</u>
Total Expenditures	\$31,150,371	\$31,692,962	\$32,341,270	\$33,096,908	\$33,878,485
Projected Variance	\$0	\$350,639	\$644,589	\$878,526	\$1,116,213
Projected Fund Balance	\$15,692,165	\$16,042,804	\$16,687,392	\$17,565,919	\$18,682,132
Reserve Requirement (20%)	\$4,784,765	\$4,889,093	\$5,013,901	\$5,160,582	\$5,312,807
Excess/(Deficit)	\$10,907,400	\$11,153,710	\$11,673,491	\$12,405,337	\$13,369,325

CULTURE AND TOURISM FUND PROJECTED REVENUES AND EXPENDITURES

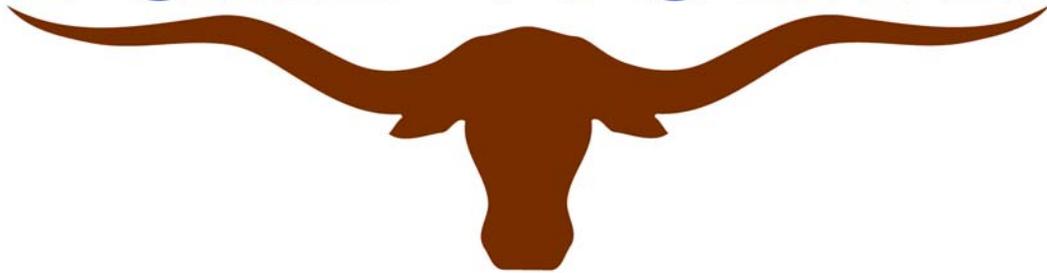


* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CULTURE AND TOURISM FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
FW Convention Center	\$2,817,091	\$6,771,668	\$6,250,380	\$10,436,565	\$8,339,526	\$6,128,986
Will Rogers Memorial Center	36,897	6,029,383	6,662,128	7,260,128	9,091,958	6,791,474
Principal/Interest - GO Bonds	5,072,030	4,829,893	6,337,312	6,337,312	6,337,312	7,226,545
Economic Development Incentive	0	0	1,127,946	1,127,946	1,127,946	1,127,946
Arts Council	940,484	1,490,000	0	0	0	0
FWCC/WRMC Cap Improvements	459,513	494,410	1,675,383	1,675,383	761,657	1,932,496
Fort Worth Herd	610,988	727,694	0	0	0	0
Log Cabin Village	471,417	10,300	0	0	0	0
Convention & Visitors Bureau	8,474,836	8,042,628	7,576,298	8,109,298	7,576,298	7,742,924
Museum of Science & History	572,149	0	0	0	0	0
Van Cliburn Foundation	100,000	0	0	0	0	0
Public Events Marketing	0	0	100,000	100,000	100,000	200,000
Fort Worth Sister Cities	<u>378,420</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$19,933,825	\$28,395,976	\$29,729,447	\$35,046,632	\$33,334,697	\$31,150,371

FORT WORTH



**COMPARISON OF CULTURE AND TOURISM FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Hotel/Motel Occupancy Tax	\$12,141,797	\$13,650,988	\$12,887,670	\$12,887,670	\$13,650,988	\$13,857,557
Hotel/Motel Occupancy Tax - Convention Center	3,466,372	3,900,278	3,682,191	3,682,191	3,900,277	3,976,766
Interest/Penalty Delinquent	440,737	450,302	100,000	100,000	100,000	100,000
Car Rental Tax	4,812,468	4,386,643	4,330,504	4,330,504	4,394,680	4,330,504
Public Events Revenue	0	8,280,773	7,385,265	7,385,265	8,552,003	7,535,265
Senate Bill	0	0	1,127,946	1,127,946	1,127,946	1,127,946
Log Cabin Village	82,185	0	0	0	0	0
Miscellaneous Revenue (FWCC)	45,122	597,798	215,871	215,871	491,093	162,334
Miscellaneous Revenue	<u>86,173</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>29,777</u>	<u>59,999</u>
TOTAL	\$21,074,854	\$31,266,782	\$29,729,447	\$29,729,447	\$32,246,764	\$31,150,371

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

CULTURE AND TOURISM

FUND/CENTER

GG04/0240100:0246030

SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC). The Fort Worth Convention Center and Visitor's Bureau (CVB) has a contract with the City to market the destination to meeting planners and visitors.

All activities in this fund are supported through the collection of hotel/motel occupancy taxes, the DFW car rental tax revenue share and the revenues generated by events scheduled at the Fort Worth Convention Center and the Will Rogers Memorial Center.

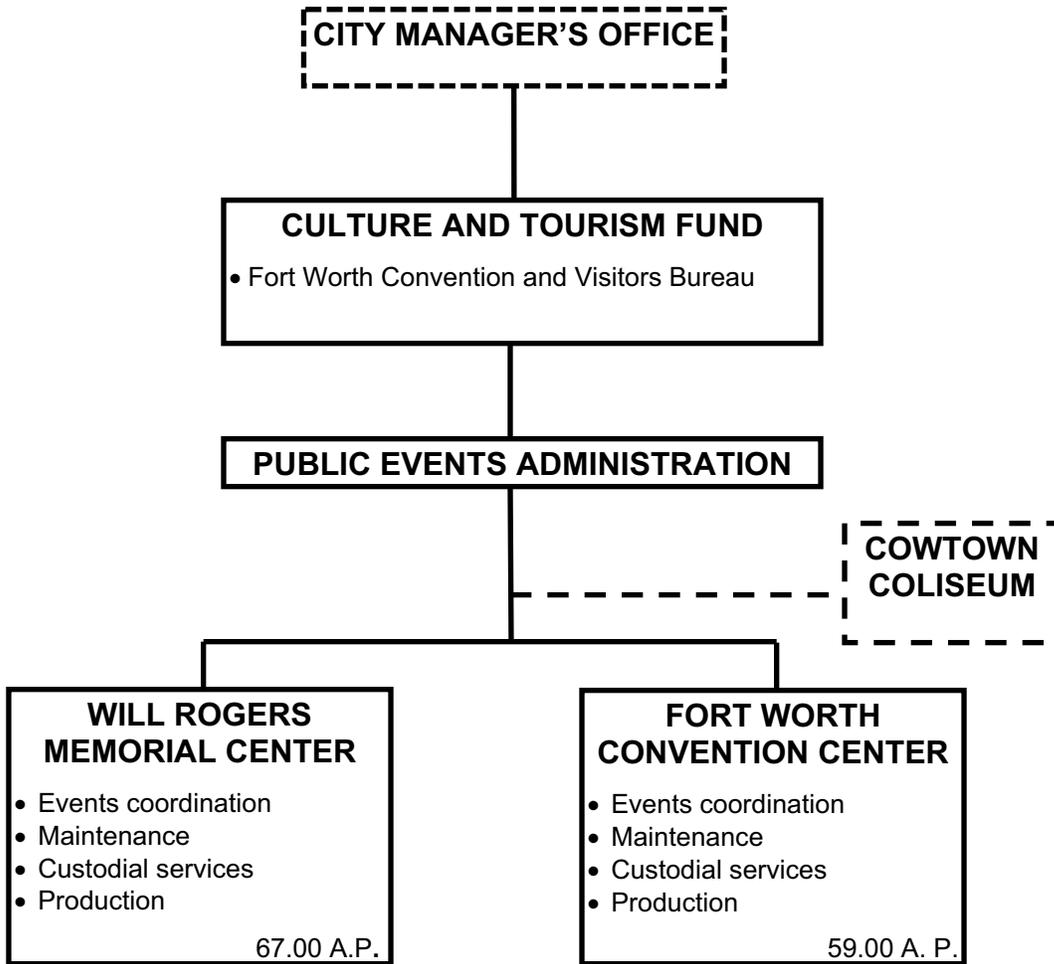
The Public Events administration is responsible for operating and maintaining both the Fort Worth Convention Center and the Will Rogers Memorial Center. Events are scheduled and held at these facilities most days during the year. The venues are host to national, regional and state conventions, conferences, world-class equestrian events, concerts, sporting events, theatrical performances, community events and the Southwestern Exposition and Livestock Show.

The Convention and Visitor's Bureau is a contractor with the City and serves to enhance tourism and promote activities in Fort Worth. In addition to these responsibilities, the CVB also manages the full-time operations of the Fort Worth Herd.

Revenues from this fund are used to cover operating costs for the Public Events Department, the contract with the Convention and Visitor's Bureau and the debt associated with the Convention Center expansion and the new multi-purpose facility at Will Rogers Memorial Center.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 7,436,333	\$ 7,674,488	\$ 7,894,578	\$ 7,894,578
Supplies	1,088,113	1,107,947	1,043,191	1,043,191
Contractual	15,953,493	14,609,700	14,928,095	14,934,557
Capital Outlay	65,592	0	51,500	51,500
Debt Service	4,829,893	6,337,312	7,226,545	7,226,545
Total Expenditures	\$ 29,373,424	\$ 29,729,447	\$ 31,143,909	\$ 31,150,371
Authorized Positions	129.40	126.00	126.00	126.00

CULTURE AND TOURISM FUND – 126.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CULTURE AND TOURISM	GG04/0241000:0247000

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$29,729,447	A.P.	126.00
FY2012 ADOPTED:	\$31,150,371	A.P.	126.00

- A) The adopted budget increases \$921,652 for bond interest payments set by Treasury.
- B) The adopted budget increases by a net of \$523,739 in other contractual for 2% increase in the Convention Visitors Bureau contract and long term maintenance in the Fort Worth Convention Center and Will Rogers Memorial Center.
- C) The adopted budget increases by \$186,386 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.
- D) The adopted budget decreases by (\$130,355) for gas utility based on current and prior year spending
- E) The adopted budget increases by a net of \$104,316 for group health based on plan migration turnover, and a 10.44% increase in the city's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CULTURE AND TOURISM

DEPARTMENT PURPOSE

To consistently provide excellent facilities with outstanding customer service, to generate a positive economic impact and to improve the quality of life for Fort Worth citizens.

FY2012 DEPARTMENTAL OBJECTIVES

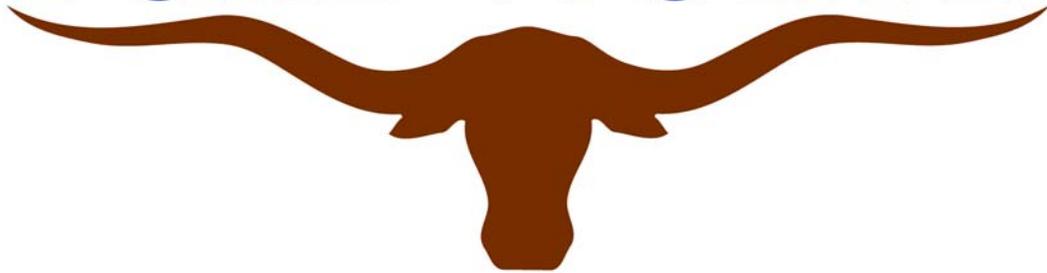
To achieve target level of facility usage at the Will Rogers Memorial Center (WRMC) (measured by use days, attendance, event days, number of events and days with no events or "dark days").

To increase Fort Worth Convention Center (FWCC) facility usage (measured by attendance, use days, event days, number of events and dark days).

To deliver outstanding customer service (measured by evaluations).

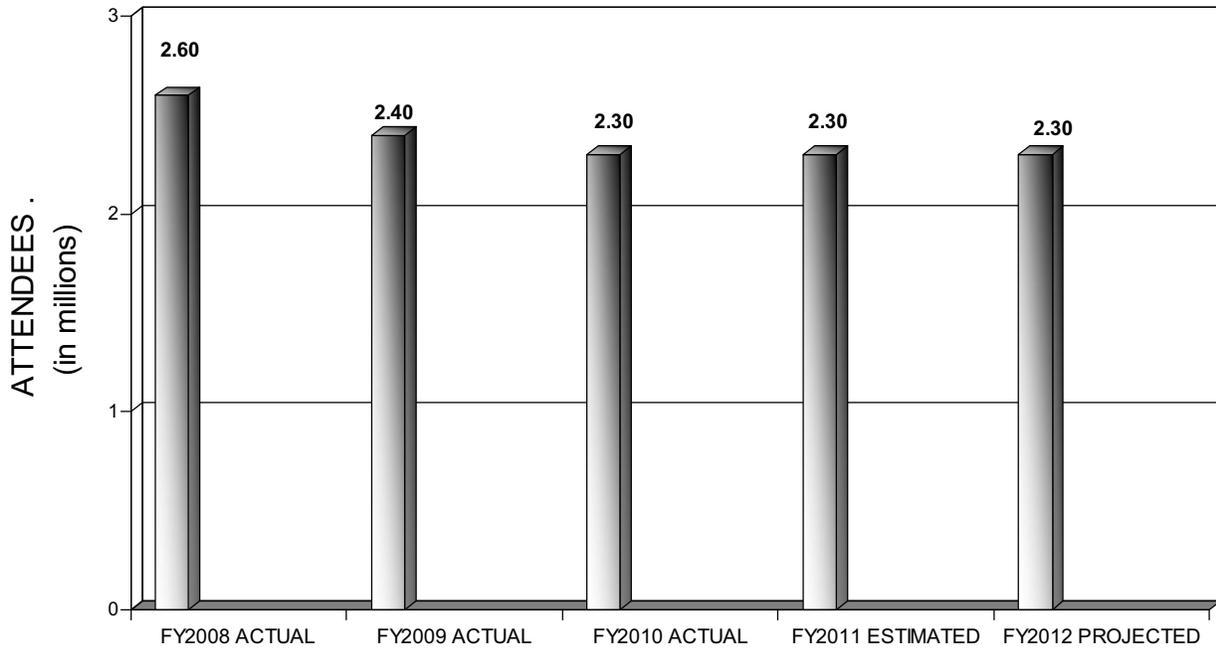
DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Use Days WRMC/FWCC	2,366/2,202	2,100/1,800	2,100/1,800
Attendance WRMC/FWCC	1,336,642/975,645	1,300,000/1,000,000	1,300,000/1,000,000
Event Days WRMC/FWCC	819/769	800/775	800/775
Number of Events WRMC/FWCC	392/393	390/475	390,400
Dark Days WRMC/FWCC	8/24	10/25	10/25
Client Evaluation Score	95%	85%	85%

FORT WORTH



PUBLIC EVENTS

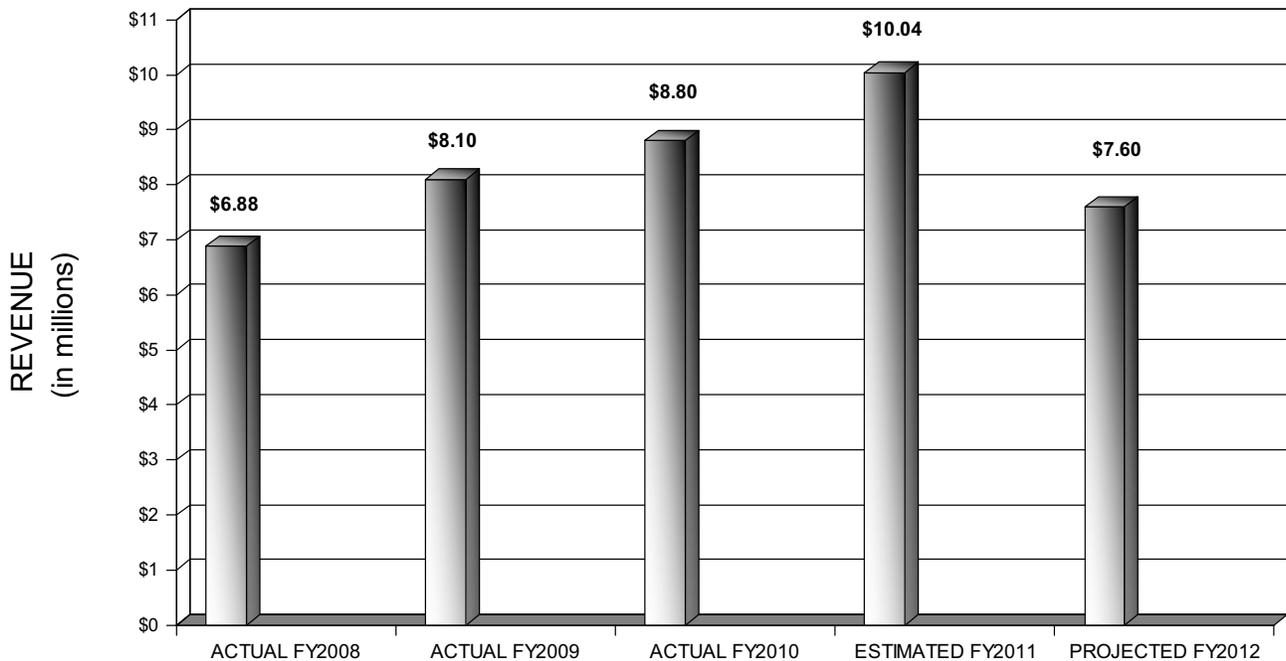
ATTENDANCE AT PUBLIC EVENTS FACILITIES



Does not include attendance at Stock Show

FISCAL YEARS

FACILITIES REVENUE (WRMC & FWCC)



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	DEBT SERVICE	\$ 4,829,893	\$ 6,337,312	\$ 7,226,545	\$ 7,226,545	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,829,893</u>	<u>\$ 6,337,312</u>	<u>\$ 7,226,545</u>	<u>\$ 7,226,545</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DEVELOPMENT INCENTIVES</u>								
0240200	ECONOMIC DEVELOPMENT INCENTIVES	\$ 0	\$ 1,127,946	\$ 1,127,946	\$ 1,127,946	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>UNITED WAY</u>								
0240300	UNITED WAY	\$ 345,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 345,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC CAPITAL IMPROVEMENTS</u>								
0240600	WRMC/FWCC CAPITAL IMPROVEMENTS	\$ 494,410	\$ 1,675,383	\$ 1,932,496	\$ 1,932,496	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 494,410</u>	<u>\$ 1,675,383</u>	<u>\$ 1,932,496</u>	<u>\$ 1,932,496</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>THE HERD</u>								
0240700	THE HERD	\$ 727,694	\$ 24,384	\$ 0	\$ 0	9.40	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	Sub-Total	\$ 727,694	\$ 24,384	\$ 0	\$ 0	9.40	0.00	0.00	0.00
	<u>LOG CABIN VILLAGE</u>								
0240800	LOG CABIN VILLAGE	\$ 10,300	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 10,300	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>WATER GARDEN</u>								
0240900	WATER GARDEN	\$ 564,107	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00
	Sub-Total	\$ 564,107	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00
	<u>CONVENTION BUREAU</u>								
0241000	CONVENTION BUREAU	\$ 8,042,628	\$ 6,986,274	\$ 7,135,199	\$ 7,135,199	0.00	0.00	0.00	0.00
0241001	CVB/HERD CONTRACT	0	590,024	607,725	607,725	0.00	0.00	0.00	0.00
	Sub-Total	\$ 8,042,628	\$ 7,576,298	\$ 7,742,924	\$ 7,742,924	0.00	0.00	0.00	0.00
	<u>ARTS COUNCIL</u>								
0242000	ARTS COUNCIL	\$ 1,490,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,490,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>2011 SUPER BOWL</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0244545	2011 SUPER BOWL	\$ 0	\$ 190,330	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 190,330</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC EVENTS MAR- KETING</u>								
0246000	FORT WORTH CONVEN- TION CENTER	\$ 6,771,668	\$ 6,035,666	\$ 6,128,986	\$ 6,128,986	65.00	59.00	60.00	60.00
0246010	WILL ROGER MEMORIAL CENTER	6,029,383	6,662,128	6,785,012	6,791,474	48.00	67.00	66.00	66.00
0246030	PUBLIC EVENTS MAR- KETING	68,341	100,000	200,000	200,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 12,869,392</u>	<u>\$ 12,797,794</u>	<u>\$ 13,113,998</u>	<u>\$ 13,120,460</u>	<u>113.00</u>	<u>126.00</u>	<u>126.00</u>	<u>126.00</u>
	TOTAL	\$ 29,373,424	\$ 29,729,447	\$ 31,143,909	\$ 31,150,371	129.40	126.00	126.00	126.00

FORT WORTH



FUND STATEMENT**FUND:****ENVIRONMENTAL PROTECTION FUND**

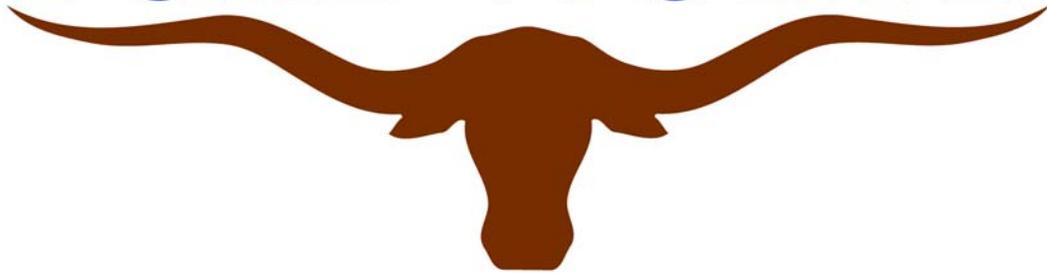
The Environmental Protection Fund (formerly named Environmental Management Fund) was established in 1992 to provide funds to meet the expanding environmental needs of the City. Currently, much of the Fund is devoted to implementing and monitoring the city's Storm Water Permit Program. The permit, granted by the Texas Commission on Environmental Quality, became effective on February 22, 2006. Funds not designated for the permit are utilized for emergency environmental situations, such as chemical spills, and special needs, such as asbestos abatement at city-owned properties and environmental regulatory oversight at city facilities.

As of the FY2011 Budget, the Transportation and Public Works Department manages the Environmental Protection Fund, and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, the areas receiving funding include: Undesignated (special projects), Regulatory/Administration, Storm Water Construction/Industrial Inspection, Storm Water Monitoring (including Emergency Spill Response), Household Hazardous Waste, Internal Compliance, Public Education and Air Quality Program.

The Environmental Protection Fund is supported by: the Environmental Protection Fee, which is charged on residential and commercial water bills; revenue from the Environmental Collection Center (ECC), which is collected from entities contracting with the ECC for household hazardous waste management; interest on investments and a transfer from the Solid Waste Fund. The Fund's expenditures include personnel costs associated with its 23.5 staff members, operating supply costs, and contracts for disposal.

The Environmental Protection Fee is a monthly charge that varies based upon customer category. The last rate change was in 1996 and affected commercial/industrial properties. Homeowners and apartment complex customers are charged \$0.50; municipal and non-profit organizations are charged \$0.75; residential duplexes are charged \$1.00; commercial properties are charged \$10.00; commercial multi-unit properties are charged \$20.00; and industrial properties are charged \$35.00.

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL PROTECTION FUND

FUND/CENTER

R103/0521100:0524106

SUMMARY OF FUND RESPONSIBILITIES:

Effective FY2011 the Environmental Protection Fund is a function of the Transportation & Public Works Department. For budget details see page Q-87.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 1,462,965	\$ 0	\$ 0	\$ 0
Supplies	130,784	0	0	0
Contractual	1,739,729	0	0	0
Capital Outlay	16,112	0	0	0
Debt Service	271,113	0	0	0
Total Expenditures	\$ 3,620,703	\$ 0	\$ 0	\$ 0
Authorized Positions	20.50	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL PROTECTION FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0521100	UNDESIGNATED	\$ 482,593	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 482,593</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0524100	REGULATORY	\$ 752,689	\$ 0	\$ 0	\$ 0	2.00	0.00	0.00	0.00
0524101	STORMWATER INSPECTION	350,622	0	0	0	5.00	0.00	0.00	0.00
0524102	SPILL RESPONSE	11	0	0	0	0.00	0.00	0.00	0.00
0524103	ENV COLLECTION CENTER	792,931	0	0	0	5.00	0.00	0.00	0.00
0524104	STORM WATER MONITORING	435,556	0	0	0	4.50	0.00	0.00	0.00
0524105	EDUCATION	242,445	0	0	0	0.00	0.00	0.00	0.00
0524106	COMPLIANCE	563,856	0	0	0	4.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,138,110</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>20.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 3,620,703	\$ 0	\$ 0	\$ 0	20.50	0.00	0.00	0.00

FORT WORTH



**ENVIRONMENTAL PROTECTION FUND BUDGET SUMMARY
FY2012**

REVENUES:

Environmental Protection Fee	\$3,610,129
Participating Cities in the Environmental Collection Center	700,000
Transfer from Solid Waste Enterprise Fund	373,049
Interest on Investments	60,000
Miscellaneous Revenue	<u>30,527</u>

TOTAL REVENUE \$4,773,705

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance \$0

TOTAL REVENUE AND OTHER FINANCING SOURCES \$4,773,705

EXPENDITURES:

Personal Services	\$1,849,479
Supplies	199,026
Contractual Services	<u>2,365,959</u>

TOTAL RECURRING EXPENSES \$4,414,464

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$42,500
Debt Service	<u>316,741</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$359,241

TOTAL EXPENDITURES \$4,773,705

FORT WORTH



**PROJECTED
FY2012 FUND BALANCE
ENVIRONMENTAL PROTECTION FUND**

Unreserved fund balance as of 9/30/11 *	\$7,112,094
Plus: Projected Revenues	\$4,773,705
Less: Projected Expenditures	(\$4,773,705)
Unreserved fund balance as of 9/30/12	\$7,112,094

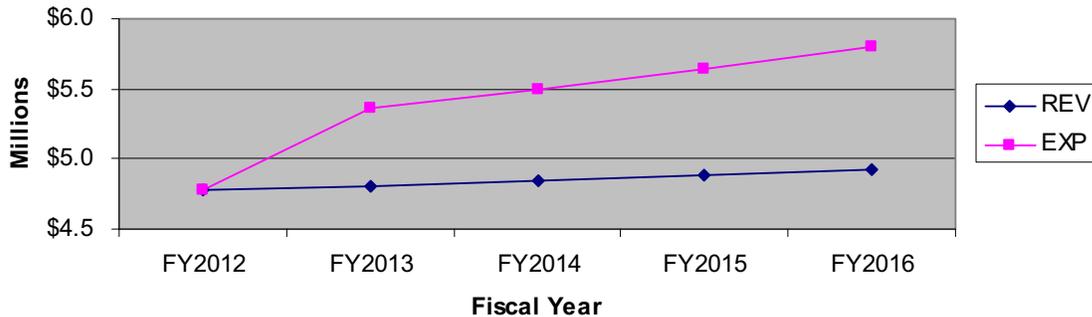
* Preliminary fund balance due to pending audit of actual fund balances

**ENVIRONMENTAL PROTECTION FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$7,112,094	\$7,112,094	\$6,556,429	\$5,910,454	\$5,153,522
Revenues*					
Interest	\$60,000	\$61,200	\$62,730	\$64,612	\$66,550
Environmental Fees	\$3,611,156	\$3,647,268	\$3,683,740	\$3,720,578	\$3,757,783
Other Revenue	<u>\$1,102,549</u>	<u>\$1,102,549</u>	<u>\$1,102,549</u>	<u>\$1,102,549</u>	<u>\$1,102,549</u>
Total Revenue	\$4,773,705	\$4,811,017	\$4,849,019	\$4,887,739	\$4,926,883
Total Resources	\$11,885,799	\$11,923,111	\$11,405,448	\$10,798,193	\$10,080,405
Expenditures					
Personnel Services	\$1,849,479	\$1,895,946	\$1,945,408	\$1,998,100	\$2,053,654
Supplies	\$199,026	\$203,007	\$208,082	\$214,324	\$220,754
Contractual	\$2,365,959	\$2,907,637	\$2,980,328	\$3,069,738	\$3,161,830
Capital	\$42,500	\$43,350	\$44,434	\$45,767	\$47,140
Debt Service	<u>\$316,741</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>
Total Expenditures	\$4,773,705	\$5,366,682	\$5,494,993	\$5,644,671	\$5,800,119
Projected Variance	\$0	(\$555,665)	(\$645,974)	(\$756,932)	(\$873,237)
Projected Fund Balance	\$7,112,094	\$6,556,429	\$5,910,454	\$5,153,522	\$4,280,285
Reserve Requirement (20%)	\$882,893	\$1,001,318	\$1,026,764	\$1,056,432	\$1,087,248
Excess/(Deficit)	\$6,229,201	\$5,555,111	\$4,883,691	\$4,097,090	\$3,193,038

Note: These projections do not reflect GASB 49 and its impact on the fund.

**ENVIRONMENTAL PROTECTION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Undesignated	\$594,188	\$482,593	\$416,000	\$1,126,767	\$416,000	\$737,627
Regulatory Function	603,805	752,716	882,808	882,808	888,220	843,175
Storm Water Inspection	279,822	350,622	433,169	433,169	429,507	395,852
Environmental Collection Center	897,912	821,487	1,027,306	1,027,306	1,010,156	1,038,612
Storm Water Monitoring Program	549,092	435,556	436,552	436,552	361,998	719,544
Education	260,881	242,445	110,087	110,087	129,087	215,267
Compliance	614,695	563,856	834,285	834,285	817,599	823,628
Miscellaneous	<u>15</u>	<u>11</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$3,800,410	\$3,649,286	\$4,140,207	\$4,850,974	\$4,052,567	\$4,773,705

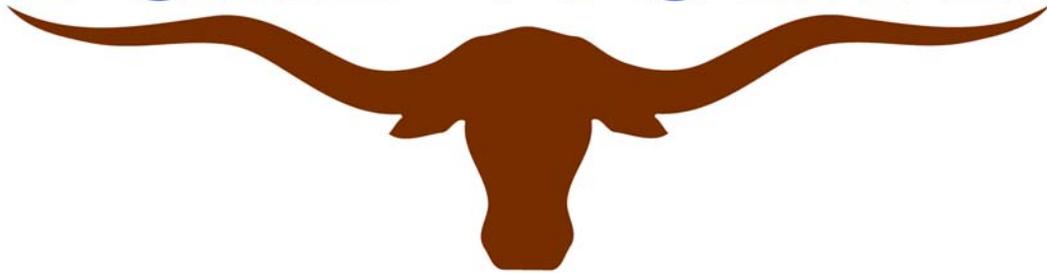
FORT WORTH



**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Environmental Protection Fee	\$3,212,014	\$3,232,415	\$3,044,098	\$3,044,098	\$3,323,280	\$3,610,129
Participating Cities	708,762	718,858	633,560	633,560	704,992	700,000
Transfer from Solid Waste Fund	376,191	376,191	373,049	373,049	373,049	373,049
Interest on Investments	135,293	87,802	66,500	66,500	36,574	60,000
Miscellaneous Revenue	<u>266,807</u>	<u>38,138</u>	<u>23,000</u>	<u>23,000</u>	<u>18,855</u>	<u>30,527</u>
TOTAL	\$4,699,067	\$4,453,404	\$4,140,207	\$4,140,207	\$4,456,750	\$4,773,705

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL PROTECTION FUND

FUND/CENTER

R103/0201100:0204107

SUMMARY OF FUND RESPONSIBILITIES:

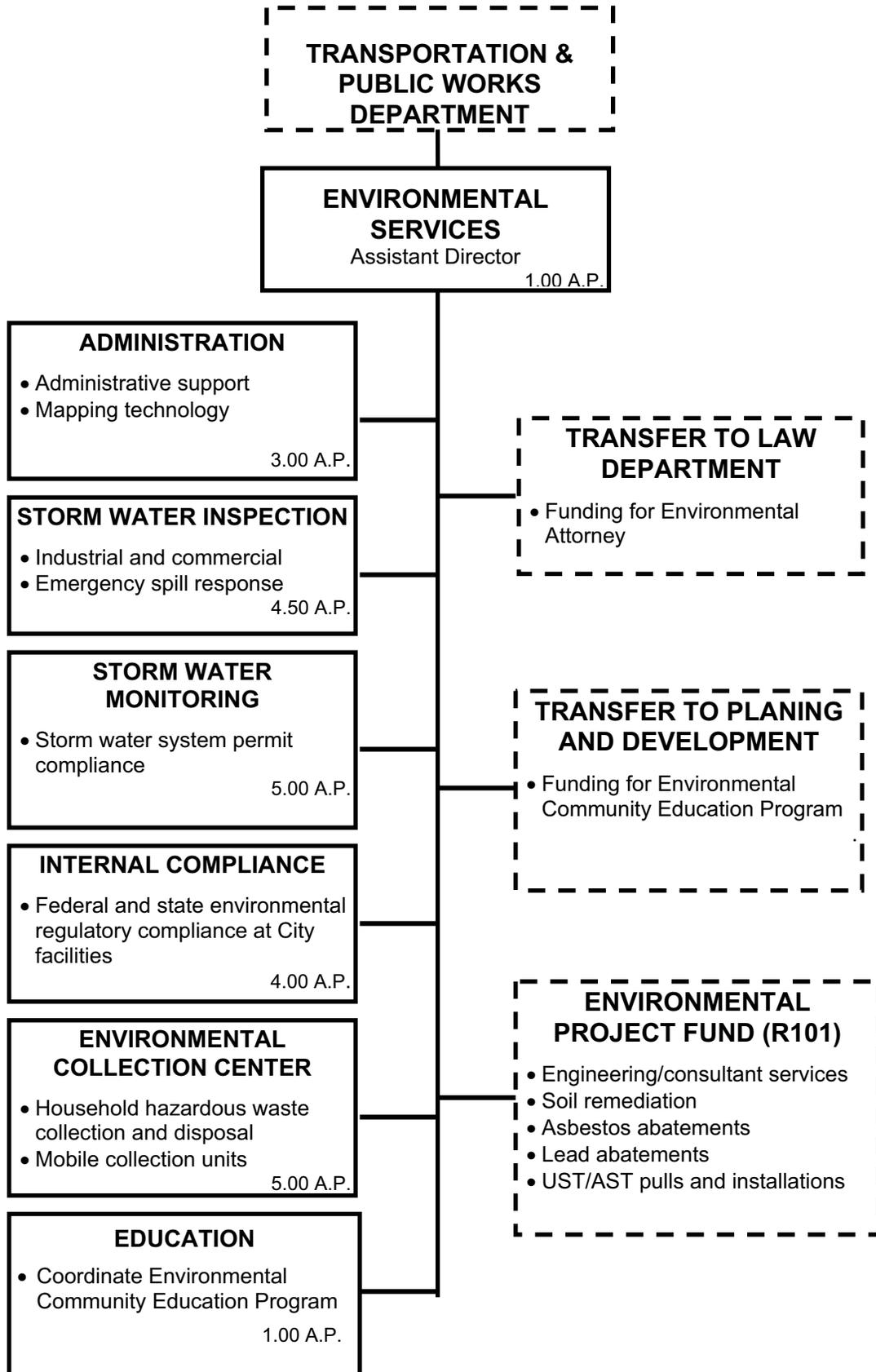
The Environmental Protection Fund is used to ensure that the City is in compliance, or developing means to achieve compliance, with its Texas Pollutant Discharge Elimination System (TPDES) Stormwater permit, as well as other state and federal environmental regulations. As part of the citywide reorganization in FY2011, the Transportation and Public Works Department is currently overseeing the Fund. The Fund supports the following sections: Undesignated, Compliance, Regulatory/Administration, Storm Water Construction and Industrial Inspection, the Environmental Collection Center (household hazardous waste) and Public Education.

The undesignated funds will be used in emergency situations to fund major compliance issue projects. The Compliance Unit performs the tasks required to keep the city's facilities and operations in compliance with state and federal environmental regulations. The Regulatory/Administrative Section is responsible for the interpretation of all federal and state environmental regulations, Brownfields EPA Grant Program oversight and administrative/fiscal support. Storm Water Construction/Industrial Inspection performs reviews of construction/industrial permit applications, plans, and sites. The Storm Water Monitoring Unit performs citywide sample collection and analysis regarding the quality of storm water and responds to spills that could adversely affect the stormwater system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste for City of Fort Worth residents as well as 45 participating entities. Mobile collection units are also part of ECC operations.

The Environmental Services Division is responsible for tracking, monitoring and enforcing the city's Texas Pollutant Discharge Elimination System (TPDES) permit. Inspectors work with the regulated community including the City and its contractors on permit compliance requirements. Notices of Violation along with citations are issued by the Environmental Services - Storm Water staff.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 0	\$ 1,682,558	\$ 1,849,479	\$ 1,849,479
Supplies	0	154,287	199,026	199,026
Contractual	28,583	1,875,621	2,364,932	2,365,959
Capital Outlay	0	111,000	42,500	42,500
Debt Service	0	316,741	316,741	316,741
Total Expenditures	\$ 28,583	\$ 4,140,207	\$ 4,772,678	\$ 4,773,705
Authorized Positions	0.00	22.50	23.50	23.50

ENVIRONMENTAL PROTECTION FUND – 23.50 A.P.



SIGNIFICANT BUDGET CHANGES

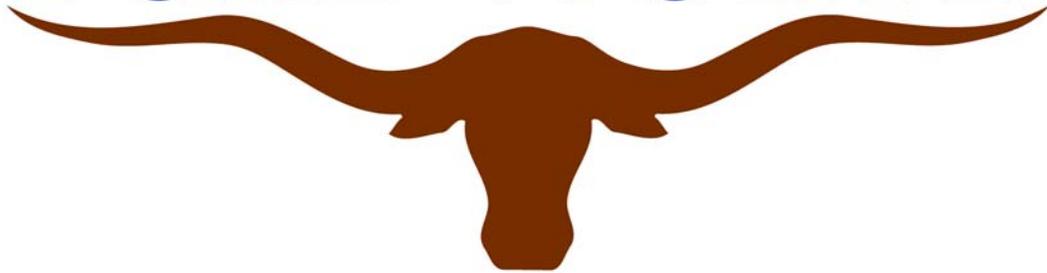
DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL PROTECTION FUND	R103/0204100:0204106

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$4,140,207	A.P.	22.50
FY2012 ADOPTED:	\$4,773,705	A.P.	23.50

- A) The adopted budget increases by \$75,880 and 1.0 authorized position for the addition of a public education program coordinator. The addition of the position will improve the Department's ability to maintain compliance with Texas Pollutant Discharge Elimination System (TPDES) Storm Water Permit mandates.
- B) The adopted budget increases by \$258,088 for transfers to the Environmental Project Fund (R101) for environmental clean up such as asbestos abatement and underground storage tank removal.
- C) The adopted budget increases by \$200,000 for the restoration of contractual costs for street sweeping.
- D) The adopted budget decreases by (\$68,500) for the replacement of motor vehicles.
- E) The adopted budget decreases by (\$59,104) for administrative service charges.
- F) The adopted budget increase by \$43,650 for costs associated with the final implementation of the FY2012 Compensation plan which included an across the board salary increase of 3% to all general employees.
- G) The adopted budget increases by a net of \$24,765 for group health based on plan migration, turnover, and a 10.44% increase in the City's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

ENVIRONMENTAL PROTECTION FUND

DEPARTMENT PURPOSE

To provide efficient, effective, and compliant environmental and solid waste management services.

FY2012 DEPARTMENTAL OBJECTIVES

To continue performing dry weather field screens

To continue performing wet weather field watershed screens

To continue operating a permanent household hazardous waste collection facility with participation from surrounding municipalities

To maintain an active industrial inspection program to ensure compliance with the Texas Pollutant Discharge Elimination System (TPDES) regulations and reduce surface water pollution due to industrial site runoff.

To maintain an active construction inspection program to ensure compliance with TPDES regulations and reduce surface water pollution due to construction site runoff.

To continue and improve environmental compliance at City facilities and on projects and ensure that no Notice of Violations (NOV) or Notice of Enforcement (NOE) are received

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Dry Weather Field Screens	197	125	125
Wet Weather Watershed Screens	36	50	50
Households served at the Environmental Collection Center	25,138	24,500	25,000
Industrial Site Storm Water Inspections	571	500	500
Construction Site Storm Water Inspection	4,166	3,000	3,000
Environmental Compliance NOV/NOE	1	0	0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL PROTECTION FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0201100	UNDESIGNATED	\$ 0	\$ 416,000	\$ 736,600	\$ 737,627	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 416,000	\$ 736,600	\$ 737,627	0.00	0.00	0.00	0.00
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0204100	REGULATORY	\$ 27	\$ 882,808	\$ 843,175	\$ 843,175	0.00	4.00	4.00	4.00
0204101	STORMWATER INSPECTION	0	433,169	395,852	395,852	0.00	5.00	4.50	4.50
0204103	ENV COLLECTION CENTER	28,556	1,027,306	1,038,612	1,038,612	0.00	5.00	5.00	5.00
0204104	STORMWATER MONITORING	0	436,552	719,544	719,544	0.00	4.50	5.00	5.00
0204105	EDUCATION	0	110,087	215,267	215,267	0.00	0.00	1.00	1.00
0204106	COMPLIANCE	0	834,285	823,628	823,628	0.00	4.00	4.00	4.00
	Sub-Total	\$ 28,583	\$ 3,724,207	\$ 4,036,078	\$ 4,036,078	0.00	22.50	23.50	23.50
	TOTAL	\$ 28,583	\$ 4,140,207	\$ 4,772,678	\$ 4,773,705	0.00	22.50	23.50	23.50

FORT WORTH



FUND STATEMENT**FUND:****RED LIGHT ENFORCEMENT FUND**

The City initiated the Red Light Enforcement Program on January 1, 2008. The goal of the program is to reduce collisions and injuries related to red light running through a combination of law enforcement and improvements to traffic signals operations throughout the city. Prior to implementing the program, red light related citations and accidents had more than tripled in Fort Worth. Studies have found, on the average, there are 30 to 40 violations daily at each Texas intersection, contributing to the state's national ranking as fourth highest in red light crash fatalities.

In 2008, phase 1 of the program began with the installation of cameras in 15 locations deemed "high-priority" due to the number of accidents and traffic tickets issued. Phase 2 began in October 2008 with the addition of 10 cameras and Phase 3 added 10 more cameras in October 2009. Phase 4 added 10 cameras in October 2010 and 10 additional cameras are scheduled to be installed in October 2011 bringing the total to 55.

A private vendor, American Traffic Solutions (ATS), operates the City's Red Light Enforcement Program. The City leases each camera from the vendor for a flat monthly fee. Violations are mailed to citizens. A violation fine is \$75 and an additional fee of \$25 is assessed if the fine is not paid within the 30 days allotted. Violation amounts are determined by the State of Texas Transportation Code Chapter 707.

Revenues from citation fees cover the program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs, intersection improvements, and traffic enforcement in the city.

Effective FY2012, the Traffic Safety Program, which included traffic signs, pavement markings and traffic signal maintenance, will be funded from the Red Light Enforcement Fund. Based on available revenues in the Red Light Enforcement Fund, the Traffic Safety Program was expanded to include upgrades to signage and pavement markings in school zones, replacement of crosswalks city wide and proactive replacement of aging traffic signal infrastructure at high priority intersections.

FORT WORTH



**RED LIGHT ENFORCEMENT FUND FUND BUDGET SUMMARY
FY2012**

REVENUES:

Utility Fee	\$11,620,428
Late Fees	948,000
Returned Check Processing	2,400
Miscellaneous Revenue	<u>2,754</u>

TOTAL REVENUE \$12,573,582

Uses/(Source) of Fund Balance \$0

TOTAL REVENUE SOURCES \$12,573,582

EXPENDITURES:

Personal Services	\$2,777,544
Supplies	835,877
Contractual Services	<u>8,960,161</u>

TOTAL RECURRING EXPENSES \$12,573,582

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$12,573,582

FORT WORTH

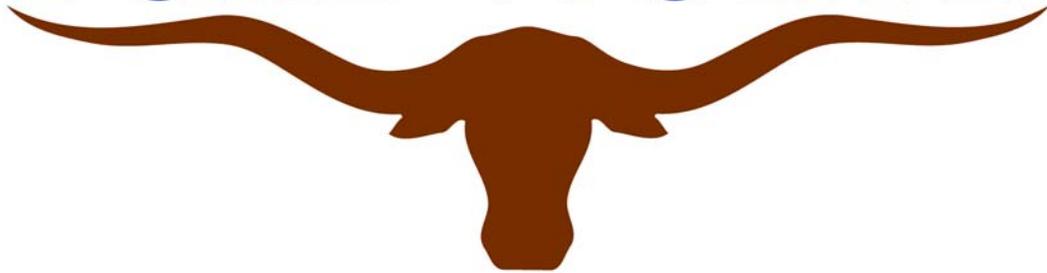


**PROJECTED
FY2012 FUND BALANCE
RED LIGHT ENFORCEMENT FUND**

Fund Balance as of 9/30/11*	\$5,537,823
Plus: Projected Revenues	\$12,573,582
Less: Projected Expenditures	(\$12,573,582)
Unreserved Fund Balance as of 9/30/12	\$5,537,823

* Preliminary fund balance pending audit of fund balances

FORT WORTH



**COMPARISON OF RED LIGHT ENFORCEMENT FUND
EXPENDITURES**

	ACTUALS FY2009	ACTUALS FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Red Light Enforcement	\$1,625,042	\$2,783,743	\$4,736,012	\$4,736,012	\$5,634,496	\$6,318,120
Traffic Safety Improvements	0	0	1,050,000	1,050,000	1,050,000	2,697,790
Signs and Markings	0	0	0	0	0	1,733,612
Signal Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,824,060</u>
TOTAL	\$1,625,042	\$2,783,743	\$5,786,012	\$5,786,012	\$6,684,496	\$12,573,582

The Red Light Enforcement Fund was formally established in FY2011.

FORT WORTH



**COMPARISON OF RED LIGHT ENFORCEMENT FUND
REVENUES**

	ACTUALS FY2009	ACTUALS FY2010	ADOPTED FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Utility Fee	\$2,193,978	\$4,224,501	\$5,342,580	\$5,342,580	\$8,230,916	\$11,620,428
Late Fees	184,350	539,044	441,132	441,132	867,640	948,000
Returned Check Professing	1,075	2,730	1,800	1,800	2,967	2,400
Interest on Investment	22,218	39,388	0	0	45,672	0
Over/Short Miscellaneous Revenue	<u>6,963</u>	<u>45,350</u>	<u>500</u>	<u>500</u>	<u>0</u>	<u>2,754</u>
TOTAL	\$2,408,584	\$4,851,013	\$5,786,012	\$5,786,012	\$9,147,195	\$12,573,582

The Red Light Enforcement Fund was formally established in FY2011.

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

RED LIGHT ENFORCEMENT FUND

FUND/CENTER

R159/0202504:0202507

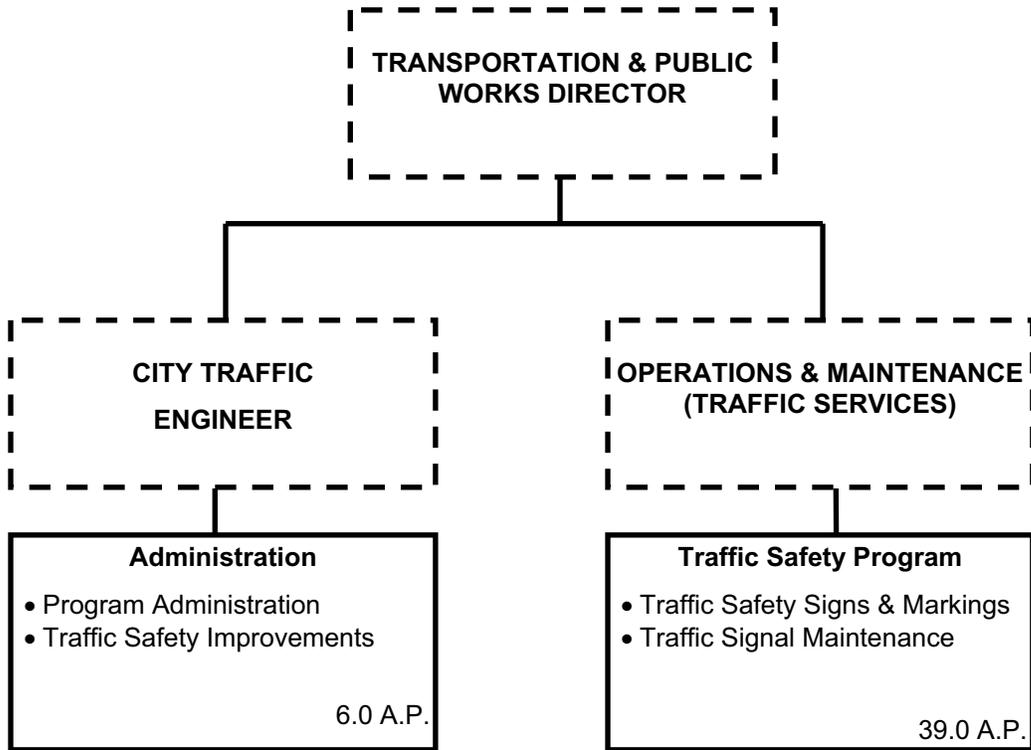
SUMMARY OF FUND RESPONSIBILITIES:

The City initiated the Red Light Enforcement Program on January 1, 2008. The goal of the program is to reduce collisions and injuries related to red light running through a combination of law enforcement and improvements to traffic signals operations throughout the city.

Since the inception of the Red Light Enforcement Program, it fell under the umbrella of the Transportation & Public Works Department in the General Fund. Effective FY2011, it became a Special Fund (R159). Revenues from citation fees cover the program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs to improve conditions for vehicular and pedestrian traffic.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 0	\$ 234,112	\$ 2,777,544	\$ 2,777,544
Supplies	0	337,000	835,877	835,877
Contractual	2,783,743	5,214,900	8,957,907	8,960,161
Total Expenditures	\$ 2,783,743	\$ 5,786,012	\$ 12,571,328	\$ 12,573,582
Authorized Positions	0.00	4.00	45.00	45.00

RED LIGHT ENFORCEMENT FUND - 45.0 A.P.



SIGNIFICANT BUDGET CHANGES

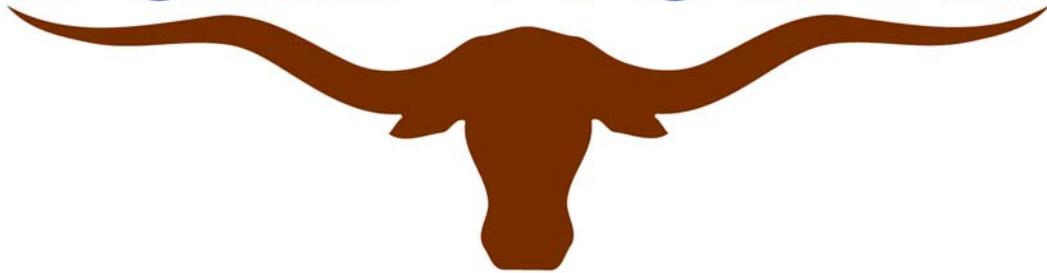
DEPARTMENT:	FUND/CENTER
RED LIGHT ENFORCEMENT FUND	R159/0202504:0202505

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$ 5,786,012	A.P.	4.00
FY2012 ADOPTED:	\$12,573,582	A.P.	45.00

- A) The adopted budget increases by 3,204,192 and 39.00 authorized positions for the transfer of funding of the Signs and Markings and the Street Lights divisions to the Red Light Enforcement Traffic Safety program and the associated costs for materials and supplies. The transfer of the program will improve the Department's ability to meet existing critical needs traffic safety.
- B) The adopted budget increases by \$2,027,790 and 2.0 authorized positions for the enhancement of the traffic safety program. The addition will improve the Department's ability to address new initiatives in traffic safety such as refurbishment of pavement markings in school zones, upgrades to signage and improvements to traffic operations city-wide.
- C) The adopted budget increases by \$1,291,520 for transfers out to the State of Texas for half of the revenue received, less operational costs, which is deposited to the State Trauma Fund.
- D) The adopted budget increases by \$570,000 for contractual services associated with the addition of 10 new camera leases.
- E) The adopted budget decreases by (\$300,000) for contractual services for monthly collection charges paid to American Traffic Solutions for the annual collection charges.
- F) The adopted budget decreases by (\$80,000) in contractual services for vehicle detection loop repair, pavement marking improvements and freeway lighting repairs.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

RED LIGHT ENFORCEMENT FUND

DEPARTMENT PURPOSE

To improve public safety by reducing collisions and injuries related to red light running through a combination of law enforcement and improvements to the way traffic signals operate throughout the city. Revenue is collected by the City from fines associated with violations. At the end of each fiscal year, State law requires that the City send half of the fines collected from the use of red-light cameras, after administrative expenses, to the State of Texas. The other half is restricted for traffic safety programs that increase pedestrian and traffic safety throughout the city.

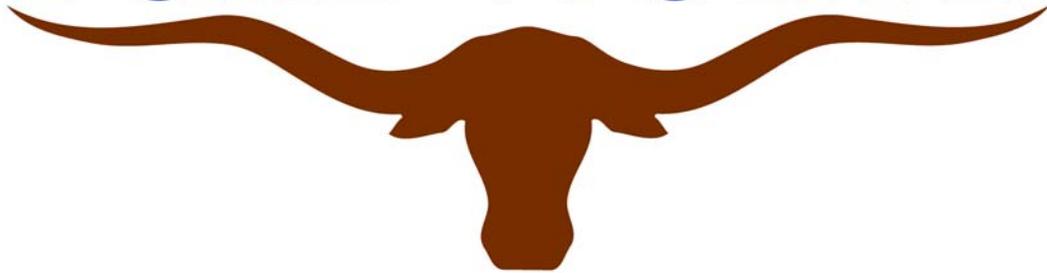
FY2012 DEPARTMENTAL OBJECTIVES

Improve intersection safety for vehicles and pedestrians at signalized intersections by reducing the number of traffic accidents caused by drivers running red lights.

Improve signal operation by replacing damaged vehicle loop detectors so that the signalized intersection is fully functional.

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Reduction in accidents	72%	72%	72%
Percent of signalized intersections fully functional	80%	85%	87%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R159 RED LIGHT ENFORCE- MENT FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>TRAFFIC ENGINEERING</u>								
0202504	AUTOMATED RED LIGHT ENFORCEMENT ADMIN- ISTRATION	\$ 2,783,743	\$ 4,736,012	\$ 6,315,866	\$ 6,318,120	0.00	4.00	4.00	4.00
0202505	TRAFFIC SAFETY IMPROVEMENTS	0	1,050,000	2,697,790	2,697,790	0.00	0.00	2.00	2.00
0202506	TRAFFIC SAFETY SIGNS & MARKINGS	0	0	1,733,612	1,733,612	0.00	0.00	21.00	21.00
0202507	TRAFFIC SIGNAL MAIN- TENANCE	0	0	1,824,060	1,824,060	0.00	0.00	18.00	18.00
	Sub-Total	<u>\$ 2,783,743</u>	<u>\$ 5,786,012</u>	<u>\$ 12,571,328</u>	<u>\$ 12,573,582</u>	<u>0.00</u>	<u>4.00</u>	<u>45.00</u>	<u>45.00</u>
	TOTAL	\$ 2,783,743	\$ 5,786,012	\$ 12,571,328	\$ 12,573,582	0.00	4.00	45.00	45.00

FORT WORTH



FUND STATEMENT**FUND:****AWARDED ASSETS FUNDS**

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the Department is considered an "awarded asset." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure and oversight of awarded assets. Prior to FY2001, revenues and expenditures budgeted from the City's awarded assets were held in the Special Project Trust Fund. In an effort to improve tracking and auditing capabilities in FY2001, the Department worked with the Accounting Division of the Financial Management Services Department to establish two new operating funds for awarded asset proceeds: the Federal Awarded Assets Fund and the State Awarded Assets Fund.

FORT WORTH



**FEDERAL AWARDED ASSETS FUND BUDGET SUMMARY
FY2012**

REVENUES:

Federal Awarded Assets	\$700,919
Interest on Investments	<u>33,491</u>
TOTAL REVENUE	\$734,410

OTHER FINANCING SOURCES

Use/(Source) of fund balance	<u>\$2,056,539</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$2,790,949

EXPENDITURES:

Personal Services	\$37,315
Supplies	1,769,634
Contractual Services	<u>934,000</u>
TOTAL RECURRING EXPENSES	\$2,740,949

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$50,000
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$50,000
TOTAL EXPENDITURES	\$2,790,949

**PROJECTED
FY2012 FUND BALANCE
FEDERAL AWARDED ASSETS FUND**

Fund Balance as of 9/30/11*	\$2,783,007
Plus: Projected Revenues	\$734,410
Less: Projected Expenditures	(\$2,790,949)
Unreserved Fund Balance as of 9/30/12	\$726,468

* Preliminary fund balance pending audit of fund balances

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u> POLICE ADMINISTRATION	\$ 0	\$ 395,000	\$ 445,000	\$ 445,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 395,000</u>	<u>\$ 445,000</u>	<u>\$ 445,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0352000	<u>EXECUTIVE SERVICES BUREAU</u> EXECUTIVE SERVICES BUREAU	\$ 691,693	\$ 139,200	\$ 410,315	\$ 410,315	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 691,693</u>	<u>\$ 139,200</u>	<u>\$ 410,315</u>	<u>\$ 410,315</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0352500	<u>TRAINING DIVISION</u> TRAINING DIVISION	\$ 4,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0353000	<u>OPERATIONAL SUPPORT BUREAU</u> SUPPORT BUREAU	\$ 3,180	\$ 14,000	\$ 473,134	\$ 473,134	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,180</u>	<u>\$ 14,000</u>	<u>\$ 473,134</u>	<u>\$ 473,134</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NW FIELD OPERATIONS BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0354000	PATROL BUREAU	\$ 0	\$ 0	\$ 220,000	\$ 220,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 220,000	\$ 220,000	0.00	0.00	0.00	0.00
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 0	\$ 0	\$ 230,000	\$ 230,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 230,000	\$ 230,000	0.00	0.00	0.00	0.00
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 205,704	\$ 35,000	\$ 240,000	\$ 240,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 205,704	\$ 35,000	\$ 240,000	\$ 240,000	0.00	0.00	0.00	0.00
	<u>ADMINISTRATIVE SER- VICES BUREAU</u>								
0357000	FINANCE/PERSONNEL BUREAU	\$ 0	\$ 1,216,000	\$ 772,500	\$ 772,500	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 1,216,000	\$ 772,500	\$ 772,500	0.00	0.00	0.00	0.00
	TOTAL	\$ 904,577	\$ 1,799,200	\$ 2,790,949	\$ 2,790,949	0.00	0.00	0.00	0.00

**STATE AWARDED ASSETS FUND BUDGET SUMMARY
FY2012**

REVENUES:

State Awarded Assets	\$708,278
Interest on Investments	<u>5,130</u>
TOTAL REVENUE	\$713,408

OTHER FINANCING SOURCES

Use/(Source) of fund balance	<u>\$91,592</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$805,000

EXPENDITURES:

Personal Services	\$0
Supplies	85,000
Contractual Services	<u>720,000</u>
TOTAL RECURRING EXPENSES	\$805,000

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$805,000

**PROJECTED
FY2012 FUND BALANCE
STATE AWARDED ASSETS FUND**

Fund Balance as of 9/30/11*	\$1,229,419
Plus: Projected Revenues	\$713,408
Less: Projected Expenditures	(\$805,000)
Unreserved Fund Balance as of 9/30/12	\$1,137,827

* Preliminary fund balance pending of audit of fund balances.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R108 STATE AWARDED ASSETS FUND		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 0	\$ 158,650	\$ 160,000	\$ 160,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 158,650</u>	<u>\$ 160,000</u>	<u>\$ 160,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 66,204	\$ 84,780	\$ 85,000	\$ 85,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 66,204</u>	<u>\$ 84,780</u>	<u>\$ 85,000</u>	<u>\$ 85,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 44,000	\$ 45,000	\$ 60,000	\$ 60,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 44,000</u>	<u>\$ 45,000</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	FINANCE/PERSONNEL BUREAU	\$ 0	\$ 454,426	\$ 500,000	\$ 500,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 454,426</u>	<u>\$ 500,000</u>	<u>\$ 500,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 110,204	\$ 742,856	\$ 805,000	\$ 805,000	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

LAKE WORTH TRUST FUND

Under the direction of the Water Department, the Lake Worth Trust Fund manages approximately 300 lease properties adjacent to Lake Worth. The Fund was established to provide funding for purchasing improvements on leased properties in accordance with the lease agreements, in the event the leased properties are not sold to the lessee. The Lake Worth Trust Fund also provides funding for the maintenance of park grounds located along the lake. These contractual services are now managed by the Water Department.

The Fund is responsible for all costs associated with three Deputy City Marshal positions. These three officers provide protection for the parks and neighborhoods adjacent to the lake.

FORT WORTH



**LAKE WORTH TRUST FUND BUDGET SUMMARY
FY2012**

REVENUES:

Lease Income	\$238,400
Boat Fees	18,651
Interest Earned on Leases	1,000
Lease Transfer	<u>1,000</u>

TOTAL REVENUE \$259,051

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$259,051

EXPENDITURES:

Water and Sewer	\$0
Lake Patrol	<u>259,051</u>

TOTAL RECURRING EXPENSES \$259,051

CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$259,051

**PROJECTED
FY2012 FUND BALANCE
LAKE WORTH TRUST FUND**

Fund Balance as of 9/30/11*	\$42,991
Plus: Projected Revenues	\$259,051
Less: Projected Expenditures	(\$259,051)
Fund Balance as of 9/30/12	\$42,991

*Preliminary fund balance due to pending audit of actual fund balance.

**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Administrative Services	\$0	\$21,263	\$0	\$0	\$0	\$0
Water and Sewer	0	400,000	175,536	175,536	105,536	0
Lake Patrol	456,204	505,686	500,744	500,744	500,744	259,051
Parks Maintenance	103,388	98,780	0	0	0	0
Engineering Services	<u>27,770</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$587,362	\$1,025,729	\$676,280	\$676,280	\$606,280	\$259,051

FORT WORTH



**COMPARISON OF LAKE WORTH TRUST FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Interest Earned on Leases	\$1,602	\$4,955	\$1,000	\$1,000	\$1,000	\$1,000
Boat Fees	23,706	26,273	14,800	14,800	14,800	18,651
Property Sales	0	60,817	0	0	0	0
Lease Income	204,861	280,603	180,000	180,000	210,000	238,400
Lease Transfer Fees	<u>150</u>	<u>300</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
TOTAL	\$230,319	\$372,948	\$196,800	\$196,800	\$226,800	\$259,051

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

WATER & SEWER FUND - LAKE WORTH TRUST FUND

FUND/CENTER

FE70/060001002000

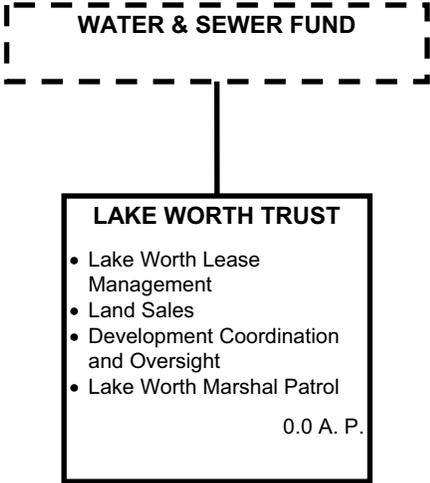
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Department, includes activities involving the Municipal Court Department. There are two departmental budget summary pages from these departments for the Lake Worth Trust Fund. Each page contains the Department's own budget information.

The Water & Sewer Fund manages approximately 300 leaseholds adjacent to Lake Worth, purchases improvements located on the properties upon expiration of the leases and markets the properties for sale to the public.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Contractual	421,264	175,536	0	0
Total Expenditures	\$ 421,264	\$ 175,536	\$ 0	\$ 0

LAKE WORTH TRUST FUND- 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND. LAKE WORTH TRUST FUND	FE70/060:038

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$676,280	A.P.	0.00
FY2012 ADOPTED:	\$259,051	A.P.	0.00

A) The adopted budget decreases by (\$417,229) for a transfer to the Municipal Court department based on the reduction of three Marshals and for the transfer to the Water and Sewer Fund based on expected workload by staff on marketing and leasing activities.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

WATER & SEWER FUND, LAKE WORTH TRUST FUND

DEPARTMENT PURPOSE

To provide professional real estate management services for City-owned leased properties around Lake Worth. These services include leasing, marketing/sale, and purchasing private improvements when necessary. The fund also provides financial resources for the City Marshal presence on and around the lake

FY2012 DEPARTMENTAL OBJECTIVES

To complete sales requests within 90 days of receipt of purchasers' notice for eligible properties

DEPARTMENTAL MEASURES	ACTUAL FY2010	ESTIMATED FY2011	PROJECTED FY2012
Percent of sales requests completed within 90 days of receipt of purchaser's notice	100%	100%	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER AND SEWER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70	LAKE WORTH TRUST FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
060	<u>WATER AND SEWER</u>								
	WATER AND SEWER	\$ 421,264	\$ 175,536	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 421,264</u>	<u>\$ 175,536</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 421,264	\$ 175,536	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL COURT, LAKE WORTH TRUST FUND

FUND/CENTER

FE70/038001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Department, includes activities involving the Municipal Court Department. There are two departmental budget summary pages from these departments for the Lake Worth Trust Fund. Each page contains the Department's own budget information.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Three Deputy City Marshals provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund to cover costs associated with these patrol services.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	505,685	500,744	259,051	259,051
Capital Outlay	0	0	0	0
Total Expenditures	\$ 505,685	\$ 500,744	\$ 259,051	\$ 259,051

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70	LAKE WORTH TRUST FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
038	<u>MUNICIPAL COURT</u>								
	MUNICIPAL COURT	\$ 505,685	\$ 500,744	\$ 259,051	\$ 259,051	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 505,685</u>	<u>\$ 500,744</u>	<u>\$ 259,051</u>	<u>\$ 259,051</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 505,685	\$ 500,744	\$ 259,051	\$ 259,051	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

CABLE COMMUNICATIONS FUND

The Cable Communications Fund was created in 1988 shortly after the amended franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract with the Cable Communications Office producing programming for the Municipal and Community access channels. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable.

In FY2011 management of the Cable Communications Fund transferred from the Community Relations Department to the City Manager's Office. For FY2012, the operating expenses are being transferred to the General Fund. The primary functions of the Fund include: 1) management of all matters relating to state cable television franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) creation of original programming hours to exceed state requirements for the Municipal and Community cable television access channels for which the City is responsible.

Before the City's municipal cable franchises were terminated, the Cable Communications Fund received operational funding from Public, Educational and Governmental (PEG) fees from cable subscribers and derived additional revenue from several sources such as production classes offered to the general public on a fee-for-service basis and interest on investments. Due to changes in state legislation the Cable Office must now utilize all cable subscriber PEG revenues for equipment replacement.

FORT WORTH



**COMPARISON OF CABLE COMMUNICATIONS FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Cable Communications	<u>\$1,812,116</u>	<u>\$824,333</u>	<u>\$386,236</u>	<u>\$386,236</u>	<u>\$386,236</u>	<u>\$0</u>
TOTAL	\$1,812,116	\$824,333	\$386,236	\$386,236	\$386,236	\$0

FORT WORTH



COMPARISON OF CABLE COMMUNICATIONS FUND
REVENUES

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Program Income	\$189,869	\$11,200	\$13,200	\$13,200	\$13,200	\$0
Interest on Investments	29,182	26,828	38,637	38,637	38,637	0
Miscellaneous	15,911	67,233	33,439	33,439	33,439	0
General Fund Sustainment	<u>780,639</u>	<u>564,504</u>	<u>300,960</u>	<u>300,960</u>	<u>300,960</u>	<u>0</u>
TOTAL	\$1,015,601	\$669,765	\$386,236	\$386,236	\$386,236	\$0

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: CABLE COMMUNICATIONS FUND	FUND/CENTER FE72/002500100000
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SUMMARY OF FUND RESPONSIBILITIES:

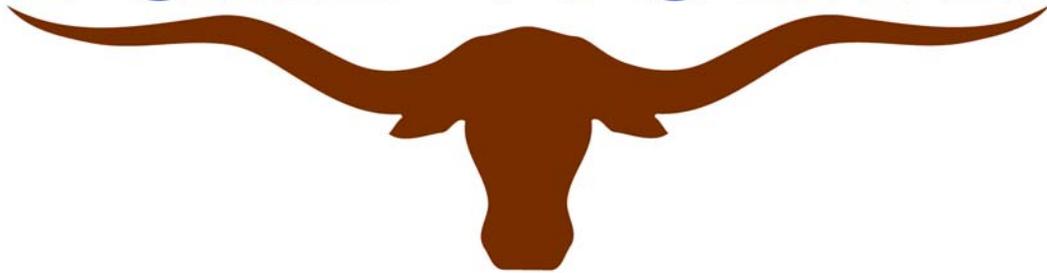
As part of the City-wide reorganization in FY2011, the Cable Communications Fund reports to the City Manager's Office. For FY2012, the operating expenses of the Cable Communications Fund transferred to the General Fund. The operation of the Cable Communication Office is now overseen by the Office of Media and Public Affairs Division.

The primary functions of the Cable Communications Fund include management of all matters relating to the State and municipal cable television franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and creation of original programming hours to exceed state requirements for the two cable television access channels under the City's management.

New state and federal laws have changed the method in which this division is funded. In 2005, the Texas Legislature passed a law creating statewide cable/video franchising. The State law allows cities to receive fees for Public, Educational and Governmental (PEG) access channel capital expenditures, but eliminated fees for daily operations. To maintain operations, the Cable Communications Office operating expenses have been transferred to to the General Fund.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 536,161	\$ 279,966	\$ 0	\$ 0
Supplies	6,763	11,146	0	0
Contractual	91,627	95,124	0	0
Capital Outlay	189,782	0	0	0
Total Expenditures	\$ 824,333	\$ 386,236	\$ 0	\$ 0
Authorized Positions	7.00	3.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72	CABLE COMMUNICATIONS FUND	Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
002	<u>CABLE OFFICE</u>								
	CITY MANAGER'S OFFICE	\$ 824,333	\$ 386,236	\$ 0	\$ 0	7.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 824,333</u>	<u>\$ 386,236</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>7.00</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 824,333	\$ 386,236	\$ 0	\$ 0	7.00	3.00	0.00	0.00

FORT WORTH



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SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2012 COST INVOLVEMENT

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Atmos Energy</u>				
Share the Warmth - Energy Assistance	Parks and Community Ser	\$101,641	\$101,641	\$0
<u>Bureau of Justice Assistance</u>				
ARRA Justice Assistance Grant (JAG) Formula	Police	1,723,086	1,723,086	0
FY 09 JAG Formula	Police	419,144	419,144	0
ARRA JAG Competitive	Police	120,000	120,000	0
Human Trafficking	Police	226,659	169,992	56,667
Paul Coverdell Forensic Science Improvement Grant Program	Police	121,342	121,342	0
COPS Secure our School	Police	500,000	500,000	0
ARRA: Combating Narcotic Activity Stemming	Police	346,170	346,170	0
ARRA: COPS Child Predator Program	Police	500,000	500,000	0
JAG 2010	Police	416,032	416,032	0
JAG 2011	Police	697,332	697,332	0
Bullet Proof Vest	Police	92,343	92,343	0
Bullet Proof Vest	Police	92,343	92,343	0
<u>Cheaspeake Energy</u>				
Highland Hills Community Center - Weight Room	Parks and Community Ser	25,000	25,000	0
Community Tree Planting Program	Parks and Community Ser	338,197	100,000	238,197
<u>Criminal Justice Division - Office of the Governor of Texas</u>				
Cold Case Investigations - 2011	Police	426,962	426,962	0
Child Sexual Predator Program	Police	500,000	500,000	0
Computer Related Fraud	Police	123,766	76,232	47,534
E-DART	Police	123,766	108,766	15,000
Scram	Police	47,500	36,000	11,500
2012 State Coverdale	Police	76,921	76,921	0
<u>Crystelle Waggoner Charitable Foundation</u>				
Como Community Center Youth Programs	Parks and Community Ser	15,000	15,000	0
<u>Federal Aviation Administration</u>				
AFW Cargo & Entitlement	Aviation	1,000,000	1,000,000	0
AFW Runway Extension	Aviation	10,000,000	10,000,000	0
<u>Fort Worth Botanical Society</u>				
Botanic Garden - Japanese Garden	Parks and Community Ser	127,757	127,757	0
Botanic Garden - Education Program	Parks and Community Ser	182,965	100,000	82,965
<u>Fort Worth Garden Club</u>				
Botanic Garden - Deborah Moncrief Beggs Garden Center Supp	Parks and Community Ser	342,288	342,288	0
<u>Fort Worth Independent School District</u>				
Como Elementary School After School Program	Parks and Community Ser	50,076	50,076	0
21st Century Community Learning Centers at Daggett and Rosemont	Parks and Community Ser	121,880	121,880	0
<u>Fort Worth Water Department</u>				
Water Aid - Water Billing Assistance	Parks and Community Ser	25,000	25,000	0
<u>Friends of the Nature Center</u>				
Nature Center Education Program and Maintenance	Parks and Community Ser	137,622	100,000	37,622
Nature Center Gate Operations	Parks and Community Ser	88,000	88,000	0
<u>Fuller Foundation</u>				
Fuller Garden in the Botanic Garden	Parks and Community Ser	88,703	88,703	0
<u>Historic Southside</u>				
Mobile Recreation Summer Day Camp	Parks and Community Ser	29,898	29,898	0

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**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2012 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Log Cabin Heritage Foundation</u>				
Log Cabin Promotions and Programs	Parks and Community Ser	5,057	5,057	0
<u>Mayfest, Inc.</u>				
Trinity Park Playground	Parks and Community Ser	46,000	46,000	0
Big Belly Trash Receptacles for Parks	Parks and Community Ser	15,000	15,000	0
<u>Muriel Pemberton Dowe Estate</u>				
Botanic Garden	Parks and Community Ser	170,000	170,000	0
<u>National Recreation and Park Association</u>				
Take Me Fishing	Parks and Community Ser	5,000	5,000	0
<u>North Central Texas Council of Governments</u>				
DOE - Alternate Fuel Infrastructure (E85)	Equipment Services	86,254	35,147	51,107
DOE - Hybrid Heavy Duty Vehicles	Equipment Services	378,500	103,000	275,500
SECO - 10 LPG Conversion Vehicles	Equipment Services	472,132	115,670	356,462
SECO - Upgrade 3 LPG Sites	Equipment Services	180,300	144,240	36,060
<u>North Texas Crime Commission</u>				
Project Safe Neighborhood	Police	50,000	50,000	0
<u>Office of the Attorney General of Texas</u>				
Other Victim Assistance Grant	Police	56,623	42,000	14,623
Human Trafficking	Police	500,000	331,238	168,762
Other Victim Assistance Grant	Police	104,474	100,000	4,474
<u>ONCOR</u>				
Weatherization Assistance Program	Parks and Community Ser	300,000	300,000	0
<u>PetSmart Charities</u>				
Bordetella Vaccinations	Code Compliance	61,000	61,000	0
<u>Tarrant County</u>				
Community Action Partners Neighborhood Centers - Far Northwest and Far Southeast	Parks and Community Ser	30,000	30,000	0
<u>Texas Association of Action Agencies (TACAA)</u>				
Weatherization Assistance Program	Parks and Community Ser	700,000	700,000	0
<u>Texas Commission on Environmental Quality</u>				
TCEQ Compliance Contract	Transportation & Public Work	436,436	290,957	145,479
EPA/TCEQ PM 10	Transportation & Public Work	154,428	103,467	50,961
EPA/TCEQ PM 2.5	Transportation & Public Work	33,731	33,731	0
EPA/TCEQ Whole Air Monitoring	Transportation & Public Work	337,159	337,159	0
TCEQ Ozone	Transportation & Public Work	60,000	60,000	0
<u>Texas Department of Agriculture</u>				
Summer Food Service Program	Parks and Community Ser	600,500	600,500	0
After School Snack Program	Parks and Community Ser	150,000	150,000	0
<u>Texas Department of Housing & Community Affairs</u>				
Weatherization Assistance Program / Low Income Home Ass	Housing & Economic Dev	1,050,000	1,050,000	0
Weatherization Assistance Program/ American Recovery Act	Housing & Economic Dev	2,300,000	2,300,000	0
Weatherization Assistance Program/ American Recovery Act	Housing & Economic Dev	150,000	150,000	0
Community Services Block Grant	Parks and Community Ser	1,339,138	1,339,138	0
Comprehensive Energy Assistance Program	Parks and Community Ser	9,202,665	9,202,665	0

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**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2012 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
Weatherization Assistance Program/ Department of Energy	Parks and Community Ser	100,000	100,000	0
<u>Texas Department of Transportation</u>				
Alliance-Routine Airport Maintenance	Aviation	45,000	45,000	0
Meacham-Routine Airport Maintenance	Aviation	100,000	50,000	50,000
Spinks-Routine Airport Maintenance	Aviation	100,000	50,000	50,000
Meacham-Apron A and Drainage Improvements	Aviation	3,231,095	2,343,750	887,345
Phyllis J. Tilley Memorial Bridge	Parks and Community Ser	3,092,636	2,428,243	664,393
Design and Construction of the Neighborhood Transportation Connections for Pedestrians and Bicycles Project	Parks and Community Ser	5,520,125	4,416,100	1,104,025
Transportation, Community and System Preservation Program (TCSP)				
Trail Drivers Park Trail	Parks and Community Ser	244,524	244,524	0
STEP Comprehensive	Police	384,216	249,710	134,506
STEP Commercial Motor Vehicle	Police	70,730	45,975	24,755
Click It or Ticket	Police	14,000	14,000	0
Motor Carrier Safety Assistance Program	Police	91,250	73,000	18,250
<u>Texas Parks and Wildlife Department</u>				
Urban Outdoor Recreation Grant - Northwest Community Park	Parks and Community Ser	2,000,000	1,000,000	1,000,000
Urban Outdoor Recreation Grant - Marine Creek Corridor	Parks and Community Ser	2,898,346	1,000,000	1,898,346
Indoor Urban Recreation Grant - Far Southwest Community Center	Parks and Community Ser	4,622,854	1,000,000	3,622,854
Gateway Park Oxbow	Parks and Community Ser	4,000,000	2,000,000	2,000,000
Cobb Park	Parks and Community Ser	2,000,000	1,000,000	1,000,000
<u>Texas State Comptroller</u>				
Tobacco Compliance 2010	Police	26,000	26,000	0
<u>Texas State Library and Archives Commission</u>				
Interlibrary Loan	Library	285,482	285,482	0
Loan Star Libraries	Library	142,210	142,210	0
<u>TXU Energy</u>				
Energy Aid - Energy Assistance	Parks and Community Ser	103,822	103,822	0
<u>U.S. Department of Energy</u>				
ARRA Energy Efficiency and Conservation Block Grant	Transportation & Public Works	3,136,740	3,136,740	0
<u>United States Department of Health and Human Services</u>				
Administration for Children and Families	Library	425,000	425,000	0
<u>United States Department of Housing and Urban Development</u>				
Fair Housing Assistance Program	City Manager's Office	555,056	555,056	0
Community Development Block Grant	Housing & Economic Dev	6,153,267	6,153,267	0
HOME	Housing & Economic Dev	2,832,159	2,832,159	0
Emergency Shelter Grant	Housing & Economic Dev	297,018	297,018	0
Housing Opportunities for Persons with AIDS	Housing & Economic Dev	936,172	936,172	0
Emergency Shelter Grant	Parks and Community Ser	25,000	25,000	0
<u>United States Equal Employment Opportunity Commission</u>				
Fair Employment Practices Program	City Manager's Office	59,900	59,900	0
<u>University of North Texas Health Science Center</u>				
Guinn Elementary Construction	Housing & Economic Dev	665,000	665,000	0
<u>Van Zandt Cottage Friends, Inc.</u>				
Van Zandt Cottage Restoration	Parks and Community Ser	40,000	40,000	0

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SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2012 COST INVOLVEMENT

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Wadsworth Golf Charities Foundation</u>				
Rockwood Municipal Golf Course - Short Course	Parks and Community Ser	45,000	45,000	0
TOTAL		\$82,444,392	\$68,397,005	\$14,047,387

FUND STATEMENT

FUND:

CRIME CONTROL AND PREVENTION DISTRICT

In the 1980s, Fort Worth had the highest crime rate in the United States for two years. In 1995, the citizens of Fort Worth voted to establish a Crime Control and Prevention District (CCPD) for a five-year period. The District has since been renewed by voters in 2000, 2005 and 2009 for a five-year period with the mission to enhance the Fort Worth Police Department's ability to provide quality service and to work in partnership with the community to reduce crime and to create a safe environment for all.

Revenue from the ½ cent sales tax serves a role in providing the necessary resources to effectively implement crime reduction strategies pertaining to violent crime, gangs, neighborhood crime, school safety, youth, and police enhancements. These strategies include deploying officers to respond to emerging problems, supporting citizen participation and crime prevention programs, replacing vehicles and equipment critical to crime control, increasing security at schools and providing an adequate number of officers throughout Fort Worth's neighborhoods.

The fund is administered by the Fort Worth Police Department and it is managed by a nine-member Board of Directors that establishes the annual budget and policies, oversees expenditures and evaluates programs funded by the district. Each year, the Board adopts a budget which is then submitted to the City Council. The Council approves or rejects the budget as submitted by the CCPD Board.

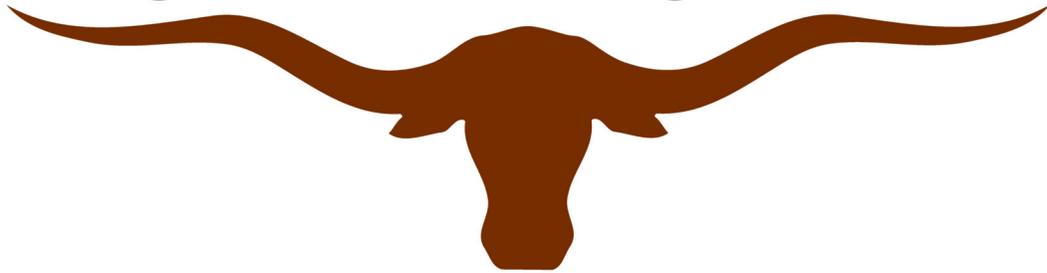
It should also be noted that the CCPD "Financial Management Policy Statements" establish and document a framework for fiscal decision-making by the CCPD Board of Directors. The Board maintains a comprehensive set of Financial Management Policy Statements that are administered by City Staff on behalf of the Crime Control and Prevention District (CCPD). The aim of these policies is to ensure that financial resources are available to meet the present and future needs of the CCPD through effective program planning for CCPD revenue.

Starting in FY2012, the CCPD will begin a five-year plan to transfer 50% of the authorized positions in the Crime Control District to the General Fund. This will allow the CCPD to focus on crime prevention enhancements. For FY2012, 16 positions are being transferred to the General Fund. The Homeland Security Program will transfer 11 positions and 5 positions from the School Security Program will also transfer. In FY2013, the North, West, and Central Zero Tolerance programs will transfer a total of 36 positions. In FY2014, the South and East Zero Tolerance programs will transfer 24 positions and the Central and North Police Support programs will transfer eight positions for a grand total of 32. The FY2015 transfer will consist of the 8 positions in the East, South, and West Police Support programs, 2 positions in the Training program, and 6 positions in the PACS Graffiti Abatement program for a grand total of 14 positions. In FY2016, the School Security Initiative will transfer 28 positions. The cost of School Security positions will be partially offset by revenue reimbursements from the school districts where the officers are assigned.

CCPD Goals

- 1) Manage the budget based on funding priorities.
- 2) Continue to provide opportunities for citizens to learn about CCPD.
- 3) Support efforts to reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs.
- 4) Support efforts to increase safety of residents and decrease crime throughout Fort Worth neighborhoods.
- 5) Support efforts to increase safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 6) Support efforts to enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology and equipment, and capital improvements.

FORT WORTH



**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FY2012**

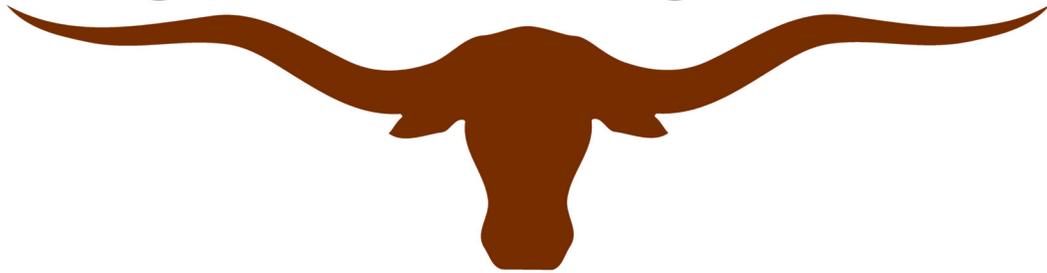
REVENUES:

Sales Tax Revenue	\$46,304,344
School Security Initiative Revenue	4,512,439
Interest on Investments	344,911
Miscellaneous Revenue	<u>164,274</u>
TOTAL REVENUE	\$51,325,968
Uses/(Source) of Fund balance	<u>\$5,234,722</u>
TOTAL SOURCE OF FUNDS	\$56,560,690

EXPENDITURES:

Personal Services	\$29,585,190
Supplies	3,427,566
Contractual Services	<u>22,782,434</u>
TOTAL RECURRING EXPENSES	\$55,795,190
TOTAL CAPITAL OUTLAY	<u>\$765,500</u>
TOTAL EXPENDITURES	\$56,560,690

FORT WORTH



**PROJECTED
FY2012 FUND BALANCE
CRIME CONTROL AND PREVENTION DISTRICT FUND**

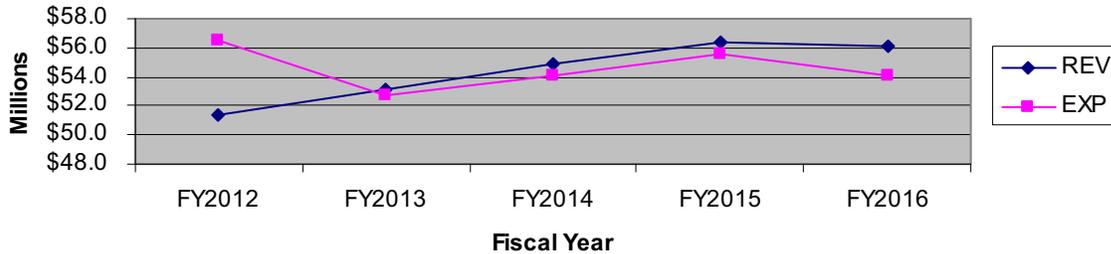
Unreserved Fund Balance as of 9/30/11*	\$ 27,780,146
Plus: Projected Revenues	\$51,325,968
Less: Projected Expenditures	(\$56,560,690)
Unreserved Fund Balance as of 9/30/12	\$22,545,424

* Preliminary fund balance due to pending audit of fund balances

**CRIME CONTROL PREVENTION DISTRICT FUND FIVE YEAR FORECAST
FISCAL YEAR 2012 THROUGH 2016**

	FY2012 Adopted	FY2013 Projected	FY2014 Projected	FY2015 Projected	FY2016 Projected
Beginning Fund Balance	\$27,780,146	\$22,545,424	\$22,985,315	\$23,669,444	\$24,374,097
Revenues*					
Interest earned on investments	\$344,911	\$344,911	\$344,911	\$344,911	\$344,911
Sales Tax	\$46,304,344	\$48,133,366	\$49,808,407	\$51,302,659	\$52,841,739
Reimbursement from other agencies	\$4,512,439	\$4,512,439	\$4,512,439	\$4,512,439	\$2,707,463
Other Revenue	<u>\$164,274</u>	<u>\$164,274</u>	<u>\$164,274</u>	<u>\$164,274</u>	<u>\$164,274</u>
Total Revenue	\$51,325,968	\$53,154,990	\$54,830,031	\$56,324,283	\$56,058,387
Total Resources	\$79,106,114	\$75,700,413	\$77,815,346	\$79,993,727	\$80,432,484
Expenditures					
Personnel Services	\$29,585,190	\$26,459,978	\$27,281,553	\$29,794,209	\$29,160,207
Supplies	\$3,427,566	\$3,496,117	\$3,583,520	\$3,691,026	\$3,801,756
Contractual	\$22,782,434	\$15,882,434	\$15,532,434	\$15,532,434	\$15,532,434
Capital	<u>\$765,500</u>	<u>\$6,876,569</u>	<u>\$7,748,395</u>	<u>\$6,601,962</u>	<u>\$5,595,074</u>
Total Expenditures	\$56,560,690	\$52,715,098	\$54,145,902	\$55,619,630	\$54,089,471
Projected Variance	(\$5,234,722)	\$439,892	\$684,129	\$704,653	\$1,968,916
Projected Fund Balance	\$22,545,424	\$22,985,315	\$23,669,444	\$24,374,097	\$26,343,013
Reserve Requirement (37%)	\$20,644,220	\$16,960,256	\$17,167,078	\$18,136,537	\$17,942,927
Excess/(Deficit)	\$1,901,203	\$6,025,060	\$6,502,366	\$6,237,560	\$8,400,086

**CRIME CONTROL PREVENTION DISTRICT FUND
PROJECTED REVENUES AND EXPENDITURES**



**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
<u>Violent Crime and Gangs</u>						
Crime Response Teams	\$5,477,375	\$5,783,972	\$6,613,017	\$6,613,017	\$7,506,709	\$6,714,115
Strategic Operations Fund	598,768	518,535	691,943	\$691,943	785,453	666,933
Expanded Narcotics Investigation	859,611	992,085	1,218,768	\$1,218,768	1,383,474	1,368,302
Gang Unit	1,181,672	1,233,726	1,437,518	\$1,437,518	1,631,786	1,483,775
Crime Prevention Agency Partnership	175,000	174,998	140,000	\$140,000	158,920	175,000
Comin' Up Program	182,987	358,011	286,409	\$286,409	325,115	326,570
Gang Graffiti Abatement	423,491	376,827	486,290	\$486,290	370,145	464,627
Crime Stoppers	75,000	75,000	60,000	\$60,000	68,108	75,000
Stockyards Detail	95,489	95,555	84,843	\$84,843	96,309	97,934
Family Advocacy Center	0	0	0	\$0	0	300,000
Homeland Security	<u>1,321,320</u>	<u>1,246,989</u>	<u>1,294,697</u>	<u>1,294,697</u>	<u>1,469,664</u>	<u>0</u>
Sub-Total	\$10,390,713	\$10,855,698	\$12,313,485	\$12,313,485	\$13,795,683	\$11,672,256
<u>Neighborhood Crime</u>						
Neighborhood Patrol Officers	\$5,794,223	\$6,025,687	\$6,838,407	\$6,838,407	\$7,762,558	\$7,074,276
Neighborhood Policing Districts	2,407,778	2,728,632	2,489,817	\$2,489,817	2,826,293	2,698,328
CODE BLUE	323,731	290,072	409,499	\$409,499	464,839	361,201
Police Storefronts	63,886	46,625	65,246	\$65,246	74,063	44,993
Parks Community Policing	648,477	508,771	638,649	\$638,649	486,115	794,073
Crime Prevention Program	189,534	158,064	162,000	\$191,256	183,893	200,000
GBLT Citizens Police Academy	0	0	0	\$0	0	5,693
<u>Deaf Citizens Academy</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>21,773</u>
Sub-Total	\$9,427,629	\$9,757,851	\$10,603,618	\$10,632,874	\$11,797,762	\$11,200,337
<u>School Safety and Youth</u>						
School Security Initiative	\$6,038,407	\$6,648,207	\$7,444,821	\$7,444,821	\$8,450,924	\$7,163,209
After School Program	1,586,413	1,568,317	1,280,000	\$1,280,000	1,452,981	1,600,000
Safe Haven	<u>500,399</u>	<u>496,558</u>	<u>382,843</u>	<u>382,843</u>	<u>434,581</u>	<u>440,005</u>
Sub-Total	\$8,125,219	\$8,713,082	\$9,107,664	\$9,107,664	\$10,338,486	\$9,203,214

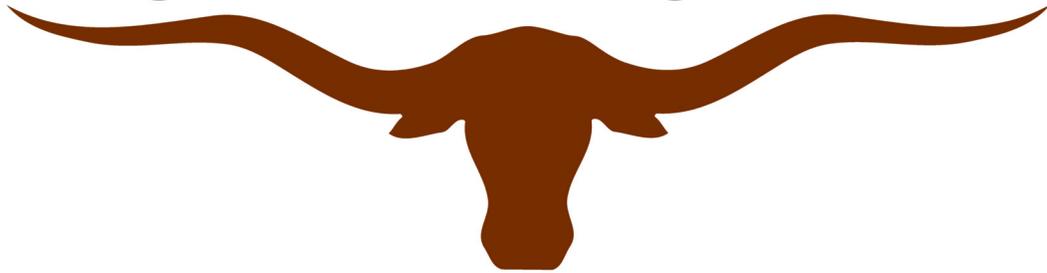
**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
<u>Police Department Enhancements</u>						
Recruit Officer Training	\$3,002,199	\$2,087,392	\$1,384,021	\$3,345,121	\$1,571,059	\$3,293,839
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	\$5,329,547	6,049,789	5,329,547
Increased Jail Costs	2,667,979	2,667,979	2,667,979	\$2,667,979	3,028,533	2,667,979
Replacement of High Mileage Vehicles	3,271,535	5,120,866	2,664,284	\$8,050,334	3,024,339	1,832,119
Special Operations Division Vehicles	476,036	434,353	436,310	\$436,310	495,274	468,972
Police Cadets	86,248	98,350	0	\$0	0	93,574
Special Events Overtime	720,401	657,801	558,628	\$558,628	634,122	726,645
Technology Infrastructure	2,388,250	1,634,456	1,937,755	\$1,937,755	2,199,626	2,158,158
In-Car Video Systems	41,766	0	120,000	\$240,000	136,217	120,000
Mobile Data Computers	207,999	209,574	195,510	\$195,510	221,931	195,510
Crime Lab - DNA	0	0	232,428	\$232,428	263,839	235,239
Helicopter Lease & Equipment	106,838	0	0	\$0	0	0
Police Radio System	300,000	0	0	\$0	0	5,000,000
Elections	3,243	246,915	0	\$0	0	0
Tasers	64,708	65,000	65,000	\$65,000	73,784	80,930
Training Staff	188,772	222,029	223,959	\$223,959	254,225	232,589
Recruitment Budget	22,410	19,994	34,500	\$34,500	39,162	27,000
Background / Applicant Testing	0	0	0	\$0	0	126,630
Facilities Design	9,300,000	0	0	\$350,000	0	0
Motorcycle Replacement Program	0	0	0	\$0	0	136,000
Training Center Purchase	0	0	0	\$0	0	2,200,000
Budget Salary Savings	0	0	(439,848)	(\$439,848)	(499,290)	(439,848)
Sub-Total	\$28,177,931	\$18,794,256	\$15,410,073	\$23,227,223	\$17,492,611	\$24,484,883
Total Expenditures	\$56,121,492	\$48,120,887	\$47,434,840	\$55,281,246	\$53,424,542	\$56,560,690

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
REVENUES**

	ACTUAL FY2009	ACTUAL FY2010	BUDGET FY2011	REVISED BUDGET FY2011	RE-ESTIMATE FY2011	ADOPTED FY2012
Sales Tax Collections	\$44,456,285	\$43,138,973	\$42,237,472	\$42,237,472	\$45,851,501	\$46,304,344
School Security Initiative	3,862,621	4,227,370	4,688,182	\$4,688,182	4,582,065	4,512,439
Interest Earned	720,823	354,826	344,911	\$344,911	267,968	344,911
Miscellaneous Revenue	<u>216,802</u>	<u>249,863</u>	<u>164,274</u>	<u>\$164,274</u>	<u>376,627</u>	<u>164,274</u>
TOTAL	\$49,256,531	\$47,971,032	\$47,434,839	\$47,434,839	\$51,078,161	\$51,325,968

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

POLICE

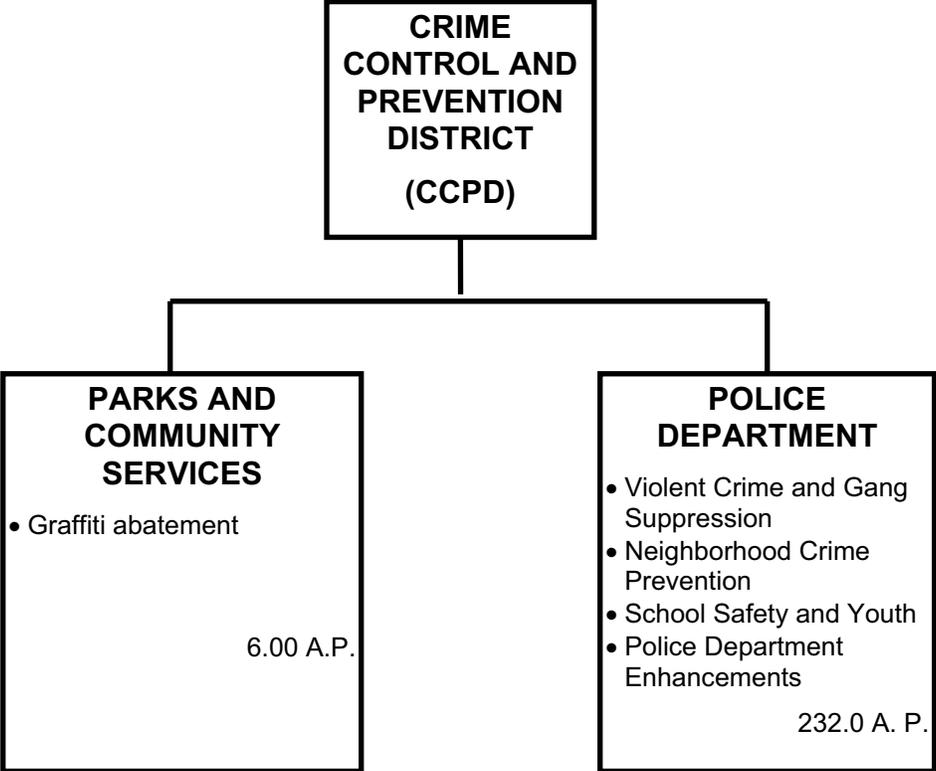
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include: enhanced enforcement activities, crime prevention programs, safety of residence and youth and enhance crime fighting through diverse recruitment, technology and equipment, and capital improvements.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 26,056,097	\$ 27,726,206	\$ 28,681,548	\$ 28,681,548
Supplies	2,241,451	2,431,994	3,384,492	3,384,492
Contractual	14,446,025	14,166,162	22,470,449	22,470,449
Capital Outlay	4,491,716	1,985,538	765,500	765,500
Debt Service	0	0	0	0
Total Expenditures	\$ 47,235,289	\$ 46,309,900	\$ 55,301,990	\$ 55,301,990
Authorized Positions	242.00	248.00	232.00	232.00

CRIME CONTROL AND PREVENTION DISTRICT - 238.00 A. P.



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 123	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 123</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CRIME RESPONSE TEAMS</u>								
0359000	NORTH ZERO TOLERANCE	\$ 1,173,699	\$ 1,325,698	\$ 1,318,881	\$ 1,318,881	12.00	12.00	12.00	12.00
0359001	WEST ZERO TOLERANCE	1,199,431	1,331,509	1,342,610	1,342,610	12.00	12.00	12.00	12.00
0359002	SOUTH ZERO TOLERANCE	1,177,239	1,356,509	1,380,389	1,380,389	12.00	12.00	12.00	12.00
0359003	EAST ZERO TOLERANCE	1,144,586	1,349,885	1,359,145	1,359,145	12.00	12.00	12.00	12.00
0359004	CENTRAL ZERO TOLERANCE	1,088,894	1,249,416	1,313,090	1,313,090	12.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 5,783,849</u>	<u>\$ 6,613,017</u>	<u>\$ 6,714,114</u>	<u>\$ 6,714,114</u>	<u>60.00</u>	<u>60.00</u>	<u>60.00</u>	<u>60.00</u>
	<u>SUPPLEMENTAL POLICE APPROPRIATION</u>								
0359100	CRIME PREVENTION AGENCY PARTNERSHIP	\$ 174,998	\$ 140,000	\$ 175,000	\$ 175,000	0.00	0.00	0.00	0.00
0359101	COMIN' UP PROGRAM	358,011	286,409	326,570	326,570	0.00	0.00	0.00	0.00
0359102	CRIME STOPPERS	75,000	60,000	75,000	75,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 608,009</u>	<u>\$ 486,409</u>	<u>\$ 576,570</u>	<u>\$ 576,570</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>SPECIAL SERVICES BUREAU</u>								
0359200	EXPANDED NARCOTICS INVESTIGATION	\$ 992,085	\$ 1,218,768	\$ 1,368,302	\$ 1,368,302	12.00	12.00	13.00	13.00
0359201	GANG ENFORCEMENT	1,233,726	1,437,518	1,483,775	1,483,775	13.00	13.00	13.00	13.00
0359202	FAMILY ADVOCACY CENTER	0	0	300,000	300,000	0.00	0.00	0.00	0.00
0359203	HOMELAND SECURITY	1,246,989	1,294,697	0	0	11.00	11.00	0.00	0.00
	Sub-Total	<u>\$ 3,472,800</u>	<u>\$ 3,950,983</u>	<u>\$ 3,152,077</u>	<u>\$ 3,152,077</u>	<u>36.00</u>	<u>36.00</u>	<u>26.00</u>	<u>26.00</u>
	<u>N/W FOB</u>								
0359300	NEIGHBORHOOD PATROL OFFICERS	\$ 6,025,687	\$ 6,838,407	\$ 7,074,276	\$ 7,074,276	64.00	64.00	64.00	64.00
	Sub-Total	<u>\$ 6,025,687</u>	<u>\$ 6,838,407</u>	<u>\$ 7,074,276</u>	<u>\$ 7,074,276</u>	<u>64.00</u>	<u>64.00</u>	<u>64.00</u>	<u>64.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICTS</u>								
0359401	CENTRAL NPD2	\$ 271	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0359402	NPD3	143	0	0	0	0.00	0.00	0.00	0.00
0359406	NPD8	247	0	0	0	0.00	0.00	0.00	0.00
0359407	NPD10	1,041	0	0	0	0.00	0.00	0.00	0.00
0359410	CENTRAL POLICE SUPPORT	574,210	578,061	623,986	623,986	4.00	4.00	4.00	4.00
0359411	NORTH POLICE SUPPORT	588,742	630,802	575,278	575,278	4.00	4.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0359412	EAST POLICE SUPPORT	627,722	365,363	448,655	448,655	2.00	2.00	2.00	2.00
0359413	SOUTH POLICE SUP- PORT	434,684	483,844	566,540	566,540	2.00	2.00	2.00	2.00
0359414	WEST POLICE SUPPORT	501,572	431,746	483,869	483,869	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 2,728,632</u>	<u>\$ 2,489,816</u>	<u>\$ 2,698,328</u>	<u>\$ 2,698,328</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>NEIGHBORHOOD CRIME</u>								
0359500	CODE BLUE	\$ 290,072	\$ 409,499	\$ 361,201	\$ 361,201	0.00	0.00	0.00	0.00
0359501	POLICE STOREFRONTS	46,625	65,246	44,993	44,993	0.00	0.00	0.00	0.00
0359504	CRIME PREVENTION PROGRAM	158,064	162,000	200,000	200,000	0.00	0.00	0.00	0.00
0359506	GBLT CITIZENS POLICE ACADEMY	0	0	5,693	5,693	0.00	0.00	0.00	0.00
0359507	DEAF & HARD OF HEAR- ING CITIZENS POLICE ACADEMY	0	0	21,773	21,773	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 494,761</u>	<u>\$ 636,745</u>	<u>\$ 633,660</u>	<u>\$ 633,660</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SCHOOL SAFETY AND YOUTH</u>								
0359600	SCHOOL SECURITY INI- TIATIVE	\$ 6,648,207	\$ 7,444,821	\$ 7,163,209	\$ 7,163,209	66.00	69.00	63.00	63.00
0359601	AFTER SCHOOL PRO- GRAM	1,568,317	1,280,000	1,600,000	1,600,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,216,524</u>	<u>\$ 8,724,821</u>	<u>\$ 8,763,209</u>	<u>\$ 8,763,209</u>	<u>66.00</u>	<u>69.00</u>	<u>63.00</u>	<u>63.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>TRAINING</u>								
0359700	RECRUIT OFFICER TRAINING	\$ 2,087,392	\$ 1,384,021	\$ 3,293,839	\$ 3,293,839	0.00	0.00	0.00	0.00
0359701	TRAINING	222,029	223,959	232,589	232,589	2.00	2.00	2.00	2.00
0359702	RECRUITMENT	19,994	34,500	27,000	27,000	0.00	0.00	0.00	0.00
0359703	BACKGROUNDS/APPLICANT TESTING	0	0	126,630	126,630	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,329,415</u>	<u>\$ 1,642,480</u>	<u>\$ 3,680,058</u>	<u>\$ 3,680,058</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>PD ENHANCEMENTS</u>								
0359800	CIVIL SERVICE PAY PLAN	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	0.00	0.00	0.00	0.00
0359801	INCREASED JAIL COSTS	2,667,979	2,667,979	2,667,979	2,667,979	0.00	0.00	0.00	0.00
0359802	REPLACEMENT OF HIGH-MILEAGE VEHICLES	5,120,866	2,664,284	1,832,119	1,832,119	0.00	0.00	0.00	0.00
0359803	SPECIAL OPERATIONS DIVISION VEHICLES	434,353	436,310	468,972	468,972	0.00	0.00	0.00	0.00
0359804	POLICE CADETS	98,350	0	93,574	93,574	0.00	0.00	0.00	0.00
0359805	SPECIAL EVENTS OVERTIME	657,801	558,628	726,645	726,645	0.00	0.00	0.00	0.00
0359806	TECHNOLOGY INFRASTRUCTURE	1,634,456	1,937,755	2,158,158	2,158,158	0.00	0.00	0.00	0.00
0359807	MOBILE DATA COMPUTERS/CAD	209,574	195,510	195,510	195,510	0.00	0.00	0.00	0.00
0359808	SAFE HAVEN	496,558	382,843	440,005	440,005	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0359810	CRIME LAB - DNA	0	232,428	235,239	235,239	0.00	3.00	3.00	3.00
0359812	POLICE RADIO SYSTEM	0	0	5,000,000	5,000,000	0.00	0.00	0.00	0.00
0359814	ELECTION COSTS	246,915	0	0	0	0.00	0.00	0.00	0.00
0359815	TASERS	65,000	65,000	80,930	80,930	0.00	0.00	0.00	0.00
0359816	IN-CAR VIDEO SYSTEMS	0	120,000	120,000	120,000	0.00	0.00	0.00	0.00
0359818	SALARY ADJUSTMENTS	0	-439,848	-439,848	-439,848	0.00	0.00	0.00	0.00
0359822	STOCKYARDS DETAIL	95,555	84,843	97,934	97,934	0.00	0.00	0.00	0.00
0359823	MOTORCYCLE REPLACEMENT PROGRAM	0	0	136,000	136,000	0.00	0.00	0.00	0.00
0359824	TRAINING CENTER PURCHASE	0	0	2,200,000	2,200,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 17,056,954	\$ 14,235,279	\$ 21,342,764	\$ 21,342,764	0.00	3.00	3.00	3.00
	<u>STRATEGIC OPERATIONS</u>								
0359900	NORTH SOF	\$ 49,114	\$ 97,014	\$ 100,270	\$ 100,270	0.00	0.00	0.00	0.00
0359901	WEST SOF	26,830	97,014	100,271	100,271	0.00	0.00	0.00	0.00
0359902	SOUTH SOF	60,637	97,014	100,271	100,271	0.00	0.00	0.00	0.00
0359903	EAST SOF	173,021	120,535	100,271	100,271	0.00	0.00	0.00	0.00
0359904	SSB SOF	139,509	133,277	128,919	128,919	0.00	0.00	0.00	0.00
0359905	CENTRAL SOF	69,424	97,014	100,271	100,271	0.00	0.00	0.00	0.00

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DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
0359906	OSB SOF	0	50,075	36,661	36,661	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 518,535</u>	<u>\$ 691,943</u>	<u>\$ 666,934</u>	<u>\$ 666,934</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 47,235,289	\$ 46,309,900	\$ 55,301,990	\$ 55,301,990	242.00	248.00	232.00	232.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

PARKS AND COMMUNITY SERVICES

FUND/CENTER

GR79/0800511:0808080

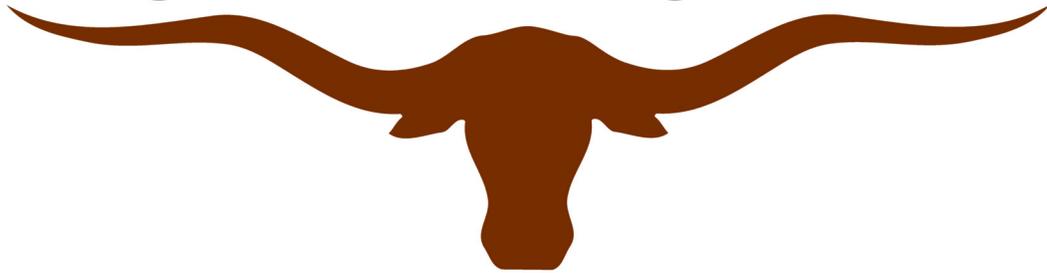
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks as well as for the planning and administration of various recreation and human services programs that the City offers.

Parks and community policing and security and graffiti abatement are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. It is important that the public also have available quality of life amenities, including libraries, entertainment, and parks. People will use these amenities, particularly the parks, only if they feel safe in them. Graffiti, if left unabated, breeds even more graffiti and potential violent conflict among the gangs that spread it.

Allocations	Actual FY2010	Adopted FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Personnel Services	\$ 616,168	\$ 769,270	\$ 903,642	\$ 903,642
Supplies	25,895	40,683	43,074	43,074
Contractual	243,535	314,987	311,985	311,985
Capital Outlay	0	0	0	0
Total Expenditures	\$ 885,598	\$ 1,124,940	\$ 1,258,701	\$ 1,258,701
Authorized Positions	6.00	6.00	6.00	6.00

FORT WORTH



SIGNIFICANT BUDGET CHANGES

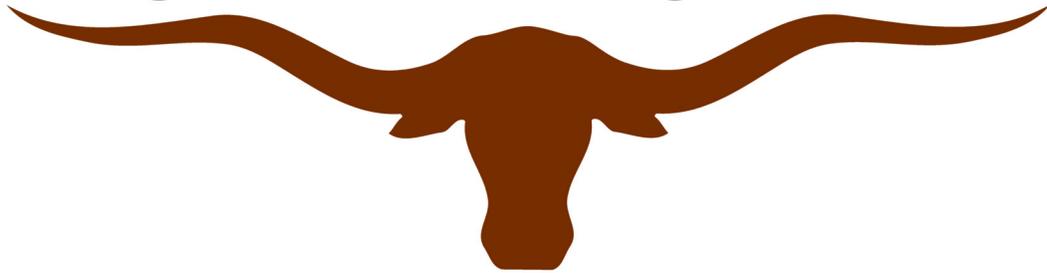
DEPARTMENT:	FUND/CENTER
POLICE	GR79/0359000:0359904:0800511:0808040

CHANGES FROM FY2011 ADOPTED TO FY2012 ADOPTED

FY2011 ADOPTED:	\$47,434,839	A.P.	254.0
FY2012 ADOPTED:	\$56,560,690	A.P.	238.0

- A) The adopted budget decreases by (\$1,376,124) and 11 authorized positions for the transfer of Homeland Security to the General Fund as a part of the five-year plan to reduce the number of positions in CCPD, and decreases by (\$429,259) and five authorized positions from the School Security Initiative that were transferred to the General Fund as a result of reduced revenue from school districts.
- B) The adopted budget increases by \$7,200,000 in transfers out for a transfer of \$5,000,000 to the Information Technology Fund to upgrade the public safety radio system, and for a loan of \$2,200,000 to the General Fund to support the purchase of property for the new police academy.
- C) The adopted budget increases by \$2,862,131 for costs associated with the final implementation of the FY2012 Civil Service Compensation plan which included contractually required salary increases for Police Civil Service employees.
- D) The adopted budget decreases by (\$1,220,083) based on the department's vehicle replacement plan.
- E) The adopted budget decreases by (\$838,966) for an additional contribution to Retiree Healthcare. The FY2011 budget allocation was based on a five-year timeframe to fund the trust fund for retiree healthcare. Since that time, the trust funding timeframe has been extended to twenty years. This year's allocation has been reduced to meet the twenty year funding plan.
- F) The adopted budget increases by \$817,747 to fund departmental computer replacements.
- G) The adopted budget increases by \$817,464 to fund training for 70 recruits needed to fill vacant positions.
- H) The adopted budget increases by \$635,145 for miscellaneous contractual costs, including after school programs.
- I) The adopted budget increases by \$607,591 for minor equipment, including equipment to outfit replacement vehicles and new equipment for Police Academy graduates.
- J) The adopted budget increases by \$512,436 or group health based on plan migration, turnover, and a 10.44% increase in the city's contribution to group health.
- K) The adopted budget decreases by (\$316,120) in information technology supplies for the anticipated acquisition of computer-related services.
- L) The adopted budget increases by \$300,000 to support the new Family Advocacy Center. This center will streamline services for victims of domestic violence and provide a centralized location for victims to report an incident, receive medical, legal and counseling services, and have access to on-site professionals such as child protective service workers, law enforcement, prosecution and victim advocate specialists.
- M) The adopted budget increases by \$228,133 for motor vehicle fuel based on projected usage.
- N) The adopted budget increases by \$136,000 to fund the purchase of Police Motorcycles.

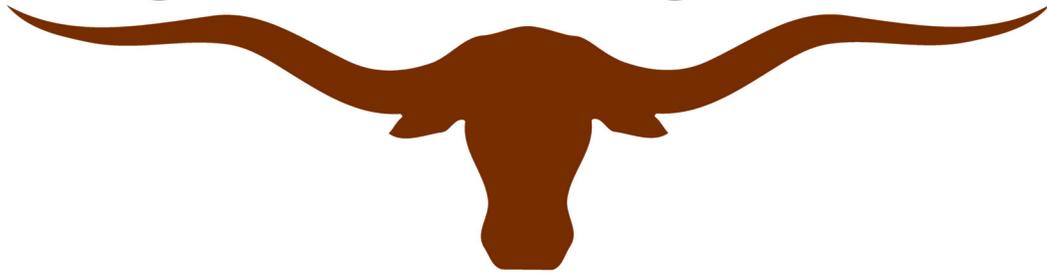
FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012	Adopted Budget FY2010	Adopted Budget FY2011	Proposed Budget FY2012	Adopted Budget FY2012
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	LATE NIGHT PROGRAM	\$ 387,404	\$ 493,195	\$ 648,370	\$ 648,370	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 387,404</u>	<u>\$ 493,195</u>	<u>\$ 648,370</u>	<u>\$ 648,370</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	BOTANIC GARDEN	\$ 121,367	\$ 145,454	\$ 145,704	\$ 145,704	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 121,367</u>	<u>\$ 145,454</u>	<u>\$ 145,704</u>	<u>\$ 145,704</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808040	GRAFFITI ABATEMENT	\$ 376,827	\$ 486,291	\$ 464,627	\$ 464,627	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 376,827</u>	<u>\$ 486,291</u>	<u>\$ 464,627</u>	<u>\$ 464,627</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 885,598	\$ 1,124,940	\$ 1,258,701	\$ 1,258,701	6.00	6.00	6.00	6.00

FORT WORTH





FY2012 SALARY SCHEDULE

On September 20, 2011, the City Council approved the fiscal year 2011/2012 budget. General employees were approved to receive a 3% across the board pay increase. Police and Fire Civil Service will receive their increases in accordance with the Police Meet and Confer Agreement and the Fire Collective Bargaining Contract.

I. Non-Exempt Employees (Non-Civil Service)

- Non-exempt employees (non-civil service) will receive a 3% across the board salary increase.
- Non-exempt employees (non-civil service) will not receive any step increases.

II. Exempt Employees (Non-Civil Service)

- Exempt employees will receive a 3% across the board salary increase.

III. Sworn Police

- Sworn Police salary increases will be in accordance with their Meet and Confer Agreement between the City of Fort Worth and the Fort Worth Police Officers Association.

IV. Sworn Fire

- Fire Civil Service employees will receive salary and special pay increases in accordance with collective bargaining contract between the City of Fort Worth and the Fort Worth Professional Firefighters Association.

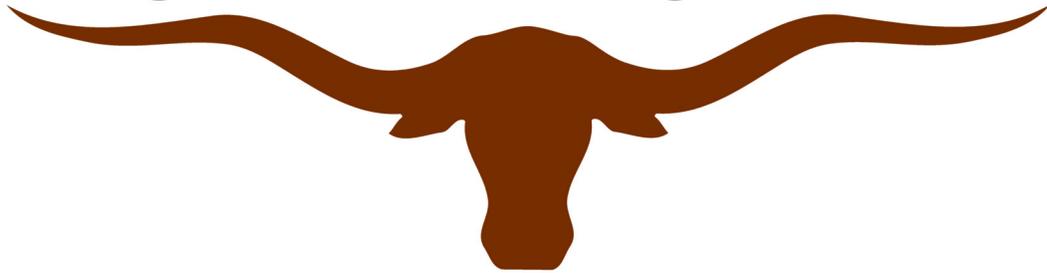
V. Temporary, Seasonal and Less Than Part-Time Employees

- Temporary, Seasonal and Less Than Part-Time employees will not receive a salary increase.

VI. Council Aides

- Council Aides will receive a 3% across the board salary increase.

FORT WORTH



2012 Title/Classification	PEOPLE SOFT						Range Adjustment
	Job Code	Grade	FLSA	Minimum	Maximum		
Account Technician	1024	114	N	15.62	22.03		3%
Accountant	1130	213	E	20.41	32.66		3%
Accounting Manager/Controller	1220	225	E	36.64	58.62		3%
Accounting Services Supervisor	1289	219	E	27.35	43.75		3%
Accounts Payable Supervisor	1291	215	E	22.51	36.01		3%
Acting Assistant City Manager	1264	311	E	60.34	99.56		3%
Administrative Assistant	1022	116	N	17.22	24.29		3%
Administrative Secretary	1336	113	N	14.87	20.98		3%
Administrative Services Mgr	1183	221	E	30.15	48.23		3%
Administrative Technician	1335	114	N	15.62	22.03		3%
Administrator - Sustainability	1522	219	E	27.35	43.75		3%
Adult Basketball Official	1011	ZZZ	N	20.00 per game			0%
Adult Flag Football Official	1010	ZZZ	N	20.00 per game			0%
Adult Softball Official	1012	ZZZ	N	15.00 per game			0%
Adult Volleyball Official	1009	ZZZ	N	16.00 per game			0%
Airport Manager	1036	220	E	28.72	45.95		3%
Airport Operations Coord	1043	210	E	17.63	28.21		3%
Airport Operations Officer	1512	116	N	17.22	24.29		3%
Airport Supervisor	1525	212	E	19.45	31.12		3%
Airport Systems Director	1033	309	E	54.98	90.72		3%
Alarm Enforcement Technician	1490	115	N	16.40	23.13		3%
Animal Control Manager	1209	218	E	26.05	41.67		3%
Animal Control Officer	1493	114	N	15.62	22.03		3%
Animal Control Supervisor	1063	213	E	20.41	32.66		3%
Animal Cruelty Investigator	1495	118	N	18.98	26.77		3%
Animal Services Administrator	1205	221	E	30.15	48.23		3%
Animal Shelter Technician	1416	109	N	12.22	17.24		3%
Arborist	1415	109	N	12.22	17.24		3%
Architectural Services Mgr	1208	223	E	33.24	53.18		3%
Assistant Building Official	1294	219	E	27.35	43.75		3%
Assistant City Manager	1263	311	E	60.34	99.56		3%
Assistant Fire Director	1504	305	E	43.88	72.40		3%
Assistant Pool Manager	1477	ZZZ	N	10.00			0%
Assistant To City Manager	1260	301	E	31.90	52.63		3%
Assistant To The Mayor	1165	213	E	20.41	32.66		3%
Associate Planner	1359	116	N	17.22	24.29		3%
Asst Airport Systems Director	1252	303	E	39.89	65.82		3%
Asst Budget & Mgmt Srvc Dir	1232	303	E	39.89	65.82		3%
Asst City Attorney I	1007	221	E	30.15	48.23		3%
Asst City Attorney II	1509	223	E	33.24	53.18		3%
Asst City Auditor	1236	303	E	39.89	65.82		3%
Asst City Secretary	1233	303	E	39.89	65.82		3%
Asst City Treasurer	1292	215	E	22.51	36.01		3%
Asst Code Compliance Dir	1239	303	E	39.89	65.82		3%
Asst Communication Shift Supv	1485	121	N	21.97	30.99		3%
Asst Community Relations Dir	1244	303	E	39.89	65.82		3%
Asst Customer Service Manager	1071	215	E	22.51	36.01		3%
Asst Econ & Comm Develop Dir	1238	303	E	39.89	65.82		3%
Asst Environmental Mgmt Director	1246	305	E	43.88	72.40		3%
Asst Equipment Serv Director	1245	303	E	39.89	65.82		3%
Asst Field Operations Supv	1059	214	E	21.43	34.30		3%
Asst Finance Director	1234	303	E	39.89	65.82		3%
Asst Golf Professional	1381	114	N	15.62	22.03		3%
Asst Governmental Affairs Coord	1251	305	E	43.88	72.40		3%
Asst Housing Director	1247	303	E	39.89	65.82		3%
Asst Human Resources Director	1240	303	E	39.89	65.82		3%
Asst ITS Dir-Business Serv	1256	303	E	39.89	65.82		3%
Asst ITS Dir-Operations	1255	305	E	43.88	72.40		3%
Asst Library Director	1257	303	E	39.89	65.82		3%
Asst Municipal Court Serv Dir	1241	303	E	39.89	65.82		3%
Asst Parks/Community Serv Dir	1250	305	E	43.88	72.40		3%
Asst Parts/Materials Supv	1435	117	N	18.08	25.50		3%
Asst Planning/Development Dir	1249	303	E	39.89	65.82		3%
Asst Plans Examiner Supv	1053	215	E	22.51	36.01		3%
Asst Police Director	1235	305	E	43.88	72.40		3%

2012 Title/Classification	PEOPLE SOFT					
	Job Code	Grade	FLSA	Minimum	Maximum	Range Adjustment
Asst Pub Fac/Events Mrktng Dir	1253	301	E	31.90	52.63	3%
Asst Pub Facilities/Events Dir	1254	303	E	39.89	65.82	3%
Asst Public Safety Support Mgr	1321	220	E	28.72	45.95	3%
Asst Survey Superintendent	1306	218	E	26.05	41.67	3%
Asst TPW Superintendent	1307	219	E	27.35	43.75	3%
Asst Trans/Public Works Dir	1248	305	E	43.88	72.40	3%
Asst Water Director	1258	305	E	43.88	72.40	3%
Asst Water Systems Supt	1074	219	E	27.35	43.75	3%
Athletic Coordinator	1314	216	E	23.63	37.80	3%
Athletics Program Assistant	1515	ZZZ	N	11.00 per hour		0%
Audio/Visual Specialist	1422	110	N	12.84	18.11	3%
Audit Investigator	1132	219	E	27.35	43.75	3%
Audit Manager	1189	223	E	33.24	53.18	3%
Auditor	1133	215	E	22.51	36.01	3%
Auto Body Repairer	1411	113	N	14.87	20.98	3%
Benefits Administrator	1179	226	E	38.47	61.55	3%
Budget Manager	1171	223	E	33.24	53.18	3%
Budget Officer	1506	305	E	43.88	72.40	3%
Building Official	1188	227	E	40.40	64.63	3%
Building Services Supervisor	1057	216	E	23.63	37.80	3%
Business Comm/Develop Coord	1167	220	E	28.72	45.95	3%
Business Comm/Development Mgr	1166	223	E	33.24	53.18	3%
Business Diversity Coord	1164	219	E	27.35	43.75	3%
Buyer	1095	212	E	19.45	31.12	3%
Cable Producer/Director	1046	210	E	17.63	28.21	3%
Cable Services Manager	1225	218	E	26.05	41.67	3%
Cable Services Supervisor	1329	215	E	22.51	36.01	3%
Capital Projects Manager	1170	225	E	36.64	58.62	3%
Chemist	1124	213	E	20.41	32.66	3%
Chief Deputy City Marshal	1051	219	E	27.35	43.75	3%
Chief Helicopter Pilot	1217	219	E	27.35	43.75	3%
Chief Judge	1080	307	E	50.01	82.51	3%
Chief Prosecutor	1528	221	E	30.15	48.23	3%
City Attorney	1042	318	E	74.30	122.60	3%
City Auditor	1078	307	E	50.01	82.51	3%
City Council Member	1017	ZZZ	E	25,000		0%
City Forester	1315	221	E	30.15	48.23	3%
City Manager	1077	318	E	74.30	122.60	3%
City Marshal	1243	303	E	39.89	65.82	3%
City Secretary	1079	307	E	50.01	82.51	3%
City Traffic Engineer	1198	226	E	38.47	61.55	3%
City Treasurer	1173	223	E	33.24	53.18	3%
Clerical Supervisor	1048	208	E	15.99	25.57	3%
Clerk Of Municipal Court	1242	303	E	39.89	65.82	3%
Code Compliance Director	1270	307	E	50.01	82.51	3%
Code Compliance Officer	1487	117	N	18.08	25.50	3%
Code Compliance Technician	1488	112	N	14.16	19.98	3%
Code Enforcement Supervisor	1056	217	E	24.81	39.70	3%
Code Enforcement Supt	1191	219	E	27.35	43.75	3%
Communication Coordinator	1126	221	E	30.15	48.23	3%
Communication Officer	1505	216	E	23.63	37.80	3%
Communication Shift Supv	1486	122	N	23.07	32.55	3%
Community Center Aide	1412	109	N	12.22	17.24	3%
Community Center Coordinator	1312	218	E	26.05	41.67	3%
Community Center Supervisor	1065	215	E	22.51	36.01	3%
Community Counselor	1150	213	E	20.41	32.66	3%
Community Health Supervisor	1317	215	E	22.51	36.01	3%
Community Operations Manager	1211	223	E	33.24	53.18	3%
Community Outreach Worker	1345	108	N	11.64	16.41	3%
Community Relations Director	1273	307	E	50.01	82.51	3%
Community Services Manager	1214	222	E	31.65	50.65	3%
Computer Forensic Examiner	1524	221	E	30.15	48.23	3%
Conservation Specialist	1109	215	E	22.51	36.01	3%
Construction Inspection Supv	1305	218	E	26.05	41.67	3%
Construction Inspector I	1366	116	N	17.22	24.29	3%
Construction Inspector II	1367	119	N	19.92	28.10	3%
Construction Superintendent	1187	220	E	28.72	45.95	3%
Consumer Health Manager	1201	220	E	28.72	45.95	3%
Consumer Health Specialist	1378	119	N	19.92	28.10	3%
Consumer Health Supervisor	1308	217	E	24.81	39.70	3%

2012 Title/Classification	PEOPLE SOFT						Range Adjustment
	Job Code	Grade	FLSA	Minimum	Maximum		
Contract Compliance Specialist	1105	212	E	19.45	31.12	3%	
Contract Compliance Technician	1375	111	N	13.48	19.02	3%	
Contract Services Admin	1184	221	E	30.15	48.23	3%	
Council Aide	1016	ZZZ	E	25.50		3%	
Courier	1400	114	N	15.62	22.03	3%	
Court Interpreter	1355	115	N	16.40	23.13	3%	
Court Reporter	1353	118	N	18.98	26.77	3%	
Crime Analyst	1119	212	E	19.45	31.12	3%	
Crime Lab Qa Coordinator	1320	220	E	28.72	45.95	3%	
Criminal Intelligence Analyst	1094	221	E	30.15	48.23	3%	
Cross Connection Tech Supv	1513	215	E	22.51	36.01	3%	
Cross Connection Technician	1425	118	N	18.98	26.77	3%	
Custodial Services Supv	1451	112	N	14.16	19.98	3%	
Custodian	1020	107	N	11.09	15.64	3%	
Customer Service Info Spec	1340	116	N	17.22	24.29	3%	
Customer Service Manager	1227	219	E	27.35	43.75	3%	
Customer Service Rep I	1023	111	N	13.48	19.02	3%	
Customer Service Rep II	1339	112	N	14.16	19.98	3%	
Customer Service Supervisor	1070	213	E	20.41	32.66	3%	
Data Reporting Shift Supv	1067	211	E	18.52	29.63	3%	
Data Reporting Supervisor	1066	213	E	20.41	32.66	3%	
Data Reporting Technician	1346	113	N	14.87	20.98	3%	
Database Administrator	1160	112	E	30.15	51.25	3%	
Deputy Chief Judge	1081	224	E	34.90	55.84	3%	
Deputy City Attorney	1035	307	E	50.01	82.51	3%	
Deputy City Marshal	1047	120	N	20.92	29.51	3%	
Deputy Court Clerk	1052	215	E	22.51	36.01	3%	
Deputy Department Director	1259	307	E	50.01	82.51	3%	
Deputy Director - PMO	1519	233	E	54.13	86.60	3%	
Development Gas Well Inspector	1373	120	N	20.92	29.51	3%	
Development Inspection Supv	1055	216	E	23.63	37.80	3%	
Development Inspector	1372	118	N	18.98	26.77	3%	
Development Project Coord	1303	217	E	24.81	39.70	3%	
Development Services Admin	1190	223	E	33.24	53.18	3%	
Director - PMO	1518	309	E	54.98	90.72	3%	
District Superintendent	1210	222	E	31.65	50.65	3%	
Drover	1417	111	N	13.48	19.02	3%	
Economic Development Manager	1510	225	E	36.64	58.62	3%	
Economic Development Spec	1128	215	E	22.51	36.01	3%	
EDP Audit Manager	1516	225	E	36.64	58.62	3%	
EDP Auditor	1511	221	E	30.15	48.23	3%	
Electronics Technician	1384	112	N	14.16	19.98	3%	
Eligibility Specialist	1361	112	N	14.16	19.98	3%	
Emergency Management Coord	1219	220	E	28.72	45.95	3%	
Emergency Management Officer I	1091	212	E	19.45	31.12	3%	
Emergency Mgmt Officer II	1092	216	E	23.63	37.80	3%	
Engineering Manager	1196	225	E	36.64	58.62	3%	
Engineering Program Admin	1298	221	E	30.15	48.23	3%	
Engineering Technician I	1368	114	N	15.62	22.03	3%	
Engineering Technician II	1369	117	N	18.08	25.50	3%	
Environmental Management Dir	1278	307	E	50.01	82.51	3%	
Environmental Program Manager	1206	222	E	31.65	50.65	3%	
Environmental Specialist	1360	120	N	20.92	29.51	3%	
Environmental Supervisor	1311	220	E	28.72	45.95	3%	
Equipment Coordinator	1385	117	N	18.08	25.50	3%	
Equipment Operator	1403	113	N	14.87	20.98	3%	
Equipment Services Crew leader	1439	119	N	19.92	28.10	3%	
Equipment Services Director	1274	309	E	54.98	90.72	3%	
Equipment Services Manager	1304	220	E	28.72	45.95	3%	
Equipment Services Mechanic I	1409	111	N	13.48	19.02	3%	
Equipment Services Mechanic II	1410	114	N	15.62	22.03	3%	
Equipment Services Supervisor	1058	217	E	24.81	39.70	3%	
Equipment Services Technician	1377	109	N	12.22	17.24	3%	
Exec Sect To Mayor/Council	1338	117	N	18.08	25.50	3%	
Executive Asst To City Manager	1266	309	E	54.98	90.72	3%	
Executive Secretary	1337	116	N	17.22	24.29	3%	
Extra Help	varies	ZZZ	N or E	varies		0%	
Facilities Manager	1194	225	E	36.64	58.62	3%	
FD Protection Specialist	1141	218	E	26.05	41.67	3%	
Field Operations Crew leader	1015	117	N	18.08	25.50	3%	

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2012 Title/Classification	PEOPLE SOFT						Range Adjustment
	Job Code	Grade	FLSA	Minimum	Maximum		
Field Operations Supervisor	1060	217	E	24.81	39.70	3%	
Field Operations Supt	1195	221	E	30.15	48.23	3%	
Field Services Representative	1341	112	N	14.16	19.98	3%	
Finance Director	1269	309	E	54.98	90.72	3%	
Financial Reporting Coord	1290	220	E	28.72	45.95	3%	
Financial Services Manager	1176	223	E	33.24	53.18	3%	
Fire Battalion Chief	1028	Y05	N	set by contract			
Fire Captain	1029	Y04	N	set by contract			
Fire Chief	1034	309	E	54.98	90.72	3%	
Fire Deputy Chief	1027	308	E	52.17	86.94	3%	
Fire Division Chief	1532	Y07	N	set by contract			
Fire Engineer	1031	Y02	N	set by contract			
Fire Fighter	1032	Y01	N	set by contract			
Fire Lieutenant	1030	Y03	N	set by contract			
Fire Trainee	1026	FFF	N	18.45	18.45	3%	
Food & Beverage Attendant	1349	100	N	7.88	11.12	3%	
Forensic Division Manager	1185	223	E	33.24	53.18	3%	
Forensic Scientist	1151	215	E	22.51	36.01	3%	
Gardener	1413	112	N	14.16	19.98	3%	
Gas Well Lease Manager	1229	222	E	31.65	50.65	3%	
Golf Cart Attendant	1351	100	N	7.88	11.12	3%	
Golf Course Maint & Ops Supt	1213	221	E	30.15	48.23	3%	
Golf Professional	1064	216	E	23.63	37.80	3%	
Golf Shop Attendant	1347	109	N	12.22	17.24	3%	
Golf Shop Clerk	1352	102	N	8.69	12.26	3%	
Government Affairs Coordinator	1262	307	E	50.01	82.51	3%	
Governmental Affairs Liaison	1293	226	E	38.47	61.55	3%	
Graduate Engineer	1142	217	E	24.81	39.70	3%	
Grants Manager	1169	221	E	30.15	48.23	3%	
Grants Specialist	1039	213	E	20.41	32.66	3%	
Graphic Artist	1357	117	N	18.08	25.50	3%	
Greenhouse Attendant	1414	112	N	14.16	19.98	3%	
Ground Transportation Coord	1300	218	E	26.05	41.67	3%	
Head Lifeguard	1475	ZZZ	N	9.00		0%	
Health Outreach Manager	1204	220	E	28.72	45.95	3%	
Hearing Officer	1083	213	E	20.41	32.66	3%	
Helicopter Mechanic	1419	122	N	23.07	32.55	3%	
Helicopter Pilot	1383	122	N	23.07	32.55	3%	
Historical Curator	1114	214	E	21.43	34.30	3%	
Horse Trainer	1496	112	N	14.16	19.98	3%	
Horticulture Superintendent	1212	221	E	30.15	48.23	3%	
Housing & Eco Develop Director	1265	307	E	50.01	82.51	3%	
Housing Development Specialist	1085	216	E	23.63	37.80	3%	
Housing Director	1275	309	E	54.98	90.72	3%	
Housing Program Manager	1186	222	E	31.65	50.65	3%	
Housing Program Supervisor	1297	216	E	23.63	37.80	3%	
Housing Rehabilitation Tech I	1362	114	N	15.62	22.03	3%	
Housing Rehabilitation Tech II	1364	116	N	17.22	24.29	3%	
Housing/Community Develop MGR	1537	225	E	36.64	58.62	3%	
HRI Specialist	1139	105	E	21.43	36.44	3%	
Human Relations Manager	1222	222	E	31.65	50.65	3%	
Human Relations Specialist	1103	216	E	23.63	37.80	3%	
Human Resources Analyst	1088	215	E	22.51	36.01	3%	
Human Resources Consultant	1090	220	E	28.72	45.95	3%	
Human Resources Coordinator	1296	220	E	28.72	45.95	3%	
Human Resources Director	1271	309	E	54.98	90.72	3%	
Human Resources Manager	1180	223	E	33.24	53.18	3%	
Human Services Coordinator	1316	215	E	22.51	36.01	3%	
Human Services Manager	1215	220	E	28.72	45.95	3%	
Human Services Specialist	1356	115	N	16.40	23.13	3%	
Identification Technician	1497	113	N	14.87	20.98	3%	
Industrial Sewing Technician	1399	112	N	14.16	19.98	3%	
Infrastructure QC Specialist	1127	217	E	24.81	39.70	3%	
Instrumentation/Elect Supv	1076	216	E	23.63	37.80	3%	
Instrumentation/Elect Tech	1394	116	N	17.22	24.29	3%	
Interim City Manager	1267	314	E	66.36	109.50	3%	
Intoxilyzer Operator	1499	113	N	14.87	20.98	3%	
IT Business Planner	1322	109	E	26.05	44.28	3%	
IT Business Systems Coord	1325	109	E	26.05	44.28	3%	
IT Communications Consultant	1326	107	E	23.63	40.17	3%	

2012 Title/Classification	PEOPLE SOFT						Range Adjustment
	Job Code	Grade	FLSA	Minimum	Maximum		
IT Communications Technician	1391	119	N	19.92	28.10	3%	
IT Information Security Analyst	1538	111	E	28.72	48.82	3%	
IT Lead Business Planner	1324	113	E	31.65	53.81	3%	
IT Lead Programmer/Analyst	1159	113	E	31.65	53.81	3%	
IT Manager	1223	113	E	31.65	53.81	3%	
IT Operations Specialist	1388	112	N	14.16	19.98	3%	
IT PC Support Specialist	1387	118	N	18.98	26.77	3%	
IT Programmer/Analyst I	1156	104	E	20.41	34.70	3%	
IT Programmer/Analyst II	1157	107	E	23.63	40.17	3%	
IT Project Consultant	1327	114	E	33.24	56.51	3%	
IT Quality Assurance Coord	1328	110	E	27.35	46.49	3%	
IT Services Specialist	1389	116	N	17.22	24.29	3%	
IT Solutions Director	1283	309	E	54.98	90.72	3%	
IT Supervisor	1069	213	E	20.41	32.66	3%	
IT Tech Support Analyst I	1153	103	E	19.45	33.06	3%	
IT Tech Support Analyst II	1154	106	E	22.51	38.26	3%	
IT Technician	1393	112	N	14.16	19.98	3%	
JC Office Aide I	1470	ZZZ	N	7.47		0%	
JC Office Aide II	1471	ZZZ	N	8.24		0%	
JC Sr Office Aide	1472	ZZZ	N	9.06		0%	
Jury Coordinator	1354	115	N	16.40	23.13	3%	
Labor Relations Manager	1228	223	E	33.24	53.18	3%	
Laboratory Asst	1380	111	N	13.48	19.02	3%	
Laboratory Supervisor	1310	217	E	24.81	39.70	3%	
Lake Worth Coordinator	1161	217	E	24.81	39.70	3%	
Land Agent	1101	215	E	22.51	36.01	3%	
Landscape Architect	1146	215	E	22.51	36.01	3%	
Landscape Architect Manager	1526	223	E	33.24	53.18	3%	
Landscape Architect Supervisor	1313	220	E	28.72	45.95	3%	
Latent Print Examiner	1501	124	N	25.44	35.88	3%	
Latent Print Technician	1500	116	N	17.22	24.29	3%	
Legal Secretary	1334	114	N	15.62	22.03	3%	
Librarian	1120	212	E	19.45	31.12	3%	
Librarian Manager	1216	221	E	30.15	48.23	3%	
Librarian Supervisor	1319	218	E	26.05	41.67	3%	
Library Assistant I	1386	113	N	14.87	20.98	3%	
Library Assistant II	1392	115	N	16.40	23.13	3%	
Library Director	1284	309	E	54.98	90.72	3%	
Library Materials Coordinator	1122	219	E	27.35	43.75	3%	
Library Page	1348	107	N	11.09	15.64	3%	
Lifeguard	1474	ZZZ	N	8.25		0%	
Loan Services Representative	1365	117	N	18.08	25.50	3%	
M/WBE Program Coordinator	1168	219	E	27.35	43.75	3%	
Maintenance Worker	1021	109	N	12.22	17.24	3%	
Management Analyst I	1087	213	E	20.41	32.66	3%	
Management Analyst II	1040	217	E	24.81	39.70	3%	
Mayor	1018	ZZZ	E	29,000		0%	
Mayor Pro Tem	1428	ZZZ	E	25,000		0%	
Media Services Specialist	1371	117	N	18.08	25.50	3%	
Meter Services Technician	1424	112	N	14.16	19.98	3%	
Microbiologist	1111	213	E	20.41	32.66	3%	
Municipal Court Services Dir	1272	307	E	50.01	82.51	3%	
Municipal Judge	1082	222	E	31.65	50.65	3%	
Natural Scientist	1115	214	E	21.43	34.30	3%	
Natural Scientist Supervisor	1116	217	E	24.81	39.70	3%	
Nature Center Manager	1202	221	E	30.15	48.23	3%	
Office Assistant I	1333	108	N	11.64	16.41	3%	
Office Assistant II	1025	109	N	12.22	17.24	3%	
Paralegal	1533	115	N	16.40	23.13	3%	
Parking Operations Manager	1536	220	E	28.72	45.95	3%	
Parks/Community Services Dir	1280	309	E	54.98	90.72	3%	
Parts Expediter	1344	113	N	14.87	20.98	3%	
Parts/Materials Supervisor	1050	214	E	21.43	34.30	3%	
Pesticide Applicator	1418	112	N	14.16	19.98	3%	
Planner	1148	214	E	21.43	34.30	3%	
Planning Assistant	1358	116	N	17.22	24.29	3%	
Planning Manager	1207	221	E	30.15	48.23	3%	
Planning/Development Director	1279	307	E	50.01	82.51	3%	
Plans Examiner	1370	119	N	19.92	28.10	3%	
Plans Examiner Supervisor	1054	216	E	23.63	37.80	3%	

2012 Title/Classification	PEOPLE SOFT					
	Job Code	Grade	FLSA	Minimum	Maximum	Range Adjustment
Police Cadet	1480	ZZZ	N	9.98		0%
Police Captain	1005	X09	N	set by contract		
Police Chief	1281	309	E	54.98	90.72	3%
Police Corporal	1002	X04	N	set by contract		
Police Deputy Chief	1006	307	E	50.01	82.51	3%
Police Employment Specialist	1288	216	E	23.63	37.80	3%
Police Lieutenant	1004	X08	N	set by contract		
Police Major	1530	306	E	46.07	77.58	3%
Police Officer	1001	X03	N	set by contract		
Police Range Technician	1502	110	N	12.84	18.11	3%
Police Sergeant	1003	X07	N	set by contract		
Police Trainee	1000	PPP	N	18.51	18.51	3%
Polygraph Examiner	1503	124	N	25.44	35.88	3%
Pool Attendant	1473	ZZZ	N	7.25		0%
Pool/Lifeguard Manager	1478	ZZZ	N	11.25		0%
Professional Engineer	1143	220	E	28.72	45.95	3%
Program Support Division Admin	1531	223	E	33.24	53.18	3%
Project Controls Specialist	1507	214	E	21.43	34.30	3%
Project Mgmt Info Sys Spec	1517	108	E	24.81	42.18	3%
Property Control Attendant	1401	112	N	14.16	19.98	3%
Property Control Specialist	1343	113	N	14.87	20.98	3%
Property Control Supervisor	1049	213	E	20.41	32.66	3%
Prosecuting Attorney	1038	219	E	27.35	43.75	3%
Public Education Prgm Coord	1299	216	E	23.63	37.80	3%
Public Education Specialist	1098	212	E	19.45	31.12	3%
Public Events Attendant	1420	108	N	11.64	16.41	3%
Public Events Coordinator	1450	118	N	18.98	26.77	3%
Public Events Manager	1221	219	E	27.35	43.75	3%
Public Facilities/Events Dir	1282	309	E	54.98	90.72	3%
Public Health Director	1277	309	E	54.98	90.72	3%
Public Safety Communicator I	1482	113	N	14.87	20.98	3%
Public Safety Communicator II	1483	116	N	17.22	24.29	3%
Public Safety Support Manager	1218	223	E	33.24	53.18	3%
Purchasing Manager	1174	223	E	33.24	53.18	3%
Purchasing Supervisor	1295	216	E	23.63	37.80	3%
Quality Control Specialist	1113	213	E	20.41	32.66	3%
Real Property Manager	1193	220	E	28.72	45.95	3%
Records Analyst	1135	213	E	20.41	32.66	3%
Records Manager	1175	222	E	31.65	50.65	3%
Recreation Programmer	1118	209	E	16.79	26.86	3%
Regional Librarian Supervisor	1318	219	E	27.35	43.75	3%
Registered Architect	1145	218	E	26.05	41.67	3%
Regulatory/Environmental Coord	1226	222	E	31.65	50.65	3%
Reprographics Coordinator	1302	216	E	23.63	37.80	3%
Reprographics Technician	1398	113	N	14.87	20.98	3%
Risk Management Analyst	1137	215	E	22.51	36.01	3%
Risk Manager	1177	222	E	31.65	50.65	3%
School Crossing Guard	1458	ZZZ	N	7.49		0%
Scorekeeper	1013	ZZZ	N	9.00 - per game		0%
Security Guard	1008	114	N	15.62	22.03	3%
Security Supervisor	1068	212	E	19.45	31.12	3%
Senior IT Business Planner	1323	111	E	28.72	48.82	3%
Senior Public Events Manager	1534	226	E	38.47	61.55	3%
Signs Fabricator	1407	110	N	12.84	18.11	3%
Skilled Trades Technician	1019	114	N	15.62	22.03	3%
Skilled Trades Technician II	1408	116	N	17.22	24.29	3%
Special Asst To City Mgr	1086	213	E	20.41	32.66	3%
Sr Account Technician	1432	116	N	17.22	24.29	3%
Sr Accountant	1131	217	E	24.81	39.70	3%
Sr Administrative Asst	1041	213	E	20.41	32.66	3%
Sr Administrative Services Mgr	1181	223	E	33.24	53.18	3%
Sr Animal Control Officer	1494	116	N	17.22	24.29	3%
Sr Assistant City Attorney	1037	226	E	38.47	61.55	3%
Sr Assistant To City Manager	1261	303	E	39.89	65.82	3%
Sr Asst City Attny Sect Chief	1527	228	E	42.42	67.87	3%
Sr Asst to City Manager	1529	303	E	39.89	65.82	3%
Sr Auditor	1134	217	E	24.81	39.70	3%
Sr Buyer	1096	215	E	22.51	36.01	3%
Sr Capital Projects Officer	1521	228	E	42.42	67.87	3%
Sr Chemist	1125	216	E	23.63	37.80	3%

2012 Title/Classification	PEOPLE SOFT					
	Job Code	Grade	FLSA	Minimum	Maximum	Range Adjustment
Sr Code Compliance Officer	1489	120	N	20.92	29.51	3%
Sr Construction Inspector	1434	121	N	21.97	30.99	3%
Sr Consumer Health Specialist	1379	120	N	20.92	29.51	3%
Sr Contract Compliance Spec	1106	216	E	23.63	37.80	3%
Sr Customer Service Rep	1430	114	N	15.62	22.03	3%
Sr Data Reporting Technician	1446	115	N	16.40	23.13	3%
Sr Deputy City Marshal	1481	123	N	24.23	34.18	3%
Sr Development Inspector	1438	119	N	19.92	28.10	3%
Sr Electronics Technician	1447	114	N	15.62	22.03	3%
Sr Emergency Mgmt Officer	1093	218	E	26.05	41.67	3%
Sr Engineering Technician	1436	120	N	20.92	29.51	3%
Sr Environmental Specialist	1110	217	E	24.81	39.70	3%
Sr Equipment Operator	1433	114	N	15.62	22.03	3%
Sr Equipment Services Mechanic	1442	117	N	18.08	25.50	3%
Sr Food & Beverage Attendant	1350	104	N	9.58	13.51	3%
Sr Forensic Scientist	1152	218	E	26.05	41.67	3%
Sr Gardener	1444	114	N	15.62	22.03	3%
Sr Graphic Artist	1363	119	N	19.92	28.10	3%
Sr Human Relations Specialist	1104	218	E	26.05	41.67	3%
Sr Human Resources Analyst	1089	217	E	24.81	39.70	3%
Sr Human Services Specialist	1097	211	E	18.52	29.63	3%
Sr Identification Technician	1498	115	N	16.40	23.13	3%
Sr Instrumentation/Elect Tech	1454	118	N	18.98	26.77	3%
Sr IT Communications Tech	1453	121	N	21.97	30.99	3%
Sr IT Operations Specialist	1452	116	N	17.22	24.29	3%
Sr IT Programmer/Analyst	1158	110	E	27.35	46.49	3%
Sr IT Services Specialist	1390	118	N	18.98	26.77	3%
Sr IT Solutions Manager	1224	114	E	33.24	56.51	3%
Sr IT Tech Support Analyst	1155	109	E	26.05	44.28	3%
Sr Land Agent	1102	218	E	26.05	41.67	3%
Sr Landscape Architect	1147	217	E	24.81	39.70	3%
Sr Librarian	1121	215	E	22.51	36.01	3%
Sr Loan Services Rep	1084	213	E	20.41	32.66	3%
Sr Maintenance Worker	1431	110	N	12.84	18.11	3%
Sr Management Analyst	1178	221	E	30.15	48.23	3%
Sr Microbiologist	1112	216	E	23.63	37.80	3%
Sr Planner	1149	219	E	27.35	43.75	3%
Sr Plans Examiner	1437	121	N	21.97	30.99	3%
Sr Professional Engineer	1144	223	E	33.24	53.18	3%
Sr Project Controls Specialist	1508	217	E	24.81	39.70	3%
Sr Property Control Specialist	1448	115	N	16.40	23.13	3%
Sr Public Safety Communicator	1484	119	N	19.92	28.10	3%
Sr Records Analyst	1136	215	E	22.51	36.01	3%
Sr Recreation Programmer	1117	211	E	18.52	29.63	3%
Sr Reprographics Technician	1429	116	N	17.22	24.29	3%
Sr Risk Management Analyst	1138	218	E	26.05	41.67	3%
Sr Skilled Trades Technician	1441	118	N	18.98	26.77	3%
Sr Survey Technician	1440	116	N	17.22	24.29	3%
Sr Utility Rate Analyst	1163	219	E	27.35	43.75	3%
Sr Victim Asst Specialist	1100	212	E	19.45	31.12	3%
Sr Water Systems Mechanic	1456	116	N	17.22	24.29	3%
Sr Water Systems Technician	1455	117	N	18.08	25.50	3%
Stagehand	1421	114	N	15.62	22.03	3%
Stagehand Crew leader	1449	117	N	18.08	25.50	3%
Stock Clerk	1342	111	N	13.48	19.02	3%
Streets Services Manager	1200	223	E	33.24	53.18	3%
Survey Superintendent	1197	220	E	28.72	45.95	3%
Survey Supervisor	1061	217	E	24.81	39.70	3%
Survey Technician	1374	112	N	14.16	19.98	3%
Technology Project Coordinator	1523	217	E	24.81	39.70	3%
Teen Court Coordinator	1287	210	E	17.63	28.21	3%
Top Hand	1445	116	N	17.22	24.29	3%
TPW Superintendent	1199	221	E	30.15	48.23	3%
Traffic Control Supervisor	1492	120	N	20.92	29.51	3%
Traffic Control Technician	1491	112	N	14.16	19.98	3%

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2012 Title/Classification	PEOPLE SOFT						Range Adjustment
	Job Code	Grade	FLSA	Minimum	Maximum		
Traffic Services Worker	1406	109	N	12.22	17.24		3%
Traffic Systems Crew leader	1443	119	N	19.92	28.10		3%
Traffic Systems Supervisor	1062	216	E	23.63	37.80		3%
Traffic Systems Technician I	1404	112	N	14.16	19.98		3%
Traffic Systems Technician II	1405	116	N	17.22	24.29		3%
Training Specialist	1123	213	E	20.41	32.66		3%
Transportation Manager	1192	223	E	33.24	53.18		3%
Transportation Utility Planning	1539	225	E	36.64	58.62		3%
Transportation/Public Wks Dir	1276	309	E	54.98	90.72		3%
Utility Administrator	1182	228	E	42.42	67.87		3%
Utility Line Technician	1376	114	N	15.62	22.03		3%
Utility Rate Analyst	1162	214	E	21.43	34.30		3%
Veterinarian	1140	215	E	22.51	36.01		3%
Veterinarian Technician	1382	113	N	14.87	20.98		3%
Victim Assistance Coordinator	1301	218	E	26.05	41.67		3%
Victim Assistance Specialist	1099	210	E	17.63	28.21		3%
Vital Statistics Registrar	1331	216	E	23.63	37.80		3%
Volunteer Coordinator	1129	210	E	17.63	28.21		3%
Water Director	1285	309	E	54.98	90.72		3%
Water Meter Reader	1423	110	N	12.84	18.11		3%
Water Quality Manager	1231	220	E	28.72	45.95		3%
Water Safety Instructor	1476	ZZZ	N	10.00			0%
Water Services Program Manager	1535	221	E	30.15	48.23		3%
Water Services Supervisor	1330	217	E	24.81	39.70		3%
Water Systems Mechanic I	1426	111	N	13.48	19.02		3%
Water Systems Mechanic II	1427	114	N	15.62	22.03		3%
Water Systems Mechanic Supv	1075	214	E	21.43	34.30		3%
Water Systems Sampler	1395	114	N	15.62	22.03		3%
Water Systems Specialist	1073	123	N	24.23	34.18		3%
Water Systems Superintendent	1230	222	E	31.65	50.65		3%
Water Systems Technician I	1396	111	N	13.48	19.02		3%
Water Systems Technician II	1397	114	N	15.62	22.03		3%
Web Managing Editor	1286	218	E	26.05	41.67		3%
Youth Athletics Game Official	1457	ZZZ	N	15.00 - per game			0%
Youth Track Assistant	1514	ZZZ	N	7.25 per hour			0%

Municipal Fee Schedule - FY2012	
Code Compliance	
Fiscal Management	
Mowing Fee	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Mowing Penalty	10%/Year on Amount Owed
Rental Registration (Multi-Family)	
Multi-Family Registration 1st Unit	\$24.00
Multi-Family Registration Per Additional Unit	\$10.00
Multi-Family Failed Periodic Inspection	\$25.00/unit
Multi-Family Re-inspection	\$25.00
Single Family and Duplexes	
Voluntary Registration	Free
Mandatory Registration	\$200.00 1st year
Mandatory Registration	\$100.00 2nd year
Administrative Fee	15% of total due
Substandard Building	
Demolition	
Admin Fee	\$300.00
Contractor Cost	Cost of Abatement
Trash	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Securing Vacant Structures	
Admin Fee	\$200.00
Sq. Ft	Cost of Abatement
Civil Penalties	Cost of Abatement
Code Educational Classes	
Trash Troubles Code Education Class	\$30.00
Landlord/Tenet Rental Registration Education Class	\$30.00
Consumer Health	
Health Permits Fees	
Fixed Facility	\$250.00 + \$5.00/empl.
Vehicle/Pushcart	\$250.00 + \$5.00/empl.
Seasonal	\$175.00
Ice Cream Pushcart	\$75.00
Health Permit Reissue	15% of past-due amount
Health Re-Inspection	
Closed child care and food establishments	\$125.00
Closed swimming pools/spas and hotel/motel rooms	\$125.00
Pre-Permit Inspection Request	\$125.00
Food Manager Certificate	\$15.00 per card
Literature Sales	\$.10 per page

Municipal Fee Schedule - FY2012	
Code Compliance	
Pool Operator's Course	\$65.00 per person
Health Card Fee	\$16.00 per PH trainee \$12.00 per business trainee \$10.00 per TC trainee
Plan Review Fee	
Facility	\$65.00 - \$400.00 based on sq footage
Change of Ownership	\$125.00
Misc Revenue	\$5.00 per duplicate permit or trainee card
Temporary Health Permit	
Private Event	\$200.00
Food and Beverage Booth	\$50.00 per day + \$15.00 each additional day
Administrative Fee if temporary permit is not purchased 3 full business days prior to event	\$20.00 per vendor request
Animal Care and Control	
Low Cost Clinic Combo	
Micro chipped	\$12.00
Not Micro chipped	\$12.00
Combo w/Microchip	\$24.00
Licensing	
Microchipped dog or cat	\$12.00
Un-microchipped dog or cat	\$36.00
Proof of microchipped, altered, vaccinated and annual vet-check for dog or cat	Free
Provisional Registration - Dogs, Cats, Ferrets	\$36.00
Late Registration - Dogs, Cats, Ferrets	\$100.00
Declared Dangerous Dogs	\$500.00
Potbellied Pigs	\$50.00
Registration with Reclaim	\$15.00
Intact Pet Permit - Dogs, Cats, Ferrets	\$50.00
Intact Pet Permit - Dogs, Cats, Ferrets- Attended RPO class	Free
Multiple Pet Permit	\$50.00
Replacement Tag	\$5.00
Impoundment	
Level One - One Officer, Animal Restrained or Confined	\$65.00
Level Two - One Officer - Animal Unrestrained	\$105.00
Level Three - Two Officers - Animal Unrestrained	\$160.00
Level Four - Three or More Officers - Animal Unrestrained	\$215.00
Rabbits, Fowl, Reptiles	\$15.00
Miscellaneous Livestock	\$100.00
Prohibited Animals	\$200.00
Repeat Impoundment	
2nd Offense	\$20.00

Municipal Fee Schedule - FY2012	
Code Compliance	
3rd Offense	\$40.00
4th Offense	\$85.00
Deposit for Off-Premises Spay/Neuter of Reclaimed Pet	\$200.00
Board	
Fort Worth Resident	\$8.00
Contract Municipality Resident	\$15.00
Aggressive Dog Daily Boarding Fee	\$16.00
Quarantine	
Fort Worth Resident	\$12.00
Contract Municipality Resident	\$20.00
Quarantine Transfer Fee	\$50.00
Adoption	
Dogs	\$70.00
Cats, Ferrets	\$50.00
Senior Citizens	Dogs - \$24.50; Cats/Ferrets - \$12.50
Older Animals	Dogs - \$24.50; Cats/Ferrets - \$12.50
Contract Services	
Contract Sheltering	\$15.00
Contract Euthanasia/Disposal or DOA	\$15.00
Service Calls	\$87.00
After Hours	\$100.00
Educational Services	\$70.00
Rabies Specimen Shipment for Contracts	\$100.00
Microchips	\$12.00
Responsible Pet Ownership Class for Citation Dismissal	\$30.00

Municipal Fee Schedule - FY2012	
Culture & Tourism Fund (Public Events)	
Catering Revenue	20% of Gross Receipts
Recovery of Labor Expense	\$5.00 per table
Recovery of Labor Expense	\$1.00 per chair
Daily Parking	\$7.00 per day
Auditorium - Show/Event - Or 10% of gross ticket sales per show (whichever is greater)	\$2,000.00
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$1,000.00
Auditorium - Show/Event	\$1,500.00
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$850.00
Coliseum - Show/Event (One Performance) - Or 10% of gross ticket sales per show (whichever is greater)	\$3,000.00
Coliseum - Show/Event (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,500.00
Coliseum - Non-profit/Non-commercial (One Performance)	\$2,250.00
Coliseum - Non-profit/Non-commercial (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,100.00
Round Up Inn - Entire Building - Move In/Move Out	\$1,000.00
Round Up Inn - Entire Building - Event	\$1,750.00
Round Up Inn - Entire Building - Non-profit/Non-Commercial (No admission)	\$1,400.00
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Move In/Move Out	\$600.00
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Event	\$1,000.00
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Non-profit/Non-Commercial (No admission)	\$800.00
Kitchen (Rentable only to Approved Caterers)	\$300.00
Meeting Rooms - South Texas Room	\$600.00
Meeting Rooms - Cactus Room	\$500.00
Meeting Rooms - Longhorn Room	\$400.00
Meeting Rooms - Corral Room	\$400.00
Meeting Rooms - Silver Spur Room	\$300.00
Texas Rooms - Central Texas or East Texas - Move In/Move Out	\$1,250.00
Texas Rooms - Central Texas or East Texas - Show/Event	\$4,000.00
Texas Rooms - Central Texas or East Texas - Non-Profit/Non-Commercial (No admission)	\$3,500.00
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Move In/Move Out	\$1,500.00
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Show/Event	\$5,000.00
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Non-Profit/Non-Commercial (No admission)	\$4,500.00
Texas Rooms - West Texas and Central Texas Rooms Combined - Move In/Move Out	\$1,750.00
Texas Rooms - West Texas and Central Texas Rooms Combined - Show/Event	\$5,500.00
Texas Rooms - West Texas and Central Texas Rooms Combined - Non-Profit/Non-Commercial (No admission)	\$5,000.00
Texas Rooms - Entire Building - Move In/Move Out	\$2,000.00
Texas Rooms - Entire Building - Show/Event	\$6,000.00
Texas Rooms - Entire Building - Non-Profit/Non-Commercial (No admission)	\$5,500.00

Municipal Fee Schedule - FY2012	
Culture & Tourism Fund (Public Events)	
Burnett Building - Move In/Move Out	\$300.00
Burnett Building - Show or Sale Days	\$600.00
Richardson-Bass Building - John Justin Arena - Move In/Move Out	\$1,000.00
Richardson-Bass Building - John Justin Arena - Show or Sale Days	\$2,000.00
Richardson-Bass Building - John Justin Arena - Non-Profit/Non-Commercial (No admission)	\$1,750.00
Richardson-Bass Building - Use of Arena Only Warm up for Coliseum	\$1,000.00
Richardson-Bass Building - James L. & Eunice West Arena - Move In/Move Out	\$450.00
Richardson-Bass Building - James L. & Eunice West Arena - Event	\$1,000.00
Richardson-Bass Building - Brown-Lupton Exhibits Area - Move In/Move Out	\$250.00
Richardson-Bass Building - Brown-Lupton Exhibits Area - Event	\$100.00
Richardson-Bass Building - Pen Area - Move In/Move Out	\$300.00
Richardson-Bass Building - Pen Area - Show Sale	\$600.00
Richardson-Bass Building - Permanent Stall Rental (per stall) 1 to 7 days	\$50.00
Richardson-Bass Building - Permanent Stall Rental (per stall) 8 to 14 days	\$60.00
Charlie and Kit Moncrief Building - W. R. Watt Arena - Move In/Move Out	\$750.00
Charlie and Kit Moncrief Building - W. R. Watt Arena - Show or Sale	\$1,500.00
Charlie and Kit Moncrief Building - W. R. Watt Arena - Warm Up only	\$750.00
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Move In/Move Out	\$300.00
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Show or Sale	\$750.00
Charlie and Kit Moncrief Building - Centennial Room - Move In/Move Out	\$100.00
Charlie and Kit Moncrief Building - Centennial Room - Show	\$200.00
Charlie and Kit Moncrief Building - French Room - Move In/Move Out	\$100.00
Charlie and Kit Moncrief Building - French Room - Show	\$200.00
Charlie and Kit Moncrief Building - McFarland Room - Move In/Move Out	\$100.00
Charlie and Kit Moncrief Building - McFarland Room - Show	\$200.00
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$250.00
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$500.00
Small Exhibits Building - Move In/Move Out	\$250.00
Small Exhibits Building - Commercial Exhibits	\$500.00
Show Arena - Move In/Move Out	\$150.00
Show Arena - Exhibits or Show	\$300.00
Ballroom - Total	\$3,500.00
Ballroom - Area A	\$1,700.00
Ballroom - Area B	\$2,000.00
Ballroom - Area C	\$1,700.00
Ballroom - Exhibit Space 10 x 10 booth vs. minimum	\$3,500.00
Exhibit Hall - Total	\$15,000.00
Exhibit Hall - Bay A	\$5,000.00
Exhibit Hall - Bay B	\$2,500.00
Exhibit Hall - Bay C	\$2,500.00
Exhibit Hall - Bay D	\$2,500.00
Exhibit Hall - Bay E	\$2,500.00
Exhibit Hall - Bay F	\$2,500.00
Exhibit Hall - Net Square Footage	\$0.15
Exhibit Annex	\$2,000.00

Municipal Fee Schedule - FY2012	
Culture & Tourism Fund (Public Events)	
Arena	\$5,000.00
Arena - Ticketed events against 12% of gross sales, less taxes	12%
Arena - Floor only (26,000 sq. ft)	\$3,000.00
FWCC Meeting Room 100	\$350.00
FWCC Meeting Room 101	\$300.00
FWCC Meeting Room 102	\$300.00
FWCC Meeting Room 103 (A, B)	\$300.00
FWCC Meeting Room 103A	\$150.00
FWCC Meeting Room 103B	\$150.00
FWCC Meeting Room 104	\$300.00
FWCC Meeting Room 105	\$200.00
FWCC Meeting Room 106	\$200.00
FWCC Meeting Room 107	\$200.00
FWCC Meeting Room 108	\$200.00
FWCC Meeting Room 109	\$200.00
FWCC Meeting Room 110 (A, B)	\$200.00
FWCC Meeting Room 110A	\$200.00
FWCC Meeting Room 110B	\$200.00
FWCC Meeting Room 111	\$200.00
FWCC Meeting Room 112	\$200.00
FWCC Meeting Room 113 (A, B)	\$200.00
FWCC Meeting Room 113A	\$200.00
FWCC Meeting Room 113B	\$200.00
FWCC Meeting Room 114	\$200.00
FWCC Meeting Room 116	\$200.00
FWCC Meeting Room 118	\$200.00
FWCC Meeting Room 120	\$200.00
FWCC Meeting Room 121A	\$200.00
FWCC Meeting Room 121B	\$200.00
FWCC Meeting Room 121C	\$200.00
FWCC Meeting Room 121D	\$200.00
FWCC Meeting Room 121E	\$200.00
FWCC Meeting Room 121F	\$200.00
FWCC Meeting Room 122	\$200.00
FWCC Meeting Room 200	\$350.00
FWCC Meeting Room 201 (A, B, C)	\$900.00
FWCC Meeting Room 201A	\$300.00
FWCC Meeting Room 201B	\$300.00
FWCC Meeting Room 201C	\$300.00
FWCC Meeting Room 202 (A, B, C, D)	\$1,200.00
FWCC Meeting Room 202A	\$300.00
FWCC Meeting Room 202B	\$300.00
FWCC Meeting Room 202C	\$300.00
FWCC Meeting Room 202D	\$300.00
FWCC Meeting Room 203 (A, B, C)	\$900.00
FWCC Meeting Room 203A	\$300.00
FWCC Meeting Room 203B	\$300.00
FWCC Meeting Room 203C	\$300.00
FWCC Meeting Room 204 (A, B)	\$600.00
FWCC Meeting Room 204A	\$300.00
FWCC Meeting Room 204B	\$300.00

Municipal Fee Schedule - FY2012	
Environmental Protection Fund	
Other Contributions-Environmental Collection Participating Cities Fee	\$47.00
Environmental Fees-Residential	\$0.50
Environmental Fees-Residential Duplex	\$1.00
Environmental Fees-Commercial	\$10.00
Environmental Fees-Commercial Multi-Unit	\$20.00
Environmental Fees-Apartment Complexes-per unit	\$0.50
Environmental Fee-Industrial	\$35.00
Environmental Fee-Municipal	\$0.75
Environmental Fee-Non-Profit	\$0.75

Municipal Fee Schedule - FY2012	
Fire	
Base Fees for Fire Inspections	
<u>Number of Square Feet of Floor area in Building or Business</u>	<u>Base Fee</u>
Less than 5,000	\$40.00
5,001 - 10,000	\$45.00
10,001 - 25,000	\$55.00
25,001 - 50,000	\$70.00
50,001 - 75,000	\$105.00
75,001 - \$100,000	\$140.00
Greater than 100,000	\$140.00 plus \$20.00 for each additional 50,000 sq ft or portion thereof
Fees for Operational Permits	
<u>Operational Permit</u>	<u>Fee Amount</u>
Aerosol Products	\$55.00
Amusement Buildings	\$110.00
Aviation Facilities	\$55.00
Battery Systems	\$55.00
Cellulose nitrate film	\$55.00
Combustible Dust-Producing Operations	\$55.00
Combustible Fibers	\$55.00
Compressed Gases	\$55.00
Cryogenic Fluids	\$55.00
Cutting and Welding	\$55.00
Explosives	\$55.00
Flammable and Combustible Liquids	\$55.00 Repair and Upgrades
Floor finishing	\$55.00
Fruit and Crop Ripening	\$55.00
Fumigation and Thermal Insecticide Fogging	\$55.00
Hazardous Materials	\$275.00
HPM Facilities	\$275.00
High-Piled Storage	\$55.00
Hot Work Operations	\$55.00
Industrial Ovens	\$55.00
Lumber Yards and Woodworking Plants	\$275.00
Liquid or Gas-Fueled Vehicles/Equipment in Assembly Buildings	\$55.00
LP-Gas	\$55.00 Repairs and upgrades
Magnesium	\$55.00
Miscellaneous Combustible Storage	\$55.00
Trench Burning	\$55.00

Municipal Fee Schedule - FY2012	
Fire	
Open Flames and Torches	\$55.00
Open Flames and Candles	\$55.00
Organic Coatings	\$55.00
Places of Assembly	\$55.00 - Occupant load <300 \$110.00 - Occupant load 301 - 1,000 \$275.00 - Occupant load >1,000
Pyrotechnic Special Effects Material	\$55.00
Pyroxylin Plastics	\$55.00
Repair Garages and Motor Fuel-Dispensing Facilities	\$55.00
Rooftop Heliports	\$55.00
Spraying and Dipping	\$55.00
Storage and Scrap Tires and Tire Byproducts	\$275.00
Temporary Membrane Structures, Tents, and Canopies	\$55.00
Tire Rebuilding Plants	\$55.00
Waste Handling	\$110.00
Wood Products	\$55.00
Special Operational Permits	\$55.00
<u>Mobile Fueling</u>	<u>Fee Amount</u>
Initial Permit Fee	For each site: \$1,000.00 initial For each refueling vehicle: 1st - 3rd vehicle: \$200.00 4th - 6th vehicle: \$400.00 7th - 10th vehicle: \$600.00 11 or more: \$800.00
Permit Renewal Fee	\$500.00
Fees for False Alarms	
<u>Number of False Alarms in a rolling 12-Month Period</u>	<u>Fee Amount</u>
1-2	No fee/Warning Only
3	\$100.00
4	\$200.00
5	\$400.00
6	\$800.00
7	\$1,500.00
Anything after 7 in a rolling 12 months	\$1,500.00
Fees Based on Type of Fire Protection Systems and Equipment	
<u>Type</u>	<u>Permit Fees</u>
New Sprinkler Installations:	
11 to 20 sprinklers	\$250.00
21 to 100 sprinklers	\$415.00

Municipal Fee Schedule - FY2012	
Fire	
Over 100 sprinklers	\$415.00 plus \$75.00 for each additional 100 sprinklers or fraction thereof in excess of 100; \$85.00 per hour fee for any additional inspections after 2 inspections
With fire pump	\$415.00 additional
With foam	\$85.00 additional
Each additional floor	\$65.00
New Underground Installation	\$165.00; \$85.00 per hour fee for any additional inspections after 2 inspections
New Pre-Engineered Kitchen Hood Extinguishing Systems	\$165.00 per pre-engineered kitchen hood extinguishing system; \$85.00 per hour fee for any additional inspection after one inspection
New Fire alarm Installation:	
1 to 4 initiating devices	\$250.00
5 to 25 initiating devices	\$415.00
Over 25 total devices	\$415.00 plus \$85.00 for each additional 100 devices or fraction thereof in excess of 25
	\$85.00 per hour fee for any additional inspection after 2 inspection
Each additional panel	\$65.00
Each additional floor	\$65.00
Other New Suppression Systems:	
(Halon, CO ₂ , Dry Chemical, FM 200, Intergen, etc.)	Other fees: \$85.00 per hour fee for any additional inspection after 2 inspections
1 to 5 nozzles	\$415.00
Over 5 nozzles	\$415.00 plus \$55.00 per nozzle over 5 nozzles
New standpipe System:	
1 to 3 risers	\$580.00
4 or more risers	\$825.00
	\$85.00 per hour fee for any additional inspection after 2 inspections
With fire pump	\$415.00
Existing Standpipe Systems tests:	
We do not test existing systems	
New Smoke Control Systems	\$415.00; Other fees: \$85.00 per hour fee for any additional inspections after 1 inspection
Compressed Gas Tanks (Installation)	\$110.00
Flammable and Combustible Liquid Tanks (Installation and Removal)	\$275.00
Hazardous Materials Facility (Installation/Construction)	\$275.00
Industrial Ovens	\$55.00

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Municipal Fee Schedule - FY2012	
Fire	
LP Gas Tanks/Facilities (Installation)	\$55.00
Private Fire Hydrants (Installation)	\$55.00
Temporary Membrane Structure, Tents, and Canopies (Construction)	\$55.00
Access Control Systems	
1 to 4 devices	\$165.00
5 to 25 devices	\$220.00
More than 25 devices	\$220.00 plus \$85.00 for each 100 devices over 25 or fraction thereof: \$85.00 per hour for any additional inspections after one inspection

Municipal Fee Schedule - FY2012	
Golf Fund	
Cart Rental - 18 Holes	\$12.93
Cart Rental - 9 Holes	\$6.48
Pull Cart	\$4.16
Private Cart Trail	\$12.00
Club Rental	\$15.00
Association Membership	\$20.00
Junior Pass	\$125.00
Senior Pass	\$400.00
Individual Pass	\$700.00
Corporate Pass	\$2,500.00
Family Pass	\$1,029.00
Pecan Valley Golf Course	
Weekday Round - River	\$21.00
Midday Weekday Round - River	\$16.00
Evening Weekday Round - River	\$14.00
Weekend Round - River	\$27.00
Midday Weekend Round - River	\$22.00
Evening Weekend Round - River	\$17.00
Junior Round - River	\$13.00
Senior Round - River	\$16.00
Pass Surcharge - River	\$5.00
Weekday Round - Hills	\$18.00
Midday Weekday Round - Hills	\$13.00
Evening Weekday Round - Hills	\$11.00
Weekend Round - Hills	\$22.00
Midday Weekend Round - Hills	\$17.00
Evening Weekend Round - Hills	\$12.00
Junior Round - Hills	\$9.00
Senior Round - Hills	\$12.00
Pass Surcharge - Hills	\$2.00
Z-Boaz Golf Course	
Weekday Round	\$17.00
Midday Weekday Round	\$12.00
Evening Weekday Round	\$10.00
Weekend Round	\$21.00
Midday Weekend Round	\$16.00
Evening Weekend Round	\$11.00
Junior Round	\$9.00
Senior Round	\$12.00
Pass Surcharge	\$2.00
Meadowbrook Golf Course	
Weekday Round	\$19.00
Midday Weekday Round	\$14.00
Evening Weekday Round	\$12.00
Weekend Round	\$24.00
Midday Weekend Round	\$19.00
Evening Weekend Round	\$14.00
Junior Round	\$9.00
Senior Round	\$12.00
Pass Surcharge	\$2.00
Rockwood Golf Course	
Weekday Round	\$17.00
Midday Weekday Round	\$12.00

Municipal Fee Schedule - FY2012	
Golf Fund	
Evening Weekday Round	\$10.00
Weekend Round	\$21.00
Midday Weekend Round	\$16.00
Evening Weekend Round	\$11.00
Junior Round	\$9.00
Senior Round	\$12.00
Pass Surcharge	\$2.00
Sycamore Golf Course	
Weekday Round	\$12.00
Midday Weekday Round	\$9.00
Evening Weekday Round	\$8.00
Weekend Round	\$14.00
Midday Weekend Round	\$10.00
Evening Weekend Round	\$9.00
Junior Round	\$8.00
Senior Round	\$9.00
Nine Hole Weekday Round	\$0.00
Nine Hole Weekend Round	\$0.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2012	
Library	
Sales - B&W printout (tax included)	\$0.15
Sales - B&W copy (tax included)	\$0.15
Rebinding	\$8.00
Repairing video damage	\$10.00
Repairing torn/damaged page	\$0.50
Repairing damaged computer	repair / replace per actual cost
Replacement Non-Resident library card	\$2.00
Overdue print & other media	\$0.25
Overdue video/DVD	\$1.00
Overdue reference books	\$2.00/hr
Debt Collect	Accounts of \$25.00 or more \$15.00
Debt Collect	Accounts of \$10.00 to \$24.99 \$7.50
Replacement of lost or totally damaged item	Replacement cost will be current list price of same edition. If no replacement cost is available the fee ranges from \$3.00 to \$500.00 depending on the item (processing fee from \$1.00 to \$10.00)
Non-resident Individuals cards (Out of City)	from 3 to 40 items borrowed \$5.00 to \$50.00
Non-resident Institutional cards (Out of City)	Up to 50 items borrowed per month \$150.00 annually
Non-resident Institutional cards (Out of City)	Use of 1 service per month \$150.00
Non-resident Institutional cards (Out of City)	Use of both \$300.00 annually
Non-Resident Students (Out of City)	Unlimited borrowing and services \$30.00 annually
Non-resident Donor cards	Unlimited borrowing and services \$100.00 annually
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Profit \$35.00 per hour
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Non-profit \$15.00 per hour.
Meeting Room Rental	Tandy Lecture Hall: Profit \$60.00 per
Meeting Room Rental	Tandy Lecture Hall: Non-profit \$40.00 per hour
Meeting Room Rental	After hours housekeeping/maintenance: Profit and Non-profit \$10.00 per hour
Meeting Room Rental	Lost key : Profit and Non-profit \$5.00
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Profit \$25.00 per hour
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Non-profit \$20.00 per hour

Municipal Fee Schedule - FY2012	
Library	
Meeting Room Rental	Room damages: Profit and Non-profit actual costs/\$50.00 minimum.
Meeting Room Rental	After hours rate for the Central Library Gallery \$187.00/hr
Meeting Room Rental	After hours rate for the Betsey R. Pepper Grand Hall of Knowledge \$127.50/hr
Meeting Room Rental	After hours rate for the Discovery Theatre \$87.50/hr
Meeting Room Rental	After hours rate for the Ella Mae Shamblee Meeting Room \$80.00/hr
Meeting Room Rental	After hours Additional charges: Cleaning deposit \$300.00
Meeting Room Rental	After hours Additional charges: Returned check \$25.00
Intel Lab Room Rental	Profit: \$300.00 (4 hours); \$500.00 (8 hours)
Intel Lab Room Rental	Nonprofit: \$200.00 (4 hours); \$400.00 (8 hours)

Municipal Fee Schedule - FY2012	
Municipal Airport Fund	
Non-Signatory Commercial Aircraft Operators (Alliance)	
Landing Fee per 1000 pounds	\$1.32
Minimum Landing Fee	\$80.00
Non-Commercial Aircraft Operators (Alliance)	
Landing Fee per 1000 pounds	\$1.09
Minimum Landing Fee	\$70.00
Military Operations	
Landing Fee	\$0.00
Minimum Landing Fee	\$0.00
Land Per Square Foot - Annually	
Ground Lease Alliance	\$0.35/sq.ft.
Ground Meacham	\$0.27/sq.ft.
Ground Spinks-West Side	\$0.27/sq.ft.
Ground Spinks East Side	\$0.20/sq.ft.
Aircraft Parking - Monthly	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$80.00
SE and ME 12,500 lbs. and under (Alliance)	\$300.00
12,501 lbs. to 60,000 lbs.	\$600.00
60,001 lbs. to 100,000 lbs.	\$900.00
100,001 lbs. to 300,000 lbs.	\$1,800.00
300,001 lbs. and above	\$2,250.00
Aircraft Parking - Daily	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$8.00
SE and ME 12,500 lbs. and under (Alliance)	\$20.00
12,501 lbs. to 60,000 lbs.	\$40.00
60,001 lbs. to 100,000 lbs.	\$60.00
100,001 lbs. to 300,000 lbs.	\$120.00
300,001 lbs. and above	\$150.00
Terminal Building and Other Office - Annually	
First Floor Office Space	\$15.60/sq.ft.
Second Floor Office Space	\$14.00/sq.ft.
Basement Office Space	\$8.90/sq.ft.
Other Office Space	\$14.25/sq.ft.
Shop Space	\$7.00/sq.ft.
Entrance Sign	\$47.00/month
T-Hangar Space	
T-Hangar End Unit Space Improved	\$6.00/sq ft (Min \$80.00)
T-Hangar End Unit Space Unimproved/Storage	\$80.00/month

Municipal Fee Schedule - FY2012	
Municipal Airport Fund	
T-Hangar Space	\$350.00/month
Fuel Farm Usage Fee (Monthly)	
City Owned Facility	\$370.00/month
Community Hangar Space (Monthly)	
Single-engine piston	\$188.00/month
Twin-engine piston	\$303.00/month
Storage Rooms - Monthly	
Small Open	\$36.00/month
Large Open	\$72.00/month
Closed	\$52.00/month
The following fuel flowage fee was established on all fuel delivered into any tank farm on the airports	
Gallons, Annually	\$0.12/Gallon
Meacham Conference Room Usage Fees (4 hour Time Block)	
For-Profit Group	\$90.00
Non-Profit Group	\$40.00
Kitchen Fee (All Groups)	\$10.00
After Hours Fee (All Groups)	\$20.00

Municipal Fee Schedule - FY2012	
Municipal Court	
TPP Fees-Time Payment Fee:	\$25.00 from a person who pays any part of a fine, court cost or restitution on or after the 31st day after judgment is entered. One-half (\$12.50) is sent to the state, one-tenth (\$2.50) is retained locally for judicial efficiency purposes. Four-tenths (\$10.00) is retained locally with no restrictions. (Sec. 133.103, Local Government Code)
State Jury Fee	This fee went into effect September 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 10 percent handling fee if reported and remitted timely. (Article 102.0045, C.C.P.)
Penalty Fees	Warrant Fee: \$50.00 for executing or processing an issued arrest warrant or capias. When the service is performed by a peace officer employed by the state, 20 percent (\$10.00) is sent to the state. The fee is sent to another local government if their officer executes the warrant and a written request is made of the court within 15 days. (Art. 102.011, Code of Criminal Procedure)
Penalty Fees	\$100.00 Accident Fee
Court Security Fee	\$3.00 on every conviction if governing body has passed required ordinance establishing building security fund. (Art. 102.017, C.C.P.)
Technology Fee	\$4.00 on every conviction if governing body has passed required ordinance establishing the municipal court technology fund. (Art. 102.0172, C.C.P.)
Jury Fee	\$3.00 fee collected upon conviction when case tried before a jury. \$3.00 fee collected upon conviction if defendant had requested a jury trial and then withdrew the request not earlier than 24 hours before the time of trial; fee to be paid even if case is deferred. (Art. 102.004, C.C.P.)
Deferred Disposition	Special Expense Fees: 1) At the conclusion of the deferral period under Article 45.051, C.C.P., upon dismissal of the charge, the court may assess a special expense fee not to exceed the amount of fine assessed but not imposed at the beginning of the deferral. (Art. 45.051(c), C.C.P.)
Child Safety Fund	Remittance must be done at the end of the City's fiscal year. City must remit 50 percent of the \$100.00 to \$200.00 fines.
Driving Safety Course	A court may assess a \$10.00 fee when a defendant elects to take a driving safety course (DSC) on or before the answer date on his or her citation (Art. 45.0511(f)(1), C.C.P.)
Expunction Fees	\$30.00 fee to expunge the record of an offense (except traffic) involving a minor. (Arts. 45.0216(i) & 45.055(d), C.C.P.; Sec.106.12, A.B.C.; Sec. 161.255, H.S.C.)
Teen Administrative Fees	When a court grants teen court, the court may collect two \$10.00 fees – one is kept by the City for administering teen court, the other is disbursed to the teen court program. (Art. 45.052(e) & (g), C.C.P.).

Municipal Fee Schedule - FY2012	
Municipal Court	
Administrative Fees	A \$10.00 fee may be collected upon dismissing a case for: 1) Expired driver's license or expired registration when a defendant remedies it within 10 working days (Secs. 521.026 & 502.407, T.C.); 2) An inspection certificate expired less than 60 days when defendant remedies it within 10 working days (Sec. 548.605, T.C.) The court may order an administrative fee to be paid when the court grants DSC under Art. 45.0511(d), C.C.P.—court's discretionary authority. The fee may not exceed the maximum amount of the possible fine for the particular offense charged.
NTA Fees-Traffic	\$5.00 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1.00) is sent to the State.
NTA Fees-General Complaint	\$5.00 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1.00) is sent to the State.
Court Service Fee-10%	The consolidated fee of \$40.00 is collected upon conviction of a nonjailable misdemeanor offense other than a conviction of an offense relating to a pedestrian or parking of a motor vehicle. If reported timely, the court can keep a 10 percent handling fee.
STF-5% Service Fee	The State Traffic Fine is actually a court cost collected upon conviction of Subtitle C, Rules of the Road, Transportation Code offenses. This includes parking and pedestrian offenses. The amount to collect is \$30.00. The City can keep a five percent handling fee if it is reported and remitted timely to the State Comptroller. (Section 542.4031, T.C.)
Judicial Fee-15%	This fee went into effect December 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4.00). The city keeps a 15 percent handling fee if reported and remitted timely. (Section 133.105, L.G.C.) The city treasurer shall deposit the 15 percent (60 cents) of each fee into the general fund of the municipality to promote the efficient operation of the municipal court and the investigation, prosecution and enforcement of offenses that are within the jurisdiction of the court.
Uniform Traffic Act	Section 542.403, T.C., says that a person shall pay a \$3.00 court cost upon conviction of an offense charged under Subtitle C. Although the courts commonly call this the "traffic fund," the statute does not give it that name and refers to it as just a court cost. The City must deposit this money in the municipal treasury.
Admin Fees-Teen Court	The judge may assess an optional fee not to exceed \$10.00 when a defendant requests to participate in a teen court program. This fee is retained by the City. (Article 45.052, C.C.P.) The court may also assess another \$10.00 fee to cover the cost of the teen court for performing its duties. This fee is paid to the teen court program, but the program must account to the court for the receipt and disbursement of the fee.
Open Records Requests	\$0.10 per copy

Municipal Fee Schedule - FY2012	
Municipal Court	
Appeal Fee	\$5.00 Parking/\$25.00 other
Court Copying Document Fee	\$0.10 per page
Summons Fee	\$35.00 per case for Failure to Attend violations where a summons was served to the defendant.
Civil Justice Fee	Due to the passing in the 81st legislative session of Article 102.022, Code of Criminal Procedure (Moving Violations found in 37 TAC 153.89(b). A new \$0.10 per violation with a conviction is to be imposed on all moving violations. The City will retain 10% or \$0.01 of each \$0.10 collected. This applies only to violations with a violation date of January 1, 2010 and after.
Child Safety Seat Court Cost	Due to changes initiated by activity of the 81st Texas legislature to Section 102.122 of the Government Code a \$.15 court cost is being added to violations for conviction of Child Passenger Seat System Offenses occurring January 1, 2010 and beyond. Fee ends on or after cases with Offense Date of September 28, 2011.
Juvenile Case Manager Fee	\$3.00 - During the 2005 regular session, the 79th Texas Legislature adopted an amendment to Chapter 102 of the Code of Criminal Procedure that allows the governing body of a municipality to create a juvenile case manager fund and to require a defendant convicted of a fine-only misdemeanor offense in municipal court to pay a juvenile case manager fee. Funds generated by the fee will be used to pay for juvenile case managers at the school attendance court who work primarily with truancy-related cases as required by Article 45.0456. Article 45.056 mandates that juvenile case managers work primarily on cases brought under Sections 25.093 and 25.094 of the Texas Education Code, which address the offenses of "Failure to attend school" and "Parent contributing to nonattendance."

Municipal Fee Schedule - FY2012	
Municipal Parking Fund	
Meter Rates	
One-Hr Meters	\$1.25 per hour
Two-Hr Meters	\$1.25 per hour
Four-Hr Meters	\$0.75 per hour
Ten-Hr Meters	\$0.30 per hour
Parking Meter Permit Fee	\$20.00
Parking Meter Daily - With Permit	\$6.00
Garage Daily Rate	
Houston St	
0-30 min	\$2.00
31 min - 1 hr	\$4.00
1 - 1.5 hrs	\$6.00
1.5 - 6	\$10.00
6-12 hrs	\$12.00
12-24 hrs	\$15.00
Special Events	\$10.00-\$15.00
Commerce St	
Regular - full day	\$10.00
Special Events	\$10.00-15.00
Garage Monthly Rates	City Employee
Taylor St	
1-3 Floor -	\$75.78
5th Floor	\$70.36
6th Floor	\$56.84
Houston St	\$85.00
Commerce St	\$60.00
	Non-City
Taylor St	
1-3 Floor -	\$105.00
5th Floor	\$97.42
6th Floor	\$75.77
Houston St	\$125.00 regular / \$400.00 Reserved
Commerce St	\$75.00
Surface Lot Monthly Rates	
Lot 3, 4, 5, 6, 7, 9	\$27.06
Lot 1, 8, & 10	\$36.08
Disabled Parking	\$36.08

Municipal Fee Schedule - FY2012	
Parks and Community Services	
Rental Fees	
Community Center Rental Fees - Non profit/individual	
Room Rental Deposit	\$75.00/rental
Small Meeting Room	\$25.00/hour
Medium Meeting Room	\$35.00/hour
Large Meeting Room	\$45.00/hour
Full Gym	\$60.00/hour
Half Gym	\$40.00/hour
Kitchen	\$20.00/hour
Staff costs/after hours	\$25.00/hour
Equipment Rental Fees	Max \$50.00
Community Center Rental Fees - For Profit	
Room Rental Deposit	\$75.00/rental
Small Meeting Room	\$50.00/hour
Medium Meeting Room	\$70.00/hour
Large Meeting Room	\$90.00/hour
Full Gym	\$120.00/hour
Half Gym	\$80.00/hour
Kitchen	\$40.00/hour
Staff costs/after hours	\$50.00/hour
Nature Center Auditorium Rental Non-Member- Half Day	
up to 50 people	\$120.00/half day
51-75 people	\$150.00/half day
76 or more people	\$180.00/half day
Nature Center Auditorium Rental Non-Member - Full Day	
up to 50 people	\$200.00/full day
51-75 people	\$250.00/full day
76 or more people	\$300.00/full day
Nature Center Auditorium Rental Member- Half Day	
up to 50 people	\$108.00/half day
51-75 people	\$135.00/half day
76 or more people	\$162.00/half day
Nature Center Auditorium Rental Member - Full Day	
up to 50 people	\$180.00/full day
51-75 people	\$225.00/full day
76 or more people	\$270.00/full day
Swimming Pool Rental	
Swimming Pool Rental Fee - per 2 Hour Rental	\$250.00/ 2 hour rental + cost for lifeguards
Athletic Field Rentals	
Baseball/Softball Field Rental - no lights	\$10.00/hour
Baseball/Softball Field Rental- with lights	\$15.00/hour
Sport Field Grass- no lights	\$20.00/hour
Sport Field Grass- with lights	\$30.00/hour
Sport Field Synthetic Turf - no lights	\$30.00/hour
Sport Field Synthetic Turf - with lights	\$40.00/hour
Registration	
Refunds or Withdrawals Administration Fee	\$10.00/occurrence
Transfer Fee	\$5.00/per transfer
Intersession Camps	Max \$20.00 daily
After School Program (ASP)	Max \$100.00 monthly
Before & After Care	\$20.00/week
Late Fee for ASP	\$15.00/1st 30 minutes

Municipal Fee Schedule - FY2012	
Parks and Community Services	
Late Fee for ASP (after 30 min.)	\$1.00/minute
Field Trips (100% cost recovery)	Max. \$50.00
Transportation (100% cost recovery)	Max. \$10.00/per trip
Special Events (partial cost recovery)	Max. \$1000.00
User Groups Fees	50% of costs
Weight Room/Fitness Pass	Max. \$25.00/month
Program Class Fees	Max. \$150.00/class
Camp Fort Worth/week	Max \$30.00/week
Learn to Swim Classes	\$25.00 per registrant
Youth Athletics Program	\$10.00/participant /sport
Log Cabin Village	
"Meet the Pioneers" Program	\$3.00/ registrant
"Pioneer School" Program	\$5.00/registrant
"Wagons West" Program	\$15.00/registrant
"Timber Tales" Program	\$4.00/ registrant
Off-site Education Program	\$75.00/1st hour
Off-site Education Program	\$25.00/each additional 1/2 hour
Supply Fee	Max \$50.00
Community Center Birthday Party Package	Max \$200.00
Nature Center Birthday Party Package plus auditorium rental fee	\$7.00/person
Nature Center - Member	
School Tours	N/A
Canoe Tour	\$15.00/participant
Naturalist Led Nature Hikes	\$0/participant
PreSchool Discovery Club	\$5.00/participant
Bison Feeding Hayride	\$8.00/participant
Evening Stroll with a Naturalist	\$5.00/participant
Miscellaneous Naturalist Programs Maximum Fee	\$75.00/participant
Summer Natural History Adventures	\$50.00/participant/program
Off-site Education Program	\$60.00/1st hour
Off-site Education Program	\$15.00/each additional 1/2 hour
Nature Center - Non-Member	
School Tours	\$4.00/participant
Canoe Tour	\$20.00/participant
Naturalist Led Nature Hikes	\$5.00/participant
PreSchool Discovery Club	\$10.00/participant
Bison Feeding Hayride	\$16.00/participant
Evening Stroll with a Naturalist	\$10.00/participant
Miscellaneous Naturalist Programs Fee (includes home school groups)	\$5.00 - \$100.00/participant
Summer Natural History Adventures	\$60.00/participant/program
Off-site Education Program	\$75.00/1st hour
Off-site Education Program	\$25.00/each additional 1/2 hour
Activity Fees	
Late Night Program Activity Fee - Tuesday and Wednesday	No charge
Late Night Program Activity Fee - select activities	Max \$50.00 /participant
Late Night Program - Admission/Spectator	Max \$20.00/participant
Late Night Program - Sports Tournament	Max \$350.00/team
League Registrations -Youth Athletics	\$10.00/participant/sport
TAAF Winter Basketball Tournament Registration	\$25.00/team
Youth Summer Sports Clinic	\$5.00/participant
Track & Field Registrations	\$15.00/participant
Adult Volleyball League	\$180.00/team

Municipal Fee Schedule - FY2012	
Parks and Community Services	
Adult Basketball League	\$350.00/team
Field Trips (100% cost recovery)	Cost Recovery by user
Transportation (100% cost recovery)	Cost Recovery by user
Log Cabin Village - Weekend Program Craft Fee (in addition to general admission)	\$1.00-\$3.00 depending on the craft
I.D. Cards	
I.D. Cards - Resident	
Child, 17 years and younger	\$6.00 annually
Adult	\$20.00 annually
Senior Citizen, 60 years & older	\$10.00 annually
Day Pass - Child, 17 years and younger	\$1.00 daily
Day Pass - Adult	\$4.00 daily
Family (5 persons/1 address)	\$40.00 annually
Additional family member	\$5.00 annually
Replacement card	\$3.00/card
I.D. Cards - Non-Resident	
Child, 17 years and younger	\$20.00 annually
Adult	\$40.00 annually
Senior Citizen, 60 years & older	\$20.00 annually
Day Pass - all ages	\$4.00 daily
Family (5 persons/1 address)	\$80.00 annually
Additional family member	\$10.00 annually
Replacement card	\$3.00/card
Admission Fees	
Adult (over 18 years old) General Swimming Pool Admission	\$2.00 each adult each entry
Youth (18 years old & under) General Swimming Pool Admission	\$1.00 each youth each entry
Nature Center Non- Member - Adult, ages 13-64	\$5.00 daily
Nature Center Non-Member - Senior (65+years)	\$3.00 daily
Nature Center - Non-Member Child (3-12 years)	\$2.00 daily
Nature Center - Active/Retired Military Discount	\$1.00 discount at each age level
Nature Center Member - all ages	\$0 daily/member
Log Cabin Village - Adult Admission	\$4.50 daily
Log Cabin Village - Youth Admission	\$4.00 daily
Log Cabin Village - Senior Admission	\$4.00 daily
Log Cabin Village - Group Rate (10 or more)	\$3.00 daily
Japanese Garden	
Rental	
Six Hours Rental	
Pavilion, up to 250 guests	\$2,500.00
Moon Deck up to 250 guests	\$1,500.00
Pavilion plus Moon Deck up to 250 guests	\$3,250.00
Pavilion plus Moon Deck 251-500 guests	\$3,750.00
Each Additional Hour Rental of Pavilion or Moon Deck	\$400.00
Two Hour Rental in the Japanese Garden Waterfall Overlook and Hill Arbor - up to 25 guests	\$350.00
Japanese Garden - Wedding, up to 50 guests	\$750.00
Japanese Garden - Each change in contract:	
Small Wedding Rental	\$25.00
Large Wedding Rental	\$50.00
Japanese Garden Admission - Weekdays	
Adult	\$4.00
Child (ages 4-12)	\$3.00

Municipal Fee Schedule - FY2012	
Parks and Community Services	
Child (under 4 years)	Free
Seniors	\$3.50
<u>Japanese Garden Admission - Weekends</u>	
Adult weekends	\$4.50
Child (ages 4-12)	\$3.00
Child (under 4 years)	Free
Seniors weekends	\$4.00
Japanese Garden Photography Fees	\$75.00 / hr
Japanese Garden Catering Fees	10% of gross sales
Bradley Center Reservations	
Bradley Center Building Deposit (Individual)	\$75.00
Bradley Center Building Deposit (Commercial)	\$75.00
Bradley Center Key Deposit (Individual)	\$25.00
Bradley Center Key Deposit (Commercial)	\$25.00
Bradley Center Rental for first 3 hours (Individual)	\$70.00
Bradley Center Rental for first 3 hours (Commercial)	\$140.00
Bradley Center Each Additional Hour (Individual)	\$30.00
Bradley Center Each Additional Hour (Commercial)	\$60.00
Bradley Center Late Fee (less than 2 week notice) (Individual)	\$15.00
Bradley Center Late Fee (less than 2 week notice) (Commercial)	\$15.00
Site (Park) Reservations	
Level A (<100) Park Reservation Fee (Individual)	\$35.00
Level A (<100) Each Additional Hour (Individual)	\$10.00
Level A (<100) All Day Park Curfew (Individual)	\$80.00
Level A (<100) Deposit (Individual)	\$0.00
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Individual)	\$100.00
Level B (100-500) Each Additional Hour (Individual)	\$25.00
Level B (100-500) All Day Park Curfew (Individual)	\$225.00
Level B (100-500) Deposit (Individual)	\$100.00
Level B (100-500) Late Fee	\$15.00
Level C (501-2,000) Park Reservation Fee (Individual)	\$375.00
Level C (501-2,000) Each Additional Hour (Individual)	\$95.00
Level C (501-2,000) All Day Park Curfew (Individual)	\$845.00
Level C (501-2,000) Deposit (Individual)	\$375.00
Level C (501-2,000) Late Fee	\$75.00
Level D (2,001-5,000) Park Reservation Fee (Individual)	\$0.00
Level D (2,001-5,000) Each Additional Hour (Individual)	\$0.00
Level D (2,001-5,000) All Day Park Curfew (Individual)	\$1,500.00
Level D (2,001-5,000) Deposit (Individual)	\$1,500.00
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Individual)	\$0.00
Level E (>5,000) Each Additional Hour (Individual)	\$0.00
Level E (>5,000) All Day Park Curfew (Individual)	\$3,750.00
Level E (>5,000) Deposit (Individual)	\$3,750.00
Level E (>5,000) Late Fee	\$300.00
Level A (<100) Park Reservation Fee (Commercial)	\$70.00
Level A (<100) Each Additional Hour (Commercial)	\$20.00
Level A (<100) All Day Park Curfew (Commercial)	\$160.00
Level A (<100) Deposit (Commercial)	\$0.00
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Commercial)	\$200.00
Level B (100-500) Each Additional Hour (Commercial)	\$50.00

Municipal Fee Schedule - FY2012	
Parks and Community Services	
Level B (100-500) All Day Park Curfew (Commercial)	\$450.00
Level B (100-500) Deposit (Commercial)	\$100.00
Level B (100-500) Late Fee	\$15.00
Level C (501-2,000) Park Reservation Fee (Commercial)	\$750.00
Level C (501-2,000) Each Additional Hour (Commercial)	\$190.00
Level C (501-2,000) All Day Park Curfew (Commercial)	\$1,690.00
Level C (501-2,000) Deposit (Commercial)	\$375.00
Level C (501-2,000) Late Fee	\$75.00
Level D (2,001-5,000) Park Reservation Fee (Commercial)	\$0.00
Level D (2,001-5,000) Each Additional Hour (Commercial)	\$0.00
Level D (2,001-5,000) All Day Park Curfew (Commercial)	\$3,000.00
Level D (2,001-5,000) Deposit (Commercial)	\$3,000.00
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Commercial)	\$0.00
Level E (>5,000) Each Additional Hour (Commercial)	\$0.00
Level E (>5,000) All Day Park Curfew (Commercial)	\$7,500.00
Level E (>5,000) Deposit (Commercial)	\$7,500.00
Level E (>5,000) Late Fee	\$300.00
Pole Banners (for event banners, 2 weeks prior to event and removed within 3 days after event)	\$100.00/pole/banner
Festival Equipment	
Stage (1st Day)	\$500.00
Stage Each Additional Day	\$125.00
Stage Deposit	\$500.00
Trailer 8x16	\$500.00
Trailer 8x16 Each Additional Day	\$125.00
Trailers 2 or More	\$250.00
Trailers 2 or More Each Additional Day	\$65.00
Trailer Deposit	\$250.00
Trailer Deposit 2 or more Each	\$125.00
Concession Booth (1st Day)	\$300.00
Concession Booth Each Additional Day	\$75.00
Concession Booth 2 or More	\$150.00
Concession Booth 2 or More Each Additional Day	\$40.00
Concession Booth Deposit	\$150.00
Concession Booth Deposit 2 or more Each	\$75.00
Botanic Garden Reservations	
Room Rental Plant Societies	
Oak Hall	\$100.00
Rose Room	\$50.00
Iris Room	\$25.00
Orchid Room	\$25.00
Iris & Orchid Room	\$50.00
Redbud Hall	\$50.00
Camellia Room	\$25.00
Azalea Room	\$25.00
Lecture Hall	\$100.00
Trellis Room	\$25.00
Room Rental Plant Sales	
Oak Hall	\$200.00
Rose Room	\$100.00
Iris Room	\$50.00
Orchid Room	\$50.00

Municipal Fee Schedule - FY2012	
Parks and Community Services	
Iris & Orchid Room	\$100.00
Redbud Hall	\$100.00
Camellia Room	\$50.00
Azalea Room	\$50.00
Trellis Room	\$50.00
<u>Room Rental Non-Profit Rates</u>	
Oak Hall	\$300.00
Rose Room	\$150.00
Iris Room	\$75.00
Orchid Room	\$75.00
Iris & Orchid Room	\$150.00
Redbud Hall	\$150.00
Camellia Room	\$75.00
Azalea Room	\$75.00
Lecture Hall	\$325.00
Trellis Room	\$75.00
<u>Room Rental Individual Rates</u>	
Oak Hall	\$500.00
Rose Room	\$300.00
Iris Room	\$150.00
Orchid Room	\$150.00
Iris & Orchid Room	\$300.00
Redbud Hall	\$300.00
Camellia Room	\$150.00
Azalea Room	\$150.00
Trellis Room	\$150.00
Lecture Hall	\$500.00
<u>Room Rental Corporate Rates</u>	
Oak Hall	\$800.00
Rose Room	\$400.00
Iris Room	\$200.00
Orchid Room	\$200.00
Iris & Orchid Room	\$400.00
Redbud Hall	\$400.00
Camellia Room	\$200.00
Azalea Room	\$200.00
Lecture Hall	\$800.00
Trellis Room	\$200.00
<u>Botanic Garden Room Rental Whole Building</u>	
Oak & Redbud Halls	\$1,000.00
<u>Botanic Garden</u>	
Tables	\$3.00/each
Piano	\$10.00
A/V equipment	\$25.00
Coffee urns	\$10.00
Weddings	\$350.00/ 2 hours
Bride's Room	\$50.00
Wedding chairs as of 01/01/12	\$5.00/each
	\$25.00/hr. for all Gardens except Japanese, Fuller and Consevatory which are \$75.00/hr.
<u>Botanic Garden Photography Fees</u>	
<u>Botanic Garden Catering Fees</u>	10% of gross sales

Municipal Fee Schedule - FY2012	
Parks and Community Services	
<u>Admission Fees - Conservatory (at the Deborah Beggs Moncrief Botanic Garden Center)</u>	
Adults	\$1.00
Children 4-12	\$0.50
Under 4	free
Senior age 65 and older	\$0.50

Municipal Fee Schedule - FY2012	
Planning and Development	
Application Fees	
Zoning Board of Adjustment	
Variance	
Residential (owner occupied)	\$187.00
Non-Residential	\$374.00
Special Exception	\$400.00
Front Yard Carports	\$187.00
Interpretation Request*	\$429.00
Bed & Breakfast	\$560.00
Each additional variance or special exception on same application	\$60.00
Plan Commission	
Plats	
Concept Plan	\$880.00
Preliminary Plat	\$676.00
a) Less than 75 acres	\$676.00
b) 75 acres or more*	\$676.00
Each additional acre over 75	\$11.00
Final Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Re-Plat (with Public Hearing)	
Fewer than 3 lots (18 X 24)	\$457.00
Fewer than 3 lots (24 X 36)	\$473.00
Each additional of 3 lots or more (24 X36)	\$17.00
Short Form Re-Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Plat Vacation	
18 X 24	\$457.00
24 X 36	\$473.00
Plat Correction	
18 X 24	\$61.00
24 X 36	\$77.00
Vacation or Closures, ROW, Emergency and Public	
Access Easements:	

Municipal Fee Schedule - FY2012	
Planning and Development	
Street and alley vacations	\$676.00
Public access or emergency easement vacation	\$407.00
Community facilities contract fee	\$500.00
Street name change	\$682.00
Annexation	
75 acres or less	\$682.00
More than 75 acres	\$682.00
Each additional acre over 75	\$6.00
Limited purpose annexation	\$2,970.00
MTP Amendment	
Master Thoroughfare Plan Change	\$676.00
Zoning Commission	
Zoning Application	
Less than 1 acre(*)(**)	\$924.00
1-5 acres*	\$1,232.00
More than 5 acres*	\$1,870.00
Zoning Verification Letter	\$22.00
Planned Development (PD) Site Plan*	\$803.00
NOTES:	
*Designated fee shall be twice the amount shown when double noticing and special City Council consideration is required or requested, apart from the normal processing fee schedule. Double Fee extra charge is not exempt of incentive programs granted to the project	
**For application requests of less than 1 acre in size, when down zoning to one or two family districts that is consistent with the most current adopted	
Comprehensive Plan	Fee of \$429.00 is required
(16) Urban Forestry	
(a) Application Fee for Staff Review	
Base Fee-First five acres (up to 5.00) including one revision	\$250.00
Additional acreage – 5.01 acres and over	\$15.00 per acre above base fee
Additional revisions (each)	\$100.00
The acreage will be based on the preliminary plat or site plan, whichever is appropriate, at the time of submission of the Urban Forestry Plan	
(b) Application Fee for appeal hearing before Urban Design Commission	\$295.00
Urban Decign CommissionTelecommunication Towers	\$330.00
Unified Residential Site Plan	
New	\$616.00
Revised	\$308.00

Municipal Fee Schedule - FY2012	
Planning and Development	
Variance Request to City Council	\$330.00
Hearing Continuance	\$187.00
Application for Specialized Certificate of Occupancy related to Sexually Oriented Businesses	
New	\$660.00
Amended, Modified, Renewal or Transfer	\$330.00
Newsrack Permit Fees	
Application	\$25.00
Each Newsrack	\$5.00
Building Fees	
Remodel Building Permit Fees	
Valuation:	
\$0-\$2000 work associated with existing R-3 Use Group or their existing accessory U Use Groups	\$46.11
\$0-\$2000	\$76.86
a) for first \$2000	
b) for each additional \$1000, or fraction thereof, to and including \$25,000	\$15.37
> \$25,000-\$50,000	
a) for first \$25000	\$430.51
b) for each additional \$1000, or fraction thereof, to and including \$50,000	\$11.10
> \$50,000-\$100,000	
a) for first \$50,000	\$708.14
b) for each additional \$1000, or fraction thereof, to and including \$100,000	\$7.68
>\$100,000-\$500,000	
a) for first \$100,000	\$1,092.53
b) for each additional \$1000, or fraction thereof, to and including \$500,000	\$5.97
>\$500,000-\$1,000,000	
a) for first \$500,000	\$3,484.33
b) for each additional \$1000, or fraction thereof, to and including \$1,000,000	\$5.12
>\$1,000,000	
a) for first \$1,000,000	\$6,047.01
b) for each additional \$1000, or fraction thereof,	\$3.41
NOTES:	
When plan review and field inspections are performed by Third Party, the permit fee shall be reduced by multiplying the sum by 25% (0.25).	

Municipal Fee Schedule - FY2012	
Planning and Development	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by Third Party with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by City Staff with field inspections performed by Third Party, the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Neighborhood Empowerment Zones	
Application Fee	\$25.00
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00
Demolition and Moving Fees	
Square Footage:	
1 - 1000	\$67.00
1001-2000	\$136.00
2001-3000	\$254.00
3001-5000	\$381.00
5001-10,000	\$510.00
10,001 - 20,000	\$682.00
20,001 and above	\$1,364.00
Change of Occupancy Permit Fee	\$72.00
Ordinance Inspection Fee (per inspector)	\$30.00
Inspection (Orange) Card Replacement	\$22.00
Record Change Fee (per record or permit)	\$22.00
Plan Review Deposit*	
Those requiring circulation	\$220.00
Those requiring circulation-3rd party option	\$40.00
Those without circulation	\$85.00
Those without circulation-3rd party option	\$20.00
Contractor Registration (valid for one year)	\$120.00
Residential Master Plan Registration	\$60.00
Vendor Certificate of Occupancy for Temporary	
Vendors	\$60.00
Sidewalk Cafes	\$150.00

Municipal Fee Schedule - FY2012	
Planning and Development	
NOTES:	
Deposit is not required for additions and remodels to existing Group R-3 Occupancies, and for additions, remodels or new construction of their accessory structures.	
Other Inspection and Fees:	
Inspections outside normal business hours (minimum, 2 hours)-fee per hour	\$38.00
Reinspection fee	\$27.50
Additional plan review to plans (min chg. 1/2 hr; charge per hour =)	\$38.00
for 3rd party Building, Electrical, Mechanical Plumbing & Energy; chg. per hour	\$16.50
Inspections outside City limits commercial (per inspector)	\$49.50
residential (per hour or maximum of \$66)	\$33.00
New Construction Or addition Building Permit Fees A, B, E, H, I & M Use Groups	
Square Footage:	
0-30 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$46.11
0-30	\$76.86
> 30-400	
a) for first 30 square feet	\$76.86
b) for each additional sq. foot, to and including 400	\$0.96
>400-790	
a) for first 400 square feet	\$460.51
b) for each additional sq. foot, to and including 790	\$0.71
>790-1365	
a) for first 790 square feet	\$708.14
b) for each additional sq. ft., to and including 1365	\$0.67
>1365-5850	
a) for first 1365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 5850	\$0.53
>5850-18000	
a) for first 5850 square feet	\$3,484.33
b) for each additional sq. ft., to and including 18000	\$0.21
>18000	
a) for first 18,000 square feet	\$6,047.01

Municipal Fee Schedule - FY2012	
Planning and Development	
b) for each additional sq. ft.	\$0.19
New Construction Or addition Building Permit Fees F&S Use Groups	
0-75 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$46.11
0-75	\$76.86
> 30-400	
a) for first 75 square feet	\$76.86
b) for each additional sq. foot, to and including 1080	\$0.35
>1080-1980	
a) for first 1080 square feet	\$430.51
b) for each additional sq. foot, to and including 1980	\$0.31
>1980-3365	
a) for first 1980 square feet	\$708.14
b) for each additional sq. ft., to and including 3365	\$0.28
>3365-24,675	
a) for first 3365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 24,675	\$0.11
>24,675-50,050	
a) for first 24,675 square feet	\$3,484.33
b) for each additional sq. ft., to and including 50,050	\$0.10
>50,050	
a) for first 50050 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.10
New Construction Or addition Building Permit Fees R Use Groups	
0-65 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$46.11
0-65	\$76.86
> 65-700	
a) for first 65 square feet	\$76.86
b) for each additional sq. foot, to and including 700	\$0.56
>700-1400	
a) for first 700 square feet	\$430.51
b) for each additional sq. foot, to and including 1400	\$0.40
>1400-2700	

Municipal Fee Schedule - FY2012	
Planning and Development	
a) for first 1400 square feet	\$708.14
b) for each additional sq. ft., to and including 2700	\$0.30
>2700-11,800	
a) for first 2700 square feet	\$1,092.53
b) for each additional sq. ft., to and including 11,800	\$0.26
>11,800--24,500	
a) for first 11,800 square feet	\$3,484.33
b) for each additional sq. ft., to and including 24,500	\$0.20
>24,500	
a) for first 24,500 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.15
New Construction Or addition Building Permit Fees U Use Groups	
0-175 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group)	\$46.11
0-175	\$76.86
> 175-2500	
a) for first 175 square feet	\$76.86
b) for each additional sq. foot, to and including 2500	\$0.15
>2500-5200	
a) for first 2500 square feet	\$430.51
b) for each additional sq. foot, to and including 5200	\$0.10
>5200-10,200	
a) for first 5200 square feet	\$708.14
b) for each additional sq. ft., to and including 10,200	\$0.80
>10,200-46,500	
a) for first 10,200 square feet	\$1,092.53
b) for each additional sq. ft., to and including 46,500	\$0.70
>46,500-96500	
a) for first 46,500 square feet	\$3,484.33
b) for each additional sq. ft., to and including 96,500	\$0.50
>96,500	
a) for first 96,500square feet	\$6,047.01
b) for each additional sq. ft.	\$0.40
NOTES:	
When plan review and field inspections are performed by Third Party, the permit fee shall be reduced by multiplying the sum by 25% (0.25).	

Municipal Fee Schedule - FY2012	
Planning and Development	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by Third Party</u> with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by City Staff</u> with <u>field inspections performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Encroachment Approval Fees	
Building Official	\$170.00
Planning & Development Director	\$200.00
City Council	\$500.00
Encroachment Application Fees	
Building Official	\$75.00
Planning & Development Director	\$75.00
City Council	\$75.00
Electrical Fees	
Administration	
Construction & Fire Prevention BOA	
1st item per address	\$125.00
each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Reciprocal Letters	\$22.00
Business Verification Letters	\$22.00
Temporary Power Letters	\$33.00
Light Outlets, Fixtures, Switches, Receptacles	
Up to 100 (price each)	\$0.41
All over 100	\$0.34
Fixed Appliances	
Ceiling Fan	\$1.13
Vent Fan	\$1.13
Smoke Detector	\$1.13
Bath heater	\$1.13
Disposal	\$1.13
Compactor	\$1.13
Dishwasher	\$1.13

Municipal Fee Schedule - FY2012	
Planning and Development	
Washing Machine	\$1.13
Water Heater	\$2.27
Dryer	\$2.27
Range	\$2.27
Air Conditioner	
3-5 Ton	\$4.62
Over 5 ton - 7.5 ton	\$7.45
Over 7.5 ton	\$14.93
Heating Unit (gas)	\$2.27
Heating Unit (electric) price per kilowatt	\$0.77
Motors	
1 to 3 hp	\$2.27
Over 3 to 5 hp	\$4.62
Over 5 to 7.5 hp	\$7.45
Over 7.5 hp	\$14.93
Transformers, Generators, and Welders	
0 to 10 KW	\$4.62
Over 10 KW to 20 KW	\$7.45
Over 20 KW	\$14.93
Welders	\$4.62
Services and Subpanels	
60 amp to 100 amp	\$14.93
Over 100 amp to 150 amp	\$22.05
Over 150 amp	\$29.88
Miscellaneous	
Swimming Pools	\$42.69
Construction Pole	\$22.05
Sign connections, each	\$7.10
new mobile home hookups*	\$32.95
submeters (buildings, leases, apts., etc)	\$15.65
NOTES:	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum by 25% (.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
*A building Code Ordinance Inspection shall be required to inspect and approve power to existing mobile homes in mobile home parks where the name changes on the electric utility account except when the account is being	
Other Inspections and Fees	
Inspections outside normal business hours	

Municipal Fee Schedule - FY2012	
Planning and Development	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions of C07(e)	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Failing to call for final inspections	\$27.50
Sign Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Application fee	\$33.00
New signs application fee	\$33.00
Plus Display area	\$21.34
or per square foot	\$0.20
Plus Height above grade:	
1-20 feet	\$21.34
21-30 feet	\$42.69
31-40 feet	\$64.06
41-50 feet	\$85.40
51-60 feet	\$106.77
Over 60	\$149.46
Plus Electrical at:	
Amps:	
1-40	\$29.90
41-60	\$42.69
61-80	\$64.06
81-100	\$85.40
Over 100	\$128.12

Municipal Fee Schedule - FY2012	
Planning and Development	
Banners and Temporary Signs	
Application fee	\$33.00
Plus Display area	\$21.34
Plus height above grade	\$21.34
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Mechanical Inspector	
Administration	
Construction and Fire Prevention BOA App. Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Forced Air Heating-Furnaces Including	
Ducts and /or Vents Attached Thereto:	
Capacity to and including 100,000 BTU	
input or 20 KW	\$4.62
Over 100,000 BTU or 20 KW and including	
400,000 BTU or 20 KW	\$7.82
Heating Appliances Non-Ducted Air	
Gas Unit or Room heater, including vent	\$4.62
Gas Wall heater, including vent	\$4.62
Gas Floor Furnace, including vent	\$4.62
Gas Infrared heating Unit	\$4.62
Electric Heater, Wall, Space, Unit, etc.	\$4.62
Energy-Using heat Appliance other Than Above	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Low or High Pressure Steam or Hot Water	

Municipal Fee Schedule - FY2012	
Planning and Development	
Boiler Rated in either BTU's Input, Boiler Horsepower	
Output or KW	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per Boiler HP Output	\$2.05
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Absorber Unit, Electrical Reciprocating, Centrifugal, or Rotary Compressor, Condensing Unit, or Chiller Unit	
Each on its Normal Capacity Rating	
Up to and including 2 tons	\$4.62
Over 2 and including 3 tons	\$7.82
Over 2 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 and including 30 tons, per ton	\$1.98
Over 30 and including 100 tons, per ton	\$1.82
Over 100 and including 320 tons, per ton	\$1.56
Over 320 and including 520 tons, per ton	\$1.19
Over 520 tons, per ton	\$0.90
Each Roof-Top Combination unit, Including Ducts and Drains	
Cooling Only:	
Up to and including 3 tons	\$7.82
Over 3 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 tons, per ton	\$3.20
Heating and Cooling:	
Up to and including 3 tons	\$15.65
Over 3 and including 5 tons	\$22.05
Over 5 and including 7 1/2 tons	\$29.17
Over 7 1/2 and including 10 tons	\$34.87
Over 10 tons, per ton	\$3.90
Roof-Top Heating only	
Unit per 1,000 BTU	\$0.09
Minimum	\$4.97

Municipal Fee Schedule - FY2012	
Planning and Development	
Through-the-Wall A/C Units	
All sizes, each	\$6.40
Cooling Tower, Evaporative or Air-Cooled Condenser, Tonnage Based on Local Design Conditions	
All size units, per ton refrigeration capacity-	\$0.77
Minimum	\$4.97
Cooling-Heating Coils	
D.E. or chill Water per ton	\$0.77
Minimum	\$4.97
Steam or Hot Water, per 1,000 BTU	\$0.09
Minimum	\$44.97
Fan and Coil Units including Drains and Ducts	
Cool and heat, per ton	\$1.56
Minimum	\$4.97
Cool only, per ton	\$0.77
Minimum	\$4.97
Heating Unit only, per 1000 BTU	\$0.09
Minimum	\$4.97
Electrical heat Strips for Units or Duct Installations	
Per KW	\$0.23
Minimum	\$4.97
Mixing Box - Forded air	\$1.56
Duct Addition or System not included elsewhere	\$3.20
per outlet	\$0.77
Minimum	\$4.97
Miscellaneous	
Commercial food preparation hood-grease Type 1	\$12.45
Commercial food preparation hood-heat or moisture Type II	\$9.25
Commercial hood exhaust fan-grease	\$7.82
Commercial hood exhaust fan-heat or moisture	\$6.42
Commercial hood exhaust duct-grease	\$7.82
Commercial hood exhaust duct-heat or moisture	\$6.42
Commercial kitchen make-up air unit	\$7.82
Commercial hood automatic electronic smoke extractor	\$24.90
Automatic fire-extinguishing equipment system	\$24.90
Range hood exhaust duct, for R occupancy	\$1.56
Toilet exhaust fan and/or duct (per inlet)	\$1.56
Ventilation fan and duct system	\$6.42

Municipal Fee Schedule - FY2012	
Planning and Development	
Industrial hood	\$9.25
Mechanical ventilator	\$6.42
Flue replacement - U.L. labeled	\$6.42
Flue or stack for commercial and industrial appliances	\$7.82
Humidifier	\$3.20
Vented decorative appliance	\$6.42
Commercial clothes dryer exhaust duct	\$7.82
Domestic clothes dryer exhaust duct	\$1.56
Incinerator, per 1000 BTU	\$0.09
Minimum	\$4.97
Incinerator modification	\$78.28
Condensate drain-French sump	\$4.97
Fire or smoke damper	\$1.56
Circulating water pump	\$1.56
Evaporative cooler	\$6.42
Automatic shutoff-products of combustion	\$7.82
Solar energy system	\$46.97
Heat recovery devices per 1,000 BTU	\$0.09
Minimum	\$15.11
Gas extension - test	\$7.82
For each appliance or piece of equipment by this ordinance for which no other fee is listed	\$7.82
NOTE: When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25). The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other inspections and fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00

Municipal Fee Schedule - FY2012	
Planning and Development	
per hour (whichever is greater)	\$33.00
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
First Fixture or Appliance	\$7.82
Additional Fixtures or Appliances (each)	\$3.20
Sewer-First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Gas Service	\$7.82
Each lawn Sprinkler System	\$90.00
Water Service - First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Water Submeter	\$3.20
Grease trap or Interceptor	\$7.82
Sand Trap	\$14.93
each Roof Drain	\$7.45
Temporary gas Service	\$7.82
Backflow	\$31.31
Backflow Preventer	\$7.82
Floor Drain	\$3.20
Mobile Homes or Mobile Units	
Each mobile home space or mobile unit space	\$28.46
Each sewer vent	\$17.07
Manhole	\$24.90
Test Well	\$7.82
Medical gasses and vacuum system	\$33.00
NOTES:	
For the purpose of this table, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached, or any plumbing fixture or appliance to which a water connection may be made, shall be construed to be a fixture. Fees for reconnection and retesting of existing plumbing	
systems in relocated buildings shall be based on the number of plumbing fixtures, gas systems, water heaters, etc. involved.	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	

Municipal Fee Schedule - FY2012	
Planning and Development	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other Inspections and Fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Gas Well Fees	
New Gas Well Permit	\$3,000.00
a) Amended permit	\$540.00
b) Extended Permit	\$270.00
c) Supplemental Permit	\$180.00
d) Council Review	\$5,000.00
Operator Transfer	\$720.00
Seismic Site Inspection	\$360.00
Compressor Facility	\$500.00
Fracture Pond	\$500.00
Annual Fee (per well)	\$500.00

Municipal Fee Schedule - FY2012	
Police	
Sale of Accident Report	\$6.00
Offense Report	\$1.50
Microfiche Offense	\$3.00
Clearance Letter	\$5.00
Criminal History	\$5.00
Certification (Accident)	\$2.00
Certification (All others)	\$5.00
Analysis of Syringe contents	\$45.00
Blood alcohol	\$75.00 (Case/2 samples)
Clan lab sub samples	\$120.00
Sample	\$80.00
Sample Analysis	\$40.00
Transfer	\$50.00
Court Preparation	\$80.00
Court Attendance	\$100.00
Evidence Packaging	\$40.00
Vehicle Pound Impound	\$20.00
Vehicle Pound Storage	\$20.00
Vehicle Storage over 25'	\$35.00
Vehicle Pound Towage	\$135.00
Notification Fee	\$50.00
Wrecker Business License	\$100.00

Municipal Fee Schedule - FY2012	
Red Light Enforcement Fund	
Utility Fees (Violation Fine)	\$75.00
Late Fees	\$25.00
Returned Check Processing	\$25.00

Municipal Fee Schedule - FY2012	
Solid Waste Fund (Code Compliance)	
Residential Billing	
Residential and Disabled Carryout-32 gallon cart	\$12.75
Residential and Disabled Carryout-64 gallon cart	\$17.75
Residential and Disabled Carryout-96 gallon cart	\$22.75
Residential Carryout Fee	\$30.00
Commercial Waste Billing	
1 x per week	\$23.00
2 x per week	\$34.00
3 x per week	\$49.00
4 x per week	\$66.00
5 x per week	\$86.00
6 x per week	\$110.00
Container Permits (Grants of Privilege)	5% of Gross Revenues
Permits (Waste Hauler)	
First Vehicle	\$135.00
Each Additional Vehicle	\$50.00
Miscellaneous Revenue	
Excess Bulk Waste & Brush	
First 5 cubic yards over 10 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Out-of-Cycle and Contaminated Bulky Waste	
First 5 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Cart Delivery-Exchange Fee	\$5.00
Pay Bags (5 bags per order)	\$15.00
Optional 96 Gallon Yard Cart	\$75.00
Violation Bag Tag	\$10.00
Nothing Out Trip Charge	\$45.00

Municipal Fee Schedule - FY2012			
Storm Water Utility Fund			
Tier	Garage Capacity*	Living Area (square feet)*	Residential Storm Water Monthly Rates
Tier 1 (0.5 ERU)	0	0 to 1,300	\$2.70
	1	0 to 1,040	
	2	0 to 781	
	3	0 to 521	
	4	0 to 262	
Tier 2 (1 ERU)	0	1,301 to 2,475	\$5.40
	1	1,041 to 2,215	
	2	782 to 1,956	
	3	522 to 1,696	
	4	263 to 1,437	
Tier 3 (1.5 ERU)	0	2,476 to 3,393	\$8.10
	1	2,216 to 3,133	
	2	1,957 to 2,874	
	3	1,697 to 2,614	
	4	1,438 to 2,355	
Tier 4 (2 ERU)	0	3,394+	\$10.80
	1	3,134+	
	2	2,875+	
	3	2,615+	
	4	2,356	

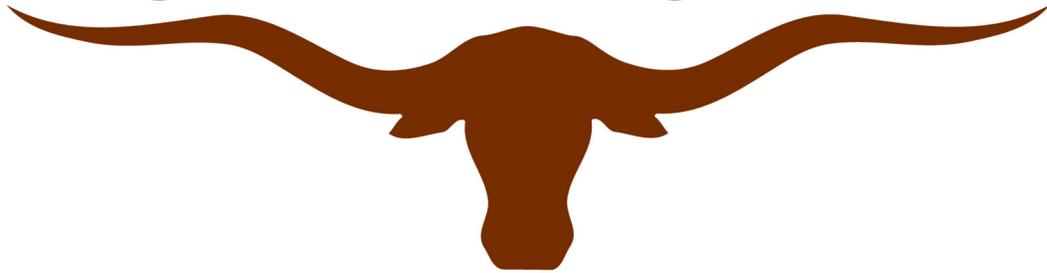
* As reported by the appropriate appraisal district.

Municipal Fee Schedule - FY2012	
Transportation and Public Works	
Valet Parking	\$1,000.00
Per additional space	\$150.00
Parkway Inspection Permit	\$75.00
Parkway Permit Re-Inspection	\$25.00
Filming Permit	\$250.00
Private Street Use Permit	\$75.00
License Fees	\$500.00
Residential Survey Pkwy (Establish line and grade for curb & gutter or alley edgeline)	\$1,000.00
Residential Survey Pkwy (Establish line and grade for culverts)	\$500.00

Municipal Fee Schedule - FY2012	
Water and Sewer Fund	
RETAIL WATER RATES	
Meter Size (inches)	
5/8	\$7.50
3/4 x 5/8	\$7.50
3/4 x 3/4	\$7.75
1	\$11.00
1 1/2	\$19.00
2	\$28.50
3	\$61.75
4	\$108.00
6	\$235.00
8	\$402.00
10	\$630.00
Residential	
Volume Charge (Per 100 Cubic Feet - First 800 Cubic Feet)	\$1.97
Volume Charge (Per 100 Cubic Feet - Next 1,200 Cubic Feet)	\$2.80
Volume Charge (Per 100 Cubic Feet - Next 1,000 Cubic Feet)	\$3.48
Volume Charge (Per 100 Cubic Feet - Over 3,000 Cubic Feet)	\$4.20
Commercial	
Volume Charge (Per 100 Cubic Feet - All)	\$2.23
Industrial	
Volume Charge (Per 100 Cubic Feet - All)	\$2.09
Super User	
Volume Charge (Per 100 Cubic Feet - All)	\$1.70
Irrigation	
Volume Charge (Per 100 Cubic Feet - First 5,000 Cubic Feet)	\$2.80
Volume Charge (Per 100 Cubic Feet - Next 5,000 Cubic Feet)	\$3.48
Volume Charge (Per 100 Cubic Feet - Over 10,000 Cubic Feet)	\$4.20
Gas Well Drillers	
Volume Charge (Per 100 Cubic Feet - All)	\$4.50
Fire Lines	
Connection Size (Inches)	
4 and under	\$16.95
6	\$25.50
8	\$33.95
10	\$56.40
12	\$105.10
RETAIL WASTEWATER RATES	
Water Meter Size (inches)	
5/8	\$5.10
3/4 x 5/8	\$5.10
3/4 x 3/4	\$5.40
1	\$6.00
1 1/2	\$7.50

Municipal Fee Schedule - FY2012	
Water and Sewer Fund	
RETAIL WASTEWATER RATES	
Water Meter Size (inches)	
2	\$9.30
3	\$17.55
4	\$27.00
6	\$52.50
8	\$88.50
10	\$130.50
12	\$163.50
Residential	
Volume Charge (Per 100 Cubic Feet)	\$2.71
Non Residential/Non/Monitored	
Volume Charge (Per 100 Cubic Feet)	\$3.56
Monitored Group	
Volume Charge (Per 100 Cubic Feet)	\$2.41
BOD Charge (Per Pound)	\$0.25
TSS Charge (Per Pound)	\$0.11
TDS Charge (Per Pound) for Gas Well Drillers	\$0.04
Charges	
Activation Charge	\$20.00
Restoration Charge	\$20.00
Transfer Charge	\$20.00
Same Day / After Hours Charge	\$10.00
Field Action Charge	\$20.00
Broken Lock Charge	\$25.00
Returned Item Charge	\$25.00
Straight Connection Charge	\$50.00
WHOLESALE RATES	
Wholesale Water Rates	
Volume (\$/1,000 Gallons)*	\$0.77
Maximum Day (\$/MGD Excess)	\$148,810.00
Maximum Hour (\$/MGD Excess)	\$12,799.00
Monthly Customer Charge Per Meter	\$25.00
* Plus raw water costs	
Wholesale Wastewater Rates	
Volume (\$/1,000 Gallons)	\$0.81
BOD (Per Pound)	\$0.37
TSS (Per Pound)	\$0.16
Monthly Customer Charge	\$75.00
RAW WATER RATES	
The cost of untreated water (per 1,000 gallons) supplied by the Tarrant Regional Water District is \$0.85916 for use inside the district and \$0.88316 outside the district. Adjusted for street rental and system loss, the raw water charge to customers is \$0.93648 inside the district and \$0.96264 outside the district and is a direct "pass through" to wholesale water customers.	

FORT WORTH



GLOSSARY

The *Annual Budget and Program Objectives* contains specialized and technical terminology that is unique to public finance and budgeting. To help the reader of this document understand these terms, this budget glossary has been included.

Account: A six-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expenses. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting, revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes.

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the proposed budget document, authorized by the City Council as part of the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other central government receipts.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

Budget: A financial plan for a specified period of time (i.e., a fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the Budget Document that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message or Budget Transmittal Letter.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received

or expended for goods and services.

Cash Balance: The amount of cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Center: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Character: A basis for distinguishing types of expenditures; the five major characters used by the City of Fort Worth are: personnel services-01, supplies-02, contractual services-03, capital outlays-04, and debt service-05. The **Personnel Services** category includes all salary, benefit and supplement costs associated with employees compensations. The **Supplies** category includes expenditures for items costing less than \$5,000 per unit, or for items costing more than \$5,000 with a useful life of less than three years. Examples of supplies include basic office supplies, books and magazines; materials used in city operations including paving material, street lights, signals, and library books; postage, uniforms, and vehicle related costs including parts, supplies and fuel. In addition, minor equipment is budgeted as a supply cost. Minor equipment is distinguished from capital outlays by the \$5,000 cost per unit threshold and includes items like minor audio/video equipment, water meters, scanners, fax machines, and minor appliances. Expenditures in the **Contractual** category represent activities performed under expressed or implied agreements involving the use of equipment or commodities; and for professional, specialized or trade services rendered. In addition to external contracts for goods and services, this category includes services provided to City departments through Internal Service Funds including Information Technology services, labor charges for Equipment Services, and copy and graphic services provided through the Office Services Fund. Contractual services also include payment of utilities for electricity, gas, water, wastewater, and storm water. Finally, transfers among Funds are captured as contractual costs. These include transfers for insurance, healthcare, and administrative services. The **Capital Outlays** category reflect all outlays that result in the acquisition of, or additions to, the City's fixed assets (assets of a long-term nature which are intended to be held or used beyond the current fiscal year and which may be eligible for depreciation), including real and tangible assets. Capital Outlays must cost at least \$5,000 and must have an expected life of three or more years. Primarily four types of fixed assets (Capital Outlays) are used: 1) Land; 2) Improvements other than buildings; 3) Buildings; and 4) Equipment.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, after which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Designations: Designations are the desired uses of fund balance which are discretionary in nature in that the requested items were not budgeted in the prior year. To be a valid designation request, the department must not have spent to their prior year budget (i.e., have savings), and must provide justification for the request approved by the appropriate Assistant City Manager.

Disbursement: Payment for goods and services in cash or by check.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Expenditure: Decreases in the use of net financial resources other than through interfund transfer.

Expenses: Outflow or other depletion of assets or incurrence of liabilities during a specific period of time which results from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works, and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the debt service portion of the City's property tax, and these bonds are backed by the full faith and credit of the issuing government.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

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Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any unmatured debt that is not a fund liability and at the same time has a maturity of more than one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Operating Budget: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Fund: A fund restricted to a single fiscal year.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principal and interest of the bond.

Rollover: Rollovers are the desired uses of fund balance for the purpose of meeting prior year commitments. Rollovers may be requested for items that, a) were budgeted in the prior fiscal year, b) are from departments that did not spend to their appropriated budget the prior year (i.e., have savings), and c) can demonstrate that the funds were encumbered for the purpose identified in the rollover request.

Risk Management: An organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

Source of Revenue: Revenues are classified according to their source or point of origin.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purchases.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.

FORT WORTH

