



City of
Fort Worth, Texas

FY2016
ADOPTED
Annual Budget and
Program Objectives



7th Street Bridge, November 2013

CITY OF FORT WORTH, TEXAS

FISCAL YEAR 2015-2016

ANNUAL BUDGET

This budget will raise more revenue from property taxes than last year's budget by an amount of \$21,814,701, which is a 5.4 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$13,238,441.

CITY COUNCIL RECORD VOTE

The members of the governing body voted on the adoption of the budget, excluding the General Fund allocation for the Police Department as follows:

FOR: Mayor Pro tem Sal Espino; Councilmembers Zim Zimmerman, Cary Moon, Gyna Bivens, Jungus Jordan, Dennis Shingleton, Kelly Allen Gray and Ann Zadeh
 AGAINST: None
 PRESENT but abstained from voting: None
 ABSENT: Mayor Betsy Price

The members of the governing body voted on the adoption of the budget General Fund allocation for the Police Department as follows:

FOR: Mayor Pro tem Sal Espino; Councilmembers Zim Zimmerman, Cary Moon, Gyna Bivens, Jungus Jordan, Dennis Shingleton, and Ann Zadeh.
 AGAINST: None
 PRESENT but abstained from voting: Councilmember Kelly Allen Gray
 ABSENT: Mayor Betsy Price

MUNICIPAL PROPERTY TAX RATES

The municipal property tax rates for the preceding fiscal year, and each municipal property tax rate that has been adopted or calculated for the current fiscal year, include:

Tax Rate	Adopted FY2014-15	Adopted FY2015-16
Property Tax Rate	\$0.855000	\$0.855000
Effective Tax Rate	0.828730	0.892253
Effective Maintenance and Operations Tax Rate	0.649459	0.697666
Rollback Tax Rate	0.880515	0.932579
Debt Rate	0.179100	0.179100

MUNICIPAL DEBT OBLIGATIONS

The total amount of outstanding municipal debt obligations (including principal and interest) secured by property taxes is \$984,587,143.

This cover page and the information it contains are included with the adopted budget as required by Section 102.007 of the Texas Local Government Code.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fort Worth
Texas**

For the Fiscal Year Beginning

October 1, 2014

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to **City of Fort Worth, Texas** for its annual budget for the fiscal year beginning **October 1, 2014**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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City of Fort Worth, Texas City Officials

Betsy Price
Mayor

Salvador Espino
District 2

**W.B. “Zim”
Zimmerman**
District 3

Cary Moon
District 4

Gyna Bivens
District 5

Jungus Jordan
District 6

Dennis Shingleton
District 7

Kelly Allen Gray
District 8

Ann Zadeh
District 9

David Cooke
City Manager

Susan Alanis

Assistant City Manager
Community and Strategic
Services

Jay Chapa

Assistant City Manager
Infrastructure and
Economic Development

Fernando Costa

Assistant City Manager
Neighborhoods

Valerie Washington

Assistant City Manager
Public Safety

Budget and Research Staff

Aaron Bovos
Chief Financial Officer

Terry A. Hanson
Assistant Director, Financial Management Services

Alan Shuror, Budget Manager
Rodney Arnold, Management Analyst II
Loraine Coleman, Management Analyst II
Eliana Guevara, Management Analyst II
Carla Vasquez, Management Analyst II
Kenya Buckley, Management Analyst I
Justin McLaughlin, Management Analyst I
Jesus Hernandez, Technical Support Analyst I

Pamela Kacmarynski, Budget Manager
Junior Duran, Management Analyst II
Ann Marie Mendez, Management Analyst II
Alexis Rivas, Management Analyst II
Suzie Wagner, Management Analyst II
Juanita Jimenez, Management Analyst I
Danielle Pickle, Project Info Systems Specialist



Betsy Price
Mayor of Fort Worth



Salvador Espino
District 2



Dennis Shingleton
District 7



W.B. "Zim" Zimmerman
District 3



Cary G. Moon
District 4



Gyna M. Bivens
District 5



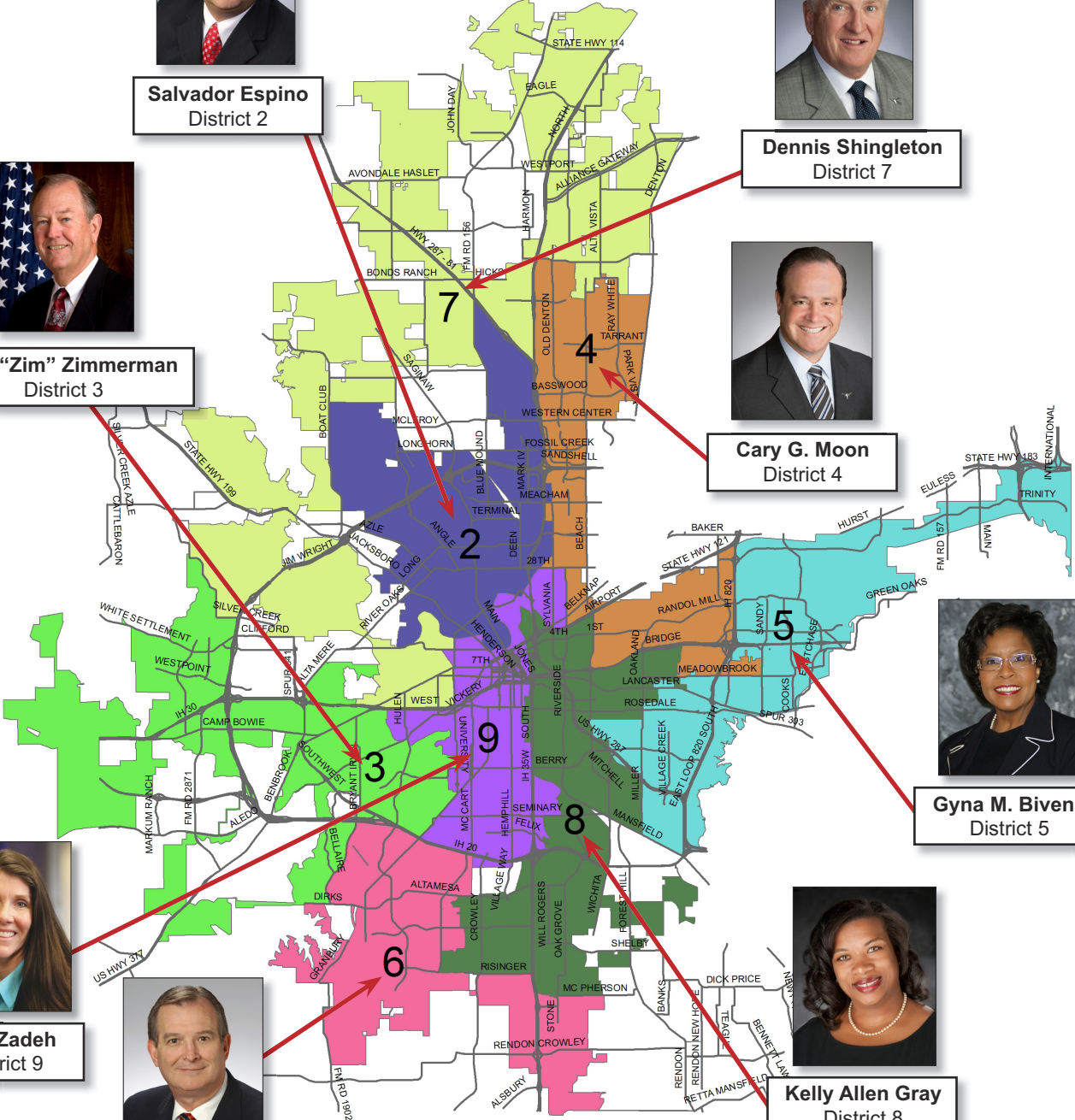
Ann Zadeh
District 9



Jungus Jordan
District 6



Kelly Allen Gray
District 8



- 2 - Salvador Espino
- 3 - W.B. "Zim" Zimmerman
- 7 - Dennis Shingleton
- 4 - Cary G. Moon
- 8 - Kelly Allen Gray
- 5 - Gyna M. Bivens
- 6 - Jungus Jordan
- 9 - Ann Zadeh

**CITY OF FORT WORTH
Council Districts**

List of Departments and Directors

Aviation

Bill Welstead
Director, 817-392-5402

Fire

Rudy Jackson
Fire Chief, 817-392-6801

Park & Recreation

Richard Zavala
Director, 817-392-5711

City Attorney's Office

Sarah Fullenwider
City Attorney, 817-392-7606

Economic Development

Robert Sturns
Acting Director, 817-212-2663

Planning and Development

Randle Harwood
Director, 817-392-6101

City Auditor's Office

Patrice Randle
City Auditor, 817-392-6132

Human Resources

Brian Dickerson
Director, 817-392-7783

Police

Joel Fitzgerald
Police Chief, 817-392-4140

City Manager's Office

David Cooke
City Manager, 817-392-6192

IT Solutions

Kevin Gunn
Director, 817-392-2015

Property Management

Steve Cooke
Director, 817-392-5134

City Secretary's Office

Mary J. Kayser
City Secretary, 817-392-6161

Library

Gleniece Robinson
Director, 817-392-7706

Public Events

Kirk Slaughter
Director, 817-392-2501

Code Compliance

Brandon Bennett
Director, 817-392-6322

Municipal Court

Vacant
Director, 817-392-6711

Transportation/Public Works

Douglas Wiersig
Director, 817-392-7801

Financial Management Services

Aaron Bovos
Director, 817-392-8517

Neighborhood Services

Allison Gray
Acting Director, 817-392-8187

Water & Wastewater

John Carman
Director, 817-392-8246

City of Fort Worth 2015 Awards

Code Compliance

- **2014 MarCom Award: Gold Winner:** The award is an international creative competition that recognizes outstanding achievement by marketing and communications professionals. Code's Solid Waste Division was recognized for outstanding achievement for the "How Green Can You Go...." integrated marketing campaign.
- **2015 Communicator Awards:** The award is an international awards program that recognizes big ideas in marketing and communications. The competition honors work that transcends innovation and craft-work that make a lasting impact. Code's Solid Waste Division was recognized for outstanding work for the "How Green Can You Go....." and "Green Off" marketing and education campaign.
- **2015 Excellence Award:** Presented by TxSWANA (Texas Solid Waste Association of North America) for the City of Fort Worth Drop off stations.
- **Keep America Beautiful Presidents Circle Award:** Keep Fort Worth Beautiful received the Keep America Beautiful President's Circle Award. The President's Circle Award recognizes exemplary performance made by certified affiliates of the national nonprofit to reduce litter, minimize waste, and beautify and improve their local communities.
- **Keep Texas Beautiful Gold Star Affiliate Award:** For Keep Texas Beautiful affiliates to achieve this status they are required to share information on their mission and goals, answer questions about their public education programs, partnerships, and sustainability efforts, participate in the Keep Texas Beautiful or Governor's Community Achievement Awards programs, and provide a letter of support from their community.
- **Keep Fort Worth Beautiful:** Tom Bainter, board member, was honored by Keep Texas Beautiful as the state wide Second Place Volunteer of the Year. Jamie Cox, board member was honored by Keep Texas Beautiful as the Teacher of the Year.
- **State of Texas Alliance for Recycling (STAR) for Superior Recycling Special Event:** Fort Worth hosts an annual America Recycles Day (ARD) event. Code Compliance received this award for the Solid Waste Divisions 2013 ARD event for providing recycling services to 1000 households in four hours for paper shredding and recycling, tire, light bulb, battery, electronics and household item recycling. Our partners were Waste Management, Goodwill, Bridgestone Firestone and Lighting Resources Texas.

Financial Management Services

- **Certificate of Achievement for Excellence in Financial Reporting:** For CAFR Ending September 30, 2014.
- **Distinguished Budget Presentation Award:** Received from the Government Finance Officers Association and presented to City of Fort Worth.

- **Procurement Achievement Excellence Award:** 2014 Achievement of Excellence in Procurement award from the National Purchasing Institute.
- **Texas Comptroller Leadership Circle Bronze Award:** Received from the Texas Comptroller of Public Accounts.

Fire

- **Fort Worth South Rotary Club:** Recognized Captain Bobby Washington, Jr. of Station 19 with their Vince Genovese Firefighter of the Year award for 2015.

Information Technology Solutions

- **Association of Public Safety Communications Officials (APCO) Awards:**
 - **Radio Technologist of the Year:** In FY2015, Chris Dusseau was awarded the Radio Technologist of the Year. Chris was recognized for his work on several projects that included: the Fort Worth Regional Communications System project; spearheaded efforts to improve coverage in the lower levels of City Hall; and the deployment and improvements of the City's Broadband Antenna Tracking Systems (BATS), which is now commonly used to support the Mayor's live broadcast of her Town Hall meetings as well as Police and Fire operations during large events such as races at Texas Motor Speedway.
- **Center of Digital Government's Best of Texas Awards:**
 - **Best IT Collaboration Among Organizations:** In FY2015, the IT Solutions Department was award the Best IT Collaboration Among Organization for the Fort Worth Regional Radio Communications System. This project delivered a system providing first responders vital communications capabilities. It is the critical link between first responders and from the first responders to commanders and the 911 Dispatch Centers. The project was launched to replace the failing public safety radio system used by the City of Fort Worth and a handful of other local jurisdictions. This multi-year project grew to include 83 jurisdictions and more than 16,000 first responders in Tarrant, Denton, Johnson and Dallas counties.
 - **Demonstrated Excellence in Project Management:** In FY2015, Alan Girton was awarded the Excellence in Project Management Award. As the Program Manager for the Fort Worth Regional Radio System Upgrade, Alan was responsible to a Steering Committee of public safety Assistant Chiefs and other senior staff for delivery of the system. The project included two new radio towers as well as completely new technology deployment. The system was initiated in June 2011 and estimated to cost \$51,995,587.00 completed on schedule in March 2015 and more than 3% below budget.

Municipal Court

- **2015 Outstanding Judge of the Year was awarded to Chief Judge Ninfa Mares:** This award was received from the Texas Municipal Courts Association (TMCA). The TMCA is a professional organization with approximately 1,100 members statewide consisting of judges, court administrators and support staff.

- **Texas Teen Court Competition:** The Fort Worth Teen Court participated in the annual Texas Teen Court competition. Three teams represented the City, one team came in first place and another team came in fourth place. A total of 22 teams from throughout Texas competed in this event in 2015.

Park and Recreation

- **2015 In-House Project of the Year Award in the Environment/Water/Wastewater Category:** Presented from the Texas Public Works Association to the City of Fort Worth Transportation/Public Works Stormwater Division, the Fort Worth Nature Center, the Botanical Research Institute of Texas and the Community Volunteers from the Fort Worth Nature Center and the Texas Master Naturalists for the Valley Ranch Channel Restoration Project Implementing the Native Prairie Grass Program (to introduce native prairie grasses and flowers in select drainage easements after reconstructive maintenance efforts to the channel in order to reduce future maintenance needs and provide environmental and aesthetic benefits to the community.)
- **2015 Trail Blazer Innovation Award from Downtown Fort Worth, Inc.:** Presented to Streams and Valleys, Inc. for Phyllis J. Tilley Memorial Bridge and Project Daffodil in Trinity Park.
- **Fort Worth Child Magazine's - Best Place to Get Outdoors:** Presented to the Fort Worth Botanic Garden.
- **Metroplex Baby Magazine's Best Historical Attraction Award:** Presented to Fort Worth Log Cabin Village.
- **North American Plant Collections Consortium (NAPCC) Accreditation:** Presented to the Fort Worth Botanic Garden for the Begonia Collection. The Botanic Garden's Begonia Collection is the largest begonia bank in the world.
- **The First Tee Master Executive Designation:** The executive director, Kevin Long, was awarded this honor, the highest rating for chapter executive staff.
- **The First Tee Outreach Award:** Presented to First Tee Chapter of Fort Worth for outreach initiatives.
- **The First Tee recognized the First Tee of Fort Worth as an ACE Chapter:** Awarded to only twelve chapters in the entire network and the 3rd highest ZONE (Zeroing in on Network Excellence).
- **The First Tee Scholars:** Three of their graduating seniors achieved ACE certification – the highest level a participant can earn. Only 1% of participants in the network achieve ACE certification.
- **Tree City USA:** Awarded to the City of Fort Worth, 36th straight year, from the National Arbor Day Foundation.
- **Trip Advisor 2015 Certificate of Excellence Award:** Awarded to Fort Worth Log Cabin Village, Fort Worth Botanic Garden, Fort Worth Nature Center and Refuge and the Fort Worth Water Gardens.
- **USTA Texas National Junior Tennis and Learning (NJTL) Program of the Year Award:** Awarded to Southwest Community Center Tennis Program, for the program that has grown their program's quality, the participation in activities and events offered.

Planning and Development

- **American Planning Association, Midwest Section, Texas Chapter:** Recognized Assistant Director, Dana Burghdoff as Planner of the Year.

Police

- **2015 Star of Texas Award:** Presented by Governor Greg Abbott to Sergeant Shane Drake. In an effort to acknowledge the sacrifices of first responders. This award honors those men and women who have been killed or have sustained serious injuries in the line of duty.
- **Agency of the Year for State Support for the Exploring Program for 2014-2015:** Presented by Texas Law Enforcement Explorer Advisor Association to Fort Worth Police Department.
- **Investigator of the Year Award:** Presented by Annual Robbery Investigators of Texas Conference to Detective Brian Raynsford (Robbery Unit).
- **South Rotary Club's Officer of the Year Award:** Presented to Sergeant Shane Drake, for being shot in the line of duty.
- **State of Texas Law Enforcement Award:** Presented to Officer Michael Richey (Motor Unit) for Professional Achievement. This was due to two innovative training courses he developed increasing the safety of motor officers. One was a tactical shooting course and one was a driving course improving motor officers' ability to negotiate curves at high speed.

Property Management

Facilities Division:

- **Regional Institutional Energy Management Award for 2015; AEE Region IV:** The City's Property Management Department has received this 12-state area award for outstanding accomplishments in developing, organizing, managing, and implementing its comprehensive energy management program, and for superior service to the Association of Energy Engineers" (AEE.) Institutional awards are presented annually "to a public sector institution, agency, or organization such as City, County, State or Federal; a University or K-12 School (public or private), etc." Responsible City staff includes Facilities' Sustainability Administrator, awarded AEE Region IV's Energy Manager of the Year for 2012. AEE's Awards Program "shines the light on the important work that is being done in energy by individuals, organizations, agencies, and corporations. By identifying those who exemplify the very best in their fields, energy professionals are honored and the industry is advanced."

Fleet Division:

- **Blue Seal of Excellence Award:** The James Avenue Service Center and the Water Service Center have been awarded the Blue Seal of Excellence from the National Institute for Automotive Service Excellence (ASE). ASE, an automotive industry professional certification program, awards the Blue Seal of Excellence to businesses that showcase highly qualified repair facilities with a commitment to provide excellent services. Recipients must maintain a staff certification level of at least 75 percent. There are only two Blue Seal public or private service centers in Fort Worth and both are within the Property Management Department – Fleet Division.

- **Leading Fleet Award:** This is the second year of this fleet award. The Leading Fleet Award recognizes the Top 50 fleets each year. The Property Management Department – Fleet Division was identified as the #4 fleet operations in 2015.
- **Top 100 Fleets in North America Award:** Named one of the “Top 100 Fleets in North America” for the 11th year in a row, the Property Management Department – Fleet Division ranked 10th out of over 38,000 government fleets in 2015. The program recognizes and rewards peak performing fleet operations in North America. Currently in its eleventh year, 100 Best Fleets identifies and encourages ever-increasing levels of performance improvement within the fleet industry.

Transportation and Public Works

- **American Public Works Association, Texas Chapter, Project of the Year:** This award was received due to the completion of Harmon Road and Highway 287 Roundabouts. The Transportation and Public Works Department worked with various entities and city staff to design and install a roundabout at both ends of the existing bridge. From conception of the idea the project was completed substantially within three and half months. Ordinarily, this process would have had closer to nine months or a year to complete all elements of construction on just one roundabout.
- **Outstanding Achievement in Outreach Award:** In the spring, Betsi Chatham was awarded the 2015 Public Technology Institute GIS Vision Award which is described as “This prestigious annual award is presented to outstanding individuals who have contributed to advancing enterprise-wide GIS, articulated a clear vision and recognized innovation, demonstrated leadership, and served as a spokesperson/champion for the use of GIS across and within the city, county or State.”
- **Texas Public Works Association (TPWA) Public Works Project of the Year Award; Valley Channel Restoration Project: Implementing the Native Prairie Grass Program:** The City of Fort Worth Stormwater Division, in an effort to reduce cost and increase benefits to the community, developed the Native Prairie Grass Program. The Valley Ranch channel restoration project was selected to be the pilot project for the new program. The objective of the program is to introduce native prairie grasses and flowers in select drainage easements following reconstructive maintenance efforts with the goal of reducing future maintenance needs while providing environmental and aesthetic benefits to the community.

Water and Sewer

- **Platinum 25 Peak Performance Award:** Presented by the National Association of Clean Water Agencies, the award recognizes member agency facilities for outstanding compliance with their National Pollutant Discharge Elimination System (NPDES) permit limits. Platinum Awards recognize 100 percent compliance with NPDES permits over at least a consecutive five year period. The Village Creek Water Reclamation Facility has 25 consecutive years of 100 percent compliance with its permit.
- **Texas Water 2015™ Awards:** Texas Water™ is the joint annual educational and technical conference of the Water Environment Association of Texas and the Texas Section - American Water Works Association. It is the Largest Regional Water Conference in the U.S.™
 - **First place in the Texas Section-American Water Works Association’s Top Ops Competition:** The Top Ops competition recognizes and promotes excellence and professionalism in all aspects of water operations by establishing a contest that gives operators the opportunity to showcase their talents.

- **Ronald B. Sieger Biosolids Management Award:** Presented by the Water Environment Association of Texas to recognize a WEAT member, an engineering firm, a specific project, a municipality or a specific municipal or industrial facility that has made significant accomplishments in the field of biosolids technology and management practices within the boundaries of the state of Texas. The 2015 recipient is Sebastian "Buster" Fichera, assistant director over the Water Department's Water Reclamation division.
- **Susan B. Hier Award for Excellence in Education and Licensing:** Presented by the Water Environment Association of Texas to recognize an individual who has demonstrated passion and service to the operators of Texas. The 2015 recipient is Ginger Laird, the assistant water systems superintendent for operations at the Village Creek Water Reclamation Facility.
- **Watermark Award for Communications Excellence:** Presented by the Texas Section-American Water Works Association and the Water Environment Association of Texas, the award recognizes members who have produced top quality communications. The 2015 recipient is the City of Fort Worth Water Department for its Texas Smartscape E-Magazine created by Stephanie Zavala, Conservation Specialist.
- **Winfield S. Mahlie Award:** Presented by the Water Environment Association of Texas to recognize a WEAT member who has made significant contributions to the art and science of wastewater treatment and water pollution control. The 2015 recipient is Dr. Ana J. Peña-Tijerina, P.E., BCEE, the technical services manager at the Village Creek Water Reclamation Facility.

CITIZENS OF FORT WORTH

MAYOR AND COUNCIL



\$1,502,133 7.00 A.P.

CITY ATTORNEY



\$6,263,916 50.00 A.P.

CITY MANAGER



1.00 A.P.

CITY SECRETARY



\$1,233,982 11.00 A.P.

CITY AUDITOR



\$1,626,860 15.00 A.P.

Community and Strategic Services

CITY MANAGER'S OFFICE ADMINISTRATION General Fund \$3,136,007	14.00 A.P.
COMMUNICATIONS AND PUBLIC ENGAGEMENT \$1,753,798	18.00 A.P.
PERFORMANCE AND LEARNING SERVICES \$972,745	6.00 A.P.
CABLE OFFICE FUND \$300,000	0.00 A.P.
CULTURE & TOURISM \$32,286,705	133.00 A.P.
DFW REVENUE SHARE FUND \$5,500,000	0.00 A.P.
HOTEL OCCUPANCY TAX FUND \$5,892,126	0.00 A.P.
HUMAN RESOURCES General Fund \$3,862,985	33.00 A.P.
GROUP HEALTH FUND \$102,100,234	10.50 A.P.
RISK FINANCING FUND Worker's Compensation & Risk Management \$19,210,822	15.80 A.P.
INFORMATION SYSTEMS \$28,282,200	137.50 A.P.
NON-DEPARTMENTAL \$15,078,463	0.00 A.P.
PARK & RECREATION \$45,735,040	292.50 A.P.
MUNICIPAL GOLF \$4,470,482	38.00 A.P.
COMMUNITY PROGRAMS \$2,758,110	23.00 A.P.

Infrastructure and Economic Development Services

CITY MANAGER'S OFFICE INTERGOVERNMENTAL AFFAIRS General Fund \$775,625	2.00 A.P.
ECONOMIC DEVELOPMENT \$16,477,358	14.50 A.P.
TAX INCREMENT FINANCING DISTRICTS \$19,988,623	0.00 A.P.
WATER AND SEWER \$419,408,874	936.00 A.P.
LAKE WORTH TRUST \$186,000	0.00 A.P.
PROPERTY MANAGEMENT General Fund \$10,945,204	79.00 A.P.
EQUIPMENT SERVICES FUND \$26,722,872	106.00 A.P.
CAPITAL PROJECTS SERVICE FUND \$751,501	8.00 A.P.
WATER AND SEWER FUND \$94,337	1.00 A.P.
ALLIANCE AIRPORT FACILITY MAINTENANCE FUND \$12,154,944	0.00 A.P.
TRANSPORTATION & PUBLIC WORKS General Fund \$48,906,180	216.30 A.P.
CAPITAL PROJECTS SERVICE FUND Construction, Inspection and Project Management \$7,953,731	69.00 A.P.
MUNICIPAL PARKING \$7,201,640	12.00 A.P.
RED LIGHT ENFORCEMENT \$9,461,369	30.00 A.P.
STORMWATER UTILITY \$37,085,478	113.20 A.P.

Neighborhoods

AVIATION \$5,077,422	24.00 A.P.
CITY MANAGER'S OFFICE HUMAN RELATIONS General Fund \$453,868	4.25 A.P.
CODE COMPLIANCE DISTRICTS General Fund \$18,822,358	215.20 A.P.
SOLID WASTE \$58,450,241	113.00 A.P.
ENVIRONMENTAL PROTECTION FUND \$4,821,164	24.30 A.P.
LIBRARY \$20,111,091	210.50 A.P.
LIBRARY AUTOMATION SYSTEMS SHARING FUND \$315,000	2.00 A.P.
NEIGHBORHOOD SERVICES \$7,701,177	48.15 A.P.
COMMUNITY PROGRAMS \$276,986	0.00 A.P.
PLANNING AND DEVELOPMENT General Fund \$12,289,904	132.00 A.P.

Public Safety

FIRE \$132,415,791	951.00 A.P.
MUNICIPAL COURTS General Fund \$17,390,360	177.00 A.P.
TECHNOLOGY FUND \$126,500	00.00 A.P.
BUILDING SECURITY FUND \$426,570	4.00 A.P.
JUVENILE CASE MANAGEMENT FUND \$168,557	3.00 A.P.
POLICE General Fund \$229,073,957	1,827.00 A.P.
TREASURY ASSET FORFEITURE FUND \$343,000	00.00 A.P.
JUSTICE ASSET FORFEITURE FUND \$560,149	00.00 A.P.
STATE ASSET FORFEITURE FUND \$221,500	00.00 A.P.
LAW ENFORCEMENT OFFICER STANDARDS & EDUCATION FUND \$148,089	00.00 A.P.
CRIME CONTROL & PREVENTION DISTRICT \$86,002,513	226.00 A.P.

FINANCIAL MANAGEMENT SERVICES

General Fund \$14,373,837	99.70 A.P.
DEBT SERVICE FUND \$83,619,202	0.00 A.P.
PUBLIC IMPROVEMENT DISTRICTS \$6,940,730	0.00 A.P.

- ELECTED OFFICIAL
- APPOINTED BY CITY COUNCIL
- GOVERNMENTAL FUNCTIONS
- DEPARTMENTS/FUNDS

CITY OPERATING FUND STRUCTURE

GOVERNMENTAL FUNDS

PROPRIETARY FUNDS

GENERAL FUND

SPECIAL REVENUE FUNDS

CAPITAL PROJECTS FUNDS

DEBT SERVICE

ENTERPRISE FUNDS

INTERNAL SERVICE FUND

OPERATING DEPARTMENTS

OPERATING FUNDS

OPERATING FUNDS

OPERATING FUNDS

- City Attorney's Office
- City Auditor's Office
- City Manager's Office
- City Secretary's Office
- Code Compliance
- Financial Management Services
- Fire
- Economic Development
- Human Resources
- Library
- Municipal Court
- Neighborhood Services
- Non-Departmental
- Park & Recreation
- Planning & Development
- Police
- Property Management
- Transportation & Public Works

- Alliance Airport Facility Maintenance
- Asset Forfeiture Funds
 - * Justice Asset Forfeiture
 - * State Asset Forfeiture
 - * Treasury Asset Forfeiture
- Cable Office
- Crime Control and Prevention District
- Culture and Tourism
- Culture and Tourism DFW Revenue Share
- Culture and Tourism Hotel Occupancy Tax
- Environmental Protection
- Lake Worth Trust
- Law Enforcement Officer Standards and Education
- Library Automation Systems Sharing
- Municipal Golf
- Public Improvement Districts
- Red Light Enforcement
- Special Donations
- Special Trust Fund
 - * Municipal Court Building Security
 - * Municipal Court Technology
 - * Juvenile Case Management
 - * Community Programs
- Tax Increment Financing Districts

- Municipal Airports
- Municipal Parking
- Solid Waste
- Stormwater Utility
- Water and Sewer

- Capital Projects Service
- Equipment Services
- Information Systems
- Insurance
 - * Group Health and Life Insurance
 - * Risk Financing
 - * Risk Management
 - * Worker's Compensation

CITY PROFILE

LOCATION AND HISTORY: Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico. The city is a cultural gateway into the American West and covers nearly 300 square miles.

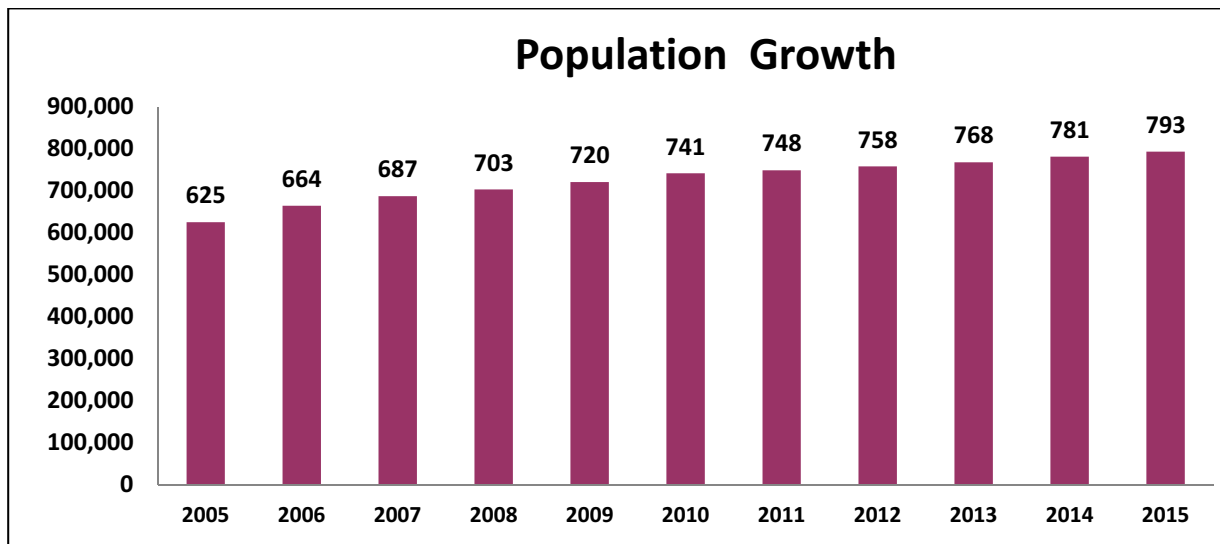
Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named after General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan county of more than 1.8 million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation and industry service center.

For the third time in nearly half a century, Fort Worth was named one of the National Civic League's *All American Cities* in 2011. Fort Worth also won the award in 1964 and 1993.

GOVERNMENT: Fort Worth operates under the Council-Manager form of municipal government. A mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the chief administrative and executive officer. The City Council is also responsible for the appointment of the City Attorney, municipal judges, City Secretary, and the City Auditor.

AREA AND POPULATION: According to the U.S. Census Bureau, Fort Worth was the fastest growing large city with more than 500,000 in population growth between 2000 and 2010. The 2010 Census count for Fort Worth is 741,206. From 2000 to 2010, Fort Worth's total population increased by 206,512 persons. This represents an average annual increase of approximately 20,650 persons and a growth rate of 3.9% per year. Since the 2010 Census, the population has increased at a slower rate than it did during the 2000s. According to the North Central Texas Council of Governments, the January 1, 2015 population estimate for Fort Worth is 792,720, an increase of 51,514 persons since the April 1, 2010 Census. This represents an average annual growth rate of 1.4%. This growth rate is similar to the growth Fort Worth experienced in the 1990s when total population increased from 447,619 in 1990 to 534,694 in 2000, an annual average growth rate of approximately 2%. If growth continues at this rate, the City's population is expected to exceed one million people by 2030.

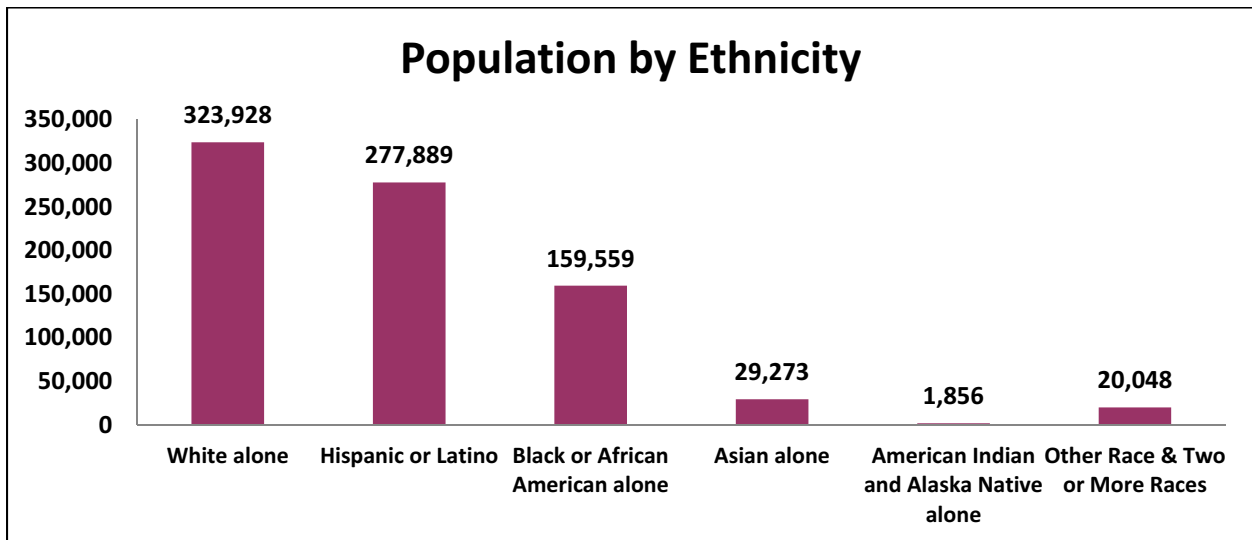
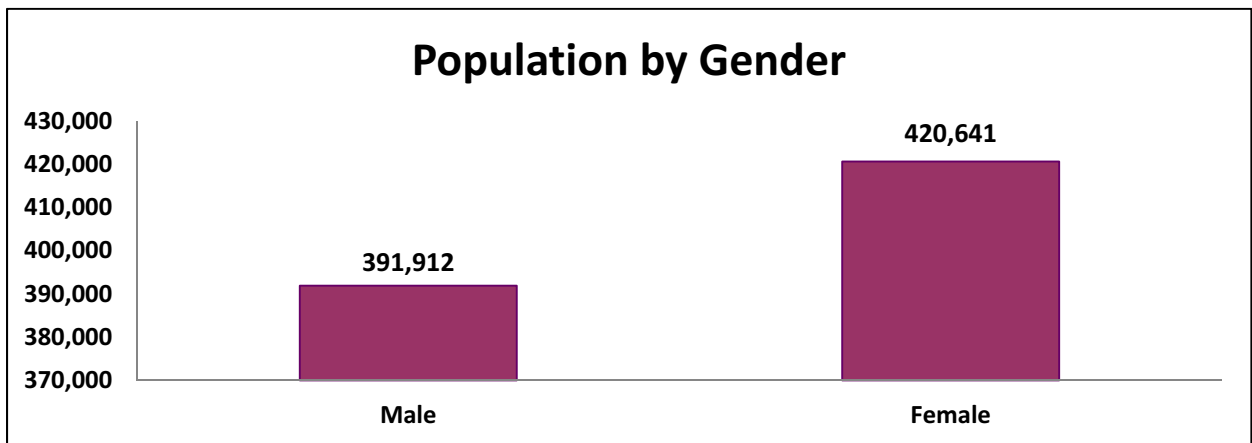
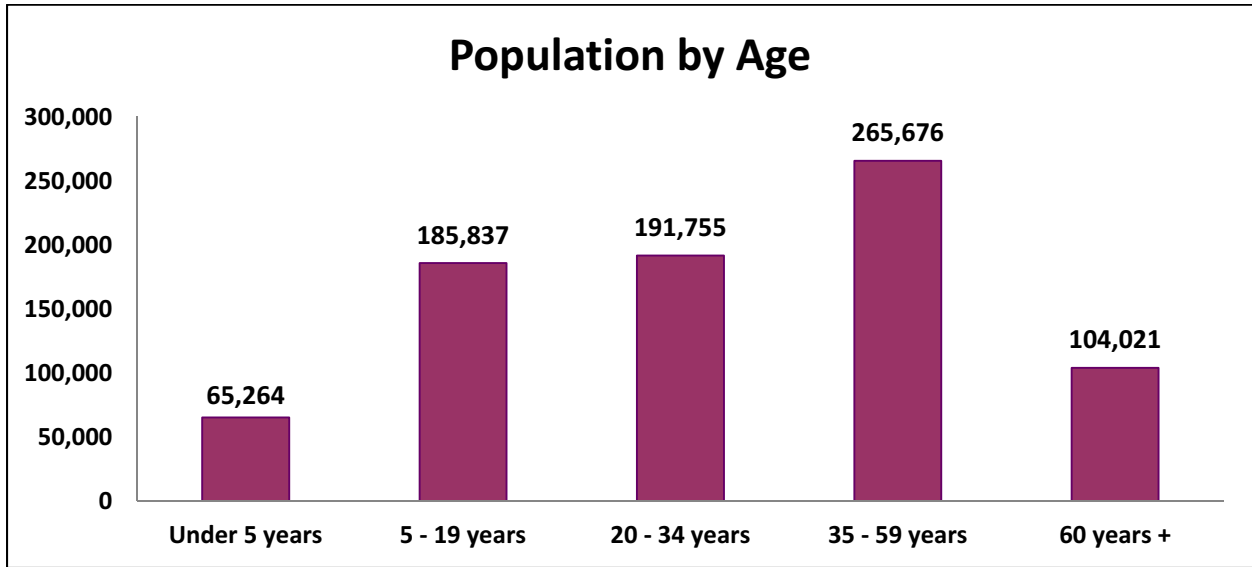
The chart below shows Fort Worth's population growth over the last decade.



Source: North Central Texas Council of Governments, 2015.

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According to the 2014 American Community Survey estimates, Fort Worth's population by age, gender and ethnicity is distributed as follows:



Source: U.S. Census Bureau, 2014 American Community Survey, 1-Year Estimates

TRANSPORTATION: The Dallas/Fort Worth International Airport (the "Airport" or "DFW") is the third busiest airport in the world in terms of logistical operations and ranks 9th in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located halfway between the cities of Dallas and Fort Worth, Texas. DFW International offers 1,850 flights per day and serves more than 63 million passengers per year. DFW provides non-stop service to 149 domestic and 56 international destinations worldwide. For seven consecutive years, DFW has ranked in the top ten for customer service among large airports worldwide in surveys conducted by Airports Council International.

In addition, the City owns three general aviation airports, each with all-weather capability. Meacham International Airport is centrally located 5 miles from downtown Fort Worth and is equipped with parallel runways, the longest of which is a 7,500 ft. runway. Fort Worth Spinks Airport, a general aviation airport located along I-35 in the south portion of the City is equipped with a 6,000 ft. runway. Alliance Airport is located on I-35 to the north, serves the needs of industrial, business and general aviation users, and is equipped with a 9,600 ft. runway. Alliance Airport is home to the annual Bell Helicopter Fort Worth Alliance Air Show. These three airports combined handled over 272,254 operations in fiscal year 2015.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), combined with five federal and four state highways provide all-weather routes within the Fort Worth area and the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, BNSF (Burlington Northern/Santa Fe Railroad), has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service on the Texas Eagle to Chicago, St. Louis, Little Rock, Dallas, San Antonio and Los Angeles and on the Heartland Flyer to Oklahoma City. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Lines, Inc. furnishes Fort Worth with transcontinental bus passenger service.

EDUCATION: The Fort Worth Independent School District serves a major portion of Fort Worth. The 146 schools in the District operate on the 5-3-4 plan in which the elementary schools (83) teach grades 1-5; middle schools and sixth-grade centers (29), grades 6-8; and senior high schools (18), grades 9-12. The District also has 16 special campuses. The Fort Worth School District employs 5,217.5 classroom teachers (full-time equivalents) to instruct over 86,000 students. Special education programs are provided for the blind, handicapped, mentally disabled, brain-injured, emotionally disturbed and those who require speech and hearing therapy in seven special schools. Vocational training is provided at the secondary level for the educable mentally disabled. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by eight other districts.

Tarrant County has 42 college and university campuses with an enrollment of more than 100,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarleton State University-Fort Worth Campus; Tarrant County College, Trinity River, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; Texas A&M University School of Law; the University of Texas at Arlington; and the University of North Texas Health Science Center.

HEALTH SERVICES: Medical facilities in Tarrant County offer excellent and convenient care. There are approximately 44 hospitals with nearly 5,837 beds; one children's hospital licensed for 457 beds; four public hospitals; 77 nursing homes; the Tarrant County Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY: Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994, the base was reopened and transformed into Naval Air Station (NAS) Fort Worth, Joint Reserve

Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are nearly 10,000 personnel utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period. The PX Mart continues to operate the Base Exchange store and the grocery store for the benefit of active duty military and retired military in the Metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 384 personnel.

THE ECONOMY: Fort Worth is consistently ranked among the top places in the nation to live, work, and play. With a growing workforce, top educational facilities, low cost of doing business, high quality of life, and prime location and climate, the city is an attractive choice for companies looking to expand their operations.

Major employers in Fort Worth include AMR/American Airlines (1), Lockheed Martin, JPS Health Network, Cook Children's Healthcare System, Tarrant County, NAS Fort Worth Joint Reserve Base, Fort Worth Independent School District, Texas Health Harris Methodist Fort Worth Hospital, Alcon Laboratories, City of Fort Worth, Bell Helicopter, and Genco ATC. Manufacturing and distribution remains an important part of the Fort Worth economy. The list of companies in distribution and manufacturing operations include Acme Brick, Alcon Labs, Allied Electronics, ATC Logistics & Electronics, Haggar Clothing, Federal Express, J.C. Penney's, Mother Parker's Tea and Coffee, Coca-Cola Enterprises, Ben E. Keith Co., Miller Coors LLC, Williamson-Dickie, Pratt Industries USA, Inc., NGC Renewables, LLC, Carolina Beverage Group, LLC, GE Manufacturing Solutions, and The Dannon Company.

A released economic impact study by The Perryman Group credits oil and natural gas exploration for adding \$11.8 billion in gross product per year and more than 107,650 permanent jobs to the North Texas region. Oil and gas production, driven by the Barnett Shale, has provided a number of economic benefits from exploration, drilling and related activity. Covering approximately 5,000 square miles and 25 counties the annual tax impact is about \$480.6 million to municipalities, counties and other governmental entities, as well as \$644.7 million to the state of Texas. The Barnett Shale has yielded over 15 trillion cubic feet of natural gas with about 18,000 wells in the shale since 2001. That's 66 percent more than the 9 trillion cubic feet in 2011 and despite only 19 rigs operating in the Barnett as of September 1, 2014. The study credited almost 40 percent of the region's incremental growth since 2001 as a direct result of Barnett Shale activity. Emerging economic sectors include financial services, semiconductor manufacturing, communications equipment manufacturing, corporate offices, and distribution. The City has recently added facilities from Blue Cross Blue Shield of Texas, CUNA Mutual Group and Daimler Financial.

The City's industry clusters remain diverse with trade, transportation, and utilities making up the largest percentage of the Fort Worth-Arlington Metropolitan Division (MD) industry composition at 23%. Since 2010 trade, transportation, and utilities companies have grown considerably adding over 18,900 jobs to the area. Education and health services, manufacturing, retail trade, professional and business services, and leisure and hospitality are also large sectors, comprising 20.4%, 11.7%, 10.9%, 10.4%, and 9% of the Fort Worth's workforce respectively.

There are over 37,500 registered business firms in the Fort Worth-Arlington MD. About 50% of these businesses are small to mid-size firms that employ anywhere from one to 249 individuals, which highlights the continued importance of small business development. Large business firms with over 1,000 employees make the other half of the area's workforce.

LABOR FORCE: The Fort Worth-Arlington MD boasts a strong labor force of over one million that continues to grow. Although the recession has slowed much growth across the United States, the Fort Worth-Arlington MD has experienced positive annual employment growth since summer 2010. The unemployment rate of 3.9% is still less than the 4.4% state unemployment rate and the 5.3% national unemployment rate through August 2015.

The chart below shows annual labor force data for the City of Fort Worth, the Dallas-Fort Worth Metropolitan Statistical Area and Tarrant County.

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	August, 2015
City of Fort Worth											
Labor Force	296,038	306,858	314,976	323,314	332,419	357,927	369,487	377,356	385,557	390,808	389,136
Unemployed	16,032	15,255	14,020	16,210	25,879	28,441	27,636	24,271	22,827	19,147	15,966
Unemployment Rate	5.4%	5.0%	4.5%	5.0%	7.8%	7.9%	7.5%	6.4%	5.9%	4.9%	4.1%
Dallas-Fort Worth-Arlington MSA											
Labor Force	3,024,613	3,083,408	3,106,964	3,146,487	3,187,001	3,300,761	3,372,335	3,422,689	3,486,903	3,559,552	3,569,582
Unemployed	157,701	146,544	132,080	153,563	248,383	266,593	255,374	225,135	210,765	177,101	139,885
Unemployment Rate	5.2%	4.8%	4.3%	4.9%	7.8%	8.1%	7.6%	6.6%	6.0%	5.0%	3.9%
Tarrant County											
Labor Force	843,857	859,737	868,680	880,826	896,305	924,951	949,924	966,855	985,073	998,520	992,473
Unemployed	43,418	40,498	36,823	42,048	68,936	75,375	71,812	62,867	58,967	49,734	39,994
Unemployment Rate	5.1%	4.7%	4.2%	4.8%	7.7%	8.1%	7.6%	6.5%	6.0%	5.0%	4.0%

Source: Texas Workforce Commission, Labor Market Information

TOURISM: Tourism is an important contributor to the local economy. More than 6.5 million people visit each year for business and leisure, generating a \$1.6 billion annual economic impact, according to the Fort Worth Convention & Visitors Bureau (FWCVB). This activity supports more than 143,000 jobs in the local hospitality industry. Tax revenue generated by visitor spending contributes to city projects, saving the average household approximately \$840 per year. The city has seen significant growth in the number of visitors from within the region and from other nations through DFW International Airport. In addition to conventions, visitors are drawn here by authentic experiences, western heritage, performing and visual arts, dynamic food scene and quality of life. The City's neighborhoods and districts drawing high interest include downtown and Sundance Square, the Cultural District, Near Southside, Panther Island and the Stockyards National Historic District. The Stockyards features the Fort Worth Herd, the world's only twice-daily cattle drive owned and operated by the Fort Worth Convention and Visitors Bureau. In response to growing demand for conventions and leisure visits, Fort Worth is planning to add more than 1,400 hotel rooms downtown in the next five years.

Sundance Square and Downtown Fort Worth, Inc. (DFWI) is a nonprofit organization dedicated to the promotion and redevelopment of downtown Fort Worth. Coordinated efforts by DFWI have resulted in new entertainment, housing, and retail facilities throughout downtown Fort Worth. The City joined this partnership in 1995 with the creation of the Downtown Tax Increment Financing District in order to provide public infrastructure to support the private investment within this development.

The Alliance Texas development in far north Fort Worth continued its growth by adding more than 2,400 jobs over the past 12 months, one of its largest increases since the recession. Employment at the 18,000-acre development, which includes the huge logistics park, subdivisions, shopping centers and the Circle T Ranch, topped 37,000 in 2014.

CITY DEVELOPMENTS: Fort Worth-based Trademark Property Co. is in development of the \$185 million Waterside project planned for the Lockheed Martin Recreation Association property off Bryant Irvin Road in west Fort Worth. Trademark will invest a minimum of \$90 million in the first phase, with development of at least 465,000 square feet of mixed-use commercial/residential space. Phase two must have an additional \$35 million investment and a minimum 165,000 square feet of commercial or residential space, and Phase Three will consist of another \$60 million investment and at least 200,000 square feet of space. Plans for the Waterside development include residential development, about two or three hotels, 200,000 square feet of retail space, and about 800 apartments along the Trinity River. Tenants announced include Whole Foods, Taco Diner, and Zoe's Kitchen. Construction on Waterside began in 2014, with the initial phase slated for completion in late spring 2016. The initial phase of Waterside also includes 375 luxury apartments.

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The Dannon Company plans to expand its Fort Worth manufacturing facility to include a new product line and consolidate product lines from other manufacturing sites to Fort Worth. The expansion will occur in two phases and conclude by January 2017. Dannon will also create 20 new jobs by the end of 2016.

Fort Worth Heritage Development, LLC will construct a mixed-use redevelopment and new development project located in the historic Fort Worth Stockyards. The project will comprise approximately one million square feet of space consisting of a hotel, retail, restaurants, office and residential apartment units among other uses. The development will be constructed in three phases completing by December 2024.

HRI Properties, a New Orleans-based hotel developer, plans a \$52 million, six-story, 250-room Westin-branded hotel directly across University Drive from the Modern Art Museum. The hotel will serve as the primary hotel for the new 14,000-seat multipurpose arena planned for Will Rogers Memorial Center. The facility promises not only guests rooms, but also a full-service restaurant, three-story parking garage able to accommodate up to 210 vehicles, and 15,000 square feet of meeting space. The hotel is expected to be completed by December 31, 2017 and will create at least 130 full-time jobs by Dec. 31, 2018.

Clearfork is a 270 acre, multi-phase development project that ultimately will incorporate 2 million square feet of office space, 1.2 million square feet of retail, dining and entertainment, and 2,500 multifamily residential units at completion. The first phase of development is currently under construction. Opening this fall are the 400 luxury apartments known as the Kelton at Clearfork.

Two apartment projects planned for Lancaster Avenue in downtown Fort Worth – one at the west end and the other at the east end – are expected to be completed by the end of 2017. Conine Residential Group in Frisco and Odyssey Residential Holdings in Dallas, operating as TX Kent Apartments L.P., plan a \$26.6 million, 200-unit project called Cadillac Lofts on the former Frank Kent Cadillac site at the southeast corner of Lancaster Avenue and Main Street. The Lancaster Tax Increment Financing Board approved \$7.2 million in funding to facilitate the deal.

The City of Fort Worth's Local Development Corp. began construction in 2015 on the five-story, mixed-use Pinnacle Bank Place downtown. The ground floor will be the bank offices and retail. The four floors above will have 130 apartments. In addition, the project will include a parking garage on the back of the project. Total project cost is estimated at about \$19.7 million. The building is located on West Lancaster Avenue between Jennings and Throckmorton streets, and is expected to be completed in the first quarter of 2016.

Facebook is opening a large \$1 billion plus data center in Ft. Worth. The data center will be built in the Alliance Corridor, in north Fort Worth. The new data center will be located at the corner of Park Vista Blvd. and State Highway 170 and ultimately consist of three 250,000-square-foot buildings on a 110-acre site. Construction on the first phase is expected to be complete in late 2016.

In September 2015, American Airlines unveiled a new Integrated Operations Center adjacent to the Southern Reservations Office at 4700 American Blvd. American's operations center is the first new building on its Fort Worth campus in 20 years. The new facility is all part of the merger between American Airlines and US Airways. More than 1,600 people will work at the center. The center will create approximately 100 new jobs and more than 300 employees will be relocated to the new site.

Smith & Nephew Inc. will lease a 55,000-square-foot building at Chisholm Trail Parkway and Clearfork Main Street. The firm plans to make Fort Worth the U.S. headquarters of its Advanced Wound Management division. The London-based maker of wound care and surgical products agreed to add 80 positions to its local staff by Dec. 31, 2021, pushing total staffing to 250, with an \$85,000 average salary for all full-time employees.

Tanger Outlets will build a 350,000 square foot shopping center in north Fort Worth across from Texas Motor Speedway. Tanger plans to invest \$70 million to build the shopping center, and Fine Line Diversified Development in Fort Worth, developer of Champions Circle, must invest \$60 million in 500,000 square feet of commercial space and 100,000 square feet of apartments. The initial phase is expected to be completed by December 31, 2018. Fine Line plans to have 250 full time employees and Tanger Outlets 350 full time employees by December 31, 2019.

Victory Real Estate Group has acquired an 18.5-acre tract along Eastchase Parkway and Interstate 30 in east Fort Worth. Plans call for a mixed-use retail development comprising six pad sites, with two hotels, a big-box retailer and up to 50,000 square feet of additional retail space. Construction is planned to be complete by the end of 2016.

Victory Real Estate Group has secured 22 acres at Alliance Town Center for a mixed-use development planned to feature a big box retailer, medical retailers and pad sites. The project, on the northwest corner of Interstate 35W and Heritage Trace Parkway in north Fort Worth, is expected to reach completion by the end of 2015.

Detroit-based Title Source, the largest independent provider of title insurance, property valuations and settlement services in the nation, will move its Denton office to a new location in Fort Worth. The new, 10,000-square-foot office is located at Hillwood Commons 1, 9800 Hillwood Parkway in north Fort Worth. Title Source plans to add 15 more employees by the end of 2015.

Construction is expected to begin by the end of 2015 on the Anthracite Building at 640 Taylor Street downtown. The \$115 million, 25-story office tower will have ground-floor retail space and 15 floors of parking, including 4 underground. It will have an additional 14 floors of office, residential and restaurant space. It will be the new headquarters for Fort Worth-based oil and gas company Jetta Operating, with space leased to other tenants.

Downtown Fort Worth's historic Sinclair Building will be transformed into an upscale 165-room Marriott Autograph Collection hotel, and the empty and former Hilton Annex will be made over into corporate apartments. The group that owns the Sanger Bros. buildings, which once housed Color Tile's headquarters, plan facade and streetscape improvements, ground-floor retail, one floor of meeting and banquet space that connects to the hotel by sky bridge, a spa, and potentially office remodeling, conversion of some empty space to house data centers, and conversion of more space for hotel services. The first and second phases are expected to be completed by December 31, 2017 and December 31, 2018. The Sinclair project must create 100 permanent jobs.

Eyeworks Group and Regions Bank will operate new locations when a five-story, 60,000 square foot office building opens on the southeast corner of West Seventh Street and University Drive in Fort Worth. The building is expected to be complete by January 2016.

In 2015 GDC Technics, began operating at the former American Airlines complex at Alliance. GDC Technics, an aircraft modification company based in San Antonio, signed a 25-year lease for 840,000 square feet at facilities that have been owned by the city of Fort Worth since Feb. 1, 2015. The company expects to add over 600 employees in Fort Worth over the next several years, with 100 coming on board in 2015. GDC anticipates investing in major capital improvements and upgrades to the hangar, maintenance buildings, wash bay and parking lot areas.

MISCELLANEOUS: Water, sewer and solid waste services are furnished by the City of Fort Worth and natural gas service is provided by Atmos Energy. Electricity, telephone and other service utilities are provided by various providers.

The Fort Worth Public Library system consists of a Central Library, 13 branch libraries and two satellite libraries that are located in public housing developments. Additionally, the City has inter-local agreements with six of the surrounding suburban communities to share library resources and services. The Central Library, open 52 hours and seven days a week, is the flagship of the system. Branches operate 40 hours each week including Saturdays.

In December 2011, the City Council adopted the **20/20 Vision Master Plan** for the Library which charts future facility and service needs. Service priorities for FY2015 are educational support in the form of early literacy/ youth / teen services, workforce development, genealogy and local history and technological enhancements. The Library's 5 Year Vision is recognized as the best place for materials to support pleasure/recreation, learning and information and to showcase the diversity and history of Fort Worth through materials, classes, programs and exhibits. The library system circulates more than 4 million library materials annually; provides computers at all facilities with informational databases and the Internet;

answers questions; supports a website with downloadable audios, videos, e-books, and other online services; offers educational, cultural, and early literacy programming; and serves as a gathering place and destination for the local neighborhoods.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of city residents. The city is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including a 14,000 seat arena. Will Rogers Memorial Center is located in the heart of Fort Worth's Cultural District and includes Will Rogers Coliseum Auditorium, the new Multi-Purpose Equestrian Center and Amon G. Carter Jr. Exhibits Building.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70 million performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Issued Building Permits by Type				
	New * Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
FY2005	9,283	786	753	2,857	13,679
FY2006	11,148	672	897	3,156	15,873
FY2007	6,862	866	802	3,430	11,960
FY2008	5,351	1,076	1,030	4,351	11,808
FY2009	3,756	597	981	4,346	9,680
FY2010	3,891	669	819	4,595	9,974
FY2011	3,433	721	949	4,707	9,810
FY2012	3,861	779	788	4,575	10,003
FY2013	4,540	835	676	4,525	10,576
FY2014	4,828	1,031	646	4,330	10,835
FY2015	5,260	857	603	4,602	11,322

Source: Planning and Development Department, City of Fort Worth, 2015.

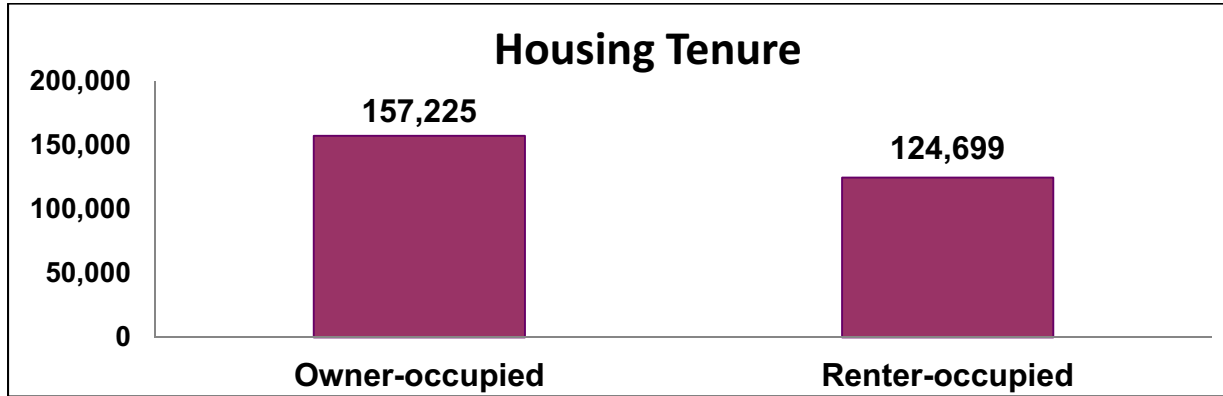
*Includes multi-family, pools and other improvements.

Fiscal Year Ended 9/30	Dollar Value of Building Permits Issued				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
FY2005	\$1,075,285,010	\$493,645,116	\$62,541,119	\$166,658,838	\$1,798,130,083
FY2006	\$1,437,198,834	\$650,999,578	\$30,557,422	\$155,053,608	\$2,273,829,441
FY2007	\$968,052,419	\$1,016,567,625	\$54,856,877	\$176,590,429	\$2,216,067,350
FY2008	\$654,418,116	\$1,115,953,916	\$82,493,604	\$333,482,697	\$2,186,348,332
FY2009	\$415,957,553	\$530,521,519	\$177,397,373	\$363,419,136	\$1,487,295,581
FY2010	\$449,663,304	\$740,594,972	\$95,498,713	\$392,421,899	\$1,678,178,888
FY2011	\$395,395,022	\$573,784,677	\$144,681,007	\$238,577,958	\$1,352,438,664
FY2012	\$432,754,592	\$629,082,573	\$65,067,950	\$328,012,060	\$1,454,917,176
FY2013	\$557,615,578	\$1,218,617,199	\$57,346,267	\$406,518,978	\$2,240,098,026
FY2014	\$584,324,940	\$1,137,494,082	\$68,260,165	\$353,410,831	\$2,143,490,012
FY2015	\$754,786,787	\$875,805,327	\$119,305,417	\$437,114,798	\$2,187,012,329

Source: Planning and Development Department, City of Fort Worth, FY2015.

HOUSING TENURE

According to Housing Occupancy data from the American Community Survey, the number of total housing units in Fort Worth is estimated at 309,326 of which 91.1 percent are occupied and the remaining 8.9% vacant. In terms of housing tenure, the survey estimated that out of the 281,924 occupied housing units, 55.8 percent were owner-occupied and 44.2 percent were renter-occupied.



Source: U.S. Census Bureau, 2014 American Community Survey, 1-Year Estimates, Calendar Year.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ").

PERSONAL INCOME AND BUYING POWER

	Median Household
Fort Worth	\$52,273
Tarrant County	\$58,099

Source: U.S. Census Bureau, 2014 American Community Survey, 1-Year Estimates

HOUSEHOLD INCOME

	Fort Worth	Tarrant County
Less than \$15,000 to \$34,999	33.8%	29.6%
\$35,000 - \$49,999	13.2%	13.1%
\$50,000 and over	52.9%	57.3%

Source: U.S. Census Bureau, 2014 American Community Survey, 1-Year Estimates

THE MUNICIPAL AIRPORT SYSTEM: Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City is home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of other aviation related businesses. Dallas/Fort Worth International Airport, owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board, stands as a symbol of excellence to which the City is committed.

An integral part of this dedication is exhibited by the City of Fort Worth's Aviation Department which consists of three municipal airports. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

In operation since 1925

- 7,500 ft. runway, with Category I Instrument Landing System ("CAT I ILS"), 4,000 ft. parallel runway
- 24-hour FAA flight control tower,
- 24-hour aviation fuel services
- Major/minor maintenance
- Hangar rental space for large and small aircraft
- Located in North Fort Worth
- Award winning Fixed Based Operators
- Centrally located 5 miles from downtown Fort Worth

Fort Worth Spinks Airport

Opened in summer of 1988

- 6,000 ft. runway, 4,000 ft. runway, with ILS
- FAA flight control tower
- Fixed Based Operator
- Serving general and corporate aviation
- Aircraft maintenance and paint services
- Flight training
- Site for hangars available
- Located at Interstate 35 South Industrial Corridor

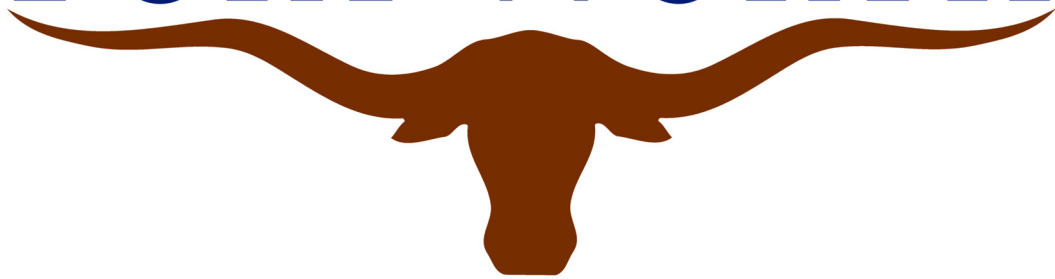
Alliance Airport

Opened in winter of 1989

- 9,600 ft. runway, with Category II/III Instrument Landing System (CAT II/III ILS), 8,220 ft. runway
- FAA flight control tower
- Fixed Based Operator
- 24-hour aviation fuel services
- Serving general and industrial/manufacturing cargo aviation
- Nine square miles of airport property available for development
- Near developing high-tech industrial center
- Located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS: Under the laws of the State of Texas, municipal employees cannot strike, be forced to join a union, pay dues for union membership, or collectively bargain for wages, hours or working conditions; however, they may form associations for the presentation of grievances. State law, however, provides for local referenda on collective bargaining for police and firefighters. Pursuant to prior elections, police officers have the right to meet and confer and firefighters have the right to collectively bargain with the City, each group through their own recognized associations under the State's laws. Overall, employee relations are considered by the City to be good.

FORT WORTH





An Open Letter to the Citizens of Fort Worth

Creating a Vision for the Future

Fort Worth City Council in June of every year begins priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this, the “Fort Worth Strategic Goals” have been developed.

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on what to accomplish over the next five years
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

City Council will refine and adjust the strategic goals, as circumstances change. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal year 2016. The strategic goals intend to provide a clear and concise statement about where the City Council wants Fort Worth to go over the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The City Council’s strategic goals are:

1. Make Fort Worth the nation’s safest major city
2. Improve mobility and air quality
3. Create and maintain a clean, attractive city
4. Strengthen the economic base, develop the future workforce, and create quality job opportunities
5. Promote orderly and sustainable development

These strategic goals enable the City Council to have a consensus on values, vision and a mission for the future as follows:

Mission: Working together to build a strong community.

Building a strong community means building strong neighborhoods, developing a sound economy, providing a safe community and fostering a healthy environment.

Vision: Fort Worth will be the most livable and best managed city in the country.

The city’s vision statement sets forth our aspiration to become even better than we are today as a community and as an organization.

Values: There are six values that guide our employees as they go about this work.

- Exceptional Customer Experience
- Accountability
- Ethical Behavior
- Diversity
- Mutual Respect
- Continuous Improvement



In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community. On behalf of the City:

Betsy Price, Mayor

Salvador Espino,
District 2

W. B. "Zim" Zimmerman,
District 3

Cary Moon,
District 4

Gyna Bivens,
District 5

Jungus Jordan,
District 6

Dennis Shingleton,
District 7

Kelly Allen-Gray,
District 8

Ann Zadeh,
District 9



October 1, 2015

Honorable Mayor and Members of the City Council
City of Fort Worth, Texas

I am pleased to present you with the Fiscal Year 2016 (FY2016) Adopted Budget. It is exciting to see the shift in the City's economic outlook—from continued improvements in unemployment levels and sales tax collections to upticks in residential and commercial development activity. Along with this growth have come increased demands on City services and infrastructure, and ultimately City dollars. While our financial future is optimistic, paramount to developing the FY2016 budget was building upon previous years' efforts to make the City leaner and more efficient and ensure the long-term protection of our quality of life.

I am impressed with the focused and difficult decisions made by the Mayor and City Council over the past several years. Due to the diligence and persistence of the City Council and City staff and higher than anticipated property values, I am presenting you with a balanced \$610.9 million General Fund budget that achieves the following:

- Maintains the City's tax rate at \$0.8550 per \$100 of assessed value for the 9th year in a row
- Increases the funding dedicated to capital projects, including additional dollars for street maintenance and repair
- Funds the operating costs of new facilities, including our new Public Safety Training Center, Victory Forest Community Center, Chisholm Trail Community Park, Fort Woof West Dog Park, North District Parkland and our Animal Control facility expansion
- Begins a multi-year plan to implement Police's Sixth Patrol Division
- Meets commitments for Police and Fire contract agreements and implements a new wage structure based upon the Class and Compensation Study for general employees, and
- Eliminates the use of reserves to balance the General Fund budget.

Reflecting the growing demands on our City's resources, the citywide FY2016 Adopted Budget—which includes the Debt Service Fund and most operating funds—totals just over \$1.6 billion, an increase of 7.1% over the FY2015 Adopted Budget. The citywide adopted budget also includes a total of 6,453.40 authorized positions overall, an increase of 45.85 AP from the FY2015 Adopted Budget.

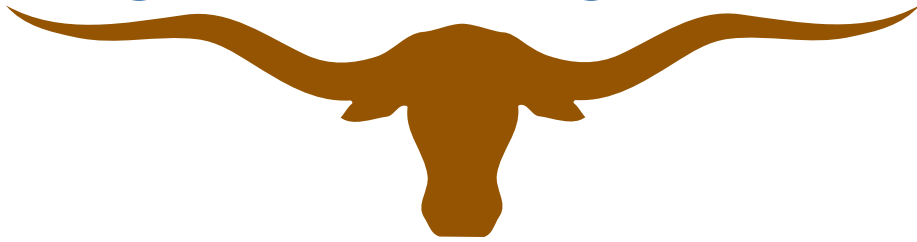
As one of the fastest growing cities in the nation, as well as one of the most livable communities, we believe much is in store for the City of Fort Worth. With that in mind, I present to you the City of Fort Worth's FY2016 Adopted Budget. I appreciate your input throughout this budget process, along with the hard work of our dedicated staff.

Respectfully submitted,

A handwritten signature in black ink that reads "David Cooke". The signature is written in a cursive, flowing style.

David Cooke
City Manager

FORT WORTH®



EXECUTIVE SUMMARY

The Fiscal Year 2016 (FY2016) Adopted Budget is the product of prioritizing revenue sources with expenditures through a dynamic process of looking at the City's financial health for not only the upcoming year, but well into the future. In order to make integrated funding and other decisions to address top priority needs across the organization, the City is shifting from department specific actions to a broader, organizationally focused decision-making process. The new philosophies and processes implemented shift our corporate focus towards identifying and building infrastructure investment.

The local Fort Worth economy continues to show steady signs of improvement; however, the growing demands on the City's limited financial resources continue to set the parameters within which the City must operate.

OVERVIEW

The FY2016 Adopted Budget totals \$1.6 billion and consists of 20 different operating departments plus four appointed officials across various funds, including the General Fund, Special Revenue Funds, Debt Service Funds, Enterprise Funds and Internal Service Funds. Of the total budget, 38%, or \$610.9 million, reflects the cost of General Fund activities such as public safety, parks, neighborhood services, economic development, property management, transportation and public works, planning and development, public libraries and general management of the City. The remaining 62%, or \$997.2 million, will fund the operations of the other funds, including Special Revenue Funds, Debt Service Funds, Enterprise Funds and Internal Service Funds.

The citywide budget also includes 6,453.40 authorized positions (AP), which is a net increase of 45.85 AP from the FY2015 Adopted Budget. The General Fund includes 4,424.10 AP which is a net increase of 70.45 AP or 1.6 percent.

Significant AP transfers from the General Fund to other funds include:

- 27 AP to Special Revenue Funds comprised of 20 from the Park and Recreation Department and seven from the Municipal Court Department;
- 14 AP to the Solid Waste Fund from the Code Compliance Department; and
- 1 position transferred to the Library Automation Systems Sharing Fund.

In addition, the budget includes the transfer in of 24 AP from the Capital Project Services Fund to the General Fund as follows:

- 1 AP to the City Manager's Office;
- 3 AP to Planning and Development;
- 6 AP to the Financial Management Service Department; and
- 14 AP to the Transportation and Public Works Department.

Changes in allocations of positions in the General Fund reduced positions by 2.05 AP including 0.20 of a senior administrative assistant transferred from Transportation and Public Works Department to the Stormwater Fund, and 1.85 AP in Human Resources for administrative position transferred to the insurance funds to oversee those programs.

General Fund position reductions in the FY2016 Adopted Budget include a total of five AP, including three AP in the Library Department and two AP in the Police Department. General Fund positions added via improvement packages include a total 97.35 AP, which include:

B-6

- 39 AP in the Police Department mainly to staff the Sixth Patrol Division and the new weapons range;
- 20 AP in the Fire Department which includes the reinstatement of 14 Firefighter positions to replace expiring SAFER Grant-funded positions and six for operations of the new Public Safety Training Center;
- 12 AP in the Code Compliance Department, ten for the expansion of the Silcox Animal Shelter and two for the medical treatment ward;
- 7 AP in Transportation & Public Works, transfer of staff from the Red Light Enforcement Fund for the Signs and Marking Program;
- 5 AP in the newly created Property Management Department, three for building maintenance, one for lease management and one conservation specialist;
- 4 AP in the City Manager's Office, which includes two graphic artists positions transferred from the Office Services fund;
- 3 AP in the Park and Recreation Department which includes one assistant director;
- 2 AP in the Financial Management Services Department, one management analyst and one business planner;
- 2 AP in Planning & Development, one senior capital projects officer and one administrative assistant transferred from the Capital Project Services Fund;
- 2 AP in the Human Resources Department, for two business analysts mainly to coordinate shared functions between Human Resources and IT Solutions; and
- 1.35 AP in the Neighborhood Services Department, which includes one director position and 0.35 AP for an assistant director (funding allocation).

DEPARTMENT NAME	FY2015 Adopted	Creation of Neighborhood Services	Creation of Property Management	Capital Projects Service Fund Transfers	PIO to FMS from NS	EPF from TPW to Code	Red Light Enforcement Fund	Risk Financing Fund	Eliminate or Reduce Transfers	IT Transfers for ERP Standard Operations	Improvement Packages	Reduction Packages	Disolve Unemployment Fund	Disolve Office Services Fund	Allocation Changes	Total
General Fund																
CITY ATTORNEY'S OFFICE	51.00		(1.00)													50.00
CITY AUDITOR'S OFFICE	15.00															15.00
CITY MANAGER'S OFFICE	47.25			1.00						2.00				2.00		52.25
CITY SECRETARY'S OFFICE	11.00															11.00
CODE COMPLIANCE	218.00	(3.00)				2.20			(14.00)		12.00					215.20
ECONOMIC DEVELOPMENT	27.70	(11.20)	(2.00)													14.50
FINANCIAL MANG. SERVICES	90.70			6.00	1.00					1.00	1.00					99.70
FIRE	931.00										20.00					951.00
HUMAN RESOURCES	32.70									2.00			0.15		(1.85)	33.00
LIBRARY	214.50								(1.00)			(3.00)				210.50
MUNICIPAL COURT	184.00								(7.00)							177.00
NEIGHBORHOOD SERVICES	0.00	47.80				(1.00)					1.35					48.15
NON-DEPARTMENTAL	0.00															0.00
PARK & RECREATION	343.10	(33.60)							(20.00)							292.50
PLANNING AND DEVELOPMENT	135.00		(6.00)	3.00							3.00					132.00
POLICE	1,791.00		(1.00)								39.00	(2.00)				1,827.00
PROPERTY MANAGEMENT	0.00		74.00								5.00					79.00
TRANSPORTATION & PUBLIC WKS	261.70		(64.00)	14.00		(2.20)	7.00								(0.20)	216.30
Special Funds																
BOTANIC GARDEN FULLER FOUNDATION	0.00								2.00		2.00					4.00
BOTANIC GARDEN FWBS - EDUCATION	0.00								3.00							3.00
BOTANIC GARDEN FWBS-MAINTENANCE	0.00								5.00							5.00
BOTANIC GARDEN FWGC - MAINTENANCE	0.00								4.00							4.00
BOTANIC GARDEN FWGC - SUPPORT	0.00								4.00		1.00					5.00
CRIME CONTROL AND PREVENTION DIST	225.00										1.00					226.00
CULTURE AND TOURISM	133.00															133.00
ENVIRON PROTECTION FUND	24.30															24.30
GROUP HEALTH	9.57													0.93		10.50
LIBRARY AUTOMATION SYSTEMS SHARING	0.00								1.00		1.00					2.00
MUN COURT JUVENILE CASE PROJECT	0.00								3.00							3.00
MUN COURT SECURITY PROJECT TRUST	0.00								4.00							4.00
MUNICIPAL GOLF FUND	38.00															38.00
NATURE CENTER GATE OPERATIONS	0.00								1.00							1.00
NATURE CENTER PROGRAM SUPERVISOR	0.00								1.00							1.00
RED LIGHT ENFORCEMENT FUND	43.00						(13.00)									30.00
RISK FINANCING FUND	0.00							15.45							0.35	15.80
RISK MANAGEMENT FUND	7.30							(7.30)								0.00
UNEMPLOYMENT COMPENSATION	0.15												(0.15)			0.00
WORKER'S COMPENSATION	7.55							(8.15)							0.57	0.00
Enterprise Funds																
MUNICIPAL PARKING FUND	12.00															12.00
STORMWATER UTILITY FUND	113.00														0.20	113.20
SOLID WASTE	92.00								14.00		7.00					113.00
MUNICIPAL AIRPORTS FUND	24.00															24.00
WATER DEPARTMENT	937.00															937.00
Internal Service Funds																
IT SOLUTIONS	139.00									(5.00)	3.50					137.50
TEMPORARY LABOR FUND	0.00															0.00
CAPITAL PROJECTS SERVICE FUND	137.00			(24.00)								(36.00)				77.00
FLEET SERVICES	106.00															106.00
OFFICE SERVICES FUND	6.00													(6.00)		0.00
CITY OF FORT WORTH AP TOTAL	6,407.55	0.00	0.00	0.00	0.00	0.00	(6.00)	0.00	0.00	0.00	96.85	(41.00)	0.00	(4.00)	0.00	6,453.40

BUDGET DEVELOPMENT PROCESS

Staff began the FY2016 budget process on December 9, 2014 by presenting the City Council with the FY2014 year-end budget performance results, including information on debt expenditure trends and capital program results. In late February, the Financial Management Services Department hosted a citywide Budget Kickoff to mark the formal beginning of the budget development process. The meeting brought together the executive team, department heads, Budget Office staff and departmental fiscal coordinators to discuss the overall strategy for developing the FY2016 budget. City staff set out to prepare the FY2016 Adopted Budget by relying on the following budget development strategies:

1. Move from a departmental to a corporate-focused decision-making process
2. Address more comprehensive, defined long-term financial plans
3. Develop a plan-based capital funding program
4. Provide a comprehensive financial picture through combined operations and maintenance (O&M) and capital budgeting
5. Increase investment in infrastructure
6. Increase integration of external stakeholders in the budget process

As staff worked to close the budget gap, the inclusion or exclusion of various citywide expenditures, revenue opportunities, individual programs and existing service levels were all evaluated against these strategies.

In addition, the Management Plan, developed by City staff, provided key guidance in weighing critical decisions throughout the budget development process. The Management Plan, which is displayed below, was designed to provide staff with a framework to help Fort Worth in fulfilling its vision to *be the most livable and best managed city in the country*. These core objectives are a useful measure for allocating limited resources among competing needs.



Throughout the budget development process, staff updated the City Council on the performance of the FY2015 budget. Council was provided with a first quarter FY2015 financial update on March 3, 2015, the second quarter financial update on June 2, 2015 and the third quarter financial update on August 11, 2015.

While a revenue uptick has been a hallmark of the FY2015 budget thus far, in reality, the cost of providing even the same level of City services continues to increase. Beyond that, maintenance needs are growing. The City's population also continues to grow, putting a further strain on existing services and infrastructure. Even after combining these factors with fund balance

reserve requirements and debt service payments, the City, for the first time since FY2010, presented a balanced General Fund budget without the use of excess reserves.

As part of the process, staff initiated discussions on the impact a 5% across-the-board budget reduction would have for each individual department of the General Fund. With guidance from the City Council, staff took the deliberate approach of identifying potential service reductions and program eliminations to help balance the budget for the coming fiscal year and to strengthen the City's long-term financial prospects. The goal was to implement sustainable changes to the budget in order to expand the City's capacity to make future investments in infrastructure, services, operations and employees going forward.

Ultimately, the fruit of these efforts is a FY2016 Adopted Budget that is balanced. Due to improvements in revenue forecasts, tough reduction cuts and cost savings, there is no need to use excess fund balance in the General Fund.

Another welcome outcome of this budget process is that there is again no change in the adopted property tax rate of \$0.8550 per \$100 of assessed valuation. Staff continues to review and adhere to this and other policies set by the City Council when making budgetary and operational decisions.

SIGNIFICANT ISSUES

Before highlighting specifics of the FY2016 budget, included below are several topics that received significant attention during the budget development process: budget development improvements, other post-employment benefits (OPEB), pay plan study, Enterprise Resource Planning, and capital projects planning.

Budget Development Improvements. The new processes are intended to provide more funding to support City infrastructure, focusing on maintenance of current assets before funding expansions; to facilitate a more proactive approach to budget management; to develop long-range debt and capital financing plans for all funds; to enhance budget accuracy; and to increase transparency and stakeholder participation in financial planning and budget development. Specific changes introduced for the FY2016 financial planning and budgeting process to assist in "raising our game," both as a City and as individual departments, include the following:

- Emphasizing corporate decision-making regarding needs and funding priorities based on performance measures;
- Budgeting for all open operating and capital funds, Tax Increment Financing Districts (TIFs), Public Improvement Districts (PIDs), Special Revenue and similar funds;
- Eliminating reliance on use of fund balance;
- Developing a five-year, master plan-based capital funding plan to include operating and capital expenses, secured and potential funding, funding prioritization and annual spending schedules by project/budget item;
- Growing departments' pay-as-you-go capital funding;
- Encumbering salaries;
- Enhancing Budget Ordinance transparency and comprehensiveness;
- Eliminating budget amendments after year-end;
- Restricting budget transfers;
- Doing away with the "hold harmless" practice as it relates to Internal Service Fund cost allocations; and

- Holding monthly budget development stakeholder meetings beginning in March 2015; and,
- Producing attainable revenue and expenditure budgets that come in neither over nor under, but rather on budget at fiscal year-end.

Capital Planning. The City began development of a Five Year Capital Improvement Plan which includes identification and prioritization of current and future funding requirements for capital projects. As part of that process, capital funds are included in the current year budget for pay-as-you-go funding to pay for capital assets and expenses. The City is allocating \$0.0475 of the property tax rate, from General Fund operating expense to General Fund capital items in FY2016, while not increasing the overall tax rate. This allocation is an increase of \$0.0097 from FY2015 and is seven percent of the property tax dedicated to Maintenance and Operations. For the General Fund, this translates to a capital investment of \$22,423,635. The increased emphasis on capital planning will focus primarily on maintenance of existing capital.

Other Post-Employment Benefits (OPEB). The City's OPEB trust accumulates resources to address the City's liability for retiree healthcare benefits. In fiscal year 2009, the City established the trust fund to address the growing retiree healthcare unfunded liability and the Mayor and Council approved a 20-year funding plan. In fiscal year 2013 this funding strategy was revised, modifying the overall funding target and extending the funding period to allow for more manageable annual contributions from operating budgets beginning in fiscal year 2014. During FY2015 City Council further revised the funding strategy, discontinuing future contributions to the OPEB Trust from the City's annual operating budgets and designating net position (fund balance) in the Group Health and Life Insurance Fund for transfer to the OPEB trust when the fund's net position exceeds its reserve requirements. In addition, it is required to include options in each year's adopted budget for the required annual pay-as-you-go amount for retiree health benefits. Finally, the City's Unfunded Accrued Actuarial Liability (UAAL) for retiree healthcare will be continuously monitored in order to report the UAAL to the City Council at least annually. Also, the excess reserves in the Group Health and Life Insurance Fund were transferred to the OPEB Trust and the reserve requirement for the Group Health and Life Insurance Fund was reduced. This was done because money in the Group Health and Life Insurance Fund includes contributions from both the City and plan participants that were made for the purpose of paying healthcare costs and transferred to the OPEB Trust, which is limited to healthcare expenditures.

Pay Plan Study. The pay plan for any organization is a balancing act between two equally important factors: external and internal equity. This is part of a multi-year strategy to evaluate the City's compensation plan and ensure that the City is poised to recruit and retain a high-caliber workforce. In October 2014, general employees completed the job analysis phase of the study. The questionnaires and evaluation manuals, along with the results of employee meetings/interviews, were reviewed by an outside consultant and placed in an overall hierarchy. This hierarchy, which ranks city jobs in terms of importance to the organization, has since been examined and modified by a job evaluation team, a steering committee and department management. The final stage involved a review of the hierarchy by department management and executive management. Phase one of the implementation began in August 2015.

Enterprise Resource Planning Phase II (ERP). The City will be implementing a new business system that will enable staff to adopt and put into action industry best practices in our financial accounting functions. On October 1, 2015 the financial system became operational. This system replaced antiquated systems and consolidated stand-alone systems into one enterprise system. Upon implementation, the City began to standardize business processes through the adoption

of best business practices, strengthen internal controls, establish a single source of financial record, provide real-time data and strengthen City financial systems.

MAJOR FUNDING AND ORGANIZATIONAL CHANGES

FUNDING CHANGES

Changes to the FY2016 budget reflect the challenges presented as the City strives to continue providing its citizens with high levels of services, while operating within constrained budget parameters. These changes include program improvements necessitated by contractual, statutory, and other obligations, along with program reductions to address the budget gap and changes in service needs.

Program Improvements. Providing essential public programs and required levels of service sometimes necessitate program improvements, even in the most challenging of times. As part of the budget development process, departments submitted requests for program improvements, which were then vetted against the core objectives of the Management Plan. In addition, staff took into consideration any relevant contractual or statutory mandates. Based on this analysis, \$16.6 million in program improvements for the General Fund, and \$9.4 million in program improvements for other funds are included in the FY2016 Adopted Budget.

Program Reductions. To address the budget gap and ensure that essential public services have the necessary resources to meet performance goals and citizen expectations, funding decisions among competing needs is inevitable. Of the more than \$23.9 million initially identified in potential General Fund reductions, \$2.3 million are included in the FY2016 Adopted Budget. These competing needs were evaluated in every attempt to maintain acceptable citizen service standards, and avoid eliminating critical programs, if objectives could continue to be met at a reduced cost.

Non Departmental Funding. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations such as retiree health benefits, death benefits, economic incentives, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments and county appraisal district fees, were transferred out to the participating department. Going forward, Non-Departmental centers will be used for budgeting purposes only. The remaining major Non-Departmental accounts include electric utility contingency, separation leave costs, election costs and the Tuition Reimbursement Program. No expenses will be charged to these appropriations. Any funding remaining is considered contingency funding and may be transferred to a departmental budget to cover expenses, as approved.

Special Donation Fund. The Special Donation Fund was created in FY2016 to capture and monitor monetary donations received by various departments within the City. Each year some departments receive donations from private entities. These revenues may be limited in use by the donor. In the past these funds were commingled with other types of revenue and the Special Donations Fund was set up to budget for these cash/monetary donations separately. The budget is based on the anticipated revenue from each department that receives donations and is included in the budget appropriation for the fiscal year. Revenues and expenditures are budgeted within the Special Donation Fund and once a donation is received, both the revenue and expense is transferred to the applicable center for the department receiving the donation within the Special Donation Fund. Any expenses associated with these

donations must be paid from the Special Donation Fund and funds may not be expended until the donation has been received and appropriated.

Chapter 380 Economic Development Agreements. Chapter 380 agreements, made in accordance with Texas Local Government Code 380, may be used as a gap-financing tool and are proposed by the City Council to serve as local grants to reimburse private developers for a range of expenses that may otherwise render development projects financially unfeasible. Public support of these projects yields significant positive impact to the community and neighborhoods surrounding the project. During FY2015, funding was budgeted for 28 projects at \$15.2 million. For FY2016, three projects were completed and four additional projects are expected to come online for a total of 29 projects and \$14.1 million to satisfy all the projected agreements included in the budget.

Vehicles and Specialized Equipment. To address deficiencies in the City's vehicle and heavy equipment fleet, the FY2016 Adopted Budget includes funding for replacements and acquisitions of \$3.0 million from the General Fund and \$2.7 million from other funds. Additionally in FY2015, in order to improve long-range capital budgeting for vehicle and equipment purchases, the City created the Vehicle and Equipment Replacement Fund (VERF). The VERF was set up as a capital projects fund to be used in managing revenues and expenditures associated with acquisition of the City's rolling stock, which includes automobiles, motorcycles, specialized mobile equipment and other motor driven capital assets. The VERF provides a mechanism for departments to set aside funding in preparation for upcoming vehicle-related capital expenditures and enhance transparency and auditing efforts by providing a central account repository for the purchase of most vehicles and equipment acquired by the City. Participating funds in the VERF include the General, Environmental Protection, Red Light Enforcement and Culture and Tourism Funds. Funds budgeted for equipment and capital purchases in these funds will be transferred to the VERF to provide a systematic, citywide approach to procurement and disposition of fleet, as well as to ensure adequate funds are available to purchase vehicles and equipment.

ORGANIZATIONAL CHANGES

The FY2016 Adopted Budget includes a few major changes to the City's organizational structure, including the following:

Changes to Capital Project Services Fund Management Strategy. The City Manager's Office submitted an informal report to the City Council adjusting the composition of the Capital Project Services Fund by eliminating some positions, outsourcing some activities and moving some positions to the General Fund where they are more appropriately assigned. The transfers include:

- Three positions were transferred to the Planning and Development Department including one senior engineering technician, one senior capital projects officer and an administrative assistant.
- Fourteen positions were transferred from the Transportation and Public Works Department, nine of which are for the staffing of Infrastructure Plan Review Center.
- Six positions were transferred to Financial Management Services Department for capital projects budgeting and oversight.
- Other transfers include one position to the City Manager's Office for Communications / Public Engagement.

Property Management Department. As part of the City's effort to consolidate similar activities within one department, the following reallocations of authorized positions were implemented for FY2016:

- The Planning and Development Department transferred six positions from the Gas Well Lease program to the Mineral Management section of the new Property Management Department.
- The Transportation and Public Works Department transferred the Facilities Maintenance section, including 64 positions.
- Other transfers include two positions from the Economic Development Department, one position from the Police Department's Finance Bureau, and one position from the City Attorney's Office.

Neighborhood Services Department. As part of the City's effort to consolidate similar activities within one department, the following reallocations of authorized positions were implemented for FY2016:

- The Code Compliance Department transferred three positions for a new Code Outreach program.
- The Park and Recreation Department transferred 33.60 positions associated with the Community Services division.
- Other transfers include 11.20 positions transferred from the Economic Development Department.

Interfund Transfers. Budget transfers will be restricted in FY2016 and beyond. Rather than budgeting items in another fund and then transferring expenditures, for FY2016, departments began budgeting items directly in the funds where the expense / expenditure will be incurred. To eliminate transfers across funds the following transfers were made:

- The Code Compliance Department transferred 14.0 positions to the Solid Waste Fund for solid waste related special projects and the litter abatement program.
- The Park and Recreation Department transferred 20.00 positions associated with community services.
- Municipal Courts reflects the transfer of 7.0 positions to the Special Trust Fund, one human services specialist, one customer service representative and one senior customer service representative transferred to the Juvenile Case Manager project and four deputy marshals moved to the Municipal Court Security project.
- The Library Department transferred one database administrator position and the Integrated Library System maintenance and hosting costs to the Library Systems Automation Systems Sharing Fund.

Other Organizational Changes.

- The Office Services Fund was closed in FY2015. Of the six positions in the Fund, 2.0 positions were transferred to the City Manager's Office and the remaining 4.0 positions were eliminated.
- The Unemployment Fund was eliminated following the consolidation of the fund into the General Fund during the latter part of FY2015.
- The Red Light Enforcement Fund transferred 7.0 positions to the Transportation and Public Works department as part of a multi-year plan to move expenses back to the General Fund.
- The Risk Financing Fund was merged with the Workers Compensation Fund with a total of 15.8 positions and moved to the Human Resource Department.
- The Environmental Protection Fund was transferred to the Code Compliance Department.

GENERAL FUND REVENUES

The economic outlook for Fort Worth is encouraging with property and sales tax revenue, along with fee income, continuing to grow.

Adopted General Fund Revenue Budget

FY2015 <u>Adopted</u>	FY2016 <u>Adopted</u>	Percent <u>Change</u>	Dollar <u>Change</u>
\$585,641,568	\$610,902,639	4.3%	\$25,261,071

PROPERTY TAX

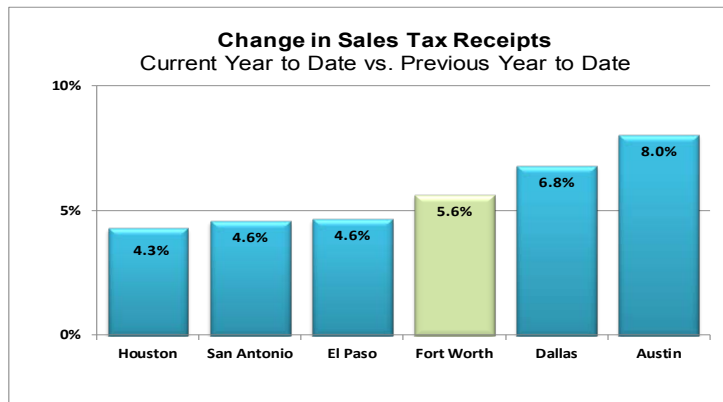
The City receives a significant portion of its revenues (52.2% of the FY2016 Adopted revenue budget) from property taxes assessed on real and personal property. City staff works with appraisal districts from Tarrant, Denton, Wise, and Parker Counties to prepare property tax revenue projections. By State law, each appraisal district is responsible for the valuation of all property within its jurisdiction. The certified property tax rolls received from all four districts in July 2015 showed an increase in the City’s property tax base. In comparison to the July 2014 certified property tax roll, the July 2015 certified property tax roll reflected a 5.4% growth in adjusted net taxable property value.

When updating the five-year financial forecast and preparing the budget for City Council consideration, staff analyzed many of the factors affecting property tax revenue, including anticipated population growth, historical change in values for residential and commercial properties, current and projected permitting data, the impact of foreclosures, as well as exemptions and protests. Staff also evaluated the allocation of the levy amount, and resulting availability of revenue for operations and maintenance (O&M), as compared to the amount available to repay the City’s debt.

For FY2016, the City’s combined property tax rate remains at \$0.8550 per \$100 of assessed valuation with a 98.5% collection rate. Based on the O&M levy rate of \$0.6759 per \$100 of assessed valuation, the General Fund portion of the property tax rate is expected to yield approximately \$319.1 million in revenue for FY2016. The debt service levy rate of \$0.1791 per \$100 of assessed valuation is expected to yield approximately \$84.5 million, which will allow the repayment of all current and proposed debt obligations.

SALES TAX

At approximately 22.1% of the General Fund FY2016 adopted revenue budget, sales tax collections are a major revenue component. Economic conditions in FY2015 continued to improve with the 12-month rolling average of sales tax collections achieving new record highs throughout much of the year. This trend is positioned to continue through FY2016 given that the Dallas-Fort Worth area was named one of the top retail construction markets in the country with over 2.6 million square feet



of shopping, retail and entertainment space under construction at the start of the 2014 calendar year and in 2015 it was noted that Dallas-Fort Worth leads the nation in industrial building construction, according to the business section of the Dallas Morning News. There are continued increases in permitting volumes as well as new and existing homes values. The Texas Comptroller’s Office reported statewide net sales collections are up 5.4% fiscal year-to-date. Based on the FY2015 year-end budget projections, sales tax revenue is expected to exceed the FY2015 adopted budget by \$5.9 million, or 4.7%.

Among large Texas cities, Fort Worth is continuing a positive trend with year-to-date sales tax collections also up 5.6% over the same period last year, which puts Fort Worth’s sales tax performance ahead of Houston, San Antonio and El Paso.

There were no significant audit adjustments at the time of the third quarter re-estimates for FY2015, and the City continues to follow the 20-year incremental repayment plan agreement with the State Comptroller to refund the \$9.3 million in audit adjustments identified in FY2011. As of June 2015, the City has \$7.5 million remaining to repay with the last payment expected in August 2031.

GENERAL FUND EXPENDITURES

Adopted General Fund Expenditure Budget			
FY2015	FY2016	Percent	Dollar
<u>Adopted</u>	<u>Adopted</u>	<u>Change</u>	<u>Change</u>
\$589,750,930	\$610,902,639	3.6%	\$21,151,709

For FY2016 General Fund expenditures are keeping pace with revenues. However costs are increasing due to a variety of factors, including rising supply and contractual service costs, program and service level improvements, and personnel cost increases.

Salary and Benefits Changes. In keeping with the City’s commitment to invest in its employees, the following salary and benefits changes are included in the FY2016 budget:

- Salary increases for sworn Police Officers as stipulated by the Meet and Confer contract
- Fire Civil Service employees will receive salary increases in accordance with the Collective Bargaining Agreement between the City and the Fort Worth Professional Firefighters Association
- The implementation of the compensation and classification study for general employees.

BUDGET HIGHLIGHTS

The FY2016 adopted budget includes reductions, along with a number of enhancements. Included below are highlights of those changes. The General Fund departments are listed alphabetically.

As a note, two of the four Infrastructure Services departments, Water and Sewer and Aviation, are addressed in the Enterprise Funds section along with the Stormwater Utility and Municipal Parking Funds. The Capital Projects Service, Environmental Protection, Lake Worth and Red Light Enforcement Funds are addressed in the Other Funds section.

City Attorney's Office. Under the direction of the City Attorney, the assistant city attorneys and staff are responsible for the administration of all City legal affairs; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager and City departments. The FY2016 Adopted Budget decreases primarily due to the transfer of the Utilities division, which includes one authorized position for a Utilities Manager, to the Property Management Department. The budget also includes a reduction in outside legal counsel services.

City Auditor's Office. Under the direction of the City Auditor, staff is responsible for ensuring City operations are effective, efficient and have adequate internal controls to ensure accountability, transparency, and accuracy, through independent assessments of operations and business practices. The department conducts financial audits to verify financial transactions and balances; operational audits, which involve reviewing the performance of a program or service; grant audits focusing on compliance with the financial, contractual, and operational terms of grant agreements; construction project audits, which include reviews of construction project costs; and information system audits to verify that computer systems are accurate and efficient. There are no significant changes in the FY2016 budget.

City Manager's Office. The City Manager's Office is composed of six divisions: Administration, Mayor and Council, Human Relations, Governmental Relations, the Office of Communications and Public Engagement, and Performance and Learning Services. The FY2016 Adopted Budget reflects an increase primarily due to reallocation of costs from Non-departmental, the reduction in anticipated salary savings, the transfer of two authorized positions from IT Solutions, the transfer of one authorized position from the Capital Projects Service Fund, and the transfer of two authorized graphic artist positions from the Office Services Fund that was dissolved in FY2015.

City Secretary's Office. The City Secretary's Office serves as a coordinator for City Council meetings and maintains records of all official City Council actions. The department also coordinates the City Council's boards and commissions' process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all City-held elections. The Records and Information Management division oversees the City's comprehensive records management program, including lifecycle management of information in all mediums across the enterprise and coordinates Citywide responses to public information requests to ensure compliance, efficiency and transparency. The FY2016 Adopted Budget increases are a result of the reallocation of costs from Non-departmental.

Code Compliance. The Code Compliance Department preserves and enhances public health, welfare and safety through services that focus on education, prevention, compliance and community partnerships. It consists of the Code Enforcement Services, Health Services (including Animal Care and Control) and Administration Divisions as well as oversight of the Solid Waste Management Fund and the Environmental Protection Fund. The FY2016 Adopted Budget decreases due to the transfer of 11 code compliance officers, two senior code compliance officers and one code enforcement supervisor to the Solid Waste Fund for solid waste related special projects and the consolidation of the litter abatement program. Additionally three code compliance officers were transferred out in the Code Enforcement Division to the Neighborhood Services Department for a new cooperative code outreach program. A total of 12 positions were added to Animal Care and Control, including a vet tech and shelter tech for the medical treatment ward and 10 new positions (one supervisor, two vet techs and seven animal shelter techs) to the expanded Silcox Animal Shelter, which is expected to open in early spring. For FY2016 the Environmental Protection Fund moved to the Code

Compliance Department. An additional 2.2 positions were added for the transfer of the Air Quality program from Transportation and Public Works.

Economic Development. The Economic Development Department develops and administers programs that promote a strong economy and enhance the quality of life by providing economic development programs throughout Fort Worth by focusing on improving the economic wellbeing of the City through business growth, job creation/retention, development of the future workforce and enhancement of the overall tax base. The FY2016 Adopted Budget reflects the split of the Housing and Economic Development Department into the Economic Development Department and Neighborhood Services Department which includes the transfer of 10.20 positions to the new Neighborhood Services Department. It also reflects the transfer out of two positions to the Property Management Department and one PID administrator position to the Financial Management Services Department. Other significant changes to the budget include the transfer of contractual costs associated to the Chapter 380 Economic Development Agreements from Non-Departmental. The budget also reflects a reduction in funding for Tech Fort Worth as mandated by the contract. The budget increases due to the reallocation of costs from Non-Departmental and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016.

Financial Management Services. The Financial Management Services Department is responsible for providing timely and accurate financial, operational, and management information through a variety of functions and is composed of six divisions, including Administration, Accounting, Budget, Financial Reporting, Purchasing and Treasury. Mid-year appropriations in FY2015 increased the budget for six capital project budget positions that were transferred from the Capital Project Services Fund in to the Budget Division of Financial Management Services along with associated costs. Three additional positions were added including one PID administrator transferred from Economic Development, one overage position converted to an approved position in the Budget and Research Division and one IT business planner transferred from Information Systems Fund. The FY2016 Adopted Budget increases primarily for the reallocation of costs from Non-Departmental, including appraisal district fees.

Fire Department. The Fire Department, under the direction of the Fire Chief, currently has 42 stations in six battalions. It is anticipated that the construction of Fire Station 42 in far south Fort Worth, which was approved as part of the 2014 Bond Program, will begin in FY2016. The FY2016 Adopted Budget increases mainly due to costs associated with the Collective Bargaining Agreement (CBA) approved in October 2014. Other increases include funding for the Public Safety Training Complex operating costs and funding for the reinstatement for 14 firefighter positions currently funded by the SAFER (Staffing for Adequate Fire and Emergency Response) grant which expires in FY2016. In addition, the budget increased funds for operating costs associated with Public Safety Training Complex. The budget also increases due to the transfer of funding for unemployment, retiree health insurance, electricity, stormwater utility fee, and debt payment allocations from Non-Departmental, and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016. The budget also had reductions for overtime associated with constant staffing and increased salary savings based on full funding for fire trainees and historic staff turnover rates.

Human Resources. The Human Resources Department administers the City's compensation and fringe benefits program; prepares and revises job classifications; administers recruitment and selection processes; maintains employee records; and administers the Workers' Compensation and Group Health and Life Insurance Funds. Effective in FY2015, the Unemployment Compensation Fund was dissolved and the position was reallocated to Human Resources general fund. The Human Resources staff will continue to look for ways to reduce

health care costs, improve employee health and wellness, and provide cost effective health care. The primary change to the FY2016 Adopted Budget includes the transfer of the Workers' Compensation Fund to the Risk Financing Fund. The adopted budget also includes a decrease due to the transfer of 1.70 positions to Insurance Funds. However, the budget increased by 2.0 positions for the senior business planner to support time and labor administration and a business planner to support core HR/benefits. The budget increases due to the transfer of funding for unemployment, retiree health, electricity, stormwater utility fees, insurance, death benefits and debt payments from Non-Departmental, and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016.

Library. The City's library system consists of the Central Library, 13 branches and two satellite facilities. The Department is divided into two divisions, the Public Services Division and the System-wide Services Division. The FY2016 Adopted Budget decreases due to the transfer of one database administrator position and the Integrated Library System maintenance and hosting costs to the Library Systems Automation Systems Sharing Fund, as well as the elimination of two vacant public education specialist and one vacant library assistant II position. The budget increases due to increased funding for the acquisition of library materials, the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016 and the reallocation of costs from Non-Departmental.

Municipal Court. The Municipal Court is a court of record with five courtrooms located in the historic A.D. Marshall Public Safety and Courts Building and two courtrooms and full payment services located at the Southwest Municipal Court, a twenty-four hour/seven day a week arraignment jail, Truancy Court and two five-day-a-week satellite payment locations. These courts have jurisdiction within the City's territorial limits over all Class C misdemeanor criminal cases brought under City Ordinances and the Texas Penal Code, as well as civil parking cases within the City. The FY2016 Adopted Budget decreases due to the transfer of seven positions to the Special Trust Fund, one human services specialist, one customer service representative and one senior customer service representative transferred to the Juvenile Case Manager project and four deputy marshals moved to the Municipal Court Security project. The budget also reflects the reduction in one-time funding for vehicle purchases and a decrease in collection expenses, consistent with a lower collection revenue projection. The budget increases due to the reallocation of costs from Non-Departmental and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016.

Neighborhood Services. The recently created Neighborhood Services Department develops and administers programs that promote a strong economy and enhance the quality of life by providing sustainable housing and educational programs. The FY2016 Adopted Budget includes 49.15 authorized positions, 10.20 transferred from the Economic Development Department as a result of the split of the Housing and Economic Development Department, three Code Compliance Officers transferred from the Code Compliance Department, 33.6 positions transferred due to the partial reallocation of the Community Services Division from the Park and Recreation Department, the addition of one director position and partial funding for one assistant director position. The budget also includes funding for the Homelessness Program and funding for the HOME match obligation requirement. The budget increases due to the reallocation of costs from Non-Departmental and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016.

Non-Departmental. Non-Departmental is a General Fund department that records all expenditure items not exclusively within the programmatic responsibilities of particular General Fund departments. Significant decreases to the FY2016 Adopted Budget are mainly attributable to the reallocation of expenditures from Non-Departmental to the General Fund departments and the suspension of the previously proposed funding strategy for the OPEB Trust. The transfers out of the department include allocations for Chapter 380 Economic Development Agreements, electric utility costs, commercial insurance premium costs, claims and lawsuit expenditures, appraisal district fees, retiree insurance, stormwater utility fees, death benefits and debt service for the Energy Savings Program. Other reductions include the elimination of one time expenditures for Fire and Police relocation, funds for homelessness programs, and election costs. These decreases are offset by the addition of funds for transfers out to fund pay-as-you-go-capital projects, subsidies to Public Events for Energy Savings debt services, and funds for a special charter amendment election. Based on an agreement with the Assistant City Managers' Office, Energy Savings debt service payments for the Fort Worth Convention Center (FWCC) and Will Rogers Memorial Center (WRMC) will be paid by Culture and Tourism, and will be subsidized by a transfer from the General Fund.

Park and Recreation. The Park and Recreation Department operations include the maintenance of over 263 parks and public spaces encompassing over 11,700 acres, as well as the provision of recreational and cultural activities and educational programming—all of which make Fort Worth a great place to live, work and play. Significant decreases to the FY2016 Adopted Budget are due to the partial reallocation of the Community Services Division to Neighborhood Services Department, which includes 33.60 positions and related operating costs. This includes seven community centers, the community services administration, Cowboy Santa's Program and the Fellowship Corner. In addition, 20.00 positions and related operating costs were transferred to Special Revenue Funds. The budget also had reductions for line items that did not have significant service level impacts funding for the contracted Comin' up Gang Intervention Program, hazardous tree contract, median mowing, computer labs at the community centers, athletic and youth athletics maintenance, funding for Forest and Marine Pools, agriculture and botanical funding, as well as the interior plant contract. The budget increases due to the reallocation of costs from Non-Departmental and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016. The budget also increases for maintenance and operations of improvements to Chisholm Trail Community Park, annual CPI adjustment for the Fort Worth Zoo management fee, Fort Woof West dog park, maintenance of historic Handley Urban Village, new parkland maintenance in north district, funds for the preparation of the Victory Forest Community Center including one position and funds for the re-establishment of a Recreation Division including an Assistant Director, a Management Analyst II and support for recreation programs and operation division.

Planning and Development. The Planning and Development Department seeks to make Fort Worth the most livable city in the country by promoting orderly growth and development, safe construction and neighborhood vitality. The FY2016 budget includes a decrease of six authorized positions and associated costs for the transfer of the Gas Well Lease team to the new Property Management Department. One senior engineering technician was transferred in midyear FY2015 from the Capital Project Services Fund, and funding of one approved improvement package added two positions in Development for program management transferred from the Capital Projects Service Fund including an administrative assistant and a senior capital projects officer. The main adjustments to the budget are the reallocation of costs from Non Departmental.

Police Department. The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and protect life and property within the City of Fort Worth. The FY2016 Adopted Budget increases due to higher civil service personnel costs associated with the Meet and Confer Agreement and due to the addition of 39 positions including 25 officers to staff the Sixth Division, nine positions for the weapons range, one technician for the Public Safety Training Center and the conversion of employment status for temporary employees into four permanent positions. The budget includes additional funding for the Mayor's Security Detail, for operation of the Public Safety Training Center and regular employee overtime. The budget also increases due to the reallocation of costs from Non-Departmental and the addition of funds to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016. The budget reflects the elimination of two payroll technician positions, the transfer out of one senior administrative services manager to the Property Management Department, reduction in budgeted salary savings as well as reductions in minor equipment and contractual services.

Property Management. The newly created Property Management Department manages the City's facilities and handles property acquisition and sales. The FY2016 Adopted Budget includes the transfer of 64 positions from the Transportation and Public Works Department, one position from the Police Department, two positions from the Economic Development Department, one position from the Police Department, one position from the City Attorney's Office, six positions from the Planning and Development Department and three positions from the Financial Management Services Department. The budget also includes funding for the addition of one Senior Land Agent Position to manage the Alliance Airport facility lease, three positions for the maintenance of the Thomas Windham Building and one Conservation Specialist position. In addition the budget includes additional funding for maintenance and repair of new facilities.

Transportation and Public Works. The Transportation and Public Works Department manages the City's traffic and pedestrian-orientated mobility. The most significant changes to the department's FY2016 Adopted Budget include the transfer of the Facilities Maintenance division to the Property Management Department and reallocation of the Air Quality section to the Code Compliance Department. In addition, the budget includes the addition of 14 positions from Capital Project Services Fund and seven positions from the Red Light Enforcement Fund.

SPECIAL REVENUE FUNDS

In addition to Special Revenue Funds this category also includes Asset Forfeiture Funds, Special Projects, Special Trust Funds and Community Programs. Of these, Special Projects and Community Programs are new for FY2016.

Special Projects include the Fort Worth Sports Authority, FW Housing Finance Corporation, the Local Development Corporation, the Lone Star Local Government, the Library Automation Systems Fund, and the Special Donations Fund. Community Programs consist of community centers and other community support programs, public improvements districts (PIDs) and tax increment reinvestment zones (TIFs).

Crime Control and Prevention District Fund. In 1995, the citizens of Fort Worth voted to establish a Crime Control and Prevention District (CCPD), supported by a ½ cent sales tax for a five-year period, with the mission to enhance the Fort Worth Police Department's ability to provide quality service and to work in partnership with the community to reduce crime and to create a safe environment for all. The District has since been renewed by voters in 2000, 2005, 2009, and 2014 for subsequent five-year periods. Significant changes to the FY2016 Adopted

Budget include increased additional funding for capital expenses that include the construction of a facility in north Fort Worth to house the Sixth Patrol Division, renovation of the Tactical Command Center and other facility expansions, funding for body cameras, vehicles, and motorcycles. The budget also increases due to the addition of one trainee class to graduate 34 officers, 25 to staff the Sixth Division and nine to staff the weapons range; one civil service position for the School Security Program and increased civil service personnel costs associated with the Meet and Confer Agreement. The budget also includes a significant decrease for the radio tower debt service payments, partially offset by an increase in the jail contract with the City of Mansfield.

Culture and Tourism Funds. The Culture and Tourism Fund was established primarily to manage revenue from the City's Hotel Occupancy Tax (HOT). The Public Events Department uses the revenue received through the collection of HOT, DFW revenue share, and events scheduled at the Will Rogers Memorial Center (WRMC) and the Fort Worth Convention Center (FWCC). The FY2016 Adopted Budget includes the addition of two new funds to allow for the tracking of the 2% HOT tax for debt service and the DFW revenue sharing as these funds are restricted in use to the payment of debt and facility improvements. The overall budget increased mainly for the addition of funds for the new arena debt service, facility repair and maintenance, citywide allocations and contractual increases for the Convention and Visitor's Bureau and HERD contracts. Citywide budget adjustments represent increases for transfer of the Energy Savings Program debt service from Non-Departmental, as well as increases in commercial insurance premiums and retiree health insurance premiums. The request includes 133 authorized positions, which remains static over FY2015.

Environmental Protection Fund. As part of the Transportation and Public Works Department, the Environmental Protection Fund is responsible for providing stormwater permit compliance (inspections, monitoring, enforcement and education), internal City compliance with state and federal environmental regulations and the household hazardous waste program. The primary changes to the FY2016 Adopted Budget include an increase in funding for environmental projects. The budget also includes a reduction in funding for eliminated debt service and elimination of funds allocated to reimburse the General Fund for the cost of an environmental attorney.

Lake Worth Trust Fund. The Lake Worth Trust Fund is managed by the Property Management Department and is used to fund a portion of the Municipal Court Lake Patrol operations at and around Lake Worth. The main source of revenue for this fund is lease income from properties surrounding the lake. Lake Worth patrol will continue to be staffed at three approved positions for FY2016.

Municipal Golf Fund. The Municipal Golf Fund provides enjoyable, safe and comprehensive golf programs through four municipally-owned golf courses: Pecan Valley, Meadowbrook, Rockwood and Sycamore Creek. Municipal Golf Fund expenditures are financed primarily from charges for service, classified as taxable and non-taxable revenue, in the form of green fees, cart rentals, and other fees at all golf courses. In August 2014, the City Council approved a resolution providing an annual subsidy to the Municipal Golf Fund beginning in FY2015. The FY2016 Adopted Budget decreases are mainly due to the renovation/construction at Rockwood Golf Course for 10 months out of the fiscal year which decreases the expenditures in merchandise and alcohol for resale, temporary employee, electricity, water and holiday pay. This year's budget also includes the elimination of the annual OPEB contribution, and various line item reductions. The budget increases for unemployment, workers' compensation, tuition reimbursement, administrative costs, stormwater utility fees, commercial insurance premiums and policy deductibles, claims payment and costs, death benefits and for the addition

of funds to capture the salary and benefits cost adjustments for the adopted class and compensation study effective in January 2016.

Red Light Enforcement Fund. The Red Light Enforcement Fund was formally established in FY2011 as a special revenue fund. Automated red light enforcement is an effective tactic for reducing red light running violations, which decreases accidents and improves community safety. Revenues are derived from the issuance of citations to red light violators through automated camera enforcement and cover the program's cost. The budget is based on using 59 cameras at 44 roadway intersections. Half of the annual revenue after expenses is sent to the State Trauma Fund. The remaining revenue is available for traffic safety activities. As the program continues to show success in changing behavior, the number of citations issued on an annual basis is anticipated to decline. Therefore, the primary change to the FY2016 Adopted Budget is a decrease in the anticipated State payment based on lower anticipated revenue. In addition seven positions from the Signs and Markings Division were transferred to the General Fund - Transportation and Public Works Department.

Asset Forfeiture Funds. The Justice, State and Treasury Asset Forfeiture Funds are used to manage accrued fund balance from awarded assets associated with certain law enforcement activities in which the City of Fort Worth Police Department has assisted state and/or federal law enforcement agencies. In accordance with applicable restrictions, appropriations are limited to actual accrued fund balance, and no anticipated revenues may be budgeted or appropriated.

Special Donation Fund. The Special Donation Fund is used to manage funds generated from monetary donations, contributions, and gifts from entities, groups, organizations or outside sources. The basis for the budget of this new fund is the anticipated revenue from each department and follows the prior year estimates for revenue.

Municipal Court Technology Fund. The Municipal Court Technology Project of the Special Trust Fund was recently established under the authority of Article 102.0172 of the Texas Code of Criminal Procedure to finance the purchase and maintenance of technological enhancements for the Municipal Court.

Municipal Court Building Security Fund. The Municipal Court Project of the Special Trust Fund was established under the authority of Article 102.017 of the Texas Code of Criminal Procedure to provide security services, including personnel and security equipment, for buildings that house the operations of the Municipal Court. The Adopted budget for FY2016 reflects the transfer of four deputy city marshal positions from the Municipal Court Department in the General Fund.

Juvenile Case Manager Fund. The Municipal Court Juvenile Case Management Project of the Special Trust Fund was recently established under the authority of Article 102.0174 of the Texas Code of Criminal Procedure to pay for costs related to the juvenile case manager position. The adopted budget for FY2016 reflects the transfer of three positions, one human services specialist, one customer service representative and one senior customer service representative from the Municipal Court Department in the General Fund.

ENTERPRISE FUNDS

The FY2016 budgets for all enterprise funds include an increase for administrative services charges reimbursed to the General Fund. Additional changes for each of the funds are noted below.

Municipal Airports Fund. The FY2016 Adopted Budget for the Aviation Department includes the operations of the City's Alliance, Meacham and Spinks airports. The budget increased due to the addition of funds for cost adjustments for the class and compensation study for regular employees. Planned renovations of the Meacham Airport Terminal Building will be ending during FY2016 and may result in an increase of revenues as facilities are leased to tenants and to host events.

Municipal Parking Fund. The FY2016 Municipal Parking Fund maintains five parking garages, 20 surface lots, and 2,700 metered spaces. The primary changes to the FY2016 Adopted Budget include an increase in allocations for the Energy Savings Program debt service. In addition, the budget includes an increase for contract services for Standard Plus for the management and operation of parking garages.

Solid Waste Fund. As part of the Code Compliance Department, the Solid Waste Division is responsible for providing residential solid waste and recycling collection and disposal, operations at the drop-off stations, contract compliance, illegal dump cleanup, dead animal removal, and customer service through the City Call Center. The FY2016 Adopted Budget is a balanced budget. It includes increases for the residential collections contract, the transfer of 11 code compliance officers, two senior code compliance officers and one code enforcement supervisor from Code Compliance General Fund for solid waste related special projects and the consolidation of the litter abatement program, and citywide allocation adjustments. Requested improvements further increased the budget and added a management analyst II in the Contract Compliance Division; a training/safety specialist to manage the Department's safety program; and, converted an overage code enforcement supervisor to authorized position. Offsetting these increases in expenses are revenue improvements in residential trash collections based on continued growth in Fort Worth, and landfill lease revenue based on increased volume.

Stormwater Utility Fund. The Stormwater Utility Fund was authorized by the City Council in FY2006, and the first full year of operation was FY2007. As of this budget year, the current estimate to address all known flooding problems is approximately \$1.5 billion. Stormwater projects are necessary to address life safety issues, mitigate flooding and erosion, and replace undersized and deteriorated stormwater infrastructure. Over \$340 million of this backlog involves areas of the city where chronic flooding has occurred and presents an urgent threat to life and property. The revenue budget is generated almost entirely from the Stormwater Fee charged to approximately 215,000 residential and commercial customers at an Equivalent Residential Unit (ERU) rate. For FY2016, the City's ERU rate remains unchanged at \$5.40. The Stormwater Capital Projects Program is heavily supported by revenue bond sales, with three sales totaling \$150 million to date. The FY2016 Adopted Budget includes an increase in the Street Rental Fee, PILOT and IT Allocations. In addition the budget reflects a reduction in OPEB contribution due to the elimination of the annual allocation.

Water and Sewer Fund. The Water and Sewer Fund provides regional water and wastewater services to retail customers, including residential, commercial, and industrial users; as well as wholesale customers (other cities). The annual budget is based on the anticipated amount of services the various customers will require for the year. The primary increases in this budget include raw water purchase costs, biosolids processing and odor control to meet new regulatory requirements, wastewater treatment services provided by the Trinity River Authority, a contribution to reserves to improve liquidity and coverage ratios, and increases in transfers to the General Fund for street rental, payment in lieu of taxes, and other services. The budget also includes increases to capture the salary and benefits cost adjustments for the class and compensation study effective in January 2016, ESD equipment repair and maintenance, risk

management and workers' compensation. In addition the budget reflects a reduction in OPEB contribution due to the elimination of the annual allocation.

INTERNAL SERVICE FUNDS

Capital Projects Service Fund. The Capital Projects Service Fund provides internal services to various departments for their capital infrastructure project needs based on a fee structure. The annual revenue and expenditure budgets are based on the anticipated amount of services the various departments and funds will require for the year. The FY2016 Adopted Budget decreases by 24 positions due to the transfer out of the Infrastructure Plan Review division, IT programmer analyst II, senior human resources analyst, senior engineering tech, engineering tech II, senior professional engineer to the TPW Department (General Fund), transfer out of the Capital Project division to the Finance Department (General Fund), transfer out of a senior engineering tech, senior capital projects officer and administrative assistant to the Planning and Development Department (General Fund) and the transfer out of a communication specialist to City Manager's Office (General Fund). In addition 36 positions were eliminated and various functions were outsourced. The fund's budget also includes increases in various other costs including contractual services and citywide allocations.

Equipment Services Fund. The Equipment Services Fund is the City's fleet management fund. The Fleet Services Division of the Property Management Department manages all fuel purchased and provided for City vehicles and equipment; as well as the maintenance, oil and lube services, repair, acquisition and replacement of the City's fleet. The most significant change to the FY2016 Adopted Budget is an increase in ESD rates in order to more accurately reflect costs associated with fleet maintenance. In addition the budget reflects a reduction in OPEB contribution due to the elimination of the annual allocation.

Group Health and Life Insurance Fund. The Group Health and Life Insurance Fund provides funds for the health insurance for employees, retirees, and their dependents, basic life insurance for employees and funding for the Employees' Wellness Program. Expenditures are dependent on the aggregate cost of annual claims. The Fund's revenues come from active employee and retiree contributions, contributions from City funds, interest on investments and rebates on prescription drugs. The budget also includes an increase for the transfer of 0.93 of authorized positions from the General Fund and Workers' Compensation Fund. The primary changes to this budget include a decrease for claim payments/settlements, administrative costs, Medicare advantage premiums and the elimination of the City's OPEB annual contribution. The increases include the addition of funds for the study for the employee medical and pharmacy clinic/wellness center and for salary adjustments for the Adopted class and compensation study.

Information Systems Fund. The Information Technology (IT) Solutions Department provides internal services to General Fund departments and other funds for their IT services based on a fee structure through the Information Systems Fund. The annual revenue budget is based on the anticipated amount of services the various departments/funds will require for the year. Interdepartmental charges are primarily based on numbers for radio, telephone, and computing services. The primary changes to this budget include an increase for costs associated with the Enterprise Resource Planning financials going into operational status, radio system upgrades and maintenance, and salaries adjustments regarding the class and compensation study.

Office Services Fund. The Office Services Fund provided internal services to General Fund departments and other funds, mainly print shop and graphics services. Effective during FY2015,

the Office Services Fund was dissolved and all positions were eliminated except for the Graphics positions, which were moved to the General Fund (City Manager's Department).

Risk Financing Fund. In FY2015 the City reevaluated the way "risk" was managed. A detailed assessment of the existing organization structure, personnel, policies and procedures was initiated with the objective of identifying best practices, gaps in service, appropriate staffing levels and constructive business solutions. Although recommendations are still in progress, the assessments have resulted in the combining of the risk functions between Finance and Human Resources into a single unit. In FY2016 the Risk Management Fund and the Workers' Compensation Fund were combined into the new Risk Financing Fund. Risk Management is comprised of the City's commercial insurance program and self-insured programs, claims and litigation management and subrogation programs. It focuses on controlling costs from losses and costs incurred by the City due to accidents, as well as managing an integrated program responsible for the preservation and protection of the City's resources and assets through loss prevention, loss control, and risk financing mechanisms. The Workers' Compensation function is responsible for providing statutorily-mandated workers' compensation benefits to City employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. The primary changes to the FY2016 budget include a slight decrease in legal costs in the Risk Management Division of the Fund. The Workers' Compensation Division increased revenues as part of a planned contribution to the negative net position of the Fund - as part of a plan to bring the Fund into compliance with the established Financial Management Policy Statement Reserve Policies. The new Fund has 15.8 total authorized positions.

Unemployment Compensation Fund. The Unemployment Compensation Fund is responsible for providing reimbursement payments to the State-mandated, employer-paid unemployment insurance program. Effective during FY2015, the Unemployment Compensation Fund was dissolved and the partial position was transferred to Human Resources general fund. In FY2016, each department/fund will pay claims directly from their operating budgets based on actual expenses incurred in that specific fiscal year.



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Financial Management Policy Statements

September 15, 2015

To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are properly managed to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

- I. **Revenues:** Design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.
 - II. **Expenditures:** Ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resource.
 - III. **Fund Balance/Net Position:** Maintain the fund balance and net position of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
 - IV. **Capital Expenditures and Improvements:** Review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.
 - V. **Debt:** Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
 - VI. **Interfund Loans:** Establish guidelines for loans between funds.
 - VII. **Investments:** Invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield
 - VIII. **Intergovernmental Relations:** Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
 - IX. **Grants:** Seek, apply for and effectively administer federal, state, and foundation grants-in-aid, which address the City's current priorities and policy objectives.
 - X. **Economic Development:** Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.
 - XI. **Fiscal Monitoring:** Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
 - XII. **Financial Consultants:** Seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.
 - XIII. **Accounting, Auditing and Financial Reporting:** Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.
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- XIV. **Retirement System:** Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.
- XV. **Internal Controls:** Establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.
- XVI. **E-Commerce:** To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

I.

REVENUES

To design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends

in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City

H. *Write-Off of Uncollectible Accounts*

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

I. *Revenues from Gas Leases and Pipeline Agreements* (M&C G-14767, April 26, 2005; M&C G-15715, May 8, 2007; M&C G-16013, January 8, 2008; July 21, 2009 M&C G-16632)

1. Trust/Endowment Fund

- a. The City shall establish a Trust Fund that will be structured and governed in such a manner to achieve maximum investment flexibility, maximum investment protection, and professional investment management. The trust will be managed to ensure the long-term preservation and growth of the trust principal.
 - b. The Trust will be managed by a corporate trustee appointed by the City Council in accordance with the City Charter and the State Local Government Code. The City's Chief Financial Officer (CFO) will be empowered to make fund management decisions and recommendations that are consistent with an adopted investment policy of the City Council. The CFO shall serve as the financial guardian of the Trust ensuring fiscal stability, overseeing the Trustee that is appointed by the City Council, monitoring fund performance and recommending to the City Council the amount of funds available for disbursement annually, in accordance with *Section f*. The CFO shall be excluded from making specific expenditure decisions, which will be made by the City Council upon recommendation by the City Manager.
 - c. The Trust instrument may be substantively amended upon the affirmative vote of at least three-fourths of the City Council. Prior to such vote, the City Council shall hold three public hearings. Any vote to substantively amend the Trust instrument shall occur six or more months after the initial public hearing.
 - d. To the extent not in conflict with any other common law or any other statutes applicable to the Trust Fund, the trustee shall retain all powers granted to trustees by the Texas Trust Code, and particularly is to have the power to invest and reinvest the trust estate in accordance with the goals and stipulations of the governing trust instrument.
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- e. The determined percentage of bonus and royalty revenue from various sources are to be held in a consolidated account which will be divided into different sub-accounts and such other sub accounts that may be approved by the City Council including, but not limited to, the General Endowment Gas Lease Fund, the Aviation Endowment Gas Lease Fund, the Park System Endowment Gas Lease Fund, the Nature Center Endowment Gas Lease Fund, and the Water and Sewer Endowment Gas Lease Fund.
- f. The goal of the Trust Fund is to produce income from investments and be a long-term source of revenue for the benefit of both present and future citizens of Fort Worth. The trustee, in close cooperation with the CFO, will recommend to the City Council distribution procedures for the different funds of the trust consistent with the goal to preserve, as well as increase, the principal of the trust. The amount of income available to be distributed each year from a particular fund of the trust shall be determined by the trustee and the CFO by July 1 of each year and shall be based on a spending rule which allows for reasonable growth of the principal. In the event that investment regulations prohibit the intended growth and expansion of the trust, a provision for dissolution of the trust will be incorporated into the initial trust instrument. Dissolution of the Trust will first require a determination and recommendation of the Corporate Trustee and the CFO.

2. Amendment of the Public Funds Investment Act

During the 81st Legislative Session, the Public Funds Investment Act (State of Texas Local Government Code Chapter 2256) was successfully pursued in order to maximize investment flexibility. Amendments to the Act were consistent with the Uniform Prudent Management of Institutional Funds Act (State of Texas Property Code Chapter 163.005).

3. Ad Valorem Tax Revenue Management

The ad valorem receipts on mineral valuations will be allocated to the general fund.

4. Gas-Related Revenue Management

a. Water and Sewer Fund

Bonus, royalty and other natural gas related fee revenue derived from Water and Sewer assets, including pipeline easements and license agreements, will be allocated in the following manner, subject to compliance with the Master Ordinance No.10968 and, upon appropriate action by the City Council declaring a surplus in the Water and Sewer Fund on an annual basis in accordance with state law.

Funds from Water and Sewer property and park land located in and around Lake Worth (except the Nature Center and Refuge) shall be designated for qualified expenditures in the development and execution of the 2007 Lake Worth Capital Improvement Implementation Plan, until such time as the plan projects are completed.

All other revenue derived from Water and Sewer assets will be allocated as follows unless a surplus is declared for the purpose of funding other City projects:

- i. Fifty percent to Water and Sewer Gas Lease Capital Projects Fund.
- ii. Twenty-five percent of the revenues will be allocated to the Water and Sewer Endowment Gas Lease Fund; and
- iii. Twenty-five percent of the revenues will be allocated to the Utility Street Reconstruction Capital Improvement Projects Fund.

b. Parks Bonuses

Bonus revenues from gas leases associated with park land will be recorded in the Park Gas Lease Project Fund and will be designated for use for capital improvements at the park where the gas leases are located.

c. Federal/State Restricted Park Royalties and Fees

Royalties and other fees received from gas leases or license agreements associated with park land that has federal and/or state restrictions requiring proceeds to be spent within the park system, except for the Nature Center, shall be allocated as follows:

- i. Fifty percent to the Park Gas Lease Project Fund; and
- ii. Fifty percent to the Park System Endowment Gas Lease Fund.

d. Fort Worth Nature Center and Refuge

Bonus revenues from gas leases associated with the Nature Center will be allocated first to establish the Nature Center Endowment Gas Lease Fund with \$10 million. Any remaining bonus funds will be allocated 50 percent to Nature Center Capital Improvement Program to implement the Nature Center Master Plan and 50 percent to the Citywide Park Capital Improvement Projects Fund. All royalties received from gas leases associated with the Nature Center will be allocated as follows:

- i. Twenty-five percent to the Nature Center Capital Improvement Program;
- ii. Twenty-five percent to the Park Gas Lease Project Fund; and
- iii. Fifty percent to the Park-System Endowment Gas Lease Fund

Once a total of \$62 million, as adjusted with the Consumer Price Index to reflect the actual implementation schedule, in bonus, royalty and fee revenue, has been allocated to the Nature Center Endowment Gas Lease Fund and the Nature Center Capital Improvement Program, 50 percent of the subsequent revenues will be allocated to the Park Gas Lease Project Fund and 50 percent to the Park System Endowment Gas Lease Fund.

e. Municipal Golf Fund

Bonus, royalty and other natural gas related fee revenue derived from designated golf course property, including pipeline easements and license agreements, will be allocated in the following manner:

- i. Fifty percent to retire existing debt in the Golf Debt Service Fund and upon retirement of all debt, the revenue will be applied to the restricted fund balance until such time that the required fund policy reserve of 10 percent in excess of the annual operating budget is achieved; and
- ii. Fifty percent to the Golf Gas Lease Capital Project Fund to cash fund golf capital projects.

f. Municipal Airports Fund

Bonus, royalty and other natural gas related fee revenue derived from airport property, including pipeline easements and license agreements, will be recorded in the Municipal Airports Fund and will be allocated in the following manner:

- i. Fifty percent to the Airports Gas Lease Project Fund for aviation capital improvement projects; and
- ii. Fifty percent to the Aviation Endowment Gas Lease Fund.

g. Pipelines in Public Rights of Way

Revenue derived from pipeline easements and license agreements in the public rights of way will be deposited to the General Fund to offset the staff costs associated with reviewing and managing the pipeline locations in relation to other utilities.

h. Property Owned by City-Affiliated Corporation

All gas-related revenues derived from property titled to any City-affiliated corporation, such as local development corporations, Alliance Airport Authority, or the Housing Finance Corporation, shall be deposited to separate accounts to support lawful activities of such corporations per the policies and oversight of their respective governing boards.

i. All Other Revenue

Except as noted in prior sections, all other revenue from bonuses, royalties and fees from gas leases, pipelines or related activities located on all other City property, including unrestricted park land, will be allocated as follows:

- i. Fifty percent of the revenue will be allocated to the Capital Projects Reserve Fund; and
- ii. Fifty percent of the revenue will be allocated to the General Endowment Gas Lease Fund

j. Minimum Payment Threshold

Notwithstanding anything in *Section a* through *Section i* to the contrary, if a gas lease related revenue payment is \$500 or less, one hundred percent of the payment will be allocated to the respective Gas Lease Capital Projects Fund.

5. Expenditure Criteria

Expenditures for gas lease revenues derived from lease bonus and royalties, ad valorem tax revenues, other gas related revenue and distributions from the Trust/Endowment Funds shall be appropriated for one time program initiatives and capital projects which meet one or more of the program and project criteria listed below:

- a. To expend on capital projects with a minimum 10-year useful life;
- b. To provide matching grant funds to leverage funds for capital projects;
- c. To expend on technology with a minimum 5-year useful life;
- d. To contribute toward an equipment/fleet revolving replacement fund;
- e. To expend on capital equipment with a minimum 10-year useful life;
- f. To fund one-time community-wide economic and neighborhood development initiatives and projects;
- g. To fund labor and materials associated with production, distribution and establishment activities for trees on public property (including schools and Counties.);
- h. To periodically transfer gas lease revenues to the General Fund to offset budgeted administrative costs in Planning and Development, Law, and the Financial Management Services Department for the leasing program. The allocation of the cost among all gas revenue funds will be proportional to revenue collected in all funds, including the Trust/Endowment funds and City affiliated corporation funds, during that reporting period;
- i. To periodically transfer Parks gas lease and pipeline revenues to the General Fund to offset program costs associated with leases, conversions, pipelines, etc.; and
- j. To replenish the Unassigned Fund Balance (for the General Fund), Assigned Fund Balance (all other Governmental Funds except the General Fund), or Net Position (for Enterprise Funds), if necessary, in any designated City fund, to meet the minimum requirements established for that fund.
- k. To make payments in support of arts organizations **provided, however**, that such payments may only be made using distributions from the General Endowment Gas Lease Fund and not from bonus, royalties, ad valorem tax revenues, or any other gas-related revenue.

J. *DFW Airport Car Rental Revenue Sharing*

All revenues derived from the DFW Airport car rental revenue sharing shall be dedicated to facility improvements of the Fort Worth Convention Center and the Will Rogers Memorial Center.

K. *Water and Sewer Payment-In-Lieu-of-Taxes (PILOT)*

The Water and Sewer Operating Fund shall make a Payment-In-Lieu-of-Taxes (PILOT) to the General Fund to offset the ad valorem taxes lost due to the non-profit status of the Water and Sewer System. The PILOT shall be calculated by applying the effective property tax rate to the net book value of the applicable assets. Assets subject to PILOT shall be limited to the assets classified as Plant and Property allocated to the retail portion of the Water and Sewer Systems.

An example of the PILOT calculation:

$(\text{Plant Assets} - \text{Accumulated Depreciation} + \text{Work in Progress}) * \text{Current Tax Rate}$

The Plant Assets are defined as the retail portion of audited plant and property assets of the utility as represented in the Fixed Assets Inventory and the Retail Cost of Service Rate Models. The Accumulated Depreciation is defined as the audited accumulated depreciation directly applied to the Plant Assets. The Work in Progress is defined as all audited Capital Project Expenditures not included in the Fixed Assets Inventory. The values used to complete the most recently available Comprehensive Annual Financial Report shall be used to determine the value of Plant Assets, Accumulated Depreciation and Work in Progress. The PILOT will be treated as a transfer to the General Fund from the Water and Sewer Fund, provided that the Water and Sewer Operating Fund balance shall remain in excess of the reserve requirements for Operating and Debt Service Funds. The transfer shall not exceed the PILOT calculation described above in any given year.

For the purposes of revenue recovery, the amount of the PILOT will be included in annual retail cost of service studies performed by the Water Department and included in the annual operating budget. The PILOT shall be treated as an operating expense of the Water and Sewer System. One twelfth of the budgeted PILOT transfer amount shall be transferred to the General Fund monthly.

L. *Use of One-time Revenues*

The City shall discourage the use of one-time revenues for ongoing expenditures.

M. *Use of Unpredictable Revenues*

The City shall exercise caution with the use of unpredictable revenues for ongoing expenditures.

II.

EXPENDITURES

To ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The Fund Balance/Net Position Policy Statements shall guide the use of fund balance.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Net Position Policy Statements. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall strive to maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall strive to undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. As appropriate, the privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and “best value” purchasing.

F. *Fund Balance Spending Priorities (M&C G-17398, September 27, 2011)*

Where an expenditure is incurred for purposes for which both restricted and unrestricted funds are available, the City will consider restricted funds to be spent before unrestricted funds. Further, if there is an expenditure incurred for purposes for which committed, assigned, or unassigned fund balance classifications could be used, the City will consider committed funds to be spent before assigned funds, and will consider assigned funds to be spent before unassigned funds.

The City Manager, or designee, may designate or commit assigned fund balances without further City Council approval. This authority only gives the ability to designate future "intended" uses of fund balance that is in excess of nonspendable, restricted, and committed amounts, and the minimum required net position (fund balance). It does not vest additional spending authority in the City Manager. Subsequent appropriations of fund balance would continue to require City Council approval.

III.

FUND RESERVE POLICY

The former Section III “Fund Reserve Policy” is replaced by specific reserve policies for each fund type. Those policies are:

Capital Projects Fund Reserve Policy

General Fund and Debt Service Fund Reserve Policy

Enterprise Fund Reserve Policy

Internal Service Fund Reserve Policy – Insurance Funds

Internal Service Fund Reserve Policy – Non-Insurance Funds

Special Revenue Fund Reserve Policy

Glossary

The full text of these policies can be found in Attachments A-1 through A-7 of these Financial Management Policy Statements.

IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.

A. *Capital Improvements Planning*

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from unassigned fund balance, assigned fund balance, or Net Position as allowed by the Unassigned/Assigned Fund Balance or Net Position Policy Statements; or it can borrow money through the issuance of debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real property assets, proceeds from an occasional sale of surplus real property as approved by Council, bonuses and royalties received from gas leases (as described in "Revenues" Policy Statements, Section I., Revenues from Gas Leases and Pipeline Agreements), and transfers from the General Fund unassigned fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of

citizens and employees, protecting the existing assets of the City, ensuring public access to City facilities and information, and promoting community-wide economic development.

E. *Demolition Fund*

Generally, proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings and for the maintenance of tax foreclosed properties the City maintains as trustee. Exceptions to this general policy shall be approved by the Council prior to the use of these proceeds for other purposes.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

G. *Surplus Bond Funds (M&C G-14441, July 27, 2004)*

A “Restricted Residual Account” shall be established to record and manage surplus project funds. Surplus project funds may become available after the completion of a specific, voter-approved bond project or may result when a bond project is modified or eliminated without being simultaneously replaced by another eligible project.

Funds in the Restricted Residual Account may be used for projects consistent with the voted purpose of the bonds to:

- Finance cost overruns on bond projects within the same bond proposition;
- Fund emergency projects (as defined in Finance Directive 15);
- Reduce outstanding debt at the end of the bond program; and
- Fund newly identified projects within the voted purposes of an approved bond proposition only after all voter-approved projects /categories within the same proposition are substantially complete. A project would be considered substantially complete when design has been fully completed, construction is substantially underway, and staff has prepared cost projections that include ample contingencies to complete the project in the event unforeseen costs should arise.

V.

DEBT

To establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets and equipment that cannot be prudently acquired from either current revenues, assigned fund balance, or Net Position, and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the City's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be considered before general obligation bonds. To the extent permitted by State law, commercial paper may be utilized and/or issued in the City's tax-supported and revenue-supported bond programs in order to: (1) provide appropriation authority for executing contracts on bond-funded projects; (2) provide interim construction financing; and (3) take advantage of lower interest rates in the short-term variable rate market; all of which provide the City with flexibility in timing its entry into the long-term fixed rate market.

C. *Affordability Targets***1. General Obligation Bonds**

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt (General Obligation bonds, tax notes, and Certificates of Obligation) beyond what it retires each year. This process shall take into consideration any potential impact to the City's credit ratings, the growth in the City's taxable assessed value, and the targeted debt service tax rate. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards.

2. Revenue Bonds

Revenue bonds are secured solely by the revenues of an enterprise fund. As a result, the credit markets look at the type of enterprise securing the payment of debt service on the bonds to determine the level of security necessary for the purchase of the bonds.

Whether revenue bonds can be secured with gross revenues of the enterprise or net revenues (i.e., those revenues remaining after paying costs of operation and maintenance) is often determined by state law. Coverage requirements, and the need for and level of reserve funds to provide additional security in support of revenue bonds, are subject to rating agency review and market standards.

Generally, for the City to issue additional water and sewer revenue bonds, net revenues, as defined in the ordinance authorizing the revenue bonds, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor. Exceptions to these standards must be fully explained and justified.

Generally, for the City to issue additional stormwater revenue bonds, gross revenues, as defined in the ordinance authorizing the revenue bonds, shall be at least of 150% of the maximum annual debt service, however net revenues (after operations and maintenance expenses) should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor using net revenues.

Revenue bonds that may be issued to finance improvements for other enterprise fund activities (e.g., airports or convention center facilities) will necessitate the consideration of coverage and reserve fund requirements unique to the enterprise fund, such that the revenue bonds will be creditworthy and marketable.

3. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligation to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
- “Emergency” conditions require a capital improvement to be funded rapidly;
- Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
- A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;

- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issuance of Certificates of Obligation to finance the capital improvement.

D. *Debt Structure*

Generally, the City shall issue bonds with an average life of approximately 10.5 years for general obligation bonds and approximately 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. With respect to the issuance of revenue bonds for a stand-alone or self-supporting project, the term of the debt and debt service structure shall be consistent with the useful life of the project and the revenue-generating capability of the project.

There shall be no debt structures, which include increasing debt service levels in subsequent years, with the exception of the first and second year of a payment schedule. There shall be no "balloon" bond repayment schedules, which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. In the case of a revenue generating project, principal repayment should begin no later than the first full year after the project has been placed in service. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw. The outstanding general obligation debt and revenue debt of the City may each be comprised of a variable rate component (including commercial paper and auction rate bonds) not to exceed 25% of each such category of debt.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Timing of Sales*

The City may use the cash received through the issuance of notes pursuant to, or the appropriation authority that may be available in accordance with the commercial paper programs to begin capital projects approved under those programs. The City may also consider using reimbursement resolutions and its cash to initiate certain projects. Consideration should be given to any lost interest earnings on the City's cash compared to the anticipated interest expense associated with the issuance of obligations by the City. This process will improve the City's

ability to time its entry into the long-term fixed rate market and to manage its debt issuances and debt payments in order to minimize the impact on tax rates and utility rates.

H. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch.

I. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

J. *Debt Refunding*

City staff shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular advance refunding (i.e., bonds that are paid off on a date that is more than 90 days after the date the refunding bonds are issued) should exceed 3.5% of the par amount of the refunded maturities.

K. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

L. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment, and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

M. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to City's Financial Management Services Department. City staff will review to determine the viability of proposals.

N. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings. City staff will recommend the structure of underwriting syndicates, which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

O. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a transaction, the proposed transaction as well as any variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- Will comply with all applicable outstanding bond ordinance and insurance covenants.
- Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff.
- Will include a market termination provision with third party involvement.
- Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- Will introduce no leverage in order to produce an economic benefit.
- Will not impair the utilization of outstanding call features on outstanding bonds.
- Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- Will not cause the total amount of swap transactions as measured on a fair market value basis to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
- Shall have a rating at the time of execution that is at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of credit enhancement to enhance the proposed transaction's rating to that of such City indebtedness.

- ❑ Shall consider downgrade protection, when possible and cost effective.
- ❑ Shall not assign the swap contract without the consent of the City.
- ❑ Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- ❑ Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- ❑ The City will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- ❑ The City's cost of the transaction and any anticipated future costs will be included in any cost/benefit analysis.
- ❑ The City will monitor the results of an adopted swap transaction throughout its life and may recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- ❑ The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with schedules and annexes, commonly referred to as an ISDA document set.
- ❑ The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- ❑ Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

5. Disclosure

- ❑ Disclosure of the terms of the swap will be made in accordance with then prevailing industry standards.

6. Reporting

- ❑ In order to comply with State statutes, the governing body of the City shall appoint an officer of the City to provide an annual written report to the governing body of the City which discusses the following items:
 - ❑ The terms of the outstanding interest rate management transactions.
 - ❑ The fair value of each interest rate management transaction.

- The value of any collateral posted to or by the City under the interest rate management transactions with each counterparty at year's end, and the cash flows of each interest rate management transaction.
- Identify the counterparties to each interest rate management transaction, any guarantor of such counterparties, and the credit ratings of each counterparty and guarantor.
- Determine whether the continuation of any swap transactions under the agreement would comply with the City's financial management policy statements.

P. *Synthetic Advanced Refundings*

The City may consider synthetic advance refundings when they produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of any proposed transaction must be quantifiable, exceed 7 percent (7%) of the par amount of the refunded maturities, and not be based on projections.
2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.
3. Additional transaction costs such as bond counsel, trustee, and financial/swap advisor shall be included in the savings calculation required above.
4. The City shall produce an analysis of the implications of paying a forward premium versus waiting to the current call date of the bonds.
5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

VI.

INTERFUND LOANS

Interfund loans are amounts provided between funds and blended component units of the City of Fort Worth with a requirement for repayment.

A. *Review and Approval*

In accordance with the City of Fort Worth Charter any movement of funds from one fund to another requires the approval of City Council. Additionally, all interfund loan proposals must be reviewed and approved by the Chief Financial Officer and the City Manager or the designee thereof (who shall not be the Chief Financial Officer).

B. *Funding Source for Loans*

The funding source of all interfund loans must be idle cash on deposit in a fund. During the term of the loan, the outstanding balance at any time must not be needed to finance normal operations. Adequate documentation, i.e. cash flow analysis, is required to support that loaned funds are idle.

C. *Use of Loan Proceeds*

Interfund loans must only be made to finance short-term capital needs of the borrowing fund. Short-term is defined as a period up to five (5) years. The exception to this policy is loans from the General Fund to other funds.

D. *Repayment Source*

The borrowing fund must have an identified revenue stream for the repayment of all principal and interest incurred. Management must provide documentation of ability to repay the obligation, and the department incurring the loan must execute an agreement described in paragraph F, below). Loans will not be approved if the obligor fund cannot substantiate the ability to finance current business and capital operations, make agreed upon loan repayments, and maintain sufficient cash to meet emergency cash needs.

E. *Repayment Term*

All interfund loans must be repaid in no more than five (5) years from the date loan documents are executed.

F. *Legal Documentation*

All interfund loans are approved by the City Council by M&C action, and are consummated by loan agreements. Those agreements will stipulate the loan purpose, the loan amount, the term, repayment source, interest rate, and other information as required by the City's legal department.

G. *Repayment*

All idle City cash is pooled and invested to earn a return. The lending fund should recover this foregone investment revenue. Therefore interfund loans are interest bearing except for advance funding for grants, reimbursement resolutions, or when senior management finds it appropriate to forego the payment of interest. The interest rate charged and paid must comply with all applicable laws and regulation. At a minimum the rate charged will equal the return earned on the City's pooled cash.

H. *Water and Sewer Fund Loans*

In accordance with the Water and Sewer System Master Ordinance, excess pledged revenues can be used to make loans to other City Departments. Before making that determination, the Water and Sewer fund must cover all obligations for Operation and Maintenance Expenses, Debt Service Expenses, Debt Service Coverage, Transfers to the General Fund, and Operating Reserve Requirement (from Net Position)

1. *Purpose of the Loan*

To fund non-water and sewer capital projects for which there is no other viable funding source, and which total amount falls between a minimum and maximum threshold.

2. *Agreement*

A formal written agreement between the Water Department and the receiving department, clearly defining the terms and conditions of the agreement should be in place.

3. *Use of Gas Lease Revenue*

Uncommitted Gas Lease Revenues are the preferred source for making such loans as described in this policy, because the receipt of Gas Lease Revenues is not factored into the annual calculation of revenues available for operating and maintenance expenditures or for pledged for debt service, Gas Lease Revenues could be permanently considered surplus revenues and loaned to other City Departments without adverse affects to the Water Department's financial health or provision of service to its customers. Any prior commitments of the City Council and/or City management for these revenues should be taken into consideration (i.e. the 2007 Lake Worth Capital Improvement Plan). If Gas Lease Revenues are not available for a loan, then a declaration of surplus from the Water and Sewer Fund would be required before such loans could be made.

4. *Determination of Surplus*

Prior to a loan or transfer agreement being made, a determination of surplus must be made by meeting the following criteria: 1) there are sufficient Excess Pledged Revenues; 2) coverage amounts meet or exceed the recommended ratios; and 3) the reserve requirement meets or exceeds the required amounts as set forth in the Master Ordinance and the Fiscal Management Policy Statements.

VII.

INVESTMENTS

To invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy and the Public Funds Investment Act (Texas Government Code Chapter 2256). Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the safety and integrity of the City's financial assets.
 2. Cash management activities shall be conducted in full compliance with prevailing local, state, and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines, standards, and practices promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA), whenever practicable.
 3. Operating within appropriately established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
 4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries and counterparties, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.
 5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of
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their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy* (*M&C G-11199, August 21, 1995 - Modified March 31, 1997*)

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve four objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, diversification, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," high credit quality, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 10 percent of the total portfolio in money market funds, local government investment pools, bank accounts, and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two and one-half years for the Consolidated Portfolio, with no single investment exceeding a maximum stated maturity of five years. In addition, the portfolio shall be structured to achieve a proper level of diversification along maturity, issuer, and security type guidelines.

There may be times when the City has more or less of its funds in any one category due to cash flow needs, prevailing market conditions, and other factors. The diversification schedules serves as general guidelines for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates. At all times, the exposure to a single issuer or security type will be minimized.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and encourage diversification in multiple areas. In this manner, the Consolidated Portfolio will endeavor to earn a competitive market yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Investment Policy, an Investment Committee comprised of the Chief Financial Officer and/or the Financial Management Services Department Director, the City Treasurer, and others as deemed appropriate by the City Manager is established. This group serves as the City's designated investment committee required under the State Public Funds Investment Act. The committee will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Investment Policy, and the Investment Strategy. The committee may also approve the annual broker/dealer list and authorized training organizations. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Investment Policy will be presented to the Council for adoption. According to State statute, the Investment Policy and Strategy will be reviewed and adopted by Council at least annually.

E. *Credit Rating*

An Investment Officer or Investment Advisor shall monitor, on no less than a weekly basis, the credit rating on all authorized investments in the portfolio based upon independent information from a nationally recognized rating agency. If any security falls below the minimum rating required by Policy, an Investment Officer shall notify the Chief Financial Officer of the loss of rating, conditions affecting the rating and possible loss of principal with liquidation options available, within two weeks after the loss of the required rating.

VIII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Interlocal Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.

IX.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

X.

ECONOMIC DEVELOPMENT

Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on “central city” areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The “central city” is defined, by the Council, as the area within Interstate Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones within Interstate Loop 820; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted October 17, 2006, M&C G-15458) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. Tax abatement contracts may contain certain conditions to the receipt, both initially and throughout the term of the contract, of the abatement. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify, re-negotiate, or terminate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones, tax increment reinvestment zones, or other incentives as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the Council. Petitions presented to the City Council seeking the creation of a tax increment reinvestment zone shall be considered by the City Council in a manner consistent with applicable Texas law and the City of Fort Worth Policy, Guidelines, and Procedures for Tax Increment Reinvestment Zones (adopted February 28, 2006, M&C G-15100).. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in C. Tax Abatements. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the Council.

XI.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Strive for quarterly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of unassigned fund balances, assigned fund balances, or available cash balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Status Reports on Capital Projects*

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

XII.

FINANCIAL CONSULTANTS

To seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.

Advisors and consultants shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling.

XIII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

Accounting, Auditing and Financial Reporting: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

A. Conformance to Accounting Principles and Recommended Practices

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. Popular Reporting

In addition to issuing a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP, the City may supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. Selection of Auditors

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Council shall approve the selection of an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, opining of the Comprehensive Annual Financial Report and Single Audit Report and reporting the results and recommendations to the Council.

D. Audit Completion

The City seeks to have its CAFR and Single Audit Report audited and available within 180 days and 270 days respectively after the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the first Council meeting in April, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City Council at its first meeting in April.

XIV.

RETIREMENT SYSTEM**A. To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries:**1. *Benefit Improvements*

The Board of Trustees of the Employees' Retirement Fund (Retirement Fund) shall certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The City Council (City) will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels.

2. *Qualified Plan*

The City and the Retirement Fund will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City and/or the Retirement Fund will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments, and the accrued benefits for active employees.

3. *Funding Level*

In accordance with Article 16, Section 66 of the Texas Constitution which charges the City and the Retirement Fund with the responsibility for ensuring that accrued benefits are not reduced or impaired, the City shall continue to monitor contribution levels of both the City and employees, along with retirement benefits, to ensure that the Retirement Fund is sufficiently funded and benefits can be paid as they become due. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

4. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget, such as compensation increases, retirement contributions, and any changes in staffing to the City's selected actuarial firm. The actuarial firm will determine the actuarial impact of assumptions included in the City Manager's Proposed Budget on the Employees' Retirement Fund. The City Manager will present the City Council with the results of the actuarial analysis, prior to the adoption of the budget and communicate the results of the actuarial study to the Employees' Retirement Fund's actuary.

B. To ensure that the Health Fund is adequately funded and operated for the exclusive benefit of eligible employees, retirees, and beneficiaries:

1. *Benefit Improvements*

Staff shall routinely present to the City Council the actuarial impact of any proposed benefit improvements or changes. The City Council will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes.

2. *Funding Level*

The City shall continue to monitor retiree healthcare benefits, to ensure that the Health Fund is sufficiently funded and City Council-approved benefits can be paid according to the approved benefit program. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

3. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget related to the actuarially determined Annual Required Contribution (ARC) and the period of time necessary to fully fund the ARC in accordance with Governmental Standards Accounting Board Statement 45 (GASB 45).

XV.

INTERNAL CONTROLS

To establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

A. *Proper Authorizations*

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. *Separation of Duties*

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. *Proper Recording*

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded, and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. *Access to Assets and Records*

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. *Independent Checks*

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. *Costs and Benefits*

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

XVI.

E-COMMERCE

To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

A. *Fully Integrated Financial Systems*

All E-Commerce systems and procedures must fully and transparently integrate with the City's financial and accounting systems, its depository bank systems, and any other City information system which interfaces with an E-Commerce system.

B. *Emerging Technologies*

The City will work closely with its depository bank and other financial partners to evaluate and implement the standard industry accepted technologies that prove to be efficient and effective in pursuit of the City's E-Commerce goals.

C. *Vendor E-Payments*

The City will actively migrate vendor payments from paper checks to other forms of payment, including but not limited to: 1) Automated Clearing House (ACH) payments; 2) Wire transfers; and 3) Procurement Card payments.

D. *Direct Deposits*

The City will actively migrate payroll payments from paper checks, to electronic formats, including but not limited to: 1) Direct deposits and 2) Electronic pay cards.

E. *Internet Payment Options*

Working with its depository bank and other financial partners, the City will seek to develop and implement internet payment options of best practices which will allow customers and citizens to pay bills due the City conveniently and securely.

F. *Information Security*

The City will employ security measures consistent with best practice and the City's information security policy to ensure the integrity and confidentiality of customer and citizen data that is stored or is a component of transactions utilizing the City's information technology infrastructure or that of its service providers.

XVII.

**LONG-TERM FINANCIAL PLANNING
POLICY**

A new “Long-Term Financial Planning Policy” is adopted in Fiscal Year 2015. The full text of the policy can be found as Attachment B to these Financial Management Policy Statements.

ATTACHMENTS



City of Fort Worth
Department of Finance
Capital Projects Fund Reserve Policy



I. **Authority:**

The Fort Worth City Council is responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the executive departments, including the Department of Finance. This policy shall be administered on behalf of the City Manager by the Chief Financial Officer/Director of Finance.

II. **Purpose:**

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate Reserve level to protect the City's credit worthiness and provide adequate cash flow based upon the traditional operating cycle. The Capital Project Fund Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities and to minimize the costs associated with short-term cash borrowing.

This policy establishes the amounts the City will strive to maintain in its Capital Projects Fund Reserve, how the Reserve will be funded, and the conditions under which the Reserve may be used.

III. **Applicability and Scope:**

This policy shall apply to the Capital Projects Funds under the budgetary and fiscal control of the City Manager and the City Council. This policy does not apply to a Proprietary Fund, which shall be governed by a separate policy.

IV. **Glossary** - See definitions related to this policy provided in the appendix

V. **Related Documents and References:**

- A. Operating and Capital Budget Policy
- B. Long-Term Financial Planning Policy
- C. Capital Asset Investment and Management Policy

VI. **Policy:**

Reserve Levels – The City will maintain reserves in Capital Projects Funds that will not exceed the amount needed to fully fund the approved projects set forth in the five-year Capital Improvement Plan.

VII. **Monitoring Performance**

- A. The City will measure its compliance with this policy on an annual basis as of September 30th each year or as soon as practical after final fiscal year-end financial information becomes available. During the course of the fiscal year the Department of Finance shall

City of Fort Worth
 Department of Finance
 Capital Projects Fund Reserve Policy



closely monitor the City's revenues and expenditures to ensure Reserves are not used beyond any planned usage.

- B. If, based on staff's analysis and forecasting, the target level of Reserves is not met at fiscal year-end or is not likely to be met at any point within a five-year time horizon, then during the annual budget process a plan to replenish the Reserve levels will be developed by collaboration among affected departments and the Department of Finance based on the requirements outlined in this policy.
- C. Funding the Reserve – Funding of Reserve targets will generally come from excess revenues over expenditures or one-time revenues.
- D. Periodic Review of the Targets – At a minimum, during the annual financial planning/budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VIII. Pooled Cash

Cash Balance – In order to provide liquidity adequate to meet the needs and demands of providing government services including unanticipated reductions in revenues or unplanned increases in expenditures, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The Reserve is intended to support this effort and counterbalance the tax collection cycle.

IX. Conditions for Use of Reserves

It is the intent of the City to limit the use of Capital Project Fund Reserves to address non-routine and one-time expenditures.

X. Excess of Reserves

In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:

1. Appropriated to lower the amount of bonds or increase the pay-as-you-go contributions needed to fund capital projects in the City's Capital Improvement Plan;
2. To pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design, and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life.

City of Fort Worth
Department of Finance
Capital Projects Fund Reserve Policy



XI. Authority over Reserves

The City Council may authorize the use of Reserves. The Department of Finance will regularly report both current and projected Reserve levels to the City Manager and City Council.

XII. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer/Director of Finance to ensure the presence of procedures that provides sufficient guidance to affected City personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

XIII. Metrics:

To be developed and managed accordingly.

XIV. Records:

There are no records associated with this policy.

XV. Process Flow Map:

Not applicable.

XVI. Forms:

Not Applicable

XVII. Appendices:

Not applicable.

City of Fort Worth
Department of Finance
General Fund and General Debt
Service Fund Reserve Policy



I. **Authority:**

The Fort Worth City Council is responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the executive departments, including the Department of Finance. This policy shall be administered on behalf of the City Manager by the Chief Financial Officer/Director of Finance.

II. **Purpose:**

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate Reserve level to protect the City's credit worthiness and provide adequate cash flow based upon the traditional operating cycle. Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities and to minimize the costs associated with short-term cash borrowing.

This policy establishes the amounts the City will strive to maintain in its General Fund and Debt Service Fund Reserves, how the Reserves will be funded, and the conditions under which the Reserves may be used.

III. **Applicability and Scope:**

This policy shall apply to the General Fund and the General Debt Service Fund under the budgetary and fiscal control of the City Manager and the City Council.

This policy is applicable to Governmental Funds, and is intended to supplement, not supersede, provisions of the City governing the issuance of bonds or other obligations secured in whole or in part by revenues held in or credited to a Governmental Fund.

IV. **Glossary** - See definitions related to this policy provided in the appendix.

V. **Related Documents and References:**

- A. Operating and Capital Budget Policy
- B. Long-Term Financial Planning Policy
- C. Capital Asset Investment and Management Policy
- D. Debt Management Policy

City of Fort Worth
 Department of Finance
 General Fund and General Debt
 Service Fund Reserve Policy



VI. Policy:

General Fund

- A. Reserve Levels - The City will maintain a minimum Unassigned Fund Balance in the General Fund equivalent to ten percent (10%) of regular ongoing operating expenditures, with a goal of two months (16.67%) of regular ongoing operating expenditures.
- B. Committed Fund Balance – The City Council maintains the City’s highest level of decision-making authority and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is an item placed on the City Council’s agenda and approved at a City Council meeting. The action must either approve or rescind, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period.
- C. Assigned Fund Balance – The City Council, through adoption of this policy, have authorized the City Manager and Chief Financial Officer / Director of Finance to jointly designate or commit assigned fund balances without further City Council approval. It should be noted that this authority only gives the ability to designate future “intended” uses of fund balance that is in excess of nonspendable, restricted, and committed amounts, and the minimum required reserve. It does not vest additional spending authority in the City Manager or Chief Financial Officer / Director of Finance. Subsequent appropriations of fund balance would continue to require City Council approval.

Spending Priorities - When expenditures are incurred for the purposes for which both restricted and unrestricted fund balance is available, the City will consider restricted funds to be spent before unrestricted funds. Further, if there is an expenditure incurred for purposes for which committed, assigned, or unassigned fund balance classifications could be used, the City will consider committed funds to be spent before assigned funds, and will consider assigned funds to be spent before unassigned funds.

For the purposes of this policy, current fiscal year’s actual expenditures will exclude significant Non-Recurring Items.

Debt Service Fund

- D. Reserve Levels – The City will maintain a minimum level of Restricted, Committed, and Assigned Fund Balance in the General Debt Service Fund between two (16.67%) to three (25%) months of the highest projected debt service over the succeeding debt service forecast. Amounts used in this calculation shall not include any amounts allocated for other purposes by the City Council.

While reserves for the General Fund and the Debt Service Fund are calculated separately, the resulting individual Reserve requirements will be combined into one figure to be compared with the total General Fund and Debt Service Fund’s fund balance.

City of Fort Worth
 Department of Finance
 General Fund and General Debt
 Service Fund Reserve Policy



VII. Monitoring Performance

- E. The City will measure its compliance with this policy on an annual basis as of September 30th each year or as soon as practical after final fiscal year-end financial information becomes available. During the course of the fiscal year the Department of Finance shall closely monitor the City's revenues and expenditures to ensure Reserves are not used beyond any planned usage.
- F. If, based on staff's analysis and forecasting, the target level of Reserves is not met at fiscal year-end or is not likely to be met at any point within a five-year time horizon, then during the annual budget process a plan to replenish the Reserve levels will be developed by collaboration among affected departments and the Department of Finance based on the requirements outlined in this policy.
- G. Funding the Reserve – Funding of Reserve targets will generally come from excess revenues over expenditures or one-time revenues.
- H. Periodic Review of the Targets – At a minimum, during the annual financial planning / budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VIII. Pooled Cash

Cash Balance – In order to provide liquidity adequate to meet the needs and demands of providing government services including unanticipated reductions in revenues or unplanned increases in expenditures, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The Reserve is intended to support this effort and counterbalance the tax collection cycle.

IX. Conditions for Use of Reserves

General Fund

It is the intent of the City to limit the use of General Fund Reserves to address unanticipated, Non-Recurring needs. Reserves shall not be applied to recurring annual operating expenditures. Reserves may, however, be used to allow time for the City to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term plan.

Debt Service Fund

It is the intent of the City to limit the use of Debt Service Reserves to address the re-payment of any outstanding debt.

City of Fort Worth
 Department of Finance
 General Fund and General Debt
 Service Fund Reserve Policy



X. **Excess of Reserves**

In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:

General Fund

1. Fund accrued liabilities, including but not limited to debt service, pension, and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget ordinance. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
2. Appropriated to lower the amount of bonds or increase the pay-as-you-go contributions needed to fund capital projects in the City's Capital Improvement Plan;
3. One-time expenditures that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
4. Start-up expenditures for new programs, provided that such action is approved by the City Council and is considered in the context of multi-year projections of revenue and expenditures as prepared by the Department of Finance.

Debt Service Fund

1. Use to re-pay any outstanding debt or obligations.

XI. **Authority over Reserves**

The City Council may authorize the use of Reserves. The Department of Finance will regularly report both current and projected Reserve levels to the City Manager and City Council.

XII. **Quality Control and Quality Assurance:**

It is the responsibility of the Chief Financial Officer/Director of Finance to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

XIII. **Metrics:**

To be developed and managed accordingly.

XIV. **Records:**

There are no records associated with this policy.

City of Fort Worth
Department of Finance
General Fund and General Debt
Service Fund Reserve Policy



XV. **Process Flow Map:**
Not Applicable.

XVI. **Forms:**
Not Applicable

XVII. **Appendices:**
Not Applicable.

City of Fort Worth
Department of Finance
Enterprise Fund Reserve Policy



I. **Authority:**

The Fort Worth City Council is responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the executive departments, including the Department of Finance. This policy shall be administered on behalf of the City Manager by the Chief Financial Officer/ Director of Finance.

II. **Purpose:**

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenses. In addition, this policy is intended to document the appropriate Reserve level to protect the City's credit worthiness and provide adequate cash flow based upon the traditional operating cycle. The Enterprise Funds Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities and to minimize the costs associated with short-term cash borrowing.

This policy establishes the amounts the City will strive to maintain in its Enterprise Fund Reserve, how the Reserve will be funded, and the conditions under which the Reserves may be used. This policy is intended to supplement, but not supersede, provisions of ordinances of the City governing the issuance or incurrence of bonds or other obligations secured in whole or in part by revenues or credited to an Enterprise Fund.

III. **Applicability and Scope:**

This policy shall apply to all Enterprise Funds under the budgetary and fiscal control of the City Manager and the City Council.

This policy is applicable to Enterprise Funds, and is intended to supplement, not supersede, provisions of the City governing the issuance of bonds or other obligations secured in whole or in part by revenues held in or credited to an Enterprise Fund.

IV. **Glossary** - See definitions related to this policy provided in the appendix

V. **Related Documents and References:**

- A. Operating and Capital Budget Policy
- B. Long-Term Financial Planning Policy
- C. Capital Asset Investment and Management Policy

City of Fort Worth
Department of Finance
Enterprise Fund Reserve Policy



VI. **Policy:**

Reserve Levels- The City will maintain the following minimum reserve levels in each Enterprise Fund, consistent with State law and the terms of ordinances pursuant to which obligations have been issued or incurred that are secured in whole or in part by revenues held in or credited to an Enterprise Fund:

A. Water and Sewer Fund

1. A goal of a minimum level of Working Capital in Enterprise Funds equivalent to three (25%) months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
2. A goal of a minimum level of Working Capital in Enterprise Funds equivalent to three (25%) months of the amount being paid in Debt Service payments for the subsequent fiscal year.
3. A minimum Reserve of 62 Days Cash on Hand with a goal of 250 Days Cash on Hand.

B. All other Enterprise Funds

1. A goal of a minimum level of Working Capital in Enterprise Funds equivalent to three (25%) months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.
2. A goal of a minimum level of Working Capital in Enterprise Funds equivalent to three (25%) months of the amount being paid in Debt Service payments for the subsequent fiscal year.
3. A minimum Reserve of 62 Days Cash on Hand with a goal of 150 Days Cash on Hand.
4. The City's goal is that no Enterprise Fund shall have a negative Unrestricted Net Position.
5. In addition, The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital and/or Days Cash on Hand outlined in this policy. A fund will be considered compliant with this policy as long as the financial position shows continuous improvement each fiscal year.

VII. **Monitoring Performance**

- A. For purposes of this calculation, Working Capital will include long-term investments that can be liquidated within five business days. The City will measure its compliance

City of Fort Worth

Department of Finance

Enterprise Fund Reserve Policy



with this policy on an annual basis as of September 30th each year or as soon as practical after final fiscal year-end financial information becomes available. During the course of the fiscal year the Department of Finance shall closely monitor the City's revenues and expenses to ensure Reserves are not used beyond any planned usage.

- B. If, based on staff's analysis and forecasting, the target level of Reserves is not met at fiscal year-end or is not likely to be met at any point within a five-year time horizon, then during the annual budget process a plan to replenish the Reserve levels will be developed by collaboration among affected departments and the Department of Finance based on the requirements outlined in this policy.
- C. Funding the Reserve- Funding of Reserve targets will generally come from excess revenues over expenses or one-time revenues.
- D. Periodic Review of the Targets – At a minimum, during the annual financial planning/budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VIII. Pooled Cash

Cash Balance- In order to provide liquidity adequate to meet the needs and demands of providing government services including unanticipated reductions in revenues or unplanned increases in expenses, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The Reserve is intended to support this effort and counterbalance the tax collection cycle.

IX. Conditions for Use of Reserves

It is the intent of the City to limit use of Enterprise Reserves to address unanticipated, Non-Recurring needs. Reserves shall not be applied to recurring annual operating expenses. Reserves may, however, be used to allow time for the City to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term plan.

X. Excess of Reserves

In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:

1. Fund accrued liabilities, including but not limited to debt service, pension, and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget ordinance. Priority will be given to those items that relieve budget or financial operating pressure in future periods;

City of Fort Worth
 Department of Finance
 Enterprise Fund Reserve Policy



2. Appropriated to lower the amount of bonds or increase the pay-as-you-go contributions needed to fund capital projects in the City's Capital Improvement Plan;
3. One-time expenses that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
4. Start-up expenses for new programs, provided that such action is approved by the City Council and is considered in the context of multi-year projections of revenue and expenses as prepared by the Department of Finance.

XI. **Authority over Reserves**

The City Council may authorize the use of Reserves. The Department of Finance will regularly report both current and projected Reserve levels to the City Manager and City Council.

XII. **Quality Control and Quality Assurance:**

It is the responsibility of the Chief Financial Officer/Director of Finance to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

XIII. **Metrics:**

To be developed and managed accordingly.

XIV. **Records:**

There are no records associated with this policy.

XV. **Process Flow Map:**

Not Applicable.

XVI. **Forms:**

Not Applicable.

XVII. **Appendices:**

Not Applicable.

City of Fort Worth
Department of Finance
Internal Service Fund Reserve Policy
Insurance Funds



I. **Authority:**

The Fort Worth City Council is responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day to day operations of the executive departments, including the Department of Finance. This policy shall be administered on behalf of the City Manager by the Chief Financial Officer/ Director of Finance.

II. **Purpose:**

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenses. In addition, this policy is intended to document the appropriate Reserve level to protect the City's credit worthiness and provide adequate cash flow based upon the traditional operating cycle. The Internal Service Insurance Funds Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities and to minimize the costs associated with short-term cash borrowing.

This policy establishes the amounts the City will strive to maintain in its Internal Service Insurance Funds Reserve, how the Reserve will be funded, and the conditions under which the Reserves may be used.

III. **Applicability and Scope:**

This policy shall apply to all Internal Service Insurance Funds under the budgetary and fiscal control of the City Manager and the City Council.

IV. **Glossary** - See definitions related to this policy provided in the appendix

V. **Related Documents and References:**

- A. Operating and Capital Budget Policy
- B. Long-Term Financial Planning Policy
- C. Capital Asset Investment and Management Policy

VI. **Policy:**

Reserve Levels- The City will maintain the following minimum reserve levels in all Internal Service Insurance Funds:

1. A minimum level of Working Capital in Insurance Funds between two and three months of regular, on-going Operating Expenses (including operating transfers out). This calculation shall not include Non-Recurring Items.

City of Fort Worth
Department of Finance
Internal Service Fund Reserve Policy
Insurance Funds



2. No Insurance Fund shall have a negative Unrestricted Net Position.

3. In addition, The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital outlined in this policy. A fund will be considered compliant with this policy as long as the financial position shows continuous improvement each fiscal year.

VII. Monitoring Performance

- A. The City will measure its compliance with this policy on an annual basis as of September 30th each year or as soon as practical after final year-end account information becomes available. During the course of the fiscal year the Department of Finance shall closely monitor the City's revenues and expenses to ensure Reserves are not used beyond any planned usage.
- B. If, based on staff's analysis and forecasting, the target level of Reserves is not met at fiscal year-end or is not likely to be met at any point within a five-year time horizon, then during the annual budget process a plan to replenish the Reserve levels will be developed by collaboration among affected departments and the Department of Finance based on the requirements outlined in this policy.
- C. Funding the Reserve- Funding of internal service insurance funds Reserve targets will generally come from excess revenues over expenses or one-time revenues.
- D. Periodic Review of the Targets – At a minimum, during the annual financial planning/budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VIII. Pooled Cash

Cash Balance- In order to provide liquidity adequate to meet the needs and demands of providing government services including unanticipated reductions in revenues or unplanned increases in expenses, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The Reserve is intended to support this effort and counterbalance the tax collection cycle.

IX. Conditions for Use of Reserves

It is the intent of the City to limit use of internal service insurance fund Reserves to address unanticipated, Non-Recurring needs. Reserves shall not be applied to recurring annual operating expenses. Reserves may, however, be used to allow time for the City to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term plan.

City of Fort Worth
Department of Finance
Internal Service Fund Reserve Policy
Insurance Funds



X. **Excess of Reserves**

In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:

1. Fund accrued liabilities, including but not limited to debt service, pension, and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget ordinance. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
2. One-time expenses that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
3. Start-up expenses for new programs, provided that such action is approved by the City Council and is considered in the context of multi-year projections of revenue and expenses as prepared by the Department of Finance.

XI. **Authority over Reserves**

The City Council may authorize the use of Reserves. The Department of Finance will regularly report both current and projected Reserve levels to the City Manager and City Council.

XII. **Quality Control and Quality Assurance:**

It is the responsibility of the Chief Financial Officer/Director of Finance to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

XIII. **Metrics:**

To be developed and managed accordingly.

XIV. **Records:**

There are no records associated with this policy.

XV. **Process Flow Map:**

Not Applicable.

XVI. **Forms:**

Not Applicable.

City of Fort Worth
Department of Finance
Internal Service Fund Reserve Policy
Insurance Funds



- XVII. Appendices:
Not Applicable.

City of Fort Worth
Department of Finance
Internal Service Fund Reserve Policy
Non-Insurance Funds



I. **Authority:**

The Fort Worth City Council is responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day to day operations of the executive departments, including the Department of Finance. This policy shall be administered on behalf of the City Manager by the Chief Financial Officer/ Director of Finance.

II. **Purpose:**

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenses. In addition, this policy is intended to document the appropriate Reserve level to protect the City's credit worthiness and provide adequate cash flow based upon the traditional operating cycle. The Internal Service Fund Reserves (for non-insurance funds) are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/ or opportunities and to minimize the costs associated with short-term cash borrowing.

This policy establishes the amounts the City will strive to maintain in its Non-Insurance Internal Service Fund Reserve, how the Reserve will be funded, and the conditions under which the Reserves may be used.

III. **Applicability and Scope:**

This policy shall apply to all Non-Insurance Internal Service Funds under the budgetary and fiscal control of the City Manager and the City Council.

IV. **Glossary** - See definitions related to this policy provided in the appendix

V. **Related Documents and References:**

- A. Operating and Capital Budget Policy
- B. Long-Term Financial Planning Policy
- C. Capital Asset Investment and Management Policy

VI. **Policy:**

Reserve Levels- The City will maintain the following minimum reserve levels in all Non-Insurance Internal Service Insurance Funds:

1. A minimum level of Working Capital in Non-Insurance Internal Service Funds equivalent to three percent (3%) of regular, on-going operating expenses (including transfers out). This calculation does not include non-recurring items.
2. No Internal Service Fund shall have a negative Unrestricted Net Position.

City of Fort Worth
 Department of Finance
 Internal Service Fund Reserve Policy
 Non-Insurance Funds



3. In addition, The City acknowledges that initially, not all funds will meet the minimum requirement for Working Capital outlined in this policy. A fund will be considered compliant with this policy as long as the financial position shows continuous improvement each fiscal year.

VII. Monitoring Performance

- a. The City will measure its compliance with this policy on an annual basis as of September 30th each year or as soon as practical after final year-end account information becomes available. During the course of the fiscal year the Department of Finance shall closely monitor the City's revenues and expenses to ensure Reserves are not used beyond any planned usage.
- b. If, based on staff's analysis and forecasting, the target level of Reserves is not met at fiscal year-end or is not likely to be met at any point within a five-year time horizon, then during the annual budget process a plan to replenish the Reserve levels will be developed by collaboration among affected departments and the Department of Finance based on the requirements outlined in this policy.
- c. Funding the Reserve- Funding of internal service Reserve targets will generally come from excess revenues over expenses or one-time revenues.
- d. Periodic Review of the Targets – At a minimum, during the annual financial planning/budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VIII. Pooled Cash

Cash Balance- In order to provide liquidity adequate to meet the needs and demands of providing government services including unanticipated reductions in revenues or unplanned increases in expenses, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The Reserve is intended to support this effort and counterbalance the tax collection cycle.

IX. Conditions for Use of Reserves

It is the intent of the City to limit use of internal service Working Capital Reserves to address unanticipated, Non-Recurring needs. Reserves shall not be applied to recurring annual operating expenses. Reserves may, however, be used to allow time for the City to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term plan.

X. Excess of Reserves

In the event Reserves exceed the minimum balance requirements, at the end of each fiscal

City of Fort Worth
 Department of Finance
 Internal Service Fund Reserve Policy
 Non-Insurance Funds



1. Fund accrued liabilities, including but not limited to debt service, pension, and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget ordinance. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
2. One-time expenses that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
3. Start-up expenses for new programs, provided that such action is approved by the City Council and is considered in the context of multi-year projections of revenue and expenses as prepared by the Department of Finance.

XI. **Authority over Reserves**

The City Council may authorize the use of Reserves. The Department of Finance will regularly report both current and projected Reserve levels to the City Manager and City Council.

XII. **Quality Control and Quality Assurance:**

It is the responsibility of the Chief Financial Officer/Director of Finance to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

XIII. **Metrics:**

To be developed and managed accordingly.

XIV. **Records:**

There are no records associated with this policy.

XV. **Process Flow Map:**

Not Applicable.

XVI. **Forms:**

Not Applicable.

XVII. **Appendices:**

Not Applicable.

City of Fort Worth Department of Finance Special Revenue Fund Reserve Policy



I. **Authority:**

The Fort Worth City Council is responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the executive departments, including the Department of Finance. This policy shall be administered on behalf of the City Manager by the Chief Financial Officer/Director of Finance.

II. **Purpose:**

The City desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate Reserve level to protect the City's credit worthiness and provide adequate cash flow based upon the traditional operating cycle. Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities and to minimize the costs associated with short-term cash borrowing.

This policy establishes the amounts the City will strive to maintain in its Special Revenue Funds as Reserves, how the Reserves will be funded, and the conditions under which Reserves may be used.

III. **Applicability and Scope:**

This policy shall apply to all Special Revenue Funds under the budgetary and fiscal control of the City Manager and the City Council.

This policy is applicable to Governmental Funds, and is intended to supplement, not supersede, provisions of the City governing the issuance of bonds or other obligations secured in whole or in part by revenues held in or credited to a Governmental Fund.

IV. **Glossary** - See definitions related to this policy provided in the appendix

V. **Related Documents and References:**

- A. Operating and Capital Budget Policy
- B. Long-Term Financial Planning Policy
- C. Capital Asset Investment and Management Policy

VI. **Policy:**

Reserve Levels - The City will maintain the following minimum Assigned Fund Balance:

1. A minimum Fund Balance in Special Revenue Funds equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including operating transfers out). This calculation shall not include Non-Recurring Items.

City of Fort Worth
Department of Finance
Special Revenue Fund Reserve Policy



2. A minimum Fund Balance in Special Revenue Funds equivalent to two months (16.67%) of the amount being paid in Debt Service payments for the subsequent year.
3. The applicable cumulative total of all above requirements will be the minimum reserve requirement for each Special Revenue Fund.
4. In addition, The City acknowledges that initially, not all funds will meet the minimum requirement for Fund Balance outlined in this policy. A fund will be considered compliant with this policy as long as the financial position shows continuous improvement each fiscal year.

VII. Monitoring Performance

- A. The City will measure its compliance with this policy on an annual basis as of September 30th each year or as soon as practical after final fiscal year-end financial information becomes available. During the course of the fiscal year the Department of Finance shall closely monitor the City's revenues and expenditures to ensure Reserves are not used beyond any planned usage.
- B. If, based on staff's analysis and forecasting, the target level of Reserves is not met at fiscal year-end or is not likely to be met at any point within a five-year time horizon, then during the annual budget process a plan to replenish the Reserve levels will be developed by collaboration among affected departments and the Department of Finance based on the requirements outlined in this policy.
- C. Funding the Reserve – Funding of Reserve targets will generally come from excess revenues over expenditures or one-time revenues.
- D. Periodic Review of the Targets – At a minimum, during the annual financial planning / budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the City is subject to.

VIII. Pooled Cash

Cash Balance – In order to provide liquidity adequate to meet the needs and demands of providing government services including unanticipated reductions in revenues or unplanned increases in expenditures, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The Reserve is intended to support this effort and counterbalance the tax collection cycle.

City of Fort Worth
Department of Finance
Special Revenue Fund Reserve Policy



IX. Conditions for Use of Reserves

It is the intent of the City to limit use of special revenue fund Reserves to address unanticipated, Non-Recurring needs. Reserves shall not normally be applied to recurring annual operating expenditures. Reserves may, however, be used to allow time for the City to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term plan.

X. Excess of Reserves

In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:

1. Fund accrued liabilities, including but not limited to debt service, pension, and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget ordinance. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
2. Appropriated to lower the amount of bonds or increase the pay-as-you-go contributions needed to fund capital projects in the City's Capital Improvement Plan;
3. One-time expenditures that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
4. Start-up expenditures for new programs, provided that such action is approved by the City Council and is considered in the context of multi-year projections of revenue and expenditures as prepared by the Department of Finance.

XI. Authority over Reserves

The City Council may authorize the use of Reserves. The Department of Finance will regularly report both current and projected Reserve levels to the City Manager and City Council.

XII. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer/Director of Finance to ensure the presence of procedures that provide sufficient guidance to affected City personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

XIII. Metrics:

To be developed and managed accordingly.

City of Fort Worth
Department of Finance
Special Revenue Fund Reserve Policy



- XIV. **Records:**
There are no records associated with this policy.
- XV. **Process Flow Map:**
Not Applicable.
- XVI. **Forms:**
Not Applicable.
- XVII. **Appendices:**
Not Applicable.

City of Fort Worth
Department of Finance
Glossary for Financial Management Policies



- a. Accrual Basis of Accounting – A basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows. For example, in accrual accounting, revenue that was earned on April 1, but for which payment was not received until July 10, is recorded as revenue on April 1st regardless of the timing of when the payment is received.
 - b. Annually Completed Actuarial Report – An Actuarial Report includes a type of appraisal which requires making economic and demographic assumptions in order to estimate future liabilities.
 - c. Business Plan- A department-level plan. In this plan, departments outline each division's Service Areas and associated key performance indicators, and priority initiatives for each. This document is meant to serve as a high-level annual performance plan, in which measures are periodically updated to facilitate continuous observation, trend analysis, and improvement of department activities and services.
 - d. Capital Improvement Plan (CIP) – A plan that describes the capital projects and associated funding sources the City intends to undertake in the current fiscal year plus four successive fiscal years, including the acquisition or construction of capital facilities and assets, and the maintenance thereof.
 - e. Capital Projects Fund – A governmental fund established to account for resources used for the acquisition of large capital improvements and non-recurring expense other than those acquisitions accounted for in proprietary or trust funds.
 - f. Cash Flow – The net cash balance at any given point. The Chief Financial Officer/Director of Finance shall prepare a cash flow analysis which projects the inflow, outflow, and net balance of cash reserves on a daily/weekly/monthly / annual basis.
 - g. Days Cash on Hand – A measure of cash saved that is not earmarked or designated for any purpose (unrestricted cash) which calculates the number of days a system can pay expenses associated with daily operations and maintenance before complete depletion of unrestricted cash occurs. Days Cash on Hand is calculated by dividing unrestricted cash by the system's average daily cost of operations (annual operating expenses, excluding depreciation, divided by 365).
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City of Fort Worth
Department of Finance
Glossary for Financial Management Policies



- h. Debt Service - The cash that is required for a particular time period to cover the repayment of interest and principal on a debt. Debt Service is projected on an annual basis.
 - i. Debt Service Fund – a fund established to accumulate resources and to account for revenues and expenditures used to repay the principal and interest on debt.
 - j. Deferred Inflows of Resources – resources that flow into a fund during the fiscal year, but are related to a future period. Deferred Inflows have a negative effect on net position, similar to liabilities. (Examples include: property taxes levied in the current year to finance the subsequent year’s budget).
 - k. Deferred Outflows of Resources - resources that flow out of a fund during the fiscal year, but are related to a future period. Deferred Outflows have a positive effect on net position, similar to assets. (Examples include: resources provided to a grantee before the grantee has met related time requirements, but after all other eligibility criteria have been met).
 - l. Department of Finance – includes the references in the City Charter to the Department of Finance and the Department of Financial Management Services. For purposes of this policy, the Department of Finance is the department responsible for the corporate financial operations of the City.
 - m. Enterprise Fund - Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.
 - n. Expenditure – refers to the value of goods and services *received* during a period of time, regardless of when they are *used* (accrual basis of accounting) or *paid* for (cash basis of accounting).
 - o. Expense - refers to the value of goods and services *used* during a period of time, regardless of when they were *received* (modified accrual basis of accounting) or *paid* for (cash basis of accounting).
 - p. Fiduciary Fund – A fund that accounts for resources that governments hold in trust for other entities.
 - q. Fund Balance – Fund balance is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. Fund Balance is broken up into five categories:
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City of Fort Worth
Department of Finance
Glossary for Financial Management Policies



1. Non-spendable Fund Balance – Includes amounts that are not in a spendable form or are required to be maintained intact. Examples are consumable inventories.
 2. Restricted Fund Balance – Includes amounts that can be spent only for the specific purposes stipulated by external resource providers either constitutionally or through enabling legislation. Examples include grants and donations.
 3. Committed Fund Balance – Includes amounts that can be used only for the specific purposes determined by a formal action (for example, legislation, resolution, ordinance) of the City Council. Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of action it employed to previously commit those amounts.
 4. Assigned Fund Balance – Comprises amounts intended to be used by the City of Fort Worth for specific purposes. Intent should be expressed by the City Manager. In governmental funds other than the General Fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at minimum, intended to be used for the purpose of that fund.
 5. Unassigned Fund Balance – Represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to a specific purpose within the General Fund. Unassigned amounts are technically available for any purpose.
- r. General Fund – One of five governmental fund types. The General Fund typically serves as the chief operating fund of a government. The General Fund is used to account for all financial resources not accounted for or restricted to another fund.
 - s. Governmental Fund – funds generally used to account for tax-supported activities. There are five different types of governmental funds including: General Fund, Special Revenue Funds, General Debt Service Fund, Capital Project Funds, and Permanent Funds.
 - t. Incurred but not Reported Claims – Claims/and or events that have transpired, but have not yet been reported.
-

City of Fort Worth
Department of Finance
Glossary for Financial Management Policies



- u. Internal Service Fund- Proprietary fund type used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.
- v. Long-Term Financial plan (LTFP) - A Long-Term Financial Plan includes an analysis of the financial and economic environment, long-term forecasts, debt analysis, and financial strategies.
- w. Modified Accrual Basis of Accounting – The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under this basis of accounting, revenues are recognized when they become both “measurable” and “available” to finance expenditures in the current period. For example, revenue that is earned and measurable on April 1, is billed on April 30th, and paid on May 1st would not be recorded as revenue until payment is received on May 1st.
- x. Net Position – Net Position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a proprietary fund.
- y. Non-Recurring Item – An expenditure that has not occurred in the previous two years and is not expected to occur in the following year.
- z. Operating Expenditures (Governmental Funds) - An expenditure incurred in carrying out the City’s day-to-day activities. Operating Expenditures include such things as payroll, employee benefits and pension contributions, transportation and travel.
- aa. Operating Expenses (Proprietary Funds) - An expense incurred in carrying out the City’s day-to-day activities. Operating Expenses include such things as payroll, employee benefits and pension contributions, transportation and travel, amortization and depreciation. Notwithstanding the foregoing, with respect to a City Enterprise for which obligations, secured in whole or in part by the revenues of such Enterprise (such as the City’s Water and Sewer System), have been issued or incurred, Operating Expenses shall be determined in accordance with State law and terms of the ordinances pursuant to which such obligations were issued or incurred.
- bb. Pay As You Go Financing - The use of currently available cash resources to pay for capital investment. It is an alternative to debt financing.

City of Fort Worth
Department of Finance
Glossary for Financial Management Policies

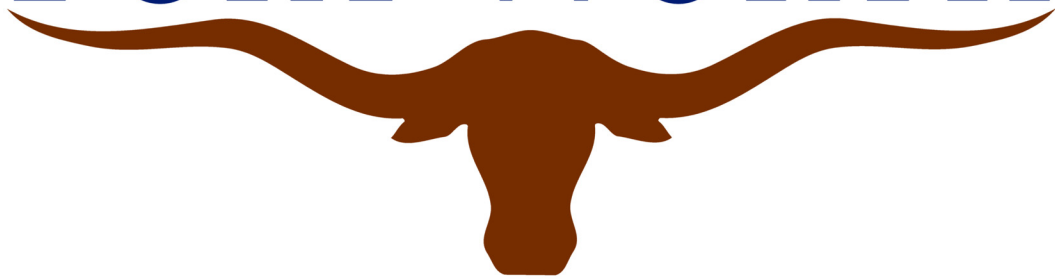


- cc. Pooled Cash - The sum of unrestricted cash and investments of several accounting funds that are consolidated for cash management and investment purposes. Investment income or expenditure is allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.
 - dd. Program - A set of activities, operations, or organizational units designed and directed to accomplish specific service outcomes or objectives for a defined customer.
 - ee. Proprietary Fund - A class of fund types that account for a local government's businesslike activities. Proprietary funds are of two types: enterprise funds and internal service funds. Both use the accrual basis of accounting and receive their revenues from charges to users. (Enterprise Fund examples: Water and Sewer Fund, Stormwater Utility Fund, Municipal Parking Fund; Internal Service Fund examples: Equipment Services, Information Systems Fund).
 - ff. Reserve (Governmental Funds) - Reserve refers only to the portion of Fund Balance that is intended to provide stability and respond to unplanned events or opportunities. See associated Reserve Policy for specific details.
 - gg. Reserve (Proprietary Funds) - Reserve refers only to the portion of Working Capital that is intended to provide stability and respond to unplanned events or opportunities. See associated Reserve Policy for specific details.
 - hh. Special Revenue Fund- Governmental fund type used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purpose other than debt service or capital projects and exclusive of resources held in trust for individuals, private organizations, or other governments.
 - ii. Unrestricted Net Position - The portion of a fund's net position that is not restricted for a specific purpose.
 - jj. Working Capital - An accounting term defined as current assets less current liabilities in a proprietary fund. Working Capital is used to express the Reserves available in proprietary funds for use.
-

**Financial Management
Policy Statements**

Revised:	November 21, 1995	(M&C G-11307)
	February 11, 1997	(M&C G-11750)
	September 16, 1997	(M&C G-11997)
	September 15, 1998	(M&C G-12319)
	September 28, 1999	(M&C G-12682)
	February 22, 2000	(M&C G-12821)
	May 16, 2000	(M&C G-12916)
	August 15, 2000	(M&C G-12988)
	August 21, 2001	(M&C G-13349)
	September 17, 2002	(M&C G-13741)
	April 15, 2003	(M&C G-13944)
	August 26, 2003	(M&C G-14068)
	September 21, 2004	(M&C G14500)
	September 13, 2005	(M&C G-14918)
	September 19, 2006	(M&C G-15401)
	September 25, 2007	(M&C G-15883)
	October 9, 2007	(M&C G-15919)
	January 8, 2008	(M&C G16013)
	October 7, 2008	(M&C G-16309)
	July 21, 2009	(M&C G-16632)
	November 3, 2009	(M&C G-16747)
	March 9, 2010	(M&C G-16866)
	December 14 2010	(M&C G-17156)
	September 27, 2011	(M&C G-17398)
	December 13, 2011	(M&C G-17470)
	March 20, 2012	(M&C G-17551)
	February 5, 2013	(M&C G-17801)
	December 3, 2013	(M&C G-18067)
	May 5, 2015	(M&C G-18466)
	June 2, 2015	(M&C G-18490)
	July 28, 2015	(M&C G-18519)
	August 18, 2015	(M&C G-18530)
	September 15, 2015	(M&C G-18552)

FORT WORTH



BUDGET FORMAT

The FY2016 adopted budget document for the City of Fort Worth provides historical, current, and future comparisons of revenues and expenditures; planned allocations of resources - both fiscal and personnel; and brief descriptions of the anticipated annual accomplishments of City programs outlined in each department's business plan.

FUND STRUCTURE

Operating budgets are divided into several different funds. Activities supported by tax dollars are included in the General Fund and Debt Service Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund and the Municipal Airports Fund. Services that are provided internally by City departments on a fee-for-service basis for other City departments, such as the Equipment Services Fund, are specified as Internal Service Funds. Finally, Special Revenue Funds are financial accounts for special revenue sources. An example is the Culture and Tourism Fund, which administers revenue collected from the City's hotel and motel occupancy tax and from the operation of the City's public venues. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The document begins with an overview of the City's adopted budget in the City Manager's message. It is followed by introductory information and summaries of revenues and expenditures, including tax base and rate data. The next sections describe personnel resources by department and finally, a calendar of budget milestones is included.

CITY STRATEGIC GOALS FOR CITY DEPARTMENTS

The Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth will continue to concentrate on five top-priority strategic goals for FY2016:

- Make Fort Worth the nation's safest major city
- Improve mobility and air quality
- Create and maintain a clean, attractive city
- Strengthen the economic base, develop the future workforce, and create quality job opportunities
- Promote orderly and sustainable development

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

GOVERNMENTAL FUNDS

These funds are used primarily for revenues and appropriations associated with the City's "governmental-type activities", such as public safety and regulatory functions, that are funded primarily by non-exchange revenues such as taxes and accounted for on a modified accrual basis.

General Funds:

Departments that comprise the General Fund are listed in an alphabetical order in the budget document.

- | | |
|-------------------------------|---------------------------------|
| City Attorney's Office | Library |
| City Auditor's Office | Municipal Court |
| City Manager's Office | Neighborhood Services |
| City Secretary's Office | Non-Departmental |
| Code Compliance | Park and Recreation |
| Economic Development | Planning and Development |
| Financial Management Services | Property Management |
| Fire | Police |
| Human Resources | Transportation and Public Works |

Special Revenue Funds:

Alliance Airport Facility Maintenance
Community Tree Planting Program
Crime Control & Prevention District
Culture and Tourism 2% Hotel Occupancy Tax
Culture and Tourism DFW Revenue Share
Culture and Tourism
Environmental Protection
Public Improvement Districts:
 FWPID #1 – Downtown
 FWPID #6 – Park Glen
 FWPID #7 – Heritage
 FWPID #8 – Camp Bowie
 FWPID #11 – Stockyards
 FWPID #12 – Chapel Hill
 FWPID #14 – Trinity Bluff
 FWPID #15 – Sun Valley
Justice Asset Forfeiture
Lake Worth Trust
Library Automation Systems Sharing
Municipal Golf
Red Light Enforcement
Special Assessment District

Special Donations
Special Trust
State Asset Forfeiture

Tax Increment Financing Zones:

TIF #2A – Texas Motor Speedway
TIF #2B – Texas Motor Speedway
TIF #3 – Downtown
TIF #3A – Downtown
TIF #4 – Southside
TIF #6 – Riverfront
TIF #7 – North Tarrant Parkway
TIF #7A – North Tarrant Parkway
TIF #8 – Lancaster
TIF #9 – Trinity River Vision
TIF #9A – Trinity River Vision
TIF #10 – Lone Star
TIF #12 – East Berry
TIF #13 – Wood Haven
TIF #13 – Trinity Lakes
Treasury Asset Forfeiture

General Debt Service Fund:

This fund accounts for money used to pay the interest and principal of the City's long-term, tax-supported debt.

PROPRIETARY FUNDS

This section is comprised of the Proprietary Funds, which includes Enterprise Funds and Internal Service Funds, that account for the City's organizations and activities that are similar to businesses found in the private sector. These funds are intended to be self-supporting with services being financed through user charges or on a cost reimbursement basis.

Enterprise Funds:

Municipal Airports Fund
Municipal Parking Fund
Solid Waste Management Fund
Stormwater Utility Fund
Water and Sewer Fund

Internal Service Funds:

Capital Projects Service Fund
Equipment Services Fund
Group Health and Life Insurance Fund
Information Technology Systems Fund
Risk Financing Fund

BUDGET PROCEDURE, BASIS AND PHILOSOPHY

BASIS AND PHILOSOPHY

The City Council is responsible for legislation, policy formulation and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of Fort Worth. The City Manager is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the executive departments, including the Department of Finance. The Chief Financial Officer/Director of Finance administers policy on behalf of the City Manager.

The City's framework for fiscal decision-making is a comprehensive set of Financial Management Policy Statements. As required by charter, the City adopts an annual balanced budget for which the level of expenditure for each department or fund may not legally exceed the appropriations for that department/fund. The budget was constructed around the City Council vision for the long-term direction of City services and the associated desired culture and environment. The City's departments created plans that address the appropriate level of funding required to meet stakeholders' needs based upon the City vision previously established. The budget is prepared in a manner that reflects the full cost of providing services and display estimated beginning fund balances/net position, estimated revenue and receipts, appropriations, and the estimated year-end fund balances/net position.

The City budgets for governmental funds, which include the General Fund, Capital Projects Service Fund, Special Revenue Funds and Debt Service Fund, using the modified accrual basis of accounting with the exception that changes in the fair value of investments are not treated as adjustments to revenue in the annual operating budget.

The budgets for all proprietary funds, which include enterprise funds and internal service funds, are prepared using the full accrual basis of accounting. Internal service funds shall be maintained to account for services provided primarily to departments within the City. Under this method, with limited exceptions, revenues are recorded when they become measurable and available to finance expenditures, and expenses are recorded at the time liabilities are incurred. Exceptions to the foregoing general principle are:

- Changes in the fair value of investments are not treated as adjustments to revenue in the annual operating budget;
- Debt service and capital lease principal payments are treated as expenses in the annual operating budget;
- Depreciation expense is not recognized in the annual operating budget; and
- Capital purchases are recognized as expense in the annual operating budget

Budgetary Control:

Budgetary controls begin with City Charter requirements that the City adopt an annual balanced budget by formal resolution for all City funds. Further, at a minimum, the legal level of control is at the department level for each fund for which a budget is adopted. The department is responsible for administering their respective programs within the financial constraints described by the adopted budget. The Chief Financial Officer/Director of Finance will provide regular reporting to the City Council regarding the status of actual expenditures, expenses, and revenues compared to the adopted budget.

Balanced Budget:

A budget ordinance is balanced when the sum of estimated revenues and appropriated fund balances/net position is equal to appropriations. Operating revenues and other financing sources must fully cover operating expenditures/expenses, including debt service and other financing uses. Operating expenditures/expenses for the purposes of balancing the annual budget shall include that year's contribution to capital funds required to maintain existing assets. Furthermore, operating expenditures/expenses shall include the portion of funds required to maintain the viability of internal service funds for the purposes in which they were created. In addition, minimum reserve levels as

outlined in the Financial Management Policy Statements must be maintained unless reserves are being used in accordance with the purposes permitted by the City's policy.

The City shall take an objective and analytical approach to forecasting revenues, expenditures and expenses as accurately as possible. Though the City will use the best information available to estimate revenues accurately, including mileage rates and tax revenues, absolute certainty is impossible. Should revenues be overestimated, the spending plans and priorities established during the budget process shall be used to propose appropriations and spending as required to bring the budget into balance. The Financial Management Services Department shall monitor revenue incomes and expenditure/expense outflows to assess the implications of the annual budget in order to provide timely updates on actual financial performance. Current portions of long-term liabilities are fully funded in order to maintain the trust of creditors and avoid accumulating excessive liabilities over the long-term.

The overall budget appropriation may be increased via a supplemental appropriation ordinance that allocates funds that are certified as being in excess of those included in the budget and as being otherwise unencumbered. These amendments shall be considered and adopted by the City Council at formal business meetings except for specific adjustments when limited authority is delegated to the City Manager, Chief Financial Officer/Director of Finance as prescribed within the adopted budget ordinance.

The City Manager, as empowered by the charter, may transfer part or all of any unencumbered appropriation balance among programs within a department, division or section upon compliance with such conditions as the City Council may establish by ordinance. Upon request by the City Manager, the Council may by ordinance transfer part or all of any unencumbered appropriation balance from one department to another. No such transfers shall be made of revenues or earnings of any non-tax supported public entity to any other purpose.

PROCEDURE

The operating budgets are developed on an annual basis through supplemental programs, such as departmental business plans and performance measures/ key performance indicators. Together, these documents and activities provide a comprehensive plan to deliver efficient services to residents and stakeholders of the City in a manner that aligns resources with the policy, goals, mission, and vision of the City. The formulation of the budget, includes the publication of a comprehensive budget document and is one of the most important financial activities that the City of Fort Worth undertakes each year.

The City's fiscal year runs from October 1 through September 30th. The Fort Worth City Charter provides that on or before August 15th each year, the City Manager must submit to the City Council a proposed balanced budget that provides a complete financial plan for all city funds and activities for the ensuing year. The budget is required to be adopted by the City Council at least ten days after the first publication of the appropriations ordinance, which when so adopted shall constitute the City Council's appropriation of all funds for such year. Regarding these factors, the Budget and Research Division establishes a budget schedule each year to enable the City Manager and their staff to prepare a proposed budget that will meet all provisions of the City Charter and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

Below is a synopsis of each budget process phase as it pertained to the FY2016 budget preparation:

Personnel Data (SBFS) Cleanup:

The annual budget preparation process took place in early February when the Budget and Research Division opened the Budget Reporting and Analysis Support System (BRASS) budget software to the departments to start the salary and benefits adjustment/clean up process. The personnel data cleanup allowed departments to make any necessary corrections to personnel information from the previous fiscal year to ensure that the appropriate amount of funding is budgeted for salaries and related personnel costs in the following fiscal year.

Budget Kickoff:

The “Budget Kickoff” meeting was on February 27, 2015. During the meeting, the City Manager outlined the financial policies used to guide departments during the budget process. The Budget and Research Division distributed budget instructions and standard budget forms to departments. This also marked the opening of the BRASS Budget system for the departments to input their budget requests.

Multi-Year Financial Forecast:

The Budget Office prepared the City's Multi-Year Financial Forecast (MYFF) for the General Fund. The intention was to give the Council a big-picture framework and long-term context in which to make annual budget decisions. The forecast also served to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years.

This comprehensive forecast was developed over the course of three months with the assistance of staff in Financial Management Services, Planning and Development, Human Resources, Economic Development, and other departments. It featured detailed projections for each expenditure account, including the following: general and civil service salaries; group health insurance; motor vehicle fuel cost as well as gas and electric utilities. Revenue accounts were projected with similar scrutiny. Property tax revenue was projected using permitting data and historical growth trends, sales tax revenue using historical analysis and the impact of the current economic environment as well as licenses, permits and fines based on an in-depth analysis by the associated departments. The forecast also included other assumptions, including Police and Fire contractual increases. The forecast projected revenues to outpace expenditures. Revenue is growing modestly at an annual average of 2.41% while expenditure is growing at an average of 2.02%. Property taxes – the largest single component of General Fund revenue – were projected to show steady increase based on strong growth in real estate construction. Another concern that was highlighted during the forecast was the volatility of sales tax revenues, which are heavily influenced by prevailing economic conditions, individual consumer discretion and world events.

Departmental Request Phase:

Departments prepared base budget requests to continue current services within a specified target figure. Any new programs a department considered were submitted as improvement/exception decision packages. The consequences of the failure to fund these items also had to be provided. The departmental budget request was comprised of a line-item expenditure request that was supplemented with detailed justifications. All requests for funding had to be related to specific program needs and had to be measurable in terms of effectiveness. This phase lasted until late March, when the BRASS Budget System was closed and departments were required to submit their requests for the next fiscal year.

Analyst Recommendation Phase:

The Analyst Recommendation Phase of the budget process began with careful budget analyst review of the budget requests submitted by their assigned departments. Based on analysis of historical spending patterns, current year-end budget estimates, budgetary supporting detail and other information provided, the budget analyst adjusted the department's budget request. During that analysis process, some budget analysts returned to a department for clarification regarding budget requests. In that manner, budget analysts formulated their budget recommendations, which summarized the recommended budget and authorized position levels, as well as all proposed major funding changes. The recommendations were presented to the Director of the Financial Management Services Department / Chief Financial Officer, budget managers, and each department's director and fiscal staff who provided feedback for the analysts to make any necessary modifications to the budget recommendation for each department.

Proposed Budget Phase:

The City Manager, the Assistant City Managers, budget staff and the department fiscal staff met to review budget submissions and to develop consensus-based recommendations and make any necessary adjustments. Budget staff implemented the final changes and began preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager.

The proposed budget document is supplemented with a book that contains copies of funded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items to be cut from the budget, should the City Council determine that budget reductions are necessary. These improvement and reduction packages are reviewed as part of the budget process. The City Council is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages allow the Council to compare the needs in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's proposed budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget workshops in which the departmental budgets are presented to Council members for their review and input. These budget workshops occur over one month and may result in City Council-directed modifications to the proposed budget. These study sessions result in the adoption of the budget at a City Council meeting in mid-September after a minimum of two public hearings where citizens' comments have been received and considered by the City Council. The newly adopted budget becomes effective October 1.

Adopted Budget Phase:

In the Adopted Budget Phase, budget staff incorporates all budget changes agreed upon by the City Council into the budget document. The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Supplementary data is provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a listing of departmental objectives and corresponding program measures, a five-year revenue and expenditure forecast and a summary of expenditure and staffing levels by cost center.

2015 Schedule for Budgeting and Tax Collection
 (Proposed Tax Rate Does Not Exceed Effective or Rollback Tax Rate)
 (September 15th Budget Adoption)

Throughout the process, residents are provided opportunities to give input for the budget’s development through Public Hearings. Also, a number of City Council budget workshops and presentations are held on the Proposed Budget. The below represents the schedule needed to meet statutory requirements for the recently developed FY2015 Budget:

Date	Dep’t.	Event	Statute / Code	City Charter
May 1 st		Mailing of Notices of appraised value by Chief Appraiser to non-homestead property owners “by May 1 st or as soon thereafter as practicable.”	Tax Code 25.19(a)*	
May 15 th		Deadline for Chief Appraiser to submit appraisal records to Appraisal Review Board (ARB) for determination of protests - “by May 15 th or as soon thereafter as practicable.”	Tax Code 25.22(a)	
May 26 th	CITY COUNCIL MTG CANCELLED			
June 16 th City Council Meeting	BUDGET	Deadline for City Council to make changes to the residence homestead exemption – exemption must be adopted by the governing body of the taxing unit before July 1st in the manner provided by law for official action by the body. Note: Adoption of homestead exemption must be by ordinance (no City Council meeting on June 23 rd or 30 th)	Tax Code 11.13(n)*	
June 23 th	CITY COUNCIL MTG CANCELLED			
June 30 th	CITY COUNCIL MTG CANCELLED			
July 7 th	CITY COUNCIL MTG CANCELLED			
July 14 th	CITY COUNCIL MTG CANCELLED			
July 15 th	ALL TREASURY	Verify dates on Planning Calendar. Treasury to ensure any forms modified by Comptroller for 2015 are distributed.		
July 20 th		Deadline for ARB to approve appraisal records	Tax Code 41.12	
July 27 th		Deadline for Chief Appraiser to certify rolls to taxing units (statutory deadline is July 25 th , which is a Saturday; therefore deadline moves to next regular business day (Texas Tax Code 1.06))	Tax Code 26.01(a)	

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

Date	Dep't.	Event	Statute / Code	City Charter
July 30 th	<p>TREASURY prepares; LAW reviews</p> <p>TREASURY prepares; LAW reviews</p>	<p>Prepare IR for submission of appraisal roll to governing body and collector's certification of an estimate of the collection rate for the current year by August 1st or as soon thereafter as practicable.</p> <p>NOTE: <i>"If the collector certified an anticipated collection rate in the preceding year and the actual collection in that year exceeded the anticipated rate, the collector shall also certify the amount of debt taxes collected in excess of the anticipated amount in the preceding year."</i></p> <p>Prepare IR for submission of effective and rollback tax rates by August 7th or as soon thereafter as practicable. (<i>Comptroller has prescribed forms</i>)</p>	<p>Tax Code 26.04(b)*</p> <p>Tax Code 26.04(e)*</p>	
August 4 th Pre-Council Meeting	<p>TREASURY</p> <p>TREASURY</p> <p>TREASURY</p> <p>CITY SECRETARY / BUDGET</p>	<p>Submission of appraisal roll to governing body by IR, collector's certification of an estimate of the collection rate for the current year [26.04(b) "by August 1st or as soon thereafter as practicable . . ."]. CONT'D TO AUGUST 11th</p> <p>Submission to Council of effective and rollback tax rates [26.04(e) "by August 7th or as soon thereafter as practicable . . ."] by IR. CONT'D TO AUGUST 11th</p> <p>Pre-Council briefing on effective and roll back tax rates, publication and notice requirements (if necessary)</p> <p>IR on Notice Requirements and Budget Calendar</p>	<p>Tax Code 26.04(b)*</p> <p>Tax Code 26.04(e)*</p> <p>LGC 102.005; .006; .0065</p>	
August 5 th	CITY SECRETARY publishes	<p>Prepare, review and send Notice of Public Hearings on budget to newspaper to be published on <u>AUGUST 8th</u></p> <p>[Notice of hearing on budget must be published no more than 30 days and no less than 10 days before date of first budget hearing. If the proposed budget will require raising more revenue from property taxes than previous year, notice must contain statement set forth in LGC 102.005(b)]</p>	LGC 102.005; .006; 0065	
August 6 th	BUDGET; M&C CENTER	Ensure budget presentation is on pre-council agenda for presentation of the budget on August 11 th		Ch X, Sec 1
August 8 th	CITY SECRETARY	Verify publication of Notice of Budget Hearings in newspaper	LGC 102.0065(c)	

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

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Date	Dep't.	Event	Statute / Code	City Charter
August 11 th Pre-Council Meeting	BUDGET	Proposed budget presented to City Council at the Pre-Council Meeting [On or before the 15th day of August , the manager shall submit to the Council a proposed budget for the ensuing fiscal year]		Ch X, Sec 1
	TREASURY TREASURY	Submission of appraisal roll to governing body by IR, collector's certification of an estimate of the collection rate for the current year [26.04(b) "by August 1st or as soon thereafter as practicable . . ."]. CONT'D FROM AUGUST 4th Submission to Council of effective and rollback tax rates [26.04(e) "by August 7th or as soon thereafter as practicable . . ."] by IR CONT'D FROM AUGUST 4th	Tax Code 26.04(b)* Tax Code 26.04(e)*	
August 12 th	BUDGET CITY SECRETARY TREASURY prepares; CITY SEC verifies	Proposed budget filed with the municipal clerk [Budget officer shall file the proposed budget with the municipal clerk before the 30th day before the governing body makes its tax levy] If the proposed budget will require raising more revenue from property taxes than in the previous year, then the budget must contain a cover page statement as set forth in LGC 102.005(b) The proposed budget shall be made available for public inspection and posted to the City's website Send to newspaper for publication on August 15 th the notice of both public hearings on proposed property tax rate in format prescribed by state law.	LGC 102.005(a) LGC 102.005(b) LGC 102.005(c) LGC 140.010*	
August 13th (verify upcoming agenda)	BUDGET, TREASURY prepares; LAW reviews M&C CENTER; BUDGET; LAW	Prepare Appropriation Ordinance and Ad Valorem Tax Ordinance to be finalized with the M&C Center by August 13 th Ensure Public Hearing and all ordinances are on the Council agenda for first reading at <u>AUGUST 18th</u> City Council meeting [full ordinance captions to be listed on the agenda]		Ch X, Sec 2

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

D-10

Date	Dep't.	Event	Statute / Code	City Charter
August 15 th	CITY SECRETARY	<p>Verify notice of Proposed Property Tax Rate is</p> <p>(1) published in newspaper <i>at least ¼ page</i> <i>headline ≥ 24 point type</i> <i>contains statement regarding additional property tax revenue, if applicable</i> NOT in section for legal notices and classified ads.</p> <p>(2) posted on website <i>must contain substantially the same information as appears in the newspaper</i> <i>posted continuously through tax rate adoption</i></p> <p>(3) advertised on City TV station. <i>must contain substantially the same information as appears in the newspaper</i> <i>60-second notice</i> <i>5 times per day</i> <i>between 7am and 9pm</i> <i>daily from 7 days before 1st hearing through budget adoption*</i></p>	<p>LGC 140.010*</p> <p>LGC 102.0065(d), .005</p> <p>Tax Code 26.065 LGC 140.010*</p> <p>Tax Code 26.065</p>	
August 18 th City Council MEETING	CITY SECRETARY reads into the record	<p>First reading of Appropriations Ordinance and Ad Valorem Tax Ordinance at Council Meeting with Budget Hearing</p> <p>- Full ordinance captions to be listed on the agenda and read into the record</p> <p>- 1st Budget Hearing at Council meeting</p>		Ch. X , Sec 2
August 19 th	CITY SECRETARY	<p>Send appropriation ordinance to newspaper for publication on <u>AUGUST 22</u> Note: Ordinances should be published in newspaper of general circulation following initial reading.</p> <p>[Note: Publication should occur in standard publication time of 3 days or as soon thereafter as possible]</p>		Ch. X, Sec 2
August 20 th (verify upcoming agenda)	BUDGET M&C CENTER; LAW	<p>City Council Budget Workshop (Pre-Council)</p> <p>Ensure Public Hearing and Appropriations Ordinance and Ad Valorem Tax Ordinance are on agenda for 2nd budget hearing at meeting on AUGUST 25th</p>		Ch X, Sec 2
August 21 st	BUDGET	<p>City Council Budget Workshop (Pre-Council)</p>		
August 22 nd	CITY SECRETARY	Verify appropriation ordinance is published in newspaper		Ch. X, Sec 2

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

D-11

Date	Dep't.	Event	Statute / Code	City Charter
August 25 th City Council MEETING		<p>2nd Budget Hearing on Appropriations Ordinance and Ad Valorem Tax Ordinance at City Council Meeting</p> <p>Abbreviated captions of all ordinances on the agenda</p>		Ch. X, Sec 2
August 27 th	BUDGET	City Council Budget Workshop (if necessary)		
August 27 th (verify upcoming agenda)	M&C CENTER; LAW	Ensure Public Hearing and Appropriations Ordinance and Ad Valorem Tax Ordinance are on agenda for 3 rd budget hearing		Ch X, Sec 2
September 1 st City Council MEETING		<p>3rd Budget Hearing on Appropriations Ordinance and Ad Valorem Tax Ordinance at Council Meeting</p> <p>Abbreviated captions of ordinances on agenda</p> <p>-----FINAL DATE TO PROPOSE A HIGHER TAX RATE-----</p> <p>Note: A proposal to adopt a tax rate higher than the proposed tax rate will trigger new posting requirements and special called meetings to comply with Tax Code</p> <p>If City Council wishes to propose a higher tax rate, a Resolution should be placed on the City Council agenda (as necessary) to adopt a tax rate higher than the proposed tax rate of \$0.08550</p>		Ch. X, Sec 2
September 8 th	CITY COUNCIL MTG CANCELLED			

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

D-12

Date	Dep't.	Event	Statute / Code	City Charter
<p>September 10th</p> <p>(verify upcoming agenda)</p>	<p>M&C CENTER; LAW</p> <p>BUDGET prepares; LAW reviews; M&C CENTER verifies</p> <p>BUDGET</p>	<p>Ensure full caption of Appropriation Ordinance and Ad Valorem Tax Ordinance (in that order) are on Council Agenda for <u>September 15th</u></p> <p>If taxes collected to fund Maintenance & Operations is more than last year, ensure appropriate language is included in tax levy ordinance [26.05(b)(1)].</p> <p>Ensure Resolution to ratify property tax revenue increase is on agenda to be considered at <u>September 15th</u> Council meeting AFTER adoption of ordinances</p> <p><i>Adoption of a budget that will require raising more revenue from property taxes than in the previous year requires a separate vote of the governing body to ratify the property tax increase reflected in the budget.</i></p>	<p>Tax Code 26.05(b)(1)*</p> <p>LGC 102.007(c)</p>	<p>Ch. X, Sec 2</p>
<p>September 15th</p> <p>City Council MEETING</p>	<p>CITY SECRETARY reads into the record</p> <p>M&C CENTER; CITY SECRETARY</p>	<p>Second reading of Appropriations Ordinance and Ad Valorem Tax Ordinance (full ordinance captions to be listed on the agenda and read into the record)</p> <p>4th Budget Hearing at Council Meeting; BUDGET ADOPTION</p> <ul style="list-style-type: none"> - (1) Council adopts Appropriations Ordinance by RECORD VOTE - (2) Council adopts Ad Valorem Tax Ordinance - (3) Council adopts other ordinances affecting budget such as transfer of fund balances to General Fund (if needed) <p>(4) Council adopts Resolution ratifying property tax revenue increase</p> <p>Note: OK to remove proposed-property-tax-rate notices from television and internet.</p>	<p>LGC 102.007(a)</p> <p>LGC 102.007(c)</p>	<p>Ch. X, Sec 2</p>

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

D-13

Date	Dep't.	Event	Statute / Code	City Charter
September 16 th or ASAP	BUDGET BUDGET/CITY SEC publishes and sends budget to webmaster	Budget officer files approved budget with City Secretary <u>and</u> County Clerk (City Sec is considered Municipal Clerk for purposes of this section) and posts budget on website ***** Budget must be adopted by Record Vote and must include a Cover Page to be included with the Budget Book and be posted on the website that includes: (a) statutory statement on whether budget raises more, less, or same property tax rev; (b) record vote of each member of governing body by name; (c) city property tax rates for preceding and current fiscal years, including adopted rate, effective rate, effective maintenance and operations tax rate, rollback rate, and debt rate; and (d) total amount of city debt obligations secured by property taxes Send Appropriations Ordinance to newspaper for 2 nd publication with schedule of changes made to original budget, and post budget on City website Publish Tax Levy Ordinance <u>twice</u> after passage <u>Website Homepage Notice</u> is published after adoption of budget (must include statement that City adopted a tax rate that will raise more taxes for M&O than last year's rate if applicable)	LGC 102.008, .009(d) LGC 102.007(d), (e) Tax Code 26.05(b)(2)*	Ch. X, Sec. 2 Ch. XXV, Sec. 2
September 16 th	TREASURY	Submit tax rate to the Tax Assessor Ensure M&C for Council to approve tax roll is on the agenda for Sept. 29 th or (ASAP)		
September 19 th	CITY SECRETARY	Verify that Appropriation Ordinance with Schedule of Changes is published in the newspaper; BUDGET BECOMES EFFECTIVE		Ch. X, Sec 2
September 22 nd	CITY COUNCIL MTG CANCELLED			
Sept 29 th or ASAP City Council MEETING	TREASURY drafts; LAW reviews; BUDGET sends to webmaster	City Council approves M&C to approve Ad Valorem Tax Roll (Tax Assessor's calculation of taxes on each property using tax rate adopted)	Tax Code 26.09(e)*	

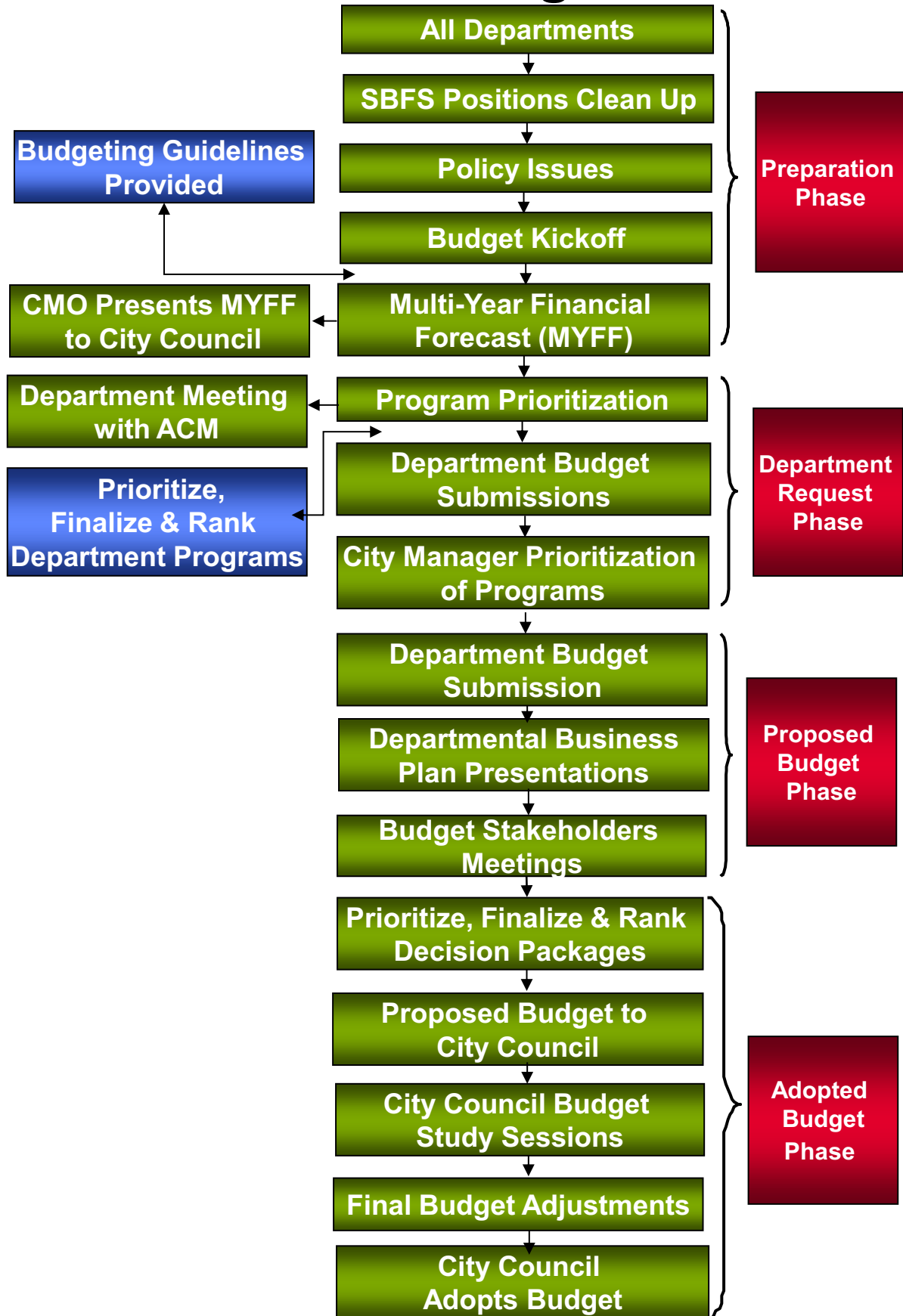
* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

D-14

Date	Dep't.	Event	Statute / Code	City Charter
September 30 th	M&C CENTER; CITY SECRETARY	<p>DEADLINE TO ADOPT BUDGET <u>[special called meeting required]</u></p> <p>[The governing body shall adopt a tax rate for the current tax year and shall notify the assessor of the rate before the later of Sept 30th or the 60th day after the date the certified appraisal roll is received. If rate is not adopted by this date, the rate becomes the lower of the effective tax rate or the tax rate adopted for the preceding tax year]</p>	Tax Code 26.05(a), (c)*	
Oct. 1 st or ASAP		County Tax Assessor mails tax bills		
October 6 th	CITY COUNCIL MTG CANCELLED			

* Denotes statutes that were amended. No amendments will impact the City until the FY2017 budget.

Annual Budget Process



POLICY ISSUES

This section provides an overview of issues for FY2016 that are expected to result in some level of budgetary and/or operational impact over the next one to five years. The issues listed are often in the preliminary or problem identification stage, could pose significant resource allocation challenges in the near future, and/or adequately addressing the issue will require some sort of City Council action/decision. While some of the issues may result in requests for funding, others may require setting broader policy to meet future or existing service needs or adjustments to service level expectations in the City of Fort Worth.

AVIATION

Meacham Airport Administration Building Renovation. Complete construction on the \$17.2 million Meacham Airport Administration Building renovation project, with completion scheduled for May 2016. The Administration Building at Fort Worth Meacham International Airport was built in 1968. Other than a first floor addition in 1982, there have been no updates to the original structure. The renovation will remove the 1982 addition increasing the size of the apron. To make up for the loss of the 1982 addition, a third floor encompassing 23,000 square feet will be added. The lower level, currently used as basement space, has been designed to allow natural lighting on the east, south and north ends making the space more attractive for leasing. This renovation project will also address many deficiencies that include an outdated heating ventilation and air conditioning system, cooling towers that are under constant repair, lack of fire protection systems on the ground level and second floor, and Americans with Disabilities Act accessibility concerns.

Spinks Airport Perimeter Road. Complete construction on the \$3 million Spinks Airport perimeter road, with completion scheduled for April 2016. Currently, a gravel road exists that begins at the Air Traffic Control Tower and extends north connecting the Airport's east and west sides. This road is inadequate for most vehicles, notably fuel trucks that need to offload fuel to self-serve tanks on the east side of the airport. At present, drivers are required to contact Air Traffic Control and obtain permission to cross active runways. This is a safety concern recognized by the Texas Department of Transportation (TxDOT) and requires constant monitoring by Staff to ensure there will be no collisions on the runways. The new perimeter road will be a two lane concrete road of 1.3 miles in length and upon completion will eliminate the need for any vehicles to cross active runways. The road will also open up the northwest side of the airport for development.

CITY ATTORNEY'S OFFICE

Need for Additional Attorneys. An increase in construction contracts due to the implementation of the Capital Improvement Program has resulted in the need to dedicate another attorney to the process which takes resources away from other areas. The number and complexity of employment law claims has also increased, as well as the number of real estate transactions, which has resulted in the need to add attorneys to both areas of law, further reducing existing resources. Lack of legal personnel available to dedicate to legislative issues during the legislative session has further diverted resources from other areas and has slowed response time on general services. The 1.161 million dollar bond program for the expansion of municipal court services was approved and the new jury courtroom. This new courtroom will create the need for additional prosecutors to handle the expected increase in workload. There will be a need for additional prosecutors over the next five years as the City's population grows and the number of courtrooms increases. Lack of additional prosecutors will delay, if not completely prevent, the opening of any additional satellite courts, which has been a goal of City Council. Due to the growth and increasing complexity of the issues facing the Police Department, it is anticipated that there will be a need for an additional police legal advisor with experience and expertise. Funding for succession planning will be crucial as several senior lawyers will be eligible for retirement in the near future.

Need for Paralegals. During the 2011 reorganization of the City Attorney's Office two overage paralegal positions were authorized, but due to budget constraints these positions were not filled and subsequently were part of the City Attorney's Office reduction program for FY2012. The continued lack of paralegals creates time management and work productivity issues for the attorneys, and this should be reexamined as the City's budget improves.

Support Staff and Mid-Range Attorney Salary Deficiencies. Most of the support staff salary inequities were remedied with the 1% increase in payroll set aside in FY2015 to address the compensation issues, but support staff salaries remain under market. These factors make it difficult to retain and recruit experienced support staff. A request for a second classification for legal secretary to provide promotional opportunities and to recognize experience and training was denied by Human Resources. The denial of a second classification and ongoing budgetary concerns continue to inhibit management's ability to be competitive in the market and recruit qualified staff. Based on responses from City Attorneys across the country, starting salaries for attorneys appear to be competitive, but the lack of promotional opportunities and merit increases have put midrange attorney salaries behind other comparable cities. Salary issues will have to be addressed to avoid the loss of expertise, diversity and strong performers within the Department.

Case Management Software. Pursuant to the City Council's direction to become more technology driven, the City Attorney's Office needs to purchase case management software in the near future which will benefit both litigation and transactional attorneys. The case management software will allow the organization and automation of cases, provide for a central repository for litigation documents and research, standardize case creation and tracking, provide deadline tracking, scheduling, ticklers (reminders) and manage electronic discovery. The IT Solutions Department and the City Attorney's Office continue to research software and licensing options. Initial responses to a Request for Information indicate an initial investment of \$100,000 - \$250,000 will be needed for an adequate number of user licenses and approximately \$30,000 annually for updates and maintenance fees. The City Attorney's Office has \$55,000 dedicated to that expense, but additional funding is needed to purchase the software up to a total of \$242,000 and yearly ongoing maintenance expenses are expected.

Need for an Additional Conference Room and Offices. There is a constant need for network and audio and visual capabilities in a large conference room. Existing conference rooms are not large enough to support upgraded audio and visual equipment and attendees. Additionally, we have one unfilled attorney position in our budget, but do not have any office space. The space available for an additional office would require installation of a wall and door and adding additional IT and electrical capabilities. There is no physical room for departmental growth as the City's need for additional legal services increases.

CITY SECRETARY'S OFFICE

Enterprise Information Management System (EIMS) and Staffing. Acting upon the initiative of the City Secretary's Office in FY2012, which acquired available laser fiche document management licenses excessed by closure of the City's Public Health Department, the Information Technology Solutions Department identified reserve funds to acquire additional software and professional services to deploy laser fiche as the City's Electronic Information Management System (EIMS). Initial funding for the system included the acquisition of 200 licenses to be used among deployments not only in the City Secretary's Office, but ultimately within the Police, Library, Human Resources, Transportation/Public Works, IT Solutions, and Financial Management Services Departments. Continued funding is required for the eventual enterprise-wide deployment and continued support of the system, including incremental software funding identified in IT Solutions' budget. The expanded use of the system will necessitate the hiring of one additional Records Information Management (RIM) position to provide comprehensive oversight for the expanded deployment and use of EIMS. This person will work in collaboration with IT Solutions and user departments to oversee the enhanced citywide management of electronic records. This enterprise-wide coordination will greatly enhance collaboration across the organization, cost avoidance, efficiency and transparency of information and processes.

Restoration of City Council Minute Books. Approximately 70 to 80 historical minute books need to be restored which includes de-acidification of pages and imaging of books. While imaging of the books is vital for research purposes, it would be in the best interest of the City to have the handwritten minutes transcribed into typed documents to make them searchable by City staff and interested residents.

CODE COMPLIANCE

Mosquito Surveillance and Response. The City has not funded mosquito surveillance and/or response capacity for several years. With the unprecedented levels of West Nile Virus reported in Fort Worth, Tarrant County and the Metroplex during 2012, there is a need to develop a sustainable plan for surveillance, prevention education, larviciding and adulticiding (spraying) should this level of disease return in subsequent years. Currently, the City has a professional services agreement with the University of North Texas Health Science Center to conduct mosquito surveillance.

Revenue Billing and Collection. The Code Compliance Department currently has several legacy systems that inefficiently track accounts receivable for high weeds and grass, demolitions, boarding/securing, and nuisance abatements. This data will need a review for accuracy prior to the conversion to PeopleSoft (ERP Phase II) and interfaces with existing work order systems will need to be created. The end goal is to increase efficiency of accounts receivable, to reduce delinquent accounts and ensure receivables are properly tracked. These legacy systems remain in use for FY2016.

CODE COMPLIANCE/SOLID WASTE FUND

Addition of Two Drop-off Stations. The City currently operates three drop-off stations where residents can dispose of trash, brush and recyclables. The existing stations are located at 2400 Brennan Avenue on the near north side, 5150 Martin Luther King Freeway in southeast Fort Worth and 6260 Old Hemphill Road in south Fort Worth. One additional drop-off station is being designed for construction to serve residents in the Alliance corridor area of far north Fort Worth. Construction is scheduled to begin in FY2016. Future plans include construction of a drop-off station in west Fort Worth and an additional drop-off station in far east Fort Worth.

Comprehensive Solid Waste Management Plan. The practice of solid waste management in the United States has significantly changed over the past 20 years since the City's last solid waste management plan was approved in 1995. In many cases, practices have caught up with or exceeded the forward thinking program that Fort Worth implemented in 2003. A long range management plan is needed to determine where Fort Worth needs to advance over the next 20 years to handle the waste generated by one of the fastest growing major cities in the United States in a sustainable manner. The department has hired a consultant to assist in the development of this long range plan, which is expected to be completed prior to the end of FY2016.

Storm Debris Management Plan. In conjunction with the Emergency Management Office, a formalized storm debris management plan needs to be developed. Handling debris following a significant storm event is very resource intensive (equipment, personnel and time) and extremely costly. A properly written Storm Debris Management Plan will help the City successfully navigate future debris collection, processing and disposal episodes efficiently and in a cost effective manner. This Storm Debris Management Plan will be done in conjunction with the Comprehensive Solid Waste Management Plan.

One Call Customer Service System Staffing. Over the past year, a study to review and research the need for a centralized call center, using 311 and a single 10-digit telephone number to absorb the city call centers has been conducted. An analysis of this study has been formulated to determine the cost, how and when the City should implement a centralized system. Once implemented as a citywide asset, additional staffing needs from the Code Compliance Department may be required to support this new service system.

CODE COMPLIANCE/ENVIRONMENTAL PROTECTION FUND

Changing State and Federal Environmental Mandates/Clean Air Act Compliance Requirements.

North Texas is currently in nonattainment for ozone by National Ambient Air Quality Standards. The existing standard, revised in 2008 to 75 parts-per-billion (ppb) from 85 ppb, has resulted in the need for implementation of additional control measures. The Environmental Protection Agency is currently considering a further reduction to between 60 and 70 ppb. Potential control measures that may be enacted and affect the City of Fort Worth operations include, but may not be limited to, regional policies and partnerships, the institution of fees and fines, an independent enforcement situation, and/or other tactics to limit or reduce ozone precursor emission production. Costs associated with these requirements cannot be determined until the Clean Air Steering Committee completes control measures anticipated for the new State Implementation Plan (SIP) to improve air quality in the Dallas-Fort Worth (DFW) area and meet the requirements of the Federal Clean Air Act. Additional costs may also be associated with the U.S. Supreme Court decision regarding cross-state carbon dioxide emissions, especially from coal-fired plants.

Sustainability. Sustainability is a broad term used to define a business practice wherein an organization's environmental "footprint" is defined and policies and measures are implemented to minimize or eliminate this impact. Sustainability issues potentially include, but are not limited to, the minimization of the City's waste stream, implementation and enforcement of a clean fleet policy, the application of smart growth and resource conservation programs, and green economic development models. Sustainability continues to drive compliance and development issues. As the City looks to implement the recommendations of the City's Sustainability Task Force, in addition to required state and federal resource conservation and preservation rules, increased effort will be required to ensure that appropriate evaluation, reductions, and compliance measures are being recorded in the public, private, and commercial sectors. No cost estimate has been determined at this time.

ECONOMIC DEVELOPMENT

Update of the Directions Home Plan. The Directions Home Plan was moved to the Neighborhood Services department to provide an update of the City's plan to end homelessness, Directions Home. The process to update the plan will be done over several months and include a wide variety of stakeholders. The outcome from this process may create a variety of potential changes that could lead to new priorities related to the City's efforts in dealing with homelessness.

FINANCIAL MANAGEMENT SERVICES

Enterprise Resource Planning (ERP) Phase II Implementation. The City is in the midst of moving from multiple fragmented systems to an integrated business management system or ERP software. The transition from decades old systems to a true ERP system requires a hard look at current processes. Implementation presents an opportunity to reengineer and update business processes across the organization. Change management organizationally requires ongoing effective communication and training with stakeholders to [create alignment with](#) the overall strategic direction of the organization.

Revenue Collection and Diversification. The City utilizes a decentralized system to collect revenues included within the annual financial plan and budget. As a result, different operating procedures and practices are deployed by different business units. The time has come for the City to take a look at our revenues and collection policies and practices to ensure collection rates are commensurate with industry best practices. In addition, the City needs to complete a review of available revenue sources and combinations of revenues starting with the determination of what the City is eligible to collect under Texas state law. Developing new sustainable revenue streams will help to withstand fluctuations in property tax and sales tax.

FIRE

Additional Fire Stations in Rapidly Expanding Areas of the City. Response times remain a challenge in some outer-portions of the city limits where population growth is occurring. Some areas of far north Fort Worth and new developments along the Chisolm Trail Parkway in the southwest will remain priorities for future expansion of services.

Replacement of Aging Fire Stations. Several of the department's 42 existing fire stations were constructed in the 1960's. As these facilities reach 50 years of age, maintenance costs and an inability to accommodate new equipment and apparatus sizes and weights pose challenges.

Maximizing Expanded Capacity of New Public Safety Training Complex and Developing the Campus into a Regional Resource. The new Public Safety Training Complex offers greatly enhanced training opportunities with recently-approved related resource enhancements. In addition to developing training curricula to maximize utilization of the campus, development of policies and partnerships to become a regional resource for public safety training is an objective for the near future.

HUMAN RESOURCES

Meet and Confer and Collective Bargaining. A new Meet and Confer Agreement was implemented in FY2013 with the Fort Worth Police Officers Association. The Firefighter Collective Bargaining Agreement with the Fort Worth Professional Firefighters Association, IAFF Local 440, expired on September 30, 2013 and remained in effect during the "evergreen" period through September 30, 2014. Negotiations between the Fort Worth Professional Firefighters Association and the City began in November 2012, with a final agreement approved by the City Council on October 21, 2014. As a result of this agreement, the City Council took action in late October 2014 to amend the FY2015 Adopted Budget to include \$3.96 million to fund additional compensation costs related to the agreement. These contracts will result in additional costs for the terms of the contracts and beyond. Additional resources may be required to monitor the contracts and respond to any grievances or litigation that may result from the implementation of the contracts.

INFORMATION TECHNOLOGY SOLUTIONS

New Telephone and Network Systems – Phase II. The City's existing phone system and network hardware is at the end of its life. The telephone system is no longer vendor supported. Phase I for this initiative began in FY2015. The estimate for Phase II to complete the project is \$7.5 million.

Customer Relationship Management (CRM) System. A CRM system, such as 311/single number or similar call system will need further research and analyses soon, along with its electronic version via social media, web site and other applications. This focuses a new emphasis on customer service, especially to provide citizens an easy to remember number when calling the City for assistance. CRM also includes on-line and new media methods of communicating with City government, which again is a new focus of management. The cost estimate for this program is unknown.

Enterprise Resource Planning (ERP) Phase I. A software upgrade to version 9.2 for the Human Resources/Payroll system will be required in FY2017 because the current version will be unsupported and required updates (such as Tax Updates) will no longer be available. Upgrades are part of the normal maintenance and use process of the software, which allows for ongoing support by the vendor.

New Digital Radio System. The City's public safety and public works communications system supports City departments and all critical communication for emergency responders. The new system will require software maintenance/support that did not exist in the previous system. Additionally, manufacturer support will likely be required for hardware maintenance on the new system. A preliminary cost for the required maintenance to meet federal compliance and regulations is estimated to be a little over \$400,000 in FY2016 and \$1.5 million beginning in FY2017.

Dark Fiber and Microwave System. As technology and systems advance, a fast reliable network becomes more critical. Staff has architected a new network based on fiber and microwave technologies. This new network will provide increased speed, bandwidth and greater reliability to City Staff. Costs for this new network are anticipated to be less than the current leased circuits' network although staff anticipates transition costs to be needed for the implementation of the new network.

Public Safety Replacement/New Technologies. Public Safety will need mobile digital computers (MDCs) and software licensing upgrades, such as for call recording, ticket writers, and fire station alerting systems. A preliminary cost estimate is over \$1 million to complete a replacement/new technologies program.

Disaster Recovery. Enhancements are needed to the City's Disaster Recovery environment so the City's data is protected from loss or corruption. These enhancements will also improve the Recovery Point Objectives (RPO) and Recovery Time Objectives (RTO) should an event occur that requires a recovery of systems and/or data.

LIBRARY

Collection Demands. As Fort Worth continues to grow, the demand for up-to-date materials that are available in a variety of formats grows. Funds for material collections have not increased to meet this demand. The Fort Worth Library's materials budget is below average among U.S. libraries serving populations of 500,000 to 999,000, ranking 36th out of 53 libraries. As residents acquire smart phones, tablets and e-readers, their demand for downloadable books, music and video has increased dramatically. Publishers charge libraries three to five times more than standard consumer retail prices for these new e-formats. Meeting demand for these new downloadable formats places additional strain on the budget. An estimated additional \$500,000 is needed annually to absorb the costs of these new formats without seriously affecting the library's ability to continue providing books and other traditional, heavily-used materials.

Facilities/Maintenance Needs. While structurally sound, existing library facilities continue to have ongoing maintenance, repair and renovation needs. A number of the branch libraries are badly in need of re-carpeting, painting and other cosmetic maintenance. Signage is also inadequate. Older facilities have significant problems with mechanical systems and inadequate electrical, telecommunication and network capabilities, which hamper the Library's transition to 21st century library services. Studies done in conjunction with the Library System Master Plan, *20/20 Vision*, approved by Council in 2011, found that most library users are within an eight-minute drive from their library. Residents in far north, far west, and far southwest Fort Worth, and several pockets inside Loop 820 do not have equitable access to library services. Additional facilities recommended in the Library System Master Plan would address these underserved areas of the City. The new libraries in the far north and southeast portions of the City were approved in the 2014 bond package and will address some (but not all) of these issues. Ongoing operational costs for the two facilities approved in the 2014 bond election will place an additional burden on the General Fund.

Central Library Utilization. Although in a good location, the Central Library is underutilized due to its poor street presence, perceived inadequate parking, and poor space layout and utilization. It is a large facility and basic maintenance items such as carpet replacement, which has not been done since 1995, are expensive. As the local neighborhood library for downtown workers, businesses and residents, it needs to make its most highly used services and materials more convenient to those entering the facility. Recommendations from Downtown Fort Worth, Inc.'s unfunded 3rd Street Plan address some of the street presence issues. The unfunded Library System Master Plan, *20/20 Vision Master Plan*, as recommended to the Council for consideration and approved by the Library Advisory Board, outlines recommended space layout and utilization improvements and estimated costs.

Technology Upgrades. In order to adapt to the growing use of mobile technology and bring your own devices (BYOD), the Library is seeing an increased demand on its broadband capacity and speed.

Additional resources will be needed to keep up with the ever-increasing need to expand our technology infrastructure.

MUNICIPAL COURT

Technology/Accessibility. As a Court of Record, case and document management is at the core of what the department does on a daily basis. The current system is tedious and does not provide the efficiencies that are necessary for a court of our size (volume/transaction). The procurement of an efficient case management system (CMS) will ensure timely adjudication of cases and the provision of court-related services. The City Council approved a contract with Journal Technologies Inc. to implement its eCourt CMS. eCourt will replace our current CMS, CourtView. Prior to selecting the new CMS, the Court followed a comprehensive path to make sure the recommended solution would meet our current and future needs. The path included the analysis of court business processes, development of business and technical specifications/requirements and the facilitation of the selection of a new CMS vendor. The recommendations from this analysis were used as the foundation in reviewing proposals from vendors within the court technology industry. The proposal evaluation committee reviewed proposals, participated in demonstrations and traveled to the top vendors' current client to review the solution in production. The planning phase of the implementation project is coming to a close and we will start configuration and integration during October 2015. The department has the support of the City Manager's Office and the City Council in this effort. As we move forward with the aforementioned project, we will continue to explore ways to enhance accessibility and the convenience of case disposition in the interim. This exploration includes but is not limited to planning the bond approved virtual court solution to be included in the new Far North Library and providing a comprehensive visual solution in the courtrooms for evidentiary review.

Space Expansion/Equipment Needs. There are currently two full service Court facilities. The main downtown location is housed in a building that was constructed in 1938. As a result, heating and cooling is often challenging to maintain for good staff working conditions. In addition, the maintenance and repair costs for this facility will continue to increase as the building ages.

This facility is in need of improvements in the near term. There are some opportunities developing. The third floor was recently vacated with the movement of Fire Administration to the new Police and Fire Training Complex. The passage of 2014 Approved Bond Program included funding for an additional courtroom on the fourth floor and ADA accessibility enhancements. The Bond Counsel approved the request to change the location from the fourth to the third floor of the facility. Even with this change, there are still some office location changes that need to happen for the sake of efficiency and convenience. Overall, courtrooms are severely outdated. Judicial benches and furniture do not meet ergonomic/durability requirements. The overall appearance and functionality of the courtrooms need to be updated in the near future. The department is planning further general fund enhancements for the first floor by centralizing direct customer service functions to improve customer service to the public, improve financial controls, and enhance overall security of personnel and data.

The department currently operates a north side payment and proof satellite customer service location inside the Carnival food store at NW 28th and Main Street for the convenience of the public. The department is poised to re-establish service to a second location at Berry and Miller in south Fort Worth.

The department works cooperatively with the Police Department to operate the 24/7 arraignment jail at 350 Belknap. The current facility does not provide adequate secure space for all assigned staff and limits the number of persons who can be arraigned. In addition the current facility is not equipped with a bond window which could serve to more timely resolve cases and/or the posting of bonds.

There are also challenges with managing vehicle needs for the Marshal Division. Half of the fleet vehicles have over 100,000 miles on them. These vehicles require a greater amount of maintenance and often exhibit performance issues that make utilization as first responder vehicles questionable. The FY2016 Adopted Budget includes funding to replace four of the high maintenance/mileage vehicles.

Nevertheless, the requirement to compete with non-first responder departments for vehicle replacement funding, in the opinion of the Court, is inappropriate.

Human Capital. The department continues to strive for improvements in recruiting, retaining and appropriately compensating our staff. In recent years, we have worked very closely with Human Resources Staffing Services Division to find ways to increase our applicant pool through enhanced language in postings and reviewing job classifications. Most recently, we started an effort to do staffing analysis in each division. Though we are very proud of the work that our current staff does, we struggle with recruiting staff with the best fit of knowledge, skills, abilities and work ethic. It is the goal of the executive team to maintain a level of professionalism at all levels of the Court. There are major factors that would assist in meeting this goal: fair compensation, succession planning and adequate opportunities for training and professional development. An additional effort includes the development of a Clerk Certification Program. It is critical in retaining quality staff by providing incentives for professional development.

Case Management. Case filings over the last five years have dropped almost 50 percent. This reduction in new filings has provided the department the opportunity to focus on the reduction of previous filings remaining undisposed. The department has made significant strides in improving the management of case activity to include the elimination of a backlog on bench trials and significant reduction on jury cases. Currently bench trials are generally set within 60 days of a request and jury trials are set within 90 to 120 days of a request. Additionally, the State Legislature convenes every two years. The Court must monitor this activity closely for any final bills that may impact how we do business. Most recently legislation was passed that completely revised the truancy laws. Accordingly, the City's Truancy Court must change in nature and how it operates. The CMS and facility enhancements previously mentioned in this document will also serve to improve case processing and customer service.

Audits and Regulatory Reports. The Internal Audit department performed an audit of 2013 activity related to cash and non cash transactions, petty cash, and the external collections contract. The report was released in December 2014. The Department continues to integrate the recommendations into the court business processes, financial policies, and programming of the new CMS.

Other regular occurring audits/reports include:

- OCA (Office of Court Administration) In-House Collections
- City Wide CAFR Audit
- DPS(Department of Public Safety) – CJIS Compliance
- Department of State Health Services (X-Ray Machines)
- Governor's Office – Juvenile Arrests by Marshals
- State Comptroller – Asset Forfeitures
- Tarrant County Juvenile Court
- State Comptroller's-Quarterly Court Cost Report and Payment
- TCOLE(Texas Commission on Law Enforcement)

Information Security and Compliance – Federal Bureau of Investigations Criminal Justice Information System (CJIS). After a thorough review of the images in the Court's current CMS, CourtView, it was determined that Criminal Justice Information (CJI) could potentially be stored in the system. For this reason, the Court has begun a concerted effort towards CJIS compliance. This compliance will include securing this information in transit and at rest. CourtView is hosted internally, so the greatest immediate concern is protection at rest. As we progress through the new CMS implementation project, there will be a need to extend the compliance to transit as well. The new CMS, eCourt, is hosted externally so a cloud security solution will be required. This path also includes an enhanced level of background verification for all staff and persons who have access to our databases and facilities. The Court is currently working with the following city departments to achieve compliance: Police, IT Solutions and the City Attorney's Office. Each partner has a different component of expertise that is needed to be successful in this effort. Since the Court is considered a secondary criminal justice

agency under the CJIS policy, the Police Department (primary criminal justice agency) is ultimately responsible for this effort.

Lake Worth Patrol. Over the years, the Lake Worth Trust Fund revenue has decreased due to the loss of lease opportunities resulting from the sale of properties around the lake. As a result, the fund no longer supports the lake patrol operations of six marshals and vehicles. Due to the reduced funding, staffing levels were reduced to three marshals for FY2012. With regards to the ongoing lake patrol operations, several options have been explored, including transferring operational control to the Police Department; however the increased cost associated with staffing the lake patrol with police officers rather than marshals is thought to be cost prohibitive. If the current level or any desires for enhanced levels of security at Lake Worth and the surrounding park area will continue to be provided by the Marshal Division, a permanent funding source must be identified.

NEIGHBORHOOD SERVICES

Creation of the Neighborhood Services Department. FY2016 will be the Neighborhood Services inaugural year. The merger of Housing, Community Services and select outreach positions from the Code Compliance Department will allow for an organization primarily focused on strengthening neighborhoods in Fort Worth and surrounding areas. The creation of the department will lead to new policy and outreach initiatives focused on assisting our low to moderate income residents gain stability and economic independence. This reorganization should improve customer service response to our residents, businesses and non-profit agencies.

Update of the Directions Home Plan. The department will be conducting an update of the City's plan to end homelessness, *Directions Home*. The process to update the plan will be done over several months and include a wide variety of stakeholders. The outcome from this process may create a variety of potential changes that could lead to new priorities related to the City's efforts in dealing with homelessness.

PARK AND RECREATION

Growth and Annexation Impacts. Growth of the City in new developing areas located further away from existing infrastructure, operational support and services continues to place increased demands on the City resources. As budget dollars are directed to these new areas, a greater burden is put on the operations and maintenance activities in older, central city areas where much of the infrastructure has exceeded its useful life. This dynamic will continue to increase the need for additional funding and facilities.

Increases in Park Units, Acreage and Landscaped Areas. As a result of the 2000 Neighborhood and Community Park Dedication Policy, fully-developed parks are coming online requiring immediate services in developing areas. Since 2000, the City has acquired over 1,286 acres of new parkland. Due to city growth over the last decade, there will be a continued need for both neighborhood and community parks in underserved areas in accordance with the Park, Recreation and Open Space Master Plan. Additional park acreage annual maintenance is currently estimated at \$3,300 to \$5,000 per acre for undeveloped/developed parkland resulting in a need to increase total operating expenses accordingly. Funding will be needed for park/athletic field staff and maintenance facilities to increase efficiency and meet current standards. All park district operation compounds are located inside Loop 820. Parks in "outlying areas" currently require an approximate 30-minute drive to reach. Although contract maintenance is the primary source for the delivery of new services, to be fully effective, a diversified operations and management strategy is necessary including the use of various internal staff hired to address these needs. As construction of landscaped streetscapes, roundabouts, and medians occur, significant resource allocations will be needed for on-going operating costs and maintenance of these investments and these costs will vary depending upon the design of the landscaping and plant material selected.

Contractual Zoo Management. The renewal agreement with the Fort Worth Zoological Association for the provision of management services and oversight of the operations of the Fort Worth Zoo approved May 4, 2010, includes an annual adjustment for the Consumer Price Index. The contract has a 20-year term, beginning October 1, 2010 and expiring September 30, 2030.

City of Fort Worth Aquatics Program. In accordance with the *City-wide Aquatic Master Plan* amended in March 2012, the ground work for a long-term comprehensive approach to replace existing facilities which have exhausted their useful life has been laid. The five to 10 year plan calls for construction of five enhanced neighborhood family aquatic centers, one in each sector of the city. These contemporary designed facilities would encompass 25,000 square feet of full-service facilities in an accelerated manner. Capital funds for design and construction require allocation; and, once complete, operating dollars will be necessary to service and program these facilities, which most likely will rely on a subsidy for sustainability and affordability. The Marine Enhanced Neighborhood and Family Aquatic Center was built and opened in FY2013. The Forest Park Swimming Pool re-opened in FY2013. The demolitions of the remaining five out of service pools, ranging in age of 54 to 88 years, a critical element of the master plan, were completed with funding provided in FY2015.

Addition of Community Centers. The 2004 Capital Improvement Program (CIP) allocated \$7.5 million for the design and construction of three community centers. The Northpark Community Center was constructed in partnership with the YMCA and opened in 2008. It is located in the northern area of the City and is operated under contract with the YMCA. The Chisholm Trail Community Center opened March 1, 2014. The south central area has been designated for the third community center, to be known as the Victory Forest Community Center, which is scheduled to open in early FY2017. Initial costs to open Victory Forest Community Center include furniture, supplies and equipment which are funded in FY2016. On-going funding to maintain programs and operations are scheduled to be funded in FY2017. On May 10, 2014, the voters of Fort Worth approved \$31.4 million in bond funds for the Park and Recreation Department. Proposition Two includes community center expansions, athletic field complex development and phase one development of community parks. All of these improvements will result in additional on-going operating costs to ensure the sustainability of these capital improvements.

PARK AND RECREATION/MUNICIPAL GOLF FUND

Municipal Golf Fund. The Golf Fund was transferred from Enterprise Fund to Special Revenue Fund and will continue to receive a subsidy of 20% of their operating budget on an annual basis. Reconstruction of the Rockwood Golf Course will commence November 2015 with estimated re-opening of the facility October 2016. The project insures the sustainability of this new course and provides a modern design while respecting the original John Bredemus design from the 1930's. This new course will attract new golfers and be able to compete against newer golf courses in their respective market. Ultimately the course is projected to operate at a profit rather than the losses that have existed since 2009. This will allow the Municipal Golf Fund to move closer to being self-sufficient.

Rockwood Golf Course Infrastructure. While the 75+ year old golf course will be renovated in FY2016, the need exists for a new clubhouse which will house the golf pro shop, food service area, meeting space and golf cart storage. Also a new service center is needed to house the maintenance staff, supplies and equipment. Funding for these facilities remains pending.

PLANNING AND DEVELOPMENT

Planning and Development Activities. Several years ago, the City experienced a period of unprecedented growth and staff was unable to adequately service the demand. Service delivery times were high for customer service, inspections and plan reviews. Following input from the development community, the Development division underwent a series of changes in an attempt to improve the quality and speed of its service delivery. These changes included office renovations, implementation of many new policies and practices and an increase in the number of approved positions assigned to various

Development sections. At the same time these improvements were being made, national and local development activity waned due to the nation's economic difficulties. Development activity has since stabilized and we are continuing to experience mild annual growth in permitting and plan review activity. To ensure excellent service delivery during a time of budget constraint, the Department underwent a major reorganization of its Building Services section. The reorganization created Combination Inspectors and cross trained to allow for multiple trade inspections by a single inspector. The Department continues to work with stakeholders to improve and enhance development process improvements and customer service delivery.

POLICE

Sixth Patrol Division. Funding is needed to support the creation of a sixth patrol division including a multi-year (3-5 year) staffing plan, facility development, division equipment/supplies and associated operational costs. Crime Control and Prevention District's (CCPD) Fund Balance was recently reduced in line with the City's New Financial Policy. As a result, the CCPD Board recently approved the use of fund balance dollars as a part of the FY2016 Budget in order to fund a portion of the facility costs. Additional funding (\$24M+) over the next three years will be necessary for staffing and division operations in order to make this new Patrol Division a reality.

Background factors affecting this issue include significant growth in population and developed land in the northern portion of Fort Worth necessitates the creation of a sixth patrol division. The area is one of the fastest growing areas in Fort Worth for many years and has the highest response times with no patrol facility north of Loop 820. The Community has the perception that this area is not receiving adequate police service and the development of stronger partnerships with the neighborhoods in far north Fort Worth is crucial.

Police Facilities - High Priority Projects (Currently operating in 40 facilities).The Police Department is fortunate to have a new Public Safety Complex for administration and training. However the mere size of the City demands more strategically placed patrol divisions to better serve the size of the community. To date, there is no patrol division facility north of 820 to serve more than 200,000 residents. There are several facilities with aging infrastructure that will need replacing in the next few years. Significant funding is needed to address critical facility challenges. Due to a variety of factors, the police department has several serious facility issues, of which will require a series of solutions, as well as, significant funding in order to overcome. Historically, overall, bond funding has not been used for Police facilities, with a few rare exceptions several years ago. The Crime Control and Prevention District Fund provides funding for facility improvements, but is not adequate funding levels to support and resolve the time-sensitive facility challenges that the City is facing. Below is the Police Department's top facility issues listed in order of priority:

- Sixth Patrol Division Headquarters (new facility in far north Fort Worth)
- Tactical Center renovation (existing facility in east Fort Worth)
- West Patrol Division Renovation (recently acquired property in west Fort Worth)
- Downtown/Central Fort Worth Facility Issues – Four facilities located in or near downtown, within Central Patrol Division, need to find an alternative long-term location within the next five years or less, including two Central Patrol Division leased facilities and two city-owned facilities that will be sold or redeveloped in the near future.
 - Pending sale of 350 W. Belknap Street (Downtown)
 - Central Patrol Division Facilities
 - Commercial Auto-Theft Program

The Police Department's Facility Plan undergoes an annual update process. This annual update will be completed by the end of the year, and is a good reference for all facility projects by priority. The above only lists a few of the Police Department's facility challenges.

Community Relations. Recent nationwide issues regarding minority distrust and police use of force have reaffirmed Fort Worth Police Department's continued efforts to build relationships with all members of our City, particularly our minority communities. The Police Department is participating in the National Initiative for Building Community Trust and Justice pilot site project.

Last spring, Attorney General Eric H. Holder, Jr. announced on behalf of the National Initiative partners and the U.S. Department of Justice, that Fort Worth was selected as one of six pilot sites of the National Initiative for Building Community Trust and Justice (National Initiative). The five other selected sites are: Birmingham, AL, Gary, IN, Minneapolis, MN, Pittsburgh, PA, and Stockton, CA. The National Initiative is a multifaceted approach to enhance community trust and help repair and strengthen the relationship between law enforcement and the communities served. This three year initiative will explore, advance and disseminate information about strategies intended to enhance procedural justice, reduce implicit bias, and support racial reconciliation. The U.S. Department of Justice partnered with a consortium of national law enforcement experts including John Jay College of Criminal Justice, Yale Law School, and the Center for Policing Equity at UCLA and the Urban Institute to lead this effort. For more information, please visit <http://trustandjustice.org>.

The Fort Worth Police Department remains one of the largest "Community Policing" agencies in the United States. The Code Blue program, Citizens on Patrol, have been assisting with crime suppression strategies for 23+ years. With their support, the City has seen a 40% decrease in crime in the last 15 years. However, with an aging program, many members can no longer effectively patrol their communities. One of the successful positions that basically anchor this success is the Neighborhood Patrol Officer (NPO). The Police Department has appointed a "Director of Volunteer Programs" to increase volunteerism for this program and many others that make Fort Worth one of the safest major cities in the United States. Increasing the number of volunteers will take time, and as a result, the Department is committed to keeping the NPOs in service to assist with community policing efforts.

The Department is actively implementing the Police Department's Strategic Plan, Initiative #1 – Partnerships & Community Relations by developing and improving relationships with all citizens of Fort Worth and community stakeholders and build upon existing relationships.

Implementation of the Police Executive Research Forum Staffing Study and the Overall FWPD Five-Year Staffing Plan (Sworn & Civilian). There have been significant increases in population while static number of police officers. Staffing has continuously been requested each fiscal year, but due to significant funding restraints for several years, additional positions have not been possible under the general fund until fiscal year 2016. As a result, the Police Department is trying to play catch up with attrition in order to begin the process to keep the pace of city growth, restore previous service levels and ensure efficient operations.

- Background
 - The City of Fort Worth has experienced exponential growth in the last several years with an estimated population of nearly 800,000 residents. The need for police services has expanded based on rapid city development, urban sprawl, and nationwide change in emerging crime trends.
 - Response times and quality of service is equally important.
 - Since 2011, average Police response times to Priority 1 calls have increased citywide from 8:34 to 9:44. (as of June 30, 2015)
 - Each of the five current Patrol Divisions have experienced Priority 1 response time increases within the past two years, with the North Patrol Division having the largest increase in response time from 10:02 to 11:42.
 - Highest response times in far northern portions of Fort Worth due to significant growth, transportation infrastructure, substantial highway and arterial road congestion, sprawling development patterns, lack of connectivity and poor accessibility.
- Staffing Levels

- The Police Executive Research Forum conducted a staffing study and made recommendations regarding the optimal patrol, investigative, and support staffing levels. (sworn and civilian).
- The Department has since developed a staffing model to outline the number of patrol positions needed in order to create a sixth division.
- The Department is developing a comprehensive staffing plan that incorporates specific recommendations that were provided by PERF, in combination with the Patrol Staffing Analysis.
- Overall, funding is needed to support additional staffing necessary to address citywide patrol response times, overall quality of service, compliance with regulations, new demands based on trends and legislation & operational efficiencies.
- Implement the Police Department's Strategic Plan Initiative #5 - Recruitment & Training Goals
 - Conduct quality recruitment and retention to ensure that the department has a diverse and professional workforce.
 - Provide quality training opportunities for all sworn and civilian personnel.
- With an increased service demand, police officers have less time to work closely with residents and build partnerships.

Technology. It is critical that the Police Department keep the pace with the rapid development of technology-based applications within law enforcement that is anticipated to achieve the fastest growth in history in the next ten years. FWPD will not be able to keep up with the technology demands given the current budget situation. The procurement process for technology; acquisition of funds, bidding process, and implementation, poses significant challenges for law enforcement in implementing new technology at the needed pace. Residents have an expectation of these service delivery models and a dedicated funding source.

The Police Department has been one of the leaders nationwide in implementing body camera technology into the practices of the department. Recent legislation and our continued proactive efforts will result in the expansion of the use of body cameras in the next couple of years. Two significant challenges associated with the use of body cameras is the expense associated with the video storage and the management of videos being requested through open records and for criminal cases. This overall management will require additional resources, including staff to handle the additional associated work load that will be created once the body camera use is expanded upon. Highlights of some of the specific technology needs:

- Body Cameras and Video Storage
- Pursuit-Ending Technology – This provides a significant reduction of risk to citizens and officers, while still providing an increase in the apprehension of suspects and fugitives.
- Crime Scene software
- Tiburon (Records Management System) upgrade
- In-Car video system replacement
- Crime Lab software and equipment – FWPD needs to continue investing in our Crime Lab, acquiring the latest equipment and technology for DNA, firearms, fingerprint and other applicable analysis/investigations.
- Business Intelligence software to provide real-time analysis of crime trends, staffing, calls for service, budget and other key performance indicators to aid in our intelligence led policing efforts.

PROPERTY MANAGEMENT

Final Design and Construction of a new Water Service Center. The Water Service Center was constructed in 1969 with 11 service bays which are only adequate for providing support to a fleet of 200

pieces of equipment. Currently, 826 pieces of equipment are serviced by the Water Service Center. The recommendation from the City Manager's Office is that a new facility be built and paid for as a Water Capital Project with an estimated cost of \$7.2 million. The new Water Service Center includes a total of 22 bays. The new facility would require an additional seven positions to maintain acceptable service levels that are already strained by limited space and age of the City fleet and to provide for a second shift to respond to after hours' repairs. This item won citizen approval as Proposition #6 in the City's 2014 Bond Program on May 10, 2014.

Fuel Management Reconciliation System. The Fleet Division currently has 63 fuel sites. This reconciliation system will fulfill requests from a previous fuel audit to assist with improved internal controls for fuel management. This system includes a new pricing structure to more accurately calculate the value of the fuel inventory. Also, fuel gallons will be tracked in all automated fuel sites to meet state regulatory requirements. Finally, these internal controls will assist in the monitoring for fuel levels to prevent fuel theft or spillage.

Fuel Management Policy. The Fleet Division will develop a fleet management policy to govern service levels to customer departments. Also, the policy will address vehicle acquisition and disposition statutes to give direction to the Fleet Division on issues such as standardization of the fleet, alternative fuel priorities, vehicle usage, etc. The policy will be presented to the City Council to address these issues and assist in capital improvement planning.

Facilities. One of the driving factors in the creation of the Property Management Department was the lack of a comprehensive inventory of City-owned facilities, their conditions, and a plan to properly manage these assets. It will require additional resources to conduct a thorough inventory at all City facilities, and even more resources to conduct detailed condition assessments on each of the facilities. This information is essential in order to determine future capital needs to maintain these facilities. Property Management will also pursue the implementation of an asset management software solution that allows this data to be easily collected, maintained, and queried. After successfully completing the process of determining what building assets the City owns and what condition they are in, the next logical step will be to prepare a facility master plan to determine the highest and best use for each facility, and to plan for future facility needs.

Land Asset Management. The primary responsibility of the Real Property Division is to manage the City's real property asset inventory. This includes the purchase and sale of land rights, developing and maintaining comprehensive information systems and databases that identify properties that the City owns in fee simple title (approx. 3,000) and tax foreclosed properties held in trust for itself and local taxing entities (approx. 600). Since the inception of the Property Management Department, Real Property staff has worked with the ITS Department to leverage technological resources to help management identify and track the disposition of these properties. Additionally the Real Property Division has planned to reduce the City's inventory of Tax Foreclosed Properties through holding four Sealed Bid Sales and 20+ Direct Sales each year. A realignment of duties was required in order to address the increased workload.

Capital Improvement Project Acquisitions. The Real Property Division is responsible for the annual procurement of millions of dollars in land and easement interests required for the implementation of the City's Bond Programs. The division supports project delivery for multiple infrastructure departments and occasionally notes an apparent oversight in inter-departmental coordination or planning. This oversight, at times results in multiple acquisitions (for arterial/drainage improvements and water/sewer improvements) from the same property and/or landowner and oftentimes results in additional land acquisition costs to the City.

Lease Management. Property Management is in the process of developing a leasing policy in order to assist City departments in meeting their needs when space is unavailable in existing City facilities. The policy and plan also includes continuing work with the City Attorney's Office to standardize lease terms for the most common types of office leases.

Gas Leases. The variability of the gas market (prices), well decline (production) and other market factors cause unforeseen fluctuations in annual revenues which may be higher or lower than estimated at the beginning of a budget year. As market prices increase, it is anticipated that the remaining 7,000 mineral acres of City properties would be leased for subsurface natural gas drilling which would increase revenues and allow for additional capital projects throughout the City. Additionally, federal requirements and financial policy requirements will affect the natural gas related revenue distribution procedures for the Aviation Department and the City corporate entities. Further, as gas related revenues are distributed by Financial Policies to multiple departments there is a need for clarity and conformity of financial transactions for gas related revenues in order to assure accuracy in reporting of remaining gas-related revenues for allocation to additional capital projects.

Lake Worth. There is a need to develop (along with the Planning and Development and Water Departments) a land use policy for City owned property at Lake Worth based on recent water quality studies and future land use studies. In addition, there is a need to plan for identifying a revenue source to fund the purchase of property improvements on leased properties whose leases are set to expire in 2032.

TRANSPORTATION AND PUBLIC WORKS

Traffic Management. Current funding levels are approximately 20% of the required funding need to establish adequate preventive maintenance programs to keep the City's traffic safety infrastructure (streetlights, traffic signals, traffic signs, pavement markings, railroad crossing safety devices, and intelligent transportation systems) performing at industry standards.

Street Infrastructure Performance. The national standard for major street networks is a pavement condition index of seven, on a scale of 0 (failed) to 10 (excellent). In order to maintain the street network at this minimum standard, it is estimated that the level of funding would need to be over \$30 million annually. This leaves a significant funding gap of more than \$20 million. In fiscal year 2016 a pavement management study will be completed in order to provide accurate funding level forecasts.

TRANSPORTATION AND PUBLIC WORKS/STORMWATER UTILITY

Capital Improvement Program. There were 170+ areas throughout the City identified that required critically needed capital improvements to address severe drainage problems. Since the Stormwater Utility was established in 2006, 90 of these areas have been addressed or are actively being addressed. Completed improvements have resulted in 34 roadways improved, protecting 200,000+ traffic vehicles per day from flooding, 400+ properties protected from flooding, and 20+ lane miles of roadways rebuilt by these projects. Improvements for 68 areas requiring critical Stormwater capital improvements are unfunded with an estimated cost of \$300 million. Additional Stormwater Utility revenue will need to be generated and/or alternative funding sources identified to continue making steady progress addressing the major deficiencies in the City's drainage system. Additionally, correcting flooding problems in the numerous older, fully-developed sections of the City is going to be cost prohibitive using current standards and conventional construction (individual projects can cost \$50 - \$100 million). The Stormwater Utility Fund is in the process of developing a strategy for approaching such issues that will be used to guide the prioritization of projects and the framework for developing implementable solutions.

Water Quality Protection. The emphasis on integrating water quality in flood control projects will increase in FY2016. Two primary drivers of this are the Environmental Protection Agency and the Trinity River Vision Authority. The Environmental Protection Agency will place emphasis on stormwater treatment with green infrastructure approaches, watershed based coordination of permitted discharges, and treatment requirements on development. The Trinity River Vision project will increase the need for point and non-point source Best Management Practices (BMPs) in critical drainage areas. Temporary BMPs during construction will be a growing concern for all departments, which implement capital projects or participate in developer projects.

Federal Flood Insurance Reform. Recent revisions to the National Flood Insurance Program (NFIP) may result in increased demand for resolutions to potential flooding problems in these areas, from home buy-outs to structural improvement projects. NFIP began to be phased in to existing flood insurance policies in 2013. Affordable flood insurance is available to all residents of Fort Worth because the City has participated in the NFIP since 1980. The Stormwater Utility's Floodplain Management Program has enhanced the level of participation in the NFIP through the Community Rating System (CRS) and has improved the City's rating to a Level 8 Community under CRS. This improved rating has resulted in a ten percent reduction in the flood insurance premiums for residents with policies within mapped floodplains throughout the City. Among the 2012 revisions to the NFIP is the requirement to revise flood insurance premiums to match actuarial rates based upon the risk of flooding. Actuarially-based flood insurance premiums are significantly higher than the NFIP discounted rates, and the difference in premiums is planned to be incrementally phased into affected policies over the next four years. The increased premiums placed on mortgages in floodplains will significantly impact annual expenses for those residents and properties. The demand from citizens for resolutions of potential flooding problems may increase due to the direct financial impact of NFIP and flood insurance premiums.

Development Review Activities. Economic recovery has spurred significant growth of development activities resulting in increased demands for review of new development projects for compliance with City drainage standards. Working with the development community, the Stormwater division has undergone a series of changes in an attempt to improve the quality and speed of its service delivery to ensure timely responses to citizens and developers. These changes have included: a review and update of drainage requirements and the review process to improve efficiency while ensuring that an adequate level of review is conducted to keep new development projects from creating new drainage problems; additional staffing, thereby increasing the reviewers and dedicating a manager to development review and supplementing staffing with contractual development design review services to handle peak workload demands.

Stormwater Infrastructure Management. 67 percent of the Fund's operational budget provides ongoing infrastructure system maintenance and support for infrastructure rehabilitation or capital improvements. Maintenance includes inlet inspection and cleaning, storm drainage system and pipe repair, mowing and vegetation management for channels and rehabilitation of degraded channels. The City's Stormwater infrastructure system continues to grow from new development, City road and drainage projects, and annexations. Funding requirements are increasing for ongoing maintenance of aging and additional infrastructure. Current funding levels are still almost exclusively reactive for 920 miles of pipe with 30 percent of pipe over 50 years old. Funding allows annual maintenance on only 20 percent of the over 35,000 inlets in the inventory. Through recent accomplishments, the Stormwater Utility is working toward effective prioritization of maintenance projects and strategic allocation of resources.

WATER DEPARTMENT

Water Supply. The Tarrant Regional Water District (TRWD) is the exclusive provider of raw water to the City of Fort Worth and its wholesale water customers. The rate charged by TRWD for raw water is projected to increase by more than 60 percent over the next ten years. The primary driver of this rate increase is the cost of the Integrated Pipeline project, which will transport additional water from the Cedar Creek and Richland Chambers Reservoirs to Tarrant County by 2020 to support regional community and economic growth. This significant increase will continue to place upward pressure on the water rates Fort Worth charges its retail and wholesale customers over the next ten years.

Utility-wide Asset Management Program Enhancements. Based on the implementation plan developed in FY2014, the department is proceeding with the development and implementation of a coordinated program that will enhance operations by unifying software platforms that will allow for more cohesive tracking of maintenance, collection of historical data, and reporting on assets. Consolidating to one asset management system for Field Operations and the Water Production and Reclamation plants leverages the existing investment the Utility has made in its asset management system, as well as provides a more cohesive view of historical data for analysis of financial, operational, and other data. The

enhancements will result in a department-wide asset management methodology that will create a common platform for evidence-based capital project benefit analysis and prioritization. Future funding will be necessary to realize the full benefit of a utility-wide asset management program.

Revised Total Coliform Rule (RTCR). The purpose of the RTCR is to increase public health protection through the reduction in pathways by which contamination can enter the drinking water distribution system. The U.S. Environmental Protection Agency (EPA) has mandated compliance of this federal drinking water rule (40 CFR 141) before April 1, 2016. Along with all public water systems, the City will be required to implement changes to water quality testing for the public water supply. During the implementation and on-going regulatory compliance mandate, it is anticipated that the Water Department may need to address some level of budgetary and/or operational impacts to meet critical deadlines for compliance and monitoring in the drinking water distribution system.

ORDINANCE NO. 21873-09-2015

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION, AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2015, AND ENDING SEPTEMBER 30, 2016, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE, INCLUDING AN APPROPRIATION OF MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON OUTSTANDING GENERAL INDEBTEDNESS; AND AUTHORIZING THE DIRECTOR OF FINANCIAL MANAGEMENT SERVICES DEPARTMENT / CHIEF FINANCIAL OFFICER TO MAKE CERTAIN TRANSFERS AND ALLOCATIONS UP TO BUDGETED AMOUNTS; AND RATIFYING CITY COUNCIL APPROVED APPROPRIATION ORDINANCES EFFECTING THIS BUDGET; AND INCORPORATING THE BUDGET ON FILE WITH THE CITY SECRETARY AS REVISED BY CITY COUNCIL; AND PROHIBITING THE EXPENDING, OBLIGATING, OR COMMITTING OF FUNDS IN EXCESS OF APPROPRIATIONS OR ACTUAL AVAILABLE RESOURCES; AND ESTABLISHING A LEGAL LEVEL OF CONTROL; AND PROVIDING FOR PUBLIC HEARINGS ON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE; AND PROVIDING FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That appropriation for the ensuing fiscal year, beginning October 1, 2015 and ending September 30, 2016, for the different funds, departments and purposes of the City of Fort Worth be fixed and determined as follows:

GOVERNMENTAL FUNDS

Governmental Funds are used to account for activities that are traditionally associated with the government and that are primarily funded from tax revenues. Examples of such activities include public safety services, acquisition or construction of infrastructure and other capital assets, and the servicing of general long-term debt.

I. GENERAL FUND

The General Fund is the chief operating fund of government, is used to account for all resources that are not required to be accounted for in another, more specialized fund, and is used to manage funds from ad valorem property taxes, general-use sales taxes, and transfers from other City funds. The General Fund shall be provided with such revenue as may be secured from tax revenues and other sources as shown by the other previously passed ordinances, and such money shall be used to meet the requirements of the General Fund, as provided in the budget of the City Manager, which includes a total General Fund appropriation of \$610,902,639.

GENERAL FUND BUDGET SUMMARY

REVENUES:

Taxes		\$512,423,297
	Property Tax	\$323,681,859
	Sales Tax	\$135,065,427
	Other Tax (Franchise Fee, State Mixed Beverage)	\$53,676,011
License & Permits		\$13,433,484
	Building Permits	\$5,284,955
	Health Permit	\$1,886,250
	Residential Permits	\$1,310,072
	Alarm Permit	\$1,252,446
	Plumbing Permit	\$442,524
	Electrical Permit	\$440,003
	Parkway Inspection Permit	\$405,025
	Mechanical Permit	\$321,718
	Alcohol Permit	\$282,073
	Sign Permit	\$243,931
	Other Permits	\$1,564,487
Intergovernmental Revenue		\$1,109,991
	Reimbursement of Indirect Costs from Grants	\$500,019
	Reimbursement of Legal Costs for DFW Airport	\$291,812
	Reimbursement from FWISD for Truancy Court Cost	\$318,160
Charges for Services		\$28,622,840
	Administrative Services Fee	\$8,573,851
	Deferred Disposition Fee	\$3,321,695
	External Collection Agency Fee	\$1,730,163
	Penalty Fee	\$1,578,247
	Gas Well Annual Fee	\$1,284,600
	Vehicle Pound Towage Fee	\$1,236,334
	Vehicle Pound Storage Fee	\$789,660
	Plan Review Fee	\$787,988
	Multi Family 9+ Permit Unit Fee	\$768,800
	Site Reservations Fee	\$703,746
	Fire Inspection Fee	\$503,500
	Other Miscellaneous Fees	\$7,344,256
Fines Forfeitures & Special Assessments		\$8,032,544
	Traffic Fines	\$4,611,514
	General Fines	\$1,523,527
	Parking Fines	\$1,407,992
	Other Fines	\$489,511
Use of Money & Property		\$3,554,712
	Interest Earnings	\$1,506,156
	Terminal Office Lease	\$1,000,000
	Lease Revenue (Gordon Swift)	\$382,983
	Others	\$665,573
Other Revenue		\$791,333
	Recovery of Labor Costs	\$363,975
	Miscellaneous Revenues	\$427,358
	SUBTOTAL REVENUE	\$567,968,201

GENERAL FUND BUDGET SUMMARY

<u>OPERATING TRANSFERS & OTHER SOURCES</u>		
Transfer from the Water and Sewer Fund		\$26,746,579
Street Rental Transfer		\$20,577,793
Payment in Lieu of Taxes (PILOT)		\$6,156,289
Others - Public Education Specialists		\$12,497
Transfer from CCPD for Civil Service Base Plan		\$5,329,547
Transfer from the Solid Waste Fund		\$4,435,664
Grants of Privilege (Street Rental)		\$2,448,875
Payment in Lieu of Taxes (PILOT)		\$140,911
Solid Waste related activities performed by Code Officers		\$1,670,878
Others - Public Education Specialists		\$175,000
Transfer from the Stormwater Utility Fund		\$3,006,785
Street Rental Transfer		\$1,854,273
Payment in Lieu of Taxes (PILOT)		\$1,101,035
Others - Public Education Specialists		\$51,477
Transfer from Gas Lease Fund for Administrative Costs		\$925,257
Other Transfers		\$1,170,007
Transfer from the Lake Worth Fund - Lake Patrol Operations		\$165,000
Transfer from Red Light Enforcement Fund-Electric Utility		\$100,000
Transfer from Red Light Enforcement Fund - Traffic Tech Violation Review		\$41,520
Transfer from Environmental Protection Fund - Public Education		\$75,000
Transfer from the Airport Fund-Fire Protection at Meacham		\$50,000
Others		\$738,487
Sale of Abandoned Property		\$1,320,599
	SUBTOTAL OPERATING TRANSFERS & OTHER SOURCES	\$42,934,438
<u>USE OF FUND BALANCE</u>		<u>\$0</u>
	TOTAL REVENUE	\$610,902,639
<u>EXPENDITURES:</u>		
CITY ATTORNEY'S OFFICE		\$6,263,916
City Attorney's Office Appropriations		\$6,258,378
Debt Service		\$5,538
CITY AUDITOR'S OFFICE		\$1,626,860
City Auditor's Office Appropriations		\$1,625,166
Debt Service		\$1,694
CITY MANAGERS OFFICE		\$8,594,176
City Manager's Office Appropriations		\$8,574,181
Debt Service		\$19,995
CITY SECRETARY'S OFFICE		\$1,233,982
City Secretary's Office Appropriations		\$1,230,170
Debt Service		\$3,812
CODE COMPLIANCE		\$18,822,358
Code Compliance Appropriations		\$18,375,649
Debt Service		\$11,215

GENERAL FUND BUDGET SUMMARY

Transfer for Vehicle and Equipment Replacement	\$435,494
ECONOMIC DEVELOPMENT	\$16,477,358
Economic Development Appropriations	\$16,474,894
Debt Service	\$2,464
FINANCIAL MANAGEMENT SERVICES	\$14,139,286
Financial Management Services Appropriations	\$14,126,414
Debt Service	\$12,872
FIRE	\$132,415,791
Fire Appropriations	\$131,457,515
Debt Service	\$99,270
Transfer for Vehicle and Equipment Replacement	\$489,580
Transfer - Grant Match	\$144,426
Transfer to Capital for Minor Equipment	\$225,000
HUMAN RESOURCES	\$3,862,985
Human Resources Appropriations	\$3,855,535
Debt Service	\$7,450
LIBRARY	\$20,111,091
Library Appropriations	\$19,941,741
Debt Service	\$169,350
MUNICIPAL COURT	\$17,390,360
Municipal Court Appropriations	\$17,085,206
Debt Service	\$161,154
Transfer for Vehicle and Equipment Replacement	\$144,000
NEIGHBORHOOD SERVICES	\$7,701,177
Neighborhood Services Appropriations	\$7,698,713
Debt Service	\$2,464
NON-DEPARTMENTAL	\$15,078,463
Non-Departmental Appropriations	\$9,760,219
Transfer - Operating for Energy Savings Subsidy to C&T	\$1,212,654
Transfer - Operating for Electricity Subsidy to C&T	\$1,254,857
Transfer - Operating for Golf Fund Subsidy	\$850,000
Transfer to Capital – Community Partnership/Future Projects	\$2,000,733
PARK AND RECREATION	\$45,735,040
Park and Recreation Appropriations	\$42,445,562
Debt Service	\$113,671
Transfer for Vehicle and Equipment Replacement	\$891,047
Transfer - Operating for Zoo Utility Improvements	\$50,000
Transfer - Operating for PID Operational Subsidy	\$728,051
Transfer - Operating for Botanical Garden Education	\$82,965
Transfer for Pay as You Go Capital	\$1,423,744
PLANNING & DEVELOPMENT	\$12,289,904
Planning & Development Appropriations	\$12,255,046
Debt Service	\$12,001
Transfer for Vehicle and Equipment Replacement	\$22,857
POLICE	\$229,073,957
Police Appropriations	\$228,857,161
Debt Service	\$194,296
Transfer to Capital for Equipment	\$22,500
PROPERTY MANAGEMENT	\$11,179,755
Property Management Appropriations	\$9,615,255

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GENERAL FUND BUDGET SUMMARY

Transfer for Pay as You Go Capital	\$1,564,500
TRANSPORTATION & PUBLIC WORKS	\$48,906,180
Transportation & Public Works Appropriations	\$29,639,064
Debt Service	\$147,702
Transfer for Vehicle and Equipment Replacement	\$1,007,714
Transfer for Pay as You Go Capital	\$18,111,700
SUBTOTAL EXPENDITURES	\$610,902,639
<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
TOTAL EXPENDITURES	\$610,902,639

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects and trusts benefitting third parties) that are restricted or committed to expenditures for specified purposes. Appropriations in special revenue funds for the ensuing fiscal year are shown below, organized in descending order of dollar amount.

II. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District (CCPD) Fund is used to manage funds generated from a special dedicated sales tax, which may be used to fund specific programs aimed at crime reduction, control, and prevention. The Crime Control and Prevention District Fund shall be provided with such revenue as shall be approved by the Board of the Fort Worth Crime Control and Prevention District to be used for all lawful purposes as specified by the Fort Worth Crime Control and Prevention District and as provided in the budget of the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$86,002,514, including a \$16,238,472 use of fund balance.

CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY

REVENUES:

Taxes	\$64,802,679
Sales Tax Revenue	\$64,802,679
Intergovernmental Revenue	\$4,770,810
Fort Worth ISD	\$4,770,810
Use of Money and Property	\$81,346
Interest Earnings	\$81,346
Other Revenue	\$7,218
Miscellaneous Revenues	\$4,415
Auto Scrap Metal Sales	\$2,609
Criminal Restitution	\$194
 SUBTOTAL REVENUE	\$69,662,053
 Operating Transfers and Other Sources	
Revenue from the Sale of Capital Asset	\$101,988
 SUBTOTAL OPERATING TRANSFERS	\$101,988
 <u>USE OF FUND BALANCE</u>	<u>\$16,238,472</u>
 TOTAL REVENUE	\$86,002,514

EXPENSES:

Crime Control and Prevention District Fund Appropriations	\$51,583,163
Debt	\$123,657
Principal Payment for Lease Agreement for Hemphill Building	\$123,657
Transfers and Others	\$34,295,693
Transfer - Operating	\$8,375,503
Transfer to General Fund - Civil Service Pay Plan	\$5,329,547
Transfer to Debt Service - Radio Tower Project	\$3,045,956
Transfer - Capital Fund	25,920,190
 SUBTOTAL EXPENSES	\$86,002,514
 <u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
 TOTAL EXPENSES	\$86,002,514

III. CULTURE AND TOURISM FUND

The Culture and Tourism Fund is used to manage funds generated from the collection of a portion of the City's Hotel Occupancy Tax (seven out of nine percent) and from operation of the City's public venues. The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel Occupancy Tax and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Culture and Tourism Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$32,286,705, including a \$2,467,511 subsidy from the General Fund.

CULTURE AND TOURISM FUND BUDGET SUMMARY

REVENUES:

Taxes	\$19,825,813
Hotel/Motel Tax	\$19,725,813
Penalty & Interest - Hot/Mot Tax	\$100,000
Licenses & Permits	\$20,000
Outdoor Events Permit	\$20,000
Charges for Service	\$2,901,700
Catering Revenue	\$1,285,200
Concessions	\$657,000
RV Parking Revenue	\$505,000
Service Commissions	\$400,000
Events Equipment Rental	\$51,500
Merchandise Commission	\$3,000
Use of Money and Property	\$5,349,596
Commercial Exhibit Building Lease	\$5,006,224
Contributions from Others	\$343,372
Other Revenue	\$1,722,085
Miscellaneous Revenue	\$298,500
Recovery of Supplies	\$575,000
Recovery of Labor Costs	\$540,500
Recovery of Utilities	\$208,085
Recovery of Costs for Special Equip/Facility Damages	\$100,000

SUBTOTAL REVENUE **\$29,819,194**

Operating Transfers and Other Sources	\$2,467,511
Transfer from General Fund - Electricity Subsidy	\$1,254,857
Transfer from General Fund - Energy Savings Subsidy	\$1,212,654

SUBTOTAL OPERATING TRANSFERS **\$2,467,511**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$32,286,705**

EXPENDITURES:

Culture and Tourism Appropriations	\$29,248,579
Debt Service	\$ 1,556,026
Debt Service for Principal - Energy Savings Program Debt	\$976,377
Debt Service for Interest - Energy Savings Program Debt	\$236,277
Debt Service for Principal – Stock Show	\$343,372
Transfers and Others	\$1,482,100
Capital Transfer - New WRMC Arena	\$1,300,000
Capital Transfer - Vehicle & Equip. Replacement Fund	\$152,100
Capital Transfer - Pay as You Go Capital Projects	\$30,000

SUBTOTAL EXPENDITURES **\$32,286,705**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$32,286,705**

IV. TAX INCREMENT FUNDS FOR TAX INCREMENT REINVESTMENT ZONES

Tax Increment Funds (TIF Funds) are used to manage funds that have been designated by the City and other taxing entities participating in each of the City's twelve Tax Increment Reinvestment Zones (the Zones) in accordance with the Tax Increment Financing Act, Ch. 311 Texas Tax Code. Such money within each TIF Fund shall be used in accordance with legal restrictions to meet the requirements of the Zone, as provided in the budget of the City Manager, which includes appropriations in the following amounts:

TIF Fund – Zone No. 2 (Speedway) \$995,307, including a \$7,200 contribution to fund balance,

TIF Fund – Zone No. 3 (Downtown) \$5,898,015, including a \$373,892 use of fund balance,

TIF Fund – Zone No. 4 (Southside) \$4,561,244, including a \$594,661 use of fund balance,

TIF Fund – Zone No. 6 (Riverfront) \$254,629,

TIF Fund – Zone No. 7 (North Tarrant Parkway) \$4,396,160, including a \$1,526,150 contribution to fund balance,

TIF Fund – Zone No. 8 (Lancaster) \$1,543,873, including a \$1,364,678 contribution to fund balance,

TIF Fund – Zone No. 9 (Trinity River Vision) \$3,964,717,

TIF Fund – Zone No. 10 (Lonestar/Cabela's) \$472,130,

TIF Fund – Zone No. 12 (East Berry Renaissance) \$889,347, including a \$123,699 contribution to fund balance,

TIF Fund – Zone No. 13 (Woodhaven) \$81,447, including a \$78,057 contribution to fund balance, and

TIF Fund – Zone No. 14 (Trinity Lakes) \$684,986, including a \$653,448 contribution to fund balance.

FORT WORTH TIF #2 - SPEEDWAY FUND BUDGET SUMMARY

REVENUES:

Taxes		\$988,107	
	CFW TIF Assessment		\$988,107
Use of Money and Property		\$7,200	
	Interest Earnings		\$7,200
	SUBTOTAL REVENUE		\$995,307

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$995,307**

EXPENDITURES:

	Fort Worth Tax Increment Financing District #2B Appropriations	\$988,107	
	SUBTOTAL EXPENDITURES		\$988,107

CONTRIBUTION TO FUND BALANCE \$7,200

TOTAL EXPENDITURES **\$995,307**

FORT WORTH TIF #3 - DOWNTOWN

REVENUES:

Taxes		\$5,000,000	
	CFW TIF Assessment		\$5,000,000
Use of Money and Property		\$524,123	
	Interest Earnings		\$524,123
	SUBTOTAL REVENUE		\$5,524,123

USE OF FUND BALANCE \$373,892

TOTAL REVENUE **\$5,898,015**

EXPENDITURES:

	Fort Worth Tax Increment Financing District #3 Appropriations	\$5,898,015	
	SUBTOTAL EXPENDITURES		\$5,898,015

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$5,898,015**

FORT WORTH TIF #4 - SOUTHSIDE FUND BUDGET SUMMARY

REVENUES:

Taxes		\$3,897,583
	CFW TIF Assessment	\$3,897,583
Use of Money and Property		\$69,000
	Interest Earnings	\$69,000
	SUBTOTAL REVENUE	\$3,966,583

USE OF FUND BALANCE \$594,661

TOTAL REVENUE **\$4,561,244**

EXPENDITURES:

	Fort Worth Tax Increment Financing District #4 Appropriations	\$4,561,244
	SUBTOTAL EXPENDITURES	\$4,561,244

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$4,561,244**

FORT WORTH TIF #6 - RIVERFRONT FUND BUDGET SUMMARY

REVENUES:

Taxes		\$254,139
	CFW TIF Assessment	\$254,139
Use of Money and Property		\$490
	Interest Earnings	\$490
	SUBTOTAL REVENUE	\$254,629

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$254,629**

EXPENDITURES:

	Fort Worth Tax Increment Financing District #6 Appropriations	\$254,629
	SUBTOTAL EXPENDITURES	\$254,629

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$254,629**

FORT WORTH TIF #7 - NORTH TARRANT FUND BUDGET SUMMARY

REVENUES:

Taxes	\$4,388,199
CFW TIF Assessment	\$4,388,199
Use of Money and Property	\$7,961
Interest Earnings	\$7,961
SUBTOTAL REVENUE	\$4,396,160
<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$4,396,160

EXPENDITURES:

Fort Worth Tax Increment Financing District #7 Appropriations	\$2,769,742
Transfer and Other	\$100,268
Transfer to General Fund for TIF administration costs	100,268
SUBTOTAL EXPENDITURES	\$2,870,010
<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$1,526,150</u>
TOTAL EXPENDITURES	\$4,396,160

FORT WORTH TIF #8 - LANCASTER FUND BUDGET SUMMARY

REVENUES:

Taxes	\$1,503,288
CFW TIF Assessment	\$1,503,288
Use of Money and Property	\$40,585
Interest Earnings	\$40,585
SUBTOTAL REVENUE	\$1,543,873
<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$1,543,873

EXPENDITURES:

Fort Worth Tax Increment Financing District #8 Appropriations	\$60,132
Transfer and Other	\$119,063
Transfer to General Fund for TIF administration costs	\$119,063
SUBTOTAL EXPENDITURES	\$179,195
<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$1,364,678</u>
TOTAL EXPENDITURES	\$1,543,873

FORT WORTH TIF #9- TRINITY RIVER VISION FUND BUDGET SUMMARY

REVENUES:

Taxes	\$3,958,637
CFW TIF Assessment	\$3,958,637
Use of Money and Property	\$6,080
Interest Earnings	\$6,080
SUBTOTAL REVENUE	\$3,964,717

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$3,964,717**

EXPENDITURES:

Fort Worth Tax Increment Financing District #9 Appropriations	\$3,964,717
SUBTOTAL EXPENDITURES	\$3,964,717

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$3,964,717**

FORT WORTH TIF #10 - LONE STAR FUND BUDGET SUMMARY

REVENUES:

Taxes	\$471,230
CFW TIF Assessment	\$471,230
Use of Money and Property	\$900
Interest Earnings	\$900
SUBTOTAL REVENUE	\$472,130

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$472,130**

EXPENDITURES:

Fort Worth Tax Increment Financing District #10 Appropriations	\$472,130
SUBTOTAL EXPENDITURES	\$472,130

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$472,130**

FORT WORTH TIF #12 - EAST BERRY RENAISSANCE

REVENUES:

Taxes		\$886,347
	CFW TIF Assessment	\$886,347
Use of Money and Property		\$3,000
	Interest Earnings	\$3,000
	SUBTOTAL REVENUE	\$889,347

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$889,347**

EXPENDITURES:

Fort Worth Tax Increment District #12 Appropriations		\$725,486
Transfer and Other		\$40,162
	Transfer to General Fund for TIF administration costs	\$40,162
	SUBTOTAL EXPENDITURES	\$765,648

CONTRIBUTION TO FUND BALANCE \$123,699

TOTAL EXPENDITURES **\$889,347**

FORT WORTH TIF #13 - WOODHAVEN FUND BUDGET SUMMARY

REVENUES:

Taxes		\$80,047
	CFW TIF Assessment	\$80,047
Use of Money and Property		\$1,400
	Interest Earnings	\$1,400
	SUBTOTAL REVENUE	\$81,447

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$81,447**

EXPENDITURES:

Fort Worth Tax Increment Financing District #13 Appropriations		\$3,390
	SUBTOTAL EXPENDITURES	\$3,390

CONTRIBUTION TO FUND BALANCE \$78,057

TOTAL EXPENDITURES **\$81,447**

FORT WORTH TIF #14 - TRINITY LAKES FUND BUDGET SUMMARY

REVENUES:

Taxes	\$683,586
CFW TIF Assessment	\$683,586
Use of Money and Property	\$1,400
Interest Earnings	\$1,400
SUBTOTAL REVENUE	\$684,986

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$684,986**

EXPENDITURES:

Fort Worth Tax Increment Financing District #14 Appropriations	\$15,000
Transfer and Others	\$16,538
Transfer to General Fund for TIF administration costs	\$16,538
SUBTOTAL EXPENDITURES	\$31,538

CONTRIBUTION TO FUND BALANCE \$653,448

TOTAL EXPENDITURES **\$684,986**

V. RED LIGHT ENFORCEMENT FUND

The Red Light Enforcement Fund is used to manage funds associated with the operation of the City’s Red Light Camera Program. The Red Light Enforcement Fund shall be provided with such revenue as may be secured from the automatic red light camera enforcement program and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Red Light Enforcement Program, as provided in the budget of the City Manager, which includes a total Red Light Enforcement Fund appropriation of \$9,461,369, including a \$876,319 use of fund balance.

RED LIGHT ENFORCEMENT FUND BUDGET SUMMARY

REVENUES:

Charges for Service	\$2,400	
Returned Check Processing Fee		\$2,400
Fines, Forfeitures and Special Assessments	\$7,534,650	
Red Light Fines		\$7,534,650
Other Revenue	\$1,048,000	
Late Fees		\$675,000
Liquidated Damages		\$363,000
Miscellaneous Revenue		\$10,000
SUBTOTAL REVENUE		\$8,585,050

<u>USE OF FUND BALANCE</u>	<u>\$876,319</u>
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TOTAL REVENUE	\$9,461,369
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EXPENDITURES:

Red Light Enforcement Fund Appropriations	\$9,326,425
Transfers and Others	\$134,944
Operating Transfer to the General Fund for Traffic	\$100,000
Operating Transfer to the General Fund for Traffic Tech	\$34,944
SUBTOTAL EXPENDITURES	\$9,461,369

<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
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TOTAL EXPENDITURES	\$9,461,369
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VI. SPECIAL DONATIONS FUND

The Special Donations Fund is a fund used to manage funds generated from outside entities, groups, organizations, or other sources as identified in Addendum B, “List of Anticipated and Potential Donors.” The Special Donations Fund shall be provided with such revenue as may be secured from donations, contributions, and gifts and shall be used to meet the requirements specified for the recipient departments in the budget of the City Manager, which includes a total Special Donations Fund estimated appropriation of \$7,540,257.

SPECIAL DONATION FUND BUDGET SUMMARY

REVENUES:

Use of Money and Property	\$7,540,257
Contributions from Others/Donations	\$7,540,257
SUBTOTAL REVENUE	\$7,540,257

<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$7,540,257

EXPENDITURES:

Non-Departmental	\$7,540,257
Intrafund Transfers - Appropriations to administratively moved to the receiving department when donations are received and deposited.	\$7,540,257
SUBTOTAL EXPENDITURES	\$7,540,257

<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
TOTAL EXPENDITURES	\$7,540,257

VII. ALLIANCE AIRPORT FACILITY MAINTENANCE FUND

The Alliance Airport Facility Maintenance Fund is used to manage funds associated with the agreement between the City of Fort Worth and Hillwood regarding property previously owned by American Airlines at the Alliance Airport. The Alliance Airport Facility Maintenance Fund shall be provided with such revenue as may be secured from property lease revenues and other sources as shown by other previously passed ordinances, and such money shall be used to meet requirements of the Alliance Airport Facility Maintenance Fund, as provided in the budget of the City Manager, which includes a total Alliance Airport Facility Maintenance Fund appropriation of \$12,154,944.

ALLIANCE AIRPORT FACILITY MAINTENANCE FUND BUDGET SUMMARY*

REVENUES:

Use of Money & Property	\$12,154,944
Property Tax	\$12,154,944
Other Revenue	\$0
Interest Earnings	\$0
SUBTOTAL REVENUE	\$12,154,944

USE OF NET POSITION \$0

TOTAL REVENUE **\$12,154,944**

EXPENSES:

Alliance Airport Facility Maintenance Fund Appropriations	\$12,154,944
SUBTOTAL EXPENSES	\$12,154,944

CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$12,154,944**

*This fund will be reported as part of the General Fund in the Comprehensive Annual Financial Report.

VIII. FORT WORTH PUBLIC IMPROVEMENT DISTRICT FUNDS

The Fort Worth Public Improvement District Funds are used to manage funds from special assessments in each of the City's eight Public Improvement Districts (the PIDs) in accordance with the Public Improvement District Assessment Act, Ch. 372 Texas Local Government Code. Appropriations for the Fort Worth Public Improvement District Funds have been provided via separate ordinances adopted in accordance with state law and such ordinances are ratified and incorporated herein in accordance with Section 3 of this ordinance.

IX. CULTURE AND TOURISM 2% CITY HOT (HOTEL OCCUPANCY TAX) FUND

The Culture and Tourism 2% City HOT Fund is used to manage funds generated from a portion of the City's Hotel Occupancy Tax (two out of nine percent). The Culture and Tourism 2% City HOT Fund shall be provided with such revenue as may be secured from the Hotel Occupancy Tax and other sources as shown by other previously passed ordinances, and such money shall be used in accordance with state law restrictions to meet the requirements of the Culture and Tourism 2% City HOT Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Culture and Tourism 2% City HOT Fund appropriation of \$5,892,126.

CULTURE AND TOURISM 2% CITY HOT FUND BUDGET SUMMARY

REVENUES:

Taxes	\$5,892,126
Hotel/Motel Tax -Convention Center	\$5,892,126
SUBTOTAL REVENUE	\$5,892,126

<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$5,892,126

EXPENDITURES:

Transfers and Others	\$5,892,126
Debt Transfer Out - Principal - Convention Center & WRMC	\$3,725,000
Debt Transfer Out - Interest - Convention Center & WRMC	\$2,167,126
SUBTOTAL EXPENDITURES	\$5,892,126

<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
TOTAL EXPENDITURES	\$5,892,126

X. CULTURE AND TOURISM DFW REVENUE SHARE FUND

The Culture and Tourism DFW Revenue Share Fund is used to manage funds generated from the City’s portion of incremental tax and other revenues within the geographical boundaries of the Dallas/Fort Worth International Airport. The Culture and Tourism DFW Revenue Share Fund shall be provided with such revenue as may be secured from taxes and other sources as shown by other previously passed ordinances, revenue sharing agreements, and state law, and such money shall be used to meet the requirements of the Culture and Tourism DFW Revenue Share Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Culture and Tourism DFW Revenue Share Fund appropriation of \$5,500,000.

CULTURE AND TOURISM DFW REVENUE SHARE FUND BUDGET SUMMARY

REVENUES:

Other Revenue	\$5,500,000
DFW Revenue Sharing	\$5,500,000
SUBTOTAL REVENUE	\$5,500,000

<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$5,500,000

EXPENDITURES:

Transfers and Others	\$5,500,000
Capital Transfer - Pay as You Go Capital	\$4,862,708
Debt Service for Principal - Convention Center & WRMC	\$ 253,435
Debt Service for Interest - Convention Center & WRMC	\$ 383,857
SUBTOTAL EXPENDITURES	\$5,500,000

<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
TOTAL EXPENDITURES	\$5,500,000

XI. SPECIAL PURPOSE FUND

The Special Purpose Fund is used to manage funds associated with various City programs and projects. The Special Purpose Fund shall be provided with such revenue as may be secured from charges for service, investment income, taxes, or other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the specified program for the recipient departments in the budget of the City Manager, which includes a total Special Purpose Fund estimated appropriation of \$5,365,922, including a \$900,000 contribution to fund balance in the Cable Office Project, a \$227,826 contribution to fund balance in the Municipal Court Case Management System Project, a \$174,681 use of fund balance in the Municipal Court Security Project, and a \$33,284 contribution to fund balance in the Municipal Court Juvenile Case Manager Project.

SPECIAL PURPOSE FUND BUDGET SUMMARY

REVENUES:

Taxes		\$1,200,000
	Public, Educational, and Governmental (PEG) Programming	\$1,200,000
Intergovernmental Revenue		\$148,089
	Texas Comptroller	\$148,089
Charges for Services		\$2,041,495
	Contract Instructor	\$454,819
	Court Security Fee	\$249,598
	Court Technology Fee	\$331,642
	Juvenile Case Manager Fee	\$200,280
	Nature Center Entry Fee	\$71,316
	Registration	\$733,841
Use of Money and Property		\$1,717,084
	Contribution from Others	\$1,680,467
	Interest Earnings	\$36,617
Other Revenue		\$1,608
	SUBTOTAL REVENUE	\$5,108,276
Operating Transfers and Other Sources		\$82,965
	Transfer from General Fund (CFW match)	\$82,965
	SUBTOTAL OPERATING TRANSFERS	\$82,965
<u>USE OF FUND BALANCE</u>		<u>\$174,681</u>
	TOTAL REVENUE	\$5,365,922

EXPENSES:

Special Purpose Fund Appropriations		\$4,197,812
Transfers and Others		\$7,000
	Operating Transfer Out to the General Fund for the summer swim classes	\$7,000
	SUBTOTAL OPERATING TRANSFERS	\$4,204,812
<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$1,161,110</u>
	TOTAL EXPENSES	\$5,365,922

XII. ENVIRONMENTAL PROTECTION FUND

The Environmental Protection Fund is used to manage funds associated with offsetting the costs of complying with state and federally mandated environmental regulations throughout the City. The Environmental Protection Fund shall be provided with such revenue as may be secured from the City's environmental fee and other such sources as may become available from environmental projects or as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Environmental Protection Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Environmental Protection Fund appropriation of \$4,821,164.

ENVIRONMENTAL PROTECTION FUND BUDGET SUMMARY

REVENUES:

Charges for Services	\$4,363,615
Environmental Fee	\$3,645,015
Environmental Collection Center Disposal Fee	\$718,000
Power Washer Fee	\$600
Use of Money & Property	\$71,500
Interest Earnings	\$71,500
Other Revenue	\$13,000
Miscellaneous Revenues	\$13,000
SUBTOTAL REVENUE	\$4,448,115

Operating Transfers and Other Sources	
Transfer from the Solid Waste Fund for the Environmental Collection Center	\$373,049
SUBTOTAL OPERATING TRANSFERS	\$373,049

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$4,821,164**

EXPENDITURES:

Environmental Protection Fund Appropriations	\$3,682,274
Transfers and Others	\$1,138,890
Transfer - Operating for billing services and community outreach	\$447,690
Transfer - Capital	\$675,200
Bad Debt Expenses	\$16,000
SUBTOTAL EXPENSES	\$4,821,164

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENSES **\$4,821,164**

XIII. MUNICIPAL GOLF FUND

The Municipal Golf Fund is used to manage funds associated with maintenance and operation of the City of Fort Worth's four municipal golf courses. The Municipal Golf Fund shall be provided with such revenue as may be secured from the operation of the Pecan Valley, Rockwood, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Municipal Golf Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Municipal Golf Fund appropriation of \$4,470,482, including a \$850,000 subsidy from the General Fund.

MUNICIPAL GOLF FUND BUDGET SUMMARY

FY2016

REVENUES:

Charges for Services	\$3,609,982
Taxable Revenue includes all carts, electric cart rentals pull cart rentals, rent clubs, resale merchandise and driving range.	\$1,740,365
Non-Taxable Revenue includes all rounds, cart trail, gift certificate sold, junior/senior golf pass, pavilion rental.	\$1,869,617
Other Revenue	\$10,500
Coca-Cola Contract	\$10,500
SUBTOTAL REVENUE	\$3,620,482
Operating Transfers and Other Sources	
Transfer from General Fund for the annual subsidy	\$850,000
SUBTOTAL OPERATING TRANSFERS	\$850,000
<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$4,470,482

EXPENDITURES:

Municipal Golf Fund Appropriations	\$4,402,855
Transfers and Others	\$67,627
Capital Transfer for the Intra Fund equipment loan for mowing equipment*	\$67,627
SUBTOTAL EXPENDITURES	\$4,470,482
<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
TOTAL EXPENDITURES	\$4,470,482

*Equipment Loan: October 2011 - September 2016 for various mowing equipment to maintain the city's golf courses.

XIV. JUSTICE ASSET FORFEITURE FUND

The Justice Asset Forfeiture Fund is used to manage accrued fund balance from awarded assets associated with the City of Fort Worth Police Department assisting federal law enforcement agencies. In accordance with applicable restrictions, appropriations are limited to actual accrued fund balance, and no anticipated revenues may be budgeted or appropriated. The Justice Asset Forfeiture Fund shall be provided with accrued fund balance, and such money shall be used in accordance with applicable legal restrictions to meet the requirements of the Justice Asset Forfeiture Fund, as provided in the budget of the City Manager, which includes a total Justice Asset Forfeiture Fund appropriation of \$560,149, consisting entirely of the use of fund balance.

JUSTICE ASSET FORFEITURE FUND BUDGET SUMMARY

REVENUES:

Intergovernmental Revenue	\$0	
Federal Awarded Assets*		\$0
SUBTOTAL REVENUE		\$0

USE OF FUND BALANCE \$560,149

TOTAL REVENUE **\$560,149**

EXPENDITURES:

Justice Asset Forfeiture Fund Appropriations	\$75,000	
Transfers and Others	\$485,149	
Transfer - Capital Fund		\$427,783
Grant Match		\$57,366
SUBTOTAL EXPENDITURES		\$560,149

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$560,149**

* Funds that have not been received are not allowed to be budgeted in Asset Forfeiture Funds.

XV. COMMUNITY TREE PLANTING PROGRAM FUND

The Community Tree Planting Program Fund is used to manage funds associated with the annual planting of trees on public property in partnership with neighborhood associations, schools, businesses and organizations. The Community Tree Planting Program Fund shall be provided with such revenue as may be secured from tree removal fees and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Community Tree Planting Program Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Community Tree Planting Program Fund appropriation of \$429,112.

COMMUNITY TREE PLANTING PROGRAM FUND

REVENUES:

Charges for Service	\$429,112
Urban Forestry Fee	\$429,112
SUBTOTAL REVENUE	\$429,112

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$429,112**

EXPENDITURES:

Community Tree Planting Program Appropriations	\$429,112
SUBTOTAL EXPENDITURES	\$429,112

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$429,112**

XVI. TREASURY ASSET FORFEITURE FUND

The Treasury Asset Forfeiture Fund is used to manage accrued fund balance from awarded assets associated with certain law enforcement activities in which the City of Fort Worth Police Department has assisted the U.S. Treasury Department. In accordance with applicable restrictions, appropriations are limited to actual accrued fund balance, and no anticipated revenues may be budgeted or appropriated. The Treasury Asset Forfeiture Fund shall be provided with accrued fund balance, and such money shall be used in accordance with legal restrictions to meet the requirements of the Treasury Asset Forfeiture Fund, as provided in the budget of the City Manager, which includes a total Treasury Asset Forfeiture Fund appropriation of \$343,000, consisting entirely of the use of fund balance.

TREASURY ASSET FORFEITURE FUND BUDGET SUMMARY

REVENUES:

Intergovernmental Revenue	\$0	
Federal Awarded Assets*		\$0
SUBTOTAL REVENUE		\$0

<u>USE OF FUND BALANCE</u>		<u>\$343,000</u>
TOTAL REVENUE		\$343,000

EXPENDITURES:

Treasury Asset Forfeiture Fund Appropriations	\$0	
Transfers and Others	\$343,000	
Transfer - Capital Fund		\$343,000
SUBTOTAL EXPENDITURES		\$343,000

<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
TOTAL EXPENDITURES		\$343,000

* Funds that have not been received are not allowed to be budgeted in Asset Forfeiture Funds.

XVII. LIBRARY AUTOMATION SYSTEM SHARING SPECIAL REVENUE FUND

The Library Automation System Sharing Special Revenue Fund is used to manage funds associated with facilitating shared library technology services among Fort Worth and other area cities. The Library Automation System Sharing Special Revenue Fund shall be provided with such revenue as may be secured from grants and state awards, participating cities' contributions, and other sources as shown by other previously passed ordinances, and such money shall be used to meet requirements of the Library Automation System Sharing Special Revenue Fund, as provided in the budget of the City Manager, which includes a total Library Automation System Sharing Special Revenue Fund appropriation of \$315,000, including a \$240,629 use of fund balance.

LIBRARY AUTOMATION SYSTEMS SHARING FUND BUDGET SUMMARY

REVENUES:

Charges for Service	\$74,371	
Library Automation System		\$74,371
SUBTOTAL REVENUE		\$74,371

USE OF FUND BALANCE \$240,629

TOTAL REVENUE **\$315,000**

EXPENDITURES:

Library Automation Systems Sharing Appropriations	\$315,000
SUBTOTAL EXPENDITURES	\$315,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$315,000**

XVIII. STATE ASSET FORFEITURE FUND

The State Asset Forfeiture Fund is used to manage accrued fund balance from awarded assets associated with certain law enforcement activities in which the City of Fort Worth Police Department has assisted state law enforcement agencies. In accordance with applicable restrictions, appropriations are limited to actual accrued fund balance, and no anticipated revenues may be budgeted or appropriated. The State Asset Forfeiture Fund shall be provided with accrued fund balance, and such money shall be used in accordance with legal restrictions to meet the requirements of the State Asset Forfeiture Fund, as provided in the budget of the City Manager, which includes a total State Asset Forfeiture Fund appropriation of \$221,500, consisting entirely of the use of fund balance.

STATE ASSET FORFEITURE FUND BUDGET SUMMARY

REVENUES:

Intergovernmental Revenue	\$0	
State Awarded Assets*		\$0
SUBTOTAL REVENUE		\$0

<u>USE OF FUND BALANCE</u>		<u>\$221,500</u>
TOTAL REVENUE		\$221,500

EXPENDITURES:

State Asset Forfeiture Fund Appropriations	\$0	
Transfers and Others	\$221,500	
Transfer - Capital Fund		\$221,500
SUBTOTAL EXPENDITURES		\$221,500

<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
TOTAL EXPENDITURES		\$221,500

* Funds that have not been received are not allowed to be budgeted in Asset Forfeiture Funds.

XIX. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund is used to manage funds generated from the surface lease of City-owned property around the lake and from transfers of mineral revenue and other monies in accordance with City policy, with such funds to be used for maintenance of park grounds and the purchase of improvements on leased properties in the event the properties are not purchased by the lessees. The Lake Worth Trust Fund shall be provided with such revenue as may be secured from leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and such money shall be used to meet requirements of the Lake Worth Trust Fund as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$186,000.

LAKE WORTH TRUST FUND BUDGET SUMMARY

REVENUES:

Charges for Service	\$35,000	
Boat Fees for sale of boat stickers		\$35,000
Use of Money & Property	\$151,000	
Lease Revenue from Lake Worth leaseholders		\$151,000
SUBTOTAL REVENUE	\$186,000	

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$186,000**

EXPENDITURES:

Lake Worth Trust Fund Appropriations	\$21,000	
Transfers and Others	\$165,000	
Operating Transfer Out to offset cost to Municipal Court to fund three Deputy Marshals for security		\$165,000
SUBTOTAL EXPENDITURES	\$186,000	

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$186,000**

GENERAL DEBT SERVICE FUND

General debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

XX. GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest and is used to manage funds paid on loans and public securities of the City, as a borrower or issuer, for principal and interest costs associated with the City's tax-supported debt obligations. The General Debt Service Fund shall be provided with such revenue as may be secured from tax revenues and other sources as shown by other previously passed ordinances, and such money shall be used for the purpose of paying interest and principal and creating a sinking fund for all outstanding general indebtedness to meet the requirements of the General Debt Service Fund, as provided in the budget of the City Manager, which includes a total General Debt Service Fund appropriation of \$90,194,861, including a \$6,575,659 contribution to fund balance.

GENERAL DEBT SERVICE FUND BUDGET SUMMARY

REVENUES:

Taxes	\$85,048,905
Property Tax	\$84,548,905
Delinquent Property Tax	\$500,000
Use of Money & Property	\$2,100,000
Interest Earnings	\$2,100,000

SUBTOTAL REVENUE **\$87,148,905**

Operating Transfers and Other Sources	\$3,045,956
Transfers from CCPD (police) for the radio system	\$3,045,956

SUBTOTAL OPERATING TRANSFERS **\$3,045,956**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$90,194,861**

EXPENSES:

Debt Service	\$83,619,202
Principal	\$56,930,350
Interest	\$26,580,852
Other Expenses	\$108,000

SUBTOTAL EXPENSES **\$83,619,202**

CONTRIBUTION TO FUND BALANCE \$6,575,659

TOTAL EXPENSES **\$90,194,861**

XXI. CULTURE AND TOURISM DEBT SERVICE FUND

The Culture and Tourism Debt Service Fund is used to account for the accumulation of resources for, and the payment of, long-term debt principal and interest and is used to manage funds paid on loans and public securities of the City, as a borrower or issuer, for principal and interest costs associated with the City’s tax-supported debt obligations. The Culture and Tourism Debt Service Fund shall be provided with such revenue as may be secured from tax revenues, other sources as shown by other previously passed ordinances, and primarily from transfers by the Culture and Tourism operating funds. Such money shall be used for the purpose of paying interest and principal and creating a sinking fund for all outstanding indebtedness to meet the requirements of the Culture and Tourism Debt Service Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Debt Service Fund appropriation of \$8,190,983, including a \$138,300 contribution to fund balance.

CULTURE AND TOURISM DEBT SERVICE FUND BUDGET SUMMARY

REVENUES:

Use of Money and Property	\$140,000
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SUBTOTAL REVENUE	\$140,000
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Operating Transfers and Other Sources	\$8,050,983
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Transfer from Culture and Tourism operating funds	\$6,872,789
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Transfer from Culture and Tourism Capital Project Fund	<u>\$1,178,194</u>
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SUBTOTAL OPERATING TRANSFERS	\$8,050,983
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<u>USE OF FUND BALANCE</u>	<u>\$0</u>
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TOTAL REVENUE	\$8,190,983
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EXPENSES:

Debt Service	\$8,052,983
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Principal	\$5,500,000
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Interest	\$2,550,983
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Other Expenses	\$1,700
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SUBTOTAL EXPENSES	\$8,052,983
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<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$138,300</u>
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TOTAL EXPENSES	\$8,190,983
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XXII. GOLF DEBT SERVICE FUND

The Golf Debt Service Fund is used to account for the accumulation of resources for, and the payment of, long-term debt principal and interest and is used to manage funds paid on loans and public securities of the City, as a borrower or issuer, for principal and interest costs associated with the City’s tax-supported debt obligations. The Golf Debt Service Fund shall be provided with such revenue as may be secured from tax revenues, other sources as shown by other previously passed ordinances and primarily from transfers by the Municipal Golf operating fund. Such money shall be used for the purpose of paying interest and principal and creating a sinking fund for all outstanding indebtedness to meet the requirements of the Golf Debt Service Fund, as provided in the budget of the City Manager, which includes a total Golf Debt Service Fund appropriation of \$329,450, including a \$94,300 contribution to fund balance.

GOLF DEBT SERVICE FUND BUDGET SUMMARY

REVENUES:

Use of Money and Property	\$95,000	
SUBTOTAL REVENUE	\$95,000	
Operating Transfers and Other Sources	\$234,450	
Transfers from Golf Gas Lease Capital Project Fund		\$234,450
SUBTOTAL OPERATING TRANSFERS		\$234,450
<u>USE OF FUND BALANCE</u>		<u>\$0</u>
TOTAL REVENUE		\$329,450

EXPENSES:

Debt Service	\$235,150	
Principal		\$160,000
Interest		\$74,450
Other Expenses		\$700
SUBTOTAL EXPENSES		\$235,150

CONTRIBUTION TO FUND BALANCE \$94,300

TOTAL EXPENSES **\$329,450**

PROPRIETARY FUNDS

Proprietary Funds are used to account for the City's organizations and activities that are similar to businesses found in the private sector. These funds are intended to be self-supporting with services being financed through user charges or on a cost reimbursement basis. Appropriations in proprietary funds are presented below in alphabetical order.

ENTERPRISE FUNDS

Enterprise funds are proprietary funds that are used for services provided to external customers on an exchange-based, user charge basis, in which customers receive a benefit equivalent to the amount being paid and which is similar to the operation of a commercial enterprise.

XXIII. MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund is used to manage funds associated with the maintenance, management, operations, development, and promotion of Alliance, Meacham International, and Spinks Airports. The Municipal Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Municipal Airports Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Municipal Airports Fund appropriation of \$5,157,422, including a \$80,000 contribution to net position.

MUNICIPAL AIRPORTS FUND BUDGET SUMMARY

REVENUES:

License & Permits	\$18,120
Aviation Permits	\$18,120
Charges for Services	\$2,001,575
Fuel Flowage Fee	\$1,058,575
Aircraft Landing Fee	\$892,000
Aircraft Parking	\$51,000
Use of Money & Property	\$3,042,727
Land Lease	\$1,646,774
Hangar Lease Revenue	\$1,062,505
Other Leases	\$226,451
Terminal Office Lease	\$106,997
Other Revenue	\$40,000
Miscellaneous Revenues	\$40,000
SUBTOTAL REVENUE	\$5,102,422

Operating Transfers and Other Sources	
Transfer from General Fund for Fire Station Lease	\$55,000
SUBTOTAL OPERATING TRANSFERS	\$55,000

USE OF NET POSITION \$0

TOTAL REVENUE **\$5,157,422**

EXPENSES:

Municipal Airport Fund Appropriations	\$4,788,922
Transfers and Others	\$288,500
Transfer - Operating to the General Fund for fire services	\$55,000
Transfer - Capital	\$233,500
SUBTOTAL EXPENSES	\$5,077,422

CONTRIBUTION TO NET POSITION \$80,000

TOTAL EXPENSES **\$5,157,422**

XXIV. MUNICIPAL PARKING FUND

The Municipal Parking Fund is used to manage funds associated with the City's parking operations, which include metered parking spaces, parking garages, surface lots, parking-garage office space, valet parking permits, designated mobility-impaired street parking, and shared departmental responsibility for parking enforcement. The Municipal Parking Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Municipal Parking Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Municipal Parking Fund appropriation of \$7,201,640.

MUNICIPAL PARKING FUND BUDGET SUMMARY

REVENUES:

License & Permits	\$12,413
Private Street Use Permit	\$7,413
Parking Meter Permit	\$5,000
Charges for Services	\$7,089,189
Parking Garages	\$4,904,194
Parking Meters	\$2,046,628
Parking Surface Lot	\$81,457
Parking Hang Tag	\$49,150
Mobility Impaired Non-city	\$7,760
Use of Money & Property	\$99,168
Office Lease	\$96,668
Interest Earnings	\$2,500
Other Revenue	\$870
Other Revenue	\$870
SUBTOTAL REVENUE	\$7,201,640

USE OF NET POSITION

\$0

TOTAL REVENUE**\$7,201,640****EXPENSES:**

Municipal Parking Fund Appropriations	\$3,021,258
Debt Service Payments	\$4,180,382
Debt Service for Principal	\$1,640,000
Debt Service for Interest	\$2,418,615
Debt Service for Energy Savings Program	\$ 121,767
SUBTOTAL EXPENSES	\$7,201,640

CONTRIBUTION TO NET POSITION

\$0

TOTAL EXPENSES**\$7,201,640**

XXV. SOLID WASTE FUND

The Solid Waste Fund is used to manage funds associated with the solid waste and recyclable material collection and disposal services provided to Fort Worth residents. The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Solid Waste Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$58,450,241.

SOLID WASTE FUND BUDGET SUMMARY

REVENUES:

Licenses & Permits	\$17,750
Waste Vehicle Permits	\$17,750
Charges for Service	\$49,203,336
Residential Billing Revenue	\$46,231,687
Commercial Waste Revenue	\$522,774
Container Hauling Fee	\$2,448,875
Use of Money and Property	\$4,367,184
Landfill Lease Revenue	\$3,992,184
Interest Earnings	\$375,000
Other Revenue	\$4,861,971
Recycling Waste	\$3,054,676
Contractually Required Payments for Solid Waste Program	\$904,064
Misc. Charges incl. Year End Amortization of Landfill Rent	\$603,629
Yard Cart Sales	\$123,375
Bad Debts Recovered	\$85,000
Non-Compliant Brush/Bulk	\$68,453
Compliant Brush/Bulk	\$22,774

SUBTOTAL REVENUE **\$58,450,241**

USE OF NET POSITION \$0

TOTAL REVENUE **\$58,450,241**

EXPENSES:

Solid Waste Appropriations	\$51,456,840
Debt Service Payments	\$578,041
Debt Service for Principal - Road to Landfill	\$479,650
Debt Service for Interest - Road to Landfill	\$98,391
Transfers and Others	\$6,415,360
Operating Transfer to General Fund for Grants of Privilege	\$2,448,875
Operating Transfer to Field Ops for SW Related Activities	\$1,424,940
Operating Transfer to Water for Monthly Billing Costs	\$1,109,069
Operating Transfer Consumer Health for SW Related Activities	\$245,938
Operating Transfer to Env. Mgmt. for use of Collection Center	\$373,049
Operating Transfer for General Fund for Public Education	\$175,000
Operating Transfer for Vehicles From Funded Improvements	\$48,500
Capital Transfer Out	\$99,078
Payment in Lieu of Taxes	\$140,911
Bad Debt Expense	\$350,000

SUBTOTAL EXPENSES **\$58,450,241**

CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$58,450,241**

XXVI. STORMWATER UTILITY FUND

The Stormwater Utility Fund is used to manage funds generated from the storm water utility fee, which funds projects to protect people and property from harmful stormwater runoff. The Stormwater Utility Fund shall be provided with such revenue as may be secured from the provision of Stormwater services, and such money shall be used to meet the requirements of the Stormwater Utility Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total Stormwater Utility Fund appropriation of \$37,085,478.

STORMWATER UTILITY FUND BUDGET SUMMARY

REVENUES:

Charges for Service	\$36,870,478
Utility Fee for commercial (non-residential) customers - 59%	\$21,753,582
Utility Fee for residential (single family) customers - 41%	\$15,116,896
Use of Money & Property	\$192,000
Interest Earnings	\$192,000
Other Revenue	\$3,000
Miscellaneous Revenue	\$3,000
SUBTOTAL REVENUE	\$37,065,478
OPERATING TRANSFERS AND OTHER SOURCES	
Sale of Capital Asset	\$20,000
SUBTOTAL OPERATING TRANSFERS AND OTHER SOURCES	\$20,000
<u>USE OF NET POSITION</u>	<u>\$0</u>
TOTAL REVENUE	\$37,085,478

EXPENSES:

Stormwater Utility Fund Appropriations	\$13,838,581
Debt Service	\$10,150,587
Debt Service - Principal for Aviation loan	\$761,925
Debt Service - Interest for Aviation loan	\$33,733
Debt Service - Principal for Energy Savings Program	\$2,810
Debt Service - Interest for Energy Savings Program	\$1,101
Debt Service - Interest for Drainage Utility	\$5,221,018
Debt Service - Principal for Drainage Utility	\$4,130,000
Transfers and Others	\$10,767,417
Capital Transfer	\$8,512,066
Other Operating Transfers:	\$944,316
Customer and billing cost of service allocation from Water	\$931,816
Transfer to General Fund for Neighborhood Educators.	\$12,500
Transfer for Payment in Lieu of Taxes	\$1,101,035
Bad Debt Expenses for billed receivables reclassified as write-off	\$210,000
SUBTOTAL EXPENSES	\$34,756,585
<u>CONTRIBUTION TO NET POSITION</u>	<u>\$2,328,893</u>
TOTAL EXPENSES	\$37,085,478

XXVII. WATER AND SEWER FUND

The Water and Sewer Fund is used to manage funds generated from revenues generated by the water and wastewater services provided to retail (including residential, commercial, industrial, irrigation, super user and gas well drillers) and wholesale customers. The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Water and Sewer Fund, including payment of principal and interest on outstanding debt obligations, as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$425,583,755, including a \$6,080,544 contribution to net position.

WATER AND SEWER FUND BUDGET SUMMARY

REVENUES:

License & Permits	\$697,000
Grease Trap Discharge Permit	\$250,000
Cross Connect and Liquid Waste Permit	\$447,000
Charges for Services	\$404,207,605
Water Service	\$178,470,260
Sewer Service	\$140,247,712
Water Contracts	\$56,390,360
Sewer Contracts	\$25,000,000
Water Line Extensions	\$1,401,283
Sewer Line Extensions	\$600,000
Water Taps	\$583,729
Sewer Taps	\$415,000
Wholesale Reclaimed Water	\$480,000
Industrial Waste Monitoring	\$350,000
Resale of Treated Wastewater	\$120,000
Water Lab Fees	\$99,261
Other Miscellaneous Fees	\$50,000
Use of Money & Property	\$276,768
Interest Earnings	\$276,768
Other Revenue	\$11,701,253
Miscellaneous Service Fees (activation and reactivation fee, and locked meter)	\$11,701,253
SUBTOTAL REVENUE	\$416,882,626
OPERATING TRANSFERS AND OTHER SOURCES	
Transfer from Water Impact Fees	\$3,623,005
Transfer from Sewer Impact Fees	\$2,639,672
Transfer from the Solid Waste Fund	\$1,109,070
Transfer from the Stormwater Utility Fund	\$913,192
Transfer from the Environmental Protection Fund	\$372,690
Sale of surplus equipment	\$43,500
SUBTOTAL OPERATING TRANSFERS AND OTHER SOURCES	\$8,701,129
<u>USE OF NET POSITION</u>	<u>\$0</u>
TOTAL REVENUE	\$425,583,755

WATER AND SEWER FUND BUDGET SUMMARY

EXPENSES:

Water and Sewer Fund Appropriations		\$261,703,247
Debt Service Payments		\$90,758,830
Debt Service for Principal - Revenue Bonds		\$61,380,000
Debt Service for Interest - Revenue Bonds		\$29,374,830
Debt Service Payment for Energy Savings Performance Contract		\$ 14,000
TRANSFERS AND OTHERS USES		\$67,031,134
Intrafund Transfer for Cash Funded Capital Projects & Public Art		\$52,368,399
Transfer for Payment in Lieu of Taxes		\$6,156,289
Capital Transfer - Vehicle and Equipment Replacement		\$4,601,290
Energy Savings Municipal Lease		\$1,741,660
Bad Debt Expenses for billed receivables reclassified as write-off		\$1,520,648
Handling Charges for debt issuance and direct purchase note program		\$462,000
Other Operating Transfers:		\$180,848
Transfer to Parks - Conservation Garden	\$43,288	
Transfer to CMO - Community Outreach	\$12,560	
Wholesale Wastewater Contract	\$125,000	
SUBTOTAL EXPENSES		\$419,503,211
<u>CONTRIBUTION TO NET POSITION</u>		<u>\$6,080,544</u>
TOTAL EXPENSES		\$425,583,755

INTERNAL SERVICE FUNDS

Internal service funds are proprietary funds used for operations provided to internal customers (other City funds or departments) on a cost-reimbursement basis, in which customer departments and funds pay on a pro-rata, per-employee basis for operating costs of the department or fund that is providing services.

XXVIII. CAPITAL PROJECTS SERVICES FUND

The Capital Projects Services Fund is used to manage funds generated from the internal service fee paid by General Fund departments and other funds for services associated with implementation of capital projects. The Capital Projects Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Capital Projects Services, as provided in the budget of the City Manager, which includes a total Capital Projects Services Fund appropriation of \$8,705,232.

CAPITAL PROJECT SERVICES FUND BUDGET SUMMARY

REVENUES:

Charges for Services	\$8,539,484
Contract Street Maintenance	\$709,252
Easements and Vacations	\$20,000
TPW CFA	\$3,829,420
Water Capital	\$1,680,321
Sewer Capital	\$1,213,076
General Fund	\$746,791
Airport Capital	\$140,624
Water/Sewer	\$200,000
Use of Money & Property	\$25,000
Interest Earnings	\$25,000
Other Revenue	\$139,248
Miscellaneous Revenue	\$139,248

SUBTOTAL REVENUE **\$8,703,732**

Operating Transfers and Other Sources	
Salvage Sales	\$1,500

SUBTOTAL OPERATING TRANSFERS **\$1,500**

USE OF NET POSITION \$0

TOTAL REVENUE **\$8,705,232**

EXPENSES:

Capital Project Services Fund Appropriations	\$8,702,127
Debt Service	\$3,105
Debt Service for Principal - Energy Savings Program	\$2,232
Debt Service for Interest - Energy Savings Program	\$873

SUBTOTAL EXPENSES **\$8,705,232**

CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$8,705,232**

XXIX. EQUIPMENT SERVICES FUND

The Equipment Services Fund is used to manage funds generated from the internal service fee paid by General Fund departments and other funds for services and costs associated with maintenance of the City's fleet of motor vehicles. The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of vehicle maintenance and other operations at the City's service centers, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in the budget of the City Manager, which includes a total Equipment Services Fund appropriation of \$28,014,081, including a \$1,291,209 contribution to net position.

EQUIPMENT SERVICES FUND BUDGET SUMMARY

REVENUES:

Intergovernmental Revenue	\$15,000
Environmental Protection Agency	\$15,000
Charges for Services	\$27,870,579
Equipment/Maintenance Labor Costs	\$9,478,500
Motor Vehicle Repair & Maintenance Supplies	\$5,585,380
Outside Repair & Maintenance Costs	\$2,757,553
Fuel Sales	\$7,764,555
ESD Administrative Charge	\$2,089,620
Lubricant & Propane Sales	\$133,921
Car Washes	\$52,050
Others	\$9,000
Other Revenue	\$18,500
Miscellaneous Revenues	\$18,500

SUBTOTAL REVENUE **\$27,904,079**

Operating Transfers and Other Sources	
Transfer from Grants Capital Projects for alternative-fueled vehicles	\$100,000
Salvage Sales	\$10,000

SUBTOTAL OPERATING TRANSFERS **\$110,000**

USE OF NET POSITION \$0

TOTAL REVENUE **\$28,014,081**

EXPENSES:

Equipment Services Fund Appropriations	\$26,572,872
Transfers and Others	\$150,000
Transfer - Capital Fund	\$150,000

SUBTOTAL EXPENSES **\$26,722,872**

CONTRIBUTION TO NET POSITION \$1,291,209

TOTAL EXPENSES **\$28,014,081**

XXX. GROUP HEALTH AND LIFE INSURANCE FUND

The Group Health and Life Insurance Fund is used to manage funds generated from the internal service fee and health benefit expenses paid by General Fund departments, other funds, and participating individuals for services and costs associated with employee health benefit and life insurance coverage. With very limited exceptions, the City can make changes to its benefit offerings at any time; these changes could include discontinuing benefit programs or changing the rates at which the City contributes toward benefit costs. In general, employee benefits, except for previously accrued retirement benefits, are not guaranteed to continue, and City contributions to any benefit program are subject to sufficient funds being available and allocated in the annual budget process, which includes appropriations solely for benefits projected to be payable during the ensuing fiscal year in accordance with the pay-as-you-go funding plan for other post-employment benefit (OPEB) liabilities that was adopted in Resolution 4464-06-2015. The Group Health and Life Insurance Fund shall be provided with such revenue as may be secured from City transfers from each operating department/fund, from contributions from participating individuals, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Group Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Group Health and Life Insurance Fund appropriation of \$102,100,234.

GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY

REVENUES:

Use of Money & Property	\$357,366
Interest Earnings	\$357,366
Other Revenue	\$101,742,868
Contribution from Employees	\$19,075,830
Contribution Retiree	\$7,604,335
Contributions from General Fund	\$54,473,316
Contributions from Water and Sewer Fund	\$9,686,315
Contributions from Crime District	\$2,694,672
Contributions from Equipment Services	\$1,541,558
Contributions from ITS	\$1,404,669
Contributions from Solid Waste	\$1,110,665
Contributions from Culture Tourism	\$1,059,520
Contributions from Stormwater Utility Fund	\$886,447
Contributions from Capital Projects Service Fund	\$707,460
Contributions from Golf Fund	\$331,989
Contributions from Red Light	\$270,036
Contributions from Municipal Airport	\$245,899
Contributions from Environmental Management	\$199,560
Contributions from Risk Management	\$142,965
Contributions from Municipal Parking	\$81,876
Contributions from Group Health Insurance	\$56,316
Contributions from Workers' Compensation	\$45,096
Contributions from Library Automation Fund	\$13,440
Miscellaneous Revenue from pharmacy rebates	\$110,904
SUBTOTAL REVENUE	\$102,100,234

USE OF NET POSITION\$0**TOTAL REVENUE****\$102,100,234****EXPENSES:**

Group Health and Life Insurance Fund Appropriations	\$102,050,234
Transfers and Others	\$50,000
Capital Transfer for the study of the Employee Medical & Pharmacy Clinic/Wellness Center	\$50,000
SUBTOTAL EXPENSES	\$102,100,234

CONTRIBUTION TO NET POSITION\$0**TOTAL EXPENSES****\$102,100,234**

XXXI. INFORMATION TECHNOLOGY SYSTEMS FUND

The Information Technology Systems Fund is used to manage funds generated from the internal service fee paid by General Fund departments and other funds for services and costs associated with information technology services. The Information Technology Systems Fund shall be provided with such revenue as may be secured from transfers from City departments for the provision of information technology services and other sources as shown by other previously passed ordinances, and such money shall be used to meet the requirements of the Information Technology Systems Fund, as provided in the budget of the City Manager, which includes a total Information Technology Systems Fund appropriation of \$28,282,200.

INFORMATION SYSTEMS FUND BUDGET SUMMARY

REVENUES:

Charges for Services	\$27,582,117
Computing Services Fee	\$17,759,743
Telephone Service Fee	\$6,471,607
Radio Service Fee	\$1,396,040
Radio Tower & Other Subscribers	\$1,144,953
Computer Equipment Maintenance Fee	\$809,774
Use of Money & Property	\$83
Interest Earnings	\$83
SUBTOTAL REVENUE	\$27,582,200

Operating Transfers and Other Sources	
Transfer from ERP Capital Fund	\$700,000
SUBTOTAL OPERATING TRANSFERS	\$700,000

USE OF NET POSITION \$0

TOTAL REVENUE **\$28,282,200**

EXPENSES:

Information Technology Systems Fund Appropriations	\$27,408,200
Transfers and Others	\$874,000
Transfer - Capital	\$874,000
SUBTOTAL EXPENSES	\$28,282,200

CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$28,282,200**

XXXII. RISK FINANCING FUND

The Risk Financing Fund is used to manage funds generated from the internal service fee paid by General Fund departments and other funds for implementation of statutorily mandated workers' compensation benefits for City employees and services associated with both City and third-party injury and property claims and risk reduction and avoidance strategies related thereto. The Risk Financing Fund shall be provided with such revenue as may be secured from transfers from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Risk Financing Fund, as provided in the budget of the City Manager, which includes a total Risk Financing Fund appropriation of \$20,210,822, including a \$1,000,000 contribution to net position.

RISK FINANCING BUDGET SUMMARY

REVENUES:

Other Revenue	\$20,210,822
General Fund	\$13,885,660
Water/Sewer Fund	\$3,159,898
Culture & Tourism Fund	\$702,674
Municipal Airport Fund	\$144,727
Solid Waste Fund	\$116,787
Equipment Services Fund	\$305,647
Municipal Parking Fund	\$66,578
IT Fund	\$144,813
CCPD	\$22,583
Red Light Fund	\$33,849
Stormwater Fund	\$152,748
Capital Project Services Fund	\$87,424
Municipal Golf Fund	\$39,094
Environmental Mgmt. Fund	\$16,950
Subrogation Revenue	\$89,045
Contributions from Workers' Compensation*	\$33,512
Contributions from Group Health Insurance	\$4,494
Contributions from Risk Management*	\$2,857
Workers' Compensation Reimbursement for catastrophic claims and losses that may be incurred by City employees.	\$1,201,482
SUBTOTAL REVENUE	\$20,210,822
<u>USE OF NET POSITION</u>	<u>\$0</u>
TOTAL REVENUE	\$20,210,822

EXPENSES

Risk Management Appropriations	\$13,098,553
Workers' Compensation Appropriations	\$6,112,269
SUBTOTAL EXPENSES	\$19,210,822
<u>CONTRIBUTION TO NET POSITION</u>	<u>\$1,000,000</u>
TOTAL EXPENSES	\$20,210,822

*The fund is a combination of Workers' Compensation and Risk Management. The contribution for the Risk Financing Fund is based on previous year's workers' compensation claims for authorized positions that went out on workers' compensation.

XXXIII. CIVIL SERVICE SALARIES

Attached as Addendum A, and made a part of this ordinance by incorporation, are the salary schedules for Fort Worth Fire Department civil service classifications below the classification of Chief and Fort Worth Police Department civil service classifications below the classification of Deputy Chief for the fiscal year beginning October 1, 2015. These schedules set out the annual base pay for each listed civil service classification in the Fort Worth Fire Department and in the Fort Worth Police Department and provide for additional seniority pay as determined by each civil service employee's anniversary date. The seniority pay provided for in this ordinance is in addition to and not in lieu of the longevity pay provided for by Texas Local Government Code section 141.032.

SECTION 2.

That, in accordance with Chapter X of the Charter of the City of Fort Worth, Texas, by adoption of this ordinance, the City Council authorizes and delegates to the City's Chief Financial Officer authority to take all actions necessary to effect transfers of monies that are designated in the budget for transfer between and among departments and funds of the City during the upcoming fiscal year, provided, however, that the Chief Financial Officer shall be required to report such transfers to the City Council in a periodic financial report, which shall be submitted no less than quarterly throughout the fiscal year.

That appropriations in the Special Donations Fund in Section 1 of this ordinance specifically identify and allocate monies, such as grant funds and donations, that are anticipated to be received during the fiscal year. In accordance with Chapter X of the Charter of the City of Fort Worth, Texas, by adoption of this ordinance, the City Council authorizes and delegates to City's Chief Financial Officer authority, following the actual receipt or availability of such monies, to enact and make transfers and allocations of such monies in a cumulative amount not to exceed the total amount budgeted, with such transfers and appropriation to be made from the Non-Departmental Center of the Special Donations Fund to the receiving department's center within the Special Donations Fund, provided, however, that the Chief Financial Officer shall be required to report such transfers and allocations to the City Council in periodic financial reports, which shall be submitted no less than quarterly throughout the fiscal year.

That, as detailed in the City Manager's budget, appropriations in Section 1 of this ordinance specifically identify and allocate monies within the Non-Departmental Center of the General Fund for designated purposes, such as terminal leave payouts and departmental relocations that are anticipated to occur during the upcoming fiscal year. The City's Chief Financial Officer is hereby authorized and delegated authority, in connection with the occurrence

of an event within a designated purpose, to take all actions necessary to effect transfers and allocations of such monies in a cumulative amount not to exceed the total amount budgeted for the designated purpose, with such transfers and appropriation to be made from the Non-Departmental Center of the General Fund to the applicable fund of the department incurring the cost, provided, however, that the Chief Financial Officer shall be required to report such transfers and allocations to the City Council in periodic financial reports, which shall be submitted no less than quarterly throughout the fiscal year.

SECTION 3.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2015, and ending September 30, 2016, are hereby ratified and incorporated into the same.

SECTION 4.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is on file with the City Secretary, incorporated herein, and made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 5.

That no department, division, officer, or employee of the City may expend, obligate, or commit any funds in an amount that exceeds the lesser of: (i) appropriations authorized by the adopted budget, including any duly enacted amendments thereto, or (ii) actual available resources. Further, that no department, division, officer, or employee of the City may expend, obligate, or commit any monies, such as grant funds or donations, that are anticipated to be received or any

monies, such as asset forfeiture fund balance, that are anticipated to become available for expenditure unless and until such funds have been transferred and allocated in accordance with Section 2.

SECTION 6.

That, except as otherwise provided in this section, the legal level of control shall be at the department for each fund for which a budget is adopted herein, meaning that, notwithstanding appropriation or expense category details outlined in the budget documents incorporated herein under Section 4 of this ordinance, the Chief Financial Officer acting on behalf of the City Manager may, in consultation with a department head, approve reallocation of funds between and among categories of budgeted expenses within a department's budget without the approval of the City Council so long as such reallocation otherwise complies with all applicable laws and ordinances and does not result in a net increase to the department's overall appropriation. Notwithstanding the foregoing, the Chief Financial Officer is authorized: (i) to make transfers from the Non-Departmental Center of the General Fund to another department in accordance with Section 2 of this ordinance and (ii) to transfer revenues, appropriations, and associated authorized positions between departments within a single fund in order to reflect any organizational changes occurring during the fiscal year.

SECTION 7.

That on Tuesday, August 11, 2015, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 18th day of August, A.D. 2015, at 7:00 o'clock P.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to

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time and day to day until the public has been given a full opportunity to be heard.

SECTION 8.

That following the commencement of the public hearings for which provision has been made in the preceding section, this ordinance shall be published two times.

SECTION 9.

That this ordinance shall be first published in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City, after its initial reading.

SECTION 10.

That this ordinance shall not be presented for second reading and final passage until ten (10) full days have elapsed after its first publication, as provided by the Charter of said City.

SECTION 11.

That following the second reading and final passage, this ordinance shall again be published in the official newspaper of the City of Fort Worth along with a schedule of changes made by the City Council to the City Manager's originally proposed budget.

SECTION 12.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 13.

All rights and remedies of the City of Fort Worth, Texas, are expressly saved as to any and all violations of the provisions of the Code of the City of Fort Worth, or any other ordinances of the City, that have accrued at the time of the effective date of this ordinance; and, as to such accrued

disposition by the courts.

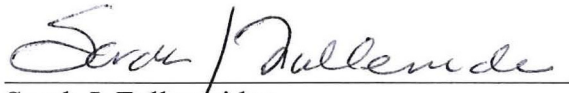
SECTION 14.

That all ordinances and appropriations for which provisions have previously been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 15.


That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:



Sarah J. Fullenwider
City Attorney

ATTEST:



Mary J. Kayser
City Secretary

Introduced on First Reading: August 18, 2015

Adopted: September 15, 2015

Effective: September 26, 2015

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ADDENDUM A - Fire Civil Service Classifications
(Effective beginning with the first pay period of FY2016)

CODE	TITLE / 40 HOUR SCHEDULE	SCH	Base	Base + 1	Base + 2	Base + 3	Base + 4	Base + 5	Base + 6	Base + 7	Base + 8	Base + 9	Base + 14
			Pay*	(1 st Year)	(2 nd Year)	(3 rd Year)	(4 th Year)	(5 th Year)	(6 th Year)	(7 th Year)	(8 th Year)	(9 th Year)	(14 th Year)
			STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
1032	FIRE FIGHTER	HR	24.42	25.63	26.91	28.26	30.56	32.08	32.08	32.08	32.08	33.02	33.95
		Annual	50,794	53,310	55,973	58,781	63,565	66,726	66,726	66,726	66,726	68,682	70,616
1031	FIRE ENGINEER	HR		32.47	34.09	35.12	35.12	35.12	35.12	35.12	35.12	36.14	37.16
		Annual		67,538	70,907	73,050	73,050	73,050	73,050	73,050	73,050	75,171	77,293
1030	FIRE LIEUTENANT	HR				36.71	38.54	38.54	38.54	38.54	38.54	39.66	40.78
		Annual				76,357	80,163	80,163	80,163	80,163	80,163	82,493	84,822
1029	FIRE CAPTAIN	HR					40.93	42.96	42.96	42.96	44.22	45.47	
		Annual					85,134	89,357	89,357	89,357	91,978	94,578	
1028	FIRE BATTALION CHIEF	HR								46.76	50.53	51.96	
		Annual								97,261	105,102	108,077	

CODE	TITLE / 56 HOUR SCHEDULE	SCH	Base	Base + 1	Base + 2	Base + 3	Base + 4	Base + 5	Base + 6	Base + 7	Base + 8	Base + 9	Base + 14
			Pay*	(1 st Year)	(2 nd Year)	(3 rd Year)	(4 th Year)	(5 th Year)	(6 th Year)	(7 th Year)	(8 th Year)	(9 th Year)	(14 th Year)
			STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11
1032	FIRE FIGHTER	HR	17.44	18.31	19.22	20.19	21.83	22.91	22.91	22.91	22.91	23.59	24.25
		Annual	50,794	53,310	55,973	58,781	63,565	66,726	66,726	66,726	66,726	68,682	70,616
1031	FIRE ENGINEER	HR		23.19	24.35	25.09	25.09	25.09	25.09	25.09	25.09	25.81	26.54
		Annual		67,538	70,907	73,050	73,050	73,050	73,050	73,050	73,050	75,171	77,293
1030	FIRE LIEUTENANT	HR				26.22	27.53	27.53	27.53	27.53	27.53	28.33	29.13
		Annual				76,357	80,163	80,163	80,163	80,163	80,163	82,493	84,822
1029	FIRE CAPTAIN	HR					29.24	30.69	30.69	30.69	31.59	32.48	
		Annual					85,134	89,357	89,357	89,357	91,978	94,578	
1028	FIRE BATTALION CHIEF	HR								33.40	36.09	37.11	
		Annual								97,261	105,102	108,077	

Notes:

Step 5 includes additional 3%

Step 10 includes additional 6%

Step 11 includes additional 9%

2.200% Effective first pay period of FY2016

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ADDENDUM A - Police Civil Service Classifications
 (Effective from the first pay period of FY2016 through pay period six of calendar year 2016)

Title	Base Pay Step 1	1st Year 2	2nd Year 3	3rd Year 4	4th Year 5	6th Year 6	8th Year 7	10th Year 8	12th Year 9	14th Year 10	16th Year 11
	Base Pay	Base+1	Base+2	Base+3	Base+4	Base+5	Base+6	Base+7	Base+8	Base+9	Base+10
Police Officer	26.11	27.41	28.78	30.22	31.72	32.52	33.33	34.16	35.01	36.76	38.67
Police Corporal 4 Years					4th Year 5	6th Year 6	8th Year 7	10th Year 8	12th Year 9	14th Year 10	16th Year 11
	Base Pay	Base+1	Base+2	Base+3	Base+4	Base+5	Base+6	Base+7	Base+8	Base+9	Base+10
	35.02	35.90	36.79	37.71	38.65	40.59	42.68				
Police Sergeant 7 Years						7th Year 6	8th Year 7	10th Year 8	12th Year 9	14th Year 10	16th Year 11
	Base Pay	Base+1	Base+2	Base+3	Base+4	Base+5					
	39.58	40.57	41.58	42.62	44.75	47.03					
Police Lieutenant 10 Years								10th Year 8	12th Year 9	14th Year 10	16th Year 11
	Base Pay	Base+1	Base+2	Base+3				Base Pay	Base+1	Base+2	Base+3
	45.81	46.96	49.31	51.85							
Police Captain 13 Years									13th Year 9	14th Year 10	16th Year 11
	Base Pay	Base+1	Base+2					Base Pay	Base+1	Base+2	
	51.80	54.39	57.15								

1. NOTES

Across the Board (ATB) Pay Raise Percentages:

FY 2015/2016 1.00 % Effective first pay period of FY 2015/2016

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**ADDENDUM C - Police Civil Service Classifications Mid-year Adjustment
(Effective beginning with pay period 7 of calendar year 2016)**

Title	Base Pay	1st Year	2nd Year	3rd Year	4th Year	6th Year	8th Year	10th Year	12th Year	14th Year	16th Year
	Step 1	2	3	4	5	6	7	8	9	10	11
	Base Pay	Base+1	Base+2	Base+3	Base+4	Base+5	Base+6	Base+7	Base+8	Base+9	Base+10
Police Officer	26.63	27.95	29.36	30.82	32.36	33.17	33.99	34.84	35.71	37.50	39.44
					4th Year	6th Year	8th Year	10th Year	12th Year	14th Year	16th Year
					5	6	7	8	9	10	11
					Base Pay	Base+1	Base+2	Base+3	Base+4	Base+5	Base+6
Police Corporal 4 Years					35.72	36.62	37.53	38.46	39.43	41.40	43.54
						7th Year	8th Year	10th Year	12th Year	14th Year	16th Year
						6	7	8	9	10	11
						Base Pay	Base+1	Base+2	Base+3	Base+4	Base+5
Police Sergeant 7 Years						40.37	41.38	42.41	43.47	45.65	47.97
								10th Year	12th Year	14th Year	16th Year
								8	9	10	11
								Base Pay	Base+1	Base+2	Base+3
Police Lieutenant 10 Years								46.73	47.90	50.30	52.89
									13th Year	14th Year	16th Year
									9	10	11
									Base Pay	Base+1	Base+2
Police Captain 13 Years									52.83	55.47	58.30

1. NOTES

Across the Board (ATB) Pay Raise Percentages:

FY 2015/2016 2.00 % Effective the pay period that includes the date of April 1, 2016 for FY 2015/2016

Addendum B
List of Anticipated and Potential Donors

The Revenue in the Special Donations Fund consists of revenues as may be secured from contributions, gifts, and transfers from entities, groups, organizations, or outside sources. Appropriations of anticipated revenues are included in the total for the Special Donations Fund budget. The budgets for the following departments/funds are impacted: City Manager's Office; Code Compliance; Fire; Housing and Economic Development; Library; Parks and Community Services; and Police. The anticipated and potential donors and the sources of available fund balance are listed below.

Anticipated and Potential Donors

Addie Levy Trust; Aetna; Amon G. Carter Foundation; American Airlines; Artes de la Rosa; AT&T; Atmos Energy; Bank of America; Bank of America Home Loans; Bank of Texas; Bass Hall for the Performing Arts; Bass Security; Bassham Foods; BCI Technologies; Bell Helicopter Textron; Best Buy; Best Impressions; Bridgestone Firestone; Burlington Northern Santa Fe Corporation; Burros Promotional; Cash America; Chase Mortgage Bank; Chesapeake Energy Corporation; Clickit; Cobham Tracking; Coca Cola Bottling Company of North Texas; Collins & Mott LP; Comerica Bank; Community Action Partners; Community Centers Advisory Group; Community Foundation of North Texas; Corporate Express; Corporate Safe Specialists; Cowtown Loves Shelter Pets; CVS, Inc.; Downtown Fort Worth Inc.; Downtown Fort Worth Initiatives, Inc.; Dream Park Inc.; Dubose Family Foundation; E Developments; Easter Seals Greater Northwest Texas; Elliott Inc.; Enviro-Health Systems; Federal Express; FedEx Office; Fire Safety Education Trust; Fit For Life; Fort Worth & Western Railroad; Fort Worth Association of Realists; Fort Worth Black Law

Enforcement Officers Association; Fort Worth Botanical Society; Fort Worth Catholic Charities; Fort Worth Chamber of Commerce; Fort Worth Dog Park Association; Fort Worth Garden Club; Fort Worth Genealogical Society; Fort Worth Hispanic Chamber of Commerce; Fort Worth Housing Authority; Fort Worth Independent School District; Fort Worth Latino Police Officers Association; Fort Worth Lawn and Sprinkler; Fort Worth Modern Art Museum; Fort Worth Mortgage Bankers Association; Fort Worth Museum of Science and History; Fort Worth Police Officers Association; Fort Worth Police Support Groups (Bike Patrol; K-9; Mounted Patrol; SWAT); Fort Worth Promotion Fund c/o Mayor's Office; Fort Worth Public Library Foundation; Fort Worth Star Telegram; Fort Worth Transportation Authority; Fort Worth Water Department; Fossil Creek Little League; Freese-Nichols, Inc.; Fresnel Technologies; Friends of the Fort Worth Nature Center and Refuge, Inc.; Friends of the Fort Worth Public Library, Inc.; Fuller Foundation; Going Green; Goff Family Foundation; Goodwill Industries; Gray Trust; Greater Fort Worth Association of Realtors; Green Mountain Energy; GT Distributors; Hazel Vaughn Leigh Trust; Home Depot; Housing Opportunities of Fort Worth; The Human Source Foundation; Impart Financial; Jacobs Engineering; J.C. Penney; John Peterson; Johnson Controls; JP Morgan Bank; JPS Health Network; Junior League of Fort Worth; Justin Brands, Inc.; Kaploss Security; Kensington Properties; KERA; Kline & Co.; Kroger Grocery Store; Liberty Mutual Insurance; Life Fitness; Lockheed Martin; Log Cabin Village; Log Cabin Village Heritage Foundation; Mayfest, Inc.; Medica-Rents Company; Mental Health Connection; Metropolitan Black Chamber of Commerce; Miracle League; Miscellaneous Animal Control Agencies; Miscellaneous Animal Rescue Groups; Multicultural Alliance; Miller

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Brewing Company; Motorola; National Association of Town Watch; Nestle; Office Depot; Oncor; Optimists Club; Ozarka Spring Water Company; Parks and Recreation Program Registrants; Patrons of East Regional Library; PepsiCo; Perdue, Brandon, Fielder, Collins, Dunaway Associates, LP; PetSmart, Inc.; PetSmart Charities; Pier 1 Imports; PNC Mortgage; Progressive; Q Cinema; Quarles; Quicksilver Resources; Quorum Architects, Inc.; Randy Parham, DDS; RBI Productions; Reilly Family Foundation; Rent-A-Center; Republic Services; The Ryan Foundation; Sam's Club Foundation; Sid W. Richardson Foundation; Silver Creek Materials; Sophie S. Bass Foundation; Southside Bank, Southwest Water; Southwestern Exposition & Livestock; Speedway Children's Charities; Sports Advisory Council; Sports Authority; Starbucks; State Farm Insurance; Streams and Valleys, Inc.; Supercircuits Inc.; Tandy RadioShack; Target; Tarleton State University; Tarrant County College; Tarrant County Government; Tarrant County Housing Partnership; Tarrant County MHMR; Tech Depot; Texas Christian University; Texas Department of Agriculture; Texas Health and Human Services Commission; Texas Health Resources; Texas International Energy Partners; Texas Wesleyan University; TigerDirect.com; Trash Busters; TXU Electric; TXU Energy; University of Texas at Arlington; United States Department of Housing and Urban Development; United Way of Tarrant County; Valet Waste; Van Zandt Cottage Friends, Inc.; Videology Imaging; Virginia O'Donnell Trust; Wal-Mart; Wal-Mart and Sam's Club Foundation; Wal-Mart Foundation; Waste Management, Inc.; Wells Fargo Home Mortgage; Western Hills North Neighborhood Association; Westside Unitarian Universalist Church; Wiley X Eyewear; Woodhaven Community Development, Inc.; Workforce Donors.

ORDINANCE NO. 21874-09-2015

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2015, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS; AND PROVIDING FOR A PENALTY; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That there is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2015, at the rate of \$0.8550 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2015, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.6759 for general fund operations and a debt levy of \$0.1791 for servicing outstanding debt obligations.

SECTION 2.

That the debt portion of the tax levy, which is hereinbefore made, is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an

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addition to levies for the same purpose in the respective ordinances authorizing and creating such obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The General Debt Service Fund shall receive payment of twenty, and ninety-five hundredths percent (20.95%) of the current taxes collected.

SECTION 3.

That the taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2015, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas.

SECTION 4.

That, because the total amount of revenue generated from taxes to fund maintenance and operations will be greater than last year, the following statement is made as required by Section 26.05 of the Texas Tax Code: THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE DUE TO INCREASED PROPERTY VALUATIONS.

SECTION 5.

That the taxes provided for herein are due on receipt of a tax bill and are delinquent if not

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paid before February 1, 2016. Unless otherwise specifically set forth by law, failure to send or receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION 6.

That if a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2015, he or she may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2016.

SECTION 7.

(a) That a delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2016. However, a tax delinquent on July 1, 2016, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) That if a person who exercises the split payment option provided by Section 6 above fails to make the second payment before July 1, 2016, the second payment is delinquent and incurs a penalty of twelve percent (12%) of the amount of the unpaid tax.

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SECTION 8.

That in addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become delinquent as above set forth, and said interest shall attach on the first day of each month thereafter until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said taxes and be payable as such.

SECTION 9.

That a tax that becomes delinquent on or after February 1, 2016, but not later than May 1, 2016, and that remains delinquent on July 1, 2016, shall incur an additional penalty of twenty percent (20%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such twenty percent (20%) penalty and collection procedures are imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and are in addition to the other penalties and interest which are due and owing according to law.

SECTION 10.

That a tax that becomes delinquent on or after June 1, 2016, under Section 26.07(f), 26.15(e), 31.03, 31.031, 31.032, 31.04, or 42.42 of the Tax Code shall incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the Property Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

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SECTION 11.

That a tax imposed on tangible personal property that becomes delinquent on or after February 1, 2016, shall incur an additional penalty of twenty percent (20%), to defray costs of collection, pursuant to Property Tax Code Section 33.11, on the later of the date the tax becomes subject to the outside attorney collection contract of Section 6.30 of the Tax Code or 60 days after the date the taxes become delinquent. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION 12.

That such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION 13.

That should any part, portion, section or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION 14.

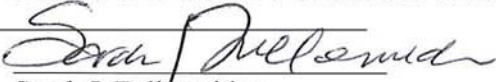
That all ordinances for which provisions have heretofore been made are hereby expressly

repealed if in conflict with the provisions of this ordinance.

SECTION 15.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:



Sarah J. Fullenwider
City Attorney

Introduced on First Reading: August 18, 2015

Adopted: September 15, 2015

Effective: September 26, 2015

ATTEST:



Mary J. Kayser
City Secretary

EXPLANATION OF FORMAT AND TEXTUAL CHANGES IN ANNUAL APPROPRIATION ORDINANCE:

In an effort to improve transparency, the annual appropriation ordinance was revised to add charts that provide detail regarding the categories of expenditures making up each appropriation and the revenues that provide funding and that balance those appropriations.

Capital fund appropriations for the 2014 Bond Program Fund and Vehicle and Equipment Replacement Fund have been removed from the annual appropriation ordinance and will instead be addressed via a separate ordinance focused on appropriating funding for capital expenditures.

Appropriations have been added for the Culture and Tourism Debt Service Fund and the Golf Debt Service Fund to more accurately reflect the mechanics of making debt service payments; however funding comes via transfers from the associated operating funds, and there is no net change to the City's overall budget.

The definitions of Enterprise Fund and Internal Service Fund have been revised slightly to more closely align with definitions used in generally accepted accounting principles.

The description of the Water and Sewer Fund has been revised to more accurately reflect the distinction between retail and wholesale customers.

Information regarding Civil Service Staffing levels was removed from the appropriations ordinance to focus more directly on budgetary matters. Separate instruments adopting and adjusting civil service authorized strength are brought before City Council periodically as needed. Salary details for each civil service classification remain in the ordinance and its addendum.

Section 2 of the ordinance regarding delegated authority has been revised to eliminate language requiring formal follow-up action for transfers that are within budgeted amounts and that are reported to the City Council.

Section 2 has also been revised to add delegated authority to the City's Chief Financial Officer to transfer appropriations within budgeted amounts from the Non-Departmental Center of the Special Donations Fund to the operating budget of a department that receives a donation provided, however, that such transfers must be reported to the City Council no less than quarterly.

Original General Fund Revenue Estimate	\$610,902,639	\$0
Revised General Fund Revenue Estimate	\$610,902,639	

Original General Fund Appropriation:	\$610,902,639
---------------------------------------------	----------------------

Code Compliance Department

Original Estimate	\$18,603,146	\$219,212
Revised Estimate	\$18,822,358	

The budget increases by \$48,508 for the transfer from the Park and Recreation Department of the I-30/I-35 Mowing and Litter Abatement Program. The budget also increases by \$170,704 due to the transfer from the Transportation and Public Works Department of costs associated with the administration of the Air Quality program, including 2.2 authorized positions.

Financial Management Services Department

Original Estimate	\$14,060,278	\$313,559
Revised Estimate	\$14,373,837	

The budget increases by \$79,008 for the transfer from the Neighborhood Services Department of one Management Analyst II position responsible for the administration of the Public Improvement Districts. The budget also increases by \$234,551 for the transfer from the Property Management Department of the Mailroom Division, including three authorized positions.

Neighborhood Services

Original Estimate	\$7,780,185	(\$79,008)
Revised Estimate	\$7,701,177	

The budget decreases by \$79,008 due to the transfer to the Financial Management Services Department of one Management Analyst II position responsible for the administration of the Public Improvement Districts.

Park and Recreation Department

Original Estimate	\$45,783,548	(\$48,508)
Revised Estimate	\$45,735,040	

The budget decreases by a total of \$48,508, for the transfer to the Code Compliance Department of the I-30/I-35 Mowing and Litter Abatement Program.

Property Management Department

Original Estimate	\$11,179,755	(\$234,551)
Revised Estimate	\$10,945,204	

The budget decreases by \$234,551 for the transfer to the Financial Management Services Department of the Mailroom Division, including three authorized positions.

TPW Department

Original Estimate	\$49,076,884	(\$170,704)
Revised Estimate	\$48,906,180	

The budget decreases by \$170,704 due to the transfer to the Code Compliance Department of costs associated with the administration of the Air Quality program, including 2.2 authorized positions.

Revised General Fund Appropriation Total		\$610,902,639
Net Changes from City Manager's Proposed Budget		\$0

Special Funds:

Crime Control and Prevention District Fund

Original Revenue Estimate	\$69,764,041	\$16,238,473
Revised Revenue Estimate	\$86,002,514	

Revenues have been increased by \$16,238,473 from the use of fund balance that became available as a result of the decision by the CCPD Board of Directors to reduce the level of reserves required.

Original Proposed Appropriation	\$69,764,041	\$16,238,473
Revised Appropriation	\$86,002,514	

The budget increases by a net amount of \$16,238,473. Additional expenditures consist of: (i) \$14M for the construction of the facility to house the Sixth Division; (ii) \$2,706,275 for the operational and capital costs associated with the addition of 34 budgeted positions (25 for Sixth division and 9 for weapons range) and addition of a third trainee class during the fiscal year; (iii) \$2,657,255 for future facility expansions; and (iv) \$76,179 to capture salary and benefits cost adjustments related to the class and compensation study. The bulk of the funding for the additional expenditures comes from a \$16,238,472 use of fund balance that became available as a result of the decision by the CCPD Board of Directors to reduce the level of reserves required. Additional funding resulted from reductions in both capital and operational expenditures. Capital-expenditure reductions consist of: (i) \$1,247,796 associated with prepaid storage for body camera data that will be paid on an as-required basis; (ii) \$1,212,004 from lower-priority capital items, including a crime scene panoramic scan station, an expunction module at the crime lab, and partial funding for a new helicopter. Operational reductions include (i) \$496,436 in savings due to the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB); (ii) \$150,000 from the Special Operation program's budget associated with an anticipated air show that is occurring during FY2015 instead of FY2016; and (iii) \$95,000 from deferring purchase of 50 computers.

Revised Fund Appropriation Total		\$86,002,514
Net Changes from City Manager's Proposed Budget		\$16,238,473

Culture and Tourism Fund

Original Revenue Estimate	\$32,286,705	\$0
Revised Revenue Estimate	\$32,286,705	

No Changes

Original Proposed Appropriation	\$32,286,705	\$0
Revised Appropriation	\$32,286,705	

Although no change is made to the appropriation amount, the ordinance has been revised to reflect debt payments and identified the source of the transfer to the Culture and Tourism Fund.

Revised Fund Appropriation Total		\$32,286,705
Net Changes from City Manager's Proposed Budget		\$0

**Alliance Airport Facility Maintenance Fund
(Previously Identified as American Airlines Hillwood Program Fund)**

Original Revenue Estimate	\$12,154,944	\$0
Revised Revenue Estimate	\$12,154,944	

Although no change has been made to the revenues, the name of the Fund has been updated to reflect the change in ownership of the Facility, which occurred earlier this year.

Original Proposed Appropriation	\$7,657,907	\$4,497,037
Revised Appropriation	\$12,154,944	

The introduced version of the ordinance contained an error, listing the \$4,497,037 contribution to fund balance as being included in, rather than in addition to, the expenditure appropriation. The appropriations have been revised to reflect the execution of the agreement and operations of the fund.

Revised Fund Appropriation Total		\$12,154,944
Net Changes from City Manager's Proposed Budget		\$4,497,037

Fort Worth Sports Authority Fund

This Fund has been removed from the budget book because it is not a City Fund and relates to a separate legal entity whose budget is established by its corporate board of directors. Removal of the Fund results in a reduction of \$3,670,020 in the City's aggregate revenues and expenditures as presented in the originally introduced budget book.

FW Housing Finance Corp Fund

This Fund has been removed from the budget book because it is not a City Fund and relates to a separate legal entity whose budget is established by its corporate board of directors. Removal of the Fund results in a reduction of \$447,576 in the City's aggregate revenues and expenditures as presented in the originally introduced budget book.

Local Development Corporation Fund

This Fund has been removed from the budget book because it is not a City Fund and relates to a separate legal entity whose budget is established by its corporate board of directors. Removal of the Fund results in a reduction of \$1,262,210 in the City's aggregate revenues and expenditures as presented in the originally introduced budget book.

Lone Star Local Govt Corp Fund

This Fund has been removed from the budget book because it is not a City Fund and relates to a separate legal entity whose budget is established by its corporate board of directors. Removal of the Fund results in a reduction of \$465,000 in the City's aggregate revenues and expenditures as presented in the originally introduced budget book.

EXPLANATION OF PID FUNDS CHANGES:

Appropriations for the Fort Worth Public Improvement District Funds (PID Funds) have been removed from the annual appropriation ordinance and will instead be addressed via separate ordinances that are adopted in accordance with state law and that are incorporated into the annual appropriation ordinance by reference. Changes to the PID Fund budgets from what was originally proposed are shown below.

FWPID #1 – Downtown

Original Revenue Estimate	\$2,345,844	(\$246)
Revised Revenue Estimate	\$2,345,598	

The use of fund balance was decreased and the assessment revenue was increased to reflect anticipated revenues. The anticipated revenues and use of fund balance support the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$2,345,844	(\$246)
Revised Appropriation	\$2,345,598	

The expenditure budget decreases by \$246 mainly due to a reduction in contractual expenditures.

FWPID #6 – Park Glen

Original Revenue Estimate	\$1,384,069	\$270,085
Revised Revenue Estimate	\$1,654,154	

The assessment revenue was increased to reflect anticipated revenues. In addition, use of fund balance was added in order to support the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$1,384,069	\$270,085
Revised Appropriation	\$1,654,154	

The expenditure budget increases by \$270,085 mainly due to higher contractual expenditures.

FWPID #7 – Heritage

Original Revenue Estimate	\$1,748,363	\$485,388
Revised Revenue Estimate	\$2,233,751	

The assessment revenue was increased to reflect anticipated revenues. In addition, use of fund balance was added in order to support the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$1,748,363	\$485,388
Revised Appropriation	\$2,233,751	

The expenditure budget increases by \$485,388 mainly due to higher contractual expenditures.

FWPID #8 – Camp Bowie

Original Revenue Estimate	\$454,761	(\$4,315)
Revised Revenue Estimate	\$450,446	

The assessment revenue was decreased to reflect anticipated revenues and contribution to fund balance was reduced to match the new revenue projection.

Original Proposed Appropriation	\$454,761	(\$4,315)
Revised Appropriation	\$450,446	

The proposed expenditure budget is \$430,061 and the contribution to fund balance is \$24,700 for total expenditures of \$454,761. The expenditure budget increases by \$2,537 mainly due to higher contractual expenditures. Due to the decrease in revenues and the increase in expenditures, this will result in a lesser contribution to fund balance in the amount of \$17,848, which represents a reduction of \$6,852 in the contribution to fund balance. The variance between the expenditure increase and the decrease in the contribution to fund balance is \$4,315.

FWPID #11 – Stockyards

Original Revenue Estimate	\$78,508	(\$399)
Revised Revenue Estimate	\$78,109	

The assessment revenue was decreased to reflect anticipated revenues. In addition, use of fund balance was reduced to match support for the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$78,508	(\$399)
Revised Appropriation	\$78,109	

The expenditure budget decreases by \$399 mainly due to a reduction in contractual expenditures.

FWPID #12 – Chapel Hill .

Original Revenue Estimate	\$70,890	(\$17,890)
Revised Revenue Estimate	\$53,000	

The assessment revenue was increased to reflect anticipated revenues. In addition, use of fund balance was added in order to support the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$70,890	(\$17,890)
Revised Appropriation	\$53,000	

The proposed expenditure budget is \$63,310 with a contribution to fund balance of \$7,580 for total expenditures of \$70,890. The expenditure budget decreases by \$10,310 due to lower contractual expenditures. Due to the decrease in revenues, the contribution to fund balance decreases by \$7,580. The total of the decrease in expenditures and the decrease in the contribution to fund balance is \$17,890.

/PID #14 – Trinity Bluff

Original Revenue Estimate	\$50,000	\$12,850
Revised Revenue Estimate	\$62,850	

The assessment revenue was increased to reflect anticipated revenues. In addition, use of fund balance was added in order to support the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$50,000	\$12,850
Revised Appropriation	\$62,850	

The proposed expenditure budget is \$36,243 with a contribution to fund balance of \$13,757 for total expenditures of \$50,000. The expenditure budget increases by \$26,607 mainly due to higher contractual expenditures. This will result in the reduction of the contribution to fund balance by \$13,757. The variance between the increase in expenditures and the decrease in the contribution to fund balance is \$12,850.

/PID #15 – Sun Valley

Original Revenue Estimate	\$79,468	\$1,202
Revised Revenue Estimate	\$80,670	

The assessment revenue was increased to reflect anticipated revenues. In addition, use of fund balance was added in order to support the PID plan expenditures for FY2016.

Original Proposed Appropriation	\$79,468	\$1,202
Revised Appropriation	\$80,670	

The expenditure budget increases by \$1,202 mainly due to an increase in contractual expenditures.

Culture and Tourism DFW Rental Car

Original Revenue Estimate	\$5,500,000	\$0
Revised Revenue Estimate	\$5,500,000	

No Changes

Original Proposed Appropriation	\$5,500,000	\$0
Revised Appropriation	\$5,500,000	

Although no change is made to the appropriation amount, the ordinance has been revised to reflect changes in debt payments based on fund operations.

Revised Fund Appropriation Total		\$5,500,000
Net Changes from City Manager's Proposed Budget		\$0

Environmental Protection Fund

Original Revenue Estimate	\$4,821,164	\$0
Revised Revenue Estimate	\$4,821,164	

No Changes

Original Proposed Appropriation	\$4,821,164	\$0
Revised Appropriation	\$4,821,164	

Although no change is being made to the amount of money appropriated to the Environmental Protection Fund, its management is being transferred from the Transportation and Public Works Department to the Code Compliance Department effective October 1, 2015.

Revised Fund Appropriation Total		\$4,821,164
Net Changes from City Manager's Proposed Budget		\$0

Municipal Golf Fund

Original Revenue Estimate	\$4,470,482	\$0
Revised Revenue Estimate	\$4,470,482	

No Changes

Original Proposed Appropriation	\$4,470,482	\$0
Revised Appropriation	\$4,470,482	

Although no change is made to the appropriation amount, the ordinance has been revised to identify the source of a transfer to the Municipal Golf Fund.

Revised Fund Appropriation Total		\$4,470,482
Net Changes from City Manager's Proposed Budget		\$0

Debt Service Funds

Debt Service Fund

Original Revenue Estimate	\$84,548,905	\$5,645,956
Revised Revenue Estimate	\$90,194,861	

Revisions to Debt Service revenue reflect the inclusion of transfers from special revenue funds, investment earnings, and estimated delinquent taxes that were omitted from the original calculation.

Original Proposed Appropriation	\$84,548,905	\$5,645,956
Revised Appropriation	\$90,194,861	

Debt Service appropriations have been revised to reflect savings in debt service achieved as a result of a refunding bond sale that was completed after the annual appropriation ordinance was introduced on first reading. Language has been added to acknowledge a contribution to fund balance, which consists of the debt-service savings and omitted revenues noted above.

Revised Fund Appropriation Total		\$90,194,861
Net Changes from City Manager's Proposed Budget		\$5,645,956

Culture and Tourism Debt Service Fund

Original Revenue Estimate	\$0	\$8,190,983
Revised Revenue Estimate	\$8,190,983	

The Culture and Tourism Debt Service Fund was not included in the original ordinance. The sources of these revenues shown in this Fund were reflected in the original ordinance as transfers out from operating departments, reflecting interdepartmental activity.

Original Proposed Appropriation	\$0	\$8,190,983
Revised Appropriation	\$8,190,983	

The Culture and Tourism Debt Service Fund was not included in the original ordinance. The addition of this fund shows the transfers (already included in the ordinance) being appropriated to pay debt service.

Revised Fund Appropriation Total		\$8,190,983
Net Changes from City Manager's Proposed Budget		\$8,190,983

Golf Debt Service Fund

Original Revenue Estimate	\$0	\$329,450
Revised Revenue Estimate	\$329,450	

The Golf Debt Service Fund was not included in the original ordinance. The source of revenue is gas well revenues that will be transferred from another fund after it is appropriated in the respective fund.

Original Proposed Appropriation	\$0	\$329,450
Revised Appropriation	\$329,450	

The Golf Debt Service Fund was not included in the original ordinance. The addition of this fund shows the transfers from Golf Gas Lease Capital Project Fund being appropriated to pay debt service.

Revised Fund Appropriation Total		\$329,450
Net Changes from City Manager's Proposed Budget		\$329,450

Enterprise Funds

Solid Waste Fund

Original Revenue Estimate	\$58,450,241	\$0
Revised Revenue Estimate	\$58,450,241	
No Changes		
Original Proposed Appropriation	\$58,450,241	\$0
Revised Appropriation	\$58,450,241	

Although there is no net change in the budgeted appropriation, expenditures were increased by \$310,696 to reflect a \$65,368 cost associated with expanding the IH-30/IH-35W litter collection service area and a \$245,328 cost for the addition of two, two-person litter abatement crews to focus on the entryways to the central business, cultural and medical districts. The increases were offset by \$310,696 in anticipated savings in the residential waste collection contract.

Revised Fund Appropriation Total		\$58,450,241
Net Changes from City Manager's Proposed Budget		\$0

Internal Service Funds

Group Health & Life Insurance Fund

Original Revenue Estimate	\$102,100,234	\$0
Revised Revenue Estimate	\$102,100,234	
No Changes		
Original Proposed Appropriation	\$102,100,234	\$0
Revised Appropriation	\$102,100,234	

Although there is no change to the appropriations in the Group Health and Life Insurance Fund, the fund description has been revised to emphasize the fact that retiree health benefit payments made from the Fund are limited to current-year obligations in accordance with the pay-as-you-go funding plan for other post-employment benefit (OPEB) liabilities that was adopted by the City Council in Resolution 4464-06-2015.

Revised Fund Appropriation Total		\$102,100,234
Net Changes from City Manager's Proposed Budget		\$0

Risk Financing Fund

Original Revenue Estimate	\$20,210,822	\$0
Revised Revenue Estimate	\$20,210,822	

No Changes

Original Proposed Appropriation	\$20,210,822	\$0
Revised Appropriation	\$20,210,822	

Although there is no change to the appropriations in the Risk Financing Fund, management of the Fund, including 7 authorized positions, is being transferred from the Financial Management Services Department to the Human Resources Department effective October 1, 2015. In addition, a correction has been made to the fund description to reflect the fact that unemployment claims are no longer paid out of this Fund.

Revised Fund Appropriation Total	\$20,210,822
Net Changes from City Manager's Proposed Budget	\$0

GENERAL FUND REVENUE SUMMARY

	ADOPTED FY2015	RE-ESTIMATE FY2015*	ADOPTED FY2016	CHANGE FROM FY2015 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Taxes							
Property Tax	\$308,873,881	\$310,666,318	\$323,681,859	\$14,807,978	4.8%	\$13,015,541	4.2%
Sales Tax	126,013,570	130,460,717	135,065,427	9,051,857	7.2%	4,604,710	3.5%
Other Taxes	52,495,926	52,952,839	53,676,011	1,180,085	2.2%	723,172	1.4%
License & Permits	12,545,145	12,958,899	13,433,484	888,339	7.1%	474,585	3.7%
Intergovernmental Revenue	1,112,345	650,729	1,109,991	(2,354)	(0.2%)	459,262	70.6%
Charges for Services	27,857,020	27,280,762	28,622,840	765,820	2.7%	1,342,078	4.9%
Fines, Forfeitures & Special Assessments	9,252,097	8,066,375	8,032,544	(1,219,553)	(13.2%)	(33,831)	(0.4%)
Use of Money & Property	2,938,076	3,167,249	3,554,712	616,636	21.0%	387,463	12.2%
Other Revenue	1,032,852	1,159,086	791,333	(241,519)	(23.4%)	(367,753)	(31.7%)
Operating Transfers	43,520,656	42,078,400	42,934,437	(586,219)	(1.3%)	856,037	2.0%
Total Revenue	\$585,641,568	\$589,441,374	\$610,902,639	\$25,261,070	4.3%	\$21,461,264	3.6%
Use of Fund Balance	\$4,109,362	\$0	\$0				
Total General Fund Resources	\$589,750,930	\$589,441,374	\$610,902,639				

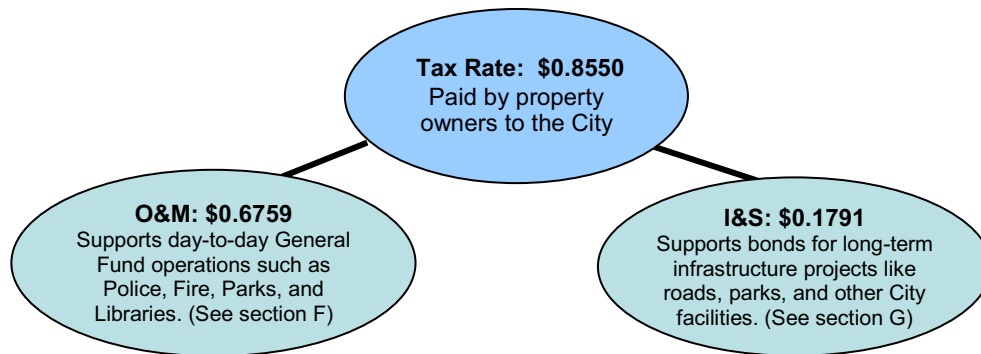
*As of Fiscal Month 9

TAXES

PROPERTY TAXES

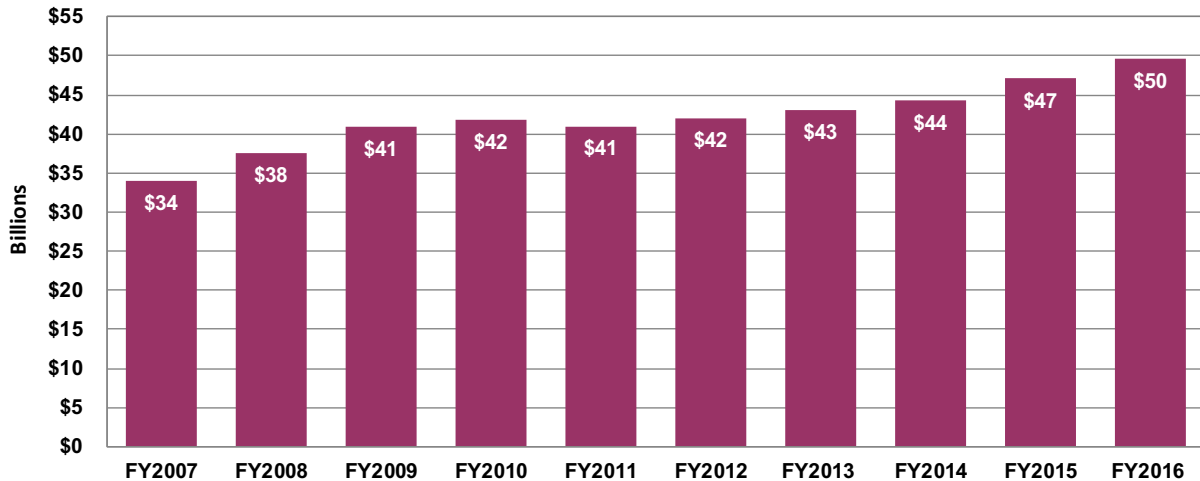
The FY2016 adopted budget maintains the City's property tax rate at \$0.8550 per \$100 net taxable valuation. The total appraised value of the City's property tax roll increased \$2 billion or 3.2 percent from the July 2014 certified roll to the July 2015 certified roll. Adjusted Net Taxable Value (which is the Net Taxable Value plus the value of incomplete properties and properties under protest), increased \$2.5 billion or 5.4 percent in the same time period across all properties within the City of Fort Worth. Adjusted Net Taxable Value is the basis for the City's property tax revenue calculation.

The allocation and use of operating and maintenance (O&M) versus the interest and sinking (I&S) rate is depicted in the diagram below.



As a result of the increase in values, the City is projected to collect \$14.8 million more in General Fund property tax revenue (which includes delinquent, penalty, and interest) than in FY2015. The increase in property tax revenue from FY2015 is primarily due to a 5.4% increase in the adjusted net taxable value for properties primarily within the Tarrant County Appraisal District for FY2015. The graph below shows the ten-year property tax trend.

Adjusted Net Taxable Value



The estimate of the FY2016 tax revenue is based on the certified roll provided by the central appraisal districts of Tarrant, Denton, Wise and Parker Counties in July 2015. The assumed collection rate is 98.5 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions and freezes granted on a local option and approved by City Council. The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000

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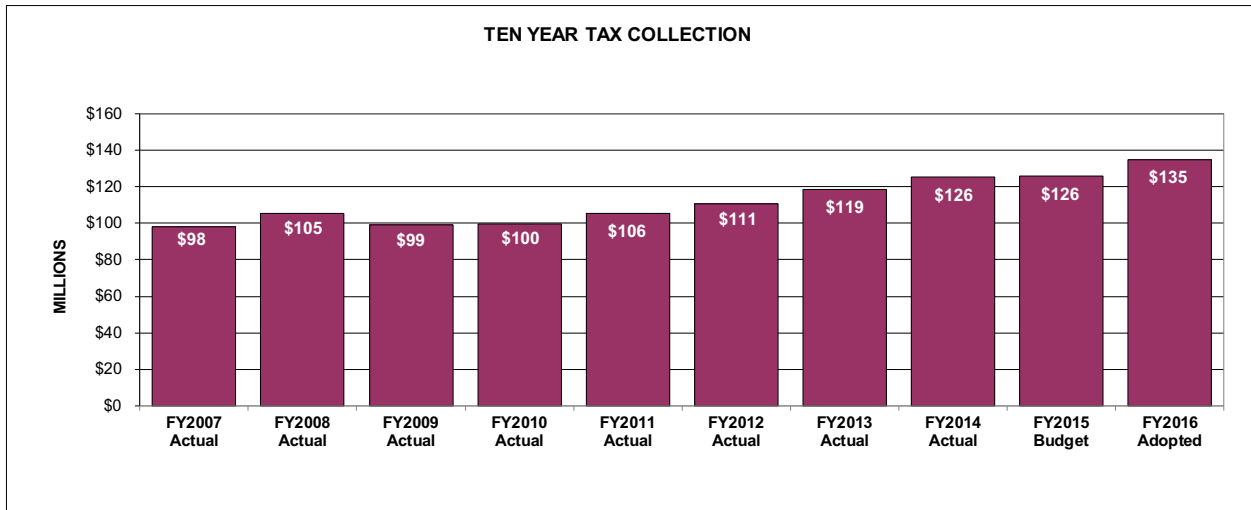
homestead exemption granted to senior citizens, and the Freeport exemption for commercial goods to be exported from the state.

The following indicates the loss of taxable value for various exemptions from the certified roll:

Total Appraised Value	\$67,008,399,264
Less	
Agricultural (Deferral)	\$84,940,160
Scenic Land (Deferral)	\$0
Disabled Veteran	\$138,802,589
Over 65	\$1,204,550,727
Homestead	\$4,104,094,567
Disabled Person	\$116,977,901
Inventory	\$2,729,456,933
Solar / Wind Power	\$13,890
Pollution Control	\$5,298,451
Foreign Tradezone	\$370,401,576
Historic Site	\$60,792,490
Prorated Absolute	\$18,052,002
Comm Hse Dev	\$1,391,173
Abatement Value Loss	\$0
PP Nominal Value Loss	\$9,369,321
Freeze Taxable (Denton/Parker)	\$22,283,288
Homestead Cap (Denton/Parker)	\$8,385,214
Absolute abatement	\$7,510,695,793
Sub-Total Exemptions	\$16,385,506,075
Net Taxable Value	\$50,622,893,189
Less	
Appraised value of protested properties	\$1,837,252,863
Appraised value of incomplete properties	\$2,860,719,578
Certified Net Taxable Value	\$45,924,920,748
Plus	
Minimum value of protested properties	\$964,417,936
Incomplete properties	\$2,738,038,258
Adjusted Net Taxable Value	\$49,627,376,942
Tax Rate per \$100 of Value	\$0.85500
Total Levy	\$424,314,073
Less	
Collection Rate	98.5%
Estimated Collection of Levy	\$417,949,362
Less	
Estimated TIF Contribution	(\$14,323,934)
Budgeted Revenues	\$403,625,428

SALES TAX

Revenue from the City’s one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$135,065,427, an increase of \$9,051,857 or 7.2 percent from the FY2015 budget. This revenue is dependent on the level of wholesale and retail sales. Over the past ten years the City of Fort Worth sales tax collection grew from \$98M in 2007 to the anticipated amount of \$135M in 2016. This represents a 37.5 percent growth over the last ten years.



The increase from FY2015 is primarily due to improving economic conditions demonstrated by actual receipts reported by the State Comptroller’s Office. The re-estimate based on actual collections from October 2014 through August 2015 shows an additional 4.7 percent or \$5.9M in sales tax revenue realized over the budgeted amount. This growth is projected to continue throughout FY2016. Current data suggests collection growth in retail and wholesale trade is driving the growth.

OTHER TAXES

Other Taxes includes revenue from communications providers, taxes on beverage sales and bingo-game receipts. Taxes on beverage sales increased primarily due to changes in the taxing structure for mixed beverages by the State Comptroller’s Office. There is an increase in franchise fees tax from the gas utility due, in part, to a slight rate increase which is offset by lower gross receipts from telephone services which continue to decline as technology shifts to mobile and cellular phones rather than landlines.

LICENSES AND PERMITS

Licenses and Permits are primarily made up of building, residential, alarm and health permit fees. Revenues in this category are anticipated to increase by \$888,339 or 7.1 percent from the FY2015 budget. The increase is due to higher fees for building and alarm permits, which are economy driven. Health permit fees are up mainly due to a fee increase implemented in FY2015.

INTERGOVERNMENTAL REVENUE

Revenue from other agencies is mainly made up of reimbursement for indirect costs. Revenues in this category are projected to decrease by \$2,354 or 0.2 percent from the FY2015 budget.

CHARGES FOR SERVICES

Service Charges are mainly made up of administrative service charges, gas well annual fees, deferred and penalty fees, site reservations, auto pound fees, mowing fees, athletic fees and library charges. Revenues in this category are projected to increase by \$765,820 or 2.7% percent from the FY2015 budget. The increase is attributable to the implementation of an infrastructure plan review fee and court cost fee on parking tickets.

FINES, FORFEITURES AND SPECIAL ASSESSMENTS

Fines, Forfeitures and Special Assessments are mainly made up of traffic fines, general fines, parking fines, and lost/overdue book fines. Revenues in this category are projected to decrease by \$1,219,553 or 13.2 percent from the FY2015 budget. The primary cause of this revenue decline is lower than anticipated collection of fees related to citations, such as penalty fees, traffic fines and parking fines.

USE OF MONEY AND PROPERTY

Revenue from Use of Money and Property consists primarily of interest on investments, commercial exhibit building rentals and lease revenue. Revenues in this category are projected to increase by \$616,636 or 21 percent from the FY2015 budget. The increase is primarily due to interest and gain/loss of investment revenues on invested City funds and cash balances in the General Fund.

OTHER REVENUE

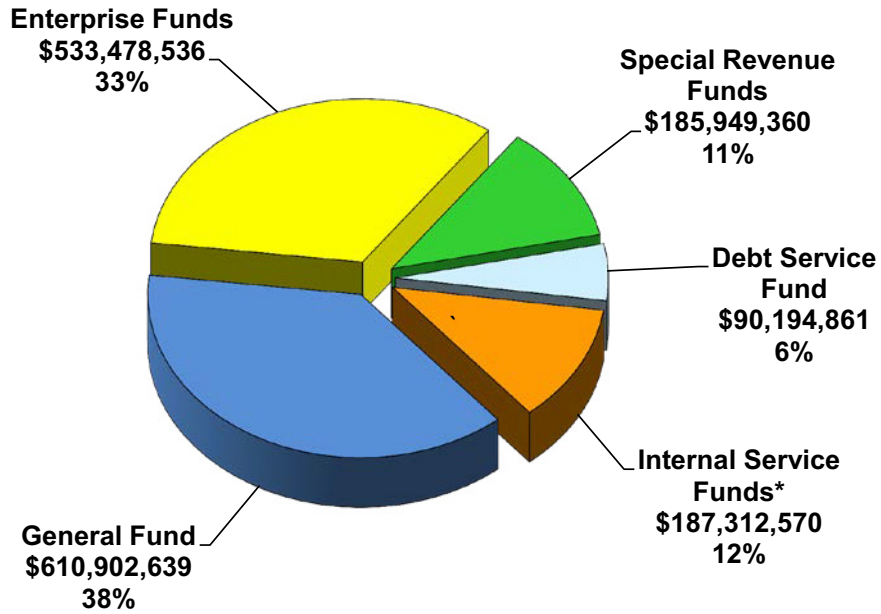
Other Revenues are mainly made up of reimbursement of labor costs and miscellaneous revenues. Revenues in this category are projected to decrease by \$241,519 or 23.4 percent from the FY2015 budget.

OPERATING TRANSFERS

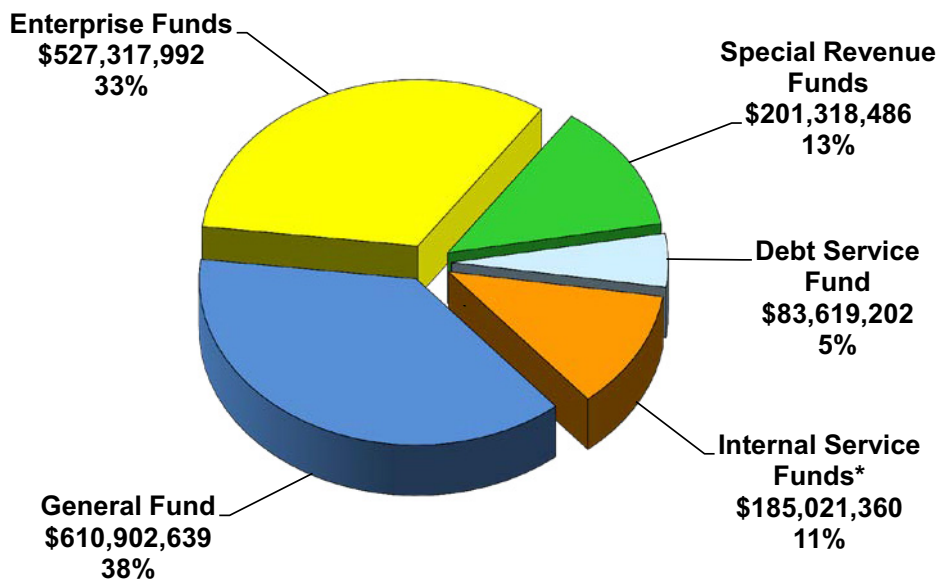
Transfer payments consist of revenues that are transferred from funds such as Solid Waste, Water and Sewer, Storm Water, and Crime Control Prevention District to the General Fund. Revenues in this category are projected to decrease by \$586,219 or 1.3 percent from the FY2015 budget. The decrease is primarily due to the revenue transfer from the Solid Waste Fund. Solid Waste funds activities in Code Compliance associated with litter abatement however, for FY2016, the Litter Abatement section of Code Compliance was transferred into the Solid Waste Fund resulting in lower transfers out to the General Fund. Park and Recreation, Municipal Courts and the Library transferred positions out of the General Fund into the fund from which they are funded and eliminated the transfer into General Fund to offset the costs of the positions. These decreases were offset by increases in the transfers from the Water and Sewer Fund, Storm Water Utility Fund and Solid Waste. The Water and Sewer as well as the Stormwater Utility Funds transfer funds for the budgeted Payment in Lieu of Taxes and street rental. The increase is the result of rate increases for Water and Sewer Fund and customer growth for both funds. The Solid Waste Fund transfers for Grants of Privilege are higher due to increases in the number of registered commercial waste haulers.

FY2016 ADOPTED BUDGET
CITY OF FORT WORTH
TOTAL OPERATING BUDGET

REVENUES: \$ 1,607,837,966



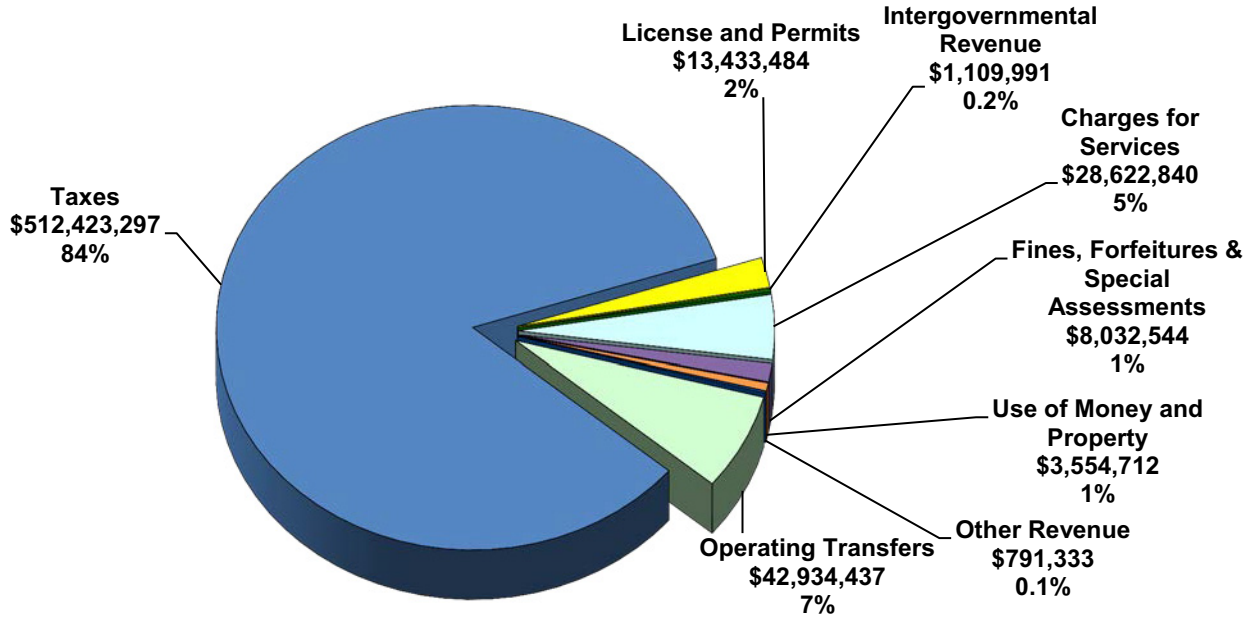
EXPENDITURES: \$ 1,608,179,679



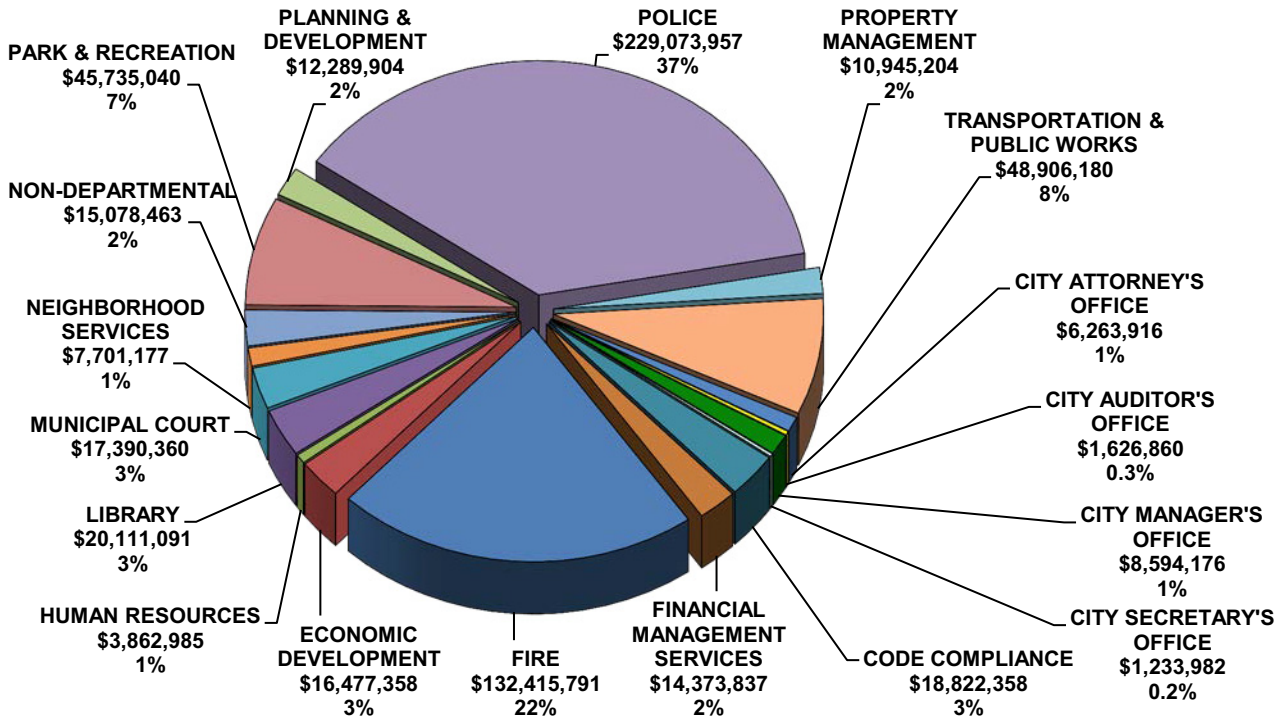
*Internal Service Funds include Insurance Funds.

FY2016 ADOPTED BUDGET
CITY OF FORT WORTH
GENERAL FUND BUDGET

REVENUES: \$ 610,902,639



EXPENDITURES: \$ 610,902,639



**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS				EXPENDITURES			
	Adopted FY2015	Adopted FY2016	A.P. Change	% Change	Adopted FY2015	Adopted FY2016	\$ Change	% Change
CITY ATTORNEY'S OFFICE	51.00	50.00	(1.00)	(2.0%)	\$6,367,787	\$6,263,916	(\$103,871)	(1.6%)
CITY AUDITOR'S OFFICE	15.00	15.00	0.00	0.0%	\$1,628,112	\$1,626,860	(\$1,252)	(0.1%)
CITY MANAGER'S OFFICE	47.25	52.25	5.00	10.6%	\$7,898,325	\$8,594,176	\$695,851	8.8%
CITY SECRETARY'S OFFICE	11.00	11.00	0.00	0.0%	\$1,093,268	\$1,233,982	\$140,714	12.9%
CODE COMPLIANCE	218.00	215.20	(2.80)	(1.3%)	\$18,902,483	\$18,822,358	(\$80,125)	(0.4%)
ECONOMIC DEVELOPMENT	27.70	14.50	(13.20)	(47.7%)	\$5,761,743	\$16,477,358	\$10,715,615	186.0%
FINANCIAL MANAGEMENT SERVICES	90.70	99.70	9.00	9.9%	\$9,935,655	\$14,373,837	\$4,438,182	44.7%
FIRE	931.00	951.00	20.00	2.1%	\$118,688,490	\$132,415,791	\$13,727,301	11.6%
HUMAN RESOURCES	32.70	33.00	0.30	0.9%	\$3,460,499	\$3,862,985	\$402,486	11.6%
LIBRARY	214.50	210.50	(4.00)	(1.9%)	\$19,186,939	\$20,111,091	\$924,152	4.8%
MUNICIPAL COURT	184.00	177.00	(7.00)	(3.8%)	\$17,388,055	\$17,390,360	\$2,305	0.0%
NEIGHBORHOOD SERVICES	0.00	48.15	48.15	100.0%	\$0	\$7,701,177	\$7,701,177	100.0%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.0%	\$72,665,025	\$15,078,463	(\$57,586,562)	(79.2%)
PARK & RECREATION	343.10	292.50	(50.60)	(14.7%)	\$44,358,087	\$45,735,040	\$1,376,953	3.1%
PLANNING & DEVELOPMENT	135.00	132.00	(3.00)	(2.2%)	\$11,553,018	\$12,289,904	\$736,886	6.4%
POLICE	1,791.00	1,827.00	36.00	2.0%	\$204,606,000	\$229,073,957	\$24,467,957	12.0%
PROPERTY MANAGEMENT	0.00	79.00	79.00	100.0%	\$0	\$10,945,204	\$10,945,204	100.0%
TRANSPORTATION & PUBLIC WORKS	261.70	216.30	(45.40)	(17.3%)	\$46,257,444	\$48,906,180	\$2,648,736	5.7%
GENERAL FUND TOTAL	4,353.65	4,424.10	70.45	1.6%	\$589,750,930	\$610,902,639	\$21,151,709	3.6%

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

	AUTHORIZED POSITIONS				EXPENDITURES			
	Adopted FY2015	Adopted FY2016	A.P. Change	% Change	Adopted FY2015*	Adopted FY2016	\$ Change	% Change
GOVERNMENTAL FUNDS								
SPECIAL REVENUE FUNDS								
Alliance Airport Facility Maintenance Fund	0.00	0.00	0.00	0.0%	\$0	\$12,154,944	\$12,154,944	100.0%
Cable Office Fund	0.00	0.00	0.00	0.0%	\$0	\$300,000	\$300,000	100.0%
Crime Control and Prevention District Fund	225.00	226.00	1.00	0.4%	\$64,757,833	\$86,002,513	\$21,244,680	32.8%
Environmental Protection Fund	24.30	24.30	0.00	0.0%	\$4,771,090	\$4,821,164	\$50,074	1.0%
Municipal Golf Fund	38.00	38.00	0.00	0.0%	\$5,020,445	\$4,470,482	(\$549,963)	(11.0%)
Lake Worth Trust Fund	0.00	0.00	0.00	0.0%	\$181,000	\$186,000	\$5,000	2.8%
Law Enforcement Officer Standards and Education Fund (LEOSE)	0.00	0.00	0.00	0.0%	\$0	\$148,089	\$148,089	100.0%
Library Automation Systems Sharing Fund	0.00	2.00	2.00	100.0%	\$0	\$315,000	\$315,000	100.0%
Red Light Enforcement Fund	43.00	30.00	(13.00)	0.0%	\$10,711,806	\$9,461,369	(\$1,250,437)	(11.7%)
Special Donations Fund	0.00	0.00	0.00	0.0%	\$7,540,257	\$7,540,257	\$0	0.0%
CULTURE AND TOURISM								
Culture and Tourism Fund	133.00	133.00	0.00	0.0%	\$37,853,411	\$32,286,705	(\$5,566,706)	(14.7%)
Culture and Tourism Fund 2% City HOT Fund	0.00	0.00	0.00	0.0%	\$0	\$5,892,126	\$5,892,126	100.0%
Culture and Tourism DFW Revenue Share Fund	0.00	0.00	0.00	0.0%	\$0	\$5,500,000	\$5,500,000	100.0%
Culture and Tourism Funds Total	133.00	133.00	0.00	0.0%	\$37,853,411	\$43,678,831	\$5,825,420	15.4%
ASSET FORFEITURE FUNDS								
Justice Asset Forfeiture Fund	0.00	0.00	0.00	0.0%	\$30,000	\$560,149	\$530,149	1767.2%
State Asset Forfeiture Fund	0.00	0.00	0.00	0.0%	\$300,000	\$221,500	(\$78,500)	(26.2%)
Treasury Asset Forfeiture Fund	0.00	0.00	0.00	0.0%	\$50,000	\$343,000	\$293,000	586.0%
Asset Forfeiture Funds Total	0.00	0.00	0.00	0.0%	\$380,000	\$1,124,649	\$744,649	196.0%
MUNICIPAL COURT SPECIAL PROJECTS								
Municipal Court Technology Fund	0.00	0.00	0.00	0.0%	\$296,000	\$126,500	(\$169,500)	0.0%
Municipal Court Building Security Fund	0.00	4.00	4.00	100.0%	\$248,000	\$426,570	\$178,570	0.0%
Juvenile Case Manager Fund	0.00	3.00	3.00	100.0%	\$194,713	\$168,557	(\$26,156)	0.0%
Municipal Court Special Projects Total	0.00	7.00	7.00	100.0%	\$738,713	\$721,627	(\$17,086)	0.0%
FORT WORTH PUBLIC IMPROVEMENT DISTRICTS								
FW Public Improvement District #1 - Downtown	0.00	0.00	0.00	0.0%	\$0	\$2,345,598	\$2,345,598	100.0%
FW Public Improvement District #6 - Park Glen	0.00	0.00	0.00	0.0%	\$0	\$1,654,154	\$1,654,154	100.0%
FW Public Improvement District #7 - Heritage	0.00	0.00	0.00	0.0%	\$0	\$2,233,751	\$2,233,751	100.0%
FW Public Improvement District #8 - Camp Bowie	0.00	0.00	0.00	0.0%	\$0	\$432,598	\$432,598	100.0%
FW Public Improvement District #11 - Stockyards	0.00	0.00	0.00	0.0%	\$0	\$78,109	\$78,109	100.0%
FW Public Improvement District #12 - Chapel Hill	0.00	0.00	0.00	0.0%	\$0	\$53,000	\$53,000	100.0%
FW Public Improvement District #14 - Trinity Bluff	0.00	0.00	0.00	0.0%	\$0	\$62,850	\$62,850	100.0%
FW Public Improvement District #15 - Sun Valley	0.00	0.00	0.00	0.0%	\$0	\$80,670	\$80,670	100.0%
FW Public Improvement Districts Total	0.00	0.00	0.00	0.0%	\$0	\$6,940,730	\$6,940,730	100.0%
TAX INCREMENT FINANCING DISTRICTS								
Tax Increment Financing District #2A - Texas Motor Speedway	0.00	0.00	0.00	0.0%	\$0	\$608,486	\$608,486	100.0%
Tax Increment Financing District #2B - Texas Motor Speedway	0.00	0.00	0.00	0.0%	\$0	\$379,621	\$379,621	100.0%
Tax Increment Financing District #3 - Downtown	0.00	0.00	0.00	0.0%	\$0	\$4,719,282	\$4,719,282	100.0%
Tax Increment Financing District #3A - Downtown	0.00	0.00	0.00	0.0%	\$0	\$1,178,733	\$1,178,733	100.0%

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SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS

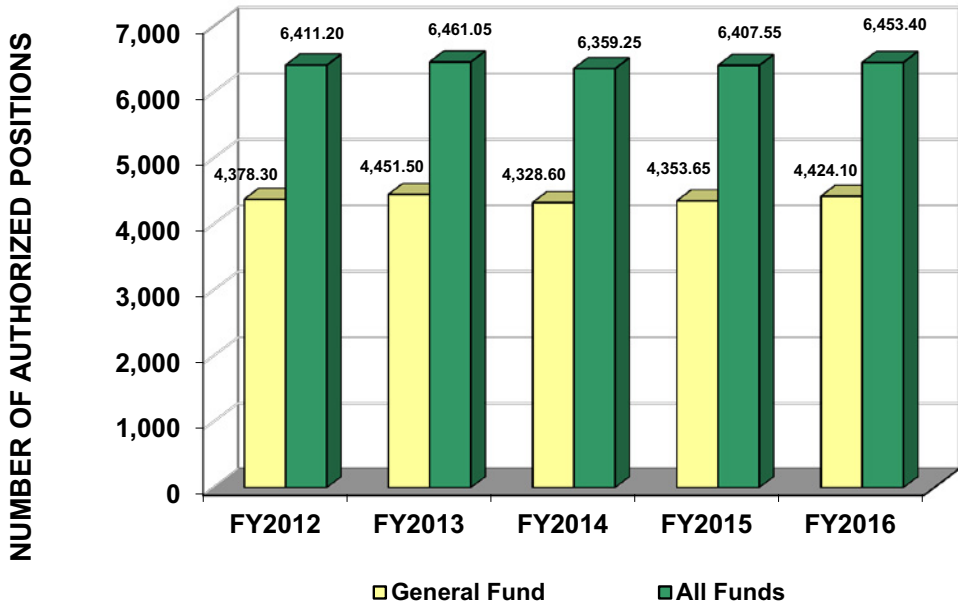
	AUTHORIZED POSITIONS				EXPENDITURES			
	Adopted FY2015	Adopted FY2016	A.P. Change	% Change	Adopted FY2015*	Adopted FY2016	\$ Change	% Change
TAX INCREMENT FINANCING DISTRICTS								
(Cont.)								
Tax Increment Financing District #4 - Southside Medical District	0.00	0.00	0.00	0.0%	\$0	\$4,561,244	\$4,561,244	100.0%
Tax Increment Financing District #6 - Riverfront	0.00	0.00	0.00	0.0%	\$0	\$254,629	\$254,629	100.0%
Tax Increment Financing District #7 - North Tarrant Pkwy	0.00	0.00	0.00	0.0%	\$0	\$2,858,961	\$2,858,961	100.0%
Tax Increment Financing District #7A - North Tarrant Pkwy	0.00	0.00	0.00	0.0%	\$0	\$11,049	\$11,049	100.0%
Tax Increment Financing District #8 - Lancaster	0.00	0.00	0.00	0.0%	\$0	\$179,195	\$179,195	100.0%
Tax Increment Financing District #9 - Trinity River Vision	0.00	0.00	0.00	0.0%	\$0	\$3,923,321	\$3,923,321	100.0%
Tax Increment Financing District #9A - Trinity River Vision	0.00	0.00	0.00	0.0%	\$0	\$41,396	\$41,396	100.0%
Tax Increment Financing District #10 - Lone Star / Cabelas	0.00	0.00	0.00	0.0%	\$0	\$370,959	\$370,959	100.0%
Tax Increment Financing District #10A - Lone Star / Cabelas	0.00	0.00	0.00	0.0%	\$0	\$101,171	\$101,171	100.0%
Tax Increment Financing District #12 - East Berry Renaissance	0.00	0.00	0.00	0.0%	\$0	\$765,648	\$765,648	100.0%
Tax Increment Financing District #13 - Woodhaven	0.00	0.00	0.00	0.0%	\$0	\$3,390	\$3,390	100.0%
Tax Increment Financing District #14 - Trinity Lakes	0.00	0.00	0.00	0.0%	\$0	\$31,538	\$31,538	100.0%
Tax Increment Financing Districts Total	0.00	0.00	0.00	0.0%	\$0	\$19,988,623	\$19,988,623	100.0%
COMMUNITY PROGRAMS								
Andrew "DOC" Session CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$16,500	\$16,500	100.0%
Botanic Garden Fuller Foundation	0.00	4.00	4.00	100.0%	\$0	\$192,796	\$192,796	100.0%
Botanic Garden FWBS - Education	0.00	3.00	3.00	100.0%	\$0	\$184,045	\$184,045	100.0%
Botanic Garden FWBS - Maintenance	0.00	5.00	5.00	100.0%	\$0	\$230,864	\$230,864	100.0%
Botanic Garden FWGC - Maintenance	0.00	4.00	4.00	100.0%	\$0	\$186,810	\$186,810	100.0%
Botanic Garden FWGC - Support	0.00	5.00	5.00	100.0%	\$0	\$304,598	\$304,598	100.0%
Chisholm Trail CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$147,500	\$147,500	100.0%
Community Services Special Trust Fund	0.00	0.00	0.00	0.0%	\$0	\$30,000	\$30,000	100.0%
Community Tree Planting Program	0.00	0.00	0.00	0.0%	\$0	\$429,112	\$429,112	100.0%
Como CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$20,000	\$20,000	100.0%
Day Camp - Neighborhood Services	0.00	0.00	0.00	0.0%	\$0	\$119,186	\$119,186	100.0%
Day Camp - Park and Recreation	0.00	0.00	0.00	0.0%	\$0	\$380,814	\$380,814	100.0%
Diamond Hill CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$15,000	\$15,000	100.0%
Eugene McCray CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$15,000	\$15,000	100.0%
Fire Station CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$61,000	\$61,000	100.0%
Greenbier CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$65,360	\$65,360	100.0%
Handley-Meadowbrook CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$8,000	\$8,000	100.0%
Highland Hills CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$40,000	\$40,000	100.0%
Hillside CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$10,000	\$10,000	100.0%
Mayfest	0.00	0.00	0.00	0.0%	\$0	\$234,377	\$234,377	100.0%
MLK CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$9,000	\$9,000	100.0%
Mobile Recreation Program Support	0.00	0.00	0.00	0.0%	\$0	\$90,000	\$90,000	100.0%
Nature Center Gate Operations	0.00	1.00	1.00	100.0%	\$0	\$71,316	\$71,316	100.0%
Nature Center Program Supervisor	0.00	1.00	1.00	100.0%	\$0	\$121,539	\$121,539	100.0%
North Tri-Ethnic CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$5,000	\$5,000	100.0%
Northside CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$30,000	\$30,000	100.0%
R D Evans CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$70,000	\$70,000	100.0%
Riverside CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$30,000	\$30,000	100.0%
Southside CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$6,000	\$6,000	100.0%
Southwest CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$140,500	\$140,500	100.0%

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

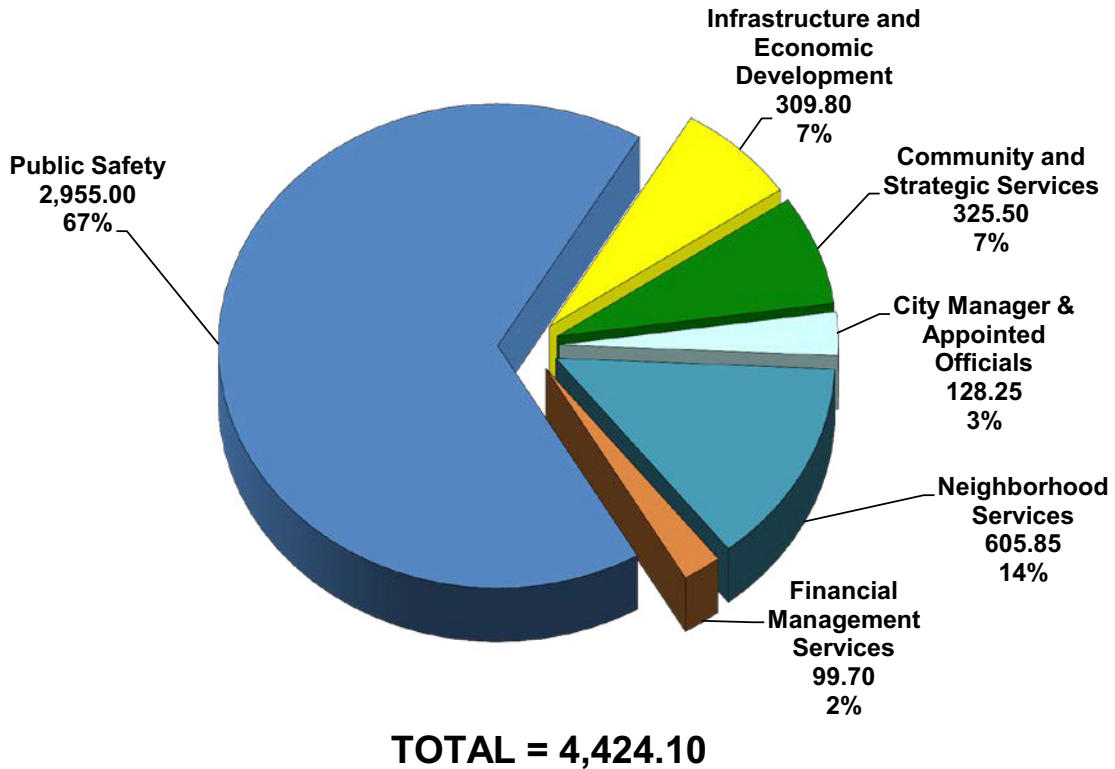
	AUTHORIZED POSITIONS				EXPENDITURES			
	Adopted FY2015	Adopted FY2016	A.P. Change	% Change	Adopted FY2015*	Adopted FY2016	\$ Change	% Change
COMMUNITY PROGRAMS (Cont.)								
Streams and Valleys Benches	0.00	0.00	0.00	0.0%	\$0	\$5,000	\$5,000	100.0%
Summer Swim Program	0.00	0.00	0.00	0.0%	\$0	\$10,000	\$10,000	100.0%
Sycamore CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$10,000	\$10,000	100.0%
Teel Trust	0.00	0.00	0.00	0.0%	\$0	\$81,091	\$81,091	100.0%
Thomas Place CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$52,500	\$52,500	100.0%
Water Aid Program	0.00	0.00	0.00	0.0%	\$0	\$24,000	\$24,000	100.0%
Worth Heights CC Program Support	0.00	0.00	0.00	0.0%	\$0	\$17,300	\$17,300	100.0%
Community Programs Total	0.00	23.00	23.00	100.0%	\$0	\$3,464,208	\$3,464,208	100.0%
Special Revenue Funds Total	463.30	483.30	20.00	4.3%	\$131,954,555	\$201,318,486	\$69,363,931	52.6%
GENERAL DEBT SERVICE FUND								
Debt Service Fund	0.00	0.00	0.00	0.0%	\$79,838,122	\$83,619,202	\$3,781,080	4.7%
General Debt Service Fund Total	0.00	0.00	0.00	0.0%	\$79,838,122	\$83,619,202	\$3,781,080	4.7%
PROPRIETARY FUNDS								
ENTERPRISE FUNDS								
Municipal Airports Fund	24.00	24.00	0.00	0.0%	\$5,047,184	\$5,077,422	\$30,238	0.6%
Municipal Parking Fund	12.00	12.00	0.00	0.0%	\$7,069,009	\$7,201,640	\$132,631	1.9%
Solid Waste Fund	92.00	113.00	21.00	22.8%	\$56,032,365	\$58,450,241	\$2,417,876	4.3%
Stormwater Utility Fund	113.00	113.20	0.20	0.2%	\$36,011,581	\$37,085,478	\$1,073,897	3.0%
Water and Sewer Fund	937.00	937.00	0.00	0.0%	\$402,228,439	\$419,503,211	\$17,274,772	4.3%
Enterprise Funds Total	1,178.00	1,199.20	21.20	1.8%	\$506,388,578	\$527,317,992	\$20,929,414	4.1%
INTERNAL SERVICE FUNDS								
Capital Projects Service Fund	137.00	77.00	(60.00)	(43.8%)	\$13,471,745	\$8,705,232	(\$4,766,513)	(35.4%)
Equipment Services Fund	106.00	106.00	0.00	0.0%	\$27,239,591	\$26,722,872	(\$516,719)	(1.9%)
Group Health & Life Insurance Fund	9.57	10.50	0.93	9.7%	\$104,471,435	\$102,100,234	(\$2,371,201)	(2.3%)
Information Technology Systems Fund	139.00	137.50	(1.50)	(1.1%)	\$26,532,002	\$28,282,200	\$1,750,198	6.6%
Office Services Fund	6.00	0.00	(6.00)	(100.0%)	\$1,421,281	\$0	(\$1,421,281)	(100.0%)
Risk Financing Fund	0.00	15.80	15.80	100.0%	\$0	\$19,210,822	\$19,210,822	100.0%
Risk Management Fund	7.30	0.00	(7.30)	(100.0%)	\$6,804,753	\$0	(\$6,804,753)	(100.0%)
Unemployment Compensation Fund	0.15	0.00	(0.15)	(100.0%)	\$471,893	\$0	(\$471,893)	(100.0%)
Workers' Compensation Fund	7.58	0.00	(7.58)	(100.0%)	\$13,130,895	\$0	(\$13,130,895)	(100.0%)
Internal Service Funds Total	412.60	346.80	(65.80)	(15.9%)	\$193,543,595	\$185,021,360	(\$8,522,235)	(4.4%)
TOTAL ALL FUNDS (including GENERAL FUND)	6,407.55	6,453.40	45.85	0.7%	\$1,501,475,779	\$1,608,179,679	\$106,703,899	7.1%

* Funds with \$0 budget represent first year data included as part of the operating budget in FY2016.

CHANGES IN AUTHORIZED POSITIONS



**AUTHORIZED POSITION BY FUNCTION
GENERAL FUND, FY2016**



CITYWIDE RESERVES SUMMARY

Fund balance is defined as the difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies. The City makes a concerted effort to maintain the fund balance and retained earnings of the various operating funds at the required level stipulated in the Financial Management Policy Statement sufficient to protect the City's creditworthiness as well as its financial position from emergencies. To monitor the condition of the General Fund and all other City funds, a financial management report is prepared that evaluates revenues and expenditures. The table below illustrates the reserve requirement for each operating fund. **In FY2015 changes were made the FMPS document concerning reserve policies to accommodate the different fund types (such as Proprietary versus Governmental funds). Reserves for Governmental funds are referred to as Fund Balance and Reserves for Proprietary funds are referred to as Working Capital.**

Governmental Funds											
	Total Fund Balance (1) (as of 09/30/14)	Total Projected Revenues for FY2015	Total Projected Expenditures for FY2015	Projected Fund Balance at End of FY2015 (3)	Projected Revenues FY2016	Projected Expenditures FY2016	Projected FY2016 Fund Balance	Reserve Equivalent to % of Operating Expenditures	Operating Expenditure less Capital Transfer Out	Fund Balance Requirement	Excess/ (Deficit)
General Fund											
GENERAL FUND	\$84,441,667	\$589,441,374	(\$582,570,116)	\$85,437,150	\$610,902,639	(\$610,902,639)	\$85,437,150	10.00%	\$610,902,639	\$61,090,264	\$24,346,886
Special Revenue Funds											
CRIME DISTRICT	\$28,729,000	\$65,681,656	(\$68,245,098)	\$26,165,559	\$69,764,041	(\$86,002,513)	\$9,927,087	16.67%	\$59,550,603	\$9,927,087	\$0
CULTURE AND TOURISM FUND	\$11,633,000	\$43,964,500	(\$37,302,556)	\$18,294,943	\$43,678,831	(\$43,678,831)	\$18,294,943	16.67%	\$30,804,605	\$5,135,128	\$13,159,816
ENVIRONMENTAL PROTECTION FUND	\$7,783,000	\$4,568,015	(\$4,595,810)	\$7,755,405	\$4,821,164	(\$4,821,164)	\$7,755,405	16.67%	\$4,145,964	\$691,132	\$7,064,273
LAKE WORTH TRUST FUND	\$1,011,283	\$0	\$0	\$1,011,283	\$186,000	(\$186,000)	\$1,011,283	16.67%	\$186,000	\$31,006	\$980,277
MUNICIPAL GOLF FUND	\$458,354	\$4,461,257	(\$4,475,955)	\$443,656	\$4,470,482	(\$4,470,482)	\$443,656	16.67%	\$4,402,855	\$733,956	(\$290,299)
RED LIGHT ENFORCEMENT FUND	\$2,091,601	\$8,246,544	(\$9,407,411)	\$930,735	\$8,585,050	(\$9,461,369)	\$54,416	16.67%	\$9,461,369	\$1,577,210	(\$1,522,795)
Proprietary Funds											
	Working Capital (2) (as of 09/30/14)	Total Projected Revenues for FY2015	Total Projected Expenses for FY2015	Projected Working Capital at End of FY2015 (3)	Projected Revenues FY2016	Projected Expenses FY2016	Projected FY2016 Working Capital	Working Capital Equivalent to % of Operating Expenses	Operating Expenses less Capital Transfer Out	Working Capital Requirement to meet Minimum Reserve	Excess/ (Deficit)
Enterprise Funds											
MUNICIPAL AIRPORTS FUND	\$3,761,000	\$5,365,801	(\$5,148,363)	\$3,978,438	\$5,157,422	(\$5,077,422)	\$4,058,438	25.00%	\$4,843,922	\$1,210,981	\$2,847,457
MUNICIPAL PARKING FUND	(\$798,000)	\$7,366,282	(\$7,141,209)	(\$572,927)	\$7,201,640	(\$7,201,640)	(\$572,927)	25.00%	\$7,201,640	\$1,800,410	(\$2,373,337)
SOLID WASTE FUND	\$29,862,000	\$57,042,309	(\$56,050,177)	\$30,854,132	\$58,450,241	(\$58,450,241)	\$30,854,132	25.00%	\$58,351,163	\$14,587,791	\$16,266,342
STORMWATER UTILITY FUND	\$27,134,000	\$36,861,005	(\$46,594,656)	\$17,400,350	\$37,085,478	(\$37,085,478)	\$17,400,350	25.00%	\$28,573,412	\$7,143,353	\$10,256,997
Internal Service Funds											
CAPITAL PROJECTS SERVICE FUND	(\$940,000)	\$9,819,352	(\$11,224,064)	(\$2,344,712)	\$8,705,233	(\$8,705,233)	(\$2,344,712)	3.00%	\$8,705,233	\$261,157	(\$2,605,869)
EQUIPMENT SERVICE FUND	(\$1,033,000)	\$26,605,509	(\$25,128,016)	\$444,493	\$28,014,079	(\$26,722,872)	\$1,735,700	3.00%	\$26,572,872	\$797,186	\$938,514
INFORMATION SYSTEMS FUND	\$4,811,000	\$26,852,878	(\$29,934,276)	\$1,729,602	\$28,282,200	(\$28,282,200)	\$1,729,602	3.00%	\$27,408,200	\$822,246	\$907,356
GROUP HEALTH FUND	\$37,109,000	\$102,191,455	(\$107,238,949)	\$32,061,506	\$102,100,234	(\$102,100,234)	\$32,061,506	16.67%	\$102,050,234	\$17,011,774	\$15,049,732
RISK FINANCING FUND	(\$10,664,000)	\$21,051,814	(\$18,063,611)	(\$7,675,797)	\$20,210,822	(\$19,210,822)	(\$6,675,797)	16.67%	\$19,210,822	\$3,202,444	(\$9,878,241)
	Days Cash on Hand (2) (as of 09/30/14)	Total Projected Revenues for FY2015	Total Projected Expenses for FY2015	Projected FY2015 Days Cash on Hand (3)	Projected Revenues FY2016	Projected Expenses FY2016	Projected FY2016 Days Cash on Hand	Minimum Days Cash on Hand (2)	Operating Expenses less Capital Transfer Out	Working Capital Requirement to meet Minimum Reserve	Excess/ (Deficit)
Enterprise Funds											
WATER AND SEWER FUND (4)	\$61,929,000	\$389,661,932	(\$399,924,447)	\$51,666,484	\$425,583,755	(\$425,583,755)	\$51,666,484	62	\$368,614,066	\$41,621,638	\$10,044,846

1 - Fund Balance information as of 09/30/14 for Governmental Funds is based on information provided by the Financial Management Services (FMS) Department as it appears in the 2014 Comprehensive Annual Financial Report (CAFR) for 09/30/14.

2 - Working Capital and Days Cash on Hand information as of 09/30/14 for Proprietary Funds is based on information provided by the FMS Department as it appeared in the 2014 Comprehensive Annual Financial Report (CAFR) for 09/30/14.

3 - Fund Balance/Working Capital/Days Cash on Hand projections are based on information provided by the Financial Management Services (FMS) Department as it appears in the 2014 Comprehensive Annual Financial Report (CAFR) for 09/30/14, then adjusted by estimated revenue and expenditure projections for each Fund based on financial data as of Fiscal Month nine of FY2015.

4 - The Water & Sewer Fund will measure reserves as of September 30th each year by calculating Days Cash on Hand rather than calculating Working Capital as in other Enterprise Funds.

FUND STATEMENT

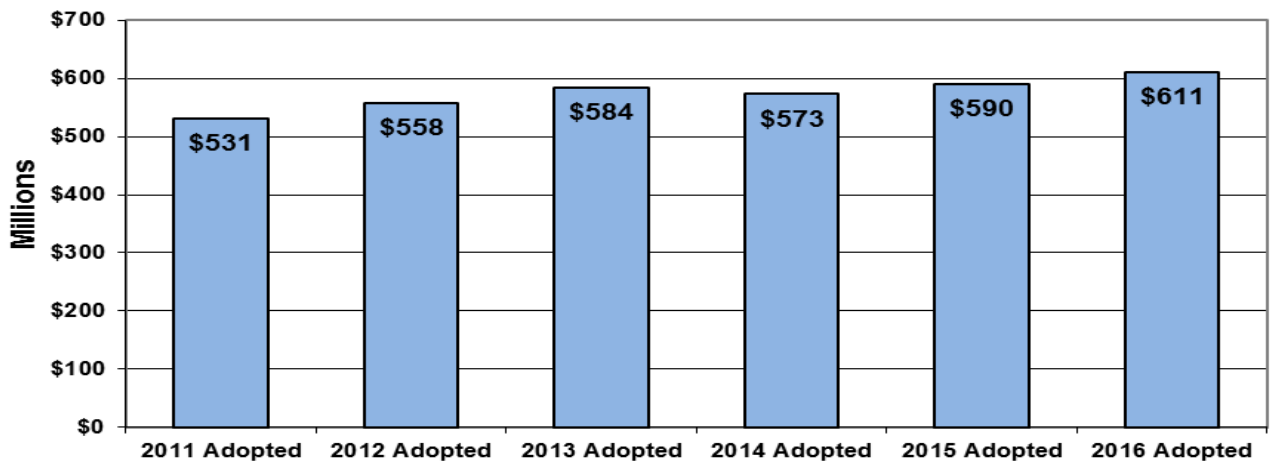
FUND:

GENERAL FUND

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City budget. In accordance with the City's Financial Management Policy Statements (FMPS) with regard to a reliable, equitable and diversified revenue stream, the General Fund revenues include property tax, sales tax, operating transfers, charges for service, license and permit fees, fines forfeitures and special assessment, and other miscellaneous revenues such as intergovernmental revenue, use of money and property and other revenue. These revenues are used to finance City departments that provide basic services. There are several other funds in the City of Fort Worth; however, most activities that are supported by tax dollars are included in the General Fund and Debt Service Fund.

In FY2012, the City restored staffing and imperative City services reduced during prior years. The FY2013 budget was characterized as a maintenance budget focusing on community needs and desires. The FY2014 and FY2015 budget were an alignment budget with the City making attentive efforts to align expenditures and revenues. The FY2016 adopted budget is a continuation of the FY2015 budget progress. The following chart provides a historical perspective of the General Fund total annual adopted budgets since FY2011.

Total Annual Budget Expenditures



Property tax generates the largest percentage of General Fund revenue. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. For FY2016, the City's adopted property tax rate is \$0.8550 per \$100 of net taxable valuation. Approximately \$0.6759, or 79%, of that property tax rate funds General Fund operating expenditures, such as supplies and contracts, and approximately \$0.1791, or 21%, goes to debt service to pay the principal and interest on capital projects. This is unchanged from the FY2015 property tax rate. Sales tax, the second largest revenue source for the City, achieved new record highs throughout much of the FY2015 and the trend is positioned to carry through FY2016.

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is estimated to be \$83,619,202. In FY2009, the decision was made that the debt service payment will no longer pass through the General Fund. Property tax associated with debt service will be deposited directly in the General Debt Service Fund.

General Fund departments provide primary services directly to the public, as well as support services to other City departments. In accordance with the FMPS, the City's Financial Management Services Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

FUND STATEMENT

FUND:

GENERAL FUND

The City also makes a concerted effort to maintain the General Fund's unassigned fund balance at 10.0% of current year, with a goal of 16.67%, of regular ongoing operating expenditures. To monitor the condition of the General Fund and all other City funds, a financial management report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Financial Forecast that discusses trends affecting the City, as well as critical issues. The General Fund budget funds 4,424.10 authorized positions and 17 operating departments (excluding Non-Departmental). Each department, listed alphabetically in the General Fund section, has a primary focus.

**GENERAL FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$512,423,297
Property Tax	\$323,681,859
Sales Tax	\$135,065,427
Other Tax (Franchise Fee, State Mixed Beverage)	\$53,676,011
License & Permits	\$13,433,484
Building Permits	\$5,284,955
Health Permit	\$1,886,250
Residential Permits	\$1,310,072
Alarm Permit	\$1,252,446
Plumbing Permit	\$442,524
Electrical Permit	\$440,003
Parkway Inspection Permit	\$405,025
Mechanical Permit	\$321,718
Alcohol Permit	\$282,073
Sign Permit	\$243,931
Other Permits	\$1,564,487
Intergovernmental Revenue	\$1,109,991
Reimbursement of Indirect Costs from Grants	\$500,019
Reimbursement of Legal Costs for DFW Airport	\$291,812
Reimbursement from FWISD for Truancy Court Costs	\$318,160
Charges for Services	\$28,622,840
Administrative Services Fee	\$8,573,851
Deferred Disposition Fee	\$3,321,695
External Collection Agency Fee	\$1,730,163
Penalty Fee	\$1,578,247
Gas Well Annual Fee	\$1,284,600
Vehicle Pound Towage Fee	\$1,236,334
Vehicle Pound Storage Fee	\$789,660
Plan Review Fee	\$787,988
Multi Family 9+ Permit Unit Fee	\$768,800
Site Reservations Fee	\$703,746
Fire Inspection Fee	\$503,500
Other Miscellaneous Fees	\$7,344,256
Fines Forfeitures & Special Assessments	\$8,032,544
Traffic Fines	\$4,611,514
General Fines	\$1,523,527
Parking Fines	\$1,407,992
Other Fines	\$489,511
Use of Money & Property	\$3,554,712
Interest Earnings	\$1,506,156
Terminal Office Lease	\$1,000,000
Lease Revenue (Gordon Swift)	\$382,983
Others	\$665,573
Other Revenue	\$791,333
Recovery of Labor Costs	\$363,975
Miscellaneous Revenues	\$427,358
SUBTOTAL REVENUE	\$567,968,201

Operating Transfers

Transfer from the Water and Sewer Fund	\$26,746,579
Street Rental Transfer	\$20,577,793
Payment in Lieu of Taxes (PILOT)	\$6,156,289
Others - Public Education Specialists	\$12,497
Transfer from CCPD for Civil Service Base Plan	\$5,329,547
Transfer from the Solid Waste Fund	\$4,435,664
Grants of Privilege (Street Rental)	\$2,448,875
Payment in Lieu of Taxes (PILOT)	\$140,911
Solid Waste related activities performed by Code Officers	\$1,670,878
Others - Public Education Specialists	\$175,000
Transfer from the Stormwater Utility Fund	\$3,006,785
Street Rental Transfer	\$1,854,273
Payment in Lieu of Taxes (PILOT)	\$1,101,035
Others - Public Education Specialists	\$51,477
Transfer from Sale of Abandoned Property	\$1,320,599
Transfer from Gas Lease Fund for Administrative Costs	\$925,257
Other Transfers	\$1,170,007
Transfer from the Lake Worth Fund - Lake Patrol Operations	\$165,000
Transfer from Red Light Enforcement Fund - Electric Utility	\$100,000
Transfer from Red Light Enforcement Fund - Traffic Tech	\$41,520
Transfer from Environmental Protection Fund - Public	\$75,000
Transfer from the Airport Fund-Fire Protection at Meacham	\$50,000
Others	\$738,487

SUBTOTAL OPERATING TRANSFERS **\$42,934,438**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$610,902,639**

EXPENDITURES:

CITY ATTORNEY'S OFFICE	\$6,263,916
City Attorney's Office Appropriations	\$6,258,378
Debt Service	\$5,538
CITY AUDITOR'S OFFICE	\$1,626,860
City Auditor's Office Appropriations	\$1,625,166
Debt Service	\$1,694
CITY MANAGERS OFFICE	\$8,594,176
City Manager's Office Appropriations	\$8,574,181
Debt Service	\$19,995
CITY SECRETARY'S OFFICE	\$1,233,982
City Secretary's Office Appropriations	\$1,230,170
Debt Service	\$3,812
CODE COMPLIANCE	\$18,822,358
Code Compliance Appropriations	\$18,375,649
Debt Service	\$11,215
Transfer for Vehicle and Equipment Replacement	\$435,494

ECONOMIC DEVELOPMENT	\$16,477,358
Economic Development Appropriations	\$16,474,894
Debt Service	\$2,464
FINANCIAL MANAGEMENT SERVICES	\$14,373,837
Financial Management Services Appropriations	\$14,360,965
Debt Service	\$12,872
FIRE	\$132,415,791
Fire Appropriations	\$131,457,515
Debt Service	\$99,270
Transfer for Vehicle and Equipment Replacement	\$489,580
Transfer - Grant Match	\$144,426
Transfer to Capital for Minor Equipment	\$225,000
HUMAN RESOURCES	\$3,862,985
Human Resources Appropriations	\$3,855,535
Debt Service	\$7,450
LIBRARY	\$20,111,091
Library Appropriations	\$19,941,741
Debt Service	\$169,350
MUNICIPAL COURT	\$17,390,360
Municipal Court Appropriations	\$17,085,206
Debt Service	\$161,154
Transfer for Vehicle and Equipment Replacement	\$144,000
NEIGHBORHOOD SERVICES	\$7,701,177
Neighborhood Services Appropriations	\$7,698,713
Debt Service	\$2,464
NON-DEPARTMENTAL	\$15,078,463
Non-Departmental Appropriations	\$9,760,219
Transfer - Operating for Energy Savings Subsidy to C&T	\$1,212,654
Transfer - Operating for Electricity Subsidy to C&T	\$1,254,857
Transfer - Operating for Golf Fund Subsidy	\$850,000
Transfer to Capital - Community Partnerships/Future Projects	\$2,000,733
PARK AND RECREATION	\$45,735,040
Park and Recreation Appropriations	\$42,445,562
Debt Service	\$113,671
Transfer for Vehicle and Equipment Replacement	\$891,047
Transfer - Operating for Zoo Utility Improvements	\$50,000
Transfer - Operating for PID Operational Subsidy	\$728,051
Transfer - Operating for Botanical Garden Education	\$82,965
Transfer for PAYG Capital	\$1,423,744
PLANNING & DEVELOPMENT	\$12,289,904
Planning & Development Appropriations	\$12,255,046
Debt Service	\$12,001
Transfer for Vehicle and Equipment Replacement	\$22,857
POLICE	\$229,073,957
Police Appropriations	\$228,857,161
Debt Service	\$194,296
Transfer - Equipment	\$22,500
PROPERTY MANAGEMENT	\$10,945,204
Property Management Appropriations	\$9,380,704
Transfer for PAYG Capital	\$1,564,500

TRANSPORTATION & PUBLIC WORKS	\$48,906,180
Transportation & Public Works Appropriations	\$29,639,064
Debt Service	\$147,702
Transfer for Vehicle and Equipment Replacement	\$1,007,714
Transfer for PAYG Capital	\$18,111,700

SUBTOTAL EXPENDITURES **\$610,902,639**

CONTRIBUTION TO FUND BALANCE **\$0**

TOTAL EXPENDITURES **\$610,902,639**

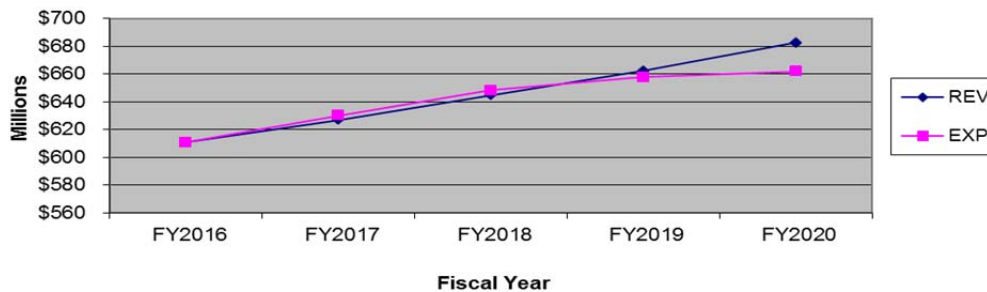
**PROJECTED
FY2016 FUND BALANCE
GENERAL FUND**

Fund Balance as of 9/30/2014:	\$84,441,667
Estimated Reserved For Inventories	(\$2,301,739)
Estimated Reserved For Advances	(\$3,574,034)
FY2015 Unreserved, Unassigned Fund Balance:	\$78,565,894
Total Projected revenues for FY2015	\$589,441,374
Total Projected expenditure for FY2015	(\$582,570,118)
FY2015 Net Available Fund Balance:	\$85,437,150
Projected Revenues for FY2016	\$610,902,639
Projected Expenditures for FY2016	(\$610,902,639)
Unaudited, Unassigned Fund Balance as of 9/30/2016:	\$85,437,150
Minimum 10% Reserve requirement	\$61,090,264
With a goal of 16.67% Reserve requirement	\$101,837,470
Fund Balance Available over/(under) the Minimum	\$24,346,886
Percent of Fund Balance over/(under) the Minimum	13.99%

GENERAL FUND FIVE YEAR FORECAST FISCAL YEAR 2016 THROUGH 2020

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Fund Balance	\$85,437,150	\$85,437,150	\$82,375,734	\$78,819,855	\$83,135,891
Revenues*					
Taxes (Including Sales Tax)	\$512,423,297	\$527,782,956	\$544,742,076	\$561,436,269	\$581,172,680
License & Permits	\$13,433,484	\$13,632,271	\$13,793,897	\$13,958,295	\$14,125,508
Intergovernmental Revenue	\$1,109,991	\$1,114,991	\$1,120,041	\$1,125,142	\$1,130,294
Charges for Services	\$28,622,840	\$28,736,866	\$28,828,824	\$28,926,799	\$29,027,528
Fines Forfeitures & Special	\$8,032,544	\$7,957,302	\$7,882,815	\$7,809,078	\$7,736,082
Use of Money & Property	\$3,554,712	\$3,575,024	\$3,595,539	\$3,616,259	\$3,637,186
Other Revenue	\$791,333	\$799,246	\$807,239	\$815,311	\$823,464
Operating Transfers	\$42,934,437	\$43,535,949	\$44,044,608	\$44,477,860	\$44,924,393
Total Revenue	\$610,902,639	\$627,134,605	\$644,815,040	\$662,165,013	\$682,577,136
Total Resources	\$696,339,789	\$712,571,755	\$727,190,774	\$740,984,867	\$765,713,027
Expenditures					
Salaries & Wages	\$316,216,021	\$326,468,056	\$335,801,114	\$347,786,736	\$349,725,025
Employee Benefits	\$131,522,696	\$131,522,696	\$131,522,696	\$131,522,696	\$131,522,696
Professional & Technical Services	\$66,026,300	\$75,067,646	\$83,909,486	\$81,401,921	\$83,550,689
Utilities Repairs & Rentals	\$31,322,236	\$31,322,236	\$31,322,236	\$31,322,236	\$31,322,236
Other Purchased Services	\$10,045,802	\$10,045,802	\$10,045,802	\$10,045,802	\$10,045,802
Supplies	\$23,731,966	\$23,731,966	\$23,731,966	\$23,731,966	\$23,731,966
Property/Capital Assets	\$97,557	\$97,557	\$97,557	\$97,557	\$97,557
Debt	\$964,948	\$964,948	\$964,948	\$964,948	\$964,948
Transfer and Others	\$30,975,114	\$30,975,114	\$30,975,114	\$30,975,114	\$30,975,114
Total Expenditure	\$610,902,639	\$630,196,021	\$648,370,919	\$657,848,976	\$661,936,033
Projected Variance	\$0	(\$3,061,416)	(\$3,555,879)	\$4,316,037	\$20,641,103
Projected Fund Balance	\$85,437,150	\$82,375,734	\$78,819,855	\$83,135,891	\$103,776,994
Reserve Requirement (10%)	\$61,090,264	\$63,019,602	\$64,837,092	\$65,784,898	\$66,193,603
With a goal of 16.67% Reserve	\$101,837,470	\$105,053,677	\$108,083,432	\$109,663,424	\$110,344,737
Excess/(Deficit)	\$24,346,886	\$19,356,132	\$13,982,763	\$17,350,994	\$37,583,390

GENERAL FUND PROJECTED REVENUES AND EXPENDITURES



***Assumptions included in this model:**

1. No fee or property tax rate increases for the next five years
2. Approximately 3.3% average annual growth in the adjusted net taxable property value
3. 4% growth in sales tax year over year
4. Contractual increases for Police and Fire as stipulated in the agreements
5. Operating Costs for 2014 Bond-Funded Projects
6. No pay increase for General Employees
7. No funds planned for potential decision packages in future years

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS				EXPENDITURES			
	Adopted FY2015	Adopted FY2016	A.P. Change	% Change	Adopted FY2015	Adopted FY2016	\$ Change	% Change
CITY ATTORNEY'S OFFICE	51.00	50.00	(1.00)	(2.0%)	\$6,367,787	\$6,263,916	(\$103,871)	(1.6%)
CITY AUDITOR'S OFFICE	15.00	15.00	0.00	0.0%	\$1,628,112	\$1,626,860	(\$1,252)	(0.1%)
CITY MANAGER'S OFFICE	47.25	52.25	5.00	10.6%	\$7,898,325	\$8,594,176	\$695,851	8.8%
CITY SECRETARY'S OFFICE	11.00	11.00	0.00	0.0%	\$1,093,268	\$1,233,982	\$140,714	12.9%
CODE COMPLIANCE	218.00	215.20	(2.80)	(1.3%)	\$18,902,483	\$18,822,358	(\$80,125)	(0.4%)
ECONOMIC DEVELOPMENT	27.70	14.50	(13.20)	(47.7%)	\$5,761,743	\$16,477,358	\$10,715,615	186.0%
FINANCIAL MANAGEMENT SERVICES	90.70	99.70	9.00	9.9%	\$9,935,655	\$14,373,837	\$4,438,182	44.7%
FIRE	931.00	951.00	20.00	2.1%	\$118,688,490	\$132,415,791	\$13,727,301	11.6%
HUMAN RESOURCES	32.70	33.00	0.30	0.9%	\$3,460,499	\$3,862,985	\$402,486	11.6%
LIBRARY	214.50	210.50	(4.00)	(1.9%)	\$19,186,939	\$20,111,091	\$924,152	4.8%
MUNICIPAL COURT	184.00	177.00	(7.00)	(3.8%)	\$17,388,055	\$17,390,360	\$2,305	0.0%
NEIGHBORHOOD SERVICES	0.00	48.15	48.15	100.0%	\$0	\$7,701,177	\$7,701,177	100.0%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.0%	\$72,665,025	\$15,078,463	(\$57,586,562)	(79.2%)
PARK & RECREATION	343.10	292.50	(50.60)	(14.7%)	\$44,358,087	\$45,735,040	\$1,376,953	3.1%
PLANNING & DEVELOPMENT	135.00	132.00	(3.00)	(2.2%)	\$11,553,018	\$12,289,904	\$736,886	6.4%
POLICE	1,791.00	1,827.00	36.00	2.0%	\$204,606,000	\$229,073,957	\$24,467,957	12.0%
PROPERTY MANAGEMENT	0.00	79.00	79.00	100.0%	\$0	\$10,945,204	\$10,945,204	100.0%
TRANSPORTATION & PUBLIC WORKS	261.70	216.30	(45.40)	(17.3%)	\$46,257,444	\$48,906,180	\$2,648,736	5.7%
GENERAL FUND TOTAL	4,353.65	4,424.10	70.45	1.6%	\$589,750,930	\$610,902,639	\$21,151,709	3.6%

COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUALS FY2013	ACTUALS FY2014	ADOPTED FY2015	ADOPTED FY2016	\$ VARIANCE	% VARIANCE
Taxes						
Property Tax	\$287,111,993	\$290,663,255	\$308,873,881	\$323,681,859	\$14,807,978	4.8%
Sales Tax	118,646,424	125,547,039	126,013,570	135,065,427	9,051,857	7.2%
Other Taxes	52,690,494	55,336,389	52,495,926	53,676,011	1,180,085	2.2%
License & Permits	12,639,867	12,757,277	12,545,145	13,433,484	888,339	7.1%
Intergovernmental Revenue	1,050,204	694,512	1,112,345	1,109,991	(2,354)	(0.2%)
Charges for Services	26,544,943	26,572,929	27,857,020	28,622,840	765,820	2.7%
Fines Forfeitures & Special Assessment	9,373,614	8,373,305	9,252,097	8,032,544	(1,219,553)	(13.2%)
Use of Money & Property	2,178,560	2,757,861	2,938,076	3,554,712	616,636	21.0%
Other Revenue	3,302,124	1,405,907	1,032,852	791,334	(241,518)	(23.4%)
Operating Transfers	47,839,551	57,371,947	43,520,656	42,934,437	(586,219)	(1.3%)
Total Revenue	\$561,377,774	\$581,480,421	\$585,641,568	\$610,902,639	\$25,261,071	4.3%
Use of Fund Balance	\$0	\$0	\$4,109,362	\$0	(\$4,109,362)	(100.0%)
Total General Fund Resources	\$561,377,774	\$581,480,421	\$589,750,930	\$610,902,639	21,151,709	3.6%

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ADOPTED FY2013	ADOPTED FY2014	ADOPTED FY2015	ADOPTED FY2016
Adjusted Net Taxable Value	\$43,087,160,976	\$44,265,767,682	\$47,075,949,924	\$49,627,376,942
Tax Rate	0.8550	0.8550	0.8550	0.8550
Operating	0.6859	0.6759	0.6759	0.6759
Debt Service	0.1691	0.1791	0.1791	0.1791
Total Levy	\$368,395,226	\$378,472,314	\$402,499,372	\$424,314,073
Collection Rate	98.00%	98.50%	98.50%	98.50%
Total Collection of Levy	\$361,027,322	\$372,795,229	\$396,461,881	\$417,949,362
TIF Contributions	(\$9,007,539)	(\$10,587,524)	(\$11,568,250)	(\$14,323,934)
Estimated Refunds	\$0	\$0	\$0	\$0
Budgeted Revenues				
General Fund	\$282,398,092	\$286,334,723	\$304,268,544	\$319,076,522
Debt Levy	<u>\$69,621,690</u>	<u>\$75,872,982</u>	<u>\$80,625,087</u>	<u>\$84,548,905</u>
Subtotal Current Property Taxes	\$352,019,783	\$362,207,705	\$384,893,631	\$403,625,428
OTHER PROPERTY TAXES				
Delinquent Property Taxes	\$3,588,249	\$3,624,131	\$2,427,413	\$2,427,413
Vehicle Inventory	\$76,457	\$76,457	\$267,600	\$267,600
Interest/Penalty Charges	<u>\$3,234,085</u>	<u>\$3,266,426</u>	<u>\$1,910,324</u>	<u>\$1,910,324</u>
Subtotal Other Property Taxes	\$6,898,791	\$6,967,014	\$4,605,337	\$4,605,337
TOTAL PROPERTY TAXES				
Operating Taxes	\$289,296,881	\$293,301,737	\$308,873,881	\$323,681,859
Debt Service Taxes	\$69,621,690	\$75,872,982	\$80,625,087	\$84,548,905

GENERAL FUND REVENUE DETAIL

Acct	Title	ACTUAL FY2013	ACTUAL FY2014	ADOPTED FY2015	FM09 RE-ESTIMATE FY2015	ADOPTED FY2016
023	CODE COMPLIANCE DEPARTMENT					
4212001	HEALTH PERMIT	\$1,586,712	\$1,683,484	\$1,670,682	\$1,815,250	\$1,886,250
4212002	TEMPORARY HEALTH PERMIT	\$159,790	\$188,785	\$176,250	\$176,969	\$186,660
4216005	FOOD MANAGER CERTIFICATION	\$21,450	\$24,841	\$21,300	\$24,700	\$23,625
4226001	DOG LICENSE	\$102,077	\$99,862	\$95,500	\$97,380	\$95,500
4411014	IMPOUNDMENT FEE	\$55,543	\$84,247	\$67,225	\$86,202	\$80,000
4413004	PLAN REVIEW FEE	\$81,050	\$80,565	\$78,700	\$72,120	\$80,060
4413008	DEMOLITION FEES PRINCIPAL	\$27,093	\$32,673	\$40,067	\$64,314	\$35,000
4413017	SINGLE/DUPLEX 1ST YEAR	\$800	\$200	\$1,000	\$0	\$0
4413018	SINGLE/DUPLEX 2ND YEAR	\$100	\$0	\$500	\$0	\$0
4413019	MULTIFAMILY 3-8 PER UNIT	\$30,651	\$31,782	\$37,280	\$37,280	\$37,280
4413020	MULTIFAMILY 9+ PER UNIT	\$743,963	\$756,000	\$768,800	\$768,800	\$768,800
4422002	RE-INSPECTION FEE	\$27,355	\$12,180	\$14,250	\$12,333	\$14,250
4443004	OFFENDER EDUCATION CLASS	\$9,783	\$12,584	\$7,800	\$22,562	\$14,075
4450001	HEALTH CARD FEE	\$281,745	\$292,772	\$282,550	\$280,635	\$293,510
4450003	MOWING FEE	\$392,693	\$391,340	\$400,591	\$400,591	\$395,000
4450004	MOWING FEE INTEREST	\$74,049	\$87,354	\$67,468	\$67,468	\$75,740
4450005	TRASH FEE	\$69,160	\$52,600	\$30,597	\$69,826	\$37,000
4450009	TAX FRCLSE PROP MAINT FEE	\$29,850	\$19,000	\$4,079	\$6,333	\$29,079
4450010	VACANT STRUCTURE FEE	\$39,276	\$48,602	\$41,448	\$49,833	\$43,500
4450011	CIVIL PENALTIES	\$69,518	\$28,049	\$32,631	\$45,778	\$32,631
4452001	HEALTH PERMIT REISSUE FEE	\$35,797	\$36,622	\$36,000	\$37,654	\$36,600
4452002	HEALTH REINSPECTION FEE	\$31,500	\$30,875	\$31,250	\$31,250	\$31,250
4455001	BOARDING	\$19,668	\$21,390	\$26,835	\$26,835	\$21,000
4455002	QUARANTINE FEE	\$4,444	\$1,400	\$0	\$1,319	\$500
4455003	ADOPTION FEE	\$55,145	\$44,094	\$48,793	\$52,807	\$93,793
4455004	ANIMAL HEAD SHIPPING FEE	\$100	\$7,125	\$6,600	\$6,600	\$6,600
4455005	VETERINARY SERVICE FEE	\$31,121	\$55,549	\$16,050	\$29,029	\$20,000
4455006	DOG KENNEL FEE	\$54,197	\$25,023	\$54,585	\$54,585	\$30,000
4471006	LITERATURE SALES	\$0	\$0	\$50	\$0	\$0
4472002	POOL OPERATOR COURSE	\$23,620	\$14,505	\$22,750	\$25,285	\$14,625
4640001	CONTRIBUTIONS FROM OTHERS	\$9,188	\$6,768	\$0	\$90	\$0
4800100	MISCELLANEOUS REVENUE	\$67,611	\$19,087	\$79,620	\$85,430	\$15,575
4800101	LATE FEE	\$6,780	\$7,540	\$6,800	\$7,113	\$7,560
4800899	CASH OVER AND SHORT	(\$41)	\$2	\$0	(\$11)	\$0
4925002	TRANSFER FROM SPEC PURPOSE	\$429,333	\$286,824	\$473,224	\$207,000	\$110,000
4954001	TRANSFER FROM SOLID WASTE	\$2,549,264	\$2,434,204	\$2,761,095	\$2,761,095	\$1,670,878
	Total: Code Compliance	\$7,120,383	\$6,917,928	\$7,402,370	\$7,424,455	\$6,186,341
017	ECONOMIC DEVELOPMENT DEPARTMENT					
4401001	ADMINISTRATIVE FEE	\$0	\$0	\$746,811	\$746,811	\$487,031
4450009	TAX FRCLSE PROP MAINT FEE	\$91,865	\$173,019	\$15,809	\$38,701	\$0
4620001	LEASE REVENUE	\$0	\$1,967	\$0	\$7,824	\$8,064
4620005	REVENUE FROM GUINN SCHOOL	\$109,690	\$162,503	\$122,352	\$122,352	\$140,545
4620101	TERMINAL OFFICE LEASE	\$0	\$0	\$1,000,000	\$1,000,000	\$0
4800100	MISCELLANEOUS REVENUE	\$10,778	\$14,000	\$0	\$68,089	\$0
4960102	TRANSFER FROM CAP PROJ SRV	\$27,700	\$30,029	\$30,029	\$0	\$0
	Total: Economic Development	\$240,033	\$381,519	\$1,915,001	\$1,983,777	\$635,640
013	FINANCIAL MANAGEMENT SERVICES DEPARTMENT					
4111010	CURRENT PROPERTY TAXES	\$280,790,863	\$283,962,690	\$304,268,544	\$304,792,974	\$319,076,522
4111020	DELINQUENT PROPERTY TAX	\$3,519,062	\$3,591,366	\$2,427,413	\$3,010,061	\$2,427,413
4120020	VEHICLE INVENTORY TAX	\$262,437	\$214,239	\$267,600	\$267,600	\$267,600
4130010	SALES TAX REVENUE	\$118,646,424	\$125,547,039	\$126,013,570	\$130,460,717	\$135,065,427
4143010	STATE MIXED BEVERAGE TAX	\$2,913,191	\$3,827,143	\$2,880,141	\$2,880,141	\$3,830,588
4161010	GROSS RECEIPTS TAX - TELEPHONE	\$5,364,775	\$5,034,050	\$5,565,553	\$5,034,050	\$5,064,653
4164100	GROSS RECEIPTS TAX - BINGO	\$288,252	\$303,780	\$289,608	\$289,608	\$295,400
4182010	ONCOR FRANCHISE FEE	\$26,850,041	\$27,746,608	\$27,211,795	\$27,211,795	\$27,483,913
4182020	ATMOS ENERGY FRANCHISE FEE	\$6,436,186	\$8,528,931	\$6,745,130	\$7,652,796	\$7,419,643
4182030	TELCOM FRANCHISE FEE	\$2,635,648	\$2,904,993	\$2,594,600	\$2,594,600	\$2,724,330
4182040	CABLE FRANCHISE FEE	\$8,011,236	\$6,766,484	\$7,032,299	\$7,032,299	\$6,680,684
4191010	PENALTY & INTEREST - PROP TAX	\$2,539,631	\$2,894,960	\$1,910,324	\$2,595,683	\$1,910,324
4210008	JUNK DEALER LICENSE	\$3,089	\$3,459	\$3,357	\$4,783	\$3,552
4210009	SERVICE STATION LICENSE	\$9,924	\$9,026	\$10,000	\$19,905	\$20,000
4210010	DANCE HALL LICENSE	\$4,700	\$4,300	\$4,700	\$4,267	\$4,300
4211001	ALCOHOL PERMIT	\$112,990	\$282,073	\$157,000	\$232,000	\$282,073
4216007	OTHER OCCUPATIONAL LICENSE	\$1,016	\$1,003	\$1,016	\$995	\$1,016
4221108	R O W LICENSE	\$119,466	\$0	\$0	\$0	\$0
4221301	COIN OPERATED MACHINES PERMIT	\$17,595	\$17,355	\$17,595	\$21,450	\$19,010
4341003	INTRGV REV - TX COMPROLLER	\$311,682	\$158,344	\$500,019	\$138,367	\$500,019
4401001	ADMINISTRATIVE FEE	\$7,232,830	\$7,418,166	\$7,191,383	\$7,186,683	\$7,856,246

GENERAL FUND REVENUE DETAIL

Acct	Title	ACTUAL FY2013	ACTUAL FY2014	ADOPTED FY2015	FM09 RE-ESTIMATE FY2015	ADOPTED FY2016
4401003	RETD CHECK PROCESSING FEE	\$1,860	\$1,830	\$2,040	\$1,745	\$1,880
4401006	TITLE FEE	\$0	\$135	\$0	\$0	\$0
4401008	PAYROLL SERVICE FEE	\$57,409	\$45,961	\$54,428	\$38,129	\$41,884
4404002	RECEIPT COPIES	\$24	\$12	\$0	\$9	\$0
4405503	SERVICES TO AMERICAN AIRLINES	\$16,250	\$16,250	\$0	\$15,000	\$0
4611010	INTEREST EARNINGS	\$1,228,481	\$1,513,708	\$1,276,403	\$878,838	\$1,506,156
4613001	GAIN/LOSS ON INVESTMENTS	(\$531,113)	(\$312,678)	\$0	\$616,361	\$387,671
4620001	LEASE REVENUE	\$1,140	\$0	\$0	\$0	\$0
4800100	MISCELLANEOUS REVENUE	\$493,132	\$258,065	\$190,353	\$191,471	\$171,610
4800205	SALES TAX ADJUSTMENT	\$71	\$0	\$0	\$942	\$0
4800899	CASH OVER AND SHORT	(\$439)	\$156	\$0	(\$2,223)	\$0
4901001	SALE OF CAPITAL ASSET	\$99,300	\$392,025	\$0	\$38,850	\$0
4901003	SALVAGE SALES	\$1,990	\$670	\$165,000	\$0	\$165,000
4910100	TRANSFER FROM GENERAL	\$0	\$833,159	\$0	\$0	\$0
4927001	TRANSFER FROM RED LIGHT	\$37,879	\$0	\$0	\$0	\$0
4939007	TRANSFER FROM SPEC FD CAP	\$0	\$159,007	\$0	\$0	\$0
4939100	TRANSFER FROM CAP PROJ RESERVE	\$0	\$2,163,000	\$0	\$0	\$0
4952001	TRANSFER FROM STORMWATER UTIL	\$2,073,963	\$2,412,644	\$2,681,458	\$0	\$2,975,661
4954001	TRANSFER FROM SOLID WASTE	\$1,957,787	\$2,216,100	\$2,211,851	\$2,311,851	\$2,589,786
4955001	TRANSFER FROM AIRPORT	\$328,275	\$246,206	\$50,000	\$50,000	\$50,000
4956001	TRANSFER FROM WATER/SEWER	\$22,564,665	\$22,895,473	\$24,634,424	\$24,028,723	\$26,734,078
4956501	TRANSFER FROM STRMWTR UTIL	\$0	\$0	\$0	\$2,689,245	\$0
4960107	TRANSFER FROM RISK MGT	\$0	\$3,000,000	\$0	\$0	\$0
4960108	TRANSFER FROM WORK COMP	\$0	\$500,000	\$0	\$0	\$0
4960110	TRANSFER FROM UNEMPL	\$0	\$250,000	\$0	\$0	\$0
Total: Financial Management Services		\$494,401,712	\$515,807,732	\$526,357,604	\$532,289,715	\$555,556,439
036	FIRE DEPARTMENT					
4213001	FIRE-RELATED PERMIT	\$72,394	\$108,050	\$110,000	\$92,667	\$110,000
4220004	MOBILE FUELING PERMIT	\$3,400	\$16,100	\$4,100	\$12,000	\$10,000
4221110	ALARM PERMIT	\$755,050	\$933,775	\$650,000	\$920,000	\$925,799
4403601	FALSE FIRE ALARM FEES	\$0	\$0	\$1,500	\$0	\$0
4422007	FIRE INSPECTION FEE	\$354,649	\$560,428	\$503,500	\$550,000	\$503,500
4422009	FIRE SVC - WESTOVER HILLS	\$160,011	\$164,744	\$165,000	\$165,000	\$165,000
4422010	FIRE SVC - WESTWORTH VILLAGE	\$0	\$66,569	\$266,277	\$266,277	\$266,277
4800100	MISCELLANEOUS REVENUE	\$127,444	\$1,371	\$126,936	\$10,776	\$500
4800301	FIRE REPORT FEE	\$1,031	\$835	\$500	\$500	\$500
4800501	RECOVERY OF LABOR COSTS	\$365,163	\$286,725	\$200,000	\$270,000	\$273,375
4925003	TRANSFER FROM SPEC DONATIONS	\$36,090	\$23,793	\$0	\$40,640	\$0
Total: Fire		\$1,875,232	\$2,162,390	\$2,027,813	\$2,327,860	\$2,254,951
084	LIBRARY DEPARTMENT					
4401004	DEBT COLLECTION FEE	\$6,740	\$5,215	\$6,375	\$3,202	\$6,375
4401009	TEMP SERVICES REVENUE	\$11,357	\$1,457	\$0	\$0	\$0
4471001	MERCHANDISE SALES	\$4,214	\$3,749	\$5,401	\$2,443	\$5,401
4476001	MATERIALS RESERVATION CHARGE	\$0	\$45	\$0	\$0	\$0
4476002	OUT-OF-COUNTY FEE	\$2,553	\$1,340	\$2,106	\$670	\$2,106
4476003	MEETING ROOM RENTAL	\$24,563	\$24,671	\$26,449	\$23,298	\$29,074
4476006	TAXABLE LIBRARY COPIER SALES	\$77,632	\$87,394	\$79,073	\$76,399	\$79,073
4512001	OVERDUE BOOK FINES	\$489,798	\$474,046	\$470,713	\$335,745	\$470,713
4512002	LOST BOOK FINES	\$1,729	\$1,244	\$18,798	\$5,116	\$18,798
4640001	CONTRIBUTIONS FROM OTHERS	\$0	\$0	\$0	\$0	\$0
4640004	SPECIAL GIFTS TO LIBRARY	\$164	\$245	\$196	\$129	\$196
4800100	MISCELLANEOUS REVENUE	\$23,464	\$8,782	\$5,809	\$5,189	\$5,809
4800899	CASH OVER AND SHORT	(\$46)	(\$37)	\$0	(\$33)	\$0
4925003	TRANSFER FROM SPEC DONATIONS	\$154,074	\$0	\$0	\$0	\$0
4925004	TRANSFER FROM LIBRARY	\$63,000	\$333,966	\$83,676	\$83,676	\$0
Total: Library		\$859,242	\$942,117	\$698,596	\$535,835	\$617,545
038	MUNICIPAL COURT DEPARTMENT					
4371004	INTRGV REV - FWISD	\$373,275	\$227,835	\$313,210	\$226,228	\$313,210
4401003	RETD CHECK PROCESSING FEE	\$1,800	\$1,275	\$1,160	\$852	\$858
4404002	RECEIPT COPIES	\$0	\$0	\$0	\$0	\$0
4411001	STATE TRAFFIC FEE - CFW	\$89,082	\$76,585	\$73,173	\$70,277	\$73,100
4411002	ADMIN FEE - PROOF DISMISSAL	\$66,450	\$75,060	\$52,857	\$61,523	\$69,681
4411003	EXPUNCTION FEE/MOTOR CARRIER	\$4,877	\$5,750	\$8,229	\$3,987	\$3,150
4411004	ADMIN FEE - TEEN COURT	\$20,820	\$17,280	\$12,068	\$15,696	\$7,106
4411006	DEFERRED DISPO FEE	\$3,228,513	\$3,223,033	\$3,272,364	\$3,134,852	\$3,321,695
4411007	EXTERNAL COLLECTION AGENCY FEE	\$1,984,267	\$1,552,669	\$2,000,000	\$1,781,431	\$1,730,163
4411008	APPEALS FEE	\$623	\$715	\$1,460	\$668	\$715
4411009	SUMMONS FEE	\$4,290	\$4,317	\$7,680	\$3,505	\$3,261

GENERAL FUND REVENUE DETAIL

Acct	Title	ACTUAL	ACTUAL	ADOPTED	FM09 RE-ESTIMATE	ADOPTED
		FY2013	FY2014	FY2015	FY2015	FY2016
4411010	PENALTY FEE	\$2,045,697	\$1,536,533	\$1,865,453	\$1,874,596	\$1,578,247
4411011	BOND FORFEITURES	\$0	\$229	\$176	\$0	\$53
4411012	OPEN RECORDS REQUEST FEE	\$15,914	\$16,438	\$15,911	\$17,359	\$15,698
4411013	DSC - ADMINISTRATIVE FEE	\$63,888	\$64,045	\$49,364	\$61,281	\$58,777
4411015	ARREST FEE - TRAFFIC	\$437,478	\$367,774	\$429,929	\$353,562	\$328,221
4411016	ARREST FEE - GENERAL	\$31,213	\$25,029	\$23,291	\$25,281	\$25,443
4411017	CITATION LISTING FEE	\$1,150	\$400	\$0	\$0	\$500
4411018	JURY FEE	\$75	\$123	\$337	\$165	\$76
4411019	UNIDENTIFIED COURT RECEIPTS	\$94	\$552	\$901	\$0	\$80
4411020	NISI FEES	\$0	\$222	\$0	\$0	\$0
4411051	CHILD SAFETY FUND - CFW	\$124,449	\$107,281	\$171,152	\$89,901	\$242,619
4411052	UNIFORM TRAFFIC ACT - CFW	\$183,516	\$154,128	\$184,292	\$141,464	\$168,903
4411053	TPP FEE - CFW	\$239,764	\$206,759	\$225,674	\$235,092	\$192,174
4411054	STATE JURY FEE - CFW	\$35,601	\$31,887	\$30,472	\$30,494	\$30,800
4411055	CIVIL JUSTICE FEE - CFW	\$568	\$520	\$525	\$504	\$487
4411056	INDIGENT DEFENSE FEE - CFW	\$14,076	\$13,400	\$11,795	\$14,008	\$13,432
4411057	TPP - COURT IMPROVEMENTS	\$59,894	\$51,671	\$41,156	\$58,758	\$57,921
4411058	JUDICIAL FUND - CFW	\$53,036	\$47,711	\$45,527	\$45,701	\$46,125
4411059	COURT SERVICE FEE 10%	\$382,247	\$325,818	\$386,997	\$312,460	\$342,151
4411060	COURT SECURITY FEE	\$0	\$0	\$0	\$0	\$0
4511001	TRAFFIC FINES	\$5,408,456	\$4,771,814	\$5,381,519	\$4,869,010	\$4,611,514
4511002	GENERAL FINES	\$1,714,576	\$1,564,194	\$1,654,522	\$1,429,480	\$1,523,527
4511003	PARKING FINES	\$1,720,460	\$1,528,712	\$1,726,545	\$1,427,024	\$1,407,992
4620001	LEASE REVENUE	\$0	\$30,000	\$0	\$0	\$0
4800100	MISCELLANEOUS REVENUE	\$298,140	\$98,323	\$40,000	\$54,733	\$40,000
4800501	RECOVERY OF LABOR COSTS	\$813,650	\$0	\$0	\$0	\$0
4800899	CASH OVER AND SHORT	(\$1,084)	(\$4,845)	\$0	(\$2,030)	\$3,213
4925002	TRANSFER FROM SPEC PURPOSE	\$502,434	\$434,121	\$431,713	\$431,713	\$0
4925008	TRANSFER FROM LK WRTH TR	\$228,000	\$206,000	\$158,000	\$181,000	\$165,000
4939100	TRANSFER FROM CAP PROJ RESERVE	\$0	\$0	\$0	\$0	\$0
Total: Municipal Court		\$20,147,286	\$16,763,356	\$18,617,452	\$16,950,577	\$16,375,892
019	NEIGHBORHOOD SERVICES DEPARTMENT					
4401001	ADMINISTRATIVE FEE	\$0	\$0	\$0	\$0	\$230,574
4470107	I D CARDS	\$0	\$0	\$0	\$0	\$37,100
4471002	REGISTRATION	\$0	\$0	\$0	\$0	\$42,416
4620001	LEASE REVENUE	\$0	\$0	\$0	\$0	\$47,719
4620106	ROOM RENTAL FEES	\$0	\$0	\$0	\$0	\$28,700
Total: Neighborhood Services		\$0	\$0	\$0	\$0	\$386,509
090	NON-DEPARTMENTAL					
4371005	INTRGV REV - NCTCOG	\$0	\$654,872	\$0	\$0	\$0
4620001	LEASE REVENUE	\$0	\$60,826	\$310,000	\$361,392	\$0
4800100	MISCELLANEOUS REVENUE	\$97,800	\$130,211	\$0	\$74,460	\$0
4910100	TRANSFER FROM GENERAL	\$0	\$0	\$0	\$0	\$0
4920101	TRANSFER FROM CULTURE TOURISM	\$0	\$360,000	\$0	\$0	\$0
4923002	TRANSFER FROM GEN GAS ENDW	\$0	\$0	\$200,000	\$213,692	\$200,000
4925002	TRANSFER FROM SPEC PURPOSE	\$0	\$26,793	\$0	\$0	\$0
4927001	TRANSFER FROM RED LIGHT	\$100,000	\$100,000	\$100,000	\$99,999	\$100,000
4930101	TRANSFERS FROM C192	\$0	\$0	\$0	\$22,636	\$0
4939003	TRANSFER FROM ITS CAP	\$0	\$652,994	\$0	\$0	\$0
4939004	TRANSFER FROM ERP CAP	\$0	\$2,637,335	\$0	\$0	\$0
4939007	TRANSFER FROM SPEC FD CAP	\$483,978	\$1,518,631	\$0	\$0	\$0
4960107	TRANSFER FROM RISK MGT	\$335,554	\$0	\$0	\$0	\$0
4905680	LOAN PROCEEDS	\$7,487,857	\$0	\$0	\$0	\$0
Total: Non-Departmental		\$8,505,189	\$6,141,662	\$610,000	\$772,179	\$300,000
080	PARK AND RECREATION DEPARTMENT					
4401009	TEMP SERVICES REVENUE	\$50	\$2,205	\$0	\$0	\$0
4413001	TRANSPORTATION IMPACT FEE	\$11	\$474	\$0	\$0	\$0
4450009	TAX FRCLSE PROP MAINT FEE	\$98,295	\$239,941	\$0	\$46,200	\$0
4470101	LOG CABIN VILLAGE ADMISSIONS	\$88,219	\$81,293	\$85,355	\$82,621	\$85,355
4470102	CONCESSION SALES	\$10,465	\$7,592	\$12,500	\$8,537	\$11,500
4470103	TRAIN RIDE SALES	\$66,986	\$62,600	\$62,500	\$37,976	\$62,500
4470104	LCV SOUVENIR SALES	\$26,485	\$23,255	\$25,500	\$21,497	\$25,500
4470105	LCV SOUVENIR SALES-TAX EXEMPT	\$1,247	\$1,768	\$1,500	\$1,273	\$1,500
4470106	CORNMEAL SALES	\$374	\$0	\$0	\$0	\$0
4470107	I D CARDS	\$145,874	\$207,478	\$346,589	\$262,543	\$220,476
4470108	PHOTO FEE	\$75	\$450	\$225	\$226	\$225
4471001	MERCHANDISE SALES	\$0	\$1,562	\$0	\$3,111	\$0
4471002	REGISTRATION	\$112,507	\$77,338	\$315,658	\$290,562	\$226,356
4472001	SWIMMING POOL FEE	\$174,736	\$164,480	\$239,995	\$239,995	\$186,300
4473002	ACTIVITY FEE - ATHLETICS	\$135,317	\$133,116	\$189,500	\$159,692	\$146,690
4473003	BRADLEY CENTER RENTAL FEE	\$12,070	\$11,675	\$15,800	\$9,540	\$15,010
4473101	NATURE CENTER ENTRY FEE	\$8,977	\$5,410	\$9,157	\$8,236	\$9,157
4473102	SITE RESERVATIONS	\$491,271	\$545,237	\$827,415	\$507,583	\$703,746

GENERAL FUND REVENUE DETAIL

Acct	Title	ACTUAL FY2013	ACTUAL FY2014	ADOPTED FY2015	FM09 RE-ESTIMATE FY2015	ADOPTED FY2016
4473103	FESTIVAL EQUIPMENT	\$6,305	\$6,575	\$7,200	\$7,367	\$6,000
4473104	POLE BANNERS	\$300	\$200	\$400	\$0	\$400
4474001	CONCESSIONS	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
4620001	LEASE REVENUE	\$59,492	\$57,889	\$61,315	\$66,319	\$17,200
4620106	ROOM RENTAL FEES	\$114,750	\$150,539	\$167,810	\$113,443	\$108,461
4640001	CONTRIBUTIONS FROM OTHERS	\$124,351	\$0	\$0	\$500	\$0
4800100	MISCELLANEOUS REVENUE	\$28,845	\$21,085	\$15,247	\$26,922	\$14,047
4800899	CASH OVER AND SHORT	(\$1,803)	(\$5,048)	\$0	\$175	\$0
4901001	SALE OF CAPITAL ASSET	\$30	\$1	\$0	\$0	\$0
4925002	TRANSFER FROM SPEC PURPOSE	\$1,710,537	\$1,228,368	\$1,183,840	\$1,227,940	\$42,528
4930110	TRANSFER FROM PACS DED	\$142,320	\$83,666	\$134,433	\$134,433	\$192,339
4933002	TRANSFER FROM PACS GAS	\$124,794	\$126,228	\$144,554	\$144,554	\$141,268
4939802	TRANSFER FROM PRK IMPR	\$0	\$0	\$0	\$0	\$0
4956001	TRANSFER FROM WATER/SEWER	\$43,288	\$48,507	\$0	\$0	\$0
Total: Park and Recreation		\$3,728,162	\$3,285,881	\$3,848,493	\$3,403,246	\$2,218,558
006	PLANNING & DEVELOPMENT DEPARTMENT					
4210002	PARKWAY LICENSE FEES	\$173,209	\$160,550	\$158,475	\$158,825	\$156,788
4210003	FILMING PERMIT	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
4210004	SIGN PERMIT	\$252,561	\$228,541	\$252,166	\$217,431	\$243,931
4210005	SEXUALLY ORIENTED PERMIT	\$5,910	\$6,950	\$10,000	\$6,667	\$8,500
4210007	GAS WELL DRILLING PERMIT	\$213,690	\$153,270	\$105,000	\$136,062	\$150,000
4210011	DOOR TO DOOR VENDOR PERMT	\$0	\$2,300	\$0	\$33,667	\$25,000
4216001	ELECT MASTER LICENSE	\$124,167	\$124,781	\$97,000	\$110,080	\$99,500
4216002	ELECT JOURNEY LICENSE	\$4,630	\$516	\$1,680	\$964	\$600
4216003	MECHANIC LICENSE	\$84,009	\$82,921	\$86,613	\$69,651	\$76,131
4216006	BACKFLOW/IRRIGATOR LICENSE	\$28,380	\$25,667	\$21,771	\$25,107	\$21,771
4220001	PRIVATE STREET USE PERMIT	\$71,150	\$62,375	\$95,875	\$96,111	\$66,763
4220002	TEMPORARY ENCROACHMENTS	\$189,924	\$120,464	\$170,100	\$86,777	\$120,600
4220003	PERMANENT ENCROACHMENTS	\$31,248	\$45,794	\$38,321	\$48,645	\$59,976
4221101	BUILDING PERMIT	\$5,320,636	\$5,249,955	\$4,940,492	\$5,029,984	\$5,284,955
4221102	ELECTRICAL PERMIT	\$326,112	\$327,940	\$327,940	\$440,003	\$440,003
4221103	MECHANICAL PERMIT	\$203,443	\$223,249	\$331,718	\$331,718	\$321,718
4221104	PLUMBING PERMIT	\$348,531	\$372,605	\$482,524	\$493,058	\$442,524
4221105	CERTIFICATE OF OCCUPANCY	\$230	\$23,100	\$30,000	\$64,880	\$45,000
4221106	HOUSE MOVING PERMIT	\$4,462	\$3,887	\$4,302	\$2,361	\$3,895
4221107	RESIDENTIAL PERMIT	\$1,346,864	\$1,254,970	\$1,342,557	\$1,261,592	\$1,310,072
4221108	R O W LICENSE	\$35,316	\$13,030	\$35,040	\$0	\$10,040
4221109	TEMPORARY POWER PERMIT	\$29,696	\$41,173	\$34,619	\$35,207	\$37,422
4221110	ALARM PERMIT	\$334,750	\$326,880	\$336,647	\$302,107	\$326,647
4221111	DOUBLE PERMIT	\$4,937	\$544	\$11,586	\$11,586	\$586
4221112	THIRD PARTY PLUMBING PERMIT	\$52,903	\$44,577	\$0	\$0	\$45,500
4221201	PARKWAY INSPECTION PERMIT	\$239,450	\$325,000	\$409,025	\$409,025	\$405,025
4221202	PARKWAY RE-INSPECTION PERMIT	\$4,050	\$2,475	\$11,450	\$6,633	\$3,262
4221203	SIGN PERMIT	\$24,505	\$17,190	\$10,350	\$19,600	\$16,350
4221204	SIGN KIOSK PERMIT	\$108,070	\$71,980	\$73,000	\$69,000	\$68,040
4223002	MOVING/WRECKING LICENSE	\$8,460	\$120	\$9,026	\$0	\$0
4401017	ALCOHOL DISTANCE CHECKS	\$0	\$2,850	\$12,000	\$12,000	\$12,000
4403001	GAS WELL INSPECTION FEE	\$19,950	\$19,250	\$19,600	\$1,122,175	\$19,600
4403002	GAS WELL PIPELINE REVIEW FEE	\$4,500	\$0	\$4,500	\$0	\$0
4403003	GAS WELL ANNUAL FEES	\$1,165,200	\$1,156,800	\$1,160,000	\$0	\$1,284,600
4411008	APPEALS FEE	\$295	\$295	\$605	\$295	\$295
4413003	COMM FACILITY AGREEMENT	\$43,696	\$47,582	\$75,032	\$110,827	\$80,000
4413006	RESID REMODEL FEE	\$280,635	\$273,775	\$227,000	\$259,280	\$227,000
4413007	BOARD OF ADJUSTMENT FEE	\$103,839	\$118,110	\$156,550	\$133,067	\$107,038
4413008	DEMOLITION FEES PRINCIPAL	\$90,043	\$83,296	\$90,043	\$94,539	\$89,327
4413009	ZONING COMMISSION FEE	\$229,043	\$179,935	\$220,950	\$264,035	\$204,489
4413010	PLANNING COMMISSION FEE	\$220,875	\$392,418	\$274,382	\$384,856	\$307,895
4413011	NEZ APPLICATION FEE	\$1,980	\$2,720	\$1,766	\$2,367	\$1,980
4413012	ORDINANCE INSPECTION FEE	\$461,036	\$442,103	\$460,206	\$434,204	\$451,155
4413013	AFTER HOURS FEE	\$6,665	\$8,466	\$6,618	\$8,919	\$6,618
4413014	PLAN CHECK FEE	\$23,223	\$21,665	\$18,082	\$17,507	\$20,321
4413015	BILLBOARD REGISTRATION FEE	\$76,800	\$19,300	\$900	\$3,952	\$90,000
4413016	RESID PARKWAY SURVEY FEE	\$8,950	\$13,450	\$8,950	\$5,333	\$8,950
4413021	URBAN FORESTRY FEE	\$71,413	\$58,910	\$48,285	\$73,417	\$49,948
4413022	URBAN FORESTRY APPEAL FEE	\$1,770	\$0	\$2,270	\$787	\$2,270
4413025	DEV PRE-SUBMITTAL MEETING FEE	\$0	\$0	\$25,000	\$2,000	\$2,500
4413026	ZONING LETTER	\$0	\$0	\$50	\$0	\$0
4422001	ALARMS SERVICE FEE	\$240,640	\$264,355	\$232,967	\$230,748	\$253,164
4422003	RESIDENTIAL SERVICE FEE	\$27,719	\$33,322	\$27,671	\$23,296	\$30,302
4422004	BOARD APPEALS - CFPBOA	\$3,610	\$4,465	\$4,379	\$7,765	\$4,337
4422005	CONSTRUCTION CODE BOOK SALES	\$348	\$0	\$400	\$0	\$0
4422008	REINSPECTION FEE	\$4,937	\$5,057	\$6,397	\$3,519	\$5,549
4800100	MISCELLANEOUS REVENUE	\$61,005	\$81,939	\$35,961	\$106,233	\$80,961
4800111	REFUNDS ON PREPAID MATERI	\$0	\$0	\$0	\$50,577	\$0
4800204	MAP/PUBL SALE REVENUE	\$325	\$0	\$300	\$0	\$300

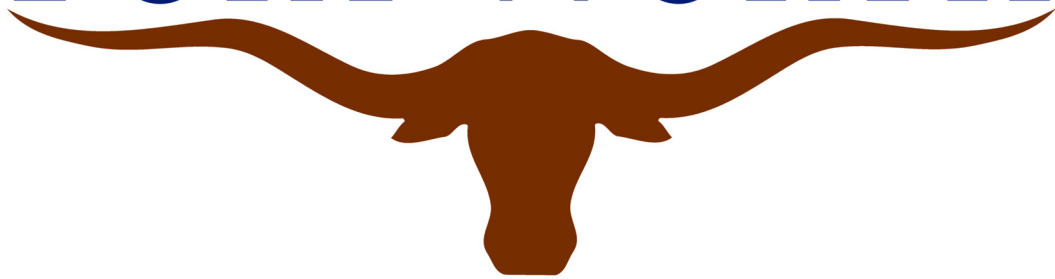
GENERAL FUND REVENUE DETAIL

Acct	Title	ACTUAL FY2013	ACTUAL FY2014	ADOPTED FY2015	FM09 RE-ESTIMATE FY2015	ADOPTED FY2016
4923001	TRANSFER FROM PACS GAS ENDW	\$13,646	\$20,569	\$0	\$0	\$0
4923002	TRANSFER FROM GEN GAS ENDW	\$79,768	\$85,992	\$0	\$0	\$0
4925003	TRANSFER FROM SPEC DONATIONS	\$351,480	\$112,649	\$0	\$0	\$0
4925005	TRANSFER FROM ENVIRON MGT	\$75,000	\$75,000	\$0	\$0	\$0
4925007	TRANSFER FROM FWHFC	\$958	\$0	\$0	\$0	\$0
4928002	TRANSFER FROM FW CNT CTY	\$54	\$0	\$0	\$0	\$0
4928005	TRANSFER FROM FW LDC	\$42	\$46	\$0	\$0	\$0
4933002	TRANSFER FROM PACS GAS	\$20,738	\$25,733	\$128,690	\$128,690	\$0
4939100	TRANSFER FROM CAP PROJ RESERVE	\$271,698	\$91,593	\$0	\$0	\$0
4952001	TRANSFER FROM STORMWATER UTIL	\$12,500	\$12,500	\$0	\$0	\$0
4953001	TRANSFER FROM AVIA ENDW	\$361,833	\$235,021	\$336,175	\$339,175	\$0
4953003	TRANSFER FROM WTR ENDW	\$1,833	\$22,150	\$0	\$0	\$0
4953005	TRANSFER FROM GOLF CAP	\$15,022	\$11,860	\$59,417	\$59,417	\$0
4954001	TRANSFER FROM SOLID WASTE	\$175,000	\$175,000	\$0	\$0	\$0
4956001	TRANSFER FROM WATER/SEWER	\$12,500	\$1,042	\$0	\$0	\$0
4956002	TRANSFER FROM WATER CAP	\$5,523	\$66,707	\$111,141	\$111,141	\$0
Total: Planning & Development		\$14,120,887	\$13,482,229	\$13,299,127	\$13,445,216	\$13,134,698
035	POLICE DEPARTMENT					
4210001	METAL RECYCLING PERMITS	\$0	\$0	\$0	\$2,667	\$0
4223001	WRECKER BUSINESS LICENSE	\$15,215	\$23,355	\$15,805	\$5,035	\$6,600
4401009	TEMP SERVICES REVENUE	\$3,000	\$2,000	\$3,500	\$0	\$1,800
4411005	NOTIFICATION FEE	\$177,640	\$166,363	\$168,512	\$183,733	\$176,280
4411014	IMPOUNDMENT FEE	\$188,760	\$178,860	\$169,529	\$186,220	\$181,632
4421001	VEHICLE POUND STORAGE FEE	\$768,230	\$752,170	\$748,444	\$837,360	\$789,660
4421002	VEHICLE POUND TOWAGE FEE	\$1,297,230	\$1,237,401	\$1,209,559	\$1,273,951	\$1,236,334
4422006	SALE OF ACCIDENT REPORTS	\$209,557	\$164,938	\$164,000	\$174,070	\$174,093
4800100	MISCELLANEOUS REVENUE	\$232,787	\$250,857	\$177,200	\$57,184	\$50,348
4800103	ABANDONED FUNDS	\$68,696	\$25,423	\$22,810	\$4,179	\$4,653
4800203	AUTO SCRAP METAL SALES	\$22,504	\$14,784	\$14,986	\$4,284	\$3,171
4800302	CRIMINAL RESTITUTION	\$30,011	\$4,743	\$6,520	\$1,267	\$3,120
4800501	RECOVERY OF LABOR COSTS	\$403,563	\$0	\$0	\$55,105	\$0
4800899	CASH OVER AND SHORT	\$584	\$126	\$0	(\$122)	\$0
4826001	CONTR FROM CRIME DISTRICT	\$0	\$0	\$0	\$5	\$0
4901002	SALE OF ABANDONED PROPERTY	\$2,089,878	\$1,792,288	\$1,589,547	\$928,948	\$1,320,599
4901003	SALVAGE SALES	\$0	\$62,730	\$0	\$4,093	\$0
4921001	TRANSFER FROM GRANTS OP FUND	\$2,550	\$0	\$0	\$0	\$0
4926001	TRANSFER FROM CCPD	\$7,997,526	\$11,471,823	\$5,329,547	\$5,329,547	\$5,329,547
4927001	TRANSFER FROM RED LIGHT	\$41,520	\$41,520	\$41,520	\$41,520	\$41,520
Total: Police		\$13,549,248	\$16,189,381	\$9,661,479	\$9,089,045	\$9,319,357
021	PROPERTY MANAGEMENT DEPARTMENT					
4401010	LABOR - IDB REVENUE	\$0	\$0	\$0	\$0	\$60,000
4450009	TAX FRCLSE PROP MAINT FEE	\$0	\$0	\$0	\$0	\$65,809
4620001	LEASE REVENUE	\$0	\$0	\$0	\$0	\$310,000
4620101	TERMINAL OFFICE LEASE	\$0	\$0	\$0	\$0	\$1,000,000
4800501	RECOVERY OF LABOR COSTS	\$0	\$0	\$0	\$0	\$10,000
4921001	TRANSFER FROM GRANTS OP FUND	\$0	\$0	\$0	\$0	\$72,398
4923001	TRANSFER FROM PACS GAS ENDW	\$0	\$0	\$0	\$0	\$21,648
4923002	TRANSFER FROM GEN GAS ENDW	\$0	\$0	\$0	\$0	\$186,906
4925003	TRANSFER FROM SPEC DONATIONS	\$0	\$0	\$0	\$0	\$151,530
4925007	TRANSFER FROM FWHFC	\$0	\$0	\$0	\$0	\$3,530
4928002	TRANSFER FROM FW CNT CTY	\$0	\$0	\$0	\$0	\$39
4928005	TRANSFER FROM FW LDC	\$0	\$0	\$0	\$0	\$1,123
4928007	TRANSFER FROM HFC	\$0	\$0	\$0	\$0	\$0
4933002	TRANSFER FROM PACS GAS	\$0	\$0	\$0	\$0	\$12,482
4953001	TRANSFER FROM AVIA ENDW	\$0	\$0	\$0	\$0	\$195,314
4953003	TRANSFER FROM WTR ENDW	\$0	\$0	\$0	\$0	\$35,139
4953005	TRANSFER FROM GOLF CAP	\$0	\$0	\$0	\$0	\$27,084
4956002	TRANSFER FROM WATER CAP	\$0	\$0	\$0	\$0	\$105,416
Total: Property Management Department		\$0	\$0	\$0	\$0	\$2,258,418
020	TRANSPORTATION & PUBLIC WORKS DEPARTMENT					
4182050	TAXICAB FRANCHISE FEE	\$191,165	\$224,400	\$176,800	\$257,550	\$176,800
4216004	TAXICAB DRIVER LICENSE	\$27,562	\$31,778	\$20,000	\$27,325	\$20,000
4220001	PRIVATE STREET USE PERMIT	\$8,518	\$11,503	\$0	\$8,811	\$0
4221201	PARKWAY INSPECTION PERMIT	\$2,025	\$0	\$0	\$0	\$0
4221202	PARKWAY RE-INSPECTION PERMIT	\$125	\$0	\$0	\$0	\$0
4223003	VALET PARKING PERMIT	\$41,975	\$46,800	\$45,000	\$37,600	\$45,000
4401005	OPEN RECORDS FEE	\$65	\$0	\$20	\$28	\$20
4401010	LABOR - IDB REVENUE	\$62,983	\$53,578	\$60,000	\$41,665	\$0
4402502	PKG METER RENT DAILY	\$0	\$0	\$0	\$104	\$0
4413004	PLAN REVIEW FEE	\$0	\$0	\$0	\$0	\$707,928
4450008	MAINTENANCE SERVICE FEE	\$29,040	\$7,260	\$7,260	\$0	\$7,260
4640001	CONTRIBUTIONS FROM OTHERS	\$190	\$20,000	\$0	\$0	\$0
4800100	MISCELLANEOUS REVENUE	\$40,767	\$29,408	\$16,210	\$27,349	\$22,991

GENERAL FUND REVENUE DETAIL

Acct	Title	ACTUAL	ACTUAL	ADOPTED	FM09 RE-ESTIMATE	ADOPTED
		FY2013	FY2014	FY2015	FY2015	FY2016
4800501	RECOVERY OF LABOR COSTS	\$100,102	\$100,106	\$10,600	\$12,933	\$600
4905100	PROCEEDS FROM SALE OF BONDS	\$0	\$344,221	\$0	\$0	\$0
4925002	TRANSFER FROM SPEC PURPOSE	\$74,178	\$74,061	\$0	\$0	\$0
4931001	TRANSFER FROM GRANTS CAP	\$149,750	\$0	\$0	\$0	\$0
4952001	TRANSFER FROM STORMWATER UTIL	\$17,895	\$18,624	\$18,624	\$0	\$18,624
4956501	TRANSFER FROM PE69	\$0	\$0	\$0	\$18,624	\$0
Total: Transportation & Public Works		\$746,338	\$961,739	\$354,514	\$431,989	\$999,223
OTHER DEPARTMENTS						
MISCELLANEOUS REVENUE		\$904,395	\$1,315,297	\$849,119	\$787,479	\$659,067
Total: Other Departments		\$904,395	\$1,315,297	\$849,119	\$787,479	\$659,067
GENERAL FUND TOTALS		\$566,198,106	\$584,351,230	\$585,641,568	\$589,441,374	\$610,902,639

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:
GENERAL FUND

FUND/CENTER
10100

SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's tax and fee supported operating fund. Ad valorem property taxes account for approximately 53% of General Fund revenue. The levy collected for operations and maintenance of the General Fund represents a 5% increase over the FY2015 adopted budget. Sales Tax is the second largest revenue source for the General Fund. Sales Taxes account for approximately 22% of the General Fund revenue. This revenue source has increased 7% from the FY2015 adopted budget. Other major sources of revenue are:

- A. Street rental and franchise fees from local utilities;
- B. Fines and forfeitures;
- C. Community services charges;
- D. Library fees;
- E. Building inspection fees;
- F. Health permits and fees;
- G. Return on the investment of General Fund monies; and
- H. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, park and recreation services, neighborhood services, transportation and public works, planning and development, code compliance, property management, and the public library.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 289,525,271	\$ 296,341,029	\$ 316,235,496	\$ 316,216,021
Employee Benefits	\$ 136,141,523	\$ 137,631,865	\$ 131,503,221	\$ 131,522,696
Professional & Tech Svcs	\$ 70,747,532	\$ 81,629,890	\$ 66,026,300	\$ 66,026,300
Utilities Repairs & Rentals	\$ 32,194,679	\$ 31,170,414	\$ 31,322,235	\$ 31,322,235
Other Purchased Services	\$ 5,324,297	\$ 9,834,550	\$ 10,045,567	\$ 10,045,802
Supplies	\$ 23,448,569	\$ 24,385,774	\$ 23,732,200	\$ 23,731,965
Property/Capital Assets	\$ 1,962,134	\$ 3,537,196	\$ 97,557	\$ 97,557
Debt Service	\$ 2,230,630	\$ 2,333,671	\$ 964,948	\$ 964,948
Transfers and Others	\$ 27,347,432	\$ 2,886,540	\$ 30,975,114	\$ 30,975,114
Total Expenditures	\$ 588,922,067	\$ 589,750,929	\$ 610,902,638	\$ 610,902,638
Authorized Positions	4,328.60	4,353.65	4,424.10	4,424.10

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY ATTORNEY'S OFFICE	10100/0121000:0122010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

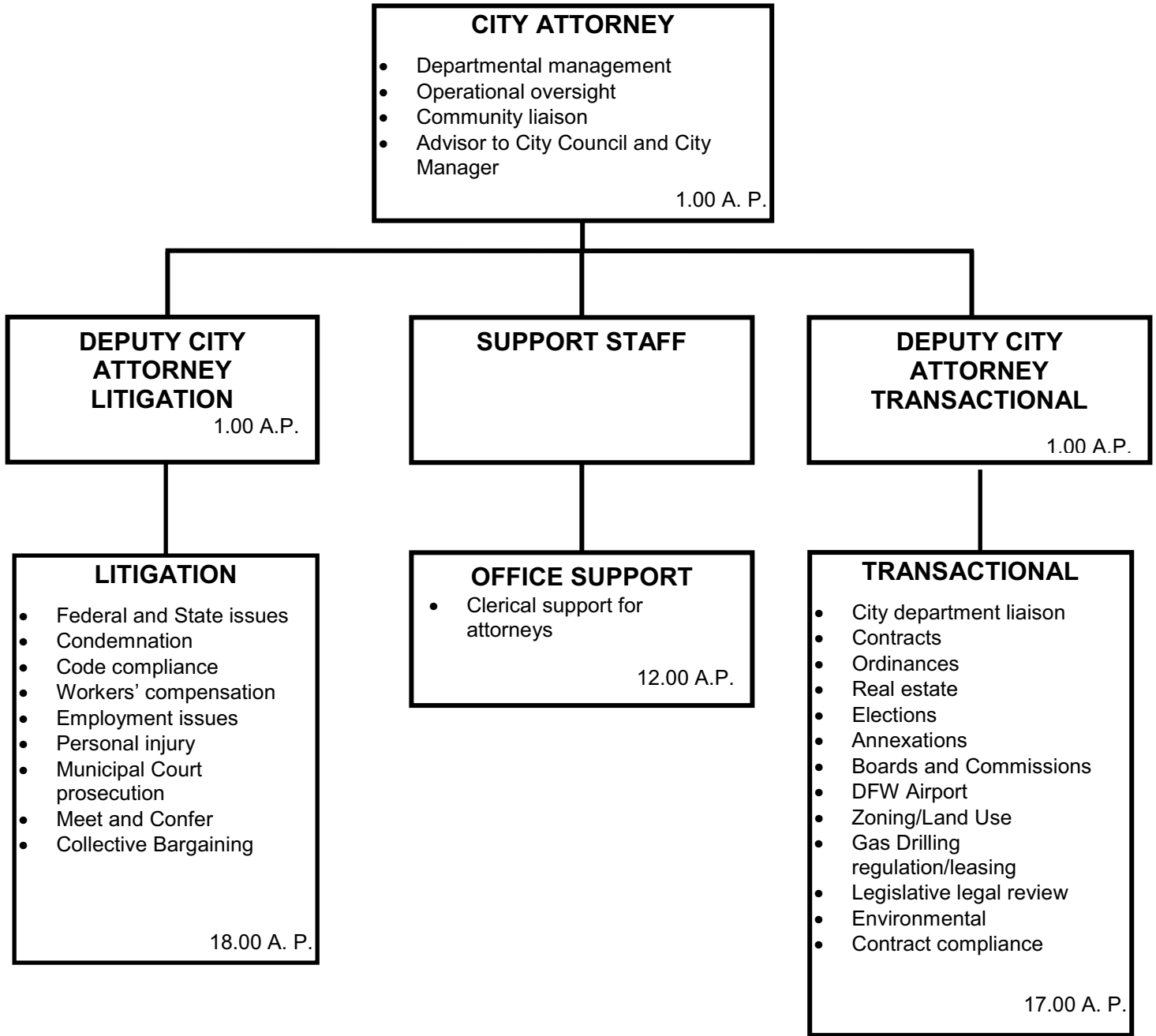
The City Attorney's Office, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City, City representation in all lawsuits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents and the rendering of legal advice and opinions to the City Council, City Manager, and City departments.

The City Attorney's Office provides transactional and advisory services as general counsel and litigation services, handling the bulk of lawsuits in-house. The Department has two divisions, Litigation and Transactional, each of which is comprised of three sections based on areas of practice. Each section is supervised by a senior assistant city attorney who acts as the Section Chief. In addition, two Section Chiefs serve on the Executive Team, along with the City Attorney and Deputy City Attorneys. Support Services provide clerical and other assistance to the attorneys in all sections of the department.

Attorneys in the Department's Litigation division represent the City in cases in which the City of Fort Worth is a party. The Litigation division also handles civil rights, code compliance, employment, general litigation, and prosecution in municipal court. The Transactional division handles all City contracts, advises all City boards and commissions, and counsels the City Council and City staff on matters relating to the administrative functions of government, such as taxation, elections and budgeting. Outside counsel is retained only in those instances where specialized expertise is needed, there are workload constraints, or a conflict exists.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 3,838,186	\$ 4,262,511	\$ 4,300,653	\$ 4,300,653
Employee Benefits	\$ 1,293,330	\$ 1,370,054	\$ 1,465,777	\$ 1,465,777
Professional & Tech Svcs	\$ 140,452	\$ 242,563	\$ 145,192	\$ 145,192
Utilities Repairs & Rentals	\$ 59,658	\$ 56,270	\$ 78,596	\$ 78,596
Other Purchased Services	\$ 219,716	\$ 248,232	\$ 124,409	\$ 124,409
Supplies	\$ 140,057	\$ 188,157	\$ 143,751	\$ 143,751
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 5,538	\$ 5,538
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 5,691,399	\$ 6,367,787	\$ 6,263,916	\$ 6,263,916
Authorized Positions	53.00	51.00	50.00	50.00

CITY ATTORNEY'S OFFICE – 50.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY ATTORNEY'S OFFICE	10100/0121000:0122010

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

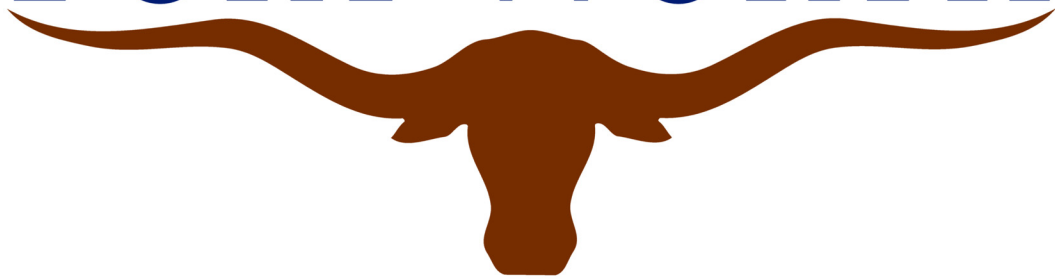
FY2015 ADOPTED:	\$6,367,787	A.P.	51.00
FY2016 ADOPTED:	\$6,263,916	A.P.	50.00

- A. The adopted budget decreases by (\$336,190) and one authorized position for the transfer of the Utilities Manager division and associated costs to the Property Management Department. The transfer of the position will improve the City's ability to consolidate real property asset related processes under one department.
- B. The adopted budget increases by \$167,157 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, electric utility costs, claims and legal payments, and risk management costs. Non Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- C. The adopted budget increases by \$158,785 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- D. The adopted budget decreases by (\$95,500) for costs associated with outside legal consultation.
- E. The adopted budget decreases by (\$40,276) based on IT allocations related to computing, radio and telephone services.
- F. The adopted budget decreases by (\$24,648) for group health based on plan migration and turnover.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CITY ATTORNEY'S OFFICE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
LITIGATION				
Process all claims and litigation				
<i>General litigation</i>	54	70	63	63
<i>Employment Law</i>	41	44	30	38
Municipal Court criminal and City ordinance cases.				
<i>Criminal (w/o ordinance violations)</i>	170,145	146,367	135,154	125,000
<i>City ordinance violations</i>	13,875	9,947	14,294	14,085
TRANSACTIONAL				
Ordinances, resolutions and contracts				
<i>Ordinances</i>	548	501	410	500
<i>Resolutions</i>	108	115	160	150
<i>Contracts</i>	1,883	1,438	1,120	1,440

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY ATTORNEY'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0121000	<u>CITY ATTORNEY'S OFFICE</u> CITY ATTY ADMINISTRATION	\$ 5,289,910	\$ 5,940,015	\$ 6,170,297	\$ 6,170,297	51.00	49.00	49.00	49.00
	Sub-Total	<u>\$ 5,289,910</u>	<u>\$ 5,940,015</u>	<u>\$ 6,170,297</u>	<u>\$ 6,170,297</u>	<u>51.00</u>	<u>49.00</u>	<u>49.00</u>	<u>49.00</u>
0122000	<u>ENVIRONMENTAL ATTORNEY</u> CITY ATTY ENVIRONMENTAL ATTY	\$ 86,619	\$ 91,582	\$ 93,619	\$ 93,619	1.00	1.00	1.00	1.00
0122010	CITY ATTY UTILITIES MANAGEMENT	314,870	336,190	0	0	1.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 401,489</u>	<u>\$ 427,772</u>	<u>\$ 93,619</u>	<u>\$ 93,619</u>	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 5,691,399	\$ 6,367,787	\$ 6,263,916	\$ 6,263,916	53.00	51.00	50.00	50.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

CITY AUDITOR'S OFFICE

10100/0101000

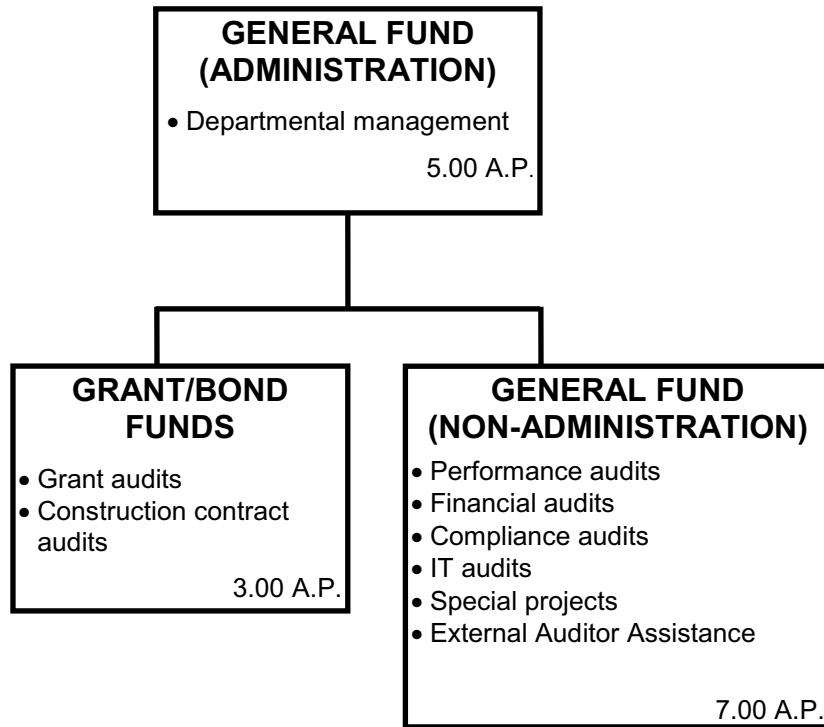
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Auditor is appointed by and serves at the discretion of the Fort Worth City Council. The City Auditor is assigned the responsibility to direct financial, procedural, operational, fiscal compliance, information technology and program audits for all City functions and activities; to undertake special projects, analyses and investigations as assigned by the City Council and/or City Manager and to direct and manage internal audit services and activities.

The City Auditor's Office assesses citywide risks and conducts audits to help ensure proper risk management and good governance.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 971,922	\$ 1,084,641	\$ 1,097,379	\$ 1,097,379
Employee Benefits	\$ 299,091	\$ 360,468	\$ 401,837	\$ 401,837
Professional & Tech Svcs	\$ 1,076,615	\$ 41,952	\$ 42,674	\$ 42,674
Utilities Repairs & Rentals	\$ 17,572	\$ 17,182	\$ 26,283	\$ 26,283
Other Purchased Services	\$ 27,868	\$ 31,405	\$ 47,547	\$ 47,547
Supplies	\$ 15,244	\$ 92,464	\$ 9,446	\$ 9,446
Property/Capital Assets	\$ 26,877	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 1,694	\$ 1,694
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 2,435,189	\$ 1,628,112	\$ 1,626,860	\$ 1,626,860
Authorized Positions	15.00	15.00	15.00	15.00

CITY AUDITOR'S OFFICE – 15.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY AUDITOR'S OFFICE	10100/0101000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$1,628,112	A.P.	15.00
FY2016 ADOPTED:	\$1,626,860	A.P.	15.00

- A. The adopted budget decreases by (\$65,610) based on Information Technology Department allocations related to computing, radio and telephone services.
- B. The adopted budget increases by \$71,992 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, claims and legal payments, and electric utility costs. Non Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- C. The adopted budget decreases by (\$46,108) due to current salary and benefit requirements calculated through Salaries/Benefits Forecasting System (SBFS) clean-up.
- D. The adopted budget increases by \$36,921 for costs associated with increasing scheduled temporaries as part of the department strategy for interns and temporary employees to assist with internal audit requests as part of the annual audit plan.
- E. The adopted budget increases by \$21,222 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- F. The adopted budget increases by \$14,000 for salary savings budgeted due to less than anticipated vacancies in the department in FY2015.
- G. The adopted budget decreases by (\$8,809) for the elimination of a one-time funding in minor equipment associated with office furniture.
- H. The adopted budget decreases by a net of (\$7,401) for contributions to employee retirement due to the annual update of the Salary and Benefits Forecasting System.
- I. The adopted budget decreases by a net of (\$4,044) for group health based on plan migration and turn-over.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CITY AUDITOR'S OFFICE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
INTERNAL AUDIT				
Grant Audits				
<i>Utilization percent of available grant funding</i>	100%	100%	80%	85%
Bond Audits				
<i>Utilization percent of available bond funding</i>	28%	32%	80%	85%
General Fund Audits				
<i>Number of audits completed</i>	N/A	N/A	85%	85%
Audit Recommendations				
<i>Audit recommendations implemented</i>	N/A	N/A	85%	85%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

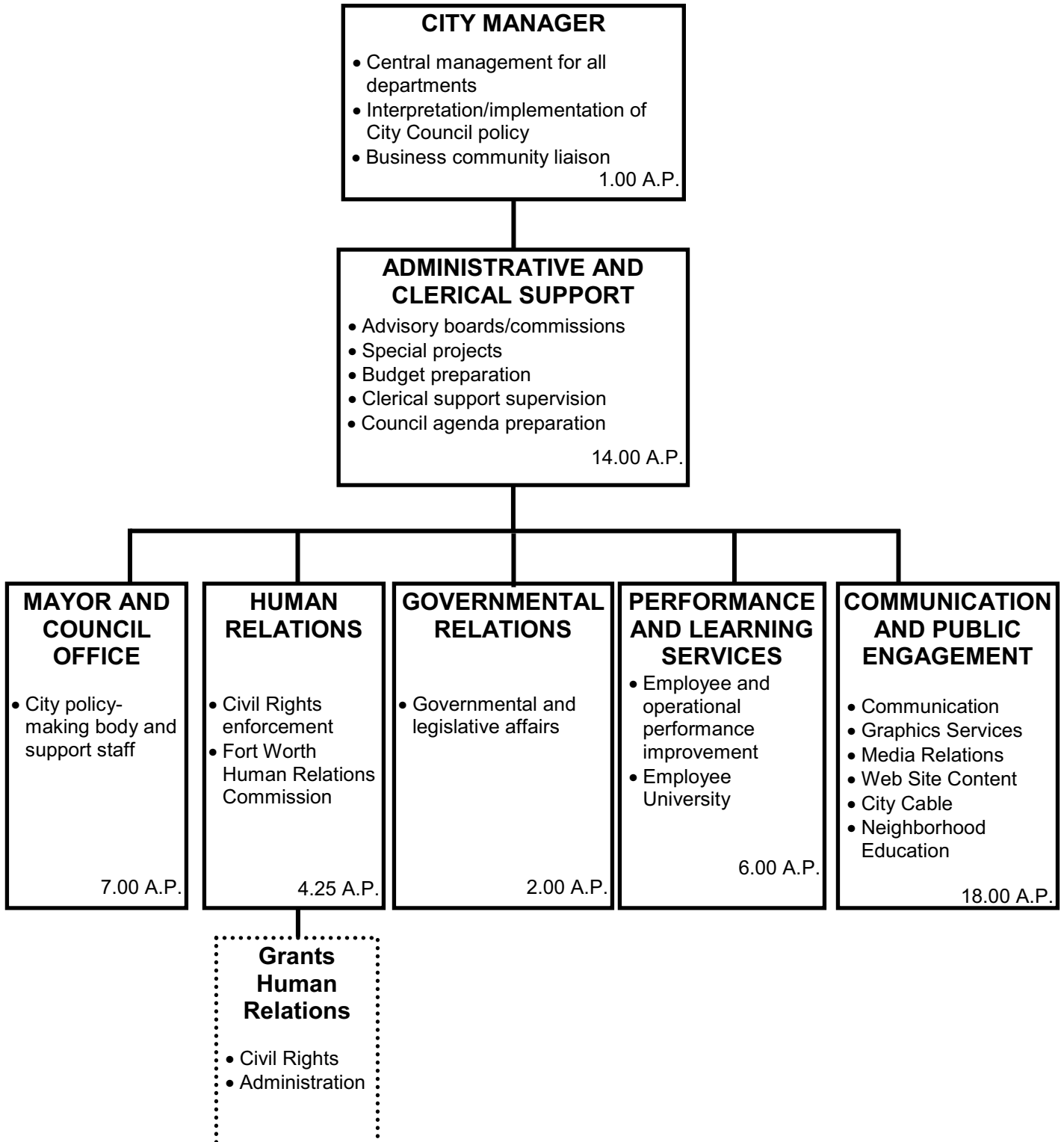
DEPARTMENT CITY AUDITOR'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0101000	<u>CITY AUDITOR'S OFFICE</u>								
	CITY AUDITOR'S OFFICE	\$ 2,435,189	\$ 1,628,112	\$ 1,626,860	\$ 1,626,860	15.00	15.00	15.00	15.00
	Sub-Total	<u>\$ 2,435,189</u>	<u>\$ 1,628,112</u>	<u>\$ 1,626,860</u>	<u>\$ 1,626,860</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>
	TOTAL	\$ 2,435,189	\$ 1,628,112	\$ 1,626,860	\$ 1,626,860	15.00	15.00	15.00	15.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
CITY MANAGER'S OFFICE	10100/0021000:0029000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The City Manager's Office is composed of six divisions: Administration, Mayor and Council, Human Relations, Governmental Relations, the Office of Communications and Public Engagement, and the Performance and Learning Services Office.</p> <p>Administration is responsible for administering the programs and policies established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions and future requirements.</p> <p>The Mayor and Council Office supports the City Council with a full-time staff and council aides, provides oversight of office operations, handles citizen concerns and suggestions, drafts correspondence and speeches and works on various special projects.</p> <p>The Human Relations Division is responsible for enforcing the City's anti-discrimination laws, carrying out the civil rights enforcement functions of the City Code and the policy directives of the Human Relations Commission.</p> <p>Governmental Relations is responsible for researching and assisting in the passage of federal and state legislative initiatives that favorably affect the City of Fort Worth and its citizens.</p> <p>The Office of Communication and Public Engagement has oversight of the City's website, Cable Communications Office, and the Community Engagement Team. The division is responsible for communicating news and information accurately and quickly about the City's strategic goals, services, policies and programs to citizens through a variety of communication channels.</p> <p>The Performance and Learning Services Office is responsible for supporting departments with the tools and training necessary to improve employee and operational performance and efficiency. The office oversees various programs including performance management, Fort Worth Employee University, Lean Six Sigma and the strategic management plan.</p>				
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 3,774,596	\$ 4,662,082	\$ 5,132,385	\$ 5,132,385
Employee Benefits	\$ 1,010,648	\$ 1,224,107	\$ 1,533,476	\$ 1,533,476
Professional & Tech Svcs	\$ 1,104,515	\$ 1,141,757	\$ 961,580	\$ 961,580
Utilities Repairs & Rentals	\$ 132,392	\$ 141,050	\$ 210,490	\$ 210,490
Other Purchased Services	\$ 398,061	\$ 526,288	\$ 589,852	\$ 590,087
Supplies	\$ 161,802	\$ 203,042	\$ 146,399	\$ 146,164
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 19,995	\$ 19,995
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 6,582,014	\$ 7,898,325	\$ 8,594,176	\$ 8,594,176
Authorized Positions	36.25	47.25	52.25	52.25

CITY MANAGER'S OFFICE – 62.50 A.P.

**GENERAL FUND 52.25 A.P.
GRANTS FUND 10.25 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	10100/0021000:0029000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$7,898,325	A.P.	47.25
FY2016 ADOPTED:	\$8,594,176	A.P.	52.25

- A. The adopted budget increases by \$130,365 and two authorized positions for the transfer of two Graphics Artists from the dissolved Office Services Fund to the City Manager's Office.
- B. The adopted budget increases by \$106,037 and one authorized position for the transfer of a Communications Specialist and associated costs from the Capital Projects Service Fund to the Communications and Public Engagement Office.
- C. The adopted budget increases by \$84,983 and one authorized position for the transfer of a Management Analyst II to the Performance Learning Services Office from the Information Systems Fund to the General Fund.
- D. The adopted budget increases by \$68,808 and one authorized position for the transfer of a IT Programmer position to the Communications and Public Engagement Office from the IT Solutions Department to assist in website design.
- E. The adopted budget decreases by (\$362,290) for representation in Austin during the 2015 Texas Legislative Session.
- F. The adopted budget increases by \$338,690 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, electric utility, and debt service costs. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- G. The adopted budget increases by \$203,621 for Workers' Compensation and Risk Management costs based on cost projections prepared by the Human Resources and allocated to this department. Also, the merging of the Risk Management and Worker's Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help to restore the net position to a positive over a 10-year period in keeping with the adopted reserve policy.
- H. The adopted budget increases by \$99,103 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- I. The adopted budget increases by \$83,525 in salary savings budgeted due to less anticipated vacancies in the department in FY2016.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CITY MANAGER'S OFFICE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
HUMAN RELATIONS COMMISSION				
Enforcement				
<i>Resolve housing discrimination complaints within 100 days (days)</i>	82	70	61	90
<i>Resolve employment discrimination complaints within 180 days (days)</i>	223	155	114	160
PERFORMANCE OFFICE				
Process Improvement				
<i>Total cost (\$) savings/avoidance achieved through Lean Six Sigma projects</i>	N/A	\$456,952	\$722,855	\$300,000
<i>Total productivity (hours) savings/avoidance achieved through Lean Six Sigma projects</i>	N/A	39,511	19,000	25,000
COMMUNICATIONS & PUBLIC ENGAGEMENT				
Communication				
<i>Increase the total # of subscribers to the City news by 20%</i>	7,245	7,557	8,057	9,700
<i>Increase the number of news stories sent out by 10%</i>	642	651	788	830
<i>Increase the number of twitter followers by 20%</i>	9,305	20,364	41,100	49,320
<i>Increase the number of likes on the city's Facebook page by 20%</i>	3,853	5,236	8,057	9,668
Public Engagement				
<i>Increase meeting attendance (all types) by 10%</i>	N/A	N/A	880	968

**CITY MANAGER'S OFFICE
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$1,000 or \$4,000 depending on the type of investigation), staff training in HUD investigative procedures and outreach efforts to educate the community on fair housing laws. Fair housing cases are processed in accordance with the legislative authority granted under Title VIII of the Civil Rights Act of 1968, as amended by the Fair Housing Act of 1988 and City of Fort Worth Ordinance No. 11075, as amended.

The Equal Employment Opportunity Commission (EEOC) pays the City \$700 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and City of Fort Worth Ordinance No. 7278, as amended.

STATUS OF FUNDING

	FY2014	FY2015	FY2016
New Funds	\$805,453	\$795,480	\$690,000
Expenditures/Commitments	<u>0</u>	<u>70,450</u>	<u>85,550</u>
Balance	\$805,453	\$865,930	\$775,550
Approved Grant Positions	10.25	10.25	10.25

**CITY MANAGER'S OFFICE
BUDGET OVERVIEW
FOR THE PERIOD
June 1, 2015 - May 31, 2016**

GRANT FUNDS

U.S. Department of Housing and Urban Development (HUD)*	\$690,000
Equal Employment Opportunity Commission (EEOC)**	85,550
TOTAL GRANT FUNDS:	\$775,550

TOTAL ALL FUNDING SOURCES: \$775,550

TOTAL APPROVED GRANT POSITIONS: 10.25

*In FY2012, the City Manager's Office assumed administrative and fiscal oversight of this grant. The assigned Catalog of Federal Domestic Assistance (CFDA) numbers are 14.401. Office of Management and Budget (OMB) Circular numbers A-87, A-102, and A-133 apply to this grant.

** In FY2012, the City Manager's Office assumed administrative and fiscal oversight of this grant. The assigned CFDA number is 30.002. This program is excluded from coverage under OMB Circular numbers A-87, A-102 and A-133.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGERS OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CMO CITY MANAGER'S OFFICE	\$ 2,335,365	\$ 2,559,099	\$ 3,086,008	\$ 3,086,008	14.00	15.00	15.00	15.00
0021030	CMO PERFORMANCE & LEARNING SVC	812,371	802,732	972,745	972,745	4.00	5.00	6.00	6.00
	Sub-Total	<u>\$ 3,147,736</u>	<u>\$ 3,361,831</u>	<u>\$ 4,058,753</u>	<u>\$ 4,058,753</u>	<u>18.00</u>	<u>20.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>MAYOR AND COUNCIL ADMINISTRATION</u>								
0021100	MAYOR AND COUNCIL ADMINISTRATION	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0021101	CMO MAYOR	671,505	758,519	769,416	768,917	5.00	7.00	7.00	7.00
0021102	CMO COUNCIL DISTRICT 2	94,614	91,811	91,652	91,652	0.00	0.00	0.00	0.00
0021103	CMO COUNCIL DISTRICT 3	87,854	91,811	91,652	91,652	0.00	0.00	0.00	0.00
0021104	CMO COUNCIL DISTRICT 4	89,723	91,811	91,652	91,652	0.00	0.00	0.00	0.00
0021105	CMO COUNCIL DISTRICT 5	92,636	91,811	91,617	91,652	0.00	0.00	0.00	0.00
0021106	CMO COUNCIL DISTRICT 6	93,610	91,811	91,638	91,652	0.00	0.00	0.00	0.00
0021107	CMO COUNCIL DISTRICT 7	63,985	91,811	91,652	91,652	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGERS OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0021108	CMO COUNCIL DISTRICT 8	95,631	91,811	91,202	91,652	0.00	0.00	0.00	0.00
0021109	CMO COUNCIL DISTRICT 9	94,991	94,529	91,652	91,652	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,384,549</u>	<u>\$ 1,495,725</u>	<u>\$ 1,502,133</u>	<u>\$ 1,502,133</u>	<u>5.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEDIA, CABLE AND PUBLIC AFFAIRS</u>								
0021200	CMO COMM & PUBLIC ENGAGEMENT	\$ 546,586	\$ 512,744	\$ 828,096	\$ 828,096	4.00	4.00	8.00	8.00
0021201	CMO CABLE OFFICE	285,664	352,510	333,371	333,371	3.00	3.00	3.00	3.00
0021202	CMO COMMUNITY ENGAGEMENT TEAM	0	533,335	592,331	592,331	0.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 832,250</u>	<u>\$ 1,398,589</u>	<u>\$ 1,753,798</u>	<u>\$ 1,753,798</u>	<u>7.00</u>	<u>14.00</u>	<u>18.00</u>	<u>18.00</u>
	<u>ARTS AND COMMUNITY SERVICES</u>								
0021330	CMO SISTER CITIES	\$ 0	\$ 0	\$ 50,000	\$ 50,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>HUMAN RELATIONS</u>								
0022001	CMO HUMAN RELATIONS UNIT	\$ 513,317	\$ 487,557	\$ 453,868	\$ 453,868	4.25	4.25	4.25	4.25

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGERS OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 513,317	\$ 487,557	\$ 453,868	\$ 453,868	4.25	4.25	4.25	4.25
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>BUDGET AND ORGANIZATIONAL ANALYSIS</u>								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>EMERGENCY MANAGEMENT</u>								
0028000	EMERGENCY MANAGEMENT OFFICE	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>GOVERNMENTAL RELATIONS</u>								
0029000	CMO GOVERNMENTAL RELATIONS	\$ 704,162	\$ 1,154,624	\$ 775,625	\$ 775,625	2.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGERS OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 704,162	\$ 1,154,624	\$ 775,625	\$ 775,625	2.00	2.00	2.00	2.00
	TOTAL	\$ 6,582,014	\$ 7,898,325	\$ 8,594,176	\$ 8,594,176	36.25	47.25	52.25	52.25

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY SECRETARY'S OFFICE	10100/0111000:0116000

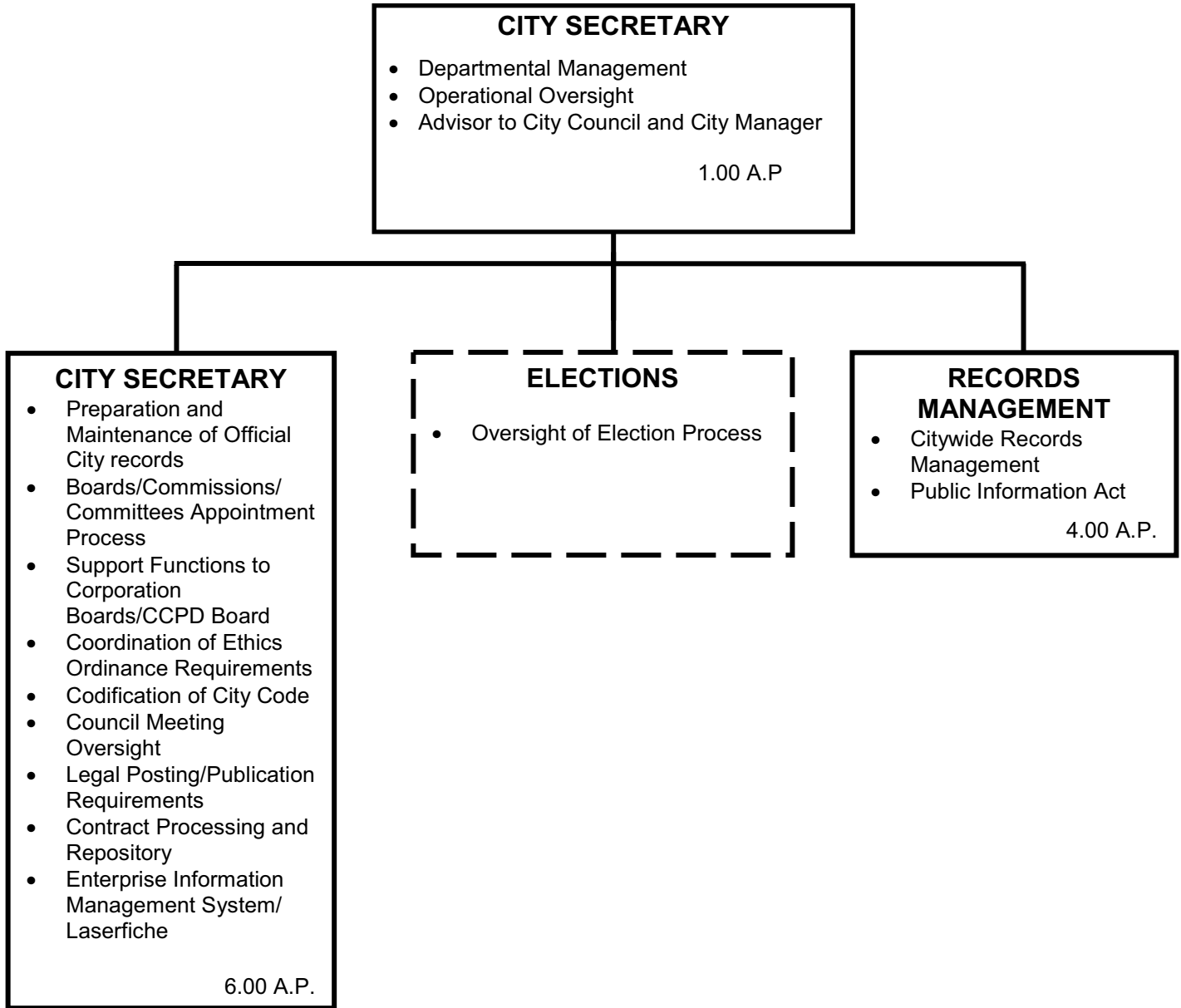
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the City Secretary's Office, including the Records and Information Management Division. The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The Department also coordinates the City Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all City-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The Department is responsible for the publication of official legal notice requirements, posting of all official meeting notice requirements and for updating and distribution of the City's Code of Ordinances. The Department provides support services to various corporation boards, including the Crime Control and Prevention District Board.

The Department serves as a central repository for a wide variety of official municipal records, contracts and other information, and the staff performs research and responds to requests for information from the City Council, City staff and citizens. The Records and Information Management division advises and facilitates the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 585,732	\$ 664,706	\$ 690,316	\$ 690,316
Employee Benefits	\$ 245,802	\$ 251,228	\$ 305,033	\$ 305,033
Professional & Tech Svcs	\$ 62,540	\$ 95,923	\$ 109,290	\$ 109,290
Utilities Repairs & Rentals	\$ 43,811	\$ 16,779	\$ 51,542	\$ 51,542
Other Purchased Services	\$ 42,052	\$ 50,710	\$ 62,989	\$ 62,989
Supplies	\$ 26,461	\$ 13,922	\$ 11,000	\$ 11,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 3,812	\$ 3,812
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 1,006,398	\$ 1,093,268	\$ 1,233,982	\$ 1,233,982
Authorized Positions	11.00	11.00	11.00	11.00

CITY SECRETARY'S OFFICE – 11.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY SECRETARY'S OFFICE	10100/0111000:0116000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$1,093,268	A.P.	11.00
FY2016 ADOPTED:	\$1,233,982	A.P.	11.00

- A. The adopted budget increases by \$79,110 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits and electric utility costs. Non Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- B. The adopted budget increases by \$37,366 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- C. The adopted budget increases by \$23,336 based on Information Technology Department's allocations related to computing, radio and telephone services.
- D. The adopted budget decreases by (\$13,452) for group health based on plan migration and turnover.
- E. The adopted budget increases by \$10,927 for costs associated with using outside services to convert archived documents into electronic media.
- F. The adopted budget increases by \$7,338 for contributions to employee retirement due to the annual update of the Salary and Benefits Forecasting System.
- G. The adopted budget decreases by (\$6,343) for workers compensation based on cost projections prepared by the Human Resources department and allocated to this department.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CITY SECRETARY'S OFFICE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
CITY SECRETARY				
Elected/Appointed Official Support				
<i>98% of presentation materials for all meeting of the Council available on Granicus system within four days of meetings</i>	N/A	N/A	90	80
<i>Scan 5,000 current and historical documents into Laserfiche and M&C indexing system annually</i>	N/A	N/A	34,500	5,000
Legislative Document Management				
<i>98% of ordinances and resolutions processed within five days of Council meeting</i>	N/A	N/A	80%	98%
<i>95% of contracts processed, scanned, indexed and filed within four days of receipt</i>	N/A	N/A	90%	95%
RECORDS MANAGEMENT				
Information Inventory, Retention and Disposition				
<i>Destroy City records according to legal process (cubic feet)</i>	8,721	8,097	8,800	8,000
<i>Increase number of departments/divisions utilizing Laserfiche in some capacity by two</i>	5	8	9	11
Administer the City's public information request program				
<i>Process public information requests</i>	8,101	7,702	8,250	8,200
<i>Process public information requests within six and a half or less median days</i>	7.6	7.0	7.1	6.5

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0111000	<u>CITY SECRETARY'S OFFICE</u> CITY SECRETARY'S OFFICE	\$ 620,633	\$ 692,975	\$ 832,621	\$ 832,621	7.00	7.00	7.00	7.00
	Sub-Total	\$ 620,633	\$ 692,975	\$ 832,621	\$ 832,621	7.00	7.00	7.00	7.00
0116000	<u>RECORDS MANAGEMENT</u> CITY SECRETARY RECORDS MGT	\$ 385,765	\$ 400,293	\$ 401,361	\$ 401,361	4.00	4.00	4.00	4.00
	Sub-Total	\$ 385,765	\$ 400,293	\$ 401,361	\$ 401,361	4.00	4.00	4.00	4.00
	TOTAL	\$ 1,006,398	\$ 1,093,268	\$ 1,233,982	\$ 1,233,982	11.00	11.00	11.00	11.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	10100/0231010:0239004

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Code Compliance Department's mission is to preserve and enhance public health, welfare and safety through services that focus on education, prevention, compliance and community partnerships. This mission is accomplished through six divisions: Administration, Code Enforcement, Environmental and Health Services, Animal Welfare, Solid Waste Services and Environmental Protection.

The Code Enforcement Division includes the following sections: Neighborhood Investigations, Building Standards and Special Projects. Neighborhood Investigations provides neighborhood code enforcement, including investigating citizen complaints specific to trash and debris, junk vehicles, zoning violations, environmental investigations and high grass and weeds. Building Standards investigates sub-standard housing issues, facilitates the activities of the Building Standards Commission, performs multifamily housing inspections and coordinates structural demolitions.

The Environmental and Health Services Division includes Consumer Health as well as Air and Water Quality monitoring. Consumer Health issues permits, performs health inspections, and complaint investigations of food establishments, public swimming pools/spas, day care centers and hotel/motels. Additional responsibilities include plan reviews, food handler and pool operator training and mosquito disease surveillance. Environmental provides 24 hour air quality monitoring across the Metroplex and surrounding area. They also monitor storm water quality and investigate possible violations.

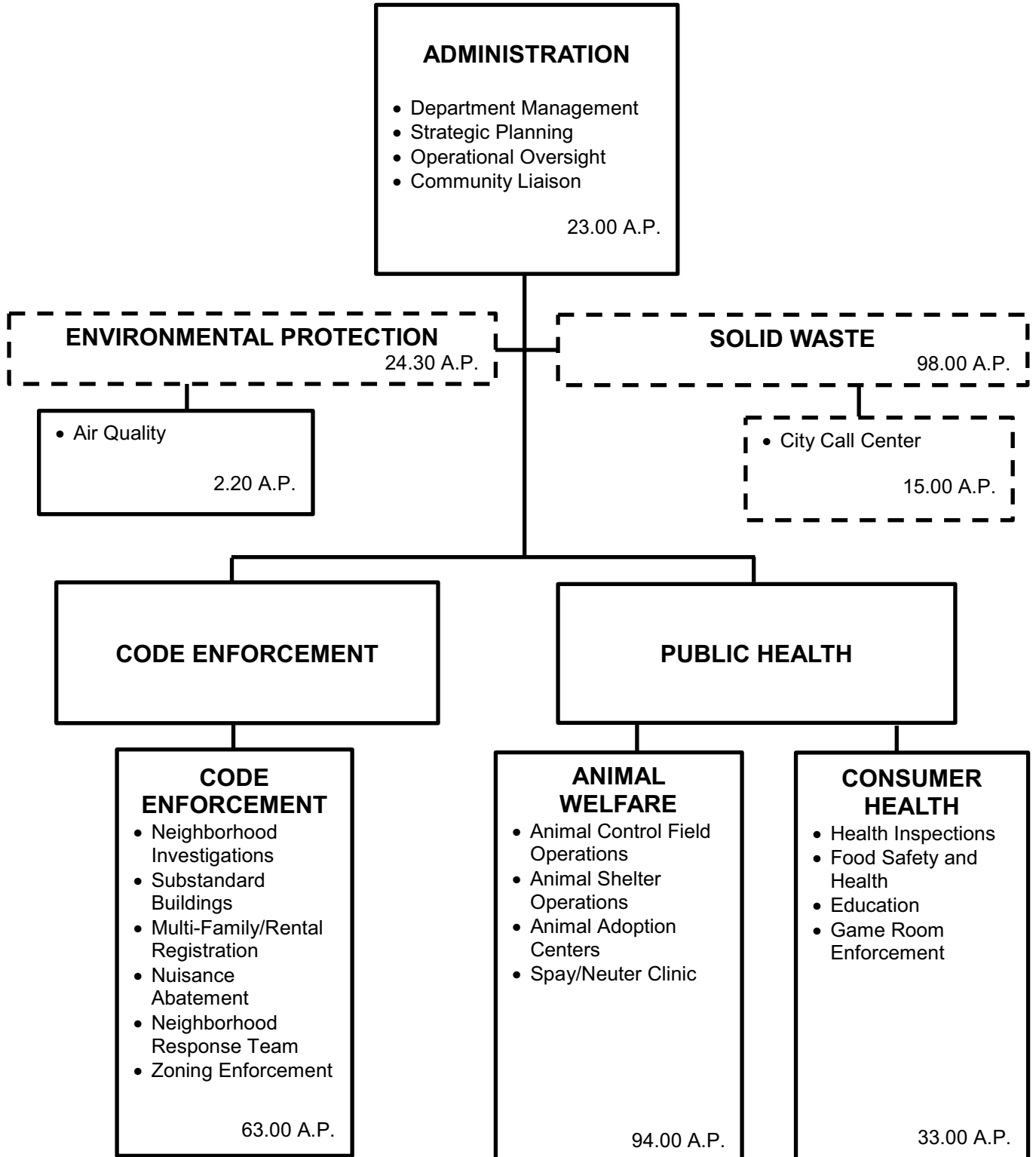
Animal Welfare provides field responses for stray animals, wildlife, animal cruelty complaints and bite investigations. It also provides care and a safe environment for sheltered animals, as well as facilitating animal adoptions at the Shelter and at two satellite adoption centers located at local PetSmart stores. The Department's spay/neuter clinic is administered through this division.

The Solid Waste Services Division is overseen by the Department. Details regarding the Solid Waste Services Division, including the City Call Center, are in the Solid Waste Fund section of the budget book. Effective in FY2016, management of the Environmental Protection Division was transferred from the Transportation and Public Works Department to the Code Compliance Department. Details regarding the Division may be found in the Environmental Protection Fund section of the budget book.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 7,959,339	\$ 9,733,924	\$ 9,375,996	\$ 9,485,971
Employee Benefits	\$ 3,630,366	\$ 4,050,563	\$ 4,531,826	\$ 4,592,417
Professional & Tech Svcs	\$ 1,607,682	\$ 1,316,770	\$ 1,315,823	\$ 1,315,961
Utilities Repairs & Rentals	\$ 1,590,129	\$ 1,739,669	\$ 1,438,523	\$ 1,487,031
Other Purchased Services	\$ 139,854	\$ 165,924	\$ 321,302	\$ 321,302
Supplies	\$ 1,434,730	\$ 1,253,333	\$ 1,172,967	\$ 1,172,967
Property/Capital Assets	\$ 258,612	\$ 642,300	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 11,215	\$ 11,215
Transfers and Others	\$ 104,000	\$ 0	\$ 435,494	\$ 435,494
Total Expenditures	\$ 16,724,712	\$ 18,902,483	\$ 18,603,146	\$ 18,822,358
Authorized Positions	202.00	218.00	213.00	215.20

CODE COMPLIANCE – 352.50 A.P.

GENERAL FUND 215.20 A.P.
SOLID WASTE FUND 113.00 A.P.
ENVIRONMENTAL PROTECTION FUND 24.30 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	10100/0231010:0239004

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$18,902,483	A.P.	218.00
FY2016 ADOPTED:	\$18,822,358	A.P.	215.20

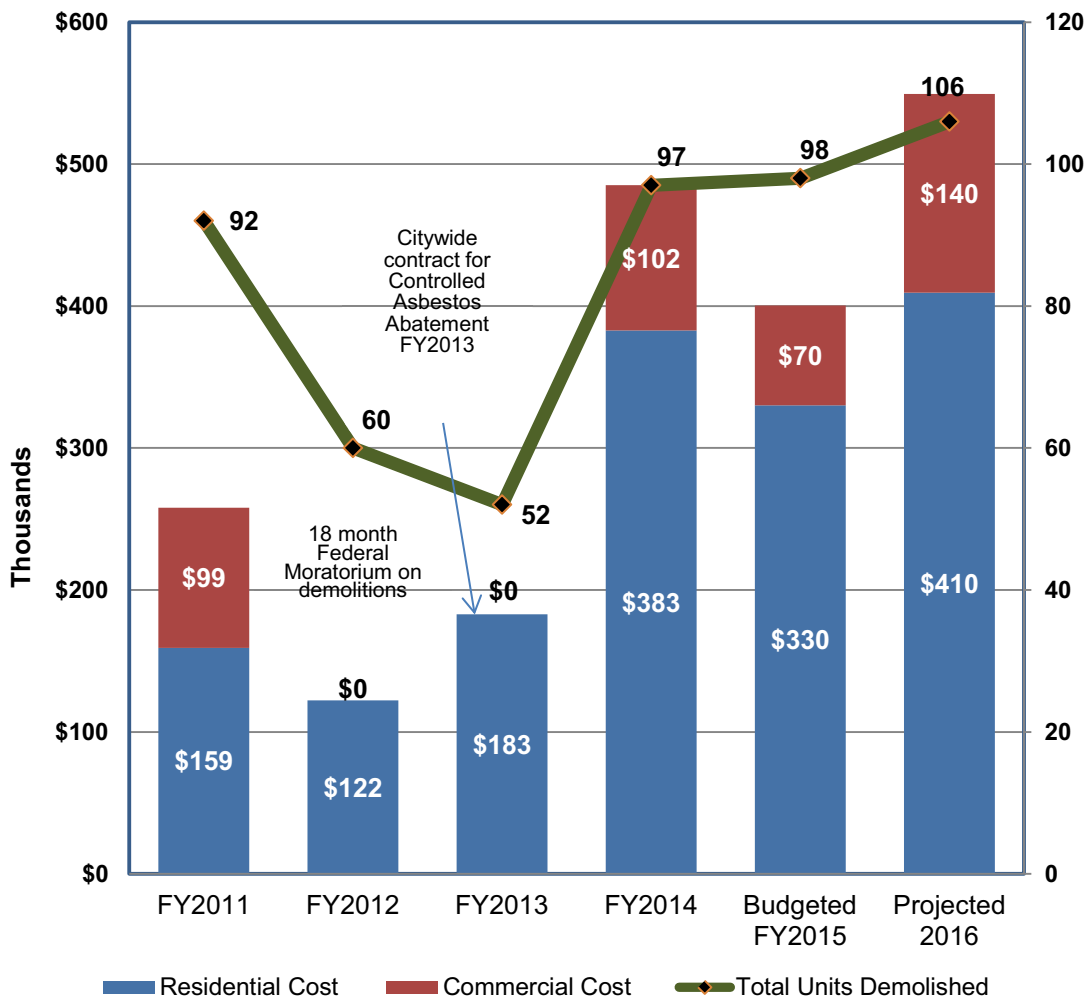
- A. The adopted budget decreases by (\$1,288,567) and 14 authorized positions for the transfer of the Litter Abatement Program to the Solid Waste Fund, including 11 code compliance officers, two senior code compliance officers and one code enforcement supervisor along with associated expenses for the program. In FY2015 the cost of these positions was reimbursed by a transfer from the Solid Waste Fund.
- B. The adopted budget increases by \$215,906 and ten authorized positions for funding an approved improvement package, including one supervisor, two veterinarian technicians and seven animal shelter technicians for the operation of the Silcox Animal Shelter expansion in 2016.
- C. The adopted budget decreases by (\$187,562) for the transfer of three authorized positions, code compliance officers, to the new Neighborhood Services Department for a new outreach program.
- D. The adopted budget increases by \$170,704 for the transfer from the Transportation and Public Works Department of costs associated with the administration of the Air Quality program, including 2.20 positions.
- E. The adopted budget increases by \$88,795 for funding of an approved package which includes two authorized positions. This funding provides for the conversion of two overage positions in the Silcox Animal Medical Treatment Ward to permanent positions necessary to operate the newly opened Medical Treatment.
- F. The adopted budget increases by \$536,632 for the transfer of funds from Non-Departmental which were appropriated for retiree health benefits, unemployment, death benefits, and electricity. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- G. The adopted budget increases by \$408,010 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- H. The adopted budget increases by \$312,377 for Workers' Compensation and Risk Management costs based on cost projections prepared by the Human Resources and allocated to this department.
- I. The adopted budget decreases by (\$216,164) for funding an approved reduction package of funds for court filing fees, advertising, graphic charges, office supplies, postage, minor equipment and uniforms based on historical expenditures.
- J. The adopted budget decreases by (\$134,352) for temporary employees based on actual expenditures.
- K. The adopted budget decreases by (\$135,885) for Fleet Services outside repairs, parts, labor based on projected expenditure in this department for FY2016.
- L. The adopted budget increases by \$119,176 for commercial and single family demolitions due to cost increases across the board and volume.
- M. The adopted budget increases by \$48,508 for the transfer from the Park and Recreation Department of the I-30/I-35 Mowing and Litter Abatement Program.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CODE COMPLIANCE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
CODE ENFORCEMENT				
Building Standards				
<i>Demolish 80% of hazardous structures within 45 days of authorization</i>	N/A	N/A	N/A	80%
<i>80% of new cases presented to the Building Standards Commission are priority 1 hazardous structures</i>	N/A	N/A	N/A	80%
Field Investigations				
<i>80% of neighborhood code investigations are priority 1 and 2 violations</i>	80%	82%	83%	80%
<i>Secure 95% of vacant and open structures within 30 days</i>	N/A	N/A	N/A	95%
ANIMAL SERVICES				
Animal Shelter				
<i>Live Release Rate: Maintain over 80% LRR</i>	61%	66%	75%	>80%
<i>Total number of animals altered, vaccinated and microchipped</i>	4,027	7,097	7,645	9,000
Field Operations				
<i>Stray Dogs Impounded: Increase stray dog impounds by 200 per month</i>	9,596	13,055	10,620	15,455
CALL CENTER				
City Call Center				
<i>80% of calls answered in 60 seconds</i>	80%	64%	71%	80%
CONSUMER HEALTH				
Plan Review, Permitting & Health Inspections				
<i>Complete 100% of High Risk Inspections at Food Establishments</i>	100%	100%	100%	100%
<i>Investigate 100% of Foodborne Illness Complaints at Food Establishments within 24 hours</i>	91%	100%	100%	100%
Disease Monitoring & Education				
<i>Conduct weekly mosquito surveillance at 42 FW fire stations (May - Oct Seasonal Surveillance)</i>	100%	100%	100%	100%
<i>Conduct 24 hour Public Education Response in 1st Positive West Nile Virus Neighborhoods</i>	100%	100%	100%	100%

Code Compliance

Demolition Abatements



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>CODE COMPLIANCE ADMIN</u>								
0231010	CODE ADMINISTRATION	\$ 1,563,341	\$ 1,685,473	\$ 3,415,762	\$ 3,415,762	15.00	15.00	23.00	23.00
	Sub-Total	<u>\$ 1,563,341</u>	<u>\$ 1,685,473</u>	<u>\$ 3,415,762</u>	<u>\$ 3,415,762</u>	<u>15.00</u>	<u>15.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>BUILDING INSPECTIONS</u>								
0234003	CODE SPECIAL PROJECTS	\$ 870,813	\$ 988,245	\$ 0	\$ 0	10.00	12.00	0.00	0.00
0234010	CODE MULTI FAMILY	870,993	859,682	843,376	843,376	11.00	11.00	10.00	10.00
0234020	CODE SUB STANDARD BUILDING	1,788,729	1,685,505	1,675,178	1,675,178	14.00	14.00	13.00	13.00
	Sub-Total	<u>\$ 3,530,535</u>	<u>\$ 3,533,432</u>	<u>\$ 2,518,554</u>	<u>\$ 2,518,554</u>	<u>35.00</u>	<u>37.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0234107	CODE AIR QUALITY	\$ 0	\$ 0	\$ 0	\$ 170,704	0.00	0.00	0.00	2.20
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 170,704</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>2.20</u>
	<u>CODE COMPLIANCE SPEC PROJECTS</u>								
0235040	CODE ENVIRON INVESTIGATION UNT	\$ 875,120	\$ 909,501	\$ 0	\$ 0	12.00	11.00	0.00	0.00
	Sub-Total	<u>\$ 875,120</u>	<u>\$ 909,501</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>12.00</u>	<u>11.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>EAST FIELD OPERATIONS</u>								
0236010	CODE FIELD OPERATIONS	\$ 3,250,195	\$ 0	\$ 3,519,208	\$ 3,567,716	0.00	0.00	40.00	40.00
0236011	CODE FIELD OPS EAST SECT 1	0	888,943	0	0	10.00	10.00	0.00	0.00
0236012	CODE FIELD OPS EAST SECT 2	0	880,817	0	0	10.00	10.00	0.00	0.00
0236013	CODE FIELD OPS EAST SECT 3	0	806,034	0	0	9.00	9.00	0.00	0.00
	Sub-Total	\$ 3,250,195	\$ 2,575,794	\$ 3,519,208	\$ 3,567,716	29.00	29.00	40.00	40.00
	<u>WEST FIELD OPERATIONS</u>								
0237014	CODE FIELD OPS WEST SECT 4	\$ 0	\$ 622,264	\$ 0	\$ 0	7.00	7.00	0.00	0.00
0237015	CODE FIELD OPS WEST SECT 5	0	405,223	0	0	5.00	4.00	0.00	0.00
	Sub-Total	\$ 0	\$ 1,027,487	\$ 0	\$ 0	12.00	11.00	0.00	0.00
	<u>NEIGHBORHOOD RESPONSE TEAM</u>								
0238000	CODE NEIGHBORHOOD RESPONSE TM	\$ 0	\$ 479,647	\$ 0	\$ 0	0.00	5.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100	GENERAL FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 0	\$ 479,647	\$ 0	\$ 0	0.00	5.00	0.00	0.00
	<u>PUBLIC HEALTH</u>								
0239001	CODE SAT PET ADOPTION CENTERS	\$ 475,645	\$ 607,683	\$ 643,720	\$ 643,720	10.00	12.00	12.00	12.00
0239002	CODE ANIMAL CONTROL	2,982,893	3,806,826	3,087,474	3,087,474	44.00	48.00	43.00	43.00
0239003	CODE ANIMAL KENNEL	1,927,085	2,042,155	2,835,769	2,835,769	21.00	24.00	39.00	39.00
0239004	CODE CONSUMER HEALTH	2,119,898	2,234,485	2,582,659	2,582,659	24.00	26.00	33.00	33.00
	Sub-Total	\$ 7,505,521	\$ 8,691,149	\$ 9,149,622	\$ 9,149,622	99.00	110.00	127.00	127.00
	TOTAL	\$ 16,724,712	\$ 18,902,483	\$ 18,603,146	\$ 18,822,358	202.00	218.00	213.00	215.20

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
ECONOMIC DEVELOPMENT DEPARTMENT	10100/0171000:0178000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

In February 2015 (M&C G-18414), City Council approved the creation of the Economic Development Department resulting from the dissolving of the Housing and Economic Development Department and dividing it into the Economic Development Department and the Neighborhood Services Department.

The Economic Development Department develops and administers programs that promote a strong economy and enhance the quality of life by providing economic development programs throughout Fort Worth by focusing on improving the economic well-being of the City through business growth, job creation/retention, development of the future workforce and enhancing the overall tax base.

The Economic Development Department implements a number of programs to achieve its goals:

The Economic and Business Development Division provides programs for business recruitment and retention activities and international economic development. Additionally, this division provides assistance to small and medium-sized businesses focused on increasing direct awards and City procurement dollars to Minority Business Enterprise (MBE)/Small Business Enterprise (SBE) firms through training and support programs. The Business Development Division is focused on creating strategic opportunities designed to increase the profit, production, or service potential of a small business and/or entrepreneur development. As part of its international economic development activities, this division participates in foreign trade missions and hosts foreign delegations to bolster the local economy and identify potential new markets for business expansion and to promote foreign investment in Fort Worth.

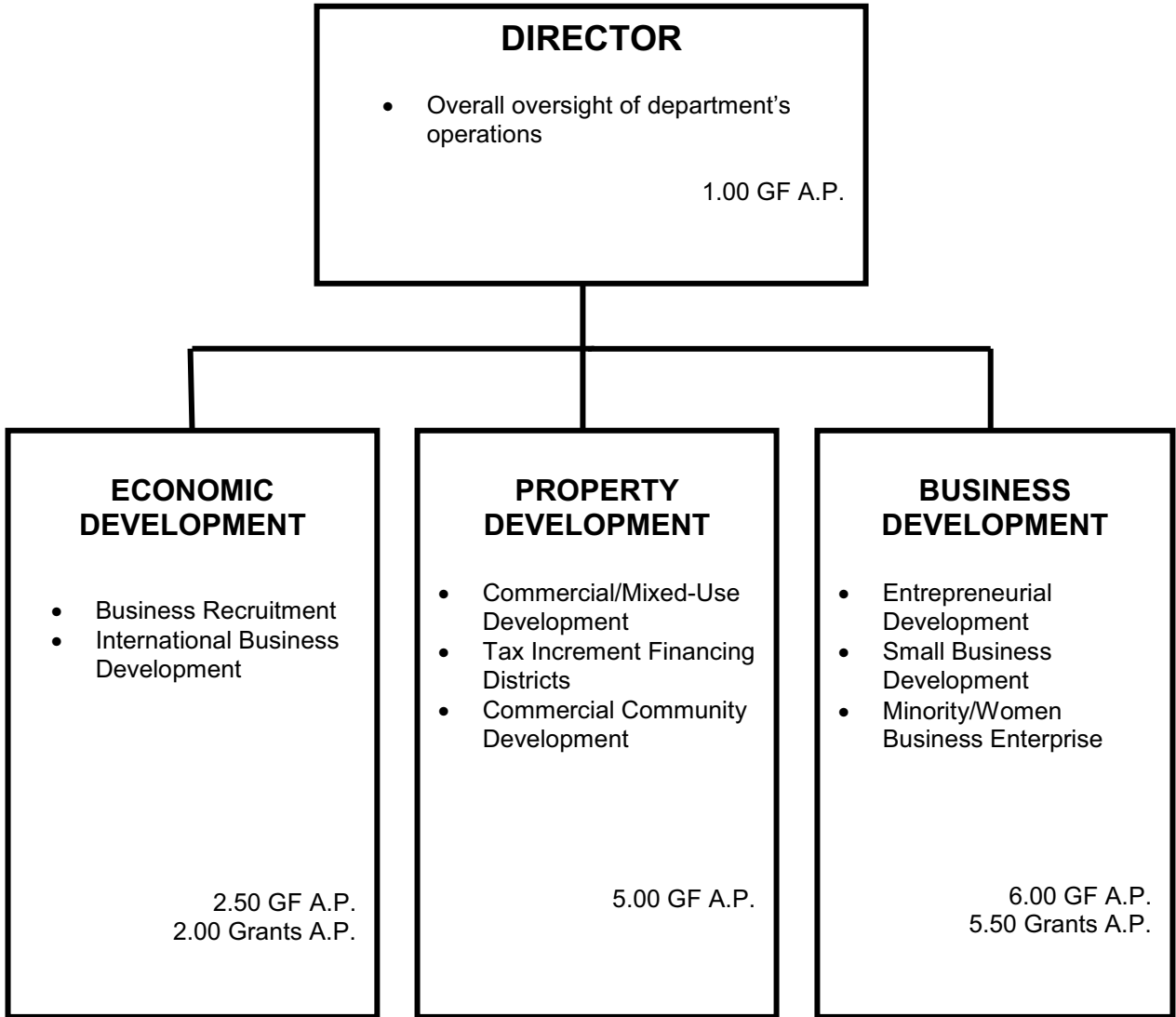
The Business Retention division develops relationships with local businesses to prevent their relocation, establish early warning systems to identify at-risk businesses that require assistance and/or promote the expansion of the business that adds jobs and investment.

The Property Development Division manages the City's Tax Increment Financing Districts, and partners with developers and investors on the development/redevelopment of land within the City to expand commercial growth and tax base.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 1,165,006	\$ 1,872,824	\$ 1,093,120	\$ 1,093,120
Employee Benefits	\$ 476,162	\$ 666,990	\$ 435,683	\$ 435,683
Professional & Tech Svcs	\$ 2,948,744	\$ 2,848,860	\$ 14,308,963	\$ 14,308,963
Utilities Repairs & Rentals	\$ 88,925	\$ 103,209	\$ 94,622	\$ 94,622
Other Purchased Services	\$ 189,436	\$ 221,550	\$ 506,777	\$ 506,777
Supplies	\$ 46,544	\$ 48,310	\$ 35,729	\$ 35,729
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 2,464	\$ 2,464
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 4,914,817	\$ 5,761,743	\$ 16,477,358	\$ 16,477,358
Authorized Positions	17.90	27.70	14.50	14.50

ECONOMIC DEVELOPMENT – 22.00 A.P.

GENERAL FUND 14.50 A.P.
GRANTS FUND 7.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
ECONOMIC DEVELOPMENT	10100/0171000:0178000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$5,761,743	A.P.	27.70
FY2016 ADOPTED:	\$16,477,358	A.P.	14.50

- A. The adopted budget decreases by (\$3,080,356) and 10.20 authorized positions for the transfer of these positions to the Neighborhood Services Department as a result of the split of Housing and Economic Development into the Economic Development Department and Neighborhood Services Department.
- B. The adopted budget decreases by (\$271,656) and two authorized positions, one land agent and one development coordinator, for the transfer of these positions to the new Property Management Department. The transfer of the positions will improve the department's ability to manage property and lease administration citywide.
- C. The adopted budget decreases by (\$79,008) for the transfer of one position to the Financial Management Services Department. This position is responsible for the administration of the Public Improvement Districts.
- D. The adopted budget increases by \$13,772,948 in contractual services due to the transfer of \$14,139,374 for the cost of Chapter 380 Economic Development Agreements from Non-Departmental and adjustments of (\$366,426) based on current agreements.
- E. The adopted budget increases by \$338,469 for the transfer of funds from Non-Departmental which were mainly appropriated for retiree health benefits, death benefits, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- F. The adopted budget decreases by (\$50,009) for temporary services. In FY 2015, 9.8 positions were added to the Housing and Economic Development Department to address staffing and workload conditions in various sections. The addition of these permanent positions eliminated the need for temporary employees previously used by the department in areas of need.
- G. The adopted budget decreases by (\$28,428) for funding for the Tech Fort Worth Contract. In FY 2008 a contract was signed with Tech Fort Worth, included in the contract was an annual reduction in funding from the City for ten years.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
ECONOMIC DEVELOPMENT**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
ECONOMIC DEVELOPMENT				
Business Recruitment				
<i>Number of jobs created from projects attracted to Fort Worth</i>	2,700	1,195	1,622	1,500
<i>Total new investment from projects attracted to Fort Worth</i>	\$224.1 M	\$660.8 M	\$493.6 M	\$250.0 M
BUSINESS DEVELOPMENT				
Small Business Development				
<i>Provide development opportunities to entrepreneurs</i>	1,788	2,045	1,500	1,700
<i>Number of jobs created or retained by small and mid-sized businesses</i>	N/A	N/A	400	500
Minority/Women Business Enterprise				
<i>Meet or exceed the overall MBE Construction goal of 25%</i>	18%	19%	18%	25%
<i>Meet or exceed the overall MBE Professional Services Goal of 15% contracts assigned a target</i>	21%	13%	14%	15%
PROPERTY				
Commercial Community Development				
<i>New commercial development invested in target areas of Fort Worth</i>	N/A	N/A	N/A	\$10 M

FORT WORTH



ECONOMIC DEVELOPMENT DEPARTMENT BUDGET
October 1, 2015 to September 30, 2016
BUDGET OVERVIEW

FUNDING SOURCES

	<u>Allocation This Period</u>	<u>Total Available</u>
<u>General Fund</u>	<u>\$16,477,358</u>	<u>\$16,477,358</u>
<u>Federal Grant Funds</u>		
UNT HEALTH SCIENCE GRANT September 1st 2015 - August 31st 2017	\$1,000,000	\$1,000,000
	<u>\$1,000,000</u>	<u>\$1,000,000</u>
<u>Other Funds</u>		
Administrative Fees	\$495,095	\$495,095
Local Development Corporation	\$1,262,210	\$1,262,210
Lone Star Government	\$465,000	\$465,000
Guinn Lease Revenue	\$140,545	\$140,545
	<u>\$2,362,850</u>	<u>\$2,362,850</u>
Total Other Funds	<u>\$2,362,850</u>	<u>\$2,362,850</u>
TOTAL ALL FUNDING SOURCES	<u><u>\$19,840,208</u></u>	<u><u>\$19,840,208</u></u>

EXPENDITURES

Administrative Costs		
Salary and Wages		\$1,093,120
Employee Benefits		\$435,683
Professional & Technical Services		\$14,308,963
Utilities		\$94,622
Other Purchased Services		\$506,777
Supplies		\$35,729
Debt Service		\$2,464
Total Administrative Costs		<u>\$16,477,358</u>
Program Costs		<u>\$3,362,850</u>
TOTAL EXPENDITURES		<u><u>\$19,840,208</u></u>
APPROVED POSITIONS		22.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>ECONOMIC DEVEL ADMINISTRATION</u>								
0171000	ED ADMIN & ECON DEVELOPMENT	\$ 576,186	\$ 659,493	\$ 755,957	\$ 755,957	2.70	4.05	1.00	1.00
0171100	ED ECONOMIC DEVELOPMENT	167,606	0	0	0	1.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 743,792</u>	<u>\$ 659,493</u>	<u>\$ 755,957</u>	<u>\$ 755,957</u>	<u>4.20</u>	<u>4.05</u>	<u>1.00</u>	<u>1.00</u>
	<u>ED AGENCY CON- TRACTS</u>								
0172000	ED AGENCY CON-TRACTS	\$ 113,670	\$ 85,252	\$ 14,082,780	\$ 14,082,780	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 113,670</u>	<u>\$ 85,252</u>	<u>\$ 14,082,780</u>	<u>\$ 14,082,780</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DIVERSIFI- CATION</u>								
0174000	ED BUSINESS ASSISTANCE CENTER (BAC)	\$ 474,527	\$ 758,138	\$ 529,001	\$ 529,001	1.00	2.80	2.50	2.50
0174010	INTERNATIONAL CENTER	0	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 474,527</u>	<u>\$ 758,137</u>	<u>\$ 529,000</u>	<u>\$ 529,000</u>	<u>1.00</u>	<u>2.80</u>	<u>2.50</u>	<u>2.50</u>
	<u>MWBE</u>								
0175000	HED MWBE	\$ 476,790	\$ 567,353	\$ 569,564	\$ 569,564	5.00	6.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 476,790	\$ 567,353	\$ 569,564	\$ 569,564	5.00	6.00	6.00	6.00
	<u>COMMUNITY DEVELOPMENT</u>								
0176000	ED LAND DEVELOPMENT	\$ 765,710	\$ 1,319,523	\$ 540,057	\$ 540,057	5.70	12.85	5.00	5.00
	Sub-Total	\$ 765,710	\$ 1,319,523	\$ 540,057	\$ 540,057	5.70	12.85	5.00	5.00
	<u>HOMELESSNESS INITIATIVE</u>								
0178000	HED HOMELESSNESS INITIATIVE	\$ 2,340,328	\$ 2,371,985	\$ 0	\$ 0	2.00	2.00	0.00	0.00
	Sub-Total	\$ 2,340,328	\$ 2,371,985	\$ 0	\$ 0	2.00	2.00	0.00	0.00
	TOTAL	\$ 4,914,817	\$ 5,761,743	\$ 16,477,358	\$ 16,477,358	17.90	27.70	14.50	14.50

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	10100/0131010:0139600

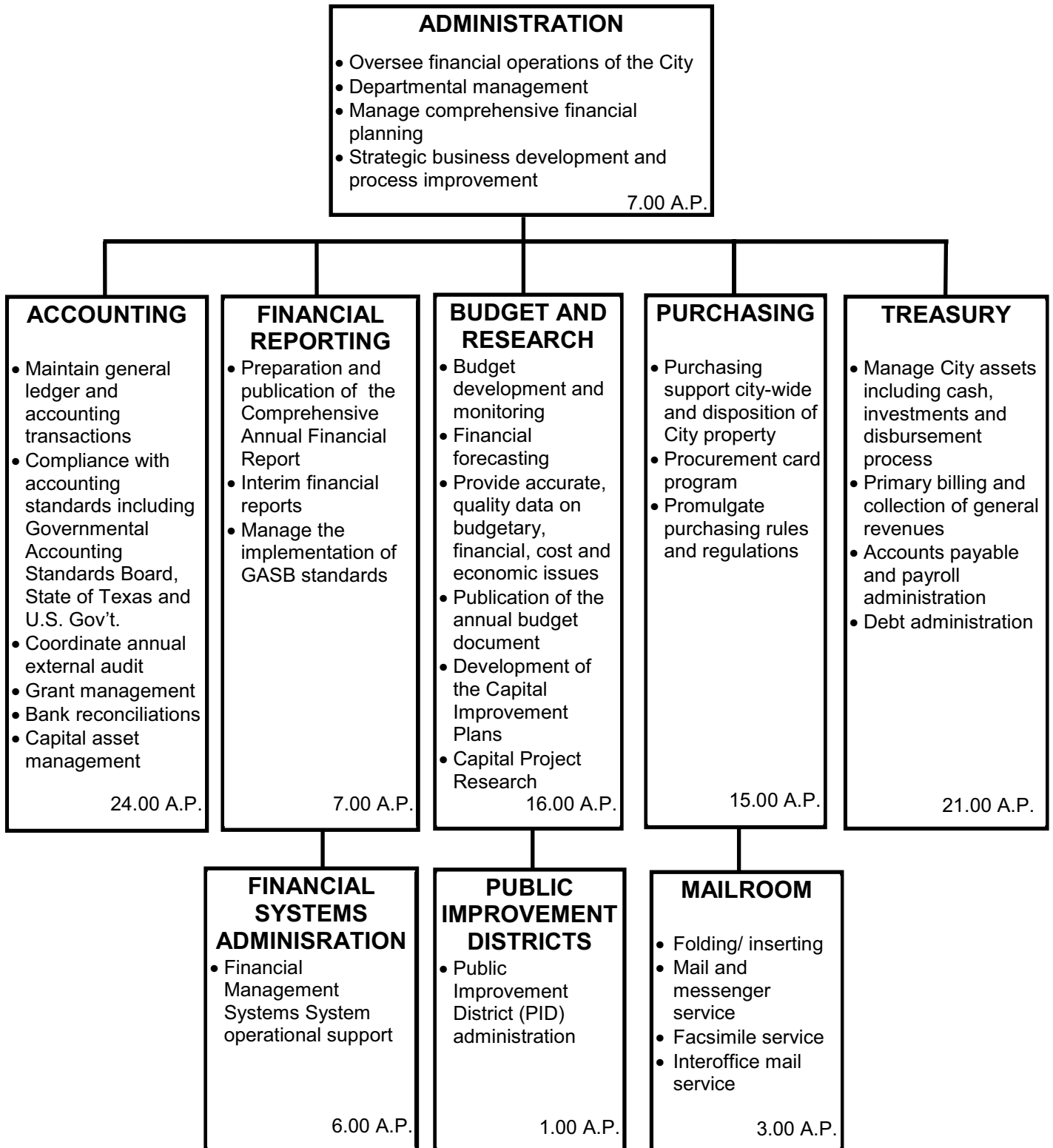
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Financial Management Services Department has complete responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Financial Reporting, Purchasing, Treasury, Financial Systems Administration, Budget and Research and the Mailroom.

The Administration Division is responsible for providing overall planning and control to the other elements of the Department including strategic business development and process improvement. The Accounting Division maintains the general ledger, grant accounting, capital assets, bank account reconciliations, and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and municipal accounting principles. The Financial Reporting Division prepares all financial publications including the monthly management reports and the City's Comprehensive Annual Financial Report (CAFR). The Purchasing Division provides purchasing support for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property. The Financial Systems Administration Division is responsible for ongoing maintenance of the financial management software systems. The Treasury Division manages the City's investment and debt portfolios and is responsible for primary billing, collection, and deposit of general revenue, cash management, and oversight of payroll and accounts payable. The Budget and Research Division includes both operating and capital functions. It is responsible for coordinating, establishing and monitoring city budgetary revenues and expenses, citywide tracking and reporting of the Capital Improvement Programs (CIP), providing capital projects research and policy development; as well as performing management studies including five-year forecasting, and research and organizational analysis. For FY2016 the administration of the Public Improvement Districts (PIDs) was transferred to the Department. These districts are created by the City to fund certain improvements and area property owners pledge to pay an assessment to receive the improvements. Finally, the Mailroom provides mail services for all City departments and has responsibility for the receipt and distribution of all outgoing and incoming mail. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment that folds invoices and places them, along with return envelopes, newsletters and any other inserts into envelopes that are then processed and mailed.

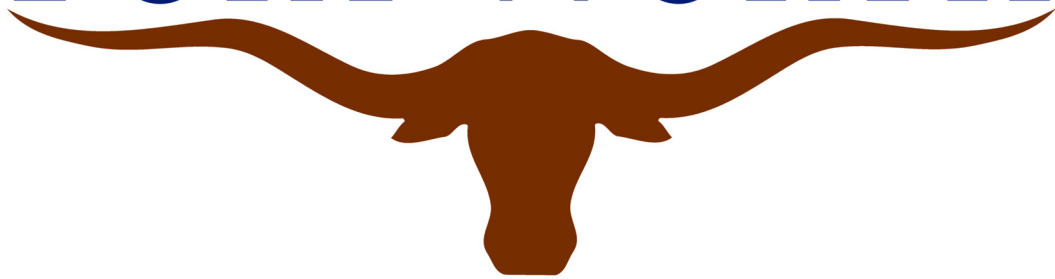
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 4,354,977	\$ 5,121,053	\$ 5,986,298	\$ 6,140,569
Employee Benefits	\$ 1,616,732	\$ 1,831,189	\$ 2,497,017	\$ 2,549,750
Professional & Tech Svcs	\$ 1,780,735	\$ 2,511,112	\$ 4,984,551	\$ 5,030,233
Utilities Repairs & Rentals	\$ 172,812	\$ 195,504	\$ 178,714	\$ 230,532
Other Purchased Services	\$ 76,413	\$ 132,315	\$ 211,077	\$ 211,077
Supplies	\$ 131,177	\$ 144,482	\$ 189,749	\$ 198,804
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 12,872	\$ 12,872
Transfers and Others	\$ 5,985	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 8,138,831	\$ 9,935,655	\$ 14,060,278	\$ 14,373,837
Authorized Positions	88.00	90.70	95.70	99.70

FINANCIAL MANAGEMENT SERVICES – 100.00 A.P. *



**Currently, one position is split 70/30, with .70 in Financial Management Services and .30 in the Risk Financing Fund. The position will be fully funded from Financial Management Services and is shown here as one whole position.*

FORT WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
FINANCIAL MANAGEMENT SERVICE		10100/0131010:0139600	
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$ 9,935,655	A.P.	90.70
FY2016 ADOPTED:	\$14,373,837	A.P.	99.70
<p>A. The adopted budget increases by \$621,408 and six authorized positions for the transfer of the Capital Projects Division from Capital Projects Service Fund to the Budget and Research Division.</p> <p>B. The adopted budget increases by \$79,532 and one authorized position for funding of an approved improvement package which transferred an IT business planner position from the Information Systems Fund to work with the payroll group.</p> <p>C. The adopted budget increases by \$79,008 and one authorized position for the transfer of a management analyst II position from the Neighborhood Services Department responsible for the administration of the Public Improvement Districts.</p> <p>D. The adopted budget increases by \$78,204 and one authorized position for funding of an approved improvement package to convert a management analyst I position from an overage position to permanent to provide support for the Human Capital Management (HCM module of PeopleSoft for ERP Phase II.</p> <p>E. The adopted budget increases by a total of \$2,405,178 for the transfer of funds from Non-Departmental in the amount of \$2,342,864 which were appropriated for county appraisal district fees, plus contractual increases of \$62,314. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.</p> <p>F. The adopted budget increases by \$563,033 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, and claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating departments.</p> <p>G. The adopted budget increases by \$211,363 to capture the salary and benefits cost adjustment for the class and compensation study for regular employees effective the first pay period in January 2016.</p> <p>H. The adopted budget increases by \$193,600 for increases in the Deloitte & Touche contract for the CAFR audit from the City Auditor's office to Financial Management Services.</p> <p>I. The adopted budget decreases by (\$183,930) for the reduction of budgeted funds for banking fees. The City's current banking contract allows us to utilize compensating balances to offset all of our costs for services.</p> <p>J. The adopted budget increases by \$175,770 for increases in assessment and collection services provided by the county tax assessor-collector's office.</p> <p>K. The adopted budget increases by \$147,310 in regular employee salary costs due to the annual update of the Salary and benefits Forecasting System, including regular salaries, health insurance, and retirement.</p> <p>L. The adopted budget increases by \$54,269 based on IT allocations related to computer equipment.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
FINANCIAL MANAGEMENT SERVICES**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
ACCOUNTING				
Cash/Bank Reconciliation				
<i>Average days to complete bank reconciliations</i>	N/A	N/A	N/A	20
<i>Percent of accounts on auto reconciliation system using BAT file</i>	N/A	N/A	N/A	100%
Capital Assets				
<i>Average number of days to close capital asset period</i>	N/A	N/A	N/A	20
Grant Management				
<i>Average number of non compliance incidents per grant</i>	N/A	N/A	N/A	0
<i>Percent of grant financial reports produced within designated timeframe</i>	N/A	N/A	N/A	100%
General Ledger				
<i>Average number of days to perform a month end close</i>	N/A	N/A	N/A	10
Staff Development				
<i>Percent of employees who have an individual learning plan</i>	N/A	N/A	N/A	100%
FINANCIAL SYSTEMS AND REPORTING				
Reporting				
<i>Percent of monthly reports completed within 10 days of month end</i>	N/A	N/A	N/A	100%
<i>Number of days to complete CAFR</i>	N/A	N/A	N/A	170
<i>GFOA award received</i>	Yes	Yes	Yes	Yes
Financial Systems Administration				
<i>Average number of days to complete ad-hoc request</i>	N/A	N/A	N/A	3
<i>Survey score from emailed evaluations at close of help ticket</i>	N/A	N/A	N/A	4.0
Staff Development				
<i>Percent of employees who have an individual learning plan</i>	N/A	N/A	N/A	100%
BUDGET AND RESEARCH				
Budget Development				
<i>Percent of capital improvement plans adopted</i>	N/A	N/A	N/A	100%
<i>Percent of operating funds with a 5-year forecast</i>	N/A	N/A	N/A	100%
<i>GFOA budget award received</i>	Yes	Yes	Yes	Yes
Budget Monitoring				
<i>Forecast revenue variance analysis</i>	N/A	N/A	N/A	3%
<i>Percent of funds meeting reserve requirements</i>	N/A	N/A	N/A	100%

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
FINANCIAL MANAGEMENT SERVICES**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
BUDGET AND RESEARCH <i>cont.</i>				
Research and Analysis				
<i>Number of analytical studies per analyst</i>	N/A	N/A	N/A	3
<i>Dollar value savings from operational improvements</i>	N/A	N/A	N/A	\$50K
Staff Development				
<i>Percent of employees who have an individual learning plan</i>	N/A	N/A	N/A	100%
PURCHASING				
Procurement				
<i>Average calendar days from approved requisition to issued purchase order</i>	N/A	N/A	N/A	2
<i>Dollars saved through sourcing</i>	N/A	N/A	N/A	\$5 Million
Vendor Management				
<i>Percent of vendors that have updated W9 in the past year</i>	N/A	N/A	N/A	100%
<i>Percent of vendors with ACH account</i>	N/A	N/A	N/A	100%
<i>Vendor questionnaire</i>	N/A	N/A	N/A	4
Mailroom				
<i>Volume of mail processed in 24 hours</i>	N/A	N/A	N/A	100%
Staff Development				
<i>Percent of employees who have an individual learning plan</i>	N/A	N/A	N/A	100%
TREASURY				
Cash Operations				
<i>Percent of cashier entry errors</i>	N/A	N/A	N/A	0%
<i>Number of basis point the investment portfolio exceeds benchmark</i>	N/A	N/A	N/A	10
<i>Employee customer service observation</i>	N/A	N/A	N/A	5
Accounts Payable & Payroll				
<i>Dollars saved from meeting discount criteria on invoice payment</i>	N/A	N/A	N/A	\$1 Million
<i>Percent of errors per payment processed</i>	N/A	N/A	N/A	0%
Staff Development				
<i>Percent of employees who have an individual learning plan</i>	N/A	N/A	N/A	100%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>FINANCE ADMINISTRATION</u>								
0131010	FMS ADMINISTRATION	\$ 892,419	\$ 1,071,471	\$ 1,689,024	\$ 1,689,024	5.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 892,419</u>	<u>\$ 1,071,471</u>	<u>\$ 1,689,024</u>	<u>\$ 1,689,024</u>	<u>5.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>ACCOUNTING DIVISION</u>								
0132010	FMS ACCOUNTING	\$ 3,459,770	\$ 1,945,835	\$ 2,116,605	\$ 2,116,605	41.00	24.00	24.00	24.00
0132050	FMS FINANCIAL REPORTING	100,000	1,967,102	2,121,898	2,121,898	0.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 3,559,770</u>	<u>\$ 3,912,937</u>	<u>\$ 4,238,503</u>	<u>\$ 4,238,503</u>	<u>41.00</u>	<u>31.00</u>	<u>31.00</u>	<u>31.00</u>
	<u>PURCHASING DIVISION</u>								
0133000	FMS PURCHASING DIVISION	\$ 966,910	\$ 1,047,551	\$ 1,196,262	\$ 1,196,262	14.00	14.00	15.00	15.00
	Sub-Total	<u>\$ 966,910</u>	<u>\$ 1,047,551</u>	<u>\$ 1,196,262</u>	<u>\$ 1,196,262</u>	<u>14.00</u>	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>CASH MANAGEMENT</u>								
0134010	FMS TREASURY ADMINISTRATION	\$ 1,086,929	\$ 2,078,341	\$ 4,681,756	\$ 4,681,756	9.00	19.70	20.70	20.70
	Sub-Total	<u>\$ 1,086,929</u>	<u>\$ 2,078,341</u>	<u>\$ 4,681,756</u>	<u>\$ 4,681,756</u>	<u>9.00</u>	<u>19.70</u>	<u>20.70</u>	<u>20.70</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								
0135010	FMS FINANCIAL SYSTEM ADMIN	\$ 623,304	\$ 670,591	\$ 656,438	\$ 656,438	7.00	7.00	6.00	6.00
	Sub-Total	<u>\$ 623,304</u>	<u>\$ 670,591</u>	<u>\$ 656,438</u>	<u>\$ 656,438</u>	<u>7.00</u>	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>BUDGET OFFICE</u>								
0136010	FMS BUDGET AND RESEARCH	\$ 790,604	\$ 920,513	\$ 1,598,295	\$ 1,598,295	9.00	9.00	16.00	16.00
0136050	FMS PID ADMINISTRATION	0	0	0	79,008	0.00	0.00	0.00	1.00
	Sub-Total	<u>\$ 790,604</u>	<u>\$ 920,513</u>	<u>\$ 1,598,295</u>	<u>\$ 1,677,303</u>	<u>9.00</u>	<u>9.00</u>	<u>16.00</u>	<u>17.00</u>
	<u>MAILROOM</u>								
0139600	FMS MAILROOM OPERATION	\$ 218,895	\$ 234,251	\$ 0	\$ 234,551	3.00	3.00	0.00	3.00
	Sub-Total	<u>\$ 218,895</u>	<u>\$ 234,251</u>	<u>\$ 0</u>	<u>\$ 234,551</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>
	TOTAL	\$ 8,138,831	\$ 9,935,655	\$ 14,060,278	\$ 14,373,837	88.00	90.70	95.70	99.70

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
FIRE	10100/0361000:0368050

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fire Department provides protection of life and property from fires and other emergencies, first response for emergency medical service, fire safety and prevention programs and arson and fire cause investigations.

The Department is organized into four major sections: Administration, Executive Services, Operations, and Educational and Support Services.

The Administration Section administers fiscal and administrative responsibilities, including budget, human resources, payroll, revenue, asset management and purchasing, along with the information technology needs of the Department. The Executive Services Section oversees all arson/bomb activities, investigations, inspections, and fire safety education functions.

The Operations Division, which employs the majority of the department personnel, conducts daily emergency response activities, as well as specialized responses and maintenance of self-contained breathing apparatus (SCBA) equipment. Operations also manages some aspects of facility maintenance.

The Educational and Support Services Division performs initial training for new firefighters, as well as continuing education and health and wellness programs for all personnel. This division is also responsible for the Department's vehicle and firefighting apparatus fleet, along with the storage and distribution of operating supplies such as fire hoses and ladder equipment. The dispatch and alarm services function is under Educational and Support Services as well. The Office of Emergency Management is responsible for preparing, protecting, and serving the community through disaster education, prevention, preparedness and response.

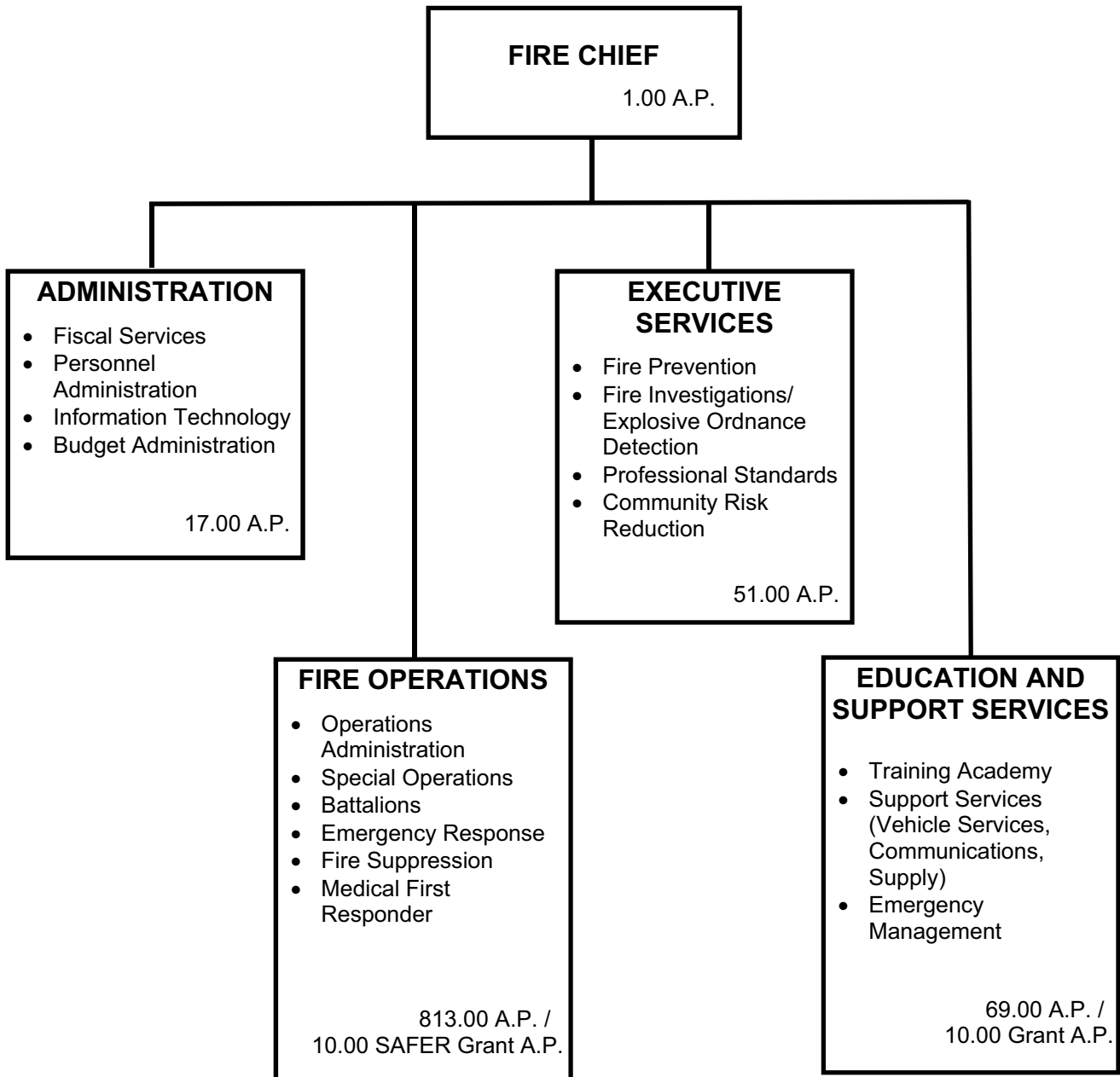
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 80,311,324	\$ 78,763,173	\$ 84,301,983	\$ 84,282,508
Employee Benefits	\$ 28,135,439	\$ 26,926,746	\$ 32,908,702	\$ 32,928,177
Professional & Tech Svcs	\$ 4,158,873	\$ 4,302,522	\$ 4,628,578	\$ 4,628,578
Utilities Repairs & Rentals	\$ 4,499,508	\$ 4,455,897	\$ 5,399,864	\$ 5,399,864
Other Purchased Services	\$ 217,192	\$ 242,652	\$ 755,439	\$ 755,439
Supplies	\$ 3,362,279	\$ 3,454,574	\$ 3,462,949	\$ 3,462,949
Property/Capital Assets	\$ 179,574	\$ 398,500	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 99,270	\$ 99,270
Transfers and Others	\$ 219,305	\$ 144,426	\$ 859,006	\$ 859,006
Total Expenditures	\$ 121,083,494	\$ 118,688,490	\$ 132,415,791	\$ 132,415,791
Authorized Positions	931.00	931.00	951.00	951.00

FIRE – 971.00 A.P.

GENERAL FUND 951.00 A.P.

SAFER GRANT 10.00 A.P.

OTHER GRANTS 10.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FIRE	10100/0361000:0368050

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$118,688,490	A.P.	931.00
FY2016 ADOPTED:	\$132,415,791	A.P.	951.00

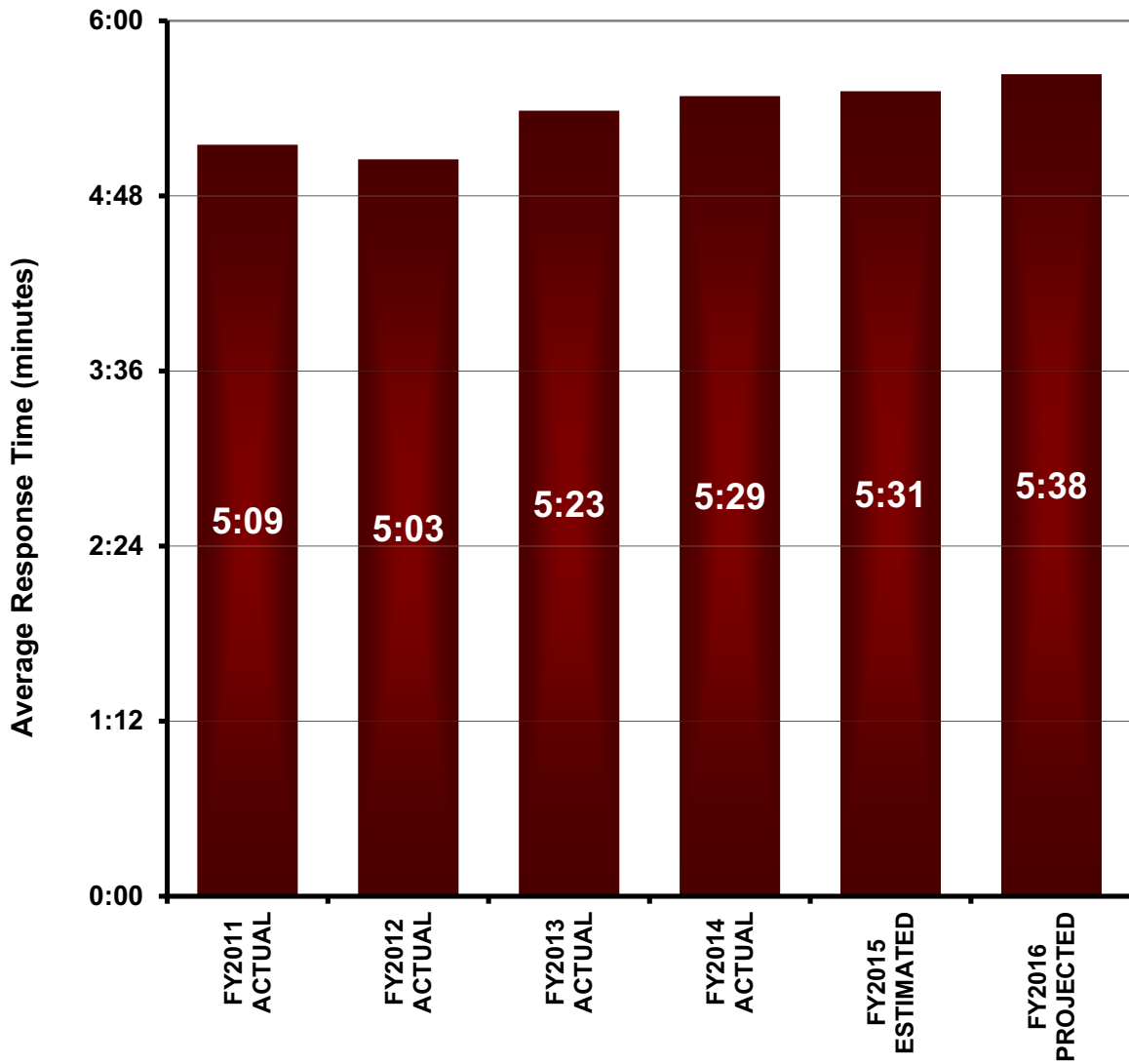
- A. The adopted budget increases by \$1,507,931 for funding of approved improvement package which includes six positions, supplies and contractual services associated with the opening and operation of the Public Safety Training Complex.
- B. The adopted budget increases by \$502,770 for funding of approved improvement package which include 14 authorized positions. The package provided for the transition of funding from the City's expiring SAFER grant to the City's General Fund for these 14 positions effective in April 2016.
- C. The adopted budget increases by a net of \$7,052,660 for compensation changes related to the first two years of the Collective Bargaining Agreement approved in October 2014.
- D. The adopted budget increases by \$5,130,897 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, and claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- E. The adopted budget increases by \$248,223 based on IT allocations related to computing, radio and telephone services.
- F. The adopted budget increases by \$194,565 for Fleet Services outside repairs, parts, and labor based on projected expenditures in this department for FY2016.
- G. The adopted budget decreases by a net of (\$176,651) for information technology supplies based on the FY2016 equipment replacement and purchase plan.
- H. The adopted budget increases by \$113,922 for Workers' Compensation and Risk Management costs based on cost projections prepared by the Human Resources and allocated to this department. Also, the merging of the Risk Management and Worker's Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help to restore the net position to a positive over a 10 year period in keeping with the adopted reserve policy.
- I. The adopted budget decreases by (\$111,379) for approved reduction package for constant staffing overtime.
- J. The adopted budget increases by \$109,204 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- K. The adopted budget decreases by (\$89,226) for approved reduction package for salary savings based on historic staff turnover and full-funding for a training class of 24 recruits.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
FIRE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
EMERGENCY RESPONSE				
First Responder Services				
<i>Respond to emergency calls within 5 min 75% of time</i>	5:23	5:29	5:31	5:38
First Responder Services				
<i>Fire Containment to within room of origin 45% of the time</i>	48%	51%	52%	53%
COMMUNITY RISK REDUCTION				
Fire Inspections				
<i>Perform annual fire inspections of all (17,650) commercial businesses</i>	74%	70%	71%	74%

Fire

Average Response Time



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 5,831,523	\$ 6,267,404	\$ 6,501,423	\$ 6,501,423	19.00	18.00	18.00	18.00
0361010	FIRE EMERGENCY MGT	840,767	890,608	840,481	840,481	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 6,672,290</u>	<u>\$ 7,158,012</u>	<u>\$ 7,341,904</u>	<u>\$ 7,341,904</u>	<u>21.00</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>
	<u>PREVENTION</u>								
0362010	FIRE EXECUTIVE SERVICES	\$ 353,007	\$ 379,499	\$ 308,053	\$ 308,053	3.00	3.00	2.00	2.00
0362020	FIRE INSPECTIONS	3,045,452	2,936,389	3,417,513	3,417,513	26.00	25.00	25.00	25.00
0362030	FIRE INVESTIGATIONS	1,897,204	1,868,397	2,084,852	2,084,852	15.00	15.00	15.00	15.00
0362050	FIRE PUBLIC EDUCATION	900,428	906,375	1,131,077	1,131,077	8.00	8.00	9.00	9.00
	Sub-Total	<u>\$ 6,196,091</u>	<u>\$ 6,090,660</u>	<u>\$ 6,941,495</u>	<u>\$ 6,941,495</u>	<u>52.00</u>	<u>51.00</u>	<u>51.00</u>	<u>51.00</u>
	<u>OPERATIONS</u>								
0363500	FIRE OPERATIONS ADMINISTRATION	\$ 1,738,006	\$ 1,529,758	\$ 1,118,709	\$ 1,118,709	10.00	11.00	7.00	7.00
0363510	FIRE BATTALIONS	92,894,995	90,263,067	100,472,396	100,472,396	783.00	783.00	799.00	799.00
0363520	FIRE SCBA	1,056,568	967,519	1,058,352	1,058,352	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 95,689,569</u>	<u>\$ 92,760,344</u>	<u>\$ 102,649,457</u>	<u>\$ 102,649,457</u>	<u>800.00</u>	<u>801.00</u>	<u>813.00</u>	<u>813.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>EDUCATIONAL AND SUPPORT SERVICES</u>								
0368000	FIRE TRAINING	\$ 3,266,555	\$ 3,761,749	\$ 5,450,241	\$ 5,450,241	13.00	14.00	37.08	37.08
0368020	FIRE VEHICLE SERVICES	5,136,849	5,041,788	5,539,807	5,539,807	10.00	10.00	11.00	11.00
0368030	FIRE SUPPLY	680,696	634,243	877,230	877,230	7.00	7.00	7.00	7.00
0368050	FIRE COMMUNICATION	3,441,444	3,241,694	3,615,657	3,615,657	28.00	28.00	28.00	28.00
	Sub-Total	<u>\$ 12,525,544</u>	<u>\$ 12,679,474</u>	<u>\$ 15,482,935</u>	<u>\$ 15,482,935</u>	<u>58.00</u>	<u>59.00</u>	<u>83.08</u>	<u>83.08</u>
	TOTAL	\$ 121,083,494	\$ 118,688,490	\$ 132,415,791	\$ 132,415,791	931.00	931.00	951.00	951.00

FIRE DEPARTMENT STAFFING

GENERAL FUND 10100

Center	Section	1032 / Y01 Firefighter	1031 / Y02 Engineer	1030 / Y03 Lieutenant	1029 / Y04 Captain	1028 / Y05 Battalion Chief	1532 / Y07 Deputy Chief	1027 / Y11 Assistant Chief	Total Civil Service	Total Civilian	TOTAL
0361000	Administration	0	0	0	0	0	1	0	1	17	18
0361010	Emergency Mgmt.	0	0	0	0	0	0	0	0	2	2
	Sub-Total	0	0	0	0	0	1	0	1	19	20
0362010	Executive Services	0	0	0	0	0	0	1	1	1	2
0362020	Fire Prevention	3	4	6	5	1	0	0	19	6	25
0362030	Fire Investigations	0	7	5	1	1	0	0	14	1	15
0362050	Fire Public Education	3	2	0	1	1	0	0	7	2	9
	Sub-Total	6	13	11	7	3	0	1	41	10	51
0363500	Operations Admin.	0	0	2	2	1	0	1	6	1	7
0363510	Battalions	431	177	99	68	21	3	0	799	0	799
0363520	SCBA	0	6	1	0	0	0	0	7	0	7
	Sub-Total	431	183	102	70	22	3	1	812	1	813
0368000	Fire Training	1	2	4	4	2	1	1	15	6	21
0368020	Vehicle Services	0	0	0	1	0	1	0	2	9	11
0368030	Supply	1	1	0	1	0	0	0	3	4	7
0368050	Fire Communications	17	4	5	1	0	0	0	27	1	28
	Sub-Total	19	7	9	7	2	2	1	47	20	67
	General Fund Total Civil Service	456	203	122	84	27	6	3	901		
	General Fund Total Civilians									50	
	GENERAL FUND TOTAL	456	203	122	84	27	6	3	901	50	951

GRANT FUNDS 26001

Center	Section	1032 / Y01 Firefighter	1031 / Y02 Engineer	1030 / Y03 Lieutenant	1029 / Y04 Captain	1028 / Y05 Battalion Chief	1532 / Y07 Deputy Chief	1027 / Y11 Assistant Chief	Total Civil Service	Total Civilian	TOTAL
0361010	Emergency Mgmt. ¹	0	0	0	0	0	0	0	0	10	10
0363510	Battalions ²	10	0	0	0	0	0	0	10	0	10
	Grant Funds Total Civil Service	10	0	0	0	0	0	0	10		
	Grant Funds Total Civilians									10	
	GRANT FUNDS TOTAL	10	0	0	0	0	0	0	10	10	20
	CIVIL SERVICE TOTAL ALL FUNDS	466	203	122	84	27	6	3	911		
	CIVILIAN TOTAL ALL FUNDS									60	
	TOTAL DEPARTMENT STAFFING								911	60	971

¹Includes 10 civilian APs funded by other grants.

²Includes 10 civil service APs (firefighters) funded by the SAFER grant.

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES	10100/0141000:0149001

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Resources Department administers the City's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records and administers the Risk Financing Fund and Group Health and Life Insurance Fund. Other departmental functions include recruitment of a diverse applicant pool for all City positions; underlying activities of worker's compensation; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; maintaining employee time and labor, personnel transactions and employee compensation data; and employee relations, labor relations and grievance appeal process monitoring. Effective FY2016, the Unemployment Compensation Fund will be closed. In FY2016, the Workers' Compensation Fund and the Risk Management Fund were combined into the new Risk Financing Fund.

The Human Resources Department also provides temporary employees to meet the City's short-term administrative and clerical needs. The Temporary Labor staff manages a top-quality pool of pre-qualified candidates to fill all City department requests.

Additionally, the department oversees interpretation and employee counseling regarding the City's personnel rules and regulations; providing personnel policy revision recommendations to the City Manager; referral of employees with substance abuse or other personal problems; development and implementation of the City's Wellness Program, Return to Work and disability hiring programs; and Civil Service recruiting, testing and disciplinary administration.

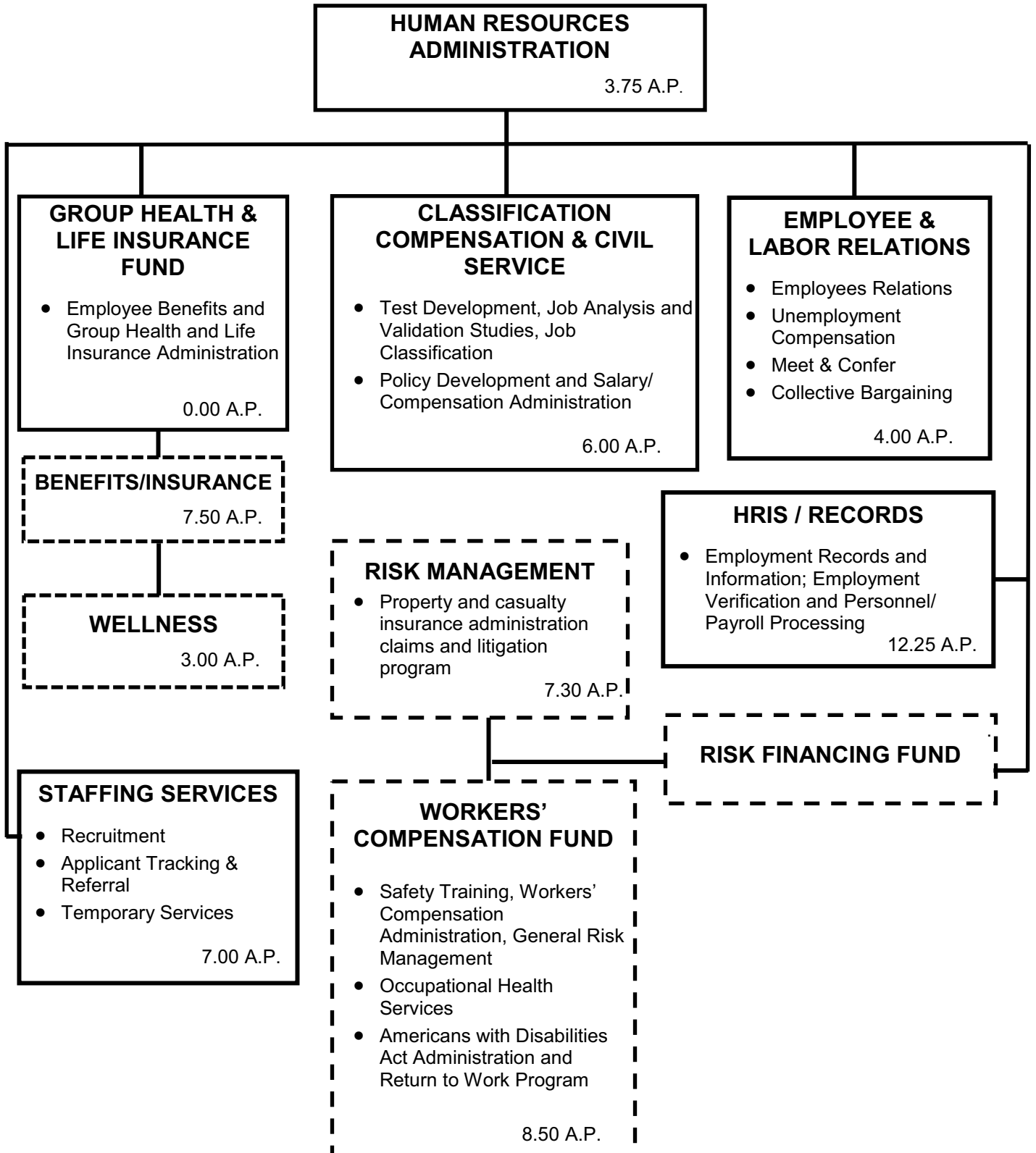
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 2,607,705	\$ 2,132,829	\$ 2,174,612	\$ 2,174,612
Employee Benefits	\$ 855,999	\$ 856,232	\$ 1,067,960	\$ 1,067,960
Professional & Tech Svcs	\$ 336,588	\$ 248,859	\$ 329,989	\$ 329,989
Utilities Repairs & Rentals	\$ 101,400	\$ 101,004	\$ 107,491	\$ 107,491
Other Purchased Services	\$ 80,465	\$ 87,495	\$ 88,356	\$ 88,356
Supplies	\$ 64,782	\$ 34,080	\$ 87,126	\$ 87,126
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 7,450	\$ 7,450
Transfers and Others	\$ 250,000	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 4,296,939	\$ 3,460,499	\$ 3,862,985	\$ 3,862,985
Authorized Positions	31.65	32.70	33.00	33.00

HUMAN RESOURCES – 59.30 A.P.

GENERAL FUND 33.00 A.P.

GROUP HEALTH AND LIFE INSURANCE FUND 10.50 A.P.

RISK FINANCING FUND 15.80 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES	10100/0141000:0149001

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$3,460,499	A.P.	32.70
FY2016 ADOPTED:	\$3,862,985	A.P.	33.00

- A. The adopted budget decreases by (\$211,168) and 1.70 authorized positions, supplies and contractual services due to the transfer to Other Insurance Funds. The transfer of the positions will improve the Insurance Fund's ability to provide administration oversight of the funds.
- B. The adopted budget increases by \$111,012 for funding of approved improvement package which include one authorized position. The addition of the position will provide for a Sr. business planner to support Time and Labor Division.
- C. The adopted budget increases by \$95,893 for funding of approved improvement package which include one authorized positions. The addition of the position will provide for a Business Planner to assist with supporting IT business function responsibilities.
- D. The adopted budget increases by \$396,469 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments, Temporary Income Benefits (TIBS) and Ethics point contribution for General Fund employees). Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- E. The adopted budget increases by \$58,046 for information technology supplies based on the FY2016 equipment replacement and purchase plan.
- F. The adopted budget decreases by (\$48,732) for Workers' Compensation costs based on cost projections prepared by the HR department and allocated to this department.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
HUMAN RESOURCES**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
HEALTH & BENEFITS				
Employee Health and Well-Being				
<i>Annual healthcare cost trend</i>	4%	4%	8%	5%
<i>Completion of all three Viverae requirements for Health Insurance</i>	N/A	N/A	N/A	60%
EMPLOYEE & LABOR RELATIONS				
Labor Relations				
<i>Resolve 65% of Contract complaints prior to Arbitration proceedings</i>	75%	75%	75%	75%
CLASSIFICATION/COMPENSATION & CIVIL SERVICE				
Classification/Compensation				
<i>Complete 80% of all Job Classification Action Requests submitted to Human Resources in 60 days</i>	82%	70%	98%	80%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>HUMAN RESOURCES</u>								
0140000	HR TEMP SERVICES	\$ 974,625	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 974,625</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PERSONNEL ADMINIS- TRATION</u>								
0141000	HR ADMINISTRATION	\$ 2,994,692	\$ 2,978,581	\$ 3,626,106	\$ 3,626,106	29.35	28.60	31.50	31.50
	Sub-Total	<u>\$ 2,994,692</u>	<u>\$ 2,978,581</u>	<u>\$ 3,626,106</u>	<u>\$ 3,626,106</u>	<u>29.35</u>	<u>28.60</u>	<u>31.50</u>	<u>31.50</u>
	<u>BENEFITS ASSISTANCE PROGRAM</u>								
0143000	HR BENEFITS ADMINIS- TRATION	\$ 139,292	\$ 147,236	\$ 77,955	\$ 77,955	0.80	0.80	0.00	0.00
	Sub-Total	<u>\$ 139,292</u>	<u>\$ 147,236</u>	<u>\$ 77,955</u>	<u>\$ 77,955</u>	<u>0.80</u>	<u>0.80</u>	<u>0.00</u>	<u>0.00</u>
	<u>RISK MANAGEMENT</u>								
0144000	HR OCCUPATIONAL HEALTH/SAFETY	\$ 42,196	\$ 75,515	\$ 4,532	\$ 4,532	0.50	0.80	0.00	0.00
	Sub-Total	<u>\$ 42,196</u>	<u>\$ 75,515</u>	<u>\$ 4,532</u>	<u>\$ 4,532</u>	<u>0.50</u>	<u>0.80</u>	<u>0.00</u>	<u>0.00</u>
	<u>MEET AND CONFER</u>								
0145000	HR MEET & CONFER	\$ 118,658	\$ 130,113	\$ 70,498	\$ 70,498	1.00	1.00	0.50	0.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 118,658	\$ 130,113	\$ 70,498	\$ 70,498	1.00	1.00	0.50	0.50
	<u>COMMUNITY RELATIONS AND OUTREACH</u>								
0146000	HR OUTREACH ADMINISTRATION	\$ 5,672	\$ 6,160	\$ 6,160	\$ 6,160	0.00	0.00	0.00	0.00
	Sub-Total	\$ 5,672	\$ 6,160	\$ 6,160	\$ 6,160	0.00	0.00	0.00	0.00
	<u>RISK MANAGEMENT</u>								
0149001	HR TEMPORARY LABOR SERVICES	\$ 21,804	\$ 122,893	\$ 77,733	\$ 77,733	0.00	1.50	1.00	1.00
	Sub-Total	\$ 21,804	\$ 122,893	\$ 77,733	\$ 77,733	0.00	1.50	1.00	1.00
	TOTAL	\$ 4,296,939	\$ 3,460,499	\$ 3,862,985	\$ 3,862,985	31.65	32.70	33.00	33.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
LIBRARY	10100/0841000:0849040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Library welcomes and supports all people in their enjoyment of reading and recreational materials and their pursuit of learning and information. The Department is divided into two divisions.

The Public Services Division is comprised of the Central Library, 13 branches and two satellite facilities. This division is the first point of contact for residents. Dedicated staff helps residents of all ages use library resources including public computers, internet resources, reading materials, public meeting rooms and e-resources. The division offers classes and programs to enrich and inform lives.

Special emphasis is focused on targeted services. Youth/Teen Services engages teens and children in activities that accelerate learning and provides recreational options. Early literacy is supported through the Early Childhood Matters programs that help families learn how to develop their children so they are ready for kindergarten. Through eSkills, job searching skills are provided to support the economic vitality of the City. The Central Library maintains municipal archives and special collections and is a cultural attraction for Fort Worth.

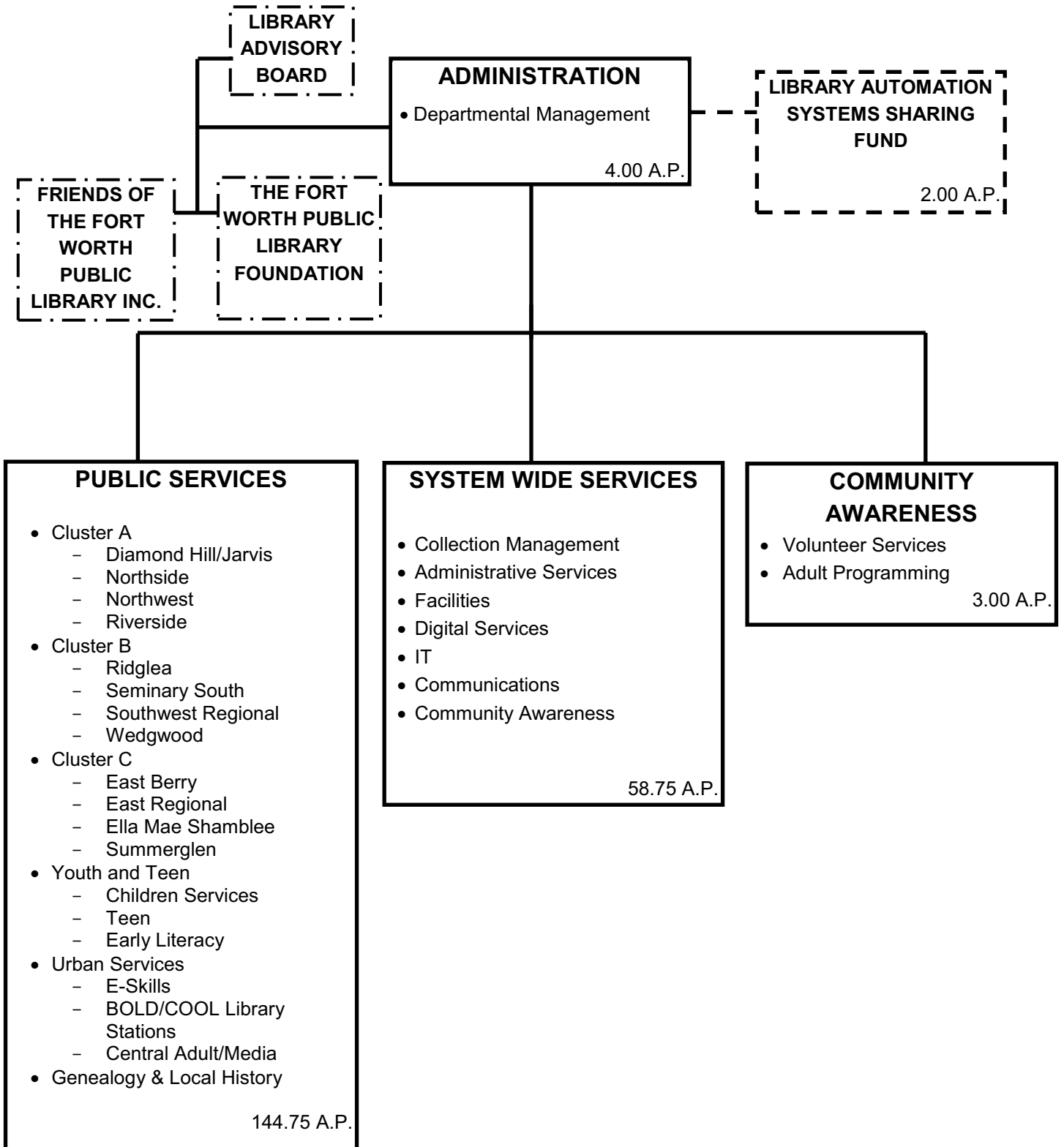
The Operations Division provides the structure and systems needed to maintain library services. The division consists of five operational units: Administrative Services, Collection Management, Communications, Facilities Management and Information Technology. Each has a unique responsibility to support the system-wide delivery of library services.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 8,875,408	\$ 9,420,369	\$ 9,227,162	\$ 9,227,162
Employee Benefits	\$ 3,466,845	\$ 3,578,256	\$ 4,142,032	\$ 4,142,032
Professional & Tech Svcs	\$ 1,996,120	\$ 2,004,869	\$ 1,629,603	\$ 1,629,603
Utilities Repairs & Rentals	\$ 615,641	\$ 573,387	\$ 940,817	\$ 940,817
Other Purchased Services	\$ 206,632	\$ 150,566	\$ 322,712	\$ 322,712
Supplies	\$ 3,477,134	\$ 3,459,492	\$ 3,581,858	\$ 3,581,858
Property/Capital Assets	\$ 82,371	\$ 0	\$ 97,557	\$ 97,557
Debt Service	\$ 0	\$ 0	\$ 169,350	\$ 169,350
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 18,720,151	\$ 19,186,939	\$ 20,111,091	\$ 20,111,091
Authorized Positions	219.50	214.50	210.50	210.50

LIBRARY – 212.50 A.P.

GENERAL FUND 210.50 A.P.

LIBRARY AUTOMATION SYSTEMS SHARING FUND 2.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
LIBRARY	10100/0841000:0849040		
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$19,186,939	A.P.	214.50
FY2016 ADOPTED:	\$20,111,091	A.P.	210.50
<p>A. The adopted budget decreases by (\$179,352) for approved reduction packages which includes the elimination of two vacant public education specialist positions and one library assistant II position.</p> <p>B. The adopted budget decreases by (\$99,492) for the transfer of one Database Administrator position to the Library Automation Fund. The reductions of positions will not negatively affect the performance of service delivery for the Library.</p> <p>C. The adopted budget increases by \$1,200,606 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, debt services for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund. For FY2016 may of these allocations were transferred out to the participating department.</p> <p>D. The adopted budget increases by \$354,294 for costs associated with the addition of funds to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.</p> <p>E. The adopted budget increases by \$350,000 for funding of an approved improvement package for library materials.</p> <p>F. The adopted budget decreases by (\$174,480) in salaries of part-time employees due to current salary requirements calculated through Salaries/Benefits Forecasting System (SBFS).</p> <p>G. The adopted budget decreases by (\$160,000) for the transfer of the Integrated Library System annual payment costs to the Library Automation Fund.</p> <p>H. The adopted budget decreases by (\$157,574) based on IT allocations related to computing, radio and telephone services.</p> <p>I. The adopted budget decreases by (\$131,946) in contractual services for materials processing, digitization of archives and maintenance of digital archives, security services.</p> <p>J. The budget decreases by (\$103,116) for group health based on plan migration and turnover.</p> <p>K. The adopted budget decreases by (\$101,057) for the elimination of a one-time funding in minor equipment associated with RFID tags for system-wide materials, installation of self-check stations and a book return bin sorter.</p> <p>L. The adopted budget increases by \$97,557 for equipment related to the installation of RFID gates and upgrade of customer service desk at the Central Library.</p> <p>M. The adopted budget increases by \$68,312 for Worker’s compensation costs based on cost projections prepared by Human Resources and allocated to this department. Also the merging of the Risk Management and Worker’s Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help restore the net position to a positive over a 10 year period keeping with the adopted reserve policy.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
LIBRARY**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
PUBLIC SERVICES				
Branch/ Neighborhood Services				
<i>Increase materials checked out by 2%</i>	4,270,524	4,078,314	3,716,757	3,791,092
<i>Maintain visits</i>	2,111,031	2,256,806	1,895,832	1,895,832
<i>Maintain public computer use</i>	418,785	352,163	294,111	294,111
<i>Maintain customer Satisfaction Rating at 90%</i>	N/A	N/A	90%	90%
Youth and Teen Services				
<i>Increase Youth materials checked out by 2%</i>	1,673,039	1,573,235	1,527,490	1,558,040
<i>Attain overall 80% Customer Satisfaction Rating for children's education programs</i>	N/A	N/A	N/A	80%
SYSTEM-WIDE SERVICES				
Acquisitions, Processing & Cataloging				
<i>Increase electronic materials checked out by 2%</i>	114,978	312,537	397,423	405,371
Circulation				
<i>New cards initiated electronically by 25%</i>	N/A	N/A	N/A	25%

**LIBRARY
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Library Cooperation Grant Program is an annual competitive grant program that helps Texas libraries fund collaborative projects. The Worth Reading - Year Round Reading Program, Texas State Library and Archives Commission grant supports the Fort Worth Library literacy initiative that was launched in 2013, Worth Reading (#wr365). The reading program serves our community in the promotion of the Library's mission—to welcome and support all people in their enjoyment of reading and recreational materials. Worth Reading (#wr365), provides a great opportunity for the City of Fort Worth to partner with the Fort Worth Independent School District, and other community based organizations and institutions in Fort Worth to participate in the design, promotion and implementation of a greatly expanded Reading Challenge for all ages, with a broader focus, value-added programs, and long-term objectives. Worth Reading (#wr365) provides learning opportunities designed to help boost literacy rates, develop the workforce, and help improve academic achievement by encouraging residents to read every day.

This grant is for the State fiscal year of September 1, 2015 through August 31, 2016. This is the third year the Fort Worth Library has received this grant.

STATUS OF FUNDING

	FY2014	FY2015	FY2016
New Funds	\$75,000	\$75,000	\$75,000
Approved Grant Positions	0	1	0

**LIBRARY
BUDGET OVERVIEW
FOR THE PERIOD
SEPTEMBER 1, 2015 - AUGUST 31, 2016**

GRANT FUNDS

Texas State Library and Archives Commission	<u>\$75,000</u>
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TOTAL ALL FUNDING SOURCES:	<u>\$75,000</u>
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TOTAL APPROVED GRANT POSITIONS:	0.00
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The Texas State Library and Archives Commission Library Cooperation Grant Program supports the Worth Reading 365 - Year Round Reading Program that began in FY2013. This is a partnership project that brings together schools, businesses, community organizations and the library in a united effort to provide learning opportunities in the Fort Worth and Tarrant County community. The goals of the program are to positively affect literacy and student achievement, establish a culture of reading, and life-long learning and expand educational and cultural opportunities for people of all ages.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 5,105,040	\$ 583,840	\$ 577,902	\$ 577,902	35.00	4.00	4.00	4.00
0841010	LIBRARY COMMUNITY AWARENESS	0	194,485	192,803	192,803	0.00	3.00	3.00	3.00
0841020	AUTOMATION SERVICES	0	0	0	0	7.00	0.00	0.00	0.00
0841060	DECISION PACKAGES	0	0	364,371	364,371	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,105,040</u>	<u>\$ 778,325</u>	<u>\$ 1,135,076</u>	<u>\$ 1,135,076</u>	<u>42.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>LIBRARY SYSTEM-WIDE SERVICES</u>								
0842000	LIBRARY SYSTEM-WIDE SERVICES	\$ 0	\$ 533,671	\$ 1,145,073	\$ 1,145,073	0.00	0.00	0.00	0.00
0842001	PLAN & DEV SUPPORT SERVICES	0	0	0	0	20.00	0.00	0.00	0.00
0842002	CENTRAL LIBRARY	0	0	0	0	45.00	0.00	0.00	0.00
0842003	LIBRARY EARLY CHILDHOOD	644,410	0	0	0	8.00	0.00	0.00	0.00
0842010	LIBRARY ADMIN SERVICES	3,843,787	508,628	505,726	505,726	0.00	6.00	6.00	6.00
0842020	LIBRARY IT	624,724	2,386,052	1,942,856	1,942,856	0.00	5.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0842030	LIBRARY COMMUNICATIONS	0	322,007	365,690	365,690	0.00	4.00	4.00	4.00
0842040	LIBRARY DIGITAL SERVICES	0	150,160	76,769	76,769	0.00	2.00	1.00	1.00
0842050	LIBRARY FACILITIES	0	548,415	614,468	614,468	0.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 5,112,921</u>	<u>\$ 4,448,933</u>	<u>\$ 4,650,582</u>	<u>\$ 4,650,582</u>	<u>73.00</u>	<u>23.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>COLLECTIONS MANAGEMENT</u>								
0843000	LIBRARY COLLECTIONS MANAGEMENT	\$ 0	\$ 125,755	\$ 142,223	\$ 142,223	0.00	1.00	1.00	1.00
0843001	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	7.00	0.00	0.00	0.00
0843002	LIBRARY MEADOW-BROOK BRANCH	216,847	0	0	0	3.00	0.00	0.00	0.00
0843003	LIBRARY NORTHEAST BRANCH	272,641	0	0	0	5.25	0.00	0.00	0.00
0843004	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	5.50	0.00	0.00	0.00
0843005	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	7.00	0.00	0.00	0.00
0843006	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	5.25	0.00	0.00	0.00
0843007	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	8.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0843008	E M SHAMBLEE BRANCH	0	0	0	0	5.25	0.00	0.00	0.00
0843009	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	5.25	0.00	0.00	0.00
0843010	C.O.O.L.	0	0	0	0	2.00	0.00	0.00	0.00
0843011	BOLD	0	0	0	0	2.00	0.00	0.00	0.00
0843012	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	13.00	0.00	0.00	0.00
0843013	LIBRARY NORTHWEST BRANCH	0	0	0	0	10.00	0.00	0.00	0.00
0843020	LIBRARY ACQUISITIONS	621	3,074,050	3,360,263	3,360,263	0.00	11.00	9.00	9.00
0843030	LIBRARY PROCESSING & CATALOGUE	0	855,087	853,045	853,045	0.00	9.00	9.00	9.00
0843040	LIBRARY CENTRAL CIRCULATION	3,007,016	819,247	1,005,292	1,005,292	0.00	16.75	18.75	18.75
	Sub-Total	<u>\$ 3,497,125</u>	<u>\$ 4,874,139</u>	<u>\$ 5,360,823</u>	<u>\$ 5,360,823</u>	<u>78.50</u>	<u>37.75</u>	<u>37.75</u>	<u>37.75</u>
	<u>ARCHIVES</u>								
0844000	LIBRARY ARCHIVES	\$ 0	\$ 478,965	\$ 437,878	\$ 437,878	0.00	6.00	6.00	6.00
0844001	SOUTHWEST REGIONAL LIBRARY	0	0	0	0	16.00	0.00	0.00	0.00
0844002	LIBRARY DEPT PUBLIC LIBRARIES	0	0	0	0	10.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 0	\$ 478,965	\$ 437,878	\$ 437,878	26.00	6.00	6.00	6.00
	<u>URBAN SERVICES</u>								
0845000	LIBRARY URBAN SERVICES ADMIN	\$ 0	\$ 113,355	\$ 109,044	\$ 109,044	0.00	1.00	1.00	1.00
0845010	LIBRARY CENTRAL ADULT AND MEDI	0	995,528	896,306	896,306	0.00	11.75	9.75	9.75
0845020	LIBRARY eSKILLS LIBRARY	0	230,033	230,025	230,025	0.00	3.00	3.00	3.00
0845030	LIBRARY COOL LIBRARY	104,199	107,989	106,728	106,728	0.00	2.00	2.00	2.00
0845040	LIBRARY BOLD LIBRARY	124,070	127,974	134,352	134,352	0.00	2.00	2.00	2.00
	Sub-Total	\$ 228,269	\$ 1,574,879	\$ 1,476,455	\$ 1,476,455	0.00	19.75	17.75	17.75
	<u>YOUTH AND TEEN SERVICES</u>								
0846000	LIBRARY YOUTH & TEEN SERVICES	\$ 0	\$ 1,371,729	\$ 1,308,386	\$ 1,308,386	0.00	19.50	18.50	18.50
	Sub-Total	\$ 0	\$ 1,371,729	\$ 1,308,386	\$ 1,308,386	0.00	19.50	18.50	18.50
	<u>CLUSTER A</u>								
0847000	LIBRARY CLUSTER A ADMIN	\$ 0	\$ 122,703	\$ 119,501	\$ 119,501	0.00	1.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0847010	LIBRARY NORTHWEST BRANCH	544,495	544,594	654,140	654,140	0.00	10.00	11.00	11.00
0847020	LIBRARY RIVERSIDE BRANCH	815	280,078	275,393	275,393	0.00	5.25	5.25	5.25
0847030	LIBRARY NORTHSIDE BRANCH	306,047	327,349	317,716	317,716	0.00	5.50	5.25	5.25
0847040	LIBRARY DIAMOND HILL BRANCH	273,125	288,406	309,952	309,952	0.00	5.25	5.25	5.25
	Sub-Total	<u>\$ 1,124,482</u>	<u>\$ 1,563,130</u>	<u>\$ 1,676,702</u>	<u>\$ 1,676,702</u>	<u>0.00</u>	<u>27.00</u>	<u>27.75</u>	<u>27.75</u>
	<u>CLUSTER B</u>								
0848000	LIBRARY CLUSTER B ADMIN	\$ 0	\$ 99,915	\$ 94,888	\$ 94,888	0.00	1.00	1.00	1.00
0848010	LIBRARY SOUTHWEST REGIONAL	846,906	898,365	892,813	892,813	0.00	16.00	16.00	16.00
0848020	LIBRARY WEDGWOOD BRANCH	316,982	342,079	302,197	302,197	0.00	7.00	6.25	6.25
0848030	LIBRARY SEMINARY SOUTH BRANCH	308,509	355,618	369,539	369,539	0.00	7.00	7.75	7.75
0848040	LIBRARY RIDGLEA BRANCH	413,660	387,375	421,372	421,372	0.00	8.00	8.75	8.75
	Sub-Total	<u>\$ 1,886,057</u>	<u>\$ 2,083,352</u>	<u>\$ 2,080,809</u>	<u>\$ 2,080,809</u>	<u>0.00</u>	<u>39.00</u>	<u>39.75</u>	<u>39.75</u>
	<u>CLUSTER C</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0849000	LIBRARY CLUSTER C ADMIN	\$ 0	\$ 119,857	\$ 114,180	\$ 114,180	0.00	1.00	1.00	1.00
0849010	LIBRARY EAST REGIONAL	567,553	621,445	678,779	678,779	0.00	11.00	11.00	11.00
0849020	LIBRARY EAST BERRY BRANCH	290,289	315,590	269,752	269,752	0.00	5.25	5.25	5.25
0849030	LIBRARY ELLA M SHAM- BLEE BRANCH	301,227	315,064	295,763	295,763	0.00	5.25	5.25	5.25
0849040	LIBRARY SUMMER- GLEN BRANCH	607,188	641,531	625,906	625,906	0.00	13.00	12.50	12.50
	Sub-Total	<u>\$ 1,766,257</u>	<u>\$ 2,013,487</u>	<u>\$ 1,984,380</u>	<u>\$ 1,984,380</u>	<u>0.00</u>	<u>35.50</u>	<u>35.00</u>	<u>35.00</u>
	TOTAL	\$ 18,720,151	\$ 19,186,939	\$ 20,111,091	\$ 20,111,091	219.50	214.50	210.50	210.50

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	10100/0381000:0386000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Municipal Court is a Court of Record with five courtrooms located in the historic A.D. Marshall Public Safety & Courts Building, two courtrooms and full payment services located at the Southwest Municipal Court, a twenty-four hour/seven day a week arraignment jail, Truancy Court and two five day a week satellite payment locations. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only. The Department also processes civil parking cases filed within the territorial limits of the City of Fort Worth.

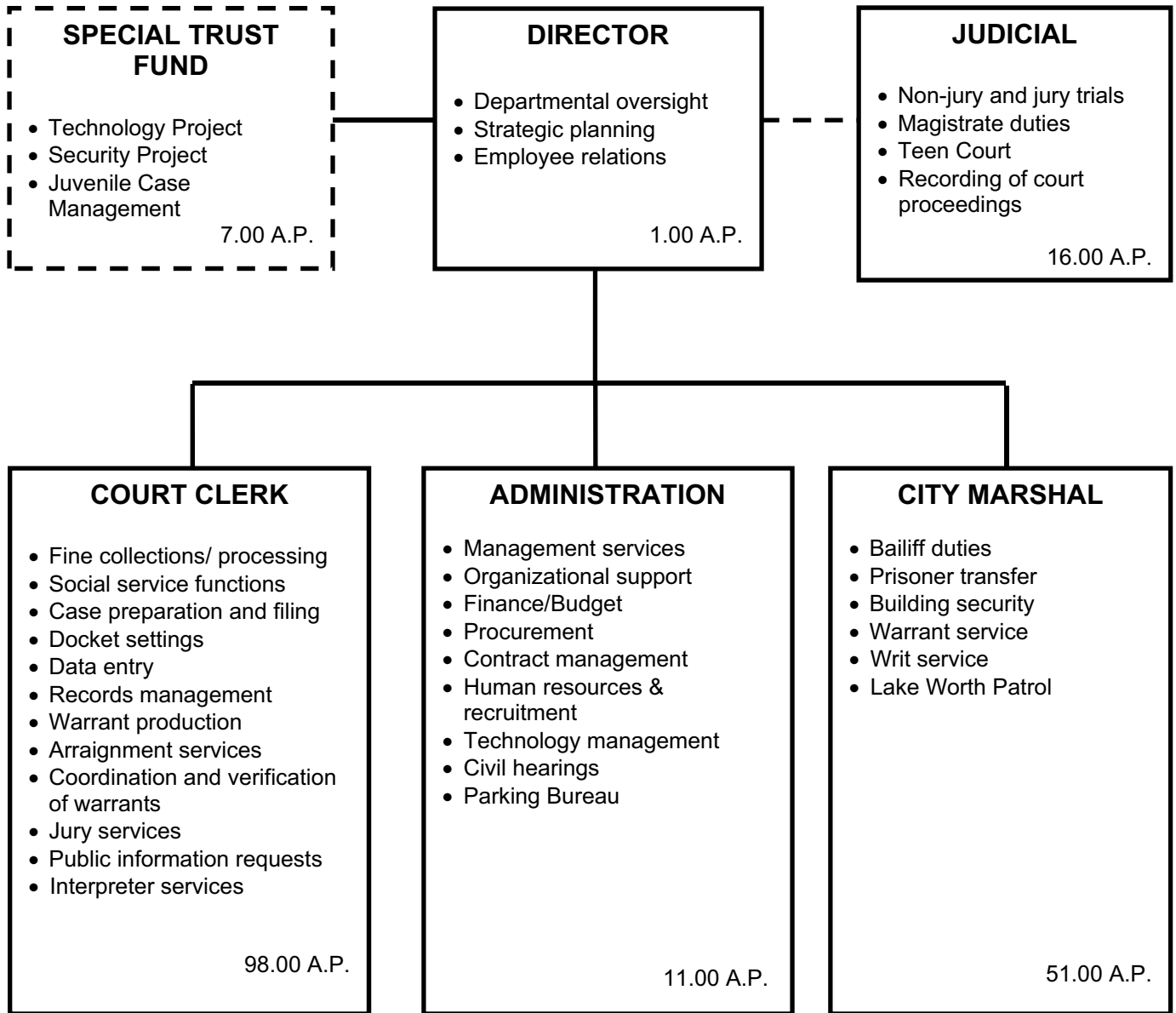
Court operations are divided into four divisions: Administration, Judicial, Court Clerk and Marshals. The Administration Division has responsibility for management of overall departmental operations and acts as the liaison with other departments and agencies. The School Attendance Court and the Arraignment Court are separate cost centers that fall under the direction of the Clerk of the Court. The Attendance Court hears truancy cases filed by the Fort Worth Independent School District (FWISD). A portion of the cost to operate this particular court is reimbursed by the FWISD.

The Judicial division is comprised of thirteen judges, including a chief judge and a deputy chief judge. In addition, there are 11 substitute judges. All judges are appointed by the City Council. The Judicial division is responsible for adjudication of jury and non-jury trials, performing magistrate duties and administering the Teen Court Program. The Court Clerk division is responsible for filing of citations, case preparation, the setting of court dockets, fine collections, administering community service programs, warrant production, management of the City's jury system, processing civil parking citations and performing other court-related non-judicial activities. The Marshal division is overseen by the city marshal and is responsible for bailiff duties, prisoner transfer, building security and warrant services. The division is also responsible for lake patrol operations at Lake Worth. The Lake Patrol Section, part of the Marshal division, includes three deputy city marshals, which have responsibility for patrolling approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center and Refuge, area leased-property neighborhoods and 14 surrounding City-owned parks. A portion of this operation is currently reimbursed annually from the Lake Worth Trust Fund.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 8,695,514	\$ 9,199,891	\$ 9,097,686	\$ 9,097,686
Employee Benefits	\$ 3,389,793	\$ 3,496,481	\$ 3,950,753	\$ 3,950,753
Professional & Tech Svcs	\$ 1,017,158	\$ 1,104,249	\$ 1,019,486	\$ 1,019,486
Utilities Repairs & Rentals	\$ 498,950	\$ 312,218	\$ 461,909	\$ 461,909
Other Purchased Services	\$ 1,719,374	\$ 2,137,399	\$ 1,943,019	\$ 1,943,019
Supplies	\$ 372,894	\$ 481,317	\$ 299,061	\$ 299,061
Property/Capital Assets	\$ 0	\$ 197,500	\$ 0	\$ 0
Debt Service	\$ 276,387	\$ 145,708	\$ 161,154	\$ 161,154
Transfers and Others	\$ 0	\$ 313,292	\$ 457,292	\$ 457,292
Total Expenditures	\$ 15,970,070	\$ 17,388,055	\$ 17,390,360	\$ 17,390,360
Authorized Positions	190.50	184.00	177.00	177.00

MUNICIPAL COURT – 184.00 A.P.

GENERAL FUND 177.00 A.P.
SPECIAL TRUST FUND 7.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	10100/0381000:0386000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$17,388,055	A.P.	184.00
FY2016 ADOPTED:	\$17,390,360	A.P.	177.00

- A. The adopted budget decreases by (\$266,301) due to the transfer of four City Marshal positions to the Building Security project of the Special Trust Fund and by (\$214,313) due to the transfer of three authorized positions to the Juvenile Case Management project of the Special Trust Fund. In FY2015 the cost of these positions was reimbursed by a transfer from the Special Trust Fund to the General Fund.
- B. The adopted budget increases by \$520,496 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, economic incentives, debt service for the energy savings program, electric utility costs, storm water utility assessments and risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- C. The adopted budget increases by \$318,334 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- D. The adopted budget decreases by (\$269,837) due to a reduction in collection expenditures consistent with a lower revenue projection for FY2016.
- E. The adopted budget decreases by (\$125,669) based on IT allocations related to equipment refreshment and maintenance, computing, radio and telephone services.
- F. The adopted budget increases by \$58,953 for workers compensation based on cost projections prepared by Human Resources and allocated to this department. Also, the merging of the Risk Management and Worker's Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help to restore the net position to a positive over a 10 year period in keeping with the adopted reserve policy.
- G. The adopted budget decreases by (\$54,731) in contractual services for interpreters and facility maintenance.
- H. The adopted budget decreases by a net of (\$53,500) for vehicle replacement. Funding for vehicles is based on approved FY2016 vehicle replacement plan.
- I. The adopted budget increases by \$20,832 for group health based on plan migration and turnover.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
MUNICIPAL COURT**

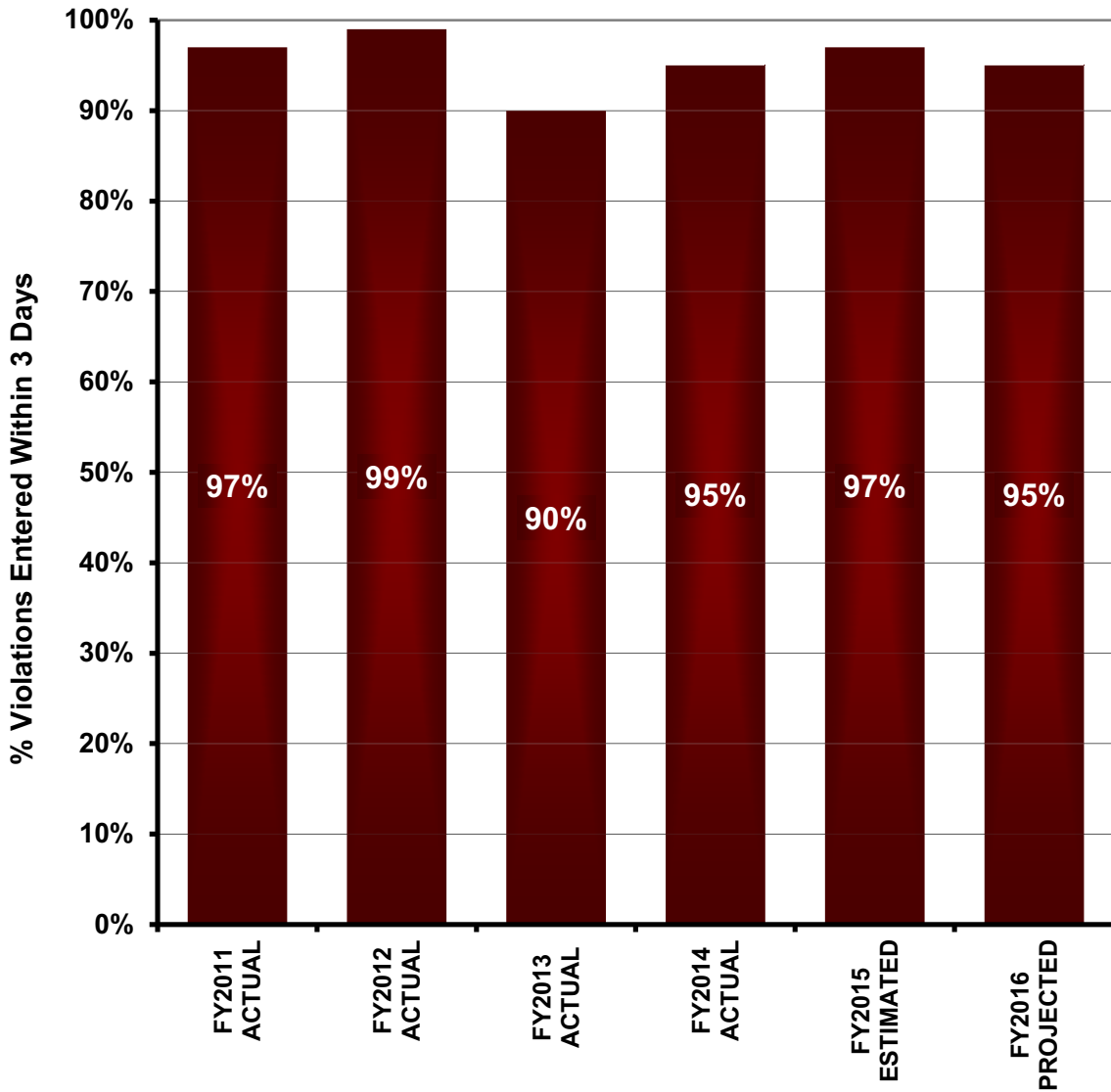
	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
CLERK OF THE COURT				
Records & Case Management				
<i>Enter Citations within 3 business days of filing</i>	90%	95%	97%	95%
Financial Management				
<i>To process at least 95% of mail payments within 2 business days</i>	93%	98%	93%	95%
<i>To process at least 95% of online pleas with 2 business days</i>	N/A	N/A	23%	95%

FORT WORTH



Municipal Court

% of Violations Received And Entered Within 3 Days



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	MUNI COURT ADMINISTRATION	\$ 3,246,368	\$ 1,734,271	\$ 1,838,953	\$ 1,838,953	15.50	15.00	14.00	14.00
0381010	MUNI COURT ATTENDANCE COURT	535,320	522,774	424,106	424,106	6.00	6.00	4.00	4.00
0381020	MUNI COURT ARRAIGNMENT COURT	678,418	712,853	758,068	758,068	8.00	6.00	6.00	6.00
0381040	MUNI COURT HOMELESS COURT PROG	30,466	56,692	61,685	61,685	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 4,490,572</u>	<u>\$ 3,026,590</u>	<u>\$ 3,082,811</u>	<u>\$ 3,082,811</u>	<u>30.50</u>	<u>28.00</u>	<u>25.00</u>	<u>25.00</u>
	<u>JUDICIAL</u>								
0382000	MUNI COURT JUDICIAL	\$ 1,283,110	\$ 1,340,553	\$ 1,346,651	\$ 1,346,651	11.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 1,283,110</u>	<u>\$ 1,340,553</u>	<u>\$ 1,346,651</u>	<u>\$ 1,346,651</u>	<u>11.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>COURT CLERK</u>								
0383000	MUNI COURT CLERK OF COURT ADMN	\$ 508,317	\$ 737,843	\$ 934,378	\$ 934,378	5.00	5.00	5.00	5.00
0383010	MUNI COURT COLLECT AND ENFORCE	400,108	2,464,080	2,292,002	2,292,002	10.00	8.00	10.00	10.00
0383020	MUNI COURT FINANCIAL MGMT	787,766	929,524	992,809	992,809	14.00	18.00	18.00	18.00
0383030	MUNI COURT RECORDS/CASE MGMT	1,813,609	1,743,671	1,130,642	1,130,642	37.00	28.00	21.00	21.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100	GENERAL FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0383040	MUNI COURT WARRANT CLERKS	1,042,158	954,279	1,080,047	1,080,047	18.00	20.00	21.00	21.00
	Sub-Total	<u>\$ 4,551,958</u>	<u>\$ 6,829,397</u>	<u>\$ 6,429,878</u>	<u>\$ 6,429,878</u>	<u>84.00</u>	<u>79.00</u>	<u>75.00</u>	<u>75.00</u>
	<u>WARRANTS</u>								
0384000	MUNI COURT WARRANTS	\$ 2,062,919	\$ 2,383,812	\$ 2,415,569	\$ 2,415,569	24.00	24.00	23.00	23.00
0384010	MUNI COURT BUILDING SECURITY	1,289,067	1,325,289	1,259,327	1,259,327	18.00	17.00	15.00	15.00
	Sub-Total	<u>\$ 3,351,986</u>	<u>\$ 3,709,101</u>	<u>\$ 3,674,896</u>	<u>\$ 3,674,896</u>	<u>42.00</u>	<u>41.00</u>	<u>38.00</u>	<u>38.00</u>
	<u>LAKE WORTH PATROL</u>								
0385000	MUNI COURT LAKE WORTH PATROL	\$ 352,956	\$ 269,847	\$ 261,745	\$ 261,745	5.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 352,956</u>	<u>\$ 269,847</u>	<u>\$ 261,745</u>	<u>\$ 261,745</u>	<u>5.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>SOUTHWEST MUNICIPAL COURT</u>								
0386000	MUNI COURT SOUTHWEST COURT	\$ 1,939,488	\$ 2,212,568	\$ 2,594,379	\$ 2,594,379	18.00	23.00	26.00	26.00
	Sub-Total	<u>\$ 1,939,488</u>	<u>\$ 2,212,568</u>	<u>\$ 2,594,379</u>	<u>\$ 2,594,379</u>	<u>18.00</u>	<u>23.00</u>	<u>26.00</u>	<u>26.00</u>
	TOTAL	\$ 15,970,070	\$ 17,388,055	\$ 17,390,360	\$ 17,390,360	190.50	184.00	177.00	177.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
NEIGHBORHOOD SERVICES	10100/0190500:0199000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

In February 2015 (M&C G-18415), City Council approved the creation of the Neighborhood Services Department resulting from the dissolving of the Housing and Economic Development Department and dividing it into the Economic Development Department and the Neighborhood Services Department.

The Neighborhood Services Department develops and administers programs that promote a strong economy and enhance the quality of life by providing sustainable housing and educational programs throughout the City of Fort Worth.

The Neighborhood Services Department implements a number of programs to achieve its goals.

The Community Development Division coordinates redevelopment projects/plans and administers the Neighborhood Empowerment Zone (NEZ) program, grant-funded and non-grant-funded economic and community development projects. The division also coordinates the Priority Repair and Lead Safe programs.

The Administration and Loan Services Division oversees the Department's budget, payroll and human resources functions, administers homebuyer assistance programs (HAP), and performs loan intake/servicing functions for homebuyer down-payment assistance/rehabilitation programs.

The Directions Home Division (the homelessness program) is the City's 10-year plan to end homelessness and works toward making chronic and persistent homelessness non-existent in the City of Fort Worth.

The Community Services Division oversees the maintenance of the City's network of community centers as well as administering of the City's recreational and human services. This division also delivers more than \$12 million in state and federal grant-funded social services to eligible households in Fort Worth and Tarrant County through the Community Action Partners program.

The Neighborhood Code Outreach Division is a division dedicated to helping the citizens of Fort Worth keeping up to code and handling issues from environmental health codes, ordinances and regulations, responding to complaints, issue notices of violation as required and finding solutions to help the elderly citizens should it be required. This division will also work with the volunteer programs throughout the City and Tarrant County.

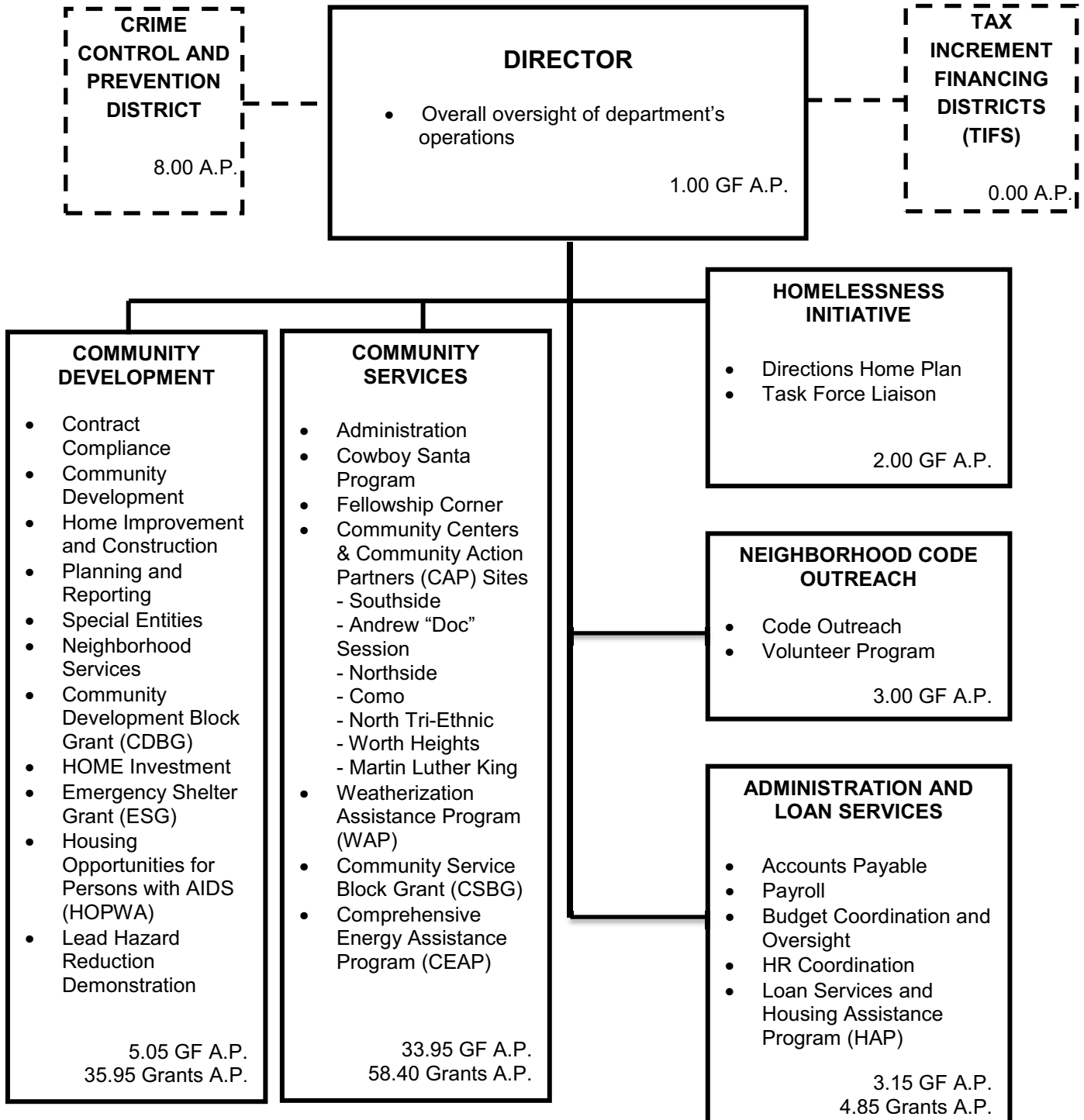
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 2,478,461	\$ 2,413,259
Employee Benefits	\$ 0	\$ 0	\$ 987,590	\$ 973,784
Professional & Tech Svcs	\$ 0	\$ 0	\$ 3,457,545	\$ 3,457,545
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 413,286	\$ 413,286
Other Purchased Services	\$ 0	\$ 0	\$ 194,870	\$ 194,870
Supplies	\$ 0	\$ 0	\$ 245,969	\$ 245,969
Debt Service	\$ 0	\$ 0	\$ 2,464	\$ 2,464
Total Expenditures	\$ 0	\$ 0	\$ 7,780,185	\$ 7,701,177
Authorized Positions	0.00	0.00	49.15	48.15

NEIGHBORHOOD SERVICES – 155.35 A.P.

GENERAL FUND 48.15 A.P.

CRIME CONTROL AND PREVENTION DISTRICT 8.00 A.P.

GRANTS FUND 99.20 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NEIGHBORHOOD SERVICES	10100/0190500:0199000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$ 0	A.P.	0.00
FY2016 ADOPTED:	\$7,701,177	A.P.	48.15

As a result of the creation of the Neighborhood Services Department:

- A. The adopted budget includes \$2,668,156 and 33.60 authorized positions for the transfer of the Community Services division from the Park and Recreation Department.
- B. The adopted budget includes \$3,080,356 and 10.20 authorized positions for the transfer of these positions from the Economic Development Department as a result of the split of Housing and Economic Development into the Economic Development Department and Neighborhood Services Department.
- C. The adopted budget includes \$225,751 for funding of approved improvement package which includes one Director position for the newly created department.
- D. The adopted budget includes \$187,562 and three authorized positions for the transfer of three Code Compliance Officers from the Code Compliance Department. These additional positions will be dedicated to helping the citizens of Fort Worth in compliance with code regulations.
- E. The adopted budget includes \$62,250 for funding of approved improvement package which includes 0.35 of an Assistant Director position. This represents the conversion of the current Community Services Assistant Director from 65% to be 100 % funded from the General Fund.
- F. The adopted budget includes \$30,000 for funding of approved improvement package which includes funds for a temporary employee to coordinate the Cowboy's Santa Program.
- G. The adopted budget includes \$706,750 in contractual services which includes \$210,750 for the transfer of the United Way Program expenses from Non-Departmental and the transfer of \$496,000 from Non-Departmental for additional funding for the Homelessness Program.
- H. The adopted budget includes \$320,556 for funding of approved exception package for the HOME Grant match requirement from the U.S. Department of Housing and Urban Development (HUD).
- I. The adopted budget includes \$210,752 based on IT allocations related to computing, radio and telephone services.
- J. The adopted budget includes \$204,200 funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, economic incentives, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
NEIGHBORHOOD SERVICES**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
HOUSING, SOCIAL SERVICES AND MANAGEMENT				
Community Development				
<i>Increase Accessibility of Affordable Housing Stock</i>	60	39	70	80
Compliance and Planning				
<i>Increase number of monitoring visits performed</i>	43	58	60	61
<i>Increase number of technical assistance workshops and visits</i>	N/A	N/A	N/A	95%
HOUSING PROGRAMS				
Homebuyer Assistance				
<i>Provide 100 families with down payment and closing cost assistance</i>	100	95	50	100
<i>Number of approved lenders using the Homebuyer Assistance Program</i>	100%	95%	50%	100%
Home Improvement and Construction				
<i>Minor home repairs performed for existing single-family low-income housing units</i>	194	275	219	277
OUTSIDE ENTITIES AND OUTREACH				
Management of outside entities				
<i>Reduce inventory of vacant properties</i>	73	90	74	70

FORT WORTH



**NEIGHBORHOOD SERVICES DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

Atmos Energy "Share the Warmth" Program: Atmos Energy Corporation developed the "Share the Warmth" program as a supplement to government and community programs designed to assist Atmos Energy customers in financial distress to pay their natural gas bills.

Community Action Partners Neighborhood Centers, Far Northwest and Far Southeast: Community Action Partners (CAP) is required to serve all of Tarrant County. Funds are used to pay monthly rent, utilities and repairs at two county sites. The far northwest and far southeast locations were selected to ensure that low to moderate income residents are provided with direct services (utility assistance, limited childcare, educational seminars, transportation, emergency food, school supplies and holiday programs for youth and the elderly), and information/referral to access assistance from other social services agencies. In addition to the county sites, Community Action Partners is located in the following community centers: Andrew "Doc" Session, Como, Martin Luther King, Northside, North Tri-Ethnic, Southside, Worth Heights and Central Administration – La Gran Plaza.

Community Services Block Grant (CSBG): Program provides services designed to eliminate poverty and foster self-sufficiency. The funds are non-competitive; originate from the U.S. Department of Health and Human Services to the Texas Department of Housing and Community Affairs TDHCA. TDHCA is the granting agency in Texas. Low to moderate income residents in Tarrant County are provided with direct services (job training, utility bill payment assistance, case management - assistance in setting life goals and removing barriers to independence, limited childcare, job skill/educational seminars, transportation, emergency food, school supplies and holiday programs for youth and the elderly. Referrals to other social service agencies are made for those our programs are unable to serve.

Como Elementary School After School Program: The goals of the Como Elementary School After School Program: 1) to ensure academic success for youth through the provision of homework assistance, tutorial, and relevant educational programs; 2) to emphasize the importance of learning; 3) to reduce the level of truancy; 4) to address the students physical needs; 5) to provide activities that promote social development; 6) to reduce juvenile arrests and juvenile victims of crimes during the target hours. The program is funded by the FWISD through its Fort Worth After School Initiative in partnership with the Crime Control and Prevention District.

Comprehensive Energy Assistance Program (CEAP): provides assistance with utilities (gas, electric, propane) and limited HVAC repair, retrofit or replacement window units for low to moderate income residents of Tarrant County. Priority is given to households with members that are elderly/disabled and children five (5) years of age and under as they are most vulnerable to extreme weather conditions. This program consists of two components: 1) Utility Assistance and 2) Household Crisis Program. The source agency for this grant funding is Texas Department of Housing and Community Affairs with funds originating from U.S. Department of Health and Human Services. The funds are non-competitive; however the city frequently receives additional allocations of funds.

National Recreation and Park Association Grant: This grant allows an extension of After School Snack, Supper Program and Summer Food Program which supplies nutritious meals to children. The program will use the grant funds to provide evidence based age appropriate nutrition literature to children to reinforce healthy eating through proper nutritional education and implement nutrition and physical activity standards that increase access to healthier foods and opportunities for physical activity.

**NEIGHBORHOOD SERVICES DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

Summer Food Service Program: is funded through the Texas Department of Agriculture. It is designed to provide healthy and nutritious lunches, snacks and beverages during the summer months to children at sites where 50% of the participants are eligible to receive free or reduced school lunches. These meals are provided to youth ages 1 to 18 throughout Tarrant County.

The After School Snack and Supper Program: is funded through the Texas Department of Agriculture. It is designed to provide healthy and nutritious evening meal, snacks and beverages during the after school hours to children at sites where 50% of the participants are eligible.

The Community Development Block Grant (CDBG): is an entitlement grant authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing quality housing, a suitable living environment and expanding economic opportunities, principally for persons of low and very low-income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this entitlement funding. CDBG funds the following: priority repairs program, the Cowtown Brush-Up exterior paint program and public services. Public services include childcare and after school programs, facility projects such as park improvements and infrastructure, and economic developments.

The Emergency Solutions Grant (HESG): is an entitlement grant designed to help increase the services of emergency shelters and transitional housing facilities for homeless individuals and families, provide essential services and to help prevent homelessness and regain stability of permanent rehousing. HUD is the source agency for this entitlement grant funding.

The HOME Investment Partnership Program (HOME): is an entitlement grant designed to be a partnership among the federal government, local government and those in the for-profit and non-profit sectors who build, own, manage, finance or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors and owners. HUD is the source agency for this entitlement grant funding. HOME funds the following: Homebuyer's Assistance Program, Community Housing Development Organization (CHDO) Programs and development of multi-family and single-family homes.

The Housing Opportunities for Persons with HIV/AIDS (HOPWA): is an entitlement grant designed to assist with all forms of housing to prevent homelessness for persons with HIV/AIDS and their families. HUD is the source agency for this entitlement grant funding.

The Lead Hazard Reduction Demonstration Grant (LHRD): is a competitive grant designed to assist units of local government in undertaking programs to identify and control lead-based paint hazards in eligible privately- owned rental or owner-occupied housing. Housing is generally made lead-safe through use of interim controls, consisting of encapsulation of lead-paint surfaces and replacement of friction surface components that can create lead dust. HUD is the source agency for this competitive grant funding.

The Weatherization Assistance Program (WAP) TACAA: Oncor serves extremely low income residents of Tarrant County, primarily persons with disabilities and the elderly. The source agency for this grant funding is Oncor; funds are administered by Texas Association of Community Action Agencies. The weatherization program provides attic insulations, weather stripping, caulking, window or door repairs and replacement of HVAC systems.

**NEIGHBORHOOD SERVICES DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY****GRANT FUNDING****GENERAL INFORMATION:**

TXU Energy Aid Program: Texas Energy Retail Company, L.P. developed the Energy Aid Program as a supplement to government and community aid programs designed to assist low income TXU Energy customers in financial distress with their electric bills. Funds are provided to the City to administer on behalf of TXU for their customers.

Volunteer Income Tax Assistance Program (Vita): This Program will provide assistance to file Income Tax Returns to Low Income families and provide them with financial education to invest their tax refunds in an advantageous manner to become self-sufficient. From January 20, 2015 – April 30, 2015, the VITA program completed 2,706 tax returns; of those, 860 tax payers claimed the Earned Income Tax Credit. The overall refund amount totaled \$4,214,025.00.

Weatherization Assistance Program: Department of Energy Funds (DOE): serves extremely low income residents of Tarrant County, primarily person with disabilities and the elderly. The weatherization program provides attic insulation, weather stripping, caulking, window or door repairs and replacement of Air conditioning units. The source agency for this grant is Texas Department of Housing and Community Affairs with funds from U.S Department of Energy (DOE).

Weatherization Assistance Program Low Income Household Energy Assistance Program (LIHEAP): serves extremely low income residents of Tarrant County, primarily persons with disabilities, elderly or with children under the age of 5 in the household. The weatherization help low income customers control their energy costs through the installation of weatherization measures and conservation education. The program goal is to reduce the energy cost burden of low income households through energy efficiency. Weatherization measures in attic insulation, weather stripping, caulking, window or door repairs and replacement of HVAC systems. The source agency for this grant funding is Texas Department of Housing and Community Affairs with funds originating from the U.S. Department of Health and Human Services.

NEIGHBORHOOD SERVICES DEPARTMENT
October 1, 2015 to September 30, 2016
BUDGET OVERVIEW

<u>FUNDING SOURCES</u>	<u>Carryover Balance</u>	<u>Allocation This Period</u>	<u>Total Available</u>
<u>General Fund</u>	\$0	\$7,701,177	\$7,701,177
<u>Federal Grant Funds</u>			
After School Snack Program (10/01/2015 - 9/30/2016)	-	165,000	165,000
Atmos Energy "Share the Warmth" Program (01/01/2016 - 12/31/2016)	-	225,000	225,000
Community Action Partners Neighborhood Centers (Far NE) (10/01/2015 - 9/30/2016)	-	30,000	30,000
Community Development Block Grant (CDBG) (06/01/95 - until expended including PI)	\$8,000,000	\$6,193,950	\$14,193,950
Community Services Block Grant (01/01/2016 - 12/31/2016)	400,000	1,260,378	1,660,378
Como Elementary School After School Program (08/01/2015 - 6/30/2016)	-	51,026	51,026
Comprehensive Energy Assistance Program (01/01/2016 - 12/31/2016)	2,000,000	3,000,000	5,000,000
Emergency Solutions Grant (HESG) (10/01/2014 - 09/30/2016)	300,000	493,901	793,901
HOME Funds (06/01/03 - until expended including PI)	8,000,000	2,143,383	10,143,383
HOPWA Grant (HOPWA) (10/01/2014 - 09/30/2017)	900,000	996,018	1,896,018
Lead Hazard Reduction Demonstration (LHRD) Grant (06/01/12 - 05/31/2015)	1,900,000	-	1,900,000
National Recreation and Parks Association Grant (01/01/2016 - 12/31/2016)	-	31,200	31,200
Summer Food Service Program (10/1/2015 - 9/30/2016)	-	920,000	920,000
TXU Energy Aid Program (01/01/2016 - 12/31/2016)	-	300,000	300,000
Volunteer Income Tax Assistance Program (VITA) (01/01/2016 - 12/31/2016)	-	200,000	200,000
Weatherization Assistance Program (WAP) DOE (01/01/2016 - 12/31/2016)	-	300,000	300,000
Weatherization Assistance Program (WAP) LIHEAP (01/01/2016 - 12/31/2016)	300,000	900,000	1,200,000
Weatherization Assistance Program (WAP) TACAA Oncon (01/01/2015 - 12/31/2016)	300,000	825,000	1,125,000
	<u>\$22,100,000</u>	<u>\$18,034,856</u>	<u>\$40,134,856</u>
<u>Other Funds</u>			
Fort Worth Housing Finance Corporation (HFC)		\$447,576	\$447,576
Total Other Funds		<u>\$0</u>	<u>\$447,576</u>
TOTAL ALL FUNDING SOURCES		<u>\$22,100,000</u>	<u>\$26,183,609</u>
		<u>\$48,283,609</u>	

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>NS COMMUNITY SERVICES ADMIN</u>								
0190500	NS COMMUNITY SERVICES ADMIN	\$ 0	\$ 0	\$ 498,122	\$ 498,122	0.00	0.00	4.45	4.45
0190503	NS COWBOY SANTAS PROGRAM	0	0	180,342	180,342	0.00	0.00	0.00	0.00
0190504	NS SOUTHSIDE COMMUNITY CTR	0	0	246,039	246,039	0.00	0.00	3.50	3.50
0190509	NS ANDREW D SESSION CMM CTR	0	0	245,600	245,600	0.00	0.00	3.50	3.50
0190510	NS FELLOWSHIP CORNER	0	0	11,447	11,447	0.00	0.00	0.00	0.00
0190522	NS NSIDE COMM CTR LT NT PROG	0	0	333,736	333,736	0.00	0.00	4.50	4.50
0190523	NS COMO COMM CTR LT NT PROG	0	0	410,549	410,549	0.00	0.00	6.00	6.00
0190526	NS NORTH TRI ETHNIC COMM CTR	0	0	272,485	272,485	0.00	0.00	3.50	3.50
0190532	NS WTH HT COM CTR LT NT PROG	0	0	310,553	310,553	0.00	0.00	4.50	4.50
0190535	NS MLK COMM CTR LT NT PROG	0	0	304,864	304,864	0.00	0.00	4.00	4.00
	Sub-Total	\$ 0	\$ 0	\$ 2,813,737	\$ 2,813,737	0.00	0.00	33.95	33.95

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>NS ADMIN & LOAN SERVICES</u>								
0191000	NS ADMIN & LOAN SERVICES	\$ 0	\$ 0	\$ 679,367	\$ 679,367	0.00	0.00	4.15	4.15
	Sub-Total	\$ 0	\$ 0	\$ 679,367	\$ 679,367	0.00	0.00	4.15	4.15
	<u>NS UNITED WAY</u>								
0191320	NS UNITED WAY CONTRACT	\$ 0	\$ 0	\$ 210,750	\$ 210,750	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 210,750	\$ 210,750	0.00	0.00	0.00	0.00
	<u>NS COMMUNITY DEVELOPMENT</u>								
0196000	NS COMMUNITY DEVELOPMENT	\$ 0	\$ 0	\$ 1,018,505	\$ 939,497	0.00	0.00	6.05	5.05
	Sub-Total	\$ 0	\$ 0	\$ 1,018,505	\$ 939,497	0.00	0.00	6.05	5.05
	<u>NS HOMELESSNESS INITIATIVE</u>								
0198000	NS HOMELESSNESS INITIATIVE	\$ 0	\$ 0	\$ 2,870,165	\$ 2,870,165	0.00	0.00	2.00	2.00
	Sub-Total	\$ 0	\$ 0	\$ 2,870,165	\$ 2,870,165	0.00	0.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0199000	<u>NS NEIGHBORHOOD CODE OUTREACH</u>	\$ 0	\$ 0	\$ 187,661	\$ 187,661	0.00	0.00	3.00	3.00
	NS NEIGHBORHOOD CODE OUTREACH	\$ 0	\$ 0	\$ 187,661	\$ 187,661	0.00	0.00	3.00	3.00
	Sub-Total	\$ 0	\$ 0	\$ 187,661	\$ 187,661	0.00	0.00	3.00	3.00
	TOTAL	\$ 0	\$ 0	\$ 7,780,185	\$ 7,701,177	0.00	0.00	49.15	48.15

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

NON-DEPARTMENTAL

10100/0901040:0909901

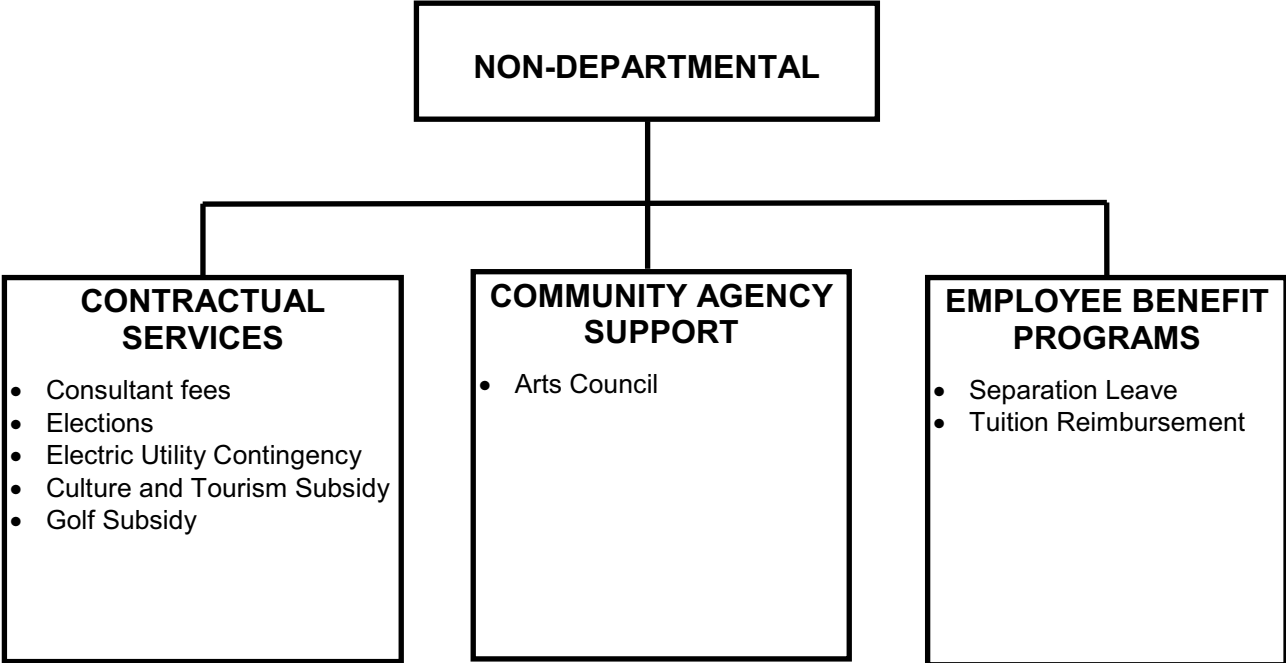
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations such as retiree health benefits, economic incentives, debt service for the energy savings program, electric utility costs, risk management costs, appraisal district fees, were transferred out to the responsible department. The remaining major Non-Departmental accounts include, but are not limited to, electric utility contingency, separation leave costs for General Fund employees, election costs, Arts Council funding and the Tuition Reimbursement Program.

Fundamental changes were made to Non-Departmental for FY2016. This department will be used for budgeting, but nothing will be actually paid from a Non-Departmental account. Many of the prior allocations were transferred to participating departments, with the goal of having all the costs of an activity shown in that department at the end of the fiscal year. The budget will remain in Non-Departmental for electric utility contingency costs, separation leave costs for General Fund employees, election costs and the Tuition Reimbursement Program. However, there will be a quarterly or annual "true up" for any expenditures paid from the responsible department and the budget for such expenditures will be moved from Non-Departmental to the participating department.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 6,067,924	\$ 4,754,968	\$ 4,754,968	\$ 4,754,968
Employee Benefits	\$ 29,238,624	\$ 28,923,937	\$ 159,017	\$ 159,017
Professional & Tech Svcs	\$ 16,252,697	\$ 21,523,157	\$ 2,015,000	\$ 2,015,000
Utilities Repairs & Rentals	\$ 9,671,500	\$ 8,549,532	\$ 2,768,734	\$ 2,768,734
Other Purchased Services	\$ 779,674	\$ 4,612,042	\$ 60,000	\$ 60,000
Supplies	\$ 135	\$ 10,700	\$ 2,500	\$ 2,500
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 1,714,696	\$ 1,944,832	\$ 0	\$ 0
Transfers and Others	\$ 11,607,571	\$ 2,345,857	\$ 5,318,244	\$ 5,318,244
Total Expenditures	\$ 75,332,821	\$ 72,665,025	\$ 15,078,463	\$ 15,078,463
Authorized Positions	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL – 0.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
NON-DEPARTMENTAL	10100/0901040:0909901		
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$72,665,025	A.P.	0.00
FY2016 ADOPTED:	\$15,078,463	A.P.	0.00
<p>A. The adopted budget decreases by (\$17,981,413) for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.</p> <p>B. The adopted budget decreases by (\$15,156,125) for the transfer of funds from Non-Departmental which was appropriated for economic development incentives which were transferred to the Economic Development Department.</p> <p>C. The adopted budget decreases by (\$10,477,794) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.</p> <p>D. The adopted budget decreases by (\$5,375,409) for the transfer of funds from Non-Departmental which was appropriated for electricity. Funds were transferred out to participating General Fund departments.</p> <p>E. The adopted budget decreases by (\$4,191,615) for the transfer of funds from Non-Departmental which was appropriated for risk management costs for self-insurance premiums, claims and legal payments. Funds were transferred out to participating General Fund departments.</p> <p>F. The adopted budget decreases by (\$2,342,864) for the transfer of funds from Non-Departmental which was appropriated for appraisal district fees to the Financial Management Services Department.</p> <p>G. The adopted budget increases by \$2,000,733 to fund pay as you go capital items for future use.</p> <p>H. The adopted budget decreases by (\$1,944,832) for the transfer of funds from Non-Departmental which was appropriated for the Energy Savings Program debt service. Funds were transferred out to participating General Fund departments.</p> <p>I. The adopted budget increases by \$1,212,654 to subsidize the Energy Savings Program debt service principal and interest costs to Culture and Tourism Fund. For FY2016 funding for the Energy Savings Program debt service was reallocated to participating departments, including Culture and Tourism.</p> <p>J. The adopted budget decreases by a net of (\$727,200) for the reduction of funds for the Special Election for the Multipurpose Arena and City Council election which is a biannual event with the next election in FY2017 totaling 1,227,200. This was offset by the addition of funds in the amount of \$500,000 for a charter election in FY2016.</p> <p>K. The adopted budget decreases by (\$496,000) for the expansion of the Directions Home Program, one of the City's initiatives to end homelessness. Funds were transferred to the Neighborhood Services Department.</p> <p>L. The adopted budget decreases by (\$442,000) in moving expenses for the Police and Fire relocation to the new Public Safety Training Center and other new facilities in FY2015. These were one-time expenses.</p>			

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>COMPENSATION AND ANNUAL AUDIT</u>								
0901040	NONDEPT HOMELESSNESS PROGRAM	\$ 0	\$ 496,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 496,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>ECONOMIC DEVELOPMENT</u>								
0901100	NONDEPT CONTINGENCY FUNDS	\$ 202,376	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 202,376	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>G.F. INS. CONTRIBUTIONS</u>								
0901501	NONDEPT CITY SELF INSURANCE	\$ 0	\$ 613,177	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0901502	NONDEPT CITY COMM INSURANCE	0	2,260,220	0	0	0.00	0.00	0.00	0.00
0901506	NONDEPT RETIREE INS CONTRIB	17,999,473	17,981,413	0	0	0.00	0.00	0.00	0.00
0901507	NONDEPT UNEMPLOYMENT COMP INS	344,487	306,305	0	0	0.00	0.00	0.00	0.00
0901508	NONDEPT TIBS CONTRIBUTION PAYMENTS	67,568	71,250	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 18,411,528	\$ 21,232,365	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>G.F. UTILITIES</u>								
0902501	NONDEPT ELECTRICITY	\$ 9,268,898	\$ 9,640,000	\$ 4,023,591	\$ 4,023,591	0.00	0.00	0.00	0.00
0902506	NONDEPT STRMWTR WTR & GAS UTIL	402,602	405,389	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,671,500</u>	<u>\$ 10,045,389</u>	<u>\$ 4,023,591</u>	<u>\$ 4,023,591</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. CLAIMS/LITG CON- TRIB</u>								
0903001	NONDEPT CLAIMS EXPENSE	\$ 0	\$ 1,318,218	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 1,318,218</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TUITION REIMBURSE- MENTS</u>								
0904600	NONDEPT TUITION REIMBURSEMENTS	\$ 260,216	\$ 158,425	\$ 159,017	\$ 159,017	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 260,216</u>	<u>\$ 158,425</u>	<u>\$ 159,017</u>	<u>\$ 159,017</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OUTSIDE CONSUL- TANTS</u>								
0905500	NONDEPT CONSUL- TANT FEES	\$ 22,912	\$ 224,668	\$ 200,000	\$ 200,000	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100	GENERAL FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0905501	NONDEPT GASB 45 TRUST	10,474,927	10,477,794	0	0	0.00	0.00	0.00	0.00
0905503	NONDEPT 380 AGREEMENTS	10,841,255	15,156,125	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 21,339,094</u>	<u>\$ 25,858,587</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	NONDEPT TARRANT APPRAISAL DIST	\$ 2,342,887	\$ 2,342,864	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,342,887</u>	<u>\$ 2,342,864</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OTHER CONTRIBUTIONS</u>								
0906210	NONDEPT ARTS COUNCIL	\$ 1,918,204	\$ 1,427,500	\$ 1,377,500	\$ 1,377,500	0.00	0.00	0.00	0.00
0906220	NONDEPT UNITED WAY	210,750	210,750	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,128,954</u>	<u>\$ 1,638,250</u>	<u>\$ 1,377,500</u>	<u>\$ 1,377,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								
0908002	NONDEPT ENERGY PROJ DEBT SVC	\$ 1,764,696	\$ 1,944,832	\$ 1,212,654	\$ 1,212,654	0.00	0.00	0.00	0.00
0908005	NONDEPT CPMS	187,607	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 1,952,303	\$ 1,944,832	\$ 1,212,654	\$ 1,212,654	0.00	0.00	0.00	0.00
	<u>SPECIAL TRANSFERS</u>								
0909101	NONDEPT ELECTIONS	\$ 431,959	\$ 647,200	\$ 20,000	\$ 20,000	0.00	0.00	0.00	0.00
0909102	NONDEPT BOND ELECTION	439,880	0	0	0	0.00	0.00	0.00	0.00
0909103	NONDEPT TRANSFERS	26,500	0	0	0	0.00	0.00	0.00	0.00
0909106	TRANSFER TO PAYG CAPITAL	0	0	2,000,733	2,000,733	0.00	0.00	0.00	0.00
0909109	NONDEPT SPECIAL ELECTION	305	600,000	500,000	500,000	0.00	0.00	0.00	0.00
0909111	NONDEPT RADIO COMM TOWER XFER	2,571,776	0	0	0	0.00	0.00	0.00	0.00
0909114	NONDEPT GOLF FUND SUBSD TRNSFR	8,798,188	850,000	850,000	850,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 12,268,608	\$ 2,097,200	\$ 3,370,733	\$ 3,370,733	0.00	0.00	0.00	0.00
	<u>EMPLOYEE BENEFITS</u>								
0909800	NONDEPT EMPLOYEE BENEFITS	\$ 699,893	\$ 353,927	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0909801	NONDEPT RET TERM LEAV/SICK PAY	6,049,363	4,734,968	4,734,968	4,734,968	0.00	0.00	0.00	0.00
	Sub-Total	\$ 6,749,256	\$ 5,088,895	\$ 4,734,968	\$ 4,734,968	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>BUILDING/SECURITY INITIATIVES</u>								
0909900	NONDEPT BUILDING INITIATIVES	\$ 6,099	\$ 2,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0909901	NONDEPT MOVING EXPENSES	0	442,000	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,099</u>	<u>\$ 444,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 75,332,821	\$ 72,665,025	\$ 15,078,463	\$ 15,078,463	0.00	0.00	0.00	0.00

FORT WORTH



NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2015 ADOPTED BUDGET	FY2016 ADOPTED BUDGET	VARIANCE
GENERAL FUND INSURANCE CONTRIBUTION			
SELF INSURANCE	\$613,177	\$0	(\$613,177)
Funding for the self insurance premiums for General Fund departments, as identified by Risk Management. Based on the City Manager's recommendation there was no allocation in FY2014 and for FY2015 the allocation was reinstated. In FY2016 these funds were allocated out to affected departments.			
COMMERCIAL INSURANCE	\$942,082	\$0	(\$942,082)
Funding for commercial insurance premiums on property and equipment for General Fund departments, as identified by Risk Management. The allocation is based on scheduled values and market trends. Based on the City Manager's recommendation there was no allocation in FY2014 and for FY2015 the allocation was reinstated. In FY2016 these funds were allocated out to participating departments.			
CLAIM PAYMENTS & COSTS	\$1,318,138	\$0	(\$1,318,138)
Funding for claim payments/costs as determined by Risk Management for General Fund departments. The allocation is based on the number and severity of claims to the City. Based on the City Manager's recommendation there was no allocation in FY2014 and for FY2015 the allocation was reinstated. In FY2016 these funds were allocated out to affected departments.			
RETIREE GROUP HEALTH INSURANCE CONTRIBUTION	\$17,981,413	\$0	(\$17,981,413)
Funds allocated for retiree health insurance benefits for General Fund departments as determined by the Group Health Fund in the Human Resources Department. In FY2016 these funds were allocated out to affected departments.			
UNEMPLOYMENT COMPENSATION	\$306,305	\$0	(\$306,305)
Funds are allocated for unemployment benefits for all General Fund departments as determined by the Unemployment Fund in the Human Resources Department. In FY2016 these funds were allocated out to affected departments.			
TEMPORARY INCOME BENEFIT SUPPLEMENT (TIBS)	\$71,250	\$0	(\$71,250)
Funds for the City's portion of the retirement contribution from the Worker's Compensation payments to the Temporary Income Benefits. In FY2016 allocation was eliminated and will be absorbed by affected departments.			
GENERAL FUND UTILITIES			
ELECTRICITY	\$8,144,143	\$2,768,734	(\$5,375,409)
Funding for electricity payments for all General Fund departments/facilities. In FY2016 these funds were allocated out to affected departments based on actual usage in FY2014 and occupancy. 80% of utility costs were allocated with 20% remaining for contingency.			

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2015 ADOPTED BUDGET	FY2016 ADOPTED BUDGET	VARIANCE
TRANSFERS OUT Funds are allocated to subsidize a portion of the electricity costs for the Culture and Tourism Department. Based on agreement with City Managers' Office in FY2015, electricity payments for the Fort Worth Convention Center and the Will Rogers Memorial Center will be paid by Culture and Tourism, however a portion of these costs will be subsidized by a transfer from the General Fund. The reduction of \$241,000 is the first of five planned reductions to eliminate this subsidy over the next five years.	\$1,495,857	\$1,254,857	(\$241,000)
STORM WATER UTILITY Funds allocated for Stormwater Utility payments for General Fund departments. In FY2016 these funds were allocated out to affected departments.	\$405,389	\$0	(\$405,389)
GENERAL FUND CLAIMS / LITIGATIONS			
CLAIMS/LITIGATION Funding for the claims allocation by Risk Management for General Fund departments. Allocation is based on the number of claims to the City and the severity of those claims. Based on the City Manager's recommendation there was no allocation in FY2014 and for FY2015 the allocation was reinstated. In FY2016 these funds were allocated out to affected departments.	\$1,318,218	\$0	(\$1,318,218)
TUITION REIMBURSEMENT			
EDUCATION (TUITION) REIMBURSEMENT Funds allocated for financial assistance for college tuition through the City's Tuition Reimbursement Program for General Fund employees. Increased determined by Human Resources which oversees the program.	\$158,425	\$159,017	\$592
OUTSIDE CONSULTANTS			
CONSULTANT & PROFESSIONAL SERVICES Funding for a consultant to perform ongoing efficiency studies across departments. Evaluations allow the City to assess effectiveness and performance of programs and suggest modifications and efficiencies.	\$200,000	\$200,000	\$0
ASCAP & BMI LICENSE AGREEMENTS Funds allocated for license agreements between the City and the American Society of Composers, Authors and Producers (ASCAP) and Broadcast Music, Inc. (BMI) to provide public performance of copyrighted materials. These funds were allocated to City Manager's Office for FY2016.	\$12,072	\$0	(\$12,072)

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2015 ADOPTED BUDGET	FY2016 ADOPTED BUDGET	VARIANCE
<p>CAFETERIA SUBSIDY Funds allocated for maintenance, equipment and operational expenditures for the City Hall cafeteria. These funds were transferred to the Property Management Department for FY2016.</p>	\$5,000	\$0	(\$5,000)
<p>THE ETHICSPPOINT Funds allocated for a 24-hour hotline to reduce losses to the City from illegal or unethical activities, protect the anonymity of employees reporting concerns about illegal or unethical activities and promote ethical practices throughout the City organization. These funds were transferred to Human Resources.</p>	\$2,500	\$0	(\$2,500)
<p>CITY OF NORTHLAKE Funds allocated for use of the City of Northlake's extraterritorial jurisdiction (ETJ) for the Texas Motor Speedway. For FY2016 these funds were transferred to the Treasury Division of Financial Management Services.</p>	\$5,096	\$0	(\$5,096)
<p>GASB 45 GASB requirement for government entities that sponsor other post employment benefits (OPEB), primarily retiree healthcare, to account for benefits on an accrual basis. In FY2016 this contribution was discontinued and fund balance in the Group Health and Life Insurance Fund has been designated for transfer to the OPEB trust when the fund's net position exceeds its reserve requirements.</p>	\$10,477,794	\$0	(\$10,477,794)
<p>ECONOMIC DEVELOPMENT INCENTIVES Funds allocated for economic development incentives for various organizations participating in the "380 agreements". In FY2016 these funds were reallocated to the Economic Development Department.</p>	\$15,156,125	\$0	(\$15,156,125)
TARRANT APPRAISAL DISTRICT			
<p>TARRANT APPRAISAL DISTRICT Funds allocated for payment to the Tarrant, Denton, Wise and Parker County Appraisal Districts for appraisal services. Increase based on contractual amount for appraisal services by the appraisal districts. For FY2016 these funds were reallocated to Financial Management Services.</p>	\$2,342,864	\$0	(\$2,342,864)

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2015 ADOPTED BUDGET	FY2016 ADOPTED BUDGET	VARIANCE
OTHER CONTRIBUTIONS			
<p>ARTS COUNCIL Serves the City's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts. FY2016 funding levels will be: Arts Council \$1,127,500 from the General Fund, Community Art Center \$200,000, and Artes De La Rosa \$50,000. For FY2016, Sister Cities in the amount of \$50,000 funding was transferred to the City Manager's Office for disbursal.</p>	\$1,427,500	\$1,377,500	(\$50,000)
<p>UNITED WAY Funds allocated for a coordinated management approach to funding community agencies. These agencies apply for City funding through the United Way. FY2016 funding levels are: Recovery Resource Council \$37,500; Safe Haven \$67,500; TC Youth Collaboration \$11,250; Tarrant County Youth Recovery Campus \$38,250; and the Women's Center \$56,250. For FY2016, these funds were transferred to the Neighborhood Services Department for disbursal.</p>	\$210,750	\$0	(\$210,750)
<p>HOMELESSNESS PROGRAM Funds allocated to support the Directions Home Program to end homelessness. These funds were transferred to the Neighborhood Services in FY2016.</p>	\$496,000	\$0	(\$496,000)
BONDED DEBT SERVICE			
<p>ENERGY PROJECT DEBT SERVICE Funds allocated for the energy-related cost-reduction program loan repayment through the State Energy Conservation Office (SECO). For FY2016 these funds were reallocated to affected departments throughout the City.</p>	\$1,944,831	\$0	(\$1,944,831)
<p>CULTURE AND TOURISM SUBSIDY Funds are allocated to subsidize the Energy Savings Program debt service principal and interest costs to Culture and Tourism Fund. For FY2016 funding for the Energy Savings Program debt service was reallocated to participating departments, including Culture and Tourism (See above). Based on agreement with Assistant City Managers' Office Culture and Tourism will pay their portion of these costs which will be subsidized entirely by this transfer from the General Fund.</p>	\$0	\$1,212,654	\$1,212,654

NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2015 ADOPTED BUDGET	FY2016 ADOPTED BUDGET	VARIANCE
SPECIAL TRANSFERS			
ELECTIONS Funding for the City Council election which is a biannual activity with the next election included in the FY2015 budget. Decreased \$627,200 for FY2016.	\$647,200	\$20,000	(\$627,200)
SPECIAL ELECTIONS Funding of \$500,000 for a city-wide charter amendment election in FY2016. Decreased \$600,000 for the special multipurpose arena in FY2015 for a net decrease of \$100,000.	\$600,000	\$500,000	(\$100,000)
GOLF FUND SUBSIDY Annual subsidy from General Fund to the Municipal Golf Operating Fund on an on-going basis to ensure the stability of the fund.	\$850,000	\$850,000	\$0
TRANSFER TO PAYG CAPITAL Allocation for pay as you go capital projects for future use.	\$0	\$2,000,733	\$2,000,733
EMPLOYEES BENEFITS			
LIFE INSURANCE Funds allocated for death benefits that the City provides. In FY2016 these funds were allocated to the General Fund departments.	\$353,927	\$0	(\$353,927)
TERMINAL LEAVE Funds paid to General Fund employees upon either retirement or separation of employment.	\$4,734,968	\$4,734,968	\$0
BUILDING/SECURITY INITIATIVES			
BUILDING INITIATIVES Building security initiatives for City Hall, Public Safety Building and the Annex Building. For FY2016 this expense was reallocated to the Property Management Department.	\$2,000	\$0	(\$2,000)
MOVING EXPENSES			
MOVING EXPENSES One-time allocation of funds for moving expenses for the Police and Fire relocation to the new Public Safety Training Center and other new facilities throughout FY2015. Decreased \$442,000 for FY2016.	<u>\$442,000</u>	<u>\$0</u>	<u>(\$442,000)</u>
	<u>\$72,665,024</u>	<u>\$15,078,463</u>	<u>(\$57,586,561)</u>

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

PARK AND RECREATION

FUND/CENTER

10100/0800500:0809040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Effective FY2016, the Parks and Community Services Department will be referred to as Park and Recreation Department. The Park and Recreation Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administering of the City's recreational programs. The Department is organized into five divisions.

The Administration Division provides overall administrative support, manages the Fort Worth Zoo contract and provides staff support for the Park and Recreation Advisory Board. During emergencies, this division provides coordination of the emergency response. The Park Operations Division manages the Botanic Garden, the Water Gardens, park reservations, and grounds maintenance for the City parks, medians, rights-of-way, commercial corridors, tax-foreclosed properties and other departments' City-owned properties. This division also manages the Crime Control and Prevention District (CCPD) funded Graffiti Abatement Program.

The Recreation Division manages 14 community centers, the mobile recreation program, the Aquatics facilities and programs, the CCPD funded Late Night Program (FW@6) at Sycamore Community Center and the Comin' Up Gang Intervention Program. This division also provides oversight for special use facilities including the Log Cabin Village and the Fort Worth Nature Center and Refuge. The Planning and Resource Management Division manages the identification of park system needs/inventory, new parkland acquisition and oversight of park development projects, park system infrastructure maintenance, in-house small capital project construction and the care for trees on City-owned property. Additionally, this division is responsible for tracking the expenditure of park gas well funds in compliance with the City's Financial Management Policy Statements. The Golf and Athletics Division includes the Municipal Golf Fund and the General Fund Athletics Facilities and Programs. Athletics includes Haws Athletics Center, Bertha Collins Sports Center, McLeland Tennis Center, Athletics Maintenance, Adult Athletics Programs and the CCPD community policing programs. The Municipal Golf Fund is discussed in the Special Revenue Funds Section. Previously shown in this department, the Community Services Division was transferred to the Neighborhood Services Department beginning FY2016.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 13,824,119	\$ 14,799,959	\$ 13,384,808	\$ 13,384,808
Employee Benefits	\$ 5,423,180	\$ 6,047,516	\$ 6,824,781	\$ 6,824,781
Professional & Tech Svcs	\$ 14,470,447	\$ 14,741,841	\$ 13,116,876	\$ 13,116,876
Utilities Repairs & Rentals	\$ 4,108,537	\$ 4,705,396	\$ 5,808,340	\$ 5,759,832
Other Purchased Services	\$ 242,314	\$ 273,434	\$ 862,674	\$ 862,674
Supplies	\$ 2,869,306	\$ 2,826,876	\$ 2,496,591	\$ 2,496,591
Property/Capital Assets	\$ 365,856	\$ 880,100	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 113,671	\$ 113,671
Transfers and Others	\$ 857,100	\$ 82,965	\$ 3,175,807	\$ 3,175,807
Total Expenditures	\$ 42,160,859	\$ 44,358,087	\$ 45,783,548	\$ 45,735,040
Authorized Positions	338.10	343.10	292.50	292.50

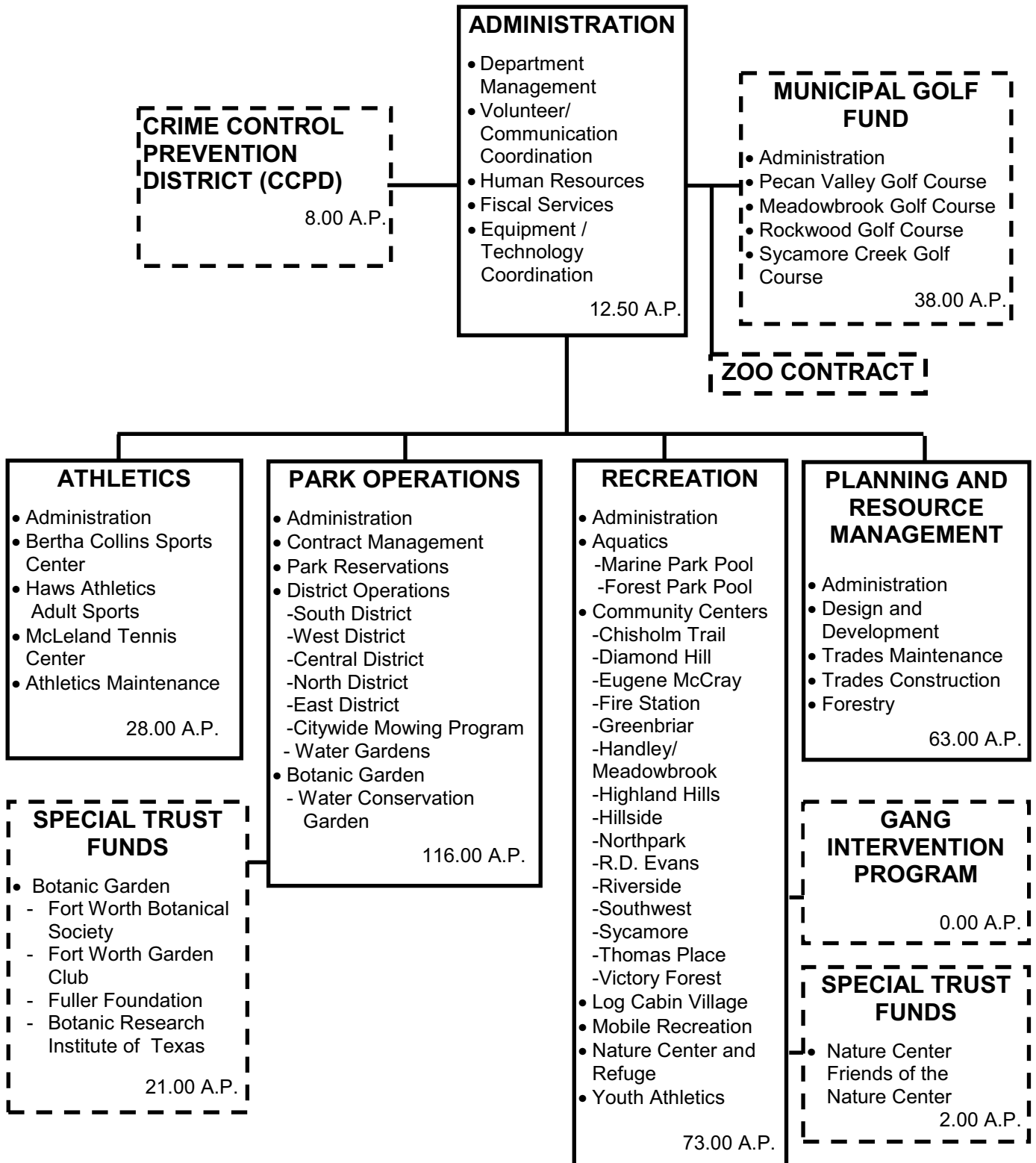
PARK AND RECREATION – 361.50 A.P.

GENERAL FUND 292.50 A.P.

MUNICIPAL GOLF FUND 38.00 A.P.

SPECIAL REVENUE FUNDS 23.00 A.P.

CRIME CONTROL AND PREVENTION DISTRICT FUND 8.00 A.P.



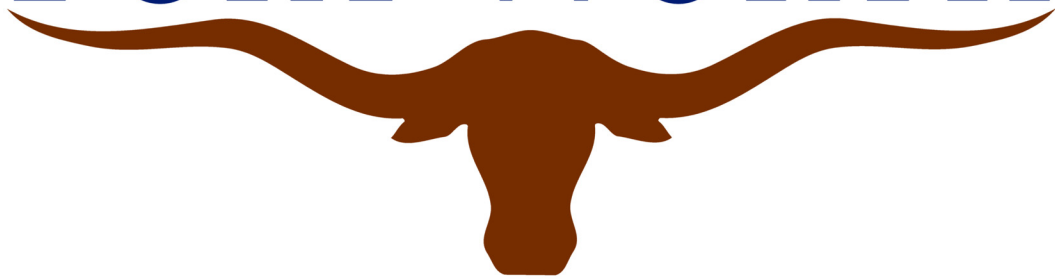
SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
PARK AND RECREATION	10100/0800500:0809040		
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$44,358,087	A.P.	343.10
FY2016 ADOPTED:	\$45,735,040	A.P.	292.50
<p>A. The adopted budget decreases by (\$2,668,156) and 33.60 authorized positions with the transfer of the Community Services Division to the Neighborhood Services Department.</p> <p>B. The adopted budget decreases by (\$1,248,499) and 20 authorized positions for the transfer of the Community funded programs at the Botanic Garden and Nature Center to the Special Trust Fund. The transfer of the positions will improve the department's ability to provide the donors fiscal accountability that there funds are being expended for the programs intended use.</p> <p>C. The adopted budget increases by \$741,596 for funding of approved improvement package which includes one new authorized position, supplies and contractual services associated with the Victory Forest Community Center's opening including the purchase of furniture, fixtures and equipment with operational costs to be annualized in FY2017 when center opens and becomes operational.</p> <p>D. The adopted budget increases by \$257,799 for personnel costs associated with two new positions, supplies, contractual services for the Recreation Division including one Assistant Director and one Management Analyst II. This was the result of the loss of administrative functions with the transfer of Community Services to Neighborhood Services department.</p> <p>E. The adopted budget increases by \$2,949,523 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, unemployment, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, and claims and legal payments). Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.</p> <p>F. The adopted budget increases by a net of \$1,637,749 for vehicle replacement and the Pay As You Go (PAYG) portion for Capital items. Funding for vehicle is based on approved FY2016 vehicle replacement plan.</p> <p>G. The adopted budget decreases by a net of (\$342,599) in reduced funding for manageable delivery changes including reduced funding for aquatics operations, contractual services for the hazardous tree removal contract, athletic field maintenance, youth athletics based on participation, new median grounds maintenance, agricultural and botanical supplies, South District operating supplies, Athletics Program Administration, elimination of the interior plant contract at the Municipal Building and funds for McLeland Tennis Center Operations.</p> <p>H. The adopted budget decreases by (\$222,616) for contractual services due to the reduction of funds for the contracted Comin' Up Gang Intervention Program from General Fund. This reduction is due to a decline in crime rate and gang related offenses by 65% since 2009.</p> <p>I. The adopted budget increases by a net of \$176,695 for funding of approved improvement packages which include operation and maintenance of Chisholm Trail Community Park, North Z. Boaz Fort Woof West Dog Park, new parkland in the North District, 13 acres of Northwest Community Park and 5.53 acres of Friendship Park and the maintenance of Historic Handley Urban Village.</p> <p>J. The adopted budget increases by a net of \$79,768 for the annual CPI adjustments to the management fee and for operations of the Fort Worth Zoo.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
PARK AND RECREATION**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
STEWARDSHIP & SUSTAINABILITY				
Resource Management				
<i>To increase number of Park Infrastructure Priority 1 & 2 work orders completed within 72 hours from an average of 83% to 85%</i>	N/A	N/A	83%	85%
RECREATION, HEALTH & WELLNESS				
Recreational Opportunities				
<i>Increase "Learn to Swim" enrollment by 3% from FY2015</i>	864	772	1,084	1,116
Park Facilities				
<i>Retain current golfers at Rockwood Golf Course through play at the City's other three courses during the renovations at Rockwood Golf Course to achieve a 94% of the total rounds played in FY2015</i>	125,606	119,108	119,611	112,796
ECONOMIC GROWTH & STABILITY				
Events & Venues				
<i>Host a minimum of 1,200,000 residents and tourists at Park and Recreation Department venue facilities</i>	1,189,613	1,189,211	1,170,790	1,200,000
<i>Maintain or exceed a 4 (80%) out of 5 (100%) rating on TripAdvisor at Park and Recreation Department venue facilities</i>	N/A	N/A	N/A	80%
LIVABLE COMMUNITY				
Program Services				
<i>Increase enrollment in the After School Programs in the 13 Recreation Centers by 5% from FY2015</i>	N/A	N/A	N/A	500

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	PACS COMMUNITY SERVICES ADMIN	\$ 1,309,954	\$ 1,110,206	\$ 401,531	\$ 401,531	3.15	5.15	1.00	1.00
0800503	PACS COWBOY SANTAS PROGRAM	124,268	152,495	0	0	0.00	0.00	0.00	0.00
0800504	PACS SOUTHSIDE COMMUNITY CTR	226,090	251,318	0	0	3.50	3.50	0.00	0.00
0800509	PACS ANDREW D SESSION CMM CTR	223,579	237,255	0	0	3.25	3.75	0.00	0.00
0800510	PACS FELLOWSHIP CORNER	6,353	7,142	0	0	0.00	0.00	0.00	0.00
0800522	PACS NSIDE COMM CTR LT NT PROG	300,256	297,001	0	0	4.25	4.25	0.00	0.00
0800523	PACS COMO COMM CTR LT NT PROG	418,373	383,727	0	0	7.30	5.80	0.00	0.00
0800526	PACS NORTH TRI ETHNIC COMM CTR	224,980	262,526	0	0	4.00	4.00	0.00	0.00
0800528	PACS DIAMOND HILL COMM CTR	580	283,613	283,701	283,701	0.00	4.00	4.00	4.00
0800529	PACS RIVERSIDE COMM CTR	0	335,158	320,353	320,353	0.00	5.00	4.50	4.50
0800532	PACS WTH HT COM CTR LT NT PROG	289,468	309,764	0	0	4.50	4.50	0.00	0.00
0800534	PACS MCCRAY COMM CTR	0	268,627	255,180	255,180	0.00	3.50	3.50	3.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0800535	PACS MLK COMM CTR LT NT PROG	312,986	278,354	0	0	4.00	4.00	0.00	0.00
0800536	PACS HANDLEY MEAD- WBRK COMM CTR	0	260,773	263,383	263,383	0.00	3.50	3.50	3.50
0800538	PACS HILLSIDE COMM CTR	0	269,612	301,472	301,472	0.00	4.25	4.50	4.50
0800539	PACS SYCAMORE COMM CTR	0	174,644	179,879	179,879	0.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 3,436,887</u>	<u>\$ 4,882,215</u>	<u>\$ 2,005,499</u>	<u>\$ 2,005,499</u>	<u>33.95</u>	<u>57.20</u>	<u>23.00</u>	<u>23.00</u>
	<u>PACS ADMINISTRATION</u>								
0801000	PACS ADMINISTRATION	\$ 1,961,636	\$ 2,355,413	\$ 6,946,559	\$ 6,946,559	9.00	13.30	13.50	13.50
	Sub-Total	<u>\$ 1,961,636</u>	<u>\$ 2,355,413</u>	<u>\$ 6,946,559</u>	<u>\$ 6,946,559</u>	<u>9.00</u>	<u>13.30</u>	<u>13.50</u>	<u>13.50</u>
	<u>PROGRAM ADMINIS- TRATION</u>								
0803010	PACS BOT GARDEN FWGC-SUPPORT	\$ 235,993	\$ 284,159	\$ 0	\$ 0	4.00	4.00	0.00	0.00
0803020	PACS BOT GARDEN FWBS-MAINT	220,625	255,996	0	0	3.00	5.00	0.00	0.00
0803030	PACS BOT GARDEN FWGC-MAINT	136,923	211,897	0	0	3.00	4.00	0.00	0.00
0803040	PACS BOT GARD FULLER FOUND SUP	113,792	102,376	0	0	2.00	2.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0803050	PACS BOT GARDEN WATER CONSRV	41,732	45,818	43,591	43,591	1.00	1.00	1.00	1.00
0803060	PACS BOT GARDEN FWBS-EDUCATION	181,936	187,357	0	0	3.00	3.00	0.00	0.00
0803070	PACS NATURE CENTER GATE OPS	69,306	77,329	0	0	1.00	1.00	0.00	0.00
0803080	PACS NATURE CENTER PROGRAM SUP	71,339	127,158	0	0	2.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 1,071,646</u>	<u>\$ 1,292,090</u>	<u>\$ 43,591</u>	<u>\$ 43,591</u>	<u>19.00</u>	<u>21.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>ZOOLOGICAL PARK</u>								
0805000	PACS ZOO OPERATION	\$ 8,982,210	\$ 9,971,056	\$ 10,050,824	\$ 10,050,824	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,982,210</u>	<u>\$ 9,971,056</u>	<u>\$ 10,050,824</u>	<u>\$ 10,050,824</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RECREATION CENTERS</u>								
0806000	ADMINISTRATION	\$ 0	\$ 0	\$ 257,799	\$ 257,799	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 257,799</u>	<u>\$ 257,799</u>	<u>0.00</u>	<u>0.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>PARK OPERATIONS</u>								
0807010	PACS PARK OPERA- TIONS ADMIN	\$ 617,377	\$ 429,683	\$ 515,558	\$ 515,558	7.00	4.00	5.00	5.00
0807011	PACS OPERATIONS CONTRACT MGT	0	713,038	692,313	692,313	0.00	5.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0807015	PACS MOBILE RECREATION PROG	138,083	152,989	170,332	170,332	1.00	1.00	1.00	1.00
0807021	PACS WEST DISTRICT OPERATIONS	1,095,713	1,299,098	1,201,720	1,201,720	10.00	10.00	10.00	10.00
0807027	PACS FIRE STATION COMM CTR	258,264	238,698	253,708	253,708	3.50	3.50	3.50	3.50
0807028	PACS RD EVANS COMM CTR	301,931	273,169	315,617	315,617	4.30	4.30	4.50	4.50
0807029	PACS THOMAS PLACE COMM CTR	292,431	281,124	300,318	300,318	4.00	4.00	4.00	4.00
0807030	PACS VICTORY FOREST COMM CTR	0	0	741,596	741,596	0.00	0.00	1.00	1.00
0807031	PACS SOUTH DISTRICT OPERATIONS	1,535,057	1,706,054	1,647,277	1,647,277	15.00	15.00	15.00	15.00
0807033	PACS HIGHLAND HILLS COMM CTR	226,991	250,537	272,472	272,472	3.50	3.50	3.50	3.50
0807036	PACS CHISHOLM TRAIL COMM CTR	464,787	359,020	377,554	377,554	5.00	5.00	5.00	5.00
0807038	PACS GREENBRIAR COMM CTR	242,504	260,406	311,412	311,412	3.80	3.50	3.50	3.50
0807039	PACS SOUTHWEST COMM CTR	392,272	281,549	329,089	329,089	4.30	3.80	4.00	4.00
0807041	PACS CENTRAL DISTRICT	1,415,615	1,321,747	1,340,301	1,291,793	9.00	9.00	9.00	9.00
0807051	PACS WATER GARDEN	705,047	741,068	809,127	809,127	7.00	7.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0807061	PACS CITYWIDE MOW- ING	1,102,724	895,885	836,055	836,055	12.00	11.00	10.00	10.00
0807071	PACS NORTH DISTRICT OPERATIONS	2,352	1,974,673	2,066,480	2,066,480	0.00	15.00	15.00	15.00
0807080	PACS BOTANICAL GAR- DEN	2,910,987	2,538,462	2,742,871	2,742,871	26.00	27.00	27.00	27.00
0807081	PACS EAST DISTRICT OPERATIONS	3,691	1,162,762	1,227,108	1,227,108	0.00	13.00	13.00	13.00
0807090	PACS LOG CABIN VIL- LAGE	432,061	447,970	469,254	469,254	5.00	5.00	5.00	5.00
0807095	PACS NATURE CENTER AND REFUGE	103	699,600	706,412	706,412	0.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 12,137,990</u>	<u>\$ 16,027,532</u>	<u>\$ 17,326,574</u>	<u>\$ 17,278,066</u>	<u>120.40</u>	<u>157.60</u>	<u>159.00</u>	<u>159.00</u>
	<u>ATHLETICS AND ACQUATICS</u>								
0808010	PACS ATHLETIC & AQUATIC ADMIN	\$ 405,981	\$ 129,124	\$ 138,463	\$ 138,463	5.00	1.00	1.00	1.00
0808021	PACS NORTH DISTRICT OPERATIONS	2,119,476	0	0	0	14.00	0.00	0.00	0.00
0808027	PACS BERTHA COLLINS SPORTS CTR	5,989	7,979	7,979	7,979	0.00	0.00	0.00	0.00
0808028	PACS DIAMOND HILL COMM CTR	267,981	0	0	0	4.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0808029	PACS RIVERSIDE COMM CTR	319,264	0	0	0	5.00	0.00	0.00	0.00
0808031	PACS EAST DISTRICT OPERATIONS	1,208,276	0	0	0	13.00	0.00	0.00	0.00
0808034	PACS EUGENE MCCRAY COMM CTR	244,069	0	0	0	3.50	0.00	0.00	0.00
0808036	PACS HANDLEY/MEAD-WBRK COMM CTR	245,015	0	0	0	3.50	0.00	0.00	0.00
0808038	PACS HILLSIDE COMM CTR	258,239	0	0	0	4.25	0.00	0.00	0.00
0808039	PACS SYCAMORE CM CTR LT NT PRG	135,699	0	0	0	3.50	0.00	0.00	0.00
0808040	PACS GRAFFITI ABATEMENT	0	18,873	0	0	0.00	0.00	0.00	0.00
0808050	PACS NORTHEAST DIST OPERATIONS	388,500	0	0	0	0.00	0.00	0.00	0.00
0808060	PACS YOUTH ATHLETICS PROGRAM	201,194	224,294	193,593	193,593	1.00	1.00	1.00	1.00
0808070	PACS SWIMMING POOL SECURITY	100,635	94,486	98,933	98,933	1.00	1.00	1.00	1.00
0808071	PACS MARINE PARK AQUATICS CTR	159,657	188,369	154,368	154,368	0.00	0.00	0.00	0.00
0808072	PACS FOREST PARK SWIMMING POOL	164,878	261,197	215,121	215,121	0.00	0.00	0.00	0.00
0808080	PACS ADULTS SPORTS SECURITY	688,967	742,010	746,628	746,628	6.00	6.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0808081	PACS MCLELAND TEN- NIS CENTER	10,331	16,608	11,608	11,608	0.00	0.00	0.00	0.00
0808085	PACS ATHLETICS MAIN- TENANCE	1,955,657	2,270,894	2,144,010	2,144,010	21.00	22.00	22.00	22.00
0808090	PACS NATURE CENTER & REFUGE	716,689	0	0	0	8.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,596,497</u>	<u>\$ 3,953,834</u>	<u>\$ 3,710,703</u>	<u>\$ 3,710,703</u>	<u>92.75</u>	<u>31.00</u>	<u>31.00</u>	<u>31.00</u>
	<u>PLANNING & RESOURCE MANAGE- MENT</u>								
0809010	PACS PRM ADMINISTRA- TION	\$ 680,785	\$ 760,745	\$ 766,549	\$ 766,549	7.00	7.00	7.00	7.00
0809020	PACS DESIGN & DEVEL- OPMENT	558,308	583,664	570,090	570,090	9.00	9.00	9.00	9.00
0809030	PACS TRADES MAINTEN- ANCE	1,351,693	1,410,643	1,437,101	1,437,101	13.00	13.00	13.00	13.00
0809035	PACS TRADES CON- STRUCTION	671,175	1,043,070	784,074	784,074	13.00	13.00	13.00	13.00
0809040	PACS FORESTRY	1,712,032	2,077,824	1,884,184	1,884,184	21.00	21.00	21.00	21.00
	Sub-Total	<u>\$ 4,973,993</u>	<u>\$ 5,875,947</u>	<u>\$ 5,441,999</u>	<u>\$ 5,441,999</u>	<u>63.00</u>	<u>63.00</u>	<u>63.00</u>	<u>63.00</u>
	TOTAL	\$ 42,160,859	\$ 44,358,087	\$ 45,783,548	\$ 45,735,040	338.10	343.10	292.50	292.50

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PLANNING AND DEVELOPMENT	10100/0061000:0065050

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Planning and Development Department's mission is to build the most livable city in Texas by helping people make sound decisions about the City's growth and development and, accordingly, develop property in ways that benefit the community. The Department consists of three divisions:

The Administration Division is responsible for overall management and policy development, Community Facility Agreements, Project Facilitation, Transportation Planning and Support Services.

The Development Division has four sections. Customer Service is responsible for permitting services and customer intake. The IT Section provides IT management and support. The Building Section provides plans examination, building inspections, sign ordinance inspections, parkway services and in FY2015 the Gas Well Inspectors were added to the division. This division reviews and inspects all construction projects for compliance with construction codes to ensure safety and sound building practices and now also ensures compliance with the City's Gas Well Ordinance.

The Planning Division has five sections. The Comprehensive Planning Section coordinates updates of the Comprehensive Plan, conducts research and policy analysis, promotes the development of urban villages, prepares neighborhood plans and manages grants and design contracts for streetscape projects. The Zoning Section administers the City's zoning regulations including Urban Forestry regulations. The Platting Section administers the City's subdivision regulations and implements the City's annexation policy. The Design Review Section administers the City's historic preservation and urban design ordinances. The Appeals Section staffs two Zoning Boards of Adjustment and provides record management for the Division.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 6,360,932	\$ 6,916,700	\$ 7,089,642	\$ 7,089,642
Employee Benefits	\$ 2,523,741	\$ 2,680,202	\$ 3,239,509	\$ 3,239,509
Professional & Tech Svcs	\$ 1,282,939	\$ 880,541	\$ 871,672	\$ 871,672
Utilities Repairs & Rentals	\$ 281,401	\$ 288,924	\$ 310,568	\$ 310,568
Other Purchased Services	\$ 259,152	\$ 294,190	\$ 340,006	\$ 340,006
Supplies	\$ 316,672	\$ 454,061	\$ 403,649	\$ 403,649
Property/Capital Assets	\$ 117,020	\$ 38,400	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 12,001	\$ 12,001
Transfers and Others	\$ 22,500	\$ 0	\$ 22,857	\$ 22,857
Total Expenditures	\$ 11,164,357	\$ 11,553,018	\$ 12,289,904	\$ 12,289,904
Authorized Positions	138.00	135.00	132.00	132.00

PLANNING AND DEVELOPMENT – 132.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PLANNING AND DEVELOPMENT	10100/0061000:0065050

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$11,553,018	A.P.	135.00
FY2016 ADOPTED:	\$12,289,904	A.P.	132.00

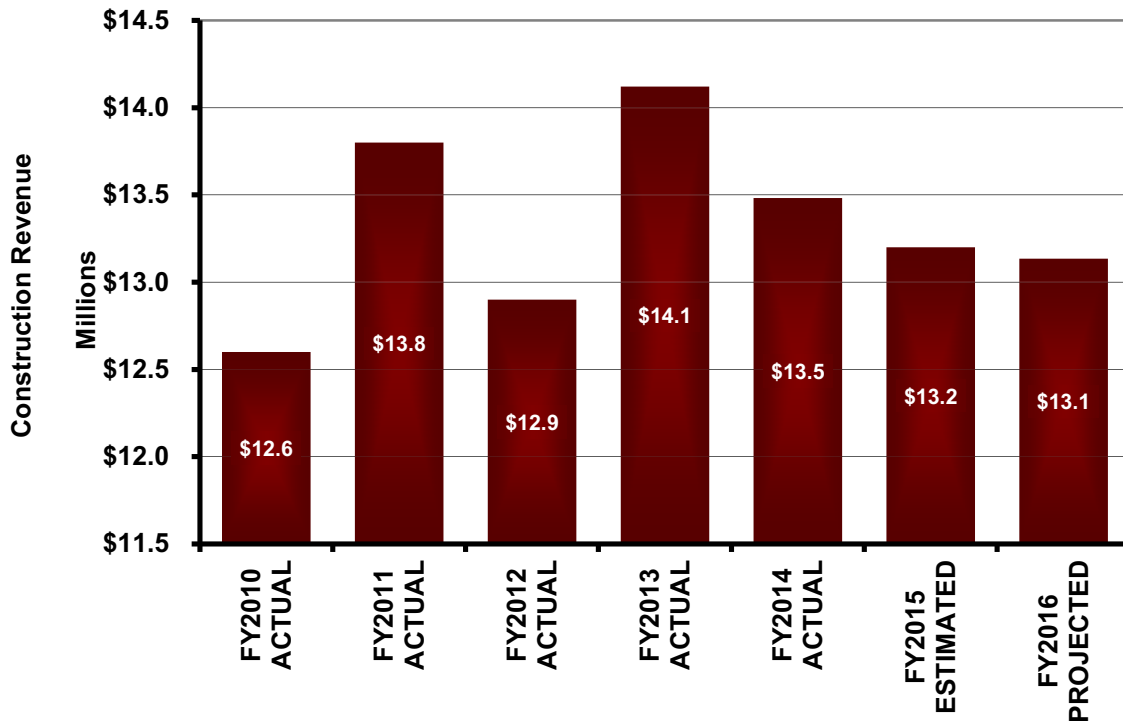
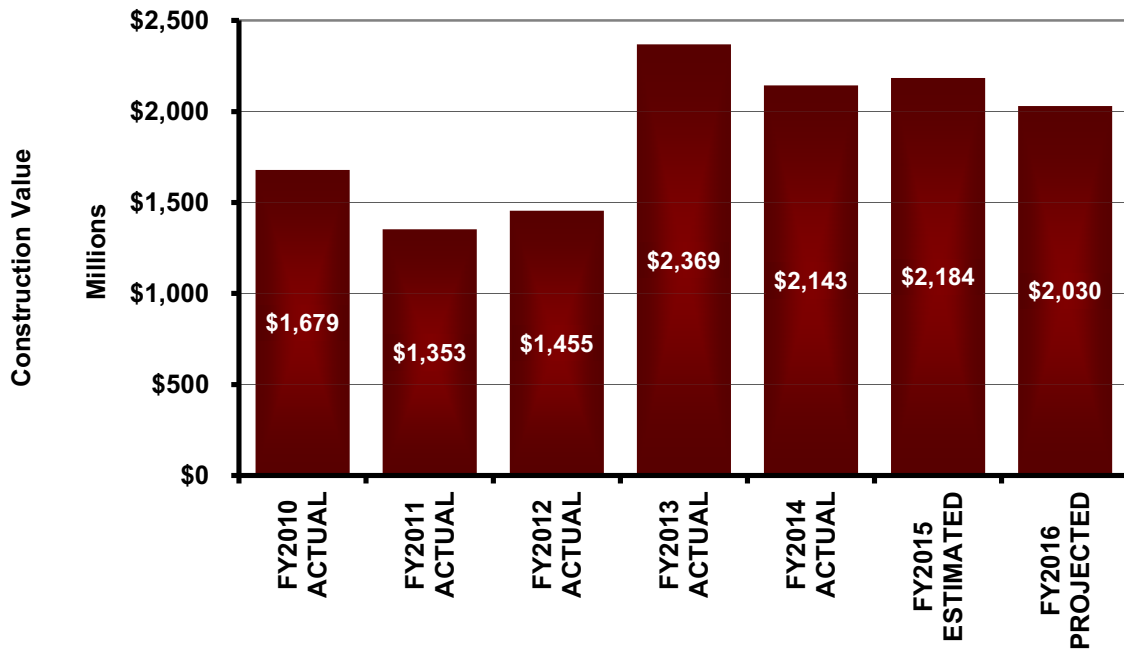
- A. The adopted budget decreases by (\$558,635) and six authorized positions for the transfer of the Gas Well Lease program to the to the Mineral Management section of the new Property Management Department to align similar functions.
- B. The adopted budget increases by \$175,972 for funding of an approved improvement package which included two authorized positions, a senior capital projects officer and an administrative assistant, transferred from the Capital Projects Service Fund.
- C. The adopted budget increases by \$79,716 and one authorized position, a senior engineering technician transferred from the Capital Projects Service Fund.
- D. The adopted budget increases by \$641,777 for the transfer of funds from Non-Departmental which were appropriated for retiree health benefits, death benefits, debt service for the energy savings program, electric utility costs, unemployment, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- E. The adopted budget increases by \$251,980 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- F. The adopted budget increases by \$219,628 in due to current salary and benefit requirements calculated through Salaries/Benefits Forecasting System (SBFS) clean-up.
- G. The adopted budget decreases by (\$91,920) for miscellaneous departmental and analyst adjustments based on analysis of historical and projected spending which includes office supplies, printing, temporary services, postage, operating supplies, graphics, training aids and cell phones.
- H. The adopted budget decreases by (\$40,451) for motor vehicle fuel based on cost projections prepared by Fleet Services.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
PLANNING AND DEVELOPMENT**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
PLANNING				
Comprehensive Planning				
<i>Added number of residential units within designated mixed-use areas</i>	561	1,005	523	750
Land Use and Design				
<i>Percentage of City Council zoning decisions that are consistent with the Comprehensive Plan</i>	84%	85%	80%	80%
DEVELOPMENT				
Permitting Activities				
<i>Percentage of inspections performed within 1 working day</i>	97%	93%	97%	98%
Customer Service				
<i>Percentage of phone calls offered that are answered within 3 minutes</i>	30%	47%	75%	90%
ADMINISTRATION				
Pre-Development Services				
<i>Number of pre-development conferences held</i>	360	406	400	405

Planning and Development

Construction and Revenue Indicators



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PLANNING AND DEVELOPMENT ADMINISTRATION</u>								
0061000	PLAN & DEV ADMINISTRATION	\$ 807,236	\$ 963,716	\$ 1,026,902	\$ 1,026,902	6.00	8.00	8.00	8.00
0061010	PLAN & DEV SUPPORT SERVICES	74,729	210,525	361,745	361,745	3.00	1.00	4.00	4.00
	Sub-Total	<u>\$ 881,965</u>	<u>\$ 1,174,241</u>	<u>\$ 1,388,647</u>	<u>\$ 1,388,647</u>	<u>9.00</u>	<u>9.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>BUILDING ADMINISTRATION</u>								
0062000	PLAN & DEV DEVELOPMENT ADMIN	\$ 328,195	\$ 272,228	\$ 574,588	\$ 574,588	4.00	4.00	1.00	1.00
0062010	PLAN & DEV CUST INTAKE/CNTRL	1,095,869	1,267,851	1,439,561	1,439,561	19.00	23.00	25.00	25.00
0062020	PLAN & DEV ALARMS	310,890	289,717	287,224	287,224	4.00	4.00	4.00	4.00
0062030	PLAN & DEV IT BUSINESS SYSTEMS	1,096,610	1,102,848	1,221,704	1,221,704	4.00	3.00	4.00	4.00
0062040	PLAN & DEV GAS WELL MGT	420,092	483,339	347,705	347,705	6.00	5.00	4.00	4.00
0062050	PLAN & DEV GAS LEASE	553,435	558,635	0	0	4.00	6.00	0.00	0.00
	Sub-Total	<u>\$ 3,805,091</u>	<u>\$ 3,974,618</u>	<u>\$ 3,870,782</u>	<u>\$ 3,870,782</u>	<u>41.00</u>	<u>45.00</u>	<u>38.00</u>	<u>38.00</u>
	<u>INSPECTIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0063000	PLAN & DEV CON- STRUCTION DIV	\$ 142,314	\$ 273,029	\$ 2,552,586	\$ 2,552,586	0.00	0.00	31.00	31.00
0063010	PLAN & DEV PLANS EXAM	771,137	841,284	826,189	826,189	11.00	11.00	10.00	10.00
0063020	PLAN & DEV PARKWAY SERVICES	1,520	55,969	473,443	473,443	0.00	0.00	6.00	6.00
0063021	PLAN & DEV COMMER- CIAL INSPECT	420,497	425,658	0	0	5.00	6.00	0.00	0.00
0063022	PLAN & DEV ELECTRI- CAL INSPECT	476,408	604,796	0	0	8.00	9.00	0.00	0.00
0063023	PLAN & DEV MECHANI- CAL INSPECT	214,111	215,715	0	0	3.00	3.00	0.00	0.00
0063024	PLAN & DEV PLUMBING INSPECT	167,209	150,645	0	0	4.00	2.00	0.00	0.00
0063025	PLAN & DEV RESIDEN- TIAL INSPECT	776,005	819,215	0	0	10.00	12.00	0.00	0.00
	Sub-Total	<u>\$ 2,969,201</u>	<u>\$ 3,386,311</u>	<u>\$ 3,852,218</u>	<u>\$ 3,852,218</u>	<u>41.00</u>	<u>43.00</u>	<u>47.00</u>	<u>47.00</u>
	<u>DEVELOPMENT COOR- DINATION</u>								
0064000	PLAN & DEV DEVELOP- MENT COORD	\$ 370,103	\$ 332,412	\$ 175,972	\$ 175,972	5.00	5.00	2.00	2.00
	Sub-Total	<u>\$ 370,103</u>	<u>\$ 332,412</u>	<u>\$ 175,972</u>	<u>\$ 175,972</u>	<u>5.00</u>	<u>5.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>PLANNING</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0065000	PLAN & DEV PLANNING ADMIN	\$ 199,838	\$ 200,338	\$ 359,937	\$ 359,937	1.00	1.00	1.00	1.00
0065010	PLAN & DEV ZONING	757,776	738,880	788,034	788,034	10.00	10.00	10.00	10.00
0065020	PLAN & DEV APPEALS	221,775	226,405	217,797	217,797	3.00	3.00	3.00	3.00
0065030	PLAN & DEV PLATTING	434,565	502,666	521,328	521,328	6.00	6.00	6.00	6.00
0065040	PLAN & DEV COMP PLANNING	680,763	574,602	630,273	630,273	8.00	7.00	7.00	7.00
0065050	PLAN & DEV DESIGN REVIEW	412,349	442,547	484,919	484,919	7.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 2,707,066</u>	<u>\$ 2,685,436</u>	<u>\$ 3,002,286</u>	<u>\$ 3,002,286</u>	<u>35.00</u>	<u>33.00</u>	<u>33.00</u>	<u>33.00</u>
	<u>NEIGHBORHOOD EDUCATION</u>								
0067000	PLAN & DEV NEIGHBORHOOD EDUC	\$ 430,931	\$ 0	\$ 0	\$ 0	7.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 430,931</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>7.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 11,164,357	\$ 11,553,018	\$ 12,289,904	\$ 12,289,904	138.00	135.00	132.00	132.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
POLICE	10100/0351000:0357400

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property in Fort Worth. Specific departmental responsibilities are:

- 1) To reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs.
- 2) To increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods.
- 3) To increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 4) To enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers, technology and equipment, and capital improvements.

FY2016 Major Initiatives

- The Fort Worth Police Department expects the following facility projects to be completed in FY2016: Heliport Construction, West Patrol Division renovation, and Tactical Command Center renovation.
- Produce updated Five-Year Strategic Plan.
- Continue three-year partnership with National Initiative for Building Community Trust and Justice Project that began in FY2015.
- Implement Police Executive Research Forum (PERF) staffing allocation study and recommendations for operational efficiencies.
- FY2016 technology improvements include adding crime lab and specialized units equipment, expansion of on-officer body camera program, upgrading the Computer Aided Dispatch (CAD) system and implementing tactical mock village system for scenario training at the new Public Safety Complex.
- Evaluate enforcement strategies to address emerging crime trends including human trafficking, cyber-crimes, and economic crimes.
- Enhance school security by recruiting more volunteers to join Code Blue in the Schools program. The volunteers patrol the perimeter of Fort Worth Independent School District elementary schools.

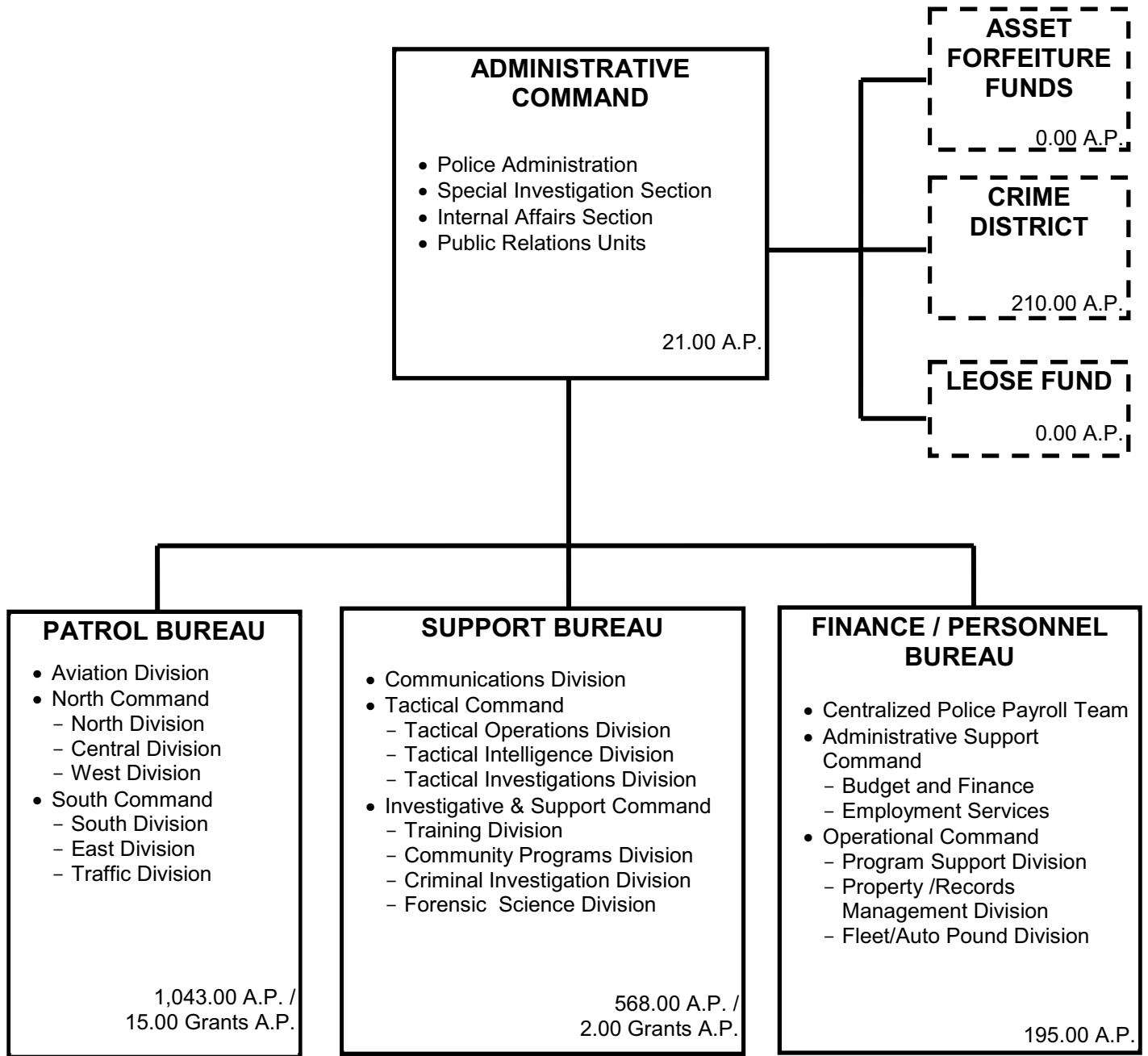
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 129,272,755	\$ 131,229,652	\$ 141,681,960	\$ 141,681,960
Employee Benefits	\$ 48,995,986	\$ 48,953,324	\$ 57,787,433	\$ 57,787,433
Professional & Tech Svcs	\$ 17,904,778	\$ 11,935,341	\$ 13,983,781	\$ 13,983,781
Utilities Repairs & Rentals	\$ 5,583,858	\$ 5,829,074	\$ 7,007,789	\$ 7,007,789
Other Purchased Services	\$ 612,252	\$ 535,160	\$ 2,669,698	\$ 2,669,698
Supplies	\$ 6,081,495	\$ 5,941,317	\$ 5,726,499	\$ 5,726,499
Property/Capital Assets	\$ 17,785	\$ 56,000	\$ 0	\$ 0
Debt Service	\$ 122,606	\$ 126,131	\$ 194,296	\$ 194,296
Transfers and Others	\$ 827,404	\$ 0	\$ 22,500	\$ 22,500
Total Expenditures	\$ 209,418,919	\$ 204,606,000	\$ 229,073,957	\$ 229,073,957
Authorized Positions	1,797.00	1,791.00	1,827.00	1,827.00

POLICE – 2,054.00 A.P.

GENERAL FUND 1,827.00 A.P.

CRIME CONTROL AND PREVENTION DISTRICT 210.00 A.P.

GRANTS FUND 17.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	10100/0351000:0357400

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$204,606,000	A.P.	1,791.00
FY2016 ADOPTED:	\$229,073,957	A.P.	1,827.00

- A. The adopted budget increases by \$3,527,916 for funding of approved improvement package which includes 25 civil service authorized positions for operation of the Sixth Patrol Division in far north Fort Worth.
- B. The adopted budget increases by \$1,777,028 for funding of approved improvement package for operational costs associated with the opening and operation of the Public Safety Training Complex, including one Senior Tech Support Analyst.
- C. The adopted budget increases by \$714,272 for nine civil service authorized positions associated with the opening and operation of the weapons range at the Public Safety Training Complex.
- D. The adopted budget decreases by (\$104,496) and one authorized position for the transfer of one Senior Administrative Services Manager to the Property Management Department.
- E. The adopted budget decreases by (\$101,427) and two authorized positions due to the reduction of two Payroll Technician positions based on recommendations from the Performance Office.
- F. The adopted budget increases by four authorized positions, 2.5 property control attendants and 1.5 electronic technicians, at zero cost due to the reallocation of funding for temporary employees to convert these positions to permanent status.
- G. The adopted budget increases by \$9,180,999 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, debt service for energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. For FY2016 many of these allocations were transferred out to the participating department.
- H. The budget increases by \$6,348,468 primarily as the result of compensation increases mandated by the Meet & Confer contract.
- I. The adopted budget increases by \$1,350,167 for funding of approved improvement package to reduce salary savings budgeted due to less anticipated vacancies in the department in FY2016.
- J. The adopted budget increases by \$738,422 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- K. The adopted budget increases by \$727,455 for funding of approved improvement package for overtime costs in the Communications Center.
- L. The adopted budget decreases by (\$631,975) for motor vehicle fuel based on cost projections prepared by Fleet Services.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
POLICE**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
ADMINISTRATION				
Administration				
<i>Citywide crime rate per 100,000 residents</i>	10,565	9,912	9,605	10,239
PATROL				
Patrol Operations				
<i>Average response time for Priority 1 calls for service (minutes)</i>	8:27	8:46	9:19	8:36
Community Operations				
<i>Number of Active Citizens on Patrol</i>	766	779	822	830
Traffic Operations				
<i>Number of accidents resulting in fatalities</i>	70	68	84	74
FINANCE AND PERSONNEL				
Training				
<i>Diversity percentage of graduated classes</i>	62%	42%	39%	48%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 6,383,427	\$ 6,628,621	\$ 19,263,258	\$ 19,263,258	9.00	6.00	7.00	7.00
0351010	POLICE MAYOR'S SECURITY DETAIL	630,458	692,627	743,907	743,907	0.00	6.00	6.00	6.00
0351011	MAYOR'S SECURITY DETAIL	0	0	215,815	215,815	0.00	0.00	0.00	0.00
0351040	POLICE HOMELESSNESS PRGM	100,326	116,945	117,428	117,428	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 7,114,211</u>	<u>\$ 7,438,193</u>	<u>\$ 20,340,408</u>	<u>\$ 20,340,408</u>	<u>10.00</u>	<u>13.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>PROFESSIONAL STANDARDS DIVISION</u>								
0351101	POLICE INTERNAL AFFAIRS UNIT	\$ 1,702,413	\$ 1,536,716	\$ 1,612,285	\$ 1,612,285	13.00	14.00	14.00	14.00
0351102	POLICE SPEC INVESTIGATION UNIT	1,046,318	999,492	1,033,244	1,033,244	8.00	8.00	9.00	9.00
0351103	POLICE PUBLIC AFFAIRS UNIT	558,872	592,214	604,016	604,016	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 3,307,603</u>	<u>\$ 3,128,422</u>	<u>\$ 3,249,545</u>	<u>\$ 3,249,545</u>	<u>26.00</u>	<u>27.00</u>	<u>28.00</u>	<u>28.00</u>
	<u>PROGRAM SUPPORT DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0351200	POLICE PROGRAM SUPPORT DIV	\$ 102,836	\$ 106,121	\$ 105,111	\$ 105,111	2.00	1.00	1.00	1.00
0351201	POLICE RESEARCH/ PLANNING UNIT	378,349	426,386	356,188	356,188	5.00	5.00	4.00	4.00
0351202	GRANTS	386,554	399,512	220,402	220,402	4.00	4.00	2.00	2.00
	Sub-Total	<u>\$ 867,739</u>	<u>\$ 932,019</u>	<u>\$ 681,701</u>	<u>\$ 681,701</u>	<u>11.00</u>	<u>10.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>INFORMATION MANAGEMENT DIVISION</u>								
0351301	POLICE TECHNOLOGY SERVICES SECTION	\$ 8,586,659	\$ 8,914,812	\$ 9,568,367	\$ 9,568,367	3.00	6.00	6.00	6.00
0351302	POLICE INFORMATION MGT SECT	1,189,524	1,205,435	1,236,810	1,236,810	14.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 9,776,183</u>	<u>\$ 10,120,247</u>	<u>\$ 10,805,177</u>	<u>\$ 10,805,177</u>	<u>17.00</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>
	<u>EMERGENCY MANAGEMENT EPIC UNIT</u>								
0351401	POLICE EMERGENCY MGT EPIC UNIT	\$ 466,789	\$ 468,278	\$ 532,917	\$ 532,917	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 466,789</u>	<u>\$ 468,278</u>	<u>\$ 532,917</u>	<u>\$ 532,917</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>OPERATIONAL SUPPORT BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0353000	POLICE SUPPORT BUREAU	\$ 478,216	\$ 547,289	\$ 392,378	\$ 392,378	3.00	3.00	3.00	3.00
0353004	POLICE INVESTIG & SUPPORT COMM	616,749	242,685	553,125	553,125	2.00	2.00	3.00	3.00
	Sub-Total	<u>\$ 1,094,965</u>	<u>\$ 789,974</u>	<u>\$ 945,503</u>	<u>\$ 945,503</u>	<u>5.00</u>	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>COMMUNICATIONS DIVISION</u>								
0353100	POLICE COMMUNICATIONS	\$ 7,805,412	\$ 7,645,031	\$ 8,686,067	\$ 8,686,067	128.00	128.00	128.00	128.00
0353101	POLICE COMMUNICATIONS PIC	848,246	857,603	870,414	870,414	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 8,653,658</u>	<u>\$ 8,502,634</u>	<u>\$ 9,556,481</u>	<u>\$ 9,556,481</u>	<u>141.00</u>	<u>141.00</u>	<u>141.00</u>	<u>141.00</u>
	<u>SPECIAL INVESTIGATIONS</u>								
0353200	POLICE COMMUNITY SERVICES DIV	\$ 223,654	\$ 216,299	\$ 209,729	\$ 209,729	2.00	2.00	2.00	2.00
0353201	POLICE YOUTH SECTION	1,353,177	1,384,370	1,414,390	1,414,390	7.00	7.00	7.00	7.00
0353202	POLICE GANG SECTION	3,658,541	4,038,359	4,253,461	4,253,461	37.00	37.00	37.00	37.00
	Sub-Total	<u>\$ 5,235,372</u>	<u>\$ 5,639,028</u>	<u>\$ 5,877,580</u>	<u>\$ 5,877,580</u>	<u>46.00</u>	<u>46.00</u>	<u>46.00</u>	<u>46.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	POLICE CRIME INTERV SRVCE SEC	\$ 289,537	\$ 253,820	\$ 232,828	\$ 232,828	3.00	2.00	2.00	2.00
0353501	POLICE JAIL UNIT	7,514,571	1,636,582	1,695,569	1,695,569	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 7,804,108</u>	<u>\$ 1,890,402</u>	<u>\$ 1,928,397</u>	<u>\$ 1,928,397</u>	<u>14.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>TRAINING DIVISION</u>								
0353700	POLICE TRAINING DIVI- SION	\$ 2,125,527	\$ 2,128,975	\$ 1,954,076	\$ 1,954,076	13.00	13.00	12.00	12.00
0353701	POLICE WEAPONS	1,706,002	1,270,233	2,276,000	2,276,000	7.00	7.00	18.00	18.00
0353702	POLICE BACKGROUND UNIT	1,634,451	1,570,437	1,559,047	1,559,047	14.00	14.00	14.00	14.00
0353703	POLICE ADVANCED TRAINING UNIT	1,239,545	1,329,937	1,384,339	1,384,339	6.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 6,705,525</u>	<u>\$ 6,299,582</u>	<u>\$ 7,173,462</u>	<u>\$ 7,173,462</u>	<u>40.00</u>	<u>44.00</u>	<u>54.00</u>	<u>54.00</u>
	<u>N/W FIELD OPERA- TIONS BUREAU</u>								
0354000	POLICE PATROL BUREAU	\$ 441,944	\$ 527,290	\$ 4,042,646	\$ 4,042,646	3.00	3.00	28.00	28.00
0354003	POLICE AIR SUPPORT UNIT	1,431,766	1,482,200	1,669,239	1,669,239	11.00	11.00	11.00	11.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0354004	POLICE NORTH COM- MAND	562,689	570,655	592,980	592,980	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 2,436,399</u>	<u>\$ 2,580,145</u>	<u>\$ 6,304,865</u>	<u>\$ 6,304,865</u>	<u>18.00</u>	<u>18.00</u>	<u>43.00</u>	<u>43.00</u>
	<u>NORTH DIVISION</u>								
0354110	POLICE CENTRAL DIVI- SION ADMIN	\$ 3,936,355	\$ 3,922,923	\$ 3,868,847	\$ 3,868,847	34.00	33.00	31.00	31.00
0354111	POLICE CENTRAL DIV PATROL UNIT	13,595,565	13,535,063	14,350,137	14,350,137	141.00	140.00	141.00	141.00
0354112	POLICE BIKE PATROL UNIT	2,144,630	2,233,119	2,271,231	2,271,231	23.00	22.00	21.00	21.00
	Sub-Total	<u>\$ 19,676,550</u>	<u>\$ 19,691,105</u>	<u>\$ 20,490,215</u>	<u>\$ 20,490,215</u>	<u>198.00</u>	<u>195.00</u>	<u>193.00</u>	<u>193.00</u>
	<u>EAST DIVISION</u>								
0354210	POLICE NORTH DIVI- SION ADMIN	\$ 3,148,765	\$ 2,948,259	\$ 3,096,176	\$ 3,096,176	27.00	26.00	26.00	26.00
0354211	POLICE NORTH DIV PATROL UNIT	14,563,597	14,372,051	14,941,900	14,941,900	143.00	143.00	141.00	141.00
0354212	POLICE NEIGHBOR- HOOD PATROL	3,024,999	3,127,543	3,240,035	3,240,035	30.00	30.00	30.00	30.00
	Sub-Total	<u>\$ 20,737,361</u>	<u>\$ 20,447,853</u>	<u>\$ 21,278,111</u>	<u>\$ 21,278,111</u>	<u>200.00</u>	<u>199.00</u>	<u>197.00</u>	<u>197.00</u>
	<u>ZERO TOLERANCE TEAMS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0354310	POLICE WEST DIVISION ADMIN	\$ 2,974,088	\$ 2,790,579	\$ 2,808,124	\$ 2,808,124	27.00	25.00	24.00	24.00
0354311	POLICE WEST DIV PATROL UNIT	14,335,676	14,539,996	15,126,548	15,126,548	148.00	147.00	147.00	147.00
	Sub-Total	<u>\$ 17,309,764</u>	<u>\$ 17,330,575</u>	<u>\$ 17,934,672</u>	<u>\$ 17,934,672</u>	<u>175.00</u>	<u>172.00</u>	<u>171.00</u>	<u>171.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355004	POLICE SOUTH COM- MAND	\$ 500,851	\$ 629,375	\$ 638,080	\$ 638,080	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 500,851</u>	<u>\$ 629,375</u>	<u>\$ 638,080</u>	<u>\$ 638,080</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>SOUTH DIVISION</u>								
0355110	POLICE EAST DIV ADMINISTRATION	\$ 2,892,082	\$ 2,671,144	\$ 2,701,707	\$ 2,701,707	26.00	23.00	23.00	23.00
0355111	POLICE EAST DIV PATROL UNIT	14,052,588	14,328,851	14,686,087	14,686,087	148.00	149.00	147.00	147.00
0355113	POLICE EASTCHASE OVERTIME OP	55,596	47,767	50,461	50,461	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 17,000,266</u>	<u>\$ 17,047,761</u>	<u>\$ 17,438,255</u>	<u>\$ 17,438,255</u>	<u>174.00</u>	<u>172.00</u>	<u>170.00</u>	<u>170.00</u>
	<u>WEST DIVISION</u>								
0355210	POLICE SOUTH DIVI- SION ADMIN	\$ 2,517,278	\$ 2,448,322	\$ 2,585,477	\$ 2,585,477	23.00	21.00	22.00	22.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0355211	POLICE SOUTH DIV PATROL UNIT	14,051,619	14,164,549	14,725,591	14,725,591	147.00	146.00	145.00	145.00
	Sub-Total	<u>\$ 16,568,897</u>	<u>\$ 16,612,871</u>	<u>\$ 17,311,068</u>	<u>\$ 17,311,068</u>	<u>170.00</u>	<u>167.00</u>	<u>167.00</u>	<u>167.00</u>
	<u>TRAFFIC DIVISION</u>								
0355310	POLICE TRAFFIC DIVI- SION	\$ 1,111,051	\$ 1,143,315	\$ 1,142,054	\$ 1,142,054	16.00	15.00	14.00	14.00
0355311	POLICE ENFORCE- MENT UNIT	6,311,278	6,544,072	7,049,437	7,049,437	53.00	54.00	54.00	54.00
0355312	POLICE TRAFFIC INVEST UNIT	1,191,135	1,227,584	1,196,883	1,196,883	10.00	10.00	10.00	10.00
0355314	POLICE MOUNTED UNIT	1,396,137	1,355,678	1,436,050	1,436,050	12.00	11.00	12.00	12.00
0355315	POLICE COMM ENFORCEMENT UNIT	471,706	487,154	515,111	515,111	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 10,481,307</u>	<u>\$ 10,757,803</u>	<u>\$ 11,339,535</u>	<u>\$ 11,339,535</u>	<u>95.00</u>	<u>94.00</u>	<u>94.00</u>	<u>94.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356004	POLICE TACTICAL COM- MAND	\$ 360,535	\$ 369,747	\$ 413,738	\$ 413,738	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 360,535</u>	<u>\$ 369,747</u>	<u>\$ 413,738</u>	<u>\$ 413,738</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>CRIMINAL INVESTIGA- TIONS DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0356100	POLICE CRIMINAL INVEST DIV	\$ 240,639	\$ 315,914	\$ 310,730	\$ 310,730	4.00	4.00	4.00	4.00
0356101	POLICE MAJOR CASE UNIT	1,113,651	1,082,829	1,147,802	1,147,802	13.00	9.00	9.00	9.00
0356103	POLICE ROBBERY UNIT	1,812,998	1,808,927	1,932,654	1,932,654	15.00	15.00	15.00	15.00
0356108	POLICE FUGITIVE UNIT	1,060,798	1,074,161	960,113	960,113	9.00	9.00	8.00	8.00
0356109	POLICE HOMICIDE UNIT	1,474,856	1,441,998	1,550,603	1,550,603	11.00	11.00	11.00	11.00
0356110	POLICE SPECIAL VICTIMS SECTION	119,199	148,867	147,982	147,982	1.00	1.00	1.00	1.00
0356111	POLICE DOMESTIC VIOLENCE UNIT	1,729,099	1,529,103	1,722,163	1,722,163	14.00	14.00	15.00	15.00
0356112	POLICE MISSING PERSONS	300,379	276,390	322,630	322,630	0.00	3.00	3.00	3.00
0356113	POLICE SEX CRIMES UNIT	1,759,557	1,785,921	1,835,482	1,835,482	14.00	15.00	15.00	15.00
0356114	POLICE VICTIM ASSISTANCE	399,392	410,309	429,610	429,610	6.00	6.00	6.00	6.00
0356115	POLICE CRIMES AGNST CHLDN UN	1,394,836	1,402,946	1,432,821	1,432,821	12.00	12.00	12.00	12.00
	Sub-Total	\$ 11,405,404	\$ 11,277,363	\$ 11,792,588	\$ 11,792,588	99.00	99.00	99.00	99.00
	<u>SPECIAL INVESTIGATIONS DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0356201	POLICE FRAUD UNIT	\$ 1,136,851	\$ 1,212,133	\$ 1,115,975	\$ 1,115,975	11.00	10.00	9.00	9.00
0356202	POLICE COMM AUTO THEFT UNIT	1,011,659	984,177	987,590	987,590	9.00	9.00	9.00	9.00
0356203	POLICE CRIME SCENE UNIT	1,836,846	1,937,485	2,013,948	2,013,948	16.00	17.00	17.00	17.00
0356204	POLICE DIGITAL FORENSICS UNIT	641,593	579,499	715,013	715,013	4.00	5.00	6.00	6.00
	Sub-Total	<u>\$ 4,626,949</u>	<u>\$ 4,713,294</u>	<u>\$ 4,832,526</u>	<u>\$ 4,832,526</u>	<u>40.00</u>	<u>41.00</u>	<u>41.00</u>	<u>41.00</u>
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	POLICE TACTICAL INVEST DIV	\$ 377,230	\$ 365,550	\$ 230,919	\$ 230,919	1.00	1.00	1.00	1.00
0356301	POLICE NARCOTICS SECTION	5,829,560	5,943,605	6,212,091	6,212,091	56.00	53.00	53.00	53.00
0356302	POLICE K9 UNIT	1,259,048	1,284,330	1,344,927	1,344,927	11.00	11.00	11.00	11.00
0356303	POLICE SWAT UNIT	2,369,227	2,363,930	2,489,228	2,489,228	18.00	18.00	18.00	18.00
0356304	POLICE TACTICAL OPERATIONS DIV	366,828	374,110	382,717	382,717	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 10,201,893</u>	<u>\$ 10,331,525</u>	<u>\$ 10,659,882</u>	<u>\$ 10,659,882</u>	<u>89.00</u>	<u>86.00</u>	<u>86.00</u>	<u>86.00</u>
	<u>AIR SUPPORT</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0356400	POLICE TACTICAL INTELLGNCE DIV	\$ 335,348	\$ 338,817	\$ 363,519	\$ 363,519	3.00	3.00	3.00	3.00
0356401	POLICE HOMELAND SECURITY	831,468	776,275	783,053	783,053	6.00	5.00	5.00	5.00
0356402	POLICE CRIMINAL TRACKING UNIT	1,041,400	946,362	985,628	985,628	8.00	8.00	8.00	8.00
0356403	POLICE VICE UNIT	354,631	517,497	532,590	532,590	6.00	5.00	5.00	5.00
0356404	POLICE CRIMINAL INT-LLGNCE UNIT	912,274	874,602	1,007,597	1,007,597	7.00	7.00	8.00	8.00
0356405	POLICE ELECTRONIC SURV UNIT	607,310	566,176	616,029	616,029	5.00	5.00	5.00	5.00
0356406	POLICE HOSTAGE NEGOT TEAM	52,070	34,851	35,924	35,924	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,134,501</u>	<u>\$ 4,054,580</u>	<u>\$ 4,324,340</u>	<u>\$ 4,324,340</u>	<u>35.00</u>	<u>33.00</u>	<u>34.00</u>	<u>34.00</u>
	<u>FORENSICS DIVISION</u>								
0356600	POLICE FORENSICS DIVISION	\$ 649,051	\$ 729,660	\$ 629,689	\$ 629,689	4.00	4.00	4.00	4.00
0356601	POLICE CHEMISTRY UNIT	652,829	736,422	644,901	644,901	7.00	7.00	6.00	6.00
0356602	POLICE LATENT PRINTS UNIT	401,888	429,395	383,170	383,170	6.00	6.00	5.00	5.00
0356603	POLICE FIRE ARMS UNIT	284,261	296,046	304,890	304,890	3.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0356604	POLICE EVIDENCE SCREENING UNIT	173,901	224,223	393,982	393,982	3.00	3.00	5.00	5.00
0356605	POLICE COLD CASE PROGRAM	324,049	343,336	355,306	355,306	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 2,485,979</u>	<u>\$ 2,759,081</u>	<u>\$ 2,711,937</u>	<u>\$ 2,711,937</u>	<u>25.00</u>	<u>25.00</u>	<u>25.00</u>	<u>25.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	POLICE FINANCE/PERSONNEL BUREAU	\$ 866,327	\$ 899,749	\$ 1,133,277	\$ 1,133,277	5.00	7.00	10.00	10.00
	Sub-Total	<u>\$ 866,327</u>	<u>\$ 899,749</u>	<u>\$ 1,133,277</u>	<u>\$ 1,133,277</u>	<u>5.00</u>	<u>7.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>FISCAL AND HR MANAGEMENT</u>								
0357100	POLICE FISCAL SECTION	\$ 917,625	\$ 1,014,375	\$ 993,966	\$ 993,966	12.00	13.00	12.00	12.00
0357101	ERP II	204,015	0	0	0	0.00	0.00	0.00	0.00
0357102	POLICE EMPLOYMENT SECTION	703,959	816,309	738,385	738,385	11.00	11.00	10.00	10.00
0357103	PURCHASING	0	0	215,342	215,342	0.00	0.00	3.00	3.00
0357104	POLICY MANAGEMENT	0	0	169,044	169,044	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 1,825,599</u>	<u>\$ 1,830,684</u>	<u>\$ 2,116,737</u>	<u>\$ 2,116,737</u>	<u>23.00</u>	<u>24.00</u>	<u>27.00</u>	<u>27.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>FLEET MANAGEMENT</u>								
0357200	POLICE FLEET MANAGEMENT	\$ 8,934,669	\$ 8,881,954	\$ 7,974,350	\$ 7,974,350	8.00	8.00	9.50	9.50
0357201	POLICE AUTO POUND	3,189,187	3,272,583	3,297,130	3,297,130	26.00	26.00	28.50	28.50
	Sub-Total	<u>\$ 12,123,856</u>	<u>\$ 12,154,537</u>	<u>\$ 11,271,480</u>	<u>\$ 11,271,480</u>	<u>34.00</u>	<u>34.00</u>	<u>38.00</u>	<u>38.00</u>
	<u>RECORDS</u>								
0357300	POLICE RECORDS DIVISION	\$ 1,142,441	\$ 1,124,806	\$ 1,154,999	\$ 1,154,999	16.00	16.00	16.00	16.00
0357301	POLICE DATA REPORTING UNIT	1,621,196	1,771,727	1,976,895	1,976,895	34.00	34.00	34.00	34.00
0357302	POLICE PROPERTY CONTROL	1,206,617	1,241,674	1,296,708	1,296,708	21.00	21.00	21.00	21.00
0357303	POLICE ID UNIT	697,159	743,049	771,901	771,901	12.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 4,667,413</u>	<u>\$ 4,881,256</u>	<u>\$ 5,200,503</u>	<u>\$ 5,200,503</u>	<u>83.00</u>	<u>83.00</u>	<u>83.00</u>	<u>83.00</u>
	<u>CONTRACTS & GRANTS</u>								
0357400	POLICE CENTRAL PAYROLL TEAM	\$ 982,915	\$ 1,027,916	\$ 790,977	\$ 790,977	13.00	12.00	9.00	9.00
	Sub-Total	<u>\$ 982,915</u>	<u>\$ 1,027,916</u>	<u>\$ 790,977</u>	<u>\$ 790,977</u>	<u>13.00</u>	<u>12.00</u>	<u>9.00</u>	<u>9.00</u>
	TOTAL	\$ 209,418,919	\$ 204,606,000	\$ 229,073,957	\$ 229,073,957	1,797.00	1,791.00	1,827.00	1,827.00

POLICE CIVIL SERVICE AUTHORIZED STAFFING

GENERAL FUND 10100

Center	Section	Civilians	Officer*					Assistant	Deputy	All	Civil
			X03 / 1001	Corp/Det X04 / 1002	Sergeant X07 / 1003	Lieutenant X08 / 1004	Captain X09 / 1005	Chief X10 / 1006	Chief X13 / 1530	Positions Total	Service Total
Police Administration											
0351000	Police Administration	4			1	1	1			7	3
0351103	Public Relations Unit	1	2	1	1					5	4
Bureau Sub-Total		5	2	1	2	1	1	0	0	12	7
Support Bureau											
0351010	Dignitary Protection Unit	0	5		1					6	6
0351302	Information Management Section	9	3		1	1				14	5
0351303	Real Time Crime Center Grant Requirement	0	5							5	5
0353000	Support Bureau	1			1			1		3	2
0353004	Support Services Command	1			1				1	3	2
0353200	Community Services Division	1					1			2	1
0353201	Youth Section	2	4		1					7	5
0353202	Gang Section	1	26	6	3	1				37	36
0353500	Crime Intervention Services Section	0	2							2	2
0353501	Jail Unit	4			6	1				11	7
0356004	Tactical Command	1			1				1	3	2
0356100	Criminal Investigations Division	3				2	1			6	3
0356101	Major Case Unit	1		6	1					8	7
0356103	Robbery Unit	1		13	1					15	14
0356108	Fugitive Unit	0	9		1					10	10
0356109	Homicide Unit	0		8	1					9	9
0356110	Special Victims	0				1				1	1
0356111	Domestic Violence Unit	1	1	12	1					15	14
0356112	Missing Persons	1	2							3	2
0356113	Sex Crimes Unit	0	8	8	1					17	17
0356114	Victim Assistance	6								6	0
0356115	Crimes Against Children Unit	1	1	10	1					13	12
0356201	Fraud Unit	1		8	1					10	9
0356202	Commercial Auto Theft Unit	1	1	5	1					8	7
0356203	Crime Scene Unit	0	15		2					17	17
0356204	Digital Forensics Unit	1		5	1					7	6
0356300	Tactical Investigations Division	0					1			1	1
0356301	Narcotics Section	1	38	9	5	1				54	53
0356302	K9 Unit	0	10		1					11	11
0356303	S.W.A.T. Section	0	12	3	2	1				18	18
0356304	Tactical Operations Division	1				1	1			3	2
0356305	Polize ZT Grant	0	8	1	1					10	10
0356400	Tactical Intelligence Division	1				1	1			3	2
0356401	Intelligence Section (Homeland Sec)	0	3	1	1					5	5
0356403	Vice Unit	0	4		1					5	5
0356404	Criminal Intelligence Unit	0	6	1	1					8	8
0356405	Electronic Surveillance Unit	0	4	1	1					6	6
0356600	Forensics Division	4								4	0
0356601	Chemistry Unit	6								6	0
0356602	Latent Prints Unit	5								5	0
0356603	Firearms Unit	3								3	0
0356604	Evidence Screening Unit	5								5	0
0356605	Cold Case Program	1		1						2	1
0357300	Records Division	16								16	0
0357301	Data Collection And Reporting	34								34	0
0357302	Property Control	21								21	0
0357303	ID Unit	12								12	0
Bureau Sub-Total		147	167	98	40	10	5	1	2	470	323

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GENERAL FUND 10100 (continued)

Center	Section	Civilians	Officer*	Corp/Det	Sergeant	Lieutenant	Captain	Assistant Chief	Deputy Chief	All Positions	Civil Service
			X03 / 1001	X04 / 1002	X07 / 1003	X08 / 1004	X09 / 1005	X10 / 1006	X13 / 1530	Total	Total
Patrol Bureau											
0354000	Patrol Bureau	1			1		1	1		4	3
0351401	Emergency Management Epic Unit	0	3		1					4	4
0354003	Air Support Unit	7	4							11	4
0354004	North Command	1			1				1	3	2
0354110	Central Division Administration	5	4	16	4	1	1			31	26
0354111	Central Division Patrol Unit	0	121	1	13	5				140	140
0354112	Bike Patrol Unit	2	17		2					21	19
0354210	North Division Administration	3		17	4	1	1			26	23
0354211	North Division Patrol Unit	0	125	1	12	4				142	142
0354212	Neighborhood Patrol Officers	0	31							31	31
0354310	West Division Administration	3		17	3	1	1			25	22
0354311	West Division Patrol Unit	0	131	1	13	4				149	149
0355004	South Command	1			1				1	3	2
0355110	East Division Administration	3		17	3	1	1			25	22
0355111	East Division Patrol Unit	0	127	1	13	5				146	146
0355210	South Division Administration	3		17	2	1	1			24	21
0355211	South Division Patrol Unit	0	127	1	12	4				144	144
0355310	Traffic Division	11				3	1			15	4
0355311	Enforcement Unit	0	44		10					54	54
0355312	Traffic Investigations Unit	0		10						10	10
0355314	Mounted Unit	2	9		1					12	10
0355315	Commercial Enforcement Unit	0	4							4	4
	Bureau Sub-Total	42	747	99	96	30	7	1	2	1024	982
Finance / Personnel Bureau											
0351101	Internal Affairs Unit	3	1	8	2	1				15	12
0351102	Special Investigations Unit	1	3	4	1	1				10	9
0351200	Program Support Division	1								1	0
0351201	Research & Planning Unit	4								4	0
0351202	Grant Management Unit	2								2	0
0351301	Data Management Unit	7								7	0
0353100	Communications Division	128								128	0
0353101	Communications - PIC	13								13	0
0353700	Training Division	2	5	2	1	1	1			12	10
0353701	Weapons	1	14	1	1					17	16
0353702	Background Unit	1	11		2	1				15	14
0353703	Advanced Training Unit	0	6		1	1				8	8
0353704	Tactical Medic/Axon Unit	0	1		1					2	2
0353705	Reality Based Training Unit	0	1		1					2	2
0357000	Finance/Personnel Bureau	3	1		2		1	1	1	9	6
0357100	Fiscal Section	14								14	0
0357102	Employment Section	9								9	0
0357103	Procurement & Contract Management	4								4	0
0357104	Policy Management	2								2	0
0357200	Fleet Management	11								11	0
0357201	Auto Pound	27								27	0
0357400	Centralized Police Payroll Team	9								9	0
	Bureau Sub-Total	242	43	15	12	5	2	1	1	321	79
General Fund Total Civil Service			959	213	150	46	15	3	5	1827	1391
General Fund Total Civilians			436								436
GENERAL FUND TOTAL										1827	

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GRANTS FUND 21001

Center	Section	Civilians	Officer*	Corp/Det	Sergeant	Lieutenant	Captain	Assistant Chief	Deputy Chief	All Positions	Civil Service	
			X03 / 1001	X04 / 1002	X07 / 1003	X08 / 1004	X09 / 1005	X10 / 1006	X13 / 1530	Total	Total	
Grant Fund Total Civil Service			15	1						16	16	
Grant Fund Total Civilians			1							0	1	
GRANT FUND TOTAL			1	15	1	0	0	0	0	0	16	17

CRIME CONTROL AND PREVENTION DISTRICT FUND 26001

Center	Section	Civilians	Officer*	Corp/Det	Sergeant	Lieutenant	Captain	Assistant Chief	Deputy Chief	All Positions	Civil Service
			X03 / 1001	X04 / 1002	X07 / 1003	X08 / 1004	X09 / 1005	X10 / 1006	X13 / 1530	Total	Total
0359000	North Zero Tolerance	0	8	1	1					10	10
0359001	West Zero Tolerance	0	8	1	1					10	10
0359002	South Zero Tolerance	0	8	1	1					10	10
0359003	East Zero Tolerance	0	8	1	1					10	10
0359004	Central Zero Tolerance	0	8	1	1					10	10
0359300	Neighborhood Patrol Ofcra	0	56		10					66	66
0359500	Code Blue	8								8	0
0359506	Crime Prevention Unit	6								6	0
0359600	School Security Initiative	0	59	1	5	1				66	66
0359701	Training	0	2							2	2
0359806	Technology Infrastructure	1								1	0
0359810	Crime Lab - DNA	3								3	0
0359814	Expanded SWAT	0	8							8	8
CCPD Fund Total Civil Service			165	6	20	1	0	0	0	210	192
CCPD Fund Total Civilians			18								18
CCPD FUND TOTAL											210
CIVIL SERVICE TOTAL ALL FUNDS			1,139	220	170	47	15	3	5		1599
CIVILIAN TOTAL ALL FUNDS			455								455
DEPARTMENT GRAND TOTAL ALL FUNDS										0	2054

*Excludes 10 overage officer positions authorized by Ordinance 21250-05-2014 that are intended to meet a short-term need.

*Excludes 14 overage officer positions authorized by Ordinance 21514-10-2014 that are intended to meet a short-term need

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PROPERTY MANAGEMENT	10100/0213010:0214040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

In February of 2015 (M&C G-18416), City Council approved the establishment of the Property Management Department. This department centralizes the location for functions such as; fleet and fuel, facilities maintenance and planning, land and property acquisition and sales. The Property Management Department consists of three divisions.

The Fleet Division is funded by the Equipment Services Fund, an internal service fund. Formerly the Equipment Services Department, the Fleet Division is charged with maintaining the City's fleet.

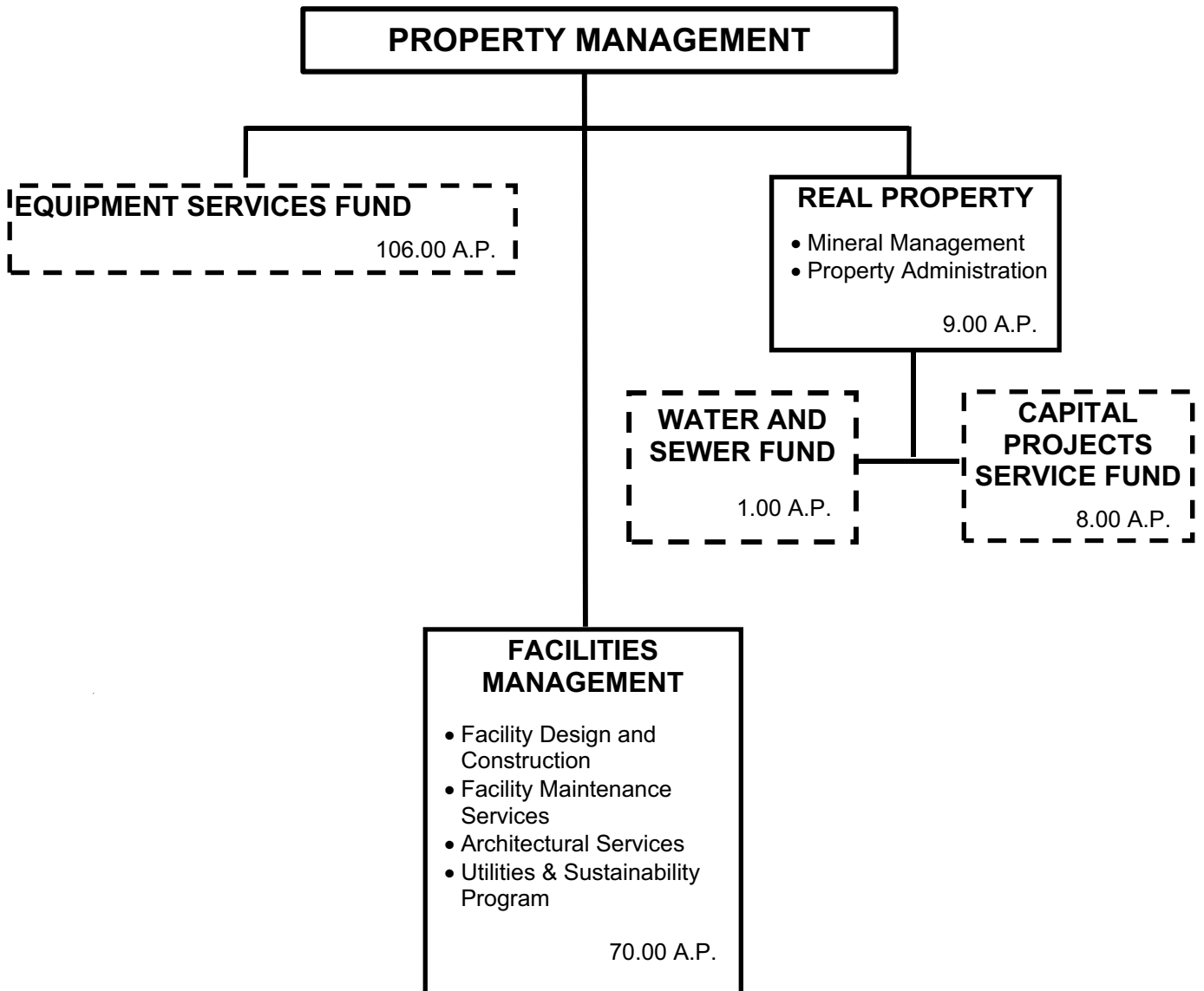
The Facilities Division, funded by the General Fund and responsible for managing building maintenance and repair, facility planning, architectural and construction management services for City facilities, and managing the City's conservation initiatives, moved from the Transportation and Public Works Department to the new Property Management Department. The Utility Management Division of the Law Department moved under the Facilities Division of the Property Management Department as well. The new Utilities and Sustainability Program Section is responsible for negotiating the electricity contract for all City departments, acting as the liaison between City departments and its retail electric provider and Oncor, negotiating and overseeing the City's franchise agreements with utility companies that utilize City rights-of-way (gas, long-distance telephone, and electric), addressing issues with non-franchised utilities that utilize City rights-of-way (local telephone and cable) and serving as the City's representative on various utility related committees.

The Real Property Division consists of three sections transferred from three departments. The Real Property Section moved from the Transportation and Public Works Department as the Acquisition and Sales Section. This section is responsible for land and property acquisitions as well as sales and right-of-way and easement acquisitions and is funded in the Capital Projects Service Fund. The Property and Lease Administration Section moved from the Economic Development Department, is funded by the General Fund, and negotiates lease terms and rates for City use of private property, coordinates space planning with the Facilities Division as relates to leasing of City-owned property, and drafts and processes lease agreements and renewals. The Gas Lease Section moved from under the Planning and Development Department to become the Mineral Management Section of the Real Property Division. The Mineral Management Section is funded in the General Fund and is reimbursed via gas lease royalty revenues and manages the City's natural gas leases and performs other services related to the City's natural gas assets.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 4,054,467	\$ 3,965,398
Employee Benefits	\$ 0	\$ 0	\$ 1,668,915	\$ 1,629,988
Professional & Tech Svcs	\$ 0	\$ 0	\$ 1,248,424	\$ 1,202,742
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 1,211,183	\$ 1,159,365
Other Purchased Services	\$ 0	\$ 0	\$ 326,097	\$ 326,097
Supplies	\$ 0	\$ 0	\$ 1,106,169	\$ 1,097,114
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 1,564,500	\$ 1,564,500
Total Expenditures	\$ 0	\$ 0	\$ 11,179,755	\$ 10,945,204
Authorized Positions	0.00	0.00	82.00	79.00

PROPERTY MANAGEMENT – 194.00 A.P.

GENERAL FUND 79.00 A.P.
CAPITAL PROJECTS SERVICE FUND 8.00 A.P.
EQUIPMENT SERVICES FUND 106.00 A.P.
WATER AND SEWER FUND 1.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PROPERTY MANAGEMENT	10100/0213010:0214040

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$0	A.P.	0.00
FY2016 ADOPTED:	\$10,945,204	A.P.	79.00

As a result of the creation of the Property Management Department during FY2015:

- A. The adopted budget includes \$6,955,357 and 64 authorized positions in the Facilities Management Division transferred from the Transportation and Public Works Department.
- B. The adopted budget includes \$558,635 and six positions in the Mineral Management section transferred from the Planning and Development Department.
- C. The adopted budget includes \$336,190 and one authorized position in the Utilities and Sustainability Program section transferred from the City Attorney’s Office. The transfer of the position will improve the City’s ability to consolidate real property asset related processes under one department.
- D. The adopted budget includes \$271,656 and two positions in the Property and Lease Administration section transferred from the Economic Development Department.
- E. The adopted budget includes \$179,251 for funding of approved improvement package which includes three authorized position in the Facilities operations section. These additional positions will provide facility operations, supplies and maintenance for the Thomas Windham building.
- F. The adopted budget includes \$114,619 for funding of approved improvement package which includes one authorized position in the Property and Lease Administration Section. This additional position will manage the property management lease at Alliance Airport.
- G. The adopted budget includes \$104,496 and Senior Administrative Services Manager position transferred from the Police Department.
- H. The adopted budget includes \$72,398 for funding of approved improvement packages which includes one authorized position in the Utilities and Sustainability Program section. This position manages the facility resource conservation projects and was previously funded from the Special Trust Fund.
- I. The adopted budget includes \$1,564,500 for the Pay As You Go (PAYG) portion for Capital items.
- J. The adopted budget includes \$91,994 to capture the salary and benefits costs adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- K. The adopted budget includes \$37,500 for funding of approved improvement package for scheduled preventative maintenance and repair of new facilities. This will include facilities such as Police Mounted Patrol, Chisholm Trail Community Center and the animal medical ward.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
PROPERTY MANAGEMENT**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
FACILITIES				
Planning, Design, & Construction				
<i>Award design contracts for all FY2014</i>				
<i>Capital Improvement Bond vertical construction projects that have land purchased.</i>	N/A	N/A	50%	100%
Maintenance				
<i>Attain a Facilities Maintenance overall customer satisfaction rating of at least 90% from customer surveys which are compiled monthly.</i>	93%	93%	96%	90%
REAL PROPERTY				
Tax Foreclosed Properties				
<i>Conduct periodic (2-4) bid sales throughout the fiscal year.</i>	4	2	3	4

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PROPERTY MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PM FACILITIES</u>								
0213010	PM FACILITIES OPERATIONS	\$ 0	\$ 0	\$ 2,412,387	\$ 2,412,387	0.00	0.00	18.00	18.00
0213020	PM FACILITIES MAINTENANCE	0	0	5,067,625	5,067,625	0.00	0.00	34.00	34.00
0213030	PM FACILITIES SUPPORT	0	0	1,216,398	1,216,398	0.00	0.00	5.00	5.00
0213040	PM ARCHITECTURAL SERVICES	0	0	584,004	584,004	0.00	0.00	10.00	10.00
0213050	PM UTILITIES & SUSTAINABILITY PROGRAM	0	0	742,330	742,330	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,022,744</u>	<u>\$ 10,022,744</u>	<u>0.00</u>	<u>0.00</u>	<u>70.00</u>	<u>70.00</u>
	<u>PM REAL PROPERTY</u>								
0214020	PM PROPERTY & LEASE ADMINISTRATION	\$ 0	\$ 0	\$ 330,309	\$ 330,309	0.00	0.00	3.00	3.00
0214040	PM MINERAL MANAGEMENT	0	0	592,151	592,151	0.00	0.00	6.00	6.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 922,460</u>	<u>\$ 922,460</u>	<u>0.00</u>	<u>0.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>PM MAILROOM</u>								
0219600	PM MAILROOM	\$ 0	\$ 0	\$ 234,551	\$ 0	0.00	0.00	3.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 234,551</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PROPERTY MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	TOTAL	\$ 0	\$ 0	\$ 11,179,755	\$ 10,945,204	0.00	0.00	82.00	79.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	10100/0201000:0209810

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Transportation and Public Works Department strives to improve the condition of the City's infrastructure by effectively managing City roadways, drainage structures, alleyways, street lights, street signs, pavement markings, traffic signals and City-owned buildings. The Department includes the Business Support and Administration, Infrastructure Management, Transportation Programming, Traffic Management and Street Services divisions.

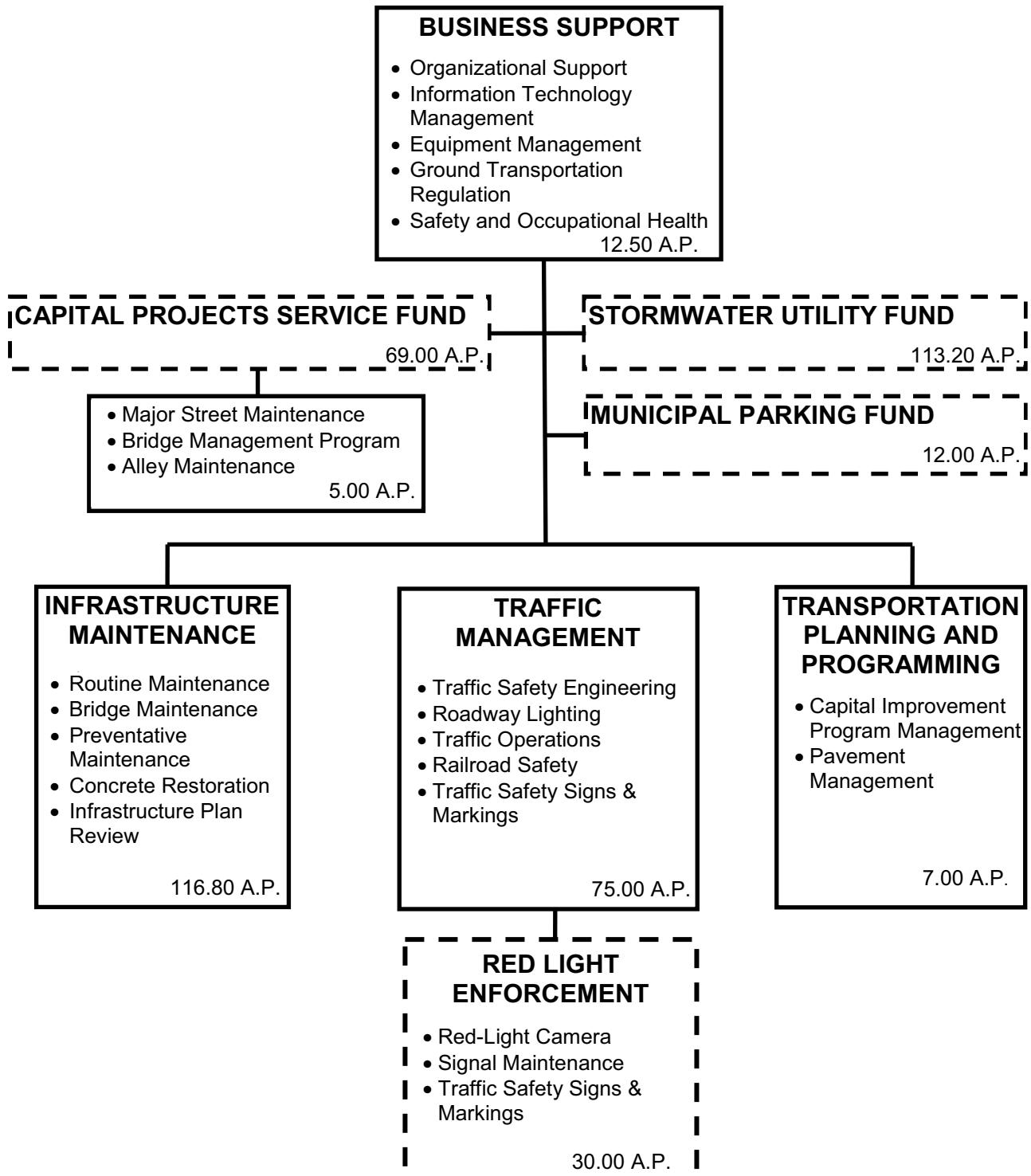
Business Support is responsible for managing and coordinating the Department's business-related activities including budget management, human resources, information technology services, ground transportation regulation and safety, occupational health and parking services. Infrastructure Management is responsible for managing the City's street and bridge network. This includes planning and programming capital improvements (reconstruction) and major maintenance (resurfacing and rehabilitation). Street Services is responsible for maintenance and repair work on City streets through routine maintenance, major maintenance, concrete pavement rehabilitation and bridge maintenance and also responds during inclement weather and other emergencies. Traffic Management is responsible for traffic engineering services/studies/reviews; the oversight of safety programs; and the planning, maintenance and operation of street lights, traffic signals, traffic signs and roadway markings. Safety programs include railroad crossings, school zones and the red-light enforcement program.

Transportation Programming is responsible for future City transportation needs and managing the City's Pavement Management Application (PMA). The PMA is a tool for programming the maintenance and replacement of City roadways and bridges.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 10,859,832	\$ 11,721,747	\$ 10,313,600	\$ 10,203,625
Employee Benefits	\$ 5,539,785	\$ 6,414,572	\$ 7,595,880	\$ 7,535,289
Professional & Tech Svcs	\$ 4,606,649	\$ 16,689,574	\$ 1,857,272	\$ 1,857,134
Utilities Repairs & Rentals	\$ 4,728,585	\$ 4,085,320	\$ 4,813,485	\$ 4,813,485
Other Purchased Services	\$ 113,842	\$ 125,188	\$ 618,743	\$ 618,743
Supplies	\$ 4,947,857	\$ 5,779,647	\$ 4,610,788	\$ 4,610,788
Property/Capital Assets	\$ 914,039	\$ 1,324,396	\$ 0	\$ 0
Debt Service	\$ 116,941	\$ 117,000	\$ 147,702	\$ 147,702
Transfers and Others	\$ 13,453,567	\$ 0	\$ 19,119,414	\$ 19,119,414
Total Expenditures	\$ 45,281,097	\$ 46,257,444	\$ 49,076,884	\$ 48,906,180
Authorized Positions	259.70	261.70	218.50	216.30

TRANSPORTATION AND PUBLIC WORKS – 440.50 A.P.

GENERAL FUND 216.30 A.P.
CAPITAL PROJECTS SERVICE FUND 69.00 A.P.
STORMWATER UTILITY FUND 113.20 A.P.
MUNICIPAL PARKING FUND 12.00 A.P.
RED LIGHT ENFORCEMENT FUND 30.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	10100/0201000:0209810

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

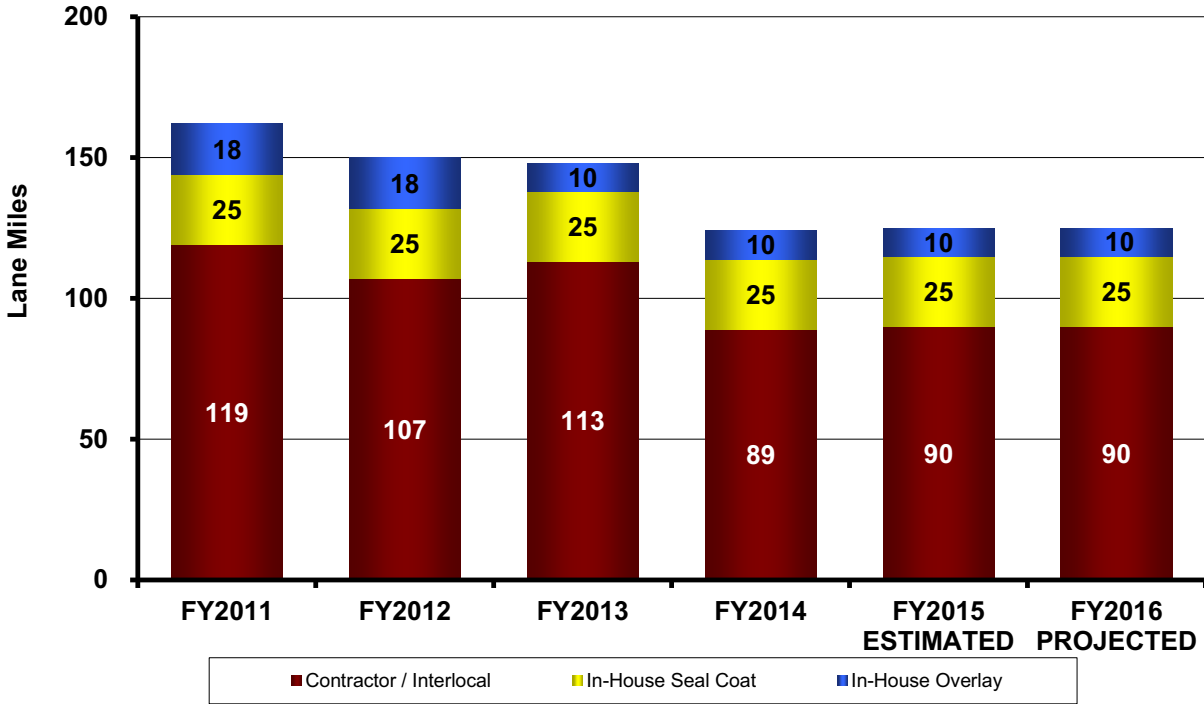
FY2015 ADOPTED:	\$46,257,444	A.P.	261.70
FY2016 ADOPTED:	\$48,906,180	A.P.	216.30

- A. The adopted budget decreases by (\$6,955,357) and 64 authorized positions for the transfer of the Facilities Management division to the Property Management Department.
- B. The adopted budget increases by \$917,496 and nine authorized positions for the transfer of the Infrastructure Plan Review division from the Capital Project Services Fund resulting from the reorganization of the fund in FY2015.
- C. The adopted budget increases by \$398,280 and five authorized positions for the transfer of one Sr. engineering tech, one engineering tech II, one Sr. professional engineer, one Sr. human resource analyst and one IT programmer/analyst from the Capital Projects Service Fund resulting from the reorganization of the fund in FY2015. The transfer of these positions will realign expenditures to ensure expenses are more accurately incurred by the Fund where the benefit is being received.
- D. The adopted budget increases by \$388,279 for funding of approved improvement package which include seven authorized positions for the transfer of the Signs and Markings Program from the Red Light Enforcement Fund. This is part of a two-year plan to move expenses back to the General Fund.
- E. The adopted budget decreases by (\$170,704) and 2.2 authorized positions for the transfer of the Air Quality Program to the Code Compliance Department.
- F. The adopted budget decreases by 0.20 authorized positions due to the reclassification of an assistant superintendent position to a senior management analyst and the transfer of 0.2 of the position to the Stormwater Utility Fund. The transfer of the position will improve the department's ability to provide coordination of maintenance between Streets, Pavement Management and Stormwater Operations.
- G. The adopted budget increases by \$5,571,511 for the transfer of funds from Non-Departmental which was appropriated for retiree health benefits, death benefits, economic incentives, debt service for the energy savings program, electric utility costs, storm water utility assessments, risk management costs for self-insurance premiums, claims and legal payments. Non-Departmental cost centers have traditionally been used to record General Fund expenditure items not exclusively within the responsibilities of a General Fund department. For FY2016 these allocations were transferred out to the participating department.
- H. The adopted budget increases by a net of \$2,482,608 for vehicle replacement and the Pay As You Go (PAYG) portion for capital items. Funding for vehicle is based on approved FY2016 vehicle replacement plan.
- I. The adopted budget increases by \$294,799 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- J. The adopted budget decreases by (\$148,133) for motor vehicle fuel based on cost projections prepared by Fleet Services.
- K. The adopted budget increases by \$119,690 for personnel costs for regular employees based on changes made during Salaries/Benefits Forecasting System (SBFS) clean-up.

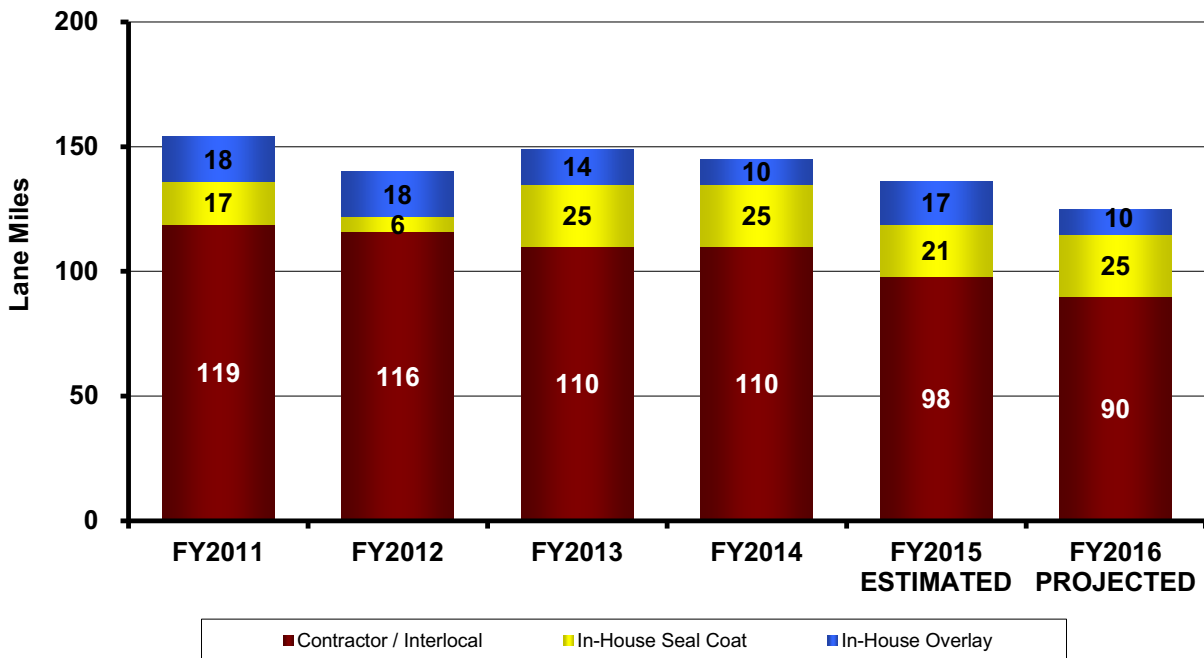
**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
TRANSPORTATION AND PUBLIC WORKS**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
STREETS				
Street Operations				
<i>Number of Potholes Repaired</i>	36,400	55,000	55,000	55,000
<i>Streets Resurfaced (Lane Miles)</i>	14.22	17.37	10	10
Pavement Management				
<i>Street Network Condition (0-10)</i>	7.1	7.1	7.1	7
TRANSPORTATION MANAGEMENT				
Transportation Planning & Programming				
<i>Maintain a 10 day development review turnaround</i>	N/A	N/A	N/A	100%
<i>48 hour response time for all development related questions</i>	N/A	N/A	N/A	100%
Transportation Operations				
<i>Review coordinated corridors/areas on a 3 year cycle</i>	N/A	N/A	60%	100%
<i>Achieve 90% of all streetlights working as expected</i>	N/A	N/A	66%	90%
Transportation Maintenance				
<i>Perform a Preventative Maintenance check of all traffic signals twice per year</i>	N/A	10%	70%	100%
<i>% of Assets Maintained based on budget levels - Pavement Markings</i>	N/A	N/A	16%	39%
<i>% of Assets Maintained based on budget levels - Traffic Signs</i>	N/A	N/A	13%	28%
<i>% of Assets Maintained based on budget levels -Streetlights</i>	N/A	N/A	18%	25%
<i>% of Assets Maintained based on budget levels -Traffic Signals</i>	N/A	N/A	50%	60%
Ground Transportation				
<i>Driver Applications processed within 3</i>	N/A	N/A	95%	100%
<i>Vehicle Safety Inspection (Taxi/Shuttle)</i>	N/A	N/A	95%	100%
INFRASTRUCTURE PLAN REVIEW (IPRC)				
<i>Timely infrastructure plan reviews</i>	95%	95%	95%	95%

Transportation & Public Works Asphalt Resurfacing Program Lane Miles Budgeted Funding for Resurfacing



Actual Lane Miles Resurfaced



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	TPW ORGANIZATIONAL MANAGEMENT	\$ 3,739,394	\$ 2,084,833	\$ 25,723,378	\$ 25,723,378	8.50	8.50	10.50	10.50
0201001	TPW IT MANAGEMENT	1,030,552	1,105,896	1,114,541	1,114,541	0.00	1.00	2.00	2.00
0201002	TPW GROUND TRANSP REGULATION	121,389	130,100	130,431	130,431	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 4,891,335</u>	<u>\$ 3,320,829</u>	<u>\$ 26,968,350</u>	<u>\$ 26,968,350</u>	<u>9.50</u>	<u>10.50</u>	<u>13.50</u>	<u>13.50</u>
	<u>INFRASTRUCTURE</u>								
0202001	TPW INFRASTRUC- TURE DIV SUPPORT	\$ 288,793	\$ 346,736	\$ 676,710	\$ 676,710	3.00	3.00	5.80	5.80
0202002	TPW STREETS	11,586,037	11,923,278	250,070	250,070	1.00	1.00	1.00	1.00
0202003	TPW BRIDGES	2,554,216	1,483,511	91,129	91,129	1.00	1.00	1.00	1.00
0202005	TPW ALLEYWAY PRO- GRAM	320,471	419,065	346,700	346,700	1.00	0.00	0.00	0.00
0202006	TPW CONTR CON- CRETE PAVEMT PROG	1,703,911	2,039,317	0	0	0.00	0.00	0.00	0.00
0202007	TPW CONTR BRICK PAVEMENT PROG	415,828	325,811	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 16,869,256</u>	<u>\$ 16,537,718</u>	<u>\$ 1,364,609</u>	<u>\$ 1,364,609</u>	<u>6.00</u>	<u>5.00</u>	<u>7.80</u>	<u>7.80</u>
	<u>TRAFFIC ENGINEERING</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0202501	TPW OPERATIONS AND SAFETY	\$ 654,947	\$ 885,782	\$ 1,488,024	\$ 1,488,024	8.00	11.00	15.00	15.00
0202502	TPW STREET MANAGEMENT	420,304	435,797	462,688	462,688	6.00	6.00	6.00	6.00
0202504	TPW RED LIGHT ENFORCEMENT ADMN	1,427	0	0	0	0.00	0.00	0.00	0.00
0202506	TPW TRAFFIC SAFTY SIGNS/MARKNG	23,147	0	388,279	388,279	0.00	0.00	7.00	7.00
	Sub-Total	<u>\$ 1,099,825</u>	<u>\$ 1,321,579</u>	<u>\$ 2,338,991</u>	<u>\$ 2,338,991</u>	<u>14.00</u>	<u>17.00</u>	<u>28.00</u>	<u>28.00</u>
	<u>TRANS PROGRAM AND CAPITAL PROJECTS</u>								
0203001	TPW TRANSP PLANNING SUPPORT	\$ 223,220	\$ 276,694	\$ 134,353	\$ 134,353	1.00	1.00	1.00	1.00
0203002	TPW TRANSPORTATION PLANNING	211,785	300,046	0	0	2.00	3.00	0.00	0.00
0203005	TPW PAVEMENT MANAGEMENT GROUP	300,366	351,096	14,005	14,005	4.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 735,371</u>	<u>\$ 927,836</u>	<u>\$ 148,358</u>	<u>\$ 148,358</u>	<u>7.00</u>	<u>7.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>TRAFFIC SERVICES</u>								
0204001	TPW TRAFFIC DIVISION SUPPORT	\$ 1,348,353	\$ 1,192,794	\$ 1,443,967	\$ 1,443,967	12.00	10.00	12.00	12.00
0204004	TPW STREET LIGHTS	3,304,142	3,630,137	3,619,135	3,619,135	31.00	31.00	31.00	31.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0204005	TPW SIGNAL OPERATIONS ENGINRNG	312,644	562,541	625,347	625,347	8.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 4,965,139</u>	<u>\$ 5,385,472</u>	<u>\$ 5,688,449</u>	<u>\$ 5,688,449</u>	<u>51.00</u>	<u>48.00</u>	<u>50.00</u>	<u>50.00</u>
	<u>ENVIRONMENTAL MAN- AGEMENT</u>								
0204100	TPW ADMINISTRATION	\$ 253	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 253</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FACILITIES MANAGE- MENT</u>								
0205001	TPW FACILITIES OPERATIONS	\$ 1,080,870	\$ 1,386,324	\$ 0	\$ 0	12.00	14.00	0.00	0.00
0205002	TPW FACILITIES MAINTENANCE	3,462,833	3,920,228	0	0	35.00	35.00	0.00	0.00
0205003	TPW FACILITIES SUPPORT	769,009	828,103	0	0	5.00	5.00	0.00	0.00
0205004	TPW ARCHITECTURAL SERVICES	524,753	500,098	0	0	9.00	9.00	0.00	0.00
0205005	TPW SUSTAINABILITY PROGRAM	389,925	320,604	0	0	1.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 6,227,390</u>	<u>\$ 6,955,357</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>62.00</u>	<u>64.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>ENVIRONMENTAL QUALITY</u>								
0206000	TPW AIR QUALITY	\$ 196,773	\$ 180,740	\$ 170,704	\$ 0	2.20	2.20	2.20	0.00
	Sub-Total	<u>\$ 196,773</u>	<u>\$ 180,740</u>	<u>\$ 170,704</u>	<u>\$ 0</u>	<u>2.20</u>	<u>2.20</u>	<u>2.20</u>	<u>0.00</u>
	<u>STREET SERVICES</u>								
0208001	TPW STREETS DIVISION SUPPORT	\$ 188,825	\$ 289,697	\$ 364,803	\$ 364,803	2.00	3.00	4.00	4.00
0208002	TPW SOUTHWEST ROUTINE MAINT	1,235,028	1,299,632	1,273,817	1,273,817	15.00	14.00	13.00	13.00
0208003	TPW NORTHEAST ROUTINE MAINT	1,249,273	1,499,190	1,416,444	1,416,444	16.00	15.00	15.00	15.00
0208004	TPW OVERLAY/REHABILITATION	2,558,831	2,752,879	3,501,620	3,501,620	16.00	16.00	23.00	23.00
0208005	TPW SOUTHEAST ROUTINE MAINT	1,248,058	1,413,221	1,475,331	1,475,331	15.00	15.00	16.00	16.00
0208006	TPW BRIDGE MAINTENANCE	677,402	779,537	734,875	734,875	8.00	8.00	8.00	8.00
0208007	TPW NORTHWEST ROUTINE MAINT	1,186,822	1,424,723	1,427,010	1,427,010	16.00	15.00	16.00	16.00
0208008	TPW EMERGENCY RESPONSE	41,972	35,914	35,914	35,914	0.00	0.00	0.00	0.00
0208009	TPW CENTRAL CITY ROUTINE MAINT	851,188	1,075,745	0	0	11.00	12.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 10100 GENERAL FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0208011	TPW SPECIAL PROJ-ECTS	6,700	6,500	6,500	6,500	0.00	0.00	0.00	0.00
0208012	TPW INCLEMENT WEATHER	102,622	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0208013	TPW IN-HSE CON-CRETE PVMNT REST	949,034	1,025,875	1,134,680	1,134,680	9.00	10.00	12.00	12.00
	Sub-Total	<u>\$ 10,295,755</u>	<u>\$ 11,627,913</u>	<u>\$ 11,395,994</u>	<u>\$ 11,395,994</u>	<u>108.00</u>	<u>108.00</u>	<u>107.00</u>	<u>107.00</u>
	<u>INFRASTRUCTURE PLAN REVIEW</u>								
0209810	INFRASTRUCTURE PLAN REVIEW CENTER	\$ 0	\$ 0	\$ 1,001,429	\$ 1,001,429	0.00	0.00	9.00	9.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,001,429</u>	<u>\$ 1,001,429</u>	<u>0.00</u>	<u>0.00</u>	<u>9.00</u>	<u>9.00</u>
	TOTAL	\$ 45,281,097	\$ 46,257,444	\$ 49,076,884	\$ 48,906,180	259.70	261.70	218.50	216.30

FORT WORTH



DEBT SERVICE

The City will utilize eight debt service funds to accumulate the resources to make principal and interest payments on 43 existing bond issues as of October 1, 2015. The total FY2016 debt service requirements for all funds outstanding debt is \$191,277,643.

General Obligation Debt

Of the total amount projected for the upcoming fiscal year (FY2016), \$83,619,202 (43.8%) is for general obligation bonds, certificates of obligation, loans, and tax notes. Current property tax collections cover most of the debt service, assisted by delinquent property tax collections, a transfer from the Crime Control and Prevention District and investment earnings. Projected revenues to cover debt service are as follows:

Current Year Tax Levy	\$84,548,905
Other Revenue, Including Existing Fund Balance	<u>\$5,200,000</u>
	\$89,748,905

State property tax law allows the City to levy a property tax to pay for its long-term (over 1 year) debt obligations. With a tax rate of \$0.8550 per \$100 in value for the next fiscal year, \$0.1791 (20.95%) of the total tax rate is devoted to pay long-term debt service obligations.

The maximum tax rate for all of the City's obligations is \$2.50 per \$100. Administratively, the Texas Attorney General will only allow up to \$1.50 per \$100 for all tax supported debt. This amount is calculated at the time the bonds are sold and based on 90% collection rate. Self-supporting debt does not count against the \$1.50.

Bond Programs

In 2014, voters approved the sale of \$292,075,000 in general obligation bonds for the following purposes:

Proposition	Purpose	Authorized
1	Street and Transportation Improvements	219,740,000
2	Parks, Recreation, and Community Center Improvements	31,440,000
3	Library System Improvements	12,650,000
4	Fire Safety Improvements	9,285,000
5	Municipal Court Improvements	1,530,000
6	Municipal Service Facility Improvements	15,080,000
7	Animal Care and Control Facility Improvements	<u>2,350,000</u>
Total		\$292,075,000

The first debt issuance related to this bond program was July 31, 2015. A reimbursement resolution was passed authorizing the City's intention of using existing fund balance to cover the initial costs of the bond program and reimbursing the fund balances with the proceeds of the debt sale.

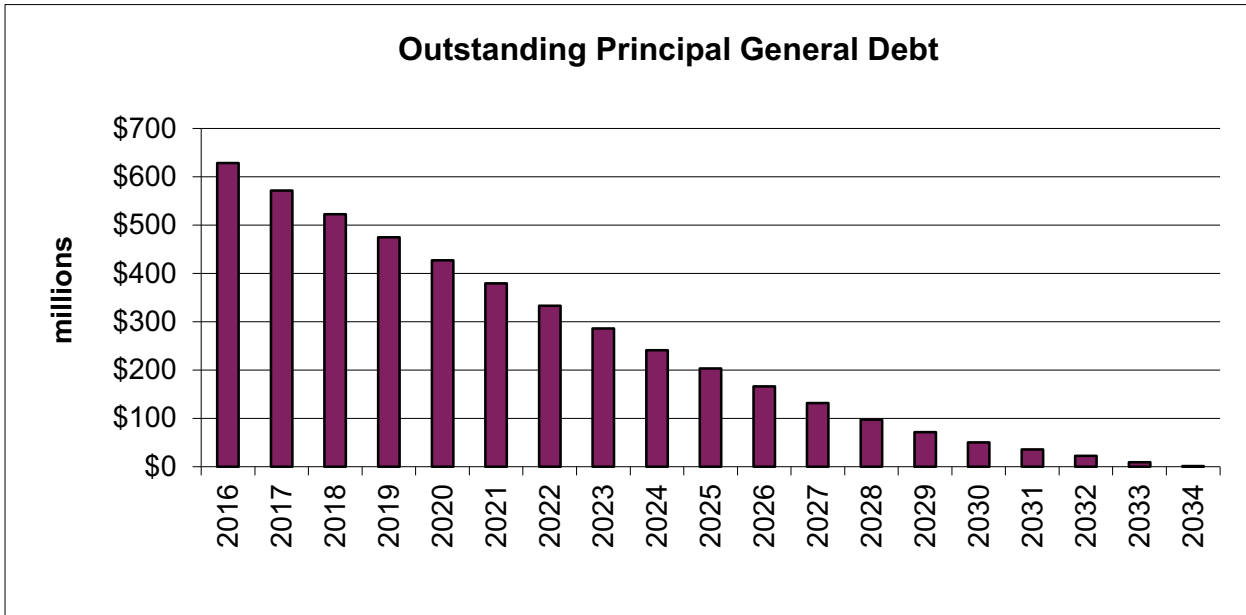
As demonstrated by the table on the following page, the City's existing general obligation debt matures on a rapid schedule.

GENERAL DEBT SERVICE

Principal and Interest Requirements by Fiscal Year

Fiscal Year	Principal	Interest	Total
2016	\$56,930,350	\$26,580,852	\$83,511,202
2017	\$49,158,300	\$24,338,137	\$73,496,437
2018	\$47,763,600	\$22,345,777	\$70,109,377
2019	\$47,686,550	\$20,292,081	\$67,978,631
2020	\$47,234,500	\$18,188,360	\$65,422,860
2021	\$46,857,450	\$16,075,054	\$62,932,504
2022	\$46,830,400	\$13,945,287	\$60,775,687
2023	\$45,295,700	\$11,860,282	\$57,155,982
2024	\$37,411,300	\$9,934,956	\$47,346,256
2025	\$37,529,250	\$8,164,447	\$45,693,697
2026	\$34,335,000	\$6,480,278	\$40,815,278
2027	\$34,315,000	\$4,874,044	\$39,189,044
2028	\$25,865,000	\$3,497,628	\$29,362,628
2029	\$20,835,000	\$2,504,075	\$23,339,075
2030	\$14,590,000	\$1,789,156	\$16,379,156
2031	\$13,465,000	\$1,203,119	\$14,668,119
2032	\$13,455,000	\$641,563	\$14,096,563
2033	\$5,100,000	\$252,266	\$5,352,266
2034	\$2,430,000	\$96,713	\$2,526,713
2035	\$1,515,000	\$25,566	\$1,540,566
Total	\$628,602,400	\$193,089,641	\$821,692,041

Principal maturing in five years	\$201,538,800	32.06%
Principal maturing in ten years	\$425,168,150	67.64%



Revenue Supported Debt - Water and Sewer

In addition to the outstanding general obligation debt, the City has a debt service obligation of \$90,462,362 for previously issued Water-related debt. Issues include Water and Sewer revenue bonds and loans from the Texas Water Development Board's State Revolving Loan Fund. The Water and Sewer Operating Fund collects fees for its services to support ongoing operation and its outstanding debt service obligations.

Projects – Water revenue debt is used to fund projects which update, upgrade, or improve the City's current water and sewer system. It also includes long range development planning of the systems.

WATER DEBT SERVICE FUNDS

Principal and Interest Requirements by Fiscal Year

WATER DEBT SERVICE

Outstanding Principal and Interest at 10/01/15

Fiscal Year	Principal	Interest	Total
2016	\$61,530,000	\$28,932,362	\$90,462,362
2017	\$63,725,000	\$26,743,299	\$90,468,299
2018	\$51,295,000	\$24,467,088	\$75,762,088
2019	\$52,870,000	\$22,426,648	\$75,296,648
2020	\$48,780,000	\$20,422,774	\$69,202,774
2021	\$50,345,000	\$18,433,625	\$68,778,625
2022	\$52,430,000	\$16,357,018	\$68,787,018
2023	\$49,815,000	\$14,316,857	\$64,131,857
2024	\$47,905,000	\$12,365,540	\$60,270,540
2025	\$46,125,000	\$10,469,160	\$56,594,160
2026	\$40,005,000	\$8,741,920	\$48,746,920
2027	\$41,675,000	\$7,083,944	\$48,758,944
2028	\$25,830,000	\$5,687,344	\$31,517,344
2029	\$26,910,000	\$4,626,621	\$31,536,621
2030	\$27,570,000	\$3,538,655	\$31,108,655
2031	\$20,610,000	\$2,524,382	\$23,134,382
2032	\$14,390,000	\$1,764,847	\$16,154,847
2033	\$15,005,000	\$1,145,280	\$16,150,280
2034	\$15,650,000	\$496,174	\$16,146,174
2035	\$5,605,000	\$82,028	\$5,687,028
Total	\$758,070,000	\$230,625,566	\$988,695,566
Principal maturing in five years	\$229,420,000	30.26%	
Principal maturing in ten years	\$478,695,000	63.15%	

Revenue Supported Debt - Stormwater

Stormwater has a debt service obligation to support Revenue Bond sales of \$150 million to date. The bonds provide capital funding for projects that address the design and construction of infrastructure to safely channel storm water run-off.

Projects – Stormwater debt is used to fund projects which update, upgrade, or improve the City's current Storm water system. It also includes long range development planning of the system as well.

STORMWATER DEBT SERVICE**Principal and Interest Requirements by Fiscal Year**

Fiscal Year	Principal	Interest	Total
2016	\$4,130,000	\$5,221,018	\$9,351,018
2017	\$4,300,000	\$5,071,655	\$9,371,655
2018	\$4,460,000	\$4,925,305	\$9,385,305
2019	\$4,640,000	\$4,745,324	\$9,385,324
2020	\$4,855,000	\$4,530,793	\$9,385,793
2021	\$5,090,000	\$4,295,268	\$9,385,268
2022	\$5,320,000	\$4,050,593	\$9,370,593
2023	\$5,545,000	\$3,824,093	\$9,369,093
2024	\$5,780,000	\$3,616,793	\$9,396,793
2025	\$6,030,000	\$3,396,505	\$9,426,505
2026	\$6,285,000	\$3,160,671	\$9,445,671
2027	\$6,555,000	\$2,893,749	\$9,448,749
2028	\$6,835,000	\$2,605,149	\$9,440,149
2029	\$7,130,000	\$2,312,774	\$9,442,774
2030	\$7,440,000	\$2,007,624	\$9,447,624
2031	\$7,770,000	\$1,687,452	\$9,457,452
2032	\$8,120,000	\$1,351,355	\$9,471,355
2033	\$8,490,000	\$998,211	\$9,488,211
2034	\$7,365,000	\$665,999	\$8,030,999
2035	\$7,685,000	\$356,978	\$8,041,978
2036	\$4,970,000	\$99,400	\$5,069,400
Total	\$128,795,000	\$61,816,709	\$190,611,709
Year with highest requirements	\$9,488,211	2033	
Average annual requirements	\$9,076,748		

Summary of Fiscal Year Requirements by Fund

Fiscal Year	Fund	Type	Principal	Interest	Total
2016	Convention Center - 40101				
		Cert of Obligation	\$1,360,000.00	\$1,125,358.00	\$2,485,358.00
		Revenue	\$3,770,000.00	\$953,286.00	\$4,723,286.00
		Taxable Cert of Obligation	\$415,000.00	\$422,651.00	\$837,651.00
			<hr/>		
			\$5,545,000.00	\$2,550,983.00	\$8,095,983.00
	General Fund - 40100				
		Bond	\$37,345,350.00	\$18,585,696.00	\$55,931,046.00
		Cert of Obligation	\$18,790,000.00	\$7,900,326.00	\$26,690,326.00
		Loan	\$795,000.00	\$94,830.00	\$889,830.00
		Tax Notes			
		Taxable Cert of Obligation			
			<hr/>		
			\$56,930,350.00	\$26,580,852.00	\$83,511,202.00
	Golf - 40102				
		Cert of Obligation	\$160,000.00	\$74,450.00	\$234,450.00
	Parking Fund - 54501				
		Cert of Obligation	\$1,640,000.00	\$2,418,614.00	\$4,058,614.00
	Solid Waste - 54001				
		Bond	\$479,650.00	\$98,391.00	\$578,041.00
	SW Utility - 52001				
		Revenue	\$4,130,000.00	\$5,221,018.00	\$9,351,018.00
	Water and Sewer Rev - 56001				
		Revenue	\$49,215,000.00	\$25,260,905.00	\$74,475,905.00
		SRLF	\$3,895,000.00	\$1,066,511.00	\$4,961,511.00
			<hr/>		
			\$53,110,000.00	\$26,327,416.00	\$79,437,416.00
	Water and Sewer SRLF - 56001				
		SRLF	\$8,420,000.00	\$2,681,726.00	\$11,101,726.00
			<hr/>		
	Sub-total Water		\$61,530,000.00	\$28,932,363.00	\$90,462,363.00
	Total All Debt		\$130,415,000.00	\$65,876,671.00	\$196,291,671.00

GENERAL DEBT SERVICE FUND

Projects – The City's General Debt service fund debt is used to provide funds for equipment purchases, upgrades, and repairs, construction of buildings, streets, and infrastructure to meet the needs of the City. These will include the debt paid by property tax authority and not a debt paid by a department revenue sources.

GENERAL DEBT SERVICE**Expenditures**

	FY2016
Principal - Long-term Debt	\$56,930,350
Interest - Long-term Debt	<u>\$26,580,852</u>
	\$83,511,202

Financing

Current Property Tax	\$84,548,905
Other Revenue	<u>\$5,200,000</u>
	\$89,748,905

Projected Changes in Fund Balance

	FY2015	FY2016
Estimated Fund Balance 10/01	\$16,489,170	\$26,616,881
Plus Revenues:		
Current Property Tax	\$79,043,314	\$84,548,905
Other Revenue	<u>\$13,727,282</u>	<u>\$5,200,000</u>
Sub-Total Revenues:	\$92,770,596	\$89,748,905
Less Expenditures:		
Principal - Long-term Debt	\$54,580,000	\$56,930,350
Interest - Long-term Debt	\$27,955,555	\$26,580,852
Other Expenses	<u>\$107,330</u>	<u>\$108,000</u>
Sub-Total Expenditures:	\$82,642,885	\$83,619,202
Estimated Fund Balance 9/30	<u>\$26,616,881</u>	<u>\$32,854,584</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/14	\$628,602,400	\$193,089,641	\$821,692,041
Less Annual Principal and Interest Payments	\$56,930,350	\$26,580,852	\$83,511,202
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/15	<u>\$571,672,050</u>	<u>\$166,508,789</u>	<u>\$738,180,839</u>

Principal and Interest by Series Due in FY 2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the General Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$56,930,350</u>	<u>\$26,580,852</u>	<u>\$83,511,202</u>
Series 2007 GP Bonds	\$2,500,000	\$168,000	\$2,668,000
Series 2007A GP Bonds	\$4,880,000	\$320,616	\$5,200,616
Series 2008 GP Bonds	\$2,235,000	\$259,260	\$2,494,260
Series 2009 GP Bonds	\$4,260,000	\$2,874,500	\$7,134,500
Series 2010 GP Bonds	\$1,030,000	\$538,175	\$1,568,175
Series 2011 GP Ref	\$5,075,000	\$1,794,425	\$6,869,425
Series 2012 GP Ref & Imp	\$4,260,000	\$5,814,200	\$10,074,200
Series 2013 GP Ref & Imp	\$570,000	\$396,525	\$966,525
Series 2014 GP Bonds	\$3,945,000	\$650,375	\$4,595,375
Series 2015 GP Bond	\$425,350	\$87,252	\$512,602
Series 2015A GP Ref & Imp	\$8,165,000	\$5,682,368	\$13,847,368
Series 2007 CO	\$2,015,000	\$151,125	\$2,166,125
Series 2008 CO	\$2,845,000	\$330,020	\$3,175,020
Series 2009 CO	\$3,630,000	\$1,169,525	\$4,799,525
Series 2010A CO	\$2,420,000	\$1,019,550	\$3,439,550
Series 2012 CO	\$4,475,000	\$2,823,950	\$7,298,950
Series 2013A CO	\$2,485,000	\$1,784,725	\$4,269,725
Series 2013C CO	\$920,000	\$621,431	\$1,541,431
Series 1998 TC	\$795,000	\$94,830	\$889,830

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Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the General Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$628,602,400</u>	<u>\$193,089,641</u>	<u>\$821,692,041</u>
Series 2007 GP Bonds	\$5,000,000	\$224,000	\$5,224,000
Series 2007A GP Bonds	\$9,760,000	\$427,488	\$10,187,488
Series 2008 GP Bonds	\$6,705,000	\$466,668	\$7,171,668
Series 2009 GP Bonds	\$59,620,000	\$20,862,000	\$80,482,000
Series 2010 GP Bonds	\$15,450,000	\$4,426,425	\$19,876,425
Series 2011 GP Ref	\$39,445,000	\$7,378,350	\$46,823,350
Series 2012 GP Ref & Imp	\$122,720,000	\$49,415,650	\$172,135,650
Series 2013 GP Ref & Imp	\$10,200,000	\$3,803,125	\$14,003,125
Series 2014 GP Bonds	\$31,535,000	\$2,774,255	\$34,309,255
Series 2015 GP Bond	\$3,957,400	\$448,060	\$4,405,460
Series 2015A GP Ref & Imp	\$122,220,000	\$42,191,593	\$164,411,593
Series 2007 CO	\$4,030,000	\$201,500	\$4,231,500
Series 2008 CO	\$8,535,000	\$594,036	\$9,129,036
Series 2009 CO	\$30,680,000	\$8,143,338	\$38,823,338
Series 2010A CO	\$26,400,000	\$5,778,825	\$32,178,825
Series 2012 CO	\$72,365,000	\$22,256,075	\$94,621,075
Series 2013A CO	\$40,910,000	\$16,994,800	\$57,904,800
Series 2013C CO	\$17,435,000	\$6,559,903	\$23,994,903
Series 1998 TC	\$1,635,000	\$143,550	\$1,778,550

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the General Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$571,672,050</u>	<u>\$166,508,789</u>	<u>\$738,180,839</u>
Series 2007 GP Bonds	\$2,500,000	\$56,000	\$2,556,000
Series 2007A GP Bonds	\$4,880,000	\$106,872	\$4,986,872
Series 2008 GP Bonds	\$4,470,000	\$207,408	\$4,677,408
Series 2009 GP Bonds	\$55,360,000	\$17,987,500	\$73,347,500
Series 2010 GP Bonds	\$14,420,000	\$3,888,250	\$18,308,250
Series 2011 GP Ref	\$34,370,000	\$5,583,925	\$39,953,925
Series 2012 GP Ref & Imp	\$118,460,000	\$43,601,450	\$162,061,450
Series 2013 GP Ref & Imp	\$9,630,000	\$3,406,600	\$13,036,600
Series 2014 GP Bonds	\$27,590,000	\$2,123,880	\$29,713,880
Series 2015 GP Bond	\$3,532,050	\$360,808	\$3,892,858
Series 2015A GP Ref & Imp	\$114,055,000	\$36,509,225	\$150,564,225
Series 2007 CO	\$2,015,000	\$50,375	\$2,065,375
Series 2008 CO	\$5,690,000	\$264,016	\$5,954,016
Series 2009 CO	\$27,050,000	\$6,973,813	\$34,023,813
Series 2010A CO	\$23,980,000	\$4,759,275	\$28,739,275
Series 2012 CO	\$67,890,000	\$19,432,125	\$87,322,125
Series 2013A CO	\$38,425,000	\$15,210,075	\$53,635,075
Series 2013C CO	\$16,515,000	\$5,938,472	\$22,453,472
Series 1998 TC	\$840,000	\$48,720	\$888,720

CONVENTION CENTER DEBT SERVICE FUND

Projects – Convention Center debt is used to finance upgrades, updates, and construction to City owned facilities that will serve as culture and tourism draws. Examples include the Convention Center or Will Rogers Memorial Coliseum.

CONVENTION CENTER DEBT SERVICE FUND

Expenditures	FY2016
Principal - Long-term Debt	\$5,545,000
Interest - Long-term Debt	\$2,501,294
	<u>\$8,046,294</u>

Financing	
Transfer from Operating Fund	\$8,046,294
Other Revenue	\$140,000
	<u>\$8,186,294</u>

Projected Changes in Fund Balance	FY2015	FY2016
Estimated Fund Balance 10/01	\$4,942,574	\$5,080,627
Plus Revenues:		
Transfer from Operating Fund	\$8,032,724	\$8,046,294
Other Revenue	\$139,763	\$140,000
	<u>\$8,172,487</u>	<u>\$8,186,294</u>
Less Expenditures:		
Principal - Long-term Debt	\$5,330,000	\$5,545,000
Interest - Long-term Debt	\$2,702,724	\$2,501,294
Contribution to Fund Balance	\$0	\$138,300
Other Expenses	\$1,710	\$1,700
	<u>\$8,034,434</u>	<u>\$8,186,294</u>
Estimated Fund Balance 9/30	<u>\$5,080,627</u>	<u>\$5,218,927</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$65,830,000	\$19,810,787	\$85,640,787
Less Annual Principal and Interest Payments	\$5,545,000	\$2,501,294	\$8,046,294
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$60,285,000</u>	<u>\$17,309,493</u>	<u>\$77,594,493</u>

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Principal and Interest by Series Due in FY2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Convention Center Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$5,545,000</u>	<u>\$2,501,294</u>	<u>\$8,046,294</u>
Series 2010 WRMC CO	\$1,360,000	\$1,125,358	\$2,485,358
Series 2013 GP Ref & Imp	\$2,815,000	\$712,475	\$3,527,475
Series 2013B Taxable CO	\$415,000	\$422,651	\$837,651
Series 2015A GP Ref & Imp	\$955,000	\$240,811	\$1,195,811

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Convention Center Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$65,830,000</u>	<u>\$19,810,788</u>	<u>\$85,640,788</u>
Series 2010 WRMC CO	\$29,740,000	\$10,585,476	\$40,325,476
Series 2013 GP Ref & Imp	\$20,295,000	\$2,717,600	\$23,012,600
Series 2013B Taxable CO	\$10,290,000	\$4,817,675	\$15,107,675
Series 2015A GP Ref & Imp	\$5,505,000	\$1,690,036	\$7,195,036

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Convention Center Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$60,285,000</u>	<u>\$17,309,493</u>	<u>\$77,594,493</u>
Series 2010 WRMC CO	\$28,380,000	\$9,460,119	\$37,840,119
Series 2013 GP Ref & Imp	\$17,480,000	\$2,005,125	\$19,485,125
Series 2013B Taxable CO	\$9,875,000	\$4,395,025	\$14,270,025
Series 2015A GP Ref & Imp	\$4,550,000	\$1,449,225	\$5,999,225

SOLID WASTE DEBT SERVICE FUND

Projects – Solid Waste debt is being used to pay for street repairs, repairs, and upgrades to the City’s Eastside landfill.

SOLID WASTE DEBT SERVICE FUND

Expenditures	FY2016
Principal - Long-term Debt	\$479,650
Interest - Long-term Debt	\$98,391
	<u>\$578,041</u>

Financing	
Transfer from Operating Fund	\$578,041
Other Revenue	\$1,900
	<u>\$579,941</u>

Projected Changes in Fund Balance	FY2015	FY2016
Estimated Fund Balance 10/01	\$415,343	\$416,529
Plus Revenues:		
Transfer from Operating Fund	\$623,638	\$579,941
Other Revenue	\$1,891	\$1,900
Sub-Total Revenues:	<u>\$625,529</u>	<u>\$581,841</u>
Less Expenditures:		
Principal - Long-term Debt	\$435,000	\$479,650
Interest - Long-term Debt	\$188,638	\$98,391
Other Expenses	\$705	\$700
Sub-Total Expenditures:	<u>\$624,343</u>	<u>\$578,041</u>
Estimated Fund Balance 9/30	<u>\$416,529</u>	<u>\$420,330</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$4,462,600	\$505,259	\$4,967,859
Less Annual Principal and Interest Payments	\$479,650	\$98,391	\$578,041
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$3,982,950</u>	<u>\$406,869</u>	<u>\$4,389,819</u>

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Principal and Interest by Series Due in FY2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Solid Waste Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$479,650</u>	<u>\$98,391</u>	<u>\$578,041</u>
Series 2015 GP Bonds	\$479,650	\$98,391	\$578,041

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Solid Waste Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$4,462,600</u>	<u>\$505,259</u>	<u>\$4,967,859</u>
Series 2015 GP Bonds	\$4,462,600	\$505,259	\$4,967,859

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Solid Waste Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$3,982,950</u>	<u>\$406,869</u>	<u>\$4,389,819</u>
Series 2015 GP Bonds	\$3,982,950	\$406,869	\$4,389,819

PARKING FACILITIES DEBT SERVICE FUND

Projects - Parking debt is used to finance upgrades, repairs, and construction of City parking facilities.

PARKING FACILITIES DEBT SERVICE FUND

Expenditures	FY2016
Principal - Long-term Debt	\$1,640,000
Interest - Long-term Debt	\$2,418,614
	<u>\$4,058,614</u>

Financing	
Transfer from Operating Fund	\$4,058,614
Other Revenue	\$24,000
	<u>\$4,082,614</u>

Projected Changes in Fund Balance	FY2015	FY2016
Estimated Fund Balance 10/01	\$341,634	\$362,404
Plus Revenues:		
	Transfer from Operating Fund	
	\$4,055,361	\$4,058,614
	Other Revenue	\$24,000
	<u>\$23,425</u>	<u>\$24,000</u>
	Sub-Total Revenues:	\$4,082,614
Less Expenditures:		
	Principal - Long-term Debt	\$1,640,000
	Interest - Long-term Debt	\$2,418,614
	Other Expenses	\$2,600
	<u>\$2,655</u>	<u>\$2,600</u>
	Sub-Total Expenditures:	\$4,061,214
Estimated Fund Balance 9/30	<u>\$362,404</u>	<u>\$383,804</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$43,965,000	\$25,989,380	\$69,954,380
Less Annual Principal and Interest Payments	\$1,640,000	\$2,418,614	\$4,058,614
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$42,325,000</u>	<u>\$23,570,766</u>	<u>\$65,895,766</u>

Principal and Interest by Series Due in FY2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Parking Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$1,640,000</u>	<u>\$2,418,614</u>	<u>\$4,058,614</u>
Series 2007 Parking CO	\$615,000	\$920,175	\$1,535,175
Series 2009 WRMC Park Rev CO	\$825,000	\$1,462,689	\$2,287,689
Series 2010A CO	\$200,000	\$35,750	\$235,750

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Parking Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$43,965,000</u>	<u>\$25,989,380</u>	<u>\$69,954,380</u>
Series 2007 Parking CO	\$17,880,000	\$9,752,888	\$27,632,888
Series 2009 WRMC Park Rev CO	\$25,015,000	\$16,130,568	\$41,145,568
Series 2010A CO	\$1,070,000	\$105,925	\$1,175,925

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Parking Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$42,325,000</u>	<u>\$23,570,766</u>	<u>\$65,895,766</u>
Series 2007 Parking CO	\$17,265,000	\$8,832,713	\$26,097,713
Series 2009 WRMC Park Rev CO	\$24,190,000	\$14,667,879	\$38,857,879
Series 2010A CO	\$870,000	\$70,175	\$940,175

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GOLF DEBT SERVICE FUND

Expenditures

FY2016

Principal - Long-term Debt	\$160,000
Interest - Long-term Debt	\$74,450
	<u>\$234,450</u>

Financing

Transfer from Operating Fund	\$234,450
Other Revenue	\$95,000
	<u>\$329,450</u>

Projected Changes in Fund Balance

FY2015 FY2016

Estimated Fund Balance 10/01	\$598,225	\$455,629
Plus Revenues:		
Transfer from Operating Fund	\$0	\$234,450
Other Revenue	\$92,259	\$95,000
	<u>\$92,259</u>	<u>\$329,450</u>
Sub-Total Revenues:	\$92,259	\$329,450
Less Expenditures:		
Principal - Long-term Debt	\$155,000	\$160,000
Interest - Long-term Debt	\$79,175	\$74,450
Contribution to Fund Balance	\$0	\$94,300
Other Expenses	\$680	\$700
	<u>\$234,855</u>	<u>\$329,450</u>
Sub-Total Expenditures:	\$234,855	\$329,450
Estimated Fund Balance 9/30	<u>\$455,629</u>	<u>\$549,929</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$1,905,000	\$427,075	\$2,332,075
Less Annual Principal and Interest Payments	\$160,000	\$74,450	\$234,450
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$1,745,000</u>	<u>\$352,625</u>	<u>\$2,097,625</u>

Principal and Interest by Series Due in FY2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Golf Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$160,000</u>	<u>\$74,450</u>	<u>\$234,450</u>
Series 2010A CO	\$160,000	\$74,450	\$234,450

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Golf Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$1,905,000</u>	<u>\$427,075</u>	<u>\$2,332,075</u>
Series 2010A CO	\$1,905,000	\$427,075	\$2,332,075

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Golf Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$1,745,000</u>	<u>\$352,625</u>	<u>\$2,097,625</u>
Series 2010A CO	\$1,745,000	\$352,625	\$2,097,625

STATE REVOLVING LOAN DEBT SERVICE FUND

Projects – State revolving loan debt is used to fund projects which update, upgrade, or improve the City’s current water and sewer system. It also includes long range development planning of the systems. This debt works in conjunction with the City’s water and sewer debt. They are subordinate liens to the primary water and sewer system debt.

STATE REVOLVING LOAN DEBT SERVICE FUND

Expenditures	FY2016
Principal - Long-term Debt	\$8,420,000
Interest - Long-term Debt	\$2,604,946
	<u>\$11,024,946</u>

Financing	
Transfer from Operating Fund	\$11,024,946
Other Revenue	\$190,000
	<u>\$11,214,946</u>

Projected Changes in Fund Balance	FY2015	FY2016
Estimated Fund Balance 10/01	\$5,962,377	\$6,141,286
Plus Revenues:		
	Transfer from Operating Fund	
	\$11,102,001	\$11,024,946
	Other Revenue	\$190,000
	<u>\$11,293,622</u>	<u>\$11,214,946</u>
Less Expenditures:		
	Principal - Long-term Debt	\$8,420,000
	Interest - Long-term Debt	\$2,604,946
	Other Expenses	\$5,000
	<u>\$11,114,714</u>	<u>\$11,029,946</u>
Estimated Fund Balance 9/30	<u>\$6,141,286</u>	<u>\$6,331,286</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$100,140,000	\$16,000,087	\$116,140,087
Less Annual Principal and Interest Payments	\$8,420,000	\$2,604,946	\$11,024,946
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$91,720,000</u>	<u>\$13,395,141</u>	<u>\$105,115,141</u>

Principal and Interest by Series Due in FY 2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Water and Sewer System Subordinate Lien Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

	Principal	Interest	Total
FY2016	<u>\$8,420,000</u>	<u>\$2,604,947</u>	<u>\$11,024,946</u>
Series 2005 SRLF	\$390,000	\$10,825	\$400,825
Series 2005A CW SRLF	\$590,000	\$142,233	\$732,233
Series 2005B Install DWSRF	\$3,330,000	\$996,950	\$4,326,950
Series 2007A WSS SRLF	\$1,665,000	\$520,491	\$2,185,491
Series 2007B WSS SRLF	\$2,445,000	\$934,448	\$3,379,448

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Water and Sewer System Subordinate Lien Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

	Principal	Interest	Total
Outstanding by Series	<u>\$100,140,000</u>	<u>\$16,000,087</u>	<u>\$116,140,087</u>
Series 2005 SRLF	\$775,000	\$14,483	\$789,483
Series 2005A CW SRLF	\$4,685,000	\$576,175	\$5,261,175
Series 2005B Install DWSRF	\$37,665,000	\$5,598,005	\$43,263,005
Series 2007A WSS SRLF	\$22,745,000	\$3,505,344	\$26,250,344
Series 2007B WSS SRLF	\$34,270,000	\$6,306,080	\$40,576,080

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Water and Sewer System Subordinate Lien Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

	Principal	Interest	Total
Outstanding by Series	<u>\$91,720,000</u>	<u>\$13,395,141</u>	<u>\$105,115,141</u>
Series 2005 SRLF	\$385,000	\$3,658	\$388,658
Series 2005A CW SRLF	\$4,095,000	\$433,943	\$4,528,943
Series 2005B Install DWSRF	\$34,335,000	\$4,601,055	\$38,936,055
Series 2007A WSS SRLF	\$21,080,000	\$2,984,853	\$24,064,853
Series 2007B WSS SRLF	\$31,825,000	\$5,371,633	\$37,196,633

WATER REVENUE DEBT SERVICE FUND

Projects – Water revenue debt is used to fund projects which update, upgrade, or improve the City’s current water and sewer system. It also includes long range development planning of the systems.

WATER REVENUE DEBT SERVICE FUND

Expenditures	FY2016
Principal - Long-term Debt	\$53,110,000
Interest - Long-term Debt	<u>\$26,327,416</u>
	\$79,437,416

Financing	
Transfer from Operating Fund	\$79,437,416
Other Revenue	<u>\$600,000</u>
	\$80,037,416

Projected Changes in Fund Balance	FY2015	FY2016
Estimated Fund Balance 10/01	\$19,140,087	\$15,054,469
Plus Revenues:		
Transfer from Operating Fund	\$79,434,876	\$79,437,416
Other Revenue	<u>\$612,166</u>	<u>\$600,000</u>
Sub-Total Revenues:	\$80,047,042	\$80,037,416
Less Expenditures:		
Principal - Long-term Debt	\$56,825,000	\$53,110,000
Interest - Long-term Debt	\$27,274,347	\$26,327,416
Other Expenses	<u>\$33,313</u>	<u>\$3,300</u>
Sub-Total Expenditures:	\$84,132,660	\$79,440,716
Estimated Fund Balance 9/30	<u>\$15,054,469</u>	<u>\$15,651,169</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$637,130,000	\$190,808,110	\$827,938,110
Less Annual Principal and Interest Payments	\$53,110,000	\$26,327,416	\$79,437,416
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$584,020,000</u>	<u>\$164,480,694</u>	<u>\$748,500,694</u>

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Principal and Interest by Series Due in FY 2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Water and Sewer System Debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$53,110,000</u>	<u>\$26,327,416</u>	<u>\$79,437,416</u>
Series 2007 WSSR Rev Bonds	\$3,895,000	\$331,875	\$4,226,875
Series 2008 WSSR Ref Bonds	\$2,660,000	\$1,038,676	\$3,698,676
Series 2010 WSSR Ref Bonds	\$10,875,000	\$2,002,850	\$12,877,850
Series 2010C WSSR Rev Bonds	\$1,855,000	\$1,622,963	\$3,477,963
Series 2011 W&SS Ref & Imp	\$7,415,000	\$6,056,375	\$13,471,375
Series 2012 W&SS Ref Bonds	\$2,365,000	\$1,179,125	\$3,544,125
Series 2014 WSSR Ref & Imp	\$18,315,000	\$6,758,675	\$25,073,675
Series 2015 WSSR Ref & Imp	\$1,835,000	\$466,401	\$2,301,401
Series 2015A WSSR Ref & Imp	\$0	\$5,803,966	\$5,803,966
Series 2009 WSSR DWSRF	\$810,000	\$0	\$810,000
Series 2010A WSSR DWSRF	\$1,820,000	\$608,865	\$2,428,865
Series 2010B WSSR CWSRF	\$1,265,000	\$457,646	\$1,722,646

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Water and Sewer System Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$657,930,000</u>	<u>\$214,625,479</u>	<u>\$872,555,479</u>
Series 2007 WSSR Rev Bonds	\$8,585,000	\$449,125	\$9,034,125
Series 2008 WSSR Ref Bonds	\$28,100,000	\$5,187,754	\$33,287,754
Series 2010 WSSR Ref Bonds	\$47,935,000	\$4,820,913	\$52,755,913
Series 2010C WSSR Rev Bonds	\$37,145,000	\$13,186,206	\$50,331,206
Series 2011 W&SS Ref & Imp	\$124,835,000	\$45,257,875	\$170,092,875
Series 2012 W&SS Ref Bonds	\$28,725,000	\$6,686,650	\$35,411,650
Series 2014 WSSR Ref & Imp	\$152,615,000	\$70,792,600	\$223,407,600
Series 2015 WSSR Ref & Imp	\$39,000,000	\$6,420,983	\$45,420,983
Series 2015A WSSR Ref & Imp	\$126,615,000	\$52,100,494	\$178,715,494
Series 2009 WSSR DWSRF	\$12,095,000	\$0	\$12,095,000
Series 2010A WSSR DWSRF	\$30,610,000	\$5,517,765	\$36,127,765
Series 2010B WSSR CWSRF	\$21,670,000	\$4,205,114	\$25,875,114

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Water and Sewer System Debt Service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$604,820,000</u>	<u>\$188,298,064</u>	<u>\$793,118,064</u>
Series 2007 WSSR Rev Bonds	\$4,690,000	\$117,250	\$4,807,250
Series 2008 WSSR Ref Bonds	\$25,440,000	\$4,149,078	\$29,589,078
Series 2010 WSSR Ref Bonds	\$37,060,000	\$2,818,063	\$39,878,063
Series 2010C WSSR Rev Bonds	\$35,290,000	\$11,563,244	\$46,853,244
Series 2011 W&SS Ref & Imp	\$117,420,000	\$39,201,500	\$156,621,500
Series 2012 W&SS Ref Bonds	\$26,360,000	\$5,507,525	\$31,867,525
Series 2014 WSSR Ref & Imp	\$134,300,000	\$64,033,925	\$198,333,925
Series 2015 WSSR Ref & Imp	\$37,165,000	\$5,954,583	\$43,119,583
Series 2015A WSSR Ref & Imp	\$126,615,000	\$46,296,528	\$172,911,528
Series 2009 WSSR DWSRF	\$11,285,000	\$0	\$11,285,000
Series 2010A WSSR DWSRF	\$28,790,000	\$4,908,901	\$33,698,901
Series 2010B WSSR CWSRF	\$20,405,000	\$3,747,468	\$24,152,468

STORMWATER UTILITY DEBT SERVICE FUND

Projects – Stormwater debt is used to fund projects which update, upgrade, or improve the City's current Storm water system. It also includes long range development planning of the system as well.

Expenditures	FY2016
Principal - Long-term Debt	\$4,130,000
Interest - Long-term Debt	\$5,221,018
	<u>\$9,351,018</u>

Financing	
Transfer from Operating Fund	\$9,351,018
Other Revenue	\$20,000
	<u>\$9,371,018</u>

Projected Changes in Fund Balance	FY2015	FY2016
Estimated Fund Balance 10/01	\$1,053,110	\$1,069,683
Plus Revenues:		
	Transfer from Operating Fund	
	\$9,340,493	\$9,351,018
	Other Revenue	\$20,000
	<u>\$9,361,836</u>	<u>\$9,371,018</u>
Less Expenditures:		
	Principal - Long-term Debt	\$4,130,000
	Interest - Long-term Debt	\$5,380,493
	Other Expenses	\$4,800
	<u>\$9,345,263</u>	<u>\$9,355,818</u>
Estimated Fund Balance 9/30	<u>\$1,069,683</u>	<u>\$1,089,683</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01/15	\$128,795,000	\$61,816,709	\$190,611,709
Less Annual Principal and Interest Payments	\$4,130,000	\$5,221,018	\$9,351,018
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30/16	<u>\$124,665,000</u>	<u>\$56,595,691</u>	<u>\$181,260,691</u>

Principal and Interest by Series Due in FY 2016

This chart shows each bond issuance that has a payment due in 2016. The payment will be made with funds from the Storm Water Utility System debt service fund. Shown is the amount by Series with principal and interest broken out separately.

FY2016	Principal	Interest	Total
	<u>\$4,130,000</u>	<u>\$5,221,018</u>	<u>\$9,351,018</u>
Series 2007 Drain Utility Rev	\$705,000	\$974,163	\$1,679,163
Series 2009 Drain Utility Rev	\$1,215,000	\$1,574,086	\$2,789,086
Series 2011 Drain Utility Rev	\$2,210,000	\$2,672,769	\$4,882,769

Total Outstanding Principal and Interest by Series as of 10/1/2015

This chart shows the total amount of debt outstanding by Series at the beginning of the fiscal year. This total amount is due to be paid from the Storm Water Utility System debt service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$128,795,000</u>	<u>\$61,816,704</u>	<u>\$190,611,704</u>
Series 2007 Drain Utility Rev	\$19,945,000	\$10,285,563	\$30,230,563
Series 2009 Drain Utility Rev	\$39,055,000	\$18,585,645	\$57,640,645
Series 2011 Drain Utility Rev	\$69,795,000	\$32,945,497	\$102,740,497

Total Outstanding Principal and Interest by Series as of 9/30/2016

This chart shows the total amount of debt outstanding by Series at the end of the fiscal year. This total amount is due to be paid from the Storm Water Utility System debt service fund. Shown is the amount by Series with principal and interest broken out separately.

Outstanding by Series	Principal	Interest	Total
	<u>\$124,665,000</u>	<u>\$56,595,686</u>	<u>\$181,260,686</u>
Series 2007 Drain Utility Rev	\$19,240,000	\$9,311,400	\$28,551,400
Series 2009 Drain Utility Rev	\$37,840,000	\$17,011,558	\$54,851,558
Series 2011 Drain Utility Rev	\$67,585,000	\$30,272,728	\$97,857,728

FUND STATEMENT

FUND:

CRIME CONTROL AND PREVENTION DISTRICT

In the late 1980s, Fort Worth experienced double-digit increases in crime and had one of the highest crime rates in the United States. In 1995, the citizens of Fort Worth voted to establish a Crime Control and Prevention District (CCPD), supported by a ½ cent sales tax for a five-year period, with the mission to enhance the Fort Worth Police Department's ability to provide quality service and to work in partnership with the community to reduce crime and to create a safe environment for all. The District has since been renewed by voters in 2000, 2005, 2009, and 2014 for subsequent five-year periods.

Revenue from the ½ cent sales tax provides the necessary resources to effectively implement crime reduction strategies pertaining to the following funding categories: enhanced enforcement; neighborhood crime prevention; partners with a shared mission; recruitment and training; and, equipment, technology, and infrastructure. These strategies include deploying officers to respond to emerging crime trends, supporting citizen participation and crime prevention programs, replacing vehicles and equipment critical to crime control, increasing security at schools, and providing an adequate number of officers throughout Fort Worth's neighborhoods.

The Fund is administered by the Fort Worth Police Department and is managed by a nine-member Board of Directors that establishes the annual budget and policies, oversees expenditures, and evaluates programs funded by the district. Each year, the Board adopts a budget which is then submitted to the City Council. The Council approves or rejects the budget as submitted by the CCPD Board.

The CCPD maintains a comprehensive set of Financial Management Policy Statements that are administered by City staff on behalf of the Crime Control and Prevention District. The aim of these policies is to ensure that financial resources are available to meet the present and future needs through effective program planning for CCPD revenue.

CCPD Goals:

- 1) Manage the budget based on funding priorities.
- 2) Continue to provide opportunities for citizens to learn about CCPD.
- 3) Support efforts to reduce violent crime and gang-related activities through enhanced enforcement activities and crime prevention programs.
- 4) Support efforts to increase safety of residents and decrease crime throughout Fort Worth neighborhoods.
- 5) Support efforts to increase safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 6) Support efforts to enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high quality officers; technology and equipment; and capital improvements.

**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$64,802,679
Sales Tax Revenue	\$64,802,679
Intergovernmental Revenue	\$4,770,810
Fort Worth ISD	\$4,770,810
Use of Money and Property	\$81,346
Interest Earnings	\$81,346
Other Revenue	\$7,218
Miscellaneous Revenues	\$4,415
Auto Scrap Metal Sales	\$2,609
Criminal Restitution	\$194

SUBTOTAL REVENUE **\$69,662,053**

Operating Transfers	
Revenue from the Sale of Capital Asset	\$101,988

SUBTOTAL OPERATING TRANSFERS **\$101,988**

USE OF FUND BALANCE \$16,238,472

TOTAL REVENUE **\$86,002,513**

EXPENDITURES:

Crime Control and Prevention District Fund Appropriations	\$51,583,163
Debt	\$123,657
Principal Payment	\$123,657
Transfers and Others	\$34,295,693
Transfer - Operating	\$8,375,503
Transfer to General Fund - Civil Service	\$5,329,547
Pay Plan	
Transfer to Debt Service - Radio Tower	\$3,045,956
Project	
Transfer - Capital Fund	\$25,920,190

SUBTOTAL EXPENDITURES **\$86,002,513**

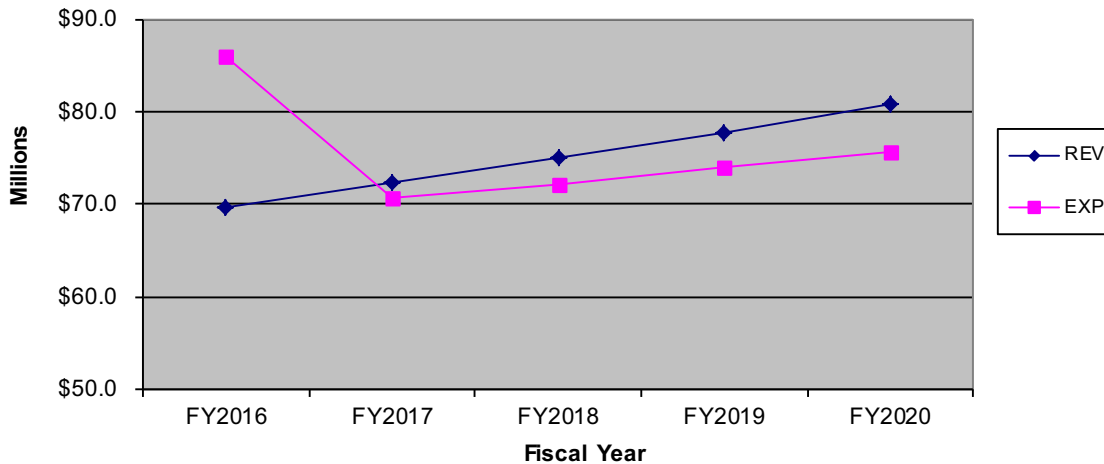
CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$86,002,513**

**CRIME CONTROL AND PREVENTION DISTRICT FUND
FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

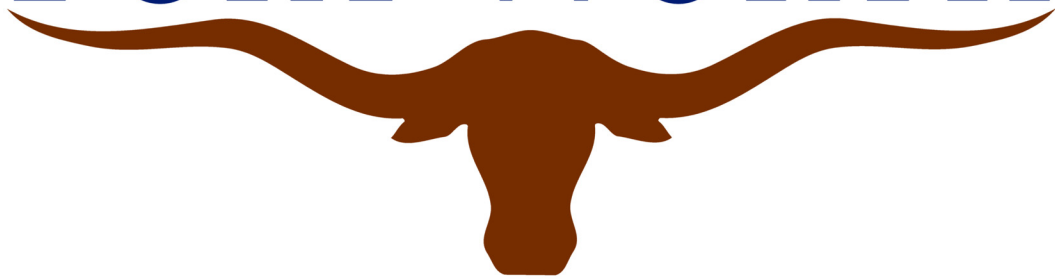
	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Fund Balance	\$26,165,559	\$9,927,087	\$11,655,324	\$14,434,977	\$18,292,470
Revenues					
Interest earned on investments	\$81,346	\$81,346	\$81,346	\$81,346	\$81,346
Sales Tax	\$64,802,679	\$67,394,786	\$70,090,578	\$72,894,201	\$75,809,969
Reimbursement from other agencies	\$4,770,810	\$4,770,810	\$4,770,810	\$4,770,810	\$4,770,810
Other Revenue	\$109,206	\$109,206	\$109,206	\$109,206	\$109,206
Total Revenue	\$69,764,041	\$72,356,148	\$75,051,940	\$77,855,563	\$80,771,331
Total Resources	\$95,929,600	\$82,283,235	\$86,707,264	\$92,290,540	\$99,063,801
Expenditures					
Personnel Services	\$23,773,529	\$24,261,013	\$24,860,618	\$25,478,212	\$26,114,333
Employee Benefits	\$8,520,082	\$8,733,084	\$8,995,077	\$9,264,929	\$9,542,877
Professional & Technical Services	\$13,355,034	\$13,675,555	\$13,962,741	\$14,283,885	\$14,569,562
Utilities, Repairs and Rentals	\$818,143	\$838,597	\$863,754	\$889,667	\$916,357
Other Purchased Services	\$637,054	\$652,343	\$666,043	\$681,361	\$694,989
Supplies	\$4,479,321	\$4,591,304	\$4,729,043	\$4,870,914	\$5,017,042
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$123,657	\$123,657	\$123,657	\$123,657	\$123,657
Transfers and Others	\$34,295,693	\$17,752,358	\$18,071,353	\$18,405,445	\$18,755,237
Total Expenditures	\$86,002,513	\$70,627,911	\$72,272,286	\$73,998,070	\$75,734,053
Projected Variance	(\$16,238,472)	\$1,728,238	\$2,779,653	\$3,857,493	\$5,037,277
Projected Fund Balance	\$9,927,087	\$11,655,324	\$14,434,977	\$18,292,470	\$23,329,748
Reserve Requirement ⁽¹⁾	\$9,927,087	\$9,958,346	\$9,983,856	\$10,028,280	\$10,052,797
Excess/(Deficit) ⁽²⁾	\$0	\$1,696,978	\$4,451,122	\$8,264,191	\$13,276,951

**CRIME CONTROL PREVENTION DISTRICT FUND
PROJECTED REVENUES AND EXPENDITURES**



- (1) Special Revenue Fund Reserve Policy: A minimum Fund Balance equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.
- (2) Over the next five years excess reserves are planned to be used in facility improvements.

FORT WORTH

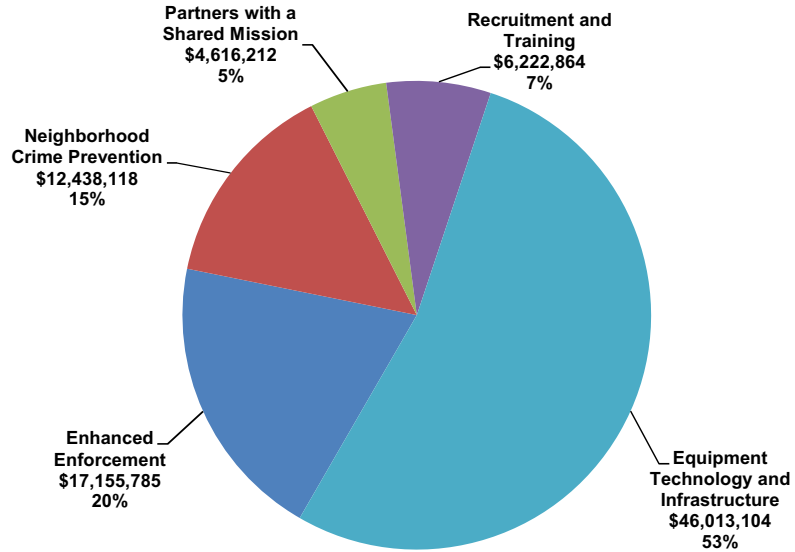


**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL	ACTUAL	BUDGET	REVISED	ADOPTED
	FY2013	FY2014	FY2015	BUDGET	FY2016
				FY2015	
<u>Enhanced Enforcement</u>					
School Security Initiative	\$6,610,457	\$7,233,906	\$7,461,190	\$7,461,190	\$7,558,408
Zero Tolerance Teams	5,760,955	5,305,986	5,713,139	7,422,829	5,999,721
Special Events Overtime	900,887	1,410,217	1,077,953	1,077,953	1,304,758
Expanded S.W.A.T.	839,603	872,179	945,748	945,748	902,033
Parks Community Policing	652,863	671,225	730,044	730,044	675,451
Strategic Operations Fund	491,743	756,405	674,074	674,074	590,179
Stockyards Overtime Detail	<u>102,917</u>	<u>123,117</u>	<u>124,259</u>	<u>124,259</u>	<u>125,235</u>
Sub-Total	\$15,359,425	\$16,373,035	\$16,726,407	\$18,436,097	\$17,155,785
<u>Neighborhood Crime Prevention</u>					
Neighborhood Patrol Officers	\$7,215,579	\$7,255,832	\$7,579,995	\$7,579,995	\$7,565,066
Patrol Support	2,202,999	2,425,880	2,636,453	2,636,453	2,795,879
Gang Graffiti Abatement	383,402	489,796	502,836	502,836	494,953
Code Blue	406,911	368,827	1,479,571	1,479,571	1,539,587
Police Storefronts	<u>40,794</u>	<u>40,807</u>	<u>42,443</u>	<u>42,443</u>	<u>42,634</u>
Sub-Total	\$10,249,685	\$10,581,142	\$12,241,298	\$12,241,298	\$12,438,118
<u>Partners with a Shared Mission</u>					
After School Program	\$1,581,965	\$1,603,040	\$1,600,000	\$1,600,000	\$1,600,000
Safe Haven Youth Program	447,070	440,001	440,005	440,005	440,005
Late Night Program	0	427,194	614,167	614,167	667,207
Comin' Up Gang Intervention Program	339,634	1,129,000	1,174,000	1,174,000	1,129,000
Family Advocacy Center	300,000	300,000	300,000	300,000	300,000
Crime Prevention Agency Partnership	250,000	250,000	250,000	250,000	250,000
Community Based Programs	165,592	202,864	200,000	200,000	200,000
Alliance for Children	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>
Sub-Total	\$3,114,261	\$4,382,099	\$4,608,172	\$4,608,172	\$4,616,212
<u>Recruitment and Training</u>					
Recruit Officer Training	\$2,650,256	\$3,027,968	\$3,341,926	\$3,439,428	\$5,681,954
Expanded Training Staff	227,017	238,048	231,081	231,081	237,057
New Officer Recruitment	<u>236,143</u>	<u>235,088</u>	<u>290,771</u>	<u>290,771</u>	<u>303,853</u>
Sub-Total	\$3,113,416	\$3,501,104	\$3,863,778	\$3,961,280	\$6,222,864

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

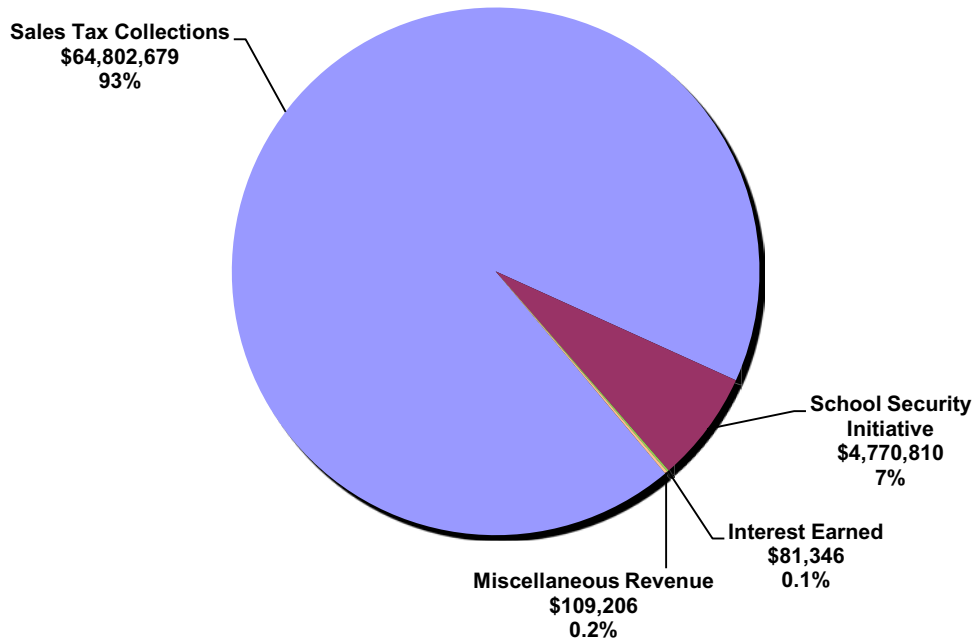
	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
<u>Equipment Technology and Infrastructure</u>					
High Mileage Vehicle Replacement	\$3,508,101	\$7,803,770	\$5,942,169	\$7,573,111	\$6,470,260
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	5,329,547	5,329,547
Jail Cost Allocation	2,667,979	6,142,276	6,387,967	6,387,967	6,643,486
Technology Infrastructure	2,268,002	1,533,518	1,559,285	1,559,285	1,765,175
Lease Vehicles	275,011	561,476	0	0	0
DNA Crime Lab Support	298,204	329,583	351,748	351,748	409,472
Motorcycle Replacement	119,394	17,619	196,429	375,239	309,129
Mobile Data Computers	3,948,035	246,453	195,510	195,510	567,464
Taser Replacement	147,400	457,947	736,000	736,000	1,095,358
Digital Cameras for Vehicle Replacement	88,866	113,805	120,000	120,000	120,000
Police Radio System	0	2,200,000	5,304,372	5,304,372	3,045,956
Elections	0	22,356	0	0	0
Police Heliport	0	4,880,000	0	0	0
Police Administration Facility	0	1,371,971	1,635,000	1,635,000	20,257,257
Sub-Total	\$18,650,539	\$31,010,321	\$27,758,027	\$29,567,779	\$46,013,104
Total Program Expenditures*	\$50,487,326	\$65,847,701	\$65,197,682	\$68,814,626	\$86,446,083
Budgeted Salary Savings	0	0	(439,848)	(439,848)	(443,570)
SUBTOTAL EXPENDITURES	\$50,487,326	\$65,847,701	\$64,757,834	\$68,374,778	\$86,002,513
Contribution to Fund Balance	\$8,911,413	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$59,398,739	\$65,847,701	\$64,757,834	\$68,374,778	\$86,002,513



*Chart reflects Total Program Expenditures prior to adjustment for Budgeted Salary Savings.

COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Sales Tax Collections	\$54,573,512	\$58,166,541	\$58,227,401	\$58,227,401	\$64,802,679
School Security Initiative	3,903,866	4,243,879	4,388,229	4,388,229	4,770,810
Interest Earned	143,270	239,337	223,300	223,300	81,346
Miscellaneous Revenue	778,091	1,571,798	47,252	47,252	109,206
SUBTOTAL REVENUE	\$59,398,739	\$64,221,555	\$62,886,182	\$62,886,182	\$69,764,041
Use of Fund Balance	\$0	\$1,626,146	\$1,871,652	\$5,488,596	\$16,238,472
TOTAL REVENUE	\$59,398,739	\$65,847,701	\$64,757,834	\$68,374,778	\$86,002,513



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
POLICE	26001/0359000:0359910

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

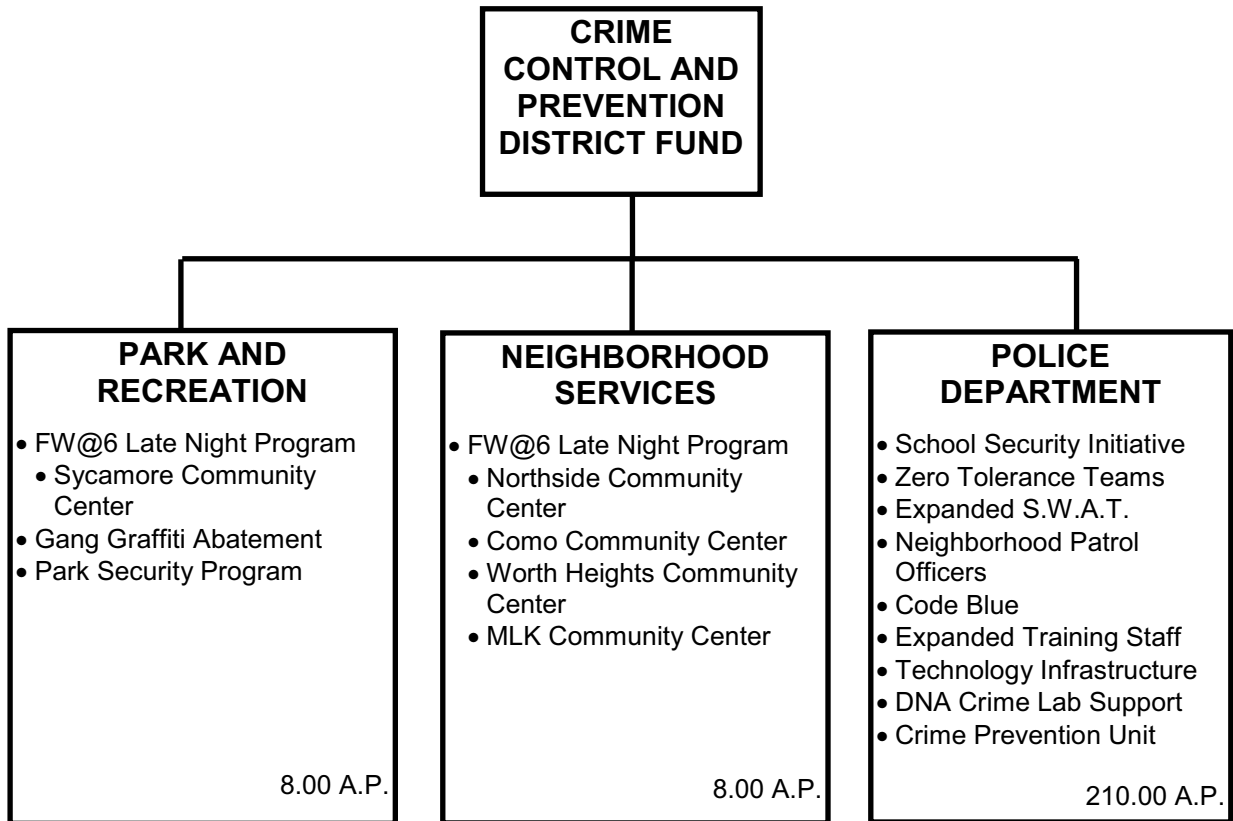
The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within Fort Worth. Specific departmental responsibilities are:

- 1) To reduce violent crime and gang-related activities through enhanced activities and crime prevention programs.
- 2) To increase the safety of residents and to decrease crime throughout Fort Worth neighborhoods.
- 3) To increase the safety of youth and reduce juvenile crime through crime prevention and intervention programs.
- 4) To enhance crime fighting and prevention tools and efforts through diverse recruitment, training, and retention of high-quality officers, technology and equipment, and capital improvements.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 19,797,342	\$ 20,962,701	\$ 21,886,127	\$ 22,652,871
Employee Benefits	\$ 7,175,108	\$ 7,248,929	\$ 8,007,179	\$ 8,176,879
Professional & Tech Svcs	\$ 5,439,524	\$ 12,394,941	\$ 14,265,441	\$ 13,071,199
Utilities Repairs & Rentals	\$ 647,682	\$ 760,677	\$ 793,777	\$ 793,777
Other Purchased Services	\$ 409,326	\$ 613,132	\$ 594,798	\$ 628,738
Supplies	\$ 3,945,822	\$ 4,016,598	\$ 3,990,556	\$ 4,422,089
Property/Capital Assets	\$ 8,165,859	\$ 4,521,233	\$ 0	\$ 0
Debt Service	\$ 117,655	\$ 123,657	\$ 123,657	\$ 123,657
Transfers and Others	\$ 18,561,168	\$ 12,268,919	\$ 18,265,440	\$ 34,295,693
Total Expenditures	\$ 64,259,486	\$ 62,910,787	\$ 67,926,975	\$ 84,164,903
Authorized Positions	256.00	279.00	210.00	210.00

CRIME CONTROL AND PREVENTION DISTRICT FUND – 226.00 A.F

**POLICE DEPARTMENT 210.00 A.P.
PARK AND RECREATION DEPARTMENT 8.00 A.P.
NEIGHBORHOOD SERVICES DEPARTMENT 8.00 A.P.**



FORT WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
POLICE, PARK & RECREATION, NEIGHBORHOOD SERVICES	26001/0190522:0808080		
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$64,757,834	A.P.	225.00
FY2016 ADOPTED:	\$86,002,513	A.P.	226.00
<p>A. The adopted budget increases by \$112,548 for funding of approved improvement package which include one civil service authorized position for the School Security Initiative.</p> <p>B. The adopted budget increases by \$14,000,000 for the construction of a facility in north Fort Worth to house the Sixth Patrol Division.</p> <p>C. The adopted budget increases by \$3,257,255 for facility expansions to relocate current staff.</p> <p>D. The adopted budget increases by \$3,000,000 for renovations at the Tactical Command Center, which includes a secure bay for vehicles.</p> <p>E. The adopted budget decreases by (\$2,258,416) for the transfer related to the radio tower debt service payment approved in FY2015.</p> <p>F. The adopted budget increases by \$2,001,275 for the addition of a trainee class to graduate 34 officers, 25 to staff the Sixth Division and nine to staff the weapons range.</p> <p>G. The adopted budget increases by \$1,667,572 primarily as the result of compensation increases mandated by the Meet & Confer Agreement.</p> <p>H. The budget decreases by (\$496,436) for the elimination of the City's annual contribution to the PARS Trust Fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.</p> <p>I. The adopted budget increases by \$350,000 for the purchase of additional undercover and specialty vehicles.</p> <p>J. The adopted budget increases by \$339,706 based on IT allocations related to computing, radio and telephone services.</p> <p>K. The adopted budget increases by \$277,700 for the purchase of three additional motorcycles with police lighting package.</p> <p>L. The adopted budget increases by \$255,519 for the jail services contract with the City of Mansfield.</p> <p>M. The adopted budget decreases by (\$236,879) in salary savings budgeted due to more anticipated vacancies in the department in FY2016.</p> <p>N. The adopted budget increases by \$215,028 for contractual services related to the operation of 198 cameras.</p> <p>O. The adopted budget increases by \$91,872 for the purchase of 198 Axon body cameras.</p> <p>P. The adopted budget decreases by (\$78,988) for motor vehicle fuel based on cost projections prepared by Fleet Services.</p>			

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>CRIME RESPONSE TEAMS</u>								
0359000	CCPD NORTH ZERO TOLERANCE	\$ 998,753	\$ 1,115,551	\$ 1,204,860	\$ 1,182,796	10.00	10.00	10.00	10.00
0359001	CCPD WEST ZERO TOLERANCE	1,097,466	1,187,789	1,145,660	1,123,596	10.00	10.00	10.00	10.00
0359002	CCPD SOUTH ZERO TOLERANCE	1,158,242	1,190,380	1,240,177	1,218,113	10.00	10.00	10.00	10.00
0359003	CCPD EAST ZERO TOLERANCE	873,793	1,086,963	1,171,062	1,148,998	10.00	10.00	10.00	10.00
0359004	CCPD CENTRAL ZERO TOLERANCE	1,177,732	1,132,456	1,277,210	1,255,146	10.00	10.00	10.00	10.00
0359005	CCPD FAR NORTH ZERO TOLERANCE	0	0	71,072	71,072	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,305,986</u>	<u>\$ 5,713,139</u>	<u>\$ 6,110,041</u>	<u>\$ 5,999,721</u>	<u>50.00</u>	<u>50.00</u>	<u>50.00</u>	<u>50.00</u>
	<u>POLICE PS</u>								
0359100	CCPD CRIME PREV AGCY PARTNRSH	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	0.00	0.00	0.00	0.00
0359101	CCPD COMIN' UP PROGRAM	1,129,000	1,174,000	1,129,000	1,129,000	0.00	0.00	0.00	0.00
0359102	CCPD CRIME STOPPERS	75,000	75,000	75,000	75,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,379,000</u>	<u>\$ 1,424,000</u>	<u>\$ 1,379,000</u>	<u>\$ 1,379,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>SPECIAL SERVICES BUREAU</u>								
0359201	GANG ENFORCEMENT	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0359202	CCPD FAMILY ADVOCACY CENTER	300,000	300,000	300,000	300,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 300,000</u>	<u>\$ 300,000</u>	<u>\$ 300,000</u>	<u>\$ 300,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>N/W FOB</u>								
0359300	CCPD FOB NPO	\$ 7,255,832	\$ 7,579,995	\$ 7,710,687	\$ 7,565,066	66.00	66.00	66.00	66.00
	Sub-Total	<u>\$ 7,255,832</u>	<u>\$ 7,579,995</u>	<u>\$ 7,710,687</u>	<u>\$ 7,565,066</u>	<u>66.00</u>	<u>66.00</u>	<u>66.00</u>	<u>66.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICTS</u>								
0359410	CCPD CENTRAL POLICE SUPPORT	\$ 452,672	\$ 531,075	\$ 602,835	\$ 602,835	0.00	0.00	0.00	0.00
0359411	CCPD NORTH POLICE SUPPORT	471,478	499,208	518,002	518,002	0.00	0.00	0.00	0.00
0359412	CCPD EAST POLICE SUPPORT	406,823	395,279	398,207	398,207	0.00	0.00	0.00	0.00
0359413	CCPD SOUTH POLICE SUPPORT	541,169	597,157	641,901	641,901	0.00	0.00	0.00	0.00
0359414	CCPD WEST POLICE SUPPORT	494,240	554,918	573,765	573,765	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0359416	CCPD EASTCHASE NEW	59,498	58,816	61,169	61,169	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,425,880</u>	<u>\$ 2,636,453</u>	<u>\$ 2,795,879</u>	<u>\$ 2,795,879</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NEIGHBORHOOD CRIME</u>								
0359500	CCPD CODE BLUE	\$ 368,827	\$ 1,047,022	\$ 1,068,075	\$ 1,068,348	1.00	8.00	8.00	8.00
0359501	CCPD POLICE STORE-FRONT	40,807	42,443	42,634	42,634	0.00	0.00	0.00	0.00
0359504	CCPD CRIME PREVENTION PROGRAM	202,864	200,000	200,000	200,000	0.00	0.00	0.00	0.00
0359506	CCPD CRIME PREVENTION UNIT	0	432,549	471,034	471,239	0.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 612,498</u>	<u>\$ 1,722,014</u>	<u>\$ 1,781,743</u>	<u>\$ 1,782,221</u>	<u>1.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>SCHOOL SAFETY AND YOUTH</u>								
0359600	CCPD POLICE SSI	\$ 7,233,906	\$ 7,461,190	\$ 7,701,823	\$ 7,558,408	65.00	65.00	66.00	66.00
0359601	CCPD AFTER SCHOOL PROGRAM	1,603,040	1,600,000	1,600,000	1,600,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,836,946</u>	<u>\$ 9,061,190</u>	<u>\$ 9,301,823</u>	<u>\$ 9,158,408</u>	<u>65.00</u>	<u>65.00</u>	<u>66.00</u>	<u>66.00</u>
	<u>FIRE TRAINING</u>								
0359700	CCPD RECRUIT OFFICER TRAINING	\$ 3,027,968	\$ 3,341,926	\$ 3,680,679	\$ 5,681,954	61.00	70.00	68.00	102.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001	CCPD	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0359701	FIRE TRAINING	238,048	231,081	241,470	237,057	2.00	2.00	2.00	2.00
0359702	CCPD RECRUITMENT	146,357	122,844	123,348	123,348	0.00	0.00	0.00	0.00
0359703	CCPD BACKGROUND/ APPL TESTING	40,938	116,992	123,570	123,570	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,453,311</u>	<u>\$ 3,812,843</u>	<u>\$ 4,169,067</u>	<u>\$ 6,165,929</u>	<u>63.00</u>	<u>72.00</u>	<u>70.00</u>	<u>104.00</u>
	<u>PD ENHANCEMENTS</u>								
0359800	CCPD CIVIL SERVICE PAY PLAN	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	0.00	0.00	0.00	0.00
0359801	CCPD INCREASED JAIL COSTS	6,142,276	6,387,967	6,643,486	6,643,486	0.00	0.00	0.00	0.00
0359802	CCPD REPLACE HIGH- MILE VEHICLE	7,803,770	5,942,169	5,885,260	6,470,260	0.00	0.00	0.00	0.00
0359803	UNDERCOVER VEHI- CLE PROGRAM	561,476	0	0	0	0.00	0.00	0.00	0.00
0359804	CCPD EXPLORER PRO- GRAM	47,793	50,935	56,935	56,935	0.00	0.00	0.00	0.00
0359805	CCPD SPECIAL EVENTS OVERTIME	1,410,217	1,077,953	1,304,758	1,304,758	0.00	0.00	0.00	0.00
0359806	CCPD TECHNOLOGY INFRASTRUCTURE	1,533,518	1,559,285	2,090,894	1,765,175	0.00	1.00	1.00	1.00
0359807	CCPD MOBILE DATA COMPUTERS/CAD	246,453	195,510	567,464	567,464	0.00	0.00	0.00	0.00
0359808	CCPD SAFE HAVEN	440,001	440,005	440,005	440,005	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0359810	CCPD CRIME LAB -DNA	329,583	351,748	409,369	409,472	3.00	3.00	3.00	3.00
0359811	HELICOPTER LEASE / FLIR SYSTEM	0	0	900,000	0	0.00	0.00	0.00	0.00
0359812	CCPD RADIO TOWER	2,200,000	5,304,372	3,045,956	3,045,956	0.00	0.00	0.00	0.00
0359814	CCPD EXPANDED SWAT	872,179	945,748	919,684	902,033	8.00	8.00	8.00	8.00
0359815	CCPD OFFICER EQUIP- MENT	457,947	736,000	2,304,404	1,095,358	0.00	0.00	0.00	0.00
0359816	CCPD IN-CAR VIDEO SYSTEM	113,805	120,000	120,000	120,000	0.00	0.00	0.00	0.00
0359818	CCPD SALARY SAVINGS	0	-439,848	-443,570	-443,570	0.00	0.00	0.00	0.00
0359822	CCPD STOCKYARDS DETAIL	123,117	124,259	125,235	125,235	0.00	0.00	0.00	0.00
0359823	CCPD MOTORCYCLE REPL PROGRAM	17,619	196,429	309,129	309,129	0.00	0.00	0.00	0.00
0359825	HELIPORT	4,880,000	0	0	0	0.00	0.00	0.00	0.00
0359826	NONDEPT ELECTIONS	22,356	0	0	0	0.00	0.00	0.00	0.00
0359827	CCPD POLICE FACILITY REQUIREMT	1,371,971	1,635,000	3,600,000	20,257,257	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 33,903,628</u>	<u>\$ 29,957,079</u>	<u>\$ 33,608,556</u>	<u>\$ 48,398,500</u>	<u>11.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>STRATEGIC OPERA- TIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0359900	CCPD SOF (MANAGED BY IMD)	\$ 756,405	\$ 674,074	\$ 740,179	\$ 590,179	0.00	0.00	0.00	0.00
0359910	CCPD ALLIANCE FOR CHILDREN	30,000	30,000	30,000	30,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 786,405</u>	<u>\$ 704,074</u>	<u>\$ 770,179</u>	<u>\$ 620,179</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 64,259,486	\$ 62,910,787	\$ 67,926,975	\$ 84,164,903	256.00	279.00	278.00	312.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PARK AND RECREATION DEPARTMENT	26001/0800511:0808080

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Park and Recreation Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning, managing and administration of various recreation programs that the City of Fort Worth offers.

The Parks Community Policing and Gang Graffiti Abatement programs are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. The Parks Community Policing program provides a safe environment for the public and staff at all Park and Recreation Department (P&R) facilities and P&R-sponsored programs by having an officer present at specific sites and events. In addition, private security is provided at the Fort Worth Botanic Garden and six community centers. The Gang Graffiti Abatement Program provides assistance to remove graffiti from tagged or vandalized properties.

The FW@6 Late Night Program is offered at the Sycamore Community Center. The program creates a safe haven for "at-risk" youth living in high-crime areas of the city. The program goal is to decrease youth participation in crime and gangs through enrichment and recreational activities designed to reduce crime, stimulate self-determination and increase community pride. Due to the transfer of the Community Services Division from the Park and Recreation Department to the Neighborhood Services Department, this program will also be offered by the Neighborhood Services Department in FY2016.

The goal of the Comin' Up Gang Intervention program is to positively impact the lives of youths involved in gangs by providing needs-based services and activities as part of the overall collaborative effort to reduce the level of gang violence in Fort Worth. This program is administered by the Boys and Girls Clubs of Greater Fort Worth.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 866,520	\$ 1,098,633	\$ 1,092,657	\$ 736,183
Employee Benefits	\$ 349,303	\$ 373,223	\$ 372,572	\$ 207,288
Professional & Tech Svcs	\$ 279,044	\$ 284,956	\$ 283,835	\$ 276,435
Utilities Repairs & Rentals	\$ 26,984	\$ 21,067	\$ 24,366	\$ 24,366
Other Purchased Services	\$ 2,527	\$ 8,409	\$ 8,316	\$ 5,554
Supplies	\$ 63,837	\$ 60,759	\$ 55,319	\$ 42,965
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 1,588,215	\$ 1,847,047	\$ 1,837,065	\$ 1,292,791
Authorized Positions	16.00	16.00	16.00	8.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	PKS & COMM SVC CULT/ RECREATION	\$ 253,596	\$ 295,070	\$ 239,580	\$ 239,580	0.00	0.00	0.00	0.00
0800522	CCPD LATE NIGHT PROG NORTHSIDE	63,487	115,950	131,410	0	2.00	2.00	2.00	0.00
0800523	CCPD LATE NIGHT PRO- GRAM COMO	81,796	145,225	145,119	0	2.00	2.00	2.00	0.00
0800532	CCPD LATE NIGHT PROG WORTH HTS	109,624	121,517	133,513	0	2.00	2.00	2.00	0.00
0800535	CCPD LATE NIGHT PROG MLK	54,416	114,731	134,505	0	2.00	2.00	2.00	0.00
	Sub-Total	<u>\$ 562,919</u>	<u>\$ 792,493</u>	<u>\$ 784,127</u>	<u>\$ 239,580</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	CCPD BOTANICAL GAR- DEN	\$ 153,974	\$ 148,718	\$ 152,750	\$ 152,750	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 153,974</u>	<u>\$ 148,718</u>	<u>\$ 152,750</u>	<u>\$ 152,750</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808010	CCPD ADMINISTRATIVE FEE	\$ 12,120	\$ 18,004	\$ 13,456	\$ 13,456	0.00	0.00	0.00	0.00
0808020	PKS & COMM SVC CULT/ RECREATION	1,929	23,500	5,044	5,044	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0808030	PKS & COMM SVC CULT/ RECREATION	32,937	35,802	27,488	27,488	0.00	0.00	0.00	0.00
0808039	CCPD LATE NIGHT PROG SYCAMORE	117,871	116,744	122,319	122,387	2.00	2.00	2.00	2.00
0808040	PACS GRAFFITI ABATE- MENT	489,796	502,836	494,748	494,953	6.00	6.00	6.00	6.00
0808060	PACS YOUTH ATHLET- ICS PROGRAM	48,446	41,656	49,231	49,231	0.00	0.00	0.00	0.00
0808070	CCPD SWIMMING POOL SECURITY	73,419	95,729	96,317	96,317	0.00	0.00	0.00	0.00
0808080	CCPD ADULTS SPORTS SECURITY	94,804	71,565	91,585	91,585	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 871,322</u>	<u>\$ 905,836</u>	<u>\$ 900,188</u>	<u>\$ 900,461</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
	TOTAL	\$ 1,588,215	\$ 1,847,047	\$ 1,837,065	\$ 1,292,791	16.00	16.00	16.00	8.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
NEIGHBORHOOD SERVICES DEPARTMENT	26001/0190522:0190535

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Neighborhood Services Department is responsible for the administration of various recreational and human services programs that the City of Fort Worth offers.

The FW@6 Late Night Program is offered at the Northside, Como, Worth Heights, and Martin Luther King Community Centers. The program creates a safe haven for "at-risk" youth living in high-crime areas of the city. The program goal is to decrease youth participation in crime and gangs through enrichment and recreational activities designed to reduce crime, stimulate self-determination and increase community pride.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 384,475
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 135,916
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 7,400
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 2,762
Supplies	\$ 0	\$ 0	\$ 0	\$ 14,267
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 544,820
Authorized Positions	0.00	0.00	0.00	8.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26001 CCPD		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>CCPD NS CTR LT NT PROG</u>								
0190522	CCPD LATE NIGHT PROG NORTHSIDE	\$ 0	\$ 0	\$ 0	\$ 131,479	0.00	0.00	0.00	2.00
0190523	CCPD LATE NIGHT PRO- GRAM COMO	0	0	0	145,187	0.00	0.00	0.00	2.00
0190532	CCPD LATE NIGHT PROG WORTH HTS	0	0	0	133,581	0.00	0.00	0.00	2.00
0190535	CCPD LATE NIGHT PROG MLK	0	0	0	134,573	0.00	0.00	0.00	2.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 544,820</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>8.00</u>
	TOTAL	\$ 0	\$ 0	\$ 0	\$ 544,820	0.00	0.00	0.00	8.00

FUND STATEMENT

FUND:

CULTURE AND TOURISM FUNDS

The Culture and Tourism Fund is a special revenue fund of the City of Fort Worth, established in 1989 to provide funding to enhance tourism and promote, develop, and maintain cultural activities in Fort Worth. For FY2016, two additional funds were added to allow for tracking of the 2% hotel occupancy tax (HOT) for debt service and the DFW Revenue Share.

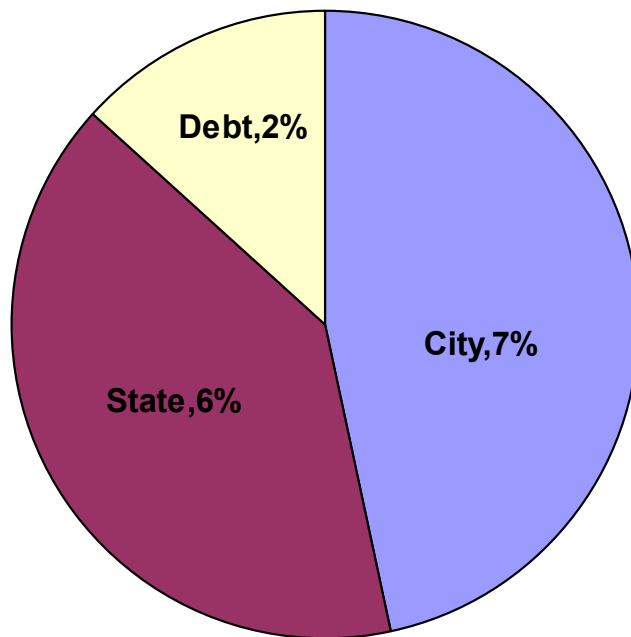
Culture and Tourism is supported by three primary revenue sources: the hotel/motel occupancy tax, the Dallas/Fort Worth revenue sharing and the revenues generated by the Fort Worth Convention Center and the Will Rogers Memorial Center.

In FY1998, the City acquired the Fort Worth Convention Center, expanding the Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for the Public Events Department's operations as well as the debt service for the Fort Worth Convention Center.

The fund also provides funding for the operations of the Fort Worth Convention and Visitor's Bureau.

In FY2010, the entire Public Events department was moved from the General Fund to the Culture and Tourism Fund. This was done to more closely align the Department's revenues and expenditures, particularly with regard to the impact its activities have on the hotel occupancy tax.

The HOT captures revenues collected from hotels, motels, and bed and breakfasts, as well as condominiums, apartments and houses rented for less than 30 consecutive days. The current HOT rate of 15% levied on every room night charge is split 7% for the City, 6% for the State and the remaining 2% for debt service for the Fort Worth Convention Center. The following chart illustrates the allocation of the HOT rate.



Adopted FY2016 Hotel Occupancy Tax (HOT) rate (15%)

**CULTURE AND TOURISM FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$19,825,813
Hotel/Motel Tax	\$19,725,813
Penalty & Interest - Hot/Mot Tax	\$100,000
Licenses & Permits	\$20,000
Outdoor Events Permit	\$20,000
Charges for Service	\$2,901,700
Catering Revenue	\$1,285,200
Concessions	\$657,000
RV Parking Revenue	\$505,000
Service Commissions	\$400,000
Events Equipment Rental	\$51,500
Merchandise Commission	\$3,000
Use of Money and Property	\$5,349,596
Commercial Exhibit Building Lease	\$5,006,224
Contributions from Others	\$343,372
Other Revenue	\$1,722,085
Miscellaneous Revenue	\$298,500
Recovery of Supplies	\$575,000
Recovery of Labor Costs	\$540,500
Recovery of Utilities	\$208,085
Recovery of Costs for Special Equip/Facility Damages	\$100,000
SUBTOTAL REVENUE	\$29,819,194
Operating Transfers	\$2,467,511
Transfer from General Fund - Electricity Subsidy	\$1,254,857
Transfer from General Fund - Energy Savings Subsidy	\$1,212,654
SUBTOTAL OPERATING TRANSFERS	\$2,467,511
<u>USE OF FUND BALANCE</u>	<u>\$0</u>
TOTAL REVENUE	\$32,286,705

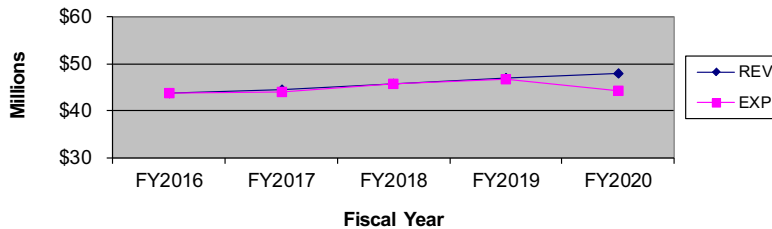
EXPENDITURES:

Culture and Tourism Appropriations	\$29,248,579
Debt Service	\$1,212,654
Principal - Energy Savings Program Debt	\$976,377
Interest - Energy Savings Program Debt	\$236,277
Transfers and Others	\$1,825,472
Capital Transfer - New WRMC Arena	\$1,300,000
Capital Transfer - Vehicle & Equip. Replacement Fund	\$152,100
Capital Transfer - Technology	\$30,000
Debt Transfer Out	\$343,372
SUBTOTAL EXPENDITURES	\$32,286,705
<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
TOTAL EXPENDITURES	\$32,286,705

**CULTURE AND TOURISM FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Fund Balance	\$18,294,943	\$18,294,943	\$18,928,042	\$18,892,136	\$19,243,309
Revenues ^{(1), (2)}					
Hotel/Motel Tax	\$19,725,813	\$20,706,485	\$21,737,055	\$22,820,113	\$23,958,389
Hotel/Motel Tax - 2%	\$5,892,126	\$5,916,139	\$6,210,587	\$6,520,032	\$6,845,254
Interest/Penalty on Delinquent T.	\$100,000	\$300,000	\$300,000	\$300,000	\$300,000
DFW Revenue Share	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000
Transfer from General Fund	\$2,467,511	\$2,217,511	\$1,922,754	\$1,538,144	\$1,288,144
Public Events	\$9,993,381	\$9,895,872	\$10,103,300	\$10,315,785	\$9,979,653
Total Revenue	\$43,678,831	\$44,536,007	\$45,773,696	\$46,994,074	\$47,871,440
Total Resources	\$61,973,774	\$62,830,950	\$64,701,738	\$65,886,210	\$67,114,749
Expenditures					
Personnel Services	\$6,497,578	\$6,507,147	\$6,516,907	\$6,526,862	\$6,537,016
Employee Benefits	\$2,578,577	\$2,587,160	\$2,595,914	\$2,604,844	\$2,613,952
Professional and Technical Serv	\$13,903,103	\$14,181,165	\$14,464,788	\$14,754,084	\$15,049,166
Utilities, Repairs and Rentals	\$4,261,239	\$4,346,464	\$4,433,393	\$4,522,061	\$4,612,502
Other Purchased Services	\$703,416	\$731,553	\$760,815	\$791,247	\$822,897
Supplies	\$1,304,666	\$1,330,759	\$1,357,375	\$1,384,522	\$1,412,212
Property/Capital Assets	\$1,482,100	\$1,911,399	\$3,115,298	\$3,319,334	\$123,510
Debt Service	\$8,085,444	\$8,588,147	\$7,537,141	\$7,409,824	\$7,535,169
Transfers and Others	\$4,862,708	\$3,719,115	\$5,027,971	\$5,330,123	\$5,530,000
Total Expenditures	\$43,678,831	\$43,902,908	\$45,809,602	\$46,642,901	\$44,236,425
Projected Variance	\$0	\$633,099	(\$35,906)	\$351,173	\$3,635,015
Projected Fund Balance	\$18,294,943	\$18,928,042	\$18,892,136	\$19,243,309	\$22,878,324
Adjustment for Other Funds ⁽³⁾	\$0	(\$24,013)	(\$318,461)	(\$627,906)	(\$953,128)
Reserve Requirement ⁽⁴⁾	\$5,135,128	\$5,624,736	\$5,724,395	\$5,812,938	\$5,378,459
Excess/(Deficit)	\$13,159,815	\$13,303,306	\$13,167,741	\$13,430,371	\$17,499,866

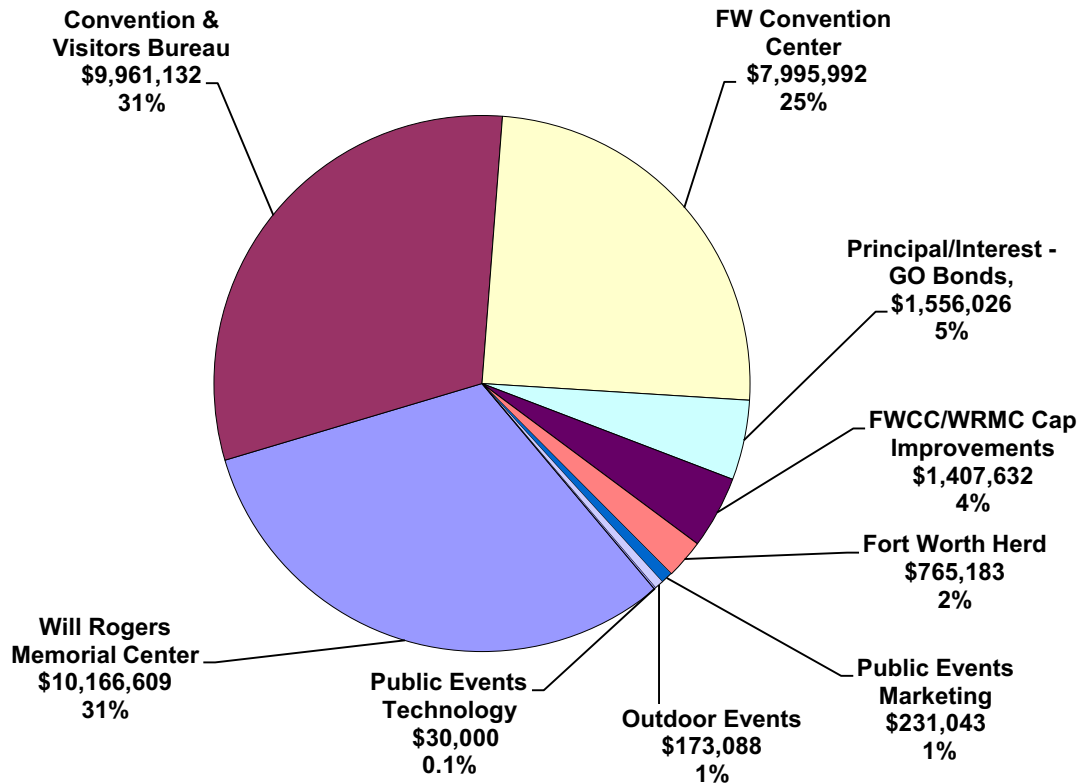
**CULTURE AND TOURISM FUND
PROJECTED REVENUES AND EXPENDITURES**



- (1) This model includes revenues and expenditures from the three Culture and Tourism funds.
- (2) This model does not reflect any rate increases for the next five years.
- (3) The reserve policy only applies the main operating Culture and Tourism Fund (20101).
- (4) A minimum Fund Balance in Special Revenue Funds equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including operating transfers out) plus two months (16.67%) of the amount being paid in Debt Service payments for the subsequent year.

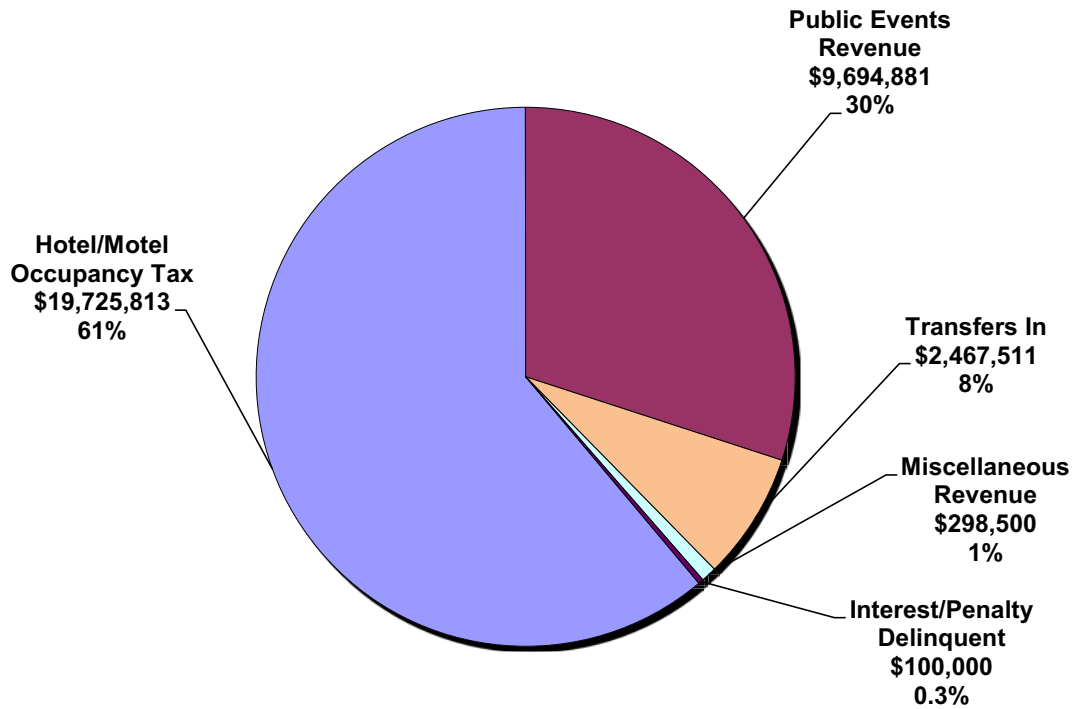
**COMPARISON OF CULTURE AND TOURISM FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Will Rogers Memorial Center	\$7,710,537	\$9,019,624	\$10,134,788	\$10,182,929	\$10,166,609
Convention & Visitors Bureau	8,335,192	13,871,563	9,128,038	9,128,038	9,961,132
FW Convention Center	14,595,516	9,833,110	7,916,973	8,032,752	7,995,992
Principal/Interest - GO Bonds	7,247,495	8,005,794	8,032,724	8,032,724	1,556,026
FWCC/WRMC Cap Improvements	1,904,953	1,277,758	1,489,176	1,606,082	1,407,632
Fort Worth Herd	800,172	683,126	732,481	732,481	765,183
Public Events Marketing	185,558	123,130	250,000	250,000	231,043
Outdoor Events	0	0	169,231	169,231	173,088
Public Events Technology	0	0	0	0	30,000
WRMC Arena	0	0	0	200,000	0
SUBTOTAL EXPENDITURES	\$40,779,423	\$42,814,105	\$37,853,411	\$38,334,237	\$32,286,705
Contribution to Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$40,779,423	\$42,814,105	\$37,853,411	\$38,334,237	\$32,286,705



COMPARISON OF CULTURE AND TOURISM FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Hotel/Motel Occupancy Tax	\$17,072,491	\$18,385,639	\$17,953,272	\$17,953,272	\$19,725,813
Public Events Revenue	11,052,374	12,452,036	8,505,538	8,505,538	9,694,881
Hotel/Motel Occupancy Tax -CC	4,878,931	5,296,902	5,063,744	5,063,744	0
DFW Revenue Share	4,963,133	5,505,915	4,800,000	4,800,000	0
Transfers In	0	0	1,495,857	1,495,857	2,467,511
Miscellaneous Revenue	7,418	27,931	0	0	298,500
Interest/Penalty Delinquent	81,055	120,018	35,000	35,000	100,000
SUBTOTAL REVENUE	\$38,055,402	\$41,788,441	\$37,853,411	\$37,853,411	\$32,286,705
Use of Fund Balance	\$2,724,021	\$1,025,664	\$0	\$480,826	\$0
TOTAL REVENUE	\$40,779,423	\$42,814,105	\$37,853,411	\$38,334,237	\$32,286,705



FUND BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

CULTURE AND TOURISM

20101/0240100:0246040

SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC). The Convention and Visitor's Bureau (CVB) has a contract with the City to market the destination to meeting planners and visitors.

All activities in this fund are supported through the collection of the 7% hotel/motel occupancy taxes and the revenues generated by events scheduled at the Fort Worth Convention Center and the Will Rogers Memorial Center.

The Public Events administration is responsible for operating and maintaining both the Fort Worth Convention Center and the Will Rogers Memorial Center. Events are scheduled and held at these facilities most days during the year. The venues host national, regional and state conventions, conferences, world-class equestrian events, concerts, sporting events, theatrical performances, community events and the Southwestern Exposition and Livestock Show.

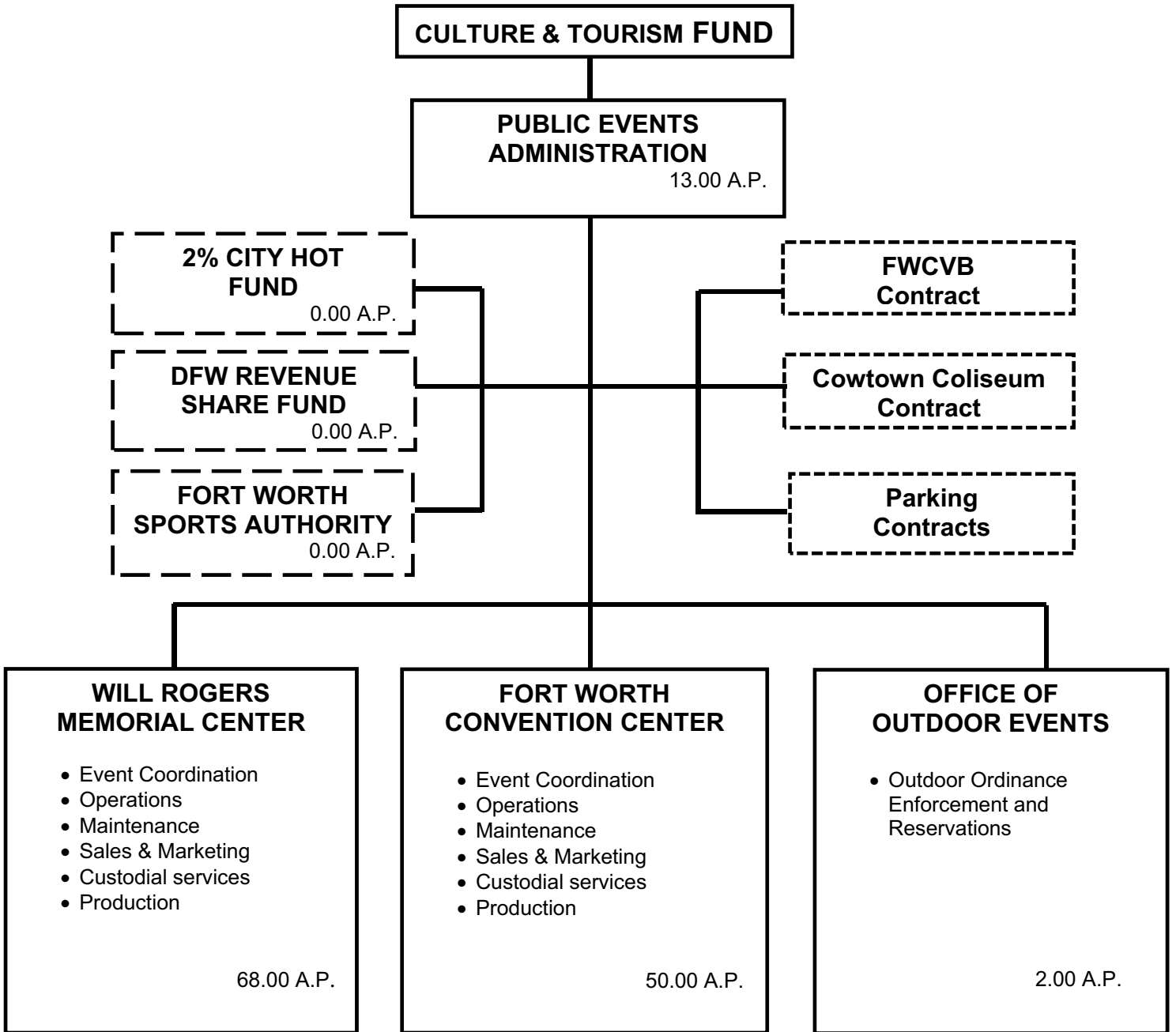
The Convention and Visitor's Bureau is a contractor with the City and serves to enhance tourism and promote activities in Fort Worth. Public Events acts as a liaison between the City and Cowtown Coliseum by managing the contract with Rodeo Plaza. In addition to these responsibilities, the CVB also manages the full-time operations of the Fort Worth Herd. The Fort Worth Herd is a living history project introduced in FY1999 to educate citizens and visitors about the heritage of Fort Worth.

Revenues from this fund are used to cover the costs of maintaining and operating the facilities of the Public Events Department, the contract with the Convention and Visitor's Bureau and the debt associated with the Convention Center expansion and the new facilities at Will Rogers Memorial Center that exceeds the capacity of the 2% HOT tax and DFW Revenue Sharing.

In Fiscal Year 2016, revenues from the DFW Revenue Sharing and the 2% hotel occupancy tax were segregated into separate funds in order to more accurately track the uses of the different revenue sources and restrictions.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 5,879,392	\$ 6,276,988	\$ 6,497,578	\$ 6,497,578
Employee Benefits	\$ 2,548,302	\$ 2,604,827	\$ 2,578,577	\$ 2,578,577
Professional & Tech Svcs	\$ 15,828,959	\$ 12,805,466	\$ 14,022,977	\$ 13,903,103
Utilities Repairs & Rentals	\$ 2,620,521	\$ 4,983,667	\$ 4,660,309	\$ 4,261,239
Other Purchased Services	\$ 127,279	\$ 536,823	\$ 703,416	\$ 703,416
Supplies	\$ 1,078,527	\$ 1,506,269	\$ 1,304,666	\$ 1,304,666
Property/Capital Assets	\$ 798,841	\$ 1,053,392	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 1,212,654	\$ 1,212,654
Transfers and Others	\$ 13,932,284	\$ 8,085,979	\$ 1,306,528	\$ 1,825,472
Total Expenditures	\$ 42,814,105	\$ 37,853,411	\$ 32,286,705	\$ 32,286,705
Authorized Positions	133.00	133.00	133.00	133.00

CULTURE AND TOURISM FUND – 133.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CULTURE AND TOURISM	20101/024100:0246040

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$37,853,411	A.P.	133.00
FY2016 ADOPTED:	\$32,286,705	A.P.	133.00

- A. The adopted budget decreases by (\$8,032,724) for the Convention Center debt principal and interest that was transferred to the new Culture and Tourism 2% City Hot Fund and the DFW Revenue Share Fund (see subsequent pages).
- B. The adopted budget decreases by (\$1,707,760) for one time improvement repair and maintenance costs for facilities. These costs will now be reflected in transfers out for capital improvements and projects in the DFW Revenue Share Fund.
- C. The adopted budget increases by \$1,482,100 for the transfer out to capital for the new WRMC Arena.
- D. The adopted budget increases by \$1,212,654 for the debt associated with the Energy Savings Performance Program that was transferred from Non Departmental.
- E. The adopted budget increases by \$833,094 for the Convention Visitors Bureau contract which is based on the hotel/motel occupancy taxes received.
- F. The adopted budget increases by \$343,372 in debt associated with the cattle barn/tower at Will Rogers Memorial Coliseum.
- G. The adopted budget increases by \$273,500 in other contractual services for the addition of the Omni 380 economic agreement in cooperation with Economic Development.
- H. The adopted budget increases by \$232,579 for salary and benefits costs adjustments as a result of the class and compensation study for regular employees.
- I. The adopted budget increases by \$204,209 for transfers to the Risk Financing Fund related to commercial and self-insured programs, claims and litigation management and worker’s compensation.
- J. The adopted budget decreases by (\$181,739) for elimination of the annual contribution to the PARS Trust for other post-employment benefits (OPEB).
- K. The adopted budget decreases by (\$147,000) for one time equipment purchases.
- L. The adopted budget decreases by (\$189,697) in operational supplies based on projected expenditures in this department for FY2016.
- M. The adopted budget increases by \$98,831 for retiree health insurance costs based on cost projections prepared by the Human Resources and allocated to this department.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CULTURE AND TOURISM FUND**

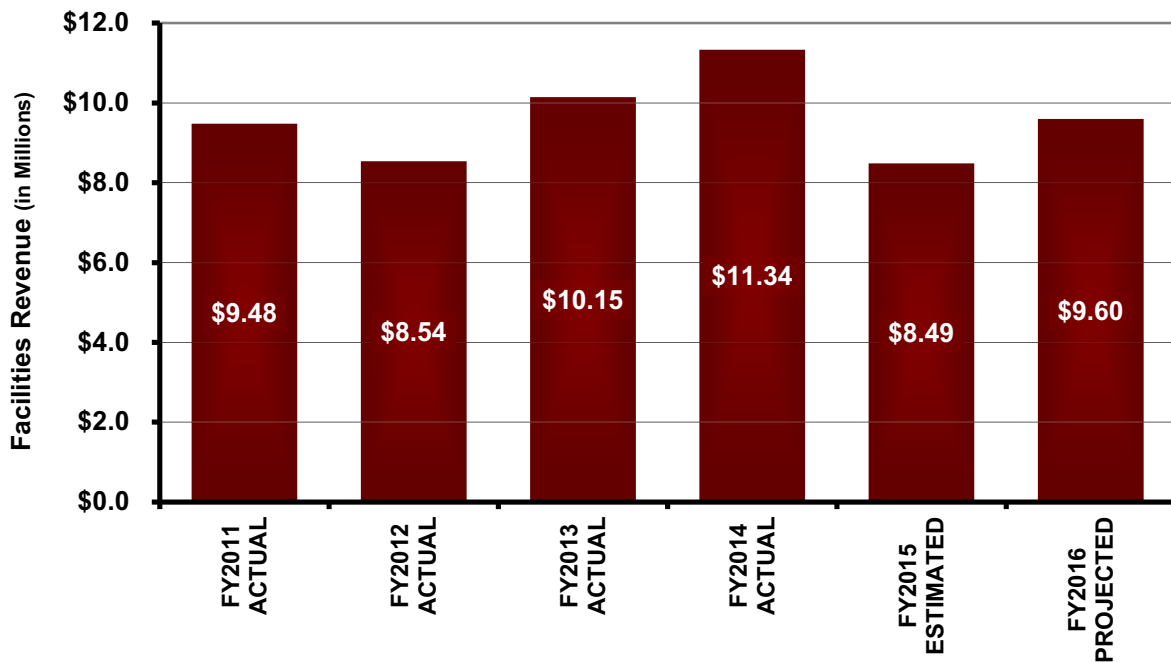
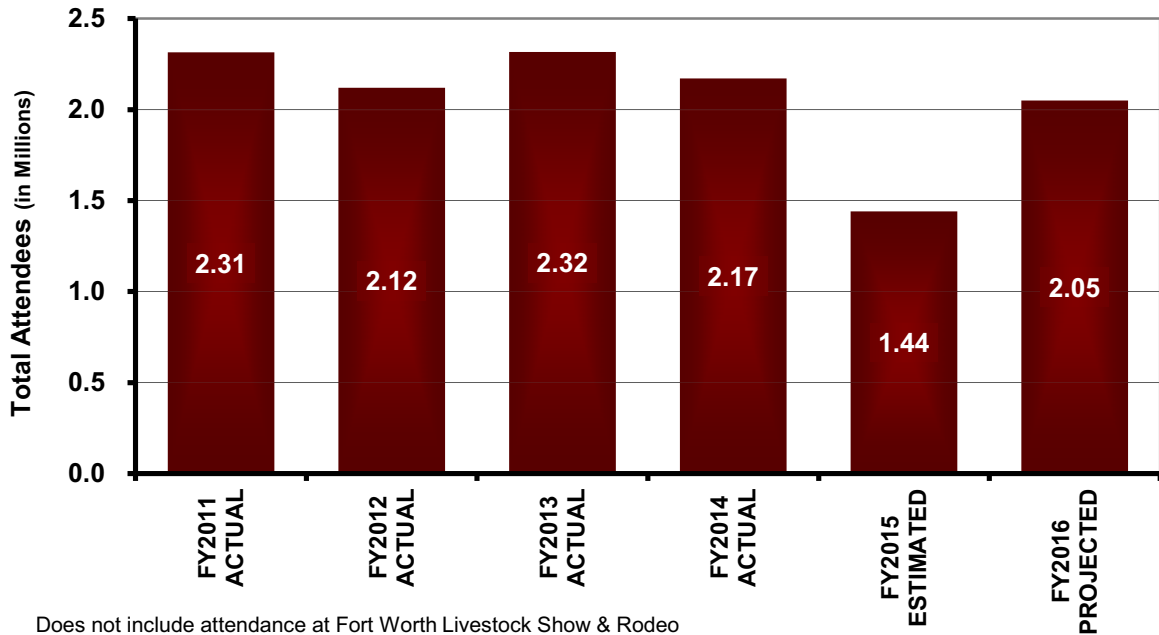
	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
WILL ROGERS MEMORIAL CENTER (WRMC)				
Management				
<i>Meet or exceed budgeted division revenue goal</i>	\$4,803,383	\$5,504,594	\$5,418,375	\$5,101,509
<i>Meet or exceed budgeted hotel occupancy tax (HOT) revenue</i>	\$22,032,477	\$23,802,560	\$25,340,253	\$25,717,939
<i>Meet or exceed annual goal of Fort Worth Convention and Visitors Bureau 225,000 future hotel room nights booked for Fort Worth hotels</i>	234,404	225,000	143,840	225,000
<i>Maintain Public Events client satisfaction with ratings of at least 90% satisfactory or better</i>	99%	98%	97%	90%
Facility Improvements				
<i>Maintain and improve facilities within approved budget</i>	\$8,777,066	\$1,373,469	\$1,455,000	\$961,895
<i>Complete scheduled pay as you go capital and improvement projects on time and within budget</i>	N/A	N/A	N/A	\$1.3M
Business Development				
<i>Meet or exceed division's sales revenue goal</i>	\$4,803,383	\$5,504,594	\$5,418,375	\$5,101,509
<i>Manage the long-term booking strategy for the division to maximize usage of facility - Use Days (UD); Event Days (ED); Attendance (A); Stock Show Attendance (SS)</i>	UD-2,592 ED-761 A-1,425,234 SS-1,148,400	UD-2,677 ED-817 A-1,398,695 SS-1,137,100	UD-2,205 ED-537 A-1,002,721 SS-1,248,500	UD-2,450 ED-750 A-1,300,000 SS-1,100,000
FORT WORTH CONVENTION CENTER (FWCC)				
Management				
<i>Meet or exceed budgeted division revenue goal</i>	\$5,342,235	\$5,831,848	\$5,196,944	\$4,498,500
<i>Meet or exceed budgeted hotel occupancy tax (HOT) revenue</i>	\$22,032,477	\$23,802,560	\$25,340,253	\$25,717,939
<i>Meet or exceed annual goal of Fort Worth Convention and Visitors Bureau 225,000 future hotel room nights booked for Fort Worth hotels</i>	234,404	225,000	143,840	225,000
<i>Maintain Public Events client satisfaction with ratings of at least 90% satisfactory or better</i>	100%	100%	97%	90%

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
CULTURE AND TOURISM FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
FORT WORTH CONVENTION CENTER <i>Continued</i>				
Facility Improvements				
<i>Maintain and improve facilities within approved budget</i>	\$5,925,737	\$4,369,530	\$1,086,000	\$931,000
<i>Complete scheduled pay as you go capital and improvement projects on time and within budget</i>	N/A	N/A	N/A	\$1.3M
Business Development				
<i>Meet or exceed division's sales revenue goal</i>	\$5,342,235	\$5,831,848	\$5,196,944	\$4,498,500
<i>Manage the long-term booking strategy for the division to maximize usage of facility - Use Days (UD); Event Days (ED); Attendance (A)</i>	UD-1,673 ED-555 A-891,349	UD-1,840 ED-534 A-772,445	UD-948 ED-342 A-438,064	UD-1,800 ED-700 A-800,000
OFFICE OF OUTDOOR EVENTS (ODE)				
Facility Improvements				
<i>To implement the Outdoor Events Ordinance and issue all permits in accordance with the ordinance regulations, address issues and impact associated with outdoor public events.</i>	257	350	269	300
<i>Find solutions to complex issues involved with safely conducting outdoor events and minimize impact to affected property owners</i>	95%	95%	95%	90%
<i>Maintain Public Events client satisfaction with rating of at least 90% satisfactory or better</i>	100%	100%	97%	90%

Public Events

Attendance and Revenue at Public Events Facilities



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20101 CULTURE AND TOURISM FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	CULT/TOUR DEBT SERVICE	\$ 8,005,794	\$ 8,032,724	\$ 1,212,654	\$ 1,556,026	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,005,794</u>	<u>\$ 8,032,724</u>	<u>\$ 1,212,654</u>	<u>\$ 1,556,026</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FWCC/WRMC MAINTENANCE AND IMPROVEMENTS</u>								
0240600	CULT/TOUR FWCC/WRMC MAINT & IM	\$ 1,277,758	\$ 1,489,176	\$ 1,751,004	\$ 1,407,632	0.00	0.00	0.00	0.00
0240601	PUBLIC EVENTS TECHNOLOGY	0	0	30,000	30,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,277,758</u>	<u>\$ 1,489,176</u>	<u>\$ 1,781,004</u>	<u>\$ 1,437,632</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>THE HERD</u>								
0240700	THE HERD	\$ 0	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CONVENTION BUREAU</u>								
0241000	CULT/TOUR CONVENTION BUREAU	\$ 13,871,563	\$ 9,128,038	\$ 9,961,132	\$ 9,961,132	0.00	0.00	0.00	0.00
0241001	CULT/TOUR CVB/HERD CONTRACT	683,126	732,481	765,183	765,183	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20101	CULTURE AND TOURISM FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	Sub-Total	\$ 14,554,689	\$ 9,860,519	\$ 10,726,315	\$ 10,726,315	0.00	0.00	0.00	0.00
	<u>PUBLIC EVENTS OPERATIONS</u>								
0246000	CULT/TOUR FT WORTH CONV CENTER	\$ 9,833,110	\$ 7,916,973	\$ 7,995,992	\$ 7,995,992	60.00	58.00	58.00	58.00
0246010	CULT/TOUR WILL ROGER MEM CTR	9,019,624	10,134,788	10,166,609	10,166,609	73.00	73.00	73.00	73.00
0246030	CULT/TOUR PUBLIC EVENTS MKTG	123,130	250,000	231,043	231,043	0.00	0.00	0.00	0.00
0246040	CULT/TOUR OUTDOOR EVENTS	0	169,231	173,088	173,088	0.00	2.00	2.00	2.00
	Sub-Total	\$ 18,975,864	\$ 18,470,992	\$ 18,566,732	\$ 18,566,732	133.00	133.00	133.00	133.00
	TOTAL	\$ 42,814,105	\$ 37,853,411	\$ 32,286,705	\$ 32,286,705	133.00	133.00	133.00	133.00

**CULTURE AND TOURISM 2% CITY HOT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$5,892,126
Hotel/Motel Tax -Convention Center	\$5,892,126
SUBTOTAL REVENUE	\$5,892,126

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$5,892,126**

EXPENDITURES:

Transfers and Others	\$5,892,126
Debt Transfer Out - Principal - Convention Center/WRMC	\$3,725,000
Debt Transfer Out - Interest - Convention Center/WRMC	\$2,167,126
SUBTOTAL EXPENDITURES	\$5,892,126

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$5,892,126**

**COMPARISON OF CULTURE AND TOURISM 2% CITY HOT FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Principal/Interest - GO Bonds	\$0	\$0	\$0	\$0	\$5,892,126
SUBTOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$5,892,126
Contribution to Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$5,892,126

COMPARISON OF CULTURE AND TOURISM 2% CITY HOT FUND
REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Hotel/Motel Occ. Tax-Conv Center	\$0	\$0	\$0	\$0	\$5,892,126
SUBTOTAL REVENUE	\$0	\$0	\$0	\$0	\$5,892,126
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$5,892,126

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CULTURE AND TOURISM 2% CITY HOT	20103/0240100

SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC).

On November 18, 1997, the City Council increased the Hotel Occupancy Tax Rate to 9% of which 2% tax collected is to be used only for the construction of an expansion of an existing convention center facility or pledging payment of revenue or revenue refunding bonds issued in accordance with state law for the construction of the expansion.

This fund was created in FY2016 to segregate the 2% portion of the hotel/motel occupancy tax dedicated to the debt of the facilities and expansion and improvements associated with the Fort Worth Convention Center and the Will Rogers Memorial Center from the other revenue sources of the Culture & Tourism Fund to more accurately track the uses of the different revenue sources and restrictions.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 5,892,126	\$ 5,892,126
Total Expenditures	\$ 0	\$ 0	\$ 5,892,126	\$ 5,892,126

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20103	CULTURE AND TOURISM 2% CITY	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	CULT/TOUR DEBT SERVICE	\$ 0	\$ 0	\$ 5,892,126	\$ 5,892,126	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,892,126</u>	<u>\$ 5,892,126</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 5,892,126	\$ 5,892,126	0.00	0.00	0.00	0.00

**CULTURE AND TOURISM DFW REVENUE SHARE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Other Revenue	\$5,500,000
DFW Revenue Share	\$5,500,000
SUBTOTAL REVENUE	\$5,500,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$5,500,000**

EXPENDITURES:

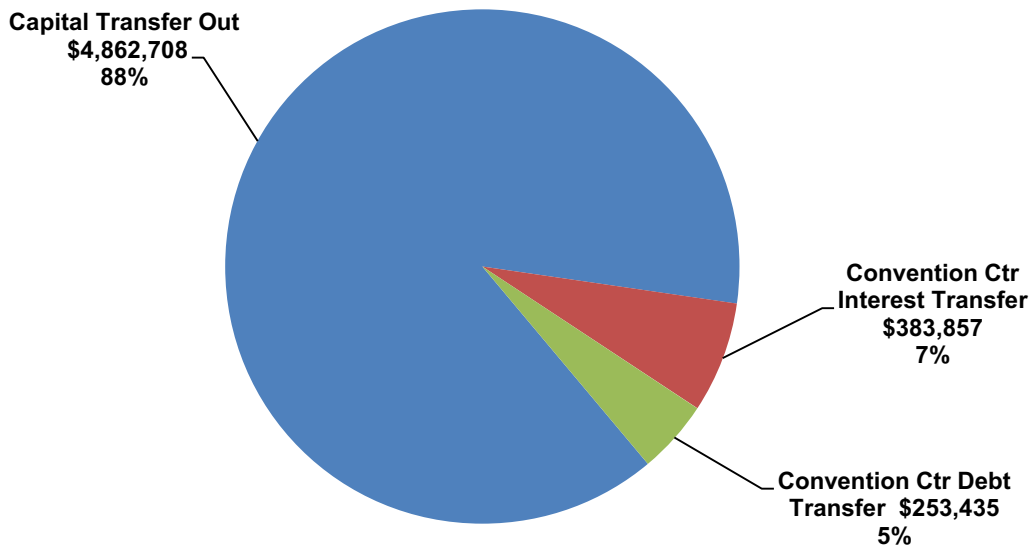
Transfers and Others	\$5,500,000
Capital Transfer - Pay as You Go Capital	\$4,862,708
Debt Transfer Out - Principal - Convention Center/WRMC	\$253,435
Debt Transfer Out - Interest - Convention Center/WRMC	\$383,857
SUBTOTAL EXPENDITURES	\$5,500,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$5,500,000**

**COMPARISON OF CULTURE AND TOURISM DFW REVENUE SHARE FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Capital Transfer Out	\$0	\$0	\$0	\$0	\$4,862,708
Convention Ctr Interest Transfer	0	0	0	0	383,857
Convention Ctr Debt Transfer	0	0	0	0	253,435
SUBTOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$5,500,000
Contribution to Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$5,500,000



COMPARISON OF CULTURE AND TOURISM DFW REVENUE SHARE REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
DFW Revenue Share	\$0	\$0	\$0	\$0	\$5,500,000
SUBTOTAL REVENUE	\$0	\$0	\$0	\$0	\$5,500,000
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$5,500,000

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CULTURE AND TOURISM DFW REVENUE SHARE	20105/0240100

SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC).

In 1998, the City of Fort Worth entered into an interlocal agreement with the City of Euless and the Dallas/Fort Worth International Airport Board to provide for the sharing of incremental tax revenues generated by future economic development projects within the geographical boundaries of the Airport. In 2009, the City Council amended the financial management policy statements providing that the revenues from Dallas/Fort Worth Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center and Will Rogers Memorial Center.

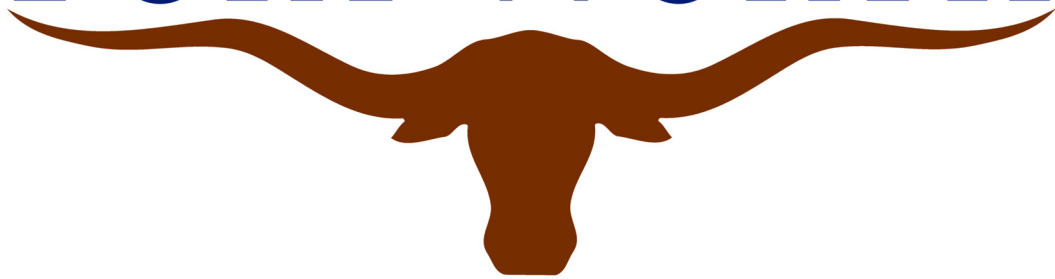
This fund was established in FY2016 to segregate the revenues of the DFW revenue sharing from the other revenue sources in the Culture and Tourism Fund. Revenues received in this fund remain dedicated to the debt associated with the Fort Worth Convention Center expansion and the new facilities at Will Rogers Memorial Center. Excess funds are used to support improvement and expansions at each facility.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 5,500,000	\$ 5,500,000
Total Expenditures	\$ 0	\$ 0	\$ 5,500,000	\$ 5,500,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20105 CULTURE & TOUR DFW REVENUE SHARE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	CULT/TOUR DEBT SERVICE	\$ 0	\$ 0	\$ 5,500,000	\$ 5,500,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,500,000</u>	<u>\$ 5,500,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 5,500,000	\$ 5,500,000	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT**FUND:****ENVIRONMENTAL PROTECTION FUND**

The Environmental Protection Fund (formerly named Environmental Management Fund) was established in 1992 to provide funds to meet the expanding environmental needs of the City. Currently, much of the Fund is devoted to implementing and monitoring the City's Stormwater Permit Program. The permit, granted by the Texas Commission on Environmental Quality, became effective on February 22, 2006. Funds not designated for the permit are primarily utilized for environmental compliance on City properties including hazardous waste issues, storage tank compliance, site cleanup, etc. Remaining funds are used for emergency environmental situations, such as chemical spills and special needs, including asbestos abatement at City-owned properties.

Effective FY2016, the Environmental Protection Fund management operations were transferred to Code Compliance Department and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, the areas receiving funding include the following: Regulatory/Administration, Stormwater Construction/Industrial Inspection, Stormwater Monitoring (including Emergency Spill Response), the Environmental Collection Center (ECC) and Household Hazardous Waste Program, Compliance, Public Education, Air Quality Program and Undesignated (special projects).

The Environmental Protection fund is supported by: the Environmental Protection Fee, which is charged on residential and commercial water bills; revenue from the ECC, which is collected from entities contracting with the ECC for household hazardous waste management; interest on investments; and a transfer from the Solid Waste Fund.

The Environmental Protection Fee is a monthly charge that varies based upon customer category. The last rate change was in 1996 and affected commercial/industrial properties. Homeowners and apartment complex customers are charged \$0.50, municipal and non-profit organizations are charged \$0.75, residential duplexes are charged \$1.00, commercial properties are charged \$10.00, commercial multi-unit properties are charged \$20.00, and industrial properties are charged \$35.00.

**ENVIRONMENTAL PROTECTION FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Services	\$4,363,615
Environmental Fee	\$3,645,015
Environmental Collection Center Disposal Fee	\$718,000
Power Washer Fee	\$600
Use of Money & Property	\$71,500
Interest Earnings	\$71,500
Other Revenue	\$13,000
Miscellaneous Revenues	\$13,000
SUBTOTAL REVENUE	\$4,448,115

Operating Transfers	
Transfer from Solid Waste Fund for the Environmental Collection Center	\$373,049
SUBTOTAL OPERATING TRANSFERS	\$373,049

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$4,821,164**

EXPENDITURES:

Environmental Protection Fund Appropriations	\$3,682,274
Transfers and Others	\$1,138,890
	\$447,690
Transfer - Operating for billing services and community outreach.	
Transfer - Capital	\$675,200
Bad Debt Expenses	\$16,000
SUBTOTAL EXPENDITURES	\$4,821,164

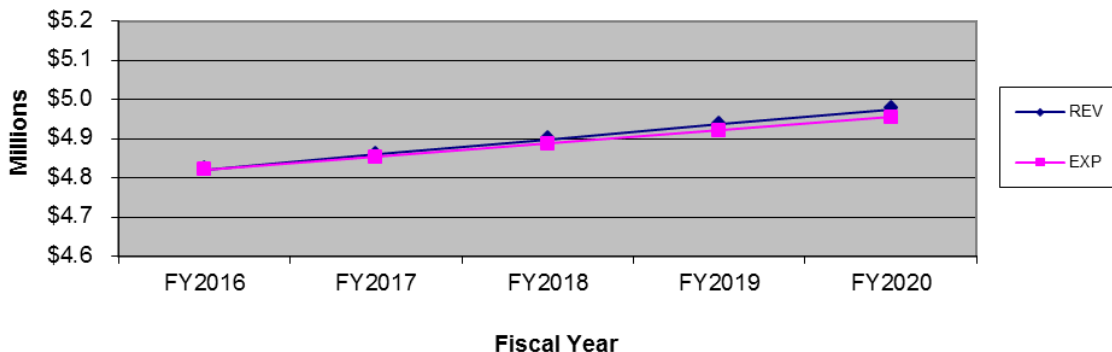
CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$4,821,164**

**ENVIRONMENTAL PROTECTION FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Fund Balance	\$7,755,405	\$7,755,405	\$7,760,673	\$7,770,955	\$7,785,989
Revenues					
Environmental Fees	\$3,645,015	\$3,681,465	\$3,718,280	\$3,755,463	\$3,793,017
Other Revenue	\$1,111,149	\$1,111,149	\$1,111,149	\$1,111,149	\$1,111,149
Interest	<u>\$65,000</u>	<u>\$66,300</u>	<u>\$67,626</u>	<u>\$68,979</u>	<u>\$70,358</u>
Total Revenue	\$4,821,164	\$4,858,914	\$4,897,055	\$4,935,590	\$4,974,524
Total Resources	\$12,576,569	\$12,614,319	\$12,657,728	\$12,706,545	\$12,760,513
Expenditures					
Personnel Services	\$1,416,685	\$1,416,890	\$1,417,099	\$1,417,313	\$1,417,530
Employee Benefits	\$526,094	\$527,308	\$528,546	\$529,809	\$531,097
Professional & Technical Se	\$781,260	\$796,885	\$812,823	\$829,079	\$845,661
Utilities, Repairs and Rental	\$745,405	\$760,313	\$775,519	\$791,030	\$806,850
Other Purchased Services	\$53,003	\$53,533	\$54,068	\$54,609	\$55,155
Supplies	\$159,827	\$159,827	\$159,827	\$159,827	\$159,827
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	<u>\$1,138,890</u>	<u>\$1,138,890</u>	<u>\$1,138,890</u>	<u>\$1,138,890</u>	<u>\$1,138,890</u>
Total Expenditures	\$4,821,164	\$4,853,646	\$4,886,773	\$4,920,556	\$4,955,010
Projected Variance	\$0	\$5,268	\$10,282	\$15,034	\$19,514
Projected Fund Balance	\$7,755,405	\$7,760,673	\$7,770,955	\$7,785,989	\$7,805,503
Reserve Requirement ⁽¹⁾	\$691,132	\$506,694	\$512,216	\$517,848	\$523,591
Excess/(Deficit)	\$7,064,273	\$7,253,979	\$7,258,739	\$7,268,141	\$7,281,912

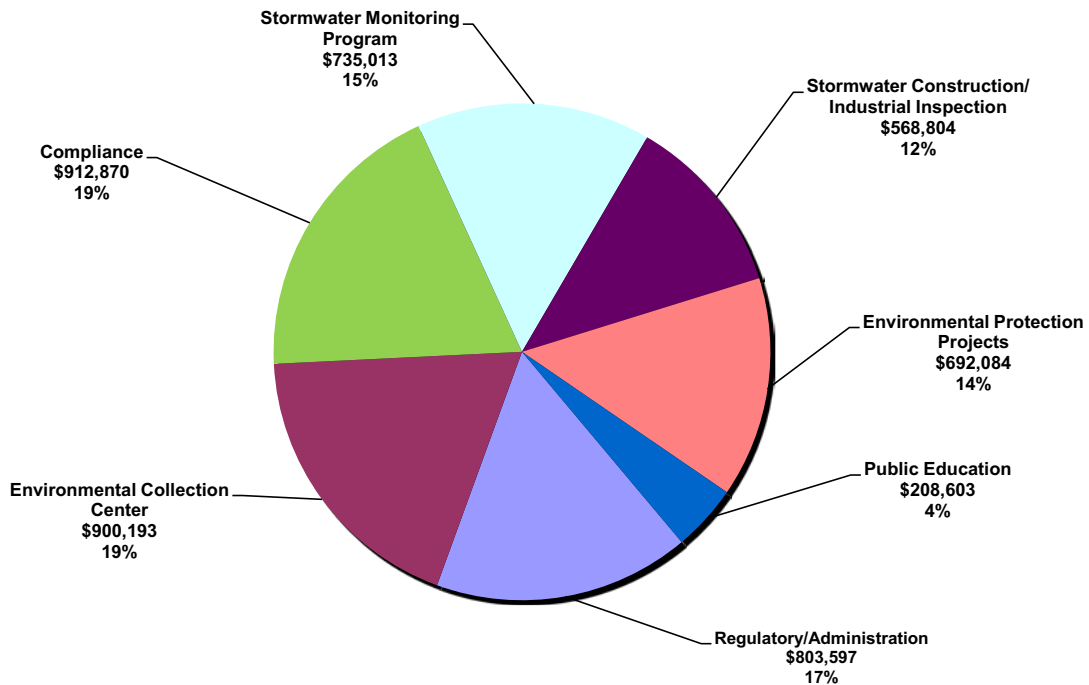
**ENVIRONMENTAL PROTECTION FUND
PROJECTED REVENUES AND EXPENDITURES**



(1) Special Revenue Fund Reserve Policy: A minimum Fund Balance equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-

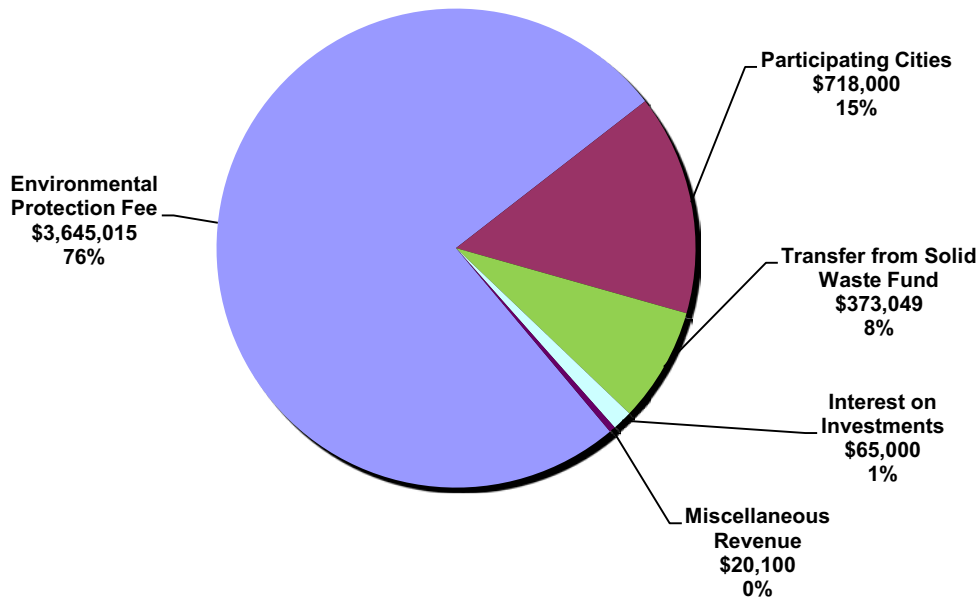
**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Regulatory/Administration	\$1,201,149	\$1,166,399	\$1,174,208	\$1,174,208	\$803,597
Environmental Collection Center	899,763	881,524	927,151	927,151	900,193
Compliance	671,869	683,190	845,361	845,361	912,870
Stormwater Monitoring Program	645,964	610,591	629,767	629,767	735,013
Stormwater Construction/ Industrial Inspection	421,861	386,955	544,923	544,923	568,804
Environmental Protection Projects	752,401	443,529	446,468	848,248	692,084
Public Education	176,405	146,918	203,212	203,212	208,603
SUBTOTAL EXPENSES	\$4,769,412	\$4,319,106	\$4,771,090	\$5,172,870	\$4,821,164
Contribution to Fund Balance	\$0	\$462,180	\$0	\$0	\$0
TOTAL EXPENSES	\$4,769,412	\$4,781,286	\$4,771,090	\$5,172,870	\$4,821,164



COMPARISON OF ENVIRONMENTAL PROTECTION FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Environmental Protection Fee	\$3,402,154	\$3,545,487	\$3,331,655	\$3,331,655	\$3,645,015
Participating Cities	725,150	692,280	760,000	760,000	718,000
Transfer from Solid Waste Fund	373,049	373,049	373,049	373,049	373,049
Interest on Investments	56,336	77,571	60,000	60,000	65,000
Miscellaneous Revenue	66,165	92,899	30,527	30,527	20,100
SUBTOTAL REVENUE	\$4,622,854	\$4,781,286	\$4,555,231	\$4,555,231	\$4,821,164
Use of Fund Balance	\$146,558	\$0	\$215,859	\$617,639	\$0
TOTAL REVENUE	\$4,769,412	\$4,781,286	\$4,771,090	\$5,172,870	\$4,821,164



FUND BUDGET SUMMARY

DEPARTMENT:

ENVIRONMENTAL PROTECTION FUND

FUND/CENTER

25005/0231100:0234106

SUMMARY OF FUND RESPONSIBILITIES:

The Environmental Protection Fund is used to ensure that the City is in compliance, or developing means to achieve compliance, with its Texas Pollutant Discharge Elimination System (TPDES) Stormwater permit, as well as other state and federal environmental regulations. The Fund supports the following sections: Special Projects, Compliance, Regulatory/Administration, Storm Water Monitoring, Storm Water Inspection, the Environmental Collection Center (household hazardous waste), and Public Education.

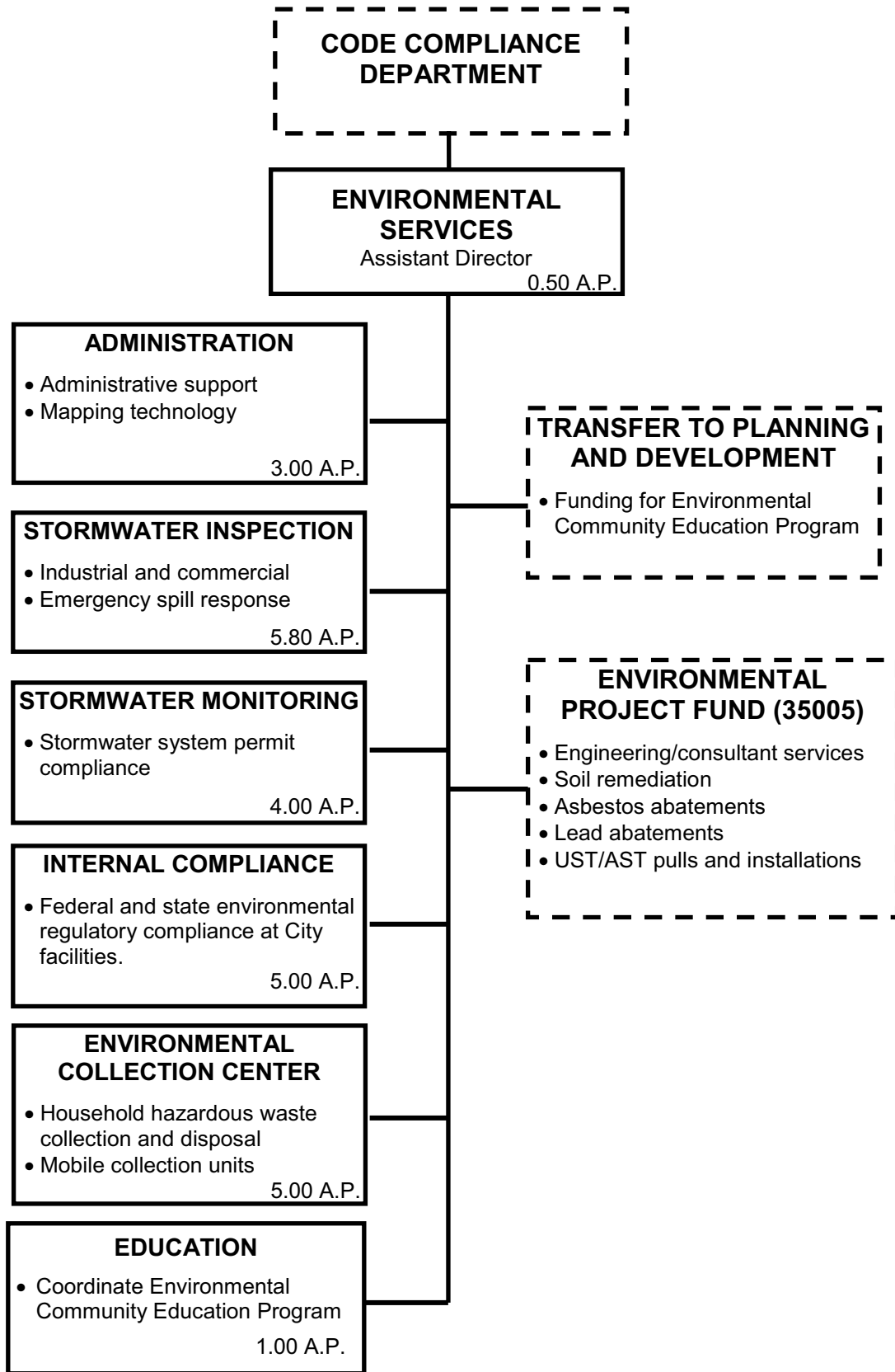
The special project funds are used in emergency situations and to fund major compliance issue projects. The Compliance Unit performs the tasks required to keep the city's facilities and operations in compliance with state and federal environmental regulations. The Regulatory/Administrative Section is responsible for the interpretation of all federal and state environmental regulations, and administrative/fiscal support. Storm Water Inspection performs reviews of construction/industrial permit applications, plans, and sites. The Storm Water Monitoring Unit performs citywide sample collection and analysis regarding the quality of storm water and responds to spills that could adversely affect the stormwater system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste for City of Fort Worth residents as well as 45 plus participating entities. Mobile collection units are also part of ECC operations.

The Environmental Management Division is responsible for tracking, monitoring and enforcing the city's Texas Pollutant Discharge Elimination System (TPDES) permit. Inspectors work with the regulated community including the City and its contractors on permit compliance requirements. Notices of Violation along with citations are issued by the Environmental Services - Storm Water staff.

The Education Section includes one Coordinator position and non-personnel related funding for public education on stormwater pollution prevention, air quality issues, and household hazardous waste disposal methods.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 1,189,834	\$ 1,310,296	\$ 1,416,685	\$ 1,416,685
Employee Benefits	\$ 484,034	\$ 529,316	\$ 526,094	\$ 526,094
Professional & Tech Svcs	\$ 596,977	\$ 698,192	\$ 781,260	\$ 781,260
Utilities Repairs & Rentals	\$ 518,894	\$ 714,473	\$ 745,405	\$ 745,405
Other Purchased Services	\$ 22,705	\$ 55,456	\$ 53,003	\$ 53,003
Supplies	\$ 139,848	\$ 196,268	\$ 159,827	\$ 159,827
Property/Capital Assets	\$ 62,580	\$ 0	\$ 0	\$ 0
Debt Service	\$ 292,590	\$ 316,742	\$ 0	\$ 0
Transfers and Others	\$ 1,011,644	\$ 950,347	\$ 1,138,890	\$ 1,138,890
Total Expenditures	\$ 4,319,106	\$ 4,771,090	\$ 4,821,164	\$ 4,821,164
Authorized Positions	23.30	24.30	24.30	24.30

ENVIRONMENTAL PROTECTION FUND – 24.30 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER	
ENVIRONMENTAL PROTECTION FUND	25005/0231100:0234106	
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED		
FY2015 ADOPTED:	\$4,771,090	A.P.24.30
FY2016 ADOPTED:	\$4,821,164	A.P.24.30
<p>A. The adopted budget decreases by a net of (\$316,742) for costs associated with debt payments for principal and interest for the State Energy Conservation Office energy loan due to final payments were completed in FY2015.</p> <p>B. The adopted budget increases by a net of \$188,543 for costs associated with environmental projects such as underground storage tank removal or asbestos abatement.</p> <p>C. The adopted budget increases by \$84,488 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.</p> <p>D. The adopted budget increases by \$63,476 associated with contractual costs for permits, lab fees and various other hazardous waste agreements.</p> <p>E. The adopted budget increases by \$47,000 for costs associated with the disposal & processing contracts for garbage, recycling and hazardous waste.</p> <p>F. The adopted budget increases by \$42,100 for costs associated with payments for unused vacation, short-term sick and family leave, old sick-leave, and non-exempt compensatory time to employees separating from the City.</p> <p>G. The adopted budget decreases by (\$29,918) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree health-care and death related benefits.</p> <p>H. The adopted budget decreases by (\$19,592) for supplies based on historical spending trends.</p> <p>I. The adopted budget decreases by (\$19,027) for costs associated with Fleet Services for outside repairs, oil, and fuel costs.</p> <p>J. The adopted budget increases by a net of \$12,108 for group health based on plan migration and turnover.</p>		

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
ENVIRONMENTAL PROTECTION FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
AIR & STORMWATER QUALITY				
Air & Stormwater Quality				
<i>Conduct inspections, investigations, complaint, and spill responses to protect local air and water quality</i>	3,589	3,559	3,500	3,500
<i>Collect individual air quality and water quality samples and provide continuous air monitoring at five regional sites</i>	6,774	6,781	6,750	6,750
HOUSEHOLD HAZARDOUS WASTE				
Household Hazardous Waste				
<i>Pounds of waste collected and thus diverted from landfills or potential improper disposal</i>	1,389,704	1,356,867	1,370,000	1,370,000
<i>Number of new customers who visit the ECC</i>	14,107	12,142	10,000	8,000
REGULATORY COMPLIANCE				
Regulatory Compliance				
<i>Texas Commission on Environmental Quality Compliance History Rating of less than 55.00</i>	N/A	5.35	0	<55

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 25005	ENVIRONMENTAL PROTECTION FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0231100	CODE ENVIRONMENTAL PROTECTION PROJECTS	\$ 443,529	\$ 446,468	\$ 692,084	\$ 692,084	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 443,529</u>	<u>\$ 446,468</u>	<u>\$ 692,084</u>	<u>\$ 692,084</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0234100	CODE ADMINISTRATION	\$ 1,166,399	\$ 1,174,208	\$ 803,597	\$ 803,597	3.50	3.50	3.50	3.50
0234101	CODE ENVIRONMENTAL PROTECTION INSPECTION	386,955	544,923	568,804	568,804	5.80	5.80	5.80	5.80
0234103	CODE ENVIRON COLLECTION CENTER	881,524	927,151	900,193	900,193	5.00	5.00	5.00	5.00
0234104	CODE ENVIRONMENTAL PROTECTION MONITORING	610,591	629,767	735,013	735,013	4.00	4.00	4.00	4.00
0234105	CODE PUBLIC EDUCATION	146,918	203,212	208,603	208,603	1.00	1.00	1.00	1.00
0234106	CODE CITY WIDE COMPLIANCE	683,190	845,361	912,870	912,870	4.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 3,875,577</u>	<u>\$ 4,324,622</u>	<u>\$ 4,129,080</u>	<u>\$ 4,129,080</u>	<u>23.30</u>	<u>24.30</u>	<u>24.30</u>	<u>24.30</u>
	TOTAL	\$ 4,319,106	\$ 4,771,090	\$ 4,821,164	\$ 4,821,164	23.30	24.30	24.30	24.30

FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

In FY1982, City Council approved the recommendation by staff to operate the golf program as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. The establishment of a Municipal Golf Fund offered all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Park and Recreation Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations and Golf Course Maintenance.

The City of Fort Worth operates four (4) regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses and driving range facility located in southwest Fort Worth), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (an 18-hole course with a six-hole practice course and a driving range facility, in partnership with the First Tee of Fort Worth, is located in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, revenue from food and beverage sales, golf club rentals and other miscellaneous income. The City's golf program has been negatively impacted by several factors, including a saturated local market for golf courses, little to no growth in the number of area golfers, a sluggish economy, and the age and condition of City-operated courses. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2006, the City Council approved a staff recommendation to restructure the golf program to address these issues.

However, due to the continued negative impacts of the factors noted above, the fund continued to operate at a loss, which created a negative fund balance. In September 2014, the City Council approved a transfer from the General Fund to eliminate the Municipal Golf Fund's negative fund balance of \$8,798,187. Beginning FY2015, the fund was converted to a Special Revenue Fund and in an effort to eliminate future fund deficits, the City Council has committed an annual \$850,000 General Fund subsidy to the Municipal Golf Fund.

In the 2014 Bond Program, \$2,000,000 was approved to assist with the funding of renovations at Rockwood Golf Course. The course will close in November 2015 for renovations and is scheduled to re-open October 2016.

**MUNICIPAL GOLF FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Services	\$3,609,982
Taxable Revenue includes all carts, electric cart rentals pull cart rentals, rent clubs, resale merchandise and driving range.	\$1,740,365
Non-Taxable Revenue includes all rounds, cart trail, gift certificate sold, junior/senior golf pass, pavilion rental.	\$1,869,617
Other Revenue	\$10,500
Coca-Cola Contract	\$10,500
SUBTOTAL REVENUE	\$3,620,482

Operating Transfers	
Transfer from General Fund for the annual subsidy	\$850,000
SUBTOTAL OPERATING TRANSFERS	\$850,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$4,470,482**

EXPENDITURES:

Municipal Golf Fund Appropriations	\$4,402,855
Transfers and Others	\$67,627
Capital Transfer for the Intra Fund equipment loan for mowing equipment*	\$67,627
SUBTOTAL EXPENDITURES	\$4,470,482

CONTRIBUTION TO FUND BALANCE \$0

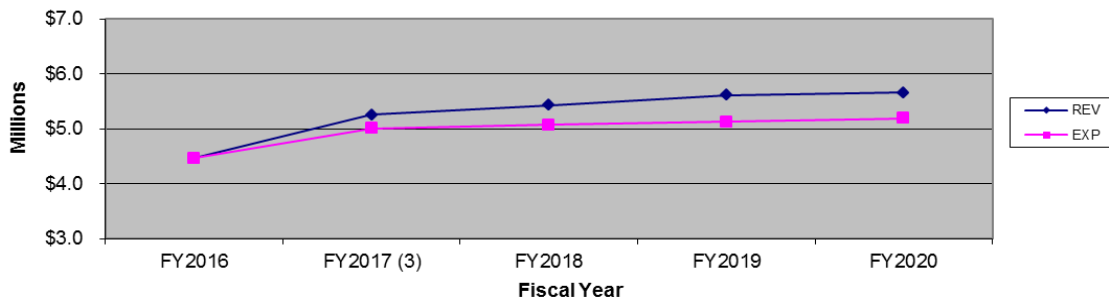
TOTAL EXPENDITURES **\$4,470,482**

* Equipment Loan: October 2011 - September 2016 for various mowing equipment to maintain the City's golf courses.

**MUNICIPAL GOLF FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017⁽³⁾ Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Fund Balance	\$443,656	\$443,656	\$689,464	\$1,054,006	\$1,543,176
Revenues⁽¹⁾					
Non-taxable	\$1,869,617	\$2,350,676	\$2,444,703	\$2,542,491	\$2,644,190
Taxable	\$1,740,365	\$2,050,400	\$2,132,416	\$2,217,712	\$2,306,421
Transfer from General Fund	\$850,000	\$850,000	\$850,000	\$850,000	\$700,000
Miscellaneous Revenue	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>
Total Revenue	\$4,470,482	\$5,261,575	\$5,437,618	\$5,620,703	\$5,661,111
Total Resources	\$4,914,138	\$5,705,232	\$6,127,082	\$6,674,709	\$7,204,287
Expenditures					
Personnel Services	\$1,731,602	\$1,944,641	\$1,952,634	\$1,960,787	\$1,969,103
Employee Benefits	\$713,848	\$721,422	\$723,745	\$726,114	\$728,531
Professional & Technical Services	\$594,977	\$641,102	\$653,924	\$667,002	\$680,342
Utilities, Repairs and Rentals	\$599,029	\$795,739	\$811,653	\$827,886	\$844,444
Other Purchased Services	\$83,939	\$74,126	\$75,608	\$77,120	\$78,663
Supplies	\$679,460	\$838,738	\$855,512	\$872,622	\$890,075
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	<u>\$67,627</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$4,470,482	\$5,015,768	\$5,073,077	\$5,131,533	\$5,191,158
Projected Variance	\$0	\$245,808	\$364,542	\$489,170	\$469,953
Projected Fund Balance	\$443,656	\$689,464	\$1,054,006	\$1,543,176	\$2,013,130
Reserve Requirement ⁽²⁾	\$733,956	\$836,128	\$845,682	\$855,426	\$865,366
Excess/(Deficit)	(\$290,299)	(\$146,664)	\$208,324	\$687,750	\$1,147,764

**MUNICIPAL GOLF FUND
PROJECTED REVENUES AND EXPENDITURES**



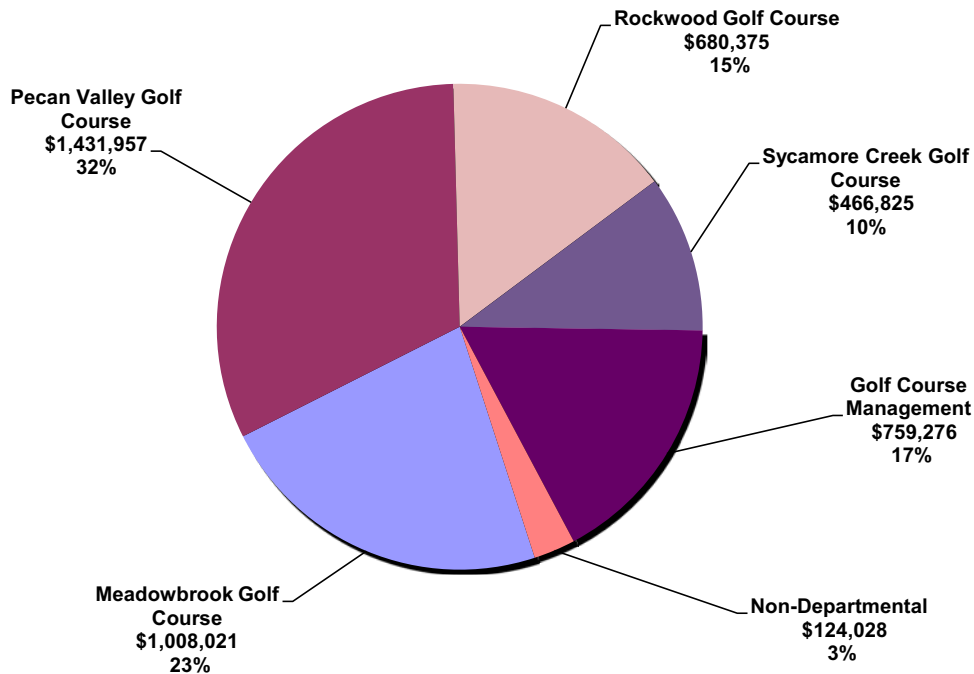
(1) This model does **not** reflect any rate increases for the next five years.

(2) Special Revenue Fund Reserve Policy: A minimum Fund Balance equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

(3) FY2017 and beyond reflect the reopening of the Rockwood Golf Course after the renovations.

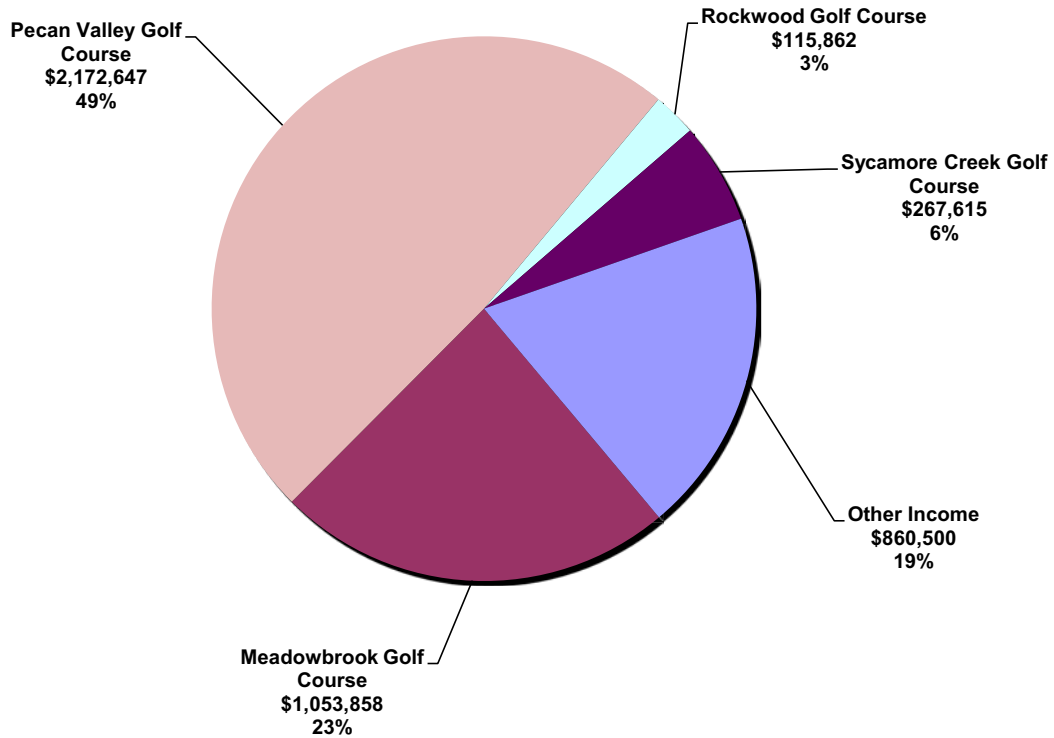
**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Meadowbrook Golf Course	\$986,807	\$966,875	\$1,081,712	\$1,081,712	\$1,008,021
Pecan Valley Golf Course	1,388,326	1,415,103	1,440,374	1,440,374	1,431,957
Rockwood Golf Course	997,226	979,911	1,006,187	1,006,187	680,375
Sycamore Creek Golf Course	500,992	466,343	466,446	466,446	466,825
Golf Course Management	923,718	855,540	816,257	816,257	759,276
Non-Departmental	555,568	371,809	209,469	209,469	124,028
SUBTOTAL EXPENDITURE	\$5,352,637	\$5,055,581	\$5,020,445	\$5,020,445	\$4,470,482
Contributions to Net Position	\$0	\$8,299,425	\$0	\$0	\$0
TOTAL EXPENDITURE	\$5,352,637	\$13,355,006	\$5,020,445	\$5,020,445	\$4,470,482



COMPARISON OF MUNICIPAL GOLF FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Meadowbrook Golf Course	\$965,703	\$887,787	\$989,176	\$989,176	\$1,053,858
Pecan Valley Golf Course	1,877,251	1,853,615	2,056,127	2,056,127	2,172,647
Rockwood Golf Course	776,478	730,411	861,035	861,035	115,862
Sycamore Creek Golf Course	382,697	261,199	254,135	254,135	267,615
Other Income	145,595	9,621,994	859,972	859,972	860,500
SUBTOTAL REVENUE	\$4,147,724	\$13,355,006	\$5,020,445	\$5,020,445	\$4,470,482
Use of Fund Balance	\$1,204,913	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$5,352,637	\$13,355,006	\$5,020,445	\$5,020,445	\$4,470,482



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

MUNICIPAL GOLF FUND

FUND/CENTER

20102/0804005:0804530

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, managed by the Golf Division of the Park and Recreation Department, provides enjoyable, safe and comprehensive golf programs through four municipally-owned golf courses: Pecan Valley, Meadowbrook, Rockwood and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully-equipped pro shop, snack shop and driving range.

Meadowbrook Golf Course is an 18-hole facility located in the east side of the City. It has a fully-equipped pro shop and features a full snack bar and grill service.

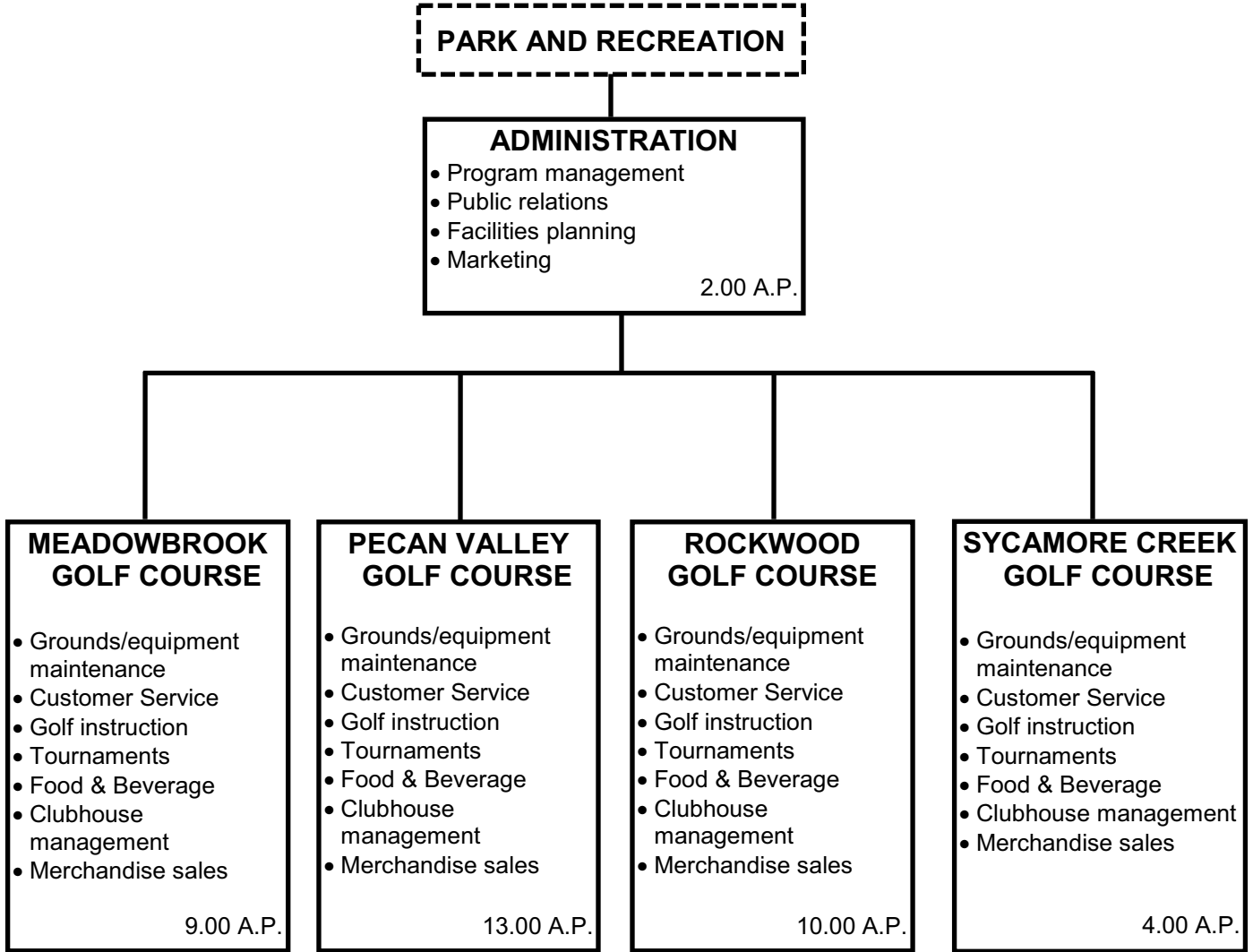
Rockwood Golf Course is an 18-hole facility with a driving range and six-hole practice course, Nine-hole Footgolf course operating in partnership with the First Tee of Fort Worth, and also has pro and snack shops. It is located in the near northwest part of the city.

The Sycamore Creek Golf Course is a unique nine-hole course with dual tee-boxes, allowing the golfer to play an 18-hole round as well as an 18-hole Footgolf course. The clubhouse also features a fully-equipped pro shop and is located in the near southeast part of the city.

Municipal Golf Fund expenditures are financed primarily from charges for service, classified as taxable and non-taxable revenue, in the form of green fees, cart rentals, and other fees at all golf courses. In August 2014, the City Council approved a resolution providing an annual subsidy to the Municipal Golf Fund beginning in FY2015. In July 2015 the Municipal Golf was transferred from an Enterprise Fund to Special Revenue Fund.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 1,780,229	\$ 2,035,863	\$ 1,731,602	\$ 1,731,602
Employee Benefits	\$ 1,009,842	\$ 789,555	\$ 713,848	\$ 713,848
Professional & Tech Svcs	\$ 517,816	\$ 557,218	\$ 594,977	\$ 594,977
Utilities Repairs & Rentals	\$ 613,116	\$ 679,028	\$ 599,029	\$ 599,029
Other Purchased Services	\$ 52,020	\$ 87,560	\$ 83,939	\$ 83,939
Supplies	\$ 821,285	\$ 792,594	\$ 679,460	\$ 679,460
Property/Capital Assets	\$ 31,431	\$ 11,000	\$ 0	\$ 0
Debt Service	\$ 1,696	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 228,146	\$ 67,627	\$ 67,627	\$ 67,627
Total Expenditures	\$ 5,055,581	\$ 5,020,445	\$ 4,470,482	\$ 4,470,482
Authorized Positions	38.00	38.00	38.00	38.00

MUNICIPAL GOLF FUND – 38.00 A.P.



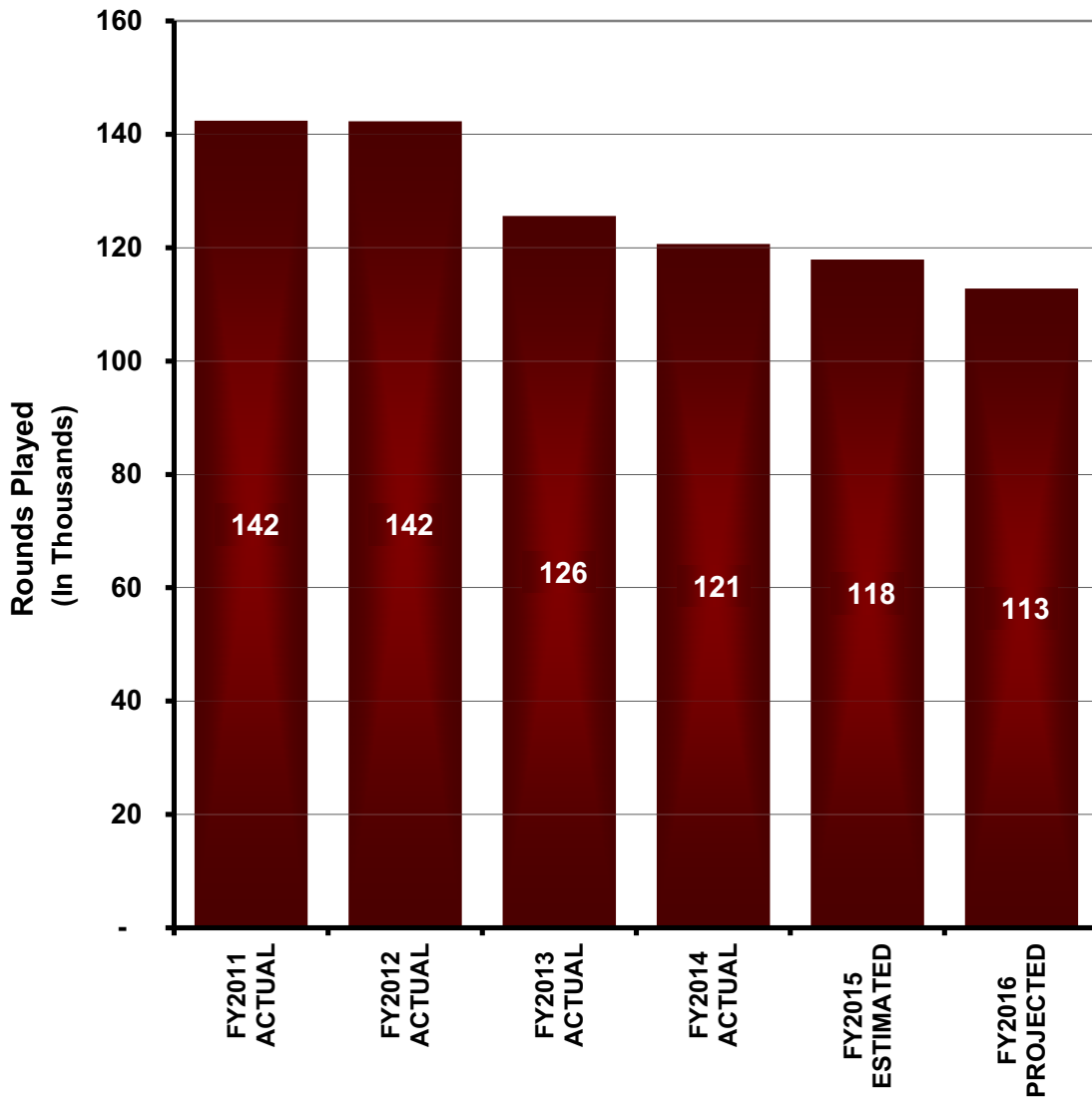
SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL GOLF FUND		20102/0804005:0804530	
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$5,020,445	A.P.	38.00
FY2016 ADOPTED:	\$4,470,482	A.P.	38.00
<p>A. The overall adopted budget decreases by (\$338,193) due to the closure of Rockwood Golf Course during renovation from November 2015 through September 2016. The decreases include reductions in salary savings, merchandise and alcohol for resale, irrigation maintenance, contractual services among others.</p> <p>B. The adopted budget decreases by (\$150,000) for separation leave associated with employee retirement from the fund.</p> <p>C. The adopted budget decreases by a net of (\$79,548) for equipment lease due to lower monthly payments and drastically reduced payment at Rockwood Golf Course. In addition, the equipment lease cost decreased to only 3-5 vehicles on lease/rental as opposed to a fleet of 62-65.</p> <p>D. The adopted budget decreases by (\$77,951) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.</p> <p>E. The adopted budget increases by \$77,147 to capture the salary and benefits cost adjustments for the implementation of the class and compensation study for regular employees effective first pay period in January 2016.</p> <p>F. The adopted budget increases by \$68,790 for administrative costs increases.</p> <p>G. The adopted budget increases by \$24,793 based on IT allocations related to computing, radio and telephone services.</p> <p>H. The adopted budget decreases by (\$21,135) for information technology supplies based on the FY2016 equipment replacement and purchase plan.</p> <p>I. The adopted budget decreases by (\$16,803) for risk management costs for self-insurance premiums, claims and legal payments.</p> <p>J. The adopted budget increases by \$15,613 for Workers' Compensation and Risk Management costs based on cost projections prepared by the Human Resources and allocated to this department. Also, the merging of the Risk Management and Worker's Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help to restore the net position to a positive over a 10 year period in keeping with the adopted reserve policy.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
MUNICIPAL GOLF FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
RECREATION, HEALTH AND WELLNESS				
Recreational Opportunities				
<i>Rounds Played at the Municipal Golf Courses</i>	125,606	120,664	117,915	112,796
Recreational Opportunities				
<i>Number of City Sponsored Golf Championships</i>	10	10	10	11
<i>Actual</i>	100%	100%	100%	N/A
Recreational Opportunities				
<i>Number of First Tee Junior Participants (Life Skills Program)</i>	3,000	3,200	3,500	4,000
<i>Actual</i>	97%	100%	97%	N/A

Park and Recreation Golf Division Number of Paid Rounds Played



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20102 MUNICIPAL GOLF FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>GOLF COURSE MAN- AGEMENT</u>								
0804005	PACS GOLF COURSE MGMT	\$ 855,540	\$ 816,257	\$ 759,276	\$ 759,276	4.00	3.00	3.00	3.00
0804090	PACS NON-DEPART- MENTAL	371,809	209,469	124,028	124,028	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,227,349</u>	<u>\$ 1,025,726</u>	<u>\$ 883,304</u>	<u>\$ 883,304</u>	<u>4.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	PACS PECAN VALLEY GREENS MAINT	\$ 753,736	\$ 775,379	\$ 781,767	\$ 781,767	8.00	8.00	8.00	8.00
0804120	PACS PECAN VALLEY PRO SHOP	479,757	475,189	466,556	466,556	3.00	3.00	3.00	3.00
0804130	PACS PECAN VALLEY SNACK BAR	181,610	189,806	183,634	183,634	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 1,415,103</u>	<u>\$ 1,440,374</u>	<u>\$ 1,431,957</u>	<u>\$ 1,431,957</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>MEADOWBROOK GOLF COURSE</u>								
0804310	PACS MEADOWBROOK GREENS	\$ 392,494	\$ 500,187	\$ 498,460	\$ 498,460	4.00	5.00	5.00	5.00
0804320	PACS MEADOWBROOK PRO SHOP	414,321	435,167	380,735	380,735	3.00	3.00	3.00	3.00

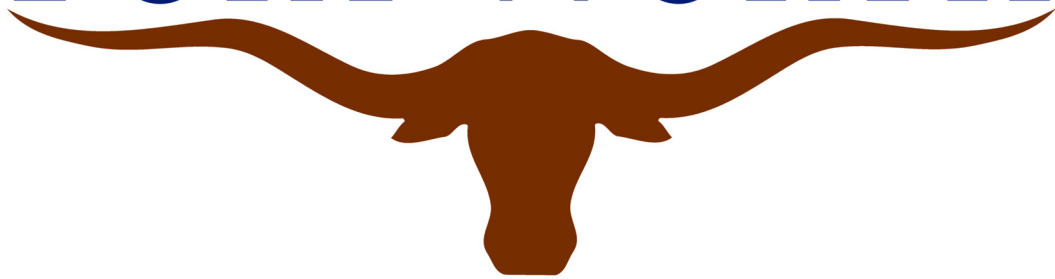
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20102 MUNICIPAL GOLF FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0804330	PACS MEADOWBROOK SNACK SHOP	160,060	146,358	128,826	128,826	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 966,875</u>	<u>\$ 1,081,712</u>	<u>\$ 1,008,021</u>	<u>\$ 1,008,021</u>	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	PACS ROCKWOOD GREENS	\$ 516,395	\$ 526,835	\$ 443,834	\$ 443,834	6.00	6.00	6.00	6.00
0804420	PACS ROCKWOOD PRO SHOP	347,961	343,659	185,936	185,936	3.00	3.00	3.00	3.00
0804430	PACS ROCKWOOD SNACK SHOP	115,555	135,693	50,605	50,605	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 979,911</u>	<u>\$ 1,006,187</u>	<u>\$ 680,375</u>	<u>\$ 680,375</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	PACS SYCAMORE GREENS	\$ 261,957	\$ 266,118	\$ 271,610	\$ 271,610	2.00	2.00	2.00	2.00
0804520	PACS SYCAMORE PRO SHOP	194,185	185,773	180,730	180,730	2.00	2.00	2.00	2.00
0804530	PACS SYCAMORE SNACK SHOP	10,201	14,555	14,485	14,485	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 466,343</u>	<u>\$ 466,446</u>	<u>\$ 466,825</u>	<u>\$ 466,825</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 20102 MUNICIPAL GOLF FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	TOTAL	\$ 5,055,581	\$ 5,020,445	\$ 4,470,482	\$ 4,470,482	38.00	38.00	38.00	38.00

FORT WORTH



FUND STATEMENT

FUND:

RED-LIGHT ENFORCEMENT FUND

The City began the Red-light Enforcement Program on January 1, 2008. The goal of the program is to improve public safety by changing driver behavior related to red-light running using a combination of enforcement and traffic signal operations improvements. Since 2008, the program has grown and includes 58 cameras at 43 intersections. Two cameras were removed permanently in fiscal year 2013 because of the Texas Department of Transportation I-35 expansion project.

A private vendor, American Traffic Solutions (ATS), operates the City's Red-Light Enforcement Program. The City leases each camera from the vendor for a flat monthly fee.

Camera age as of May 29, 2015	Number of Cameras	Current Monthly Camera Lease Fee	New Monthly Camera Lease Fee
0-4 years	25	\$4,970.00	\$4,970.00
5 years	10	\$4,970.00	\$4,820.00
6 years	9	\$4,970.00	\$4,620.00
7+ years	14	\$4,970.00	\$4,120.00
Annual Camera Lease Costs		\$3,459,120.00	\$3,260,520.00

A \$75 violation notice is mailed to owners of the vehicles that are photographed running a red-light. A \$25 late fee is assessed if the violation is not paid within 30-days. Violation fees are established by Chapter 707 of the State of Texas Transportation Code.

Revenues from violation fees are used to cover the program's cost with a State law requirement that the City submit half of the violation fees after program expenses are subtracted to the State of Texas Trauma Fund. The remaining revenue is restricted for citywide traffic safety programs that include the installation and maintenance of traffic signs, pavement markings, traffic signals and school safety.

**RED-LIGHT ENFORCEMENT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$2,400	
Returned Check Processing Fee		\$2,400
Fines, Forfeitures and Special Assessments	\$7,534,650	
Red Light Fines		\$7,534,650
Other Revenue	\$1,048,000	
Late Fees		\$675,000
Liquidated Damages		\$363,000
Miscellaneous Revenue		\$10,000
SUBTOTAL REVENUE		\$8,585,050

USE OF FUND BALANCE \$876,319

TOTAL REVENUE **\$9,461,369**

EXPENDITURES:

Red Light Enforcement Fund Appropriations	\$9,326,425
Transfers and Others	\$134,944
Operating Transfer to General Fund - Traffic Signal Electricity	\$100,000
Operating Transfer to General Fund - Traffic Tech Violation	\$34,944
SUBTOTAL EXPENDITURES	\$9,461,369

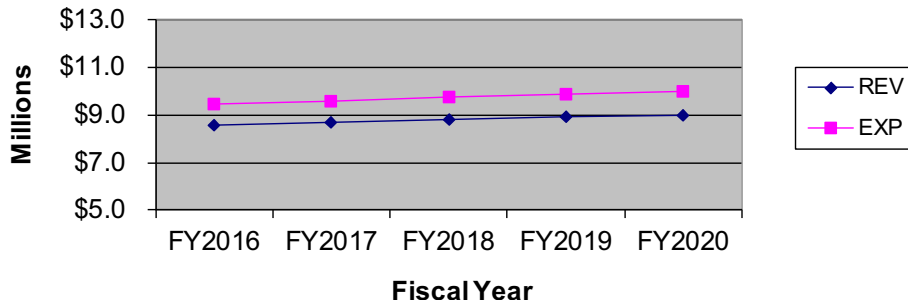
CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$9,461,369**

**RED-LIGHT ENFORCEMENT FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Fund Balance	\$930,735	\$54,416	(\$854,203)	(\$1,793,763)	(\$2,767,916)
Revenues⁽¹⁾					
Red Light Fines	\$7,534,650	\$7,609,997	\$7,686,096	\$7,762,957	\$7,840,587
Late Fees	\$675,000	\$695,858	\$720,700	\$744,627	\$767,487
Liquidated Damages	\$363,000	\$366,630	\$370,296	\$373,999	\$377,739
Miscellaneous Revenue	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Returned Check Processing	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400
Total Revenue	\$8,585,050	\$8,684,884	\$8,789,492	\$8,893,984	\$8,998,213
Total Resources	\$9,515,785	\$8,739,300	\$7,935,290	\$7,100,220	\$6,230,297
Expenditures⁽²⁾					
Personnel Services	\$1,309,039	\$1,310,247	\$1,311,503	\$1,312,809	\$1,314,167
Employee Benefits	\$577,012	\$579,008	\$581,085	\$583,244	\$585,489
Professional & Technical Services	\$1,560,752	\$1,623,182	\$1,688,109	\$1,755,634	\$1,825,859
Utilities, Repairs and Rentals	\$3,728,086	\$3,765,367	\$3,803,021	\$3,841,051	\$3,879,461
Other Purchased Services	\$1,651,133	\$1,667,644	\$1,684,321	\$1,701,164	\$1,718,176
Supplies	\$500,403	\$510,411	\$520,619	\$531,032	\$541,652
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	\$134,944	\$137,643	\$140,396	\$143,204	\$146,068
Total Expenditures	\$9,461,369	\$9,593,502	\$9,729,053	\$9,868,137	\$10,010,873
Projected Variance	(\$876,319)	(\$908,618)	(\$939,561)	(\$974,153)	(\$1,012,660)
Projected Fund Balance	\$54,416	(\$854,203)	(\$1,793,763)	(\$2,767,916)	(\$3,780,576)
Reserve Requirement⁽³⁾	\$1,577,210	\$1,599,237	\$1,621,833	\$1,645,018	\$1,668,812
Excess/(Deficit)	(\$1,522,795)	(\$2,453,439)	(\$3,415,596)	(\$4,412,935)	(\$5,449,388)

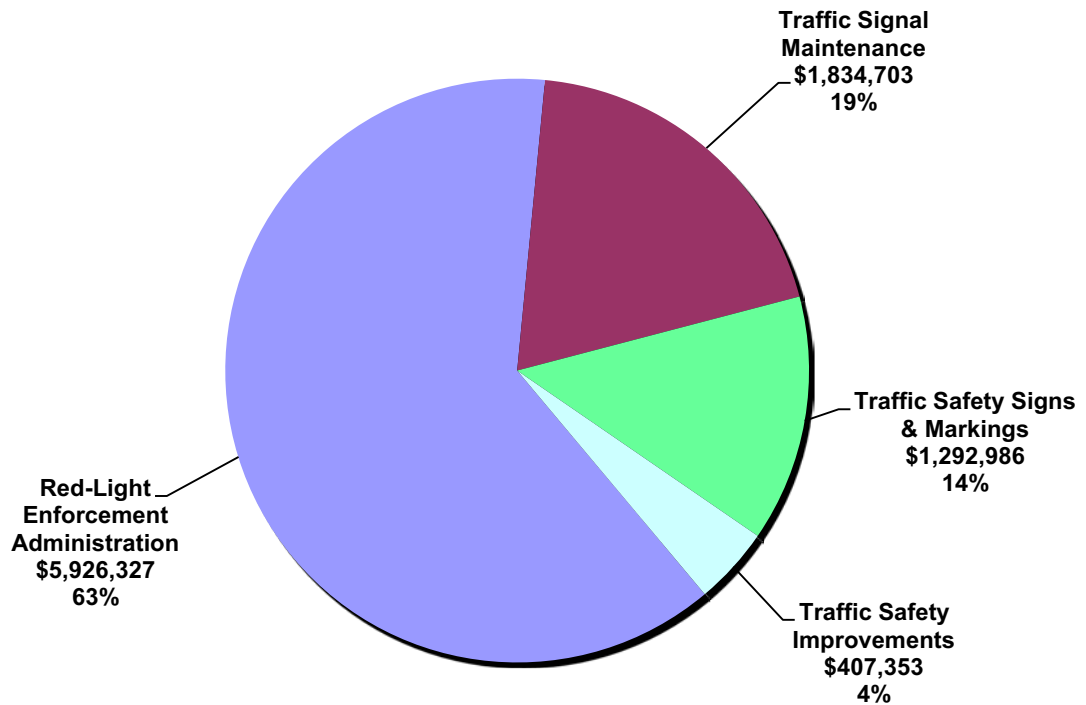
**RED LIGHT ENFORCEMENT FUND
PROJECTED REVENUES AND EXPENDITURES**



- (1) This model does **not** reflect any rate increases or decreases for the next five years.
- (2) This model does **not** reflect any plans to move expenses back to the General Fund.
- (3) Special Revenue Fund Reserve Policy: A minimum Fund Balance equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

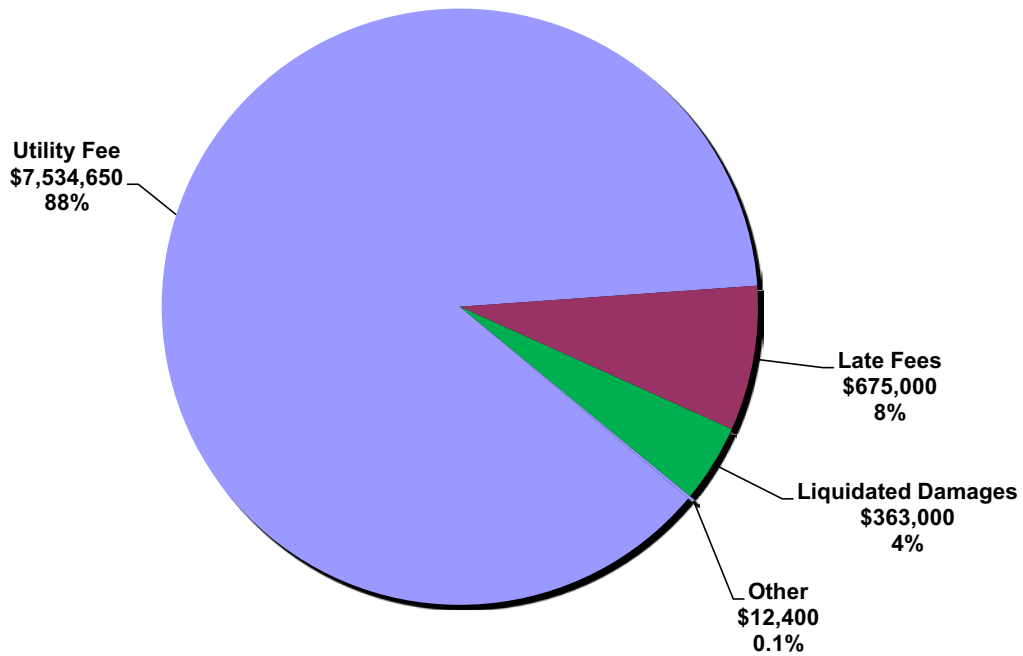
**COMPARISON OF RED-LIGHT ENFORCEMENT FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Red-Light Enforcement Administration	\$6,218,110	\$6,813,909	\$6,751,763	\$6,736,949	\$5,926,327
Traffic Signal Maintenance	1,846,328	2,162,745	1,866,668	1,866,668	1,834,703
Traffic Safety Signs & Markings	1,821,366	1,488,557	1,686,022	1,686,022	1,292,986
Traffic Safety Improvements	583,104	172,673	407,353	407,353	407,353
SUBTOTAL EXPENDITURES	<u>\$10,468,908</u>	<u>\$10,637,884</u>	<u>\$10,711,806</u>	<u>\$10,696,992</u>	<u>\$9,461,369</u>
Contribution to Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	<u>\$10,468,908</u>	<u>\$10,637,884</u>	<u>\$10,711,806</u>	<u>\$10,696,992</u>	<u>\$9,461,369</u>



COMPARISON OF RED-LIGHT ENFORCEMENT FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Utility Fee	\$8,454,342	\$9,392,724	\$7,762,500	\$7,762,500	\$7,534,650
Late Fees	685,242	843,827	675,000	675,000	675,000
Liquidated Damages	0	0	363,000	363,000	363,000
Over/Short Miscellaneous & Other Revenue	10,696	73,051	10,000	10,000	10,000
Returned Check Processing	3,900	3,150	2,400	2,400	2,400
Interest on Investment	89,326	59,349	0	0	0
SUBTOTAL REVENUE	\$9,243,506	\$10,372,101	\$8,812,900	\$8,812,900	\$8,585,050
Use of Fund Balance	\$1,225,402	\$265,783	\$1,898,906	\$1,884,092	\$876,319
TOTAL REVENUE	\$10,468,908	\$10,637,884	\$10,711,806	\$10,696,992	\$9,461,369



FUND BUDGET SUMMARY**DEPARTMENT:**

RED-LIGHT ENFORCEMENT FUND

FUND/CENTER

27001/0202504:0202507

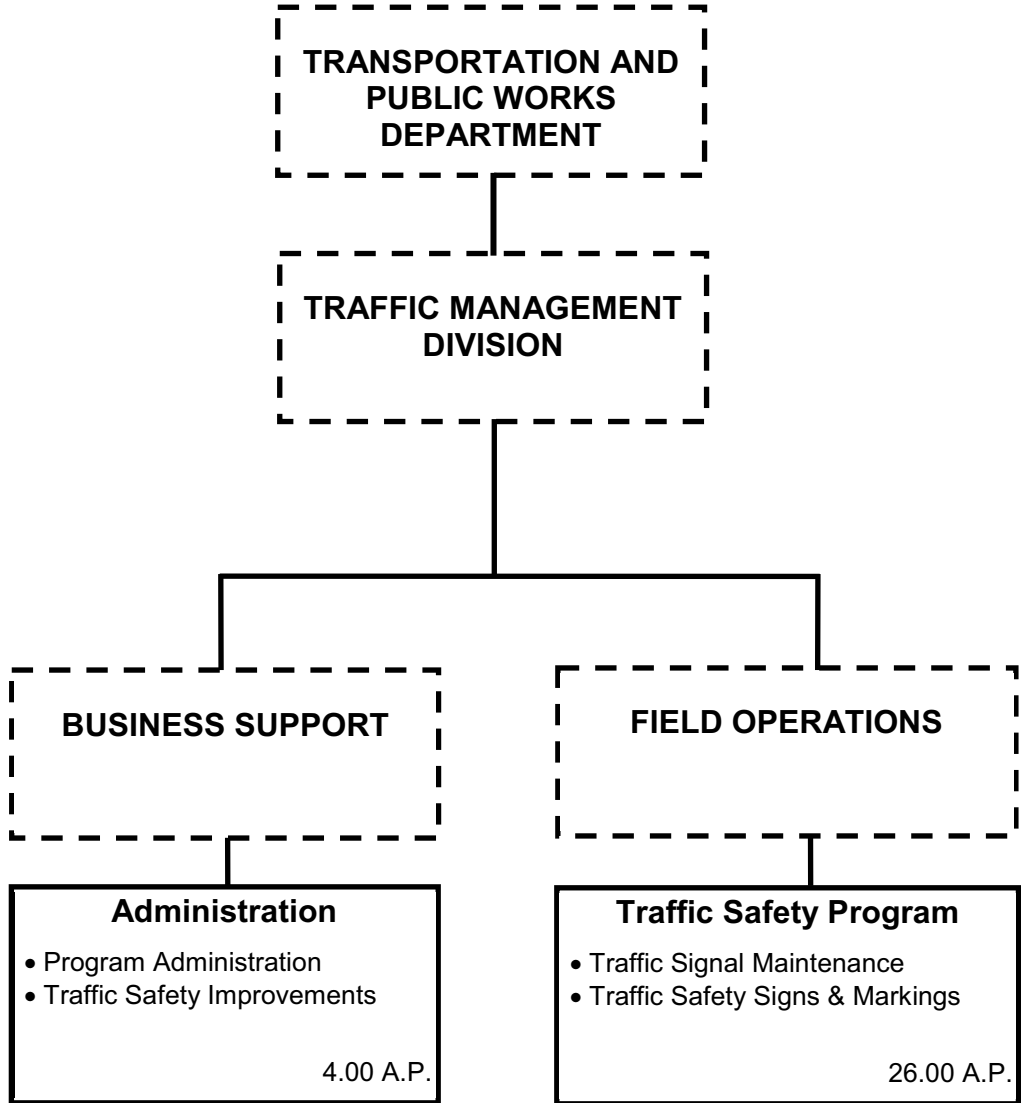
SUMMARY OF FUND RESPONSIBILITIES:

The City initiated the Red-light Enforcement Program on January 1, 2008. The goal of the program is to improve public safety by changing driver behavior related to red-light running using a combination of enforcement and traffic signal improvements.

At the inception of the Red-light Enforcement Program, program operations were included in the Transportation and Public Works (TPW) Department as part of the General Fund. In FY2011, the Red-light Enforcement Program was established as a separate Special Revenue Fund, but still under the direction of TPW. Revenues from violation fees are used to cover the program's cost with a State law requirement that the City submit half of the violation fee revenue after subtracting program expenses to the State of Texas Trauma Fund. The remaining revenue is restricted for citywide traffic safety programs that include the installation and maintenance of traffic signs, pavement markings, and traffic signals and school safety.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 1,559,385	\$ 1,784,713	\$ 1,309,039	\$ 1,309,039
Employee Benefits	\$ 639,574	\$ 738,256	\$ 577,012	\$ 577,012
Professional & Tech Svcs	\$ 6,851,087	\$ 971,441	\$ 1,560,752	\$ 1,560,752
Utilities Repairs & Rentals	\$ 243,672	\$ 3,982,929	\$ 3,728,086	\$ 3,728,086
Other Purchased Services	\$ 874	\$ 2,290,833	\$ 1,651,133	\$ 1,651,133
Supplies	\$ 745,133	\$ 802,114	\$ 500,403	\$ 500,403
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 598,159	\$ 141,520	\$ 134,944	\$ 134,944
Total Expenditures	\$ 10,637,884	\$ 10,711,806	\$ 9,461,369	\$ 9,461,369
Authorized Positions	43.00	43.00	30.00	30.00

RED-LIGHT ENFORCEMENT FUND - 30.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
RED-LIGHT ENFORCEMENT FUND	27001/0202504:0202507

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$10,711,806	A.P.	43.00
FY2016 ADOPTED:	\$ 9,461,369	A.P.	30.00

- A. The adopted budget decreases by (\$540,296) and six authorized positions for the elimination and subsequent outsourcing of the sign fabrication shop. Decrease includes salary and benefits along with materials costs and other signage.
- B. The adopted budget decreases by (\$388,279) and seven authorized positions for the transfer of Signs and Marking Program to the Transportation and Public Works, General Fund to better align services. This is part of a two-year plan to move expenses back to the General Fund.
- C. The adopted budget decreases by (\$651,128) for payments to the State of Texas for 50% of revenue earned based on a projected decrease in citation revenue for FY2016.
- D. The adopted budget increases by \$545,000 for the outsourcing for the sign fabrication shop, which allows for the purchase of pre-made regulatory, safety, warning and street signs for use throughout the City.
- E. The adopted budget decreases by (\$226,560) for camera lease payments to American Traffic Solutions due to a new contractual rate based on the age of cameras.
- F. The adopted budget decreases by (\$51,609) for motor vehicle fuel based on cost projections prepared by Fleet Services.
- G. The adopted budget increases by \$39,579 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- H. The adopted budget decreases by (\$30,292) for Fleet Services outside repairs, parts, and labor based on projected expenditure in this department for FY2016.
- I. The adopted budget increases by \$28,560 for increases in monthly collection charges to American Traffic Solutions.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
RED-LIGHT ENFORCEMENT FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
RED-LIGHT ENFORCEMENT FUND				
Management of Program				
<i>Reduction in citations issued</i>	184,823	192,401	186,452	180,000
<i>Maintain collection rate at 70%</i>	61%	61%	51%	55%
<i>Respond to customer service calls within 24 hours</i>	N/A	N/A	1,252	1,200
<i>Percentage of customer service calls responded to within 24 hours</i>	N/A	N/A	98%	98%
<i>Conduct inspections of intersections for Signs and Markings</i>	40%	43%	43%	43%
<i>Percentage of inspections of intersections conducted for Signs and Markings</i>	100%	100%	100%	100%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 27001	RED LIGHT ENFORCE- MENT FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>TRAFFIC ENGINEERING</u>								
0202504	TPW RED LIGHT ENFORCEMENT ADMN	\$ 6,813,909	\$ 6,751,763	\$ 5,926,327	\$ 5,926,327	4.00	4.00	4.00	4.00
0202505	TPW TRAFFIC SAFETY IMPROVEMNTS	172,673	407,353	407,353	407,353	0.00	0.00	0.00	0.00
0202506	TPW TRAFFIC SAFTY SIGNS/MARKNG	1,488,557	1,686,022	1,292,986	1,292,986	20.00	20.00	7.00	7.00
0202507	TPW TRAFFIC SIGNAL MAINTENANCE	2,162,745	1,866,668	1,834,703	1,834,703	19.00	19.00	19.00	19.00
	Sub-Total	<u>\$ 10,637,884</u>	<u>\$ 10,711,806</u>	<u>\$ 9,461,369</u>	<u>\$ 9,461,369</u>	<u>43.00</u>	<u>43.00</u>	<u>30.00</u>	<u>30.00</u>
	TOTAL	\$ 10,637,884	\$ 10,711,806	\$ 9,461,369	\$ 9,461,369	43.00	43.00	30.00	30.00

FUND STATEMENT

FUND:

ASSET FORFEITURE FUNDS

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture."

The City currently receives four types of asset forfeitures: federal, state, treasury and high intensity drug trafficking areas (HIDTA) programs. The Federal (Justice) Asset Forfeiture Program is authorized by the Comprehensive Crime Control Act of 1984, while the State Asset Forfeiture Program is authorized by Chapter 59 of the Texas Code of Criminal Procedure. The Treasury Asset Forfeiture Program is authorized by Title 31, Section 9703 of the U.S. Code. The HIDTA Asset Forfeiture Program was created through the Anti-Drug Abuse Act of 1988.

The main goals of asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government and to strengthen law enforcement. These programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure and oversight of asset forfeitures. Prior to FY2001, revenues and expenditures budgeted from the City's asset forfeitures were held in the Special Project Trust Fund. To ensure compliance with asset forfeiture guidelines, and to improve tracking and auditing capabilities, the department began working with the Accounting Division of the Financial Management Services Department to establish separate operating funds for each type of asset forfeiture proceed: the Justice Asset Forfeiture Fund, State Asset Forfeiture Fund, Treasury Asset Forfeiture Fund and HIDTA Asset Forfeiture Fund. However, the HIDTA Asset Forfeiture Fund does not currently have funds available.

**TREASURY ASSET FORFEITURE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Intergovernmental Revenue	\$0	
Federal Awarded Assets*		\$0
SUBTOTAL REVENUE		\$0

USE OF FUND BALANCE \$343,000

TOTAL REVENUE **\$343,000**

EXPENDITURES:

Treasury Asset Forfeiture Fund Appropriations	\$0	
Transfers and Others	\$343,000	
Transfer - Capital Fund		\$343,000
SUBTOTAL EXPENDITURES		\$343,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$343,000**

* Funds that have not been received are not allowed to be budgeted in Asset Forfeiture Funds.

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

TREASURY ASSET FORFEITURE FUND

26002/0351000

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes and that the assets be held in a special fund, subject to audit and review by the appropriate authorities. The City of Fort Worth Police Department is responsible for the receipt, expenditure and oversight of asset forfeiture.

The Treasury Asset Forfeiture Fund is specifically assets forfeited through the Internal Revenue Service, U.S. Customs and Border Protection, U.S. Immigration and Customs Enforcement, U.S. Secret Service and the U.S. Coast Guard.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 50,000	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 343,000	\$ 343,000
Total Expenditures	\$ 0	\$ 50,000	\$ 343,000	\$ 343,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26002 TREASURY ASSET FOR-FEITURE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u>								
	POLICE ADMINISTRATION	\$ 0	\$ 50,000	\$ 343,000	\$ 343,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 50,000</u>	<u>\$ 343,000</u>	<u>\$ 343,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 50,000	\$ 343,000	\$ 343,000	0.00	0.00	0.00	0.00

**JUSTICE ASSET FORFEITURE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Intergovernmental Revenue	\$0	
Federal Awarded Assets*		\$0
SUBTOTAL REVENUE		\$0

USE OF FUND BALANCE \$560,149

TOTAL REVENUE **\$560,149**

EXPENDITURES:

Justice Asset Forfeiture Fund Appropriations	\$75,000	
Transfers and Others	\$485,149	
Transfer - Capital Fund		\$427,783
Grant Match		\$57,366

SUBTOTAL EXPENDITURES **\$560,149**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$560,149**

* Funds that have not been received are not allowed to be budgeted in Asset Forfeiture Funds.

FUND BUDGET SUMMARY**DEPARTMENT:**

JUSTICE ASSET FORFEITURE FUND

FUND/CENTER

26003/0351000

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes and that the assets be held in a special fund, subject to audit and review by the appropriate authorities. The City of Fort Worth Police Department is responsible for the receipt, expenditure and oversight of asset forfeiture.

The Justice Asset Forfeiture Fund is specifically assets forfeited through the Criminal Division Asset Forfeiture and Money Laundering Section, Justice Management Division Asset Management Staff, Bureau of Alcohol, Tobacco, Firearms, and Explosives, Drug Enforcement Administration, Federal Bureau of Investigations, U.S. Attorney's Office, and U.S. Marshals Service.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 81,733	\$ 30,000	\$ 75,000	\$ 75,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 697,395	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 2,379,697	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 55,300	\$ 0	\$ 485,149	\$ 485,149
Total Expenditures	\$ 3,214,125	\$ 30,000	\$ 560,149	\$ 560,149

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26003 JUSTICE ASSET FORFEITURE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u>								
	POLICE ADMINISTRATION	\$ 3,214,125	\$ 30,000	\$ 560,149	\$ 560,149	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,214,125</u>	<u>\$ 30,000</u>	<u>\$ 560,149</u>	<u>\$ 560,149</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 3,214,125	\$ 30,000	\$ 560,149	\$ 560,149	0.00	0.00	0.00	0.00

**STATE ASSET FORFEITURE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Intergovernmental Revenue	\$0	
State Awarded Assets*		\$0
SUBTOTAL REVENUE		\$0

USE OF FUND BALANCE \$221,500

TOTAL REVENUE **\$221,500**

EXPENDITURES:

State Asset Forfeiture Fund Appropriations	\$0	
Transfers and Others	\$221,500	
Transfer - Capital Fund		\$221,500
SUBTOTAL EXPENDITURES		\$221,500

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$221,500**

* Funds that have not been received are not allowed to be budgeted in Asset Forfeiture Funds.

FUND BUDGET SUMMARY**DEPARTMENT:**

STATE ASSET FORFEITURE FUND

FUND/CENTER

26004/0351000

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes and that the assets be held in a special fund, subject to audit and review by the appropriate authorities. The City of Fort Worth Police Department is responsible for the receipt, expenditure and oversight of asset forfeiture.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 200,000	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 5,000	\$ 50,000	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 50,000	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 1,083,340	\$ 0	\$ 221,500	\$ 221,500
Total Expenditures	\$ 1,088,340	\$ 300,000	\$ 221,500	\$ 221,500

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 26004 STATE ASSET FORFEITURE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u>								
	POLICE ADMINISTRATION	\$ 1,088,340	\$ 300,000	\$ 221,500	\$ 221,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,088,340</u>	<u>\$ 300,000</u>	<u>\$ 221,500</u>	<u>\$ 221,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,088,340	\$ 300,000	\$ 221,500	\$ 221,500	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

FORT WORTH SPORTS AUTHORITY

The Fort Worth Sports Authority, Inc. (Sports Authority) was created in 1995 pursuant to the provisions of Section 4B, Development Corporation Act of 1979 (Article 5190.6, Vernon's Texas Civil Statutes), which authorizes the Sports Authority to jointly assist and act on behalf of the City and to engage in activities in furtherance of the purposes for its creation. In June 2015, the management of this fund was transferred from the Economic Development Department to the Public Events Department, as approved by the Board of Directors.

The Sports Authority was organized for the purpose of aiding, assisting, and acting on behalf of the City in the performance of its governmental functions to promote the common good and general welfare of the City and in the construction of projects on behalf of the City. Revenue is generated from the annual rent received for Texas Motor Speedway (Speedway) and from gas lease royalties. The Sports Authority financed the purchase of the Speedway and the infrastructure in and around that property; however, it does not operate the Speedway. Although, it is legally separate from the City, the City Council appoints all the Board of Directors of the Sports Authority.

Due to the Sports Authority benefiting and providing services almost exclusively to the City, the Sports Authority has been blended in the City's basic financial statements as a Non-major Special Revenue Fund (reported with the Other Blended Component Units).

The Fort Worth Sports Authority has been removed from the budget book because the fund relates to a separate legal entity and is not a City fund. The total fiscal impact is \$3,670,020.

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
NS, FORT WORTH HOUSING FINANCE CORPORATION	25007/0191000

SUMMARY OF FUND RESPONSIBILITIES:

The Fort Worth Housing Finance Corporation (FWHFC) was incorporated under the Texas Housing Finance Corporations Act in 1986 as a public nonprofit corporation to provide for efficient and well-planned urban growth and development and to assist low and moderate income persons in acquiring and owning quality, affordable and accessible housing. The original Articles of Incorporation were amended in 1996, expanding its role to undertake the acquisition of land, development and the construction of new housing. The FWHFC Board of Directors is comprised of active City Council members and the activities of the corporation are administered by the Neighborhood Services Department.

The FWHFC's main objectives are:

1. Develop quality affordable housing for low and moderate income families.
2. Improve the image of the inner city neighborhoods.
3. Raise additional property tax for taxing entities through the construction of new homes.

A number of programs and activities benefiting low and moderate income families and communities are administered by the FWHFC; including land banking, the Infill Housing Program and the Fort Worth Housing Trust Fund.

The responsibilities of the FWHFC are to acquire suitable properties for the program located in targeted neighborhoods using CDBG, FWHFC and HOME funds. Design and construction of new homes, and the financing of special projects within:

1. Designated model blocks areas, which include Eastwood, Historic near Southeast, Jennings, May and St. Louis (JSML), Near Northside, Como, Stop Six and Historic Stop Six.
2. Federal target areas.
3. Designated building areas.

When acquiring properties, priority will be given to those which have been foreclosed by the City of Fort Worth. These lots are available to FWHFC for \$100 plus court costs, averaging a total of \$500. Privately-owned properties are also eligible for acquisition under this program.

The Neighborhood Services Department facilitates the entire administration of the Fort Worth Housing Finance Corporation Fund; from contract negotiations for building homes to fund accounting. There is no outside administration of the fund other than the Neighborhood Services Department of the City of Fort Worth.

The Fort Worth Housing Finance Corporation Fund has been removed from the budget book because the fund relates to a separate legal entity and is not a City fund. The total fiscal impact is \$447,576.

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

ED, LOCAL DEVELOPMENT CORPORATION

FUND/CENTER

28005/0171000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Local Development Corporation (FWLDC) which is a 501(c)(3) organization and a Texas nonprofit corporation formed in 1987 by the City Council. The original purpose of the FWLDC was to administer a proposed low-interest rate program for business development in and around the Stockyards area in accordance with the Economic Development Administration Block Grant Program. However, the articles of incorporation are broad enough to allow involvement in almost any kind of city-wide economic development activities. Although it is a legally separate entity from the City, the members of the Board of the FWLDC and members of the City Council are substantively the same.

Lancaster Corridor Redevelopment, LLC - Lancaster Corridor Redevelopment, LLC (the Company), a Texas limited liability company, was created as a subsidiary of FWLDC pursuant to the Texas Limited Liability Company Act for the purpose of supporting mixed use redevelopment along the Lancaster Corridor. The financial information of the Lancaster Corridor Redevelopment, LLC is blended into that of the FWLDC.

The Economic Development Department manages all the assets owned by the corporation (rental and owned properties) ensuring upkeep; however, there is an outside Property Management Company that collects the funds who then forwards it to the department.

The Local Development Corporation has been removed from the budget book because the fund related to a separate legal entity and is not a City fund. The total fiscal impact is \$ 1,262,210.

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
ED, LONE STAR LOCAL GOVERNMENT CORPORATION	28006/0171000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lone Star Local Government Corporation was created pursuant to the provisions of Subchapter D, Chapter 431 of the Texas Transportation Code, and Chapter 394 of the Texas Local Government Code. The Lone Star Local Government Corporation is organized for the purpose of aiding, assisting, and acting on behalf of the City in the performance of its governmental functions to promote the common good and general welfare of the City and in undertaking and completing of projects on behalf of the City. Although it is legally separate from the City, the members of the board of the Lone Star Local Government Corporation and the members of the City Council are substantively the same.

The Economic Development Department manages the fund by acting as a facilitator ensuring receipt from the Tax Increment Financing Fund #10 and forwarding it to the Trust account held by Wells Fargo Bank. This fund was created to hold assets paid for with the Tax Increment Financing Funds as the Tax Increment Financing Fund cannot hold assets. This transaction occurs twice per year.

The Lone Star Local Government Corporation has been removed from the budget book because the fund relates to a separate legal entity and is not a City fund. The total fiscal impact is \$ 465,000.

FUND STATEMENT

FUND:

LIBRARY AUTOMATION SYSTEMS SHARING FUND

Under the direction of the Library Department, the Library Automation Systems Sharing Fund was established in 1986 and provides for the purchase and maintenance of an Integrated Library System (ILS), a software system which manages the Library's materials inventory, borrower database, check-out and check-in processes, fines accounting, acquisitions and materials budget, on-line catalog and related functions. Through Inter-local Agreements, the Fort Worth Library provides ILS, telecommunications, delivery services and reciprocal borrowing for client libraries in Benbrook, Burleson, Haltom City, Keller, Richland Hills and Watauga, Texas. All revenue received from buy-in, annual maintenance and delivery service received from these client libraries is deposited in this fund.

FORT WORTH



**LIBRARY AUTOMATION SYSTEMS SHARING FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$74,371	
Library Automation System		\$74,371

SUBTOTAL REVENUE		\$74,371
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<u>USE OF FUND BALANCE</u>		<u>\$240,629</u>
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TOTAL REVENUE		\$315,000
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EXPENDITURES:

General Appropriations	\$315,000	
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SUBTOTAL EXPENDITURES		\$315,000
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$315,000
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DEPARTMENTAL BUDGET SUMMARY

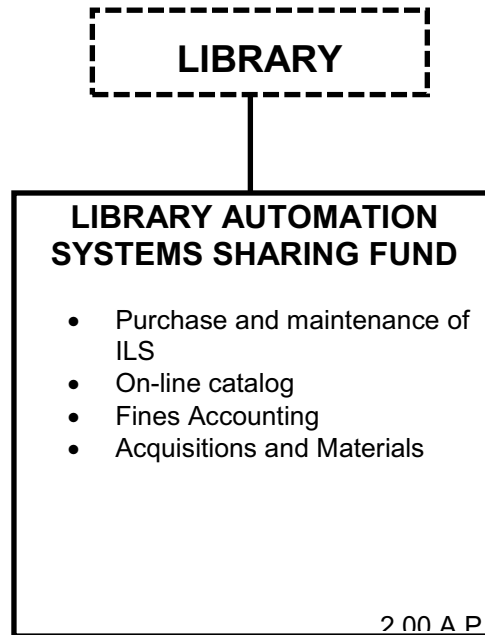
DEPARTMENT:	FUND/CENTER
LIBRARY AUTOMATION SYSTEMS SHARING FUND	25004/0842020

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Library Automation Systems Sharing Fund was established in 1986 (M&C G-73110) to facilitate shared technology services among Fort Worth and other area cities. Currently, the fund supports the Fort Worth, Benbrook, Burleson, Haltom City, Keller, Richland Hills and Watauga libraries. Participating cities pay into the fund. Funds in this account are reserved to offset the costs associated with operating and improving library system operations.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 106,320	\$ 106,320
Employee Benefits	\$ 0	\$ 0	\$ 35,952	\$ 35,952
Professional & Tech Svcs	\$ 0	\$ 0	\$ 160,000	\$ 160,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 12,728	\$ 12,728
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 315,000	\$ 315,000
Authorized Positions	0.00	0.00	2.00	2.00

LIBRARY AUTOMATION SYSTEMS SHARING FUND – 2.00 A.P.



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 25004	LIBRARY AUTOMATION SYSTEMS SHARING SPC	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>LIBRARY SYSTEM-WIDE SERVICES</u>								
0842020	LIBRARY IT	\$ 0	\$ 0	\$ 259,492	\$ 259,492	0.00	0.00	1.00	1.00
0842050	LIBRARY FACILITIES	0	0	55,508	55,508	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 315,000</u>	<u>\$ 315,000</u>	<u>0.00</u>	<u>0.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 0	\$ 0	\$ 315,000	\$ 315,000	0.00	0.00	2.00	2.00

FUND STATEMENT

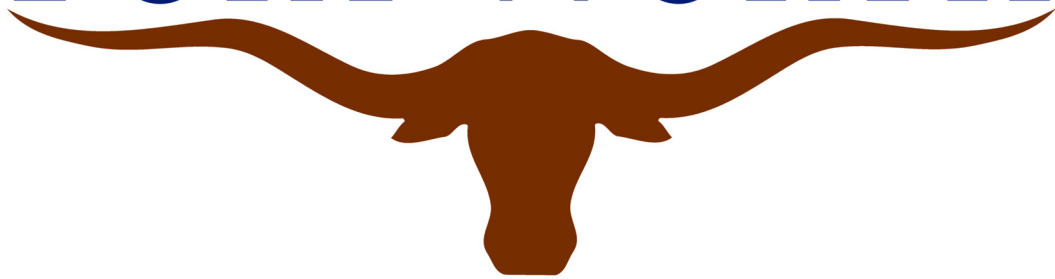
FUND:

SPECIAL DONATIONS FUND

The Special Donations Fund was created in FY2016 to capture and track monetary donations received by various departments within the City. Each year some departments receive donations or revenues from private entities on a regular basis. These revenues may be limited in use by the donor. In the past these funds were commingled with other types of revenue and the Special Donations Fund was set up to budget for these cash/monetary donations only.

The budget is based on the anticipated revenue from each general fund department that receives donations and is included in the budget appropriation for the fiscal year. Revenues and expenditures are budgeted in a Non-Departmental center within the Special Donations Fund and once a donation is received, a budget journal entry will transfer both the revenue and expenditure budget to the applicable center for the department receiving the donation within the Fund. Participating departments include the City Manager's Office, Economic Development, Neighborhood Services, Code Compliance, Police, Fire, Park and Recreation Department and the Library Department.

FORT WORTH



**SPECIAL DONATION FUND BUDGET SUMMARY
FY2016**

REVENUES:

Use of Money and Property	\$7,540,257
Contributions from Others/Donations	\$7,540,257
SUBTOTAL REVENUE	\$7,540,257

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$7,540,257**

EXPENDITURES:

Transfers and Others	\$7,540,257
Intrafund Transfers - Appropriations to be administratively moved to the receiving department when donations are received and deposited.	\$7,540,257

SUBTOTAL EXPENDITURES **\$7,540,257**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$7,540,257**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

SPECIAL DONATIONS FUND

FUND/CENTER

25010/0901900

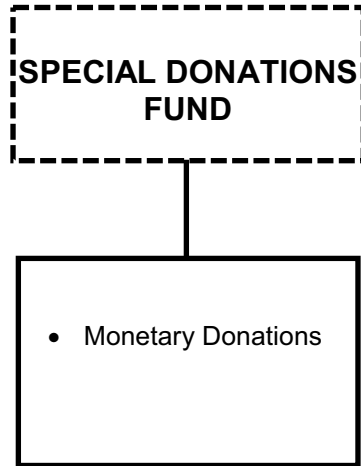
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Special Donations Fund was created in FY2016 to capture and track monetary donations received by various departments within the City. Each year some departments receive donations or revenues from private entities on a regular basis. These revenues may be limited in use by the donor. In the past these funds were commingled with other types of revenue and the Special Donations Fund was set up to budget for these cash/monetary donations only.

The budget is based on the anticipated revenue from each general fund department that receives donations and is included in the budget appropriation for the fiscal year. Revenues and expenditures are budgeted in a Non-Departmental center within the Special Donations Fund and once a donation is received, a budget journal entry will transfer both the revenue and expenditure budget to the applicable center for the department receiving the donation within the Fund.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 7,540,257	\$ 7,540,257
Total Expenditures	\$ 0	\$ 0	\$ 7,540,257	\$ 7,540,257

SPECIAL DONATIONS FUND – 0.00 A.P.



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 25010 SPECIAL DONATIONS FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0901900	<u>SPECIAL DONATIONS</u>								
	NON DEPARTMENTAL SPECIAL DONATIONS	\$ 0	\$ 0	\$ 7,540,257	\$ 7,540,257	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 7,540,257</u>	<u>\$ 7,540,257</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 7,540,257	\$ 7,540,257	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

SPECIAL TRUST FUND

Under the direction of the Municipal Court Services Department, the Special Trust Fund includes the Court Technology, Building Security and Juvenile Case Management subfunds.

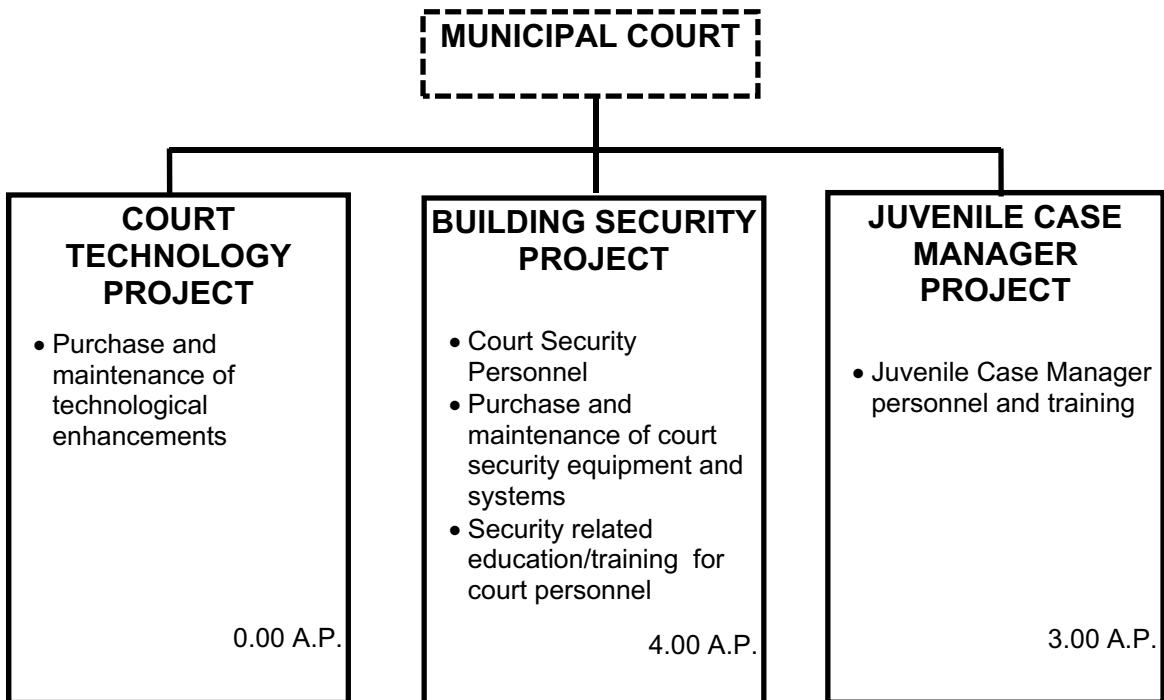
The Municipal Court Technology Special Trust Fund is dedicated to financing the purchase and maintenance of technological enhancements for the Municipal Court. Collection of funds for this purpose requires a defendant convicted of a misdemeanor offense in a municipal court to pay a technology fee not to exceed \$4 as court cost (Article 102.0172, Texas Code of Criminal Procedure).

The Municipal Court Building Security Special Trust Fund is dedicated to providing security services for municipal courts. It may only be used for security personnel, services, and items related to buildings that house the operations of municipal courts. Collection of funds for this purpose requires a defendant convicted of a misdemeanor offense in a municipal court to pay a \$3 security fee as a court cost (Article 102.017, Texas Code of Criminal Procedure).

The Juvenile Case Management Special Trust Fund is responsible for the salaries and benefits of juvenile case managers employed by the Municipal Court under Article 102.0174. Collection of funds for this purpose requires a defendant convicted of a misdemeanor offense in a municipal court to pay a specific-use fee not to exceed \$5 as a court cost (Article 102.0174, Texas Code of Criminal Procedure).

SPECIAL TRUST FUND – 7.00 A. P.

**BUILDING SECURITY 4.00 A.P.
JUVENILE CASE MANAGER 3.00 A.P.**



**MUNICIPAL COURT TECHNOLOGY FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Services	\$331,641	
Court Technology Fees		\$331,641
Use of Money & Property	\$22,685	
Interest Earnings		\$22,685
SUBTOTAL REVENUE		\$354,326

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$354,326**

EXPENDITURES:

Municipal Court Technology Fund Appropriations	\$126,500
SUBTOTAL EXPENDITURES	\$126,500

CONTRIBUTION TO FUND BALANCE \$227,825

TOTAL EXPENDITURES **\$354,326**

FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL COURT, TECHNOLOGY SPECIAL TRUST FUND

FUND/CENTER

25002/038:505010000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Municipal Court Services Department, the Municipal Court Technology Project of the Special Trust Fund was established under the authority of Article 102.0172 of the Texas Code of Criminal Procedure. This article provides authority for a governing body of a municipality to adopt an ordinance to establish a technology fund. The fund is to be administered by or under the direction of the governing body of the municipality.

The ordinance creates a fee in an amount not to exceed \$4 to be collected upon all convictions. The fund must be dedicated to financing the purchase and maintenance of technological enhancements for the Municipal Court, including, but not exclusively limited to: computer systems, computer hardware, computer software, imaging systems and docket management systems.

The Code Construction Act (Ch. 311, G.C) defines "include" and "including" as terms of enlargement and not of limitation or exclusive enumeration. Hence, the purchase of technological enhancements is not limited to the list of items described above, but must be specifically for court technology.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Srvs	\$ 0	\$ 256,000	\$ 126,500	\$ 126,500
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 40,000	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 227,826	\$ 227,826
Total Expenditures	\$ 0	\$ 296,000	\$ 354,326	\$ 354,326

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT - COURT TECH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 505010000 MC CASE MANG SYSTEM		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
038	<u>MUNICIPAL COURT</u> MUNICIPAL COURT - COURT TECH	\$ 0	\$ 296,000	\$ 354,326	\$ 354,326	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 296,000</u>	<u>\$ 354,326</u>	<u>\$ 354,326</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 296,000	\$ 354,326	\$ 354,326	0.00	0.00	0.00	0.00

**MUNICIPAL COURT BUILDING SECURITY FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Services	\$249,598	
Court Security Fee		\$249,598
Use of Money & Property	\$2,291	
Interest Earnings		\$2,291

SUBTOTAL REVENUE **\$251,889**

USE OF FUND BALANCE \$174,681

TOTAL REVENUE **\$426,570**

EXPENDITURES:

Municipal Court Building Security Fund Appropriations	\$426,570
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SUBTOTAL EXPENDITURES **\$426,570**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$426,570**

FUND BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

MUNICIPAL COURT, BUILDING SECURITY SPECIAL TRUST FUND 25002/038:535009000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Municipal Court Services Department, the Municipal Court Project of the Special Trust Fund was established under the authority of Article 102.017 of the Texas Code of Criminal Procedure. This legislation allows a governing body of municipality by ordinance to create a municipal court building security fund.

Article 102.017 of the Code of Criminal Procedure provides authority for cities to create a \$3 Building Security Fee. After the City adopts an ordinance to establish the fund, the court must assess the fee upon all convictions. The money collected under this fund is dedicated to providing security services for municipal courts. It may be used only for security personnel services, and items related to buildings that house the operations of municipal courts including:

- The purchase or repair of x-ray machines and conveying systems;
- Handheld and walk-through metal detectors and signage, identification cards and systems;
- Locks, chains, alarms, or similar security devices and electronic locking and surveillance equipment;
- Bailiffs, deputy sheriffs, deputy constables, or contract security personnel during times when they are providing appropriate security services;
- Confiscated weapon inventory and tracking systems;
- The purchase or repair of bullet-proof glass, and
- Continuing education on security for court personnel and security personnel.

In 2011, state legislature expanded the list of approved uses for this fund to include warrant officers and related equipment. Sec 102.107(d-1)(12). Attorney General Opinion JC-0014 (1999) stated that given the legislative history and the express terms of Article 102.017(d), security items that may be purchased are limited to the items in Article 102.017. However, in 1999, the Legislature amended Article 102.017 and added the word "including". The Code Construction Act (Ch. 311, G.C.) says that the word "including" is a term of enlargement and not of limitation or exclusive enumeration, and use of the term does not create a presumption that components not expressed are excluded. Hence, the purchase of security items is not limited to the list, but must be specifically for court security.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 183,216	\$ 183,216
Employee Benefits	\$ 0	\$ 0	\$ 38,820	\$ 38,820
Professional & Tech Svcs	\$ 0	\$ 0	\$ 185,000	\$ 185,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 11,000	\$ 19,534	\$ 19,534
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 237,000	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 248,000	\$ 426,570	\$ 426,570
Authorized Positions	0.00	0.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT - COURT SECU		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 535009000 MC COURT SECURITY		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
039	<u>MUNICIPAL COURT</u>								
	MUNICIPAL COURT - COURT SECURITY	\$ 0	\$ 248,000	\$ 426,570	\$ 426,570	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 248,000</u>	<u>\$ 426,570</u>	<u>\$ 426,570</u>	<u>0.00</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 0	\$ 248,000	\$ 426,570	\$ 426,570	0.00	0.00	4.00	4.00

**MUNICIPAL COURT JUVENILE CASE MANAGEMENT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Services	\$200,280	
Juvenile Case Manager Fees		\$200,280
Use of Money & Property	\$1,561	
Interest Earnings		\$1,561
SUBTOTAL REVENUE		\$201,841

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$201,841**

EXPENDITURES:

Municipal Court Juvenile Case Management Fund Appropriations	\$168,557	
SUBTOTAL EXPENDITURES		\$168,557

CONTRIBUTION TO FUND BALANCE \$33,284

TOTAL EXPENDITURES **\$201,841**

FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL COURT, JUVENILE CASE SPECIAL TRUST FUND

FUND/CENTER

25002/038:535020000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Municipal Court Services Department, the Municipal Court Juvenile Case Management Project of the Special Trust Fund was established under the authority of Article 102.0174 of the Texas Code of Criminal Procedure. This legislation allows a governing body of a municipality by ordinance to create a juvenile case manager fund.

Article 102.0174 of the Code of Criminal Procedure provides city councils authority to create a Juvenile Case Manager Fund and may require a defendant convicted of a fine-only misdemeanor offense to pay a Juvenile Case Manager Fee not to exceed \$5. Prior to a 2011 amendment, a city could collect and accumulate these funds prior to the establishment of the position and the hiring of a juvenile case manager. Article 102.0174 was amended, effective September 1, 2011, to prohibit a local government from collecting the juvenile case manager fee if they do not employ a juvenile case manager.

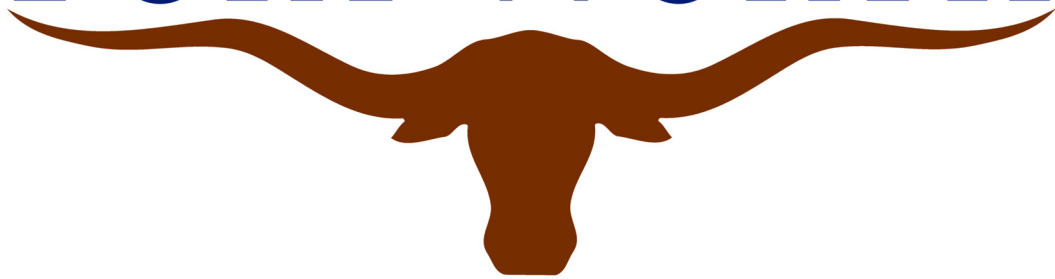
The fee collected under article 102.0174 (the juvenile case manager fee) is distinct from the Truancy Prevention and Diversion Fund fee collected per Article 102.015 of the Code of Criminal Procedure.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 114,769	\$ 114,769
Employee Benefits	\$ 0	\$ 0	\$ 53,788	\$ 53,788
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 194,713	\$ 33,284	\$ 33,284
Total Expenditures	\$ 0	\$ 194,713	\$ 201,841	\$ 201,841
Authorized Positions	0.00	0.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT - JUVENILE CASE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 535020000 MC JUVENILE CASE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
040	<u>MUNICIPAL COURT</u> MUNICIPAL COURT - JUVENILE CASE	\$ 0	\$ 194,713	\$ 201,841	\$ 201,841	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 194,713</u>	<u>\$ 201,841</u>	<u>\$ 201,841</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 0	\$ 194,713	\$ 201,841	\$ 201,841	0.00	0.00	3.00	3.00

FORT WORTH



FUND STATEMENT

FUND:
SPECIAL TRUST FUND – PARK AND RECREATION & NEIGHBORHOOD SERVICES

The City of Fort Worth Park and Recreation and Neighborhood Services Department receive revenue for donations, trust funds, etc. the Special Trust Fund includes 37 subfunds.

Providing additional support to the Botanic Garden operation and facilities:

- Botanic Garden Fuller Foundation which provides maintenance staff support for the donated Adelaide Polk Fuller Memorial Garden located in the Botanic Garden through the annual donations from the Fuller Foundation;
- Botanic Garden FWBS Education Program which provides for the Botanic Garden education and volunteer program through annual partial funding donated by the Fort Worth Botanical Society contingent upon the remaining balance of costs to be funded by the General Fund;
- Botanic Garden FWBS Maintenance which provides for the staffing of the Japanese Garden, the Conservation Greenhouse and the Victor and Cleyonne Tinsley Garden through funds from the Fort Worth Botanical Society;
- Botanic Garden FWGC Maintenance which provides for additional maintenance support of the Botanic Garden and the wedding garden of the Texas State Garden Club Headquarters located in the Botanic Garden through funding donated by the Fort Worth Garden Club; and
- Botanic Garden FWGC which provides for the staffing of the Deborah Beggs Moncrief Garden Center and the Dorothea Leonhardt Lecture Hall through annual donations from the Fort Worth Garden Club; Inc.

Providing additional support to the Nature Center and Refuge operation and programs:

- Nature Center FONC Gate Operations which provides for the staffing and operation of the Nature Center and Refuge Entry Gate through funding from the Friends of the Nature Center and Refuge, Inc.
- Nature Center FONC Program Support which provides for full-time supervisory staffing of the volunteer program and part time naturalists to conduct program offerings at the Nature Center and Refuge through funding from the Friends of the Nature Center and Refuge, Inc. In addition, other private donations, grants and fees may augment the provision of the program offerings.

Providing additional Community Center Program Support:

- Separate trust sub funds provide for enhanced programming and additional staffing for extended operational hours for each community center: Chisholm Trail, Diamond Hill, Eugene McCray, Fire Station, Greenbriar, Handley-Meadowbrook, Highland Hills, Hillside, R.D. Evans, Riverside, Southwest, Sycamore, Thomas Place, Andrew "Doc", Como, Martin Luther King Jr., North Tri-Ethnic, Northside, Southside and Worth Heights. Funds received include private donations and grants, and fees for enhanced programming conducted by contract instructors or provision of staffing for additional center operational hours, such as, staffing Chisholm Trail to extend the fitness program hours available to the public through a fitness program fee. Enhanced program fees also provide for after school program supplies and staffing.

Providing Other Program Support includes:

- Day Camp which provides for the summer day camp program and intercession programs through the collection of registration fees and receipt of private donations and grants;
- Mobile Recreation Program Support which provides for enhanced programming opportunities including field trips and class resources through private donations and grants for the South Central community participants served by this free summer recreation program; and
- Summer Swim Program which provides the underwriting of registrations and aquatic programs for eligible participants enrolled in the City's "Learn to Swim" program.

FUND STATEMENT

FUND:
SPECIAL TRUST FUND – PARK AND RECREATION & NEIGHBORHOOD SERVICES

Providing additional Operational Support:

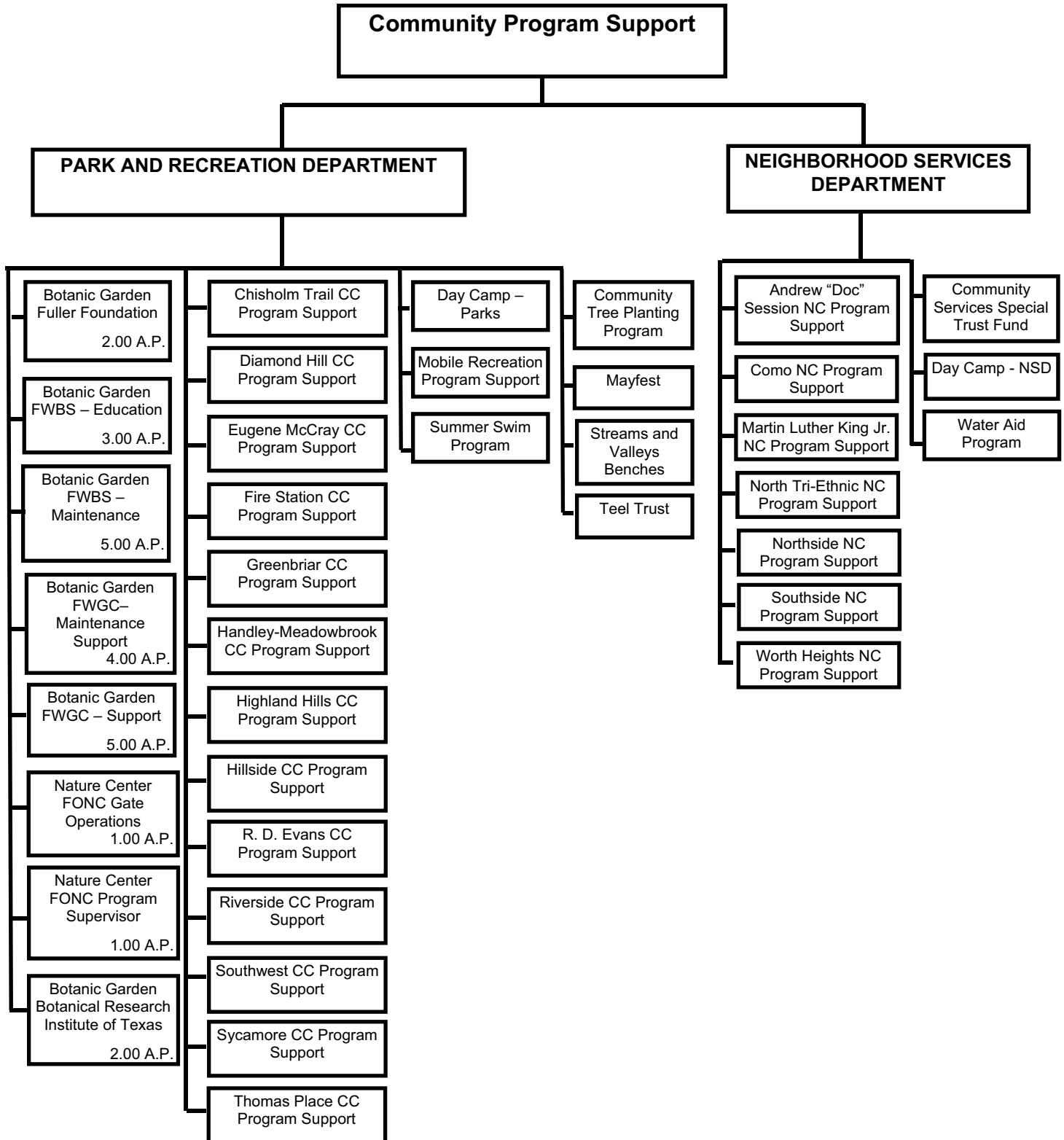
- Community Tree Planting Program which provides for the operation of the tree production and planting crew and program and staff. The program provides an average of 1,600 trees annually for neighborhoods and public facilities for planting on public property. Proceeds from the Tree Fund Trust which is comprised of tree removal mitigation fees collected through the tree ordinance administered by the Planning and Development Department and from tree removals on City property administered by the Park and Recreation Department. Revenue is also received from private grants and donations.
- Mayfest which provides for support of our city's parks, and in particular Trinity Park, with proceeds received through a license agreement with Mayfest, Inc., a non-profit organization, which plans and implements the annual spring festival.
- Streams and Valley Program which provides for the privately funded placement of memorial park benches on park property along the Trinity River Trail through private donations.
- Teel Trust which provides for the park system and support of the parks through the private donation from the James C. and Josephine C. Teel Trust.
- Water Aid which provides for assistance to eligible City of Fort Worth Water Department customers in paying their water bill and or repairs to plumbing related to pressurized leaks through private donations received through the water billing system and administered by the Community Action Partners Program.
- Community Services Special Trust Fund which provides for additional funds to assist City of Fort Worth Community Action Partners Program in addressing additional funding needs to deliver assistance and referral services through funding from eligible savings and other funding sources as available.

Funding is provided by the various donors quarterly or twice a year; any funds remaining from the current year's donation is used to offset the following year's costs. Fees are collected prior to the programs being provided. The items shown are a portion of the Special Trust Fund subfunds that will provide support for FY2016. Other subfunds not shown are not anticipated to have activity in FY2016 and will be included in the annual budgets once activity is anticipated. Any remaining funds in any of the Special Trust Fund not used in FY2016 will be available for future years program uses.

SPECIAL TRUST FUND – 23.00 A.P.

NEIGHBORHOOD SERVICES DEPARTMENT 0.00 A.P.

PARK AND RECREATION DEPARTMENT 23.00 A.P.



**ANDREW DOC SESSION COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$15,000	
Contract Instructor Revenue		\$13,000
Registration		\$2,000
Use of Money & Property	\$1,500	
Contribution from Others		\$1,500

SUBTOTAL REVENUE **\$16,500**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$16,500**

EXPENDITURES:

Andrew Doc Session CC Program Support Fund Appropriations	\$16,500
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SUBTOTAL EXPENDITURES **\$16,500**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$16,500**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, ANDREW DOC SESSION NC PROGRAM SUPPORT

FUND/CENTER

25002/502401000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Andrew Doc Session Neighborhood Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 13,000	\$ 13,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 3,500	\$ 3,500
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 16,500	\$ 16,500

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502401000 ANDREW "DOC" SESSION CC PROGRAM SUP-		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 16,500	\$ 16,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 16,500</u>	<u>\$ 16,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 16,500	\$ 16,500	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
BOTANIC GARDEN FULLER FOUNDATION
FY2016**

REVENUES:

Use of Money & Property	\$192,796	
Contributions from Fuller Foundation for program support		\$192,796

SUBTOTAL REVENUE		\$192,796
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$192,796
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EXPENDITURES:

Botanic Garden Fuller Foundation Appropriations	\$192,796	
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SUBTOTAL EXPENDITURES		\$192,796
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$192,796
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DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

P&R, BOTANIC GARDEN FULLER FOUNDATION

FUND/CENTER

25002/502101080

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Botanic Garden Fuller Foundation of the Special Trust Fund was originally established in 1991 with continuous funding from the Fuller Foundation to maintain the Adelaide Polk Fuller Memorial Garden, a 3.5 acre garden located west of the Deborah Beggs Moncrief Botanic Garden Center. This garden was a gift to the City and the trust has supported the maintenance of this gift since its opening to the public in 1991. This gifted support provides for the salary and benefits of two full time maintenance employees: a Gardener and a Senior Maintenance Worker and operating expenses for the Fuller Garden with the understanding that no indirect costs will be charged. The City is reimbursed quarterly.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 133,280	\$ 133,280
Employee Benefits	\$ 0	\$ 0	\$ 46,840	\$ 46,840
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 12,676	\$ 12,676
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 192,796	\$ 192,796
Authorized Positions	0.00	0.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502101080 BOTANIC GARDEN FULLER FOUNDATION		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 192,796	\$ 192,796	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 192,796</u>	<u>\$ 192,796</u>	<u>0.00</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 0	\$ 0	\$ 192,796	\$ 192,796	0.00	0.00	4.00	4.00

**SPECIAL TRUST FUND BUDGET SUMMARY
BOTANIC GARDEN FWBS - EDUCATION
FY2016**

REVENUES:

Use of Money & Property	\$101,080	
Contributions from the Botanical Society for program support		\$101,080

SUBTOTAL REVENUE		\$101,080
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Operating Transfers	\$82,965	
Transfer from General Fund (CFW match)		\$82,965

SUBTOTAL OPERATING TRANSFERS		\$82,965
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$184,045
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EXPENDITURES:

Botanic Garden Fort Worth Botanical Society Education Appropriations	\$184,045	
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SUBTOTAL EXPENDITURES		\$184,045
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$184,045
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DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, BOTANIC GARDEN FWBS – EDUCATION

FUND/CENTER

25002/502101130

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Botanic Garden FWBS Education support of the Special Trust Fund was originally established in FY2010 with the Fort Worth Botanical Society (FWBS) agreement (M&C G-16831, 2/2/2010) to partially fund the Botanic Garden Education Program staffing consisting of three full time employees: an Education Horticulturalist, a Public Education Specialist/Volunteer Coordinator, and a Customer Service Representative.

The program activities include workshops, classes, tours, volunteer coordination, docent and teacher training, grant writing, outreach, program material development, and exhibit coordination. The FWBS agreed to partially fund the program in order to save the program from elimination in the FY2010 Proposed Budget. The FWBS agreement to partially fund the education program is contingent upon the remaining portion of the funding for staffing costs is provided by the City and no indirect costs are charged. The Botanic reprogrammed their General Fund allocation to provide the remaining funds necessary to fully fund the program. The City's portion of funding is transferred annually from the General Fund Botanic Garden allocation to the Special Trust Fund to fully fund the program. The City is reimbursed every six months, twice-a-year.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 135,761	\$ 135,761
Employee Benefits	\$ 0	\$ 0	\$ 48,284	\$ 48,284
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 184,045	\$ 184,045
Authorized Positions	0.00	0.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502101130 BOTANIC GARDEN FWBS - EDUCATION		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 184,045	\$ 184,045	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 184,045</u>	<u>\$ 184,045</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 0	\$ 0	\$ 184,045	\$ 184,045	0.00	0.00	3.00	3.00

**SPECIAL TRUST FUND BUDGET SUMMARY
BOTANIC GARDEN FWBS - MAINTENANCE
FY2016**

REVENUES:

Use of Money & Property	\$230,864	
Contributions from Botanical Society for program support		\$230,864

SUBTOTAL REVENUE		\$230,864
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$230,864
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EXPENDITURES:

Botanic Garden Fort Worth Botanical Society Maintenance Appropriations	\$230,864	
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SUBTOTAL EXPENDITURES		\$230,864
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$230,864
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DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
P&R, BOTANIC GARDEN FWBS – MAINTENANCE	25002/502101110

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Botanic Garden Fort Worth Botanical Society (FWBS) Maintenance Support of the Special Trust Fund was originally established in 1985 to provide support for the maintenance of the Botanic Garden and its specialty gardens, namely the Japanese Garden and the Victor and Cleyonne Tinsley Rock Springs Garden. Since 1985 the Fort Worth Botanical Society has presented the Park and Recreation Department with a gift in the understanding that it will be appropriated to continue funding Botanic Garden and specialty garden maintenance staff.

For FY2016 the gift will fund five full time positions at Botanic Garden: two Senior Maintenance Worker positions, two Gardener positions and a Greenhouse Attendant position. The most recent additional position funded is a Gardener position funded in FY2015 to maintain the \$2,200,000 donated improvements to the 4.25 acre Victor and Cleyonne Tinsley Rock Springs Garden accepted by the City Council on May 21, 2013 (M&C G-17903). This continued support is provided from the Fort Worth Botanical Society with the understanding that no indirect costs will be charged. The City is reimbursed twice a year. Any funds received and not expensed are used to offset the next year's expenses.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 163,508	\$ 163,508
Employee Benefits	\$ 0	\$ 0	\$ 67,356	\$ 67,356
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 230,864	\$ 230,864
Authorized Positions	0.00	0.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502101110 BOTANIC GARDEN FWBS - MAINTENANCE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 230,864	\$ 230,864	0.00	0.00	5.00	5.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 230,864</u>	<u>\$ 230,864</u>	<u>0.00</u>	<u>0.00</u>	<u>5.00</u>	<u>5.00</u>
	TOTAL	\$ 0	\$ 0	\$ 230,864	\$ 230,864	0.00	0.00	5.00	5.00

SPECIAL TRUST FUND BUDGET SUMMARY
FWGC MAINTENANCE
FY2016

REVENUES:

Use of Money & Property	\$186,810	
Contributions from the Garden Club for program support		\$186,810

SUBTOTAL REVENUE **\$186,810**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$186,810**

EXPENDITURES:

Fort Worth Garden Club Maintenance Appropriations	\$186,810	
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SUBTOTAL EXPENDITURES **\$186,810**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$186,810**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
P&R, BOTANIC GARDEN - FWGC MAINTENANCE	25002/502101120

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Botanic Garden Fort Worth Garden Club, Inc.(FWGC) Maintenance Support of the Special Trust Fund was originally established in 1986 to provide support for the administration of the Botanic Garden and Garden Center. Since 1987 the Fort Worth Garden Club, Inc. has presented the Parks Department with a gift in the understanding that it will be appropriated to continue funding Botanic Garden maintenance staff. For FY2016 the gift will fund four full time positions at Botanic Garden: three Senior Maintenance Worker positions and a Gardener. The Gardener position was funded in FY2015 to maintain the donated improvements to the wedding garden of the Texas Garden Club Headquarters located in the Botanic Garden. This continued support is provided from the Fort Worth Garden Club, Inc. with the understanding that no indirect costs will be charged. The City is reimbursed twice a year. Any funds received and not expensed are used to offset the next year's expenses.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 132,397	\$ 132,397
Employee Benefits	\$ 0	\$ 0	\$ 54,413	\$ 54,413
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 186,810	\$ 186,810
Authorized Positions	0.00	0.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502101120 BOTANIC GARDEN FWGC - MAINTENANCE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 186,810	\$ 186,810	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 186,810</u>	<u>\$ 186,810</u>	<u>0.00</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 0	\$ 0	\$ 186,810	\$ 186,810	0.00	0.00	4.00	4.00

SPECIAL TRUST FUND BUDGET SUMMARY
FWGC SUPPORT
FY2016

REVENUES:

Use of Money & Property	\$304,598	
Contributions from Fort Worth Garden Club for program support		\$304,598

SUBTOTAL REVENUE **\$304,598**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$304,598**

EXPENDITURES:

Fort Worth Garden Club Support Appropriations	\$304,598	
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SUBTOTAL EXPENDITURES **\$304,598**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$304,598**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, BOTANIC GARDEN - FWGC SUPPORT

FUND/CENTER

25002/502101040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Botanic Garden Fort Worth Garden Club, Inc. (FWGC) Garden Center Support of the Special Trust Fund was originally established in 1986 to provide support for the administration of the Botanic Garden and Garden Center. Since 1987 the Fort Worth Garden Club, Inc. has presented the Park and Recreation Department with a gift in the understanding that it will be appropriated to continue funding three full time and two-part-time positions at Botanic Garden: a Garden Center Coordinator, a Customer Service Supervisor, an Audio Visual Specialist, two part-time Customer Service Representatives. The continued support is provided from the Fort Worth Garden Club, Inc. with the understanding that no indirect costs will be charged. The City is reimbursed twice a year. Any funds received and not expensed are used to offset the next year's expenses.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 227,510	\$ 227,510
Employee Benefits	\$ 0	\$ 0	\$ 77,088	\$ 77,088
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 304,598	\$ 304,598
Authorized Positions	0.00	0.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502101040 BOTANIC GARDEN FWGC - SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 304,598	\$ 304,598	0.00	0.00	5.00	5.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 304,598</u>	<u>\$ 304,598</u>	<u>0.00</u>	<u>0.00</u>	<u>5.00</u>	<u>5.00</u>
	TOTAL	\$ 0	\$ 0	\$ 304,598	\$ 304,598	0.00	0.00	5.00	5.00

**SPECIAL TRUST FUND BUDGET SUMMARY
CHISHOLM TRAIL CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$145,000	
Registration		\$100,000
Contract Instructor Revenue		\$45,000
Use of Money & Property	\$2,500	
Contributions from Others		\$2,500
SUBTOTAL REVENUE		\$147,500

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$147,500**

EXPENDITURES:

Chisholm Trail Community Center Program Support Appropriations	\$147,500	
SUBTOTAL EXPENDITURES		\$147,500

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$147,500**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, CHISHOLM TRAIL CC PROGRAM SUPPORT

FUND/CENTER

25002/502422000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Chisholm Trail Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Fees collected also support the costs for enhanced fitness center offerings and to staff additional hours of operation up to 55 hours per week for this facility beyond the basic center hours of 45 hours per week. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 71,015	\$ 71,015
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 53,285	\$ 53,285
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 23,200	\$ 23,200
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 147,500	\$ 147,500

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502422000 CHISHOLM TRAIL CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 147,500	\$ 147,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 147,500</u>	<u>\$ 147,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 147,500	\$ 147,500	0.00	0.00	0.00	0.00

**COMMUNITY SERVICES SPECIAL TRUST FUND BUDGET SUMMARY
FY2016**

REVENUES:

Use of Money & Property	\$30,000	
Contribution from Others		\$30,000
SUBTOTAL REVENUE		\$30,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$30,000**

EXPENDITURES:

Community Services Special Trust Fund Appropriations	\$30,000	
SUBTOTAL EXPENDITURES		\$30,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$30,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, COMMUNITY SERVICES SPECIAL TRUST FUND

FUND/CENTER

25002/537000000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Community Services Program Support of the Special Trust Fund was established to assist City of Fort Worth Community Action Partners Program in addressing additional funding needs to deliver assistance and referral services. Eligible savings from other grant or special funding sources are received and used for either administrative or direct service needs of the Community Action Partners Program.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 28,000	\$ 28,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,000	\$ 2,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 30,000	\$ 30,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 537000000 COMMUNITY SERVICES SPECIAL TRUST FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u> NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00

SPECIAL TRUST FUND BUDGET SUMMARY
COMMUNITY TREE PLANTING PROGRAM
FY2016

REVENUES:

Charges for Service	\$429,112	
Urban Forestry Fee		\$429,112

SUBTOTAL REVENUE **\$429,112**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$429,112**

EXPENDITURES:

Community Tree Planting Program Appropriations	\$429,112	
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SUBTOTAL EXPENDITURES **\$429,112**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$429,112**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, COMMUNITY TREE PLANTING PROGRAM

FUND/CENTER

25006/184080008

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Community Tree Planting Program enables the planting of over 1,600 trees annually on public property in partnership with neighborhood associations, schools, businesses and organizations. The Program also leverages over 3,800 volunteer hours from Citizen Foresters, school students and other volunteers in the planting and maintenance of trees to support the City of Fort Worth.

The primary source of revenue for the Community Tree Planting program is the Tree Fund. Tree Fund revenue is comprised of tree removal mitigation fees collected through the tree ordinance administered by the Planning and Development Department and from tree removals on City property administered by the Park and Recreation Department. The Tree Fund is not a consistent or predictable revenue stream. Previously, the Program was funded by a combination of Tree Fund revenues, Park and Recreation Gas Royalties and a five year commitment from Chesapeake Energy Corporation, of which the fifth and final year was FY 2013. In FY 2014, the Program was solely funded through the Tree Fund for the first time. When available, grants and donation are also sought to supplement the Program.

Funding for the Program provides for seven authorized positions consisting of two foresters and a five-person nursery production/tree planting crew, related supplies, materials and services. Additional temporary and seasonal employees also staff the program when funding is available. The foresters included in this Program also manage the Citizen Forester Program, other volunteer programs that train volunteers for tree planting, data collection and ongoing care and maintenance of the City's tree farm.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 307,961	\$ 307,961
Employee Benefits	\$ 0	\$ 0	\$ 10,305	\$ 10,305
Professional & Tech Svcs	\$ 0	\$ 0	\$ 9,774	\$ 9,774
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 50,343	\$ 50,343
Other Purchased Services	\$ 0	\$ 0	\$ 140	\$ 140
Supplies	\$ 0	\$ 0	\$ 50,589	\$ 50,589
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 429,112	\$ 429,112

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 184080008 COMMUNITY TREE PLANTING PROGRAM		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 429,112	\$ 429,112	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 429,112</u>	<u>\$ 429,112</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 429,112	\$ 429,112	0.00	0.00	0.00	0.00

COMO COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016

REVENUES:

Charges for Service	\$5,000	
Contract Instructor Revenue		\$3,000
Registration		\$2,000
Use of Money & Property	\$15,000	
Contribution from Others		\$15,000
SUBTOTAL REVENUE		\$20,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$20,000**

EXPENDITURES:

Como Community Center Program Support Fund Appropriations	\$20,000	
SUBTOTAL EXPENDITURES		\$20,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$20,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, COMO NC PROGRAM SUPPORT

FUND/CENTER

25002/502402000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Como Neighborhood Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 10,000	\$ 10,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 10,000	\$ 10,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 20,000	\$ 20,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502402000 COMO CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SER- VICES</u> NEIGHBORHOOD SER- VICES	\$ 0	\$ 0	\$ 20,000	\$ 20,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 20,000	\$ 20,000	0.00	0.00	0.00	0.00

**DAY CAMP NEIGHBORHOOD SERVICES FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$104,186	
Registration		\$104,186
Use of Money & Property	\$15,000	
Contribution from Others		\$15,000
SUBTOTAL REVENUE		\$119,186

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$119,186**

EXPENDITURES:

Day Camp Neighborhood Services Fund Appropriations	\$119,186	
SUBTOTAL EXPENDITURES		\$119,186

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$119,186**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, DAY CAMP

FUND/CENTER

25002/502119111

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Day Camp Program of the Special Trust Fund was established initially to provide support for a summer day camp for youth ages 5 to 13 and has since expanded to include out-of-school time break session camps. These are fee based programs and the registration fees provide for the operation of the day camp program at all community centers including field trips. Operation costs include the temporary recreation leaders in accordance with the city's adopted Standards of Care, admission and transportation fees for field trips, T-shirts and supplies for conducting the program. Additionally, private donations and grants received provide underwriting for some participants and enhanced programming. Revenue not fully expensed each year is retained for use for the next year's programs. The department has been providing a day camp program since 1989.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 85,211	\$ 85,211
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 18,075	\$ 18,075
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 900	\$ 900
Supplies	\$ 0	\$ 0	\$ 15,000	\$ 15,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 119,186	\$ 119,186

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502119111 DAY CAMP - NS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 119,186	\$ 119,186	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 119,186</u>	<u>\$ 119,186</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 119,186	\$ 119,186	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
DAY CAMP - PARK AND RECREATION
FY2016**

REVENUES:

Charges for Service	\$370,814	
Registration for Summer Day Camp		\$370,814
Use of Money & Property	\$10,000	
Contributions from Others		\$10,000

SUBTOTAL REVENUE **\$380,814**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$380,814**

EXPENDITURES:

Day Camp - Park and Recreation Appropriations	\$380,814
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SUBTOTAL EXPENDITURES **\$380,814**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$380,814**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, DAY CAMP – PARK AND RECREATION

FUND/PROJECT

25002/502119110

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Day Camp Program of the Special Trust Fund was established initially to provide support for a summer day camp for youth ages 5 to 13 and has since expanded to include out-of-school time break session camps. These are fee based programs and the registration fees provide for the operation of the day camp program at all community centers including field trips. Operation costs include the temporary recreation leaders in accordance with the city's adopted Standards of Care, admission and transportation fees for field trips, T-shirts and supplies for conducting the program. Additionally, private donations and grants received provide underwriting for some participants and enhanced programming. Revenue not fully expensed each year is retained for use for the next year's programs. The department has been providing a day camp program since 1989.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 168,914	\$ 168,914
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 165,000	\$ 165,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 9,200	\$ 9,200
Supplies	\$ 0	\$ 0	\$ 37,700	\$ 37,700
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 380,814	\$ 380,814

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502119110 DAY CAMP - PACS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 380,814	\$ 380,814	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 380,814</u>	<u>\$ 380,814</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 380,814	\$ 380,814	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
DIAMOND HILL CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$14,000	
Contract Instructor Revenue		\$9,000
Registration		\$5,000
Use of Money & Property	\$1,000	
Contributions from Others		\$1,000
SUBTOTAL REVENUE		\$15,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$15,000**

EXPENDITURES:

Diamond Hill Community Center Program Support Appropriations	\$15,000	
SUBTOTAL EXPENDITURES		\$15,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$15,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, DIAMOND HILL CC PROGRAM SUPPORT

FUND/CENTER

25002/502403000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Diamond Hill Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 13,000	\$ 13,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,000	\$ 2,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 15,000	\$ 15,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502403000 DIAMOND HILL CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 15,000	\$ 15,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 15,000	\$ 15,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
EUGENE MCCRAY CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$13,000	
Contract Instructor Revenue		\$12,000
Registration		\$1,000
Use of Money & Property	\$2,000	
Contributions from Others		\$2,000
SUBTOTAL REVENUE		\$15,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$15,000**

EXPENDITURES:

Eugene McCray Community Center Program Support Appropriations	\$15,000	
SUBTOTAL EXPENDITURES		\$15,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$15,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, EUGENE MCCRAY CC PROGRAM SUPPORT

FUND/CENTER

25002/502404000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Eugene McCray Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 12,500	\$ 12,500
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,500	\$ 2,500
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 15,000	\$ 15,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502404000 EUGENE MCCRAY CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 15,000	\$ 15,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 15,000	\$ 15,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
FIRE STATION CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$16,000	
Registration		\$44,000
Contract Instructor Revenue		\$16,000
Use of Money & Property	\$1,000	
Contributions from Others		\$1,000

SUBTOTAL REVENUE **\$17,000**

USE OF FUND BALANCE \$44,000

TOTAL REVENUE **\$61,000**

EXPENDITURES:

Fire Station Community Center Program Support Appropriations	\$61,000
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SUBTOTAL EXPENDITURES **\$61,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$61,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, FIRE STATION CC PROGRAM SUPPORT

FUND/CENTER

25002/502405000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Fire Station Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 6,000	\$ 6,000
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 34,029	\$ 34,029
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 20,971	\$ 20,971
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 61,000	\$ 61,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502405000 FIRE STATION CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 61,000	\$ 61,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 61,000</u>	<u>\$ 61,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 61,000	\$ 61,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
GREENBRIAR CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$62,860	
Contract Instructor Revenue		\$49,319
Registration		\$13,541
Use of Money & Property	\$2,500	
Contributions from Others		\$2,500

SUBTOTAL REVENUE **\$65,360**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$65,360**

EXPENDITURES:

Greenbriar Community Center Program Support Appropriations	\$65,360
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SUBTOTAL EXPENDITURES **\$65,360**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$65,360**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: P&R, GREENBRIAR CC PROGRAM SUPPORT	FUND/CENTER 25002/502406000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Greenbriar Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 35,660	\$ 35,660
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 29,700	\$ 29,700
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 65,360	\$ 65,360

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502406000 GREENBRIAR CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 65,360	\$ 65,360	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 65,360</u>	<u>\$ 65,360</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 65,360	\$ 65,360	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
HANDLEY-MEADOWBROOK CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$7,000	
Contract Instructor Revenue		\$6,000
Registration		\$1,000
Use of Money & Property	\$1,000	
Contributions from Others		\$1,000

SUBTOTAL REVENUE **\$8,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$8,000**

EXPENDITURES:

Handley-Meadowbrook Community Center Program Support	\$8,000
Appropriations	

SUBTOTAL EXPENDITURES **\$8,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$8,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, HANDLEY-MEADOWBROOK CC PROGRAM SUPPORT

FUND/CENTER

25002/502407000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Handley-Meadowbrook Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Srvs	\$ 0	\$ 0	\$ 6,000	\$ 6,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,000	\$ 2,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 8,000	\$ 8,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502407000 HANDLEY-MEADOW-BROOK CC PROGRAM		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 8,000	\$ 8,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 8,000	\$ 8,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
HIGHLAND HILLS CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$38,000	
Contract Instructor Revenue		\$20,000
Registration		\$18,000
Use of Money & Property	\$2,000	
Contributions from Others		\$2,000

SUBTOTAL REVENUE **\$40,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$40,000**

EXPENDITURES:

Highland Hills Community Center Program Support Appropriations	\$40,000
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SUBTOTAL EXPENDITURES **\$40,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$40,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, HIGHLAND HILLS CC PROGRAM SUPPORT

FUND/CENTER

25002/502408000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Highland Hills Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 7,500	\$ 7,500
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 17,500	\$ 17,500
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 15,000	\$ 15,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 40,000	\$ 40,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502408000 HIGHLAND HILLS CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 40,000	\$ 40,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 40,000</u>	<u>\$ 40,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 40,000	\$ 40,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
HILLSIDE CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$9,000	
Registration		\$7,000
Contract Instructor Revenue		\$2,000
Use of Money & Property	\$1,000	
Contributions from Others		\$1,000

SUBTOTAL REVENUE **\$10,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$10,000**

EXPENDITURES:

Hillside Community Center Program Support Appropriations	\$10,000	
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SUBTOTAL EXPENDITURES **\$10,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$10,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, HILLSIDE CC PROGRAM SUPPORT

FUND/CENTER

25002/502409000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Hillside Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 6,000	\$ 6,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 4,000	\$ 4,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 10,000	\$ 10,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502409000 HILLSIDE CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
MAYFEST
FY2016**

REVENUES:

Use of Money & Property	\$232,769	
Contributions from Others		\$232,769
Other Revenue	\$1,608	
Miscellaneous Revenue		\$1,608

SUBTOTAL REVENUE **\$234,377**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$234,377**

EXPENDITURES:

Mayfest Appropriations	\$234,377
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SUBTOTAL EXPENDITURES **\$234,377**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$234,377**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
P&R, MAYFEST**FUND/CENTER**
25002/502110030**SUMMARY OF DEPARTMENT RESPONSIBILITIES:**

Under the direction of the Park and Recreation Department, the Mayfest Program of the Special Trust Fund was established proceeds received through a license agreement with Mayfest, Inc., a non-profit organization, which plans and implements the annual Spring festival. The annual Mayfest event began in 1973 as the Trinity River Festival and whose purpose is to raise funds for community programs, recreational development of the Trinity River and for support of our city's parks and involved sponsors which continue their participation today: the Junior League of Fort Worth, Inc., the City of Fort Worth Parks, Streams and Valleys, Inc., the Tarrant Regional Water District. The festival attracts more than 225,000 visitors annually. The proceeds are used to support: operating expenditures that benefit Trinity Park; capital improvements/expenditures that benefit Trinity Park; long range planning that benefits Trinity Park; capital improvements that benefit the park system as a whole; operating expenditures which benefit program areas at the Botanic Garden, Community Centers, Log Cabin Village, or the Nature Center; and operating expenditures which provide for education and training for department employees in areas of environmental education, safety, special events/festivals and revenue programs. In the event of a cancellation of the event no proceeds are received. Funds are used to address expenses and improvements at the site of the annual event and for the park system and accumulated balances are retained to fund scheduled improvements in Trinity Park.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 218,977	\$ 218,977
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 13,400	\$ 13,400
Supplies	\$ 0	\$ 0	\$ 2,000	\$ 2,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 234,377	\$ 234,377

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502110030 MAYFEST		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 234,377	\$ 234,377	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 234,377</u>	<u>\$ 234,377</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 234,377	\$ 234,377	0.00	0.00	0.00	0.00

**MLK COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$4,000	
Contract Instructor Revenue		\$1,500
Registration		\$2,500
Use of Money & Property	\$5,000	
Contribution from Others		\$5,000
SUBTOTAL REVENUE		\$9,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$9,000**

EXPENDITURES:

MLK Community Center Program Support Fund Appropriations	\$9,000	
SUBTOTAL EXPENDITURES		\$9,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$9,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, MLK NEIGHBORHOOD CENTER PROGRAM SUPPORT

FUND/CENTER

25002/502411000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the MLK Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 5,000	\$ 5,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 4,000	\$ 4,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 9,000	\$ 9,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502411000 MLK CC PROGRAM SUP- PORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SER- VICES</u> NEIGHBORHOOD SER- VICES	\$ 0	\$ 0	\$ 9,000	\$ 9,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 9,000	\$ 9,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
MOBILE RECREATION PROGRAM
FY2016**

REVENUES:

Use of Money & Property	\$90,000	
Contributions from Others to support the Mobile Recreation Program		\$90,000

SUBTOTAL REVENUE		\$90,000
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$90,000
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EXPENDITURES:

Mobile Recreation Program Appropriations	\$90,000	
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SUBTOTAL EXPENDITURES		\$90,000
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$90,000
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DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, MOBILE RECREATION PROGRAM SUPPORT

FUND/CENTER

25002/580011000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Mobile Recreation Program Support of the Special Trust Fund was established to provide additional support for underwriting the free summer mobile recreation summer camps for eligible youth residing in the South Central area of Fort Worth. This program is a collaborative effort between the City and the Fort Worth Independent School District (FWISD). The program is conducted in Daggett Park, Rosemont Park, and Capps Park and Rosemont Middle, Daggett and De Zavala Elementary Schools serving over 700 children. Private and business donations and grants, both in-kind and monetary, provide transportation, field trips, and enhanced programming materials and access to programs. Revenue not fully expensed each year is retained for use for the next year's programs and classes.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 80,000	\$ 80,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 10,000	\$ 10,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 90,000	\$ 90,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 580011000 MOBILE RECREATION PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 90,000	\$ 90,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 90,000</u>	<u>\$ 90,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 90,000	\$ 90,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
NATURE CENTER GATE OPERATIONS
FY2016**

REVENUES:

Charges for Service	\$71,316	
Nature Center Entry Fee		\$71,316

SUBTOTAL REVENUE		\$71,316
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$71,316
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EXPENDITURES:

Nature Center Gate Operations Appropriations	\$71,316	
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SUBTOTAL EXPENDITURES		\$71,316
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$71,316
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DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, NATURE CENTER GATE OPERATIONS

FUND/CENTER

25002/502850000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Nature Center Gate Operations of the Special Trust Fund was established in 2005 with the establishment of a user fee structure and an entry gate to the Nature Center and Refuge.

The Fort Worth Nature Center and Refuge Strategic Master Plan, adopted by the City Council in June 2003, recommended the development and implementation of a user fee for patrons of the Fort Worth Nature Center and Refuge. The Park and Recreation Department staff worked with the Friends of the Fort Worth Nature and Refuge, Inc. and the Fort Worth Nature Center and Refuge Conservancy to develop user fees, an entry gate and membership fees. The Fort Worth Nature Center and Refuge Conservancy gifted a gate house to the Fort Worth Nature Center and Refuge on November 29, 2005 (M&C G-15023) for use at the entrance to the Fort Worth Nature Center and Refuge. On November 29, 2005 with M&C G-15022, City Council authorized the City Manager to execute a contract with the Fort Worth Nature Center and Refuge Conservancy to manage funds derived from the entrance fees to fund the entry gate staff and provide for minor capital improvements. On November 29, 2005, the City Council adopted a resolution 3278 authorizing the Park and Recreation Department to establish a user fee structure for implementation at the Fort Worth Nature Center and Refuge. In accordance with the resolution, the Park and Recreation Department is authorized to make administrative changes to fees that do not exceed the sum of the Annual Consumer Price Index and with thirty days notification to the City Council for review. In December 31, 2011, the Fort Worth Conservancy and the Friends of the Fort Worth Nature Center and Refuge, Inc. support group merged and the gate operations are managed by the merged organization which retained The Friends of the Fort Worth Nature Center and Refuge, Inc. name.

The Friends of the Fort Worth Nature Center and Refuge, Inc. provide the funding from the gate proceeds to support the City gate employees and operation and other nature center program delivery support. In FY16, funding is proposed for one full time Customer Service Representative position, temporary customer service employees, as needed, and basic supplies for the gate operation.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 54,696	\$ 54,696
Employee Benefits	\$ 0	\$ 0	\$ 13,780	\$ 13,780
Professional & Tech Svcs	\$ 0	\$ 0	\$ 600	\$ 600
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,240	\$ 2,240
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 71,316	\$ 71,316
Authorized Positions	0.00	0.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502850000 NATURE CENTER GATE OPERATIONS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 71,316	\$ 71,316	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 71,316</u>	<u>\$ 71,316</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 0	\$ 0	\$ 71,316	\$ 71,316	0.00	0.00	1.00	1.00

**SPECIAL TRUST FUND BUDGET SUMMARY
NATURE CENTER PROGRAM SUPERVISOR
FY2016**

REVENUES:

Use of Money & Property	\$121,539	
Contributions from Friends of the Nature Center for program support		\$121,539

SUBTOTAL REVENUE **\$121,539**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$121,539**

EXPENDITURES:

Nature Center Program Supervisor Appropriations	\$121,539	
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SUBTOTAL EXPENDITURES **\$121,539**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$121,539**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

P&R, NATURE CENTER PROGRAM SUPERVISOR

FUND/CENTER

25002/502107010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Nature Center Friends of the Nature Center and Refuge (FONC) Program Support of the Special Trust Fund was originally established as the Greer Island support. Initially, this program account was created in the Trust to distribute mitigation funds received from utility easements and activity at the Fort Worth Nature Center and Refuge's Greer Island. The original funds have long been expended and the trust is now used to receive funds for program delivery and support at the Fort Worth Nature Center and Refuge. Funds are received primarily from the Friends of the Fort Worth Nature Center and Refuge, Inc. support group. Other donations may also be received to provide for programs and program delivery at the Fort Worth Nature Center and Refuge.

The Friends of the Fort Worth Nature Center and Refuge, Inc. provides funding to the Fort Worth Nature Center and Refuge from the management of the Nature Center and Refuge entry gate proceeds per City Council authorized agreement (M&C G-15023, November 29, 2005) and other fund raising activities conducted by the support group. Funding for Nature Center and Refuge program delivery includes: providing for one full time Naturalist Scientist Supervisor position to manage the volunteer naturalists and nature center educational programs, part time employees to deliver the program offerings and other items as determined by the funding availability and the support group.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 104,444	\$ 104,444
Employee Benefits	\$ 0	\$ 0	\$ 15,888	\$ 15,888
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 432	\$ 432
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 775	\$ 775
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 121,539	\$ 121,539
Authorized Positions	0.00	0.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502107010 NATURE CENTER PROGRAM SUPERVISOR		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 121,539	\$ 121,539	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 121,539</u>	<u>\$ 121,539</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 0	\$ 0	\$ 121,539	\$ 121,539	0.00	0.00	1.00	1.00

**NORTH TRI-ETHNIC COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$4,000	
Contract Instructor Revenue		\$3,000
Registration		\$1,000
Use of Money & Property	\$1,000	
Contribution from Others		\$1,000
SUBTOTAL REVENUE		\$5,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$5,000**

EXPENDITURES:

North Tri-Ethnic Community Center Program Support Fund Appropriations	\$5,000	
SUBTOTAL EXPENDITURES		\$5,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$5,000**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
NS, NORTH TRI-ETHNIC NEIGH. CENTER PROGRAM SUPPORT	25002/502412000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the North Tri-Ethnic Neighborhood Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 3,000	\$ 3,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,000	\$ 2,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 5,000	\$ 5,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502412000 NORTH TRI-ETHNIC CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 5,000	\$ 5,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 5,000	\$ 5,000	0.00	0.00	0.00	0.00

**NORTHSIDE COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$27,500	
Contract Instructor Revenue		\$25,000
Registration		\$2,500
Use of Money & Property	\$2,500	
Contribution from Others		\$2,500

SUBTOTAL REVENUE **\$30,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$30,000**

EXPENDITURES:

NorthSide Community Center Program Support Appropriations	\$30,000
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SUBTOTAL EXPENDITURES **\$30,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$30,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, NORTHSIDE COMMUNITY CENTER PROGRAM SUPPORT

FUND/CENTER

25002/502413000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Northside Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 22,000	\$ 22,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 8,000	\$ 8,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 30,000	\$ 30,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502413000 NORTHSIDE CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00

SPECIAL TRUST FUND BUDGET SUMMARY
RD EVANS CC PROGRAM SUPPORT
FY2016

REVENUES:

Charges for Service	\$65,000	
Contract Instructor Revenue		\$50,000
Registration		\$15,000
Use of Money & Property	\$5,000	
Contributions from Others		\$5,000
	SUBTOTAL REVENUE	\$70,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$70,000**

EXPENDITURES:

RD Evans Community Center Program Support Appropriations	\$70,000	
	SUBTOTAL EXPENDITURES	\$70,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$70,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, R.D. EVANS CC PROGRAM SUPPORT

FUND/CENTER

25002/502414000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the R. D. Evans Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 7,609	\$ 7,609
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 32,891	\$ 32,891
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 29,500	\$ 29,500
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 70,000	\$ 70,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502414000 RD EVANS CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 70,000	\$ 70,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 70,000</u>	<u>\$ 70,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 70,000	\$ 70,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
RIVERSIDE CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$25,000	
Contract Instructor Revenue		\$20,000
Registration		\$5,000
Use of Money & Property	\$5,000	
Contributions from Others		\$5,000

SUBTOTAL REVENUE **\$30,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$30,000**

EXPENDITURES:

Riverside Community Center Program Support Appropriations	\$30,000	
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SUBTOTAL EXPENDITURES **\$30,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$30,000**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

P&R, RIVERSIDE CC PROGRAM SUPPORT

FUND/CENTER

25002/502415000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Riverside Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 13,000	\$ 13,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 17,000	\$ 17,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 30,000	\$ 30,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502415000 RIVERSIDE CC PRO-GRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00

**SOUTHSIDE COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$5,000	
Contract Instructor Revenue		\$4,000
Registration		\$1,000
Use of Money & Property	\$1,000	
Contribution from Others		\$1,000
SUBTOTAL REVENUE		\$6,000

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$6,000**

EXPENDITURES:

Southside Community Center Program Support Appropriations	\$6,000	
SUBTOTAL EXPENDITURES		\$6,000

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$6,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, SOUTHSIDE COMMUNITY CENTER PROGRAM SUPPORT

FUND/CENTER

25002/502416000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Southside Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Srvs	\$ 0	\$ 0	\$ 3,500	\$ 3,500
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 2,500	\$ 2,500
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 6,000	\$ 6,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502416000 SOUTHSIDE CC PRO-GRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 6,000	\$ 6,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 6,000	\$ 6,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
SOUTHWEST CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$139,000	
Contract Instructor Revenue		\$128,000
Registration		\$11,000
Use of Money & Property	\$1,500	
Contributions from Others		\$1,500

SUBTOTAL REVENUE **\$140,500**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$140,500**

EXPENDITURES:

Southwest Community Center Program Support Appropriations	\$140,500
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SUBTOTAL EXPENDITURES **\$140,500**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$140,500**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

P&R, SOUTHWEST CC PROGRAM SUPPORT

FUND/CENTER

25002/502417000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Southwest Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 55,000	\$ 55,000
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 63,300	\$ 63,300
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 22,200	\$ 22,200
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 140,500	\$ 140,500

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502417000 SOUTHWEST CC PRO-GRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 140,500	\$ 140,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 140,500</u>	<u>\$ 140,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 140,500	\$ 140,500	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
STREAMS AND VALLEYS BENCHES
FY2016**

REVENUES:

Use of Money & Property	\$5,000	
Contributions from Others		\$5,000

SUBTOTAL REVENUE		\$5,000
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$5,000
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EXPENDITURES:

Streams and Valleys Benches Appropriations	\$5,000	
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SUBTOTAL EXPENDITURES		\$5,000
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$5,000
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DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, STREAMS AND VALLEYS BENCHES

FUND/CENTER

25002/502202000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, through an original proposal from Streams and Valleys Inc., the Commemorative Park Bench Program was established in October of 1992. The Program provides for the privately funded placement of memorial park benches on park property along the Trinity River Trail. The Program was established to help increase public awareness of the Trinity River and the trail system.

The Commemorative Park Bench program operates through cost recovery. Individuals, business and organizations wanting to memorialize a person or event provide funding to the City for the cost of materials and installation of a decorative bench which is mounted on a concrete pad in which an engraved plaque is placed with an inscription as specified by the donor. The City is responsible for the purchase and installation of the bench, plaque and concrete slab. The program is administered in conjunction with Streams & Valleys Inc. and the Tarrant Regional Water District who facilitates the same program on their portion of property owned on the river and trail system.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 5,000	\$ 5,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 5,000	\$ 5,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
PARK AND RECREATION									
FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
502202000	STREAMS AND VALLEYS BENCHES								
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 5,000	\$ 5,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 5,000	\$ 5,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
SUMMER SWIM PROGRAM
FY2016**

REVENUES:

Use of Money & Property	\$10,000	
Contributions from summer swim registrations		\$10,000

SUBTOTAL REVENUE		\$10,000
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$10,000
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EXPENDITURES:

Summer Swim Program Appropriations	\$3,000	
Transfers and Others	\$7,000	
Operating Transfer Out to the General Fund for the summer swim classes		\$7,000

SUBTOTAL EXPENDITURES		\$10,000
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$10,000
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DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, SUMMER SWIM PROGRAM

FUND/CENTER

25002/502123000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Summer Swim Program of the Special Trust Fund was established to provide support for underwriting summer "Learn to Swim" class registration for eligible youth. Proceeds from fund-raising events, i.e. Dive-in Movies Nights and private donations provide the funds for registrations. The funds are deposited in this program account and transferred to the aquatics program in the General Fund to offset the cost of "Learn to Swim" swimming class registrations for eligible youth. Revenue not fully expensed each year is retained for use for the next year's programs and classes.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 3,000	\$ 3,000
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 7,000	\$ 7,000
Total Expenditures	\$ 0	\$ 0	\$ 10,000	\$ 10,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502123000 SUMMER SWIM PROGRAM		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
SYCAMORE CC PROGRAM SUPPORT
FY2016**

REVENUES:

Charges for Service	\$9,000	
Contract Instructor Revenue		\$6,000
Registration		\$3,000
Use of Money & Property	\$1,000	
Contributions from Others		\$1,000

SUBTOTAL REVENUE **\$10,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$10,000**

EXPENDITURES:

Sycamore Community Center Program Support Appropriations	\$10,000
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SUBTOTAL EXPENDITURES **\$10,000**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$10,000**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, SYCAMORE CC PROGRAM SUPPORT

FUND/CENTER

25002/502418000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Sycamore Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 6,500	\$ 6,500
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 3,500	\$ 3,500
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 10,000	\$ 10,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502418000 SYCAMORE CC PRO-GRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00	0.00	0.00	0.00

**SPECIAL TRUST FUND BUDGET SUMMARY
TEEL TRUST
FY2016**

REVENUES:

Use of Money & Property	\$81,091	
Contributions from Others		\$71,011
Interest Earnings		\$10,080

SUBTOTAL REVENUE **\$81,091**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$81,091**

EXPENDITURES:

Teel Trust Appropriations	\$81,091	
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SUBTOTAL EXPENDITURES **\$81,091**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$81,091**

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
P&R, TEEL TRUST

FUND/CENTER
25002/580002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Teel Trust of the Special Trust Fund was established through a request to the Park and Recreation Department from the James C. and Josephine C. Teel Trust issued to the department in 1999 and 2000 to be used for the park system and support of the parks. Since receipt of the initial funds and subsequent interest earned, the funds are scheduled to be expensed in 2016 and are shown in the department's five year capital plan.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 81,091	\$ 81,091
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 81,091	\$ 81,091

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 580002000 TEEL TRUST		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 81,091	\$ 81,091	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 81,091</u>	<u>\$ 81,091</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 81,091	\$ 81,091	0.00	0.00	0.00	0.00

SPECIAL TRUST FUND BUDGET SUMMARY
 THOMAS PLACE CC PROGRAM SUPPORT
 FY2016

REVENUES:

Charges for Service	\$50,000	
Contract Instructor Revenue		\$35,000
Registration		\$15,000
Use of Money & Property	\$2,500	
Contributions from Others		\$2,500

SUBTOTAL REVENUE **\$52,500**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$52,500**

EXPENDITURES:

Thomas Place Community Center Program Support Appropriations	\$52,500
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SUBTOTAL EXPENDITURES **\$52,500**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$52,500**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

P&R, THOMAS PLACE CC PROGRAM SUPPORT

FUND/CENTER

25002/502419000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Park and Recreation Department, the Thomas Place Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Community Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 21,891	\$ 21,891
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 14,000	\$ 14,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 1,000	\$ 1,000
Supplies	\$ 0	\$ 0	\$ 15,609	\$ 15,609
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 52,500	\$ 52,500

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARK AND RECREATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502419000 THOMAS PLACE CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PARK AND RECREATION</u>								
080	PARK AND RECREATION	\$ 0	\$ 0	\$ 52,500	\$ 52,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 52,500</u>	<u>\$ 52,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 52,500	\$ 52,500	0.00	0.00	0.00	0.00

**WATER AID PROGRAM FUND BUDGET SUMMARY
FY2016**

REVENUES:

Use of Money & Property	\$24,000	
Contribution from Others		\$24,000

SUBTOTAL REVENUE		\$24,000
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<u>USE OF FUND BALANCE</u>		<u>\$0</u>
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TOTAL REVENUE		\$24,000
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EXPENDITURES:

Water Aid Program Fund Appropriations	\$24,000	
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SUBTOTAL EXPENDITURES		\$24,000
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<u>CONTRIBUTION TO FUND BALANCE</u>		<u>\$0</u>
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TOTAL EXPENDITURES		\$24,000
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DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, WATER AID PROGRAM

FUND/CENTER

25002/502900000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Water Aid Program of the Special Trust Fund was established to assist City of Fort Worth Water customers in paying their water bills or to provide for plumbing repairs related to a pressurized leak that has led to increased consumption. This program is funded from donations received from City of Fort Worth Water customers who select and make the donation through their utility billing payments. To be eligible, participants must be a resident of Tarrant County and some assistance may only be available to customers in certain cities depending on the donation received and the water service area. This program is administered through the Community Action Partners and requires participants to be at a specific level of household income according to the Federal Income Guidelines. Participants must provide documentation including picture identification, proof of citizenship, proof of household income for all adults ages 18 and older in the household, a current utility bill and proof of residence. The program is subject to funding availability received through customer donations.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 24,000	\$ 24,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 24,000	\$ 24,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502900000 WATER AID PROGRAM		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 24,000	\$ 24,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 24,000</u>	<u>\$ 24,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 24,000	\$ 24,000	0.00	0.00	0.00	0.00

**WORTH HEIGHTS COMMUNITY CENTER PROGRAM SUPPORT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$16,300	
Contract Instructor Revenue		\$7,000
Registration		\$9,300
Use of Money & Property	\$1,000	
Contribution from Others		\$1,000

SUBTOTAL REVENUE **\$17,300**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$17,300**

EXPENDITURES:

Worth Heights Community Center Program Support Fund Appropriations	\$17,300
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SUBTOTAL EXPENDITURES **\$17,300**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$17,300**

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

NS, WORTH HEIGHTS COMMUNITY CENTER PROG. SUPPORT

FUND/CENTER

25002/502421000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Under the direction of the Neighborhood Services Department, the Worth Heights Community Center Program Support of the Special Trust Fund was established to provide funding for enhanced programming for the Neighborhood Center through the receipt of private donations and the support of fee based programs conducted by contract instructors. Some of the fee based programs conducted through contract instructors include: martial arts, fitness, dance, art, gymnastics and special interest classes as requested by the patrons of the center. Private donations may also underwrite special interest classes. Fees provide for the costs of the instructor, materials and equipment, if not provided by the instructor. Additionally, a portion of the fee is paid to the General Fund for facility use and a portion retained to provide for future programming and equipment. Revenue not fully expensed each year is retained for use for the next year's programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Srvs	\$ 0	\$ 0	\$ 7,500	\$ 7,500
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 9,800	\$ 9,800
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 17,300	\$ 17,300

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 502421000 WORTH HEIGHTS CC PROGRAM SUPPORT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SER- VICES</u> NEIGHBORHOOD SER- VICES	\$ 0	\$ 0	\$ 17,300	\$ 17,300	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 17,300</u>	<u>\$ 17,300</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 17,300	\$ 17,300	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

PUBLIC IMPROVEMENT DISTRICTS (PIDs)

The Financial Management Services Department is responsible for the oversight of the Public Improvement Districts (PIDs) while the Neighborhood Services Department accounts for them in their budget. There are eight active PIDs: Downtown, Park Glen, Heritage, Camp Bowie, Stockyards, Chapel Hill, Trinity Bluff, and Sun Valley.

A Public Improvement District is a defined geographical area established to provide specific types of improvements or maintenance which are financed by assessments against the property owners within the area. PIDs provide a development tool that allocates costs according to the benefits received. In time of declining city revenues, a PID can provide a means to fund supplemental services and improvements to meet community needs which could not otherwise be constructed or provided and be paid by those who most benefit from them.

Chapter 372 of the Texas Local Government Code authorizes the creation of PIDs by cities. The owners of the properties in the defined area can request the City to form a PID through a petition, which must include the establishment of an Advisory Body. With the establishment of an advisory body, the property owners within the PID have control over the types of improvements, level of maintenance, and amount of assessments to be levied against the property owners. City Council establishes a PID by adoption of a resolution after a public hearing. The public hearing is publicized and written notification of the hearing is mailed to all property owners in the proposed PID. By petition, the owners pledge to pay an assessment in order to receive enhanced services and/or improvements within the District. The PID must demonstrate that it confers a benefit, not only to the properties within the District, but also to the "public" which includes the entire City.

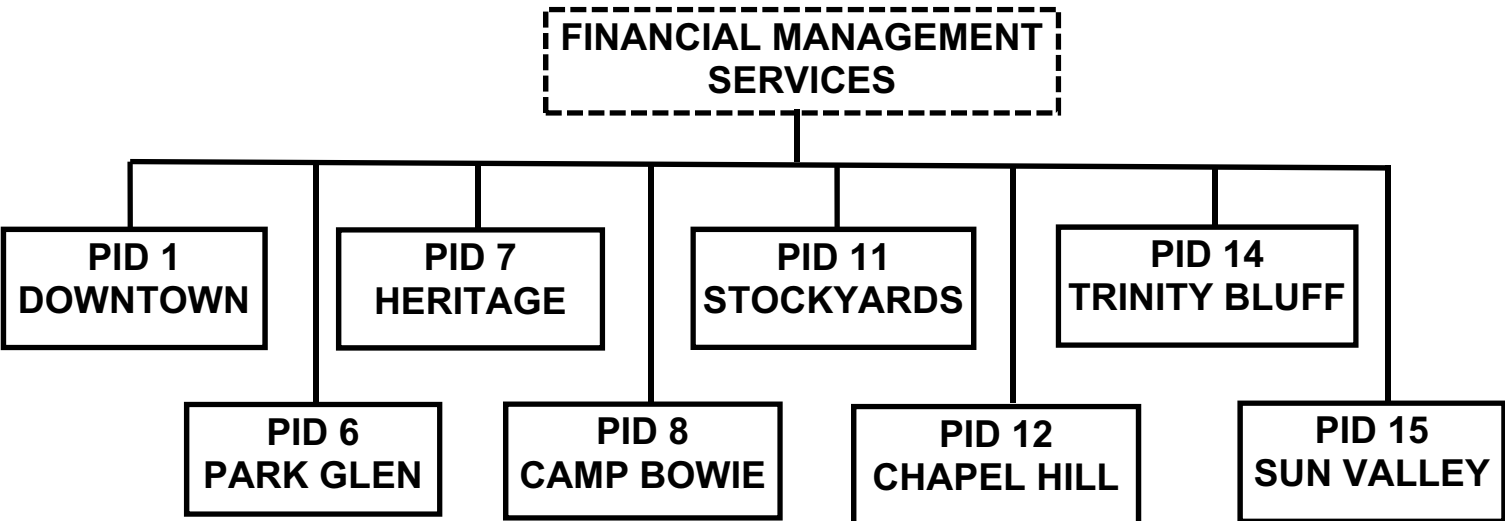
In accordance with the City's PID Policy, City staff shall administer all PIDs and the City may contract with a management company to manage the PID, subject to administrative oversight by City staff. The management company coordinates development of the budget and Five Year Service Plan with the advisory body selected by the City Council for such purpose (or any other group that is representative of the property owners). The budget is submitted to the City Council for consideration following a public hearing conducted in accordance with State law.

By ordinance, the City annually levies the assessments on the properties in the District. The PID assessment is billed on the property owner's annual ad valorem tax statement. The City provides the PID funding on a reimbursement basis, based on invoices submitted by the Management Company.

The City of Fort Worth utilizes PIDs for operations and maintenance projects which may include:

- Landscaping;
- Erection of fountains, distinctive lighting, and signs;
- Construction or improvement of pedestrian trails;
- Acquisition and installation of pieces of art;
- Acquisition, construction, or improvement of off-street parking facilities;
- The establishment or improvement of parks;
- Acquisition, by purchase or otherwise, of real property in connection with an authorized improvement;
- Special supplemental services for improvement and promotion of the District, including services relating to advertising, promotion, health and sanitation, public safety, security, business recruitment, development, recreation, and cultural enhancement; and
- Payment of expenses incurred in the establishment, administration, and operation of the District.

PUBLIC IMPROVEMENT DISTRICTS (PID) – 0.00 A.P.



FORT WORTH PUBLIC IMPROVEMENT DISTRICT #1 - DOWNTOWN FUND BUDGET SUMMARY
 FY2016

REVENUES:

Other Revenue	\$2,302,996
Contribution from Special Assessment	\$2,302,996
SUBTOTAL REVENUE	\$2,302,996

USE OF FUND BALANCE \$667,655

TOTAL REVENUE **\$2,970,651**

EXPENDITURES:

Fort Worth Public Improvement District #1 Appropriations	\$2,302,996
Transfers and Others	\$42,602
Transfer to General Fund for PID administration costs	\$42,602
SUBTOTAL EXPENDITURES	\$2,345,598

CONTRIBUTION TO FUND BALANCE \$625,053

TOTAL EXPENDITURES **\$2,970,651**

FUND BUDGET SUMMARY**DEPARTMENT:**

DOWNTOWN PUBLIC IMPROVEMENT DISTRICT

FUND/CENTER

28501/019:501002000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #1, Downtown Fort Worth Improvement District – Established in 1986 and was the first improvement district in the State of Texas. PID #1 was re-established by petition of the property owners on June 23, 2009 for a term period of 20 years and consists of 380 acres.

The funds are utilized primarily in the areas of maintenance and landscaping, promotions and marketing, security enhancement, transportation and parking, trash removal, and administration (management of the PID).

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 2,303,446	\$ 2,302,996
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 42,398	\$ 667,655
Total Expenditures	\$ 0	\$ 0	\$ 2,345,844	\$ 2,970,651

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 501002000 FWPID #1 - DOWNTOWN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 2,345,844	\$ 2,970,651	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,345,844</u>	<u>\$ 2,970,651</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 2,345,844	\$ 2,970,651	0.00	0.00	0.00	0.00

FORT WORTH PUBLIC IMPROVEMENT DISTRICT #6 - PARK GLEN FUND BUDGET SUMMARY
 FY2016

REVENUES:

Other Revenue	\$1,434,154
Contribution from Special Assessment	\$1,434,154

SUBTOTAL REVENUE **\$1,434,154**

USE OF FUND BALANCE \$1,000,000

TOTAL REVENUE **\$2,434,154**

EXPENDITURES:

Fort Worth Public Improvement District #6 Appropriations	\$1,628,953
Transfers and Others	\$25,201
Transfer to General Fund for PID administration costs	\$25,201

SUBTOTAL EXPENDITURES **\$1,654,154**

CONTRIBUTION TO FUND BALANCE \$780,000

TOTAL EXPENDITURES **\$2,434,154**

FUND BUDGET SUMMARY**DEPARTMENT:**

PARK GLEN PUBLIC IMPROVEMENT DISTRICT

FUND/CENTER

28506/019:506002000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #6 - Park Glen was established by petition of the property owners in perpetuity and was created on September 29, 1998. It is in a primarily residential neighborhood located in far north-east Fort Worth, just outside Loop 820 and consists of approximately 1124 acres. The Park Glen PID has two assessment rates, one for residential, and another for commercial properties within the PID.

The funds are utilized for landscaping, lighting and fencing, maintenance of grounds, trash pick-up, security, and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 1,359,869	\$ 1,628,953
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 24,200	\$ 805,201
Total Expenditures	\$ 0	\$ 0	\$ 1,384,069	\$ 2,434,154

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 506002000 FWPID #6 - PARK GLEN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 1,384,069	\$ 2,434,154	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,384,069</u>	<u>\$ 2,434,154</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 1,384,069	\$ 2,434,154	0.00	0.00	0.00	0.00

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FORT WORTH PUBLIC IMPROVEMENT DISTRICT #7 - HERITAGE FUND BUDGET SUMMARY
FY2016

REVENUES:

Other Revenue	\$1,833,751
Contribution from Special Assessment	\$1,833,751

SUBTOTAL REVENUE	\$1,833,751
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<u>USE OF FUND BALANCE</u>	<u>\$1,100,000</u>
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TOTAL REVENUE	\$2,933,751
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EXPENDITURES:

Fort Worth Public Improvement District #7 Appropriations	\$2,200,543
Transfers and Others	\$33,208
Transfer to General Fund for PID administration costs	\$33,208

SUBTOTAL EXPENDITURES	\$2,233,751
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<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$700,000</u>
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TOTAL EXPENDITURES	\$2,933,751
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FUND BUDGET SUMMARY**DEPARTMENT:**

HERITAGE PUBLIC IMPROVEMENT DISTRICT

FUND/CENTER

28507/019:507002000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #7 – Heritage was established by petition of the property owners in perpetuity on September 26, 2000. It encompasses 927 acres of primarily residential neighborhoods located in far northeast Fort Worth, east of I35W and north of Loop 820. The Heritage PID has two assessment rates, one for residential, and another for commercial properties.

The Heritage PID funds are utilized for landscaping, lighting and fencing, maintenance of grounds, security, and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 1,716,863	\$ 2,200,543
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 31,500	\$ 733,208
Total Expenditures	\$ 0	\$ 0	\$ 1,748,363	\$ 2,933,751

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 507002000 FWPID #7 - HERITAGE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 1,748,363	\$ 2,933,751	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,748,363</u>	<u>\$ 2,933,751</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 1,748,363	\$ 2,933,751	0.00	0.00	0.00	0.00

**FORT WORTH PUBLIC IMPROVEMENT DISTRICT #8 - CAMP BOWIE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Other Revenue	\$450,446
Contribution from Special Assessment	\$450,446

SUBTOTAL REVENUE	\$450,446
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<u>USE OF FUND BALANCE</u>	<u>\$47,520</u>
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TOTAL REVENUE	\$497,966
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EXPENDITURES:

Fort Worth Public Improvement District #8 Appropriations	\$424,398
Transfers and Others	\$8,200
Transfer to the General Fund for PID administration costs	\$8,200

SUBTOTAL EXPENDITURES	\$432,598
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<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$65,368</u>
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TOTAL EXPENDITURES	\$497,966
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FUND BUDGET SUMMARY**DEPARTMENT:**

CAMP BOWIE PUBLIC IMPROVEMENT DISTRICT

FUND/CENTER

28508/019:508002000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #8 - Camp Bowie was established in 2000 and then re-established on December 16, 2008 for a 10-year term. Only commercial properties are assessed within the 427 acre boundary of this PID, which is approximately a nine mile commercial stretch along Camp Bowie Boulevard from University Drive to Loop 820 South. PID #8 was created to bring synergy and revitalization to an area known as Historic Camp Bowie.

The Camp Bowie PID funds are utilized for maintenance, landscaping, marketing and promotion of special events, planned capital improvements, clean up, beautification, and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 421,761	\$ 424,398
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 33,000	\$ 73,568
Total Expenditures	\$ 0	\$ 0	\$ 454,761	\$ 497,966

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 508002000 FWPID #8 - CAMP BOWIE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 454,761	\$ 497,966	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 454,761</u>	<u>\$ 497,966</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 454,761	\$ 497,966	0.00	0.00	0.00	0.00

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FORT WORTH PUBLIC IMPROVEMENT DISTRICT #11 - STOCKYARDS FUND BUDGET SUMMARY
FY2016

REVENUES:

Other Revenue	\$76,420	
Contribution from Special Assessment		\$76,621

SUBTOTAL REVENUE **\$76,420**

USE OF FUND BALANCE \$12,857

TOTAL REVENUE **\$89,277**

EXPENDITURES:

Fort Worth Public Improvement District #11 Appropriations	\$76,420	
Transfers and Others	\$1,689	
Transfer to General Fund for PID administration costs		\$1,887

SUBTOTAL EXPENDITURES **\$78,109**

CONTRIBUTION TO FUND BALANCE \$11,168

TOTAL EXPENDITURES **\$89,277**

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
STOCKYARDS PUBLIC IMPROVEMENT DISTRICT	28511/511003000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #11 - Stockyards was established on February 23, 2003 and it encompasses 192 acres of the Historic Stockyards area on the north side of Fort Worth. This PID was created to promote tourism in the area, increase marketing efforts, and support special events for this historic district.

The Stockyards PID funds are utilized for marketing, promotion of special events, trash removal, and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 76,508	\$ 76,109
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 2,000	\$ 13,168
Total Expenditures	\$ 0	\$ 0	\$ 78,508	\$ 89,277

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 511003000 FWPID #11 - STOCK-YARDS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 78,508	\$ 89,277	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 78,508</u>	<u>\$ 89,277</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 78,508	\$ 89,277	0.00	0.00	0.00	0.00

**FORT WORTH PUBLIC IMPROVEMENT DISTRICT #12 - CHAPEL HILL FUND BUDGET SUMMARY
FY2016**

REVENUES:

Other Revenue	\$48,326	
Contribution from Special Assessment		\$48,326
SUBTOTAL REVENUE		\$48,326

USE OF FUND BALANCE \$40,000

TOTAL REVENUE **\$88,326**

EXPENDITURES:

Fort Worth Public Improvement District #12 Appropriations	\$48,326	
Transfers and Others	\$4,674	
Transfer to General Fund for PID administration costs		\$4,674
SUBTOTAL EXPENDITURES		\$53,000

CONTRIBUTION TO FUND BALANCE \$35,326

TOTAL EXPENDITURES **\$88,326**

FUND BUDGET SUMMARY**DEPARTMENT:**

CHAPEL HILL PUBLIC IMPROVEMENT DISTRICT

FUND/CENTER

28512/512003000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #12 - Chapel Hill was established on March 23, 2004 to encompass the Chapel Hill neighborhood which includes approximately 1346 acres. This PID was created to support anticipated economic development of the area and to provide additional neighborhood amenities.

The Chapel Hill PID funds are used primarily for landscape and maintenance, security, communication, planned capital improvements, and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 61,310	\$ 51,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 9,580	\$ 37,326
Total Expenditures	\$ 0	\$ 0	\$ 70,890	\$ 88,326

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 512003000 FWPID #12 - CHAPEL HILL		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 70,890	\$ 88,326	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 70,890</u>	<u>\$ 88,326</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 70,890	\$ 88,326	0.00	0.00	0.00	0.00

**FORT WORTH PUBLIC IMPROVEMENT DISTRICT #14 - TRINITY BLUFF FUND BUDGET SUMMARY
FY2016**

REVENUES:

Other Revenue	\$60,850	
Contribution from Special Assessment		\$60,850
SUBTOTAL REVENUE		\$60,850

USE OF FUND BALANCE \$48,045

TOTAL REVENUE **\$108,895**

EXPENDITURES:

Fort Worth Public Improvement District #14 Appropriations	\$60,850	
Transfers and Others	\$2,000	
Transfer to General Fund for PID administration costs		\$2,000
SUBTOTAL EXPENDITURES		\$62,850

CONTRIBUTION TO FUND BALANCE \$46,045

TOTAL EXPENDITURES **\$108,895**

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRINITY BLUFF PUBLIC IMPROVEMENT DISTRICT	28514/514009000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #14 - Trinity Bluff was established on June 16, 2009 for a 20 year term and encompasses 30.9 acres in the Trinity Bluff area at the north end of Downtown.

The Trinity Bluff PID funds are utilized for maintenance and landscaping, security enhancements, marketing and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 34,243	\$ 60,850
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 15,757	\$ 48,045
Total Expenditures	\$ 0	\$ 0	\$ 50,000	\$ 108,895

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 514009000 FWPID #14 - TRINITY BLUFF		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SER- VICES</u>								
	NEIGHBORHOOD SER- VICES	\$ 0	\$ 0	\$ 50,000	\$ 108,895	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 50,000</u>	<u>\$ 108,895</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 50,000	\$ 108,895	0.00	0.00	0.00	0.00

FORT WORTH PUBLIC IMPROVEMENT DISTRICT #15 - SUN VALLEY FUND BUDGET SUMMARY
FY2016

REVENUES:

Other Revenue	\$73,622	
Contribution from Special Assessment		\$73,622
	SUBTOTAL REVENUE	\$73,622

USE OF FUND BALANCE \$35,903

TOTAL REVENUE **\$109,525**

EXPENDITURES:

Fort Worth Public Improvement District #15 Appropriations	\$73,622	
Transfers and Others	\$7,048	
Transfer to General Fund for PID administration costs		\$7,048
	SUBTOTAL EXPENDITURES	\$80,670

CONTRIBUTION TO FUND BALANCE \$28,855

TOTAL EXPENDITURES **\$109,525**

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
SUN VALLEY PUBLIC IMPROVEMENT DISTRICT	28515/515012000

SUMMARY OF FUND RESPONSIBILITIES:

Public Improvement District (PID) #15 - Sun Valley was established on August 21, 2012 for a 20-year term, and is located in Southeast Fort Worth, just East of Loop 820.

The Sun Valley PID funds are utilized for security services and administration.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 77,468	\$ 78,670
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 2,000	\$ 30,855
Total Expenditures	\$ 0	\$ 0	\$ 79,468	\$ 109,525

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NEIGHBORHOOD SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 515012000 FWPID #15 - SUN VALLEY		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
019	<u>NEIGHBORHOOD SERVICES</u>								
	NEIGHBORHOOD SERVICES	\$ 0	\$ 0	\$ 79,468	\$ 109,525	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 79,468</u>	<u>\$ 109,525</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 79,468	\$ 109,525	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

TAX INCREMENT FINANCING DISTRICTS (TIF's)

The Economic Development Department is responsible for the oversight of the Tax Increment Financing Districts located within the City of Fort Worth limits which includes eleven active TIFs: Speedway, Downtown, Southside Medical District, Riverfront, North Tarrant Parkway, Lancaster, Trinity River Vision, Lone Star, East Berry Renaissance, Woodhaven and Trinity Lakes.

Tax Increment Financing Districts (TIFs) are an economic development tool authorized by Chapter 311 of the Texas Tax Code by which local governments can publicly finance needed structural and infrastructure improvements in order to promote new development or redevelopment within a defined area called a "reinvestment zone". A TIF may be established by municipalities or counties as long as an area meets certain conditions.

At the time an area is designated as a reinvestment zone, the existing total value of real property in the zone is identified and designated as the "base value". As new investment is made within the TIF, total taxable value of the area begins to rise. The difference between the taxable value and the base value is considered the "increment". Participating taxing entities may deposit all, a predetermined portion, or none of the incremental taxes in a designated TIF fund for the purpose of financing the planning, design, construction, or acquisition of public improvements within the TIF district. All taxing units that levy taxes within the zone will continue to receive tax revenues derived from the base value, whether or not the taxing jurisdiction chooses to participate.

TIFs have a set term; a TIF will end on the earlier of (1) the termination date included in the ordinance that established the zone; or (2) the date on which all project costs have been paid in full. Any revenues remaining in the TIF fund after the dissolution of the TIF will be returned to each participating taxing unit in a pro rata fashion.

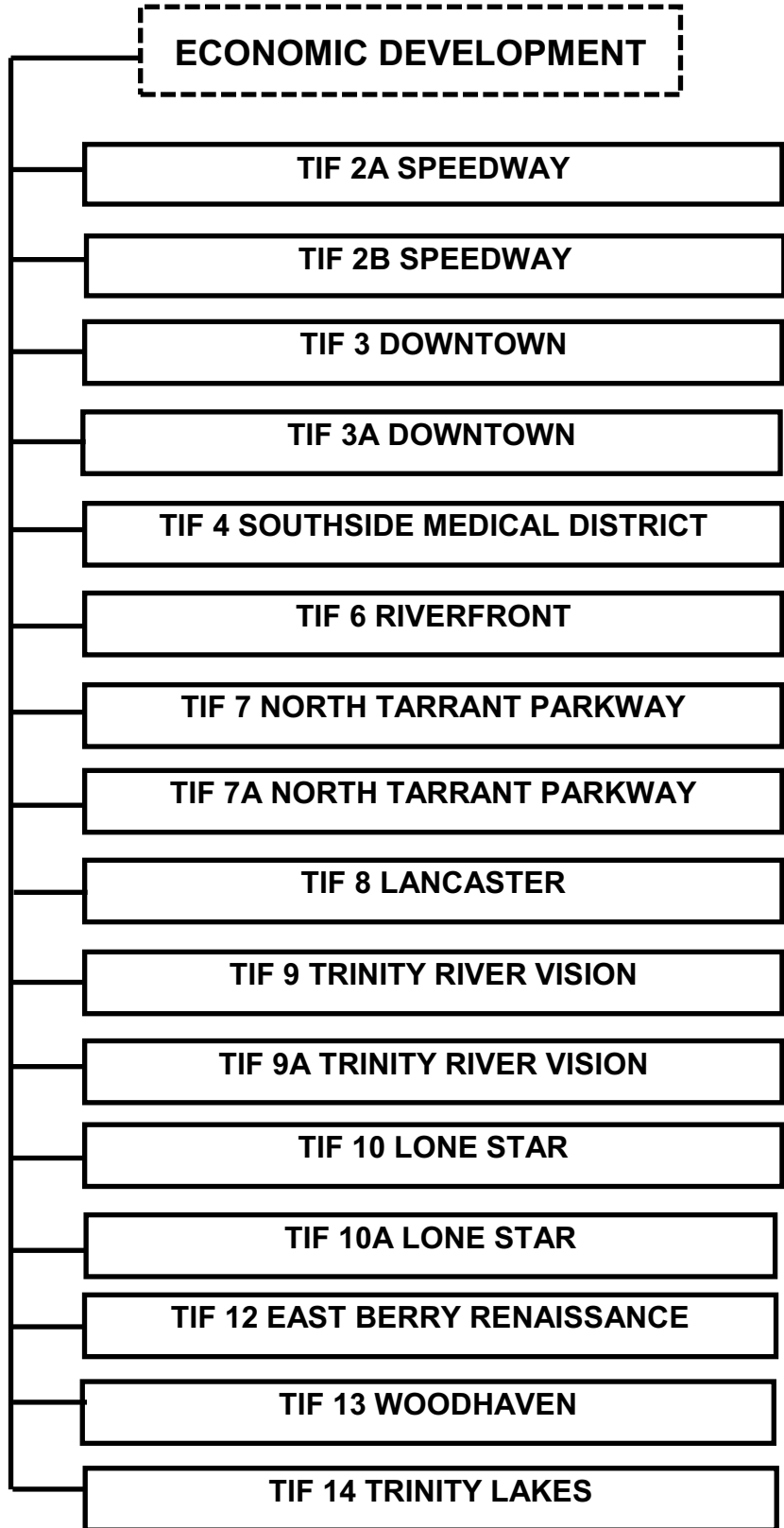
Each TIF district is governed by a TIF board of directors made up of five to fifteen members, appointed by those taxing jurisdictions that participate in the TIF district and the county or municipality that created the zone. The TIF board of directors oversees improvements to the area and may choose to dedicate TIF district funds to reimburse developers for public improvements.

Tax Increment Financing District 15 Stockyards/Northside was created in December 2014. Recognizing the historical and economic importance of the Fort Worth Stockyards and surrounding neighborhoods, the growth and vitality of which is impeded by inadequate infrastructure and pockets of persistent blight, the Stockyards/Northside TIF has been created to support the preservation and enhancement of the Greater Stockyards Area through strategic investment in public improvements.

The TIF will address certain challenges that are common to the area through public improvements that may include road improvements, rail crossings or overpasses, public water and sewer line improvements, demolition and environmental remediation, streetscaping and pedestrian improvements, public parking infrastructure, historic preservation and certain public amenities.

The Stockyards/Northside TIF has not approved any projects at time of publication; therefore, no funds have yet been budgeted.

SPECIAL TRUST FUND – 0.00 A. P.



**FORT WORTH TIF DISTRICT #2A - SPEEDWAY FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$608,486	
CFW TIF Assessment		\$608,486
Use of Money and Property	\$6,000	
Interest Earnings		\$6,000
SUBTOTAL REVENUE		\$614,486

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$614,486**

EXPENDITURES:

Fort Worth Tax Increment Financing District #2A Appropriations	\$608,486	
SUBTOTAL EXPENDITURES		\$608,486

CONTRIBUTION TO FUND BALANCE \$6,000

TOTAL EXPENDITURES **\$614,486**

FUND BUDGET SUMMARY**DEPARTMENT:**

SPEEDWAY TAX INCREMENT FINANCING DISTRICT

FUND/CENTER

28721/702096000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #2A Speedway, was created in December 1995 as a means to purchase the Texas Motor Speedway (TMS) and finance needed public improvements within the TIF boundary which included 568 acres. The end of term is 2025. The TIF was expanded in August 1999 and included 921 acres. The expansion came at the request of property owners including the Northwest Independent School District, to provide for the construction, renovation and operation of educational facilities located in the Northwest ISD tract and to provide for additional infrastructure work such as street improvements, drainage, and traffic signs. (Please see TIF #2B)

TIF 2A & 2B financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects Include: Purchase of Texas Motor Speedway as public improvement by the Sports Authority; public improvements within the TIF district; construction, renovation and operation of educational facilities located within the Northwest ISD tract and future infrastructure improvements to promote private development throughout the area.

Project and Financing Plan last amended October 29, 2002.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 608,486	\$ 608,486
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 6,000	\$ 6,000
Total Expenditures	\$ 0	\$ 0	\$ 614,486	\$ 614,486

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 702096000 TIRZ #2A - TEXAS MOTOR SPDWY		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 614,486	\$ 614,486	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 614,486</u>	<u>\$ 614,486</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 614,486	\$ 614,486	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #2B - SPEEDWAY FUND BUDGET SUMMARY
FY2016

REVENUES:

Taxes	\$379,621	
CFW TIF Assessment		\$379,621
Use of Money and Property	\$1,200	
Interest Earnings		\$1,200
	SUBTOTAL REVENUE	\$380,821

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$380,821**

EXPENDITURES:

Fort Worth Tax Increment Financing District #2B Appropriations	\$379,621	
	SUBTOTAL EXPENDITURES	\$379,621

CONTRIBUTION TO FUND BALANCE \$1,200

TOTAL EXPENDITURES **\$380,821**

FUND BUDGET SUMMARY

DEPARTMENT: SPEEDWAY TAX INCREMENT FINANCING DISTRICT	FUND/CENTER 28722/702000000
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SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #2B Speedway, was created in December 1995 as a means to purchase the Texas Motor Speedway (TMS) and finance needed public improvements within the TIF boundary which included 568 acres. The end of term is 2025. The TIF was expanded in August 1999 and included 921 acres. The expansion came at the request of property owners including the Northwest Independent School District, to provide for the construction, renovation and operation of educational facilities located in the Northwest ISD tract and to provide for additional infrastructure work such as street improvements, drainage, and traffic signs. (Please see TIF #2A)

TIF 2A & 2B financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects Include: Purchase of Texas Motor Speedway as public improvement by the Sports Authority, public improvements within the TIF district; construction, renovation and operation of educational facilities located within the Northwest ISD tract and future infrastructure improvements to promote private development throughout the area.

Project and Financing Plan last amended October 29, 2002.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 379,621	\$ 379,621
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 1,200	\$ 1,200
Total Expenditures	\$ 0	\$ 0	\$ 380,821	\$ 380,821

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 702000000 TIRZ #2B - TEXAS MOTOR SPDWY		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOP- MENT</u> ECONOMIC DEVELOP- MENT	\$ 0	\$ 0	\$ 380,821	\$ 380,821	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 380,821</u>	<u>\$ 380,821</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 380,821	\$ 380,821	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #3 - DOWNTOWN FUND BUDGET SUMMARY
 FY2016

REVENUES:

Taxes	\$4,000,738
CFW TIF Assessment	\$4,000,738
Use of Money and Property	\$411,301
Interest Earnings	\$411,301
SUBTOTAL REVENUE	\$4,412,039

USE OF FUND BALANCE \$307,243

TOTAL REVENUE **\$4,719,282**

EXPENDITURES:

Fort Worth Tax Increment Financing District #3A Appropriations	\$4,719,282
SUBTOTAL EXPENDITURES	\$4,719,282

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$4,719,282**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

DOWNTOWN TAX INCREMENT FINANCING DISTRICT 28603/703096000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #3 Downtown was created in December 1995 to promote the redevelopment of downtown Fort Worth, it included 279 acres and the term will end in 2025. In 2006 an expansion to the boundaries was done so that it would include all lots within a proposed major project, Trinity Bluff Phase I. This expansion included a total of 128 acres. (Please see TIF #3A)

TIF 3 & 3A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded in 2006, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects include: historic preservation through façade leases (for example, Ashton Hotel, Jett Land and Title), environmental remediation (for example, the Tower), utility relocation and removal (for example, the Marriott Hotel site), streetscape improvements to create a pedestrian friendly environment (for example, Cassidy Corner, Trinity Bluff), Santa Fe Freight House operations. Sundance Square plaza, parking garage leases, affordable housing (including Hunter Plaza), residential density and parking incentives, infrastructure and transportation improvements to ease transit accessibility, retail façade matching grants, school support, signage and administration.

Project and Financing Plan last amended March 3, 2015.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 4,719,282	\$ 4,719,282
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 4,719,282	\$ 4,719,282

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 703096000 TIRZ #3 - DOWNTOWN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 4,719,282	\$ 4,719,282	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,719,282</u>	<u>\$ 4,719,282</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 4,719,282	\$ 4,719,282	0.00	0.00	0.00	0.00

**FORT WORTH TIF DISTRICT #3 - DOWNTOWN FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$999,262	
CFW TIF Assessment		\$999,262
Use of Money and Property	\$112,822	
Interest Earnings		\$112,822
SUBTOTAL REVENUE		\$1,112,084

USE OF FUND BALANCE \$66,649

TOTAL REVENUE **\$1,178,733**

EXPENDITURES:

Fort Worth Tax Increment Financing District #3 Appropriations	\$1,178,733	
SUBTOTAL EXPENDITURES		\$1,178,733

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$1,178,733**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

DOWNTOWN TAX INCREMENT FINANCING DISTRICT

28730/703002000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #3A Downtown was created in December 1995 to promote the redevelopment of downtown Fort Worth, it included 279 acres and the term will end in 2025. In 2006 an expansion to the boundaries was done so that it would include all lots within a proposed major project, Trinity Bluff Phase I. This expansion included a total of 128 acres. (Please see TIF #3)

TIF 3 & 3A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded in 2006, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects include: historic preservation through façade leases (for example, Ashton Hotel, Jett Land and Title), environmental remediation (for example, the Tower), utility relocation and removal (for example, the Marriott Hotel site), streetscape improvements to create a pedestrian friendly environment (for example, Cassidy Corner, Trinity Bluff), Santa Fe Freight House operations. Sundance Square plaza, parking garage leases, affordable housing (including Hunter Plaza), residential density and parking incentives, infrastructure and transportation improvements to ease transit accessibility, retail façade matching grants, school support, signage and administration.

Project and Financing Plan last amended March 3, 2015.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 1,178,733	\$ 1,178,733
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 1,178,733	\$ 1,178,733

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 703002000 TIRZ #3A - DOWNTOWN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 1,178,733	\$ 1,178,733	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,178,733</u>	<u>\$ 1,178,733</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 1,178,733	\$ 1,178,733	0.00	0.00	0.00	0.00

FORT WORTH TIF DIST. #4 - SOUTHSIDE MEDICAL DIST. FUND BUDGET SUMMARY
 FY2016

REVENUES:

Taxes	\$3,897,583
CFW TIF Assessment	\$3,897,583
Use of Money and Property	\$69,000
Interest Earnings	\$69,000

SUBTOTAL REVENUE **\$3,966,583**

USE OF FUND BALANCE \$594,661

TOTAL REVENUE **\$4,561,244**

EXPENDITURES:

Fort Worth Tax Increment Financing District #4 Appropriations	\$4,561,244
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SUBTOTAL EXPENDITURES **\$4,561,244**

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$4,561,244**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

SOUTHSIDE MEDICAL DIST. TAX INCREMENT FINANCING DIST. 28604/704097000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing Dist. (TIF) #4 Southside Medical Dist., was created in November 1997 to promote the revitalization of Fort Worth's near Southside neighborhood and medical district to ensure the area becomes an economically viable, mixed-use, central city neighborhood. It encompassed a total of 1,278 acres and its end of term is 2022.

Projects include: business development and retail (including Midtown Mixed Use, the Mehl Building, and Victory Medical), parking structures (Magnolia Green), neighborhood parks (for example, Watts Park), residential (for example, the Phoenix and Oak Timbers), schools (Fort Worth ISD), signage (Way finding), streetscapes and transportation/infrastructure improvements (including Oleander, Magnolia, Rosedale, South Main streets), and administration.

Project and Financing Plan last amended December 11, 2012.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 4,561,244	\$ 4,561,244
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 4,561,244	\$ 4,561,244

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 704097000 TIRZ #4 - SOUTHSIDE MED DIST		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 4,561,244	\$ 4,561,244	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,561,244</u>	<u>\$ 4,561,244</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 4,561,244	\$ 4,561,244	0.00	0.00	0.00	0.00

**FORT WORTH TIF DISTRICT #6 - RIVERFRONT FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$254,139	
CFW TIF Assessment		\$254,139
Use of Money and Property	\$490	
Interest Earnings		\$490
SUBTOTAL REVENUE		\$254,629

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$254,629**

EXPENDITURES:

Fort Worth Tax Increment Financing District #6 Appropriations	\$254,629	
SUBTOTAL EXPENDITURES		\$254,629

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$254,629**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

RIVERFRONT TAX INCREMENT FINANCING DISTRICT

28606/706004000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #6 Riverfront was created in November 2002 to promote the development of north downtown primarily near the RadioShack campus. It encompasses a total of 63.6 acres and its term will end in 2036.

Projects include: Property acquisition; utility relocations and upgrades; pedestrian and streetscape improvements; roadway and storm drain improvements; public plaza; waterfront development; and demolition.

Project and Financing Plan approved on March 4, 2003.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 254,629	\$ 254,629
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 254,629	\$ 254,629

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 706004000 TIRZ #6 - RIVERFRONT		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 254,629	\$ 254,629	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 254,629</u>	<u>\$ 254,629</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 254,629	\$ 254,629	0.00	0.00	0.00	0.00

**FORT WORTH TIF DISTRICT #7 - NORTH TARRANT PARKWAY FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$4,325,222
CFW TIF Assessment	\$4,325,222
Use of Money and Property	\$7,793
Interest Earnings	\$7,793
SUBTOTAL REVENUE	\$4,333,015

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$4,333,015**

EXPENDITURES:

Fort Worth Tax Increment Financing District #7 Appropriations	\$2,758,693
Transfer and Other	\$100,268
Transfer to General Fund for TIF administration costs	100,268
SUBTOTAL EXPENDITURES	\$2,858,961

CONTRIBUTION TO FUND BALANCE \$1,474,054

TOTAL EXPENDITURES **\$4,333,015**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

NORTH TARRANT TAX INCREMENT FINANCING DIST.

28607/707004000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #7 North Tarrant Parkway was created in December 2003 to provide for road infrastructure improvements to support property development. The original boundary bisected portions of Harmon Road on the west and Old Denton Road on the east which included a total of 2,008 acres. The expansion of the TIF boundaries in 2008 included all portions of those roads adjacent to the TIF north of North Tarrant Parkway so that public improvements could be made to those roadways. In addition, the northwestern boundary bisected a proposed subdivision that was platted after the North Tarrant Parkway TIF was first designated. The 2008 expansion adjusted the original boundary as well and included a total of 95 acres. The TIF is slated to end in 2019. (Please see TIF #7A)

TIF 7 & 7A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects Include: Road construction supporting the Presidio Vista and the Hospital Corporation of America (HCA) Alliance projects.

Project and Financing Plan last amended on October 25, 2005.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 2,758,693	\$ 2,758,693
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 1,574,322	\$ 1,574,322
Total Expenditures	\$ 0	\$ 0	\$ 4,333,015	\$ 4,333,015

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 707004000 TIRZ #7 - NORTH TARRANT PKWY		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 4,333,015	\$ 4,333,015	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,333,015</u>	<u>\$ 4,333,015</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 4,333,015	\$ 4,333,015	0.00	0.00	0.00	0.00

**FORT WORTH TIF DISTRICT #7A - NORTH TARRANT PARKWAY FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$62,977	
CFW TIF Assessment		\$62,977
Use of Money and Property	\$168	
Interest Earnings		\$168
SUBTOTAL REVENUE		\$63,145

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$63,145**

EXPENDITURES:

Fort Worth Tax Increment Financing District #7A Appropriations	\$11,049	
SUBTOTAL EXPENDITURES		\$11,049

CONTRIBUTION TO FUND BALANCE \$52,096

TOTAL EXPENDITURES **\$63,145**

FUND BUDGET SUMMARY**DEPARTMENT:**

NORTH TARRANT TAX INCREMENT FINANCING DIST.

FUND/CENTER

28770/707008000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #7A North Tarrant Parkway was created in December 2003 to provide for road infrastructure improvements to support property development. The original boundary bisected portions of Harmon Road on the west and Old Denton Road on the east which included a total of 2,008 acres. The expansion of the TIF boundaries in 2008 included all portions of those roads adjacent to the TIF north of North Tarrant Parkway so that public improvements could be made to those roadways. In addition, the northwestern boundary bisected a proposed subdivision that was platted after the North Tarrant Parkway TIF was first designated. The 2008 expansion adjusted the original boundary as well and included a total of 95 acres. The TIF is slated to end in 2019. (Please see TIF #7)

TIF 7 & 7A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects Include: Road construction supporting the Presidio Vista and the Hospital Corporation of America (HCA) Alliance projects.

Project and Financing Plan last amended on October 25, 2005.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 11,049	\$ 11,049
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 52,096	\$ 52,096
Total Expenditures	\$ 0	\$ 0	\$ 63,145	\$ 63,145

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 707008000 TIRZ #7A - NORTH TARRANT PKWY		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 63,145	\$ 63,145	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 63,145</u>	<u>\$ 63,145</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 63,145	\$ 63,145	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #8 - LANCASTER FUND BUDGET SUMMARY
 FY2016

REVENUES:

Taxes	\$1,503,288
CFW TIF Assessment	\$1,503,288
Use of Money and Property	\$40,585
Interest Earnings	\$40,585
SUBTOTAL REVENUE	\$1,543,873

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$1,543,873**

EXPENDITURES:

Fort Worth Tax Increment Financing District #8 Appropriations	\$60,132
Transfer and Other	\$119,063
Transfer to General Fund for TIF administration costs	\$119,063
SUBTOTAL EXPENDITURES	\$179,195

CONTRIBUTION TO FUND BALANCE \$1,364,678

TOTAL EXPENDITURES **\$1,543,873**

FUND BUDGET SUMMARY**DEPARTMENT:**

LANCASTER TAX INCREMENT FINANCING DISTRICT

FUND/CENTER

28608/708005000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #8 Lancaster was created in December 2009 and included a total of 220 acres. TIF #8 was created to promote development along the Lancaster corridor after the Interstate 30 overhead was demolished and Lancaster Avenue was realigned as one of the primary gateways to downtown Fort Worth and the Southside medical district. It will end its term in 2024.

Projects Include: Public improvements associated with mixed use projects, full service hotels, transit oriented development, historic preservation, mixed income housing, T&P Terminal and T&P Warehouse reuse; street-scape improvements; public amenities such as plazas or parks; administration; environmental remediation; public infrastructure associated with Lancaster Avenue redevelopment, including street improvements, utility relocations, parking improvements, landscaping of public areas and public arts.

Project and Financing Plan last amended January 6, 2015.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 60,132	\$ 60,132
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 1,483,741	\$ 1,483,741
Total Expenditures	\$ 0	\$ 0	\$ 1,543,873	\$ 1,543,873

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 708005000 TIRZ #8 - LANCASTER		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 1,543,873	\$ 1,543,873	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,543,873</u>	<u>\$ 1,543,873</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 1,543,873	\$ 1,543,873	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #9 - TRINITY RIVER VISION FUND BUDGET SUMMARY
FY2016

REVENUES:

Taxes	\$3,917,321
CFW TIF Assessment	\$3,917,321
Use of Money and Property	\$6,000
Interest Earnings	\$6,000
SUBTOTAL REVENUE	\$3,923,321

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$3,923,321**

EXPENDITURES:

Fort Worth Tax Increment Financing District #9 Appropriations	\$3,923,321
SUBTOTAL EXPENDITURES	\$3,923,321

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$3,923,321**

FUND BUDGET SUMMARY**DEPARTMENT:**

TRINITY RIVER VISION TAX INCREMENT FIN. DISTRICT

FUND/CENTER

28609/709005000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #9 Trinity River Vision was created in December 2003 to promote redevelopment along the Trinity River, while creating mixed-use development. It included a total of 1,380 acres. It was expanded in 2009 to include a total of 2,600 acres to allow, among other things, for Gateway Park to be used for hydraulic valley storage and provide the necessary flood protection associated with the bypass channel flood control project. The expansion further allowed TIF funds to be utilized for public improvements in both the Northside and Gateway Park areas. These multi-purpose sites will also provide recreation and transportation improvements. The TIF will end its term in 2044. (Please see TIF #9A)

TIF 9 & 9A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects: The primary goal for the Central City Project is flood control, while secondary goals include continuity of trails, enhanced open space and recreational areas, linkages to nearby neighborhoods, conservation and environmental restoration for improved water quality and wildlife habitat. The bypass channel will generally follow the current path of the Fort Worth and Western Railroad, and when combined with the historic Oakwood Cemetery will provide greenspace that transition between the proposed urban developments and the historic Northside neighborhoods. In addition to the flood improvement infrastructure constructed in the near Northside area, the Central City Project also calls for improvements within the existing Trinity River Corridor to manage flood waters and provide a better use of the flood plain for the public. The project will address the efficiency of the new bypass channel with excavation, fill, and ecosystem restoration enhancements that will provide hydraulic valley storage for the project.

Project and Financing Plan last amended December 15, 2009.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 3,923,321	\$ 3,923,321
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 3,923,321	\$ 3,923,321

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 709005000 TIRZ #9 - TRINITY RIVER VISION		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 3,923,321	\$ 3,923,321	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,923,321</u>	<u>\$ 3,923,321</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 3,923,321	\$ 3,923,321	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #9A - TRINITY RIVER VISION
 FY2016

REVENUES:

Taxes	\$41,316	
CFW TIF Assessment		\$41,316
Use of Money and Property	\$80	
Interest Earnings		\$80
	SUBTOTAL REVENUE	\$41,396

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$41,396**

EXPENDITURES:

Fort Worth Tax Increment Financing District #9A Appropriations	\$41,396	
	SUBTOTAL EXPENDITURES	\$41,396

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$41,396**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

TRINITY RIVER VISION TAX INCREMENT FIN. DISTRICT

28790/709009000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #9A Trinity River Vision was created in December 2003 to promote redevelopment along the Trinity River, while creating mixed-use development. It included a total of 1,380 acres. It was expanded in 2009 to include a total of 2,600 acres to allow, among other things, for Gateway Park to be used for hydraulic valley storage and provide the necessary flood protection associated with the bypass channel flood control project. The expansion further allowed TIF funds to be utilized for public improvements in both the Northside and Gateway Park areas. These multi-purpose sites will also provide recreation and transportation improvements. The TIF will end its term in 2044. (Please see TIF #9)

TIF 9 & 9A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects: The primary goal for the Central City Project is flood control, while secondary goals include continuity of trails, enhanced open space and recreational areas, linkages to nearby neighborhoods, conservation and environmental restoration for improved water quality and wildlife habitat. The bypass channel will generally follow the current path of the Fort Worth and Western Railroad, and when combined with the historic Oakwood Cemetery will provide greenspace that transition between the proposed urban developments and the historic Northside neighborhoods. In addition to the flood improvement infrastructure constructed in the near Northside area, the Central City Project also calls for improvements within the existing Trinity River Corridor to manage flood waters and provide a better use of the flood plain for the public. The project will address the efficiency of the new bypass channel with excavation, fill, and ecosystem restoration enhancements that will provide hydraulic valley storage for the project.

Project and Financing Plan last amended December 15, 2009.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 41,396	\$ 41,396
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 41,396	\$ 41,396

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 709009000 TIRZ #9A - TRINITY RIVER VISN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOP- MENT</u> ECONOMIC DEVELOP- MENT	\$ 0	\$ 0	\$ 41,396	\$ 41,396	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 41,396</u>	<u>\$ 41,396</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 41,396	\$ 41,396	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #10 - LONE STAR FUND BUDGET SUMMARY
FY2016

REVENUES:

Taxes	\$370,209	
CFW TIF Assessment		\$370,209
Use of Money and Property	\$750	
Interest Earnings		\$750
	SUBTOTAL REVENUE	\$370,959

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$370,959**

EXPENDITURES:

Fort Worth TIF District #10 Appropriations	\$370,959	
	SUBTOTAL EXPENDITURES	\$370,959

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$370,959**

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
LONE STAR TAX INCREMENT FINANCING DISTRICT	28610/710005000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #10 Lone Star was created in June 2004 to encourage the development of public space and infrastructure on and near the site of Cabela's, a 200,000 square-foot hunting and outdoor retail facility. When TIF #10 was created, a portion of land within the TIF boundary was not within the City of Fort Worth, and the Project and Financing Plan states that the intention was to annex that portion if possible and add it to the TIF District. This was accomplished in 2008 with acreage being 981 and an end of term in 2025. (Please TIF #10A)

TIF 10 & 10A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects Include: water, sewer, road, storm drainage improvements and public exhibition space

Project and Financing Plan approved on September 21, 2004.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 370,959	\$ 370,959
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 370,959	\$ 370,959

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 710005000 TIRZ #10 - LONE STAR / CABELAS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 370,959	\$ 370,959	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 370,959</u>	<u>\$ 370,959</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 370,959	\$ 370,959	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #10A - LONE STAR FUND BUDGET SUMMARY
 FY2016

REVENUES:

Taxes	\$101,021	
CFW TIF Assessment		\$101,021
Use of Money and Property	\$150	
Interest Earnings		\$150
	SUBTOTAL REVENUE	\$101,171

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$101,171**

EXPENDITURES:

Fort Worth Tax Increment Financing District #10A Appropriations	\$101,171	
	SUBTOTAL EXPENDITURES	\$101,171

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$101,171**

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
LONE STAR TAX INCREMENT FINANCING DISTRICT	28710/710008000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #10A Lone Star was created in June 2004 to encourage the development of public space and infrastructure on and near the site of Cabela's, a 200,000 square-foot hunting and outdoor retail facility. When TIF #10 was created, a portion of land within the TIF boundary was not within the City of Fort Worth, and the Project and Financing Plan states that the intention was to annex that portion if possible and add it to the TIF District. This was accomplished in 2008 with acreage being 981 and an end of term in 2025. (Please TIF #10A)

TIF 10 & 10A financials are accounted for separately by Tarrant Appraisal District (TAD). When the TIF boundary was expanded, the expansion area had a different base year than the original TIF; therefore, the increment amounts must be calculated separately; however, they are one legal entity.

Projects Include: water, sewer, road, storm drainage improvements and public exhibition space.

Project and Financing Plan approved on September 21, 2004.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 101,171	\$ 101,171
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 101,171	\$ 101,171

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 710008000 TIRZ #10A - LONE STAR / CABELAS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 101,171	\$ 101,171	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 101,171</u>	<u>\$ 101,171</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 101,171	\$ 101,171	0.00	0.00	0.00	0.00

H-300

FORT WORTH TIF DISTRICT #12 - EAST BERRY RENAISSANCE
FY2016

REVENUES:

Taxes	\$886,347	
CFW TIF Assessment		\$886,347
Use of Money and Property	\$3,000	
Interest Earnings		\$3,000
	SUBTOTAL REVENUE	\$889,347

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$889,347**

EXPENDITURES:

Fort Worth Tax Increment District #12 Appropriations	\$725,486	
Transfer and Other	\$40,162	
Transfer to General Fund for TIF administration costs		\$40,162
	SUBTOTAL EXPENDITURES	\$765,648

CONTRIBUTION TO FUND BALANCE \$123,699

TOTAL EXPENDITURES **\$889,347**

FUND BUDGET SUMMARY**DEPARTMENT:**

EAST BERRY RENAISSANCE TAX INCREMENT

FUND/CENTER

28612/712006000

FINANCING DISTRICT**SUMMARY OF FUND RESPONSIBILITIES:**

Tax Increment Financing District (TIF) #12 East Berry Renaissance was created in July 2006 to help fund public infrastructure improvements along the East Berry Street Corridor and promote redevelopment and growth throughout the area. The TIF included a total of 604 acres and a term ending in 2027.

Projects Include: East Berry Corridor street, traffic, drainage, and other infrastructure improvements; public infrastructure associated with development (for example, Renaissance Square), other TIF eligible expenses such as environmental remediation (for example, in support of the Men's Collection project), and administration.

Project and Financing Plan approved on June 19, 2007.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 725,486	\$ 725,486
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 163,861	\$ 163,861
Total Expenditures	\$ 0	\$ 0	\$ 889,347	\$ 889,347

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 712006000 TIRZ #12 - EAST BERRY RENAISSN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u> ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 889,347	\$ 889,347	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 889,347</u>	<u>\$ 889,347</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 889,347	\$ 889,347	0.00	0.00	0.00	0.00

**FORT WORTH TIF DISTRICT #13 - WOODHAVEN FUND BUDGET SUMMARY
FY2016**

REVENUES:

Taxes	\$80,047	
CFW TIF Assessment		\$80,047
Use of Money and Property	\$1,400	
Interest Earnings		\$1,400
SUBTOTAL REVENUE		\$81,447

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$81,447**

EXPENDITURES:

Fort Worth Tax Increment Financing District #13 Appropriations	\$3,390	
SUBTOTAL EXPENDITURES		\$3,390

CONTRIBUTION TO FUND BALANCE \$78,057

TOTAL EXPENDITURES **\$81,447**

FUND BUDGET SUMMARY**DEPARTMENT:**

WOODHAVEN TAX INCREMENT FINANCING DISTRICT

FUND/CENTER

28613/713007000

SUMMARY OF FUND RESPONSIBILITIES:

Tax Increment Financing District (TIF) #13 Woodhaven was created in November 2007 to help fund public infrastructure improvements that will provide a "foundation for development" to encourage and support the long-term public needs of the neighborhood and to secure mixed-use economic growth opportunities in the Woodhaven area. The TIF included a total of 1,100 acres and a term ending in 2028.

Possible Future Projects Include: corridor improvements through street, traffic, utility, drainage, and other public infrastructure projects; public infrastructure associated with property redevelopment; gateway enhancements, and administration.

Project and Financing Plan approved on June 27, 2008.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 3,390	\$ 3,390
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 78,057	\$ 78,057
Total Expenditures	\$ 0	\$ 0	\$ 81,447	\$ 81,447

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 713007000 TIRZ #13 - WOODHAVEN		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 81,447	\$ 81,447	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 81,447</u>	<u>\$ 81,447</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 81,447	\$ 81,447	0.00	0.00	0.00	0.00

FORT WORTH TIF DISTRICT #14 - TRINITY LAKES FUND BUDGET SUMMARY
 FY2016

REVENUES:

Taxes	\$683,586	
CFW TIF Assessment		\$683,586
Use of Money and Property	\$1,400	
Interest Earnings		\$1,400
	SUBTOTAL REVENUE	\$684,986

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$684,986**

EXPENDITURES:

Fort Worth Tax Increment Financing District #14 Appropriations	\$15,000	
Transfer and Others	\$16,538	
Transfer to General Fund for TIF administration costs		\$16,538
	SUBTOTAL EXPENDITURES	\$31,538

CONTRIBUTION TO FUND BALANCE \$653,448

TOTAL EXPENDITURES **\$684,986**

FUND BUDGET SUMMARY**DEPARTMENT:**

TRINITY LAKES TAX INCREMENT

FUND/CENTER

28614/714013000

FINANCING DISTRICT**SUMMARY OF FUND RESPONSIBILITIES:**

Tax Increment Financing District (TIF) #14 Trinity Lakes was created in November 2012 to help finance public infrastructure improvements in the area such as public improvements to arterials (Trinity Boulevard and Precinct Line Road), the Trinity Trails system, way finding signage, transit improvements, public parking facilities, land acquisition, and other TIF-eligible costs to help encourage redevelopment in the Trinity Lakes area. The TIF included a total of 1,800 acres and will end its term in 2032.

Projects: The TIF Board has approved a project for design, engineering, utility relocation, storm drainage improvements, streetscape, and traffic signals related to Trinity Boulevard. Future possible project include similar work on Precinct Line, improvements to the Trinity Trails System, construction of streets within new mixed-use developments, way finding signage, waterfront improvements, parks, bicycle facilities; transit facility land acquisition, parking, other improvements administration.

Project and Financing Plan approved on February 5, 2013.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 15,000	\$ 15,000
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 669,986	\$ 669,986
Total Expenditures	\$ 0	\$ 0	\$ 684,986	\$ 684,986

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ECONOMIC DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 714013000 TIRZ #14 - TRINITY LAKES		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
017	<u>ECONOMIC DEVELOPMENT</u>								
	ECONOMIC DEVELOPMENT	\$ 0	\$ 0	\$ 684,986	\$ 684,986	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 684,986</u>	<u>\$ 684,986</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 684,986	\$ 684,986	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

LAW ENFORCEMENT OFFICER STANDARDS AND EDUCATION FUND

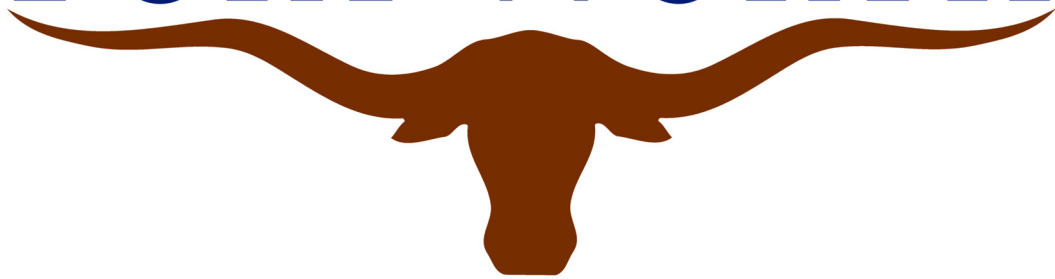
The State Comptroller of Public Accounts is directed, under Section 1701.157 of the Texas Occupations Code, to make allocations from the Law Enforcement Officer Standards and Education (LEOSE) account to qualified law enforcement agencies.

Twenty percent of the LEOSE funds are allocated to all local law enforcement agencies in Texas in equal shares. Eighty percent of the LEOSE funds are allocated to local law enforcement agencies based on the agency's ability to meet certain statutory requirements.

The City of Fort Worth Police Department receives funds from Comptroller of Public Accounts (Comptroller). The Comptroller collects and deposits proceeds from court costs into the account. Section 1701.157 of the Texas Occupations Code sets forth the two permissible uses of LEOSE funds.

Under the direction of the Fort Worth Police Department, funds received from the LEOSE account may be used to provide for the continuing education of licensed law enforcement officers. Additionally, LEOSE funds are used to provide necessary training, as determined by the Chief of Police, to full-time law enforcement support personnel within the Fort Worth Police Department.

FORT WORTH



LAW ENFORCEMENT OFFICER STANDARDS AND EDUCATION (LEOSE) FUND BUDGET SUMMARY
 FY2016

REVENUES:

Intergovernmental Revenue	\$148,089
Texas Comptroller	\$148,089

SUBTOTAL REVENUE	\$148,089
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<u>USE OF FUND BALANCE</u>	<u>\$0</u>
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TOTAL REVENUE	\$148,089
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EXPENDITURES:

LEOSE Fund Appropriations	\$148,089
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SUBTOTAL EXPENDITURES	\$148,089
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<u>CONTRIBUTION TO FUND BALANCE</u>	<u>\$0</u>
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TOTAL EXPENDITURES	\$148,089
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FUND BUDGET SUMMARY**DEPARTMENT:**

POLICE,LEOSE FUND

FUND/CENTER

25002/035:535001030

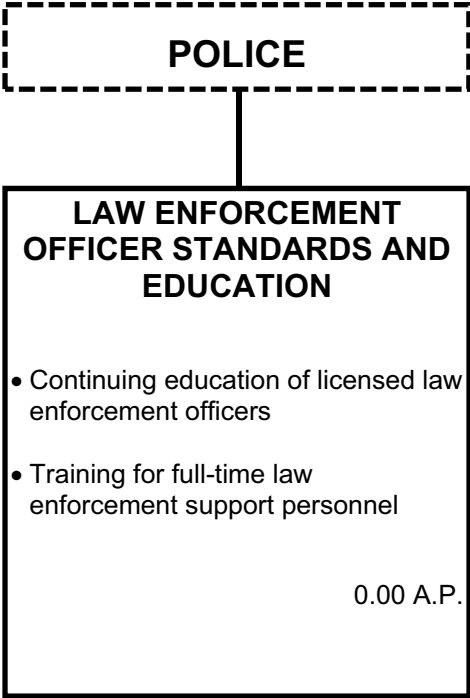
SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Police Department receives funds from the Texas Comptroller of Public Accounts.

Funds received from the Law Enforcement Officer Standards and Education (LEOSE) account may be used to provide for the continuing education of licensed law enforcement officers. Additionally, LEOSE funds may be used to provide necessary training, as determined by the Chief of Police, to full-time law enforcement support personnel within the Fort Worth Police Department.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 148,089	\$ 148,089
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 148,089	\$ 148,089

**LAW ENFORCEMENT OFFICER STANDARDS AND
EDUCATION FUND – 0.00 A. P.**



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 535001030 POLICE-LEOSE FUNDS		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>POLICE</u>								
035	POLICE	\$ 0	\$ 0	\$ 148,089	\$ 148,089	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 148,089</u>	<u>\$ 148,089</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 148,089	\$ 148,089	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

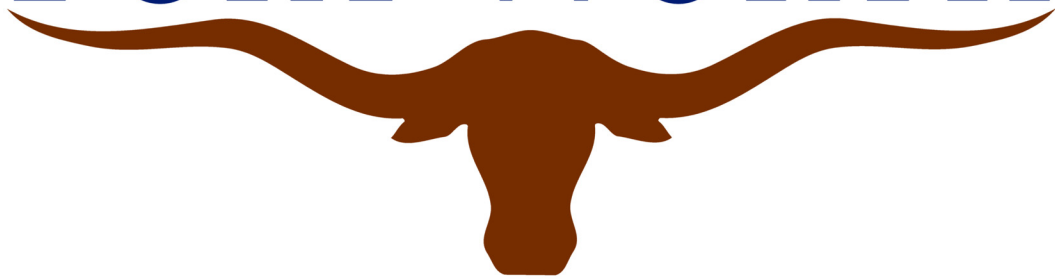
CABLE COMMUNICATIONS FUND

The Cable Communications Fund was created in 1988 shortly after the amended franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract with the Cable Communications Office producing programming for the Municipal and Community access channels. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable.

In FY2011 management of the Cable Communications Fund transferred from the Community Relations Department to the City Manager's Office. In FY2012 the operating expenses were transferred to the General Fund. The primary functions of the Fund include: 1) management of all matters relating to state cable television franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) creation of original programming hours to exceed state requirements for the Municipal and Community cable television access channels for which the City is responsible.

Before the City's municipal cable franchises were terminated, the Cable Communications Fund received operational funding from Public, Educational and Governmental (PEG) fees from cable subscribers and derived additional revenue from several sources such as production classes offered to the general public on a fee-for-service basis and interest on investments. Due to changes in state legislation the Cable Office must now utilize all cable subscriber PEG revenues for equipment replacement.

FORT WORTH



SPECIAL TRUST FUND BUDGET SUMMARY
CABLE OFFICE
FY2016

REVENUES:

Taxes	\$1,200,000
Public, Educational, and Governmental (PEG) Programming	\$1,200,000

SUBTOTAL REVENUE **\$1,200,000**

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$1,200,000**

EXPENSES:

Cable Communications Appropriations	\$300,000
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SUBTOTAL EXPENSES **\$300,000**

CONTRIBUTION TO FUND BALANCE \$900,000

TOTAL EXPENSES **\$1,200,000**

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

CABLE COMMUNICATIONS FUND

25002/002:500100000

SUMMARY OF FUND RESPONSIBILITIES:

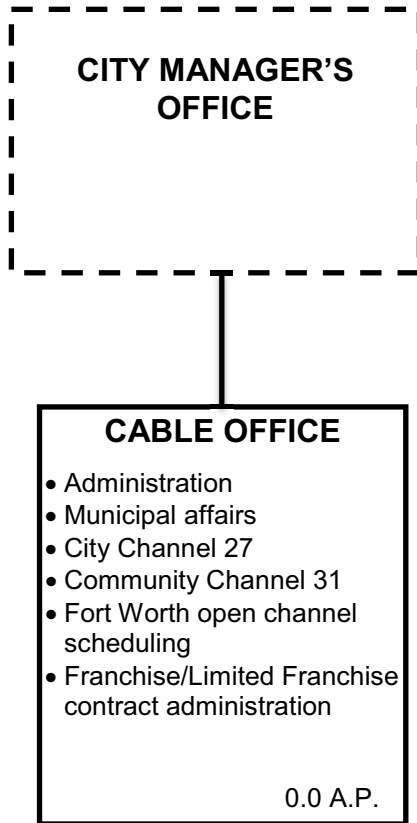
As part of the City-wide reorganization in FY2011, the Cable Communications Fund reports to the City Manager's Office. In FY2012, the operating expenses of the Cable Communications Fund transferred to the General Fund. The operation of the Cable Communication Office is now overseen by the Office of Media and Public Affairs Division.

The primary functions of the Cable Communications Fund include management of all matters relating to the State and municipal cable television franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and creation of original programming hours to exceed state requirements for the two cable television access channels under the City's management.

New state and federal laws have changed the method in which this division is funded. In 2005, the Texas Legislature passed a law creating statewide cable/video franchising. The State law allows cities to receive fees for Public, Educational and Governmental (PEG) access channel capital expenditures, but eliminated fees for daily operations. To maintain operations, the Cable Communications Office operating expenses have been transferred to to the General Fund.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 708	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 10	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 434	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 332,048	\$ 0	\$ 300,000	\$ 300,000
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 900,000	\$ 900,000
Total Expenditures	\$ 333,200	\$ 0	\$ 1,200,000	\$ 1,200,000

CABLE COMMUNICATIONS FUND - 0.00 A. P.



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 500100000 CABLE OFFICE		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
002	<u>CMO</u> CITY MANAGER'S OFFICE	\$ 333,200	\$ 0	\$ 1,200,000	\$ 1,200,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 333,200</u>	<u>\$ 0</u>	<u>\$ 1,200,000</u>	<u>\$ 1,200,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 333,200	\$ 0	\$ 1,200,000	\$ 1,200,000	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

LAKE WORTH TRUST FUND

The Lake Worth Trust Fund was established to provide funding for purchasing of improvements on leased properties in accordance with the lease agreements, in the event the leased properties are not sold to the lessee; and to provide funding for capital improvements at the lake. Under the direction of the Property Management Department, the Fund manages approximately 100 leased properties adjacent to Lake Worth. The Water Department manages capital improvements to infrastructure located in and around Lake Worth.

The Fund is responsible for a portion of the costs associated with three deputy city marshal positions who provide lake patrols and protection for the parks and neighborhoods adjacent to the lake.

**LAKE WORTH TRUST FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$35,000	
Boat Fees for sale of boat stickers		\$35,000
Use of Money & Property	\$151,000	
Lease Revenue from Lake Worth leaseholders		\$151,000
SUBTOTAL REVENUE	\$186,000	

USE OF FUND BALANCE \$0

TOTAL REVENUE **\$186,000**

EXPENDITURES:

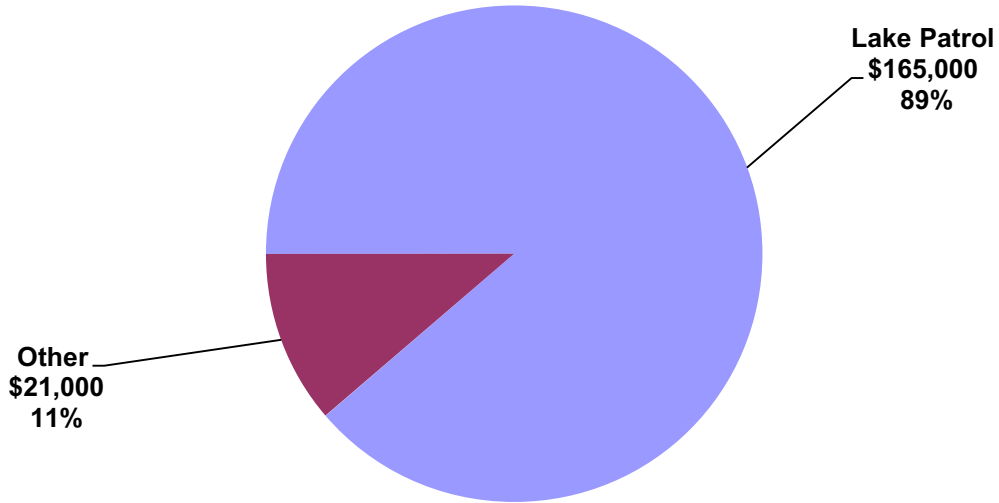
Lake Worth Trust Fund Appropriations	\$21,000	
Transfers and Others	\$165,000	
Operating Transfer Out to offset cost to Municipal Court to fund three Deputy Marshals for security		\$165,000
SUBTOTAL EXPENDITURES	\$186,000	

CONTRIBUTION TO FUND BALANCE \$0

TOTAL EXPENDITURES **\$186,000**

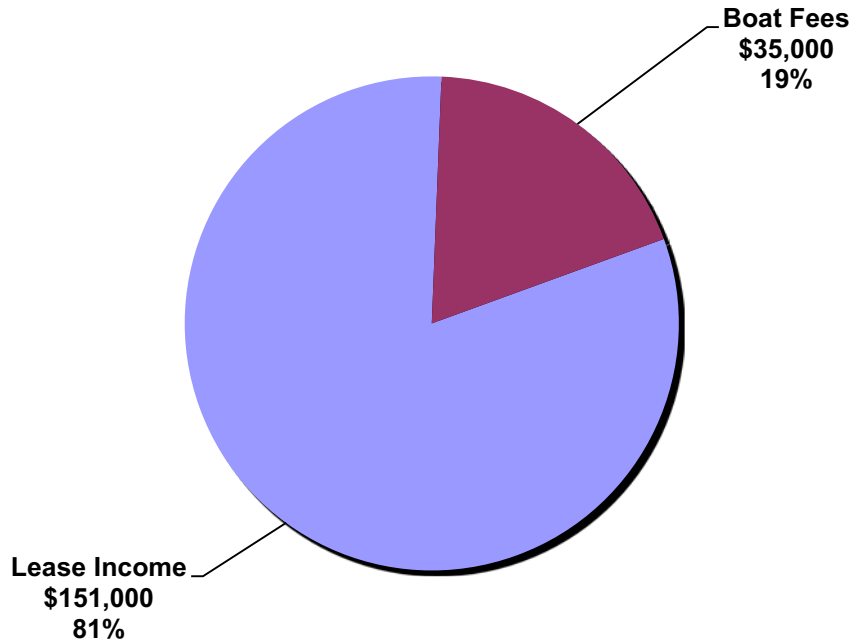
**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Lake Patrol	\$228,000	\$206,000	\$181,000	\$181,000	\$165,000
Employee Benefits	0	0	0	0	1,000
Professional & Technical Services	0	0	0	0	16,566
Utilities, Repairs and Rentals	4,354	4,529	0	0	934
Other Purchased Services	0	0	0	0	1,800
Supplies	0	0	0	0	700
SUBTOTAL EXPENDITURE	\$232,354	\$210,529	\$181,000	\$181,000	\$186,000
Contributions to Fund Balance	\$19,620	\$0	\$0	\$0	\$0
TOTAL EXPENDITURE	\$251,974	\$210,529	\$181,000	\$181,000	\$186,000



**COMPARISON OF LAKE WORTH TRUST FUND
REVENUES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Lease Income	\$216,319	\$160,933	\$151,000	\$151,000	\$151,000
Boat Fees	29,655	25,000	30,000	30,000	35,000
Lease Transfer Fees	1,475	730	0	0	0
Interest Earned on Leases	4,524	2,125	0	0	0
SUBTOTAL REVENUE	\$251,974	\$188,789	\$181,000	\$181,000	\$186,000
Use of Fund Balance	\$0	\$21,740	\$0	\$0	\$0
TOTAL REVENUE	\$251,974	\$210,529	\$181,000	\$181,000	\$186,000



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL COURT, LAKE WORTH TRUST FUND

FUND/CENTER

25008/001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Property Management Department, includes activities involving the Property Management, Water and Municipal Court Departments.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Three deputy city marshals provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund Municipal Court cost center to cover costs associated with these patrol services.

The Property Management Department manages approximately 7,000 acres of land and 100 leaseholds adjacent to Lake Worth; purchases improvements located on the properties upon expiration of the leases; and determines appropriate land use for City-owned properties surrounding Lake Worth.

The Water Department manages capital improvements to infrastructure located in and around Lake Worth.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 4,529	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 206,000	\$ 181,000	\$ 0	\$ 0
Total Expenditures	\$ 210,529	\$ 181,000	\$ 0	\$ 0

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT - COURT TECH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 001002000 LAKE WORTH LEASES		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
038	<u>MUNICIPAL COURT</u> MUNICIPAL COURT - COURT TECH	\$ 210,529	\$ 181,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 210,529</u>	<u>\$ 181,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 210,529	\$ 181,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

WATER AND SEWER, LAKE WORTH TRUST FUND

FUND/CENTER

25008/001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Property Management Department, includes activities involving the Property Management, Water and Municipal Court Departments.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Three deputy city marshals provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund Municipal Court cost center to cover costs associated with these patrol services.

The Property Management Department manages approximately 7,000 acres of land and 100 leaseholds adjacent to Lake Worth; purchases improvements located on the properties upon expiration of the leases; and determines appropriate land use for City-owned properties surrounding Lake Worth.

The Water Department manages capital improvements to infrastructure located in and around Lake Worth.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 1,000	\$ 1,000
Professional & Tech Svcs	\$ 0	\$ 0	\$ 16,566	\$ 16,566
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 934	\$ 934
Other Purchased Services	\$ 0	\$ 0	\$ 1,800	\$ 1,800
Supplies	\$ 0	\$ 0	\$ 700	\$ 700
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 165,000	\$ 165,000
Total Expenditures	\$ 0	\$ 0	\$ 186,000	\$ 186,000

LAKE WORTH TRUST FUND – 0.00 A.P.

PROPERTY MANAGEMENT DEPARTMENT

LAKE WORTH TRUST

- Lake Worth Lease Management
- Land Sales
- Development Coordination and Oversight
- Lake Worth Marshal Patrol

0.00 A.P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND, LAKE WORTH TRUST FUND	25008/001002000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$181,000	A.P.	0.00
FY2016 ADOPTED:	\$186,000	A.P.	0.00

A. The adopted budget increases by \$5,000 for transfers to support the Fort Worth Municipal Court Lake Patrol based on projected revenue from the Lake Worth Trust.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
LAKE WORTH TRUST FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
REAL PROPERTY				
Lease Management				
<i>Refine the Lake Worth lease procedures</i>	N/A	N/A	N/A	100%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 001002000 LAKE WORTH LEASES		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>WATER AND SEWER</u>								
060	WATER	\$ 0	\$ 0	\$ 186,000	\$ 186,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 186,000</u>	<u>\$ 186,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 0	\$ 186,000	\$ 186,000	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

ALLIANCE AIRPORT : 57 - @H MAINTENANCE FUND

On or about February 5, 2015, the Alliance Airport Authority, Inc., transferred ownership of the Alliance Fort Worth Maintenance Base (Facility) to the City of Fort Worth as approved by the City Council (M&C L-15748).

As part of the transfer of ownership of the Facility, the parties agreed that all contracts and agreements relating to the operations, maintenance, property management and leases of the Facility would be assigned to the City of Fort Worth. This assignment includes the property management agreement (City Secretary Contract No. 46423) with AFWM Services, LLC, which will be administered under the direction of the Property Management Department.

The property management agreement requires AFWM Services, LLC, to provide the City of Fort Worth an operating budget for management of the Facility for each Fiscal Year. The budget is used as a guide for the actual operational cost on an annual basis.

ALLIANCE AIRPORT FACILITY MAINTENANCE FUND BUDGET SUMMARY*
FY2016

REVENUES:

Use of Money & Property	\$12,154,944
Property Tax	\$12,154,944
Other Revenue	\$0
Interest Earnings	\$0
SUBTOTAL REVENUE	\$12,154,944

USE OF NET POSITION \$0

TOTAL REVENUE **\$12,154,944**

EXPENSES:

Alliance Airport Facility Maintenance Fund Appropriations	\$7,657,907
SUBTOTAL EXPENSES	\$7,657,907

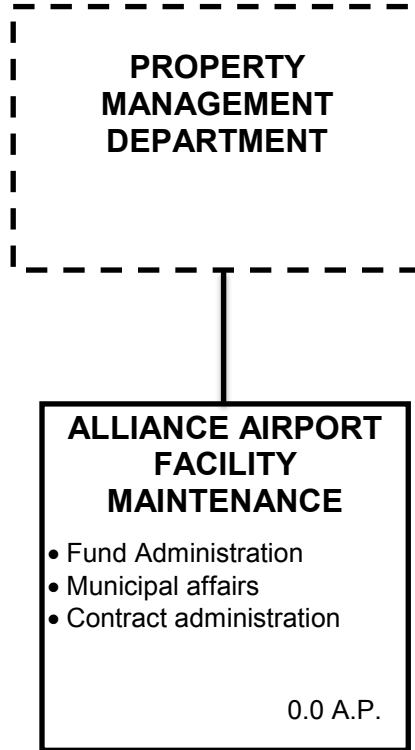
CONTRIBUTION TO NET POSITION \$4,497,037

TOTAL EXPENSES **\$12,154,944**

*This fund will be reported as part of the General Fund in the Comprehensive Annual Financial Report

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ALLIANCE AIRPORT FACILITY MAINTENANCE FUND - 0.00 A. P.



**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2016 COST INVOLVEMENT**

This section provides an overview of departments' planned grant program participation for FY2016. Information includes the issuing agent, the name of the grant and the City department responsible for the grant. The table below also includes the total FY2016 Cost, which is the sum of the Agency Cost and the City of Fort Worth grant match. Departments have applied for all grants listed below; however, not all grants listed have been awarded. The grants, if awarded, will be managed in compliance with all applicable laws, regulations and grantor guidance. All gifts and donations will be managed and expended according to the wishes and instructions of the donor.

TITLE	DEPARTMENT	TOTAL FY2016 COST	AGENCY COST	CITY OF FORT WORTH GRANT MATCH
<u>Atmos Energy</u>				
Share the Warmth - Energy Assistance	Neighborhood Services	\$150,000	\$150,000	\$0
<u>Botanical Research Institute of Texas</u>				
Botanic Garden - Parking Lot Experimental Gardens	Park and Recreation	92,796	92,796	0
<u>Criminal Justice Division - State of Texas Governor's Office</u>				
CJD Coverdell FY2016	Police Department	36,156	36,156	0
CJD State Justice Assistance Grant	Police Department	62,911	62,911	0
<u>Crystelle Waggoner Foundation/Bank of America</u>				
Summer Day Camp Program	Neighborhood Services	30,000	30,000	0
<u>Federal Aviation Administration</u>				
AFW Runway Extension (Cargo grant funds were included in one agreement, with Discretionary/Runway Extension funds)	Aviation	11,856,254	10,670,629	1,185,625
<u>Federal Emergency Management Agency</u>				
Cooperating Technical Partners - Floodplain Management	Transportation & Public Works/ Stormwater	470,000	350,000	120,000
<u>Fort Worth Botanical Society</u>				
Botanic Garden - Education Program	Park and Recreation	184,045	101,080	82,965
Botanic Garden - Maintenance	Park and Recreation	230,864	230,864	0
<u>Fort Worth Garden Club</u>				
Botanic Garden - Deborah Moncrief Beggs Garden Center Support	Park and Recreation	304,598	304,598	0
Botanic Garden - Maintenance	Park and Recreation	186,810	186,810	0
<u>Fort Worth Independent School District</u>				
Como Elementary School After School Program	Neighborhood Services	51,026	51,026	0
Fort Worth After School - Daggett	Park and Recreation	109,543	109,543	0
<u>Fort Worth Water Department</u>				
Fort Worth Conservation Garden at the Botanic Garden	Park and Recreation	39,528	39,528	0
Water Aid - Water Billing Assistance	Neighborhood Services	20,000	20,000	0
<u>Friends of the Nature Center</u>				
Nature Center Education Program and Maintenance	Park and Recreation	121,847	121,847	0
Nature Center Gate Operations	Park and Recreation	73,239	73,239	0
<u>Fuller Foundation</u>				
Fuller Garden in the Botanic Garden	Park and Recreation	100,000	100,000	0
<u>Historic Southside</u>				
Mobile Recreation Summer Day Camp	Park and Recreation	90,000	90,000	0
<u>Log Cabin Heritage Foundation</u>				
Log Cabin Promotions and Programs	Park and Recreation	25,000	25,000	0
<u>Mayfest, Inc.</u>				
Park Enhancements	Park and Recreation	50,000	50,000	0
<u>North Central Texas Council of Governments</u>				
NCTCOG Call for Projects 2014	Police Department	160,036	160,036	0
<u>Office of the Attorney the Attorney General of Texas</u>				
Other Victim Assistance Grant FY2016	Police Department	42,000	42,000	0
<u>Sid Richardson Foundation</u>				
Summer Day Camp Program	Neighborhood Services	8,000	8,000	0

**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2016 COST INVOLVEMENT**

This section provides an overview of departments' planned grant program participation for FY2016. Information includes the issuing agent, the name of the grant and the City department responsible for the grant. The table below also includes the total FY2016 Cost, which is the sum of the Agency Cost and the City of Fort Worth grant match. Departments have applied for all grants listed below; however, not all grants listed have been awarded. The grants, if awarded, will be managed in compliance with all applicable laws, regulations and grantor guidance. All gifts and donations will be managed and expended according to the wishes and instructions of the donor.

TITLE	DEPARTMENT	TOTAL FY2016 COST	AGENCY COST	CITY OF FORT WORTH GRANT MATCH
Sid Richardson Foundation/Walsh Foundation				
Rising Stars Leadership	Neighborhood Services	12,500	12,500	0/
Tarrant County				
Community Action Partners Neighborhood Centers - Far Northwest and Far Southeast	Neighborhood Services	30,000	30,000	0/
Texas Association of Action Agencies (TACAA)				
Weatherization Assistance Program	Neighborhood Services	1,125,000	1,125,000	0/
Texas Department of Agriculture				
After School Snack Program	Neighborhood Services	300,000	300,000	0/
Summer Food Service Program	Neighborhood Services	900,000	900,000	0/
Texas Commission on Environmental Quality				
EPA/TCEQ PM 2.5	Code Compliance/Environmental	36,102	36,102	0/
EPA/TCEQ PM 10 *	Code Compliance/Environmental	154,428	103,467	50,961
EPA/TCEQ Whole Air Monitoring	Code Compliance/Environmental	423,299	423,299	0/
TCEQ Compliance Contract	Code Compliance/Environmental	410,796	275,233	135,563
TCEQ Ozone	Code Compliance/Environmental	35,000	35,000	0/
Texas Department of Housing & Community Affairs				
Community Services Block Grant	Neighborhood Services	2,100,000	2,100,000	0/
Comprehensive Energy Assistance Program	Neighborhood Services	6,000,000	6,000,000	0/
Weatherization Assistance Program/Department of Energy	Neighborhood Services	300,000	300,000	0/
Weatherization Assistance Program/Low Income Household Energy Assistance Program	Neighborhood Services	1,000,000	1,000,000	0/
Texas Department of State Health Services				
Texas State University, Texas School Safety Center, Tobacco Enforcement Program FY2016A	Police Department	45,000	45,000	0/
Texas Department of Transportation				
Alliance-Routine Airport Maintenance (RAMP Grant)	Aviation	74,000	37,000	37,000
LPAFA-Expand Traffic Signal System- ITS 5	Transportation & Public Works	2,063,880	1,217,689	846,191
LPAFA-Peach Street Area and Peach Street East (Railroad Safety Project)	Transportation & Public Works	3,540,561	2,676,959	863,602
LPAFA - Ramsey Street Closure	Transportation & Public Works	150,000	150,000	0/
LPAFA- South Central High Speed Corridor Quiet Zone	Transportation & Public Works	396,210	379,985	16,225
Meacham-Routine Airport Maintenance (RAMP Grant)	Aviation	100,000	50,000	50,000
Meacham- Terminal Area Taxiway Construction (CSJ 1402MEACM)	Aviation	2,090,000	1,900,000	190,000
Spinks-Perimeter Road (CSJ 1402SPINK)	Aviation	2,836,500	2,552,850	283,650
Spinks-Routine Airport Maintenance (RAMP Grant)	Aviation	100,000	50,000	50,000
STEP Commercial Motor Vehicle Grant FY2016	Police Department	72,431	57,896	14,535
STEP Comprehensive Grant FY2016	Police Department	214,065	171,233	42,832
Texas Parks and Wildlife Department				
Gateway Park Oxbow	Park and Recreation	4,000,000	2,000,000	2,000,000
Neighborhood Fishing Program	Park and Recreation	24,692	20,000	4,692
Urban Outdoor Recreation Grant - Marine Creek Corridor	Park and Recreation	3,427,915	1,000,000	2,427,915
Urban Outdoor Recreation Grant - Northwest Community Park	Park and Recreation	2,000,000	1,000,000	1,000,000
Texas State Library and Archives Commission				
Library Cooperation	Library	75,000	75,000	0/
TXU Energy				
Energy Aid - Energy Assistance	Neighborhood Services	150,000	150,000	0/
United States Department of Homeland Security				
Homeland Security Grant Program	Fire	2,500,000	2,500,000	0/
United States Department of Housing and Urban Development				
Community Development Block Grant	Neighborhood Services	6,332,279	6,332,279	0/
Emergency Shelter Grant	Neighborhood Services	552,108	552,108	0/
Fair Housing Assistance Program	City Manager's Office	690,000	690,000	0/
HOME (HOME Investment Partnerships Program)	Neighborhood Services	1,934,447	1,934,447	0/
Housing Opportunities for Persons with AIDS	Neighborhood Services	1,002,154	1,002,154	0/
Lead Grant	Neighborhood Services	1,002,154	1,002,154	0/

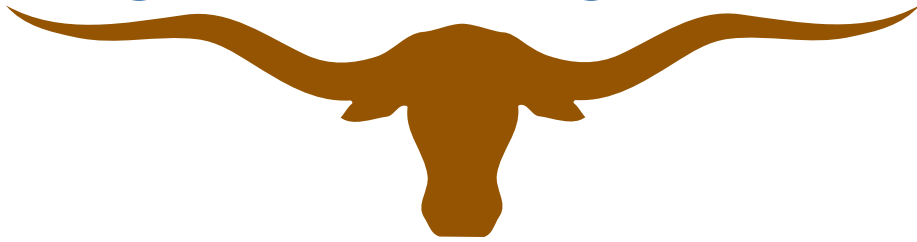
**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2016 COST INVOLVEMENT**

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TITLE	DEPARTMENT	TOTAL FY2016 COST	AGENCY COST	CITY OF FORT WORTH GRANT MATCH
United States Department of Justice				
Coverdell Forensic Science Improvement Grant FY2015	Police Department	135,656	135,656	0A
DNA Capacity Enhancement and Backlog Reduction Grant Program FY2015A	Police Department	87,963	87,963	0A
Enhanced Collaborative Model to Combat Human Trafficking FY2015	Police Department	331,592	67,889	263,703
Justice Assistance Grant (JAG) FY15	Police Department	518,315	518,315	0A
Motor Carrier Safety Assistance Program FY16 High Priority Grant	Police Department	349,847	70,000	279,847
United Way of Tarrant County				
Volunteer Income Tax Assistance Program	Neighborhood Services	172,800	172,800	0A
University of North Texas Health Science Center				
Guinn Elementary Construction & Operations	Economic Development	500,000	500,000	0A
Van Zandt Cottage Friends, Inc.				
Van Zandt Cottage Restoration	Park and Recreation	40,000	40,000	0A
Wallace Foundation				
Next Generation After School Building Initiative	Park and Recreation	<u>150,000</u>	<u>150,000</u>	<u>0A</u>
TOTAL		\$64,981,347	\$55,036,040	\$9,945,306

* NOTE: Contract expired 8/31/2015. Currently operating under a 90 day unilateral extension until 11/29/15 during contract renewal negotiations.

FORT WORTH®



FUND STATEMENT**FUND:****ENTERPRISE FUNDS**

Enterprise funds finance direct deliverables to customers who receive goods or services in exchange for payment. The City charges rates for these services and deposits the revenue into separate operating funds. This revenue pays for the delivery of each service or product. Each operation is intended to be a self-supporting business, therefore employing the enterprise financial model. The City currently operates five funds on this basis: Water and Sewer, Municipal Airports, Municipal Parking, Stormwater Utility and Solid Waste.

The Water and Sewer Fund is responsible for providing regional water, wastewater and reclaimed water services to residential, commercial, industrial, irrigation and wholesale customers. The fund serves approximately 1.2 million people in Fort Worth and 30 surrounding communities. Operations are financed through a rate structure based on the amount of service used, which is billed to customers and collected on a monthly basis. Debt is issued for large capital projects.

The Solid Waste Fund is responsible for the collection of refuse and recycling throughout the city. Operations are financed by monthly residential refuse collection rates, service charges for special bulk/brush collection, residential recycling rates and other miscellaneous fees. These comprehensive solid waste service charges are collected from residents through a monthly billing included with their water bill.

The Municipal Airports Fund supports the operations of Alliance, Meacham and Spinks Airports through the collection of revenue primarily generated by land and terminal building leases, as well as landing fees, hangar rental and fuel flowage.

The Municipal Parking Fund is managed by the Transportation and Public Works Department and maintains five parking garages, twenty surface lots and 2,718 metered spaces. Revenues are generated from fees charged to users of those surface lots, garages and street metered parking spaces and the lease of office and retail space. Operations are financed from these revenues and debt is issued for large capital projects.

The Stormwater Utility Fund has the responsibility of providing stormwater management to approximately 200,000 residential, commercial and industrial customers. Program operations are financed through utility fees for residents and commercial customers based on the measure of impervious surface area or equivalent residential units of each property and its impact on stormwater management. Debt is issued for large capital projects and utility charges are collected from residents through a monthly fee added to their water bill.

FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water, wastewater and reclaimed water services to residential, commercial, industrial, irrigation and wholesale customers. It serves approximately 1.2 million people in Fort Worth and 30 surrounding communities.

The Water and Sewer Fund provides resources for three separate departments: Water, Wastewater (Sewer) and Reclaimed Water. These services are billed separately to more accurately capture the cost of each service. However, the Water and Wastewater Departments share administrative staff and many of the employees are partially expensed to both departments.

Operations are completely financed through rates and fees for services. Typical residential retail water users will see an increase of 7.55% and typical irrigation bills will rise 0.44%. The remaining four retail water customer classes will see increases ranging from 9.82% to 16.65%. The systemwide retail rate increase for the Sewer system is 11.46%. The Reclaimed system requires no rate increase for FY2016. The primary drivers of the Water system rate increase are a 9.98% increase in the raw water rate from the Tarrant Regional Water District, increases in transfers to other funds within the City, and continued reductions in budgeted volumes based on recent consumption trends. The primary drivers of the Sewer system rate increase are increased costs for biosolids processing and odor control, equipment purchases for a new Sanitary Sewer Asset Management program, and wastewater treatment services provided by the Trinity River Authority. Transfers to other funds within the City also increased for the Sewer system. The rates for both Water and Sewer reflect continuation of multi-year plans to increase cost recovery from more stable fixed revenues through the monthly water and sewer meter charges to improve revenue stability.

The budget also includes a wholesale rate increase of 2.12% for Water and an increase of 8.56% for Wastewater.

**WATER AND SEWER FUND BUDGET SUMMARY
FY2016**

REVENUES:

License & Permits	\$697,000	
Grease Trap Discharge Permit		\$250,000
Cross Connect and Liquid Waste Permit		\$447,000
Charges for Services	\$404,207,605	
Water Service		\$178,476,780
Sewer Service		\$140,241,192
Water Contracts		\$56,390,360
Sewer Contracts		\$25,000,000
Water Line Extensions		\$1,401,283
Sewer Line Extensions		\$600,000
Water Taps		\$583,729
Sewer Taps		\$415,000
Wholesale Reclaimed Water		\$480,000
Industrial Waste Monitoring		\$350,000
Resale of Treated Wastewater		\$120,000
Water Lab Fees		\$99,261
Other Miscellaneous Fees		\$50,000
Use of Money & Property	\$276,768	
Interest Earnings		\$276,768
Other Revenue	\$11,701,253	
Miscellaneous Service Fees (activation and reactivation fee, and locked meter)		\$11,701,253
	SUBTOTAL REVENUE	\$416,882,626
Operating Transfers		
Transfer from Water Impact Fees		\$3,623,005
Transfer from Sewer Impact Fees		\$2,639,672
Transfer from the Solid Waste Fund		\$1,109,070
Transfer from the Stormwater Utility Fund		\$913,192
Transfer from the Environmental Protection Fund		\$372,690
Sale of surplus equipment		\$43,500
	SUBTOTAL OPERATING TRANSFERS	\$8,701,129
<u>USE OF NET POSITION</u>		<u>\$0</u>
	TOTAL REVENUE	\$425,583,755

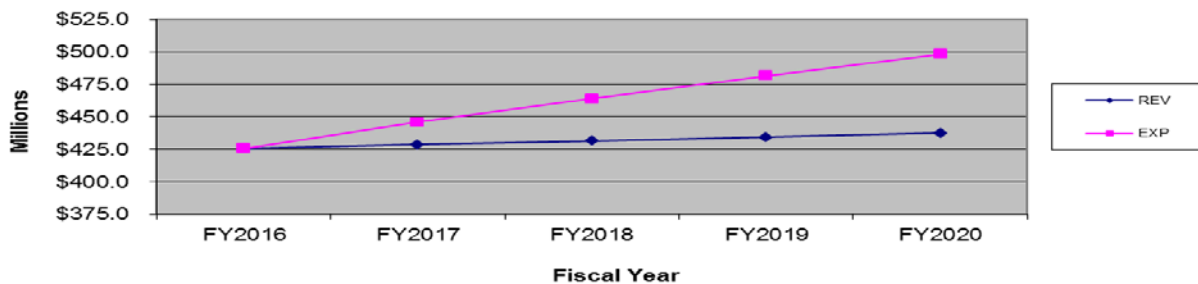
EXPENSES:

Water and Sewer Fund Appropriations		\$261,703,247
Debt Service Payments		\$90,768,830
Debt Service for Principal - Revenue Bonds		\$61,380,000
Debt Service for Interest - Revenue Bonds		\$29,374,830
Debt Service Payment for Energy Savings Performance Contract		\$14,000
Transfers and Others		\$67,031,134
Intrafund Transfer for Cash Funded Capital Projects & Public Art		\$52,368,399
Transfer for Payment in Lieu of Taxes		\$6,156,289
Capital Transfer - Vehicle and Equipment Replacement		\$4,601,290
Energy Savings Municipal Lease		\$1,741,660
Bad Debt Expenses for billed receivables reclassified as write-off		\$1,520,648
Handling Charges for debt issuance and direct purchase note program		\$462,000
Other Operating Transfers:		\$180,848
Transfer to Parks - Conservation Garden	\$43,288	
Transfer to CMO - Community Outreach	\$12,560	
Wholesale Wastewater Contract	\$125,000	
	SUBTOTAL EXPENSES	\$419,503,211
<u>CONTRIBUTION TO NET POSITION</u>		<u>\$6,080,544</u>
	TOTAL EXPENSES	\$425,583,755

WATER AND SEWER FUND FIVE YEAR FORECAST FISCAL YEAR 2016 THROUGH 2020

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Projected Days Cash on Hand	\$51,666,484	\$51,666,484	\$34,462,521	\$2,161,993	(\$45,203,434)
Revenues ⁽¹⁾					
Interest	\$276,768	\$276,768	\$276,768	\$276,768	\$276,768
Utility Income	\$400,708,332	\$403,538,898	\$406,284,850	\$409,069,520	\$411,893,557
Connections and Extensions	\$3,000,012	\$3,030,012	\$3,060,313	\$3,090,916	\$3,121,825
Impact Fees	\$6,262,677	\$6,262,677	\$6,262,677	\$6,262,677	\$6,262,677
Other Revenue	\$15,335,966	\$15,462,949	\$15,591,200	\$15,720,735	\$15,851,565
Total Revenue	\$425,583,755	\$428,571,304	\$431,475,809	\$434,420,616	\$437,406,392
Total Resources	\$477,250,239	\$480,237,788	\$465,938,330	\$436,582,609	\$392,202,958
Expenditures					
Personnel Services	\$44,599,432	\$44,604,053	\$44,608,766	\$44,613,573	\$44,618,477
Employee Benefits	\$21,956,497	\$22,075,281	\$22,196,441	\$22,320,024	\$22,446,078
Professional & Technical Services	\$47,858,442	\$50,196,138	\$52,694,159	\$55,366,335	\$58,227,811
Utilities, Repairs and Rentals	\$38,822,057	\$39,770,579	\$40,480,134	\$41,208,635	\$41,956,622
Other Purchased Services	\$85,586,797	\$99,938,815	\$104,515,111	\$110,870,861	\$116,927,451
Supplies	\$22,880,022	\$23,566,423	\$24,273,416	\$25,001,618	\$25,751,667
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$90,768,830	\$90,764,409	\$90,763,754	\$90,763,907	\$91,542,113
Transfers and Others	\$73,111,678	\$74,859,570	\$84,244,555	\$91,641,090	\$97,049,521
Total Expenditures	\$425,583,755	\$445,775,267	\$463,776,337	\$481,786,043	\$498,519,741
Projected Variance	\$0	(\$17,203,963)	(\$32,300,528)	(\$47,365,427)	(\$61,113,349)
Projected Cash Balance	\$51,666,484	\$34,462,521	\$2,161,993	(\$45,203,434)	(\$106,316,783)
Reserve Requirement ⁽²⁾	\$41,621,638	\$44,676,800	\$46,124,263	\$47,910,735	\$49,685,920
Excess/(Deficit)	\$10,044,846	(\$10,214,279)	(\$43,962,270)	(\$93,114,169)	(\$156,002,703)

WATER AND SEWER FUND PROJECTED REVENUES AND EXPENDITURES

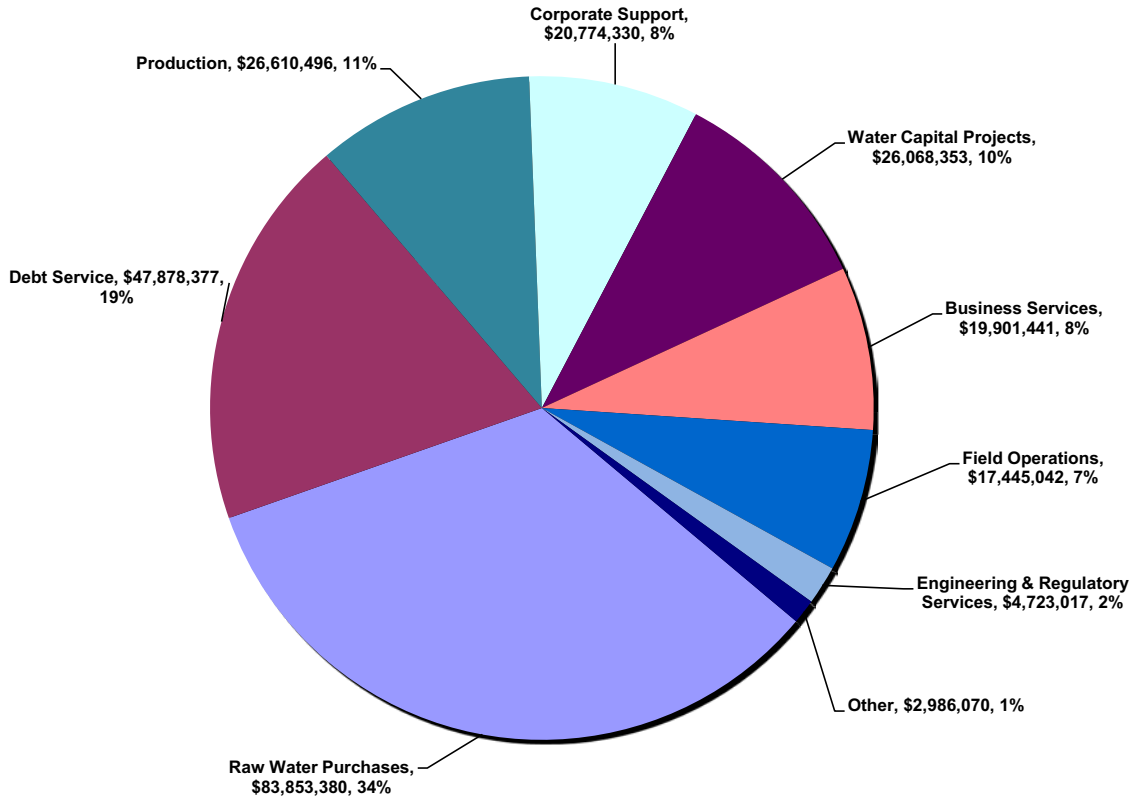


(1) This model does **not** reflect any rate increases for the next five years.

(2) The Water & Sewer Fund will measure reserves as of September 30th each year by calculating Days Cash on Hand rather than calculating Working Capital as in other Enterprise Funds.

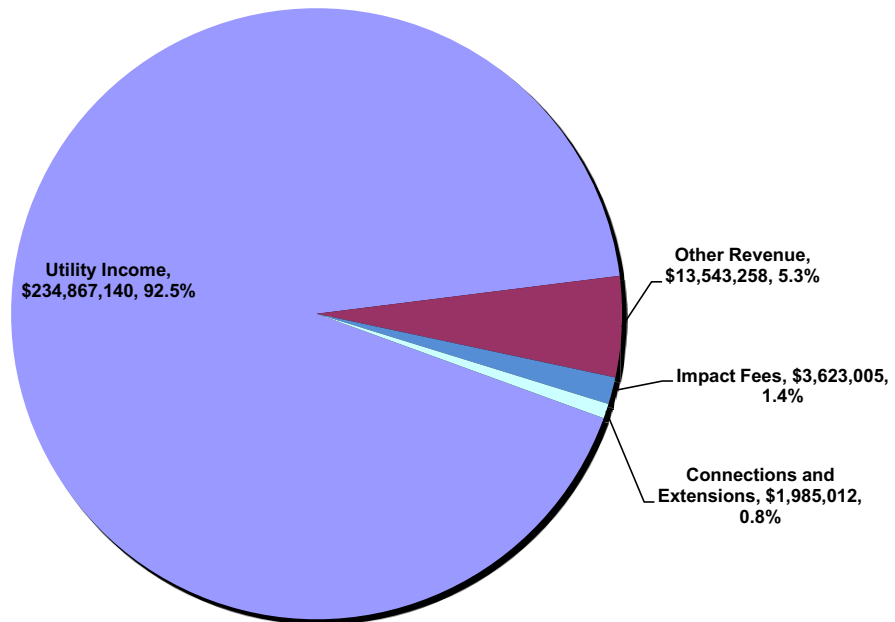
**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Raw Water Purchases	\$61,683,264	\$71,581,610	\$75,992,732	\$75,992,732	\$83,853,380
Debt Service	47,135,026	50,100,951	50,100,950	50,100,950	47,878,377
Production	26,607,623	24,894,452	27,241,649	27,740,337	26,610,496
Water Capital Projects	21,546,914	15,421,129	21,840,314	21,840,314	26,068,353
Corporate Support	19,751,396	20,661,737	21,398,976	22,606,309	20,774,330
Business Services	18,342,716	18,195,724	20,442,823	20,545,837	19,901,441
Field Operations	17,528,866	18,716,776	18,540,904	19,709,709	17,445,042
Engineering & Regulatory Services	4,323,820	4,766,865	4,987,637	4,987,637	4,723,017
Administration	1,056,794	970,171	963,874	963,874	1,329,434
Pretreatment	572,078	574,589	566,547	566,547	600,851
Customer City Meters	495,980	481,496	549,108	549,108	556,617
Contract Transmission	489,120	491,196	491,034	491,034	499,168
TOTAL WATER EXPENSES	\$219,533,596	\$226,856,697	\$243,116,549	\$246,094,390	\$250,240,507



**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Utility Income					
Retail Service	\$147,389,675	\$146,149,368	\$171,477,716	\$171,477,716	\$178,476,780
Wholesale Service	<u>46,936,873</u>	<u>51,379,844</u>	<u>52,681,591</u>	<u>52,681,591</u>	<u>56,390,360</u>
Sub-Total	\$194,326,548	\$197,529,212	\$224,159,307	\$224,159,307	\$234,867,140
Connections and Extensions					
Taps	\$474,167	\$574,958	\$550,000	\$550,000	\$583,729
Extensions	<u>1,211,656</u>	<u>1,945,365</u>	<u>1,300,000</u>	<u>1,300,000</u>	<u>1,401,283</u>
Sub-Total	\$1,685,823	\$2,520,323	\$1,850,000	\$1,850,000	\$1,985,012
Impact Fees	\$6,623,000	\$3,623,005	\$3,623,005	\$3,623,005	\$3,623,005
Other Revenue					
Miscellaneous Service Fees	\$11,117,145	\$10,419,286	\$11,451,895	\$11,451,895	\$11,651,253
Interest on Investments	282,420	1,119,421	250,000	250,000	151,768
Transfers from Other Funds	476,642	792,438	1,058,842	1,058,842	1,197,476
Others	<u>535,050</u>	<u>979,774</u>	<u>723,500</u>	<u>723,500</u>	<u>542,761</u>
Sub-Total	\$12,411,257	\$13,310,919	\$13,484,237	\$13,484,237	\$13,543,258
TOTAL WATER REVENUE	<u>\$215,046,628</u>	<u>\$216,983,459</u>	<u>\$243,116,549</u>	<u>\$243,116,549</u>	<u>\$254,018,415</u>



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

WATER

56001/0601000:0609030

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Water Department is responsible for providing safe, clean drinking water to Fort Worth residents and customer cities. The Department's Business Services Division performs metering services and billing and collection functions for water, wastewater, stormwater, environmental and solid waste services; processes orders for new services; collects delinquent payments; and investigates complaints. Also, the division is responsible for managing water conservation programs to encourage efficient water use, coordinating fiscal and administrative functions for the department, preparing budget requests, determining rates, and compiling reports and information on operations. The division is also responsible for coordinating the Department's internal and external communications and supports all technology needs of the utility.

The Engineering and Regulatory Services Division is responsible for planning and managing all water and wastewater capital projects and performing in-house engineering work. The Regulatory Affairs Section serves as the departmental liaison on all intergovernmental and regulatory issues related to water. The Laboratory Section provides water sampling and laboratory analysis.

The Production Division treats and distributes a safe water supply to meet customer needs, and includes five water treatment plants and various water storage and pumping facilities located throughout the city. It is also responsible for the metering of all the wholesale customer cities' water and wastewater services.

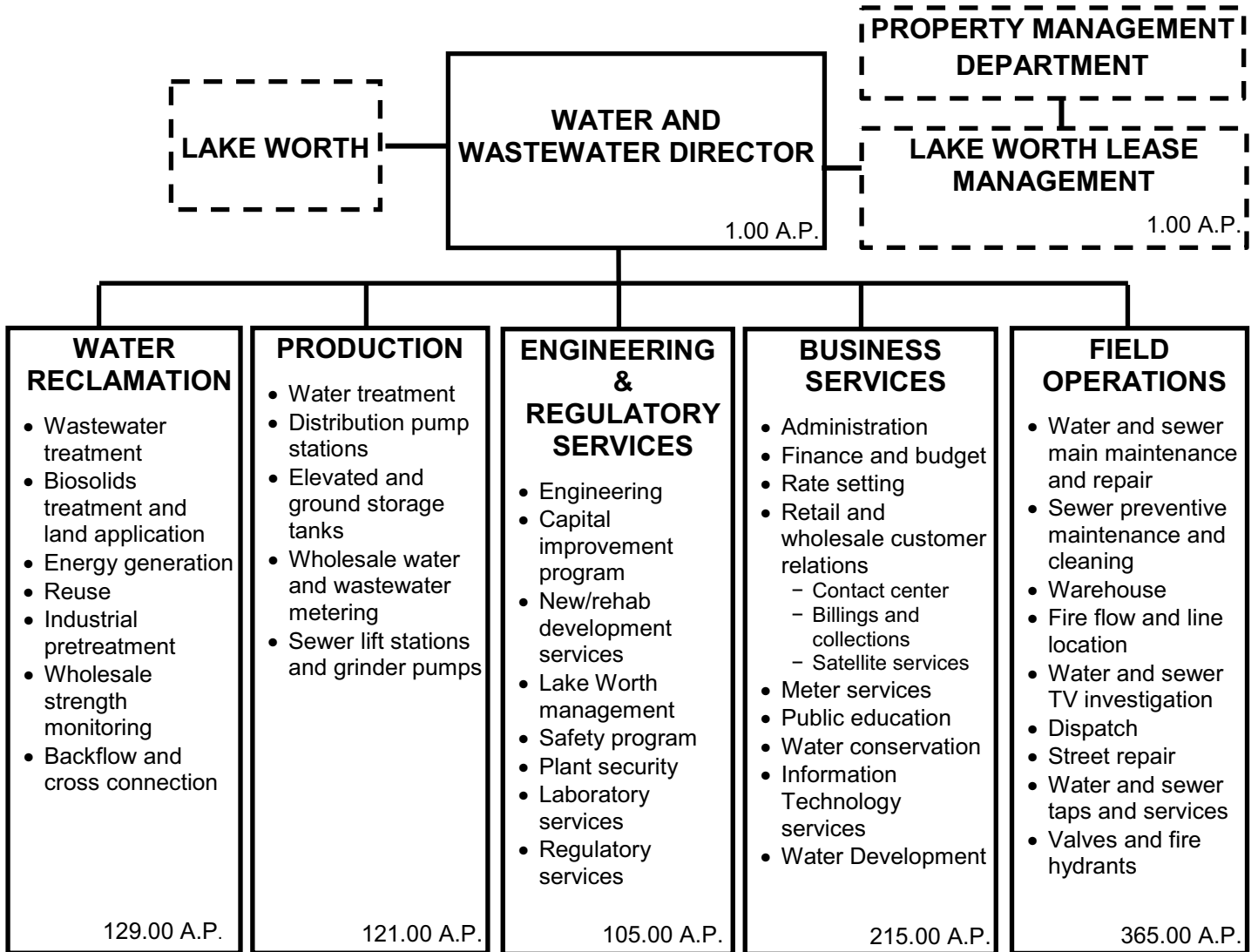
The Pre-Treatment Section provides backflow prevention services.

The Field Operations Division is responsible for the maintenance and repair of the water distribution system.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 22,094,278	\$ 23,021,715	\$ 23,621,965	\$ 23,621,965
Employee Benefits	\$ 15,008,854	\$ 12,272,655	\$ 11,659,146	\$ 11,659,146
Professional & Tech Svcs	\$ 5,319,392	\$ 88,453,245	\$ 12,797,337	\$ 12,797,337
Utilities Repairs & Rentals	\$ 11,739,748	\$ 25,330,754	\$ 25,047,114	\$ 25,047,114
Other Purchased Services	\$ 77,973,898	\$ 1,357,727	\$ 84,908,740	\$ 84,908,740
Supplies	\$ 14,039,977	\$ 12,995,100	\$ 12,480,006	\$ 12,480,006
Property/Capital Assets	\$ 2,508,369	\$ 3,142,930	\$ 0	\$ 0
Debt Service	\$ 3,077,938	\$ 0	\$ 7,001	\$ 47,656,878
Transfers and Others	\$ 70,915,832	\$ 76,542,424	\$ 83,402,770	\$ 35,752,893
Total Expenditures	\$ 222,678,286	\$ 243,116,549	\$ 253,924,078	\$ 253,924,078
Authorized Positions	496.75	497.25	497.75	497.75

WATER AND SEWER FUND – 937.00 A.P.

**WATER AND SEWER 936.00 A.P.
PROPERTY MANAGEMENT 1.00 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
WATER AND WASTEWATER		56001/0601000:0709030	
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$402,228,439	A.P.	937.00
FY2016 ADOPTED:	\$425,583,755	A.P.	937.00
<p>A. The adopted budget increases by \$9,193,967 for contractual costs mainly due to an increase in the raw water purchase from the Tarrant Regional Water District of \$7,860,648, and an increase of \$1,333,319 in payments to the Trinity River Authority for wastewater treatment services.</p> <p>B. The adopted budget increases by \$6,764,800 for funding of an approved exception package for chemicals and contractual services for odor treatment and biosolids processing at the Village Creek Water Reclamation Facility to meet new regulatory requirements.</p> <p>C. The adopted budget increases by \$6,080,544 for a planned contribution to net position to improve liquidity and coverage ratios.</p> <p>D. The adopted budget increases by \$2,386,166 for increases in transfers to the General Fund for street rental, payment in lieu of taxes, and other administrative services.</p> <p>E. The adopted budget increases by \$1,649,899 to capture the salary and benefits cost adjustments for the implementation of the class and compensation study for regular employees effective the first pay period in January 2016.</p> <p>F. The adopted budget decreases by (\$1,641,932) for the elimination of the City's annual contribution to the PARS Trust Fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.</p> <p>G. The adopted budget increases by \$1,189,227 for funding of an approved improvement package for the implementation of a new sanitary sewer asset management program.</p> <p>H. The adopted budget decrease by a net of (\$608,709) for risk management costs including self-insurance premiums, claims and legal payments.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
WATER AND SEWER FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
Financial Perspective				
Financial Viability				
<i>Cash Reserves in days</i>	98	100	80	100 - 250
<i>Debt Ratio</i>	0.28	0.25	0.26	<.50
Internal Business Perspective				
Operational Optimization				
<i>Total Population served per FTE - Water Production</i>	2,314	2,353	2,392	>2,300
<i>Total Population served per FTE - Wastewater Treated</i>	2,449	2,492	2,554	>2,500
Water Resource Adequacy				
<i>Gallons Per Capita Per Day</i>	161.1	156.44	152	<167.42
Innovation & Leadership Perspective				
Employee & Leadership Development				
<i>Turnover Rate (Terminations as % of AP's)</i>	13.60%	11.80%	12.00%	<7%
Customer Perspective				
Customer Satisfaction				
<i>Percent of calls answered in 60 seconds</i>	80%	82.60%	88.30%	>80%
Product Quality				
<i>Water Quality complaints per 1,000 accounts</i>	2.64	3.74	2.41	<3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 3,589,721	\$ 811,594	\$ 1,164,981	\$ 1,164,981	7.00	7.50	8.00	8.00
0601004	WATER WHOLESAL	144,757	152,280	164,453	164,453	2.00	2.00	2.00	2.00
0601005	WATER SAFETY AND SECURITY	968,758	1,012,702	1,038,827	1,038,827	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 4,703,236</u>	<u>\$ 1,976,577</u>	<u>\$ 2,368,262</u>	<u>\$ 2,368,262</u>	<u>22.50</u>	<u>23.00</u>	<u>23.50</u>	<u>23.50</u>
	<u>RAW WATER PURCHASE</u>								
0602000	WATER RAW WATER PURCHASE	\$ 71,581,964	\$ 75,992,732	\$ 83,853,380	\$ 83,853,380	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 71,581,964</u>	<u>\$ 75,992,732</u>	<u>\$ 83,853,380</u>	<u>\$ 83,853,380</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0602501	WATER ENGINEERING ADMIN	\$ 1,549,051	\$ 1,509,200	\$ 1,548,964	\$ 1,548,964	20.50	20.50	21.00	21.00
0602504	WATER LAKE WORTH	447,235	459,727	213,695	213,695	4.00	4.00	2.00	2.00
	Sub-Total	<u>\$ 1,996,286</u>	<u>\$ 1,968,926</u>	<u>\$ 1,762,658</u>	<u>\$ 1,762,658</u>	<u>24.50</u>	<u>24.50</u>	<u>23.00</u>	<u>23.00</u>
	<u>ENGINEERING - WATER</u>								
0603000	WATER REG & ENVIRONMENT COMPL	\$ 72,399	\$ 76,729	\$ 52,390	\$ 52,390	0.50	0.50	0.50	0.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0603001	WATER LABORATORY SERVICES	1,847,475	1,929,279	1,869,141	1,869,141	16.50	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,919,874</u>	<u>\$ 2,006,008</u>	<u>\$ 1,921,531</u>	<u>\$ 1,921,531</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>CUSTOMER SERVICE - WATER</u>								
0604000	WATER BUSINESS SERVICES ADMIN	\$ 251,048	\$ 229,993	\$ 230,371	\$ 230,371	2.00	1.50	1.50	1.50
0604001	WATER CUSTOMER RELATIONS	210,426	216,780	198,504	198,504	2.00	2.00	2.00	2.00
0604002	WATER CUSTOMER SERVICES	1,744,982	1,935,495	1,814,012	1,814,012	28.50	29.00	29.00	29.00
0604003	WATER ACCOUNTING & BILLING	2,049,054	2,400,585	2,432,477	2,432,477	6.00	6.50	7.00	7.00
0604004	WATER SATELLITE OFFICE	344,134	260,612	182,046	182,046	7.50	3.50	2.50	2.50
0604007	WATER COLLECTIONS AND CREDIT	877,812	959,130	1,002,712	1,002,712	3.00	4.00	4.00	4.00
0604009	WATER METER SERVICES	6,525,946	7,014,507	6,476,890	6,476,890	54.00	54.00	53.00	53.00
0604011	WATER DEVELOPMENT	220,074	229,633	244,704	244,704	3.50	3.50	3.50	3.50
0604012	WATER IT SERVICES	4,141,275	4,794,608	4,930,498	4,930,498	14.50	15.50	15.50	15.50
0604013	WATER PUBLIC INFORM OFFICE	310,179	430,737	413,713	413,713	1.50	1.50	1.50	1.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001	WATER AND SEWER FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0604014	WATER CONSERVATION PROGRAM	1,767,198	1,970,743	1,975,514	1,975,514	10.00	10.00	11.00	11.00
	Sub-Total	<u>\$ 18,442,128</u>	<u>\$ 20,442,823</u>	<u>\$ 19,901,441</u>	<u>\$ 19,901,441</u>	<u>132.50</u>	<u>131.00</u>	<u>130.50</u>	<u>130.50</u>
	<u>PRODUCTION</u>								
0605001	WATER PRODUCTION ADMIN	\$ 1,477,278	\$ 1,581,144	\$ 1,543,575	\$ 1,543,575	9.00	9.00	9.00	9.00
0605002	WATER HOLLY COM- PLEX	5,228,909	6,218,132	5,719,359	5,719,359	32.00	31.00	33.00	33.00
0605003	WATER ROLLNG TRMNT HILLS PLANT	7,334,105	7,503,152	7,775,532	7,775,532	23.00	22.00	24.00	24.00
0605004	WATER DISTRIBUTION SYSTEMS	4,280,684	4,000,953	3,407,302	3,407,302	10.50	8.50	8.50	8.50
0605005	CENTRAL MAINTENANCE	0	0	0	0	0.00	0.00	0.00	0.00
0605008	WATER WESTSIDE TRMNT PLANT	2,303,353	2,349,461	2,759,366	2,759,366	19.00	19.00	18.00	18.00
0605011	WATER EAGLE MTN TRMNT PLANT	5,255,563	5,588,807	5,405,362	5,405,362	18.00	21.00	18.00	18.00
0605012	WATER CUSTOMER CITY METERS	498,147	549,108	556,617	556,617	4.50	4.50	4.50	4.50
0605014	OUTSIDE AGENCY AGREEMENTS - TRANS- MISSION	0	0	499,168	499,168	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 26,378,039</u>	<u>\$ 27,790,756</u>	<u>\$ 27,666,280</u>	<u>\$ 27,666,280</u>	<u>116.00</u>	<u>115.00</u>	<u>115.00</u>	<u>115.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PRETREATMENT</u>								
0605500	WATER PRETREATMENT	\$ 580,298	\$ 566,547	\$ 600,851	\$ 600,851	7.25	7.25	7.25	7.25
0605501	WATER CONSERVATION COMPLIANCE	0	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 580,298</u>	<u>\$ 566,547</u>	<u>\$ 600,851</u>	<u>\$ 600,851</u>	<u>7.25</u>	<u>7.25</u>	<u>7.25</u>	<u>7.25</u>
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	WATER FIELD OPERA- TIONS ADMIN	\$ 1,381,815	\$ 1,433,410	\$ 1,501,473	\$ 1,501,473	11.50	12.00	12.00	12.00
0607002	WATER FIRE FLOW & LINE LOCATON	629,427	624,545	711,299	711,299	6.50	6.50	8.50	8.50
0607003	WATER WAREHOUSE	900,474	637,599	767,786	767,786	5.50	6.00	7.00	7.00
0607004	WATER VALVES AND FIRE HYDRANTS	2,628,489	2,928,199	2,718,528	2,718,528	37.00	36.00	36.00	36.00
0607005	WATER TAPS AND SER- VICES	2,892,726	3,165,586	2,712,600	2,712,600	30.00	30.00	30.00	30.00
0607006	WATER INVESTIGATION	322,115	357,616	323,077	323,077	5.00	5.00	5.00	5.00
0607007	WATER MAIN REPAIR	4,269,050	3,859,914	3,663,262	3,663,262	34.00	35.00	37.00	37.00
0607008	WATER CONSERVATION	240,148	263,113	223,275	223,275	3.00	3.00	3.00	3.00
0607009	WATER DISPATCH	295,167	300,108	312,272	312,272	5.50	5.50	5.50	5.50

DEPARTMENTAL SUMMARY BY CENTER

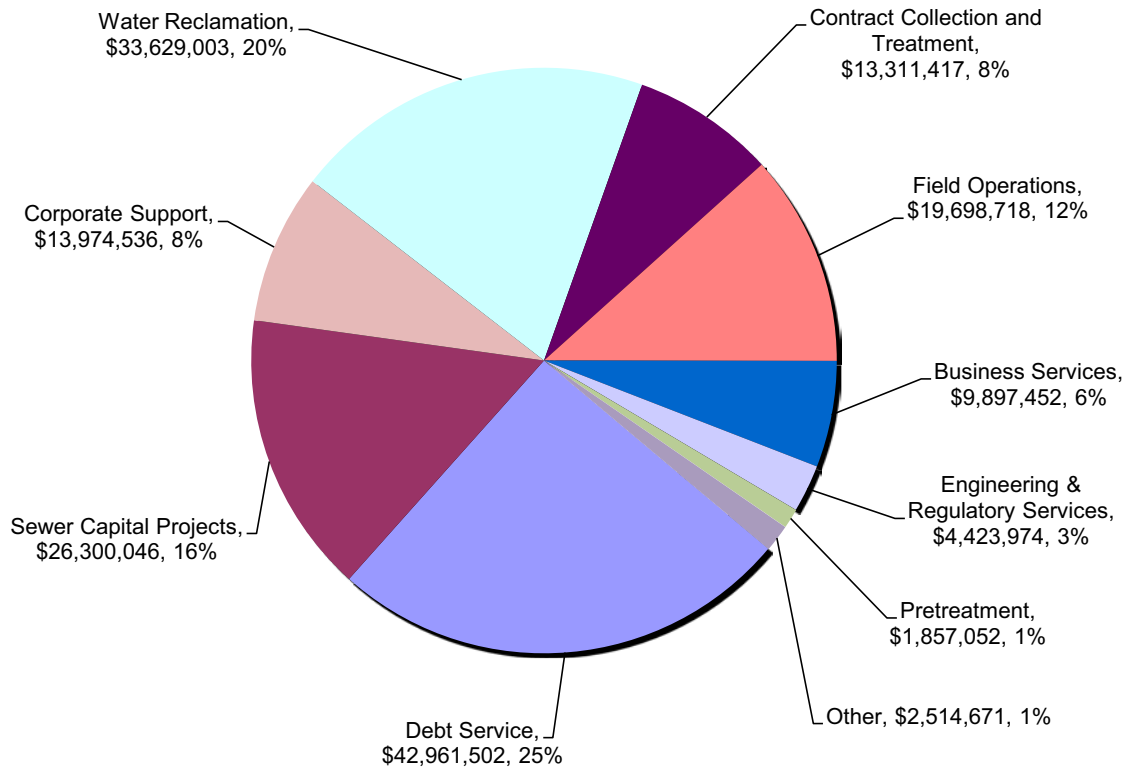
DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001	WATER AND SEWER FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0607010	WATER NIGHT SUPERVISORS	321,334	330,701	332,384	332,384	4.00	4.00	4.00	4.00
0607011	WATER STREET REPAIR	5,004,448	4,640,113	4,179,086	4,179,086	31.50	36.50	33.50	33.50
0607013	LARGE EQUIPMENT	0	0	0	0	3.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 18,885,193</u>	<u>\$ 18,540,905</u>	<u>\$ 17,445,043</u>	<u>\$ 17,445,043</u>	<u>177.00</u>	<u>179.50</u>	<u>181.50</u>	<u>181.50</u>
	<u>BONDED DEBT SERVICE</u>								
0608001	WATER BONDED DEBT SERVICE	\$ 53,178,889	\$ 50,100,950	\$ 47,878,377	\$ 47,878,377	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 53,178,889</u>	<u>\$ 50,100,950</u>	<u>\$ 47,878,377</u>	<u>\$ 47,878,377</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CORPORATE SUPPORT - WATER</u>								
0609000	WATER CORPORATE SUPPORT	\$ 9,591,250	\$ 21,890,010	\$ 20,774,330	\$ 20,774,330	0.00	0.00	0.00	0.00
0609020	WATER CAPITAL PROJECTS	15,421,129	21,840,314	29,751,924	26,068,353	0.00	0.00	0.00	0.00
0609030	WATER CASH RESERVES	0	0	0	3,683,571	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 25,012,379</u>	<u>\$ 43,730,324</u>	<u>\$ 50,526,254</u>	<u>\$ 50,526,254</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	TOTAL	\$ 222,678,286	\$ 243,116,549	\$ 253,924,078	\$ 253,924,078	496.75	497.25	497.75	497.75

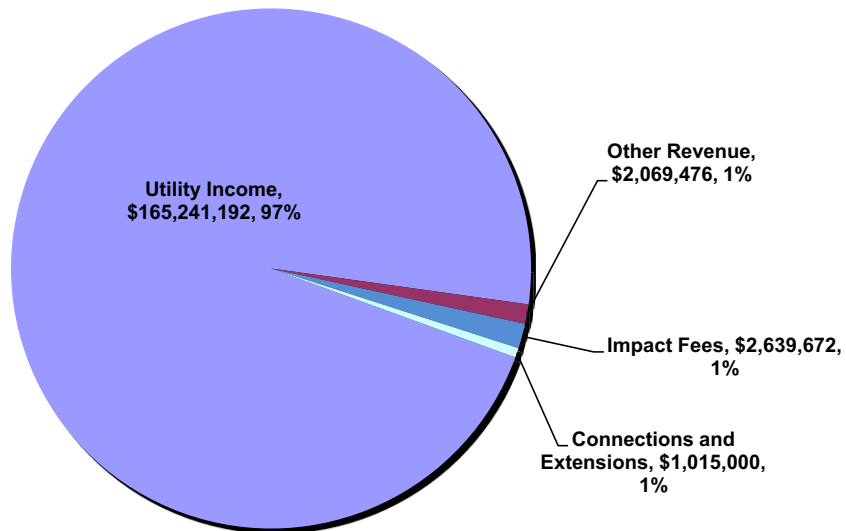
**COMPARISON OF WATER AND SEWER FUND
SEWER EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Debt Service	\$36,098,595	\$40,180,372	\$40,135,360	\$40,135,360	\$42,961,502
Water Reclamation	21,621,760	22,714,734	24,510,070	24,756,022	33,629,003
Sewer Capital Projects	14,966,567	15,509,733	29,883,943	29,883,943	26,300,046
Field Operations	18,440,161	18,196,085	18,994,239	21,474,429	19,698,718
Corporate Support	13,906,803	14,439,723	14,518,573	15,725,906	13,974,536
Contract Collection and Treatment	9,778,361	11,113,620	12,123,440	12,123,440	13,311,417
Business Services	8,837,961	8,891,773	9,985,246	9,985,246	9,897,452
Engineering & Regulatory Services	4,032,003	4,201,975	4,513,069	4,537,566	4,423,974
Pretreatment	1,544,202	1,618,558	1,634,627	1,634,627	1,857,052
Administration	1,021,726	884,373	922,063	922,063	1,456,666
Lift Stations	489,133	462,820	576,143	576,143	600,532
Contract Transmission	314,499	309,660	400,121	400,121	457,473
TOTAL SEWER EXPENSES	\$131,051,771	\$138,523,427	\$158,196,890	\$162,154,866	\$168,568,367
Contributions to Net Position	\$10,524,879	\$10,761,391	\$0	\$0	\$6,080,544
TOTAL WATER AND SEWER EXPENSES	\$362,016,996	\$376,936,491	\$402,228,439	\$409,164,254	\$425,583,755



**COMPARISON OF WATER AND SEWER FUND
SEWER REVENUES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Utility Income					
Retail Service	\$114,854,114	\$119,573,973	\$128,093,337	\$128,093,337	\$140,241,192
Wholesale Service	<u>24,336,305</u>	<u>25,819,453</u>	<u>24,419,418</u>	<u>24,419,418</u>	<u>25,000,000</u>
Sub-Total	\$139,190,419	\$145,393,426	\$152,512,755	\$152,512,755	\$165,241,192
Connections and Extensions					
Taps	\$366,458	\$374,513	\$381,594	\$381,594	\$415,000
Extensions	<u>640,337</u>	<u>834,075</u>	<u>600,000</u>	<u>600,000</u>	<u>600,000</u>
Sub-Total	\$1,006,795	\$1,208,588	\$981,594	\$981,594	\$1,015,000
Impact Fees	\$4,016,663	\$2,639,672	\$2,639,672	\$2,639,672	\$2,639,672
Other Revenue					
Miscellaneous Service Fees	\$731,119	\$731,220	\$50,000	\$50,000	\$50,000
Interest on Investments	205,117	201,061	210,027	210,027	125,000
Transfers from Other Funds	476,552	8,303,756	1,058,842	1,058,842	1,197,476
Others	<u>992,154</u>	<u>862,317</u>	<u>744,000</u>	<u>744,000</u>	<u>697,000</u>
Sub-Total	\$2,404,942	\$10,098,354	\$2,062,869	\$2,062,869	\$2,069,476
TOTAL SEWER REVENUE	<u>\$146,618,819</u>	<u>\$159,340,040</u>	<u>\$158,196,890</u>	<u>\$158,196,890</u>	<u>\$170,965,340</u>
Use of Net Position	\$0	\$0	\$0	\$6,935,815	\$0
TOTAL WATER AND SEWER REVENUE	<u>\$362,016,996</u>	<u>\$376,936,491</u>	<u>\$402,228,439</u>	<u>\$409,164,254</u>	<u>\$425,583,755</u>



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
WASTEWATER

FUND/CENTER
56001/0701000:0709030

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Wastewater (Sewer) Department collects, monitors, treats and processes domestic and industrial water-borne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate capacity to collect and treat sewage from all areas of the City and its regional wholesale customers.

The Water Reclamation Division provides wastewater treatment through one water reclamation facility and treats biosolids for beneficial re-use through partial land application. The facility re-uses biogas resulting from the treatment process within the facility to reduce its energy demand. The division also provides industrial pre-treatment by permitting and monitoring businesses and industries that produce a high level of concentrated waste to reduce the impact to the wastewater system.

The Department's Business Services Division performs billing and collection functions for water, wastewater, stormwater, environmental and solid waste services, processes orders for new services, collects delinquent payments and investigates complaints. The division is also responsible for coordinating fiscal and administrative functions for the department, preparing budget requests, determining rates, and compiling reports and information on operations. The division is also responsible for coordinating the Department's internal and external communications and supports all technology needs of the Utility.

The Engineering and Regulatory Services Division is responsible for planning and management of all water and wastewater capital projects and performs in-house engineering work. The Regulatory Affairs Section serves as the departmental liaison on all intergovernmental and regulatory issues related to wastewater. The Laboratory Section provides wastewater sampling and laboratory analysis.

Responsibilities of the Field Operations Division include replacement, maintenance and cleaning of the wastewater collection system.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 19,144,800	\$ 20,355,567	\$ 20,907,086	\$ 20,907,086
Employee Benefits	\$ 13,813,266	\$ 11,424,850	\$ 10,273,395	\$ 10,273,395
Professional & Tech Svcs	\$ 5,081,185	\$ 30,002,705	\$ 35,044,933	\$ 35,044,933
Utilities Repairs & Rentals	\$ 5,221,350	\$ 13,323,793	\$ 13,667,063	\$ 13,667,063
Other Purchased Services	\$ 22,623,302	\$ 959,733	\$ 678,057	\$ 678,057
Supplies	\$ 7,338,486	\$ 7,796,304	\$ 10,301,019	\$ 10,301,019
Property/Capital Assets	\$ 1,265,884	\$ 1,953,935	\$ 0	\$ 0
Debt Service	\$ 4,746,011	\$ 0	\$ 6,999	\$ 42,735,001
Transfers and Others	\$ 59,122,249	\$ 72,380,002	\$ 80,086,787	\$ 37,358,785
Total Expenditures	\$ 138,356,533	\$ 158,196,890	\$ 170,965,340	\$ 170,965,340
Authorized Positions	443.25	439.75	438.25	438.25

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001	WATER AND SEWER FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 3,575,307	\$ 846,461	\$ 1,204,694	\$ 1,204,694	7.00	7.50	8.00	8.00
0701004	SEWER WHOLESALE	71,029	75,602	251,972	251,972	1.00	1.00	1.00	1.00
0701005	SEWER SAFETY AND SECURITY	977,456	1,021,175	979,226	979,226	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 4,623,792</u>	<u>\$ 1,943,237</u>	<u>\$ 2,435,891</u>	<u>\$ 2,435,891</u>	<u>21.50</u>	<u>22.00</u>	<u>22.50</u>	<u>22.50</u>
	<u>ENGINEERING</u>								
0702501	SEWER ENGINEERING ADMIN	\$ 1,351,978	\$ 1,500,905	\$ 1,534,917	\$ 1,534,917	20.50	20.50	21.00	21.00
	Sub-Total	<u>\$ 1,351,978</u>	<u>\$ 1,500,905</u>	<u>\$ 1,534,917</u>	<u>\$ 1,534,917</u>	<u>20.50</u>	<u>20.50</u>	<u>21.00</u>	<u>21.00</u>
	<u>ENGINEERING - SEWER</u>								
0703000	SEWER REG & ENVIRONMENT COMPL	\$ 143,053	\$ 146,393	\$ 127,726	\$ 127,726	0.50	0.50	0.50	0.50
0703001	SEWER LABORATORY SERVICES	1,766,869	1,844,596	1,782,105	1,782,105	16.50	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,909,922</u>	<u>\$ 1,990,988</u>	<u>\$ 1,909,830</u>	<u>\$ 1,909,830</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>CUSTOMER SERVICE - SEWER</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0704000	SEWER BUSINESS SERVICES ADMIN	\$ 249,604	\$ 226,918	\$ 228,213	\$ 228,213	2.00	1.50	1.50	1.50
0704001	SEWER CUSTOMER SERVICE ADMIN	206,385	214,510	196,856	196,856	2.00	2.00	2.00	2.00
0704002	SEWER CUSTOMER SERVICES	1,739,426	1,928,730	1,804,941	1,804,941	28.50	29.00	29.00	29.00
0704003	SEWER ACCOUNTING & BILLING	1,463,000	1,587,792	1,668,337	1,668,337	6.00	6.50	7.00	7.00
0704004	SEWER SATELLITE OFFICE	343,613	252,623	173,896	173,896	7.50	3.50	2.50	2.50
0704007	SEWER COLLECTIONS AND CREDIT	875,593	957,233	1,000,820	1,000,820	3.00	4.00	4.00	4.00
0704011	SEWER APPLICATIONS	220,206	226,803	242,705	242,705	3.50	3.50	3.50	3.50
0704012	SEWER IT SERVICES	3,694,207	4,331,997	4,327,524	4,327,524	14.50	15.50	15.50	15.50
0704013	SEWER PUBLIC INFORM OFFICE	175,037	258,640	254,160	254,160	1.50	1.50	1.50	1.50
	Sub-Total	<u>\$ 8,967,071</u>	<u>\$ 9,985,245</u>	<u>\$ 9,897,451</u>	<u>\$ 9,897,451</u>	<u>68.50</u>	<u>67.00</u>	<u>66.50</u>	<u>66.50</u>
	<u>TREATMENT - SEWER</u>								
0705001	SEWER ADMINISTRATION	\$ 564,763	\$ 528,391	\$ 578,675	\$ 578,675	3.00	3.00	3.00	3.00
0705002	SEWER WATER & WASTE DISPOSAL	1,819,860	1,861,543	1,889,390	1,889,390	0.00	0.00	0.00	0.00
0705005	SEWER OPERATIONS	4,035,571	3,955,506	4,008,848	4,008,848	31.00	31.00	31.00	31.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001	WATER AND SEWER FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0705006	SEWER MAINTENANCE	4,019,325	4,450,466	5,037,401	5,037,401	41.00	41.00	41.00	41.00
0705007	SEWER TECHINICAL SERVICES	4,587,922	4,022,240	5,529,786	5,529,786	8.00	8.00	8.00	8.00
0705008	SEWER BIOSOLIDS & RESIDUALS	7,307,448	7,989,183	14,781,868	14,781,868	5.75	5.75	5.75	5.75
0705009	SEWER INSTRUMENT & ELECTRICAL	1,089,578	1,103,997	1,214,585	1,214,585	8.00	8.00	8.00	8.00
0705010	SEWER WAREHOUSE	492,901	598,744	588,450	588,450	6.00	6.00	6.00	6.00
0705011	SEWER LIFT STATIONS	474,619	576,143	600,532	600,532	2.50	2.50	2.50	2.50
0705012	SEWER CUSTOMER CITY METERS	321,752	400,121	457,473	457,473	3.50	3.50	3.50	3.50
0705013	OUTSIDE AGENCY AGREEMENTS - TREAT- MENT	0	0	12,521,780	12,521,780	0.00	0.00	0.00	0.00
	Sub-Total	\$ 24,713,739	\$ 25,486,333	\$ 47,208,787	\$ 47,208,787	108.75	108.75	108.75	108.75
	<u>PRETREATMENT</u>								
0705500	SEWER PRETREAT- MENT	\$ 1,628,047	\$ 1,634,627	\$ 1,857,052	\$ 1,857,052	19.00	19.00	19.00	19.00
	Sub-Total	\$ 1,628,047	\$ 1,634,627	\$ 1,857,052	\$ 1,857,052	19.00	19.00	19.00	19.00
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								

DEPARTMENTAL SUMMARY BY CENTER

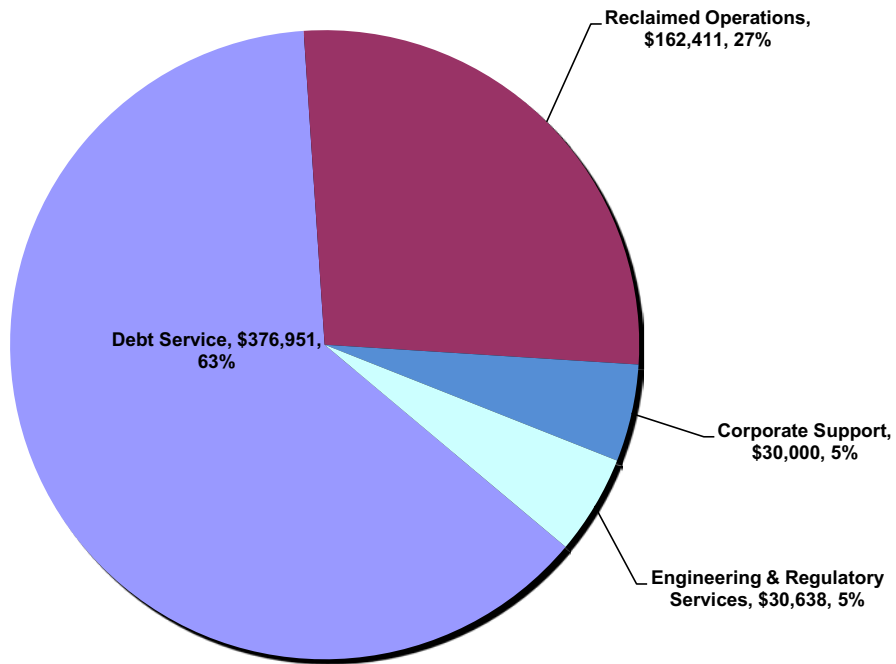
DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001	WATER AND SEWER FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0707001	SEWER FIELD OPERATIONS ADMIN	\$ 2,777,915	\$ 2,776,920	\$ 2,383,831	\$ 2,383,831	11.50	12.00	12.00	12.00
0707002	SEWER FIRE FLOW & LINE LOCATON	482,989	477,792	345,323	345,323	6.50	6.50	4.50	4.50
0707003	SEWER WAREHOUSE	693,523	584,959	682,191	682,191	5.50	6.00	7.00	7.00
0707006	SEWER MAIN REPAIR	2,915,377	2,703,107	2,621,894	2,621,894	30.00	30.00	30.00	30.00
0707007	SEWER STOPS	3,096,338	3,539,577	3,396,258	3,396,258	48.00	48.00	39.00	39.00
0707008	SEWER STREET REPAIR	2,207,283	2,352,846	1,498,402	1,498,402	11.50	10.50	9.50	9.50
0707009	SEWER DISPATCH	294,769	297,287	310,069	310,069	5.50	5.50	5.50	5.50
0707010	SEWER TAPS AND SERVICES	2,418,969	3,106,670	2,584,676	2,584,676	27.00	27.00	30.00	30.00
0707012	SEWER TV INVESTIGATIONS	1,356,733	1,341,502	1,585,743	1,585,743	18.50	19.50	18.50	18.50
0707013	LARGE EQUIPMENT	0	0	0	0	3.50	0.00	0.00	0.00
0707015	SEWER PM AND CLEANING	1,734,126	1,813,579	2,056,069	2,056,069	20.50	20.50	16.50	16.50
0707016	SANITARY SEWER ASSET MANAGEMENT	0	0	2,234,262	2,234,262	0.00	0.00	11.00	11.00
0707017	OUTSIDE AGENCY AGREEMENTS - COLLECTION	0	0	789,637	789,637	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 17,978,022</u>	<u>\$ 18,994,238</u>	<u>\$ 20,488,354</u>	<u>\$ 20,488,354</u>	<u>188.00</u>	<u>185.50</u>	<u>183.50</u>	<u>183.50</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>BONDED DEBT</u>								
0708001	SEWER BONDED DEBT SERVICE	\$ 43,258,310	\$ 40,135,360	\$ 42,961,502	\$ 42,961,502	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 43,258,310</u>	<u>\$ 40,135,360</u>	<u>\$ 42,961,502</u>	<u>\$ 42,961,502</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CORPORATE SUPPORT - SEWER</u>								
0709000	SEWER CORPORATE SUPPORT	\$ 18,415,919	\$ 26,642,013	\$ 13,974,536	\$ 13,974,536	0.00	0.00	0.00	0.00
0709020	SEWER CAPITAL PROJECTS	15,509,733	29,883,943	28,697,019	26,300,046	0.00	0.00	0.00	0.00
0709030	SEWER CASH RESERVES	0	0	0	2,396,973	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 33,925,652</u>	<u>\$ 56,525,956</u>	<u>\$ 42,671,555</u>	<u>\$ 42,671,555</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 138,356,533	\$ 158,196,890	\$ 170,965,340	\$ 170,965,340	443.25	439.75	438.25	438.25

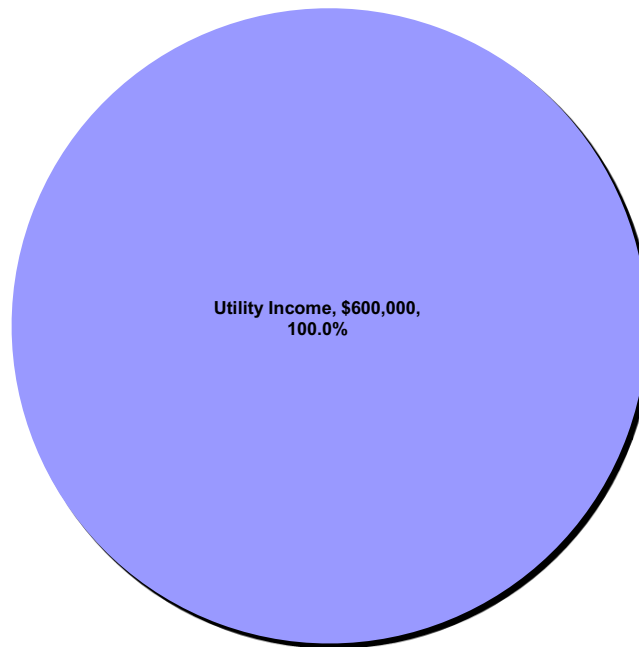
**COMPARISON OF WATER AND SEWER FUND
RECLAIMED WATER EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Debt Service	\$810,000	\$648,048	\$655,567	\$655,567	\$376,951
Reclaimed Operations	14,572	69,550	183,187	183,187	162,411
Corporate Support	52,124	54,100	45,750	45,750	30,000
Engineering & Regulatory Services	30,054	23,278	30,496	30,496	30,638
TOTAL RECLAIMED EXPENSES	\$906,750	\$794,976	\$915,000	\$915,000	\$600,000



**COMPARISON OF WATER AND SEWER FUND
RECLAIMED WATER REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	ADOPTED
	FY2013	FY2014	FY2015	BUDGET	FY2016
				FY2015	
Utility Income					
Retail Service	\$140,812	\$153,547	\$106,500	\$106,500	\$120,000
Wholesale Service	210,737	459,444	808,500	808,500	480,000
TOTAL RECLAIMED REVENUE	\$351,549	\$612,991	\$915,000	\$915,000	\$600,000



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

RECLAIMED WATER

56001/0653001:0659000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Reclaimed Water Department provides highly treated effluent from Fort Worth's water reclamation facility, distributed through a separate system dedicated to reclaimed water, to wholesale and retail reclaimed water customers for non-potable uses such as irrigation and industrial water cooling towers. The Department is working to expand the use of the reclaimed water system to additional customers.

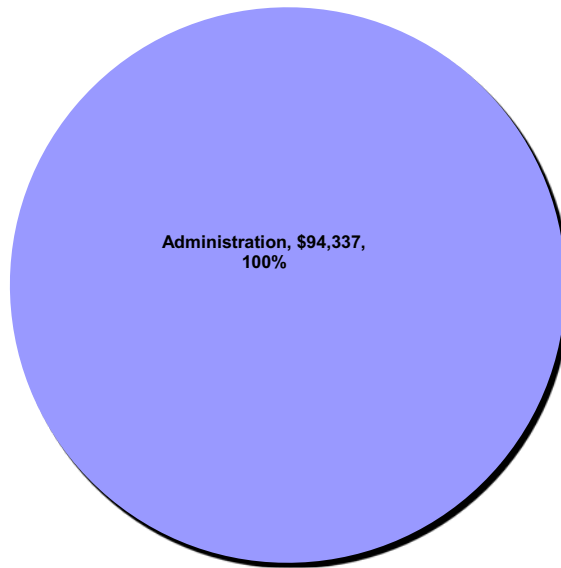
Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 737	\$ 5,623	\$ 16,172	\$ 16,172
Utilities Repairs & Rentals	\$ 503	\$ 123,644	\$ 107,880	\$ 107,880
Other Purchased Services	\$ 22,161	\$ 0	\$ 0	\$ 0
Supplies	\$ 45,182	\$ 130,166	\$ 98,997	\$ 98,997
Property/Capital Assets	\$ 24,245	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 376,951
Transfers and Others	\$ 648,048	\$ 655,567	\$ 376,951	\$ 0
Total Expenditures	\$ 740,876	\$ 915,000	\$ 600,000	\$ 600,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT RECLAIMED WATER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001	WATER AND SEWER FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>REGULATORY & LAB SERVICES</u>								
0653001	RECL WATER LABORA- TORY SERVICES	\$ 23,278	\$ 30,496	\$ 30,638	\$ 30,638	0.00	0.00	0.00	0.00
	Sub-Total	\$ 23,278	\$ 30,496	\$ 30,638	\$ 30,638	0.00	0.00	0.00	0.00
	<u>OPERATIONS</u>								
0655000	RECL WATER OPERA- TIONS	\$ 69,550	\$ 183,187	\$ 162,411	\$ 162,411	0.00	0.00	0.00	0.00
	Sub-Total	\$ 69,550	\$ 183,187	\$ 162,411	\$ 162,411	0.00	0.00	0.00	0.00
	<u>BONDED DEBT SERVICE</u>								
0658001	RECL WATER DEBT SERVICE	\$ 648,048	\$ 655,567	\$ 376,951	\$ 376,951	0.00	0.00	0.00	0.00
	Sub-Total	\$ 648,048	\$ 655,567	\$ 376,951	\$ 376,951	0.00	0.00	0.00	0.00
	<u>CORPORATE SUPPORT - RECL WATER</u>								
0659000	RECL WATER CORPO- RATE SUPPORT	\$ 0	\$ 45,750	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 45,750	\$ 30,000	\$ 30,000	0.00	0.00	0.00	0.00
	TOTAL	\$ 740,876	\$ 915,000	\$ 600,000	\$ 600,000	0.00	0.00	0.00	0.00

**COMPARISON OF WATER AND SEWER FUND
PROPERTY MANAGEMENT EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	Supplemen tal Appropriati ons FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Administration	\$0	\$0	\$0	\$0	\$0	\$94,337
TOTAL PROPERTY MANAGEMENT EXPENSES	\$0	\$0	\$0	\$0	\$0	\$94,337



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

PROPERTY MANAGEMENT

56001/0214020

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Water and Sewer Fund funds one position in the Property Management Department that manages more than 7,000 acres of City land including 100 active leaseholds at Lake Worth, purchases improvements located on the leasehold properties upon expiration of the leases and markets the properties for sale to the public. In addition, this position is responsible for management of water, sewer and other contractual improvements for the Lake Worth area and provides review of property acquisitions for water and sewer relocation projects associated with the I-35W highway expansion project, and lease management of properties and facilities City-wide for various departments as assigned.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 70,381	\$ 70,381
Employee Benefits	\$ 0	\$ 0	\$ 23,956	\$ 23,956
Professional & Tech Svcs	\$ 0	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 94,337	\$ 94,337
Authorized Positions	0.00	0.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PROPERTY MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 56001 WATER AND SEWER FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0214020	<u>PM REAL PROPERTY</u>								
	PM PROPERTY & LEASE ADMINISTRATION	\$ 0	\$ 0	\$ 94,337	\$ 94,337	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 94,337</u>	<u>\$ 94,337</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 0	\$ 0	\$ 94,337	\$ 94,337	0.00	0.00	1.00	1.00

FUND STATEMENT

FUND:

SOLID WASTE FUND

The Solid Waste Fund is an Enterprise Fund supported by revenues received from solid waste residential collection fees, service charges for special bulk/brush collection, residential recycling revenues and other miscellaneous fees. Since FY2011 the Code Compliance Department has managed the Solid Waste Fund. Four major service areas exist under the organizational structure of the Solid Waste Services Division including: Contract Compliance, Field Operations, Community Education and Customer Service.

Contract Compliance, staffed by city employees, oversees a number of service contracts to ensure that each contractor meets contract requirements. The City has awarded contracts for the collection of residential garbage, recycling, brush and yard waste; recyclable material processing; operation of the city's Southeast Landfill; processing of yard waste and disposal of bulk waste; the purchase of new carts and their maintenance; and the hauling of containers from the Drop-off Stations to landfills for waste disposal. The division also provides oversight over the contract to haul waste and recycling from city facilities.

Field Operations is staffed by city employees, and provides illegal dump site cleanup, dead animal collection as well as the operation of three Drop-off Stations for customer drop-off of waste and recycling. A fourth drop-off station is scheduled to be constructed and placed into operation in FY2016.

Community Education is responsible for the creation and distribution of materials and programs to teach residents about available solid waste services. The intent of the program is to educate residents to properly use the solid waste program and encourage individual responsibility for a cleaner city. A public education coordinator oversees and coordinates all departmental public education programs. The Solid Waste Fund also transfers monies to the General Fund to cover the personnel cost for one public education coordinator and two public education specialists in the Neighborhood Education section of the Communications and Public Engagement Division. These individuals assist the Code Compliance Department by providing public outreach.

Customer Service, also staffed by City employees, handles incoming calls from individuals seeking new service arrangements, registering complaints, modifying existing service arrangements or inquiries of the services provided. The customer service staff implemented advanced call center technology to minimize call wait times while maximizing customer satisfaction. In addition to supporting inbound calls for the Solid Waste Services Division, the Customer Service staff answers calls for the Code Compliance Department (code enforcement and animal care and control) and the City Switchboard. In FY2009 the Customer Service Section was directed to be the Consolidated Call Center for the City. As a result, Transportation & Public Works customer inquiries/requests are also supported by this group.

Residential customers pay for comprehensive solid waste collection services through a monthly fee added to their water bill covering not only weekly garbage, recycle and yard waste collection, but also monthly bulk collection, use of the Drop off Stations and Environmental Collection Center. The monthly residential fee is structured in three tiers based upon the size of garbage cart used: \$12.50 for a 32-gallon garbage cart, \$17.50 for a 64-gallon garbage cart, and \$22.75 for a 96-gallon garbage cart. Residential customers can choose one of the three tiers, and may change tiers if they later decide the original choice was unsuitable for their waste disposal needs.

**SOLID WASTE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Licenses & Permits	\$17,750
Waste Vehicle Permits	\$17,750
Charges for Service	\$49,203,336
Residential Billing Revenue	\$46,231,687
Container Hauling Fee	\$2,448,875
Commercial Waste Revenue	\$522,774
Use of Money and Property	\$4,367,184
Landfill Lease Revenue	\$3,992,184
Interest Earnings	\$375,000
Other Revenue	\$4,861,971
Recycling Waste	\$3,054,676
Contractually Required Payments for Solid Waste Program	\$904,064
Misc. Charges incl. Year End Amortization of Landfill Rent	\$603,629
Yard Cart Sales	\$123,375
Bad Debts Recovered	\$85,000
Non-Compliant Brush/Bulk	\$68,453
Compliant Brush/Bulk	\$22,774
SUBTOTAL REVENUE	\$58,450,241

USE OF NET POSITION \$0

TOTAL REVENUE **\$58,450,241**

EXPENSES:

Solid Waste Appropriations	\$51,388,840
Debt Service Payments	\$578,041
Debt Service for Principal - Road to Landfill	\$479,650
Debt Service for Interest - Road to Landfill	\$98,391
Transfers and Others	\$6,483,360
Operating Transfer to General Fund for Grants of Privilege	\$2,448,875
Operating Transfer to Field Ops for SW Related Activities	\$1,424,940
Operating Transfer to Water for Monthly Billing Costs	\$1,109,069
Operating Transfer Consumer Health for SW Related Activities	\$245,938
Operating Transfer to Env. Mgmt for use of Collection Center	\$373,049
Operating Transfer for General Fund for Public Education	\$175,000
Operating Transfer for Vehicles From Funded Improvements	\$48,500
Capital Transfer Out	\$167,078
Payment in Lieu of Taxes	\$140,911
Bad Debt Expense	\$350,000
SUBTOTAL EXPENSES	\$58,450,241

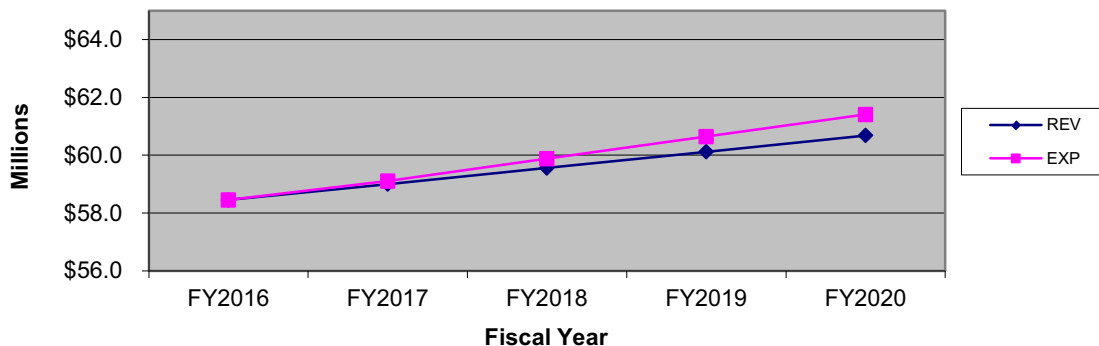
CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$58,450,241**

SOLID WASTE FUND FIVE YEAR FORECAST FISCAL YEAR 2016 THROUGH 2020

	FY2016	FY2017	FY2018	FY2019	FY2020
	Adopted	Projected	Projected	Projected	Projected
Beginning Working Capital	\$30,854,132	\$30,854,132	\$30,750,454	\$30,429,665	\$29,902,203
Revenues ⁽¹⁾					
Interest	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000
Residential billing	\$46,231,687	\$46,694,004	\$47,160,944	\$47,632,553	\$48,108,879
Recycling Waste Revenue	\$3,054,676	\$3,054,676	\$3,054,676	\$3,054,676	\$3,054,676
Landfill ⁽²⁾	\$3,992,184	\$4,032,106	\$4,072,427	\$4,113,151	\$4,154,283
Other Revenue	<u>\$4,796,694</u>	<u>\$4,844,661</u>	<u>\$4,893,108</u>	<u>\$4,942,039</u>	<u>\$4,991,459</u>
Total Revenue	\$58,450,241	\$59,000,447	\$59,556,154	\$60,117,419	\$60,684,297
Total Resources	\$89,304,373	\$89,854,579	\$90,306,608	\$90,547,084	\$90,586,499
Expenses					
Personnel Services	\$5,202,789	\$5,206,975	\$5,211,245	\$5,215,601	\$5,220,043
Employee Benefits	\$2,290,841	\$2,301,146	\$2,311,657	\$2,322,379	\$2,333,315
Professional and Technical Serv	\$35,386,992	\$35,740,862	\$36,098,271	\$36,459,253	\$36,823,846
Utilities, Repairs and Rentals	\$6,976,553	\$7,192,128	\$7,448,887	\$7,696,191	\$7,932,464
Other Purchased Services	\$255,362	\$260,469	\$265,679	\$270,992	\$276,412
Supplies	\$1,276,303	\$1,301,829	\$1,327,866	\$1,354,423	\$1,381,511
Property/Capital Assets	\$0	\$99,100	\$99,100	\$99,100	\$99,100
Debt Service	\$578,041	\$559,007	\$542,779	\$524,054	\$505,515
Transfers and Others	<u>\$6,483,360</u>	<u>\$6,442,608</u>	<u>\$6,571,460</u>	<u>\$6,702,889</u>	<u>\$6,836,947</u>
Total Expenses	\$58,450,241	\$59,104,125	\$59,876,943	\$60,644,881	\$61,409,152
Projected Variance	\$0	(\$103,678)	(\$320,789)	(\$527,462)	(\$724,856)
Projected Working Capital	\$30,854,132	\$30,750,454	\$30,429,665	\$29,902,203	\$29,177,347
Reserve Requirement ⁽³⁾	\$14,587,791	\$14,751,262	\$14,944,466	\$15,136,451	\$15,327,519
Excess/(Deficit)	\$16,266,342	\$15,999,192	\$15,485,199	\$14,765,752	\$13,849,829

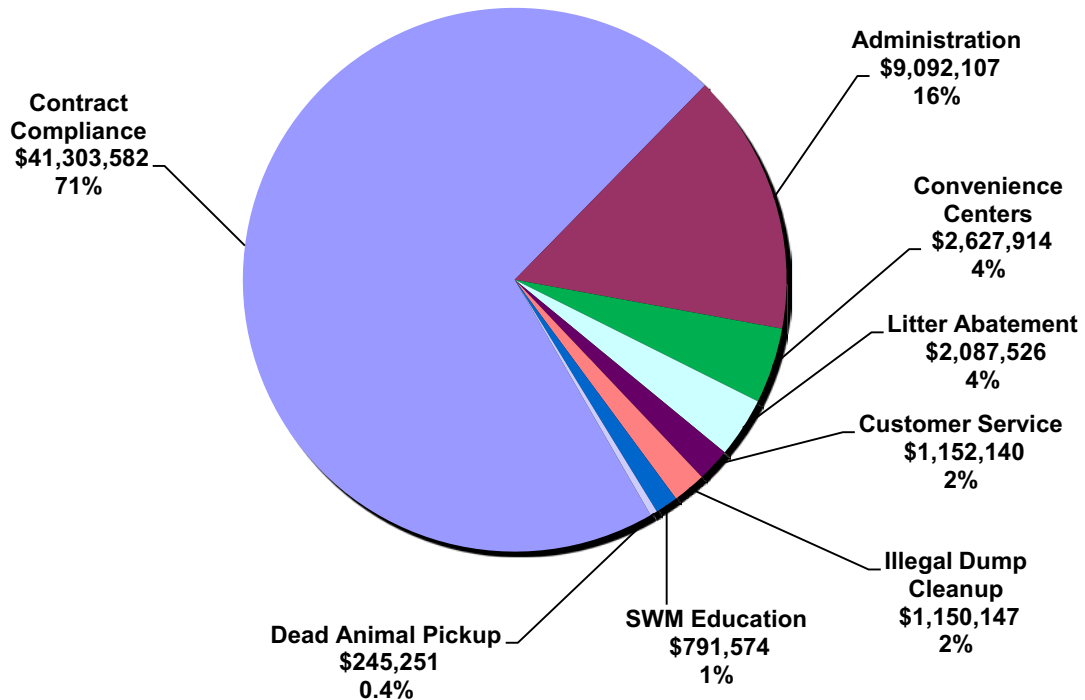
SOLID WASTE FUND PROJECTED REVENUES AND EXPENSES



- (1) This model does **not** reflect any rate increases for the next five years.
- (2) Landfill Revenue is contingent upon the outcome of the Department of Justice mandated divestiture of Allied Waste Industries, Inc. As a result, the current lease may be renegotiated on the open market.
- (3) Enterprise Fund Reserve Policy: A minimum Fund Balance equivalent to three months (25%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

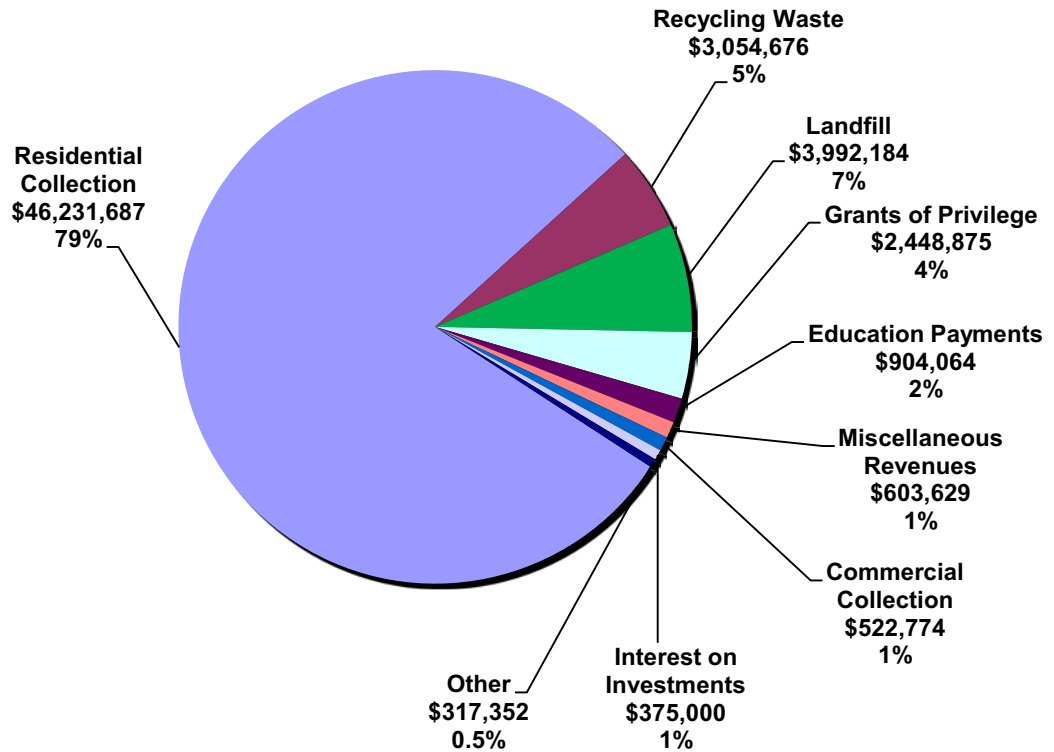
**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Contract Compliance	\$1,526,098	\$1,329,728	\$1,382,270	\$1,382,270	\$41,303,582
Administration	5,264,916	5,476,392	5,258,136	10,382,953	9,092,107
Convenience Centers	2,075,347	2,096,504	2,567,078	2,567,078	2,627,914
Litter Abatement	0	338,076	358,082	358,082	2,087,526
Customer Service	1,253,670	1,203,399	1,296,792	1,296,792	1,152,140
Illegal Dump Cleanup	1,736,926	1,090,984	1,220,619	1,552,433	1,150,147
SWM Education	648,643	810,328	834,801	834,801	791,574
Dead Animal Pickup	206,219	227,628	215,544	215,544	245,251
Collection Contracts	38,095,473	37,562,171	33,318,909	33,318,909	0
Disposal Contracts	0	0	5,709,626	5,709,626	0
Non-Departmental	5,779,045	3,813,351	3,870,508	3,870,508	0
SUBTOTAL EXPENSES	\$56,586,337	\$53,948,561	\$56,032,365	61,488,996	\$58,450,241
Contribution to Net Position	\$66,694	\$4,912,716	\$424,000	\$0	\$0
TOTAL EXPENSES	\$56,653,031	\$58,861,277	\$56,456,365	\$61,488,996	\$58,450,241



COMPARISON OF SOLID WASTE FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED BUDGET FY2016
Residential Collection	\$44,487,471	\$46,440,556	\$45,209,142	\$45,209,142	\$46,231,687
Recycling Waste	3,243,466	3,081,476	3,394,210	3,394,210	3,054,676
Landfill	3,174,967	3,103,416	3,087,474	3,087,474	3,992,184
Grants of Privilege	2,155,559	2,833,045	2,117,388	2,117,388	2,448,875
Education Payments	628,629	853,579	850,785	850,785	904,064
Miscellaneous Revenues	1,688,423	1,171,780	601,482	601,482	603,629
Commercial Collection	513,790	532,949	513,790	513,790	522,774
Interest on Investments	370,826	533,843	272,587	272,587	375,000
Non-Compliant Brush & Bulky Waste	106,214	66,459	117,919	117,919	68,453
Yard Cart Sales	120,978	124,791	121,950	121,950	123,375
Bad Debts Recovered	116,427	80,967	116,426	116,426	85,000
Compliant Brush & Bulky Waste	33,951	22,111	35,462	35,462	22,774
Refuse Hauling Permits	12,330	16,305	17,750	17,750	17,750
SUBTOTAL REVENUE	\$56,653,031	\$58,861,277	\$56,456,365	\$56,456,365	\$58,450,241
Use of Net Position	\$0	\$0	\$0	\$5,032,631	\$0
TOTAL REVENUE	\$56,653,031	\$58,861,277	\$56,456,365	\$61,488,996	\$58,450,241



FUND BUDGET SUMMARY

DEPARTMENT:

SOLID WASTE FUND

FUND/CENTER

54001/0239901:0239911

SUMMARY OF FUND RESPONSIBILITIES:

The Solid Waste Services Division provides residential solid waste collection, recycle processing and waste disposal, as well as other solid waste management-related services within the City. It fulfills those duties by using and managing contracts for solid waste services.

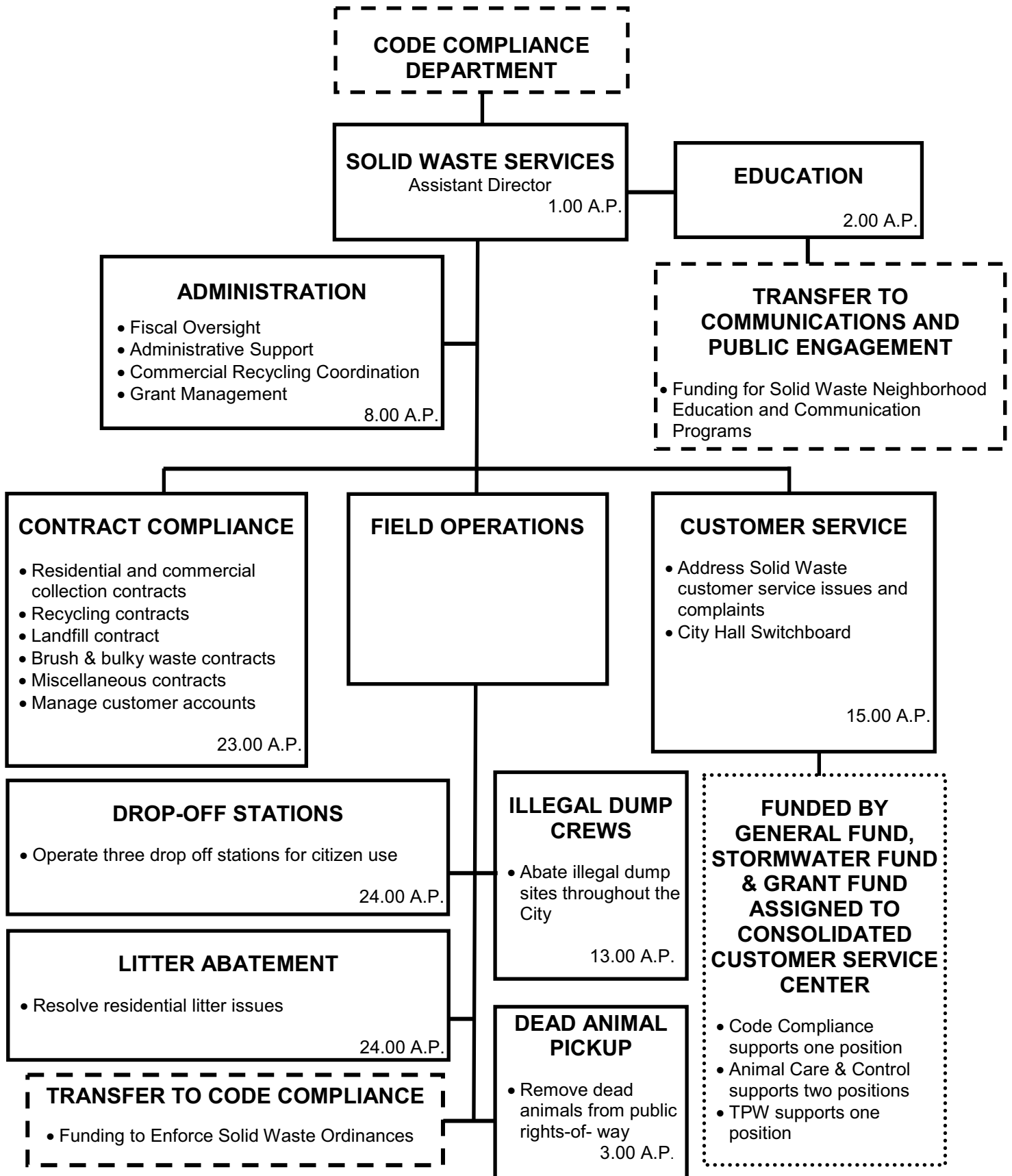
The Solid Waste Services Division has four functional areas: Contract Compliance provides management over seven solid waste service contracts; Field Operations manages City forces that operate the drop off stations and provides illegal dump and dead animal collections; Community Education provides public education and outreach; and the Customer Service Center provides telephonic response to customer call-in inquiries.

In FY2011 the Solid Waste Services Division was transferred from the Environmental Management Department to the Code Compliance Department.

Solid Waste Customer Service began accepting customer service inquiries for Code Compliance and the City Switchboard in FY2005 and in FY2009 the section was expanded to be the "consolidated call center" for the City. In addition to providing customer service and support for Solid Waste, Code Compliance and the City Switchboard, the section also provides customer service and support for Animal Care and Control and Transportation and Public Works. During FY2014 the Customer Service section began reporting directly to the department director, but remains funded by Solid Waste revenues. A Customer Service Administrator position was created to not only lead daily operations, but also direct the development of a Citywide 3-1-1 Customer Service Call Center.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 3,425,124	\$ 3,956,105	\$ 5,185,311	\$ 5,202,789
Employee Benefits	\$ 2,722,844	\$ 2,086,117	\$ 2,164,566	\$ 2,290,841
Professional & Tech Svcs	\$ 33,477,105	\$ 34,010,420	\$ 35,697,688	\$ 35,386,992
Utilities Repairs & Rentals	\$ 6,399,090	\$ 6,702,148	\$ 6,892,658	\$ 6,976,553
Other Purchased Services	\$ 209,219	\$ 261,778	\$ 255,222	\$ 255,362
Supplies	\$ 815,188	\$ 1,268,407	\$ 1,261,395	\$ 1,276,303
Property/Capital Assets	\$ 127,434	\$ 316,000	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 578,041
Transfers and Others	\$ 6,772,557	\$ 7,431,390	\$ 6,993,401	\$ 6,483,360
Total Expenditures	\$ 53,948,561	\$ 56,032,365	\$ 58,450,241	\$ 58,450,241
Authorized Positions	84.00	92.00	109.00	113.00

SOLID WASTE FUND – 113.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
SOLID WASTE FUND	54001/0239901:0239911

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$56,032,365	A.P.	92.00
FY2016 ADOPTED:	\$58,450,241	A.P.	113.00

- A. The adopted budget increases by \$1,288,567 and 14.00 authorized positions for the transfer of the Litter Abatement Program from the General Fund Code Compliance Department. It includes 11 Code Compliance Officers, two Senior Code Compliance Officers and one Code Enforcement Supervisor along with associated expenses for the program. This was offset by the elimination of the transfer to the General Fund for this program.
- B. The adopted budget increases by \$245,328 for funding of an approved improvement package which includes four authorized positions. This package provides resources to staff two litter abatement crews which will focus on litter abatement at the entryways to the Central Business, Cultural and Medical Districts.
- C. The adopted budget increases by \$107,505 for funding of an approved package which includes one authorized position. The addition of the position allows the conversion of an overage Code Supervisor to a permanent position, which will oversee the Litter Abatement and Environmental Investigation units.
- D. The adopted budget increases by \$86,238 for funding of an approved improvement package which includes one authorized position. The addition of this funding and a Training/Safety Specialist provides resources to coordinate and manage the Department's safety program.
- E. The adopted budget increases by \$80,762 for funding of an approved improvement package which includes one authorized position. The addition of this funding and a Management Analyst II provides resources to analyze collected data to aid in determining trends, recognizing and developing improvement opportunities and improving employee and operational performance metrics with vendors.
- F. The adopted budget increases by \$1,522,870 in contractual services for residential collections contract based on volume increases in both the number of collections and amount of solid waste collected.
- G. The adopted budget decreases by (\$435,765) for cart purchases primarily based on historical expenditures.
- H. The adopted budget decreases by a net of (\$432,962) for the reduction of operating transfers. Reductions in the transfers for the Litter Abatement Program were offset by increases in Grants of Privilege.
- I. The adopted budget increases by \$300,000 for year-end adjustment to increase landfill closure/post liability based on remaining airspace. This was not previously budgeted.
- J. The adopted budget decreases by (\$218,691) for disposal and processing contracts for recycling based on historical expenditures and projections.
- K. The adopted budget decreases by (\$162,714) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.
- L. The adopted budget decreases by (\$130,000) for graphics, postage, uniforms and training/workshops based on historical expenditures.
- M. The adopted budget decreases by (\$90,611) for one time savings associated with Drop-Off Station #4, which was initially scheduled to open in FY2015. Current projections have the facility opening spring 2016.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
SOLID WASTE FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
SOLID WASTE				
Management				
<i>Provide once a week curbside collection of garbage, recycling & yard trimmings with less than 1 missed collection per 1,000 households</i>	0.9	1.12	1.28	<1 miss/1K
<i>Increase the diversion rate of residential wastes from landfill disposal to 25%</i>	23.29%	21.50%	21.27%	25.00%
Drop Off Stations				
<i>Number of visits to all Drop off Station goal is increased 5% over previous FY visits</i>	193,947	199,403	211,379	209,375
Abatement and Enforcement				
<i>Lane miles of litter abatement</i>	N/A	N/A	N/A	New Measure
<i>Tons of litter collected</i>	760.9	639.9	750.8	800

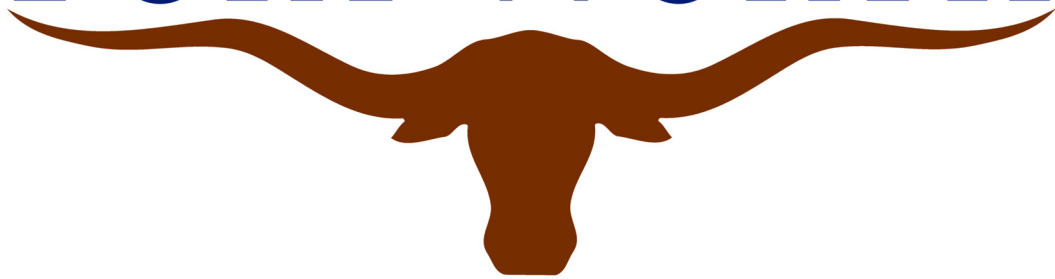
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 54001 SOLID WASTE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0239901	CODE ADMINISTRATION	\$ 5,476,392	\$ 5,258,136	\$ 9,092,107	\$ 9,092,107	7.00	8.00	9.00	9.00
0239902	CODE RESIDENTIAL COLLECTION	37,562,171	33,318,909	0	0	0.00	0.00	0.00	0.00
0239903	CODE CONTRACT COM- PLIANCE	1,329,728	1,382,270	41,614,278	41,303,582	22.00	22.00	23.00	23.00
0239904	CODE DISPOSAL CON- TRACTS	0	5,709,626	0	0	0.00	0.00	0.00	0.00
0239905	CODE CONVENIENCE CENTERS	2,096,504	2,567,078	2,627,914	2,627,914	17.00	24.00	24.00	24.00
0239906	CODE NON-DEPART- MENTAL	3,813,351	3,870,508	0	0	0.00	0.00	0.00	0.00
0239907	CODE ILLEGAL DUMP CLEANUP	1,090,984	1,220,619	1,150,147	1,150,147	13.00	13.00	13.00	13.00
0239908	CODE DEAD ANIMAL PICKUP	227,628	215,544	245,251	245,251	3.00	3.00	3.00	3.00
0239909	CODE SWIM EDUCA- TION CENTER	810,328	834,801	791,574	791,574	1.00	2.00	2.00	2.00
0239910	CODE CUSTOMER SER- VICE	1,203,399	1,296,792	1,152,140	1,152,140	17.00	15.00	15.00	15.00
0239911	CODE LITTER ABATE- MENT	338,076	358,082	1,776,830	2,087,526	4.00	5.00	20.00	24.00
	Sub-Total	<u>\$ 53,948,561</u>	<u>\$ 56,032,365</u>	<u>\$ 58,450,241</u>	<u>\$ 58,450,241</u>	<u>84.00</u>	<u>92.00</u>	<u>109.00</u>	<u>113.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 54001 SOLID WASTE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	TOTAL	\$ 53,948,561	\$ 56,032,365	\$ 58,450,241	\$ 58,450,241	84.00	92.00	109.00	113.00

FORT WORTH



FUND STATEMENT

FUND:

MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on the Fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International Airport (DFW) and Dallas Love Field (DAL). Collectively, the three airports support more than 272,254 flight operations per year.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports and a profit-sharing arrangement at Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FY2016**

REVENUES:

License & Permits	\$18,120
Aviation Permits	\$18,120
Charges for Services	\$2,001,575
Fuel Flowage Fee	\$1,058,575
Aircraft Landing Fee	\$892,000
Aircraft Parking	\$51,000
Use of Money & Property	\$3,042,727
Land Lease	\$1,646,774
Hangar Lease Revenue	\$1,062,505
Other Leases	\$226,451
Terminal Office Lease	\$106,997
Other Revenue	\$40,000
Miscellaneous Revenues	\$40,000

SUBTOTAL REVENUE **\$5,102,422**

Operating Transfers	
Transfer from General Fund for Fire Station Lease	\$55,000

SUBTOTAL OPERATING TRANSFERS **\$55,000**

USE OF NET POSITION \$0

TOTAL REVENUE **\$5,157,422**

EXPENSES:

Municipal Airport Fund Appropriations	\$4,788,922
Transfers and Others	\$288,500
Transfer - Operating to the General Fund for fire services	\$55,000
Transfer - Capital	\$233,500

SUBTOTAL EXPENSES **\$5,077,422**

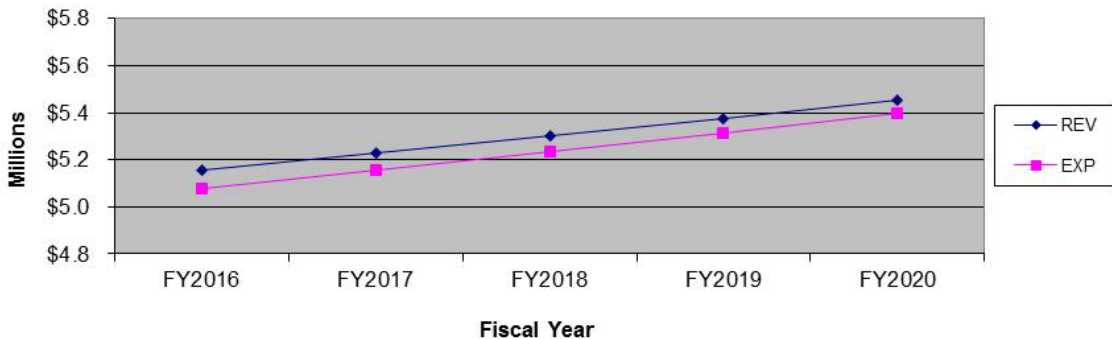
CONTRIBUTION TO NET POSITION \$80,000

TOTAL EXPENSES **\$5,157,422**

**MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Cash Balance	\$3,978,438	\$4,058,438	\$4,133,504	\$4,203,218	\$4,267,143
Revenues⁽¹⁾					
Fuel Flowage	\$1,058,575	\$1,058,575	\$1,058,575	\$1,058,575	\$1,058,575
ACFT Landing Fees	\$892,000	\$909,840	\$928,037	\$946,598	\$965,529
Land Revenue	\$1,646,774	\$1,679,709	\$1,713,304	\$1,747,570	\$1,782,521
Hangar Revenue	\$1,062,505	\$1,083,755	\$1,105,430	\$1,127,539	\$1,150,090
Other Revenue	<u>\$497,568</u>	<u>\$497,568</u>	<u>\$497,568</u>	<u>\$497,568</u>	<u>\$497,568</u>
Total Revenue	\$5,157,422	\$5,229,448	\$5,302,914	\$5,377,849	\$5,454,283
Total Resources	\$9,135,860	\$9,287,886	\$9,436,417	\$9,581,067	\$9,721,426
Expenses					
Personnel Services	\$1,254,247	\$1,254,835	\$1,255,435	\$1,256,047	\$1,256,671
Employee Benefits	\$535,912	\$538,580	\$541,301	\$544,077	\$546,908
Professional & Technical Service:	\$2,150,449	\$2,193,458	\$2,237,327	\$2,282,074	\$2,327,715
Utilities, Repairs and Rentals	\$484,576	\$494,268	\$504,153	\$514,236	\$524,521
Other Purchased Services	\$254,302	\$259,388	\$264,576	\$269,867	\$275,265
Supplies	\$109,436	\$113,813	\$118,366	\$123,101	\$128,025
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	<u>\$288,500</u>	<u>\$300,040</u>	<u>\$312,042</u>	<u>\$324,523</u>	<u>\$337,504</u>
Total Expenses	\$5,077,422	\$5,154,382	\$5,233,199	\$5,313,924	\$5,396,608
Projected Variance	\$80,000	\$75,066	\$69,714	\$63,925	\$57,675
Projected Cash Balance	\$4,058,438	\$4,133,504	\$4,203,218	\$4,267,143	\$4,324,818
Reserve Requirement ⁽²⁾	\$1,210,981	\$1,230,220	\$1,249,925	\$1,270,106	\$1,290,777
Excess/(Deficit)	\$2,847,457	\$2,903,283	\$2,953,293	\$2,997,037	\$3,034,041

**MUNICIPAL AIRPORTS FUND
PROJECTED REVENUES AND EXPENDITURES**

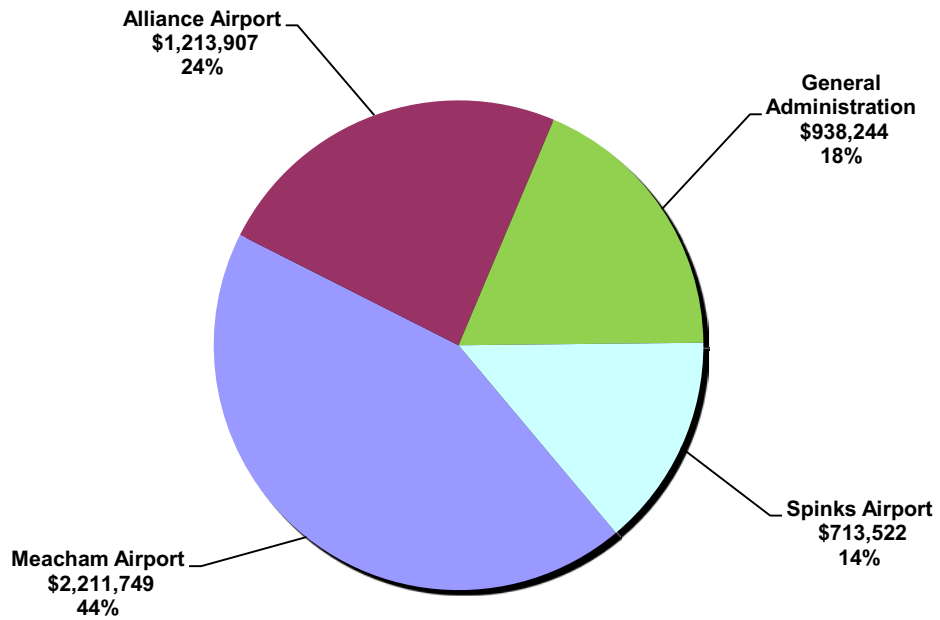


(1) This model does not reflect any rate increases for the next five years.

(2) Enterprise Fund Reserve Policy: A minimum Fund Balance equivalent to three months (25%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

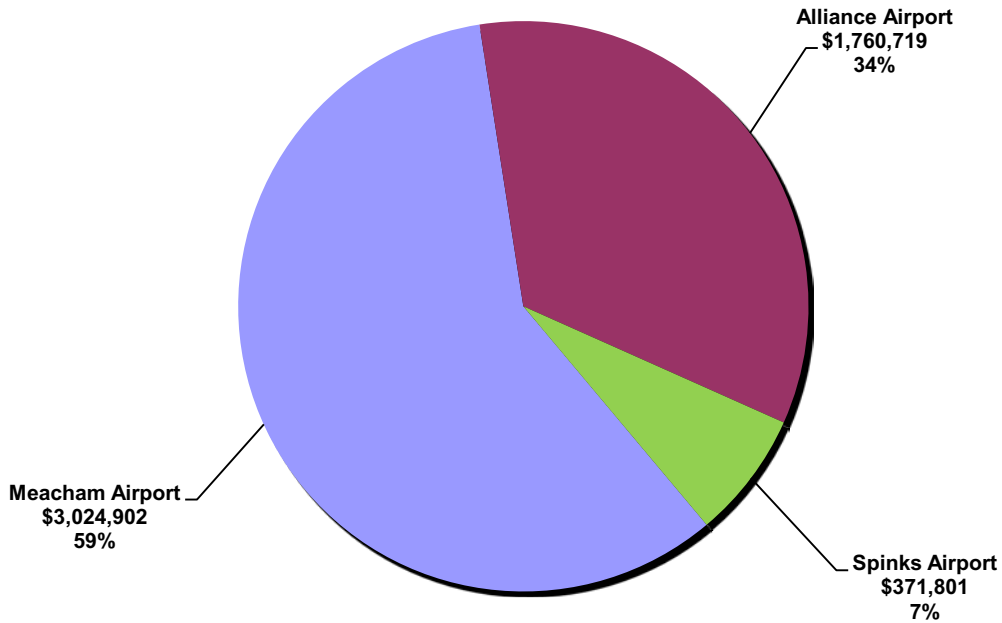
COMPARISON OF MUNICIPAL AIRPORT FUND EXPENSES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Meacham Airport	\$2,428,476	\$1,966,374	\$2,012,419	\$2,012,419	\$2,211,749
Alliance Airport	1,417,106	1,324,163	1,205,855	1,205,855	1,213,907
General Administration	13,945,461	3,029,539	1,061,814	1,048,230	938,244
Spinks Airport	604,252	735,473	767,096	767,096	713,522
SUBTOTAL EXPENSES	\$18,395,295	\$7,055,549	\$5,047,184	\$5,033,600	\$5,077,422
Contribution to Net Position	\$0	\$0	\$0	\$13,584	\$80,000
TOTAL EXPENSES	\$18,395,295	\$7,055,549	\$5,047,184	\$5,047,184	\$5,157,422



COMPARISON OF MUNICIPAL AIRPORTS FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Meacham Airport	\$3,463,051	\$3,044,345	\$2,832,664	\$2,832,664	\$3,024,902
Alliance Airport	1,469,881	1,759,933	1,700,719	1,700,719	1,760,719
Spinks Airport	308,435	467,740	363,801	363,801	371,801
General Administration	1,279,065	1,422,203	150,000	150,000	0
SUBTOTAL REVENUE	\$6,520,432	\$6,694,221	\$5,047,184	\$5,047,184	\$5,157,422
Use of Net Position	\$11,874,863	\$361,328	\$0	\$0	\$0
TOTAL REVENUE	\$18,395,295	\$7,055,549	\$5,047,184	\$5,047,184	\$5,157,422



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
AVIATION	55001/0551000:0551310

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Aviation Department oversees a system of airports, which include Fort Worth Alliance Airport (Alliance), Fort Worth Meacham International Airport (Meacham) and Fort Worth Spinks Airport (Spinks). The Department is responsible for airport operations, budget administration, grant administration, facility and land leasing and capital project planning for all airports. Airport management oversees and maintains the airports infrastructure in compliance with Federal Aviation Administration (FAA) regulations.

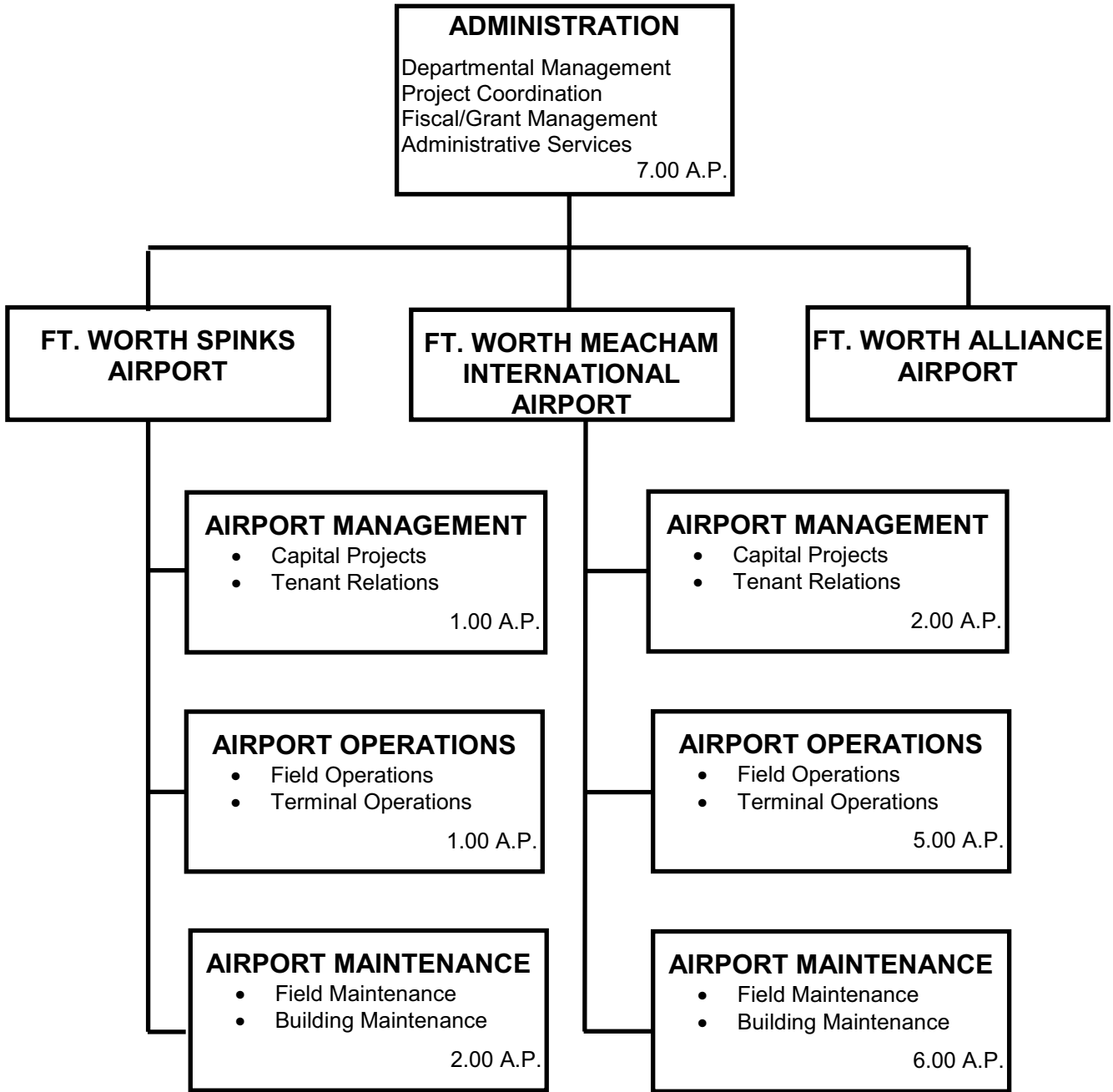
Alliance, constructed in 1989, is one component of a master planned mixed use community known as Alliance Texas developed by Hillwood. The airport serves as an inland logistics port with air, rail and trucking. Alliance has two runways, precision instrument approaches and a 24 hour FAA control tower. The infrastructure and grounds at Alliance are maintained by Alliance Air Management through a management agreement with the City.

Meacham, constructed in 1925, was the first airport in the Fort Worth system and has a rich history of providing aeronautical services to the community. The airport is named after H. C. Meacham who was the Mayor of Fort Worth from 1925 to 1927. Meacham was named the 2013 Airport of the Year by the Texas Department of Transportation Aviation Division. Meacham has three runways, precision instrument approaches and a 24 hour FAA control tower. A large variety of companies that provide aviation services choose Meacham as a base of operations.

Spinks became a part of the system in 1988 when the Oak Grove Airport was acquired from a private operator Maurice Hunter "Pappy" Spinks, a renowned aerobatic competitor/promoter and aviation manufacturer. Spinks has two runways, a precision instrument approach, and an FAA contract control tower. A variety of companies that provide aviation services choose Spinks as a base of operations.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 1,128,884	\$ 1,207,839	\$ 1,254,247	\$ 1,254,247
Employee Benefits	\$ 745,409	\$ 581,968	\$ 535,912	\$ 535,912
Professional & Tech Svcs	\$ 2,735,332	\$ 2,000,312	\$ 2,150,449	\$ 2,150,449
Utilities Repairs & Rentals	\$ 518,501	\$ 479,912	\$ 484,576	\$ 484,576
Other Purchased Services	\$ 89,874	\$ 340,260	\$ 254,302	\$ 254,302
Supplies	\$ 174,499	\$ 141,893	\$ 109,436	\$ 109,436
Property/Capital Assets	\$ 128,350	\$ 245,000	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 1,534,700	\$ 50,000	\$ 368,500	\$ 368,500
Total Expenditures	\$ 7,055,549	\$ 5,047,184	\$ 5,157,422	\$ 5,157,422
Authorized Positions	24.00	24.00	24.00	24.00

MUNICIPAL AIRPORTS FUND – 24.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	55001/0551000:0551310		
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$5,047,184	A.P.	24.00
FY2016 ADOPTED:	\$5,157,422	A.P.	24.00
<p>A. The adopted budget decreases by (\$245,000) for the elimination of a one-time funding in equipment costs associated with the FY2015 motor vehicle replacement plan.</p> <p>B. The adopted budget increases by a net of \$233,500 for vehicle replacement and the Pay-As-You-Go (PAYG) portion for Capital items. Funding for vehicle is based on approved FY2016 vehicle replacement plan.</p> <p>C. The adopted budget increases by \$195,000 for funding of an approved improvement package for contractual services regarding services for a property management company and a customs office for Meacham Airport.</p> <p>D. The adopted budget decreases by (\$75,000) for costs associated with advertising to market the airports in periodicals, web and other media outlets.</p> <p>E. The adopted budget increases by \$57,816 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.</p> <p>F. The adopted budget increases by \$58,249 for miscellaneous costs associated facility repairs, utilities, minor equipment and various other operating expenses.</p> <p>G. The adopted budget decreases by (\$49,048) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB), which includes the City's retiree health-care and death related benefits.</p> <p>H. The adopted budget decreases by (\$44,724) for costs associated with reduced electricity usage during construction of the new Meacham Administration Building.</p> <p>I. The adopted budget decreases by (\$22,100) for costs associated with computing equipment based on the FY2016 equipment replacement and purchase plan.</p> <p>J. The adopted budget increases by \$20,892 for group health based on plan migration and turnover.</p> <p>K. The adopted budget decreases by (\$19,696) for risk management costs for self-insurance premiums from guidance provided by the Risk Financing Fund.</p> <p>L. The adopted budget increases by a net of \$16,833 based on IT allocations related to computing, radio and telephone services.</p> <p>M. The adopted budget decreases by (\$11,888) for retiree health insurance based on cost projections prepared by the Human Resources.</p> <p>N. The adopted budget decreases by (\$11,004) for Workers' Compensation and Risk Management costs based on cost projections prepared by the Human Resources and allocated to this department. Also, the merging of the Risk Management and Worker's Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help to restore the net position to a positive over a 10-year period in keeping with the adopted reserve policy.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
MUNICIPAL AIRPORTS FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
ADMINISTRATION				
Business Development				
<i>Airport hangar occupancy of 90%</i>	N/A	N/A	90%	90%
<i>Rates and charges remain in line with market on 90% of all new leases</i>	N/A	N/A	90%	90%
Operations				
<i>Airport maintains an open status 98% of the time</i>	N/A	N/A	98%	98%
Maintenance				
<i>Address airport work orders within 24 hours 90% of the time during normal business hours</i>	N/A	N/A	90%	90%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 55001	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	AVIATION GENERAL ADMIN	\$ 3,029,539	\$ 1,061,814	\$ 1,018,244	\$ 1,018,244	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 3,029,539</u>	<u>\$ 1,061,814</u>	<u>\$ 1,018,244</u>	<u>\$ 1,018,244</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	AVIATION MEACHAM OPERATIONS	\$ 1,966,374	\$ 2,012,419	\$ 1,968,549	\$ 1,968,549	13.00	13.00	13.00	13.00
0551110	AVIATION MEACHAM CUSTOMS OFFICE	0	0	65,000	65,000	0.00	0.00	0.00	0.00
0551120	AVIATION MEACHAM ADMINISTRATION BUILDING	0	0	178,200	178,200	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,966,374</u>	<u>\$ 2,012,419</u>	<u>\$ 2,211,749</u>	<u>\$ 2,211,749</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	AVIATION SPINKS OPERATIONS	\$ 735,473	\$ 767,096	\$ 555,952	\$ 555,952	4.00	4.00	4.00	4.00
0551210	AVIATION SPINKS CONTROL TOWER	0	0	157,570	157,570	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 735,473</u>	<u>\$ 767,096</u>	<u>\$ 713,522</u>	<u>\$ 713,522</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>ALLIANCE AIRPORT</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 55001 MUNICIPAL AIRPORTS FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0551301	AVIATION ALLIANCE OPERATIONS	\$ 1,324,163	\$ 1,205,855	\$ 1,156,452	\$ 1,156,452	0.00	0.00	0.00	0.00
0551310	AVIATION ALLIANCE CONTROL TOWER	0	0	57,455	57,455	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,324,163</u>	<u>\$ 1,205,855</u>	<u>\$ 1,213,907</u>	<u>\$ 1,213,907</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 7,055,549	\$ 5,047,184	\$ 5,157,422	\$ 5,157,422	24.00	24.00	24.00	24.00

FORT WORTH



FUND STATEMENT**FUND:****MUNICIPAL PARKING FUND**

The Municipal Parking Fund is a City of Fort Worth Enterprise Fund that generates revenues from the fees paid for the use of metered parking spaces by the general public, the lease of office space, fees charged for the use of surface lots, parking spaces at City parking garages, and designated street parking spaces for the mobility impaired for both City employees and non-City employees.

The Municipal Parking Program is under the direction of the Parking Services Division of the Transportation and Public Works Department. The program currently maintains and manages five parking garages and 20 parking lots, as well as 2,718 metered parking spaces and parking ordinance compliance responsibilities. The Fund has twelve positions.

As part of a FY2013 restructuring of the Fund, all revenue from parking meters, surface lots and all parking garages is retained by the Municipal Parking Fund. For parking fines, a revenue sharing structure has been established with the General Fund. Parking citation receipts deposited directly into the General Fund are capped at \$1.9 million; receipts above that amount are deposited in the Municipal Parking Fund.

Major improvements to the parking system include the January 2009 opening of the Houston Street Parking Garage, a state-of-the-art addition to the downtown Fort Worth infrastructure, which is used by the City of Fort Worth, Omni Hotel, Fort Worth Convention Center and general public. In May 2010, the Western Heritage Parking Garage opened and is used by the Will Rogers Memorial Complex and cultural district patrons, employees and visitors. The City entered into a contractual agreement with Standard Parking to begin managing the operations for Western Heritage Parking Garage in FY2010 and for Commerce Street and Houston Street in FY2011. In FY2012, a system wide upgrade of metered parking was initiated with the installation of Pay & Display meter stations that accept coins, debit cards and major credit cards. In FY2013, the Municipal Parking Fund assumed ordinance compliance responsibilities through an enhanced parking compliance and ambassadors program.

**MUNICIPAL PARKING FUND BUDGET SUMMARY
FY2016**

REVENUES:

License & Permits	\$12,413	
Private Street Use Permit		\$7,413
Parking Meter Permit		\$5,000
Charges for Services	\$7,089,189	
Parking Garages		\$4,904,194
Parking Meters		\$2,046,628
Parking Surface Lot		\$81,457
Parking Hang Tag		\$49,150
Mobility Impaired Non-city		\$7,760
Use of Money & Property	\$99,168	
Office Lease		\$96,668
Interest Earnings		\$2,500
Other Revenue	\$870	
Other Revenue		\$870
SUBTOTAL REVENUE		\$7,201,640

USE OF NET POSITION

\$0

TOTAL REVENUE**\$7,201,640****EXPENSES:**

Municipal Parking Fund Appropriations	\$3,021,258
Debt Service Payments	\$4,180,382
Debt Service for Principal	\$1,640,000
Debt Service for Interest	\$2,418,615
Debt Service for Energy Savings Program	\$121,767
SUBTOTAL EXPENSES	\$7,201,640

CONTRIBUTION TO NET POSITION

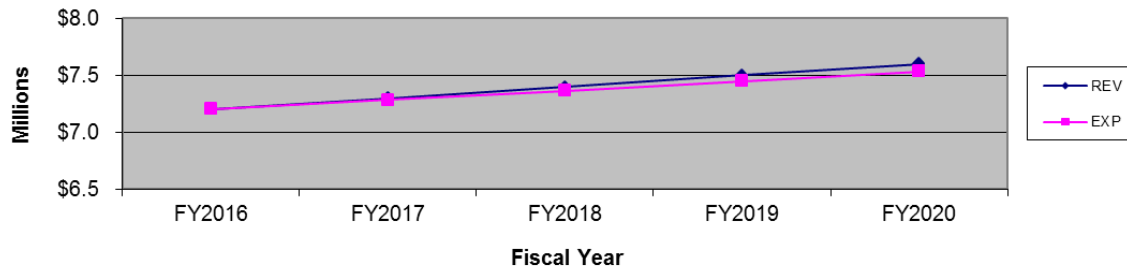
\$0

TOTAL EXPENSES**\$7,201,640**

**MUNICIPAL PARKING FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Cash Balance	(\$572,927)	(\$572,927)	(\$557,011)	(\$524,912)	(\$476,362)
<u>Revenues⁽¹⁾</u>					
Daily Parking	\$3,804,470	\$3,842,515	\$3,880,940	\$3,919,749	\$3,958,947
Parking Meters	\$2,046,628	\$2,087,561	\$2,129,312	\$2,171,898	\$2,215,336
Monthly Parking	\$820,725	\$828,932	\$837,222	\$845,594	\$854,050
Contract Parking	\$86,650	\$88,383	\$90,151	\$91,954	\$93,793
Surface Lots	\$81,457	\$82,272	\$83,094	\$83,925	\$84,764
Other Revenue / Interest	\$361,710	\$368,944	\$376,323	\$383,850	\$391,527
Total Revenue	\$7,201,640	\$7,298,606	\$7,397,041	\$7,496,969	\$7,598,416
Total Resources	\$6,628,713	\$6,725,680	\$6,840,031	\$6,972,057	\$7,122,054
<u>Expenses</u>					
Personnel	\$534,741	\$535,018	\$535,300	\$535,587	\$535,881
Employee Benefits	\$209,175	\$209,772	\$210,382	\$211,003	\$211,637
Professional & Technical Services	\$1,857,362	\$1,894,509	\$1,932,399	\$1,971,047	\$2,010,468
Utilities, Repairs and Rentals	\$236,708	\$236,708	\$236,708	\$236,708	\$236,708
Other Purchased Services	\$61,254	\$62,479	\$63,729	\$65,003	\$66,303
Supplies	\$122,018	\$122,018	\$122,018	\$122,018	\$122,018
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debts	\$4,180,382	\$4,222,186	\$4,264,408	\$4,307,052	\$4,350,122
Transfers and Others	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$7,201,640	\$7,282,690	\$7,364,943	\$7,448,419	\$7,533,138
Projected Variance	\$0	\$15,916	\$32,098	\$48,550	\$65,278
Projected Cash Balance	(\$572,927)	(\$557,011)	(\$524,912)	(\$476,362)	(\$411,084)
Reserve Requirement ⁽²⁾	\$1,800,410	\$1,820,673	\$1,841,236	\$1,862,105	\$1,883,284
Excess/(Deficit)	(\$2,373,337)	(\$2,377,683)	(\$2,366,148)	(\$2,338,467)	(\$2,294,368)

**MUNICIPAL PARKING FUND
PROJECTED REVENUES AND EXPENDITURES**

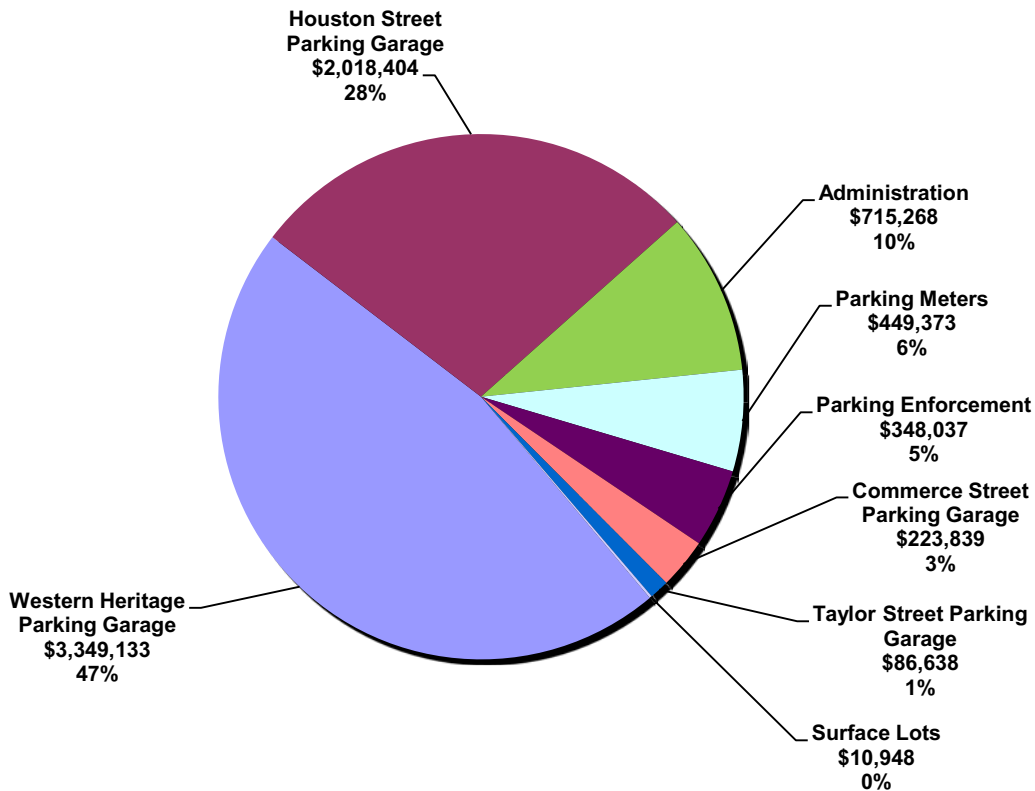


(1) This model does not reflect any rate increases for the next five years.

(2) Enterprise Fund Reserve Policy: A minimum Fund Balance equivalent to three months (25%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

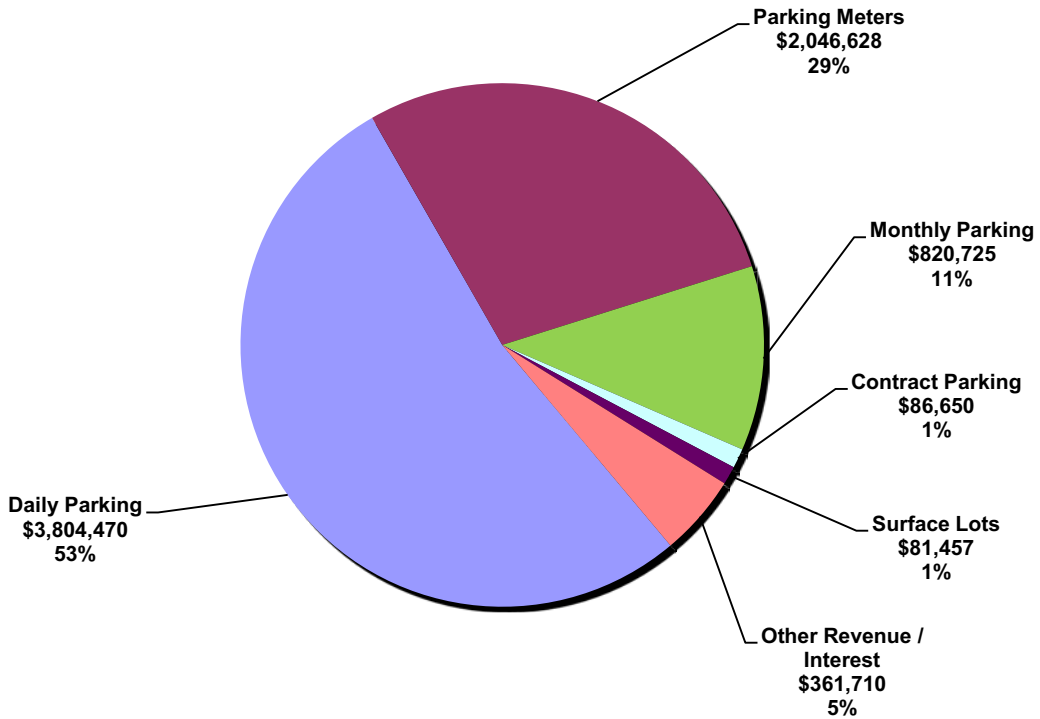
COMPARISON OF MUNICIPAL PARKING FUND EXPENSES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Western Heritage Parking Garage	\$3,047,422	\$3,342,203	\$3,309,592	\$3,309,592	\$3,349,133
Houston Street Parking Garage	2,011,483	1,885,234	2,030,819	2,030,819	2,018,404
Administration	2,434,710	705,475	633,161	633,161	715,268
Parking Meters	410,898	387,895	472,693	594,864	449,373
Parking Enforcement	289,530	316,239	327,226	327,226	348,037
Commerce Street Parking Garage	183,580	171,847	196,260	196,260	223,839
Taylor Street Parking Garage	82,261	80,254	89,637	89,637	86,638
Surface Lots	2,499	4,641	9,620	9,620	10,948
SUBTOTAL EXPENSES	\$8,462,383	\$6,893,788	\$7,069,008	\$7,191,179	\$7,201,640
Contribution to Net Position	\$0	\$202,104	\$0	\$0	\$0
TOTAL EXPENSES	\$8,462,383	\$7,095,892	\$7,069,008	\$7,191,179	\$7,201,640



COMPARISON OF MUNICIPAL PARKING FUND REVENUE

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Daily Parking	\$3,692,552	\$3,672,100	\$3,789,507	\$3,789,507	\$3,804,470
Parking Meters	2,238,993	2,163,281	2,027,524	2,027,524	2,046,628
Monthly Parking	694,202	716,228	706,243	706,243	820,725
Contract Parking	46,385	30,028	114,350	114,350	86,650
Surface Lots	101,019	95,052	81,457	81,457	81,457
Other Revenue / Interest	344,465	419,203	349,927	349,927	361,710
SUBTOTAL REVENUE	\$7,117,616	\$7,095,892	\$7,069,008	\$7,069,008	\$7,201,640
Use of Net Position	\$1,344,767	\$0	\$0	\$122,171	\$0
TOTAL REVENUE	\$8,462,383	\$7,095,892	\$7,069,008	\$7,191,179	\$7,201,640



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

MUNICIPAL PARKING FUND

54501/0208500:0208510

SUMMARY OF FUND RESPONSIBILITIES:

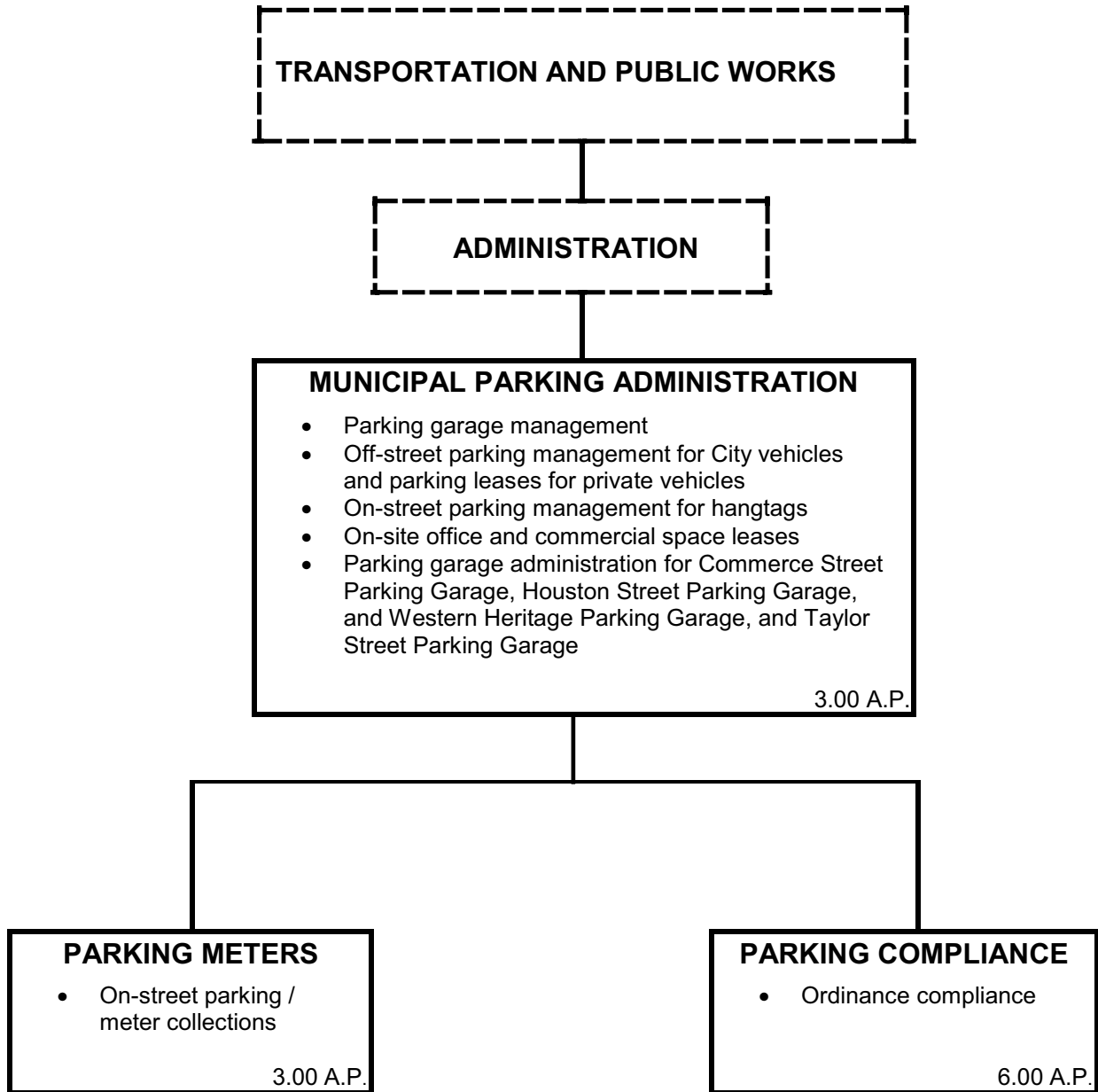
The Parking Services Division in the Transportation and Public Works Department, maintains and manages five parking garages, 20 surface lots and 2,700 metered parking spaces citywide.

The City garages are located at 10th and Taylor Street, 1200 Houston Street, 1301 Commerce Street, 1401 Gendy Street, and at 8th and Main Street under a long-term lease to the Hilton Hotel. These facilities provide parking for the general public, especially as it relates to the Will Rogers Memorial Center, Museum of Science and History, Amon Carter Exhibits Hall and the Community Arts Center in the Cultural District, the Fort Worth Convention Center, City Hall and Central Business District in Downtown, City vehicles and the personal vehicles of the City employees. The remaining parking and office space not needed by the City is leased on a contractual basis. The City entered into a contractual agreement with SP Plus to begin managing the operations for Western Heritage Parking Garage in FY2010 and for Commerce Street and Houston Street in FY2011.

Metered parking exists throughout the Downtown Central Business District, the Texas Christian University/Berry Street area, the Cultural District and the Hospital District.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 463,931	\$ 511,785	\$ 534,741	\$ 534,741
Employee Benefits	\$ 254,303	\$ 205,659	\$ 209,175	\$ 209,175
Professional & Tech Svcs	\$ 1,713,127	\$ 1,793,614	\$ 1,857,362	\$ 1,857,362
Utilities Repairs & Rentals	\$ 225,514	\$ 237,735	\$ 236,708	\$ 236,708
Other Purchased Services	\$ 4,517	\$ 82,300	\$ 61,254	\$ 61,254
Supplies	\$ 60,765	\$ 124,239	\$ 122,018	\$ 122,018
Property/Capital Assets	\$ 66,680	\$ 28,500	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 121,767	\$ 4,180,381
Transfers and Others	\$ 4,104,951	\$ 4,085,176	\$ 4,058,614	\$ 0
Total Expenditures	\$ 6,893,788	\$ 7,069,009	\$ 7,201,640	\$ 7,201,640
Authorized Positions	12.00	12.00	12.00	12.00

MUNICIPAL PARKING FUND – 12.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL PARKING FUND		54501/0208500:0208510	
CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED			
FY2015 ADOPTED:	\$7,069,009	A.P.	12.00
FY2016 ADOPTED:	\$7,201,640	A.P.	12.00
<p>A. The adopted budget increases by \$121,767 for costs associated with debt service for the energy savings program based on allocations from the Debt Service Fund.</p> <p>B. The adopted budget increases by \$67,738 in contractual services for parking meters, maintenance and upgrades to the garages.</p> <p>C. The adopted budget increases by \$35,451 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.</p> <p>D. The adopted budget decreases by a net of (\$29,814) for costs associated with Enterprise Resource Planning Phase II cost allocations.</p> <p>E. The adopted budget decreases by (\$28,500) for the elimination of a one-time funding in equipment costs associated with the FY2016 motor vehicle replacement plan.</p> <p>F. The adopted budget increases by a net of \$23,748 for group health based on plan migration and turn-over.</p> <p>G. The adopted budget decreases by (\$21,085) for costs associated with risk management costs for self-insurance premiums as allocated by the Risk Financing Fund.</p> <p>H. The adopted budget decreases by (\$16,848) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree health-care and death related benefits.</p>			

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
MUNICIPAL PARKING FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
PARKING METER OPERATIONS				
Revenue from Parking Meter Operations <i>Receipts collected</i>	\$2,270,584	\$2,207,672	\$2,141,967	\$2,088,491
SURFACE LOT OPERATIONS				
Revenue from Surface Lots <i>Receipts collected</i>	\$107,845	\$104,307	\$91,007	\$89,342
GARAGE OPERATIONS				
Revenue from Taylor Street Garage <i>Receipts collected</i>	\$342,463	\$346,765	\$324,885	\$326,332
Revenue from Commerce Street Garage <i>Receipts collected</i>	\$421,875	\$541,285	\$699,000	\$608,370
Revenue from Houston Street Garage <i>Receipts collected</i>	\$1,519,302	\$1,629,199	\$1,713,699	\$1,590,105
Revenue from Will Rogers Memorial Center <i>Receipts collected</i>	\$2,453,095	\$2,262,067	\$2,294,682	\$2,499,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 54501 MUNICIPAL PARKING FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	TPW ADMINISTRATION	\$ 705,475	\$ 633,161	\$ 715,268	\$ 715,268	3.00	3.00	3.00	3.00
0208501	TPW SURFACE LOTS	4,641	9,620	10,948	10,948	0.00	0.00	0.00	0.00
0208503	TPW PARKING METERS	387,895	472,693	449,373	449,373	3.00	3.00	3.00	3.00
0208504	TPW PARKING COMPLI- ANCE PROGRAM	316,239	327,226	348,037	348,037	6.00	6.00	6.00	6.00
0208505	TPW TAYLOR ST PARK- ING GARAGE	80,254	89,637	86,638	86,638	0.00	0.00	0.00	0.00
0208508	TPW COMMERCE ST PARKING GARAGE	171,847	196,260	223,839	223,839	0.00	0.00	0.00	0.00
0208509	TPW HOUSTON ST PARKING GARAGE	1,885,234	2,030,819	2,018,404	2,018,404	0.00	0.00	0.00	0.00
0208510	TPS WESTERN HERI- TAGE PKG GAR	3,342,203	3,309,592	3,349,132	3,349,132	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,893,788</u>	<u>\$ 7,069,009</u>	<u>\$ 7,201,640</u>	<u>\$ 7,201,640</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	TOTAL	\$ 6,893,788	\$ 7,069,009	\$ 7,201,640	\$ 7,201,640	12.00	12.00	12.00	12.00

FUND STATEMENT

FUND:

STORMWATER UTILITY FUND

Stormwater is the rainfall runoff that comes from impervious surfaces, such as parking lots and rooftops, and flows into the City's streams and rivers via storm drains and drainage system infrastructure. In addition to adding pollutants to stormwater, urban development increases the quantity and velocity of runoff, so that downstream properties become more susceptible to flooding, erosion increases in channels and streams, and the land's natural beauty and habitats are lost.

Municipal governments in Texas are empowered to establish stormwater utilities and adopt a stormwater service fee under Section 552 of the Texas Local Government Code. Stormwater utility fees have been adopted in hundreds of communities nationally to pay for stormwater management programs and to fund specific stormwater functions and facilities.

Fort Worth's Stormwater Utility Fund was established in FY2006 to address runoff issues, reduce the risk of flooding in Fort Worth, preserve streams, minimize water pollution, and to more effectively operate the stormwater system in compliance with state and federal regulatory requirements. This is to be accomplished by improved master planning, enhanced coordination with developers, increased development reviews, initiating watershed studies and capital projects, more aggressive attention to infrastructure maintenance and reconstruction, and increased public education and outreach.

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to approximately 215,000 residential, commercial and industrial customers. Stormwater management is a vital issue in Fort Worth, and staff has identified over \$1.5 billion of capital projects needed to address known flooding problems. Stormwater projects are necessary to address life safety issues, mitigate flooding and erosion, and replace undersized and deteriorated stormwater infrastructure. Over \$340 million of this backlog involves areas of the city where chronic flooding has occurred and presents an urgent threat to life and property.

The Stormwater Utility rates are structured based on impervious surface area as the measure of each property's contribution to stormwater runoff, and the applicable fee is billed monthly. Impervious surface is quantified into an Equivalent Residential Unit (ERU). The City's current "per ERU rate" of \$5.40 has been effective since January 1, 2012.

Operations are completely financed through fees for service. Additionally, major capital projects are funded by long-term debt and pay-as-you-go cash funding, allowing the Fund to program and implement system expansions related to the City's growth and to replace aging infrastructure in older portions of the system in an orderly manner.

**STORMWATER UTILITY FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Service	\$36,870,478
Utility Fee for commercial (non-residential) customers - 59%	\$21,753,582
Utility Fee for residential (single family) customers - 41%	\$15,116,896
Use of Money & Property	\$192,000
Interest Earnings	\$192,000
Other Revenue	\$3,000
Miscellaneous Revenue	\$3,000

SUBTOTAL REVENUE **\$37,065,478**

Operating Transfers	
Sale of Capital Asset	\$20,000

SUBTOTAL OPERATING TRANSFERS **\$20,000**

USE OF NET POSITION \$0

TOTAL REVENUE **\$37,085,478**

EXPENSES:

Stormwater Utility Fund Appropriations	\$13,838,581
Debt Service	\$10,150,587
Debt Service - Principal for Aviation Loan	\$761,925
Debt Service - Interest for Aviation Loan	\$33,733
Debt Service - Principal for Energy Savings Program	\$2,810
Debt Service - Interest for Energy Savings Program	\$1,101
Debt Service - Interest for Drainage Utility	\$5,221,018
Debt Service - Principal for Drainage Utility	\$4,130,000

Transfers and Others	\$10,767,417
Capital Transfer	\$8,512,066
Other Operating Transfers:	\$944,316
Customer and billing cost of service allocation from the Water Department	\$931,816
Transfer to General Fund for Neighborhood Educators	\$12,500
Transfer for Payment in Lieu of Taxes	\$1,101,035
Bad Debt Expenses for billed receivables reclassified as write-off	\$210,000

SUBTOTAL EXPENSES **\$34,756,585**

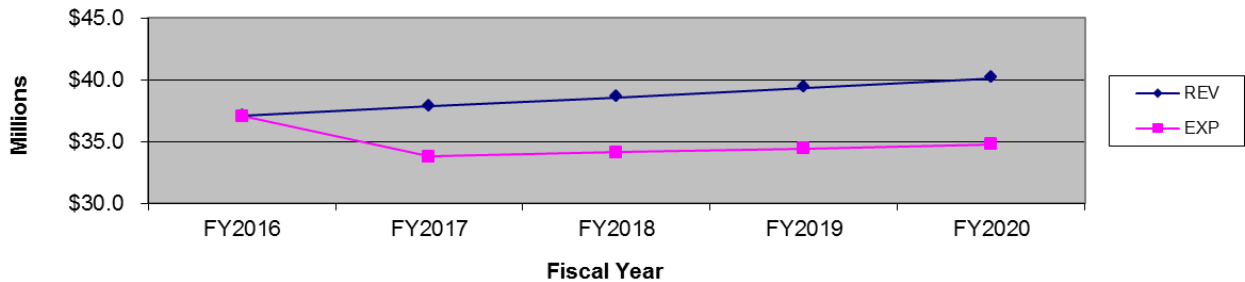
CONTRIBUTION TO NET POSITION \$2,328,893

TOTAL EXPENSES **\$37,085,478**

**STORMWATER UTILITY FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Working Capital	\$17,400,350	\$17,400,350	\$21,456,419	\$25,915,886	\$30,805,889
Revenues ⁽¹⁾					
Interest	\$192,000	\$192,000	\$192,000	\$192,000	\$192,000
Utility Income	\$36,870,478	\$37,607,888	\$38,360,045	\$39,127,246	\$39,909,791
Other Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000
Total Revenue	\$37,085,478	\$37,822,888	\$38,575,045	\$39,342,246	\$40,124,791
Total Resources	\$54,485,828	\$55,223,237	\$60,031,464	\$65,258,132	\$70,930,681
Expenses					
Personnel Services	\$5,876,451	\$5,952,507	\$5,910,257	\$5,862,783	\$5,809,708
Employee Benefits	\$2,300,366	\$2,381,209	\$2,343,842	\$2,301,349	\$2,253,355
Professional & Technical Services	\$1,927,910	\$1,947,189	\$1,966,661	\$1,986,328	\$2,006,191
Utilities, Repairs and Rentals	\$2,812,562	\$2,925,064	\$3,042,067	\$3,163,750	\$3,290,300
Other Purchased Services	\$205,698	\$213,926	\$222,483	\$231,382	\$240,638
Supplies	\$715,594	\$729,906	\$744,503	\$759,393	\$774,581
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$10,150,587	\$9,371,655	\$9,385,305	\$9,385,324	\$9,385,793
Transfers and Others	\$13,096,310	\$10,245,362	\$10,500,460	\$10,761,935	\$11,029,927
Total Expenditures	\$37,085,478	\$33,766,818	\$34,115,578	\$34,452,243	\$34,790,491
Projected Variance	\$0	\$4,056,069	\$4,459,467	\$4,890,003	\$5,334,300
Projected Working Capital	\$17,400,350	\$21,456,419	\$25,915,886	\$30,805,889	\$36,140,189
Reserve Requirement ⁽²⁾	\$7,143,353	\$8,066,451	\$8,528,894	\$8,613,061	\$8,697,623
Excess/(Deficit)	\$10,256,997	\$13,389,967	\$17,386,992	\$22,192,829	\$27,442,566

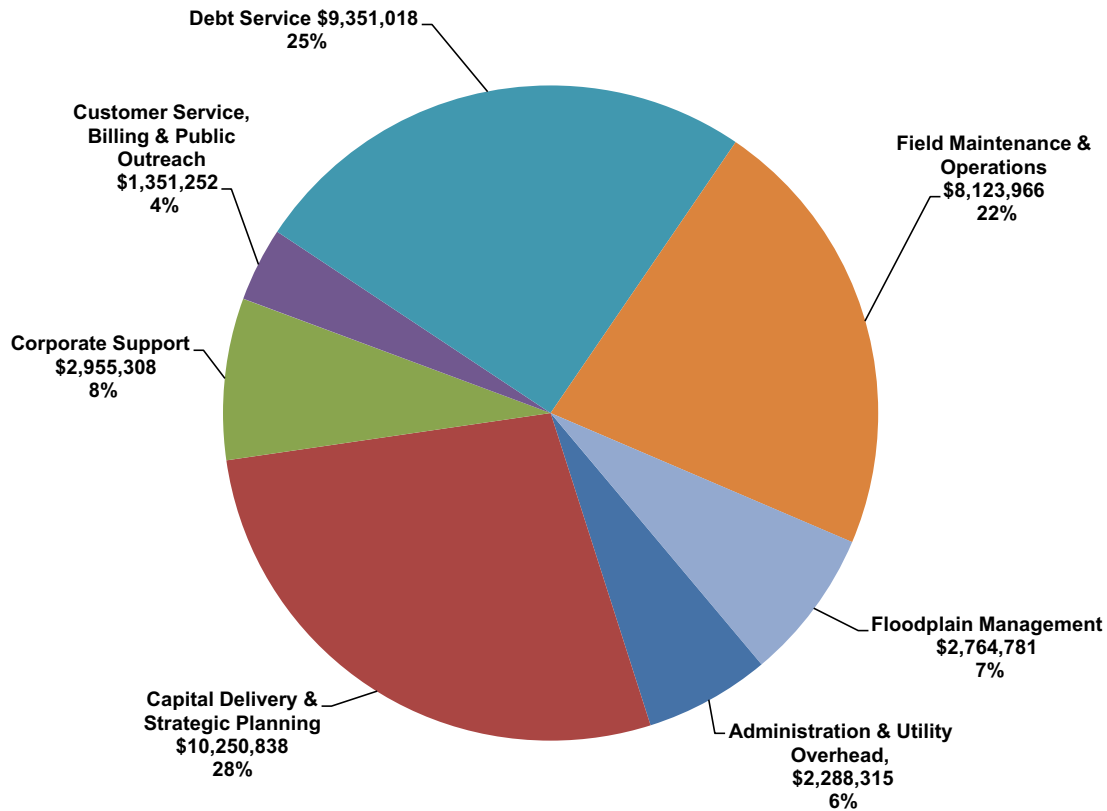
**STORMWATER UTILITY FUND
PROJECTED REVENUES AND EXPENSES**



- (1) This model does **not** reflect any rate increases for the next five years.
- (2) Enterprise Fund Reserve Policy: A minimum Fund Balance equivalent to three months (25%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

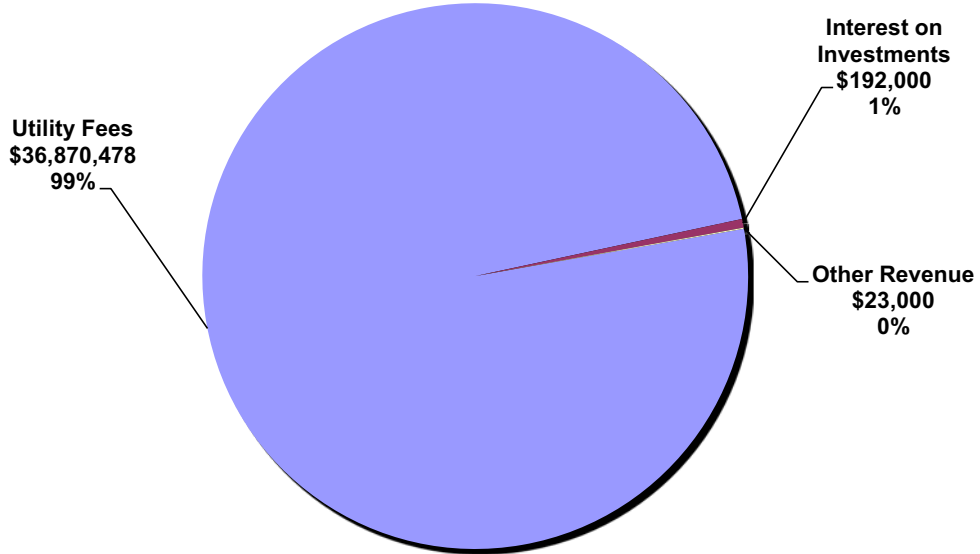
**COMPARISON OF STORMWATER UTILITY FUND
EXPENDITURES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Administration & Utility Overhead	\$8,961,474	\$4,898,929	\$3,603,503	\$3,832,811	\$2,288,315
Capital Delivery & Strategic Planning	5,802,986	6,474,527	7,793,918	9,097,090	10,250,838
Corporate Support			2,689,244	2,689,244	626,415
Customer Service, Billing & Public Outreach	441,913	291,199	583,956	583,956	1,351,252
Debt Service	13,759,946	9,539,387	10,598,334	10,598,334	9,351,018
Field Maintenance & Operations	7,834,576	7,728,347	8,564,721	9,736,440	8,123,966
Floodplain Management	1,672,558	1,993,219	2,177,906	2,577,906	2,764,781
SUBTOTAL EXPENSES	\$ 38,473,453	\$ 30,925,608	\$ 36,011,581	\$ 39,115,781	\$ 34,756,585
Contributions to Net Position	\$0	\$ 6,037,773	\$0	\$0	\$2,328,893
TOTAL EXPENSES	\$ 38,473,453	\$ 36,963,381	\$ 36,011,581	\$ 39,115,781	\$ 37,085,478



COMPARISON OF STORMWATER UTILITY FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Utility Fees	\$34,973,479	\$36,616,193	\$35,796,581	\$35,796,581	\$36,870,478
Interest on Investments	205,062	271,411	200,000	200,000	192,000
Salvage Sales Revenue	36,355	18,925	0	0	20,000
Miscellaneous	117,584	128,638	15,000	15,000	3,000
Unrealized Gain	128,167	(71,786)	0	0	0
SUBTOTAL REVENUE	\$35,460,647	\$36,963,381	\$36,011,581	\$36,011,581	\$37,085,478
Use of Net Position	\$3,012,806	\$0	\$0	\$3,104,200	\$0
TOTAL REVENUE	\$38,473,453	\$36,963,381	\$36,011,581	\$39,115,781	\$37,085,478



FUND BUDGET SUMMARY

DEPARTMENT:

TPW, STORMWATER UTILITY FUND

FUND/CENTER

52001/0209000:0209600

SUMMARY OF FUND RESPONSIBILITIES:

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to approximately 215,000 residential and non-residential customers in the City of Fort Worth. The Stormwater Management Division is responsible for managing the entire municipal storm drain system, including discharges to and from the municipal system.

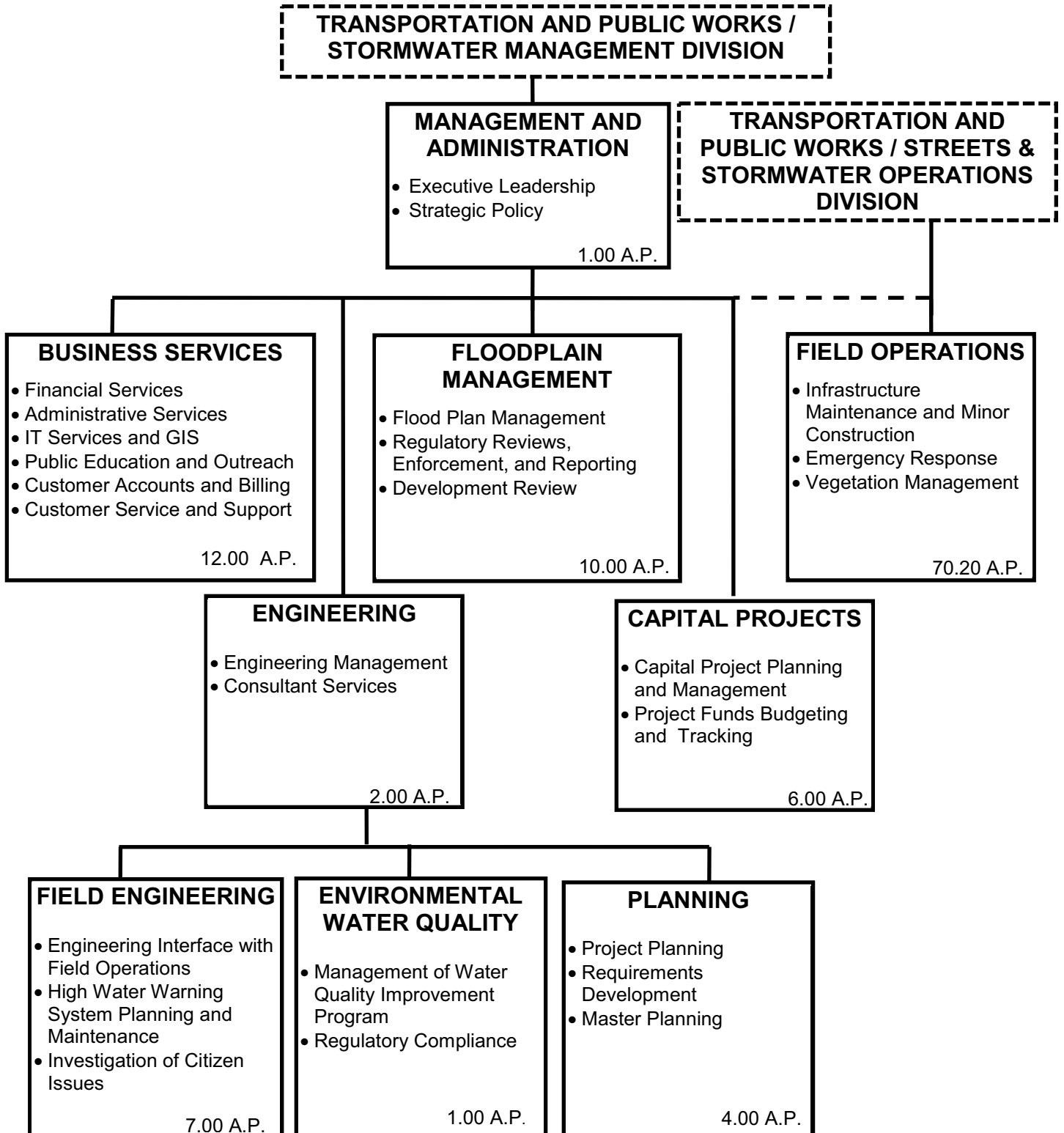
Stormwater Management is within two divisions of the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to protect people and property from harmful stormwater runoff.

Stormwater Management is responsible for planning, constructing, operating and maintaining the city-owned storm system including conducting watershed studies to identify needed improvements, reviewing new development for compliance with stormwater plans and standards; cleaning open channels, catch basins, storm drains, and culverts; reestablishing vegetation following construction or due to flooding/erosion; performing repairs in response to system failures, aging and damages; and responding to storms and other emergencies.

The assessment of the stormwater infrastructure is an ongoing effort; however the current estimate for needed capital improvements to address known flooding problems is over \$1.5 billion. Stormwater projects are necessary to address life safety issues, mitigate flooding and erosion, and replace undersized and deteriorated stormwater infrastructure. Over \$340 million of this backlog involves areas of the city where chronic flooding has occurred and presents an urgent threat to life and property.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 4,759,664	\$ 5,626,442	\$ 5,876,451	\$ 5,876,451
Employee Benefits	\$ 2,993,401	\$ 2,493,670	\$ 2,300,366	\$ 2,300,366
Professional & Tech Svcs	\$ 6,017,943	\$ 5,911,066	\$ 1,927,910	\$ 1,927,910
Utilities Repairs & Rentals	\$ 1,011,873	\$ 2,820,066	\$ 2,812,562	\$ 2,812,562
Other Purchased Services	\$ 71,429	\$ 240,794	\$ 205,698	\$ 205,698
Supplies	\$ 978,408	\$ 1,191,056	\$ 715,594	\$ 715,594
Property/Capital Assets	\$ 1,221,786	\$ 964,500	\$ 0	\$ 0
Debt Service	\$ 289,389	\$ 795,658	\$ 799,569	\$ 10,150,587
Transfers and Others	\$ 13,581,715	\$ 15,968,329	\$ 22,447,328	\$ 13,096,310
Total Expenditures	\$ 30,925,608	\$ 36,011,581	\$ 37,085,478	\$ 37,085,478
Authorized Positions	113.00	113.00	113.20	113.20

STORMWATER UTILITY FUND – 113.20 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
STORMWATER UTILITY FUND	52001/0209000:0209600

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$36,011,581	A.P.	113.00
FY2016 ADOPTED:	\$37,085,478	A.P.	113.20

- A. The authorized budget increases by 0.20 authorized positions for the transfer of position from Transportation and Public Works General Fund. The transfer of the Sr. Management Analyst position will improve the department's ability to provide coordination of maintenance and operations between the Streets, Pavement Management and Stormwater Operation.
- B. The adopted budget increases by \$2,328,893 for contribution to net position to increase reserves for future capital projects.
- C. The adopted budget decreases by (\$1,106,419) based on the Debt service schedule.
- D. The adopted budget increases by \$229,816 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- E. The adopted budget increases by \$209,441 for payment in lieu of taxes to the General Fund.
- F. The adopted budget decreases by (\$169,372) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.
- G. The adopted budget decreases by (\$126,570) based on less IT allocations related to lease computer equipment.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
STORMWATER UTILITY FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
STORMWATER				
Strategically manage the City's drainage infrastructure				
<i>Substantially mitigate flood risk to private properties through capital projects</i>	60	50	42	50
<i>Protect motorist from road over-topping through capital projects</i>	N/A	35K ADT	21K ADT	25K ADT
Manage private development drainage plans				
<i>Average number of reviews to approve private drainage plans</i>	N/A	N/A	N/A	3.5
<i>Complete drainage reviews within 10 business days</i>	63%	79%	79%	80%
<i>Average customer satisfaction rating on private development review</i>	N/A	N/A	N/A	3.5
STORMWATER OPERATIONS				
To maintain drainage capacity and improve performance of inlets, channels and drainage ditches by maintaining them at their designed condition and capacity.				
<i>Drainage inlets inspected and cleaned</i>	7,165	7,250	7,500	7,500
<i>To respond quickly and appropriately to drainage issues brought to our attention by our customers by performing an initial site visit within 72 hours</i>	98%	98%	98%	98%

ADT= Average daily traffic allowed to travel without flooding risk

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 52001	STORMWATER UTILITY FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>MANAGEMENT AND ADMIN</u>								
0209000	TPW GENERAL ADMIN- ISTRATION	\$ 4,898,929	\$ 6,292,747	\$ 2,288,315	\$ 2,288,315	4.00	4.00	4.00	4.00
0209001	TPW CUSTOMER SER- VICE	103,635	108,244	1,042,660	1,042,660	2.00	2.00	2.00	2.00
0209002	TPW PUBLIC OUT- REACH	187,564	475,712	308,592	308,592	1.00	1.00	1.00	1.00
0209003	TPW IT SERVICES	472,522	1,617,209	977,995	977,995	5.00	5.00	6.00	6.00
	Sub-Total	<u>\$ 5,662,650</u>	<u>\$ 8,493,912</u>	<u>\$ 4,617,562</u>	<u>\$ 4,617,562</u>	<u>12.00</u>	<u>12.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>PLANNING AND ENGI- NEERING</u>								
0209201	TPW ENGINEERING	\$ 353,088	\$ 325,304	\$ 256,703	\$ 256,703	2.00	3.00	2.00	2.00
0209202	TPW PLANNING	2,861,322	1,989,680	425,851	425,851	4.00	4.00	4.00	4.00
0209203	TPW FIELD ENGINEER- ING	1,092,067	1,518,538	1,202,085	1,202,085	7.00	7.00	7.00	7.00
0209204	TPW GIS	197,774	0	0	0	0.00	0.00	0.00	0.00
0209205	TPW CAPITAL PROJ- ECTS	2,589,821	3,861,725	457,624	457,624	7.00	7.00	6.00	6.00
0209206	CONSULTANT SER- VICES	0	0	553,949	553,949	0.00	0.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 52001	STORMWATER UTILITY FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0209207	TPW FLOODPLAIN MAN- AGEMENT	1,986,914	2,056,412	464,707	464,707	9.00	9.00	4.00	4.00
0209208	TPW STRMWTR ENVI- RON QUALITY	6,305	121,494	121,125	121,125	2.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 9,087,291</u>	<u>\$ 9,873,153</u>	<u>\$ 3,482,044</u>	<u>\$ 3,482,044</u>	<u>31.00</u>	<u>31.00</u>	<u>30.00</u>	<u>30.00</u>
	<u>OPERATION AND MAIN- TENANCE</u>								
0209301	TPW FIELD OPERA- TIONS	\$ 6,636,280	\$ 7,046,182	\$ 579,649	\$ 579,649	70.00	70.00	3.20	3.20
0209302	CHANNEL MAINTEN- ANCE SOUTH	0	0	1,851,797	1,851,797	0.00	0.00	22.00	22.00
0209303	SITE INVESTIGATION	0	0	1,144,494	1,144,494	0.00	0.00	15.00	15.00
0209304	INLET MAINTENANCE SOUTH	0	0	1,075,765	1,075,765	0.00	0.00	13.00	13.00
0209305	VEGETATION MAINTEN- ANCE SOUTH	0	0	1,186,882	1,186,882	0.00	0.00	17.00	17.00
	Sub-Total	<u>\$ 6,636,280</u>	<u>\$ 7,046,182</u>	<u>\$ 5,838,587</u>	<u>\$ 5,838,587</u>	<u>70.00</u>	<u>70.00</u>	<u>70.20</u>	<u>70.20</u>
	<u>NON DEPARTMENTAL</u>								
0209500	CORPORATE SUPPORT	\$ 0	\$ 0	\$ 13,796,267	\$ 13,796,267	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 13,796,267</u>	<u>\$ 13,796,267</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 52001 STORMWATER UTILITY FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>DEBT SERVICE</u>								
0209600	TPW DEBT SERVICE	\$ 9,539,387	\$ 10,598,334	\$ 9,351,018	\$ 9,351,018	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,539,387</u>	<u>\$ 10,598,334</u>	<u>\$ 9,351,018</u>	<u>\$ 9,351,018</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 30,925,608	\$ 36,011,581	\$ 37,085,478	\$ 37,085,478	113.00	113.00	113.20	113.20

FUND STATEMENT

FUND:

INTERNAL SERVICE FUNDS

Internal Service Funds finance the goods and/or services provided by one department of the City of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The City currently operates four funds on this basis: Equipment Services, Information Systems, Capital Projects Service, and Office Services.

The Equipment Services Fund enables the Property Management Department to procure and manage fuel, and also acquire, maintain, repair, and dispose of vehicles and equipment in the City fleet.

The Information Systems Fund supports all operations of the City's Information Technology (IT) Solutions Department. The IT Solutions Department manages all City information services, including technical support, electronic systems development and telecommunications.

The Capital Projects Service Fund, through the Transportation and Public Works Department and the Property Management Department, provides engineering services for other City departments. Engineering services provided include project design and management, surveying, quality control testing and construction inspection for all water, storm drain, sidewalk and other infrastructure projects.

The Office Services Fund, managed by the Financial Management Services Department, provides for the copy machine, print shop and graphics services used by all City departments. This fund was closed in FY2015.

FUND STATEMENT

FUND:

EQUIPMENT SERVICES FUND

The Equipment Services Fund, an Internal Service Fund, managed by the Fleet Services division of the Property Management Department, is charged with maintaining the City's fleet. The Fleet Services division procures and services vehicles and equipment for all City departments. The Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment-related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to City departments, is included in the interdepartmental charges.

Fleet Services operates the following three service centers located throughout the city: James Avenue, Southside and Water. Each service center stocks a wide variety of auto parts; functions as a fueling station for unleaded gas, diesel, and/or propane; and provides vehicle and equipment repair and maintenance. In addition, Fleet Services operates non-manned fueling sites in Southeast and Downtown Fort Worth.

In a continuing effort to provide the best possible fleet services, the Fleet Services division also contracts a wide variety of fleet-related services. Maintenance and repair services are contracted out when:

- The required expertise is not available in-house,
- A substantial capital investment would be necessary to perform the service in-house,
- The service could be performed less expensively by an outside vendor, and
- Workload overflow relief is needed.

As part of that strategy, Fleet Services privatized its parts inventory system at the end of FY2002. This FY2016 budget contains the continuation of that program.

In FY1996, Fleet Services implemented a vehicle replacement plan. As a part of that plan, each year the department analyzes the entire City fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, and other factors. Based on that yearly analysis, Fleet Services rates the vehicles, and then compiles a prioritized vehicle replacement list. Fleet Services staff subsequently meets with departments to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Additionally, in order to stabilize budgeting for major purchases in vehicles and equipment, the City created a Vehicle and Equipment Replacement Fund in FY2014. This provides a systematic, citywide approach to procurement and disposition of fleet, as well as ensure adequate funds are available to purchase vehicles and equipment.

Under the United States Clean Air Act, at least 20% of fleets in cities like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment, must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50% of City vehicles purchased be alternative fuel vehicles.

The Fleet Services division has increased rates for the FY2016 budget year in order to more accurately reflect costs associated with fleet maintenance and to begin to stabilize the current negative net position for the Equipment Services fund. Over the next three years, it is expected that the fund will fully recover from the negative net position.

**EQUIPMENT SERVICES FUND BUDGET SUMMARY
FY2016**

REVENUES:

Intergovernmental Revenue	\$15,000	
Environmental Protection Agency		\$15,000
Charges for Services	\$27,870,579	
Equipment/Maintenance Labor Costs		\$9,478,500
Motor Vehicle Repair & Maintenance Supplies		\$5,585,380
Outside Repair & Maintenance Costs		\$2,757,553
Fuel Sales		\$7,764,555
ESD Administrative Charge		\$2,089,620
Lubricant & Propane Sales		\$133,921
Car Washes		\$52,050
Others		\$9,000
Other Revenue	\$18,500	
Miscellaneous Revenues		\$18,500

SUBTOTAL REVENUE **\$27,904,079**

Operating Transfers		
Transfer from Grants Capital Projects for alternative-fueled vehicles		\$100,000
Salvage Sales		\$10,000

SUBTOTAL OPERATING TRANSFERS **\$110,000**

USE OF NET POSITION \$0

TOTAL REVENUE **\$28,014,081**

EXPENSES:

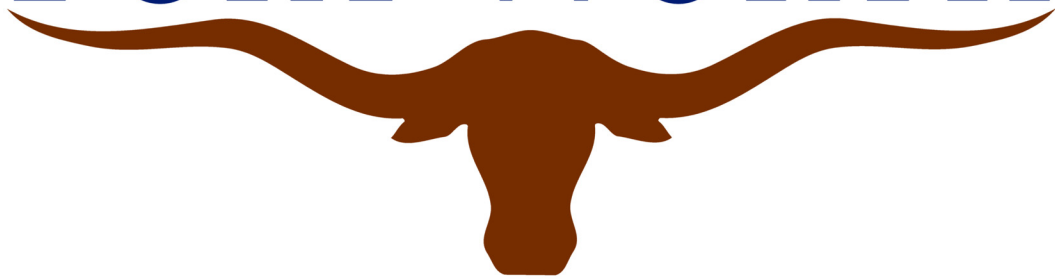
Equipment Services Fund Appropriations	\$26,572,872	
Transfers and Others	\$150,000	
Transfer - Capital Fund		\$150,000

SUBTOTAL EXPENSES **\$26,722,872**

CONTRIBUTION TO NET POSITION \$1,291,209

TOTAL EXPENSES **\$28,014,081**

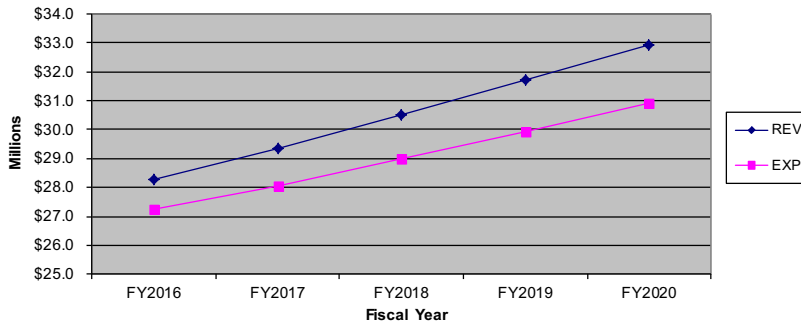
FORT WORTH



**EQUIPMENT SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Working Capital	\$444,493	\$1,735,702	\$3,626,047	\$6,187,886	\$9,461,326
Revenues ⁽¹⁾					
Equipment Maintenance/Labor Costs	\$9,478,500	\$9,857,640	\$10,251,946	\$10,662,023	\$11,088,504
Fuel Costs and Overhead	\$7,898,476	\$8,214,415	\$8,542,992	\$8,884,711	\$9,240,100
Repair and Maintenance Parts	\$5,600,380	\$5,824,395	\$6,057,371	\$6,299,666	\$6,551,652
Administrative Charge	\$2,089,620	\$2,131,412	\$2,174,041	\$2,217,521	\$2,261,872
Outside Repair and Maintenance	\$2,757,553	\$2,867,855	\$2,982,569	\$3,101,872	\$3,225,947
Car Wash	\$52,050	\$0	\$0	\$0	\$0
Other Charges	<u>\$137,500</u>	<u>\$140,250</u>	<u>\$143,055</u>	<u>\$145,916</u>	<u>\$148,834</u>
Total Revenue	\$28,014,081	\$29,035,968	\$30,151,973	\$31,311,710	\$32,516,910
Total Resources	\$28,458,574	\$30,771,670	\$33,778,021	\$37,499,596	\$41,978,236
Expenses					
Personnel Services	\$4,998,298	\$4,998,298	\$4,998,298	\$4,998,298	\$4,998,298
Employee Benefits	\$2,924,500	\$2,946,803	\$2,969,551	\$2,992,755	\$3,016,423
Professional & Technical Services	\$2,341,913	\$2,414,278	\$2,500,468	\$2,583,483	\$2,662,796
Utilities, Repairs and Rentals	\$6,728,790	\$6,863,366	\$7,000,633	\$7,140,646	\$7,283,459
Other Purchased Services	\$175,997	\$181,435	\$187,913	\$194,151	\$200,112
Supplies	\$9,403,375	\$9,591,443	\$9,783,271	\$9,978,937	\$10,178,516
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>
Total Expenses	\$26,722,872	\$27,145,622	\$27,590,134	\$28,038,270	\$28,489,603
Projected Variance	\$1,291,209	\$1,890,345	\$2,561,839	\$3,273,440	\$4,027,307
Projected Working Capital	\$1,735,702	\$3,626,047	\$6,187,886	\$9,461,326	\$13,488,633
Reserve Requirement ⁽²⁾	\$797,186	\$809,869	\$823,204	\$836,648	\$850,188
Excess/(Deficit) ⁽³⁾	\$938,516	\$2,816,179	\$5,364,682	\$8,624,678	\$12,638,445

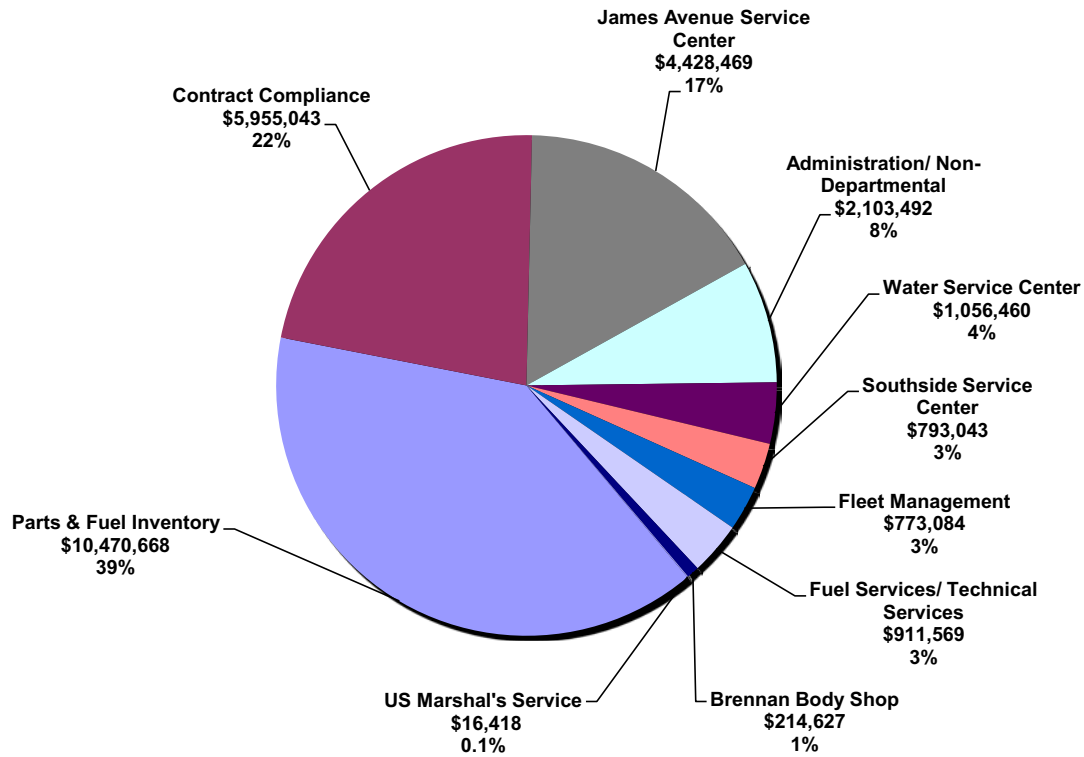
**EQUIPMENT SERVICES FUND
PROJECTED REVENUES AND EXPENSES**



- (1) This model does **not** reflect any rate increases for the next five years.
- (2) Internal Service Fund Reserve Policy: A minimum level of Working Capital (not to include Insurance Funds) equivalent to three percent (3%) of regular, on-going operating expenses (including transfers out). This calculation does not include recurring items. In addition, no Internal Service Fund shall have a negative Unrestricted Net Position.
- (3) Excess reserves will be used for future capital improvements.

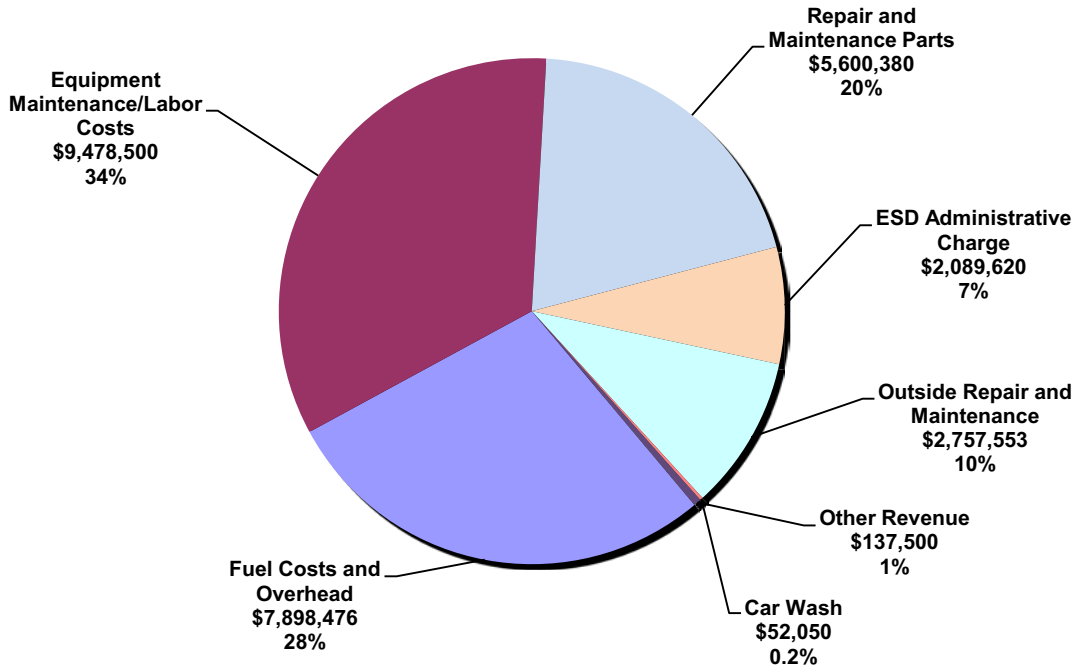
**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENSES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Parts & Fuel Inventory	\$11,469,556	\$11,154,306	\$10,470,668	\$10,470,668	\$10,470,668
Contract Compliance	5,624,006	5,704,833	5,939,693	5,937,514	5,955,043
James Avenue Service Center	3,961,408	4,106,538	4,358,647	4,423,367	4,428,469
Administration	2,365,100	2,573,717	2,789,037	2,841,537	2,103,492
Water Service Center	876,487	978,470	1,008,599	1,007,409	1,056,460
Southside Service Center	786,445	733,779	768,187	824,737	793,043
Fleet Management	731,946	718,173	757,151	757,151	773,084
Fuel Services	394,129	352,527	549,606	548,465	555,595
Technical Services	302,578	308,068	357,775	356,634	355,974
Brennan Body Shop	198,497	198,325	199,317	196,593	214,627
Non-Departmental	243,189	24,494	24,494	24,494	0
US Marshal's Service	0	0	16,418	16,418	16,418
SUBTOTAL EXPENSES	\$26,953,341	\$26,853,230	\$27,239,591	\$27,404,985	\$26,722,872
Contribution to Net Position	\$0	\$0	\$1,027,369	\$861,976	\$1,291,209
TOTAL EXPENSES	\$26,953,341	\$26,853,230	\$28,266,962	\$28,266,963	\$28,014,081



COMPARISON OF EQUIPMENT SERVICES FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Fuel Costs and Overhead	\$9,943,344	\$9,408,841	\$9,493,308	\$9,493,308	\$7,898,476
Equipment Maintenance/Labor Costs	7,009,759	7,102,223	8,983,000	8,983,000	9,478,500
Repair and Maintenance Parts	5,395,020	5,130,834	5,810,836	5,810,836	5,600,380
ESD Administrative Charge	1,945,207	1,971,311	2,219,126	2,219,126	2,089,620
Outside Repair and Maintenance	1,990,156	2,439,386	1,550,640	1,550,640	2,757,553
Car Wash	36,362	39,683	52,050	52,050	52,050
Other Revenue	90,203	70,285	158,000	158,000	137,500
SUBTOTAL REVENUE	\$26,410,051	\$26,162,563	\$28,266,962	\$28,266,962	\$28,014,081
Use of Net Position	\$543,290	\$690,667	\$0	\$0	\$0
TOTAL REVENUE	\$26,953,341	\$26,853,230	\$28,266,962	\$28,266,962	\$28,014,081



FUND BUDGET SUMMARY**DEPARTMENT:**

EQUIPMENT SERVICES FUND

FUND/CENTER

60101/0212010:0212105

SUMMARY OF FUND RESPONSIBILITIES:

Through management of the Equipment Services Fund, the Fleet Services division of the Property Management Department is responsible for vehicle and equipment acquisition, as well as monitoring, servicing, repairing, fueling and disposition for the entire City fleet.

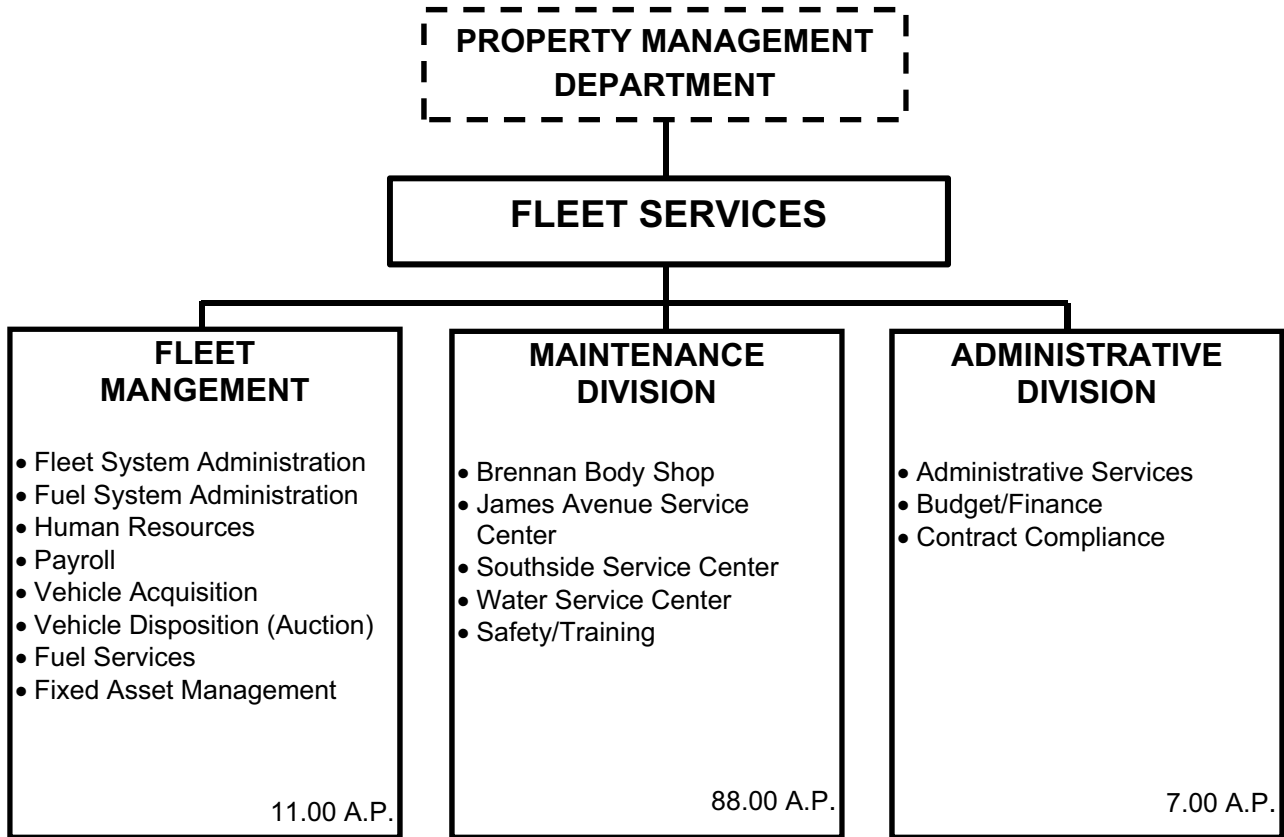
Within the Department, field services, mechanical maintenance and repairs, fuel, lubricants, and other supplies are provided by the following three service centers: James Avenue, Southside, and Water. In addition, body work is provided by the Brennan Body Shop. Fleet Services also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. The Department has a Fuel Services section that provides fueling services for all City vehicles and equipment. Fleet Services' Technical Services section performs procurement, disposition and other fleet administrative functions.

Fleet Services privatized its parts inventory system in FY2002. NAPA, as the current contracted provider, supplies the Department with vehicle and equipment parts.

As an Internal Service Fund, the majority of Equipment Services' operating funds come from reimbursements from other City departments for fuel, parts, and services provided. The application of an overhead charge to all vehicle repair parts, fuel, and outside services, as well as an annual administrative fee assessed on most numbered vehicles and equipment, allows Fleet Services to support its general, non-department specific administrative functions.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 4,657,121	\$ 4,881,184	\$ 4,998,298	\$ 4,998,298
Employee Benefits	\$ 3,303,942	\$ 3,240,892	\$ 2,924,500	\$ 2,924,500
Professional & Tech Svcs	\$ 2,314,793	\$ 2,488,731	\$ 2,341,913	\$ 2,341,913
Utilities Repairs & Rentals	\$ 7,032,632	\$ 6,675,744	\$ 6,728,790	\$ 6,728,790
Other Purchased Services	\$ 99,242	\$ 222,340	\$ 175,997	\$ 175,997
Supplies	\$ 9,209,549	\$ 9,416,601	\$ 9,403,375	\$ 9,403,375
Property/Capital Assets	\$ 235,951	\$ 314,100	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 1,441,209	\$ 1,441,209
Total Expenditures	\$ 26,853,230	\$ 27,239,591	\$ 28,014,081	\$ 28,014,081
Authorized Positions	106.00	106.00	106.00	106.00

EQUIPMENT SERVICES FUND – 106.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
EQUIPMENT SERVICES	60101/0212010:0212105

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$27,239,591	A.P.	106.00
FY2016 ADOPTED:	\$28,014,081	A.P.	106.00

- A. The adopted budget increases by \$1,291,209 for the budgeted contribution to net position. The fund intends to contribute to the negative net position over the next two years.
- B. The adopted budget decreases by (\$314,100) for the elimination of one-time funding in equipment and vehicles.
- C. The adopted budget decreases by (\$261,318) for the elimination of the City's annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City's retiree healthcare and death related benefits.
- D. The adopted budget increases by \$196,799 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- E. The adopted budget increases by \$150,000 for fuel system upgrades of manual sites.
- F. The adopted budget decreases by (\$62,000) for elimination of one-time funding in consultant services for a study related to management of the Vehicle and Equipment Replacement Fund.
- G. The adopted budget decreases by (\$140,455) for Workers' Compensation and Risk Management costs based on cost projections prepared by the Human Resources and allocated to this department. Also, the merging of the Risk Management and Worker's Compensation funds into the new Risk Financing Fund resulted in a negative net position. This increase will help to restore the net position to a positive over a 10 year period in keeping with the adopted reserve policy.
- H. The adopted budget decreases by (\$53,208) for group health based on plan migration and turnover.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
EQUIPMENT SERVICES FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
FLEET				
Maintenance				
<i>Fleet availability</i>	95%	94%	93%	95%
Acquisition, Disposition, & Fueling				
<i>Percentage of vehicles requested and delivered during fiscal year</i>	67%	142%	24%	100%

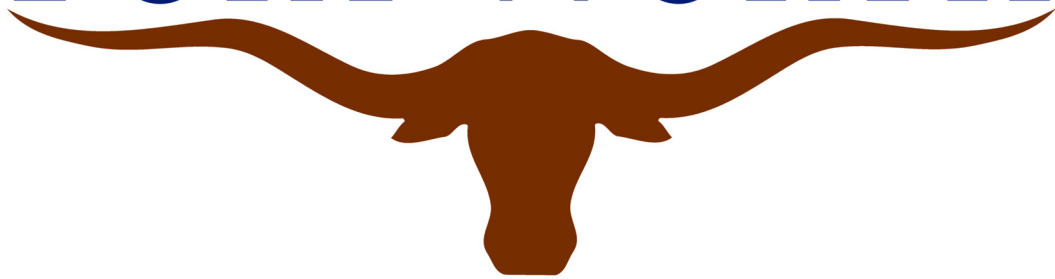
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PROPERTY MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60101	EQUIPMENT SERVICES FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>FLEET SERVICES</u>								
0212010	ESD ADMINISTRATION	\$ 2,573,717	\$ 2,789,037	\$ 3,394,701	\$ 3,394,701	5.00	5.00	5.00	5.00
0212011	ESD FLEET MANAGE- MENT	718,173	757,151	773,084	773,084	2.00	2.00	2.00	2.00
0212015	ESD CONTRACT COM- PLIANCE	5,704,833	5,939,693	5,955,043	5,955,043	4.00	4.00	4.00	4.00
0212030	ESD JAMES AVE SER- VICE CENTER	4,106,538	4,358,647	4,428,469	4,428,469	62.00	61.00	61.00	61.00
0212035	ESD SOUTHSIDE SER- VICE CENTER	733,779	768,187	793,043	793,043	9.00	9.00	9.00	9.00
0212045	ESD BRENNAN BODY SHOP	198,325	199,317	214,627	214,627	3.00	3.00	3.00	3.00
0212050	ESD WATER SERVICE CENTER	978,470	1,008,599	1,056,460	1,056,460	14.00	15.00	15.00	15.00
0212070	ESD FUEL SERVICES	352,527	549,606	555,595	555,595	3.00	3.00	3.00	3.00
0212071	ESD TECHNICAL SER- VICES	308,068	357,775	355,974	355,974	4.00	4.00	4.00	4.00
0212080	TIRE SHOP	0	0	0	0	0.00	0.00	0.00	0.00
0212085	ESD PARTS & FUEL INVENTORY	11,154,306	10,470,668	10,470,668	10,470,668	0.00	0.00	0.00	0.00
0212095	ESD NON-DEPARTMEN- TAL	24,494	24,494	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 26,853,230	\$ 27,223,173	\$ 27,997,663	\$ 27,997,663	106.00	106.00	106.00	106.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PROPERTY MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60101	EQUIPMENT SERVICES FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0212105	<u>ESD OUTSIDE SER- VICES</u> ESD US MARSHALS SERVICES	\$ 0	\$ 16,418	\$ 16,418	\$ 16,418	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 16,418</u>	<u>\$ 16,418</u>	<u>\$ 16,418</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 26,853,230	\$ 27,239,591	\$ 28,014,081	\$ 28,014,081	106.00	106.00	106.00	106.00

FORT WORTH



FUND STATEMENT**FUND:****INFORMATION SYSTEMS FUND**

The Information Systems Fund provides for the management of the City's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth to provide quality service to the community. This coordination of information technology resources is accomplished through such services as planning and project management, administrative support, technical and administrative services, software applications development and acquisition, and telecommunications. Prior to FY1999, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. This allocation method was reviewed and the Department began operating on a business model basis in which it bills city departments for services rendered. Currently, non-discretionary IT related costs are allocated to departments. This would include computing, telephone and radio services.

All City departments are IT Solutions customers, and the department receives the bulk of its revenue from these customers' allocations. The Department's expenditures include personnel costs, operating supplies, contractual/consulting services, licensing, maintenance, and such capital equipment as servers, vehicles and other hardware and software.

The IT Network Infrastructure Project was initiated during FY2015. The primary goal was to replace the existing network and telephone infrastructure to help alleviate the City's technological gaps. All components of the current network infrastructure and the telephone system are at the end-of-life and the manufacturer no longer supports the system for services or equipment. Given the fragile state of the system, the difficulty in finding refurbished replacement parts, aging equipment and the inability to increase the size of certain aspects of the current system, IT Solutions recommended the network infrastructure and telephone system to be replaced. The upgrade to a Cisco Network Infrastructure and Telephone System will more effectively meet the needs of Staff by providing additional technology, which the current infrastructure lacks. This system will replace the City's current network and telephone system, which was acquired in 1997.

**INFORMATION SYSTEMS FUND BUDGET SUMMARY
FY2016**

REVENUES:

Charges for Services	\$27,582,117
Computing Services Fee	\$17,759,743
Telephone Service Fee	\$6,471,607
Radio Service Fee	\$1,396,040
Radio Tower & Other Subscribers	\$1,144,953
Computer Equipment Maintenance Fee	\$809,774

Use of Money & Property	\$83
Interest Earnings	\$83

SUBTOTAL REVENUE **\$27,582,200**

Operating Transfers	
Transfer from ERP Capital Fund	\$700,000

SUBTOTAL OPERATING TRANSFERS **\$700,000**

USE OF NET POSITION \$0

TOTAL REVENUE **\$28,282,200**

EXPENSES:

Information Technology Systems Fund Appropriations	\$27,408,200
Transfers and Others	\$874,000
Transfer - Capital	\$874,000

SUBTOTAL EXPENSES **\$28,282,200**

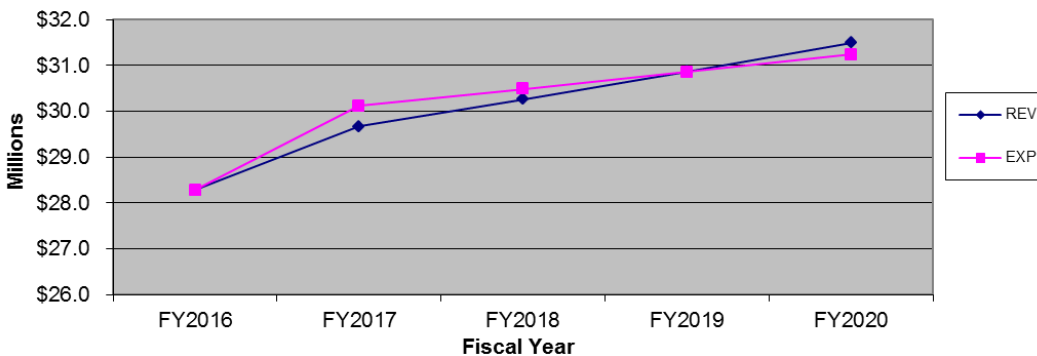
CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$28,282,200**

**INFORMATION SYSTEMS FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016	FY2017	FY2018	FY2019	FY2020
	Adopted	Projected	Projected	Projected	Projected
Beginning Working Capital	\$1,729,602	\$1,729,602	\$1,288,648	\$1,072,921	\$1,086,926
Revenues⁽¹⁾					
Computing Services	\$17,759,743	\$19,514,938	\$19,905,237	\$20,303,341	\$20,709,408
Telephone Services	\$6,471,607	\$6,601,039	\$6,733,060	\$6,867,721	\$7,005,076
Radio Services	\$1,396,040	\$1,548,961	\$1,579,940	\$1,611,539	\$1,643,770
External Customers	\$1,144,953	\$1,167,852	\$1,191,209	\$1,215,033	\$1,239,334
Computer Support Services	\$809,774	\$825,969	\$842,489	\$859,339	\$876,525
Other Revenue	\$700,083	\$14,085	\$14,366	\$14,654	\$14,947
Total Revenue	\$28,282,200	\$29,672,844	\$30,266,301	\$30,871,627	\$31,489,059
Total Resources	\$30,011,802	\$31,402,446	\$31,554,949	\$31,944,548	\$32,575,985
Expenses					
Personnel Services	\$8,910,630	\$8,910,630	\$8,910,630	\$8,910,630	\$8,910,630
Employee Benefits	\$3,731,035	\$3,749,822	\$3,768,985	\$3,788,531	\$3,808,469
Professional & Technical Ser	\$5,814,947	\$7,431,246	\$7,579,871	\$7,731,468	\$7,886,098
Utilities, Repairs and Rentals	\$8,014,493	\$8,174,783	\$8,338,279	\$8,505,044	\$8,675,145
Other Purchased Services	\$367,351	\$374,698	\$382,192	\$389,836	\$397,633
Supplies	\$569,744	\$581,139	\$592,762	\$604,617	\$616,709
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	\$874,000	\$891,480	\$909,310	\$927,496	\$946,046
Total Expenses	\$28,282,200	\$30,113,798	\$30,482,028	\$30,857,622	\$31,240,729
Projected Variance	\$0	(\$440,954)	(\$215,727)	\$14,005	\$248,331
Projected Working Capital	\$1,729,602	\$1,288,648	\$1,072,921	\$1,086,926	\$1,335,257
Reserve Requirement ⁽²⁾	\$822,246	\$876,670	\$887,182	\$897,904	\$908,840
Excess/(Deficit)	\$907,356	\$411,978	\$185,740	\$189,022	\$426,416

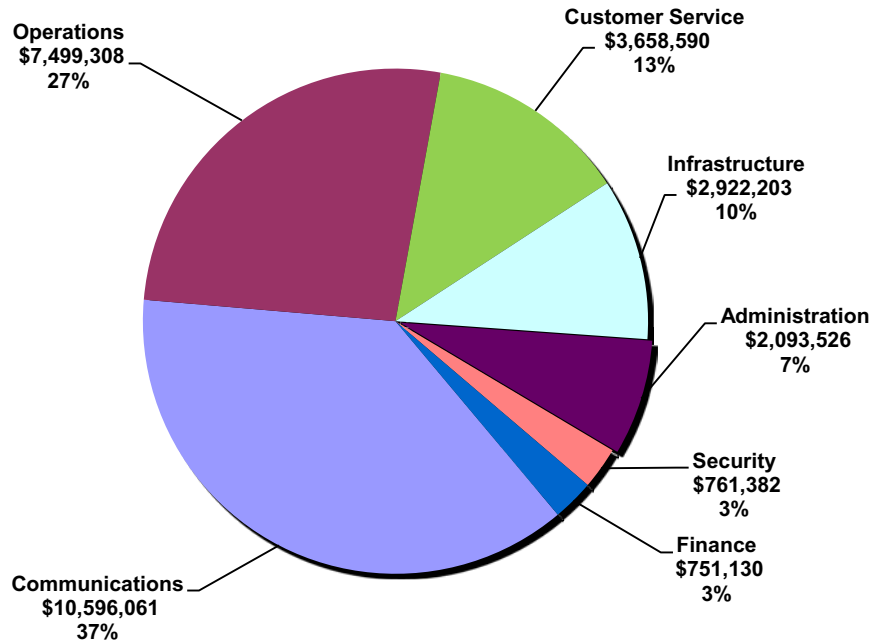
**INFORMATION SYSTEMS FUND
PROJECTED REVENUES AND EXPENSES**



(1) This model does not reflect any rate increases for the next five years.
 (2) Internal Service Fund Reserve Policy: A minimum level of Working Capital (not to include Insurance Funds) equivalent to three percent (3%) of regular, on-going operating expenses (including transfers out). This calculation does not include recurring items. In addition, no Internal Service Fund shall have a negative Unrestricted Net Position.

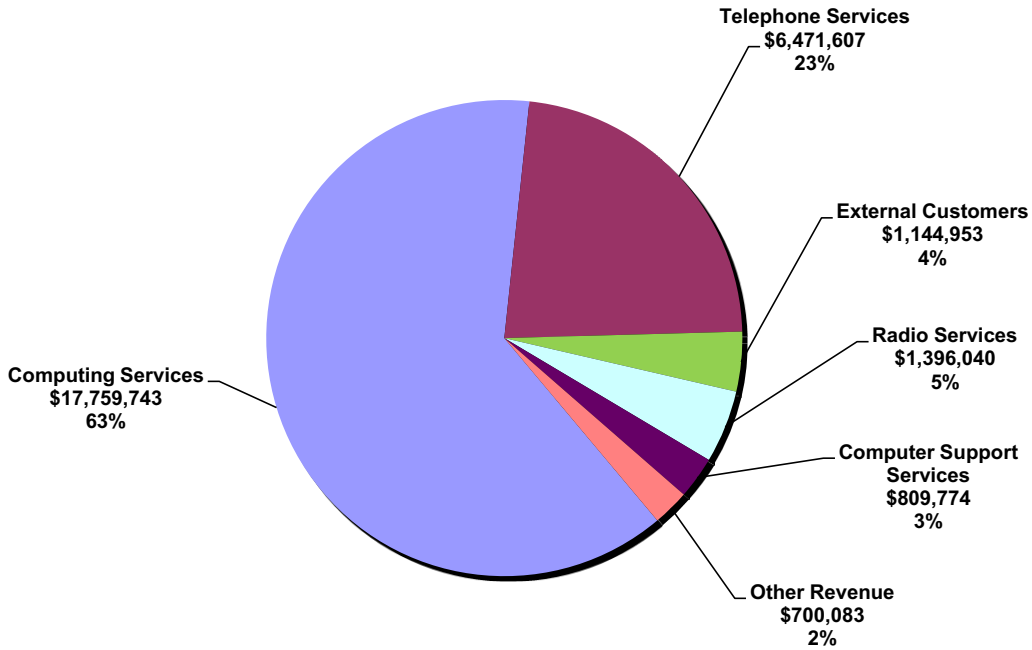
COMPARISON OF INFORMATION SYSTEMS FUND EXPENSES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Communications	\$8,177,327	\$9,532,939	\$9,651,587	\$9,651,587	\$10,596,061
Operations	6,433,158	6,962,624	6,736,061	6,736,061	7,499,308
Customer Service	1,634,271	2,632,936	2,286,537	2,286,537	3,658,590
Infrastructure	3,742,749	3,517,463	3,688,267	3,688,267	2,922,203
Administration	2,537,116	2,309,222	2,383,694	5,831,867	2,093,526
Security	1,174,205	979,143	1,050,899	1,050,899	761,382
Finance	722,833	738,781	734,957	734,957	751,130
SUBTOTAL EXPENSES	\$25,097,503	\$26,673,108	\$26,532,002	\$29,980,175	\$28,282,202
Contribution to Net Position	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$25,097,503	\$26,673,108	\$26,532,002	\$29,980,175	\$28,282,202



**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Computing Services	\$16,659,299	\$16,611,506	\$17,019,527	\$17,019,527	\$17,759,743
Telephone Services	5,148,075	5,697,248	6,095,988	6,095,988	6,471,607
External Customers	772,375	1,071,898	1,338,584	1,338,584	1,144,953
Radio Services	1,234,448	1,111,908	1,220,843	1,220,843	1,396,040
Computer Support Services	0	941,663	807,060	807,060	809,774
Other Revenue	106,845	117,306	50,000	50,000	700,083
SUBTOTAL REVENUE	\$23,921,042	\$25,551,529	\$26,532,002	\$26,532,002	\$28,282,202
Use of Net Position	\$1,176,461	\$1,121,579	\$0	\$3,448,173	\$0
TOTAL REVENUE	\$25,097,503	\$26,673,108	\$26,532,002	\$29,980,175	\$28,282,202



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
INFORMATION SYSTEMS FUND	60105/0041000:0049000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Information Technology Solutions (IT Solutions) Department is organized into the following areas: Administration, Operations, Services, and ERP Support.

IT Solutions Administration provides overall department direction, as well as planning and coordination of information technology policy and procedures for all city departments.

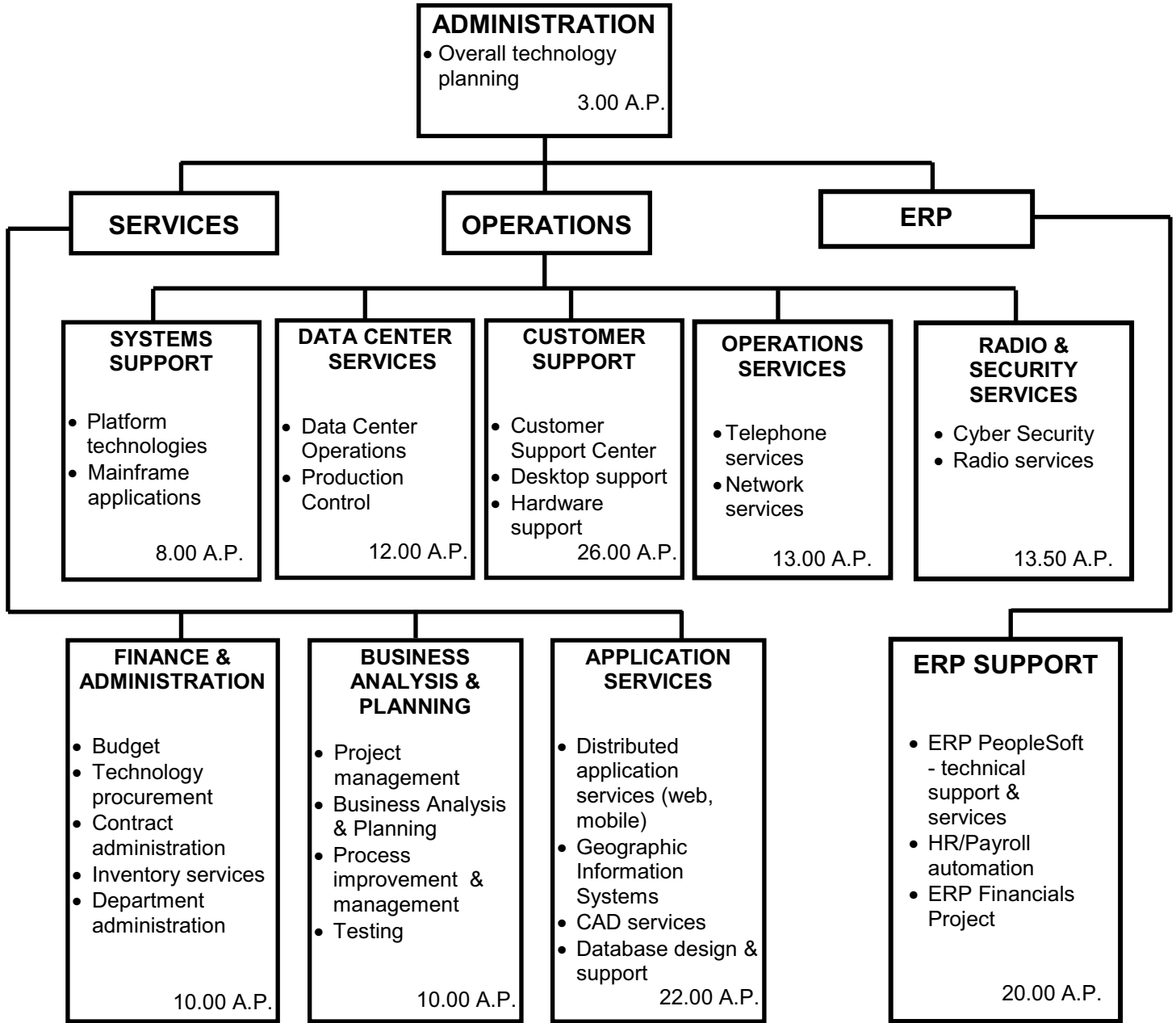
The Operations Group provides mainframe programming and operations support for the City's mainframe computer as well as production control and change management services. Platform Technologies provides server and storage operations and support including email administration. Desktop Support manages the City's desktop computing functions and devices. Voice Services operates and maintains the City's telephone system. Network Services operates and maintains the City's data circuits. The Security and Customer Support Group provides Cyber Security, Radio Services and Customer Support Center. Radio Services includes technical management and development of the City's public safety and public works radio systems. Cyber Security includes monitoring and protection of the City's information systems. The Customer Support Center provides IT helpdesk services for all City departments. Enterprise Architecture focuses on the identification and classification of data, the standardization and implementation of technologies, and the facilitation of technological change throughout an organization.

The Services Group provides Application Services for distributed applications including computer aided design (CAD), database and geographic information systems support. The IT Finance group is responsible for human resources related functions, training and travel, IT Solutions billing and allocations, financial and budget management, procurement of information technology equipment and services for all city departments, wireless procurement and management, asset management and contract administration. The Business Analysis and Planning group provides business analysis and project management for IT projects.

ERP provides PeopleSoft, financial, technical support and services, financial systems implementation and integration, and financial-related data and reports.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 7,958,704	\$ 8,390,765	\$ 8,910,630	\$ 8,910,630
Employee Benefits	\$ 4,017,195	\$ 3,803,458	\$ 3,731,035	\$ 3,731,035
Professional & Tech Svcs	\$ 5,910,469	\$ 4,815,200	\$ 5,814,947	\$ 5,814,947
Utilities Repairs & Rentals	\$ 7,823,205	\$ 7,803,697	\$ 8,014,493	\$ 8,014,493
Other Purchased Services	\$ 197,451	\$ 402,539	\$ 367,351	\$ 367,351
Supplies	\$ 593,572	\$ 1,228,343	\$ 569,744	\$ 569,744
Property/Capital Assets	\$ 172,512	\$ 40,000	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 48,000	\$ 874,000	\$ 874,000
Total Expenditures	\$ 26,673,108	\$ 26,532,002	\$ 28,282,200	\$ 28,282,200
Authorized Positions	133.00	139.00	137.50	137.50

IT SOLUTIONS – 137.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
INFORMATION SYSTEMS FUND	60105/0041000:0049000

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$26,532,002	A.P.	139.00
FY2016 ADOPTED:	\$28,282,200	A.P.	137.50

- A. The adopted budget decreases by (\$390,000) and five authorized positions for the transfer of two Business Planners to Human Resources, one Business Planner to Financial Management Services department, one Management Analyst II to the City Manager’s Office, Performance Learning Services Office, and one IT Programmer transferred to the City Manager’s Office, Communications Office.
- B. The adopted budget increases by 3.50 authorized position to convert overages to permanent status with no budgetary impact. The additional three positions will provide hardware support and one part-time position will support administrative functions.
- C. The adopted budget increases by \$874,000 for vehicle and equipment replacement and the Pay-As-You-Go (PAYG) portion for Capital items. Funding for vehicles are based on approved FY2016 vehicle replacement plan.
- D. The adopted budget increases by \$595,000 for consulting services regarding the human capital management/payroll financial systems upgrade to PeopleSoft 9.2.
- E. The adopted budget decreases by (\$442,519) for information technology supplies based on FY2016 equipment replacement and purchase plan.
- F. The adopted budget increases by \$363,346 for costs associated with computing, radio and telephone services.
- G. The adopted budget increases by \$362,541 in salary savings budgeted due to less anticipated vacancies in the department in FY2016.
- H. The adopted budget increases by a net of \$344,600 for contractual services for security software, server and mainframe support, and radio tower maintenance.
- I. The adopted budget increases by \$292,533 to capture the salary and benefits cost adjustments for the proposed class and compensation study for regular employees effective first pay period in January 2016.
- J. The adopted budget decreases by (\$179,614) for costs associated with supplies and minor equipment based on analysis of historical spending.
- K. The adopted budget decreases by (\$169,750) for the elimination of the City’s annual contribution to the PARS Trust fund for Other Post-Employment Benefits (OPEB) which includes the City’s retiree health-care and death related benefits.
- L. The adopted budget decreases by (\$143,498) for costs associated with equipment lease and mainframe licensing due to new contract pricing and reduced usage.
- M. The adopted budget decreases by a net of (\$112,703) for costs associated with dues and memberships based on decreased usage.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
INFORMATION SYSTEMS FUND**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
OPERATIONS				
Infrastructure Support & Disaster Recovery				
<i>Extend the current public safety trunked radio system utilization by 5% and not affect the 99% channel availability (note: 34% growth in FY2015 was due to the Radio System Upgrade Project)</i>	N/A	N/A	34%	5%
<i>Public safety trunked voice radio system channel availability</i>	99%	99%	99%	99%
<i>Reduce customer service disruptions by 10%</i>	N/A	N/A	N/A	-10%
SERVICES				
Customer Service				
<i>Customer service rate of 90% or above as recorded in service ticket surveys</i>	N/A	N/A	96%	90%
<i>Average response rate of surveys</i>	N/A	N/A	17%	15%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60105	INFORMATION SYSTEMS FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>ADMINISTRATION AND IT SECURITY</u>								
0041000	IT SOLUTIONS ADMINIS- TRATION	\$ 1,072,415	\$ 897,241	\$ 634,320	\$ 634,320	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 1,072,415</u>	<u>\$ 897,241</u>	<u>\$ 634,320</u>	<u>\$ 634,320</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>IT SECURITY</u>								
0041100	IT SECURITY	\$ 979,143	\$ 1,050,899	\$ 761,382	\$ 761,382	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 979,143</u>	<u>\$ 1,050,899</u>	<u>\$ 761,382</u>	<u>\$ 761,382</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>INFRASTRUCTURE</u>								
0043010	IT PLATFORM TECHNOL- OGIES	\$ 2,413,315	\$ 2,433,606	\$ 1,754,903	\$ 1,754,903	7.00	5.00	6.00	6.00
0043020	IT DATA CENTER OPER- ATIONS	1,104,148	1,254,661	1,167,300	1,167,300	10.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 3,517,463</u>	<u>\$ 3,688,267</u>	<u>\$ 2,922,203</u>	<u>\$ 2,922,203</u>	<u>17.00</u>	<u>17.00</u>	<u>18.00</u>	<u>18.00</u>
	<u>FINANCE</u>								
0044000	IT FINANCE & CON- TRACT ADMIN	\$ 738,781	\$ 734,957	\$ 751,130	\$ 751,130	10.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 738,781</u>	<u>\$ 734,957</u>	<u>\$ 751,130</u>	<u>\$ 751,130</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>OPERATIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60105	INFORMATION SYSTEMS FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0045000	IT BUSINESS ANALYSIS & PLAN	\$ 1,172,355	\$ 1,190,134	\$ 1,119,881	\$ 1,119,881	10.00	10.00	10.00	10.00
0045010	IT MAINFRAME APPLI- CATIONS	1,288,653	1,121,989	894,775	894,775	3.00	3.00	2.00	2.00
0045020	IT DISTRIBUTED APPLI- CATIONS	1,659,224	1,611,217	1,749,048	1,749,048	10.00	10.00	10.00	10.00
0045021	IT ERP SUPPORT	1,509,112	1,511,297	2,552,228	2,552,228	18.00	18.00	20.00	20.00
0045022	IT ERP PROJECT	242,929	112,249	0	0	0.00	6.00	0.00	0.00
0045030	IT DATABASE DESIGN AND SUPPORT	427,194	455,864	446,135	446,135	4.00	4.00	3.00	3.00
0045050	IT GEOGRAPHIC INFOR- MATION SVC	663,157	733,311	737,241	737,241	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 6,962,624</u>	<u>\$ 6,736,061</u>	<u>\$ 7,499,308</u>	<u>\$ 7,499,308</u>	<u>50.00</u>	<u>56.00</u>	<u>50.00</u>	<u>50.00</u>
	<u>COMMUNICATIONS</u>								
0046002	IT CIRCUITS	\$ 3,660,082	\$ 3,734,673	\$ 3,687,899	\$ 3,687,899	0.00	0.00	0.00	0.00
0046010	IT VOICE SERVICES	1,025,629	651,386	652,547	652,547	3.00	3.00	3.00	3.00
0046020	IT RADIO SERVICES	1,786,677	2,521,826	2,995,239	2,995,239	10.00	9.00	9.50	9.50
0046030	IT DATA SERVICES	1,491,115	1,668,784	2,029,618	2,029,618	9.00	10.00	10.00	10.00
0046040	IT CAD SERVICES	1,569,436	1,074,918	1,230,758	1,230,758	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 9,532,939</u>	<u>\$ 9,651,587</u>	<u>\$ 10,596,061</u>	<u>\$ 10,596,061</u>	<u>26.00</u>	<u>26.00</u>	<u>26.50</u>	<u>26.50</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60105	INFORMATION SYSTEMS FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>CUSTOMER SERVICE</u>								
0048000	IT CUSTOMER SUP- PORT CENTER	\$ 424,400	\$ 486,328	\$ 472,892	\$ 472,892	7.00	7.00	7.00	7.00
0048001	IT DESKTOP SUPPORT	1,420,856	990,352	2,402,478	2,402,478	10.00	10.00	10.00	10.00
0048002	IT HARDWARE SUP- PORT	787,680	809,857	783,220	783,220	6.00	6.00	9.00	9.00
	Sub-Total	<u>\$ 2,632,936</u>	<u>\$ 2,286,537</u>	<u>\$ 3,658,590</u>	<u>\$ 3,658,590</u>	<u>23.00</u>	<u>23.00</u>	<u>26.00</u>	<u>26.00</u>
	<u>DEPT OVERHEAD</u>								
0049000	IT DEPARTMENT OVER- HEAD	\$ 1,236,807	\$ 1,486,453	\$ 1,459,206	\$ 1,459,206	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,236,807</u>	<u>\$ 1,486,453</u>	<u>\$ 1,459,206</u>	<u>\$ 1,459,206</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 26,673,108	\$ 26,532,002	\$ 28,282,200	\$ 28,282,200	133.00	139.00	137.50	137.50

FUND STATEMENT

FUND:

CAPITAL PROJECTS SERVICE FUND

The Capital Projects Service Fund is managed by the Transportation and Public Works Department and is responsible for providing program management, engineering design, project management, surveying quality control, and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational work-groups:

The Infrastructure Design and Construction Group provides services for the technical development and project construction phases of capital infrastructure project delivery. The core functions of the group include:

- Project Design / Project Management – Provision of engineering services for a broad array of programs. These programs include street reconstruction (capital improvement programs), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements.
- Construction Inspection / Management – Provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort.
- Utility Coordination / Mapping – Provision of utility coordination services including the coordination of franchise utility relocation efforts. The Vault/Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer and storm drainage maps.

The Program Management Office (PMO) was established by the City Manager in FY2009 and provides executive leadership to guide the delivery of capital programs and projects across the City. In FY2011, the PMO was restructured into Planning and Development Department. For FY2016 the PMO was transferred back under management of the Capital Projects Service Fund. The core functions of the PMO include:

- Leadership/management of the City's high profile capital programs and projects.
- Implementation of Integrated Program Management.
- Facilitation and improvement of tracking and reporting of project/program status in partnership with the Management Team and Financial Management Services Department.
- Improving the capacity of the City's capital program and project delivery systems.
- Synchronization of the City's capital planning process with the City's Comprehensive Plan.

In FY2015, a reorganization was implemented to realign positions and expenditures currently associated with the Capital Projects Service Fund to ensure expenses are more accurately incurred by the fund where the benefit is being received. Realized savings are intended to help improve the Fund's negative net position. As a result, the capital projects budgeting portion of the PMO was transferred back to the Budget and Research Division of Financial Management Services.

While remaining in the Fund, the management of the Real Property Section of the Fund was moved to the new Property Management Department as the Acquisition and Sales Section of the Real Property Division. This section is responsible for land and property acquisitions and sales and right-of-way and easement acquisitions.

**CAPITAL PROJECTS SERVICE FUND BUDGET SUMMARY
2016**

REVENUES:

Charges for Services	\$8,539,484
Contract Street Maintenance	\$709,252
Easements and Vacations	\$20,000
TPW CFA	\$3,829,420
Water Capital	\$1,680,321
Sewer Capital	\$1,213,076
General Fund	\$746,791
Airport Capital	\$140,624
Water/Sewer	\$200,000

Use of Money & Property	\$25,000
Interest Earnings	\$25,000

Other Revenue	\$139,248
Miscellaneous Revenue	\$139,248

SUBTOTAL REVENUE **\$8,703,732**

Operating Transfers	
Salvage Sales	\$1,500

SUBTOTAL OPERATING TRANSFERS **\$1,500**

USE OF NET POSITION \$0

TOTAL REVENUE **\$8,705,232**

EXPENSES:

Capital Project Services Fund Appropriations	\$8,702,127
Debt Service	\$3,105
Debt Transfer - Principal - Energy Savings Program	\$2,232
Debt Transfer - Interest - Energy Savings Program	\$873

SUBTOTAL EXPENSES **\$8,705,232**

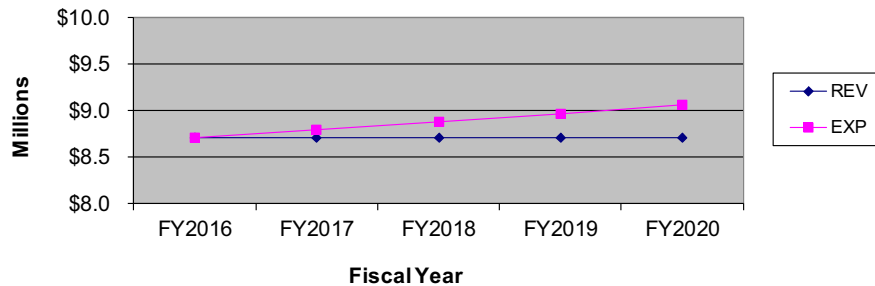
CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$8,705,232**

**CAPITAL PROJECTS SERVICE FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Working Capital	(\$2,344,712)	(\$2,344,712)	(\$2,430,375)	(\$2,605,056)	(\$2,872,244)
Revenues ⁽¹⁾					
TPW Capital Projects	\$3,829,420	\$3,829,420	\$3,829,420	\$3,829,420	\$3,829,420
Water/Wastewater Capital Projects	\$2,893,397	\$2,893,397	\$2,893,397	\$2,893,397	\$2,893,397
Contract Street Maintenance	\$709,252	\$709,252	\$709,252	\$709,252	\$709,252
TPW General Fund Programs	\$746,791	\$746,791	\$746,791	\$746,791	\$746,791
Aviation Capital Projects	\$140,624	\$140,624	\$140,624	\$140,624	\$140,624
Water/Wastewater Operating Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Other Revenue	\$185,748	\$185,748	\$185,748	\$185,748	\$185,748
Total Revenue	\$8,705,232	\$8,705,232	\$8,705,232	\$8,705,232	\$8,705,232
Total Resources	\$6,360,520	\$6,360,520	\$6,274,857	\$6,100,176	\$5,832,988
Expenses					
Personnel Services	\$4,749,337	\$4,748,264	\$4,747,169	\$4,746,052	\$4,744,913
Employee Benefits	\$1,899,332	\$1,903,930	\$1,908,619	\$1,913,403	\$1,918,282
Professional and Technical Services	\$899,263	\$935,234	\$972,643	\$1,011,549	\$1,052,011
Utilities, Repairs and Rentals	\$730,300	\$759,512	\$789,892	\$821,488	\$854,348
Other Purchased Services	\$103,752	\$107,902	\$112,218	\$116,707	\$121,375
Supplies	\$320,142	\$332,948	\$346,266	\$360,116	\$374,521
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt Service	\$3,106	\$3,106	\$3,106	\$3,106	\$3,106
Transfers and Others	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$8,705,232	\$8,790,895	\$8,879,913	\$8,972,421	\$9,068,555
Projected Variance	\$0	(\$85,663)	(\$174,681)	(\$267,189)	(\$363,323)
Projected Working Capital	(\$2,344,712)	(\$2,430,375)	(\$2,605,056)	(\$2,872,244)	(\$3,235,567)
Reserve Requirement ⁽²⁾	\$261,157	\$263,727	\$266,397	\$269,173	\$272,057
Excess/(Deficit)	(\$2,605,869)	(\$2,694,102)	(\$2,871,453)	(\$3,141,417)	(\$3,507,624)

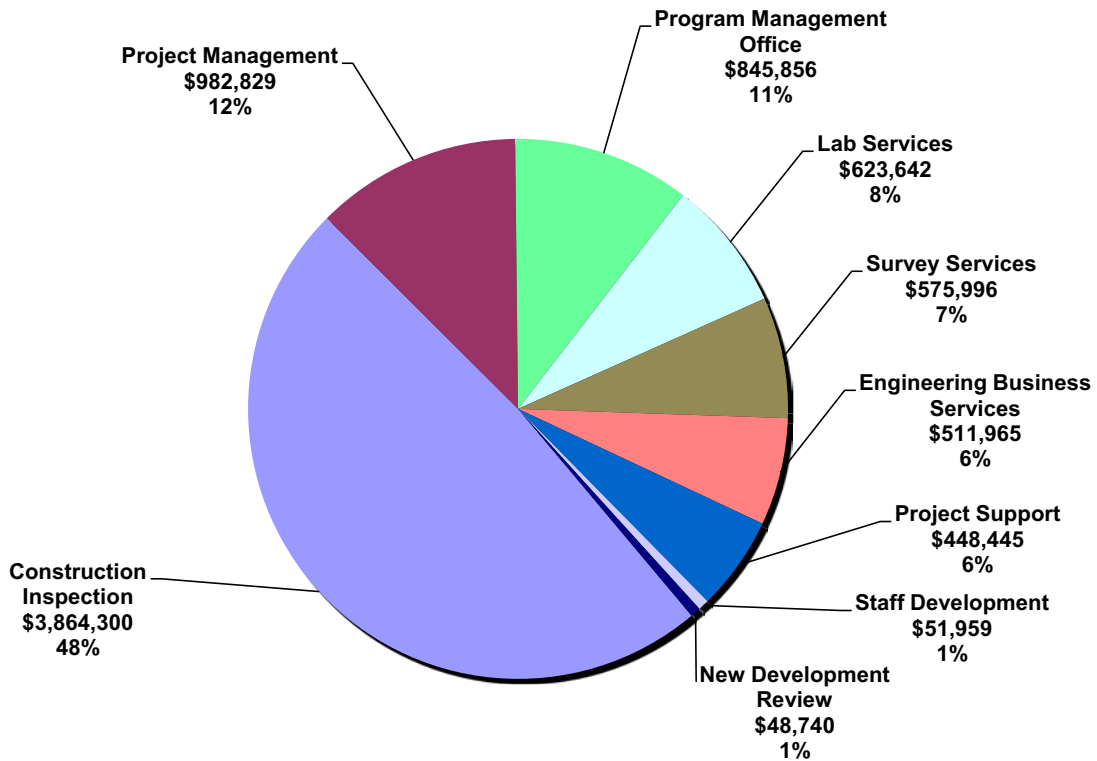
**CAPITAL PROJECTS SERVICE FUND
PROJECTED REVENUES AND EXPENSES**



- (1) This model does **not** reflect any rate increases for the next five years.
- (2) Internal Service Fund Reserve Policy: A minimum level of Working Capital (not to include Insurance Funds) equivalent to three percent (3%) of regular, on-going operating expenses (including transfers out). This calculation does not include recurring items. In addition, no Internal Service Fund shall have a negative Unrestricted Net Position

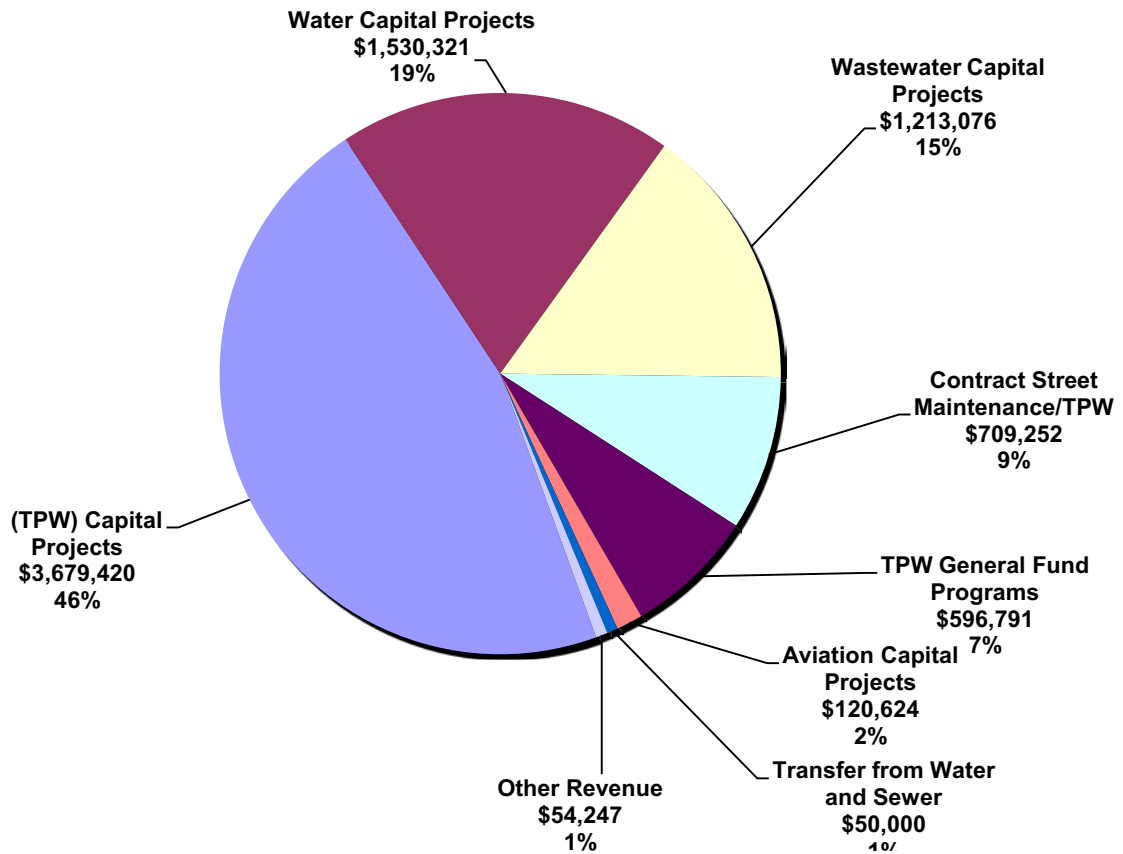
COMPARISON OF CAPITAL PROJECTS SERVICE FUND - TRANSPORTATION AND PUBLIC WORKS EXPENSES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Construction Inspection	\$1,718,190	\$1,056,929	\$1,245,276	\$1,171,763	\$3,864,300
Project Management	1,699,557	1,432,890	858,951	858,951	982,829
Program Management Office	1,291,256	966,107	960,526	960,526	845,856
Lab Services	664,465	603,088	775,899	775,899	623,642
Survey Services	1,197,517	971,999	1,120,998	1,120,998	575,996
Engineering Business Services	2,261,049	1,924,039	2,311,300	2,311,300	511,965
Project Support	657,885	725,291	1,073,900	1,073,900	448,445
Staff Development	253,869	167,730	154,766	154,766	51,959
New Development Review	1,553,526	1,387,735	1,603,040	1,603,040	48,740
Real Property	726,676	635,089	714,694	714,694	0
Planning Services	287	240,952	327,443	327,443	0
Capital Projects	725,560	549,132	676,408	676,408	0
Heavy Maintenance	1,555,875	1,471,895	1,648,545	1,648,545	0
SUBTOTAL EXPENSES	\$14,305,712	\$12,132,876	\$13,471,746	\$13,398,233	\$7,953,732
Contribution to Net Position	\$0	\$0	\$0	\$73,512	\$0
TOTAL EXPENSES	\$14,305,712	\$12,132,876	\$13,471,746	\$13,471,745	\$7,953,732



COMPARISON OF CAPITAL PROJECTS SERVICE FUND - TRANSPORTATION AND PUBLIC WORKS REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Transportation and Public Works (TPW) Capital Projects	\$5,584,481	\$4,868,863	\$5,888,045	\$5,888,045	\$3,679,420
Water Capital Projects	3,132,989	2,765,261	3,814,914	3,814,914	1,530,321
Wastewater Capital Projects	1,820,550	1,290,553	2,237,871	2,237,871	1,213,076
Contract Street Maintenance/TPW	577,827	629,342	709,253	709,253	709,252
TPW General Fund Programs	336,742	333,044	596,791	596,791	596,791
Aviation Capital Projects	36,639	51,635	120,624	120,624	120,624
Transfer from Water and Sewer	98,952	47,752	50,000	50,000	50,000
Other Revenue	446,129	400,014	54,247	54,247	54,247
SUBTOTAL REVENUE	\$12,034,309	\$10,386,464	\$13,471,745	\$13,471,745	\$7,953,732
Use of Net Position	\$2,271,403	\$1,746,414	\$0	\$0	\$0
TOTAL REVENUE	\$14,305,712	\$12,132,878	\$13,471,745	\$13,471,745	\$7,953,732



FUND BUDGET SUMMARY**DEPARTMENT:**

CAPITAL PROJECTS SERVICE FUND

FUND/CENTER

60102/0209900:0209913

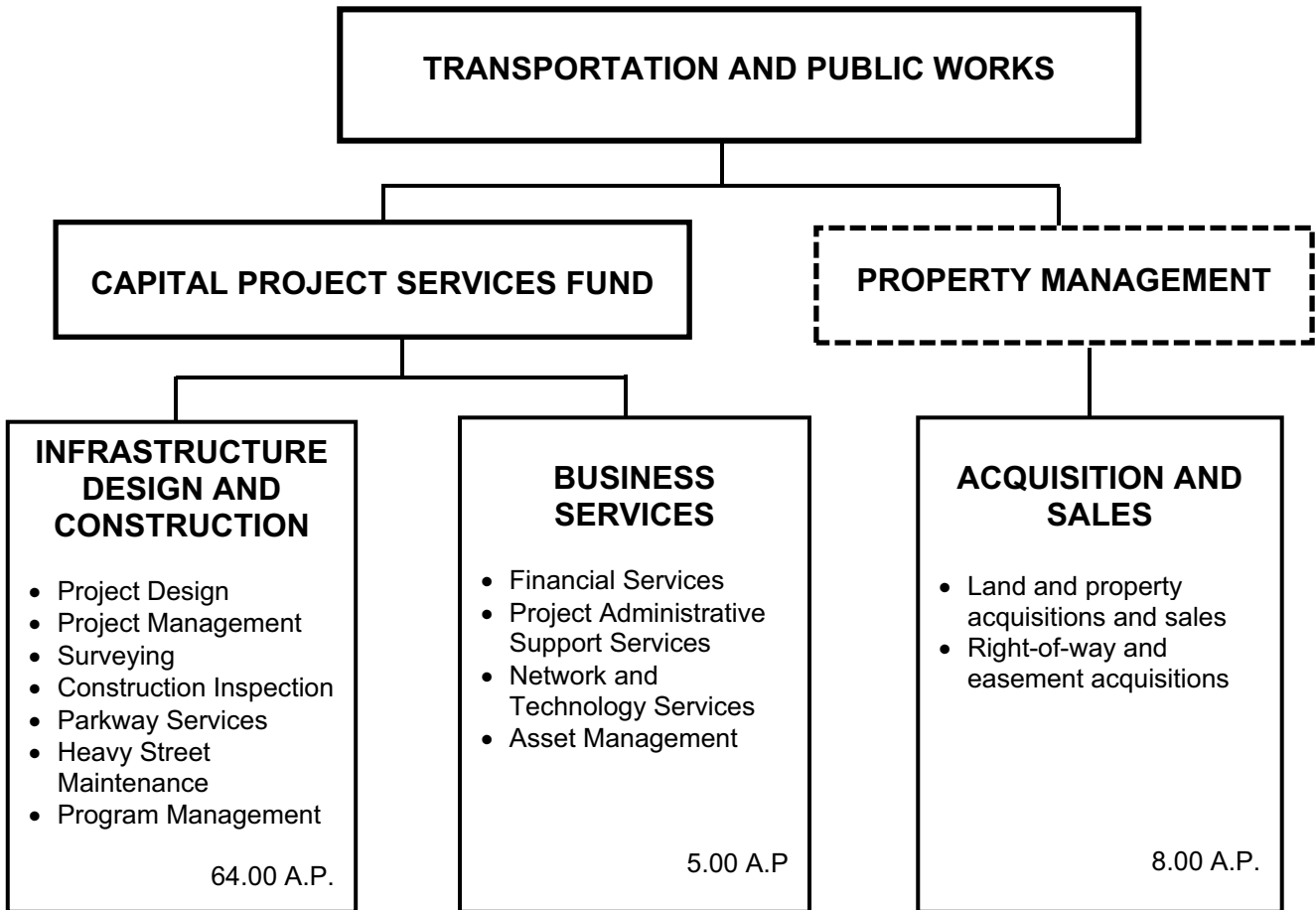
SUMMARY OF FUND RESPONSIBILITIES:

The Capital Projects Service Fund, through the Infrastructure Design and Construction Group, provides for program management, engineering design, project management, surveying, quality control and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects.

The Fund also provides for the Program Management Office (PMO), which was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include: leadership and management of the City's high profile capital programs and projects; implementation of integrated program management; facilitation and improvement of tracking and reporting of project/program status in partnership with the Management Team and Financial Management Services Department; improvement and capacity expansion of the City's capital program and project delivery systems; and synchronization of the City's capital planning process with the City's Comprehensive Plan.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 7,091,005	\$ 7,858,332	\$ 4,276,153	\$ 4,276,153
Employee Benefits	\$ 2,964,974	\$ 3,008,204	\$ 1,753,665	\$ 1,753,665
Professional & Tech Svcs	\$ 818,277	\$ 974,810	\$ 862,180	\$ 862,180
Utilities Repairs & Rentals	\$ 670,848	\$ 727,516	\$ 654,750	\$ 654,750
Other Purchased Services	\$ 69,620	\$ 193,722	\$ 96,105	\$ 96,105
Supplies	\$ 303,470	\$ 533,120	\$ 307,773	\$ 307,773
Property/Capital Assets	\$ 83,998	\$ 45,000	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 3,106	\$ 3,106
Transfers and Others	\$ 130,686	\$ 131,042	\$ 0	\$ 0
Total Expenditures	\$ 12,132,878	\$ 13,471,745	\$ 7,953,731	\$ 7,953,731
Authorized Positions	138.00	137.00	69.00	69.00

CAPITAL PROJECT SERVICES FUND – 77.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CAPITAL PROJECTS SERVICE FUND	60102/0209900:0209913

CHANGES FROM FY2015 ADOPTED TO FY2016 ADOPTED

FY2015 ADOPTED:	\$13,471,745	A.P.	137.00
FY2016 ADOPTED:	\$ 7,953,731	A.P.	69.00

- A. The adopted budget decreases by (\$917,496) and nine authorized positions for the transfer of the program management for the Infrastructure Plan Review Office for New Development to the Transportation and Public Works Department in the General Fund.
- B. The adopted budget decreases by (\$783,792) and 12 authorized positions for the elimination of two survey supervisors, one engineering technician I, three engineering technician II's, three survey technicians, and three senior survey technicians to outsource the surveying function as part of the realignment strategy.
- C. The adopted budget decreases by (\$714,694) and eight authorized positions for the transfer of the Real Property Division to the new Property Management Department.
- D. The adopted budget decreases by (\$676,408) and six authorized positions for the transfer of the Capital Projects Division to the Budget and Research Division in Financial Management Services to realign functions that provide additional support services to the entire organization in the amount of (\$621,408) and a reduction in contractual services of (\$55,000).
- E. The adopted budget decreases by (\$656,280) and 11 authorized positions for the elimination of nine vacant construction inspectors, one training specialist and one professional engineer as part of the changes to the Capital Project Services Fund and Management Strategy.
- F. The adopted budget decreases by (\$398,280) and five authorized positions for the transfer of one senior engineering tech, one engineering tech II, one senior professional engineer, one senior human resource analyst and one IT programmer/analyst to the Transportation and Public Works Department of the General Fund resulting from the reorganization of the fund in FY2015. The transfer of these positions will realign expenditures to ensure expenses are more accurately incurred by the Fund where the benefit is being received.
- G. The adopted budget decreases by (\$290,460) and five authorized positions for the elimination of five engineering technicians as part of the changes to the Capital Project Services Fund and Management Strategy.
- H. The adopted budget decreases by (\$175,972) and two authorized positions for the transfer of a senior capital projects office and an administrative assistant to the Planning and Development Department.
- I. The adopted budget decreases by (\$175,608) and three authorized positions for the elimination of three construction inspectors I's as part of the changes to the Capital Project Services Fund and Management Strategy.
- J. The adopted budget decreases by (\$165,948) for the transfer of one senior engineering technician to the Planning and Development Department, and one vacant construction inspector I to the Office of Communication and Public Engagement as part of the realignment of the Fund.
- K. The adopted budget decreases by (\$162,762) and three authorized positions including an office assistant, IT tech support analyst and an administrative technician due to the automation of the overhead calculation process.
- L. The adopted budget decreases by (\$158,832) and two authorized positions for the elimination of two professional engineers as part of the changes to the Capital Project Services Fund and Management Strategy.

**DEPARTMENTAL SERVICE AREA PERFORMANCE REPORT
TRANSPORTATION AND PUBLIC WORKS**

	FY2013	FY2014	FY2015 Estimated	FY2016 Projected
CAPITAL PROJECTS SERVICE FUND				
Capital Project Design & Construction				
<i>Average total contract amendment cost as percentage of the original design agreement cost</i>	N/A	N/A	N/A	<10%
<i>Average total change order as percentage of the original contract cost</i>	N/A	N/A	N/A	<5%
Private Development Review				
<i>Review accepted developer project designs and return to consultant within 14 days of acceptance</i>	N/A	N/A	N/A	95%
<i>Minimize the number of project review iterations before final approval</i>	N/A	N/A	N/A	<2.75%
Project Support				
<i>Percent of warranty inspections without significant issues</i>	N/A	N/A	N/A	>95%

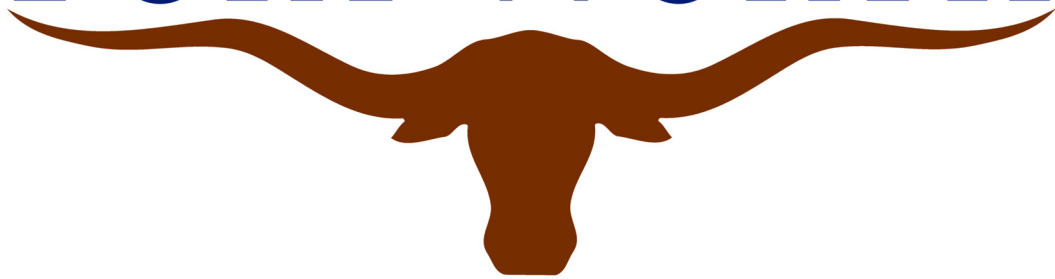
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60102 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>ENGINEERING BUSI- NESS SERVICES</u>								
0209900	TPW ENGINEERING BUSINESS SRVC	\$ 1,924,039	\$ 2,311,300	\$ 511,965	\$ 511,965	6.00	7.00	4.00	4.00
0209901	TPW STAFF DEVELOP- MENT	167,730	154,766	51,959	51,959	2.00	2.00	0.00	0.00
0209903	TPW SURVEY SERVICES	971,999	1,120,998	575,996	575,996	17.00	17.00	5.00	5.00
0209904	TPW REAL PROPERTY	635,089	714,694	0	0	8.00	8.00	0.00	0.00
0209905	TPW CONSTRUCT INSPECTION	1,056,929	1,245,276	3,864,300	3,864,300	9.00	13.00	37.00	37.00
0209906	TPW LAB SERVICES	603,088	775,899	623,642	623,642	9.00	9.00	4.00	4.00
0209907	TPW PROJECT MAN- AGEMENT	1,432,890	858,951	982,829	982,829	16.00	11.00	9.00	9.00
0209908	TPW NEW DEVELPMNT REVIEW	1,387,735	1,603,040	48,740	48,740	21.00	21.00	0.00	0.00
0209909	TPW PLANNING SER- VICES	240,952	327,443	0	0	4.00	4.00	0.00	0.00
0209910	TPW PROJECT MAN- AGEMENT OFFICE	966,107	960,526	845,856	845,856	8.00	7.00	5.00	5.00
0209911	TPW CAPITAL PROJ- ECTS	549,132	676,408	0	0	6.00	6.00	0.00	0.00
0209912	TPW PROJECT SUP- PORT	725,291	1,073,900	448,445	448,445	8.00	10.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60102 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0209913	TPW HEAVY MAINTENANCE	1,471,897	1,648,545	0	0	24.00	22.00	0.00	0.00
	Sub-Total	<u>\$ 12,132,878</u>	<u>\$ 13,471,745</u>	<u>\$ 7,953,731</u>	<u>\$ 7,953,731</u>	<u>138.00</u>	<u>137.00</u>	<u>69.00</u>	<u>69.00</u>
	TOTAL	\$ 12,132,878	\$ 13,471,745	\$ 7,953,731	\$ 7,953,731	138.00	137.00	69.00	69.00

FORT WORTH

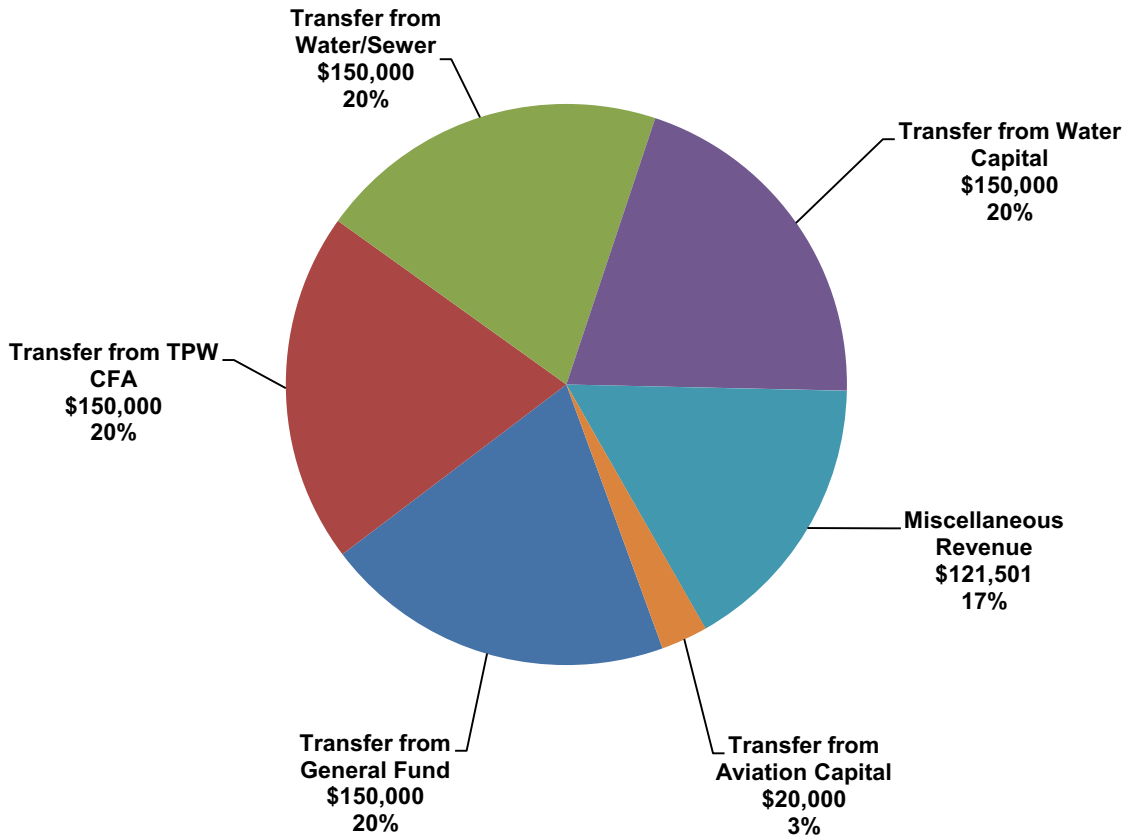


**COMPARISON OF CAPITAL PROJECTS SERVICE FUND - PROPERTY MANAGEMENT
EXPENSES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Acquisition and Sales	\$0	\$0	\$0	\$0	\$751,501
SUBTOTAL EXPENSES	\$0	\$0	\$0	\$0	\$751,501
Contribution to Net Position	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$0	\$0	\$0	\$0	\$751,501

COMPARISON OF CAPITAL PROJECTS SERVICE FUND - PROPERTY MANAGEMENT REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Transfer from General Fund	\$0	\$0	\$0	\$0	\$150,000
Transfer from TPW CFA	0	0	0	0	150,000
Transfer from Water/Sewer	0	0	0	0	150,000
Transfer from Water Capital	0	0	0	0	150,000
Miscellaneous Revenue	0	0	0	0	121,501
Transfer from Aviation Capital	0	0	0	0	20,000
Easements and Vacations	0	0	0	0	10,000
SUBTOTAL REVENUE	\$0	\$0	\$0	\$0	\$751,501
Use of Net Position	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$751,501



FUND BUDGET SUMMARY**DEPARTMENT:**

CAPITAL PROJECTS SERVICE FUND

FUND/CENTER

60102/0214010

SUMMARY OF FUND RESPONSIBILITIES:

In FY2015 the Real Property Section of the Transportation and Public Works Department moved to the new Property Management Department as the Acquisition and Sales Section of the Real Property Division. This section is responsible for land and property acquisitions and sales and right-of-way and easement acquisitions.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 473,184	\$ 473,184
Employee Benefits	\$ 0	\$ 0	\$ 145,668	\$ 145,668
Professional & Tech Svcs	\$ 0	\$ 0	\$ 37,083	\$ 37,083
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 75,550	\$ 75,550
Other Purchased Services	\$ 0	\$ 0	\$ 7,647	\$ 7,647
Supplies	\$ 0	\$ 0	\$ 12,369	\$ 12,369
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 751,501	\$ 751,501
Authorized Positions	0.00	0.00	8.00	8.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PROPERTY MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60102 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0214010	<u>PM REAL PROPERTY</u>								
	PM ACQUISITION & SALES	\$ 0	\$ 0	\$ 751,501	\$ 751,501	0.00	0.00	8.00	8.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 751,501</u>	<u>\$ 751,501</u>	<u>0.00</u>	<u>0.00</u>	<u>8.00</u>	<u>8.00</u>
	TOTAL	\$ 0	\$ 0	\$ 751,501	\$ 751,501	0.00	0.00	8.00	8.00

FUND STATEMENT

FUND:

OFFICE SERVICES FUND

The Office Services Fund was an Internal Service Fund that consists of two divisions: Print Shop and Graphics.

The Print Shop division fabricated identification cards for City employees, provided high-speed copying and printing including business cards and stationery as well as laminating. This division was responsible for administering the contracts with copier vendors which includes the City's walk-up copiers and ordering supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics division provided a full line of services, including, desktop publishing, logo creation, displays, posters, photographic manipulation and camera-ready art.

The Office Services Fund was managed by the City Manager's Office, Office of Communication and Public Engagement.

The Office Services Fund closed in FY2015 and the Graphics division's two authorized positions were moved to the City Manager's Office in the General Fund. However, the Print Shop's authorized positions were eliminated and functions are outsourced with the exception of badge printing, which moved to the Human Resources Department in the General Fund, and the copier contract management transferred to IT Solutions Department effective FY2015.

**COMPARISON OF OFFICE SERVICES FUND
EXPENSES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Print Shop	\$1,055,692	\$909,801	\$1,039,311	\$1,039,311	\$0
Graphics	364,684	322,565	381,969	381,969	0
Mailroom	311,378	7,287	0	0	0
SUBTOTAL EXPENSES	\$1,731,754	\$1,239,653	\$1,421,280	\$1,421,281	\$0
Contribution to Net Position	\$0	\$432,789	\$153,800	\$153,799	\$0
TOTAL EXPENSES	\$1,731,754	\$1,672,442	\$1,575,080	\$1,575,080	\$0

**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	ADOPTED
	FY2013	FY2014	FY2015	BUDGET	FY2016
				FY2015	
Print Shop	\$1,244,315	\$1,406,959	\$1,272,247	\$1,272,247	\$0
Graphics	305,224	265,447	302,833	302,833	0
Mailroom	117,343	36	0	0	0
SUBTOTAL REVENUE	\$1,666,882	\$1,672,442	\$1,575,080	\$1,575,080	\$0
Use of Net Position	\$64,872	\$0	\$0	\$0	\$0
SUBTOTAL REVENUE	\$1,731,754	\$1,672,442	\$1,575,080	\$1,575,080	\$0

FUND BUDGET SUMMARY**DEPARTMENT:**

CITY MANAGER'S OFFICE - REPROGRAPHICS

FUND/CENTER

60103/0901310:0901320

SUMMARY OF FUND RESPONSIBILITIES:

The Office Services Fund supports the functions of Reprographics which consists of two divisions: Print Shop and Graphics.

The Print Shop is responsible for engineering copy production, laminating and mounting, printing business card and stationery, fabrication of employee identification cards and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams and photographic manipulation.

Effective FY2015, the Office Services Fund was dissolved and all positions were eliminated except for the Graphics positions, which were moved to the General Fund. The badge printing process was transferred to Human Resources, management of the copier contract was transferred to IT Solutions, and the remaining functions were outsourced.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 256,647	\$ 328,137	\$ 0	\$ 0
Employee Benefits	\$ 196,669	\$ 210,166	\$ 0	\$ 0
Professional & Tech Svcs	\$ 33,517	\$ 35,897	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 365,409	\$ 416,349	\$ 0	\$ 0
Other Purchased Services	\$ 213,670	\$ 212,564	\$ 0	\$ 0
Supplies	\$ 173,741	\$ 218,167	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 1,239,653	\$ 1,421,281	\$ 0	\$ 0
Authorized Positions	6.00	6.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60103 OFFICE SERVICES FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>OFFICE SERVICES</u>								
0901310	NONDEPT PRINT SHOP	\$ 909,801	\$ 1,039,311	\$ 0	\$ 0	4.00	4.00	0.00	0.00
0901320	NONDEPT GRAPHICS	322,565	381,969	0	0	2.00	2.00	0.00	0.00
0901330	NONDEPT MAIL ROOM	7,287	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,239,653</u>	<u>\$ 1,421,281</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.00</u>	<u>6.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,239,653	\$ 1,421,281	\$ 0	\$ 0	6.00	6.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all City departments.

In 1987, a study was conducted regarding contracting the City's temporary labor service to an entity outside the City. However, it was found to be more cost-effective for the City to provide the service in-house. In fact, it was estimated that the City's provision of such services could potentially save the City 38% to 40%. Thus, the Temporary Labor Fund was established in October 1987.

The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill City departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, and extended leaves of absence and under other circumstances that create temporary staffing challenges.

Human Resources is responsible for performing the pre-screening and testing of all potential temporary labor pool employees. Thus, the Department is able to monitor temporary employees to ensure that they meet the test score, experience, typing and education requirements of the City's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. There are an average of 45 temporary employees working in a variety of City departments during any given pay period.

A temporary assignment typically lasts from one day to six months. However, extensions beyond a six-month period may be granted on an as-needed basis.

The Temporary Labor Fund was closed in FY2015 and the function was moved to the Human Resources Department in the General Fund.

**COMPARISON OF TEMPORARY LABOR FUND
EXPENSES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Temporary Labor	\$700,792	\$625,874	\$0	\$0	\$0
Administrative Expenses	93,572	88,667	0	0	0
Transfer to General Fund ¹	0	250,000	0	0	0
SUBTOTAL EXPENSES	\$794,364	\$964,541	\$0	\$0	\$0
Contributions to Net Position	\$39,483	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$833,847	\$964,541	\$0	\$0	\$0

¹ Fund Balance transferred to General Fund when fund closed, Per M&C G-18299.

**COMPARISON OF TEMPORARY LABOR FUND
REVENUES**

	ACTUAL	ACTUAL	BUDGET	REVISED	ADOPTED
	FY2013	FY2014	FY2015	BUDGET	FY2016
				FY2015	
Temporary Services Charges	\$826,130	\$760,739	\$0	\$0	\$0
Miscellaneous Revenue	7,717	10,113	0	0	0
SUBTOTAL REVENUE	\$833,847	\$770,852	\$0	\$0	\$0
Use of Net Position	\$0	\$193,689	\$0	\$0	\$0
TOTAL REVENUE	\$833,847	\$964,541	\$0	\$0	\$0

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

TEMPORARY LABOR FUND

60104/0140000

SUMMARY OF FUND RESPONSIBILITIES:

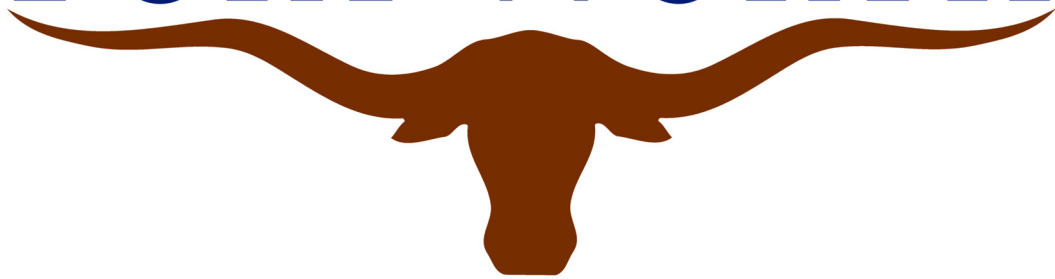
The Temporary Labor Fund is a function of the Human Resources Department. For budget details see the General Fund section.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 678,795	\$ 0	\$ 0	\$ 0
Employee Benefits	\$ 17,553	\$ 0	\$ 0	\$ 0
Professional & Tech Svcs	\$ 10,930	\$ 0	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 1,050	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 4,557	\$ 0	\$ 0	\$ 0
Supplies	\$ 1,656	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 250,000	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 964,541	\$ 0	\$ 0	\$ 0
Authorized Positions	1.50	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60104 TEMPORARY LABOR FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0140000	<u>HUMAN RESOURCES</u>								
	HR TEMP SERVICES	\$ 964,541	\$ 0	\$ 0	\$ 0	1.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 964,541</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 964,541	\$ 0	\$ 0	\$ 0	1.50	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

INSURANCE

The Risk Management Division is responsible for property and liability insurance and claims management, as well as coordinating loss identification, reduction, and prevention programs. The Workers' Compensation Division is responsible for providing statutorily-mandated workers' compensation benefits to City employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. In FY2016, as a result of the reevaluation of the way "risk" was managed in the City, the risk functions between Finance and Human Resources were combined into a single unit. The Risk Management Fund and the Workers' Compensation Fund were combined into the new Risk Financing Fund and are administered by the Human Resources Department. Human Resources oversees the Group Health and Life Insurance Fund for the group medical benefits program for active and retired city employees.

Insurance program revenues primarily come from transfer payments from other City departments. The Group Health and Life Insurance Fund also derive revenue from active and retired City employee contributions. Revenue is budgeted based on expected expenditures required to meet current year expenses, as well as payments towards prior years' incurred expenses.

The designated insurance operating funds are as follows:

RISK FINANCING FUND:

RISK MANAGEMENT: The Risk Management Division manages the risk management program which is comprised of the City's commercial insurance program and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling costs from losses and costs incurred by the City due to accidents, as well as managing an integrated program responsible for the preservation and protection of the City's resources and assets through loss prevention, loss control, and risk financing mechanisms. The goals of risk management are the protection of City resources and to minimize the financial impact when losses do occur. This is accomplished by proactively analyzing risks and exposures that face the City in its daily operations.

WORKERS' COMPENSATION: This program is self-insured and a third-party administrator/contractor handles claims. The City purchases commercial excess insurance that provides per occurrence statutory limits of liability coverage, but with self-insured retention levels per occurrence of \$2,500,000 for police officers and fire fighters, and \$1,750,000 for all other employees.

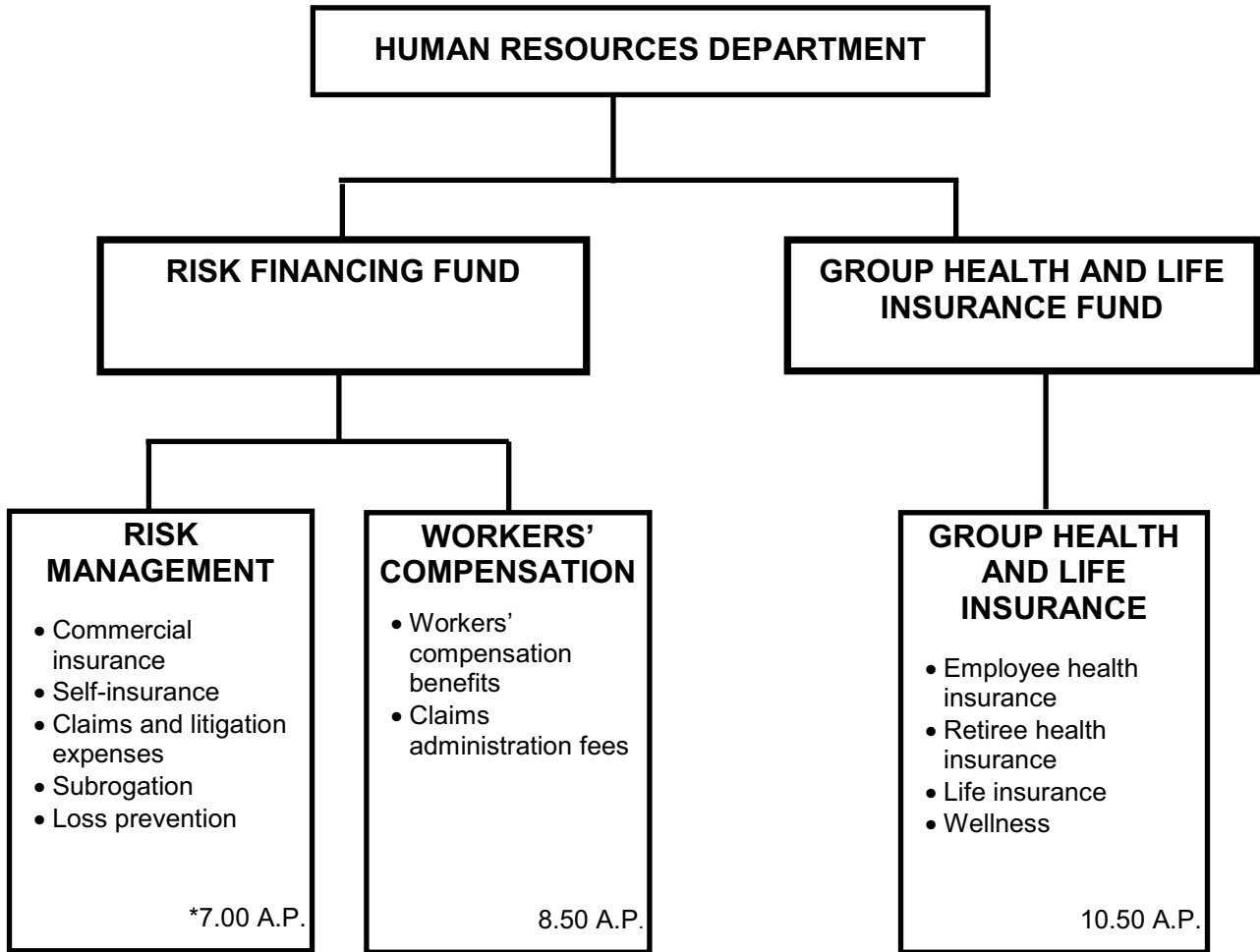
GROUP HEALTH AND LIFE INSURANCE FUND:

GROUP HEALTH AND LIFE INSURANCE: Since FY2002, the City has been self-insured for the medical benefits it offers City employees, retirees, and their eligible spouses and/or dependents. However, the City is reinsured with excess coverage at \$1,000,000 Specific Stop Loss insurance per person per plan year. Since January 1, 2015, the City provides coverage basic life and AD&D of one time each employee's annual salary at no cost to employees. A \$5,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

UNEMPLOYMENT COMPENSATION FUND:

UNEMPLOYMENT COMPENSATION: The City is a reimbursing agency for unemployment compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the city concerning claims that are paid on behalf of the City to eligible former employees. Human Resources personnel then review all claims and file reports to TWC accordingly. Effective FY2016, the Unemployment Compensation Fund will be closed. In FY2016, each department fund will pay claims directly from their operating budgets based on actual expenses incurred in that specific fiscal year. This change is intended to improve accountability and transparency and to allow more accurate tracking of the true total cost of service by each department and fund. The underlying activities will be a function of the Human Resources Department. For budget details see the General Fund section.

INSURANCE – 26.00 A. P.



**Currently, one position in the Risk Management Division is split 70/30, with .70 in Financial Management Services and .30 in the Risk Financing Fund. The position will be fully funded from Financial Management Services and is not shown in this chart.*

FUND BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

RISK MANAGEMENT FUND

60107/0137110:0139010

SUMMARY OF FUND RESPONSIBILITIES:

The Risk Management Division manages the City’s commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the City and providing an integrated program responsible for the protection and preservation of the City’s resources and assets through loss prevention, loss control and loss financing. The goals of risk management are to minimize the threat of accidents and other forms of risk and to minimize the impact when losses occur. Protection and preservation of City resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the City and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

In FY2016 the Risk Management Fund and the Worker’s Compensation Fund, which both focus on risk exposure and financing, were combined into a single new fund, the Risk Financing Fund. The Risk Management Division which was managed by Financial Management Services was transferred to the Human Resources Department.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 404,884	\$ 496,426	\$ 0	\$ 0
Employee Benefits	\$ 248,558	\$ 259,624	\$ 0	\$ 0
Professional & Tech Svcs	\$ 274,270	\$ 544,580	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 8,797	\$ 8,655	\$ 0	\$ 0
Other Purchased Services	\$ 4,651,142	\$ 5,484,969	\$ 0	\$ 0
Supplies	\$ 8,693	\$ 10,499	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 6,410,892	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 3,000,000	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 15,007,236	\$ 6,804,753	\$ 0	\$ 0
Authorized Positions	0.00	7.30	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60107	RISK MANAGEMENT FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	FMS CLAIMS PMTS AND COSTS	\$ 1,157,703	\$ 1,171,612	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0137120	FMS LAWSUIT PMTS AND COSTS	1,102,500	2,072,883	0	0	0.00	0.00	0.00	0.00
0137130	FMS COMM INSURANCE PREMIUMS	2,065,982	2,076,301	0	0	0.00	0.00	0.00	0.00
0137140	FMS SELF INSURANCE PREMIUMS	580,540	674,305	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,906,725</u>	<u>\$ 5,995,101</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	FMS RISK MANAGEMENT	\$ 10,100,511	\$ 809,652	\$ 0	\$ 0	0.00	7.30	0.00	0.00
	Sub-Total	<u>\$ 10,100,511</u>	<u>\$ 809,652</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>7.30</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 15,007,236	\$ 6,804,753	\$ 0	\$ 0	0.00	7.30	0.00	0.00

FUND BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

WORKERS' COMPENSATION FUND

60108/0147310

SUMMARY OF FUND RESPONSIBILITIES:

Effective FY2016, the Workers' Compensation Fund is a division of the new Risk Financing Fund which is a combination of the Risk Management Fund and the Workers' Compensation Fund. For budget details see the Risk Financing Fund.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 502,892	\$ 540,679	\$ 0	\$ 0
Employee Benefits	\$ 198,329	\$ 208,347	\$ 0	\$ 0
Professional & Tech Svcs	\$ 1,449,271	\$ 1,443,173	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 9,177	\$ 11,320	\$ 0	\$ 0
Other Purchased Services	\$ 10,013,805	\$ 10,903,021	\$ 0	\$ 0
Supplies	\$ 31,288	\$ 24,355	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 23,240,378	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 500,000	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 35,945,140	\$ 13,130,895	\$ 0	\$ 0
Authorized Positions	0.00	7.58	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60108 WORKERS COMP FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	HR WORKER'S COMP INSURANCE	\$ 35,945,140	\$ 13,130,895	\$ 0	\$ 0	0.00	7.58	0.00	0.00
	Sub-Total	<u>\$ 35,945,140</u>	<u>\$ 13,130,895</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>7.58</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 35,945,140	\$ 13,130,895	\$ 0	\$ 0	0.00	7.58	0.00	0.00

**RISK FINANCING FUND-RISK MANAGEMENT DIVISION BUDGET SUMMARY
FY2016**

REVENUES:

Other Revenue	\$6,612,269
General Fund	\$4,559,338
Water/Sewer Fund	\$961,083
Culture & Tourism Fund	\$539,605
Municipal Airport Fund	\$134,188
Solid Waste Fund	\$74,974
Equipment Services Fund	\$74,356
Municipal Parking Fund	\$55,748
IT Fund	\$81,079
CCPD	\$22,583
Red Light Fund	\$17,028
Stormwater Fund	\$23,417
Capital Project Services Fund	\$10,690
Municipal Golf Fund	\$12,137
Environmental Mgmt. Fund	\$6,998
Subrogation Revenue	\$39,045
SUBTOTAL REVENUE	\$6,612,269

USE OF NET POSITION

\$0

TOTAL REVENUE **\$6,612,269**

EXPENSES

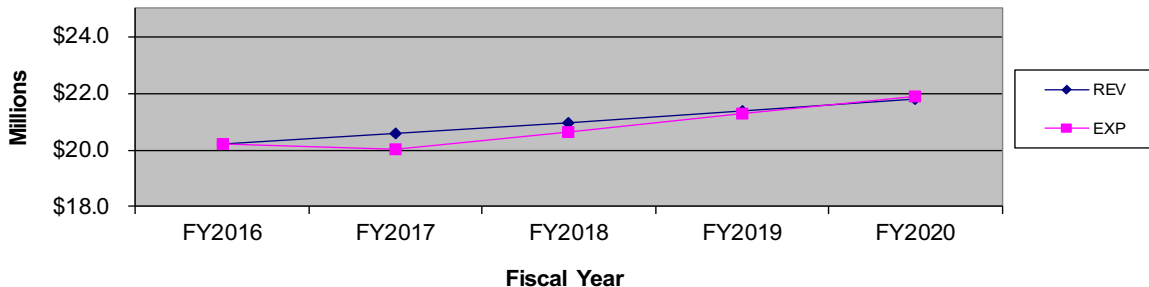
Risk Management Appropriations	\$6,112,269
SUBTOTAL EXPENSES	\$6,112,269
<u>CONTRIBUTION TO NET POSITION</u>	<u>\$500,000</u>
TOTAL EXPENSES	\$6,612,269

* The Risk Management Fund was combined with Workers' Compensation Fund to a new Risk Financing Fund.

**RISK FINANCING FUND FIVE YEAR FORECAST
FISCAL YEAR 2016 THROUGH 2020**

	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Working Capital	(\$7,675,797)	(\$6,675,797)	(\$6,116,794)	(\$5,780,455)	(\$5,675,472)
Revenues ⁽¹⁾					
General Fund Contribution	\$13,885,660	\$14,163,373	\$14,446,641	\$14,735,573	\$15,030,285
Enterprise Funds	\$3,640,738	\$3,713,553	\$3,787,824	\$3,863,580	\$3,940,852
Internal Services Funds	\$578,747	\$590,322	\$602,128	\$614,171	\$626,454
Special Funds	\$815,150	\$831,453	\$848,082	\$865,044	\$882,345
Other Revenue	<u>\$1,290,527</u>	<u>\$1,290,527</u>	<u>\$1,290,527</u>	<u>\$1,290,527</u>	<u>\$1,290,527</u>
Total Revenue	\$20,210,822	\$20,589,228	\$20,975,202	\$21,368,895	\$21,770,463
Total Resources	\$12,535,025	\$13,913,431	\$14,858,408	\$15,588,441	\$16,094,991
Expenses					
Personnel Services	\$1,150,681	\$1,227,399	\$1,185,825	\$1,139,041	\$1,086,669
Employee Benefits	\$534,587	\$614,290	\$575,760	\$532,081	\$482,877
Professional & Technical Services	\$1,847,493	\$1,884,443	\$1,922,132	\$1,960,574	\$1,999,786
Utilities, Repairs and Rentals	\$20,976	\$21,815	\$22,688	\$23,595	\$24,539
Other Purchased Services	\$15,602,575	\$16,226,678	\$16,875,745	\$17,550,775	\$18,252,806
Supplies	\$54,510	\$55,600	\$56,712	\$57,846	\$59,003
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$19,210,822	\$20,030,226	\$20,638,862	\$21,263,912	\$21,905,680
Projected Variance	\$1,000,000	\$559,002	\$336,340	\$104,983	(\$135,218)
Projected Working Capital	(\$6,675,797)	(\$6,116,794)	(\$5,780,455)	(\$5,675,472)	(\$5,810,689)
Reserve Requirement ⁽²⁾	\$3,202,444	\$3,339,039	\$3,440,498	\$3,544,694	\$3,651,677
Excess/(Deficit)	(\$9,878,241)	(\$9,455,833)	(\$9,220,953)	(\$9,220,166)	(\$9,462,366)

**RISK FINANCING FUND
PROJECTED REVENUES AND EXPENDITURES**

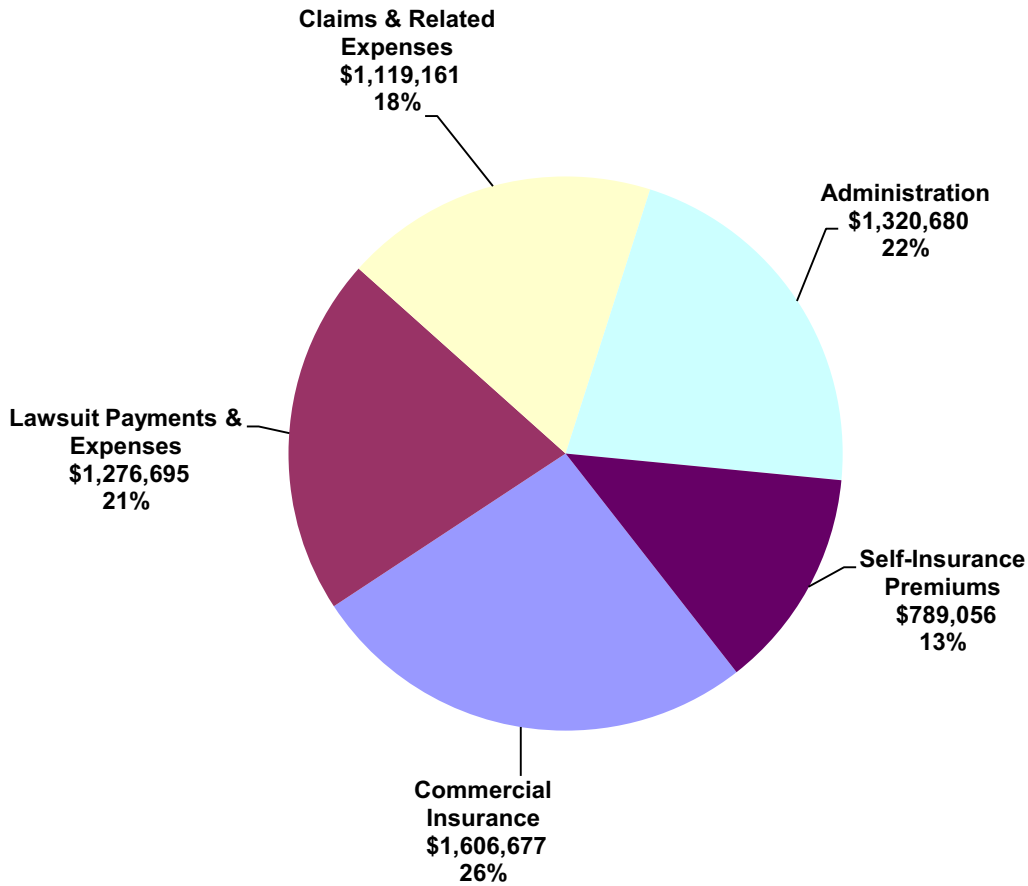


(1) This model does **not** reflect rate increases for the next five years.

(2) Special Revenue Fund Reserve Policy: A minimum Fund Balance equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

**COMPARISON OF RISK FINANCING FUND - RISK MANAGEMENT DIVISION
EXPENSES**

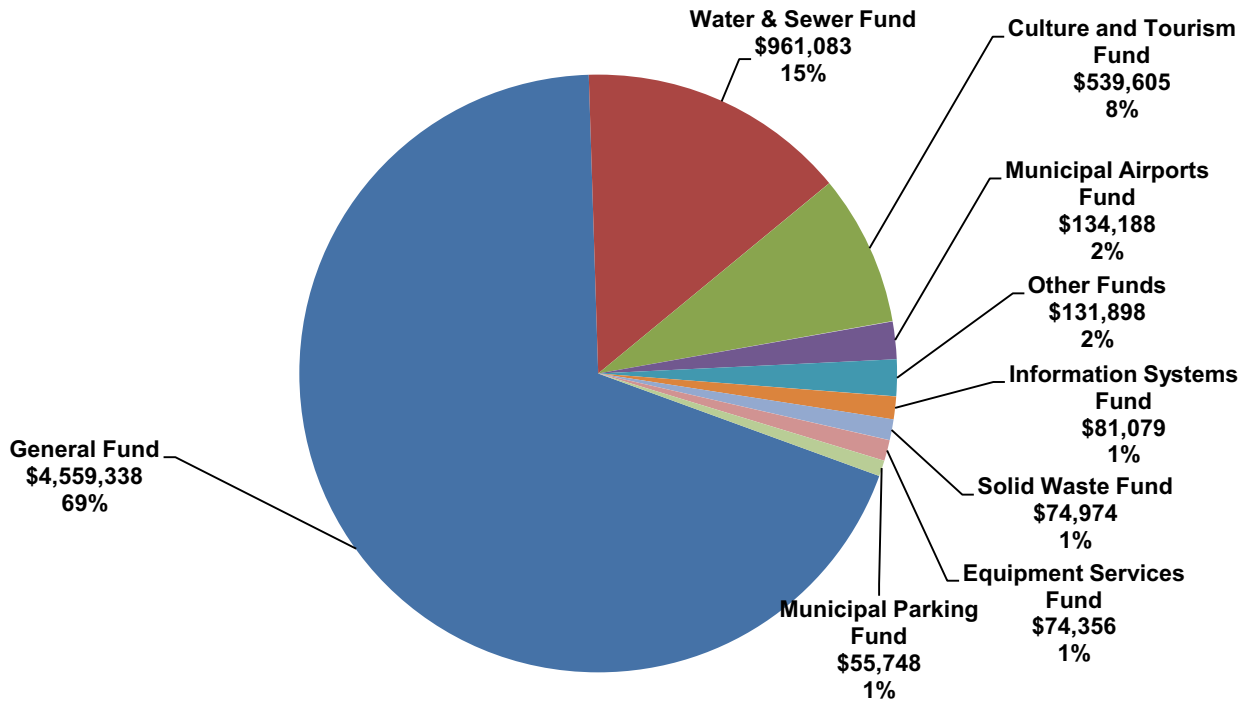
	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Commercial Insurance	\$1,587,142	\$2,065,982	\$2,076,301	\$2,076,301	\$1,606,677
Lawsuit Payments & Expenses	1,132,188	1,102,500	2,072,883	2,072,883	1,276,695
Claims & Related Expenses	1,298,953	1,157,703	1,171,612	1,171,612	1,119,161
Administration	934,802	10,100,511	809,652	817,024	1,320,680
Self-Insurance Premiums	375,144	580,540	674,305	674,305	789,056
SUBTOTAL EXPENSES	\$5,328,229	\$15,007,236	\$6,804,753	\$6,812,125	\$6,112,269
Contribution to Net Position	\$3,479,570	\$0	\$0	\$0	\$500,000
TOTAL EXPENSES	\$8,807,799	\$15,007,236	\$6,804,753	\$6,812,125	\$6,612,269



**COMPARISON OF RISK FINANCING FUND - RISK MANAGEMENT DIVISION
REVENUES**

	ACTUAL FY2013	ACTUAL FY2014*	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
General Fund	\$5,810,240	\$0	\$4,500,253	\$4,500,253	\$4,559,338
Water & Sewer Fund	1,238,892	0	1,597,789	1,597,789	961,083
Culture and Tourism Fund	243,563	0	10,000	10,000	539,605
Municipal Airports Fund	90,532	0	145,257	145,257	134,188
Other Funds	1,122,028	1,134,809	342,936	342,936	131,898
Information Systems Fund	61,497	0	61,029	61,029	81,079
Solid Waste Fund	12,287	0	11,413	11,413	74,974
Equipment Services Fund	115,542	0	60,862	60,862	74,356
Municipal Parking Fund	113,218	0	75,214	75,214	55,748
SUBTOTAL REVENUE	\$8,807,799	\$1,134,809	\$6,804,753	\$6,804,753	\$6,612,269
Use of Net Position	\$0	\$13,872,427	\$0	\$7,372	\$0
TOTAL REVENUE	\$8,807,799	\$15,007,236	\$6,804,753	\$6,812,125	\$6,612,269

*FY2014 budget eliminated the Risk Management fund transfer organization-wide. Transfers resumed in FY2015.



FUND BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

RISK FINANCING FUND: RISK MANAGEMENT

60111/0147100:0149010

SUMMARY OF FUND RESPONSIBILITIES:

The Risk Management Division manages the City’s commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the City and providing an integrated program responsible for the protection and preservation of the City’s resources and assets through loss prevention, loss control and loss financing. The goals of risk management are to minimize the threat of accidents and other forms of risk and to minimize the impact when losses occur. Protection and preservation of City resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the City and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

In FY2016 the management of the Risk Management Division was transferred from the Financial Management Services Department to the Human Resources Department. Additionally, the Risk Management Fund and the Worker’s Compensation Fund, which both focus on risk exposure and financing, were combined into a single new fund, the Risk Financing Fund. The goals for the new risk management team are:

- To protect City of Fort Worth employees, assets and citizens through the implementation of comprehensive risk management strategies and action plans;
- To help the City achieve its objectives by providing the programs, support, expertise and assistance to understand and, through a balanced approach, manage risk;
- To be recognized as the leader in public entity risk management practices throughout the State of Texas and be relied upon for an unequaled commitment to excellence in risk management philosophy, standards, processes and direction; and
- To measure, monitor and control the financial impact associated with the risk management programs.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 503,877	\$ 0
Employee Benefits	\$ 0	\$ 0	\$ 253,866	\$ 0
Professional & Tech Svcs	\$ 0	\$ 0	\$ 350,802	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 8,599	\$ 0
Other Purchased Services	\$ 0	\$ 0	\$ 4,974,519	\$ 0
Supplies	\$ 0	\$ 0	\$ 20,606	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 500,000	\$ 0
Total Expenditures	\$ 0	\$ 0	\$ 6,612,269	\$ 0
Authorized Positions	7.00	0.00	7.30	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60111 RISK FINANCING FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	FMS CLAIMS PMTS AND COSTS	\$ 0	\$ 0	\$ 1,119,161	\$ 0	0.00	0.00	0.00	0.00
0137120	FMS LAWSUIT PMTS AND COSTS	0	0	1,276,695	0	0.00	0.00	0.00	0.00
0137130	FMS COMM INSURANCE PREMIUMS	0	0	2,106,677	0	0.00	0.00	0.00	0.00
0137140	FMS SELF INSURANCE PREMIUMS	0	0	789,056	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 5,291,589	\$ 0	0.00	0.00	0.00	0.00
	<u>INSURANCE</u>								
0139010	FMS RISK MANAGEMENT	\$ 0	\$ 0	\$ 1,320,680	\$ 0	7.00	0.00	7.30	0.00
	Sub-Total	\$ 0	\$ 0	\$ 1,320,680	\$ 0	7.00	0.00	7.30	0.00
	TOTAL	\$ 0	\$ 0	\$ 6,612,269	\$ 0	7.00	0.00	7.30	0.00

**WORKERS' COMPENSATION FUND BUDGET SUMMARY
FY2016**

REVENUES:

Other Revenue ¹	\$13,598,553
Contributions from General Fund	\$9,326,322
Contributions from Water and Sewer Fund	\$2,198,815
Contributions from Equipment Services	\$231,291
Contributions from Culture Tourism	\$163,069
Contributions from Stormwater Utility Fund	\$129,331
Contributions from Capital Projects Service Fund	\$76,734
Contributions from ITS	\$63,734
Contributions from Solid Waste	\$41,813
Contributions from Risk Financing Fund ²	\$36,369
Contributions from Golf Fund	\$26,957
Contributions from Red Light	\$16,821
Contributions from Municipal Parking	\$10,830
Contributions from Municipal Airport	\$10,539
Contributions from Environmental Management	\$9,952
Contributions from Group Health Insurance	\$4,494
Workers' Compensation Reimbursement ³	\$1,201,482
Subrogation Revenue ⁴	\$50,000
SUBTOTAL REVENUE	\$13,598,553

USE OF NET POSITION \$0

TOTAL REVENUE **\$13,598,553**

EXPENSES:

Workers' Compensation Fund Appropriations	\$13,098,553
SUBTOTAL EXPENSES	\$13,098,553

CONTRIBUTION TO NET POSITION \$500,000

TOTAL EXPENSES **\$13,598,553**

¹ The contributions are based on previous year's workers' compensation claims for authorized positions that went out on workers' compensation.

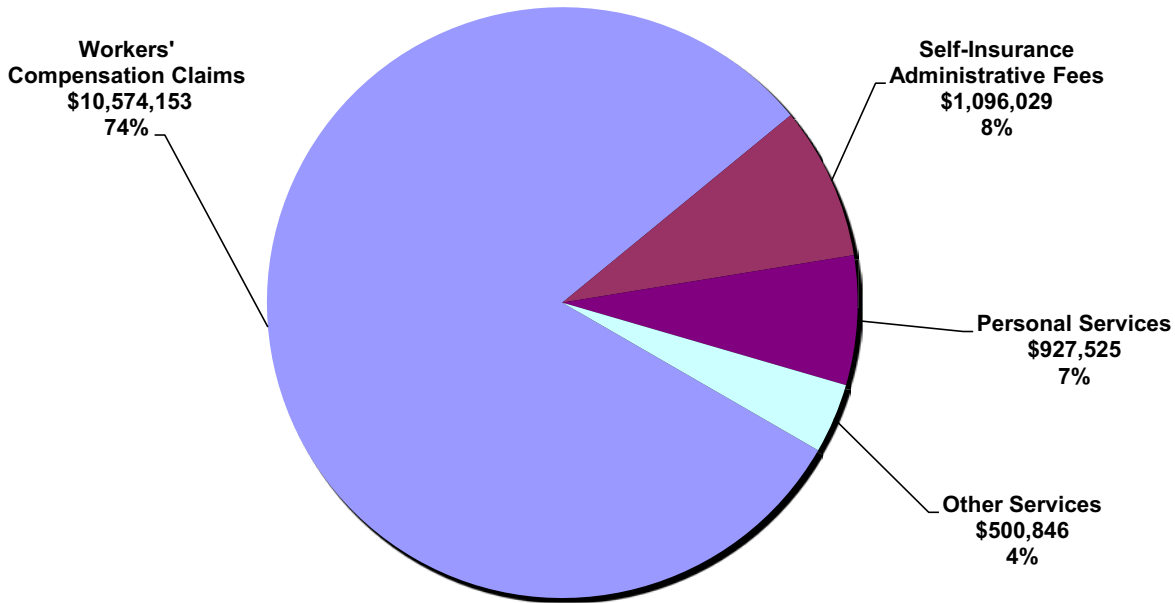
² The Workers' Compensation Fund was combined with Risk Management Fund to a new Risk Financing Fund.

³ Workers' Compensation Reimbursement is for catastrophic claims and losses that may be incurred by City employees.

⁴ Subrogation Revenue is for losses and damages that are reclaimed on behalf of the CFW from third parties.

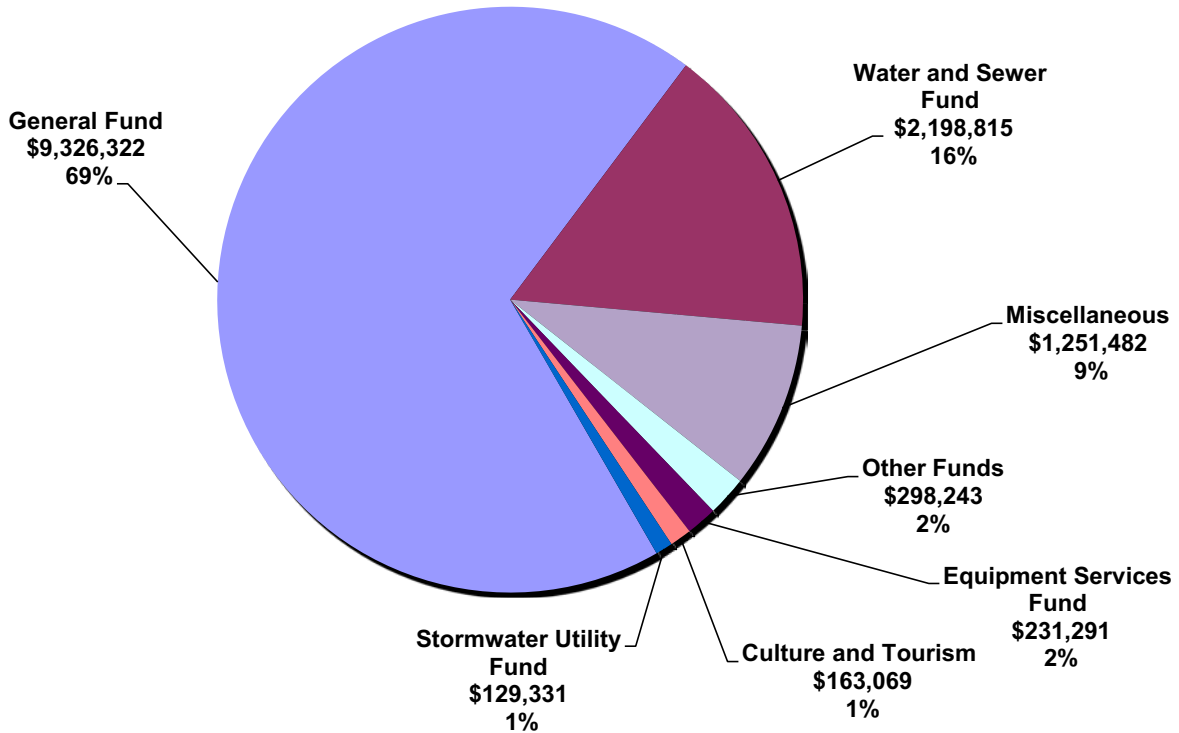
COMPARISON OF WORKERS' COMPENSATION FUND EXPENSES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Workers' Compensation Claims and related costs	\$10,275,114	\$9,994,407	\$10,883,454	\$10,883,454	\$10,574,153
Self-Insurance Administrative Fees	991,107	1,071,394	1,088,666	1,088,666	1,096,029
Personal Services	591,104	701,221	749,026	749,026	927,525
Professional & Technical Services	380,994	377,877	354,507	354,507	400,662
Utilities, Repairs and Rental	8,399	9,177	11,320	11,320	12,377
Other Purchased Services	15,431	19,398	19,567	19,567	53,903
Supplies	25,704	31,288	24,355	24,355	33,904
Transfer and Others	0	23,740,378	0	0	0
SUBTOTAL EXPENSES	\$12,287,853	\$35,945,140	\$13,130,895	\$13,130,895	\$13,098,553
Contributions to Net Position	\$1,462,816	\$0	\$0	\$0	\$500,000
TOTAL EXPENSES	\$13,750,669	\$35,945,140	\$13,130,895	\$13,130,895	\$13,598,553



COMPARISON OF WORKERS' COMPENSATION FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
City Fund Contributions					
General Fund	\$6,919,040	\$8,665,435	\$8,963,675	\$8,963,675	\$9,326,322
Water and Sewer Fund	1,336,811	2,059,036	2,063,841	2,063,841	2,198,815
Miscellaneous	2,302,979	1,464,244	1,054,879	1,054,879	1,251,482
Other Funds	2,699,296	489,193	446,778	446,778	298,243
Equipment Services Fund	278,468	416,761	309,975	309,975	231,291
Culture and Tourism	69,853	81,148	113,948	113,948	163,069
Stormwater Utility Fund	144,222	218,681	177,799	177,799	129,331
SUBTOTAL REVENUE	\$13,750,669	\$13,394,498	\$13,130,895	\$13,130,895	\$13,598,553
Use of Net Position	\$0	\$22,550,642	\$0	\$0	\$0
TOTAL REVENUE	\$13,750,669	\$35,945,140	\$13,130,895	\$13,130,895	\$13,598,553



FUND BUDGET SUMMARY**DEPARTMENT:**

RISK FINANCING FUND

FUND/CENTER

60111/0147110:0149010

SUMMARY OF FUND RESPONSIBILITIES:

In FY2016, the Workers' Compensation Fund and the Risk Management Fund were combined into the new Risk Financing Fund. The Workers' Compensation Fund provides statutorily-mandated workers' compensation benefits to City employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. The Fund expenses are experience-rated, based on actual workers' compensation claims for the previous three years of claims experience, as well as administrative costs for the upcoming year. The Fund expenses include indemnity medical, legal, administrative and other occupational health and safety-related costs. Workers' Compensation Fund revenue comes from all City operating funds, capital projects and other miscellaneous sources.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 0	\$ 0	\$ 646,804	\$ 1,150,681
Employee Benefits	\$ 0	\$ 0	\$ 280,721	\$ 534,587
Professional & Tech Svcs	\$ 0	\$ 0	\$ 1,496,691	\$ 1,847,493
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 12,377	\$ 20,976
Other Purchased Services	\$ 0	\$ 0	\$ 10,628,056	\$ 15,602,575
Supplies	\$ 0	\$ 0	\$ 33,904	\$ 54,510
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 500,000	\$ 1,000,000
Total Expenditures	\$ 0	\$ 0	\$ 13,598,553	\$ 20,210,822
Authorized Positions	7.75	0.00	8.50	15.80

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60111 RISK FINANCING FUND		Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0147110	HR CLAIMS PMTS AND COSTS	\$ 0	\$ 0	\$ 0	\$ 1,119,161	0.00	0.00	0.00	0.00
0147120	HR LAWSUIT PMTS AND COSTS	0	0	0	1,276,695	0.00	0.00	0.00	0.00
0147130	HR COMM INSURANCE PREMIUMS	0	0	0	2,106,677	0.00	0.00	0.00	0.00
0147140	HR SELF INSURANCE PREMIUMS	0	0	0	789,056	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 5,291,589	0.00	0.00	0.00	0.00
	<u>WORKERS' COMP INS</u>								
0147310	HR WORKER'S COMP INSURANCE	\$ 0	\$ 0	\$ 13,598,553	\$ 13,598,553	7.75	0.00	8.50	8.50
	Sub-Total	\$ 0	\$ 0	\$ 13,598,553	\$ 13,598,553	7.75	0.00	8.50	8.50
	<u>RISK MANAGEMENT</u>								
0149010	HR RISK MANAGEMENT	\$ 0	\$ 0	\$ 0	\$ 1,320,680	0.00	0.00	0.00	7.30
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 1,320,680	0.00	0.00	0.00	7.30
	TOTAL	\$ 0	\$ 0	\$ 13,598,553	\$ 20,210,822	7.75	0.00	8.50	15.80

**GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FY2016**

REVENUES:

Use of Money & Property	\$357,366
Interest Earnings	\$357,366
Other Revenue	\$101,742,868
Contribution from Employees	\$19,075,830
Contribution Retiree	\$7,604,335
Contributions from General Fund	\$54,473,316
Contributions from Water and Sewer Fund	\$9,686,315
Contributions from Crime District	\$2,694,672
Contributions from Equipment Services	\$1,541,558
Contributions from ITS	\$1,404,669
Contributions from Solid Waste	\$1,110,665
Contributions from Culture Tourism	\$1,059,520
Contributions from Stormwater Utility Fund	\$886,447
Contributions from Capital Projects Service Fund	\$707,460
Contributions from Golf Fund	\$331,989
Contributions from Red Light	\$270,036
Contributions from Municipal Airport	\$245,899
Contributions from Environmental Management	\$199,560
Contributions from Risk Management	\$142,965
Contributions from Municipal Parking	\$81,876
Contributions from Group Health Insurance	\$56,316
Contributions from Workers' Compensation	\$45,096
Contributions from Library Automation Fund	\$13,440
Miscellaneous Revenue from pharmacy rebates	\$110,905
SUBTOTAL REVENUE	\$102,100,234

USE OF NET POSITION \$0

TOTAL REVENUE **\$102,100,234**

EXPENSES:

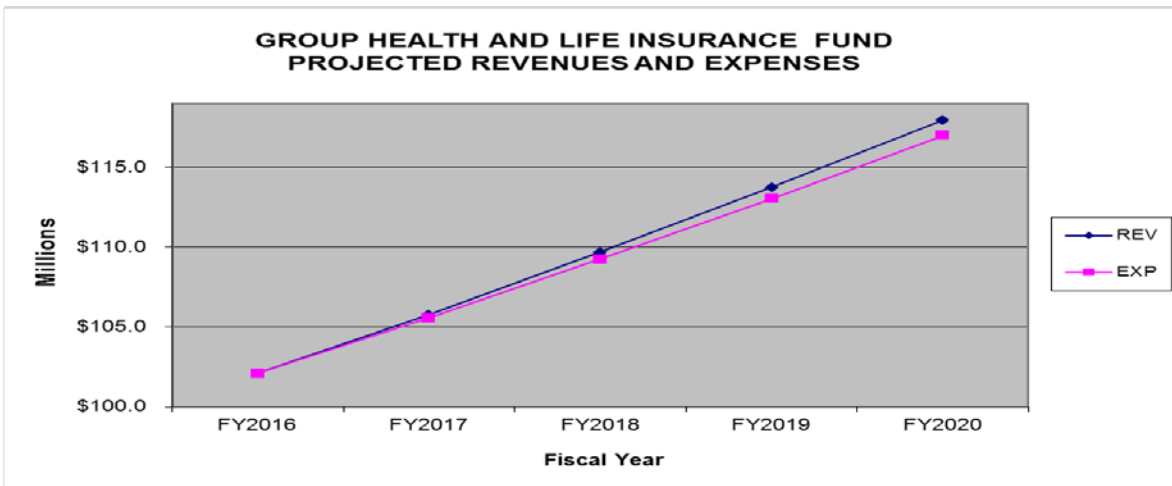
Group Health and Life Insurance Fund Appropriations	\$102,050,234
Transfers and Others	\$50,000
Capital Transfer for the study of the Employee Medical & Pharmacy Clinic/Wellness Center	\$50,000
SUBTOTAL EXPENSES	\$102,100,234

CONTRIBUTION TO NET POSITION \$0

TOTAL EXPENSES **\$102,100,234**

GROUP HEALTH AND LIFE INSURANCE FUND FIVE YEAR FORECAST FISCAL YEAR 2016 THROUGH 2020

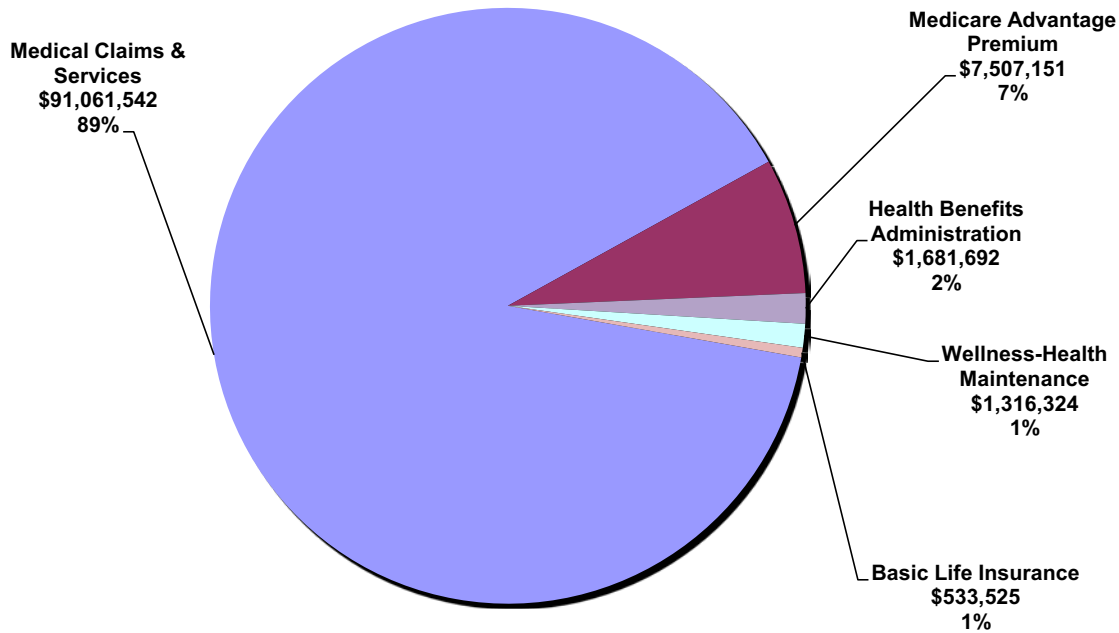
	FY2016 Adopted	FY2017 Projected	FY2018 Projected	FY2019 Projected	FY2020 Projected
Beginning Working Capital	\$32,061,506	\$32,061,506	\$32,244,166	\$32,679,398	\$33,376,874
Revenues⁽¹⁾					
Interest	\$357,366	\$371,661	\$386,527	\$401,988	\$418,068
Miscellaneous	\$110,905	\$0	\$0	\$0	\$0
General Fund Contribution	\$54,473,316	\$56,488,829	\$58,578,915	\$60,746,335	\$62,993,950
Other Funds Contribution	\$20,478,483	\$21,236,187	\$22,021,926	\$22,836,737	\$23,681,696
Employee Contribution	\$19,075,830	\$19,781,636	\$20,513,556	\$21,272,558	\$22,059,642
Retiree Contribution	\$7,604,335	\$7,885,695	\$8,177,466	\$8,480,032	\$8,793,794
Total Revenue	\$102,100,235	\$105,764,007	\$109,678,391	\$113,737,651	\$117,947,150
Total Resources	\$134,161,741	\$137,825,514	\$141,922,557	\$146,417,049	\$151,324,024
Expenses					
Personnel Services	\$702,924	\$702,924	\$702,924	\$702,924	\$702,924
Employee Benefits	\$972,229	\$972,229	\$972,229	\$972,229	\$972,229
Professional & Technical Services ⁽²⁾	\$4,357,119	\$4,372,247	\$4,387,677	\$4,403,416	\$4,419,470
Utilities, Repairs and Rentals	\$11,630	\$11,863	\$12,100	\$12,342	\$12,589
Other Purchased Services ^{(2) (3)}	\$95,966,545	\$99,481,501	\$103,126,833	\$106,907,041	\$110,827,115
Supplies	\$39,788	\$40,584	\$41,395	\$42,223	\$43,068
Property/Capital Assets	\$0	\$0	\$0	\$0	\$0
Debt	\$0	\$0	\$0	\$0	\$0
Transfers and Others	\$50,000	\$0	\$0	\$0	\$0
Total Expenses	\$102,100,235	\$105,581,348	\$109,243,158	\$113,040,175	\$116,977,394
Projected Variance	\$0	\$182,660	\$435,232	\$697,476	\$969,755
Projected Working Capital	\$32,061,506	\$32,244,166	\$32,679,398	\$33,376,874	\$34,346,629
Reserve Requirement ⁽⁴⁾	\$17,011,774	\$17,600,411	\$18,210,834	\$18,843,797	\$19,500,132
Excess/(Deficit)	\$15,049,732	\$14,643,755	\$14,468,564	\$14,533,077	\$14,846,498



- (1) This model **reflects** average rate increases of 4% for the next four years beginning in FY2017.
- (2) This model does not assume any growth in Administrative Costs or Single Stop Loss.
- (3) This model assumes a growth in Claims and Medicare Advantage.
- (4) Special Revenue Fund Reserve Policy: A minimum Fund Balance equivalent to two months (16.67%) of regular, on-going Operating Expenditures (including transfers out). This calculation shall not include Non-Recurring Items.

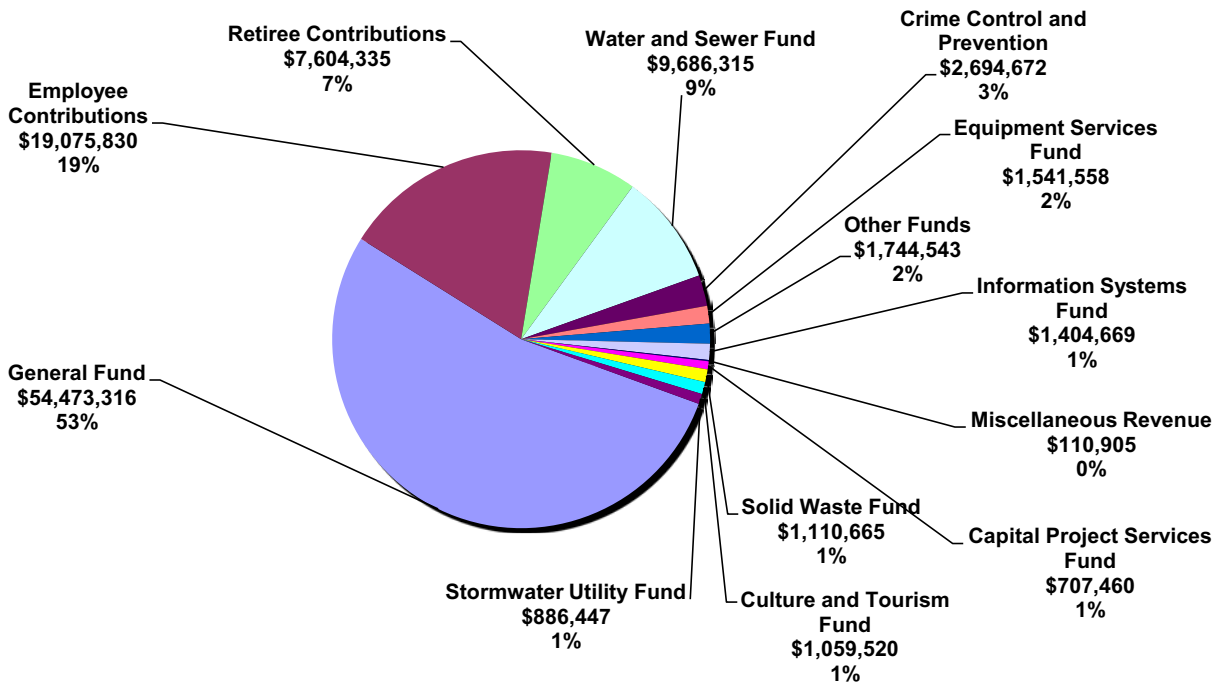
**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
EXPENSES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Medical Claims & Services					
Employees and Dependents	\$93,876,260	\$88,892,097	\$68,867,761	\$68,867,761	\$65,503,315
Retirees and Dependents	<u>1,563,555</u>	<u>882,988</u>	<u>27,788,782</u>	<u>27,788,782</u>	<u>25,558,227</u>
SUBTOTAL	95,439,815	89,775,085	96,656,543	96,656,543	91,061,542
Medicare Advantage Premium	\$1,202,918	\$3,436,214	\$4,358,520	\$4,358,520	\$7,507,151
Health Benefits Administration	839,964	919,722	1,994,592	1,994,592	1,681,692
Wellness-Health Maintenance	810,980	831,413	886,780	11,519,011	1,316,324
Basic Life Insurance	163,245	161,167	575,000	575,000	533,525
Refunding Loss	0	9,161,172	0	0	0
SUBTOTAL EXPENSES	\$98,456,922	\$104,284,773	\$104,471,435	\$115,103,667	\$102,100,234
Contributions to Net Position	\$6,576,570	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$105,033,492	\$104,284,773	\$104,471,435	\$115,103,667	\$102,100,234



COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND REVENUES

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Employee Contributions	\$18,236,520	\$18,217,916	\$19,075,830	\$19,075,830	\$19,075,830
Retiree Contributions	<u>8,494,276</u>	<u>6,784,552</u>	<u>7,931,964</u>	<u>7,931,964</u>	<u>7,604,335</u>
SUBTOTAL	\$26,730,796	\$25,002,468	\$27,007,794	\$27,007,794	\$26,680,165
City Fund Contributions					
General Fund	\$51,906,075	\$55,674,943	\$54,746,486	\$54,746,486	\$54,473,316
Water and Sewer Fund	9,783,101	10,071,926	9,954,442	9,954,442	9,686,315
Crime Control and Prevention District Fund	2,497,960	2,677,773	2,197,572	2,197,572	2,694,672
Equipment Services Fund	1,280,474	1,527,460	1,479,269	1,479,269	1,541,558
Other Funds	6,486,921	2,653,659	1,240,615	1,240,615	1,744,543
Information Systems Fund	966,748	1,375,342	1,322,664	1,322,664	1,404,669
Miscellaneous Revenue	1,709,603	87,531	959,629	959,629	110,905
Capital Project Services Fund	1,033,630	1,209,395	1,103,868	1,103,868	707,460
Solid Waste Fund	881,665	1,011,763	957,216	957,216	1,110,665
Culture and Tourism Fund	952,392	1,006,627	918,880	918,880	1,059,520
Stormwater Utility Fund	804,128	870,570	780,704	780,704	886,447
SUBTOTAL REVENUE	\$105,033,492	\$103,169,457	\$102,669,139	\$102,669,139	\$102,100,234
Use of Net Position	\$0	\$1,115,316	\$1,802,296	\$12,434,528	\$0
TOTAL REVENUE	\$105,033,492	\$104,284,773	\$104,471,435	\$115,103,667	\$102,100,234



FUND BUDGET SUMMARY**DEPARTMENT:**

GROUP HEALTH AND LIFE INSURANCE

FUND/CENTER

60109/0148500:0148540

SUMMARY OF FUND RESPONSIBILITIES:

Funds for the health insurance for employees, retirees, and their dependents, plus basic life insurance for employees, are budgeted in the Group Health and Life Insurance Fund. Since FY2002, the Group Health and Life Insurance Fund budget has included funds for the Employees' Wellness Program. Fund revenues come from active employee and retiree contributions, contributions from City funds, interest on investments, and rebates on prescription drugs claims.

The total FY2016 revenue for group health care and basic life coverage includes interest and other income. When determining the revenue contribution ratio, without the use of fund balance reserves and other income, the City contributes approximately 70% and employees and retirees contribute approximately 30%.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 603,552	\$ 615,752	\$ 702,924	\$ 702,924
Employee Benefits	\$ 599,614	\$ 590,335	\$ 972,229	\$ 972,229
Professional & Tech Svcs	\$ 3,652,327	\$ 5,270,831	\$ 4,357,119	\$ 4,357,119
Utilities Repairs & Rentals	\$ 12,079	\$ 11,325	\$ 11,630	\$ 11,630
Other Purchased Services	\$ 90,223,798	\$ 97,952,367	\$ 95,966,545	\$ 95,966,545
Supplies	\$ 32,231	\$ 30,826	\$ 39,788	\$ 39,788
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 9,161,172	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 0	\$ 0	\$ 50,000	\$ 50,000
Total Expenditures	\$ 104,284,773	\$ 104,471,435	\$ 102,100,234	\$ 102,100,234
Authorized Positions	9.95	9.57	10.50	10.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60109	GROUP HEALTH FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
	<u>WORKERS' COMP INS</u>								
0147310	HR WORKER'S COMP INSURANCE	\$ 9,103,049	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 9,103,049	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>GROUP HEALTH INSURANCE</u>								
0148500	HR HEALTH MAINTENANCE	\$ 831,413	\$ 886,780	\$ 1,316,324	\$ 1,316,324	3.00	3.00	3.00	3.00
0148510	HR HEALTH BENEFITS ADMIN	977,845	1,994,592	1,681,692	1,681,692	6.95	6.57	7.50	7.50
0148520	HR ACTIVE EMPLOYEE INSURANCE	89,053,109	69,442,761	66,036,840	66,036,840	0.00	0.00	0.00	0.00
0148540	HR RETIRED EMPLOYEE INSURANCE	4,319,357	32,147,302	33,065,378	33,065,378	0.00	0.00	0.00	0.00
	Sub-Total	\$ 95,181,724	\$ 104,471,435	\$ 102,100,234	\$ 102,100,234	9.95	9.57	10.50	10.50
	TOTAL	\$ 104,284,773	\$ 104,471,435	\$ 102,100,234	\$ 102,100,234	9.95	9.57	10.50	10.50

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENSES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
Reimbursement to Texas					
Unemployment Commission	\$352,855	\$256,725	\$450,000	\$450,000	\$0
Administrative Expenses	21,380	21,883	21,893	21,893	0
Transfer Out to General Fund	0	250,000	0	0	0
SUBTOTAL EXPENSES	\$374,235	\$528,608	\$471,893	\$471,893	\$0
Contributions to Net Position	\$381,507	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$755,742	\$528,608	\$471,893	\$471,893	\$0

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
REVENUES**

	ACTUAL FY2013	ACTUAL FY2014	BUDGET FY2015	REVISED BUDGET FY2015	ADOPTED FY2016
City Fund Contributions					
General Fund	\$509,985	\$344,487	\$306,305	\$306,305	\$0
Water and Sewer Fund	108,559	72,279	66,517	66,517	0
Other Funds	39,239	25,545	18,804	18,804	0
Crime District Fund	27,722	15,090	14,931	14,931	0
Capital Projects Service Fund	17,006	11,066	9,765	9,765	0
Culture and Tourism Fund	14,676	10,215	9,412	9,412	0
Information Systems Fund	13,978	9,828	9,412	9,412	0
Stormwater Utility Fund	12,230	8,900	7,996	7,996	0
Equipment Services Fund	12,347	8,203	7,501	7,501	0
SUBTOTAL REVENUE	\$755,742	\$505,613	\$450,643	\$450,643	\$0
Use of Net Position	\$0	\$22,995	\$21,250	\$21,250	\$0
TOTAL REVENUE	\$755,742	\$528,608	\$471,893	\$471,893	\$0

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
UNEMPLOYMENT COMPENSATION FUND	60110/0148610

SUMMARY OF FUND RESPONSIBILITIES:

The Unemployment Compensation Fund is responsible for providing reimbursement payments to the State-mandated, employer-paid unemployment insurance program. Unemployed former employees who received base period wages from the City of Fort Worth may be eligible for payments. Fund revenue comes from all City operating funds and other financing sources. Fund expenditures include reimbursement payments to the Texas Workforce Commission, as well as administrative costs for the upcoming year.

Effective FY2016, the Unemployment Compensation Fund will be closed. In FY2016, each department fund will pay claims directly from their operating budgets based on actual expenses incurred in that specific fiscal year. This change is intended to improve accountability and transparency and to allow more accurate tracking of the true total cost of service by each department and fund. The underlying activities will be a function of the Human Resources Department. For budget details see the General Fund section.

Allocations	Actual FY2014	Adopted FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Personnel Services	\$ 12,718	\$ 12,624	\$ 0	\$ 0
Employee Benefits	\$ 4,965	\$ 5,069	\$ 0	\$ 0
Professional & Tech Svcs	\$ 4,200	\$ 4,200	\$ 0	\$ 0
Utilities Repairs & Rentals	\$ 0	\$ 0	\$ 0	\$ 0
Other Purchased Services	\$ 256,725	\$ 450,000	\$ 0	\$ 0
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Property/Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Debt Service	\$ 0	\$ 0	\$ 0	\$ 0
Transfers and Others	\$ 250,000	\$ 0	\$ 0	\$ 0
Total Expenditures	\$ 528,608	\$ 471,893	\$ 0	\$ 0
Authorized Positions	0.15	0.15	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND 60110	UNEMPLOYMENT COMP FUND	Actual Expenditures FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016	Adopted Budget FY2014	Adopted Budget FY2015	Proposed Budget FY2016	Adopted Budget FY2016
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	HR UNEMPLOYMENT COMPENSATION	\$ 528,608	\$ 471,893	\$ 0	\$ 0	0.15	0.15	0.00	0.00
	Sub-Total	\$ 528,608	\$ 471,893	\$ 0	\$ 0	0.15	0.15	0.00	0.00
	TOTAL	\$ 528,608	\$ 471,893	\$ 0	\$ 0	0.15	0.15	0.00	0.00

FORT WORTH





FY2016 SALARY SCHEDULE

The salary structures for non-exempt and exempt employees (non-civil service) have been updated to reflect current labor market salaries and conditions based on recommendations from the Pay Plan Study and approved for the fiscal 2015/2016 budget. As part of the Pay Plan Study recommendations, non-exempt and exempt employees (non-civil service) will receive salary increases in the amounts listed below based on the time in the current pay grade as of August 22, 2015, effective December 26, 2015 or pay period 1. Police Civil Service employees will receive increases in accordance with the Police Meet and Confer Agreement. Fire Civil Service employees will receive increases in accordance with the Fire Collective Bargaining Contract.

I. Non-Exempt Employees (Non-Civil Service)

- Non-exempt employees may be eligible to receive a 2.5%, 3%, 4%, 5%, or 6% salary increase based on the years in their position as of August 22, 2015.

II. Exempt Employees (Non-Civil Service)

- Exempt employees may be eligible to receive a 2.5%, 3%, 4%, 5%, or 6% salary increase based on the years in their position as of August 22, 2015.

III. Sworn Police

- Police Civil Service employees will receive salary increases in accordance with their Meet and Confer Agreement between the City of Fort Worth and the Fort Worth Police Officers Association.

IV. Sworn Fire

- Fire Civil Service employees will receive salary increases in accordance with the Collective Bargaining Agreement between the City of Fort Worth and the Fort Worth Professional Firefighters Association.

V. Temporary, Seasonal and Less Than Part-Time Employees

- Temporary, Seasonal and Less than Part-Time employees will not receive any salary increases.

VI. Council Aides

- Council Aides are scheduled to receive a 2.5% across the board salary increase effective December 26, 2015 or pay period 1.

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Account Clerk-Temporary Pool	PT5010	N			
Account Technician	CL5010	N	506	15.89	23.84
Accountant	PR1010	E	609	23.45	37.52
Accounting Services Supervisor	PR1021	E	612	30.62	49.00
Administrative Assistant	TC5010	N	508	18.44	27.66
Administrative Assistant-Temp	PT5020	N			
Administrative Secretary-Temp	PT5030	N			
Administrative Services Mgr	MG1011	E	613	33.47	53.56
Administrative Svc Coordinator	PR1030	E	610	25.63	41.01
Administrative Technician	CL5020	N	506	15.89	23.84
Administrative Tech-Temporary	PT5040	N			
Adult Basketball Official	PT5050	N		20.00 per game	
Adult Flag Football Official	PT5060	N		20.00 per game	
Adult Softball Official	PT5070	N		15.00 per game	
Adult Volleyball Official	PT5080	N		16.00 per game	
Airport Manager	MG1021	E	613	33.47	53.56
Airport Operations Officer	PS5010	N	508	18.44	27.66
Airport Supervisor	PR1041	E	609	23.45	37.52
Animal Control Officer	PS5020	N	506	15.89	23.84
Animal Shelter Technician	ST5010	N	503	12.72	19.07
Arborist	ST5020	N	504	13.70	20.55
Architectural Services Mgr	MG1031	E	613	33.47	53.56
Asst City Attorney I	PR1060	E	612	30.62	49.00
Asst City Attorney II	PR1070	E	614	36.59	58.54
Asst City Atty/DFW Airprt Atty	PR2800	E	616	43.71	69.93
Asst City Auditor	AD1021	E	305	45.90	75.73
Asst City Manager	EX1011	E	312	67.76	111.81
Asst City Secretary	AD1031	E	305	45.90	75.73
Asst Clerk of the Court	MG1041	E	613	33.47	53.56
Asst Code Compliance Dir	AD1041	E	305	45.90	75.73
Asst Data Reporting Supv	PR1081	E	606	17.96	28.74
Asst Facilities Superintendent	PR1091	E	612	30.62	49.00
Asst Field Operations Supv	PR1101	E	608	21.46	34.33
Asst Finance Director	AD1051	E	307	50.13	82.71
Asst Fire Director	AD1011	E	305	45.90	75.73
Asst Golf Professional	TC5020	N	508	18.44	27.66
Asst Human Resources Director	AD1061	E	305	45.90	75.73
Asst IT Solutions Director	AD1071	E	307	50.13	82.71
Asst Library Director	AD1081	E	305	45.90	75.73
Asst Municipal Court Serv Dir	AD1091	E	305	45.90	75.73
Asst Neighborhood Svcs Dir	AD1221	E	305	45.90	75.73
Asst Parks/Community Serv Dir	AD1101	E	305	45.90	75.73
Asst Parts/Materials Supv	TC5030	N	509	19.87	29.80
Asst Planning/Development Dir	AD1111	E	305	45.90	75.73

Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Asst Police Director	AD1121	E	305	45.90	75.73
Asst Pool Manager	PT5090	N		11.50	
Asst Property Mgmt Director	AD1131	E	305	45.90	75.73
Asst Pub Facilities/Events Dir	AD1141	E	305	45.90	75.73
Asst Public Safety Support Mgr	PR1111	E	611	28.02	44.83
Asst TPW Superintendent	PR1121	E	612	30.62	49.00
Asst Trans/Public Works Dir	AD1151	E	305	45.90	75.73
Asst Water Director	AD1161	E	305	45.90	75.73
Asst Water Systems Supt	PR1131	E	612	30.62	49.00
Athletic Coordinator	PR1141	E	610	25.63	41.01
Athletics Program Assistant	PT5100	N		11.00	
Audit Manager	MG1061	E	613	33.47	53.56
Auditor	PR1150	E	608	21.46	34.33
Auto Body Repairer	ST5030	N	506	15.89	23.84
Aviation Director	DH1011	E	309	56.45	93.14
Billing & Accounting Manager	MG1071	E	613	33.47	53.56
Botanic Garden Superintendent	MG1081	E	613	33.47	53.56
Budget Analyst I	PR1160	E	608	21.46	34.33
Budget Analyst II	PR1171	E	610	25.63	41.01
Budget Manager	MG1091	E	613	33.47	53.56
Building Code Administrator	MG1101	E	613	33.47	53.56
Business Develop Coord	PR1180	E	611	28.02	44.83
Business Development Mgr	MG1111	E	613	33.47	53.56
Buyer	PR1190	E	608	21.46	34.33
Cable Services Supervisor	PR1200	E	609	23.45	37.52
Call Center Analyst	PR1210	E	609	23.45	37.52
Centralized PD Payroll Coord	PR1220	E	609	23.45	37.52
Chemist	PR1230	E	607	19.63	31.41
Chief Deputy City Marshal	PR1240	E	612	30.62	49.00
Chief Financial Svcs Officer	DH1021	E	309	56.45	93.14
Chief Helicopter Pilot	MG1131	E	612	30.62	49.00
Chief Judge	AP1011	E		Set by agreement	
Chief of Staff	MG1141	E	616	43.71	69.93
Chief Performance Officer	DH1031	E	309	56.45	93.14
Chief Prosecutor	PR1250	E	612	30.62	49.00
City Attorney	AP1021	E		Set by agreement	
City Auditor	AP1031	E		Set by agreement	
City Council Member	MC1011	E		25,000	
City Forester	PR1261	E	613	33.47	53.56
City Manager	AP1041	E		Set by agreement	
City Marshal	AD1171	E	305	45.90	75.73
City Secretary	AP1051	E		Set by agreement	
Clerk Of Municipal Court	AD1181	E	305	45.90	75.73
Code Compliance Director	DH1041	E	309	56.45	93.14

Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Code Compliance Officer	PS5030	N	508	18.44	27.66
Code Compliance Superintendent	MG1151	E	612	30.62	49.00
Code Compliance Supervisor	PR1281	E	611	28.02	44.83
Code Compliance Technician	ST5040	N	502	11.81	17.71
Combination Inspector	TC5040	N	509	19.87	29.80
Commun/Public Engagement Dir	DH1191	E	305	45.90	75.73
Communication Coordinator	PR1290	E	612	30.62	49.00
Communication Shift Supv	PS5041	N	511	23.05	34.58
Communications Specialist	PR1300	E	609	23.45	37.52
Community Center Aide	ST5050	N	502	11.81	17.71
Community Center Coordinator	PR1311	E	612	30.62	49.00
Community Center Supervisor	PR1321	E	609	23.45	37.52
Community Services Manager	MG1161	E	613	33.47	53.56
Compliance and Planning Mgr	MG1171	E	612	30.62	49.00
Computer Forensic Examiner	PR1330	E	612	30.62	49.00
Conservation Specialist	PR1340	E	608	21.46	34.33
Construction Inspection Supv	PR1351	E	611	28.02	44.83
Construction Inspector I	TC5050	N	508	18.44	27.66
Construction Inspector II	TC5060	N	509	19.87	29.80
Construction Manager	MG1181	E	614	36.59	58.54
Construction Superintendent	MG1191	E	612	30.62	49.00
Consumer Health Specialist	TC5070	N	509	19.87	29.80
Contract Compliance Specialist	PR1360	E	608	21.46	34.33
Contract Compliance Technician	TC5080	N	503	12.72	19.07
Contract Services Admin	MG1201	E	612	30.62	49.00
Council Aide	MC1021	E		26.52	
Courier	ST5060	N	503	12.72	19.07
Crime Analyst	PR1370	E	608	21.46	34.33
Crime Lab Qa Coordinator	PR1380	E	612	30.62	49.00
Criminal Intelligence Analyst	PR1390	E	612	30.62	49.00
Cross Connection Tech Supv	PR1401	E	610	25.63	41.01
Cross Connection Technician	ST5070	N	510	21.40	32.10
Custodian	ST5080	N	502	11.81	17.71
Customer Service Administrator	MG1211	E	612	30.62	49.00
Customer Service Info Spec	CL5030	N	507	17.12	25.68
Customer Service Manager	MG1221	E	611	28.02	44.83
Customer Service Rep (Typing)	PT5110	N			
Customer Service Rep I	CL5040	N	503	12.72	19.07
Customer Service Rep II	CL5050	N	504	13.70	20.55
Customer Service Rep-Temp	PT5120	N			
Customer Service Supervisor	PR1411	E	608	21.46	34.33
Customer Solutions Analyst	PR1270	E	611	28.02	44.83
Data Reporting Supervisor	PR1421	E	608	21.46	34.33
Data Reporting Technician	CL5060	N	505	14.76	22.13

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Database Administrator	PR1430	E	710	31.94	51.10
Deputy Chief Judge	AP1061	E	614	36.59	58.54
Deputy Chief of Staff	PR1050	E	611	28.02	44.83
Deputy City Attorney	AD1191	E	307	50.13	82.71
Deputy City Marshal	PS5050	N	509	19.87	29.80
Deputy Court Clerk	PR1441	E	610	25.63	41.01
Development Inspection Spclst	TC5090	N	510	21.40	32.10
Development Inspection Supv	PR1451	E	610	25.63	41.01
Development Project Coord	PR1460	E	609	23.45	37.52
District Superintendent	MG1231	E	613	33.47	53.56
Economic Development Director	DH1051	E	309	56.45	93.14
Economic Development Manager	PR1471	E	614	36.59	58.54
Economic Development Spec	PR1480	E	609	23.45	37.52
Electronics Technician	TC5100	N	504	13.70	20.55
Eligibility Specialist	TC5110	N	506	15.89	23.84
Emergency Management Coord	MG1241	E	613	33.47	53.56
Emergency Management Officer I	PR1490	E	608	21.46	34.33
Emergency Mgmt Officer II	PR1500	E	610	25.63	41.01
Employee Labor Relations Mgr	MG1251	E	613	33.47	53.56
Engineering Manager	MG1261	E	615	39.99	63.98
Engineering Tech - Temp	PT5130	N			
Engineering Technician I	TC5120	N	506	15.89	23.84
Engineering Technician II	TC5130	N	508	18.44	27.66
Environmental Program Manager	MG1271	E	613	33.47	53.56
Environmental Specialist	TC5140	N	510	21.40	32.10
Environmental Supervisor	PR1511	E	611	28.02	44.83
Environmental Technician	ST5090	N	506	15.89	23.84
Equipment Operator	ST5100	N	505	14.76	22.13
Extra Help	PT5140	N			
Facilities Manager	MG1281	E	614	36.59	58.54
Facilities Planner	TC5150	N	511	23.05	34.58
Facilities Superintendent	MG1291	E	613	33.47	53.56
Facilities Supervisor	PR1521	E	610	25.63	41.01
FD Protection Specialist	PR1530	E	609	23.45	37.52
Field Operations Crewleader	ST5110	N	508	18.44	27.66
Field Operations Supervisor	PR1541	E	609	23.45	37.52
Field Operations Supt	MG1301	E	612	30.62	49.00
Field Services Representative	ST5120	N	504	13.70	20.55
Financial Reporting Coord	PR1551	E	613	33.47	53.56
Financial Services Manager	MG1311	E	614	36.59	58.54
Fire Assistant Chief	1027	E	Y08	43.44	45.61
Fire Battalion Chief	1028	N	Y05	Set by contract	
Fire Cadet	PT5150	N		9.98	
Fire Captain	1029	N	Y04	Set by contract	

Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Fire Chief	DH1061	E	311	63.76	105.20
Fire Deputy Chief	1532	N	Y07	Set by contract	
Fire Engineer	1031	N	Y02	Set by contract	
Fire Fighter	1032	N	Y01	Set by contract	
Fire Lieutenant	1030	N	Y03	Set by contract	
Fire Trainee	1026	N	Y17	19.19	
Fleet Coordinator	TC5160	N	507	17.12	25.68
Fleet Crewleader	ST5130	N	510	21.40	32.10
Fleet Mechanic I	ST5140	N	504	13.70	20.55
Fleet Mechanic II	ST5150	N	508	18.44	27.66
Fleet Superintendent	MG1321	E	613	33.47	53.56
Fleet Supervisor	PR1561	E	610	25.63	41.01
Food & Beverage Attendant	CL5070	N	500	10.15	15.22
Forensic Division Manager	MG1331	E	614	36.59	58.54
Forensic Scientist	PR1570	E	608	21.46	34.33
Gardener	ST5160	N	505	14.76	22.13
Gas Well Inspector	TC5170	N	509	19.87	29.80
Gas Well Manager	MG1341	E	613	33.47	53.56
Golf Professional	PR1580	E	609	23.45	37.52
Golf Shop Attendant	CL5080	N	503	12.72	19.07
Governmental Affairs Liaison	PR1591	E	616	43.71	69.93
Graduate Engineer	PR1600	E	609	23.45	37.52
Grants Manager	MG1351	E	611	28.02	44.83
Grants Specialist	PR1610	E	608	21.46	34.33
Graphic Artist	TC5180	N	508	18.44	27.66
Greenhouse Attendant	ST5170	N	505	14.76	22.13
Ground Transportation Coord	PR1620	E	610	25.63	41.01
Head Lifeguard	PT5160	N		11.00	
Hearing Officer	AP1070	E	609	23.45	37.52
Helicopter Mechanic	ST5180	N	513	26.75	40.12
Helicopter Pilot	TC5190	N	513	26.75	40.12
Horse Trainer	PS5060	N	504	13.70	20.55
Housing Development Manager	PR1631	E	614	36.59	58.54
Housing Program Supervisor	PR1641	E	609	23.45	37.52
Housing Rehabilitation Tech I	TC5200	N	508	18.44	27.66
Housing Rehabilitation Tech II	TC5210	N	510	21.40	32.10
HRI Specialist	PR1650	E	605	16.43	26.29
Human Relations Administrator	MG1361	E	616	43.71	69.93
Human Relations Coordinator	PR1660	E	610	25.63	41.01
Human Relations Investigator	PR1670	E	608	21.46	34.33
Human Relations Manager	MG1371	E	613	33.47	53.56
Human Resources Analyst	PR1680	E	608	21.46	34.33
Human Resources Coordinator	PR1690	E	611	28.02	44.83
Human Resources Director	DH1071	E	309	56.45	93.14

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Human Resources Manager	MG1381	E	613	33.47	53.56
Human Services Coordinator	PR1700	E	608	21.46	34.33
Human Services Manager	MG1391	E	612	30.62	49.00
Human Services Specialist	TC5220	N	508	18.44	27.66
Infrastructure QC Specialist	PR1710	E	610	25.63	41.01
Instrumentation/Elect Supv	PR1721	E	610	25.63	41.01
Instrumentation/Elect Tech	TC5230	N	508	18.44	27.66
Intoxilyzer Operator	PS5070	N	505	14.76	22.13
IT Auditor	PR1730	E	611	28.02	44.83
IT Business Planner I	PR1740	E	708	26.40	42.23
IT Business Planner II	PR1750	E	709	29.04	46.46
IT Business Systems Coord	PR1760	E	708	26.40	42.23
IT Communications Technician	TC5240	N	509	19.87	29.80
IT Help Desk Technician	TC5250	N	506	15.89	23.84
IT Information Security Anlyst	PR1770	E	709	29.04	46.46
IT Operations Specialist	TC5260	N	506	15.89	23.84
IT PC Support Specialist	TC5270	N	507	17.12	25.68
IT Programmer/Analyst I	PR1780	E	705	19.83	31.73
IT Programmer/Analyst II	PR1790	E	708	26.40	42.23
IT Project Consultant	PR1800	E	711	35.01	56.02
IT Services Specialist	TC5280	N	506	15.89	23.84
IT Solutions Director	DH1081	E	309	56.45	93.14
IT Solutions Manager	MG1401	E	712	39.00	62.40
IT Solutions Supervisor	PR1811	E	707	24.00	38.39
IT Tech Support Analyst I	TC5620	N	509	19.87	29.80
IT Tech Support Analyst II	PR1830	E	707	24.00	38.39
IT Telecommunications Tech	TC5290	N	509	19.87	29.80
Jc Office Aide I	PT5170	N		7.47	
Jc Office Aide II	PT5180	N		8.24	
Jc Sr Office Aide	PT5190	N		9.06	
Jury Coordinator	TC5300	N	508	18.44	27.66
Laboratory Supervisor	PR1841	E	611	28.02	44.83
Lake Worth & Security Manager	MG1411	E	613	33.47	53.56
Land Agent	PR1850	E	609	23.45	37.52
Landscape Architect	PR1860	E	610	25.63	41.01
Landscape Architect Manager	PR1871	E	613	33.47	53.56
Latent Print Examiner	PS5080	N	513	26.75	40.12
Latent Print Technician	PS5090	N	507	17.12	25.68
Lease Manager	MG1421	E	613	33.47	53.56
Legal Assistant	CL5090	N	507	17.12	25.68
Librarian	PR1880	E	606	17.96	28.74
Librarian Manager	MG1431	E	613	33.47	53.56
Librarian Supervisor	PR1891	E	611	28.02	44.83
Library Assistant	TC5310	N	507	17.12	25.68

Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Library Director	DH1091	E	309	56.45	93.14
Library Page	CL5100	N	501	10.96	16.44
Lifeguard	PT5200	N		10.00	
Loan Services Representative	TC5320	N	508	18.44	27.66
Maintenance Worker	ST5190	N	502	11.81	17.71
Management Analyst I	PR1900	E	608	21.46	34.33
Management Analyst II	PR1911	E	610	25.63	41.01
Mayor	MC1031	E		29,000	
Mayor Pro Tem	MC1041	E		25,000	
Media Services Specialist	TC5330	N	508	18.44	27.66
Microbiologist	PR1920	E	607	19.63	31.41
Municipal Court Clerk	CL5110	N	504	13.70	20.55
Municipal Court Services Dir	DH1101	E	309	56.45	93.14
Municipal Judge	AP1080	E	613	33.47	53.56
Natural Scientist	PR1930	E	609	23.45	37.52
Natural Scientist Supervisor	PR1941	E	611	28.02	44.83
Nature Center Manager	MG1441	E	613	33.47	53.56
Neighborhood Develop Coord	PR1950	E	611	28.02	44.83
Neighborhood Develop Manager	MG1451	E	612	30.62	49.00
Neighborhood Develop Spec	PR1960	E	609	23.45	37.52
Neighborhood Services Director	DH1111	E	309	56.45	93.14
Neighborhood Services Liaison	TC5630	N	508	18.44	27.66
Neighborhood Services Manager	PR2811	E	611	28.02	44.83
Office Assist (Typing) -Temp	PT5210	N			
Office Assistant	CL5120	N	502	11.81	17.71
Office Assistant-Temp Pool	PT5220	N			
Operation and Maintenance Tech	TC5340	N	508	18.44	27.66
Parking Compliance Technician	PS5100	N	507	17.12	25.68
Parking Operations Manager	PR1971	E	612	30.62	49.00
Parks/Community Services Dir	DH1121	E	309	56.45	93.14
Parts Expediter	CL5130	N	505	14.76	22.13
Parts/Materials Supervisor	PR1981	E	608	21.46	34.33
Payroll Supervisor	PR1991	E	608	21.46	34.33
Payroll Technician	CL5140	N	505	14.76	22.13
PeopleSoft Functional Analyst	PR2000	E	707	24.00	38.39
PeopleSoft Systems Admin	PR2010	E	710	31.94	51.10
Performance Administrator	MG1461	E	612	30.62	49.00
Performance Analyst	PR2020	E	610	25.63	41.01
Performance Manager	MG1471	E	614	36.59	58.54
Pesticide Applicator	ST5200	N	505	14.76	22.13
Planner	PR2030	E	608	21.46	34.33
Planning Assistant	TC5350	N	508	18.44	27.66
Planning Manager	MG1481	E	613	33.47	53.56
Planning/Development Director	DH1131	E	309	56.45	93.14

Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Plans Examiner	TC5360	N	509	19.87	29.80
Plans Examiner Supervisor	PR2041	E	610	25.63	41.01
Police Assistant Chief	1006	E	307	50.13	82.71
Police Cadet	PT5230	N		9.98	
Police Captain	1005	E	X09	Set by contract	
Police Chief	DH1141	E	311	63.76	105.20
Police Corporal	1002	N	X04	Set by contract	
Police Deputy Chief	1530	E	306	48.01	79.22
Police Employment Services Mgr	MG1491	E	612	30.62	49.00
Police Employment Specialist	PR2051	E	610	25.63	41.01
Police Lieutenant	1004	N	X08	Set by contract	
Police Officer	1001	N	X03	Set by contract	
Police Range Technician	PS5110	N	503	12.72	19.07
Police Reserve (volunteer)	PT5240	N			
Police Sergeant	1003	N	X07	Set by contract	
Police Trainee	1000	N	X17	19.25	
Policy Analyst	PR2060	E	609	23.45	37.52
Polygraph Examiner	PS5120	N	513	26.75	40.12
Pool Attendant	PT5250	N		8.25	
Pool/Lifeguard Manager	PT5260	N		12.50	
Professional Engineer	PR2070	E	611	28.02	44.83
Program Coordinator	CL5150	N	507	17.12	25.68
Program Support Division Admin	PR2080	E	614	36.59	58.54
Project Controls Specialist	PR2090	E	608	21.46	34.33
Project Mgmt Info Sys Spec	PR2100	E	708	26.40	42.23
Property Control Attendant	ST5210	N	504	13.70	20.55
Property Control Specialist	CL5160	N	505	14.76	22.13
Property Control Supervisor	PR2111	E	608	21.46	34.33
Property Management Director	DH1151	E	309	56.45	93.14
Prosecuting Attorney	PR2120	E	610	25.63	41.01
Protective Gear Specialist	ST5220	N	505	14.76	22.13
Public Education Prgm Coord	PR2130	E	609	23.45	37.52
Public Education Specialist	PR2140	E	607	19.63	31.41
Public Events Attendant	ST5230	N	503	12.72	19.07
Public Events Coordinator	TC5370	N	510	21.40	32.10
Public Facilities/Events Dir	DH1161	E	309	56.45	93.14
Public Information Coordinator	CL5170	N	509	19.87	29.80
Public Information Specialist	CL5180	N	508	18.44	27.66
Public Safety Communicator I	PS5130	N	506	15.89	23.84
Public Safety Communicator II	PS5140	N	508	18.44	27.66
Public Safety Support Manager	MG1501	E	613	33.47	53.56
Purchasing Manager	MG1511	E	613	33.47	53.56
Purchasing Supervisor	PR2151	E	611	28.02	44.83
Quality Control Specialist	PR2160	E	609	23.45	37.52

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Quality Improvement Specialist	CL5290	N	508	18.44	27.66
Real Property Manager	MG1521	E	613	33.47	53.56
Records Analyst	PR2170	E	608	21.46	34.33
Records Manager	MG1531	E	613	33.47	53.56
Recreation Programmer	PR2180	E	606	17.96	28.74
Regional Librarian Supervisor	PR2191	E	612	30.62	49.00
Regional Transportation Coord	PR2201	E	616	43.71	69.93
Registered Architect	PR2210	E	611	28.02	44.83
Regulatory/Environmental Admin	MG1541	E	613	33.47	53.56
Reprographics Coordinator	PR2221	E	608	21.46	34.33
Reprographics Technician	ST5240	N	505	14.76	22.13
Risk Management Analyst	PR2230	E	610	25.63	41.01
Risk Manager	MG1551	E	613	33.47	53.56
Sales and Events Manager	PR2240	E	610	25.63	41.01
Sales Associate	CL5200	N	508	18.44	27.66
School Crossing Guard	PT5270	N		7.49	
Scorekeeper	PT5280	N		9.00 per game	
Security Guard	PS5150	N	505	14.76	22.13
Security Supervisor	PR2251	E	607	19.63	31.41
Security Systems Technician	TC5380	N	508	18.44	27.66
Service Writer	TC5390	N	504	13.70	20.55
Signs Fabricator	ST5250	N	504	13.70	20.55
Skilled Trades Technician I	ST5260	N	507	17.12	25.68
Skilled Trades Technician II	ST5270	N	508	18.44	27.66
Sr Account Technician	CL5210	N	507	17.12	25.68
Sr Accountant	PR2260	E	611	28.02	44.83
Sr Administrative Asst	PR2270	E	608	21.46	34.33
Sr Administrative Services Mgr	MG1561	E	614	36.59	58.54
Sr Assistant City Attorney	PR2280	E	616	43.71	69.93
Sr Asst City Attny Sect Chief	MG1571	E	617	47.77	76.44
Sr Auditor	PR2290	E	610	25.63	41.01
Sr Auto Body Repairer	ST5280	N	508	18.44	27.66
Sr Budget Analyst	PR2300	E	612	30.62	49.00
Sr Buyer	PR2310	E	609	23.45	37.52
Sr Capital Projects Officer	PR2320	E	616	43.71	69.93
Sr Chemist	PR2330	E	610	25.63	41.01
Sr Code Compliance Officer	PS5160	N	509	19.87	29.80
Sr Combination Inspector	TC5400	N	510	21.40	32.10
Sr Construction Inspector	TC5410	N	510	21.40	32.10
Sr Consumer Health Specialist	TC5420	N	511	23.05	34.58
Sr Contract Compliance Spec	PR2341	E	610	25.63	41.01
Sr Customer Service Rep	CL5220	N	506	15.89	23.84
Sr Customer Service Rep-Temp	PT5290	N			
Sr Data Reporting Technician	CL5230	N	507	17.12	25.68

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Sr Deputy City Marshal	PS5171	N	511	23.05	34.58
Sr Emergency Mgmt Officer	PR2351	E	611	28.02	44.83
Sr Engineering Technician	TC5430	N	510	21.40	32.10
Sr Environmental Specialist	PR2360	E	610	25.63	41.01
Sr Equipment Operator	ST5290	N	507	17.12	25.68
Sr Fld Services Representative	ST5300	N	507	17.12	25.68
Sr Fleet Mechanic	ST5310	N	509	19.87	29.80
Sr Food & Beverage Attendant	CL5240	N	501	10.96	16.44
Sr Forensic Scientist	PR2370	E	611	28.02	44.83
Sr Gardener	ST5320	N	508	18.44	27.66
Sr Grants Specialist	PR2381	E	610	25.63	41.01
Sr Graphic Artist	TC5440	N	509	19.87	29.80
Sr Human Rel Investigator	PR2391	E	610	25.63	41.01
Sr Human Resources Analyst	PR2400	E	610	25.63	41.01
Sr Human Services Specialist	PR2410	E	607	19.63	31.41
Sr Instrumentation/Elect Tech	TC5451	N	510	21.40	32.10
Sr IT Business Planner	PR2420	E	710	31.94	51.10
Sr IT Communications Tech	TC5460	N	510	21.40	32.10
Sr IT Help Desk Technician	TC5470	N	508	18.44	27.66
Sr IT Operations Specialist	TC5480	N	508	18.44	27.66
Sr IT Programmer/Analyst	PR2430	E	710	31.94	51.10
Sr IT Services Specialist	TC5490	N	508	18.44	27.66
Sr IT Solutions Manager	MG1581	E	713	43.29	69.26
Sr IT Tech Support Analyst	PR2440	E	709	29.04	46.46
Sr IT Telecommunications Tech	TC5500	N	510	21.40	32.10
Sr Landscape Architect	PR2450	E	611	28.02	44.83
Sr Librarian	PR2461	E	609	23.45	37.52
Sr Loan Services Rep	TC5510	N	509	19.87	29.80
Sr Maintenance Worker	ST5330	N	504	13.70	20.55
Sr Management Analyst	MG1591	E	612	30.62	49.00
Sr Microbiologist	PR2470	E	609	23.45	37.52
Sr Municipal Court Clerk	CL5250	N	506	15.89	23.84
Sr PeopleSoft Functionl Anlyst	PR2480	E	709	29.04	46.46
Sr PeopleSoft Systems Admin	PR2490	E	711	35.01	56.02
Sr Planner	PR2501	E	611	28.02	44.83
Sr Plans Examiner	TC5520	N	510	21.40	32.10
Sr Professional Engineer	PR2510	E	614	36.59	58.54
Sr Project Controls Specialist	PR2521	E	610	25.63	41.01
Sr Property Control Specialist	CL5260	N	507	17.12	25.68
Sr Public Events Manager	PR2531	E	613	33.47	53.56
Sr Public Safety Communicator	PS5180	N	509	19.87	29.80
Sr Records Analyst	PR2540	E	609	23.45	37.52
Sr Recreation Programmer	PR2550	E	607	19.63	31.41
Sr Risk Management Analyst	PR2561	E	611	28.02	44.83

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Sr Sales and Events Manager	PR2571	E	613	33.47	53.56
Sr Skilled Trades Technician	ST5340	N	509	19.87	29.80
Sr Strategic Business Analyst	PR2580	E	612	30.62	49.00
Sr Survey Technician	TC5530	N	509	19.87	29.80
Sr Utility Rate Analyst	PR2590	E	611	28.02	44.83
Sr Victim Asst Specialist	PR2600	E	608	21.46	34.33
Sr Warrant/Identification Tech	PS5190	N	506	15.89	23.84
Sr Water Dispatch Rep	CL5270	N	506	15.89	23.84
Sr Water Systems Mechanic	ST5350	N	510	21.40	32.10
Sr Water Systems Technician	TC5540	N	510	21.40	32.10
Stagehand	ST5360	N	505	14.76	22.13
Stagehand Crewleader	ST5371	N	509	19.87	29.80
Stock Clerk	CL5280	N	503	12.72	19.07
Strategic Business Analyst	PR2611	E	610	25.63	41.01
Survey Superintendent	MG1601	E	612	30.62	49.00
Survey Supervisor	PR2621	E	610	25.63	41.01
Survey Technician	TC5550	N	506	15.89	23.84
Sustainability Administrator	PR2631	E	612	30.62	49.00
Systems Administrator	PR2641	E	709	29.04	46.46
Technical Services Coordinator	MG1611	E	612	30.62	49.00
Teen Court Coordinator	PR2651	E	606	17.96	28.74
Temporary Pool Vacancy-Temp	PT5300	N			
TPW Superintendent	MG1621	E	613	33.47	53.56
Traffic Control Supervisor	PS5201	N	510	21.40	32.10
Traffic Control Technician	PS5210	N	506	15.89	23.84
Traffic Services Worker	ST5380	N	502	11.81	17.71
Traffic Systems Crewleader	ST5390	N	509	19.87	29.80
Traffic Systems Supervisor	PR2661	E	609	23.45	37.52
Traffic Systems Technician I	ST5400	N	503	12.72	19.07
Traffic Systems Technician II	ST5410	N	507	17.12	25.68
Training Specialist	PR2670	E	608	21.46	34.33
Transportation Coordinator	PR2681	E	611	28.02	44.83
Transportation/Planning Admin	MG1631	E	614	36.59	58.54
Transportation/Public Wks Dir	DH1171	E	309	56.45	93.14
Treasury Supervisor	PR2691	E	611	28.02	44.83
Utility Administrator	MG1641	E	616	43.71	69.93
Utility Coordinator	PR2700	E	606	17.96	28.74
Utility Line Technician	TC5560	N	507	17.12	25.68
Veterinary Technician	TC5570	N	506	15.89	23.84
Victim Assistance Coordinator	PR2711	E	611	28.02	44.83
Victim Assistance Specialist	PR2720	E	606	17.96	28.74
Video Producer/Director	PR2730	E	607	19.63	31.41
Volunteer Coordinator	PR2740	E	607	19.63	31.41
Warrant/Identification Supv	PR2751	E	608	21.46	34.33

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Job Title	Job Code	FLSA Stat	Grade	Minimum	Maximum
Warrant/Identification Tech	PS5220	N	504	13.70	20.55
Water Conservation Manager	MG1651	E	612	30.62	49.00
Water Customer Relations Mgr	PR2761	E	614	36.59	58.54
Water Director	DH1181	E	309	56.45	93.14
Water Dispatch Representative	CL5300	N	504	13.70	20.55
Water Meter Reader	ST5420	N	503	12.72	19.07
Water Quality Manager	MG1661	E	612	30.62	49.00
Water Safety Instructor	PT5310	N		10.00	
Water Security Coordinator	PR2771	E	610	25.63	41.01
Water Systems Mechanic I	ST5430	N	505	14.76	22.13
Water Systems Mechanic II	ST5440	N	507	17.12	25.68
Water Systems Sampler	TC5580	N	506	15.89	23.84
Water Systems Specialist	TC5591	N	513	26.75	40.12
Water Systems Superintendent	MG1671	E	613	33.47	53.56
Water Systems Supv	PR2781	E	610	25.63	41.01
Water Systems Technician I	TC5600	N	505	14.76	22.13
Water Systems Technician II	TC5610	N	507	17.12	25.68
Webmaster	PR2790	E	611	28.02	44.83
Youth Athletics Game Official	PT5320	N		15.00 per game	
Youth Track Assistant	PT5330	N		7.25	

FORT WORTH



GLOSSARY

The Annual Budget and Program Objectives document contains specialized and technical terminology that is unique to public finance and budgeting. To help both City departments and the general citizenry understand the terminology used during the budget process, this glossary is provided by the Budget and Research Division of the Financial Management Services Department and included in the adopted and published budget document as a reference.

Account: A seven-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expenses. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accounting System: The methods and records established to identify, assemble, analyze, classify, record, and report a government's transactions and to maintain accountability for the related assets and liabilities.

Accrual Basis of Accounting: A basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows. For example, in accrual accounting, revenue that was earned on April 1, but for which payment was not received until July 10, is recorded as revenue on April 1st regardless of the timing of when the payment is received.

Activity: Activities are the major tasks performed to create outputs. One or more activities could be deemed critical for achieving *Council goals*.

Ad Valorem Tax: A tax based on value (e.g., a property tax).

Agency Fund: A fund normally used to account for assets held by a government as an agent for individuals, private organizations, or other governments and/or other funds.

Annual Financial Report: A financial report applicable to a single fiscal year.

Appraisal Cap: Limitation on value increases of residential homesteads from year to year.

Appraised Value: Either the market value or value determined by using another method of valuation according to the Property Tax Code Chapter 23.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes.

Assessor: A person either elected or appointed by the governing body that calculates taxes and prepares the tax bills.

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the budget document, authorized by the City Council as part of

the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other central government receipts.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Basis of Accounting: A term used to refer to when revenues, expenditures, expenses, and transfers - and the related assets and liabilities - are recognized in the accounts and reported in the financial statements. Specifically, the basis of accounting relates to the timing of the measurements made, regardless of the nature of the measurement, through either the cash method or the accrual method.

Benchmark: A standard or point of reference against which processes, results, or data may be compared or assessed. Benchmarks may be internal or external.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

BRASS: BRASS (Budget Research and Analysis Support System) is the software used to prepare the City of Fort Worth's annual budget. It allows departments to input budget data by FAC (fund-account-center) and account.

Budget: A financial plan for a specified period of time (i.e., a fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the Budget Document that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message or Budget Transmittal Letter.

Budget Reestimate: Process of taking year-to-date financial information, using that information to project future financial performance for the remainder of the fiscal year, then comparing the result to the fiscal year budgeted amount as a way to gauge financial performance. The reestimate process takes place throughout the fiscal year for most funds.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Business Plan: A department-level plan; in this plan, departments outline each division's Service Areas and associated key performance indicators, and priority initiatives for each. This document is meant to serve as a high-level annual performance plan, in which measures are periodically updated to facilitate continuous observation, trend analysis, and improvement of department activities and services.

Business Unit Department: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Capital Assets: Long-lived tangible assets obtained or controlled as a result of past transactions, events, or circumstances. Capital assets include buildings, equipment, infrastructure, improvements other than buildings, and land. In the private sector, these assets are referred to most often as "property," "plant," and "equipment."

Capital Expenditures: Expenditures resulting in the acquisition of, or addition to, the government's general capital assets.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Plan (CIP): A plan that describes the capital projects and associated funding sources the City intends to undertake in the current fiscal year plus four successive fiscal years, including the acquisition or construction of capital facilities and assets, and the maintenance thereof.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Capital Projects Fund: A governmental fund established to account for resources used for the acquisition of large capital improvements and non-reoccurring expense other than those acquisitions accounted for in proprietary or trust funds.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Balance: The amount of cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Management: Refers to the management of the cash that is necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Character: A basis for distinguishing types of expenditures; the nine major characters used by the City of Fort Worth are: salary and wages-01, employee benefits-02, professional and technical services-03, utilities, repairs and rentals-04, and other purchased services-05, supplies-06, property/capital assets-07, debt-08, transfers and others-09

1. **Salary and Wages** are also referred to as Character 1 expenses, consist of the costs associated with

compensation to individuals providing services to the City as employees and includes all salary and supplemental costs.

2. **Employee Benefits** indirect and non-cash compensation paid to an employee; compensation can include: social security, unemployment compensation, workers compensation, health insurance, life insurance, medical plan, paid vacation, pension and gratuity.
3. **Professional and Technical Services** are also referred to as Character 3 expenses and represent costs associated with services or activities performed under expressed or implied costs and charges for professional, specialized or trade services rendered. This category includes services provided to City departments through Internal Service Funds such as computer technical support, copy and mailroom services, and vehicle fleet maintenance services and through per-capita-allocated service costs such as insurance, healthcare, legal, and administrative services.
4. **Utilities, Repairs and Rentals** items and supplies that are necessary to perform public service duties; these items and supplies often encumber the usage of funds and, in some cases, required static purchasing guidelines.
5. **Other Purchased Services** services that may be required in connection with a public works project meeting the definition of public work.
6. **Supplies** are also referred to as Character 6 expenses and consist of the costs associated with goods that are consumed or used in connection with providing City services and that are of either limited cost (less than \$5,000 per unit) or have a limited useful life (less than three years). Examples include basic office supplies; minor electronic equipment; books and magazines; construction raw materials; postage; uniforms; vehicle fuel and accessories; and library books.
7. **Property/Capital Assets (capital expenses)** are also referred to as Character 7 expenses and reflect outlays related to the acquisition or construction of fixed assets, which are those having a greater cost (\$5,000 or more per unit) or a longer projected useful life (three years or more) and that are often eligible for depreciation. The City's fixed assets fall primarily into the following categories: 1) Land; 2) Improvements other than buildings; 3) Buildings; and 4) Equipment.
8. **Debt** which is also referred to as Character 8 expenses refers to money paid as interest and principal on loans received or public securities issued by the City as borrower or issuer.
 - a. Principal refers to the unpaid balance of funds borrowed, excluding any interest or other fees.
 - b. Interest refers to money that is paid in exchange for borrowing or using another person's or organization's money.
9. **Transfers and Others** an approved movement of monies from one separate fund to another fund. Budgets can call for Transfers In to the General Fund to pay for centralized expenditures such as utilities, insurance, or fringe benefits. Transfers Out from the General Fund may be required to subsidize new special activity funds or those with insufficient or unreliable revenue sources.

Collector: A person who collects and accounts for the property taxes for the taxing unit.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Community Indicator: Use of citizen survey response data to evaluate city progress toward *Council goals*. Community indicators can be used as *key performance indicators* for strategic level *objectives*, but it is important that they are used in coordination with internal measures.

Comprehensive Annual Financial Report (CAFR): A thorough and detailed presentation of a government's

financial condition. It reports on the government's activities and balances for each fiscal year. The CAFR is presented in three sections: 1. introductory section – includes transmittal letter with financial overview, discussion of the overall economy and organization charts of the entity. 2. Financial section – includes the independent auditor's report, management's discussion and analysis, government-wide financial statements, notes to the financial statements, required supplemental information, combining financial statements and schedules. 3. Statistical section – includes additional financial, economic, and demographic information on a multi-year basis.

Contribution to Fund Balance: Refers to an allocation of money from revenues received during the fiscal year in a Governmental Fund that the City receives, does not expend and carries forward for future use.

Contribution to Net Position: Refers to an allocation of money from revenues received during the fiscal year in a Proprietary or Fiduciary Fund that the City receives, does not expend and carries forward for future use.

Core Objective: The broad, continuous goals of the City as identified in the management plan. Core objectives are established to assist departments in aligning their activities with Council goals.

Council Goals: Goals set by City Council, based on citizen input, that all *management plan core objectives*, department *objectives*, programs, and *initiatives* strive to attain.

Current Taxes: Taxes that are levied and due within one year.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, and notes. See Accounts Payable, Bond, Note Payable, Long-Term Debt, and General Long-Term Debt.

Debt Service: The cash that is required for a particular time period to cover the repayment of interest and principal on a debt. Debt Service is projected on an annual basis.

Deficit: (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period, or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, after which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Designations: Designations are the desired uses of fund balance which are discretionary in nature in that the requested items were not budgeted in the prior year. To be a valid designation request, the department must not have spent their entire prior year budget (i.e., have savings), and must provide justification for the request approved by the appropriate Assistant City Manager.

Disbursement: Payment for goods and services in cash or by check.

Effective Rate: The rate that would generate the same amount of levy as last year's rated based on the current year's values.

Effectiveness: A measure of how adequately the intended purpose is accomplished and the intended or expected results are produced.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become

encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: Enterprise Fund - Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Exemption: Excluding all or part of a property value from taxation.

Expenditure: Decreases in the use of net financial resources other than through inter-fund transfer. Expenditures include current operating expenses requiring the present or future use of net current assets; debt service and capital outlays; and intergovernmental grants, entitlements, and shared revenues.

Expenses: Outflow or other depletion of assets or incurrence of liabilities during a specific period of time which results from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

External Indicator: External entity data that is used to evaluate city progress toward *Council goals*. External indicators can be used as *key performance indicators* for strategic level *objectives*, but it is important that they are used in coordination with internal measures. Data sources could include TXDOT (Texas Department of Transportation), the T (the Fort Worth Transportation Authority), TCEQ (Texas Commission on Environmental Quality), TRWD (Texas Regional Watering District), NCTCOG (North Central Texas Council of Governments), or the Chamber of Commerce.

Fiduciary Funds: Fiduciary funds are used to account for assets that the City holds in trust for the benefit of other specified entities or individuals and that are unavailable for the City's own purposes.

Financial Resources: Cash and other assets that, in the normal course of operations, will become cash.

Fines and Forfeitures: Refers to payments as a result of or in connection with an alleged violation of law and include deferred disposition fees, penalty fees, traffic fines, general fines, court service fees, and truancy court fees.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Accounting: An accounting system emphasizing accountability rather than profitability, used by non-profit organizations and governments. In this system, a fund is a self-balancing set of accounts, segregated for specific purposes in accordance with laws and regulations or special restrictions and limitations. State and local govern-

ments use three broad categories of funds: governmental funds, proprietary funds and fiduciary funds. Governmental funds include the following fund types: General Fund, Special Revenue Funds, Capital Projects funds, debt service funds and permanent funds. Proprietary funds include the following types: enterprise funds and internal services funds. Fiduciary funds include pension trust funds, investment trust funds, private-purpose trust funds and agency funds.

Fund Balance: The difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. Fund Balance is broken up into five categories:

1. **Non-spendable Fund Balance:** Includes amounts that are not in a spendable form or are required to be maintained intact. Examples are consumable inventories.
2. **Restricted Fund Balance:** Includes amounts that can be spent only for the specific purposes stipulated by external resource providers either constitutionally or through enabling legislation. Examples include grants and donations.
3. **Committed Fund Balance:** Includes amounts that can be used only for the specific purposes determined by a formal action (for example, legislation, resolution, ordinance) of the City Council. Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of action it employed to previously commit those amounts.
4. **Assigned Fund Balance:** Comprises amounts intended to be used by the City of Fort Worth for specific purposes. Intent should be expressed by the City Manager. In governmental funds other than the General Fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at minimum, intended to be used for the purpose of that fund.
5. **Unassigned Fund Balance:** Represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to a specific purpose within the General Fund. Unassigned amounts are technically available for any purpose.

Fund Type: Any one of three categories into which all funds are classified in governmental accounting. The fund types are: general, special revenue, debt service, capital projects, permanent, enterprise, internal service, private-purpose trust, pension trust, investment trust, and agency.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards and guidelines for financial accounting and reporting. These principles govern the form and content of the financial statements of an entity, and encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. Including not only broad guidelines of general application, but detailed practices and procedures, these principles provide a standard by which to measure financial presentations. The primary authoritative body for the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body for government entities.

General Debt Obligation: Refers to revenues generated from the sale of public securities.

General Debt Service Funds: Funds used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works, and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the debt service portion of the City's property tax, and these bonds are backed by the full faith and credit of the issuing government. General obligation bonds are issued with the belief that a municipality will be able to repay its debt obligation through taxation or revenue from projects. To issue general obligation bond, bond election may require.

Goal: The result or achievement towards which an effort is directed and intended to accomplish.

Governmental Funds: Governmental Funds are used to account for activities traditionally associated with the government and that are primarily funded from tax revenues. Examples of such activities include public safety services, acquisition or construction of infrastructure and other capital assets, and the servicing of general long-term debt.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Initiative: A department action or project with a timeline and measureable *outcomes* that pursues a department *objective*. Initiatives are measured by *milestones* which are generally *qualitative*.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Key Performance Indicator (KPI): A strategic level *performance measure* that demonstrates how well the City is achieving *Council goals* and *management plan core objectives*.

Key Performance Measure (KPM): A performance measure that demonstrates how effective a department is at achieving management plan *core objectives*. These may also be identified as *key performance indicators* by City management.

Levy: To impose taxes, special assessments, or service charges for the support of City activities. Also, the amount of tax for an individual property or the sum of all individual amounts of tax.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or to provide services to other entities in the future as a result of past transactions or events; what you owe.

Licenses and Permits: Payments received in connection with the City's regulatory activities and its review and issuance of permission to undertake an act or pursue an occupation; they include utility franchise fees; building, electrical, and plumbing permit fees; parking permit fees; health and safety permit fees; and occupational license

charges.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any un-matured debt that is not a fund liability and at the same time has a maturity of more than one year.

Maintenance and Operations (M&O): Taxes that are generated by the taxing unit for general expenses.

Management Plan: A high-level strategic plan developed by the City's executive-level staff that communicates overall guidance and direction on *Council goals* and the organizational actions required to pursue those goals. This plan assists departments in aligning their *activities* with *Council goals*.

Milestone: A task, event, or critical decision point related to an initiative or project. Milestones can be tracked to evaluate achievement or level of completion of an initiative or project.

Mission: A statement describing an organization's fundamental purpose.

Modified Accrual Accounting: Modified Accrual Basis of Accounting – The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under this basis of accounting, revenues are recognized when they become both "measurable" and "available" to finance expenditures in the current period. For example, revenue that is earned and measurable on April 1, is billed on April 30th, and paid on May 1st would not be recorded as revenue until payment is received on May 1st.

Municipal Bonds: Debt securities issued by a state, municipality or county to finance its capital expenditures. Municipal bonds are exempt from federal taxes and from most state and local taxes, especially if you live in the state in which the bond is issued.

Net Income: Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses, and operating transfers out.

Net Position: Net Position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a proprietary fund.

Objective: The reason for making specific efforts or taking deliberate actions with the intent to attain or accomplish an identified goal, targeted level, or meet a defined purpose; the broad, continuous goals of a department.

Operating Budget: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expenditures (Governmental Funds): An expenditure incurred in carrying out the City's day-to-day activities. Operating Expenditures include such things as payroll, employee benefits and pension contributions, transportation and travel.

Operating Expenses (Proprietary Funds): An expense incurred in carrying out the City's day-to-day activities. Operating Expenses include such things as payroll, employee benefits and pension contributions, transportation and travel, amortization and depreciation. Notwithstanding the foregoing, with respect to a City Enterprise for which obligations, secured in whole or in part by the revenues of such Enterprise (such as the City's Water and Sewer System), have been issued or incurred, Operating Expenses shall be determined in accordance with State law and terms of the ordinances pursuant to which such obligations were issued or incurred.

Operating Fund: A fund restricted to a single fiscal year.

Operating Revenue: Revenues from regular taxes, fees, fines, permits, charges, for service and similar sources.

Operating Revenues exclude proceeds from long-term debt instruments used to finance capital projects and other financial sources.

Operating Statement: The financial statement disclosing the financial results of operations of an entity during an accounting period in conformity with Generally Accepted Accounting Principles (GAAP). In governmental financial reporting, operating statements and statements of changes in fund equity are combined into "all-inclusive" operating statement formats.

Operating Transfers: Interfund transfers (e.g., legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended) where there is no intent to repay. See Interfund Transfers and Residual Equity Transfers.

Other Local Taxes: Refers to specialized taxes that are limited to certain products, activities, or occupations; they include alcoholic beverage and other product-specific tax, hotel occupancy taxes, and communication provider taxes.

Other Revenue: Refers to miscellaneous receipts that fall outside of the other listed categories and include third-party reimbursement for labor costs and include some internal service charges.

Outcome: The actual effects, impacts, or results of programs, projects, or initiatives. Outcomes can be measured based on their efficiency or effectiveness.

Pay-As-You-Go Financing: The use of currently available cash resources to pay for capital investment. It is an alternative to debt financing.

Performance: The execution or accomplishment of work which produces results.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measure (PM): A *quantitative*, tracked assessment of a department activity or process that logs achievement, change, or performance over a period of time. There are four basic categories of performance measures.

1. **Inputs:** The resources needed to complete an activity. Some inputs include FTEs, budget, and material data already in place in the department. Other inputs are equipment or information associated with each transaction.
2. **Outputs:** The immediate results of activities. These are measures of units provided, services provided, or people served by a program or department. Output measures are usually expressed in the past tense and are usually within the city's control.
3. **Efficiency measures:** A type of *outcome* measure that focuses on the City's view of performance, by measuring the cost to the organization in time and resources. Measuring efficiency tells us how well we are using resources to provide City services.
4. **Effectiveness measures:** A type of *outcome* measure that focuses on the customer's view of performance by measuring how well an activity or service meets customer's expectations.

Personal Property: Items that can be owned but are not real property – divided into two types: tangible and intangible.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Projected Beginning Fund Balance: Refers to monies in a Governmental Fund that are expected to be collected and on hand at the beginning of the fiscal period.

Projected Beginning Net Position: Refers to monies in a Proprietary or Fiduciary Fund that are expected to be collected and on hand at the beginning of the fiscal period.

Projected Ending Fund Balance: Refers to monies in a Governmental Fund that are expected to have been collected and be on hand at the end of the fiscal period.

Projected Ending Net Position: Refers to monies in a Proprietary or Fiduciary Fund that are expected to have been collected and be on hand at the end of the fiscal period.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Proposed Rate: The rate that is under formal consideration by the governing body for the current year.

Proprietary Fund: A class of fund types that account for a local government's businesslike activities. Proprietary funds are of two types: enterprise funds and internal service funds. Both use the accrual basis of accounting and receive their revenues from charges to users. Examples of Enterprise Fund: Water and Sewer Fund, Stormwater Utility Fund, Municipal Parking Fund; Internal Service Fund examples: Equipment Services, Information Systems Fund.

Qualitative Data: Non-numeric information collected through interviews, focus groups, observation and the analysis of written documents. Qualitative data can be quantified to establish patterns or trends.

Quantitative Data: Information that is counted, or compared on a scale.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Regular Employees: This is referred to full time employees working 40 hrs/week. They make up the total Authorized/Approved Positions (AP) adopted by the City Council every fiscal year. They are divided into two categories:

- o **General (civilian) employees:** All classification other than Police and Fire ranks. Their salary is charged to 5110101 "REGULAR EMPLOYEE SALARIES". Police and Fire trainees are considered General employees until they graduate from the academy and join the ranks.
- o **Civil Service Employees:** Pertains to Police and Fire all ranks. Their salary is charged to 5115101 "CIVIL SERVICE BASE PAY"

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principal and interest of the bond. A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds, rather than from a tax. Revenue bonds may be issued to construct or expand upon various revenue-generating entities, including: Water and Sewer utilities; toll roads and bridges; airports, seaports, and other transportation hubs. Generally, any government agency or fund that is run like a business, generating operating revenues and expenses (sometimes known as an enterprise fund), can issue revenue bonds.

Revenue from Other Agencies: Consists of income received from third party private and public sector entities, including reimbursements of indirect costs associated with grant funds.

Risk Management: This is an organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

Rollback Rate: This is a limiting rate. If a governing body adopts a rate that exceeds the rollback rate, the voters may be able to force the taxing unit to roll back or lower the rate to this limit.

Rollover: Rollovers are the desired uses of fund balance for the purpose of meeting prior year commitments. Rollovers may be requested for items that, a) were budgeted in the prior fiscal year, b) are from departments that did not spend to their appropriated budget the prior year (i.e., have savings), and c) can demonstrate that the funds were encumbered for the purpose identified in the rollover request.

SBFS: SBFS is the salary and benefits forecasting system within BRASS. It is used to project personnel costs for the coming fiscal year. It includes detailed personnel information such as, employee names, job titles, salaries, benefits, etc.

Sales Tax: An assessment based on the value of most goods and services sold or consumed in the City Sales tax is the second largest revenue source for the General Fund.

Scorecard: A tabular display of department *performance measures* and *initiatives* that highlights current status and overall progress.

Service Charges: Payments received as a result of administrative services such as inspections associated with issuance of building and other permits, automobile impoundment, private-property mowing, athletic league administration, and library charges.

Single Audit Report (SAR): An annual publication that provides information about the government's expenditures of Federal and State awards. The Single Audit Report also includes the Auditor's reports on internal control and compliance as well as findings and questioned costs relating to financial statements and Federal financial assistance programs. The SAR consists of 6 major sections. 1. The introductory section consists of purposes and contents of the report, letter of transmittal and overview. 2. Auditor's report on internal control over financial reporting, and report on compliance for each major federal and state program 3. Schedule of expenditures of federal and state awards, and notes to the schedule of expenditures of federal and state awards. 4. Schedule of findings and questioned costs. 5. Corrective action plan. 6. Status of prior audit findings.

Sinking Fund: Assets and their earnings earmarked for the retirement of bonds or other long-term liabilities. A fund arising from particular taxes, imposts, or duties, which is appropriated toward the payment of interest and principal on a public loan.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Revenue Fund: Governmental fund type used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purpose other than debt service or capital projects and exclusive of resources held in trust for individuals, private organizations, or other governments.

Scheduled Temporary (S01s): Scheduled/Temporary employees include seasonal help employed for a set amount of time to work in a specific capacity or to complete a specific project. They are not part of the total authorized positions.

Surety Bond: Obligation of a guarantor to pay a second party upon the default of a third party in the performance the third party owes to the second party. See Bond.

Target: A quantifiable, desired result to be achieved within a stated time, against which actual results can be com-

pared. Targets may be based on regulatory or industry standards, policy decisions, historical data, or *benchmark* data.

Tax Levy: The total property taxes imposed in a year.

Tax Rate: The number when multiplied by taxable value gives the amount of tax.

Taxable Value: The appraised value shown on the appraisal roll minus any applicable exemptions.

Taxing Unit: A local government that levies a property tax.

Total Exemption: An exemption that exempts all of a property's value from taxation.

Total Taxable Value: The sum of the taxable values of all properties on the appraisal roll for a taxing unit.

Transfers: Revenues provided from one City fund or department to another in connection with the provision of internal services or as an alternative to payment of property taxes and include some internal service charges.

Trust Funds: A fund held by a trustee for the specific purposes of the trust; in a more general sense, a fund which, legally or equitably, is subject to be devoted to a particular purpose and cannot, or should not, be diverted therefrom.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purchases.

Use of Fund Balance: Refers to an allocation out of money in a Governmental Fund that the City previously received from some source and did not expend. This category differs from all other listed categories because the amounts in question are the result of past receipts rather than projected income during the fiscal year.

Use of Money and Property: Refers to money generated from the sale, loan, or rental of the City's tangible and intangible assets and includes interest earned on invested cash, short- and long-term rental income, concessionaire payments, and proceeds from the sale of surplus or abandoned property.

Use of Net Position: Refers to an allocation out of money in a Proprietary or Fiduciary Fund that the City previously received from some source and did not expend. This category differs from all other listed categories because the amounts in question are the result of past receipts rather than projected income during the fiscal year.

Vision: A description of an organization's desired future state. The vision describes where the organization is headed, what it intends to be, or how it wishes to be perceived in the future.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.

ACRONYMS

ACEC	American Council of Engineering Companies
AHAS	Accessible Hazard Alert System
AICPA	American Institute of Certified Public Accountants
AP	Authorized positions
AR	Administrative Regulations
ARB	Appraisal Review Board
ARC	Annual required contribution
ATB	Across the Board
ATS	American Traffic Solutions
BMPs	Best Management Practices
BNSF	Burlington Northern/Santa Fe Railroad
BRASS	Budget Reporting and Analysis Support System
CAFR	Comprehensive Annual Financial Report
CAO	City Attorney's Office
CAP	Community Action Partner
CCPD	Crime Control and Prevention District
CDBG	Community Development Block Grant
CFDA	Catalog of Federal Domestic Assistance
CFO	Chief Financial Officer
CIP	Capital Improvement Program
CMO	City Manager's Office
CO	Certificates of Obligation
COP	Citizen on Patrol
CPI	Consumer Price Index
CPMS	Capital Project Management System
CRM	Customer Relationship Management
CRS	Community rating system
CSO	City Secretary's Office
CVB	Convention and Visitor's Bureau
DAL	Dallas Love Field
DFW	Dallas/Fort Worth International Airport
DFWI	Downtown Fort Worth Inc.
DOL	Department of Labor
ECC	Environmental Collection Center
EEOC	U.S. Equal Employment Opportunity Commission
EIMS	Enterprise Information Management System
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ERU	Equivalent Residential Unit
ESD	Equipment Services Department
ETJ	Extraterritorial Jurisdictional Area
FAA	Federal Aviation Administration
FATS	Fixed Assets Inventory Tracking System
FEMA	Federal Emergency Management Agency
FF&E	Furniture, fixtures and equipment
FHAP	Fair Housing Assistance Program
FMPS	Financial Management Policy Statements
FMS	Financial Management Services
FWCC	Fort Worth Convention Center

FWHFC	Fort Worth Housing Finance Corporation
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geospatial Information Systems
GO	General obligation
HED	Housing and Economic Development Department
HESG	Housing Emergency Solutions Grant
HOPWA	Housing Opportunities for Persons with HIV/AIDS
HOT	Hotel and motel occupancy tax
HUD	U.S Department of Housing and Urban Development
I&S	Interest and sinking
ICMA	International City/County Management Association
IT	Information Technology
LHRD	Lead Hazard Reduction Demonstration Grant
LM	Lane miles
M&C	Mayor & Council; also refer to Mayor & Council Communications
M&O	Maintenance and operations
MBE	Minority Business Enterprise
MD	Metropolitan Division
MSA	Metropolitan statistical area
MYFF	Multi-Year Financial Forecast
NAS	Naval Air Station
NASJRB	Naval Air Station Joint Reserve Base Fort Worth
NFIP	National Flood Insurance Program
NIC	Net interest cost
NIMS	National Incident Management System
NOE	Notice of Enforcement
NOV	Notice of Violations
O&M	Operating and maintenance
OEM	Office of Emergency Management
OPEB	Other post-employment benefits
PACS	Parks and Community Services
PE	Public Events
PILOT	Payment in lieu of taxes
PIRs	Public information requests
PMA	Pavement Management Application
PMO	Project Management Office
PQI	Pavement Quality Index
RevPAR	Revenue per available room
RFID	Radio frequency identification technology
RIM	Records Information Management
RRBG	Rental Rehabilitation Block Grant
RRPI	Rental Rehabilitation Program Income
SAR	Single audit report
SBE	Small Business Enterprise
SBFS	Salaries/Benefits Forecasting System
SCBA	Self-contained breathing apparatus
SEC	Securities and Exchange Commission
SIR	Self-Insured Retention
SO1	Scheduled temporary personnel
SPFF	Special Public Facilities Fund
SWS	Storm Water Solutions

T

TCEQ	Texas Commission on Environmental Quality
TFW	TechFortWorth
TIBS	Temporary Income Benefit Supplement
TIC	True interest cost
TIF	Tax Increment Financing
TPDES	Texas Pollutant Discharge Elimination System
TPW	Transportation and Public Works
TPWA	Texas Public Works Association
TRWD	Tarrant Regional Water District
TWC	Texas Workforce Commission
UDAG	Urban Development Action Grant
USDA	United States Department of Agriculture
WAP	Weatherization Assistance Program
WBE	Women Business Enterprise