



City of Fort Worth

2023 PROPOSED

COMPREHENSIVE PLAN



COPY OF MAYOR'S LETTER

COPY OF SIGNED ORDINANCE

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Cooperating Agencies

Arts Council of Fort Worth
 Camp Bowie District, Inc.
 Crowley Independent School District
 Cultural District Alliance, Inc.
 Dallas-Fort Worth International Airport
 Downtown Fort Worth, Inc.
 Eagle Mountain-Saginaw Independent School District
 Fort Worth Business Press
 Fort Worth Chamber of Commerce
 Fort Worth Hispanic Chamber of Commerce
 Fort Worth Housing Solutions
 Fort Worth Independent School District
 Fort Worth League of Neighborhood Associations, Inc.
 Fort Worth Metropolitan Black Chamber of Commerce
 Goodwill Industries of Fort Worth, Inc.
 Greater Fort Worth Association of Realtors
 Historic Fort Worth, Inc.
 Keller Independent School District
 Near Southside, Inc.
 North Central Texas Council of Governments
 Northwest Independent School District
 Southeast Fort Worth, Inc.
 Streams & Valleys, Inc.
 Tarrant County
 Texas Christian University
 Texas Department of Health, Bureau of Vital Statistics
 Texas Health and Human Services Commission
 Texas Wesleyan University
 Texas Workforce Commission
 The Real Estate Council of Greater Fort Worth
 Trinity Metro
 University of North Texas Health Science Center
 United Way of Metropolitan Tarrant County
 Visit Fort Worth (*formerly known as Fort Worth Convention and Visitors Bureau*)
 Workforce Solutions of Tarrant County

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The Comprehensive Plan is the City of Fort Worth's official guide for making decisions about growth and development. The Plan is a summary of the recommended goals, policies, strategies, and projects that will enable the City to achieve its mission of *focusing on the future and working together to build strong neighborhoods, develop a sound economy, and provide a safe community.*

Based on the U.S. Census Bureau 2020 Census, Fort Worth's population is 935,508 and the City is ranked 13th in the nation by population. According to the North Central Texas Council of Governments, Fort Worth's population is projected to surpass 1,206,000 by 2045. In addition, the North Central Texas Council of Governments, Fort Worth's population is projected to surpass 1,206,000 by 2045. According to the North Central Texas Council of Governments' employment forecast, employment in the City of Fort Worth will continue to rise at a rate 1.49 percent annually to approximately 973,000 jobs within Fort Worth in 2045.

CREATING A COMMON VISION

The vision statement for the Comprehensive Plan has been shaped by citizens' comments and expressed values, and more sharply focused by the Mayor and City Council. The vision and values defined within the Comprehensive Plan represent the creative efforts of the community to lay a successful foundation for the future of Fort Worth.

During the 2000 Comprehensive Plan sector workshops held throughout Fort Worth in 1998, several values were identified that refine the City's vision. These values are preserved as part of the 2023 Plan: Preservation of western heritage, a friendly small town atmosphere, quality and ethnic diversity of cultural life, the arts, neighborhood vitality, preservation of historic buildings and districts, efficiency and equity in delivery of quality public services, educational and economic opportunity, aviation history and technology, can-do attitude, promotion of free enterprise, protection of property rights, mobility, children and youth, conservation of natural resources, and inclusiveness and cooperation: "The Fort Worth Way."

In developing the Plan to reflect these community values and to help the City realize its vision, five major themes emerged. These five themes, which influence various elements of the Plan, can guide the City in its decisions about the future.

1. Promoting Economic Growth
2. Meeting the Needs of an Expanding Population
3. Revitalizing the Central City
4. Developing Multiple Growth Centers
5. Celebrating the Trinity River

VISION

"Fort Worth will be commonly recognized as the most livable city in Texas. Residents will be able to enjoy Fort Worth's friendly atmosphere and the opportunities that are associated with a growing economy and diverse community. Fort Worth's public schools will produce well-rounded citizens and a skilled workforce to fill high-paying jobs in local businesses. Fort Worth's environmental quality will also be superior, meeting the highest national standards."

PROMOTING ECONOMIC GROWTH

Economic growth and diversification are dependent on the overall economic health of the community. The City has developed several policies and strategies to assist in fostering economic growth. Examples include the following:

Policy

- Strengthen the effectiveness of economic development incentives by including appropriate capital improvement funding in an overall incentive package that encourages central city redevelopment (p. 10-12).

Strategies

- Use appropriate incentives to promote development of vacant land and redevelopment or reuse of deteriorated properties within designated commercial districts (p. 10-12).
- Encourage the use of federal brownfields programs to assist in central city revitalization (p. 10-13).

Nearly \$10.5 billion in public and private funds have been invested in infrastructure and development in the 17,000-acre Alliance Airport and Alliance Corridor industrial area. Alliance is the first industrial airport in this



Downtown Fort Worth Skyline. (Photo Credit, Brian Luenser, May 11, 2021.)

region, and is a concept that has proven effective for economic development elsewhere. More than 62,000 jobs have been created within the Alliance Corridor.

The Evans & Rosedale Urban Village is being developed in Near Southeast Fort Worth as a heritage center that celebrates the area's African-American history. The conceptual plan includes a major commercial anchor, other businesses, and a plaza to celebrate the heritage of the area within a pedestrian-friendly mixed-use setting. The Ella Mae Shamblee Branch Library opened in the urban village in June 2008. Additionally, the Hazel Harvey Peace Center for Neighborhoods opened in 2009. The City is currently working with a development firm to advance redevelopment of the urban village.

The City worked with the North Texas Tollway Authority and the Texas Department of Transportation on design and construction of the Chisholm Trail Parkway (CTP). This 8.4-mile toll road connects Downtown with the rapidly growing neighborhoods and commercial centers of southwest Fort Worth. The \$1.175 billion roadway was completed in 2014. The following table illustrates the economic impact of the new roadway in comparison to mixed-use areas.

BUILDING PERMIT VALUES PER ACRE (2014-2021)*		
LOCATION	COMMERCIAL	RESIDENTIAL <i>includes apartments</i>
1/2 Mile from Chisholm Trail Parkway	\$13,325	\$10,244
Clearfork & Waterside Portions of CTP	\$657,043	\$673,620
Downtown Planning Sector	\$589,317	\$419,073
All Urban Villages (16 Total)	\$370,667	\$199,046

*Values exclude permits that were expired or denied.

Source: City of Fort Worth, Planning & Data Analytics, 2022.

MEETING THE NEEDS OF AN EXPANDING POPULATION

Nearly every element of the Plan addresses the additional demand placed on City services and facilities by an expanding population. As infill development occurs in the central city, greater demand is placed on the existing facilities.

In the last 20 years, growth has been greatest in the Far North, Far Northwest, Far Southwest, Far South, and Far West sectors, partially because of the availability of large tracts of developable land in these areas. The majority of growth in these sectors has been outside Loop 820.

Expanding population produces additional traffic and solid waste, and places a greater demand on natural resources (such as land and water supply), existing facilities, and fiscal resources. Because population increases affect most public service providers, encouraging cooperation among providers and developing opportunities for shared facilities and coordinated services is important. The City has developed a number of policies and strategies to provide services and facilities efficiently and effectively to Fort Worth's growing population. Examples include the following:

Policies

- Increase the efficiency and cost-effectiveness of providing City services by promoting development in urban villages, transit-oriented developments, and mixed-use growth centers (p. 18-28).
- Encourage new development adjacent and connected to previously developed or platted areas in order to utilize existing utility and road infrastructure, thereby optimizing public and private investments and discouraging sprawl development. (p. 4-16).

Strategy

- When possible, share school and City facilities to provide efficient access to services and use of public funds (p.12-12).

Services such as police, fire, environmental, and code compliance are recommended to be expanded to other parts of the city to better serve all residents. In 2008, the City Council approved a transportation impact fee to fund new roadway construction in growing areas outside the central city. The City is studying other ways to fund \$1 billion in street construction and maintenance needs. The City's 2018 Bond Program provided approximately \$261 million for transportation projects to help address this need, and the City is preparing for a new bond election scheduled for May 2022.

Over \$29 million has been identified for park improvements over the next five years, including athletic fields at Rolling Hills and improvements at city golf courses, the Fort Worth Nature Center and Refuge, and Botanic Gardens Rock Springs garden in the Botanic Gardens. In order to maintain standards for meeting park and recreation needs, 1,186 acres of parkland will need to be acquired by 2040 to meet the 3.75 acres of neighborhood-based parkland per 1,000 population standard, based on projected population.

To enable our community to thrive with reliable clean water, the Water Department is planning to invest more than \$1 billion in water and wastewater infrastructure between 2021 and 2025. The investments include funding for master planning, operational enhancements, initiatives that support City Council priorities, regulatory mandates, and infrastructure rehabilitation. Major projects include the Sanitary Sewer Overflow Initiative, the new Mary's Creek Water Reclamation Facility, Lake Arlington and Clear Fork lift stations and force mains, and a major transmission main from Eagle Mountain Water Treatment Plant to Hicks Field.



Rock Spring Gardens in the Botanic Gardens. (Source: City of Fort Worth, Park & Recreation Department, 2020.)

REVITALIZING THE CENTRAL CITY

The City of Fort Worth is committed to revitalizing its central city — the areas consisting of low- and moderate-income neighborhoods within Loop 820 — through a comprehensive and coordinated strategy that includes economic development, housing, historic preservation, infrastructure, parks, cultural programs, human services, and safety initiatives. The City's principal strategies for central city revitalization are to:

- Develop compact, pedestrian-oriented mixed-use growth centers (p. 10-7).
- Revitalize distressed commercial corridors by developing mixed-use urban villages along those corridors (p. 10-7).
- Develop a rail transit system that connects the growth centers and urban villages and promotes transit-oriented development (TOD) in appropriate transit station locations. (p. 10-7).

The City has developed other related policies and strategies to promote revitalization of the central city, including the following:

Policies

- Promote neighborhood stability through a comprehensive and coordinated strategy that includes housing, neighborhood economic development, infrastructure, parks, safety, and human services (p. 5-25).
- Use the Neighborhood Empowerment Zone program to promote the development of designated urban villages and other targeted redevelopment areas (p. 10-12).
- As a matter of public policy, the identification, protection, enhancement, and perpetuation of landmarks or districts of historical, cultural, architectural, or archeological significance are necessary to safeguard and promote the economic, cultural, education, and general welfare of the public (13-14).

Strategy

- Support redevelopment, community development, and nonprofit organizations' efforts to spur the revitalization of central city business districts where investment is not occurring but that have redevelopment potential (p. 10-12).

Projects such as the redesign of South Main Street, Lancaster Avenue, Berry Street, North Main Street, and Race Street act as catalysts for central city

redevelopment. Lancaster Avenue from I-35W to Henderson Street has been redeveloped into an attractive, pedestrian-oriented street with residential, retail, and office uses. The I-30 and I-35W interchange was relocated to the south of the Union Pacific railroad lines, enabling the Lancaster improvements. The Lancaster Avenue construction began in 2005 and was completed in June 2008. Public art was installed in the median in 2009. A new mixed-use development on Lancaster between Jennings and Throckmorton also has been completed including retail, office, and residential units. A block from the new Hemphill Lamar connector, which links Downtown to the Near Southside district, the Burnett Lofts development will feature 330 residential units and flex-work space. More such developments are anticipated.

The Berry Street corridor was redesigned from Evans Avenue west to University Drive to help revitalize the corridor, stimulate new economic development, and promote pedestrian activity. As part of its urban village program, the City secured approximately \$4.2 million in federal and local funds for pedestrian and streetscape improvements on Berry Street. Construction of phase one was completed in the spring of 2007. Phase two construction was completed in 2014. The Berry/University Form-Based Code was adopted in 2019 to guide mixed-use development along the corridor.



New Hyatt Place Hotel located on Texas Christian University's campus. (Source: @FortWorthUrban Twitter post, February 2, 2021.)

REVITALIZING THE CENTRAL CITY (CONT)

The North Main corridor project created an attractive, safe, and pedestrian-oriented environment to improve tourism and stimulate economic activity along the corridor, from the Tarrant County Courthouse to the Historic Stockyards. Two districts received streetscape improvements: the Stockyards district, between 23rd and 28th Street; and the Historic Marine retail and restaurant district, between the railroad and 23rd Street. Pedestrian and streetscape improvements in the Historic Marine district were completed in September 2006. The Stockyards Form-Based Code was adopted in 2017 to guide redevelopment in the Stockyards District, including the \$175M renovation of the Historic Stockyards, with the construction and opening of Hotel Drover.

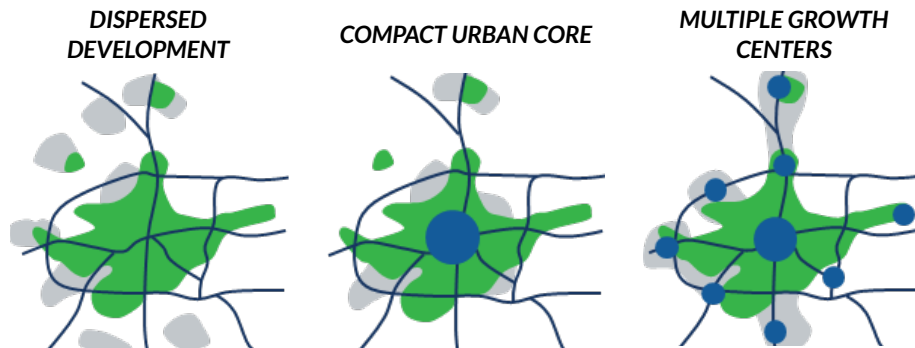
In 2002, the City created conceptual redevelopment plans for urban villages along priority commercial corridors targeted for reinvestment. Since that time the City designated additional urban villages for a total of seventeen. The City allocated \$4.5 million for planning in twelve of these villages, and for design and construction in five villages. In addition, the 2004 bond package designated \$2 million in local match funding to secure federal funding as it becomes available. The City Council adopted twelve urban village master plans in December 2007. Construction of streetscape improvements is complete in several urban villages and is underway in several more. 2014 Bond Program funding for urban villages provided an additional \$6 million for streetscape improvements in these target areas.



The New Isis Theater, which sat vacant for decades prior to the adoption of the Stockyards Form-Based Code, has been undergoing rehabilitation since 2018. (Source: City of Fort Worth, Development Services Department, 2021.)

DEVELOPING MULTIPLE GROWTH CENTERS

A multiple growth center development pattern will accommodate citywide growth with fewer environmental impacts, less land consumption, less traffic generation, and less pollutant production than a dispersed development pattern. Providing a variety of transportation modes within and between growth centers will lessen residents' current dependence on automobiles, thus helping to improve Fort Worth's air quality by reducing automobile emissions.



The designated growth centers serve as the primary development pattern for future public and private development. Mixed-use and industrial growth centers will concentrate more intense land uses away from low-density residential areas.

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Mixes-Use Growth Centers

EXAMPLE MIXED-USE GROWTH CENTERS

Characteristics:

- Concentration of jobs, housing units, entertainment, public spaces, and public transportation hubs.
- Mixed-use development and a pedestrian-oriented environment.

Alliance Town Center
Near Southside/Medical District
Stockyards

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Industrial Growth Centers

EXAMPLE INDUSTRIAL GROWTH CENTERS

Characteristics:

- Consist of industrial and commercial uses, with a high concentration of jobs.

Alliance Airport
Carter Industrial Park
NAS-JRB/Lockheed Martin
Riverbend

The City has developed several policies and strategies related to promoting a multiple growth center development pattern, including the following:

Policies

- Locate multifamily units within walking distance of public transportation, employment, recreation, and/or shopping to increase accessibility and decrease vehicular traffic (p. 4-15).
- Link growth centers with major thoroughfares, public transportation, trails and linear parks (p. 4-15).
- Locate large industrial uses along rail lines, highways, or airports within industrial growth centers and other appropriate locations (p. 4-17).

Strategy

- Plan for, facilitate, and aggressively pursue appropriate transit-oriented development (TOD) at existing and future transit station locations. A TOD encourages compact urban development adjacent to transit stations. Mixed uses in a single building, minimal setbacks, and taller structures help achieve the higher densities necessary to support transit. Retail businesses and services for commuters should be located adjacent to transit stops, between the rail platform and parking facilities (p. 4-18).

Completed in January 2002, the Fort Worth Central Station, located downtown at Ninth and Jones Streets, links neighborhood residents and visitors to employment centers, as well as to locations of cultural and recreational interest. Central Station serves as the hub for several transportation modes including Amtrak, Greyhound, Trinity Metro's local buses, and commuter rail service between Fort Worth, Dallas, and DFW International Airport.

The Trinity Railway Express (TRE) provides commuter rail service from Dallas to the Fort Worth Central Station and the T&P Terminal on Lancaster Avenue. TRE offers an important transportation link to other areas in the region. It was completed in 2001 through a partnership with Dallas Area Rapid Transit and is now operated by Trinity Metro, with funding assistance from the Federal Transit Administration, TxDOT, and Tarrant County.

DEVELOPING MULTIPLE GROWTH CENTERS (CONT)

A regional commuter rail line from southwest Fort Worth to DFW International Airport was identified as the Locally Preferred Alternative and the best new commuter rail transportation investment Trinity Metro could make. TEXRail broke ground in 2016 on the first phase between Downtown and DFW Airport, with construction completed in 2019. Planning for a TEXRail extension to the Medical District is underway. City staff is working to ensure appropriate transit-oriented development occurs around all passenger rail stations.

In 2007, Trinity Metro's Board of Directors passed a resolution to acknowledge and affirm that building and operating passenger rail service in southeast Fort Worth is its next top priority. In December 2011, Trinity Metro completed a study evaluating the various options for meeting this goal, recommending the East Lancaster corridor as the best opportunity for Bus Rapid Transit, followed by a passenger rail service as development density along the corridor increased. Passenger rail service in southeast Fort Worth would provide economic development benefits, serve public transportation needs, and further sustainable development in southeast Fort Worth.

Concentrated development will support more efficient delivery of public transportation, promote restoration and reuse of historic buildings within the growth centers, and present opportunities for shared facilities housing a variety of service providers. Residents living in mixed-use growth centers, as well as non-resident employees, will benefit from their proximity to a range of compatible businesses, health and human services, and information and educational resources.



TEXRail Central Station in Downtown. (Source: Trinity Metro, 2019.)

CELEBRATING THE TRINITY RIVER

The Trinity River and its tributaries are important resources that provide a natural means of linking the City's recreation sites and open space, as well as providing trail linkages between neighborhoods and activity centers. Promoting compatible development along the riverfront is essential to preserving the Trinity River as Fort Worth's greatest natural asset, while connecting more of the city's residents to the river. Preserving floodplains as open space allows for natural filtration of surface runoff before it reaches waterways and also protects structures from flooding.

The river and its tributaries are also an important economic asset to Fort Worth, attracting high profile development projects that complement and benefit from these important water features. Examples include the former Pier 1 — and future City Hall — as well as the former RadioShack headquarters — now Tarrant County College — along the Downtown segment of the river. The more recent Clearfork and Waterside developments bring residents and business to the river.

The Trinity Uptown Plan, also known as Panther Island, envisions mixed-use development along an expanded waterfront near Downtown. The Trinity Uptown Plan is an outgrowth of the Trinity River Vision Master Plan and includes bold recommendations to ensure long-term flood protection, while also transforming Fort Worth's urban waterfront.

Examples of current policies and strategies that protect the Trinity River as a natural and economic resource include the following:

Policies

- Pursue implementation of the Confluence: The Trinity River Strategic Master Plan in cooperation with Streams and Valleys, Inc., the Tarrant Regional Water District, and the U.S. Army Corps of Engineers (p. 6-16).
- Maintain floodplains in their natural state to the extent possible to protect water quality, reduce the risk of erosion, and protect the riparian environment (p. 18-29).
- Encourage development and building practices that reduce environmental impacts (p. 18-28).

Strategy

- When feasible, develop linear parks with walking and biking trails along drainage ways as an effective means of filtering out water pollutants and connecting neighborhoods. (p.18-29).

The trails that line the Trinity River corridor provide important opportunities for recreation and fitness in addition to stimulating the use of alternative transportation between neighborhoods, growth centers, and Downtown. While these trails are not yet fully linked throughout Fort Worth, much has been accomplished. The Trinity River and its tributaries, including West Fork, Clear Fork, Marine Creek, and Sycamore Creek, stretch 88 miles through Tarrant County, with more than 72 miles of shared-use trails along their banks. Ultimately, the Fort Worth-to-Dallas spine trail will connect both downtowns, drawing residents, visitors, and new development to the Trinity River.

In 1999, Streams and Valleys, Inc. completed an update to the Trinity River Master Plan, called the Tilley Plan, which addressed the river corridor from Trinity Park to Gateway Park. A far-sighted update of this plan, the Trinity River Vision Master Plan, was completed in 2003. This master plan expanded its scope to encompass approximately 88 miles of river and creek corridors. In 2018, Streams and Valleys, Inc. completed Confluence: The Trinity River Strategic Master Plan. This plan builds on past planning efforts to continue the evolution of the Trinity River system, including its banks and adjacent amenities, as well as the major tributaries. This action-oriented document outlines policies, programs, and catalytic projects that will help the Trinity River live up to its full potential as the communal centerpiece of Tarrant County. The plan centers on sustaining a healthy and thriving river that connects citizens and communities, catalyzes economic development, and offers an abundance of active transportation and recreational amenities for the region.

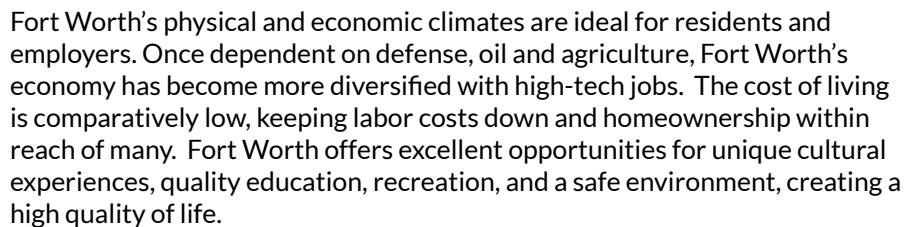


Phyllis J. Tilley Memorial Bridge along the Trinity Trails. (Source: City of Fort Worth, Planning & Data Analytics Department, 2020.)



The Clearfork Farmers Market at The Trailhead at Clearfork located along the Trinity River. (Source: Clearfork Farmers Market, Pinterest, 2020.)

Fort Worth is projected to grow by over 270,000 people in the next 24 years.



Source: U.S. Census Bureau, 2021 Population Estimates; NCTCOG 2045 Population Projection; and City of Fort Worth, Planning & Data Analytics Department, 2023.

The City and its extraterritorial jurisdiction have been divided into 16 sectors for planning purposes.



HISTORY OF PLANNING IN FORT WORTH

Fort Worth has a rich history of planning. The City has taken hold of its future since its inception, from the commissioning of the outpost and the original town plan, to the creation of some of the first city plans in the country. The Kessler Plan of 1909 laid out some of the first city parks, lakes, and boulevards. In 1923, the first City Plan Board was created, and two years later the City Plan Commission was established by ordinance.

Among the Commission's first tasks was retaining Harland Bartholomew and Associates of St. Louis to create the 1927 Major Thoroughfare Plan, beginning with a boulevard and parkway system. In 1956, Victor Gruen and Associates produced a world-renowned plan for a walkable downtown. For the first time, a comprehensive plan was produced by City staff in 1965. This planning effort incorporated substantial citizen participation over a seven-year period and resulted in specific area plans for sectors and districts. These sector and district plans were updated in the early 1980s, again with significant input from the citizens of Fort Worth.

The first major update of Fort Worth's Comprehensive Plan began October 15, 1998, with a citywide forum attended by over 200 interested citizens. Following the forum, approximately 700 citizens attended 16 sector meetings held over a four-week period. Additionally, nine focus group meetings drew 160 citizens to provide input on specific issues, and presentations were made to civic organizations throughout the planning process. City Council and City Plan Commission members were a significant part of this process, moderating public meetings and informing citizens. This intense effort resulted in the receipt of over 1,000 comment cards from citizens wishing to express their concerns and suggestions. City staff incorporated comments and released the plan to the public in libraries, community centers, and on the Internet. Sixteen sector workshops and several focus group meetings were held again. After incorporating public comments, the plan was revised for public hearings held by the City Plan Commission and the City Council in early 2000. The Plan was adopted by the City Council on August 1, 2000, as a guide for Fort Worth's growth and development.

In October 2000, the City Council authorized staff to update the plan annually so that it continues to be a useful guide. The annual public review process starts in the fall when City staff conduct a series of community meetings to receive comments on the Plan. This process culminates with the adoption and release of a revised document the following spring.

HISTORY OF PLANNING IN FORT WORTH

The City's annual planning and budgeting processes are interwoven. The two processes are coordinated so as to enable City departments, the City Manager's Office, and the City Council to make budgeting decisions that are consistent with the Council's priorities as reflected in the Comprehensive Plan. The Plan is also intended to help City officials in formulating capital improvement budgets and bond packages.



The planning process is a continuous sequence of activities taking approximately one year to complete. There are opportunities for input into the process at all stages. (Source: Planning & Data Analytics, 2022.)

Through the Comprehensive Plan process in 2008, the Mayor and City Council reviewed the goals and identified five strategic goals to guide City decisions and performance.

City Council Strategic Goals

- Make Fort Worth the nation's safest major city.
- Improve mobility and air quality.
- Create and maintain a clean, attractive city.
- Strengthen the economic base, develop the future workforce, and create quality job opportunities.
- Promote orderly and sustainable development.

These strategic goals, along with the vision statement in the Comprehensive Plan and financial policies, help guide the City Manager in formulating an annual

PLANNING PROCESS (CONT)

Consolidated Business Plan, which in turn provides the framework for department business plans and individual performance plans. Each City department prepares an annual business plan describing their mission and vision, organization, budget, major initiatives, and performance measures. The business plan relates the department's activities to the City Council's strategic goals and to the City's organizational priorities: communication, customer service, and diversity. The business plan also relates the department's activities to the goals, objectives, policies, programs, and projects contained in the Comprehensive Plan. This strategic alignment of the planning and budgeting processes, combined with continuous public input, helps to ensure that the City of Fort Worth provides the best possible service to its citizens.



*The Comprehensive Plan guides the City's strategic business planning process.
(Source: City Manager's Office, 2009, updated by Planning & Data Analytics Department, 2022.)*

LEGAL BASIS

The Texas Local Government Code, Section 213.005, states that municipalities may have comprehensive plans. Section 211 provides that zoning regulations must be adopted in accordance with the comprehensive plan. As a home rule city, Fort Worth has chosen to appoint a City Plan Commission. Among the duties of the Commission is maintaining a comprehensive plan for the City. Section 25-55(2) of the City Code directs the City Plan Commission to formulate a comprehensive plan and recommend it to the City Council. The Commission is also responsible for reviewing the plan and recommending changes. The comprehensive plan is described as a plan for the orderly growth and development of the city and its environs. The plan should "facilitate the movement of people and goods, and the health, safety and general welfare for the citizens of the city." Section 25-55(7) requires that the City Plan Commission advise the Zoning Commission on the location of uses, height, bulk of buildings, and the division of the city into zones to carry out the goals of the comprehensive plan. A current and realistic comprehensive plan based on existing conditions and trends, as well as goals and objectives of the City, is essential to the effective growth and development of Fort Worth.

SCOPE OF COMPREHENSIVE PLAN

The 2023 Comprehensive Plan is organized according to elements of the City's mission statement: ***"Fort Worth, Texas is a city focusing on its future. Together we are building strong neighborhoods, developing a sound economy, and providing a safe community."*** The mission statement's elements form four major sections in the plan:

1. ***Focusing on the Future*** – A summary of major trends that serves as a basis for the Plan.
2. ***Building Strong Neighborhoods*** – Initiatives to enhance quality of life by promoting compatible land uses and improving community services.
3. ***Developing a Sound Economy*** – Components that enhance economic opportunity and keep our economy growing.
4. ***Providing a Safe Community*** – Services that make Fort Worth a safe place in which to live, work, and recreate.
5. ***Tools for Implementation*** – Identifies sources of funding, rules and regulations, financial incentives, and cooperative efforts with other governmental bodies.

The appendices include other plans incorporated by reference, sector land use maps and policies, and capital improvements for the 16 planning sectors, as well as supporting materials.

HOW TO USE THE PLAN

The 2023 Comprehensive Plan is the twenty-third update of the 2000 Comprehensive Plan, a dynamic and evolving working document that is updated each year to assure its usefulness and relevance to the community. Changes to the Plan reflect shifts in demographic and economic trends that occur over time, as well as changes in policies, strategies, programs, and project status.

1 CITY STAFF

City staff should consult the Plan when reviewing development proposals and making recommendations for services and capital improvements. Departments should be familiar with the Comprehensive Plan, especially when preparing master plans, budgets, and capital improvements.

2 GENERAL PUBLIC

Fort Worth residents, property owners, and businesses should reference the Future Land Use Map and Goals, Policies, Strategies, and Policies when addressing a particular proposal or other matter before the City Council or other appointed boards or commissions. The Plan can offer insight to the future of Fort Worth for businesses as they plan to move to Fort Worth or expansions.

3 APPOINTED BOARDS AND COMMISSIONS

Since the Plan touches on elements that effect all aspects of the city, members of appointed boards and commissions should consult the Plan for guidance in decision making to best carry out their work and mission.

4 DEVELOPMENT INTERESTS

Developers, property owners, builders, and others involved in the building process should consult the Plan and adopted master plans when developing site specific plans. Creating site plans that consider the larger context, rather than focusing solely on individual sites will help encourage interconnected developments and neighborhoods.

Thirteen values were identified during public engagement for the 2000 Comprehensive Plan to define and guide the city's future. Over the years, additional values have been added by City Council.

1. Preservation of western heritage
2. A friendly small town atmosphere
3. Quality and ethnic diversity of cultural life
4. The arts
5. Neighborhood vitality
6. Preservation of historic buildings and districts
7. Efficiency and equity in delivery of quality public services
8. Educational and economic opportunity

Preservation of Western Heritage

Fort Worth's western heritage is deeply rooted in the city's history as the gateway to the West and as a busy outpost along the famous Chisholm Trail. We value this heritage by preserving and celebrating it in our Historic Stockyards District, our brick paved streets, and the development of world class livestock and rodeo exhibit space. Our western heritage can also be experienced through the residents, friendly and unpretentious, as they speak with pride of their modern, easy paced city, still alive with legends of cowboys and cattle, larger than life wildcatters, ranching families, and business icons.

Friendly, Small Town Atmosphere

Although Fort Worth has reached a population of 918,915, the distinctive atmosphere remains one of friendly, helpful residents who are committed to the well-being of their city. Visitors to Fort Worth are welcomed by citizens who are eager to share the unique character of their city. Residents take pride in their neighborhoods and are willing to spend countless volunteer hours to ensure a safe and viable place to live, work, and play.

Quality and Ethnic Diversity of Cultural Life

Fort Worth is blessed with a rich and diverse cultural life. We celebrate our western heritage while enjoying local and international artistic and scientific contributions. We are also blessed with a diverse population, representing many ethnic groups that offer unique means of expression, traditions, and skills that should be celebrated to ensure continued diversity in our cultural life.

The Arts

We value the fine arts, including performing arts and public art. We want all citizens of Fort Worth to be able to enjoy art, music, theater, and dance, both in our cultural centers and in our neighborhoods. We want our public buildings and facilities to incorporate art that reflects the values of the community.

9. Promotion of free enterprise
10. Protection of property rights
11. Mobility
12. Children and youth
13. Conservation of natural resources
14. Aviation history and technology (2003)
15. Can-do-attitude (2003)
16. Inclusiveness and Cooperation: "The Fort Worth Way" (2005)



Fort Worth's strong western heritage is celebrated with a daily cattle drive in the Historic Fort Worth Stockyards north of Downtown. (Source: City of Fort Worth, 2009.)

Neighborhood Vitality

We believe a neighborhood has a chance at vitality when provided with quality community facilities and services, such as schools, parks, sidewalks, libraries, and fire and police protection. Neighborhoods should also be secure and should enjoy convenient access to shops, businesses, and other destinations throughout the city and region. Residents who have pride and a sense of ownership in their neighborhood actively work to preserve and improve Fort Worth. We want citizens to have a sense of community and belonging, to gain access to needed services, and to have the opportunity to connect with other people. We want our children to have safe and supportive communities in which to grow.

Preservation of Historic Buildings and Districts

We value and respect our historic buildings and neighborhoods as reminders and teachers of our history. We want to preserve our historic structures as a means of tying our western heritage to the future so that younger generations and visitors will have an authentic experience of our great history.

Efficiency and Equity in Delivery of Quality Public Services

The City of Fort Worth will provide public services in the most efficient manner so that citizens can enjoy the best possible services at the lowest cost. We want to have equal access to quality public services that meet the needs of our community. We want quality infrastructure and services throughout the city to support economic viability and a high quality of life. We want all of our neighborhoods to have safe homes, parks, and streets.

Educational and Economic Opportunity

We value equal access to educational and economic opportunity. We want high quality education and training offered to citizens of all ages in all parts of Fort Worth. We want schools and training programs that produce a talented workforce capable of filling high paying jobs in our diversified economy.

Aviation History and Technology

We value our rich aviation history and contributions to aviation technology, from the first air show organized by Amon G. Carter in 1911, to the manufacture of Joint Strike Fighters at Lockheed Martin Aeronautics Company. We value our aviation role in national defense, as home to the U.S. Army's aviation training camp at Camp Bowie during World War I, to Carswell Air Force Base during the Cold War, to today's Naval Air Station/Joint Reserve Base. We want our municipal airports to continue to contribute to the region's economy. As the headquarters location for American Airlines and Bell Helicopter Textron, the world's largest manufacturer of helicopters, we value our partnership with the aviation industry.



Artist's booths line Magnolia Avenue at the ArtsGoggle hosted annually by the Near Southside, Inc. (Source: Near Southside - Larry Schuessler, 2015.)



The Blackstone Hotel was vacant for many years until it was restored as a Courtyard Marriott by Historic Restoration, Inc. and Marriott Hotels. The restored hotel is one of many historic structures in Fort Worth that has been preserved for future generations. (Source: Downtown Fort Worth Inc, 2014.)

Can-Do Attitude

Fort Worth's western heritage and pioneer spirit are reflected in our can-do attitude. Whether recovering from a tornado or an economic recession, we value our ability to create opportunities from challenges. We want to continue to foster collaboration among all facets of our community and to build on our diverse strengths. We are proud of our remarkable accomplishments and dedicated to realizing our vision for the future.

Promotion of Free Enterprise

Fort Worth was founded by pioneering individuals who were willing to take risks and act on new ideas. That same entrepreneurial spirit still exists in Fort Worth today. Our environment has fostered innovation and development for over a century. We want to continue promoting new ideas and business, and to encourage new developments that will enhance Fort Worth's role as the diverse economic center of the region. We want the benefit of a healthy economy so that all residents have an opportunity to improve their quality of life.

Protection of Property Rights

The plentiful supply of land and the independence it symbolized attracted pioneers to settle Fort Worth. Our economy thrived, first on agriculture and then on oil. Land and its ownership were seen as wealth or a means to wealth. A strong connection was perceived between economic independence and the ownership of land. Though our economy has diversified, the traditions and attitudes shaped by our history are strong. We want to choose how we use our land, as long as it does not negatively impact a neighbor's use of property.

Mobility

We value being able to safely move about the city with ease and convenience. We want streets and public transportation systems that allow us to travel conveniently throughout the city and region. We want sidewalks that allow safe movement within our neighborhoods and commercial districts, and greenway trails that connect our parks and provide access to Fort Worth's natural resources.

Children and Youth

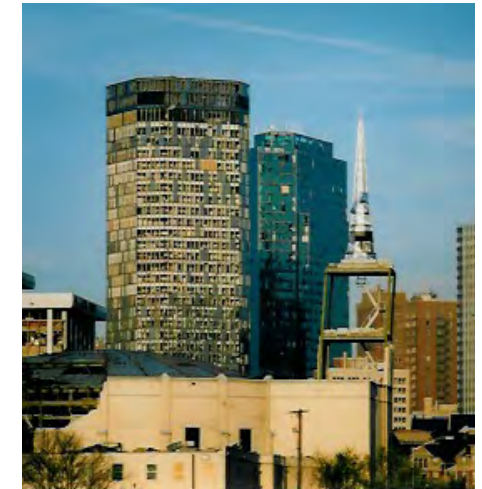
We value the youth of Fort Worth as important contributors to the city's success. Youth demonstrate their interest in community life by taking advantage of opportunities to be involved in civic activities. We are committed to offering a nurturing and safe environment for Fort Worth's children by providing strong neighborhoods in which to live and play, quality child care, quality education, and diverse job opportunities.



Lockheed Martin Aeronautics Company's headquarters (home of the F-35 Joint Strike Fighter) is located seven miles west of Downtown Fort Worth. The production facility was established in 1942 in response to the U.S. War Department's need to produce additional B-24 Liberator bombers for World War II. (Source: Fort Worth Chamber, 2016.)



The Texas Wesleyan Bell Tower was constructed as part of a new Texas Wesleyan University main entrance. The new entrance, together with the East Rosedale Renaissance streetscape improvements, enhance student safety and effectively connect the University to the East Rosedale Street store fronts. (Source: City of Fort Worth, 2016.)



On the evening of March 28, 2000, two tornadoes struck Fort Worth, Arlington, and Grand Prairie, Texas. The Fort Worth tornado touched down on the city's west side and moved right through the Downtown area. Within hours, City crews, public utility workers, and volunteer crews were working together on the recovery efforts. (Source: Texas Roots and Boots Blog, Tornado State of Mind, posted 2012.)

Conservation of Natural Resources

We value our natural features — the Trinity River, lakes, rolling prairie lands, trees, vegetation, and wildlife — as resources. We want to protect, preserve, and enhance these resources for future generations. Where our stewardship has lapsed, we want to renew resources by planting trees, cleaning up and replenishing degraded areas, and setting aside reserves for native vegetation and wildlife that once roamed the prairies. We want to reduce air and water pollutants so that we may have clean air and water for future generations.

Inclusiveness and Cooperation: “The Fort Worth Way”

Before our community makes important decisions, we seek to involve all citizens who might be affected by those decisions. We strive to communicate effectively with all our citizens, and to include them early and meaningfully in our decision-making process through town hall meetings, citizen surveys, workshops and informal discussions. When conflicts arise, we bring interested parties together to work out practical solutions. We use inclusiveness and cooperation to make Fort Worth a livable city for all—it’s the Fort Worth way.

Working from the city’s existing conditions, the chapters that follow make recommendations for the future that will preserve and enhance the values identified by the citizens of Fort Worth.



The Fort Worth Central Station, at the intersection of 9th Street and Jones Street in Downtown Fort Worth, exemplifies the value that Fort Worth assigns to mobility. This facility, which opened in January 2002, serves as a terminal for seven transportation modes, including commuter rail services between Fort Worth, Dallas, and the Dallas Fort Worth International Airport. (Source: We Are Dallas Fort Worth Blog, wearedallasfortworth.com)



Fort Worth Nature Center and Refuge. (Source: City of Fort Worth Planning & Data Analytics, 2019.)