

City of Fort Worth – Revenue Recovery Recovery Plan

State and Local Fiscal Recovery Funds 2025 Report

GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Public Events Department, deferred and suspended due to the loss of Hotel Occupancy Tax revenues as a direct result of the COVID-19 pandemic, have been reinstated. The City will also use ARPA dollars to provide necessary funding for a variety of infrastructure projects to enhance services provided to citizens and the community.

Uses of Funds

Public Events Capital Restore - \$12,435,000

- After the onset of the COVID-19 pandemic in March, 2020, as part of the effort to ensure that the Culture and Tourism funds could meet operating expenses and debt service obligations, in FY2020 and thereafter until the economic recovery began, selected capital improvements at the Will Rogers Memorial Center (WRMC) and Fort Worth Convention Center (FWCC) were suspended or deferred on August 25, 2020 when the formal actions necessary to revise appropriations and eliminate the planned budgeted transfer in the amount of \$3,570,294.00 from the HOT 2% Fund to the Public Events Capital Fund. All HOT 2% tax revenue collected in FY2020 was instead used to meet debt obligations for the fiscal year.
- Because HOT collections continued to lag for the first half of FY2021, again, there were no capital transfers in FY2021 for the Public Events Capital Fund from the HOT 2% Fund for capital improvements. These projects are considered priority projects necessary for safety and required repairs or improvements to these facilities hosting conventions, trade shows, and long-standing public events such as the Fort Worth Stock Show. In turn, investment in these projects will assist in reviving the tourism economy for the City of Fort Worth.
- Project summaries and status:
 - **WRMC Auditorium Roof Replacement (100238) \$747,422**
 - This project will first assess the condition of the 25-year-old roof, which is made up of seven (7) separate units. The Public Events Department (PED) will work with the Property Management Department (PMD) to retain a roofing specialist to evaluate the condition of the roof, make recommendations, and provide construction drawings for the repair and/or replacement of each roof unit. Once specifications are available, the project will be competitively bid.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
 - **Project was substantially completed as of April 2025.**
 - **Amon Carter EH Door Replacement (101437) \$719,324**
 - The purpose of this project is to address structural issues associated with Exhibit Hall door frames and replace 37-year-old door systems. The PED will reengage Elements of Architecture to continue their evaluation of the door

openings for structural modifications/repair, provide construction drawings, and recommend door replacement systems. PED will collaborate with PMD for project management, using a Job Order Contractor (JOC) for repairs, purchase of door systems, and installation.

- The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement increases the overall customer experience and promotes this venue as Best in Class.
 - **Project was substantially completed as of September 2024.**
- **Richardson/Bass Sound System Upgrade (101740) \$42,086**
 - The purpose of this project is to design and replace sound system components used for public address and presentations in all areas of the Richardson/Bass building and areas that support events in the building. PED will reengage the sound engineering firm, BAI, that started this project for design, project management, and commissioning prior to the project being shut down. PED will also collaborate with Information Technology Services (ITS) to either competitively bid or use existing professional service agreements, as deemed appropriate, for the purchase and installation of equipment.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class. The project is estimated to take 9 months to complete, due to equipment availability uncertainty and having to work around events in the building.
 - **The project was cancelled due to bids exceeding the budget by over 25% and funds were reallocated to a different ARPA project.**
 - **WRMC Justin Garage Ventilation (102447) \$481,099**
 - This project will address air flow deficiencies in the Justin Garage when it is being utilized as a livestock housing facility. Summit Consultants Inc. evaluated air flow through the lower level of the Garage and designed a system to circulate air more efficiently before the project was shut down. PED will collaborate with PMD to update the design and retain a JOC for equipment purchase and installation.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
 - **Project was substantially completed as of December 2024.**
 - **WRMC Electrical Upgrades (102513) \$543,700**
 - This project will address deficiencies in providing temporary power to WRMC event exhibitors, both inside the Amon Carter Exhibit Hall and around building exteriors. Many shows rent space to vendors around the show arenas, and these vendors, in many cases, need power to properly engage the potential clients. This project will address the needs of the vendors by providing

permanent disconnects on the roofs of the building, which in turn will facilitate the delivery of temporary power outlets to the vendors, as needed. PED will work with the City of Fort Worth-approved vendors to provide working drawings and, with the help of PMD, either use a JOC or bid the equipment purchase and installation, as deemed appropriate.

- The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
 - **Project is currently underway and is scheduled for substantial completion in December 2025.**
- **WRMC Replace Auditorium Curtains (102514) \$171,573**
 - The purpose of this project is to replace all performance drapes (main, legs, mid, back, and scrim) and hardware on the Auditorium and Round Up Inn stages.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
 - **Project was substantially completed as of December 2024.**
 - **FWCC Star Tower Façade (102515) \$495,869**
 - The purpose of this project is to evaluate exterior brick, glass, and connection joints for wear, provide construction drawings, and facilitate repairs to the Fort Worth Convention Center (FWCC) Star Tower, located at the SW corner of the building. PMD will reengage Beam to complete the evaluation of the exterior of the structure and use a JOC to perform repairs.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
 - **Project was substantially completed as of September 2024.**
 - **WRMC Emergency Generator Enhancement (102634) \$617,318**
 - This project will replace the aging emergency generator in the Coliseum that provides emergency lighting, in the case of a power failure, in the Auditorium, Coliseum, and Amon Carter Exhibit Hall. In addition, the project will provide a second emergency generator to provide backup power to the administration offices, where the IT Hub is located. PED will work with City electrical vendors to provide specifications, make recommendations, and PMD to oversee the purchase and installation of equipment.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class. The project is currently in the procurement process.
 - **Project is currently underway and is scheduled for substantial completion in December 2025.**

- **WRMC Sprinklers Cattle Barn #4 (103661) \$294,823**
 - This project is a continuation of a program to install fire suppression systems in all livestock housing and exhibiting buildings. Some of the infrastructure for Cattle Barn #4 was installed prior to the COVID-19 pandemic, and this project will complete the work that was already started.
 - The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
 - **Project was substantially completed as of May 2024.**
- **WRMC Escalator RIP Replacement (104044) \$1,358,520**
 - This project will completely remove the original escalators located in the northwest and southeast corners of the Amon Carter Building and replace them with newly manufactured escalators incorporating the latest vertical transportation technology in order to improve overall performance, increase reliability, safety, and efficiency. Additionally, the newly installed escalators will enhance a positive customer experience.
 - **Project has been awarded and has an estimated completion date of December 2025**
- **FWCC Portable Room Chairs (104369) \$1,599,000**
 - As part of the Economic Development Agreement between the City and the Omni Hotel, the Fort Worth Convention Center (FWCC) facility must be maintained at its current level and anticipate future expansion capacity. Planned repair and maintenance projects of the aging facility are necessary, including replacement/modernization of tables, chairs, and concourse carpet.
 - The continuously increasing demand for the use of the FWCC has resulted in more than normal wear and tear on meeting room seating. The majority of the existing chair inventory has exceeded its life expectancy of 15-20 years. Additionally, the chairs are antiquated and less ergonomically acceptable. The heavy metal and cushioning make transporting them difficult and inefficient. Many of the chairs are broken or unserviceable and require cross-leveling parts to meet current demand. The new chair inventory will be more transportable and meet current ergonomic standards.
 - **Substantial completion for this project was in May 2024.**
- **WRMC Stall Panel Replacement (104397) \$2,286,271**
 - The current stall panels are located in the Burnett Building at the WRMC, are heavy, bulky, and pose a danger to employees. Additionally, the panels are difficult to configure to meet event demands as the department lacks adequate material handling equipment, and the current process is labor-intensive. Power distribution is inadequate and does not meet the various stall configurations required for different events. The current flooring is uneven, and the numerous asphalt patches are potential tripping hazards. Recommended remediation: purchase light-weight, durable, and transportable stall panels, improve overall power distribution throughout the interior of the building to the end user, and replace existing asphalt floors.

The time from ordering the panels, reconfiguring the power distribution to the individual stall, and the floor replacement.

- **Project estimated completion is December 2025**
- **FWCC Metasys Upgrade (105120) \$1,438,265**
 - The METASYS Building Automation System (BAS) is a complete family of hardware and software control components designed to work together as one cohesive system. METASYS enhances occupant comfort, health, safety, security, and productivity, and it provides more system control and easier access to information than other building automation systems. The latest version of METASYS maximizes operator efficiency and enhances overall system performance and reliability by identifying, troubleshooting, and correcting issues from any Windows-based device. The system also provides predictable and preventive maintenance on critical components of the convention center's commercial HVAC, lighting, security, and protection systems.
 - The project scope includes the removal and replacement of critical data interfacing components, software upgrades, operator training and certification, and a one-year warranty on parts and services to include patches and upgrades.
 - **Project is currently under construction and has an estimated completion date of December 2024**
- **WRMC Security Cameras**
 - Project has been cancelled, and ARPA funding has been reallocated

Fort Worth Convention Center Expansion - \$52,000,000

- The Fort Worth Convention Center started life as the Tarrant County Convention Center, constructed in 1966 and officially opened in 1968. In 1997, the City purchased the convention center from the County, and it was renamed the Fort Worth Convention Center. A 2014 "market and financial feasibility study" recommended renovation and expansion of the Fort Worth Convention Center in order to better compete and serve multiple events. This study was updated in 2019, and based on these recommendations, in January of 2020, a Request for Qualifications (RFQ) for a project management firm was published in the *Fort Worth Star-Telegram* and emailed to local and national project management firms. Interviews were held in March of 2020 as the COVID-19 crisis escalated. These interviews showed three teams to be highly qualified and capable of providing the required staffing and expertise. Before a selection was formally recommended, it became clear that COVID-19 would affect the tourism and convention industry and the project funding and schedule.
- Due to the reduction in Hotel Occupancy Tax revenue directly related to the pandemic, as described in the Public Events Capital Restore project, the project management selection process was suspended until July 2021. ARPA funding will allow Phase 3A of the project to move forward with the relocation of the kitchens and demolition of the east annex.
- On November 30, 2021, the City Council approved the allocation of \$52,000,000.00 of American Rescue Plan Act (ARPA) funds (M&C21-0934). The allocation to 21ARPA - FWCC EXPANSION FUNDING & PROJECT MANAGEMENT revives City Project #102582 for the Public Events Department (PED) that was deferred or suspended because of the

pandemic. M&C 21-0934 also authorizes the execution of a professional services agreement with Broaddus & Associates, Inc., for multi-year project management services associated with the renovation of the Fort Worth Convention Center. The expansion will be conducted in two phases, referred to as Phase I and Phase II. ARPA allocations will be applied towards Phase I, which will relocate the kitchens, demolish the annex on the east side of the exhibit halls, and straighten out Commerce Street (allowing future development of a hotel). Phase II will demolish the arena, allowing construction of a new exhibit hall and convention space, parking, and other support elements. Phase II will also complete the remodeling of the existing facility.

- The goal of this project is to update the venue's antiquated infrastructure and improve safety and wellness for employees and customers. Additionally, this improvement will increase the overall customer experience and promote this venue as Best in Class.
- **The project is currently under construction and has an estimated completion date of June 2026**

Will Rogers Memorial Coliseum Mural Plaques - \$300,000

- On October 19, 2021, Fort Worth City Council approved ARPA Funding for a permanent, large- scale, exterior interpretation plan for two (2) 200-foot-long, narrative tile murals integrated into buildings listed on the National Registry of Historic Places at the Will Rogers Memorial Center (WRMC) to support social sustainability, inclusion, and economic resilience through tourism in response to the COVID 19 pandemic. The interpretation project invites dialogue and the sharing of different perspectives and cultural histories, making the WRMC more welcoming to the entire community and visitors from all over the world.
- The murals were created in 1936 to celebrate the Texas Centennial and illustrate the historic and cultural relationships that played important roles in the development of the state; however, there are informational plaques. Each of the twelve (12) vignettes portrays historical information in a colorful, simplistic, romanticized fashion, including a scene depicting African American field workers. Without context, the scene was misinterpreted as portraying slaves and was publicly denounced. In a fluid and transitioning socio-political climate, the controversy underscored the deep-rooted systemic inequities affecting Fort Worth and cities across the nation, further revealed during the pandemic.
- At the request of the Mayor's Office, the Fort Worth Art Commission, with the support of local NAACP leadership, held a series of public meetings. The City's Historic Preservation Officer presented context about the historic buildings and murals and addressed the controversy by pointing out details that place the scene decades after slavery ended.
- On November 21, 2019, at a public hearing, African American community leaders voiced that rather than remove or alter the murals, the City of Fort Worth should embrace them as a teaching tool to inspire the younger generation and develop a robust approach that puts the murals into historical context.
- The resulting interpretation plan features a series of large bronze in-ground plaques that replicate each scene, in silhouette, and feature historical information. Installed in the plaza in front of each mural, visitors can read the information and experience each scene individually or sequentially. The plan also includes multilingual digital and printed materials and temporary signage.
The project will highlight the historic contributions of marginalized groups that played a role in the development of the region.
- The project intends to include positive, factual information about all cultural groups

represented on the murals. Cultural focus groups will review the draft text and provide input. Following revisions, public information meetings and hearings will allow residents to understand project goals, become engaged, and provide further feedback. Cultural focus groups will review the draft text and provide input. Following revisions, public information meetings and hearings will allow residents to understand project goals, become engaged, and provide further feedback.

- In addition to identifying design and implementation teams that meet the City's business equity goals, the project team and stakeholders are exploring ways to extend programming through municipal, educational, and cultural organization partnerships. It is anticipated that other organizations will use the plaques as a tool for introductory information and develop additional resources supporting the plaque's main goals. Both the design and project implementation phases focus on local hiring and project labor agreements.
- On July 17, 2023, the Art Commission approved the final design and text for fourteen plaques. An Informal Report will be presented to the City Council in August 2023. If there are no objections to the design and text, the City will enter into a job order contract with Mark IV Construction to fabricate, deliver, and install fourteen (14) white bronze plaques and perform all site work. Mark IV Construction is a local HUB-certified contractor that meets ARPA requirements and has successfully completed other projects at WRMC. Completion for fabrication and installation is estimated to be May 2024, with installation timing closely coordinated with Will Rogers Memorial Center and the Public Events Department staff.
- On October 19, 2021, Fort Worth City Council approved ARPA Funding (M&C21-0820) to design, fabricate and install a series of permanent interpretive plaques for two (2) 200-foot-long tile murals integrated into the facades of the historic Auditorium and Coliseum at the Will Rogers Memorial Center (WRMC), which are both listed on the National Register of Historic Places. The project supports social sustainability, inclusion, and economic resilience through tourism in response to the COVID-19 pandemic.
- The fourteen 14 bronze plaques, embedded in the plaza in front of each of the murals, will include depictions of scenes in each of the murals, along with relevant, factual information about all cultural groups represented in those scenes.
- As recommended by community leaders, adding context to each of the historic scenes in the mural allows the City of Fort Worth to use the murals as a teaching tool to inspire visitors, especially the younger generation.
- Following robust meetings with cultural focus groups for input and content review, the Art Commission approved the final design and text for the plaques on July 17, 2023.
- Following an Informal Report presented to City Council in August 2023, the City entered into a job order contract with Mark IV Construction to fabricate, deliver, and install fourteen (14) white bronze plaques and perform all site work.
- Mark IV Construction is a local HUB-certified contractor that meets ARPA requirements and has successfully completed other projects at WRMC.
- The project is currently in the fabrication phase.
- Installation will be closely coordinated with Will Rogers Memorial Center and the Public Events Department staff.
- ARPA funds have been fully encumbered in the construction contract.
- Interpretation was recommended to support social sustainability, economic resilience, and tourism in response to the COVID-19 pandemic and presents a holistic representation of the various cultural histories illustrated in the murals, making the WRMC more welcoming to the entire community and visitors from all over the world.
- Arts Fort Worth staff-initiated research and draft text in partnership with an Advisory Panel appointed by the Fort Worth Art Commission.
- Text was reviewed by cultural focus groups and local historians and endorsed by the Fort Worth Art Commission on May 15, 2023.

- Following a Public Hearing on June 12, 2023, the Art Commission approved both the interpretive text and the final design for the plaques.
- Informal Report 23-0734 was presented to City Council on August 15, 2023; it included the plaque design and interpretation and detailed the construction plan and next steps.
- The plaques were fully installed in December 2024, and the city accepted the project in January 2025.
- The resulting series of bronze plaques highlights the contributions of marginalized groups that played a role in the development of the region. Installed in the plaza in front of the murals, each plaque replicates a corresponding scene in silhouette and includes factual historical information that visitors can read and experience individually or sequentially.
- ARPA funds have been fully expended in the construction contract. **The project was substantially completed as of March 2025.**

Future City Hall - \$6,400,000

- Use of the American Rescue Plan Act (ARPA) funding will be focused on the purchase of information technology, security technology, and audio/video (AV) equipment to provide facility security and to improve service to Fort Worth residents in their development, permitting, and related needs.
- Building ITS design, procurement, installation, and commissioning
- Building security-related technology design, procurement, installation, testing, and commissioning
- Building Audio Visual and video conferencing design of a unified solution, procurement, installation, testing, and commissioning
- In conjunction with the ARPA funding, Public, Educational and Governmental (PEG) funding in the amount of \$8,500,000 would be expended for information technology and AV equipment and supporting infrastructure to facilitate cablecasting meetings and other events from the new City Hall and Council Chambers
 - Design, procurement, installation, testing, and commissioning of IT systems enabling public, educational, and governmental cablecast and broadcast programming
 - Design, procurement, installation, testing, and commissioning of Audio Visual and Production Control systems enabling public, educational, and governmental cablecast and broadcast programming
 - Design, procurement, installation, testing, and commissioning of infrastructure critical to cablecast and broadcast production for enabling public, educational, and governmental broadcast programming
 - Enabling and supporting closed-circuit broadcast within the council chambers, overflow areas, and the remainder of the Future City Hall building
- To date, the project has spent approximately \$14M of the planned \$127M, with more than \$5M already spent with qualifying business equity vendors. This includes Spend with African-American, Women Owned, and more entities. The project anticipates substantial completion at the end of 2024.
- Use of the American Rescue Plan Act (ARPA) funding is being used for the purchase of information technology, security technology, and audio/video (AV) equipment to provide facility security and to improve service to Fort Worth residents in their development, permitting, and related needs
 - Building ITS design, procurement, installation, and commissioning
 - Building security-related technology design, procurement, installation, testing, and commissioning

- Building Audio Visual and video conferencing design of a unified solution, procurement, installation, testing, and commissioning
- In conjunction with the ARPA funding, Public, Educational and Governmental (PEG) funding in the amount of \$8,500,000 would be expended for information technology and AV equipment and supporting infrastructure to facilitate cablecasting meetings and other events from the new City Hall and Council Chambers
 - Design, procurement, installation, testing, and commissioning of IT systems enabling public, educational, and governmental cablecast and broadcast programming
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 - Design, procurement, installation, testing, and commissioning of infrastructure critical to cablecast and broadcast production for enabling public, educational, and governmental broadcast programming
 - Enabling and supporting closed-circuit broadcast within the council chambers, overflow areas, and the remainder of the Future City Hall building
- To date, the project has spent approximately \$83M of the planned \$127M, with more than \$29M already spent with qualifying business equity vendors. This includes Spend with African-American, Women Owned, Native American, and more entities. The project anticipates substantial completion in May of 2025,

ITS Infrastructure Program - \$4,042,182.97

The City of Fort Worth ITS infrastructure program is focused on increasing the resiliency, capabilities, and delivery efficiency of City of Fort Worth (City) technology services as those items relate to infrastructure and data protection initiatives as follows:

- Implement a more secure and advanced version of Office Suite; the funds have been expended for this effort, and deployment is beginning.
- Enhance business continuity and disaster recovery capability. Cyber Recovery Vault has been implemented.
- Support City workforce mobility and resiliency efforts by accelerating migration from desktops to laptops. Additional laptops have been purchased.
- Enhance diverse vendor support, working to eliminate single points of failure
- Services to assist with migration of the Accela application to the cloud. This effort has been completed.
- Ongoing development of ITIL processes in support of ITSM tickets and Automation
- Enhance and secure the Public Safety network; additional licenses have been procured.

At the end of June 2025, the actual expenditure of the project is \$3,776,865, equivalent to 93.4% of the funding amount. The timeline for spending the remaining funds will be 1 year

ITS Cybersecurity Program - \$3,595,000

- To increase the resiliency, capabilities, and delivery efficiency of City of Fort Worth (City) services as those items relate to information & cybersecurity as follows:
 - Identify and improve organizational processes designed to identify, contain, and remove threats against City assets, based on comparisons with best practice

industry standards.

- Improve organizational processes and enable technology that supports those improved processes
○ Examples: Hunting for Threats, Securing City Mobile Phones, Social Engineering, Phishing, Denial of Service.
- Create data backups that cannot be changed or modified, providing an extra layer of protection from ransomware demands
- Hire external security firms to assess the City's security posture (process, technology, effectiveness) and make recommendations for improvements
- Engage external resources to mitigate critical items and provide operational knowledge to City employees
- Implement the capability to define a standard configuration on all network devices and maintain compliance
- Improve the Public Safety CAD network and implement advanced management capabilities
- Enable advanced security capabilities between the City and financial institutions
- Mitigate ongoing security findings using external resources as staff augmentation
- Improve the ability to patch City assets (servers, laptops, networks, mobile phones) and enforce compliance with security standards
- Ensure that only City-approved devices can gain access to the City network
- At the end of June 2023, the actual expenditure of the project is \$1,652,059, equivalent to 45.74% of the funding amount. The timeline for spending the remaining funds will be 2 years.

The City of Fort Worth ITS Cybersecurity program is focused on increasing the resiliency, capabilities, and delivery efficiency of City of Fort Worth (City) services as those items relate to information & cybersecurity as follows:

- Identify and improve organizational processes designed to identify, contain, and remove threats against City assets, based on comparisons with best practice industry standards.
- Improve organizational processes and enable technology that supports those improved processes
- Examples: Hunting for Threats, Securing City Mobile Phones, Social Engineering, Phishing, Denial of Service.
- Create data backups that cannot be changed or modified, providing an extra layer of protection from ransomware demands
- Hire external security firms to assess the City's security posture (process, technology, effectiveness) and make recommendations for improvements
- Engage external resources to mitigate critical items and provide operational knowledge to City employees
- Implement the capability to define a standard configuration on all network devices and maintain compliance
- Improve the Public Safety CAD network and implement advanced management capabilities
- Enable advanced security capabilities between the City and financial institutions
- Mitigate ongoing security findings using external resources as staff augmentation
- Improve the ability to patch City assets (servers, laptops, networks, mobile phones) and enforce compliance to security standards
- Ensure that only City-approved devices can gain access to the City network.

At the end of June 2025, the actual expenditure of the project is \$3,541,663, equivalent to 98.5% of the funding amount. The timeline for spending the remaining funds will be 1 year.

Texas Wesleyan Utility Relocation - \$200,000

- The City of Fort Worth will relocate public utilities located on the Texas Wesleyan Campus to facilitate the construction of a new athletic stadium. Funding was used for public utility improvements along Binkley Street in conjunction with the university's Karen Cramer Athletic Stadium project. The specific scope of the \$200,000 project was limited to paving, sanitary sewers, water, and streetlights.
- The Stadium project is designed to drive traffic to Polytechnic Heights along E. Rosedale Street, both for Texas Wesleyan events and also for non-university events leased in the space. Building on the work of the Rosedale Renaissance, the Stadium project is the latest economic development project in the revitalization of the Rosedale corridor.
 - Primary Goals of the Project:
 1. Drive increased traffic to the businesses along E. Rosedale Street, particularly in the 2900 – 3100 blocks.
 2. Provide the citizens of Polytechnic Heights, a historically economically depressed area in Qualified Census Tract 1035, with a facility that will be a point of pride in the area.
 3. Provide Texas Wesleyan, a Hispanic-Serving Institution, a means to increase retention and recruitment through a more vibrant campus environment.
- Phase 1 & 2 of the project have been completed, including a playing field, a track, and lighting. Phase 3 of the project, a field house, is scheduled to begin construction this summer. Fundraising was completed in January 2024, and the project is slated to be completed in mid-2025. Phase 4 will complete the project with the addition of bleachers, a press box, concession stands, and restrooms. Phase 4 is in the final design stage at the moment.
- Many businesses struggled during the economic downturn after the pandemic, and the businesses along E. Rosedale were no exception. Many of the businesses in this corridor suffer from a lack of foot traffic and reasons for cars to stop.
- The intended and actual uses of the SLFRF have contributed to water improvements, sanitary sewer improvements, drainage improvements, paving improvements, and street lighting improvements to help make the Stadium project possible.
- The primary support the Stadium project provides the community is combating Negative Economic Impacts since the pandemic, and improving the water and sewer infrastructure.
- Like the Rosedale Renaissance, the Stadium project will bring much-needed improvements to the area's infrastructure and amenities. The neighborhood in which TXWES is located, Polytechnic Heights (96105), is one of the poorest zip codes in Texas and, as of the 2020 census, was the poorest neighborhood in Fort Worth based on adjusted gross income. Like the predominantly Hispanic neighborhood, the university is a Hispanic-serving institution with roughly half of its undergraduate students Pell-eligible and half the first in their families to attend college. With these new amenities comes a host of opportunities for the community. Fort Worth ISD, local sports clubs, and other independent schools will have access to using the facilities based on availability and partnership agreements.
- Surveys are collected annually from students to assess their satisfaction with services across campus, including campus facilities and student life. Pre- and post-test surveys are typically used for non-student community engagements, where students participate in an activity and are surveyed at the end of the survey to determine any changes in

perceptions. Many university partners also serve underserved youth, including the Martin Branch Boys & Girls Club across Rosedale Street from the university, Title I schools like Polytechnic High School and William James Middle School, and a number of community centers.

- The project is being executed by Tarrant Construction, a local business that is an approved City of Fort Worth vendor, with contracting help provided by Romel, another local company. The university always seeks bids from minority or women-owned businesses during the bidding process and has frequently used these businesses in many past projects.
- The university uses commercially reasonable efforts to ensure that all subcontractors are appropriately licensed, and such licenses are maintained throughout the construction of the required improvements. The university also requires that all subcontractors are not debarred or suspended from performing the contractor's work by the City, the State of Texas, or the Federal government and used the System for Award Management (SAM) to confirm that all contractors are not listed as being debarred, both prior to hiring and before submitting a reimbursement request, which includes invoices from any such contractor, sub-recipients, subcontractor or vendor.
- While evidence-based interventions and program evaluations are not incorporated into the Stadium project, the intended outcomes of fiscal recovery and serving underserved communities are built into the project based on the university's and neighborhood's demographics.

Fort Worth Tarrant County Innovation Partnership (FWTCIP) - \$2,000,000

The Fort Worth-Tarrant County Innovation Partnership (FWTCIP), and its use of American Rescue Plan Act (ARPA) funding, is focused on charitable activities that create economic opportunity for the Fort Worth community. FWTCIP stimulates economic development, supports stakeholder and community engagement, and provides real estate development support, in each case, in furtherance of the creation and sustainment of an innovation district in downtown Fort Worth that promotes advancement in science, education, and industry.

- The future Fort Worth Innovation District will include the new Texas A&M Law & Education building and additional buildings occupied by Texas A&M and industry partners with a focus on healthcare innovation; agriculture and food innovation; aerospace and aviation innovation; media and entertainment; education and workforce development, entrepreneurship, startup support and commercialization; and community engagement and cross cutting ideas.
- The future Fort Worth Innovation District will be a major opportunity for economic development and revenue growth in the City of Fort Worth.
- FWTCIP's goal is to stimulate economic development, support stakeholder and community engagement, and provide real estate development support, in each case, in furtherance of the creation and sustainment of an innovation district in downtown Fort Worth that promotes advancement in science, education, and industry.
- FWTCIP's use of ARPA funds is not being used for evidence-based interventions.
- Texas A&M-Fort Worth project website: <https://fort-worth.tamus.edu/>
- FWTCIP website: <https://fwtc-innovate.com/>
- Project timeline: <https://fort-worth.tamus.edu/timeline/>
- From July 2024 – June 2025, FWTCIP continued to use its ARPA funds to catalyze the development of a vibrant downtown innovation district anchored by Texas A&M-Fort

Worth. Key milestones include hosting the second Texas A&M-Fort Worth Innovation Summit, launching the Industry Engagement Council, developing business plans for four of the six innovation hubs, and completing the Southeast Quadrant Vision Plan. FWTCIP also played a lead role in coordinating the design and planning for the Research & Innovation Building (RIB-A) and advanced a multi-party biobank initiative in partnership with regional health systems and the Texas A&M College of Medicine.

- For this period of July 1, 2024 – June 30, 2025, the actual expenditure of the project is \$902,285.31, equivalent to 45% of the total funding amount.
- Through these areas of focus and services, FWTCIP's use of ARPA funds supports revenue replacement. The future Fort Worth Innovation District will generate revenue through increased property values; attracting new business to Fort Worth; establishing industry partnerships with TAMUS; expanding higher education and workforce development opportunities that equip Fort Worth citizens with higher earning potential; and convening academics and industry in Fort Worth (through events, symposiums, etc.) to advance research and innovation topics.

WRMC Lobby Renovations

- Project has been cancelled and ARPA funding has been reallocated to PED capital projects listed above.

Central Multimodal Mobility HUB - \$95,118.50

- The Central Multimodal Mobility Hub Concept Development Planning and Design is part of the Butler Place Access Development Planning project and will develop a fully-scoped and risk- assessed conceptual design and detailed cost for a potential Central Mobility Hub Concept featuring a ride-share waiting area, bike parking, bike share, other micro-mobility with underground direct connections via mezzanine to Central Station, Amtrak, High-Speed Rail, Texas A&M, Convention Center, and 3,700 (potentially automated) parking spaces. It should connect to Central Station, which includes access to the local and regional transit network. Activities will include:
 - Stakeholder outreach
 - Review of existing and ongoing plans/studies
 - Develop project concept
 - Usage analysis
 - Project graphics, profiles, and renderings
 - Project schedule and cost estimate
- The project is being developed with and meant to support the Convention Center expansion, Texas A&M, Trinity Metro, and future private and public development.
- Project was completed in September 2023.

N Beach & Western Center - \$515,000

N. Beach & Wester Center Blvd is an intersection improvement project. The project scope includes signal rebuilding of eastbound and westbound, adding a separate right-turn lane for the westbound, a larger channelizing island for the southbound right-turn lane, pedestrian improvements to comply with ADA regulations, installing a dual left-turn lane on both legs of Western Center Blvd, and pavement marking & signage on all legs of the intersection.

- This project intends to create a cost-effective solution to improve efficiency while increasing visibility, safety, and traffic flow.
- The Construction is anticipated to be complete by Fall 2025.

Texas A&M Water and Sewer Infrastructure Design - \$646,275.00

- Texas A&M University Systems (TAMUS) will be constructing a new Law and Education building as part of the Texas A&M Fort Worth Campus. Along with the construction of the new building, there is also a need to replace the older existing undersized public water and sewer line needed to support the development of Texas A&M University System and the surrounding area. The reimbursements include design and construction costs associated with the TAMUS expenses in the public and water and sewer infrastructure improvements.
 - Design: \$50,000.00 will be utilized to participate in TAMUS original design costs. As of June 30, 2025, the city of Fort Worth has fully reimbursed the \$50,000.00 agreed upon.
 - Construction: \$567,880.08 will be utilized to cover the construction costs from TAMUS' original design. As of June 30, 2025, M-Co Construction was paid \$411,298.80.

Fort Worth Zoological Association - \$1,500,000

- To be used by the Fort Worth Zoological Association (FWZA) for Zoo Creek erosion control, parking lot repair and maintenance, bridge repair and maintenance, and broadband upgrades.
- Design phase has been completed.
- At the end of June 2024, the expenditures incurred to date are \$30,631 for broadband upgrades. The Zoo has started the public bid process for the Parking Lot repairs with the first public advertisement posted on 7/11/2024. Bid opening is scheduled for August 8, 2024. The Zoo intends to begin the public bid process for bridge repair and maintenance and the Zoo Creek erosion control over the next two weeks.
- The \$1.5 million funding is anticipated to be used over a 2-year period. We have started the construction phase of these projects.

The costs by project expended to date are:

- Zoo Creek erosion control \$697,786
- Parking lot repair & maintenance \$192,822
- Bridge repair & maintenance \$47,392
- Broadband upgrades \$30,631
- In accordance with the FWZA's contract with the City of Fort Worth, the FWZA must make a good faith effort to include minority, women, and disadvantaged business enterprises among its contractors and subcontractors.
- All four FWZA projects are underway. Approximately 75% of the Zoo Creek erosion control work has been completed. Parking Lot repairs and maintenance are ongoing. Bridge repair to the front gate bridge has been completed. Repairs to other bridges within the Zoo are ongoing. Broadband projects in the park are also ongoing.

Meadowbrook Golf Course Maintenance Facility - \$2,020,500

- The Meadowbrook Golf Course Maintenance Facility replacement project will provide infrastructure enhancements and a higher level of service to a historically underserved area within the City of Fort Worth. The park is situated in a Super Minority-Majority Area (SMMA), adjacent to Qualified Census Tract 1014.03.
- This park is situated on the east side of town, just south of I-30 and inside east loop I-820 (1815 Jenson Rd.). The park encompasses over 138 acres and was originally dedicated to the City in 1937. The project scope will focus on the replacement of the existing maintenance facility, operating equipment, paving for access and storage, infrastructure (utilities), and IT/Technology/Security improvements.
- Project will provide an immediate benefit to Fort Worth residents, particularly underserved populations. By addressing the poor facility conditions, improving technology & security deficiencies, and creating a more desirable and efficient place for maintenance staff to work, this project will allow maintenance staff to provide better care of Meadowbrook Golf Course and its thousands of visitors each year. The following are specific examples relating to the City's overall strategy.
 - The replacement of the maintenance facility at Meadowbrook Golf Course will allow for more efficient maintenance practices to be deployed and a higher standard of care for Meadowbrook Golf Course. In conjunction with the current renovation of the 18-hole golf course, this replacement will provide the backbone to make Meadowbrook Golf Course a top-notch golf facility for years to come, making it more desirable to play and encouraging citizens to 'get out and play', thus improving overall public health. Improving overall maintenance of the newly renovated Meadowbrook Golf Course will provide an opportunity for residents to enjoy a higher standard of golf, physical activity, and camaraderie associated with playing golf.
- This project will be monitored throughout the design and construction process to ensure the project goals are achieved. Throughout the design process, the project will incorporate the standard of care expected of a professional design consultant coupled with periodic peer reviews. During construction, the work will be inspected by a qualified inspector employed by the City's Transportation and Public Works Department. In addition, material testing will be performed by a qualified and independent testing lab. Evidence of project performance and testing will be maintained in the project file subject to audit at the conclusion of the project.
 - Project construction was completed and Certificate of Occupancy issued May 27, 2025. Golf staff moved into new facility in late June. City staff has secured construction services from a Job Order contractor for placement of a grease trap, to serve the clubhouse, and work will be completed by September 1, 2025.

Intermodal PKWY - \$1,000,000.00

- Construction of 0.7 miles of a 4-lane divided thoroughfare with curb and gutter, drainage,

streetlights, and shared paths. Approximate limits are BNSF Yard to old Blue Mound Road. This includes the construction of a new two-lane road north of the existing two-lane road and the complete rebuild of all existing pavement. It includes a full intersection with FM 156 and Intermodal Parkway, plus a 4-lane connection to the BNSF facility.

- Contract bid and awarded to Mario Sinacola & Sons Excavating, Inc. in the amount of \$17,303,431.95 for the construction of Arterial Improvements to Intermodal Parkway between Old FM 156 and the BNSF Yard in North Fort Worth.
- Work started in February 2025 and is 20% complete.
- The ARPA funding is being used to pay for a portion of the construction costs for this facility, combined with funds from other sources.

Promoting equitable outcomes: N/A - EC 6.1

Community Engagement: N/A - EC 6.1

Labor Practices: N/A - EC 6.1

Use of Evidence: N/A - EC 6.1

Performance Report: N/A - EC 6.1

City of Fort Worth, Texas

Neighborhood Services - Trinity Habitat
for Humanity Inc.

Allen Village Townhomes

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

City of Fort Worth, Texas
Allen Village Townhomes
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth's Neighborhood Services Department has strategically allocated American Rescue Plan Act (ARPA) funds to mitigate the disproportionate economic impacts of the COVID-19 pandemic on the city's most affected communities. Emphasizing equity and long-term recovery, the department prioritized investments in affordable housing and human services by partnering with local community-based organizations.

In response to a competitive proposal process, agencies submitted funding requests totaling \$31.4 million. Following a comprehensive evaluation, City staff recommended funding for seven high-impact projects that aligned with the City's recovery goals.

One of the selected projects is Trinity Habitat for Humanity Inc. – Allen Village Townhomes, which was awarded \$2,000,000.00 in ARPA funding. This project represents a key component of the City's strategy to expand access to affordable homeownership opportunities and strengthen housing security in underserved neighborhoods.

Uses of Funds

Trinity Habitat for Humanity is dedicated to expanding affordable homeownership opportunities for Fort Worth's working families—specifically those earning at or below 80% of the Area Median Income (AMI). With support from ARPA funding, Trinity Habitat acquired fourteen residential lots near John Peter Smith Hospital in City Council District 9. Each lot was purchased for \$60,000, totaling \$840,000 in acquisition costs. The site is projected to yield a minimum of 36 affordable townhomes.

This investment reflects the City of Fort Worth's ongoing commitment to increasing the availability of diverse, income-restricted housing in targeted neighborhoods. The remaining ARPA allocation—\$659,969.05—is currently being applied toward eligible construction-related expenses, in alignment with ARPA expenditure guidelines.

The contract for the Allen Village Townhomes project was revised in Q4 2022 in coordination with the developer to accommodate re-platting and rezoning efforts required for the site. The City of Fort Worth Development Services Department continues to guide the rezoning process, while the City's legal department has received updated legal descriptions for all lots to support the construction of the new townhomes.

This phased approach ensures that project implementation remains compliant, coordinated, and aligned with the City's long-term affordable housing strategy.

EXHIBIT C

Construction and Reimbursement Schedule Allen Village Townhomes – Trinity Habitat for Humanity Inc.

Construction Activities	Comments	ARPA Funds	Timeline
Pre-Development	Plans and submittals to the City for rezoning and re-platting	\$54,969.05	June 2023
Phase I – Site Preparation & Infrastructure (15 Units)	Utility installation and concrete work for Phase 1 of development	\$235,000.00	October 2023
Phase II – Site Preparation & Infrastructure (21 Units)	Utility installation and concrete work for Phase 2 of development	\$370,000.00	January 2024
Total Allocated ARPA Funding		\$1,500,000.00	

Reimbursement Terms and Conditions

- Eligible Use Only: Fort Worth Area Habitat for Humanity, Inc., doing business as Trinity Habitat for Humanity, will be reimbursed only for eligible expenses incurred in accordance with ARPA guidelines. All funding amounts listed are estimates and may be subject to adjustment based on actual expenditures and documented costs.
- Submission Requirements: Trinity Habitat must submit complete reimbursement documentation within 60 days of each construction milestone listed in the reimbursement schedule. Required documentation includes invoices, proof of payment, progress reports, and any other materials deemed necessary by the City.
- Default Clause: Failure to submit timely and complete reimbursement requests, including all required supporting documentation and reports, may constitute an event of default and may impact the agency's eligibility for current or future disbursements.

Promoting Equitable Outcomes

The Allen Village Townhomes project reflects the City of Fort Worth's commitment to advancing equity through strategic use of American Rescue Plan Act (ARPA) funds. All funded projects, including this one, are designed to deliver meaningful services and long-term benefits to historically underserved and marginalized populations—particularly low-income households that were disproportionately impacted by the COVID-19 pandemic.

This project will provide affordable homeownership opportunities in a severely distressed area of south Fort Worth. By increasing access to stable housing, the initiative supports family well-being, neighborhood revitalization, and long-term community development.

To ensure equitable access, Fort Worth Area Habitat for Humanity requires all prospective townhome purchasers to demonstrate income eligibility. Applicants must provide documentation of consistent employment and verifiable income, or other qualifying sources such as Social Security, retirement, or disability benefits. All applicants must have a household income at or below 80% of the Area Median Income (AMI) at the time of application.

Additionally, the project contributes to equitable child and family outcomes by enhancing neighborhood stability and providing affordable living environments near schools, childcare, and essential services.

Project Demographics and Location Summary

Address	ZIP Code	Census Tract	Area Median Income	Comments
2400 E. 1st St.	76111	1232.00	\$53,951	Not in a QCT , but serves low-to-moderate income families
1703 Galveston Ave.	76110	1236.00	\$40,822	Located in a Qualified Census Tract (QCT)
1709 Galveston Ave.	76110	1236.00	\$40,822	Located in a QCT
1715 Galveston Ave.	76110	1236.00	\$40,822	Located in a QCT
1716 Galveston Ave.	76110	1236.00	\$40,822	Located in a QCT
1719 Galveston Ave.	76110	1236.00	\$40,822	Located in a QCT
1720 Galveston Ave.	76110	1236.00	\$40,822	Located in a QCT
1720 S. Main St.	76110	1236.00	\$40,822	Located in a QCT
1724 S. Main St.	76110	1236.00	\$40,822	Located in a QCT
1701 St. Louis Ave.	76110	1236.00	\$40,822	Located in a QCT
5100 Avenue G	76105	1036.01	\$17,630	Located in a QCT

Community Engagement

To ensure that the Allen Village Townhomes project reflects the priorities and needs of local residents—especially those in historically underserved areas of District 9—the City of Fort Worth employed a multifaceted engagement strategy, anchored by public hearings, targeted outreach, and continuous feedback loops.

Public Hearings & Notices

The project’s rezoning and replating applications were presented at a Zoning Commission public hearing, with notices published on the City’s Development Services website and in the City Secretary’s official calendar, Fort Worth, Texas.

A follow-up hearing before the City Council provided an additional opportunity for oral testimony, with hearing details shared via the City’s online agenda portal and adjacent property mailers.

Written & Digital Feedback

An ARPA feedback form, available on the City’s ARPA web page, solicited written input on housing priorities and site design. Notices for this survey were disseminated through the Neighborhood Services newsletter and social media channels in Fort Worth, Texas.

Project plans and draft contract amendments were posted online in advance, permitting residents to review materials and submit written comments by email or mail.

Stakeholder Interviews & Focus Groups

Staff conducted one-on-one interviews with leaders of the Old Trinity Circuit Neighborhood Association and local nonprofit housing advocates to surface concerns around affordability, unit mix, and supportive services.

A small focus group convened at the District 9 office (100 Fort Worth Trail) in December 2022 to refine amenity preferences and confirm income-eligibility criteria.

Equity-Driven Accessibility Measures

All outreach materials and surveys were provided in English and Spanish, with plain-language summaries to accommodate limited-literacy audiences.

Meetings were held at accessible locations within District 9—such as the Glenwood Community Center—and scheduled at varied times (evenings and weekends) to reduce barriers for working families.

Interpretation services and childcare stipends were offered for in-person workshops to maximize participation by low-income and LEP populations.

By integrating these engagement activities into every phase—from resource allocation to contract execution—the City fostered a sense of shared ownership and ensured that the Allen Village Townhomes project remains responsive to the community's needs and advances Fort Worth's equity goals.

Labor Practices

Expenditure Category: 2.15-Long-Term Housing Security: Affordable Housing

In alignment with Section C(5) of the U.S. Treasury's SLFRF Reporting Guidance, the City of Fort Worth implemented the following labor standards and workforce practices on the Allen Village Townhomes infrastructure project (now 95% complete):

- **Prevailing Wage Compliance**

All construction contracts adhere to Texas Government Code Chapter 2258, which mandates that public bodies determine and pay the locally prevailing wage rates for each craft or labor classification on public works projects. The City conducted wage surveys and, where appropriate, applied rates under the federal Davis-Bacon Act to ensure fair compensation.

- **Local Hiring Initiatives**

To support economic recovery for Tarrant County residents, all job openings—ranging from skilled trades to site support—were posted on Workforce Solutions for Tarrant County and the City's official Careers Portal. Records confirm that a majority of on-site workers reside within Tarrant County, demonstrating effective local hiring.

- **SMWBE Contracting Goals**

The City's Business Equity Department established Small, Minority-, and Women-Owned Business Enterprise (SMWBE) participation targets for this project. Procurement records show that at least 25% of subcontracting dollars were awarded to certified SMWBE firms, as tracked in the City's vendor certification database.

- **Project Labor & Community Benefits Agreements**

While no formal Project Labor Agreement (PLA) or Community Benefits Agreement (CBA) was executed, all contracts include clauses promoting equitable hiring, living wages, and safe work conditions. The City's procurement policies encourage contractors to adopt best-practice labor standards on ARPA-funded projects.

- **Ongoing Monitoring & Compliance**

The City's Contract Compliance Unit performs monthly site inspections, payroll audits, and vendor performance reviews. Any discrepancies trigger mandated corrective actions under City compliance protocols, ensuring sustained adherence to wage and hiring requirements.

By embedding these measures, the Allen Village Townhomes project not only delivers quality infrastructure but also advances Fort Worth's goal of fostering strong employment opportunities—particularly for local and historically underserved workers—while safeguarding equitable labor practices.

Use of Evidence

Expenditure Category: 2.15-Long-Term Housing Security: Affordable Housing

The Allen Village Townhomes project incorporates both evidence-based interventions and a planned program evaluation framework, in accordance with Treasury SLFRF Reporting Guidance (Section C (6)). Although the development is 95% complete (final delivery expected November 2025), and full affordability outcomes cannot yet be reported, the project has been designed around proven housing strategies and will be evaluated against clear metrics once occupancy begins.

1. Evidence-Based Interventions

- **Mixed-Income & PSH Model:**

The project uses a nationally validated Mixed-Income Development approach—shown to stabilize neighborhoods and reduce concentrated poverty—and integrates 8 Permanent Supportive Housing (PSH) units, an intervention rigorously proven to reduce chronic homelessness and improve housing retention (HUD Evidence Tier 1).

- **LIHTC Financing:**

Low-Income Housing Tax Credits (LIHTC) under IRS Section 42 have a strong evidence base for expanding affordable supply; peer-reviewed studies demonstrate LIHTC's positive impact on housing quality and neighborhood revitalization.

2. Program Evaluation & Learning Agenda

- **Planned Evaluation Design:**

A post-occupancy evaluation will compare baseline data—such as rent burden, emergency assistance usage, and tenant turnover—with 12- and 24-month follow-ups to measure improvements in affordability and stability.

- **Performance Dashboard:**

The Neighborhood Services Planning Department is developing an ARPA Housing Dashboard (slated for public launch Q1 2026) to report on key indicators:

- Unit occupancy rates
- Household income levels
- Tenant retention/longevity

3. Interim Tracking & Reporting

- **Construction Metrics:** The project's completion percentage (95%) is tracked via the City's Capital Projects portal, ensuring transparency of build progress.
- **Financial Drawdowns:** ARPA expenditures and obligations for this project are published quarterly in SLFRF portal, demonstrating eligible fund use.
- **Subrecipient Reports:** Trinity Habitat for Humanity will submit quarterly updates on pre-leasing, selection of 80% AMI buyers, and voucher utilization for PSH units.

Once lease-up and move-ins conclude (anticipated by November 2025), the City will publish the first annual Program Evaluation Report—including both quantitative outcomes and tenant satisfaction surveys—by July 31, 2026. This structured approach ensures that the Allen Village Townhomes project not only delivers affordable units but also generates a growing evidence base to inform future ARPA investments.

Performance Report

Project Status & Completion

- Construction Progress: 95% complete as of July 2025
- Projected Final Completion: November 2025

Evaluation & Reporting Timeline

- A full performance evaluation will commence upon final completion in November 2025.
- The City will incorporate these findings into its annual SLFRF report due by July 31, 2026, allowing time to collect comprehensive data on lease-up, income verification, and resident outcomes.

Key Performance Metrics & Data Collection

- Occupancy Rate: Monitored through Trinity Habitat's lease records.
- Income Eligibility Compliance: Confirmed via documented household incomes ($\leq 80\%$ AMI).
- PSH Voucher Utilization: Tracked through Fort Worth Housing Solutions reporting.
- Resident Satisfaction & Stability: Assessed via post-occupancy surveys and interviews.

Regulatory & Contract Compliance

- All contracts adhere strictly to ARPA SLFRF requirements, including timely reimbursement requests, documentation, and audit provisions.
- Quarterly subrecipient reports and financial drawdowns are submitted through the Treasury's SLFRF portal to ensure full transparency of obligations and expenditures.

Ongoing Commitment

- Even as construction wraps up, the Neighborhood Services Department will continue data-driven monitoring to validate that Allen Village Townhomes effectively meets its affordability and equity goals.
- Final outcomes, lessons learned, and recommendations for future investments will be detailed in the FY2026 report.

Project Inventory

Project Name: Trinity Habitat for Humanity Inc. – Allen Village Townhomes

Project ID: 9919AH

ARPA Funding Amount: \$1,500,000

Expenditure Categories: 2.15-Long-Term Housing Security: Affordable Housing

Project Description

Trinity Habitat for Humanity acquired 14 single-family lots at the intersection of Allen Street and St. Louis Avenue in Council District 9, adjacent to John Peter Smith Hospital. This ARPA-supported initiative will convert

the lots purchased at \$65,000 each (total acquisition cost \$845,000) into a minimum of 35 affordable, owner-occupied townhomes. All homes will serve households earning at or below 80% of the Area Median Income (AMI).

Key Activities & Timeline

- Lot Acquisition (Q2 2023): Closed purchase on 14 lots for \$845,000.
- Pre-Development (Q3–Q4 2023): Replating and rezoning plans submitted to Development Services.
- Construction Phase I (Q1–Q3 2024): Infrastructure installation and foundation work.
- Construction Phase II (Q3 2024–Q4 2024): Homebuilding and finishing work.
- Final Completion (November 2025): Full occupancy and closing out ARPA reimbursements.

Intended Outcomes

- Affordable Homeownership: At least 35 townhomes made available to workforce families at ≤80% AMI.
- Neighborhood Stabilization: Increased homeownership rates in a high-need area.
- Equitable Access: Long-term affordability secured through deed restrictions.

This structured inventory aligns with Treasury’s SLFRF guidance and will be updated with performance indicators, evidence of impact, and financial drawdowns in the annual report.

Subrecipient	Funding Amount	Expenditure Category	Location	Council District	Project Description
Fort Worth Area Habitat for Humanity (dba Trinity Habitat)	\$1,500,000.00	Non-Revenue Recovery	Neighborhood surrounding John Peter Smith Hospital	9	Acquisition of 14 platted lots for development of at least 35 affordable townhomes. Lots located at: - 1701 St. Louis Ave - 1703, 1709, 1715, 1716, 1719, 1720 Galveston Ave - 1720, 1724 S. Main St

Fort Worth Area Habitat for Humanity secured 14 lots near John Peter Smith Hospital (Council District 9) for \$60,000 each—totaling \$840,000—with the balance of its \$1.5 million SLFRF allocation directed toward construction. These parcels (listed above) will yield a minimum of 35 affordable townhomes, expanding homeownership opportunities for workforce families earning ≤ 80% AMI.

Performance Report

Categories: EC 2.2; EC 2.15–2.18

- Households Receiving Eviction Prevention Services (EC 2.2): N/A
- Affordable Housing Units Preserved or Developed (EC 2.15–2.18):
 - Units Completed: 15 townhomes (Phase I)
 - Units Under Construction: 20 townhomes (Phase II)
- Total Planned Units: 35 (per Amendment CSC#59730-1)
- Project Completion Date: November 2025

ARPA-Funded Activities

- 100% of the \$1.5 million ARPA allocation was expended on land acquisition and site development (pre-platting, rezoning, infrastructure readiness).
- Subsequent vertical construction (Phase I & II) has delivered 15 units to date, with 20 remaining in progress under separate funding.

Next Steps & Reporting

- Occupancy data (move-ins, household income compliance) and broader impact measures (e.g., stability, cost burden) will be collected upon final delivery of all 35 units.
- Full performance metrics and resident outcomes will be included in the FY 2026 SLFRF Annual Report (due July 31, 2026)



Allen Village Townhomes – Project Highlights

Fort Worth Area Habitat for Humanity secured 14 lots near John Peter Smith Hospital (Council District 9) for \$60,000 each—totaling \$840,000—with the balance of its \$1.5 million SLFRF allocation directed toward construction. These parcels (listed above) will yield a minimum of 35 affordable townhomes, expanding homeownership opportunities for workforce families earning $\leq$ 80% AMI.



City of Fort Worth, Texas

Neighborhood Services - Gwendolyn C.
Gragg Child Development Center

Recovery Plan

State and Local Fiscal Recovery Funds 2025 Report

City of Fort Worth Texas
Gwendolyn C. Gragg Child Development Center
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth's Neighborhood Services Department is leveraging American Rescue Plan Act (ARPA) funds to mitigate the disproportionate economic impacts of the COVID-19 pandemic on our most-affected communities. Through a competitive process, local agencies submitted proposals totaling \$31.4 million for affordable housing and human services initiatives. After thorough review, City staff recommended funding for seven projects.

One of the selected initiatives is the Gwendolyn C. Gragg Child Development Center—a renovation of the existing facility operated by Child Care Associates. This project received a \$2 million ARPA allocation to expand and modernize the early learning center's infrastructure and programming.

Key milestones to date include:

- Tranche 1 Approval: Fund allocation and Mayor & Council authorization completed.
- Contract Execution: Agreement signed in Q4 2022, followed by a pre-construction meeting on December 21, 2022.
- Notice to Proceed: Issued January 3, 2023, enabling site mobilization.
- Architectural Procurement: A design firm has been engaged and is preparing plans for City review following Q1 2023.
- Anticipated Fund Disbursement: Construction-related expenditures are scheduled to begin in Q4 2023, pending final design approval and permitting.

This investment will enhance classroom capacity, improve accessibility and safety features, and enable the center to serve more low- to moderate-income families in the Riverside neighborhood.

Uses of Funds

Expenditure Category: 2.11-Healthy Childhood Environments: Child Care

All ARPA funds allocated to the Gwendolyn C. Gragg Child Development Center have been fully expended, and the renovation project reached completion in August 2024. Under this program:

- Classroom Expansion & Capacity Increase
 - Three new classrooms were constructed, bringing the total to eight.
 - Annual operational capacity rose from 82 to 106 unduplicated children, an increase of 24 infants and toddlers.
- Comprehensive Building Rehabilitation
 - Childcare Spaces & Restrooms: Added dedicated infant/toddler activity areas and two new restrooms.
 - Energy Efficiency Upgrades: Replaced all single-pane windows with ENERGY STAR® models.
 - Roof & Drainage Improvements: Completed roof repairs and installed new gutter drains to prevent water damage.
 - Interior Renovations: Upgraded flooring and rubber base throughout, modernized lighting and plumbing fixtures, and overhauled mechanical and electrical systems.
 - Fire & Safety Systems: Replaced fire alarm and suppression equipment to meet current code.

- ADA Accessibility: Installed ramps, widened doorways, and updated restroom fixtures to ensure full ADA compliance.
- HVAC & Water Systems: Installed new high-efficiency water heaters and optimized HVAC controls for indoor air quality and comfort.

These targeted investments not only addressed critical safety and longevity needs but also substantially increased the Center's ability to serve low-income families in the Riverside neighborhood. All expenditures adhered strictly to EC 3 guidelines, ensuring transparent use of SLFRF funds to create a healthier, more accessible early learning environment.

Promoting Equitable Outcomes

The renovation of the Gwendolyn C. Gragg Child Development Center directly advances equity by expanding high-quality, affordable childcare for families most impacted by the COVID-19 crisis. Located at 2400 E. 1st Street, Fort Worth, TX 76111, the Center serves a predominantly low- to moderate-income community in south Fort Worth.

Key Equity Impacts

- **Increased Capacity for Infants & Toddlers:**
 - Added three classrooms specifically designed for 0–3-year-olds, boosting annual capacity from 82 to 106 unduplicated children (a +29% increase).
 - Expanded Early Head Start enrollment by 24 additional slots, ensuring more at-risk children receive comprehensive early-learning services.
- **Safe & Accessible Environment:**
 - Upgraded all interior spaces, restrooms, and activity areas to meet ADA standards, ensuring children with disabilities and families with mobility challenges can fully participate.
 - Installed energy-efficient windows, new HVAC, and enhanced lighting to create healthier indoor environments, reducing absenteeism due to illness.
- **Targeted Support for Underserved Families:**
 - Priority enrollment for households at or below 80% of the Area Median Income, with outreach facilitated through local community partners and social service agencies.
 - Continued collaboration with Child Care Associates' family-support staff to connect families with sliding-scale fees, nutrition programs, and wrap-around case management.
- **Long-Term Sustainability:**
 - Repaired critical building infrastructure (roof, gutters, fire-safety systems) to extend the facility's useful life by at least 15 years.
 - Ensured all capital improvements adhere to State and Local Fiscal Recovery Funds guidelines, securing the Center's ability to serve vulnerable children well into the future.

By delivering these enhancements, the Gragg Center now offers equitable access to early-learning opportunities that foster school readiness, reduce childcare cost burdens, and support the developmental well-being of Fort Worth's youngest residents.

Community Engagement

Engaging the Riverside community has been central to the successful planning and delivery of the Gwendolyn C. Gragg Child Development Center renovation. The City of Fort Worth employed a comprehensive, equity-driven outreach strategy that invited input from all stakeholders—especially those historically underserved.

1. Public Notice & Formal Comment

- M&C Communication 21-0814: The project’s approval was formally announced in the Mayor & Council bulletin, triggering a 30-day public comment period.
- Public Notices: Published in the Fort Worth Star-Telegram and on the City Secretary’s website, these notices detailed funding allocations and invited feedback.
- City Council & Committee Agendas: Community members provided oral testimony at the Neighborhood Services Committee meeting on December 15, 2022, and during the January 3, 2023, pre-construction briefing.

2. Surveys & Written Feedback

- ARPA Portal Feedback Form: Hosted on the City’s ARPA webpage, the form solicited comments on childcare needs and facility improvements; it was promoted via the Neighborhood Services e-newsletter.
- Paper Comment Cards: Distributed at the Gragg Center and Riverside Branch Library through March 2023, enabling non-digital participants to share written input.

3. Stakeholder Meetings & Interviews

- Pre-Construction Community Workshop (Dec 21, 2022): At the Gragg Center, attendees reviewed draft plans, discussed classroom layouts, and prioritized safety upgrades.
- Interviews with Child Care Associates Leadership: Gathered frontline insights on infant/toddler program needs, which directly informed the addition of three new classrooms.

4. Equity & Accessibility Measures

- Bilingual Outreach: All materials, notices, and surveys were provided in English and Spanish.
- Accessible Meeting Times: Sessions were held in the evenings and on weekends to accommodate working families.
- On-Site Support: Interpretation services and childcare stipends were available at in-person events.

By weaving these engagement activities into every phase—from funding allocation through construction oversight—the City ensured that the Gragg Center renovation reflects community priorities, enhances transparency, and promotes equitable access to early-learning opportunities

Labor Practices

Expenditure Category: 2.11-Healthy Childhood Environments: Child Care

To ensure high-quality delivery and support local employment, the Gragg Center renovation incorporated the following labor standards in alignment with ARPA SLFRF Section C(5):

- **Prevailing Wage Compliance**
 - The prime contractor and all subcontractors were required to pay Davis-Bacon Act wages for applicable trades, as well as Texas prevailing wage rates for non-federal work.

- Certified payroll records were submitted monthly to the City's Payroll Audit Unit for verification of wage and fringe benefit payments.
- **Local Hiring Preferences**
 - All construction and subcontracting opportunities were posted on Workforce Solutions Tarrant County's job board and the City of Fort Worth Careers portal, ensuring broad visibility among local job seekers.
 - Contractors were encouraged to hire residents of Fort Worth, with a target that at least 75% of labor hours be performed by workers living within Tarrant County.
- **SMWBE Participation**
 - The City set a subcontracting goal of 25% for certified Small, Minority-, and Women-Owned Business Enterprises (SMWBEs).
 - The Supplier Diversity Office tracked and reported that 28% of subcontracting dollars were awarded to SMWBE firms during the renovation.
- **Workforce Development & Apprenticeships**
 - In partnership with Tarrant County College's Construction Training Program, the project created five apprenticeship slots, providing on-the-job training in carpentry, electrical, and HVAC trades.
- **Ongoing Monitoring & Compliance**
 - The Contract Compliance Unit conducted biweekly site inspections and payroll audits to ensure adherence to labor standards.
 - Any identified discrepancies triggered a corrective action plan, safeguarding both worker protections and project timelines.

By embedding these measures into contract requirements and oversight, the Gragg Child Development Center renovation not only meets ARPA's compliance standards but also delivers equitable employment opportunities and strengthens the local construction workforce.

Use of Evidence

The Gwendolyn C. Gragg Child Development Center renovation employs a rigorous, evidence-based framework and clear evaluation measures to demonstrate impact and guide future investments:

- **Evidence-Based Standards**
 - Facility upgrades align with the National Association for the Education of Young Children (NAEYC) accreditation criteria and Head Start Performance Standards—both of which are backed by extensive research linking high-quality early learning environments to improved cognitive and social-emotional outcomes.
- **Quantitative Outcome Tracking**
 - Capacity Increase: Enrollment rose from 82 to 106 children per year (a 29% gain), measured via monthly attendance and enrollment reports.
 - Utilization Rate: Child-care slots filled and turnover rates are monitored each quarter to assess improved access for low-income families.
- **Quality & Satisfaction Evaluation**
 - The Center participates in the Texas Rising Star Quality Rating and Improvement System, using standardized observation tools (CLASS, ERS) to benchmark instructional quality before and after renovation.
 - Parent Surveys: Administered biannually to capture feedback on safety, facility improvements, and program effectiveness. Results inform continuous refinement of services.
- **Learning Agenda & Public Transparency**
 - A formal Learning Agenda will launch in FY 2026, focusing on long-term indicators such as kindergarten readiness, family economic stability, and health outcomes.
 - An ARPA-funded Child Care Dashboard—hosted on the City's website—will publish real-time

data on capacity, quality ratings, and demographic reach, ensuring transparency and fostering community trust.

By embedding these evidence-based interventions and an ongoing evaluation strategy, the Gragg Center not only provides immediate improvements in accessibility and quality but also generates actionable insights to strengthen Fort Worth's early learning investments.

Project Inventory

Gwendolyn C. Gragg Child Development Center

Project ID: 9919AC

Project Name: Gwendolyn C. Gragg Child Development Center Renovation

ARPA Funding Amount: \$2,500,000

Expenditure Category: 2.11-Healthy Childhood Environments: Child Care

Project Overview:

Renovation of the existing Gragg Child Development Facility to:

- Replace aging infrastructure (windows, roof, HVAC, fire-safety systems)
- Expand program space by adding three new classrooms (total of 8) and restrooms
- Improve ADA accessibility, energy efficiency, and child-safety features
- Increase annual capacity from 82 to 106 unduplicated children (Early Head Start slots)

All ARPA-eligible costs for design, rehabilitation, and equipment upgrades have been fully expended, and the project reached final completion in August 2024.

Construction & Reimbursement Schedule

Phase	Scope of Work	ARPA Funds	Completion Date	Status
Phase I	Contract execution; A/E procurement & fees	\$250,000.00	January 31, 2023	Completed
Phase II	25% construction (site prep, framing start)	\$500,000.00	June 30, 2023	Completed
Phase III	50% construction (building shell, rough-ins)	\$500,000.00	January 31, 2024	Completed
Phase IV	75% construction (interior finishes, systems installations)	\$500,000.00	June 30, 2024	Completed
Phase V (Close-Out)	100% completion: punch-list, inspections, final reimbursements	\$250,000.00	August 1, 2024	Completed
****	Total ARPA Expenditures for Rehabilitation	\$2,000,000.00		

Note: The remaining \$500,000 of the \$2.5M award funded ancillary program support (furniture, educational materials, and initial operational costs), bringing the full project budget to \$2.5M.

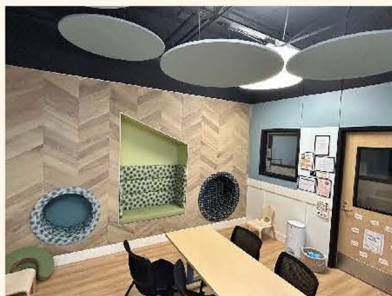
All phases complied with ARPA SLFRF requirements, and final documentation was submitted in Q4 2024.

GRAGG CHILD DEVELOPMENT CENTER



Gragg Child Development Center– Project Highlights

The Gwendolyn C. Gragg Child Development Center renovation expanded from five to eight classrooms, boosting capacity to 106 subsidized childcare slots annually for infants, toddlers, and preschoolers, offering safe, accessible, high-quality early learning at no cost to low-income families.



City of Fort Worth
Stop Six Early Learning Center
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
Stop Six Early Learning
Center

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth's Neighborhood Services Department has strategically deployed American Rescue Plan Act (ARPA) SLFRF funds to mitigate the pandemic's most severe economic impacts on vulnerable communities. From a competitive pool of proposals totaling \$31.4 million, the City selected seven high-priority housing and human-services projects.

One of these key investments is the Stop Six Early Learning Center, which received \$5 million in ARPA funding. This project will expand and modernize early-learning facilities in the historically underserved Stop Six neighborhood, increasing capacity for infants, toddlers, and three-year-old children from 82 to 106 unduplicated participants per year. By providing no-cost, high-quality childcare to low-income families, the renovation directly addresses affordability barriers, supports school readiness, and strengthens economic stability for working parents.

Key benefits include:

- **Expanded Capacity:** Addition of new classrooms and support spaces to serve 24 more young children annually.
- **Enhanced Facility Standards:** Upgraded safety, accessibility, and energy-efficiency features aligned with NAEYC and Texas Rising Star quality benchmarks.
- **Equity Focus:** Targeted outreach and enrollment for households at or below 80% of Area Median Income, ensuring that the deepest needs in this Choice Neighborhood are met.
- **Timeline:** Final design and permitting are underway, with construction set to begin in Q4 2025 and conclude in Q4 2026, paving the way for program launch in early 2027.

The Stop Six Early Learning Center exemplifies Fort Worth's commitment to using ARPA resources for sustainable, equity-driven recovery—providing critical support to families and laying the groundwork for long-term community resilience.

Uses of Funds

Expenditure Category: 2.11-Healthy Childhood Environments: Child Care

The City's \$5 million ARPA allocation for the Stop Six Early Learning Center was authorized via M&C Communication 21-0814, recognizing the project's vital role in expanding access to quality childcare in a high-need community. Funding will reimburse Child Care Associates for hard and soft costs associated with:

- **Site Selection & Relocation:** Relocate the Center from the Stop Six Hub to a more accessible neighborhood site, per M&C 24-0476.
- **Design & Permitting:** Architectural services, environmental assessments, and permitting approvals.
- **Facility Construction & Expansion:** New eight-classroom building shell and utilities, sized for infants, toddlers, and three-year-olds.
- **Interior & Safety Upgrades:** ADA-compliant restrooms, secure entry systems, child-safe finishes, and energy-efficient HVAC, lighting, and fire-safety systems.

- Outdoor Learning Environment: Fenced playground, shade structures, and learning gardens.

All contract provisions include ARPA-mandated reporting, documentation, and compliance controls to ensure that expenditures directly support the project's public-purpose objectives and meet SLFRF guidelines.

Promoting Equitable Outcomes

The Stop Six Early Learning Center renovation is strategically designed to advance equity by expanding critical childcare services for families disproportionately impacted by COVID-19. By providing no-cost, high-quality early education to infants, toddlers, and three-year-olds, the project directly addresses barriers to safe, affordable care and fosters positive developmental outcomes in a historically underserved neighborhood.

Key Equity Impacts:

- Targeted Service for Low-Income Families: All 106 childcare slots are reserved for households at or below 80% of Area Median Income, ensuring priority access for those most in need.
- Enhanced Capacity: The addition of three new classrooms increases enrollment from 82 to 106 unduplicated children, reducing waitlists and childcare cost burdens.
- Inclusive Environment: Facility upgrades—such as ADA-compliant restrooms, child-safe finishes, and energy-efficient climate control—create a welcoming, accessible space for all children.
- Community Linkages: Collaboration with local social service agencies and Case Management ensures families can access wrap-around supports, including nutrition, health screenings, and parent education.

Neighborhood Demographics:

- Population: ~19,000 residents (4,000 families)
- Poverty: ~5,800 individuals and 1,074 families below the federal poverty line
- Housing: Median home values are well below the Fort Worth average
- Education: Over 30% of adults lack a high school diploma
- Race/Ethnicity: 63% Black; 33% Hispanic or Latino

By aligning service capacity with these demographic realities, the project not only improves everyday access to childcare but also contributes to broader community resilience—promoting school readiness, enabling workforce participation, and strengthening Stop Six's long-term vitality.

Community Engagement

The Stop Six Early Learning Center project integrates sustained, equity-focused outreach to ensure neighborhood voices guide every phase—from funding allocation through facility commissioning. Key strategies include:

- **Public Notice & Formal Comment:**
 - M&C Communication: Project approval announced via Mayor & Council bulletin, triggering a 30-day public comment period.
 - Notices: Published in the Fort Worth Star-Telegram, the City Secretary’s website, and district mailers, detailing ARPA fund allocations and inviting feedback.
- **Written & Digital Feedback:**
 - ARPA Portal Survey: An online questionnaire solicited input on childcare needs, operating hours, and facility features.
 - Paper Comment Cards: Available at local hubs (Riverside Library, community centers) for those without internet access, ensuring broad participation.
- **Community Meetings & Workshops:**
 - Pre-Construction Workshop (Dec 2022): Hosted at the Stop Six Hub to review design options, classroom layouts, and play-area configurations.
 - Stakeholder Interviews: Conducted one-on-one discussions with neighborhood leaders, Early Head Start coordinators, and social service providers to refine program priorities.
- **Equity & Accessibility Measures:**
 - Bilingual Outreach: All materials and sessions offered in English and Spanish.
 - Accessible Scheduling: Meetings held during evenings and weekends to accommodate working families.
 - Support Services: On-site childcare stipends and interpretation services provided at in-person events to eliminate participation barriers.

By embedding these engagement activities into the project lifecycle, the City fosters transparency, builds community ownership, and ensures the renovated Early Learning Center meets the real-world needs of Stop Six families.

Labor Practices

Expenditure Category: 2.11-Healthy Childhood Environments: Child Care

To ensure the Stop Six Early Learning Center renovation delivers high-quality construction and supports local economic recovery, the following labor standards are incorporated, in alignment with ARPA SLFRF Section C(5):

- **Prevailing Wage Compliance:**
All contractors must pay wages at or above rates set by the Texas Prevailing Wage Act (Texas Government Code Chapter 2258) and the federal Davis–Bacon Act where applicable. Certified payroll records will be submitted and audited by the City to verify compliance.
- **Local Hiring Initiatives:**
Job openings for trades and support roles will be posted on Workforce Solutions for Tarrant County’s job board and the City of Fort Worth Careers Portal, prioritizing applicants who live in Tarrant County to foster regional economic benefits.
- **SMWBE Contracting Goals:**
At least 25% of ARPA-funded subcontracting dollars are targeted for certified Small, Minority-, and Women-Owned Business Enterprises. The City’s Supplier Diversity Office will track and publicly report participation against this goal each quarter.
- **Apprenticeships & Workforce Development:**
In partnership with Tarrant County College’s Construction Training Program, the project

will establish paid apprenticeship slots in carpentry, electrical, and HVAC trades to build local skill pipelines.

- **Ongoing Monitoring & Compliance:**

The City's Contract Compliance Unit will conduct monthly site inspections, payroll audits, and vendor performance reviews. Any discrepancies will trigger corrective action plans to ensure continued adherence to all wage and hiring requirements.

These measures guarantee that the Stop Six Early Learning Center renovation not only meets ARPA's stringent labor requirements but also generates meaningful employment and development opportunities for Fort Worth residents.

Use of Evidence

Evidence of improved childcare will be shown by tracking the increase in the number of children who have access to child care services that are both affordable and safe.

Evidence of affordable housing will be demonstrated by showing that housing assistance has enabled people to purchase homes where their housing costs are 30% or less of their household income.

Evidence of infrastructure development will be shown through the completion of planned housing phases and other infrastructure projects.

The evidence described will reflect the impact of projects funded by the American Rescue Plan Act (ARPA). It is important to recognize the following:

- **Funding Status:** The ARPA funds have been allocated but not fully expended. This means that while funding has been set aside for the project, the actual spending and implementation are still in progress.
- **Partial Impact:** The projects funded through ARPA are just one part of a broader set of initiatives aimed at improving childcare, housing, and infrastructure. Therefore, the evidence collected will represent a portion of the overall impact rather than the complete picture.

Performance Report

The project is currently underway.

Project inventory

The project is currently underway.

City of Fort Worth, Texas

Neighborhood Services - Clifton

Riverside Apartments

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

City of Fort Worth, Texas
Clifton Riverside Apartments
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth's Neighborhood Services Department committed American Rescue Plan Act (ARPA) funds to address the disproportionate economic impacts of the COVID-19 pandemic on the city's most vulnerable communities. In line with ARPA priorities, funds were directed to projects that promote housing stability, reduce homelessness, and support long-term community recovery. Following a competitive proposal process, community partners submitted over \$31.4 million in funding requests for affordable housing and human services initiatives. After a thorough review, the City recommended seven projects for ARPA funding. Among them was the Clifton Riverside Apartments, which received a \$1,000,000 ARPA investment to support permanent supportive housing.

Located at 2406 and 2412 East Belknap Street, Fort Worth, TX 76111, Clifton Riverside Apartments is a completed, mixed-income multifamily development delivering 94 total rental units, including:

- 15 market-rate units
- 79 affordable units for households earning 30–60% of Area Median Income (AMI)
- 8 permanent supportive housing (PSH) units funded by ARPA, secured with project-based vouchers from Fort Worth Housing Solutions

The completed development includes a mix of one-, two-, and three-bedroom units and offers community amenities such as a children's play area, fitness center, business hub, and communal gathering spaces.

This project directly contributes to the City's housing equity goals by increasing access to safe, affordable, and supportive housing for vulnerable residents. With construction complete, Clifton Riverside Apartments now provides long-term stability and quality living environments in a historically underserved area.

Uses of Funds

Expenditure Category: 2.16-Long-Term Housing Security: Services for Unhoused persons

Strategic Framework for Recovery and Equity – ARPA SLFRF Investments

The City of Fort Worth's Neighborhood Services Department implemented a strategic, equity-centered approach to deploying State and Local Fiscal Recovery Funds (SLFRF) under the American Rescue Plan Act (ARPA). The department prioritized investments that directly addressed the long-term public health and economic impacts of the COVID-19 pandemic, particularly in historically underserved neighborhoods and among vulnerable populations.

The selected projects — including Clifton Riverside Apartments — reflect the City's broader goal of building an inclusive recovery by increasing access to affordable housing, enhancing supportive services, and improving community well-being through targeted infrastructure and human capital investments.

b. Negative Economic Impacts (EC 2) – Affordable Housing and Human Services

Under Expenditure Category 2: Negative Economic Impacts, the Neighborhood Services Department directed ARPA funding toward projects that mitigate the disproportionate financial burden placed on low- and moderate-income residents due to the pandemic.

The Clifton Riverside Apartments project received \$1,000,000 in ARPA funding to support the development of eight (8) permanent supportive housing (PSH) units within a new 94-unit multifamily development. This targeted investment helps reduce homelessness, housing insecurity, and economic vulnerability by:

- Expanding the supply of deeply affordable units
- Prioritizing households earning 30–60% of the Area Median Income (AMI)
- Partnering with Fort Worth Housing Solutions to secure project-based vouchers for long-term affordability.

This project aligns with the City’s equity goals by delivering mixed-income housing, creating access to stable environments, and integrating supportive services for high-need individuals. The ARPA-funded PSH units are designed to serve residents with long-term housing challenges, many of whom were disproportionately impacted by COVID-19.

Coordinated Use of Other Federal Recovery Programs

To support a comprehensive pandemic recovery framework, the City of Fort Worth also utilized complementary federal funding programs:

- Emergency Rental Assistance (ERA) to provide short-term relief to renters facing eviction
- Homeowner Assistance Fund (HAF) to stabilize at-risk homeowners
- CDBG-CV and ESG-CV funds to extend supportive housing and health-related services
- State Small Business Credit Initiative (SSBCI) partnerships to aid minority-owned and local businesses

Together, these coordinated efforts represent a multi-layered recovery strategy designed to stabilize vulnerable households, preserve housing, expand opportunity, and support Fort Worth’s most impacted communities on the path to long-term resilience.

Project Funding Sources

The development of Clifton Riverside Apartments was financed through a combination of public and private sources. The developer assembled a diverse funding package to support the construction of this mixed-income, multifamily housing project. Funding amounts are approximate and are outlined as follows:

Funding Source	Amount
9% Low-Income Housing Tax Credit (LIHTC) Equity	\$15,005,999
Permanent Loan	\$10,030,200
Fort Worth Housing Finance Corporation (FWHFC) Loan	\$1,000,000
City of Fort Worth – ARPA Allocation	\$1,000,000
Deferred Developer Fee	\$1,092,251
Total Development Funding	\$28,128,450

This layered financing structure supports both the market-rate and affordable housing components of the project and ensures the long-term financial sustainability of the development.

Promoting equitable outcomes

Clifton Riverside Apartments

Expenditure Category: EC 2.15 – Long-Term Housing Security

The City of Fort Worth remains committed to advancing equity and addressing longstanding disparities that were intensified by the COVID-19 pandemic. All ARPA-funded projects, including the Clifton Riverside Apartments, are designed to promote inclusive recovery and equitable access to critical housing resources, particularly for historically underserved populations.

The Clifton Riverside development prioritizes affordability, housing stability, and access to supportive services for low-income households, including those most disproportionately impacted by the economic and public health effects of the pandemic. The project integrates affordability through a multi-tiered affordability structure supported by a 30-year Land Use Restriction Agreement (LURA) to ensure long-term impact.

Affordability Structure & Targeted Populations

Unit Allocation	Income Level	Details
79 of 94 units	≤ 60% Area Median Income (AMI)	Reserved for income-qualified households
Minimum 10 units (or 10% of total)	≤ 30% AMI	Extremely low-income families prioritized
8 units	Permanent Supportive Housing (PSH)	Secured with project-based vouchers from Fort Worth Housing Solutions
15 units	Market Rate	Offered without income restrictions
LURA Affordability Enforcement	All affordable units	Enforced for a minimum of 30 years, regardless of ownership transfer

Equity Strategy in Implementation

This project supports Fort Worth’s broader ARPA equity goals through:

- Targeted outreach to low-income renters and unhoused individuals
- Long-term affordability protections to prevent displacement
- Integrated supportive services through PSH units for residents with complex needs
- Geographic focus in a high-need area impacted by pandemic-era housing instability

The inclusion of deeply affordable units (≤30% AMI) and PSH units ensures access for the city’s most vulnerable populations, including those experiencing or at risk of homelessness, individuals with disabilities, and very low-income families.

By ensuring that the majority of units remain affordable over the long term and by embedding services within the development, the project directly advances equitable housing outcomes and aligns with Fort Worth’s ARPA strategy for community recovery and resilience.

Resident Spotlight: Sara Duckett

Testimonial featured in the Fort Worth Star-Telegram, March 2025

“I was looking at houses, apartments, everything. I never would have thought that something like this would be available to me.”

— *Sara Duckett, working mother of two and Clifton Riverside resident*

Sara works full-time as a customs entry writer and has struggled to find a safe, affordable place to live with her children. Clifton Riverside Apartments changed that.

“It’s just been a wonderful experience. An upgrade from the lifestyle we had before, and I’m able to do it

on my own. My kids love the amenities and the Trinity River nearby. They think I'm a superhero. I'm just so thankful and grateful for the opportunity to be able to live here."

Community Engagement

Community engagement remains a foundational element of the City of Fort Worth's approach to ARPA-funded projects. From early planning through implementation, the City has prioritized transparent, inclusive, and continuous engagement to ensure that investments reflect the needs and voices of residents, particularly those most impacted by the COVID-19 pandemic.

To support informed decision-making, the City actively sought community input prior to allocating funds, using a range of engagement strategies, including:

- Public notices and City Council meeting agendas are made available through official channels
- Meeting minutes and accessible documentation of funding decisions
- Public comment periods during community development and advisory board meetings
- Engagement through community-based partners, such as housing advocates and neighborhood associations

These efforts were designed not only to meet transparency standards but to encourage public participation in resource allocation, fostering a sense of shared responsibility and trust in the process.

The City also prioritized engagement with historically underserved communities, including:

- Residents in majority-minority and low-income neighborhoods
- Households facing housing instability
- Individuals with limited English proficiency and other barriers to public services

While formal engagement activities such as surveys or focus groups were limited during this reporting cycle, the City's ongoing collaboration with subrecipients and service providers created important feedback loops. These partners brought lived experience and on-the-ground insights that informed project design and ensured responsiveness to local needs.

As part of its long-term strategy, the City will continue to expand its engagement methods to include digital campaigns, stakeholder interviews, and targeted listening sessions in future ARPA-related projects, strengthening alignment between community-identified priorities and public investments.

Labor Practices

Clifton Riverside Apartments – Infrastructure & Capital Development

As part of the City of Fort Worth's commitment to high-quality and equitable infrastructure development, all capital projects funded by the American Rescue Plan Act (ARPA), including Clifton Riverside Apartments, are encouraged to follow strong labor standards that support both the efficiency of project delivery and the economic recovery of the local workforce.

For the Clifton Riverside project—a multifamily new construction development—labor practices were structured to meet applicable federal, state, and local requirements, including:

- **Prevailing Wage Requirements:**
While the project was not directly subject to Davis-Bacon Act requirements, the City strongly

encourages the use of prevailing wages to ensure fair compensation for all construction-related workers. Contractors were advised to adopt locally competitive wage rates and maintain compliance with state labor law.

- **Local Hiring:**
The development team committed to prioritizing local contractors and subcontractors, with an emphasis on hiring workers from Fort Worth and the surrounding region. This strategy supports the ARPA goal of strengthening the economic recovery through regional employment.
- **Workforce Inclusion Goals:**
While formal community benefits or project labor agreements were not mandated for this project, the City continues to promote workforce diversity and inclusion in its procurement and contracting practices. Contractors are expected to make good-faith efforts to engage small, minority-owned, and women-owned business enterprises (SMWBEs) in development and construction activities.
- **Contract Monitoring:**
The City conducted regular oversight of contract execution and subcontractor participation to support compliance and performance standards. These monitoring efforts are designed to safeguard worker protections while ensuring cost-effective and timely project delivery.

Future capital projects funded through SLFRF will continue to incorporate labor practices that promote quality work, safe job conditions, and pathways to stable employment, particularly for underrepresented workers in construction and infrastructure trades.

Use of Evidence

The Clifton Riverside Apartments project illustrates the effective application of an evidence-based housing strategy, aligned with the U.S. Treasury's State and Local Fiscal Recovery Funds (SLFRF) guidance for addressing the long-term economic impacts of the COVID-19 crisis through proven interventions.

Rooted in the nationally recognized Permanent Supportive Housing (PSH) and mixed-income development models, this project was designed in accordance with research demonstrating that access to stable, affordable housing, especially when paired with supportive services, results in:

- Increased housing stability
- Reductions in chronic homelessness
- Strengthened neighborhood vitality and cohesion

The City of Fort Worth's approach is further supported by:

- Low-Income Housing Tax Credit (LIHTC) financing, authorized under IRS Section 42 and widely regarded as one of the most effective federal tools for creating affordable housing
- Inclusion of 8 PSH units secured through project-based vouchers from Fort Worth Housing Solutions, offering long-term support for the city's most vulnerable residents
- A 30-year affordability period, enforced through a Land Use Restriction Agreement (LURA), ensuring lasting community impact regardless of ownership changes

Evidence in Action

Since the project's grand opening in March 2025, both demand and community feedback have confirmed the effectiveness of this evidence-based model:

- Rents ranging from \$485 to \$1,800, based on income, have expanded access to housing for low- to moderate-income households
- All 94 units, regardless of income tier, are built to identical quality standards, promoting equity and resident dignity
- Resident testimonials reflect improvements in family stability, financial independence, and quality of life

This project directly supports Fort Worth's equity goals and reinforces the case for evidence-based housing investments. The City is exploring additional strategies to strengthen its evidence-building framework by incorporating:

- Learning agendas that analyze affordability outcomes and program delivery
- Equity dashboards to track demographic reach and disparities addressed
- Post-occupancy evaluations to measure long-term outcomes and tenant stability

By embedding research-backed interventions into project design and delivery, the City continues to demonstrate accountability, transparency, and impact in its use of ARPA funds.

Performance Report

The City of Fort Worth has implemented a multi-tiered performance management approach to ensure transparency, accountability, and measurable outcomes in the use of State and Local Fiscal Recovery Funds (SLFRF). Performance is assessed through a combination of project-specific indicators, jurisdiction-wide recovery goals, and ongoing data monitoring to evaluate the impact of funded initiatives.

At the program level, the City monitors progress toward key overarching objectives:

- Advancing equitable recovery in disproportionately impacted neighborhoods
- Increasing access to affordable housing and supportive services
- Stabilizing vulnerable households affected by the COVID-19 pandemic
- Enhancing long-term community resilience

Each ARPA-funded project, including Clifton Riverside Apartments, is tracked individually through required performance indicators submitted by subrecipients, which are reviewed quarterly and annually. These indicators include both quantitative metrics (e.g., number of affordable units developed, occupancy rates, AMI compliance) and qualitative outcomes (e.g., resident satisfaction, neighborhood revitalization impact).

Project-Level Indicators – Clifton Riverside Apartments

- Total Units Developed: 94
- Affordable Units ($\leq 60\%$ AMI): 79
- Units for Extremely Low-Income Households ($\leq 30\%$ AMI): 10
- Permanent Supportive Housing (PSH) Units: 8
- Occupancy Rate (as of July 2025): 100% occupied
- Resident Feedback Score (Anecdotal/Satisfaction): Positive, based on direct interviews and testimonials

Crosscutting Performance Monitoring Tools

The Neighborhood Services Department is working to expand performance oversight by:

- Developing internal tracking spreadsheets and dashboards
- Utilizing public datasets (e.g., census, housing market trends) to assess impact in context
- Conducting on-site monitoring and contract compliance reviews
- Evaluating long-term outcomes through project closeout reports and potential third-party evaluations

Although a formal public-facing performance dashboard is under development, the City is committed to enhancing its use of data for both internal improvement and community transparency. This strategy reflects the City's long-term vision of embedding data-driven decision-making across departments, ensuring SLFRF projects remain aligned with the most pressing needs of Fort Worth residents.

Project Inventory

Project ID: 9919AH

Project Name: Clifton Riverside Apartments

Funding Amount: \$1,000,000.00 (ARPA)

Expenditure Category (EC): 2.16-Long-Term Housing Security: Services for Unhoused persons

Project Description

Clifton Riverside Apartments is a newly constructed, mixed-income housing development located at 2406 and 2412 East Belknap Street, Fort Worth, TX 76111. Completed in March 2025, the project delivers 94 high-quality units, including 79 affordable units reserved for households earning 30% to 60% of Area Median Income (AMI) and 15 market-rate units. Within the affordable housing allocation, 8 units are designated as Permanent Supportive Housing (PSH) and are supported by project-based vouchers through Fort Worth Housing Solutions.

The development includes a mix of one-, two-, and three-bedroom units, along with amenities such as a children's play area, business and fitness centers, and shared community spaces. All units—regardless of income level—are identical in quality and design to promote dignity and inclusivity.

Led by Overland Property Group, the project received funding from multiple partners, including:

- \$1M in ARPA funds from the City of Fort Worth
- \$1M from the Fort Worth Housing Finance Corporation
- \$15M in LIHTC equity through JP Morgan Chase
- Additional financing from Redstone Equity, Bennington State Bank, and others

This project directly supports Fort Worth's strategic housing goals by reducing cost-burden for renters, enhancing neighborhood diversity, and creating long-term, equitable housing access for vulnerable and working-class residents.

The project employs evidence-based housing models, including mixed-income development and PSH, both of which are nationally recognized strategies for improving housing outcomes and reducing homelessness. These models are supported by HUD, the National Low-Income Housing Coalition, and numerous academic evaluations.

Approximately \$300,000 of the ARPA funding supported the PSH component, a proven intervention targeting housing stability for high-need populations. While a formal evaluation is not in place, the project is monitored through City oversight and internal reporting.

Performance Measures

Key Indicator	Reported Outcome
Total Units Developed	94
Affordable Units ($\leq 60\%$ AMI)	79
Units Reserved for $\leq 30\%$ AMI Households	At least 10
Permanent Supportive Housing (PSH) Units	8
Market-Rate Units	15
Project Completion Date	March 2025
Occupancy Rate (July 2025)	100%
Resident Satisfaction	Positive (based on feedback)

This project advances the goals of the Justice40 Initiative by ensuring the majority of benefits serve disadvantaged communities located within a Qualified Census Tract. In addition, Clifton Riverside contributes to neighborhood revitalization through a model that blends income tiers, supports economic diversity, and offers long-term affordability with a 30-year Land Use Restriction Agreement (LURA).

1A photo page titled "Clifton Riverside – Project Completion Highlights" is included in the following section of this report.

CLIFTON RIVERSIDE APARTMENTS



Clifton Riverside – Project Completion Highlights

Clifton Riverside Apartments, situated at **2406 and 2412 East Belknap Street, Fort Worth, TX 76111**, is a finished mixed-income multifamily development offering a **total of 94 rental units**.



All of the selected projects are expected to offer critical services and support to historically underserved and marginalized groups, particularly low-income individuals and families who have been significantly affected by the pandemic.

The affordability structure is composed of the following (“Affordability Requirements”):

- Of the 94 units, 79 units will be affordable and made available to households earning at or below 60 percent of AMI;
- Of those affordable units, 10 units (or a minimum of 10% of the total units) will be set aside for households earning at or below 30 percent of AMI;
- 8 project-based vouchers provided by Fort Worth Housing Solutions for the purpose of permanent supportive housing;
- The remaining 15 units will be market rate; and
- A LURA or other restriction will require the Affordability Requirements for a period of no less than 30 years, which shall survive any transfer or sale of the property.

Community Engagement

Community engagement is a vital and ongoing component of our project methodology. From the outset, we actively seek public feedback before allocating resources, ensuring transparency in our decision-making process. This approach continues throughout the execution of contracts and implementation of projects, as we remain committed to maintaining transparency every step of the way.

To facilitate this, the City of Fort Worth disseminates notices of resource allocations through various channels such as Public Notices, meeting agendas, and detailed minutes. These efforts are designed to encourage community participation and provide clear visibility into both the proposed use and the final allocation of funds. By involving the community in these critical stages, the goal is to foster a sense of ownership and collaboration, ultimately enhancing the overall impact and sustainability of the project.

Labor Practices

In compliance with other federal regulations, notice of projects will be posted, as well as any available job opportunities. Contracts are still being prepared and will include language regarding hiring practices, wages, etc.

Use of Evidence

The project construction is currently underway at approximately 63% complete. During the current reporting period, the data for evidence-based interventions and/or program evaluation are not available at this time.

Performance Report

The anticipated completion date for the project is December 2024. Given this timeline and the need for comprehensive performance metrics, it is projected that the full evaluation and reporting of project deliverables will be conducted by the end of fiscal year 2025. This timeline allows for a thorough assessment of the project's outcomes, ensuring that accurate and meaningful results can be reported.

Furthermore, it is important to note that all contracts associated with this initiative adhere strictly to the guidelines set forth by the State and Local Fiscal Recovery Funds program under the American Rescue Plan Act. Compliance with these regulations ensures that the project operates within legal and financial frameworks that promote transparency and accountability.

In summary, while construction progresses towards completion, there is an ongoing commitment to gathering the necessary data to assess how effectively the project addresses housing affordability. The final evaluation and reporting of project outcomes will occur by the end of fiscal year 2025, following adherence to regulatory requirements stipulated by the American Rescue Plan Act.

PROJECT INVENTORY

Example Project

Project 9919AH Clifton Riverside Apartments

Funding amount: \$1,000,000.00

Project Expenditure Category: 2.16-Long-Term Housing Security: Services for Unhoused persons

Project Overview:

Clifton Riverside Apartments is a new construction, affordable, and market multifamily development located at 2406 and 2412 East Belknap, Fort Worth, TX 76111.

American Rescue Plan Act (ARPA) funds awarded to this project are for the construction of 8 permanent supportive housing (PSH) units. The project will have a total of approximately 94 units. There will be 15 market-rate units and 79 units set aside for households earning 30-60 percent of Area Median Income (AMI). Of the affordable units, 8 are set aside as PSH units secured with project-based vouchers from Fort Worth Housing Solutions. The development will consist of 28 one-bedroom, 46 two-bedroom, and 20 three-bedroom units with community and activity space, including a children's play area, and business and fitness centers.

City of Fort Worth, Texas Neighborhood
Services - Tobias Place
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
Tobias Place
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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth's Neighborhood Services Department strategically deployed American Rescue Plan Act (ARPA) SLFRF funds to address the pandemic's economic impacts on our most vulnerable residents. After vetting over \$31.4 million in proposals, staff recommended seven projects—including Tobias Place, which received \$8 million in ARPA funding. By underwriting critical stormwater, utility, and road infrastructure at 505 W. Biddison St. & 3500 S. Jennings Ave., this investment unlocks a 288-unit mixed-income community (53 units ≤30% AMI, 235 units ≤60% AMI). With all ARPA-funded site work complete, vertical construction is on track to wrap up in early November 2025, positioning Tobias Place to open its doors on schedule and begin delivering affordable housing and supportive services.

Uses of Funds

Expenditure Category: 2.15-Long-Term Housing Security: Affordable Housing

The City of Fort Worth Council authorized an \$8,000,000 forgivable subordinate loan from ARPA SLFRF to Tobias Place, LP, to underwrite critical site infrastructure—specifically stormwater drainage and related utility improvements—at 505 West Biddison Street and 3500 South Jennings Avenue. This investment removes key development barriers, making a 288-unit affordable housing project financially viable.

This ARPA loan supports the City's strategic goals of providing quality, accessible, and affordable housing for low- and moderate-income residents and stimulating local economic revitalization. Robust contract and loan documents ensure these public-purpose objectives are enforced and that funds are disbursed only for eligible infrastructure costs.

Complementary Financing Sources:

- Fort Worth Housing Finance Corporation (FWHFC):
 - November 30, 2021: Approved a \$1,750,000 forgivable subordinate loan for land acquisition and pre-development costs (Resolution FWHFC-2021-20).
 - February 28, 2023: Became fiduciary agent for Tobias Place, LP, and facilitated the application for \$2,000,000 in Tarrant County ARPA gap financing.

Together, these layered funding sources—\$8,000,000 City ARPA, \$1,750,000 FWHFC loan, and \$2,000,000 County ARPA—ensure that site infrastructure is fully funded, catalyzing private investment (LIHTC equity and permanent loans) to complete vertical construction and deliver long-term affordable housing.

Promoting Equitable Outcomes

The Tobias Place project is expressly designed to advance equity by expanding affordable housing opportunities for Fort Worth's most vulnerable residents—particularly those disproportionately impacted by the COVID-19 pandemic.

Targeted Affordability

- Deeply Affordable Units: 53 apartments reserved for households earning $\leq 30\%$ of Area Median Income (AMI), including permanent supportive housing for individuals experiencing or at risk of homelessness.
- Workforce Housing: 235 units reserved for households earning $\leq 60\%$ AMI, enabling local essential workers—teachers, nurses, first responders—to live affordably near their jobs.

Long-Term Stability

- 30-Year Affordability Covenant: A Land Use Restriction Agreement (LURA) ensures that all ARPA-supported units remain affordable for at least three decades, safeguarding against future displacement.

Community Impact

- Neighborhood Revitalization: By providing mixed-income housing in Council District 5, the project promotes economic diversity and helps stabilize a historically underinvested area.
- Supportive Services Linkages: Project-based vouchers and partnerships with Fort Worth Housing Solutions ensure residents have access to case management, job training, and health resources.

Through these measures, Tobias Place directly addresses urgent housing needs, reduces cost burdens for low-income families, and lays the foundation for healthier, more resilient communities.

Community Engagement

Engaging District 5 residents and stakeholders has been central to the Tobias Place Apartments development process, ensuring that ARPA-funded decisions reflect community priorities and promote equitable outcomes. The City of Fort Worth employed a multi-channel strategy to gather feedback at every stage—from early planning through contract execution and construction oversight.

1. Written Feedback

- Public Notices & Online Surveys: After rezoning and site-plan submissions, notices were posted on the City Secretary's website and distributed via the ARPA portal. Residents were invited to complete an online survey in English and Spanish to share priorities around affordability, unit mix, and supportive services.
- Comment Forms: Paper comment cards were available at the District 5 Service Center and local libraries, allowing those without internet access to submit written input.

2. Oral Feedback

- Public Hearings: Formal presentations and comment periods were held at the Zoning Commission and City Council meetings, with mailers sent to property owners within 500 feet of the site.
- Community Meetings: Two open-house sessions, one at the Eastside Regional Library and another at the Stop Six Community Center, provided residents an opportunity to discuss the project in small-group settings.

3. Stakeholder Interviews & Focus Groups

- The City conducted targeted interviews with neighborhood association leaders, local nonprofit housing advocates, and Fort Worth Housing Solutions to refine design details and service linkages.
- A focus group of prospective renters and community service providers helped shape amenity priorities and accessibility features.

4. Digital Outreach & Accessibility

- Social Media & Email Blasts: Project updates and engagement opportunities were shared on the City's official Facebook page, Nextdoor, and via the Neighborhood Services Department newsletter.
- Equity Measures: All materials and meetings offered Spanish translation, interpretation services, and childcare stipends to remove participation barriers for low-income, limited-English-proficient, and working families.

By blending written, oral, and digital methods—and by prioritizing historically underserved populations—the City fostered a sense of collective ownership and ensured the Tobias Place Apartments project remains responsive, transparent, and aligned with Fort Worth's ARPA equity goals.

Labor Practices

In accordance with ARPA SLFRF requirements and applicable federal regulations, Tobias Place Apartments has adopted the following workforce standards to ensure quality project delivery and to support local economic recovery:

- **Project Notices & Job Postings**
 - All trade and labor openings are published on Workforce Solutions Tarrant County's job board and the City of Fort Worth Careers Portal.
 - Notices include clear descriptions of positions, required qualifications, and application instructions to maximize regional hiring opportunities.
- **Prevailing Wage & Contractor Requirements**
 - Contracts mandate compliance with Texas prevailing wage rates (and Davis-Bacon Act rates where applicable).
 - Prime contractors must submit certified payrolls for City review to verify wage and fringe benefit payments.
- **Local Hiring Preferences**
 - Contractors are encouraged to hire residents of Tarrant County, with a preference for economically disadvantaged ZIP codes.
 - Quarterly hiring reports track the percentage of local hires and identify any gaps.
- **Small & Disadvantaged Business Participation**
 - Subcontracting goals require at least 25% of contract value to be awarded to certified Small, Minority-, and Women-Owned Business Enterprises (SMWBEs).
 - The City's Supplier Diversity Office monitors SMWBE participation and publishes progress in quarterly compliance reports.
- **Ongoing Compliance Monitoring**
 - The City's Contract Compliance Unit conducts monthly site inspections and payroll audits.
 - Any identified non-compliance triggers a corrective action plan, ensuring that labor standards are upheld through project close-out.

By embedding these measures into contracts and project oversight, Tobias Place Apartments delivers high-quality infrastructure while creating equitable employment opportunities for local workers.

Use of Evidence

The Tobias Place Apartments project applies an evidence-driven approach to infrastructure deployment and lease-up planning:

- **Progress Monitoring:** Detailed tracking shows that 43% of site infrastructure—including stormwater, utilities, and road connections—is complete, based on weekly construction reports and field inspections.
- **Benchmark Scheduling:** Infrastructure work follows a validated project management timeline, with full completion targeted for April 2025. This schedule reflects best practices from comparable mixed-income developments, where on-time delivery of foundational systems is critical to overall success.
- **Early Lease-Up Activation:** Drawing on lessons learned from similar ARPA-funded housing projects, the City and developer have aligned marketing and tenant screening to begin lease-up in February 2025, two months before vertical construction wraps, to ensure immediate occupancy once units are ready.
- **Future Evaluation:** Post-occupancy data—such as lease-up rates, time-to-full-occupancy, and resident satisfaction—will be collected by Trinity Habitat and analyzed against these infrastructure benchmarks in the FY 2026 ARPA report, forming the basis of a formal program evaluation and learning agenda.

This structured, data-informed process ensures that Tobias Place Apartments not only stays on schedule but also generates actionable insights to guide future ARPA housing initiatives

Performance Report

Project Status & Timeline

- **Infrastructure Completion:** Targeted for April 2025
- **Lease-Up & Occupancy:** Begins February 2025, with full move-in expected shortly after infrastructure completion

Evaluation & Reporting Schedule

- A comprehensive performance evaluation will follow project close-out in April 2025.
- Findings and full project metrics will be incorporated into the FY 2025 Annual ARPA Report (due July 31, 2025).

Key Performance Metrics (as of July 2025)

- **Total Units Leased:** 233 of 288 (80.9%)
- **Units Occupied:** 158 of 288 (54.9%)
- **Units Under Construction:** 55 (Buildings 10–12)
- **Project Completion:** November 2025

Regulatory & Contractual Compliance

- All project agreements adhere to SLFRF requirements under the American Rescue Plan Act.
- Quarterly subrecipient draws and contract documentation are submitted via the Treasury portal, ensuring full transparency of obligations and expenditures.

Ongoing Commitment

- Even as construction concludes, the Neighborhood Services Department will continue data-driven monitoring to verify that Tobias Place achieves its affordability and equity objectives.
- Lessons learned and recommendations for future ARPA investments will be detailed in the FY 2025 report.

Project Inventory

Tobias Place

Project ID: 9919AH-3

Project Name: Tobias Place

ARPA Funding Amount: \$8,000,000

Expenditure Categories: 2.15-Long-Term Housing Security: Affordable Housing

Location:

505 West Biddison Street & 3500 South Jennings Avenue, Fort Worth, TX 76110

Project Overview:

Tobias Place is a new-construction, 288-unit affordable multifamily development. ARPA funds underwrite essential site work—stormwater drainage, utility connections, and roadway improvements—that enable vertical construction of the residential buildings.

Unit Mix & Affordability:

- Total Units: 288
 - One-Bedroom: 120
 - Two-Bedroom: 141
 - Three-Bedroom: 27
- Affordability Breakdown:
 - ≤ 30% AMI: 53 units (Permanent Supportive Housing)
 - ≤ 60% AMI: 235 units
 - Market-Rate: 0 units

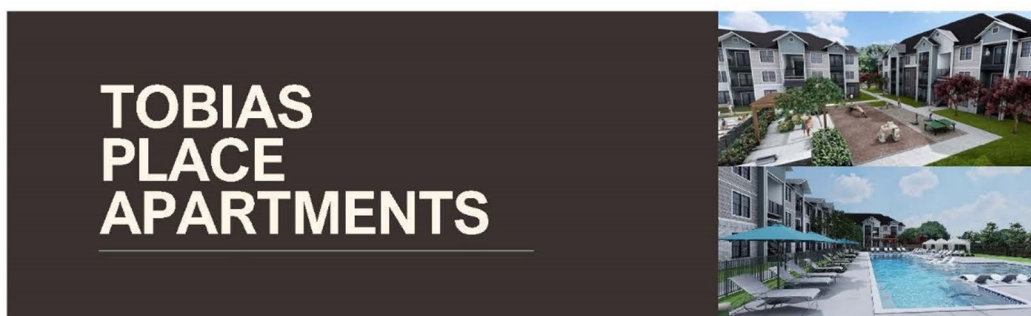
Key Amenities:

- Children's play area
- Dog run
- Swimming pool
- Co-working spaces
- Community meeting rooms

Use of Evidence & Performance Measures:

- ARPA-funded infrastructure is 43% complete (as of July 2025), on track for April 2025 finish.
- Lease-up begins February 2025.
- Full project completion (vertical construction) scheduled for early September 2025.
- Performance metrics—including occupancy rate, AML compliance, and resident satisfaction—will be reported in the FY 2026 ARPA Annual Report.

This inventory will be updated with final drawdown figures, completion dates, and post-occupancy outcomes when the project closes out under ARPA guidelines.



Tobias Place Apartments – Project Highlights

Tobias Place is a new-construction, 288-unit affordable multifamily development. ARPA funds underwrite essential site work—such as stormwater drainage, utility connections, and roadway improvements—that enable the vertical construction of the residential buildings.



City of Fort Worth, Texas

Park and Recreation - Highland Hills

Park Roadway and Parking

Improvements

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

City of Fort Worth
Highland Hills Park Roadway and Parking Improvements
2025 Recovery Plan

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The Park and Recreation Department at the City of Fort Worth received \$1,000,000.00 from the American Rescue Plan Act, Subtitle M (Coronavirus State and Local Fiscal Recovery Funds) to make improvements to Highland Hills Park. This park was dedicated to the community in 1968 and consists of 28 acres with a playground, tennis and basketball courts, walking trails, baseball and soccer fields, and a community center. With two entry roads and parking lots, this park is well used by the residents of the Highland Hills Community. Access to the southern portion of the park is provided at the end of Engblad Drive, with both the road surface and parking surfaces in need of repair. This project will provide a new driving surface, parking areas, and improved access for people with disabilities.

Uses of Funds

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Promoting equitable outcomes

The Highland Hills Park Improvements project will provide infrastructure enhancements to a historically underserved area within the City of Fort Worth. The park is situated in a Super Minority-Majority Area (SMMA).

Goals and Targets. By using the SLFRF program, the City has the ability to advance the timing of improvements to the Park. This funding affords the City the opportunity to make much-needed improvements much sooner than current funding levels will allow.

Community Engagement

The City's Community Engagement Office works with residents to build a strong community by providing information about city initiatives and programs and opportunities to participate, give feedback, and volunteer. In addition, City Council district offices hold community meetings and support neighborhood associations by providing information about City projects and amenities available to citizens. The Community Engagement office also uses GovDelivery, social media, Next Door, and online newsletters to notify residents regarding the project.

Labor Practices

The standard City construction contract incorporates language related to hiring practices and minimum wage rates that apply to contractors awarded a project by the City. Furthermore, the City's Diversity and Inclusion department assigns goals for minority and/or women-owned business enterprise participation. Those goals are monitored throughout the life of a project.

Use of Evidence

This project will be monitored throughout the design and construction process to ensure the project goals are achieved. Throughout the design process, the project will incorporate the

standard of care expected of a professional design consultant, coupled with periodic peer reviews. During construction, the work will be inspected by a qualified inspector employed by the City's Transportation and Public Works Department. In addition, material testing will be performed by a qualified and independent testing lab. Evidence of project performance and testing will be maintained in the project file, subject to audit at the conclusion of the project.

Performance Report

For this project, performance is based on adherence to the project schedule, managing the project budget, and meeting the requirements of the construction contract. While there are no public-facing tools designed to provide performance indicators, there will be routine internal reporting to City leadership.

Reporting occurs weekly during less formal staff meetings. On a monthly basis, a more formal meeting occurs with project status updates in all three areas identified above. Deviations in performance criteria are noted and provided to City leadership at that meeting.

City of Fort Worth, Texas
PARC Security Lighting
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
PARC Security Lighting
2025 Recovery Plan

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GENERAL OVERVIEW

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The City of Fort Worth / Parks and Recreation Department (COFW/PARD) has identified priority projects funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Park and Recreation Department that were deferred and suspended due to revenue loss as a direct result of the COVID-19 pandemic have been reinstated. The city will use ARPA dollars to provide necessary funding for security lighting improvement at twenty-two park locations to enhance services provided to citizens and the community.

Uses of Funds

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

The \$1,035,000.00 ARPA funds are anticipated to be used over a two-year period. The funding for this project was divided into two different phases. The scope of work included the installation of security lighting at eighteen (18) park sites and the design and installation of security lighting at four (4) park sites.

- The funding for the first phase of the project is allocated to awarding a construction contract for eighteen (18) park sites, totaling \$400,000. The bid opening for this phase took place on Thursday, August 1, 2024. The project is currently under construction. The locations of the park sites for this phase are as follows:

1. Kristi Jean Burbach Park
2. Summerbrook Park
3. Summerfields Park
4. CP Handley Park
5. Creekside Park
6. South Meadows Park
7. Westcreek Park
8. Lasater Park
9. Sundance Spring Park
10. Willowcreek Park
11. Tadlock Park
12. Glenwood Park
13. Krauss Baker Park
14. Springdale Park
15. Fort Woof Dog Park

16. Englewood Park
17. Oakland lake Park
18. Louella Bales Baker Park

- Funding for the second phase of the project has been allocated for the design and construction of security lighting at four park sites. The total budget for this phase is \$635,000. The bid opening for the second phase is scheduled for late November 2025. Currently, the project is in the design phase. The locations of the park sites for this phase are as follows:
 1. Prairie Dog Park
 2. Deer Meadows Park
 3. McPherson Park
 4. Eastbrook Park

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is planning to improve the security of the park by providing security lighting at multiple park sites.

Community Engagement

The Parks and Recreation Department of the City of Fort Worth has created an unfunded list that prioritizes requests from the community and park districts for the installation of security lighting at various park sites. The selection of these park sites for the security lighting project is based on the unfunded list compiled for Fiscal Years 2021 and 2022.

Labor Practices

In accordance with the City of Fort Worth ordinance, the contractor must make a good-faith effort to include minority, women, and disadvantaged business enterprises among its contractors and subcontractors.

Use of Evidence

All projects are monitored on a regular basis to ensure completion in a timely manner.

Performance Report

The city is currently working to complete construction at 18 park sites, with an estimated completion date of November 2025. Additionally, the city is currently designing the remaining four park sites, with the bid opening for these sites expected in late November 2025 and completion anticipated by October 2026.

City of Fort Worth, Texas

Police - United Way of Tarrant County One
Second Collaborative

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

City of Fort Worth Texas
United Way of Tarrant County One Second Collaborative
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

Youth gun violence has been a consistent challenge across Tarrant County, with many efforts having been initiated over the years with minimal impact. The Covid-19 pandemic has exacerbated this issue on many fronts, primarily due to youth not being in social environments for over a year and returning to school, community, and other gathering places without the proper skillsets for social interaction and conflict resolution. Add to this the inability of youth and families to access mental health and other health services during the pandemic, which exacerbated underlying health conditions (or caused new health conditions) for our youth. Tarrant County and the City of Fort Worth leadership have come together to address these concerns and significantly reduce youth violence in our community.

The One Second Collaborative is a program in partnership with the Fort Worth Police Department, the City of Fort Worth, Tarrant County, and other stakeholders to use an evidence-based approach to address youth violence. The collaborative aims to reduce homicides, aggravated assaults, and robberies while reducing gang membership, recidivism, and return to crime and violence in Tarrant County. More specifically, the One Second Collaborative will lead to the following:

- Decrease homicides and shootings
- Improve neighborhood conditions in areas experiencing the most violent
- Improve police-community relations and communication
- Increased trust among law enforcement and the community
- Improve economic development opportunities in all communities

Additionally, the Steering Committee, along with an interdisciplinary team and youth advisory council for the One Second Collaborative, will identify programmatic partners who have a track record of success in the reduction of youth gun violence in Tarrant County, with a specific focus on the following four focus areas:

- a. Prevention
- b. Intervention
- c. Suppression
- d. Re-Entry

Uses of Funds

a. Public Health (EC 1) 1.11-Community Violence Interventions

Youth gun violence is a public health crisis and has been a consistent challenge across Tarrant County, with many efforts having been initiated over the years with minimal impact. The COVID-19 pandemic has exacerbated this issue on many fronts, primarily due to youth not being in social environments for over a year and returning to school, community, and other gathering places without the proper skillsets for social interaction and conflict resolution. Add to this the inability of youth and families to access mental health and other health services during the pandemic, which exacerbated underlying health conditions (or caused new health conditions) for our youth. Tarrant County and the City of Fort Worth leadership have come together to address these concerns and significantly reduce youth violence in our community.

The One Second Collaborative will develop a public health and safety plan to reduce the instances of youth gun violence and the associated impacts on our residents and public health

and safety sectors. The following is a project plan for the use of funds in the One Second Collaborative:

Key Planning Action	Overall Timeline	Project Status
Program Staff Recruitment and Staffing	2022-2023	
☐ Draft job descriptions for Program Director and support roles	December 2023	Complete
☐ Post positions and interview candidates	December 2022 - January 2023	Complete
☐ Hire and onboard program staff	January 2023	Complete
Initiative Evaluation	2022-2024	
☐ Determine third party that will conduct the multi-year evaluation	November 2022	Complete
☐ Third party conducts research - Year One	August-September 2023	Complete
☐ Complete report outlining initiative successes and improvements needed delivered to leadership - Year One	November - December 2023	Complete
☐ Third party conducts research - Year Two	August-September 2024	Complete
☐ Complete report outlining initiative successes and improvements needed delivered to leadership - Year Two	November - December 2024	Complete
Program Implementation	2023-2024	
☐ Identify target communities to work in	Spring 2023	Complete
☐ Identify target populations to work with within target communities	Spring 2023	Complete
☐ Identify existing resources and resource gaps	Spring 2023	Complete
☐ Prioritize problems to be solved and tasks to be accomplished	Spring 2023	Complete
☐ Develop goals, objectives, and activities/services to be performed	Spring 2023	Complete
☐ Develop and finalize sustainability plan	Summer 2023	Complete
☐ Annual review of sustainability plan. Make adjustments as needed	Fall of each year	Complete
Intervention Team	2023-2024	
☐ Administer RFP/RFA process to find potential partnering agencies	Spring 2023	Complete
☐ Area city council score, evaluate, and select the partnering agencies	Spring 2023	Complete
☐ Establish metrics with each partner program to evaluate their impact	Spring 2023	Complete
☐ Track the progress of outcomes using the established metrics	Summer 2023 - End of 2024	Complete

Outreach Workers	2023-2024	
☐ Administer RFP/RFA process to find potential partnering agencies	Summer 2023	Complete
☐ Area city council score, evaluate, and select the partnering agencies	Summer 2023	Complete
☐ Establish metrics with each partner program to evaluate their impact	Summer 2023	Complete
☐ Track the progress of outcomes using the established metrics	Summer 2023 - End of 2024	Complete
Steering Committee		
☐ Cochairs named	December 2022	Complete
☐ Development of committee management structure	November 2022	Complete
☐ Development of committee application process	December 2022	Complete
☐ Development steering committee bylaws	November 2022	Complete
☐ Draft collaborative partner MOU developed, approved and distributed to potential partners	December 2022	Complete
☐ Steering committee member's representative organizations actively participating in community assessments	April 2023	Complete
☐ Steering committee members participating in strategies to address identified gang and youth violence problems	April 2023	Complete
☐ Convene steering committee meetings every other month	January 2023 - December 2024	Complete
Prevention	2023-2024	
☐ Administer RFP/RFA process to find potential partnering agencies	Spring 2023	Complete
☐ Area city council score, evaluate, and select the partnering agencies	Spring 2023	Complete
☐ Establish metrics with each partner program to evaluate their impact	Spring 2023	Complete
☐ Track the progress of outcomes using the established metrics	Summer 2023 - End of 2024	Complete
Intervention	2023-2024	
☐ Administer RFP/RFA process to find potential partnering agencies	Spring 2023	Complete
☐ Area city council score, evaluate, and select the partnering agencies	Spring 2023	Complete

☐ Establish metrics with each partner program to evaluate their impact ☐ Track the progress of outcomes using the established metrics	Spring 2023	Complete
	Summer 2023 - End of 2024	Complete
Suppression	2023-2024	
☐ Administer RFP/RFA process to find potential partnering agencies ☐ Area city council score, evaluate, and select the partnering agencies ☐ Establish metrics with each partner program to evaluate their impact ☐ Track the progress of outcomes using the established metrics	Spring 2023	Complete
	Spring 2023	Complete
	Spring 2023	Complete
	Summer 2023 - End of 2024	Complete
Reentry	2023-2024	
☐ Administer RFP/RFA process to find potential partnering agencies ☐ Area city council score, evaluate, and select the partnering agencies ☐ Establish metrics with each partner program to evaluate their impact ☐ Track the progress of outcomes using the established metrics	Spring 2023	Complete
	Spring 2023	Complete
	Spring 2023	Complete
	Summer 2023 - End of 2024	Complete

Following the project plan outlined above, the following targeted outcomes have been achieved with the use of funds to date:

Program Goal: Reduce violent crime in targeted communities, improve capacity of community-based organizations, suppress youth violence.

Outcome Objective 1	Completed and approved One Second Implementation Plan
Agency Activity	Activity progress during reporting period <i>Provide brief, bulleted explanations.</i>
• Development and approval of project plan by all anchor organizations	• Project management firm, Steady State Impact Strategies, developed a project implementation plan, which was approved by United Way and other anchor organizations (City of Fort Worth, Tarrant County, and the Fort Worth Police Department). The project plan (Appendix A) has been updated to reflect the current implementation and remains on track to achieve all deliverables outlined in the original grant proposal.
• Steering Committee Formation	• The Steering Committee, representing targeted zip codes (76134, 76106, 76112, 76119, 76116, 76104, 76105, 76036, 76133), convened regularly through various formats including formal meetings, community mixers, and focused workgroups. • The OSC Steering Committee continues to meet regularly through large and small group settings. ☐ April: Hosted a collaborative luncheon where all members came together to share their vision for the future and provide updates on upcoming events and initiatives • Finalized and prepared for public release the OSC Community Youth Violence Presentation Assessment, led by Cities United, a third-party

	content expert, in partnership with Evan James Consulting. • The OSC Youth Steering Committee, now with 8 active members, executed 2 youth-led service projects in April and actively participated in Steering Committee meetings, bringing the youth voice to a broader table. • Youth Steering Committee members conducted a significant community engagement meeting with the Fort Worth Police Department Community Engagement Unit in April and successfully celebrated their graduation in May.
• Communications and Marketing	• UWTC launched and continually updates the as a critical community information and engagement platform. • Developed and presented an interim progress report to OSC partner organizations and the Steering Committee. • OSC worked with a third-party design firm to develop an infographic “OSC Ecosystem” to illustrate the key objectives, partners, and actions of the Collaborative and its members. The OSC team is currently working to digitize and promote through various outreach and engagement efforts. • The Community Needs Assessment is currently being finalized and prepared for broader distribution. • Several press interviews were conducted featuring OSC grantee VIP Fort Worth to raise public awareness about the collaborative and highlight the critical need for gun violence prevention.
• OSC Program Director (1) and Coordinators (2) are selected and in the process of being onboarded	• The UWTC OSC program team is hired, onboarded, and engaged in deep community engagement, content development, and programmatic implementation. • After the departure of Quaniqua Carthan, Christine Kuehn was named OSC Program Manager. Christine has been with the collaborative for the past two years. □ Roger Foggie, Coordinator □ Amanda Munoz, Coordinator □ Emily Rodriguez, Youth Engagement Specialist
• Development and launch of RFA process for community-based grants for prevention, intervention, suppression, and re-entry activities and support.	• OSC contracted 19 organizations for direct service provision under the grant. • Through individual feedback interviews, grantees offered valuable and candid feedback regarding the future of the collaborative, providing meaningful insights that will help inform and strengthen program development moving forward. • Launched a second RFA in September 2024 targeting small-scale community awareness projects related to gun violence prevention, reintegration support, and survivor assistance, receiving 21 applications with 12 projects funded and completed. • The OSC awarded 15 continuation grants, effective January 1 through May 31, 2025, utilizing the remaining ARPA funds. A total of \$800,000 was distributed to all eligible Phase 1 grantees who applied. This funding has enabled the continuation of critical services, including violence interruption and street outreach, provision of tools and resources, mental health support, enhanced communication strategies, and assistance for parents and caregivers. • Grantees participated in feedback interviews and expressed strong support for continuing the collaboration, recognizing the value in breaking down silos and fostering mutual understanding of each organization’s work. There was a shared interest in hosting collaboration workshops to explore opportunities for ongoing partnership and knowledge sharing. United Way of Tarrant County was identified as a potential convener for a growing Community Engagement Coalition.

Outcome Objective 2	Reduce teen shooting deaths by 5% annually as demonstrated by FWPD crime data.
Agency Activity	Activity progress during reporting period <i>Provide brief, bulleted explanations.</i>
1) N/A	Snapshot (as of 5/31/25): • 52 crime prevention programs are operating through partner nonprofit organizations contracted with UWTC to decrease youth gun violence. • 7136 13-24-year-olds in Tarrant County are engaged in case management and multidisciplinary team services implemented by one or more of the partner organizations contracted with UWTC. • Identification of 118 registered/identified/known gang members from OSC partner agencies. • 806 unduplicated youth receiving direct violence interruption support through OSC. • 4297 youth and their families have been assisted with affordable housing through the OSC initiative.
Outcome Objective 3	Decrease violent crime in the City of Fort Worth by 10% in 12 months.
Agency Activity	Activity progress during reporting period <i>Provide brief, bulleted explanations.</i>
1) N/A	Snapshot (as of 05/31/25): • 52 crime prevention programs are operating through partner nonprofit organizations contracted with UWTC to decrease youth gun violence. • 7136 13-24-year-olds in Tarrant County are engaged in case management and multidisciplinary team services implemented by one or more of the partner organizations contracted with UWTC. • Identification of 118 registered/identified/known gang members from OSC partner agencies. • 806 unduplicated youth receiving direct violence interruption support through OSC. • 4297 youth and their families have been assisted with affordable housing through the OSC initiative.
Outcome Objective 4	Sustain project successes beyond the project period.
Agency Activity	Activity progress during reporting period <i>Provide brief, bulleted explanations.</i>
• Program Evaluation and Sustainability Plan Development	• Steady State Impact Strategies, the third-party evaluator, developed a program evaluation plan for the term of the grant, as well as a sustainability plan to sustain success and impact beyond the grant term. • All grantees have attended a 1:1 meeting with Steady State to develop an individual program evaluation plan, as well as ensure the MOU has appropriate metrics and reporting. • All grantees have individualized program evaluation reporting templates for grantee program evaluation and OSC program evaluation. • Project Plan status is attached in Appendix A. • A Theory of Change framework has been finalized for OSC and is attached in Appendix B. • Phase 1 Interim Program Evaluation is complete. • A detailed OSC Inaugural Report is being finalized by Steady State for broader dissemination.

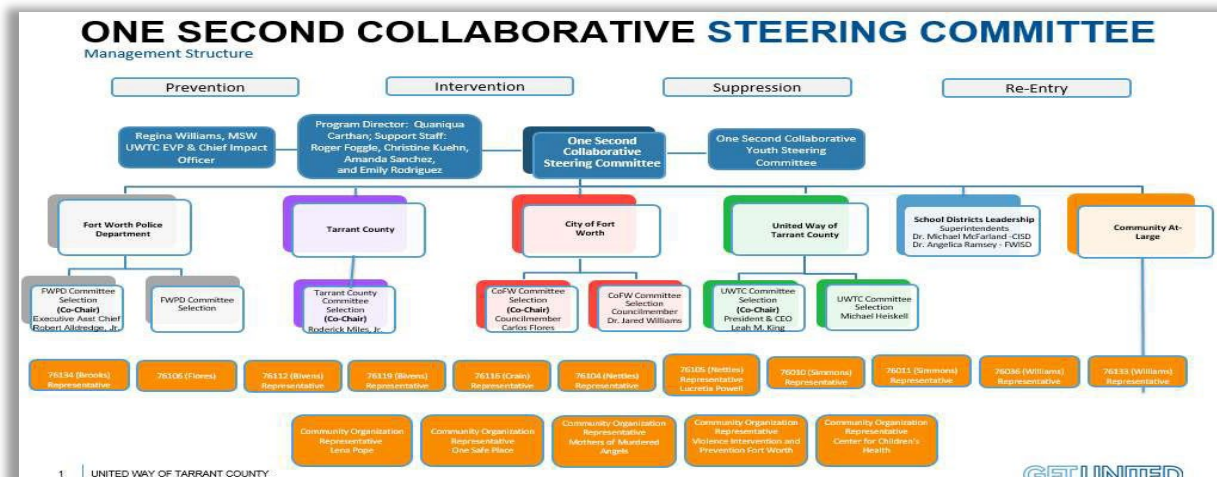
• Steering Committee Perception Survey	• Steering Committee member surveys are completed at the end of each steering committee meeting, gauging the knowledge building during the meeting, perception of progress towards outcomes, and overall satisfaction with the work. • Across all steering committee meetings, 93% of committee members have a positive belief (agree or strongly agree) that the committee is meeting its stated objectives and is meeting their expectations. • As part of the year one program evaluation, steering committee members identified the following five aspects of the collaborative as meaningful: ☐ Networking ☐ Increased Organizational Reach ☐ Partnerships ☐ Resource Access ☐ Troubleshooting issues • Grantees have scored the OSC support an 8.85/10 on their satisfaction with working as an intermediary
• Community Perception Survey	• Cities United, a third-party content expert, in partnership with Evan James Consulting, conducted a three-part community assessment: 1- Listening Sessions, 2-Youth Violence Perception Survey, 3-Crime Data Analysis. Assessment began July 2024 and runs through October 2024. Full analysis is currently being finalized for public distribution.

Promoting equitable outcomes

Achieving equitable outcomes is critical to the success of the One Second Collaborative, as the research and data in Tarrant County show that youth gun violence is having an inequitable impact on our young children of color. In order to ensure an equitable approach to the work, the following approaches have been implemented:

- Intentional representation of community members on the Steering Committee, focusing on ensuring racial/ethnic diversity. The breakdown of the steering committee membership is as follows:
 - White/Caucasian – 6 (23%)
 - African American/Black – 15 (65%)
 - Hispanic or Latino – 3 (12%)
- Intentional distribution of phase one funding (\$2.1M) to community-based organizations – Through an RFA process for phase one of organizational support was developed and implemented, garnering significant interest from 29 organizations serving the youth of Tarrant County. Overall, \$2.1M was awarded in phase one to 19 community-based organizations. The phase 1 funding strategy included input from a 20-member volunteer review panel, a secondary review by OSC staff and United Way Tarrant County leadership, and a final review by the same 20-member volunteer review panel and anchor organization representatives. The rationale for phase 1 funding recommendations considered recommendations by the volunteer review panel, the organization's history of addressing teen gun violence, and/or organizations whose program and timeline had a high rate of potential for immediate impact on the underlying causes of community violence. Funding recommendations considered the potential for impact while also preparing to provide the needed assistance with capacity building to enhance its impact through stringent oversight,

reporting, site visits, and collaboration amongst other OSC-funded organizations.



- Data-driven decision-making on identifying priority zip codes and community-organization representation for the work:

Steering Committee Selection Process

Neighborhood Representation for Focus Zip Codes

- The following Tarrant County data were inputs to the zip code identification:
 - Fort Worth ISD and Crowley ISD "social indicators" (i.e., attendance, discipline, etc)
 - 2-1-1 data on the types of services needed in the community and from where they are being requested
 - Tarrant County Juvenile Services offense data
 - Fort Worth Police Department violent crime data
 - Tarrant County domestic violence data
- Focus zip codes identified were those with a high preponderance of need across all data points.
 - 76134, 76106, 76112, 76119, 76116, 76104, 76105, 76036, and 76133
- **Fort Worth City Councilmembers and Tarrant County Commissioners were tasked with identifying a community representative to serve on the OSC Steering Committee if a focus zip code was within their area of representation.**

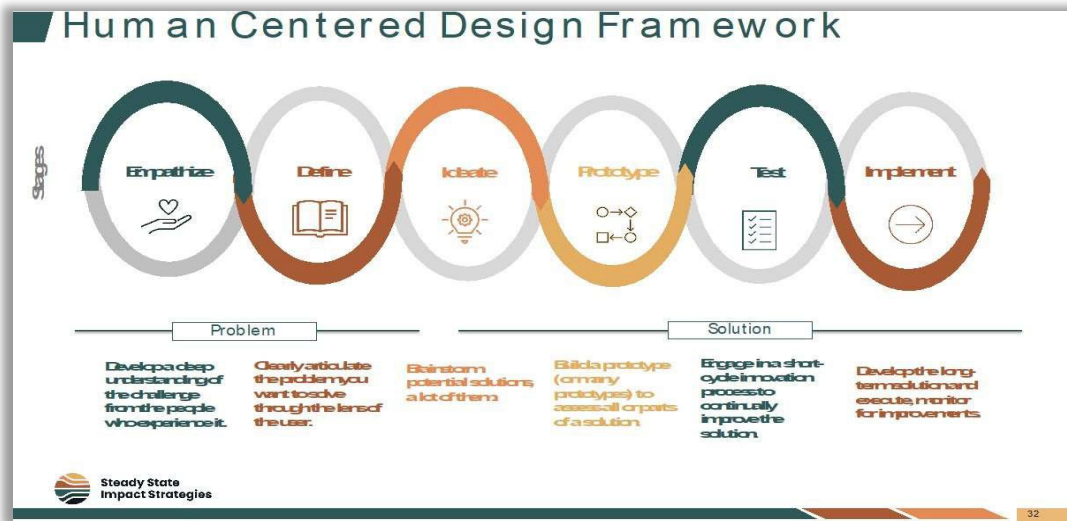
Community Organization Representation

- An application for community-based providers was completed and distributed throughout the community to identify the ~5 steering committee seats for organizations that work in the youth violence/prevention space.
- 20 applications were received and reviewed by steering committee members and OSC program staff. The following organizations were selected:
 - Mothers of Murdered Angels
 - Lena Pope
 - One Safe Place
 - Center for Children's Health (Cook Children's)
 - Violence Intervention and Prevention (VIP)
 - Community Frontline
 - Communities in Schools
 - Strategies to Elevate People of Color

Community Engagement

The One Second Collaborative is an initiative with authentic community engagement at its core. The initiative engages community through a variety of methods and activities including: the Steering Committee, Youth Steering Committee, Workgroup Summit, Community Perception Survey, and Stakeholder Listening Sessions. The Steering Committee of the Collaborative is comprised of a majority of community members representing different zip codes and organizations, as identified by the multi-sector data outlined above in prior questions. The Steering Committee has established four subcommittees aimed at increasing overall engagement as well as providing opportunities to increase representation of stakeholders influenced by and working to address youth gun violence. The subcommittees include: hospital-based violence intervention program development, referral management system multi-disciplinary team, fund development, and school-based violence prevention.

Additionally, the framework being followed by the steering committee and associated subcommittees and teams is human-centered design, which puts the experiences of those closest to the challenge at the center, and any ideas and solutions that come out of the Collaborative will have been developed with that in mind. Human-centered design is a six-stage process, and the Steering Committee focused on the first two phases during the meetings on April 29th, June 15th, and June 29th, with the working groups (described below), taking over for the “ideate phase.”



As evidence of this community engagement, the steering committee members participated in the following activities during the first three meetings:

April 29, 2023:

1. Meeting and learning about one another, specifically focusing on how youth violence has impacted their life, and what members hope to see with the work of the OSC.
2. Learned about the structure of the Collaborative and the partners who have been engaged to support the work.
3. Learned about City and County data regarding youth violence, social service referrals, and juvenile justice.
4. Developed journey maps to understand the collective experiences of the committee and the specific moments that defined their life trajectory as a youth.

Why is being a member of this Collaborative important to you?

- Childhood friends: life transformed by death of a loved one, safety net can prevent this
- Gives young people opportunity
- Provide additional tools/outlets of support
- Loss of family member
- Change is needed
- Crime prevention
- Be a part of the solution
- Lives matter
- Make a difference
- Create the solution
- Former member of a gang: wants to build solutions
- Impact on families and friends
- Partnerships are needed
- Provide care/support/meet where you are: fill the gaps
- Fight to serve children and provide what children deserve
- Adults need to show up for kids
- Safer Fort Worth

UNITED WAY OF TARRANT COUNTY

GETUNITED

What would success be one-year from now?

- Change one life, one day at a time
- Hope in young people's lives (but be very careful to not provide false hope)
- There is something bright in the future
- Less incidents of youth violence (3-4%) -> 100% can reach their potential
- Continuous collaboration (not just a grant program)
- Decrease in the need for JJAEP
- Action, not just conversation
- Identify service gaps, meet more of our children where they are
- Consistent presence of collaborative members in meetings and in the community
- Speaking the same language
- Structural changes
- Implementing comprehensive strategies and infrastructure
- One second can create hope
- Strong partnerships
- Data to make decisions
- Surround families with resources
- Pay attention to zip codes and school boundaries: expand access

UNITED WAY OF TARRANT COUNTY

GETUNITED

June 15, 2023:

1. Continue to build connections with one another, anchoring on the positive actions that have taken place since the last meeting.
2. Focus on the “define” component of human-centered design and key in on specific challenges we hope to solve to decrease the incidents of youth gun violence. This was done by developing “how might we...” questions.
3. Brainstormed focus areas for the working groups, which alongside the youth advisory council and interdisciplinary team, will work together with the community on identified strategies.

Identified Challenges We Must Solve – How Might We...

“As they move, we move” - Get resources to those who need them, especially when a family relocates to a different zip code.

Encourage agency collaboration

Identify those students that have a propensity to commit violence? And how do we address them?

Create **systems for early identification/screening** of at-risk individuals so we can provide interventions and education.

Remove the stigma of mental health support services.

Meet the population where they are and build connection with our youth.

Connect our identified youth to a trusted adult/mentor in school, work, or in areas of life that are important to them.

Provide counseling to both boys and girls who have experienced trauma.

UNITED WAY OF TARRANT COUNTY

GETUNITED

What Working Groups Should the OSC Launch - Brainstorm

- Multi-Sector Mental Health Services
- Communications and Outreach (in real-time)
- Recruiting Mentors
- Demographic Specific Outreach
- School Safety
- Agency Collaboration
- Tools and Resources for Early Identification
- Faith-Based
- Business
- Parent/Caregiver and Community Education
- Policy
- Education Leaders

UNITED WAY OF TARRANT COUNTY

GETUNITED

June 29, 2023:

1. Continue to build connections with one another, with a specific focus on sharing about an adult who positively impacted a steering committee member's life and why, as the need for mentorship and positive role models is a frequent refrain in this work.
2. Ensured alignment on the committee's "how might we..." questions as the foundation of our work.
3. Prioritized working group focus areas to create an impactful yet manageable number of working groups.
4. Developed working group action plans (still in progress) to identify the "charge" for the next six weeks.

Working Group Prioritization – Identified OSC Working Groups



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Communication and Outreach in Real Time

- **Communication:** The purpose of communication is the community understands the goal of the One Second Collaborative, and to get feedback from the Community on how to make a difference.
- **Outreach:** Making contact, spreading awareness, providing education, offering assistance, and promoting the cause.
- **How:** 6 weeks: social media, community events, advertising materials
- **Who:** Youth speaks from personal experience with a city representative
- **What:** The purpose of the work
- **Why:** The impact on the community.

UNITED WAY OF TARRANT COUNTY

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Tools and Resources for Early Identification

Timeline: 6 to 8 weeks, a minimum of 6 meetings occurring weekly.

Who: Staff first, then the steering committee. Potentially external appointee → qualified and experienced

Relevant Notes:

- Partner with school districts/community centers on evidence-based tools
- Coaching on how to identify kids at risk and connect to resources
- Space for parents who recognize their kid needs help
- Columbia screening tool
- Quality parenting education

UNITED WAY OF TARRANT COUNTY

GETUNITED

Mentor Recruitment

- Be willing to be trained (mediation, conflict resolution)
- Those that are close to the streets
- Rehabilitated but far enough removed
- Establish trust: recruit people who are already trusted and respected)
- Change agent → mentor
- Peacemaker → influencer
- Mentors *need* trauma-informed support
- emotional maturity in mentors
- Addressing language barriers

UNITED WAY OF TARRANT COUNTY

GETUNITED

Following the initial meetings in 2023, the Steering Committee and subcommittees continued to meet every month through in-person and virtual meetings, social mixers, leadership retreats, and even out-of-state conferences to connect with community leaders in other cities combating similar challenges.

Additionally, the Youth Steering Committee Orientation will take place August 8, 2024. Fifteen youth ages 14-24 have been nominated and interviewed to provide a direct youth perspective to the Collaborative. Beyond the Steering Committee and Youth Steering Committee, Community Engagement included a Workgroup Summit which took place in February 2 and 3, 2024. The Summit welcomed 150 community members from across Tarrant County including 75 youth between 14-18 years of age. The top five themes that came out of the Summit include:

1. Increase Collaboration and Information Sharing Across Organizations
2. Meet Youth and Families Where They Are
3. Awareness and Accessibility of Resources
4. Funding to Support Efforts with Emphasis on Violence Interruption
5. Trust (community and government systems; community organizations and other community organizations)

Lastly, a 3-part community assessment is underway to identify the factors and characteristics that influence gun violence in Tarrant County and develop a framework to help strengthen the OSC's impact. The Collaborative seeks to understand the following:

The Collaborative seeks to understand:

- The perceptions residents of the county have about the contributing factors to gun violence and effective solutions for reducing gun violence;
- The key data trends, characteristics, and factors that contribute to gun violence in Tarrant County;
- The opportunities to increase desired impact and the outcomes, outputs, activities, and inputs needed to reduce gun violence; and

The types of organizations that might be best suited to partner with the Collaborative

Labor Practices

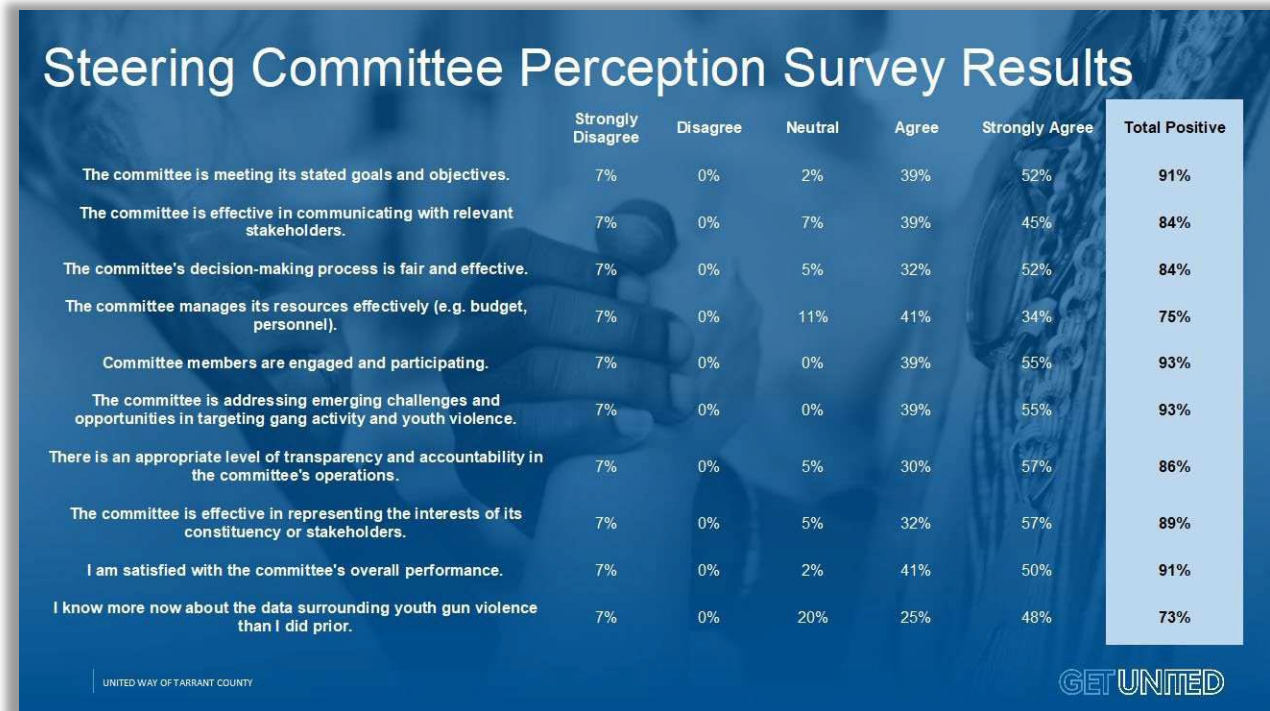
In compliance with other federal regulations, notice of projects will be posted as well as any available job opportunities. Contracts are still being prepared and will include language regarding hiring practices, wages, etc.

Use of Evidence

The collection and use of evidence are critically important for the work of the One Second Collaborative, and the team at UWTC has taken the following steps to be data-driven and evidence-based:

- As mentioned above, targeted data-driven approach to steering committee identification and selection, distribution of phase one funding, and focus zip codes.
- In partnership with Cities United, a national organization with a track record of success in developing public health and safety plans to reduce gun violence, the following evidence-based focus areas will be adhered to:
 - Prevention
 - Intervention
 - Suppression
 - Re-Entry

- Following the first three steering committee meetings, 91% of committee members believe that the committee is meeting its stated objectives and is meeting their expectations, while 93% of committee members agree the committee is analyzing current and emerging themes regarding youth gun violence and gang activity.
- Across all steering committee and subcommittee engagements, 93% of members have a positive belief (agree or strongly agree) that the committee is meeting its stated objectives and is meeting their expectations



Additionally, UWTC has retained Steady State Impact Strategies, a national management consulting firm, to perform a program evaluation on the effectiveness of the organizational structure and allocations within the OSC. To date, the following has occurred:

- Steady State Impact Strategies, the third-party evaluator, developed a program evaluation plan for the term of the grant, as well as a sustainability plan to sustain success and impact beyond the grant term (See Appendix)
- All grantees have attended a 1:1 meeting with Steady State to develop an individual program evaluation plan, as well as ensure the MOU has appropriate metrics and reporting.
- All grantees have individualized program evaluation reporting templates for grantee program evaluation and OSC program evaluation.

Additionally, the program evaluation project plan is:

One-Second Collaborative Evaluation Phases

Phase1: Community Survey Design, Delivery, and Reporting (Feb-August 2023)

Objective: Understand the community's perception of gun violence in their community and baseline

understanding and perception of the One Second Collaborative

Activities:

1. Design community survey
2. Solicit input from SC members to refine the survey.
3. Distribute survey through community organizations in targeted communities.
4. Draft Community Perception Baseline Report

Phase 2: Steering Committee Post Meeting Survey Design, Delivery, and Reporting (Feb-Dec 2024)

Objective: Understand the Steering Committee's perception of the committee, its proposals, and its planned implementation.

Activities:

1. Design steering committee survey
2. Solicit input of SC members to refine the survey.
3. Distribute survey post-Steering Committee meetings.
4. Present Results at the next scheduled SC meeting

Phase 3: Initiative Design and Development (Feb- July 2023)

Objectives:

1. Create an overall monitoring and evaluation strategy, including a full theory of change and corresponding measurement indicators and impact evaluation design.
2. Create the appropriate instruments to gather primary data and processes to access pre-existing data; and
3. Build the capacity of all nonprofits involved (e.g., nonprofit partners, school leaders, etc.) to conduct and benefit from M&E activities.

Activities:

1. Develop a performance measurement framework that articulates long- and near-term success, quality, and delivery of core activities/processes and engagement of the desired target populations, agencies, and nonprofit partners.
2. Determine how, when, and from whom each of these metrics will be collected.
3. Develop a plan, process, and tools through which One Second SC members and their partners will review M&E data.
4. Set goals for key metrics based on desired program findings and expectations.
5. Develop the data collection instruments, including survey questionnaires, interview guides, data submission templates, etc.
6. Ensure appropriate agreements and mechanisms are in place to obtain data from partners and other sources and maintain data confidentiality and security as needed.
7. Draft an outline of the expected Year 1 report. One Second SC would like to generate as a

mechanism to:

- Ensure we are collecting the right data from the right groups.
- Inform our thinking about the impact evaluation strategy and partner engagement, and
- Facilitate the preparation of the report as we collect data in future years; and
- Build a data management and reporting system One Second can use to house all M&E data and review ongoing results and progress throughout the implementation years.

Phase 4: Implementation & Reporting (July 2023-December 2024)

Objectives

1. Ensure all M&E activities are conducted efficiently, on time, and accurately.
2. Guide the continuous improvement of the initiative through M&E data and processes; and
3. Produce the first and second M&E reports.

Activities

1. Conduct all data collection through surveys, interviews, data submissions, and/or focus groups.
2. Provide a summary and facilitate strategy discussions with One Second Collaborative regarding progress, insights, and implications for the program; and
3. Develop a report analyzing the results of all data collection and identifying implications and recommendations.

Phase 5: Community Survey Delivery and Reporting (August – December 2024)

Objective: Understand how the community's perception of gun violence in their community has changed and understand their perception of the One Second Collaborative.

Activities:

1. Distribute survey through community organizations in targeted communities.
2. Draft Community Perception Baseline Report.

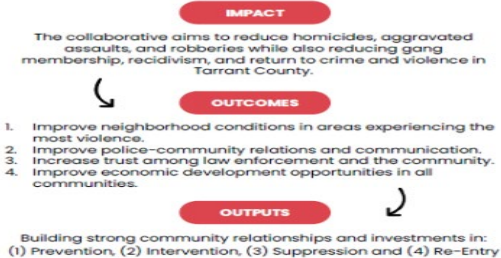
Performance Report

UWTC reports on the progress toward goals on a quarterly basis to the City of Fort Worth and on a monthly basis to Tarrant County, as this is a joint APRA award.

OSC Performance Reports have been conducted from October 2022 – June 2025 in the form of Quarterly Reports – Exhibit D of such reports is the project plan overview and status.

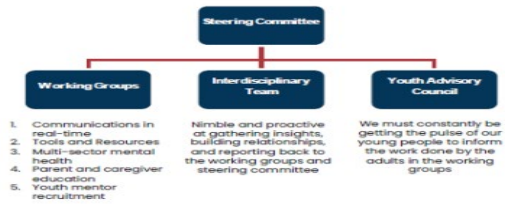
One Second Collaborative

THEORY OF CHANGE (WHAT)

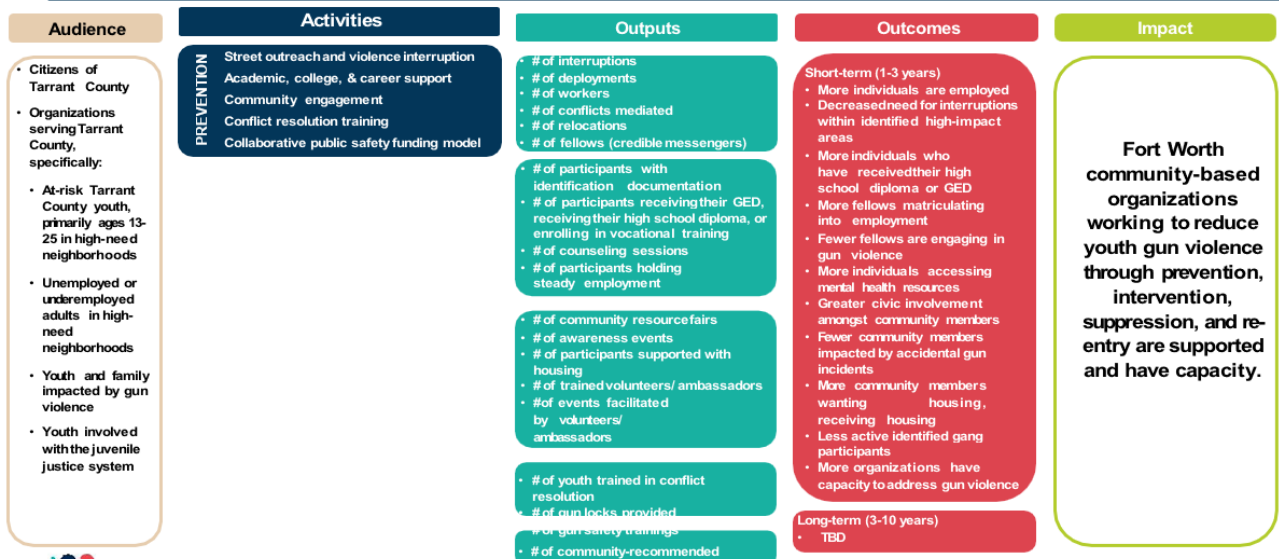


THEORY OF ACTION (HOW)

The OSC will achieve its intended outcomes through an intentional organizational structure designed to widen community impact on specific actions, per input from grassroots and grass tops leaders.



OSC Theory of Change | Prevention (In Progress)



City of Fort Worth, Texas
TPW Basswood & Old Santa Fe
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW Basswood & Old Santa Fe
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. The City will use ARPA dollars to provide necessary funding for a pedestrian safety and intersection improvement project at the Basswood Blvd & Old Santa Fe Trail intersection to enhance services provided to citizens and the community.

Uses of Funds- EC1, Public Health

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

The design of this project has been completed, and construction is 95% complete. The Task Order for construction was issued in October 2024.

The scope of work to be provided with a cost of \$1 million includes the following:

Implementing safety improvements at the Basswood Blvd & Old Santa Fe Trail intersection, including new traffic signals, accessible pedestrian signals, adjusted nose median geometry for improved left turns, ADA-compliant sidewalks and curb ramps, updated signing and striping for signal control and crosswalks, and drainage improvements along Basswood Blvd just east of the southeast corner.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is planning to improve pedestrian and vehicular safety for the people along Basswood Blvd & Old Santa Fe Trail.

- a. **Goals:** The improvements will include improving traffic flow at the intersection during peak hours, reducing delays, and improving overall safety for all users. Also, improving pedestrian safety at the intersection by installing pedestrian-actuated signals with push buttons. Improve pedestrian access elements, such as ADA ADA-compliant curb ramp.
- b. **Awareness:** The Transportation and Public Works Department has conducted multiple public outreach sessions to promote awareness among the residents.
- c. **Access and Distribution:** The improvements will be accessible and beneficial for all the roadway users along the intersection. They will also improve safety and accessibility for pedestrians of all groups. They will also improve businesses with much safer accessibility.
- d. **Outcomes:** This project will improve the level of service for vehicular traffic along the intersection and increase safety for pedestrians and all roadway users.

Community Engagement

The City of Fort Worth, TPW, has performed multiple public engagement meetings and methods

to keep the community informed and aware of the upcoming improvements. The City conducted a public meeting before finalizing the scope of the project. This meeting allowed residents an opportunity to provide input and feedback on the proposed improvements. It also gave a chance to raise any further concerns that residents might have about the intersection.

The City created a website for the Basswood Blvd & Old Santa Fe Trail project that includes elements like details of scope, an opportunity to provide surveys/feedback and comments, and prioritization of the elements that the community wants to see as a part of this project. The website has been updated periodically to provide the latest updates about the project.

The City conducted community meetings during the design phase to inform residents about the progress of the project and address any concerns that they had. The residents were informed about these meetings by a mailer with both English and Spanish language on it. The City also had Spanish-speaking personnel for the community meetings to engage limited English language proficient populations and other traditionally underserved groups.

Labor Practices

In compliance with other federal regulations, notice of projects will be posted, as well as any available job opportunities. Design and construction contracts were executed and included language regarding hiring practices, wages, etc.

We hired local engineers and local contractors for the project. The engineering firm and contractor met City requirements for the Minority/Women Business Equity goal for the project. This will provide jobs to minority and women business enterprises, giving them a chance to improve the community.

The engineering firm was selected from a list of pre-qualified firms for intersection/pedestrian safety improvement types of projects for effective and efficient delivery of this project. The contractor has experience with these types of projects.

Use of Evidence

In June 2019, a citizen requested the installation of a traffic signal at the intersection in question. Since that time, the City has received more than six additional requests from other residents with the same concern. In response, a traffic signal warrant study was conducted in February 2020 to assess the need for signalization based on standardized guidelines. The results of the study revealed that the intersection met three separate warrants, validating the need for a traffic signal based on factors such as traffic volumes, pedestrian activity, and crash history.

The City will monitor the crashes and operations of the intersection after the construction is complete to measure the efficiency of the project.

Performance Report

The City has already hired an engineering firm to complete the design of the project. A survey was done as part of the contract to complete the traffic analysis and back up the scope of the project. The City conducted community outreach to get residents' support for the scope of the project. The design of the project is complete, and construction is 95% complete.

The City, along with the contractor, has monitored the safety and operations during construction. The City's inspectors have supervised the construction and made sure the contractor complies with the regulations.

City's Transportation Management department will be monitoring the safety and operations of the intersection after the construction is complete. The performance will be evaluated based on the reduction in delays at the intersection and the reduction in the number of crashes.

City of Fort Worth, Texas
TPW Grand Ave Sidewalk
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW Grand Ave Sidewalk
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. The City will use ARPA dollars to provide necessary funding for a pedestrian safety improvement project along the Grand Ave Corridor to enhance services provided to citizens and the community.

Uses of Funds- EC1, Public Health

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

The design of this project has been completed. Two task orders were issued from the unit price construction contract on December 3, 2024, and March 3, 2025. Construction has begun and is substantially complete.

The scope of work, with a cost of \$1,131,999.34, includes the following:

- Implementing safety measures along the Grand Ave Corridor, such as constructing driveway closures and relocations, sidewalks/pathways, ADA-compliant curb ramps, and installing new striping.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is improving pedestrian and vehicular safety for the people along the Grand Avenue corridor.

- a. Goals: The section on Grand Ave considered for this project comes under the City of Fort Worth's Super Major Minority Area (SMMA). This project will serve the underserved community.
- b. Awareness: The Transportation and Public Works Department has conducted multiple public outreach sessions to promote awareness among the residents.
- c. Access and Distribution: The improvements will be accessible and beneficial for all the roadway users along the corridor. They will also improve safety and accessibility for pedestrians of all groups. They will also improve businesses with much safer accessibility.
- d. Outcomes: This project will improve the level of service for vehicular traffic along the corridor and increase safety for pedestrians and all roadway users.

Community Engagement

The City of Fort Worth, TPW, has performed multiple public engagement meetings and TPW Grand Ave Sidewalk 2025 Recovery Plan Performance Report

methods to keep the community informed and aware of the upcoming improvements. The City conducted a public open-house style meeting before finalizing the scope of the project. This meeting allowed residents an opportunity to provide input and feedback on the proposed improvements. It also gave a chance to raise any further concerns that residents might have along the corridor.

The City created a website for the Grand Ave Corridor project that includes elements like details of scope, an opportunity to provide surveys/feedback and comments, and prioritization of the elements that the community wants to see as a part of this project. The website has been updated periodically to provide the latest updates about the project.

The City conducted community meetings during the design phase to inform residents about the progress of the project and address any concerns that they had. The residents were informed about these meetings by a mailer with both English and Spanish language on it. The City also had Spanish-speaking personnel for the community meetings to engage limited English language proficient populations and other traditionally underserved groups.

Labor Practices

In compliance with other federal regulations, notice of projects will be posted, as well as any available job opportunities.

We hired local engineers and local contractors for the project. The engineering/contracting firms met the City's requirement for the Minority/Women Business Equity goal for the project. This provided jobs to minority and women business enterprises, giving them a chance to improve the community.

The engineering firm was selected from a list of pre-qualified firms for intersection/pedestrian safety improvement types of projects for effective and efficient delivery of this project.

Use of Evidence

In the sidewalk selection process for funding under the 2022 Bond Program, we used a range of criteria that prioritized community need, safety, and access. Our process was guided in part by the 2019 Active Transportation Plan (ATP), which identified over 7,000 sidewalk gaps across the city valued at over \$3 billion at the time. Given these, we selected the gaps that required the most attention and addressed important community priorities. Key criteria included proximity to schools, any history of reported injuries or accidents, and whether the segment provided direct access to transit stops. We also considered observed pedestrian activity to ensure sidewalks were being constructed where people are already walking. This layered approach helped us maximize the public benefit of limited resources by focusing on safety and mobility for vulnerable road users. The selected projects not only close critical gaps in the network but also enhance walkability and improve connections to essential services, particularly in underserved neighborhoods.

The scope of this project was finalized after intensive study and analysis of the corridor. This section of the neighborhood did not have safe pedestrian access, and in 2021, there was a reported fatality. The roadway is classified as a Neighborhood Connector with a speed limit of

35 mph. The Fort Worth Active Transportation Plan identified sections of the sidewalks along this roadway as high-priority gaps to be addressed.

Performance Report

The City hired an engineering firm to complete the design of the project. A survey was done as part of the contract to complete the scope of the project. The City also conducted community outreach to get residents' support for the scope of the project. The design of the project has been completed, and construction is substantially complete.

The City, along with the contractor, has monitored the safety and operations during construction. The City's inspectors supervised the construction and made sure the contractor complied with the regulations.

City's Transportation Management department will be monitoring the safety and operations of the corridor after the construction is complete. The performance will be evaluated based on the reduction in the number of accidents and injuries.

City of Fort Worth, Texas
TPW MMA – Pedestrian Safety
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW MMA Pedestrian Safety
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. The City will use ARPA dollars to provide necessary funding for a pedestrian safety improvement project along the Long Ave Corridor to enhance services provided to citizens and the community.

Uses of Funds- EC1, Public Health

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

The design of this project has been completed. Bids for the construction contract were opened on Thursday, July 18, 2024. Construction of the project started on March 31, 2025, and will cost approximately \$4,000,000.00.

The scope of work to be provided during the construction project includes the following:

- Implementing safety measures along the Long Ave Corridor such as adding intersection lighting, installing flashing yellow arrows, accessible pedestrian signals, a pedestrian hybrid beacon, constructing driveway closures and relocations, raised medians, sidewalks/pathways, zero or positive offset left turn lanes, ADA compliant curb ramps, new traffic signals, upgrading existing signals and installing signing and striping.
- Adding left turn lanes in the median at 28th Street, 29th Street, 31st Street, and 32nd Street. These turn lanes will be constructed with positive left-turn offsets to increase safety for left-turning vehicles. In addition to these added turn lanes, it is recommended that the existing median openings at 27th Street, Loraine Street, 30th Street, 33rd Street, and 34th Street be closed for access management purposes.
- The intersection of Azle Avenue and Long Avenue is the highest volume intersection along this corridor. Several traffic signal upgrades include the addition of accessible pedestrian signals and push buttons, installing flashing yellow arrows in the signal phasing, refurbishing the existing pavement markings, adding retroreflective backplates to the existing signal heads, and retrofitting the existing countdown heads to include accessible pedestrian indications
- The intersection of 32nd Street and Long Avenue is adjacent to the campus of Dolores Huertas Elementary School. The scope includes the installation of a pedestrian hybrid beacon to improve pedestrian safety for students crossing Long Avenue.
- The 35th Street intersection is located near a large horizontal and vertical curve. The existing curve limits sight distances for all vehicles approaching this intersection.
- Additionally, along the west of this intersection, an extension of McKinley Avenue conflicts with 35th Street. Since there are no homes that rely on this section of McKinley for access, it is recommended that this segment be closed to vehicular traffic. This would allow for easier flow of traffic through the 35th Street intersection.
- Lastly, it was observed in the field that there was not adequate lighting at the 35th Street intersection. It is recommended that this be upgraded with the addition of a signal.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth will improve pedestrian and vehicular safety for the people along the Long Avenue corridor.

- a. Goals: The section on Long Ave being worked on for this project comes under the City of Fort Worth's Super Major Minority Area (SMMA). This project will serve the underserved community.
- b. Awareness: The Transportation and Public Works Department conducted multiple public outreach sessions to promote awareness among the residents.
- c. Access and Distribution: The improvements will be accessible and beneficial for all the roadway users along the corridor. They will also improve safety and accessibility for pedestrians of all groups. They will also improve businesses with much safer accessibility.
- d. Outcomes: This project will improve the level of service for vehicular traffic along the corridor and increase safety for pedestrians and all roadway users.

Community Engagement

The City of Fort Worth, TPW, has performed multiple public engagement meetings and methods to keep the community informed and aware of the upcoming improvements. The City conducted a public open-house style meeting before finalizing the scope of the project. This meeting allowed residents an opportunity to provide input and feedback on the proposed improvements. It also gave a chance to raise any further concerns that residents might have along the corridor.

The City created a website for the Long Ave Corridor project that includes elements like details of scope, an opportunity to provide surveys/feedback and comments, and prioritization of the elements that the community wants to see as a part of this project. The website has been updated periodically to provide the latest updates about the project.

The City conducted community meetings during the design phase and immediately before construction to inform residents about the progress of the project and address any concerns that they had. The residents were informed about these meetings by a mailer with both English and Spanish language on it. The City also had Spanish-speaking personnel for the community meetings to engage limited English language proficient populations and other traditionally underserved groups.

Labor Practices

In compliance with other federal regulations, notice of the project was posted, as well as any available job opportunities. The construction contract was executed and awarded, and the construction contract is now underway and includes language regarding hiring practices, wages, etc.

We hired local engineers and a local contractor for the project. The engineer and contractor met the City's requirement for the Minority/Women Business Equity goal for the project. This provides jobs to minority and women business enterprises, giving them a chance to improve TPW MMA Pedestrian Safety 2025 Recovery Plan Performance Report

the community.

The engineering firm was selected from a list of pre-qualified firms for intersection/pedestrian safety improvement types of projects for effective and efficient delivery of this project.

Use of Evidence

The scope of this project was finalized after intensive study and analysis of the corridor. This 0.91-mile-long corridor ranked 3rd on the Pedestrian High Injury Network, making it one of the more prioritized segments. Its existing cross-section is four-lane divided and has an estimated traffic volume of 15,000 vehicles per day and 88 ft of pavement width. The roadway is classified as a Neighborhood Connector with a speed limit of 35 mph. There are existing sidewalks along both sides of Long Avenue, but they are not completely connected. The Fort Worth Active Transportation Plan identified sections of the sidewalks along this roadway as high-priority gaps to be addressed.

Along this evaluated corridor of Long Avenue, a total of 329 crashes occurred from 2015 to 2020. Nearly half of these crashes occurred at night (121 of 329). 64% of crashes happened at intersections, making them the focal point of this evaluation.

In September 2021, project team members and City staff conducted in-field observations of the corridor to obtain a better understanding of the existing operations and barriers.

Along with this, warrant studies were also conducted to check if a traffic signal is warranted at the proposed intersections.

The engineers collected traffic and pedestrian counts as part of this project to design the additional left turn lanes and the wider sidewalks.

The City will monitor the crashes and operations of the corridor after the construction is complete to measure the efficiency of the project.

Performance Report

The City hired an engineering company, and the design and bidding are complete. A survey was done prior to the award of the design contract to complete the traffic analysis and back up the scope of the project. The City conducted community outreach to get residents' support for the scope of the project.

The project was awarded to a local contractor, and the City was able to verify the suitability of the low bidder. Execution of a construction contract and encumbrance of the construction funds were completed before the end of 2024.

The City, along with the contractor, will continue to monitor the safety and operations during construction. The City's inspectors are currently supervising the construction to make sure the contractor complies with all regulations.

City's Transportation Management department will be monitoring the safety and operations of the corridor after the construction is complete. The performance will be evaluated based on the reduction in delays at the intersection and the reduction in the number of crashes.

City of Fort Worth, Texas
TPW N Beach St at Champions
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW N Beach St at Champions
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. The City will use ARPA dollars to provide necessary funding for a mobility safety improvement project at the intersection of North Beach St & Champions View Pkwy to enhance services provided to citizens and the community.

Uses of Funds

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

The design of this project has been completed. Construction began in May 2025.

The scope of work to be provided with a cost of \$2.1 million includes the following:

Installation of a new traffic signal at the intersection of North Beach Street and Champions View Parkway. The installation includes the addition of accessible pedestrian signals and push buttons, installing flashing yellow arrows, ADA-compliant ramps, pavement markings, signs, and intersection lighting.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is planning to improve pedestrian and vehicular safety for all road users near the North Beach Street and Champions View Parkway intersection.

- a. Goals: Improve safety for pedestrians and capacity and safety for vehicles at the intersection by installing pedestrian signal poles, crosswalks, ADA ramps, traffic signals, and modified left turn lanes.
- b. Awareness: The Transportation and Public Works Department has conducted multiple public outreach sessions to promote awareness among the residents.
- c. Access and Distribution: The improvements will be accessible and beneficial for all the roadway users along the corridor. They will also improve safety and accessibility for pedestrians of all groups. They will also improve businesses with much safer accessibility.
- d. Outcomes: This project will improve the level of service for vehicular traffic along the corridor and increase safety for pedestrians and all roadway users.

Community Engagement

The City of Fort Worth, TPW, has performed public engagement meetings and utilized other methods to keep the community informed and aware of the upcoming improvements. The City conducted a pre-construction community meeting to inform residents about the progress of the project and address any concerns prior to construction. The residents were informed about the TPW N Beach St at Champions 2025 Recovery Plan Performance

meeting by a mailer with both English and Spanish language on it.

The City conducted a pre-construction community meeting prior to construction start to notify the community of the upcoming construction schedule, final design plans, as well as conditions to expect during the construction phase.

The City created a project website to provide details like the project scope, phase, and schedule. The website has been updated periodically to provide the latest updates about the project.

Labor Practices

In compliance with other federal regulations, notice of projects will be posted, as well as any available job opportunities. Both the design and construction contracts have been executed. The construction contract includes language regarding hiring practices, wages, etc.

We hired local engineers and local contractors for the project. The Contractor met the City's requirement for the Minority/Women Business Equity goal for the project. This will provide jobs to minority and women business enterprises, giving them a chance to improve the community.

Use of Evidence

The need for this project was determined based on requests from City of Fort Worth residents. The project improvements were justified with a Traffic Signal Warrant Study.

- The traffic signal warrant study indicated that a traffic signal is warranted at the intersection of N Beach St and Champions View, with the 8-hour volume warrant being met for 10 hours, and the 4-hour vehicular volume warrant being met for 9 hours.
- There were no crashes reported. However, it is to be noted that during the study period, N Beach St dead-ended about 1000 feet north of the intersection. However, the N Beach Street roadway has been extended from that point north to Westport Parkway (past State Highway 170).
- The intersection has a school crossing and is within a school zone serving the Kay Granger Elementary School. The school property is located 800 feet from the intersection.

Traffic Signals will be installed in place of the 4-way Stop Sign condition to improve traffic movements and provide a higher level of safety for pedestrian traffic.

Pedestrian signal poles will be installed at each corner.

Left turn lanes will be constructed for both northbound and southbound N Beach Street.

Finally, crosswalk improvements, ADA ramps, and re-striping will be constructed.

Conduit will be installed for HOA use.

The City will monitor the crashes and operations of the corridor after the construction is complete to measure the efficiency of the project.

Performance Report

The City conducted community outreach to get residents' support for the scope of the project. The design of the project is now complete, and construction has begun.

The City, along with the contractor, will monitor the safety and operations during construction. The City's inspectors will supervise the construction and make sure the contractor complies with the regulations.

City's Transportation Management department will be monitoring the safety and operations of the corridor after the construction is complete. The performance will be evaluated based on the reduction in delays at the intersection and the reduction in the number of crashes.

City of Fort Worth, Texas
TPW MMA - Streetlights
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW MMA Streetlights
2025 Recovery Plan

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GENERAL OVERVIEW:

Executive Summary

The City of Fort Worth's Department of Transportation and Public Works (TPW) received \$12,000,000 from the American Rescue Plan Act (ARPA), Subtitle M – Coronavirus State and Local Fiscal Recovery Funds (SLFRF), to replace outdated high-pressure sodium (HPS) and mercury vapor (MV) streetlight lamps with energy-efficient light-emitting diode (LED) fixtures.

These new LED streetlights consume up to 70% less energy, provide brighter and more consistent lighting, and have a longer lifespan. They also generate less heat and glare, reducing light pollution and improving air quality. In addition, solar-powered lighting has been introduced in select neighborhoods during Years 3 and 4 of the project. This initiative reflects Fort Worth's commitment to sustainability and energy efficiency.

Uses of Funds

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

The \$12 million in SLFRF funding is being allocated across four project years. Years 1 and 2 have been completed, with Years 3 and 4 currently underway.

The LED streetlight installations represent infrastructure upgrades that improve safety and visibility for both pedestrians and motorists, while simultaneously reducing energy consumption and greenhouse gas emissions.

Promoting Equitable Outcomes

The project prioritizes service to historically underserved communities. Most targeted neighborhoods are designated as Super Minority-Majority Areas (SMMAs) or Minority-Majority Areas (MMAs). The project rollout by year is outlined below:

YEAR 1	
Project Name	SMTA
Historic Southside	Yes
Carver Heights East	Yes
Glen Crest Civil League	Yes
Alamo Heights	Yes
Ridgmar	No
YEAR 2	
Project Name	SMTA
Glen Park	Yes
Morningside	Yes
Ryan Place Improvement	No
South Hills	Yes

Eastland	Yes
Near East side	Yes
Las Familias de Rosemont	Yes
YEAR 3	
Project Name	SMMA
Overton South	No
South Hemphill Heights	Yes
Westcreek Central	No
Como	Yes
Highland Hills	Yes
Wedgwood East	Yes
The New Mitchell Boulevard	Yes
Polytechnic Heights	Yes
YEAR 4	
Project Name	SMMA
Central Meadowbrook	Partially
Oakridge Terrace	Yes
Historic Stop Six	Yes
Brentwood-Oak Hills	Yes
Historic Carver Heights	Yes
Parker Essex Boaz	Yes
Stop 6/Poly Oversight	Yes
Stop Six Sunrise Edition	Yes

Community Engagement

The City's Community Engagement Office partnered with City Council district offices to inform residents of the project scope. Outreach methods included:

- GovDelivery notifications
- Social media platforms
- Nextdoor posts
- Online newsletters

Labor Practices

The contract includes provisions for equitable hiring practices, wage standards, and compliance

with Minority/Women Business Enterprise (MWBE) participation goals as established by the City of Fort Worth.

Use of Evidence

LED installations are actively tracked and monitored through the City's Asset Management System (Vueworks). TPW's Construction Services, Maintenance Operations, and Transportation Management divisions collaborate to verify installation progress.

Evidence of infrastructure improvements is demonstrated through the quantity and location of installed LED fixtures.

Performance Report

To date, 1,065 solar light assemblies have been installed in Year 3 and Year 4 neighborhoods. LED streetlights are brighter than traditional streetlights. This can improve visibility for pedestrians and motorists, and it can also help to deter crime.

The Department is continuing to move forward with installation work in Year 3 and Year 4 neighborhoods. The Department expects to expend all ARPA Funding by December 31, 2026.

City of Fort Worth, Texas
TPW Trinity Metro Bus Pad
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW Trinity Metro Bus Pad
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. Among them is a citywide bus pad improvement project aimed at enhancing the durability and performance of high-traffic transit stops. These improvements will extend and improve service reliability for transit users across Fort Worth.

Uses of Funds

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Design and construction for this project are complete. Construction was completed on October 26, 2024

The cost of the construction project was \$800,564.52, and the scope included the following work:

Improving bus transit facilities throughout the City of Fort Worth, such as constructing new sidewalks, ADA ramps, bus pads, curbs, and gutters. After the completion of the pads, Trinity Metro came back to install amenities such as benches, shelters, informational displays, and lighting to improve safety.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is planning to improve pedestrian access to transit facilities throughout the City of Fort Worth.

- a. Goals: to improve access to transit facilities throughout the City of Fort Worth. This project will serve the entire community.
- b. Awareness: The City created a website for the Trinity Metro Bus Pads project that includes elements like details of scope, an opportunity to provide surveys/feedback and comments, and prioritization of the elements that the community wants to see as a part of this project. The website has been updated periodically to provide the latest updates about the project.
- c. Access and Distribution: The improvements will be accessible and beneficial for all users throughout the project limits. They will also improve safety and accessibility for pedestrians of all groups.
- d. Outcomes: This project will increase safety for pedestrians and provide improved access to transit facilities and more mobility options for the residents of Fort Worth.

Community Engagement

The City created a website for the Trinity Metro Bus Pads project that includes elements like details of scope, an opportunity to provide surveys/feedback and comments, and prioritization of the elements that the community wants to see as a part of this project. The website has been updated periodically to provide the latest updates about the project.

Labor Practices

In compliance with other federal regulations, notice of projects was posted, as well as any available job opportunities. Design contracts were executed, and the construction contract was executed with language regarding hiring practices, wages, etc.

We hired local engineers and local contractors for the project. The engineering/contracting firms met City requirements for Minority/Women Business Equity goals for the project. This will provide jobs to minority and women business enterprises, giving them a chance to improve the community.

The engineering firm was selected from a list of pre-qualified firms approved for effective and efficient delivery of this type of project.

Use of Evidence

Trinity Metro intends to improve bus stops throughout the city. In collaboration with Trinity Metro, the City of Fort Worth provided design services and project management services for the bus pad portion of the improvements. Trinity Metro has selected the locations based on usage. Trinity Metro also hired a consultant to assess ADA compliance, slab thickness, and other criteria of the selected sites. The ARPA funds were used to construct the bus pads for the bus shelters and benches.

Performance Report

The City has already hired an engineering firm to complete the design of the project. Trinity Metro had already performed the site selection based on ridership and hired a consulting firm to assess the site for ADA compliance, slab thickness, and other criteria. The design of the project is complete, and construction of the project is complete.

The City monitored safety and operations during construction. The City's inspectors supervised the construction and ensured the contractor complied with the regulations.

City's Transportation Management department will be monitoring usage of the project infrastructure after the construction is complete. The performance will be evaluated based on the use, accessibility, and safety of the new/upgraded facilities.

City of Fort Worth, Texas
TPW Western Center & Sandshell
Recovery Plan

State and Local Fiscal Recovery Funds
2025 Report

City of Fort Worth, Texas
TPW Western Center & Sandshell
2025 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. The City will use ARPA dollars to provide necessary funding for a mobility safety improvement project at the intersection of Western Center Blvd & Sandshell Blvd to enhance services provided to citizens and the community.

Uses of Funds- EC1, Public Health

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Design and construction of this project have been completed.

The scope of work provided with a cost of \$1.15 million includes the following:

Installation of a new traffic signal at the intersection of Western Center Boulevard and Sandshell Boulevard. The installation included the addition of accessible pedestrian signals and push buttons, installing flashing yellow arrows, ADA-compliant ramps, pavement markings, signs, and intersection lighting.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is planning to improve pedestrian and vehicular safety for all road users near the Western Center Blvd and Sandshell Blvd intersection.

- a. **Goals:** The intersection of Western Center Blvd and Sandshell Blvd comes under the City of Fort Worth's Major Minority Area (MMA). This project will serve the underserved community.
- b. **Awareness:** The Transportation and Public Works Department has conducted multiple public outreach sessions to promote awareness among the residents.
- c. **Access and Distribution:** The improvements will be accessible and beneficial for all the roadway users along the corridor. They will also improve safety and accessibility for pedestrians of all groups. They will also improve businesses with much safer accessibility.
- d. **Outcomes:** This project will improve the level of service for vehicular traffic along the corridor and increase safety for pedestrians and all roadway users.

Community Engagement

The City of Fort Worth, TPW, has performed multiple public engagement meetings and methods to keep the community informed and aware of the upcoming improvements. The City conducted community meetings during the design phase and a pre-construction meeting to inform residents about the progress of the project and address any concerns that they had. The residents were informed about these meetings by a mailer with both English and Spanish

TPW Western Center & Sandshell 2025 Recovery Plan

language on it.

The City conducted a community meeting during the design phase of the project to provide the community with exhibits of the proposed project, scope, schedule, and budget. This meeting provided the community with an opportunity to provide feedback on the project, make recommendations, and express concerns to the project team. The City held a pre-construction community meeting prior to construction start to notify the community of the upcoming construction schedule, final design plans, as well as conditions to expect during the construction phase.

The City created a project website to provide details like the project scope, phase, and schedule. The website has been updated periodically to provide the latest updates about the project.

Labor Practices

In compliance with other federal regulations, notice of projects will be posted, as well as any available job opportunities. Both the design and construction contracts have been executed. The construction contract includes language regarding hiring practices, wages, etc.

We hired local engineers and local contractors for the project. The engineering/contracting firm met the City's requirement for the Minority/Women Business Equity goal for the project. This provided jobs to minority and women business enterprises, giving them a chance to improve the community.

The engineering firm was selected from a list of pre-qualified firms for traffic signal projects for the effective and efficient delivery of this project.

Use of Evidence

The scope of this project aims to mitigate issues found during the study and analysis of the intersection. There were requests to install a new traffic signal at the intersection of Western Center Blvd and Sandshell Blvd. To review eligibility, traffic counts, including turning movement and pedestrians, were taken in 2020, and it was determined that the intersection met four traffic signal warrants in the Texas Manual for Uniform Traffic Control Devices. Between 2017 and 2020, there were sixteen crashes at this intersection.

- At the intersection of Western Center Boulevard and Sandshell Boulevard, a total of 16 crashes occurred in the 4-year period from 2017 – 2021.
 - year 2017 – 5 crashes;
 - year 2018 – 4 crashes;
 - year 2019 – 6 crashes;
 - year 2020 – 2 crashes;
- Along with this, the traffic signal warrant study indicated that a traffic signal is warranted at the intersection, with the 8-hour volume warrant being met for 14 hours, and the 4-hour vehicular volume warrant being met for 14 hours.

The City will monitor the crashes and operations of the corridor after the construction is complete to measure the efficiency of the project.

Performance Report

The City has already hired an engineering firm to complete the design of the project. A survey was done as part of the contract to complete the traffic analysis and back up the scope of the project. The City conducted community outreach to get residents' support for the scope of the project. The design and construction of the project are now complete.

The City, along with the contractor, monitored the safety and operations during construction. The City's inspectors supervised the construction and ensured the contractor complied with the regulations.

City's Transportation Management department will be monitoring the safety and operations of the corridor after the construction is complete. The performance will be evaluated based on the reduction in delays at the intersection and the reduction in the number of crashes.

City of Fort Worth, Texas

TPW Wichita St & Martin St Signal

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

City of Fort Worth, Texas
TPW Wichita St & Martin St
Signal
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GENERAL OVERVIEW

Executive Summary

The City of Fort Worth (COFW) has identified priority projects to be funded by the Revenue Recovery Provision provided by the American Rescue Plan Act (ARPA). Several capital improvement projects in the Transportation Public Works Department, deferred and suspended due to the loss of revenue as a direct result of the COVID-19 pandemic, have been reinstated. The City will use ARPA dollars to provide necessary funding for a mobility safety improvement project at the intersection of Wichita St and Martin St to enhance services provided to citizens and the community.

Uses of Funds- EC1, Public Health

Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Construction of this project began in April 2024, with substantial completion achieved in December 2024.

The scope of work provided with a cost of \$1.26 million includes the following:

- Installation of a new traffic signal at the intersection of Wichita Street and Martin Street. The installation included the addition of accessible pedestrian signals and push buttons, installing flashing yellow arrows, ADA-compliant ramps, pavement markings, signs, driveway closures and modifications, and intersection lighting.

Promoting equitable outcomes

As a part of this project, the City of Fort Worth is planning to improve pedestrian and vehicular safety for all road users near the Wichita Street and Martin Street intersection.

- a. Goals: The intersection of Wichita St & Martin St comes under the City of Fort Worth's Super Major Minority Area (SMMA). This project will serve the underserved community and will allow for safer pedestrian and vehicle travel in the area.
- b. Awareness: The Transportation and Public Works Department has conducted multiple public outreach sessions to promote awareness among the residents.
- c. Access and Distribution: The improvements will be accessible and beneficial for all the roadway users along the corridor. They will also improve safety and accessibility for pedestrians of all groups. They will also improve businesses with much safer accessibility.
- d. Outcomes: This project will improve the level of service for vehicular traffic along the corridor and increase safety for pedestrians and all roadway users.

Community Engagement

The City of Fort Worth, TPW, has performed multiple public engagement meetings and methods to keep the community informed and aware of the upcoming improvements. The City TPW Wichita St & Martin St Signal 2025 Recovery Plan Performance

conducted community meetings during the design phase and a pre-construction meeting to inform residents about the progress of the project and address any concerns that they had. The residents were informed about these meetings by a mailer with both English and Spanish language on it.

The City conducted a community meeting during the design phase of the project to provide the community with exhibits of the proposed project, scope, schedule, and budget. This meeting provided the community with an opportunity to provide feedback on the project, make recommendations, and express concerns to the project team. The City held a pre-construction community meeting prior to construction start to notify the community of the upcoming construction schedule, final design plans, as well conditions to expect during the construction phase.

As there are multiple businesses that were affected by driveway closures and modifications, the project team held multiple meetings on-site with the property owners throughout the design and construction of the project. These meetings allowed the property owners to provide feedback on the driveway needs, including mitigation efforts to maintain access to businesses. The project team used this feedback to create AutoTurns and update the plans to reflect the needs of the businesses.

The City created a project website to provide details like the project scope, phase, and schedule. The website has been updated periodically to provide the latest updates about the project.

Labor Practices

In compliance with other federal regulations, notice of projects will be posted, as well as any available job opportunities. Both the design and construction contracts have been executed. The construction contract includes language regarding hiring practices, wages, etc.

We hired local engineers and local contractors for the project. The engineering/contracting firm met the City's requirement for the Minority/Women Business Equity goal for the project. This provided jobs to minority and women business enterprises, giving them a chance to improve the community.

The engineering firm was selected from a list of pre-qualified firms for traffic signal projects for the effective and efficient delivery of this project.

Use of Evidence

The scope of this project aims to mitigate issues found during the study and analysis of the intersection. There were requests to install a new traffic signal at the intersection of Wichita St & Martin St. To review eligibility, traffic counts, including turning movement and pedestrians, were taken in 2020, and it was determined that the intersection met three traffic signal warrants in the Texas Manual for Uniform Traffic Control Devices.

- At the intersection of Wichita Street and Martin Street, only 1 crash occurred in the year 2019.

- However, the traffic signal warrant study indicated that a traffic signal is warranted at the intersection of Wichita St and Martin St, with the 8-hour volume warrant being met for 14 hours, and the 4-hour vehicular volume warrant being met for 11 hours.
- The intersection was also an unsafe pedestrian crossing across a 4-lane undivided roadway with a major street speed limit of 40 mph.

The City will monitor the crashes and operations of the corridor after the construction is complete to measure the efficiency of the project.

Performance Report

The City has already hired an engineering firm to complete the design of the project. A survey was done as part of the contract to complete the traffic analysis and back up the scope of the project. The City conducted community outreach to get residents' support for the scope of the project. The design of the project is now complete, and construction is substantially complete, with the new traffic signal operational.

The City, along with the contractor, has been monitoring the safety and operations during construction. The City's inspectors have been supervising the construction to make sure the contractor complies with the regulations.

City's Transportation Management department will be monitoring the safety and operations of the corridor after the construction is complete. The performance will be evaluated based on the reduction in delays at the intersection and the reduction in the number of crashes.