



Neighborhood
Services

2025-2026

U.S. DEPARTMENT OF HOUSING
AND URBAN DEVELOPMENT

ANNUAL ACTION PLAN

HUD GRANT FUNDED PROGRAMS INCLUDING:



- COMMUNITY DEVELOPMENT
BLOCK GRANT (CDBG)
- HOME INVESTMENT
PARTNERSHIPS PROGRAM
(HOME)
- EMERGENCY SOLUTIONS
GRANT (ESG)
- HOUSING OPPORTUNITIES FOR
PERSONS WITH AIDS (HOPWA)

DRAFT
REVISION



KACEY BESS DIRECTOR

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ATTACHMENTS

- 2024 Tarrant County Homeless Coalition State of the Homeless Report
- 2024-2028 Fort Worth Housing Solutions Strategic Plan
- 2025-2026 Agency Consultation Contact List
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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction



The City of Fort Worth is the eleventh largest and one of the fastest growing cities in the U.S., with a population of over one million people. Fort Worth is experiencing robust growth in 2025, particularly in population, job creation, and economic development. The Annual Action Plan provides a summary of the actions, activities, and the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the five-year Consolidated Plan (Con Plan) for the use of federal grant funds from the U.S. Department of Housing and Urban Development (HUD). Program Year (PY) 25 is the third action plan of the 2023-2027 Consolidated Plan. The grants included under this Action Plan are the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) Program. The total amount of HUD grant funds expected to be received is \$13,333,355.77, which includes \$60,000 in estimated program income.

The Action Plan includes policies, strategies, programs, and projects that will enable the City to achieve its mission of working together to build a strong community. This mission focuses on building strong neighborhoods, developing a sound economy, providing a safe community and fostering a healthy environment. The Action Plan promotes and supports HUD's three main statutory objectives: Provide Decent Affordable Housing, Create Suitable Living Environment, and Create Economic Opportunities.

2. Summarize the objectives and outcomes identified in the Plan

There are nine broad goals that will guide the use of HUD funds. These goals are consistent with other policies and directions provided by Fort Worth City Council. These goals include:

- 1. Housing Preservation and Rehabilitation:** preservation and rehabilitation of existing housing stock (Single Family/Multifamily Homes), including major repair, minor home repair, acquisition/rehabilitation, lead hazard reduction and abatement, health and safety repairs, and related home repair or housing development activities
- 2. Accessibility Improvements:** accessibility improvements in both public and private (housing) spaces through ADA improvements to community centers and other public facilities for low-income special needs residents to ensure that physically disabled persons will have full access
- 3. Economic and Empowerment and Financial Resilience:** programs that support self-sufficiency including adult basic education, employment training and job placement programming for low-income households designed to promote self-sufficiency and household stabilization
- 4. Affordable Housing (Renter and Owner):** promote homeownership, affordable housing development, and Fair Housing (renter/owner); support single-family and multifamily housing development. This includes direct homebuyer assistance, homebuyer education and housing counseling
- 5. Children and Youth Services:** educational and support services/programs preparing children/youth and their families for success; includes reading/literacy support, tutoring, mentoring, training and enrichment programming for children in low-income households and/or neighborhoods
- 6. Aging In Place:** public service programming to support seniors aging in place in their homes in the neighborhood; including providing meals, transportation, and other support services targeting people aged 62 and older
- 7. Neighborhood Improvement and Revitalization:** includes a diverse variety of activities including the following: improve neighborhood transportation infrastructure (streets, sidewalks, lighting, etc.); improve or make available neighborhood public facilities (parks, community facilities, etc.)
- 8. Homelessness Prevention and Special Needs Support s:** includes all types of services and housing for people experiencing homelessness and persons at risk of homelessness with a goal of achieving permanent housing
- 9. Healthy Living and Wellness:** Support programs and services to improve the mental and physical health of low to moderate income Fort Worth families

3. Evaluation of past performance

The City's HUD-funded grant programs improve quality of life for low- and moderate-income residents through four program types: affordable and decent housing, public services, homeless services, and community needs. The City offers several affordable housing programs for homeowners, including minor home repair and homebuyer assistance. Increased costs of homeownership and construction costs have increased construction costs for repair programs and sales prices for home purchasers. As a result, the number of households requesting housing rehabilitation has increased, while the number of prospective homeowners has been greatly impacted by the dramatic increase in housing costs. As local rents have increased, the City has supported the development of affordable rental housing and strengthened its partnership with the local housing authority, Fort Worth Housing Solutions. Adoption of policies to guide publicly supported affordable rental housing development using Housing Tax Credits has resulted in a significant number of Housing Tax Credit projects being sited in Fort Worth, at scattered locations that maximize fair housing choice for low-income residents.

The City's HUD-grants-funded public services have generally spread across a broad spectrum of social service types. To align more closely with City Council-adopted priorities, the five-year plan adopted in 2023 proposed to intensify the focus of public services funding on programs that encourage economic empowerment, increase children's ability to succeed in school, support aging in place for elderly residents, and improve physical and mental health

For homeless services, the focus has been on maintaining the safety net, through continued support of local emergency shelters. There has also been a continued effort to effectively coordinate with the local Continuum of Care and the City's Homeless Strategies locally funded homeless programs. This effort to improve coordination has led to a stronger emphasis on housing-related homeless services such as rapid rehousing programs, homelessness prevention programs, and supportive services that focus on housing placement. This housing emphasis is proposed to be continued and increased throughout the five-year period of the 2023-2027 Consolidated Plan.

4. Summary of Citizen Participation Process and consultation process

The Community Development Council (CDC) is a City Council-appointed advisory board that was established for the purpose of assisting the City Council in setting priorities for projects to be initiated with Federal funding and complying with Federal grant requirements and limitations of HUD. It reviews various proposed Federal projects and plans for community development and makes recommendations to the City Council regarding such projects and plans toward the goal of providing decent, safe and sanitary housing for low- and moderate-income families in Fort Worth.

Development of this Action Plan relied on two phases of citizen participation and consultation. The more recent phase consisted of a series of public meetings held from September 2024 to June 2025 by the Community Development Council (CDC), as well as written correspondence soliciting the viewpoints of a wide variety of stakeholders. In addition, all of the agendas for the CDC meetings were made public at least three days in advance of the meetings. The notice of the formal 30-day Public Comment Period, which included notice of the Public Hearings, was published on June 11, 2025. The 30-day comment period ran from June 16, 2025-July 16, 2025. Public hearings were scheduled on July 14, 2025, at the Ella Mae Shamblee Fort Worth Public Library, and at the Fort Worth City Council meeting on August 12, 2025. In partnership with the Communications and Public Engagement Office, information regarding the Action Plan, including funding opportunities, public comment period, and public hearings, were also included in the City Times, posted on Facebook, our website, and distributed to all of our community partners and Neighborhood Associations.



5. Summary of public comments

The public, public services agencies, and the Community Development Council expressed a desire to see a tiered funding system, a separate application for newer and smaller agencies, and grants management training to support newer, smaller, and unfunded agencies. In general, the public comments received were centered around a desire to see more support for smaller agencies and those who have not been regularly funded in the past. No public comments were received.

6. Summary of comments or views not accepted and the reasons for not accepting them

A total of thirty-five (35) social service applications for funding were received and twenty (20) were recommended for funding. In general, agencies not recommended for funding submitted proposals that scored lower than competitor proposals.

7. Summary

The City of Fort Worth 2025-2026 Annual Action Plan outlines priorities and goals for improving the quality of life of low to moderate-income individuals and neighborhoods of the City. The Citizen Participation process followed in developing this plan supported the City's proposed efforts to use HUD grant funds to improve neighborhoods, provide urgently needed housing repairs to low-income homeowners, develop new affordable housing for both owners and renters, assist new homebuyers, and support local social and homeless service providers to the greatest extent possible.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	FORT WORTH	Neighborhood Services
HOPWA Administrator	FORT WORTH	Neighborhood Services
HOME Administrator	FORT WORTH	Neighborhood Services
ESG Administrator	FORT WORTH	Neighborhood Services

Table 1 – Responsible Agencies

Narrative (optional)

The lead agency responsible for overseeing the development of these plans and reports is the City of Fort Worth (CFW) Neighborhood Services Department (NSD). NSD oversees the administration of the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Housing Opportunities for Persons with AIDS (HOPWA) Program and HOME Investment Partnerships (HOME) Program, as well as the Lead Hazard Reduction Demonstration competitive grant program. In addition, other CFW Departments and outside agencies have various roles and responsibilities for administering and implementing the activities covered by the Consolidated Plan.

The Community Development Council (CDC) is a board of citizen volunteers who are appointed by City Council to make funding recommendations for the use of CDBG, ESG, HOPWA, and HOME programs to the City Council. Neighborhood Services coordinates with the Tarrant County Homeless Coalition (TCHC), the lead Continuum of Care (CoC) agency regarding policy and programs that serve the homeless population.

Annual Action Plan Public Contact Information

City of Fort Worth Neighborhood Services Department

100 Fort Worth Trail

Fort Worth, Texas 76102

Phone: (817) 392-7540/Fax: (817) 392-7328

Website: <http://fortworthtexas.gov/departments/neighborhoods/services/grants/>

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Fort Worth's Neighborhood Services Department (NSD) coordinates the consultation process for the Action Plan. The Citizen Participation Plan (CPP), as approved by City Council, sets forth the City's policies and procedures for citizen input and participation in the grant process. The Draft Action Plan was published and made available at the NSD office, and two (2) City of Fort Worth regional libraries, as well as online at the Neighborhood Services Department website <https://www.fortworthtexas.gov/departments/neighborhoods/services/grants>, in order to maximize outreach to the public. The CPP lays out the process for citizens and groups to provide the City with information on housing and community development needs as part of the preparation of the Action Plan. Additionally, the City conducts at least one public hearing during the development process before the Action Plan is published and at least one public hearing during the 30-day comment period to obtain citizen's views and to respond to comments and questions. Public hearings are generally held in conjunction with the Community Development Council and City Council meetings, in addition to standalone meetings. The City also sends letters to various State and local groups, departments, and organizations as part of the consultation process.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The Neighborhood Services Department consults with and collects information from other departments and outside agencies that have responsibility for administering programs covered by or affected by the Action Plan. Staff attend regular meetings and coordinate on common projects. Some of the key providers and agencies include:

- Fort Worth Housing Solutions (FWHS)
- Tarrant County Community Development
- North Central Texas HIV Planning Council
- Tarrant County Homeless Coalition
- Texas Department of Housing and Community Affairs, Multifamily Programs Division and Community Services Division

Additionally, the City consults with other governmental and private agencies on issues related to community development and housing issues. Some of these agencies include:

- City of Fort Diversity & Inclusion Department – Civil Rights Enforcement

- Fort Worth Housing Finance Corporation
- City of Arlington Office of Strategic Initiatives
- City of Denton Community Development Division
- North Central Texas Council of Governments
- United Way of Tarrant County
- Tarrant County Department of Human Services
- My Health My Resources (MHMR) of Tarrant County
- State of Texas (i.e. Department of Housing and Community Affairs, Department of Health and Human Services)
- Texas Low Income Housing Information Service
- Texas Workforce Commission
- Mental Health Connection of Tarrant County

Informal consultation with the business community, housing developers and real estate professionals also happened throughout the development of the Action Plan and contributed to the selection of the overall strategies presented. The city maintains regular contact and receives constant input from the business community through its economic development and affordable housing development activities.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Fort Worth coordinates with the Continuum of Care (CoC) through its Homeless Strategies unit. The Homeless Strategies unit meets regularly with Tarrant County Homeless Coalition, the CoC lead agency, to discuss systemic issues and ways to partner to address them. As a part of this ongoing coordination, the Homeless Strategies staff also assists in reviewing grant applications submitted by homeless service providers and makes recommendations regarding funding based on identified needs and priorities.

City staff also attends and participates in quarterly ESG Collaboration meetings hosted by Tarrant County Homeless Coalition. These meetings are held along with other community partners throughout Tarrant County, including City of Arlington and Tarrant County, to coordinate and align community resources.

Permanent Supportive Housing (PSH) is a high priority identified within the CoC, so the City has set aside funds for the construction or rehabilitation of permanent supportive housing units to reduce the number of chronically homeless people. A total of three PSH developments are currently underway funded with HOME-ARP, General ARPA, and other local funding sources.

The CoC charter created a Leadership Council composed of the mayors of Fort Worth and Arlington, the county judges of Tarrant County and Parker and a representative of the Mayor's Council of Tarrant County. The increased involvement of public officials has facilitated greater coordination between local government, the surrounding jurisdictions, and the CoC.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

As the HUD lead agency, Tarrant County Homeless Coalition invites units of local government receiving ESG funds to quarterly meetings with the Improvement, Coordination and Training (ICT) Committee of the Continuum of Care Board to discuss what each unit is funding and develop performance standards.

With the increased involvement of elected officials in the CoC, it is expected there will be an increased intentionality in allocating ESG funds. Currently, Tarrant County Homeless Coalition is mapping system resources to analyze needs and gaps with available funding and other potential funding sources. The City has consulted closely with TCHC in developing allocation plans for new ESG funds received to respond to the coronavirus pandemic.

The CoC board has a committee that reviews performance standards and evaluates the outcomes of CoC-funded agencies.

The CoC board oversees funding, policies and procedures for the administration of HMIS. The City is represented on the board.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Fort Worth Housing Solutions
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Regular meetings on common projects and activities, especially Fair Housing Planning and Choice Neighborhood redevelopment plan for the Cavile Place/Stop Six area. Partnership in development of additional affordable housing and Permanent Supportive Housing for Homeless Persons
2	Agency/Group/Organization	Tarrant County Homeless Coalition
	Agency/Group/Organization Type	Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Regular attendance at meetings and coordination on common projects, particularly regarding HMIS reporting and allocation priorities for ESG funds.

Identify any Agency Types not consulted and provide rationale for not consulting

A comprehensive list of all agencies and entities contacted and consulted is attached to this Action Plan. These entities included social and health service agencies, entities serving children, youth, and the elderly. The City sent letters to all of these agencies to advise them of the Action Planning process, public hearing dates, and other opportunities to comment and request comment regarding the process. The City consulted with Housing Channel and Development Corporation of Tarrant County, the city's certified CHDOs, regarding affordable housing needs, costs and challenges in the current market. The city also consulted extensively with Trinity Habitat for Humanity regarding neighborhood revitalization needs and home repair needs in central city communities. The City made every effort to consult all Agency types.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Tarrant County Homeless Coalition	The Strategic Plan establishes community strategic goals that drive the response to homelessness, helping determine what services are needed to best meet emerging needs and ensure services are efficient and effective; complements Con Plan strategies targeting persons experiencing or at-risk of experiencing homelessness.
2024-2028 Strategic Plan	Fort Worth Housing Solutions	Strategic plan to guide the growth of Fort Worth Housing Solutions as a leader in equitable affordable housing over the next five years.
Workforce Innovation & Opportunity Act Local Plan	Workforce Solutions of Tarrant County	Plan to ensure the successful delivery of innovative workforce solutions and create economic, educational and development opportunities that fully engage all employers and career seekers; complements Con Plan strategies targeting poverty reduction and household stabilization service providers.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of Fort Worth encourages its citizens to provide input in the Action Plan process. Through its adopted Citizen Participation Plan (CPP), the City sets forth policies and procedures for citizens and groups to provide the City with information on housing and community development needs as part of the preparation of the Action Plan. As required by the CPP, the City conducted at least one public hearing during the development process before the Action Plan was published and at least one public hearing during the 30-day comment period. These public hearings were held in conjunction with the Community Development Council or City Council meetings, in addition to standalone meetings. The City sent out letters and/or emails to various State and local groups, departments, and organizations as part of the consultation process. Comments received during the period were considered by the City before Council approval of the Action Plan and its submission to HUD.

Efforts made to broaden participation included updates and information about the HUD grants planning process on the City's website as well as holding monthly CDC meetings to make attendance easier and safer for residents.

Citizen Participation Outreach



FORT WORTH | Neighborhood
Services

Share ideas on ways to improve
Fort Worth's neighborhoods
and the community

2025-2026 Action Plan

July
14

Public Hearing #1
6 p.m. - July 14, 2025
E.M. Shamblee Public Library
1062 Evans Ave
Fort Worth, TX 76104

August
12

Public Hearing #2
6 p.m. - August 12, 2025
Fort Worth City Hall - Council Chambers
100 Fort Worth Trail
Fort Worth, TX 76102



Request for
PUBLIC COMMENT
June 16 to July 16, 2025

[LEARN MORE](#)

Share ideas on ways to improve Fort Worth's
neighborhoods and the community

Join us to learn about the Fort Worth's Annual Action Plan

The Plan determines the best use of grant funds from the U.S. Department of Housing and Urban Development (HUD) for a variety of community development programs and projects for low to moderate income individuals.

All meetings are open to everyone in all Council Districts.

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Request For Proposal For Public Service Agencies & Non-Profits interested in applying for the following grants: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Housing Opportunities for Persons with AIDS (HOPWA) Notice published on December 29, 2024 (Fort Worth Star-Telegram)</p>	<p>Thirty-five (35) proposals were received from applicant social service agencies.</p>	<p>Agencies not recommended for funding submitted proposals that scored lower than competitor proposals.</p>	<p>www.star--telegram.com</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community All citizens and organizations	Community Development Council (CDC Meeting dates: May 14, and June 11, 2025, meetings to consider the Action Plan and the Request for Proposals from social service agencies seeking funding under the Action Plan.	All Applicants for funding under the RFP, were invited to attend and provide feedback to the recommendations during the public comment portion of the meetings. Applicants expressed a desire to see separate applications, and a grants management training for newer/smaller agencies.	N/A	
4	Consultation Letters	Social service agency providers; nonprofits; housing service providers	Letters were mailed and/or emailed to various service providers requesting consultation, comments, and input on the 2025-2026 Action Plan.	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Non-targeted/broad community</p>	Public Notices summarizing funding recommendations for the 2025-2026 Action Plan and notice of public hearings on July 14, 2025 at 6:00 p.m. at Ella Mae Shamblee Library, 1062 Evans Avenue, 76104 and August 12, 2025 before City Council at 6:00 pm in City Hall, Council Chambers. Notice published on June 11 (Fort Worth Star Telegram).	N/A	N/A	www.star-telegram.com

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Internet Outreach	Non-targeted/broad community All citizens and organizations	All public notices and meeting agendas, as well as the DRAFT and FINAL Action Plan are posted on the City of Fort Worth website.	N/A	N/A	https://www.fortworthtexas.gov/departments/neighborhoods/services/grants
7	Libraries, Neighborhood Services Department Administrative Office	Non-targeted/broad community All citizens and organizations	Hard copies of Draft Action Plan distributed on June 16, to two regional libraries as follows: East Regional, Southwest Regional; and the Neighborhood Services Department	N/A	N/A	https://www.fortworthtexas.gov/departments/neighborhoods/services/grants

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Libraries, Community Centers, Neighborhood Services Department Administrative Office	Non-targeted/broad community All citizens and organizations	Hard copies of Final Action Plan will be distributed on August 15 to two regional libraries as follows: East Regional, Southwest Regional; and the Neighborhood Services Department at Fort Worth City Hall.	N/A	N/A	https://www.fortworthtexas.gov/departments/neighborhoods/services/grants

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1,2)

Introduction

The City of Fort Worth expects to receive approximately \$13 million in HUD entitlement grant funds (CDBG, HOME, ESG, HOPWA) for the 2025-2026 program year. In addition to the four HUD grants referenced throughout this Action Plan, the City of Fort Worth makes every effort to leverage local and state resources to address the priority needs identified in this plan and to seek additional federal or state grant funding. Examples and sources of other funding expected to be received for the 2025-2026 program year are:

- **Homeless Strategies:** The City's homelessness unit was moved to the City Manager's Office to better facilitate cross-departmental work related to homelessness. The City allocates approximately \$6 million in general funds annually to support the homeless crisis system. Homeless Strategies engaged approximately 300 stakeholders from four groups: City staff and elected officials, people working in the homeless system, community/civic groups and people experiencing homelessness. One of the key takeaways was the desire for the City to focus more on reducing unsheltered homelessness. As a result of those stakeholder meetings, Homeless Strategies reshaped funding leading to a new Request for Proposals that prioritized addressing unsheltered homelessness for Fiscal Year 2026. Homeless Strategies worked closely with partners including My Health, My Resources of Tarrant County, Partnership Home (the lead agency for Continuum of Care TX-601 Fort Worth/Arlington/Tarrant County), and Acclaim Health to demonstrate success in a pilot addressing the intersection of severe mental illness and unsheltered homelessness in seven target areas of the City.
- **Neighborhood Improvement Program:** Annual investment of over \$4 million in local resources for targeted neighborhood revitalization, particularly for infrastructure investments that will enhance public safety and redevelopment potential.
- **Texas Veterans Commission:** "Housing for Texas Heroes" Grant to repair and/or install accessibility improvements at the homes of disabled low-income veterans. This is a competitive grant of \$300,000 annually.
- **Weatherization Assistance Program:** funds received from the Texas Department of Housing and Community Affairs (TDHCA) from the U.S. Department of Energy, U.S. Department of Human Services' Low-Income Heating and Energy Assistance Program (LIHEAP), and Texas Association of Community Action Agencies (TACAA).
- **Household Crisis Repair Program** to make energy repairs of HVAC systems funded through Comprehensive Energy Assistance Program (CEAP) administered through the state of Texas, TDHCA.
- **Housing Tax Credits,** administered by TDHCA. The City of Fort Worth supports affordable housing development by working with

developers to help them obtain HTC awards in order to maximize affordable housing investments in all areas of the community.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	7,116,438	30,000	0	7,146,438	14,292,876	Assumes level funding for the remaining 2 years of planning period
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,814,431.77	30,000	0	2,844,431.77	5,688,863.54	Assumes level funding for the remaining 2 years of planning period
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short-term or transitional housing facilities STRMU Supportive services TBRA	2,726,668	0	0	2,726,668	5,453,336	Assumes level funding for the remaining 2 years of planning period

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$615,818	0	0	615,818	1,231,636	Assumes level funding for the remaining 2 years of planning period

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state, and local funds), including a description of how matching requirements will be satisfied.

Federal funds will leverage the above-listed resources, as well as other resources, as follows:

- HOME funds will leverage Housing Tax Credit investments by private and non-profit multifamily developers.
- CDBG funds will leverage over \$4 million per year in local funds for infrastructure and related revitalization improvements in targeted neighborhoods.
- CDBG funds will leverage private investment by homebuilders and mortgage lenders in neighborhoods where there are some vacant properties and where new streets, sidewalks, water, and sewer installation make infill housing development possible.
- CDBG public services funds provided to private non-profit organizations to support social services programming for low-income residents will leverage private donated funds that also support those programs.
- CDBG funds provided to Trinity Area Habitat for Humanity will leverage thousands of hours of volunteer time painting the homes of very low-income Fort Worth residents through the Cowtown Brush Up Program, as well as leverage the donation of paint and related supplies from private businesses.
- CDBG funds for the Priority Repair Program will leverage the use of Weatherization Assistance Program funds and/or Texas Veterans Commission funds to provide additional repairs at the homes of residents who are income-eligible and otherwise qualified for both programs.

Matching requirements for the HOME program for the 2025-2026 program year will be met through multiple sources, including contributions of City General Funds to HOME-assisted affordable housing projects, waivers of housing development fees, provision of TACAA-funded HVAC repair/replacement at HOME-assisted multi-family properties, below-market interest rate loans on Fort Worth Housing Finance Corporation loans or other private housing loans for HOME-assisted housing, or other eligible sources as described in HUD guidelines.

Matching requirements for the Emergency Solutions Grant program will be met by ESG sub-recipient agencies through private or public donations of eligible and non-federal funds, volunteer hours, staff time, or in-kind contributions of resources.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

The city does not maintain a designated land bank for affordable housing or other development. However, the City acts as administrator for local taxing jurisdictions for tax-foreclosed properties by managing the inventory of such properties for the benefit of all taxing jurisdictions and subject to the policies of those jurisdictions. The City is authorized by state law to convey such properties to eligible non-profit housing development agencies for less than their market value. The current policy for the City's Real Property Division, and for the other taxing jurisdictions, is to make such properties available to all interested parties through a public bidding process. The policy has been adopted due to inconsistent completion of affordable housing development requirements by prior non-profit beneficiaries of the conveyance process.

Discussion

Expected resources for the 2025-2026 Action Plan are \$13,273,356.00.



Annual Goals and Objectives

Introduction

The City of Fort Worth expects to receive approximately \$13 million in HUD entitlement grant funds (CDBG, HOME, ESG, HOPWA) for the 2025-2026 program year. In addition to the four HUD grants referenced throughout this Action Plan, the City of Fort Worth makes every effort to leverage local and state resources to address the priority needs identified in this plan and to seek additional federal or state grant funding. Examples and sources of other funding expected to be received for the 2025-2026 program year are:

- Homeless Strategies: The City's homelessness unit was moved to the City Manager's Office to better facilitate cross-departmental work related to homelessness. The City allocates approximately \$6 million in general funds annually to support the homeless crisis system. Homeless Strategies engaged approximately 300 stakeholders from four groups: City staff and elected officials, people working in the homeless system, community/civic groups and people experiencing homelessness. One of the key takeaways was the desire for the City to focus more on reducing unsheltered homelessness. As a result of those stakeholder meetings, Homeless Strategies reshaped funding leading to a new Request for Proposals that prioritized addressing unsheltered homelessness for Fiscal Year 2026. Homeless Strategies worked closely with partners including My Health, My Resources of Tarrant County, Partnership Home (the lead agency for Continuum of Care TX-601 Fort Worth/Arlington/Tarrant County), and Acclaim Health to demonstrate success in a pilot addressing the intersection of severe mental illness and unsheltered homelessness in seven target areas of the City.
- Neighborhood Improvement Program: Annual investment of over \$4 million in local resources for targeted neighborhood revitalization, particularly for infrastructure investments that will enhance public safety and redevelopment potential.
- Texas Veterans Commission: "Housing for Texas Heroes" Grant to repair and/or install accessibility improvements at the homes of disabled low-income veterans. This is a competitive grant of \$300,000 annually.
- Weatherization Assistance Program: funds received from the Texas Department of Housing and Community Affairs (TDHCA) from the U.S. Department of Energy, U.S. Department of Human Services' Low-Income Heating and Energy Assistance Program (LIHEAP), and Texas Association of Community Action Agencies (TACAA).
- Household Crisis Repair Program to make energy repairs of HVAC systems funded through Comprehensive Energy Assistance Program (CEAP) administered through the state of Texas, TDHCA.
- Housing Tax Credits, administered by TDHCA. The City of Fort Worth supports affordable housing development by working with

developers to help them obtain HTC awards in order to maximize affordable housing investments in all areas of the community.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing Preservation and Rehabilitation	2023	2027	Affordable Housing	Citywide	Preservation/ Rehab of Existing Housing Stock	CDBG: \$2,500,000	Homeowner Housing Rehabilitated: 175 Household Housing Unit
2	Accessibility Improvements	2023	2027	Non-Homeless Special Needs	Citywide	Public and Private Accessibility Improvements	CDBG: \$165,000	Homeowner Housing Rehabilitated: 55 Household Housing Unit
3	Economic Empowerment and Financial Resilience	2023	2027	Non-Housing Community Development	Citywide	Workforce Development	CDBG: \$182,000	Public service activities other than Low/Moderate Income Housing Benefit: 282 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Affordable Housing (Renters/Owners)	2023	2027	Affordable Housing	Citywide	Affordable Housing (Renter and Owner)	CDBG: \$111,000 HOME: \$2,532,988.77	Public service activities for Low/Moderate Income Housing Benefit: 280 Households Assisted Rental units constructed: 402 Household Housing Unit Direct Financial Assistance to Homebuyers: 5 Households Assisted
5	Children and Youth Services	2023	2027	Non-Housing Community Development	Citywide	Educational and Support Service for Children/youth	CDBG: \$399,465.00	Public service activities other than Low/Moderate Income Housing Benefit: 3161 Persons Assisted
6	Aging In Place	2023	2027	Non-Homeless Special Needs	Citywide	Aging-In-Place	CDBG: \$200,000	Public service activities other than Low/Moderate Income Housing Benefit: 395 Persons Assisted
7	Neighborhood Improvement and Revitalization	2023	2027	Non-Housing Community Development	Citywide	Neighborhood Revitalization	CDBG: \$1,000,685	N/A- Street Improvements

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Homelessness Prevention and Special Needs Support	2023	2027	Homeless	Citywide	Services and Housing for Homeless	HOPWA: \$2,651,960 ESG: \$ 615,818	Public service activities for Low/Moderate Income Housing Benefit: 834 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 156 Households Assisted Homeless Person Overnight Shelter: 7400 Persons Assisted Homelessness Prevention: 75 Persons Assisted HIV/AIDS Housing Operations: 60 Household Housing Unit
9	Healthy Living & Wellness	2023	2027	Non-Housing Community Development	Citywide	Healthy Living & Wellness	\$0	N/A

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Housing Preservation and Rehabilitation
	Goal Description	Preserve and expand the supply of quality affordable housing throughout the City
2	Goal Name	Accessibility improvements
	Goal Description	Improve accessibility in public facilities and housing, including architectural barrier removal
3	Goal Name	Economic Empowerment and Financial Resilience
	Goal Description	Support programs and services providing employment training and career readiness programs that promote self-sufficiency and household stability
4	Goal Name	Affordable Housing (Renter and Owner)
	Goal Description	Increase neighborhood stability through homeownership assistance, Fair Housing efforts, and supportive services for renters and owners
5	Goal Name	Children/Youth Services
	Goal Description	Support programs and services to prepare children and youth for success through educational, mentoring, training, and related programs
6	Goal Name	Aging In Place
	Goal Description	Support programs and services for older adults to access resources needed to age in their homes, while maintaining both their independence and quality of life
7	Goal Name	Neighborhood Improvement and Revitalization
	Goal Description	Enhance neighborhood development and revitalization throughout the City
8	Goal Name	Homelessness Prevention and Special Needs Support
	Goal Description	Provide housing and support services for people experiencing and at risk of experiencing homelessness; support efforts to achieve permanent housing
9	Goal Name	Healthy Living and Wellness
	Goal Description	Support programs and services to improve the mental and physical health of low-to moderate income Fort Worth families

Projects

AP-35 Projects – 91.220(d)

Introduction

The City will undertake activities during the 2025-2026 program year that will address priority needs and objectives established and adopted by the City Council. As seen from the table below, the City will use its HUD grant funds to support five social service project types (Poverty Reduction Programs, Reading & Educational Support Services, Youth Services, Aging In Place, and Homeless Services) through twenty-(20) subrecipient agencies, including supporting programs that serve people experiencing homelessness and people living with HIV/AIDS. The city will also provide two home repair programs (Cowtown Brush-Up and Priority Repair) to low-income homeowners, one of those through a subrecipient. The city will also support homeownership for low/moderate-income persons through Housing Counseling & Education and Homebuyer Assistance programs.

Grant funds will be provided to support the rental rehabilitation of a multi-family housing development project in Southwest Fort Worth. In addition, the City will fund the development of Permanent Supportive Housing.

Projects

#	Project Name
1	25-26 NSD Program Administration
2	25-26 CFW CDBG Program Delivery
3	25-26 Housing Preservation and Rehabilitation
4	25-26 Accessibility Improvements
5	25-26 Economic Empowerment and Financial Resilience
6	25-26 Affordable Housing
7	25-26 Children/Youth Services
8	25-26 Aging In Place
9	25-26 Neighborhood Improvement and Revitalization
10	25-26 Homelessness Prevention and Special Needs Support
11	25-26 HOPWA - Administrative Costs
12	25-26 HOPWA - AIDS Outreach Center
13	25-26 HOPWA - Tarrant County Samaritan Housing
14	25-26 HOPWA - CFW NSD

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.

The reasons for the City's allocation priorities are based on citizen input, broad goals established by the Community Development Council (CDC) and City Council, and the demonstrated need for activities such as poverty reduction, literacy support, and neighborhood revitalization.

The results of citizen input strongly supported homeownership and housing rehabilitation, so the city set a priority on encouraging new homeownership and preserving existing homeownership. Therefore, significant funds are invested in Priority Repair, Cowtown Brush Up, Homebuyer Assistance, the Fort Worth Community Land Trust and Community Housing Development Organization- new construction housing programs. In addition, the CDC has consistently supported increasing housing accessibility for persons with disabilities through Project Ramp.

The city promotes neighborhood redevelopment through its infrastructure and housing infill programs. As funds are available, the City supports affordable workforce housing through the development of new rental properties.

The primary obstacle to meeting underserved needs is the limited availability of local, state, and federal funding, particularly for social services and poverty reduction. The key obstacles to meeting underserved needs for affordable housing, in addition to a lack of resources, are rising housing costs caused by continuous population growth and a limited number of qualified nonprofit affordable housing developers.

AP-38 Project Summary

Project Summary Information

1	Project Name	25-26 NSD Program Administration
	Target Area	Citywide
	Goals Supported	Housing Preservation and Rehabilitation Affordable Housing (Renter and Owner)
	Needs Addressed	Housing Preservation and Rehabilitation Affordable Housing (Renter and Owner)
	Funding	CDBG: \$1,423,288 HOME: \$281,443
	Description	This project is for the planning, administration, operating and monitoring of grant programs to ensure compliance with HUD and City policies and regulations. This includes administration of subrecipient contracts, financial account reporting, onsite monitoring visits, and preparation of plans and reports.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	N/A - Program Administration
	Location Description	City of Fort Worth Neighborhood Services Department 100 Fort Worth Trail Fort Worth, TX 76102
2	Planned Activities	Grant funds will be used to pay for salaries and fringe benefits, insurance, supplies and associated costs to administer and oversee grant programs. This includes staff costs in the Finance, Planning & Reporting, and Neighborhood Services departments, as well as applicable office supplies, copying, computer equipment and services, communications, and directly related transportation costs.
	Project Name	25-26 CFW CDBG Program Delivery
	Target Area	Citywide
	Goals Supported	Housing Preservation and Rehabilitation Affordable Housing (Renter and Owner)
	Needs Addressed	Housing Preservation and Rehabilitation Affordable Housing (Renter and Owner)
	Funding	CDBG: \$960,000

	Description	<p>The Administration & Loan Services staff is responsible for loan origination and loan processing functions for homebuyer assistance programs funded through the City's HOME program, known as the HAP program. The City anticipates funding 5 HAP loans. This includes 5 or more inspections of homebuyer units to ensure that they meet required property standards, as well as associated environmental reviews.</p> <p>Rehabilitation & Construction Management Division costs include salaries and fringe benefits for staff to perform inspections with a minimum of two inspections per unit, as well as client intake and application processing, and outreach for low to moderate income neighborhoods. Costs of staff salaries and benefits, training, required equipment and supplies, and vehicle operations and maintenance for site visits is also included.</p>
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	N/A - Program Delivery
	Location Description	<p>City of Fort Worth Neighborhood Services Department</p> <ul style="list-style-type: none"> Homebuyer Assistance Program: 100 Fort Worth Trail Fort Worth, TX 76102 <p>Home Improvement & Construction: 818 Missouri Avenue, Fort Worth, TX 76104</p>
	Planned Activities	<p>Administration & Loan Services staff are responsible for loan origination and loan processing functions for homebuyer assistance programs funded through the City's HOME program, known as the HAP program. The city anticipates funding of 5 HAP loans. This includes 3 or more inspections of homebuyer units to ensure that they meet required property standards, as well as associated environmental reviews. Prior year funding will continue to support the program. [\$150,000.00]</p> <p>Home Improvement & Construction Division costs include salaries and fringe benefits for staff to perform inspections with a minimum of two inspections per unit, as well as client intake and application processing, and outreach for low to moderate income neighborhoods. Costs of staff salaries and benefits, training, required equipment and supplies, and vehicle operations and maintenance for site visits is also included. [\$810,00.00]</p>
	Project Name	25-26 Housing Preservation and Rehabilitation

3	Target Area	Citywide
	Goals Supported	Housing Preservation and Rehabilitation
	Needs Addressed	Housing Preservation and Rehabilitation
	Funding	CDBG: \$2,500,000
	Description	Preserve and expand the supply of quality affordable housing throughout the City
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	<p>Priority Repair Program: 90 low- and moderate-income households (up to 60% Area Median Income)</p> <p>Cowtown Brush-Up: 85 low- and moderate-income households (up to 50% Area Median Income)</p> <p>TOTAL: 175 low-and moderate-income households</p>
	Location Description	<p>Priority Repair Program: City of Fort Worth, 818 Missouri Avenue, Fort Worth, TX 76104</p> <p>Cowtown Brush Up: Trinity Habitat for Humanity, 9333 N. Normandale St., Fort Worth, TX 76116</p>
	Planned Activities	<p>CDBG funds will pay contractors to perform Priority 1 & 2 repairs. Priority 1 Repairs include the following: water lines and sewer line breaks, gas line breaks/leaks, water heaters (inoperable or unsafe units and unsafe or inoperable heating systems in winter). Priority 2 Repairs include the following: roof repairs, electrical system failures, unsafe or inoperable central air conditioning systems, and sagging, or rotten bathroom subflooring. [\$2,000,000.00]</p> <p>CDBG funds will also be used to contract with Trinity Habitat for Humanity as a subrecipient to operate the Cowtown Brush Up (CTBU) program. For CTBU, funds will pay for contractors to prepare houses for final painting, including but not limited to the removal of loose and flaky paint, repair or replacement of wood siding, corner trim boards, soffit, fascia, windowsills, installation of primer paint and general carpentry services. [\$500,000.00]</p>
4	Project Name	25-26 Accessibility Improvements
	Target Area	Citywide
	Goals Supported	Accessibility improvements
	Needs Addressed	Accessibility Improvements
	Funding	CDBG: \$165,000

	Description	Project REACH: Through Project Ramp, REACH will be able to assist low-income City of Fort Worth residents with mobility impairments maintain their independence and dignity in their own home environment and remain productive citizens by constructing ramps and/or installing handrails and/or grab bars at their homes. These accessibility features also make it easier for family members, friends, health care workers, and transportation providers to assist the individual safely.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	REACH: 55 low-to-moderate income disabled homeowners
	Location Description	REACH, 1000 Macon St., Fort Worth, TX 76102
	Planned Activities	REACH: Funds will pay for materials, building permits, and contract labor for the installation of ramps, handrails, and grab bars.
5	Project Name	25-26 Economic Empowerment and Financial Resilience
	Target Area	Citywide
	Goals Supported	Economic Empowerment and Financial Resilience
	Needs Addressed	Economic Empowerment and Financial Resilience
	Funding	CDBG: \$182,000
	Description	<p>Easter Seals North Texas [\$92,000]: The Employment Services program will create a pathway for people with physical, intellectual, and behavioral disabilities to be trained in skills that led them to employment where they can make a living wage. It will also seek to provide residents of Fort Worth with the necessary training and certifications that will lead to employment opportunities with businesses in Fort Worth.</p> <p>The Women's Center of Tarrant County [\$90,000]: Program will provide participants with Rapid Employment Services, Intensive Financial Coaching, and Resource Connection. Program participants will be hired for good jobs, rebuild emergency savings, gain access to health and paid leave benefits, establish long-term financial goals and live more stable, productive and secure lives.</p>
	Target Date	9/30/2026

	Estimate the number and type of families that will benefit from the proposed activities	Easter Seals North Texas: 140 low-to-moderate income persons The Women's Center of Tarrant County: 142 low-to-moderate income persons TOTAL: 282 low-mod persons
	Location Description	Program services will be offered at the following locations: Easter Seals North Texas 1424 Hemphill Street, Fort Worth, Texas 76104 The Women's Center of Tarrant County 1723 Hemphill St., Fort Worth, TX 76110
	Planned Activities	Easter Seals North Texas: Staff Salaries, Supplies and Services, Teaching Aids, Facility Operations, Insurance, Direct Assistance The Women's Center of Tarrant County: Staff Salaries
6	Project Name	25-26 Affordable Housing
	Target Area	Citywide
	Goals Supported	Affordable Housing (Renter and Owner)
	Needs Addressed	Affordable Housing (Renter and Owner)
	Funding	CDBG: \$111,000 HOME: \$2,532,988.77
	Description	Project will fund housing counseling services, CFW Homebuyer Assistance Program, and CHDO project expenses for Housing Channel Mason Heights residential development. Funds will also support Fort Worth Housing Solutions – Hughes House II and the Fort Worth Community Land Trust. Estimated program income of \$30,000 to be allocated to CFW Homebuyer Assistance Program and/or administrative costs.
	Target Date	9/30/2026

	Estimate the number and type of families that will benefit from the proposed activities	<p>240 low-to-moderate income families served with Housing Counseling & Education (Housing Channel)</p> <p>5 low-to-moderate income families served with City of Fort Worth Homebuyer Assistance Program (HAP)</p> <p>100 low-to-moderate income families served through Housing Channel Mason Heights planned residential development</p> <p>302 low-to-moderate income families served through Fort Worth Housing Solutions Hughes House II multifamily housing development</p> <p>40 low-to-moderate income families served through the Fort Worth Community Land Trust</p> <p>TOTAL:687 low to moderate income families</p>
	Location Description	<p>Housing Channel, 2900 Airport Freeway, Fort Worth, TX 76111</p> <p>City of Fort Worth Neighborhood Services, 100 Fort Worth Trail, Fort Worth, TX 76102</p> <p>Mason Heights/Renaissance Townhomes: 3670 Wichita St., Fort Worth, TX 76105</p> <p>Hughes House II: Etta St. and Avenue G., Fort Worth, TX 76105</p> <p>Fort Worth Community Land Trust: 2001 W Seminary Dr Fort Worth, TX 76115</p>

	Planned Activities	<p>Homebuyer Assistance Program: Staff are responsible for loan origination and loan processing functions for homebuyer and homeowner programs funded through the City's CDBG and HOME programs. The city anticipates funding of 5 HAP loans. This includes 5 or more inspections of homebuyer units to ensure that they meet required property standards. [\$110,824.77]</p> <p>Housing Channel: Housing counseling and education services to Fort Worth residents in English and Spanish to include the following activities: homebuyer outreach/orientation sessions, individual pre-purchase and foreclosure prevention counseling, credit counseling, budget management and financial literacy, homebuyer training, and post-purchase workshops. [\$111,000.00]</p> <p>Housing Channel: CHDO Project [\$422,164.00] funds for the Mason Heights/Renaissance Townhomes project</p> <p>Hughes House II: multifamily housing development as a part of the Stop Six Choice Neighborhood Transformation Plan; 302-unit mixed-income family community [\$1,000,000.00]</p> <p>Fort Worth Community Land Trust: Homebuyers will purchase only a home and enter into a long-term agreement to lease the land from the community land trust. By purchasing only the home, homeownership becomes more affordable than homes on the open real estate market. 40 low-moderate income families will benefit from this activity. [\$1,000,000.00]</p>
7	Project Name	25-26 Children/Youth Services
	Target Area	Citywide
	Goals Supported	Children/Youth Services
	Needs Addressed	Children and Youth Services
	Funding	CDBG: \$399,465.00

	Description	<p>Boys & Girls Clubs of Greater Tarrant County [\$72,000.00] (Youth Development at Eastside Branch): After school programs offering a variety of youth development programs that serve school aged youth ages 6-18. BGCGTC provides a safe environment for youth to receive quality enrichment program, meaningful adult connections, and social emotional support.</p> <p>Camp Fire First Texas [\$62,184] (Teens In Action): program offering life skills training to youth attending selected middle schools and high schools; offered weekly during out-of-school time at each school during the school year and at the Camp Fire Resource Center for 7 weeks in the summer.</p> <p>Girls Incorporated of Tarrant County [\$90,281.00]: Program provides in-school, after-school, and summer education and activities to promote social and emotional wellbeing, promote academic success, and prevent juvenile crime and delinquency for girls, ages 13-19 years of age. Girls Inc. staff develop mentoring relationships with the girls to provide resources challenge growth, express care from a positive role model and expand possibilities.</p> <p>Junior Achievement of the Chisholm Trail [\$50,000.00]. (Cradle to Career Initiative): K-12 programs foster financial literacy work readiness and entrepreneurship using experiential learning to inspire kids to dream big and reach their potential.</p> <p>United Community Centers [\$125,000.00] (Holistic Educational Literacy Program): Research-based small group guided reading program provided in after-school and all-day summer programs to children ages 4 to 13.</p>
	Target Date	9/30/2026
	<u>Estimate the number and type of families that will benefit from the proposed activities</u>	<p>Boys & Girls Clubs of Greater Tarrant County: 380 children of income-eligible families</p> <p>Camp Fire First Texas: 298 children of income-eligible families</p> <p>Girls Inc.: 205 children of income-eligible families</p> <p>Junior Achievement: 1728 children of income-eligible families</p> <p>United Community Centers: 550 children of income-eligible families</p> <p>Total: 3,161 low-mod income persons</p>

	Location Description	<p>Boys & Girls Clubs - Eastside Branch, 4651 Ramey Avenue, Fort Worth, TX 76105</p> <p>Camp Fire First Texas - 2700 Meacham Blvd., 76137; 2211 McKinley Ave., 76164; 1411 Maydell Street, 76106; 2400 E. Seminary Dr., 76119; 3201 Refugio Ave., 76106; 3600 Weber St., 76106; 709 NW 21st St., 76164; 3000 Forest Ave., 76112; 3136 Bigham Blvd., 76116</p> <p>Girls Incorporated of Tarrant County (Leadership Program): Administrative Office - 304 E. Vickery Blvd., Fort Worth, TX 76104; 1226 E. Vickery Blvd., 76104; 601 Park St., 76164; 1701 NE 36th St., 76106; 2950 Roosevelt Ave., 76106; 5701 Shelton St., 76112; 2211 McKinley Ave., 76164; 1411 Maydell St., 76106; 2100 Lincoln Ave., 76164; 1412 Denver Ave., 76164; 709 NW 21st St., 76164</p> <p>Junior Achievement of the Chisholm Trail - 6300 Ridglea Place, Suite 400, Fort Worth, TX 76116</p> <p>United Community Centers (Educational Enrichment Program): United Community Center - Wesley, 3600 N. Crump St., Fort Worth, TX 76106; United Community Center - Bethlehem, 951 Evans Avenue, Fort Worth, TX; 76104; United Community Center - Poly, 3100 Avenue I, Fort Worth, TX 76105</p>
	Planned Activities	<p>Boys & Girls Clubs of Greater Tarrant County (After School Program): Staff Salaries</p> <p>Camp Fire First Texas: Staff Salaries</p> <p>Girls Incorporated of Tarrant County (After School Program): Staff Salaries</p> <p>Junior Achievement of the Chisholm Trail: Staff Salaries, Supplies and Services</p> <p>United Community Centers: Staff Salaries</p>
8	Project Name	25-26 Neighborhood Improvement and Revitalization
	Target Area	Citywide
	Goals Supported	Neighborhood Improvement and Revitalization
	Needs Addressed	Neighborhood Improvement and Revitalization
	Funding	CDBG: \$1,000,685

	Description	Neighborhood Improvement and Revitalization activities enhance neighborhood development and revitalization throughout the City. Street Improvements for the 2025-2026 program year will focus on improving and repairing the infrastructure of various streets within CDBG Eligible neighborhoods
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	CDBG Eligible Neighborhoods
	Planned Activities	Street Improvements
9	Project Name	25-26 Aging In Place
	Target Area	Citywide
	Goals Supported	Aging In Place
	Needs Addressed	Aging In Place
	Funding	CDBG: \$200,000
	Description	PSA Aging In Place programs will serve older adults providing access to resources needed to age in their homes, while maintaining both their independence and quality of life. Meals on Wheels of Tarrant County [\$120,000] (Nutrition Program): Provides home-delivered meals, supplemental nutrition, and congregate meals to disadvantaged older adults in Fort Worth. Community needs to be addressed are malnutrition, food insecurity, social isolation, and poor mental and physical health. Guardianship Services [\$80,000] (Money Smart+): Workshops designed to fight the epidemic of fraud and exploitation of seniors using the evidence-based Money Smart for Older Adults
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	Meals on Wheels (Nutrition Program): 190 presumed benefit older adults and/or severely disabled Guardianship Services (Money Smart+): 205 presumed benefit older adults TOTAL: 395 older adults and/or severely disabled persons

	Location Description	Meals On Wheels Meals on Wheels, 5740 Airport Freeway, Fort Worth, TX 76111 (Program Office) Services, including meal delivery and case management will be provided citywide at eligible clients' homes. Guardianship Services: 1125 College Ave Fort Worth, TX 76104
	Planned Activities	Meals on Wheels (Nutrition Program): Portion of the cost of meals provided for homebound elderly and disabled Fort Worth residents who meet eligibility requirements. Guardianship Services (Money Smart+): salaries
10	Project Name	25-26 Homelessness Prevention and Special Needs Support
	Target Area	Citywide
	Goals Supported	Homelessness Prevention and Special Needs Support
	Needs Addressed	Homelessness Prevention and Special Needs Support
	Funding	CDBG: \$175,000 ESG: \$615,818

	<p>Description</p>	<p>Presbyterian Night Shelter [\$175,000]: CDBG-Case Management Services- Case management services include both on-going weekly case management and Open Assistance. Open Assistance is an opportunity for guests who do not want on-going case management but may need help from a case manager with a particular issue, such as a referral to another resource or general information about services. Open Assistance occurs Tuesday through Friday mornings. Many times, a guest may access Open Assistance and decide to engage in on-going case management. On-going case management is for guests who choose to meet with a case manager on a weekly basis and develop a service plan and goals in order to move toward housing. Case management services at True Worth Place also include diversion services. A Diversion Specialist is designated to meet with guests who are new to True Worth Place and determine if there is an alternative to entering the shelter. If an alternative exists, they assist the guest with reaching that solution.</p> <p>Presbyterian Night Shelter [\$139,491]: SHELTER - All guests receive life-saving shelter, food, clothing, access to housing-focused case management, and access to multiple on-site service providers. In the Men's Emergency Shelter and the Women's Emergency Shelter, guests may choose to enroll in the Moving Home Program which gives 24-hours shelter access, an assigned bed and locker, ongoing housing-focused case management, and life skill groups. In the Women & Children's Program, all mothers and their children have 24-hour shelter access, a private room for their family with a semi-private bathroom, food, clothing, ongoing housing-focused case management, tutoring, life skill groups, and access to on-site service providers.</p> <p>SafeHaven of Tarrant County [\$80,000]: SHELTER - provide support services to victims of domestic violence including shelter, food, and clothing as well as case management, counseling, support groups, and legal assistance.</p> <p>True Worth [\$150,000]: SHELTER - provides for the basic needs of the homeless including shelter, food, clothing, showers, and access to case management.</p> <p>Salvation Army [\$127,141]: PREVENTION - Home Sweet Home (HSH) is designed to prevent homelessness and support residential stability for individuals and families in the community who are at-risk of losing the home. Eligible households can receive one-time financial assistance for up to three months.</p> <p>Center for Transforming Lives [\$73,000]: RAPID REHOUSING - Rapid Rehousing program will provide case management for rapid</p>
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		rehousing clients. Comprehensive support services are customized for each client.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	<p><u>CDBG:</u> <u>Presbyterian Night Shelter: 804 clients</u></p> <p><u>SHELTER</u> Presbyterian Night Shelter: 2100 clients SafeHaven of Tarrant County: 800 clients True Worth Place: 4,500 clients</p> <p><u>PREVENTION</u> Salvation Army: 75 clients</p> <p><u>RAPID REHOUSING</u> Center for Transforming Lives: 20 clients</p> <p>TOTAL: 8,229 clients</p>
	Location Description	<p>Presbyterian Night Shelter, 2400 Cypress St., Fort Worth, TX 76102</p> <p>SafeHaven of Tarrant County, 1010 N. Center St., Arlington, TX 76011</p> <p>True Worth Place, 1513 E. Presidio St., Fort Worth, TX 76102</p> <p>The Salvation Army, 1855 E. Lancaster Avenue, Fort Worth, TX 76103</p> <p>Center for Transforming Lives, 512 W. 4th St., Fort Worth, TX 76102</p>
	Planned Activities	<p>CDBG-Presbyterian Night Shelter- Case Management services</p> <p>ESG Administrative Costs (7.5%): \$46,186</p> <p>Shelter Services: Presbyterian Night Shelter True Worth Place Safe Haven of Tarrant County</p> <p>Prevention: Salvation Army</p> <p>Rapid Rehousing: Center for Transforming Lives</p>
	Project Name	25-26 HOPWA Homeless Services Administrative Costs

11	Target Area	Citywide
	Goals Supported	Homelessness Prevention and Special Needs Support
	Needs Addressed	Homelessness Prevention and Special Needs Support
	Funding	HOPWA: \$81,800
	Description	The funds will pay the salary and fringe benefits and support costs to oversee the HOPWA Program.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	N/A - Program Administration
	Location Description	City of Fort Worth Neighborhood Services Department, 100 Fort Worth Trail, Fort Worth, TX 76102
	Planned Activities	Funds will be used to pay for salaries, fringe benefits, insurance, supplies, and associated costs to administer and oversee the HOPWA Program.
12	Project Name	25-26 HOPWA Housing Program - AIDS Outreach Center
	Target Area	Citywide
	Goals Supported	Homelessness Prevention and Special Needs Support
	Needs Addressed	Homelessness Prevention and Special Needs Support
	Funding	HOPWA: \$264,680
	Description	AIDS Outreach Center (AOC) has proposed to facilitate Tenant-Based Rental Assistance, Short-Term Rent, Mortgage & Utilities (STRMU) Assistance and Supportive Services. The HOPWA program helps beneficiaries improve their health by providing stable housing as a basis for increased participation in comprehensive care. The funded programs provide emergency (STRMU) financial assistance for rent and/or utilities for people living with HIV in order to enable them to remain adherent to their medication and have better health outcomes. The Supportive Services funding is used to fund the housing program coordinator and case management staff who ensure timely access to, and coordination of, services in order to assist clients in obtaining self-sufficiency.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	75 HOPWA-eligible clients

	Location Description	AIDS Outreach Center, 400 North Beach St., Fort Worth, TX 76111
	Planned Activities	Supportive Services, Short Term, Rent, Mortgage, Utility (STRMU) Assistance, Tenant-Based Rental Assistance (TBRA), Administration TOTAL: \$264,680
13	Project Name	25-26 HOPWA - Tarrant County Samaritan Housing
	Target Area	Citywide
	Goals Supported	Homelessness Prevention and Special Needs Support
	Needs Addressed	Homelessness Prevention and Special Needs Support
	Funding	HOPWA: \$1,406,188
	Description	The Program provides supportive services and Tenant Based Rental Assistance (TBRA) to HOPWA-Eligible Clients living in the Samaritan Villages Apartments, the Samaritan House Single Room Occupancy Facility, and in scattered-site rental-voucher supported housing. The supportive services include case management and housing counseling. Program services may also include congregate meals; medical case management; substance abuse counseling; medical transportation; recreational and social programs; educational programs; and life and job skills programs. TBRA includes long-term monthly rental assistance. Clients must be income eligible according to HUD guidelines, live in a rental unit that passes habitability inspections, and have an identified housing need as determined by the client's case manager. HOPWA funds will be used to pay for a percentage of supportive services, salaries, and fringe benefits, associated with the program. HOPWA funds will also be used to pay for the operational expenses of the Agency's SRO Facility located at 929 Hemphill Street, Fort Worth, TX 76104. Operational expenses consist of salaries and fringe benefits for property management and maintenance staff. No more than 7% of the HOPWA funds will be used to pay for administrative costs, including salaries and fringe benefits and City-required insurance associated with the program. The program will provide services to HOPWA-eligible clients residing in Tarrant, Johnson, Wise, and Hood counties.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	90 HOPWA-eligible clients
	Location Description	Tarrant County Samaritan Housing, 929 Hemphill St., Fort Worth, TX 76104

	Planned Activities	Supportive Services, Facility-Based Operations, Tenant-Based Rental Assistance (TBRA), Administration TOTAL: \$1,406,188
14	Project Name	25-26 HOPWA - CFW NSD
	Target Area	Citywide
	Goals Supported	Homelessness Prevention and Special Needs Support
	Needs Addressed	Homelessness Prevention and Special Needs Support
	Funding	HOPWA: \$974,000
	Description	The program provides supportive services and Tenant-Based Rental Assistance (TBRA) to HOPWA-eligible clients residing in Tarrant, Johnson, Wise, and Hood counties.
	Target Date	9/30/2026
	Estimate the number and type of families that will benefit from the proposed activities	60 HOPWA-eligible clients
	Location Description	City of Fort Worth Neighborhood Services (Neighborhood Improvement Division), 100 Fort Worth Trail, Fort Worth, TX 76102
	Planned Activities	Tenant-Based Rental Assistance (TBRA), Supportive Services, Permanent Housing Placement TOTAL: \$974,000

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Due to income eligibility criteria for the CDBG, HOME, ESG, and HOPWA programs, a significant portion of these funds are likely to be spent within Loop 820, more commonly known as the central city and other areas that have higher concentrations of minority residents and low-and moderate-income residents. However, some funds will be expended in all areas of the City, as low-income residents reside in all areas, and many of the funded programs are offered city-wide. The Priority Repair (PRP) and Cowtown Brush Up (CTBU) programs - the City's primary homeowner rehabilitation programs - are offered city-wide but tend to receive the most applications from central city areas where housing stock is oldest, and low-to-moderate-income and minority populations have greater concentrations. In addition, target marketing for PRP and CTBU may be conducted in the City's Neighborhood Improvement Areas - Stop Six, Ash Crescent, Northside, Rosemont, Como, Las Vegas Trail, Historic Marine, Worth Heights and Seminary. As well as the newly identified Neighborhood Improvement Area- Fairhaven. The homebuyer assistance program is available city-wide; therefore, the units assisted with federal funds will be scattered throughout the City. Neighborhoods that receive redevelopment support through infrastructure or infill housing by CHDOs are generally located in older areas of the city. Locations of new rental housing development are dependent upon available land, though efforts are continually made to place new rental housing development close to transportation and employment centers whenever feasible and in areas where there is limited affordable workforce housing. The attached maps show the actual locations of the 2025-2026-year affordable housing projects proposed.

The City has made a multi-year commitment to provide funds to a targeted revitalization project sponsored by Fort Worth Housing Solutions in the Stop Six/Cavile Place neighborhood. A total of \$6.25 million was committed by the City Council in CDBG and HOME funds over a period of six years.

Geographic Distribution

Target Area	Percentage of Funds
Citywide	100

Table 8 - Geographic Distribution

The rationale for the priorities for allocating investments geographically

Most CDBG activity types are allocated to specific geographic areas based on the low to moderate-income criteria established by HUD for "area benefit" activities. To qualify for funding, "area benefit" activities must be in primarily residential neighborhoods with 51% or more low-and moderate-income persons. Also, as stated previously, funds used for direct benefit to individuals and families on a citywide basis, such as home repair or social services, tend to be concentrated in this area with more income-eligible residents. HOME funds assist eligible families with Homebuyer Assistance Program on a citywide basis.

New multi-family infill development planned for the Mason/Renaissance Heights neighborhood will also take advantage of vacant lots and revitalization efforts going on in this area. The City's commitment of over

\$6 million in CDBG and HOME funds over six years to the Choice Neighborhood Revitalization project in Stop Six in southeast Fort Worth represents the culmination of a long-term partnership with Fort Worth Housing Solutions to promote investment in that area. This \$6 million is part of a \$41 million commitment by the city to support FWHS, which was awarded a \$35 million grant for Choice Neighborhoods implementation in the spring of 2020. The planning process for this project involved a wide variety of citywide stakeholders over several years as broad community input and support were received. The location of new affordable rental housing developments is limited to areas that have adequate vacant land, appropriate zoning and need for workforce housing.

ESG funds are allocated to local homeless shelters wherever they may be located. HOPWA housing assistance and services are provided throughout the HOPWA Eligible Metropolitan Statistical Area (EMSA). The HOPWA EMSA includes Hood, Johnson, Parker, Somervell, Tarrant, and Wise counties. Since the incidence of HIV/AIDS is not confined to any area, services to eligible clients are available throughout the entire EMSA through office locations of HOPWA sponsors located in Fort Worth.

Discussion

See attached maps of project locations for the CDBG, ESG, HOME, and HOPWA programs. See attached map of the CDBG-eligible block groups for the City of Fort Worth.



Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Fort Worth's housing priorities are increasing the supply of quality affordable housing; expanding homeownership opportunities; revitalizing neighborhoods; and creating mixed-income communities.

For the 2025-2026 program year, these priorities will be addressed through the following activities:

- Homebuyer assistance for 5 homebuyers (CFW HAP)
**available funding from previous years will continue to support the program*
- **100** families assisted through new residential developments (Mason Heights - Development Corporation of Tarrant County)
- **302** families assisted through new residential development (Fort Worth Housing Solutions – Hughes House II)
- Home repairs for **175** low-income homeowners (Cowntown Brush Up/PRP)
- Housing accessibility improvements for **55** disabled owners and renters (REACH)
- Facility-based housing subsidy assistance to **60** households of persons with HIV/AIDS (Tarrant County Samaritan Housing SRO)
- Rental assistance to **135** households of persons with HIV/AIDS (TBRA - Tarrant County Samaritan Housing/CFW Neighborhood Services Department/ AIDS Outreach Center)
- Short-term rental, mortgage, and utility assistance to **30** households of persons with HIV/AIDS (STRMU – AIDS Outreach Center)
- Rapid Rehousing rental assistance to **20** homeless households (CTL)
- Homeless Prevention one-time rental assistance to **75** persons/households (Salvation Army)

One-Year Goals for the Number of Households to be Supported	
Homeless	20
Non-Homeless	712
Special-Needs	225
Total	957

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One-Year Goals for the Number of Households Supported Through	
Rental Assistance	320
The Production of New Units	402
Rehab of Existing Units	230
Acquisition of Existing Units	5
Total	957

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

Fort Worth provides a variety of affordable housing programs. The Priority Repair Program focuses on the repair of major system failures that affect health and safety, such as water and sewer failures, electrical and heating system failures, and urgent roof repairs. The Cowtown Brush Up paint program helps very low-income and elderly homeowners maintain their homes with exterior paint. REACH Project Ramp installs ramps, handrails, and grab bars at the homes of persons with disabilities.

Housing Channel, a non-profit partner with the city for homeownership efforts, offers homeownership training, direct housing counseling, and foreclosure prevention and coordinates with the City Homebuyer Assistance Program.



HOPWA tenant-based rental assistance and short-term rent, mortgage, and utility assistance for persons with HIV/AIDS are offered throughout the six-county HOPWA Eligible Metropolitan Statistical Area (EMSA). HOPWA funds also subsidize the ongoing operations of a housing facility dedicated to people with HIV/AIDS located in central Fort Worth.

The ESG program funds homeless prevention and rapid rehousing rental assistance to homeless persons and persons at risk of becoming homeless. (The above goal estimates in Table 6 include Rapid Rehousing rental assistance).

HOME funds will be allocated to Housing Channel, a Community Housing Development Organization (CHDO), for the development of a multifamily housing development in southeast Fort Worth. This will include 100 homes.

HOME funds have been allocated to support the Fort Worth Housing Solutions' Choice Neighborhood Grant application, awarded in April 2020. The city will commit a total of \$1,000,000 during PY25 to support the Stop Six Choice Neighborhood Transformation Plan. This plan includes three key areas: The Housing Plan, The Neighborhood Plan, and The People Plan.

The City also uses its funds to carry out the City's Homeless Strategies initiative, a plan to make homelessness rare, short-term, and nonrecurring in Fort Worth with a focus on supplementing and leveraging federal and state resources. Homeless Strategies has been instrumental in getting resources allocated for the development of permanent supportive housing units and also units for homeless families. Homeless Strategies also receives state grant funding for permanent supportive housing case management and for rental assistance and case management for young people ages 18-24.



[Home](#) / [Departments](#) / [City Manager's Office](#) / [Homeless Strategies](#)

Homeless Strategies

Homeless Strategies, formerly called Directions Home, funds housing services and resources for people experiencing homelessness in Fort Worth.

Responsibilities:

- Oversee approximately **\$6.3 million in City and State funds to reduce homelessness and keep clients housed**
- Work with community partners to align resources and processes to most effectively reduce homelessness
- Facilitate development of permanent supportive housing units to reduce chronic homelessness

Need Help?

Call/Text Partnership Home Homeless Helpline: 817-996-8800

HOME Program Income expected to be received between October 2025 and September 2026 (an estimated \$30,000) will be dedicated to the Homebuyer Assistance Program and/or for costs associated with the administration of the HOME grant.



Applicants are required to attend a homeownership training and counseling session provided by one of these HUD Approved Housing Counseling Agencies:

HUD Certified Housing Counseling Agencies

Housing Opportunities of Fort Worth
1065 W. Magnolia
Fort Worth, TX 76104
817-923-9192
housingoppsfw.com

Housing Channel
851 Grainger St.
Fort Worth, TX 76104
817-924-5091
housingchannel.org

Neighborhood Assistance Corporation of America (NACA), Dallas, TX
5787 South Hampton Road, Suite 120
Dallas, TX 75232
972-283-1171
naca.com

Services of Hope Entities, Inc.
1137 Conveyor Lane Suite 107
Dallas, TX 75247
214-276-0235
servicesofhope.org

Hours, fees, services and courses may vary at each agency.





Fort Worth Homebuyer Assistance Program

Homebuyer Assistance Program
Neighborhood Services Department
100 Fort Worth Trail
Fort Worth, TX 76102
817-392-7395

FORT WORTH | Neighborhood Services



Visit our website for
AMI Income Limits,
Certified Mortgage Lender
Lists & more
FortWorthTexas.gov/Neighborhoods





The Homebuyer Assistance Program (HAP) provides mortgage assistance for income-eligible first-time homebuyers within Fort Worth.



FORT WORTH



Homebuyer Assistance Program

First-time homebuyers who qualify based on HUD income limits per household size may receive up to \$25,000 in assistance for down payment and closing costs.

The amount of assistance will depend on the sales price and the loan amount provided by the lender. For a list of approved lenders, visit FortWorthTexas.gov/neighborhoods

A financial subsidy is available in the form of closing costs and down payment assistance for homes purchased within the Fort Worth city limits. There are two ways these funds may be utilized:

- 3% of the loan amount for closing costs, with the remainder applied to the down payment.
- Or, the total funds can be used for the down payment only, with no closing-cost assistance.

We can help your dreams come true with closing cost and down payment assistance!

Guidelines to participate in the program:

- The property must be located within the Fort Worth city limits.
- Applicant(s) must be first-time homebuyer(s) or must not have owned a home within the last three years. Displaced homeowners may be eligible.
- HOME regulation 24 CFR Section 92.254(a)(2)(iii) requires that the sales price not exceed 95% of the area median sales price.
- Government-owned properties are not eligible for assistance.
- Applicant must qualify for a first-lien mortgage from a city-approved lender.
- The homebuyer's minimum contribution of \$1,000 or 2% of the purchase price, whichever is less, is required.
- You must pay costs associated with the home purchase, such as earnest money, option fee, home inspection, appraisal, and any out-of-pocket expenses required. These are costs that you are responsible for when purchasing your home.
- Reserves equal to two (2) months of mortgage payments are required. These reserves cannot consist of gift funds.
- The homebuyer agrees to live in the home as their principal residence for ten (10) years to receive up to \$25,000 in assistance, or for five (5) years to receive up to \$14,999 in assistance.
- The home must pass a Minimum Acceptable Standards Inspection and a City of Fort Worth Environmental Review.
- Applicant(s) must attend eight (8) hours of homeownership training provided by a HUD-approved housing counseling agency.
- Applicant(s) must be a citizen of the United States or a legal permanent resident.
- The yearly income of all adults living in the home must be at or below 80% of the Area Median Income (AMI) based on family size.

Getting Started with Your HAP Application

Let us help you make your homeownership dream come true - follow these steps to get started.

- Get pre-qualified by a city-approved lender in Fort Worth to determine your loan amount (see the list of approved lenders on our website).
- Attend a homeownership training and counseling program (refer to local HUD-certified housing counseling agencies).
- Contact your real estate agent and begin reviewing home listings that match your criteria and price range.
- Once you have found your perfect home, work with your realtor to make an offer.
- The City of Fort Worth HAP can assist participants if the sale price falls within a specific range - existing homes or new construction. Visit our website for the sale price maximum limits.
- Your lender will assist you with the HAP application and submit it to the City of Fort Worth for processing and approval of closing costs and down payment assistance.
- Closing & funding. Move in to your dream home!

FortWorthTexas.gov/neighborhoods

AP-60 Public Housing – 91.220(h)

Introduction

Fort Worth Housing Solutions (FWHS) addresses the need for affordable housing in Fort Worth through several initiatives. It is transitioning out of HUD's (Housing and Urban Developments) Federal Public Housing program to reduce poverty and improve opportunities for Fort Worth residents. FWHS is utilizing HUD's repositioning tools that include the Rental Assistance Demonstration program, Section 18 Demolition/disposition approval, and Choice Neighborhood Initiative grant award and is in the process of preparing a Voluntary Streamlined Conversion (Section 22) application to accomplish this goal. As a result of these initiatives, FWHS has successfully relocated families/individuals from two of its largest public housing properties to areas of higher opportunity where these families will continue to pay 30 percent of their adjusted income for rent.



FWHS has completed the RAD conversion, which included Butler public housing units. A total of 233 units were transferred to newly constructed/acquired mixed-income developments located in higher opportunity areas. The other remaining 453 public housing units were converted to multiple mixed-income units throughout the city of Fort Worth within the FWHS Housing portfolio. The last Rental Assistance Demonstration (RAD) conversion was completed on May 1, 2021.

FWHS was awarded a HUD Choice Neighborhood Initiative Grant in April 2020. The \$35 million federal investment is anticipated to generate nearly \$354 million in development and improvements in the Stop Six neighborhood. Part of this plan includes a housing strategy that will replace 300 public housing units with project-based vouchers in and around JA Cavile, a former conventional public housing property located in the historic Stop Six community. There will be 990 mixed-income rental units developed in six phases of housing development.

FWHS has completed construction on the first housing phase, which is Cowan Place, a mixed-income property. Cowan Place is a senior living community that includes 174 units of affordable housing units for former J.A. Cavile residents as well as other residents who qualify. The units came online in November 2023. Additionally, FWHS began construction on the next housing phase, Hughes House I, in June 2023. Hughes House is a 162 mixed income/mixed-use development, and units are scheduled to be available for leasing in Summer 2025.

As a part of this plan, the City of Fort Worth has committed \$1,000,000 of 2025-2026 Action Plan funds to the development of Hughes House II. In addition to rental units, the plan includes the construction of a Neighborhood Hub with co-located recreational, educational, health, and safety services; and the provision of case management and educational, health, and economic mobility services for former Cavile residents.

FWHS also owns and manages 16 scattered-site public housing units consisting of duplexes, which are the only remaining occupied public housing units in FWHS's portfolio. FWHS will utilize HUD's repositioning tools to close out of the public housing programs in 2026.



Through acquisitions, rehabilitation, and new construction, the agency is expanding its portfolio of affordable and mixed-income properties. It is also working with private developers utilizing Project-Based Vouchers to provide affordable units, including Permanent Supportive Housing units for persons experiencing homelessness. The agency's portfolio includes 55 properties (with various funding sources including Low-Income Housing Tax Credits).

Actions planned during the next year to address the need for public housing.

As part of Fort Worth Housing Solutions Strategic Plan, FWHS will focus on working with public and private partners to expand affordable housing by 5,000 units throughout the City of Fort Worth. During the 2025-2026 program year, FWHS will have 2,812 units of affordable housing under construction.

As part of the redevelopment of the Stop Six neighborhood, FWHS through its Choice Neighborhood Initiative grant will provide over 900 new affordable mixed income/mixed use units. Cowan Place, the first phase of this initiative is a 174-unit development for seniors. The second phase, located on the corner of Amanda Ave and E. Rosedale Street is under construction and will in the Summer of 2025. This development will be 162 units of affordable housing and each phase including Cowan place will have Permanent Supportive Housing units to assist in addressing the homeless issue in the city of Fort Worth.

Actions to encourage public housing residents to become more involved in management and participate in homeownership.

FWHS is repositioning the public housing assets through various Department of Housing and Urban Developments repositioning tools. FWHS will convert the remaining vacant Butler Place public housing units to the Rental Assistance Demonstration program, a HUD tool, and will use a transfer of assistance to multiple affordable housing properties throughout Fort Worth. FWHS will retain a total of 16 scattered site public housing units. Additionally, FWHS administers a very robust homeownership program for housing choice voucher participants, to date a total of 284 HCV participants have purchased a home. Also, FWHS has 221 people enrolled in the homeownership program that are working on becoming homeowners.

Additionally, the agency sponsors and actively participates in the City of Fort Worth's annual Housing Summit, which is open to public housing residents, voucher participants, others receiving housing assistance, as well as the public.

If the PHA is designated as troubled, describe the way financial assistance will be provided or other assistance.

NOTE- FWHS is designated a High Performer

Discussion

The Fort Worth Housing Solutions PHA Five-Year Plan and Annual Plan, which are required by HUD, propose to:

- Increase property owner participation in Housing Choice Voucher program.
- Apply for special-purpose vouchers targeted to the homeless, elderly, and families with disabilities.
- Build more developer partnerships in order to increase the supply of affordable housing in Fort Worth utilizing mixed finance strategies.

FWHS goals that are consistent with City goals are:

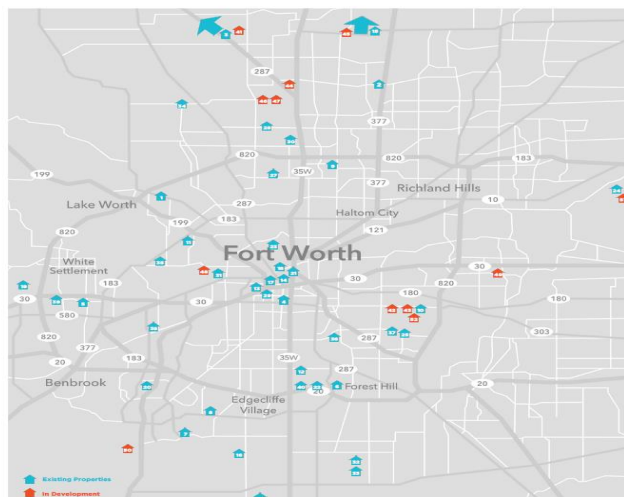
- Create and improve quality, accessible, and affordable housing.
- Develop mixed-use/mixed-income communities.
- De-concentrate poverty. For more information about Fort Worth Housing Solutions, please refer to the website at <http://www.fwhs.org/>.

EXISTING PROPERTIES

1. Alton Park
2. Aventine Apartments
3. Avondale Apartments
4. Bottle House on Main
5. Cambridge Court Apartments
6. Campus Apartments
7. Candletree Apartments
8. Carlyle Crossing Apartments
9. Casa de Esperanza
10. Cowan Place Senior Living
11. Fair Oaks Apartments
12. Fair Park Apartments
13. The Henderson
14. Jennings Place
15. The Holston
16. HomeTowne at Matador Ranch
17. Hunter Plaza Apartments
18. The Huntley
19. Knights of Pythias
20. Overton Park Townhomes
21. The Palladium
22. Patriot Pointe
23. Pavilion at Samuels Avenue
24. Post Oak East Apartments
25. Prince Hall Gardens
26. Reserve at McAllister
27. Sabine Place Apartments
28. Sedona Village Senior Living
29. Siddons Place
30. Silverage Point at Western Center
31. The Springs Apartments
32. Stallion Pointe
33. Stallion Ridge
34. Standard at Boswell
35. Standard River District
36. Villas by the Park Apartments
37. Villas of Eastwood Terrace
38. Villas on the Hill Apartments
39. Wind River Apartments
40. Woodmont Apartments

IN DEVELOPMENT (2023)

41. Chaparral Ranch Homes
42. Hughes House I
43. Hughes House II
44. Inspire at Bonds Ranch
45. The Opal
46. Skyline Prairie Homes
47. Skyline Prairie Homes II
48. Crestwood Apartments
49. Jefferson Eastchase
50. Jefferson Primrose
51. The Crawford
52. Babers Manor



AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Fort Worth works closely with Partnership Home (formerly Tarrant County Homeless Coalition) as well as other members of TX-601 Fort Worth/Arlington Continuum of Care (CoC) to fund programs that reduce and end homelessness. The City works closely with Partnership Home to identify system needs and gaps and find ways to use local funding to support the system. The City helps expand the capacity of the CoC by funding permanent supportive housing case management as well as many system support programs such as critical document services, Direct Client Service Fund, rapid exit, overflow shelter and outreach.

Mayor Mattie Parker is a member of the leadership council on the CoC. She is briefed regularly and asked for input, particularly on the strategic plan. The City is also represented on the membership council of the CoC and on numerous committees by Homeless Strategies staff. This close working relationship provides the City with the opportunity to be responsive to system needs and adjust funding to support the homeless system.

The CoC strategic plan lays out five goals:

1) Effective and Efficient System

Performance measures: Decrease length of stay to less than 45 days, increase income, decrease returns to homelessness to less than 15%, increase number housed annually, decrease unsheltered homelessness, keep voucher utilization at or above 95%, increase case manager knowledge for improved competency in best practices

How City supports: The City supports this goal by housing or diverting at least 360 households annually through its rapid exit program with City funds, using ESG funds to support three emergency shelters to decrease unsheltered homelessness, using both City and ESG funds for rapid rehousing and City funds for permanent supportive housing case management to provide case management which provides support to prevent returns to homelessness. The City's High ImpACT pilot also assists in reducing the number of people experiencing unsheltered homelessness. The City funded Direct Client Service Fund assists the system in decreasing the length of stay through diversion and family reunification.

2) Data Driven Decisions

Performance measures: Increase data quality, increase capacity for obtaining reports, increase capacity for comparing program results, increase capacity for comparing intervention results.

How City supports: The City funds a data analyst at Partnership Home with general funds.

3) Housing Focused

Performance Measures: Increase units available to people exiting homelessness, increase number of landlords accepting vouchers, increase number of landlord partnerships

How City supports: The City has invested over \$26 million in funding (general funds, Fort Worth Housing Finance Corporation funds, HOME-ARPA, HOME, ARPA) to assist in the creation of over 170 units of permanent supportive housing and housing for homeless families. The City has also passed ordinances that landlords cannot discriminate against veterans with housing vouchers due to having a voucher. Another ordinance mandates that all projects with a housing component and City funding must accept vouchers. This is to support the CoC's effort to get more landlords to accept vouchers. The City also supports landlord engagement by making available funding for landlord remediation with City general funds.

The City required 53 units to be set aside for homeless families in an affordable project and is currently working with partners to fill those units.

4) Engaged Community

Performance Measures: Educate the community through ongoing engagement, create a robust

communication infrastructure, number of CoC and community members, increase traditional and social media presence

How City supports: The City continues to make numerous presentations to neighborhood associations, community groups, as well as responding to citizen requests for information regarding the status of homelessness and the strategies to reduce it.

5) Maximize Resources

Performance Measures: Increase in overall system dollars available, increase percentage of programs meeting performance thresholds, shift resource allocation to align with priorities and system needs

How City supports: The City is currently investing over \$6 million annually in general funds to support the system and tracks program performance to address any areas of difficulty. The City demonstrates flexibility by reallocating funding to system priorities.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The CoC has 10 agencies that have street outreach teams that serve the Fort Worth area: John Peter Smith Hospital, My Health, My Resources of Tarrant County, Veterans Administration, Endeavors, Hands of Hope, Transition Resource Action Center, Presbyterian Night Shelter, Love and Light Ministries, First Street Mission and DRC Solutions. These outreach teams provide services to unsheltered homeless persons to connect them to stable housing. The outreach teams work individually with clients to conduct HUD and other assessments in accordance with the CoC's Coordinated Assessment System. The City's Police Department also has a HOPE (Homeless Outreach Program and Enforcement) Team which focuses on the unsheltered - there is a mobile assessor embedded with the team that conducts housing assessments. The City funds two outreach positions with the HOPE Team with general funds.

There are two general teams: Hands of Hope and DRC Solutions. The local public hospital, John Peter Smith, has an outreach team focused on unsheltered clients with medical needs. They often treat people in the field and refer them to more intensive medical services. The local mental health authority, My Health, My Resources, has an outreach team that specializes in evaluating and treating unsheltered clients with addiction and/or mental health needs. Transition Resource Action Center's street outreach focuses on young adults (ages 18-24) experiencing unsheltered homelessness.

These are two agencies with outreach teams that specialize in veteran services, Veterans Administration and Endeavors.

Through ESG, the City provides some funding to True Worth Place, a centralized resource center that unsheltered individuals utilize during the day to gain access to a variety of services such as receiving mail, taking showers, and accessing medical, mental health, employment and housing resources.

The High ImpACT pilot the City initiated directly addresses those experiencing unsheltered homelessness with severe mental illness. The City sought referrals from neighborhood police officers in seven areas of the City hardest hit by camping. The pilot pairs psychiatric/outreach/case management services provided by My Health, My Resources of Tarrant County, with physician assistant services provided by Acclaim Health with master leasing and landlord engagement services provided by Partnership Home to house the most difficult to house. After one year of operation, the pilot is seeing 89% of referrals accepting housing and 92% of referrals maintaining housing after one year.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City provides continued ESG funding for emergency shelters and homeless service agencies to maintain the core safety net. Agencies funded by ESG in the 2025-2026 Action Plan to provide these services include the Presbyterian Night Shelter, True Worth Place, and SafeHaven of Tarrant County.

Presbyterian Night Shelter receives ESG funds to support the men's, women's and family shelter as well as the daytime shelter, True Worth Place. The 2025 goal for the overnight shelters is to serve 2,100

unduplicated individuals and serve 4,500 at True Worth Place.

SafeHaven receives ESG funds to help support their shelter for domestic violence victims and their children and the goal is to assist 800 unduplicated individuals.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

Salvation Army receives homelessness prevention funding through ESG and the annual goal is to assist 75 – 100 households.

For the 2025-2026 Action Plan, rapid rehousing funds will be provided to the Center for Transforming Lives and assist 20 households.

The City's Fort Worth Housing Finance Corporation (HFC) supports the development and operations of Permanent Supportive Housing (PSH) by incentivizing developers to dedicate units to PSH. The HFC provides ongoing funding for permanent supportive housing case management for 54 clients in numerous tax credit projects.

The City also funds many homeless systems supports including providing critical document services, a Direct Client Service Fund (flexible funding for one-time assistance, diversion, covers fees other programs don't), a cold weather overflow shelter. One of the biggest ways the City supports reducing time homeless is through its rapid exit program which is one-time assistance for employed households.

It is a CoC goal that any sub-recipient receiving federal funds to benefit persons experiencing homelessness and persons at risk of homelessness will not discharge any person without conducting a risk assessment and making appropriate referrals to other community resources.

The CoC encourages homeless service agencies and other organizations which serve homeless and at-risk populations to develop and implement discharge plans that comply with the following general guidelines:

Clients existing in a shelter and/or transitional housing program should be exited to stable housing, meaning a decent, safe, and sanitary place meant for human habitation with a rent or mortgage that is affordable for the client at the time of exit.

For clients exiting the shelter and/or program due to program non-compliance, agency staff should make every effort to ensure that the client is not discharged into homelessness; documentation of efforts must be maintained in the HMIS system on a HUD Exit Assessment form or equivalent.

For clients receiving financial assistance prior to exit, agency staff should complete an assessment based on currently available income data. The purpose of this assessment is to determine whether stable housing will be maintained as a result of an income-producing job and/or other consistent financial resources. Fort Worth's HUD-funded homeless program makes every effort to comply with the above guidelines.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care, and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City provides general funds dollars for planning work of the CoC by Partnership Home, which works to improve coordination and planning in the local homeless service system. The City also provides matching funds for outreach to help clients quickly locate units. Homeless Strategies funding also serves as matching funds and leverage annually for programs that re-house homeless persons and shorten the average length of stay in local homeless shelters. The City, through Homeless Strategies, funds three permanent supportive housing case management programs and provides mental health services for those clients. Homeless Strategies also funds two rapid rehousing programs, which quickly house mainly families and some

individuals and provide short-term rental assistance and case management. Homeless Strategies funds the Direct Client Service Fund, which assists individuals with deposits, administrative fees, and rent to quickly house individuals that have income and need assistance to obtain housing and also funds a rapid exit program that connects people to employment if needed and housing with one-time move-in assistance.

Discussion

City's ESG funding, \$615,818, represents only a small portion of homeless resources, as a majority of federal and local funding to assist this population comes from HUD through the Continuum of Care (approximately \$22 million annually) and the Homeless Strategies program (approximately \$6 million annually) supported with City general fund.



AP-70 HOPWA Goals– 91.220 (l)(3)

One-year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	30
Tenant-based rental assistance	135
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	60
Units provided in transitional, short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	225



AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Fort Worth maintains its commitment to preserve and maintain the existing stock of affordable housing. In addition, the city is committed to increasing the stock of affordable housing. The largest barrier to affordable housing is the lack of sufficient resources to support the development of additional units. Also, rising construction costs and increasing population pressure that drive up market prices means that the ability to finance developments that serve low-income families is becoming more difficult. In addition, the lack of public transportation throughout the city limits the ability to develop affordable housing in all areas of the city. Continued coordination with FWHS and FWHFC in 2025-2026 will help to address these barriers.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing, such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

A review of land use controls, local building codes, zoning ordinances, tax policies, et cetera does not reveal any obvious issues that significantly discourage the development of affordable housing. The current boom in market-rate residential construction in Fort Worth, however, limits the opportunity for affordable housing development since affordable housing provides a lower return on investment. The cost of land, particularly for infill housing in the central city, has increased significantly. City impact fees are similar to those at other neighboring jurisdictions, given the extent of services (parks, libraries, etc.) that Fort Worth offers. The City has a Reasonable Accommodation Ordinance currently in place to assist disabled persons with zoning or building development issues that may affect their ability to obtain accessible housing.

To reduce any potential barriers to affordable housing, the city has identified the following areas where municipal action could assist in limiting such barriers:

- Develop partnerships with developers and continue to support developments that provide affordable housing by providing tax incentives or city grants.
- Continue and strengthen partnership and coordination with FWHS to reduce poverty and support the development of more affordable workforce housing.
- Develop and implement City policies that promote affordable housing.
- Support foreclosure prevention counseling and homebuyer education
- Provide down payment assistance and closing cost assistance.
- Coordinate housing initiatives with local transportation plans and authorities in order to provide public transportation.

Discussion:

N/A - This section was intentionally left blank.

AP-85 Other Actions – 91.220(k)

Introduction:

This section will describe the City's plans for the next year to address obstacles to meeting underserved needs, foster and maintain affordable housing, evaluate, and reduce lead-based paint hazards, reduce the number of poverty-level families, develop institutional structure, and enhance coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs.

The city has identified the following obstacles to meeting underserved needs and will address them as outlined below:

- **Limited Funding** - The primary obstacle to meeting underserved needs is limited federal and local funding. The needs of the low-income community are greater than the available local and federal funds. The city has developed partnerships and will continue to seek partnerships with developers in order to apply for more housing tax credits and for other grant resources to support affordable housing. The City also requires sub-recipients of grant funds to leverage funds from other funding sources for their eligible projects and programs in order to help the federal dollars touch more projects.
- **Physical Inaccessibility** - Many older, more affordable housing units may not be accessible to persons with physical disabilities. The City will continue to fund the Resource Center on Independent Living (REACH Project Ramp) program, which provides ramps and grab bars to low-moderate-income residents. In addition, the City requires projects funded with HUD support to have accessible units in accordance with federal regulations. The city is also addressing residential accessibility concerns through its Reasonable Accommodation Ordinance. In a targeted approach to address those identified needs, the City of Fort Worth will take the following actions:

EnVision Center

The Neighborhood Services Department has commissioned one of its Neighborhood Centers, MLK Community Center, to serve as an EnVision Center, which will provide the community with a centralized hub for support in the following four pillars: 1) Economic Empowerment, 2) Education Advancement, 3) Health and Wellness, and 4) Character and Leadership. This program will be operated in coordination with FWHS.

The EnVision Center at MLK is in its second year of operations and is primarily focused on providing services to the Stop Six community but is available to persons throughout Tarrant



County. Programs offered include Tuition Assistance Program and online workshops for entrepreneurs and job seekers in partnership with Google. Clients are also eligible for rental and utility assistance in partnership with Community Action Partners.

Coordination with Community Services for referrals of clients

Community Action Partners (CAP) provides case management, job training, and utility assistance support to low-mod income clients throughout Tarrant County. In an effort to provide wraparound services and maximize grant funds, clients benefitting from the CAP program may also receive referrals to other social service agencies funded through HUD grants as well as other programs within the department, such as the Priority Repair Program and the Weatherization Assistance Program.

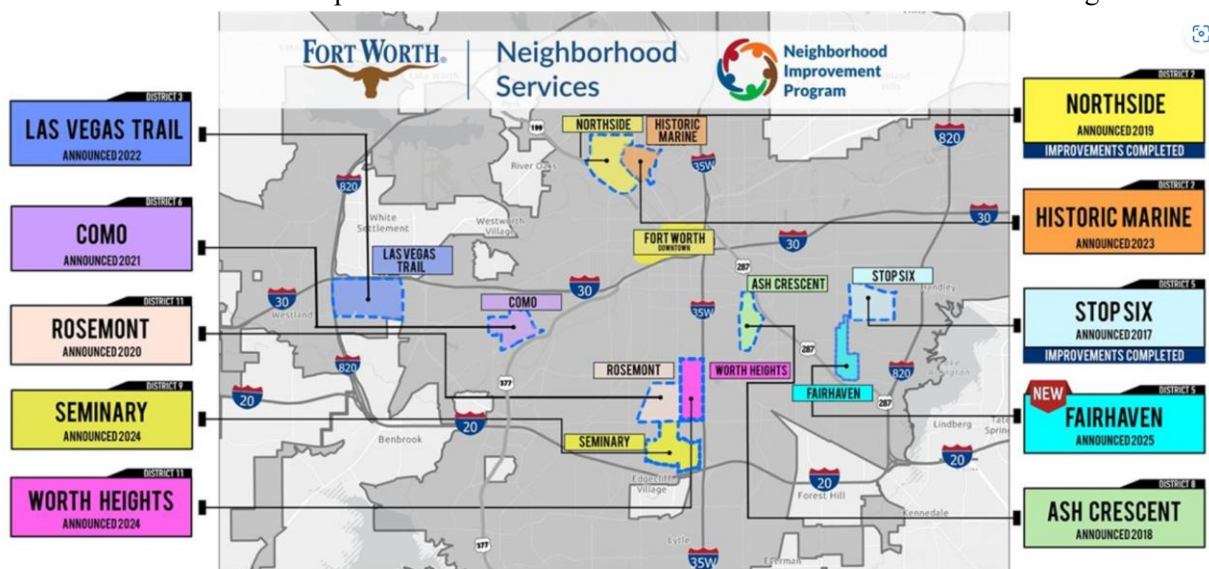
Neighborhood Improvement Program

The City implemented the Neighborhood Improvement Program (NIP) in 2017. NIP is an annual effort of the City of Fort Worth that provides targeted capital investments up to \$4M to improve the quality of life and enhance public safety in traditionally underserved communities.

Neighborhoods are selected based on three key categories:

- Financial hardship
- Opportunity
- Neighborhood condition

Previous neighborhoods included Stop Six, Ash Crescent, Northside, Rosemont, Como, Las Vegas Trail, and Historic Marine, Seminary and Worth Heights. In January 2025, City Council approved doubling the program's funding from \$4M to \$8M, with the amount being split between the two selected neighborhoods. The two neighborhoods selected are Seminary and Worth Heights. program funding to support revitalization and improvement efforts in the Fairhaven neighborhood.



Actions planned to foster and maintain affordable housing.

The City plans to foster and maintain affordable housing for Fort Worth, residents by funding a variety of housing activities and services that have been discussed elsewhere in this report. In addition, the city will take advantage of appropriate opportunities to support the development or rehabilitation of multi-family, mixed-income, and mixed-use housing projects which have an affordable component, with both federal and non-federal resources. Affordable housing projects to be implemented during the 2025-2026 program year include the following:

Housing Channel Mason Heights Project – 100 single family homes for low-to-moderate homebuyers

Fort Worth Community Land Trust – 40 low-moderate income households

Actions planned to reduce lead-based paint hazards.

In the spring of 2025, Fort Worth was awarded a fourth Lead Hazard Reduction Grant from the Office of Healthy Homes and Lead Hazard Control (OHHLHC) of \$5,000,000 in lead hazard control funds. The City was also awarded a Healthy Homes Supplement award of \$700,000.00. These awards were matched with \$750,000 in CDBG funds, bringing the total amount of funding for the Lead Safety Program (LSP) to \$6,450,000.00. The purpose of these grants is to identify and control lead-based paint hazards in eligible privately owned and rental housing. The LSP focuses on the prevention and reduction of childhood lead poisoning for low-income families with children under six years of age living in pre-1978 housing.

Actions planned to reduce the number of poverty-level families.

The city will act to reduce the number of poverty-level families through the following activities:

Support economic development and neighborhood redevelopment programs through City general funds to create job opportunities for low and moderate-income and poverty-level families, and support small business retention, expansion, and recruitment through the Economic Development Department. The City is using the remaining balances of previously received Section 108 loan guarantee funds for the development of major projects in distressed areas, such as the Evans-Rosedale area. The city also provides local incentives to support large-scale private economic development off Highway 287.

Provide tax abatement incentives to the private sector to encourage job creation and central city reinvestment. Provide case management, emergency assistance, and information and referral services to low-income and poverty-level families through the Community Services Division of Neighborhood Services Department and various non-profit organizations.

Support employment, transportation, and training programs to improve the academic, basic, and technical skills of low-income persons, such as the programs operated by Easter Seals North Texas, and The Women's Center of Tarrant County.

Through the Community Services Division of Neighborhood Services, provide emergency utility assistance to income-eligible families under financial stress and refer qualifying families for Weatherization repairs

on their homes to increase energy efficiency. Also, using HUD grant funds, provide urgently needed home repairs such as water heater replacement, plumbing or gas leak repair, and HVAC repair; also assist with exterior paint on homes of the elderly, very low-income, and low-income homeowners. Home repair services are provided by the city through construction contractors or through non-profit housing organizations.

The EnVision Center, operated through the Community Services Division of Neighborhood Services, provides funding for job training, certifications, uniforms, work-related tools, and supplies for low-to-moderate-income individuals in the Stop Six neighborhood. The city will continue to seek additional resources to continue this effort.

Create and maintain local Neighborhood Empowerment Zones (NEZ). The NEZ program supports both small and large redevelopment projects by authorizing fee waivers or tax abatements for activities such as housing rehabilitation, small business expansion, or new construction when the project has the potential to increase the tax base over the long term.

Actions planned to develop institutional structure.

The City's Housing Finance Corporation continues to participate in the development of affordable housing by partnering with developers on multi-family projects that create more units of affordable workforce housing throughout the city, particularly in neighborhood revitalization or high-opportunity areas. The Fort Worth NSD, FWHFC, and TCHC worked together to prepare an Affordable Housing Strategy that clearly defines their roles and set goals for each local affordable housing development partner entity. This will strengthen the local institutional structure by focusing each entity on its area of greatest strength.

The City NSD is also working to identify or qualify additional CHDOs to expand affordable housing development capacity. City NSD will offer training workshops/programs for PSA grant applicants/NOFA proposers.

Actions planned to enhance coordination between public and private housing and social service agencies.

To enhance coordination between public and private housing and social service agencies, the City provides technical assistance to all public services sub-recipients listed in this Action Plan proposed projects summary, as well as to CHDOs under contract with the City and to all existing HOME-funded rental projects throughout their affordability periods. Neighborhood Services Department representatives attend regular meetings of TCHC and CoC and work with Fort Worth Housing Solutions (FWHS) and affordable housing developers on common projects.

Discussion:

N/A - This section is intentionally left blank.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

The following information is provided to meet regulatory and statutory requirements for each of the specific HUD grants (CDBG, HOME, ESG, and HOPWA) received through this Action Plan. Each grant has individualized requirements that must be met. The HOPWA program allocation of funds and method of selection of sponsors is described below.

Requests for Proposals (RFP) from public service agencies are published annually in the early spring. This RFP is made public through the City of Fort Worth website and invitations to submit proposals are submitted to all prior sponsors and any entities that have requested information. Following publication of the RFP, pre-proposal conferences are held to give applicants an opportunity to ask questions regarding how to apply for a grant, eligible costs, reporting requirements, and other policies. Applicants must demonstrate that they serve low-to-moderate income families; HOPWA sponsors must also demonstrate that they serve a population of persons living with HIV/AIDS, with HOPWA-eligible activities. In addition, proposals received are scored based on the applicant agency's financial capacity, financial leverage, experience implementing the program, history of program and reporting performance, and regulatory compliance with any previous City contract. The projects or programs proposed must also meet one of the City's Consolidated Plan goals. Each agency is given the opportunity to make a brief presentation before the City's Community Development Council (CDC), a volunteer advisory body which has been appointed by City Council to make recommendations to the Council regarding award of HUD grant funding. HOPWA project sponsors are recommended for funding by the CDC, but the City Council makes the final determination. During the 2025-2026 program year, any prior year funds will be allocated to eligible entities through the City's established Citizen Participation and Action Plan Substantial Amendment process.

For this Action Plan, activities proposed for the 2025-2026 year will be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	30,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	30,000

Other CDBG Requirements

1. The amount of urgent need activities 0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income.

Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

0.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(1)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City does not and will not engage in any form of HOME funds investment that is not described in the HOME Final Rule at 24 CFR 92.205 (b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Homebuyer Assistance Program (HAP) Resale/Recapture Guidelines

Homebuyers who are assisted with City HOME funds will be provided with a minimum of \$1,000 in down payment assistance, to a maximum of \$25,000 in the form of a zero-interest deferred loan. The buyer will sign a Subordinate Deed of Trust and Promissory Note. The same provisions apply to single family homes developed by CHDOs and to other new single-family development projects, as all newly constructed single-family projects are required to participate in the city Homebuyer Assistance Program to ensure that buyers meet all eligibility requirements. The following will trigger repayment of the amount of HOME funds:

- Discovery that the applicant knowingly falsified an application and was actually ineligible for assistance;
- Buyer ceased to use the home as the principal residence for the period of affordability (generally 5 years up to \$14,999; up to 10 years \$15,000 and higher); or
- The property is sold prior to the expiration of the affordability period.

The City will recapture the entire amount of HOME funds in the project. In the event of a sale, the first mortgage will be paid first and the remaining proceeds will go toward repaying the City. In the event there are no net proceeds or insufficient net proceeds to repay the full HOME investment due, the City

will only recapture the amount of the net proceeds, if any.

More detailed information is provided below in response to Question 3 to address additional HOME resale/recapture guidelines, specifically regarding the affordability of units, purchasing limits, and allocations.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Resale/Recapture Ensuring Affordability of Units Acquired with HOME

For all units acquired with HOME funds, homebuyers will be provided with a minimum of \$1,000 HOME funds per assisted unit. The owner will be required to sign a Subordinate Deed of Trust and Promissory Note. The following will trigger repayment of the HOME funds provided:

- Discovery that the applicant knowingly falsified an application and was actually ineligible for assistance;
 - Owner fails to meet HOME requirements or regulations; or
 - Sale of the property prior to the expiration of the affordability period, unless new owner agrees to all the terms of the HOME agreement. The City will recapture the entire amount of HOME funds used for homebuyer assistance in the project. However, in the case of sale or foreclosure, if the sales price will not pay off the first lien and the full HOME direct assistance amount, the City will recapture any amount up to the HOME amount that does remain once the first lien and all closing costs are paid. Net proceeds are defined as the amount of funds remaining upon sale once the first lien has been satisfied and all required closing costs are paid. If any net proceeds remain after the first lien, the full HOME repayment, and required closing costs are paid, that remaining amount will return to the original HOME-assisted buyer. These recapture provisions will apply to all City-funded homebuyer assistance programs, including new single-family construction assisted with HOME funds, developed by CHDOs or other SF developers.
4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME Refinancing Guidelines attached

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

ESG written standards attached

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has developed a coordinated entry access and assessment system for all CoC and ESG funded housing programs to promote rapid rehousing and targeting of limited resources to high priority populations. For more about the CoC coordinated assessment system, please refer to the TCHC website at <http://www.ahomewithhope.org/tchc-services/coordinated-entry>.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City uses a Request for Proposals (RFP) process for federal funding that includes scoring criteria, guidelines and submission requirements; since 2020, the City has used the Neighborly Software online application software. The RFP is posted on the City of Fort Worth website where it can be accessed and downloaded by interested agencies. The RFP is also emailed to know interested agencies to make sure that they are aware that the RFP is available. Every agency that submits an RFP application via Neighborly will have a brief presentation of their application made on their behalf to the Community Development Council (CDC). The CDC is a board of citizen volunteers who are appointed by the City Council to make federal funding recommendations to the Council. After CDC and staff evaluation, the recommendations are submitted to the City Council for final approval.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The jurisdiction meets the homeless participation requirements in 24 CFR 576.405(a) through two advisory entities:

- The CoC regularly reaches out to and consults with homeless or formerly homeless individuals in making policies regarding homeless services
- Homeless Strategies staff works closely with the CoC and communicates priorities to Neighborhood Services Department staff responsible for overseeing the ESG allocation process. For the 2025-2026 program year, Homeless Strategies staff was directly involved in making recommendations for ESG allocations through the annual RFP process which selects ESG subrecipients.

5. Describe performance standards for evaluating ESG.

Performance standards for evaluating ESG outcomes were developed and updated by the CoC in consultation with staff representatives from all participating jurisdictions. Performance standards were established for each ESG-eligible activity. The most recent ESG performance standards document adopted by the CoC and the City of Fort Worth is provided as an Attachment to this Action Plan. The City works with the CoC and member agencies to update these performance standards to add actual outcomes and measurements to evaluate performance. The City's intent is to continue to at least serve the same number of clients under the current funding or increase services by finding ways to leverage additional resources.

City is committed to meeting HUD goals regarding ESG funds. The CoC is consulted regarding the needs of homeless persons and homeless prevention services. Homeless Strategies staff regularly meets with homeless persons to get their recommendations on homeless prevention services and homeless services. CoC representatives are also encouraged to attend all public hearings, and when appropriate, make presentations to the CDC so that the CDC is better informed on homeless issues and service needs prior to making funding recommendations. The final recommendations are available for the CoC prior to City Council's adoption of final service providers and award amounts that are then included in the City's annual Action Plan. The Homeless Management Information System (HMIS) is administered by the TCHC as the lead agency for the CoC. To ensure that ESG providers participate in HMIS, the City contractually requires all agencies to enter client data into the system, and for victim service providers to enter data into a comparable-level database. In order to increase its collaboration with the CoC, the City has representatives on a variety of CoC committees.

This section is intentionally left blank.

HOME Refinancing Guidelines

Following are the requirements for multi-family housing projects that may be considered eligible for refinancing of private mortgage debt with use of HOME funds:

- 1) Property must need substantial rehabilitation.
- 2) Rehabilitation must be the primary purpose of the overall project, and cost of rehabilitation must be at least 1.5 times the proposed refinance amount. The loan to be refinanced may not be any type of federally-insured or federally-subsidized debt (HUD multifamily program, FHA, CDBG, or other).
- 3) Property must provide affordable housing (maintain current affordability or increase the number of dedicated affordable units) for one or more of the following target populations: Very Low Income (under 50% AMI), homeless or formerly homeless, disabled. Preferences will be given to projects that contain, or commit to contain, Rental Assistance Demonstration units, Permanent Supportive Housing units, or other like dedicated subsidized units.
- 4) Property may not discriminate based on source of income (must accept Housing Choice Vouchers or similar rent subsidy vouchers).
- 5) Refinancing must be necessary to maintain the financial viability and affordability of the housing units over a period of at least 15 years, as demonstrated by City underwriting that indicates HOME-funded refinancing is the sole or best option. The need for HOME-funded refinancing must be supported by a complete documented history of rent rolls for the previous three to five years, as well as multiple years of maintenance/ repair/ replacement cost records, and history of vacancy rates. Underwriting will include a review of prior year property management practices for a minimum of three to five years, to verify that need for rehabilitation is not due to disinvestment. (For the purposes of these guidelines, disinvestment is defined as failure to appropriately fund ongoing maintenance activities and/or replacement reserves consistent with best practice standards of the industry; or charging of excess property management or other owner fees in relation to the physical repair needs of the property, or like practices.)
- 6) Property must maintain affordability of all dedicated units for a minimum of 15 years, or the term of the city's loan, whichever is longer.
- 7) Property Owner complies with all applicable Fair Housing or Civil Rights laws, at this location or at other locations owned/managed by the owner.
- 8) Property must be located within the city-limits of Fort Worth, in a geographic area in need of neighborhood revitalization, as demonstrated by age and condition of area housing stock and infrastructure, concentration of low-income population, concentration of social service needs of the resident population, or like characteristics.
- 9) Specific terms of any refinancing are subject to negotiation based on the primary goals of creation or preservation of long-term affordable housing for low income target populations;

a preference will be given to non-profit organizations with a successful history in affordable housing, or to City-certified Community Housing Development Organizations.

10) The City of Fort Worth reserves the right to reject any proposal for multifamily financing at its sole discretion.

24 CFR 91.220(2) (iv): Purchase Price Limits

The City uses the HOME affordable homeownership (95% purchase price) limits for the City of Fort Worth provided by HUD.

24 CFR 91.220(I) (2) (v): HOME Allocation Policies/Procedures

The City of Fort Worth policy for allocation of HOME funds emphasizes three program types: Homebuyer assistance for low-moderate income families; Development of quality affordable rental housing (either through new construction or rehabilitation); Revitalization of neighborhoods through construction of new affordable single-family homes on an infill development basis - including lease purchase. Citizens may apply for Homebuyer Assistance through city-approved lenders; a list is available on the City of Fort Worth website at <https://www.fortworthtexas.gov/departments/neighborhoods/services/hap>.

To obtain information about funding for development of rental or single-family housing, interested parties may call the NSD main number, 817-392-7540 to request information regarding upcoming Notices of Funding Availability (NOFA) or the availability of any unprogrammed funds. Rental and single-family funding is allocated through a NOFA process every other spring during Action Plan development, and NOFAs are published on the City's website at the Neighborhood Service Department Grants Management page <https://www.fortworthtexas.gov/departments/neighborhoods/services/grants>. Information about NOFAs and RFPs is also published in the Fort Worth Star-Telegram. For the 2025-2026 Action Plan year, the city will allocate program income anticipated to be received for the Homebuyer Assistance Program, and for program administrative costs.

24 CFR 91.220(2) (vi): Preferences in HOME Housing

Rental

Fort Worth has not established preferences in HOME-funded rental housing developments. In some cases, Housing Tax Credit projects may be reserved for multifamily rental housing developments and also receive HOME funds. For the 2025–2026-year, HOME funds have been allocated to support one multifamily rental housing development – Hughes House II.

Home Ownership

The City intends to use HOME funds for closing cost and down payment assistance through its Homebuyer Assistance Program (HAP) and will use the HOME affordable homeownership limits for the area provided by HUD, in accordance with 24 CFR 92.254(a)(2)(iii).

Eligible applicants are those with incomes below 80% AMI and will be served on a first come first serve basis. Applicants must receive a pre-qualification from a City-approved lender to determine loan amount, attend a homeownership training and counseling program, and contact a realtor to locate a property. The lender will assist applicants with the HAP application and submit to the City for processing and approval for closing costs and down payment assistance.

Additional information can be found on the HAP website

<https://www.fortworthtexas.gov/departments/neighborhoods/services/hap>

The City will also allocate HOME funds to support a single-family housing development – Mason Heights, as a part of its 15% CHDO allocation to Housing Channel, and Fort Worth Community Land Trust which will allow low-moderate income residents to purchase affordable housing.

Program Specific Requirements
AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

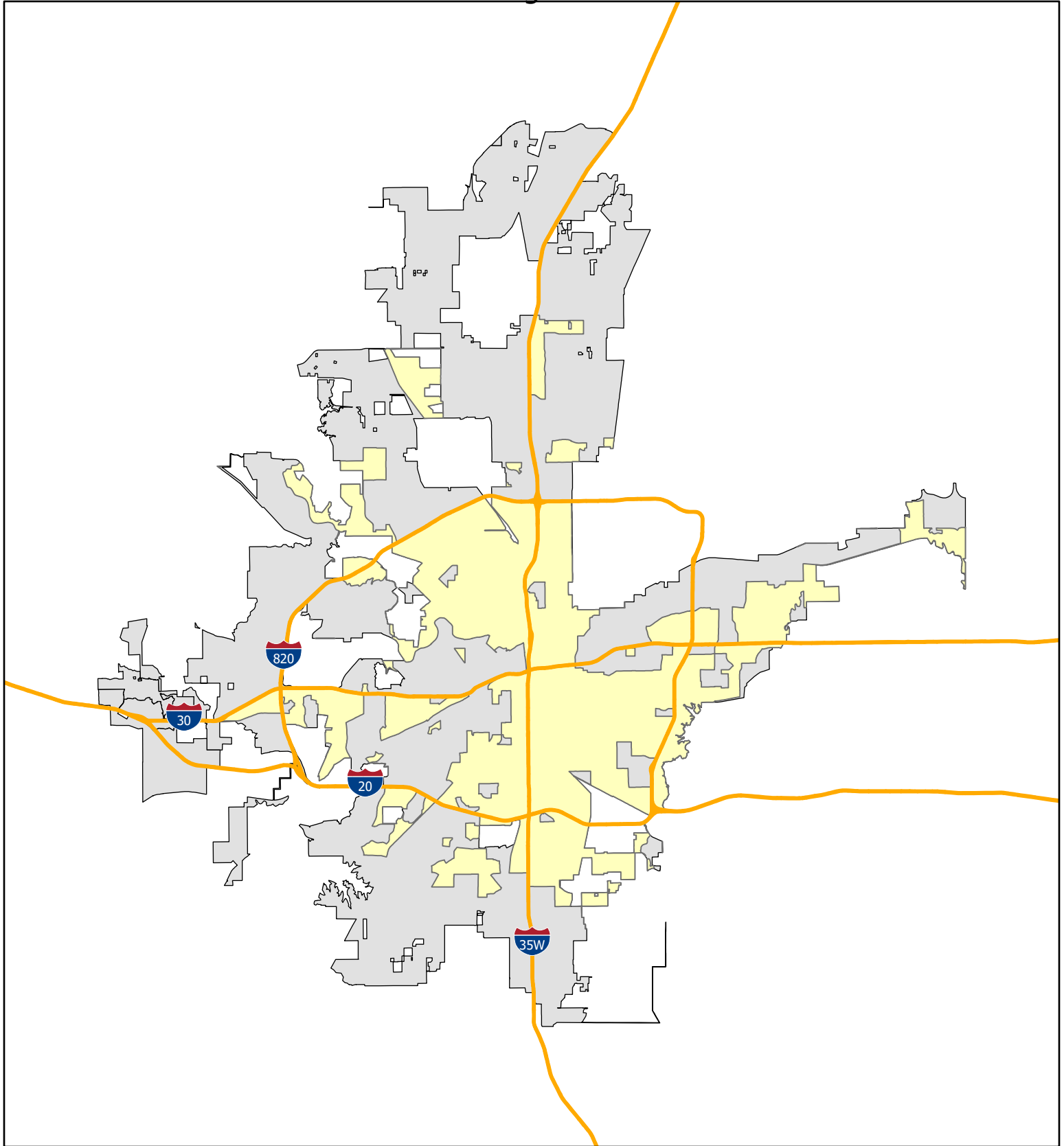
1. Include written standards for providing ESG assistance (may include as attachment)



Individuals and families eligibility: Households receiving either emergency shelter or rapid re-housing assistance must meet HUD’s revised definition of homelessness. Households receiving homelessness prevention assistance must meet the definition of “at risk of homelessness,” have incomes at or below 30% AMI and lack sufficient resources and support networks to retain housing. Eligible ESG-assisted individuals and households must reside in the City of Fort Worth. Individuals receiving rapid re-housing assistance must be housed in a unit located in the City of Fort Worth. Agencies will conduct initial evaluation of clients to determine program eligibility and type of assistance needed. Agencies will re-evaluate quarterly the assistance provided to homelessness prevention recipients, and yearly, to rapid re-housing clients. Re-evaluation will ascertain that: i) annual incomes do not exceed 30% AMI; ii) clients lack resources and support networks to retain housing without ESG assistance. Annual incomes are established per 24 CFR 5.609. All clients must receive an exit assessment that will then be entered into HMIS or comparable database. **Coordination among emergency shelters, homelessness prevention, rapid re-housing and other homeless assistance and housing providers:** To receive ESG funds, an agency has to be an active member of the Continuum of Care (CoC). The CoC leads the coordination among agencies to assist the homeless and prevent homelessness. It also engages and coordinates resources to improve current programs and funding strategies. **Determining and prioritizing homelessness prevention and rapid re-housing assistance:** Rapid re-housing and homelessness prevention providers will determine prioritization among eligible clients. This should be based on a risk assessment. Prioritization should take into account: 1) families with children, and elderly and disabled persons who do not require permanent supportive housing; and 2) the share of rent and utilities costs that each client must pay, if any, while receiving homelessness prevention or rapid re-housing assistance. The City recommends that clients share in rent and utility costs, unless there are specific reasons for receiving 100% ESG-assistance. **Duration of rental assistance:** Per §576.103 and §576.104, agencies shall provide clients assistance for no more than 24 months during any three year period with short-term rental assistance, medium-term rental assistance, payment of rental arrears, or any combination thereof. Short-term rental assistance is limited to three months. Medium-term rental assistance extends beyond three months but less than 24 months. Payment of rental arrears consists of a one-time payment for up to six months of rent in arrears, including any late fees on those arrears. **Type, amount,**


and duration of housing stabilization and/or relocation assistance: Agencies will establish standards for the type, amount, and duration of housing stabilization and/or relocation services provided, acknowledging that services may not extend for more than 24 months within a three-year period. Housing relocation and stabilization services include financial assistance (moving costs, rental application fees, security deposits, first or last month's rent, utility deposits and utility payments), and services (housing search and placement, housing stability and case management, mediation, legal services, and credit repair). The amount and type of assistance provided shall aim at clients becoming self-sufficient. The City shall have access to documentation that supports the amount and type of assistance provided. **Essential services** Agencies will establish standards for targeting and providing essential services necessary to reach out to unsheltered homeless people, connect them with emergency shelter, housing, or critical services; and provide urgent, non-facility-based care to unsheltered homeless people who are unwilling or unable to access emergency shelter, housing, or an appropriate health facility. Agencies must determine an individual's or family's vulnerability and unwillingness or inability to access emergency shelter, housing, or an appropriate health facility, prior to providing essential services under this component to ensure that ESG funding is used to assist those with the greatest need for street outreach assistance. **Emergency Shelter** Agency must be a facility with the primary purpose to provide a temporary shelter for the homeless in general or for specific populations of the homeless and which does not require occupants to sign leases or occupancy agreements. In addition, agency must adhere to the ESG shelter and housing standards found at 24 CFR Part 576.403 to ensure that shelter and housing facilities are safe, sanitary, and adequately maintained. **Essential services in Emergency Shelters** Agencies shall conduct an initial assessment consistent with the CoC Coordinated Assessment System to determine if clients should be admitted to an emergency shelter, diverted to a provider of other ESG-funded or CoC Program-funded components, such as rapid re-housing or homeless prevention assistance, or referred for other mainstream resources. Eligible essential services include case management, child care, education services, employment assistance and job training, outpatient health services, legal services, life skills training, mental health services, substance abuse treatment services, transportation, and services for special populations.

2025-2026 Action Plan

CDBG Eligible Area



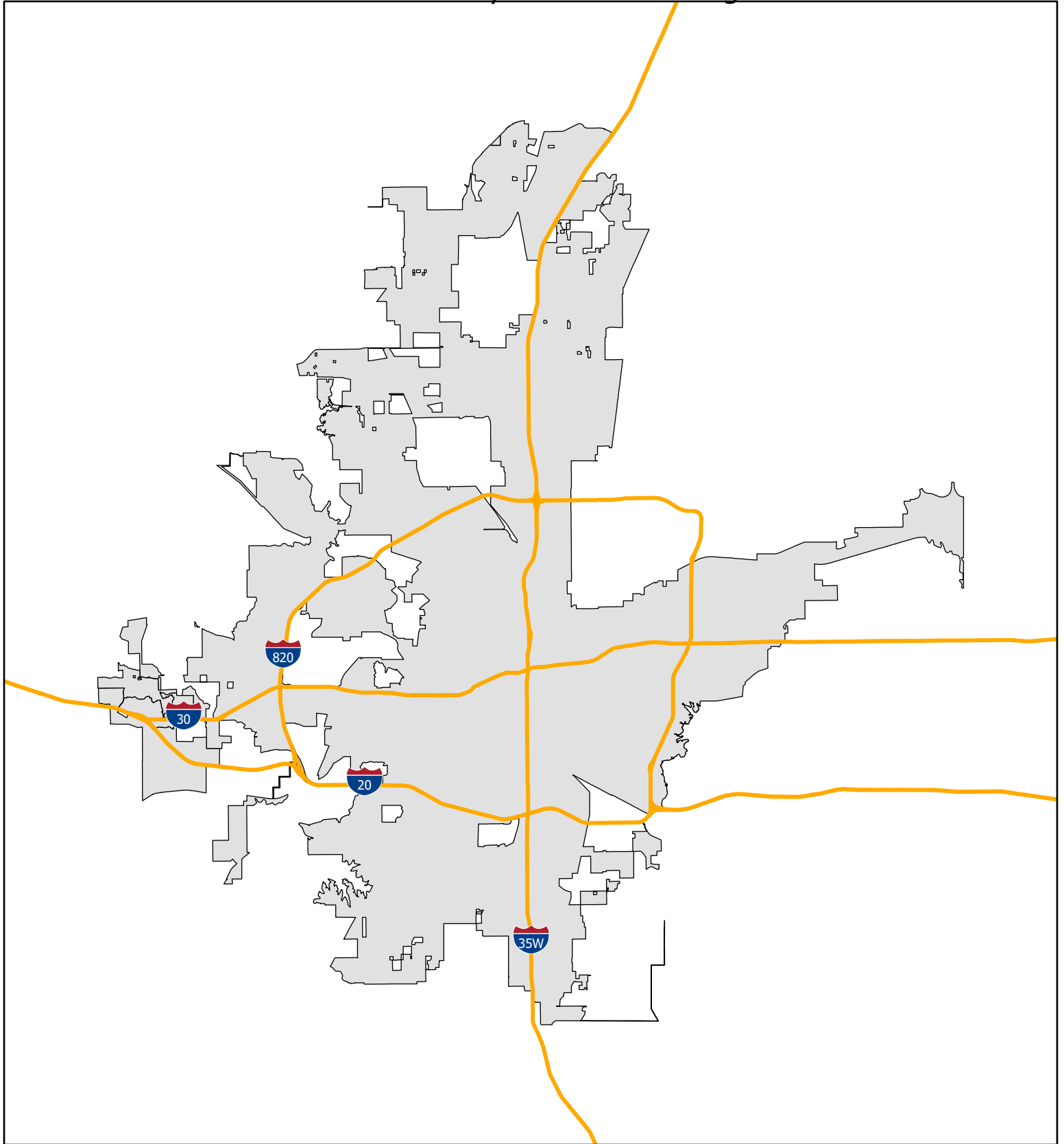
 CDBG Eligible Area
 City Limits

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2025-2026 Action Plan

HOME - Homebuyer Assistance Program



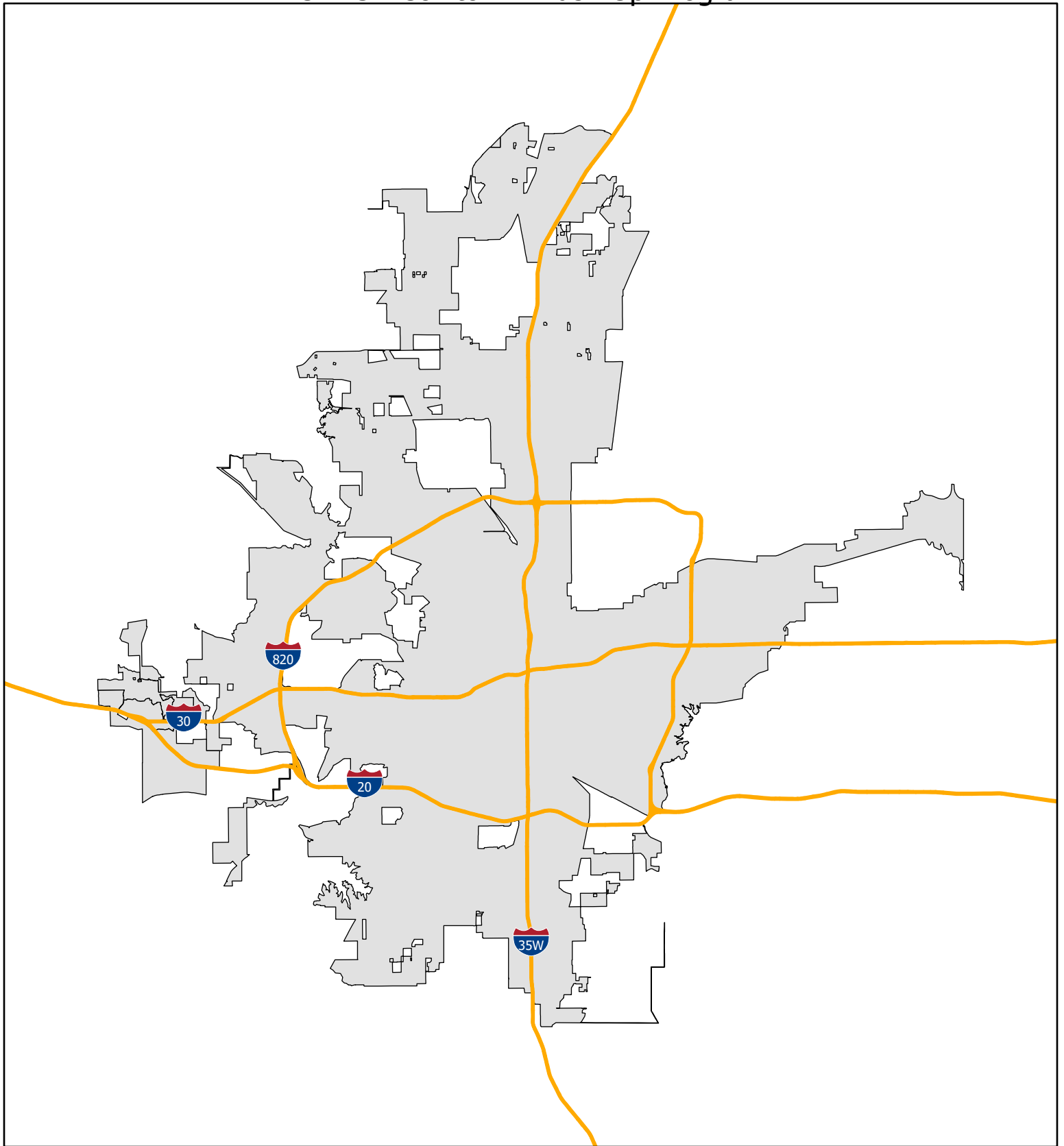
City of Fort Worth Service Area

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2025-2026 Action Plan

CDBG - Cowtown Brush Up Program



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City of Fort Worth Service Area

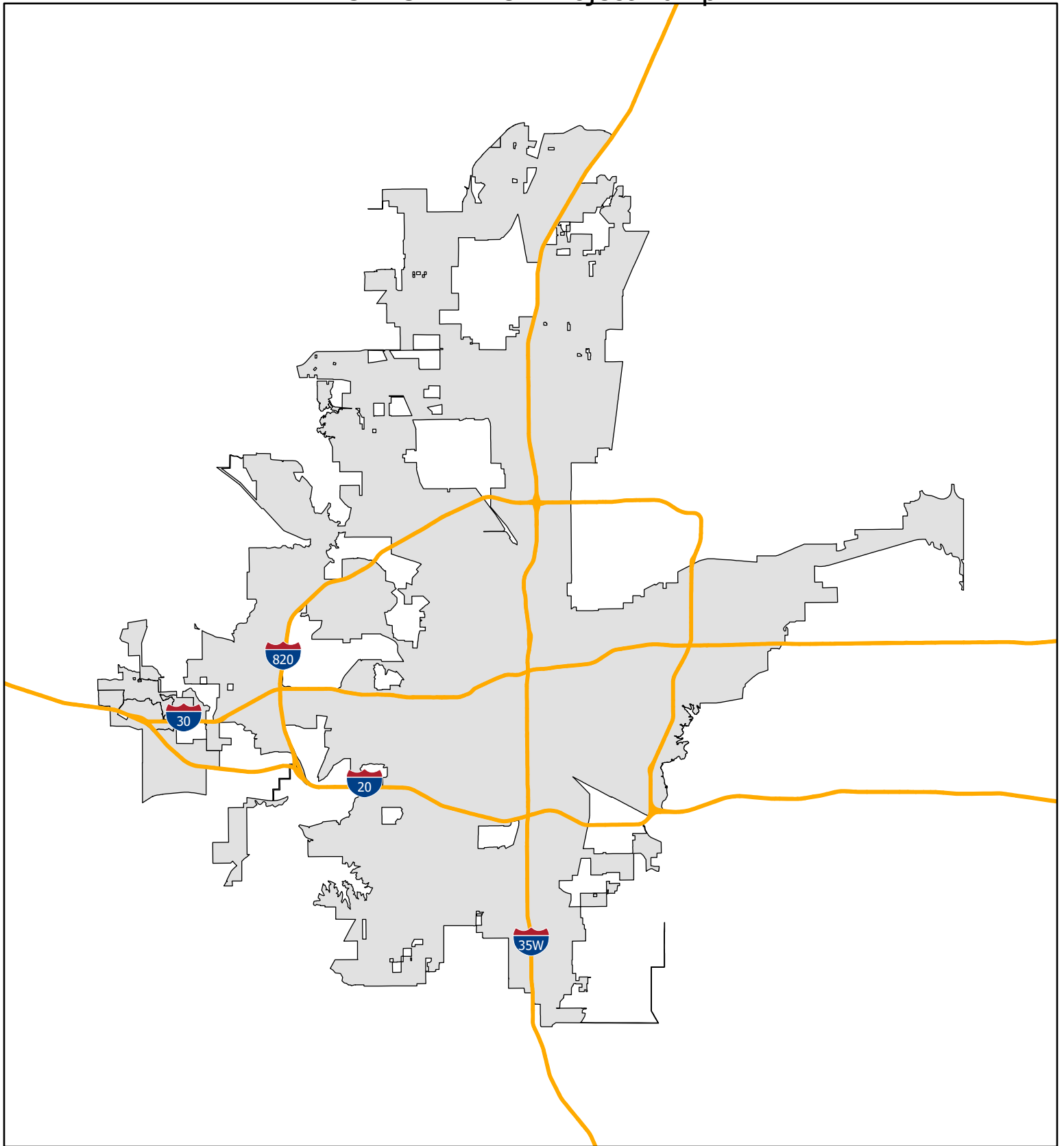


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2025-2026 Action Plan

CDBG - REACH Project Ramp



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City of Fort Worth Service Area

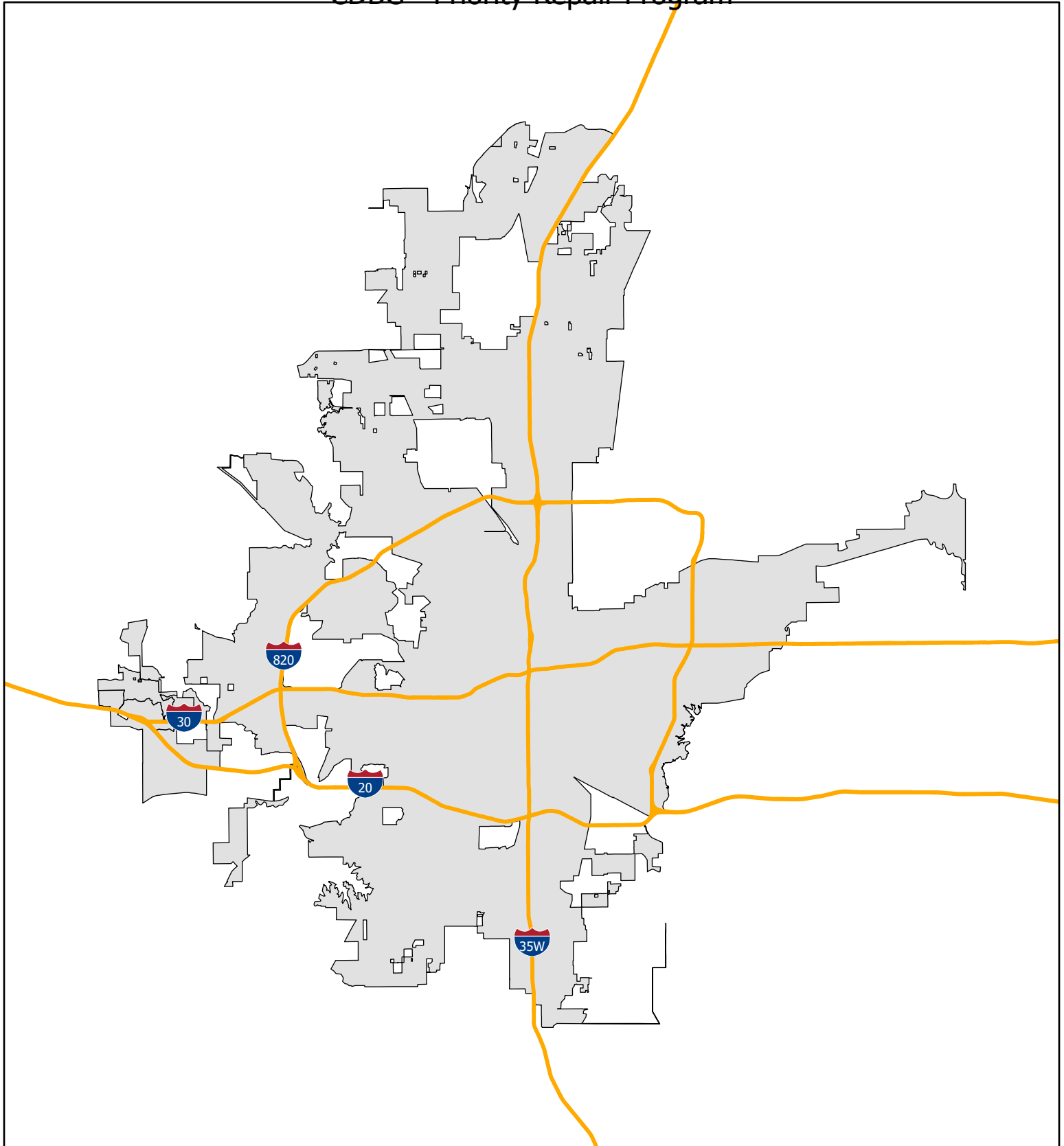


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2025-2026 Action Plan

CDBG - Priority Repair Program



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City of Fort Worth Service Area

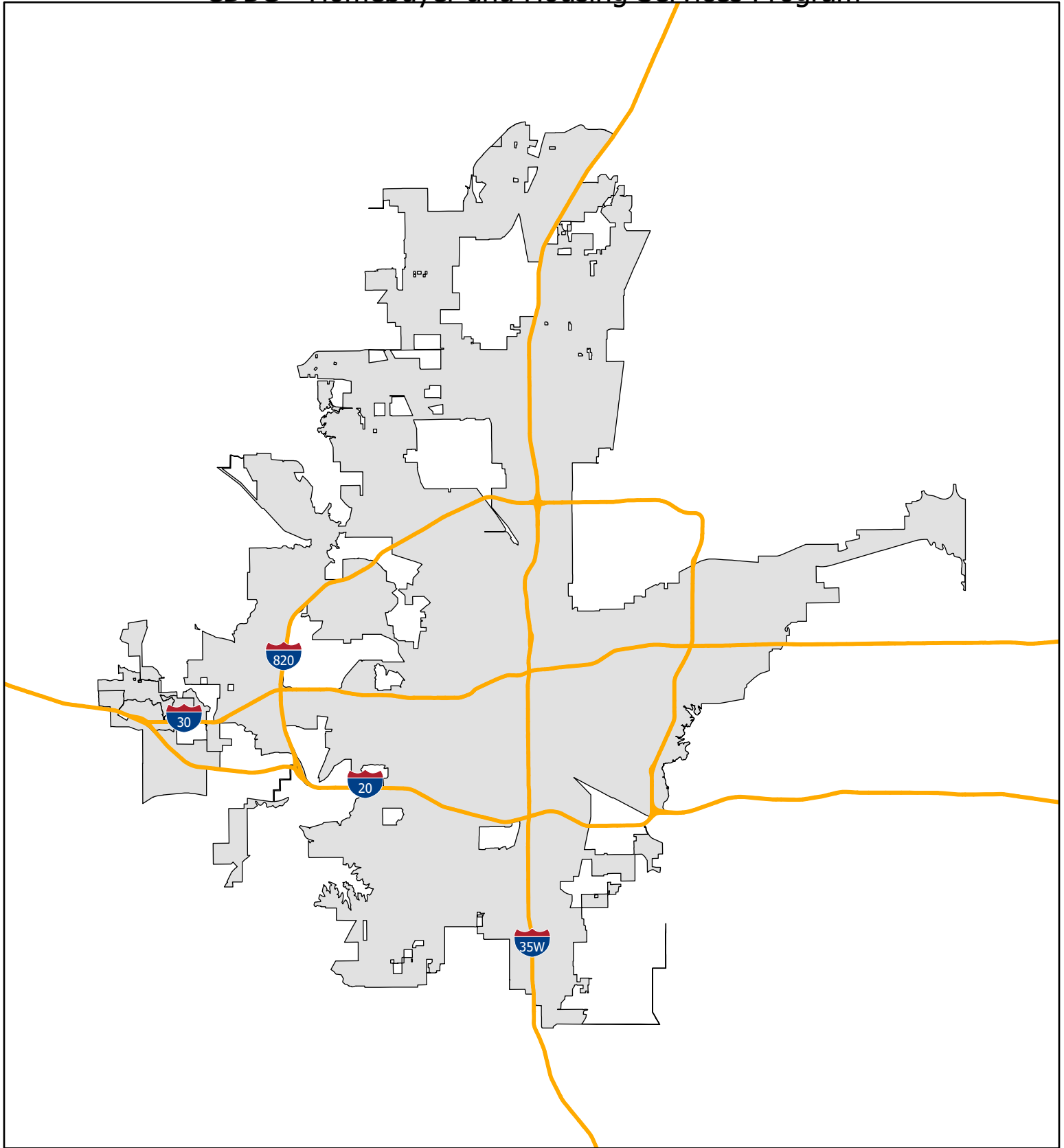


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2025-2026 Action Plan

CDBG - Homebuyer and Housing Services Program



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City of Fort Worth Service Area



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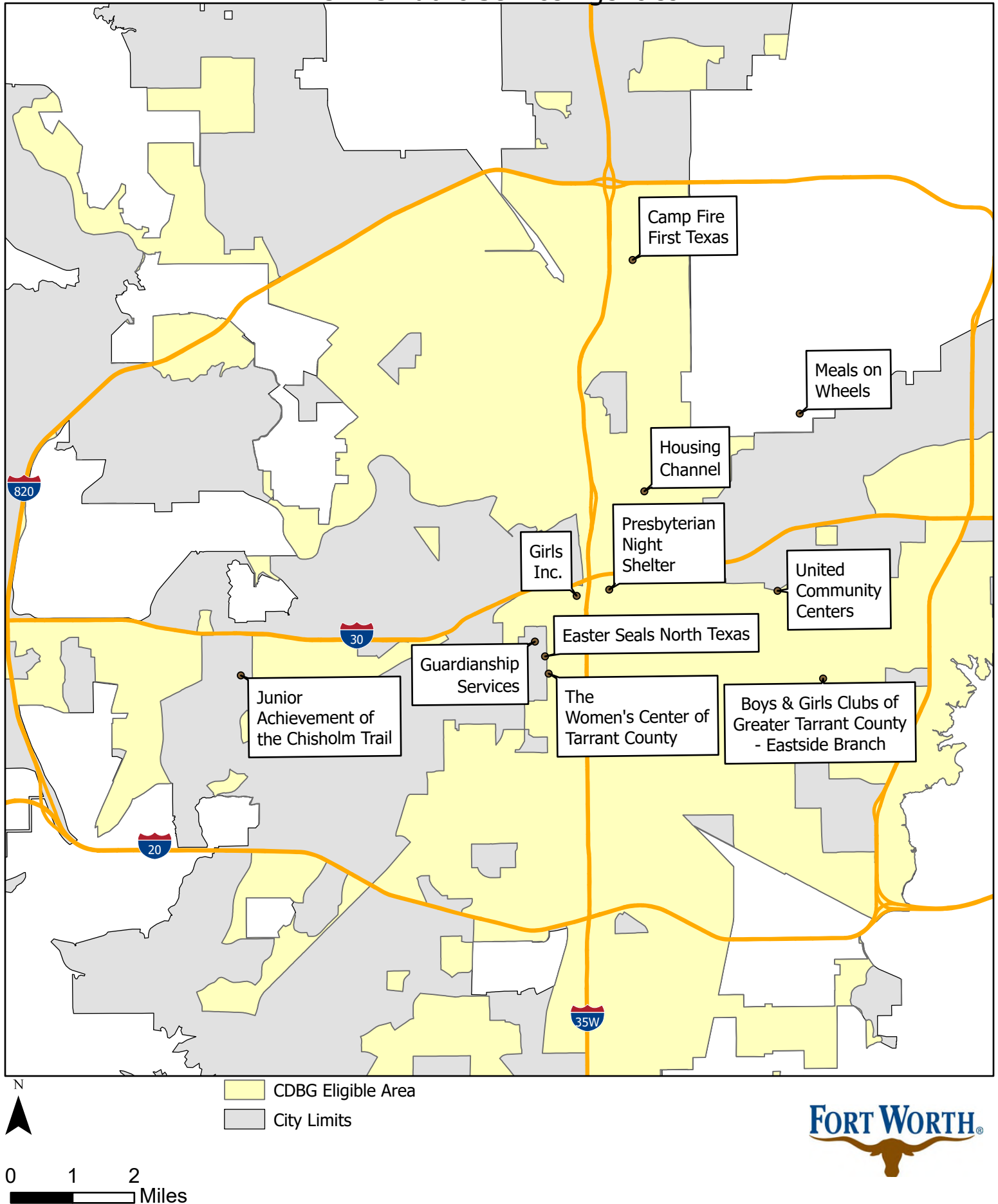


2025-2026 ACTION PLAN
PROJECT LOCATIONS

Map Header	Category	Agency Name	Address	Zip Code
CDBG PUBLIC SERVICE AGENCIES	Children/Youth Services	Boys & Girls Clubs of Greater Tarrant County - Eastside Branch	4651 Ramey Avenue	76105
		Camp Fire First Texas	2700 Meacham Blvd.	76137
		Girls Inc.	304 E. Vickery	76104
		Junior Achievement of the Chisholm Trail	6300 Ridglea Place	76116
		United Community Centers	3900 Meadowbrook Drive	76103
	Economic Empowerment and Financial Resilience	Easter Seals North Texas	1424 Hemphill St.	76104
		The Women's Center of Tarrant County	1723 Hemphill St.	76110
	Affordable Housing	Housing Channel	2900 Airport Freeway	76111
	Homlessness Prevention and Special Needs Support	Presbyterian Night Shelter	2400 Cypress St.	76102
		Guardianship Services	1125 College Ave	76104
ESG/HOPWA PUBLIC SERVICE AGENCIES (CDBG Eligible Area)	Aging In Place	Meals On Wheels of Tarrant County	5740 Airport Freeway	76117
	ESG	Presbyterian Night Shelter	2400 Cypress St.	76102
		True Worth Place	1513 E. Presidio St.	76102
		SafeHaven of Tarrant County	1010 N. Center Street	Arlington 76011
		Center for Transforming Lives	512 W. 4th St.	76102
		The Salvation Army	1855 E. Lancaster Ave.	76103
	HOPWA	AIDS Outreach Center	400 N. Beach St.	76111
		CFW Neighborhood Services Department	908 Monroe St.	76102
		Tarrant County Samaritan Housing	929 Hemphill St.	76104
Community Housing Development Organization (CHDO) - Housing Channel	HOME	Mason Heights(Renaissance Heights Townhomes)	3670 Wichita St.	76105
Stop Six Choice Neighborhood Initiative - Fort Worth Housing Solutions	HOME	Hughes House II	1401 Etta St.	76105
HOME Investment Partnerships Program - Fort Worth Community Land Trust	HOME	Carroll Park	2001 W Seminary Dr	76115

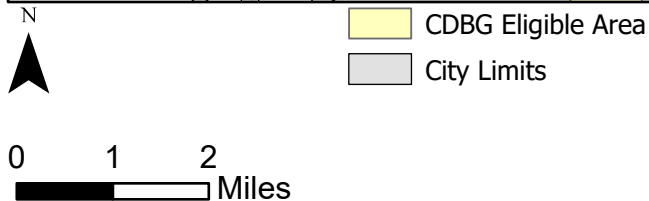
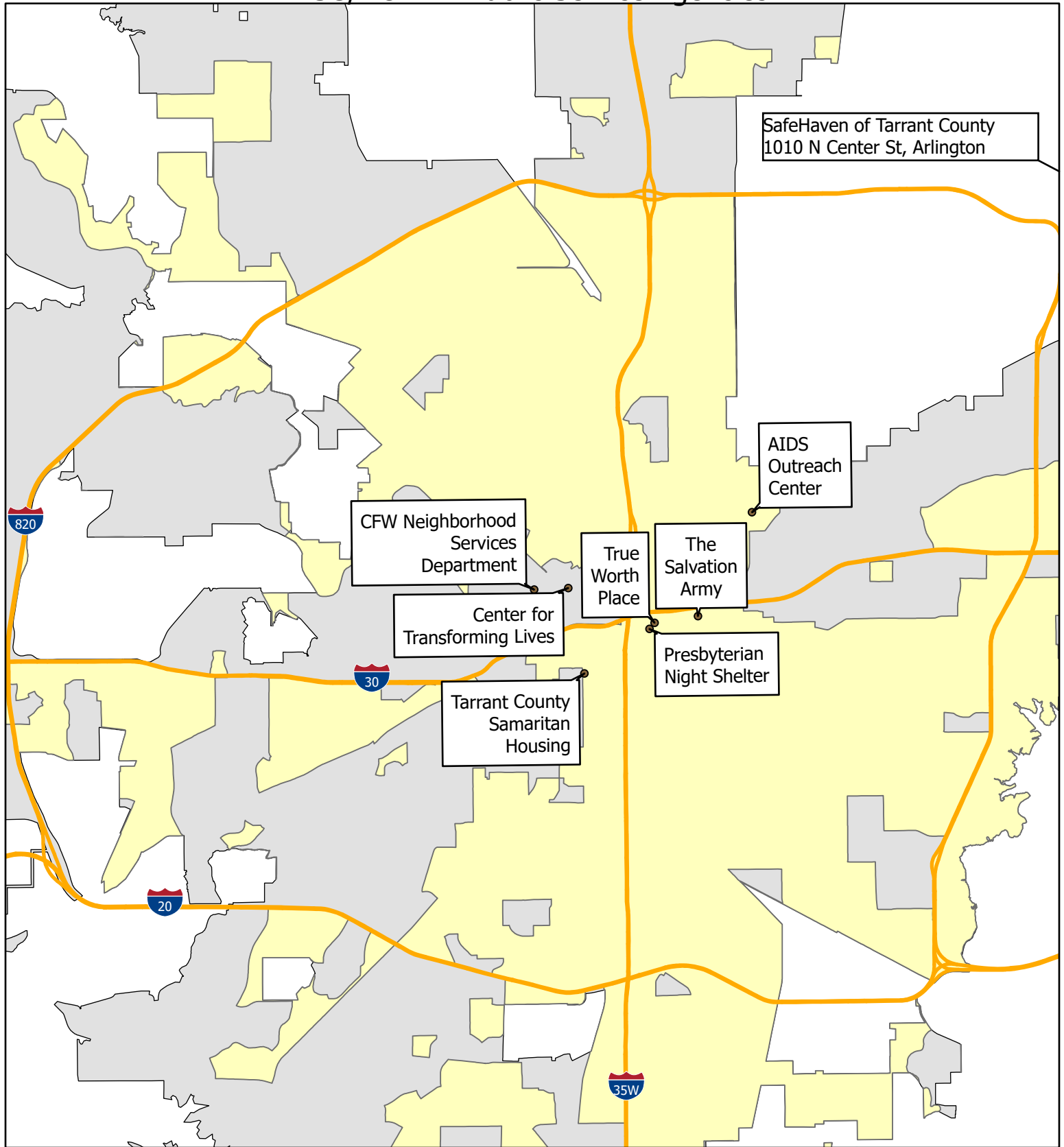
2025-2026 Action Plan

CDBG Public Service Agencies



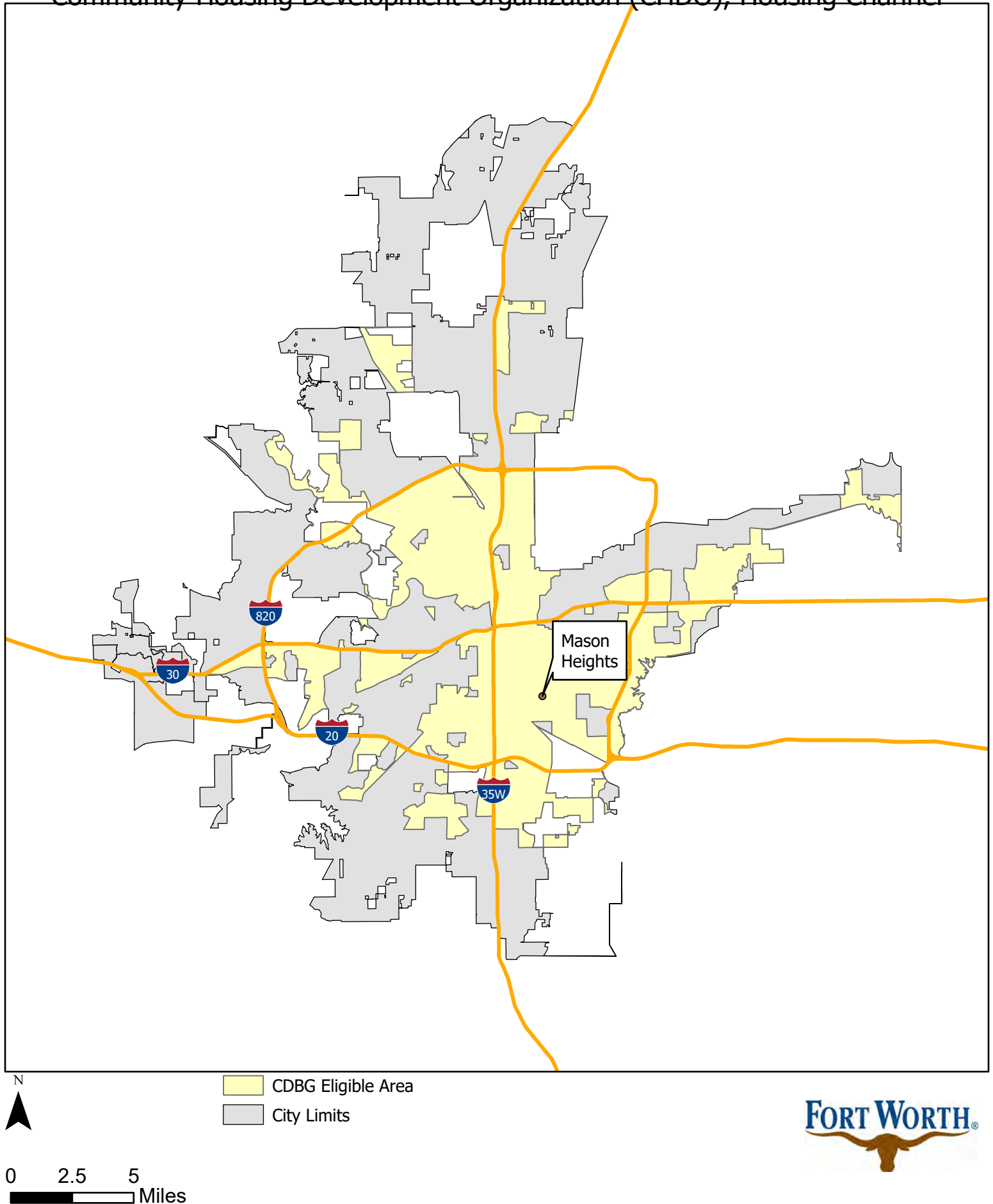
2025-2026 Action Plan

ESG/HOPWA Public Service Agencies



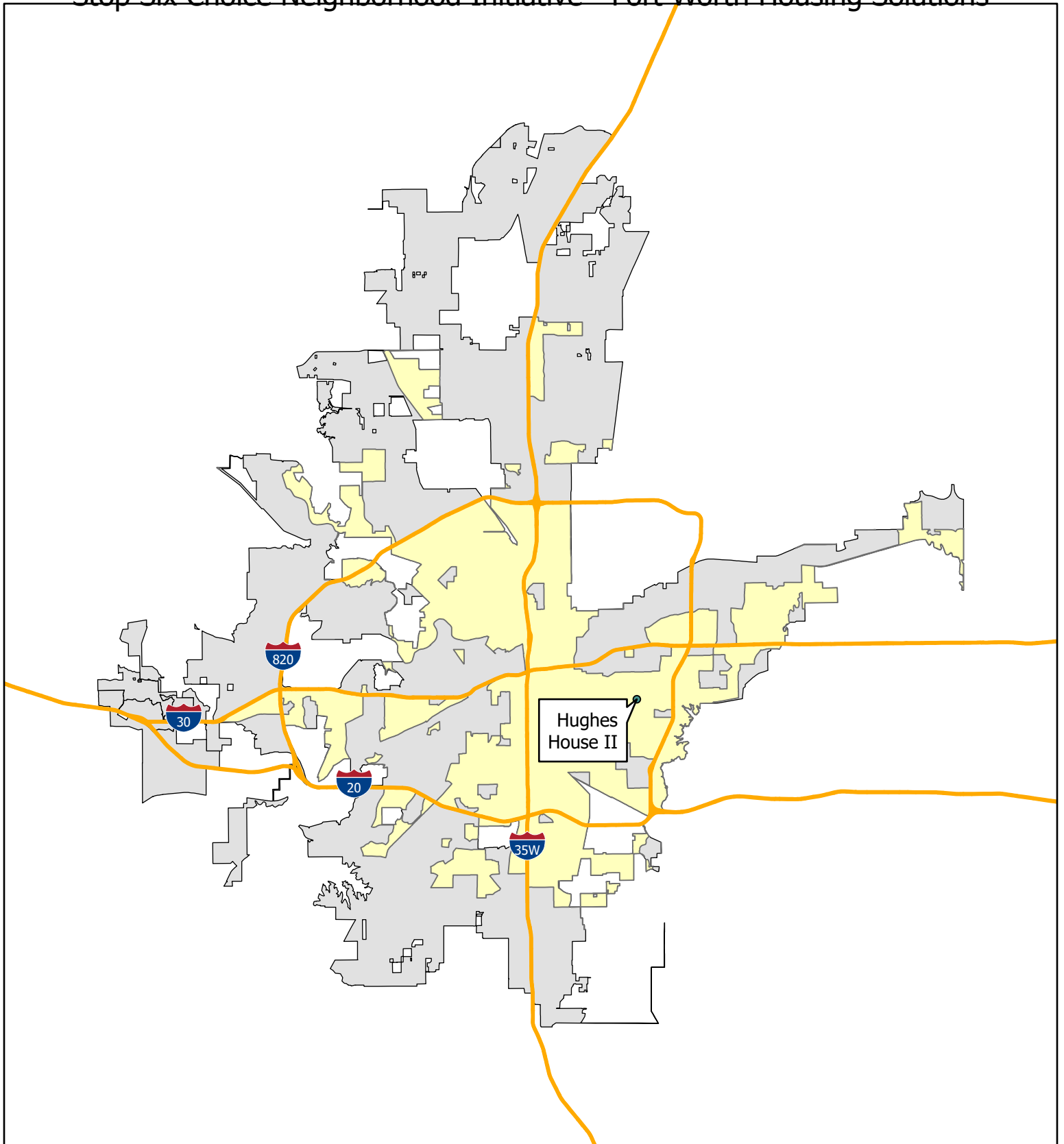
2025-2026 Action Plan

Community Housing Development Organization (CHDO), Housing Channel




2025-2026 Action Plan

Stop Six Choice Neighborhood Initiative - Fort Worth Housing Solutions



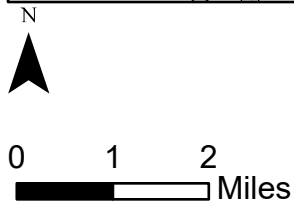
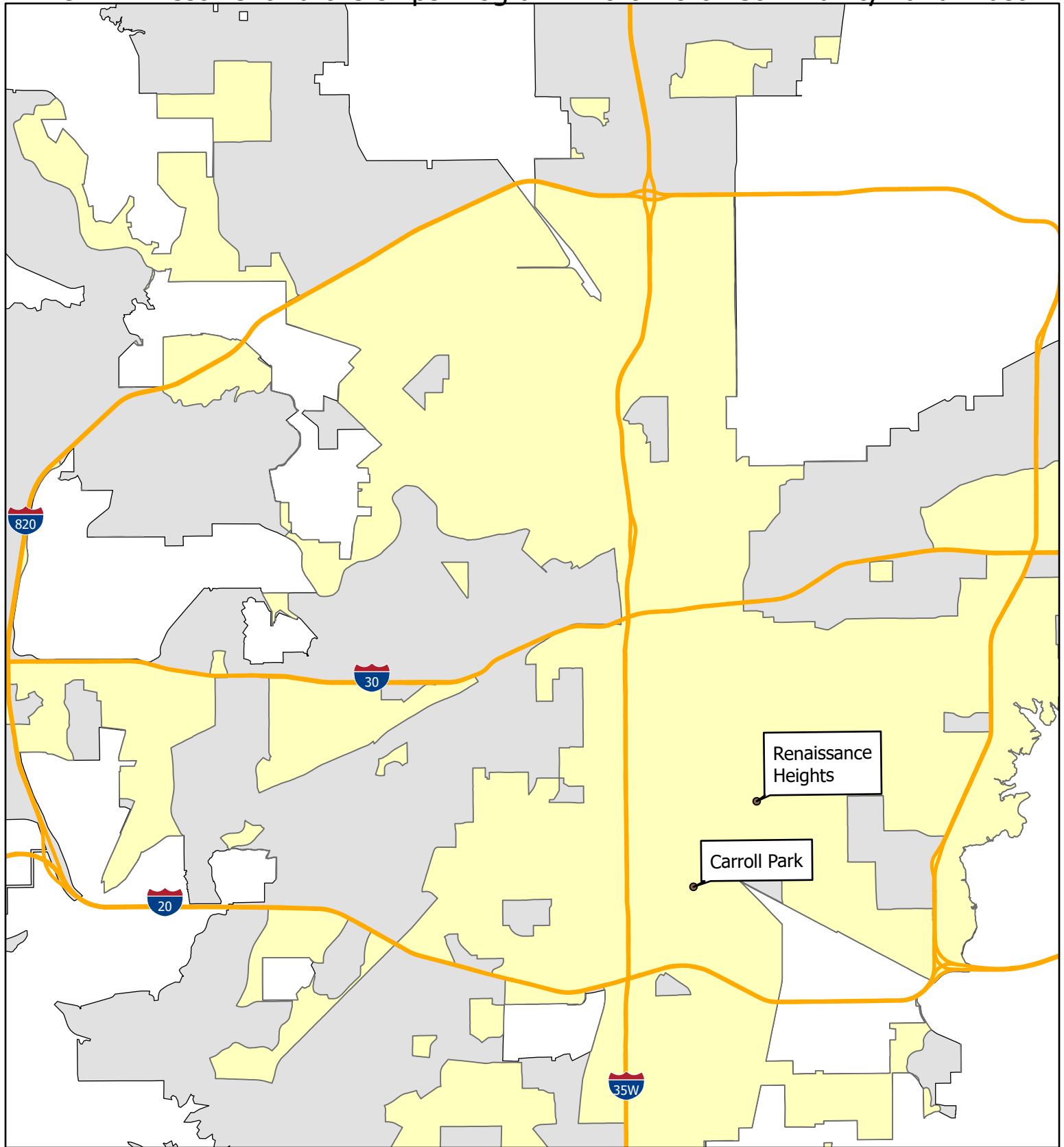
 CDBG Eligible Area
 City Limits



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2025-2026 Action Plan

HOME Investment Partnerships Program - Fort Worth Community Land Trust



 CDBG Eligible Area
 City Limits



TARRANT COUNTY HOMELESS COALITION

STATE OF
THE
HOMELESS
REPORT

2024

*"A vibrant community where everyone has
a place to call home and the resources to live their best life."*

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INTRODUCTION

Tarrant County Homeless Coalition (the Homeless Coalition) is pleased to present the 2024 State of the Homeless Report. The 2024 State of the Homeless Report is a powerful resource for understanding the scope and intricacies of homelessness in Tarrant and Parker counties. This report contains the most current and accurate data and analysis available for homelessness in Tarrant and Parker counties. The Homeless Coalition hopes to convey an understanding of how our system works together, the magnitude of the response, accomplishments, and what the next year holds.

After several years of uncertainty, 2024 brings a sense of stability, hope, and an opportunity to invest in change that will benefit our entire community. While our area received a surge of financial support during the pandemic, those resources have since been depleted. Despite the absence of funding, its lasting impact on our community is strong. The pandemic taught us that increased investment into rental assistance and homeless prevention keeps people from experiencing homelessness.

These investments include municipalities' continued focus on strengthening our homeless response system. Together, Tarrant County, the City of Fort Worth, and the City of Arlington have dedicated over \$50,000,000 of American Rescue Plan Act (ARPA) funding to build housing for people who are exiting homelessness. This capital investment is estimated to support the development of over 300 affordable rental units in our community. Although this is a significant step toward achieving our goal of ending homelessness, there remains a need for additional investments to serve everyone in our community who needs a place to call home. As the dust settles from the last several years, we are continuing discussions with decision-makers at federal, state, and local levels, advocating for continued investment in housing through capital and supportive programs.

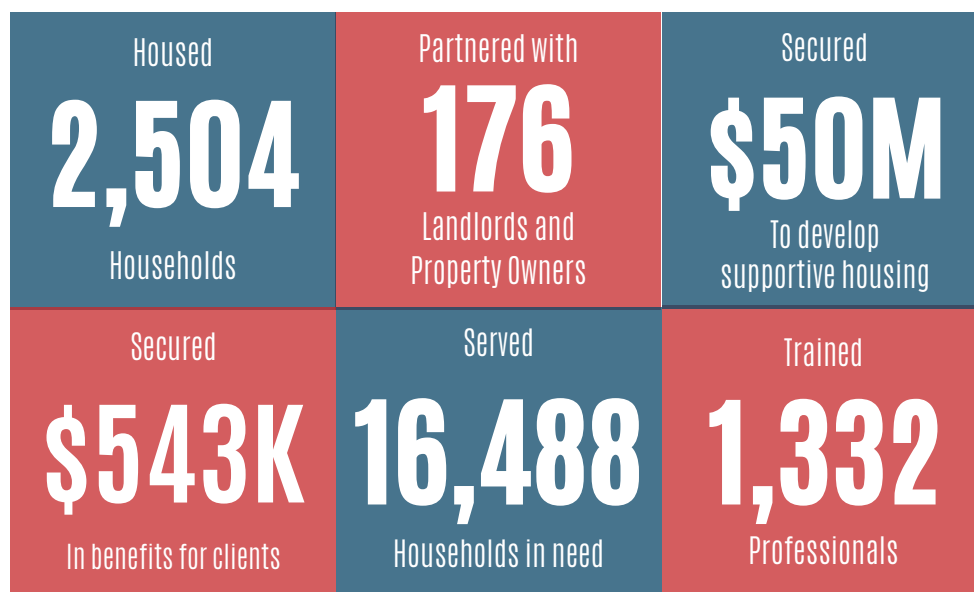
While we focus on current investments for future successes, we must also celebrate that for the second year in a row, our system has moved more households out of homelessness than ever before. This is a true testament to our community's commitment to collaboration, service, and our shared **vision of ensuring everyone has a place to call home.**

Thank you to our partners and the community for coming alongside us on this journey. The Homeless Coalition is here to serve you and could not do our work without you.

SIGNIFICANT ACCOMPLISHMENTS

The CoC made significant progress on the strategic plan with the following major accomplishments:

- **Helped 2,504 households find a place to call home.**
 - This is the largest number of households housed in a single year.
- **Secured over \$50 million in capital funding to build affordable housing.**
 - With this funding, over 300 multi-family units will be renovated or built to provide specialized housing options for people exiting homelessness.
- **Awarded an additional 368 Emergency Housing Vouchers.**
 - Funded through the Texas Department of Housing and Community Affairs, our CoC was recognized for our previous successes and awarded additional housing assistance.
- **Recruited 31 landlord partners committed to giving people a second chance at housing.**
 - Since its inception in 2020, we have partnered with more than 175 community landlords, securing access to an impressive 15,633 units – a 25% increase in just the past year!
- **Recognized as national leaders in several areas, including Landlord Engagement, building systems, and creating housing assessment protocols.**
 - Homeless Coalition staff presents at conferences across the United States on topics including the new assessment tool and building and maintaining landlord relationships.
- **Implemented six innovative programs targeting youth aged 18-24 facing homelessness, funded through the Youth Homelessness Demonstration Project (YHDP).**
 - In 2023, our community experienced a milestone by serving over 1000 youth for the first time, thanks to the introduction of these programs tailored specifically for young adults.
- **Provided 308 hours of training to 1,332 people in our community.**
 - Over 150 training courses were provided to frontline staff, service providers, management staff, and community partners, about best practices in homeless services.



VISION & MISSION

SHARED VISION

A vibrant community where individuals and families have a place to call home and the resources to live their best life.

MISSION

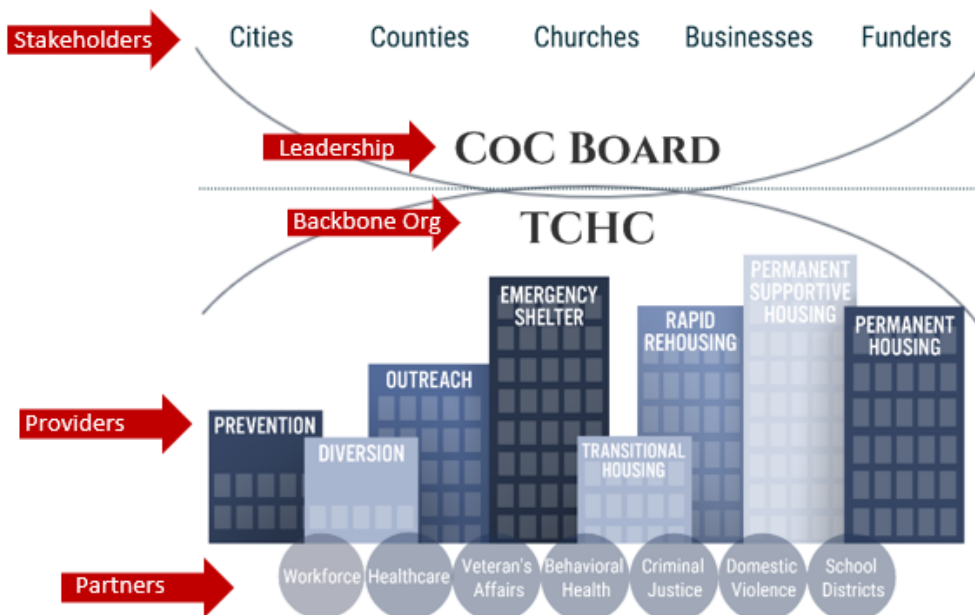
The CoC cultivates and creates partnerships to collectively impact effective and efficient community solutions for those experiencing homelessness.

Over the past four years, our system faced unprecedented challenges. Years of effort creating the groundwork for our community's success was at risk due to the unprecedented pressures of a global pandemic. However, these uncertain times revealed our collective strength as a system. It highlighted our ability to unite as a team and collaboratively strive towards a common goal to give everyone a place to call home.

LEADERSHIP

Housing Crisis System of Care

Our Housing Crisis System of Care encompasses a wide array of services available to those at risk of or experiencing homelessness. The System of Care works because it is inclusive of many stakeholders, all of whom play a part in addressing homelessness; this includes organizations with the primary mission of addressing homelessness along with community stakeholders, elected officials, community leaders, and other partners who provide essential services such as healthcare, education, and employment.



The Continuum of Care Board of Directors

The Continuum of Care (CoC) Board of Directors is a community-based planning body committed to the goal of ending homelessness. The CoC is responsible for providing community leadership to guide Tarrant and Parker Counties toward the goal of providing a home for all, putting the CoC's mission into action to realize our shared community vision. The Board's responsibilities are to:

- Understand the size and scope of the problem of homelessness in our community;
- Promote funding efforts by non-profit providers, for profit entities and state and local governments to quickly rehouse homeless individuals and families while minimizing the trauma caused by dislocation;
- Promote access to and effective utilization of mainstream programs by homeless individuals and families;
- Lead the collective purpose surrounding the issue of homelessness;
- Optimize the self-sufficiency among individuals and families experiencing homelessness; and
- Design effective strategies and solutions to address homelessness.

Board Structure

The CoC Board of Directors is made up of a five-member Leadership Council and a 28-member Membership Council. The Leadership Council meets three times annually; the Membership Council meets on the fourth Monday of every other month. Within the CoC structure there are also standing committees, ad-hoc committees, subcommittees, and work groups, all of which meet on a monthly or quarterly basis.



Committee Purpose and Alignment

Allocations

Purpose: The Allocations Committee is responsible review and ranking of applications to determine the priority projects for funding in the annual CoC NOFA from HUD. Additionally, the Allocations Committee evaluates other public funding collaborative applications for homeless services.

Strategic Plan Alignment: Goal 5: Committed Resources

Governance

Purpose: The Governance Committee conducts the annual nominations process for the CoC Board of Directors and oversees strategic recruitment of community members to the CoC Board and committees. Committee members must include representation from both the Leadership and Membership Councils.

HMIS Governance Committee

Purpose: The HMIS Governance Committee oversees the Homeless Information Systems Management, including planning, participation, selection, implementation and ongoing oversight of technology systems.

Strategic Plan Alignment: Goal 2: Data Driven Solutions

Housing Committee

Purpose: The Housing Committee makes recommendations to the CoC Board on the planning, CoC wide policies, procedures, implementation and oversight needed to ensure adequate housing stock and access for those at risk of or experiencing homelessness.

Strategic Plan Alignment: Goal 3: Housing Focused

Improvement, Coordination & Training Committee

Purpose: The ICT Committee oversees the development and implementation of CoC-wide policies, processes and training and oversees all intervention and population workgroups.

Strategic Plan Alignment: Goal: 1: Effective Response System

Subcommittees, Workgroups and Taskforces

Emergency Shelter Strategy Coordination
Family Committee
Youth Committee
Ranking Workgroup
Advisory Council
Youth Action Board

Veterans Committee
TOTEL (outreach) Committee

Case Conferencing Groups:

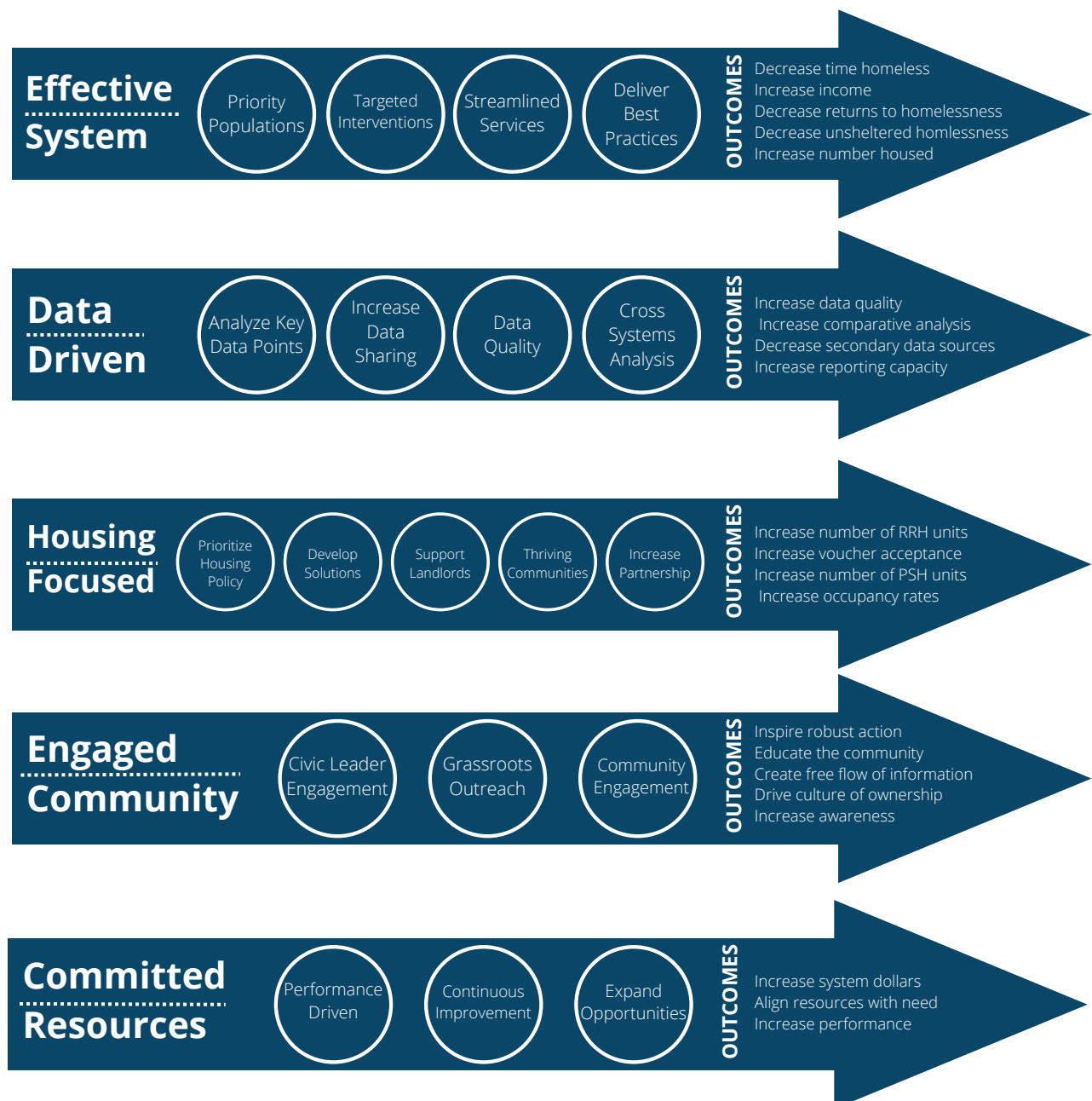
Permanent Supportive Housing, Rapid
Rehousing, Veteran, Youth, Emergency
Shelter, Site Based, Unsheltered, Arlington

2024: INVESTING IN CHANGE

Community Alignment and The Strategic Plan

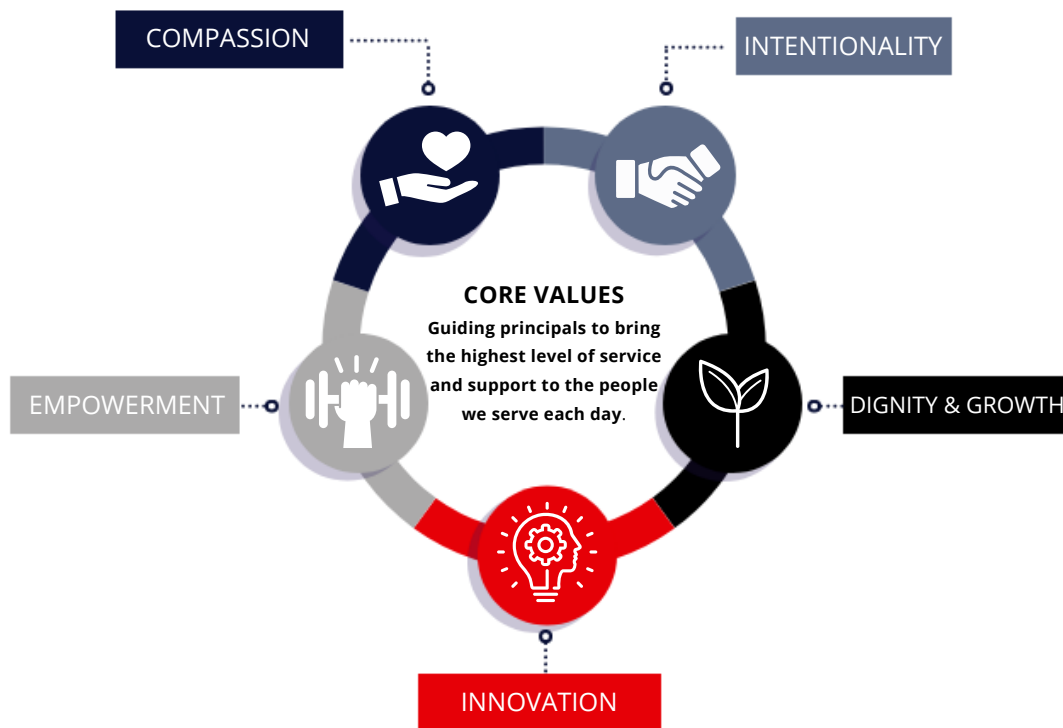
The Homeless Coalition and our partners serving people experiencing homelessness are committed to the CoC Strategic Plan to guide all planning and services within our housing crisis system of care. The strategies in the plan serve as the backbone of all efforts around homelessness, including planning and implementation of programs and services. The strategic plan was created with much thought and is designed to ensure the CoC is well prepared for growth, expansion, and new partnerships far into the future.

Working together, we can realize our shared vision of a vibrant community where every individual has a place to call home and the resources to live their best life.



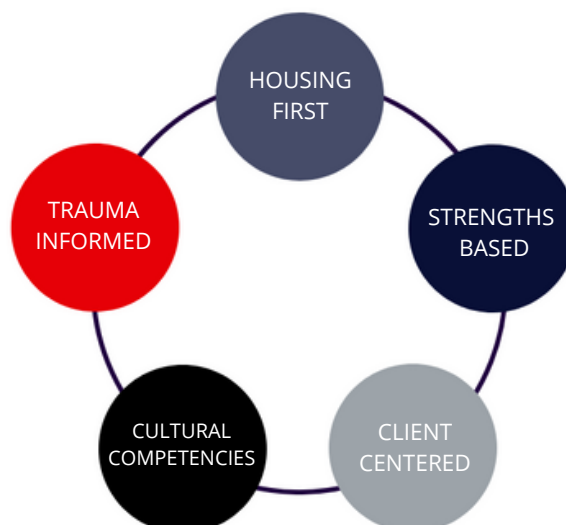
Core Values

Just as we have a shared community vision, our community of service providers also has shared core values that are embedded into our strategic plan and guide interventions in our system. Core values give us guiding principles to bring the highest level of service and support to people experiencing homelessness being served each day.



Core Competencies

Core competencies establish a community wide standard of care to ensure anyone who experiences homelessness receives consistent and high-quality services, regardless of where or what type of services they are seeking.



CORE INTERVENTIONS & PRIORITY POPULATIONS

Our Housing Crisis System of Care is made up of core interventions designed to serve people who have experienced housing instability and homelessness. Services provided range from homeless prevention to crisis response services to housing solutions. Each intervention is specifically designed to respond to meet people's needs and meet them where they are at that time.

PREVENTION EFFORTS

HOMELESS PREVENTION

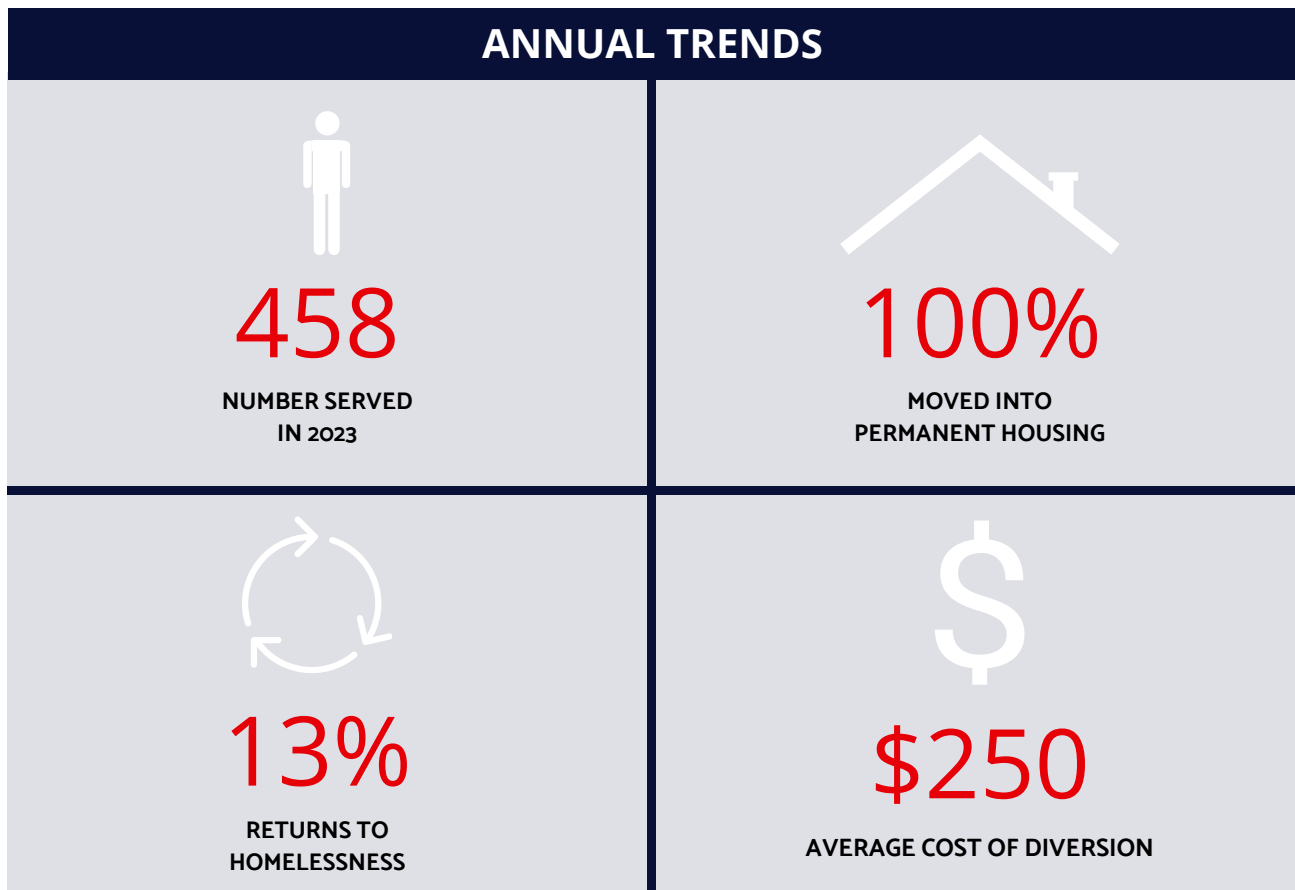
Homeless Prevention services provide direct financial assistance to keep people from becoming homeless. Homeless Prevention is considered the most cost-effective way to help those who are at risk of losing their housing and can ultimately reduce a community's need for and reliance upon crisis response services such as emergency shelter and street outreach.

During the pandemic our community saw an influx of over \$25 million in homeless prevention funds. With this, there was also a 43% decrease in homelessness. Having seen the success of this effort, in 2024 the Homeless Coalition will be exploring homeless prevention opportunities and strategic investments with a goal of launching a prevention initiative in 2025.

Additionally, the City of Fort Worth released their Affordable Housing Strategic Plan, which includes a variety of ways to ensure people do not lose their housing and, as a community, we keep the affordable stock needed, also preventing homelessness.

HOMELESS DIVERSION

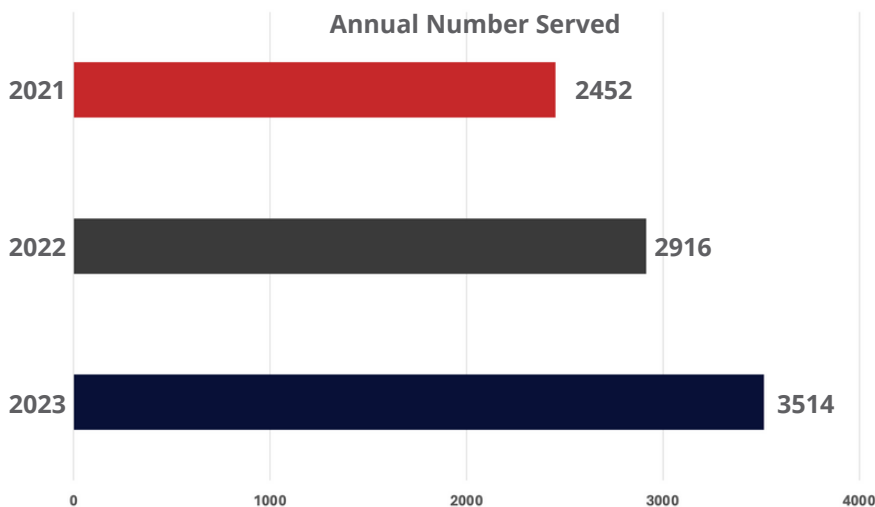
Homeless diversion is an intervention strategy used to keep people from entering homelessness. Diversion happens after households have lost their housing and helps to identify immediate alternative housing arrangements to assist them in securing a permanent place to live. Examples of diversion services include a negotiated return to their previous housing, transportation assistance to a new permanent housing opportunity, or a reunion with family or friends.



CRISIS RESPONSE SERVICES

STREET OUTREACH

Street Outreach teams work daily to make relationships with people, helping them take steps to move inside and ultimately become housed again. As Tarrant and Parker counties have experienced explosive growth, unsheltered homelessness has become more visible to community members. 967 individuals were living outside on the night of the count, a decrease of 11 percent, compared to the 2023 unsheltered count.



AGENCIES PROVIDING SERVICES

Hands of Hope
JPS
DRC Solutions
MHMR
FW Fire H.O.P.E Team
FW PD H.O.P.E. Team
Veteran's Affairs
Hearts Full of Love
TRAC
Seasons of Change

ANNUAL TRENDS



225 Days

AVERAGE LENGTH OF TIME HOMELESS



24%

EXITING TO PERMANENT HOUSING



21%

INCREASE IN UNSHELTERED

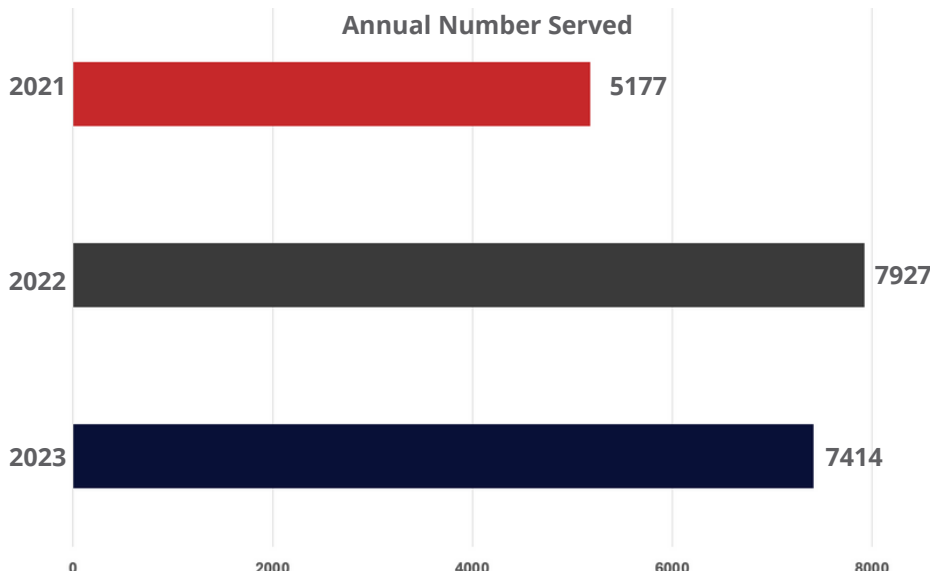


17%

RETURNS TO HOMELESSNESS

EMERGENCY SHELTER

Emergency shelters are intended for temporary shelter and crisis relief. Eight agencies in Tarrant County provide emergency shelter. On count night, 1,207 people were sleeping in emergency shelter. Emergency shelters are a critical component of our community's ability to respond to a person or family experiencing a housing crisis.



AGENCIES PROVIDING SERVICES

ACH Child & Family Services
 Arlington Life Shelter
 Center for Transforming Lives
 DRC Solutions - Cold Weather
 Presbyterian Night Shelter
 SafeHaven of Tarrant County
 The Salvation Army Arlington
 The Salvation Army Fort Worth
 Union Gospel Mission

ANNUAL TRENDS



201 Days

AVERAGE TIME SPENT HOMELESS



6%

FEWER PEOPLE ACCESSING SHELTER



22%

RETURNS TO HOMELESSNESS



18%

POSITIVE EXITS TO HOUSING

1,207

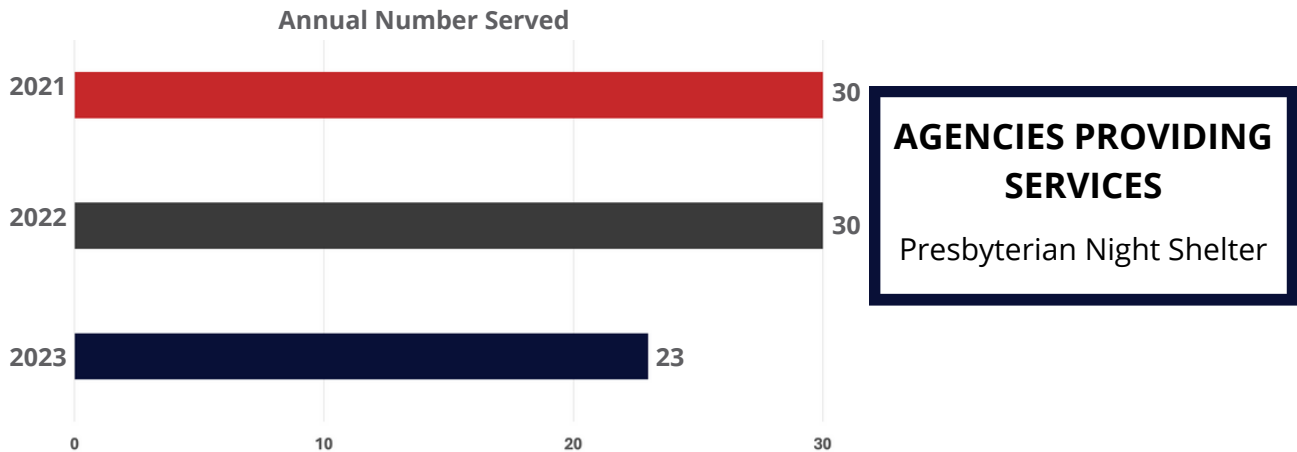
PEOPLE IN SHELTERS ON NIGHT OF 2024 PIT COUNT



SAFE HAVEN

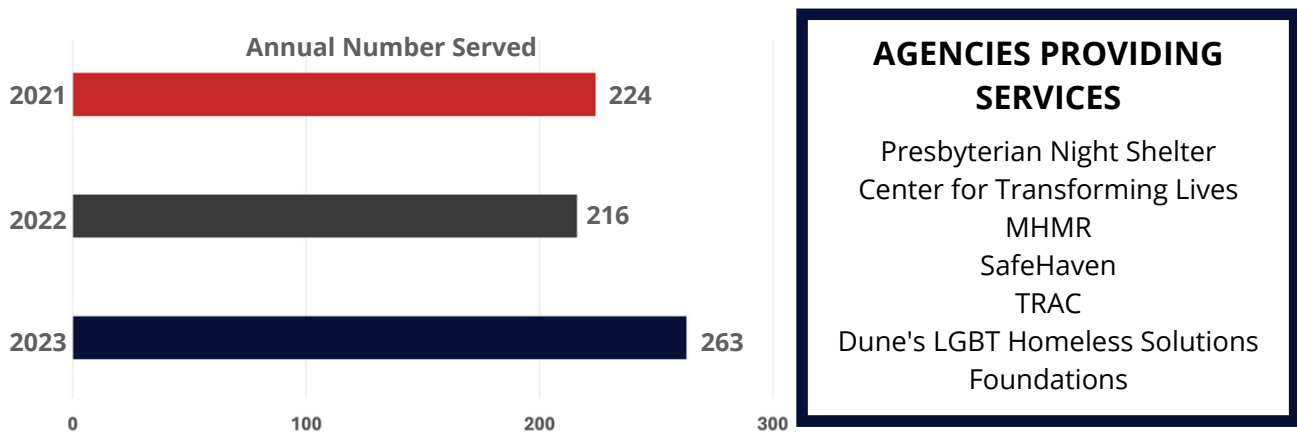
Safe Havens are small facilities that provide permanent housing for persons with severe and persistent mental illness. Locally, the only Safe Haven facility is operated by Presbyterian Night Shelter and should not be confused with the organization SafeHaven of Tarrant County, which provides services for victims of domestic violence.

Safe Haven is designed to meet the immediate medical, emotional, psychological, and psychiatric needs of its guests. Long-term, the program also assists with identifying solutions to resolve legal concerns and substance dependency. While housing placement is an ideal outcome for the program, the main purpose of Safe Haven is to provide a safe and secure place for guests to reside while living with severe mental illness. Safe Haven serves 10 men and 10 women for a total of 20 guests at any given time.



TRANSITIONAL HOUSING

Transitional housing (TH) programs provide time-limited housing assistance (2 years or less) and supportive services geared toward self-sufficiency and independence. The use of TH has proven effective for certain specialized populations including those experiencing domestic violence, youth aged 18 to 24, Veterans, and those dealing with chronic substance use. These recommendations are embraced by the Continuum of Care, as we strive to provide tailored interventions.



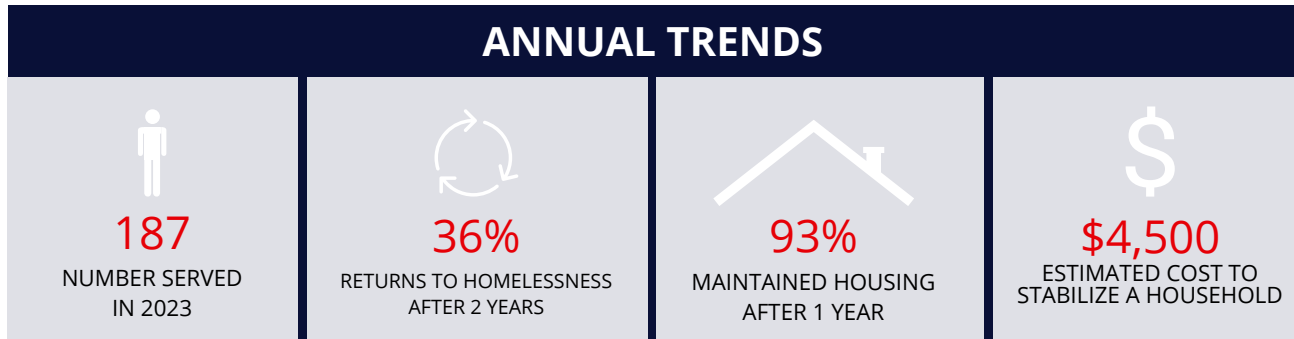
ANNUAL TRENDS



HOUSING PROGRAMS

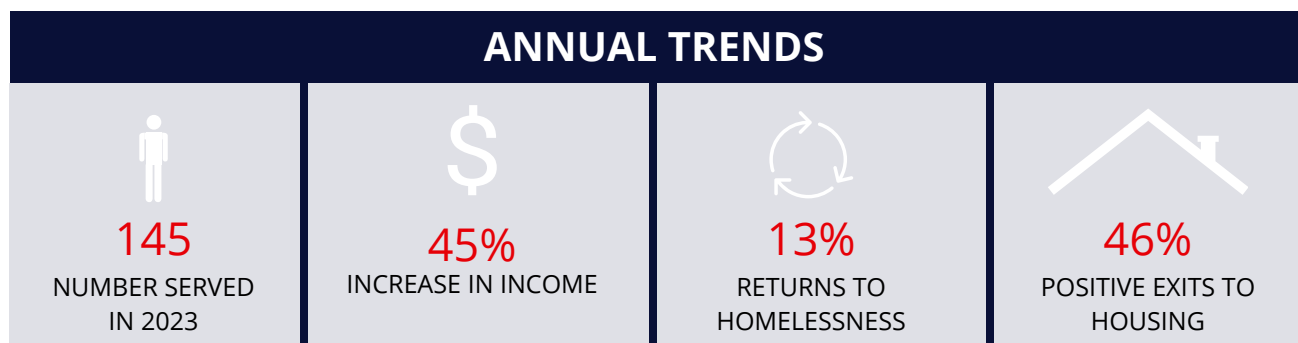
RAPID EXIT

Rapid Exit is an intervention that reduces homelessness by quickly connecting employed households with one-time move-in assistance including costs such as application fees, administrative fees, double deposits, and rental assistance. Rapid exit approaches are built upon the recognition that some people who experience homelessness can effectively resolve their own homelessness independently or with very limited help. This often takes the form of housing-focused services intended to help the person identify ways to exit homelessness quickly and, when possible, without utilizing homelessness-dedicated resources.



SHALLOW SUBSIDIES

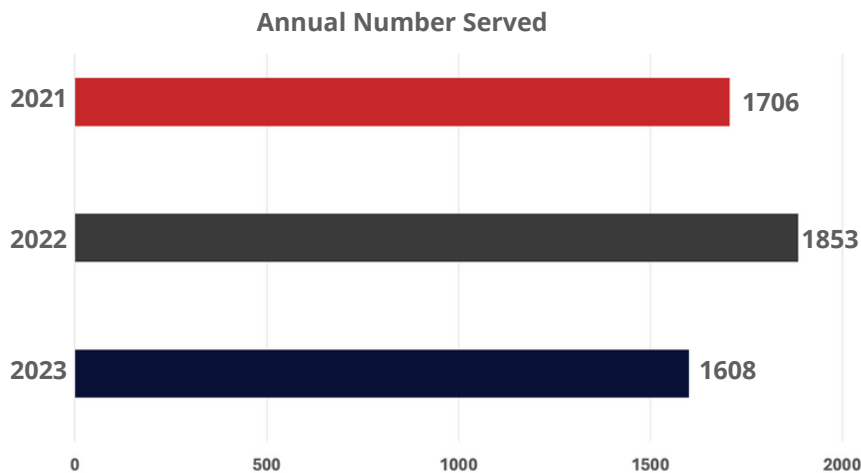
Shallow subsidies provide a rental subsidy to participants in order to help them achieve housing stability and prevent homelessness or reentry into homelessness. This amount is much less than traditional housing assistance and is meant to meet the smaller gap between income and rent for people with employment or sustainable income. Shallow subsidies are ideal for people that just need a little help each month to make ends meet and keep people from returning to homelessness. The Continuum of Care estimates that about 3% of people experiencing homelessness in our continuum could benefit from a shallow subsidy.



RAPID REHOUSING

Rapid Rehousing quickly connects individuals and families experiencing homelessness to short-term rental assistance coupled with case management to help people get back on their feet. These programs reduce the amount of time individuals and families experience homelessness, avoid a return to homelessness, and link them to community resources to achieve long-term housing stability.

Rapid Rehousing has been proven to be extremely effective with families and is more cost effective than other long-term interventions such as Transitional Housing.



AGENCIES PROVIDING SERVICES

Arlington Housing Authority
Center for Transforming Lives
TRAC
DRC Solutions
Endeavors
MHMR
Presbyterian Night Shelter
Recovery Resource Council
Resources Inspiring Success and
Empowering (RISE)
SafeHaven
Seasons of Changes, INC.
Tarrant County Community Devt
The Salvation Army- FW

ANNUAL TRENDS



7.5 Months

AVERAGE TIME IN PROGRAM



68%

INCREASE IN INCOME



10%

RETURNS TO HOMELESSNESS



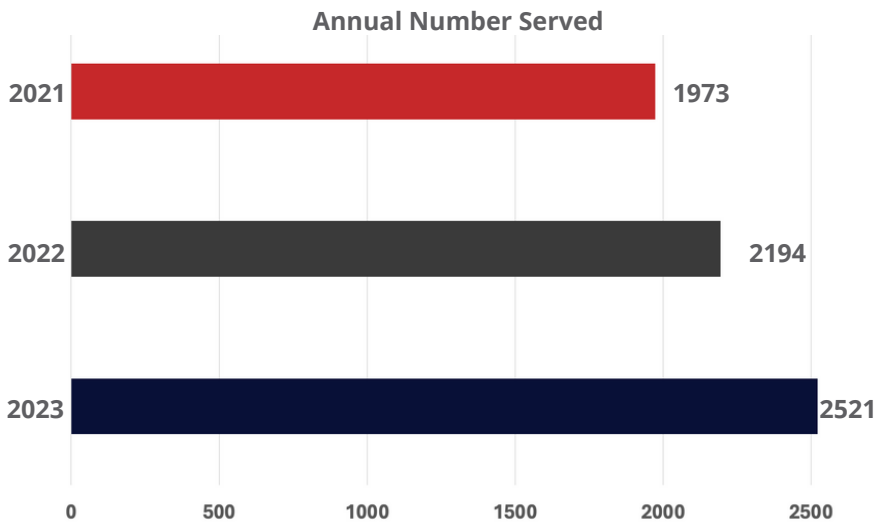
91%

POSITIVE EXITS TO HOUSING

PERMANENT SUPPORTIVE HOUSING

Permanent Supportive Housing (PSH) combines long-term rental assistance and supportive services tailored to people with complex barriers to getting and keeping housing. PSH is designed for people with a disabling condition who need permanent support to live stably. PSH is a proven solution for people who have experienced chronic homelessness.

PSH is designed to be permanent and typically has a low turnover rate. PSH is best suited for approximately 15% of people experiencing homelessness in our community and should be reserved for those with the most severe challenges to becoming and staying housed. In 2022, our CoC added the first ever PSH program for youth (ages 18-24). Although this program includes long-term rental assistance and case management, households are typically served for an average of three and a half years.



AGENCIES PROVIDING SERVICES

Arlington Housing Authority
 CitySquare
 DRC Solutions
 Fort Worth Housing Solutions
 MHMR
 Presbyterian Night Shelter
 Recovery Resource Council
 SafeHaven
 Samaritan House
 Tarrant County Community Devt
 The Salvation Army- FW
 Veterans Administration

ANNUAL TRENDS



3.4 Years

AVERAGE TIME IN PROGRAM



65%

INCREASE IN INCOME



15%

RETURNS TO HOMELESSNESS



95%

RETAIN PERMANENT HOUSING

PRIORITY POPULATIONS

Identifying and targeting priority populations has been recognized as a national best practice to address homelessness. Our community has identified priority populations for 2018 to 2024:

- 2018: Veterans
- 2019: Youth (18-24)
- 2020-2022: People most at risk with COVID-19
- 2023: Families
- 2024: Chronically homeless

VETERANS

Veterans experiencing homelessness remain a focus for our community. Veterans were the community's priority population in 2018, when we embarked on a 100-Day Challenge and a group of dedicated service providers began reviewing progress and determining a clear path forward to create a system where there are more veterans leaving homelessness than entering.

In March 2023, The United States Department of Veteran's Affairs (VA) announced its goal to provide housing for 38,000 Veterans experiencing homelessness. By the end of 2023, 46,552 homeless Veterans had found a permanent place to call home, representing 122.5% of the goal, a tremendous accomplishment, and a step toward ending Veteran homelessness. **In DFW, 764 previously unhoused veterans moved into a place to call home in 2023, surpassing our area's housing goal by 120%.**

Notable Trends

Number of veterans who experienced homelessness:

2022: 490

2023: 516

Percent of veterans that returned to homelessness:

2022: 23%

2023: 27%

From 2018 to 2023, **our community saw a remarkable 42% decrease in veteran homelessness.** This decline in veteran homelessness can be directly attributed to the VA's housing initiative, which created a significant increase in veterans receiving housing support through programs such as VASH and SSVF. These programs offer rental assistance and supportive services tailored to address the housing needs of veterans experiencing homelessness. By the close of 2023, nearly half (49%) of the veterans who entered our system attained housing stability.

516

veterans served
in 2023

149

veterans found experiencing
homelessness in the night
of the 2024 count.

27%

veterans returned to
homelessness after two
years

VETERANS EXPERIENCING HOMELESSNESS: WHO ARE THEY?

**TYPICALLY
MEN**

**ON AVERAGE
52 YEARS OLD**

**61% ARE
EXPERIENCING
HOMELESSNESS
FOR THE FIRST
TIME**

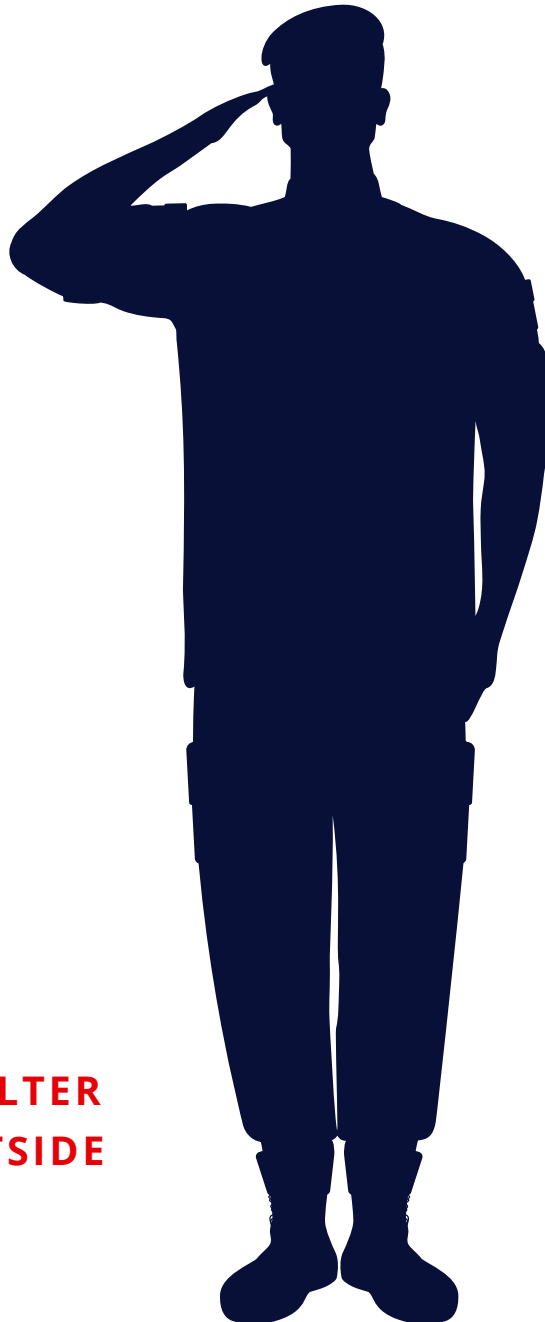
**REPRESENT
ALL BRANCHES
OF THE
MILITARY**

**52% ARE
DISABLED**

**66% HAVE
INCOME**

**58% SEEK SHELTER
42% STAY OUTSIDE**

**HOMELESS
FOR ABOUT
4.5 MONTHS**



YOUTH

Young adults, age 18 to 24 and unaccompanied minors, were identified as our community's priority population for 2019. The vulnerability of youth on the streets makes them susceptible to various forms of exploitation. Moreover, within this demographic, specific subsets such as LGBTQ+ youth, foster care alumni, and trafficked youth require specialized services to address the unique challenges they face, including overcoming past trauma.

In the last quarter of 2021, our CoC was awarded HUD Youth Homelessness Demonstration Project (YHDP) funding totaling \$4,083,000. The goal of this funding was to support communities in the development and implementation of a coordinated community approach to preventing and ending youth homelessness. A Coordinated Community Plan (CCP) to end youth homelessness was developed through a comprehensive planning process that brought together a diverse group of stakeholders, including more than 25 agencies and youth with lived experience of homelessness.

The CCP established six goals to guide our community when serving youth experiencing homelessness:

1. **Prioritize youth and data in planning, decision-making, and resource allocation.**
2. **Identify all unaccompanied homeless youth.**
3. **Utilize prevention, diversion, and low-barrier crisis housing.**
4. **Implement coordinated entry processes for housing solutions.**
5. **Provide comprehensive support for transitioning into permanent housing.**
6. **Sustain resources and capacity to prevent future youth homelessness.**

Through a local competition, the Allocations Committee recommended six new projects for YHDP to support new youth-focused projects, including Crisis Transitional Housing, Rapid Rehousing, Joint Transitional Rapid Rehousing, and Permanent Supportive Housing.

All six YHDP projects were under contract with HUD and began serving youth in Tarrant and Parker Counties in October 2022. With the deployment of these youth-specific housing programs, our community served more youth than ever before in 2023, surpassing 1000 youth served for the first time.

Notable Trends

Number of youth served:

2022: 761

2023: 1001

32% increase

Percent of youth who returned to homelessness:

2022: 16%

2023: 36%

Percent of youth who retained or increased their employment income:

2022: 24%

2023: 23%

1001

youth served
in 2023

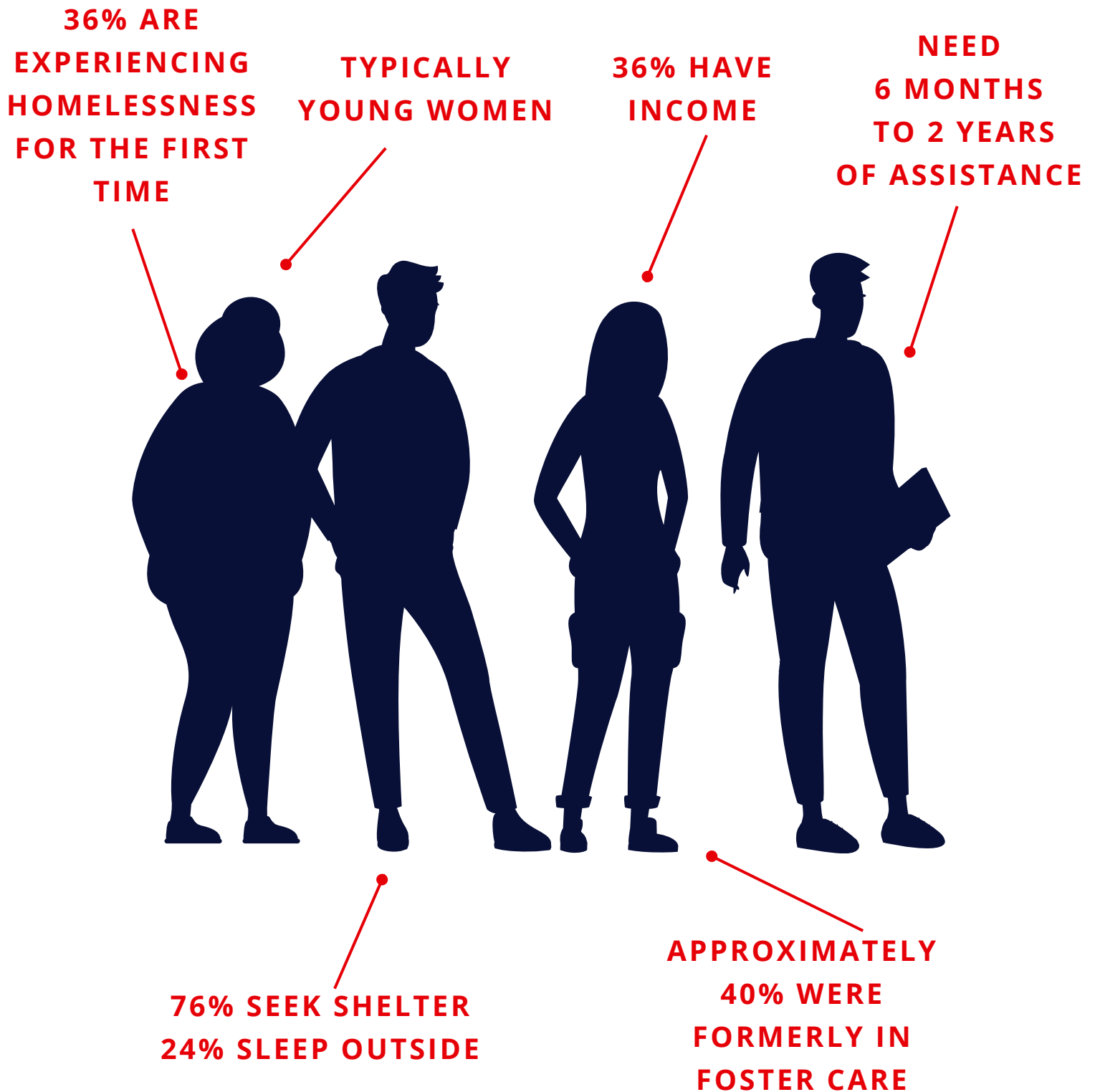
115

youth found experiencing
homelessness in the night
of the 2024 count.

36%

youth returned to
homelessness after two
years

YOUTH EXPERIENCING HOMELESSNESS: WHO ARE THEY?



FAMILIES

Our community is working very intentionally to address family homelessness. Historically, our system has served families exceptionally well and has been able to quickly respond to their needs, primarily through the rapid exit and rapid rehousing interventions. Unfortunately, in 2022 our system saw a 50% increase in families experiencing homelessness, a trend that persisted throughout 2023.

In the immediate years following the COVID-19 pandemic, the rise in family homelessness was attributed to the ending of COVID-era federal funding and protections, including a never-before-seen amount of rental assistance in our community. This funding along with the federally mandated eviction moratorium helped people maintain their housing from 2019 until 2021. With those resources diminished, many families in our community are now struggling to stay afloat.

While we saw many things in our community change due to the impact of the pandemic, the most significant issue impacting homelessness is that our community has become unaffordable for many families in the past four years. With more people moving to the area than ever, the demand for housing and the rising cost of rental units is outpacing what people can afford to pay. Most families who become homeless point towards inability to pay rent or find an affordable unit for their family as their primary reason for experiencing homelessness.

Due to the continued rise in family homelessness, our system has had to create alternative solutions to addressing unsheltered family homelessness. In the summer of 2023, TCHC partnered with city officials, partner agencies, and a local church to open a designated overflow shelter for unsheltered families. This initiative aimed to provide a necessary, immediate response to the pressing issue of homelessness among families.

Additionally, identifying the need to invest more funding and resources into families experiencing homelessness, the Homeless Coalition was awarded \$2.5 million from the Day 1 Families Fund in November 2023. This funding is dedicated to families experiencing homelessness in Tarrant and Parker Counties through investing in rapid exit, diversion, navigation, linkage, and enhanced supportive services. This funding will be deployed in the community in the Spring of 2024.

Notable Trends

Number of families who experienced homelessness:

2022: 688

2023: 811

Percent of families that returned to homelessness:

2022: 15%

2023: 24%

138

families experiencing homelessness on the night of the 2024 point-in-time count

402

family members found experiencing homelessness on the night of the 2024 count.

24%

returns to homelessness after two years

FAMILIES EXPERIENCING HOMELESSNESS: WHO ARE THEY?

**TYPICALLY A
SINGLE MOM**

**51% ARE
EXPERIENCING
HOMELESSNESS
FOR THE FIRST
TIME**

**69% WORK OR
ARE SEEKING
EMPLOYMENT**

**AVERAGE OF 2
KIDS PER FAMILY**

**HOMELESS FOR
AN AVERAGE OF
2.5 MONTHS**

**AVERAGE AGE
OF KIDS:
6 YEARS OLD**

**NEED 6-18
MONTHS OF
ASSISTANCE**



COMMON BARRIERS TO HOUSING:

- 1. No or very low income**
- 2. Previous evictions**
- 3. Bad credit**

CHRONICALLY HOMELESS

For 2024, our community has designated people facing chronic homelessness as the primary focus. Chronically homeless individuals are people who have experienced homelessness for more than one year or more than four times in three years and have a disability. People experiencing chronic homelessness often face complex and long-term health conditions such as mental illness, substance abuse disorders, physical disabilities, and other chronic diseases such as diabetes and heart disease.

People experiencing chronic homelessness are considered particularly vulnerable because they often live outdoors or in other living situations not meant for human habitation, which typically intensify or worsen any disabilities or ongoing medical conditions. Additionally, chronically homeless individuals are often the most visible population experiencing homelessness and personify stereotypes about the homeless population.

To help address chronic homelessness in our community, the Homeless Coalition is partnering with Fort Worth city officials and partner agencies to develop a Housing First ACT (Assertive Community Treatment) Team. The multi-disciplinary team, composed of diverse professionals, delivers personalized assistance including physical healthcare, mental healthcare, substance use treatment, and comprehensive support. Through active engagement and a trauma-informed approach, the team builds trust with individuals facing homelessness and offers services that are flexible and adapted to individual needs.

One barrier to housing our chronically homeless population is the lack of appropriate and available housing options. Many individuals experiencing chronic homelessness in our community need permanent supportive housing (PSH). Unfortunately, the turnover rate for PSH is low, with a rate of 20% or less annually. This creates a situation where the availability of PSH is limited compared to the number of people who could benefit from this intervention.

In a strategic move to increase PSH availability, our CoC opted for a 'Move-on' strategy while allocating 368 emergency housing vouchers (EHV) received from the Texas Department of Housing and Community Affairs. Our community collaborated to identify people being served by PSH who no longer needed supportive services and simply needed rental assistance. By facilitating the transfer of these individuals to EHV, we successfully freed up much needed PSH for chronically homeless individuals in need.

Additionally, as a community investment approach to housing our chronically homeless community, our municipalities strategically invested in the homeless response system by dedicating over \$50,000,000 of American Rescue Plan Act (ARPA) funding to capital investments for building housing. This investment will remove barriers to housing and create units specifically for people exiting homelessness, including over 200 units of PSH.

CHRONICALLY HOMELESS

**AVERAGE AGE:
45 YEARS OLD**

**EXPERIENCE
HOMELESSNESS
FOR MORE THAN
ONE YEAR**

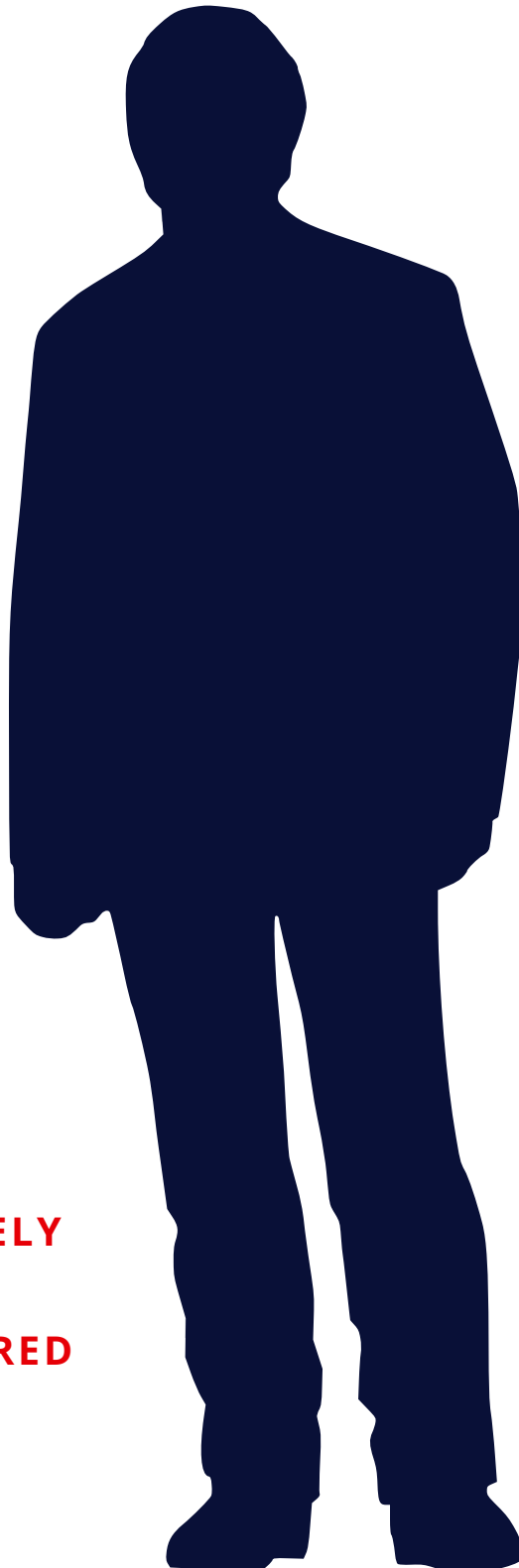
**TYPICALLY
MEN**

**38% HAVE
INCOME**

**NEED
PERMANENT
SUPPORTIVE
HOUSING**

**LIVING WITH A
DISABILITY**

**MORE LIKELY
TO BE
UNSHELTERED**



NEEDS & GAPS

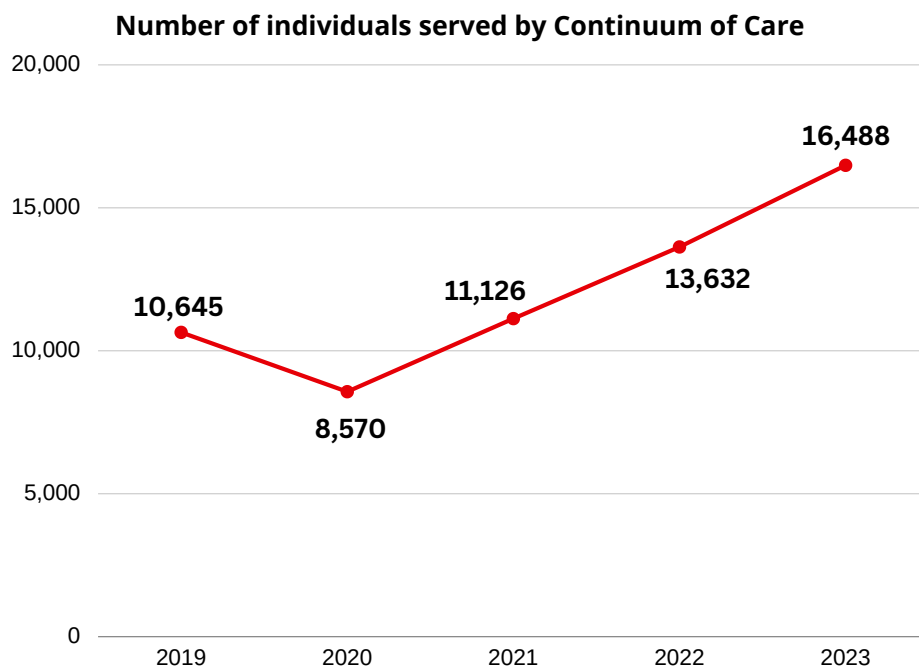
As we work to maximize resources, annually the Homeless Coalition completes an analysis of projected need and available resources. This analysis looks at housing programs available for people experiencing homelessness versus the need in our system.

ANNUAL DATA

Year after year, people experiencing homelessness report their top needs are housing that is affordable and increased income to be able to afford housing in our area. The metroplex's booming population growth, the nation's rising inflation rate, and unpredictable economy has created a housing market that leaves many - often who have lived here for years - in our community unable to find or afford a unit that fits within their household financial capacity.

In 2023, 5,814 households experienced homelessness in Tarrant and Parker Counties, of those **64% are experiencing homelessness for the first time** or were reentering our system of care after previous stabilization. While there is not one specific reason for the increase, there are a number of contributing factors that we have identified that have impacted the system.

- **Significant increases in cost of housing:** As the DFW real estate market has heated up, rent has increased across all types of units. **Over the past three years, the average rent in Fort Worth increased by 21%**, going from \$1,150 in January of 2021 to \$1,440 a month in December 2023. Additionally, as the median home cost continues to climb and is currently \$325,500, more and more households are priced out of the opportunity to own a home. This not only limits wealth-building for our community but also puts additional pressure on the rental market.
- **Inflation:** Inflation impacts everyone in our community, and people who are on the verge of, or are experiencing homelessness are no exception. When people pay more for basic needs like food, transportation, housing, and childcare, household budgets are often stretched to the max and ultimately cannot support everything needed, including housing.
- **Lack of affordable units:** Like many communities across the US, our community faces a significant lack of affordable units available. **DFW now has the largest deficit of affordable units in the state.** It is estimated that it would take 19,000-32,000 units to close the gap of affordable housing in Fort Worth alone!
- **Evictions at an all-time high:** COVID protections significantly lowered the number of evictions occurring and protected tenants who were struggling. These protections are no longer available, and more people are being evicted at higher rates than before the pandemic. According to North Eviction Project, **in 2023, more than 35,000 evictions were filed in Tarrant County.**



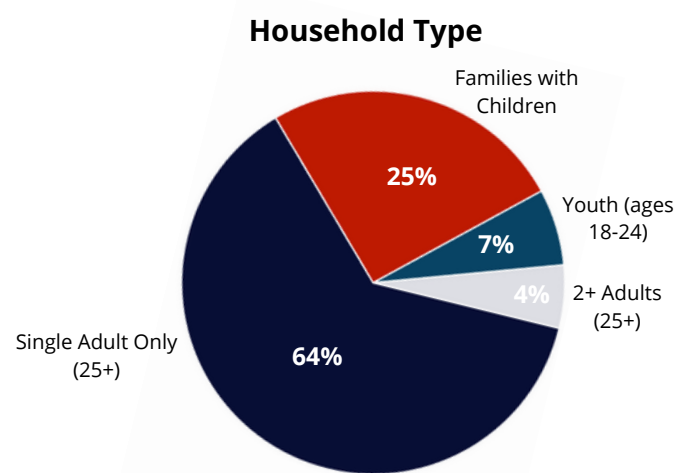
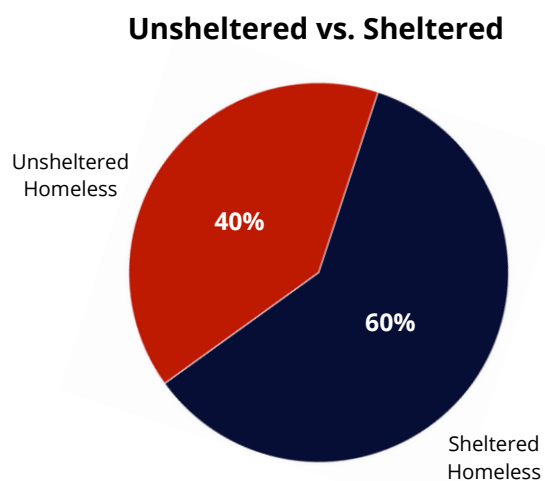
UNDERSTANDING NEEDS

As a community we are dedicated to making data-driven decisions and strive to provide people with the housing intervention that best fits their needs. In 2020 we began discussions around the need for a tool that would help professionals at all levels better understand population strengths, barriers, and needs around housing. To do this, we spent the summer of 2021 collaborating with nonprofit leaders, shelter workers, street outreach workers, housing case managers, and program managers to create a new housing assessment tool, also known as the HAT (Housing Assessment Tool).

Transitioning to the HAT allows us to focus on housing people in the most appropriate housing intervention. The HAT looks at categories such as a client's strengths and weaknesses, what type of housing the client prefers, and where the client would like to live. The HAT helps case managers assess the best housing intervention for the client, such as Rapid Rehousing/Short term Rental Assistance, Transitional Housing, or Long-Term rental subsidy. The HAT encourages the client to provide their own preferences and insight and to advocate for what they desire.

This tool provides information for appropriate housing interventions and an incredible amount of information that allows us to better advocate for client needs and the resources needed to meet that demand. On a systems level, this information helps us understand what types of housing we should be advocating for and how we can best assist partners in creating and sustaining housing and services that best meet community and individual needs.

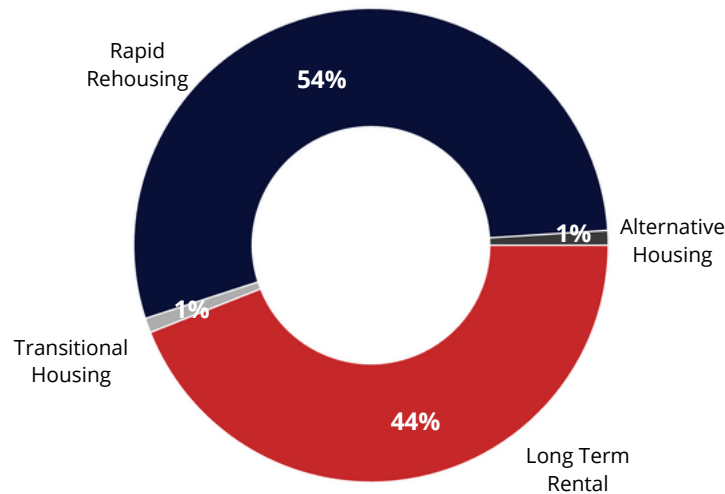
Data below has been gathered from almost two years of HAT data. Although some of the information mirrors what we have traditionally found in our data, there are some differences as well. The point in time count gives us a snapshot of one night, while HAT data gives us a much more comprehensive look at the population experiencing homelessness.



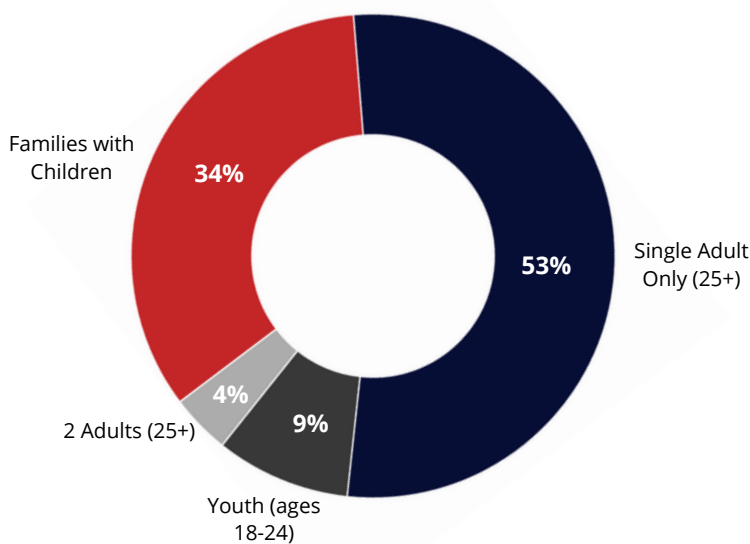
In addition to providing insights into individuals' strengths and potential obstacles, the HAT also allows us to identify the most suitable housing interventions for those experiencing homelessness. Our goal as a system is to transition from merely offering available housing to delivering housing solutions that align most effectively with every individual's needs.

HAT data has shown that 54% of households would be best served by Rapid Rehousing, meaning they need a medium-term intervention, a chance to get back on their feet, increase their income and regain stability. 44% of the population identifies as in need of long-term support; right now, this is typically Permanent Supportive Housing or some other type of long-term rental assistance. This group of households tends to be older, may have a disability, and is often on a fixed income.

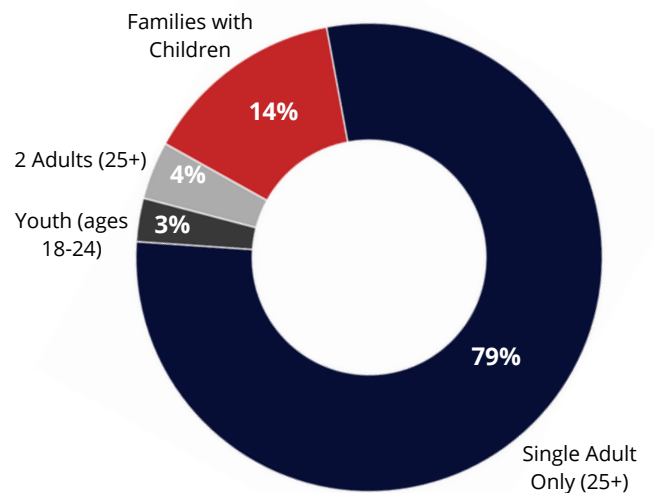
Recommended Housing Interventions



Household Types Recommended for Rapid Rehousing



Household Types Recommended for Long-term Assistance



The HAT also gives us a better picture of barriers and needs around what clients might face when accessing housing. Often clients face three primary barriers: lack of rental history, lack of credit history, and lack of income. The HAT gives case managers a clearer understanding of what obstacles clients may be facing when searching for housing and helps them understand how they need to advocate for their clients and support that may be needed in that process.

Top 5 Challenges to Housing



57%

No earned income from employment during past year



51%

Survivor of domestic violence



36%

Bad credit



35%

One or more experiences of homelessness before the age of 25



34%

Felony Conviction

LEARNING FROM LIVED EXPERIENCE

The Homeless Coalition believes in the importance of learning from people who have experienced homelessness. Everyone's experiences are unique and can help guide us in our decision-making. In the last several years, the Homeless Coalition has continued to commit to learning from lived experience in additional ways.

What The Homeless Coalition Believes

Everyone is a Decision-Maker: We bring people who have experienced homelessness to the table when making decisions. Their insights shape our plans, policies, and programs.

Lifting Voices, Not Labels: We're here to empower those with lived experience, celebrating their strength and wisdom. By sharing their stories, we aim to bring dignity back to their lives.

No One-Size-Fits-All: Homelessness is different for everyone. By listening closely to those who've been there, we can create solutions that fit individual needs.

Always Getting Better: We see people's insights as a roadmap for improvement. Learning from their experiences helps us adapt and grow, making our strategies more effective and compassionate.

What steps The Homeless Coalition is taking

TCHC hosts two advisory boards comprised entirely of people with lived experience of homelessness. These committees are an integral part of the process for decision-making. All major changes to our system are discussed with both committees to help understand how changes will impact on the people served in our system of care.

The Advisory Council is made up of a diverse group of 11 members. Through bi-monthly meetings, the Advisory Council is a crucial part of the Homeless Coalition's commitment to staying informed, responsive, and collaborative. These regular meetings enable us to stay connected with the community, ensuring that our initiatives to address homelessness are both well-informed and

effective. Before making decisions that could impact client services, the Advisory Council is consulted to ensure our system's policies and procedures are client-focused and meet the needs of our community. Additionally, Advisory Council members play a role on the Ranking Committee for the Allocations Committee, assisting in making funding decisions during funding competitions, such as the annual CoC Competition.

The Youth Action Board (YAB) is a committee for youth (ages 18-24) with lived experience. This group is intended to create a safe space for youth to help empower young individuals with lived experience, address the specific needs of homeless or at-risk youth, and involve them in decision-making processes for the system of care.

Additionally, last year the Homeless Coalition committed to expanding focus groups from an annual to quarterly basis. The purpose of the focus groups is to gather information about the people in our system, their needs, and how well their needs are being met by our system of care. Focus groups were initially only conducted with people actively experiencing homelessness within our system's shelters. In 2023 the expansion allowed Homeless Coalition staff to also conduct focus groups with people actively participating in housing programs, including both PSH and Rapid Rehousing. In 2023, the Homeless Coalition conducted Emergency Shelter, Rapid Rehousing and Permanent Supportive Housing focus groups comprised of 82 people. These focus groups were held primarily in-person, at various shelters and agencies within Tarrant County, but phone interviews were conducted when most convenient for the participant.

What The Homeless Coalition has learned

TOP IDENTIFIED NEEDS:

1. Jobs
2. Transportation
3. Trauma-informed staff
4. Child-care

“ Going past Lancaster after homelessness and seeing that it has less, and less people is a good thing. You see different people, not the same people, which means people are graduating. ”

“ I was a live-in caregiver for someone with cerebral palsy. I didn't have a lot of expenses, so I spent my money on other things. Whenever his family decided to suddenly move him into a group home, I didn't have a place to stay or a car. I was given 6 days to figure out my situation and they dropped me off at a shelter that day. ”

COMMON FEEDBACK:

1. Life skills training would be beneficial, such as budgeting, cooking, cleaning and how to pay bills
2. More training in certifications could be beneficial in the workforce
3. Staff should be well-trained, compassionate, and patient.

“ People see one depiction of homelessness and like to assume that stereotype for all groups of people... I've met Lawyers, Teachers, Doctors... and for whatever reason something happens in their life, maybe a loss of a child, and they go off the deep end. Maybe they self-medicate and the next thing they know, they aren't paying their bills, and they are out of the street... and no one knows about them. No one cares about them. ”

MOVING UPSTREAM: HOMELESS PREVENTION

Originally authorized in 1987, The McKinney-Vento Homeless Assistance Act is federal legislation that, in part, aims to ensure that children and youth experiencing homelessness have immediate and equal access to public education. Within this initiative, state educational agencies (SEAs) are mandated to guarantee that every child and youth experiencing homelessness enjoys equal access to the same free, appropriate public education. The Act makes certain provisions available for unhoused students, and defines homelessness as lacking "a fixed, regular, or adequate nighttime residence."

According to the McKinney-Vento program, a student is considered homeless if they live in the following circumstances:

- In a shelter
- In a motel
- In a car, park, bus station, or other public space
- In a campground or substandard house or trailer (no utilities, open to outside elements, pest infestation)
- Doubled-up with another family on a temporary basis due to loss of housing
- As a youth unaccompanied by a parent or legal guardian

Although this definition aligns closely with HUD's definition of homelessness, which is followed by most of our community's housing services, it deviates by categorizing children as homeless when their families are residing with others in shared living arrangements or in hotels/motels. This difference in definition can cause inconsistent data reporting when determining who in our community is considered to be experiencing homelessness.

The Homeless Coalition is looking for all ways to impact homelessness, including moving upstream to prevent homelessness in a more strategic way. In 2024, the Homeless Coalition will begin work with school districts and families impacted by homelessness and housing instability to better understand predictors of homelessness in our community, enabling us to strategically target homeless prevention investments to stop households from ever needing the homeless response system. Our goal is to pilot prevention programs in 2025 to understand what is most impactful for our community specifically.



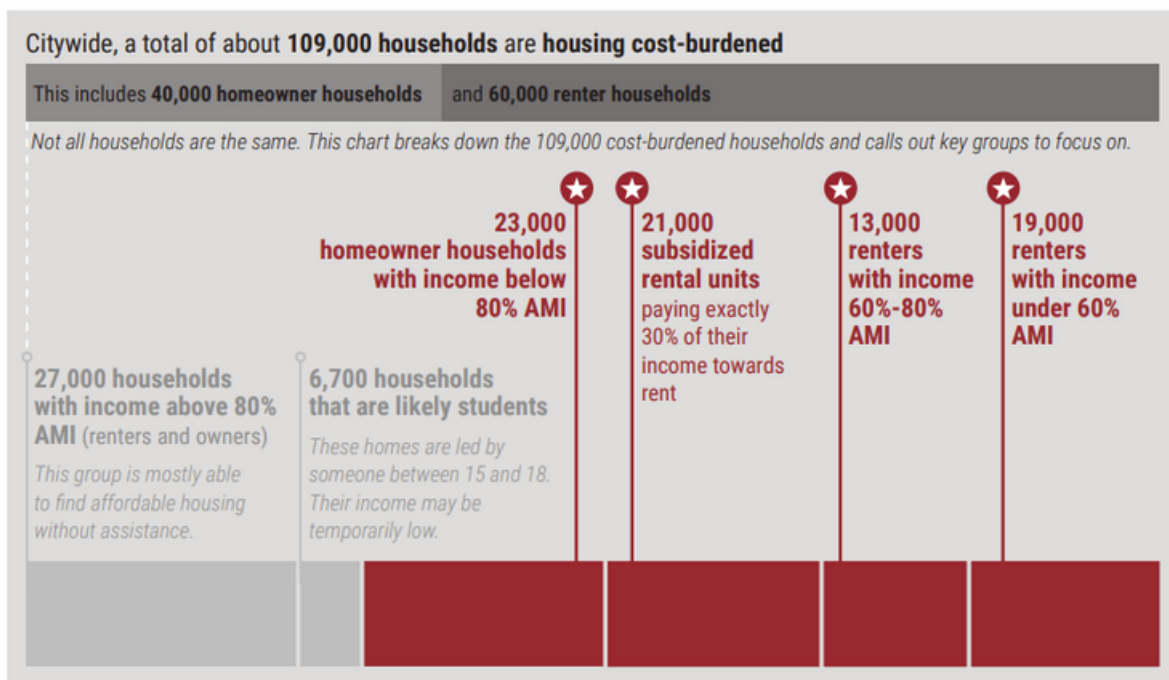
HOUSING MARKET INFORMATION

Homelessness is a housing issue, and the housing market has a significant impact on homelessness. A strong real estate market, while beneficial for some, often creates significant challenges for households in search of available and affordable units. Over the last 2 years, more people experiencing homelessness have reported they are homeless because they can no longer afford housing, be it through renting or homeownership.

Because of the incredible demand for places to live, landlords and property owners can raise rent rates and still have plenty of people who need a unit. While there was a 4.3% decrease in home prices in Fort Worth from 2022 to 2023, the median home cost still stands at \$325,495. This increasing median cost is contributing to a shift of community members away from the homebuyer market, which increases demand for affordable rental units.

According to the Fort Worth Neighborhood Conservation Plan and Housing Affordability Strategy, to afford a median priced single-family home in Fort Worth, a family must spend \$296,000, while the maximum home price that a median income household can afford is \$246,000. Compared to 2010 when eight in 10 homes in Fort Worth sold for less than \$200,000. Today, the opposite is true: nine in 10 homes on the market now cost more than \$200,000.

Over the past three years, the average rent in Fort Worth increased by 21%, going from \$1,150 in January of 2021 to \$1,440 a month in December 2023. Rent for affordable housing units are no exception and have also risen dramatically from \$950 a month in January 2021 to approximately \$1,135 in December 2023, a 19% increase.

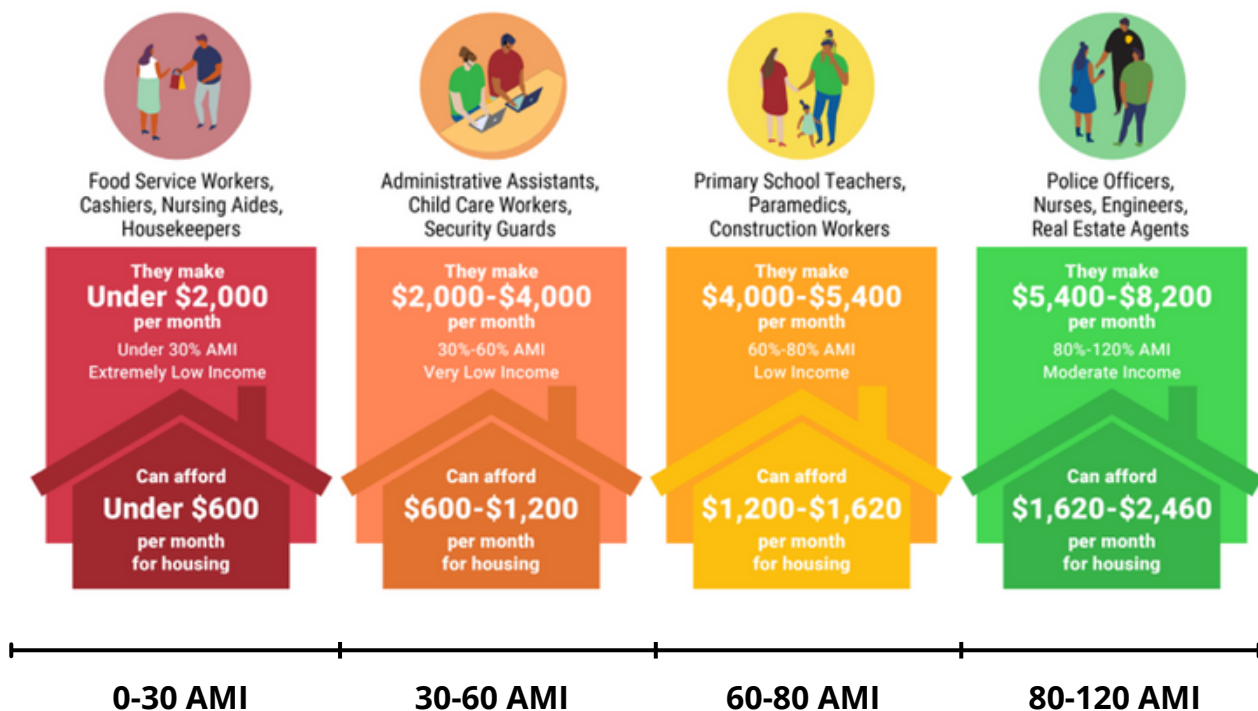


In addition to the rapid rise in rental costs, there is also a lack of unit availability in our community. According to the Texas Affiliation of Affordable Housing Providers (TAAHP), the Dallas/Fort Worth area ranks as the third most challenging metropolitan area in the nation when it comes to housing shortages, offering only 16 affordable and available units for every 100 households.

HOUSING MARKET INFORMATION

Who Needs Affordable Housing?

Everyone should have a place to call home. Whether renting or owning, a secure and stable place to live is crucial for building healthy communities. According to the Fort Worth Neighborhood Conservation Plan and Housing Affordability Strategy, 100,000 households in Fort Worth are burdened by high housing costs. In today's housing market, many of these individuals typically have a net income at or below \$4,000 per month or \$48,000 per year. This includes many crucial professionals like grocery store cashiers, restaurant wait staff, childcare workers, administrative assistants, and even some teachers! It's important to recognize that while affordable housing may not be needed for everyone, it remains a critical necessity for many of our neighbors.



Home Fort Worth: Opening Doors for All

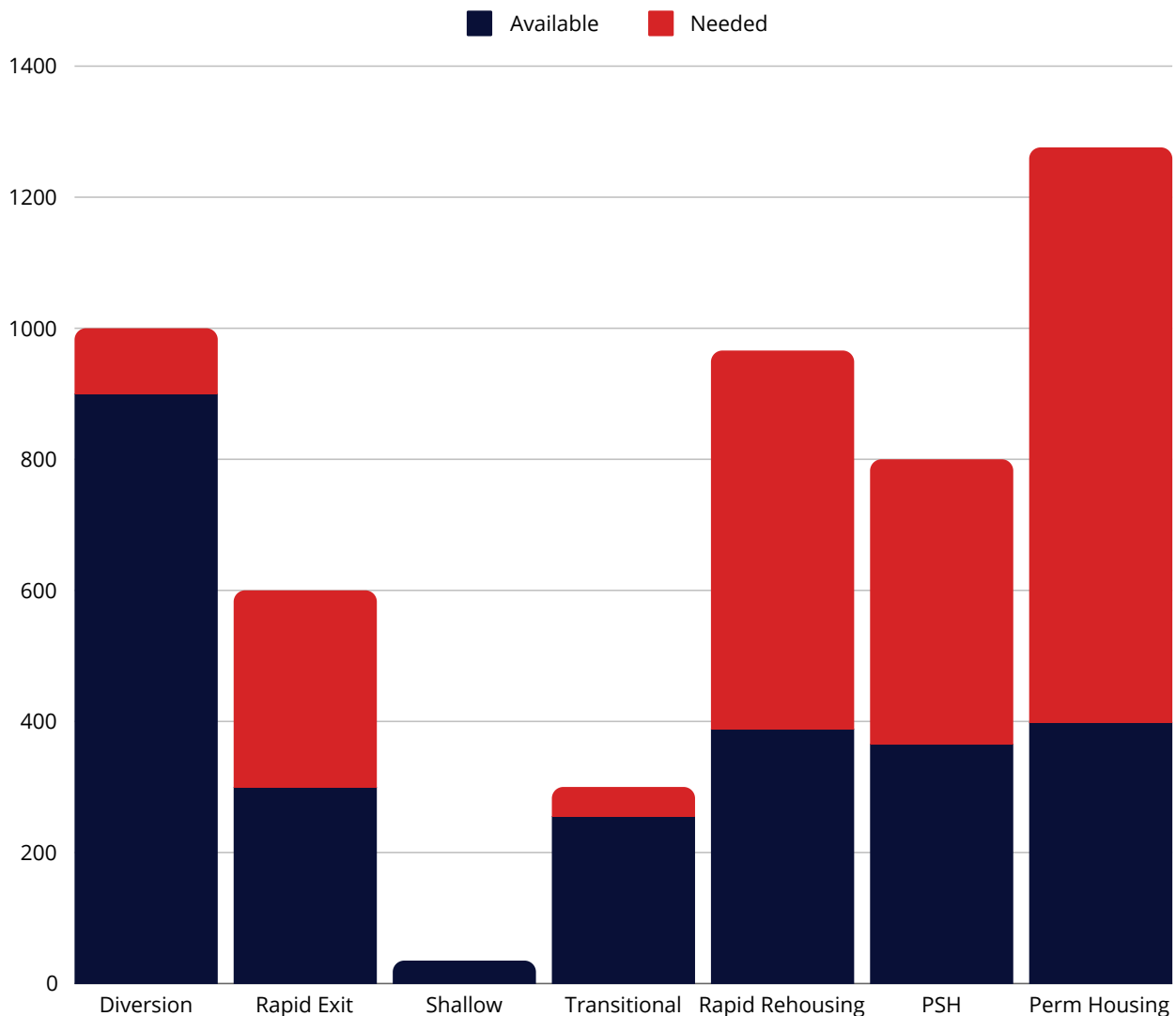
To help address the shortage of affordable housing in our community, The Homeless Coalition initiated a collaborative effort to convene affordable housing developers. This effort is the next step in our collaborative impact work and brings together funders, developers, Public Housing Authorities, non-profits, architects, and more with the common goal of addressing the affordable housing shortfall in Fort Worth. Members of HomeFTW share a vested interest in bridging the gap in affordable housing by advocating for increased investments and streamlining processes to expedite the development of affordable housing in our community.

ASSISTANCE GAPS

Ending homelessness and providing housing for everyone in our community is a goal we work towards every day. Unfortunately, we currently do not have all the resources needed to accomplish this goal. This remains true regardless of how we prioritize people for housing, whether it be families, the elderly, Veterans, or youth. No matter how well our homeless response system works, the stark reality remains—we simply do not have enough resources to provide housing for everyone. Without additional financial investment, people in our community will remain without a home.

The Homeless Coalition, the CoC, and partners serving people experiencing homelessness are committed to ending homelessness for as many households as possible. The charts below detail available resources versus the need in our system.

2023 Annual Gap Between Needed Vs. Available Housing Resources



NEW SOLUTIONS AND DIRECTIONS

Because demand outpaces available resources the CoC is continually exploring innovative approaches to respond to homelessness, including:

- **Affordable Housing Development:** A lack of affordable housing continues to be a major concern and cause of homelessness in our community and across the United States. To help combat rising rental costs, the Homeless Coalition is committed to advocating for available funding to be dedicated to building affordable housing options. Utilizing ARPA funding pledged by Tarrant County, the City of Fort Worth, and the City of Arlington, we anticipate having over 300 newly built PSH and affordable housing units over the next two years.
- **Investing in Case Management:** Effective case management plays a pivotal role in securing and sustaining stability. The Homeless Coalition currently has two initiatives to help ensure consistency of case management service implementation across the CoC. In 2023, the Homeless Coalition created case management standards which are meant to set requirements for case managers in practice ensuring that everyone gets high quality case management. To further invest in high-quality case management services in our community, a robust 3-day training for all CoC case management staff called 'Foundations of Case Management', is now being offered. This training provides case managers with the knowledge needed to begin successfully providing services in our community.
- **Model Community Consulting:** In December of 2020, the Homeless Coalition established our Training Department in response to a recognized need for a high standard of training within our community. Over the past three years, our team of trainers has curated an extensive catalog of training opportunities. As we see our CoC (Continuum of Care) continue to flourish, we recognize our training curriculum could benefit not only everyone within our community, but also CoCs across the country. In 2024, TCHC aspires to collaborate with other CoCs, aiming to share the knowledge base we have created and best practices to achieve positive outcomes.
- **Prevention:** Prevention plays a vital role in ending homelessness. It is more cost-effective than addressing the consequences of homelessness and helps avoid additional costs to our system, such as emergency shelter and medical care. Prevention efforts also focus on root causes of homelessness like financial crises or family conflicts, maintaining existing social networks, and minimizing disruption. Prevention is a proactive strategy to address homelessness at its source and create more sustainable solutions. The Homeless Coalition understands the need for our system to focus efforts on prevention services to help stop the inflow of people into our system. This includes conducting research to target prevention services more effectively for those who stand to benefit the most.

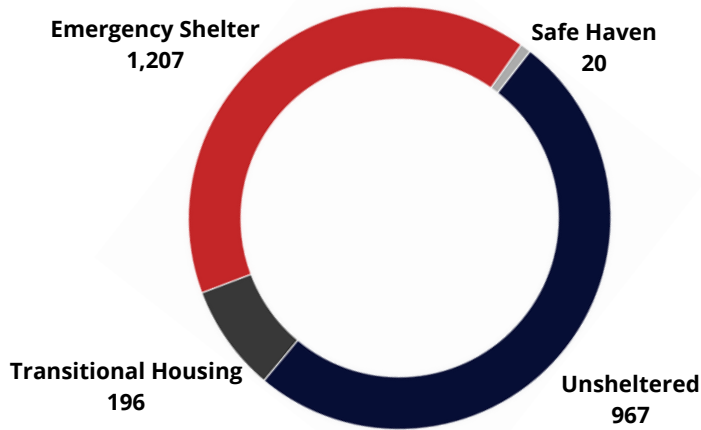
POINT IN TIME COUNT

A snapshot of what homelessness looked like on January 25, 2024.

POINT IN TIME COUNT SUMMARY

2024 POINT IN TIME COUNT RESULTS

2024 TOTAL: 2,390



TRENDS

12% overall decrease



11% decrease in unsheltered



14% decrease in Veterans homelessness



33% decrease in Family homelessness



WHO?



62% Men



38% Women



10% Children

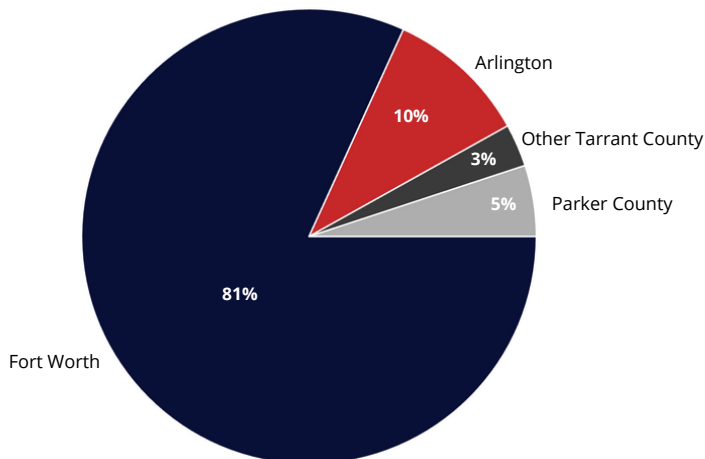


11% Families



5% Veterans

WHERE?



WHY?

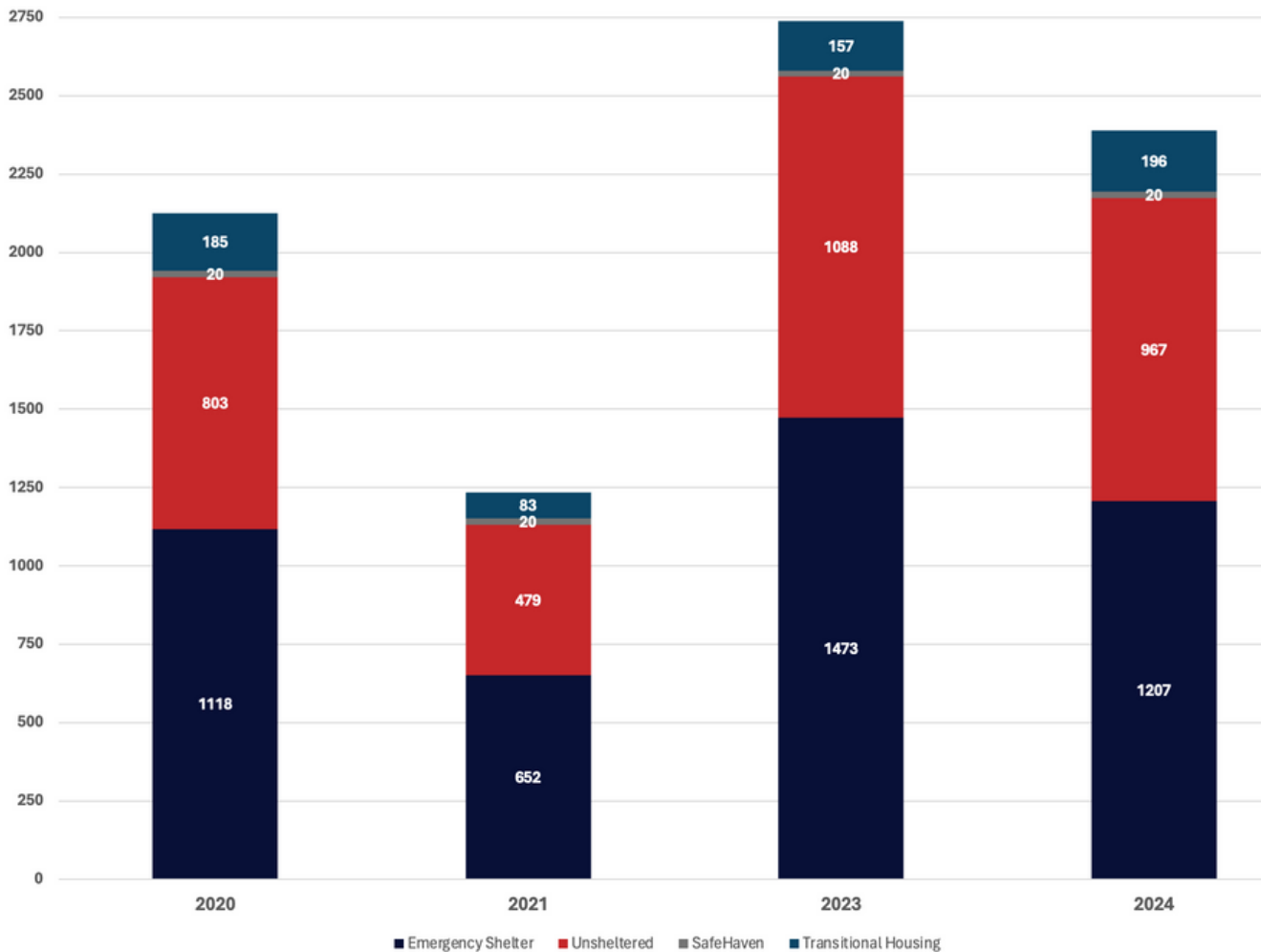
Top reasons people become homeless:

1. No income in the last year
2. Experiencing domestic violence
3. Bad credit
4. One or more experiences of homelessness before the age of 25
5. Felony conviction

2024 Point in Time Count

One way we understand what homelessness looks like on a given night is by conducting an annual Point in Time Count. The 2024 Homeless Count was held on Thursday, January 25, 2024, and included identifying and surveying those living outdoors along with using HMIS data to identify those living in emergency shelter, transitional housing, and Safe Haven.

On January 25, 2024, almost 400 volunteers were mobilized throughout Tarrant and Parker Counties to conduct the Point-in-Time Count. On the night of the count a total of 2,390 people were identified as homeless in Tarrant and Parker counties. This was a 14% decrease in people experiencing homelessness on the night of the count, as compared to 2023.



A Point in Time Count was not conducted in 2022

How do we compare?

Tarrant County is the 3rd most populous county in Texas and the 13th largest county in the United States, with an estimated population of just over 2.2 million in 2023. Homelessness as a percentage of the population has remained consistent, with no significant increase compared to previous years. Comparatively, Homeless census (point in time count) compared to population census, 0.001% of the population in Tarrant County is experiences homelessness. The map below represents the most relevant nationally available point-in-time data from 2023.



HOMELESS POPULATIONS IN THE 15 LARGEST CITIES ACROSS THE UNITED STATES

YEAR TO YEAR

Year	2020	2021	2023	2024
Number	2,103	1,234	2,723	2,390
Annual Change	+5%	-42%	+121%	-12%

Where people are sleeping

Understanding where people choose to sleep is critical in understanding how our system is functioning to meet the needs of people experiencing homelessness. 59% of people experiencing homelessness on Count night accessed emergency shelter, while 41% were staying in places not meant for human habitation.



SAFE HAVEN

Safe Havens are small facilities that provide permanent housing for persons with severe and persistent mental illness.



TRANSITIONAL HOUSING

Transitional Housing (TH) programs provide time-limited rental assistance (less than 2 years) and supportive services geared towards self-sufficiency.



UNSHELTERED

Individuals sleeping in places not meant for human habitation, including cars, vacant lots and buildings, under bridges or in the woods.

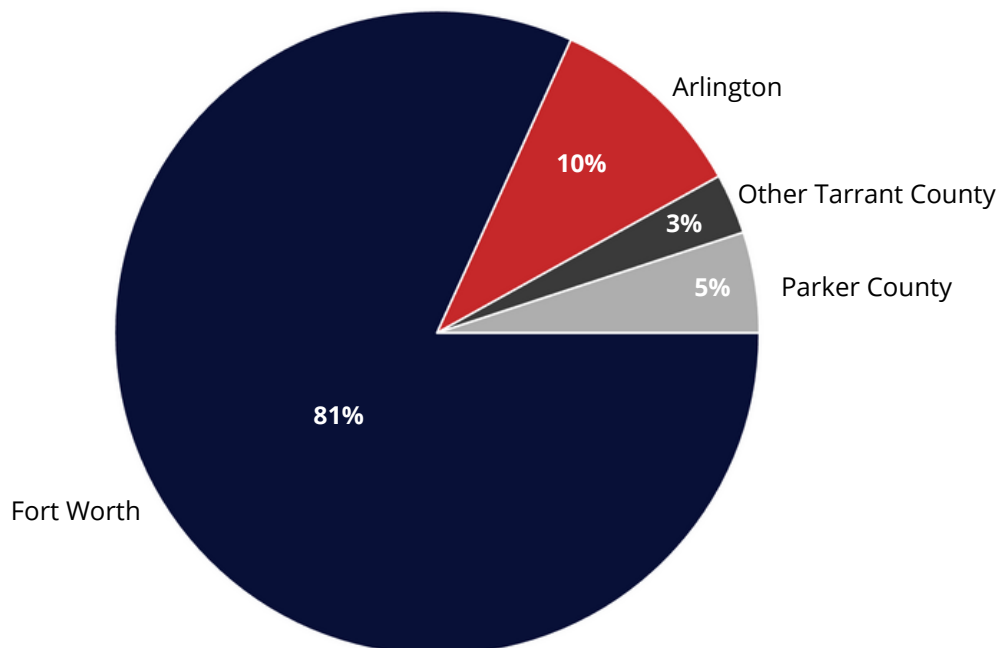


EMERGENCY SHELTER

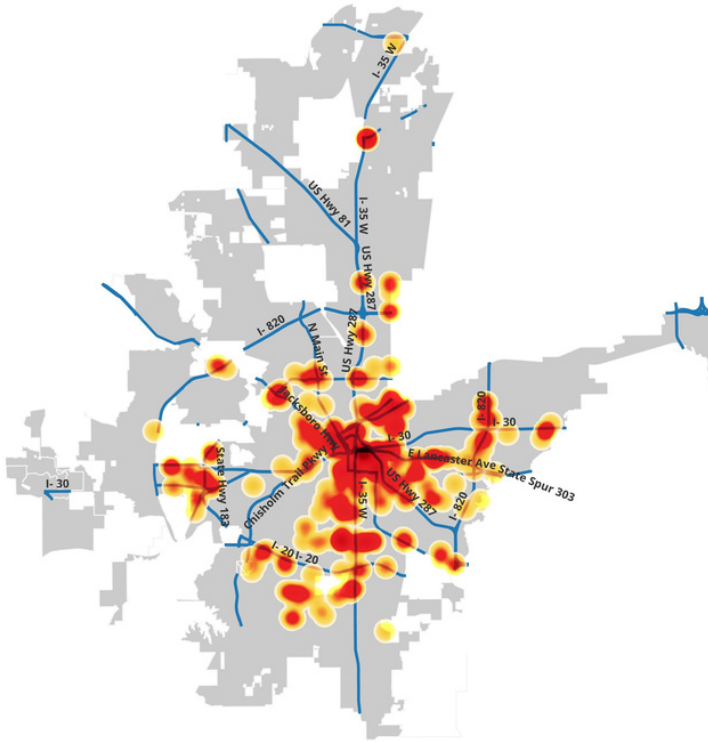
Emergency shelters (ES) are intended for transitional or temporary shelter and crisis relief.

Geographic Distribution

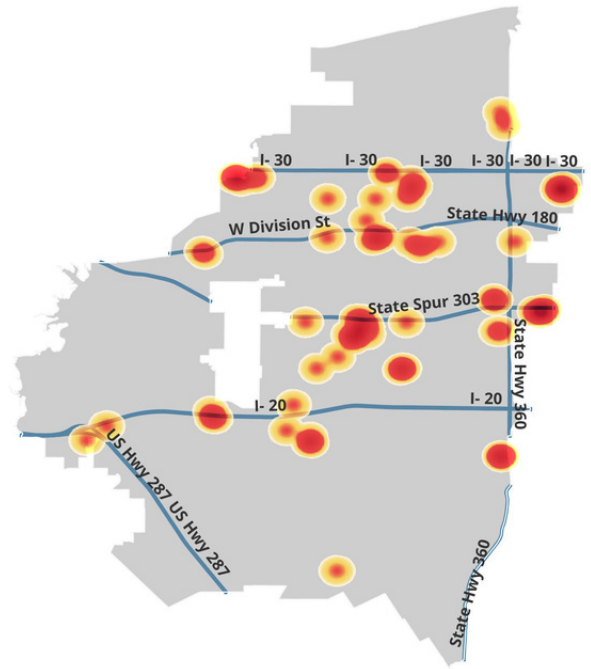
The majority of those experiencing homelessness are located within the City of Fort Worth, as most homeless services are located in Fort Worth. Geographic distribution is similar to trends in previous years.



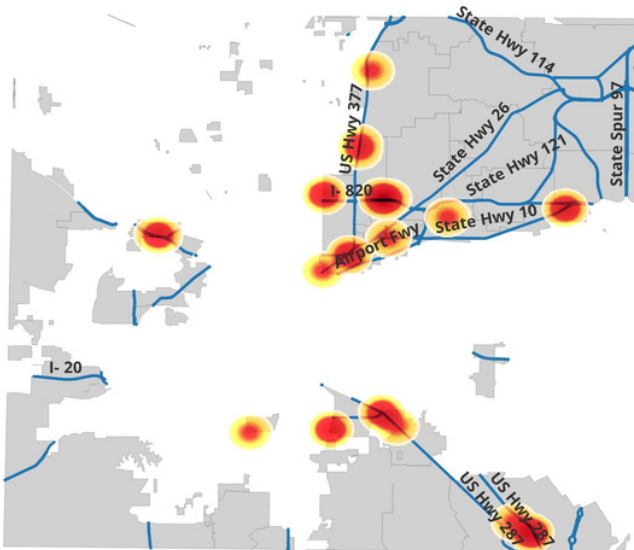
Fort Worth



Arlington



Other Tarrant County

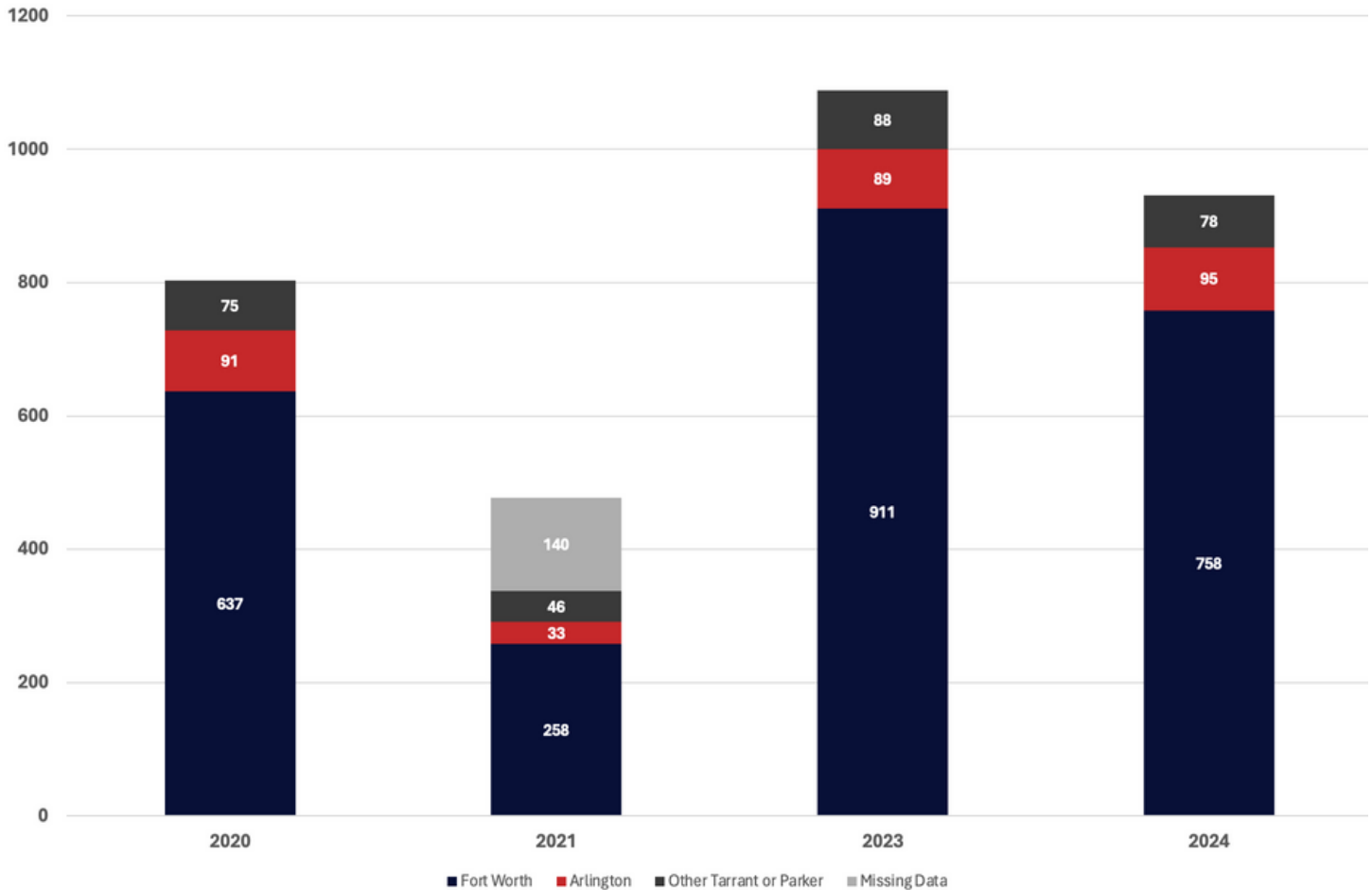


Parker County



Unsheltered Homelessness & Sleeping Outside

Unsheltered homelessness increased significantly in our community from 2020 to 2022. This increase mirrored the national trend of cities and communities across the U.S. In Tarrant and Parker counties, unsheltered homelessness decreased by 11% from 2023 to 2024 going from 1088 people living unsheltered during the annual Point in Time count to 967.



A Point in Time Count was not conducted in 2022

APPENDICES

History, Scope, and Geography

The McKinney-Vento Act was signed into law by President Reagan in 1987 and was the first of its kind, on a national level, to address homelessness. Twenty-two years later, the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act xi) was signed into law in 2009 by President Obama to provide additional resources and opportunities for communities to address the issue of homelessness. The HEARTH Act expanded the definition of homelessness and combined several HUD (Housing and Urban Development) programs into a single Continuum of Care program. The HEARTH Act mandates that communities quantify the level of need in their area and the effectiveness of community-wide interventions. The Point-in-Time Count (PIT Count) accomplishes both of these tasks.

Reports have been issued on the extent and characteristics of the homeless population in Tarrant County since 1994. Early reports were published by Tarrant County Homeless Coalition with staffing support provided by Tarrant County Community Development Division. These reports relied on counts conducted inside shelters, limited canvassing of the unsheltered by volunteers, and estimation methods.

Counts and surveys have been completed in:

1994	2006	2014	2019
1997	2007	2015	2020
2000	2009	2016	2021
2002	2011	2017	2023
2004	2013	2018	2024

The 2007 count was the first to utilize the Homeless Management Information System (HMIS) and include a robust “street count” in Arlington. Parker County has been included in the PIT count since 2014. The cities of Arlington and Fort Worth both utilized the 2007 count as baseline data for their respective ten-year plans. Subsequent PIT counts have utilized both HMIS to enumerate people sleeping inside shelters and volunteers to canvas areas within Tarrant and Parker Counties to count people who were sleeping unsheltered.

Terms used in Report

Bed Utilization

An indicator of whether shelter beds are occupied on a night or over a period of time.

Consumer

An individual or family or has or is currently experiencing homelessness.

Continuum of Care

The work of ending homelessness in a community is carried out by a Continuum of Care—the collective networks, institutions, and organizations that provide housing and services to people who are experiencing homeless. Each Continuum of Care (or, “CoC”) serves a designated geography and is responsible for: operating the Continuum of Care, administering an HMIS (Homeless Management Information System); 3) planning for the CoC; and, 4) applying for competitive CoC Program funding from HUD.

Each Continuum of Care appoints an entity (or entities) to lead its strategic, administrative, and information technology efforts. Locally, the Fort Worth/ Arlington/ Tarrant County Continuum of Care (also known by its HUD designation, “TX-601”) has selected Tarrant County Homeless Coalition to serve as its “Lead Agency”, “HMIS Administrator”, and “Collaborative Applicant”. The service area of TX-601 includes Tarrant and Parker Counties.

Continuum of Care Strategic Plan

A plan identifying the CoC goals and objectives, action steps, performance targets, etc. and serves as a guide for the CoC development and performance improvement related to preventing and ending homelessness. This may be the same as or different than a community's "Ten Year Plan" or other community-wide plan to prevent and end homelessness and may be generated by the CoC lead decision making group or another community-planning body. If the CoC follows a regional or statewide 10 year or other plan to prevent and end homelessness, the CoC strategic plan would be the CoC's specific goals and objectives, action steps and timelines to support the regional or statewide plan.

Chronic Homelessness

HUD defines chronic homelessness as an individual with a disabling condition who has lived in a place not meant for human habitation, a safe haven or an emergency shelter and has been homeless for at least 12 months or on at least 4 separate occasions in the past 3 years as long as the combined occasions equal at least 12 months. xii

Unaccompanied Youth

Minors up to the age of 24 not in the physical custody of a parent or guardian, including those in inadequate housing such as shelters, cars or on the streets. Includes those who have been denied housing by their families and young mothers with no housing options of their own.

U.S. Department of Housing and Urban Development (HUD)

The Federal agency responsible for national policy and programs that address America's housing needs that improve and develop the Nation's communities and enforce fair housing laws. HUD's business is helping create a decent home and suitable living environment for all Americans and it has given America's cities a strong national voice at the Cabinet level.

Definitions of Homelessness

The Federal Government has five definitions of homelessness that approach living situations in different ways. This report primarily relies on Categories 1 and 4 of the HEARTH Act definition of homelessness. Included in these definitions are families living in places not intended for human habitation, emergency shelters, transitional housing, and those fleeing or attempting to flee domestic violence, dating violence, and stalking. The table below has detailed descriptions of each category.

Category 1	Category 2	Category 3	Category 4
Literally Homeless	Imminent Risk of Homelessness	Homeless Under Other Federal Statutes	Fleeing/Attempting to Flee Domestic Violence
<i>Living in a place not meant for human habitation, in emergency shelter, transitional housing, or exiting an institution where they temporarily resided if they were in shelter or a place not meant for human habitation before entering the institution</i>	<i>Losing primary nighttime residence, including a motel or hotel or a doubled-up situation, within 14 days and lack resources or support networks to remain in housing</i>	<i>Families with children or unaccompanied youth who are unstably housed and likely to continue in that state</i>	<i>Fleeing or attempting to flee DV, dating violence, sexual assault, stalking, or other dangerous or life-threatening situations related to violence; have no other residence; and lack the resources or support networks to obtain other permanent housing</i>
January 24, 2019 Tarrant and Parker County 2,028	2018 Tarrant and Parker County 1,593	2017-2018 School Year Tarrant and Parker County 4,908	January 24, 2019 Tarrant and Parker County 252
PIT Count	Prevention and Diversion	McKinney-Vento (cite TEA)	PIT Count

Housing Types

This report employs HUD terminology to describe where people were sleeping on the night of the count. A distinction is drawn between persons sleeping in permanent housing that is operated by the Continuum of Care—where the tenant typically has a lease in their name—and other places people sleep that fit the definition of homelessness. The housing types include:

Housing Type	Description	Homeless or Permanent Housing
Unsheltered (UN)	Includes people living in places not intended for human habitation, such as in cars, vacant lots/buildings, under bridges, or in the woods	Homeless
Emergency Shelter (ES)	Are intended for short-term lodging and crisis relief; TX-601 ES include: ACH Child and Family Services, Arlington Life Shelter, Center for Transforming Lives, Presbyterian Night Shelter, SafeHaven of Tarrant County, The Salvation Army - Arlington, The Salvation Army Mabree Center, and Union Gospel Mission	Homeless
Transitional Housing (TH)	Programs provide time-limited rental assistance (≤ 2 years) and supportive services geared toward self-sufficiency and independence	Homeless
Rapid Exit	Rapid Exit provides one time, limited financial assistance to those with income potential and minimal barriers to quickly exit homelessness and return to permanent housing	Permanent Housing
Permanent Supportive Housing (PSH)	PSH combines rental assistance and a package of robust supportive services tailored to the needs of tenants with complex and often compound barriers to getting and keeping housing	Permanent Housing
Rapid Re-housing (RRH)	RRH provides short- and mid-term rental assistance intervention to help people quickly exit homelessness and return to permanent housing	Permanent Housing
Safe Haven (SH)	SafeHavens are small facilities that provide permanent housing for persons with severe and persistent mental illness. Locally, the only Safe Haven facility is operated by the Presbyterian Night Shelter - and should not be confused with the organization, SafeHaven of Tarrant County, which provides ES for victims of domestic violence	Permanent Housing
Shared Housing	Consists of a single housing unit occupied by an assisted family sharing a unit with other persons assisted under the housing choice voucher program or with other unassisted persons. The unit contains both a common space for use by the occupants of the unit and separate private space for each assisted family. For example, people who have a roommate are said to be living in "shared housing"	Permanent Housing
Permanent Housing (PH)	The HUD definition of Permanent Housing (PH) is defined as community-based housing without a designated length of stay in which formerly homeless individuals and families live as independently as possible. The CoC Program funds two types of permanent housing: PSH & RRH PH may also be defined as community based housing without a designated length of stay in which formerly homeless individuals and families live as independently as possible. This housing includes rental subsidy but does not include supportive services. PH is often administered by local Public Housing Authorities in the form of Housing Choice Vouchers dedicated to serving the homeless populations.	Permanent Housing
Other Permanent Housing (OPH)	OPH is long-term housing not considered as permanent supportive housing or rapid rehousing. OPH consists of: 1.PH: Housing with Services providing long-term housing and supportive services for homeless persons, but no disability is required for entry 2.PH: Housing Only providing long-term housing for homeless persons, but do not offer supportive services as part of the project	Permanent Housing

Point in Time Count

The United States Department of Housing and Urban Development requires that local Continuums of Care conduct an annual point-in-time count of the homeless in the last ten days of the month of January. The local count was held from January 26, 2023. "PIT Count" requirements derive from the HEARTH Act and are described in the Continuum of Care Program Interim Rule (CoC Interim Rule xiii). Further guidance for local Continuums is provided in HUD Methodology Guides xiv and Notices xv. Tarrant County Homeless Coalition developed PIT Count methods to conform with HUD requirements and align with best practices.

Methodology

Sheltered PIT Count Methods

The TX-601 Homeless Management Information System was used to conduct the sheltered PIT count of homeless individuals and families who were spending the night of January 26, 2023 in an emergency shelter or transitional housing program. The data was reviewed to the client record level to ensure de-duplication with personal identifiers. Additionally, bed stays, enrollments and exit data is reviewed for accuracy for the night of the PIT Count. HMIS data meets the required HUD data standards and produces comprehensive PIT Count data.

Organizations that are not "Contributing HMIS Organizations" (CHOs) are provided templates to gather all required PIT Count data. Each non-CHO has an HMIS-equivalent data system that can provide universal data elements and de-duplication methods to ensure an accurate count. This methodology was selected due to its HUD compliance and reliability. HMIS staff review HUD guidance to ensure the data is at the highest quality and is compared against prior year data to ensure consistency and accuracy.

Unsheltered PIT Count Methods

During the night of the unsheltered PIT Count, volunteers canvassed the complete CoC geography. TX-601 produced PIT Count maps based on major highways and distributed the volunteers to serve the whole continuum. TX-601 held meetings with street outreach teams and emergency personnel to gather feedback and plan prior to the count.

A web-based form was created for volunteers to complete the PIT survey. The form was accessible over volunteers' mobile devices or tablets. The form allowed for collecting surveys and also observational data. The form also allowed for GIS location which can be used for further outreach, connecting people to housing, and future PIT counts.

Volunteers were assigned territories to avoid duplication. Teams were trained and the survey language included asking people where they were sleeping on the night of the count (January 26, 2023). Data was de-duplicated after the count completion using clients' identifying information.

Limitations

While significant efforts were undertaken to ensure the 2023 PIT count was as comprehensive and accurate as possible, limitations include but are not limited to concerns about the completeness of the dataset. Tarrant and Parker Counties total 1,807 square miles (1.16M acres). Although the continuum was divided by major highways, and utilized almost 500 street outreach works, volunteers, and emergency personnel, geographic coverage was not 100%. Unsheltered people experiencing homelessness may have been missed, especially who were not along major roads.

Data captured in the HMIS and in the street count relies on self-reports from the person being surveyed and has not necessarily been verified by an expert such as a clinician in the case of a mental illness or an official with the VA in the case of Veteran status. While training is provided to everyone who has access to HMIS and to the volunteers who conduct the surveys, implementation is not uniform. Participation in the unsheltered count is voluntary; therefore, not all data elements were captured for each person counted.

Periodic changes in regulations, programs, definitions, and HMIS software mitigate absolute year-to-year comparisons of some data. For example, the definition of chronic homelessness changed in both 2010 and 2016; however, the data published, retained and assessed by HUD and presented in this report reflect the definitions in place at the time that the counts were taken.

Lastly, point-in-time counts are a snapshot of a single, January night. Weather conditions alone can impact both volunteer turnout and the number of people sleeping outside in both positive and negative directions. While imperfect, the PIT count remains a requirement for federal funding and has utility as a national and local benchmark.

Data Sources for Report

Annual Point in Time Count (PIT)

The PIT Count is a Department of Housing and Urban Development (HUD) required activity for communities receiving HUD funding.^{xvi} The PIT Count provides a one day snapshot on the number of persons who are literally homeless. The 2013 PIT Count occurred on January 26, 2023.

Housing Inventory Count

Like the PIT Count, the HIC is required by HUD and occurs on the same day. The HIC gives us a one day snapshot of the number of beds dedicated to serving the homeless in our community. Beds included in State of the Homeless Report 2023 from the HIC are emergency shelter, transitional housing, permanent supportive housing, safe haven, and other permanent housing programs.

Homeless Management Information System (HMIS) Reporting

Various HMIS data pulls were used throughout this report. Efforts to Outcomes (ETO) is the local HMIS system which is used to collect client-level data and statistics on the provision of housing and services provided to homeless individuals.

Client Focus Groups

During the month of January, Homeless Coalition staff conducted client focus groups at emergency shelters and outreach locations. 8 focus groups were completed and consisted of standard questions for each group. Groups ranged in size, but generally had fewer than 12 participants in each group to facilitate meaningful discussion. Responses were recorded and used to assist in community analysis of needs and gaps.

ABOUT THE HOMELESS COALITION

Shared Community Vision

A vibrant community where every individual has a place to call home and the resources to live their best life.

Mission

Tarrant County Homeless Coalition leads the community solution to homelessness in Greater Tarrant and Parker counties by serving as a catalyst for community transformation.

2023 Tarrant County Homeless Coalition Board Members

Krystle Gandhi, Chair
Dr. Victoria Farrer-Myers, Vice-Chair
Dr. Kapreta Johnson, Secretary
Lyn Scott, Treasurer
Devan Armstrong
Deborah Kratky
Marti Lawrence
Dr. Frank Lonergan
Dr. Nicholas Thompson
Jay White

ABOUT THE CONTINUUM OF CARE

Mission

The CoC cultivates and creates partnerships to collectively impact effective and efficient community solutions for those experiencing homelessness.

Leadership Council

Mayor Mattie Parker | Mayor Jim Ross | Judge Tim O'Hare | Mayor Laurie Bianco | Judge Pat Deen

2023 CoC Board of Directors

Leah King, Chair
Mary-Margaret Lemons, Vice-chair
Cassandra Walker, Secretary
Artie Williams, Allocations Chair
Toby Owen, Governance Chair
Dierdre Brown, ICT Committee Chair
Steve Montgomery, Past Chair

2023 CoC Board

Whitnee Boyd	Councilperson Dr. Barbara Odom-
Elizabeth Brands	Wesley
Jonathan Cranz	Joy Parker
Mayor Michael Evans	Tara Perez
Staci Marquardt	Tori Sisk
James McClinton	Marc Thompson
Robyn Michalove	Krystle Gandhi
Kenny Mosley	





FORT WORTH
HOUSING SOLUTIONS

2024 - 2028 STRATEGIC PLAN

VOLUME 1 | JANUARY 2024

A LETTER FROM MARY-MARGARET LEMONS



As we begin a new chapter for our agency, I am thrilled to share Fort Worth Housing Solutions' 2024-2028 Strategic Plan, a collaborative effort shaping the future of housing in our city.

Discovery sessions with our dedicated staff provided the foundation for this plan, diving into the heart of our mission and identifying key areas for growth. Collaboration with industry experts helped to define our goals, ensuring they align with the evolving affordable housing landscape. Smaller group sessions with representatives from various departments of our organization fostered a comprehensive understanding of our objectives and strategies.

I am proud to announce our Board of Directors has approved this plan. Thank you to everyone who contributed to creating it.

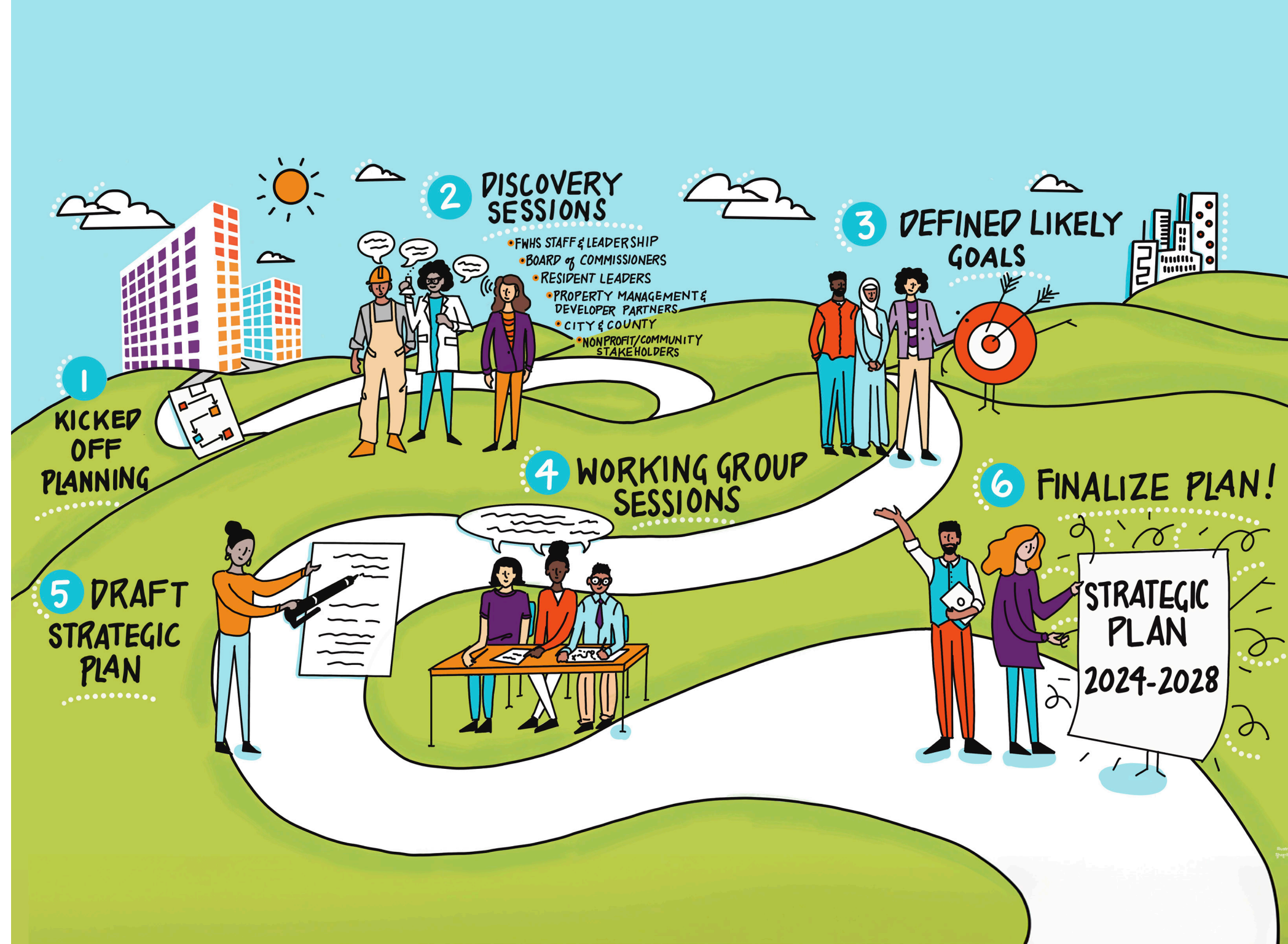
In the first year of this plan, we will be guided by our 2024 theme, "Housing Focused. Solutions Driven," as we navigate the year ahead. This theme, suggested and voted on by staff, encapsulates our collective dedication to being at the forefront of housing innovation.

This strategic plan booklet represents our commitment to transparency and progress. Subsequent volumes will be released each year to update stakeholders and community members on our achievements and where we're headed next. As we embark on this five-year plan, we stand united in our mission to create lasting and impactful solutions for the communities we serve.

With gratitude,

Mary-Margaret Lemons

Mary-Margaret Lemons
President | Fort Worth Housing Solutions



WHO WE ARE

Fort Worth Housing Solutions is changing the face of affordable housing by providing mixed-income rental and homeownership opportunities to provide the foundation to improve lives.

The agency was established by the City of Fort Worth in 1938 to provide decent, safe housing for low- to moderate-income residents. In 2023, the FWHS portfolio includes over 50 properties with 10,000+ units, 85% of which are offered at reduced rents to eligible households. The agency manages rental assistance programs to help families and individuals cover housing costs. We also foster the development of mixed income communities and invest in our families through our self-sufficiency programs.

FWHS works closely with our partners to serve more than 33,000 individuals every day. We are proud to have housing communities in all 11 city council districts in Fort Worth.



THE NEED FOR AFFORDABLE HOUSING

\$92,300 - Area Median Income for the Fort Worth-Arlington Metropolitan Area, 2022

\$58,240 - Annual income needed to afford a 2-bedroom unit at market rent

\$28.00 - Hourly wage needed to afford market rent of \$1,269 for a 2-bedroom unit

50,110 - Housing Gap: The number of affordable, available rental housing units needed to serve low- and extremely low-income families in Tarrant County*

2023 INCOME LIMITS TO QUALIFY FOR HOUSING ASSISTANCE*

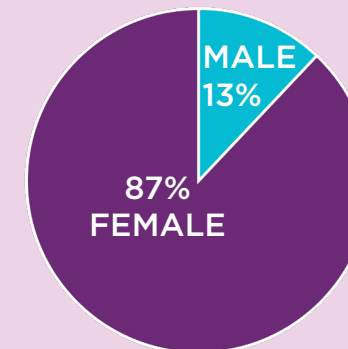
HOUSEHOLD SIZE	30% AMI	50% AMI	80% AMI
1	\$20,100	\$33,500	\$53,600
2	\$23,000	\$38,300	\$61,250
3	\$25,850	\$43,100	\$68,900
4	\$30,000	\$47,850	\$76,550

Data sourced from: *National Low Income Housing Coalition, March 2023; *U.S. Dept. Housing and Urban Development FY 2023 Income Limits Summary, Fort Worth-Arlington, TX HUD Metro FMR Area; *FWHS Assisted Housing Program Monthly Report, month ending Dec. 31, 2022

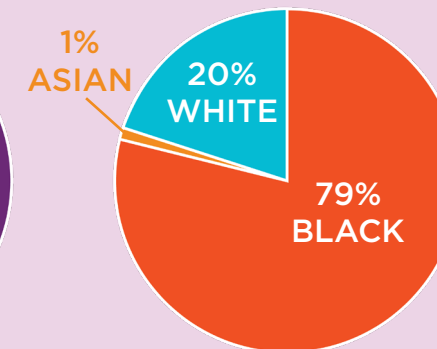
HCV CLIENT DEMOGRAPHICS[^]

REPRESENTS DEMOGRAPHIC DATA FOR HEADS OF HOUSEHOLDS ONLY

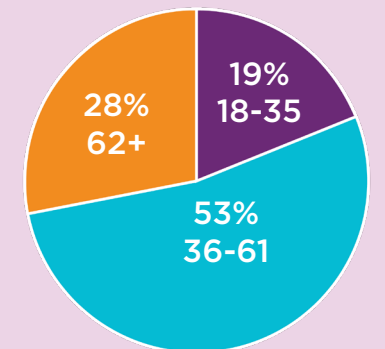
BY SEX



BY RACE



BY AGE





2024-2028 STRATEGIC PLAN BRIEF OVERVIEW

This concise overview outlines key objectives and initiatives, developed collaboratively with staff and stakeholders, to guide the growth of Fort Worth Housing Solutions as a leader in equitable, affordable housing over the next five years.

MISSION

To create inclusive affordable housing communities where people can thrive.

VISION

A thriving community where all residents have a place they are proud to call home and pursue their dreams regardless of their income or address.

DIVERSITY, EQUITY AND INCLUSION STATEMENT

At FWHS, we prioritize Diversity, Equity, and Inclusion as fundamental principles. Our ongoing commitment is to foster an organization that not only values and embraces diversity but also actively works towards creating inclusive neighborhoods, policies, programs, and workplace. We firmly believe that everyone plays a vital role in building affordable housing communities where everyone can thrive.

HOUSING

Work with public and private partners to preserve existing housing assets for long-term sustainability, and to expand affordable housing opportunities by 5,000 units throughout the Fort Worth community.



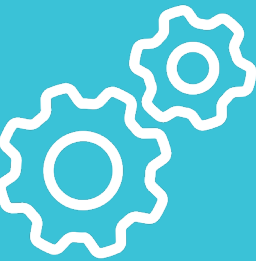
01



02

EFFICIENCIES

Nurture an innovative workplace supported by efficiency, inclusion, and data-driven decision making.



03



04

CLIENTS

Optimize partnership and program opportunities to improve the client experience and enhance the impact for residents to improve their quality of life.

WORKPLACE PERSONALITY

Further efforts to recruit, develop and retain a talented workforce that values diversity, equity, inclusion, and belonging throughout the organization.



HOUSING

FWHS will work with public and private partners to preserve existing housing assets for long-term sustainability, and to expand affordable housing opportunities by 5,000 units throughout the Fort Worth community.

HOUSING STRATEGY

We will analyze the physical and financial conditions of existing housing assets to develop an asset repositioning and investment plan for all properties, to include priorities to guide future new development and acquisition decisions for growth.

#1. Conduct a thorough physical and financial analysis of the existing real estate portfolio and develop and implement a comprehensive growth, asset repositioning, and sustainability plan.

#2. Develop and implement a robust property management oversight and accountability approach.

#3. Work with public and private partners to determine the best use of the Butler Place property and implement a disposition strategy.





CLIENTS

FWHS will optimize partnership and program opportunities to improve the client experience and enhance the impact for residents to improve their quality of life.

CLIENT STRATEGY

We will determine opportunities to improve customer service and implement plans to maximize impacts of programs and services.

- #1.** Establish a Social Benefit Enterprise that leverages partnerships, helps to address the workforce development needs of FWHS residents, and is responsive to market demand.
- #2.** Explore partnership and program opportunities to develop new or connect with existing programs for children, youth, and adults.
- #3.** Develop and implement plans to elevate customer service and engage with clients both at the central office and in the community.
- #4.** Explore technology opportunities to improve client experience.





OPERATIONAL EFFICIENCIES

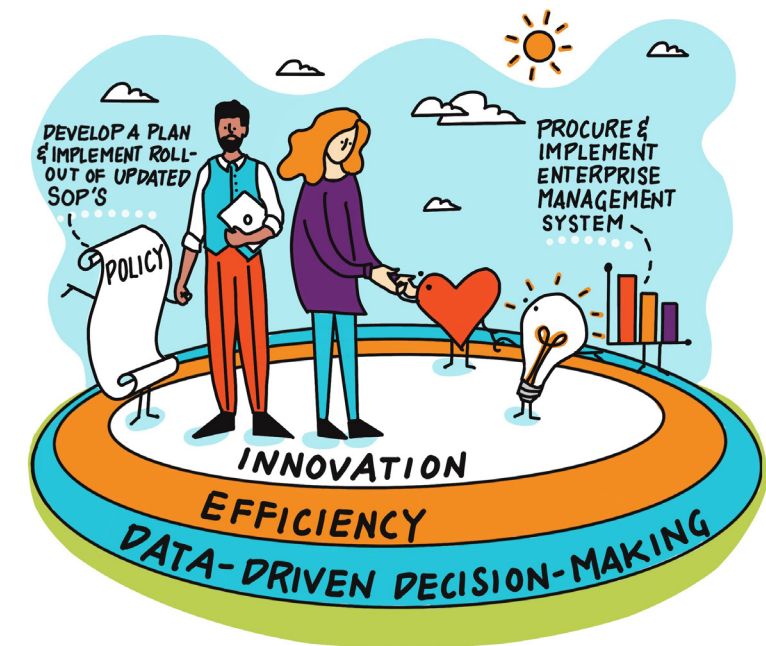
FWHS will nurture an innovative workplace supported by efficiency, inclusion, and data-driven decision making.

EFFICIENCIES STRATEGY

We will identify, develop, and implement systems, policies, and procedures to streamline and standardize operations.

#1. Procure and implement an enhanced enterprise management system that will provide improved processes, data collection and reporting.

#2. Develop a plan and implement the roll out of updated Policies and Standard Operating Procedures (SOPs) for all agency operations.





WORKPLACE PERSONALITY

FWHS will further efforts to recruit, develop and retain a talented workforce that values diversity, equity, inclusion and belonging throughout the organization.

WORKPLACE PERSONALITY STRATEGY

We will ensure the workplace environment is welcoming, collaborative, and inclusive, and equips employees to grow.

- #1.** Develop a communications plan that improves internal sharing of information and external awareness of FWHS programs, success stories, and activities.
- #2.** Implement a new professional development training plan that builds staff capacity, agency knowledge, and productivity.
- #3.** Develop and implement a Diversity, Equity and Inclusion (DEI) plan that champions the uniqueness of each individual while working to create a community that respects, values, and supports all people.
- #4.** Develop a strategy to increase engagement with staff through team building events, volunteer opportunities and soliciting staff feedback for inclusive decision-making.



Fort Worth Housing Solutions

1407 Texas Street
Fort Worth, TX 76102
(817) 333-3400

www.fwhs.org



FORT WORTH
HOUSING SOLUTIONS

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Agency Name	Contact Person	Title	E-Mail Address
AB Christian Learning Center	Loretta Burns	Executive Director	lburns@abchrist.org
AB Christian Learning Center	Kayren Davis		kdavis@abchrist.org
101Prep	Lexia Crawford		101prepmentors@gmail.com ; info@lexiacrawford.com
ACH Child and Family Services	Katherine Tilley	Grant Manger	katherine.tilley@achservices.org
ACH Child and Family Services	Wayne Carson	Chief Executive Officer	wayne.carson@achservices.org
ACH Child and Family Services	Katherine Tilley	Grant Manger	katherine.tilley@achservices.org
ACH Child and Family Services	Wayne Carson	Chief Executive Officer	wayne.carson@achservices.org
Aging and Disability Resource Center of Tarrant County	Beth Noah	Coordinator	tarrantcountyadrc@gmail.com
AIDS Outreach Center, Inc.	Mitchell	Manager	johnnyw@aoc.org
AIDS Outreach Center	Tracey Norton-Hall		traceynh@aoc.org
AIDS Outreach Center, Inc.	Kelly Allen-Gray	Executive Director	kellyag@aoc.org
Amshera	Angie Kraus	CEO/Founder	edangiekraus1@gmail.com
Area Agency on Aging of Tarrant County (AAATC)	Shakita Johnson	Executive Director	shakita.johnson@unitedwaytarrant.org
Artes De La Rosa	Lizeth Garcia		lizeth.garcia@artedelarosa.org
Artes de la Rosa	William Giron	Exeuctive Director	william.giron@artedelarosa.org
Worth	Stigliano	CEO	daphne@bgcgtc.org
Camp Fire	Audrey Pettet		AudreyP@campfirefw.org
Camp Fire	Jenny Wester		jwester@campfirefw.org
Camp Fire First Texas	Lauren Richard	President/CEO	lauren@campfirefw.org
Cancer Care Services	Melanie Wilson	Director	melanie@cancercareservices.org
Cancer Care Services	Deanna Stuart		deanna@cancercareservices.org
Cancer Care Services	Susan Smith	Director of Grants	susan@cancercareservices.org

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Catholic Charities Fort Worth	Michael Iglio	Chief Operating Officer	miglio@ccdofw.org
Cenikor Foundation	Bill Bailey	President/CEO	bbailey@cenikor.org
Center for Transforming Lives	Carol Klocek	CEO	cklocek@transforminglives.org
Center for Transforming Lives	Lisa Hawkins	Administrative	lhawkins@transforminglives.org
Center for Transforming Lives	Carol Klocek	CEO	cklocek@transforminglives.org
Center for Transforming Lives	Joni Wilson		jwilson@transforminglives.org
Center for Transforming Lives	Lisa Hawkins	Administrative	lhawkins@transforminglives.org
Challenge of Tarrant County	Jennifer Gilley	Executive Director	jen@tcchallenge.org
Communities in Schools	Shelly Borders		shelly.borders@cistarrant.org
Community Healing and Mental Health	Lachelle Goodrich		lgoodrich@champtexas.org
Child Care Associates	Willie Rankin		willie.rankin@childcareassociates.org
Child Care Associates	Kara Waddell	President/CEO	kara.waddell@childcareassociates.org
Chosen Ones	Vickie Akins	Director	vickie@chosenones.org
Clayton Youth Enrichment	Jason Ray	President/CEO	jray@claytonyouth.org
Community Link	Trey Harper		treyharper@community-link.org
Community Frontline	Dante Williams	President	dwilliams@communityfrontline.com
Cornerstone Assistance Network	Dalton Hodges		dhodges@canetwork.org
Cornerstone Assistance Network	Mike Doyle	Chief Executive Officer	mdoyle@canetwork.org
Create + Collaborate			ricquel@createandco.org
Deaf Action Center	Heather Hughes	Executive Director	heather.hughes@dactexas.org
Destiny Artist Guild	Karen Shield Smith		klss48@gmail.com
Easter Seals	Emily Ditmore		editmore@ntx.easterseals.com
Easter Seals North Texas, Inc.	Jennifer Friesen	Vice President	jfriesen@ntx.easterseals.com
Econautics	Talia D. McAllister	Chief Executive Officer	talia@econautics.org
eGrab Foundation Incorporated	Diane Barge		diane@egrab.org
EmpathyHQ	Scott Hurbough	CEO/Founder	scott@empathyhq.org
EmpathyHQ	Shaida Alizadeh-Moein	Coordinator	development@empathyhq.org
Faith 2 Fight	Sheronica Evans		faithfight2@gmail.com
Faith Works	Kerensa Taylor		kerensa.taylor@icloud.com
Fatherhood Coalition of Tarrant County	Mervil Johnson		mervil.johnson@workforcesolutions.net
FLY Girlz Academy	Lauren King Scott		info@flygirlzacademyinc.com

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Fort Worth Chamber of Commerce			apayne@fortworthchamber.com
Fort Worth Families United	Jakeena Sweet		fwfuinc@gmail.com
Commerce	Gilberto Atayde		Gilberto.Atayde@fwhcc.org
Commerce	Dee Lara O'Neal		dee.laraoneal@fwhcc.org
Commerce	Annette Landeros	President/CEO	anette.landeros@fwhcc.org
Fort Worth HOPE Center	Joann Reyes	President	joann.reyes@fwhoep.org
Fort Worth Housing Solutions	Mary-Margaret Lemons	President/CEO	mmlemons@fwhs.org
Fort Worth Housing Solutions	Mary-Margaret Lemons	President/CEO	mmlemons@fwhs.org
Fort Worth Metropolitan Black Chamber of Commerce	Michelle Green-Ford	President/CEO	mgreenford@fwmbcc.org
Fort Worth Save Our Children Learning	Vernon James		fwsoc@sbcglobal.net
Fortress			operations@fortressfw.org
FW League of Neighborhoods	Tony Perez	President	president@fwlna.org
Generation Uplift	Lisa McDaniel	Owner	lsmcdnl@yahoo.com
Generation Uplift	Lisa McDaniel		lsmcdnl@yahoo.com
Girls Inc	Sarah Hughes		shughes@girlsinctarrant.org
Girls Inc. of Tarrant County	Kris Canfield	Officer	kcanfield@girlsinctarrant.org
Girls Incorporated of Tarrant County	Jennifer Limas	President/CEO	jlimas@girlsinctarrant.org
Good Will North Texas	Adrian Kirkland	Grant Administrator	akirkland@goodwillnct.org
Inc.	David Cox	President/CEO	dcox@goodwillfw.org
GoodWill of North Central Texas	Rommney Ellen Guy	Grant Manger	rguy@goodwillnct.org
GRACE	Rebecca Cox		rcox@gracegrapevine.org
GRACE	Jina Walker		jwalker@gracegrapevine.org
Guardianship Services, Inc	Diane Wolfe	Philanthropy	dwolfe@guardianshipservices.org
Guardianship Services	David Barnes		dbarnes@guardianshipservices.org
Guardianship Services, Inc	Lyn Scott	Exeuctive Director	lscott@guardianshipservices.org
Habitat for Humanity	Michelle Kennedy		michelle.kennedy@trinityhabitat.org
Harvest House	Jennifer Woods	Director	jennifer@yourharvesthouse.org
Her Place Incorporated	LaSchwanna Muhammad		laschwanna@the-grant-writer.com
hope (local)	Mark Reidland	Executive Director	mark@hopelocal.com
Hopeful Arms Foundation	Demira Devoil	Director	info@hopefularmsfoundation.org
Housing Channel	Donna VanNess	President	donna@housingchannel.org

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Inspiring You To Greatness CDC	Tawalla Simmons		tsimmons@iytgcdc.org
Ireland Consulting/Cultivating Thought	Latasha Ireland		dr.ireland@outlook.com
Jewels Comfort Keeper	Kimberly Caldwell		kcaldwell@jewelscomfortkeeper.us
Journey Home	Kristi Abernathy		kabernathy@journeyhome.org
Journey Home	Jennifer Self		jself@journeyhome.org
JPS	Margery Blake		mblake@jpshealth.org
Trail	Kimberly Robinson	Development Director	krobinson@jafortworth.org
Just a Queen with Goals	Nikki Jackson		info@justaqueenwithgoals.org ;
LVT Rise	Lyn Downing		grants@lvtrise.org
LVTRise	Paige Charbonnet	Executive Director	pcharbonnet@lvtrise.org
Organization	ShaVonne Davis	Director	info@maroon9.org ; sdavis@maroon9.org
County	Ella Grimes	Grants Specialist	ella@mealsonwheels.org
Meals on Wheels	Katie Wylie		katie.wylie@mealsonwheels.org
County	Carla Jutson	President/CEO	carla@mealsonwheels.org
Mental Health Advocacy Partners	Celia Brannon		info@gomapartners.org
Mental Health Advocacy Partners	Raquel Portillo		info@gomapartners.org
MHMR of Tarrant County	Mike Olson	Manager	michael.olson@mhmrhc.org
MHMR	Eliot Chisango		Eliot.Chisango@mhmrhc.org
MHMR of Tarrant County	Susan Garnett	Chief Executive Officer	ceo@mhmrhc.org
Mission Granbury	Dusti Scovel	Executive Director	dscovel@missiongranbury.org
Naomins Home Ministries Inc	LaMonica Newman	Managing Director	lamonicanewman@me.com
Heritage Museum	Jim Austin Jr.	President Founder	jima@jimaustinonline.com
Corporation			ntwccorp@gmail.com
NPower	Mack Campbell	Director	mack.campbell@npower.org
Npower	David Waddell		David.Waddell@npower.org
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Opening Doors for Women In Need	Sandra Stanley		stanleym@sbccglobal.net
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2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Pearl Transit	Jael Watts	Operations Manager	jw@pearltransit.org
Presbyterian Night Shelter	Debbi Rabalais	Program Services	drabalais@journeyhome.org
Presbyterian Night Shelter	Toby Owen	Chief Executive Officer	towen@journeyhome.org
Presbyterian Night Shelter	Debbi Rabalais	Program Services	drabalais@journeyhome.org
Presbyterian Night Shelter	Toby Owen	Chief Executive Officer	towen@journeyhome.org
Priest House of Ogun Outreach			thehouseofogun@gmail.com
Project 4031	Kristina Robertson		kr Robertson@project4031.org
Proof of Life CDC	Peacock Taylor	Director	info@proofoflifecdc.org
R. LIFE			info@itsrlife.org
REACH, Inc.	Jenna Reinke	Specialist	jreinke@reachils.org
REACH, Inc.	Jennifer Stonemeier	Executive Director	jstonemeier@reachcils.org
Read Foundation	Ozzie Palmer	Director	kare300@yahoo.com
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Empowering			admin@weriseandinspire.org
Resource Recovery Center	Lauren McGregor		l.mcgregor@recoverycouncil.org
Restore Fort Worth			info@restorefortworth.org
SafeHaven of Tarrant County	Husband	Funding	scampbell@safehaventc.org
SafeHaven of Tarrant County	Kathryn Jacob	President/CEO	kjacob@safehaventc.org
Saints 4 Food	Ashley Blain		ashley.blain@4saintsfood.org
Salvation Army - Bridgeport First			
United Methodist Church	Tamara Cooper	Financial Secretary	fumcbridgeport@fumcbridgeport.org
Services of Hope	Daniel Prescott Jr.		dbprescott@servicesofhope.org
Sixty & Better, Inc.	Saadia Cooks		saadia@servicesofhope.org
	Jennifer Abrams		jabrams@sixtyandbetter.org
Sixty & Better, Inc.	Sean Erwin		serwin@sixtyandbetter.org
Sixty and Better	Becky Orander	Executive Director	borander@sixtyandbetter.org
Strong Mentoring	Jay Jones		officeraab@icloud.com ; jcjones1914@gmail.com
T.R.E.E. Foundation			tree.found4tx@gmail.com
Tarrant Baptist Association	Anita Perez		anita@tarrantbaptist.org
Tarrant Area Food Bank	Stephen Raeside		stephen.raeside@tafb.org
Tarrant Area Food Bank	Julie Butner	President & CEO	julie.butner@tafb.org
Tarrant County Homeless Coalition	Lauren King	Executive Director	laurenking@ahomewithhope.org

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Alliance Inc.	David Reed	President	info@tclga.org
Tarrant County Samaritan House	DR. Kianna Cureaux		kcureaux@samaritanhouse.org
Tarrant County Samaritan House	Melissa Mauney		mmauney@samaritanhouse.org
Tarrant County Samaritan House	Givemore Mutubuki		gmutubuki@samaritanhouse.org
Inc.	Carla Storey	VP of Programs	cstorey@samaritanhouse.org
Inc.	Kimberly Robinson	President/CEO	krobinson@samaritanhouse.org
Taste Project	Morgan Pocock		morgan.pocock@tasteproject.org
Taste Project: Fort Worx	Julie Williams		julie.williams@tasteproject.org
Texas Academy 4	Sarah Villareal		sarah.villarreal@academy4.org
Texans On Mission	Rafael Munoz		rafael.munoz@texansonmission.org
Texas Ramps	Mark Hinzman		mhinzman@texasramps.org
Chapter	John Laine	Executive Director	info@texasramps.org
The Glory Impact Center	Sheree Lewis		sheree@thegloryimpactcenter.com
Project	DeeJay Johannessen	Executive Director	DeeJay@HELPPfw.org
The Immigrant Mom, Inc.			theimmigrantm@gmail.com
The Multicultural Alliance	Cheryl Gray Kimberling	President	ckimberling@mcateexas.com
The Salvation Army	Amy Kadleck	Social Service	amy.kadleck@uss.salvationarmy.org
The Salvation Army	Deborah Bullock	Executive Director	deborah.bullock@uss.salvationarmy.org
The TalkingDrumNetwork Inc	Robert Vaden	Executive Director	talkingdrumnetwork@gmail.com
County	Jasmine Folan	Administrator	jfolan@womenscentertc.org
County	Laura Hilgart	President & CEO	lhilgart@womenscentertc.org
(TRAC)	Portia Johnson	Grants/Compliance	pjohnson@citysquare.org
Trinity Metro	Richard Andreski	President/CEO	richard.andreski@ridetm.org
Trinity River Authority of Texas	J. Kevin Ward	General Manager	regioncwp@trinityra.org
True Worth Place	Toby Owen	CEO	towen@journeyhome.org
United Community Centers	Frances Torres	Program Director	ftorres@unitedcommunitycenters.org
United Community Centers	Celia Esparza	President and CEO	cesparza@unitedcommunitycenters.org
Chamber of Commerce - Southwest Region	Grace McDermott	President	justin@uspaacc-sw.org
United Way of Hood County	Crystal Moore	Operations	becky@unitedwayhoodcounty.com
United Way of Parker County	Le'Anne Taylor	Director	director@unitedwayofparkercounty.org
United Way of Tarrant County	Leah King	President/CEO	leah.king@unitedwaytarrant.org

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

United Way of Wise County	Martin Woodruff	Executive Director	uwwise.ed@embarqmail.com
United Way	Carol Noel		carol.noel@unitedwaytarrant.org
United Way	Katherine Zufelt		katharine.zufelt@unitedwaytarrant.org
Unity In The Community	Michael Bell	President	unityinthecommunityfw@gmail.com
Volunteers of America Texas, Inc.	Stephanie Rodriguez		sjrodriguez@voatx.org
Wise Area Relief Mission	Angie Gardiner	Director	warm@warmtx.org
Women In Power empowering County	Sabrina Conner		womeninpowerempowering@gmail.com
	Judy McDonald	Exeuctive Director	judy.mcdonald@workforcesolutions.net
YMCA Fort Worth	Cole Miller		cole.miller@ymcafw.org
YMCA of Metropolitan Fort Worth	Mike Brown	President/CEO	mbrown@ymcafw.org
Yogi Squad	Brooke Blankenship		brooke@yogisquad.org
Your Harvest House	Varina Denman		varina@yourharvesthouse.org/ varina@varinadenman.c
Youth Training Zone	John Dews	Executive Director	youthtrainingzone@gmail.com
Youth of Royalty	Dena Ashton		dena_ashton@yahoo.com

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Agency Type	Agency Name	Contact Person	Title	E-Mail Address
Children/Youth Services	101Prep	Lexia Crawford		101prepmentors@gmail.com ; info@lexiacrawford.com
Children/Youth Services	AB Christian Learning Center	Loretta Burns	Executive Director	lburns@abchrist.org
Children/Youth Services	ACH Child and Family Services	Katherine Tilley	Grant Manger	katherine.tilley@achservices.org
children/Youth Services	ACH Child and Family Services	Wayne Carson	Chief Executive Officer	wayne.carson@achservices.org
Disability Service Provider	Aging and Disability Resource Center of Tarrant County	Beth Noah	Coordinator	tarrantcountyadrc@gmail.com
HOPWA Service Provider	AIDS Outreach Center, Inc.	Johnny Watkins-Mitchell	Housing Assistance Manager	johnnyw@aoc.org
HOPWA Service Provider	AIDS Outreach Center, Inc.	Kelly Allen-Gray	Executive Director	kellyag@aoc.org
Social Service Agency	Amshera	Angie Kraus	CEO/Founder	edangiekraus1@gmail.com
Housing	Apartment Association of Tarrant County	Perry Pillow	Executive Director /CEO	ppillow@aatcnet.org
Senior Services	Area Agency on Aging of Tarrant County (AAATC)	Shakita Johnson	Executive Director	shakita.johnson@unitedwaytarrant.org
Children/Youth Services	Artes de la Rosa	William Giron	Exeuctive Director	william.giron@artedelarosa.org
Children/Youth Services	Boys & Girls Clubs of Greater Fort Worth	Daphne Barlow Stigliano	CEO	daphne@bgcgtc.org
Children/Youth Services	Boys & Girls Clubs of Greater Tarrant County	Audrey Pettet	Director of Grants	grants@bgctc.org
Children/Youth Services	Camp Fire First Texas	Lauren Richard	President/CEO	lauren@campfirefw.org
Children/Youth Services	Camp Fire First Texas	Dorothy Wing	Grants Manager	dorothy@campfirefw.org
Social Service Agency	Cancer Care Services	Melanie Wilson	CEO/Executive Director	melanie@cancercareservices.org
Social Service Agency	Cancer Care Services	Susan Smith	Director of Grants	susan@cancercareservices.org
Faith-Based	Catholic Charities Fort Worth	Michael Iglio	Chief Operating Officer	miglio@ccdofw.org
Addiction Recovery	Cenikor Foundation	Bill Bailey	President/CEO	bbailey@cenikor.org
Homeless Service Provider	Center for Transforming Lives	Carol Klocek	CEO	cklocek@transforminglives.org
Municipal Government	CFW Human Relations Unit	Angela Rush	Human Relations Administrator	Angela.Rush@fortworthtexas.gov
Municipal Government	CFW Park and Recreation Department	Richard Zavala	Director	Richard.Zavala@fortworthtexas.gov
Children/Youth Services	Child Care Associates	Kara Waddell	President/CEO	kara.waddell@childcareassociates.org
Social Service Agency	Chosen Ones	Wilma May	Procurement Manager	placement@chosenones.org
Social Service Agency	Chosen Ones	Vickie Akins	Founder/Executive Director	vickie@chosenones.org
Municipal Government	City of Arlington Office of Strategic Initiatives	Nikkya Lewis	Grants Manager	nikky.lewis@arlingtontx.gov
Municipal Government	City of Burleson Development Services Department	Tony McIlwain	Director	tmcilwain@burlesontx.com
Municipal Government	City of Crowley Planning & Community Development Department	Rachel Roberts	Director	rroberts@ci.crowley.tx.us

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Agency Type	Agency Name	Contact Person	Title	E-Mail Address
Municipal Government	City of Forest Hill Community & Economic Development	Venus Wehle	Director	vwehle@foresthilltx.org
Municipal Government	City of Lake Worth Planning and Zoning Department	Suzanne Meason	Planning and Zoning Administrator	smeason@lakeworthtx.org
Municipal Government	City of Richland Hills Neighborhood Services Department			publicworks@richlandhills.com
Municipal Government	City of River Oaks Zoning Department	Marvin Gregory	Zoning Administrator	mgregory@riveroakstx.com
Municipal Government	City of Sansom Park Community Development Department	Ron Douglas	Director of Community Development	rdouglas@sansompark.org
Municipal Government	City of Weatherford Development and Neighborhood Services	Kaleb Kentner	Director	kkentner@weatherfordtx.gov
Municipal Government	City Wide Community Development Corporation	Sherman Roberts	President & CEO	shermanlr@yahoo.com
Homeless Service Provider	Center for Transforming Lives	Lisa Hawkins	Program & Grants Administrative Assistant	lhawkins@transforminglives.org
Children/Youth Services	Clayton Youth Enrichment	Jason Ray	President/CEO	jray@claytonyouth.org
Faith Based	Community Christian Church	Anthony Chatman Sr	Senior Pastor	srchatman@yahoo.com
Community Organization	Community Frontline	Dante Williams	President	dwilliams@communityfrontline.com
Social Service Agency	Cornerstone Assistance Network	Mike Doyle	Chief Executive Officer	mduoyl@canetwork.org
	Create + Collaborate			ricquel@createandco.org
Disability Service Provider	Deaf Action Center	Heather Hughes	Executive Director	heather.hughes@dactexas.org
Housing	Development Corporation of Tarrant County	Charlie Price	Executive Director	charlieprice@sbcglobal.net
Social Service Agency	Easter Seals North Texas, Inc.	Jennifer Friesen	Vice President	jfriesen@ntx.easterseals.com
Mental Health	EmpathyHQ	Anastasia Taylor	CEO/Founder	
Mental Health	EmpathyHQ	Shaيدا Alizadeh-Moein	Development Coordinator	development@empathyhq.org
Chamber	Fort Worth Chamber of Commerce			apayne@fortworthchamber.com
Chamber	Fort Worth Hispanic Chamber of Commerce	Annette Landeros	President/CEO	anette.landeros@fwhcc.org
Social Service Agency	Fort Worth HOPE Center	Joann Reyes	President	joann.reyes@fwhope.org
Public Housing Authority	Fort Worth Housing Solutions	Mary-Margaret Lemons	President/CEO	mmlemons@fwhs.org
Chamber	Fort Worth Metropolitan Black Chamber of Commerce	Michelle Green-Ford	President/CEO	mgreenford@fwmbcc.org
Housing	Fort Worth Mortgage Bankers Association	Dallas Rivera	President	dallas@ppdocs.com
Broadband	Fort Worth Television	Aya Nomura	Cable Services Supervisor	aya.nomura@fortworthtexas.gov
Social Service Agency	Fortress			operations@fortressfw.org
Public Utility	Fort Worth Water Dept.	Chris Harder	Director	Christopher.Harder@fortworthtexas.gov

2025-2026 HUD ANNUAL ACTION PLAN COMMUNITY CONTACT LIST

Agency Type	Agency Name	Contact Person	Title	E-Mail Address
Commnity Organization	FW League of Neighborhoods	Tony Perez	President	president@fwlna.org
Children/Youth Services	Generation Uplift	Lisa McDaniel	Owner	lsmcdnl@yahoo.com
Children/Youth Services	Girls Inc. of Tarrant County	Kris Canfield	Chief Development Officer	kcanfield@girlsinctarrant.org
Children/Youth Services	Girls Incorporated of Tarrant County	Jennifer Limas	President/CEO	jlimas@girlsinctarrant.org
Housing	Glenn's Air Conditioning & Heatingn	Glenn Miller	Owner	glennsac@gamiller.net
Employment/Job Training	GoodWill of North Central Texas	Rommney Ellen Guy	Grant Manger	rguy@goodwillnct.org
Employment/Job Training	Goodwill Industries of Fort Worth, Inc.	David Cox	President/CEO	dcox@goodwillfw.org
Public Housing Authority	Granbury Housing Authority	Julia Richardson	Executive Director	julia@granburyhousing.org
Housing	Greater Fort Worth Association of REALTORS®	Debbi Findley	Exeutive Assistant	d.findley@gfwar.org
Housing	Greater Fort Worth Builders Association	Cheryl Bean	President	cheryl@bsmartbuilders.com
Social Service Agency	Guardianship Services, Inc	Diane Wolfe	Director of Philanthropy	dwolfe@guardianshipservices.org
Housing	GTO Construction	Javier Villagomez	Owner	gtocon02@aol.com
Senior Services	Guardianship Services, Inc	Lyn Scott	Exeuctive Director	lscott@guardianshipservices.org
Social Service Agency	Harvest House	Jennifer Woods	Director	jennifer@yourharvesthouse.org
Social Service Agency	hope (local)	Mark Reidland	Executive Director	mark@hopelocal.com
Social Service Agency	Hopeful Arms Foundation	Demira Devoil	CEO/Executive Director	info@hopefularmsfoundation.org
Housing	Housing Channel	Donna VanNess	President	donna@housingchannel.org
Housing	HVAC Service Pro	Albert Vasquez	Owner	albertv1725@sbcglobal.net
Social Service Agency	Johnson County Salvation Army	Elizabeth Aranguren	Director	elizabeth.aranguren@uss.salvationarmy.org
Children/Youth Services	Junior Achievement of the Chisolm Trail	Kimberly Robinson	Development Director	krobinson@jafortworth.org



June 16, 2025

RE: City of Fort Worth 2025-2026 Action Plan

Dear Community Partner:

The City of Fort Worth is in the process of preparing its 2025-2026 Action Plan; the draft will be available for public comment from June 16, 2025, to July 16, 2025. The U.S. Department of Housing and Urban Development (HUD) requires the City to submit an annual Action Plan in order to receive certain federal entitlement grants. In accordance with HUD guidelines, we are soliciting input from representatives of a wide variety of community organizations, including yours.

Every year the City receives four entitlement grants; the amounts to be received for October 1, 2025, through September 30, 2026, are provided below, as are estimated program income amounts:

Community Development Block Grant (CDBG): **\$7,116,438.00**

HOME Investment Partnerships Program (HOME): **\$2,814,431.77**

Emergency Solutions Grant (ESG): **\$615,818.00**

Housing Opportunities for Persons with AIDS (HOPWA): **\$2,726,668.00**

CDBG and HOME Program Income (PI): **\$60,000.00**

The draft 2025-2026 Action Plan, the third plan of a 5-year cycle, lists activities that the City will pursue with these entitlement grants to meet its 2023-2027 Consolidated Plan goals. The draft will be available during the comment period referenced above, and can be viewed here: <http://fortworthtexas.gov/departments/neighborhoods/services/grants/>.

Public hearings will be held on **July 14, 2025, 6:00 p.m. at Ella Mae Shamblee Library, 1062 Evans Avenue, Fort Worth, TX 76104**, and on **August 12, 2025, 6:00 p.m. at the Fort Worth City Council meeting in Council Chambers at 100 Fort Worth Trail, Fort Worth, Texas 76102**. The Action Plan is scheduled for adoption by City Council at their meeting on August 12th. Submission of these documents to HUD will take place no later than August 15, 2025.

We appreciate any comments that you would like to make regarding the 2025-2026 Action Plan. Written comments can be submitted to Juliet Moses, MPA, Community Development Manager, Neighborhood Services Department, City of Fort Worth, 100 Fort Worth Trail, Fort Worth, Texas, 76102, by phone at (817) 392-6203, or by email at juliet.moses@fortworthtexas.gov

Neighborhood Services Department

The City of Fort Worth ★ 100 Fort Worth Trail ★ Fort Worth, Texas 76102
817-392-7540 ★ Fax 817-392-7328



Share ideas on ways to improve Fort Worth's neighborhoods and the community

Join us to learn about the Fort Worth's Annual Action Plan



The Plan determines the best use of grant funds from the U.S. Department of Housing and Urban Development (HUD) for a variety of community development programs and projects for low to moderate income individuals.

All meetings are open to everyone in all Council Districts.



Public Hearing #1
6:00 p.m. - July 14, 2025
with Neighborhood Services Department
E.M. Shamblee Public Library
1062 Evans Ave
Fort Worth, TX 76104



Public Hearing #2
6:00 p.m. - August 12, 2025
Fort Worth City Hall
City Council Chambers
100 Fort Worth Trail
Fort Worth, TX 76102

FortWorthTexas.gov/departments/neighborhoods/grants

Public Comment Period



**June 16, 2025 to
July 16, 2025**

View



**Draft of the 2025-2026
Annual Action Plan**

Review online version at
[FortWorthTexas.gov/departments/
neighborhoods/grants](https://FortWorthTexas.gov/departments/neighborhoods/grants)

or

Review a hard copy at

- Fort Worth City Hall -
Neighborhood Services
Department
- East Regional Library
- Southwest Regional Library



For more information or
to request meeting
accommodations, please
contact Juliet Moses,
Community Development
Manager at

Juliet.Moses@FortWorthTexas.gov or
call (817) 392-6203.



Comparte tus ideas sobre formas de mejorar los vecindarios y la comunidad de Fort Worth

Únase a nosotros para conocer el Plan de Acción Anual de Fort Worth



El Plan determinan el mejor uso de los fondos de subvención del Departamento de Vivienda y Desarrollo Urbano (HUD) para una variedad de programas y proyectos de desarrollo comunitario para personas de ingresos bajos a moderados.

Todas las reuniones están abiertas a todos en los distritos del consejo.



Audiencia Pública #1

6:00 p.m. - 14 de julio, 2025
con Servicios Vecinales

E.M. Shamblee Public Library
1062 Evans Ave
Fort Worth, TX 76104



Audiencia Pública #2

6:00 p.m. - 12 de agosto 2025

Fort Worth City Hall
City Council Chambers
100 Fort Worth Trail
Fort Worth, TX 76102

FortWorthTexas.gov/departments/neighborhoods/grants

Período de comentarios públicos



**16 de junio 2025 a
16 de julio, 2025**

Leer



**Borrador del Plan de
Acción Anual 2025-2026**

Revise la versión en línea
[FortWorthTexas.gov/departments/
neighborhoods/grants](https://FortWorthTexas.gov/departments/neighborhoods/grants)

o

Revise una copia impresa en

- Fort Worth City Hall -
Departamento de Servicios
Vecinales
- East Regional Library
- Southwest Regional Library



Para obtener más información
o solicitar alojamiento para
reuniones, comuníquese con
por correo electrónico a Juliet
Moses, Community
Development Manager at

Juliet.Moses@FortWorthTexas.gov or
call (817) 392-6203.



CITY OF FORT WORTH
NEIGHBORHOOD SERVICES DEPARTMENT

**NOTICE OF PUBLIC HEARINGS
and
REQUEST FOR PUBLIC COMMENT FROM
ALL INTERESTED CITIZENS AND ORGANIZATIONS IN FORT WORTH
REGARDING THE
2025-2026 ANNUAL ACTION PLAN**

FOR USE OF FEDERAL FUNDS FROM
THE U.S. DEPARTMENT OF HOUSING & URBAN DEVELOPMENT (HUD)
UNDER THE FOLLOWING PROGRAMS:
**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM
HOME INVESTMENT PARTNERSHIPS (HOME) PROGRAM
EMERGENCY SOLUTIONS GRANT (ESG) PROGRAM
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA) PROGRAM**

Public Comment Period June 16, 2025- July 16, 2025

The City of Fort Worth is providing a thirty-day public comment period regarding the submission of the proposed Annual Action Plan for the use of HUD grant funds for the 2025-2026 program year. The proposed plan meets federal requirements under the Community Development Act of 1974 and the National Affordable Housing Act of 1990, as amended. This plan will be submitted to the U.S. Department of Housing and Urban Development (HUD) on or about August 15, 2025, to meet application and regulatory requirements for the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), and the Housing Opportunities for Persons with AIDS (HOPWA) programs.

ACTION PLAN

The 2025-2026 Action Plan for the City of Fort Worth summarizes the specific activities and proposed expenditures for the CDBG, HOME, ESG, and HOPWA Programs for the upcoming program year, which begins on October 1, 2025, and ends on September 30, 2026. The purpose of these funds is to benefit low and moderate-income individuals and areas throughout the City of Fort Worth. ESG grant funds benefit homeless people and people at risk of homelessness. HOPWA grant funds benefit individuals with HIV/AIDS within Tarrant, Parker, Wise, and Johnson Counties. CDBG and HOME funds support community development activities and affordable housing efforts. Activities and/or programs that receive funding must contribute to the attainment of goals outlined in the Five-Year (2023-2027) Consolidated Plan.

The total amount of grant funding to be allocated for the 2025-2026 Program Year is \$13,333,355.77 including \$60,000 in estimated program income from the CDBG and HOME programs. This includes \$7,116,438.00 in CDBG funds, \$2,814,431.77 in HOME funds, \$615,818.00 in ESG funds, and \$2,726,668.00 in HOPWA funds. A further detailed listing of how these funds will be allocated among

different priorities and agencies can be obtained from the City of Fort Worth Neighborhood Services Department by contacting the staff persons referenced at the end of this notice. The following is a list of proposed activities:

ESTIMATED AMOUNTS BY ACTIVITY AND/OR PROGRAM

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	
CDBG PUBLIC SERVICES	
Boys & Girls Clubs of Greater Tarrant County (Youth Development at Eastside Branch)	\$72,000.00
Camp Fire First Texas (Teens In Action)	\$62,184.00
Easter Seals North Texas, Inc. (Employment Services)	\$92,000.00
Girls, Inc. of Tarrant County (Whole Girl Program)	\$90,281.00
Housing Channel (Housing Counseling & Education)	\$111,000.00
Junior Achievement of the Chisholm Trail, Inc. (Cradle to Career Initiative)	\$50,000.00
Guardianship Services, Inc. (Money Smart+ Elder Financial Fraud Prevention Workshops)	\$80,000.00
Meals on Wheels, Inc. of Greater Tarrant County (Nutrition Program)	\$120,000.00
The Women's Center of Tarrant County (Employment Solutions)	\$90,000.00
United Community Centers, Inc. (Early Learning Program)	\$125,000.00
Presbyterian Night Shelter (Moving Home Program)	\$175,000.00
Subtotal CDBG Public Service Agencies	\$1,067,465.00
CDBG HOUSING PROGRAMS	
City of Fort Worth – Priority Repair Program	\$2,000,000.00
REACH, Inc. Resource Center on Independent Living - Project Ramp (Accessibility)	\$165,000.00
Trinity Habitat for Humanity– Cowtown Brush-Up	\$500,000.00
Subtotal CDBG Housing Programs Budget	\$2,665,000.00
CDBG MAJOR PROJECTS	
Street Improvements	\$1,000,685.00
Subtotal CDBG Major Projects	\$1,000,685.00
CDBG PROGRAM DELIVERY	
City of Fort Worth – Rehabilitation and Construction Management Program Delivery	\$810,000.00
City of Fort Worth – Homebuyer and Housing Services Program Delivery	\$150,000.00
Subtotal CDBG Program Delivery	\$960,000.00
CDBG ADMINISTRATION (20%)	
Neighborhood Services Department – CDBG Administration (20%)	\$1,423,288.00
Subtotal CDBG Administration	\$1,423,288.00
Total Community Development Block Grant Funds	\$7,116,438.00
CDBG ACTIVITIES PROPOSED FOR ESTIMATED PROGRAM INCOME	
Program Income: CFW Priority Home Repair Program	\$30,000.00
Subtotal CDBG Activities Utilizing Estimated Program Income	\$30,000.00
Grand Total CDBG Budget including Estimated Program Income	\$7,146,438.00

HOME INVESTMENT PARTNERSHIPS PROGRAM (HOME)	
Homebuyer Assistance Program – City of Fort Worth	\$110,824.77
Homebuyer Assistance Program – Fort Worth Community Land Trust (Carroll Park, Renaissance Heights)	\$1,000,000.00
CHDO Set Aside (15%) – Housing Channel (Renaissance Townhomes)	\$422,164.00
Fort Worth Housing Solutions (Stop Six CNI)	\$1,000,000.00

Subtotal HOME Investment Partnerships Program	\$2,532,988.77
HOME ADMINISTRATION (10%)	
Neighborhood Services Department - HOME Administration (10%)	\$281,443.00

Subtotal HOME Administration	\$281,443.00
Total HOME Investment Partnerships Program Funds	\$2,814,431.77
HOME ESTIMATED PROGRAM INCOME	
Program Income: Homebuyer Assistance Program	\$30,000.00
Subtotal HOME Program Income	\$30,000.00
Total HOME Budget including Estimated Program Income	\$2,844,431.77
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)	
Tarrant County Samaritan Housing, Inc.: (Supportive Services, Facility-Based Housing Operations, Tenant-Based Rental Assistance (TBRA), and Administration)	\$1,406,188.00
AIDS Outreach Center: (Short Term Rent Mortgage and Utility Assistance – STRMU; Tenant Based Rental Assistance – TBRA; Supportive Services; and Administration)	\$264,680.00
Subtotal HOPWA Public Service Agency Funding	\$1,670,868.00
HOPWA PROGRAM – City of Fort Worth	
Neighborhood Services Department – HOPWA Administration (3%)	\$81,800.00
Neighborhood Services Department: Tenant-Based Rental Assistance (TBRA), Supportive Services, Permanent Housing Placement (PHP)	\$974,000.00
Subtotal HOPWA City of Fort Worth	\$1,055,800.00
Total HOPWA Budget	\$2,726,668.00

EMERGENCY SOLUTIONS GRANT (ESG)	
Presbyterian Night Shelter of Tarrant County (Shelter Operations/Services)	\$139,491.00
Lighthouse for the Homeless <i>dba</i> True Worth Place (Day Shelter Operations/Services)	\$150,000.00
The Salvation Army, a Georgia Corporation (Homelessness Prevention)	\$127,141.00
Center for Transforming Lives (Rapid Re-Housing)	\$73,000.00
SafeHaven of Tarrant County (Shelter Operations/Services)	\$80,000.00
Subtotal ESG Public Service Agency Funding	\$569,632.00
ESG ADMINISTRATION (7.5%)	
Neighborhood Services Department – ESG Administration (7.5%)	\$46,186.00
Subtotal ESG Administration	\$46,186.00
Total ESG Budget	\$615,818.00

GRAND TOTAL CDBG/ESG/HOPWA/HOME BUDGETS Including Estimated Program Income	\$13,333,355.77
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Beginning June 16, 2025, drafts of the 2025-2026 Action Plan will be available on the City’s website at <http://fortworthtexas.gov/neighborhoods/grants/>. Copies will also be available for public review at the following locations:

Neighborhood Services Department Fort Worth City Hall 100 Fort Worth Trail Fort Worth, Texas 76102	East Regional Library 6301 Bridge Street Fort Worth, Texas 76112	Southwest Regional Library 4001 Library Lane Fort Worth, Texas 76109
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The thirty-day public review and comment period for the plan will begin Monday, June 16, 2025. All comments must be received no later than 5:00 pm on Wednesday, July 16, 2025. To submit written

comments, please write to the City of Fort Worth, Neighborhood Services Department, 100 Fort Worth Trail, Fort Worth, TX 76102, Attention: Juliet Moses, Community Development Manager. To request additional Action Plan information or to request a copy, please contact Juliet Moses at (817) 392-6203 or juliet.moses@fortworthtexas.gov Written comments may also be faxed to (817) 392- 2558.

<p>Public Hearing Dates July 14, 2025, 6:00 p.m. August 12, 2025, 6:00 p.m.</p>
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Neighborhood Services Department staff will conduct a public hearing on Monday, July 14, 2025, at 6:00 p.m. to be held at E.M. Shamblee Public Library, 1062 Evans Avenue, Fort Worth, Texas 76104. The Fort Worth City Council will conduct a public hearing Tuesday, August 12, 2025. This hearing is proposed to be held at 6:00 p.m. in the City Council Chambers located at 100 Fort Worth Trail, Fort Worth, Texas 76102, in conjunction with the regular Council meeting. Please contact Juliet Moses, Community Development Manager at (817) 392-6203 or via email at Juliet.Moses@fortworthtexas.gov for additional information.

The purpose of these hearings will be to receive public comments on the proposed funding listed above and on the Action Plan. The plan is scheduled to be adopted by City Council on August 12, 2025, and submitted to HUD on or around August 15, 2025.



DEPARTAMENTO DE SERVICIOS VECINALES DE
LA CIUDAD DE FORT WORTH
**AVISO DE AUDIENCIAS PÚBLICAS y
SOLICITUD DE COMENTARIOS PÚBLICOS DE
TODOS LOS CIUDADANOS Y ORGANIZACIONES INTERESADOS EN
FORT WORTH**

CON RESPECTO A EL

PLAN DE ACCIÓN ANUAL 2025-2026

PARA EL USO DE FONDOS FEDERALES DE
EL DEPARTAMENTO DE VIVIENDA Y DESARROLLO URBANO DE LOS
ESTADOS UNIDOS (HUD, POR SUS SIGLAS EN INGLÉS) BAJO LOS
SIGUIENTES PROGRAMAS:

**PROGRAMA DE BECAS EN BLOQUE PARA EL DESARROLLO
COMUNITARIO (CDBG POR SUS SIGLAS EN INGLÉS) PROGRAMA DE
ASOCIACIONES DE INVERSIÓN EN VIVIENDAS (HOME) PROGRAMA
DE BECAS PARA SOLUCIONES DE EMERGENCIA (ESG POR SUS
SIGLAS EN INGLÉS) Y EL**

**PROGRAMA DE OPORTUNIDADES DE VIVIENDA PARA PERSONAS CON SIDA (HOPWA
POR SUS SIGLAS EN INGLÉS)**

<p>Período de comentarios públicos del 16 de junio de 2025 al 16 de julio de 2025</p>
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La Ciudad de Fort Worth está proporcionando un período de comentarios públicos de treinta días con respecto a la presentación del Plan de Acción Anual propuesto para el uso de los fondos de becas federales de HUD para el año programático 2025-2026. El plan propuesto cumple con los requisitos federales bajo la Ley de Desarrollo Comunitario de 1974 y la Ley Nacional de Vivienda Accesible de 1990, según enmendada. Este plan será presentado a la Departamento de Vivienda y Desarrollo Urbano de EE. UU. (HUD, por sus siglas en inglés) el 15 de agosto de 2025, para cumplir con los requisitos de solicitud y reglamentarios para la Beca en Bloque para el Desarrollo Comunitario (CDBG por sus siglas en inglés), el Programa de Asociaciones de Inversión HOME (HOME por sus siglas en inglés), y la Beca para Soluciones de Emergencia (ESG por sus siglas en inglés) y los programas de Oportunidades de Vivienda para Personas con SIDA (HOPWA por sus siglas en inglés).

<p>PLAN DE ACCIÓN</p>

El Plan de Acción 2025-2026 para la Ciudad de Fort Worth resume las actividades específicas y los gastos propuestos para los programas CDBG, HOME, ESG y HOPWA para el próximo año programático, que comienza el 1 de octubre de 2025 y finaliza el 30 de septiembre de 2026. El propósito de estos fondos es beneficiar a personas y áreas de ingresos bajos y moderados en toda la ciudad de Fort Worth. Los fondos de la beca ESG benefician a las personas sin hogar y a las personas en riesgo de quedarse sin hogar. Los fondos de la beca de HOPWA benefician a las personas con VIH/SIDA en los condados de Tarrant, Parker, Wise y Johnson. Los fondos de las becas CDBG y HOME apoyan actividades de desarrollo comunitario y esfuerzos de vivienda accesible. Las actividades y/o programas que reciban financiamiento deben contribuir al logro de las metas trazadas en el Plan Quinquenal Consolidado (2023-2027).

El monto total de los fondos de becas federales que se asignarán para el año programático 2025-2026 es de \$13,333,355.77, incluidos \$60,000 en ingresos estimados del programa de los programas CDBG y HOME. Esto incluye \$7,116,438.00 en fondos CDBG, \$2,814,431.77 en fondos HOME, \$615,818.00 en fondos ESG, y \$2,726,668.00 en fondos HOPWA. Una lista más detallada de cómo se asignarán estos fondos entre las diferentes prioridades y agencias se puede obtener del Departamento de Servicios Vecinales de la Ciudad de Fort Worth comunicándose con el personal al que se hace referencia al final de este aviso. La siguiente es una lista de las actividades propuestas:

MONTOS ESTIMADOS POR ACTIVIDAD Y/O PROGRAMA

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	
SERVICIOS PÚBLICOS DE LA CDBG	
Boys & Girls Clubs of Greater Tarrant County (Desarrollo Juvenil en Eastside Branch)	\$72,000.00
Camp Fire First Texas (Adolescentes en acción)	\$62,184.00
Easter Seals North Texas, Inc. (Servicios de Empleo)	\$92,000.00
Girls, Inc. of Tarrant County (Programa Whole Girl)	\$90,281.00
Housing Channel (Consejería y Educación de Vivienda)	\$111,000.00
Junior Achievement of the Chisholm Trail, Inc. (Iniciativa Cradle to Career (De la cuna a la carrera))	\$50,000.00
Guardianship Services, Inc. (Talleres de Prevención de Fraudes Financieros para Personas Mayores de Money Smart+)	\$80,000.00
Meals on Wheels, Inc. of Greater Tarrant County (Programa de Nutrición)	\$120,000.00
The Women's Center of Tarrant County (Soluciones de Empleo)	\$90,000.00
United Community Centers, Inc. (Programa de Aprendizaje Temprano)	\$125,000.00
Presbyterian Night Shelter (Programa de Mudanza a Casa)	\$175,000.00
Subtotal de las Agencias de Servicio Público de CDBG	\$1,067,465.00
PROGRAMAS DE VIVIENDA DE CDBG	
Ciudad de Fort Worth - Programa de reparación prioritaria	\$2,000,000.00
REACH, Inc. Centro de Recursos para la Vida Independiente - Proyecto Rampa (Accesibilidad)	\$165,000.00
Trinity Habitat for Humanity– Repaso de Cowtown	\$500,000.00
Subtotal del Presupuesto de los Programas de Vivienda de CDBG	\$2,665,000.00
PRINCIPALES PROYECTOS DE CDBG	
Mejoras en las calles	\$1,000,685.00
Subtotal CDBG Principales Proyectos	\$1,000,685.00
ENTREGA DEL PROGRAMA CDBG	
City of Fort Worth – Ejecución de Programas de Rehabilitación y Gestión de la Construcción	\$810,000.00
City of Fort Worth – Entrega del Programa de Servicios para Compradores de Vivienda y Vivienda	\$150,000.00
Subtotal de Entrega del Programa CDBG	\$960,000.00
ADMINISTRACIÓN DE CDBG (20%)	
Departamento de Servicios Vecinales – Administración de CDBG (20%)	\$1,423,288.00
Subtotal CDBG Administration	\$1,423,288.00
Total de Fondos de la Beca en Bloque para el Desarrollo Comunitario CDBG	\$7,116,438.00
ACTIVIDADES DE CDBG PROPUESTAS PARA LOS INGRESOS ESTIMADOS DEL PROGRAMA	
Ingresos del programa: Programa de Reparación Prioritaria del Hogar de CFW	\$30,000.00
Subtotal de actividades de CDBG que utilizan los ingresos estimados del programa	\$30,000.00
Presupuesto Total General de CDBG, incluyendo Ingresos Estimados del Programa	\$7,146,438.00

HOME PROGRAMA DE ASOCIACIONES DE INVERSIÓN (HOME)	
Programa de Asistencia para Compradores de Vivienda – Ciudad de Fort Worth	\$110,824.77
Programa de Asistencia para Compradores de Vivienda – Fort Worth Community Land Trust (Carroll Park, Renaissance Heights)	\$1,000,000.00
CHDO Reserva (15%) – Canal de la Vivienda (Renaissance Townhomes)	\$422,164.00

Fort Worth Housing Solutions (Stop Six CNI)	\$1,000,000.00
Subtotal Programa de Asociaciones de Inversión HOME	\$2,532,988.77
ADMINISTRACIÓN DE LA BECA HOME (10%)	
Neighborhood Services Department - HOME Administration (10%)	\$281,443.00
Subtotal HOME Administración	\$281,443.00
Total de los fondos del Programa de Asociaciones de Inversión HOME	\$2,814,431.77
INICIO INGRESOS ESTIMADOS DEL PROGRAMA	
Ingresos del Programa: Programa de Asistencia para Compradores de Vivienda	\$30,000.00
Subtotal de los ingresos del programa HOME	\$30,000.00
Presupuesto total de HOME, incluidos los ingresos estimados del programa	\$2,844,431.77
OPORTUNIDADES DE VIVIENDA PARA PERSONAS CON SIDA (HOPWA)	
Tarrant County Samaritan Housing, Inc.: (Servicios de apoyo, operaciones de vivienda basadas en instalaciones, asistencia de alquiler basada en inquilinos (TBRA) y administración)	\$1,406,188.00
AIDS Outreach Center: (Alquiler a Corto Plazo, Hipoteca y Asistencia para Servicios Públicos – STRMU; Asistencia de Alquiler Basada en el Inquilino – TBRA; Servicios de apoyo; y Administración)	\$264,680.00
Subtotal de la financiación de la agencia de servicio público de HOPWA	\$1,670,868.00
PROGRAMA HOPWA – Ciudad de Fort Worth	
Departamento de Servicios Vecinales – Administración de HOPWA (3%)	\$81,800.00
Departamento de Servicios Vecinales: Asistencia de Alquiler Basada en el Inquilino (TBRA), Servicios de Apoyo, Colocación de Vivienda Permanente (PHP)	\$974,000.00
Subtotal HOPWA Ciudad de Fort Worth	\$1,055,800.00
Total HOPWA Budget	\$2,726,668.00

EMERGENCY SOLUTIONS GRANT (ESG)	
Refugio Nocturno Presbiteriano del Condado de Tarrant (Operaciones/Servicios de Refugio)	\$139,491.00
Lighthouse for the Homeless <i>dba</i> True Worth Place (Operaciones/Servicios de Refugios)	\$150,000.00
The Salvation Army, a Georgia Corporation (Prevención de la falta de vivienda)	\$127,141.00
Center for Transforming Lives (Realojamiento rápido)	\$73,000.00
SafeHaven del condado de Tarrant (Operaciones/Servicios de Refugio)	\$80,000.00
Subtotal de la financiación de la agencia de servicio público ESG	\$569,632.00
ADMINISTRACIÓN ESG (7.5%)	
Departamento de Servicios Vecinales – Administración ESG (7.5%)	\$46,186.00
Subtotal de la administración de ESG	\$46,186.00
Presupuesto total ESG	\$615,818.00

TOTAL GENERAL CDBG/ESG/HOPWA/PRESUPUESTOS PARA EL HOGAR Incluyendo los ingresos estimados del programa	\$13,333,355.77
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A partir del 16 de junio de 2025, los borradores del Plan de Acción 2025-2026 estarán disponibles en el sitio web de la Ciudad en <http://fortworthtexas.gov/neighborhoods/grants/>. Las copias también estarán disponibles para revisión pública en los siguientes lugares:

Neighborhood Services Department Fort Worth City Hall 100 Fort Worth Trail Fort Worth, Texas 76102	East Regional Library 6301 Bridge Street Fort Worth, Texas 76112	Southwest Regional Library 4001 Library Lane Fort Worth, Texas 76109
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El período de revisión y comentarios públicos de treinta días para el plan comenzará el lunes 16 de junio de 2025. Todos los comentarios deben recibirse a más tardar a las 5:00 pm del miércoles 16 de

julio de 2025. Para presentar comentarios escritos, por favor escriba a la Ciudad de Fort Worth, Departamento de Servicios Vecinales, 100 Fort Worth Trail, Fort Worth, TX 76102, Atención: Juliet Moses, Gerente de Desarrollo Comunitario. Para solicitar información adicional sobre el Plan de Acción o para solicitar una copia, comuníquese con Juliet Moses al (817) 392-6203 o juliet.moses@fortworthtexas.gov Los comentarios por escrito también pueden enviarse por fax al (817) 392-2558.

**Fechas de audiencia
pública 14 de julio de
2025, 6:00 p.m.
12 de agosto de 2025, 6:00 p. m.**

El personal del Departamento de Servicios Vecinales llevará a cabo una audiencia pública el lunes 14 de julio de 2025 a las 6:00 p.m. que se llevará a cabo en la Biblioteca Pública E.M. Shamblee, 1062 Evans Avenue, Fort Worth, Texas 76104. El Concejo Municipal de Fort Worth llevará a cabo una audiencia pública el martes 12 de agosto de 2025. Se propone que esta audiencia se lleve a cabo a las 6:00 p.m. en las Cámaras del Concejo Municipal ubicadas en 100 Fort Worth Trail, Fort Worth, Texas 76102, junto con la reunión regular del Concejo. Comuníquese con Juliet Moses, Gerente de Desarrollo Comunitario al (817) 392-6203 o por correo electrónico al Juliet.Moses@fortworthtexas.gov para obtener información adicional.

El propósito de estas audiencias será recibir comentarios públicos sobre los fondos propuestos enumerados anteriormente y sobre el Plan de Acción. El plan está programado para ser adoptado por el Concejo Municipal el 12 de agosto de 2025 y presentado a HUD el 15 de agosto de 2025.

Asistencia En Español: para que le interpreten la solicitud en Español, llame al (817) 392-7540.