

FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

The Golf Fund operates as an Enterprise Fund. This represents a significant policy commitment to the concept of a self-supporting golf program. The Municipal Golf Fund offers all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Parks and Community Services Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance.

The City of Fort Worth operates five regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses located in southwest Fort Worth), Z. Boaz (an 18-hole course in the western sector of the City), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (a 27-hole course in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, lease, revenue from food and beverage sales, golf club rentals and other miscellaneous income. The City's golf program has been negatively impacted by several factors including, a saturated local market for golf courses, little to no growth in the number of area golfers and a sluggish economy. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2005-06 the City Council approved staff recommendation to restructure the golf program with the expectation of returning the fund to a positive position.

FORT WORTH



**MUNICIPAL GOLF FUND BUDGET SUMMARY
FISCAL YEAR
2006-07**

REVENUES:

Taxable Revenue	\$2,481,620
Non-Taxable Revenue	2,441,027
Miscellaneous Revenue	<u>250</u>
TOTAL REVENUE	\$4,922,897

EXPENDITURES:

Personal Services	\$2,570,090
Supplies	730,994
Contractual Services	<u>1,229,267</u>
TOTAL RECURRING EXPENSES	\$4,530,351

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	<u>\$392,546</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$392,546
TOTAL EXPENDITURES	\$4,922,897

**PROJECTED
FY2006-07 CASH FLOW
MUNICIPAL GOLF FUND**

Cash Balance at 9/30/06*	(\$3,126,389)
Plus: Projected Revenues	\$4,922,897
Less: Projected Expenditures	(\$4,922,897)
Estimated Available Cash at 9/30/07	(\$3,126,389)

* Preliminary cash balance due to pending audit of actual ending balances.

**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL 2003-04	ACTUAL 2004-05	BUDGET 2005-06	RE-ESTIMATE 2005-06	ADOPTED 2006-07
Golf Course Management	\$685,185	\$598,305	\$488,689	\$402,907	\$472,551
Non-Departmental	777,410	695,618	431,314	431,314	412,373
Pecan Valley Greens Maint.	504,107	558,099	580,166	581,339	622,083
Pecan Valley Pro Shop	408,768	443,672	433,195	442,017	417,155
Pecan Valley Snack Shop	0	4	135,035	166,375	209,009
Z. Boaz Greens Maint.	280,069	330,825	304,919	360,168	350,411
Z. Boaz Pro Shop	276,133	313,115	280,364	275,418	302,997
Z. Boaz Snack Shop	30,544	0	35,208	30,142	38,190
Meadowbrook Greens Maint.	293,197	354,615	378,924	410,398	384,246
Meadowbrook Pro Shop	342,804	333,165	335,285	381,591	354,478
Meadowbrook Snack Shop	0	200	96,576	122,952	122,028
Rockwood Greens Maint.	335,870	414,878	342,966	383,993	376,746
Rockwood Pro Shop	312,211	378,827	301,192	350,738	350,738
Rockwood Snack Shop	0	200	99,420	97,817	101,423
Sycamore Creek Greens Maintenance	163,195	191,963	189,798	195,402	212,325
Sycamore Creek Pro Shop	192,200	203,584	170,978	162,673	175,696
Sycamore Creek Snack Shop	<u>0</u>	<u>0</u>	<u>20,536</u>	<u>16,657</u>	<u>20,448</u>
TOTAL	\$4,601,693	\$4,817,070	\$4,624,565	\$4,811,901	\$4,922,897

FORT WORTH



**COMPARISON OF MUNICIPAL GOLF FUND
REVENUES**

	ACTUAL 2003-04	ACTUAL 2004-05	BUDGET 2005-06	RE-ESTIMATE 2005-06	ADOPTED 2006-07
Pecan Valley Golf Course	\$1,535,655	\$1,525,555	\$1,741,956	\$1,741,956	\$1,894,272
Z. Boaz Golf Course	611,112	574,935	615,020	\$615,020	674,663
Meadowbrook Golf Course	847,138	500,066	1,028,703	\$1,028,703	1,138,711
Rockwood Golf Course	700,624	773,446	946,704	\$946,704	931,003
Sycamore Creek Golf Course	281,711	270,465	291,582	\$281,582	283,998
Other Income	<u>57,577</u>	<u>13,629</u>	<u>600</u>	<u>\$600</u>	<u>250</u>
TOTAL	\$4,033,817	\$3,658,096	\$4,624,565	\$4,614,565	\$4,922,897

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:

MUNICIPAL GOLF FUND

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, through the Golf Division of the Parks and Community Services Department, provides for enjoyable, safe, and comprehensive golf programs through five municipally-owned golf courses: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully equipped pro shop, snack shop and driving range. In FY1999-00 and FY2000-01, the "River" course at Pecan Valley was closed for extensive renovations; however, it became fully operational beginning in FY2001-02.

Z. Boaz Golf Course and Meadowbrook Golf Course are 18-hole facilities located on the west and east sides of the City, respectively. Each has fully equipped pro and snack shops; however, Meadowbrook is equipped with a full snack bar and grill service.

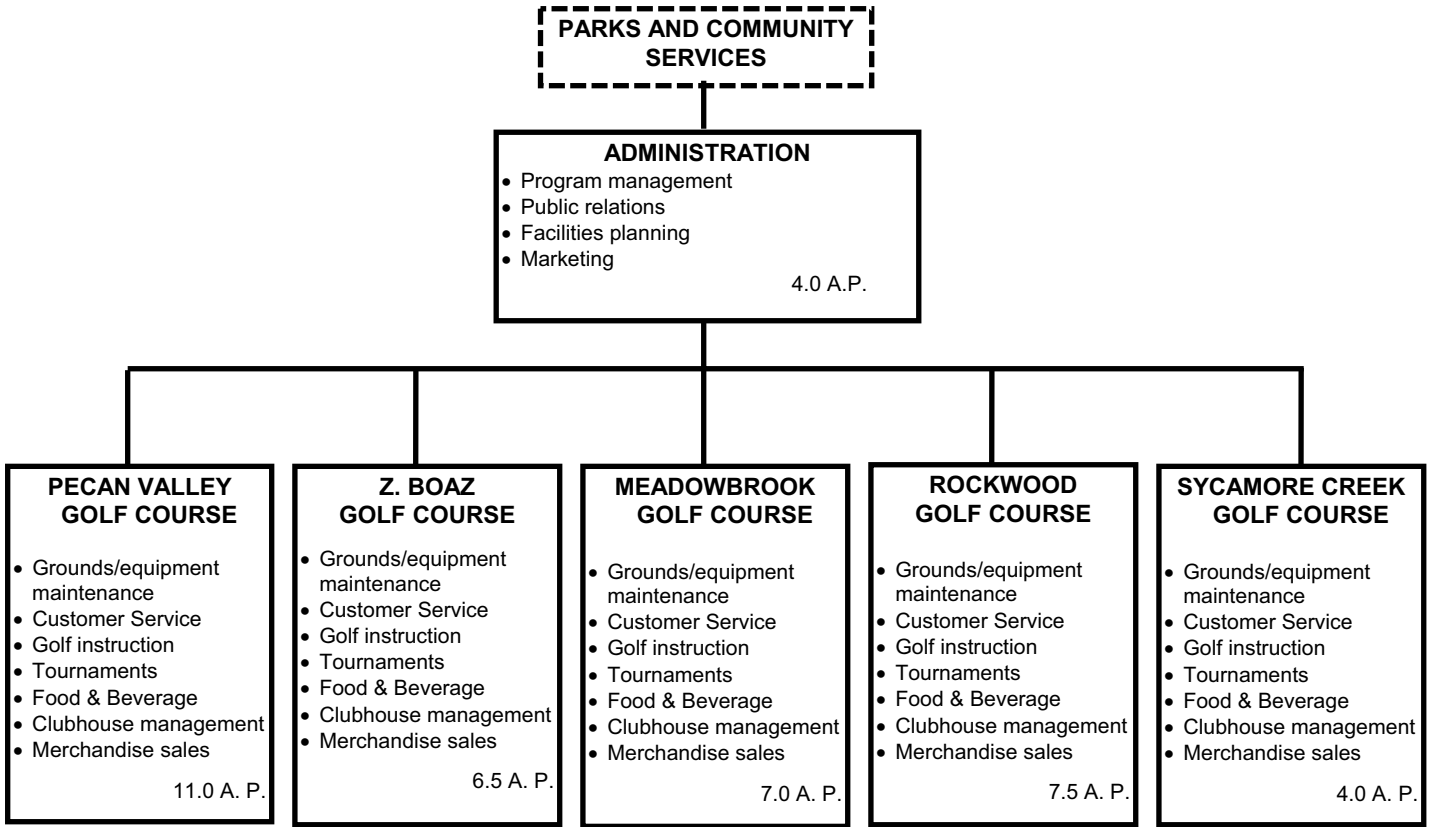
Rockwood Golf Course is a 27-hole facility with pro and snack shops, which is located in the near northwest part of the city.

The Sycamore Creek Golf Course is a nine-hole course with pro and snack shops that is located in the near southeast part of the city. Sycamore Creek was reconstructed during FY1992-93.

FY2006-07 Municipal Golf Fund expenditures are being financed primarily from taxable and non-taxable revenue, in the form of greens fees, cart rentals and other fees at all golf courses. Modest fee increases are proposed in specific, sustainable areas for FY2006-07.

Allocations	Actual 2004-05	Adopted 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07
Personal Services	\$ 2,117,704	\$ 2,421,660	\$ 2,448,218	\$ 2,570,090
Supplies	563,862	689,749	730,994	730,994
Contractual	1,709,301	1,101,669	1,229,267	1,229,267
Capital Outlay	0	0	0	0
Debt Service	426,203	411,487	392,546	392,546
Total Expenditures	\$ 4,817,070	\$ 4,624,565	\$ 4,801,025	\$ 4,922,897
Authorized Positions	40.00	40.00	40.00	40.00

K-10
MUNICIPAL GOLF FUND - 40.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
GOLF FUND	PE39/0804005:0804530

CHANGES FROM 2005-06 ADOPTED TO 2006-07 ADOPTED

2005-06 ADOPTED:	\$4,624,565	A.P.	40.00
2006-07 ADOPTED:	\$4,922,897	A.P.	40.00

- A) The adopted budget increases by \$111,443 for salaries of regular employes and retirement based on the FY2006-07 compensation plan.
- B) The adopted budget increases by \$105,355 for equipment maintenance.
- C) The adopted budget increases by \$48,066 for beer purchases for the snack shops.
- D) The adopted budget increases by \$42,750 for merchandise for resale.
- E) The adopted budget decreases by (\$23,543) for lease purchases for golf carts and other equipment based on lower leasing rates
- F) The adopted budget increases by \$22,376 for scheduled temporaries to work in the Snack and Pro Shops during peak season.
- G) The adopted budget increases by \$21,332 for IT Solutions charges allocated to this department.
- H) The adopted budget decreases by (\$19,941) for principal and interest payments on general obligation bonds.
- I) The adopted budget decreases by (\$18,450) for claim payment transfers based on prior year history.
- J) The adopted budget increases by \$16,608 to add funds for the new City storm water run off utility fee, implemented in FY2005-06.
- K) The adopted budget decreases by (\$13,500) for water and sewer utility.
- L) The adopted budget increases by \$11,900 for inside repair and maintenance expenses.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL GOLF FUND

DEPARTMENT PURPOSE

Fort Worth Golf to provide an affordable and accessible golf experience to all levels of golfers.

FY2006-07 DEPARTMENTAL OBJECTIVES

To succeed in regaining a market share in a highly competitive industry by providing quality playing conditions, excellent customer service, and a creative marketing plan.

To meet the goals outlined in our Business Plan and the Pro Forma in all categories in order to attain a positive net revenue base by year 2009.

To maintain a positive net revenue from year 2009 and thereafter; dissolving the negative balance in the Golf Enterprise Fund.

To enhance the facility conditions through quarterly inspections and completion of special projects, which will increase golfer enjoyment of the game.

To complete improvements at Meadowbrook Golf Course included in the revenue bond program, and to make further improvements at Pecan Valley Golf Course by 2008.

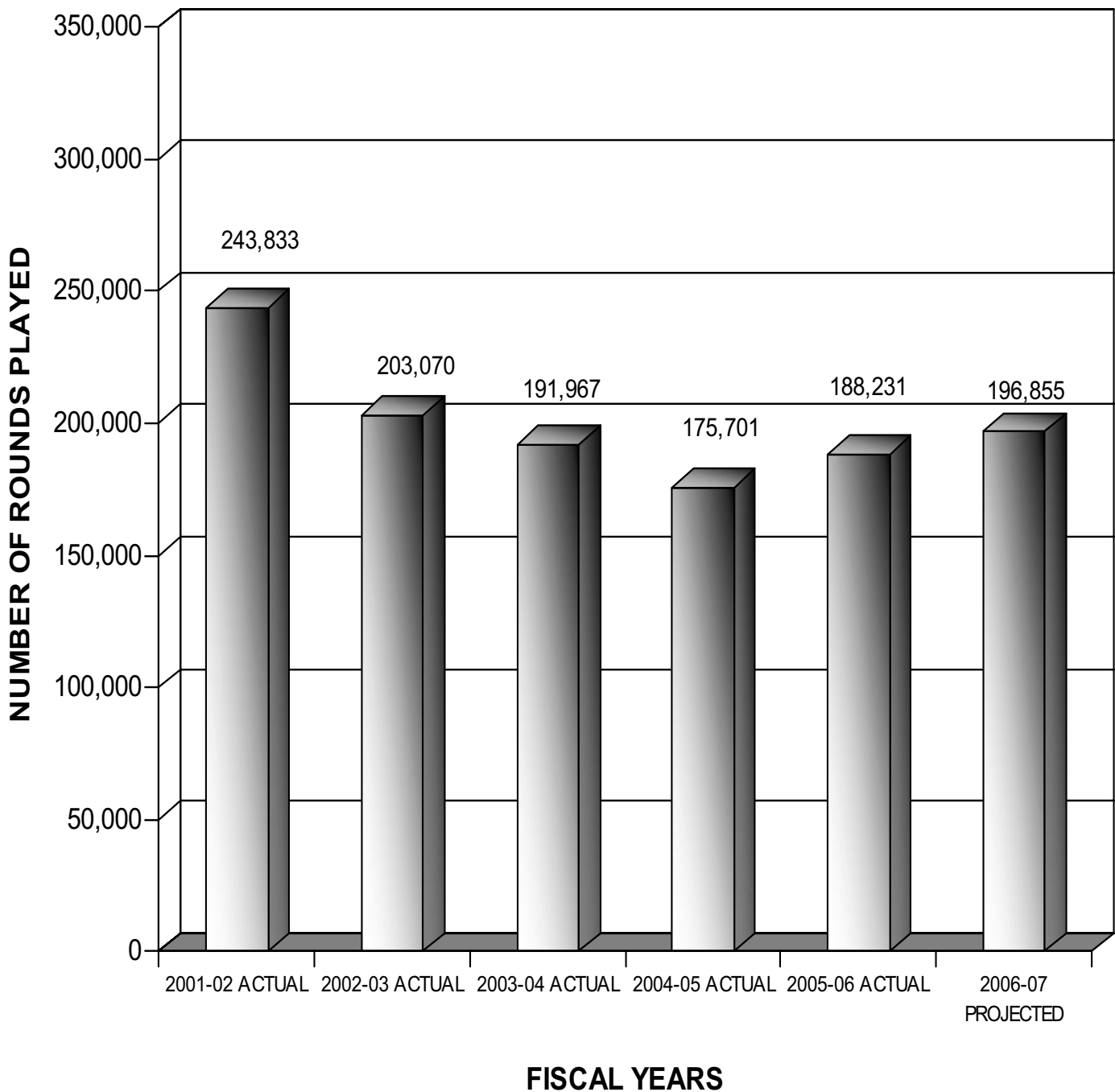
DEPARTMENTAL MEASURES	ACTUAL 2004-05	ESTIMATED 2005-06	PROJECTED 2006-07
Total annual rounds of golf	176,664	194,840	196,855
Revenues per round	\$20.71	\$23.82	\$24.98
Expenditures per round	\$27.26	\$23.28	\$24.49
Number of City Championships	7	10	10
Number of Junior Golf Participants	109	129	150
Average score of quarterly inspections	90.0%	90.0%	90.0%
Available cash levels in fund	\$3,261,410	\$3,164,878	\$3,133,230

FORT WORTH



PARKS AND COMMUNITY SERVICES GOLF DIVISION

NUMBER OF ROUNDS PLAYED



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 2004-05	Adopted Budget 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07	Adopted Budget 2004-05	Adopted Budget 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MANAGEMENT	\$ 598,305	\$ 488,689	\$ 458,283	\$ 472,551	4.00	4.00	4.00	4.00
0804090	NON-DEPARTMENTAL	695,618	431,314	412,373	412,373	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,293,923</u>	<u>\$ 920,003</u>	<u>\$ 870,656</u>	<u>\$ 884,924</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 558,099	\$ 580,166	\$ 600,999	\$ 622,083	8.00	7.00	7.00	7.00
0804120	PRO SHOP	443,672	433,195	407,735	417,155	3.00	4.00	3.00	3.00
0804130	SNACK BAR	4	135,035	208,205	209,009	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 1,001,775</u>	<u>\$ 1,148,396</u>	<u>\$ 1,216,939</u>	<u>\$ 1,248,247</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 330,825	\$ 304,919	\$ 340,439	\$ 350,411	4.00	3.50	3.50	3.50
0804220	PRO SHOP	313,115	280,364	293,745	302,997	3.00	3.00	3.00	3.00
0804230	ZBOAZ SNACK BAR	0	35,208	38,190	38,190	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 643,940</u>	<u>\$ 620,491</u>	<u>\$ 672,374</u>	<u>\$ 691,598</u>	<u>7.00</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 2004-05	Adopted Budget 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07	Adopted Budget 2004-05	Adopted Budget 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07
Center	Center Description								
	<u>MEADOWBROOK GOLF COURSE</u>								
0804310	GREENS MAINTENANCE	\$ 354,615	\$ 378,924	\$ 372,762	\$ 384,246	4.00	4.00	4.00	4.00
0804320	PRO SHOP	333,165	335,285	344,506	354,478	3.00	3.00	3.00	3.00
0804330	SNACK SHOP	200	96,576	122,028	122,028	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 687,980</u>	<u>\$ 810,785</u>	<u>\$ 839,296</u>	<u>\$ 860,752</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 414,878	\$ 342,966	\$ 363,330	\$ 376,746	4.00	4.50	4.50	4.50
0804420	PRO SHOP	378,827	301,192	340,658	350,738	3.00	3.00	3.00	3.00
0804430	SNACKSHOP	200	99,420	101,423	101,423	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 793,905</u>	<u>\$ 743,578</u>	<u>\$ 805,411</u>	<u>\$ 828,907</u>	<u>7.00</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 191,963	\$ 189,798	\$ 206,013	\$ 212,325	2.00	2.00	2.00	2.00
0804520	PRO SHOP	203,584	170,978	169,888	175,696	2.00	2.00	2.00	2.00
0804530	SNACK SHOP	0	20,536	20,448	20,448	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 395,547</u>	<u>\$ 381,312</u>	<u>\$ 396,349</u>	<u>\$ 408,469</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 2004-05	Adopted Budget 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07	Adopted Budget 2004-05	Adopted Budget 2005-06	Proposed Budget 2006-07	Adopted Budget 2006-07
Center	Center Description								
	TOTAL	\$ 4,817,070	\$ 4,624,565	\$ 4,801,025	\$ 4,922,897	40.00	40.00	40.00	40.00

FORT WORTH

