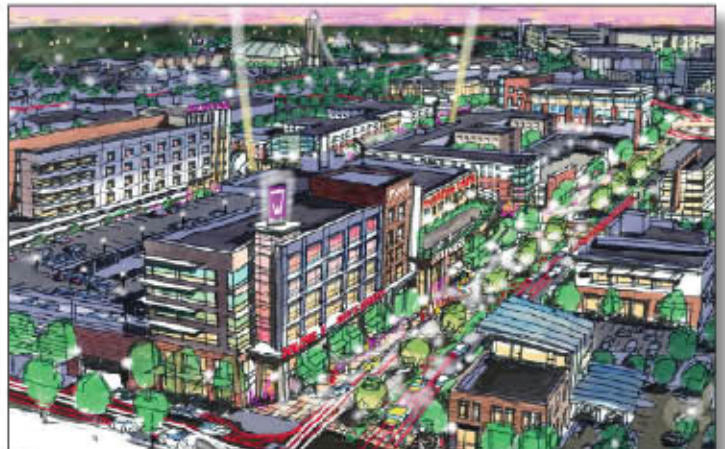


City of Fort Worth 2008-2009 Budget and Program Objectives



River Bend



West 7th

Central City Redevelopment

Museum Place



Evans-Rosedale



IN HONOR OF CHUCK SILCOX Fort Worth's Financial Watchdog 1943-2008



On Oct. 25, 2008, the Fort Worth family said goodbye to Chuck Silcox, the longtime City Council representative for west Fort Worth's District 3.

Silcox was first elected to the Fort Worth City Council in 1991 to District 3, serving southwest Fort Worth. He was re-elected in every election since, the most recent on May 12, 2007 when he was elected to his 9th term. He was the senior member of the Fort Worth City Council.

A native and lifelong resident of Fort Worth, Silcox graduated from Paschal High School in 1961. He later attended Tyler Junior College and Texas Christian University. From 1965-70, Silcox worked at General Dynamics as an industrial engineer, becoming the only person in peacetime history to be promoted to the title of Industrial Engineer without a degree. He worked at Texas Electric Service Company (now TXU) during the 1970s in the Industrial Development Division. Between 1980 and 1982, he was operations manager for the Dallas region of a worldwide janitorial company; and from 1982-85, he was vice president of a three-state janitorial company. In 1985, Silcox founded Quasar Services, a Fort Worth-based janitorial company, and in 1996 started Silcox Management, Inc.

During his time on the Fort Worth City Council, Silcox was extremely active with his neighborhoods and a powerful and staunch supporter of the city's police officers and firefighters. Silcox has long been a conservative voice on the council, pushing for accountability and responsible spending of taxpayer dollars. He strived to increase the number of police officers and code officers in the city, and was the author of the Apartment Inspection Ordinance and the Apartment Density Ordinance. Additionally, he continued to push hard for mobility improvements, including one of his top priorities: Southwest Parkway.

Silcox was also an avid advocate for animals. Thanks in part to his compassion for the treatment of animals, a new spay and neuter clinic will open at the Fort Worth Animal Care and Control Center in 2009. Mayor Mike Moncrief said Silcox was a champion of many issues—both large and small—during his 17 years on the council.

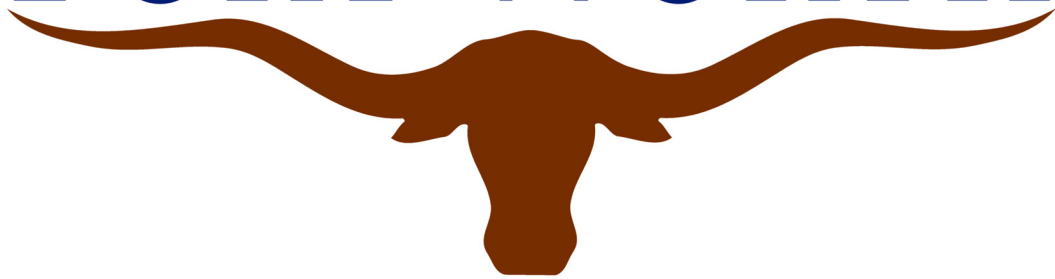
"Whether it was lower taxes, the care of animals or something as small as bagging grass clippings, Chuck was a fighter," Moncrief said. "Chuck was a loyal and tireless advocate for his constituents. He also had a special pride, and he was anything but a quitter. There's not a more perfect example of this than his long and brave battle with cancer."

Moncrief said Silcox made his mark on this city in many respects, and that the city will not forget his long list of contributions. "We'll recall him as a staunch financial watchdog, a devoted representative for his neighborhoods, and a powerful advocate for public safety," said Moncrief.

Chuck Silcox, we are very proud to have worked with you and will miss you!

Mayor Moncrief and Members of the City Council
Dale A. Fisseler, City Manager
Karen L. Montgomery, Assistant City Manager

FORT WORTH





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Fort Worth
Texas

For the Fiscal Year Beginning

October 1, 2007

Charles S. Cox
President

Jeffrey L. Esser
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to **City of Fort Worth, Texas** for its annual budget for the fiscal year beginning **October 1, 2007**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

FORT WORTH

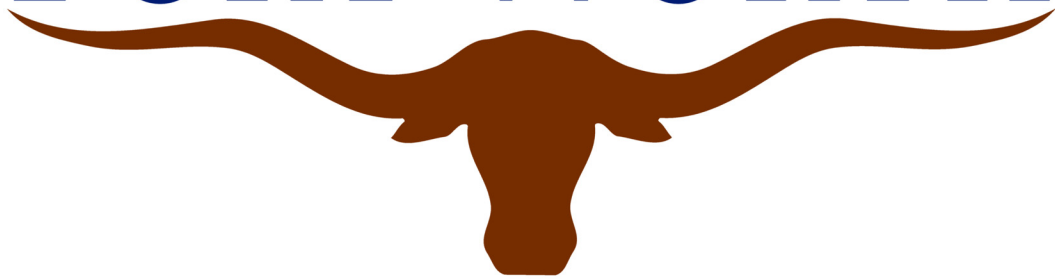


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City of Fort Worth, Texas

City Officials

Michael J. Moncrief
Mayor

Salvador Espino
District 2

Chuck Silcox
District 3

Danny Scarth
District 4

Frank Moss
District 5

Jungus Jordan
District 6

Carter Burdette
District 7

Kathleen Hicks
District 8

Joel Burns
District 9

Dale A. Fisseler
City Manager

Tom Higgins

Karen L. Montgomery

Joe Paniagua

Charles Daniels

Assistant City Managers

Fernando Costa

Budget Staff

Lena H. Ellis
Financial Management Services Director

Budget and Research

Joe Komisarz-Acting
Alan Shuror-Acting
Dakisha R. Boone
Chad Janicek
Anat Zoarets
Sandra Garcia
Gena Brown-Acting
Kristen Roberts
Omar Siddiqi

Capital Projects

Sandy Oliver
Kristin Glass
Carla Johnson
Dan Pepon
Danny Reed
Suzie Wagner
Saul Rodriguez
Jesus Hernandez

FORT WORTH



List of Departments and Directors

City Manager's Office

Dale Fisseler,
City Manager, 817-392-6266

IT Solutions

Pete Anderson,
Director, 817-392-8781

Public Health

Daniel Reimer,
Director, 817-871-8903

City Secretary

Marty Hendrix,
City Secretary, 817-392-6161

Internal Audit

Darlene Allen,
City Auditor, 817-392-6132

Transportation/Public Works

Greg Simmons, Acting
Director, 817-392-7862

Code Compliance

Brandon Bennett,
Director, 817-392-6322

Law

David Yett,
City Attorney, 817-392-7606

Water & Wastewater

Frank Crumb,
Director, 817-392-8246

Community Relations

Vanessa Boling,
Director, 817-392-7534

Library

Gleniece Robinson,
Director, 817-392-7706

Housing and Economic Dev.

Jay Chapa,
Director, 817-392-5804

Municipal Airport

Kent Penney,
Director, 817-392-5403

Environmental Management

Brian Boerner,
Director, 817-392-8085

Municipal Court

Deidra Emerson,
Director, 817-392-6760

Equipment Services

Wayne Corum,
Director, 817-392-5118

Parks & Community Services

Richard Zavala,
Director, 817-871-5711

Financial Management Services

Lena Ellis,
Director, 817-392-8517

Planning and Development

Susan Alanis,
Director, 817-392-8180

Fire

Rudy Jackson,
Fire Chief, 817-392-6801

Police

Jeff Halstead,
Police Chief, 817-392-4213

Human Resources

Karen Marshall,
Director, 817-392-7783

Public Events

Kirk Slaughter,
Director, 817-392-2501

FORT WORTH



City of Fort Worth 2008 Awards

City Manager Office:

- 2007 Public Awareness Award, 2nd Place, KnoWhat2Do - Regional Disaster Preparedness Education Program - International Association of Emergency Managers (IAEM)
- 2007 Special Needs Assistance Program, a registry for citizens with special medical needs, recognized by FEMA for Full Mitigation Best Practice; also received Honorable Mention in the Technology Solutions Awards for Public Safety and Emergency Management
- 2008 TAMI Award - Excellence in Internal Newsletter Printing (*Voice*)- Texas Association of Municipal Information Officers
- 2008 TAMI Award, 3rd Place for special publication: a Will Rogers Memorial brochure – Texas Association of Municipal Information Officers
- 2008 TAMI Award, 1st Place for Marketing Best Use of Promotional Items, “Cowboys Are Still Welcome” and Western-oriented give aways - Texas Association of Municipal Information Officers
- 2008 TAMI Award, 1st Place for Cable Television One-Time Program, *A Proud Moment, A Lasting Legacy*, documenting the 40th anniversary of the Fort Worth Human Relations Commission
- 2008 Texas Association of Telecommunications Officers and Advisors Award, 1st Place, “La Cocina de Carmen” for special audience and “Curbs to Creeks” for education, instruction and training
- 2008 Texas Association of Telecommunications Officers and Advisors Award, 2nd Place, “La Cocina de Carmen” for education, instruction and training and “PACs Gold Metal 2007 for Profile of City/County Department
- 2008 Texas Association of Telecommunications Officers and Advisors Award, 3rd Place, “A Proud Moment, A Lasting Legacy” documentary

Cable:

- 2008 1st Place TAMIO contest for "A Proud Moment, A Lasting Legacy" (Community Relations)
- 1st Place “La Cocina de Carmen” for Special Audience (Environmental Management Spanish Language)
- 1st Place "Curbs to Creeks" for Education/Instruction/Training (Environmental Management)
- 2nd Place La Cocina de Carmen" for Education/Instruction/Training (Environmental Management)
- 2nd Place "PACs Gold Metal 2007" for Profile of City/county Department (Parks and Community Services)

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- 3rd Place A Proud Moment, A Lasting Legacy" in Documentary (Community Relations)
- 3rd Place "Water Meter Replacement" in Education/Instruction/Training (Water Dept)
- 3rd Place Cable Office Overview" in Overall Excellence in Government Programming (compilation of programs)

Environmental Management:

- 2008 Environmental Leadership Award for Outstanding Integrated Solid Waste Management Program from the State of Texas Alliance for Recycling
- Was a finalist for the 2008 Green3 Awards for our Comprehensive Solid Waste Program from the North Texas Corporate Recycling Association

Equipment Services:

- Named one of the "Top 100 Fleets in North America" for the 4th year in a row. – The program recognizes and rewards peak performing fleet operations in North America. Currently in its seventh year, 100 Best Fleets identifies and encourages ever-increasing levels of performance improvement within the fleet industry. - 100 Best Fleets is sponsored by Government Fleet Magazine, FASTER fleet management information and services company CCG Systems, Chrysler Fleet Operations, Invers Mobility Solutions, Eckhaus Electric Vehicles, and Tom Johnson, consultant and author
- Winner of North Texas "Working for Clean Air" Fleet Award - In its fifth year of recognizing businesses in North Texas for doing their share for cleaner air, the Working for Clean Air™ awards have expanded to more accurately reflect the numerous and innovative ways employers make a difference in air quality. – North Texas Clean Air Coalition
- Honorable Mention – Public Technologies (PTI) Award in conjunction with the IT Solutions Department for the Fuel Warehouse - This annual competition rewards those local governments that can demonstrate how they apply technology to improve service delivery, reduce operating costs and create new revenue opportunities. – Public Technologies Institute
- Equipment Services Department Director was nominated for 2008 Public Sector Fleet Manager of the Year – Nominated fleet managers must complete a questionnaire outlining their accomplishments in nine areas of fleet management. These areas are: business plan development; computer systems and technology utilization; productivity initiatives; policies and procedures development and implementation; preventive maintenance programs; utilization management; vehicle acquisition and replacement programs; customer service and downtime initiatives; and fuel management programs. A panel of 16 fleet manager judges individually scores each applicant using a numerical 1 to 10 grading scale in each of the nine areas of fleet management. The winner and two runners-up are selected based on the highest cumulative scores. – Government Fleet Magazine – www.gfleet.com

Finance:

- 2008 Achievement of Excellence in Procurement Award - National Purchasing Institute
- 2008 Distinguished Budget Presentation Award – Government Finance Officers Association

Fire:

- Fire Department Communications Division was awarded accreditation by the CALEA Public Safety Communications Accreditation Program
- Fire Department Communications Division was awarded a Honorable Mention by the Public Technology Institute for its implementation of the Computer Aided Dispatch and Station Alerting Replacement – Phase 1
- Fire Department Information Technology staff won a Significant Achievement Award by the Public Technology Institute for its development and implementation of an electronic overtime approval program
- Fire Department and Water Department IT staff won the PTI Solutions Award for Public Safety and Emergency Management for development of the Firehouse/Maximo Integration project

Human Resources:

- Wellness Program – 2008 Platinum Level (top) and Worksite Fitness Innovation Award – American Heart Association Start! Program
- Texas Governor’s Committee on the Employment of Persons with Disabilities, 2008 Governor’s Trophy for excellence in providing employment opportunities to Texans with disabilities

Information Technology Solutions:

- FY2007-2008 Public Technology Institute Award Winner - Street Network Design
- FY2007-2008 Public Technology Institute Significant Achievement Award - Electronic Overtime Approval System
- FY2007-2008 Public Technology Institute Honorable Mention Award - Computer Aided Dispatch (CAD) and Station Alerting Replacement – Phase 1
- FY2007-2008 Public Technology Institute Honorable Mention Award - Online Jail Blotter system
- FY2007-2008 Public Technology Institute Honorable Mention Award - Special Needs Assessment
- FY2007-2008 Public Technology Institute Honorable Mention Award – Online Health Inspection Reports
- FY2007-2008 Public Technology Institute Honorable Mention Award - CFW Aviation Lease Management Software
- FY2007-2008 Public Technology Institute Honorable Mention Award - Web Application Error Monitor Tool
- FY2007-2008 Public Technology Institute Honorable Mention Award - Library Customer Wireless Services

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- FY2007-2008 Public Technology Institute Honorable Mention Award - Library Online Fine/Fee Payments
- FY2007-2008 Public Technology Institute Honorable Mention Award - Mobile Inspector Computers
- FY2007-2008 Public Technology Institute Honorable Mention Award - Limehouse Software Implementation
- FY2007-2008 Public Technology Institute Honorable Mention Award - Equipment Services Department Fuel Warehouse

Library:

- Public Technology Institute 2007-2008 Technology Solutions Awards:
- Honorable Mention Library Customer Wireless Services
- Honorable Mention Library Online Fine/Fee Payments

Police:

- The first police department in the State of Texas to receive School Resource Officer training for the School Security Initiative provided by Texas State University
- 2008 Texas Association of Vehicle Theft Investigators (TAVTI) LOJACK
- 2008 Children's Advocacy Centers of Texas Team Excellence Award for the State of Texas
- 2008 Texas Crime Prevention Association Manager of the Year Award

Parks and Community Services:

- Finalist, National Recreation and Park Association Gold Medal
- Tree City USA
- Tree City USA Growth Award
- Community Services Block Grant Performance Award for transitioning households out of poverty – Texas Department of Housing and Community Affairs
- 2008 Conservation and Reuse of Water Award, Texas Section of the American Water Works, Gateway Park Soccer and Rugby Fields Improvements
- Native Plant Society - Fellow Award to Suzanne Tuttle
- DFW Metro Area Park and Recreation Directors' Planning Award for Botanic Garden Boardwalk "Physical Fitness on the Boardwalk"

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- Texas Recreation and Parks Society (TRAPS) Region 2 Award for Excellence in Programming for the City Forester Program

Public Events:

- FWCC won Downtown Fort Worth Incorporated “Trailblazer – Urban Design Award”
- 1st Place – Texas Municipal Information Officers Award for Ad Design and Promotional Item
- 3rd Place - Texas Municipal Information Officers Award for Brochure

Transportation and Public Works:

- Communications Concepts 2008 Award of Excellence for Marketing and Public Relations Campaigns (For Storm Water Management Education Campaign)

FORT WORTH



CITIZENS OF FORT WORTH



CITY ATTORNEY

 \$5,516,005 49.00 A.P.

CITY MANAGER

 \$7,775,196 42.00 A.P.

CITY SECRETARY

 \$1,022,442 11.50 A.P.

INTERNAL AUDIT

 \$1,187,162 16.00 A.P.

Management Services (D)

EQUIPMENT SERVICES

 \$27,189,589 127.00 A.P.

FINANCIAL MANAGEMENT SERVICES

 \$8,503,718 91.00 A.P.
 Risk Management \$6,665,908 7.00 A.P.
 Debt Service Fund \$58,891,168 0.00 A.P.

HUMAN RESOURCES

 \$4,381,663 37.05 A.P.
 Health & Life \$76,223,567 10.00 A.P.
 Worker's Compensation \$12,989,350 5.65 A.P.
 Unemployment \$342,050 0.20 A.P.

TEMPORARY LABOR
 \$1,884,962 2.10 A.P.

INFORMATION TECHNOLOGY SOLUTIONS

 \$22,912,526 115.00 A.P.

Neighborhood Services (C)

ENVIRONMENTAL MANAGEMENT

 \$872,153 9.50 A.P.
 Environmental Management Fund \$4,304,033 19.50 A.P.

SOLID WASTE
 \$50,222,684 78.00 A.P.

LIBRARY

 \$16,994,721 207.75 A.P.

PARKS & COMMUNITY SERVICES

 \$36,255,181 351.60 A.P.

MUNICIPAL GOLF

 \$5,331,997 48.45 A.P.

MUNICIPAL COURTS

 \$13,215,596 192.50 A.P.

Public Safety and Public Events Services (A)

CODE COMPLIANCE

 \$14,783,367 195.00 A.P.

COMMUNITY RELATIONS

 \$4,056,083 54.05 A.P.

FIRE

 \$103,562,348 948.00 A.P.

POLICE

 \$169,584,253 1,719.00 A.P.
 Federal Awarded Assets \$258,460 0.00 A.P.
 State Awarded Assets \$449,527 0.00 A.P.

CRIME CONTROL & PREVENTION DISTRICT
 \$51,341,543 248.00 A.P.

PUBLIC HEALTH

 \$471,535 12.00 A.P.

Infrastructure Services (B) (E)

PLANNING AND DEVELOPMENT

 \$15,416,048 161.00 A.P.

TRANSPORTATION & PUBLIC WORKS

 \$54,714,713 366.00 A.P.

ENGINEERING

 \$11,824,766 125.00 A.P.

LAKE WORTH TRUST
 \$814,763 0.00 A.P.

MUNICIPAL PARKING
 \$4,291,778 19.00 A.P.

STORM WATER UTILITY
 \$19,327,564 112.75 A.P.

WATER AND SEWER

 \$334,577,926 931.00 A.P.

Economic and Community Development (D)

AVIATION

 \$3,162,904 29.00 A.P.

HOUSING & ECONOMIC DEVELOPMENT

 \$7,202,892 36.30 A.P.

PUBLIC EVENTS

 \$9,230,244 102.00 A.P.

CULTURE & TOURISM

 \$19,931,675 47.40 A.P.

Support Services (*)

NON-DEPARTMENTAL
 \$64,241,832 0.00 A.P.

OFFICE SERVICES

 \$2,555,019 19.00 A.P.

CABLE COMMUNICATIONS
 \$1,019,898 12.00 A.P.

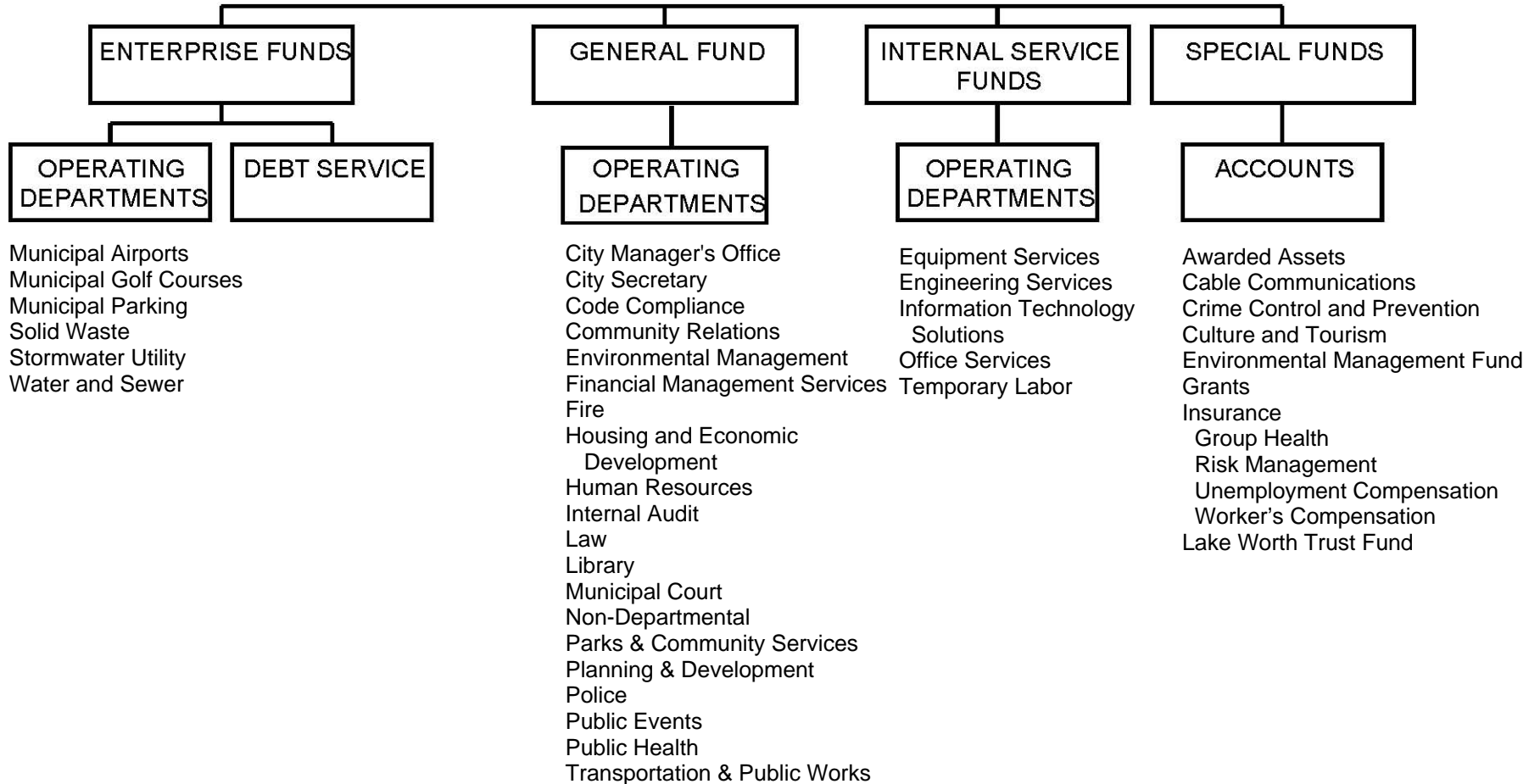
- ELECTED OFFICIAL
- APPOINTED BY CITY COUNCIL
- GOVERNMENTAL FUNCTIONS
- DEPARTMENTS/FUNDS

- (A) Make Fort Worth the nation's safest major city
- (B) Improve mobility and air quality
- (C) Create and maintain a clean, attractive city
- (D) Strengthen the economic base, develop the future workforce, and create quality job opportunities
- (E) Promote orderly and sustainable development
- * Provides City Departments with additional tools to achieve stated Council Strategic Goals

FORT WORTH

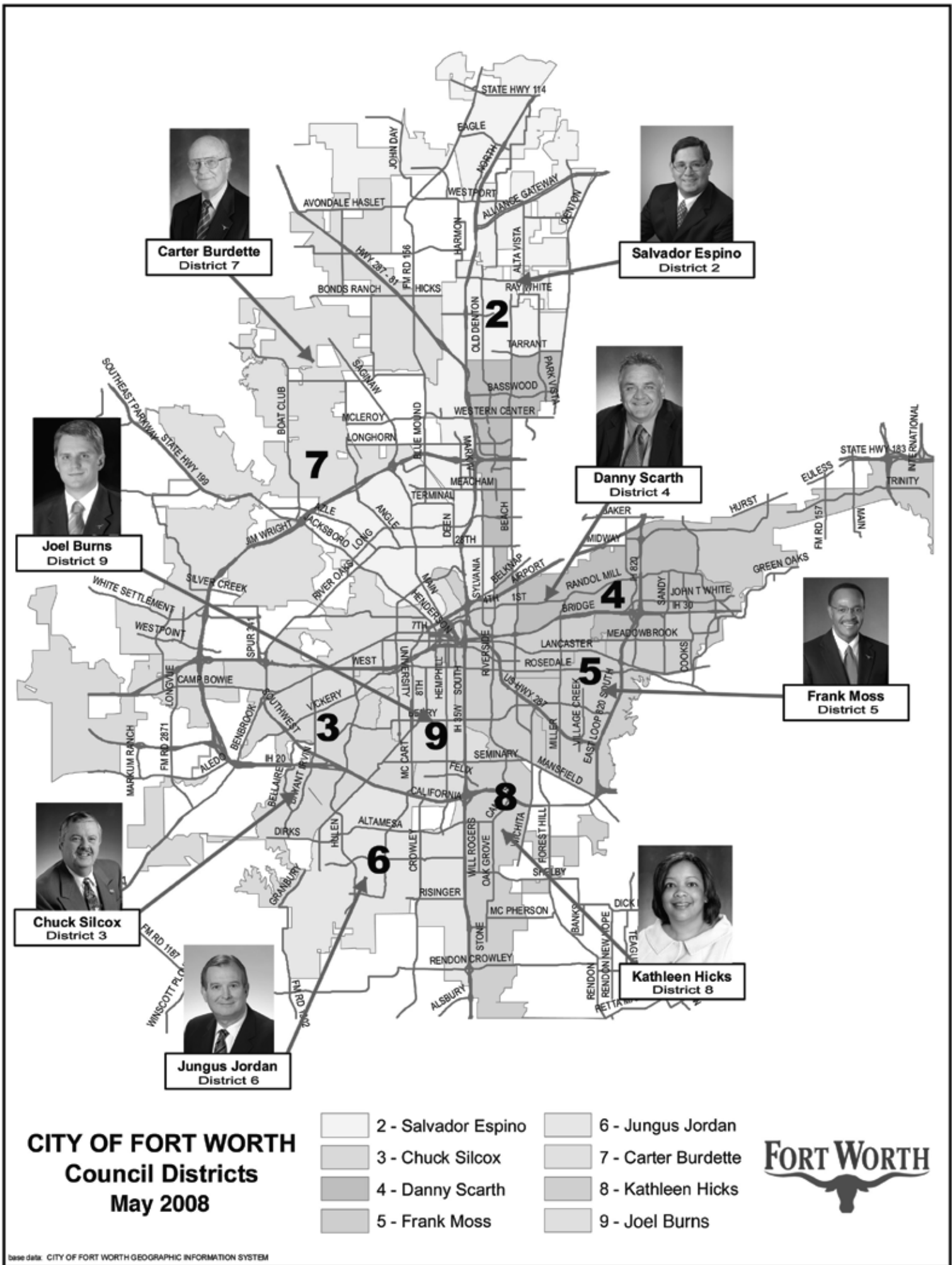



TOTAL CITY OPERATING FUND STRUCTURE



FORT WORTH



Carter Burdette
District 7



Salvador Espino
District 2



Joel Burns
District 9



Danny Scarth
District 4




Frank Moss
District 5



Chuck Silcox
District 3



Kathleen Hicks
District 8



Jungus Jordan
District 6

CITY OF FORT WORTH
Council Districts
May 2008

- | | | | |
|---|---------------------|---|---------------------|
|  | 2 - Salvador Espino |  | 6 - Jungus Jordan |
|  | 3 - Chuck Silcox |  | 7 - Carter Burdette |
|  | 4 - Danny Scarth |  | 8 - Kathleen Hicks |
|  | 5 - Frank Moss |  | 9 - Joel Burns |



FORT WORTH



LOCATION AND HISTORY. Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan area of more than a million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation, and industrial service center.

GOVERNMENT. Fort Worth operates under the Council-Manager form of Municipal Government. A Mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the Chief Administrative and Executive Officer. The City Council is also responsible for the appointment of the City Attorney, Municipal Judges, City Secretary and the City Auditor.

AREA AND POPULATION. According to the most recent U.S. Census Bureau data, Fort Worth has been the fastest growing large city with a population of more than 500,000 in the nation since April 1, 2000. Since the 2000 Census, Fort Worth's population has increased at a faster rate than it did during the 1990s. The population of Fort Worth as of January 1, 2008 is estimated to be 702,850. From 2000 to 2008, Fort Worth's total population increased by 168,156 persons. This represents an annual growth rate of approximately 3.9 percent. The Dallas-Fort Worth Metropolitan Statistical Area is split into two separate divisions: the Fort Worth-Arlington Metropolitan Division and the Dallas-Plano-Irving Metropolitan Division. The Fort Worth-Arlington Division includes Johnson, Parker, Tarrant, and Wise Counties.

TRANSPORTATION. The Dallas/Fort Worth International Airport (the "Airport") is the third busiest airport in the world in terms of operations and ranks sixth in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located approximately 17 miles equidistant from the Cities of Dallas and Fort Worth, Texas. There were more than 342,000 landings at the Airport in 2006. Additionally, the Airport provides nonstop service to Europe, the Far East, Canada, Mexico, Central and South America, the Caribbean and the Bahamas. There are multiple flights every day to 132 domestic and 31 international destinations.

Meacham International Airport, a Fort Worth municipally owned and operated general aviation airport, logs over 76,000 take-offs and landings annually at its all-weather facilities and is equipped with a 7,500-foot runway. Fort Worth Spinks Airport, a general aviation airport located in the southwestern portion of the City is equipped with a 6,000-foot runway and two taxiways. Alliance Airport serves the needs of industrial, business, and general aviation users and is equipped with a 9,600-foot runway.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future, including relocation of Interstate 30 from a point just east of downtown to several miles west. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District, and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, Burlington Northern/Santa Fe Railroad, has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service between Houston and Chicago. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Trailways Bus Lines furnish Fort Worth with transcontinental passenger service; intrastate bus service is provided by Transportation Enterprises and Texas Bus Lines.

EDUCATION. The Fort Worth Independent School District serves the major portion of Fort Worth. The 144 schools in the District operate on the 5-3-4 plan in which the elementary schools (80) teach grades 1-5; middle schools (24), grades 6-8; and senior high schools (13), grades 9-12. The District also has 27 alternative schools. The Fort Worth School District employs more than 4,800 classroom teachers (full-time equivalents) to instruct the more than 79,000 students. Special education programs are provided for the blind, handicapped, mentally retarded, brain-injured, emotionally disturbed and those who require speech and hearing therapy in 10 special schools. Vocational training is provided at the secondary level for the educable mentally retarded. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by 14 other districts. There are 70 private and parochial institutions in the primary and secondary education area with a combined enrollment of more than 11,500 students.

Tarrant County has eight college and university campuses with an enrollment of more than 63,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarrant County College, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of over 119,000.

HEALTH SERVICES. Medical facilities in Tarrant County offer excellent and convenient care. There are 33 hospitals with nearly 5,000 beds and 348 bassinets; one children's hospital with 285 beds; four government hospitals; 65 nursing homes; the Fort Worth Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY. Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994 the base was reopened and transformed into NAS Fort Worth, Joint Reserve Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are 4,000 full-time jobs and 7,500 reservists utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period.

The PX Mart continues to operate the base exchange store and the grocery store for the benefit of active duty military and retired military in the metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 300 personnel.

THE ECONOMY. The Fort Worth economy is becoming increasingly more diversified. Once heavily dependent upon contracts from the U.S. Department of Defense, Fort Worth is building a strong reputation as a leading city for national and international product distribution facilities. Furthermore, manufacturing and back office facilities continue to locate here as various corporations seize opportunities provided by Fort Worth's skilled labor force and reasonable development costs.

Three factors make Fort Worth an attractive city for distribution and logistics. First, an excellent geographic location at the center of North America. Second, an abundant supply of air, rail and ground transportation. Finally, being located in the central time zone allows business representatives to save time traveling to and from both U.S. coasts.

Companies such as Nestle Foods, Patterson Dental, Valmont Electric, Roadway Packaging, Dillard's, Albertson's, Williamson-Dickie, General Motors, Riddell, Coors, Coca-Cola Enterprises, Galderma, Motorola, and Mrs Bairds operate manufacturing and distribution facilities in Fort Worth. Since 1993, Nokia, Zenith, Con Agra, and Haggar Clothing have constructed and are now operating distribution centers in the City. In 1997, Federal Express completed construction of a new package sorting hub at Fort Worth's Alliance Airport, adding over 850 jobs to the local economy. Additionally, J.C. Penney's built a 400,000 square-foot distribution center, representing a \$140 million investment that employs over 500. Mother Parker's Tea and Coffee, a Canadian company, opened its first U.S. manufacturing facility in Fort Worth in 2000.

Numerous public and private entities have joined forces to address those issues which challenge Fort Worth's economic future. Corporations such as Lockheed Fort Worth, Burlington Northern/Santa Fe, and Bell Helicopter-Textron have provided financial assistance and professional expertise in developing new services aimed at assisting small businesses.

Located strategically between Canada and Mexico, Fort Worth is taking steps to maximize opportunities available through the North American Free Trade Agreement ("NAFTA"). Every other year, Fort Worth hosts its "Aeronafta" conference at which business persons from Canada and Mexico meet with local business leaders to discuss the benefits of air transportation available in Fort Worth. Other trade missions and informational exchanges are forging new partnerships between Fort Worth and our NAFTA partners.

Coordinated efforts by Sundance Square and RadioShack (formerly the Tandy Corporation), has resulted in new housing, entertainment, and retail shopping facilities in Fort Worth's downtown. The City joined this partnership in 1995 by creating a Downtown Tax Increment Financing District ("TIF") to provide infrastructure to support the private investment in this development. The Downtown TIF is administered by Downtown Fort Worth, Inc., a nonprofit entity dedicated to the promotion and redevelopment of Downtown Fort Worth.

In 2002, a new TIF was formed in the downtown area. The Riverfront TIF encompasses the property that is home to RadioShack's new corporate headquarters. The TIF will provide infrastructure support for private investment in the area.

CITY DEVELOPMENTS

The **Tarrant County College District** plans to pay \$238 million to buy the downtown Fort Worth **RadioShack** complex. The buildings and property will provide a new downtown Fort Worth campus. An \$80 million renovation to the RadioShack facility is scheduled to begin later this year and plans call for classes to begin in the downtown campus in September 2009. **RadioShack** said in a securities filing this morning that it will remain in the 400,000 square feet of space it currently occupies in the headquarters complex through June 2011, and has an option to remain in "a portion of the complex through June 2013." The campus will provide services to more than 3,500 students. TCC operates four additional campuses throughout the County with total enrollment of approximately 35,000 students each semester.

ATC Logistics & Electronics plans to hire up to 800 new employees in the coming months for its Alliance-area shipping and repair centers. The company occupy's three buildings in Alliance totaling nearly 1 million square-feet in north Fort Worth.

Daimler Financial Services recently announced their plans to move 750 people to their new Alliance location by the end of summer. The new facility will be a three-story, 160,000 square foot office building.

The Buxton Company broke ground on a planned 25,000 square foot addition to its north Fort Worth headquarters. The building is expected to be complete this summer and will accommodate more than 100 people whom Buxton plans to hire in upcoming months.

Cantey Hanger law firm will be the name plate tenant for a four-story office building currently under construction at 600 W. 6th Street in Downtown Fort Worth. Cantey Hanger Plaza, an 86,300 square foot office building, is expected to be completed this summer.

The Carnegie Building, a 16-story Class A office tower is expected to be completed this June in Downtown Fort Worth. This building will feature 300,000 square-feet of office space with the first floor reserved for retail space.

Carter Distribution Center, Fort Worth's newest master-planned industrial park, broke ground on Phase I of the 800 acre development in January. Once completed this rail-served industrial park will have over 15-million square-feet of development.

Baylor All Saints Medical Center at Fort Worth intends to open a \$13 million breast cancer center next year to help patients steer through the maze of care decisions from diagnosis through treatment. The new facility's staff will focus on better integration to speed up treatment and to help coordinate patients' care. *Star Telegram, June 6, 2008*

Chesapeake Energy Corp. leased 70,000 square feet of office space on the top floor of the parking garage that serves **The Tower** condominiums at Fifth and Taylor streets in downtown Fort Worth. This is to accommodate more than 400 employees of 60 service businesses that work for Chesapeake's affiliate, Texas Midstream Gas Services, as well as employees of Chesapeake Energy Marketing. The employees are being consolidated from offices throughout the Metroplex, including those who work from their homes. *Star Telegram, June 18, 2008.*

According to a state filing, Minneapolis-based **Target Corp.** will open its newest Tarrant County location at 751 Alta Mere Drive in the **Westover Village Shopping Center** in late July after closing its store at 2600 Cherry Lane on July 22. According to project literature published by Margaux Development, the 350,000 square-foot shopping center will feature Anna's Linens, Half Price Books, Party City, McDonald's, Sleep Experts, Lane Bryant, Chase Bank, Big Daddy's Fine Wines and Spirits, Arby's and Bank of America. *Fort Worth Business Press, June 9, 2008.*

A 135-room **Hyatt Place** hotel will be part of **WestBend**, a \$100 million shopping, restaurant and office development planned for the banks of the Trinity River, just south of Interstate 30. It is scheduled to open in spring 2010. WestBend is the renamed **River Plaza** development that has been planned by Fort Worth-based **Trademark Property Co.** Trademark has partnered with **RP Partners**, owners of River Plaza, the 120,000 square-foot office building at 1701 River Run, and other investors on the 350,000 square-foot project. The partnership recently purchased three parcels of land totaling about 7 acres, which includes the 11-story **River Plaza** building and the **Silver Fox Restaurant**. *Star Telegram, Apr 24, 2008*

Dallas-based **Cypress Equities**, the retail development branch of **The Staubach Co.**, closed on a \$163 million construction loan for West 7th, a mixed-use development located on 15.5 acres at University Drive and West Seventh Street in **Fort Worth's Cultural District**. The project will have 350,000 square feet of retail space and is scheduled to open in fall 2009. Several new leases were signed by tenants, including **Movie Tavern, LA Fitness, Lucky Strike, Fireside Pies, Patrizio's Fort Worth City Market, Iron Cactus, Tillman's Roadhouse, Brut, Yofe, Saxby's, Paciugo** and **Sovereign Bank**. *Fort Worth Business Press, Mar 24, 2008*

Chesapeake Energy Corporation will buy the **Pier 1 Imports** building on the western edge of downtown Fort Worth to house its Barnett Shale district headquarters and other North Texas offices. Pier 1, which moved into the 20-story building in the fall of 2004, at Belknap Street and Forest Park Boulevard, will stay in the building, but lease 10 stories for its corporate headquarters. *Star Telegram, Mar 31, 2008*

DynCorp International, a provider of special mission-critical services to U.S. civilian and military agencies worldwide, will increase its presence at **Hillwood's AllianceTexas** development in far north Fort Worth in July when it moves its corporate offices and 350 employees to the area from Irving. DynCorp has leased 75,344 square feet of office space in Heritage Commons II, a new 114,710-square-foot office building at the northwest corner of Interstate 35W and Legacy Crossing. When the move is made this summer, DynCorp will occupy a total of 194,345 square feet at Alliance and have about 900 employees in two buildings that face each other from either side of **Legacy Crossing**. *Star Telegram, Mar 11, 2008 2*

MISCELLANEOUS. Water, sewer and solid waste services are furnished by the City of Fort Worth. Texas Utilities ("TXU") provides electricity and natural gas service to Fort Worth. Basic (local) telephone service is provided by SBC, AT&T, and Verizon while long distance service is provided by numerous carriers.

The Fort Worth Central Library, located in downtown Fort Worth, boasts 175,000 square feet on two levels. The street level is the home of the Hazel Harvey Peace Youth Center, the Amon G. Carter Multi-Media

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Center, the Intel Computer Lab, and a 6,000-plus exhibit gallery. The lower level features the “Our Place” Teen Center, the Rincon en Espanol or “Spanish Corner,” as well as three adult services units, Interlibrary Loan, and the administrative offices. A third unfinished level allows for future expansion.

The Fort Worth Central Library, located in downtown Fort Worth, boasts 175,000 square feet on two levels. The street level is the home of the Hazel Harvey Peace Youth Center, the Amon G. Carter Multi-Media Center, the Intel Computer Lab, and a 6,000-plus square foot exhibit gallery. The lower level features the “Our Place” Teen Center, the Rincon en Espanol or “Spanish Corner,” as well as the adult general services and genealogy/local history units, Interlibrary Loan, and the administrative offices. A third unfinished level allows for future expansion.

Throughout the City, the library system maintains a central library, 2 regional libraries, 10 neighborhood branches and 2 satellite libraries in public housing projects. Moreover, the City has interlocal agreements with 6 of the surrounding suburban communities to share library resources and services.

The Central Library is open 7 days a week providing 52 hours of access to the public. The regional and branch libraries operate 40 hours each week including Saturdays and one or two evenings of service. The library system circulates more than 4 million library materials annually, provides computers at all facilities with informational databases and the Internet, answers reference questions, supports a website with downloadable audio and other online services, offers educational/cultural programming, and serves as a gathering place and destination for the local neighborhoods.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of City residents. The City is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including a 14,000 seat arena.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70,000,000 performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Building Permits by Type				
	New Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
2002	6,397	638	1,423	2,314	10,772
2003	7,369	615	1,270	2,459	11,713
2004	10,120	712	1,142	2,972	14,946
2005	9,283	786	753	2,857	13,679
2006	11,148	672	897	3,156	15,873
2007	6,862	866	802	3,430	11,960
2008	5,391	1,076	1,030	4,351	11,808

Source: Planning and Development Department, City of Fort Worth, 2008.

CITY OF FORT WORTH BUILDING PERMITS (CONTINUED)

Fiscal Year Ended 9/30	Dollar Value of Building Permits				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
2002	\$688,842,842	\$401,451,115	\$124,270,652	\$157,041,151	\$1,371,605,760
2003	\$779,168,894	\$607,352,716	\$99,808,646	\$124,896,111	\$1,611,316,367
2004	\$928,075,900	\$440,642,153	\$85,169,764	\$238,176,443	\$1,692,064,259
2005	\$1,075,285,010	\$493,645,116	\$62,541,119	\$166,658,838	\$1,798,130,083
2006	\$1,437,198,834	\$650,999,578	\$30,557,422	\$155,053,608	\$2,273,829,441
2007	\$968,052,419	\$1,016,567,625	\$54,856,877	\$176,590,429	\$2,216,067,350
2008	\$654,418,116	\$1,115,953,916	\$82,493,604	\$333,482,697	\$2,186,348,332

Source: Planning and Development Department, City of Fort Worth, 2008.

LABOR FORCE ESTIMATES

	Average Annual 2007	Average Annual 2006	Average Annual 2005	Average Annual 2004 ⁽¹⁾	Average Annual 2003 ⁽¹⁾	Average Annual 2002 ⁽¹⁾	Average Annual 2001 ⁽¹⁾	Average Annual 2000 ⁽¹⁾
City of Fort Worth								
Civilian Labor Force	311,466	308,087	297,953	292,922	293,626	289,576	283,125	278,762
Unemployed	14,058	15,476	16,102	21,263	24,854	23,484	15,652	11,588
Percent of Unemployed	4.5 %	5.0%	5.4%	7.3%	8.5%	8.1%	5.5%	4.2%
Dallas/Fort Worth/Arlington MSA								
Civilian Labor Force	3,099,054	3,072,426	3,020,251	2,975,490	2,943,018	2,940,743	2,893,442	2,844,218
Unemployed	132,946	147,519	157,159	173,623	195,177	190,939	135,871	101,920
Percent of Unemployed	4.3 %	4.8%	5.2%	5.8%	6.6%	6.5%	4.7%	3.6%
Tarrant County								
Civilian Labor Force	873,142	863,479	849,320	835,485	824,196	819,606	801,247	792,657
Unemployed	37,270	41,094	43,609	46,646	52,135	49,660	35,659	28,452
Percent of Unemployed	4.3 %	4.8%	5.1%	5.6%	6.3%	6.1%	4.5%	3.6%

⁽¹⁾ The Texas Workforce Commission's methodology changed in January 2005. Average Annual information has been restated for prior year MSA and County information, but has not been restated for the Cities. As a result prior years for the City may not be accurate.

Source: Texas Workforce Commission, 2008.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent, unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ"). Significant highlights are:

1. No new city may be incorporated within Fort Worth's ETJ without Fort Worth's consent.
2. No existing city may expand its limits within the ETJ without Fort Worth's consent.
3. No land may be subdivided within the ETJ without Fort Worth's approval.
4. No Municipal Utility District may be created within the ETJ without Fort Worth's consent.
5. Fort Worth's ETJ expands with the expansion of its city limits so that the area always covers the area five (5) miles beyond the city limits.
6. Cities may apportion their extraterritorial jurisdictional area to establish definite control limits and preserve their respective growth area. Fort Worth has secured its ETJ by consummating boundary line agreements with its neighboring cities. Fort Worth's ETJ covers approximately 300 square miles of potential expansion area.
7. Fort Worth has the power to annex, either voluntarily or involuntarily, any land in its ETJ. It is the policy of the City of Fort Worth to annex those areas which:
 - a. Are ready for development,
 - b. Have a favorable impact on the City's revenue structure, and
 - c. Will strengthen Fort Worth's role as the central city.

PERSONAL INCOME AND BUYING POWER

<u>Entity</u>	<u>Median Household</u>
Fort Worth	\$47,104
Tarrant County	\$53,459

Source: U.S. Census Bureau 2007.

HOUSEHOLD INCOME

	<u>Fort Worth</u>	<u>Tarrant County</u>
Less than \$15,000 to \$34,999	37.0%	31.2%
\$35,000 - \$49,999	16.4%	15.6%
\$50,000 and over	46.6%	53.2%

Source: U.S. Census Bureau, 2007.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City serves as home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of aviation-related businesses. Dallas/Fort Worth International Airport (owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board) stands as a symbol of the excellence to aviation facilities to which the City is committed. The City is dedicated to maintaining all facets of aviation-general, commercial and military -- to the same high standard.

An integral part of this dedication is exhibited by the City of Fort Worth's Airport System which consists of three municipal airfields. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 3,600-foot crosswind runway, 4,000-foot parallel runway
- FAA air traffic control tower, with Instrument Landing System ("ILS")
- 24 hour aviation fuel service
- major/minor maintenance
- flight training for fixed wing and helicopters
- hangar rental space for large and small aircraft
- located in North Fort Worth

Spinks Airport

Opened in 1988

- 6,000-foot runway
- serving general and corporate aviation
- FAA contract control tower with Instrument Landing System ("ILS")
- flight training
- site for hangars available
- located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in 1989

- 9,600-foot runway, with ILS, 8,200-foot runway
- serving general and industrial/manufacturing cargo aviation
- nine square miles of airport property available for development
- near developing high-tech industrial center
- located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS. Under the laws of the State of Texas, municipal employees cannot be forced to join a union or to pay dues for union membership, nor are they permitted to strike. Also, State law does not provide for municipal collective bargaining. State law does provide, however, for local referenda on collective bargaining for police and firefighters. Overall, employee relations are considered by the City to be good.



December 16, 2008

Honorable Mayor and Members of the City Council
City of Fort Worth, Texas

The FY2008-09 Adopted Budget approved by the City Council reflects the careful efforts of staff to develop a budget that is responsive to the Fort Worth City Council goals and objectives in a fiscally sound and prudent manner. The City Manager's Adopted Budget balances City priorities against available resources, while seeking to maintain essential public programs and levels of service.

The budget process this year began with an identified gap ranging from \$20-24 million per year over the next 5 years. Closing this gap required making significant organizational adjustments to improve efficiency and provide better service. Earlier this year, an identified shortfall in the City's available fund balance necessitated curtailing spending by reducing appropriations and imposing hiring restrictions on vacancies in order to ease the pressure on next year's budget. The strategy was successful in that we were able to present a budget that not only balances revenues and expenditures in FY2008-09, but nearly achieves the Council's 10% reserve policy for the General Fund and demonstrates the ability to retain that fiscal position over the next 3 to 5 years if only modest growth is permitted in our future budgets. We were also able to include certain critical service enhancements in this adopted budget. The items listed above are being accomplished with no tax rate increase.

The adopted FY2008-09 budget totals \$1,255,500,809, and is comprised of 14 different operating funds, as well as internal service and insurance funds. Of that amount more than half, or \$538,987,152, reflects the cost of general fund activities such as public safety, parks and community services, transportation and public works, planning and development, public libraries and general administration and management. This adopted budget includes 6,557.30 authorized positions citywide.

A new budget process was introduced which focused on budgeting for results. Departments began with an in-depth, critical review of their programs, functions and services; identifying those that were core and those that were non-core. They explored options for consolidating, privatizing, outsourcing or reducing these functions with the goal of managing the City's growth through improved efficiencies rather than larger government. Department budgets were developed at the 70%, 80%, 90% and 100% levels in order to provide options for accommodating new requirements and priorities. As these reviews were beginning, numerous meetings and/or presentations occurred during which guidance and feedback were obtained on budgetary issues. Significant sessions included:

- March 25th - Budget Process presentation to City Council where the new budget process was presented which included a more strategic approach, focus on improvement in efficiencies, and encouragement of cost savings through program prioritization and building budgets from the bottom up.
- April 8th - Economic Foundation and Budget Workshop; presented an overview of the national and local economic environment and outlook. A five year financial forecast was also presented as well as a thorough review of City Council strategic goals and discussion of City Council desired outcomes and results.
- April 24-25th - City Council Budget Retreat; Council Strategic Goals were refined and the budget process was reviewed and discussed.
- May 30th - Budget Workshop with City Council; interaction with Council members to ensure that their input was adequately captured in the development and production of this budget.
- August 14 - 15th - City Council Budget Retreat during which Council received requested presentations and began their review of the final budget recommendations.
- August 19th - September 4th - City Council Budget Study Sessions for further presentations and review of the final budget recommendations.

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As a result, this adopted budget responds to Council direction regarding the following priorities:

- Fiscally sound, balanced budget with an emphasis on shoring up General Fund reserves
- Explore efficiency improvements before recommending a tax increase
- Ensure a transparent and inclusive process
- Focus on core services, including infrastructure and transportation needs
- Provide funding for the Homelessness (“Directions Home”) initiative
- Improve process of managing gas drilling related activities
- Maintain effective and responsive public safety services
- Respond to new labor relations/negotiations environment
- Simplification of City government
- Continue service to the “Other Fort Worth”
- Consider long term (3-5 year) impact of budget decisions

The budget process also included input received from the City’s annual Citizen Survey, as well as the results of the newly established Sunset Review Process, which included organizational studies conducted by MGT of America and the Waters Consulting Group. Additionally, meetings were held with various Employee Association representatives to listen to their requests for the FY2008-09 Adopted Budget. Several issues and concerns arose. Of those, compensation increases and the reinstatement of the vacation sellback benefit option were recurring requests.

The adopted budget includes funding to reinstate the vacation sellback benefit for all Fire and General Employees, as well as a modest compensation increase of 3% across the board. City employees eligible for step increases receive their step increases in addition to the across the board increase. The combination of these recommendations provides that all employees receive a minimum 3% increase and a maximum of 8% (excluding the value of the vacation sellback).

The adopted budget aims to provide fiscal stability over the next three to five years by improving the fund balance of the General Fund to meet the Financial Management Policy reserve requirement of ten percent, aligning expenditures with anticipated revenues, reducing or “rightsizing” the workforce, and providing an appropriate compensation package for the remaining staff.

A Citywide reduction-in-force was necessary to reduce current and long term labor costs. Labor costs represent 69% of the total adopted General Fund budget for FY2008-09 and 42% of the citywide budget. There are a total of 6,557 authorized positions being budgeted Citywide, which includes reduction of a net 116.58 positions. No Police or Fire Civil Service positions were eliminated, and due to the City’s hiring restrictions implemented on February 19, 2008; virtually all of the employees affected by eliminated positions were offered alternative employment within the City. Employees were notified their position might be eliminated on August 16th, 2008, as the proposed budget was being presented, so that they would have the opportunity to find employment before the reductions become effective on September 26, 2008. The Human Resources Department worked with employees whose positions were identified to be eliminated to assist in finding alternative employment within the City, and employees who received a notice of lay-off were given preferential consideration for vacant City positions for which they are qualified. Preferential consideration means the laid off employee was to be interviewed before other candidates and, if the individual is not selected, the non-selection reason would be reviewed by the Human Resources Department. As a policy, laid off employees continue to be given preferential consideration for one (1) calendar year from the date of their layoff. Preferential consideration provisions end when an employee is rehired by the City.

FORT WORTH ECONOMY

The recent slow down in the nation’s economy has had some impact on revenues but fortunately, the City of Fort Worth has been buffered from some of the more severe effects being experienced by other communities. Although residential construction and new home sales have slowed, property values continue to grow. The foreclosures that are pulling values down in other cities haven’t hurt Fort Worth as

badly due to the disparity of where they are located. Other economic areas, such as gas well drilling and new commercial construction, have helped keep employment strong, as well as sustaining the growth in sales tax collections. These factors and more, have cushioned the City against the severity of potential other negative economic impacts. The City's biggest economic challenge continues to be managing the rapid growth and the related demand for services, with adequate resources to provide those services.

REVENUES

The table shown below illustrates the change in the General Fund revenue from the FY2007-08 Adopted Budget to the FY2008-09 Adopted Budget. The significant changes include a decrease in the Property Tax revenue category due primarily to changing the way the debt service tax levy is recorded. This portion of the ad valorem tax will be recorded and monitored directly in the Debt Service Fund beginning in FY2008-09.

Another significant change is the revenue classification of the transfer to the General Fund from the Water and Wastewater Fund for street rental fees. This revenue source was formally recorded in the Licenses and Permits category, but is now recorded in the Transfers category. Additional detail is provided below on the two major sources of revenue in the General Fund; Property Tax and Sales Tax.

GENERAL FUND REVENUE COMPARISON

	ADOPTED FY 2007-08 (excludes debt levy)	ADOPTED FY2008-09	VARIANCE \$	VARIANCE %
Property Taxes	\$274,449,560	\$293,055,766	\$18,606,206	6.78%
Sales Tax	\$99,583,863	\$104,536,265	\$4,952,402	4.97%
Other Local Taxes	\$9,297,234	\$9,515,000	\$217,766	2.34%
Licenses and Permits	\$53,899,857	\$44,222,278	(\$9,677,579)	-17.95%
Fines and Forfeitures	\$13,727,486	\$12,528,370	(\$1,199,116)	-8.74%
Use of Money and Property From Other Agencies	\$17,697,559	\$14,263,915	(\$3,433,644)	-19.40%
Service Charges	\$1,068,420	\$1,168,420	\$100,000	9.36%
Other Revenue	\$25,714,687	\$24,964,394	(\$750,293)	-2.92%
Transfers	\$1,338,262	\$1,450,137	\$111,875	8.36%
	<u>\$15,497,208</u>	<u>\$33,282,607</u>	<u>\$17,785,399</u>	114.77%
Total General Fund Revenues	\$512,274,136	\$538,987,152	\$26,713,016	5.21%

PROPERTY TAX

The General Fund receives a significant portion of its revenues (approximately 55%) from property taxes. This year, staff worked with appraisal districts associated with Tarrant, Wise, and Denton counties to prepare property tax revenues projections for FY2008-09. By State law, each appraisal district is now charged with the valuation of all property within its jurisdiction. Prior to this year, the Tarrant Appraisal District assessed all properties for Fort Worth, including those outside of Tarrant County.

With all three appraisal districts accounted for, the July 2008 certified property tax roll shows growth in the City's tax base and an increase in the tax levy available for operations compared to the FY2007-08 Adopted Budget. The property tax number listed in the table above includes all categories of property tax collections which are, current taxes, delinquent taxes, and penalty and interest charges. In addition to the change in accounting for the debt levy revenue discussed earlier, the Over-65/Disabled Tax Freeze that was passed in March 2007 is affecting revenues for the first time in FY2008-09. The effect of the

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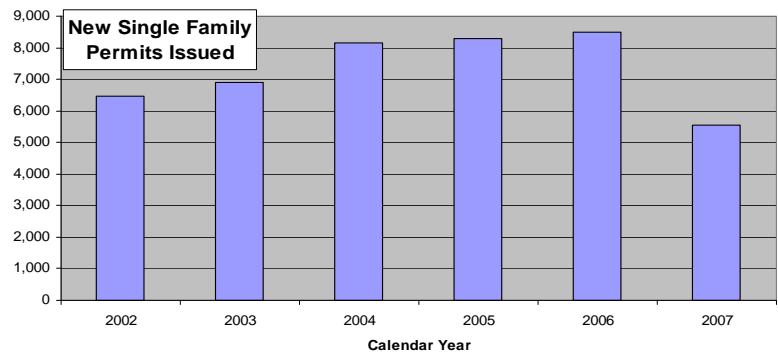
exemptions for Over-65/Disabled citizens in terms of lost revenue for FY2008-09 is approximately \$9.4 million. Significant differences from the July 2007 certified tax roll to the July 2008 certified tax roll include:

- An increase of 2.63% in total appraised value (when the minimum value for protested and incomplete properties is included, total appraised value grows by 8.96% over July 2007 Certified)
- An increase of 4.49% in net taxable value
- An increase of 57.31% in new construction value
- An increase of 12.59% in total home value
- An increase of 48.37% in mineral values (the revenue from which is restricted from general use)

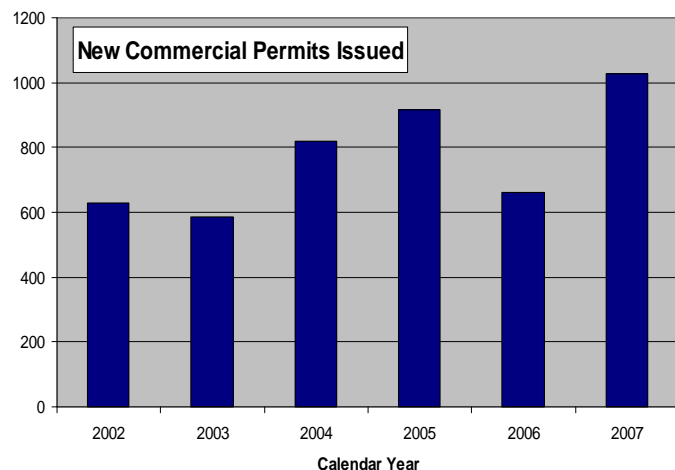
In April 2008, a comprehensive five-year financial forecast was presented to the City Council. In order to project property tax revenues for fiscal years 2008-09 through 2012-13, staff and the consultant conducted a rigorous analysis of the many factors that contribute to this revenue source. These include, but are not limited to, population growth, historical change in property values, and permitting data. The projections presented to the City Council in April proved to be quite accurate. While the preliminary appraisal rolls received in May would have produced less than one-half of 1% less revenue than was forecasted, the certified appraisal values received in July came in less than one-tenth of 1% lower than the April forecast.

Another indicator of the City's economic viability that may impact property tax revenues is residential and commercial construction. The City experienced a surge that began in the late 1990s and continued through calendar year 2006.

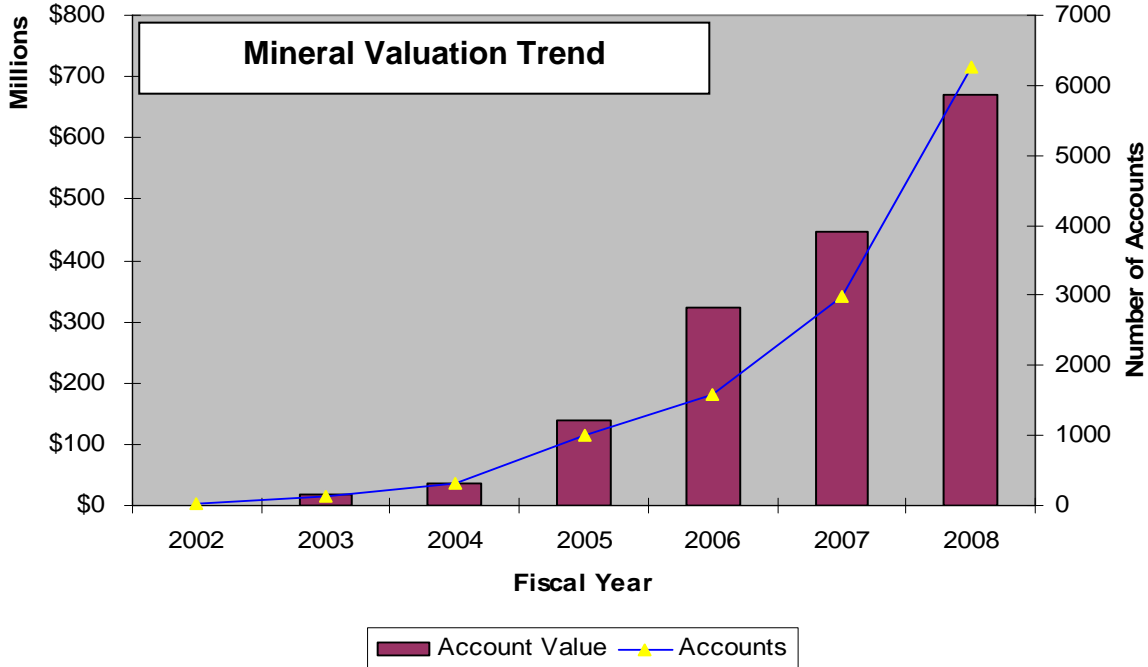
Planning and Development Department data show that single family home construction increased by an average of 7% between 2002 and 2006. However, residential construction started to slow down in 2007 with a decrease of 2,960 in number of permits issued. The average value of single family home permits issued for 2007 was \$148,242, which was \$9,261 higher than 2006. As of May 2008, the average single family permit value is \$148,848, and the number of single family permits issued from January to May is 1,734. This increase potentially impacts the average single family home value when construction is completed and added to the property tax rolls. This year the 2008 Certified Tax Roll identified an increase of 5.64% in existing average single-family home value from \$114,026 to \$120,461 when compared to 2007.



New commercial construction has shown an average increase of 14% between 2002 and 2007 in permits issued. There was an increase of 55% in permits issued for new commercial construction from 2006 to 2007. In addition, there was an average increase of 20% in the dollar value between 2002 and 2007. As of May, the average dollar value is \$891,834 and the number of commercial permits issued is 574.



Gas well drilling is another positive fiscal impact for the City; the following chart shows the increase in mineral valuations for the past 6 years, due almost entirely to the rapid expansion of gas well drilling.

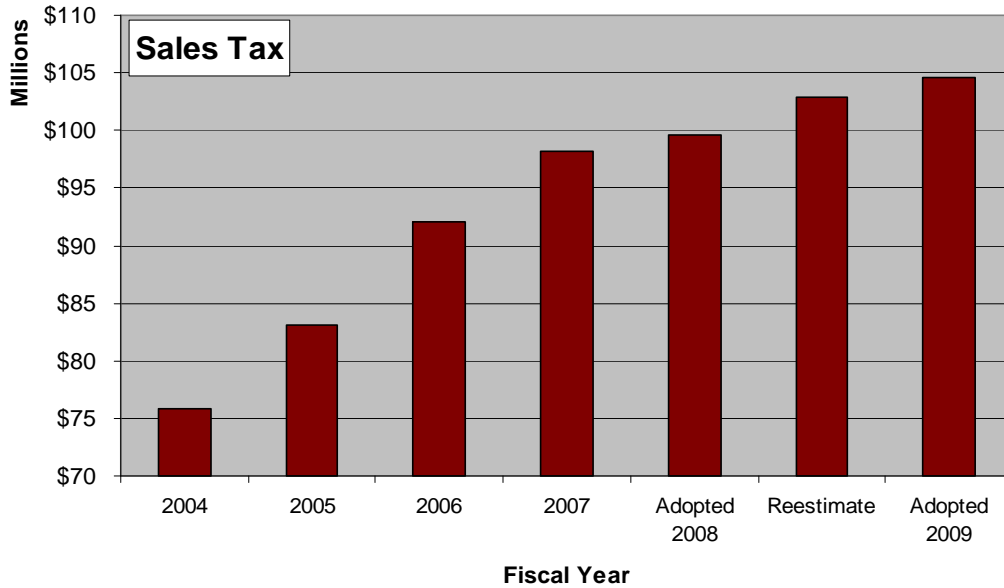


The recent slow down in the nation's economy has impacted revenues and expenditures. Fortunately, the City of Fort Worth has not been as negatively impacted as some other cities and, although new single family construction and home sales have slowed, other economic areas, such as new commercial construction and bonus and lease royalties associated with gas well drilling, have cushioned the City against the severity of the negative economic impacts.

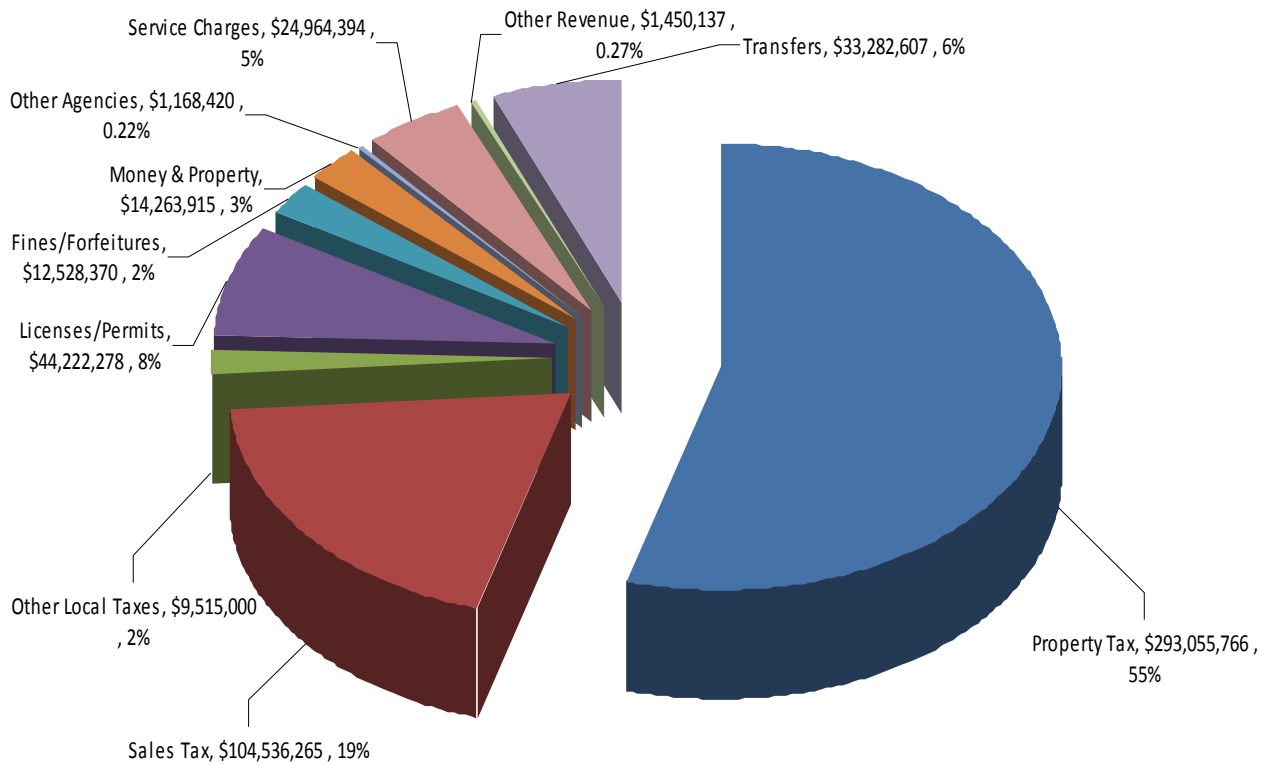
One indicator that has fared well is the unemployment rate. According to the Bureau of Labor Statistics (May 2008 report), the Dallas/Fort Worth unemployment rate is 4.4% compared to a national rate of 5.2% and a state rate of 4.3%. The unemployment rate has remained relatively stable when compared to the 4.3% annual rate for 2007.

SALES TAX

At 19.5% of the General Fund revenue budget, sales tax revenue is a major revenue component. Despite the lagging economic indicators, annual sales tax collections continue to show steady, although very limited growth. Due to the volatility of sales tax revenues, which are heavily influenced by prevailing economic conditions, individual consumer discretion and world events, this budget projects FY2008-09 collections to increase by 2% over the FY2007-08 June re-estimate, as shown in the following chart.



Therefore, based on current and historical economic conditions, and using the assumptions described earlier, the FY2008-09 Adopted General Fund Revenue Budget is as shown in the following pie chart:



**FY2008-09 ADOPTED
TOTAL GENERAL FUND REVENUES
\$538,987,152**

EXPENDITURES

As mentioned previously, City staff worked diligently to produce a balanced budget consistent with City Council goals. To maintain these goals and the desire to utilize revenue efficiently, this budget reflects significant efficiency savings due to reorganizations of functions and departments. Such savings have permitted limited enhancements in some core service areas. The City cannot however, continue to rely on efficiencies in order to meet its service demands. More difficult choices and prioritization will be critical in order to ensure we can keep pace with our rapidly growing and changing City, and its commitment to the quality of life citizens enjoy today.

TOTAL ADOPTED BUDGET

FY2007-08 <u>Adopted</u>	FY2008-09 <u>Adopted</u>	Percent <u>Increase</u>	Dollar <u>Increase</u>
\$1,170,697,699	\$ 1,255,500,809	7.24%	\$84,803,110

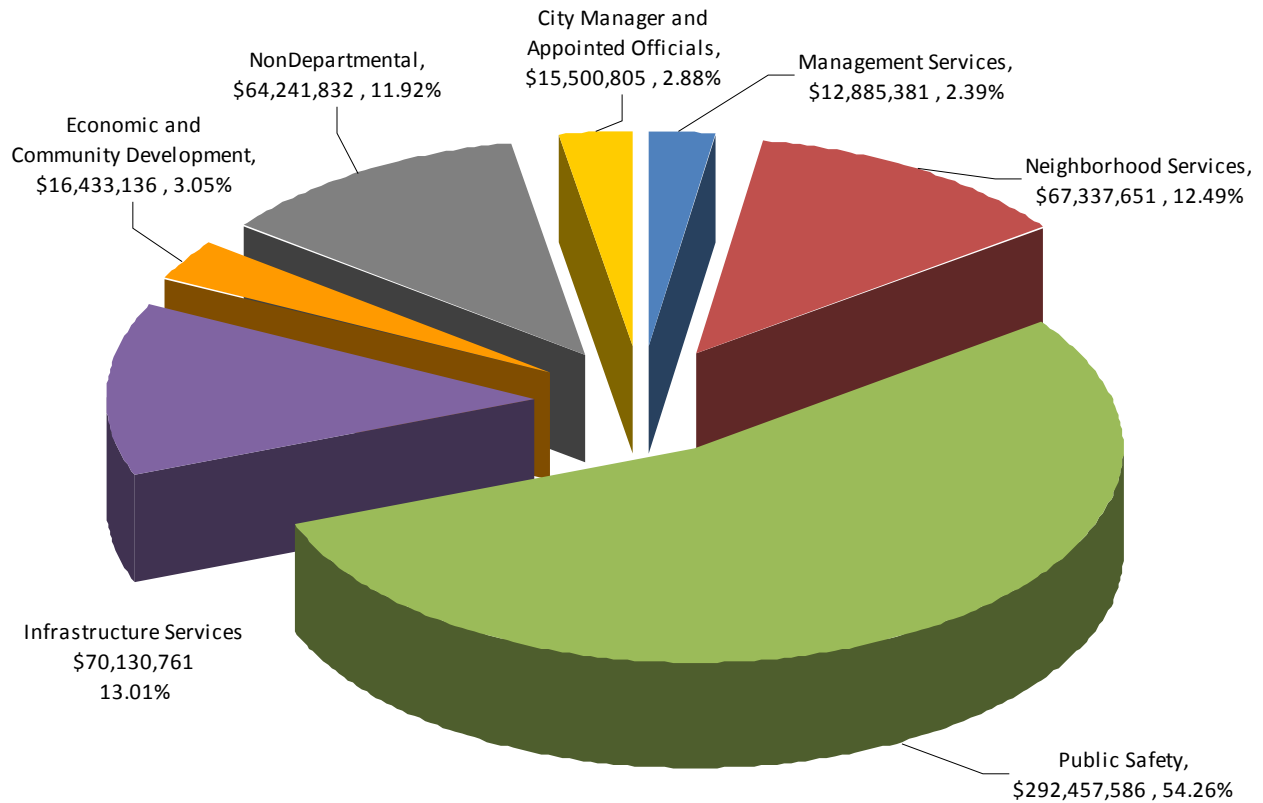
ADOPTED GENERAL FUND BUDGET

FY2007-08 <u>Adopted</u>	FY2008-09 <u>Adopted</u>	Percent Increase/ <u>(Decrease)</u>	Dollar Increase/ <u>(Decrease)</u>
\$ 562,732,206	\$538,987,152	(4.22%)	(\$23,745,054)
(without Debt Service)			
\$ 510,444,137		5.59%	\$28,543,015

The City's Departments are organized into Service Groups which are Public Safety, Neighborhood Services, Infrastructure Services, Economic and Community Development, and Management Services. The Public Safety Group includes: Fire, Code Compliance, Community Relations, and, Police. The Neighborhood Services Group includes: Environmental Management, Library, Municipal Courts, and Parks. The Infrastructure Services Group includes: Planning and Development, Program Management Office, Transportation and Public Works, and Water and Sewer. The Economic and Community Development Group includes: Aviation, Housing and Economic Development, and Public Events. The Management Services Group includes: Equipment Services, Financial Management Services, Human Resources, and Information Technology Solutions.

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Below is a graph of the Adopted General Fund Budget by Service Group category. *(Please note that other funds are not included in this chart and are described at the end of this message.)*



FY2008-09 ADOPTED TOTAL GENERAL FUND EXPENDITURES \$538,987,152

DEPARTMENT AND DIVISION CONSOLIDATIONS:

- The Mayor and Council Department was merged with the City Manager's Office and consolidated into one department to provide administrative efficiencies. The FY2008-09 adopted budget realizes savings of \$991,130 compared to the combined budgets for both departments in FY2007-08.
- The Budget and Management Services Department merged with the Finance Department. This consolidated department is known as the Financial Management Services Department and will provide a more streamlined fiscal organization.

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- The Records Information Management Division, previously of the City Manager's Office, was transferred to the City Secretary's Office. This transfer will provide a single source of record keeping for the City.
- The Public Improvement District function was transferred from the Financial Management Services Department to the Housing and Economic Development Department where it is better aligned with the mission of that department
- The Fort Worth Zoological Association Contract, in the amount of \$5,101,028 for operations of the Fort Worth Zoo, transferred from the Zoo Department to the Parks and Community Services Department. This transfer eliminates the Zoo Department that was solely this contractual obligation. In addition, funding for the Zoo increases by \$357,591 to meet contractual obligations with the Fort Worth Zoological Association for annual inflation adjustment and utility improvements.
- The Department of Engineering was merged into Transportation and Public Works Department. The purpose for this organizational change was to improve project delivery and serves to place the project management in the organizations where it can be most effective. This change will move project management for water projects to the Water Department and for Transportation and Public Works (TPW) projects to the TPW Department. Preliminary reviews of recommended optional organizational structures will also improve staffing efficiency and is expected to eliminate approximately seven authorized positions and save approximately \$500,000 in Capital Projects Funds.
- The Public Information Programs and Education staff were consolidated within Community Relations Department to expand the role of the outreach programs in Community Relations by consolidating similar functions that have developed in several departments, and by assuming responsibility for the bulk of the City's Public Information and Education requirement. This change enables the City to eliminate eight authorized positions (A.P.s) and save \$478,049 distributed as follows; \$284,983 (5 A.P.s) saved in the General Fund, \$90,331 (1 A.P.) saved in Capital Projects Funds and \$102,735 (2 A.P.s) saved in Grants Funds. Only four departments will continue to have a designated Public Information Officer and they are Police, Fire, Water, and the City Manager's Office.
- The Housing Department was consolidated with and Economic and Community Development. This consolidated department is known as Housing and Economic Development and will bring together similar functional areas. Efficiencies produced with this consolidation are projected to save approximately \$158,391 and eliminate 2.1 authorized General Fund positions.

OTHER SIGNIFICANT CHANGES:

- The majority of the Public Health Department functions were transferred to either Tarrant County or other City departments in order to eliminate duplication of services and create greater efficiency. Specifically, on October 1st the Epidemiology functions transferred to Tarrant County and the county will also take on the responsibilities for Vital Records by January 1, 2009. Remaining functions, such as Consumer Health, Animal Control, and Animal Kennel transferred to the City's Code Compliance Department. Public Outreach and Education transferred to the City's Community Relations Department.
- Library hours were changed and in some cases, reduced across the City. All libraries however, will remain open 5 days a week and will stagger the days they are closed to ensure access to all citizens seven days a week.
- The Day Labor Center operations transferred from the Economic and Community Development Department to the Parks and Community Services Department in an effort to link those individuals who utilize the Center with community service programs.
- The Urban Forestry function of the Parks and Community Services Department transferred to the Planning and Development Department. This will eliminate duplication of services provided.

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- Public Events Department parking staff that operates the Commerce Street Parking Garage transferred from the General Fund to the Municipal Parking Fund to combine all parking services throughout the City.
- The administration of gas well leases and community facilities transferred from the Department of Engineering to the Planning and Development Department. This will create a more comprehensive Gas Well Division and improve customer service.
- Ground Transportation Management transferred from Municipal Court Department to the Transportation and Public Works Department to consolidate the transportation related services.
- Real Property Services transferred from Department of Engineering to the Economic and Community Development Department. This will allow focused management of this City function which was non-core to the Department of Engineering.

KEY RECOMMENDATIONS

Homelessness Initiative:

- The City Council's commitment to make homelessness rare, short-term and non-recurring within ten years in Fort Worth, Texas is realized in this year's budget with enhanced funding of \$3 million. A comprehensive ten year plan has been created and prioritized. Most of the initiatives will be overseen by the City Manager's Homelessness Coordinator. The following programs are priority Homelessness initiatives for FY2008-09. The Planning and Development Department's contribution to this important initiative totals \$2,393,356 and provides a Permanent Supportive Housing Voucher Program, Mental Health and Substance Abuse, Case Management, Tarrant County Homeless Coalition, and a consultant. Funding also includes \$195,588 for the Police Department for seven months of funding to add three narcotics officers to monitor and apprehend narcotics dealers that are in locations where homelessness occurs. The Code Compliance and Municipal Court Department's funding increased by approximately \$78,200 each to provide a Senior Human Services Specialist in each department to coordinate social services, community service and court functions needed for the Community Prosecution – Homeless Court Program. In addition, the Law Department's budget increased by \$180,599 to add two attorneys to work with the Police, Code, and Municipal Court Departments in the Community Prosecutor Program to identify owners of property that cause negative impacts on the neighborhood and seek to find solutions to the problem.

Housing Trust Fund:

- In FY2006-07, the City Council began implementing a three funding program by way of creating a Housing Trust Fund. There was \$2 million funded in that year, and the second \$2 million was budgeted in FY2008-09. However, in the middle of the fiscal year, it was determined that the General Fund was not meeting its reserve requirement, and as a result, the funding for this item was one of the mid year budget reductions approved by the City Council.

The FY2008-09 adopted budget again includes \$2 million, which is anticipated to fulfill the second year requirements of the three year program. The FY2009-10 budget is projected to include the third \$2 million installment to fulfill the Council's commitment to this program.

Gas Drilling Activity:

- Creation of a Gas Well Management Division within Planning and Development will allow the segregation of staffing and related services to ensure the City can respond to this dynamic activity in our community. The Financial Management Services Department has also identified two positions directly associated with the related reporting requirements. Since the gas drilling activity is not anticipated to remain at its current level indefinitely, it is reasonable to use the related gas revenues now to pay for the direct cost of this service. Then once the activity begins

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to level off and ultimately to decline significantly and go away altogether, the related costs can be reduced and eliminated as well.

Financial Stability:

- Delays in financial reporting have created numerous and expensive problems for the City, ranging from an inability to ascertain reserve requirements in a timely manner to increased costs of bond sales. As a result, additional positions are being added to the Financial Management Services Department.
- The hiring of a new City Auditor has brought much needed oversight and reporting on areas of the City that need attention.
- The cost of the City's annual independent audits continues to increase and exceed the budgeted amounts. As a safeguard against that in FY2008-09, the adopted budget includes \$2 million more than the prior year. It is anticipated that this funding will provide for the increased audit fees as well as additional staff and consultants that may be needed to assist in the preparation and completion of the Comprehensive Annual Financial Reports (CAFRs).

Debt Capacity:

- Managing the need for increased and improved infrastructure, facilities, and ERP (Enterprise Resource Planning) tools, has pushed the City's debt capacity to its limit. The Adopted Budget reflects in the Debt Service Fund, continuing bond sales authorized by the voters in 2004 and 2008. The continuing sale of Certificates of Obligation in order to address critical capital needs identified in 2007, is included as well as the anticipated sale of tax notes to fund the first of two phases of an ERP system. The result of these obligations is that there is no new capacity anticipated for additional bond issues until 2014, and then the amount of a 4 year program would only be \$183 million, significantly less than the \$2 billion in existing requirements.

Retiree Healthcare:

- The unfunded actuarial accrued liability for this benefit is over \$858 million as of October 1, 2006. The City is not currently funding the annual required contribution which was estimated at \$89 million, except for the approximately \$20 million that is paid every year for retiree healthcare claims and premiums.

As a result, the FY2008-09 budget includes \$5 million to begin phasing in a 12 year plan to achieve full funding of the annual required contribution by 2020. In order to avoid further increasing the \$858 million unfunded liability, this budget is also recommending the elimination of City funded retiree health-care benefits for all new employees hired on or after January 1, 2009.

Group Health Insurance:

- Recent budgets have not included an increase in the cost of health insurance, which has historically been funded 70% by the City and 30% by employees. However, the rising cost of health care does necessitate an increase of 15%, which has been approved for the FY2008-09 budget. While the percentage sounds large, in reality, the dollar amount of this increase is moderate. For employee only coverage the amount ranges from \$2.59 to \$11.64 per pay period, and for employee and family the increase ranges from \$21.88 to \$48.62 per pay period, depending on the coverage selected.

Transportation Needs:

- Funding for streets comes from a variety of sources, and is expected to remain strong. The debt service fund will continue to reflect bond sales for street improvements including the 2004 bond program, the 2007 critical capital program (which leverages federal and state transportation dollars), the 2008 bond program (\$150 million dedicated solely to transportation needs), the City

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Council policy to direct \$15 million of unrestricted gas revenues into street improvements and the General Fund annual contract street maintenance budget. The last item was reduced in the FY2007-08 budget when the reserve shortfall was identified, but has been fully restored in the FY2008-09 Adopted Budget.

Other FY2008-09 Adopted Budget significant changes are highlighted below by Service Group:

PUBLIC SAFETY AND HOUSING

- **Public Health Department**– A decision was made to reassign the Public Health related functions. This eliminates 21 positions and includes the transfer of epidemiology research (effective October 1, 2008), and the Vital Statistics Division (effective January 1, 2009) to Tarrant County to eliminate duplication of services by the two entities. This also includes elimination of several support positions and totals \$1,541,919 of savings for the General Fund.
- **Fire Department** – For FY2008-09, no net new positions are being added to the Fire Department. There are significant changes however, which include the addition of \$807,221 in funding for a 27 person fire trainee attrition class to maintain required daily staffing levels in light of anticipated vacancies. The Department's funding also included an additional \$225,000 for Fire Acting Pay. Civil Service Acting Pay is based on an increase in expenditures incurred as firefighters move up in rank when a firefighter is absent and is a requirement of Chapter 143 of the Government Code. The Adopted Budget adds \$75,000 for the continuation of the wireless data infrastructure in support of the Fire Computer Aided Dispatch and mobile data system for fire apparatus. The Department's budget is reduced by \$605,127 eliminating one firefighter in each of the following areas: Technical Inspections, Commercial Inspections, Fire Investigations (Bomb/Arson), and two in Fire Safety Education (five total). This reduction also includes an administrative support position in Fire Operations Administration, two temporary positions in Fire Safety Education, a position in Fire Vehicle Services, and positions in Fire Supply. The Adopted Budget also includes a reduction in funding for \$578,700 for constant staffing overtime based on a level of four firefighters. The addition of new vacation relief firefighters positions reduced reliance on overtime staffing with four firefighters at all times therefore reducing expenditures in constant staffing.
- **Police Department** – Highlights for the Police Department include the transfer of seven positions from Crime Control and Prevention District fund to the Police Department General Fund in the amount of \$671,778 for the sex crimes unit. This unit provides the registration, monitoring, tracking, investigation and apprehension of sex offenders. The budget adds \$767,351 for 34 patrol officers and 5 sergeants. This improvement provides three months of funding during FY2008-09. The full year cost for these officers will be \$2,704,524. In addition, \$193,340 is added for four positions for the conversion of one overage city attorney that specifically handles police legal issues and one overage electronic technician in Fleet Services. Funding also adds two auto pound property attendants to meet increasing demands. The budget decreases by \$162,468 by eliminating two vacant clerical positions within the Special Services Bureau and three vacant office assistants who operated the overtime operation system.
- **City Manager's Office** – Highlights for the City Manager's Office include increases of \$221,184 for the FY09 State Legislative Session, and funding for City Council travel related to legislative activities. In addition, the budget decreases by \$322,620 for the reduction of a vacant Emergency Management Officer position and the transfer of four positions from the General Fund to the Grants Fund, to be used as matching funds for state and federal grants.

ECONOMIC AND COMMUNITY DEVELOPMENT

- **Housing and Economic Development Department** – The surplus tax property and leasing functions were transferred to this Department. This will allow focused management of the surplus tax property function which was non-core to the Department of Engineering. The Department's budget is reduced by \$485,845 to completely eliminate the Fort Worth International Center, begin a ten year phase out of Tech Fort Worth, and eliminate matching funds for Fort Worth Metropolitan Black and Hispanic Chambers initiatives. This reduction also includes a public information specialist in the citywide consolidation of the Public Information Office functions.

INFRASTRUCTURE SERVICES

- **Transportation and Public Works Department** – The Department's budget is enhanced by \$1.5M in contract street maintenance. Street maintenance project costs are continually challenged by increased inflation costs. Asphalt prices have increased by 33.6% since November 2005. Funding increases by \$500,000 for Phase Two of the Bridge Maintenance Program. This is the second year of the program which is providing structural repairs, deck sealing, and painting of structures to prevent corrosion and mitigate deterioration. The Traffic Signal System Program funding is increased by \$218,938 for the second phase of improving the traffic signal system and adds to the number of loops replaced each year. This is a continued effort to raise the City's Grade from a "D" to a higher level of service and assist in better air quality. The City's street lights currently have mercury vapor ballasts which are now illegal to manufacture based on the 2005 Energy Conservation Act. In addition street light material costs have exceeded budget. The Street Light Maintenance Program will receive \$300,000 to continue replacing the mercury vapor ballasts and maintain street lights. The Department also realized reductions. These include \$1,028,422 and 16 authorized positions. These reductions are in the following areas and should not directly impact service provision to the public: human resources support, information technology technical staff, a position in the Contract Alleyway Cleaning Program, and two Street Permit Center positions. In addition technology will be implemented to replace three positions eliminated in Customer Services Dispatch as well as one front desk customer support position. The reduction in positions includes coordination with Texas Department of Transportation and the Independent School Districts and a position responsible for the Mobility and Air Quality Transportation Studies.
- **Planning and Development Department** – The management of the Gas Well Section, which has been a high priority for citizens and City Council, will receive \$431,665 and five authorized positions. This improvement includes management staff and specific technical and fiscal staff to provide improved customer service and fiscal tracking of this important program. In addition, the Department's budget decreases by \$987,824 and 12 authorized positions. These reductions are in the following areas: administrative support, plans examination, and building inspections.

NEIGHBORHOOD SERVICES

- **Citywide Library Services** – The Municipal Archives Programs is enhanced this year by \$106,200 for funding for offsite storage, archival boxes and supplies, digitization services, and archives management software. The Library Department budget includes reductions totaling \$1,865,248 with 44.75 authorized positions. Weekly library service hours will be reduced at ten branches from 42 to 40. All branches will go from two nights of service to one. Southwest and East Regional weekly hours will reduce from 64 to 40 and service will be reduced from four nights to two. Sunday hours will also be eliminated at the regional branches. Central Library's hours will reduce from 70 to 52 and service from four nights to two. The Creative Solutions Unit responsible for creation and distribution of annual library

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publications is eliminated resulting in a reduction of \$122,628 with three authorized positions. In addition, the Library budget decreases by \$45,240 for computer technical support positions.

- **Parks and Community Services Department** – Several significant budgetary changes were made in this Department. The adopted budget's authorized positions increased by six for a small capital projects crew, a planner for park dedication, and a management analyst for the parks gas well program capital projects. These six positions do not have a General Fund impact as they are funded from other revenue streams. In addition to the Zoo contractual agreement being moved to this Department, the budget added \$390,742 for new parkland scheduled for dedication during FY2008-09. This includes improvements, maintenance, and forestry operations at 14 new park areas totaling 172.709 acres throughout the City. Additional funds of \$120,000 were added for initial operating funds for the North Park Community Center. This funding allows the YMCA the time to generate memberships to fund the operation and management of the facility at full cost recovery. The facility is scheduled to open in December 2008. The budget adds \$190,457 for right-of-way maintenance for the Berry Street and Lancaster Commercial Corridors projects. The budget also adds \$500,144 to restore the Late Night Program at Como, Northside, Worth Heights, Martin L. King, and Sycamore Community Centers. This includes two positions at each center for a total of ten positions restored. In addition, the budget is increased by \$338,197 to restore the Neighborhood Tree Planting Program and associated volunteer and outreach programs. In addition to the increased funding, the Department also reduced several programs. There were several decreases totaling \$264,762 to eliminate a training position, an information technology coordinator position, a park reservation position, and an engineering position in the Urban Forestry Division. This reduction also includes operational budget for staff training, travel, and parks marketing budget. The budget decreases by \$561,969 to eliminate four maintenance positions and one superintendent for reduced neighborhood and community park maintenance throughout the City. This amount also includes \$125,000 in maintenance at the Fort Worth Water Gardens and \$50,000 for Botanic Garden Irrigation. The budget decreases by \$169,545 to reduce athletic field maintenance throughout the City. The budget eliminates \$66,596 for the Cowboy Santa Program which eliminates one permanent position associated with the program. The number of families served will be reduced from 3,815 to 2,670 and the number of children served will be reduced from 10,112 to 7,078.
- **Municipal Court** - In response to audit findings in regard to accurate record collection with the CourtView system, additional funds are added for a Senior Accountant.
- **Code Compliance** – In addition to the previously mentioned functional transfer of Public Health services to the Code Compliance Department, this adopted budget includes reductions in the areas of administrative/fiscal support and customer service. These decreases are in accordance with the effort to gain efficiencies within departmental budgets.
- **Environmental Management** – Highlights in the Environmental Management Department adopted budget include a focused effort to encourage commercial recycling. This provides funding of \$63,536 for the addition of a Commercial Recycling Manager that will be responsible for fostering and developing programs that encourage recycling at multi-family apartment complexes, commercial facilities, public events, and for the recycling of construction and demolition debris from construction projects. Rightsizing was also implemented in the Environmental Management departmental budget. This includes the elimination of four and one-half authorized positions.

MANAGEMENT SERVICES

- **Human Resources** – Due to recent policy changes, the Human Resources Department has been charged with staff support for Meet and Confer and Collective Bargaining. The adopted budget includes two additional staff positions that will provide administrative

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assistance/coordination to senior management, as well as research, contract costing, monitoring, and administration of all final agreements. This budget also includes the eliminations of seven authorized positions from this department in order to save costs and gain efficiencies.

- **Implementation of the Enterprise Resource Planning (ERP) Project- Phase I** – The City will continue the effort of improving all human resources and financial systems. The implementation of ERP Phase I began in mid September 2008. This budget includes \$521,499 for contractual funding to backfill city staff positions who will be moved to the Project during implementation. This funding will be provided for Human Resources and Financial Management Services Departments.
- **Financial Management Services** – The main focus of the Financial Management Services Department is to become current on all Comprehensive Annual Financial Reports (CAFR). In an effort to provide adequate resources to this endeavor, the adopted budget includes \$1,720,424 for additional accounting staff, as well as contractual staff augmentation. The staff augmentation will expedite the completion of the FY2006-07 and FY2007-08 CAFRs. In accordance with the latest audit of the City's financial procedures, a Contract Compliance Section has been added to this Department. These positions will be responsible for the formation, execution, administration, and closeout of contracts for the City departments that do not already have staff in place for these functions. This year's budget review included critical evaluation of operational and funding procedures. As a result of this review, the General Fund will realize a decrease of \$416,708 due to the transfer the Risk Management Division to the Risk Management Fund. This transfer will consolidate all risk management functions within a centralized fund.

Other Funds Included in the Adopted Budget:

- **Stormwater Utility Fund** – The adopted expenditure budget is \$19,327,564, which includes the addition of 38.75 positions. The increase is based on the 5 year plan to improve service levels for channel reconstruction, maintenance, repair and minor construction of storm water infrastructure, emergency response, GIS mapping and assessment and customer service. This budget includes expenditures of \$1.678M to pay annual debt service on revenue bonds used to fund the 2008 and 2009 Stormwater Capital Project program totaling \$25M. The adopted revenue budget of \$20,247,922 comes primarily from the utility fee charged to residential and commercial customers based on the quantity of their property's impervious surface. The Stormwater Utility Fund serves approximately 700,000 residents in Fort Worth and is responsible for providing storm water management services to approximately 200,000 residential, commercial and industrial customers. Storm water management remains a vital public safety program with over \$1.0B of projects identified to address life safety issues, mitigate flooding, erosion and replace, repair, and maintain Storm water infrastructure.
- **Water and Sewer Fund** – The adopted expenditure budget is \$334,577,926, which is a \$22,642,689 increase over the FY2007-08 Adopted Budget. A total of 22 positions have been added primarily to increase plant security, customer service, and right size other critical staff. The budget includes an adopted retail rate increase of 5.96% for Water and no change in rates for Wastewater. The adopted budget includes a wholesale rate increase of 11.9% for Water and a decrease of 12.3% for Wastewater. Management is mindful of the current economic conditions, hence the \$891,528 use of fund balance to offset expenditures. This allows a lesser rate increase on residents and customers. The adopted budget includes increases of \$6,607,311 for scheduled principal and interest payments on outstanding debt, \$1,457,420 for water treatment chemicals and \$1,011,315 for electricity costs.

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- **Municipal Parking Fund** – The adopted expenditure budget is \$4,291,778, which is an increase of \$1,078,428 from last fiscal year. The Municipal Parking Fund collects revenue from parking meters, parking citations, and the use of parking facilities. This revenue is then transferred to the General Fund. Municipal Parking Fund adopted a rate increase for the 10-hour meter parking hourly fee from \$.20 to \$.30, therefore, generating \$82,500 in additional revenue for the fund. The average cost for daily parking in the Central Business District surface lots is \$5.12 per day while parking on a 10-hour lot all day costs \$2.00. An increase of .10 would mean the new cost would be \$3.00. In an effort to achieve efficiency and consolidate parking operations, all parking functions in the General Fund transferred to the Municipal Parking Fund in FY2007-08. This transfer included nine authorized positions and associated costs. In addition, the new Convention Center Houston Street Parking Garage will be operational in January 2009 with parking for the Fort Worth Convention Center, Omni Hotel, and the City Hall complex.
- **Municipal Airports Fund** – The adopted expenditure budget is \$3,162,904 which is a decrease of \$129,002 from FY2007-08. For the upcoming year, Aviation added a Skilled Trades Technician I and converted an overage custodial position, as well as reduced one Security Supervisor position. The adopted revenue for the fund is \$3,162,904, though this may increase if the City Council approves an amended schedule of rates and charges adopted by the Department in August, 2008. The adopted budget also includes a decrease of \$129,338 for scheduled temporaries due to the purchase of new tractor equipment during FY2007-08.
- **Equipment Services Fund** – ESD's expenditure budget is \$27,189,589, which is an increase of \$3,853,113 from FY2007-08. Significant increases include additional funding for fuel costs, \$2,256,143; motor vehicle repair, \$1,447,862; and an additional \$46,236 to add one Auto Body Repairer position. By adding this position the need for outside repair, which is more costly, will decrease. The Equipment Services Department is responsible for the management of the City's fleet. Accordingly, ESD coordinates all vehicle replacements. The General Fund budget includes \$1,981,000 for vehicle replacements. These funds allow the replacement of 53 priority vehicles and/or equipment. This is a decrease of \$226,400 from the FY2007-08 vehicle replacement funding. Other funds determine the level of vehicle/equipment replacement based on individual needs.
- **Engineering Services Fund** –The adopted Engineering Services Fund expenditures budget is \$11,824,766, which is a \$4,765,521 decrease from the FY2007-08 Adopted Budget. A total of 22 authorized positions have been reduced in order to downsize and create efficiencies throughout the department. The gas well and CFA area was transferred to the Planning and Development Department.
- **Information Systems Fund** – The adopted expenditure budget is \$22,912,526. A thorough review of the programs and functions within the Information Technology (ITS) department was conducted. As a result, and in effort to reduce cost and gain efficiencies, the authorized position strength was reduced by 16. This change includes a right-sizing of the ITS finance staff and the Strategic Business Planning division. The Department will continue to research outsourcing opportunities during the upcoming fiscal year.
- **Culture and Tourism Fund** – The adopted expenditure budget is \$19,931,675 and has an increase of 37 authorized positions. The increase in positions is associated with the transfer of the Log Cabin Village and Public Events staff. The Log Cabin Village expenditures transferred from the General Fund totals \$433,277. Public Events operations and management staff expenditures transferred from the General Fund as well. This transfer reduces General Fund expenditures by \$2,218,236. The adopted transfer of positions fits within the state's guidelines of promoting tourism within Fort Worth and is therefore an appropriate use of Culture and Tourism revenue, which are primarily derived from Hotel

Occupancy Taxes. Additionally, this transfer allows the City to begin a one-year pilot program to evaluate the feasibility of Public Events Department becoming an enterprise fund.

Other Items with Citywide Impact that Have Been Funded in the Adopted Budget

- **General Fund Compensation** – The Adopted Budget includes \$16.0M for a compensation plan which includes funds for salary increases as well as the vacation sell-back program. The City has not funded the vacation sell-back program since 2002. Compensation adjustments were made as follows: All general (non-sworn) and civil service (sworn) employees received a 3% salary adjustment (with the exception of employees in disciplinary situations as deemed by respective departments); and all eligible non-exempt employees received either a 2.5% or 5% annual step increase on their anniversary date. Funds were also be provided for vacation sell-back for sworn fire employees and all general employees.
- **Health Insurance** – The adopted budget reflects the City's contribution for Group Health Insurance at \$34.7 million for the General Fund and \$48.2 million for all funds. In the general Fund, this represents a 15%, or \$4,633,534, increase over the FY2007-08 City contribution revenue. The increased funding is due to inflationary healthcare cost and the increase in the number of City employees during previous fiscal years during which there was no corresponding increase in premium contributions. There have been no plan design changes nor employee rate increases since 2005. Due to the shortfall in fund balance and increasing cost, employees and retirees will also receive a 15% rate increase along with plan design changes such as increased out-of-pocket expenses and co-pays in order to control costs. Some examples of plan modifications on the Basic Plan include: increasing the office visit co-pay by \$5, increasing the emergency room co-pay by \$25 and increasing the annual deductible by \$250.

With the implementation of a new accounting rule, Government Accounting Standards Board (GASB) Statement # 45, the City must begin accounting for its Other Post Employment Benefits (OPEB) for the fiscal year beginning October 1, 2007. As of October 1, 2006, the Unfunded Actuarial Accrued Liability (UAAL) as determined by AON Consulting is \$858M, and the associated Annual Required Contribution (ARC) is \$89.1M. The adopted budget reflects funding for a one-time contribution of \$5 million to an account to begin funding the healthcare liability. Moreover, employees and their dependents hired on or after January 1, 2009, upon retirement, will be responsible for paying the full cost of premium coverage without any City subsidization (access only). This retiree benefit change does not affect the retiree health benefits of any current retiree or any current employee upon their retirement. However, the City reserves the right to make changes in these benefits in the future if needed.

- **Workers' Compensation** – The Adopted Budget for FY2008-09 reflects the City's contribution for Workers' Compensation at \$10.98M, of which \$7.5M is from the General Fund. This is a 15% decrease from the FY2007-08 adopted budget. The decreased funding is due to better than expected claims experience that has resulted from improved claims adjusting and administration, program oversight, and increased accident prevention education efforts. Moreover, due to the adequate funding of the Worker's Compensation fund reserves, \$5.0 million will be transferred to the General Fund. This use of reserves will not adversely impact the fund reserves at the end of FY2008-09.

Balancing competing needs against limited resources is always a challenge in any budget process and the FY2008-09 budget was no exception. Add to that the burden of considering the impact on future years to sustain the City's reserve requirements, and that challenge becomes even greater. We have endeavored to creatively balance increasing service demands with available funding and other resources for optimal return on tax dollars expended. And while this budget is certainly not without some painful consequences, we believe that every effort has been made to minimize those consequences for citizens and employees alike. However, with the expert policy guidance provided by City Council, the efforts

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undertaken mid-year to curtail spending, the tremendous staff cooperation and willingness to explore efficiencies and find savings, all with a focus on providing quality programs and services to our citizens, I believe we have indeed found that balance with the 2008-09 Adopted Budget.

Respectfully,

Dale A. Fisseler P.E.
City Manager



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Financial Management Policy Statements

Adopted October 7, 2008

**Financial Management
Policy Statements**

Revised: November 21, 1995 (M&C G-11307)
February 11, 1997 (M&C G-11750 Revised)
September 16, 1997 (M&C G-11997)
September 15, 1998 (M&C G-12319)
September 28, 1999 (M&C G-12682)
February 22, 2000 (M&C G-12821)
May 16, 2000 (M&C G-12916)
August 15, 2000 (M&C G-12988)
August 21, 2001 (M&C G-13349)
September 17, 2002 (M&C G-13741)
April 15, 2003 (M&C G-13944)
August 26, 2003 (M&C G-14068)
September 21, 2004 (M&C G14500)
September 13, 2005 (M&C G-14918)
September 19, 2006 (M&C G-15401)
September 25, 2007 (M&C G-15883)
October 9, 2007 (M&C G-15919)
January 8, 2008 (M&C G16013)
October 7, 2008 (M&C G-16309)

To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are properly managed to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

- I. *Revenues*: Design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.
 - II. *Expenditures*: Ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resource.
 - III. *Fund Balance/Retained Earnings*: Maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
 - IV. *Capital Expenditures and Improvements*: Review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.
 - V. *Debt*: Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
 - VI. *Investments*: Invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield
 - VII. *Intergovernmental Relations*: Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
 - VIII. *Grants*: Seek, apply for and effectively administer federal, state, and foundation grants-in-aid, which address the City's current priorities and policy objectives.
 - IX. *Economic Development*: Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.
 - X. *Fiscal Monitoring*: Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
 - XI. *Financial Consultants*: Seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.
 - XII. *Accounting, Auditing and Financial Reporting*: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.
 - XIII. *Retirement System*: Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.
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- XIV. *Internal Controls*: Establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

- XV. *E-Commerce*: To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

I.

REVENUES

To design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City

H. *Write-Off of Uncollectible Accounts*

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

I. *Revenues from Gas Well Development Leases (M&C G-14767, April 26, 2005; M&C G-15715, May 8, 2007; M&C G-16013, January 8, 2008)*

1. Trust

- a. The City shall establish a Trust Fund that will be structured and governed in such a manner to achieve maximum investment flexibility, maximum investment protection, and professional investment management. The trust will be managed to ensure the long-term preservation and growth of the trust principal.
- b. The trust will be managed by a corporate trustee appointed by the City Council in accordance with the City Charter and the State Local Government Code. A nine member citizen Trust Advisory Council, serving in Places 1 through 9, will be appointed by the City Council, each member serving two year staggered terms. The Chair and Vice Chair shall be appointed by the Mayor. Members of the Trust Advisory Council will be empowered to make fund management decisions and recommendations; members shall be excluded from making specific expenditure decisions. Trust Advisory Council members shall serve as financial guardians of the trust ensuring fiscal stability, monitoring fund performance, and determining the amount of funds available for disbursement annually. Members shall have experience in perpetual fund management, knowledge of financial control systems and procedures, and the ability to evaluate the effectiveness of allocation and investment decisions. The Trust Advisory Council will hold a minimum of four meetings per year and will issue an annual financial report within 90 days of the conclusion of the City's fiscal year.
- c. The trust instrument may be substantively amended upon the approval of a super majority vote of the City Council. Prior to such vote the City Council shall notify the

Trust Advisory Council of the proposed amendment, convene a joint meeting with the Trust Advisory Council within 30 days of the notice, hold three public hearings, convene a subsequent meeting with the Trust Advisory Council within 30 days of the third public hearing. Any vote to substantively amend the trust instrument shall occur six or more months after the initial notice to the Trust Advisory Council.

- d. To the extent not in conflict with any other common law or any other statutes applicable to the Trust Fund, the trustee shall retain all powers granted to trustees by the Texas Trust Code, and particularly is to have the power to invest and reinvest the trust estate in accordance with the goals and stipulations of the governing trust instrument.
 - e. The determined percentage of bonus and royalty revenue from various sources are to be held in a consolidated account which will be divided into different sub-accounts and such other sub accounts that may be approved by the City Council including, but not be limited to, the Aviation Endowment Fund, the Aviation Asset Depletion Allowance Fund, the Park System Endowment Fund, the Nature Center Endowment Fund, and the Water and Sewer Fund.
 - f. The goal of the Trust Fund is to produce income from investments and be a long-term source of revenue for the benefit of both present and future citizens of Fort Worth. The trustee, in close cooperation with the Trust Advisory Council, will recommend to the City Council distribution procedures for the different funds of the trust consistent with the goal to preserve, as well as increase, the principal of the trust. The amount of income available to be distributed each year from a particular fund of the trust shall be determined by the trustee and the Trust Advisory Council by July 1 of each year and shall be based on a spending rule which allows for reasonable growth of the principal. In the event that investment regulations prohibit the intended growth and expansion of the trust, a provision for dissolution of the trust will be incorporated into the initial trust instrument. Dissolution of the Trust will first require a determination and recommendation of the Corporate Trustee and the Trust Advisory Council.
2. Amendment of the Public Funds Investment Act

During the 81st Legislative Session amendment of the Public Funds Investment Act (State of Texas Local Government Code Chapter 2256) shall be pursued in order to maximize investment flexibility. Amendments to the Act shall be consistent with the Uniform Prudent Management of Institutional Funds Act (State of Texas Property Code Chapter 163.005). Should such an amendment not be approved and effective by December 31, 2009, further attempts to amend the Act shall occur during the 82nd Legislative Session in the year 2011. If such attempts to amend the act are unsuccessful by December 31, 2011, then the City Council may dissolve the Trust as dictated by the terms of the Trust Agreement.

3. Ad Valorem Tax Revenue Management

The ad valorem receipts on mineral valuations will be allocated to the general fund. An amount equal to 50% of the maintenance and operations levy receipts in excess of \$3.27 million will be invested in the Trust, and an amount equal to 50% of the maintenance and

operations levy receipts in excess of \$3.27 million will be expended on one-time program initiatives and capital improvement projects in accordance with the eligible expenditure criteria included in the Gas Well Revenues Distribution Policy and in accordance with an annual capital plan. The ad valorem tax revenue will be allocated in accordance with Truth in Taxation Laws, Bond Covenants, and the State of Texas Local Government Code.

4. Bonus and Royalty Revenue Management

a. Water and Sewer Fund

Bonus and royalty revenue derived from Water and Sewer assets will be allocated in the following manner, subject to compliance with the Master Ordinance No.10968 and, upon appropriate action by the City Council declaring a surplus in the Water and Sewer Fund on an annual basis in accordance with state law.

- i. Funds from Water and Sewer property and park land located in and around Lake Worth (except the Nature Center and Refuge) shall be designated for qualified expenditures in the development and execution of the 2007 Lake Worth Capital Improvement Implementation Plan, until such time as the plan projects are completed. All other revenue derived from Water and Sewer assets will be appropriated 50 percent to Water and Sewer capital projects fund.
- ii. Twenty-five percent of the revenues will be allocated to the Fort Worth Permanent Fund; and
- iii. Twenty-five percent of the revenues will be allocated to the Utility Street Reconstruction Capital Improvement Projects Fund.

b. Parks

Bonus revenues from gas well leases associated with park land will be recorded in the Parks and Community Services Department Capital Improvements Fund and will be designated for use for capital improvements at the park where the gas well leases are located (well parks). Royalties received from gas well leases associated with park land shall be allocated 50 percent to the Citywide Park Capital Improvement Projects Fund and 50 percent to the Fort Worth Permanent Fund-Park System Endowment Fund.

c. Fort Worth Nature Center and Refuge

Bonus revenues from gas well leases associated with the Nature Center will be allocated 50 percent to master plan capital improvement projects and 50 percent to the Fort Worth Permanent Fund-Nature Center Endowment Fund. All royalties received from gas well leases associated with the Nature Center will be allocated to capital improvement projects until the master plan is complete. Thereafter, 50 percent of the revenues will be allocated to Citywide Park Capital Improvement Projects Fund and 50 percent to the Fort Worth Permanent Fund-Park System Endowment Fund.

d. Municipal Golf Fund

Bonus and royalty revenue derived from designated golf course park property will be allocated in the following manner:

- i. Fifty percent of the revenue will be used to retire existing debt in the Municipal Golf Fund and upon retirement of all debt, the revenue will be applied to the reserve fund balance until such time that the required fund policy reserve of 10 percent in excess of the annual operating budget is achieved; and
- ii. Fifty percent of the revenue will be used to cash fund golf capital improvement projects.

e. Park Easements

License agreement fees from gas well easements located on park land will be recorded in the Parks and Community Services Department Capital Improvements Fund and will be designated for use for master plan design and development and eligible capital improvement projects at the affected park.

f. Municipal Airports Fund

Bonus and royalty revenue derived from airport property will be recorded in the Municipal Airports Fund and will be allocated in the following manner:

- i. Fifty percent of the revenue will fund aviation capital improvement projects; and
- ii. Fifty percent of the revenue will be allocated to the Fort Worth Permanent Fund-Aviation Endowment Fund.

g. Local Development Corporations or Housing Finance Corporation Properties

All gas-related revenues derived from property held by Local Development Corporations or the Housing Finance Corporation shall be deposited to separate accounts to support lawful activities of such corporations per the policies and oversight of their respective governing boards.

h. All Other Revenue

Bonuses, royalties and fees from gas well leases, pipelines or related activities located on all other City property, including but not limited to landfills, general City facilities and street rights-of-way, will be allocated as follows:

- i. Fifty percent of the revenue will be allocated to the Capital Projects Reserve Fund; and
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- ii. Fifty percent of the revenue will be allocated to the Fort Worth Permanent Fund.

5. Expenditure Criteria

Expenditures for gas well revenues derived from lease bonus and royalties, ad valorem tax revenues, and distributions from the permanent funds shall be appropriated for one time program initiatives and capital projects which meet one or more of the program and project criteria listed below:

- a. To contribute toward near term infrastructure projects;
- b. To expend on capital projects with a minimum 10-year useful life;
- c. To provide matching grant funds to leverage funds for capital projects;
- d. To expend on technology with a minimum 5-year useful life;
- e. To contribute toward an equipment/fleet revolving replacement fund;
- f. To expend on capital equipment with a minimum 10-year useful life; and
- g. One-time community-wide economic and neighborhood development initiatives and projects.
- h. Labor and materials associated with production, distribution and establishment activities for trees on public property (including schools and Counties.)
- i. Periodically, gas lease revenues will be transferred to the General Fund to offset budgeted administrative costs in Planning and Development and the Finance Department for the leasing program. The allocation of the cost among gas revenue funds will be proportional to revenue collected in all funds, including the permanent funds, during that reporting period.
- j. To replenish the fund balance, if necessary, in any designated City fund, to meet the minimum requirements established for that fund.

A sunset review of this Gas Well Revenue Distribution Policy shall be conducted five (5) years after application of the approved policy.

J. *DFW Airport Car Rental Revenue Sharing*

Revenues derived from the DFW Airport car rental revenue sharing are first committed to repayment of the Fort Worth Convention Center (FWCC) debt service not fully met by the 2 percent local option Hotel Occupancy Tax. Revenues in excess of the FWCC debt requirements will be allocated for arts programming (30 percent) and repair, maintenance, and capital improvements of the Fort Worth Convention Center and Will Rogers Memorial Center (70 percent).

K. *Use of One-time Revenues*

The City shall discourage the use of one-time revenues for ongoing expenditures.

L. *Use of Unpredictable Revenues*

The City shall exercise caution with the use of unpredictable revenues for ongoing expenditures.



II.

EXPENDITURES

To ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The Fund Balance/Retained Earnings Policy Statements shall guide the use of fund balance.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall strive to maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall strive to undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. As appropriate, the privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and “best value” purchasing.



III.

FUND BALANCE/RETAINED EARNINGS

To maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

A. *General Fund Unreserved Fund Balance*

The City shall strive to maintain the General Fund unreserved fund balance at 10 percent of the current year's budget appropriation for operations and maintenance. After completion of the annual audit, if the unreserved fund balance exceeds 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund (The use of the Capital Projects Reserve Fund shall be guided by the Capital Expenditures and Improvements Policy Statements.)

B. *Retained Earnings of Enterprise Operating Funds*

In enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at 20 percent of the current year's budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures.

C. *Use of Fund Balance/Retained Earnings*

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize said balance.

D. *Retained Earnings of Internal Service Funds*

The City shall not regularly maintain positive retained earnings in excess of 20 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 20 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

E. *Culture and Tourism Fund Undesignated Fund Balance*

The City shall strive to maintain the Culture and Tourism Fund undesignated fund balance at 10 percent of the current year's budget appropriation for operations and maintenance, which is defined as the total budget less the annual transfer to the debt service funds.

F. *Debt Service Funds*

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the requirements dictated by its bond ordinances.

G. *Benefit and Insurance Funds*

The City shall seek to maintain reserves in its benefit and insurance funds at the following levels:

1. Risk Management Fund – 25 percent of projected annual operating expenditures.
 2. Worker's Compensation Fund – 25 percent of projected annual operating expenditures.
 3. Group Health and Life Insurance Fund – 25 percent of projected annual operating expenditures.
 4. Unemployment Compensation Fund – 25 percent of projected annual operating expenditures.
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IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.

A. *Capital Improvements Planning*

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through the issuance of debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real property assets, proceeds from an occasional sale of surplus real property as approved by Council, bonuses and royalties received from gas well leases (as described in "Revenues" Policy Statements, Section I., Revenues from Gas Well Development Leases), and transfers from the General Fund unreserved fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of citizens and employees, protecting the existing assets of the City, ensuring public access to City facilities and information, and promoting community-wide economic development.

E. *Demolition Fund*

Generally, proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings and for the maintenance of tax foreclosed properties the City maintains as trustee. Exceptions to this general policy shall be approved by the Council prior to the use of these proceeds for other purposes.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

G. *Surplus Bond Funds (M&C G-14441, July 27, 2004)*

A “Restricted Residual Account” shall be established to record and manage surplus project funds. Surplus project funds may remain after the completion of a specific, voter-approved bond project or may result when a bond project is eliminated or modified. Funds in the Restricted Residual Account may be used for projects consistent with the voted purpose of the bonds to:

- Finance cost overruns on bond projects within the same bond proposition.
 - Fund emergency projects (as defined in AR C-9)
 - Reduce outstanding debt at the end of the bond program
 - Fund newly identified projects within the voted purposes of an approved bond proposition only after all voter-approved projects within that same proposition are completed.
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V.

DEBT

To establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets and equipment that cannot be prudently acquired from either current revenues or fund balance/retained earnings and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the City's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be considered before general obligation bonds. To the extent permitted by State law, commercial paper may be utilized and/or issued in the City's tax-supported and revenue-supported bond programs in order to: (1) provide appropriation authority for executing contracts on bond-funded projects; (2) provide interim construction financing; and (3) take advantage of lower interest rates in the short-term variable rate market; all of which provide the City with flexibility in timing its entry into the long-term fixed rate market.

C. *Affordability Targets*

1. General Obligation Bonds

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt (General Obligation bonds, tax notes, and Certificates of Obligation) beyond what it retires each year. This process shall take into consideration any potential impact to the City's credit ratings, the growth in the City's taxable assessed value, and the targeted debt service tax rate. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards.

2. Revenue Bonds

Revenue bonds are secured solely by the revenues of an enterprise fund. As a result, the credit markets look at the type of enterprise securing the payment of debt service on the bonds to determine the level of security necessary for the purchase of the bonds. Whether revenue bonds can be secured with gross revenues of the enterprise or net

revenues (i.e., those revenues remaining after paying costs of operation and maintenance) is often determined by state law. Coverage requirements, and the need for and level of reserve funds to provide additional security in support of revenue bonds, are subject to rating agency review and market standards.

Generally, for the City to issue additional water and sewer revenue bonds, net revenues, as defined in the ordinance authorizing the revenue bonds, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor. Exceptions to these standards must be fully explained and justified.

Generally, for the City to issue additional stormwater revenue bonds, gross revenues, as defined in the ordinance authorizing the revenue bonds, shall be at least of 150% of the maximum annual debt service, however net revenues (after operations and maintenance expenses) should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor using net revenues.

Revenue bonds that may be issued to finance improvements for other enterprise fund activities (e.g., airports or convention center facilities) will necessitate the consideration of coverage and reserve fund requirements unique to the enterprise fund, such that the revenue bonds will be creditworthy and marketable.

3. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligation to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
 - "Emergency" conditions require a capital improvement to be funded rapidly;
 - Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
 - A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;
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- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issuance of Certificates of Obligation to finance the capital improvement.

D. *Debt Structure*

Generally, the City shall issue bonds with an average life of approximately 10.5 years for general obligation bonds and approximately 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. With respect to the issuance of revenue bonds for a stand-alone or self-supporting project, the term of the debt and debt service structure shall be consistent with the useful life of the project and the revenue-generating capability of the project.

There shall be no debt structures, which include increasing debt service levels in subsequent years, with the exception of the first and second year of a payment schedule. There shall be no "balloon" bond repayment schedules, which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. In the case of a revenue generating project, principal repayment should begin no later than the first full year after the project has been placed in service. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw. The outstanding general obligation debt and revenue debt of the City may each be comprised of a variable rate component (including commercial paper and auction rate bonds) not to exceed 25% of each such category of debt.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Timing of Sales*

The City may use the cash received through the issuance of notes pursuant to, or the appropriation authority that may be available in accordance with the commercial paper programs to begin capital projects approved under those programs. The City may also consider using reimbursement resolutions and its cash to initiate certain projects. Consideration should be given to any lost interest earnings on the City's cash compared to the anticipated interest expense associated with the issuance of obligations by the City. This process will improve the City's

ability to time its entry into the long-term fixed rate market and to manage its debt issuances and debt payments in order to minimize the impact on tax rates and utility rates.

H. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch.

I. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

J. *Debt Refunding*

City staff shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular advance refunding (i.e., bonds that are paid off on a date that is more than 90 days after the date the refunding bonds are issued) should exceed 3.5% of the par amount of the refunded maturities.

K. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

L. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment, and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

M. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to City's Financial Management Services Department. City staff will review to determine the viability of proposals.

N. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings.

City staff will recommend the structure of underwriting syndicates, which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

O. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a transaction, the proposed transaction as well as any variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- ❑ Will comply with all applicable outstanding bond ordinance and insurance covenants.
- ❑ Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff.
- ❑ Will include a market termination provision with third party involvement.
- ❑ Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- ❑ Will introduce no leverage in order to produce an economic benefit.
- ❑ Will not impair the utilization of outstanding call features on outstanding bonds.
- ❑ Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- ❑ Will not cause the total amount of swap transactions as measured on a fair market value basis to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- ❑ Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
- ❑ Shall have a rating at the time of execution that is at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of credit enhancement to enhance the proposed transaction's rating to that of such City indebtedness.
- ❑ Shall consider downgrade protection, when possible and cost effective.
- ❑ Shall not assign the swap contract without the consent of the City.

- Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- The City will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- The City's cost of the transaction and any anticipated future costs will be included in any cost/benefit analysis.
- The City will monitor the results of an adopted swap transaction throughout its life and may recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with schedules and annexes, commonly referred to as an ISDA document set.
- The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

5. Disclosure

- Disclosure of the terms of the swap will be made in accordance with then prevailing industry standards.

6. Reporting

- In order to comply with State statutes, the governing body of the City shall appoint an officer of the City to provide an annual written report to the governing body of the City which discusses the following items:
 - The terms of the outstanding interest rate management transactions.
 - The fair value of each interest rate management transaction.
 - The value of any collateral posted to or by the City under the interest rate management transactions with each counterparty at year's end, and the cash flows of each interest rate management transaction.

C-25

- Identify the counterparties to each interest rate management transaction, any guarantor of such counterparties, and the credit ratings of each counterparty and guarantor.
- Determine whether the continuation of any swap transactions under the agreement would comply with the City's financial management policy statements.

P. *Synthetic Advanced Refundings*

The City may consider synthetic advance refundings when they produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of any proposed transaction must be quantifiable, exceed 7 percent (7%) of the par amount of the refunded maturities, and not be based on projections.
 2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.
 3. Additional transaction costs such as bond counsel, trustee, and financial/swap advisor shall be included in the savings calculation required above.
 4. The City shall produce an analysis of the implications of paying a forward premium versus waiting to the current call date of the bonds.
 5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.
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VI.

INVESTMENTS

To invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy and the Public Funds Investment Act (Texas Government Code Chapter 2256). Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the safety and integrity of the City's financial assets.
 2. Cash management activities shall be conducted in full compliance with prevailing local, state, and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines, standards, and practices promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
 3. Operating within appropriately established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
 4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries and counterparties, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.
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5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy (M&C G-11199, August 21, 1995 - Modified March 31, 1997)*

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve four objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, diversification, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," high credit quality, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 15 percent of the total portfolio in money market funds, local government investment pools, bank accounts, and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two years for the Consolidated Portfolio. The City shall strive to maintain this weighted average maturity by investing funds according to the following general maturity diversification guidelines:

Maturity	Cash	1 Year	2 Year	3 Year	4 Year	5 Year
Day Range	0	1-365	365-730	730-1095	1095-1460	1460-1825
%	15	28	14.25	14.25	14.25	14.25
Portfolio						

There may be times when the City has more or less of its funds in any one maturity cell due to cash flow needs, prevailing market conditions, and other factors. The maturity diversification schedule serves as a general guideline for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and encourage diversification in multiple maturity areas, short-term

or long-term. In this manner, the Consolidated Portfolio will endeavor to earn a competitive market yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Cash Management Policy and the promulgation of the Statement of Cash Management Rules and Regulations, a Cash Management Task Force comprised of the Assistant City Manager over Finance, the Finance Department Director, the City Treasurer, and other City staff as deemed appropriate by the City Manager is established. This group serves as the City's designated investment committee required under the State Public Funds Investment Act. The Task Force will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Cash Management Policy, and the Investment Strategy. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Cash Management Policy and/or Investment Strategy will be presented to the Council for adoption. According to State statute, the Investment Policy and Strategy will be reviewed and adopted by Council at least annually.

E. *Investment Portfolio Rating*

The City will strive to maintain the highest possible portfolio rating. The City will manage its cash according to procedures and strategies to maintain such a rating.



VII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Interlocal Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.



VIII.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.



IX.

ECONOMIC DEVELOPMENT

Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on “central city” areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The “central city” is defined, by the Council, as the area within Interstate Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones within Interstate Loop 820; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted October 17, 2006, M&C G-15458) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. Tax abatement contracts may contain certain conditions to the receipt, both initially and throughout the term of the contract, of the abatement. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify, re-negotiate, or terminate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones, tax increment reinvestment zones, or other incentives as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the Council. Petitions presented to the City Council seeking the creation of a tax increment reinvestment zone shall be considered by the City Council in a manner consistent with applicable Texas law and the City of Fort Worth Policy, Guidelines, and Procedures for Tax Increment Reinvestment Zones (adopted February 28, 2006, M&C G-15100).. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in C. Tax Abatements. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the Council.

X.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Monthly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Status Reports on Capital Projects*

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.



XI.

FINANCIAL CONSULTANTS

To seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.

Advisors and consultants shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling.





XII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

Accounting, Auditing and Financial Reporting: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

A. *Conformance to Accounting Principles and Recommended Practices*

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. *Popular Reporting*

In addition to issuing a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP, the City may supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. *Selection of Auditors*

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Council shall approve the selection of an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, opining of the Comprehensive Annual Financial Report and Single Audit Report and reporting the results and recommendations to the Council.

D. *Audit Completion*

The City seeks to have its CAFR and Single Audit Report audited and available within 180 days and 270 days respectively after the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the first Council meeting in April, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City Council at its first meeting in April.



XIII.

RETIREMENT SYSTEM

To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries:

A. *Benefit Improvements*

The Board of Trustees of the Employees' Retirement Fund (Retirement Fund) shall certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The City Council (City) will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels.

B. *Qualified Plan*

The City and the Retirement Fund will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City and/or the Retirement Fund will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments, and the accrued benefits for active employees.

C. *Funding Level*

In accordance with Article 16, Section 66 of the Texas Constitution which charges the City and the Retirement Fund with the responsibility for ensuring that accrued benefits are not reduced or impaired. The City shall continue to monitor contribution levels of both the City and employees, along with retirement benefits, to ensure that the Retirement Fund is sufficiently funded and benefits can be paid as they become due.

D. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget, such as compensation increases, retirement contributions, and any changes in staffing to the City's selected actuarial firm. The actuarial firm will determine the actuarial impact of assumptions included in the City Manager's Proposed Budget on the Employees' Retirement Fund. The City Manager will present the City Council with the results of the actuarial analysis, prior to the adoption of the budget and communicate the results of the actuarial study to the Employees' Retirement Fund's actuary.





An Open Letter to the Citizens of Fort Worth

Creating a Vision for the Future

Fort Worth City Council in June of every year begins priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this a guide has been developed that we call the “Fort Worth Strategic Goals.”

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on values, vision and a mission for the future
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

City Council will refine and adjust the strategic plan, as circumstances change. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal years 2008-09. This strategic goals report is intended to provide a clear and concise statement about where the City Council wants Fort Worth to go over the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The strategic goals describe:

- What City Council desires to be accomplished over the next five years
- What Council would like Fort Worth to be doing differently
- What the impact will be to the citizens
- What challenges and opportunities must be addressed
- How the City’s efforts will be measured

In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community.

Mike Moncrief, Mayor

Sal Espino, District 2

Chuck Silcox, District 3

Danny Scarth, District 4

Frank Moss, District 5

Jungus Jordan, District 6

Carter Burdette, District 7

Kathleen Hicks, District 8

Joel Burns, District 9

FORT WORTH



BUDGET FORMAT

The FY2008-09 adopted budget document for the City of Fort Worth provides historical, present, and future comparisons of revenues and expenditures; planned allocations of resources - both fiscal and personnel; and brief descriptions of the anticipated annual accomplishments of City programs outlined in each department's business plan.

FUND STRUCTURE

Operating budgets are divided into several different funds. Activities supported by tax dollars are included in the General Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund and the Municipal Airports Fund. Services that are provided internally by City departments on a fee-for-service basis for other City departments, such as the Equipment Services Fund, are specified as Internal Service Funds. Finally, Special Funds are financial accounts for special revenue sources. An example is the Workers' Compensation Fund, which administers revenue collected in the form of contributions from City departments that incur workers' compensation claim expenses. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The document begins with an overview of the City's adopted budget in the City Manager's message. It is followed by introductory information and summaries of revenues and expenditures, including tax base and rate data. The next sections describe personnel resources by department and finally, a calendar of budget milestones is included.

CITY STRATEGIC GOALS FOR CITY DEPARTMENTS

Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal year 2008-09:

- Make Fort Worth the nation's safest major city
- Improve mobility and air quality
- Create and maintain a clean, attractive city
- Strengthen the economic base, develop the future workforce, and create quality job opportunities
- Promote orderly and sustainable development

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

Departments that comprise the General Fund are listed in an alphabetical order in the budget document. General Fund departments include:

City Manager's Office	Law
City Secretary	Library
Code Compliance	Municipal Court

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Community Relations	Non-Departmental
Environmental Management	Parks & Community Services
Financial Management Services	Planning & Development
Fire	Police
Housing & Economic Development	Public Events
Human Resources	Public Health
Internal Audit	Transportation & Public Works

OTHER FUNDS

The remaining sections are divided into the Enterprise Funds, Internal Services Funds, and Special Funds.

Enterprise Funds include:

Water and Sewer Fund	Municipal Airport Fund
Solid Waste Management Fund	Municipal Parking Fund
Municipal Golf Fund	Storm Water Utility Fund

Internal Service Funds include:

Equipment Services Fund	Office Services Fund
Information Systems Fund	Temporary Labor Fund
Engineering Services Fund	

Special Funds include:

Risk Management Fund	Awarded Assets Funds
Workers' Compensation Fund	Lake Worth Trust Fund
Group Health and Life Insurance Fund	Cable Communications Fund
Unemployment Compensation Fund	Special Projects Trust Fund
Culture and Tourism Fund	Crime Control and Prevention District Fund
Environmental Management Fund	

DEPARTMENTAL BUDGET PAGES

Each departmental budget is comprised of different summary forms. The *departmental/fund budget summary* pages provide a description of departmental/fund responsibilities and consolidation of departmental expenditures and staff levels. These resource allocations are provided for FY2006-07 unaudited actual expenditures, FY2007-08 adopted expenditures, FY2008-09 proposed and adopted expenditures. Expenditures are broken into five cost categories: personal services, supplies, contractual services, capital outlays, and debt service. Staffing levels, chain of command, and major functions are depicted through an *organizational chart*. The *departmental objectives and measures* page explains the annual departmental objectives and provides program measures. The *departmental summary by center* pages provide a summary of each departmental center's past, present, and future expenditure and personnel allocations. The budget document is color-coded to allow the reader to reference specific pages more easily. The City Manager's Message and all other descriptive pages in the introductory section are printed on white unless otherwise noted in the following color-coding chart. This chart indicates the page color for each type of recurring page in this document.

<u>PAGE TITLE</u>	<u>PAGE COLOR</u>
Fund Statement	Ivory
Fund Budget Summary	Gray
Cash/Fund Balance	Gray
Fund Five-Year Forecast	Gray
Comparison of Expenditures	Yellow
Comparison of Revenues	Tan
Departmental/Fund Budget Summary	White
Organizational Chart	White
Significant Budget Changes	Green
Departmental Objectives and Measures	Gray
Departmental Summary by Center	Blue

A glossary is included near the end of the document to assist the reader with unfamiliar terminology.

FORT WORTH



BUDGET PROCEDURE, BASIS AND PHILOSOPHY

PROCEDURE

The Fort Worth City Charter provides that on or before August 15 each year, the City Manager must submit to the City Council a proposed budget that provides a complete financial plan for all City funds and activities for the ensuing year. With this requirement in mind, the Budget and Research division establishes a budget schedule each year to enable the City Manager and his or her staff to prepare a proposed budget that will meet all provisions of the City Charter, and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

Below is a synopsis of each budget process phase as it pertains to FY2008-09 budget preparation:

Policy Issues:

Departments began the budget process by submitting policy issues that may impact departments in the immediate future. In general, policy issues are salient issues expected to impact the ways in which each department accomplishes its departmental mission over the next five years. Such issues tend to have budget implications. Moreover, they reflect broad trends, rather than specific departmental budget requests for additional authorized positions, equipment, and other major needs.

Five-Year Financial Forecast:

As a preview to consideration of the proposed budget, the City Council is presented with the City's Five Year Financial Forecast. The intention was to give the Council a big-picture framework and long-term context in which to make annual budget decisions. The forecast also serves to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years

On April 8, 2008, the Budget and Research Division, with the help of an outside consultant, presented a five-year financial forecast to the City Council. This comprehensive forecast was developed over the course of three months with the assistance of staff in Finance, Planning and Development, Human Resources, Economic and Community Development, and other departments. It featured detailed projections for each expenditure account, including the following: general and civil service salaries; group health insurance; motor vehicle and diesel fuel; and gas and electric utilities. Revenue accounts were projected with similar scrutiny, including: property tax revenue using permitting data and historical growth trends; sales tax revenue using historical analysis and the impact of the current economic environment; and licenses, permits, and fines based on an in-depth analysis by the associated departments. The forecast also included other assumptions, including no net increase in the size of the General Fund workforce through FY2012-13.

The forecast projected expenditures to outpace revenues in each of the five years, with an average annual growth rate of 5.4% and 4.8% respectively. Personnel costs were projected to grow from 70% of expenditures to 73% in five years, and property taxes – the largest single component of General Fund revenue – were projected to increase at a slower rate than previous years based on concerns with the housing market and economic hardship. The forecast showed that without a realignment of priorities and a streamlining of the City's operations, the City would continue to struggle to reach its General Fund reserve requirement of 10% of all operating costs.

Personnel Data (SBFS) Cleanup:

The annual budget preparation process takes place in early March when the Budget and Research division opens

the Budget Reporting and Analysis Support System (BRASS) Budget software to the departments to start the salary and benefits adjustment/clean up process. The personnel data cleanup allows departments to make any necessary corrections to personnel information from the previous fiscal year, to ensure that the appropriate amount of funding is budgeted for salaries and related personnel costs in the following fiscal year.

Budget Kickoff:

The “Budget Kickoff” meetings are scheduled so that the Budget and Research division distributes budget instructions and standard budget forms to departments and the opening of the BRASS Budget system to the departments again to input their budget requests.

Program Prioritization Phase:

The program prioritization process is an effort to link specific programs with results that can easily be tracked and measured. The program prioritization process also provided an economic foundation and framework that could be followed throughout the budget process. It allowed the City of Fort Worth to determine the best decision making process for highest and best use of limited resources. The program prioritization process identified distinct programs along with the number of full-time employees that support the program and the total cost. Departments’ effectively graded their own programs based on evaluation criteria linked to the City Council and City Manager priorities. Then the departments presented their respective programs in order of priority in a prescribed format to the Financial Management Services Department.

The program prioritization process tasked city departments with identifying their core and non-core services at the 70%, 80%, 90% or 100% funding level. To accomplish this, the following thought-provoking questions were offered as a starting point. How successful has the department been in achieving its overall mission, goals, and objectives? What is a specific program area in which you would like to become more efficient? What are your most significant personnel issues (training, productivity, diversity, and manager accountability and performance issues)? The department’s core services also have to be aligned with the City Council’s strategic goals and the City Manager’s priorities. Areas that were identified as non-core to the respective department were submitted as program reductions with authorized positions and associated costs.

Departmental Request Phase:

Departments prepared base budget requests to continue current services within a specified target figure. Any new programs a department considered were submitted as improvement/exception decision packages. The consequences of the failure to fund these items also had to be provided. A departmental budget request is comprised of a line-item expenditure request that is supplemented with detailed justifications. All requests for funding had to be related to specific program needs and had to be measurable in terms of effectiveness and/or indicators. This phase lasted until mid-April, when the BRASS Budget System was closed and departments were required to submit their requests for the next fiscal year.

Analyst Recommendation Phase:

The Analyst Recommendation phase of the budget process began with careful Budget Analyst review of the budget requests submitted by their assigned departments. Based on analyses of historical spending patterns and careful consideration of Budgetary Supporting Detail and other information provided, the Budget Analyst made adjustments to a department’s budget request. During that analysis process, some Budget Analysts also returned to a department for clarification regarding budget requests. In that manner, Budget Analysts formulated their budget recommendations, which were then presented to the Budget Manager and subsequently to the Assistant Director responsible for the budget. Once budget recommendations were determined, each Budget Analyst drafted a

Departmental Reconciliation sheet for each of their departments, which summarized recommended budget and authorized position levels, as well as all proposed major funding changes.

Based on feedback from the Budget Manager and the Assistant Director, the analysts made any necessary modifications to the budget recommendation for each department. The preliminary recommendations were then presented to the City Manager and all Assistant City Managers. At the same time, departments received from their assigned Budget Analyst a copy of their Departmental Reconciliation sheet, on which budget recommendations were summarized. Throughout the spring and summer, the City Manager and City staff discussed the development of the budget and elicited policy direction from the Council through several budget workshops, thus further framing the proposed budget.

Proposed Budget Phase:

Once the City Manager received the preliminary budget recommendations, he met with all Assistant City Managers and the Budget staff to review and make adjustments to the recommendation. Following that review, the City Manager made final changes to the recommendations. Budget staff implemented those changes and began preparation of the City Manager's proposed budget document, entitled the *Annual Budget and Program Objectives as Proposed by the City Manager*.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items to be cut from the budget, should the City Council determine that budget reductions are necessary. The unfunded packages appear by department in the ranking order provided by each department. The reduction packages contained the result of a city-wide exercise on program prioritization conducted to create efficiencies (see Program Prioritization Phase). These improvement and reduction packages are reviewed as part of the budget process. The City Council is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages allow the Council to compare the needs in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's Proposed Budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget study sessions in which the departmental budgets are presented to Council members for their review and input. These budget study sessions occur over a one-month period and may result in City Council-directed modifications to the Proposed Budget. These study sessions result in the adoption of the budget at a City Council meeting in mid-September after two public hearings where citizen's comment has been received and considered by the City Council. The newly adopted budget becomes effective October 1.

Adopted Budget Phase:

In the Adopted Budget Phase, budget staff incorporates all budget changes agreed upon by the City Council into the budget document. The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Supplementary data is provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a listing of departmental objectives and corresponding program measures, and a summary of expenditure and staffing levels by cost center.

PHILOSOPHY

On November 8, 1984, Fort Worth voters approved a number of amendments to the City Charter relating to the budget process. These amendments were substantially based on the budget section of the Model City Charter and replaced certain archaic elements of the old charter that had not been modified since 1924. It is believed that these amendments facilitate the budget enactment and administration process. Included within these charter revisions were amendments that clarified and simplified the three types of appropriation transfers. At any time during the fiscal year, the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or section upon compliance with such conditions as City Council may establish by ordinance. Upon written request by the City Manager, the City Council may, by ordinance, transfer part or all of any unencumbered appropriation balance from one department to another. If at any time during the fiscal year the City Manager certifies that there are revenues in excess of those estimated in the budget that are available for appropriation, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of the excess.

The City's basis of budgeting system is designed to be consistent with its accounting system, the modified accrual basis of accounting. Under this system, revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred within the current period.

In accordance with its accounting system, the City of Fort Worth's budget development process is built on the historical analysis of line-item expenditures. Additionally, program performance measures have been identified to track the progress of departmental programs. Program enhancements are prioritized Citywide in order to dedicate the City's limited resources as effectively as possible. Performance measure tracking systems, as part of a departmental business plan, have also been developed in an effort to link fund allocations with desired and actual outcomes. Coordinating with the City's accounting system and Financial Management Policy Statements, refinements and modifications are made to the budget process each year so that Fort Worth will maintain a more effective budget system.

BASIS OF BUDGETING

The City adopts an annual budget for the General Fund for which the level of expenditure may not legally exceed appropriations for each department or fund classified in the following categories:

- 1) Personnel
- 2) Supplies
- 3) Contractual Services
- 4) Capital Outlays, and
- 5) Debt Service

Proposed expenditure appropriations for all departments and operations of the City are prepared under the direction of the City Manager. The City Manager may not amend appropriations within the above-mentioned categories for a department without seeking City Council approval. The City Council may increase, decrease or reject any item in the budget submitted by the City Manager taking into consideration the recommendation of the City Manager.

Each year the Budget and Research Division projects revenues (income) for the ensuing five years as part of the 5-year financial forecast. The first year of the five-year projection is used as the basis for the annual operating budget. The annual operating budget balances operating expenditures with operating revenues, provides for adequate funding of city retirement systems, provides for adequate maintenance of capital, plant and equipment, with timely replacement, and maintains an insurance fund.

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The City budgets for governmental funds, which include the General Fund and Debt Service based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the same period and expenditures (expenses) are recorded when incurred.

Exceptions to the modified accrual basis of accounting are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Sales and use taxes are considered to be revenue when received rather than when earned.

The budgets for all proprietary funds, which include Enterprise Funds, Internal Service Funds, and Special funds, are prepared using the accrual basis of accounting, with exceptions listed below. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.

Operating expenditures are controlled at the department level for General Fund and the fund level for other funds and may not exceed appropriations at those levels. Budget transfers within a department may be made with administrative approval, provided that the transfer is within the same fund. Transfers between departments within the same fund require City Council approval by resolution. Transfers between funds require City Council approval by resolution or ordinance. Increases in total appropriations require City Council approval by ordinance. Since expenditures may not legally exceed budget appropriations, amendments to the budget are sometimes required. A budget amendment is accomplished via a supplemental appropriation, which requires City Council approval by ordinance.

FORT WORTH



FY 2008-09
Suggested Schedule for Budgeting and Tax Collection

Date	Event	Statute / Code	City Charter
May 15	Deadline for submitting appraisal records to ARB [Code] "by May 15 or as soon thereafter as practicable."	Tax Code 25.22(a)	
July 20	Deadline for ARB to approve appraisal records.		
July 20	Prepare IR or memo for submission to Council of (1) appraisal roll and (2) collector's certification of an estimate of collection rate for current year.		
July 25	Deadline for Chief Appraiser to certify rolls to taxing units.	Tax Code 26.01(a)	
July 29	Submission of appraisal roll to governing body; collector's certification of an estimate of the collection rate for the current year [26.04(b) "by August 1 or as soon thereafter as practicable . . ."].	Tax Code 26.04(b) 26.04(e)	
July 30	(1) Calculation of effective and rollback tax rates; (2) Draft IR or memo for effective and rollback tax rates.		
August 5	Prepare Resolution for Council to consider an increase in taxes and set Public Hearings, to be considered at <u>August 19</u> meeting and submit to M&C Center for distribution in Council Packet.		
August 12	(1) Submission to Council of effective and rollback tax rates [26.04(e) "by August 7 or as soon thereafter as practicable . . ."] by IR or memo (2) Proposed budget presented to Council;	(1) Tax Code 26.04(e) (2) LGC 102.005(b)	
August 13	(1) Ensure Resolution is on Council Agenda for Aug 19. (2) Publication in newspaper of effective and rollback tax rates, statement and schedules [26.04(e) "by August 7 or as soon thereafter as practicable"] (3) Proposed budget placed on website.	(2) Tax Code 26.04(e) (3)LGC 102.005(c)	
August 19	(1) Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance reading at Council meeting with Public Hearing; (2) Discuss tax rate and consider Resolution if proposed tax rate will exceed the rollback rate or the effective tax rate (whichever is lower); take record vote on Resolution (record votes and scheduled hearings will be placed in Notice of Public Hearing on Tax Increase);	(2) Tax Code: 26.06(b)	(1) Ch. X , Sec 2

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FY 2008-09
Suggested Schedule for Budgeting and Tax Collection

Date	Event	Statute / Code	City Charter
August 20	<p>(1) Prepare, review and send Notice of Public Hearing on proposed budget to newspaper and webmaster – include language in Public Notice required by 102.005(b).</p> <p>(2) Notice of Public Hearing on Tax Increase drafted, reviewed, and sent to newspaper [26.06(a)], television [26.065(c)], and website [26.065(b)] for publication on August 25; <i>Comptroller has prescribed form</i>. Television requirement: 60-second notice at least five (5) times per day between 7:00 a.m. and 9:00 p.m. [26.065(c)]. Notice should run through September 9. Website requirement: Notice should run through September 9 (take down September 10 – Tax Code 26.06(c)).</p> <p>(3) Prepare, review and send Appropriations Ordinance to newspaper.</p> <p>(4) Ensure Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance on Agenda</p>	<p>(1) LGC 102.005(b)</p> <p>(2) Tax Code: 26.06(a) 26.065(b) 26.065(c)</p>	<p>(3) Ch. X, Sec 2</p> <p>(4) Ch. X, Sec 2</p>
August 25	<p>(1) Notice of Public Hearing on proposed budget appears in newspaper and website.</p> <p>(2) Notice of Public Hearing on Tax Increase published in newspaper, appears on TV and website. <i>Note: Notice may not appear in part of the paper in which legal notices and classified ads appear. Tax Code 26.06(c). Notice for TV must contain substantially the same information as appears in the newspaper. Tax Code 26.06(d)</i></p>		
August 26	Public Hearing on Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance at Council Meeting		Ch. X, Sec 2
August 27	<p>(1) Ensure Public Hearing on Tax Increase is on Council Agenda;</p> <p>(2) Ensure date, place and time of vote on tax rate is on Mayor’s annotated agenda to be announced at Public Hearing;</p> <p>(3) Ensure Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on Council Agenda, with Public Hearings for each;</p> <p>(4) Prepare, review and send Notice of Tax Revenue Increase to newspaper, cable, and webmaster to be published day after both Public Hearings;</p>	<p>(2) Tax Code 26.06(d)</p> <p>(4) Tax Code 26.06</p>	

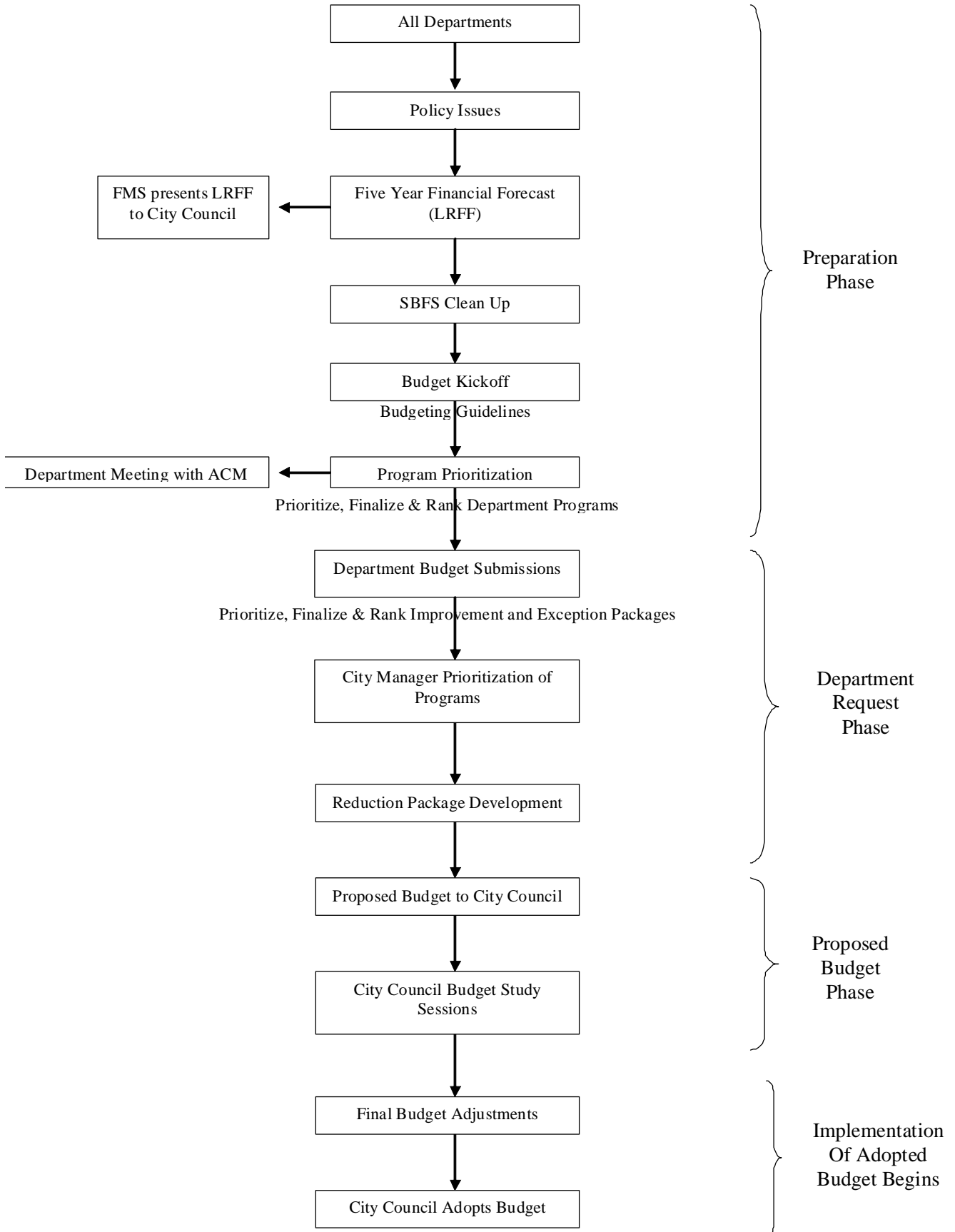
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FY 2008-09
Suggested Schedule for Budgeting and Tax Collection

Date	Event	Statute / Code	City Charter
Sept 2	<p>(1) Public Hearing on tax increase [26.05(d)]. The date, place and time of the vote on tax rate must be announced to the public [26.06(d)];</p> <p>(2) Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance.</p> <p>(3) At Public Hearing, Mayor announces date, place and time of vote on tax rate.</p> <p>(4) Notice of Public Hearing on Tax Increase appears in newspaper, on television, and website, published at least seven (7) days before Public Hearings [26.06(a)];</p>	<p>(1) Tax Code: 26.05(d) 26.06(d)</p> <p>(3) Tax Code 26.06(d)</p>	(2) Ch. X, Sec. 2
Sept 3	<p>(1) Notice of Tax Revenue Increase is published in newspaper [26.06(d)]; on television [26.065(c)], and website [26.065(b)]. Television requirement: 60-second notice at least five (5) times per day between 7:00 a.m. and 9:00 p.m. [26.065(c)]. Notice should run through September 16. Website requirement: Notice should run through September 16 (take down September 17);</p> <p>(2) Ensure Public Hearing on tax increase on Council Agenda;</p> <p>(3) Ensure Public Hearing on Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance on Council Agenda;</p> <p>(4) Ensure date, place and time of vote on tax rate is on Mayor's annotated agenda to be announced at second Public Hearing.</p>	<p>(1) Tax Code: 26.06(d) 26.065(b) 26.065(c)</p>	
Sept 9	<p>(1) Second Public Hearing on tax increase [26.05(d)]. The date, place and time of the vote on tax rate must be announced to the public [26.06(d)]; said date for vote must be 7-14 days from this date;</p> <p>(2) Public Hearing on Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance;</p> <p>(3) Website Notice of Public Hearing on Tax Increase may be removed from website; Television notice of Public Hearing on tax increase may cease.</p> <p>(4) Notice of Tax Revenue Increase is published in newspaper. This date must be seven days before the meeting to adopt the tax rate [26.06(c)]; Notice should still be running on television and website.</p>	<p>(1) Tax Code: 26.05(d) 26.06(d)</p> <p>(4) Tax Code: 26.06(c)</p>	(2) Ch. X, Sec. 2

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FY 2008-09
Suggested Schedule for Budgeting and Tax Collection

Date	Event	Statute / Code	City Charter
Sept. 10	<p>(1) Ensure Public Hearing on tax rate on Council Agenda;</p> <p>(2) Ensure Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (<u>in that order</u>) and Public Hearing for each are on Council Agenda;</p> <p>(3) Ensure M&C to approve Ad Valorem Tax Roll (Tax Assessor's calculation of taxes on each property using tax rate adopted) is on Council Agenda;</p> <p>(4) If tax rate exceeds the effective tax rate, ensure language for making the motion to adopt tax rate is on Mayor's annotated agenda and is given to whichever Council member wishes to make motion;</p> <p>(5) Ensure separate item on Agenda to ratify the property tax increase reflected in the budget;</p> <p>(6) If taxes collected to fund M&O is more than last year, ensure appropriate language is in tax rate ordinance [26.05(b)(1)].</p>	<p>(1) Tax Code: 26.05(b)(1)</p> <p>(5) LGC 102.007(c)</p>	
Sept. 16	<p>(1) Council adopts Appropriations Ordinance;</p> <p>(2) Council adopts Debt Service Ordinance;</p> <p>(3) Council adopts tax rate by adoption of Tax Ordinance. City must adopt tax rate before September 30, or 60 days after receiving certified appraisal roll, whichever is later;</p> <p>(4) Council ratifies tax increase;</p> <p>(5) Homepage Notice is published after adoption pursuant to and in form prescribed by 26.05(b)(2). Leave up until December 15 (deadline for rollback petition).</p>	<p>(5) Tax Code: 26.05(b)(2)</p>	
Sept. 17	Appropriations Ordinance sent to newspaper for publication; with schedule of changes made to original by Council		Ch. X, Sec. 2
Sept. 22 or ASAP	<p>(1) Appropriations Ordinance published and becomes effective per Charter;</p> <p>(2) File budget with County Clerk;</p> <p>(3) Approved budget is placed on website.</p>		Ch. X, Sec. 2
Oct. 1 or ASAP	<p>(1) County Tax Assessor mails tax bills</p> <p>(2) Council adopts M&C to approve the Tax Assessor's calculation of taxes on each property using tax rate adopted;</p>	<p>(2) Tax Code 26.09(e)</p>	
Dec. 15	<p>(1) Deadline for Rollback Petition [26.07(a)(3)];</p> <p>(2) Homepage notice may be removed</p>	<p>Tax Code: 26.07(a)</p>	

Budget Process



FORT WORTH



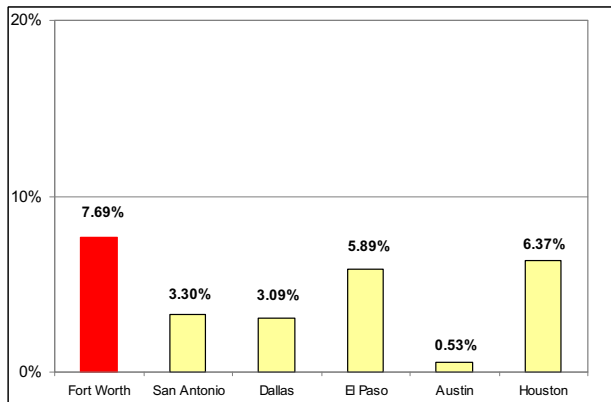
FORT WORTH'S ECONOMIC ENVIRONMENT

The City of Fort Worth began its FY2008-09 budget process in January 2008 in an economic climate that had most standard economic indicators, such as unemployment, inflation, and new construction, pointing toward a slowdown in the local and regional economies that mimicked a stronger, national trend in the same direction.

Each year the City of Fort Worth budget process begins with a thorough analysis that attempts to predict and evaluate how economic, financial, and population trends will affect both the resources available to the City of Fort Worth, as well as possible additional demands for City services. This information is provided to policymakers to assist them in making the best possible decisions during the budget evaluation process. This year, the local economic picture has been mixed, with sales tax still showing positive growth, but with other indicators, such as the numbers of permits issued for new houses, declining significantly, indicating an overall cooling in the local economy.

Sales Tax Benchmark, April-June 2008

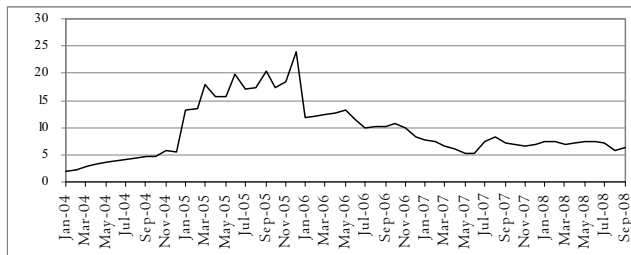
Actual Year-to-Date Compared to
Actual Same Period Year-to-date



Although the City tries to maintain a diverse tax base, Sales Tax revenue remains an important indicator of the City's economic condition and must be closely monitored throughout the fiscal year. Since mid-2003, Fort Worth's actual sales tax collections have experienced positive growth. Recent data show that sales tax growth has remained positive. It is expected that an overall drop in consumer confidence will cause sales tax growth to slow considerably. It is even possible, if the economy enters a protracted recession, that sales tax revenue could experience negative

growth. Negative growth in sales tax revenue would challenge the City's ability to provide expected services to its residents.

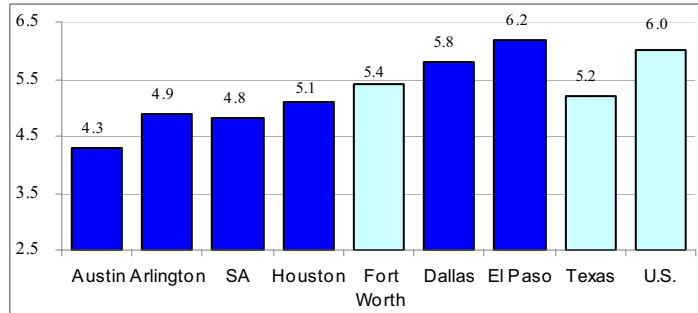
SALES TAX REVENUE TREND (CHANGE IN 12-MONTH MOVING AVERAGE, % CHANGE)



The actual sales tax collection year-to-date in September 2008 was approximately 14.5% higher than the year-to-date value for the same month last year. The most recent 12-month moving average (September 2008) was approximately 6.34% higher than the previous 12 month moving average.

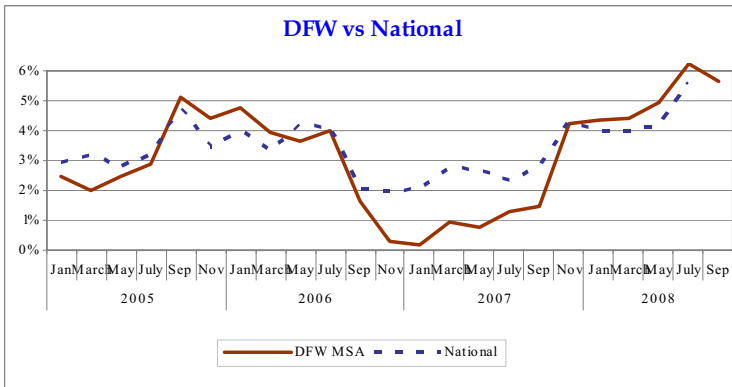
The City's Unemployment Rate was 5.4% for September 2008, a figure slightly higher than the Texas average of 5.2% for the same month. Unemployment in Texas and in Fort Worth is significantly lower than the national unemployment rate of 6.0% for the same month. Unemployment levels are expected to rise nationally, as the economic situation

Unemployment Benchmarks (September, 2008)



continues to be uncertain. The level of unemployment in Fort Worth has tracked lower than the national average partly due to the economic impact of the Barnett Shale and the higher rate of economic growth experienced in the area. However, the national economic slow down has already reduced gas and oil prices, and if they continue to fall, the economic impact of the Shale may not be enough to prevent a more significant rise in the number of unemployed local workers. Additionally, overall growth in the regional economy is expected to slow considerably, in conjunction with the nation as a whole.

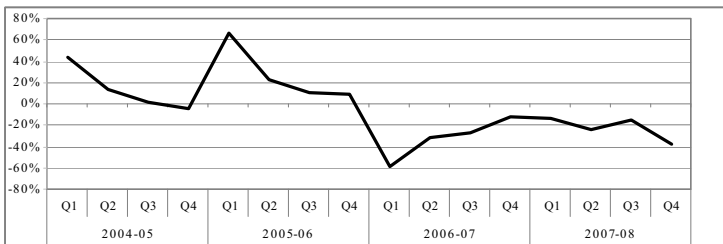
National & Local Inflationary Trends



The Consumer Price Index (CPI) indicates the average price paid by households for a representative sample of goods and services. The CPI for the D/FW metroplex, recorded in September 2008, showed prices rising by 5.66% over last year. The national rise in CPI for the same period was 4.94%. The CPI for the D/FW metroplex

has risen significantly in the last few quarters. Higher percentage changes in the average price of good suggest economic instability and are less desirable than small percentage price changes.

New Housing Starts (% Change in Number of Permits From Same Quarter in Previous Year)



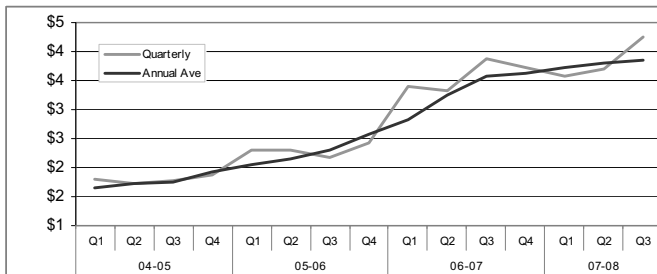
The City of Fort Worth Planning and Development Department reported a 37.5% decrease in the number of Single-Family Building Permits issued for the fourth quarter FY07-08 (Aug-September) over the same period last year.

The decline in the number of permits issued for single-family homes represents a significant change from the historic numbers of permits issued in FY2005-2006. This decline is not entirely surprising, however. This sector of the economy has experienced a decline nation-wide, a situation largely due to irresponsible lending for home mortgages. Careless lending caused the mortgage market to essentially collapse, limiting the availability of credit for new home buyers in the area. Buyers who cannot secure credit cannot purchase new homes. Builders then face excess inventory and are not willing to build new houses until those they already have built are sold, thereby drastically decreasing the number of permits issued for new construction.

While the decrease in the number of permits issued is an indicator of the slowing growth in the Fort Worth economy, a more significant change is the declining total value represented by these permits. In the fourth quarter of FY2007-2008, the total value of property associated with new single family permits decreased by 71.9%. For FY2007-08 as a whole, the total value associated with new home permits was \$688,587,661; a reduction of more than 43%. These figures seem to indicate two possibilities: that individuals who are able to build new houses are choosing to build less expensive houses; or that home prices in general are trending downward. Any reduction in property values would significantly impact City revenues from ad valorem tax revenue and would present a difficult funding challenge.

Hotel/Motel Tax Revenue

Quarterly and Smoothed Annual Average
Collections in Millions



Another indicator of the local economic picture is the collection of Hotel/Motel Tax revenue. This revenue is used to fund efforts to promote the City nationally and internationally. The amount of revenue collected through Hotel/Motel taxation has increased by 8.8% in the third quarter of FY2007-08, over the same period last fiscal year.

The economic indicators provided in this summary give a broad view of how the City of Fort Worth's economy is performing. The current figures offered in this profile will change with time. As watchful consideration is given to each indicator, the City will manage its budget with continued, additional caution.

FORT WORTH



POLICY ISSUES

Significant Issues with Budgetary Impact:

This section provides an overview of issues that are expected to result in some level of budgetary impact over the next one to five years. The issues listed are often in the preliminary, problem identification stage, but could pose significant resource allocation challenges in the near future. This year, the issues submitted by departments have been grouped into three broad categories according to the time period when they will be addressed: Near Term (addressed next budget year), Mid Term (addressed year 2 through year 4), and Long Term (addressed year 5 or later). Additionally, within each chronological category, issues are subdivided by category into Service Level Enhancements, Process Improvements, Technology, as well as Facilities and Infrastructure. Adequately addressing these issues will require some sort of City Council action/decision. While some of the issues may result in requests for funding, others may require setting broader policy to address future service needs in the City of Fort Worth.

NEAR TERM ISSUES

SERVICE LEVEL ENHANCEMENTS:

Multifamily Inspections – Rental Registration: The City Council has approved changes to the Rental Registration Ordinance that significantly alters the requirements for residential property owners within the City. Starting January 1, 2008, the Code Compliance Department began registering multi-family complexes with three or more rental units (a change from the previous Ordinance that registered complexes with at least eight units), and single and two family rental properties with major code violations. The Code Compliance Department received increased funds for staffing the first phase of the expansion of the Multifamily Inspection Section for FY07-08. Phase two and three will be allocated in future budget cycles. The additional funding is for four Code Officers, two Code Technicians, and related vehicles and equipment. These positions are required to fully implement the inspection, enforcement, and registration of one and two family rentals with major code violations (funding in FY07-08 was earmarked to address complexes with three to 7 units).

Additional Neighborhood Code District: Currently, the Code Compliance Department is under-resourced to address the Central City. In order to meet minimum service demands in many neighborhoods, the Department must temporarily re-allocate Code Compliance officers from other areas of the City. This movement of officers has resulted in a net decrease in service levels throughout the City. By providing only short-term service improvements without sustained attention, neighborhood conditions quickly reverse. The neighborhoods that provide officers for reallocation also experience a resulting decrease in service delivery. An additional Neighborhood Code District focusing on the Central City would provide for an adequate and sustained level of service.

Expand Code Compliance Training Division: The Training Division of the Code Compliance Department was created in October of 2004 with funding for one senior officer and supplemental funding for development and implementation of a training program for Code employees. At that time, the Department had about 105 total employees. Since that time, the size of the department has increased by approximately 86% and the complexity has doubled as a result of new ordinances, services, and policies (e.g. Rental Registration, Junk Yards, Metal Recycling, Illegal Dumping, etc). The current training officer undertakes many additional responsibilities including, but not limited to, serving as the Department's Safety Coordinator, updating employees' State licenses and registrations, working with the Planning and Development Department on zoning issues, and training on zoning issues. A second training position is needed to share these responsibilities and to maintain and improve, on a continuous basis, the quality of training received by the entire Code Compliance staff.

Cost to Acquire and Operate Diesel Fuel Vehicles: Federal legislation focusing on improving air quality requires that the City pay a cost for acquisition of diesel fuel vehicles, and an additional fuel charge to operate those vehicles. The Environmental Protection Agency estimates that new regulations would increase the cost of acquiring new diesel fuel vehicles from the current \$1,200 per vehicle, to \$1,900 per vehicle. Diesel fuel costs under the new regulations are expected to increase between 4.5 to 5 cents per gallon. The City of Fort Worth currently has 1,056 diesel fuel vehicles that consume approximately one million gallons of fuel each year. Assuming that the City replaces 10% of those vehicles, then the City's acquisition cost should increase between \$127,200 and \$201,400 per year. The operating cost for fuel should increase between \$45,000 and \$50,000 per year. The impact of this legislation began in 2008 and may increase in 2009 with more stringent diesel vehicle restrictions being considered by the federal government.

Additional Fleet Technician Staff: The Equipment Services Department (ESD) has shown no growth in staffing in the past five years. Increased process efficiencies and improved staff training have allowed the department to maintain service levels with the limitations of current staffing levels. However, as the City grows so does its fleet, and additional technicians will be needed to maintain those vehicles, in order to maintain equivalent levels of service. While some staffing needs can be realized through no increase in ESD's budget (because work that is currently being outsourced could be performed internally at a lower cost), the increased number of heavy-duty vehicles for the Water Department and Storm Water division will require more ESD technicians. The Equipment Services Department is working with the Water Department on the expansion of the service facility at the Holly Water Treatment Plant. Once this facility is expanded, nine additional technicians will be needed to maintain the Water Department's vehicle fleet. It is estimated that the annual cost for nine additional technicians will be approximately \$405,000. As the City's vehicle fleet continues to grow, this issue will only intensify.

Succession Planning: The Human Resources Department has identified a number of critical positions throughout the City which will have incumbents retiring within the next five years. There has been no concerted effort or a comprehensive approach to address succession planning for the City of Fort Worth. Development of a succession plan will be an ongoing process with a budgetary impact that will depend upon the parameters of any adopted plan. The City could face significant additional costs if positions are overfilled to allow the successor to work side by side with the incumbent for an initial period before the incumbent retires. Additionally, if specific training is needed for the successor, there may also be a budgetary impact associated with specific training needed for that successor. The lack of effective succession planning will result in unnecessary external recruitment costs in some situation and/or the lack of viable candidates to step in to take charge when significant staff incumbents retire or leave their positions for other reasons. The estimated cost of succession planning is \$150,000 a year over a period of 5 years, for a total cost of \$750,000.

Online research tools for Law Department: The FY2007-08 budget year included \$50,656 for purchasing access to the online research services of Westlaw, Lexis-Nexis, and PACER. This amount is inadequate, as the cost to access these databases has risen considerably, and is expected to rise again in the near term. Prices for the Westlaw contract alone are expected to rise 3% per year, above the already significant rise in contract cost this year. With this increase, the Westlaw contract will have an average cost of \$70,296 for the FY2007-08 budget year, \$72,072 for FY2008-09, and \$73,908 for FY2009-10. The subscription to Lexis-Nexis will be dropped in favor of two subscriptions to bound legal case volumes that are expected to have an equivalent cost. The cost of PACER has also risen approximately \$190 a quarter, adding another \$760 to this account. Due to the rising costs associated with these online research tools, the miscellaneous rental account which includes Westlaw and PACER should be increased to \$71,000 for FY2007-08, \$72,850 for FY2008-09, and \$74,700 for the FY2009-10 budget year.

Reliance on Federal Funding for Community Relations Department (CRD): The department uses funding from the U.S. Equal Employment Opportunity Commission (EEOC), the U.S. Department of Housing and Urban Development's Fair Housing Assistance Program (FHAP), and Community Development Block Grants (CDBG) to provide the City's fair employment, fair housing, landlord and tenant counseling, and neighborhood capacity building pro-

grams. Fluctuations and decreases in EEOC, FHAP, and CDBG funding will impact staffing levels, requiring the department to secure local funds in order to continue to enforce City's anti-discrimination in employment laws, enforcement of fair housing laws, and to provide the same level of service to neighborhoods, landlords, tenants, and housing providers. Over the past five years, outside funding from the above sources has decreased by 11% or \$76,000. This downward trend is expected to continue at an increased pace that may exceed \$100,000 over the next five years, thus significantly impacting CRD's ability to fund staff and operations. Future inflationary pressures are not included in this estimate, and would add further strain on the Department's ability to provide services.

Fort Worth ISD School Attendance Court: The School Attendance Court (SAC) operates under a joint Interlocal Agreement implemented April 24, 2001, between the Fort Worth Independent School District (FWISD) and the City. Contractually, FWISD reimburses the City for all staffing and operational costs associated with SAC operations. Since inception of the program, case filings have dropped along with the corresponding revenues the school district receives from fines issued to "Parents Contributing to Non-Attendance." Due to the decrease in case filings, the cost of the prosecutor assigned to SAC may be adjusted and General Fund dollars may be required to maintain the position. Additionally, prior year internal discussions contemplated including the City's Indirect Cost Rate into the contract for the coming year. The Interlocal Agreement specifying that FWISD will pay all operational and administrative costs associated with the SAC is subject to an annual review and renewal process. The City may need to develop a contingency plan to assume the cost of part or all of SAC operations if the City wishes to continue SAC operations in the event that FWISD no longer wishes to share payment of operational costs. Departmental re-estimates in the 4th fiscal month FY2007-08 indicated an annual cost of \$627,017 for the budget year.

Federal Funding for Education Related Programs: The educational attainment of children and youth in Fort Worth will be a continued policy challenge in the near and long terms. Many children enter kindergarten unprepared to succeed, do not do well as they progress through school, and often drop out before graduating high school. The City's Early Childhood Program attempts to reverse this trend by training parents to ensure their children have the skills they need when they begin school. The loss of federal funds for this program has severely limited the City's ability to bring external experts and educational resources to families receiving services. The City Council approved funding to pay staff to continue this program in FY2007-08, due to the loss of federal funding. The Fort Worth After-School Program, originally intended to operate at every school, began at 52 sites, and has reached a plateau of 74 sites. Increasing the number of after school sites was made possible by leveraging funds from the Crime Control and Prevention District and Fort Worth Independent School District to gain additional funding from the Texas Education Agency. However, as State funding is short term only, and varies from year to year, additional funding will be needed to continue programs in schools that lose funding. Five programs are currently receiving State funds that will expire at the end of FY2007-08, and funds for fourteen additional programs will expire in FY2008-09 resulting in a \$1.9 million gap. After school programs with homework help and academic enrichment components improve the likelihood of school success. It should be noted that future inflationary pressures are not included in this cost estimate, and may result in an increased funding gap.

Growth in Park Units and Acreage: As a result of the 2000 Neighborhood and Community Park Dedication Policy, fully developed parks are coming on-line requiring immediate services. The Park, Recreation and Open Space Master Plan indicates the addition of an estimated 700 acres of park land by 2010 at an annual cost of \$3,400 per acre, resulting in an increase in operating expenses of \$2.4 million citywide. Funding will be needed for park/athletic field staff and maintenance facilities to increase efficiency and meet current standards. Another issue affecting efficiency is the fact that all park district operation compounds are currently located inside Loop 820. Parks in "outlying areas" currently require a drive of 30 minutes or more to reach, adding additional costs. Policymakers may wish to consider building additional operation compounds outside the Loop 820 border.

Rights of Way and Tax Foreclosed Properties: Fort Worth has experienced dramatic growth of as much as 20% annually, in Rights of Way (ROW). The public expects minimum maintenance of ROW, increasing maintenance costs for the Parks and Community Services Department. In addition, the number of City-owned tax-foreclosed properties has increased 22% in 2007, requiring additional maintenance at extra cost. With the anticipated growth

in ROW and tax-foreclosed properties each year, increases in fuel, labor, and contract costs will also rise. It is projected that an additional \$1,500,000 within five years to properly maintain ROW and tax-foreclosed properties. Additional funding will be necessary for each mile of ROW and each tax-foreclosed property added to the current maintenance inventory.

Work Order and Asset Tracking for Parks and Community Services Department: Tracking numerous variables requires a software system that assists staff in closely monitoring costs, parts inventory, facility and equipment maintenance, chemical applications, daily workload, and employee productivity. This system needs to integrate with the City's GIS and other platforms. Estimated cost is \$150,000.

Lake Worth Trust Fund and Lake Worth Maintenance: The Lake Worth Trust Fund currently pays for mowing and litter collection of parks and Rights of Way (ROW) around Lake Worth. As the allocation decreases in the fund, approximately \$130,000 annually in additional funds will need to be found from alternate sources to keep the current maintenance level at Lake Worth parks and ROW.

Continuance of Federal Grant Funding for Low Income Individuals and Households: The submittal of a single audit is required in order to receive grant funding from the Texas Department of Housing and Community Affairs (TDHCA) and the Texas Health and Human Services Commission (THHSC). The funds are used to provide case management and utility assistance for low income individuals and households in Tarrant County. Nutritious meals and snacks are offered to children during the summer and after school at the City's 19 community centers and at 39 other sites in the county. Funds are also used to provide emergency shelter services, income tax preparation, and to assist in the operations of the Cowboy Santas Toy Program. If the City is unable to submit a single audit to the granting agencies before the deadlines, it is estimated that \$4,200,500 in grant funds could be lost, and the City would be unable to maintain 14.25 approved positions. Additionally, 58,569 individuals and 12,938 households would not be assisted in the City's programs that are paid with this grant money.

Zoo Improvements and Contract Renewal: The City's operations contract with the Fort Worth Zoological Association (Zoo Association) requires the continued appropriation of funds to underwrite utility improvements and insurance at the Fort Worth Zoo. Under this contract, the cost of utility improvements for projects approved for construction or renovation at the Zoo would be paid by the City. The construction and operation of new exhibits are funded through the Zoo Association. The cost for insurance and any repairs to the exhibit building are provided by the City annually. It is anticipated that these costs will continue to rise at a rate of 3-5% annually. The Zoo Association is currently nearing the close of the first twenty years of their contract with the City. Although the contract has an option to renew, the ability of the Zoo Association to fund capital improvements is directly related to the number of years remaining in the current agreement period. Therefore, the Zoo Association will be pursuing an earlier renewal and review of the current operations contract with the City and will explore possible additional concessions and an increased City subsidy (approx \$5.3 million in FY2008-2009) for Zoo operations.

Golf Enterprise – Current and Future Projections: For the past three years, the Golf Division of the Parks and Community Service Department (Fort Worth Golf) has faced several issues resulting in yearly deficits. The local golf market has an overabundance of courses, with not enough golfers or enough rounds being played. Many courses have chosen to discount heavily through promotions, thus narrowing the green fee gap between municipal and daily fee courses. Weather was a factor in the decreased number of rounds played in FY2006-07, with courses experiencing double the normal amount of rainfall, resulting in loss of play at peak times (weekends/holidays). In FY2007-08 all five locations will be open for play year round, a scenario we have not experienced in the past three years. The Golf Division will continue to operate at a deficit until 2009. Currently, the Golf Enterprise Fund has a negative cash balance of \$4.1 million and a debt service of \$2.8 million. Through the use of gas well revenues and the anticipated profits beginning in 2009, the negative cash fund balance and debt service should be paid off by 2015. Gas well revenues in the amount of \$500,000 will then be used to re-instate the 10% Golf Fund reserve requirement.

Gas Drilling: For the next 20-30 years, gas exploration is expected to continue in Fort Worth. This is creating an immediate need for inspection and public education resources as the number of wells grows. Specifically, a manager-level position is needed to coordinate this activity and manage the public concerns. The Gas Well Task Force is being reconvened and will consider strengthening the Gas Well Drilling ordinance. The challenges of pipelines and salt water disposal will also require additional inspection and public education resources. It is anticipated that necessary resources will be offset through permit fees.

PROCESS IMPROVEMENTS:

Minimum Standards and Lease Policy for Municipal Airports: On June 16, 1992 the Fort Worth City Council adopted the Department of Aviation Minimum Standards to provide the threshold entry requirements for those wishing to provide aeronautical services to the public at one of the City's airports. These Minimum Standards and Guidelines contain the minimum levels of service, facilities, staffing, insurance, and environmental compliance that must be met by the prospective service provider. Minimum Standards have been in place at many airports nationwide and are supported by the FAA. This document has not been updated since 1993. Along with the Minimum Standards, the Aviation Department is working with the City's Law Department to continue to improve the way rates and charges are calculated and applied to all tenant leases.

Post Employment benefits – GASB 45: The Government Accounting Standards Board (GASB) requires governmental entities that sponsor Other Post Employment Benefits (OPEB) to account for benefits on an accrual basis – meaning that the City will have to include these liabilities in its financial statements when they are earned by employees, instead of when they are paid out by the City. The City pays 100% of the medical premium for all current or future retirees and disabled participants who were hired before October 5, 1988, but these retirees and disabled participants pay a contribution for their spouses' medical coverage. Additionally, those retirees and disabled participants who entered the City's workforce after October 5, 1988 pay a contribution for their coverage based on years of service. Under GASB 45, the City must report the Unfunded Accrued Actuarial Liability (UAAL), which is currently \$885 million. This amount can be pre-funded by the City paying the Actual Required Contribution (ARC) of \$89.1 million annually. Currently, the City of Fort Worth has only pre-funded a portion of the UAAL. The City will need to have an additional \$68.8 million recorded as the liability in the FY2007-08 Comprehensive Annual Financial Report (CAFR).

911 Call Center Improvements: The City is experiencing 911 call handling delays due to citizens using 911 for general inquiries or complaints. City Council aides are also receiving numerous constituent calls relating to City Staff responsibilities. The City needs to develop a call center solution to handle and track citizen inquiries and complaints, so that the 911 system is not tied up unnecessarily. A project is being initiated to look for a solution. It is estimated that, in order to enhance 311 service – an informational, non-emergency call center - \$424,000 will be needed in the first year. This money would fund basic 311 infrastructure upgrades. Some modifications have already been made as of February 2008 to the existing 911 system to direct additional non-emergency calls.

Disaster Recovery / Business Continuity: The City of Fort Worth needs to dedicate resources to business continuity for information technology service delivery, and potentially other service areas, to ensure minimal disruption of service delivery to the citizens of Fort Worth in the event of a disaster that impairs City Hall. Currently, there is no business continuity plan for such a disaster. The IT Solutions Department recommends that the City of Fort Worth fund a business continuity program to ensure the City's ability to restore IT and other services in the event of a disaster. It is estimated that the cost to develop such a plan will be in the millions of dollars.

Public Events Furniture, Fixtures and Equipment (FF&E): The Fort Worth Convention Center (FWCC) hosts up to 1 million visitors annually. The Will Rogers Memorial center (WRMC) hosts up to 1.2 million visitors annually, plus another 900,000 for the Southwestern Exposition and Livestock Show and Rodeo. Consequently, these millions of visitors accelerate the wear and tear on the facilities, and as a result, the Public Events Department must replace/

upgrade its FF&E on a regular basis. Maintaining public facilities is also a requirement of the approved Economic Development Agreement between the City of Fort Worth and Omni Hotels, Inc., which specifically states that the City will maintain the FWCC facilities at a level equal to or greater than the current level. Additionally the City needs to maintain its equestrian and livestock facilities at WRMC to remain competitive with similar facilities in other states that have recently been upgraded or expanded. In order to meet these requirements, the Public Events Department will need a permanent, reliable FF&E replacement fund. While funds are currently available in the FF&E replacement fund, these funds will prove insufficient over the course of the next five years. Because funds for FF&E replacement are transferred from the General Fund and the Culture & Tourism Fund, the amount available for FF&E replacement is contingent on the transferring fund's overall strength. Without a dependable funding source, the facilities will continue to deteriorate faster than the facilities can be repaired. This will lead to a decline in customer service, a loss in convention and equestrian business, and a decline in the positive economic impact associated with these facilities.

TECHNOLOGY:

City Council Meeting MinutesMaker Software: A core responsibility of the City Secretary's Office is to accurately record the proceedings of weekly City Council Meetings. Currently, the process of transcribing shorthand notes taken by City Secretary staff to a typed minutes document is time-consuming and cumbersome. The minutes for each council meeting average 30 pages and require approximately three days of staff time to compile. Granicus, Inc. the company that is currently providing video streaming services for City Council offers software that provides the ability to record Council motions, votes, departure or arrival of Council members and any public comments from the public, with just a few clicks of a mouse. This capability will greatly reduce the amount of time staff spends in preparing City Council minutes. Additionally, this software provides anyone with internet access the ability to access City Council meeting agendas, minutes, and supporting documentation at any time day or night. The total cost of the Granicus VoteCast software is \$95,000, which includes all necessary software modules plus on-site training. Installation of equipment could be performed by IT Solutions personnel at a tremendous cost savings to the City.

BuySpeed Upgrade: In 2000, the Finance Department implemented BuySpeed to provide an enterprise-wide purchasing, accounts payable, and inventory system. The system processes all bids, requisitions, purchase orders, and releases. Additionally, all vendor payments, employee advances, and reimbursements are also processed through BuySpeed. In 2005, BuySpeed was upgraded to allow vendors to register through the City's website. The City continues to use the original application for bids, requisitions, and purchase orders. However, the vendor is moving these functions to a web-based application. It will be necessary to upgrade BuySpeed to the web-based version in order for the City to continue to receive vendor support. In conjunction with the system upgrade, additional hardware will likely be required so that the Accounts Payable function can continue to operate without service disruptions. It is estimated that this upgrade will cost \$50,000.

Enterprise Resource Planning System: The City's current Financial and Human Resources systems (MARS, and Genesys, respectively) are legacy mainframe applications that have been in use beyond their normal life expectancy. While these systems continue to service all City departments, the future business needs of the city will not be met without investing in newer, integrated systems known as ERP, or Enterprise Resources Planning systems. An ERP system integrates all facets of Finance, Budget, Payroll, and Human Resources systems and combines them all together into an integrated business management system that runs off a single database, enabling various departments to share information and communicate with each other more easily. ERP systems are now built for use via the Intranet/Internet, further reducing operational complexity and eliminating redundant systems and processes. ERP systems are more complex, costly, and difficult to implement but the potential benefits to the City are enormous and include: uniform processes, task automation, greater access to data for decision makers, ability to track actual costs, on-demand reporting, activity-based costing, single point of data entry, and the ability to integrate with other key systems (e.g. e-commerce, capital projects management system, etc). The cost of implement-

ing an ERP program runs in the millions of dollars and varies greatly depending on requirements and scope. The City is moving forward with its ERP project, by hiring Salvaggio, Teal & Associates (STA) to give the City expert guidance through the process of choosing an appropriate ERP program. In late 2007, the City issued a Request for Proposals (RFP) for an integrated ERP solution and implementation services. City staff are currently evaluating the RFP responses and plan to sign a contract for an ERP system by Fall 2008. The first phase of ERP implementation (HR/Payroll) is scheduled to go live sometime in 2010.

Human Resource Document Imaging/Management: Over time, current paper documents have started to deteriorate becoming yellow and frayed. Key employee information, such as name and social security number, has already been lost from paper documents because of their deteriorated state. Such information is unrecoverable. Continued handling of these documents will further worsen their condition. The continued loss of employee service records will result in the City's inability to meet its business, legal, and regulatory obligations. The Human Resource Department suggests funding should be provided to move approximately 17,000 records to an electronic system with multiple levels of back up and indexing for retrieval. The cost of an electronic record system is estimated at \$275,000.

Disk Encryption for City Laptops: The Information Technology (IT) Solutions Department manages approximately 900 laptop computers which serve all areas of the City. As is necessary to perform certain jobs, some of these laptops contain sensitive or confidential employee, City, and/or citizen information. A number of recent public incidences have revealed that the potential loss of laptops containing sensitive information represent a significant liability and potential breach of confidence for those who have given their personal information to organizations with the expectation that the data will be safely kept. In response to this threat, IT Solutions has selected a standard for the encryption/protection of laptop data, and it is exploring possible funding options. Encryption software will be included on new laptop computers as older ones are replaced over a three-year period beginning in late 2008. Costs for this program are estimated at \$240,000.

Prevention/Detection of Cyber-Attacks on City IT Infrastructure: Federal agencies, such as the Department of Homeland Security, periodically issue warnings regarding the potential of cyber-attacks on local governments' critical IT infrastructure – particularly those portions controlling utility and public safety services. Although reports of the success of such attacks on local municipalities are rare within the United States, federal institutions have been successfully breached in highly publicized incidents. Recent successful attacks on utility and public safety services outside the United States have also been documented. The City of Fort Worth deploys defenses and safeguards to protect potential vulnerabilities as well as software, such as anti-virus, designed to protect portions of the infrastructure from intrusions. However, attackers are continually devising new variations of attacks to stay ahead of the defenses deployed by enterprises such as the City, and through these variations can often successfully access information resources and attack critical technological infrastructure. The City does not currently possess the tools to adequately detect successful attacks, or to dynamically prevent attempts to successfully circumvent existing defenses. Therefore, IT Solutions is researching commercially-available tools to detect successful circumventions and dynamically initiate actions to prevent damage to the City's IT infrastructure. Estimated costs for this effort will total approximately \$180,000 during the three year period beginning in 2009.

System Hardware and Software Refresh for the Public Safety Trunked Radio System: The City of Fort Worth's Public Safety Trunked Radio system is at the end of its useful life, and further production has been ceased by the manufacturer. A replacement system, including an upgrade of all components, is necessary. It is estimated that such a system will cost between \$65 and \$90 million.

Permitting Software: The current permitting software used by the Planning and Development Department, Permits Plus, was implemented in 2001. This system has some limitations and will also reach the end of its current lifecycle in the near future. System replacement is expected to cost approximately \$850,000, a cost which could be financed over a useful life if up to 10 years.

Implementation of an E-Citation Program for Municipal Court: If the City Council decides that an E-Citation Program should be implemented for Municipal courts, for citizens can to fines on-line, the Municipal Court Department will require additional funds to cover costs associated with the program. E-Citation cost estimates for the department would be contingent on the extent of Municipal Court's involvement in the program. Equipment costs could be assumed by the user departments with Municipal Court incurring only an interface cost estimated at \$19,000. The department would also pay its proportional share of software and software licensing costs. On a long term basis, cost savings may be realized through the reduction in data entry staff and paper citation requirements and through an increase in collected revenue.

Technology Issues for City Libraries: The City Library continues efforts to maintain up-to-date technology services and equipment. In its 2006 Technology Plan, the Library identified a number of initiatives for FY2007-08 and FY2008-09 that should be addressed. In addition to items identified in the Technology Plan, other steps are necessary to ensure that the Library Department maintains compliance with Information Technology industry standards and best practices. Items identified by the Technology Plan include: (1) a major upgrade to Horizon, the City Library's Integrated Library System (ILS), which will require a new ILS application, database, Information Portal, Web Reporting software and servers, training, and licensing for the new application/database server software; (2) Replacement in FY2008-09 of Horizon support servers that will be four years old and out of warranty; (3) upgrading library barcodes to a Radio Frequency ID (RFID) system that will provide improved inventory and security control, expedite circulation processes by enabling staff to check out and check in multiple items simultaneously and sometimes automatically, and make it easier for customers to use self-checkout systems; (4) adding five to seven public access laptops at Branch libraries and 10+ per regional library to increase PC capacity and utilize public wireless access at the libraries. The costs associated with items identified in the Technology Plan include \$500,000 for Horizon system and core server upgrade; \$8,000 each to replace the three servers for the Horizon system; \$1,800,000 to provide RFID smart barcodes to library items and to install RFID security gates, software, and additional self-checkout stations; and \$107,260 for wireless capable laptops and secure storage/recharging carts. In addition to the Technology Plan, best practices and industry standards require replacing the Uninterrupted Power Supply (UPS) in the Server room for FY 2008-09; replacing the Library's firewall appliance that is approaching the end of its life, and purchasing a redundant system as a failsafe in FY2008-09; purchasing a system which monitors domain and server status and sends automatic alerts to key staff in the event of a failure, to let staff know when online systems are experiencing errors; and installing an updated phone service and implementing internal efficiencies as part of the 392 phone system upgrade. Replacing the UPS in the Server room is estimated to cost \$50,000; redundant firewall apparatus will cost \$20,000 each; the domain/server monitor system is estimated to cost \$15,000; and updates to the phone system are estimated to cost \$400,000.

FACILITIES AND INFRASTRUCTURE:

Long Term Storage for Vital and Archival Inactive Records: The City Secretary's Office is charged with the responsibility to effectively maintain permanent records that have legal, historical, and cultural significance to the City of Fort Worth, while providing access to these documents to internal and external customers. These documents include City Ordinances, resolutions, contracts, deeds, City Council meeting minutes, video and audio recordings of City Council meetings, records of incorporation, etc. While active documents are kept in the City Secretary's vault in the department, inactive records are currently stored in the department's basement storage area which does not currently provide protection from exposure to fire, water damage, dust, mold or other contaminants. A solution to the storage problem for inactive records is to store them in an off-site facility that provides a temperature and humidity controlled atmosphere to extend the life of important documents and prevent further deterioration, protecting the City of Fort Worth from costly potential litigation. It is estimated that storing the 600 cubic feet of inactive records currently housed in the basement at a private off-site storage facility will cost \$1000 for the initial move, with an annual fee of \$1200. The off-site storage provider that several City departments currently use is Iron Mountain.

Adequate Facilities for Code Compliance Offices: Neighborhood Code District Offices 2 and 6 are critically inadequate with insufficient space, parking, and other required facilities. In District 2, the department has three staff working in what used to be a large storage closet. The department is in great need of adequate office facilities in the near term.

Aquatic Master Plan 2008 Implementation: New aquatic facilities have not been added to the City's inventory since the 1960s. Due to the age of existing aquatic facilities, it is estimated that City pools lose in excess of 180,000 gallons of water per year at a significant cost. Additionally, structural improvements will have to be made to ensure compliance with State regulations regarding residual chlorine requirements in public pools. All seven pools are in need of review, and will need capital funding for improvements to correct deficiencies as they are discovered. The Parks and Community Services department also recently completed an Aquatic Master Plan which was adopted by the City Council in January 2008. The Aquatic Master Plan calls for construction of two family aquatic centers at a construction cost of \$3.2 million each by 2013, while continuing to maintain the current pool infrastructure. The two new facilities will be designed in FY2008 and constructed and in operation by 2010. The annual operating costs are projected at \$340,000 each (for a total of \$680,000) with a 64% cost recovery rate.

Oil and Gas Revenue and Capital Program Implementation: In recent years the Parks and Community Services (PACS) department has greatly increased the volume and value of capital projects it undertakes, with the overall value of projects increasing 238% in FY2006-07, and the average value of individual projects increasing by 211% for the same year. The use of gas revenues and Parkland Dedication Policy funds will enable the department to address needs as determined by the Park, Recreation and Open Space Plan; City Council directives; and community requests for improvements. To implement these projects and meet the expectations of the City Council, the Community, and our capital partners, additional resources in human capital, equipment, office space, contractual services and their oversight will be needed. Specifically, the department will need to add administrative, project management, and inspection staff. The cost of these additional positions, equipment, and support should be charged to the overall resource funding. In addition to these staff additions, the department will also require additional construction crews to clear the 18 month backlog of small capital projects. More Administrative support staff will be needed to process park conversions and related deed research for extraction of gas; manage park conversions and pipeline easements; maintain scheduling of projects; address requests and facilitate communication with the City's construction partners, contractor consultants, and the community; and to provide financial oversight of the various accounts related to projects funded with gas well and other revenue. As the projects that are built are completed, additional resources in staff, equipment, supplies, and services will be needed to maintain and operate new facilities. The first phase of additional staffing, services, and equipment resources is needed in FY2008-09. The resources allocated toward the completion and maintenance of these projects are to be reviewed annually until the level of human resources and skills are appropriate to meet the approved City and Department's capital projects plan and scope.

Funding for Enhanced Community Facility Agreements (ECFAs): The approved 2004 Capital Improvements Program provided for \$8.6 million for unspecified Enhanced Community Facility Agreements (ECFAs) and Urban Development projects under Proposition One (Street and Storm Sewer Improvements). ECFA funds are used to fund the City's participation in public infrastructure costs for street and storm drainage for private development projects beyond what is called for in the City's Community Facility Agreement Policy. To date the funds have been used to leverage an estimated \$186 million in new private investment in the Central City. The need to upgrade obsolete infrastructure, particularly storm drainage facilities, in the city center underpins the strong demand and impact of this program. Additionally, the demand for use of these types of funds shows the need for the City to be able to participate up front with immediate incentives when trying to induce development in underserved areas versus traditional incentives that are provided over time. Discussions with the Transportation and Public Works Department have included the possibility of an additional \$2 million to be made available from neighborhood street funding for ECFA. These additional funds may provide a bridge through 2010 for this program, but additional funding will be required in the long term if Central City revitalization will be realized as prioritized by the City Council.

Guinn Elementary School Facility Operations: Renovation of the Guinn Elementary School, located at I-35 South

at Rosedale, will be completed in FY2009-10. When the facility comes online, funding will be needed for ongoing operations and maintenance expenses, including utilities, janitorial service, security services, and other contractual services for routine maintenance. There will be no rent revenue associated with this building; it is to be used for conference and training space as well as for a computer lab. It is estimated that operating costs related to the renovation of this building could approach \$200,000.

Neighborhood Policing District 4 (NPD 4) Facility: The current NPD 4 facility (formerly NPD 3) is located at 7451 N. Beach Street. At 1982 square feet, it is the smallest NPD building, but it is the fastest growing NPD. Currently, 90 personnel are assigned out of that building. Although the bulk of the officers are only in the building for roll call, it is still extremely crowded for the NPOs, supervisors, and officers during this time. Due to the lack of space, there is a need for a new NPD facility for District 4. As the growth patterns are generally north and west of this site, this new facility would ideally be situated west of the North Freeway. It is estimated that the cost of a new, adequate facility will be approximately \$1.5 million.

New Parking and Multi-Purpose Facility at Will Rogers: The Western Heritage Center that encompasses the Cultural District and the Will Rogers Memorial center has continued to experience new development and growth, making the lack of adequate parking a significant issue. The district's parking shortage was originally identified by the Western Heritage Master Plan, and confirmed by more recent studies. Currently, there is a parking deficit of 1,600 spaces. A 1,200 space parking garage is contemplated to be developed between the Museum of Science and History and the Community Arts Center. The estimated cost of this parking garage is \$21.5 million. In addition to this facility, the WRMC Improvements Committee has been evaluating the facilities at the Will Rogers Memorial center as a result of increased competition from other equestrian facilities that have recently opened new, upgraded, and expanded complexes. An examination of competitive facilities and survey of equestrian users indicated that a multi-purpose venue to provide covered riding arenas and increased covered stalling capacity would be necessary for the Center to retain its position as a world class equestrian center, and retain its long-term equestrian shows that have an impact to the local economy of more than \$200 million a year. A proposal to replace the John Justin Parking Garage with a multi-purpose venue would address the deficit of covered riding arenas and stalling capacity while retaining the parking capacity necessary during the Southwestern Exposition and Livestock show. The cost of this multi-purpose structure is estimated at \$33 million.

Public Health Facility: A new Public Health Facility, replacing the current Public Health Center located at 1800 University Drive, was scheduled to be constructed as part of the Evans & Rosedale Urban Village project. With the elimination of the Public Health Department a final determination will need to be made on the use of this building. Changes to construction plans to accommodate initially unplanned building uses may result in additional costs.

MEDIUM TERM ISSUES

SERVICE LEVEL ENHANCEMENTS:

Growth in Neighborhood Associations: The City of Fort Worth recognizes the value of having active and inclusive neighborhood associations providing input on issues affecting their communities and the City as a whole. The City's active promotion and encouragement of collaborations and communication with neighborhoods has resulted in substantial increases in the number of neighborhood groups organizing and registering with the City of Fort Worth. The Neighborhood & Community Outreach Office (NCOO), a division of the Community Relations Department, is greatly impacted by the increased demands from neighborhood groups asking for general assistance, help in building neighborhood capacity, and accessing city services. Currently there are three Neighborhood Specialists and one Neighborhood Coordinator assigned to work with neighborhood associations. Each works with groups in two council districts. This allows staff the ability to focus their attention on learning the issues that impact their districts and creating the relationships with individuals in the respective districts to address those issues through

neighborhood capacity building. If neighborhood organizing and registration trends continue, additional staff may need to be hired to provide the same level of service. Also, with a new census in 2010, the City will initiate redistricting which may result in additional council districts which would require even more additional staff. The overall fiscal impact in the next five years may be as much as \$52,000 to \$156,000 depending on the need to add one to three staff members. Future inflationary pressures are not included in this estimate.

Texas Utilities Code Chapter 66: The 2005 Texas Legislature created Texas Utilities Code Chapter 66: State-Issued Cable and Video Franchise, which gives cable/video providers the right to deduct from annual cable franchise fees an “actual incremental cost” for service and maintenance of Institutional Networks and cable service received by a municipality. There is not a rate scale for actual incremental costs, so it will be very difficult to estimate the impact of this law. Maintenance and service charges will be made on a per event basis. The City receives approximately \$2.8 million in cable television franchise fees annually. The maximum estimated cost of this new law is \$100,000.

Dedicated Funding for Cable Communications Office: The Federal Communications Commission Report and Order, adopted December 2006, states that local franchising authorities (LFAs) are free to establish their own requirements for Public, Educational, and Government Access Channels (PEGs), provided that the non-capital costs of such requirements are offset from the cable operator’s franchise fee payments. This statement basically requires PEG channel operations to be funded from cable franchise fees collected by municipalities. The Cable Communications Office would like to recommend that fifty-percent (50%) of annual cable television franchise fees be dedicated to the operation of the Cable Communications Office. At the current budgeted level, that would represent approximately \$1.4 million annually.

Expand Code Compliance Department’s Abatement Program: The Special Enforcement Division of the Code Compliance Department has one abatement unit for the entire City. An additional abatement unit consisting of one Senior Officer, five Code Officers, an Administrative Secretary, and one Administrative Technician is needed. In the near future, a second Building Standards Commission hearing may be needed with the anticipation of a stricter Vacant and Abandoned Property Ordinance, which will require regular inspections of vacant properties for possible abatement by the Department. Currently, the Building Standards Commission hears as many as 32 cases monthly. It is estimated that expanding the City’s abatement program will cost approximately \$711,198.

Double Company Fire Stations Outside Loop 820: With the growth of the northern areas of the City, the need for additional fire-fighting resources has become critical. The Fire Department estimates that this growth area is approximately equal to the area of the City within Loop 820. The area within the Loop is served by 22 fire stations of which nine are double company stations (fire stations with two fire crews and two fire apparatus assigned). Although the density of the area inside the Loop is far greater than the northern area of the City, those northern residential areas are vulnerable due to the fact that the stations in the area are spaced farther apart and lack two companies per station. The single company station is not able to provide aerial coverage for an area. An aerial apparatus is a fire company equipped and staffed to perform a variety of specialized fireground operations including search and rescue, ventilation, forced entry, laddering, salvaging, overhaul, inside operations, elevated water streams, and utilities control – all vital support functions that must be performed at fires. The nearest aerial apparatus to many of the northern areas of the City is 20-30 minutes away. Double company stations provide the additional benefit of allowing the second company in a station to respond to emergency calls while the first company is already responding to an emergency. In a single company station, there is no such “backup” capability. The only double company station north of the Loop is at IH 35W, at Alliance Airport. In order to ensure adequate fire-fighting capabilities outside of the Loop, additional companies should be added to the northern fire stations. The estimated cost per company for personnel is about \$950,000, with aerial apparatus costing approximately \$630,000.

Walsh Ranch/Spinks Fire Stations: Residential construction in Walsh Ranch should begin in 2009. The Fire Department anticipates the need for three fire stations in Walsh Ranch when the area is fully developed, with one station needed as soon as FY2010-11. Currently, the area is served by Stations 23 and 32 with a response time of

9-12 minutes. Costs for the station include an estimated \$3 million for construction, \$575,000 for one fire engine, \$450,000 for new trainee positions, \$950,000 salary and benefits for one fire crew, and \$30,000 for station operation. The Fire Department has also responded to questions regarding a fire station in the Spinks Airport Area, and confirmed that response times in the 8-10 minute range warrant the construction of a new station. Cost for the station include an estimated \$3 million for construction, \$575,000 for one fire engine, \$450,000 for new trainee positions, \$950,000 salary and benefits for one fire crew, and \$30,000 for station operation.

Additional Fire Department Positions due to City Growth: Growth in the city both from annexation and population is leading to the need for increased staffing in the Fire Department. Increased commercial growth means more fire inspectors are needed, more schools increase the need for fire safety educators and more fire inspectors, and more fire operations personnel added through the opening of new fire stations require more training staff. The Fire Department has identified a current need for two public educators, seven fire instructors, and four fire inspectors at a first year cost of \$1.6 million.

Materials Collection for Library: the Fort Worth Library Long Range Services Plan places high priority on providing books and other materials needed by library customers. The current materials budget is currently being challenged due to the aging of the collection, demographic changes, high use, and a proliferation of new types of materials. The library's material collection currently meets every standard of the Texas State Library "enhanced" standards for public libraries serving over 200,000 in population, except the following two: (1) Weed entire collection every 4 years (replace worn/outdated items), and (2) Provide three items per capita. To reach the weeding standard, the Fort Worth Public Library will need to replace 46,200 items annually at a cost of \$1,155,000. This amounts to a total cost of \$5,775,000 over a five year period. Currently, the library lacks space in current facilities to move from the basic standard of 1.5 to the enhanced standard of 3 items per capita. However, the system can accommodate an additional 174,000 items over a five year period. This would necessitate adding 34,800 items annually at a cost of \$870,000, bringing the total five year cost to \$4,350,000. Assuming a continued 4% annual population growth and including the collection at the new Northwest Branch, these additional materials would increase the items per capita to 1.7 by 2013. The total five year cost to reach 1.7 items per capita, and to replace worn and outdated items would be \$10,125,000.

Additional Council Districts: It is anticipated that with the 2010 United States Population Census Report the increase in the City of Fort Worth's population will necessitate an increase in the number of Council Districts. The effect on the budget would include the start up costs for the new district offices including but not limited to: salaries for the additional Council members, salary for an aide for each new Council District, additional administrative support staff for the Mayor and Council Office (two administrative positions and one to two interns), office space for above positions, office supplies, IT equipment, cell service, etc. Also of note, the Mayor and Council's current office space would not be sufficient to house two or more Council Districts.

Interactive Voice Response (IVR) and E-Payment for Municipal Court: Alternate payment options for customers are being explored as a means of enhancing revenue collections while reducing foot traffic, mail receipts, and generally improving customer service. A suggested cost estimate for an Interactive Voice Response (IVR) system for Municipal Court is \$43,513, but would be subject to RFP negotiations. Funding allows the purchase of an IVR system to provide recorded information to citizens and allow payment of fines by credit card over the telephone. Initial contractual costs would include consulting, development services integrating with the Municipal Court system, interface with MARS general ledger, hardware, software and software licensing. Additional considerations would include annual ongoing software maintenance. A phase of the e-Gov project will incorporate designs to provide enhanced online customer service such as automating payments for City services to include payment of fines. The department can anticipate its proportionate share of this multi-department project cost to cover server, software and software licensing. Because of the complex nature of fine payment processing and distribution, Municipal Court would incur additional programming costs associated with MARS general ledger interface and web module licensing fee. The cost for these services associated with online e-payment is estimated at \$144,000.

Lake Worth Trust Fund and Lake Patrol Operations: The balance in the Lake Worth Trust Fund has been decreasing due to the sale of properties around Lake Worth. The fund has historically been used to pay for Lake Patrol operations, consisting of 6 deputies and their equipment. According to the last estimate, FY2006-07 was the last year the fund would be able to support the Lake Patrol. Decisions must be made about how to fund the Lake Patrol operations. Several options have been explored, including giving operational control to the Police Department. However, the general consensus is that because it costs more to staff the Lake Patrol with police officers than marshals; the Lake Worth Patrol will eventually be included in the Municipal Court General Fund Budget.

Court Security Fund: The Court Security Fund has been used to offset General Fund salaries of eight deputy city marshals assigned to the Building Security Section, at a starting annual salary of \$41,016. The fund cannot continue to support this function indefinitely. Funding for replacement of aging security equipment along with addressing new security needs will also be Security Fund considerations. Total estimated cost would be \$328,128 annually.

Renewal Strategies for Crime Control and Prevention District (CCPD): Phase IV of the Crime Control and Prevention District renewal election will be held in 2010. Each of the previous phases received voter approval. On February 5, 2005 voters approved the continuation of the ½ cent sales tax for another five years. Renewal strategies will need to be addressed for the 2010 election, including election costs. One CCPD program that may require special consideration is the Civil Service Pay Plan. In the original CCPD plan and budget, \$5.3 million was allocated to provide for a 1995 pay plan implementation. This item has remained within the CCPD budget; however, Board members identified that this expenditure is more appropriately a General Fund item since it is a portion of the salaries of General Fund officers. If Crime District is not renewed, the City will lose \$50 million in annual revenue.

Parking Enterprise Program Policy Issues: Customers continue to demand efficient and readily available parking services, particularly in the downtown area. During the past two years, Transportation/Public Works has embarked on a program designed to improve the level of parking services for all customers in the downtown area. An essential part of the program entails centralizing the management of the entire City's parking assets under the City's Parking Enterprise Program. This will unify the parking assets into a cohesive, structured business operation with a focus on providing superior parking services for all citizens and visitors to the City of Fort Worth. Additional elements of the program include upgrading and/or replacing existing single space meters with new multi-space meters and the introduction of newer technology such as the use of debit and credit cards. As the department moves forward with the effort, significantly different approaches both in operational policies and financing will be needed to achieve these objectives.

Green Building: The City is exploring ways to encourage green (environmentally friendly) building through either incentives or new regulations. A Sustainable Building Task Force has been established to develop criteria for this initiative and to make recommendations to the City Council. Resources will be required for City facilities to achieve higher standards and demonstrate leadership in environmentally responsible building techniques. Additionally, review and inspection staff may be necessary for implementation in private projects. Finally, reduced fees or other financial incentives to encourage green building could affect the City's revenue stream.

PROCESS IMPROVEMENTS:

Call Center Improvements: The City is experiencing 911 call handling delays due to citizens using 911 for general inquiries or complaints. City Council aides are also receiving numerous constituent calls relating to City Staff responsibilities. There needs to be a call center to handle and track citizen inquiries and complaints. In the medium-term \$112,000 will be needed in the second year, and \$110,000 in the third year to fund basic 311 infrastructure upgrades.

Recodification of the City's Code of Ordinances: The City of Fort Worth's Code of Ordinance Book has not been

recodified since 1986. The recodification process involves a thorough review of the contents of the Code of Ordinance by a team of City Staff representatives (City Secretary, City Attorney, Department Heads, Division Heads) meeting with legal staff support from Municipal Code Corporation – the company that produces the City’s Code Book. While the City Secretary’s Office has consistently sent revisions to the Code Book as ordinances are adopted by the City, over a period of time older provisions of the Code Book may have outlived their need or may have been superseded by certain State and Federal laws or provisions. A recodification needs to occur at least every 10 to 15 years to keep this important document viable and useful. This process may take several months for review and final recommendations. Once it is completed the new Code Book is printed and adopted by the City Council. Due to its importance, staff recommends that this project needs to be completed in the next two years. The appropriate cost of this project has been estimated to be from \$25,000 to \$40,000. Additionally, in order to reduce the number of errors that sometimes occur when the Code Book is amended, it is recommended that a new paralegal staff position be created to be a part of this process and to continue to monitor and verify that the Code Book is being amended properly when ordinances are being presented to the City Council for approval and once they have been incorporated into the Code Book by the Code Company. This position would be a full time employee, with benefits, and the estimated cost would be the competitive market rate for paralegal positions in the public and private sector.

Restoration of Historical Minute Books: The City Secretary’s Office maintains all of the minute books for the City of Fort Worth dating back to the mid 1800s. These documents are official historical records of the City and are considered permanent and archival. To ensure that these important historical documents are kept in good condition and that the books and minute paper do not further deteriorate, a process of deacidification needs to be completed on pages of these documents, and new binders for the documents need to be purchased. If this process is not done on these documents, they will continue to deteriorate and eventually crumble into dust. Some of the older minute binders are already in poor condition. Once these documents are saved and restored, they need to be transferred to the City’s archives operated by the Library Department. Research copies will be maintained in the City Secretary’s Office through the use of the existing microfilm, which will be transferred into an imaging system in the future. There are an estimated 70 to 80 minute books that will need to be restored. This project could be phased in over a five-year period, with 16 books restored annually. The estimated cost for this restoration each year is \$24,000, for a total project cost of \$120,000. This estimate has been provided by a vendor in this field of expertise. Research will also be conducted to see if a grant can be obtained for this historical document preservation process.

Developer Fees: Current developer fees collected do not cover the costs of administering the Community Facilities Agreement (CFA) process. Developer fees need to be revised and implemented to cover the cost of service. There are fees in place to cover the costs of construction inspection. Those fees have also been used historically to fund the review and approval of construction plans. Administration costs not covered by development fees must be covered by the General Fund.

TECHNOLOGY:

BRASS: CGI Co., the BRASS budgeting system software vendor, has gone to a web-based application for this system. Therefore, it will eventually stop supporting BRASS, as it is now not considered an “active” product, and no additional enhancements or functionality will be developed. For those reasons, the current version of the product used by the City will not be a feasible, long-term option. As only approximately 10% of CGI’s customers have migrated over to the web-based application to date, the City does not need to take immediate action. However, as part of the development of a departmental technology strategic plan, staff has begun to explore possible upgrades or other system options. As a part of the same strategic plan document, and in an effort to improve and enhance the efficiency of the budget document production process, staff is also beginning to explore other budget document production options along with system upgrade options. Estimated cost for the implementation of a new budgeting system would be in the \$250,000 to \$500,000 range.

Telematic Equipment: The Equipment Services Department is testing various models of telematic equipment (black box technology that tracks vehicle fault codes, equipment operator usage metrics, and can provide GPS functionality). Many City departments have inquired about this technology to manage operating and maintenance costs of the city fleet. This technology can assist the Equipment Services Department in identifying vehicle failures sooner, thereby reducing maintenance costs. Also, supervisors and managers in City departments can utilize the operator usage metrics and GPS functionality to manage the operation of the equipment to improve efficiencies. Some benefits of better operator management would be reduced idle times on vehicles that improve air quality and decrease fuel and maintenance costs. The cost to implement this technology on the City fleet would range from \$2.4 million for all vehicles to \$2.9 million for all equipment. The testing for telematic equipment should be completed later this year, and funding appropriated at some time later. Therefore, it will probably be two years before this technology is deployed across the City fleet.

Communications Towers: In order to cope with growth throughout the City and to ensure a comprehensive public safety communications network, the City will have to build three new communications towers in the medium term. The South Western Communications Tower (SWCT) is needed to support the Walsh Ranch development and growth in the southwestern corner of Tarrant County. The Northern Tower is needed to support growth in the northern areas of the City, and will most likely be located in the Corral City / Justin area. The Southern Tower is needed to support growth around Spinks Airport, and may be physically located near 35W on the southern edge of Tarrant County. Each of these towers will require a full Remote Telecommunications Site, and will eventually support communications from neighboring cities, in the interest of interoperability and regional approaches / regional benefits. Cities and agencies in the newly supported coverage areas would be invited to join the Public Safety Trunked Radio System. It is estimated that each tower will cost \$10 million, for a total cost of \$30 million.

City Hall Data Center: The existing data center in City Hall which houses many critical IT infrastructure components is no longer adequately meeting the City's needs. Limited physical space in the room does not allow for the addition of IT infrastructure components, and the HVAC system is unable to properly maintain the temperature in the room. The site experiences frequent temperature alerts indicating the temperature is too hot, due to inadequate air flow and exchange. Several critical IT components have not been able to be centrally deployed due to these issues. Significant resources need to be allocated to the remediation or relocation of this critical infrastructure component. Failure to address this issue could lead to a significant service disruption for City employees and citizens in the areas of public safety and normal business operations. Remediation of the City Hall Data Center would include expanding the facility by approximately 600 square feet, which could potentially limit the space available to adjacent areas of City Hall. Additionally, the HVAC system will need to be replaced or significantly augmented. The estimated cost of remediating the original City Hall location is \$600,000. Estimated costs to secure a new facility and move the City Hall Data Center would be in excess of \$1 million.

WiFi: The City of Fort Worth's WiFi project has been in the IT Project Schedule for approximately four years. The City originally issued an RFP to install wireless access in selected locations, but received no vendors responding to the RFP. A vendor did respond, indicating that they could build a WiFi network and eventually provide subscription service to the citizens of Fort Worth; however, this model has proven unsuccessful in other cities. Given changes in the viability of WiFi models, the City has changed its focus from implementing wireless access throughout the City to providing internal hot spots. Since the basic infrastructure is already funded, expansion of WiFi in conference rooms is relatively inexpensive (typically under \$2,000 per room). The IT Solutions department suggests \$25,000 in seed money be allocated to expand WiFi to 10 more conference rooms, and add a content filter.

FACILITIES AND INFRASTRUCTURE:

Facility relocations due to Trinity River Vision Improvements: The Trinity River Vision project will necessitate the relocation of two Police facilities – the Police Fire Training Facility, and the Auto Pound. The Police Fire Training Center, a joint use training center, was built in 1967 and remodeled with additional classroom space in 1985. Although adequate with 106,000 square feet plus the Police Weapons Range and Fire burn pads, it has no rifle range or driving track. The Training Center is a definite relocation need due to the Trinity River Vision (TRV) project. Although the timeline for the Academy is not certain, the Weapons Range will be impacted as early as 2009. This must be addressed to minimize the impact on the public safety departments. The estimated cost for relocating the training center is \$65,000,000. The Auto Pound, located at 1301 E. Northside Drive has been the site of the City's Auto Pound since 1977. It has not grown since its initial acquisition. The current facility does not have enough space to allow the City to impound vehicles of drivers found to be driving without proof of insurance. The Auto Pound currently holds 1,350 vehicles on approximately 10 acres. A new site will have to be found as early as 2010, at an estimated cost of \$10,000,000.

Municipal Court Remote Site Locations: Municipal Court previously provided customer service at the Minyard's location at Berry and Miller Street. It was a joint effort between Municipal Court and the Fort Worth Water Department. Re-establishment of the service will require additional staffing resources, but could also increase revenues. The Minyard's location services a larger customer base than the department's other remote site location at the Carnival Food store at N. Main and 28th Street. The Department would require 2 Senior Customer Service Representatives, functioning as cashiers, to staff this remote site location on a 7-day a week schedule. Preliminary projections call for expenses totally \$40,572 per position, with an additional \$1,040 for the one position working 2nd shift. In addition, Municipal Court will have to budget for its proportionate share of the monthly rent for this location. Currently, Municipal Court budgets \$367 per month for rent at its Carnival Food Store location. The department would budget a comparable amount (\$4,404 annually) for the Minyard location.

Sixth Field Operations Division Facility for Police: Growth projections indicate that within 10 to 15 years, an additional 100,000 residents may move into the northwest quadrant of the City. As this area develops, the Police Department will need a sixth division headquarters in the northwest corridor of the City to provide customer service to its citizens. Estimated costs for this sixth field operations facility is \$15,000,000.

Development of a New Arena at Will Rogers: The existing arena at Will Rogers Memorial complex was opened in 1936. Due to its age, it no longer offers facility users sufficient seating capacity or modern amenities. Construction of a new arena, along with the necessary support facilities including an equestrian center, meeting space, offices, and additional parking facilities are imperative to meet the needs of current facility users and remain competitive with other facilities. In addition, a new arena would attract new equestrian and other businesses to the center. The construction costs are estimated to be approximately \$175 million. Development and construction may involve both private capital and a City financial contribution.

Animal Adoption Center: During the summer of 2007, the Animal Care and Control division experienced unprecedented demands for service. The number of stray animals picked up and housed at the shelter far exceeded previous peak periods, and for several weeks exceeded optimal shelter capacity. Continued rapid escalation of service demands will require addressing the over-crowding issue in the mid-term. Within the next couple of years, it is estimated that the periods of time during which the number of animals to be sheltered exceeds capacity will lengthen. The risk of illness and injury to the animals increases during these times as does the challenge to maintain clean and sanitary conditions. The addition of an adoption center would allow the City to address a long-standing deficit in its program as well as expand the capacity of the shelter. The adoption center would allow the separation of adoptable animals from sick and/or injured animals and provide an environment more conducive to the identification, selection and adoption of animals. An adoption center was originally included in the bond program that provided for a spay/neuter clinic, but was eliminated due to construction cost increases and budget constraints.

Aging Transportation Infrastructure: Fort Worth's existing transportation infrastructure is aging and needs to be repaired. The inventory has continued to grow while, at the same time, the existing network continues to deteriorate.

rate. The operating and capital budgets dedicated to maintain this inventory have not kept pace with need in every single infrastructure category: traffic signals, streetlights, bridges, arterial/neighborhood streets, storm water infrastructure, railroad crossings, intersections, street signs/markings, and sidewalks. The preventive program for the City's street network will need about \$300 million in the next 10 years. Transportation/Public Works also projects that the other transportation infrastructure needs will require about \$200 million in the next 10 years. Therefore, the Department estimates that that \$500 million of preventative maintenance funds will be needed to keep transportation infrastructure operating effectively for the next 10 years. Funds should also be dedicated to replace poor streets. As of September 2007, the City has about 480 lane miles of poor streets requiring total reconstruction. It will take about \$335 million in current dollars to reconstruct all roadways. With the funding dedicated to street reconstruction in the Critical Capital Program and the upcoming 2008 Bond Program, the City is poised to reconstruct approximately 88 lane miles. That will leave about 391 lane miles of "poor" streets in Fort Worth. Unfortunately, that number does NOT account for the streets that continue to deteriorate from the "fair" designation to "poor." The city will have at least 391 lane miles of "poor" streets, not counting those streets expected to deteriorate from "fair" to "poor." The estimated cost to reconstruct these streets is \$400 million.

Transportation Capacity Issues: The City is currently not keeping pace with the transportation needs of a rapidly increasing population resulting in a backlog of capacity projects. The City is currently experiencing severe congestion in many high growth areas. Vehicle delays are continually increasing, and citizens are complaining that new development is adding traffic to an already congested road network. To address the backlog of transportation capacity projects, the City needs to construct 77 arterial widening projects totally about \$635 million. Additionally, \$140 million is needed for bridges, traffic signals, improved new railroad crossings, and intersection improvements. In total, the City has around \$775 million of currently unmet transportation capacity needs.

Future Transportation Capacity Issues – Arterials: Under the City's current policies, the developers will be required to fund a portion of new arterial roadways to accommodate growth. By law, the City requires the development community to pay the proportionate share of the cost of public facilities that benefit the new development. Since the City has been able to separate existing needs from future growth, it has been determined that the developer's proportionate share of the cost for future transportation infrastructure is \$770 million over the next 10 years. However, it is unlikely that the City will require private development to pay the entire cost of this impact, so some of the cost will have to be subsidized by the City.

Future Transportation Capacity Needs – Traffic Signals, Traffic Engineering/Neighborhood Traffic Management Program (NTMP): As traffic increases, new traffic signals will be warranted to increase safety and mobility at intersections. The City will also have more requests for Neighborhood Traffic Management projects as congestion increases in our neighborhoods. Over the next 10 years, it is estimated that \$40 million will be needed for traffic signals and streetlights, and \$30 million will be needed for traffic engineering and projects for the Neighborhood Traffic Management Program.

Upgrades and Replacements for City Facilities: There are numerous facilities within the City system that are aging, out-dated or have insufficient office space thus hindering optimum service delivery. A comprehensive Facilities Master Plan is nearing completion that will define and prioritize the City's short, medium, and long-range needs for facility upgrades. This plan can be the foundation for the Facilities portion of future Capital Improvement Programs. It will provide the objective data needed to initiate projects for those facilities with the most urgent needs, when opportunities arrive to finance projects using non-traditional means (e.g. build-to-suit, lease-to-purchase, and grants development agreements).

Conservation Reserve Fund: There is a need for further facility system-efficiency improvements to support the City's Conservation Program effecting energy and water consumption. Facilities Maintenance improvements include those to electrical, mechanical, and plumbing systems, while Architectural Services involve analysis, documentation, application, certification, and registration costs supporting "high-performance" facility design and construction. By establishing a Conservation Reserve Fund, the City will be able to implement these future

Conservation Program initiatives. Utility incentive monies from Oncor Electric Delivery, the City's regulated electricity utility, will initially fund this effort.

Storm Water Utility: In 2006, the City established a storm water utility to provide a dedicated source of funding for the management, maintenance, expansion, and upgrading of the City's storm water infrastructure. Even with the utility, and with the increase in its capability and rates it charges, there will still be a substantial, unmet need, and the estimated cost, in current dollars, to address all the system's known needs exceeds \$640 million. This number is expected to increase as a result of inflation and the inevitable discovery of additional needs. Salient issues surrounding the Storm Water Utility relate to organizational development, the use of studies and planning, field operations, work order and asset management, and project design and construction. Organizational needs for additional staff and broadening of capability will cost between \$6 million and \$9 million annually, over the next one to five years. The cost for watershed studies and project plans over the next one to five years is estimated at \$4 to \$7 million annually. The use of consumables, such as vehicles, fuel, and construction materials, by Field Operations will cost an estimated \$2 million to \$5 million annually over the next one to five years. The Storm Water Utility will need an additional \$2 million annually for Work Order and Asset Management in order to track resource allocation and utilization, and to have knowledge of infrastructure currently in the ground. Design and Construction is the largest portion of the Storm Water Utility budget and will cost around \$30 to \$50 million annually for the Capital Project program, and will include an additional \$8 million to \$15 million annually for debt service.

2004 Energy Efficiency Act: The 2004 Energy Efficiency Act adopted by Congress made it illegal to manufacture mercury vapor (MV) lamp ballasts after January 1, 2008. The city has used MV maps as a roadway lighting source since the 1970s. Current inventory numbers show that Transportation/Public Works maintains 11,308, 175-watt MV lamps in residential areas throughout the City. Based on current material and labor costs, replacement of the existing inventory will cost about \$2.2 million. Beyond cost issues, the City may face opposition from citizens regarding the appearance of replacement lights. MV lights emit a white light, while High Pressure Sodium (HPS) lamps, the other standard used by TPW, emit a yellow light. In the late 1980s when TPW staff attempted to replace MV lamps with HPS lamps, citizens complained about not wanting yellow lights on their streets.

Neighborhood Traffic Management Program: TPW's Neighborhood Traffic Management Program (NTMP) involves a set of strategies to slow down traffic volumes to improve safety for local communities. Annually, Traffic Engineering receives approximately 1,200 citizen requests for assistance with neighborhood and school related safety issues. Traffic Engineering is currently working with 16 neighborhoods that are developing their neighborhood traffic calming plans. Due to traffic congestion on arterial roads, residential neighborhood streets will continue to experience high levels of through traffic as an alternative to congested arterials. Including planning, engineering, and construction costs, on average, a comprehensive neighborhood traffic calming plan will cost \$300,000 to implement. Currently, the NTMP budgets \$100,000 of General Fund dollars per year to implement the speed (hump) cushion program. In the 2004 bond program, \$600,000 was earmarked for traffic calming projects. To resolve various traffic concerns expressed by neighborhood associations, residents, and local school districts, the City should allocate \$4 million per year for the next 10 years to address neighborhood traffic calming projects. Unless additional funds are approved for NTMP, Traffic Engineering will continue to offer planning and engineering services to the community, but staff will not have the resources to implement the traffic calming measures, and the plans will not be implemented.

LONG TERM ISSUES

SERVICE LEVEL ENHANCEMENTS:

Expand Code Compliance Efforts to Address Substandard Housing: The condition of a house can generally be related to the age of the house, and without proper maintenance the condition of an older home can quickly become very run-down. As of March 2006, the Department has identified 304 structures in danger of collapse, 2,160 substandard structures, and 2,000 structures with code violations. Substandard housing is a concern given the age of the City's housing stock. The 2000 Census indicates that 50.3% of houses in the City were built before 1970, and 36.4% were built prior to 1960. As these structures age, those receiving a substandard designation, or having code violations will rise. To address the increase of substandard and derelict buildings that negatively impact the health, welfare, and safety of the general public, the Code Compliance Department will need increased staffing. The additional staffing (consisting of six Code Officers, and one Senior Customer Service Representative) would provide for the processing, and abatement of these properties by ordinance amendment; utilizing the Building Standards Commission, or other legal remedies; and public education.

PROCESS IMPROVEMENTS:

Air Quality Attainment: The Environmental Protection Agency (EPA) has designated the Fort Worth/Dallas Metroplex as a moderate non-attainment area for Ozone, according to its National Ambient Air Quality Standards (NAAQS). If the City does not meet the established reduction target, highway and/or other federal funds could be jeopardized; permitting baselines will be reduced and requirements increased; and economic development will be severely crippled. The City and its citizens must work to ensure attainment and maintenance of the standard. The Texas Commission on Environmental Quality (TCEQ) has determined that a major portion of the ozone forming pollution comes from automobiles; therefore, individuals can play an important role by making better commuter choices, altering their driving habits, etc. A tremendous amount of regional cooperation, teamwork and partnership development will also be needed to implement the State Implementation Plan and reach attainment. As part of this partnership, the City will be encouraged to buy cleaner burning vehicles, both on and off-road; to change development standards to encourage green building; to refer to environmental preferable purchasing protocols; and to provide a preferential purchase to green or zero emission electricity.

Electronic Waste Disposal: The EPA estimates that waste electronics (computers and televisions) comprise approximately one to four percent of the municipal solid waste stream. Based upon the latest published information from the EPA on the 2003 US waste stream this would amount to approximately 2.4 to 9.6 million tons of electronics being disposed of annually in the US. Many more consumers are holding on to old electronics because they are not sure what to do with these used products. Electronic equipment contains metals and other materials that can be hazardous to human health and the environment if they are not properly managed. Currently four states, California, Maine, Maryland, and Washington, either have state laws or will be enacting them shortly, mandating how used electronics are to be controlled for recycling and disposal. In Texas, the Texas Campaign for the Environment, a grassroots environmental group, is pushing local cities to sign a producer take back initiative. Disposal of waste electronics can be expensive. Fort Worth currently has a citizen drop-off program to address most electronic wastes and the state has new legislation that addresses computers but not televisions. However, there is no federal program that addresses this significant challenge to local solid waste collections. In the absence of federal guidance, local entities lack the direction and resources to adequately address this issue.

TECHNOLOGY:

City-Wide Fleet Automatic Vehicle Location (AVL): If the decision is made to expand the Automatic Vehicle Location (AVL) system to the entire fleet (potentially 3000 + vehicles) it will need to be looked at very closely. The

Mobile Data System does not have the capacity to handle AVL services for a fleet of this size in its current state. Major upgrades would be required or commercial services would need to be used. A commercial service / system would have costs associated with it, both capital and ongoing. Depending on what data are tracked, this could become a relatively large project. Estimated cost is in the millions of dollars.

Trinity River Vision: Trinity River Vision is a \$519 million dollar project to reduce flood hazards, and to provide urban revitalization, ecosystem restoration, and recreation in the Trinity Uptown area. This area consists of 800 acres North of Downtown. The project has been merged with the Gateway Park Ecosystem Restoration project for the shared flood storage and ecosystem restoration benefits that are possible. Funds will be derived from Capital Improvement Program funding, Water and Sewer Funds, Tax Increment Financing, and partner funding. There are identified funding streams for \$435 million but the project has exceeded this by an estimated \$84 million to \$519 million. The City will have to revise the TIF to create more funding and utilize gas revenue from the Parks and Community Services funds for Gateway Park to accommodate financing the funding difference. Staff are also working with partner agencies in the project to identify additional funding and financing sources or expand current sources of funding.

FACILITIES AND INFRASTRUCTURE:

Capital Improvement Program for Aviation, using Gas Well Revenue: The Aviation Department has been fortunate to sign gas well leases for both Fort Worth Spinks Airport and Meacham International Airport. The revenue generated from these gas wells will allow the airports to focus on existing as well as future capital needs. The Department of Aviation is currently evaluating and establishing its comprehensive plan for these improvements while simultaneously working within the parameters established by the Fort Worth City Council for the uses of this revenue under the Gas Well Revenue spend and save policy.

Redevelopment of Meacham International Airport: Meacham Airport is the oldest in the Fort Worth Airport System. There are significant existing infrastructure improvements needed as well as new utility infrastructure on the west side in order to attract future development. Staff will be evaluating ways to redevelop certain areas of the Airport to make best use of both the airside and landside of these properties. One of the first areas to be looked at will be the Terminal building and the facilities and land that surround it. The Meacham International Terminal building was constructed in 1968 and has undergone several remodels including the west side addition completed in 1981. Aviation Staff will be exploring the possibility of additional renovations or replacement of the Terminal building over the next few years.

Library Facilities Master Plan: In FY 2006-07 the Library Staff Committee developed a facility needs inventory. Findings from this report need to be developed into a Facilities Master Plan. Furthermore, consultants who conducted a facilities needs assessment for the City of Fort Worth recommended that four departments including the Library should have their individual departmental Facilities Plans. A professional plan will establish recommendations and timelines for implementations. It is estimated that these consultant services will cost \$400,000.

Library Facilities: Many Fort Worth Public Library buildings are ill-equipped to meet the demands of the 21st century. Rapid changes in technology, media formats, and service offerings are difficult, if not impossible, to support in existing facilities. Furthermore, most of the buildings were not designed to accommodate the high volumes of customer traffic witnessed over the past five years. The current situation requires new or remodeled library facilities. All seven branch libraries built in the 1960s require major infrastructure and/or cosmetic renovations, or possible replacements. Renovation would include layouts designed to provide better customer services, clean, attractive, and functional furnishings designed to accommodate current technologies. Replacements are needed to increase infrastructure basics such as electrical and computer outlets and additional public meeting space. Additionally, the two regional libraries and the two library stations need substantial upgrades. If replacements are not possible in the near future, then cosmetic renovations at five branch locations over the course of the next five years are crucial. An essential complement to any public facility is its parking lot. Six branch library parking lots are in disrepair and need to be replaced, and two regional libraries' lots require resurfacing. Additionally, the Central Library

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façade, built in 1999, was not intended to last longer than five years. A permanent brick replacement should be built. Long-term cost estimates for library new facilities and upgrades/renovations to existing facilities are as follows: \$45,500,000 to replace seven branch libraries; \$80,000 to upgrade two library stations; \$698,148 to upgrade two regional libraries; \$850,635 to upgrade five branch libraries if they are not replaced; \$4,900,000 to replace the Central Library façade; \$500,000 to renovate the lower level of the Central Library; \$1,676,000 to expand Summer-glen Branch library; \$1,500,000 to replace parking lots at six branch libraries; \$80,000 to resurface parking lots at two regional libraries; \$238,355 for FY2009 costs associated with Ella Mae Shamblee Branch; \$1,376,775 for FY2010 Northwest Branch operating costs. The total estimated facilities cost is estimated at \$57,185,393.

North Side Animal Shelter Facility: With the City expanding significantly to the north and northwest, and a large percentage of service calls originating on the north side, it is becoming increasingly inefficient, time consuming, and costly to operate an Animal Care and Control program with only one animal shelter facility located in the southeast part of the city. With every field operations vehicle beginning and ending each day at the southeast center location, travel time and expenses are increasing. At some point, City policymakers should consider constructing a second animal shelter facility on the north side in order to reduce the program's operating costs. The division has poor response times to the north and northwest due to location and residents in these areas must travel long distances to seek lost pets, borrow live traps or conduct other business with the division. Many of these residents opt to adopt animals from shelters in other cities closer to their homes. Additionally, the existing Animal Care and Control facility has many unmet needs including insufficient space to house its growing staff. Shelter space does not allow for separation of sick or injured animals from those animals deemed as most "adoptable", enhancing the risk of illness for healthy animals. There is also no "get acquainted" areas for potential adopters with prospective pets. A second facility on the north side would satisfy many unmet needs.

FORT WORTH



ORDINANCE NO. 18283-09-2008

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2008, AND ENDING SEPTEMBER 30, 2009, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2008, and ending September 30, 2009, for the different departments and purposes of the City of Fort Worth be fixed and determined as follows:

I. GENERAL FUND

1. City Manager ¹	\$7,775,196
2. City Secretary	\$1,022,442
3. Code Compliance	\$14,783,367
4. Community Relations	\$4,056,083
5. Environmental Management	\$872,153
6. Financial Management Services ²	\$8,503,718
7. Fire	\$103,562,348

¹ Mayor and Council is consolidated with the City Manager's Office

² Budget and Management Services is consolidated with Finance to create the Financial Management Services Department

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8. Housing and Economic Development ³	\$7,202,892
9. Human Resources	\$4,381,663
10. Internal Audit	\$1,187,162
11. Law	\$5,516,005
12. Library	\$16,994,721
13. Municipal Court	\$13,215,596
14. Non-Departmental	\$64,241,832
15. Parks and Community Services ⁴	\$36,255,181
16. Planning and Development	\$15,416,048
17. Police	\$169,584,253
18. Public Events	\$9,230,244
19. Public Health ⁵	\$471,535
20. Transportation and Public Works	\$54,714,713
GENERAL FUND TOTAL	\$538,987,152

II. CIVIL SERVICE STAFFING

Police Department:

Civil service staffing for the Police Department on October 1, 2008, will consist of 1,541 Authorized Positions as follows: 1,112 officers, 207 detectives, 158 sergeants, 46 lieutenants, 13 captains, and 5 deputy chiefs.

³ Housing is consolidated with Economic and Community Development to create the Housing and Economic Development Department

⁴ Zoo is consolidated with Parks and Community Services Department

⁵ Public Health includes funding for administration and three months of funding for Vital Statistics

Fire Department:

Civil service staffing for the Fire Department on October 1, 2008, will consist of 876 Authorized Positions as follows: 452 firefighters, 195 engineers, 118 lieutenants, 84 captains, 24 battalion chiefs and 3 deputy chiefs.

Attached as Addendum A, and made a part of this ordinance by incorporation, are the salary schedules for Fort Worth Fire Department civil service classifications and Fort Worth Police Department civil service classifications for the fiscal year beginning October 1, 2008. These schedules set out the annual base pay for each civil service classification in the Fort Worth Fire Department and in the Fort Worth Police Department and provide for additional seniority pay as determined by each civil service employee's anniversary date. The seniority pay provided by this ordinance is in addition to and not in lieu of the longevity pay provided for by Texas Local Government Code section 141.032.

III. CABLE COMMUNICATIONS OFFICE

The Cable Communications Office shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Cable Communications Office, as provided in the budget of the City Manager, which includes a total Cable Communications Office appropriation of \$1,019,898.

IV. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District Fund shall be provided with such revenue as shall be appropriated to same by the Fort Worth Crime Control and Prevention District in accordance with law, and such money shall be used as provided for by law and the purposes specified by the Fort Worth Crime Control and Prevention District, and as provided in the budget of the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$51,341,543.

V. CULTURE AND TOURISM FUND

The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel/Motel Occupancy Tax and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Culture and Tourism Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$19,931,675.

VI. ENGINEERING SERVICES FUND

The Engineering Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Engineering Services Fund, as provided in the budget of the City

Manager, which includes a total Engineering Services Fund appropriation of \$11,824,766.

VII. ENVIRONMENTAL MANAGEMENT FUND

The Environmental Management Fund shall be provided with such revenue as may be secured from the City's environmental protection fee and other such sources as may become available from environmental projects, and such money shall be used to meet the requirements of the Environmental Management Fund, as provided in the budget of the City Manager, which includes a total Environmental Management Fund appropriation of \$4,304,033.

VIII. EQUIPMENT SERVICES FUND

The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of maintenance and other operations at the City's five service centers, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in the budget of the City Manager, which includes a total Equipment Services Fund appropriation of \$27,189,589.

IX. FEDERAL AWARDED ASSETS FUND

The Federal Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under federal law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total Federal Awarded Assets Fund appropriation of \$258,460.

X. GROUP HEALTH AND LIFE INSURANCE FUND

The Group Health and Life Insurance Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund, from contributions from employees and retirees, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Group Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Group Health and Life Insurance Fund appropriation of \$76,223,567.

XI. INFORMATION SYSTEMS FUND

The Information Systems Fund shall be provided with such revenue as may be secured from in-house transfers from City departments for the provision of basic telephone line service, maintenance of telephone lines and instruments, lease/purchase of telephone instruments and other equipment, support in the operation and maintenance of personal computers, design,

fabrication, procurement, installation and maintenance of electronic equipment, maintenance of the trunk system, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Information Systems Fund, as provided in the budget of the City Manager, which includes a total Information Systems Fund appropriation of \$22,912,526

XIII. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund shall be provided with such revenue as may be secured from sales and leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and such money shall be used to meet requirements of the Lake Worth Trust Fund, as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$814,763.

XIII. MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Municipal Airports Fund, as provided in the budget of the City Manager, which includes a total Municipal Airports Fund appropriation of \$3,162,904.

XIV. MUNICIPAL GOLF FUND

The Municipal Golf Fund shall be provided with such revenue as may be secured from the Pecan Valley, Rockwood, Z. Boaz, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Golf Fund, as provided in the budget of the City Manager, which includes a total Municipal Golf Fund appropriation of \$5,331,997.

XV. MUNICIPAL PARKING FUND

The Municipal Parking Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Parking Fund, as provided in the budget of the City Manager, which includes a total Municipal Parking Fund appropriation of \$4,291,778.

XVI. OFFICE SERVICES FUND

The Office Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of microfilming and office copying services, printing and graphics services, plus other in-house functions such as messenger and mail services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Office Services Fund, as provided

in the budget of the City Manager, which includes a total Office Services Fund appropriation of \$2,555,019.

XVII. RISK MANAGEMENT FUND

The Risk Management Fund shall be provided with such revenue as may be secured from City contributions from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Risk Management Fund, as provided in the budget of the City Manager, which includes a total Risk Management Fund appropriation of \$6,665,908.

XVIII. SOLID WASTE FUND

The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Solid Waste Fund, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$50,222,684.

XIX. SPECIAL TRUST FUND

The Special Trust Fund shall be provided with such revenue as may be secured from contributions, gifts, and transfers from entities, groups, organizations, or outside sources; and such money shall be used to fund operations in the General Fund and for other specific purposes, which includes a total Special Trust Fund estimated

appropriation of \$9,249,018. The total estimate is appropriated to the following departments, and contributed by the listed potential donors:

1. Community Relations \$36,000

Potential Donors: Advanced Mobility Systems of Texas, Inc., Aetna, American Health and Life, AmeriCredit Corporation, The Arc of Greater Tarrant County, AutoZone, Bank of America, Bass Hall for the Performing Arts, Baxton, Bell Helicopter Textron, Inc., Burlington Northern Foundation, Business Leadership Council, Campfire, USA, Carnival, Chesapeake Energy, CSC- Applied Technology Division, Carter & Burgess, Inc., CashAmerica International, Christal Vision, CitiFinancial Auto (Citigroup), Fort Worth Human Resources Department, Coca Cola Bottling Co., Compu TTY, Inc., Dollar General, DFW International Airport Board, DARS Rehabilitative Services, EFW, Inc., Easter Seals Greater Northwest Texas Benefits Planning/SSA, Expanco, Inc., FMG Edgewater Staffing LTD, FedEx, Fiesta, First American Payment Systems, Fort Worth Chamber of Commerce, Fort Worth Community Relations Department, Fort Worth Promotion Fund c/o Mayor's Office, Fort Worth Transportation Authority, Freedom Scientific, General Service Administration

(GSA), Goodwill Industries of Fort Worth, Hampson Aerospace, Inc. Texstars, Inc., Hickory Farms, International Schools, In Touch, JPS Health Network, Junior League of Fort Worth, KERA, L3 Communications Link Simulation and Training, The Learning Center of North Texas, Lighthouse for the Blind, Lockheed Martin, Los Vacqueros, Manpower Professional, Mealtime Partners, Mental Health Connection, MMI Internetworking, National Institutes of Health, NBC5, Pier 1, Red Oak Foundation, Quality Care Professionals, Radio Shack, Reach, Inc., Sam's Club, Starbucks, State farm Insurance, Scooter Store, SERCO, Siemens Logistics and Assembly Systems, Sprint, Tarrant County College, Tarrant County Government, Tarrant County MHMR, Target, Teague, Nall & Perkins, Texas Christian University, Texas Health Resources, The Barbara Bush Texas Fund for Family Literacy, TXU Electric Delivery, United Way for Tarrant County, US Department of Health and Human Services, US Citizenship & Immigration Services, US Department of Labor, US Equal Employment Opportunity Commission, United Cerebral Palsy, United Parcel Service, University of North TX Health Science Center, Waste Management of North Texas, Workforce Solutions for Tarrant County, XTO, individual

citizen donations and other corporate donations.

2. Environmental Management \$45,000

Potential Donors: Bell Helicopter Textron, Coca Cola Bottling Company of North Texas, Alcon Laboratories, Inc. Foundation, Fort Worth Star Telegram, Miller Brewing Company, Lockheed Martin, TXU Electric, Burlington Northern Sante Fe Corporation, Tandy RadioShack, Motorola, Green Mountain Energy, Carter Burgess, Silver Creek Materials, Chesapeake Energy Corporation, XTO Energy and Ozarka Spring Water Company.

3. Fire \$151,018

Potential Donors: Tarrant County, Wal-Mart and Sam's Club Foundation, Fire Safety Education Trust, individual citizen donations and other corporate donations.

4. Housing and Economic Development \$30,000

Potential Donors: United States Department of Housing and Urban Development, Fannie Mae Foundation, Fort Worth Housing Authority and other housing service organizations, real estate brokers or mortgage companies

5. Library \$500,000

Potential Donors: Friends of the Fort Worth Public Library, Inc., The Fort Worth Public Library Foundation, Library Automation Fund, Hazel

Vaughn Leigh Trust, and Gray Trust

6. Municipal Court \$8,000

Potential Donors: Law Enforcement Officer
Standards and Education Program

7. Parks and Community Services \$2,279,000

Potential Donors: Fort Worth Garden Club, Fort
Worth Botanical Society, Fuller Foundation, Amon
G. Carter Foundation, Mayfest, Inc., Streams and
Valley, Inc., Chesapeake, Summer Day Camp
Registrants, Nature Center Program Registrants,
Friends of the Fort Worth Nature Center, Log Cabin
Village Heritage Foundation, Van Zandt Cottage,
Nature Center Conservancy, Youth Sports Council
Inc., Youth Sports Advisory Group, Community
Action Partners, Community Centers Advisory Group,
Log Cabin Village, Texas Department of Human
Services, Fort Worth Independent School District,
TXU Energy, Atmos Energy, Optimist Club, Texas
Department of Agriculture, Mobile Recreation
Registrants, XTO, Energy Quicksilver Resources,
Fort Worth Lawn and Sprinkler, E Developments,
Fresnel Technologies, Inc., Pier 1 Imports, Carter
& Burgess, Lockheed Martin, Speedway Children's
Charities, and Sid Richardson Foundation

8. Police \$200,000

Potential Donors: FWPOA, FWBLEOA, FWLPOA, Cash
America, National Association of Town Watch,

Burros Promotional, Best Impressions, TigerDirect.com, Office Depot, Wal-Mart Foundation, Home Depot, Sports Authority, FedEx Kinko's, Life Fitness, Corporate Express, Best Buy, Kroger Grocery Store, Supercircuits Inc, Tech Depot, GT Distributors, Target, Wiley X Eyewear, AT&T, and Anonymous Donors

9. Public Events \$6,000,000
Potential Donors: State of Texas \ Senate Bill 1253 Economic Development Allocation, Southwestern Exposition and Livestock Show and Event Facilities Fort Worth, Inc.

XX. STATE AWARDED ASSETS FUND

The State Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under state law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total State Awarded Assets Fund appropriation of \$449,527.

XX. STORMWATER UTILITY FUND

The Stormwater Utility Fund shall be provided with such revenue as may be secured from the provision of stormwater

services, and such money shall be used to meet the requirements of the Stormwater Utility Fund, as provided in the budget of the City Manager, which includes a total Stormwater Utility Fund appropriation of \$19,327,564.

XXII. TEMPORARY LABOR FUND

The Temporary Labor Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of temporary labor services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Temporary Labor Fund, as provided in the budget of the City Manager, which includes a total Temporary Labor Fund appropriation of \$1,884,962.

XXIII. UNEMPLOYMENT COMPENSATION FUND

The Unemployment Compensation Fund shall be provided with such revenue as may be secured by contributions from City operating funds and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Unemployment Compensation Fund, as provided in the budget of the City Manager, which includes a total Unemployment Compensation Fund appropriation of \$342,050.

XXIV. WATER AND SEWER FUND

The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and

other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Water and Sewer Fund as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$334,577,926.

XXV. WORKERS' COMPENSATION FUND

The Workers' Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Workers' Compensation Fund, as provided in the budget of the City Manager, which includes a total Workers' Compensation Fund appropriation of \$12,989,350.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2008, and ending September 30, 2009, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter

and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 12, 2008, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 19th day of August, A.D. 2008, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That following the commencement of the public hearings for which provision has been made in the preceding section, this ordinance shall be published two times, one of which publication shall not be less than ten (10) days before the second reading and final passage of the ordinance, in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City.

SECTION 6.

That this ordinance shall not be presented for final passage until ten (10) full days have elapsed after its publication, as provided by the Charter of said City.

SECTION 7.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.


SECTION 8.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 9.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:



City Attorney

Introduced on First Reading:
August 19, 2008

Adopted: September 16, 2008

FORT WORTH



Key	Title 40 HOUR SCHEDULE	Base Pay*	Base + 1 (1st Year) B	Base + 2 (2nd Year) C	Base + 3 (3rd Year) D	Base + 4 (4th Year) E	Base + 5 (5th Year) F
Y01	FIRE FIGHTER	A					
		HR	23.52	24.70	25.94	27.24	28.60
		MO	4,077	4,281	4,496	4,722	4,957
		AN	48,922	51,376	53,955	56,659	59,488
		OT	35.28	37.05	38.91	40.86	42.90
Y02	FIRE ENGINEER						
		HR	31.75				
		MO	5,503				
		AN	66,040				
		OT	47.63				
Y03	FIRE LIEUTENANT						
		HR	35.20				
		MO	6,101				
		AN	73,216				
		OT	52.80				
Y04	FIRE CAPTAIN						
		HR	39.44				
		MO	6,836				
		AN	82,035				
		OT	59.16				
Y05	FIRE BATTALION CHIEF						
		HR	43.12	45.28			
		MO	7,474	7,849			
		AN	89,690	94,182			
		OT	64.68	67.92			
Y11	FIRE DEPUTY CHIEF						
		HR	51.21	53.77			
		MO	8,876	9,320			
		AN	106,517	111,842			
Y17	FIRE TRAINEE						
		HR	17.39				
		MO	3,014				
		AN	36,171				
		OT	26.09				

*The first step in each rank is the BASE pay in each rank. All steps after the initial step are "seniority" rates that increase on identified anniversary dates.

Key	Title	Base Pay*	1st Year B (Base + 1)	2nd Year C (Base + 2)	3rd Year D (Base + 3)	4th Year E (Base + 4)	8th Year F (Base + 5)	12th Year G (Base + 6)	16th Year H (Base + 7)	20th Year I (Base + 8)
X03	POLICE OFFICER	HR	22.14	24.41	25.63	26.91	28.26	29.67	31.15	32.71
		MO	3,838	4,231	4,443	4,664	4,898	5,143	5,399	5,670
		AN	46,051	50,773	53,310	55,973	58,781	61,714	64,792	68,037
		OT	33.21	36.62	38.45	40.37	42.39	44.51	46.73	49.07
X04	POLICE CORPORAL	HR	28.28	31.17	32.73	34.37	36.09	36.09	36.09	36.09
		MO	4,902	5,403	5,673	5,957	6,256	6,568	6,895	7,239
		AN	58,822	64,834	68,078	71,490	75,067	78,811	82,742	86,882
		OT	42.42	46.76	49.10	51.56	54.14	56.84	59.67	62.66
X07	POLICE SERGEANT	HR	32.73	36.09	37.89	39.78	41.77	43.86	46.07	48.37
		MO	5,673	6,256	6,568	6,895	7,240	7,602	7,985	8,384
		AN	68,078	75,067	78,811	82,742	86,882	91,229	95,826	100,610
		OT	49.10	54.14	56.84	59.67	62.66	65.79	69.04	72.49
X08	POLICE LIEUTENANT	HR	36.09	39.78	41.77	43.86	46.07	48.37	50.77	53.27
		MO	6,256	6,895	7,240	7,602	7,985	8,384	8,800	9,233
		AN	75,067	82,742	86,882	91,229	95,826	100,610	105,599	110,688
		OT	54.14	59.67	62.66	65.79	69.04	72.49	76.14	79.99
X09	POLICE CAPTAIN	HR	41.79	46.07	48.37	50.77	53.27	55.87	58.57	61.37
		MO	7,244	7,985	8,384	8,800	9,233	9,684	10,153	10,641
		AN	86,923	95,826	100,610	105,599	110,688	115,877	121,166	126,555
		OT	62.66	69.04	72.49	76.14	79.99	84.14	88.59	93.34
X10	POLICE DEPUTY CHIEF	HR	48.20	53.14	55.80	58.50	61.30	64.20	67.20	70.30
		MO	8,355	9,211	9,672	10,153	10,654	11,175	11,717	12,280
		AN	100,256	110,531	116,064	121,857	127,810	133,923	140,196	146,729
		OT	72.49	79.99	84.14	88.59	93.34	98.39	103.74	109.39
X17	POLICE TRAINEE	HR	17.45	19.00	20.00	21.00	22.00	23.00	24.00	25.00
		MO	3,025	3,300	3,500	3,700	3,900	4,100	4,300	4,500
		AN	36,296	39,000	41,000	43,000	45,000	47,000	49,000	51,000
		OT	26.18	28.00	29.00	30.00	31.00	32.00	33.00	34.00

*The first step in each rank is the BASE pay in each rank. All steps after the initial step are "seniority" rates that increase on identified anniversary dates.

Title	Key	Base Pay*	Base + 1 (1st Year)	Base + 2 (2nd Year)	Base + 3 (3rd Year)	Base + 4 (4th Year)	Base + 5 (5th Year)
AVERAGE 112 HOUR SCHEDULE		A	B	C	D	E	F
FIRE FIGHTER	Y01	HR	16.80	17.64	18.53	19.46	20.43
		MO	3,883	4,077	4,496	4,722	4,957
		AN	46,592	48,922	53,955	56,659	59,488
		OT	24.00	25.20	27.79	29.19	30.64
FIRE ENGINEER	Y02	HR	21.60	22.68			
		MO	5,242	5,503			
		AN	62,899	66,040			
		OT	32.40	34.02			
FIRE LIEUTENANT	Y03	HR	23.94	25.14			
		MO	5,810	6,101			
		AN	69,722	73,216			
		OT	35.91	37.71			
FIRE CAPTAIN	Y04	HR	26.83	28.17			
		MO	6,510	6,836			
		AN	78,125	82,035			
		OT	40.24	42.26			
FIRE BATTALION CHIEF	Y05	HR	29.34	30.80			
		MO	7,119	7,474			
		AN	85,426	89,690			
		OT	44.00	46.20			
FIRE DEPUTY CHIEF	Y11	HR	34.84	36.58			
		MO	8,453	8,876			
		AN	101,442	106,517			
FIRE TRAINEE	Y17	HR	12.42				
		MO	3,014				
		AN	36,171				
		OT	18.63				

*The first step in each rank is the BASE pay in each rank. All steps after the initial step are "seniority" rates that increase on identified anniversary dates.

ORDINANCE NO. 18285-09-2008

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2008, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION I.

There is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2008, at the rate of \$0.8550 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2008, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.7109 for general fund operations and a debt levy of \$0.1441 for servicing outstanding debt obligations.

SECTION II.

The debt portion of the tax levy which is hereinbefore made is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any

general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an addition to levies for the same purpose in the respective ordinances authorizing and creating such obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The General Debt Service Fund shall receive payment of sixteen and eighty-five hundredths percent (16.85%) of the current taxes collected.

SECTION III.

The taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2008, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE DUE TO INCREASED PROPERTY VALUATIONS. HOWEVER, BECAUSE A PORTION OF THE TAX RATE ALLOCATED FOR OPERATIONS AND MAINTENANCE HAS BEEN SHIFTED TO DEBT SERVICE, AT THIS TAX RATE, A PROPERTY VALUED AT \$100,000 WOULD PAY \$10.00 LESS FOR OPERATIONS AND MAINTENANCE THAN IN THE PREVIOUS YEAR.

SECTION IV.

The taxes provided for herein are due on receipt of a tax bill and are delinquent if not paid before February 1, 2009. Failure to send or receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION V.

If a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2008, he may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2009.

SECTION VI.

(a) A delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2009. However, a tax delinquent on July 1, 2009, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) If a person who exercises the split payment option

provided by Section V above fails to make the second payment before July 1, 2009, the second payment is delinquent and incurs a penalty of twelve percent (12%) of the amount of the unpaid tax.

SECTION VII.

In addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become delinquent as above set forth, and said interest shall attach on the first day of each month thereafter until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said taxes and be payable as such.

SECTION VIII.

A tax that becomes delinquent on or after February 1, 2009, but not later than May 1, 2009, and that remains delinquent on July 1, 2009, shall incur an additional penalty of twenty percent (20%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such twenty percent (20%) penalty and collection procedures are imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and is in addition to the other penalties and interest which are due and owing according to law.

SECTION IX.

A tax that becomes delinquent on or after June 1, 2009, under Section 26.07(f), 26.15(e), 31.03, 31.031, 31.032, or 31.04 of the Tax Code shall incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the Property Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION X.

A tax imposed on tangible personal property that becomes delinquent on or after February 1, 2009, shall incur an additional penalty of twenty percent (20%) pursuant to Property Tax Code Section 33.11, on the later of the date the tax becomes subject to the outside attorney collection contract of Section 6.30 or 60 days after the date the taxes become delinquent. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION XI.

Such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION XII.

Should any part, portion, section or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION XIII.

This ordinance shall take effect and be in full force and effect from and after the date of its passage as provided by law.

APPROVED AS TO FORM AND LEGALITY:



City Attorney

Introduced on First Reading:

August 19, 2008

Adopted: September 16, 2008

ORDINANCE NO. 18284-09-2008

AN ORDINANCE SETTING FORTH AN ESTIMATE OF THE EXPENSE OF THE GENERAL DEBT SERVICE FUND OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2008, AND ENDING SEPTEMBER 30, 2009, AND APPROPRIATING MONEY FOR THE GENERAL DEBT SERVICE FUND AND PURPOSE OF SUCH ESTIMATE; APPROPRIATING MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON ALL OUTSTANDING GENERAL INDEBTEDNESS; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH,
TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2008, and ending September 30, 2009, for General Debt Service Fund, for the purpose of paying interest and principal and creating a sinking fund for all outstanding general indebtedness be estimated as \$58,891,168.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2008, and ending September 30, 2009, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 12, 2008, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 19th day of August, A.D. 2008, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That following the commencement of the public hearings for which provision has been made in the preceding section, this

ordinance shall be published two times, one of which publication shall not be less than ten (10) days before the second reading and final passage of the ordinance, in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City.

SECTION 6.

That this ordinance shall not be presented for final passage until ten (10) full days have elapsed after its publication, as provided by the Charter of said City.

SECTION 7.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

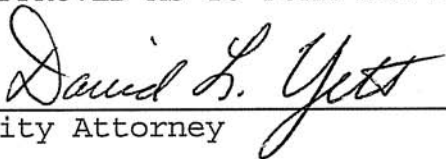
SECTION 8.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 9.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:



City Attorney

Introduced on First Reading:

August 19, 2008

Adopted: September 16, 2008

Ordinance No. 18286-09-2008

AN ORDINANCE DECREASING THE UNDESIGNATED, UNRESERVED FUND BALANCE IN THE WORKER'S COMPENSATION FUND IN THE AMOUNT OF \$3,000,000 AND IN THE RISK MANAGEMENT FUND IN THE AMOUNT OF \$5,000,000 FOR THE PURPOSE OF TRANSFERRING FUNDS TO THE GENERAL FUND TO STRENGTHEN FUND BALANCE; PROVIDING FOR A SEVERABILITY CLAUSE; MAKING THIS ORDINANCE CUMULATIVE OF PRIOR ORDINANCES IN CONFLICT HERewith; AND PROVIDING AN EFFECTIVE DATE.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That in addition to those amounts allocated to the various City departments for Fiscal Year 2008-2009 in the Budget of the City Manager, there shall also be decreased the undesignated, unreserved fund balance in the Worker's Compensation Fund in the amount of \$3,000,000 and in the Risk Management Fund in the amount of \$5,000,000 for the purpose of transferring funds to the General Fund to strengthen fund balance.

SECTION 2.

That should any portion, section or part of a section of this ordinance be declared invalid, inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way impair the remaining portions, sections, or parts of sections of this ordinance, which said remaining provisions shall be and remain in full force and effect.

SECTION 3.

The Finance Director certifies that upon approval of the FY 2008-2009 annual appropriation ordinance, and adoption of this ordinance, funds will be available in the FY 2008-2009 General Fund fund balance. Upon approval, the projected unaudited, unreserved, undesignated fund balance of the General Fund will be \$427,525 above the minimum reserve fund balance of \$53,898,715 required by the City's Financial Management Policy Statements.

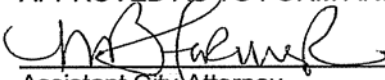
SECTION 4.

That this ordinance shall be incorporated into the ordinance of the municipal government of the City of Fort Worth for the ensuing Fiscal Year beginning October 1, 2008, and ending September 30, 2009, and all other ordinances and appropriations amending the same except in those instances where the provisions of this ordinance are in direct conflict with such other ordinances and appropriations, in which instance said conflicting provisions of said prior ordinances and appropriations are hereby expressly repealed.

SECTION 5.

This ordinance shall take effect upon adoption.

APPROVED AS TO FORM AND LEGALITY:


Assistant City Attorney

ADOPTED AND EFFECTIVE: September 16, 2008

FORT WORTH



ORDINANCE NO. 18287-09-2008

AN ORDINANCE AMENDING CHAPTER 2, "ADMINISTRATION," ARTICLE V "HUMAN RESOURCES" OF THE CODE OF THE CITY OF FORT WORTH, TEXAS (1986), AS AMENDED, TO ADD SECTION 2-190, "RETIRED EMPLOYEE HEALTH COVERAGE;" PROVIDING THAT THIS ORDINANCE SHALL BE CUMULATIVE; PROVIDING FOR A SEVERABILITY CLAUSE; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, on or about October 4, 1988, the Fort Worth City Council approved changing the level of benefit subsidization for employees hired on or after October 5, 1988 who retired from the City of Fort Worth providing one hundred percent subsidization of the retirees' cost to providing subsidization of cost based on date of hire or years of service; and

WHEREAS, with the implementation of a new accounting rule, Government Accounting Standards Board Statement 45, the City must account for its Other Post Employment Benefits for the fiscal year beginning October 1, 2007; and

WHEREAS, as of October 1, 2006, the Unfunded Actuarial Accrued Liability as determined by the City's outside consultant is \$858,000,000 and the City's estimated associated Annual Required Contribution is \$89,100,000; and

WHEREAS, the Audit and Finance Advisory Committee has considered the reporting requirements and endorses the City Manager's recommendation to provide no premium benefit subsidy for retirees who are hired as active employees on or after January 1, 2009.

Be it ordained by the City Council of the City of Fort Worth, Texas that:

SECTION 1.

Chapter 2 "Administration," Article V, "Human Resources," of the Code of the City of Fort Worth, Texas (1986), as amended, is hereby further amended to add Section 2-190, "Retired Employee Health Coverage" which shall read as follows:

ARTICLE V. HUMAN RESOURCES

Sec. 2-190. Retired Employee Health Coverage.

- (a) Pursuant to Chapter 172 of the Texas Local Government Code, the City of Fort Worth may provide certain benefits, including group health coverage, to its officers, employees, and retirees, and to the dependents of officers, employees and retirees. Pursuant to Article 16, Section 66 of the Texas Constitution, such benefits are not a constitutionally protected right, and may be changed or discontinued at any time.

- (b) Chapter 175 of the Texas Local Government Code permits a person who is entitled to receive pension coverage from the City of Fort Worth to purchase continued health coverage for the person and the person's dependents, as defined by the City, if health benefit coverage is provided to employees, and if the person is not eligible for group health coverage through another employer. This Chapter does not require the City to offer health coverage, and does not require the City to pay any portion of the cost for health coverage if it makes coverage available.
- (c) The City of Fort Worth provides health benefit coverage for its employees and retirees, and their dependents, and for surviving dependents of retired and vested employees on a variable contribution basis. Although the City is not required to pay any portion of the cost of this coverage, the City will pay a percentage of the cost of health benefits for retired employees who were hired prior to January 1, 2009, and their dependents, as approved by City Council.
- (d) The City will not contribute to the cost of health benefits for employees and their dependents upon the retirement of the employee if the employee was hired on or after January 1, 2009.
- (e) Coverage under subsection (c) is not a contractual right, nor a guarantee of future coverage. The City may change health benefits or discontinue health benefits at any time. Additionally, City contributions to health coverage in any fiscal year are contingent on sufficient funds being allocated in the City of Fort Worth's annual budget for that fiscal year.
- (f) The City shall establish a separate account for the purpose of funding the City's retiree healthcare liability. City Council shall determine the amount to be allocated to this account in the City of Fort Worth's annual budget. The funds in this account may be invested as allowed by state and federal law.

SECTION 2.

Sections 2-191 through 2-200 are hereby reserved for future use.

SECTION 3.

This ordinance shall be cumulative of all provisions of ordinances and of the Code of the City of Fort Worth, Texas (1986), as amended, except where the provisions of this ordinance are in direct conflict with the provisions of such ordinances and such Code, in which event conflicting provisions of such ordinances and such Code are hereby repealed.

SECTION 4.

It is hereby declared to be the intention of the City Council that the sections, paragraphs, sentences, clauses and phrases of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared void, ineffective or unconstitutional by the valid judgment or decree of any court of competent

jurisdiction, such voidness, ineffectiveness or unconstitutionality shall not effect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such void, ineffective or unconstitutional phrase, clause, sentence, paragraph or section.

SECTION 5.

This ordinance shall take effect and be in full force and effect from and after its passage and adoption, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

 _____

Assistant City Attorney

Date: 9/17/08

ADOPTED: September 16, 2008

EFFECTIVE: September 16, 2008

FORT WORTH



**SCHEDULE OF CHANGES
MADE BY THE CITY COUNCIL
TO THE CITY MANAGER'S
PROPOSED 2008-09 BUDGET**

EXPLANATION OF REVENUE CHANGES:

Original General Fund Revenue Estimate: **\$536,934,855**

City Manager's Office

Original Estimate	\$0	\$93,818
Revised Estimate	\$93,818	

An increase of \$93,818 has been made to the City Manager's Office revenue to account for a transfer of 2 administrative positions from the Transportation and Public Works Department- Engineering Services Fund to the newly created Program Management Office.

Community Relations

Original Estimate	\$0	\$583,761
Revised Estimate	\$583,761	

An increase of \$583,761 has been made to the Community Relations Department revenue for transfers from the Water and Sewer, Solid Waste, Environmental Management, and Stormwater Utility Funds. These transfers fund the public information officer (PIO) positions centralized in the Community Relations Department.

Financial Management Services

Original Estimate	\$481,687,855	(\$227,781)
Revised Estimate	\$481,460,074	

A net decrease of \$227,781 has been made to the Financial Management Services revenue. The decrease of \$589,285 accounts for the loss of revenue from the change of the street rental fee from 5% to 4% for wholesale water and sewer customers. Secondly, the gas well revenue cap policy was revised resulting in an increase of \$361,504 in revenue to the General Fund.

Non-Departmental

Original Estimate	\$434,229	\$1,392,499
Revised Estimate	\$1,826,728	

An increase of \$392,499 has been made to Non-Departmental revenue for a transfer from the Water and Sewer Fund to pay the cost of a contract to administer the Public Arts program. In addition, an increase of \$1,000,000 has been made to account for the transfer from the Workers' Compensation Fund excess fund balance for a one-time increase of the ambulance subsidy.

Public Health

Original Estimate	\$0	\$210,000
Revised Estimate	\$210,000	

An increase of \$210,000 has been made to the Public Health Department revenue to account for 3 months of continued operation for the Vital Statistics program. From October 1-December 31, 2008, Vital Statistics will remain a part of the City of Fort Worth. Effective January 1, 2009, these responsibilities are projected to be assumed by Tarrant County. When the proposed budget was presented to Council, the responsibilities for Vital Statistics was projected to move to Tarrant County on October 1, 2008.

Revised General Fund Revenue Total		\$538,987,152
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EXPLANATION OF APPROPRIATION CHANGES:

Original General Fund Appropriation:	\$536,934,855
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City Manager's Office

Original Estimate	\$6,691,434	\$1,083,762
Revised Estimate	\$7,775,196	

An increase of \$1,064,460 was made as a transfer from Non-Departmental to align contractual expenditures with appropriate departments. A net of \$191,004 was added to move six positions from the Engineering Department to the Program Management Office (PMO) as well as the deletion of two and transfer of three positions as part of the centralization of the Public Information Officers in the Community Relations Department (CRD). \$77,244 has been added to move one position from TPW to the PMO; and \$77,468 has been added for costs associated with the PMO. A decrease of \$667,770 was made for PMO employees paid with bond funds. An adjustment of \$77,948 has been made for costs associated with positions transferred/deleted as a result of the centralization of the PIO in the CRD. The budget decreased by \$23,620 for training expenditures; \$46,580 added for reinstatement of vacation sell-back; \$47,712 has been added for an increase in group health; \$20,869 has been added for a 3% pay increases for scheduled temporaries; and \$171,867 has been added due to the final implementation of the FY2008-09 Compensation Plan.

City Secretary

Original Estimate	\$979,135	\$43,307
Revised Estimate	\$1,022,442	

This includes \$5,035 for the reinstatement of vacation sell-back, \$8,652 for an increase in group health, and an additional \$29,620 was added as a result of the final implementation of the FY2008-09 Compensation Plan.

Code Compliance

Original Estimate	\$15,611,122	
Revised Estimate	\$14,783,367	(\$827,755)

A decrease of \$1,309,810 has been made to the Code Compliance Department budget as a consequence of the transfer of the Public Information Officers (PIO) to the Community Relations Department (CRD) as a part of the centralization of the Public Information Officers in CRD, \$373,325 was decreased due to the transfer of the Outreach program to CRDs; \$27,108 was added as an administrative budget adjustment, and an increase of \$66,497 for the reinstatement of vacation sell-back. Additionally, \$2,144 was added for 3% pay increases for scheduled temporaries, \$163,800 was added due to an increase in group health, and \$595,831 was added due to the final implementation of the FY2008-09 Compensation Plan.

Community Relations Department

Original Estimate	\$1,371,305	\$2,684,778
Revised Estimate	\$4,056,083	

These changes include an increase of \$2,080,294 as a consequence of the centralization of the Public Information Officers (PIO) in CRD; \$340,458 was added for the transfer of the Outreach program from Code Compliance; a \$49,896 increase in Scheduled Temporary account to offset the cost of three anticipated reclassifications based on the merger; and an increase of \$15,627 for the reinstatement of vacation sell-back. Additionally, \$2,064 was added for 3% pay increases for scheduled temporaries; \$47,088 was added due to an increase in group health; \$36,000 was added for the transfer from Non-Departmental to provide for functional alignment of expenditures; and a \$113,351 increase due to the final implementation of the FY2008-09 Compensation Plan.

Housing and Economic Development Department

Original Estimate	\$3,749,852	\$3,453,040
Revised Estimate	\$7,202,892	

This includes an increase of \$410,517 as a consequence of the consolidation of the Economic and Community Development department with the Housing Department. \$2,874,152 was added for the transfer from Non-Departmental as part of the budget process to align contractual expenditures with appropriate departments. The budget increased by \$24,272 for the reinstatement of vacation sell-back, \$35,916 was added due to an increase in group health, and an increase of \$108,183 due to the final implementation of the FY2008-09 Compensation Plan.

Environmental Management

Original Estimate	\$812,024	\$60,129
Revised Estimate	\$872,153	

An increase of \$60,129 has been made to the Environmental Management Department budget. This includes an increase of \$6,904 for the reinstatement of vacation sell-back, \$15,096 was due to an increase in group health, and \$38,129 due to the final implementation of the FY2008-09 Compensation Plan.

Financial and Management Services Department

Original Estimate	\$9,366,856	(\$863,138)
Revised Estimate	\$8,503,718	

This includes a decrease of \$1,500,000 for CAFR Augmentation funding being transferred to Non-Departmental, and an increase of \$310,304 for funding transferred from Non-Departmental as part of the budget process to align contractual expenditures with appropriate departments. The budget also included an increase of \$49,842 for reinstatement of the vacation sell-back; \$67,896 due to an increase in group health; \$1,897 to provide a 3% compensation increase to scheduled temporaries; and \$206,923 for the final implementation of the FY2008-09 Compensation Plan.

Fire Department

Original Estimate	\$98,394,047	\$5,168,301
Revised Estimate	\$103,562,348	

An increase of \$841,558 has been made to the Fire Department budget for the reinstatement of vacation sell-back. Additionally, \$1,150,176 was added due to an increase in group health, and \$3,176,567 was added for final implementation of the FY2008-09 Compensation Plan.

Housing

Original Estimate	\$657,857	(\$657,857)
Revised Estimate	\$0	

A decrease of \$657,857 has been made to the Housing department budget as a consequence of the consolidation of the department with the Economic and Community Development Department.

Human Resources

Original Estimate	\$3,926,167	\$455,496
Revised Estimate	\$4,381,663	

This includes \$260,600 that was added for the transfer from Non-Departmental as part of the budget process to align contractual expenditures with appropriate departments. Additionally, an increase of \$33,293 was made for the reinstatement of vacation sell-back; \$150 was added for 3% pay increases for scheduled temporaries; \$45,876 was added due to an increase in group health; and an increase of \$115,577 was added due to the final implementation of the FY2008-09 Compensation Plan.

Internal Audit

Original Estimate	\$1,124,329	\$62,833
Revised Estimate	\$1,187,162	

An increase of \$5,990 has been made for reinstatement of vacation sell-back, \$14,592 was added due to an increase in group health, and an increase of \$42,251 was added due to the final implementation of the FY2008-09 Compensation Plan.

Law Department

Original Estimate	\$5,296,213	\$219,792
Revised Estimate	\$5,516,005	

This includes an increase of \$39,023 for reinstatement of vacation sell-back; an increase of \$631 for a 3% pay increase for scheduled temporaries; an increase of \$40,680 due to the increase in group health; and an increase of \$139,458 due to the final implementation of the FY2008-09 Compensation Plan.

Library

Original Estimate	\$16,186,728	\$807,993
Revised Estimate	\$16,994,721	

The budget increased by \$75,968 for the reinstatement of vacation sell-back; \$171,300 due to an increase in group health; \$9,690 to provide a 3% compensation increase to Scheduled Temporaries; and \$551,035 for the final implementation of the FY2008-09 Compensation Plan.

Municipal Court

Original Estimate	\$12,401,930	\$813,666
Revised Estimate	\$13,215,596	

An increase of \$76,339 has been made for reinstatement of vacation sellback, \$160,728 was added due to an increase in group health, and \$576,599 has been added due to the final implementation of the FY2008-09 Compensation Plan.

Non-Departmental

Original Estimate	\$87,187,706	(\$22,945,874)
Revised Estimate	\$64,241,832	

An increase of \$570,000 was transferred from the Financial Management Services Department as part of the CAFR Augmentation funding. An increase of \$392,499 was added for the management of the Public Art Program (offset by a transfer from Water). The budget also increased by \$2,000,000 for an increased Medstar Subsidy; additional funding of \$250,000 for sunset reviews; and \$6,559,722 was transferred from Non-Departmental to various city departments as part of the budget process to align contractual expenditures with appropriate departments. The \$1,794,273 placeholder for the General Fund vacation sell-back was removed and reallocated to the departments. The placeholder of \$4,633,534 for the increase in group health was also removed and reallocated to the departments, and a decrease of \$14,156,763 was made to remove the General Fund placeholder for the FY2008-09 Compensation Plan and reallocate to departments. Finally, electricity was increased by \$930,000 based on projected increases and terminal leave was increased by \$55,919 based on current projected retirements and expenditure trends.

Parks and Community Services

Original Estimate	\$32,757,594	\$3,497,587
Revised Estimate	\$36,255,181	

An increase of \$500,144 has been made to restore the Late Night Program. The Tree Planting program has been restored and was offset by employees paid with gas well revenue. \$70,332 was reduced due to the centralization of the Public Information Officers in the Community Relations Department. Additionally, \$1,824,721 was transferred from Non-Departmental to provide for functional alignment of expenditures related to the Comin' Up Gang Prevention Program. \$141,726 was added for the reinstatement of vacation sell-back, \$30,529 was added for 3% pay increases for scheduled temporaries, \$299,148 was added for the City's contribution to employee Group Health and \$771,651 was added for the final implementation of the FY2008-09 Compensation Plan.

Planning and Development

Original Estimate	\$14,688,049	\$727,999
Revised Estimate	\$15,416,048	

This includes a transfer of \$68,985 from Non-Departmental as part of the budget process to align contractual expenditures with appropriate departments. The budget increased by \$156,120 due to an increase in group health; \$57,266 for the reinstatement of vacation sell-back, and \$445,628 due to the final implementation of the FY2008-09 Compensation Plan.

Police Department

Original Estimate	\$162,018,809	\$7,565,444
Revised Estimate	\$169,584,253	

An increase of \$104,045 has been made to the Police Department budget for the reinstatement of vacation sell-back. Additionally, \$44,464 was added for 3% pay increases for scheduled temporaries, \$1,701,276 was added due to an increase in group health, and \$5,715,659 was added due to the final implementation of the FY2008-09 Compensation Plan.

Public Events Department

Original Estimate	\$8,965,706	\$264,538
Revised Estimate	\$9,230,244	

A reduction of \$40,896 has been made due to the centralization of the Public Information Officers in the Community Relations Department. An increase of \$52,672 has been made for the reinstatement of vacation sell-back; \$2,070 was added for 3% pay increases for scheduled temporaries, \$108,600 was added due to an increase in group health, and \$142,092 was added for the final implementation of the FY2008-09 Compensation Plan.

Public Health Department

Original Estimate	\$626,262	(\$154,727)
Revised Estimate	\$471,535	

The budget was reduced by \$246,071 as a result of eliminating full-year funding for the Epidemiology Section and reinstating the Vital Statistics Section for three months pending the transfer of these functions to Tarrant County. Additional increases to the budget include \$2,772 for the reinstatement of vacation sell-back; \$23,784 due to an increase in group health; and, \$64,788 for the final implementation of the FY2008-09 Compensation Plan.

T/PW Department

Original Estimate	\$54,121,730	\$592,983
Revised Estimate	\$54,714,713	

The budget decreased by \$1,000,000 for the Street Maintenance Program. This decrease will be offset by \$1,000,000 in Community Development Block Grant funding. The reduction was made in order to partially fund an increase in the MedStar Subsidy which is included in the Non-Departmental Department budget. An increase for ADA Project funding of \$100,000 and the Texas Transportation Summit membership for \$5,500 which transferred from Non-Departmental as part of the budget process to align contractual expenditures with appropriate departments. The budget increased by \$148,864 for the reinstatement of vacation sell-back; \$2,296 was added due to a 3% pay increase for scheduled temporaries; an increase of \$342,636 was added due to an increase in group health; and \$993,687 was added for the final implementation of the FY2008-09 Compensation Plan.

Revised General Fund Appropriation Total		\$538,987,152
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Net Changes from City Manager's Proposed Budget		\$2,052,297
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Enterprise, Internal Service and Special Funds:

Water and Sewer Fund

Original Revenue Estimate	\$327,226,178	\$150,000
Revised Revenue Estimate	\$327,376,178	

An increase of \$150,000 was added due to a transfer from the Lake Worth Fund to pay costs related to the management of the property leases.

Original Proposed Appropriation	\$334,117,707	\$460,219
Revised Appropriation	\$334,577,926	

A Decrease of \$589,285 was made in the transfer to the General Fund for street rental fees since the fee can not be increased for wholesale customers without contractual changes. An additional 24 positions were transferred in from Engineering and one position was transferred to Community Relations (PIO centralization). Both actions had no net impact to the budget. As the salary budget increased for the Engineering positions, the reimbursement from capital projects increased by the same amount. Also, the decrease due to the transfer of a position to CRD was accompanied by an increase in the same amount to transfer funding to the General Fund to offset that position. In addition, the Water and Sewer Fund will also partially fund the Small Contract Development Program for a cost of \$150,000. An additional position was transferred from Engineering to manage the Lake Worth Properties at a cost of \$78,876, which will be offset by a transfer from the Lake Worth Fund. An increase of \$820,628 has been made in various personnel related accounts due to the final implementation of the FY2008-09 Cc

Solid Waste Fund

Original Revenue Estimate	\$52,710,796	\$0
Revised Revenue Estimate	\$52,710,796	

No Changes

Original Proposed Appropriation	\$50,164,542	\$58,142
Revised Appropriation	\$50,222,684	

An increase of \$27,853 has been made to the Solid Waste Fund budget for the reinstatement of vacation sell-back and \$41 was added for a 3% pay increases for scheduled temporaries. The fund also experienced an increase of \$30,248 in various personnel related accounts due to the final implementation of the FY2008-09 Compensation Plan.

Stormwater Utility Fund

Original Revenue Estimate	\$20,247,922	\$0
Revised Revenue Estimate	\$20,247,922	

No Changes

Original Proposed Appropriation	\$19,164,784	\$162,780
Revised Appropriation	\$19,327,564	

The budget increased by \$60,396 for a transfer to the General Fund as a reimbursement for the PIO position that is being transferred to the General Fund as a part of the PIO centralization effort. Also, \$50,000 was added to partially fund the Small Contractor Development Program. Additional budget increases are \$22,048 to reinstate vacation sell-back; \$4,662 to provide a 3% compensation increase for Scheduled Temporaries and \$25,674 to due to an increase in group health and the final implementation of the FY2008-09 Compensation Plan.

Municipal Airports Fund

Original Revenue Estimate	\$3,162,904	\$0
Revised Revenue Estimate	\$3,162,904	

No Changes

Original Proposed Appropriation	\$3,162,904	\$0
Revised Appropriation	\$3,162,904	

An increase of \$27,592 has been made due to the final implementation of the FY2008-09 Compensation Plan and an equivalent decrease made to stormwater utility charges based on current trends, resulting in no net change to the Municipal Airports Fund appropriation.

Municipal Parking Fund

Original Revenue Estimate	\$4,287,377	\$4,401
Revised Revenue Estimate	\$4,291,778	

Increased surface parking lot revenue based on current trends by \$4,401.

Original Proposed Appropriation	\$4,287,377	\$4,401
Revised Appropriation	\$4,291,778	

The budget increased by \$4,401 due to the final implementation of the FY2008-09 Compensation Plan.

Municipal Golf Fund

Original Revenue Estimate	\$5,291,978	\$40,019
Revised Revenue Estimate	\$5,331,997	

An increase of \$19,000 was made to taxable revenue, and an increase of \$20,019 was made to non-taxable revenue.

Original Proposed Appropriation	\$5,201,744	\$130,253
Revised Appropriation	\$5,331,997	

An increase of \$9,044 for a 3% compensation increase for scheduled temporaries, and \$26,091 was added for vacation sell-back. Other salary accounts were increased by a net of \$95,118 due largely to the final implementation of the FY2008-09 Compensation Plan.

Equipment Services Fund

Original Revenue Estimate	\$27,169,769	\$26,882
Revised Revenue Estimate	\$27,196,651	

An increase of \$26,882 was added due to an adjustment of estimated revenues from Equipment Maintenance/Labor costs.

Original Proposed Appropriation	\$27,169,769	\$19,820
Revised Appropriation	\$27,189,589	

The budget increased by \$19,820 due to the final implementation of the FY2008-09 Compensation Plan.

IT Solutions

Original Revenue Estimate	\$22,902,222	\$10,304
Revised Revenue Estimate	\$22,912,526	

An increase of \$10,304 was added due to an adjustment of estimated revenues from External Technology Customers.

Original Proposed Appropriation	\$22,902,222	\$10,304
Revised Appropriation	\$22,912,526	

The budget increased by \$15,000 due to the membership costs for the Public Technology Institute transferred from the Non-Departmental budget in the General Fund to provide for functional alignment of expenditures. A decrease of \$4,696 was made in various personnel related accounts due to the final implementation of the FY2008-09 Compensation Plan.

Office Services Fund

Original Revenue Estimate	\$2,558,221	\$0
Revised Revenue Estimate	\$2,558,221	

No Changes

Original Proposed Appropriation	\$2,558,221	(\$3,202)
Revised Appropriation	\$2,555,019	

The fund experienced an increase of \$21,798 due to the final implementation of the FY2008-09 Compensation Plan. A decrease of \$25,000 was made for savings in expenditures associated with the new copier contract.

Temporary Labor Fund

Original Revenue Estimate	\$1,834,470	\$0
Revised Revenue Estimate	\$1,834,470	

No Changes

Original Proposed Appropriation	\$1,834,997	\$49,965
Revised Appropriation	\$1,884,962	

An increase of \$50,151 has been made to the Temporary Labor Fund budget for 3% compensation increases for scheduled temporaries, and \$600 was added for the reinstatement of vacation sell-back. The fund also experienced a decrease of \$786 due to the final implementation of the FY2008-09 Compensation Plan.

Engineering Fund

Original Revenue Estimate	\$15,310,328	(\$150,000)
Revised Revenue Estimate	\$15,160,328	

A decrease of \$150,000 has been made due to the transfer of the Lake Worth Trust Fund to the Water and Sewer Fund. The position that manages Lake Worth properties was moved to the Water and Sewer Fund, revenue to offset related costs is now being transferred into that fund.

Original Proposed Appropriation	\$15,310,328	(\$3,485,562)
Revised Appropriation	\$11,824,766	

The budget decreased by \$3,482,562 based on the transfer of 125 employees and associated costs to the Transportation & Public Works Department, 25 employees to the Water/Sewer Fund, and 7 employees to the City Manager's Office.

Culture and Tourism Fund

Original Revenue Estimate	\$21,097,074	\$0
Revised Revenue Estimate	\$21,097,074	

No changes

Original Proposed Appropriation	\$19,936,116	(\$4,441)
Revised Appropriation	\$19,931,675	

An increase of \$4,372 was made for vacation sell-back, and a net increase of \$69 was included due to the final implementation of the FY2008-09 Compensation Plan.

Environmental Management Fund

Original Revenue Estimate	\$4,312,831	\$0
Revised Revenue Estimate	\$4,312,831	

No Changes

Original Proposed Appropriation	\$4,315,735	(\$11,702)
Revised Appropriation	\$4,304,033	

An increase of \$11,128 has been made to the Environmental Management Fund budget for the reinstatement of vacation sell-back. The fund also experienced a decrease of \$22,830 due to the final implementation of the FY2008-09 Compensation Plan.

Cable Communications Fund

Original Revenue Estimate	\$1,019,898	\$0
Revised Revenue Estimate	\$1,019,898	

No Changes

Original Proposed Appropriation	\$1,019,898	\$0
Revised Appropriation	\$1,019,898	

An increase of \$55,561 has been made due to the final implementation of the FY2008-09 Compensation Plan and a decrease in the same amount was made to increase salary savings.

Federal Awarded Assets Fund

Original Proposed Revenue	\$245,960	\$0
Revised Revenue	\$245,960	

No Changes

Original Proposed Appropriation	\$258,460	\$0
Revised Appropriation	\$258,460	

No Changes

State Awarded Assets Fund

Original Proposed Revenue	\$384,449	\$0
Revised Revenue	\$384,449	

No Changes

Original Proposed Appropriation	\$449,527	\$0
Revised Appropriation	\$449,527	

No Changes

Workers Compensation Fund

Original Revenue Estimate	\$10,098,185	\$0
Revised Revenue Estimate	\$10,098,185	

No Changes

Original Proposed Appropriation	\$11,987,074	\$1,002,276
Revised Appropriation	\$12,989,350	

An increase of \$1,270 has been made to the Workers Compensation Fund budget for the reinstatement of vacation sell-back. Additionally, \$1,000,000 was transferred out to the General Fund to partially fund the Medstar Subsidy (one-time). The fund also experienced a increase of \$1,006 in various personnel related accounts due to the final implementation of the FY2008-09 Compensation Plan.

Group Health & Life Insurance Fund

Original Revenue Estimate	\$67,368,525	\$0
Revised Revenue Estimate	\$67,368,525	

No Changes

Original Proposed Appropriation	\$76,211,329	\$12,238
Revised Appropriation	\$76,223,567	

An increase of \$5,279 has been made to the Group Health Fund budget for the reinstatement of vacation sell-back. The fund also experienced an increase of \$6,959 in various personnel related accounts due to the final implementation of the FY2008-09 Compensation Plan.

Risk Management Fund

Original Revenue Estimate	\$6,236,761	\$0
Revised Revenue Estimate	\$6,236,761	

No Changes

Original Proposed Appropriation	\$6,664,262	\$1,646
Revised Appropriation	\$6,665,908	

The budget increased by \$2,415 to reinstate the vacation sell-back and decreased by a net \$769 due to an increase in group health and the final implementation of the FY2008-09 Compensation Plan.

Unemployment Compensation Fund

Original Revenue Estimate	\$305,519	\$0
Revised Revenue Estimate	\$305,519	

No Changes

Original Proposed Appropriation	\$342,062	(\$12)
Revised Appropriation	\$342,050	

The fund experienced a decrease of \$12 due to the final implementation of the FY2008-09 Compensation Plan.

GENERAL FUND BUDGET SYNOPSIS

The FY2008-09 adopted General Fund Budget is based on a \$23,745,053 increase in expenditures, a 4.2 percent increase from the FY2007-08 adopted budget. Major expenditure adjustments are as follows:

An Increase in Budget For:

\$9,965,925	CIVIL SERVICE BASE PAY
\$7,003,064	OTHER CONTRACTUAL
\$4,198,692	GROUP HEALTH INSURANCE
\$2,319,861	CONTRA SER-PHASE 1
\$2,269,742	ELECTRIC UTILITY
\$1,789,620	RETIREE INSURANCE CONTRIB
\$1,788,775	BUY-BACK OPTION
\$1,247,484	CLAIM PAYMENTS TRANSFER
\$1,057,218	POLICE RETIREMENT CONTRIB
\$961,500	CONTRACT STREET MAINT
\$939,045	IT SOLUTIONS CHARGES
\$860,035	MOTOR VEHICLE FUEL
\$664,181	CS SALARY CONTINUATION
\$478,135	OPERATING SUPPLIES
\$449,504	CONSULTANTS & PROF. SERVICES
\$386,156	EQUIPMENT MAINTENANCE
\$300,165	CONTRIB TO EMPLOYEE RETIRE
\$300,000	STREETLIGHT MATERIALS
\$243,791	SCHEDULED TEMPORARIES
\$238,694	OVERTIME
\$231,984	LIBRARY BOOKS AND MATERIALS
\$212,211	ACTING OFFICER PAY-CIVIL SERVICE
\$186,947	MOTOR VEHICLE REPAIR
\$180,822	CITY MOWING
\$168,253	CIVIL SERVICE TERMINAL LEAVE
\$163,777	RECOGNITION SUPPLIES
\$150,272	TERMINAL LEAVE
\$150,000	OUTSIDE LEGAL

MAJOR ADJUSTMENTS BY DEPARTMENT

City Manager's Office

The adopted City Manager's Office budget is \$7,775,196, representing a 23.70 percent increase over the FY2007-08 Adopted budget. The primary changes to this budget includes an increase of \$1,397,113 for the consolidation of the Mayor and Council Office into the City Manager's Office, a decrease of \$307,843 for the transfer of the Records and Information Management Division from the City Manager's Office into the City Secretary's Office, reduction of \$183,976 for two Public Education Specialists and contractual costs, reduction of a vacant Legislative Affairs manager positions in the Governmental Relations Office for a decrease of \$111,612, and a decrease of \$121,956 for the reduction of a Management Analyst II and an Executive Secretary position. Additionally, the budget increased by \$167,461 for one-time funding related to travel and work during the State Legislative Session in 2009.

City Secretary

The adopted City Secretary budget is \$1,022,442, representing a 58.96 percent increase from the FY2007-08 adopted budget. The primary change to this budget includes an increase of \$307,843 due to the transfer of the four positions in the Records and Information Management Division from the City Manager's Office to the City Secretary's Office.

Code Compliance

The Code Compliance adopted budget of \$14,783,367 represents a 49.45 percent increase over the FY2007-08 adopted budget. The primary changes to this budget include an increase of \$4,932,555 and 83 authorized positions for the transfer of the Animal Control, Animal Kennel and Consumer Health Divisions from the Public Health Department, an increase of \$209,187 for the transfer of an Assistant Director position from Public Health to oversee the Public Health transition to Code Compliance and a Senior Human Services Specialist position to coordinate social services, community services and court functions needed for the Community Prosecutions-Homelessness Court Program. A decrease of \$143,181 represents the reduction of one Planner- Vacant Property Coordinator and a Public Education Specialist position.

Community Relations

The Community Relations Department's adopted budget is \$4,056,083 which represents a 176.65 percent increase above the FY2007-08 adopted budget. The primary changes to this budget includes an increase of \$2,420,752 and 37 authorized positions as a consequence of the centralization of the Public Information Officers in the Community Relations Department, and a decrease of \$92,280 for the reduction of a Public Education Specialist and a Public Education Program Coordinator.

Environmental Management

The FY2008-09 adopted Environmental Management budget is \$872,153, representing 25.90 percent decrease from the FY2007-08 adopted budget. The primary change to this budget includes the elimination of four authorized positions in the amount of \$324,104 and the transfer of an Environmental Program Manager to the Environmental Management Fund.

Financial Management Services

The Financial Management Services Department adopted budget of \$8,503,718 represents an increase of 19.02 percent from the combined FY2007-08 Finance and Budget and Management Services adopted budgets. The net change is primarily due to an increase of \$694,312 and ten authorized positions in the areas of gas well management, purchasing contract compliance, and CAFR development. An increase of \$698,285 is in place to secure a firm to provide staff augmentation for the completion of the FY2007 and FY2008 CAFRs, and an additional \$389,731 to add contractual funds for finance business process improvements for FY2009 and backfill resources for the implementation of the ERP Phase 1 project. A decrease of \$472,940 and 6 authorized positions represents the transfer of the Risk Management division to the Risk Management Fund.

Fire

The adopted budget for the Fire Department is \$103,562,348, which is a 6.22 percent increase from the FY2007-08 adopted budget. The primary changes to this budget include an increase of \$1,489,424 to reflect the addition of 28 new vacation relief firefighters to address overtime and a fire company of 14 for Fire Station #11 and a fire company of 14 for Fire Station #41, an increase of \$807,221 for 27 fire trainees to address attrition, an increase of \$225,000 for civil service acting pay based on Chapter 143, a decrease of \$578,700 for civil service constant staffing overtime and associated retirement contributions, and a decrease of \$306,137 to reduce five firefighter positions.

Housing and Economic Development

The adopted Housing and Economic Development budget is \$7,202,892, representing a 35.10 percent increase over the combined FY2007-08 adopted budgets for the Housing and Economic and Community Development Departments. The primary changes to this budget includes an increase of \$545,164 and seven authorized positions for the transfer of Real Property from the Engineering Services Fund to this department, and increase of \$2,874,152 for the transfer of funds from Non-Departmental to align contractual expenditure with appropriate departments, and increase of \$56,605 for the transfer of the Public Improvement District Administrator from the Financial Management Services Department, a decrease of \$279,392 and three authorized positions for the elimination of the International Center, and a decrease of \$211,729 for the transfer of the Day Labor Center to the Parks and Community Services Department. Other significant reductions include a net decrease of \$1,038,707 and 5.43 authorized positions, including the elimination of the one-time funding of the Availability and Disparity Study and matching funds for the Fort Worth Hispanic Chamber and the Fort Worth Metropolitan Black Chamber of Commerce.

Human Resources

The FY2008-09 adopted Human Resources budget is \$4,381,663 which represents a 4.08 percent increase from the department's FY2007-08 adopted budget. The primary changes to this budget include a decrease of \$536,428 and seven authorized positions from various areas in the department, a decrease of \$422,532 to transfer approximately six authorized positions and associated costs to the Workers' Compensation Fund, an increase of \$172,521 for the conversion of an Administrative Technician position to a regular full-time position and the addition of one Senior Human Resources Analyst position for collective bargaining, an increase of \$521,494 for backfilling resources for the implementation of the ERP Phase I projection, and an increase of \$260,600 for funding transferred from Non-Departmental to align contractual expenditures with appropriate departments.

Internal Audit

The adopted Internal Audit budget is \$1,187,162 which is a 3.28 percent increase from the FY2007-08 adopted budget. The increase is largely the result of the FY2008-09 compensation plan.

Law

The FY2008-09 adopted budget for Law is \$5,516,005 which is a 15.24 percent increase above the FY2007-08 adopted budget. The increase is largely the result of the FY2008-09 compensation plan, and increase of \$180,599 for the the addition of two Community Prosecutors responsible for work with the Homelessness program, an increase of \$100,279 for the addition of a Contract Compliance Attorney, an increase of \$80,868 for the transfer of an Environmental Attorney from the Environmental Management Fund, and an increase of \$150,000 for the addition of contingency funding for outside legal counsel.

Library

The Library's adopted budget of \$16,994,721 represents a 4.17 percent decrease from the FY2007-08 adopted budget. The primary changes to this budget include a decrease of \$1,865,248 to reduce library hours system-wide, a decrease of \$122,628 and three authorized positions to eliminate the Creative Solutions Unit, and a decrease of \$45,240 to eliminate one computer support position. An increase of \$159,527 represents full-year funding for the new Ella Mae Shamblee Library which opened during FY2007-08.

Municipal Court

The Municipal Court adopted budget is \$13,215,596, which is an 8.33 percent increase from the FY2007-08 adopted budget. The net change is primarily due to an increase of \$119,778 for postage, an increase of \$78,257 for the addition of a Senior Human Service Specialist associated with the Homelessness program, an increase of \$67,908 for the addition of a Senior Accountant position, a decrease of \$86,683 for the reduction of 1.5 vacant Deputy City Marshal positions, and an increase of \$98,221 for IT leased equipment and consultant/professional services.

Non-Departmental

The Non-Departmental adopted budget is \$64,241,832, which is a 43.01 percent decrease from the FY 2007-08 adopted budget. The budget decreases by \$52,288,069 for the reduction of the debt service allocation, which will now be deposited directly into the Debt Service Fund, a decrease of \$6,559,772 for the transfer of expenditures to various city departments to align contractual obligations with appropriate departments, an increase of \$5,000,000 for GASB 45, an increase of \$2,319,861 for the MedStar Subsidy, and decrease of \$2,415,187 for the reduction of CAD system and Zipper Building debt service costs.

Parks and Community Services

The adopted budget for the Parks and Community Services Department is \$36,255,181, which represents a 24.76 percent increase from the department's FY2007-08 adopted budget. The primary changes to this budget include an increase of \$5,101,028 for the consolidation of the Zoo Department into Parks and Community Services, a decrease of \$433,277 and six authorized positions for the transfer of the Log Cabin Village operations to the Culture and Tourism Fund, an increase of \$211,729 for the transfer of the Day Labor Center operations from Housing and Economic Development, a decrease of \$386,969 and five authorized positions for reduction in neighborhood and community park maintenance, an increase of \$390,742 for maintenance and improvements to 14 new parkland dedications, and an increase of \$357,591 for utility improvements and an annual contractual increase for inflation at the Fort Worth Zoo.

Planning and Development

The adopted Planning and Development budget is \$15,416,048, a 21.99 percent increase over the FY2007-08 adopted budget. The primary changes to this budget includes an increase of \$2,393,356 for the Homelessness Initiative- Directions Home, an increase of \$431,665 and five authorized positions for gas well management, and increase of \$254,846 and four authorized positions for the transfer of the Urban Forestry section to the Planning and Development Department from the Parks and Community Services Department, and an increase of \$76,246 for the addition of a Roadway Impact Fee Manager position. Several reductions were also implemented in this department. Those primary reductions include a decrease of \$475,536 and nine authorized positions from the areas of building redevelopment, zoning, and board of appeals. In addition, \$200,000 was reduced for the elimination of the historic resources survey.

Police

The adopted budget for the Police Department is \$169,584,253 a 7.51 percent increase above the FY2007-08 adopted budget. The primary changes to this budget includes an increase of \$2,173,479 for full year funding for eleven patrol officers to offset minimum staffing, 25 field operations and specialized detectives, 16 patrol officers for PAM 2008, and two weapons range officers. Also included is partial year funding for the addition of 29 positions for PAM 2009, which includes 34 patrol officers and five sergeants for three months of funding. Additionally, this budget includes a decrease of \$623,856 for workers' compensation, a decrease of \$293,547 for one-time information technology expenditures, and a decrease of \$660,370 for civil service overtime.

Public Events

The adopted Public Events budget is \$9,230,244, which is an 18.34 percent decrease from the FY2007-08 adopted budget. The primary changes to this budget includes a decrease of \$2,218,236 for the transfer of 31

authorized positions from the Public Events General Fund budget to the Culture and Tourism Fund, and a decrease of \$299,436 for the transfer of seven authorized positions from Public Events General Fund to the Municipal Parking Fund.

Public Health

The Public Health Department adopted budget of \$471,535 represents a 94.97 percent decrease from the FY2007-08 adopted budget. The department has been primarily reduced due to transfer of several divisions to other departments. The budget was decreased by \$4,886,505 and 83 authorized positions for the transfer of the Consumer Health (positions reduced by one prior to transfer), Animal Control and Animal Kennel Divisions to the Code Compliance Department. A decrease of \$2,126,344 and 35 authorized positions represents the transfer of the Outreach and the Health Promotion and Education divisions to the Community Relations Department (subsequent to the transfer to the two divisions were combined and reduced by 12 positions). A decrease of \$628,527 and five authorized positions represents the reduction of administrative and building maintenance support, and a decrease for \$737,435 represents the reduction of the Epidemiology Division (effective October 1, 2008) and Vital Records (effective January 1, 2009), which responsibilities will be assumed by Tarrant County.

Transportation and Public Works

The Transportation and Public Works Department's adopted budget is \$54,714,713, which is a 1.56 percent increase from the department's FY2007-08 adopted budget. The primary changes to this budget include an increase of \$1,487,483 for the implementation of the FY2008-09 compensation plan, reinstatement of the vacation sellback program, and an increase in group health. Additionally, the budget decreases by \$643,153 and ten authorized positions in the areas of facility maintenance capital equipment replacement, customer services dispatch, information technology and street permitting. The budget increases by \$1,500,000 for contract street maintenance due to an inflationary increase of construction materials such as concrete and steel. Although Contract Street maintenance budget reduced by \$1,000,000 to provide subsidy for MedStar, the same amount was funded through the Community Development Block Grant.

FORT WORTH



FISCAL YEAR 2008-09 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
BEGINNING BALANCE:	\$72,900,379	\$2,058,315	\$5,226,463	(\$1,643,205)	\$98,333,067
ESTIMATED REVENUES:					
Taxes					
(a) Property Tax	\$293,055,766				
(b) Sales Tax	104,536,265				46,534,984
(c) Other Local Taxes	9,515,000				21,028,774
Licenses and Permits	44,222,278		1,466,654		
Fines and Forfeitures	12,528,370		951,745		
Use of Money and Property	14,263,915	1,002,559	25,827,164	19,500	1,604,987
Revenue From Other Agencies	1,168,420	34,327,291	120,000		3,735,314
Charges for Current Services	24,964,394		51,101,968	28,523,417	68,300
Miscellaneous and Other Revenue	<u>1,450,137</u>	<u>96,583</u>	<u>333,078,935</u>	<u>3,710,117</u>	<u>84,480,280</u>
Total Revenues	505,704,545	35,426,433	412,546,466	32,253,034	157,452,639
Other Financing Sources					
(a) Transfers In	33,282,607		575,109	37,409,162	5,154,906
(b) Non-Revenues	<u>8,000,000</u>				
Total Revenues and Other Financing Sources	546,987,152	35,426,433	413,121,575	69,662,196	162,607,545
Use of Reserves	0		3,793,278		
Total Estimated Revenues and Use of Reserves	\$546,987,152	\$35,426,433	\$416,914,853	\$69,662,196	\$162,607,545
EXPENDITURES / EXPENSES:					
City Manager	\$7,775,196				\$1,019,898
City Secretary	1,022,442				
Code Compliance	14,783,367				
Community Relations	4,056,083				
Planning & Development	15,416,048				
Environmental Management	872,153		50,222,684		4,304,033
Housing & Economic Development	7,202,892	35,426,433			
Financial Management Services	8,503,718				6,665,908
Fire	103,562,348				
Human Resources	4,381,663			1,884,962	89,554,967
Internal Audit	1,187,162				
Law	5,516,005				
Library	16,994,721				
Municipal Court	13,215,596				
Non-Departmental	64,241,832			2,555,019	
Parks and Community Services	36,255,181		5,331,997		1,106,189
Police	169,584,253				50,943,341
Public Events	9,230,244				
Public Health	471,535				
Transportation and Public Works	54,714,713		23,619,342	11,824,766	
Aviation			3,162,904		
Water and Sewer			334,577,926		814,763
Culture & Tourism					19,931,675
Equipment Services				27,189,589	
Information Technology				<u>22,912,526</u>	
Total Expenditures and Uses	\$538,987,152	\$35,426,433	\$416,914,853	\$66,366,862	\$174,340,774
ENDING BALANCE:					
Reserve (committed)	(10,144,436)				
Reserve (uncommitted)	(4,712,091)				
Undesignated	\$66,043,853	\$2,058,315	\$1,433,185	\$1,652,129	\$86,599,838

DEBT SERVICE COMPARISON OF REVENUES AND EXPENDITURES

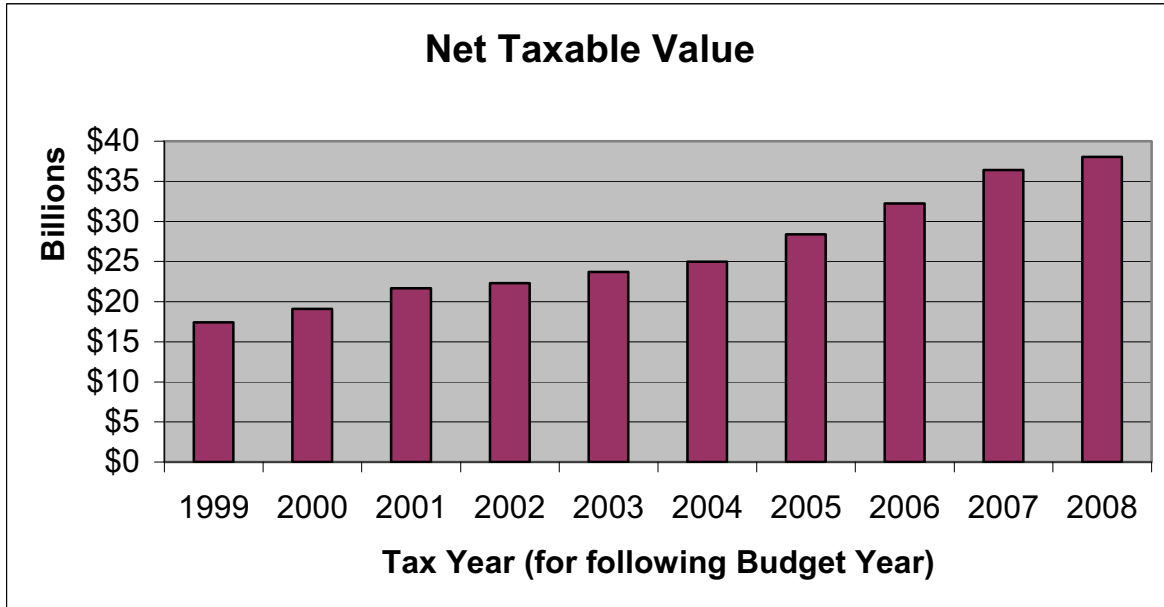
	General Obligation Debt Service	Water Debt Service	Sewer Debt Service	Solid Waste Debt Service	Golf Debt Service	Culture & Tourism Debt Service
BEGINNING BALANCE:	\$35,183,161	\$11,258,473	(\$400,687)	\$413	\$275,974	\$0
ESTIMATED REVENUES:						
Taxes						
(a) Property Tax						
(b) Sales Tax						
(c) Other Local Taxes						4,871,738
Licenses and Permits						
Fines and Forfeitures						
Use of Money and Property	2,500,000	150,000	0			
Revenue From Agencies						
Charges for Current Servs						
Miscellaneous & Other Rev.	<u>265,000</u>	<u>0</u>	<u>6,600</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	2,765,000	150,000		0	0	4,871,738
Other Financing Sources						
(a) Transfers In	45,130,973	69,295,242		407,759	392,546	
(b) Non-Revenues	<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>
Total Revenues and Other Financing Sources	48,692,529	51,484,284	399,341	407,759	392,546	4,871,738
(Less Reserves)	(6,160,457)	0	(7,541)	(2,950)	(69,082)	0
Total Estimated Revenues Less Reserves	\$42,532,072	\$51,484,284	\$391,800	\$404,809	\$323,464	\$4,871,738
EXPENDITURES/EXPENSES:						
City Manager						
City Secretary						
Code Compliance						
Debt Service	48,692,529	52,368,413	399,341	407,759	392,546	4,871,738
Development						
Environmental Management						
Finance						
Fire						
Housing						
Human Relations Commission						
Human Resources						
Internal Audit						
Law						
Library						
Mayor and Council						
Municipal Court						
Non-Departmental						
Parks & Community Services						
Planning						
Police						
Public Events						
Public Health						
Transportation & Pub. Works						
Zoo						
Utilities						
Aviation						
Engineering						
Equipment Services						
Information Technology						
Total Expenditures	\$48,692,529	\$52,368,413	\$399,341	\$407,759	\$392,546	\$4,871,738
ENDING BALANCE:	\$29,022,704	\$10,374,344	(\$408,228)	(\$2,537)	\$206,892	\$0

GENERAL FUND REVENUE SUMMARY

	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09	CHANGE FROM 2007-08 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Property Taxes	\$324,907,629	\$324,459,664	\$293,055,766	(\$31,851,863)	-9.8%	(\$31,403,898)	-9.7%
Sales Tax	\$99,583,863	\$102,407,396	104,536,265	\$4,952,402	5.0%	\$2,128,869	2.08%
Other Local Taxes	\$9,297,234	\$7,756,837	9,515,000	\$217,766	2.3%	\$1,758,163	22.7%
Licenses and Permits	\$53,899,857	\$42,393,753	44,222,278	(\$9,677,579)	-18.0%	\$1,828,525	4.3%
Fines and Forfeitures	\$13,727,486	\$12,992,353	12,528,370	(\$1,199,116)	-8.7%	(\$463,983)	-3.6%
Use of Money and Property	\$17,697,559	\$14,606,469	14,263,915	(\$3,433,644)	-19.4%	(\$342,554)	-2.3%
From Other Agencies	\$1,068,420	\$1,187,389	1,168,420	\$100,000	9.4%	(\$18,969)	-1.6%
Service Charges	\$25,714,687	\$23,981,044	24,964,394	(\$750,293)	-2.9%	\$983,350	4.1%
Other Revenue	\$1,338,262	\$2,222,589	1,450,137	\$111,875	8.4%	(\$772,452)	-34.8%
Transfers	<u>\$15,497,208</u>	<u>\$31,630,742</u>	<u>33,282,607</u>	<u>\$17,785,399</u>	<u>114.8%</u>	<u>\$1,651,865</u>	<u>5.2%</u>
Total General Fund Revenues	\$562,732,205	\$563,638,235	\$538,987,152	(\$23,745,053)	-4.2%	(\$24,651,083)	-4.4%

PROPERTY TAXES

The FY2008-09 budget maintains the City's property tax rate to \$0.8550 per \$100 net taxable valuation. The City's property tax roll of net taxable value increased \$1.64 billion or 4.5 percent from the July 2007 certified roll to the July 2008 certified roll. This is the thirteenth consecutive increase. Adjusted Net Value (which is the Net Taxable Value plus the value of incomplete properties and properties under protest), increased \$3.24 billion or 8.6 percent in the same time period. As a result, the City is projected to collect \$27.4 million more than in FY2007-08.



The estimate of the FY2008-09 tax revenue is based on the certified roll provided by the central appraisal districts of Tarrant, Denton, and Wise Counties in July 2008. The assumed collection rate is 99 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions and freezes granted on a local option and approved by City Council.

The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000 homestead exemption granted to senior citizens, and the Freeport exemption.

The following indicates the loss of taxable value for various exemptions from the certified roll:

Total Appraised Value	\$45,481,163,023
<i>Less</i>	
Deferred Special Use Value Loss	
Agricultural	\$621,992,684
Scenic Land	\$6,102,692
Partial Exemption Value Loss	
Homestead	\$35,699,387
Over-65	\$983,283,850
Freeport	\$3,273,462,012
Disabled Person	\$110,383,288
Disabled Veteran	\$1,628,268,935
Historic Site	\$13,886
Solar/Wind	\$9,562,341
Pollution Control	\$118,662,327
Foreign Trade Zone	\$50,141,383
Prorated Absolute	\$49,320,272
Comm Hse Dev	\$122,585,364
Nominal Personal Property	\$403,432,834
Abatement Value Loss	\$249,409
Net Other Exemptions	\$3,693,973
Net Taxable Value	\$38,064,308,386
<i>Plus</i>	
Min Value of Protested Values	\$1,966,406,625
Incomplete Values	\$836,194,234
Net Adjusted Value	\$40,866,909,245
Total Levy @ .8550	\$349,412,074
<i>Less</i>	
Estimated Levy Adjustments	(\$768,707)
Estimated Final Levy	\$345,156,934
Less Est Refunds	(\$2,250,000)
Budgeted Revenues	\$342,906,934

SALES TAX

Revenue from the City's one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$104,536,265, an increase of \$4,952,402, or 5 percent from the FY2007-08 budget. Actual sales tax collections for FY2007-08 are anticipated to exceed the FY2007-08 adopted budget by \$2,823,533 or 2.8 percent. The FY2008-09 projection represents an increase of \$2,128,869 or 2.1 percent above the FY2007-08 re-estimate. This revenue is dependent on the level of retail sales.

OTHER LOCAL TAXES

Revenues from other local taxes are anticipated to increase by \$217,766 or 2.3 percent. Other local taxes include franchise fees on telephone access lines and revenue from the state mixed beverage tax.

LICENSES AND PERMITS

Revenues from licenses and permits are anticipated to be \$9,677,579 or 18 percent lower than the FY2007-08 budget. This category includes predominately franchise fees on utilities and Cable TV, as well as miscellaneous permit fees. A large portion of this decrease is due to the categorical change in how Water and Sewer street rental fees are classified. In previously budgets, this revenue sources has been classified in the Licenses and Permits category. The new budget classification falls under the Transfer category.

FINES AND FORFEITURES

Total revenue from fines and forfeitures are projected to decrease from the FY2007-08 budget by \$1,199,116, or 8.7 percent. This category includes revenue collected from traffic and court fines, administrative and penalty fees and miscellaneous court related charges.

USE OF MONEY AND PROPERTY

Revenue from the use of money and property is projected to decrease by \$3,433,644 or 19.4 percent from the FY2007-08 budget. This category includes interest on the City's invested cash, as well as rental of City convention and exhibition space. The decrease recognizes lower interest revenue on invested City funds due to decreased interest rates and cash balances in the General Fund.

REVENUE FROM OTHER AGENCIES

Revenue from other agencies is projected to increase by \$100,000 or 9.4 percent above the FY2007-08 budget. This category includes revenue from entities outside of the City. For example, a reimbursement received from the DFW Airport is included in this category.

CHARGES FOR CURRENT SERVICES

Revenues from service charges are projected to be \$750,293 or 2.9 percent below the FY2007-08 budget. This category includes construction and development related permit revenues, and this decrease is primarily due to a slowdown in building permit activity.

OTHER REVENUE

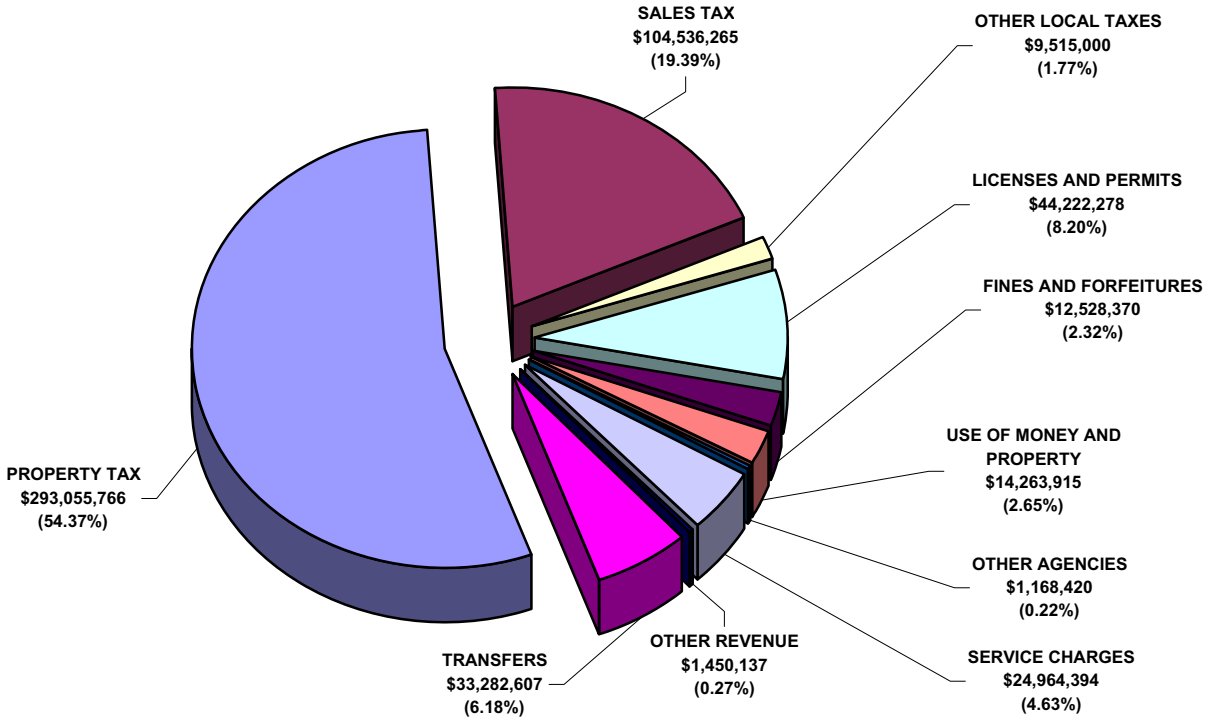
Other revenues are projected to be \$111,875 or 8.4 percent above the FY2007-08 budget, due to slight increases in miscellaneous revenues and contributions.

TRANSFERS

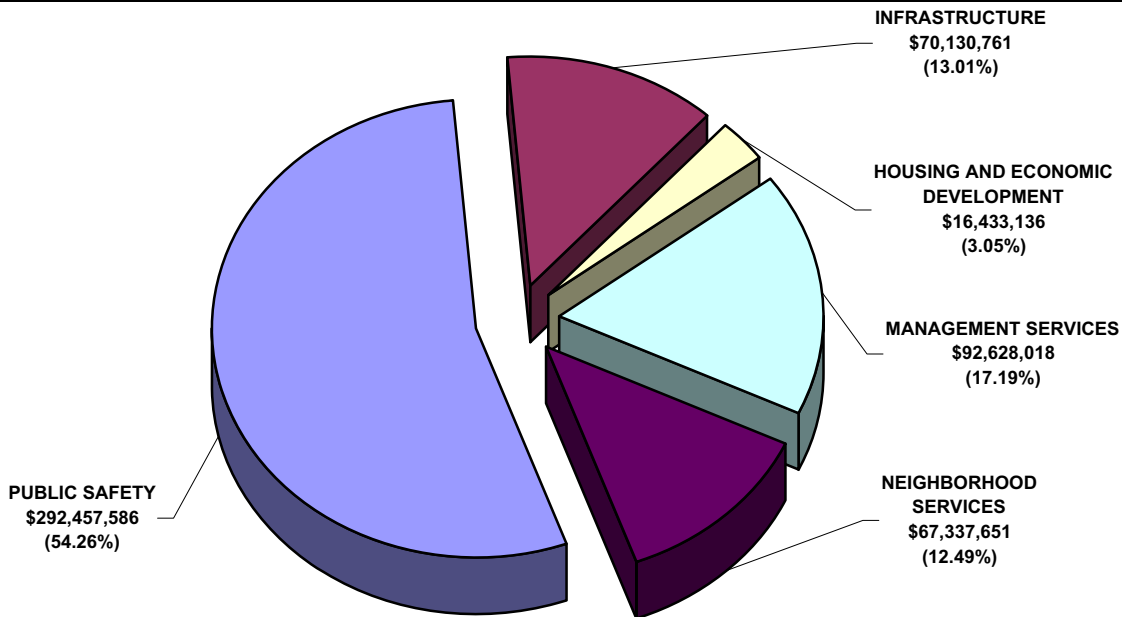
Transfer payments are projected to increase by \$17,785,399 or 114.8 percent above the FY2007-08 budget. A large portion of this increase is due to the categorical change in how Water and Sewer street rental fees are classified. In previously budgets, this revenue source has been classified in the Licenses and Permits category. The new budget classification falls under the Transfer category. In addition, a street rental fee has been accessed to the Stormwater Utility Fund that was not previously transferred to the General Fund. There is also a one-time transfer of \$1M from the Workers' Compensation Fund. This revenue provides funding for a one-time increase in the Medstar subsidy.

**FY2008-09 ADOPTED BUDGET
CITY OF FORT WORTH
ADOPTED GENERAL FUND BUDGET**

REVENUES: \$538,987,152

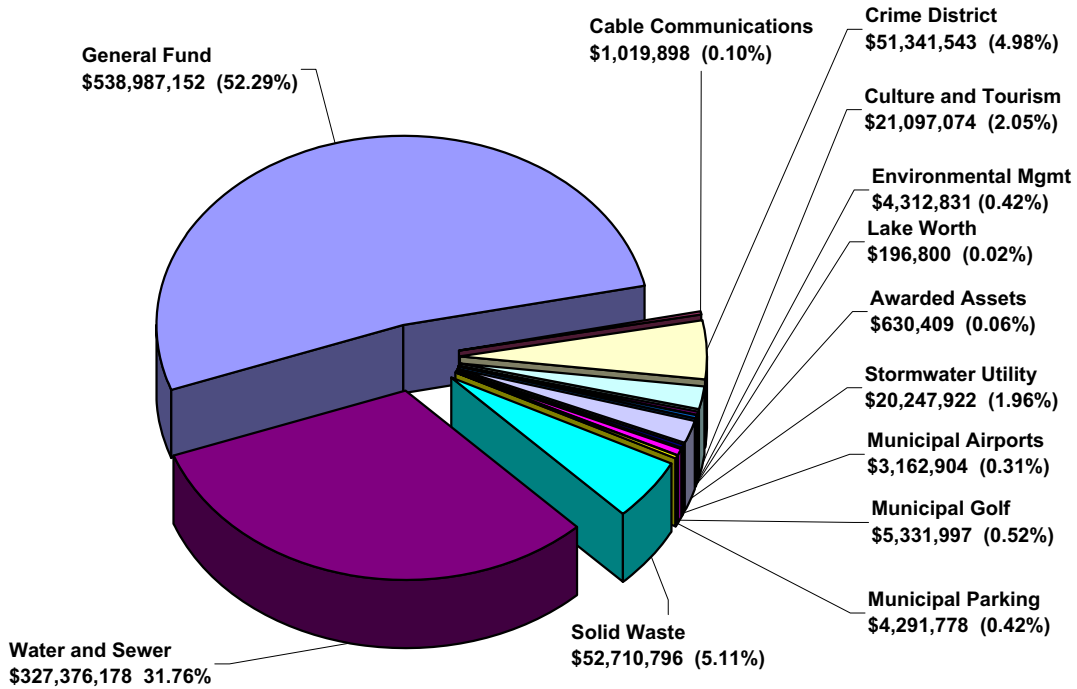


EXPENDITURES: \$538,987,152



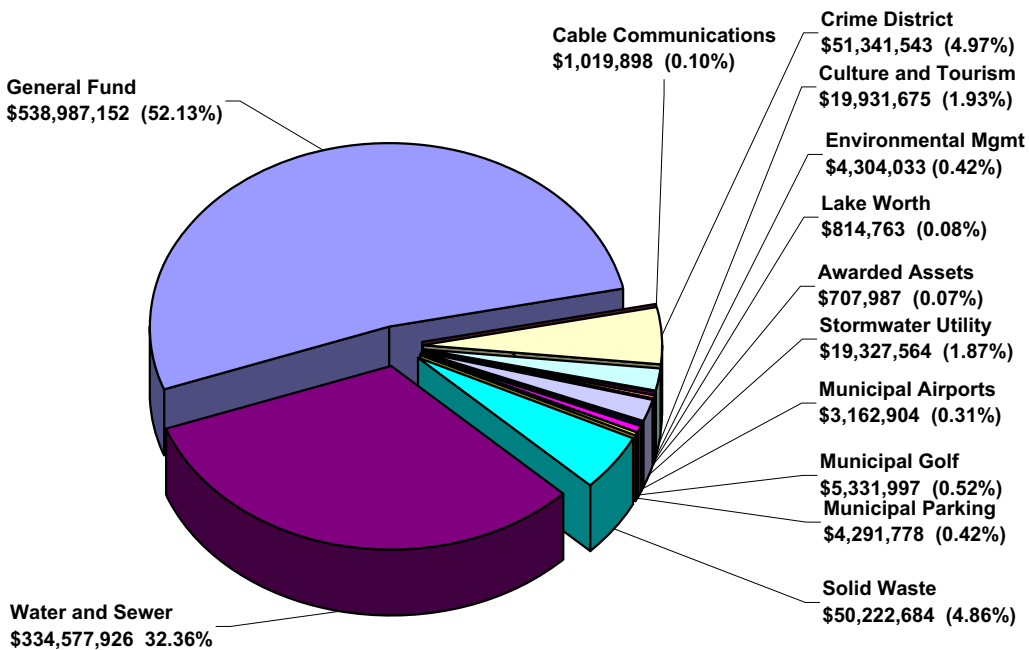
**FY2008-09 ADOPTED BUDGET
CITY OF FORT WORTH
ADOPTED TOTAL OPERATING BUDGET**

TOTAL REVENUES: \$1,030,707,282*



*Excludes internal service and insurance

TOTAL EXPENDITURES: \$1,034,021,904*



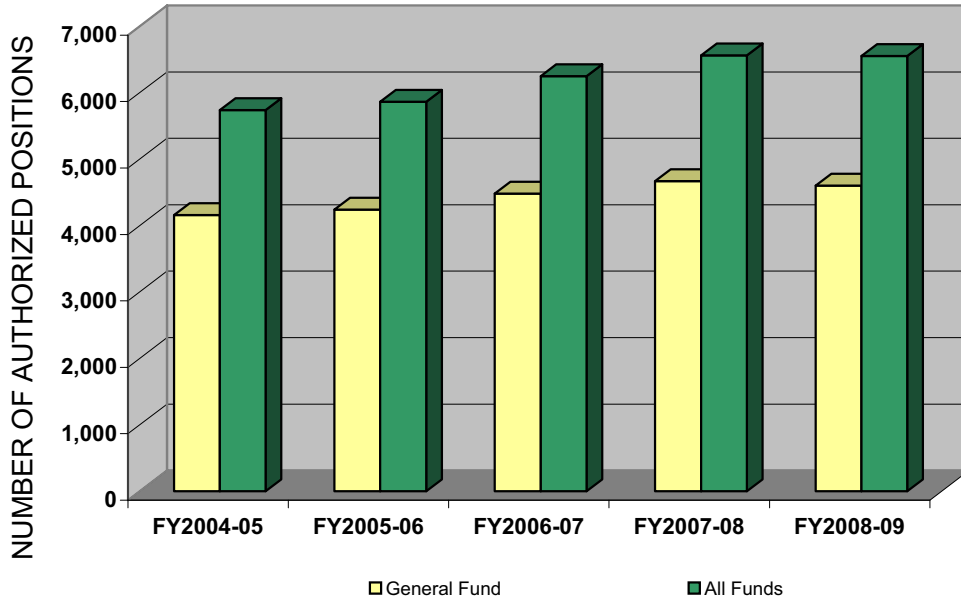
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS			EXPENDITURES		
	Actual 2006-07	Adopted 2007-08	Adopted 2008-09	Actual 2006-07	Adopted 2007-08	Adopted 2008-09
BUDGET & MGMT SERVICES	16.00	17.00	0.00	\$ 1,457,178	\$ 1,717,043	\$ -
CITY MANAGER	43.00	47.00	42.00	\$ 4,907,042	\$ 6,285,451	\$ 7,775,196
CITY SECRETARY	7.50	7.50	11.50	\$ 706,068	\$ 643,214	\$ 1,022,442
CODE COMPLIANCE	118.00	125.00	195.00	\$ 9,137,555	\$ 9,891,567	\$ 14,783,367
COMMUNITY RELATIONS	16.65	21.05	54.05	\$ 1,181,439	\$ 1,466,165	\$ 4,056,083
ENVIRONMENTAL MANAGEMENT	15.00	14.00	9.50	\$ 1,170,914	\$ 1,177,070	\$ 872,153
FINANCIAL MANAGEMENT SERVICES	68.00	71.00	91.00	\$ 4,917,942	\$ 5,427,731	\$ 8,503,718
FIRE	897.00	900.00	948.00	\$ 91,759,788	\$ 97,499,456	\$ 103,562,348
HOUSING	7.46	7.83	0.00	\$ 773,559	\$ 899,162	\$ -
HOUSING AND ECONOMIC DEV	36.00	37.50	36.30	\$ 4,035,481	\$ 4,432,277	\$ 7,202,892
HUMAN RESOURCES	46.05	48.05	37.05	\$ 4,016,669	\$ 4,209,764	\$ 4,381,663
INTERNAL AUDIT	16.00	16.00	16.00	\$ 1,080,515	\$ 1,149,436	\$ 1,187,162
LAW DEPARTMENT	44.00	46.00	49.00	\$ 4,570,885	\$ 4,786,526	\$ 5,516,005
LIBRARY	221.00	252.50	207.75	\$ 17,048,046	\$ 17,733,904	\$ 16,994,721
MAYOR AND COUNCIL	7.00	7.00	0.00	\$ 1,365,887	\$ 1,397,113	\$ -
MUNICIPAL COURT	186.00	193.00	192.50	\$ 11,217,721	\$ 12,199,587	\$ 13,215,596
NON-DEPARTMENTAL	0.00	0.00	0.00	\$ 102,231,082	\$ 112,719,580	\$ 64,241,832
PARKS & COMMUNITY SERVICES	338.75	367.10	351.60	\$ 27,256,522	\$ 29,058,975	\$ 36,255,181
PLANNING	23.00	0.00	0.00	\$ 1,665,264	\$ -	\$ -
PLANNING & DEVELOPMENT	136.00	162.00	161.00	\$ 10,103,112	\$ 12,637,541	\$ 15,416,048
POLICE	1,553.00	1,659.00	1,719.00	\$ 144,207,934	\$ 157,743,460	\$ 169,584,253
PUBLIC EVENTS	140.00	141.00	102.00	\$ 10,575,660	\$ 11,303,705	\$ 9,230,244
PUBLIC HEALTH	143.00	146.00	12.00	\$ 8,379,805	\$ 9,377,310	\$ 471,535
TRANSPORTATION & PUBLIC WKS	399.00	382.00	366.00	\$ 48,686,049	\$ 53,875,141	\$ 54,714,713
ZOO	0.83	0.00	0.00	\$ 4,959,094	\$ 5,101,028	\$ -
GENERAL FUND TOTAL	4,478.24	4,667.53	4,601.25	\$ 517,411,211	\$ 562,732,206	\$ 538,987,152

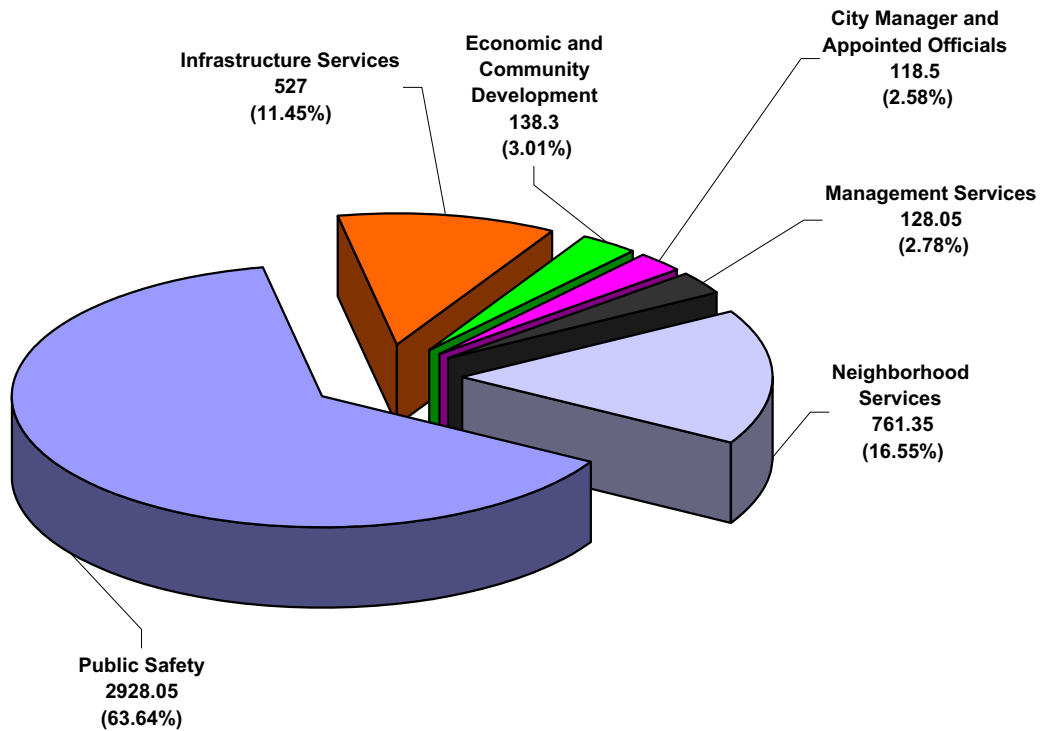
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

	AUTHORIZED POSITIONS			EXPENDITURES		
	Actual 2006-07	Adopted 2007-08	Adopted 2008-09	Actual 2006-07	Adopted 2007-08	Adopted 2008-09
<u>Enterprise Funds</u>						
MUNICIPAL AIRPORTS FUND	28.00	28.00	29.00	\$ 3,314,872	\$ 3,291,906	\$ 3,162,904
MUNICIPAL GOLF FUND	40.00	48.25	48.45	\$ 4,870,625	\$ 5,120,800	\$ 5,331,997
MUNICIPAL PARKING FUND	2.00	2.00	19.00	\$ 2,994,309	\$ 3,213,350	\$ 4,291,778
SOLID WASTE FUND	72.00	80.00	78.00	\$ 42,959,536	\$ 48,398,906	\$ 50,222,684
STORMWATER UTILITY FUND	33.00	75.00	112.75	\$ 9,845,198	\$ 15,093,483	\$ 19,327,564
WATER AND SEWER FUND	846.00	885.00	931.00	\$ 282,545,166	\$ 311,935,237	\$ 334,577,926
<u>Internal Service Funds</u>						
ENGINEERING SERVICES FUND	179.75	186.75	125.00	\$ 14,594,512	\$ 16,590,287	\$ 11,824,766
EQUIPMENT SERVICES FUND	126.00	126.00	127.00	\$ 22,573,115	\$ 23,336,476	\$ 27,189,589
INFORMATION SYSTEMS FUND	122.00	131.00	115.00	\$ 21,017,763	\$ 23,279,909	\$ 22,912,526
OFFICE SERVICES FUND	19.00	19.00	19.00	\$ 2,417,786	\$ 2,520,500	\$ 2,555,019
TEMPORARY LABOR FUND	2.00	2.00	2.10	\$ 1,891,179	\$ 1,815,269	\$ 1,884,962
<u>Special Funds</u>						
CABLE COMMUNICATIONS	13.00	13.00	12.00	\$ 1,139,071	\$ 1,038,545	\$ 1,019,898
CRIME DISTRICT	241.00	252.00	248.00	\$ 47,118,197	\$ 49,003,428	\$ 51,341,543
CULTURE AND TOURISM FUND	10.40	10.40	47.40	\$ 13,955,783	\$ 12,107,612	\$ 19,931,675
DEBT SERVICE FUND	0.00	0.00	0.00	\$ -	\$ -	\$ 58,891,168
ENVIRONMENTAL MANAGEMENT FUND	26.00	26.00	19.50	\$ 3,165,231	\$ 3,886,657	\$ 4,304,033
FEDERAL AWARDED ASSETS FUND	0.00	0.00	0.00	\$ 131,491	\$ 160,532	\$ 258,460
GROUP HEALTH FUND	7.80	9.80	10.00	\$ 59,470,082	\$ 68,265,794	\$ 76,223,567
LAKE WORTH TRUST FUND	0.00	0.00	0.00	\$ 687,043	\$ 683,526	\$ 814,763
RISK MANAGEMENT FUND	1.00	1.00	7.00	\$ 4,371,195	\$ 5,472,196	\$ 6,665,908
STATE AWARDED ASSETS FUND	0.00	0.00	0.00	\$ 534,877	\$ 529,342	\$ 449,527
UNEMPLOYMENT COMP FUND	0.15	0.15	0.20	\$ 207,644	\$ 335,962	\$ 342,050
WORKERS COMP FUND	0.00	0.00	5.65	\$ 9,866,890	\$ 11,885,776	\$ 12,989,350
TOTAL ALL FUNDS	6,247.34	6,562.88	6,557.30	\$ 1,067,082,776	\$ 1,170,697,699	\$ 1,255,500,809

**CHANGES IN AUTHORIZED POSITIONS
OVER THE PAST FIVE YEARS**



**AUTHORIZED POSITION BY FUNCTION
GENERAL FUND, FY2008-09**



FUND STATEMENT

FUND:

GENERAL FUND

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City Budget. In accordance with the City's Financial Management Policy Statements (FMPS) with regard to a reliable, equitable, and diversified revenue stream, the General Fund revenues include property taxes, sales tax, license and permit fees, service charges, fines and forfeitures, and other miscellaneous revenues, such as other governmental agency revenues and interest revenue. These revenues are used to finance City departments that provide basic services, as well as to pay interest on debt incurred for capital improvements. There are several other funds in the City of Fort Worth; however, all activities that are supported by tax dollars are included in the General Fund.

The City's property tax generates the largest percentage of revenue for the General Fund. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. For FY2008-09, the City's adopted property tax rate is \$0.8550 per \$100 of net taxable valuation. This is unchanged from the FY2007-08 property tax rate. Sales tax, the second largest revenue source for the City, also underpins the City's General Fund.

In January 2008, the City Council authorized a series of financial management policies related to the use of gas well revenues. The clause related to ad valorem revenue on Category G properties (mineral, oil, and gas) established the FY2007-08 revenue amount, approximately \$3.87 million, as the base level of funding available for operations and debt service. Any incremental revenue received in the coming years is split between one-time uses and a Special Trust Fund. This policy was enacted in order to ensure fiscal accountability with what will be a temporary source of revenue. By restricting the amount available for general use, the City will not become dependent on this revenue for daily operations. Due to the growth in valuation in the July 2008 Certified Tax Roll, the debt service portion of this revenue has increased compared to the FY2007-08 level. In order to uphold the financial management policy as well as Truth-in-Taxation requirements, the General Fund operating portion of the \$3.87 million has seen a corresponding decrease of approximately \$361,504

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is \$58,891,168. A significant change from FY2007-08 is that this debt service payment will no longer pass through the General Fund. Property tax associated with debt service will be deposited directly in the General Debt Service Fund.

In accordance with the FMPS, the City's Financial Management Services Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

The City also makes a concerted effort to maintain the General Fund's undesignated fund balance at 10 percent of current year budgeted expenditures. To monitor the condition of the General Fund and all other City funds, a monthly management report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Financial Forecast that discusses trends affecting the City, as well as critical issues.

The General Fund budget funds 4,601.25 authorized positions and 20 operating departments. Each department, listed alphabetically in the General Fund section, has a primary focus. General Fund departments provide primary services directly to the public, as well as support services to other City departments.

FORT WORTH



**GENERAL FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Property Tax	\$293,055,766
Sales Tax	104,536,265
Other Local Taxes	9,515,000
Licenses and Permits	44,222,278
Fines and Forfeitures	12,528,370
Use of Money and Property	14,263,915
Revenue from Other Agencies	1,168,420
Charges for Current Services	24,964,394
Other Revenue	<u>1,450,137</u>

TOTAL REVENUE \$505,704,545

OTHER FINANCING SOURCES:

Transfer from the Water and Sewer Fund	\$15,170,126
Transfer from Crime Control Prevention District	7,997,526
Transfer from the Municipal Parking Fund	2,953,097
Transfer from the Solid Waste Fund	2,503,541
Other Transfers	<u>4,658,317</u>

TOTAL REVENUE AND OTHER FINANCING SOURCES \$538,987,152

EXPENDITURES:

Personal Services	\$369,030,244
Supplies	27,838,254
Contractual Services	<u>140,048,854</u>

TOTAL RECURRING EXPENSES \$536,917,352

CAPITAL OUTLAY:

Capital Outlay	\$2,069,800
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CAPITAL OUTLAY \$2,069,800

TOTAL EXPENDITURES \$538,987,152

**PROJECTED UNRESERVED UNDESIGNATED
GENERAL FUND BALANCE
AS OF SEPTEMBER 30, 2009**

Fund Balance as of 9/30/08 *	\$72,900,379
ESTIMATED RESERVED FOR ENCUMBRANCES	(\$4,350,466)
ESTIMATED RESERVED FOR INVENTORIES	(\$3,156,117)
ESTIMATED RESERVED FOR ADVANCES	(\$5,401,405)
ESTIMATED RESERVED FOR PREPAIDS	(\$1,586,913)
Unreserved, Undesignated Fund Balance as of 9/30/08:	\$58,405,478
Plus: Projected Revenues	\$538,987,152
Less: Projected Expenditures	(\$538,987,152)
Unreserved, Undesignated Fund Balance as of 9/30/09:	\$58,405,478

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS			EXPENDITURES		
	Actual 2006-07	Adopted 2007-08	Adopted 2008-09	Actual 2006-07	Adopted 2007-08	Adopted 2008-09
BUDGET & MGMT SERVICES	16.00	17.00	0.00	\$ 1,457,178	\$ 1,717,043	\$ -
CITY MANAGER	43.00	47.00	42.00	\$ 4,907,042	\$ 6,285,451	\$ 7,775,196
CITY SECRETARY	7.50	7.50	11.50	\$ 706,068	\$ 643,214	\$ 1,022,442
CODE COMPLIANCE	118.00	125.00	195.00	\$ 9,137,555	\$ 9,891,567	\$ 14,783,367
COMMUNITY RELATIONS	16.65	21.05	54.05	\$ 1,181,439	\$ 1,466,165	\$ 4,056,083
ENVIRONMENTAL MANAGEMENT	15.00	14.00	9.50	\$ 1,170,914	\$ 1,177,070	\$ 872,153
FINANCIAL MANAGEMENT SERVICES	68.00	71.00	91.00	\$ 4,917,942	\$ 5,427,731	\$ 8,503,718
FIRE	897.00	900.00	948.00	\$ 91,759,788	\$ 97,499,456	\$ 103,562,348
HOUSING	7.46	7.83	0.00	\$ 773,559	\$ 899,162	\$ -
HOUSING AND ECONOMIC DEV	36.00	37.50	36.30	\$ 4,035,481	\$ 4,432,277	\$ 7,202,892
HUMAN RESOURCES	46.05	48.05	37.05	\$ 4,016,669	\$ 4,209,764	\$ 4,381,663
INTERNAL AUDIT	16.00	16.00	16.00	\$ 1,080,515	\$ 1,149,436	\$ 1,187,162
LAW DEPARTMENT	44.00	46.00	49.00	\$ 4,570,885	\$ 4,786,526	\$ 5,516,005
LIBRARY	221.00	252.50	207.75	\$ 17,048,046	\$ 17,733,904	\$ 16,994,721
MAYOR AND COUNCIL	7.00	7.00	0.00	\$ 1,365,887	\$ 1,397,113	\$ -
MUNICIPAL COURT	186.00	193.00	192.50	\$ 11,217,721	\$ 12,199,587	\$ 13,215,596
NON-DEPARTMENTAL	0.00	0.00	0.00	\$ 102,231,082	\$ 112,719,580	\$ 64,241,832
PARKS & COMMUNITY SERVICES	338.75	367.10	351.60	\$ 27,256,522	\$ 29,058,975	\$ 36,255,181
PLANNING	23.00	0.00	0.00	\$ 1,665,264	\$ -	\$ -
PLANNING & DEVELOPMENT	136.00	162.00	161.00	\$ 10,103,112	\$ 12,637,541	\$ 15,416,048
POLICE	1,553.00	1,659.00	1,719.00	\$ 144,207,934	\$ 157,743,460	\$ 169,584,253
PUBLIC EVENTS	140.00	141.00	102.00	\$ 10,575,660	\$ 11,303,705	\$ 9,230,244
PUBLIC HEALTH	143.00	146.00	12.00	\$ 8,379,805	\$ 9,377,310	\$ 471,535
TRANSPORTATION & PUBLIC WKS	399.00	382.00	366.00	\$ 48,686,049	\$ 53,875,141	\$ 54,714,713
ZOO	0.83	0.00	0.00	\$ 4,959,094	\$ 5,101,028	\$ -
GENERAL FUND TOTAL	4,478.24	4,667.53	4,601.25	\$ 517,411,211	\$ 562,732,206	\$ 538,987,152

FORT WORTH



COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUAL FY2005-06	ACTUAL FY2006-07 (unaudited)	ADOPTED FY2007-08	RE-ESTIMATE FY2007-08	ADOPTED FY2008-09
Property Tax	\$259,483,235	\$289,411,116	\$324,907,629	\$324,459,664	\$293,055,766
Sales Tax	\$92,050,918	\$98,247,082	\$99,583,863	\$102,407,396	\$104,536,265
Other Local Taxes	\$9,101,585	\$9,309,650	\$9,297,234	\$7,756,837	\$9,515,000
Licenses & Permits	\$40,745,020	\$40,028,243	\$53,899,857	\$42,393,753	\$44,222,278
Fines & Forfeitures	\$11,022,861	\$14,013,991	\$13,727,486	\$12,992,353	\$12,528,370
Use of Money & Property	\$13,063,949	\$14,646,748	\$17,697,559	\$14,606,469	\$14,263,915
From Other Agencies	\$1,361,521	\$1,339,766	\$1,068,420	\$1,187,389	\$1,168,420
Service Charges	\$23,872,028	\$24,340,370	\$25,714,687	\$23,981,044	\$24,964,394
Other Revenue	\$3,771,285	\$2,341,776	\$1,338,262	\$2,222,589	\$1,450,137
Transfers	<u>\$27,875,364</u>	<u>\$26,820,992</u>	<u>\$15,497,208</u>	<u>\$31,630,742</u>	<u>\$33,282,607</u>
Total General Fund Revenues	\$482,347,766	\$520,499,734	\$562,732,205	\$563,638,235	\$538,987,152

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Original Levy	242,120,456	289,444,942	321,707,406	321,707,406	349,412,074
Tax Collections					
Current Property Taxes	253,212,275	288,912,078	317,789,653	317,834,637	345,156,934
Less Estimated Refunds	(2,525,000)	(2,695,497)	(2,250,000)	(2,491,913)	(2,250,000)
Delinquent Property Taxes	4,401,610	4,421,419	5,860,886	4,797,184	5,860,886
Vehicle Inventory	226,512	145,226	245,000	360,747	333,000
Interest/Penalty Charges	3,372,775	3,339,336	3,262,090	3,243,258	3,262,090
TOTAL COLLECTIONS	258,688,172	294,122,562	324,907,629	323,743,912	352,362,910
ADJUSTED NET TAXABLE ASSESSED VALUATIONS	28,153,541,357 26,520,924,000	28,396,861,553 34,631,414,499	37,626,597,199 44,313,510,435	37,626,597,199 44,313,510,435	40,866,909,245 45,481,163,023
TAX RATE PER \$100 VALUATION	0.8650	0.8600	0.8550	0.8550	0.8550
GENERAL FUND LEVY					
Operating Levy \$	205,556,302	241,166,453	266,049,749	267,984,783	283,238,286
Gas Well Dedicated	-	-	-	-	1,875,795
G.O. Debt Levy \$	45,130,973	45,050,127	49,489,904	49,849,854	57,792,853
Operating Levy % of Total Levy	82.00%	84.41%	84.32%	84.32%	83.15%
G.O. Debt Levy % of Total Levy	18.00%	15.59%	15.68%	15.68%	16.85%
Operating Levy	0.7093	0.7259	0.7209	0.7209	0.7109
G.O. Debt Levy	0.1557	0.1341	0.1341	0.1341	0.1441
Total Tax Rate	0.8650	0.8600	0.8550	0.8550	0.8550
CURRENT DELINQUENCY	(4.58%)	0.18%	1.22%	1.20%	1.22%

Note: All prior year numbers are unaudited

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
CODE COMPLIANCE DEPARTMENT					
WRECKING/MOVING PMTS	\$60,267	\$66,190	\$50,700	\$50,696	\$50,700
APARTMENT INSPECTION FEE	\$358,281	\$391,608	\$1,005,536	\$590,447	\$553,673
SECURING VACANT STRUCTURE	\$62,872	\$57,522	\$43,100	\$41,823	\$43,100
PENALTY SECURE VAC STRUT	\$13,537	\$46,189	\$25,000	\$19,731	\$25,000
APT FOLLOWUP FEE	\$19,878	\$4,800	\$18,000	\$14,858	\$18,000
WEED CUTTING FEES	\$443,093	\$441,747	\$485,000	\$450,000	\$485,000
WEED CUTTING PENALTIES	\$84,139	\$90,085	\$83,275	\$75,155	\$78,275
TRANSFER FROM PE64	\$462,394	\$522,812	\$554,212	\$554,212	\$538,291
PREVIOUS PUBLIC HEALTH REV	\$0	\$0	\$0	\$0	\$2,393,403
Total: Code Compliance	\$1,505,961	\$1,620,953	\$2,264,823	\$1,797,330	\$4,185,442
COMMUNITY RELATIONS					
TRANSFER FROM PE45	\$0	\$0	\$0	\$0	\$79,538
TRANSFER FROM PE69	\$0	\$0	\$0	\$0	\$71,779
TRANSFER FROM PE64	\$0	\$0	\$0	\$0	\$213,384
TRANSFER FROM R103	\$0	\$0	\$0	\$0	\$219,060
Total: Community Relations	\$0	\$0	\$0	\$0	\$583,761
DEVELOPMENT DEPARTMENT					
TEMP ENCROACHMENTS	\$213,927	\$550,576	\$460,734	\$460,734	\$500,734
PERM ENCROACHMENTS	\$17,330	\$4,313	\$19,250	\$2,155	\$8,000
WRECKING/MOVING PMTS	\$56,287	\$86,271	\$49,500	\$116,349	\$129,500
HOUSE MOVERS PERMITS FEES	\$6,967	\$6,540	\$6,000	\$2,223	\$1,996
CERTIFICATE OF OCCUPANCY	\$335	\$4,875	\$11,700	\$0	\$0
GAS WELL DRILLING	\$121,830	\$261,105	\$300,000	\$281,565	\$350,000
PLUMBING BUS REGISTRATION	\$75,555	\$74,819	\$64,920	\$75,000	\$81,804
ELEC JRNY LIC & REG	\$21,542	\$15,348	\$33,175	\$10,860	\$20,425
ELEC MSTR LIC & REG	\$130,102	\$130,801	\$247,500	\$124,461	\$193,576
MECH LIC & REG	\$71,291	\$104,927	\$62,904	\$62,904	\$82,130
SIGN LIC & REG	\$16,801	\$14,505	\$30,888	\$23,183	\$26,673
TEMP POWER PERMITS	\$21,483	\$46,984	\$33,953	\$41,950	\$53,133
ZONING LETTER	\$0	\$0	\$0	\$26	\$50
APPEAL FEES	\$0	\$0	\$0	\$295	\$560
GAS WELL ANNUAL FEES	\$4,400	\$167,264	\$350,000	\$350,000	\$408,514
BOARD OF ADJUSTMENT FEES	\$119,730	\$120,836	\$106,834	\$128,054	\$121,466
ZONING COMMISSION FEES	\$256,029	\$238,940	\$246,346	\$211,713	\$246,903
SEXUALLY ORIENTED FEES	\$5,000	\$6,360	\$4,176	\$5,280	\$9,970
MOVING/WRECKING REG	\$63,346	\$53,093	\$81,809	\$13,860	\$31,809
SALE OF MAPS/PUBLICATIONS	\$0	\$0	\$0	\$196	\$250
PLANNING COMMISSION FEES	\$396,971	\$312,922	\$336,898	\$236,868	\$236,918
BUILDING PERMITS	\$5,017,541	\$5,160,742	\$5,775,000	\$4,799,036	\$5,225,000
ORDINANCE INSPECTIONS	\$442,907	\$586,685	\$578,782	\$528,782	\$641,352
ELECTRICAL PERMITS	\$388,685	\$517,227	\$475,776	\$360,159	\$350,776
ANNEXATION FEES	\$17,559	\$9,293	\$22,000	\$7,617	\$8,000
BILLBOARD REGISTRATION	\$4,575	\$45,600	\$21,420	\$13,650	\$16,620
ENCROACHMENT LETTERS	\$6,460	\$7,503	\$6,269	\$4,092	\$5,269
MECHANICAL PERMITS	\$168,891	\$247,802	\$201,403	\$201,403	\$213,440
PLUMBING PERMITS	\$597,646	\$698,103	\$764,557	\$534,989	\$650,557
THIRD PRY PLBG-REMODEL	\$10,499	\$29,063	\$3,300	\$6,844	\$3,300
THIRD PRY PLBG-NEW	\$937,196	\$652,482	\$780,000	\$549,902	\$700,000
EXAMINATION FEES	\$97	\$108	\$0	\$175	\$150
SIGN PERMITS	\$97,330	\$187,208	\$122,695	\$261,120	\$222,695
PERMIT FEE- BURGLAR ALAR	\$0	\$0	\$0	\$330,228	\$314,810
RESID REMODEL CONT	\$310	\$22,430	\$100	\$75,428	\$75,100
SVC CHARGE-BURGLAR ALAR	\$0	\$0	\$0	\$383,130	\$364,761
RESIDENTIAL PERMIT FEE	\$0	\$0	\$0	\$1,164,621	\$1,318,226
RESIDENTIAL SERVICE CHARGE	\$0	\$0	\$125	\$51,669	\$0
BOARD APPEALS - CFPBOA	\$6,970	\$9,495	\$7,560	\$7,560	\$8,865

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
CONST CODE BOOK SALES	\$8,849	\$7,219	\$7,018	\$7,019	\$7,018
MOBILE HOME ORD INSP	\$4,180	\$918	\$1,555	\$0	\$1,555
REINSPECTION FEES	\$25,690	\$46,338	\$33,490	\$38,207	\$37,565
DOUBLE PERMIT FEE	\$29,466	\$29,074	\$27,170	\$30,945	\$26,930
AFTER HOURS FEE	\$1,825	\$4,401	\$200	\$9,554	\$10,448
TREE PRESERVATION APPEAL	\$0	\$0	\$0	\$885	\$0
AVIATION CAPT PROJ-GAS WELL	\$0	\$0	\$0	\$0	\$242,626
GOLF CAPT PROJ-GAS WELL	\$0	\$0	\$0	\$0	\$49,516
W/W CAPT PROJ-GAS WELL	\$0	\$0	\$0	\$0	\$94,079
PARK GAS WELL LEASE PROJ	\$0	\$0	\$0	\$0	\$108,934
MISCELLANEOUS REVENUE	\$49,957	\$39,714	\$55,000	\$38,044	\$46,500
MAP SALE REVENUE	\$4,185	\$791	\$0	\$186	\$300
Total: Development	\$9,420,131	\$10,503,636	\$11,330,589	\$11,555,783	\$13,248,803
FINANCE DEPARTMENT					
CURRENT PROPERTY TAXES	\$251,429,163	\$281,843,018	\$315,539,653	\$316,239,653	\$283,599,790
PY DELINQUENT PROP TAX	\$4,569,610	\$4,030,508	\$5,860,886	\$4,797,174	\$5,860,886
VEHICLE INVENTORY TAX	\$145,226	\$266,681	\$245,000	\$360,747	\$333,000
INT/PEN CHAS-DEL TX	\$3,339,336	\$3,270,909	\$3,262,090	\$3,062,090	\$3,262,090
GROSS RECEIPTS-TELEPHONE	\$6,481,371	\$6,622,207	\$6,765,000	\$6,540,000	\$6,765,000
SALES TAX REVENUE	\$92,050,918	\$98,247,082	\$99,583,863	\$102,407,396	\$104,536,265
STATE MIXED BEVERAGE TAX	\$2,116,993	\$2,316,767	\$2,182,234	\$2,520,183	\$2,400,000
GROSS RECEIPTS-BINGO	\$503,222	\$370,676	\$350,000	\$318,051	\$350,000
TU FRANCHISE FEE	\$25,965,676	\$24,279,276	\$26,559,966	\$25,899,970	\$26,560,000
LSG FRANCHISE FEE	\$6,298,372	\$6,960,894	\$6,740,626	\$7,734,000	\$8,494,000
TELCOM FRANCHISE FEE	\$2,360,026	\$1,935,853	\$2,133,029	\$2,133,029	\$2,165,025
TAXICAB FRANCHISE FEE	\$139,612	\$139,900	\$135,425	\$123,075	\$0
STREET RENTAL-CABLE TV	\$2,425,970	\$2,807,616	\$2,600,000	\$2,850,000	\$2,800,000
FRANCHISE FEE-ELECTRIC	\$0	\$0	\$200	\$0	\$200
STREET RENTAL-WATER	\$0	\$0	\$11,794,164	\$0	\$0
ROW LICENSE FEE	\$465,889	\$442,800	\$450,000	\$386,967	\$450,000
LICENSE FEES	\$180,336	\$158,111	\$160,589	\$150,287	\$147,000
JUNK DEALER'S LICENSE FEE	\$2,318	\$2,349	\$4,128	\$2,340	\$2,400
SERVICE STATION LICENSE F	\$11,369	\$9,664	\$9,000	\$10,212	\$10,000
OTHER OCCUPATIONAL LICENS	\$549	\$1,026	\$1,000	\$1,364	\$1,500
COIN OPERATED MACHINES FE	\$10,845	\$24,360	\$46,204	\$35,033	\$46,500
DANCE HALL FEES	\$4,900	\$6,800	\$6,500	\$6,000	\$6,500
INTEREST ON INVESTMENTS	\$3,934,351	\$6,077,100	\$8,388,904	\$5,369,779	\$5,388,904
INT ON GF INVESTMENT	\$351,042	\$228,773	\$277,763	\$0	\$0
AUCTION REVENUE	\$618	\$0	\$0	\$0	\$0
SALE OF SURPLUS STREETS &	\$108,201	\$248,491	\$63,001	\$0	\$0
SALVAGE SALES	\$125,101	\$302,822	\$238,926	\$219,251	\$238,926
REIMB INDIRECT COSTS	\$776,671	\$691,104	\$600,000	\$718,883	\$660,000
ENGINEERING FEES	\$400	\$465	\$15	\$0	\$15
WATER DEPT.ADMN.CHARGE	\$3,456,934	\$3,075,737	\$3,534,222	\$3,534,222	\$3,694,329
CABLE FUND ADMIN CHARGE	\$54,822	\$57,984	\$68,015	\$68,015	\$54,822
OFFICE SERVICES ADM CHGS	\$0	\$264,060	\$0	\$264,060	\$278,325
LAKE WORTH TRUST FUND ADM	\$9,411	\$15,946	\$9,343	\$9,343	\$21,264
ADMIN CHG TEMPORARY LABOR	\$0	\$0	\$0	\$0	\$11,915
ADMIN CHG STORMWATER	\$0	\$0	\$0	\$0	\$298,373
ADMIN CHG CULTURE&TOURISM	\$0	\$0	\$0	\$0	\$150,325
ADMIN CHARGE AIRPORT	\$226,516	\$256,316	\$270,523	\$270,523	\$533,024
PARKING BLDG ADM CHG	\$14,845	\$25,254	\$66,315	\$66,315	\$60,498
SOLID WASTE ADMIN CHG	\$398,438	\$414,606	\$442,722	\$442,722	\$492,559

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
REVENUE FROM PAYROLL SEF	\$93,386	\$85,158	\$83,994	\$64,044	\$83,994
ADM CHG RETIREMENT	\$9,814	\$9,786	\$70,246	\$0	\$0
TRANSFERS FM GG04	\$1,688,633	\$1,688,633	\$0	\$1,000,000	\$0
FM WATER/SEWER OPTG FD	\$11,928,597	\$10,446,552	\$0	\$11,748,665	\$15,287,374
XFERS FM PARK FACL FUND	\$3,044,296	\$2,651,487	\$2,861,293	\$3,218,057	\$2,953,097
TRANSFER FROM PE64	\$1,803,730	\$1,442,674	\$2,038,396	\$2,038,396	\$1,751,866
TRANSFER FROM PE69	\$0	\$0	\$0	\$0	\$751,760
TRANSFERS	\$0	\$0	\$990,982	\$990,982	\$990,982
XFERS FM FUND FE71	\$190,665	\$0	\$300,746	\$0	\$130,000
TRANSFER FM GG04	\$0	\$0	\$0	\$2,100,000	\$0
RECOVERY OF LABOR	\$2,426	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$614,683	\$671,687	\$353,100	\$58,675	\$400,000
OPEN RECORDS REVENUE	\$2,334	\$2,867	\$4,251	\$325,823	\$4,251
RETURNED CK PROCESSING					
CH	\$8,221	\$7,497	\$20,000	\$3,848	\$10,000
REV FOR PAY\$ PROGRAM	\$12,600	\$12,600	\$12,600	\$12,665	\$12,600
Total: Finance	\$427,395,380	\$462,414,096	\$505,131,375	\$508,101,839	\$482,049,359
FIRE DEPARTMENT					
FIRE-RELATED PERMITS	\$106,298	\$104,870	\$107,000	\$90,463	\$107,000
FALSE FIRE ALARM FEES	\$77,000	\$54,900	\$77,000	\$24,290	\$77,000
MOBILE FUEL FEE	\$5,600	\$9,800	\$5,500	\$5,500	\$5,500
FIRE ALARM SYS REGIS	\$641,772	\$812,858	\$721,744	\$877,187	\$721,744
FIRE SVC-BENBROOK	\$216,446	\$0	\$0	\$0	\$0
FIRE INSPECTION FEES	\$408,028	\$413,034	\$435,000	\$302,811	\$435,000
FIRE SVC-WESTOVER HI	\$119,633	\$135,221	\$132,980	\$132,980	\$132,980
FIRE SVC-HURST	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
TRANSFERS FROM FE88	\$56,400	\$28,805	\$0	\$25,645	\$0
SALARY REIMB-OTHER					
AGENCY	\$0	\$273,157	\$0	\$694,880	\$0
RECOVERY OF LABOR	\$2,405	\$3,759	\$0	\$3,432	\$0
MISC REVENUE	\$1,074	\$1,232	\$0	\$994	\$0
FEE:FIRE REPORTS & MISC R	\$4,067	\$4,416	\$5,000	\$3,899	\$5,000
OPEN RECORDS REVENUE	\$1,267	\$660	\$500	\$423	\$500
CONTRIB FM CAP PROJECTS	\$466,602	\$0	\$0	\$27,584	\$0
Total: Fire	\$2,136,592	\$1,872,712	\$1,514,724	\$2,220,088	\$1,514,724
LIBRARY DEPARTMENT					
MISCELLANEOUS CHARGES	\$61,116	\$59,270	\$52,995	\$57,848	\$96,934
SPECIAL GIFTS TO LIBRARY	\$0	\$0	\$0	\$0	\$0
OVERDUE BOOK CHARGES	\$517,443	\$534,104	\$483,870	\$583,660	\$500,084
LOST BOOK PAYMENTS	\$28,767	\$32,226	\$27,575	\$32,782	\$34,917
SPECIAL GIFTS TO LIBRARY	\$1,170	\$322	\$0	\$372	\$446
MATERIALS RESERVATION					
CHA	\$4,614	\$2,473	\$0	\$2,084	\$0
OUT-OF-COUNTY FEE	\$4,817	\$3,694	\$3,585	\$3,008	\$3,374
MEETING ROOM RENTAL	\$10,496	\$9,743	\$8,450	\$8,063	\$6,727
MICROFICHE COPIER					
REVENUE	\$754	\$2,349	\$2,230	\$0	\$2,330
MISCELLANEOUS REVENUE	\$175	\$136	\$0	\$140	\$0
CONTRIB FM CAP PROJECTS	\$250,000	\$0	\$0	\$0	\$0
Total: Library	\$879,352	\$644,317	\$578,705	\$688,059	\$644,812
MUNICIPAL COURT DEPARTMENT					
TRAFFIC FINES-DELINQUENT	\$332,794	\$0	\$0	\$0	\$0
CHILD SAFTY FUND	\$86,324	\$77,962	\$70,000	\$40,000	\$38,064
UNFORM TRAFFIC ACT	\$251,810	\$252,401	\$239,411	\$264,266	\$269,016

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
SECURITY FEE	\$2,814	\$104	\$0	\$558	(\$22,512)
TPP FEES	\$105,708	\$130,482	\$137,200	\$157,134	\$143,688
DEFERRED DISPOSITION	\$1,697,258	\$1,785,068	\$1,982,139	\$1,430,129	\$1,075,488
STATE JURY FEE	\$23,096	\$334,758	\$298,106	\$146,535	\$181,224
CIVIL RENALTIES	\$3,060	\$1,789	\$0	\$0	\$0
BAT TAX	\$28,957	\$9,752	\$0	\$4,734	\$0
TPP-COURT IMPROVEMENTS	\$26,871	\$31,486	\$35,606	\$25,184	\$35,606
TECHNOLOGY FEE	\$550	\$0	\$0	\$412	\$0
ADMINISTRATIVE FEES	\$182	\$965	\$0	\$1,391	\$0
GENERAL FINES-DELINQUENT	\$67,659	\$2,896	\$0	\$0	\$0
PENALTY FEES	\$986,232	\$1,079,036	\$1,061,457	\$1,277,529	\$1,272,552
CIVIL PARKING-CURRENT MUN CT	\$8,131	\$0	\$0	\$0	\$0
CIVIL PARKING-DELINQUENT MUNC CT	\$125	\$0	\$0	\$0	\$0
CASH BOND RECEIPTS	\$173	\$178	\$500	\$500	\$0
DRIVING SAFETY COURSE FEE	\$150,912	\$137,629	\$125,000	\$125,000	\$126,720
OPEN RECORDS REQUEST	\$1,513	\$884	\$1,300	\$1,300	\$1,300
NISI SURETY JUDGEMENT	\$0	\$0	\$0	\$1,780	\$1,780
NISI CASH JUDGEMENT	\$0	\$0	\$600	\$0	\$600
FWISD TRUANCY COURT	\$486,218	\$557,012	\$591,310	\$594,157	\$603,481
TRAFFIC FINES	\$4,306,567	\$5,209,024	\$6,391,793	\$6,002,049	\$5,778,432
GENERAL FINES	\$902,776	\$1,176,638	\$1,123,340	\$1,344,584	\$1,348,488
PARKING FINES	\$5,519	\$1,861	\$0	\$2,469	\$0
NTA TRAFFIC	\$71,861	\$266,456	\$495,515	\$474,320	\$495,515
NTA GENERAL COMPLAINT	\$279,253	\$153,624	\$54,974	\$20,133	\$14,544
COPYING COURT DOCUMENT	\$124	\$0	\$122	\$122	\$122
TRAFFIC FINES CURRENT	\$530,594	\$1,581,208	\$0	\$0	\$0
JUDICIAL FEE-LOCAL	\$0	\$0	\$0	\$59,417	\$60,000
COURT SERVICE FEE-10%	\$455,858	\$1,059,885	\$1,072,724	\$903,591	\$1,000,000
COURT COSTS-LOCAL	\$0	\$0	\$0	\$103,071	\$101,102
GENERAL FINES-CURRENT	\$178,834	\$118,094	\$0	\$7,691	\$0
APPEAL FEES	\$165	\$121	\$100	\$341	\$500
SUMMONS FEE		\$0	\$0	\$1,952	\$2,100
REIMBURSE MAGISTRATIVE CO	\$43,430	\$44,512	\$46,290	\$1,712	\$0
ADM FEES-\$10/OFFENSE	\$103,848	\$56,993	\$117,312	\$109,025	\$117,312
ADM FEES-TEEN COURT	\$37,975	\$39,834	\$35,280	\$40,505	\$40,806
NOTIFICATION FEE	\$19,130	\$48,520	\$0	\$394	\$0
TRANSFERS	\$436,010	\$420,000	\$401,195	\$401,195	\$450,499
SECURITY FUND TRANSFER	\$509,350	\$554,004	\$322,512	\$200,000	\$322,512
CITATION LISTING FEES	\$3,992	\$4,110	\$3,858	\$3,858	\$5,980
JURY FEE REVENUE	\$27	\$81	\$100	\$54	\$100
UNIDENTIFIED COURT RECEIP	\$1,275	\$1,850	\$0	\$831	\$1,000
MISCELLANEOUS REVENUE	\$9,981	\$757	\$0	\$0	\$0
RETURNED CK PROCESSING CH	\$475	\$4,000	\$1,000	\$3,713	\$4,000
OVER/SHORT MISCELLANEOUS -	\$0	\$0	\$0	\$0	\$0
Total: Municipal Court	\$12,162,261	\$15,144,132	\$14,608,744	\$13,751,636	\$13,470,019

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
NON-DEPARTMENTAL					
MCI LEASE	\$125,964	\$0	\$505,898	\$0	\$0
TRANSFER FROM FE73	\$0	\$0	\$0	\$0	\$1,000,000
TRANSFER FROM PE45	\$0	\$0	\$0	\$0	\$392,499
XFERS FM FUND FE71	\$0	\$199,790	\$0	\$0	\$0
TRANSFER FROM FUND 152	\$0	\$0	\$0	\$162,000	\$0
TRANSFER FROM GR76	\$0	\$666,960	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$1,657,320	\$434,469	\$434,229	\$545,756	\$434,229
ENERGY REBATE	\$0	\$170,759	\$0	\$0	\$0
Total: Non-Departmental	\$1,783,284	\$1,471,978	\$940,127	\$707,756	\$1,826,728
PARKS & COMMUNITY SERVICES DEPARTMENT					
ROW LICENSE FEE	\$0	\$0	\$0	\$0	\$0
CONCESSION-ATHLETIC FIELD	\$0	\$2,000	\$2,000	\$4,070	\$2,000
AUDITORIUM RENTAL	\$0	\$0	\$0	\$0	\$0
BRADLEY CENTER RENTAL	\$8,570	\$9,830	\$4,000	\$8,700	\$9,600
FWISD-POLICE LIASON	\$0	\$48,970	\$0	\$0	\$0
APPLICATION FEES	\$0	\$23,019	\$180,000	\$81,324	\$37,125
VENDING COMMISSION	\$2,979	\$1,963	\$10,384	\$570	\$10,384
RENTAL FEES	\$47,208	\$63,263	\$57,040	\$60,081	\$45,834
MO AGENCY RENTAL	\$38,466	\$35,547	\$45,861	\$38,172	\$49,164
REGISTRATION	\$0	\$57,684	\$69,902	\$89,359	\$37,650
NATURE CENTER ENTRY FEES	\$2,370	\$2,742	\$2,500	\$5,963	\$3,000
POLE BANNERS	\$0	\$100	\$0	\$0	\$0
FESTIVAL EQUIPMENT	\$4,128	\$5,526	\$4,500	\$7,674	\$4,500
SITE RESERVATIONS	\$34,654	\$55,527	\$51,658	\$49,920	\$45,000
SWIMMING POOLS FEES	\$106,487	\$111,617	\$105,000	\$563	\$110,000
ACTIVITY FEES-ATHLETICS	\$227,423	\$274,797	\$300,000	\$300,000	\$309,000
LCV ADMISSIONS	\$56,286	\$55,643	\$52,000	\$47,000	\$0
CONTRACT INSTR REVENUE	\$0	\$250	\$6,000	\$13,036	\$0
I. D. CARDS	\$70,946	\$75,753	\$59,280	\$98,283	\$70,359
LCV SOUVENIR SALES	\$14,500	\$15,332	\$16,000	\$18,899	\$0
MISC. PARK REVENUE	\$11,506	\$13,848	\$0	\$7,748	\$0
CORNMEAL SALES	\$327	\$294	\$300	\$567	\$0
LEASE INCOME TENNIS OPER	\$0	\$1,000	\$1,000	\$0	\$1,000
TRAIN CONCESSIONS	\$38,340	\$23,239	\$30,000	\$42,051	\$25,000
TRAIN RIDE TICKET SALES	\$9,797	\$11,755	\$8,000	\$8,000	\$11,000
RECOVERY OF LABOR	\$0	\$375	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$3,150	\$2,426	\$1,230	\$2,838	\$1,350
MAINTENANCE SERVICES	\$0	\$0	\$0	\$0	\$70,000
CONTRIBUTION FM CAP PROJECTS	\$71,911	\$0	\$0	\$36,728	\$0
Total: Parks & Community Services	\$749,048	\$892,500	\$1,006,655	\$922,431	\$841,966
POLICE DEPARTMENT					
WRECKER BUSINESS LICENSE	\$5,365	\$14,075	\$11,000	\$17,997	\$16,450
TAXICAB DRIVERS' LICENSES	\$10,417	\$16,137	\$15,000	\$16,598	\$0
SALE OF ABANDONED PROPERT	\$16,197	\$20,367	\$20,000	\$31,116	\$20,000
SALE OF ABANDONED VEHICLE	\$1,565,880	\$1,595,962	\$1,564,096	\$1,926,894	\$1,720,000
ABANDONED FUNDS	\$12,188	\$19,116	\$60,000	\$5,355	\$6,000
SEXUAL ASSAULT EXAM REIMB	\$96,135	\$140,998	\$108,000	\$136,202	\$150,000
PERMIT FEE - BURGLAR ALAR	\$328,290	\$329,360	\$330,228	\$0	\$0
SVC CHARGE - BURGLAR ALAR	\$447,674	\$402,754	\$440,000	\$0	\$0
RESIDENTIAL PERMIT FEE	\$1,214,621	\$1,231,101	\$1,214,621	\$0	\$0
RESIDENTIAL SERVICE CHARG	\$56,409	\$52,080	\$56,000	\$750	\$0
SALE OF ACCIDENT REP	\$376,493	\$315,024	\$325,000	\$337,795	\$338,405
CRIME LABORATORY SERVICE	\$56,131	\$76,603	\$77,573	\$94,637	\$47,990
VEHICLE POUND IMPOUNDMENT	\$195,880	\$205,415	\$188,870	\$220,689	\$278,000
VEHICLE POUND STORAGE FEE	\$721,055	\$703,260	\$817,252	\$736,328	\$710,000
VEHICLE POUND TOWAGE FEE	\$1,366,319	\$1,417,134	\$1,500,000	\$1,541,492	\$1,525,500

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
PROCEEDS FROM BICYCLE AUC NOTIFICATION FEE	\$1,850	\$2,790	\$4,000	\$872	\$4,000
XFERS FM CRIME DIST FUND	\$182,380	\$199,620	\$182,700	\$207,930	\$200,000
SALARY REIMB-OTHER AGENCY	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526
RECOVERY OF LABOR COSTS	\$0	\$547,502	\$389,897	\$346,762	\$389,897
RESIDENTIAL SERVICE CHARG	\$56,409	\$52,080	\$56,000	\$750	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$5,256	\$0
OVER/SHORT MISCELLANEOUS	\$218	\$449	\$500	\$554	\$500
CRIMINAL RESTITUTION	\$0	\$0	\$0	(\$29)	\$0
AUTO SCRAP METAL SALES	\$8,617	\$4,733	\$10,000	\$4,199	\$10,000
MISCELLANEOUS REVENUE	\$2,798	\$9,332	\$2,500	\$18,041	\$11,000
TEMP SERVICES CHARGES	\$41,732	\$52,288	\$25,000	\$46,343	\$25,000
CONTRIBUTION FM CAP PROJECTS	\$0	\$0	\$0	\$3,750	\$2,500
Total: Police	\$376,410	\$0	\$0	\$0	\$0
Total: Police	\$15,080,915	\$15,353,626	\$15,339,763	\$13,697,057	\$13,452,768
PUBLIC EVENTS DEPARTMENT					
MONTHLY PARKING PUB EVE	\$204	\$0	\$0	\$0	\$0
COMMERCIAL EXHIBIT BLDGS.	\$3,391,640	\$2,698,245	\$3,150,825	\$3,200,825	\$3,150,825
STOCK SHOW RECEIPTS	\$0	\$7,607	\$0	\$0	\$0
CONCESSIONS	\$909,203	\$858,791	\$906,685	\$837,872	\$906,685
RECOVERY OF LABOR EXPENSE	\$474,685	\$385,224	\$488,341	\$488,341	\$488,341
RECOVERY OF SUPPLIES EXPE	\$640,607	\$366,637	\$565,657	\$565,657	\$565,657
RECOVERY OF UTILITES EXPE	\$212,597	\$259,686	\$208,085	\$208,085	\$208,085
RECOVERY OF OTHER SERVICE	\$93,587	\$39,227	\$64,261	\$64,261	\$64,261
MISC REVENUE-FWCC	\$0	\$254,306	\$265,871	\$292,699	\$265,871
MISC. REVENUE	\$169,575	\$0	\$0	\$0	\$0
EQUIPMENT RENTAL	\$59,449	\$24,675	\$50,908	\$48,316	\$45,908
MERCHANDISE COMMISSION	\$3,159	\$10,284	\$12,942	\$38,186	\$37,942
CATERING REVENUE	\$878,246	\$659,563	\$447,396	\$720,236	\$597,396
MISCELLANEOUS REVENUE	\$10	\$0	\$0	\$0	\$0
Total: Public Events	\$6,832,962	\$5,564,245	\$6,160,971	\$6,464,478	\$6,330,971
PUBLIC HEALTH DEPARTMENT					
HEALTH PERMITS FEES	\$1,149,470	\$1,145,038	\$1,132,325	\$1,232,759	\$0
HEALTH PERMIT REISSUE	\$19,194	\$19,530	\$19,241	\$19,265	\$0
HEALTH REINSPECTION	\$5,265	\$5,720	\$5,200	\$4,973	\$0
FOOD MANAGER CERTIFICATIO	\$6,885	\$6,855	\$6,750	\$7,740	\$0
LITERATURE SALES	\$70	\$70	\$50	\$54	\$0
DOG LICENSE FEES	\$103,965	\$117,113	\$105,000	\$98,260	\$0
DOG KENNEL FEES	\$44,773	\$57,090	\$50,000	\$59,498	\$0
IMPOUNDMENT	\$44,496	\$42,335	\$42,000	\$42,696	\$0
BOARDING	\$18,355	\$17,511	\$15,000	\$19,001	\$0
QUARANTINE	\$23,425	\$21,473	\$19,000	\$23,523	\$0
ADOPTIONS	\$18,080	\$19,737	\$20,000	\$19,766	\$0
ANIMAL HEAD SHIPPING FEE	\$965	\$1,040	\$400	\$251	\$0
VETERINARY SERVICES	\$22,167	\$31,655	\$25,000	\$25,000	\$0
A.T.C.P. COURSE FEES	\$0	\$1,260	\$0	\$660	\$0
POOL OPERATOR'S COURSE	\$17,035	\$16,315	\$15,600	\$10,433	\$0
VITAL STATISTICS FEES	\$1,028,336	\$1,155,999	\$740,000	\$840,000	\$0
HEALTH CARD FEE	\$256,353	\$260,874	\$246,992	\$292,200	\$0
PLAN REVIEW FEE	\$56,835	\$74,005	\$56,990	\$70,476	\$0
MISC REVENUE	\$35,775	\$40,080	\$34,933	\$43,655	\$0
TEMPORARY HEALTH PERMIT	\$117,040	\$122,000	\$109,400	\$140,025	\$0
OFFENDER EDUCATION CLASS	\$12,050	\$10,992	\$12,000	\$14,795	\$0
MISCELLANEOUS REVENUE	\$306	\$3,399	\$0	\$0	\$0
OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	\$86	\$0
CONTRIBUTION FM CAP PROJECTS	\$10,000	\$0	\$0	\$0	\$0
Total: Public Health	\$2,990,840	\$3,170,094	\$2,655,881	\$2,965,116	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
TRANSPORTATION & PUBLIC WORKS DEPARTMENT					
VALET PARKING	\$15,000	\$16,400	\$16,000	\$11,325	\$16,000
METER PERMIT FEE TPW	\$160	\$162	\$0	\$0	\$0
PARKING METER RECEIPTS TPW	\$0	\$336	\$0	\$0	\$0
PARKING METER DAILY TPW	\$3,258	\$0	\$0	\$0	\$0
PKG MTR-DAILY-TAX-EXEMPT TPW	\$36	\$0	\$0	\$0	\$0
SPECIAL EVENTS PERMIT	\$1,950	\$2,250	\$1,850	\$2,475	\$2,700
PKWY INSPECTION PERMIT	\$567,515	\$382,820	\$393,000	\$252,413	\$248,350
PKWY RE-INSPECTION PERMIT	\$38,030	\$23,050	\$41,500	\$12,000	\$11,700
FILMING PERMIT	\$500	\$1,500	\$750	\$750	\$750
PRIVATE ST USE PERMIT	\$30,400	\$34,050	\$30,000	\$36,777	\$32,464
TEMP ENCROACHMENTS	\$50	\$0	\$0	\$0	\$0
TAXICAB FRANCHISE FEE	\$0	\$0	\$0	\$0	\$135,425
COMMERCIAL EXHIBIT BLDGS.	\$0	\$1,500	\$0	\$0	\$0
SIGN & MARKING FEES	\$3,830	\$8,483	\$4,290	\$4,290	\$4,290
LICENSE FEES	\$153,050	\$151,125	\$153,400	\$207,025	\$169,025
COMM FACILITY AGREEMENT	\$80,000	\$49,000	\$68,062	\$42,000	\$43,000
RESID SURVEY PKWY	\$10,550	\$12,250	\$12,275	\$25,680	\$21,700
IDB LABOR	\$28,790	\$31,749	\$30,346	\$32,690	\$33,346
TRANSFER FROM FUND GC10	\$170,000	\$170,000	\$0	\$865,500	\$0
TRANSFERS IN R159	\$0	\$0	\$0	\$268,375	\$0
RECOVERY OF LABOR	\$47,418	\$63,408	\$10,500	\$3,075	\$5,600
INSURANCE REIMBURSEMENT	\$2,120	\$10,007	\$1,310	\$0	\$1,210
MISCELLANEOUS REVENUE	\$185	\$125	\$0	\$1,310	\$0
OPEN RECORDS REVENUE	\$28	\$2	\$20	\$20	\$20
CONTRIBUTION FM CAP PROJECTS	\$35,000	\$0	\$0	\$0	\$0
Total: Transportation & Public Works	\$1,187,870	\$958,217	\$763,303	\$1,765,705	\$725,580
OTHER DEPARTMENTS					
MISCELLANEOUS REVENUE	\$223,171	\$889,228	\$436,545	\$580,627	\$112,219
Total: Other Departments	\$223,171	\$889,228	\$436,545	\$580,627	\$112,219
GENERAL FUND TOTALS	\$482,347,767	\$520,499,734	\$562,732,205	\$565,217,904	\$538,987,152

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:
GENERAL FUND

FUND/CENTER
GG01

SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's tax and fee supported operating fund. Ad valorem taxes are responsible for approximately 55% of General Fund receipts, a 3% decrease from the FY2007-08 budget. Sales Tax is the second largest revenue source for the General Fund. Sales Taxes are responsible for approximately 19% of the General Fund receipts, a 2% increase over FY2008. Other major sources of revenue are:

- A. Street rental and franchise fees from local utilities;
- B. Fines and forfeitures;
- C. Community services charges;
- D. Library fees;
- E. Building inspection fees;
- F. Health permits and fees;
- G. Return on the investment of General Fund monies; and
- H. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, parks and community services, transportation and public works, planning and development, public health, and the public library.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 322,474,549	\$ 357,429,607	\$ 368,694,208	\$ 369,030,244
Supplies	27,562,488	25,569,343	27,590,274	27,838,254
Contractual	163,024,970	176,692,623	138,554,573	140,048,854
Capital Outlay	4,349,205	3,040,633	2,095,800	2,069,800
Debt Service	0	0	0	0
Total Expenditures	\$ 517,411,210	\$ 562,732,206	\$ 536,934,855	\$ 538,987,152
Authorized Positions	4,478.24	4,667.53	4,571.35	4,601.25

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: BUDGET AND MANAGEMENT SERVICES	FUND/CENTER GG01/0031000:0034000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Budget and Management Services Department was operationally merged with the Finance Department and renamed the Financial Management Services Department during FY2007-08. These two budgets are officially merged with the FY2008-09 budget. All information pertaining to the FY2008-09 budget can be found in the Financial Management Services Department section of this document.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 1,286,842	\$ 1,371,104	\$ 0	\$ 0
Supplies	13,806	10,551	0	0
Contractual	148,978	335,388	0	0
Capital Outlay	7,552	0	0	0
Total Expenditures	\$ 1,457,178	\$ 1,717,043	\$ 0	\$ 0
Authorized Positions	16.00	17.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT BUDGET & MGMT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0031000	<u>BUDGET AND RESEARCH</u> BUDGET AND RESEARCH	\$ 837,311	\$ 932,372	\$ 0	\$ 0	10.00	10.00	0.00	0.00
	Sub-Total	<u>\$ 837,311</u>	<u>\$ 932,372</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>10.00</u>	<u>10.00</u>	<u>0.00</u>	<u>0.00</u>
0032000	<u>CAPITAL PROJECTS COORDINATION</u> CAPITAL PROJECT COORDINATION	\$ 464,515	\$ 662,335	\$ 0	\$ 0	5.00	5.00	0.00	0.00
	Sub-Total	<u>\$ 464,515</u>	<u>\$ 662,335</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>5.00</u>	<u>5.00</u>	<u>0.00</u>	<u>0.00</u>
0033000	<u>UTILITY MANAGEMENT</u> UTILITY MANAGEMENT	\$ 117,401	\$ 122,336	\$ 0	\$ 0	1.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 117,401</u>	<u>\$ 122,336</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
0034000	<u>GRANTS MANAGEMENT</u> BUDGET SYSTEMS	\$ 37,911	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 37,911</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0035010	<u>BUDGET SYSTEMS</u> ADMINISTRATION	\$ 39	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT BUDGET & MGMT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0035020	ERP	0	0	0	0	0.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 39</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,457,178	\$ 1,717,043	\$ 0	\$ 0	16.00	17.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Manager's Office is composed of six divisions: Administration, Mayor and Council Office, Organizational Analysis Unit (OAU), Governmental Relations, Program Management Office (PMO), and Office of Emergency Management. For FY2008-09, Records and Information Management was moved to the City Secretary's Office during FY2007-08 and will be officially merged with the adoption of the FY2008-09 budget.

Administration is responsible for administering the programs and policies established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions, and future requirements.

The Office of the Mayor and Council supports the City Council with a full-time staff of eight, provides oversight of office operations; handles citizen concerns and suggestions; drafts correspondence and speeches; and works on various special projects. Each Council Member is assisted by a part-time aide, who performs a wide variety of duties dependent upon the needs of the Council Member and his or her constituents.

The Organizational Analysis Unit (OAU) is responsible for assisting City departments to improve efficiency, effectiveness, and service delivery.

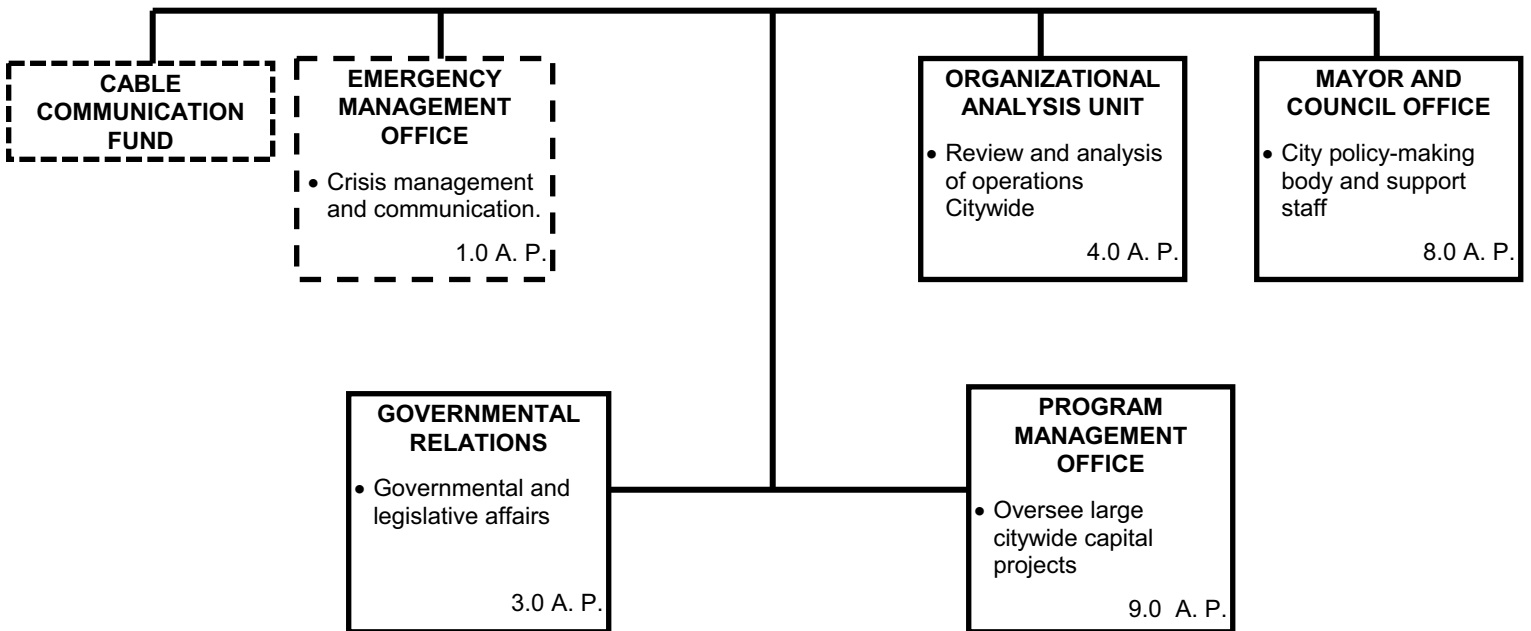
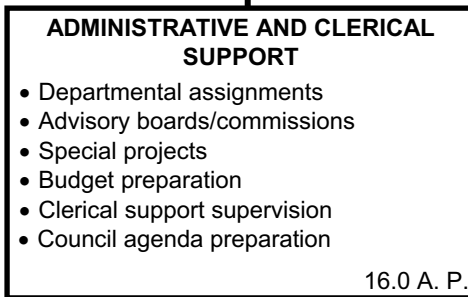
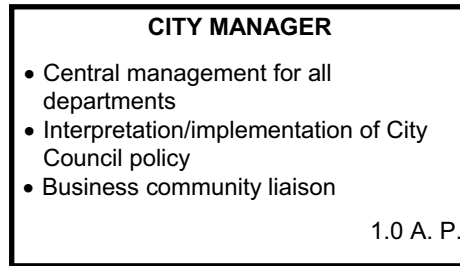
Governmental Relations is responsible for researching and assisting in the passage of federal and state legislative initiatives that favorably affect the City of Fort Worth and its citizens.

Office of Emergency Management is responsible for preparing, protecting, and serving the community through disaster education, prevention, preparedness, and response.

The Program Management Office (PMO) provides oversight for large-scale city-wide projects.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 3,598,083	\$ 4,408,323	\$ 4,606,370	\$ 4,569,624
Supplies	109,146	86,590	142,053	155,905
Contractual	1,199,191	1,790,538	1,883,011	2,989,667
Capital Outlay	622	0	60,000	60,000
Total Expenditures	\$ 4,907,042	\$ 6,285,451	\$ 6,691,434	\$ 7,775,196
Authorized Positions	43.00	47.00	40.00	42.00

CITY MANAGER'S OFFICE – 42.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$6,285,451	A.P.	47.0
2008-09 ADOPTED:	\$7,775,196	A.P.	42.0

A) The adopted budget increases by \$1,397,113 for the transfer of the Mayor and Council Office into the City Manager's Office. This transfer includes seven authorized positions.

B) The adopted budget decreases by (\$322,620) for the reduction of a vacant position and the transfer of four positions in the Office of Emergency Management to the Grant Fund. The four transferred positions will be supported directly from grant funding received for emergency services rendered.

C) The adopted budget decreases by (\$307,843) and four authorized positions for the transfer of the Records and Information Management Division from the City Manager's Office into the City Secretary's Office in order to provide a single source of record keeping for the City.

D) The adopted budget increases by a net of \$191,004, for the movement of seven authorized positions from the Engineering Department to the Program Management Office (PMO), and for the deletion of two, and transfer of three positions as part of the centralization of the Public Information Officers in the Community Relations Department (CRD). The Program Management office provides oversight to large-scale capital projects. Placing public information officers in the Community Relations Department (CRD) provides a single point of contact between the City and its citizenry.

E) The adopted budget decreases by (\$132,336) for the deletion of one executive secretary as well as regional transportation consulting, dues and membership, and minor contractual costs.

F) The adopted budget decreases by (\$111,612) for the reduction of a vacant Legislative Affairs Manager position in the Governmental Relations Office, as part of the City's overall effort to trim vacant positions. This position, if filled, would have provided additional support to the City's legislative efforts.

G) The adopted budget increases by \$1,064,460 for the transfer of funds from Non-Departmental to align contractual expenditures with appropriate departments.

H) The adopted budget increases by \$171,867 for costs associated with the final implementation of the FY2008-09 Compensation plan.

I) The adopted budget increases by \$167,461 for one-time funding in the Governmental Relations Division related to travel and work during the State Legislative Session in 2009.

J) The adopted budget decreases by (\$125,000) for the removal of one-time funds for warning sirens in the Office of Emergency Management.

K) The adopted budget decreases by (\$117,224) for an increase in Salary Savings budgeted based on vacancy analysis for FY2005-06 and FY2006-07.

L) The adopted budget decreases by (\$75,000) for a reduction in consultant fees related to regional transportation studies.

M) The adopted budget decreases by (\$57,300) for Mayor and Council operations, including costs for a receptionist position. In addition to the receptionist this package provides funding for: some Councilmember travel, tables at community events, flowers for funerals, copy services, and motor vehicle repair.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CITY MANAGER'S OFFICE

DEPARTMENT PURPOSE

To represent the citizens of Fort Worth effectively; to ensure delivery of City services in the most efficient way possible; to serve as the focal point for administrative direction and coordination of the City's operational and staff agencies; to prepare and submit to the City Council a balanced plan of municipal services and to budget in adherence to the policies established by the City Council; to communicate information about City services, policies, and efforts to Fort Worth residents through a variety of communication methods; to assist in passing federal and state legislative initiatives that favorably affect the city; to manage disaster prevention, preparedness, and response; and to improve organizational efficiency and service delivery to the residents of Fort Worth.

FY2008-09 DEPARTMENTAL OBJECTIVES

To obtain 90% positive legislation through the efforts of the governmental affairs office

To conduct a minimum of 32 hours of public education on disaster preparedness

To increase the policies on which Council takes action

To increase communication between the City and citizens through written/spoken communication

To increase efforts to actively involve citizens in city government by conducting more public forums to gather citizens' input where staff is available to answer inquiries and facilitate timely resolution of citizen issues.

To increase City Council's direct interaction/contact with citizens.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percentage of positive legislation	N/A	90%	90%
Conduct a minimum of 32 hours of public education on disaster preparedness	100%	100%	100%
Policies on which Council took action	1,633	1,500	1,600
Speeches written/given	950	1,100	1,200
Meetings scheduled/attended by Council	16,038	16,500	17,000
City Council Contacts with citizens	69,810	72,000	74,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CITY MANAGER'S OFFICE	\$ 2,519,109	\$ 2,735,955	\$ 2,898,349	\$ 2,631,605	20.00	21.00	22.00	18.00
0021010	NEIGHBORHOOD CAPACITY COORDINATION	413	0	0	0	0.00	0.00	0.00	0.00
0021020	PROGRAM MANAGEMENT OFFICE	0	0	0	412,492	0.00	0.00	0.00	9.00
	Sub-Total	<u>\$ 2,519,522</u>	<u>\$ 2,735,955</u>	<u>\$ 2,898,349</u>	<u>\$ 3,044,097</u>	<u>20.00</u>	<u>21.00</u>	<u>22.00</u>	<u>27.00</u>
	<u>MAYOR AND COUNCIL ADMINISTRATION</u>								
0021100	MAYOR AND COUNCIL ADMINISTRATION	\$ 0	\$ 0	\$ 1,420,139	\$ 1,465,526	0.00	0.00	8.00	8.00
0021101	MAYOR	0	0	500	500	0.00	0.00	0.00	0.00
0021102	COUNCIL DISTRICT 2	0	0	2,500	2,500	0.00	0.00	0.00	0.00
0021103	COUNCIL DISTRICT 3	0	0	2,500	2,500	0.00	0.00	0.00	0.00
0021104	COUNCIL DISTRICT 4	0	0	2,500	2,500	0.00	0.00	0.00	0.00
0021105	COUNCIL DISTRICT 5	0	0	2,500	2,500	0.00	0.00	0.00	0.00
0021106	COUNCIL DISTRICT 6	0	0	2,500	2,500	0.00	0.00	0.00	0.00
0021107	COUNCIL DISTRICT 7	0	0	2,500	2,500	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0021108	COUNCIL DISTRICT 8	0	0	2,500	2,500	0.00	0.00	0.00	0.00
0021109	COUNCIL DISTRICT 9	0	0	2,500	2,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,440,639</u>	<u>\$ 1,486,026</u>	<u>0.00</u>	<u>0.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>ACTION CENTER</u>								
0022000	ACTION CENTER	\$ 619	\$ 0	\$ 0	\$ 13,995	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 619</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 13,995</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>M/WBE</u>								
0023000	M/WBE	\$ 288	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 288</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 663,319	\$ 858,233	\$ 481,386	\$ 295,704	8.00	7.00	3.00	0.00
0025010	CABLE COMMUNICA- TIONS	0	588,914	529,886	780,639	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 663,319</u>	<u>\$ 1,447,147</u>	<u>\$ 1,011,272</u>	<u>\$ 1,076,343</u>	<u>8.00</u>	<u>7.00</u>	<u>3.00</u>	<u>0.00</u>
	<u>RECORDS MANAGE- MENT</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0025100	RECORDS MANAGEMENT	\$ 288,062	\$ 307,843	\$ 0	\$ 0	0.00	4.00	0.00	0.00
	Sub-Total	<u>\$ 288,062</u>	<u>\$ 307,843</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>4.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ORGANIZATIONAL ANALYSIS UNIT</u>								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 367,723	\$ 466,483	\$ 316,200	\$ 395,072	5.00	5.00	3.00	4.00
	Sub-Total	<u>\$ 367,723</u>	<u>\$ 466,483</u>	<u>\$ 316,200</u>	<u>\$ 395,072</u>	<u>5.00</u>	<u>5.00</u>	<u>3.00</u>	<u>4.00</u>
	<u>EMERGENCY MANAGEMENT</u>								
0028000	EMERGENCY MANAGEMENT OFFICE	\$ 360,270	\$ 745,760	\$ 325,241	\$ 355,615	6.00	6.00	1.00	1.00
	Sub-Total	<u>\$ 360,270</u>	<u>\$ 745,760</u>	<u>\$ 325,241</u>	<u>\$ 355,615</u>	<u>6.00</u>	<u>6.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>GOVERNMENTAL RELATIONS</u>								
0029000	GOVERNMENTAL RELATIONS	\$ 707,240	\$ 582,263	\$ 699,734	\$ 1,404,049	4.00	4.00	3.00	3.00
	Sub-Total	<u>\$ 707,240</u>	<u>\$ 582,263</u>	<u>\$ 699,734</u>	<u>\$ 1,404,049</u>	<u>4.00</u>	<u>4.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 4,907,042	\$ 6,285,451	\$ 6,691,434	\$ 7,775,196	43.00	47.00	40.00	42.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY SECRETARY	GG01/0111000:0116000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the City Secretary's Office. The City Secretary's Office serves as a coordinator for the City Council meetings and records and maintains all of the official City Council minutes. The department also coordinates the City Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The department is responsible for the publication of official legal notice requirements; for the posting of all official meeting notice requirements; and, the update and distribution of the City's Code of Ordinances.

The department serves as a central repository for a wide variety of official municipal records, contracts and other information, and the staff performs research and responds to requests for information from the City Council, City staff, and citizens.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 461,494	\$ 503,921	\$ 785,956	\$ 829,263
Supplies	36,802	27,600	39,270	39,270
Contractual	142,772	111,693	153,909	153,909
Capital Outlay	65,000	0	0	0
Total Expenditures	\$ 706,068	\$ 643,214	\$ 979,135	\$ 1,022,442
Authorized Positions	7.50	7.50	11.50	11.50

CITY SECRETARY - 11.5 A. P.

CITY SECRETARY

- Preparation and maintenance of official City records
- Department Management
- Operational Oversight
- Codification of City Code
- Council Meeting Oversight
- Council Boards/Commissions Process
- Legal Posting Requirements
- Contract Processing
- Records Management

11.5 A. P.

ELECTIONS

- Oversight of election process

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY SECRETARY	GG01/0111000:0116000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$643,214	A.P.	7.50
2008-09 ADOPTED:	\$1,022,442	A.P.	11.50

- A) The adopted budget increases by \$307,843 for the transfer of the Records Management Division from the City Manager's Office to the City Secretary's Office. This transfer includes four authorized positions and associated costs.
- B) The adopted budget increases by \$29,620 for the final implementation of the FY2008-09 compensation plan.
- C) The adopted budget increases by \$5,035 for the reinstatement of the vacation sellback program.
- D) The adopted budget increases by \$10,000 for other contractual for additional ordinances to be codified.
- E) The adopted budget increases by \$8,652 for the 15% increase in group health contributions.
- F) The adopted budget increases by \$5,000 for advertising and legal publications for increasing number of required publications for public hearings and ordinances.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY SECRETARY

DEPARTMENT PURPOSE

The City Secretary's Office records, preserves and has custodial authority over the official records and legislative acts of the City Council; administers and coordinates all City-held elections; coordinates the City's Boards and Commissions process; and provides for timely updates to the City's Code of Ordinances. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

FY2008-09 DEPARTMENTAL OBJECTIVES

To finalize and distribute all Council meeting minutes within two business days following each meeting

To attain 100 percent accuracy in Council meeting minutes

To ensure all approved contracts are processed within two business days of receipt from department

To ensure approved ordinances are processed to the Code Company within three days of approval

To ensure agendas of the City Council and all boards, commissions and committees are timely posted within the guidelines of the Texas Open Meetings Act

To ensure the proper management of information and records for maintenance and annual destruction

To provide centralized point of contact for requests for City records and information as required under the Public Information Act

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percent of minutes distributed within two days of each Council meeting	100%	100%	100%
Accuracy rate of Council meeting minutes	100%	98%	100%
Contracts processed within two days of Council approval	95%	100%	100%
Posting of agendas	100%	100%	100%
Cubic feet of documents destroyed	5,414	4,340	4,350
Number of public information requests processed	5,700	5,600	5,600

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>CITY SECRETARY</u>								
0111000	CITY SECRETARY	\$ 706,068	\$ 642,714	\$ 669,981	\$ 700,188	7.50	7.50	7.50	7.50
	Sub-Total	<u>\$ 706,068</u>	<u>\$ 642,714</u>	<u>\$ 669,981</u>	<u>\$ 700,188</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
	<u>ELECTIONS</u>								
0115000	ELECTIONS	\$ 0	\$ 500	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 500</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RECORDS MANAGE- MENT</u>								
0116000	RECORDS MANAGE- MENT	\$ 0	\$ 0	\$ 309,154	\$ 322,254	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 309,154</u>	<u>\$ 322,254</u>	<u>0.00</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 706,068	\$ 643,214	\$ 979,135	\$ 1,022,442	7.50	7.50	11.50	11.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Code Compliance Department's responsibilities will increase significantly effective October 1, 2008 with the transfer of the Consumer Health and Animal Care and Control Programs from the Public Health Department. This reorganization is a result of the City Manager's goal to consolidate departments with like services to improve efficiency and decrease costs.

The Code Compliance Department's revised responsibilities are protecting and improving the quality of life through establishing community partnerships, public education and enforcement of City Codes and environmental and public health ordinances and regulations. The department has three divisions: Administration, Operations and Health.

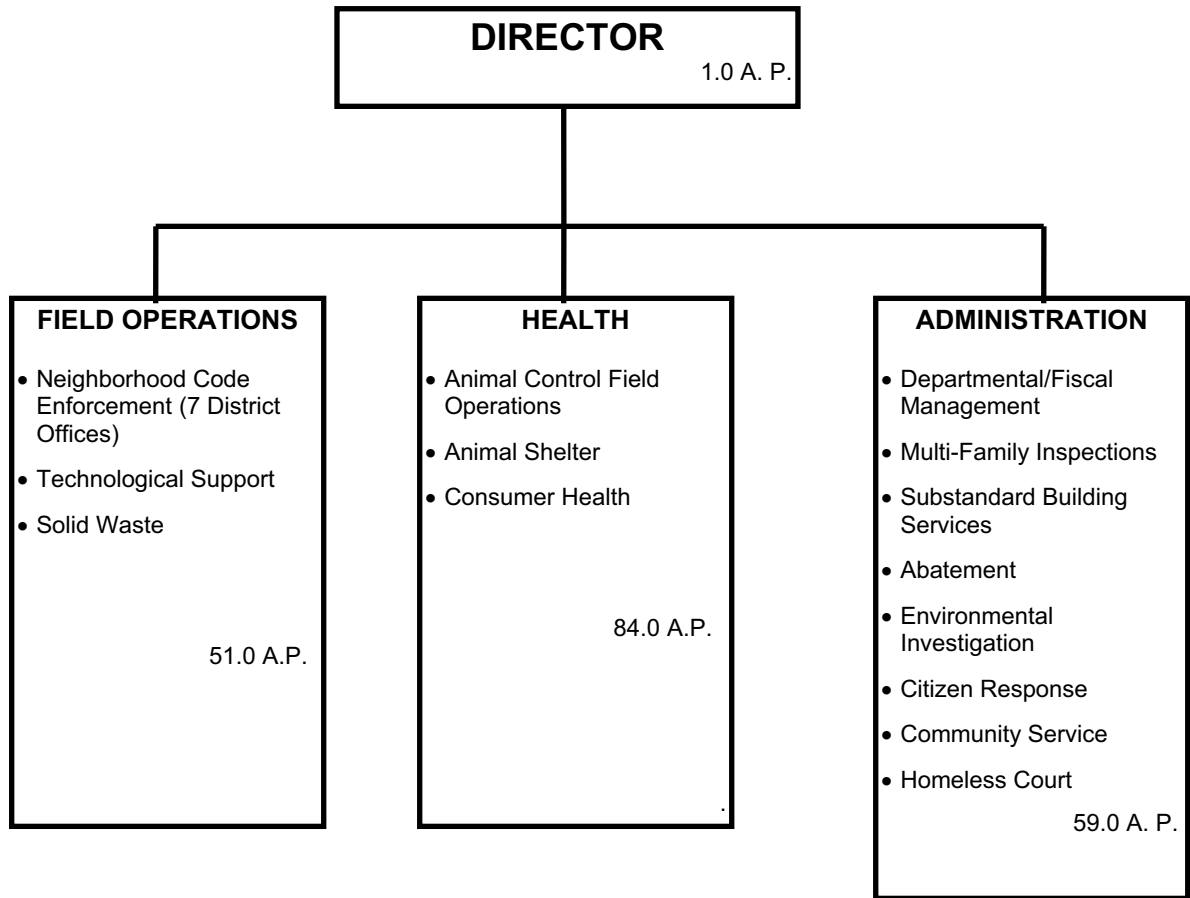
The Administrative Division is responsible for fiscal management, administrative oversight, special enforcement functions that include substandard buildings and rental registration, and coordinating social services, community service and court functions for the Directions Home Support.

The Operation Division is responsible for general enforcement of citizen complaints that include, but are not limited to, high weeds and grass, trash and debris, solid waste, trash carts and illegal dumping, junked and abandoned vehicles, zoning and food handlers.

The Health Division is responsible for enforcing animal control and consumer health, regulations and ordinances aimed at preventing disease, injury and illness and ensuring safe neighborhoods.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 5,894,553	\$ 7,027,526	\$ 11,349,026	\$ 10,944,161
Supplies	565,046	527,254	991,724	914,815
Contractual	2,285,600	2,023,587	2,963,372	2,713,391
Capital Outlay	392,356	313,200	307,000	211,000
Total Expenditures	\$ 9,137,555	\$ 9,891,567	\$ 15,611,122	\$ 14,783,367
Authorized Positions	118.00	125.00	219.00	195.00

CODE COMPLIANCE - 195.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$9,891,567	A.P.	125.00
2008-09 ADOPTED:	\$14,783,367	A.P.	195.00

- A) The adopted budget increases by \$4,932,555 for the transfer of the Animal Control, Animal Kennel and Consumer Health Divisions from the Public Health Department, which includes 83 authorized positions.
- B) The adopted budget increases by \$130,932 for the transfer of an Assistant Director from the Public Health Department in order to oversee the Public Health functions being transferred to Code Compliance.
- C) The adopted budget increases by \$78,255 for the addition of a Senior Human Services Specialist to coordinate social services, community service and court functions needed for Directions Home.
- D) The adopted budget increases by \$65,339 for motor vehicle fuel based on historical spending, which has increased due to the rise in fuel cost.
- E) The adopted budget decreases by (\$567,470) with the consolidation of the Health Promotion and Education Program and the Outreach Program that will result in a reduction of twelve authorized positions. The consolidation will result in a transition from teams assigned to neighborhood police districts to teams focusing on specific public health challenges. The authorized positions were later transferred to Community Relations Department as part of the centralization of all public information positions into one department.
- F) The adopted budget decreases by (\$366,492) for salary savings based on the historical trend of vacancies in the last two complete fiscal years.
- G) The adopted budget decreases by (\$106,680) with the reduction of one Customer Service Supervisor and one Customer Service Representative II (CSR) in the Animal Control Section. The Customer Service Supervisor's duties will be divided between the section's Sr. Administrative Assistant and the field staff supervisor. There will no longer be a need for a CSR dedicated to tracking spay/neuter and vaccination vouchers, writing and tracking citations for failure to spay/neuter and paying invoices resulting from voucher system when the spay/neuter clinic opens October 1, 2008.
- H) The adopted budget decreases by (\$74,710) with the reduction of one Planner position that served as the coordinator to address the increasing number of privately-owned vacant properties in the central city neighborhoods.
- I) The adopted budget decreases by (\$71,038) with the reduction of one Consumer Health Specialist that permitted and inspected day care facilities for general sanitation and conformance to required standards for food preparation and performed activities to train day care employees as required by City ordinance. However, licensure and regulation of day facilities is the responsibility of the state. This reduction will require an ordinance change to eliminate the requirement for a local public health permit, annual inspections and day care worker training.
- J) The adopted budget decreases by (\$68,471) with the reduction of a Public Education Specialist position that assisted with developing and disseminating information to the public. Additionally, a public education position was moved as a vacant position to the Community Relations Department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **CODE COMPLIANCE**

DEPARTMENT PURPOSE

The Code Compliance Department is responsible for protecting and improving the quality of life through establishing community partnerships, public education, and enforcement of City Codes and environmental and public health ordinances and regulations. The department has three command areas: Administration, Operations and Health. The Administrative Division is responsible for fiscal management, administrative oversight and special enforcement functions that include substandard buildings and rental registration. The Operations Division is responsible for general enforcement of citizen complaints that include, but are not limited to, high weeds and grass, trash and debris, solid waste, trash carts and illegal dumping, junked and abandoned vehicles, zoning and food handlers. The Health Division is responsible for enforcing animal control and consumer health, regulations and ordinances aimed at preventing disease, injury and illness and ensuring safe neighborhoods.

FY2008-09 DEPARTMENTAL OBJECTIVES

To reduce the number of illegally dumped tires, severely substandard buildings and bandit signs in the right-of-way

To reduce dangerous dog and stray animal populations

To reduce the risk of disease, injury and illness associated with facilities receiving health permits through health inspections and education efforts

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Number of violations corrected within 90 days	47,475	50,000	55,000
Number of inspections (including health inspections)	217,104	219,000	218,500
Number of animals impounded	25,529	23,500	23,500
Number of animal bite investigations	1,103	1,100	1,100
Number of permitted facility employees trained	17,515	17,750	17,250

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>CODE COMPLIANCE ADMIN</u>								
0231010	ADMINISTRATION	\$ 1,140,358	\$ 1,139,606	\$ 1,090,071	\$ 1,149,153	11.00	12.00	8.00	8.00
0231020	FINANCE	298,994	311,507	219,712	236,594	4.00	6.00	0.00	0.00
0231030	TRAINING	168,325	112,640	106,124	111,488	3.00	1.00	1.00	1.00
0231040	HOMELESSNESS PROGRAM	0	0	78,255	78,255	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 1,607,677</u>	<u>\$ 1,563,753</u>	<u>\$ 1,494,162</u>	<u>\$ 1,575,490</u>	<u>18.00</u>	<u>19.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>CODE COMPLIANCE PUBLIC ED</u>								
0232000	PUBLIC EDUCATION	\$ 142,261	\$ 115,944	\$ 1,925	\$ 0	2.00	2.00	1.00	0.00
	Sub-Total	<u>\$ 142,261</u>	<u>\$ 115,944</u>	<u>\$ 1,925</u>	<u>\$ 0</u>	<u>2.00</u>	<u>2.00</u>	<u>1.00</u>	<u>0.00</u>
	<u>CODE COMPLIANCE IT</u>								
0233000	INFO TECHNOLOGY	\$ 579,445	\$ 113,380	\$ 147,930	\$ 150,354	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 579,445</u>	<u>\$ 113,380</u>	<u>\$ 147,930</u>	<u>\$ 150,354</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>BUILDING INSPECTIONS</u>								
0234001	CODE COMPLIANCE ADMIN	\$ 0	\$ 1	\$ 1	\$ 1	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0234010	MULTI FAMILY	558,058	850,211	860,690	906,465	13.00	13.00	14.00	14.00
0234020	SUB STANDARD BUILD- ING	580,087	714,558	677,428	706,290	9.00	10.00	9.00	9.00
	Sub-Total	<u>\$ 1,138,144</u>	<u>\$ 1,564,770</u>	<u>\$ 1,538,119</u>	<u>\$ 1,612,756</u>	<u>22.00</u>	<u>23.00</u>	<u>23.00</u>	<u>23.00</u>
	<u>CODE COMPLIANCE SPEC PROJECTS</u>								
0235010	DEMOLITION	\$ 990,376	\$ 1,042,987	\$ 1,024,098	\$ 1,056,600	9.00	9.00	9.00	9.00
0235020	CITY MOWING	150,642	138,707	148,603	158,027	2.00	2.00	2.00	2.00
0235030	SOLID WASTE	635,663	432,015	549,496	583,319	11.00	11.00	8.00	8.00
0235040	ENVIRONMENTAL INVESTIGATION UNIT	0	776,166	440,368	470,550	0.00	4.00	7.00	7.00
	Sub-Total	<u>\$ 1,776,681</u>	<u>\$ 2,389,875</u>	<u>\$ 2,162,565</u>	<u>\$ 2,268,496</u>	<u>22.00</u>	<u>26.00</u>	<u>26.00</u>	<u>26.00</u>
	<u>EAST FIELD OPERA- TIONS</u>								
0236011	SECTOR 1	\$ 446,953	\$ 488,728	\$ 530,223	\$ 559,210	6.00	7.00	8.00	8.00
0236012	SECTOR 2	669,046	613,937	522,341	543,168	9.00	8.00	7.00	7.00
0236013	SECTOR 3	598,589	660,347	590,288	617,975	8.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 1,714,589</u>	<u>\$ 1,763,012</u>	<u>\$ 1,642,852</u>	<u>\$ 1,720,353</u>	<u>23.00</u>	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>WEST FIELD OPERATIONS</u>								
0237014	SECTOR 4	\$ 479,817	\$ 519,495	\$ 498,059	\$ 521,539	7.00	7.00	8.00	8.00
0237015	SECTOR 5	446,647	501,167	526,225	555,289	6.00	7.00	8.00	8.00
0237016	SECTOR 6	609,196	527,448	538,201	566,723	8.00	7.00	8.00	8.00
0237017	FAR NORTH DISTRICT	320,835	504,879	440,137	460,485	5.00	7.00	5.00	5.00
	Sub-Total	<u>\$ 1,856,496</u>	<u>\$ 2,052,989</u>	<u>\$ 2,002,622</u>	<u>\$ 2,104,036</u>	<u>26.00</u>	<u>28.00</u>	<u>29.00</u>	<u>29.00</u>
	<u>NEIGHBORHOOD RESPONSE TEAM</u>								
0238000	NEIGHBORHOOD RESPONSE TEAM	\$ 322,263	\$ 327,844	\$ 309,699	\$ 323,238	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 322,263</u>	<u>\$ 327,844</u>	<u>\$ 309,699</u>	<u>\$ 323,238</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PUBLIC HEALTH</u>								
0239001	HEALTH PROMOTION AND OUTREACH	\$ 0	\$ 0	\$ 1,599,733	\$ 29,639	0.00	0.00	23.00	0.00
0239002	ANIMAL CONTROL	0	0	1,940,306	2,058,969	0.00	0.00	32.00	32.00
0239003	ANIMAL KENNEL	0	0	1,019,581	1,087,765	0.00	0.00	23.00	23.00
0239004	CONSUMER HEALTH	0	0	1,751,628	1,852,271	0.00	0.00	25.00	25.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,311,248</u>	<u>\$ 5,028,644</u>	<u>0.00</u>	<u>0.00</u>	<u>103.00</u>	<u>80.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	TOTAL	\$ 9,137,555	\$ 9,891,567	\$ 15,611,122	\$ 14,783,367	118.00	125.00	219.00	195.00

**COMMUNITY RELATIONS DEPARTMENT
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2008 - MAY 31, 2009**

GENERAL FUND	\$4,056,083
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GRANT FUNDS

Community Development Block Grant (CDBG)	\$35,551
U.S. Department of Housing and Urban Development (HUD)	417,887
Equal Employment Opportunity Commission (EEOC)	<u>94,830</u>

TOTAL GRANT FUNDS:	\$548,268
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TOTAL ALL FUNDING SOURCES:	\$4,604,351
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TOTAL APPROVED POSITIONS:	65.00
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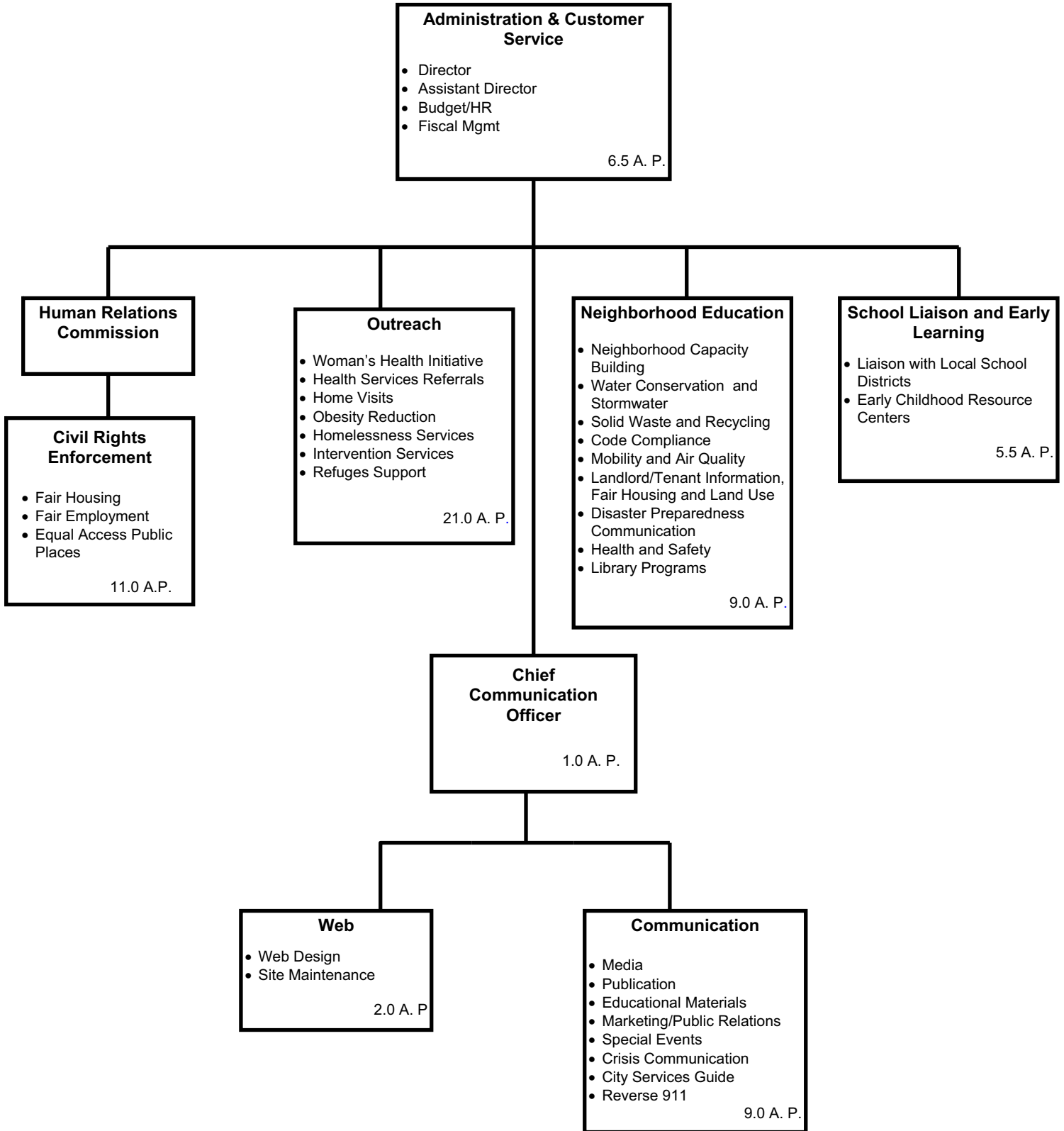
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: COMMUNITY RELATIONS	FUND/CENTER GG01/0071000:0072050			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Community Relations Department is composed of six departmental divisions: Administration, Enforcement, Youth Outreach, Neighborhood Education, Communications, and Outreach.</p> <p>The Administration Division manages the department's fiscal and human resources and works with the other divisions to provide staff support to the Human Relations Commission.</p> <p>The Enforcement Division is charged with enforcing laws regarding fair housing, equal employment opportunity and equal access in places of public accommodation.</p> <p>The Youth Outreach Division leads a community initiative to help young children prepare for success in school.</p> <p>The Neighborhood Education Division encourages and assists neighborhoods organizing neighborhood associations and supports existing neighborhood associations. The division also facilitates communication between residents and city departments, provides information about city services to neighborhoods, and develops educational opportunities for neighborhood associations.</p> <p>The Communications Division is responsible for communication news and information accurately and quickly about the city's strategic goals, services, policies and programs to citizens through a variety of methods.</p> <p>The Outreach Division provides education and advocacy, and facilitates linkages with other city departments and agencies with a focus on prevention of injury and disease. Teams of Community Health Nurses and Community Health Aides provide neighborhood-based services to the residents of Fort Worth.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 999,963	\$ 1,272,351	\$ 1,163,673	\$ 3,377,897
Supplies	45,285	51,841	48,450	133,359
Contractual	136,191	141,973	159,182	448,827
Capital Outlay	0	0	0	96,000
Total Expenditures	\$ 1,181,439	\$ 1,466,165	\$ 1,371,305	\$ 4,056,083
Authorized Positions	16.65	21.05	19.05	54.05

**COMMUNITY RELATIONS - 65.00 A. P.
 GENERAL FUND 54.05 A.P.
 GRANT FUNDS 10.95 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: COMMUNITY RELATIONS	FUND/CENTER GG01/0071000:0072050
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CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$1,466,165	A.P.	21.05
2008-09 ADOPTED:	\$4,056,083	A.P.	54.05

A) The adopted budget increases by \$2,420,752 as a consequence of the centralization of the Public Information Officers (PIO) and the transfer of Public Health Outreach staff to the Community Relations Department, resulting in an increase of 34.00 positions.

B) The adopted budget decreases by (\$62,808) due to the elimination of one Public Education Specialist in the Youth Advisory Board.

C) The adopted budget decreases by (\$29,472) due to the elimination of 0.5 Public Education Program Coordinator.

D) The adopted budget decreases by (\$26,880) due to the elimination of 0.5 Public Education Specialist position, which served as the Communications Specialist for the department.

E) The adopted budget increases by \$113,351 for workers compensation based on risk management projection allocation to this department.

F) The adopted budget increases by \$36,000 for the transfer from Non-Departmental to the department to align contractual expenditures with appropriate department.

G) The adopted budget increases by \$20,762 for finalizing the customer service satisfaction survey. The contract was approved by the City Council in 2007 and measures employee performance.

H) The adopted budget increases by \$11,344 for scheduled temporaries to provide an operational budget to support the Early Childhood Matters outreach program.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
COMMUNITY RELATIONS

DEPARTMENT PURPOSE

The Community Relations Department is the link between the city's diverse community and city services, ensuring equitable service delivery to all. The department has a strong community focus. It communicates information about city services and policies, provides referrals and problem resolution for residents; builds neighborhood capacity; provides neighborhood-based health services, and enforces anti-discrimination laws. The Community Relations Department sponsors community events to support and celebrate diversity, and to promote tolerance and understanding. The Community Relations Department also provides staff support for the Human Relations Commission.

FY2008-09 DEPARTMENTAL OBJECTIVES

- To provide timely resolution of discrimination complaints
- To create excellent, timely communications about city services and policies
- To promote opportunity, knowledge, inclusion and engagement by providing information and education to residents, community agencies, neighborhoods and industry professionals
- To develop and/or coordinate educational programs, outreach events, community meetings and collaborations that promote opportunity, knowledge, inclusion and engagement
- To provide timely and accurate communication services to residents and departments
- To increase the capacity of neighborhoods by promoting civic engagement
- To send teams of Community Health Nurses and Aides into neighborhoods with a focus on the prevention of injury and disease

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Resolution of discrimination complaints	348	340	340
People receiving information through departmental outreach programs	5,613	3,500	3,500
Manage Priority Response System to provide resolution of cases	94%	90%	90%
Assist with organization and registration of neighborhood organizations	30	15	15
Individuals learning about how to prepare young children to succeed in school	800	400	400

FORT WORTH



**COMMUNITY RELATIONS
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) funding allows the department to provide comprehensive informational services to Fort Worth citizens on housing-related matters, particularly fair housing laws.

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$2,400 per investigation), staff training in HUD investigative procedures, and outreach efforts to educate the community on fair housing laws.

The Equal Employment Opportunity Commission (EEOC) pays the department \$550 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and the City of Fort Worth Ordinance No. 7278, as amended. The Human Relations Commission (HRC) only investigates cases within the jurisdictional city limits of Fort Worth.

STATUS OF FUNDING

	FY2006-07	FY2007-08	FY2008-09
New Funds	\$641,691	\$650,869	\$1,320,960
Expenditures/Commitments	<u>(641,691)</u>	<u>(650,869)</u>	<u>(1,320,960)</u>
Balance	\$0	\$0	\$0
Approved Positions	16.10	10.10	10.95

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>COMMUNITY RELATIONS</u>								
0071000	ADMINISTRATION	\$ 232,083	\$ 245,087	\$ 278,281	\$ 455,401	1.25	1.25	1.25	2.25
	Sub-Total	<u>\$ 232,083</u>	<u>\$ 245,087</u>	<u>\$ 278,281</u>	<u>\$ 455,401</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>2.25</u>
	<u>COMMUNITY OUT-REACH</u>								
0072010	NEIGHBORHOOD EDUCATION	\$ 389,437	\$ 489,851	\$ 428,599	\$ 641,619	6.00	8.00	7.00	10.00
0072020	ENFORCEMENT	192,331	209,378	218,510	235,286	2.40	4.80	4.80	4.80
0072030	YOUTH OUTREACH	367,588	521,849	445,915	393,758	7.00	7.00	6.00	5.00
0072040	COMMUNICATIONS	0	0	0	806,616	0.00	0.00	0.00	11.00
0072050	OUTREACH	0	0	0	1,523,403	0.00	0.00	0.00	21.00
	Sub-Total	<u>\$ 949,356</u>	<u>\$ 1,221,078</u>	<u>\$ 1,093,024</u>	<u>\$ 3,600,682</u>	<u>15.40</u>	<u>19.80</u>	<u>17.80</u>	<u>51.80</u>
	TOTAL	\$ 1,181,439	\$ 1,466,165	\$ 1,371,305	\$ 4,056,083	16.65	21.05	19.05	54.05

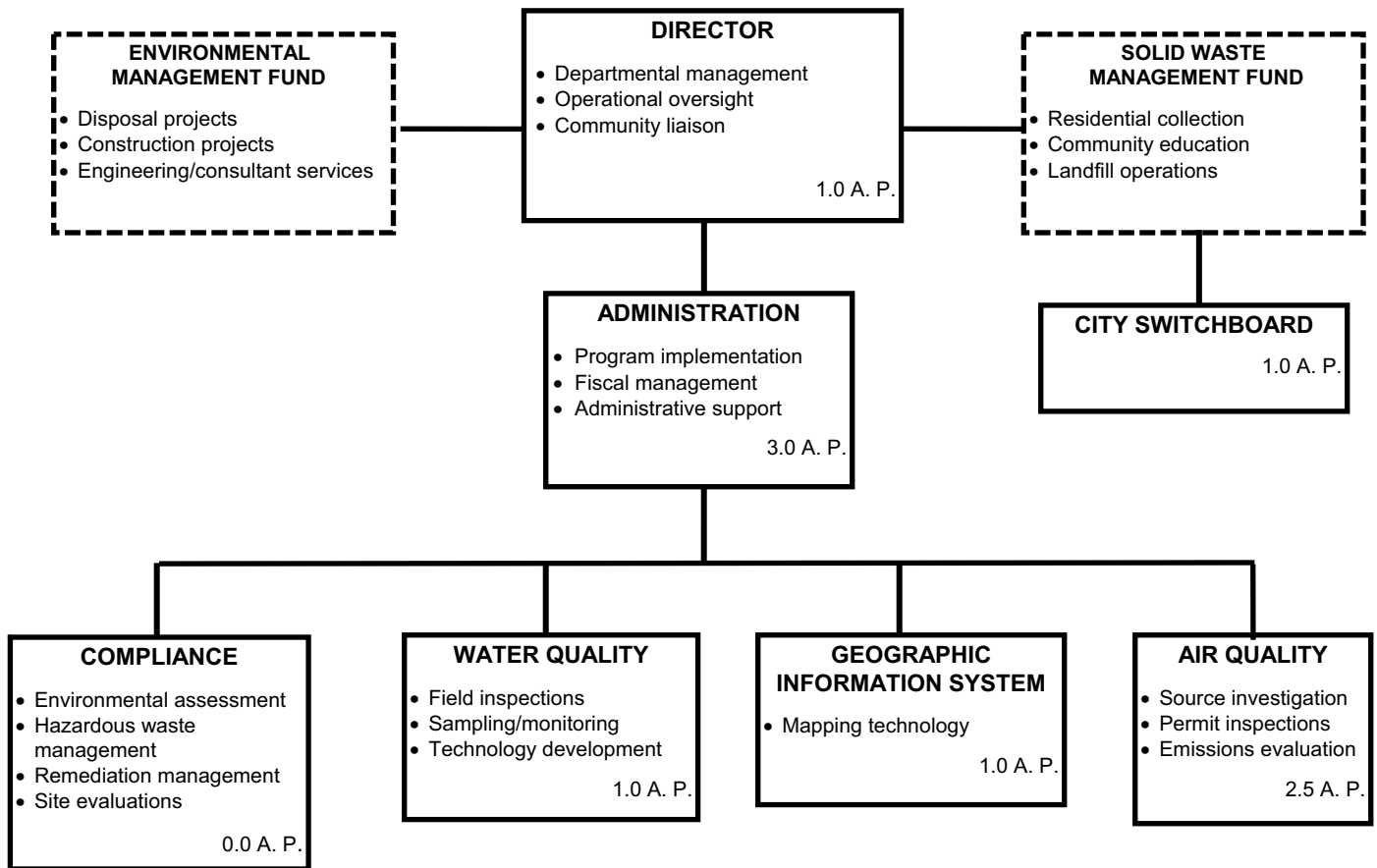
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
ENVIRONMENTAL MANAGEMENT	GG01/0521000:0523000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Environmental Management Department is responsible for ensuring that the city is in compliance, or developing means to achieve compliance, with all federal and state environmental regulations. The General Fund provides funding for five department areas: Administration, Compliance, Water Quality, Air Quality and Geographic Information System (GIS).</p> <p>The Administration Division is responsible for managerial and fiscal oversight of the department.</p> <p>Compliance Program activities include city-generated hazardous waste collection and recycling and also handles underground storage tank removals and remediation, asbestos abatements, and soil/groundwater sampling to ensure city compliance with federal, state and local mandates and regulations.</p> <p>The Water Quality Program is tasked with compliance under the Texas Pollution Discharge Elimination System (TPDES) stormwater permit for the entire City of Fort Worth. These activities include industrial inspections, construction inspections, spill response, complaint investigation and monitoring efforts.</p> <p>The Air Quality Program is under contract with the Texas Commission on Environmental Quality (TCEQ) for air quality compliance for the entire City of Fort Worth. Their responsibilities include facility inspections, complaint investigations and outdoor air monitoring.</p> <p>The GIS Program maps the local watersheds and related tributaries, develops and manages user interfaces to collect, analyze, and distributes appropriate environmental information to state and federal regulatory agencies, and develops GIS programs that enhance the ability of the city to maintain municipal compliance in the areas of stormwater, air quality and hazardous materials. The GIS function was established in 1993 to assist the city in achieving compliance with EPA stormwater regulations.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 963,457	\$ 1,003,174	\$ 690,838	\$ 750,967
Supplies	26,464	21,336	10,366	10,366
Contractual	180,992	152,560	110,820	110,820
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,170,914	\$ 1,177,070	\$ 812,024	\$ 872,153
Authorized Positions	15.00	14.00	9.50	9.50

ENVIRONMENTAL MANAGEMENT – 9.5 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
ENVIRONMENTAL MANAGEMENT		GG01/0521000:0523000	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$1,177,070	A.P.	14.0
2008-09 ADOPTED:	\$872,153	A.P.	9.5
<p>A) The adopted budget decreases by (\$324,104) for the elimination of one IT Programmer Analyst II, two Environmental Specialists, one Environmental Program Manager. This also includes the transfer of all personnel related costs for one half position of an Environmental Program Manager to the Environmental Management Fund (R103).</p> <p>B) The adopted budget increased by \$38,129 for workers compensation based on Risk Management projection allocation to this department.</p> <p>C) The adopted budget increases by \$15,096 for Group Health Insurance charges.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
ENVIRONMENTAL MANAGEMENT			
DEPARTMENT PURPOSE			
To provide environmental and solid waste management services in efficient, effective and compliant manner.			
FY2008-09 DEPARTMENTAL OBJECTIVES			
To coordinate an Air Pollution Control Program, including investigation of outdoor air quality complaints, Stage II vapor recovery inspections, major and minor source air quality inspections, and review of air emission permit applications, in support of the region's goal of achieving Clean Air Act attainment			
To reduce disposal of city generated regulated waste by implementation of recycling, waste minimization procedures and use of less toxic chemicals			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percent of Air Pollution complaints investigated within 1 hr of receipt of Info	100%	100%	100%
Percent of Stage II inspections completed as required by contract	118%	100%	100%
Percent of Inspections completed as required by contract	108%	100%	100%
Percent reduction of city hazardous waste generation from previous year	N/A	15%	15%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ENVIRONMENTAL MAN- AGEMENT DIVISION</u>								
0521000	ENVIRONMENTAL MAN- AGEMENT ADMIN	\$ 374,594	\$ 384,022	\$ 420,926	\$ 446,985	4.00	4.00	5.00	5.00
0521010	GIS	140,242	150,685	93,635	100,231	2.00	2.00	1.00	1.00
	Sub-Total	<u>\$ 514,836</u>	<u>\$ 534,707</u>	<u>\$ 514,561</u>	<u>\$ 547,216</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>COMPLIANCE</u>								
0521520	COMPLIANCE	\$ 89,624	\$ 101,233	\$ 17,965	\$ 20,257	2.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 89,624</u>	<u>\$ 101,233</u>	<u>\$ 17,965</u>	<u>\$ 20,257</u>	<u>2.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WATER QUALITY DIVI- SION</u>								
0522000	WATER QUALITY	\$ 266,288	\$ 245,265	\$ 85,827	\$ 94,707	3.00	3.00	1.00	1.00
	Sub-Total	<u>\$ 266,288</u>	<u>\$ 245,265</u>	<u>\$ 85,827</u>	<u>\$ 94,707</u>	<u>3.00</u>	<u>3.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>AIR QUALITY DIVISION</u>								
0523000	AIR QUALITY	\$ 300,165	\$ 295,865	\$ 193,671	\$ 209,973	4.00	4.00	2.50	2.50
	Sub-Total	<u>\$ 300,165</u>	<u>\$ 295,865</u>	<u>\$ 193,671</u>	<u>\$ 209,973</u>	<u>4.00</u>	<u>4.00</u>	<u>2.50</u>	<u>2.50</u>
	TOTAL	\$ 1,170,914	\$ 1,177,070	\$ 812,024	\$ 872,153	15.00	14.00	9.50	9.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0139010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Financial Management Services Department has general responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Purchasing, Treasury, Financial Systems, Budget Office and Capital Projects Coordination.

The Administration Division is responsible for providing overall planning and control to the other elements of the department.

The Accounting Division maintains the general ledger, payroll, accounts payable, grant accounting, Fixed Assets Inventory Tracking System (FATS), and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and to established municipal accounting principles. It also prepares the City's annual Comprehensive Annual Financial Report (CAFR).

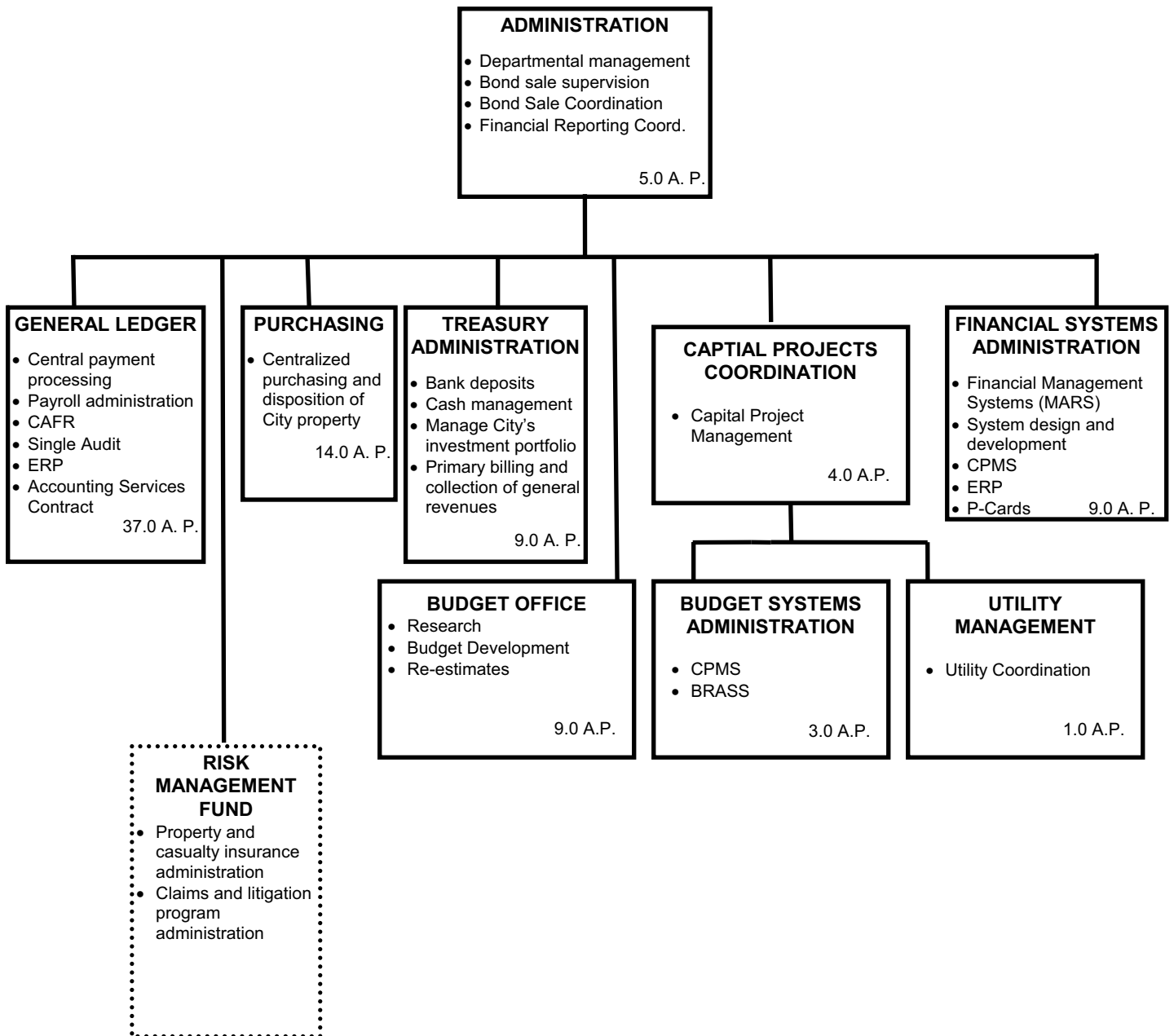
The Purchasing Division provides centralized purchasing for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property. The Treasury Division manages the City's investment and debt portfolios and is responsible for primary billing, collection of general revenue, bank deposits and cash management.

The Financial Systems Division is responsible for technical innovation and the ongoing maintenance of the financial management systems.

The Budget Office is responsible for coordinating, establishing and monitoring the City budgetary expenses and revenues. The Capital Projects Coordination Division is responsible for capital projects coordination and management, budget systems administration (CPMS and BRASS) and utility management and coordination.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 3,775,016	\$ 4,535,279	\$ 6,157,554	\$ 6,484,112
Supplies	95,704	79,699	106,646	106,646
Contractual	1,045,252	812,753	3,047,656	1,857,960
Capital Outlay	1,970	0	55,000	55,000
Total Expenditures	\$ 4,917,942	\$ 5,427,731	\$ 9,366,856	\$ 8,503,718
Authorized Positions	68.00	71.00	91.00	91.00

FINANCIAL MANAGEMENT SERVICES – 91.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0139010

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$5,427,731	A.P.	71.00
2008-09 ADOPTED:	\$8,503,718	A.P.	91.00

A) The adopted budget increases by \$1,745,038 due to the merger of the Budget and Management Services Department with the Financial Management Services Department per the City Manager's direction. This transfer includes 17 authorized positions responsible for budget research, development and re-estimates, capital projects coordination and management, budget systems administration (CPMS and BRASS), and utility management and coordination.

B) The adopted budget increases by \$694,312 due to the addition of ten authorized positions. This includes a Senior Accountant and a Senior Account Technician who will be responsible for gas well management within the department. A newly created Contract Compliance Section within Purchasing has been added to strengthen internal controls of contract compliance. This section includes two Contract Compliance Specialists and a Purchasing/Contracts Supervisor. In addition, this adopted budget includes five additional accounting staff positions for Comprehensive Annual Financial Report (CAFR) development.

C) The adopted budget decreases by (\$472,940) due to the transfer of the Risk Management Division to the Risk Management Fund. This transfer includes six authorized positions and associated costs. This amount also includes the transfer of a Senior Administrative Assistant to the Economic and Community Development Department. This position is responsible for Public Improvement District (PID) management.

D) The adopted budget decreases by (\$118,363) for salary savings. This decrease is based on the department's historical trend of vacancies of the last two fiscal years.

E) The adopted budget increases by \$389,731 to add contractual funds for finance business process improvements for FY2009, and backfill resources for the implementation of the ERP Phase 1 project.

F) The adopted budget increases by \$310,304 from the transfer of various contractual expenditures from Non Departmental to Financial Management Services.

G) The adopted budget decreases by (\$77,492) due to the elimination of the CPMS data migration funding.

H) The adopted budget decreases by (\$25,000) due to the elimination of the funding for a consultant to assist with the Five Year Financial Forecast.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

FINANCIAL MANAGEMENT SERVICES

DEPARTMENT PURPOSE

To provide accurate and timely financial and budgetary information and analysis to assure organizational integrity, protect City assets and enhance decision-making.

FY2008-09 DEPARTMENTAL OBJECTIVES

To complete the FY2007 Comprehensive Annual Financial Report (CAFR) and Single Audit by the end of January 2009 and the FY2008 CAFR and Single Audit by the end of the third quarter of FY2009

To decrease the number of paper checks processed by 25 percent of the total checks and increase the number of electronic payments to 75 percent of all checks processed

To achieve a 70 percent collection rate on delinquent property taxes through the outsourced delinquent tax collections initiative

To continue to meet or exceed standards of excellence when assisting departments with the formulation of their budget by obtaining an average score of 3.5 or above on the 5-point scale on the departmental satisfaction survey

To effectively monitor, track and communicate capital improvement project updates to City management, council and/or the citizenry via formal reports

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Completion days for CAFR after closing	450	270	270
Decrease paper checks by 25%	31%	28%	25%
Increase electronic payments to 75%	72%	75%	75%
Achieve 70% collection rate on delinquent property taxes	73%	73%	73%
Satisfaction rating of 3.5 or better on formulating department budgets	3.7	3.8	4.0
Number of formal capital projects status reports provided during fiscal year	4	6	6

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>FINANCE ADMINISTRATION</u>								
0131000	FINANCE ADMINISTRATION	\$ 1,500	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0131010	FINANCE ADMINISTRATION	1,026,491	756,993	1,046,047	1,146,851	4.00	4.00	5.00	5.00
	Sub-Total	<u>\$ 1,027,991</u>	<u>\$ 756,993</u>	<u>\$ 1,046,047</u>	<u>\$ 1,146,851</u>	<u>4.00</u>	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>ACCOUNTING DIVISION</u>								
0132010	ACCOUNTING AND FINANCIAL REPORTING	\$ 1,540,897	\$ 2,150,197	\$ 4,455,300	\$ 3,060,507	26.00	31.00	37.00	37.00
	Sub-Total	<u>\$ 1,540,897</u>	<u>\$ 2,150,197</u>	<u>\$ 4,455,300</u>	<u>\$ 3,060,507</u>	<u>26.00</u>	<u>31.00</u>	<u>37.00</u>	<u>37.00</u>
	<u>PURCHASING DIVISION</u>								
0133000	PURCHASING DIVISION	\$ 633,251	\$ 694,663	\$ 890,248	\$ 920,104	11.00	11.00	14.00	14.00
	Sub-Total	<u>\$ 633,251</u>	<u>\$ 694,663</u>	<u>\$ 890,248</u>	<u>\$ 920,104</u>	<u>11.00</u>	<u>11.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>CASH MANAGEMENT</u>								
0134010	TREASURY ADMINISTRATION	\$ 745,297	\$ 771,167	\$ 725,653	\$ 780,010	10.00	10.00	9.00	9.00
	Sub-Total	<u>\$ 745,297</u>	<u>\$ 771,167</u>	<u>\$ 725,653</u>	<u>\$ 780,010</u>	<u>10.00</u>	<u>10.00</u>	<u>9.00</u>	<u>9.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								
0135010	FINANCIAL SYSTEM ADMINISTRATION	\$ 611,993	\$ 632,735	\$ 611,191	\$ 636,465	8.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 611,993</u>	<u>\$ 632,735</u>	<u>\$ 611,191</u>	<u>\$ 636,465</u>	<u>8.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>BUDGET OFFICE</u>								
0136010	BUDGET AND RESEARCH	\$ 0	\$ 0	\$ 833,379	\$ 909,638	0.00	0.00	9.00	9.00
0136020	CAPITAL PROJECT	0	0	411,453	423,825	0.00	0.00	4.00	4.00
0136030	UTILITY MANAGEMENT	0	0	146,898	320,169	0.00	0.00	1.00	1.00
0136040	BUDGET SYSTEMS	0	0	246,687	306,149	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,638,417</u>	<u>\$ 1,959,781</u>	<u>0.00</u>	<u>0.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>RECORDS MANAGE- MENT</u>								
0138010	RECORDS & INFORMA- TION MANAGEMENT	\$ 0	\$ 0	\$ 0	\$ 0	4.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>4.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 358,514	\$ 421,976	\$ 0	\$ 0	5.00	6.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 358,514	\$ 421,976	\$ 0	\$ 0	5.00	6.00	0.00	0.00
	TOTAL	\$ 4,917,942	\$ 5,427,731	\$ 9,366,856	\$ 8,503,718	68.00	71.00	91.00	91.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: FIRE	FUND/CENTER GG01/0361000:0368040
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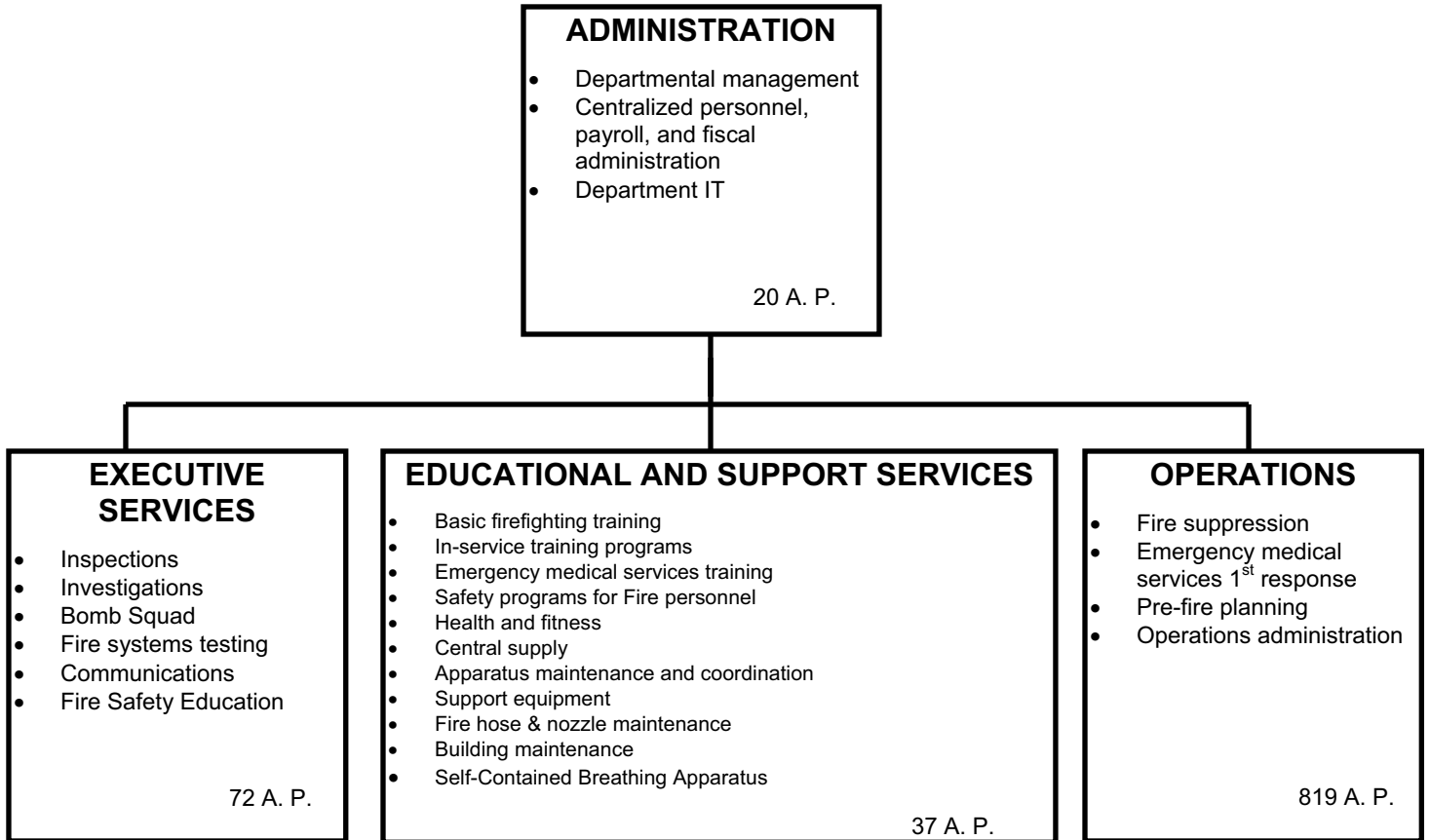
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fire Department provides protection of life and property from fire, first response for emergency medical service, programs of fire safety and prevention, arson and fire cause investigations, and dispatching of fire apparatus and personnel to fire scenes and other emergencies. The department is also responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

The department is organized into four major divisions: Administration, Executive Services, Operations, and Educational and Support Services. The Administration Division oversees all departmental functions, such as financial operations. The Executive Services Division performs inspections, alarm services, investigations, fire safety education, and dispatch functions. The Operations Division, which employs the majority of departmental personnel, conducts daily emergency response activities. The Educational and Support Services Division performs initial training for new firefighters, as well as continuing education and health and wellness programs for all personnel. It also coordinates and performs maintenance of the department's vehicles and firefighting apparatus fleet, maintains its self-contained breathing apparatus (SCBA) equipment, performs some aspects of facility maintenance, and stores and distributes operating supplies such as firehose and ladder equipment.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 81,326,438	\$ 87,653,197	\$ 87,896,808	\$ 93,065,109
Supplies	4,109,005	3,353,984	3,693,982	3,693,982
Contractual	6,132,535	6,434,275	6,604,257	6,604,257
Capital Outlay	191,809	58,000	199,000	199,000
Total Expenditures	\$ 91,759,788	\$ 97,499,456	\$ 98,394,047	\$ 103,562,348
Authorized Positions	897.00	900.00	948.00	948.00

FIRE – 948.0 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368040

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$97,499,456	A.P.	900.00
2008-09 ADOPTED:	\$103,562,348	A.P.	948.00

A) The adopted budget increases by \$1,489,424 to reflect the addition of 28 new vacation relief firefighters that graduated during FY2007-08. These were approved to address overtime. This also includes funding for a fire company of 14 for Fire Station #11 and a fire company of 14 for Fire Station #41. These 28 are scheduled to graduate in November 2008.

B) The adopted budget increases by \$807,221 for 27 fire trainees to address attrition.

C) The adopted budget decreases by (\$306,137) to reduce five firefighters. This includes two positions in Fire Safety Education (plus two temporary positions), one position in Technical Inspections, one position in Bomb/Arson Investigations, and one position in Commercial Inspections.

D) The adopted budget decreases by (\$53,845) for an Industrial Sewing Technician position and one part-time Seamstress as a result of budget prioritization measures.

E) The adopted budget decreases by (\$46,224) for a Senior Services Equipment Mechanic in the Vehicle Services Division as a result of budget prioritization measures

F) The adopted budget decreases by (\$42,396) for an Administrative Secretary position in Executive Services Division as a result of budget prioritization measures

G) The adopted budget increases by \$3,766,245 for a 3 percent pay raise for Civil Service Positions.

H) The adopted budget decreases by a net of (\$497,942) for the transfer of trainees from the Salaries of General Employees account to the Civil Service Base Pay account and a 3 percent pay increase for general employees.

I) The adopted budget decreases by (\$578,700) for civil service constant staffing overtime and associated retirement contributions. The reliance of constant staffing overtime has decreased due to additional firefighter positions for vacation relief added during FY2007-08. The addition of these new firefighter positions reduced reliance on overtime for staffing all fire companies with four firefighters at all times.

J) The adopted budget increases by \$225,000 for civil service acting pay based on Chapter 143. This requires that firefighters step-up to higher classifications as temporary absences occur, i.e. vacation, illness, etc. Historical expenditures and reestimates exhibit an increase in this expenditure.

K) The adopted budget increases by \$75,000 for Computer Aided Dispatch (CAD) wireless data infrastructure for mobile data devices on the fire apparatus.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
FIRE

DEPARTMENT PURPOSE

To serve and protect our community through education, prevention, preparedness, and response.

The Fort Worth Fire Department provides protection of life and property from fire, Basic Life Support first response for emergency medical service, programs for fire safety, inspection, prevention, arson and fire cause investigations, and the dispatching of fire apparatus and personnel to fire scenes and other emergencies. Additionally, the department is responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

FY2008-09 DEPARTMENTAL OBJECTIVES

Operations:

Respond to emergency and service calls in a timely and competent manner with adequate resources

Educational Services:

Recruit a qualified workforce that reflects the diversity of the city

Effectively educate the public in fire and life safety strategy and skills

Provide effective medical training to the public and fire personnel

Provide for a highly trained workforce that is adequately furnished with well-maintained equipment and facilities

Executive Services:

Dispatch appropriate resources and respond to needs of on-scene personnel in a timely manner

Efficiently procure leading-edge communication equipment and keep it well maintained and well-organized

Provide professional, timely and thorough inspections and plan review

Thoroughly investigate the cause of all fires of unknown origin and accurately identify incendiary fires and their perpetrators

Prevent or mitigate the destructive effects of explosives and explosive devices

Effectively educate the public in fire and life safety strategy and skills

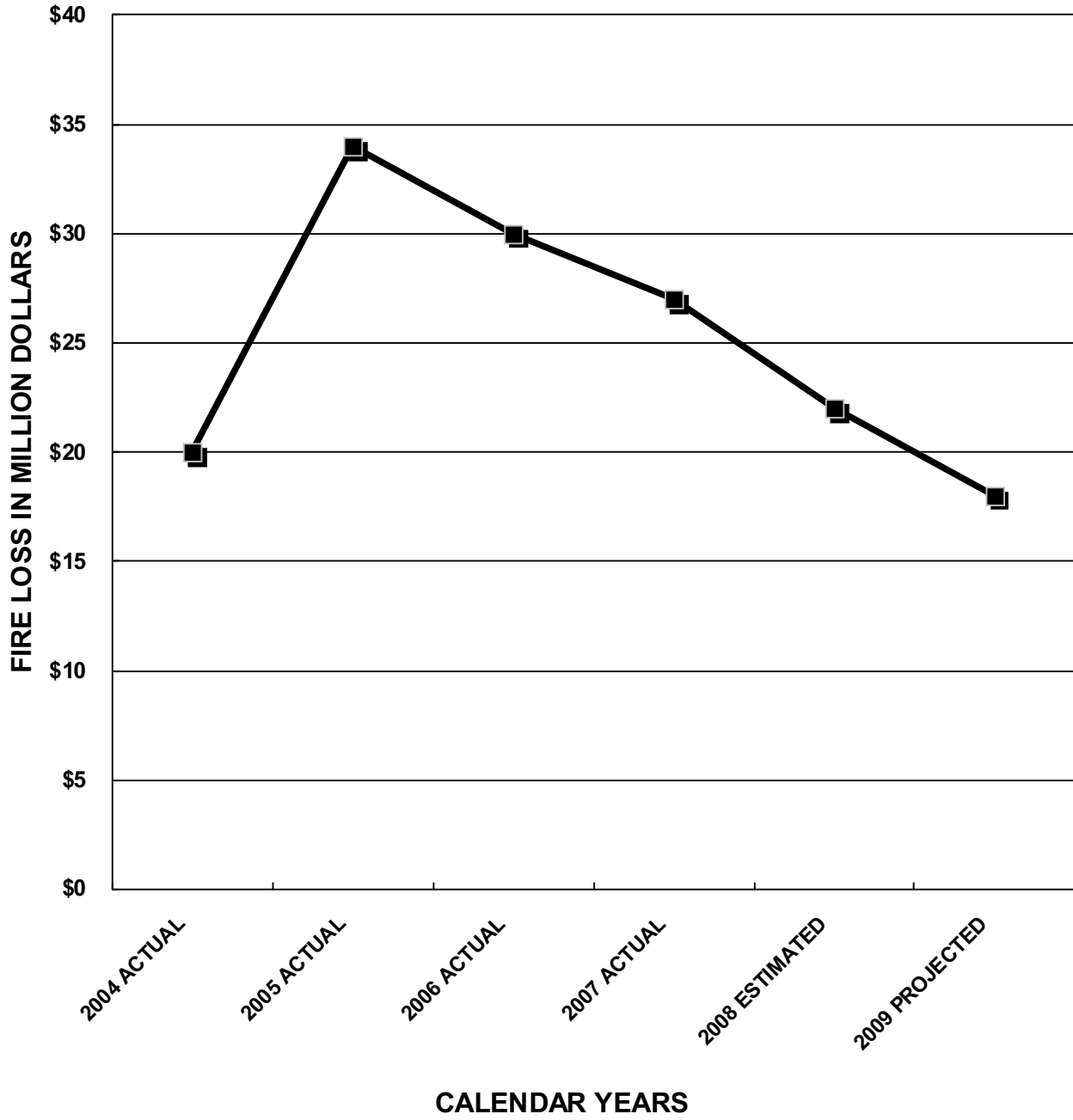
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percent of emergency response within five minutes or less	62%	66%	75%
To confine residential structure fires to the room of origin 45% of the time (The ICMA national average is 40%)	40%	43%	45%
Ensure students demonstrate effective Learn Not To Burn skills after participation in a program	30%	60%	90%

FORT WORTH



FIRE

Property Loss by Calendar Year



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 5,161,475	\$ 5,367,638	\$ 5,594,202	\$ 6,510,712	19.00	19.00	20.00	20.00
	Sub-Total	<u>\$ 5,161,475</u>	<u>\$ 5,367,638</u>	<u>\$ 5,594,202</u>	<u>\$ 6,510,712</u>	<u>19.00</u>	<u>19.00</u>	<u>20.00</u>	<u>20.00</u>
	<u>PREVENTION</u>								
0362010	EXECUTIVE SERVICES	\$ 196,273	\$ 198,807	\$ 152,185	\$ 167,986	2.00	2.00	1.00	1.00
0362020	FIRE PREVENTION	2,349,980	2,660,172	2,506,374	2,634,062	25.00	26.00	24.00	24.00
0362030	FIRE INVESTIGATIONS	1,658,379	1,765,990	1,693,927	1,758,293	20.00	16.00	15.00	15.00
0362040	FIRE COMMUNICATIONS	2,586,848	2,628,127	2,621,233	2,719,241	27.00	27.00	27.00	27.00
0362050	PUBLIC EDUCATION	546,374	640,574	504,444	537,006	7.00	7.00	5.00	5.00
	Sub-Total	<u>\$ 7,337,854</u>	<u>\$ 7,893,670</u>	<u>\$ 7,478,163</u>	<u>\$ 7,816,588</u>	<u>81.00</u>	<u>78.00</u>	<u>72.00</u>	<u>72.00</u>
	<u>OPERATIONS</u>								
0363500	OPERATIONS ADMINIS- TRATION	\$ 726,941	\$ 801,307	\$ 1,024,326	\$ 1,064,047	6.00	7.00	9.00	9.00
0363510	BATTALIONS	69,103,465	74,280,130	76,304,850	80,030,904	752.00	752.00	810.00	810.00
	Sub-Total	<u>\$ 69,830,406</u>	<u>\$ 75,081,437</u>	<u>\$ 77,329,176</u>	<u>\$ 81,094,951</u>	<u>758.00</u>	<u>759.00</u>	<u>819.00</u>	<u>819.00</u>
	<u>DIVISION 2</u>								
0364000	DIVISION 2	\$ 187	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 187	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>EDUCATIONAL AND SUPPORT SERVICES</u>								
0368000	TRAINING	\$ 3,822,106	\$ 3,952,062	\$ 2,781,488	\$ 2,838,892	13.00	16.00	13.00	13.00
0368020	VEHICLE SERVICES	3,815,565	3,445,401	3,815,053	3,852,672	10.00	11.00	10.00	10.00
0368030	SUPPLY	944,112	893,025	528,047	553,567	9.00	10.00	7.00	7.00
0368040	SCBA	848,081	866,223	867,918	894,966	7.00	7.00	7.00	7.00
	Sub-Total	\$ 9,429,865	\$ 9,156,711	\$ 7,992,506	\$ 8,140,097	39.00	44.00	37.00	37.00
	TOTAL	\$ 91,759,788	\$ 97,499,456	\$ 98,394,047	\$ 103,562,348	897.00	900.00	948.00	948.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
HOUSING

FUND/CENTER
GG01/0051010:0051010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing and Economic and Community Services Department was consolidated and renamed the Housing and Economic Development Department. These two budgets will be officially merged with the FY2008-09 budget. All information pertaining to the FY2008-09 budget can be found in the housing and Economic Development Department section of this document.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 705,559	\$ 793,359	\$ 548,478	\$ 0
Supplies	14,594	18,851	9,019	0
Contractual	53,407	86,952	74,360	0
Capital Outlay	0	0	26,000	0
Total Expenditures	\$ 773,559	\$ 899,162	\$ 657,857	\$ 0
Authorized Positions	7.46	7.83	5.40	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PLANNING DIVISION</u>								
0050600	PLANNING DIVISION	\$ 120,275	\$ 0	\$ 0	\$ 0	2.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 120,275</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATION</u>								
0051010	ADMINISTRATION	\$ 653,284	\$ 899,162	\$ 657,857	\$ 0	5.46	7.83	5.40	0.00
	Sub-Total	<u>\$ 653,284</u>	<u>\$ 899,162</u>	<u>\$ 657,857</u>	<u>\$ 0</u>	<u>5.46</u>	<u>7.83</u>	<u>5.40</u>	<u>0.00</u>
	TOTAL	\$ 773,559	\$ 899,162	\$ 657,857	\$ 0	7.46	7.83	5.40	0.00

FORT WORTH



HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT BUDGET
June 1, 2008 to May 31, 2009
BUDGET OVERVIEW

<u>FUNDING SOURCES</u>	<u>Allocation This Period</u>	<u>Carryover Balance</u>	<u>Total Available</u>
<u>General Fund</u>	7,202,892	2,058,315	9,261,207
<u>Grant Funds</u>			
Community Development Block Grant (CDBG) (06/01/95 - until expended)	6,614,078	7,288,002	13,902,080
HOME Funds (06/01/00 - 05/31/2009)	2,920,630	9,995,956	12,916,586
Emergency Shelter Grant (ESG) (06/01/08 - 05/31/2009)	293,257		293,257
HOPWA Grant (06/01/08 - 05/31/2009)	863,000		863,000
Weatherization Assistance Program (WAP) (Prog Period: 4/01/08 - 3/31/09)	512,687		512,687
Comprehensive Housing Counseling (CHC) (Prog Period: 10/01/08 - 9/30/09)	57,065		57,065
Fort Worth Housing Authority (Prog Period: 05/15/08- 05/15/09)	60,000		60,000
Lead Hazard Control Grant (Prog Period: 10/01/05 - 9/30/09)		1,284,616	1,284,616
Total Grant Funds	11,320,717	18,568,574	29,889,291
<u>Other Funds</u>			
Housing Finance Corporation (HFC)	438,000	4,000,000	4,438,000
Rental Rehabilitation Program Income	108,000	530,000	638,000
Radisson Parking Revenues	91,306	273,253	364,559
Private Funding -CTBU	50,000	20,950	70,950
Private Funding -CHC	5,000	20,633	25,633
Total Other Funds	692,306	4,844,836	5,537,142
TOTAL ALL FUNDING SOURCES	19,215,915	25,471,725	44,687,640
<u>EXPENDITURES</u>			
Administrative Resources			
Personal	6,480,682		
Supplies	136,215		
Contractual	2,664,466		
Capital	-		
Total Administrative Resources	<u>9,281,363</u>		
Program Resources	<u>35,406,277</u>		
TOTAL EXPENDITURES	<u>44,687,640</u>		
APPROVED POSITIONS	<u>87.00</u>		

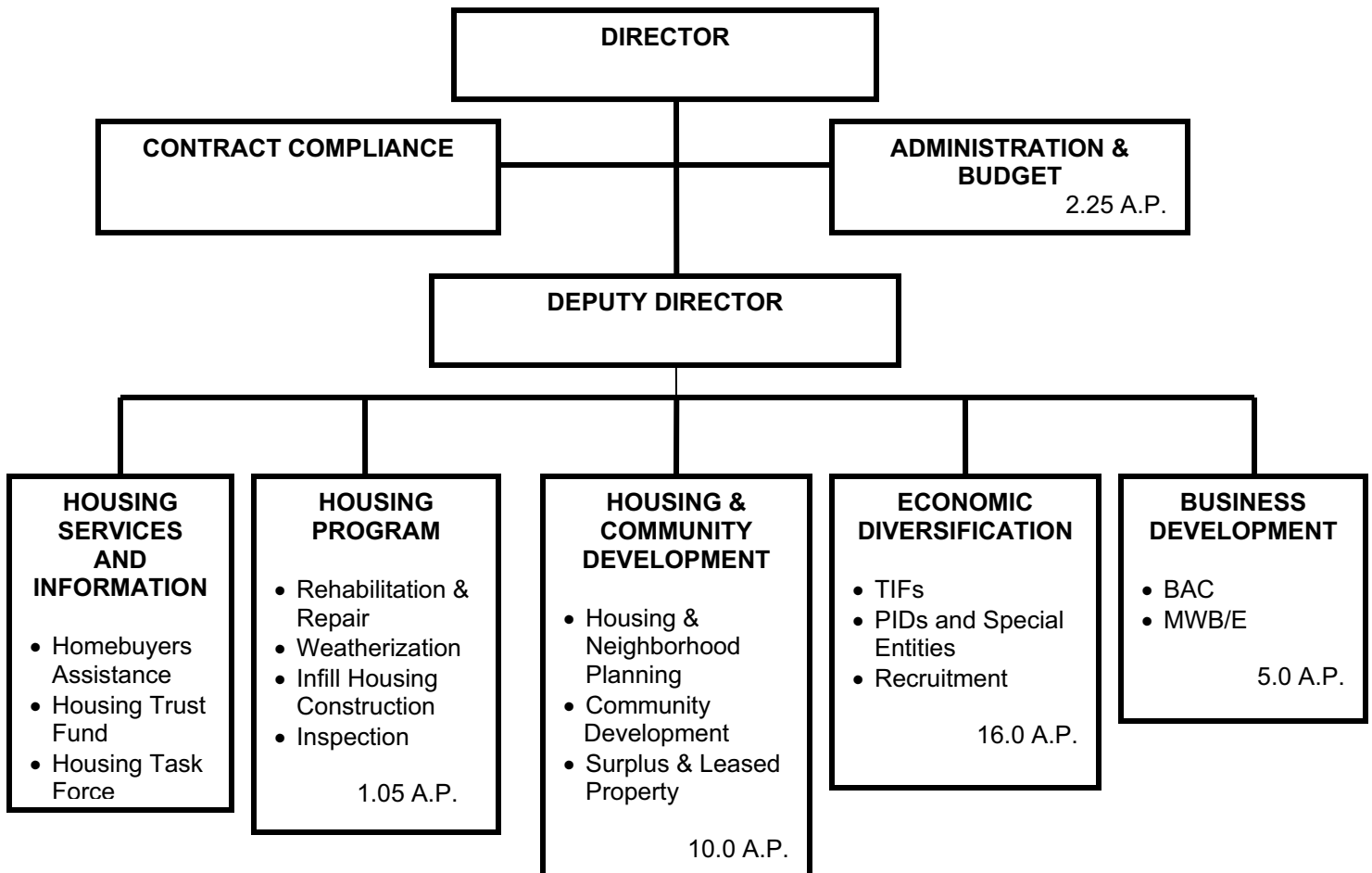
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0171000:0177000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Housing and Economic Development Department develops and administers programs that preserve and expand the city's supply of quality affordable housing, facilitates sustainable investment and reinvestment and small business development activities to sustain a healthy and diverse economy. These housing and economic development programs are administered with an emphasis on the central city and for housing activities, primarily through the use of federal grant funds that require a focus on the needs of low and moderate income persons.</p> <p>The Housing and Economic Development Department implements a number of programs to achieve its goals:</p> <ul style="list-style-type: none"> - Small Business Development Program, which provides assistance to small and medium-sized businesses focused on increasing direct awards and city procurement dollars to M/WBE firms, and through training and support programs. - Housing and Community Development, which coordinates central city redevelopment projects/plans and administers the Neighborhood Empowerment Zone, Model Blocks Program, grant-funded community development projects, and manages city-owned and tax-foreclosed properties. - Housing Services and Information Program, which administers down-payment assistance programs, performs loan intake/servicing functions for homebuyer down-payment assistance/rehabilitation programs and provides housing counseling and foreclosure prevention services. - Rehabilitation and Construction Management Program, which implements infill new construction projects funded through the city's Housing Finance Corporation as well as rehabilitation programs. <p>The above programs are implemented with the support of the Contract Compliance Division, which oversees compliance with city ordinances, state laws and contracts governing economic development programs, and with federal regulations. Additionally, this Division administers contracts awarding funds to non-profit, for-profit, and city department entities that are charged with delivering services funded by federal grants. The Management and Budget division and the Administration section support all programs with budget planning, fiscal management and oversight, human resources and information technology coordination, and grants reporting.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 2,244,134	\$ 2,538,200	\$ 2,328,999	\$ 2,811,299
Supplies	52,660	55,655	28,159	37,178
Contractual	1,738,687	1,838,422	1,392,694	4,354,415
Capital Outlay	0	0	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 4,035,481	\$ 4,432,277	\$ 3,749,852	\$ 7,202,892
Authorized Positions	36.00	37.50	34.00	36.30

Housing & Economic Development – 87 A.P.
GENERAL FUND 36.3 A.P.
(Development Corps/TIF-PID Administration 3.0 A.P.)
(GRANTS FUND 47.7 A.P.)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0170000:0177000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$4,432,277	A.P.	37.50
2008-09 ADOPTED:	\$7,202,893	A.P.	36.30

A) The adopted budget increases by \$545,164 for the transfer of Real Property from the Engineering Department to the Economic and Community Development Department. The transfer includes seven positions: one Senior Land Agent, four Land Agents, one Administrative Assistant and one Administrative Technician as well as operational expenditures.

B) The adopted budget increases by \$410,517 as a result of consolidating the Economic and Community Development department with the Housing Department. 5.3 positions moved from Housing to the new department, Housing and Economic Development.

C) The adopted budget decreases by (\$279,392) for the elimination of the International Center. This includes operational expenditures and three positions: one Business Development Coordinator, one Public Education Specialist and one Administrative Assistant.

D) The adopted budget decreases by (\$211,729) to reflect the transfer of the Day Labor Center to the Parks and Community Services Department. This includes two and a half positions who operate the Center as well as operational expenditures.

E) The adopted budget decreases by (\$147,772) for the transfer of 2.43 positions from the General Fund to the Grant Fund. This is based on a decrease of existing grant funded positions.

F) The adopted budget decreases by (\$114,699) for the elimination of one Public Education Specialist and the operation funds to produce the newsletter in the Business Assistance Center.

G) The adopted budget decreases by (\$104,892) for the transfer of Senior Management Analyst costs to the Tax Increment Financing Fund. The position will provide financial administration and oversee the TIF.

H) The adopted budget decreases by (\$71,344) for the elimination of one Administrative Secretary in the Administration division that support the community development activities.

I) The adopted budget increases by \$56,605 for the transfer of Public Improvement District Administrator from the Financial Management Services Department. The transfer will provide better management of all Public Improvement District (PID's) in the city.

J) The adopted budget decreases by (\$25,302) for the privatization of Tech Fort Worth over the next 10 years. The process includes elimination of three positions and operational costs. The general fund dollars will be reduced by ten percent annually over a ten-year period and will be supplemented by raising private dollars.

K) The adopted budget increases by \$2,874,152 for the transfer of funds from the Non-Departmental budget to align contractual expenditures with appropriate departments.

L) The adopted budget decreases by (\$100,000) which provided matching funds of \$50,000 each for the Fort Worth Hispanic Chamber and the Fort Worth Metropolitan Black Chamber of Commerce.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HOUSING AND ECONOMIC DEVELOPMENT

DEPARTMENT PURPOSE

To facilitate sustainable development and investment through the administration of programs that preserve and expand the City's supply of decent, safe, quality affordable housing, stimulate neighborhood revitalization in the Central City, develop local small and medium size businesses and promote the job growth and opportunities.

These efforts are facilitated through the administration of federal grant funds on behalf of low and moderate income persons, the structuring of public/private partnerships, tax incentives, business assistance for small and medium sized business, and by providing contracting opportunities to local Minority and Women Business Enterprise (M/WBE) firms.

FY2008-09 DEPARTMENTAL OBJECTIVES

To coordinate the implementation of real estate and business development projects that meet City Council and community objectives

To provide skills development, technical advice and financial assistance to entrepreneurs and small and medium-sized businesses, especially women-owned and minority-owned companies

To increase activities that creates jobs for Fort Worth residents

To increase direct and indirect procurement dollars, \$25,000 and over, in construction and professional services to M/WBE firms by 5%

To assist 35 homeowners with rehabilitation loans provided by the Housing Trust Fund City Wide

To construct approximately 15 houses through partnering with non-profits and seven through Housing Trust Fund

To provide emergency repair assistance to 150 low and very low-income homeowners, at an average cost of \$2,750 per unit, to make necessary repairs correcting serious health and safety hazards

To encourage development of 175 units of affordable rental housing through gap financing through Housing Trust Fund

To provide weatherization services for 125 low-income homeowners and renters at an average cost of \$2,786

To administer grants that offer federally-funded social services to 17,400 low income persons, including child care and services to senior citizens and disadvantage youth.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Projects with City participation	7	10	10
Number entrepreneurs trained/ counseled	6,679	6,100	6,100
Jobs created/retained from City Supported projects	9,683	10,000	10,000
Number of houses rehabilitated	16	8	35
Number of houses constructed	6	1	15
Number of emergency repairs	114	150	150
Number of social service recipient	18,055	17,400	17,400

FORT WORTH



**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) is an entitlement grant authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing decent housing, a suitable living environment and expanding economic opportunities, principally for persons of low and very low-income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this entitlement funding. CDBG funds the following: Model Blocks Program, Emergency Repairs, and the Cowtown Brush-Up exterior paint program. Home Improvements for homeowners are completed through the Model Blocks program and the proposed Housing Trust Fund. Public services include Childcare and after school programs, facility projects such as park improvements and economic developments such as job training programs.

The HOME Investment Partnership Program (HOME) is designed to be a partnership among the federal government, local government and those in the for-profit and non-profit sectors who build, own, manage, finance or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors and owners. HUD is the source agency for this entitlement grant funding. HOME funds the following: Model Blocks Program, Homebuyer's Assistance Program, CHDO Programs and the proposed Housing Trust Fund.

The Weatherization Assistance Program (WAP) services extremely low-income residents of Tarrant County, primarily persons with disabilities and elderly. The source agency for entitlement funding is the Texas Department of Housing and Community Affairs. The weatherization program receives funding from two grants which cover attic insulation, weather-stripping, caulking, window and door repair or replacement.

The Comprehensive Housing Counseling Program (CHC) is an intensive counseling program that serves the residents of Tarrant County. The components of the expanded Housing Counseling Program include community outreach and education; intake and screening; homeownership training and counseling services; referrals; follow-up sessions with potential homebuyers; pre-purchase, pre-occupancy, post-occupancy, and money management counseling.

The Housing Choice Voucher Homeownership Program (HCVHP) is a partnership with the Fort Worth Housing Authority. Staff provides the following services to these participants: orientation; intake and screening; homeownership training and counseling services; follow-up sessions with potential homebuyers; pre-purchase, pre-occupancy, post-occupancy, and money management counseling. This program is funded through the contractual agreement with the Fort Worth Housing Authority.

American Dream Down payment Initiative (ADDI) is a component of the HOME Investment Partnerships Program (HOME). ADDI entitlement grant funds can only be used for closing cost and /or down payment assistance toward the purchase of single family housing by low-income families who are first-time homebuyers.

The Emergency Shelter Grant (ESG) is an entitlement grant designed to help increase the services of emergency shelters and transitional housing facilities for homeless individuals & families, provide essential services, and to help prevent homelessness. Agencies funded include the Presbyterian Night Shelter and Cornerstone Assistance Network.

The Housing Opportunities for Persons with HIV/AIDS is an entitlement grant designed to assist with all forms of housing to prevent homelessness for persons with HIV/AIDS and their families.

The Lead Hazard Control Grant (LHC) is a three year competitive grant from HUD's Office of Healthy Homes. The primary purpose of this grant is to reduce the exposure of young children to lead-based paint hazards in their homes.

STATUS OF FUNDING

	FY2006-07	FY2007-08	FY2008-09
Balance Carried Forward	\$11,530,282	\$15,904,113	\$18,568,574
New Funds	11,849,058	11,988,978	11,320,717
<u>Expenditures/Commitments</u>	<u>(7,475,227)</u>	<u>(9,324,517)</u>	<u>(29,889,291)</u>
Balance Remaining	\$15,904,113	\$18,568,574	\$0
Approved Positions	52.54	50.17	47.70

**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Fort Worth Housing Finance Corporation (FWHFC) was incorporated under the Texas Housing Finance Corporations Act in 1986 as a public nonprofit corporation to provide for efficient and well-planned urban growth and development and to assist low and moderate income persons in acquiring and owning decent, safe, and sanitary housing. The original Articles of Incorporation were amended in 1996, expanding its role to undertake the acquisition of land, development, and the construction of new housing. The FWHFC Board of Directors is comprised of active City Council members and the activities of the corporation are administered by the Housing Department.

A number of programs and activities benefiting low and moderate income families and communities are administered by the FWHFC, including land banking, the Dream Home (Infill Housing) Program, and most recently, the Fort Worth Housing Trust Fund, in which an initial investment from the City's general funds leveraged federal HOME grant funds and Community Development Block Grant Funds (CDBG). The General Funds help address populations and uses that federal grant funds are unable to address, including households earning between 81% and 120% AMI to achieve mixed-income objectives.

Hilton Parking revenue comes from an underground parking garage located across the street from the Hilton Hotel,(formerly Radisson Hotel) that was completed in September, 1981. The garage was funded by an Urban Development Action Grant (UDAG) from HUD. The garage is under a 50 year lease, and 25 years remain to the owners of the Hilton Hotel. The Hotel, which operates the parking garage, pays the City approximately \$91,306 in rent each year. This revenue can be used for any CDBG Grant eligible activity.

Rental Rehabilitation Program Income (RRPI) is generated from loan repayments from owners previously assisted through the Rental Rehabilitation Block Grant (RRBG) program

STATUS OF FUNDING

	FY2006-07	FY2007-08	FY2008-09
Balance Carried Forwar	\$3,258,612	\$3,863,580	\$4,844,836
New Funds	1,457,144	1,131,256	692,306
<u>Expenditures/Commitments</u>	<u>(852,176)</u>	<u>(150,000)</u>	<u>(5,537,142)</u>
Balance Remaining	\$ 3,863,580	\$4,844,836	\$ 0
Approved Positions	N/A	N/A	N/A

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0171000	<u>ECONOMIC DEVEL ADMINISTRATION</u> ECONOMIC DEVEL ADMINISTRATION	\$ 768,791	\$ 1,043,127	\$ 1,015,063	\$ 1,695,475	6.00	9.00	10.00	9.00
	Sub-Total	<u>\$ 768,791</u>	<u>\$ 1,043,127</u>	<u>\$ 1,015,063</u>	<u>\$ 1,695,475</u>	<u>6.00</u>	<u>9.00</u>	<u>10.00</u>	<u>9.00</u>
0172000	<u>TECH FORT WORTH</u> TECH FORT WORTH	\$ 503,304	\$ 277,472	\$ 269,812	\$ 255,760	2.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 503,304</u>	<u>\$ 277,472</u>	<u>\$ 269,812</u>	<u>\$ 255,760</u>	<u>2.00</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>
0173000	<u>WORKFORCE DEVEL- OPMENT</u> DAY LABOR CENTER	\$ 218,022	\$ 223,441	\$ 6,938	\$ 0	2.00	2.50	0.00	0.00
	Sub-Total	<u>\$ 218,022</u>	<u>\$ 223,441</u>	<u>\$ 6,938</u>	<u>\$ 0</u>	<u>2.00</u>	<u>2.50</u>	<u>0.00</u>	<u>0.00</u>
0174000	<u>ECONOMIC DIVERSIFI- CATION</u> ECONOMIC DIVERSIFI- CATION	\$ 472,890	\$ 450,854	\$ 470,833	\$ 428,943	8.00	5.00	5.00	4.00
0174010	INTERNATIONAL CEN- TER	477,755	500,519	3,315	0	4.00	4.00	0.00	0.00
0174020	BUSINESS ASSISTANCE CENTER	776,321	469,347	216,163	253,154	7.00	7.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 1,726,966	\$ 1,420,720	\$ 690,311	\$ 682,097	19.00	16.00	9.00	8.00
	<u>MWBE</u>								
0175000	MWBE	\$ 818,398	\$ 1,467,517	\$ 1,222,565	\$ 1,243,637	7.00	7.00	8.00	8.00
	Sub-Total	\$ 818,398	\$ 1,467,517	\$ 1,222,565	\$ 1,243,637	7.00	7.00	8.00	8.00
	<u>COMMUNITY DEVELOP- MENT</u>								
0176000	COMMUNITY DEVELOP- MENT	\$ 0	\$ 0	\$ 545,164	\$ 661,922	0.00	0.00	7.00	6.00
	Sub-Total	\$ 0	\$ 0	\$ 545,164	\$ 661,922	0.00	0.00	7.00	6.00
	<u>HOUSING ADMINISTRA- TION</u>								
0177000	HOUSING ADMINISTRA- TION	\$ 0	\$ 0	\$ 0	\$ 2,664,002	0.00	0.00	0.00	5.30
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 2,664,002	0.00	0.00	0.00	5.30
	TOTAL	\$ 4,035,481	\$ 4,432,277	\$ 3,749,852	\$ 7,202,892	36.00	37.50	34.00	36.30

DEPARTMENTAL BUDGET SUMMARY

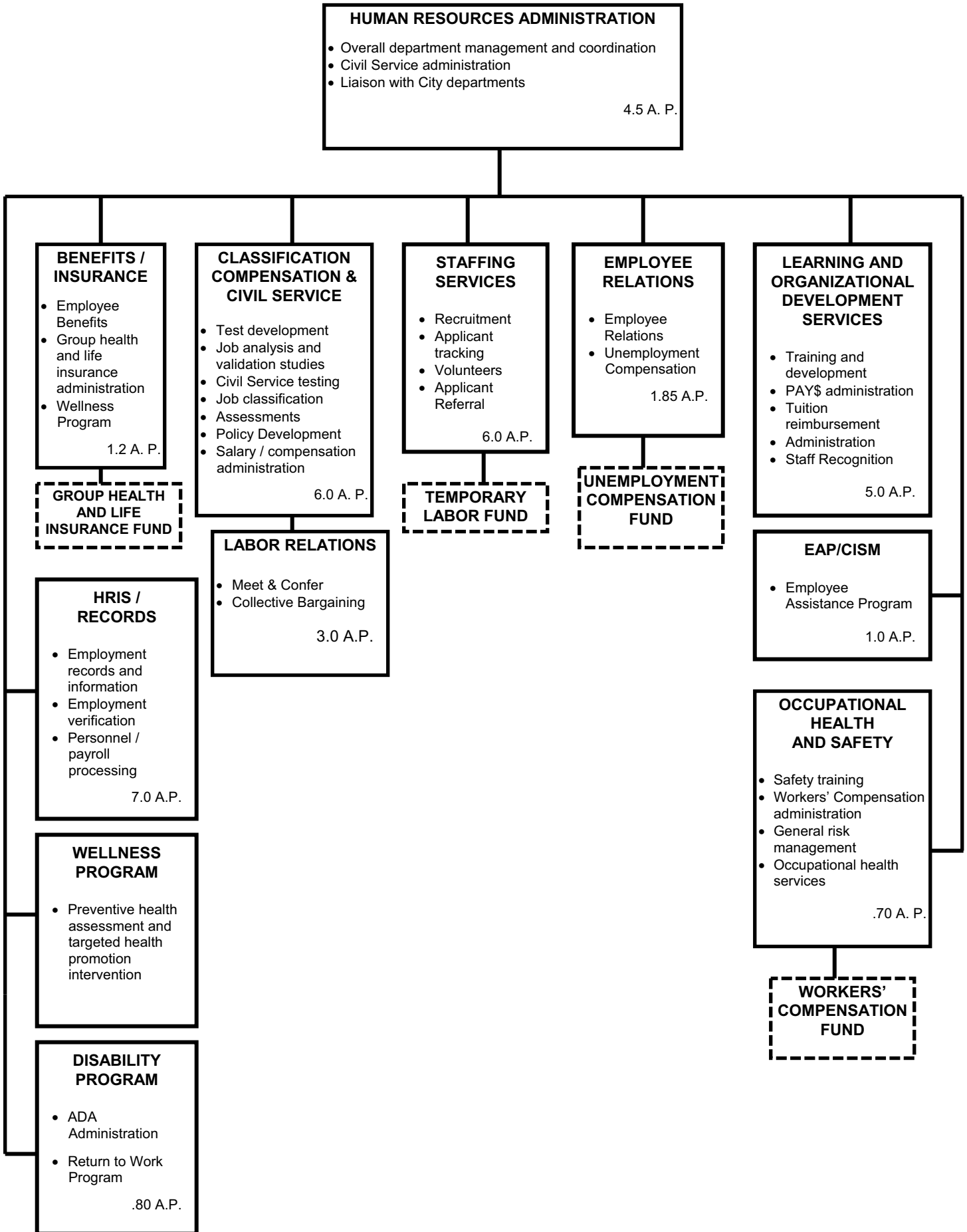
DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0145000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Resources Department administers the city's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds and functions. Other departmental functions include recruitment of a diverse applicant pool for all city positions; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; training needs assessment; management and employee development opportunities orchestration; employee relations and grievance appeal process monitoring; interpretation of and employee counseling, regarding the city's personnel rules and regulations; provision of personnel policy revision recommendations to the city Manager; counseling for, and referral of, employees with substance abuse or other personal problems; development and implementation of the city's Wellness and Critical Incident Stress Management programs; Return to Work and disability hiring programs; Civil Service recruiting, testing and disciplinary administration; and researching and monitoring labor relations agreements.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 3,082,971	\$ 3,430,022	\$ 2,606,055	\$ 2,833,351
Supplies	95,946	57,963	87,644	315,844
Contractual	829,352	721,779	1,232,468	1,232,468
Capital Outlay	8,401	0	0	0
Total Expenditures	\$ 4,016,669	\$ 4,209,764	\$ 3,926,167	\$ 4,381,663
Authorized Positions	46.05	48.05	37.05	37.05

HUMAN RESOURCES – 37.05 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0145000
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CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$4,209,764	A.P.	48.05
2008-09 ADOPTED:	\$4,381,663	A.P.	37.05

- A) The adopted budget decreases by (\$536,428) for the elimination of seven positions. This includes two Senior Human Resources Analysts, two Human Resources Analysts and three Administrative Technicians.
- B) The adopted budget decreases by (\$422,532) due to a transfer of 5.65 positions and their associated costs to the Workers Compensation Fund.
- C) The adopted budget increases by \$172,521 to reflect the conversion of one Administrative Technician position to a regular full-time position and the addition of one Senior Human Resources Analyst position for collective bargaining.
- D) The adopted budget decreases by (\$23,448) due to a transfer of 0.2 position and the associated costs to the Group Health and Life Insurance Fund.
- E) The adopted budget decreases by (\$11,724) due to a transfer of 0.10 position and the associated costs to the Temporary Labor Fund.
- F) The adopted budget decreases by (\$5,868) due to a transfer of 0.05 position and the associated costs to the Unemployment Compensation Fund.
- G) The adopted budget increases by \$521,494 in other contractual services for backfilling resources for the implementation of the Enterprise Resource Planning.
- H) The adopted budget increases by \$260,600 for the transfer from Non-Departmental to the department to align contractual expenditures with the appropriate departments.
- I) The adopted budget increases by \$115,577 for workers compensation based on risk management projection allocation to this department.
- J) The adopted budget decreases by (\$77,890) for salary savings based on the historical trend of vacancies of the last two years.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HUMAN RESOURCES

DEPARTMENT PURPOSE

To provide quality human resources services consistent with the mission of "Helping People Succeed at Work" by leading and supporting the organization in hiring, developing and retaining a diverse, customer-focused workforce in a safe and respectful work environment, while complying with federal, state and local guidelines and maintaining professional and ethical work values. The departmental staff provides management of employee benefit programs, including group health and life insurance, workers' compensation, safety programs, and unemployment compensation in a manner that effectively balances employee needs with the financial concerns of the City, while respecting the worth and value of all parties.

FY2008-09 DEPARTMENTAL OBJECTIVES

To continue implementation of an Enterprise Resource Planning Project

To continue retaining skilled staff and institutional information by measuring the turnover rate and comparing to the Metroplex

To continue offering a competitive total compensation package to employees by measuring the number of job classifications and percentile below market median

To study and determine the feasibility of developing an on-site health center for employees, retirees, and dependents

Emphasize the importance of cultural competency and tolerance by continuing to conduct diversity training for all employees

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percentage of Enterprise Resource Planning completed	0%	80%	100%
Turnover rate/comparison to Metroplex average rate	8.02 / 11.22	8.14 / 10.54	8.26 / 9.86
Number of job classifications and percentile of total below market median	44 / 9.4%	143 / 29.6%	101 / 20.9%
Percentage of completion of feasibility study of on-site health center	0%	25%	100%
Number of city employees attending diversity training	4,947	5,060	5,620

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0141000	<u>PERSONNEL ADMINISTRATION</u> HUMAN RESOURCES ADMINISTRATION	\$ 3,475,576	\$ 3,636,348	\$ 3,489,256	\$ 3,918,177	39.85	40.65	32.15	32.15
	Sub-Total	<u>\$ 3,475,576</u>	<u>\$ 3,636,348</u>	<u>\$ 3,489,256</u>	<u>\$ 3,918,177</u>	<u>39.85</u>	<u>40.65</u>	<u>32.15</u>	<u>32.15</u>
0143000	<u>BENEFITS ASSISTANCE PROGRAM</u> HEALTH BENEFITS	\$ 76,455	\$ 85,855	\$ 98,154	\$ 102,049	1.20	1.40	1.20	1.20
	Sub-Total	<u>\$ 76,455</u>	<u>\$ 85,855</u>	<u>\$ 98,154</u>	<u>\$ 102,049</u>	<u>1.20</u>	<u>1.40</u>	<u>1.20</u>	<u>1.20</u>
0144000	<u>RISK MANAGEMENT</u> OCCUPATIONAL HEALTH AND SAFETY	\$ 464,638	\$ 487,561	\$ 98,892	\$ 118,836	5.00	6.00	0.70	0.70
	Sub-Total	<u>\$ 464,638</u>	<u>\$ 487,561</u>	<u>\$ 98,892</u>	<u>\$ 118,836</u>	<u>5.00</u>	<u>6.00</u>	<u>0.70</u>	<u>0.70</u>
0145000	<u>MEET AND CONFER</u> MEET AND CONFER	\$ 0	\$ 0	\$ 239,865	\$ 242,601	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 239,865</u>	<u>\$ 242,601</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 4,016,669	\$ 4,209,764	\$ 3,926,167	\$ 4,381,663	46.05	48.05	37.05	37.05

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
INTERNAL AUDIT

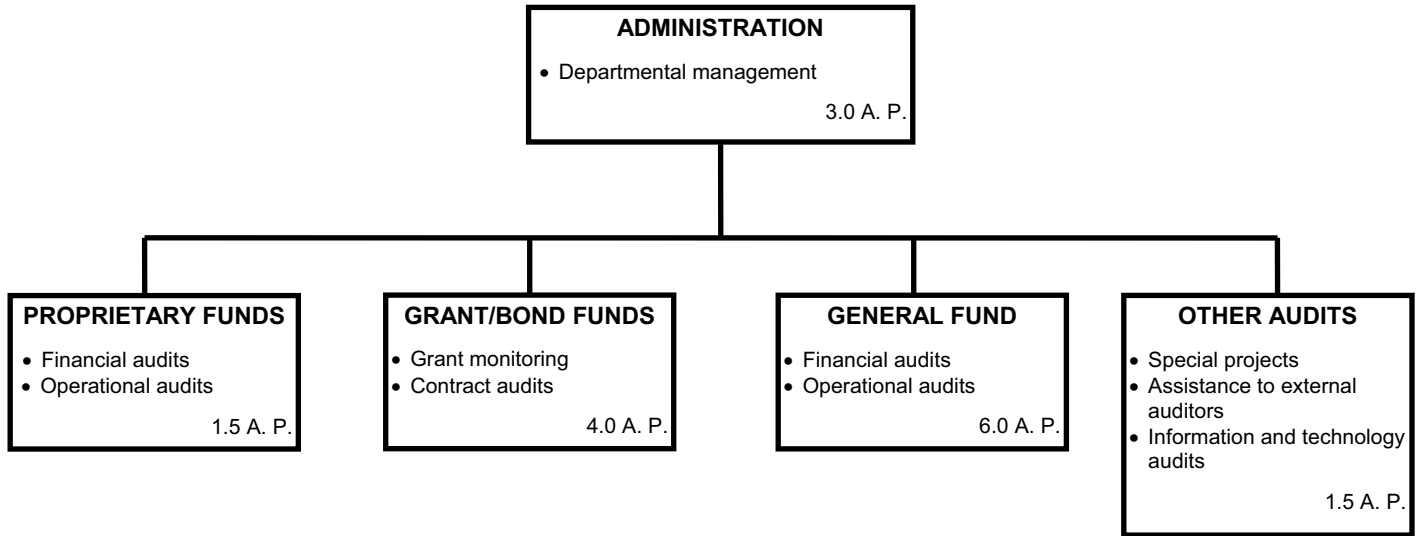
FUND/CENTER
GG01/0101000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Internal Audit Department is charged with conducting fiscal compliance, risk assessment and financial procedure audits of all City departments, offices, agencies and programs, under the direction and control of the City Auditor, who is appointed by the City Council. The department also performs other activities as specified by the City Council.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 945,665	\$ 1,027,130	\$ 991,417	\$ 1,054,250
Supplies	8,104	9,707	9,707	9,707
Contractual	126,746	112,599	123,205	123,205
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,080,515	\$ 1,149,436	\$ 1,124,329	\$ 1,187,162
Authorized Positions	16.00	16.00	16.00	16.00

INTERNAL AUDIT - 16.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
INTERNAL AUDIT	GG01/0101000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$1,149,436	A.P.	16.0
2008-09 ADOPTED:	\$1,187,162	A.P.	16.0

- A) The adopted budget increases by \$42,251 due to the final implementation of the FY2008-09 Compensation Plan.
- B) The adopted budget decreases by (\$30,000) for increasing salary savings based on an analysis of FY2005-06 and FY2006-07 actual budget salary savings.
- C) The adopted budget increases by \$14,592 due to an increase in the City's contribution toward employee group health.
- D) The adopted budget increases by \$5,990 for reinstatement of employee vacation sell-back.
- E) The adopted budget increases by \$8,500 for workshops and retreats. Audit standards require that each auditor receive 40 hours of continuing professional education (CPE) each year, of which half must be government audit specific. This increase provides additional funds for training to meet this requirement.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **INTERNAL AUDIT**

DEPARTMENT PURPOSE

To examine the City's financial and operational activities; to provide City Management and Council with an independent assessment of accuracy of data, adequacy of controls, and compliance with financial rules and regulations; and, where appropriate, to review operations for their efficiency and effectiveness.

FY2008-09 DEPARTMENTAL OBJECTIVES

To complete 90% of the audit projects listed on the final Annual Audit Plan.

To identify cost recoveries or potential cost savings of at least 1.5 times departmental General Fund expenditures.

To complete all special request audits within the timeframe specified by the requestor, unless there is a significant expansion of the audit scope that was communicated to and agreed upon by the requestor.

To achieve an average utilization rate of 82% for staff auditors (1,706 direct audit hours) and 75% (1,560 direct hours) for audit managers.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percentage of audits in Annual Audit Plan completed	82%	90%	90%
Annual cost recoveries/savings identified	\$1.6 M	\$1.6 M	\$1.7 M
Percentage of special projects completed within timeframe	100%	100%	100%
Average utilization rate for staff/managers audit	82% / 75%	84% / 75%	82% / 75%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT INTERNAL AUDIT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0101000	<u>INTERNAL AUDIT</u>								
	INTERNAL AUDIT	\$ 1,080,515	\$ 1,149,436	\$ 1,124,329	\$ 1,187,162	16.00	16.00	16.00	16.00
	Sub-Total	<u>\$ 1,080,515</u>	<u>\$ 1,149,436</u>	<u>\$ 1,124,329</u>	<u>\$ 1,187,162</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>
	TOTAL	\$ 1,080,515	\$ 1,149,436	\$ 1,124,329	\$ 1,187,162	16.00	16.00	16.00	16.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LAW	FUND/CENTER GG01/0121000:0122000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Department of Law, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments.

Departmental duties are divided along the following lines of specialization: Litigation, Administrative, Intergovernmental Management and Code Compliance, and Support Services.

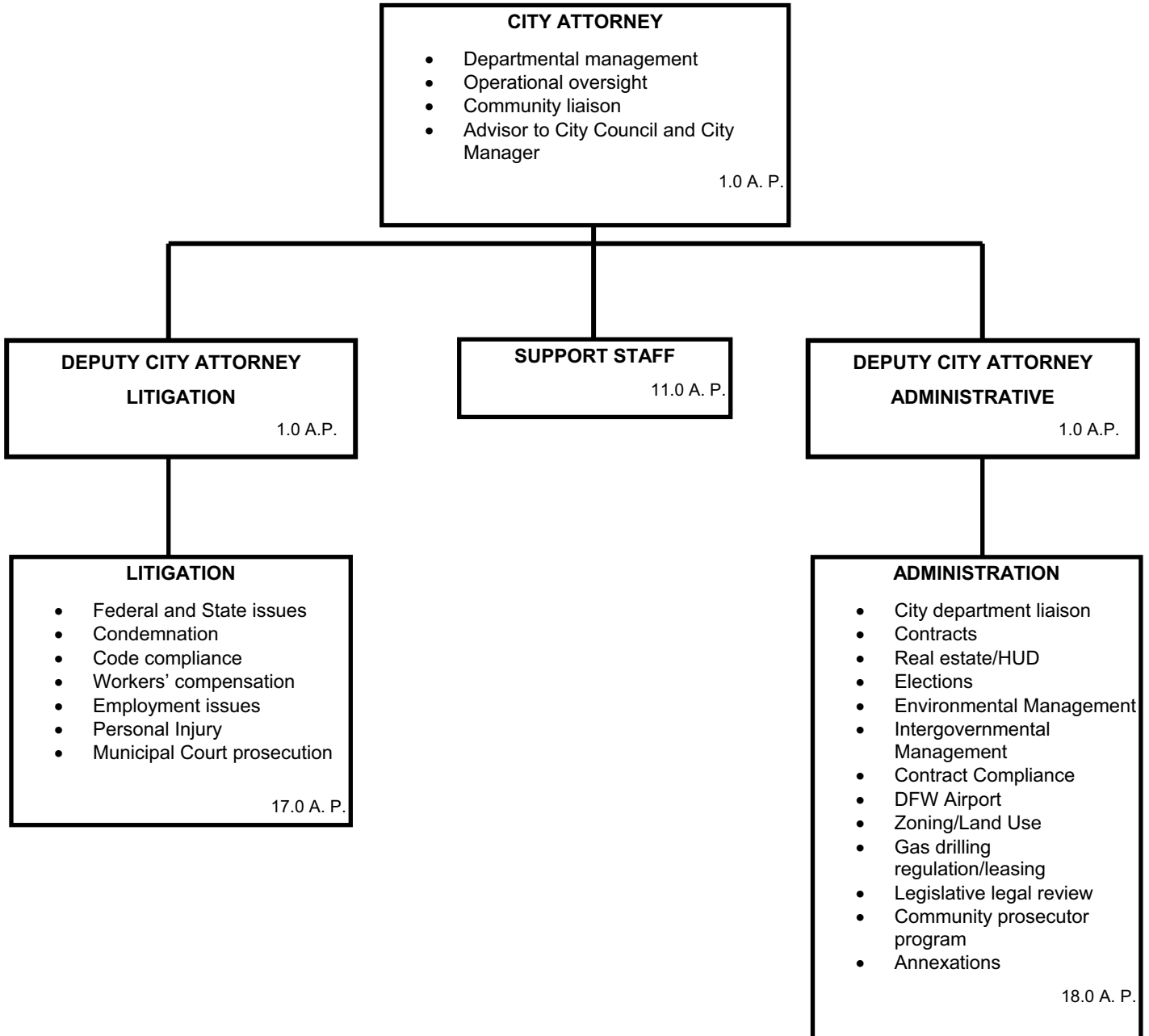
Attorneys in the department's Litigation Division represent the City in cases in which the City of Fort Worth is a party. In instances where the departmental workload is too great or a case requires highly specialized knowledge, the City will sometimes use outside legal counsel instead.

The Administrative Division counsels the City Council and City staff on matters relating to the administrative functions of government. The Intergovernmental Management and Code Compliance Section includes the attorney advising the Police Department, prosecuting attorneys for the City's municipal courts and attorneys specializing in code compliance and environmental issues.

The Support Services Division provides clerical and other assistance to the attorneys in all sections of the department.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 3,925,687	\$ 4,198,357	\$ 4,496,886	\$ 4,716,678
Supplies	85,512	71,218	84,660	84,660
Contractual	559,685	516,951	714,667	714,667
Capital Outlay	0	0	0	0
Total Expenditures	\$ 4,570,885	\$ 4,786,526	\$ 5,296,213	\$ 5,516,005
Authorized Positions	44.00	46.00	49.00	49.00

LAW - 49.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LAW	GG01/0121000:0122000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$4,786,526	A.P.	46.0
2008-09 ADOPTED:	\$5,516,005	A.P.	49.0

A) The adopted budget increases by \$180,599 for the addition of two Community Prosecutors previously funded through the Crime Control and Prevention District. These prosecutors will work with the Police, Code Compliance, and Municipal Court departments to identify owners of property that cause negative impacts on neighborhoods, and seek to find solutions to the problem.

B) The adopted budget decreases by (\$177,720) for the reduction of two Assistant City Attorneys. The eliminated positions were liaisons for the City Attorney's Office and worked with other city departments to provide legal research and opinions, evaluate city policies and procedures, create ordinances, review Mayor and Council Communications, and prosecute and/or defend litigation. The work performed by these two positions will be absorbed by the remaining attorneys in the department.

C) The adopted budget increases by \$100,279 for the addition of a Contract Compliance attorney who will work with the Financial Management Services Department to ensure internal and external contract compliance with city, state, and federal policy.

D) The adopted budget increases by \$83,988 for the transfer of an Environmental Attorney from the Environmental Management Fund, the cost of which will be offset by an equal transfer from the Environmental Management Fund.

E) The adopted budget increases by \$150,000 for the addition of contingency funding for outside legal counsel. The City charter provides that, in extraordinary cases or where legal expertise is lacking among City legal staff, City Council may approve the retention of outside legal counsel. These funds would allow the City Attorney to retain outside counsel without having to wait for the lengthy process of fund appropriation. Funding for outside counsel would still have to be approved by City Council.

F) The adopted budget increases by \$145,478 for mid-year pay raises given during FY2007-08. These pay raises align city attorneys' salaries more accurately with other organizations similar to the City.

G) The adopted budget increased by \$139,458 due to the final implementation of the FY2008-09 Compensation Plan.

H) The adopted budget increased by \$79,703 due to the increase of the City's contribution to group health for employees, and due to the reinstatement of a sellback option for unused City employee vacation time.

I) The adopted budget increases by \$23,000 for increased contract costs for electronic resources such as Westlaw and LexisNexis. These electronic databases are used for legal research and their cost of access has increased significantly in the past year.

J) The adopted budget decreases by (\$19,878) for scheduled temporary assistance based on historical analysis. The department has not used scheduled temporary employees in the last two years, so the amount of money allocated for that purpose was reduced. Not all scheduled temporary funding was removed; however, as the department has used scheduled temporary employees in the past and may need to again this year.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **LAW**

DEPARTMENT PURPOSE

To administer all legal affairs of the City, including City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager, and City Departments.

FY2008-09 DEPARTMENTAL OBJECTIVES

To continue to utilize in-house legal expertise and staff and resources to limit use of outside counsel

To review/prosecute 440,000 Municipal Court criminal and Code Compliance cases

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Pending Lawsuits involving outside counsel (including conflict cases)	19	30	25
Municipal Court Criminal and Code Compliance cases requiring attorney review/action	440,000	445,000	440,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>LAW DEPARTMENT</u>								
0121000	ADMINISTRATION	\$ 4,570,885	\$ 4,786,526	\$ 5,034,746	\$ 5,251,418	44.00	46.00	46.00	46.00
0121040	HOMELESSNESS PRO-GRAM	0	0	180,599	180,599	0.00	0.00	2.00	2.00
	Sub-Total	<u>\$ 4,570,885</u>	<u>\$ 4,786,526</u>	<u>\$ 5,215,345</u>	<u>\$ 5,432,017</u>	<u>44.00</u>	<u>46.00</u>	<u>48.00</u>	<u>48.00</u>
	<u>ENVIRONMENTAL ATTORNEY</u>								
0122000	ENVIRONMENTAL ATTORNEY	\$ 0	\$ 0	\$ 80,868	\$ 83,988	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 80,868</u>	<u>\$ 83,988</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 4,570,885	\$ 4,786,526	\$ 5,296,213	\$ 5,516,005	44.00	46.00	49.00	49.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LIBRARY	FUND/CENTER GG01/0841000:0844002
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Public Library is responsible for delivering library services to meet the educational, informational, cultural, and recreational needs of Fort Worth citizens of all ages. The Department is divided into five divisions: Neighborhood Services, Central Library, Collection Management, Administrative Services, and Library Information Technology.

The Neighborhood Services Division includes two regional libraries, 10 branches, and two satellite facilities in the Caville and Butler Housing Communities. The Division offers all general library services: materials of current interest for all ages, on and off-site programming for all ages and levels of education, online catalog with access to the collection, online databases, Internet access, adult education classes, and reference and information services.

The Central Library provides a broader and more in-depth collection and services. It serves as a downtown branch; the official archives for the City of Fort Worth; and houses a collection of genealogy and local history materials, including an archival photographic collection. The Central Library also serves as a cultural attraction for Fort Worth, providing exhibitions in the Atrium Gallery, programming in the Youth Center, and a wide range of activities in "Our Place," an area exclusively for teens.

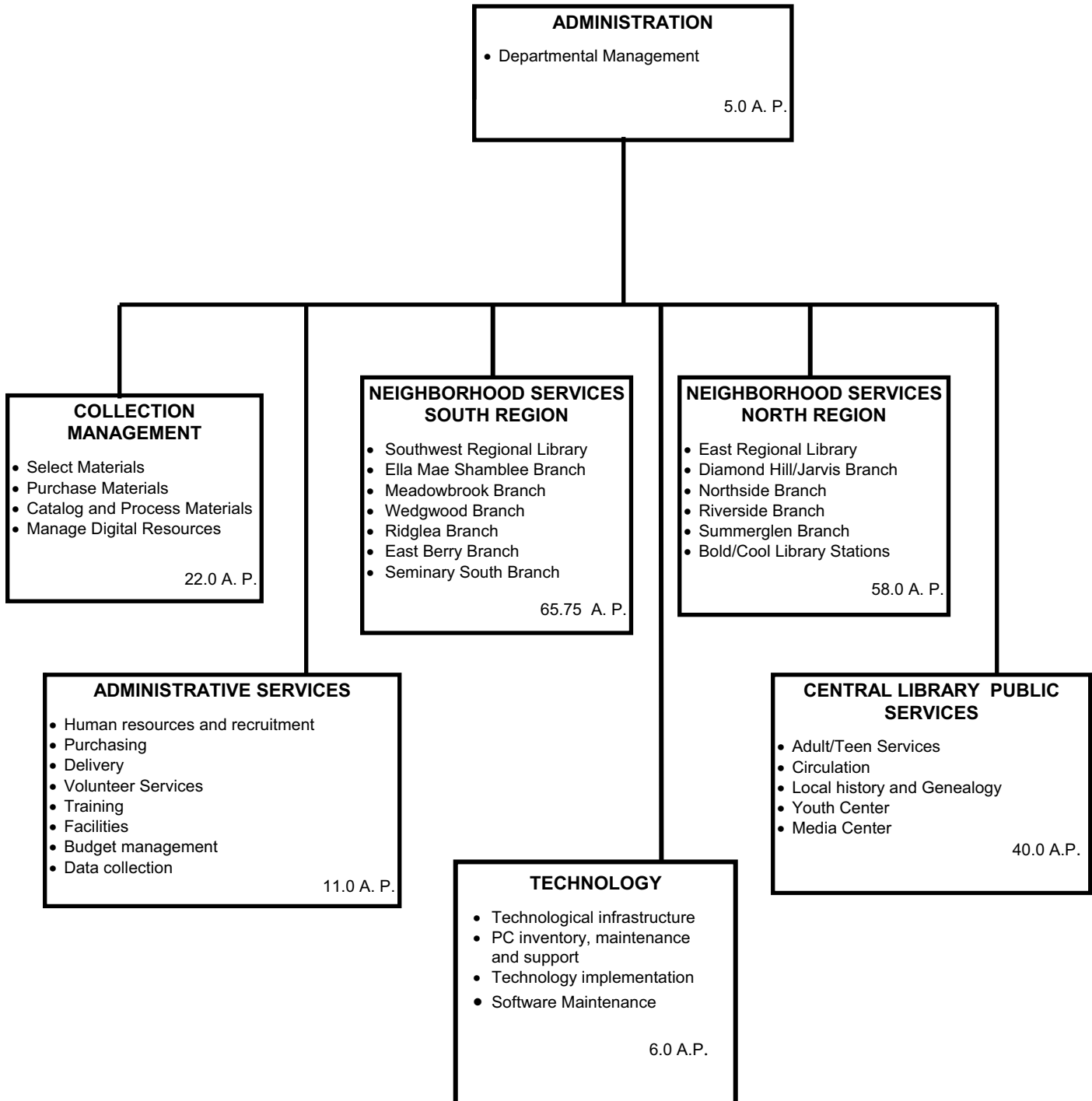
The Collection Management Division is responsible for all aspects of the materials selection, procurement, and distribution process, the processing of invoices, and the repair of damaged and worn materials. This division is responsible for the overall maintenance of the collection, including developing, updating, inventorying the collection, and maintaining the virtual e-branch.

The Administrative Services Division is responsible for providing financial management of the library's General Fund, grants, special trusts, and bequests. The Administrative Services Division also provides administrative support, including human resources, and management statistical reports. It purchases supplies and contractual services, performs contract compliance, and delivers library materials, mail, and supplies to the library system.

Library Information Technology maintains the library's technological infrastructure of over 600 computers for the 15 branches including wireless access. They also provide ancillary applications for PC reservations, self-service check out stations, telephone notification, remote patron authentication and e-commerce fine/fee payment. In addition, they administer the Integrated Library Systems and provide ILS support for 6 client MetrOPAC libraries.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 10,824,834	\$ 12,318,519	\$ 10,322,620	\$ 11,130,613
Supplies	3,172,355	2,471,219	2,794,662	2,794,662
Contractual	2,954,271	2,944,166	3,019,446	3,019,446
Capital Outlay	96,586	0	50,000	50,000
Total Expenditures	\$ 17,048,046	\$ 17,733,904	\$ 16,186,728	\$ 16,994,721
Authorized Positions	221.00	252.50	207.75	207.75

LIBRARY – 207.75 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LIBRARY	GG01/0841000:0844002

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$17,733,904	A.P.	252.50
2008-09 ADOPTED:	\$16,994,721	A.P.	207.75

- A) The adopted budget decreases by (\$921,432) to reduce 18 weekly hours at Central Library. This includes the reduction of 20.25 positions.
- B) The adopted budget decreases by (\$555,432) to reduce 24 weekly hours at Southwest Regional Library. This includes the reduction of 12 positions.
- C) The adopted budget decreases by (\$240,016) to reduce 24 weekly hours at East Regional Library. This includes the reduction of 5.50 positions.
- D) The adopted budget decreases by (\$148,368) to reduce two weekly hours at all remaining library branches. This includes the reduction of one position at Ridglea Branch and two positions at Summer Glen.
- E) The adopted budget decreases by (\$122,628) to eliminate the Creative Solutions Unit responsible for creating and distributing 200,000 promotional publications annually. This includes the reduction of 3 positions—Clerical Supervisor, Administrative Secretary and a Human Services Specialist.
- F) The adopted budget increases by \$159,527 to provide full-year funding for the new Ella Mae Shamblee Library which opened during FY 2007-2008.
- G) The adopted budget decreases by (\$45,240) to eliminate one computer support position in the Library Computer Services Division.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: LIBRARY
LIBRARY

DEPARTMENT PURPOSE

To contribute to the development of individuals and the economic vitality of neighborhoods by providing library and information services through an array of material in various formats and staff professional expertise. These services and information respond specifically to the educational, informational, cultural and recreational needs of users of all ages. Furthermore, services and information are provided in an open and non-judgmental environment.

FY2008-09 DEPARTMENTAL OBJECTIVES

- Maintain outstanding Library services by increasing the number of checked out items to 4.05 million
- Increase convenience opportunities for the public by attaining 4,969,397 remote transactions
- Continue promotion of library services throughout community by issuing 42,500 new library cards
- 75% of respondents to 2009 CFW Customer Service Survey rate as being satisfied or very satisfied with library services
- Offer three job search and career development class per quarter
- 50.4% of library cardholders will use library card

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Number of items checked out	3,849,488	3,849,488	4,050,211
Number of remote transactions	3,666,349	3,703,012	4,969,397
Number of new library cards issued	42,594	43,019	42,503
Percentage of respondents to 2009 CFW Customer Satisfaction Survey rate "satisfied" or "very satisfied" with library services	80%	76%	75%
Number of job search and career development classes	NA	NA	12
Percentage of cardholders use card	20.5%	21%	50.4%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 3,462,245	\$ 3,662,952	\$ 3,177,715	\$ 3,336,588	19.00	51.00	22.50	22.50
0841020	AUTOMATION SERVICES	683,551	620,288	595,957	619,977	6.00	6.00	5.00	5.00
0841030	OUTREACH UNIT	541,694	625,400	0	0	11.00	11.00	0.00	0.00
	Sub-Total	<u>\$ 4,687,491</u>	<u>\$ 4,908,640</u>	<u>\$ 3,773,672</u>	<u>\$ 3,956,565</u>	<u>36.00</u>	<u>68.00</u>	<u>27.50</u>	<u>27.50</u>
	<u>CENTRAL LIBRARY</u>								
0842001	SUPPORT SERVICES	\$ 3,643,697	\$ 3,648,281	\$ 3,690,678	\$ 3,744,759	21.00	21.00	20.00	20.00
0842002	CENTRAL LIBRARY	3,194,888	3,038,568	2,722,449	2,891,003	50.50	49.00	39.50	39.50
	Sub-Total	<u>\$ 6,838,585</u>	<u>\$ 6,686,849</u>	<u>\$ 6,413,127</u>	<u>\$ 6,635,762</u>	<u>71.50</u>	<u>70.00</u>	<u>59.50</u>	<u>59.50</u>
	<u>BRANCH LIBRARIES</u>								
0843001	WEDGWOOD BRANCH	\$ 347,945	\$ 406,760	\$ 475,782	\$ 506,672	7.00	8.00	10.50	10.50
0843002	MEADOWBROOK BRANCH	250,306	252,891	267,004	280,495	5.50	4.50	5.25	5.25
0843003	NORTHEAST BRANCH	261,259	312,279	316,644	333,617	5.50	6.00	6.75	6.75
0843004	NORTHSIDE BRANCH	208,064	274,037	274,181	287,655	5.00	5.00	5.00	5.00
0843005	SEMINARY SOUTH BRANCH	310,787	323,750	351,463	372,496	6.00	6.00	7.25	7.25

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0843006	EAST BERRY BRANCH	206,779	216,190	227,386	240,752	4.00	4.00	4.75	4.75
0843007	RIDGLEA BRANCH	379,058	452,027	444,364	475,309	8.50	8.50	10.00	10.00
0843008	E M SHAMBLEE BRANCH	144,237	495,902	498,247	515,920	6.00	7.00	7.00	7.00
0843009	DIAMOND HILL BRANCH	236,394	260,494	268,655	283,629	4.00	4.00	4.75	4.75
0843010	C.O.O.L.	9,980	7,659	110,810	117,314	0.00	0.00	2.00	2.00
0843011	BOLD	5,306	9,835	210,961	221,678	0.00	0.00	3.50	3.50
0843012	SUMMERGLEN BRANCH	1,009,721	748,571	715,470	765,853	15.00	15.50	15.75	15.75
	Sub-Total	<u>\$ 3,369,838</u>	<u>\$ 3,760,395</u>	<u>\$ 4,160,967</u>	<u>\$ 4,401,390</u>	<u>66.50</u>	<u>68.50</u>	<u>82.50</u>	<u>82.50</u>
	<u>REGIONAL LIBRARIES</u>								
0844001	SOUTHWEST REGIONAL LIBRARY	\$ 1,283,377	\$ 1,378,998	\$ 1,008,182	\$ 1,105,960	26.00	26.50	21.00	21.00
0844002	EAST REGIONAL	868,755	999,022	830,780	895,044	21.00	19.50	17.25	17.25
	Sub-Total	<u>\$ 2,152,133</u>	<u>\$ 2,378,020</u>	<u>\$ 1,838,962</u>	<u>\$ 2,001,004</u>	<u>47.00</u>	<u>46.00</u>	<u>38.25</u>	<u>38.25</u>
	TOTAL	\$ 17,048,046	\$ 17,733,904	\$ 16,186,728	\$ 16,994,721	221.00	252.50	207.75	207.75

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

MAYOR AND CITY COUNCIL

FUND/CENTER

GG01/0010000:0010009

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

During FY2007-08, it was determined the Mayor and Council Office should be merged with the City Manager's Office. Please see "City Manager's Office" to view the consolidated Departmental Budget Summary for the FY2008-09 Budget.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 1,057,020	\$ 1,098,630	\$ 0	\$ 0
Supplies	76,714	59,462	0	0
Contractual	232,152	239,021	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,365,887	\$ 1,397,113	\$ 0	\$ 0
Authorized Positions	7.00	7.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MAYOR AND COUNCIL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>MAYOR AND COUNCIL</u>								
0010000	MAYOR & COUNCIL ADMINISTRATION	\$ 1,331,889	\$ 1,374,613	\$ 0	\$ 0	7.00	7.00	0.00	0.00
0010001	MAYOR	4,512	2,500	0	0	0.00	0.00	0.00	0.00
0010002	COUNCIL DISTRICT 2	5,836	2,500	0	0	0.00	0.00	0.00	0.00
0010003	COUNCIL DISTRICT 3	5,087	2,500	0	0	0.00	0.00	0.00	0.00
0010004	COUNCIL DISTRICT 4	1,693	2,500	0	0	0.00	0.00	0.00	0.00
0010005	COUNCIL DISTRICT 5	3,102	2,500	0	0	0.00	0.00	0.00	0.00
0010006	COUNCIL DISTRICT 6	3,875	2,500	0	0	0.00	0.00	0.00	0.00
0010007	COUNCIL DISTRICT 7	314	2,500	0	0	0.00	0.00	0.00	0.00
0010008	COUNCIL DISTRICT 8	6,247	2,500	0	0	0.00	0.00	0.00	0.00
0010009	COUNCIL DISTRICT 9	3,331	2,500	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,365,887</u>	<u>\$ 1,397,113</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>7.00</u>	<u>7.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,365,887	\$ 1,397,113	\$ 0	\$ 0	7.00	7.00	0.00	0.00

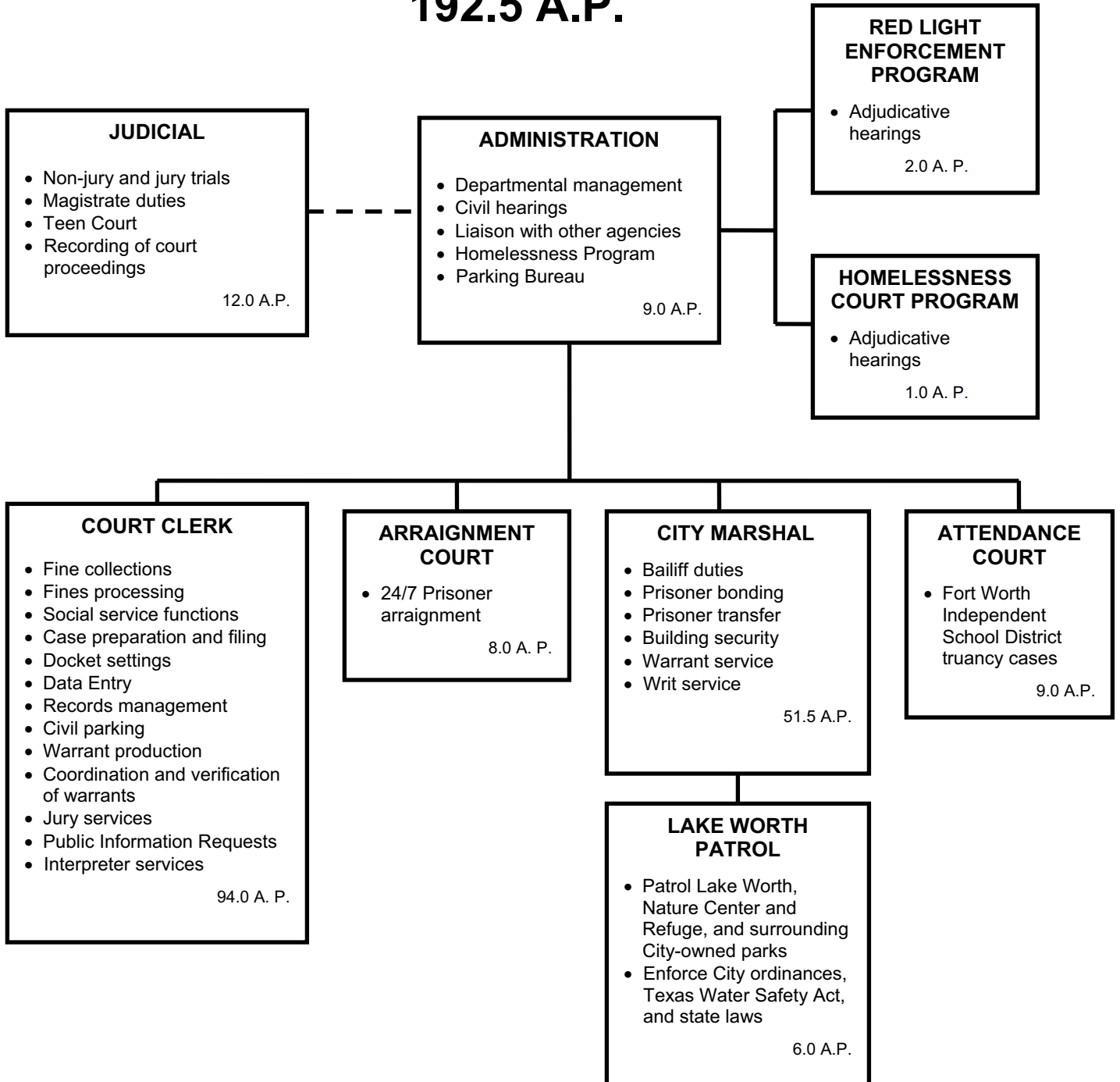
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MUNICIPAL COURT	FUND/CENTER GG01/0381000:0385000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>Municipal Court is a Court of Record comprised of eight municipal courts that have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only.</p> <p>Court operations are divided into four divisions: Administration, Judicial, Court Clerk, and Marshals. The Administration Division has responsibility for management of overall departmental operations and acts as the liaison with other departments and agencies. The School Attendance Court, Arraignment Court, and the Automated Red Light Enforcement operations are encompassed in the Administration Division. The Attendance Court hears truancy cases filed by the Fort Worth Independent School District (FWISD). The cost to operate this particular court is reimbursed by the FWISD.</p> <p>The Judicial Division is comprised of twelve judges, including a Chief Judge and a Deputy Chief Judge. In addition, there are nine Pro-Tem Judges. All judges are appointed by the City Council. The Judicial Division is responsible for adjudication of jury and non-jury trials, performing magistrate duties, and administering the Teen Court Program.</p> <p>The Court Clerk Division is responsible for filing of citations, case preparation, the setting of court dockets, fine collections, administering community service programs, warrant production, management of the City's jury system, processing civil parking citations, and performing other court-related non-judicial activities.</p> <p>The Marshal Division is overseen by the City Marshal and is responsible for bailiff duties, prisoner transfer, building security, and warrant services. The division is also responsible for lake patrol operations at Lake Worth. The Lake Patrol Section, part of the Marshal Division, includes five Deputy City Marshals and one Senior Deputy City Marshal which have responsibility for patrolling approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center & Refuge, area leased-property neighborhoods, and 14 surrounding City-owned parks.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 9,349,354	\$ 10,486,742	\$ 10,399,923	\$ 11,213,589
Supplies	351,733	293,689	442,900	442,900
Contractual	1,448,699	1,396,223	1,509,107	1,509,107
Capital Outlay	67,935	22,933	50,000	50,000
Total Expenditures	\$ 11,217,721	\$ 12,199,587	\$ 12,401,930	\$ 13,215,596
Authorized Positions	186.00	193.00	192.50	192.50

MUNICIPAL COURT 192.5 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	GG01/0381000:0385000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$12,199,587	A.P.	193.0
2008-09 ADOPTED:	\$13,215,596	A.P.	192.5

A) The adopted budget decreases by (\$86,683) for the reduction of 1.5 vacant Deputy City Marshal positions, as a result of consolidating security in the Municipal Court building and closing the South entrance to the building.

B) The adopted budget increases by \$78,257 for a Senior Human Service Specialist related to the Homelessness Program. The addition of this position is part of a city-wide program to make homelessness rare, short-term, and non-recurring in Fort Worth within the next ten years.

C) The adopted budget decreases by (\$71,693) for the transfer of the Ground Transportation Officer to the Transportation and Public Works Department to consolidate transportation related services, as recommended by an outside consultant.

D) The adopted budget increases by \$67,908 for the addition of a Senior Accountant position to provide verification of cash transactions in Municipal Court's CourtView System and reconciliation of balances posted against general ledger revenue and liability accounts in the city's mainframe system. The decision to add this position was made in response to audit findings regarding accurate record collection with the CourtView system.

E) The adopted budget increases by \$576,599 due to the final implementation of the FY2008-09 Compensation Plan.

F) The adopted budget increases by \$160,728 due to an increase in the City's contribution to employee group health.

G) The adopted budget increases by \$119,778 for postage based on increased need and the need to comply with state law requiring that notification of delinquency be sent to defendants who have not contacted the court.

H) The adopted budget increases by \$76,339 due to the reinstatement of employee vacation sellback.

I) The adopted budget increases by \$56,164 IT leased equipment based on the amount of IT equipment leased by the department.

J) The adopted budget increases by \$42,057 for consultants and professional services. The department uses these funds to cover interpreter, and public defender attorney fees.

K) The adopted budget increases by \$23,300 for motor vehicle fuel due to increasing gas prices, as recommended by the City's Equipment Services Department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL COURT

DEPARTMENT PURPOSE

To provide statutory courts for the adjudication of criminal cases under the Municipal Court's jurisdiction, in accordance with City ordinances and the criminal laws of the State of Texas; and to promote a safe community where people are free from fear and threats to life, health, and property.

FY2008-09 DEPARTMENTAL OBJECTIVES

To have 95% of citations (data entry) entered into the system within three days of the date the citations are filed in Municipal Court

To generate 80% of all warrants within 90 days from the date cases become eligible for issuance of a warrant

To attain or exceed a clearance rate of 200,000 warrants for the year

To serve 75% of School Attendance Court summons within two attempts

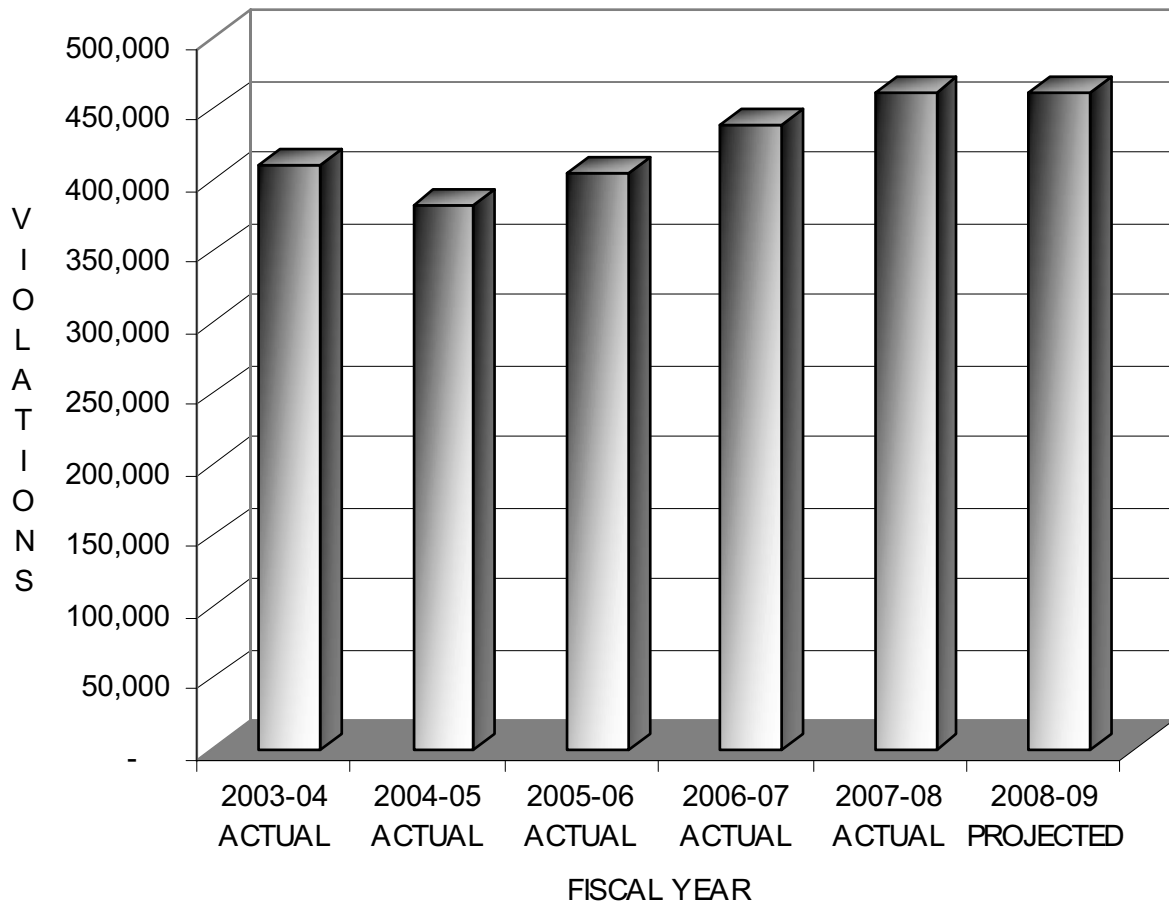
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Citations filed and entered into the system within 3 days	439,264/95%	437,234/100%	437,234/95%
Number/percent of warrants produced within 90 days	37,860/20%	39,653/20%	158,612/80%
Number of warrants cleared annually	110,768	201,026	201,026
Summons served within two attempts	778/89%	1,074/90%	1,074/75%

FORT WORTH



MUNICIPAL COURT

VIOLATIONS RECEIVED AND ENTERED WITHIN 3 DAYS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	ADMINISTRATION	\$ 1,562,374	\$ 1,529,052	\$ 1,571,036	\$ 1,679,085	8.00	9.00	9.00	9.00
0381010	ATTENDANCE COURT	549,353	620,148	621,922	658,465	9.00	9.00	9.00	9.00
0381020	ARRAIGNMENT COURT	531,498	542,347	535,428	562,275	8.00	8.00	8.00	8.00
0381030	RED LIGHT PROGRAM	0	97,994	106,281	109,809	0.00	2.00	2.00	2.00
0381040	HOMELESSNESS COURT PROGRAM	0	0	78,257	78,257	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 2,643,225</u>	<u>\$ 2,789,541</u>	<u>\$ 2,912,923</u>	<u>\$ 3,087,890</u>	<u>25.00</u>	<u>28.00</u>	<u>29.00</u>	<u>29.00</u>
	<u>JUDICIAL</u>								
0382000	JUDICIAL	\$ 1,176,717	\$ 1,267,750	\$ 1,272,293	\$ 1,317,777	11.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 1,176,717</u>	<u>\$ 1,267,750</u>	<u>\$ 1,272,293</u>	<u>\$ 1,317,777</u>	<u>11.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>COURT CLERK</u>								
0383000	COURT CLERK	\$ 3,858,870	\$ 4,325,113	\$ 4,384,901	\$ 4,693,629	95.00	94.00	94.00	94.00
	Sub-Total	<u>\$ 3,858,870</u>	<u>\$ 4,325,113</u>	<u>\$ 4,384,901</u>	<u>\$ 4,693,629</u>	<u>95.00</u>	<u>94.00</u>	<u>94.00</u>	<u>94.00</u>
	<u>WARRANTS</u>								
0384000	WARRANTS	\$ 2,241,907	\$ 2,462,291	\$ 2,356,491	\$ 2,514,782	33.00	37.00	34.50	34.50
0384010	BUILDING SECURITY	871,854	929,060	1,003,173	1,098,570	16.00	16.00	17.00	17.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 3,113,760	\$ 3,391,351	\$ 3,359,664	\$ 3,613,352	49.00	53.00	51.50	51.50
	<u>LAKE WORTH PATROL</u>								
0385000	LAKE WORTH PATROL	\$ 425,148	\$ 425,832	\$ 472,149	\$ 502,948	6.00	6.00	6.00	6.00
	Sub-Total	\$ 425,148	\$ 425,832	\$ 472,149	\$ 502,948	6.00	6.00	6.00	6.00
	TOTAL	\$ 11,217,721	\$ 12,199,587	\$ 12,401,930	\$ 13,215,596	186.00	193.00	192.50	192.50

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL	GG01/0901000:0909900

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Non-Departmental cost centers record all General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Major Non-Departmental accounts include, but are not limited to, electric utility costs, the City's contribution to the Group Health Plan, terminal leave costs for General Fund employees, commercial insurance premium costs, MedStar subsidy costs, Appraisal District fees and subsidies and memberships for non-City agencies.

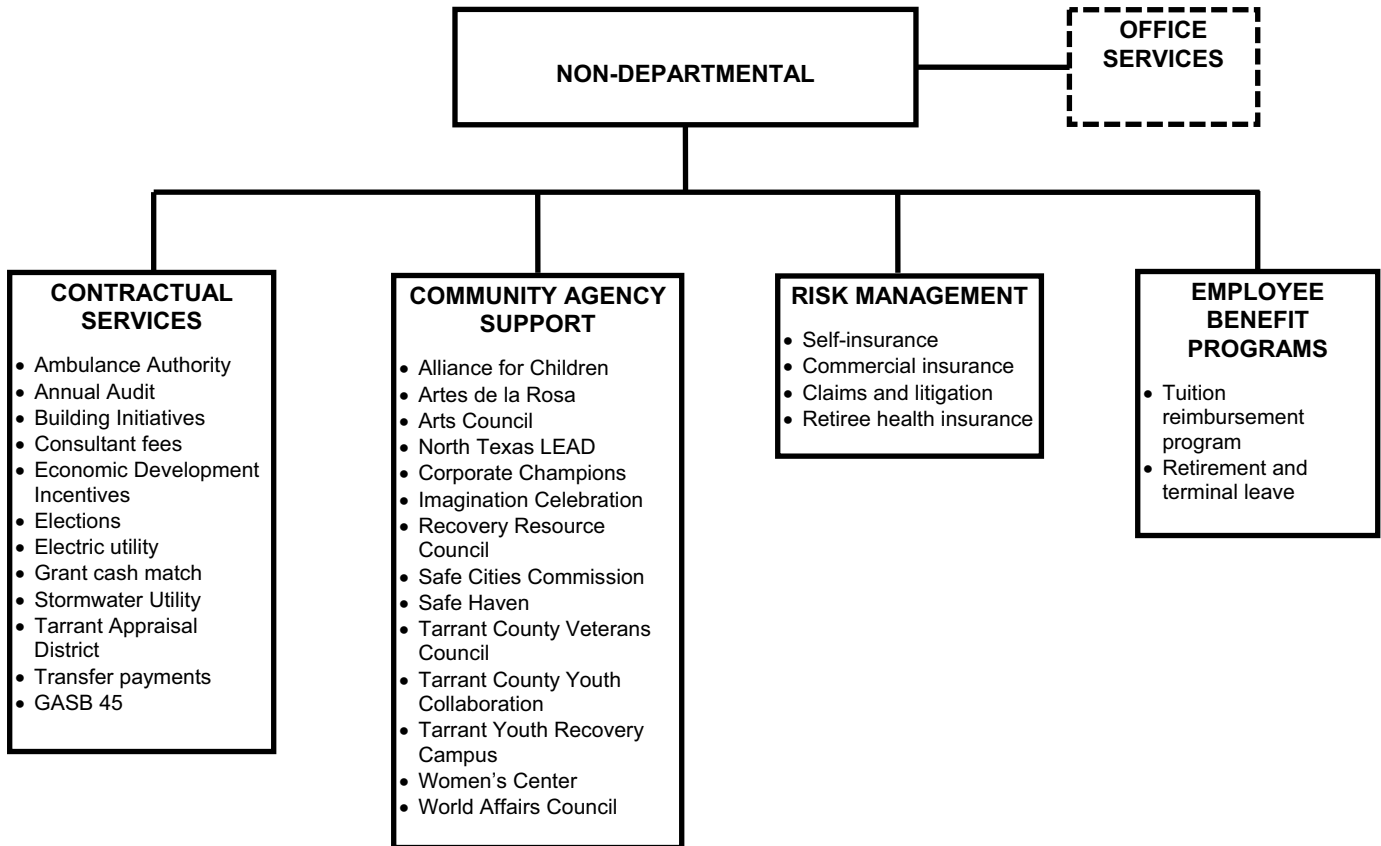
With respect to non-City agencies, in FY2007-08 organizations receiving funding from the City were advised of procedural changes for a new funding process beginning in FY2008-09 as well as revised reporting requirements. With these requirements, organizations were provided fiscal training and this training is to be completed in FY2007-08. The goal is to ensure that the organizations receiving City funding demonstrate an understanding of accounting principles and practices needed to manage their City-provided funds. Specific procedural changes include: mandatory fiscal training and quarterly reporting and the requirement for an organization budget submittal to the Sunset Review Office.

A review of some of the accounts that reside in Non-departmental indicate they would more appropriately reside in a Department budget. In FY2008-09, costs for consultants, employee recognition programs, memberships, financial and human resources activities will transfer to specific departments. The significant transfers include the Parks & Community Services Department which will receive \$1,824,421 for the "Comin-Up" Gang Intervention Program, and the Housing & Economic Development Department which will receive \$548,097 for the public improvement districts funding as well as \$35,000 for economic development consultant studies. All state and federal consultants currently funded in Non-Departmental will transfer to the Intergovernmental Relations Division of the City Manager's Office. A detailed list of expenditures transfers will be published with the adopted budget.

Beginning in FY2008-09, the debt service component of property tax collections will no longer pass through the General Fund and is not budgeted either as revenue or in Non-Departmental as expenditure.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 12,978,049	\$ 16,805,428	\$ 37,529,017	\$ 16,962,966
Supplies	78,834	43,600	46,800	5,200
Contractual	88,056,041	95,870,552	49,611,889	47,273,666
Capital Outlay	1,118,157	0	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 102,231,082	\$ 112,719,580	\$ 87,187,706	\$ 64,241,832
Authorized Positions	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL - 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
NON-DEPARTMENTAL		GG01/0901000:0909900	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$112,719,580	A.P.	0.0
2008-09 ADOPTED:	\$64,241,832	A.P.	0.0
<p>A) The adopted budget decreases by (\$52,288,069) for a transfer out to the Debt Service Fund. In the past, this transfer, based on the property tax debt levy was recorded in the General Fund. Starting with FY2008-09, the debt levy portion of the collected property taxes will go directly to the Debt Service Fund.</p> <p>B) The adopted budget decreases by (\$6,559,722) for the transfer of expenditures to various departments to align contractual expenditures with appropriate departments including \$1,824,821 for the Comin Up Program and \$2,000,000 for the Housing Trust Fund.</p> <p>C) The adopted budget increases by \$5,000,000 for the Governmental Accounting Standards Board (GASB) Statement 45 contribution requiring employers to measure and report the liabilities associated with other post-employment benefits.</p> <p>D) The adopted budget increases by \$2,319,861 for the MedStar Subsidy to improve response times and add additional personnel.</p> <p>E) The adopted budget increases by \$2,269,108 for electric utility costs based on average city facility usage and projected electricity rates per the electric contract negotiations expected in June 2009.</p> <p>F) The adopted budget decreases by (\$1,940,395) for the transfer of the General Fund Group Health contribution to the Group Health Fund.</p> <p>G) The adopted budget decreases by (\$1,809,681) for the CAD system debt service. The CAD system was paid with a one-time General Fund payment and equipment notes. No further funding is necessary for the system.</p> <p>H) The adopted budget increases by \$1,789,620 for the Retiree General Fund Group Health contribution.</p> <p>I) The adopted budget increases by \$1,247,484 based on the Risk Management allocation for the General Fund.</p> <p>J) The adopted budget increases by \$1,065,328 for commercial insurance premiums for property and equipment.</p> <p>K) The adopted budget increases by \$985,000 for the projected FY2007-08 Annual Audit and CAFR expenditures.</p> <p>L) The adopted budget decreases by (\$605,506) for a transfer out to the Debt Service Fund for the Zipper Building. Previously, this debt service was recorded in the General Fund. Starting with FY2008-09, the debt service for the Zipper Building will go directly to the Debt Service Fund.</p> <p>M) The adopted budget increases by \$570,084 for the operation of the new public health center facility.</p> <p>N) The adopted budget increases by \$392,499 for the establishment of a Public Art Infrastructure Management Program.</p> <p>O) The adopted budget decreases by (\$368,006) based on the number of claims and litigation expenditures.</p> <p>P) The adopted budget decreases by (\$300,000) for the reduction of the Small Contractor Development Program. This reduction will augment the program prioritization of the Housing & Economic Development Department.</p>			

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0901000	<u>ANNUAL AUDIT</u>								
	ANNUAL AUDIT	\$ 1,300,348	\$ 785,000	\$ 1,200,000	\$ 1,770,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,300,348</u>	<u>\$ 785,000</u>	<u>\$ 1,200,000</u>	<u>\$ 1,770,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC INFORMATION</u>								
0901301	CABLE OFFICE	\$ 250,753	\$ 250,753	\$ 250,753	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 250,753</u>	<u>\$ 250,753</u>	<u>\$ 250,753</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. INS. CONTRIBU- TIONS</u>								
0901501	CITY SELF INSURANCE	\$ 300,417	\$ 287,241	\$ 313,037	\$ 313,037	0.00	0.00	0.00	0.00
0901502	CITY COMMERCIAL INS.	1,516,434	1,474,969	2,540,297	2,540,297	0.00	0.00	0.00	0.00
0901506	RETIREE INS CONTRIB	9,335,455	10,475,428	12,265,048	12,265,048	0.00	0.00	0.00	0.00
0901507	UNEMPLOYMENT COMP INS	258,555	219,772	221,194	221,194	0.00	0.00	0.00	0.00
0901508	TIBS CONTRIBUTION PAYMENTS	61,236	98,470	98,470	98,470	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 11,472,097</u>	<u>\$ 12,555,880</u>	<u>\$ 15,438,046</u>	<u>\$ 15,438,046</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC ARTS INFRA- STRUCTURE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0901600	PUBLIC ARTS INFRA- STRUCTURE	\$ 0	\$ 0	\$ 0	\$ 392,499	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 392,499</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. UTILITIES</u>								
0902501	ELECTRICITY	\$ 12,264,257	\$ 12,666,000	\$ 14,005,108	\$ 14,935,108	0.00	0.00	0.00	0.00
0902506	STORMWATER UTILITY	135,655	279,870	146,870	146,870	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 12,399,912</u>	<u>\$ 12,945,870</u>	<u>\$ 14,151,978</u>	<u>\$ 15,081,978</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. CLAIMS/LITG CON- TRIB</u>								
0903001	CLAIMS EXPENSE	\$ 3,704,174	\$ 2,219,796	\$ 1,851,790	\$ 1,851,790	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,704,174</u>	<u>\$ 2,219,796</u>	<u>\$ 1,851,790</u>	<u>\$ 1,851,790</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CITY MEMBERSHIPS</u>								
0904510	CITY MEMBERSHIPS	\$ 287,605	\$ 517,893	\$ 532,244	\$ 29,300	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 287,605</u>	<u>\$ 517,893</u>	<u>\$ 532,244</u>	<u>\$ 29,300</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TUITION REIMBURSE- MENTS</u>								
0904600	TUITION REIMBURSE- MENTS	\$ 167,273	\$ 223,517	\$ 227,987	\$ 227,987	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 167,273	\$ 223,517	\$ 227,987	\$ 227,987	0.00	0.00	0.00	0.00
	<u>OUTSIDE CONSULTANTS</u>								
0905500	CONSULTANT FEES	\$ 3,427,189	\$ 3,368,424	\$ 8,054,434	\$ 5,526,088	0.00	0.00	0.00	0.00
0905502	GRANT MATCH	90,000	20,000	92,000	92,000	0.00	0.00	0.00	0.00
0905503	380 AGREEMENTS	6,252,330	7,072,340	7,364,329	7,364,329	0.00	0.00	0.00	0.00
0905515	CFW TIMELINE PROJECT	6,439	24,184	22,672	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 9,775,958	\$ 10,484,948	\$ 15,533,435	\$ 12,982,417	0.00	0.00	0.00	0.00
	<u>AMBULANCE</u>								
0905600	AMBULANCE	\$ 1,196,476	\$ 1,311,021	\$ 1,630,882	\$ 3,630,882	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,196,476	\$ 1,311,021	\$ 1,630,882	\$ 3,630,882	0.00	0.00	0.00	0.00
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	TARRANT APPRAISAL DISTRICT	\$ 1,784,474	\$ 1,899,664	\$ 1,994,647	\$ 1,994,647	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,784,474	\$ 1,899,664	\$ 1,994,647	\$ 1,994,647	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PUBLIC IMPROVEMENT DISTRICT</u>								
0905800	DOWNTOWN ASSESS- MENT DISTRICT	\$ 434,874	\$ 539,753	\$ 548,907	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 434,874</u>	<u>\$ 539,753</u>	<u>\$ 548,907</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OTHER CONTRIBU- TIONS</u>								
0906200	COMMUNITY AGENCIES	\$ 1,644,580	\$ 873,593	\$ 873,593	\$ 873,593	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,644,580</u>	<u>\$ 873,593</u>	<u>\$ 873,593</u>	<u>\$ 873,593</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								
0908000	BONDED DEBT SERVICE	\$ 46,346,279	\$ 52,288,069	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0908001	ZIPPER DEBT SERVICE	0	605,506	0	0	0.00	0.00	0.00	0.00
0908002	ENERGY PROJECT DEBT SERVICE	0	1,429,402	1,429,402	1,429,402	0.00	0.00	0.00	0.00
0908003	CAD DEBT SERVICE	1,085,809	1,809,681	0	0	0.00	0.00	0.00	0.00
0908004	LED TRAFFIC SIGNAL CONVERSION	0	559,411	559,411	559,411	0.00	0.00	0.00	0.00
0908005	CAPITAL PROJECTS MANAGEMENT SYSTEM	0	296,890	309,480	309,480	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 47,432,088</u>	<u>\$ 56,988,959</u>	<u>\$ 2,298,293</u>	<u>\$ 2,298,293</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>SPECIAL TRANSFERS</u>								
0909101	ELECTIONS	\$ 271,056	\$ 598,117	\$ 606,349	\$ 606,349	0.00	0.00	0.00	0.00
0909103	TRANSFERS	715,610	492,948	675,109	425,109	0.00	0.00	0.00	0.00
0909110	HARLEY LEASE TRANSFER	1,430,205	1,430,205	1,431,165	1,431,165	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,416,872</u>	<u>\$ 2,521,270</u>	<u>\$ 2,712,623</u>	<u>\$ 2,462,623</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>COUNCIL PRIORITIES</u>								
0909200	COUNCIL PRIORITIES	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 2,000,000</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EMPLOYEE SUGGESTION PROGRAM</u>								
0909500	EMPLOYEE SUGGESTION PROGRAM	\$ 164,747	\$ 168,600	\$ 168,600	\$ 0	0.00	0.00	0.00	0.00
0909501	COMMUNITY RELATIONS	20,886	47,500	37,500	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 185,633</u>	<u>\$ 216,100</u>	<u>\$ 206,100</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SALARY ADJUSTMENTS</u>								
0909800	SALARY ADJUSTMENTS	\$ 0	\$ 2,129,130	\$ 20,773,305	\$ 188,735	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0909801	RET. TERM. LEAVE/SICK PAY	3,378,706	4,130,433	4,393,039	4,448,958	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,378,706</u>	<u>\$ 6,259,563</u>	<u>\$ 25,166,344</u>	<u>\$ 4,637,693</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING/SECURITY INITIATIVES</u>								
0909900	BUILDING INITIATIVES	\$ 2,399,260	\$ 126,000	\$ 570,084	\$ 570,084	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,399,260</u>	<u>\$ 126,000</u>	<u>\$ 570,084</u>	<u>\$ 570,084</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 102,231,082	\$ 112,719,580	\$ 87,187,706	\$ 64,241,832	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
0901000	ANNUAL AUDIT Funds allocated for payment of external auditors for the audit of the City's financial records in preparation of the City's Comprehensive Annual Financial Report (CAFR).	\$785,000	\$1,770,000
0901301	CABLE OFFICE SUSTAINMENT Funds allocated for sustainment of the Cable Office.	\$250,753	\$0
0901501	SELF INSURANCE Self insurance premiums for General Fund departments.	\$287,241	\$313,037
0901502	COMMERCIAL INSURANCE Budget requirement for commercial insurance premiums on property and equipment, as identified by the Finance Department.	\$1,474,969	\$2,540,297
0901506	RETIREE GROUP HEALTH INSURANCE CONTRIBUTION Funds allocated for retiree health insurance benefits.	\$10,475,428	\$12,265,048
0901507	UNEMPLOYMENT COMPENSATION Funds allocated for unemployment benefits for General Fund employees.	\$219,772	\$221,194
0901508	TIBS RETIREMENT PAYMENT Funds allocated for Worker's Compensation contribution to retirement.	\$98,470	\$98,470
0901600	PUBLIC ARTS INFRASTRUCTURE Contract for management of Public Arts Program	\$0	\$392,499
0902501	ELECTRICITY Funds allocated for electricity payments for General Fund departments.	\$12,666,000	\$14,935,108
0902506	STORMWATER UTILITY Funds allocated for stormwater utility payments for General Fund departments.	\$279,870	\$146,870
0903001	CLAIMS/LITIGATION	\$2,219,796	\$1,851,790
0904510	CITY MEMBERSHIPS		
	Atmos Cities Steering Committee The Atmos Cities Steering Committee focuses on gas utility regulation issues.	\$60,334	\$0
	City/FW Chamber/Tarrant County Legislative Delegation Coordinator - Speaker Golf Open Sponsorship Funds allocated for intergovernmental networking with state and federal legislative delegates.	\$3,500	\$0

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CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
	D/FW Electric Consumer Coalition This coalition was formed to advocate sensible solutions to the issue of electric transmission congestion. This group represents consumers' concerns to the Public Utility Commission, ERCOT and the Texas Legislature.	\$10,000	\$0
	Electric Reliability Council Of Texas (ERCOT) This group is responsible for researching, studying and planning for the future needs of electricity throughout the area.	\$2,000	\$0
0904510	Emergency Preparedness Planning Council (NCTCOG) The Emergency Preparedness Planning Council serves in an advisory role to the North Central Texas Council of Governments Executive Board.	\$10,500	\$0
	Fort Worth Chamber of Commerce Promotes the interest of its members by assuming a leadership role in making Fort Worth an excellent place in which to live and do business.	\$4,945	\$0
	Fort Worth Metropolitan Black Chamber of Commerce Creates partnerships that bring people and resources together for the common good of individuals and small businesses in the African-American community.	\$10,133	\$0
	Fort Worth Tarrant Regional Transportation Coalition The Tarrant Regional Transportation Coalition advocates at the state and federal level for issues regarding transportation, bridge, mass transit and air quality issues.	\$30,000	\$0
	Government Accounting Standards Board (34) This organization will provide insight to interpret current and future accounting standards that govern municipalities.	\$7,500	\$0
	Hispanic Chamber of Commerce Identifies and assists small to medium-sized businesses in Fort Worth providing services that will allow them to attain international business goals.	\$12,500	\$0
	International City/County Management Association Aids cities and counties in obtaining accurate, fair, and comparable data about the quality and efficiency of service delivery to their citizens.	\$9,300	\$9,300
	Mental Health Connection Funds allocated for the ongoing development, enhancement, and implementation of mental health service plans for the City of Fort Worth and Tarrant County.	\$20,000	\$20,000
	National League of Cities	\$21,848	\$0

F-167

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
	<p>North Central Texas Council of Governments State-designed regional planning organization that serves 16 area counties; Fort Worth has a seat on the board.</p>	\$59,885	\$0
	<p>North Central Texas Regional Certification Agency Funds for the certification agency for Minority/Women Businesses Enterprise.</p>	\$36,179	\$0
	<p>North Texas Commission Promotes economic vitality and an improved quality of life in the metroplex.</p>	\$56,448	\$0
	<p>Public Technology, Inc. (PTI) A non-profit organization of the National League of Cities, National Association of Counties, and International City/County Management Association. PTI is dedicated to furthering the use of technology in both cities and counties.</p>	\$15,000	\$0
	<p>Steering Committee of Oncor Service Area Cities The Steering Committee of Oncor Service Area Cities was formed to facilitate city participation in rate cases, rule makings, and other proceedings related to electric utility regulation.</p>	\$60,334	\$0
0904510	<p>Texas Coalition of Cities on Franchise Utility Issues TCCFUI is a coalition of more than 100 Texas cities dedicated to supporting the interests of the citizens and cities of Texas. TCCFUI monitors the activities of the Texas Legislature, provides franchising expertise and model franchise documents to members.</p>	\$18,000	\$0
	<p>Texas Municipal League (TML) TML meets the needs and advocates the interests of its members. Its purpose is to render services that individual cities have neither the resources nor the power to provide on their own.</p>	\$27,402	\$0
	<p>Texas Transportation Summit The Texas Transportation Summit is a state-wide forum attended by various state legislators regarding transportation issues and funding sources.</p>	\$5,500	\$0
	<p>U. S. Conference of Mayors Official nonpartisan organization of cities with a population of 30,000 or more. The organization aids the development of effective national urban policy, strengthens federal/city relationships, and provides mayors with leadership and management tools.</p>	\$27,485	\$0
	<p>Vision North Texas Funds for a Public/Private partnership that expands the public dialogue about choices available for regional development as it accommodates</p>	\$9,100	\$0

F-168

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
0904600	TUITION REIMBURSEMENT Funds allocated for financial assistance for college tuition through the City's Tuition Reimbursement Program (reimburses 100 percent for state schools and 75 percent for private institutions).	\$223,517	\$227,987
0905500	CONSULTANT FEES		
	Actuarial Study	\$100,000	\$0
	ASCAP & BMI License Agreements Provides funding for license agreements between the City and the American Society of Composers And Producers (ASCAP) and Broadcast Music, Inc. (BMI) to provide public performance of copyrighted materials.	\$8,237	\$8,237
	Bank Fees Payment for standard banking services.	\$25,200	\$0
	Base Realignment And Closure (BRAC) Funding allocated for a consultant to study the economic impact and develop strategies to prevent the closing of the Naval Air Station Joint Reserve Base of Fort Worth (NASJRBFW).	\$5,000	\$0
	Brass/SBFS Maintenance Funds allocated for the maintenance of the Citywide budgeting system (BRASS).	\$48,620	\$0
	Budget Celebration/Kick-Off Supplies Funds for annual budget kick-off/celebration supplies.	\$2,000	\$2,000
	Cafeteria Subsidy Supplemental funds to allow the continuation of the City Hall Café to maintain current menu prices and operating hours.	\$40,000	\$40,000
	Citizen Survey Funds allocated for the annual citizen survey.	\$48,000	\$48,000
0905500	City of Northlake Funding allocated for use of the City of Northlake's ETJ for the Texas Motor Speedway.	\$9,000	\$9,000
	Comin' Up Gang Intervention Program Collaborative effort between the City of Fort Worth and the Boys and Girls Clubs of Greater Fort Worth to reduce the level of gang violence in Fort Worth.	\$1,749,493	\$0
	Council/Management Workshops Funds allocated for the City Council/City Management planning workshops and retreats.	\$15,000	\$0

F-169

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
	Cultural Arts Center Operations Subsidy Funding allocated as an operational subsidy for new organization(s) that will occupy the former Modern Art Museum complex.	\$200,000	\$200,000
	Economic Development Consultant Studies Funds outside consultant costs for various studies regarding economic development.	\$100,000	\$0
	Franklin Partnership, LLC Allocation of funds for federal consultant services and representation related to issues of concern for the City of Fort Worth before the Congress of the United States and federal agencies.	\$192,000	\$0
	GASB 45 GASB requirement for government entities that sponsor Other Post Employment Benefits (OPEB), primarily retiree healthcare, to account for benefits on an accrual basis.	\$0	\$5,000,000
	Governmental Affairs (Charles Evans) Allocation of funds for outside legislative consulting services to promote the passage of proposed legislative initiatives included in the City council adopted legislative agenda/packet. Evans assisted, when requested, in acquiring sponsors for bills.	\$88,000	\$0
	Hillco Funding for Legislative Consultant.	\$93,000	\$0
	ICMA Alternative FICA Contribution	\$50,000	\$0
	Indirect Cost Study Payment for external auditor's preparation of the Indirect Cost Study.	\$45,000	\$0
	Lawrence Collins Allocation of funds for outside legislative consulting services as a state appropriation/revenue strategist and a general liaison and representative of the City for business with the Comptroller's Office and the Legislative Budget Board.	\$95,000	\$0
	Miller Van Eaton Allocation of funds for legislative consulting services.	\$0	\$0
	The Network, Inc. Funds for a 24 hour hotline to reduce losses to the City from illegal or unethical activities, protect the anonymity of employees reporting concerns about illegal or unethical activities and promote ethical practices throughout the City organization.	\$10,000	\$1,000
	PAS Communications Allocation of funds for legislative consulting services.	\$0	\$0

F-170

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
	Non-Profit Fiscal Literary Training	\$25,000	\$0
0905500	North America's Super Highway Coalition (NASCO) Promotes economic development, trade, and tourism along the I-35 corridor and between the NAFTA nations by developing linear trade corridors and fostering business-to-business contacts.	\$15,000	\$0
	North Texas Commission: Timecapsule and Video Funding for the North Texas Commission's Video Project showcasing NTC history and accomplishments over the past 35 years.	\$5,000	\$0
	Reverse 911 Funding allocated for maintenance and the service contract with Sigma Communications for the City's Reverse 911 Public Notification System.	\$8,500	\$0
	Small Contractor Development Program Funds allocated for administration of a City-wide program for all construction-related projects to small contractors to increase their ability to become contributing economic entities.	\$300,000	\$0
	Sunset Reviews Funding for city-wide sunset reviews to be performed by the Sunset Review office.	\$0	\$216,960
	Telephone Basic Line	\$909	\$891
	Walter Fisher Consultation Allocation of Funds for outside legislative consulting services in order to maintain resident expertise regarding the City's relationship with the State Legislature.	\$90,465	\$0
0905502	GRANT MATCHES Funds allocated City-wide to leverage grant opportunities for the upcoming fiscal year. For the Fort Worth Fire Department.	\$20,000	\$92,000
0905503	ECONOMIC DEVELOPMENT INCENTIVES Funds allocated for economic development incentives for "380 agreements" for various organizations.	\$7,072,340	\$7,364,329
0905515	TIMELINE PROJECT Funds allocated for a database and website link that provides an ongoing, updated Fort Worth historical resource.	\$24,184	\$0
0905600	AMBULANCE AUTHORITY Subsidy payment from the City of Fort Worth to the Area Metropolitan Ambulance Authority (MedStar). Amount is based on approximately \$2.27 per capita for a population of 718,250.	\$1,311,021	\$3,630,882

F-171

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
0905700	TARRANT APPRAISAL DISTRICT Allocation of funds for payment to the Tarrant Appraisal District for appraisal services. 5% increase over 2007 Contract Amount for appraisal services per Tarrant Appraisal District representative.	\$1,899,664	\$1,994,647
0905800	PUBLIC IMPROVEMENT DISTRICTS Funds allocated as payment to Downtown Fort Worth, Inc., for provision of the following services for public improvement districts: maintenance and landscaping, security, enhancements, promotions and special events, marketing, transportation, and parking.	\$539,753	\$0
0906200	AGENCY CONTRIBUTION		
	Alliance For Children Allocation to strive to lessen the emotional trauma to child abuse victims and improve the justice system's response to child abuse by uniting efforts of public agencies and enlisting community support.	\$63,998	\$63,998
	Arts Council of Fort Worth and Tarrant County Serves the city's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts.	\$280,000	\$280,000
	Center for Performance Management	\$5,400	\$5,400
	Corporate Champions Serves youth by providing, through a program of informal education, opportunities for youth to realize their full potential and function effectively as caring, self-directed individuals, responsible for themselves and others.	\$10,000	\$10,000
	Imagination Celebration Arts education program to introduce students to the arts, such as ballet, museums, gardens, and other arts and cultural organizations.	\$50,000	\$50,000
	Artes de la Rosa Dedicated to preserving, promoting and interpreting the art, culture, lives and history of the Latin Community.	\$60,000	\$60,000
	North Texas Leaders & Executives Advocating Diversity Joint public/private sector program for the development and promotion of minorities and women in Fort Worth's corporate workforce.	\$25,000	\$25,000
	Recovery Resource Council Strives to improve the overall quality of life in Tarrant County by reducing substance abuse through education, prevention, and intervention referral efforts.	\$50,000	\$50,000

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
	<p>Safe Cities Commission Coordinates and implements strategies to prevent and reduce crime and violence in the City of Fort Worth, with an emphasis on gangs and youth crime issues.</p>	\$60,195	\$60,195
	<p>Safe Haven Serves as a shelter for battered women. Open 24 hours a day, seven days a week, the shelter also provides emergency transportation, legal advice, and childcare.</p>	\$90,000	\$90,000
	<p>Tarrant County Youth Collaboration Promotes safe and nurturing communities that foster the development of each child's potential through advocacy, collaboration, and youth/adult partnerships.</p>	\$15,000	\$15,000
	<p>Tarrant County Youth Recovery Campus (MHMR) An alliance between public and private organizations, which assists young persons with drug and alcohol addiction, as well as helps families cope with these problems.</p>	\$51,000	\$51,000
	<p>Tarrant County Veterans Council Funds allocated for assistance with programs honoring the veterans of Fort Worth.</p>	\$5,000	\$5,000
0906200	<p>Women's Center Provides comprehensive sexual assault intervention and prevention services for adults and children, collaborative case support and professional training for law enforcement personnel.</p>	\$75,000	\$75,000
	<p>World Affairs Council The World Affairs Council hosts emerging foreign leaders in the United States to experience our society firsthand. The goal is to provide the participants an in-depth exposure to their professional fields.</p>	\$33,000	\$33,000
0908000	<p>DEBT SERVICE Funds budgeted for General Fund payment of debt service.</p>	\$52,288,069	\$0
0908001	<p>"ZIPPER" BUILDING DEBT SERVICE Funds budgeted for debt payments for the recently purchased "Zipper" building.</p>	\$605,506	\$0
0908002	<p>ENERGY PROJECT DEBT SERVICE Funds for Energy Conservation SECO Loan repayment.</p>	\$1,429,402	\$1,429,402
0908003	<p>COMPUTER AIDED DISPATCH DEBT SERVICE Funds budgeted for debt payments for the Computer Aided Dispatch System Upgrade</p>	\$1,809,681	\$0

F-173

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
0908005	CPMS Debt Service	\$296,890	\$309,480
0909101	ELECTIONS Funds allocated for the City's various elections for the next fiscal year.	\$598,117	\$606,349
0909103	SPECIAL TRANSFERS		
	ADA Projects Funds allocated for City facility renovations to comply with the Americans with Disabilities Act.	\$100,000	\$0
	Real Property Services Funds are used by various departments as needed for services such as surveying and appraisals where no other funding exists.	\$150,000	\$0
	Solid Waste Sales Tax Transfer Funds allocated for transfer of funds to the Solid Waste Fund from the General Fund. Solid Waste customers pay sales tax to the State, and then the State returns one percent of the total collected to the City.	\$242,948	\$425,109
0909110	JAMES AVENUE LEASE TRANSFER Funds allocated for lease payments for T/PW's & ESD's new location.	\$1,430,205	\$1,431,165
0909200	Council Priorities Housing Trust Fund.	\$2,000,000	\$0
0909500	EMPLOYEE ENHANCEMENT PROGRAMS		
	Administrative Conference Annual conference that honors support staff in the City.	\$29,000	\$0
	Customer Service Awards Funds allocated for recognizing employees performing outstanding Customer Service during a week-long City-wide celebration.	\$8,000	\$0
	Employee Recognition Awards Funds allocated for the new "Pat on the Back" award that rewards employees for providing good customer service or for good communication.	\$4,600	\$0
	Exceptional Performance Award Funds allocated for the recognition of employees who have demonstrated exceptional performance during a given Quarter.	\$10,000	\$0
	PAY\$ Program rewarding employees for cost saving suggestions that merit recognition.	\$42,400	\$0

CENTER	DESCRIPTION	2007-08 ADOPTED BUDGET	2008-09 ADOPTED BUDGET
	Service Awards Recognizes employees' longevity with the City.	\$49,600	\$0
	Texas Wesleyan University Leadership Program Tuition Reimbursement for ELDI participants and other management classes.	\$25,000	\$0
0909501	COMMUNITY RELATIONS		
	African-American Breakfast Celebration Funding allocated for the recognition of African-American culture and its contributions to the City.	\$5,000	\$0
	Commission on the Status of Women Recognizes women in all segments of Fort Worth society.	\$30,000	\$0
	Hispanic Breakfast Funding allocated for implementing an annual breakfast that recognizes Hispanic heritage, its history and its contributions to the City.	\$5,000	\$0
	Hispanic Heritage Celebration Funding allocated for the recognition of Hispanic heritage and history and its contributions to the City.	\$2,500	\$0
	Mayor's Committee on Persons with Disabilities Funds allocated for a committee that is dedicated to working with persons who have disabilities.	\$4,000	\$0
	MLK/Juneteenth Funds for the annual Martin Luther King, Jr. and Juneteenth programs for City employees.	\$1,000	\$0
0909800	SALARY ADJUSTMENTS Compensation Plan and Sellback Option	\$0	\$0
	Group Health Insurance General Fund Group Health General Fund contribution	\$1,940,395	\$0
	Life Insurance Death Benefit	\$188,735	\$188,735
0909801	TERMINAL LEAVE Funds paid to employees upon either retirement or separation of employment.	\$4,130,433	\$4,448,958
0909900	BUILDING INITIATIVES Funding for the Public Health Center building.	<u>\$126,000</u>	<u>\$570,084</u>

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

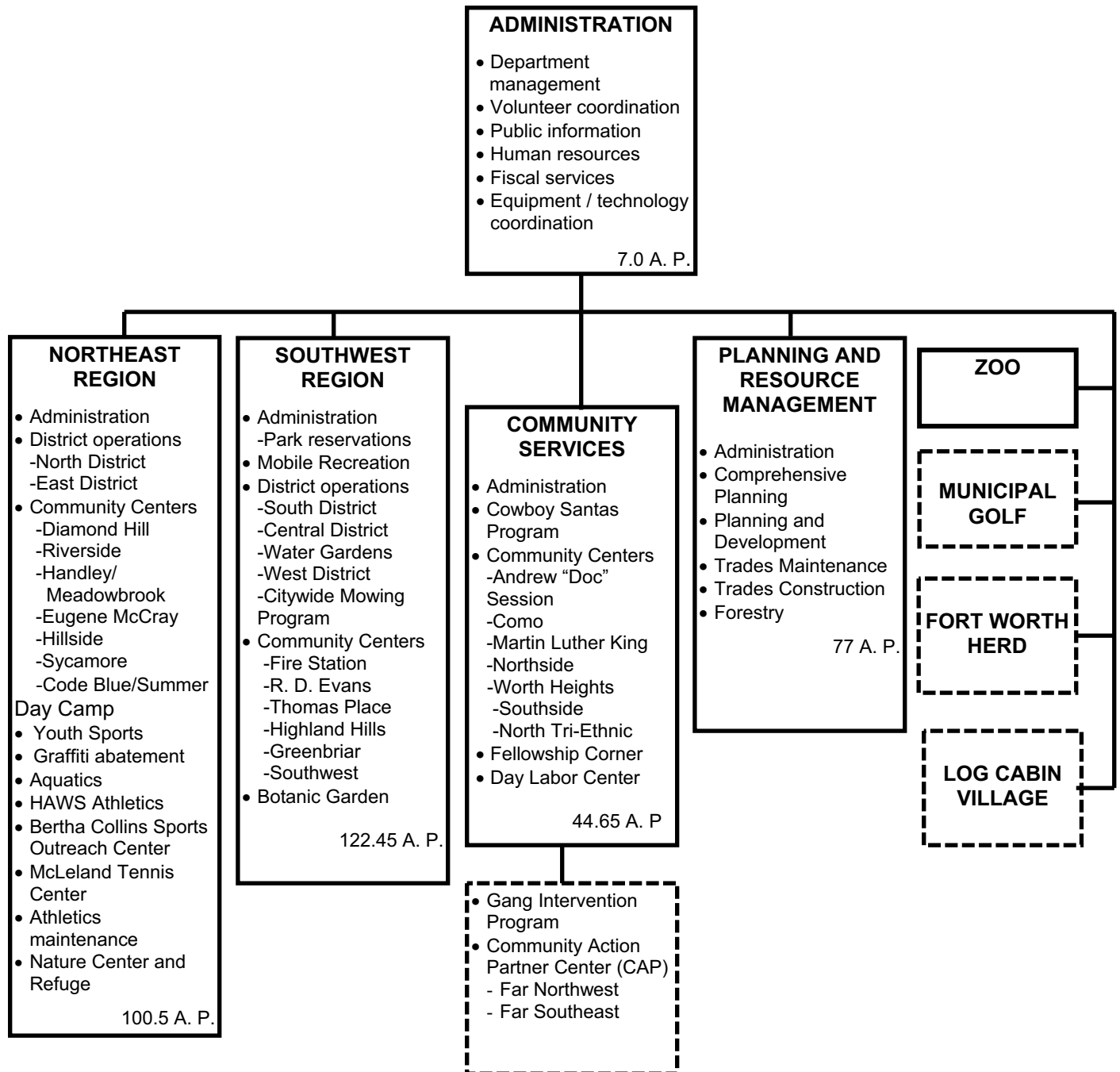
The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs. The department is organized into six divisions.

The Administration Division provides overall planning and direction for and administrative support to the department, as well as the coordination of volunteer activities, coordinating centralized information management, fiscal and human resources support for the other departmental elements and contractual oversight of the Zoo. The Zoo's daily operations are managed through a contractual arrangement with the Fort Worth Zoological Association. The Zoo provides conservation education as well as appreciation for the biodiversity of animal life, nature, and their relationship to the quality of human life. The Northeast Region Division is responsible for the operation of six community centers and the maintenance of the park system on the City's northeast side, including contract mowing. This division also oversees the department's aquatics and athletics operations, McLeland Tennis Center, graffiti abatement program, and the Nature Center and Refuge. The Southwest Region Division is responsible for the operation of six community centers, park reservations coordination and the maintenance of the park system on the southwest side of the City, including contract mowing. The division operates the Water Gardens and the Botanic Garden Center and Conservatory, and manages the Log Cabin Village.

The Planning and Resource Management Division is responsible for identification of park system needs and the acquisition, master planning, design, engineering, grantsmanship and construction of park development projects. The division is also responsible for park system infrastructure maintenance, the care for trees on City-owned property including the removal of hazardous trees and the trimming of tree limbs to alleviate traffic hazards. This division also manages the Fort Worth Herd. The Community Services Division is responsible for operation of seven community centers and Fellowship Corner, two Community Action Partner (CAP) Centers, the coordination of the Comin' Up Gang Intervention Program, the Day Labor Center, and oversight of human services programs, such as those at the CAP Centers.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 16,751,441	\$ 18,556,580	\$ 16,349,811	\$ 17,976,192
Supplies	2,898,639	2,515,679	2,746,814	2,783,552
Contractual	6,854,528	7,580,616	13,271,969	15,106,437
Capital Outlay	751,914	406,100	389,000	389,000
Total Expenditures	\$ 27,256,522	\$ 29,058,975	\$ 32,757,594	\$ 36,255,181
Authorized Positions	338.75	367.10	336.60	351.60

PARKS AND COMMUNITY SERVICES – 351.60 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$29,058,975	A.P.	367.10
2008-09 ADOPTED:	\$36,255,181	A.P.	351.60

- A) The adopted budget increases by \$5,320,372 in Other Contractual for the Fort Worth Zoo operations contract with the Fort Worth Zoological Association. The Parks and Community Services Department has overseen this contract and now that there are no authorized positions included in the contract this expenditure is being transferred under the umbrella of this Department. The Zoo Department will no longer exist beginning October 1, 2008.
- B) The adopted budget decreases by (\$433,277) for the transfer of the Log Cabin Village operations to the Culture and Tourism Fund. This includes the transfer of revenues and six positions.
- C) The adopted budget increases by \$410,083 for a 3 percent pay raise for general employees.
- D) The adopted budget decreases by (\$297,151) for the transfer of the Urban Forestry Section to the Planning and Development Department. This includes operational costs for this section as well as four positions and vehicles. This reduction also includes the elimination of one vacant engineering technician position.
- E) The adopted budget increases by \$262,148 for the transfer of the Day Labor Center operations from the Economic and Community Development Department. This includes two and a half positions that operate the Center as well as operational expenditures and one vehicle.
- F) The adopted budget decreases by (\$386,969) for reduced neighborhood and community park maintenance. This includes five maintenance workers and one district superintendent.
- G) The adopted budget decreases by (\$222,457) to eliminate a Training Specialist, IT Coordinator, and Park Reservationist positions as well as reduce operational expenditures for travel, training, and marketing.
- H) The adopted budget decreases by (\$169,545) to reduce the athletics field operations agricultural and contractual expenditure budget. This includes two maintenance positions.
- I) The adopted budget decreases by (\$66,596) to reduce an Administrative Assistant position and associated expenditures for the Cowboys Santa Program.
- J) The adopted budget increases by \$390,742 for maintenance and improvements to 14 new parkland dedications during FY2008-09.
- K) The adopted budget increases by \$357,591 for utility improvements at the Fort Worth Zoo for the herpetarium and the contractual obligation of annual inflation adjustment for the zoo operations contract.
- L) The adopted budget increases by \$190,457 for the maintenance of Berry Street (Waits to Forest Park) and Lancaster commercial corridors projects.
- M) The adopted budget decreases by (\$125,000) for reduced landscaping, irrigation, and concrete repair at the Fort Worth Water Gardens.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

PARKS AND COMMUNITY SERVICES

DEPARTMENT PURPOSE

To enrich the lives of our citizens through the stewardship of our resources and the responsive provision of quality recreational opportunities and community services. To assist in the achievement of the City's Strategic Goals through accomplishment of objectives in the Department's Annual Business Plan.

FY2008-09 DEPARTMENTAL OBJECTIVES

- To manage 10,827 acres of parks, 142 miles of medians, 284 lane miles of rights-of-way, 158 corner clips and 268 traffic islands within established mowing cycles
- To provide service for 707,044 visits annually at 20 community centers during an average of 45 hours per week
- To respond to 2,535 requests for tree work through the Forestry Section
- To complete 3,576 playground maintenance inspections through the Trade Section
- To provide a free year-round Youth Sports Program involving 6,300 youth
- To provide educational programs for 316 schools at the Botanic Garden and the Fort Worth Nature Center
- To promote and secure the zoological park as a leading cultural institution in the Fort Worth Community, the Dallas-Fort Worth Metroplex and the State of Texas
- To enhance the department's ability to provide adequate support for on-going programs and special projects by sustaining the number of volunteer participants
- To provide reservation services for park sites to accommodate corporate and non-profit groups and event sponsors; individual park users will use park pavilions on a "first come, first served basis" without reservations
- To mow and clean City properties including tax-foreclosed properties and fee-owned property through the City-wide Mowing Program every 28 days

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Mowing cycles completed	19/20	18/20	18/18
Participant visits at centers	1,035,542	1,045,897	707,044
Responses to Forestry Section	2,515	2,767	2,535
Number of playground inspections	3,278	3,576	3,576
Youth sports participants	5,634	5,716	6,300
Schools served via educational programs	427	486	316
Annual zoo attendance	1,034,279	950,000	950,000
Volunteers/volunteer hours	32,313/229,814	32,959/232,112	32,229/229,825
Number of site reservations	723	650	145
City properties mowing cycle	28	28	28

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	COMMUNITY SERVICES ADMINISTRATION	\$ 436,528	\$ 335,001	\$ 281,556	\$ 2,117,795	4.25	3.25	3.25	3.25
0800503	COWBOY SANTAS PROGRAM	0	207,488	120,737	124,796	0.00	1.00	0.00	0.00
0800504	SOUTHSIDE COMMUNITY CENTER	154,536	170,055	162,247	170,429	2.50	3.30	3.25	3.25
0800509	ANDREW DOC SESSION COMMUNITY CENTER	155,699	172,584	154,773	163,690	2.50	3.25	3.25	3.25
0800510	FELLOWSHIP CORNER	3,814	5,263	6,323	6,323	0.00	0.00	0.00	0.00
0800522	NORTHSIDE COMMUNITY CENTER	329,071	356,260	152,448	378,209	5.50	6.25	2.30	6.30
0800523	COMO COMMUNITY CENTER	450,101	535,884	510,373	534,760	5.50	10.10	10.10	10.10
0800526	NORTH TRI ETHNIC COMMUNITY CENTER	214,394	201,606	196,606	206,794	3.50	4.00	4.00	4.00
0800532	WORTH HEIGHTS COMMUNITY CENTER	310,680	344,800	235,602	344,018	5.50	5.50	4.00	6.00
0800535	MLK COMMUNITY CENTER	306,504	327,926	229,518	339,936	5.50	6.00	4.00	6.00
0800540	DAY LABOR CENTER	0	0	254,635	262,148	0.00	0.00	2.50	2.50
	Sub-Total	<u>\$ 2,361,326</u>	<u>\$ 2,656,867</u>	<u>\$ 2,304,818</u>	<u>\$ 4,648,898</u>	<u>34.75</u>	<u>42.65</u>	<u>36.65</u>	<u>44.65</u>
	<u>PACS ADMINISTRATION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0801000	PACS ADMINISTRATION	\$ 1,882,259	\$ 1,493,261	\$ 1,554,189	\$ 1,657,882	9.00	10.00	8.00	7.00
	Sub-Total	<u>\$ 1,882,259</u>	<u>\$ 1,493,261</u>	<u>\$ 1,554,189</u>	<u>\$ 1,657,882</u>	<u>9.00</u>	<u>10.00</u>	<u>8.00</u>	<u>7.00</u>
	<u>ZOOLOGICAL PARK</u>								
0805000	ZOO OPERATION	\$ 0	\$ 0	\$ 5,320,372	\$ 5,320,372	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,320,372</u>	<u>\$ 5,320,372</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807010	SW REGION ADMINIS- TRATION	\$ 646,874	\$ 531,070	\$ 528,835	\$ 549,477	6.00	6.00	6.00	6.00
0807015	MOBILE RECREATION PROGRAM	0	90,870	105,001	108,132	0.00	1.00	1.00	1.00
0807021	WEST DISTRICT OPERA- TIONS	748,942	885,926	822,920	852,598	9.00	10.00	9.00	9.00
0807027	FIRE STATION COMMU- NITY CTR	177,710	189,085	201,205	209,245	3.00	3.75	3.75	3.75
0807028	RD EVANS COMMUNITY CENTER	203,282	213,229	222,711	232,535	3.00	3.80	3.80	3.80
0807029	THOMAS PLACE COM- MUNITY CENTER	171,185	191,306	197,373	206,136	3.00	3.50	3.50	3.50
0807031	SOUTH DISTRICT OPER- ATIONS	1,227,926	1,370,680	1,517,042	1,564,708	14.00	15.00	14.00	14.00
0807032	WORTH HEIGHTS COM- MUNITY CENTER	0	4,532	1,161	1,161	0.00	0.50	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0807033	HIGHLAND HILLS COMMUNITY CENTER	198,119	214,504	227,459	236,500	3.00	4.00	4.00	4.00
0807038	GREENBRIAR COMMUNITY CENTER	200,597	205,565	211,743	220,953	3.00	3.80	3.80	3.80
0807039	SW COMMUNITY CENTER	213,018	237,965	250,204	262,862	3.00	4.60	4.60	4.60
0807041	CENTRAL DISTRICT	1,219,525	1,289,783	1,238,237	1,272,379	10.00	11.00	9.00	9.00
0807051	WATER GARDEN	486,198	736,256	605,066	624,280	7.00	7.00	7.00	7.00
0807061	CITYWIDE MOWING	1,180,195	1,313,106	1,261,040	1,322,014	20.00	20.00	19.00	19.00
0807080	BOTANIC GARDEN	2,571,784	2,581,506	2,478,301	2,581,454	31.00	34.00	34.00	34.00
0807090	LOG CABIN VILLAGE	465,417	429,649	16,255	33,390	6.00	6.00	0.00	0.00
	Sub-Total	<u>\$ 9,710,773</u>	<u>\$ 10,485,032</u>	<u>\$ 9,884,553</u>	<u>\$ 10,277,824</u>	<u>121.00</u>	<u>133.95</u>	<u>122.45</u>	<u>122.45</u>
	<u>NORTHEAST REGION</u>								
0808010	NE REGION ADMINISTRATION	\$ 458,486	\$ 468,917	\$ 568,158	\$ 584,971	5.00	5.00	5.00	5.00
0808021	NORTH DISTRICT OPERATIONS	1,266,211	1,714,171	1,612,347	1,655,032	12.00	14.00	13.00	13.00
0808027	BERTHA COLLINS COMMUNITY CENTER	38,694	38,711	38,779	39,174	0.00	0.00	0.00	0.00
0808028	DIAMOND HILL COMMUNITY CENTER	172,497	180,477	199,748	210,007	3.00	3.50	3.50	3.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0808029	RIVERSIDE COMMUNITY CENTER	184,631	231,556	252,370	262,252	3.00	4.75	4.75	4.75
0808031	EAST DISTRICT OPERATIONS	1,130,829	1,258,384	1,110,534	1,155,165	14.00	15.00	14.00	14.00
0808032	ALLEY CLEANING AND MAINTENANCE	412,758	21,531	0	0	3.00	0.00	0.00	0.00
0808034	MCCRAY COMMUNITY CENTER	185,798	212,196	219,414	226,933	3.00	3.50	3.50	3.50
0808036	HANDLEY-MEADOW-BROOK COMMUNITY	207,173	219,699	233,957	245,159	3.00	3.75	3.75	3.75
0808038	HILLSIDE COMMUNITY CENTER	197,081	214,581	228,717	238,819	3.00	4.25	4.25	4.25
0808039	SYCAMORE COMMUNITY CENTER	284,133	309,574	227,124	340,221	5.00	5.75	3.75	5.75
0808040	GRAFFITI ABATEMENT	117,041	128,659	130,316	138,334	2.00	2.00	2.00	2.00
0808050	SUMMER DAY CAMP	62,360	61,235	61,235	61,235	0.00	0.00	0.00	0.00
0808060	NORTHEAST REGION/ YOUTH SPORTS	269,553	281,558	283,490	283,717	0.00	0.00	0.00	0.00
0808070	AQUATICS	546,977	588,651	602,059	613,284	0.00	1.00	1.00	1.00
0808080	HAWS ATHLETICS CENTER	722,060	783,158	812,819	843,634	8.00	8.00	8.00	8.00
0808081	MCLELAND TENNIS CENTER	21,239	26,608	26,608	26,608	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0808085	ATHLETICS MAINTENANCE	1,903,325	2,041,666	1,874,898	1,946,936	22.00	24.00	22.00	22.00
0808090	NATURE CENTER & REFUGE	614,854	636,183	666,192	696,852	10.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 8,795,701</u>	<u>\$ 9,417,515</u>	<u>\$ 9,148,765</u>	<u>\$ 9,568,333</u>	<u>96.00</u>	<u>104.50</u>	<u>98.50</u>	<u>100.50</u>
	<u>PLANNING & RESOURCE MANAGEMENT</u>								
0809010	PRM ADMINISTRATION	\$ 245,491	\$ 374,984	\$ 270,130	\$ 284,438	4.00	4.00	5.00	5.00
0809015	COMPREHENSIVE PLANNING	671,616	335,002	472,021	486,156	12.00	3.00	6.00	6.00
0809020	DESIGN & DEVELOPMENT	272,227	301,482	294,619	315,079	7.00	7.00	7.00	7.00
0809025	URBAN FORESTRY	0	430,970	6,082	8,002	0.00	7.00	0.00	0.00
0809030	TRADES MAINTENANCE	1,173,317	1,123,974	1,185,478	1,244,689	17.00	16.00	16.00	16.00
0809035	TRADES CONSTRUCTION	766,246	859,960	839,073	883,725	13.00	14.00	18.00	18.00
0809040	FORESTRY	1,377,566	1,579,928	1,477,494	1,559,783	25.00	25.00	19.00	25.00
	Sub-Total	<u>\$ 4,506,463</u>	<u>\$ 5,006,300</u>	<u>\$ 4,544,897</u>	<u>\$ 4,781,872</u>	<u>78.00</u>	<u>76.00</u>	<u>71.00</u>	<u>77.00</u>
	TOTAL	\$ 27,256,522	\$ 29,058,975	\$ 32,757,594	\$ 36,255,181	338.75	367.10	336.60	351.60

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PLANNING	FUND/CENTER GG01/0221000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

In June 2006, Zucker Systems, Inc., completed a study of the development processes in Fort Worth. The Zucker Study Report recommended that staff consider consolidation of the Planning and Development Departments to ensure consistency in guidance provided to customers and to provide appropriate linkage between long-term planning and current development activities. With the implementation of the Permit Center and the improvement in the services provided, the timing for this organizational change was appropriate. On April 24, 2007 City Council approved Ordinance 17522-04-2007 creating the "Planning and Development Department". Therefore, with the adoption of the FY2007-08 Budget, the Planning Department funding was consolidated under the Development Department.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 1,435,375	\$ 0	\$ 0	\$ 0
Supplies	16,942	0	0	0
Contractual	212,946	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,665,264	\$ 0	\$ 0	\$ 0
Authorized Positions	23.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0221000	<u>ADMINISTRATION</u>								
	ADMINISTRATION	\$ 1,665,264	\$ 0	\$ 0	\$ 0	23.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,665,264</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>23.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,665,264	\$ 0	\$ 0	\$ 0	23.00	0.00	0.00	0.00

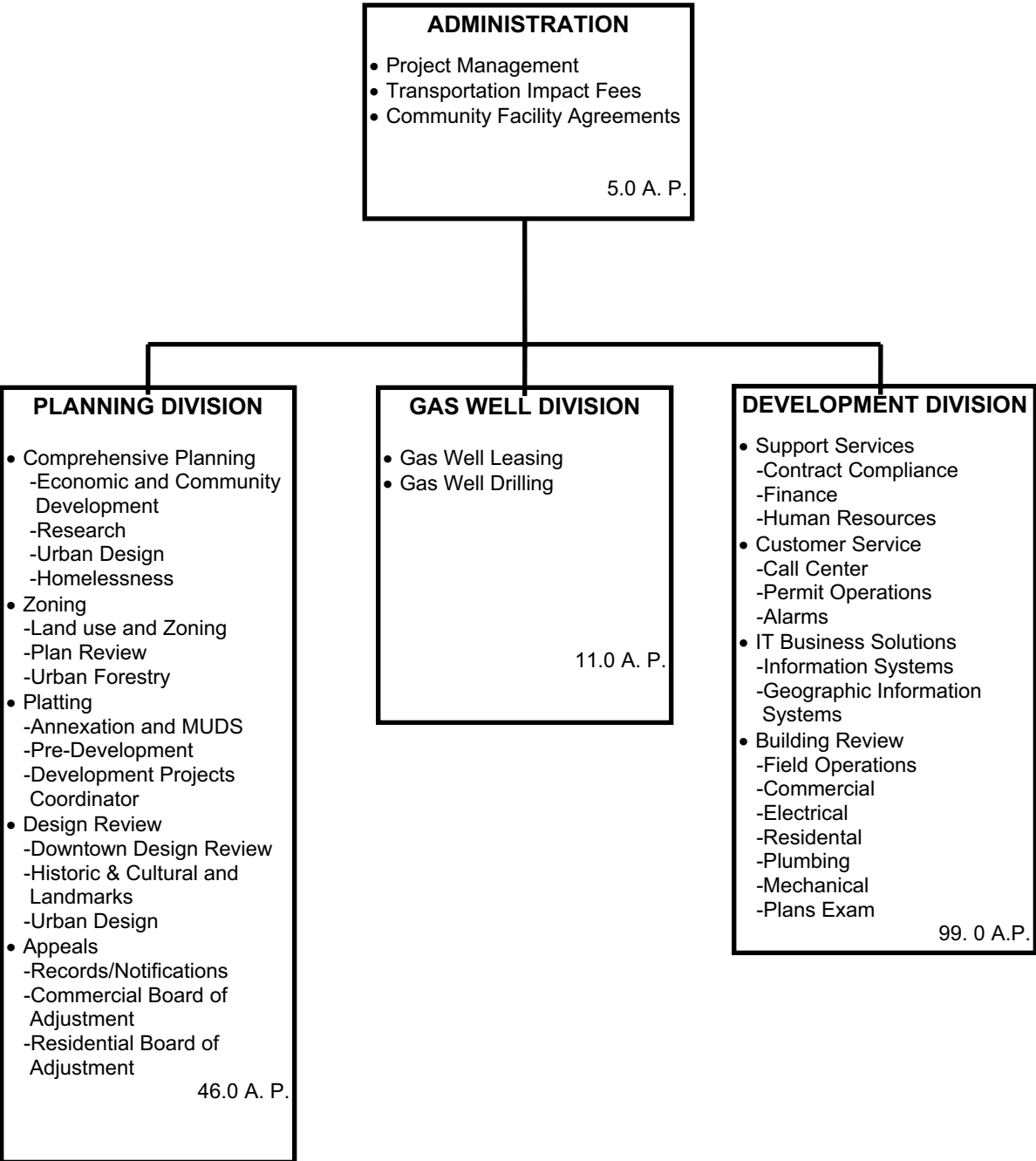
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
PLANNING AND DEVELOPMENT	GG01/0061000:0065050			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Planning and Development Department's mission is to build the most livable city in Texas by helping people make sound decisions about the City's growth and development and, accordingly, to develop property in ways that benefit the community. The Department consists of four divisions. The Administration Division is responsible for the overall management and policy development.</p> <p>The Development Division is divided into four sections. The Support Services section is responsible for the fiscal and human resource administration. Customer Service is responsible for permitting services and the IT Section provides department wide technology support and IT resource management. The Building section provides plans examination and building inspection services. Construction projects are reviewed for compliance with building code requirements and inspections are provided at various intervals for electrical, mechanical, plumbing and residential/commercial building construction to ensure safety and compliance. This division also performs sign ordinance inspections.</p> <p>The Planning Division is divided into five sections. The Comprehensive Planning section coordinates the annual update of the Comprehensive Plan, conducts planning-related research and policy analysis, promotes the development of urban villages, prepares neighborhood plans, and manages grants and design contracts for streetscape projects. In FY 2008-2009, this section will also undertake the homelessness initiative, Directions Home. Directions Home is a detailed plan to eliminate homelessness in the City of Fort Worth through permanent housing coupled with support services. The Zoning section administers the City's zoning regulations by staffing the Zoning Commission and reviewing building plans. The Platting section administers the City's subdivision regulations, staffs the City Plan Commission, and implements the City's annexation policy and program. The Design Review section administers the City's historic preservation and urban design ordinances, staffs the Downtown Design Review Board and the Historic and Cultural Landmarks Commission, and prepares environmental assessments for federally-funded projects. The Appeals section staffs two zoning Boards of Adjustment and provides record management for three sections in the division.</p> <p>The Gas Well Division performs permitting services, manages gas leases on City owned property and ensures operator compliance with City ordinances and safety regulations. The division recently expanded via the transfer of two authorized positions from the Department of Engineering and the addition of three new positions to meet the needs of this rapidly growing industry and its immediate and long term affects on the City of Fort Worth. Additionally, the Community Facility Agreements Program along with one authorized position were transferred.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 7,006,160	\$ 9,450,500	\$ 9,230,945	\$ 9,889,959
Supplies	426,444	411,663	458,012	458,012
Contractual	2,522,688	2,737,378	4,904,092	4,973,077
Capital Outlay	147,820	38,000	95,000	95,000
Total Expenditures	\$ 10,103,112	\$ 12,637,541	\$ 14,688,049	\$ 15,416,048
Authorized Positions	136.00	162.00	161.00	161.00

PLANNING & DEVELOPMENT - 161.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
PLANNING AND DEVELOPMENT		GG01/0061000:0065050	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$12,637,541	A.P.	162.0
2008-09 ADOPTED:	\$15,416,048	A.P.	161.0
<p>A) The adopted budget increases by \$2,393,356 for the Homelessness Initiative, Directions Home. This is a coordinated plan that will allow the City of Fort Worth to work with outside agencies to provide services such as case management, housing assistance and mental health.</p> <p>B) The adopted budget increases by \$431,665 for the addition of the Gas Well Management division. This includes five authorized positions. A Land Agent and Administrative Assistant transferred from Engineering. An Assistant Director, Gas Lease Manager and Management Analyst II position were added to complete this division.</p> <p>C) The adopted budget increases by \$254,846 for the transfer of the Urban Forestry Section to the Planning and Development Department. This includes operational costs for this section as well as four positions and vehicles. The management decision was made to achieve efficiency and provide improved and centralized customer service.</p> <p>D) The adopted budget decreases by (\$192,852) for the reduction of the Building Redevelopment team of one Building Official, one Development Inspector and one Plans Examiner based on the program prioritization process.</p> <p>E) The adopted budget decreases by (\$184,980) for the reduction of a Contract Services Administrator and a Development Project Coordinator based on the program prioritization process.</p> <p>F) The adopted budget decreases by (\$110,556) for the reduction of the Zoning section by one Planner and one Administrative Secretary based on the program prioritization process.</p> <p>G) The adopted budget decreases by (\$97,704) for the reduction of the Board of Appeals section by one Planner and one Office Assistant II based on the program prioritization process.</p> <p>H) The adopted budget increases by \$76,246 for the addition of one authorized position for the Roadway Impact Fee Program. This position will administer the newly established roadway impact fee.</p> <p>I) The adopted budget increases by \$73,457 for the transfer of a Development Project Coordinator from the Transportation & Public Works Department for the management of the CFA Program.</p> <p>J) The adopted budget increases by \$658,974 for the final implementation of the FY2008-09 compensation plan, reinstatement of the vacation sell-back program and the 15% increase in group health contributions.</p> <p>K) The adopted budget decreases by (\$200,000) for the elimination of the historic resources survey based on the program prioritization process.</p> <p>L) The adopted budget decreases by (\$80,000) for Third Party Plumbing based on anticipated decrease in development activities and less reliance on third party inspection.</p> <p>M) The adopted budget increases by \$68,985 for the transfer from Non-Departmental to align contractual expenditures with appropriate departments. This transfer included \$9,100 for the Vision North Texas and \$59,885 for the North Central Texas Council of Governments membership.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
PLANNING AND DEVELOPMENT

DEPARTMENT PURPOSE

Our mission is to build the most livable city in Texas by helping people make sound decisions about the City's growth and development and accordingly, to develop property in ways that benefit the community.

FY2008-09 DEPARTMENTAL OBJECTIVES

To perform an estimated 16,000 commercial and residential plans exam within established completion target for each type of plan review

To secure \$2 million to encourage Central City redevelopment and transit-oriented development

To prepare the 2009 Comprehensive Plan update and secure City Council adoption by February 29, 2009

To maintain the consistency of zoning decisions with the Comprehensive Plan at 90 percent or more

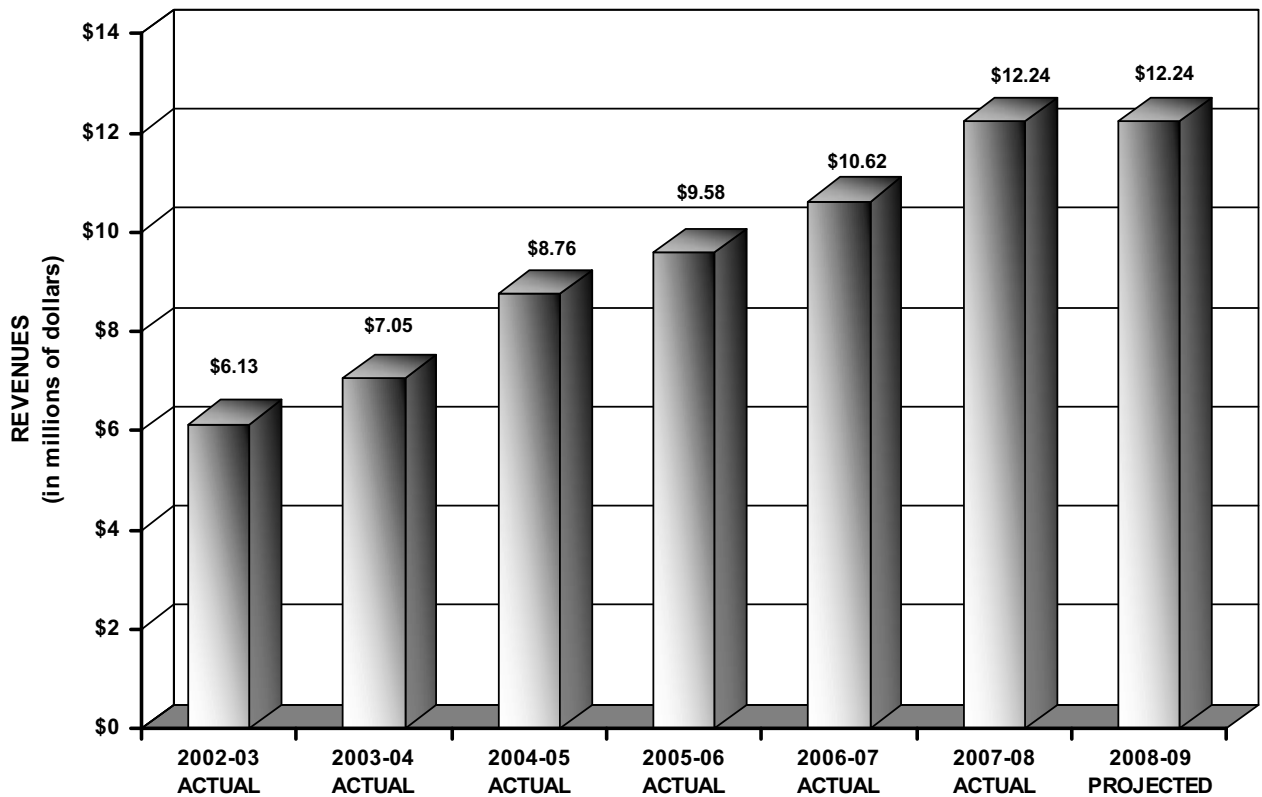
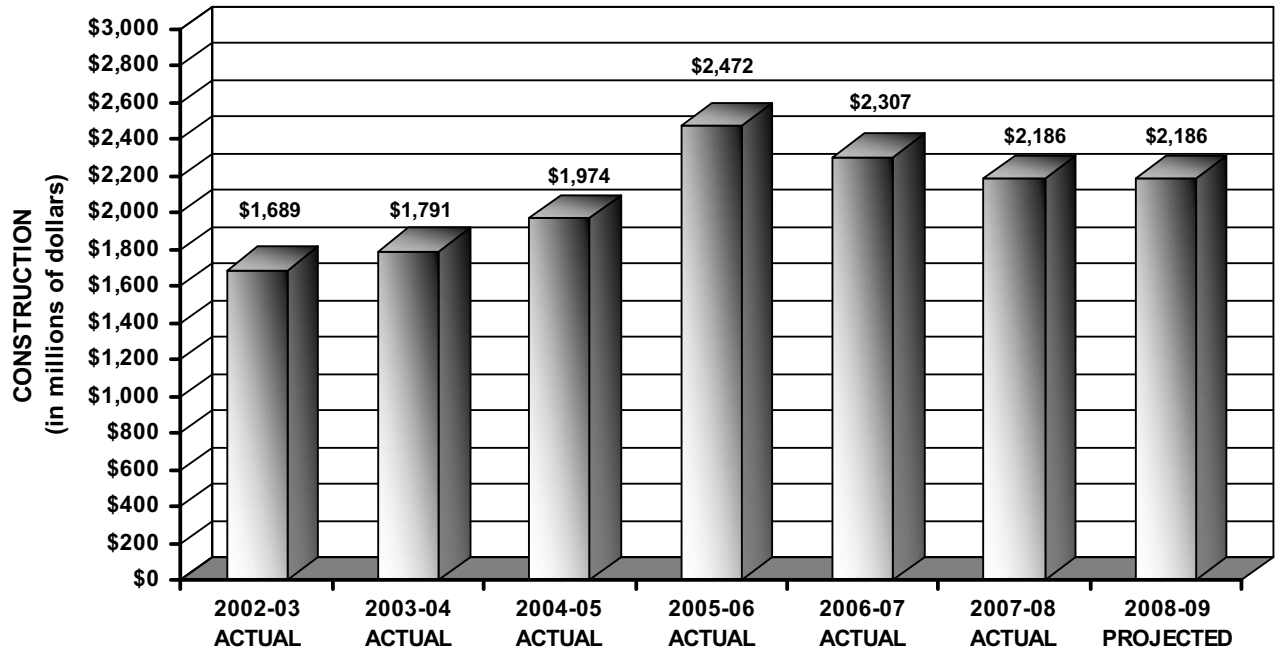
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Average Calendar Days for Plans Exam:			
Third-Party Residential (3 day target)	1.5	2.04	2
Third-Party Commercial (7 day target)	2.6	2.4	2
In-House Residential (5 day target)	2	1	1
In-House Commercial (14 day target)	13	10.2	10
Total value (millions) of resources secured	\$2 M	\$550,000	\$2 M
Date of adoption of Comprehensive Plan	Feb 2007	Feb 2008	Feb 2009
Consistency in zoning decisions	90%	90%	90%

FORT WORTH



DEVELOPMENT

CONSTRUCTION AND REVENUE INDICATORS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PLANNING AND DEVELOPMENT ADMINISTRATION</u>								
0061000	PLANNING AND DEVELOPMENT ADMINISTRATION	\$ 1,056,666	\$ 320,827	\$ 1,104,661	\$ 1,249,572	2.00	3.00	6.00	6.00
0061010	DEVELOPMENT ADMINISTRATION	0	326,886	202,570	218,211	0.00	4.00	2.00	2.00
0061040	HOMELESSNESS PROGRAM	0	0	2,393,356	2,393,356	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,056,666</u>	<u>\$ 647,713</u>	<u>\$ 3,700,587</u>	<u>\$ 3,861,139</u>	<u>2.00</u>	<u>7.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>BUILDING ADMINISTRATION</u>								
0062000	SUPPORT SERVICES	\$ 1,216,637	\$ 391,081	\$ 259,303	\$ 271,295	10.00	5.00	4.00	4.00
0062010	CUSTOMER INTAKE/ CENTRAL FILES	825,351	1,019,317	1,072,885	1,142,890	21.00	20.00	21.00	21.00
0062020	ALARMS	220,434	318,404	306,133	320,443	5.00	5.00	5.00	5.00
0062030	IT BUSINESS SYSTEMS	144,905	1,322,285	806,804	825,030	2.00	5.00	5.00	5.00
0062040	GAS WELL MANAGEMENT	0	337,764	884,444	907,359	0.00	5.00	11.00	11.00
	Sub-Total	<u>\$ 2,407,327</u>	<u>\$ 3,388,851</u>	<u>\$ 3,329,569</u>	<u>\$ 3,467,017</u>	<u>38.00</u>	<u>40.00</u>	<u>46.00</u>	<u>46.00</u>
	<u>INSPECTIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0063000	CONSTRUCTION DIVISION	\$ 771,766	\$ 416,492	\$ 135,469	\$ 139,621	5.00	4.00	1.00	1.00
0063010	PLANS EXAM	849,603	924,611	866,198	941,535	17.00	16.00	15.00	15.00
0063020	FIELD OPERATIONS	99,273	102,023	101,023	108,967	1.00	1.00	1.00	1.00
0063021	COMMERCIAL INSPECTION	319,130	369,325	369,544	393,756	6.00	6.00	6.00	6.00
0063022	ELECTRICAL INSPECTION	516,862	719,600	744,453	790,299	12.00	12.00	11.00	11.00
0063023	MECHANICAL INSPECTION	205,577	264,625	263,696	281,526	4.00	4.00	4.00	4.00
0063024	PLUMBING INSPECTION	1,085,988	1,147,332	1,042,914	1,060,484	5.00	5.00	5.00	5.00
0063025	RESIDENTIAL INSPECTION	984,270	1,238,781	1,178,531	1,261,747	19.00	20.00	19.00	19.00
	Sub-Total	<u>\$ 4,832,469</u>	<u>\$ 5,182,789</u>	<u>\$ 4,701,828</u>	<u>\$ 4,977,935</u>	<u>69.00</u>	<u>68.00</u>	<u>62.00</u>	<u>62.00</u>
	<u>PLANNING</u>								
0065000	PLANNING ADMINISTRATION	\$ 449,640	\$ 244,906	\$ 195,529	\$ 200,197	3.00	1.00	1.00	1.00
0065010	ZONING	529,808	666,107	728,874	777,421	6.00	10.00	12.00	12.00
0065020	APPEALS	518,408	497,491	393,105	417,939	11.00	9.00	7.00	7.00
0065030	PLATTING	0	519,938	566,552	591,591	0.00	8.00	8.00	8.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0065040	COMPREHENSIVE PLANNING	308,794	803,891	643,186	672,846	7.00	12.00	10.00	10.00
0065050	DESIGN REVIEW	0	685,855	428,819	449,963	0.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 1,806,650</u>	<u>\$ 3,418,188</u>	<u>\$ 2,956,065</u>	<u>\$ 3,109,957</u>	<u>27.00</u>	<u>47.00</u>	<u>45.00</u>	<u>45.00</u>
	TOTAL	\$ 10,103,112	\$ 12,637,541	\$ 14,688,049	\$ 15,416,048	136.00	162.00	161.00	161.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: POLICE	FUND/CENTER GG01/0351000:0357400
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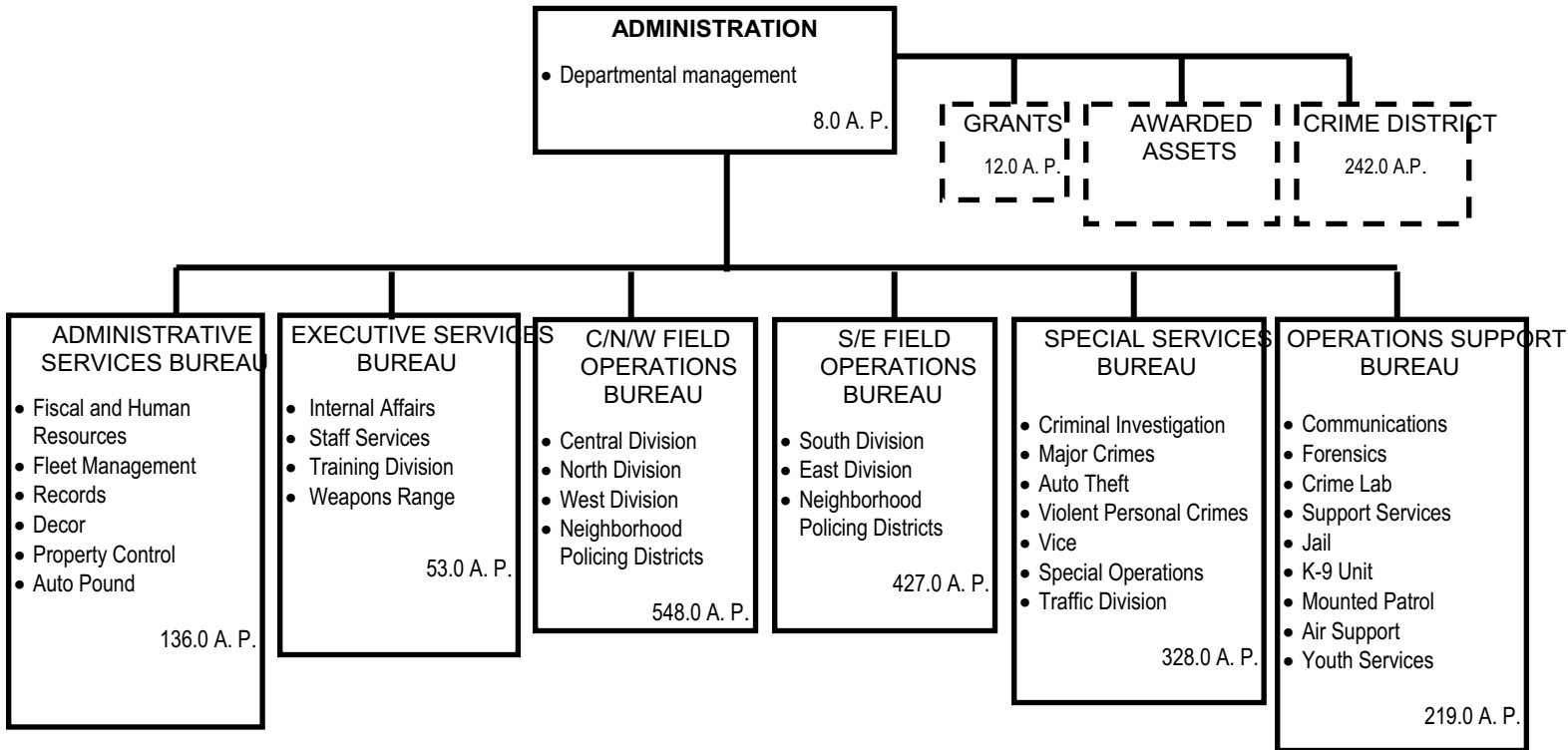
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and enforce traffic laws to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of non-criminal activities such as traffic enforcement.

The department's Administrative Services Bureau is responsible for fiscal and human resources management, fleet management, records, property control, and the auto pound. The Executive Services Bureau is responsible for internal affairs investigations, staff services, training, and the weapons range. The North / West Field Operations Bureau oversees daily law enforcement operations in the northern and western sections of the city. The South / East Field Operations Bureau oversees daily law enforcement operations in the southern and eastern sections of the city. The Special Services Bureau conducts investigations related to major crimes, conducts special operations, and provides citywide traffic enforcement. The Operations Support Bureau provides a wide variety of support functions for the entire department, including communications, offense reporting, jail services, and specialized units such as canine patrol, mounted patrol, and helicopter patrol. All six bureaus are overseen by the Police Administration Division, which includes the Chief of Police.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 119,242,534	\$ 132,067,175	\$ 135,461,446	\$ 143,026,890
Supplies	6,716,609	7,072,031	7,156,496	7,156,496
Contractual	18,120,387	18,604,254	19,377,867	19,377,867
Capital Outlay	128,404	0	23,000	23,000
Total Expenditures	\$ 144,207,934	\$ 157,743,460	\$ 162,018,809	\$ 169,584,253
Authorized Positions	1,553.00	1,659.00	1,719.00	1,719.00

POLICE – 1,973.0 A. P.
GENERAL FUND 1,719.0 A. P.
(CRIME CONTROL AND PREVENTION DISTRICT 242.0 A. P.)
(GRANTS FUND 12.0 A. P.)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GG01/0351000:0357302

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$157,743,460	A.P.	1,659.0
2008-09 ADOPTED:	\$169,584,253	A.P.	1,719.0

- A) The adopted budget increases by \$2,173,479 for civil service base pay. Included in this increase is the remainder of full year funding for eleven patrol officers to offset minimum staffing, 25 field operations and specialized detectives, 16 patrol officers for PAM 2008, and two weapons range officers. Also included is partial year funding for the addition of 39 positions for PAM 2009, which includes 34 patrol officers and five sergeants for three months of funding. The Civil Service Base Pay increase includes partial year funding to add three narcotics officers to address narcotics dealers around homeless shelters for the Homelessness Initiative. The first year of funding is for seven months. Furthermore, funding provides for the transfer of seven positions from the Crime Control and Prevention District for the Sex Crimes Registration Apprehension and Monitoring (SCRAM) to monitor sex offenders.
- B) The adopted budget increases by \$899,964 for a 3 percent across the board pay raise for general employees.
- C) The adopted budget increases by \$2,783,808 for a 3 percent across the board pay raise for Civil Service positions.
- D) The adopted budget decreases by (\$162,468) to eliminate five positions. This includes two Special Services Bureau clerical positions and three office assistants for the operation of the overtime system.
- E) The adopted budget increases by \$118,092 for the conversion of overage positions. This includes one City Attorney for legal issues solely related to the Police Department and one Electronic Technician for Fleet Services.
- F) The adopted budget increases by \$75,248 for two additional Property Control Attendants at the City's Auto Pound.
- G) The adopted budget increases by \$664,181 for civil service salary continuation for civil service staff. This is primarily due to escalating cost of living adjustments and increased approved claims.
- H) The adopted budget decreases by (\$561,302) for civil service overtime based on FY08 estimates.
- I) The adopted budget decreases by (\$623,856) for workers compensation based on risk management projection allocation to this department.
- J) The adopted budget increases by \$675,591 for information technology solutions charges based on the allocation to this department.
- K) The adopted budget increases by \$2,142,294 for group health insurance based on employee plan migrations and additional positions.
- L) The adopted budget increases by \$1,057,218 for police retirement contribution.
- M) The adopted budget decreases by (\$293,547) for information technology supplies due to one-time expenditures related to the Central Division.
- N) The adopted budget increases by \$292,837 for motor vehicle fuel based on an increase in expenditures.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **POLICE**

DEPARTMENT PURPOSE

To protect the lives and property of Fort Worth residents, preserve law and order, and enforce the City's laws and ordinances through comprehensive law enforcement and crime prevention programs.

FY2008-09 DEPARTMENTAL OBJECTIVES

To reduce the Part I crime rate by 2 percent per 100,000 population through a proactive enforcement policy and increased resident participation at the community level, at a cost not to exceed budgeted levels. The FBI Uniform Crime Reporting program identifies murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft as Part I crimes.

To reduce drug and gang activity within city neighborhoods by an increased focus on Special Operations Division arrests, warrants, and cases filed, while remaining within budgeted levels.

To reduce the number of fatal and injury traffic accidents through enforcement efforts, while remaining within budgeted levels.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Part I crime rate per 100,000 residents	5,938.90	5,650.00	5,500.00
Violent crime clearance rate	29.9%	30.0%	31.0%
Property crime clearance rate	11.1%	11.5%	12.5%
Increase active Citizen on Patrol (COP) Membership	1,442	1,112	1,279
Rate of traffic fatality accidents	11.79	11.4	11.0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 1,943,851	\$ 2,601,790	\$ 6,190,584	\$ 6,329,253	6.00	9.00	8.00	8.00
0351040	HOMELESSNESS PROGRAM	0	0	195,588	195,588	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,943,851</u>	<u>\$ 2,601,790</u>	<u>\$ 6,386,172</u>	<u>\$ 6,524,841</u>	<u>6.00</u>	<u>9.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 535,292	\$ 621,893	\$ 602,198	\$ 626,555	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 535,292</u>	<u>\$ 621,893</u>	<u>\$ 602,198</u>	<u>\$ 626,555</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>INTERNAL AFFAIRS DIVISION</u>								
0352300	INTERNAL AFFAIRS DIVISION	\$ 1,097,093	\$ 1,183,112	\$ 1,131,543	\$ 1,188,263	12.00	13.00	13.00	13.00
0352301	OPEN RECORDS SECTION	12,212	0	0	0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,109,304</u>	<u>\$ 1,183,112</u>	<u>\$ 1,131,543</u>	<u>\$ 1,188,263</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>STAFF SERVICES DIVISION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0352400	STAFF SERVICES DIVISION	\$ 7,382,649	\$ 7,362,142	\$ 7,850,197	\$ 7,900,607	10.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 7,382,649</u>	<u>\$ 7,362,142</u>	<u>\$ 7,850,197</u>	<u>\$ 7,900,607</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 2,192,927	\$ 2,073,361	\$ 2,084,167	\$ 2,193,720	18.00	18.00	19.00	19.00
0352501	WEAPONS RANGE	551,050	442,445	843,807	869,830	3.00	3.00	5.00	5.00
	Sub-Total	<u>\$ 2,743,976</u>	<u>\$ 2,515,806</u>	<u>\$ 2,927,974</u>	<u>\$ 3,063,550</u>	<u>21.00</u>	<u>21.00</u>	<u>24.00</u>	<u>24.00</u>
	<u>OPERATIONAL SUPPORT BUREAU</u>								
0353000	OPERATIONAL SUPPORT BUREAU	\$ 334,524	\$ 433,049	\$ 415,319	\$ 436,583	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 334,524</u>	<u>\$ 433,049</u>	<u>\$ 415,319</u>	<u>\$ 436,583</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>COMMUNICATIONS DIVISION</u>								
0353100	COMMUNICATIONS DIVISION	\$ 5,686,613	\$ 6,106,765	\$ 6,561,491	\$ 7,025,018	110.00	109.00	127.00	127.00
0353101	COMMUNICATIONS - PIC	752,403	830,285	777,476	838,583	13.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 6,439,016</u>	<u>\$ 6,937,050</u>	<u>\$ 7,338,967</u>	<u>\$ 7,863,601</u>	<u>123.00</u>	<u>123.00</u>	<u>141.00</u>	<u>141.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>SPECIAL INVESTIGATIONS</u>								
0353200	YOUTH SERVICES DIVISION	\$ 169,250	\$ 191,052	\$ 164,961	\$ 173,567	2.00	2.00	2.00	2.00
0353201	SID - YOUTH	1,460,310	1,476,037	1,492,095	1,545,324	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 1,629,560</u>	<u>\$ 1,667,089</u>	<u>\$ 1,657,056</u>	<u>\$ 1,718,891</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS ADMINISTRATION	\$ 437,369	\$ 463,840	\$ 453,532	\$ 467,384	6.00	4.00	4.00	4.00
0353401	CRIME LAB-CHEMISTRY	462,059	465,536	445,765	460,978	5.00	5.00	5.00	5.00
0353402	CRIME LAB-LATENT PRINTS	300,020	392,386	380,333	403,977	4.00	6.00	6.00	6.00
0353403	CRIME LAB-FIRE ARMS	213,892	262,633	219,180	226,668	3.00	3.00	3.00	3.00
0353404	CRIME LAB - EVIDENCE SREENING	212,343	218,050	231,618	242,946	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 1,625,681</u>	<u>\$ 1,802,445</u>	<u>\$ 1,730,428</u>	<u>\$ 1,801,953</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	SUPPORT SERVICES DIVISION	\$ 202,332	\$ 169,325	\$ 161,155	\$ 172,381	2.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0353501	JAIL	5,771,356	5,973,979	6,131,673	6,166,463	9.00	9.00	9.00	9.00
0353502	K-9	779,059	820,103	795,596	836,961	8.00	8.00	8.00	8.00
0353503	MOUNTED	998,200	1,058,060	1,179,175	1,241,709	11.00	11.00	14.00	14.00
	Sub-Total	<u>\$ 7,750,948</u>	<u>\$ 8,021,467</u>	<u>\$ 8,267,599</u>	<u>\$ 8,417,514</u>	<u>30.00</u>	<u>30.00</u>	<u>33.00</u>	<u>33.00</u>
	<u>AIR SUPPORT</u>								
0353600	AIR SUPPORT	\$ 1,408,177	\$ 1,456,200	\$ 1,476,591	\$ 1,525,204	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,408,177</u>	<u>\$ 1,456,200</u>	<u>\$ 1,476,591</u>	<u>\$ 1,525,204</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	CENTRAL/NORTH/WEST FIELD OPS BUREAU	\$ 1,846,724	\$ 944,228	\$ 1,164,423	\$ 1,179,959	34.00	13.00	3.00	3.00
0354001	CENTRAL CRIME PREVENTION UNIT	0	117,831	118,111	120,571	0.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 1,846,724</u>	<u>\$ 1,062,059</u>	<u>\$ 1,282,534</u>	<u>\$ 1,300,530</u>	<u>34.00</u>	<u>14.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>NORTH DIVISION</u>								
0354100	NORTH DIVISION	\$ 2,585,012	\$ 0	\$ 705	\$ 705	32.00	0.00	0.00	0.00
0354101	NORTH NPD1	4,925,956	0	0	0	71.00	0.00	0.00	0.00
0354102	NORTH NPD2	4,385,963	0	0	0	59.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0354103	NORTH NPD3	5,046,478	0	0	0	66.00	0.00	0.00	0.00
0354110	CENTRAL DIVISON	0	3,201,160	1,751,993	1,905,637	0.00	39.00	17.00	17.00
0354111	CENTRAL NPD 1	0	7,691,265	7,600,585	7,890,918	0.00	98.00	103.00	103.00
0354112	CENTRAL NPD 2	0	7,043,773	5,843,886	6,043,432	0.00	88.00	81.00	81.00
	Sub-Total	<u>\$ 16,943,409</u>	<u>\$ 17,936,198</u>	<u>\$ 15,197,169</u>	<u>\$ 15,840,692</u>	<u>228.00</u>	<u>225.00</u>	<u>201.00</u>	<u>201.00</u>
	<u>EAST DIVISION</u>								
0354210	NORTH DIVISION	\$ 0	\$ 2,112,927	\$ 2,068,983	\$ 2,397,207	0.00	23.00	24.00	24.00
0354211	NORTH NPD 3	0	6,388,079	6,717,221	6,915,285	0.00	77.00	87.00	87.00
0354212	NORTH NPD 4	0	4,700,435	5,227,887	5,421,370	0.00	61.00	71.00	71.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 13,201,441</u>	<u>\$ 14,014,091</u>	<u>\$ 14,733,862</u>	<u>0.00</u>	<u>161.00</u>	<u>182.00</u>	<u>182.00</u>
	<u>ZERO TOLERANCE TEAMS</u>								
0354310	WEST DIVISION	\$ 0	\$ 1,969,702	\$ 1,854,326	\$ 2,088,792	0.00	22.00	22.00	22.00
0354311	WEST NPD9	0	5,287,403	5,510,120	5,665,750	0.00	64.00	71.00	71.00
0354312	WEST NPD 10	0	5,163,830	5,156,258	5,304,435	0.00	65.00	68.00	68.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 12,420,935</u>	<u>\$ 12,520,704</u>	<u>\$ 13,058,977</u>	<u>0.00</u>	<u>151.00</u>	<u>161.00</u>	<u>161.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>WEST DIVISION</u>								
0354900	WEST DIVISION	\$ 2,079,412	\$ 0	\$ 0	\$ 0	25.00	0.00	0.00	0.00
0354901	WEST NPD 10	5,971,558	0	0	0	76.00	0.00	0.00	0.00
0354902	WEST NPD 11	5,057,521	0	0	0	61.00	0.00	0.00	0.00
0354903	WEST NPD 12	3,697,298	0	0	0	39.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 16,805,788</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>201.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 652,807	\$ 982,371	\$ 1,122,148	\$ 1,165,607	3.00	7.00	10.00	10.00
	Sub-Total	<u>\$ 652,807</u>	<u>\$ 982,371</u>	<u>\$ 1,122,148</u>	<u>\$ 1,165,607</u>	<u>3.00</u>	<u>7.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>SOUTH DIVISION</u>								
0355100	SOUTH DIVISION	\$ 1,849,563	\$ 0	\$ 0	\$ 0	22.00	0.00	0.00	0.00
0355101	SOUTH NPD 8	4,433,948	0	0	0	61.00	0.00	0.00	0.00
0355102	SOUTH NPD 9	4,795,674	0	0	0	63.00	0.00	0.00	0.00
0355103	SOUTH NPD 7 DIVISION	3,365,216	0	0	0	43.00	0.00	0.00	0.00
0355110	EAST DIVISION	0	2,401,575	2,115,994	2,461,127	0.00	26.00	25.00	25.00
0355111	EAST NPD 5	0	9,026,592	9,242,935	9,495,445	0.00	113.00	123.00	123.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0355112	EAST NPD 6	0	6,468,185	6,400,859	6,567,134	0.00	82.00	87.00	87.00
	Sub-Total	<u>\$ 14,444,401</u>	<u>\$ 17,896,352</u>	<u>\$ 17,759,788</u>	<u>\$ 18,523,706</u>	<u>189.00</u>	<u>221.00</u>	<u>235.00</u>	<u>235.00</u>
	<u>WEST DIVISION</u>								
0355210	SOUTH DIVISION	\$ 0	\$ 2,027,198	\$ 1,867,393	\$ 2,118,718	0.00	22.00	22.00	22.00
0355211	SOUTH NPD7	0	5,393,753	6,138,690	6,322,673	0.00	71.00	85.00	85.00
0355212	SOUTH NPD 8	0	5,824,110	5,478,734	5,748,979	0.00	73.00	75.00	75.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 13,245,061</u>	<u>\$ 13,484,817</u>	<u>\$ 14,190,370</u>	<u>0.00</u>	<u>166.00</u>	<u>182.00</u>	<u>182.00</u>
	<u>EAST DIVISION</u>								
0355900	EAST DIVISION	\$ 2,273,737	\$ 0	\$ 0	\$ 0	26.00	0.00	0.00	0.00
0355901	EAST NPD 4	3,734,668	0	0	0	43.00	0.00	0.00	0.00
0355902	EAST NPD 5	4,927,509	0	0	0	56.00	0.00	0.00	0.00
0355903	EAST NPD 6	5,272,591	0	0	0	68.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 16,208,504</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>193.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 412,718	\$ 463,969	\$ 410,420	\$ 431,982	4.00	5.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0356001	INTELLIGENCE UNIT	18	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 412,736	\$ 463,969	\$ 410,420	\$ 431,982	4.00	5.00	4.00	4.00
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								
0356100	CRIMINAL INVESTIGATIONS DIVISI	\$ 390,307	\$ 380,100	\$ 370,168	\$ 457,368	6.00	6.00	6.00	6.00
0356101	MAJOR CRIMES	2,534,169	2,572,865	2,557,811	2,955,439	28.00	28.00	28.00	28.00
0356102	CID - AUTO THEFT	1,856,135	1,964,426	1,892,185	1,980,424	25.00	25.00	24.00	24.00
0356103	VPC ROBBERY	1,140,236	1,142,854	1,190,352	1,312,186	12.00	12.00	12.00	12.00
0356105	CID-VICE	0	0	58,992	61,464	0.00	0.00	1.00	1.00
0356106	VPC - CSSU	1,450,342	1,472,076	1,490,376	1,626,835	15.00	16.00	16.00	16.00
0356107	VPC - CACU	904,390	949,469	914,010	1,034,061	10.00	10.00	10.00	10.00
0356108	VPC - SCRAM	595,362	633,225	1,312,761	1,405,851	5.00	5.00	12.00	12.00
0356109	VPC - HOMICIDE	1,152,590	1,094,720	1,238,725	1,364,597	11.00	11.00	12.00	12.00
	Sub-Total	\$ 10,023,531	\$ 10,209,735	\$ 11,025,380	\$ 12,198,225	112.00	113.00	121.00	121.00
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	SPECIAL OPERATIONS	\$ 8,452,615	\$ 8,709,949	\$ 8,645,804	\$ 9,121,689	91.00	94.00	92.00	92.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0356301	PROPERTY CRIMES UNIT	12,025	18,733	254,917	264,805	0.00	0.00	4.00	4.00
0356304	GANG	1,639,248	1,937,952	1,852,901	2,092,220	20.00	22.00	21.00	21.00
	Sub-Total	<u>\$ 10,103,888</u>	<u>\$ 10,666,634</u>	<u>\$ 10,753,622</u>	<u>\$ 11,478,714</u>	<u>111.00</u>	<u>116.00</u>	<u>117.00</u>	<u>117.00</u>
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 8,714,189	\$ 8,351,071	\$ 7,583,657	\$ 7,975,774	101.00	88.00	82.00	82.00
0356501	COMMERCIAL ENFORCEMENT UNIT	200,329	320,475	322,006	406,263	2.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 8,914,518</u>	<u>\$ 8,671,546</u>	<u>\$ 7,905,663</u>	<u>\$ 8,382,037</u>	<u>103.00</u>	<u>92.00</u>	<u>86.00</u>	<u>86.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	ADMINISTRATIVE SERVICES BUREAU	\$ 143,820	\$ 167,727	\$ 291,790	\$ 300,954	2.00	2.00	4.00	4.00
	Sub-Total	<u>\$ 143,820</u>	<u>\$ 167,727</u>	<u>\$ 291,790</u>	<u>\$ 300,954</u>	<u>2.00</u>	<u>2.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>FISCAL AND HR MANAGEMENT</u>								
0357100	FISCAL AND EMPLOYMENT MGMT	\$ 989,259	\$ 934,152	\$ 940,491	\$ 992,233	13.00	14.00	15.00	15.00
	Sub-Total	<u>\$ 989,259</u>	<u>\$ 934,152</u>	<u>\$ 940,491</u>	<u>\$ 992,233</u>	<u>13.00</u>	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>FLEET MANAGEMENT</u>								
0357200	FLEET MANAGEMENT	\$ 7,044,308	\$ 7,549,279	\$ 7,782,349	\$ 7,802,128	7.00	7.00	7.00	7.00
0357201	AUTO POUND	3,186,306	3,471,466	3,500,141	3,589,688	28.00	25.00	27.00	27.00
	Sub-Total	<u>\$ 10,230,614</u>	<u>\$ 11,020,745</u>	<u>\$ 11,282,490</u>	<u>\$ 11,391,816</u>	<u>35.00</u>	<u>32.00</u>	<u>34.00</u>	<u>34.00</u>
	<u>RECORDS</u>								
0357300	RECORDS DIVISION	\$ 1,257,305	\$ 1,306,977	\$ 1,378,488	\$ 1,462,456	23.00	23.00	25.00	25.00
0357301	DECOR	1,636,719	1,978,345	1,774,042	1,896,416	37.00	39.00	37.00	37.00
0357302	PROPERTY CONTROL	690,934	977,170	1,091,128	1,168,114	11.00	21.00	21.00	21.00
	Sub-Total	<u>\$ 3,584,958</u>	<u>\$ 4,262,492</u>	<u>\$ 4,243,658</u>	<u>\$ 4,526,986</u>	<u>71.00</u>	<u>83.00</u>	<u>83.00</u>	<u>83.00</u>
	TOTAL	\$ 144,207,934	\$ 157,743,460	\$ 162,018,809	\$ 169,584,253	1,553.00	1,659.00	1,719.00	1,719.00

POLICE DEPARTMENT STAFFING

GENERAL FUND GG01

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
0351000	Administration	<u>4</u>			<u>1</u>			<u>5</u>
	Sub-Total	4			1			5
<u>Executive Services Bureau</u>								
0352000	Executive Services	1	2		1		1	5
0352300	Internal Affairs	1		6	1	1		9
0352400	Staff Services			1		1		2
0352500	Training Division	7	1	3	2	1		14
0352501	Weapons Range	4						4
	Sub-Total	13	3	10	4	3	1	34
<u>Operations Support Bureau</u>								
0353000	Operations Support				1		1	2
0353200	Youth Services					1		1
0353201	Youth Section	4		1	1			6
0353500	Support Services					1		1
0353501	Jail				5			5
0353502	K-9 Unit	6		1	1			8
0353503	Mounted Patrol	12		1				13
0353600	Air Support	<u>4</u>						<u>4</u>
	Sub-Total	26		3	8	2	1	40
<u>Central/North/West Field Operations Bureau</u>								
0354000	C/N/W Field Operations				1		1	2
0354110	Central Division		12		1	1		14
0354111	NPD* 1	80	1	9	1			91
0354112	NPD* 2	69	1	8	1			79
0354210	North Division		18	1	1	1		21
0354211	NPD* 3	70	2	10	1			83
0354212	NPD* 4	59	1	8	1			69
0354310	West Division		15	1	1	1		18
0354311	NPD* 9	59	1	8	1			69
0354312	NPD* 10	<u>57</u>	<u>1</u>	<u>7</u>	<u>1</u>			<u>66</u>
	Sub-Total	394	52	52	10	3	1	512

POLICE DEPARTMENT STAFFING

GENERAL FUND GG01

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
<u>South/East Field Operations Bureau</u>								
0355000	S/E Field Operations		3		5		1	9
0355110	East Division		19	1	1	1		22
0355111	NPD 5	104	2	11	1			118
0355112	NPD 6	72	2	9	1			84
0355210	South Division		15	1	1	1		18
0355211	NPD 7	70	1	9	1			81
0355212	NPD 8	63	1	9	1			74
	Sub-Total	309	43	40	11	2	1	406
<u>Special Services Bureau</u>								
0356000	Special Services	1			1		1	3
0356100	Criminal Investigations		1			1		2
0356101	CID - Major Crimes	9	16	2	1			28
0356102	CID - Auto Theft	2	10	3	1			16
0356103	VPC - Robbery		11	1				12
0356105	CID - Vice							
0356106	VPC - Crime Scene	14	2	1				17
0356107	VPC - CACU		9	1				10
0356108	VPC - SCRAM	5	6	1				12
0356109	VPC - Homicide		10	1	1			12
0356300	Special Operations	58	16	9	4	1		88
0356301	Property Crimes Unit	4	1					5
0356304	Gang	16	5	2	1			24
0356500	Traffic	56	8	10	2	1		77
0356501	Traffic - CVE	4	1					5
	Sub-Total	169	96	31	11	3	1	311
	Sub-Total-Civil Service	915	194	136	45	13	5	1,308
	Sub-Total-Civilians							<u>411</u>

POLICE DEPARTMENT STAFFING

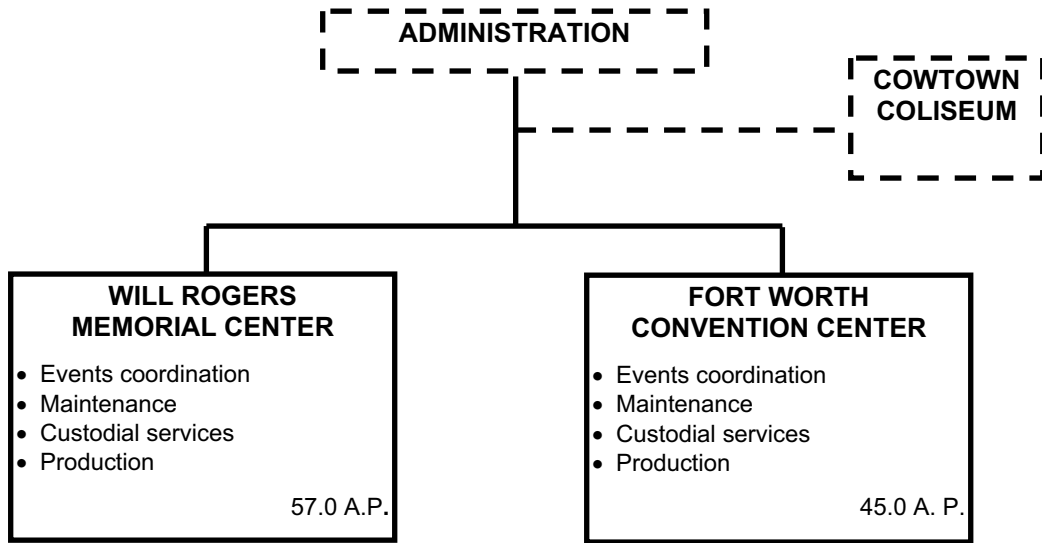
Grants Fund GR76

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
Other Victims Assistance Grant								
	Sub-Total-Civil Service							
	Sub-Total-Civilians	1						1
Justice Assistance Grant								
	Sub-Total-Civil Service							
	Sub-Total-Civilians	1						1
Domestic Assault Response Team								
	Sub-Total-Civil Service							
	Sub-Total-Civilians		2					2
Enhanced Domestic Assault Response Team								
	Sub-Total-Civil Service							
	Sub-Total-Civilians		2					2
Violence Against Women Grant								
	Sub-Total Civil Service	3						3
	Sub-Total Civilians							
Human Trafficking								
	Sub-Total-Civil Service	1						1
	Sub-Total-Civilians	1						1
Cold Case								
	Sub-Total-Civil Service		1					1
	Sub-Total-Civilians							
Computer Crime Fraud Expansion								
	Sub-Total-Civil Service							
	Sub-Total-Civilians							
	All Grants							
	Sub-Total-Civil Service	4	3					7
	Sub-Total-Civilians	3	2					5
TOTAL STAFFING- ALL FUNDS								
	Sub-Total-Civil Service	1,112	207	158	46	13	5	1,541
	Sub-Total-Civilians							432

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PUBLIC EVENTS	FUND/CENTER GG01/0251000:0252000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Public Events Department operates and maintains both the Will Rogers Memorial Center and the Fort Worth Convention Center. The department promotes and schedules events in these facilities. Among the events hosted at the facilities are the Southwestern Exposition and Livestock Show, political and other conventions, conferences, equestrian events, banquets, circuses, concerts, hockey games, basketball games, theatrical performances, and various community events. The FY2008-09 budget also includes funds for the maintenance and upkeep of the Fort Worth Community Arts Center.</p> <p>In addition to its events facilities, the Convention Center also provides both daily and monthly parking for individuals working in or visiting downtown.</p> <p>The Cowtown Coliseum is a City-owned facility; however, it is currently under private management. The Coliseum is utilized for rodeos and other public events in support of the Fort Worth Stockyards Historic District.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 6,524,759	\$ 7,044,832	\$ 4,641,141	\$ 4,905,679
Supplies	1,105,606	968,140	1,001,203	1,001,203
Contractual	2,811,509	3,137,733	3,250,862	3,250,862
Capital Outlay	133,786	153,000	72,500	72,500
Total Expenditures	\$ 10,575,660	\$ 11,303,705	\$ 8,965,706	\$ 9,230,244
Authorized Positions	140.00	141.00	103.00	102.00

PUBLIC EVENTS - 102.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PUBLIC EVENTS	GG01/0251000:0252000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$11,303,705	A.P.	141.0
2008-09 ADOPTED:	\$ 9,230,244	A.P.	102.0

- A) The adopted budget decreases by (\$2,183,808) due to the transfer of 31 authorized positions from the Public Events General Fund budget to the Culture and Tourism Fund as part of General Fund budget reduction considerations and a pilot program to test the potential of operating Public Events as an enterprise fund.
- B) The adopted budget decreases by (\$299,436) due to the transfer of seven authorized positions from the Public Events General Fund budget to the Municipal Parking Fund due to the consolidation of this function.
- C) The adopted budget decreases by (\$78,180) due to the transfer of one authorized position to the Community Relations Department.
- D) The adopted budget increases by \$119,278 for contract and personnel costs related to elevator maintenance at the Fort Worth Community Arts Center theatre.
- E) The adopted budget increases by \$115,819 for overtime costs related to the Fort Worth Stock Show.
- F) The adopted budget increases by \$108,568 for inside repair and maintenance based on FY08 estimates.
- G) The adopted budget increases by \$91,652 for a 3 percent across the board pay raise as part of the FY09 Compensation Plan.
- H) The adopted budget decreases by (\$80,500) for one-time vehicle purchases in FY2007-08.
- I) The adopted budget increases by \$55,405 for operating supplies based on FY08 estimates.
- J) The adopted budget increases by \$43,026 for motor vehicle fuel based on the rising cost of fuel and FY08 estimates.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

PUBLIC EVENTS

DEPARTMENT PURPOSE

To consistently provide excellent facilities with outstanding customer service, to generate a positive economic impact and to improve the quality of life for Fort Worth citizens.

FY2008-09 DEPARTMENTAL OBJECTIVES

To achieve target level of facility usage at the Will Rogers Memorial Center (WRMC) (measured by use days, attendance, event days, number of events, and days with no events or "dark days")

To increase Fort Worth Convention Center facility usage (measured by attendance, use days, event days, number of events, and dark days)

To deliver excellent customer service by achieving an 85% approval rating in customer surveys

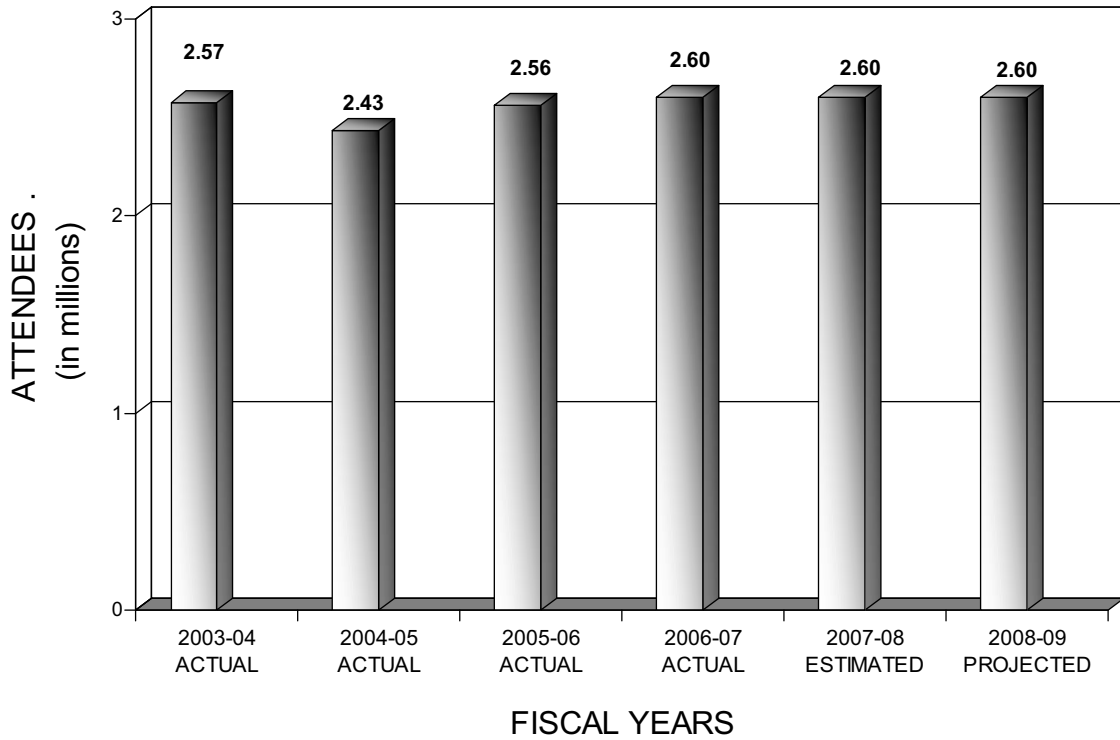
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Use Days WRMC/FWCC	2,193/1,930	1,500/3,600	1,900/4,000
Attendance WRMC/FWCC (in thousands)	1,425/1,058	1,200/1,000	1,300/1,000
Event Days WRMC/FWCC	816/739	750/675	750/675
Number of Events WRMC/FWCC	429/517	375/500	390/500
Dark Days WRMC/FWCC	5/15	10/20	10/20
Client Evaluation Score	95%	85%	85%

FORT WORTH

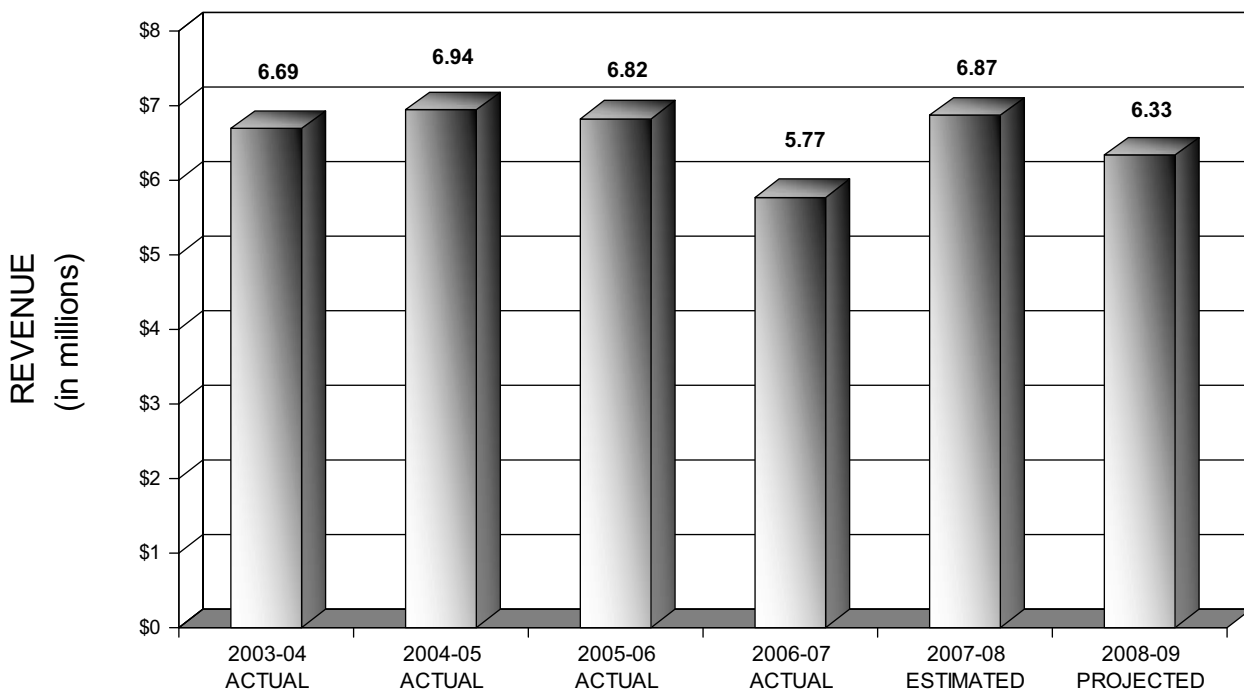


PUBLIC EVENTS

ATTENDANCE AT PUBLIC EVENTS FACILITIES



FACILITIES REVENUE



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC EVENTS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0251000	<u>WILL ROGERS MEMORIAL CENTER</u> WILL ROGERS MEMORIAL CENTER	\$ 5,680,538	\$ 5,871,190	\$ 5,323,283	\$ 5,469,961	61.00	63.00	57.00	57.00
	Sub-Total	<u>\$ 5,680,538</u>	<u>\$ 5,871,190</u>	<u>\$ 5,323,283</u>	<u>\$ 5,469,961</u>	<u>61.00</u>	<u>63.00</u>	<u>57.00</u>	<u>57.00</u>
0252000	<u>FORT WORTH CONVENTION CENTER</u> FORT WORTH CONVENTION CENTER	\$ 4,895,122	\$ 5,432,515	\$ 3,642,423	\$ 3,760,283	79.00	78.00	46.00	45.00
	Sub-Total	<u>\$ 4,895,122</u>	<u>\$ 5,432,515</u>	<u>\$ 3,642,423</u>	<u>\$ 3,760,283</u>	<u>79.00</u>	<u>78.00</u>	<u>46.00</u>	<u>45.00</u>
	TOTAL	\$ 10,575,660	\$ 11,303,705	\$ 8,965,706	\$ 9,230,244	140.00	141.00	103.00	102.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
PUBLIC HEALTH	GG01/0501000 & 0505000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

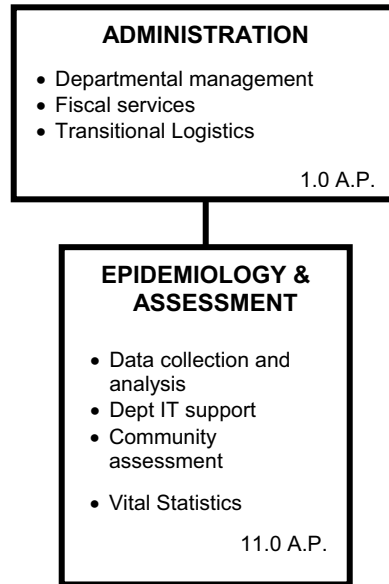
The Public Health Department's responsibilities are being reorganized to achieve the City Manager's goal of consolidating departments with like services to improve efficiency and decrease costs. The Outreach, Health Promotion and Education Programs have transferred to the Community Relations Department. Consumer Health, Animal Kennel and Animal Control Programs have transferred to the Code Compliance Department. The Tarrant County Clerk has agreed to assume the responsibilities of the Vital Statistics Program for the City of Fort Worth as part of their countywide operations sometime after the first of the year. Therefore Vital Statistics has been budgeted for three months.

Remaining in the Public Health Department are the director, the Epidemiology and Assessment Division Manager, who will be responsible for completing the Community Needs Assessment, assisting with the transition of Vital Statistics and the Public Health Emergency Preparedness Program, and one person from the Health Information Systems and Automation Division to provide technical/programming assistance for the departmental information system.

It is anticipated that effective January 1, 2009 Tarrant County will assume the responsibilities currently performed by the Epidemiology and Assessment Division at which time this division will be dissolved. The Public Health Department is required by the Charter. Therefore the Public Health Director will be retained to oversee the transition of various divisions, monitor the health of the community and advise the city on matters relating to the health of the public.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 6,347,760	\$ 7,439,985	\$ 471,196	\$ 334,113
Supplies	599,761	482,912	9,277	12,067
Contractual	1,287,262	1,394,613	145,789	125,355
Capital Outlay	145,022	59,800	0	0
Total Expenditures	\$ 8,379,805	\$ 9,377,310	\$ 626,262	\$ 471,535
Authorized Positions	143.00	146.00	6.00	12.00

PUBLIC HEALTH - 12.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PUBLIC HEALTH	GG01/0501000 & 0505000

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$9,377,310	A.P.	146.00
2008-09 ADOPTED:	\$471,535	A.P.	12.00

- A) The adopted budget decreases by (\$3,030,413) for the transfer of the Animal Control and Animal Kennel Divisions, which includes 57 positions and associated costs, to the Code Compliance Department.
- B) The adopted budget decreases by (\$2,126,344) for the transfer of the Outreach and the Health Promotion and Education Divisions, which includes 35 positions, to the Community Relations Department. However, subsequent to the transfer, the two divisions were merged into one program and staffing was reduced by twelve positions to provide a more effective and efficient operation.
- C) The adopted budget decreases by (\$1,856,092) for the transfer of the Consumer Health Division, which includes 26 positions, to the Code Compliance Department. However, subsequent to the transfer, staffing was reduced by one Consumer Health Specialist position.
- D) The adopted budget decreases by (\$628,527) and five authorized positions for the reduction of the remaining administrative and building maintenance support.
- E) The adopted budget decreases by (\$376,906) for the reduction of the Epidemiology Division, which includes eleven authorized positions and will be assumed by Tarrant County.
- F) The adopted budget decreases by (\$360,529) to provide funding for three months in lieu of twelve months of operations for the Vital Statistics Division at which time they will be taken over by County operations.
- G) The adopted budget decreases by (\$130,932) for the transfer of one Assistant Director to the Code Compliance Department to oversee the Public Health functions being transferred to Code Compliance.
- H) The adopted budget decreases by (\$73,579) for the reduction of a Public Information Officer position.
- I) The adopted budget decreases by (\$62,379) for the reduction of an IT Programmer Analyst position.
- J) The adopted budget decreases by (\$57,612) for the reduction of an Epidemiology Specialist position.
- K) The adopted budget decreases by (\$43,392) for the reduction of a Maintenance Worker position.
- L) The adopted budget decreases by (\$40,572) for the reduction of an Administrative Technician position.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PUBLIC HEALTH ADMINISTRATION</u>								
0501000	ADMINISTRATION	\$ 1,066,167	\$ 1,182,172	\$ 141,138	\$ 166,626	10.00	10.00	1.00	1.00
0501005	HEALTH PROMOTION AND EDUCATION	349,773	389,090	-55,508	0	6.00	6.00	0.00	0.00
	Sub-Total	<u>\$ 1,415,939</u>	<u>\$ 1,571,262</u>	<u>\$ 85,630</u>	<u>\$ 166,626</u>	<u>16.00</u>	<u>16.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>CONSUMER HEALTH</u>								
0503002	CONSUMER HEALTH	\$ 1,744,062	\$ 1,856,092	\$ 0	\$ 0	27.00	26.00	0.00	0.00
	Sub-Total	<u>\$ 1,744,062</u>	<u>\$ 1,856,092</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>27.00</u>	<u>26.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ANIMAL CONTROL</u>								
0504001	ANIMAL CONTROL	\$ 1,804,136	\$ 2,081,441	\$ 0	\$ 0	34.00	34.00	0.00	0.00
0504002	ANIMAL KENNEL	749,086	948,972	0	0	19.00	23.00	0.00	0.00
	Sub-Total	<u>\$ 2,553,222</u>	<u>\$ 3,030,413</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>53.00</u>	<u>57.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EPIDEMIOLOGY AND ASSESSMENT</u>								
0505000	VITAL STATISTICS	\$ 689,714	\$ 641,860	\$ 14,065	\$ 304,909	11.00	11.00	0.00	11.00
0505001	HEALTH INFORMATION SYSTEMS AND AUTOMATION	156,939	163,524	107,329	0	2.00	2.00	1.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0505003	EPIDEMIOLOGY	334,697	376,905	419,238	0	5.00	5.00	4.00	0.00
0505004	OUTREACH	1,485,231	1,737,254	0	0	29.00	29.00	0.00	0.00
	Sub-Total	<u>\$ 2,666,581</u>	<u>\$ 2,919,543</u>	<u>\$ 540,632</u>	<u>\$ 304,909</u>	<u>47.00</u>	<u>47.00</u>	<u>5.00</u>	<u>11.00</u>
	TOTAL	\$ 8,379,805	\$ 9,377,310	\$ 626,262	\$ 471,535	143.00	146.00	6.00	12.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Transportation and Public Works Department strives to improve the physical condition of the city by maintaining city roadways, drainage structures, street lights, signs, markings and traffic signals, as well as City-owned facilities. The department's seven divisions are: Business Support and Administration, Infrastructure Management, Traffic Engineering, Transportation Planning & Capital Projects, Traffic Services, Facilities Management and Street Services.

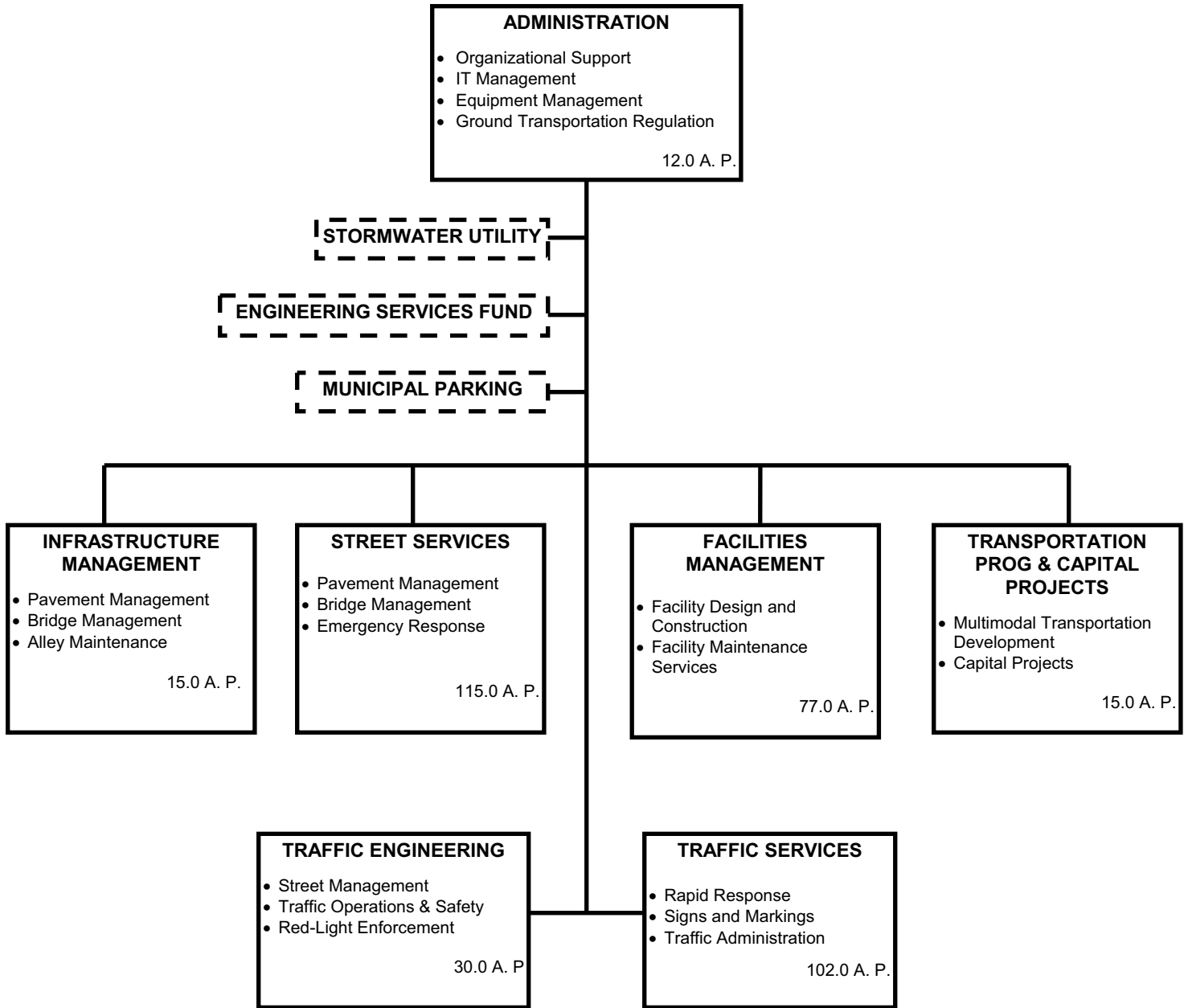
The Business Support Division is responsible for managing and coordinating the department's business related activities including Budget, Human Resources and Information Technology Services. This division also manages the Municipal Parking Fund. The Infrastructure Management Division is responsible for managing the City's street network by utilizing the Pavement Management Application (PMA) inspection and program development for maintenance and replacement of city bridges. Major duties of Infrastructure Division include planning and programming of Capital Improvement Programs (reconstruction), Major Maintenance Program (resurfacing and rehabilitation) and Routine Maintenance Programs. The Street Services Division performs maintenance and repair work on the city streets through the following programs: routine maintenance, major maintenance, concrete pavement rehabilitation and bridge maintenance programs, and also, responds to inclement weather and other emergencies.

The Traffic Engineering and Traffic Services Divisions provide for the design, installation, and maintenance of street lights, traffic signals, traffic signs, roadway markings, railroad grade crossings and parking meters as well as addressing the city's street lighting needs. The Traffic Engineering Division manages the Red Light Enforcement Program.

The Transportation Planning & Capital Projects Division provides planning for future city transportation needs. The Facilities Management Division is responsible for managing building maintenance and repair programs, performing facility planning, architectural and construction management services for City-wide facilities, as well as identifying and implementing energy conservation projects.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 21,693,071	\$ 22,399,273	\$ 20,666,049	\$ 22,153,532
Supplies	6,860,610	6,878,699	7,682,430	7,682,430
Contractual	19,217,321	22,607,569	25,003,951	24,109,451
Capital Outlay	915,047	1,989,600	769,300	769,300
Debt Service	0	0	0	0
Total Expenditures	\$ 48,686,049	\$ 53,875,141	\$ 54,121,730	\$ 54,714,713
Authorized Positions	399.00	382.00	366.00	366.00

TRANSPORTATION AND PUBLIC WORKS - 366.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
TRANSPORTATION AND PUBLIC WORKS		GG01/0201000:0208013	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$53,875,141	A.P.	382.00
2008-09 ADOPTED:	\$54,714,713	A.P.	366.00
<p>A) The adopted budget decreases by (\$408,938) for the transfer of two authorized positions to the Municipal Parking Fund and one authorized position to the Planning & Development Department for the CFA Program. This transfer is to achieve efficiency and place all related functions under one umbrella.</p> <p>B) The adopted budget increases by \$70,464 for the transfer of the Ground Transportation Officer from the Municipal Court Department to the Transportation & Public Works Department. This transfer includes one authorized position to coordinate ground transportation licensing and revenue collection.</p> <p>C) The adopted budget decreases by (\$259,321) for the reduction of the Capital Equipment Replacement Program. This reduction includes three authorized positions and associated costs.</p> <p>D) The adopted budget increases by \$218,938 for the traffic signal maintenance section of the department. This addition includes one authorized position, utility truck and associated maintenance costs.</p> <p>E) The adopted budget decreases by (\$135,228) for the reduction of the customer service dispatch program. This reduction includes three authorized positions and associated costs.</p> <p>F) The adopted budget decreases by (\$126,468) for the reduction of two IT Technical Support Analysts that provided technical assistance to department staff.</p> <p>G) The adopted budget decreases by (\$122,136) for the reduction of the street permit program. This reduction includes one Senior Customer Service Representative and one Construction Inspection Supervisor position.</p> <p>H) The adopted budget increases by \$1,487,483 for the implementation of the final FY2008-09 compensation plan, reinstatement of the vacation sell-back program and the 15% increase in group health.</p> <p>I) The adopted budget increases by \$1,500,000 for the Contract Street Maintenance Program to account for inflation and to maintain current street inventory at a Pavement Quality Index (PQI) of 7 and above.</p> <p>J) The adopted budget decreases by (\$1,000,000) for the one-time transfer to Non-Departmental for the MedStar Subsidy. The reduction was offset by the use of Community Development Block Grant funding.</p> <p>K) The adopted budget increases by \$732,500 for the purchase of vehicles to replace aging fleet.</p> <p>L) The adopted budget increases by \$500,000 for other contractual services of the bridge maintenance program to maintain and repair the various bridges in the City of Fort Worth.</p> <p>M) The adopted budget increases by \$300,000 for the street light maintenance program for the maintenance, replacement and repair of the inventory of 11,800 mercury vapor street lights in the City of Fort Worth.</p> <p>N) The adopted budget increases by \$281,683 for the Equipment Services Department equipment maintenance and labor costs.</p> <p>O) The adopted budget decreases by (\$203,127) for scheduled temporaries based on current expenditures and the decrease in use.</p> <p>P) The adopted budget increases by \$183,847 for motor vehicle fuel based on current expenditures and increased prices.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT PURPOSE

The Transportation and Public Works Department seeks to protect and preserve the health, safety and well-being of the residents of Fort Worth through effective and efficient maintenance and operation of the City's transportation infrastructure. To this end, every member of the Transportation and Public Works Department strives for responsiveness, dedication, effectiveness and excellence in public service.

FY2008-09 DEPARTMENTAL OBJECTIVES

To maintain the City's street network at an average Pavement Quality Index (PQI) of 7 or better while keeping the number of lane miles of poor streets at or below the current 479 lane miles

To provide for the orderly flow of traffic and traffic safety through the design and installation of traffic signals

To reduce delays at major intersections by 10%

To improve customer satisfaction with City-maintained facilities

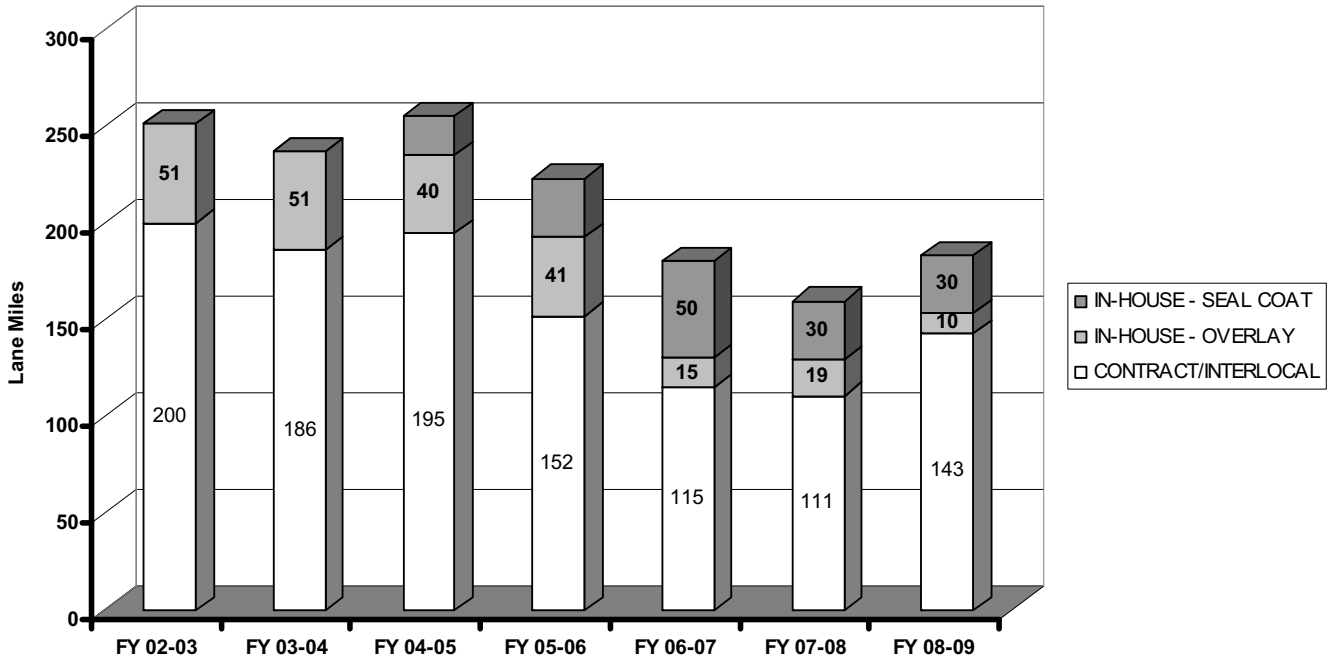
To oversee and regulate for-hire ground transportation providers upon city streets, alleys and public thoroughfares to enhance service for the general welfare of the citizens of the City of Fort Worth

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Lane miles programmed			
In-House	17	15	12
Contract	177.36	119.75	104
Chip Seal (In-House)	27	30	30
Plans, specifications, estimates (PS&E) for traffic signals	23	22	20
Percent of signalized intersections fully functional	78%	80%	80%
Facilities annual survey index of customer satisfaction	95%	95%	95%

FORT WORTH

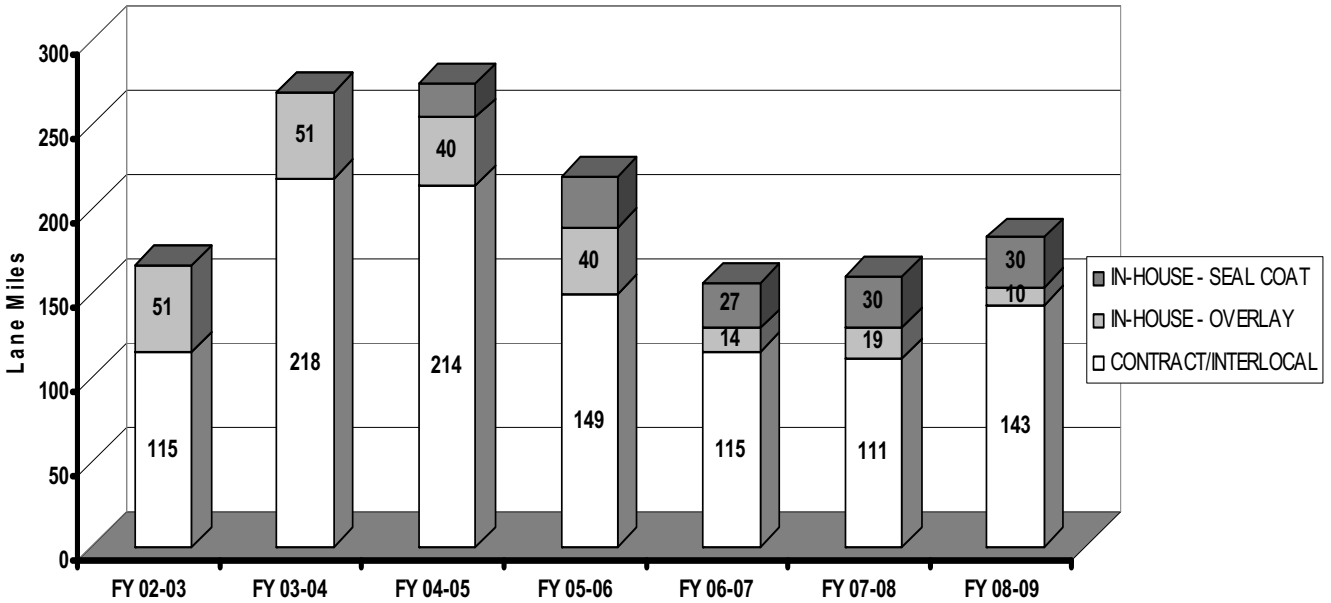


**Transportation and Public Works
Asphalt Resurfacing Program
Funded Lane Miles by Fiscal Year**



•Decrease in lane miles in the resurfacing program for FY2006-07 and FY2007-08 is due to inflation, material costs, and more concrete, curb & gutter and driveways than in previous years (20-25%).

**Transportation and Public Works
Asphalt Resurfacing Program
Actual Lane Miles Completed each Fiscal Year**



•The FY02-03 programs were completed late and carried over to the following years

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	ORGANIZATIONAL MANAGEMENT	\$ 1,943,684	\$ 2,432,758	\$ 1,701,939	\$ 1,894,976	12.00	12.00	10.00	10.00
0201001	TPW IT MANAGEMENT	1,725,772	1,636,520	1,428,423	1,436,787	3.00	3.00	1.00	1.00
0201002	GROUND TRANSPORTATION REGULATION	0	0	71,693	75,401	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 3,669,456</u>	<u>\$ 4,069,278</u>	<u>\$ 3,202,055</u>	<u>\$ 3,407,164</u>	<u>15.00</u>	<u>15.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>INFRASTRUCTURE</u>								
0202001	INFRASTRUCTURE DIVISION SUPPORT	\$ 482,913	\$ 490,816	\$ 490,560	\$ 510,456	6.00	5.00	5.00	5.00
0202002	STREETS	12,959,759	15,950,314	17,407,181	16,437,991	6.00	7.00	7.00	7.00
0202003	BRIDGES	905,750	983,751	984,822	987,726	1.00	1.00	1.00	1.00
0202004	DRAINAGE	12	0	0	0	0.00	0.00	0.00	0.00
0202005	ALLEYWAY PROGRAM	238,935	1,422,859	1,360,434	1,369,006	0.00	3.00	2.00	2.00
	Sub-Total	<u>\$ 14,587,368</u>	<u>\$ 18,847,740</u>	<u>\$ 20,242,997</u>	<u>\$ 19,305,179</u>	<u>13.00</u>	<u>16.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>TRAFFIC ENGINEERING</u>								
0202501	OPERATIONS & SAFETY	\$ 1,243,256	\$ 1,157,845	\$ 1,171,392	\$ 1,215,476	12.00	12.00	12.00	12.00
0202502	STREET MANAGEMENT	1,133,026	1,206,068	1,010,946	1,075,326	17.00	17.00	15.00	15.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0202503	PARKING MANAGEMENT	101,271	188,928	0	0	2.00	2.00	0.00	0.00
0202504	AUTOMATED RED LIGHT ENFORCEMENT PROGRAM	0	322,988	345,382	356,532	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 2,477,553</u>	<u>\$ 2,875,829</u>	<u>\$ 2,527,720</u>	<u>\$ 2,647,334</u>	<u>31.00</u>	<u>34.00</u>	<u>30.00</u>	<u>30.00</u>
	<u>TRANS PROGRAM AND CAPITAL PROJECTS</u>								
0203001	TRANS PLANNING SUPPORT	\$ 494,538	\$ 202,021	\$ 206,169	\$ 215,769	2.00	2.00	2.00	2.00
0203002	TRANSPORTATION PLANNING	381,566	657,880	562,640	581,552	6.00	6.00	5.00	5.00
0203003	DEVELOPMENT	424,709	529,613	217,550	228,954	7.00	7.00	3.00	3.00
0203004	CAPITAL PROJECTS	180,849	131,527	152,866	173,314	4.00	4.00	5.00	5.00
	Sub-Total	<u>\$ 1,481,662</u>	<u>\$ 1,521,041</u>	<u>\$ 1,139,225</u>	<u>\$ 1,199,589</u>	<u>19.00</u>	<u>19.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>TRAFFIC SERVICES</u>								
0204001	TRAFFIC DIVISION SUPPORT	\$ 1,442,280	\$ 1,395,337	\$ 1,707,710	\$ 1,809,796	19.00	19.00	26.00	26.00
0204002	SIGNS AND MARKINGS	1,557,894	1,837,226	1,677,745	1,751,623	24.00	25.00	24.00	24.00
0204003	SIGNALS	1,690,816	1,962,399	1,841,694	1,920,626	22.00	26.00	21.00	21.00
0204004	STREET LIGHT	3,584,886	3,505,513	3,949,315	4,067,380	34.00	34.00	31.00	31.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 8,275,876	\$ 8,700,475	\$ 9,176,464	\$ 9,549,425	99.00	104.00	102.00	102.00
	<u>FACILITIES MANAGEMENT</u>								
0205001	FACILITIES OPERATIONS	\$ 1,502,175	\$ 1,559,338	\$ 1,388,464	\$ 1,455,045	20.00	20.00	17.00	17.00
0205002	FACILITIES MAINTENANCE	3,906,067	3,726,111	3,826,777	3,997,917	46.00	45.00	45.00	45.00
0205003	FACILITIES SUPPORT	858,911	848,214	854,666	975,317	6.00	6.00	6.00	6.00
0205004	ARCHITECTUAL SERVICES	426,372	449,185	485,106	515,997	7.00	8.00	9.00	9.00
	Sub-Total	\$ 6,693,524	\$ 6,582,848	\$ 6,555,013	\$ 6,944,276	79.00	79.00	77.00	77.00
	<u>STREET SERVICES</u>								
0208001	STREETS DIVISION SUPPORT	\$ 421,630	\$ 422,595	\$ 366,213	\$ 379,269	6.00	5.00	4.00	4.00
0208002	SOUTHSIDE ROUTINE MAINTENANCE	2,941,015	3,380,003	2,945,607	3,062,952	41.00	42.00	36.00	36.00
0208003	NORTHSIDE ROUTINE MAINTENANCE	3,230,666	3,081,708	3,033,606	3,152,765	44.00	43.00	36.00	36.00
0208004	OVERLAY/REHABILITATION	2,816,456	3,700,350	2,834,931	2,899,249	18.00	22.00	18.00	18.00
0208005	DRAINAGE MAINTENANCE	2,005,845	99,690	0	0	34.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0208006	BRIDGE MAINTENANCE	4,234	548,584	1,081,523	1,103,149	0.00	3.00	7.00	7.00
0208007	STREET SWEEPING	705	500	0	0	0.00	0.00	0.00	0.00
0208008	EMERGENCY RESPONSE	17,229	17,000	29,414	29,414	0.00	0.00	0.00	0.00
0208011	SPECIAL PROJECTS	0	2,500	3,000	3,000	0.00	0.00	0.00	0.00
0208012	INCLEMENT WEATHER	62,829	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0208013	CONCRETE PAVEMENT RESTORATION PROGRAM	0	0	958,962	1,006,948	0.00	0.00	14.00	14.00
	Sub-Total	<u>\$ 11,500,609</u>	<u>\$ 11,277,930</u>	<u>\$ 11,278,256</u>	<u>\$ 11,661,746</u>	<u>143.00</u>	<u>115.00</u>	<u>115.00</u>	<u>115.00</u>
	TOTAL	\$ 48,686,049	\$ 53,875,141	\$ 54,121,730	\$ 54,714,713	399.00	382.00	366.00	366.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

ZOO

GG01/0815010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City of Fort Worth has contracted with the Fort Worth Zoological Association to manage daily operations at Fort Worth's zoological park since FY1990-91. The City's Zoo Department provides for a contractual subsidy for daily operations and through FY2006-07 this included salaries and benefits for the City employees at the Zoo. The Parks and Community Services Department provides contractual oversight for this contractual expense. Beginning with the adoption of the FY2008-09 budget, the Zoo Department will become a division of the Parks and Community Services Department. The contractual expense will be merged under the umbrella of the Parks and Community Services Department budget.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 54,330	\$ 0	\$ 0	\$ 0
Supplies	165	0	0	0
Contractual	4,904,599	5,101,028	0	0
Total Expenditures	\$ 4,959,094	\$ 5,101,028	\$ 0	\$ 0
Authorized Positions	0.83	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ZOO		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ZOOLOGICAL PARK</u>								
0815010	ADMINISTRATION	\$ 4,959,094	\$ 5,101,028	\$ 0	\$ 0	0.83	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,959,094</u>	<u>\$ 5,101,028</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.83</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 4,959,094	\$ 5,101,028	\$ 0	\$ 0	0.83	0.00	0.00	0.00

FORT WORTH



DEBT SERVICE

The City will utilize eleven debt service funds to accumulate the resources to make principal and interest payments on 47 existing bond issues as of October 1, 2008. The debt service funds are also used to set aside funds for future arbitrage rebate payments to the Federal government and to pay the handling charges and fees due on outstanding issues. The total FY2009 debt service requirements for all funds outstanding debt is \$150,450,550.

General Obligation Debt

Of the total amount projected for the upcoming fiscal year, \$58,739,426 (39.04%) is for general obligation bonds and certificates of obligation. The property tax finances debt service:

Current Year Tax Levy	\$57,792,853
Other Revenue	<u>\$946,573</u>
Total	\$58,739,426

State property tax law allows the City to levy a property tax to pay for its long-term (over one year) debt obligations. With a tax rate of \$.8550 per \$100 in value for the next fiscal year, \$0.1441 (16.85%) of the total tax rate is devoted to pay long-term debt service obligations.

In 2004, voters approved the sale of \$273,500,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Street and Storm Sewer Improvements	\$232,900,000
Parks, Recreation, and Community Services Improvements	21,615,000
Library System Improvements	4,490,000
Fire Service Improvements	12,635,000
Telecommunications System Improvements	1,195,000
Public Health Facilities Improvements	<u>665,000</u>
Total	\$273,500,000

In 2008, voters approved the sale of \$150,000,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Neighborhood Streets	\$33,000,000
Arterial Streets	81,000,000
Bridges	22,200,000
Traffic Signals	5,000,000
Intersection Improvements	2,500,000
Transportation Grant Matches	3,300,000
2% Public Art Program	<u>3,000,000</u>
Total	\$150,000,000

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The City also sold \$25,000,000 in Tax Anticipation Notes in the latter part of 2008 to fund the following items:

Items Funded	Amount
ERP Software and Implementation – Phase I	\$18,722,170
Fire Fighting Equipment	6,182,830
Issuance Costs	<u>95,000</u>
Total	\$25,000,000

In combination with its long-term bond issuance program, the City uses its general obligation commercial paper program to fund these projects. This mix of long-term and short-term financing enables the City to hold down its debt service payments.

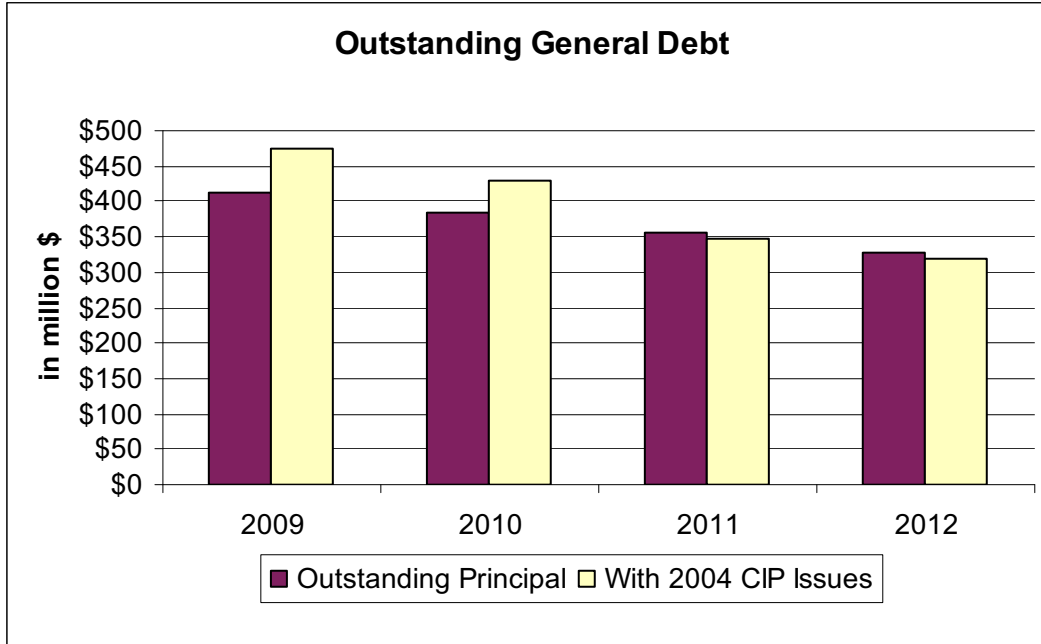
As demonstrated by the table below, the City's existing general obligation debt matures on a rapid schedule.

GENERAL DEBT SERVICE
Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2009	\$39,524,916	\$19,214,510	\$58,739,426
2010	\$28,913,301	\$18,295,520	\$47,208,821
2011	\$29,547,143	\$16,996,091	\$46,543,234
2012	\$27,000,000	\$15,750,282	\$42,750,282
2013	\$27,160,000	\$14,559,438	\$41,719,438
2014	\$28,490,000	\$13,327,139	\$41,817,139
2015	\$28,650,000	\$12,056,993	\$40,706,993
2016	\$25,770,000	\$10,822,767	\$36,592,767
2017	\$24,420,000	\$9,658,274	\$34,078,274
2018	\$73,850,000	\$7,349,719	\$81,199,719
2019	\$17,975,000	\$5,207,248	\$23,182,248
2020	\$17,965,000	\$4,355,417	\$22,320,417
2021	\$16,645,000	\$3,535,771	\$20,180,771
2022	\$15,040,000	\$2,787,550	\$17,827,550
2023	\$13,775,000	\$2,109,379	\$15,884,379
2024	\$9,775,000	\$1,558,839	\$11,333,839
2025	\$9,775,000	\$1,104,306	\$10,879,306
2026	\$9,390,000	\$657,723	\$10,047,723
2027	\$9,385,000	\$219,203	\$9,604,203
	<hr/>	<hr/>	<hr/>
	\$453,050,360	\$159,566,169	\$612,616,529
Principal maturing in five years	\$152,145,360	33.58%	
Principal maturing in ten years	\$333,325,360	73.57%	

Staff projects the 2004 CIP to be issued along the following schedule:

Series 2009	\$	64,000,000
Series 2010	\$	50,000,000



There is no specific debt limit established by law. The limit is governed by the City's ability to levy and collect taxes to service the debt. By Charter, the City's total tax rate, to include maintenance and operation expenditures and debt service expenditures, is limited to \$1.90 per \$100.

Revenue Supported Debt - Water and Sewer

In addition to the outstanding general obligation debt, the City has a debt service obligation of \$82,950,332 for previously issued debt due in the new fiscal year. Issues include Water and Sewer revenue bonds, Sewer revenue supported G. O. debt and loans from the Texas Water Development Board's State Revolving Loan Fund. The Water and Sewer Operating Fund collects fees for its services equal to the amounts required for its outstanding debt service obligations.

Fund	Available Balance End of Fiscal Year
Water and Sewer Revenue Debt	\$23,712,193
Water and Sewer G.O. Debt	\$123,237
State Revolving Loan Fund	<u>\$4,157,655</u>
Total Available	\$27,993,085

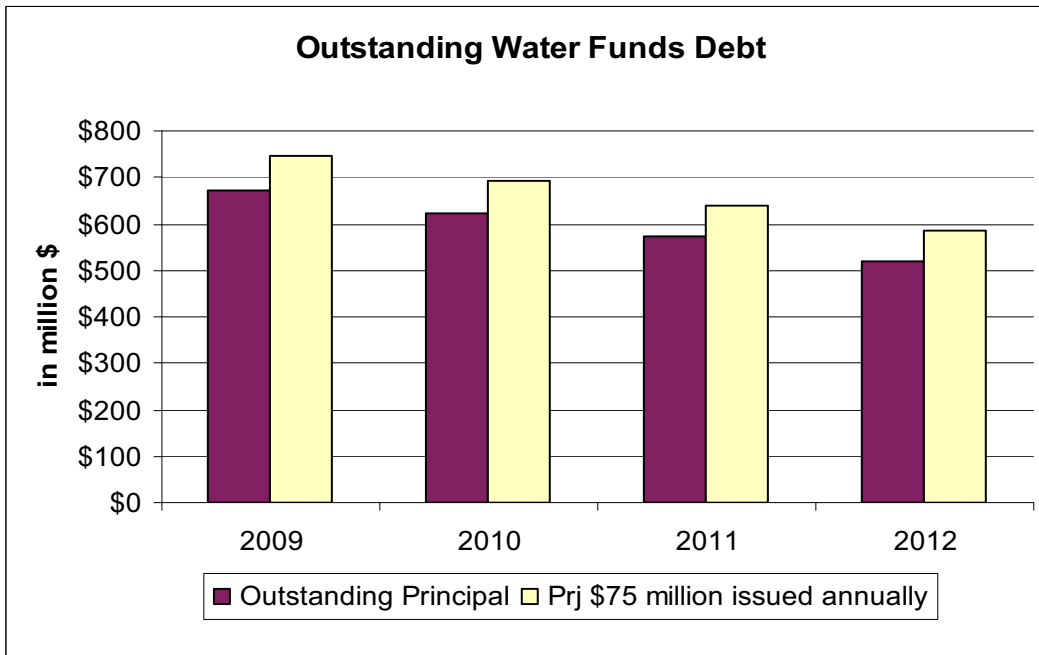
WATER DEBT SERVICE FUNDS

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2009	\$51,405,599	\$31,544,733	\$82,950,332
2010	\$48,961,376	\$29,414,437	\$78,375,813
2011	\$51,045,000	\$27,231,243	\$78,276,243
2012	\$53,270,000	\$24,906,243	\$78,176,243
2013	\$49,960,000	\$22,556,638	\$72,516,638
2014	\$52,320,000	\$20,203,915	\$72,523,915
2015	\$53,515,000	\$17,767,666	\$71,282,666
2016	\$49,310,000	\$15,433,702	\$64,743,702
2017	\$50,270,000	\$13,185,615	\$63,455,615
2018	\$52,640,000	\$10,855,184	\$63,495,184
2019	\$45,120,000	\$8,637,316	\$53,757,316
2020	\$38,280,000	\$6,755,722	\$45,035,722
2021	\$29,115,000	\$5,271,861	\$34,386,861
2022	\$29,805,000	\$4,001,844	\$33,806,844
2023	\$24,480,000	\$2,844,024	\$27,324,024
2024	\$20,915,000	\$1,903,340	\$22,818,340
2025	\$14,135,000	\$1,169,586	\$15,304,586
2026	<u>\$9,460,000</u>	<u>\$652,294</u>	<u>\$10,112,294</u>
	\$724,006,975	\$244,335,363	\$968,342,338

Year with highest requirements	\$82,950,332	2009
Average annual requirements	\$53,796,797	

The Water Department projects sales of \$75,000,000 in bonds in each of the next four years.



Revenue Supported Debt – Stormwater

Storm Water staff built a debt service plan to support a Revenue Bond sales program added to the five-year operating budget projection beginning in FY08. The bonds will provide continuity of capital funding for projects that address the design and construction of infrastructure to safely channel storm water run-off. The Storm Water five-year Strategic Plan calls for a \$145 million capital program through FY13. The current debt service reflects only the FY08 and FY09, \$25 million component of that plan.

Budget Debt Service			Principal	Interest
			\$24,120,000	\$17,878,552
FY 2008-2009				
Storm Water Utility - D149				
2009	Water and Sewer	SW Utility - D149	\$520,000	\$1,158,100
2010	Water and Sewer	SW Utility - D149	\$545,000	\$1,135,469
2011	Water and Sewer	SW Utility - D149	\$570,000	\$1,111,775
2012	Water and Sewer	SW Utility - D149	\$595,000	\$1,087,019
2013	Water and Sewer	SW Utility - D149	\$620,000	\$1,061,200
2014	Water and Sewer	SW Utility - D149	\$650,000	\$1,034,213
2015	Water and Sewer	SW Utility - D149	\$675,000	\$1,005,213
2016	Water and Sewer	SW Utility - D149	\$705,000	\$974,163
2017	Water and Sewer	SW Utility - D149	\$740,000	\$941,650
2018	Water and Sewer	SW Utility - D149	\$775,000	\$905,625
2019	Water and Sewer	SW Utility - D149	\$815,000	\$865,875
2020	Water and Sewer	SW Utility - D149	\$855,000	\$824,125
2021	Water and Sewer	SW Utility - D149	\$900,000	\$780,250
2022	Water and Sewer	SW Utility - D149	\$945,000	\$734,125
2023	Water and Sewer	SW Utility - D149	\$995,000	\$685,625
2024	Water and Sewer	SW Utility - D149	\$1,045,000	\$634,625
2025	Water and Sewer	SW Utility - D149	\$1,100,000	\$581,000
2026	Water and Sewer	SW Utility - D149	\$1,155,000	\$524,625
2027	Water and Sewer	SW Utility - D149	\$1,215,000	\$465,375
2028	Water and Sewer	SW Utility - D149	\$1,275,000	\$403,125
2029	Water and Sewer	SW Utility - D149	\$1,340,000	\$337,750
2030	Water and Sewer	SW Utility - D149	\$1,410,000	\$269,000
2031	Water and Sewer	SW Utility - D149	\$1,480,000	\$196,750
2032	Water and Sewer	SW Utility - D149	\$1,555,000	\$120,875
2033	Water and Sewer	SW Utility - D149	\$1,640,000	\$41,000

Summary of Fiscal Year Requirements by Fund

Fiscal Year	Fund	Type	Principal	Interest	Total
2009	Convention Center - D100	Revenue	\$2,540,000	\$2,288,513	\$4,828,513
	General Fund - GD06	General Debt	\$39,524,916	\$19,214,510	\$58,739,426
	Golf - D102	General Debt	\$210,495	\$121,350	\$331,845
	Parking Fund - PE62	Revenue	\$100,000	\$1,085,800	\$1,185,800
	Solid Waste - PE64	Revenue	\$440,000	\$296,534	\$736,534
	Water and Sewer	General Debt - PS48	\$70,599	\$4,815	\$75,414
		Revenue - PE47	\$34,985,000	\$23,384,858	\$58,369,858
		SRLF - PE15	\$16,350,000	\$8,155,060	\$24,505,060
		SW Utility - D149	\$520,000	\$1,158,100	\$1,678,100
		Sub-total Water	\$51,925,599	\$32,702,833	\$84,628,432
		Total All Debt	\$94,741,010	\$55,709,540	\$150,450,550

GENERAL DEBT SERVICE

		FY 2008- 2009	
Expenditures			
Principal - Long-term Debt		\$39,524,916	
Interest - Long-term Debt		<u>\$19,214,510</u>	
		\$58,739,426	
Financing			
Current Property Tax		\$57,792,853	
Other Revenue		<u>\$946,573</u>	
		\$58,739,426	
Projected Changes in Fund Balance		FY 2007- 2008	FY 2008- 2009
Estimated Fund Balance 10/01		\$8,816,787	\$8,816,787
Plus Revenues:			
	Current Property Tax	\$49,458,069	\$57,792,853
	Other Revenue	<u>\$946,573</u>	<u>\$946,573</u>
	Sub-Total Revenues:	\$50,404,642	\$58,739,426
Less Expenditures:			
	Principal - Long-term Debt	\$31,754,924	\$39,524,916
	Interest - Long-term Debt	<u>\$18,649,718</u>	<u>\$19,214,510</u>
	Sub-Total Expenditures:	\$50,404,642	\$58,739,426
Estimated Fund Balance 9/30		<u>\$8,816,787</u>	<u>\$8,816,787</u>
		Principal	Interest
		Total	
Outstanding Principal and Interest 10/01		\$453,120,360	\$159,566,170
		\$612,686,530	
Less Annual Principal and Interest Payments		\$39,524,916	\$19,214,510
Plus Any New Issues		\$0	\$0
		\$58,739,426	\$0
Outstanding Principal and Interest 9/30		<u>\$413,595,444</u>	<u>\$140,351,660</u>
		<u>\$553,947,104</u>	

General Debt - GD06

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$39,524,916</u>	<u>\$19,214,510</u>	<u>\$58,739,426</u>
Equipment Note Series 2002	\$228,867	\$5,048	\$233,915
Equipment Note Series 2004	\$457,143	\$33,404	\$490,546
Series 1992a GO	\$66,738	\$5,756	\$72,494
Series 1998 TC	\$545,000	\$345,620	\$890,620
Series 2000A CO	\$55,000	\$4,538	\$59,538
Series 2001 CO	\$0	\$53,550	\$53,550
Series 2001 GO	\$0	\$242,200	\$242,200
Series 2001-A	\$0	\$270,750	\$270,750
Series 2002 CO	\$0	\$569,250	\$569,250
Series 2002 Refunding	\$2,401,051	\$249,677	\$2,650,728
Series 2002-A Refunding	\$1,001,117	\$20,022	\$1,021,139
Series 2003 CO	\$985,000	\$17,853	\$1,002,853
Series 2003 GP Bonds	\$2,125,000	\$1,280,206	\$3,405,206
Series 2003 GP Refund, Improvement	\$0	\$1,105,638	\$1,105,638
Series 2004 Refunding Bonds	\$2,075,000	\$1,583,000	\$3,658,000
Series 2005 Taxable CO	\$250,000	\$112,700	\$362,700
Series 2005A CO	\$385,000	\$262,358	\$647,358
Series 2007 CO	\$2,015,000	\$1,911,625	\$3,926,625
Series 2007 GP Bonds	\$2,500,000	\$2,072,000	\$4,572,000
Series 2007A General Purpose Bonds	\$4,880,000	\$4,027,677	\$8,907,677
Series 2008 Tax Notes	\$3,280,000	\$708,691	\$3,988,691
Series 2008 GO	\$7,160,000	\$1,907,272	\$9,067,272
Series 2008 CO	\$9,115,000	\$2,425,676	\$11,540,676

Budget Debt Service

Principal **Interest**
 \$453,120,360 \$159,566,170

**FY 2008-2009
 General Debt -
 GD06**

		*		
2009	General Fund - GD06	General Debt	\$39,524,916	\$19,214,510
2010	General Fund - GD06	General Debt	\$28,913,301	\$18,295,520
2011	General Fund - GD06	General Debt	\$29,547,143	\$16,996,091
2012	General Fund - GD06	General Debt	\$27,000,000	\$15,750,282
2013	General Fund - GD06	General Debt	\$27,160,000	\$14,559,438
2014	General Fund - GD06	General Debt	\$28,490,000	\$13,327,139
2015	General Fund - GD06	General Debt	\$28,650,000	\$12,056,993
2016	General Fund - GD06	General Debt	\$25,770,000	\$10,822,767
2017	General Fund - GD06	General Debt	\$24,420,000	\$9,658,274
2018	General Fund - GD06	General Debt	\$73,850,000	\$7,349,719
2019	General Fund - GD06	General Debt	\$17,975,000	\$5,207,248
2020	General Fund - GD06	General Debt	\$17,965,000	\$4,355,417
2021	General Fund - GD06	General Debt	\$16,645,000	\$3,535,771
2022	General Fund - GD06	General Debt	\$15,040,000	\$2,787,550
2023	General Fund - GD06	General Debt	\$13,775,000	\$2,109,379
2024	General Fund - GD06	General Debt	\$9,775,000	\$1,558,839
2025	General Fund - GD06	General Debt	\$9,775,000	\$1,104,306
2026	General Fund - GD06	General Debt	\$9,390,000	\$657,723
2027	General Fund - GD06	General Debt	\$9,385,000	\$219,203

General Debt - GD06

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$453,120,360</u>	<u>\$159,566,170</u>	<u>\$612,686,530</u>
Equipment Note Series 2002	\$228,867	\$5,048	\$233,915
Equipment Note Series 2004	\$1,371,429	\$63,770	\$1,435,199
Series 1992a GO	\$133,476	\$7,675	\$141,151
Series 1998 TC	\$6,130,000	\$1,876,368	\$8,006,368
Series 2000A CO	\$110,000	\$6,050	\$116,050
Series 2001 CO	\$1,020,000	\$589,050	\$1,609,050
Series 2001 GO	\$4,760,000	\$1,480,450	\$6,240,450
Series 2001-A	\$5,700,000	\$2,707,500	\$8,407,500
Series 2002 CO	\$11,385,000	\$5,407,875	\$16,792,875
Series 2002 Refunding	\$6,220,471	\$426,063	\$6,646,534
Series 2002-A Refunding	\$1,001,117	\$20,022	\$1,021,139
Series 2003 CO	\$985,000	\$17,853	\$1,002,853
Series 2003 GP Bonds	\$31,935,000	\$10,365,616	\$42,300,616
Series 2003 GP Refund, Improvement	\$24,310,000	\$9,748,544	\$34,058,544
Series 2004 Refunding Bonds	\$32,905,000	\$8,582,000	\$41,487,000
Series 2005 Taxable CO	\$2,060,000	\$435,700	\$2,495,700
Series 2005A CO	\$6,545,000	\$2,297,622	\$8,842,622
Series 2007 CO	\$38,235,000	\$18,853,875	\$57,088,875
Series 2007 GP Bonds	\$47,500,000	\$20,216,000	\$67,716,000
Series 2007A General Purpose Bonds	\$92,715,000	\$39,607,550	\$132,322,550
Series 2008 Tax Notes	\$25,000,000	\$2,941,723	\$27,941,723
Series 2008 GO	\$49,650,000	\$14,925,024	\$64,575,024
Series 2008 CO	\$63,220,000	\$18,984,792	\$82,204,792

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General Debt - GD06

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$413,595,444</u>	<u>\$140,351,660</u>	<u>\$553,947,104</u>
Equipment Note Series 2004	\$914,286	\$30,367	\$944,653
Series 1992a GO	\$66,738	\$1,919	\$68,657
Series 1998 TC	\$5,585,000	\$1,530,748	\$7,115,748
Series 2000A CO	\$55,000	\$1,513	\$56,513
Series 2001 CO	\$1,020,000	\$535,500	\$1,555,500
Series 2001 GO	\$4,760,000	\$1,238,250	\$5,998,250
Series 2001-A	\$5,700,000	\$2,436,750	\$8,136,750
Series 2002 CO	\$11,385,000	\$4,838,625	\$16,223,625
Series 2002 Refunding	\$3,819,420	\$176,386	\$3,995,806
Series 2003 GP Bonds	\$29,810,000	\$9,085,409	\$38,895,409
Series 2003 GP Refund, Improvement	\$24,310,000	\$8,642,906	\$32,952,906
Series 2004 Refunding Bonds	\$30,830,000	\$6,999,000	\$37,829,000
Series 2005 Taxable CO	\$1,810,000	\$323,000	\$2,133,000
Series 2005A CO	\$6,160,000	\$2,035,264	\$8,195,264
Series 2007 CO	\$36,220,000	\$16,942,250	\$53,162,250
Series 2007 GP Bonds	\$45,000,000	\$18,144,000	\$63,144,000
Series 2007A General Purpose Bonds	\$87,835,000	\$35,579,873	\$123,414,873
Series 2008 Tax Notes	\$21,720,000	\$2,233,032	\$23,953,032
Series 2008 GO	\$42,490,000	\$13,017,752	\$55,507,752
Series 2008 CO	\$54,105,000	\$16,559,116	\$70,664,116

CONVENTION CENTER DEBT SERVICE FUND

Expenditures			FY 2008-2009
Principal - Long-term Debt			\$2,540,000
Interest - Long-term Debt			<u>\$2,288,513</u>
			\$4,828,513
Financing			
Hotel Occupancy Tax (2%)			\$3,706,282
Auto Rental Facility Revenue			<u>\$1,122,231</u>
			\$4,828,513
Projected Changes in Fund Balance		FY 2007-2008	FY 2008-2009
Estimated Fund Balance 10/01		\$57,387	\$1,098,180
Plus Revenues:			
	Hotel Occupancy Tax (2%)	\$4,155,424	\$3,706,282
	Auto Rental Facility Revenue	<u>\$1,756,432</u>	<u>\$1,122,231</u>
	Sub-Total Revenues:	\$5,911,856	\$4,828,513
Less Expenditures:			
	Principal - Long-term Debt	\$2,490,000	\$2,540,000
	Interest - Long-term Debt	<u>\$2,381,063</u>	<u>\$2,288,513</u>
	Sub-Total Expenditures:	\$4,871,063	\$4,828,513
Estimated Fund Balance 9/30		<u>\$1,098,180</u>	<u>\$1,098,180</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$48,745,000	\$18,905,508	\$67,650,508
Less Annual Principal and Interest Payments	\$2,540,000	\$2,288,513	\$4,828,513
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$46,205,000</u>	<u>\$16,616,995</u>	<u>\$62,821,995</u>

Convention Center - D100

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$2,540,000</u>	<u>\$2,288,513</u>	<u>\$4,828,513</u>
Series 2003A Refunding Bonds	\$1,925,000	\$1,736,463	\$3,661,463
Series 2004 Refunding	\$615,000	\$552,050	\$1,167,050

Budget Debt Service

Principal	Interest
\$48,745,000	\$18,905,508

**FY 2008-2009
Convention Center - D100**

Year	Description	Revenue	Principal	Interest
2009	Convention Center - D100	Revenue	\$2,540,000	\$2,288,513
2010	Convention Center - D100	Revenue	\$2,630,000	\$2,198,869
2011	Convention Center - D100	Revenue	\$2,735,000	\$2,094,806
2012	Convention Center - D100	Revenue	\$2,850,000	\$1,978,538
2013	Convention Center - D100	Revenue	\$2,985,000	\$1,843,238
2014	Convention Center - D100	Revenue	\$3,140,000	\$1,687,206
2015	Convention Center - D100	Revenue	\$3,305,000	\$1,520,119
2016	Convention Center - D100	Revenue	\$3,485,000	\$1,344,094
2017	Convention Center - D100	Revenue	\$3,665,000	\$1,162,125
2018	Convention Center - D100	Revenue	\$3,855,000	\$974,125
2019	Convention Center - D100	Revenue	\$4,055,000	\$776,375
2020	Convention Center - D100	Revenue	\$4,260,000	\$568,500
2021	Convention Center - D100	Revenue	\$4,480,000	\$350,000
2022	Convention Center - D100	Revenue	\$4,760,000	\$119,000

Convention Center - D100

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$48,745,000</u>	<u>\$18,905,506</u>	<u>\$67,650,506</u>
Series 2003A Refunding Bonds	\$37,335,000	\$14,770,581	\$52,105,581
Series 2004 Refunding	\$11,410,000	\$4,134,925	\$15,544,925

Convention Center - D100

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$46,205,000</u>	<u>\$16,616,994</u>	<u>\$62,821,994</u>
Series 2003A Refunding Bonds	\$35,410,000	\$13,034,119	\$48,444,119
Series 2004 Refunding	\$10,795,000	\$3,582,875	\$14,377,875

SOLID WASTE DEBT SERVICE FUND

Expenditures			FY 2008-2009
Principal - Long-term Debt			\$440,000
Interest - Long-term Debt			<u>\$296,534</u>
			\$736,534
Financing			
Transfer from Operating Fund			\$736,534
Other Revenue			<u>\$0</u>
			\$736,534
Projected Changes in Fund Balance		FY 2007-2008	FY 2008-2009
Estimated Fund Balance 10/01		\$64,645	\$64,645
Plus Revenues:			
	Transfer from Operating Fund	\$305,620	\$736,534
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$305,620	\$736,534
Less Expenditures:			
	Principal - Long-term Debt	\$0	\$440,000
	Interest - Long-term Debt	<u>\$305,620</u>	<u>\$296,534</u>
	Sub-Total Expenditures:	\$305,620	\$736,534
Estimated Fund Balance 9/30		<u>\$64,645</u>	<u>\$64,645</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$7,400,000	\$2,596,118	\$9,996,118
Less Annual Principal and Interest Payments	\$440,000	\$296,534	\$736,534
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$6,960,000</u>	<u>\$2,299,584</u>	<u>\$9,259,584</u>

Solid Waste - PE64

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$440,000</u>	<u>\$296,534</u>	<u>\$736,534</u>
Series 2005A CO	\$440,000	\$296,534	\$736,534

Budget Debt Service

Principal	Interest
\$7,400,000	\$2,596,118

**FY 2008-2009
Solid Waste -
PE64**

2009	Solid Waste - PE64	Revenue	\$440,000	\$296,534
2010	Solid Waste - PE64	Revenue	\$435,000	\$278,465
2011	Solid Waste - PE64	Revenue	\$435,000	\$260,500
2012	Solid Waste - PE64	Revenue	\$435,000	\$242,534
2013	Solid Waste - PE64	Revenue	\$435,000	\$224,569
2014	Solid Waste - PE64	Revenue	\$435,000	\$206,603
2015	Solid Waste - PE64	Revenue	\$435,000	\$188,638
2016	Solid Waste - PE64	Revenue	\$435,000	\$170,672
2017	Solid Waste - PE64	Revenue	\$435,000	\$152,707
2018	Solid Waste - PE64	Revenue	\$435,000	\$134,741
2019	Solid Waste - PE64	Revenue	\$435,000	\$116,776
2020	Solid Waste - PE64	Revenue	\$435,000	\$98,810
2021	Solid Waste - PE64	Revenue	\$435,000	\$80,845
2022	Solid Waste - PE64	Revenue	\$435,000	\$62,879
2023	Solid Waste - PE64	Revenue	\$435,000	\$44,914
2024	Solid Waste - PE64	Revenue	\$435,000	\$26,948
2025	Solid Waste - PE64	Revenue	\$435,000	\$8,983

Solid Waste - PE64

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$7,400,000</u>	<u>\$2,596,118</u>	<u>\$9,996,118</u>

Series 2005A CO	\$7,400,000	\$2,596,118	\$9,996,118
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Solid Waste - PE64

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$6,960,000</u>	<u>\$2,299,584</u>	<u>\$9,259,584</u>

Series 2005A CO	\$6,960,000	\$2,299,584	\$9,259,584
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**PARKING FACILITIES DEBT
SERVICE FUND**

Expenditures			FY 2008- 2009
Principal - Long-term Debt			\$100,000
Interest - Long-term Debt			<u>\$1,085,800</u>
			\$1,185,800
Financing			
Transfer from Operating Fund			\$541,650
Other Revenue			<u>\$644,150</u>
			\$1,185,800
Projected Changes in Fund Balance		FY 2007- 2008	FY 2008- 2009
Estimated Fund Balance 10/01		\$3,520,285	\$3,520,285
Plus Revenues:			
	Transfer from Operating Fund	\$1,088,300	\$541,650
	Other Revenue	\$0	<u>\$644,150</u>
	Sub-Total Revenues:	\$1,088,300	\$1,185,800
Less Expenditures:			
	Principal - Long-term Debt	\$0	\$100,000
	Interest - Long-term Debt	<u>\$1,088,300</u>	<u>\$1,085,800</u>
	Sub-Total Expenditures:	\$1,088,300	\$1,185,800
Estimated Fund Balance 9/30		<u>\$3,520,285</u>	<u>\$3,520,285</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$20,935,000	\$16,937,113	\$37,872,113
Less Annual Principal and Interest Payments	\$100,000	\$1,085,800	\$1,185,800
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$20,835,000</u>	<u>\$15,851,313</u>	<u>\$36,686,313</u>

Parking Facilities Fund - PE62

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$100,000</u>	<u>\$1,085,800</u>	<u>\$1,185,800</u>

Series 2007 Parking CO	\$100,000	\$1,085,800	\$1,185,800
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Budget Debt Service		Principal	Interest
		\$20,935,000	\$16,937,113

**FY 2008-2009
Parking Facilities Fund - PE62**

2009	Parking Fund - PE62	Revenue	\$100,000	\$1,085,800
2010	Parking Fund - PE62	Revenue	\$300,000	\$1,075,800
2011	Parking Fund - PE62	Revenue	\$480,000	\$1,056,300
2012	Parking Fund - PE62	Revenue	\$505,000	\$1,031,675
2013	Parking Fund - PE62	Revenue	\$530,000	\$1,005,800
2014	Parking Fund - PE62	Revenue	\$555,000	\$978,675
2015	Parking Fund - PE62	Revenue	\$585,000	\$950,175
2016	Parking Fund - PE62	Revenue	\$615,000	\$920,175
2017	Parking Fund - PE62	Revenue	\$645,000	\$888,675
2018	Parking Fund - PE62	Revenue	\$680,000	\$854,700
2019	Parking Fund - PE62	Revenue	\$715,000	\$818,081
2020	Parking Fund - PE62	Revenue	\$755,000	\$779,494
2021	Parking Fund - PE62	Revenue	\$795,000	\$738,806
2022	Parking Fund - PE62	Revenue	\$840,000	\$695,888
2023	Parking Fund - PE62	Revenue	\$885,000	\$650,606
2024	Parking Fund - PE62	Revenue	\$935,000	\$602,831
2025	Parking Fund - PE62	Revenue	\$985,000	\$552,431
2026	Parking Fund - PE62	Revenue	\$1,035,000	\$499,406

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	PE62			
	Parking Fund -			
2027	PE62	Revenue	\$1,090,000	\$443,625
	Parking Fund -			
2028	PE62	Revenue	\$1,150,000	\$384,825
	Parking Fund -			
2029	PE62	Revenue	\$1,215,000	\$322,744
	Parking Fund -			
2030	PE62	Revenue	\$1,280,000	\$257,250
	Parking Fund -			
2031	PE62	Revenue	\$1,345,000	\$188,344
	Parking Fund -			
2032	PE62	Revenue	\$1,420,000	\$115,763
	Parking Fund -			
2033	PE62	Revenue	\$1,495,000	\$39,244

Parking Facilities Fund - PE62

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$20,935,000</u>	<u>\$16,937,113</u>	<u>\$37,872,113</u>
Series 2007 Parking CO	\$20,935,000	\$16,937,113	\$37,872,113

Parking Facilities Fund - PE62

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$20,835,000</u>	<u>\$15,851,313</u>	<u>\$36,686,313</u>
Series 2007 Parking CO	\$20,835,000	\$15,851,313	\$36,686,313

STATE REVOLVING LOAN DEBT SERVICE FUND

Expenditures			FY 2008-2009
Principal - Long-term Debt			\$16,350,000
Interest - Long-term Debt			<u>\$8,155,060</u>
			\$24,505,060
Financing			
Transfer from Operating Fund			\$26,066,587
Other Revenue			<u>\$0</u>
			\$26,066,587
Projected Changes in Fund Balance		FY 2007-2008	FY 2008-2009
Estimated Fund Balance 10/01		\$4,157,655	\$4,157,655
Plus Revenues:			
	Transfer from Operating Fund	\$18,571,067	\$26,066,587
	Other Revenue	<u>\$2,387,319</u>	<u>\$0</u>
	Sub-Total Revenues:	\$20,958,386	\$26,066,587
Less Expenditures:			
	Principal - Long-term Debt	\$13,550,000	\$16,350,000
	Interest - Long-term Debt	<u>\$7,408,386</u>	<u>\$8,155,060</u>
	Sub-Total Expenditures:	\$20,958,386	\$24,505,060
Estimated Fund Balance 9/30		<u>\$4,157,655</u>	<u>\$5,719,182</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$243,415,000	\$62,741,396	\$306,156,396
Less Annual Principal and Interest Payments	\$16,350,000	\$8,155,060	\$24,505,060
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$227,065,000</u>	<u>\$54,586,336</u>	<u>\$281,651,336</u>

SRLF - PE15

Principal & Interest By Series

	Principal	Interest	Total
FY 2008-2009	<u>\$16,350,000</u>	<u>\$8,155,060</u>	<u>\$24,505,060</u>
Series 1998 SRLF	\$2,995,000	\$1,449,633	\$4,444,633
Series 1999 SRLF	\$1,795,000	\$1,032,538	\$2,827,538
Series 1999A SRLF	\$2,775,000	\$1,938,041	\$4,713,041
Series 2001 SRLF	\$360,000	\$215,828	\$575,828
Series 2002 SRLF	\$1,465,000	\$998,184	\$2,463,184
Series 2005 SRLF	\$355,000	\$123,339	\$478,339
Series 2005A CW SRLF	\$490,000	\$320,920	\$810,920
Series 2005B Installment DWSRF	\$2,855,000	\$1,331,629	\$4,186,629
Series 2007A WSS SRLF	\$1,460,000	\$725,150	\$2,185,150
Series 2007B WSS SRLF	\$1,800,000	\$19,800	\$1,819,800

Budget Debt Service

Principal	Interest
\$243,415,000	\$62,741,396

**FY 2008-2009
SRLF - PE15**

Year	Category	Series	Principal	Interest
2009	Water and Sewer	SRLF - PE15	\$16,350,000	\$8,155,060
2010	Water and Sewer	SRLF - PE15	\$15,010,000	\$7,670,285
2011	Water and Sewer	SRLF - PE15	\$15,520,000	\$7,174,566
2012	Water and Sewer	SRLF - PE15	\$16,050,000	\$6,645,035
2013	Water and Sewer	SRLF - PE15	\$16,620,000	\$6,081,428
2014	Water and Sewer	SRLF - PE15	\$17,220,000	\$5,482,439
2015	Water and Sewer	SRLF - PE15	\$17,875,000	\$4,847,316
2016	Water and Sewer	SRLF - PE15	\$18,545,000	\$4,174,176
2017	Water and Sewer	SRLF - PE15	\$19,260,000	\$3,463,009
2018	Water and Sewer	SRLF - PE15	\$20,030,000	\$2,713,481
2019	Water and Sewer	SRLF - PE15	\$16,220,000	\$2,021,788
2020	Water and Sewer	SRLF - PE15	\$13,950,000	\$1,457,156
2021	Water and Sewer	SRLF - PE15	\$9,655,000	\$1,046,650
2022	Water and Sewer	SRLF - PE15	\$9,375,000	\$746,570
2023	Water and Sewer	SRLF - PE15	\$7,165,000	\$498,949
2024	Water and Sewer	SRLF - PE15	\$6,985,000	\$299,518
2025	Water and Sewer	SRLF - PE15	\$3,320,000	\$154,511
2026	Water and Sewer	SRLF - PE15	\$2,105,000	\$81,919
2027	Water and Sewer	SRLF - PE15	\$2,160,000	\$27,540

SRLF - PE15**10/01 Principal & Interest**

Outstanding by Series	Principal	Interest	Total
	<u>\$243,415,000</u>	<u>\$62,741,396</u>	<u>\$306,156,396</u>
Series 1998 SRLF	\$36,505,000	\$8,206,654	\$44,711,654
Series 1999 SRLF	\$24,625,000	\$6,453,754	\$31,078,754
Series 1999A SRLF	\$43,075,000	\$13,446,676	\$56,521,676
Series 2001 SRLF	\$5,855,000	\$1,622,554	\$7,477,554
Series 2002 SRLF	\$26,285,000	\$8,195,051	\$34,480,051
Series 2005 SRLF	\$6,840,000	\$1,267,440	\$8,107,440
Series 2005A CW SRLF	\$10,560,000	\$3,190,725	\$13,750,725
Series 2005B Installment DWSRF	\$54,310,000	\$12,338,824	\$66,648,824
Series 2007A WSS SRLF	\$33,560,000	\$7,999,918	\$41,559,918
Series 2007B WSS SRLF	\$1,800,000	\$19,800	\$1,819,800

SRLF - PE15**9/30 Principal & Interest**

Outstanding by Series	Principal	Interest	Total
	<u>\$227,065,000</u>	<u>\$54,586,335</u>	<u>\$281,651,335</u>
Series 1998 SRLF	\$33,510,000	\$6,757,021	\$40,267,021
Series 1999 SRLF	\$22,830,000	\$5,421,216	\$28,251,216
Series 1999A SRLF	\$40,300,000	\$11,508,635	\$51,808,635
Series 2001 SRLF	\$5,495,000	\$1,406,726	\$6,901,726
Series 2002 SRLF	\$24,820,000	\$7,196,868	\$32,016,868
Series 2005 SRLF	\$6,485,000	\$1,144,101	\$7,629,101
Series 2005A CW SRLF	\$10,070,000	\$2,869,805	\$12,939,805
Series 2005B Installment DWSRF	\$51,455,000	\$11,007,195	\$62,462,195
Series 2007A WSS SRLF	\$32,100,000	\$7,274,768	\$39,374,768

GOLF DEBT SERVICE FUND

				FY 2008-2009
Expenditures				
Principal - Long-term Debt				\$210,495
Interest - Long-term Debt				<u>\$121,350</u>
				\$331,845
Financing				
Transfer from Operating Fund				\$331,845
Other Revenue				<u>\$0</u>
				\$331,845
		FY 2007-2008	FY 2008-2009	
Projected Changes in Fund Balance				
Estimated Fund Balance 10/01		\$273,206	\$273,206	
Plus Revenues:				
	Transfer from Operating Fund	\$357,727	\$331,845	
	Other Revenue	<u>\$0</u>	<u>\$0</u>	
	Sub-Total Revenues:	\$357,727	\$331,845	
Less Expenditures:				
	Principal - Long-term Debt	\$225,991	\$210,495	
	Interest - Long-term Debt	<u>\$131,736</u>	<u>\$121,350</u>	
	Sub-Total Expenditures:	\$357,727	\$331,845	
Estimated Fund Balance 9/30		<u>\$273,206</u>	<u>\$273,206</u>	
	Principal	Interest	Total	
Outstanding Principal and Interest 10/01	\$2,467,961	\$769,393	\$3,237,354	
Less Annual Principal and Interest Payments	\$210,495	\$121,350	\$331,845	
Plus Any New Issues	\$0	\$0	\$0	
Outstanding Principal and Interest 9/30	<u>\$2,257,466</u>	<u>\$648,043</u>	<u>\$2,905,509</u>	

Golf - D102

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$210,495</u>	<u>\$121,350</u>	<u>\$331,845</u>
Series 1992a GO	\$126	\$11	\$137
Series 1999 CO	\$205,000	\$121,104	\$326,104
Series 2002 Refunding	\$2,277	\$174	\$2,451
Series 2002-A Refunding	\$3,092	\$62	\$3,154

Budget Debt Service	Principal	Interest
	\$2,467,961	\$769,393

**FY 2008-2009
Golf - D102**

2009	Golf - D102	General Debt	\$210,495	\$121,350
2010	Golf - D102	General Debt	\$207,466	\$111,223
2011	Golf - D102	General Debt	\$205,000	\$101,014
2012	Golf - D102	General Debt	\$205,000	\$90,764
2013	Golf - D102	General Debt	\$205,000	\$80,411
2014	Golf - D102	General Debt	\$205,000	\$69,931
2015	Golf - D102	General Debt	\$205,000	\$59,348
2016	Golf - D102	General Debt	\$205,000	\$48,636
2017	Golf - D102	General Debt	\$205,000	\$37,874
2018	Golf - D102	General Debt	\$205,000	\$27,111
2019	Golf - D102	General Debt	\$205,000	\$16,298
2020	Golf - D102	General Debt	\$205,000	\$5,433

Golf - D102

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,467,961</u>	<u>\$769,391</u>	<u>\$3,237,352</u>
Series 1992a GO	\$252	\$14	\$266
Series 1999 CO	\$2,460,000	\$769,083	\$3,229,083
Series 2002 Refunding	\$4,617	\$232	\$4,849
Series 2002-A Refunding	\$3,092	\$62	\$3,154

Golf - D102

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,257,466</u>	<u>\$648,042</u>	<u>\$2,905,508</u>
Series 1992a GO	\$126	\$4	\$130
Series 1999 CO	\$2,255,000	\$647,979	\$2,902,979
Series 2002 Refunding	\$2,340	\$59	\$2,399

WATER GP DEBT SERVICE FUND

				FY 2008- 2009
Expenditures				
Principal - Long-term Debt				\$70,599
Interest - Long-term Debt				<u>\$4,815</u>
				\$75,414
Financing				
Transfer from Operating Fund				\$0
Other Revenue				<u>\$75,414</u>
				\$75,414
		FY 2007- 2008	FY 2008- 2009	
Projected Changes in Fund Balance				
Estimated Fund Balance 10/01		\$123,237		\$123,237
Plus Revenues:				
	Transfer from Operating Fund	\$133,160		\$0
	Other Revenue	<u>\$0</u>		<u>\$75,414</u>
	Sub-Total Revenues:	\$133,160		\$75,414
Less Expenditures:				
	Principal - Long-term Debt	\$123,523		\$70,599
	Interest - Long-term Debt	<u>\$9,637</u>		<u>\$4,815</u>
	Sub-Total Expenditures:	\$133,160		\$75,414
Estimated Fund Balance 9/30		<u>\$123,237</u>		<u>\$123,237</u>
	Principal	Interest		Total
Outstanding Principal and Interest 10/01	\$131,975	\$6,361		\$138,336
Less Annual Principal and Interest Payments	\$70,599	\$4,815		\$75,414
Plus Any New Issues	\$0	\$0		\$0
Outstanding Principal and Interest 9/30	<u>\$61,376</u>	<u>\$1,546</u>		<u>\$62,922</u>

Water GP - PS48

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$70,599</u>	<u>\$4,815</u>	<u>\$75,414</u>
Series 1992a GO	\$3,136	\$270	\$3,406
Series 2002 Refunding	\$56,672	\$4,329	\$61,001
Series 2002-A Refunding	\$10,791	\$216	\$11,007

Budget Debt Service

			Principal	Interest
			\$131,975	\$6,361
FY 2008-2009				
Water GP - PS48				
2009	Water and Sewer	General Debt - PS48	\$70,599	\$4,815
2010	Water and Sewer	General Debt - PS48	\$61,376	\$1,546

Water GP - PS48

10/01 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$131,975</u>	<u>\$6,362</u>	<u>\$138,337</u>
Series 1992a GO	\$6,272	\$361	\$6,633
Series 2002 Refunding	\$114,912	\$5,785	\$120,697
Series 2002-A Refunding	\$10,791	\$216	\$11,007

Water GP - PS48

9/30 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$61,376</u>	<u>\$1,546</u>	<u>\$62,922</u>
Series 1992a GO	\$3,136	\$90	\$3,226
Series 2002 Refunding	\$58,240	\$1,456	\$59,696

WATER REVENUE DEBT SERVICE

FUND

			FY 2008- 2009
Expenditures			
Principal - Long-term Debt			\$34,985,000
Interest - Long-term Debt			<u>\$23,384,858</u>
			\$58,369,858
Financing			
Transfer from Operating Fund			\$58,864,198
Other Revenue			<u>\$0</u>
			\$58,864,198
		FY 2007- 2008	FY 2008- 2009
Projected Changes in Fund Balance			
Estimated Fund Balance 10/01		\$23,712,193	\$23,712,193
Plus Revenues:			
	Transfer from Operating Fund	\$48,970,940	\$58,864,198
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$48,970,940	\$58,864,198
Less Expenditures:			
	Principal - Long-term Debt	\$29,320,000	\$34,985,000
	Interest - Long-term Debt	<u>\$19,650,940</u>	<u>\$23,384,858</u>
	Sub-Total Expenditures:	\$48,970,940	\$58,369,858
Estimated Fund Balance 9/30		<u>\$23,712,193</u>	<u>\$24,206,533</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$490,350,000	\$181,808,396	\$672,158,396
Less Annual Principal and Interest Payments	\$34,985,000	\$23,384,858	\$58,369,858
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$455,365,000</u>	<u>\$158,423,538</u>	<u>\$613,788,538</u>

Water Revenue - PE47**Principal & Interest By Series**

FY 2008-2009	Principal	Interest	Total
	<u>\$34,985,000</u>	<u>\$23,384,858</u>	<u>\$58,369,858</u>
Series 1998 Rev	\$6,125,000	\$137,813	\$6,262,813
Series 2000 Rev	\$1,075,000	\$209,875	\$1,284,875
Series 2000B Rev	\$2,260,000	\$1,267,170	\$3,527,170
Series 2001 Revenue	\$1,925,000	\$1,256,894	\$3,181,894
Series 2003 Water Refunding/Improvements	\$7,230,000	\$2,783,106	\$10,013,106
Series 2003A Water Refunding	\$1,170,000	\$2,356,763	\$3,526,763
Series 2005 Water Refunding and Improvement	\$5,825,000	\$5,389,525	\$11,214,525
Series 2005A Water Refunding	\$4,210,000	\$3,531,000	\$7,741,000
Series 2007 Water & Sewer Revenue Bonds	\$3,140,000	\$4,781,500	\$7,921,500
Series 2008 Water & Sewer Refunding	\$2,025,000	\$1,671,213	\$3,696,213

Budget Debt Service			Principal	Interest
			\$490,350,000	\$181,808,396
FY 2008-2009				
Water Revenue - PE47				
2009	Water and Sewer	Revenue - PE47	\$34,985,000	\$23,384,858
2010	Water and Sewer	Revenue - PE47	\$33,890,000	\$21,742,606
2011	Water and Sewer	Revenue - PE47	\$35,525,000	\$20,056,677
2012	Water and Sewer	Revenue - PE47	\$37,220,000	\$18,261,208
2013	Water and Sewer	Revenue - PE47	\$33,340,000	\$16,475,210
2014	Water and Sewer	Revenue - PE47	\$35,100,000	\$14,721,476
2015	Water and Sewer	Revenue - PE47	\$35,640,000	\$12,920,350
2016	Water and Sewer	Revenue - PE47	\$30,765,000	\$11,259,526
2017	Water and Sewer	Revenue - PE47	\$31,010,000	\$9,722,606
2018	Water and Sewer	Revenue - PE47	\$32,610,000	\$8,141,703
2019	Water and Sewer	Revenue - PE47	\$28,900,000	\$6,615,528
2020	Water and Sewer	Revenue - PE47	\$24,330,000	\$5,298,566
2021	Water and Sewer	Revenue - PE47	\$19,460,000	\$4,225,211
2022	Water and Sewer	Revenue - PE47	\$20,430,000	\$3,255,274
2023	Water and Sewer	Revenue - PE47	\$17,315,000	\$2,345,075
2024	Water and Sewer	Revenue - PE47	\$13,930,000	\$1,603,822
2025	Water and Sewer	Revenue - PE47	\$10,815,000	\$1,015,075
2026	Water and Sewer	Revenue - PE47	\$7,355,000	\$570,375
2027	Water and Sewer	Revenue - PE47	\$7,730,000	\$193,250

Water Revenue - PE47**10/01 Principal & Interest**

	Principal	Interest	Total
Outstanding by Series	<u>\$490,350,000</u>	<u>\$181,808,396</u>	<u>\$672,158,396</u>
Series 1998 Rev	\$6,125,000	\$137,813	\$6,262,813
Series 2000 Rev	\$4,735,000	\$491,875	\$5,226,875
Series 2000B Rev	\$24,560,000	\$7,515,603	\$32,075,603
Series 2001 Revenue	\$24,445,000	\$9,668,806	\$34,113,806
Series 2003 Water Refunding/Improvements	\$57,745,000	\$20,037,697	\$77,782,697
Series 2003A Water Refunding	\$47,170,000	\$9,200,594	\$56,370,594
Series 2005 Water Refunding and Improvement	\$111,560,000	\$41,480,850	\$153,040,850
Series 2005A Water Refunding	\$72,725,000	\$24,833,625	\$97,558,625
Series 2007 Water & Sewer Revenue Bonds	\$97,200,000	\$53,354,250	\$150,554,250
Series 2008 Water & Sewer Refunding	\$44,085,000	\$15,087,283	\$59,172,283
Water Revenue - PE47			

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	\$455,365,000	\$158,423,538	\$613,788,538
Series 2000 Rev	\$3,660,000	\$282,000	\$3,942,000
Series 2000B Rev	\$22,300,000	\$6,248,433	\$28,548,433
Series 2001 Revenue	\$22,520,000	\$8,411,913	\$30,931,913
Series 2003 Water Refunding/Improvements	\$50,515,000	\$17,254,591	\$67,769,591
Series 2003A Water Refunding	\$46,000,000	\$6,843,831	\$52,843,831
Series 2005 Water Refunding and Improvement	\$105,735,000	\$36,091,325	\$141,826,325
Series 2005A Water Refunding	\$68,515,000	\$21,302,625	\$89,817,625
Series 2007 Water & Sewer Revenue Bonds	\$94,060,000	\$48,572,750	\$142,632,750
Series 2008 Water & Sewer Refunding	\$42,060,000	\$13,416,070	\$55,476,070

STORMWATER UTILITY DEBT SERVICE FUND

Expenditures			FY 2008-2009
Principal - Long-term Debt			\$520,000
Interest - Long-term Debt			<u>\$1,158,100</u>
			\$1,678,100
Financing			
Transfer from Operating Fund			\$1,678,100
Other Revenue			<u>\$0</u>
			\$1,678,100
Projected Changes in Fund Balance		FY 2007-2008	FY 2008-2009
Estimated Fund Balance 10/01		\$0	\$709,408
Plus Revenues:			
	Transfer from Operating Fund	\$1,899,564	\$1,678,100
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$1,899,564	\$1,678,100
Less Expenditures:			
	Principal - Long-term Debt	\$310,000	\$520,000
	Interest - Long-term Debt	<u>\$880,156</u>	<u>\$1,158,100</u>
	Sub-Total Expenditures:	\$1,190,156	\$1,678,100
Estimated Fund Balance 9/30		<u>\$709,408</u>	<u>\$709,408</u>
	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$24,120,000	\$17,878,552	\$41,998,552
Less Annual Principal and Interest Payments	\$520,000	\$1,158,100	\$1,678,100
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$23,600,000</u>	<u>\$16,720,452</u>	<u>\$40,320,452</u>

Storm Water Utility - D149

Principal & Interest By Series

FY 2008-2009	Principal	Interest	Total
	<u>\$520,000</u>	<u>\$1,158,100</u>	<u>\$1,678,100</u>
Series 2007 Drainage Utility Revenue	\$520,000	\$1,158,100	\$1,678,100

Budget Debt Service

Principal

Interest

\$24,120,000

\$17,878,552

FY 2008-2009

Storm Water Utility - D149

Year	Category	SW Utility - D149	Principal	Interest
2009	Water and Sewer	SW Utility - D149	\$520,000	\$1,158,100
2010	Water and Sewer	SW Utility - D149	\$545,000	\$1,135,469
2011	Water and Sewer	SW Utility - D149	\$570,000	\$1,111,775
2012	Water and Sewer	SW Utility - D149	\$595,000	\$1,087,019
2013	Water and Sewer	SW Utility - D149	\$620,000	\$1,061,200
2014	Water and Sewer	SW Utility - D149	\$650,000	\$1,034,213
2015	Water and Sewer	SW Utility - D149	\$675,000	\$1,005,213
2016	Water and Sewer	SW Utility - D149	\$705,000	\$974,163
2017	Water and Sewer	SW Utility - D149	\$740,000	\$941,650
2018	Water and Sewer	SW Utility - D149	\$775,000	\$905,625
2019	Water and Sewer	SW Utility - D149	\$815,000	\$865,875
2020	Water and Sewer	SW Utility - D149	\$855,000	\$824,125
2021	Water and Sewer	SW Utility - D149	\$900,000	\$780,250
2022	Water and Sewer	SW Utility - D149	\$945,000	\$734,125
2023	Water and Sewer	SW Utility - D149	\$995,000	\$685,625
2024	Water and Sewer	SW Utility - D149	\$1,045,000	\$634,625
2025	Water and Sewer	SW Utility - D149	\$1,100,000	\$581,000
2026	Water and Sewer	SW Utility - D149	\$1,155,000	\$524,625
2027	Water and Sewer	SW Utility - D149	\$1,215,000	\$465,375
2028	Water and Sewer	SW Utility - D149	\$1,275,000	\$403,125
2029	Water and Sewer	SW Utility - D149	\$1,340,000	\$337,750
2030	Water and Sewer	SW Utility - D149	\$1,410,000	\$269,000
2031	Water and Sewer	SW Utility - D149	\$1,480,000	\$196,750
2032	Water and Sewer	SW Utility - D149	\$1,555,000	\$120,875
2033	Water and Sewer	SW Utility - D149	\$1,640,000	\$41,000

Storm Water Utility - D149

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$24,120,000</u>	<u>\$17,878,550</u>	<u>\$41,998,550</u>
Series 2007 Drainage Utility Revenue	\$24,120,000	\$17,878,550	\$41,998,550

Storm Water Utility - D149

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$23,600,000</u>	<u>\$16,720,450</u>	<u>\$40,320,450</u>
Series 2007 Drainage Utility Revenue	\$23,600,000	\$16,720,450	\$40,320,450

CAPITAL PROJECTS PLAN FY2008-09

In order to study, acquire, replace, design, and construct various capital improvements, the City of Fort Worth utilizes proceeds from: general obligation bonds, revenue bonds, commercial paper, the Capital Projects Reserve Fund, the State Revolving Loan Fund, Federal and State grants, gas well revenues, private contributions/assessments, tax notes, and certificates of obligation. These improvements may include new construction or an expansion, upgrade, replacement, or other addition designed to improve or extend the value of City assets or enhance service capacity and visual environment. Capital improvements are expected to have an ordinary useful life of at least 15-20 years, which is the approximate time required to repay the bonds issued to fund a specific improvement. The City has literally hundreds of capital projects in various stages that include: project planning, site exploration/analyses/selection, right-of-way acquisition, public education hearing, utility relocation, site preparation, project preparation, design, construction, and inspection. The projects listed on the following pages are in various stages and are scheduled for project initiation, design, construction award and/or completion in fiscal year 2008-09.



COST OF ADMINISTRATION AND OPERATING IMPACTS

General Fund:

The General Fund is the largest fund in the City of Fort Worth with the largest amount of revenue in the overall City budget. Several positions in the General Fund are directly involved with capital projects and, as a result, are funded by capital projects funds. However, some positions devote only a partial amount of time to administering capital projects, and as a result, the General Fund absorbs the capital project related personnel costs. The Parks and Community Services Department has six positions involved in the administration of parks, community facilities, and related capital projects. The total cost of administering these projects is estimated to be

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\$385,800, of which \$234,270, or 60% is charged to capital project funds. The remainder of the cost is absorbed by the General Fund budget.



One position is involved in the administration of capital projects in the Information Technology Solutions Department, and the total cost of administering these projects is estimated to be \$80,000, which is absorbed by the IT Solutions operating budget. In the Library Department, two partial positions are involved in the administration of capital projects, and the total cost of administering these projects is estimated to be \$21,556, which is absorbed by the General Fund budget. Two full positions and a partial position are involved in the administration of capital projects in the Planning and Development Department, and the total cost of administering these projects is estimated to be \$155,277, which is absorbed by the General Fund budget. In the Fire Department, three positions are involved in the administration of capital projects, and the total cost of administering these projects is estimated to be \$16,155, which is absorbed by the General Fund budget.



TPW/Engineering Fund:

The Transportation and Public Works Department (TPW) of the City of Fort Worth manages the internal service Engineering Services Fund. Through this fund, the department provides com-

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prehensive engineering services for the City's infrastructure/capital projects both internally to TPW and to other City departments that request their service. Services provided include: design, mapping, project management, surveying, quality control testing, construction management, inspection, and right-of-way and easement services. In addition to serving the department's own internal needs, engineering related services will be provided to the Water and Wastewater, Aviation, and Parks and Community Services departments during FY 2008-09. The TPW Engineering Fund has 125 positions authorized in the FY 2008-09 Budget, which will be devoted to supporting capital project delivery services in customer departments. The TPW Engineering Services Fund derives approximately 98 percent of its revenue from Capital Improvement Program (CIP) projects.



Water and Wastewater Fund:

The Water and Wastewater Department of the City of Fort Worth provides safe and reliable water and wastewater services to residential, commercial, industrial, and wholesale customers. The Water and Wastewater Fund is an enterprise fund, whereby revenues collected from the provision of water and sewer services recover operating costs and debt service costs. Approximately 42 positions in the Water and Wastewater Department are directly engaged in design, inspection, and contract administration of water and wastewater projects. The total cost of administering these construction projects is estimated to be \$3.7 million, of which \$1,537,385 or 41% is charged to capital projects funds. The remainder of the cost is absorbed by the Water and Wastewater Operating Fund.

At the same time, the cash financing costs and the debt service costs associated with the financing of water and wastewater capital projects are absorbed by the Water and Wastewater Operating Fund. These costs are comprised of two components: a) debt that must be paid annually on revenue bonds issued to finance the projects, and b) the cash financing allotted in the annual budget to fund rehabilitation projects on existing infrastructure. The Water Department has budgeted approximately \$47.17 million for cash financing for FY 2008-09.

Municipal Airports Fund:

The Municipal Airports Fund is an enterprise fund, whereby revenues are collected principally through the lease of hangars, terminal building rental, landing fees and fuel surcharges at each of the City's three airports to support the Fund's activities. The Aviation Department, which manages the Municipal Airports Fund, relies on this fund to finance the promotion, development, maintenance and protection of all City aviation facilities, services, and assets. In this fund, five positions are directly involved with airport capital projects, and the total administrative cost for these construction projects is estimated to be \$127,000, which is absorbed by the Municipal Airports Fund.



ANNUAL OPERATING IMPACTS OF CAPITAL PROJECTS:

Upon completion, many capital projects will impact the operating budget. In some cases, there will be an increase in operating expenditures to fund personnel, supplies, utilities, and/or contractual services associated with the operation of a facility, such as a library or a fire station. For example, it is anticipated that once the two new three-bay Fire Stations at Willow Springs and Harriet Creek are constructed and on line this year, operational costs for each station for a full year will be \$1,059,952 for personnel, equipment, and other expenses, based on the FY 2008-09 Budget.

At the same time, upon completion, many projects will not impact the operating budget, as they are not additional or new improvements but represent an upgrade, renovation, or reconstruction of an existing project or facility due to aging and deterioration. For example, the reconstruction of neighborhood streets or major arterials with bond monies will not impact the operating budget, as no maintenance will be necessary during the warranty period. Conversely, it is not anticipated that any savings will result in the street maintenance budget of the General Fund. Due to the magnitude of streets in need of repair, any savings realized on maintenance costs from reconstructing streets with bond funds will be redirected and fully utilized on maintenance or reconstruction efforts for the inventory of other streets in poor condition that could not be included in bond programs.

2008 Capital Improvement Program: \$ 150M

In May of 2008, the citizens of Fort Worth voted to approve a \$150 million bond program, which was a single proposition for Streets and Related Improvements only. Improvements included: neighborhood streets, arterials, bridges, traffic signals, intersection improvements, and transportation grant matches. Public Art funds were included to support public art components in some of these projects.

2006 Critical Capital Needs Program

In December 2006, \$150 million of crucial and time sensitive capital needs were identified, and the City Council approved the planned sale of Certificates of Obligation over the subsequent four year period to address these needs. Improvements included: neighborhood and arterial streets; transportation grant matches; land acquisitions for the 121 Toll Way project; and a new fire station, among other projects. To date, two separate sales totaling \$93,565,000 in Certificates of Obligation have been completed to support projects identified for the first and the second year of the 4-year Critical Capital Needs Program. Public Art funds were included to support public art components in some of these projects.

2004 Capital Improvement Program: \$ 273.5M

In February of 2004, the citizens of Fort Worth voted to approve a \$273.5 million bond program. All six propositions in the proposed package passed successfully. Voters authorized bonds for improvements in program areas by specific propositions, as follows:

Sts	Street and Storm Sewer Improve-	\$232,900,000
	ments.....	
	Parks, Recreation, and Community Services Improvements.....	21,615,000
	Library System Improvements.....	4,490,000
	Fire Safety Improvements.....	12,635,000
	Telecommunications System Improvements.....	1,195,000
	Public Health Facilities Improvements.....	665,000
	Total 2004 Bond Program:	\$273,500,000

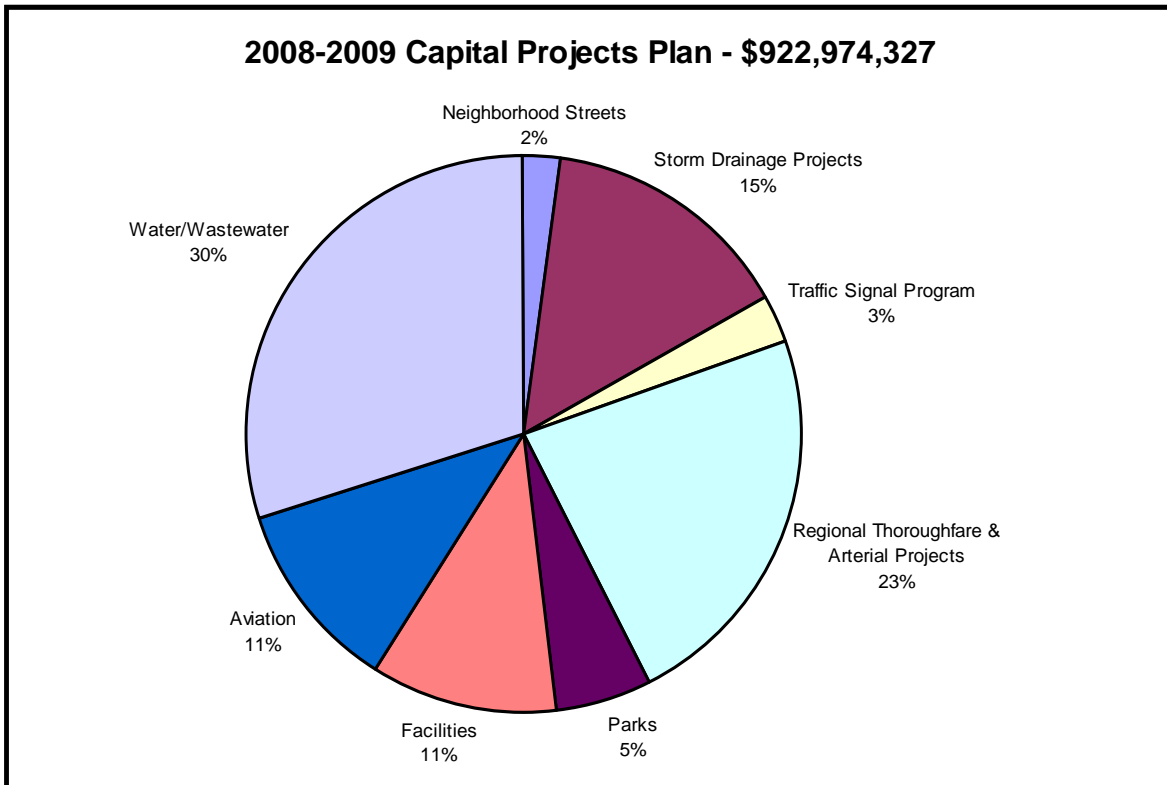
Public Art funds were included to support public art components in some of these projects Visit the City’s website at www.fortworthgov.org for more information regarding City of Fort Worth capital programs.

Fort Worth Public Art Program:

In September of 2001, the City Council adopted an ordinance which specified that 2% of eligible bond proceeds and also 2% of water and wastewater cash financing of capital projects will be

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set-aside to fund the design and fabrication of public art components integrated into capital projects. Public art funds have been authorized by the City Council in several subsequent capital programs to include: the 2004 Bond Program; the Critical Capital Needs Program approved in 2006; the 2008 Bond Program, as well as Street Improvements funded with unrestricted gas well revenues. In conjunction with approved bond projects or other City capital projects, recommendations for specific art projects and the related funding are made to the City Council by the Fort Worth Public Art Commission.



STREET AND DRAINAGE IMPROVEMENTS

Projects include improvements to traffic flow throughout the city, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares collectors, traffics signals, and storm drains. Primarily funded from the proceeds of Street Improvements Bonds approved in the 2004 Capital Improvement Program (CIP) and includes other funds as follows:

SWU (Storm Water Utility) **FWHA** (Federal Highway Administration) **STEP** (State Transportation Enhancement Program) **TCSP** (Transportation and Community and System Preservation) **STP** (Surface Transportation Program) **STP-MM** (Surface Transportation Program/Metropolitan Mobility) **TRE** (Trinity Railway Express) **TIF** (Tax Increments Financing) **TxDOT** (Texas Department of Transportation) **NCTCOG** (North Central Texas Council of Governments) **CMAQ** (Congestion Mitigation and Air Quality) **HUD** (US Dept of Housing and Urban Development) **EDA** (US Department of Economic Development) **CFA** (Community Facilities Agreement) **CCPD** (Crime Control & Prevention District)

Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT	Limits	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Oper. Impact
SAUNDERS RD	Marie Jones to E Loop 820	\$620,000	2004 CIP	Apr-04	Dec-05	Dec-06	Dec-08	N/A
S ADAMS ST	W Biddison to W Dickson	\$327,888	2004 CIP	Jan-06	Jan-07	Mar-08	Mar-09	N/A
W FELIX ST	6th Ave to James Ave	\$455,969	2004 CIP	Jan-06	Jan-07	Mar-08	Mar-09	N/A
S JENNINGS AVE	W Bewick to W Biddison	\$133,056	2004 CIP	Jan-06	Jan-07	Mar-08	Mar-09	N/A
TOWNSEND DR	W Dickson to W Waggoman	\$95,040	2004 CIP	Jan-06	Jan-07	Mar-08	Mar-09	N/A
W SHAW ST	S Henderson to 5th Ave	\$212,785	2004 CIP	Jan-06	Jan-07	Mar-08	Mar-09	N/A
W DEVITT ST	Hemphill to College	\$425,571	2004 CIP	Jan-06	Jan-07	Mar-08	Mar-09	N/A
NE 37TH ST	Grover Ave to Deen Rd	\$125,000	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
DECATUR AVE	Terminal Rd to Altamont Dr	\$373,344	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
DECATUR AVE	Altamont Dr to Elaine Pl	\$235,536	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
HARDY ST	Elaine Pl to Mineola Ave	\$280,368	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
SELENE ST	Decatur Ave to Weber St	\$313,632	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
NE 29TH ST	Weber St to Schwartz Ave	\$171,072	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
N HAMPTON ST	NE 32nd St to E Long Ave	\$213,840	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
N TERRY ST	NE 30th St to NE 35th St	\$1,060,800	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
JEFF ST	N Sylvania Ave to Nelson Ave	\$683,808	2004 CIP	Sep-06	Dec-07	Apr-09	Dec-10	N/A
NELSON AVE	Bird St to Dalford St	\$314,048	2004 CIP	Sep-06	Dec-07	Apr-09	Dec-10	N/A
WESTCREEK DR	Medina Ave to Bilglade Ave	\$285,000	2004 CIP	Sep-06	Jun-07	Dec-08	Apr-10	N/A
WESTCREEK DR	Bilglade Rd to Westfield Ave	\$1,664,277	2004 CIP	Sep-06	Jun-07	Dec-08	Apr-10	N/A
MERRITT ST	White Settlement to Melbourne	\$232,848	2004 CIP	Sep-06	Jun-07	Jul-08	Dec-09	N/A
PRIDDY LN	White Settlement to Melbourne	\$261,360	2004 CIP	Sep-06	Jun-07	Jul-08	Dec-09	N/A
WESTWIND DR	Lake Country to Skylake Dr	\$466,171	2004 CIP	Sep-06	Jun-07	Jul-08	Dec-09	N/A
HUDSON ST	Scott Ave to Bomar Ave	\$147,312	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
S PERKINS ST	Panola Ave to Hawlet St	\$313,632	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
HAZELINE RD	Rampart St to S Ayers Ave	\$433,300	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
COLLARD ST	Purinton Ave to E Lancaster	\$314,141	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A

STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Oper. Impact
COLVIN AVE	New York Ave to Beverly Ave	\$365,904	2004 CIP	Sep-06	Jun-07	Jul-08	Dec-09	N/A
IRMA ST	Evans Ave to New York Ave	\$246,816	2004 CIP	Sep-06	Jun-07	Jul-08	Dec-09	N/A
E ROBERT ST	S Fwy to Evans Ave	\$142,560	2004 CIP	Sep-06	Jun-07	Jul-08	Dec-09	N/A
COLLEGE AVE	Page St to W Capps St	\$318,384	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
ORANGE ST	Stanley Ave to Townsend Dr	\$166,320	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
LIPSCOMB ST	W Capps St to W Berry St	\$759,948	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
WAYSIDE AVE	N Dead End to W Cantey St	\$495,408	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
EDNEY ST	Hemphill St to S Adams St	\$313,632	2004 CIP	Sep-06	Dec-07	Aug-08	Dec-09	N/A
EDNEY ST	6th Ave to Sharondale St	\$204,336	2004 CIP	Sep-06	Dec-07	Aug-08	Dec-09	N/A
SOUTHCREST DR	Townsend Dr to W Dead End	\$714,624	2004 CIP	Sep-06	Dec-07	Aug-08	Dec-09	N/A
SPINDLETREE LN	Buttonwood to Pepperbush	\$570,240	2004 CIP	Sep-06	Jun-07	Sep-08	Dec-09	N/A
FAIN ST	N Beach St to Airport Fwy	\$267,600	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
FAIRVIEW ST	Airport Fwy to Maurice Ave	\$313,632	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
HARPER ST	S Dead End to Parrish Rd	\$375,120	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
KARNES ST	Airport Fwy to Race St	\$227,984	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
PRIMROSE AVE	Gwynne St to Eagle Dr	\$155,390	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
EASTOVER AVE	Ave N to Ramey Ave	\$180,576	2004 CIP	Sep-06	Dec-07	Jul-08	Dec-08	N/A
FORBES ST	Miller Ave to Hatcher St	\$432,144	2004 CIP	Sep-06	Dec-07	Jul-08	Dec-08	N/A
GRIGGS AVE	Forbes St to E Berry St	\$242,064	2004 CIP	Sep-06	Dec-07	Jul-08	Dec-08	N/A
MILLET AVE	Bishop St to Campbell St	\$228,096	2004 CIP	Sep-06	Dec-07	Jul-08	Dec-08	N/A
MILLET AVE	Wallace St to Dillow St	\$295,584	2004 CIP	Sep-06	Dec-07	Jul-08	Dec-08	N/A
CANTON DR	Meadowbrook to Craig St	\$790,000	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
CHURCH ST	Louise St to Handley Dr	\$432,640	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
HALBERT ST	Craig St to Routt St.	\$133,056	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
VAN NATTA LN	Muse St to Janice Ln	\$199,584	2004 CIP	Sep-06	Jun-07	Dec-08	Dec-09	N/A
BYERS AVE	Belle Pl to Clover Ln	\$142,560	2004 CIP	Sep-06	Dec-07	Dec-08	Dec-09	N/A
BYERS AVE	Kenley St to Camp Bowie	\$155,390	2004 CIP	Sep-06	Dec-07	Dec-08	Dec-09	N/A
DEXTER AVE	Dorothy Ln to Sutter St	\$108,773	2004 CIP	Sep-06	Dec-07	Dec-08	Dec-09	N/A
LAFAYETTE AVE	Clover Ln to Tremont Ave	\$247,104	2004 CIP	Sep-06	Dec-07	Dec-08	Dec-09	N/A
OWASSO ST	Crestline Rd to Lafayette Ave	\$191,648	2004 CIP	Sep-06	Dec-07	Dec-08	Dec-09	N/A

TOTAL: \$19,576,915

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 08-09 Oper. Impact
TRAFFIC SIGNAL PROGRAM - Various Projects as identified	\$9,000,000	2004 CIP	May-04	May-10	Various	Various	\$21,600
RR Program: Hemphill West Quiet Zone Project	\$820,000	2004 CIP	Dec-06	Dec-07	Mar-08	Jun-09	N/A
RR Program: Magnolia Avenue Railroad Crossing Project	\$405,000	2004 CIP	Dec-06	Dec-07	Mar-08	Jun-10	N/A
RR Program: Peach Street Area Railroad Safety Project	\$2,781,874	2004 CIP	Dec-06	Dec-08	Mar-09	Jun-11	N/A
CMAQ5 System Expansion Project	\$1,965,600	2004 CIP	Jun-06	Jun-08	Various	May-09	N/A
SIDEWALK PROGRAM - Various Projects as identified	4,000,000	2004 CIP	May-04	May-10	Various	Various	N/A
INTERSECTION PROGRAM - Various Projects as identified	3,000,000	2004 CIP	May-04	May-10	Various	Various	N/A
STREET LIGHT PROGRAM - Various Projects as identified	<u>1,600,000</u>	2004 CIP	Oct-05	Dec-09	Various	Various	\$59,185
TOTAL:	\$23,572,474						

Regional Thoroughfare and Arterial Projects

Some of these projects are jointly funded by state and federal sources with some City participation.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 08-09 Oper. Impact
CHAPEL CREEK BLVD BRIDGE (IH-30) Widen existing bridge from two to four lanes.	\$900,000	2007&2008 Critical Capital	Dec-08	Jan-10	Jul-10	Aug-11	N/A
EAST 1ST STREET (Beach to Oakland) Reconstruction to a 4-lane divided arterial street.	\$5,377,535	2004 CIP, Fed STP-MM, Tarrant County	Oct-07	Fall 2009	Sep-10	Spring 2011	N/A
GOLDEN TRIANGLE BLVD (IH-35W to US 377) Construct northern half and reconstruct southern half to complete 4-lane divided rural section.	\$25,950,000	2004 CIP, Fed STP-MM, Tarrant County, CFA's	Summer 2005	Fall 2008	May-09	Summer 2010	N/A
HEMPHILL STREET (Vickery Blvd. to 13th Street) final design and construction. Construct 4-lane divided arterial roadway under Union Pacific Rail Road (UPRR) and IH-30.	\$9,705,000	2004 CIP	Oct-06	Fall 2009	Fall 2009	Spring 2011	N/A
HENDERSON STREET (3rd St. to Northside Dr.) Provide City's share of funding for intersection improvements and new bridges over the Fort Worth and Western Rail Road (FWWRR) and Trinity River.	\$4,500,000	2004 CIP	Jul-06	Fall 2008	Jul-10	TBD	N/A
HENDERSON UNDERPASS @ UPRR (Broadway to Rio Grande Construction) Design Plans are 100% completed. The initiation of Environmental Assessment (EA) has not started.	\$3,347,668	1998 CIP, Fed STP-MM	Oct-98	TBD	TBD	TBD	N/A
PRECINCT LINE RD (SH-10 to Concho Trail) Reconstruction to a 4-lane divided arterial street (rural section).	\$5,733,000	2004 CIP, Fed, Tarrant County, TRE	Nov-06	Fall 2009	Spring 2010	Summer 2011	N/A
RIVERSIDE DRIVE (US 287 to Rosedale) Project will initiate after completion of Water Dept design and construction of water line.	\$150,000	1998 CIP	On Hold	On Hold	TBD	TBD	N/A
EAST ROSEDALE STREET (IH-35W to US 287) Reconstruction to a 6-lane divided arterial street.	\$17,890,000	2004 CIP, Cert. Of Oblig., TxDOT,	Nov-90	Mar-08	Aug-08	Fall 2010	N/A

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 08-09 Oper. Impact
EAST ROSEDALE STREET (US 287 to Stalcup) Reconstruction as a 6-lane divided arterial street from US 287 to Ayers and from Miller to Stalcup. The existing 4-lane undivided section from Ayers to Miller will remain intact.	\$34,468,000	2004 CIP, Cert. Of Oblig., TxDOT, Tarrant County, 2007 CO	Nov-90	Fall 2012	Spring 2013	Spring 2015	N/A
GRANBURY ROAD (Appalachian Way to Altamesa) Construct 4-lane divided roadway.	\$2,653,750	2007 CO	Jan-07	Dec-07	Nov-08	Nov-09	N/A
DIRKS ROAD (Bryant Irvin to Southwest Parkway) Construct 4-lane divided arterial roadway and traffic signal for Southwest Parkway	1,450,200	2007 CO	Mar-07	Apr-09	Sep-09	Feb-11	NA
SOUTHWEST PARKWAY - Continuation from Interstate 30 to City of Cleburne. Public meetings held in June, November, and December 2001; City Council approved project planning and design services with Prime Strategies, Inc. on March 5, 2002. City's Locally Preferred Alternative selected in February 2003 and presented at the Public Hearing on the Environmental Impact Statement held on April 22, 2003. Available funding: \$500,000 - 98 CIP; \$500,000 - 93 CIP. \$49.5 million approved in 2004 CIP. \$39.5 million in federal grant funding approved January, 2004 by RTC, and \$10,000,000 Municipal Water Fund.	<u>\$100,000,000</u>	1993CIP, 1998 CIP, 2004 CIP, Municipal Water Fund, and Federal Funds	Mar-03	Dec-07	Feb-07	Dec-09	TBD

TOTAL: \$212,125,153

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 08-09 Oper. Impact
Storm Drainage Projects (Excluding Neighborhood Street Projects)							
Briarhaven-Fieldcrest Drainage Improvements	\$3,228,322	2004 CIP and SWU	4/1/2004	Mar-08	Jul-08	Jul-09	N/A
Robin-Denver Storm Drain Reconstruction	\$1,538,675	2004 CIP and SWU	4/1/2004	Nov-08	Mar-09	Feb-10	N/A
Lost Creek Phase 2 Drainage Improvements	\$430,550	2004 CIP and SWU	4/1/2004	May-08	Jan-09	May-09	N/A
Morningside Neighborhood Drainage Improvements	\$1,637,433	2004 CIP and SWU	4/1/2004	Apr-08	Aug-08	Jul-09	N/A
Kellis-May Drainage Improvements	\$475,658	2004 CIP and SWU	4/1/2004	Feb-08	Jul-08	Jun-09	N/A
Southland Terrace Drainage Improvements	\$1,106,191	2004 CIP and SWU	4/1/2004	Sep-07	May-08	Mar-09	N/A
Lebow Channel Watershed Improvements (ROW Acquisition)	\$5,776,197	2004 CIP and SWU	4/1/2004	TBD	N/A	N/A	N/A
Lebow Chanel Roadway Crossing Replacement	\$2,415,000	2004 CIP and SWU	11/1/2006	Jan-12	May-12	Dec-12	NA
Ryan Southeast Drainage Improvements	\$1,200,000	2004 CIP	4/1/2004	Nov-08	Mar-09	Nov-09	N/A
9700 Trinity Boulevard Culvert Improvements	\$3,016,250	2004 CIP and SWU	4/1/2004	May-09	Oct-09	Nov-10	N/A
Minor Drainage Project Contract A1 (Timberline)	\$150,000	SWU	4/1/2004	Apr-09	Aug-09	Feb-10	N/A
Minor Drainage Project Contract B	\$1,080,683	2004 CIP and SWU	4/1/2004	Oct-09	Feb-10	Feb-11	N/A
Academy Boulevard Culvert Improvements	\$1,069,500	SWU	8/1/2006	May-09	Oct-11	May-12	N/A
Berkshire-Hallmark Drainage Improvements	\$1,500,000	SWU	8/1/2006	May-09	Sep-09	Mar-10	N/A
Butler-McClure Culvert Improvements	\$2,455,920	SWU	8/1/2006	May-09	Sep-09	May-10	N/A
Citywide Seepage Study and Improvements	\$833,750	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
5100 Cromwell Marine Creek Culvert Improvements	\$1,897,500	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Dry Branch Creek Phase 2 Detention Improvements	\$5,101,400	SWU	8/1/2006	Jan-11	May-11	Dec-11	N/A
East Como Channel Improvements	\$1,566,875	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
East Harvey Ave. Storm Drain Reconstruction	\$2,150,157	SWU	8/1/2006	Jan-09	May-09	Dec-09	N/A
Far East Fort Worth Drainage Improvements	\$230,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Fossil Drive Drainage Improvements	\$2,506,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Glen Garden Drainage Improvements	\$1,092,500	SWU	8/1/2006	Sep-09	Oct-10	Jul-11	N/A
Hammond Street Drainage Improvements	\$1,466,250	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Kermit-Bonnie Drainage Improvements	\$187,066	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Loving Avenue Channel & Culvert Improvements	\$1,236,538	SWU	8/1/2006	Jan-11	May-11	Dec-11	N/A
Lower Krauss-Baker Channel Improvements	\$741,750	SWU	8/1/2006	May-09	Sep-09	Apr-10	N/A
Burchill Channel Improvements	\$1,673,250	SWU	8/1/2006	Sep-09	Oct-11	Jul-12	N/A
Mercado Channel Improvements	\$1,466,250	SWU	8/1/2006	Jan-11	May-11	Dec-11	N/A
4600 Merida Drainage Improvements	\$983,250	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Milam-Robinhood Drainage Improvements	\$1,288,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Quail Run Drainage Improvements	\$300,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Sarita Channel Rehabilitation	\$782,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Scott-Sunset Drainage Improvements	\$862,500	SWU	8/1/2006	Jun-09	Oct-09	May-10	N/A

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Storm Drainage Projects (Excluding Neighborhood Street Projects) (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 08-09 Oper. Impact
Terminal-Deen Storm Drain Extension	\$3,127,885	SWU	8/1/2006	May-09	Sep-09	Dec-10	N/A
Tony's Creek Detention Pond Rehabilitation	\$250,000	SWU	8/1/2006	May-09	Sep-09	May-10	N/A
8100 Trinity Blvd. Culvert Improvements	\$800,360	SWU	8/1/2006	Jun-09	Oct-09	May-10	N/A
9100 Trinity Blvd. Culvert Improvements	\$2,000,000	SWU	8/1/2006	Jan-11	May-11	Dec-11	N/A
150 Victorian Drive Drainage Improvements	\$115,000	SWU	8/1/2006	May-09	Sep-09	Mar-10	N/A
Wedgwood Storm Drain Deleted Extensions	\$1,500,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Westcreek-Kellis Park Drainage Improvements	\$2,055,395	SWU	8/1/2006	May-09	Sep-09	Apr-10	N/A
Wilbarger-Hughes Storm Drain Extension	\$1,288,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Yolanda-Meadowlane Drainage Improvements	\$172,500	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Kings Oak Addition Drainage Improvements	\$750,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Waverly Park Drainage Improvements	\$1,466,250	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
South Crestwood Drainage Improvements	\$400,000	SWU	8/1/2006	Jan-10	May-10	Dec-10	N/A
Edgehill Road Storm Drain Extension (6452 Waverly)	\$1,768,552	SWU	10/12/2006	May-09	Oct-09	Apr-10	N/A
Forest Park-Parkview Storm Drain Rehabilitation	\$9,929,108	SWU	10/12/2006	Jan-10	May-10	Dec-10	N/A
Meacham Blvd.-Mark IV Drainage Improvements	\$2,075,750	SWU	10/12/2006	May-09	Sep-09	Apr-10	N/A
Upper Sierra Vista Detention Improvements	\$300,000	SWU	10/12/2006	Jan-10	May-10	Dec-10	N/A
East Rosedale SC-2 Culvert Improvements (TXDOT)	\$3,193,269	SWU	10/12/2006	Feb-08	Sep-08	Jun-09	N/A
Raider Channel Improvements	\$500,000	SWU	10/12/2006	Jan-10	May-10	Dec-10	N/A
Cooks-Ederville Culvert Erosion Protection	\$790,355	SWU	10/12/2006	Jan-10	May-10	Dec-10	N/A
Timberview Court North Drainage Improvements	\$115,000	SWU	10/12/2006	May-09	Sep-09	Apr-10	N/A
Randol Mill Culvert Improvements	\$2,000,000	SWU	12/19/2006	Jan-11	May-11	Dec-11	N/A
Provine Drainage Improvements	\$316,250	SWU	12/19/2006	May-09	Sep-09	Apr-10	N/A
2900 Block N.E. 21st Street Drainage Improvements	\$115,000	SWU	4/1/2007	May-09	Sep-09	Apr-10	N/A
Summercrest Court Drainage Improvements	\$800,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Westlake Drive Drainage Improvements	\$400,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Tulsa Way Drainage Improvements	\$400,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Crooked Lane Drainage Improvements	\$200,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Cedar Breaks Storm Drain Extension	\$400,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Lochwood Court Drainage Improvements	\$400,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Ruidosa-Bandera Storm Drain Improvements	\$100,000	SWU	10/1/2007	Sep-09	Jan-10	Jul-10	N/A
Central Arlington Heights Phase 1 Drainage Improvements	\$17,600,000	SWU	6/1/2008	Jan-11	May-11	Jul-12	N/A
Forest Park-Berry Phase 1 Drainage Improvements	\$22,000,000	SWU	6/1/2008	Jan-12	May-12	Jul-13	N/A
Eastern Hills Phase 1 Drainage Improvements	\$4,000,000	SWU	10/1/2007	Sep-09	Oct-10	Oct-11	N/A
Bellaire Park Court Storm Drain Improvements	\$449,922	SWU	4/1/2008	Sep-09	Jan-10	Jul-10	N/A
High Water Warning System Installation	\$1,336,757	SWU	1/2/2009	na	Mar-09	Sep-09	N/A
Ruby Place Channel Improvements	\$1,096,583	SWU	10/12/2006	May-09	Oct-09	Apr-10	N/A
Charron Court Storm Drain Extension	\$172,544	SWU	10/12/2006	May-09	Oct-09	Apr-10	N/A

\$137,829,895

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PARKS AND COMMUNITY SERVICES IMPROVEMENTS - CAPITAL PROJECTS PLAN FY 2008 - 2009

These projects include renovating, upgrading, and enlarging existing park and community service facilities, as well as the construction of new facilities, in selected areas of the City. They are funded primarily from the proceeds of Parks and Community Services CIP bonds and other sources to include:

CIP (Capital Improvements Program) GEF (Golf Enterprise Fund) TPWD (Texas Parks & Wildlife Department Grant) S&V (Streams & Valleys, Inc.)
 CDBG (Community Development Block Grant) PDF (Park Dedication Fee) GAS (Gas Revenue)

Project	Project Funding	Funding Source	Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	Annual Operation Impact for FY 08-09
Zoo Improvements - Herpetarium	\$1,323,255	98 CIP	1-Jan-06	31-Jul-07	NA	31-May-09	\$0
Gateway Park / Oxbow Acquis. & Develop.	\$4,500,000	Grant	31-Aug-04	TBD	TBD	TBD	\$0
TCSP Trail Assessment Study	\$1,540,762	TxDOT Grant	1-Oct-04	NA	NA	TBD	\$0
Lancaster Pedestrian Bridge	\$2,007,801	TxDOT Grant/04 CIP	1-Nov-05	30-Sep-09	NA	30-May-10	\$0
Nature Center - Road & Parking Improvements	\$153,000	04 CIP-YR 2	1-Feb-06	15-Jan-07	31-Oct-08	30-Apr-09	\$0
Haws Athletic Center - Parking Improvements	\$125,000	04 CIP - YR 4	1-Oct-07	1-Jan-09	31-Mar-09	30-Sep-09	\$0
Trinity Park - Road & Parking Improvements	\$583,000	04 CIP-YR 2 & 3	1-Oct-06	15-Oct-07	30-Jun-08	30-Nov-08	\$0
Trinity Park - Drainage & Erosion Control	\$100,000	04 CIP-YR 2	1-Oct-06	15-Oct-07	30-Jun-08	30-Nov-09	\$0
Trinity River - Trail Replacement @ Various Places	\$381,500	04 CIP-YR 5	1-Jun-09	31-May-10	28-Feb-10	31-Sept-10	\$0
Northside Community Center - Parking Improvements	\$153,000	04 CIP-YR 3	1-Oct-07	1-Jan-09	31-Mar-09	30-Sep-09	\$0
Diamond Hill Community Center - Parking Improv.	\$159,000	04 CIP-YR 5	1-Oct-07	1-Jan-09	31-Mar-09	30-Sep-09	\$0
Saunders Park - Trail Improvements	\$55,920	04 CIP-YR 5/Gas	1-Jun-09	31-May-10	28-Feb-10	31-Sept-10	\$0
Rodeo Park - Playground Renovation	\$92,750	04 CIP-Yr 3	1-Nov-07	31-May-08	30-Sep-09	30-Apr-09	\$0
Greenway Park - Parking Improvements	\$523,531	04 CIP-YR 2/Gas	1-Jul-08	31-Mar-09	31-Jul-09	31-Jan-10	\$0
Harriet Creek Ranch - Reserve Park Development	\$302,174	PDF	1-Feb-09	31-Dec-08	1-Apr-09	30-Sep-09	\$0
Far Northeast Community Center - Joint Use Facility	\$5,000,000	04 CIP-YR 4/YMCA	1-May-07	1-Nov-07	1-Mar-08	31-Dec-08	\$0
Far Northside Park/Tri-Ethnic - Security Lighting	\$7,725	04 CIP - YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Oakmont Park - Reserve Park Develop.	\$1,518,867	04 CIP-YR 2/Gas	31-Apr-06	31-Aug-08	30-Nov-08	31-Aug-09	\$7,500
Foster Park - Trails & Bridges	\$112,000	04 CIP-YR 2	1-May-06	30-Jun-08	1-Oct-08	30-Mar-09	\$0
Foster Park - Road & Parking Improvements	\$76,500	04 CIP-YR 2	1-May-06	30-Jun-08	1-Oct-08	30-Mar-09	\$0
Foster Park - Drainage & Erosion Control	\$100,000	04 CIP-YR 2	1-May-06	30-Jun-08	1-Oct-08	30-Mar-09	\$0
Patricia Leblanc Park - Security Lighting	\$7,725	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Kellis Park - Security Lighting	\$7,725	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Overton Park - Security Lighting	\$8,175	04 CIP-YR 4	1-Oct-07	NA	NA	31-Dec-09	\$0
Western Hills Park - Security Lighting	\$8,175	04 CIP-YR 4	1-Oct-07	NA	NA	31-Dec-09	\$0
Quannah Parker Park - Master Plan Rev. & Improvmts.	\$129,054	Gas Revenue	1-Apr-07	31-Aug-08	31-Nov-08	30-Apr-09	\$2,000
Riverside Community Center - Renovation	\$284,080	04 CIP-YR 4	1-Nov-06	1-Mar-08	1-Jun-08	31-Dec-08	\$0
Mallard Cove Park - Phase I Development	\$172,400	Gas / Pipe. Ease.	21-Jul-08	30-Nov-08	Jan-09	31-May-09	\$0
Parkwood Hills Reserve Park - Development	\$163,500	04 CIP-YR 5	1-May-08	30-Apr-09	01-Aug-09	28-Feb-10	\$0
Mesa Verde Park - Playground Renovation	\$92,750	04 CIP-YR 3	1-Nov-07	31-May-08	30-Sep-08	30-Apr-09	\$0
Arcadia Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Arcadia Park North - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Arcadia Park South - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Cobblestone Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Cobb Park - Master Plan / Phase I Development	\$3,770,071	TPWD / Gas	1-Aug-07	30-Nov-09	01-Mar-10	28-Feb-11	\$0
Eastbrook Park - Playground Renovation	\$92,750	04 CIP-YR 3	1-Nov-07	31-May-08	31-Aug-08	30-Apr-09	\$0
Prarie Dog Park - Road & Park Improvements	\$562,562	04 CIP-YR 4/Gas	1-Jul-08	31-Jul-09	31-Oct-09	31-May-10	\$0
Handley Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0

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PARKS AND COMMUNITY SERVICES IMPROVEMENTS (cont)

Project	Project Funding	Funding Source	Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	Annual Operation Impact for FY
Southwest Natatorium/CC - Feasibility Study /Develop.	\$18,438,119	86/04 CIP/CISD/Gas	1-Aug-06	TBD	TBD	TBD	\$0
CP Hadley Park - Reserve Park Development	\$163,500	04 CIP - YR 5	1-May-08	30-Apr-09	01-Aug-09	28-Feb-10	\$0
Rosenthal Park - Security Lighting	\$7,725	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Southwest Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Hallmark Park - Security Lighting	\$8,175	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Candleridge Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Collett Park - Ballfield Renovation	\$154,500	04 CIP-YR 5	1-Nov-08	31-Oct-09	1-Feb-10	30-Jun-10	\$0
Collett Park - Parking Renovation	\$81,000	04 CIP-YR 5	1-Nov-08	31-Oct-09	1-Feb-10	30-Jun-10	\$0
Collett Park - Ballfield Lighting Replacement	\$103,000	04 CIP-YR 3	1-Nov-08	31-Oct-09	NA	30-Sep-10	\$0
RD Evans Community Center - Renovation	\$200,000	04 CIP -YR5	1-Oct-08	31-Dec-09	28-Feb-10	31-Dec-10	\$0
Foster Park - Drainage & Erosion Control	\$100,000	04 CIP-YR 2	15-Apr-06	31-Jul-08	15-Oct-08	1-Apr-09	\$0
Foster Park - Parking improvements	\$75,000	04 CIP-YR 2	15-Apr-06	31-Jul-08	15-Oct-08	1-Apr-09	\$0
Foster Park - Trail / Bridges Improvements	\$112,000	04 CIP-YR 2	15-Apr-06	31-Jul-08	15-Oct-08	1-Apr-09	\$0
Anderson Campbell Reserve Park - Development	\$253,859	04 CIP - YR 4/Gas	1-May-08	30-Apr-09	01-Aug-09	28-Feb-10	\$0
Lake Como Park - Security Lighting	\$16,350	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Lake Como Drive- Road & Parking Improvements	\$78,000	04 CIP-YR 3	1-Oct-07	31-Jan-09	31-Mar-09	15-Sep-09	\$0
Lake Como Pool - Road & Parking Improvement	\$78,000	04 CIP-YR 3	1-Oct-07	31-Jan-09	31-Mar-09	15-Sep-09	\$0
Lake Como Park - Shoreline Improvements	\$40,000	98 CIP	1-Oct-07	31-Jan-09	31-Mar-09	15-Sep-09	\$0
Crestwood Park - Security Lighting	\$7,725	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Thomas Place Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Camp Joy Park - Security Lighting	\$7,950	04 CIP-YR 3	1-Oct-07	NA	NA	31-Dec-09	\$0
Rockwood Park - Replace Fields No. 1- 4	\$2,338,165	04 CIP-YR 4 / Gas	15-Jul-07	30-Apr-09	1-Aug-09	31-Mar-10	\$0
Rockwood Park - Repl. Field No. 3 Ballfield Lighting	\$100,000	04 CIP - YR 4	15-Jul-07	30-Apr-09	NA	30-Jun-10	\$0
Harmon Park - Baseball Field Renovation	\$150,000	04 CIP-YR 5	1-Jan-09	28-Feb-10	01-May-10	31-Oct-10	\$0
Harmon Park - Soccer Field # 4 Development	\$163,500	04 CIP-YR 5	1-Jan-09	28-Feb-10	01-May-10	31-Oct-10	\$0
Harmon Park - Baseball Field Lighting Replacement	\$112,000	04 CIP-YR 5	1-Jan-09	28-Feb-10	NA	31-Jan-11	\$0
Harmon Park - New Field, Shelter, Trails	\$626,105	Gas	1-Jan-09	28-Feb-10	01-May-10	31-Oct-10	\$0
Cobb Park North - Playground Renovation	\$92,750	04 CIP - YR 3	1-Nov-07	31-May-08	30-Sep-08	30-Apr-09	\$0
Sycamore Park - Walk & Trail Replacement	\$162,740	04 CIP-YR 3&4	31-Jul-08	31-Jan-09	30-Mar-09	31-Aug-09	\$0
Rolling Hills Soccer Complex -Road/Parking improv.	\$416,000	04 CIP-YR 4/5	1-Sep-08	31-Aug-09	31-Oct-09	30-Apr-10	\$0
Rolling Hills Soccer Complex -Replace Field # 16	\$159,000	04 CIP-YR 4/5	1-Sep-08	31-Aug-09	31-Oct-09	30-Apr-10	\$0
Rolling Hills Soccer Complex -Replace Field # 17	\$159,000	04 CIP-YR 4/5	1-Sep-08	31-Aug-09	31-Oct-09	30-Apr-10	\$0
Rolling Hills Soccer Complex -Replace Field # 18	\$159,000	04 CIP-YR 4/5	1-Sep-08	31-Aug-09	31-Oct-09	30-Apr-10	\$0
Oakland Lake Park - Security Lighting	\$7,725	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Cobb Park - Security Lighting	\$8,175	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
South Central Community Center-Site Selection	\$100,000	04 CIP-YR 2	1-Jun-05	NA	NA	TBD	\$0
Newby Park - Playground Renovation	\$92,750	04 CIP-YR 3	1-Nov-07	31-May-08	30-Sep-08	30-Apr-09	\$0
Greenbriar Park - Road & Parking Improvments	\$289,000	04 CI -YR 5/PDF	15-Apr-07	30-Jun-08	31-Aug-08	31-Dec-08	\$0
Rosemont Park - Playground Renovation	\$87,500	04 CIP - YR 4	1-Nov-07	31-May-08	30-Sep-08	30-Apr-09	\$0
Rosemont Park - Walk Replacement	\$97,900	04 CIP - YR 4	1-Apr-08	30-Sep-08	31-Oct-08	30-Apr-09	\$0
Forest Park - Security Lighting	\$7,725	04 CIP-YR 2	1-Oct-07	NA	NA	31-Dec-09	\$0
Rosemont Park - Security Lighting	\$8,175	04 CIP - YR 4	1-Oct-07	NA	NA	31-Dec-09	\$0
Total	\$49,440,465						

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Operating Impact
FIRE STATION #41 in Northwest Area: Construction of new fire station at Willow Springs Road in 287/Bonds Ranch Road annexation area.	3,100,000	2004 CIP	Jan-05	Mar-07	Oct-07	Dec-08	N/A
FIRE STATION #11 in Northwest Area: Construction of new fire station at Northwest ISD main campus.	3,055,000	2004 CIP	Jan-05	Mar-07	Oct-07	Dec-08	N/A
FIRE STATION #34 in Far North Area: Purchase land for future station. Potential for donated land at Sendera Ranch.	3,300,000	2004 CIP Land Only, 3.1M CO	Mar-06	Dec-07	Jan-09	Jan-10	N/A
HYDE PARK TRANSIT PLAZA AND NINTH STREET IMPROVEMENTS: Transit-oriented public plaza at Ninth and Throckmorton Streets, and streetscape improvements to Ninth Street between Houston and Jones Streets. Federal contribution for Hyde Park: \$1.6M Federal Transit Authority appropriation, \$1.184M CMAQ grant, and \$1.2M CMAQ grant, awarded to the "T". State contribution for Ninth Street: \$1.125M TxDOT STEP grant awarded to the City. The City and the "T" share local matching funds totaling \$680,500 each.	5,000,000	FTA / Cert. of Oblig./TxDOT/The T	Jan-04	Jan-07	May-09	May-10	N/A
MAGNOLIA VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Terrell on the north, and Allen on the south. The federal contribution is \$1,233,688, and the private local match from TIF #4 is \$308,422.	1,542,110	FHWA/Medical District TIF #4	Sep-05	May-09	Aug-09	Aug-10	N/A
HISTORIC HANDLEY: Design and construction of streetscape improvements between Handley and Kerr. The federal contribution is \$395,000.	392,000	FHWA	May-05	TBD	TBD	TBD	N/A
SOUTH OF 7TH: Pedestrian enhancements in the area generally bounded by W. 7th Street to the north, the Trinity River on the east, Lancaster Avenue to the south, and Foch Street to the west. The federal contribution is \$3,476,985 and the private local match is \$869,247.	4,346,232	FHWA/Private	Jan-04	N/A	Jan-09	TBD	N/A
RIDGLEA VILLAGE: Design and construction of pedestrian and streetscape improvements in the Ridglea Urban Village. The federal contribution for this project is \$422,187 and a private local match of \$105,546.	527,733	FHWA/Private	Jun-03	Dec-09	Dec-10	TBD	N/A
WEST BERRY STREET: Extension of streetscape improvements along West Berry Street from the intersection with University extending east to the Grand Marc building at Waits Ave. NCTCOG Sustainable Development grant of \$2.4M requires 20% local match of \$600,000. TCU is contributing \$199,470. The ECFA funding of \$400,530 for Grand Marc is comprised of \$95,430 from Phoenix Property, Inc. and \$305,100 from the City.	3,000,000	NCTCOG/City/Private	Jun-06	Oct-09	Jan-10	Jul-11	N/A

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Operating Impact
MUSEUM PLACE: Streetscape improvements providing enhancements to a 15-acre mixed-use infill development fronting Camp Bowie Blvd., West Seventh St., and Arch Adams St. NCTCOG Sustainable Development grant of \$2.4M requires a match of \$600,000 which is being provided by CDDI.	3,000,000	NCTCOG/ Private	Jun-06	N/A	N/A	Jun-09	N/A
TRINITY BLUFF: Streetscape improvements providing enhancements to a 30-acre urban redevelopment project located in downtown Fort Worth approximately one-half mile northeast of the Tarrant County Courthouse. NCTCOG Sustainable Development grant of \$1,050,900 requires a match of \$262,725 which is being provided by Trinity Bluff Development, LLC.	1,313,625	NCTCOG/Private	Jun-06	N/A	N/A	May-09	N/A
WEST ROSEDALE: Retrofit of West Rosedale providing a streetscape design scaled to desired development in the Fort Worth South District. NCTCOG Sustainable Development grant of \$300,000 requires a local match of \$75,000 provided through 2004 Capital Improvement Funds. Additional funding is needed.	375,000	NCTCOG/2004 CIP	Jun-06	TBD	TBD	TBD	N/A
MCADAMS/SIX POINTS: Streetscape improvements providing enhancements in the Six Points Village. NCTCOG Sustainable Development grant of \$320,000 requires a match of \$80,000 which is being provided by the New Development Fund. Project postponed until 2010.	400,000	NCTCOG/ New Development Fund	07/11/2006	TBD	TBD	TBD	N/A
URBAN VILLAGE FUNDING PROJECTS: Phase one of a two phased project implementing planning services in twelve urban villages was completed in Dec. 2007. Phase Two, design and construction of capital improvements in five of those villages, are listed below:							
(1) HEMPHILL/BERRY URBAN VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Lowden on the north, and Shaw on the south.	773,571		Nov-08	Apr-09	Jun-09	TBD	N/A
(2) NEAR EAST SIDE URBAN VILLAGE: Design and construction of streetscape improvements along Lancaster Ave. generally between the I-35W underpass on the west, and HWY 287 on the east.	773,571	FHWA	Nov-08	Dec-09	Mar-10	TBD	N/A
(3) BERRY RIVERSIDE URBAN VILLAGE: Design and construction of streetscape improvements along East Berry St. between Yuma St. on the west and the bridge at Sycamore Creek on the east, intersection improvements at the intersection of East Berry St. and Riverside Dr. and	773,571	FHWA	Nov-08	Dec-09	Mar-10	TBD	N/A
(4) SIX POINTS URBAN VILLAGE: Design and construction of streetscape improvements at the intersection of Belknap, Riverside, and Race Street.	773,571	FHWA	Nov-08	Dec-09	Mar-10	TBD	N/A

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Operating Impact
(5) SOUTH MAIN URBAN VILLAGE: Design and construction of streetscape improvements along South Main between the RR and I-30 underpass on the north, and Pennsylvania/Hattie on the south.	773,571	FHWA	Nov-08	Dec-09	Mar-10	TBD	N/A
FORT WORTH WAYFINDING PROJECT: Design and construction of overhead and pedestrian scale signage for the Cultural District, Stockyards and Downtown.	942,881	CMAQ/City/ Private	Nov-02	Jan-09	Mar-09	Dec-09	N/A
LANCASTER PEDESTRIAN BRIDGE: Design and construction of a pedestrian bridge crossing the Trinity River adjacent to the Trinity Park / Mayfest area.	1,000,000	TxDOT	Nov-05	Jun-08	Sep-09	Oct-10	NA
BOLT TOWER: Replacement of guyed tower with a self-supporting tower in the southwest segment of the city, engineered for the immediate and future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure.	771,000	2004 CIP/CCPD/ 2008 Bond Sales/ 2009 Bond Sales	Oct-07	Feb-08	Dec-08	Sep-09	N/A
HOLLY TOWER: Replacement of guyed tower with a self-supporting tower in the central segment of the city, engineered for the immediate and future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure.	1,446,000	2004 CIP/CCPD/ 2008 Bond Sales/ 2009 Bond Sales	Jan-09	Apr-09	Jun-09	Nov-09	N/A
LEEVE TOWER: Replacement of guyed tower with a self-supporting tower in the central segment of the city, engineered for the immediate and future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure.	1,996,000	2004 CIP/CCPD/ 2008 Bond Sales/ 2009 Bond Sales	Jan-09	Apr-09	Jun-09	Dec-09	N/A
ROLLING HILLS TOWER: Replacement of guyed tower with a self-supporting tower in the southern segment of the city, engineered for the immediate and future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure.	2,160,896	2004 CIP/CCPD/ 2008 Bond Sales/ 2009 Bond Sales	Oct-07	Feb-08	Dec-08	Jul-09	N/A
ANIMAL CARE AND CONTROL CENTER EXPANSION: Addition of neuter and spay surgical clinic to the existing Animal Care and Control Center.	665,000	2004 CIP	Jun-05	Sep-06	Nov-07	Nov-08	N/A
PUBLIC HEALTH CENTER: Relocation of the Public Health Center into a new, developer-constructed facility at Evans Ave. and Rosedale St.	9,400,000	CO	Nov-06	Jan-08	Jul-08	Aug-09	N/A
BRANCH LIBRARY in Northwest Area: Construction of new branch library on Cromwell Marine Creek Road.	4,400,000	2004 CIP	Oct-05	Mar-08	Dec-08	Dec-09	N/A

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Operating Impact
FIRE STATION #27: Bell Helicopter offered three sites along Trinity Blvd. but sites had major floodplain issues. Looking for other site alternatives.	2,047,000	2004 CIP	Jan-05	Jan-08	Jan-09	Jan-10	N/A
FORT WORTH CONVENTION CENTER PARKING GARAGE: Construction of a new parking garage for 1120 vehicles.	27,000,000	CO, Culture & Tourism	Nov-05	Oct-06	Aug-07	Jan-09	N/A
NEIGHBORHOOD POLICE STATION #6 AND TRAFFIC DIVISION: Construction of new station and traffic facility on Nashville Avenue to replace the existing facility.	12,400,000	TBD	Nov-04	Dec-07	Jan-09	May-10	N/A
POLICE HELICOPTER SUPPORT HANGAR: Construction of new hangar to relocate existing hangar to Meacham Airport.	TBD	TBD	Apr-06	Dec-07	Apr-09	Apr-10	N/A
FIRE STATION #5: Purchase land for construction of new fire station to relocate existing fire station in Evans Ave. and Rosedale St. redevelopment area.	3,664,000	CO	Jan-07	Mar-08	Jan-09	Jan-10	N/A
FIRE STATION IN SPINKS AIRPORT AREA: Purchase land for new fire station.	150,000	TBD	TBD	TBD	TBD	TBD	N/A
TOTAL:	\$101,262,332						

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WATER AND WASTEWATER IMPROVEMENTS (cont)

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Proj. Award Date	Projected Completion Date	FY 08-09 Operating Impact
SH121T Water & Sewer Relocation, Part 18, 42" Waterline, Hulen Street to Stonegate	2,300,000	CP	Apr-05	Aug-08	Nov-08	Oct-09	N/A
SH121T Water & Sewer Relocation, Part 2 (Engineering Amendment No. 2)	\$151,584	CP	Aug-08	Nov-08	Mar-09	Nov-09	
SH121T Water & Sewer, Part 3 (Engineering Amendment No. 1)	\$48,540	CP	Jan-09	Mar-09	Jun-09	Jul-10	
SH121T Water & Sewer Relocation, Part 11, Dutch Branch & Granbury Road, 24"/16" Water line F-234	\$2,611,182	CP		Sep-07	Dec-07	Nov-08	
	\$132,850	OB					
Summer Creek 16-Inch Waterline from Risinger to McPherson	672,000	CP	Jan-09	Mar-09	Jun-09	Jul-10	N/A
Trinity River Vision, Part 1 / Central City (Engineering)	\$1,527,289	CP	Apr-08	Jul-09	Sep-09	Sep-10	
Trinity River Vision, Part 1/ Central City (Const. of Henderson Bridge)	300,000	CP	Apr-08	Jul-09	Sep-09	Sep-10	N/A
Trinity River Vision, Part 2 / OXBOW (Engineering)	800,000	CP	Apr-09	Aug-12	Nov-12	Nov-13	N/A
Water & Sewer Extension for Stonegate & Arborlawn (Engineering)	\$248,180	CP	Aug-08	Jan-09	Apr-09	Apr-10	
Wholesale Water Meter Stations	1,600,000	CP	Jul-07	Sep-08	Dec-08	Jun-09	
DEVELOPMENT							
Community Facilities Agreement	2,500,000	CP	Oct-08	N/A	N/A	Sep-09	N/A
Hicks Industrial Water Main Extension (Annexation)	\$1,041,716	CP	Sep-07	Jan-08	Apr-08	Oct-08	N/A
MISCELLANEOUS							
Lake Worth Dredging	\$1,600,000	LWGAS	Nov-08	Dec-10	Feb-11	Feb-14	
Miscellaneous Extensions (water)	2,000,000	CP	Aug-08	N/A	Oct-08	Nov-09	N/A
Miscellaneous Replacements (water) for FY07-08	\$1,513,800	OB	Oct-07	N/A	Aug-08	Oct-09	
Miscellaneous Replacements (water) for FY08-09	\$1,308,300	OB	Aug-08	N/A	Oct-08	Oct-09	
Water & Sewer Main Replacements	1,000,000	OB	Aug-08	N/A	Oct-08	Nov-09	N/A
Water Street CIP / Maintenance Related Projects	22,560,893	OB	Oct-08	N/A	N/A	Sep-09	N/A
MAINTENANCE							
Large Diameter Water Main Inspection (Phase 1)	1,000,000	CP	Jan-09	Mar-09	Apr-09	Sep-09	N/A
OTHER CIP EXPENSES							
IPMS (Integrated Project Management System), Part 2	\$360,000	OB	TBD	TBD	TBD	TBD	N/A
Mapping - DOE	250,000	CP	Oct-08	N/A	N/A	Sep-09	N/A
Public Art	600,000	OB	Oct-08	N/A	Sep-09	Sep-09	N/A
	\$135,551,435						

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WATER AND WASTEWATER IMPROVEMENTS (Cont.)

Wastewater Projects

These projects include the construction, expansion, and upgrading of wastewater treatment facilities, collection mains, and lift stations. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **CWSRF** (Clean Water State Revolving Fund) **IF** (Impact Fees) **SSO (Sanitary Sewer Overflows)**
CP (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **HSG** (Department of Home Land Security Grant)
LWI (Lakw Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Svaing Performance Contact Loan)
VCWWTP (Village Creek Wastewater Treatment Plant) **SCADA** (Supervisory Control and Data Acquisition System)

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 08-09 Operating Impact
WASTEWATER PLANT							
Clear Fork Regional WWTP (Study)	\$145,751	CP	Jan-08	Apr-09	N/A	N/A	N/A
Mary's Creek Satellite Plant (Walsh Ranch) Land Purchase	1,500,000	IF	TBD	TBD	TBD	TBD	N/A
Mary's Creek Satellite Plant (Walsh Ranch) Site Selection	\$250,000	CP	TBD	TBD	TBD	TBD	N/A
Village Creek Electrical Distribution System (Engineering)	500,000	OB	Apr-09	Dec-09	Apr-10	Mar-11	N/A
Village Creek Primary Area Odor Control Improvements (Engineering)	250,000	CP	Dec-08	Dec-09	Apr-10	Mar-11	N/A
Village Creek WWTP Energy Efficiency - Phase V (Johnson Controls Contract) (Energy Study)	\$1,584,000	CP	Oct-08	Dec-09	Sep-09	Sep-11	N/A
Village Creek WWTP Junction Boxes (Engineering)	\$511,000	CP	Sep-09	Dec-10	Apr-11	Sep-12	N/A
Village Creek WWTP Peak Diversion Structure (Equalization Basin) (Engineering)	1,200,000	CP	Sep-08	Dec-10	Mar-11	Oct-12	N/A
Village Creek WWTP Peak Diversion Structure (Equalization Basin) (Study)	\$150,000	CP	Jan-09	Jul-09	N/A	N/A	N/A
Village Creek WWTP Reroof Digester Boiler Building (Eng. & Const.)	\$43,800	OB	Nov-08	Mar-09	Jun-09	Oct-09	N/A
Village Creek WWTP Secondary Area Rehab (SQ CL 22&24 and RS 2&7) (Engineering)	885,000	CP	TBD	TBD	TBD	TBD	N/A
Village Creek WWTP Siphon (Construction)	\$6,129,035	CP	Jun-02	Sep-08	Jan-08	Jun-09	N/A
LIFT STATION							
Lake Worth Lift Station (Cahoba)	\$1,047,490	CP	Mar-07	Sep-07	Dec-07	Nov-08	N/A
Western Hills Lift Station Replacement	300,000	IF	Dec-07	Nov-08	TBD	TBD	N/A
Woodvale Low Pressure Sewer System	2,200,000	LWIF	Dec-07	Jan-09	Mar-09	Oct-09	N/A
SECURITY & INFORMATION TECHNOLOGY							
Alert Notification Improvements at Village Creek (Construction)	1,303,600	CP	Jan-05	Dec-08	Feb-09	Sep-09	N/A
Wastewater Vulnerability Assessment Plan Improvements @ VCWWTP	\$877,626	CP	Jan-05	Mar-06	Dec-08	Jun-09	N/A
	\$422,374	HSGP-S	Jan-05	Mar-06	Dec-08	Jun-09	N/A
Village Creek & Rolling Hills Alert Notification System (Design)	\$257,300	CP	Mar-08	Dec-08	Jan-09	Aug-09	N/A
MAJOR WASTEWATER COLLECTORS & LIFT STATIONS							
36 Inch Water Main along Avondale-Haslet Rd (N3-6 Tank)	\$34,526	CP	Oct-06	May-08	Jul-08	Mar-09	
East 7th Street Sewer, Phase I (SSO)	\$3,903,368	CP	Jun-08	Oct-08	Jan-09	Oct-10	N/A
Eastside Reclaim Water (Construction)	14,584,152	CWSRF	Aug-08	Jan-09	Mar-09	Dec-09	N/A
Eastside Reclaim Water (Eng. + CMAR + ROW)	\$1,855,486	CP	Aug-08	Jan-09	Mar-09	Dec-09	N/A
Interceptor Condition Assessment Program (ICAP)	2,300,000	CP	Dec-08	Sep-09	Sep-10	Sep-12	N/A
Little Fossil Sewer Relocation - Necessitated by Haltom City / Corps Channel (IMPROV. SOO) (Engineering)	250,000	CP					
Main 210 - Mockingbird Colonial Country Club	\$161,395	CP	Jul-08	Jun-09	Nov-09	Nov-10	N/A
Main 210 - Mockingbird Colonial Country Club (Construction)	1,500,000	CP	Jul-08	Mar-09	Aug-09	Mar-10	N/A
Medical District Part 4, 42"/36" waterline from SHWTP to Medical	1,900,000	CP	N/A	Dec-08	Mar-09	May-10	
Sanitary Sewer M-253A Replacement (Engineering Amendment No.2)	70,000	OB	Nov-07	Feb-09	Mar-09	Aug-10	N/A
Sanitary Sewer M-253A Replacement (SSO) (Amendment No. 1 for Arch. Investigations)	\$35,243	OB	Nov-07	Feb-09	Mar-09	Aug-10	N/A
Sanitary Sewer M-253A Replacement, Phase 1 (Construction) (SSO)	3,100,000	CWSRF	Nov-07	Feb-09	Mar-09	Mar-10	N/A
Sanitary Sewer M-253A Replacement, Phase 2 (Construction) (SSO)	4,700,000	CWSRF	Nov-07	Feb-09	Mar-09	May-10	N/A
Sanitary Sewer Main 257 and 325 Parallel Relief Alignment and	\$329,406	OB	Nov-07	May-09	Aug-09	Feb-12	N/A
Sanitary Sewer Main 257 Village Creek Parallel Relief, (Easement & CM) Part 1 (SSO)	250,000	CWSRF	Nov-08	Oct-10	Feb-11	Dec-11	N/A
Sanitary Sewer Main 257 Village Creek Parallel Relief, Part 1 (SSO)	\$433,000	CWSRF	Nov-08	Oct-10	Feb-11	Dec-11	N/A
Sanitary Sewer Main 257 Village Creek Parallel Relief, Part 2 (SSO)	\$890,000	CWSRF	Nov-08	Dec-09	Mar-10	Mar-12	N/A
SH121T W&S Relocation, Part 14, Brooklyn Heights wet of University	744,800	CP	N/A	Dec-08	Mar-09	May-10	

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WATER AND WASTEWATER IMPROVEMENTS (cont)

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 08-09 Operating Impact
SH121T W&S Relocation, Part 3, SH 183 & Bryant Irvin, 24" SS M-286	967,739	CP	N/A	Feb-08	Apr-08	Apr-09	
SH121T W&S Relocation, Part 4, L-138 Across I-30 and M-62 along I-	450,780	CP	N/A	Dec-08	Mar-09	May-10	
SH121T W&S Relocation, Part 6, Vickery / Rutledge Sewerline Rehabilitation (Construction)	648,480	CP	N/A	Dec-08	Mar-09	May-10	
SS Main 402 Big Fossil Creek Parallel Relief, Part 1, Part 2 & Part 3	1,500,000	CWSRF	Jun-08	May-10	Nov-10	Nov-12	N/A
Stonegate Part 1 (SH121T) (Construction)	3,348,000	CP	May-05	Jan-09	Apr-09	Apr-10	
Trinity River Vision, Part 1 / Central City	1,344,824	CP	Apr-08	Jul-09	Sep-09	Sep-10	
Trinity River Vision, Part 1 / Central City (Construction of Henderson Bri	500,000	CP	Apr-08	Jul-09	Sep-09	Sep-10	
Trinity River Vision, Part 2 / Oxbow (Engineering))	700,000	CP	Apr-09	Aug-12	Nov-12	Nov-13	
Twin 96" Rehabilitation M-280, M-338	\$400,000	CP	Jun-08	Jul-09	Aug-09	Aug-10	N/A
Twin 96" Rehabilitation M-280, M-338 (Construction)	3,000,000	CP	Jun-08	Jul-09	Aug-09	Aug-10	N/A
Wastewater Master Plan	\$2,987,193	OB	Sep-08	Jan-10	Aug-08	Jan-10	N/A
Water & Sewer Extension Stonegate and Arborlawn (Eng. Amendment No. 2)	193,480	CP	Aug-08	Jan-09	Apr-09	Apr-10	
Village Creek Basin SS Rehab & Improvement, Part 1 (SSO)	\$2,820,008	CWSRF	Nov-00	Oct-07	Mar-08	Mar-09	N/A
	\$120,000	OB	Jul-02	Oct-07	Sep-08	Jul-09	N/A
Village Creek Basin SS Rehab & Improvement, Part 2 (SSO)	\$1,230,951	CWSRF	Jul-02	Oct-07	Sep-08	Jul-09	N/A
DEVELOPMENT							
Community Facilities Agreement	2,500,000	CP	Oct-08	N/A	N/A	Sep-09	
Hicks Industrial Sewer Main Extension (Annexation)	1,400,000	CP	N/A	Ongoing	Jul-08	Jul-09	
MAINTENANCE							
Large Diameter Pipeline Inspection - Twin 96" M-280, M-338 Part 1 (M- 280)	\$850,000	CP	Feb-09	Jul-10	Sep-11	Sep-12	N/A
Large Diameter Pipeline Inspection - Twin 96" M-280, M-338 Part 2 (M- 338)	550,000	CP	Feb-09	Jul-10	Sep-11	Sep-12	N/A
MISCELLANEOUS							
Miscellaneous Extensions (Wastewater)	1,300,000	CP	Oct-08	N/A	Nov-08	Apr-10	N/A
Miscellaneous Extensions (Wastewater)	\$1,283,000	CP	Oct-07	N/A	Nov-07	Apr-09	N/A
Miscellaneous Replacements (Wastewater)	1,000,000	OB	Jul-09	N/A	Aug-09	Jul-10	N/A
Miscellaneous Replacements (Wastewater)	\$1,144,550	OB	Jul-08	N/A	Aug-08	Jul-09	
Miscellaneous Trenchless Technology (Pipebursting)	1,000,000	OB	Jul-09	N/A	Nov-09	Nov-10	N/A
Miscellaneous Trenchless Technology (Pipebursting)	\$1,000,000	OB	Jul-08	N/A	Nov-08	Nov-09	
SS Rehabilitation Projects (SSOI Projects)	12,783,148	CWSRF	Oct-08	Sep-09	Oct-09	Oct-10	N/A
Wastewater Street CIP / Maintenance Related Projects	11,461,913	OB	Oct-07	Oct-08	Oct-08	Oct-09	N/A
Wastewater Street CIP / Maintenance Related Projects	\$8,792,596	OB	Oct-06	Oct-07	Oct-07	Oct-08	
Water and Sanitary Sewer Main Replacements	1,000,000	OB	Jul-09	N/A	Nov-09	Nov-10	N/A
Water and Sanitary Sewer Main Replacements	\$1,000,000	OB	Jul-08	N/A	Nov-08	Nov-09	
OTHER CIP EXPENSES							
Mapping - Department of Engineering	250,000	CP	Oct-07	Sep-08	N/A	N/A	N/A
IPMS (Integrated Project Management System) Part 2	\$360,000	OB	Oct-07	Sep-08	N/A	N/A	N/A
Public Art	600,000	OB	Oct-08	N/A	Sep-09	Sep-09	N/A
SS Rehabilitation projects (SSO Projects)	\$14,431,267	CWSRF	Oct-07	Sep-08	Oct-08	Oct-09	N/A
TOTAL:	\$140,848,987						

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AVIATION IMPROVEMENTS

These projects include improvements and expansion of general aviation facilities at Meacham, Spinks, and Alliance Airports. Projects are generally funded from the proceeds of airport improvement bonds, general obligation bonds, and other sources to include:

ACIP (Aviation Capital Improvement Project Fund)

FAA/AIP (Federal Aviation Administration - Airport Improvement Project Grant)

TXDOT/ACIP (Texas Department of Transportation "Pass-Through" FAA AIP Grant)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY 08-09 Oper. Impact
<u>Meacham International Airport:</u>							
Meacham Noise Mitigation	20,020,045	FAA/ACIP	Jan-98	N/A	N/A	Feb-09	N/A
Meacham Runway 16/34 Improvements	9,141,000	TxDOT	Nov-04	Mar-08	Nov-08	Jun-09	N/A
<u>Alliance Airport:</u>							
Alliance Runway Extension Project	69,041,865	FAA/AIP	Mar-01	Dec-04	Jan-05	Dec-13	N/A
Alliance Runway 16/34 Shoulder Repair	1,351,996	FAA/AIP	Sep-06	TBD	TBD	Sep-09	N/A
Alliance Airfield Signage	584,938	FAA/AIP	Sep-06	Sep-08	TBD	Sep-09	N/A
<u>Spinks Airport:</u>							
Spinks Airfield Improvements and Apron Expansion	\$2,523,828	TxDOT	Feb-05	Jun-08	Jun-08	Dec-09	N/A

TOTAL: \$102,663,671

FORT WORTH



FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water and wastewater services to residential, commercial, industrial and wholesale customers. It serves approximately 800,000 people in Fort Worth and 29 surrounding communities by providing more than 220 million gallons of water for use everyday.

The Water and Sewer Fund provides resources for two separate departments: Water and Wastewater. Water and wastewater services are billed separately to more accurately capture the cost of each service. However, the departments share administrative staff and many of the employees are partially expensed to both departments.

Operations are completely financed through fees for services. In addition, debt is issued for larger capital projects. Capital projects are funded by long term debt to allow the department to improve and expand infrastructure related to growth, replace aging infrastructure in older portions of the system, and upgrade technology in water treatment plants. As a result, debt service payments made from the Water and Sewer Fund will continue to increase in the coming years. Additionally, the costs for purchase of raw water, power, and other contractual services continue to rise moderately on an annual basis.

FORT WORTH



**WATER AND SEWER FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Utility Income	\$303,046,895
Connections and Extensions	3,328,479
Revenue from the Use of Money and Property	2,562,179
Other Revenue	15,877,539
Interest on Investments	<u>2,561,086</u>
TOTAL REVENUE	\$327,376,178

OTHER FINANCING SOURCES:

Change in Net Assets	<u>\$7,201,748</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$334,577,926

EXPENDITURES:

Personal Services	\$57,474,266
Supplies	20,174,355
Contractual Services	<u>167,831,255</u>
TOTAL RECURRING EXPENSES	\$245,479,876

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$4,000,264
Debt Service	<u>85,097,785</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$89,098,049
TOTAL EXPENDITURES	\$334,577,926

FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
WATER AND SEWER FUND**

Cash Balance as of 9/30/08 *	\$44,351,685
PLUS: ESTIMATED CASH RECEIPTS	
SALES OF WATER/WASTEWATER SERVICE	\$303,046,895
CONNECTIONS AND EXTENSIONS	3,328,479
USE OF MONEY AND PROPERTY	2,562,179
OTHER REVENUE	<u>18,438,625</u>
ESTIMATED TOTAL CASH RECEIPTS IN FY2008-09	\$327,376,178
LESS: ESTIMATED CASH DISBURSEMENTS	
PERSONNEL COSTS	(\$57,474,266)
MATERIALS AND SUPPLIES	(20,174,355)
CONTRACTUAL PAYMENTS	(167,831,255)
CAPITAL OUTLAY PURCHASES	(4,000,264)
DEBT SERVICE	<u>(85,097,785)</u>
ESTIMATED CASH DISBURSED IN FY2008-09	(\$334,577,925)
20% RESERVE REQUIREMENT **	38,884,241
UNRESERVED, ESTIMATED CASH BALANCE AT 9/30/09	\$76,034,179

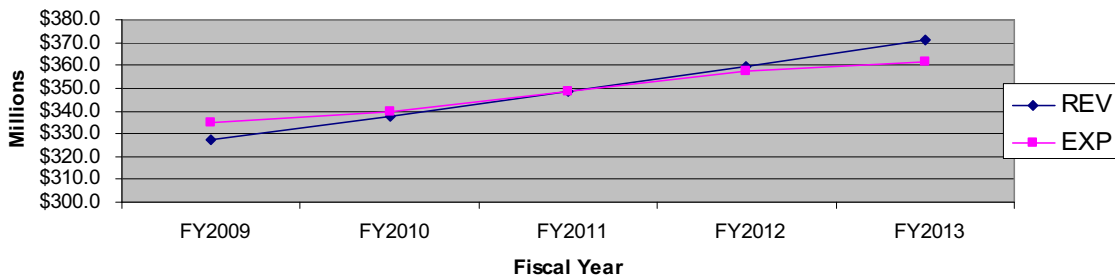
* Preliminary cash balance due to pending audit of actual ending balances

** Excludes rehabilitation projects, capital outlays, and debt service from 20% calculation

WATER AND SEWER FUND FIVE YEAR FORECAST FISCAL YEAR 2009 THROUGH 2013

	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
	Adopted	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$44,351,685	\$37,149,936	\$34,950,278	\$34,801,900	\$36,690,976
Revenues*					
Interest	\$2,561,086	\$2,561,086	\$2,561,086	\$2,561,086	\$2,561,086
Utility Income	\$303,046,895	\$312,744,396	\$322,752,216	\$333,080,287	\$343,738,856
Connections and Extensions	\$3,328,479	\$3,434,990	\$3,544,910	\$3,658,347	\$3,775,414
Money and Property	\$2,562,179	\$2,639,044	\$2,718,215	\$2,799,762	\$2,883,755
Other Revenue	<u>\$15,877,539</u>	<u>\$16,353,865</u>	<u>\$16,844,481</u>	<u>\$17,349,816</u>	<u>\$17,870,310</u>
Total Revenue	\$327,376,178	\$337,733,381	\$348,420,909	\$359,449,298	\$370,829,421
Total Resources	\$371,727,862	\$374,883,317	\$383,371,186	\$394,251,197	\$407,520,397
Expenditures					
Personnel Services	\$57,474,267	\$60,009,242	\$62,758,094	\$65,750,669	\$69,021,692
Supplies	\$20,174,355	\$20,779,586	\$21,402,973	\$22,045,062	\$22,706,414
Contractual	\$167,831,255	\$172,866,193	\$178,052,178	\$183,393,744	\$188,895,556
Capital	\$4,000,264	\$4,120,272	\$4,243,880	\$4,371,196	\$4,502,332
Debt Service	<u>\$85,097,785</u>	<u>\$82,157,747</u>	<u>\$82,112,161</u>	<u>\$81,999,550</u>	<u>\$76,313,841</u>
Total Expenditures	\$334,577,926	\$339,933,040	\$348,569,287	\$357,560,221	\$361,439,836
Projected Variance	(\$7,201,748)	(\$2,199,658)	(\$148,378)	\$1,889,076	\$9,389,585
Projected Cash Balance	\$37,149,936	\$34,950,278	\$34,801,900	\$36,690,976	\$46,080,561
Reserve Requirement	\$38,884,241	\$40,872,074	\$42,589,190	\$44,397,949	\$46,967,072
Excess/(Deficit)	(\$1,734,305)	(\$5,921,797)	(\$7,787,290)	(\$7,706,973)	(\$886,510)

WATER AND SEWER FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Water Administration	\$8,710,514	\$4,890,439	\$1,605,302	\$1,610,588	\$2,202,035
Education	251,779	315,074	0	0	0
Raw Water Purchases	43,172,607	39,727,782	42,891,682	43,032,907	46,289,227
Engineering	934,043	1,138,712	1,277,703	1,281,910	1,911,203
Engineering - Water	1,545,283	1,570,136	1,863,509	1,869,645	2,014,631
Customer Service - Water	10,308,419	9,742,924	17,696,296	17,754,563	17,737,553
Production	22,394,165	23,858,583	25,023,418	25,105,810	27,568,591
Pretreatment	293,404	299,921	406,151	407,488	570,404
Field Operations	13,467,890	14,153,987	14,311,986	14,359,110	16,551,829
Bonded Debt Service	35,165,832	35,033,556	38,484,174	38,610,887	46,646,785
Non-Departmental	<u>59,470,956</u>	<u>31,961,585</u>	<u>33,515,790</u>	<u>33,626,144</u>	<u>35,350,823</u>
SUB-TOTAL	\$195,714,892	\$162,692,699	\$177,076,011	\$177,659,051	\$196,843,081

**COMPARISON OF WATER AND SEWER FUND
WASTEWATER EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Sewer Administration	\$5,180,278	\$4,533,443	\$1,539,014	\$1,525,915	\$1,707,287
Education	180,322	176,483	0	0	0
Engineering	936,301	1,023,013	1,086,737	1,077,488	1,602,296
Engineering - Sewer	1,331,135	1,239,198	1,780,348	1,765,195	1,812,934
Customer Service - Sewer	2,898,605	3,479,564	9,114,757	9,037,181	9,182,442
Treatment - Sewer	23,267,579	22,710,960	25,556,187	25,338,678	26,374,989
Pretreatment	1,142,645	1,199,976	1,414,175	1,402,139	1,504,007
Field Operations	13,194,430	14,538,313	17,697,723	17,547,097	18,012,420
Bonded Debt Service	40,404,809	39,917,056	40,139,460	39,797,832	38,451,000
Non-Departmental	<u>65,039,708</u>	<u>31,034,461</u>	<u>36,530,825</u>	<u>36,219,910</u>	<u>39,087,470</u>
SUB-TOTAL	\$153,575,812	\$119,852,467	\$134,859,226	\$133,711,435	\$137,734,845
TOTAL	\$349,290,704	\$282,545,166	\$311,935,237	\$311,370,486	\$334,577,926

**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Utility Income					
Water Service Revenue	\$135,059,487	\$108,707,648	\$125,427,603	\$125,427,603	\$136,749,787
Water Contracts	<u>39,676,536</u>	<u>31,510,657</u>	<u>34,589,216</u>	<u>34,589,216</u>	<u>35,626,892</u>
Sub-Total	\$174,736,023	\$140,218,305	\$160,016,819	\$160,016,819	\$172,376,679
Connections and Extensions					
Water Taps	\$759,424	\$760,251	\$698,311	\$667,311	\$807,160
Water Extensions	<u>1,245,475</u>	<u>1,001,900</u>	<u>1,185,172</u>	<u>1,263,172</u>	<u>1,384,445</u>
Sub-Total	\$2,004,899	\$1,762,151	\$1,883,483	\$1,930,483	\$2,191,605
Use of Money and Property					
Interest on Investments	\$1,692,506	\$1,479,321	\$1,002,000	\$2,344,791	\$1,475,534
Unrealized Gain	264,523	0	0	0	0
Sale of Equipment	70,651	85,776	0	64,301	0
Sale of Land	0	1,156,030	0	0	0
Salvage Sales	4,253	7,756	5,000	7,183	5,000
Gas Well Royalties	0	0	0	0	0
Gas Well Bonus	<u>9,382</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$2,041,315	\$2,728,883	\$1,007,000	\$2,416,275	\$1,480,534
Interdepartmental Charges					
Insurance Fund	<u>\$12,973</u>	<u>\$41,438</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Sub-Total	\$12,973	\$41,438	\$0	\$0	\$0
Other Revenue					
Impact Fees	\$7,013,815	\$10,575,565	\$10,623,008	\$10,623,008	\$10,623,008
Bad Debts Recovered	90,778	0	0	0	0
Miscellaneous Revenues	2,837,662	3,228,993	2,965,096	3,593,619	3,399,100
Contribs from Cap Prjcts	32,501,372	0	0	0	0
Transfer from Storm Water	0	0	200,000	0	0
Tower Leases	<u>83,468</u>	<u>41,711</u>	<u>112,467</u>	<u>120,724</u>	<u>112,467</u>
Sub-Total	\$42,527,095	\$13,846,269	\$13,900,571	\$14,337,351	\$14,134,575
Total Water Revenues	\$221,322,305	\$158,597,046	\$176,807,873	\$178,700,928	\$190,183,393
Sub-total Water Revenue	\$221,322,305	\$158,597,046	\$176,807,873	\$178,700,928	\$190,183,393

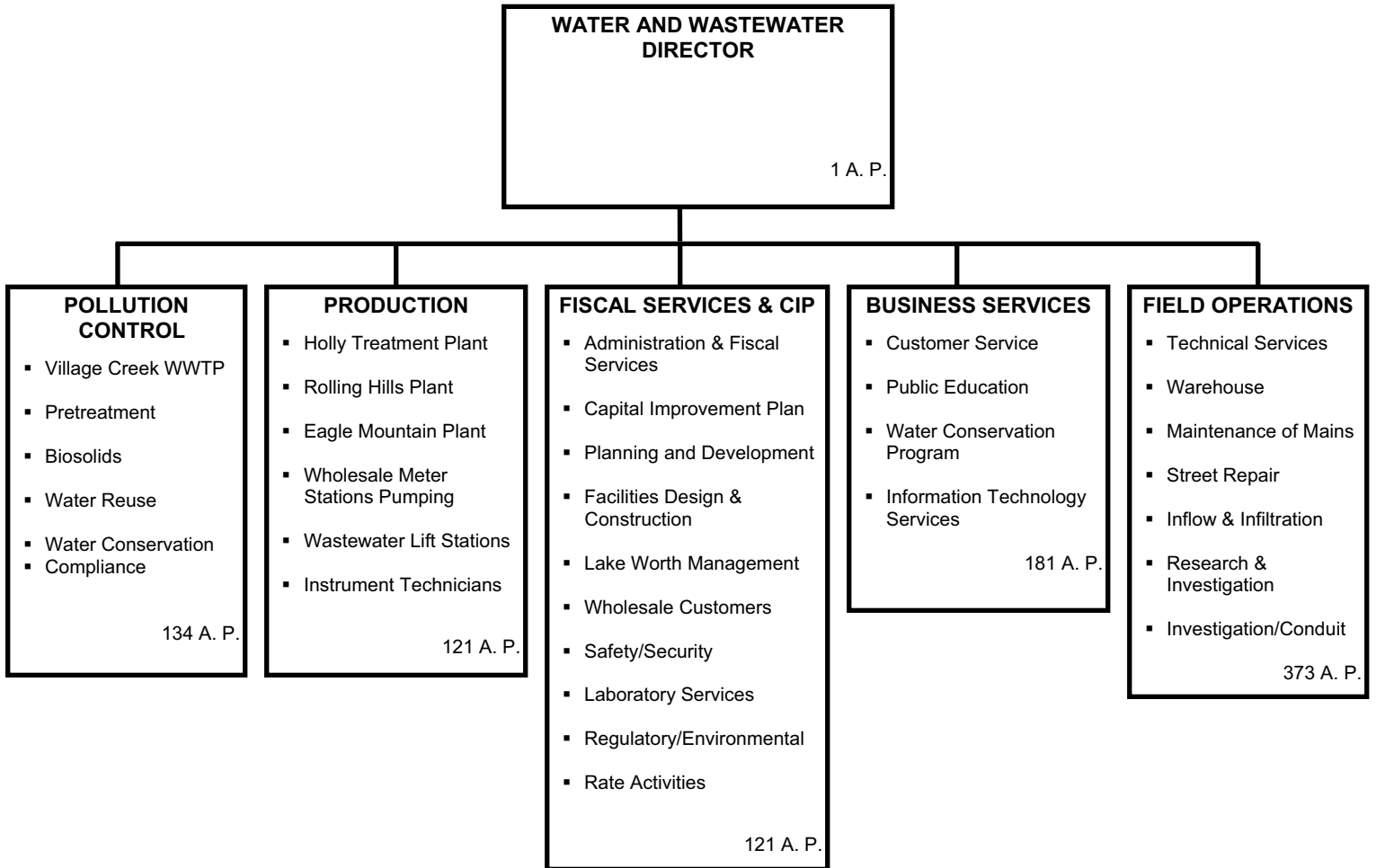
**COMPARISON OF WATER AND SEWER FUND
SEWER REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Utility Income					
Sewer Service Revenue	\$94,189,757	\$92,875,485	\$104,998,895	\$103,987,895	\$106,908,414
Sewer Contracts	<u>17,289,033</u>	<u>20,725,317</u>	<u>22,600,000</u>	<u>22,800,000</u>	<u>23,301,600</u>
Sub-Total	\$111,478,790	\$113,600,802	\$127,598,895	\$126,787,895	\$130,210,014
Connections and Extensions					
Sewer Taps	\$621,132	\$489,354	\$625,000	\$558,692	\$586,874
Sewer Extensions	<u>539,634</u>	<u>473,087</u>	<u>500,000</u>	<u>500,000</u>	<u>550,000</u>
Sub-Total	\$1,160,766	\$962,441	\$1,125,000	\$1,058,692	\$1,136,874
Use of Money and Property					
Interest on Investments	\$1,036,607	\$1,138,354	\$1,085,552	\$1,816,598	\$1,085,552
Unrealized Gain	208,006	0	0	0	0
Salvage Sales	21,703	0	0	0	0
Gas Lease Bonus	1,456	0	0	0	0
Gas Lease Royalties	<u>527,054</u>	<u>517,317</u>	<u>517,000</u>	<u>0</u>	<u>0</u>
Sub-Total	\$1,794,826	\$1,655,671	\$1,602,552	\$1,816,598	\$1,085,552
Other Revenue					
Impact Fees	\$4,016,663	\$4,016,663	\$4,016,663	\$4,016,663	\$4,016,663
Industrial Waste Monitor	349,400	349,947	375,000	304,000	375,000
Resale of Treated Waste	89,140	48,588	85,202	79,285	85,202
Liquid Waste Program	50,646	54,350	60,000	111,430	60,000
Bad Debts Recovered	33,453	0	0	0	0
Contribs from Cap Prjcts	39,098,523	0	0	0	0
Transfer from Storm Water	0	0	200,000	0	0
Miscellaneous Revenue	1,310,353	227,696	64,052	554,899	223,480
SQL Leases					
Sub-Total	\$44,948,178	\$4,697,244	\$4,800,917	\$5,066,277	\$4,760,345
Total Sewer Revenues	\$159,382,560	\$120,916,158	\$135,127,364	\$134,729,462	\$137,192,785
Sub-total Sewer Revenue	\$159,382,560	\$120,916,158	\$135,127,364	\$134,729,462	\$137,192,785
Total	\$380,704,865	\$279,513,204	\$311,935,237	\$313,430,390	\$327,376,178

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: WATER	FUND/CENTER PE45/0601000:0609010			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Water Department is responsible for providing safe, clean drinking water to Fort Worth residents and customer cities. The department's Business Services Division performs billing functions for water, sewer, and refuse collection services, processes orders for new services, collects delinquent payments, and investigates complaints. The Division also is responsible for coordinating the department's internal and external communications. The City plans requirements for raw water to be sold to citizens and customer cities in the Raw Water Purchase Division.</p>				
<p>The Fiscal Services and CIP Division coordinates with the Engineering Department on all wastewater-related projects and performs in-house engineering work in the Planning/Development and Facilities sections. The division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.</p>				
<p>The Regulatory Affairs Division provides for laboratory analysis and backflow prevention services and serves as the departmental liaison on all intergovernmental and regulatory issues. In addition, the division coordinates the department's internal and external communications.</p>				
<p>The Water Production Division treats and distributes a safe water supply to meet customer needs. The maintenance and construction of the water distribution system is performed by the Water Field Operations Division.</p>				
Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 23,915,802	\$ 26,615,462	\$ 29,614,041	\$ 28,921,401
Supplies	10,115,243	10,760,026	12,656,763	12,656,591
Contractual	91,542,072	98,673,135	106,305,777	106,059,740
Capital Outlay	2,086,025	2,543,214	2,558,564	2,558,564
Debt Service	35,033,556	38,484,174	46,646,785	46,646,785
Total Expenditures	\$ 162,692,698	\$ 177,076,011	\$ 197,781,930	\$ 196,843,081
Authorized Positions	428.00	453.00	466.50	479.00

WATER AND SEWER - 931.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
WATER AND WASTEWATER		PE45/0601000:0709020	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$311,935,237	A.P.	885.00
2008-09 ADOPTED:	\$334,577,926	A.P.	931.00
<p>A) The adopted budget increases by 2,320,020 for the FY2008-09 Compensation Plan and Group Health Insurance increase. This increase also includes \$353,233 for the reinstatement of vacation sell back.</p> <p>B) The adopted budget increases by \$1,396,804 in order to fund the FY2008-09 adopted decision packages, which include an additional twenty-two positions throughout the department. These improvements will enhance services in the following areas: laboratory, technology, engineering, customer services and security. In addition, twenty-four positions were transferred from the former Department of Engineering to the Water and Sewer Fund. The cost of these additional positions was neutral as the salaries will be charged to capital projects.</p> <p>C) The adopted budget increases by \$78,876 and one authorized position due to a transfer of the management of Lake Worth properties to the Water Department. The Fund will receive a transfer of \$150,000 from the Lake Worth Trust Fund to offset this salary and costs associated with the management of these properties.</p> <p>D) The adopted budget increases by \$4,688,908 for other contractual due to security services, the Upper Trinity River Compact Study, and bank fees.</p> <p>E) The adopted budget increases by \$4,352,500 for principal payments on revenue bonds.</p> <p>F) The adopted budget increases by \$3,102,575 for principal payments for SRL fund.</p> <p>G) The adopted budget increases by \$2,903,925 for street rental fees. This is a transfer to the General Fund based on the Water and Sewer Fund's gross service revenue (4% wholesale/5% retail).</p> <p>H) The adopted budget decreases by (\$1,624,607) for interest payments on revenue bonds.</p> <p>I) The adopted budget increases by \$1,457,420 for water treatment chemicals.</p> <p>J) The adopted budget decreases by (\$1,225,165) for one-time capital outlay.</p> <p>K) The adopted budget increases by \$1,011,315 for electricity based on historical analysis.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

WATER

DEPARTMENT PURPOSE

To provide safe, reliable water and wastewater services with environmental integrity.

FY2008-09 DEPARTMENTAL OBJECTIVES

To permanently repair 70 percent of all types and sizes of street cuts associated with water utility work within a five working day period after receipt of work order

To ensure distribution of safe drinking by meeting or exceeding local, state, & federal requirements

To ensure the technical and quality systems continue to be effective to meet the needs of the laboratory and its customers

To improve security at water and wastewater treatment plants by decreasing the number of unauthorized intrusions

To administer Industrial Pretreatment and Cross-connection Control programs consistent with local, state and federal requirements

To support effort in Water Conservation by providing monitoring and enforcement per ordinance requirements

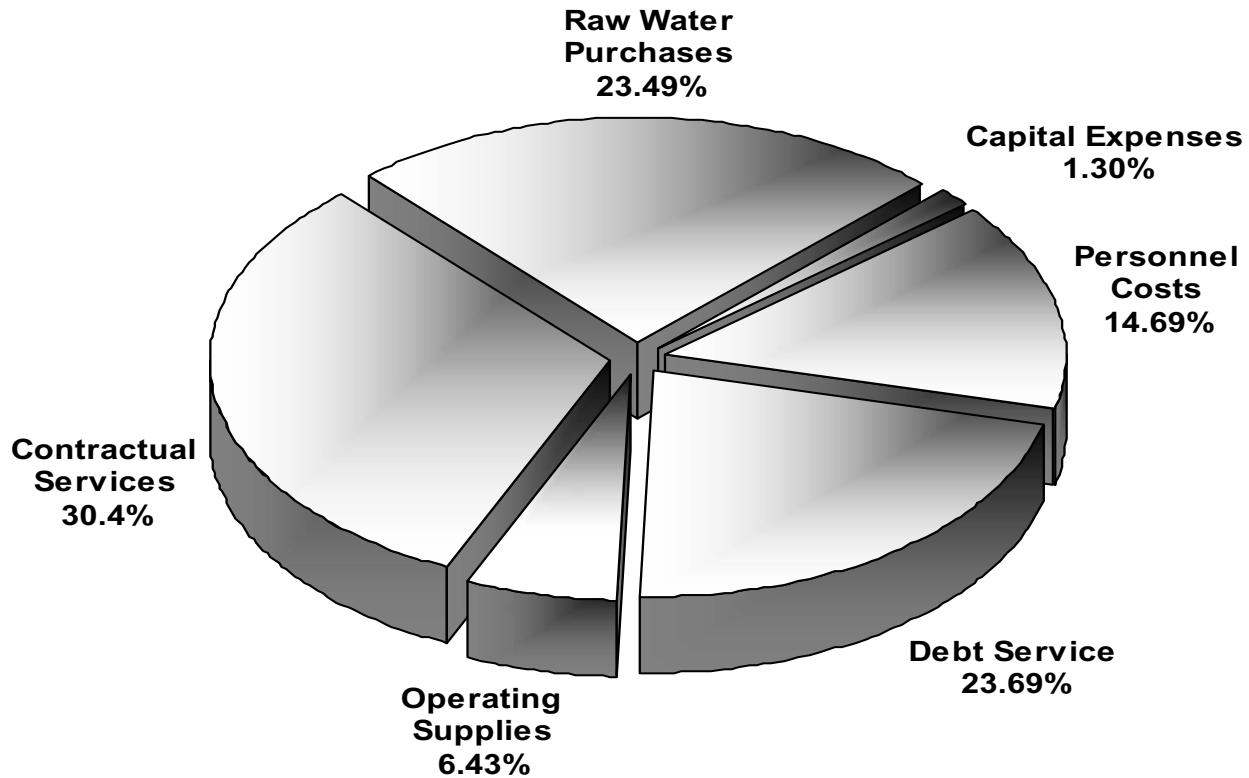
To adequately maintain and enhance the Water Field Operations' distribution system in accordance with federal & state standards, while minimizing customer inconvenience for the residents of Fort Worth and those entities served on a contractual basis.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Permanently repair 70% of utility cuts within 5 working days or less	51%	70%	70%
Maintain treatment costs in Water Production at or below previous year without sacrificing quality	\$60.35/MG	\$58/MG	\$63.80/MG
Repair 90% leaking water services within 5 working days or less	87%	90%	90%
Call abandonment rate in Call Center to be 10% or less	7%	10%	10%

FORT WORTH



DISTRIBUTION OF EXPENDITURES WATER, FY2008-09



DIVISION	AMOUNT	PERCENT
Personnel Costs	\$28,921,401	14.69%
Operating Supplies	12,656,591	6.43%
Contractual Services	59,827,585	30.4%
Raw Water Purchases	46,232,155	23.49%
Capital Expenses	2,558,564	1.30%
Debt Service	<u>46,646,785</u>	<u>23.69%</u>
Total	\$196,843,081	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 641,312	\$ 721,439	\$ 3,498,489	\$ 1,224,439	6.00	6.00	6.00	7.50
0601001	INFORMATION TECHNICAL SERVICES	3,406,462	26,000	0	0	8.50	0.00	0.00	0.00
0601004	WHOLESALE	116,557	114,966	136,222	143,592	2.00	1.50	1.50	2.00
0601005	SAFETY AND SECURITY	726,107	742,897	786,574	834,004	11.50	12.00	13.00	13.50
	Sub-Total	<u>\$ 4,890,439</u>	<u>\$ 1,605,302</u>	<u>\$ 4,421,285</u>	<u>\$ 2,202,035</u>	<u>28.00</u>	<u>19.50</u>	<u>20.50</u>	<u>23.00</u>
	<u>EDUCATION</u>								
0601500	PUBLIC INFORMATION	\$ 315,074	\$ 0	\$ 0	\$ 0	2.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 315,074</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RAW WATER PURCHASE</u>								
0602000	RAW WATER PURCHASE	\$ 39,727,782	\$ 42,891,682	\$ 46,289,227	\$ 46,289,227	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 39,727,782</u>	<u>\$ 42,891,682</u>	<u>\$ 46,289,227</u>	<u>\$ 46,289,227</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0602501	ENGINEERING ADMINISTRATION	\$ 282,561	\$ 168,037	\$ 1,234,321	\$ 1,308,114	1.00	0.50	1.00	20.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0602502	PLANNING/DEVELOPMENT	431,560	508,193	0	0	7.00	6.00	6.00	0.00
0602503	FACILITIES	230,056	267,125	0	0	3.00	4.50	4.50	0.00
0602504	LAKE WORTH	194,535	334,348	507,909	603,090	2.00	3.00	3.00	4.00
	Sub-Total	<u>\$ 1,138,712</u>	<u>\$ 1,277,703</u>	<u>\$ 1,742,229</u>	<u>\$ 1,911,203</u>	<u>13.00</u>	<u>14.00</u>	<u>14.50</u>	<u>24.00</u>
	<u>ENGINEERING - WATER</u>								
0603000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 117,483	\$ 161,198	\$ 164,576	\$ 167,924	1.00	1.00	1.00	1.00
0603001	LABORATORY SERVICES	1,452,653	1,702,311	1,799,477	1,846,707	15.00	15.50	16.00	16.00
	Sub-Total	<u>\$ 1,570,136</u>	<u>\$ 1,863,509</u>	<u>\$ 1,964,053</u>	<u>\$ 2,014,631</u>	<u>16.00</u>	<u>16.50</u>	<u>17.00</u>	<u>17.00</u>
	<u>CUSTOMER SERVICE-WATER</u>								
0604001	ADMINISTRATION	\$ 240,042	\$ 271,946	\$ 266,129	\$ 273,569	2.50	2.50	2.50	2.50
0604002	CUSTOMER SERVICES	1,104,546	1,294,821	1,351,175	1,433,916	22.00	23.50	26.50	26.50
0604003	BOOKKEEPING & BILLING	2,251,144	2,356,840	2,449,093	2,467,345	4.50	5.50	5.50	5.50
0604004	SATELLITE OFFICE	257,622	327,950	289,984	309,300	6.00	6.00	6.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0604007	COLLECTIONS AND CREDIT	365,468	638,470	664,243	676,416	2.50	2.50	2.50	3.50
0604009	METER SERVICES	5,289,775	5,769,529	5,781,653	5,953,310	53.00	52.00	55.00	55.00
0604011	WATER APPLICATIONS	226,122	235,287	252,358	263,222	3.00	3.00	3.50	3.50
0604012	WATER INFORMATION AND TECHNICAL SERVICES	8,205	4,874,362	4,443,086	4,482,364	0.00	9.00	10.00	13.50
0604013	PUBLIC INFORMATION OFFICE	0	1,927,091	369,927	339,135	0.00	9.50	9.50	1.00
0604014	WATER CONSERVATION PROGRAM	0	0	1,533,899	1,538,975	0.00	0.00	1.00	3.00
	Sub-Total	<u>\$ 9,742,924</u>	<u>\$ 17,696,296</u>	<u>\$ 17,401,548</u>	<u>\$ 17,737,553</u>	<u>93.50</u>	<u>113.50</u>	<u>122.00</u>	<u>119.00</u>
	<u>PRODUCTION</u>								
0605001	ADMINISTRATION	\$ 759,305	\$ 788,865	\$ 792,133	\$ 823,611	9.00	9.00	9.00	7.75
0605002	HOLLY COMPLEX	7,152,380	7,254,930	7,629,110	7,743,215	33.00	32.00	32.00	36.00
0605003	ROLLING HILLS PLANT	8,361,766	8,248,046	9,060,022	9,128,616	22.00	20.00	20.00	20.00
0605004	DISTRIBUTION SYSTEMS	2,230,325	2,500,471	2,697,976	2,733,345	10.00	11.00	11.00	10.00
0605005	CENTRAL MAINTENANCE	931,221	1,034,560	772,553	808,489	12.00	13.00	13.00	11.00
0605006	LAKE WORTH MANAGEMENT ADMINIST	414,590	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0605008	WESTSIDE TREATMENT PLANT	0	0	110,789	110,789	0.00	0.00	3.00	3.00
0605011	EAGLE MOUNTAIN LAKE PLANT	3,491,836	4,595,605	5,619,133	5,689,520	18.00	20.00	20.00	18.00
0605012	CUSTOMER CITIES METERS	517,160	600,941	516,018	531,006	2.50	5.00	5.00	4.00
	Sub-Total	<u>\$ 23,858,583</u>	<u>\$ 25,023,418</u>	<u>\$ 27,197,734</u>	<u>\$ 27,568,591</u>	<u>106.50</u>	<u>110.00</u>	<u>113.00</u>	<u>109.75</u>
	<u>PRETREATMENT</u>								
0605500	PRETREATMENT	\$ 299,921	\$ 406,151	\$ 412,922	\$ 432,484	3.50	6.50	6.50	6.25
0605501	WATER CONSERVATION COMPLIANCE	0	0	133,744	137,920	0.00	0.00	0.00	2.00
	Sub-Total	<u>\$ 299,921</u>	<u>\$ 406,151</u>	<u>\$ 546,666</u>	<u>\$ 570,404</u>	<u>3.50</u>	<u>6.50</u>	<u>6.50</u>	<u>8.25</u>
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	ADMINISTRATION-FIELD OP.	\$ 1,051,518	\$ 1,270,438	\$ 1,246,477	\$ 1,281,223	11.00	11.00	11.00	11.50
0607002	TECHNICAL SERVICES	350,962	363,387	384,663	397,789	4.50	4.50	4.50	4.50
0607003	WAREHOUSE & SUPPORT SERVICES	1,042,879	1,208,181	1,223,326	1,273,384	18.00	19.00	19.00	16.50
0607004	VALVES & HYDRANTS	2,294,332	2,532,508	2,422,447	2,545,419	35.00	41.00	41.00	36.00
0607005	SERVICES	2,284,598	2,419,508	2,435,093	2,539,871	30.00	30.00	30.00	30.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0607006	INV/CONDUIT CONST.	2,115	0	775,264	813,631	0.00	0.00	0.00	11.00
0607007	MAINT MAINS & SERVICE	4,425,490	3,560,638	4,190,078	4,321,220	35.00	35.00	35.00	34.00
0607008	WATER CONSERVATION	0	0	272,061	280,497	0.00	0.00	0.00	4.00
0607011	STREET REPAIR	2,702,093	2,957,326	2,990,964	3,098,794	30.50	31.50	31.50	30.50
	Sub-Total	<u>\$ 14,153,987</u>	<u>\$ 14,311,986</u>	<u>\$ 15,940,374</u>	<u>\$ 16,551,829</u>	<u>164.00</u>	<u>172.00</u>	<u>172.00</u>	<u>178.00</u>
	<u>BONDED DEBT SERVICE</u>								
0608001	BONDED DEBT SERVICE	\$ 35,033,556	\$ 38,484,174	\$ 46,646,785	\$ 46,646,785	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 35,033,556</u>	<u>\$ 38,484,174</u>	<u>\$ 46,646,785</u>	<u>\$ 46,646,785</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - WATER</u>								
0609000	NONDEPARTMENTAL - WATER	\$ 9,490,750	\$ 10,256,143	\$ 12,541,587	\$ 12,260,318	0.00	0.00	0.00	0.00
0609010	RATE HEARINGS	74,180	169,142	-63	0	1.00	1.00	1.00	0.00
0609020	WATER CAPITAL PROJECTS	22,396,655	23,090,505	23,090,505	23,090,505	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 31,961,585</u>	<u>\$ 33,515,790</u>	<u>\$ 35,632,029</u>	<u>\$ 35,350,823</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>
	TOTAL	\$ 162,692,698	\$ 177,076,011	\$ 197,781,930	\$ 196,843,081	428.00	453.00	466.50	479.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
WASTEWATER**FUND/CENTER**
PE45/0701000:0709020**SUMMARY OF DEPARTMENT RESPONSIBILITIES:**

The Wastewater Department collects, monitors, treats and processes domestic and industrial waterborne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate sewage pumping capacity to handle all sewage from all areas of the City. The department's Business Services Division performs billing functions for water, sewer, and refuse collection services, processes orders for new services, collects delinquent payments, and investigates complaints.

The Fiscal Services & CIP Division coordinates with the Transportation & Public Works Department/Engineering Services on all wastewater-related projects and performs in-house engineering work in the Planning/Development and Facilities sections. The division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.

Responsibilities of the Field Operations Division include replacement, maintenance and cleaning of the wastewater collection system.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 23,751,243	\$ 26,895,527	\$ 27,031,074	\$ 28,552,866
Supplies	6,179,899	6,995,845	7,517,764	7,517,764
Contractual	48,881,012	58,415,179	61,894,240	61,771,516
Capital Outlay	1,123,257	2,413,215	1,441,700	1,441,700
Debt Service	39,917,056	40,139,460	38,451,000	38,451,000
Total Expenditures	\$ 119,852,467	\$ 134,859,226	\$ 136,335,777	\$ 137,734,845
Authorized Positions	418.00	432.00	440.50	452.00

FORT WORTH



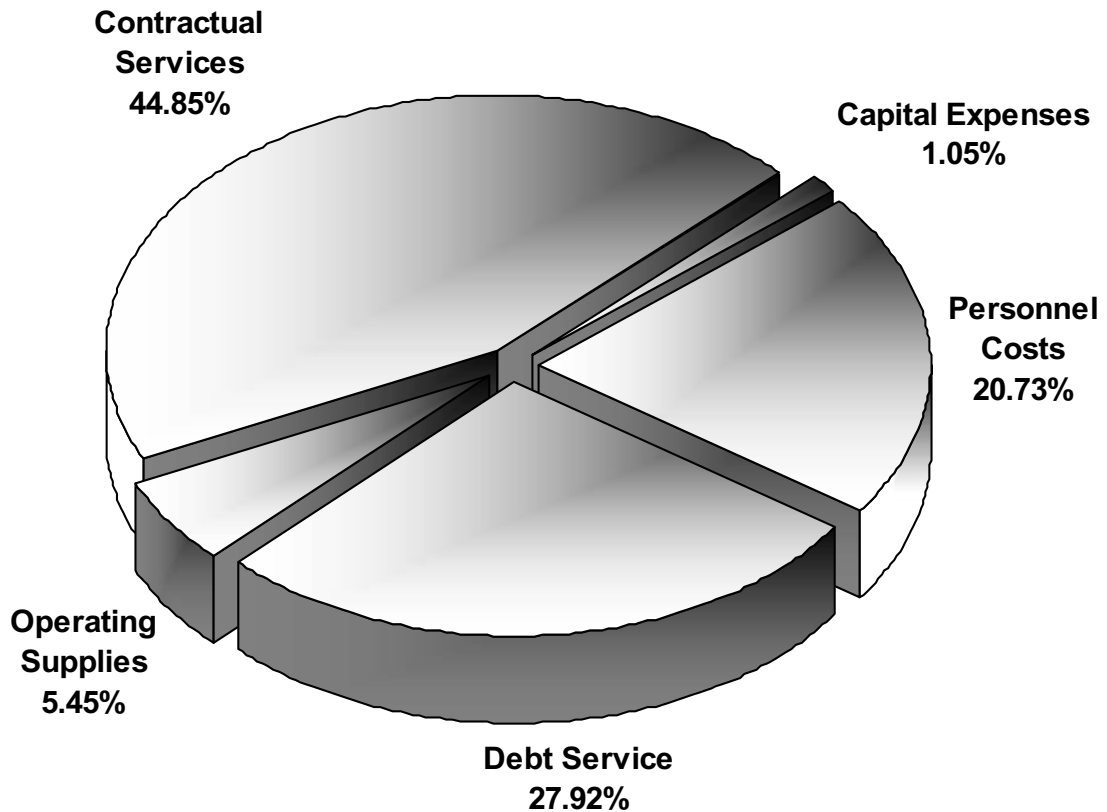
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WASTEWATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2008-09 DEPARTMENTAL OBJECTIVES			
To maintain and enhance the National Biosolids Partnerships “Environmental Management System” (EMS) for the Biosolids Program through annual processes; audit, management review and public forum.			
To adequately maintain and enhance the Wastewater collection system in accordance with federal and state standards, while minimizing customer inconvenience for the residents of Fort Worth and those entities serviced on a contractual basis			
To clean 1 million feet of sanitary sewer pipes 6” to 21” utilizing key performance indicators and systematically perform closed circuit television inspection to proactively identify and eliminate system defects			
To televise 900,000 linear feet of sanitary sewers cleaned			
To respond to all customer blockages or overflow problems within 60 minutes of receiving the service request			
To provide public education in pollution prevention, water conservation and recycling through implementation of best practices.			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Permit and inspect Municipal Liquid Waste Haulers	170	174	180
To clean 1 million linear feet of pipe each year	882,044	1,000,000	1,000,000
Review 480,000 lf/year of CCTV tapes and reports	142,176	480,000	480,000
Preventative maintenance must be met 90% as scheduled per quarter in Pollution Control	90%	94%	96%

FORT WORTH



DISTRIBUTION OF EXPENDITURES WASTEWATER, FY2008-09



DIVISION	AMOUNT	PERCENT
Personnel Costs	\$28,552,866	20.73%
Operating Supplies	7,517,764	5.45%
Contractual Services	61,771,516	44.85%
Capital Expenses	1,441,700	1.05%
Debt Service	<u>38,451,000</u>	<u>27.92%</u>
Total	\$137,734,846	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 572,063	\$ 712,552	\$ 757,137	\$ 783,478	6.00	6.00	6.00	7.50
0701001	INFORMATION TECHNICAL SERVICES	3,183,941	0	0	0	8.50	0.00	0.00	0.00
0701004	WHOLESALE	81,145	85,831	62,758	65,920	1.00	1.50	1.50	1.00
0701005	SAFETY AND SECURITY	696,293	740,631	810,828	857,890	11.50	12.00	13.00	13.50
	Sub-Total	<u>\$ 4,533,443</u>	<u>\$ 1,539,014</u>	<u>\$ 1,630,722</u>	<u>\$ 1,707,287</u>	<u>27.00</u>	<u>19.50</u>	<u>20.50</u>	<u>22.00</u>
	<u>EDUCATION</u>								
0701500	PUBLIC INFORMATION	\$ 176,483	\$ 0	\$ 0	\$ 0	1.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 176,483</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.50</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0702501	ENGINEERING ADMINISTRATION	\$ 194,378	\$ 159,999	\$ 1,526,662	\$ 1,602,296	1.00	0.50	1.00	20.00
0702502	PLANNING/DEVELOPMENT	367,012	581,493	0	0	7.00	6.00	6.00	0.00
0702503	FACILITIES	461,417	345,245	0	0	3.00	4.50	4.50	0.00
0702504	GOVERNMENTAL AFFAIRS	206	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 1,023,013	\$ 1,086,737	\$ 1,526,662	\$ 1,602,296	11.00	11.00	11.50	20.00
	<u>ENGINEERING - SEWER</u>								
0703000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 96,101	\$ 165,110	\$ 184,377	\$ 187,701	1.00	1.00	1.00	1.00
0703001	LABORATORY SERVICES	1,143,097	1,615,238	1,578,130	1,625,234	15.00	15.50	16.00	16.00
	Sub-Total	\$ 1,239,198	\$ 1,780,348	\$ 1,762,506	\$ 1,812,934	16.00	16.50	17.00	17.00
	<u>CUSTOMER SERVICE-SEWER</u>								
0704001	ADMINISTRATION	\$ 229,724	\$ 260,777	\$ 254,862	\$ 262,314	2.50	2.50	2.50	2.50
0704002	CUSTOMER SERVICES	1,026,104	1,289,055	1,346,902	1,429,243	22.00	23.50	26.50	26.50
0704003	BOOKKEEPING & BILLING	1,369,552	1,544,415	1,608,326	1,626,340	4.50	5.50	5.50	5.50
0704004	SATELLITE OFFICE	259,364	326,424	287,197	306,253	6.00	6.00	6.00	5.00
0704007	COLLECTION AND CREDIT	381,689	639,264	663,858	675,913	2.50	2.50	2.50	3.50
0704011	WATER APPLICATIONS	204,926	235,564	251,938	262,722	3.00	3.00	3.50	3.50
0704012	SEWER INFORMATION AND TECHNICAL SERVICES	8,205	4,592,458	4,333,688	4,373,013	0.00	9.00	10.00	13.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0704013	PUBLIC INFORMATION OFFICE	0	226,800	210,452	246,644	0.00	1.50	1.50	1.00
	Sub-Total	<u>\$ 3,479,564</u>	<u>\$ 9,114,757</u>	<u>\$ 8,957,223</u>	<u>\$ 9,182,442</u>	<u>40.50</u>	<u>53.50</u>	<u>58.00</u>	<u>61.00</u>
	<u>TREATMENT - SEWER</u>								
0705001	ADMINISTRATION	\$ 760,902	\$ 815,106	\$ 849,285	\$ 872,781	6.00	6.00	6.00	7.25
0705004	CUSTOMER CITY METER STATIONS	21	0	0	0	0.00	0.00	0.00	0.00
0705005	OPERATIONS	3,473,433	3,940,571	3,581,942	3,686,191	33.00	33.00	33.00	31.50
0705006	MAINTENANCE	3,608,814	3,707,896	4,784,030	4,912,548	39.00	39.00	39.00	41.50
0705007	TECHNICAL SERVICES	5,602,302	6,819,063	6,311,689	6,333,701	9.00	9.00	9.00	7.00
0705008	BIOSOLIDS & RESIDU- ALS	6,450,555	7,272,098	7,115,907	7,133,211	5.00	5.00	5.00	4.75
0705009	INSTRUMENTATION AND ELECTRICAL	1,293,761	1,384,757	1,356,353	1,386,869	9.00	9.00	9.00	9.00
0705010	WAREHOUSE	573,973	567,222	664,133	683,960	7.00	7.00	7.00	7.00
0705011	LIFT STATIONS	625,765	700,467	814,118	830,633	5.00	5.00	5.00	5.00
0705012	CUSTOMER CITY METERS	321,434	349,007	516,640	535,096	2.50	3.00	3.00	5.00
	Sub-Total	<u>\$ 22,710,960</u>	<u>\$ 25,556,187</u>	<u>\$ 25,994,096</u>	<u>\$ 26,374,989</u>	<u>115.50</u>	<u>116.00</u>	<u>116.00</u>	<u>118.00</u>
	<u>PRETREATMENT</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0705500	PRE-TREATMENT	\$ 1,199,976	\$ 1,414,175	\$ 1,435,793	\$ 1,504,007	17.50	19.50	19.50	19.00
	Sub-Total	<u>\$ 1,199,976</u>	<u>\$ 1,414,175</u>	<u>\$ 1,435,793</u>	<u>\$ 1,504,007</u>	<u>17.50</u>	<u>19.50</u>	<u>19.50</u>	<u>19.00</u>
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								
0707001	ADMINISTRATION FIELD OPERATION	\$ 1,055,225	\$ 1,275,698	\$ 1,274,267	\$ 1,308,865	11.00	11.00	11.00	11.50
0707002	TECHNICAL SERVICES	243,998	304,898	371,751	384,868	4.50	4.50	5.50	5.50
0707003	WAREHOUSE & SUPPORT SERVICES	1,097,550	1,221,928	1,125,165	1,174,974	18.00	19.00	19.00	16.50
0707004	SANITARY SEWER CONSTRUCTION	713	0	0	0	0.00	0.00	0.00	0.00
0707006	SEWER REPAIR AND TAPS	4,797,236	5,291,533	5,702,366	5,918,681	56.00	58.00	59.00	58.00
0707007	SEWER CLEANING & MAINTENANCE	3,224,638	3,550,422	3,335,081	3,511,028	46.00	48.00	48.00	48.00
0707008	STREET REPAIR	1,162,800	1,193,261	1,299,804	1,347,665	12.50	12.50	12.50	13.50
0707012	SEWER TV INVESTIGATIONS	1,190,907	2,296,105	2,048,302	2,117,246	18.50	20.50	21.50	20.00
0707015	PREVENTIVE MAINTENANCE	1,765,246	2,563,878	2,175,554	2,249,094	21.50	21.50	21.50	22.00
	Sub-Total	<u>\$ 14,538,313</u>	<u>\$ 17,697,723</u>	<u>\$ 17,332,289</u>	<u>\$ 18,012,420</u>	<u>188.00</u>	<u>195.00</u>	<u>198.00</u>	<u>195.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>BONDED DEBT</u>								
0708001	BONDED DEBT SERVICE	\$ 39,917,056	\$ 40,139,460	\$ 38,451,000	\$ 38,451,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 39,917,056</u>	<u>\$ 40,139,460</u>	<u>\$ 38,451,000</u>	<u>\$ 38,451,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - SEWER</u>								
0709000	NONDEPARTMENTAL - SEWER	\$ 12,488,232	\$ 12,372,773	\$ 15,161,811	\$ 15,003,795	0.00	0.00	0.00	0.00
0709010	RATE HEARINGS	195,930	74,377	0	0	1.00	1.00	0.00	0.00
0709020	SEWER CAPITAL PROJECTS	18,350,299	24,083,675	24,083,675	24,083,675	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 31,034,461</u>	<u>\$ 36,530,825</u>	<u>\$ 39,245,486</u>	<u>\$ 39,087,470</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 119,852,467	\$ 134,859,226	\$ 136,335,777	\$ 137,734,845	418.00	432.00	440.50	452.00

FORT WORTH



FUND STATEMENT

FUND:

SOLID WASTE FUND

The Solid Waste Fund is an Enterprise Fund supported by revenues received from solid waste monthly residential fees, service charges for special bulk/brush collection, residential recycling revenues and other miscellaneous fees. Solid Waste Services is a division of the Environmental Management Department.

The Solid Waste Management Division underwent a significant reorganization in FY2002-03, primarily to manage a number of new solid waste service contracts and to improve services to customers. Four major service areas exist under the new organizational structure, including: Contract Management, Field Operations, Customer Service, and Community Education.

Contract Management oversees a number of service contracts to ensure that each contractor meets contract requirements. The city has awarded contracts for residential garbage, recycling, brush and yard waste collection; recycle processing; operation of the city's Southeast Landfill; processing of yard waste and disposal of bulk waste; the purchase of new carts and their maintenance; and the hauling of containers from the Drop-off Stations to landfills for Waste disposal.

Field Operations is staffed by city employees, and provides illegal dump site cleanup as well as the operation of two Drop-off Stations for customer drop-off of waste and recycling. One additional Drop-off Station was constructed and funding for a fourth Drop-off Station was transferred to the capital projects fund during FY2007-08. In FY2004-05, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight authorized Code Compliance Officer Positions; funding for expenses associated with compliance was transferred from the Solid Waste Enterprise Fund to the General Fund.

Customer Service is also staffed by city employees, and handles incoming calls for individuals seeking new service arrangements, registering complaints, modifying existing service arrangements or inquiries of the services provided. The Customer Service staff implemented advanced call center technology to minimize call wait times while maximizing customer satisfaction. In addition to supporting inbound calls for the Solid Waste Services Division, the Customer Service staff also answers calls for the Code Compliance Department and the city's Switchboard.

Community Education employs three Public Education Specialists to create and distribute materials and programs to teach residents about available solid waste services. The specialists promote direct citizen involvement in volunteer activities that encourage individual responsibility for a cleaner city. Although the staff reached a peak of activity during initial rollout of new programs and services in FY2002-03, their efforts will continue in coming years to ensure that residents maximize the use of available services. The FY2008-09 adopted budget transfers the personnel related costs of this program to the Community Relations Department.

Residential customers pay for comprehensive solid waste collection services through a monthly fee added to their water bill. The monthly residential fee is structured in three tiers based upon the size of garbage cart used: \$12.75 for a 32-gallon garbage cart, \$17.75 for a 64-gallon garbage cart, and \$22.75 for a 96-gallon garbage cart. Residential customers can choose one of the three tiers, and may change tiers if they later decide the original choice was unsuitable for their waste disposal needs.

FORT WORTH



**SOLID WASTE FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Interest on Investments	\$1,140,776
Landfill	1,543,996
Residential Collection	42,036,876
Commercial Collection	473,978
Refuse Hauling Permits	13,830
Grants of Privilege	1,751,866
Dead Animal Pick-up	200
Garbage Sales Tax	425,109
Recycling Waste	3,992,708
Bad Debts Recovered	82,674
Miscellaneous Revenue	<u>1,248,783</u>
TOTAL REVENUE	\$52,710,796

OTHER FINANCING SOURCES:

Change in Net Assets	(\$2,488,112)
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$50,222,684

EXPENDITURES:

Personal Services	\$4,108,938
Supplies	1,706,929
Contractual Services	<u>42,928,283</u>
TOTAL RECURRING EXPENSES	\$48,744,150

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$742,000
Debt Service	<u>736,534</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$1,478,534
TOTAL EXPENDITURES	\$50,222,684

FORT WORTH



**PROJECTED
2008-09 CASH FLOW
SOLID WASTE FUND**

Cash Balance as of 9/30/08 *	\$23,807,020
Plus: Projected Revenues	\$52,710,796
Less: Projected Expenditures	(\$50,222,684)
Estimated Available Cash as of 9/30/09	\$26,295,132

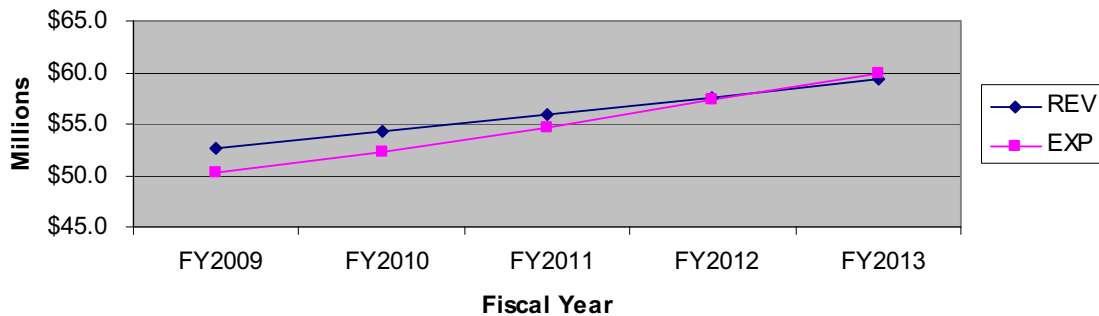
* Preliminary cash balance due to pending audit of actual fund balances.

SOLID WASTE FUND FIVE YEAR FORECAST FISCAL YEAR 2009 THROUGH 2013

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	\$23,807,020	\$26,295,132	\$28,380,721	\$29,624,753	\$29,948,579
Revenues*					
Interest	\$1,140,776	\$1,174,999	\$1,210,249	\$1,246,557	\$1,283,953
Residential billing	\$42,036,876	\$43,382,056	\$44,770,282	\$46,202,931	\$47,681,425
Recycling Waste Revenue	\$3,992,708	\$4,032,635	\$4,072,961	\$4,113,691	\$4,154,828
Landfill	\$1,543,996	\$1,593,404	\$1,644,393	\$1,697,013	\$1,751,318
Other Revenue	<u>\$3,996,440</u>	<u>\$4,124,326</u>	<u>\$4,256,305</u>	<u>\$4,392,506</u>	<u>\$4,533,066</u>
Total Revenue	\$52,710,796	\$54,307,420	\$55,954,190	\$57,652,698	\$59,404,590
Total Resources	\$76,517,816	\$80,602,552	\$84,334,911	\$87,277,451	\$89,353,169
Expenditures					
Personnel Services	\$4,108,938	\$4,283,102	\$4,471,143	\$4,674,948	\$4,896,711
Supplies	\$1,706,929	\$1,758,137	\$1,810,881	\$1,865,207	\$1,921,164
Contractual	\$42,928,283	\$45,074,697	\$47,328,432	\$49,694,854	\$52,179,596
Capital	\$742,000	\$392,430	\$404,203	\$416,329	\$428,819
Debt Service	<u>\$736,534</u>	<u>\$713,465</u>	<u>\$695,500</u>	<u>\$677,534</u>	<u>\$659,569</u>
Total Expenditures	\$50,222,684	\$52,221,831	\$54,710,159	\$57,328,872	\$60,085,859
Projected Variance	\$2,488,112	\$2,085,590	\$1,244,031	\$323,826	(\$681,269)
Projected Cash Balance	\$26,295,132	\$28,380,721	\$29,624,753	\$29,948,579	\$29,267,310
Reserve Requirement	\$9,897,230	\$10,301,673	\$10,802,932	\$11,330,268	\$11,885,258
Excess/(Deficit)	\$16,397,902	\$18,079,048	\$18,821,821	\$18,618,311	\$17,382,052

Note: Landfill Revenue is contingent upon the outcome of the Department of Justice mandated divestiture of Allied Waste Industries, Inc. As a result, the current lease may be renegotiated on the open market.

SOLID WASTE FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Administration	\$3,209,154	\$4,766,130	\$5,133,465	\$5,211,628	\$3,433,919
Collection Contracts	24,036,603	25,489,310	28,302,660	28,302,660	30,157,166
Contract Compliance	611,155	735,288	887,431	890,948	980,510
Disposal Contracts	4,719,975	4,370,444	4,879,691	5,026,001	5,640,318
Convenience Centers	1,609,247	2,011,953	3,108,880	2,736,565	2,790,296
Non-Departmental	2,977,154	2,469,935	2,482,514	2,444,561	3,172,406
Illegal Dump Cleanup	1,254,475	1,724,719	1,536,809	1,603,497	1,985,774
Dead Animal Pickup	169,933	205,430	209,970	219,345	219,443
SWM Education	426,198	396,048	981,186	667,263	867,294
Customer Service	939,180	790,279	876,300	868,938	975,558
SWM Code Compliance	<u>7,967</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$39,961,041	\$42,959,536	\$48,398,906	\$47,971,406	\$50,222,684

FORT WORTH



**COMPARISON OF SOLID WASTE FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Interest on Investments	\$777,382	\$1,140,776	\$619,000	\$1,367,466	\$1,140,776
Landfill	551,252	1,245,253	1,188,590	1,303,228	1,543,996
Residential Collection	34,250,339	37,312,529	39,327,654	39,792,400	42,036,876
Commercial Collection	483,885	473,774	451,250	473,978	473,978
Refuse Hauling Permits	14,635	20,800	13,830	17,636	13,830
Grants of Privilege	1,444,812	1,677,406	1,605,212	1,119,594	1,751,866
Dead Animal Pickup	347,898	211	570	200	200
Garbage Sales Tax	2,973,762	372,758	402,979	390,044	425,109
Recycling Waste	109,784	3,236,560	3,455,717	3,992,708	3,992,708
Bad Debts Recovered	1,230,403	82,674	55,294	82,674	82,674
Miscellaneous Revenues	519,148	1,226,253	1,278,810	1,751,866	1,228,783
Sale of Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,000</u>
TOTAL	\$42,717,935	\$46,788,994	\$48,398,906	\$50,305,624	\$52,710,796

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: ENVIRONMENTAL MGT, SOLID WASTE FUND	FUND/CENTER PE64/0525001:0525010
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SUMMARY OF FUND RESPONSIBILITIES:

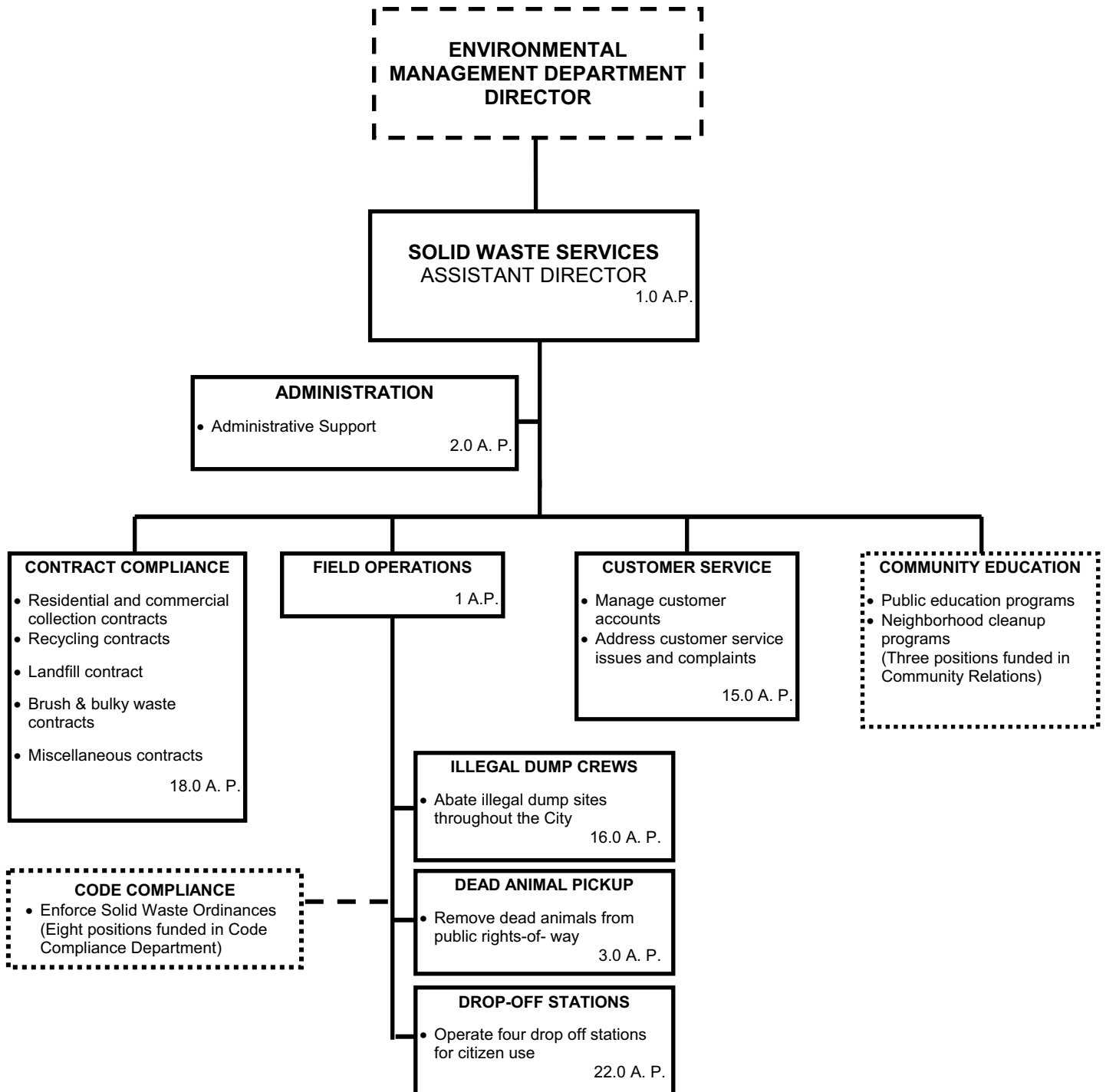
In 2001, the Solid Waste Management Division was moved from the city Services Department to the Environmental Management Department. The Solid Waste Division was transferred to enhance efficiency and effectiveness by grouping divisions with similar functions and objectives in the Department of Environmental Management. The division provides for solid waste collection and disposal, as well as other solid waste management-related services for Fort Worth residents. It fulfills those duties by primarily using and managing service contracts.

The Solid Waste Management Division underwent a significant reorganization in FY2002-03, by establishing new service provision contracts, creating a customer service call center, and implementing new variable rate fee structures. Under the new organizational structure, the Solid Waste Management Division has four functional areas including: Contract Administration, Field Operations, Customer Service Center, and the Community Education Section. The Administration Section is responsible for oversight of all functional areas within the division, as well as overall solid waste management for Fort Worth residents. In FY2004-05, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight Code Compliance Officer positions. In FY2008-09, the three authorized positions assigned to education were transferred to the Community Relations Department. All non-personnel related expenditures assigned to the education component continue to be included in the Solid Waste Fund.

The Department of Environmental Management's Community Education Section develops programs and educates citizens on solid waste issues. It also encourages citizen involvement in volunteer activities that promote individual responsibility for a cleaner Fort Worth. The division also works with and provides assistance to the Code Compliance Department in its enforcement of the city code as it relates to illegal dumping and other refuse-related issues.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 3,510,093	\$ 4,163,305	\$ 4,230,340	\$ 4,108,938
Supplies	1,229,694	1,624,485	1,706,929	1,706,929
Contractual	37,406,644	42,044,496	42,748,739	42,928,283
Capital Outlay	405,347	261,000	742,000	742,000
Debt Service	407,759	305,620	736,534	736,534
Total Expenditures	\$ 42,959,536	\$ 48,398,906	\$ 50,164,542	\$ 50,222,684
Authorized Positions	72.00	80.00	81.00	78.00

SOLID WASTE FUND – 78.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
SOLID WASTE FUND	PE64/0525001:0525010

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$48,398,906	A.P.	80.00
2008-09 ADOPTED:	\$50,222,684	A.P.	78.00

A) The adopted budget decreases by (\$179,544) as a consequence of the centralization of the Public Information Officers (PIO) in the Community Relations Department and resulting in a decrease of three positions.

B) The adopted budget increases by \$63,536 for the addition of one Senior Environmental Specialist. This position will act as the Commercial Recycling Manager and will be responsible for encouraging commercial recycling (through education). It is anticipated to increase the life expectancy of area landfills.

C) The adopted budget increases by \$1,791,928 as a result of anticipated residential growth of 34% and contractually required annual cost adjustments of 5% for residential collection and disposal.

D) The adopted budget decreases by (\$1,526,220) for the transfer out to the Capital Projects fund to cash finance the building of Drop-off Station #5. The process has been delayed, therefore the transfer will not be necessary in FY2008-09.

E) The adopted budget increases by \$440,000 for an increase in debt service associated with the Southeast Landfill.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

ENVIRONMENTAL MANAGEMENT, SOLID WASTE FUND

DEPARTMENT PURPOSE

To provide efficient, effective and compliant environmental and solid waste management services.

FY2008-09 DEPARTMENTAL OBJECTIVES

To provide once a week curbside garbage and recycling collection with carts, once per week yard waste collection and once per month bulk collection to the residents of Fort Worth at a cost not to exceed the FY2008-09 approved budget

To provide once-a-week curbside single stream recycling and yard waste collection and increase the diversion rate of recyclable materials from disposal to exceed 24%

To continue removing debris from illegal dump sites during FY2008-09 at a cost not to exceed \$1,985,774

To answer 85% of the incoming calls to the Call Center in 30 seconds or less

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Number of customers served	184,273	187,338	192,368
Garbage misses/1000 customers	1.03	1.0	0.75
Recycling misses/1000 customers	0.37	0.5	0.32
Bulk misses/1000 customers	4.66	3	3.96
Percent of waste stream recycled	23%	23%	24%
Tons of illegal dump/loads of tires removed	6,881/23	7,000/30	7,000/30
Percent of incoming calls answered			
in 30 seconds or less	85%	85%	85%
in 60 seconds or less	5%	5%	5%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0525001	ADMINISTRATION	\$ 4,766,130	\$ 5,133,465	\$ 3,612,910	\$ 3,433,919	3.00	3.00	4.00	4.00
0525002	COLLECTION CON- TRACTS	25,489,310	28,302,660	30,157,166	30,157,166	0.00	0.00	0.00	0.00
0525003	CONTRACT COMPLI- ANCE	735,288	887,431	928,653	980,510	10.00	18.00	18.00	18.00
0525004	DISPOSAL CONTRACTS	4,370,444	4,879,691	5,640,318	5,640,318	0.00	0.00	0.00	0.00
0525005	CONVENIENCE CEN- TERS	2,011,953	3,108,880	2,722,761	2,790,296	22.00	22.00	22.00	22.00
0525006	NON-DEPARTMENTAL	2,469,935	2,482,514	3,172,406	3,172,406	0.00	0.00	0.00	0.00
0525007	ILLEGAL DUMP CLEANUP	1,724,719	1,536,809	1,929,778	1,985,774	16.00	16.00	16.00	16.00
0525008	DEAD ANIMAL PICKUP	205,430	209,970	209,863	219,443	3.00	3.00	3.00	3.00
0525009	SWM EDUCATION	396,048	981,186	867,253	867,294	3.00	3.00	3.00	0.00
0525010	CUSTOMER SERVICE	790,279	876,300	923,434	975,558	15.00	15.00	15.00	15.00
	Sub-Total	<u>\$ 42,959,536</u>	<u>\$ 48,398,906</u>	<u>\$ 50,164,542</u>	<u>\$ 50,222,684</u>	<u>72.00</u>	<u>80.00</u>	<u>81.00</u>	<u>78.00</u>
	TOTAL	\$ 42,959,536	\$ 48,398,906	\$ 50,164,542	\$ 50,222,684	72.00	80.00	81.00	78.00

FORT WORTH



FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

In FY1981-82, the City Council approved the recommendation by staff to operate the golf program as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. The establishment of a Municipal Golf Fund offered all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Parks and Community Services Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance.

The City of Fort Worth operates five regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses located in southwest Fort Worth), Z. Boaz (an 18-hole course in the western sector of the City), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (a 18-hole course with a driving range facility, in partnership with The First Tee of Fort Worth, is in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, lease, revenue from food and beverage sales, golf club rentals and other miscellaneous income. The City's golf program has been negatively impacted by several factors including, a saturated local market for golf courses, little to no growth in the number of area golfers and a sluggish economy. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2005-06 the City Council approved staff recommendation to restructure the golf program with the expectation of returning the fund to a positive position. In FY2008-09, this goal is expected to be reached.

FORT WORTH



MUNICIPAL GOLF FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

Taxable Revenue	\$2,708,323
Non-Taxable Revenue	2,572,899
Miscellaneous Revenue	<u>50,775</u>
TOTAL REVENUE	\$5,331,997

EXPENDITURES:

Personal Services	\$2,781,911
Supplies	749,215
Contractual Services	<u>1,469,026</u>
TOTAL RECURRING EXPENSES	\$5,000,152

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	<u>\$331,845</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$331,845
TOTAL EXPENDITURES	\$5,331,997

FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
MUNICIPAL GOLF FUND**

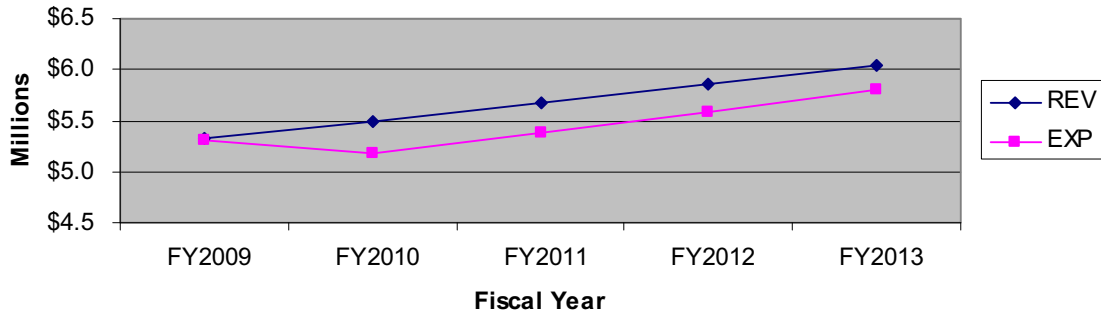
Cash Balance as of 9/30/08 *	(\$3,834,909)
Plus: Projected Revenues	\$5,331,997
Less: Projected Expenditures	(\$5,331,997)
Estimated Available Cash as of 9/30/09	(\$3,834,909)

* Preliminary cash balance due to pending audit of actual ending balances.

**MUNICIPAL GOLF FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	(\$3,834,909)	(\$3,834,909)	(\$3,516,585)	(\$3,217,638)	(\$2,945,069)
Revenues*					
Non-taxable	\$2,572,899	\$2,655,232	\$2,740,199	\$2,827,886	\$2,918,378
Taxable	\$2,708,323	\$2,794,989	\$2,884,429	\$2,976,731	\$3,071,986
Miscellaneous Revenue	\$50,775	\$52,298	\$53,867	\$55,483	\$57,148
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,331,997	\$5,502,519	\$5,678,495	\$5,860,099	\$6,047,512
Total Resources	\$1,497,088	\$1,667,611	\$2,161,910	\$2,642,462	\$3,102,443
Expenditures					
Personnel Services	\$2,781,911	\$2,899,408	\$3,026,216	\$3,163,599	\$3,313,025
Supplies	\$749,215	\$771,691	\$794,842	\$818,687	\$843,248
Contractual	\$1,469,026	\$1,513,097	\$1,558,490	\$1,605,244	\$1,653,402
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$331,845	\$0	\$0	\$0	\$0
Total Expenditures	\$5,331,997	\$5,184,196	\$5,379,548	\$5,587,531	\$5,809,674
Projected Variance	\$0	\$318,323	\$298,948	\$272,569	\$237,837
Projected Cash Balance	(\$3,834,909)	(\$3,516,585)	(\$3,217,638)	(\$2,945,069)	(\$2,707,231)
Reserve Requirement	\$1,000,030	\$1,036,839	\$1,075,910	\$1,117,506	\$1,161,935
Excess/(Deficit)	(\$4,834,939)	(\$4,553,424)	(\$4,293,547)	(\$4,062,575)	(\$3,869,166)

**MUNICIPAL GOLF FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Golf Course Management	\$521,558	\$419,955	\$559,687	\$555,876	\$589,368
Non-Departmental	957,847	412,373	378,522	375,945	349,442
Pecan Valley Greens Maint.	641,508	567,048	612,889	608,716	666,164
Pecan Valley Pro Shop	490,619	428,062	438,882	435,894	479,393
Pecan Valley Snack Shop	163,515	158,973	157,629	156,556	178,347
Z. Boaz Greens Maint.	399,011	334,037	377,046	374,479	390,857
Z. Boaz Pro Shop	275,754	296,061	314,275	312,135	310,105
Z. Boaz Snack Shop	31,055	29,851	36,940	36,688	36,638
Meadowbrook Greens Maint.	452,548	428,124	421,294	418,425	443,505
Meadowbrook Pro Shop	395,263	385,391	385,138	382,516	401,023
Meadowbrook Snack Shop	126,805	120,032	123,207	122,368	141,809
Rockwood Greens Maint.	414,271	376,019	425,356	422,460	458,995
Rockwood Pro Shop	372,463	399,514	366,043	363,551	313,686
Rockwood Snack Shop	104,572	99,236	104,047	103,339	125,380
Sycamore Creek Greens Maint.	212,764	202,343	227,973	226,421	246,828
Sycamore Creek Pro Shop	183,906	194,658	177,807	176,596	186,111
Sycamore Creek Snack Shop	<u>16,289</u>	<u>18,949</u>	<u>14,065</u>	<u>13,969</u>	<u>14,346</u>
TOTAL	\$5,759,748	\$4,870,626	\$5,120,800	\$5,085,933	\$5,331,997

FORT WORTH



**COMPARISON OF MUNICIPAL GOLF FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Pecan Valley Golf Course	\$1,886,677	\$1,642,694	\$1,969,945	\$1,963,429	\$1,976,843
Z. Boaz Golf Course	\$610,370	668,113	677,125	778,798	750,300
Meadowbrook Golf Course	\$1,014,773	1,029,122	1,215,792	1,220,127	1,304,415
Rockwood Golf Course	\$786,429	786,925	1,061,359	819,955	1,029,171
Sycamore Creek Golf Course	\$278,411	249,855	196,329	196,831	259,618
Other Income	<u>\$34,721</u>	<u>5,256</u>	<u>250</u>	<u>1,908</u>	<u>11,650</u>
TOTAL	\$4,611,381	\$4,381,965	\$5,120,800	\$4,981,048	\$5,331,997

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL GOLF FUND

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, through the Golf Division of the Parks and Community Services Department, provides enjoyable, safe, and comprehensive golf programs through five municipally-owned golf courses: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood, and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully equipped pro shop, snack shop and driving range. In FY1999-00 and FY2000-01, the "River" course at Pecan Valley was closed for extensive renovations; however, it became fully operational beginning in FY2001-02.

Z. Boaz Golf Course and Meadowbrook Golf Course are 18-hole facilities located on the west and east sides of the City, respectively. Each has fully equipped pro and snack shops; however, Meadowbrook is equipped with a full snack bar and grill service.

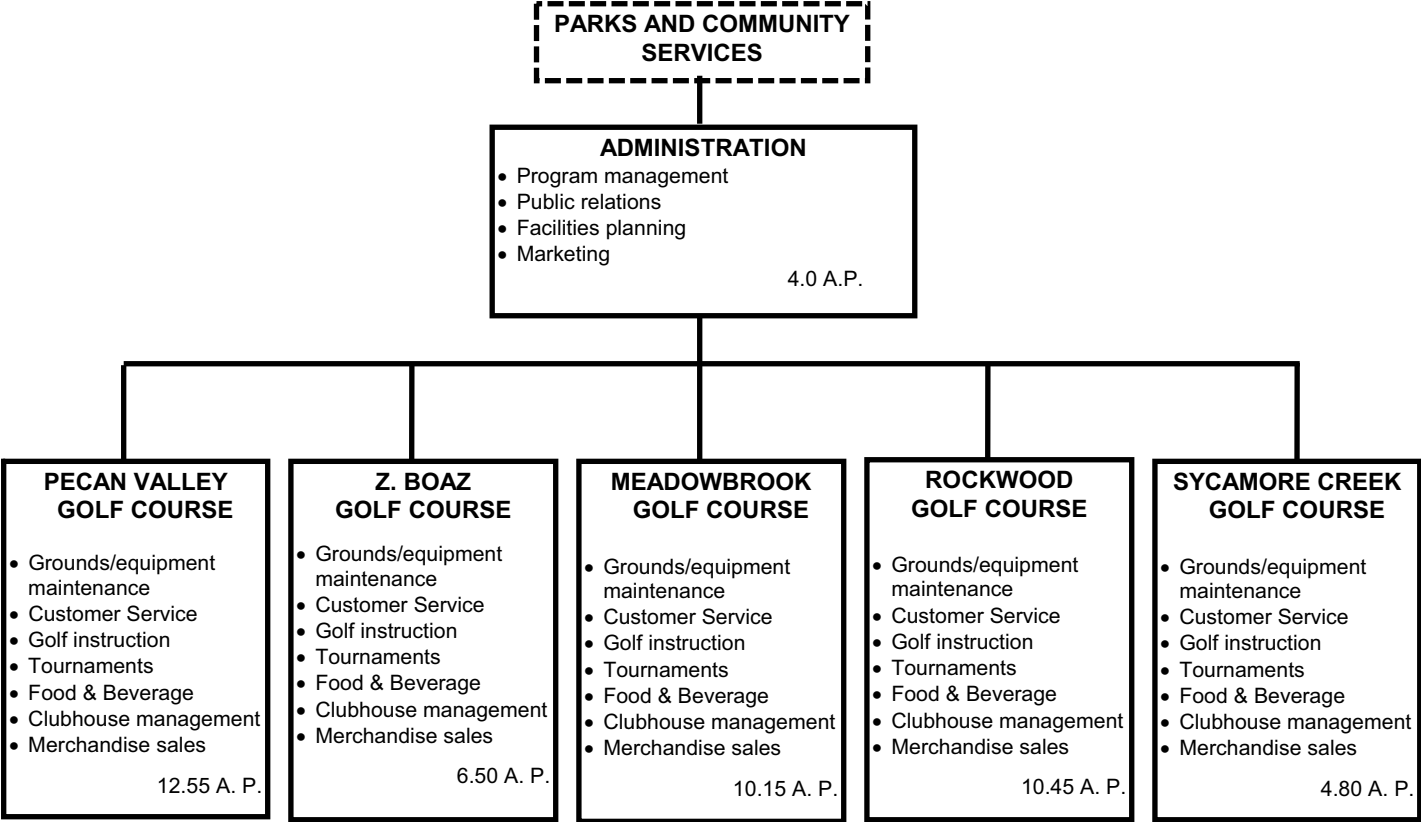
Rockwood Golf Course is a 18-hole facility with a driving range, operating in partnership with The First Tee of Fort Worth, and also has pro and snack shops. It is located in the near northwest part of the city.

The Sycamore Creek Golf Course is a nine-hole course with pro and snack shops that is located in the near southeast part of the city. Sycamore Creek was reconstructed during FY1992-93.

Municipal Golf Fund expenditures are financed primarily from taxable and non-taxable revenue, in the form of greens fees, cart rentals, and other fees at all golf courses.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 2,470,485	\$ 2,691,254	\$ 2,651,658	\$ 2,781,911
Supplies	803,988	719,875	749,215	749,215
Contractual	1,203,606	1,351,944	1,469,026	1,469,026
Capital Outlay	0	0	0	0
Debt Service	392,546	357,727	331,845	331,845
Total Expenditures	\$ 4,870,625	\$ 5,120,800	\$ 5,201,744	\$ 5,331,997
Authorized Positions	40.00	48.25	48.45	48.45

MUNICIPAL GOLF FUND - 48.45 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL GOLF FUND		PE39/0804005:0804530	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$5,120,800	A.P.	48.25
2008-09 ADOPTED:	\$5,331,997	A.P.	48.45
<p>A) The adopted budget decreases by a net of (\$49,539) for authorized position reconciliation due to FY2007-08 S01 conversions and a 3 percent salary increase for general employees.</p> <p>B) The adopted budget increases by \$104,460 for salary savings of regular employees based on projected vacancies.</p> <p>C) The adopted budget increases by \$50,512 for lease purchase for items such as beverage carts, new contract for golf carts, greens mowers, and utility golf carts.</p> <p>D) The adopted budget decreases by (\$25,882) for debt service based on the debt service schedule of payments.</p> <p>E) The adopted budget increases by \$24,147 for electric utility based on an increase in costs.</p> <p>F) The adopted budget increases by \$19,055 for motor vehicle fuel based on an increase in fuel costs.</p> <p>G) The adopted budget increases by \$17,098 for other contractual based on projected expenditure increases.</p> <p>H) The adopted budget increases by \$15,692 for IT solutions charges based on the allocation to this fund.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

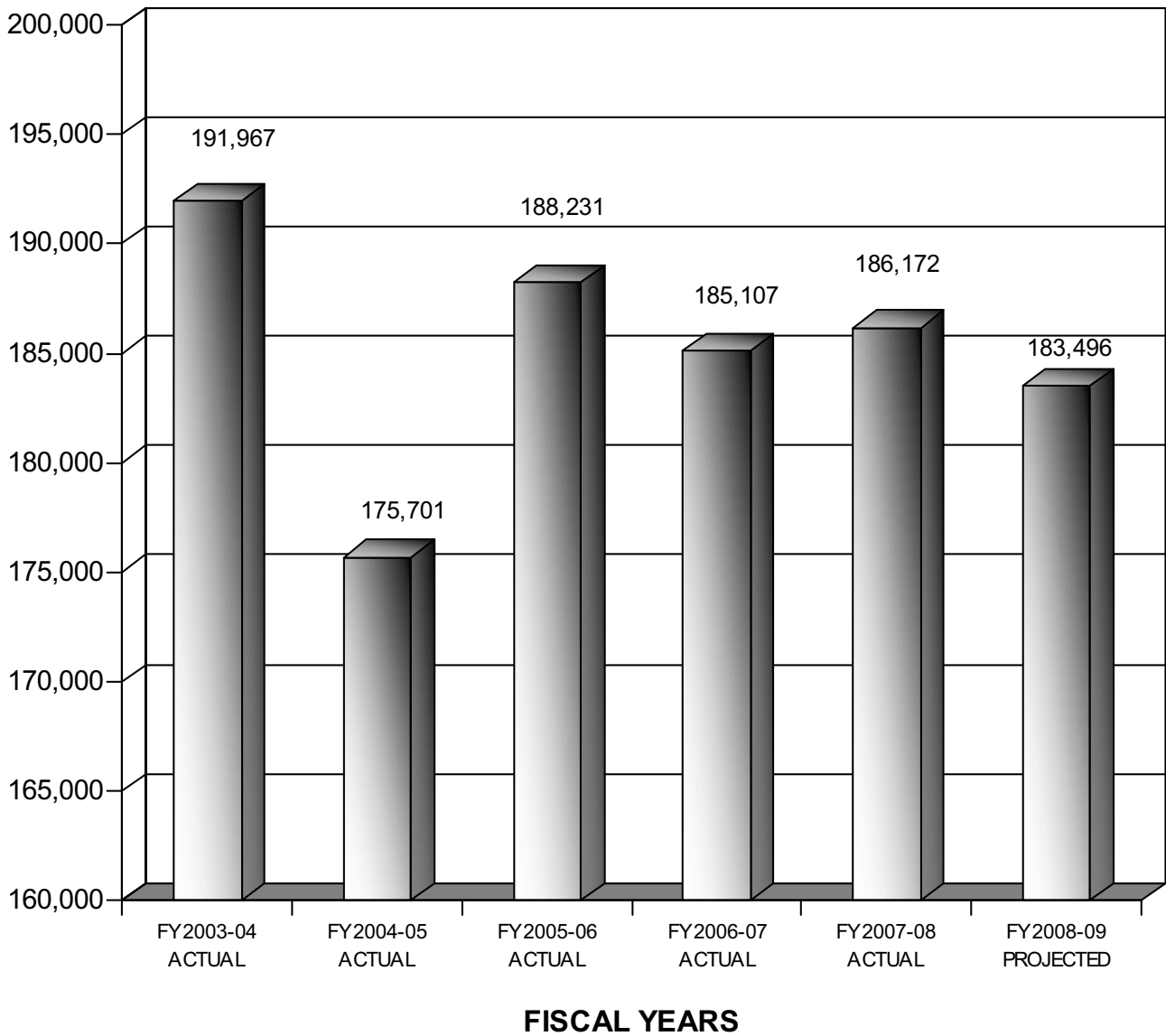
DEPARTMENT:			
MUNICIPAL GOLF FUND			
DEPARTMENT PURPOSE			
<p>The purpose of Fort Worth Golf is to provide an affordable and accessible golf experience to all levels of golfers.</p> <p>FY2008-09 DEPARTMENTAL OBJECTIVES</p> <p>To increase the number of rounds played in FY09 to 201,993</p> <p>To maintain a positive net revenue from 2009 and thereafter; dissolving the negative balance in the Municipal Golf Enterprise Fund</p> <p>To enhance the facility conditions through quarterly inspections and completion of special projects, which will increase golfer enjoyment</p>			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Total annual rounds of golf	164,236	178,050	201,993
Revenues per round	\$26.68	\$28.04	\$26.94
Expenditures per round	\$29.04	\$28.36	\$26.94
Number of City Championships	11	11	11
Number of Junior Golf Participants	1,700	1,750	2,000
Number of Outside Events	130	170	175

FORT WORTH



PARKS AND COMMUNITY SERVICES GOLF DIVISION

NUMBER OF ROUNDS PLAYED



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MANAGEMENT	\$ 419,955	\$ 559,687	\$ 593,642	\$ 589,368	4.00	4.00	4.00	4.00
0804090	NON-DEPARTMENTAL	412,373	378,522	349,442	349,442	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 832,328</u>	<u>\$ 938,209</u>	<u>\$ 943,084</u>	<u>\$ 938,810</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 567,048	\$ 612,889	\$ 640,884	\$ 666,164	7.00	8.00	8.00	8.00
0804120	PRO SHOP	428,062	438,882	469,324	479,393	3.00	3.00	3.00	3.00
0804130	SNACK BAR	158,973	157,629	174,425	178,347	1.00	1.55	1.55	1.55
	Sub-Total	<u>\$ 1,154,083</u>	<u>\$ 1,209,400</u>	<u>\$ 1,284,633</u>	<u>\$ 1,323,904</u>	<u>11.00</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 334,037	\$ 377,046	\$ 375,856	\$ 390,857	3.50	3.50	3.50	3.50
0804220	PRO SHOP	296,061	314,275	299,806	310,105	3.00	3.00	3.00	3.00
0804230	ZBOAZ SNACK BAR	29,851	36,940	36,514	36,638	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 659,949</u>	<u>\$ 728,261</u>	<u>\$ 712,176</u>	<u>\$ 737,600</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
	<u>MEADOWBROOK GOLF COURSE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0804310	GREENS MAINTENANCE	\$ 428,124	\$ 421,294	\$ 427,437	\$ 443,505	4.00	4.80	4.80	4.80
0804320	PRO SHOP	385,391	385,138	391,785	401,023	3.00	3.60	3.80	3.80
0804330	SNACK SHOP	120,032	123,207	137,914	141,809	0.00	1.55	1.55	1.55
	Sub-Total	<u>\$ 933,547</u>	<u>\$ 929,639</u>	<u>\$ 957,136</u>	<u>\$ 986,337</u>	<u>7.00</u>	<u>9.95</u>	<u>10.15</u>	<u>10.15</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 376,019	\$ 425,356	\$ 442,851	\$ 458,995	4.50	5.90	5.90	5.90
0804420	PRO SHOP	399,514	366,043	305,986	313,686	3.00	3.00	3.00	3.00
0804430	SNACKSHOP	99,236	104,047	121,320	125,380	0.00	1.55	1.55	1.55
	Sub-Total	<u>\$ 874,769</u>	<u>\$ 895,446</u>	<u>\$ 870,157</u>	<u>\$ 898,061</u>	<u>7.50</u>	<u>10.45</u>	<u>10.45</u>	<u>10.45</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 202,343	\$ 227,973	\$ 240,085	\$ 246,828	2.00	2.80	2.80	2.80
0804520	PRO SHOP	194,658	177,807	180,127	186,111	2.00	2.00	2.00	2.00
0804530	SNACK SHOP	18,949	14,065	14,346	14,346	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 415,950</u>	<u>\$ 419,845</u>	<u>\$ 434,558</u>	<u>\$ 447,285</u>	<u>4.00</u>	<u>4.80</u>	<u>4.80</u>	<u>4.80</u>
	TOTAL	\$ 4,870,625	\$ 5,120,800	\$ 5,201,744	\$ 5,331,997	40.00	48.25	48.45	48.45

FUND STATEMENT**FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Although the City owns Fort Worth Alliance Airport, the airport is currently under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports, are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International airport. Collectively, the three airports support more than 295,000 flight operations per year.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports, and a profit-sharing arrangement with Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, capital equipment costs for vehicles and maintenance equipment, and debt service for bonds or Certificates of Obligation sold on the department's behalf.

FORT WORTH



MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

Meacham Airport Operations	\$2,214,400
Spinks Airport Operations	237,504
Other Revenue	<u>711,000</u>
TOTAL REVENUE	\$3,162,904

EXPENDITURES:

Personal Services	\$1,695,805
Supplies	165,350
Contractual Services	<u>1,194,586</u>
TOTAL RECURRING EXPENSES	\$3,055,741

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlays	\$16,000
Debt Service	<u>91,163</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$107,163

TOTAL EXPENDITURES	\$3,162,904
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FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
MUNICIPAL AIRPORTS FUND**

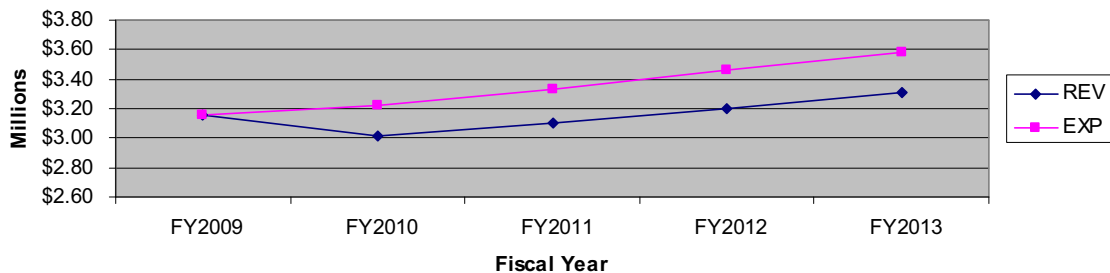
Cash Balance as of 9/30/08 *	803,273
Plus: Projected Revenues	\$3,162,904
Less: Projected Expenditures	(\$3,162,904)
Estimated Available Cash as of 9/30/09	\$803,273
Revised unreserved retained earnings as of 9/30/09	\$803,273

* Preliminary fund balance due to pending audit of actual fund balances

MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST FISCAL YEAR 2009 THROUGH 2013

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	\$803,273	\$803,273	\$591,264	\$360,699	\$107,777
Revenues*					
Interest	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628
Fuel Flowage	\$506,800	\$523,018	\$539,754	\$557,026	\$574,851
Lease Revenue	\$1,969,104	\$2,032,115	\$2,097,143	\$2,164,252	\$2,233,508
From Other Agencies	\$682,000	\$450,460	\$463,974	\$477,893	\$492,230
Total Revenue	\$3,162,904	\$3,010,743	\$3,106,175	\$3,204,635	\$3,306,216
Total Resources	\$3,966,177	\$3,814,016	\$3,697,440	\$3,565,333	\$3,413,993
Expenditures					
Personnel Services	\$1,695,805	\$1,714,375	\$1,785,847	\$1,862,871	\$1,946,192
Supplies	\$165,350	\$170,311	\$175,420	\$180,682	\$186,103
Contractual	\$1,194,586	\$1,230,424	\$1,267,336	\$1,305,356	\$1,344,517
Capital	\$16,000	\$16,480	\$16,974	\$17,484	\$18,008
Debt Service	\$91,163	\$91,163	\$91,163	\$91,163	\$91,163
Total Expenditures	\$3,162,904	\$3,222,752	\$3,336,741	\$3,457,557	\$3,585,983
Projected Variance	\$0	(\$212,009)	(\$230,565)	(\$252,922)	(\$279,767)
Projected Cash Balance	\$803,273	\$591,264	\$360,699	\$107,777	(\$171,990)
Reserve Requirement	\$614,348	\$626,318	\$649,116	\$673,279	\$698,964
Excess/(Deficit)	\$188,925	(\$35,053)	(\$288,417)	(\$565,502)	(\$870,954)

MUNICIPAL AIRPORTS FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL AIRPORTS FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
General Administration	\$1,238,061	\$1,365,925	\$1,597,384	\$1,540,720	\$1,396,333
Meacham Airport	1,132,387	1,265,794	1,266,570	1,221,641	1,281,731
Spinks Airport	454,220	547,507	361,952	349,113	484,840
Alliance Airport	<u>407,198</u>	<u>135,642</u>	<u>66,000</u>	<u>63,659</u>	<u>0</u>
TOTAL	\$3,231,866	\$3,314,873	\$3,291,906	\$3,175,133	\$3,162,904

FORT WORTH



**COMPARISON OF MUNICIPAL AIRPORTS FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Sale of Property	\$1,405	\$0	\$0	\$0	\$1
Gain/Loss on Assets	0	0		5,510	5,000
FAA Lease Revenue	543,409	482,032	482,032	482,033	120,000
Unleaded Sales	0	0	0	0	0
Transfer from Insurance Fund	900	840	0	0	0
Alliance Revenue Sharing	295,433	297,720	267,000	282,557	310,000
Fuel Flowage Fees	445,665	483,339	479,500	497,625	506,800
Landing Fees	1,017	9,476	5,200	306	0
Land (Improved)	140,510	157,221	140,353	157,139	163,503
Aircraft Parking	20,444	13,605	0	1,857	0
Miscellaneous Operations	0	0	0	514	0
Auto Rental	13,630	9,457	12,608	175	0
Auto Park Revenue	385	0	0	0	0
Terminal Building Revenue	217,236	239,865	278,040	316,180	345,600
Hangar Revenue	567,555	666,101	576,026	646,596	632,000
Other Building Revenue	394	5,321	0	0	9,200
Land (Unimproved)	624,175	654,151	651,042	612,766	695,000
Miscellaneous Income	63,283	33,852	36,000	4,160	0
Miscellaneous L/H Income	175,122	126,635	195,087	113,052	123,800
Oil	0	0	0		0
G.S.I.A. Possession Fee	<u>145,371</u>	<u>251,563</u>	<u>169,018</u>	<u>242,000</u>	<u>252,000</u>
TOTAL	\$3,255,934	\$3,431,179	\$3,291,906	\$3,362,470	\$3,162,904

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0556002

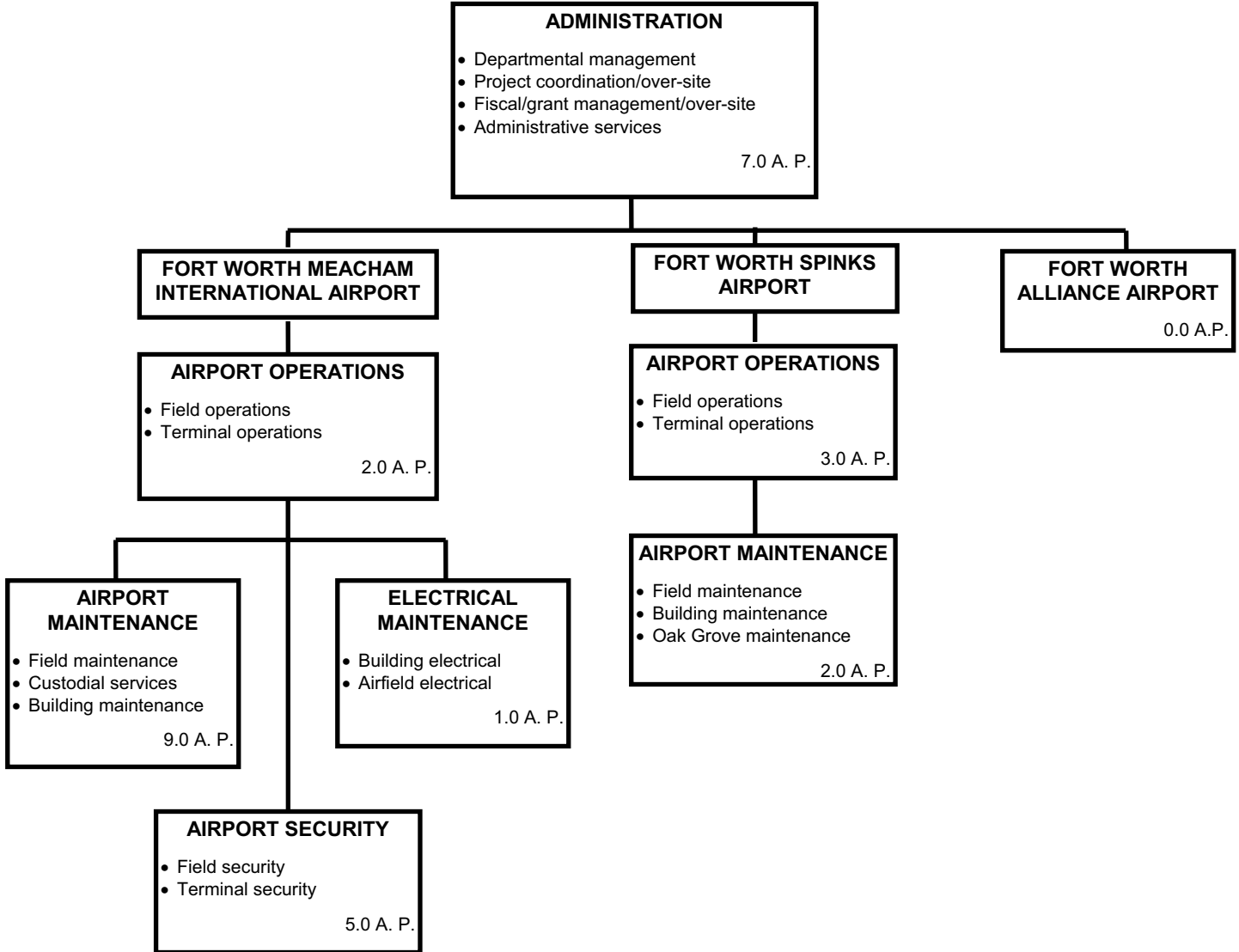
SUMMARY OF FUND RESPONSIBILITIES:

The Aviation Department operates the City's multi-airport system, which includes Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Fort Worth Alliance Airport, while a City facility, is under private management with a contracted firm responsible for its upkeep and daily operation. These airports are designed to relieve Dallas/Fort Worth International Airport of general aviation pressures. The Director of Airport Systems is responsible for planning, supervising, developing, and promoting these facilities, and providing information and guidance to the Aviation Advisory Board, which makes recommendations to the City Council regarding management, operation, and maintenance of the City's aviation facilities.

Airport Administration is responsible for grant applications, project coordination, contract monitoring, clerical support, and overall departmental management. Airport Operations keeps airport grounds in working order, coordinates building maintenance, oversees field mowing, and helps maintain general airport security.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 1,609,771	\$ 1,712,980	\$ 1,617,534	\$ 1,695,805
Supplies	260,260	194,651	165,350	165,350
Contractual	1,232,928	1,293,112	1,222,178	1,194,586
Capital Outlay	0	0	16,000	16,000
Debt Service	211,913	91,163	91,163	91,163
Total Expenditures	\$ 3,314,872	\$ 3,291,906	\$ 3,112,225	\$ 3,162,904
Authorized Positions	28.00	28.00	29.00	29.00

AVIATION – 29.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	PE40/0551000:0556002		
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$3,291,906	A.P.	28.00
2008-09 ADOPTED:	\$3,162,904	A.P.	29.00
<p>A) The adopted budget decreases by (\$53,772) and one authorized position due to the reorganization of security personnel at Meacham International Airport.</p> <p>B) The adopted budget increases by \$40,572, and one authorized position for the addition of one Skilled Trades Technician I due to the need for more maintenance personnel to accommodate growth in the Airport System.</p> <p>C) The adopted budget increases by \$30,144, and one authorized position, for the conversion of an overage custodial position to a permanent position, due to the increased number of tenants and people working out of the Terminal Building at Meacham International Airport.</p> <p>D) The adopted budget decreases by (\$129,338) for scheduled temporaries no longer needed due to the purchase of new tractor equipment during FY2007-08. In the past, the department hired temporary workers during the summer months to provide lawn-mowing services. The recent purchase of new air-conditioned tractors that can be used to mow grass will eliminate the need for hiring temporary workers to provide this service.</p> <p>E) The adopted budget decreases by (\$102,592) due to the reassessment of Stormwater Utility costs. The initial cost was based on all nonpermeable surfaces. However, the amount of land used in the calculation of Stormwater Utility costs was reduced to be consistent with the way other departments are assessed this fee. The new calculation method resulted in a cost decrease for the department.</p> <p>F) The adopted budget increases by \$56,107 for a contract with Robinson Aviation (RVA) to manage the control tower at Spinks Airport.</p> <p>G) The adopted budget decreases by (\$44,007) for a reduction in the allocation for administrative services charges. The charges reflect the cost to the General Fund to accomplish services for the Stormwater Utility and are calculated annually by an outside consultant.</p> <p>H) The adopted budget increases by \$35,000 for electric utilities based on current electricity usage and cost trends.</p> <p>I) The adopted budget decreases by (\$30,000) for paving materials based on current needs. The reduction in this expense is due to the ability of the department to pay these costs from TxDOT grants for maintenance and paving.</p> <p>J) The adopted budget increases by \$27,592 due to the final implementation of the FY2008-09 Compensation Plan.</p> <p>K) The adopted budget decreases by (\$25,000) for equipment maintenance due to the replacement of old equipment. The department had been spending more money to repair older equipment, but will spend less due to the replacement of older equipment with newer equipment that will require fewer repairs.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
AVIATION			
DEPARTMENT PURPOSE			
To provide aviation users with a first-class airport system that provides safe facilities and services that benefit the citizens of Fort Worth.			
FY2008-09 DEPARTMENTAL OBJECTIVES			
Achieve 100% occupancy at Meacham Terminal Building			
Increase operations at Meacham and Spinks Airports by 5%			
Increase based aircraft at Meacham and Spinks Airports by 5%			
Achieve 100% completion rate on FAA Form SF-272			
Increase efficiency of accounts receivable to reduce delinquent accounts and ensure revenues are collected in a timely manner			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Meacham Terminal Building occupancy	90%	100%	100%
Increase Aircraft Operations at Spinks by 5%	86,625	90,956	95,503
Meacham Aircraft Operations	79,800	83,790	87,979
Based Aircraft - Spinks Airport	208	218	228
Based Aircraft - Meacham Airport	189	198	207
FAA Form SF-272 Completion Rate	100%	100%	100%
Collection Rate - Delinquent Accounts	93%	95%	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40 MUNICIPAL AIRPORTS FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 864,005	\$ 1,085,272	\$ 1,399,471	\$ 1,396,333	9.00	9.00	7.00	7.00
0551002	NON-DEPARTMENTAL	501,920	512,112	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,365,925</u>	<u>\$ 1,597,384</u>	<u>\$ 1,399,471</u>	<u>\$ 1,396,333</u>	<u>9.00</u>	<u>9.00</u>	<u>7.00</u>	<u>7.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 261,100	\$ 1,266,570	\$ 1,228,289	\$ 1,281,731	2.00	17.00	17.00	17.00
0551102	MEACHAM MAINTENANCE	640,979	0	13,563	0	8.00	0.00	0.00	0.00
0551103	MEACHAM SECURITY	288,570	0	0	0	6.00	0.00	0.00	0.00
0551104	ELECTRICAL MAINTENANCE	75,145	0	0	0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,265,794</u>	<u>\$ 1,266,570</u>	<u>\$ 1,241,852</u>	<u>\$ 1,281,731</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 424,448	\$ 361,952	\$ 470,902	\$ 484,840	1.00	2.00	5.00	5.00
0551202	SPINKS MAINTENANCE	103,141	0	0	0	1.00	0.00	0.00	0.00
0551203	SPINKS FBO OPERATIONS	19,917	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 547,507	\$ 361,952	\$ 470,902	\$ 484,840	2.00	2.00	5.00	5.00
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 120,750	\$ 66,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0551302	ALLIANCE MAINTENANCE	14,892	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 135,642	\$ 66,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>FBO OPERATIONS</u>								
0556002	FBO OPERATIONS	\$ 5	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 5	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	TOTAL	\$ 3,314,872	\$ 3,291,906	\$ 3,112,225	\$ 3,162,904	28.00	28.00	29.00	29.00

FUND STATEMENT

FUND:

MUNICIPAL PARKING FUND

The Municipal Parking Fund is a City of Fort Worth Enterprise Fund that generates revenues from: The lease of office space; fees charged for the use of surface lots; parking spaces at the City Parking Garage; and designated street parking spaces for the mobility impaired for both City employees and non-City employees.

Parking spaces not allocated to designated City employees or used for transitory parking are leased either to the public or to non-designated City employees at a fixed monthly rate. Allocated parking spaces in the Municipal Parking Garage are routinely assigned to the Mayor, the City Manager, Assistant City Managers, Assistant to the City Manager, Department Heads, and Assistant Department Heads. All parking spaces are clearly marked and numbered. Available office space, which is located on the ground level of the City garage, is leased to either City departments or to the public for a fixed monthly fee.

The Municipal Parking Program is under the direction of the TPW Administration Division in the Transportation and Public Works Department. The program currently maintains and manages two parking garages (one located at 10th and Taylor Street and the other at 8th and Main St., currently under long term lease to the Hilton Hotel) and twelve surface lot/street locations. Of the twelve surface lots, one is mostly designated for citizens conducting business at City Hall with the remaining spaces in that lot designated for employees with a disability; two lots are used solely to park City vehicles. The remaining locations provide parking space for personal vehicles of City employees. The parking fee structure is designed to serve as an incentive to decrease traffic and pollution by providing special reduced rates to employees who carpool to work.

During FY2004-05, staff proposed the consolidation of all parking functions into the existing Municipal Parking Fund in order to provide a single entity and source for future City parking enhancements. Data was collected to identify parking related revenues and liabilities, which include surface lots, garages, parking meters, and parking related fines. The proposal was approved and in the FY2005-06 adopted budget, revenue collection from parking meters, parking citations and the use of parking facilities in the Public Events department are deposited in the Municipal Parking Fund. These funds were previously deposited in the General Fund. In order to restore the revenue loss in the General Fund due to this change, a transfer of the same amount is deposited back to the General Fund.

During FY2007-08, it was proposed that all parking operations consolidate under one umbrella to ensure effectiveness and efficiency. The parking operations under the Public Events Department along with personnel and associated costs were transferred to the Municipal Parking Fund. This transfer included seven authorized positions. In addition, two authorized positions in the General Fund in charge of operations and maintenance of parking meters citywide, were also transferred to the Municipal Parking Fund. In order to restore the revenue loss in the General Fund due to this change, a transfer of the same amount is deposited back to the General Fund after deducting the cost of the nine positions transferred to the Municipal Parking Fund.

In January 2009, the Houston Street Convention Center Parking Garage is scheduled to open. Seven authorized positions will be responsible for the operation of the garage. The garage will be a state of the art addition to the downtown Fort Worth infrastructure that will be used by the City of Fort Worth, Omni Hotel and the Fort Worth Convention Center (FWCC). Retail shops planned will provide additional revenue for the Municipal Parking Fund. The Houston Street Convention Center Parking Garage will be eleven stories in height to accommodate 1121 spaces. The first floor will be retail spaces, including a restaurant, and will be leased to Omni Hotel. There will be Public Art elements incorporated into the garage such as colored glass on all four corners, colored glass canopy on Houston Street side, custom lighting system behind glass, an interactive sound environment (elevator tower), and colored glass fins on the Throckmorton side.

FORT WORTH



**MUNICIPAL PARKING FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Parking Meters	\$1,402,504
Parking Fines	951,745
Daily Parking	636,699
Parking - Municipal Parking Garage	455,737
RV Parking	183,800
Monthly Parking	159,469
Contract Parking	104,287
Surface Parking	107,662
Office Rental	84,901
Interest on Investment	38,390
Reserved Parking	37,125
Parking - Tax Exempt	36,436
Miscellaneous Revenue	<u>93,023</u>
TOTAL REVENUE	\$4,291,778

OTHER FINANCING SOURCES:

Change in Net Assets	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING RESOURCES	\$4,291,778

EXPENDITURES:

Personal Services	\$802,414
Supplies	188,734
Contractual Services	<u>3,279,630</u>
TOTAL RECURRING EXPENSES	\$4,270,778

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$21,000
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$21,000
TOTAL EXPENDITURES	\$4,291,778

FORT WORTH



**PROJECTED
2008-09 CASH FLOW
MUNICIPAL PARKING FUND**

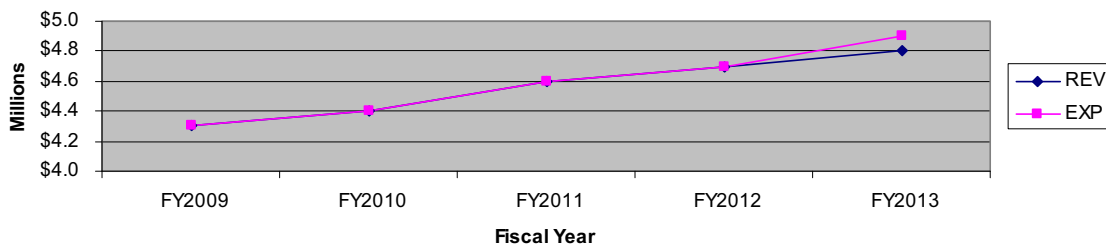
Cash Balance as of 9/30/08 *	\$232,461
Plus: Projected Revenues	\$4,291,778
Less: Projected Expenditures	(\$4,291,778)
Estimated Available Cash as of 9/30/09	\$232,461

* Preliminary cash balance due to pending audit of actual cash balances.

**MUNICIPAL PARKING FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	\$232,461	\$232,461	\$236,732	\$221,726	\$184,500
Revenues*					
Interest	\$38,390	\$39,542	\$40,728	\$41,950	\$43,208
Parking Meters	\$1,402,504	\$1,444,579	\$1,487,916	\$1,532,554	\$1,578,531
Parking Fines	\$951,745	\$980,297	\$1,009,706	\$1,039,997	\$1,071,197
Daily Parking	\$636,699	\$655,800	\$675,474	\$695,738	\$716,610
RV Parking	\$183,800	\$189,314	\$194,993	\$200,843	\$206,869
Monthly Parking	\$159,469	\$164,253	\$169,181	\$174,256	\$179,484
Contract Parking	\$104,287	\$107,416	\$110,638	\$113,957	\$117,376
Municipal Parking Garage	\$455,737	\$469,409	\$483,491	\$497,996	\$512,936
Office Rental	\$84,901	\$87,448	\$90,071	\$92,774	\$95,557
Surface Parking Lots	\$107,662	\$110,892	\$114,219	\$117,645	\$121,175
Other Revenue	\$166,584	\$171,582	\$176,729	\$182,031	\$187,492
Total Revenue	\$4,291,778	\$4,420,531	\$4,553,147	\$4,689,742	\$4,830,434
Total Resources	\$4,524,239	\$4,652,992	\$4,789,879	\$4,911,468	\$5,014,934
Expenditures					
Personnel Services	\$802,414	\$837,286	\$875,041	\$916,076	\$960,855
Supplies	\$188,734	\$194,396	\$200,228	\$206,235	\$212,422
Contractual	\$3,279,630	\$3,384,578	\$3,492,885	\$3,604,657	\$3,720,006
Capital	\$21,000	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,291,778	\$4,416,260	\$4,568,153	\$4,726,968	\$4,893,283
Projected Variance	\$0	\$4,271	(\$15,006)	(\$37,226)	(\$62,849)
Projected Cash Balance	\$232,461	\$236,732	\$221,726	\$184,500	\$121,651
Reserve Requirement	\$289,736	\$297,574	\$310,382	\$324,048	\$338,670
Excess/(Deficit)	(\$57,275)	(\$60,842)	(\$88,656)	(\$139,548)	(\$217,020)

**MUNICIPAL PARKING FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL PARKING FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Administration	\$3,154,598	\$2,994,309	\$3,213,350	\$3,650,589	\$218,158
Surface Lots	0	0	0	0	1,003,995
Parking Meters				0	1,460,169
Taylor St Parking Garage	0	0	0	0	101,155
Commerce St Parking Garage					757,712
Houston St Parking Garage	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750,589</u>
TOTAL	\$3,154,598	\$2,994,309	\$3,213,350	\$3,650,589	\$4,291,778

FORT WORTH



**COMPARISON OF MUNICIPAL PARKING FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Parking Authority	\$3,043,147	\$3,091,396	\$2,866,450	\$3,299,634	\$3,485,716
Interest on Investments	7,753	29,335	16,463	32,648	38,390
Parking Lot Rentals	66,313	75,273	94,261	106,280	107,662
Parking Space Rentals	134,329	174,033	190,929	172,536	455,737
Parking - Tax Exempt	21,721	26,938	23,611	37,765	36,436
Office Space Rentals	19,728	21,015	21,451	18,612	84,901
Late Payments	15	365	185	1,546	185
Miscellaneous Revenue	2,519	8,540	0	783	82,751
Use of Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$3,295,525	\$3,426,895	\$3,213,350	\$3,669,804	\$4,291,778

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL PARKING FUND

FUND/CENTER

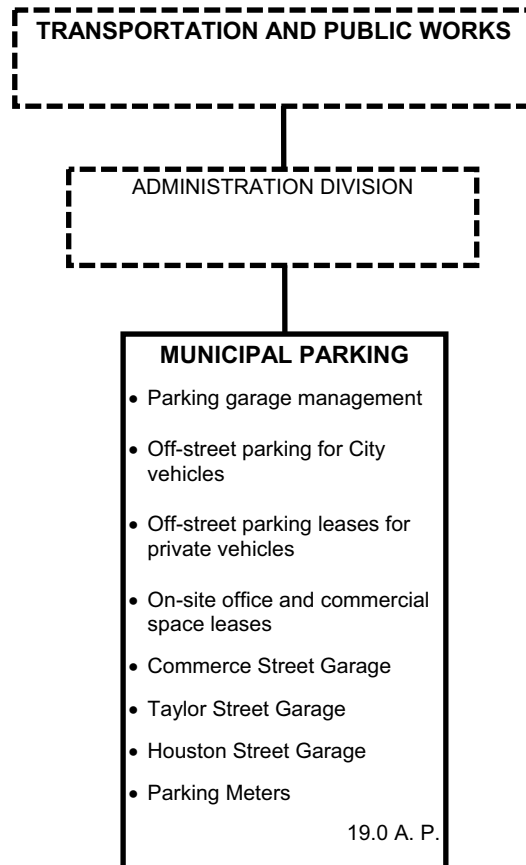
PE59/0208500:0208509

SUMMARY OF FUND RESPONSIBILITIES:

Municipal Parking, under the direction of the Administration Division in the Transportation and Public Works Department, maintains and manages two parking garages (one located at 10th and Taylor Street and the other at 8th and Main Street, currently under long term lease to the Hilton Hotel), and ten surface lots, which provide space for City vehicles and the personal vehicles of City employees. Parking and office space not needed by the City are leased to the general public. In FY2007-08, the Commerce Street Parking Garage transferred under the direction of the Municipal Parking Fund. In addition, the Houston Street Convention Center Parking Garage is scheduled to open January 2009.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 105,742	\$ 133,598	\$ 798,013	\$ 802,414
Supplies	2,170	1,225	188,734	188,734
Contractual	2,886,397	3,078,527	3,279,630	3,279,630
Capital Outlay	0	0	21,000	21,000
Debt Service	0	0	0	0
Total Expenditures	\$ 2,994,309	\$ 3,213,350	\$ 4,287,377	\$ 4,291,778
Authorized Positions	2.00	2.00	19.00	19.00

MUNICIPAL PARKING FUND - 19.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL PARKING FUND	PE59/0208500:0208509

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$3,213,350	A.P.	2.00
2008-09 ADOPTED:	\$4,291,778	A.P.	19.00

A) The adopted budget increases by \$298,200 for the transfer of two authorized positions from the Transportation & Public Works Department (General Fund) and seven authorized positions from the Public Events Department (General Fund).

B) The adopted budget increases by \$294,719 for the operations of the Houston Street Convention Center Parking Garage scheduled to open in January 2009. It includes seven authorized positions and associated costs.

C) The adopted budget increases by \$108,360 for the addition of parking meter maintenance and one authorized position. This will allow for improved maintenance and replacement of parking meters.

D) The adopted budget increases by \$80,000 for the purchase of smart card parking meter technology that will automate some parking activities.

E) The adopted budget increases by \$61,500 for gas utility due to the transfer of the Commerce Street Parking Garage operation to the Municipal Parking Fund.

F) The adopted budget increases by \$47,880 for employee retirement contribution.

G) The adopted budget increases by \$30,754 for group health insurance contribution.

H) The adopted budget increases by \$24,500 for electricity utility due to the transfer of the Commerce Street Parking Garage operation to the Municipal Parking Fund.

I) The adopted budget increases by \$18,700 for other contractual services for parking facilities.

J) The adopted budget increases by \$4,401 for the implementation of the final FY2008-09 compensation plan.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
T/PW, MUNICIPAL PARKING FUND

DEPARTMENT PURPOSE

To develop, implement, manage and maintain short and long term off-street and on-street parking solutions, encouraging and facilitating economic growth and vitality in the City's central business district as well as outlying business clusters in Greater Fort Worth. The focal point of this entity being to provide effective and efficient parking services for the citizens, the business community and visitors to the City of Fort Worth.

FY2008-09 DEPARTMENTAL OBJECTIVES

To provide adequate parking services for City employees conducting business downtown

To maintain a revenue level of at least 98 percent occupancy rate (employee parking) for both the garages and the surface parking lots

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Revenue for surface parking	\$75,273	\$94,261	\$94,261
Revenue in parking garage office rental	\$221,986	\$235,991	\$235,991

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE59 MUNICIPAL PARKING FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 2,994,309	\$ 3,213,350	\$ 223,925	\$ 218,158	2.00	2.00	2.00	2.00
0208501	SURFACE LOTS	0	0	1,003,995	1,003,995	0.00	0.00	0.00	0.00
0208503	PARKING METERS	0	0	1,458,378	1,460,169	0.00	0.00	3.00	3.00
0208505	TAYLOR STREET PARKING GARAGE	0	0	101,155	101,155	0.00	0.00	0.00	0.00
0208508	COMMERCE STREET PARKING GARAGE	0	0	750,335	757,712	0.00	0.00	7.00	7.00
0208509	HOUSTON STREET PARKING GARAGE	0	0	749,589	750,589	0.00	0.00	7.00	7.00
	Sub-Total	<u>\$ 2,994,309</u>	<u>\$ 3,213,350</u>	<u>\$ 4,287,377</u>	<u>\$ 4,291,778</u>	<u>2.00</u>	<u>2.00</u>	<u>19.00</u>	<u>19.00</u>
	TOTAL	\$ 2,994,309	\$ 3,213,350	\$ 4,287,377	\$ 4,291,778	2.00	2.00	19.00	19.00

FORT WORTH



FUND STATEMENT

FUND:

STORMWATER UTILITY FUND

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to approximately 200,000 residential, commercial and industrial customers. It serves approximately 700,000 residents in Fort Worth. Stormwater management is a vital issue affecting Fort Worth's future with approximately \$1 billion of identified projects needed to address life safety issues, flooding and infrastructure damage.

Stormwater is the rainfall runoff that comes from parking lots and rooftops and flows into our storm drains and streams. In addition to adding pollutants to stormwater, urban development increases the amount and velocity of runoff that occurs, so that downstream properties are flooded, channels and streams become eroded over time, and natural beauty and habitat are lost.

The Stormwater Utility Fund was established in 2006 to prevent flooding in Fort Worth, preserve streams, minimize water pollution and to operate the stormwater system in a more effective manner to fully comply with state and federal regulatory requirements. This will be accomplished by improving infrastructure reconstruction and system maintenance, master planning, enhanced development review, and increased public education and outreach.

The Stormwater utility fee is billed monthly to accurately capture the cost of improvements and maintenance. The rate structure was established based on the impervious surface area as the measure of each property's impact on stormwater management. Texas cities are empowered to establish stormwater utilities and adopt a stormwater service fee under section 402 of the Texas Administrative Codes. Stormwater utility fees have been adopted in more than 400 communities nationally to pay for stormwater management programs and to fund specific stormwater functions and facilities.

Operations are completely financed through fees for services. In addition, debt is issued for larger capital projects. Capital projects are funded by long term debt to allow the fund to improve and expand stormwater infrastructure related to growth and replace aging infrastructure in older portions of the system.

FORT WORTH



**STORMWATER FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Interest on Investments	\$200,000
Utility Fees	20,046,922
Miscellaneous Revenue	<u>1,000</u>
TOTAL REVENUE	\$20,247,922

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>(\$920,358)</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$19,327,564

EXPENDITURES:

Personal Services	\$6,127,987
Supplies	2,804,312
Contractual Services	<u>8,132,855</u>
TOTAL RECURRING EXPENSES	\$17,065,154

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$584,310
Debt Service	<u>1,678,100</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$2,262,410
TOTAL EXPENDITURES	\$19,327,564

FORT WORTH



**PROJECTED
FY2008-09 CASHFLOW
STORMWATER UTILITY FUND**

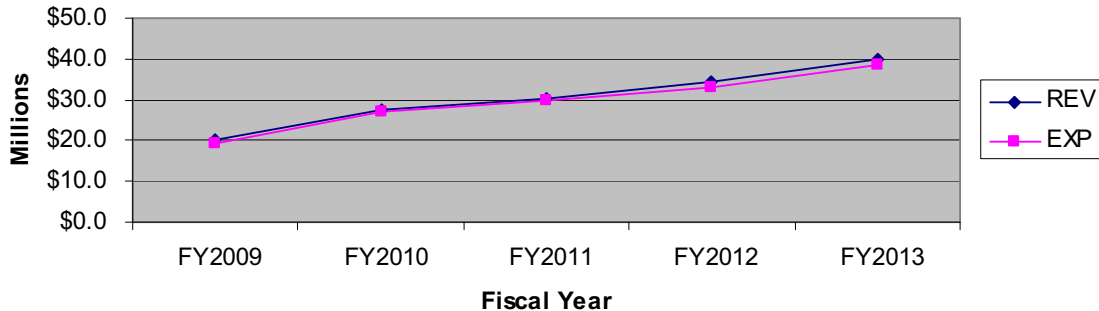
Cash Balance as of 9/30/08 *	\$8,115,130
Plus: Projected Revenues	\$20,247,922
Less: Projected Expenditures	(\$19,217,168)
Estimated Available Cash as of 9/30/09	\$7,387,906

* Preliminary balance due to pending audit of actual cash balances

**STORMWATER UTILITY FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	\$8,115,131	\$9,035,489	\$9,292,200	\$10,197,127	\$11,541,690
Revenues*					
Interest	\$200,000	\$175,000	\$275,000	\$275,000	\$275,000
Utility Income	\$20,046,922	\$27,164,983	\$30,188,874	\$34,248,252	\$39,538,706
Other Revenue	<u>\$1,000</u>	<u>\$500</u>	<u>\$500</u>	<u>\$500</u>	<u>\$500</u>
Total Revenue	\$20,247,922	\$27,340,483	\$30,464,374	\$34,523,752	\$39,814,206
Total Resources	\$28,363,053	\$36,375,972	\$39,756,574	\$44,720,879	\$51,355,896
Expenditures					
Personnel Services	\$6,127,987	\$7,550,727	\$8,559,978	\$9,459,686	\$10,273,561
Supplies	\$2,804,312	\$3,084,743	\$3,393,218	\$3,732,539	\$4,105,793
Contractual	\$8,132,855	\$8,923,583	\$9,869,762	\$10,363,250	\$10,881,413
Capital	\$584,310	\$3,866,311	\$2,295,000	\$1,200,000	\$1,455,000
Debt Service	<u>\$1,678,100</u>	<u>\$3,658,408</u>	<u>\$5,441,489</u>	<u>\$8,423,714</u>	<u>\$11,701,204</u>
Total Expenditures	\$19,327,564	\$27,083,772	\$29,559,447	\$33,179,189	\$38,416,971
Projected Variance	\$920,358	\$256,711	\$904,927	\$1,344,563	\$1,397,235
Projected Cash Balance	\$9,035,489	\$9,292,200	\$10,197,127	\$11,541,690	\$12,938,925
Reserve Requirement	\$3,529,893	\$4,685,073	\$4,823,592	\$4,951,095	\$5,343,153
Excess/(Deficit)	\$5,505,596	\$4,607,127	\$5,373,535	\$6,590,595	\$7,595,771

**STORMWATER UTILITY FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF STORMWATER UTILITY FUND
EXPENDITURES**

	ACTUAL 2004-05	ACTUAL 2005-06	BUDGET 2007-08	RE-ESTIMATE 2007-8	ADOPTED 2008-09
Management & Administration	\$0	\$0	\$1,106,331	\$1,156,544	\$2,885,104
Customer Service	0	0	789,253	0	0
Engineering	0	0	5,824,515	4,729,914	6,608,122
Field Operations	0	0	5,473,820	7,546,742	8,156,238
Debt Service	<u>0</u>	<u>0</u>	<u>1,899,564</u>	<u>1,660,283</u>	<u>1,678,100</u>
TOTAL	\$0	\$0	\$15,093,483	\$15,093,483	\$19,327,564

FORT WORTH



**COMPARISON OF STORMWATER UTILITY FUND
REVENUES**

	ACTUAL 2004-05	ACTUAL 2005-06	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Interest on Investments	\$0	\$0	\$25,000	\$25,000	\$200,000
Utility Fees	0	0	15,919,530	15,919,530	20,046,922
Miscellaneous	<u>0</u>	<u>0</u>	<u>500</u>	<u>500</u>	<u>1,000</u>
TOTAL	\$0	\$0	\$ 15,945,030	\$15,945,030	\$ 20,247,922

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: T/PW, STORMWATER UTILITY FUND	FUND/CENTER PE69/0209000:0209600
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SUMMARY OF FUND RESPONSIBILITIES:

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing stormwater management to approximately 200,000 residential and non-residential customers in the City of Fort Worth. The Stormwater Management Division is responsible for managing the entire municipal storm drain system, including discharges to and from the municipal system.

Stormwater Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to reduce flooding, protect lives and property and ensure stormwater runoff water quality.

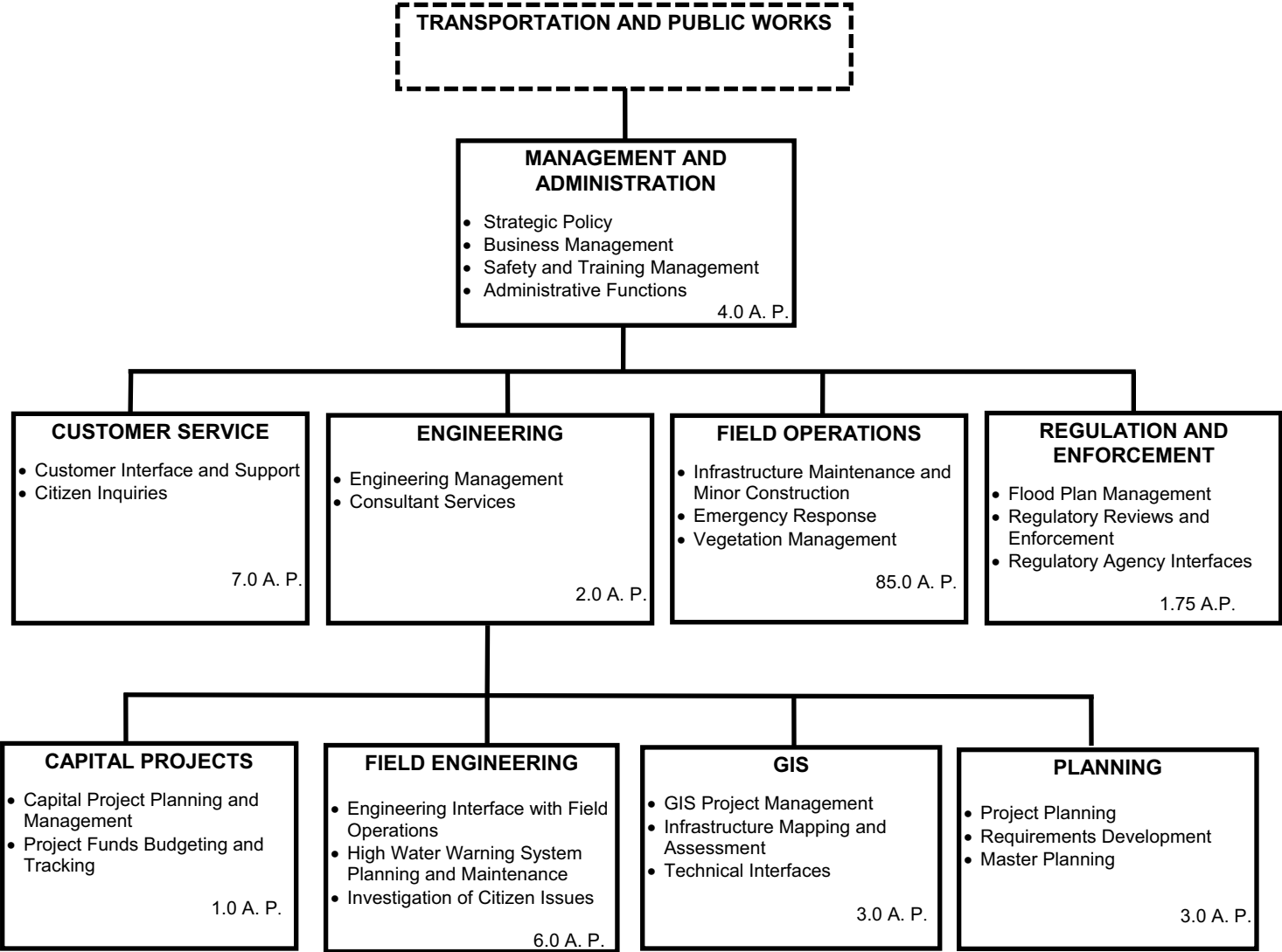
Stormwater Management is responsible for planning, constructing, operating and maintaining the City-owned storm system including:

- Conducting watershed studies to identify needed improvements
- Reviewing new development for compliance with stormwater plans and standards
- Cleaning open channels catch basins, storm drains and culverts
- Reestablishing vegetation following construction or due to flooding/erosion
- Performing minor repairs in response to system failures, aging and damages
- Responding to storms and other emergencies.

The assessment of the stormwater infrastructure is an ongoing effort; however, the current estimate for projects to address life safety issues, flooding and infrastructure protection is approximately \$1 billion.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 4,277,663	\$ 6,075,603	\$ 6,127,987
Supplies	0	930,655	2,804,312	2,804,312
Contractual	0	6,984,559	8,022,459	8,132,855
Capital Outlay	0	1,001,042	584,310	584,310
Debt Service	0	1,899,564	1,678,100	1,678,100
Total Expenditures	\$ 0	\$ 15,093,483	\$ 19,164,784	\$ 19,327,564
Authorized Positions	33.00	75.00	113.75	112.75

STORMWATER UTILITY FUND - 112.75 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: STORMWATER UTILITY FUND	FUND/CENTER PE69/0209000:0209600
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CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$15,093,483	A.P.	75.00
2008-09 ADOPTED:	\$19,327,564	A.P.	112.75

- A) The adopted budget increases by \$1,132,576 for salaries associated with growth of staff. This growth expands capability for channel reconstruction, maintenance, repair and minor construction of stormwater infrastructure, emergency response, GIS infrastructure mapping and assessment and customer service. The staff expansion is consistent with the five year implementation plan for the utility.
- B) The adopted budget decreases by (\$150,000) to reflect the elimination of five temporary employees in the Water Customer Service Division. These positions were established to implement the Stormwater Utility billing process, but were to be deleted upon completion of an OAU study recommending permanent positions. That study was completed in FY2007-08 and the FY2008-09 adopted budget includes a recommended improvement package for two permanent customer service positions to replace the five temporary positions.
- C) The adopted budget decreases by (\$1,400,699) in transfers out reflecting the transition to Revenue Bond capital project funding. Minor projects were funded via transfers to a temporary capital projects fund until the Revenue Bonds were sold and the permanent capital projects fund came on line. Revenue bond funds became available in FY2007-08 and the transfers from the operating fund will no longer be used for this purpose.
- D) The adopted budget increases by \$1,109,750 for consultants and professional services reflecting an increase in the quantity and scope of watershed and drainage studies. These studies will lead to flood and erosion mitigation projects funded through the Stormwater capital projects (Revenue Bond) program.
- E) The adopted budget increases by \$845,466 for pavement materials and other concrete related construction supplies necessary for channel reconstruction, and maintenance, repair and minor construction of stormwater infrastructure. This increased capability is possible due to increased vehicles now available and the additional staff added in FY2007-08 and in FY2008-09.
- F) The adopted budget increases by \$751,760 due to introduction of Street Rental fees to be paid to the General Fund. These fees are charged at 5% of utility revenue, effective January 1, 2009, and contingent on the FY2008-09 rate structure.
- G) The adopted budget increases by \$510,757 for vehicle fuel and repairs to reflect 17 new vehicles added in FY2007-08, a projected 25% increase in fuel costs and a projected 10% increase in vehicle repair.
- H) The adopted budget decreases by (\$416,732) to reflect a decrease in one-time vehicle purchases. The bulk of new vehicles required for the variety of capability increases were purchased in FY2007-08.
- I) The adopted budget increases by \$305,600 for rental of field equipment associated with the increased infrastructure maintenance, repair and minor construction.
- J) The adopted budget decreases by (\$221,464) for revenue bond principle and interest. The bonds were sold at a lower interest rate than projected, so the budget is reduced to reflect actual principal, interest and handling charges reflected on the final amortization schedule.
- K) The adopted budget increases by \$201,604 for increased administrative service charges. The charges reflect the cost to the General Fund to accomplish services for the Stormwater Utility and are calculated annually by an outside consultant.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **STORMWATER UTILITY FUND**

DEPARTMENT PURPOSE

The Stormwater Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to residential and non-residential customers in the City of Fort Worth. Storm Water Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to reduce flooding, protect lives and property, and ensure storm water runoff water quality.

FY2008-09 DEPARTMENTAL OBJECTIVES

- Update one-year and five-year budgets; continue internal capital project financing program
- Expedite capital project design and construction
- Continue an aggressive and well-structured channel maintenance and vegetation program
- Implement three-year plan for acquiring detailed GIS inventory and condition assessment
- Demonstrate impact of storm water fee quickly by implementation of “off-the-shelf” projects
- Complete studies and continue installation of High Water Warning Systems
- Continuously improve the scheduled and unscheduled maintenance program
- Complete refinements of customer billing database so that it is current and accurate
- Continue aggressive public outreach program to ensure citizens are aware of the benefit of the Storm Water Fee
- Continuously improve the Citizen Response Tracking System to document and track incoming issues
- Produce the Storm Water Program annual report card
- Develop and implement a formal training plan for Division employees
- Establish a sense of “organizational ownership” at all levels
- Maintain an aggressive safety program

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Install new High Water Warning System	N/A	18	25
Awarded value of design, study, and construction contracts	\$10M	\$11.7M	\$11M
In-House Channel Maintenance and construction	7 Miles	17.5 miles	19 miles

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69 STORMWATER UTILITY FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>MANAGEMENT AND ADMIN</u>								
0209000	GENERAL ADMINISTRATION	\$ 0	\$ 1,006,331	\$ 2,048,365	\$ 2,099,472	5.00	5.00	4.00	4.00
0209001	CUSTOMER SERVICE	0	0	461,799	473,012	0.00	0.00	8.00	8.00
0209002	PUBLIC OUTREACH	0	272,500	314,799	312,620	4.00	0.00	1.00	0.00
	Sub-Total	\$ 0	\$ 1,278,831	\$ 2,824,963	\$ 2,885,104	9.00	5.00	13.00	12.00
	<u>CUSTOMER SERVICE</u>								
0209101	SERVICE REQUESTS	\$ 0	\$ 257,496	\$ 0	\$ 0	0.00	5.00	0.00	0.00
0209102	PUBLIC OUTREACH	0	258,488	0	0	1.00	1.00	0.00	0.00
0209103	SAFETY AND TRAINING	0	100,000	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 615,984	\$ 0	\$ 0	1.00	6.00	0.00	0.00
	<u>PLANNING AND ENGINEERING</u>								
0209201	ENGINEERING	\$ 0	\$ 2,147,053	\$ 275,510	\$ 278,377	4.00	6.00	2.00	2.00
0209202	PLANNING	0	2,318,069	4,301,331	4,302,801	2.00	2.00	3.00	3.00
0209203	FIELD ENGINEERING	0	1,171,245	1,482,358	1,485,630	1.00	2.00	6.00	6.00
0209204	GIS	0	88,148	181,681	187,108	0.00	1.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69	STORMWATER UTILITY FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0209205	CAPITAL PROJECTS	0	100,000	210,774	211,022	0.00	0.00	1.00	1.00
0209207	REGULATION AND ENFORCEMENT	0	0	142,104	143,184	0.00	0.00	1.75	1.75
	Sub-Total	<u>\$ 0</u>	<u>\$ 5,824,515</u>	<u>\$ 6,593,758</u>	<u>\$ 6,608,122</u>	<u>7.00</u>	<u>11.00</u>	<u>16.75</u>	<u>16.75</u>
	<u>OPERATION AND MAIN- TENANCE</u>								
0209301	FIELD OPERATIONS	\$ 0	\$ 5,473,820	\$ 8,067,963	\$ 8,156,238	15.00	53.00	84.00	84.00
0209303	SITE INVESTIGATION	0	769	0	0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 5,474,589</u>	<u>\$ 8,067,963</u>	<u>\$ 8,156,238</u>	<u>16.00</u>	<u>53.00</u>	<u>84.00</u>	<u>84.00</u>
	<u>DEBT SERVICE</u>								
0209600	DEBT SERVICE	\$ 0	\$ 1,899,564	\$ 1,678,100	\$ 1,678,100	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 1,899,564</u>	<u>\$ 1,678,100</u>	<u>\$ 1,678,100</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 15,093,483	\$ 19,164,784	\$ 19,327,564	33.00	75.00	113.75	112.75

FUND STATEMENT**FUND:****INTERNAL SERVICE FUNDS**

Internal Service Funds finance the goods and/or services provided by one department of the city of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The city currently operates five funds on this basis: Equipment Services, Information Systems, Engineering Services, Office Services, and Temporary Labor.

The Equipment Services Fund enables the Equipment Services Department to procure, manage, maintain and repair all vehicles and equipment in the city fleet.

The Information Systems Fund supports all operations of the city's Information Technology (IT) Solutions Department. The IT Solutions Department manages all city information services, including technical support, electronic systems development and telecommunications.

The Engineering Services Fund, through the Transportation and Public Works Department, provides engineering services for other city departments. Engineering services provided include project design and management, surveying, quality control testing, and construction inspection for all water, storm drain, sidewalk and other infrastructure projects.

The Office Services Fund provides for the mailroom, copy machine, Print Shop, and graphics services used by all city departments.

Temporary Labor, under the Human Resources Department, depends upon revenue from city departments for services rendered to maintain a pool of temporary employees to fill those departments' non-technical, short-term labor needs.

FORT WORTH



FUND STATEMENT

FUND:

EQUIPMENT SERVICES FUND

The Equipment Services Fund, an Internal Service Fund, through the Equipment Services Department (ESD), is charged with maintaining the city's fleet. ESD procures and services vehicles and equipment for all city departments. In fact, the Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to city departments, is included in the interdepartmental charges.

ESD operates the following five service centers located throughout the city: James Ave, Southside, Brennan, Water and Sewer, and the Tire Shop. Each service center stocks a wide variety of auto parts, functions as a fueling station for unleaded gas and/or propane, and provides vehicle and equipment repair and maintenance.

In a continuing effort to provide the best possible fleet services, the Equipment Services Department also contracts a wide variety of fleet-related services. These services are contracted out:

- when the required expertise is not available in-house
- when a substantial capital investment would be necessary to perform the service in-house
- when it is determined that the service could be performed less expensively by an outside vendor
- when workload overflow relief is needed

As part of that strategy, ESD privatized its parts inventory system at the end of FY2001-02. This FY2008-09 budget contains the continuation of that program.

In FY1995-96, ESD implemented a vehicle replacement plan. As a part of that plan, each year ESD analyzes the entire city fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, and other factors. Based on that yearly analysis, ESD rates the vehicles, and then compiles a prioritized vehicle replacement list. Equipment Services staff subsequently meets with departments to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Under the United States Clean Air Act, at least 20 percent of fleets in cities, like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50 percent of city vehicles purchased be alternative fuel vehicles.

FORT WORTH



EQUIPMENT SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

Equipment Maintenance Labor Costs	\$9,233,873
Fuel Costs and Overhead	10,052,955
Repair and Maintenance Parts	4,763,602
ESD Administrative Charge	2,303,940
Outside Repair and Maintenance	725,019
Other Charges	<u>117,261</u>
TOTAL REVENUE	\$27,196,651

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	(\$7,061)
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$27,189,590

EXPENDITURES:

Personal Services	\$8,206,067
Supplies	15,047,535
Contractual Services	<u>3,675,623</u>
TOTAL RECURRING EXPENSES	\$26,929,225

CAPITAL OUTLAY:

Capital Outlay	<u>\$260,365</u>
TOTAL CAPITAL OUTLAY	
TOTAL EXPENDITURES	\$27,189,590

FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
EQUIPMENT SERVICES FUND**

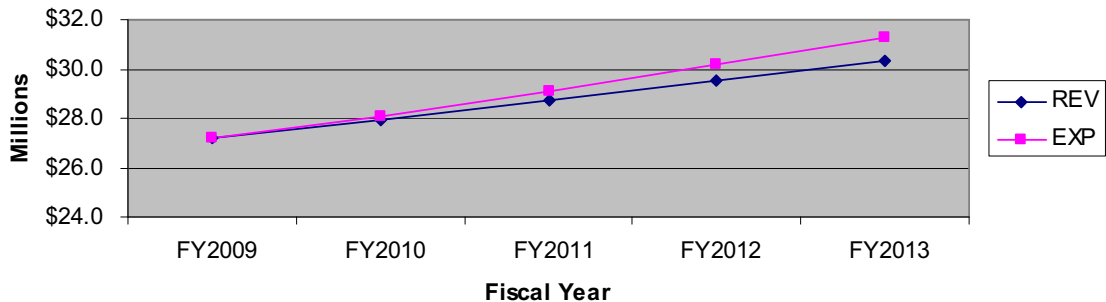
Cash Balance as of 9/30/08 *	(\$663,602)
Plus: Projected Revenues	\$27,196,651
Less: Projected Expenditures	(\$27,189,589)
Estimated Available Cash as of 9/30/09	(\$656,540)

* Preliminary cash balance due to pending audit of actual cash balances

EQUIPMENT SERVICES FUND FIVE YEAR FORECAST FISCAL YEAR 2009 THROUGH 2013

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	(\$663,603)	(\$656,542)	(\$847,495)	(\$1,264,350)	(\$1,939,565)
Revenues*					
Equipment Maintenance Labor	\$9,233,873	\$9,510,889	\$9,796,216	\$10,090,102	\$10,392,805
Fuel Costs and Overhead	\$10,052,955	\$10,354,544	\$10,665,180	\$10,985,135	\$11,314,689
Repair and Maintenance Parts	\$4,763,603	\$4,906,511	\$5,053,706	\$5,205,318	\$5,361,477
Administrative Charge	\$2,303,940	\$2,303,940	\$2,303,940	\$2,303,940	\$2,303,940
Outside Repair and Maintenance	\$725,019	\$746,770	\$769,173	\$792,248	\$816,015
Other Charges	<u>\$117,261</u>	<u>\$120,779</u>	<u>\$124,402</u>	<u>\$128,134</u>	<u>\$131,978</u>
Total Revenue	\$27,196,651	\$27,943,432	\$28,712,617	\$29,504,877	\$30,320,906
Total Resources	\$26,533,048	\$27,286,891	\$27,865,123	\$28,240,527	\$28,381,341
Expenditures					
Personnel Services	\$8,206,067	\$8,581,357	\$8,989,853	\$9,436,284	\$9,926,153
Supplies	\$15,047,535	\$15,498,961	\$15,963,930	\$16,442,848	\$16,936,133
Contractual	\$3,675,623	\$3,785,892	\$3,899,468	\$4,016,452	\$4,136,946
Capital	\$260,365	\$268,176	\$276,221	\$284,508	\$293,043
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$27,189,590	\$28,134,385	\$29,129,473	\$30,180,092	\$31,292,275
Projected Variance	\$7,061	(\$190,953)	(\$416,856)	(\$675,215)	(\$971,370)
Projected Cash Balance	(\$656,542)	(\$847,495)	(\$1,264,350)	(\$1,939,565)	(\$2,910,935)
Reserve Requirement	\$5,437,918	\$5,626,877	\$5,825,895	\$6,036,018	\$6,258,455
Excess/(Deficit)	(\$6,094,460)	(\$6,474,372)	(\$7,090,245)	(\$7,975,583)	(\$9,169,390)

EQUIPMENT SERVICES FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Administration	\$1,882,087	\$2,040,453	\$2,071,531	\$2,247,668	\$1,297,816
Equipment Services Information Systems	0	0	0	0	801,611
Equipment Materials	4,272,042	4,494,025	4,464,682	\$4,844,302	5,960,769
James Ave	1,940,708	1,902,633	4,012,793	\$4,353,990	3,911,087
Southside Service Center	935,635	916,707	1,014,844	\$1,101,134	1,018,239
Brennan Street	1,537,649	1,578,237	1,858,968	\$2,017,031	1,810,494
Water & Sewer Center	1,009,738	981,863	1,017,752	\$1,104,289	1,124,903
James AV Light	1,817,946	1,943,392	0	0	0
Fuel Services	377,152	646,222	379,887	\$412,188	427,509
Technical Services	316,632	287,679	338,498	\$367,280	401,152
Tire Shop	249,070	289,963	345,882	\$375,291	332,055
Parts & Fuel Inventory	7,237,675	7,480,979	7,806,639	\$8,470,417	10,078,954
Non-Departmental	<u>225,651</u>	<u>10,962</u>	<u>25,000</u>	<u>27,126</u>	<u>25,000</u>
TOTAL	\$21,801,985	\$22,573,115	\$23,336,476	\$25,320,716	\$27,189,589

FORT WORTH



**COMPARISON OF EQUIPMENT SERVICES FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Interest on Investments	\$0	\$0	\$0	\$2,940	\$0
Equipment Maint/Labor Cost	6,579,348	6,430,690	6,822,525	6,944,405	7,709,520
Fuel Overhead	123,839	119,813	124,200	124,359	120,148
Veh Repair & Maint Overhead	1,200,901	1,180,461	1,224,000	1,304,467	1,524,353
Other Labor Charges	9,259	24,083	11,347	1,783	0
Car Wash	0	54,473	55,000	39,993	55,000
Rev from Sale of Auto Parts	19,844	16,263	13,000	13,000	13,000
Diesel Sales	2,517,182	2,452,364	2,768,842	2,981,405	3,633,736
Used Parts & Oil	6,988	2,213	6,262	12,857	6,262
Veh & Equipment Sales	420	0	0	0	0
Unleaded Sales	2,223,939	2,187,471	2,391,022	3,116,139	3,145,793
Propane Sales	120,725	73,896	127,738	38,412	98,993
Veh Repair & Maint Supplies	3,298,044	3,286,966	3,400,000	3,536,405	4,763,602
Outside Rep & Main Costs	1,840,524	1,772,962	1,641,353	1,994,863	659,108
Outside Rep & Main Ovrhd	184,053	177,572	164,135	153,401	65,911
Lubricant Costs	113,202	129,741	145,083	159,756	169,755
Lubricant Overhead	2,724	21,272	2,753	7,740	2,570
Diesel Overhead	129,656	128,366	140,160	122,966	130,038
Propane Overhead	11,464	6,638	11,791	2,649	6,024
Gas Card Revenue	2,065,630	2,001,287	2,083,954	2,943,613	2,720,432
Gas Card Overhead	25,631	25,168	26,141	27,058	25,466
ESD Admin Charge	1,989,195	2,031,840	2,134,170	2,219,731	2,303,940
Gas Tax Refund	55,506	0	0	0	0
Misc. Revenue	26,953	20,991	3,000	9,444	3,000
EPA Revenue	<u>23,538</u>	<u>27,390</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
TOTAL	\$22,568,565	\$22,171,920	\$23,336,476	\$25,797,386	\$27,196,651

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

EQUIPMENT SERVICES

FUND/CENTER

PI61/0212010:0212095

SUMMARY OF FUND RESPONSIBILITIES:

The Equipment Services Department (ESD) has responsibility for vehicle and equipment acquisition, monitoring, servicing, fueling and repair for the entire city fleet.

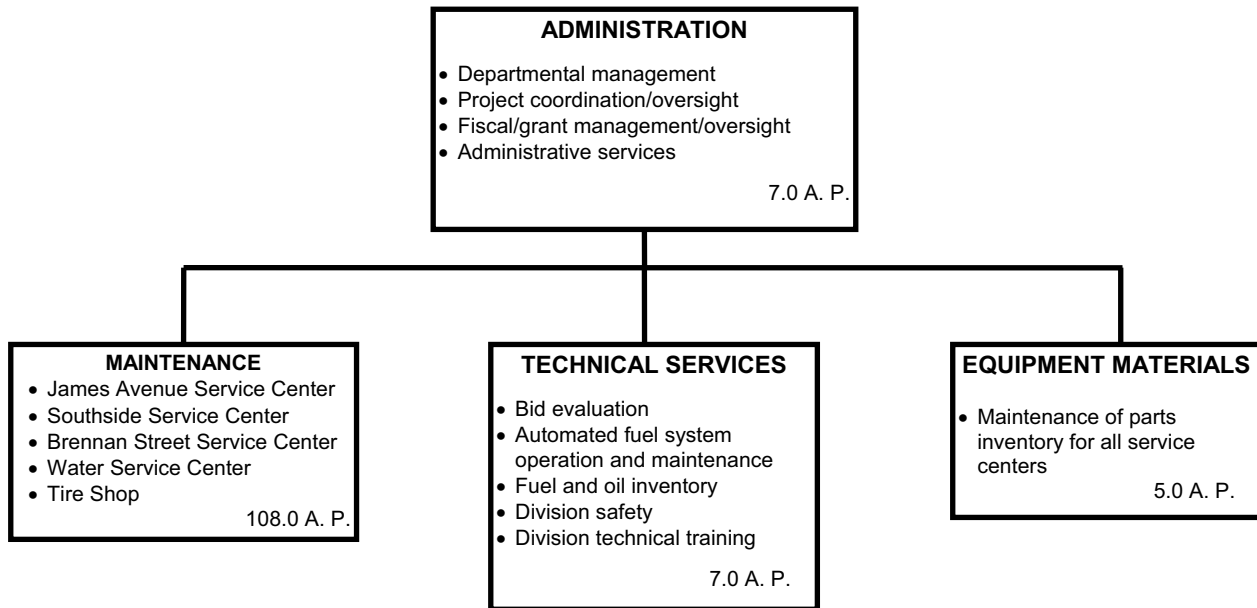
Within the department, field services, mechanical maintenance, fuel, lubricants, and other supplies are provided by the following five service centers: James Ave, Southside, Brennan, Water, and the Tire Shop. Equipment Services also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. In addition, the department has a Fuel Services Section that provides for fueling services for all city vehicles and equipment. ESD's Technical Services Section performs procurement and other fleet administrative functions.

ESD privatized its parts inventory system at the end of FY2001-02. This FY2008-09 Budget contains the continuation of this program. AutoZone, as the contracted provider of that service, now supplies most city departments with required vehicle repair parts.

As an Internal Service Fund, the majority of ESD's operating funds come from reimbursements from other city departments for all fuel, parts, and services provided. The application of an overhead charge to all vehicle repair parts, fuel, and outside services, as well as an annual administrative fee assessed on most numbered vehicles and equipment, allows ESD to support its general, non-department specific administrative functions.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 7,274,829	\$ 7,888,907	\$ 8,186,247	\$ 8,206,067
Supplies	10,617,153	11,301,766	15,047,535	15,047,535
Contractual	4,426,171	4,128,853	3,675,623	3,675,623
Capital Outlay	254,962	16,950	260,365	260,365
Debt Service	0	0	0	0
Total Expenditures	\$ 22,573,115	\$ 23,336,476	\$ 27,169,769	\$ 27,189,589
Authorized Positions	126.00	126.00	127.00	127.00

EQUIPMENT SERVICES - 127.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
EQUIPMENT SERVICES		PI61/0212010:0212095	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$23,336,476	A.P.	126.00
2008-09 ADOPTED:	\$27,189,589	A.P.	127.00
<p>A) The adopted budget increases by \$46,236 for the addition of one Auto Body Repairer position. This will allow for greater efficiencies by reducing the need for excessive outside repair costs.</p> <p>B) The adopted budget increases by \$1,447,862 in motor vehicle repair due to the aging fleet.</p> <p>C) The adopted budget increases by \$864,894 in diesel fuel due to rising fuel costs.</p> <p>D) The adopted budget increases by \$754,771 in fuel purchases due to rising fuel costs.</p> <p>E) The adopted budget increases by \$636,478 in ESD Gascard fuel due to rising fuel costs.</p> <p>F) The adopted budget decreases by (\$515,187) due to the projected reduction in the need for outside repair. This is the result of an additional Auto Body Repairer positions, as well as the reclassification of three positions to mechanics. These changes will allow for more repair work to be completed in-house instead of using more costly outside services.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
EQUIPMENT SERVICES			
DEPARTMENT PURPOSE			
To Provide the City of Fort Worth with the services and information necessary to optimally manage and utilize the City's equipment required to accomplish our mission and operational tasks.			
FY2008-09 DEPARTMENTAL OBJECTIVES			
Maintain fleet availability for user departments above 95% at present budgetary levels			
Perform scheduled maintenance above 55% of repairs at present budgetary levels			
Complete in-shop repairs within three working days above 70% of the time at present budgetary levels			
Keep repeat repairs (any vehicle that is returned or reported to the shop by the customer with the same complaint within 500 miles or 5 working days) less than 1% of total repairs			
Keep fuel supply inventory variances at less than 1%			
Provide 2400 hours of Technician Training for shop personnel			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Fleet Availability	95.80	96	96
Maintenance Scheduled	52.40	55	55
In-house Repairs within 3 days	81%	81%	81%
Repeat Repairs	.71%	.71%	.50%
Variance in Fuel Inventory	<1%	<1%	<1%
Employee Training Hours	2,500	2,400	2,400

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61 EQUIPMENT SERVICES FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>EQUIPMENT SERVICES</u>								
0212010	ADMINISTRATION	\$ 2,040,453	\$ 2,071,531	\$ 1,619,803	\$ 1,297,817	7.00	7.00	5.00	5.00
0212011	EQUIPMENT SERVICES INFORMATION SYSTEMS	0	0	795,443	801,611	0.00	0.00	2.00	2.00
0212015	EQUIPMENT MATERIALS	4,494,025	4,464,682	5,942,985	5,960,769	4.00	5.00	5.00	5.00
0212030	JAMES HEAVY	1,902,633	4,012,793	3,730,313	3,911,087	27.00	57.00	57.00	57.00
0212035	SOUTHSIDE SERVICE CENTER	916,707	1,014,844	990,159	1,018,239	11.00	11.00	11.00	11.00
0212045	BRENNAN STREET	1,578,237	1,858,968	1,759,736	1,810,494	22.00	21.00	22.00	22.00
0212050	WATER & SEWER CENTER	981,863	1,017,752	1,086,119	1,124,903	13.00	13.00	13.00	13.00
0212055	JAMES LIGHT	1,943,392	0	0	0	30.00	0.00	0.00	0.00
0212070	FUEL SERVICES	646,222	379,887	418,433	427,509	4.00	3.00	3.00	3.00
0212071	TECHNICAL SERVICES	287,679	338,498	410,288	401,152	3.00	4.00	4.00	4.00
0212080	TIRE SHOP	289,963	345,882	312,537	332,055	5.00	5.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61	EQUIPMENT SERVICES FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0212085	PARTS & FUEL INVENTORY	7,480,979	7,806,639	10,078,954	10,078,954	0.00	0.00	0.00	0.00
0212095	NON-DEPARTMENTAL	10,962	25,000	25,000	25,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 22,573,115</u>	<u>\$ 23,336,476</u>	<u>\$ 27,169,769</u>	<u>\$ 27,189,589</u>	<u>126.00</u>	<u>126.00</u>	<u>127.00</u>	<u>127.00</u>
	TOTAL	\$ 22,573,115	\$ 23,336,476	\$ 27,169,769	\$ 27,189,589	126.00	126.00	127.00	127.00

FUND STATEMENT

FUND:

INFORMATION SYSTEMS FUND

The Information Systems Fund provides for the management of the city's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth to provide quality service to the community. This coordination of information technology resources is accomplished through such services as planning and project management, administrative support, technical services, software applications development and acquisition, and telecommunications.

In the past, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. In FY1998-99, the department began operating on a business model in which it bills city departments for services rendered. Currently, non-discretionary IT related costs are allocated to departments. This would include computing, telephone and radio services.

All city departments are IT Solutions customers, and the department receives the bulk of its revenue from these customers. The department's expenditures include personnel costs, operating supplies, contractual/consulting services, licensing, maintenance, and such capital equipment as computers and other hardware and software.

FORT WORTH



**INFORMATION SYSTEMS FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Computing Services	\$15,024,289
Telephone Services	4,214,178
Radio Services	1,216,756
External Customer Revenue	630,656
Transfer to the Capital Project Fund (C196)*	<u>1,826,647</u>
TOTAL REVENUE	\$22,912,526

EXPENDITURES:

Personal Services	\$9,475,865
Supplies	621,524
Contractual Services*	<u>12,808,137</u>
TOTAL RECURRING EXPENSES	\$22,905,526

CAPITAL OUTLAY:

Capital Outlay	<u>\$7,000</u>
TOTAL CAPITAL OUTLAY	\$7,000
TOTAL EXPENDITURES	\$22,912,526

* This budget includes a \$1.8M transfer to the Information Systems Capital Project Fund to assist in eliminating the current negative fund balance.

FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
INFORMATION SYSTEMS FUND**

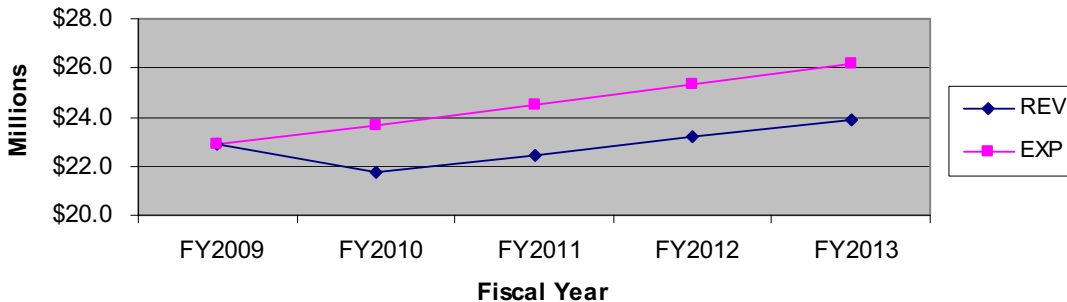
Cash Balance as of 9/30/08 *	(438,072)
Plus: Projected Revenues	\$22,912,526
Less: Projected Expenditures	(\$22,912,526)
Estimated Available Cash as of 9/30/09	(\$438,072)

* Preliminary cash balance due to pending audit of actual cash balances

**INFORMATION SYSTEMS FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	(\$438,072)	(\$438,072)	(\$2,355,201)	(\$4,377,413)	(\$6,521,952)
Revenues*					
Computing Services	\$15,024,289	\$15,505,066	\$16,001,228	\$16,513,267	\$17,041,692
Telephone Services	\$4,214,178	\$4,349,032	\$4,488,201	\$4,631,823	\$4,780,041
Radio Services	\$1,216,756	\$1,255,693	\$1,295,875	\$1,337,343	\$1,380,138
External Customers	\$630,656	\$650,837	\$671,664	\$693,157	\$715,338
Transfer to the Equip Fund	<u>\$1,826,647</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Revenue	\$22,912,526	\$21,760,627	\$22,456,967	\$23,175,590	\$23,917,209
Total Resources	\$22,474,454	\$21,322,555	\$20,101,766	\$18,798,178	\$17,395,257
Expenditures					
Personnel Services	\$9,475,865	\$9,837,996	\$10,224,225	\$10,637,527	\$11,081,346
Supplies	\$621,524	\$640,170	\$659,375	\$679,156	\$699,531
Contractual	\$12,808,137	\$13,192,381	\$13,588,153	\$13,995,797	\$14,415,671
Capital	\$7,000	\$7,210	\$7,426	\$7,649	\$7,879
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$22,912,526	\$23,677,756	\$24,479,179	\$25,320,129	\$26,204,426
Projected Variance	\$0	(\$1,917,129)	(\$2,022,211)	(\$2,144,539)	(\$2,287,217)
Projected Cash Balance	(\$438,072)	(\$2,355,201)	(\$4,377,413)	(\$6,521,952)	(\$8,809,169)
Reserve Requirement	\$4,582,505	\$4,735,551	\$4,895,836	\$5,064,026	\$5,240,885
Excess/(Deficit)	(\$5,020,577)	(\$7,090,753)	(\$9,273,249)	(\$11,585,978)	(\$14,050,054)

**INFORMATION SYSTEMS FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF INFORMATION SYSTEMS FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Administration	\$822,184	\$584,431	\$813,619	\$748,134	\$2,477,081
Security	889,344	563,725	1,384,934	1,273,466	1,412,104
Infrastructure	3,814,126	3,723,149	4,795,602	4,409,623	4,342,366
Finance	730,878	773,060	924,398	849,997	704,667
Operations	4,300,612	5,869,439	6,994,667	6,431,694	4,540,030
Communications	6,799,991	8,106,921	6,916,647	6,359,953	7,787,110
Finance/Administration	1,195,084	0	0	0	0
Customer Service	1,384,327	1,237,480	1,248,343	1,147,869	1,358,955
Department Overhead	<u>944,828</u>	<u>159,557</u>	<u>201,699</u>	<u>185,465</u>	<u>290,213</u>
TOTAL	\$20,881,375	\$21,017,763	\$23,279,909	\$21,406,201	\$22,912,526

FORT WORTH



**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Computing Services	\$13,649,480	\$15,971,559	\$16,504,756	\$16,149,154	\$15,024,289
Telephone Services	4,526,563	4,268,783	4,306,086	4,620,238	4,214,178
Radio Services	1,496,566	1,496,307	1,297,216	1,455,374	1,216,756
Software Based Charges	0	3,551	0	0	0
External Customers	659,373	729,493	620,351	717,473	630,656
Other Revenue	2,649	673	0	0	0
Transfer to Capital Projects Fund	0	0	0	0	1,826,647
Use of Fund Balance	<u>0</u>	<u>0</u>	<u>551,500</u>	<u>0</u>	<u>0</u>
TOTAL	\$20,334,631	\$22,470,366	\$23,279,909	\$22,942,240	\$22,912,526

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

INFORMATION SYSTEMS FUND

FUND/CENTER

PI68/0041000:0049000

SUMMARY OF FUND RESPONSIBILITIES:

The Information Technology Solutions (IT Solutions) Department is organized into the following groups: Administration, Finance and Contract Administration, Application Services, IT Communications and Infrastructure Services, Mainframe Services, and Strategic Business Resources.

IT Solutions Administration provides overall department direction, as well as planning and coordination of information technology policy and procedures for all city departments.

The Finance and Contract Administration group is responsible for all business-administrative functions, including IT Solutions billing and allocations, financial and budget management, procurement of information technology equipment and services for all city departments, and contract administration.

Application Services provides distributed applications support and geographic information systems support.

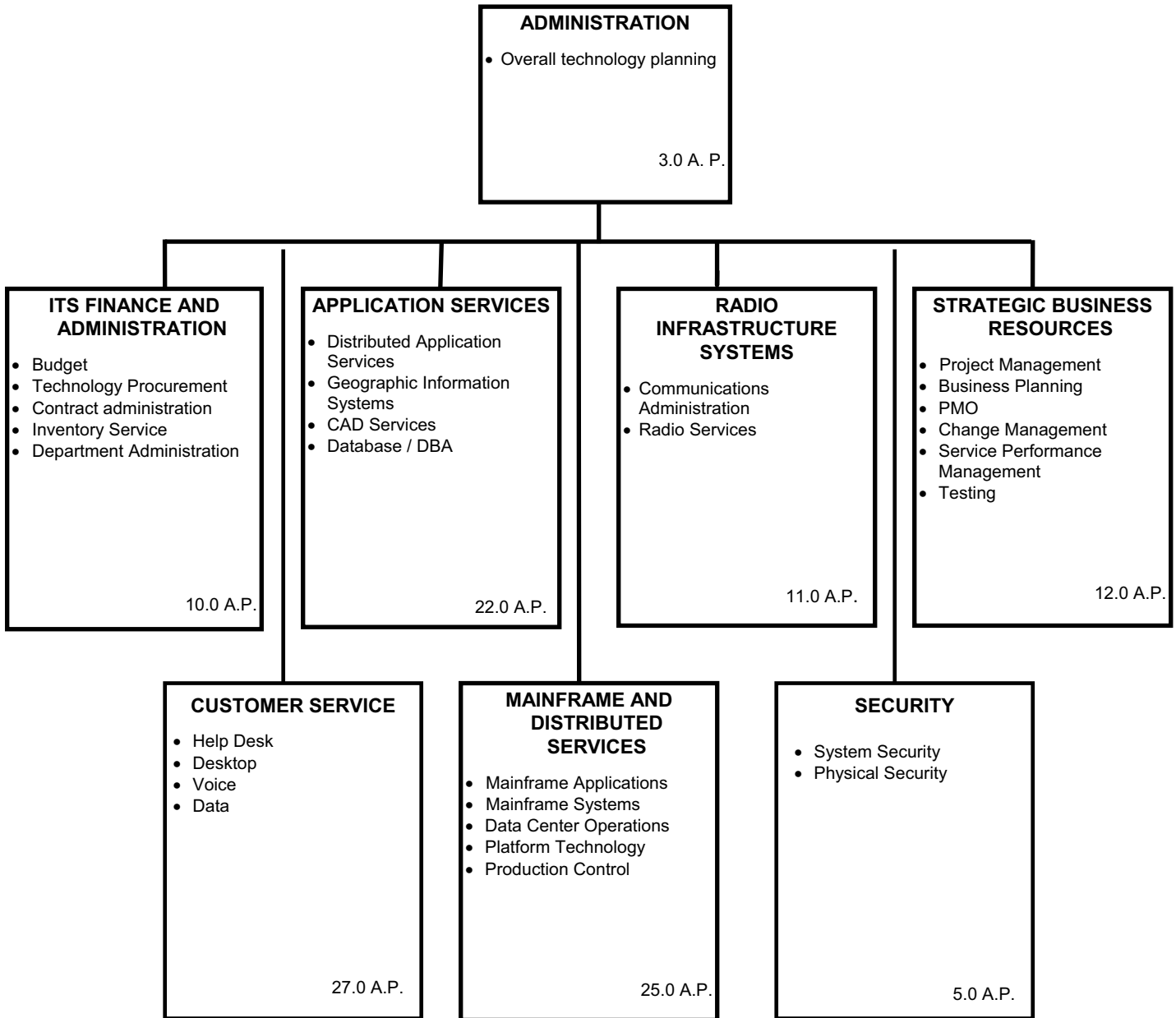
The Communications & Infrastructure Group provides technical management and development of the City's telephone system, radio systems and the public safety Computer-Aided Dispatch system; and technical management and development for the City's network infrastructure, Desktop Support, and IT Security services.

Mainframe Services provides operations support for the City's mainframe computer as well as application development and maintenance for mainframe computing.

Strategic Business Resources provides business planning and project management services for IT enterprise projects. The Customer Support Center serves as IT Solutions' primary point of contact for customers through the Help Desk.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 9,050,183	\$ 10,463,471	\$ 9,480,562	\$ 9,475,865
Supplies	1,417,062	606,984	621,524	621,524
Contractual	10,335,373	12,042,454	12,793,137	12,808,137
Capital Outlay	215,146	167,000	7,000	7,000
Debt Service	0	0	0	0
Total Expenditures	\$ 21,017,763	\$ 23,279,909	\$ 22,902,223	\$ 22,912,526
Authorized Positions	122.00	131.00	115.00	115.00

INFORMATION SYSTEMS FUND - 115.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
INFORMATION SYSTEMS FUND	PI68/0041000:0049000		
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$23,279,909	A.P.	131.0
2008-09 ADOPTED:	\$22,912,526	A.P.	115.0
<p>A) The adopted budget decreases by (\$1,370,009) due to the downsizing of the Strategic Business Resources Division. This reduction includes nine authorized positions: an Administrative Technician, an IT Business Planner, an IT Business Systems Coordinator, an IT Quality Assurance Coordinator, and five IT Project Consultants.</p> <p>B) The adopted budget decreases by (\$245,651) due to the downsizing of the IT Finance/Contract staff. The reduction includes three authorized positions: an Administrative Assistant, a Senior Administrative Assistant, and an IT Business Systems Coordinator.</p> <p>C) The adopted budget decreases by (\$218,856) due to the elimination of an IT Communication Technician and contractual radio services. This position was vacant at the time of elimination, but would have provided regularly scheduled maintenance services to support radio services for Public Safety and other city departments.</p> <p>D) The adopted budget decreases by (\$177,774) due to the elimination of an IT Lead Programmer and project consulting services. This position was vacant at the time of elimination, but if filled, would have provided programming and analyst support for City Departments. Additionally, if this position had been filled it would have provided enhancements to existing systems, new interfaces, and additional staff support to eGov projects.</p> <p>E) The adopted budget decreases by (\$102,809) due to the elimination of an IT Tech Support position, and an IT PC Support Specialist. The IT Tech Support position provided computer server, email storage, and infrastructure services to City departments, as well as processing citizens' public information requests. The IT PC Support Specialist provided desktop and laptop support for City departments. The service impact of eliminating the PC Support position will be partially offset by contracting services for this purpose.</p> <p>G) The adopted budget increases by \$1,826,647 due to a one-time transfer to the IT Equipment Fund to assist in restoring the negative fund balance.</p> <p>H) The adopted budget increases by \$610,647 in transfers out for various technology projects.</p> <p>I) The adopted budget increases by \$193,548 due to the proposed re-instatement for vacation buyback option.</p> <p>J) The adopted budget increases by \$180,128 in other contractual.</p> <p>K) The adopted budget increases by \$193,548 due to the proposed re-instatement for vacation buyback option.</p> <p>L) The adopted budget increases by \$77,389 in IT leased equipment based on the department's plans for employee PC's/servers/peripherals.</p> <p>M) The adopted budget increases by \$73,698 in bad debt expenses.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
INFORMATION SYSTEMS FUND			
DEPARTMENT PURPOSE			
IT Solutions is a business partner connecting city departments and the community through innovative technology to achieve the City's strategic goals.			
FY2008-09 DEPARTMENTAL OBJECTIVES			
To provide radio and data communications availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To provide voice network availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To provide Customer Support Service performance levels at help desk industry standards at a cost not to exceed budgeted levels			
To provide application software availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To have good or excellent customer satisfaction for equipment installation and desktop support in excess of 80 percent of the time at a cost not to exceed budgeted levels			
To provide first call resolution on 75% of help desk calls.			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Applications and database on-line availability	>99%	>99%	>99%
Public Safety Trunked Voice Radio System availability	99%	99%	>99%
Customer satisfaction with equipment installation	84%	89%	89%
Good/Excellent customer satisfaction with desktop support	94%	95%	96%
Customer satisfaction for Cust Supp Ctr	95%	96%	96%
First Call Resolution Rate>=70%	68%	75%	75%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ADMINISTRATION AND IT SECURITY</u>								
0041000	ADMINISTRATION	\$ 584,431	\$ 813,619	\$ 2,916,277	\$ 2,477,081	3.00	2.00	3.00	3.00
	Sub-Total	<u>\$ 584,431</u>	<u>\$ 813,619</u>	<u>\$ 2,916,277</u>	<u>\$ 2,477,081</u>	<u>3.00</u>	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>IT SECURITY</u>								
0041100	IT SECURITY	\$ 563,725	\$ 1,384,934	\$ 1,393,132	\$ 1,412,104	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 563,725</u>	<u>\$ 1,384,934</u>	<u>\$ 1,393,132</u>	<u>\$ 1,412,104</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>INFRASTRUCTURE</u>								
0043010	PLATFORM TECHNOLOGIES	\$ 1,857,579	\$ 2,325,548	\$ 1,849,494	\$ 1,869,016	5.00	6.00	5.00	5.00
0043020	DATA CENTER OPERATIONS	1,865,570	2,470,054	2,430,935	2,473,350	12.00	16.00	14.00	14.00
	Sub-Total	<u>\$ 3,723,149</u>	<u>\$ 4,795,602</u>	<u>\$ 4,280,429</u>	<u>\$ 4,342,366</u>	<u>17.00</u>	<u>22.00</u>	<u>19.00</u>	<u>19.00</u>
	<u>FINANCE</u>								
0044000	FINANCE & CONTRACT ADMINISTRATION	\$ 773,060	\$ 924,398	\$ 658,500	\$ 704,667	11.00	13.00	10.00	10.00
	Sub-Total	<u>\$ 773,060</u>	<u>\$ 924,398</u>	<u>\$ 658,500</u>	<u>\$ 704,667</u>	<u>11.00</u>	<u>13.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>OPERATIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0045000	STRATEGIC BUSINESS RESOURCES	\$ 3,194,978	\$ 4,039,262	\$ 1,426,594	\$ 1,498,685	17.00	18.00	12.00	12.00
0045010	MAINFRAME APPLICATIONS	835,167	776,283	806,166	829,026	6.00	7.00	6.00	6.00
0045020	DISTRIBUTED APPLICATIONS	1,012,486	1,178,324	1,459,986	1,506,488	11.00	11.00	14.00	14.00
0045050	GEOGRAPHIC INFORMATION SERVICES	826,808	1,000,798	690,603	705,831	9.00	9.00	5.00	5.00
	Sub-Total	<u>\$ 5,869,439</u>	<u>\$ 6,994,667</u>	<u>\$ 4,383,349</u>	<u>\$ 4,540,030</u>	<u>43.00</u>	<u>45.00</u>	<u>37.00</u>	<u>37.00</u>
	<u>COMMUNICATIONS</u>								
0046000	IT COMMUNICATIONS SERVICES GROUP	\$ 241,019	\$ 313,293	\$ 230,016	\$ 232,416	3.00	2.00	1.00	1.00
0046010	VOICE & DATA SERVICES	5,073,511	4,149,439	4,599,179	4,642,205	10.00	10.00	11.00	11.00
0046020	RADIO SERVICES	2,050,934	1,760,921	1,663,935	1,706,475	10.00	11.00	9.00	9.00
0046040	CAD SERVICES	741,457	692,994	1,190,209	1,206,014	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 8,106,921</u>	<u>\$ 6,916,647</u>	<u>\$ 7,683,339</u>	<u>\$ 7,787,110</u>	<u>27.00</u>	<u>27.00</u>	<u>25.00</u>	<u>25.00</u>
	<u>CUSTOMER SERVICE</u>								
0048000	CUSTOMER SUPPORT CENTER	\$ 520,771	\$ 520,843	\$ 517,069	\$ 541,996	7.00	8.00	7.00	7.00
0048001	DESKTOP SUPPORT	716,709	727,500	781,038	816,959	9.00	9.00	9.00	9.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 1,237,480	\$ 1,248,343	\$ 1,298,107	\$ 1,358,955	16.00	17.00	16.00	16.00
	<u>DEPT OVERHEAD</u>								
0049000	DEPT OVERHEAD	\$ 159,557	\$ 201,699	\$ 289,090	\$ 290,213	0.00	0.00	0.00	0.00
	Sub-Total	\$ 159,557	\$ 201,699	\$ 289,090	\$ 290,213	0.00	0.00	0.00	0.00
	TOTAL	\$ 21,017,763	\$ 23,279,909	\$ 22,902,223	\$ 22,912,526	122.00	131.00	115.00	115.00

FORT WORTH



FUND STATEMENT

FUND:

ENGINEERING SERVICES FUND

The Engineering Services Fund is an Internal Service Fund that provides for comprehensive engineering design, project management, surveying, quality control testing, and construction inspection for water, street, storm drain, sidewalk and other infrastructure improvements. The Engineering Services Fund derives approximately 98 percent of its revenue from Capital Improvement Program (CIP) projects, primarily in the Transportation and Public Works and Water/Sewer Departments.

The Engineering Services Fund, operates based on a philosophy that focuses on the following: 1) operations driven by the balance of customer needs and revenue; 2) a staffing level driven by workload and customer needs; 3) the study and use of innovative private sector business concepts; 4) the combination of public and private resource opportunities; and 5) the provision of competitive and timely services.

The Engineering Service Fund consists of four strategically aligned service delivery groups (operational divisions). This structure allows the Engineering Service Fund to conduct operations in a manner similar to that of a successful private sector engineering consulting firm.

The Business Service Delivery Group is responsible for overall administrative operations, contract administration, network and technology services, and coordination of administrative and fiscal activities within each service delivery group.

The Construction Service Delivery Group provides for quality control of laboratory testing of construction materials and construction inspection services to ensure compliance with approved construction plans, specifications and contract documents. The Rights of Way/Easements is part of this group and is responsible for obtaining all necessary easements and rights-of-way for City of Fort Worth projects. Survey Services is also part of this group and is responsible for providing preliminary survey, construction staking, easement description services, as well as real property surveys for platting.

The Engineering Service Delivery Group consists of several sections that provide engineering services for a broad array of programs. These programs include street reconstruction (CIP); development plan review; water and sanitary sewer pipeline rehabilitation, replacement and extensions; and airport and park improvements. These programs may use in-house design teams or be contracted out to private consultants based on resource availability and response time required. The private utility coordination function is also provided through this service group and is available for use by other departments managing their own design processes. The Vault/Engineering Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

The Staff Development Service Delivery Group is responsible for the Engineering Co-op Program, professional development, staff recruitment/retention and organizational and process review.

FORT WORTH



**COMPARISON OF ENGINEERING SERVICES FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Engineering Administration	\$1,088,114	\$1,143,556	\$1,142,808	\$1,142,808	\$0
Inspection & Survey Section	5,576,587	5,918,132	6,762,936	6,762,936	0
Laboratory Section	544,057	587,026	655,135	655,135	0
Design Services	2,720,286	2,986,474	3,277,752	3,277,752	0
Mapping Services	952,100	1,088,486	1,056,897	1,056,897	0
Survey Section	1,224,129	1,241,176	1,540,703	1,540,703	0
Real Property	1,088,114	1,227,188	1,399,347	1,399,347	0
Staff Development	<u>408,043</u>	<u>402,473</u>	<u>454,709</u>	<u>454,709</u>	<u>0</u>
TOTAL	\$13,601,431	\$14,594,511	\$16,290,287	\$16,290,287	\$0

FORT WORTH



**COMPARISON OF ENGINEERING SERVICES FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Transfer from Water and Sewer Operating Fund	\$4,185	\$5,044	\$7,000	\$16,805	\$0
Transfer from Lake Worth Trust Fund	182,205	118,694	100,000	159,892	0
Parks & Community Services Capital Projects-GF	116,739	118,700	40,000	147,499	0
T/PW General Fund Programs	255,717	296,715	250,000	379,556	0
Environmental Services	87,232	39,773	0	6,060	0
Aviation Capital Projects	37,181	25,328	50,000	54,000	0
T/PW Capital Projects	3,923,929	3,919,833	7,951,278	4,668,752	0
Water Capital Projects	4,291,268	4,502,688	5,693,652	6,146,828	0
Wastewater Capital Projects	3,470,620	2,704,225	2,078,857	2,673,727	0
Receipts from Other Funds	173,102	176,023	179,000	179,000	0
Contract Street Maintenance	1,087,500	1,077,216	0	395,629	0
Surplus Management Fees	46,520	186,565	100,000	42,014	0
Gas Lease Admin Fees	42,000	87,000	100,000	100,000	0
Interest from Investment	86,344	39,419	15,000	15,380	0
Miscellaneous Revenues	<u>154,290</u>	<u>72,633</u>	<u>25,500</u>	<u>89,467</u>	<u>0</u>
TOTAL	\$13,958,833	\$13,369,856	\$16,590,287	\$15,074,609	\$0

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENGINEERING SERVICES FUND

FUND/CENTER

PI19/0301000:0307010

SUMMARY OF FUND RESPONSIBILITIES:

Effective Fiscal Year 2008-09, the Department of Engineering will now function as the Engineering Services Fund under the Transportation & Public Works Department.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 11,594,355	\$ 13,211,314	\$ 12,023,975	\$ 0
Supplies	539,043	591,993	622,535	0
Contractual	2,085,362	2,413,980	2,202,818	0
Capital Outlay	375,752	373,000	461,000	0
Total Expenditures	\$ 14,594,512	\$ 16,590,287	\$ 15,310,328	\$ 0
Authorized Positions	179.75	186.75	164.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	ENGINEERING SERVICES FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ENGINEERING ADMINIS- TRATION DIVISION</u>								
0301000	ADMINISTRATION	\$ 1,143,556	\$ 1,442,808	\$ 1,625,920	\$ 0	12.00	14.00	13.00	0.00
	Sub-Total	\$ 1,143,556	\$ 1,442,808	\$ 1,625,920	\$ 0	12.00	14.00	13.00	0.00
	<u>CONSTRUCTION DIVI- SION</u>								
0302010	INSPECTION & SURVEY SECTION	\$ 5,918,132	\$ 6,762,936	\$ 5,958,408	\$ 0	63.00	71.00	64.00	0.00
0302030	LABORATORY SECTION	587,026	655,135	659,834	0	9.00	9.00	9.00	0.00
	Sub-Total	\$ 6,505,158	\$ 7,418,071	\$ 6,618,242	\$ 0	72.00	80.00	73.00	0.00
	<u>ENGINEERING SER- VICES</u>								
0303020	DESIGN SERVICES	\$ 2,986,474	\$ 3,277,752	\$ 3,328,916	\$ 0	38.00	36.00	36.00	0.00
0303030	MAPPING SERVICES	1,088,486	1,056,897	870,873	0	16.75	14.75	11.00	0.00
	Sub-Total	\$ 4,074,961	\$ 4,334,649	\$ 4,199,789	\$ 0	54.75	50.75	47.00	0.00
	<u>SURVEY DIVISION</u>								
0305010	SURVEY SECTION	\$ 1,241,176	\$ 1,540,703	\$ 1,520,355	\$ 0	22.00	21.00	18.00	0.00
	Sub-Total	\$ 1,241,176	\$ 1,540,703	\$ 1,520,355	\$ 0	22.00	21.00	18.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	ENGINEERING SERVICES FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0306010	<u>REAL PROPERTY</u>								
	REAL PROPERTY SER- VICES	\$ 1,227,188	\$ 1,399,347	\$ 760,299	\$ 0	15.00	16.00	8.00	0.00
	Sub-Total	<u>\$ 1,227,188</u>	<u>\$ 1,399,347</u>	<u>\$ 760,299</u>	<u>\$ 0</u>	<u>15.00</u>	<u>16.00</u>	<u>8.00</u>	<u>0.00</u>
	<u>STAFF DEVELOPMENT</u>								
0307010	STAFF DEVELOPMENT	\$ 402,473	\$ 454,709	\$ 585,723	\$ 0	4.00	5.00	5.00	0.00
	Sub-Total	<u>\$ 402,473</u>	<u>\$ 454,709</u>	<u>\$ 585,723</u>	<u>\$ 0</u>	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	<u>0.00</u>
	TOTAL	\$ 14,594,512	\$ 16,590,287	\$ 15,310,328	\$ 0	179.75	186.75	164.00	0.00

**ENGINEERING SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Interest on Investments	\$15,000
Salvage Sales	1,000
Transfer from Water and Sewer Operating Fund	7,000
Parks & Community Services Gen Fund	154,000
T/PW General Fund Programs	107,000
Aviation Capital Projects	35,000
T/PW Capital Projects	4,892,515
Water Capital Projects	3,202,373
Wastewater Capital Projects	6,730,440
Receipts from Other Funds	10,000
Plan Returns	5,000
Miscellaneous Revenues	<u>1,000</u>
TOTAL REVENUE	\$15,160,328

OTHER FINANCING SOURCES:

Change in Net Assets	<u>(\$3,335,562)</u>
TOTAL REVENUE AND OTHER FINANCING RESOURCES	\$11,824,766

EXPENDITURES:

Personal Services	\$9,041,760
Supplies	468,600
Contractual Services	<u>1,853,406</u>
TOTAL RECURRING EXPENSES	\$11,363,766

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$461,000
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$461,000
TOTAL EXPENDITURES	\$11,824,766

FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
ENGINEERING SERVICES FUND**

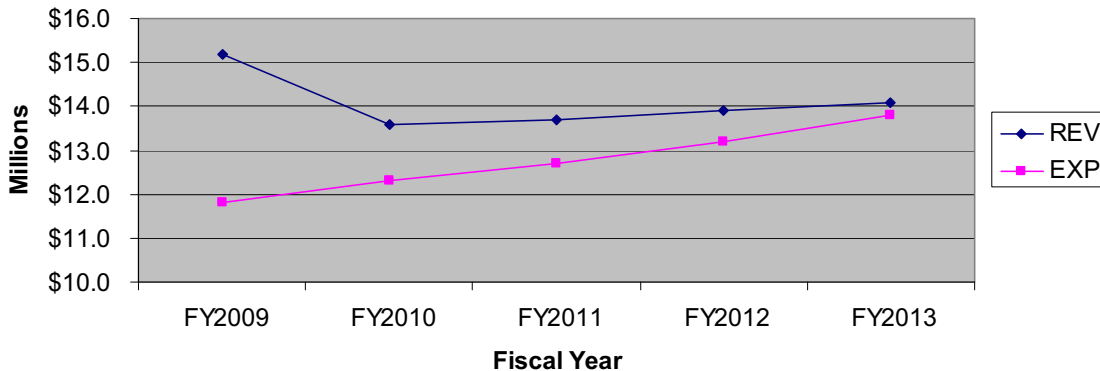
Cash Balance as of 9/30/08 *	\$1,070,129
Plus: Projected Revenues	\$15,160,328
Less: Projected Expenditures	(\$11,824,766)
Estimated Available Cash as of 9/30/09	\$4,405,691

* Preliminary cash balance due to pending audit of actual ending balances.

**ENGINEERING SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	\$1,070,129	\$4,405,691	\$5,717,043	\$6,728,526	\$7,412,946
<u>Revenues*</u>					
Interest	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
PACS General Fund	\$154,000	\$158,620	\$163,379	\$168,280	\$173,328
Lake Worth Fund	\$0	\$0	\$0	\$0	\$0
FM TPW General Fund	\$107,000	\$110,210	\$113,516	\$116,922	\$120,429
Contract Street Maintenance	\$0	\$0	\$0	\$0	\$0
FM TPW Capital Projects	\$4,892,515	\$5,039,290	\$5,190,469	\$5,346,183	\$5,506,569
FM Water Capital Projects	\$3,202,373	\$2,638,755	\$2,638,755	\$2,638,755	\$2,638,755
FM Wastewater Cap Projects	\$6,730,440	\$5,545,882	\$5,545,882	\$5,545,882	\$5,545,882
Other Revenue	\$59,000	\$60,770	\$62,593	\$64,471	\$66,405
Total Revenue	\$15,160,328	\$13,568,527	\$13,729,594	\$13,895,493	\$14,066,369
Total Resources	\$16,230,457	\$17,974,218	\$19,446,637	\$20,624,019	\$21,479,314
<u>Expenditures</u>					
Personnel Services	\$9,041,760	\$9,404,509	\$9,793,695	\$10,212,755	\$10,665,679
Supplies	\$468,600	\$482,658	\$497,138	\$512,052	\$527,413
Contractual	\$1,853,406	\$1,909,008	\$1,966,278	\$2,025,267	\$2,086,025
Capital	\$461,000	\$461,000	\$461,000	\$461,000	\$461,000
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$11,824,766	\$12,257,175	\$12,718,111	\$13,211,073	\$13,740,117
Projected Variance	\$3,335,562	\$1,311,352	\$1,011,483	\$684,420	\$326,252
Projected Cash Balance	\$4,405,691	\$5,717,043	\$6,728,526	\$7,412,946	\$7,739,197
Reserve Requirement	\$2,364,953	\$2,451,435	\$2,543,622	\$2,642,215	\$2,748,023
Excess/(Deficit)	\$2,040,737	\$3,265,608	\$4,184,904	\$4,770,731	\$4,991,174

**ENGINEERING SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF ENGINEERING SERVICES FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Business Services	\$0	\$0	\$0	\$0	\$653,885
Staff Development	0	0	0	0	487,167
Project Services	0	0	0	0	0
Survey Services	0	0	0	0	1,486,446
Real Property	0	0	0	0	743,857
Construction Inspection	0	0	0	0	5,780,529
Lab Services	0	0	0	0	613,988
Program Management	0	0	0	0	927,704
New Development Review	0	0	0	0	759,675
Mapping Services	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>371,515</u>
TOTAL	\$0	\$0	\$0	\$0	\$11,824,766

FORT WORTH



**COMPARISON OF ENGINEERING SERVICES FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Transfer from Water and Sewer Operating Fund	\$0	\$0	\$0	\$0	\$7,000
Parks & Community Services Capital Projects-GF	0	0	0	0	154,000
T/PW General Fund Programs	0	0	0	0	107,000
Aviation Capital Projects	0	0	0	0	35,000
T/PW Capital Projects	0	0	0	0	4,892,515
Water Capital Projects	0	0	0	0	3,202,373
Wastewater Capital Projects	0	0	0	0	6,730,440
Receipts from Other Funds	0	0	0	0	10,000
Surplus Management Fees	0	0	0	0	1,000
Interest from Investment	0	0	0	0	15,000
Miscellaneous Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,000</u>
TOTAL	\$0	\$0	\$0	\$0	\$15,160,328

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENGINEERING SERVICES FUND

FUND/CENTER

PI19/0209900:0209909

SUMMARY OF FUND RESPONSIBILITIES:

The Engineering Services Fund is responsible for providing engineering design, project management, surveying quality control, material testing and construction inspection services for most water, sewer, storm drain, sidewalk and other infrastructure improvement projects.

The Business Service Delivery Group is responsible for overall administrative operations, contract administration, network and technology services, and coordination of fiscal activities within each service delivery group.

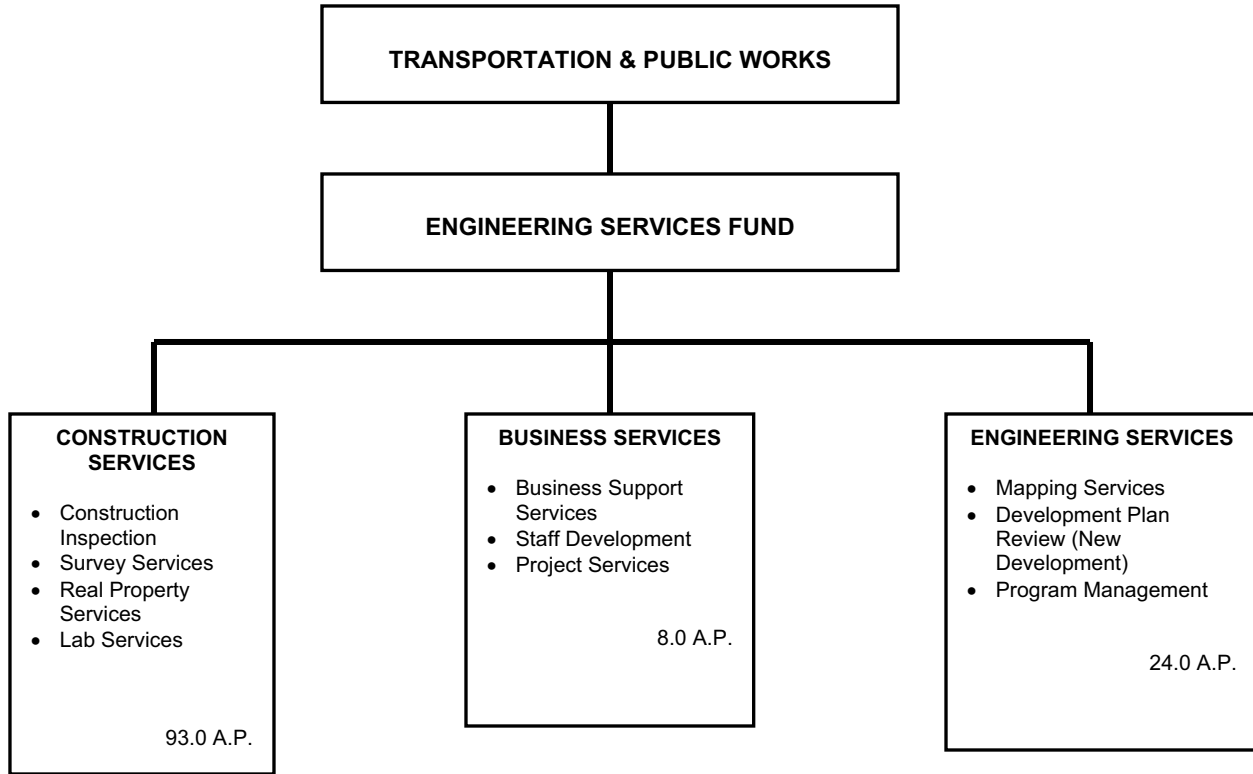
The Construction Service Delivery group provides for quality control and construction inspection services for most City projects to ensure compliance with approved plans, specifications and contract documents. Rights-of -Way/ Easements is responsible for obtaining all necessary easements and rights-of-way for City of Fort Worth projects. Surveying Services provides preliminary survey and design, construction staking and easement description services as well as property surveys for platting. Lab Services provides quality control of laboratory testing of construction materials.

The Engineering Service Delivery group consists of several sections that provide engineering services for a broad array of programs. These programs include street reconstruction (CIP), development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements. The private utility coordination function is also provided through this service group and is available for use by other departments managing their own design processes. The Vault/Engineering Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

The Staff Development Service Delivery Group is responsible for the Engineering Co-op Program, professional development, staff recruitment/retention and organizational and process review.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 0	\$ 0	\$ 9,041,760
Supplies	0	0	0	468,600
Contractual	0	0	0	1,853,406
Capital Outlay	0	0	0	461,000
Total Expenditures	\$ 0	\$ 0	\$ 0	\$ 11,824,766
Authorized Positions	0.00	0.00	0.00	125.00

ENGINEERING SERVICES FUND – 125.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
ENGINEERING SERVICES FUND		PI19/0209900:0209909	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$16,590,287	A.P.	186.75
2008-09 ADOPTED:	\$11,824,766	A.P.	125.00
<p>A) The adopted budget decreases by (\$3,482,562) for the transfer of 125 employees and associated costs to the Transportation & Public Works Department, 25 employees to the Water & Sewer Fund and 7 employees to the City Manager's Office.</p> <p>B) The adopted budget decreases by (\$660,522) for the reduction of 7 employees based on the merger of the Transportation & Public Works and Engineering Departments.</p> <p>C) The adopted budget decreases by (\$589,819) for the transfer of surplus property and leasing functions to the Economic & Community Development Department. The transfer includes seven authorized positions and associated costs.</p> <p>D) The adopted budget decreases by (\$209,689) for the reduction of three Construction Inspector position as a result of the program prioritization process.</p> <p>E) The adopted budget decreases by (\$192,492) for the reduction of two Survey Technicians and one Senior Survey Technician as a result of the program prioritization process.</p> <p>F) The adopted budget decreases by (\$168,569) for the transfer of the gas lease management functions to the Planning & Development Department. The transfer includes two authorized positions.</p> <p>G) The adopted budget decreases by (\$483,919) for the contribution to retirement based on the merger with TPW, the program prioritization process and the transfer of employees to the Water and City Manager's Office.</p> <p>H) The adopted budget increases by \$416,000 for the purchase of vehicles to replace aging vehicle infrastructure.</p> <p>I) The adopted budget decreases by (\$275,000) for the reduction of project related overtime as a result of the program prioritization process.</p> <p>J) The adopted budget decreases by (\$179,938) for group health insurance based on the merger with TPW and the program prioritization process and the transfer of employees to the Water and City Manager's office.</p> <p>K) The adopted budget decreases by (\$178,750) for the reduction of the Construction Inspection Certification Program as a result of the program prioritization process.</p> <p>L) The adopted budget increases by \$103,400 for motor vehicle fuel based on current expenditures.</p> <p>M) The adopted budget decreases by (\$38,457) for worker's compensation based on cost projections prepared by the Human Resources Department.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TRANSPORTATION & PUBLIC WORKS, ENGINEERING SERVICES FUND
DEPARTMENT PURPOSE

To provide comprehensive project management, design, survey, quality control testing, construction inspection and mapping services for street, water, storm drain and other infrastructure improvements

FY2008-09 DEPARTMENTAL OBJECTIVES

To complete all capital projects managed by the Engineering Services Fund within agreed-upon scope, schedule and budget

To complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted

To provide an initial response within one hour of receipt for 100% of citizen construction-related calls received

To provide an average of 2 hours of on-site inspection per project per day

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percent of capital projects completed within agreed upon schedule/budget	N/A	N/A	100%
Infrastructure plan reviews completed within period	95%	95%	95%
Response to citizen construction related calls within 1 hour	100%	100%	100%
Average hours of on-site inspection	N/A	1.3	2.0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 ENGINEERING SERVICES FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ENGINEERING BUSINESS SERVICES</u>								
0209900	ENGINEERING BUSINESS SERVICES	\$ 0	\$ 0	\$ 0	\$ 653,885	0.00	0.00	0.00	5.00
0209901	STAFF DEVELOPMENT	0	0	0	487,167	0.00	0.00	0.00	4.00
0209903	SURVEY SERVICES	0	0	0	1,486,446	0.00	0.00	0.00	18.00
0209904	REAL PROPERTY	0	0	0	743,857	0.00	0.00	0.00	6.00
0209905	CONSTRUCTION INSPECTION	0	0	0	5,780,529	0.00	0.00	0.00	60.00
0209906	LAB SERVICES	0	0	0	613,988	0.00	0.00	0.00	9.00
0209907	PROGRAM MANAGEMENT	0	0	0	927,704	0.00	0.00	0.00	11.00
0209908	NEW DEVEL REVIEW	0	0	0	759,675	0.00	0.00	0.00	8.00
0209909	MAPPING SERVICES	0	0	0	371,515	0.00	0.00	0.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,824,766</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>125.00</u>
	TOTAL	\$ 0	\$ 0	\$ 0	\$ 11,824,766	0.00	0.00	0.00	125.00

FORT WORTH



FUND STATEMENT**FUND:****OFFICE SERVICES FUND**

The Office Services Fund is an Internal Service Fund that consists of three divisions: Print Shop, Graphics, and Mailroom. Prior to 1990, these three Divisions operated as three independent City entities. To achieve efficiency and cost-effectiveness, the Print Shop and Graphics were merged in 1990, and the Mailroom was added in 1992. Currently, the Office Services Fund is the City's in-house Reprographics Department, managed by a single coordinator, which offers a "one-stop shop" for reprographic services for all City departments.

The Print Shop accommodates small and medium-size print jobs that are needed quickly. Most jobs completed by the Print Shop involve City forms, letterhead, envelopes, newsletters, and brochures for each department. The Print Shop also offers binding services, fabricates identification cards for City employees, provides high-speed copying, creates blue line reproductions, and completes spot-color work. However, all "four-color" process work is contracted to outside firms. Since FY2003-04, the Print Shop has produced both banners and street signs on a limited basis for City Departments. This function moved to the Print Shop upon the closing of the City Store.

In addition, the Print Shop manages the City's walk-up copiers, administers contracts with copier vendors, and orders supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics provides a full line of services, including desktop publishing, logo creation, displays, posters, photography, camera-ready art, and audio-visual checkout. When "four-color" work is created for outside printing, the artist writes print specifications for the bid, delivers the job on disk or as camera-ready art, and acts as a liaison between the printer and departmental users.

The receipt and distribution of all outgoing and incoming mail is the responsibility of the Mailroom. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment that folds invoices and places them, along with return envelopes, newsletters, and any other inserts, into envelopes that are then processed and mailed.

Studies have been conducted to determine if it would be more cost-effective and efficient for the City to eliminate the in-house Reprographics Department and send all work to outside vendors. These studies concluded that the in-house operation is more cost-effective and efficient because Office Services' prices are competitive or below market rates, and the turnaround time is shorter. In addition, the in-house shop employees recognize the sensitivity of City jobs, such as Mayor and Council Communications and the proposed and adopted budgets. These documents contain information that should be confidential until printed and distributed to the City Council.

FORT WORTH



**OFFICE SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Gain/Loss On Assets	\$3,500
Postage	164,816
Office Copy Charges	924,416
Received From Others	24,353
Fax Revenue-Office Services	105
Mail and Messenger	41,076
Miscellaneous Revenue	178,806
Sale of Business Cards	35,144
Translation Services	1,050
Invoice Entry	29,547
Printing	50,735
Labor - Inter-Departmental Billing	353,078
Rush - Inter-Departmental Billing	5,198
Supplies - Inter-Departmental Billing	465,078
Customer Alteration	520
Errands	630
Kodak Printing	<u>280,169</u>

TOTAL REVENUE \$2,558,221

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>(\$3,202)</u>
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TOTAL REVENUE AND OTHER FINANCING RESOURCES \$2,555,019

EXPENDITURES:

Personal Services	\$1,084,080
Supplies	315,886
Contractual Services	<u>1,155,053</u>

TOTAL RECURRING EXPENSES \$2,555,019

TOTAL EXPENDITURES \$2,555,019

FORT WORTH



**PROJECTED
2008-09 CASH FLOW
OFFICE SERVICES FUND**

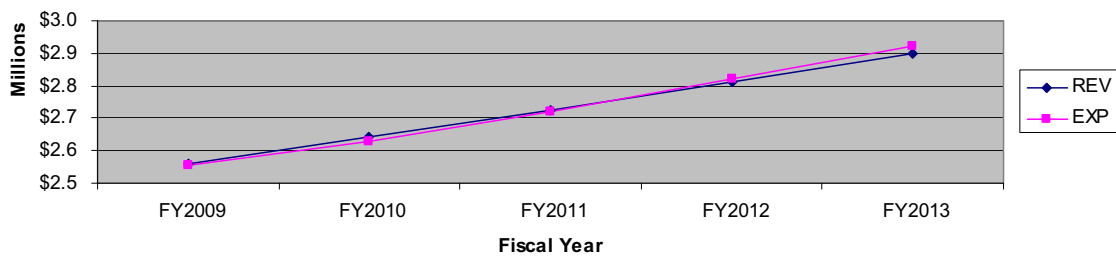
Cash Balance as of 9/30/08 *	(325,504)
Plus: Projected Revenues	\$2,558,221
Less: Projected Expenditures	(\$2,555,019)
Estimated Available Cash as of 9/30/09	(\$322,302)

* Preliminary cash balance due to pending audit of actual cash balances

**OFFICE SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Cash Balance	(\$325,504)	(\$322,302)	(\$310,000)	(\$306,482)	(\$314,280)
Revenues*					
Interest	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
IDB Revenue	\$823,354	\$849,701	\$876,892	\$904,952	\$933,911
Reprographics Services	\$1,542,198	\$1,591,548	\$1,642,478	\$1,695,037	\$1,749,278
Other Revenue	\$189,169	\$195,222	\$201,470	\$207,917	\$214,570
Total Revenue	\$2,558,221	\$2,639,972	\$2,724,339	\$2,811,406	\$2,901,259
Total Resources	\$2,232,717	\$2,317,670	\$2,414,340	\$2,504,924	\$2,586,979
Expenditures					
Personnel Services	\$1,084,080	\$1,112,603	\$1,160,303	\$1,211,869	\$1,267,831
Supplies	\$315,886	\$325,363	\$335,123	\$345,177	\$355,532
Contractual	\$1,155,053	\$1,189,705	\$1,225,396	\$1,262,158	\$1,300,022
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$2,555,019	\$2,627,670	\$2,720,822	\$2,819,204	\$2,923,385
Projected Variance	\$3,202	\$12,302	\$3,517	(\$7,798)	(\$22,126)
Projected Cash Balance	(\$322,302)	(\$310,000)	(\$306,482)	(\$314,280)	(\$336,406)
Reserve Requirement	\$511,004	\$525,534	\$544,164	\$563,841	\$584,677
Excess/(Deficit)	(\$833,306)	(\$835,534)	(\$850,647)	(\$878,121)	(\$921,083)

**OFFICE SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF OFFICE SERVICES FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Print Shop	\$1,464,159	\$1,766,748	\$1,843,297	\$1,837,105	\$1,858,726
Graphics	209,829	244,748	253,914	253,061	263,975
Mailroom	<u>322,557</u>	<u>406,290</u>	<u>423,289</u>	<u>421,867</u>	<u>432,318</u>
TOTAL	\$1,996,545	\$2,417,786	\$2,520,500	\$2,512,033	\$2,555,019

FORT WORTH



**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Interest On Investments	\$4,289	\$3,696	\$11,700	\$5,145	\$3,500
Unrealized Gain	1,383	0	4,500	0	0
Postage	147,342	152,868	156,968	172,335	164,816
Office Copy Charges	813,253	906,706	957,261	974,276	924,416
Received from Others-Taxable	23,706	13,815	23,193	21,585	24,353
Fax Revenue-Office Service	0	0	100	0	105
Mail And Messenger Service	31,470	36,645	39,120	40,329	41,076
Misc Revenue	151,585	161,568	167,434	161,047	178,806
Business Cards	32,393	32,237	35,144	31,741	35,144
Translation Services	0	0	1,000	0	1,050
Customer Alterations	5	523	495	0	520
Invoice Entry	21,093	21,055	29,405	24,754	29,547
Printing	4,272	11,207	48,319	36,216	50,735
Labor - IDB Revenue	270,709	285,793	333,408	270,911	353,078
Rush - IDB Revenue	1,852	2,964	4,950	1,850	5,198
Supplies - IDB Revenue	301,765	401,587	440,075	430,295	465,078
Errands	269	3,072	600	0	630
Printing Kodak	<u>221,789</u>	<u>234,611</u>	<u>266,828</u>	<u>249,867</u>	<u>280,169</u>
TOTAL	\$2,027,175	\$2,268,347	\$2,520,500	\$2,420,351	\$2,558,221

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

NON-DEPARTMENTAL - REPROGRAPHICS

FUND/CENTER

PI60/0901310:0901330

SUMMARY OF FUND RESPONSIBILITIES:

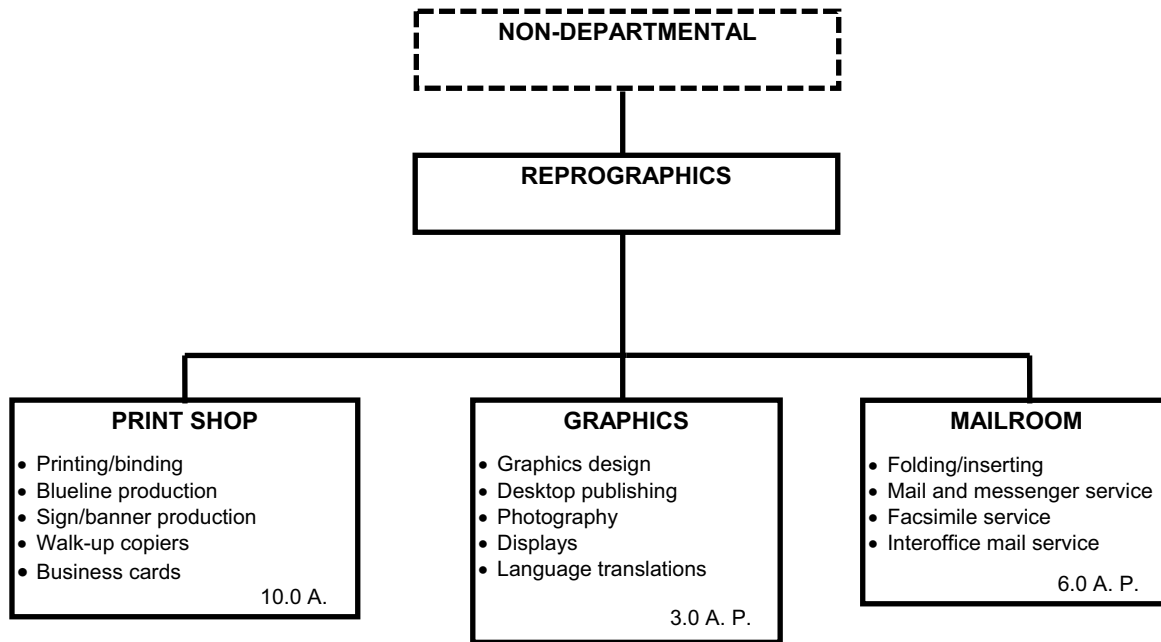
The Office Services Fund consists of three divisions: Print Shop, Graphics, and Mailroom. The Print Shop is responsible for typesetting, printing, binding, engineering copy production, small scale sign and banner production, and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This Division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams, and photographic illustrations.

The Mailroom Division provides centralized mail folding and inserting services, as well as centralized mail delivery for City departments.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 872,590	\$ 1,029,258	\$ 1,029,017	\$ 1,084,080
Supplies	323,366	331,936	315,886	315,886
Contractual	1,221,830	1,159,306	1,180,053	1,155,053
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,417,786	\$ 2,520,500	\$ 2,524,956	\$ 2,555,019
Authorized Positions	19.00	19.00	19.00	19.00

OFFICE SERVICES FUND - 19.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL - REPROGRAPHICS	PI60/0901310:0901330

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$2,520,500	A.P.	19.0
2008-09 ADOPTED:	\$2,555,019	A.P.	19.0

A) The adopted budget decreased by \$25,000 for savings associated with a new copier contract for walk-up copiers that are used by departments throughout the City.

B) The adopted budget increases by \$24,000 in other contractual for a new Engineering Copier.

C) The adopted budget increases by \$21,798 due to the final implementation of the FY2008-09 Compensation Plan.

D) The adopted budget decreases by (\$15,000) for purchases for resale. Purchases for resale represent items or supplies that are bought by the department and then sold to other departments – mainly paper and other printing related supplies. The budget was reduced in line with current usage trends that indicate departments are cutting back in overall reprographic expenditures.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
OFFICE SERVICES FUND			
DEPARTMENT PURPOSE			
<p>Reprographics' employees provide desktop publishing, printing, and mail service. Each individual in Reprographics is dedicated to supporting City departments with quality, cost-effective and timely service.</p>			
FY2008-09 DEPARTMENTAL OBJECTIVES			
<p>To attain excellent customer satisfaction ratings in Print Shop and Graphics turnaround</p> <p>To attain excellent customer satisfaction ratings in Reprographics' overall service</p> <p>To save City dollars on in-house printing versus outsourcing to private industry</p> <p>To save City dollars by sending mail to presort company</p> <p>To meet or exceed the in-house national average of \$65,000 per employee revenue to ensure proper staffing levels and equipment usage</p>			
DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percentage of customers rating print and graphics turnaround as excellent	97%	96%	98%
Percentage rating overall satisfaction with Reprographics' services as excellent	95%	96%	97%
Percentage of savings with in-house printing over outsourcing	37%	37%	37%
Number of dollars saved by sending mail to presort firm	\$116,136	\$134,537	\$134,537
Revenue per employee compared to national average	\$108,000	\$107,909	\$109,100

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI60 OFFICE SERVICES FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PUBLIC INFORMATION</u>								
0901310	PRINT SHOP	\$ 1,766,748	\$ 1,843,297	\$ 1,854,663	\$ 1,858,726	10.00	10.00	10.00	10.00
0901320	GRAPHICS	244,748	253,914	254,441	263,975	3.00	3.00	3.00	3.00
0901330	MAILROOM	406,290	423,289	415,852	432,318	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 2,417,786</u>	<u>\$ 2,520,500</u>	<u>\$ 2,524,956</u>	<u>\$ 2,555,019</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>
	TOTAL	\$ 2,417,786	\$ 2,520,500	\$ 2,524,956	\$ 2,555,019	19.00	19.00	19.00	19.00

FORT WORTH



FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all city departments.

In 1987, a study was conducted regarding contracting the city's temporary labor service to an entity outside the city. However, it was found to be more cost-effective for the city to provide the service in-house. In fact, it was estimated that the city's provision of such services could potentially save the city 38 to 40 percent. Thus, the Temporary Labor Fund was established in October 1987.

The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill city departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, extended leaves of absence and under other circumstances that create temporary staffing challenges.

Human Resources is responsible for performing the pre-screening and testing of all potential Temporary Labor pool employees. Thus, the department is able to monitor temporary employees to ensure that they meet the test score, experience, typing and education requirements of the city's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. There are, on average, 75 temporary employees working in a variety of city departments during any given pay period.

A temporary assignment typically lasts from one day to six months. However, extensions beyond a six-month period may be granted on an as-needed basis.

FORT WORTH



**TEMPORARY LABOR FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Labor Charges	<u>\$1,834,470</u>
TOTAL REVENUE	\$1,834,470
Use/(Source) of Fund Balance	\$50,492
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,884,962

EXPENDITURES:

Personal Services	\$1,857,386
Supplies	800
Contractual Services	<u>26,776</u>
TOTAL EXPENDITURES	\$1,884,962

FORT WORTH



**PROJECTED
2007-08 CASH FLOW
TEMPORARY LABOR FUND**

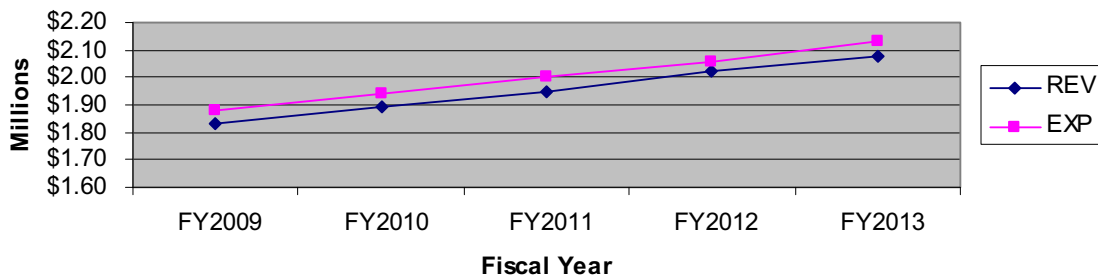
Cash Balance as of 9/30/08 *	\$445,622
Plus: Projected Revenues	\$1,834,470
Less: Projected Expenditures	(\$1,884,962)
Estimated Available Cash as of 9/30/09	\$395,130

* Preliminary cash balance due to pending audit of actual cash balances.

**TEMPORARY LABOR FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
	Adopted	Projected	Projected	Projected	Projected
Balance	\$445,622	\$395,130	\$345,618	\$297,033	\$249,290
Revenues*					
Temp Services Charges	\$1,671,166	\$1,724,643	\$1,779,832	\$1,836,787	\$1,895,564
Temp Services Revenue	\$163,304	\$168,530	\$173,923	\$179,488	\$185,232
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,834,470	\$1,893,173	\$1,953,755	\$2,016,275	\$2,080,796
Total Resources	\$2,280,092	\$2,288,303	\$2,299,373	\$2,313,308	\$2,330,086
Expenditures					
Personnel Services	\$1,857,386	\$1,914,282	\$1,973,084	\$2,033,884	\$2,096,782
Supplies	\$800	\$824	\$849	\$874	\$900
Contractual	\$26,776	\$27,579	\$28,407	\$29,259	\$30,137
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,884,962	\$1,942,685	\$2,002,340	\$2,064,017	\$2,127,819
Projected Variance	(\$50,492)	(\$49,512)	(\$48,585)	(\$47,743)	(\$47,023)
Projected Cash Balance	\$395,130	\$345,618	\$297,033	\$249,290	\$202,267
Reserve Requirement	\$376,992	\$388,537	\$400,468	\$412,803	\$425,564
Excess/(Deficit)	\$18,138	(\$42,919)	(\$103,435)	(\$163,513)	(\$223,297)

**TEMPORARY LABOR FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF TEMPORARY LABOR FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Temporary Labor Services	<u>\$1,873,594</u>	<u>\$1,891,179</u>	<u>\$1,815,269</u>	<u>\$1,277,174</u>	<u>\$1,884,962</u>
Total	\$1,873,594	\$1,891,179	\$1,815,269	\$1,277,174	\$1,884,962

FORT WORTH



**COMPARISON OF TEMPORARY LABOR FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Labor Charges	\$1,573,116	\$1,716,040	\$1,815,584	\$1,246,960	\$1,671,166
Labor Overhead	<u>323,274</u>	<u>338,038</u>	<u>0</u>	<u>253,479</u>	<u>163,304</u>
TOTAL	\$1,896,390	\$2,054,078	\$1,815,584	\$1,500,439	\$1,834,470

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

TEMPORARY LABOR FUND

FUND/CENTER

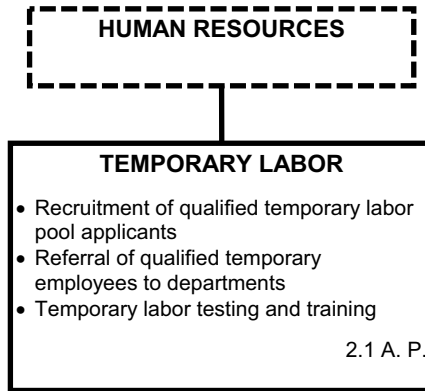
PI17/0140000

SUMMARY OF FUND RESPONSIBILITIES:

The Temporary Labor Fund, with oversight by the Human Resources Department, provides temporary employees to meet the city's short-term labor needs. The Temporary Labor staff maintains a top-quality temporary labor pool to fill all city departmental requests. The Temporary Labor Fund ensures quality service by performing the pre-screening and testing of all applicants for temporary positions. The staff also functions as a liaison between city departments and the temporary labor pool, scheduling and coordinating the temporary employees in the most efficient and effective manner possible.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 1,871,924	\$ 1,787,858	\$ 1,807,421	\$ 1,857,386
Supplies	370	800	800	800
Contractual	18,885	26,611	26,776	26,776
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,891,179	\$ 1,815,269	\$ 1,834,997	\$ 1,884,962
Authorized Positions	2.00	2.00	2.10	2.10

TEMPORARY LABOR FUND- 2.1 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
TEMPORARY LABOR FUND		PI17/0140000	
CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED			
2007-08 ADOPTED:	\$1,815,269	A.P.	2.0
2008-09 ADOPTED:	\$1,884,962	A.P.	2.1
<p>A) The adopted budget increases by \$11,724 for the transfer of 0.10 Human Resources position from the General Fund to the Temporary Labor Fund. The transfer was made to adequately charge staff time allocated in performing activities related to the operation and management of the Temporary Labor Fund.</p> <p>B) The adopted budget increases by \$50,151 due to the pay increases for scheduled temporaries.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TEMPORARY LABOR FUND

DEPARTMENT PURPOSE

To provide a centralized temporary employee source to meet the short-term employment needs of all city departments.

FY2008-09 DEPARTMENTAL OBJECTIVES

To continue to provide temporary employees to meet department's short-term labor needs at a cost below the cost to obtain temporary workers from private agencies

To increase the percentage of temporary labor pool workers who are offered full-time employment with the city

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percent of Temporary Labor Fund costs below those of private agencies	35%	35%	35%
Number of days to fill temporary labor requests	3	3	3
Percent of temporary workers placed in authorized positions in city	30%	40%	45%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI17	TEMPORARY LABOR FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0140000	<u>HUMAN RESOURCES</u>								
	HUMAN RESOURCES	\$ 1,891,179	\$ 1,815,269	\$ 1,834,997	\$ 1,884,962	2.00	2.00	2.10	2.10
	Sub-Total	<u>\$ 1,891,179</u>	<u>\$ 1,815,269</u>	<u>\$ 1,834,997</u>	<u>\$ 1,884,962</u>	<u>2.00</u>	<u>2.00</u>	<u>2.10</u>	<u>2.10</u>
	TOTAL	\$ 1,891,179	\$ 1,815,269	\$ 1,834,997	\$ 1,884,962	2.00	2.00	2.10	2.10

FORT WORTH



FUND STATEMENT

FUND:

INSURANCE

In FY2001-02, the City's Risk Management Department, which had previously managed all insurance funds and matters, was eliminated and its functions transferred to other departments. Under the new structure, the Financial Management Services Department now manages the Risk Management Fund and is responsible for coordinating loss identification, reduction, and prevention programs. The Human Resources Department now administers the City's Unemployment Compensation and Workers' Compensation funds and oversees the Health and Life Insurance Fund for the group medical benefits program for active and retired city employees.

Insurance program revenues primarily come from transfer payments from other city departments. The Group Health and Life Insurance Fund also derives revenue from active and retired city employee contributions. Revenue is budgeted based on expected cash expenditures required to meet current year expenses, as well as payments towards prior years' incurred expenses.

The designated insurance operating funds are as follows:

WORKERS' COMPENSATION (Human Resources Department): This program is self-insured, with single incident excess insurance maintained with a \$750,000 Self-Insured Retention (SIR) and Employer's Liability Insurance at a \$1,000,000 per occurrence limit and \$3,000,000 policy aggregate limit. A third party administrator handles claims.

UNEMPLOYMENT COMPENSATION (Human Resources Department): The city is a reimbursing agency for unemployment compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the city concerning claims that are paid on behalf of the city to eligible former employees. Human Resources personnel then review all claims and file reports to TWC accordingly.

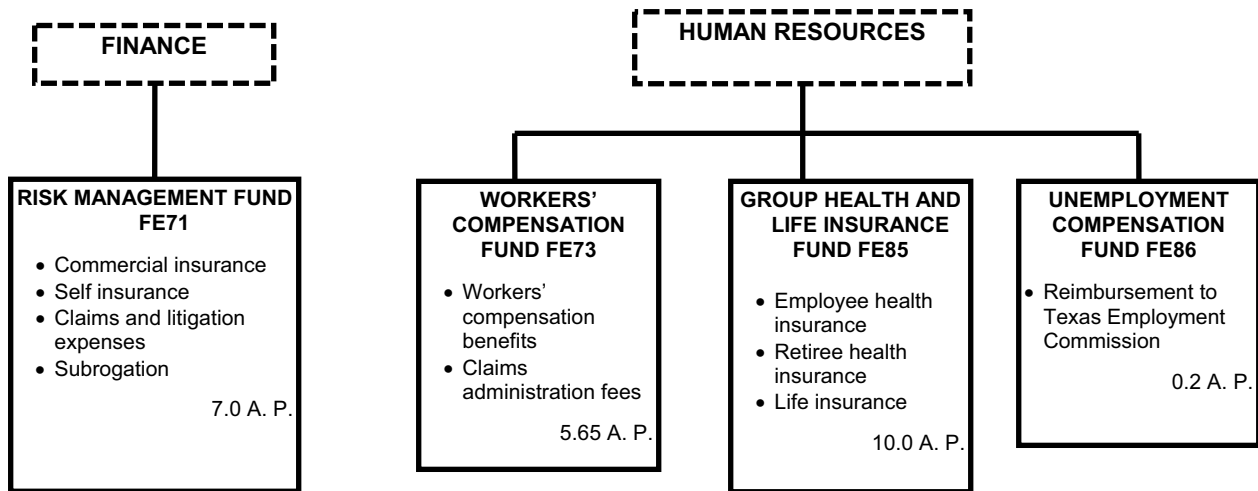
GROUP HEALTH AND LIFE INSURANCE (Human Resources Department): Since FY2001-02 the city has been self-insured for the medical benefits it offers city employees, retirees, and their eligible spouses and/or dependents. However, the city is reinsured with excess coverage as follows: \$350,000 Specific Stop Loss insurance per person per plan year; and annual Aggregate Stop Loss insurance if claims exceed 125% of expected claims. The city also provides a basic \$10,000 life insurance policy for each eligible full-time, permanent employee, at no cost to the employee. An additional \$10,000 for Accidental Death and Dismemberment (AD&D) is also included. A \$5,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

RISK MANAGEMENT (Financial Management Services Department): The Risk Management Division manages the Risk Management Fund, which is comprised of the city's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the city, and provides an integrated program responsible for the protection and preservation of the city's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are first, to minimize the threat of accidents and other forms of risk, and second, to minimize the impact when losses occur. Protection and preservation of city resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the city and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

FORT WORTH



INSURANCE - 22.85 A. P.



FORT WORTH



**RISK MANAGEMENT FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

City Fund Contributions	
General Fund	\$4,705,124
Water and Sewer Fund	1,034,848
Solid Waste Fund	29,907
Municipal Airports Fund	80,938
Equipment Services Fund	138,880
Municipal Golf Fund	18,230
Municipal Parking Fund	13,787
Engineering Services Fund	57,162
Stormwater Utility Fund	1,608
Information Systems Fund	151,116
Environmental Management Fund	<u>5,161</u>
 Total City Contributions	 \$6,236,761

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>429,147</u>
 TOTAL REVENUE AND OTHER FINANCING SOURCES	 \$6,665,908

EXPENDITURES:

Personnel Costs	\$471,833
Supplies	10,075
Contractual Services	398,036
Claims and Related Expenses	1,786,903
Lawsuit Payments and Expenses	2,075,290
Commercial and Self Insurance Premiums	<u>1,923,771</u>
 TOTAL EXPENDITURES	 \$6,665,908

FORT WORTH



**PROJECTED
UNRESERVED FUND BALANCE
RISK MANAGEMENT FUND**

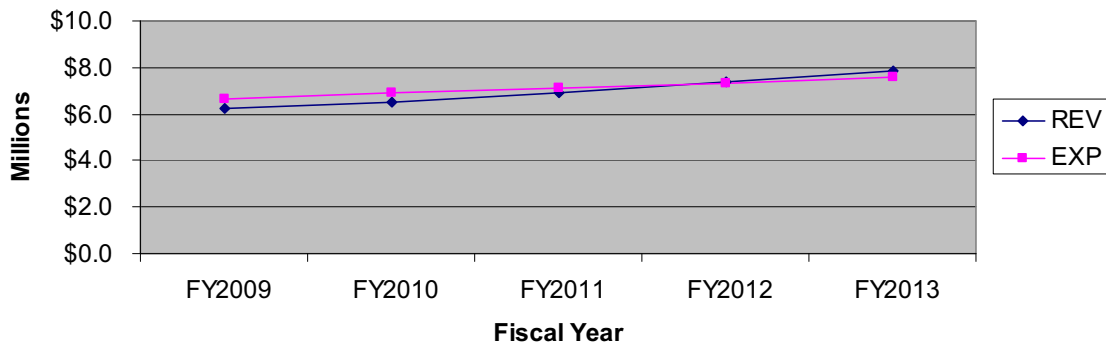
Unreserved Fund Balance as of 9/30/08*	\$10,891,003
Plus: Projected Revenues	\$6,236,761
Less: Projected Expenditures	(\$6,665,908)
Unreserved Fund Balance as of 9/30/09	\$10,461,856

* Preliminary fund balance due to pending audit of actual fund balances

**RISK MANAGEMENT FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Fund Balance	\$10,891,003	\$8,897,407	\$6,938,375	\$5,088,708	\$3,423,585
Revenues*					
General Fund	\$4,705,124	\$4,930,970	\$5,221,897	\$5,576,986	\$5,939,490
Enterprise Funds	\$1,179,318	\$1,235,925	\$1,308,845	\$1,397,846	\$1,488,706
Internal Service Funds	\$347,158	\$363,822	\$385,287	\$411,487	\$438,233
Special Funds	<u>\$5,161</u>	<u>\$5,409</u>	<u>\$5,728</u>	<u>\$6,117</u>	<u>\$6,515</u>
Total Revenue	\$6,236,761	\$6,536,126	\$6,921,757	\$7,392,436	\$7,872,945
Total Resources	\$17,127,764	\$15,433,533	\$13,860,132	\$12,481,145	\$11,296,530
Expenditures					
Personnel Services	\$471,833	\$488,727	\$508,577	\$529,904	\$552,902
Claims and Related	\$1,786,903	\$1,844,084	\$1,903,095	\$1,963,994	\$2,026,841
Lawsuit Payments and	\$2,075,290	\$2,141,699	\$2,210,234	\$2,280,961	\$2,353,952
Commercial and Self	\$1,923,771	\$1,985,332	\$2,048,862	\$2,114,426	\$2,182,088
Other	<u>\$408,111</u>	<u>\$420,354</u>	<u>\$432,965</u>	<u>\$445,954</u>	<u>\$459,333</u>
Total Expenditures	\$6,665,908	\$6,880,197	\$7,103,732	\$7,335,238	\$7,575,115
 Projected Variance	 (\$429,147)	 (\$344,071)	 (\$181,975)	 \$57,198	 \$297,829
 Projected Fund Balance	 \$10,461,856	 \$8,553,336	 \$6,756,400	 \$5,145,906	 \$3,721,414
Reserve Requirement	\$1,564,449	\$1,614,961	\$1,667,692	\$1,722,321	\$1,778,946
Excess/(Deficit)	\$8,897,407	\$6,938,375	\$5,088,708	\$3,423,585	\$1,942,469

**RISK MANAGEMENT FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF RISK MANAGEMENT FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Claims & Related Expenses	\$2,490,745	\$1,517,850	\$2,394,877	\$2,394,877	\$1,795,653
Lawsuit Payments & Expenses	1,382,364	517,405	488,146	1,083,912	2,081,540
Other Legal Expenses	44,603	31,134	15,000	15,000	30,957
Commercial Insurance	1,470,395	1,576,009	2,093,007	1,450,657	1,831,940
Self-Insurance Premiums	626,203	669,684	420,619	109,511	443,090
Administration	<u>49,814</u>	<u>59,113</u>	<u>60,547</u>	<u>60,547</u>	<u>482,728</u>
TOTAL	\$6,064,124	\$4,371,195	\$5,472,196	\$5,114,504	\$6,665,908

FORT WORTH



**COMPARISON OF RISK MANAGEMENT FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
General Fund	\$3,122,826	\$5,521,025	\$3,981,867	\$3,981,867	\$4,705,124
Water & Sewer Fund	1,115,857	1,141,273	1,060,199	1,117,088	1,034,848
Municipal Airports Fund	60,336	89,454	85,866	85,866	80,938
Equipment Services Fund	100,264	136,543	141,198	136,249	138,880
Solid Waste Fund	20,900	43,729	35,622	22,343	29,907
Municipal Parking Fund	23,919	31,272	30,437	22,325	13,787
Information Systems Fund	631,273	38,366	61,944	61,944	151,116
Engineering Fund	58,497	80,062	63,859	60,762	57,162
Environmental Management	5,903	16,977	11,204	14,199	5,161
Other	<u>189,614</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>19,838</u>
TOTAL REVENUES	\$5,329,389	\$7,098,801	\$5,472,196	\$5,502,643	\$6,236,761

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE71 RISK MANAGEMENT FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	CLAIM PAYMENTS AND COSTS	\$ 1,517,850	\$ 2,394,877	\$ 1,795,653	\$ 1,795,653	0.00	0.00	0.00	0.00
0137120	LAWSUIT PAYMENTS AND COSTS	517,405	488,146	2,081,540	2,081,540	0.00	0.00	0.00	0.00
0137121	OTHER LEGAL EXPENSES	31,134	15,000	30,957	30,957	0.00	0.00	0.00	0.00
0137130	COMMERCIAL INSURANCE PREMIUMS	1,576,009	2,093,007	1,831,940	1,831,940	0.00	0.00	0.00	0.00
0137140	SELF INSURANCE PREMIUMS	669,684	420,619	443,090	443,090	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,312,082</u>	<u>\$ 5,411,649</u>	<u>\$ 6,183,180</u>	<u>\$ 6,183,180</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 59,113	\$ 60,547	\$ 481,082	\$ 482,728	1.00	1.00	7.00	7.00
	Sub-Total	<u>\$ 59,113</u>	<u>\$ 60,547</u>	<u>\$ 481,082</u>	<u>\$ 482,728</u>	<u>1.00</u>	<u>1.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 4,371,195	\$ 5,472,196	\$ 6,664,262	\$ 6,665,908	1.00	1.00	7.00	7.00

FORT WORTH



WORKERS' COMPENSATION FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

City Fund Contributions:	
Cable Communications Fund	\$2,882
Culture and Tourism Fund	2,305
Engineering Services Fund	210,844
Environmental Management Fund	5,763
Equipment Services Fund	316,437
General Fund	7,550,699
Group Health & Life Insurance Fund	220
Information Systems Fund	29,345
Municipal Airports Fund	17,221
Municipal Golf Fund	12,633
Office Services Fund	16,318
Municipal Parking Fund	444
Property & Casualty Insurance Fund	1,064
Solid Waste Fund	51,111
Storm Water Utility Fund	9,970
Temporary Labor Fund	444
Water and Sewer Fund	<u>1,870,485</u>
TOTAL REVENUE	\$10,098,185

OTHER FINANCING SOURCES

Source/(use of Fund Balance)	<u>\$2,891,165</u>
TOTAL REVENUE	\$12,989,350

EXPENDITURES:

Personal Services	\$423,802
Supplies	17,971
Contractual Services	11,547,577
Transfer out*	<u>1,000,000</u>
TOTAL EXPENDITURES	\$12,989,350

*Transfer out as a subsidy to MedStar

FORT WORTH



**PROJECTED
UNRESERVED FUND BALANCE
WORKERS' COMPENSATION FUND**

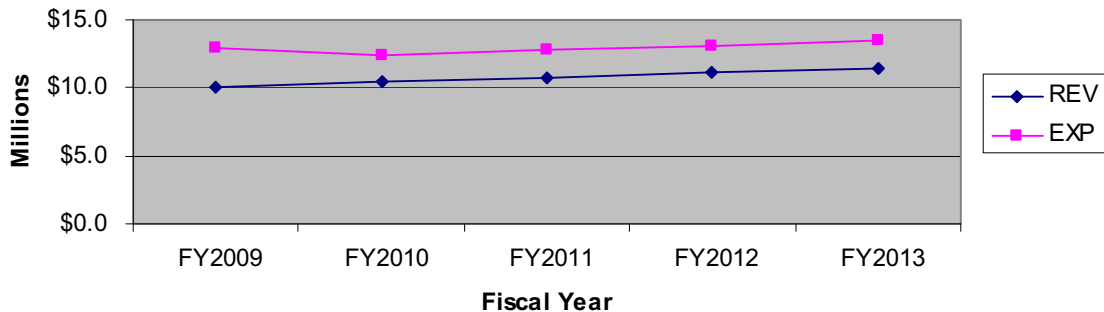
Unreserved Fund Balance as of 9/30/08*	\$13,016,478
Plus: Projected Revenues	\$10,098,185
Less: Projected Expenditures	(\$12,989,350)
Unreserved Fund Balance as of 9/30/09	\$10,125,313

*Preliminary fund balance due to pending audit of actual fund balance.

**WORKERS' COMPENSATION FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Fund Balance	\$13,016,478	\$10,125,313	\$8,158,810	\$6,144,563	\$4,080,900
Revenues*					
General Fund Contribution	\$7,550,699	\$7,792,321	\$8,041,676	\$8,299,009	\$8,564,578
Water and Sewer	\$1,870,485	\$1,926,600	\$1,984,398	\$2,043,929	\$2,105,247
Other Revenue	<u>\$677,001</u>	<u>\$697,311</u>	<u>\$718,230</u>	<u>\$739,777</u>	<u>\$761,971</u>
Total Revenue	\$10,098,185	\$10,416,232	\$10,744,304	\$11,082,716	\$11,431,796
Total Resources	\$23,114,663	\$20,541,545	\$18,903,114	\$17,227,279	\$15,512,695
Expenditures					
Personnel Services	\$423,802	\$440,220	\$457,761	\$476,565	\$496,795
Supplies	\$17,971	\$18,510	\$19,065	\$19,637	\$20,227
Contractual	\$12,547,577	\$11,924,004	\$12,281,724	\$12,650,176	\$13,029,681
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$12,989,350	\$12,382,735	\$12,758,551	\$13,146,379	\$13,546,703
Projected Variance	(\$2,891,165)	(\$1,966,503)	(\$2,014,248)	(\$2,063,663)	(\$2,114,907)
Projected Fund Balance	\$10,125,313	\$8,158,810	\$6,144,563	\$4,080,900	\$1,965,992
Reserve Requirement	\$2,597,870	\$2,476,547	\$2,551,710	\$2,629,276	\$2,709,341
Excess/(Deficit)	\$7,527,443	\$5,682,263	\$3,592,852	\$1,451,624	(\$743,348)

**WORKERS' COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF WORKERS' COMPENSATION FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Workers' Compensation and Related Costs	\$8,113,113	\$7,731,555	\$10,012,120	\$10,012,120	\$9,764,842
Self-Insurance Administrative Fees	787,851	825,222	891,980	736,000	695,000
Supplies	15,368	19,163	107,784	29,116	556,948
Other Contractual	250,626	261,049	503,592	311,290	560,610
Excess Catastrophic Loss Insurance	290,000	1,029,901	370,300	789,176	411,950
Transfer out	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000,000</u>
TOTAL	\$9,456,958	\$9,866,890	\$11,885,776	\$11,877,702	\$12,989,350

FORT WORTH



**COMPARISON OF WORKERS' COMPENSATION FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	ADOPTED 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
City Fund Contributions					
Cable Communications Fund	\$0	\$0	\$133	\$132	\$2,882
Crime Control & Prevention Dist.	44,718	532,156	532,156	532,154	0
Culture and Tourism	1,798	11,390	11,390	11,389	2,305
Engineering Services Fund	103,420	167,867	167,867	167,868	210,844
Environmental Management Fund	5,618	6,123	6,124	6,122	5,763
Equipment Services Fund	239,750	338,435	338,435	338,436	316,437
General Fund	8,928,214	8,346,983	8,317,992	8,317,992	7,550,699
Group Health & Life Insurance Fund	0	4,060	4,060	4,058	11,254
Information Systems Fund	29,055	30,792	30,792	30,792	29,345
Municipal Airports Fund	28,830	34,359	34,226	34,225	17,221
Municipal Golf Fund	8,989	9,767	9,767	9,768	12,633
Municipal Parking Fund	0	0	0	0	444
Office Services Fund	4,270	16,175	16,175	16,176	16,318
Property & Casualty Fund Insurance Fund	1,719	465	465	0	0
Solid Waste Fund	29,938	32,633	32,633	32,631	51,111
Temporary Labor Fund	0	33,585	33,585	33,587	444
Water and Sewer Fund	2,059,847	2,316,391	2,316,391	2,316,393	1,870,485
Other Sources	<u>370,420</u>	<u>614,300</u>	<u>33,585</u>	<u>1,959,992</u>	<u>0</u>
TOTAL	\$11,856,586	\$12,495,481	\$11,885,776	\$13,811,715	\$10,098,185

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

WORKERS' COMPENSATION FUND

FUND/CENTER

FE73/0147310

SUMMARY OF FUND RESPONSIBILITIES:

The Workers' Compensation Fund provides statutorily-mandated workers' compensation benefits to city employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. Fund expenditures are based on actual workers' compensation claims for the previous year, as well as anticipated claims and administrative costs for the upcoming year. Fund expenditures include indemnity medical, legal, administrative, and other occupational health-related costs-. Workers' Compensation Fund revenue comes from all city operating funds, capital projects and other miscellaneous sources.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 0	\$ 422,532	\$ 423,802
Supplies	1,592	11,550	17,971	17,971
Contractual	9,865,298	11,874,226	11,547,577	12,547,577
Total Expenditures	\$ 9,866,890	\$ 11,885,776	\$ 11,988,080	\$ 12,989,350
Authorized Positions	0.00	0.00	5.65	5.65

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE73 WORKERS COMP FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	WORKERS' COMP INS.	\$ 9,866,890	\$ 11,885,776	\$ 11,988,080	\$ 12,989,350	0.00	0.00	5.65	5.65
	Sub-Total	<u>\$ 9,866,890</u>	<u>\$ 11,885,776</u>	<u>\$ 11,988,080</u>	<u>\$ 12,989,350</u>	<u>0.00</u>	<u>0.00</u>	<u>5.65</u>	<u>5.65</u>
	TOTAL	\$ 9,866,890	\$ 11,885,776	\$ 11,988,080	\$ 12,989,350	0.00	0.00	5.65	5.65

FORT WORTH



**GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

<u>REVENUES:</u>	<u>Active Employee Requirement</u>	<u>Retiree Requirement</u>	<u>Total</u>
City Fund Contributions			
General Fund	\$22,770,286	\$12,265,048	\$35,035,334
Cable Communication Fund	51,222		51,222
CCPD	1,852,542		1,852,542
Culture and Tourism Fund	50,083		50,083
Engineering Services Fund	976,591	11,731	988,322
Environmental Mgt. Fund	130,918		130,918
Equipment Services Fund	722,842	275,685	998,527
Grants Fund	736,476	23,463	759,939
Group Health Insurance Fund	145,604		145,604
Information Systems Fund	681,385	29,328	710,713
Lake Worth		29,328	29,328
Municipal Airports Fund	119,695	46,925	166,620
Municipal Golf Fund	287,021	17,597	304,618
Municipal Parking Fund	9,915		9,915
Office Services Fund	97,550	70,388	167,938
Risk Management Fund	4,047		4,047
Solid Waste Fund	375,682	199,432	575,114
Stormwater Utility	420,895		420,895
Temporary Labor Fund	145,934		145,934
Unemployment Comp Fund	873		873
Water and Sewer Fund	<u>4,419,280</u>	<u>1,319,768</u>	<u>5,739,048</u>
TOTAL REVENUE	\$33,998,839	\$14,288,693	\$48,287,532

OTHER FINANCING SOURCES:

Interest on Investments	\$270,781
Miscellaneous Revenue	1,190,000
Contributions for Medical Coverage:	
Active Employees and Dependents	13,150,486
Retirees and Dependents	<u>4,469,726</u>
	\$19,080,993
 Use/(Source) of Fund Balance	 \$8,855,042
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$76,223,567

EXPENDITURES:

Medical Claims and Services-Retirees and Dependents	\$24,909,248
Medical Claims and Services-Active Employees and Dependents	49,006,718
Basic Life Insurance	220,200
Accidental Death Premiums	26,800
Health Benefits Administration	1,139,223
Wellness - Health Maintenance	<u>921,378</u>
TOTAL EXPENDITURES	\$76,223,567

FORT WORTH



**PROJECTED
UNRESERVED FUND BALANCE
GROUP HEALTH AND LIFE INSURANCE FUND**

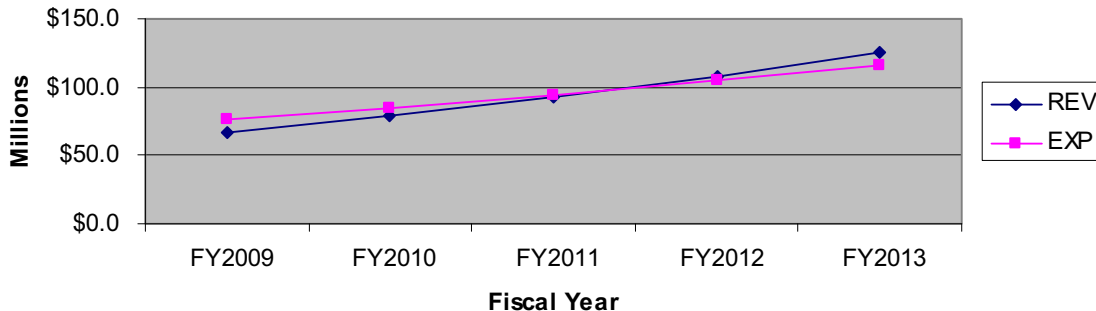
Unreserved Fund Balance as of 9/30/08*	\$23,193,916
Plus: Projected Revenues	\$67,368,525
Less: Projected Expenditures	(\$76,223,567)
Unreserved Fund Balance as of 9/30/09	\$14,338,874

*Preliminary fund balance due to pending audit of actual fund balance.

**GROUP HEALTH AND LIFE INSURANCE FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Fund Balance	\$23,193,916	\$14,338,874	\$8,387,711	\$6,324,608	\$9,356,041
Revenues*					
Interest	\$270,781	\$278,904	\$287,272	\$295,890	\$304,766
General Fund Contribution	\$35,035,334	\$40,991,341	\$47,959,869	\$56,113,046	\$65,652,264
Water/Sewer Fund Contributi	\$5,739,048	\$6,714,686	\$7,856,183	\$9,191,734	\$10,754,329
Contrib for Employees	\$13,150,486	\$15,386,069	\$18,001,700	\$21,061,989	\$24,642,528
Other Revenue	<u>\$13,172,876</u>	<u>\$15,412,265</u>	<u>\$18,032,350</u>	<u>\$21,097,849</u>	<u>\$24,684,484</u>
Total Revenue	\$67,368,525	\$78,783,265	\$92,137,373	\$107,760,509	\$126,038,371
Total Resources	\$90,562,441	\$93,122,139	\$100,525,084	\$114,085,117	\$135,394,412
Expenditures					
Personnel Services	\$696,218	\$721,730	\$748,793	\$777,588	\$808,323
Supplies	\$47,630	\$49,059	\$50,531	\$52,047	\$53,608
Contractual	\$75,479,719	\$83,963,639	\$93,401,152	\$103,899,442	\$115,577,739
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$76,223,567	\$84,734,428	\$94,200,476	\$104,729,076	\$116,439,670
Projected Variance	(\$8,855,042)	(\$5,951,163)	(\$2,063,103)	\$3,031,432	\$9,598,700
Projected Fund Balance	\$14,338,874	\$8,387,711	\$6,324,608	\$9,356,041	\$18,954,741
Reserve Requirement	\$19,055,892	\$21,183,607	\$23,550,119	\$26,182,269	\$29,109,918
Excess/(Deficit)	(\$4,717,018)	(\$12,795,896)	(\$17,225,511)	(\$16,826,228)	(\$10,155,176)

**GROUP HEALTH AND LIFE INSURANCE FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Medical Claims & Services					
Retirees and Dependents	\$21,336,728	\$16,847,352	\$23,651,439	\$25,526,144	\$24,909,248
Employees and Dependents	<u>28,751,363</u>	<u>41,103,328</u>	<u>42,548,096</u>	<u>42,499,333</u>	<u>49,006,718</u>
Sub-Total	\$50,088,091	\$57,950,680	\$66,199,535	\$68,025,477	\$73,915,966
 Basic Life Insurance	 134,061	 138,643	 215,200	 166,520	 220,200
 Accidental Death Premiums	 20,617	 21,736	 24,800	 22,382	 26,800
 Group Health & Life Services	 566,817	 671,905	 1,013,704	 914,850	 1,139,223
 Wellness-Health Maintenance	 <u>498,888</u>	 <u>687,119</u>	 <u>812,556</u>	 <u>733,318</u>	 <u>921,378</u>
 TOTAL	 \$51,308,474	 \$59,470,083	 \$68,265,795	 \$69,862,547	 \$76,223,567

FORT WORTH



**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Employee Contributions	\$10,735,664	\$11,057,445	\$12,138,224	\$11,222,986	\$13,150,486
Retiree Contributions	3,870,794	3,972,761	4,513,027	4,064,611	4,469,726
Interest Income	<u>1,037,834</u>	<u>1,256,944</u>	<u>676,953</u>	<u>1,077,146</u>	<u>270,781</u>
Sub-Total	\$15,644,292	\$16,287,150	\$17,328,204	\$16,364,743	\$17,890,993
City Fund Contributions					
General Fund	\$27,842,918	\$28,945,381	\$27,968,324	\$30,917,510	\$35,035,334
Cable Communications Fund	40,824	40,824	40,824	43,716	51,222
Crime Control and Prevention District Fund	1,384,080	1,608,174	1,384,080	1,581,072	1,852,542
Culture and Tourism Fund	26,928	38,640	26,928	42,744	50,083
Engineering Services Fund	793,252	804,963	774,532	849,081	988,322
Environmental Mgt. Fund	93,792	102,012	88,764	111,732	130,918
Equipment Services Fund	831,616	834,064	831,616	871,655	998,527
Grants Fund	508,454	510,746	49,568	469,396	759,939
Group Health Insurance Fund	17,028	17,292	17,028	124,266	145,604
Information Systems Fund	472,451	473,183	432,227	607,527	145,934
Municipal Airports Fund	112,080	124,632	107,052	143,747	166,620
Municipal Golf Fund	205,575	203,847	207,025	265,754	304,618
Municipal Parking Fund	3,228	6,738	3,228	8,461	9,915
Office Services Fund	93,451	90,068	93,451	145,642	167,938
Risk Management Fund	3,228	3,228	3,228	3,454	4,047
Solid Waste Fund	507,037	553,669	507,037	538,978	575,114
Temporary Labor Fund	7,584	7,584	7,584	124,548	145,934
Water and Sewer Fund	<u>4,412,126</u>	<u>4,597,082</u>	<u>4,192,794</u>	<u>5,040,170</u>	<u>5,739,048</u>
Sub-Total	\$37,355,652	\$38,962,127	\$36,735,290	\$41,889,453	\$47,271,659
Miscellaneous Revenue	1,323,667	1,119,027	5,177,361	2,673,216	2,205,873
Use of Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$9,024,939</u>	<u>\$0</u>	<u>\$8,855,042</u>
TOTAL	\$54,323,611	\$56,368,304	\$68,265,794	\$60,927,412	\$76,223,567

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: GROUP HEALTH AND LIFE INSURANCE	FUND/CENTER FE85/0148500:0148540
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SUMMARY OF FUND RESPONSIBILITIES:

Funds for the health insurance for employees, retirees, and their dependents plus basic life insurance for employees are budgeted in the Group Health and Life Insurance Fund. Since FY2001-02 the Group Health and Life Insurance Fund budget has included funds for the Employees' Wellness Program. Fund revenues come from active employee and retiree contributions, contributions from city funds, interest on investments, rebates on prescription drugs used and a subsidy from the Retiree Drug Subsidy (RDS) program of the Social Security.

The total FY2008-09 revenue for group health care and basic life coverage is \$76,223,567 which includes use of \$1,460,781 in interest and other income and \$8,855,042 use of fund balance reserves. This use of reserves is expected to result in plan reserves being equal to 13.76% of plan expenses at the end of FY2008-09. This is below the established reserve policy of 25%. When determining the revenue contribution ratio, without the use of fund balance reserves and other income, the city contributes approximately 70% and employees and retirees contribute approximately 30%.

There have been no plan design changes nor employee rate increases since 2005. Due to the shortfall in fund balance and increasing cost, plan design changes such as increased out-of-pocket expenses and co-pays are recommended in the FY2008-09 Proposed Budget. These changes will promote employee consumerism and control costs. Some examples of plan modifications on the Basic Plan include: increasing the office visit co-pay by \$5, increasing the emergency room co-pay by \$25 and increasing the annual deductible by \$250.

A 15% across the board increase in employee contributions is being proposed for FY2008-2009. Depending upon the coverage selected by an employee, this increase would result in an employee who earns \$30,000 per year paying an additional 0.22% to 1.90% of his/her annual earnings for coverage under the Basic Plan.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 555,565	\$ 607,254	\$ 683,980	\$ 696,218
Supplies	24,881	46,165	47,630	47,630
Contractual	58,889,636	67,612,376	75,479,719	75,479,719
Capital Outlay	0	0	0	0
Total Expenditures	\$ 59,470,082	\$ 68,265,795	\$ 76,211,329	\$ 76,223,567
Authorized Positions	7.80	9.80	10.00	10.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE85 GROUP HEALTH FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>PERSONNEL ADMINIS- TRATION</u>								
0141000	HUMAN RESOURCES ADMINISTRATION	\$ 0	\$ 0	\$ 13,191	\$ 13,191	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 13,191</u>	<u>\$ 13,191</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BENEFITS ASSISTANCE PROGRAM</u>								
0143010	WELLNESS	\$ 0	\$ 0	\$ 3,924	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,924</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>GROUP HEALTH INSUR- ANCE</u>								
0148500	HEALTH MAINTENANCE	\$ 687,119	\$ 812,556	\$ 923,679	\$ 921,378	2.00	4.00	4.00	4.00
0148510	HEALTH BENEFITS ADMINISTRATION	671,905	1,013,704	1,107,569	1,126,032	5.80	5.80	6.00	6.00
0148520	ACTIVE EMPLOYEE INSURANCE	41,262,725	42,785,846	49,251,468	49,251,468	0.00	0.00	0.00	0.00
0148540	RETIRED EMPLOYEE INSURANCE	16,848,334	23,653,689	24,911,498	24,911,498	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 59,470,082</u>	<u>\$ 68,265,795</u>	<u>\$ 76,194,214</u>	<u>\$ 76,210,376</u>	<u>7.80</u>	<u>9.80</u>	<u>10.00</u>	<u>10.00</u>
	TOTAL	\$ 59,470,082	\$ 68,265,795	\$ 76,211,329	\$ 76,223,567	7.80	9.80	10.00	10.00

FORT WORTH



UNEMPLOYMENT COMPENSATION FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

City Fund Contributions	
General Fund	\$221,194
Water and Sewer Fund	41,940
Solid Waste Fund	3,791
Municipal Airports Fund	1,327
Equipment Services Fund	5,971
Engineering Services Fund	8,850
Municipal Golf Fund	2,287
Culture and Tourism Fund	493
Office Services Fund	900
Information Systems Fund	6,208
Crime Control and Prevention District	11,942
Cable Communications Fund	<u>616</u>
TOTAL REVENUE	\$305,519

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	\$36,531
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$342,050

EXPENDITURES:

Personal Services	\$32,331
Reimbursement to Texas Workforce Commission	<u>309,719</u>
TOTAL EXPENDITURES	\$342,050

FORT WORTH



**PROJECTED
UNRESERVED FUND BALANCE
UNEMPLOYMENT COMPENSATION FUND**

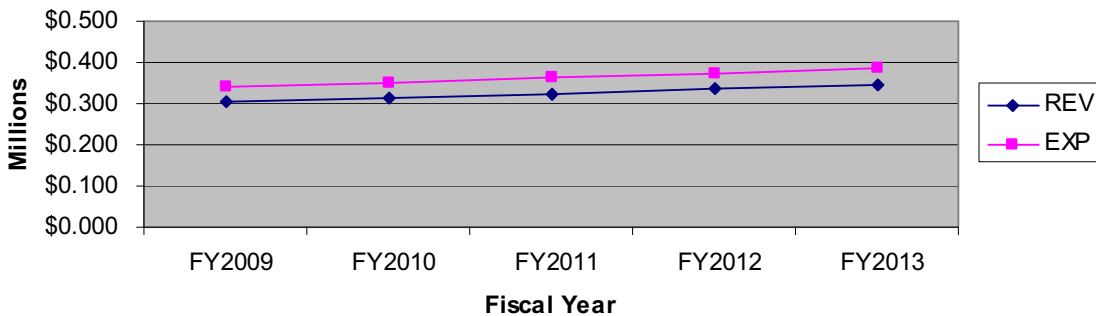
Unreserved Fund Balance as of 9/30/08*	\$727,551
Plus: Projected Revenues	\$305,519
Less: Projected Expenditures	(\$342,050)
Unreserved Fund Balance as of 9/30/09	\$691,020

*Preliminary fund balance due to pending audit of actual fund balances

**UNEMPLOYMENT COMPENSATION FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
	Projected	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$727,551	\$691,020	\$653,910	\$616,214	\$577,928
Revenues*					
Interest	\$221,194	\$228,272	\$235,577	\$243,115	\$250,895
Water and Sewer	\$41,940	\$43,282	\$44,667	\$46,096	\$47,572
Crime District	\$11,942	\$12,324	\$12,719	\$13,126	\$13,546
Other Revenue	\$30,443	\$31,356	\$32,297	\$33,266	\$34,264
Total Revenue	\$305,519	\$315,235	\$325,260	\$335,603	\$346,276
Total Resources	\$1,033,070	\$1,006,255	\$979,169	\$951,818	\$924,204
Expenditures					
Personnel Services	\$32,331	\$33,335	\$34,374	\$35,451	\$36,568
Supplies	\$0	\$0	\$0	\$0	\$0
Contractual	\$309,719	\$319,011	\$328,581	\$338,438	\$348,591
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$342,050	\$352,345	\$362,955	\$373,889	\$385,160
Projected Variance	(\$36,531)	(\$37,110)	(\$37,695)	(\$38,286)	(\$38,884)
Projected Fund Balance	\$691,020	\$653,910	\$616,214	\$577,928	\$539,044
Reserve Requirement	\$68,410	\$70,469	\$72,591	\$74,778	\$77,032
Excess/(Deficit)	\$622,610	\$583,441	\$543,623	\$503,150	\$462,012

**UNEMPLOYMENT COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Reimbursement to Texas Unemployment Commission	\$235,065	\$202,858	\$305,526	\$244,717	\$305,519
Administrative Expenses	<u>20,455</u>	<u>4,786</u>	<u>30,436</u>	<u>13,357</u>	<u>36,531</u>
TOTAL	\$255,520	\$207,644	\$335,962	\$258,074	\$342,050

FORT WORTH



**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
City Fund Contributions					
General Fund	\$252,000	\$258,555	\$219,772	\$219,772	\$221,194
Cable Communications	980	1,005	54,373	54,373	616
Crime District Fund	12,740	13,071	0	0	11,942
Culture and Tourism Fund	980	1,005	252	252	493
Engineering Services Fund	10,780	11,060	11,110	11,110	8,850
Equipment Services Fund	7,840	8,044	0	0	5,971
Information Systems Fund	6,860	7,038	6,273	6,273	6,208
Municipal Airports Fund	1,960	2,011	2,011	2,011	1,327
Municipal Golf Fund	2,940	3,016	3,016	3,016	2,287
Office Services Fund	980	1,005	2,224	2,224	900
Solid Waste Fund	3,920	4,022	0	0	3,791
Water and Sewer Fund	48,020	49,272	0	0	41,940
Other Sources	<u>0</u>	<u>0</u>	<u>6,495</u>	<u>6,495</u>	<u>0</u>
TOTAL	\$350,000	\$359,104	\$305,526	\$305,526	\$305,519

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE86 UNEMPLOYMENT COMP FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	UNEMPLOYMENT COM- PENSATION	\$ 207,644	\$ 335,962	\$ 342,062	\$ 342,050	0.15	0.15	0.20	0.20
	Sub-Total	\$ 207,644	\$ 335,962	\$ 342,062	\$ 342,050	0.15	0.15	0.20	0.20
	TOTAL	\$ 207,644	\$ 335,962	\$ 342,062	\$ 342,050	0.15	0.15	0.20	0.20

FORT WORTH



FUND STATEMENT

FUND:

CULTURE AND TOURISM FUND

The Culture and Tourism Fund is a special fund of the City of Fort Worth, established in 1989 to provide funding for organizations that either enhance tourism or promote, develop, and maintain cultural activities in Fort Worth. Currently, these organizations include the Fort Worth Convention and Visitors Bureau (CVB), the Arts Council of Fort Worth and Tarrant County, the Fort Worth Museum of Science and History, Fort Worth Sister Cities International and the Van Cliburn Foundation.

The Culture and Tourism Fund is supported by two primary revenue sources: the hotel/motel occupancy tax and the Dallas/Fort Worth car rental revenue share.

In FY1997-98, the City acquired the Fort Worth Convention Center, expanding the Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for a portion of the operation and maintenance of these facilities as well as the debt service for the Fort Worth Convention Center.

This fund also supports the Fort Worth Herd, a living history project introduced in FY1998-99 to educate citizens and visitors about the heritage of Fort Worth.

Beginning with the adoption of the FY2008-09 budget, Public Events Department staff and the Log Cabin Village operations will be budgeted in the Culture and Tourism Fund.

During FY2007-08 organizations receiving funding from the City were advised of procedural changes for a new funding process beginning in FY2008-09 as well as revised reporting requirements. The overall goal is to ensure that non-profit organizations receiving funding demonstrate an understanding of accounting principles and practices needed to manage their awarded funds. Specific procedural changes include: mandatory fiscal training, mandatory quarterly reporting, and organization budget submittal to the Sunset Review Office. Once budget requests are submitted organizations will meet with the City's review panel and funding will be determined thereafter dependent on the City's financial position. Contracts with the administering organizations are based on projected collections for the upcoming fiscal year.

FORT WORTH



**CULTURE AND TOURISM FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Hotel/Motel Occupancy Tax	\$12,971,988
Hotel/Motel Occupancy Tax - Convention Center*	3,706,282
Interest/Penalty on Delinquent tax	20,000
Revenue Sharing	4,330,504
Log Cabin Village	<u>68,300</u>
TOTAL REVENUE	\$21,097,074

OTHER FINANCING SOURCES

Uses/(Source) of Fund Balance	(\$1,165,399)
TOTAL REVENUE AND OTHER FINANCIAL SOURCES	\$19,931,675

EXPENDITURES:

Personal Services	\$3,044,809
Supplies	77,632
Contractual Services	<u>11,948,721</u>
TOTAL RECURRING EXPENSES	\$15,071,162

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	\$4,828,513
Capital	<u>\$32,000</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$4,860,513
TOTAL EXPENDITURES	\$19,931,675

* First budgeted in FY2008-09

FORT WORTH



**PROJECTED
FY2008-09 CASH FLOW
CULTURE AND TOURISM FUND**

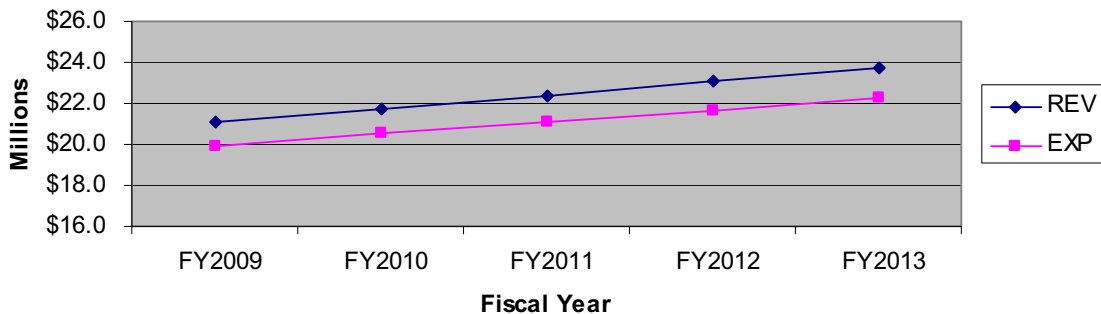
Cash Balance as of 9/30/08*	\$9,099,193
Plus: Projected Revenues	\$21,097,074
Less: Projected Expenditures	(\$19,931,675)
Estimated cash balance as of 9/30/09	\$10,264,592

* Preliminary cash balance due to pending audit of actual ending balances.

**CULTURE AND TOURISM FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
	Adopted	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$9,099,193	\$10,264,592	\$11,483,427	\$12,802,449	\$14,219,718
Revenues*					
Hotel/Motel Tax	\$16,678,270	\$17,178,618	\$17,693,977	\$18,224,796	\$18,771,540
Interest Penalty Hotel/Motel	\$20,000	\$20,600	\$21,218	\$21,855	\$22,510
DFW Car Rental Revenue	\$4,330,504	\$4,460,419	\$4,594,232	\$4,732,059	\$4,874,020
Interest on Investment	\$0	\$0	\$0	\$0	\$0
Other Revenue	<u>\$68,300</u>	<u>\$70,349</u>	<u>\$72,459</u>	<u>\$74,633</u>	<u>\$76,872</u>
Total Revenue	\$21,097,074	\$21,729,986	\$22,381,886	\$23,053,342	\$23,744,943
Total Resources	\$30,196,267	\$31,994,579	\$33,865,313	\$35,855,791	\$37,964,661
Expenditures					
Personnel Services	\$3,044,809	\$3,165,965	\$3,295,823	\$3,435,507	\$3,586,319
Supplies	\$77,632	\$79,961	\$82,360	\$84,831	\$87,375
Contractual	\$11,948,721	\$12,307,183	\$12,676,398	\$13,056,690	\$13,448,391
Capital	\$32,000	\$32,960	\$33,949	\$34,967	\$36,016
Debt Service	<u>\$4,828,513</u>	<u>\$4,925,083</u>	<u>\$4,974,334</u>	<u>\$5,024,077</u>	<u>\$5,074,318</u>
Total Expenditures	\$19,931,675	\$20,511,152	\$21,062,864	\$21,636,073	\$22,232,420
Projected Variance	\$1,165,399	\$1,218,835	\$1,319,022	\$1,417,270	\$1,512,523
Projected Fund Balance	\$10,264,592	\$11,483,427	\$12,802,449	\$14,219,718	\$15,732,241
Reserve Requirement	\$3,020,632	\$3,117,214	\$3,217,706	\$3,322,399	\$3,431,620
Excess/(Deficit)	\$7,243,960	\$8,366,213	\$9,584,743	\$10,897,319	\$12,300,621

**CULTURE AND TOURISM FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CULTURE AND TOURISM FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Principal/Interest - GO Bonds	\$0	\$0	\$0	\$0	\$4,828,513
FWCC Hotel & Garage	6,554,641	3,295,989	0	645,219	0
WRMC/FWCC Ops & Maint	1,688,633	2,111,314	0	1,688,633	0
FWCC/WRMC Cap Improvements	500,000	731,741	600,000	600,000	600,000
Fort Worth Herd	445,891	548,417	578,703	536,750	641,245
Log Cabin Village	0	0	0	0	435,463
Convention & Visitors Bureau	5,427,369	5,642,734	7,413,910	7,780,843	7,622,527
Arts Council	110,000	310,000	940,484	940,484	940,484
Museum of Science & History	539,072	539,072	572,149	572,149	572,149
Rodeo Plaza	0	0	0	1,517,690	0
Genealogical Society	0	24,941	0	0	0
Van Cliburn Foundation	62,500	62,500	100,000	100,000	100,000
Public Events Marketing	8,797,209	332,032	1,523,946	831,473	3,812,874
Fort Worth Sister Cities	<u>332,060</u>	<u>357,043</u>	<u>378,420</u>	<u>378,420</u>	<u>378,420</u>
TOTAL	\$24,457,375	\$13,955,783	\$12,107,612	\$15,591,661	\$19,931,675

FORT WORTH



**COMPARISON OF CULTURE AND TOURISM FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Hotel/Motel Occupancy Tax	\$11,165,858	\$10,105,013	\$10,968,595	\$10,968,595	\$12,971,988
Hotel/Motel Occupancy Tax - Convention Center	0	0	0	0	3,706,282
Interest/Penalty Delinquent	12,903	6,098	1,000	103,596	20,000
Car Rental Tax	3,838,505	4,312,855	630,484	3,083,720	4,330,504
The Herd	0	4,258	0	744	0
Log Cabin Village	0	0	0	0	68,300
Miscellaneous Revenue	<u>2,590</u>	<u>60,000</u>	<u>0</u>	<u>439,442</u>	<u>0</u>
TOTAL	\$15,019,856	\$14,488,224	\$11,600,079	\$14,596,097	\$21,097,074

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: CULTURE AND TOURISM	FUND/CENTER GG04/0240500:0247000
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SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund currently promotes the cultural and educational interests of residents and visitors through contributions to the Fort Worth Convention Center, the Will Rogers Memorial Center, the Fort Worth Convention and Visitors Bureau, the Arts Council of Fort Worth and Tarrant County, the Fort Worth Museum of Science and History, the Van Cliburn Foundation and Fort Worth Sister Cities.

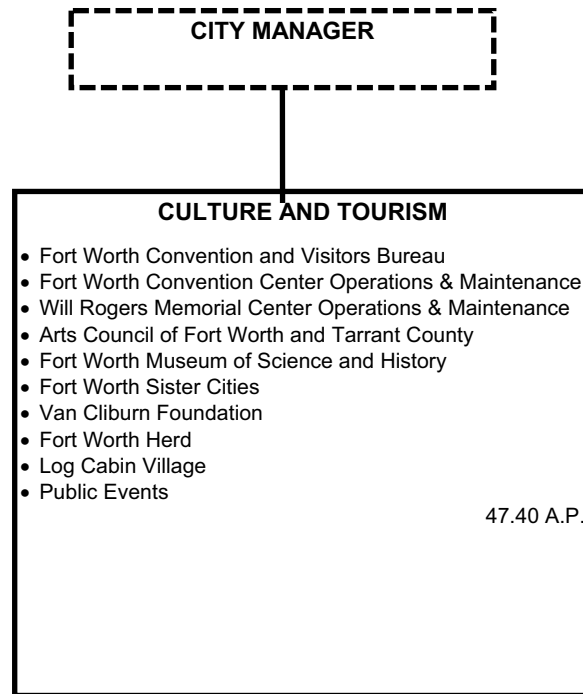
Activities in this fund are supported through collection of a hotel/motel occupancy tax and Dallas/Fort Worth car rental revenue share. Funding for the Fort Worth Convention and Visitors Bureau includes agreements for promoting the Fort Worth Convention Center, the Equestrian Center, and the Will Rogers Memorial Center.

In FY1998-99 the City established the Fort Worth Herd as a highlight to the City's sesquicentennial celebration. Since that time it has been promoted as a living history exhibition with twice-daily cattle drives.

Starting in FY2008-09, funding for a portion of the Public Events Department staff and the entire Log Cabin Village operations will be included in the Culture and Tourism Fund as well.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 427,939	\$ 458,466	\$ 3,049,250	\$ 3,044,809
Supplies	50,934	52,779	77,632	77,632
Contractual	13,473,579	11,596,367	11,948,721	11,948,721
Capital Outlay	3,331	0	32,000	32,000
Debt Service	0	0	4,828,513	4,828,513
Total Expenditures	\$ 13,955,783	\$ 12,107,612	\$ 19,936,116	\$ 19,931,675
Authorized Positions	10.40	10.40	47.40	47.40

CULTURE AND TOURISM – 47.40 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CULTURE AND TOURISM	FUND/CENTER GG04/0241000:0247000
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CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$12,107,612	A.P.	10.40
2008-09 ADOPTED:	\$19,931,675	A.P.	47.40

A) The adopted budget increases by \$2,183,808 for the transfer of 31 Public Events operations and sales and marketing staff from the Public Events Department General Fund. This will begin the first year of a pilot enterprise program. If successful the next phase will continue in FY2009-10.

B) The adopted budget increases by \$433,277 for the transfer of the Log Cabin Village operations from the Parks and Community Services Department General Fund. This includes six positions and the revenue generated from this cultural museum.

C) The adopted budget increases by \$208,617 to meet the 3% increase in the contractual obligation with the Fort Worth Convention and Visitors Bureau.

D) The adopted budget increases by \$4,828,513 for the debt service payment for the Fort Worth Convention Center. This payment is based on the debt service schedule and includes \$2,540,000 for principle debt on general obligation bonds and \$2,288,513 for interest.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CULTURE AND TOURISM

DEPARTMENT PURPOSE

To distribute the revenue from the Hotel/Motel Occupancy Tax and the Dallas/Fort Worth Car Rental Revenue Sharing to cultural institutions and activities to promote tourism and encourage participation in cultural and educational activities by Fort Worth's residents and visitors.

FY2008-09 DEPARTMENTAL OBJECTIVES

To have 13,000 students participate in the Herd Education Program

To serve 26,500 visitors through the Log Cabin Village cultural and educational programs

To have at least 1,180,000 people attend various Arts Council sponsored programs

To service 220 booked conventions, meetings, and other groups, involving approximately 220,000 participants, while also attracting individual tourists to Fort Worth

To attract 45,000 people in live audience for the Thirteenth Competition of the Van Cliburn, plus millions via internet, television and radio

To generate \$3 million of economic impact to the City of Fort Worth through various Sister Cities exchange programs.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Students participating in Herd Education	12,592	13,000	13,000
Total cattle drive attendance	310,138	350,000	350,000
Participants in Log Cabin Village Programs	26,680	26,700	26,500
Attendance at Arts Council Program	1,267,455	1,024,165	1,180,000
Van Cliburn 13th Competition Attendance	N/A	N/A	45,000
Meeting and convention participants via the CVB	145 / 188,142	200 / 200,000	220 / 200,000
Sister Cities exchange programs economic impact	\$2,400,000	\$3,000,000	\$3,000,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	DEBT SERVICE	\$ 0	\$ 0	\$ 4,828,513	\$ 4,828,513	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,828,513</u>	<u>\$ 4,828,513</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FWCC HOTEL & GARAGE</u>								
0240400	FWCC Hotel & Garage	\$ 3,295,989	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,295,989</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC O&M</u>								
0240500	WRMC/FWCC O&M	\$ 2,111,314	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,111,314</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC CAPITAL IMPROVEMENTS</u>								
0240600	WRMC/FWCC CAPITAL IMPROVEMENTS	\$ 731,741	\$ 600,000	\$ 600,000	\$ 600,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 731,741</u>	<u>\$ 600,000</u>	<u>\$ 600,000</u>	<u>\$ 600,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>THE HERD</u>								
0240700	THE HERD	\$ 548,417	\$ 578,703	\$ 611,258	\$ 641,245	10.40	10.40	10.40	10.40

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04	CULTURE AND TOURISM FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 548,417	\$ 578,703	\$ 611,258	\$ 641,245	10.40	10.40	10.40	10.40
	<u>LOG CABIN VILLAGE</u>								
0240800	LOG CABIN VILLAGE	\$ 0	\$ 0	\$ 435,463	\$ 435,463	0.00	0.00	6.00	6.00
	Sub-Total	\$ 0	\$ 0	\$ 435,463	\$ 435,463	0.00	0.00	6.00	6.00
	<u>CONVENTION BUREAU</u>								
0241000	CONVENTION BUREAU	\$ 5,642,734	\$ 7,413,910	\$ 7,622,527	\$ 7,622,527	0.00	0.00	0.00	0.00
	Sub-Total	\$ 5,642,734	\$ 7,413,910	\$ 7,622,527	\$ 7,622,527	0.00	0.00	0.00	0.00
	<u>ARTS COUNCIL</u>								
0242000	ARTS COUNCIL	\$ 310,000	\$ 940,484	\$ 940,484	\$ 940,484	0.00	0.00	0.00	0.00
	Sub-Total	\$ 310,000	\$ 940,484	\$ 940,484	\$ 940,484	0.00	0.00	0.00	0.00
	<u>MUSEUMS</u>								
0243010	MUSEUM OF SCIENCE & HISTORY	\$ 539,072	\$ 572,149	\$ 572,149	\$ 572,149	0.00	0.00	0.00	0.00
0243030	GENEALOGICAL SOCI- ETY	24,941	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 564,013	\$ 572,149	\$ 572,149	\$ 572,149	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0244000	<u>VAN CLIBURN FOUNDATION</u> VAN CLIBURN FOUNDATION	\$ 62,500	\$ 100,000	\$ 100,000	\$ 100,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 62,500</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>\$ 100,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0246000	<u>PUBLIC EVENTS MARKETING</u> PUBLIC EVENTS MARKETING	\$ 332,032	\$ 1,523,946	\$ 3,847,302	\$ 3,812,874	0.00	0.00	31.00	31.00
	Sub-Total	<u>\$ 332,032</u>	<u>\$ 1,523,946</u>	<u>\$ 3,847,302</u>	<u>\$ 3,812,874</u>	<u>0.00</u>	<u>0.00</u>	<u>31.00</u>	<u>31.00</u>
0247000	<u>INTERNATIONAL ACTIVITY</u> SISTER CITIES	\$ 357,043	\$ 378,420	\$ 378,420	\$ 378,420	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 357,043</u>	<u>\$ 378,420</u>	<u>\$ 378,420</u>	<u>\$ 378,420</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 13,955,783	\$ 12,107,612	\$ 19,936,116	\$ 19,931,675	10.40	10.40	47.40	47.40

FORT WORTH



FUND STATEMENT

FUND:

ENVIRONMENTAL MANAGEMENT FUND

The Environmental Management Fund was established in 1992 to provide funds to meet the expanding environmental needs of the city. Currently, much of the Fund is devoted to implementing and monitoring the city's Storm Water Permit Program. The permit, granted by the Texas Commission on Environmental Quality, became effective on February 22, 2006. Funds not designated for the permit are utilized for emergency environmental situations, such as chemical spills, and special needs, such as asbestos abatement at city-owned properties.

The Environmental Management Department manages the Environmental Management Fund, and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, there are eight areas receiving funding: Undesignated (special projects), Compliance, Administration/Regulatory, Construction Inspection, Spill Response, the Environmental Collection Center, Storm Water Monitoring, and Education.

The Environmental Management Fund is supported by: 1) the Environmental Protection Fee, which is charged on residential and commercial water bills; 2) revenue from the Environmental Collection Center, which is collected from participating cities in the Household Hazardous Waste Program; and 3) interest on investments. The Fund's expenditures include personnel costs associated with its 19.5 staff members, operating supply costs, and contracts for disposal, industrial capital equipment, such as vehicles and heavy machinery.

The Environmental Protection Fee is a monthly charge that varies based upon customer category. Homeowners and apartment complex customers are charged \$0.50; municipal and non-profit organizations are charged \$0.75; residential duplexes are charged \$1.00; commercial properties are charged \$10.00; commercial multi-unit properties are charged \$20.00; and industrial properties are charged \$35.00. The last rate change was in 1996.

FORT WORTH



ENVIRONMENTAL MANAGEMENT FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

Environmental Protection Fee	\$3,156,696
Miscellaneous Revenue	25,000
Participating Cities	588,724
Interest on Investments	166,220
Transfer from Solid Waste Enterprise Fund	<u>376,191</u>

TOTAL REVENUE \$4,312,831

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	(\$8,798)
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$4,304,033

EXPENDITURES:

Personal Services	\$1,329,737
Supplies	171,968
Contractual Services	<u>2,288,786</u>

TOTAL RECURRING EXPENSES \$3,790,491

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$196,800
Debt Service	<u>316,742</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$513,542

TOTAL EXPENDITURES \$4,304,033

FORT WORTH



**PROJECTED
UNRESERVED FUND BALANCE
ENVIRONMENTAL MANAGEMENT FUND**

Unreserved fund balance as of 9/30/08 *	\$5,332,184
Plus: Projected Revenues	\$4,312,831
Less: Projected Expenditures	(\$4,304,033)
Unreserved fund balance as of 9/30/09	\$5,340,982

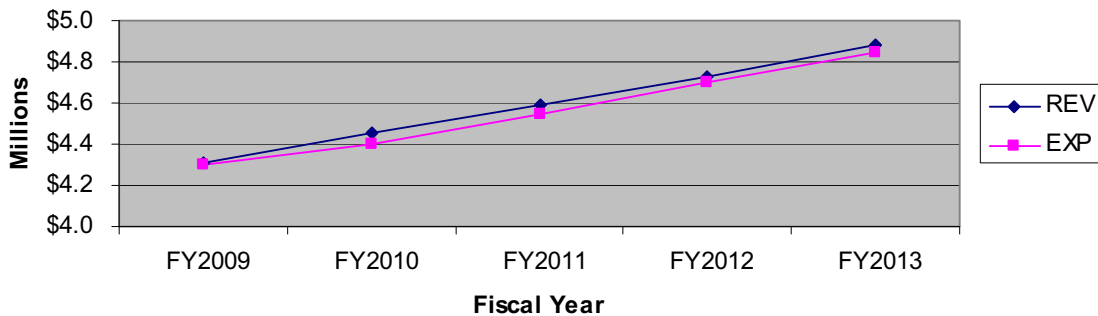
* Preliminary fund balance due to pending audit of actual fund balances

ENVIRONMENTAL MANAGEMENT FUND FIVE YEAR FORECAST FISCAL YEAR 2009 THROUGH 2013

	FY2008-09 Adopted	FY2009-10 Projected	FY2010-11 Projected	FY2011-12 Projected	FY2012-13 Projected
Beginning Fund Balance	\$5,332,184	\$5,340,982	\$5,386,213	\$5,428,670	\$5,465,762
Revenues*					
Interest	\$166,220	\$171,207	\$176,343	\$181,633	\$187,082
Environmental Fees	\$3,156,696	\$3,257,710	\$3,361,957	\$3,469,540	\$3,580,565
Other Revenue	<u>\$989,915</u>	<u>\$1,019,612</u>	<u>\$1,050,201</u>	<u>\$1,081,707</u>	<u>\$1,114,158</u>
Total Revenue	\$4,312,831	\$4,448,529	\$4,588,501	\$4,732,880	\$4,881,805
Total Resources	\$9,645,015	\$9,789,511	\$9,974,714	\$10,161,549	\$10,347,567
Expenditures					
Personnel Services	\$1,329,737	\$1,383,558	\$1,441,362	\$1,503,670	\$1,571,088
Supplies	\$171,968	\$177,127	\$182,441	\$187,914	\$193,551
Contractual	\$2,288,786	\$2,357,450	\$2,428,173	\$2,501,018	\$2,576,049
Capital	\$196,800	\$202,704	\$208,785	\$215,049	\$221,500
Debt Service	<u>\$316,742</u>	<u>\$282,459</u>	<u>\$285,284</u>	<u>\$288,137</u>	<u>\$291,018</u>
Total Expenditures	\$4,304,033	\$4,403,298	\$4,546,044	\$4,695,787	\$4,853,207
Projected Variance	\$8,798	\$45,231	\$42,456	\$37,092	\$28,598
Projected Fund Balance	\$5,340,982	\$5,386,213	\$5,428,670	\$5,465,762	\$5,494,360
Reserve Requirement	\$797,458	\$824,168	\$852,152	\$881,530	\$912,438
Excess/(Deficit)	\$4,543,524	\$4,562,046	\$4,576,518	\$4,584,232	\$4,581,922

Note: These projections do not reflect GASB 49 and its impact on the fund.

ENVIRONMENTAL MANAGEMENT FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF ENVIRONMENTAL MANAGEMENT FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Undesignated	\$1,100,896	\$419,533	\$393,573	\$1,181,857	\$423,603
Regulatory Function	555,620	645,300	675,143	616,492	678,617
Construction Inspection	131,784	146,273	349,329	312,120	315,450
Spill Response Program	213,548	244,355	10,184	10,184	0
Environmental Collection Center	798,745	757,591	997,524	958,296	1,003,462
Storm Water Program	189,451	195,329	376,488	324,053	739,539
Education Component	228,019	245,263	282,301	245,624	258,435
Compliance	<u>477,079</u>	<u>511,586</u>	<u>802,115</u>	<u>779,264</u>	<u>884,927</u>
TOTAL	\$3,695,142	\$3,165,230	\$3,886,657	\$4,427,890	\$4,304,033

FORT WORTH



**COMPARISON OF ENVIRONMENTAL MANAGEMENT
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Environmental Protection Fee	\$3,172,434	\$3,038,511	\$3,113,286	\$3,061,725	\$3,156,696
Miscellaneous Revenue	22,514	23,004	18,427	37,521	401,191
Participating Cities	499,500	514,175	588,724	514,175	588,724
Interest on Investments	<u>164,418</u>	<u>207,099</u>	<u>166,220</u>	<u>185,124</u>	<u>166,220</u>
TOTAL	\$3,858,866	\$3,782,789	\$3,886,657	\$3,798,545	\$4,312,831

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL MANAGEMENT FUND

FUND/CENTER

R103/0521100:0524106

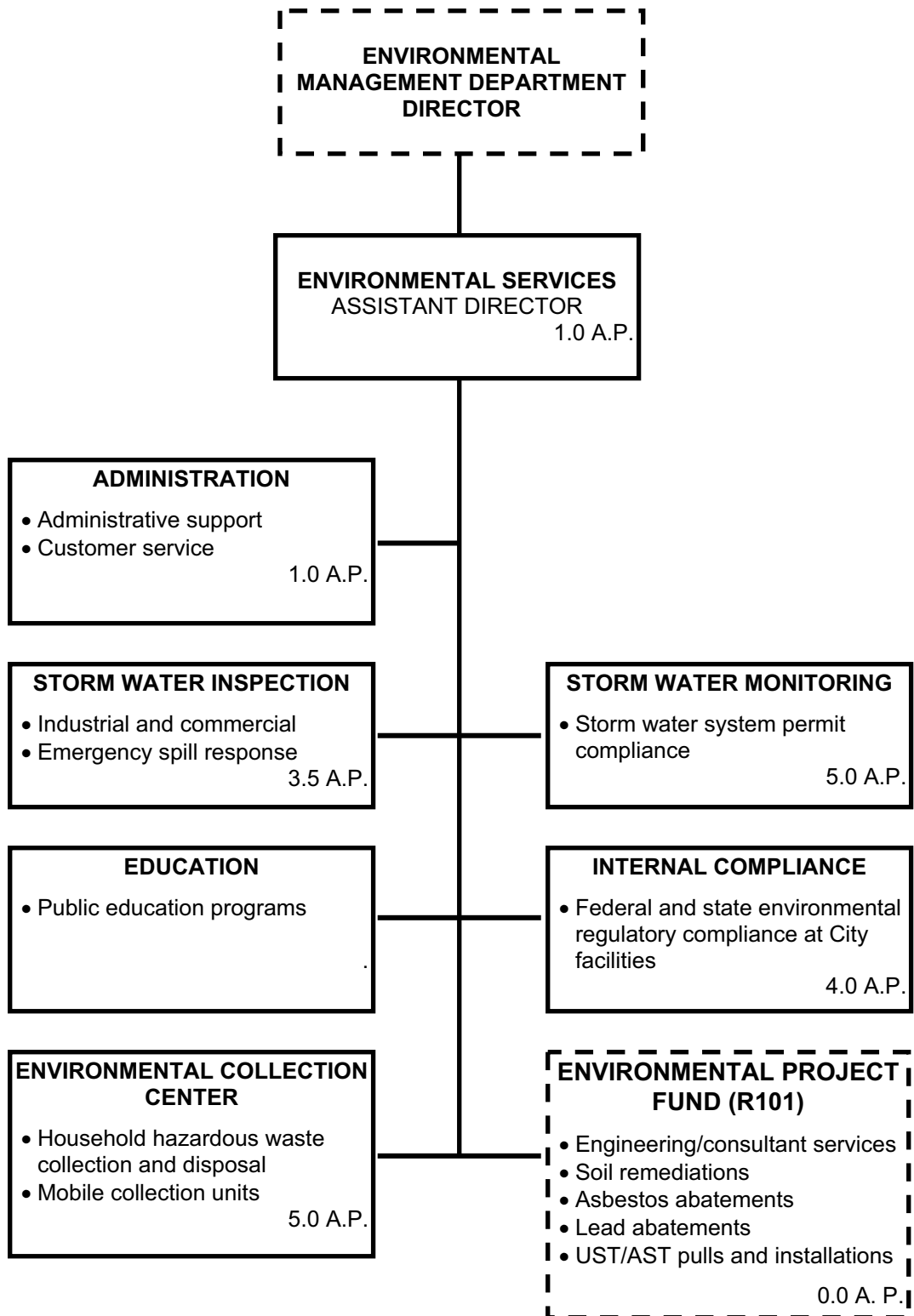
SUMMARY OF FUND RESPONSIBILITIES:

The Environmental Management Fund is used to ensure that the city is in compliance, or developing means to achieve compliance, with its National Pollutant Discharge Elimination System (NPDES) Storm Water permit, as well as other state and federal environmental regulations. The Fund supports eight components: Undesignated, Compliance, Regulatory, Construction Inspection, Spill Response, the Environmental Collection Center, the Storm Water Program, and Education.

The undesignated funds will be used in emergency situations and for funding major compliance issue projects. The Compliance Unit performs the tasks required to keep the city's facilities and operations in compliance with state and federal environmental regulations. The Regulatory Section is responsible for the interpretation of all federal and state environmental regulations, and oversees the Brownfields Program and Project XL. Construction Inspection performs reviews of construction permit applications, plans, and sites. The Spill Response Program responds to spills that could adversely affect the storm water system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste. A mobile collection unit is also part of ECC operations. The Storm Water Program monitors and analyzes the storm water system to ensure chemical parameters are within the limits required by the permit. In FY2008-09, the three public education positions were transferred to the Community Relations Department. The Education Section includes non-personnel related funding for public education on storm water pollution prevention, air quality issues, and household hazardous waste disposal methods.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 1,485,338	\$ 1,772,258	\$ 1,523,659	\$ 1,329,737
Supplies	158,633	170,836	171,968	171,968
Contractual	1,204,519	1,626,822	2,106,566	2,288,786
Capital Outlay	0	0	196,800	196,800
Debt Service	316,741	316,741	316,742	316,742
Total Expenditures	\$ 3,165,231	\$ 3,886,657	\$ 4,315,735	\$ 4,304,033
Authorized Positions	26.00	26.00	22.50	19.50

ENVIRONMENTAL MANAGEMENT FUND – 19.50 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL MANAGEMENT FUND	R103/0521100:0524106

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$3,886,657	A.P.	26.0
2008-09 ADOPTED:	\$4,304,033	A.P.	19.5

- A) The adopted budget decreases by (\$184,320) as a consequence of the centralization of the Public Information Officers (PIO) in the Community Relations Department and resulting in a decrease of three positions.
- B) The adopted budget decreases by (\$52,752) to reflect the elimination of one Environmental Specialist.
- C) The adopted budget increases by \$46,320 for funding half Environmental Program Manager position.
- D) The adopted budget decreases by (\$83,244) for the deletion of two Office Assistants.
- E) The adopted budget increases by \$245,216 to reflect funding of the Cultural District Street Sweeping contract (\$200,000) and the emergency spill response contract (\$45,216).
- F) The adopted budget increases by \$122,545 for the administrative service charge transfer to the General Fund.
- G) The adopted budget increases by \$89,900 for the purchase of four replacement vehicles.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENVIRONMENTAL MANAGEMENT FUND

DEPARTMENT PURPOSE

To provide efficient, effective, and compliant environmental and solid waste management services.

FY2008-09 DEPARTMENTAL OBJECTIVES

To continue performing dry weather field screens

To continue performing wet weather watershed screens

To continue operating a permanent household hazardous waste collection facility with participation from surrounding municipalities

To maintain a active industrial inspection program to ensure compliance with Tarrant Pollutant Discharge Elimination System (TPDES) / National Pollutant Discharge Elimination System (NPDES) regulations and reduce surface water pollution due to industrial site runoff

To maintain an active construction inspection program to ensure compliance with National Pollutant Discharge Elimination System (NPDES) regulations and reduce water pollution due to construction site runoff

To continue and improve environmental compliance at City facilities and on projects and ensure that no Notice of Violations (NOV) or Notice of Enforcement (NOE) are received

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Dry weather field screens	192	130	130
Wet weather watershed screens	55	50	50
Households served at Environmental Collection Center	22,007	22,500	22,500
Spill responses addressed	505	500	500
Construction Site Stormwater Inspections	4,913	3,500	3,500

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL MAN- AGEMENT FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>ENVIRONMENTAL MAN- AGEMENT DIVISION</u>								
0521000	ENVIRONMENTAL MAN- AGEMENT ADMIN	\$ 0	\$ 0	\$ 15,858	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 15,858	\$ 0	0.00	0.00	0.00	0.00
	<u>REVENUE AND TRANS- FERS OUT</u>								
0521100	UNDESIGNATED	\$ 419,533	\$ 393,573	\$ 423,603	\$ 423,603	0.00	0.00	0.00	0.00
	Sub-Total	\$ 419,533	\$ 393,573	\$ 423,603	\$ 423,603	0.00	0.00	0.00	0.00
	<u>ENVIRONMENTAL MAN- AGEMENT</u>								
0524100	REGULATORY	\$ 645,300	\$ 675,143	\$ 731,594	\$ 678,617	4.00	4.00	2.00	2.00
0524101	STORMWATER INSPEC- TION	146,273	349,329	305,634	315,450	2.00	4.00	3.50	3.50
0524102	SPILL RESPONSE	244,355	10,184	0	0	4.00	0.00	0.00	0.00
0524103	ENV COLLECTION CEN- TER	757,591	997,524	984,792	1,003,462	5.00	5.00	5.00	5.00
0524104	STORM WATER MONI- TORING	195,329	376,488	724,840	739,539	3.00	6.00	5.00	5.00
0524105	EDUCATION	245,263	282,301	258,435	258,435	3.00	3.00	3.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL MAN- AGEMENT FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0524106	COMPLIANCE	511,586	802,115	870,979	884,927	5.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 2,745,698</u>	<u>\$ 3,493,084</u>	<u>\$ 3,876,274</u>	<u>\$ 3,880,430</u>	<u>26.00</u>	<u>26.00</u>	<u>22.50</u>	<u>19.50</u>
	TOTAL	\$ 3,165,231	\$ 3,886,657	\$ 4,315,735	\$ 4,304,033	26.00	26.00	22.50	19.50

FUND STATEMENT

FUND:

AWARDED ASSETS FUNDS

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the department is considered an "awarded asset." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government, and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes, and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure, and oversight of awarded assets. Prior to FY2000-01, revenues and expenditures budgeted from the City's awarded assets were held in the Special Project Trust Fund. In an effort to improve tracking and auditing capabilities in FY2000-01, the department worked with the Accounting Division of the Finance Department to establish two new operating funds for awarded asset proceeds: the Federal Awarded Assets Fund and the State Awarded Assets Fund.

FORT WORTH



FEDERAL AWARDED ASSETS FUND BUDGET SUMMARY
FISCAL YEAR
2008- 09

REVENUES:

Federal Awarded Assets	\$238,441
Interest on Investments	<u>7,519</u>
TOTAL REVENUE	\$245,960

OTHER FINANCING SOURCES

Uses/(Source) of fund balance	<u>\$12,500</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$258,460

EXPENDITURES:

Executive Services Bureau	
Human Trafficking Grant Match	\$50,000
SCRAM Grant Match	11,460
Adam Walsh Grant Match	12,500
NPD Furniture	75,000
Explorer Program	20,000
Explorer Overtime	<u>8,000</u>
Sub-total	\$176,960
Training Division	
NPO Youth Program	<u>8,000</u>
Sub-total	\$8,000
Special Services Bureau	
Juvenile Justice Center ID Operations	\$64,565
Commercial Motor Vehicle STEP	<u>8,935</u>
Sub-Total	\$73,500
TOTAL EXPENDITURES	\$258,460

**PROJECTED
UNRESERVED FUND BALANCE
FEDERAL AWARDED ASSETS FUND**

Fund Balance as of 9/30/08*	\$853,872
Plus: Projected Revenues	\$258,460
Less: Projected Expenditures	(\$258,460)
Unreserved Fund Balance as of 9/30/09	\$853,872

* Preliminary fund balance pending audit of fund balances

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107 FEDERAL AWARDED ASSETS FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 88,248	\$ 87,967	\$ 176,960	\$ 176,960	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 88,248</u>	<u>\$ 87,967</u>	<u>\$ 176,960</u>	<u>\$ 176,960</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 3,173	\$ 8,000	\$ 8,000	\$ 8,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,173</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>\$ 8,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	CENTRAL/NORTH/WEST FIELD OPS BUREAU	\$ 4,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0354001	CENTRAL CRIME PREVENTION UNIT	5,955	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,955</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 30,115	\$ 64,565	\$ 73,500	\$ 73,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 30,115</u>	<u>\$ 64,565</u>	<u>\$ 73,500</u>	<u>\$ 73,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	FEDERAL AWARDED ASSETS FUND Center Description								
	TOTAL	\$ 131,491	\$ 160,532	\$ 258,460	\$ 258,460	0.00	0.00	0.00	0.00

**STATE AWARDED ASSETS FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

State Awarded Assets	\$348,753
Auction Proceeds	25,135
Interest on Investments	<u>10,561</u>

TOTAL REVENUE \$384,449

OTHER FINANCING SOURCES

Uses/(Source) of fund balance	<u>\$65,078</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$449,527

EXPENDITURES:

Executive Services Bureau (R108/0352000)	
Comprehensive STEP Grant Match	\$54,196
DART Grant Match	46,116
Enhanced DART Grant Match	96,564
Cold Case	35,548
Public Database Investigation	86,400
TPA Membership	<u>35,750</u>
Sub-total	\$354,574

Special Services Bureau (R107/356000)*	
SOD Informant Funds	\$25,000
Special Narcotics Team Grant Match	64,953
Property Crimes Fund	<u>5,000</u>
Sub-total	\$94,953

TOTAL EXPENDITURES \$449,527

*TCNICU Liquidation Proceeds (Earmarked for Drug Enforcement)

**PROJECTED
UNRESERVED FUND BALANCE
STATE AWARDED ASSETS FUND**

Fund Balance as of 9/30/08*	(\$94,000)
Plus: Projected Revenues	\$449,527
Less: Projected Expenditures	(\$449,527)
Unreserved Fund Balance as of 9/30/09	(\$94,000)

* Preliminary fund balance pending of audit of fund balances.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R108	STATE AWARDED ASSETS FUND	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0352000	<u>EXECUTIVE SERVICES BUREAU</u> EXECUTIVE SERVICES BUREAU	\$ 465,781	\$ 434,389	\$ 354,574	\$ 354,574	0.00	0.00	0.00	0.00
	Sub-Total	\$ 465,781	\$ 434,389	\$ 354,574	\$ 354,574	0.00	0.00	0.00	0.00
0356000	<u>SPECIAL SERVICES BUREAU</u> SPECIAL SERVICES BUREAU	\$ 69,096	\$ 94,953	\$ 94,953	\$ 94,953	0.00	0.00	0.00	0.00
	Sub-Total	\$ 69,096	\$ 94,953	\$ 94,953	\$ 94,953	0.00	0.00	0.00	0.00
	TOTAL	\$ 534,877	\$ 529,342	\$ 449,527	\$ 449,527	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

LAKE WORTH TRUST FUND

Under the direction of the Water & Sewer Fund, the Lake Worth Trust Fund manages approximately 300 lease properties adjacent to Lake Worth. The fund was established to provide funding for purchasing improvements on leased properties in accordance with the lease agreements, in the event the leased properties are not sold to the lessee. The Lake Worth Trust Fund also provides funding for the maintenance of park grounds located along the lake.

The Fund is responsible for all costs associated with five Deputy City Marshal positions and one Senior Deputy City Marshal position. These six officers provide protection for the parks and neighborhoods adjacent to the lake.

FORT WORTH



LAKE WORTH TRUST FUND BUDGET SUMMARY
FISCAL YEAR
2008-09

REVENUES:

Interest Earned on Leases	\$1,000
Lease Transfer	1,000
Boat Fees	14,800
Lease Income	<u>180,000</u>

TOTAL REVENUE \$196,800

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$617,963</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$814,763

EXPENDITURES:

Park Maintenance	\$178,000
Engineering Services	186,264
Lake Patrol	<u>450,499</u>

TOTAL RECURRING EXPENSES \$814,763

CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$814,763

**PROJECTED
UNRESERVED FUND BALANCE
LAKE WORTH TRUST FUND**

Fund Balance as of 9/30/08*	\$3,934,251
Plus: Projected Revenues	\$196,800
Less: Projected Expenditures	(\$814,763)
Fund Balance as of 9/30/09	\$3,316,288

*Preliminary fund balance due to pending audit of actual fund balance.

**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Park Maintenance	\$158,920	\$113,760	\$160,000	\$160,000	\$178,000
Engineering Services	222,659	148,302	124,411	169,011	186,264
Lake Patrol	<u>436,010</u>	<u>424,981</u>	<u>399,115</u>	<u>442,726</u>	<u>450,499</u>
TOTAL	\$817,589	\$687,043	\$683,526	\$771,737	\$814,763

FORT WORTH



**COMPARISON OF LAKE WORTH TRUST FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Interest Earned on Leases	\$1,428	\$824	\$1,000	\$1,400	\$1,000
Boat Fees	18,140	21,254	5,000	14,434	14,800
Lease Income	320,832	267,858	240,000	240,000	180,000
Lease Transfer Fees	2,875	1,825	800	2,000	1,000
Miscellaneous Revenue	<u>6</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$343,281	\$291,761	\$246,800	\$257,834	\$196,800

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND - LAKE WORTH TRUST FUND	FE70/030001002000

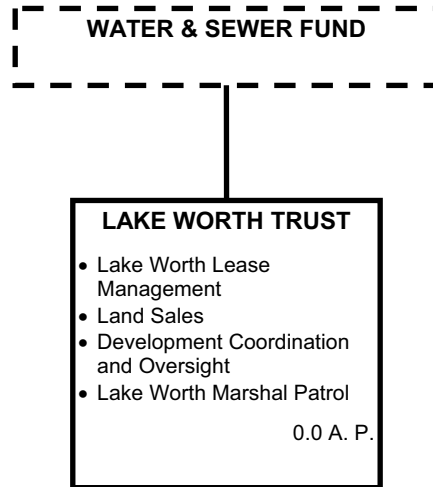
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court and the Parks and Community Services Departments. There are three departmental budget summary pages from these departments for the Lake Worth Trust Fund, and each page contains the department's own budget information.

The Water & Sewer Fund manages approximately 300 leaseholds adjacent to Lake Worth; purchases improvements located on the properties upon expiration of the leases; and markets the properties for sale to the public.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	148,302	124,411	186,264	186,264
Capital Outlay	0	0	0	0
Total Expenditures	\$ 148,302	\$ 124,411	\$ 186,264	\$ 186,264

LAKE WORTH TRUST FUND- 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND, LAKE WORTH TRUST FUND	FE70/030:038:080

CHANGES FROM 2007-08 ADOPTED TO 2008-09 ADOPTED

2007-08 ADOPTED:	\$683,526	A.P.	0.00
2008-09 ADOPTED:	\$814,763	A.P.	0.00

- A) The adopted budget increases by \$50,000 for the engineering services based on the expected workload by staff on marketing and leasing activities.
- B) The adopted budget increases by \$51,384 for transfers out to the Municipal Courts Department for lake patrol services.
- C) The adopted budget increases by \$18,000 for other contractual services for mowing and maintenance.
- D) The adopted budget increases by \$11,853 for Administrative Charges due to the number of grant transactions increased the allocation from the Financial Management Services Department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

WATER & SEWER FUND, LAKE WORTH TRUST FUND

DEPARTMENT PURPOSE

To provide professional real estate management services for City-owned leased properties around Lake Worth. These services include leasing, marketing/sale, and purchasing private improvements when necessary. The fund also provides financial resources for routine park maintenance around the lake by the Parks and Community Services Department as well as City Marshal presence on and around the lake

FY2008-09 DEPARTMENTAL OBJECTIVES

To complete sales requests within 90 days of receipt of purchasers' notice for eligible properties

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Percent of sales requests completed within 90 days of receipt of purchaser's notice	100%	100%	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
030	<u>ENGINEERING</u>								
	ENGINEERING	\$ 148,302	\$ 124,411	\$ 186,264	\$ 186,264	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 148,302</u>	<u>\$ 124,411</u>	<u>\$ 186,264</u>	<u>\$ 186,264</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 148,302	\$ 124,411	\$ 186,264	\$ 186,264	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PACS, LAKE WORTH TRUST FUND	FUND/CENTER FE70/080001002000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving the Municipal Court and the Parks and Community Services (PACS) Departments. There are three departmental budget summary pages from these departments for the Lake Worth Trust Fund, and each page contains the department's own budget information.

The Parks and Community Services Department provides for maintenance of park grounds adjacent to the lake, primarily through contracted maintenance services.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	113,760	160,000	178,000	178,000
Capital Outlay	0	0	0	0
Total Expenditures	\$ 113,760	\$ 160,000	\$ 178,000	\$ 178,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS AND COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
080	<u>PARKS & COMMUNITY SERVICES</u> PARKS AND COMMUNITY SERVICES	\$ 113,760	\$ 160,000	\$ 178,000	\$ 178,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 113,760</u>	<u>\$ 160,000</u>	<u>\$ 178,000</u>	<u>\$ 178,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 113,760	\$ 160,000	\$ 178,000	\$ 178,000	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT, LAKE WORTH TRUST FUND	FE70/038001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, also includes activities involving the Municipal Court and the Parks and Community Services Departments. There are three departmental budget summary pages from these departments for the Lake Worth Trust Fund, and each page contains the department's own budget information.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Five Deputy City Marshals and one Senior Deputy City Marshal provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund to cover costs associated with these patrol services.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	424,981	399,115	450,499	450,499
Capital Outlay	0	0	0	0
Total Expenditures	\$ 424,981	\$ 399,115	\$ 450,499	\$ 450,499

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
038	<u>MUNICIPAL COURT</u>								
	MUNICIPAL COURT	\$ 424,981	\$ 399,115	\$ 450,499	\$ 450,499	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 424,981</u>	<u>\$ 399,115</u>	<u>\$ 450,499</u>	<u>\$ 450,499</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 424,981	\$ 399,115	\$ 450,499	\$ 450,499	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

CABLE COMMUNICATIONS FUND

The Cable Communications Fund was created in 1988 shortly after the amended franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract with the Cable Communications Office producing programming for the Municipal and Community access channels. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable.

The Cable Communications Fund is part of the City Manager's Office. The primary functions of the Fund include: 1) management of all matters relating to state and municipal cable television franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) creation of original programming hours to exceed state requirements for the Municipal and Community cable television access channels for which the City is responsible.

The Cable Communications Office broadcasts and records municipal meetings for public viewing on the Municipal channel. These include live coverage of City Council, Building Standards, Plan and Zoning Commissions meetings. Cable production crews also produce a variety of departmental programs to help inform and educate citizens of City services and offerings. The 2006 and 2007 Citizen Surveys found that 36 percent of citizens surveyed received City news and information from the two Government access channels, second only to the Fort Worth Star-Telegram newspaper.

Cable Office staff work with citizens to produce community events and topics of interest for citizens on the Community channel. Programs include the Van Cliburn Piano Competition, Minority Leaders and Citizens Council, Chicano Luncheon, Kids Who Care, local semi-pro and high school sports, and cultural celebrations such as Juneteenth and the Hispanic Heritage celebrations.

Finally, the Cable Office schedules and broadcasts programs created by private citizens and organizations for the public access channel.

Before the City's municipal cable franchises were terminated, the Cable Communications Fund received operational funding from Public, Educational, and Governmental (PEG) fees from cable subscribers, and derived additional revenue from several sources such as production classes offered to the general public on a fee-for-service basis and interest on investments. Due to changes in state legislation the Cable Office must now utilize all cable subscriber PEG revenues for equipment replacement. To continue daily operations the Cable Communications Office requests a FY2008-09 operational budget of \$1,019,898. The revenue would come from four sources: 1) a community grant from Charter Communications in the amount of \$168,678; 2) PEG fees from the remaining municipal franchise of approximately \$13,200; 3) interest earned on revenues of approximately \$21,000; 4) and a slightly lower FY2008-09 proposed general fund subsidy of \$817,020.

FORT WORTH



**CABLE COMMUNICATIONS FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Investment Income	\$21,000
Remaining PEG fees	<u>13,200</u>
TOTAL REVENUE	\$34,200

OTHER FINANCING SOURCES:

Charter Community Grant	\$168,678
General Fund Subsidy	<u>817,020</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,019,898

EXPENDITURES:

Personal Services	\$778,605
Supplies	49,600
Contractual Services	<u>191,693</u>
TOTAL EXPENDITURES	\$1,019,898

FORT WORTH



**PROJECTED
FUND BALANCE
CABLE COMMUNICATIONS FUND**

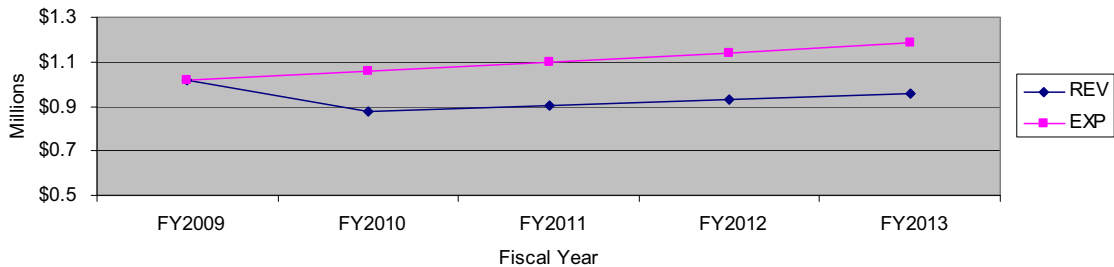
Fund balance as of 9/30/08 *	923,897
Plus: Projected Revenues	\$1,019,898
Less: Projected Expenditures	(\$1,019,898)
Fund balance as of 9/30/09	\$923,897

* Preliminary fund balance due to pending audit of actual fund balances

**CABLE COMMUNICATIONS FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
	Adopted	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$923,897	\$923,897	\$743,001	\$548,370	\$338,248
Revenues*					
Interest	\$21,000	\$21,630	\$22,279	\$22,947	\$23,636
Transfers In	\$817,020	\$841,531	\$866,777	\$892,780	\$919,563
Grant Funding	\$168,678	\$0	\$0	\$0	\$0
PEG Income	<u>\$13,200</u>	<u>\$13,200</u>	<u>\$13,200</u>	<u>\$13,200</u>	<u>\$13,200</u>
Total Revenue	\$1,019,898	\$876,361	\$902,255	\$928,927	\$956,399
Total Resources	\$1,943,795	\$1,800,258	\$1,645,256	\$1,477,297	\$1,294,647
Expenditures					
Personnel Services	\$778,605	\$808,725	\$840,898	\$875,382	\$912,473
Supplies	\$49,600	\$51,088	\$52,621	\$54,199	\$55,825
Contractual	\$191,693	\$197,444	\$203,367	\$209,468	\$215,752
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$1,019,898	\$1,057,257	\$1,096,886	\$1,139,049	\$1,184,051
Projected Variance	\$0	(\$180,896)	(\$194,631)	(\$210,122)	(\$227,652)
Projected Fund Balance	\$923,897	\$743,001	\$548,370	\$338,248	\$110,596
Reserve Requirement	\$203,980	\$211,451	\$219,377	\$227,810	\$236,810
Excess/(Deficit)	\$719,918	\$531,549	\$328,993	\$110,438	(\$126,214)

CABLE COMMUNICATIONS FUND
PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CABLE COMMUNICATIONS FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Cable Communications	<u>\$1,008,640</u>	<u>\$1,139,071</u>	<u>\$1,038,545</u>	<u>\$1,038,545</u>	<u>\$1,019,898</u>
TOTAL	\$1,008,640	\$1,139,071	\$1,038,545	\$1,038,545	\$1,019,898

FORT WORTH



**COMPARISON OF CABLE COMMUNICATIONS FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Program Income	\$739,126	\$106,232	\$13,200	\$201,935	\$13,200
Unrealized Gain	\$710	\$5,816	\$0	(\$522)	\$0
Interest on Investments	\$22,388	\$24,242	\$71,000	\$30,211	\$21,000
Video Charges	\$13,756	\$8,705	\$0	\$13,985	\$0
Miscellaneous	\$0	\$145	\$0	\$6,901	\$0
Grant	\$169,952	\$0	\$168,678	\$168,678	\$168,678
General Fund Sustainment	\$0	\$250,753	\$839,667	\$836,667	\$817,020
Use of Reserves	<u>\$0</u>	\$751,028	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL	\$945,932	\$1,146,921	\$1,092,545	\$1,257,855	\$1,019,898

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

CABLE COMMUNICATIONS

FE72/002500100000

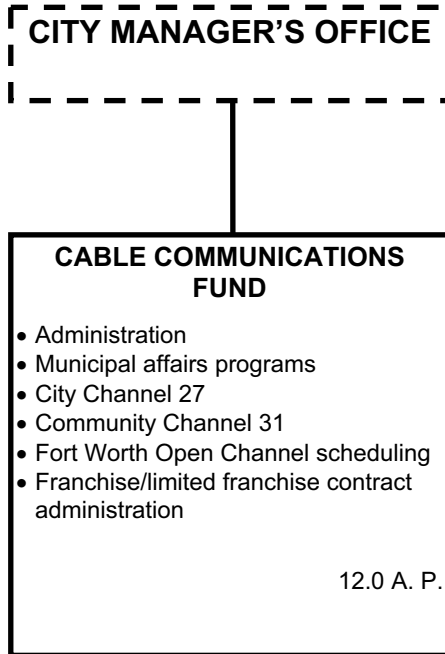
SUMMARY OF FUND RESPONSIBILITIES:

The Cable Communications Fund is part of the City Manager's Office. The primary functions of the Fund include: management of all matters relating to the state and municipal cable television franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and creation of original programming hours to exceed state requirements for the two cable television access channels under the City's management.

New state and federal laws have changed the method in which this division is funded. In 2005, the Texas Legislature passed a law creating statewide cable/video franchising. The state law allows cities to receive fees for Public, Educational and Governmental (PEG) access channel capital expenditures, but eliminated fees for daily operations. To maintain operations, the Cable Communications Office will continue to need a subsidy from the General Fund.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 768,100	\$ 802,919	\$ 755,499	\$ 778,605
Supplies	51,704	49,600	49,600	49,600
Contractual	153,147	186,026	191,693	191,693
Capital Outlay	166,120	0	0	0
Total Expenditures	\$ 1,139,071	\$ 1,038,545	\$ 996,792	\$ 1,019,898
Authorized Positions	13.00	13.00	12.00	12.00

CABLE COMMUNICATIONS FUND - 12.0 A. P.



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CABLE COMMUNICATIONS FUND

DEPARTMENT PURPOSE

Community Cable Television (CCT), in partnership with the community, will produce and provide diverse television programming for the Fort Worth cable subscriber. The purpose of the CMO/Cable Communications Office is to provide an information delivery medium between the citizens of Fort Worth, Councils, Boards, and Committees. The Cable Communications Office produces programming for the City's Municipal and Community access cable channels. This Office also oversees all facets of the Open Channel 28 which is used by independent Fort Worth and Metroplex producers.

FY2008-09 DEPARTMENTAL OBJECTIVES

The Cable Office will continue to benefit Fort Worth residents by producing a minimum of eight hours of high quality, non-commercial programming for both the Municipal and Community access channels on a daily basis. Outdated video equipment will be replaced with superior goods. Selected City Hall public meetings will continue to be carried live over cable and streamed over the Internet. A concentrated effort will be placed on the professional delivery of informative and educational material in City department videos. Community event programming will continue on a staff-available basis.

To provide studio space and technical assistance to local individuals, groups, and organizations wishing to produce programming for Open Channel 28 and deliver the programming to the cable company.

To act as the City's liaison with cable television providers, oversee state and municipal cable franchises, and exceed the minimum state franchise requirement for non-repeat, non-character generated programming for access channels.

DEPARTMENTAL MEASURES	ACTUAL 2006-07	ESTIMATED 2007-08	PROJECTED 2008-09
Annual Original Programming Hours	952	925	820
Number of Open Channel 28 Producers	47	50	50
Number of Open Channel Workshop Students	21	21	21
Non-repeat hours of programming (Open Channel)	2,000	2,000	2,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72 SPECIAL TRUST FUND		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
002	<u>CABLE OFFICE</u>								
	CITY MANAGER'S OFFICE	\$ 1,139,071	\$ 1,038,545	\$ 996,792	\$ 1,019,898	13.00	13.00	12.00	12.00
	Sub-Total	<u>\$ 1,139,071</u>	<u>\$ 1,038,545</u>	<u>\$ 996,792</u>	<u>\$ 1,019,898</u>	<u>13.00</u>	<u>13.00</u>	<u>12.00</u>	<u>12.00</u>
	TOTAL	\$ 1,139,071	\$ 1,038,545	\$ 996,792	\$ 1,019,898	13.00	13.00	12.00	12.00

FORT WORTH



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SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2008-09 COST INVOLVEMENT

<u>TITLE</u>	<u>TOTAL COST</u>	<u>AGENCY COST</u>	<u>OTHER MATCH</u>	<u>CITY OF FORT WORTH MATCH</u>
<u>Atmos Energy</u>				
Share The Warmth	150,000	150,000	0	
<u>Bureau of Justice Assistance</u>				
Local Law Enforcement Block Grant Program	1,223,579	1,223,579	0	0
Human Trafficking	650,000	600,000	0	50,000
Project Safe Neighborhood	42,000	42,000	0	0
<u>Criminal Justice Division of the Office of the Governor of Texas</u>				
Cold Case Investigations - 2007	145,300	109,752	0	35,548
Domestic Assault Response Team (DART)	162,339	116,223	0	46,116
Enhanced DART	282,116	185,552	0	96,564
<u>Federal Aviation Administration</u>				
AFW Runway Extension Phase IX	526,315			526,315
AFW Airfield Pavement Rehab	46,910			46,910
AFW Safety Management Grant	5,263			5,263
AFW Update Noise Study, ARFF Veh-2, Runwy Rehab	13,846			13,846
<u>Federal Emergency Management Act</u>				
Assistance to Firefighters	400,000	320,000	0	80,000
Fire Protection and Safety	60,000	48,000	0	12,000
<u>Fort Worth Independent School District</u>				
Como After School Program	49,572	49,572	0	0
<u>Governor's Division of Emergency Management</u>				
Buffer Zone Protection Plan	241,037	241,037	0	0
Law Enforcement Terrorism Preparedness Plan	527,500	527,500	0	0
Emergency Management Preparedness Grant	626,221	144,426	0	481,795
<u>North Texas Crime Commission</u>				
Six city anti-Gange initiative	173,645	173,645	0	0
<u>Tarrant County</u>				
Emergency Shelter Grant	5,000	5,000	0	0
Community Action Partners - 2 Sites	22,800	22,800	0	0
<u>Texas Commission on Environmental Quality</u>				
TCEQ Compliance Contract	414,945	278,013	0	136,932
EPA/TCEQ PM 10	154,428	103,467	0	50,961
EPA/TCEQ PM 2.5	36,728	36,728	0	0
EPA/TCEQ Whole Air Monitoring	457,500	457,500	0	0
TCEQ Ozone	60,000	60,000	0	0
Emission Reduction Incentives Grant	32,300	2,947	0	29,353
<u>Texas Department of Homeland Security</u>				

SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2008-09 COST INVOLVEMENT

<u>TITLE</u>	<u>TOTAL COST</u>	<u>AGENCY COST</u>	<u>OTHER MATCH</u>	<u>CITY OF FORT WORTH MATCH</u>
<u>Texas Department of State Health Services</u>				
Local Public Health Support Funds	36,508	36,508	0	0
Public Health Preparedness and Response for Bioterrorism	497,642	497,642	0	0
<u>Texas Department of Housing and Community Affairs</u>				
Community Service Block Grant	1,324,144	1,324,144	0	0
Comprehensive Energy Assistance Program	1,873,342	1,873,342	0	0
Weathrization Assistance Program	521,687	521,687		
<u>Texas Department of Agriculture</u>				
Summer Food Program	600,500	600,500	0	0
After School Snack Program	100,000	100,000	0	0
<u>Texas Department of Transportation</u>				
STEP Comprehensive	522,768	468,573	0	54,195
STEP Commercial Motor Vehicle	72,079	72,079	0	0
Low Emmission Vehicle Purchase	305,878	244,702	0	61,176
<u>Texas Education Agency</u>				
21st Century After School	69,540	69,540	0	0
<u>Texas State Comptroller</u>				
Tobacco Compliance 2007	27,000	27,000	0	0
<u>Texas State Library and Archives Commission</u>				
Interlibrary Loan	321,855	321,855	0	0
Loan Star Libraries	146,000	146,000	0	0
<u>TXU Energy</u>				
TXU Energy Aid	250,000	250,000	0	0
<u>United States Department of Health and Human Services</u>				
Child Mental Health Initiative	4,020,550	1,010,181	3,010,369	0
<u>United States Department of Housing and Urban Development</u>				
Community Development Block Grant	6,614,078	6,614,078	0	30,194
HOME	2,920,630	2,920,630	0	0
Emergency Shelter Grant	293,257	293,257	0	0
Housing Opportunities for Persons with AIDS	863,000	863,000		
Comprehensive Housing Counselling	57,065	57,065	0	0
Supplemental Homeless Intervention Prevention	48,624	48,624		
<u>United States Equal Employment Opportunity Commission</u>				
Fair Employment Practices Program	94,830	94,830	0	0
<u>University of North Texas Health Science Center</u>				
Tech Fort worth	200,000	200,000	0	0
Guinn Elementary Construction	100,000	100,000	0	0

FUND STATEMENT**FUND:****CRIME CONTROL AND PREVENTION DISTRICT**

The Crime Control and Prevention District (CCPD) was implemented during FY1995-96. The CCPD was made possible through voters' authorization of a half-cent increase in sales tax, effective October 1, 1995. The district was initially authorized for five years. Revenue from this tax has been used to employ additional police officers, purchase replacement and new CCPD vehicles, provide increased security at schools, and expand other crime fighting programs. Through the use of this revenue, the City of Fort Worth planned to reduce crime by an average of 10 percent for each of the five years.

On May 6, 2000, a new election was held to re-authorize the district for an additional five-year period. Fort Worth residents voted in favor of re-authorization, which will allow the City of Fort Worth to continue the half-cent portion of the sales tax until the expiration of the five-year period. The new period began October 1, 2000, and continued until September 30, 2005. On February 5, 2005 voters again re-authorized the district for another five-year period, beginning October 1, 2005 until September 30, 2010.

A nine-member board of directors appointed by the City Council establishes the budget and policies of the Crime Control and Prevention District. By law, the City Manager proposes the annual district budget to the board, which then votes approval or disapproval after holding a mandatory public hearing. After the district board has approved the annual budget, it is forwarded to the City Council, which votes approval or disapproval after holding a mandatory public hearing of its own.

A substantial portion of the fund balance is set aside for a multiyear phase-out of the Crime Control and Prevention District. The phase-out plan goes into effect if voters do not re-authorize the district. The plan mainly provides funding for CCPD employees for a limited time so they can fill openings that become available elsewhere in the Department. However, the board of directors may also decide to use a portion of the fund balance for other purposes, such as upgrades to the public safety communication system and newly created programs.

FORT WORTH



**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FISCAL YEAR
2008-09**

REVENUES:

Sales Tax Revenue	\$46,534,985
School Security Initiative Revenue	3,735,314
Interest on Investments	906,971
Miscellaneous Revenue	<u>164,274</u>
TOTAL REVENUE	\$51,341,543

EXPENDITURES:

Personal Services	\$26,102,936
Supplies	2,629,201
Contractual Services	<u>17,901,354</u>
TOTAL RECURRING EXPENSES	\$46,633,491
TOTAL CAPITAL OUTLAY	<u>\$4,708,052</u>
TOTAL EXPENDITURES	\$51,341,543

FORT WORTH



**PROJECTED
UNRESERVED FUND BALANCE
CRIME CONTROL AND PREVENTION DISTRICT FUND**

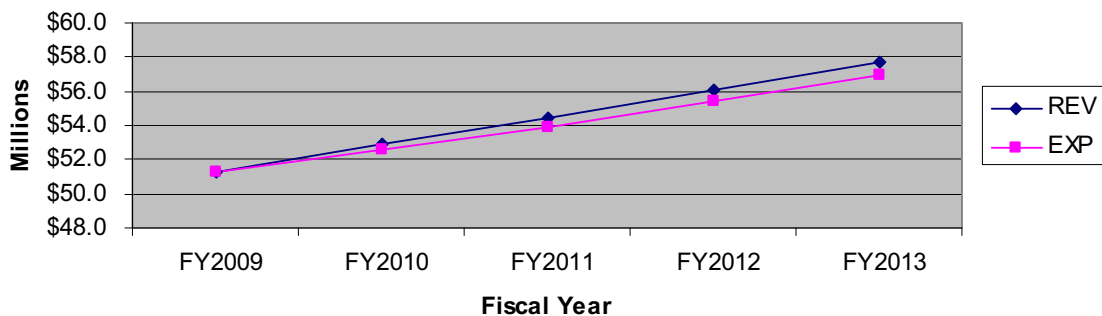
Unreserved Fund Balance as of 9/30/08*	\$36,996,639
Plus: Projected Revenues	\$51,341,543
Less: Projected Expenditures	(\$51,341,543)
Unreserved Fund Balance as of 9/30/09	\$36,996,639

* Preliminary fund balance due to pending audit of fund balances

**CRIME CONTROL PREVENTION DISTRICT FUND FIVE YEAR FORECAST
FISCAL YEAR 2009 THROUGH 2013**

	FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
	Adopted	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$36,996,639	\$36,996,639	\$37,262,633	\$37,757,212	\$38,435,699
Revenues*					
Interest earned on investments	\$906,971	\$934,180	\$962,206	\$991,072	\$1,020,804
Sales Tax	\$46,534,984	\$48,024,103	\$49,560,875	\$51,146,823	\$52,783,521
Reimbursement from other	\$3,735,314	\$3,735,314	\$3,735,314	\$3,735,314	\$3,735,314
Other Revenue	<u>\$164,274</u>	<u>\$169,531</u>	<u>\$174,956</u>	<u>\$180,554</u>	<u>\$186,332</u>
Other Revenue	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Resources	\$88,338,182	\$89,859,768	\$91,695,983	\$93,810,975	\$96,161,671
Expenditures					
Personnel Services	\$26,102,936	\$27,279,652	\$28,540,045	\$29,892,871	\$31,348,116
Supplies	\$2,629,201	\$2,708,077	\$2,789,319	\$2,872,999	\$2,959,189
Contractual	\$17,901,354	\$17,901,354	\$17,901,354	\$17,901,354	\$17,901,354
Capital	\$4,708,052	\$4,708,052	\$4,708,052	\$4,708,052	\$4,708,052
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$51,341,543	\$52,597,135	\$53,938,770	\$55,375,276	\$56,916,711
Projected Variance	\$0	\$265,993	\$494,580	\$678,487	\$809,260
Projected Fund Balance	\$36,996,639	\$37,262,633	\$37,757,212	\$38,435,699	\$39,244,960
Reserve Requirement	\$10,268,309	\$10,519,427	\$10,787,754	\$11,075,055	\$11,383,342
Excess/(Deficit)	\$26,728,331	\$26,743,205	\$26,969,458	\$27,360,644	\$27,861,617

**CRIME CONTROL PREVENTION DISTRICT FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

** The Crime Control and Prevention District is scheduled for voter re-authorization in 2010.

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
<u>Violent Crime and Gangs</u>					
Crime Response Teams	\$4,257,915	\$5,185,417	\$5,349,614	\$5,349,392	\$5,533,512
Strategic Operations Fund	482,768	495,949	747,004	817,409	765,758
Expanded Narcotics Investigation	956,046	849,041	965,784	756,231	1,108,617
Gang Unit	1,006,381	1,132,656	1,226,895	1,075,874	1,225,637
Crime Prevention Agency					
Partnership	0	0	175,000	174,997	175,000
Comin' Up Program	0	233,309	383,011	114,752	383,011
Gang Graffiti Abatement	388,188	395,885	368,875	408,698	397,706
Crime Stoppers	0	75,000	75,000	75,000	75,000
Stockyards Detail	0	94,890	95,219	83,309	99,587
SCRAM	457,616	476,683	544,064	566,193	0
Homeland Security	<u>1,214,678</u>	<u>1,112,474</u>	<u>1,290,530</u>	<u>1,165,799</u>	<u>1,359,757</u>
Sub-Total	\$8,763,592	\$10,051,304	\$11,220,996	\$10,587,654	\$11,123,585
<u>Neighborhood Crime</u>					
Neighborhood Patrol Officers	\$4,132,872	\$5,553,577	\$6,126,900	\$5,939,400	\$5,940,973
Neighborhood Policing Districts	3,187,603	2,401,805	2,596,751	1,984,844	2,470,142
CODE BLUE	310,771	291,371	354,254	311,878	355,270
Police Storefronts	59,037	437,812	77,625	80,457	83,972
Neighborhood Crime Demolition -					
Residential	0	3,210	0	0	0
Community Prosecutor	0	160,000	247,435	88,741	0
Parks Community Policing	501,417	515,295	558,535	538,401	708,483
Crime Prevention Program	<u>0</u>	<u>170,997</u>	<u>200,000</u>	<u>194,455</u>	<u>200,000</u>
Sub-Total	\$8,191,700	\$9,534,067	\$10,161,500	\$9,138,176	\$9,758,840
<u>School Safety and Youth</u>					
School Security Initiative	\$4,859,318	\$5,225,351	\$5,708,258	\$5,703,362	\$6,043,283
After School Program	1,599,244	1,133,179	1,600,000	2,008,280	1,600,000
Safe Haven	<u>357,220</u>	<u>386,022</u>	<u>507,768</u>	<u>489,002</u>	<u>507,768</u>
Sub-Total	\$6,815,782	\$6,744,552	\$7,816,026	\$8,200,643	\$8,151,051

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
<u>Police Department Enhancements</u>					
Recruit Officer Training	\$2,090,431	\$3,366,650	\$1,847,919	\$4,755,039	\$2,973,825
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	5,329,547	5,329,547
Increased Jail Costs	2,667,979	2,667,979	2,667,979	2,667,979	2,667,979
Replacement of High Mileage Vehicles	3,527,926	3,916,832	3,710,000	3,058,578	5,122,600
Special Operations Division	363,192	423,295	432,115	384,258	432,115
Police Cadets	22,266	170,920	183,975	86,966	171,892
Special Events Overtime	609,522	612,586	776,627	671,955	704,158
Technology Infrastructure	1,951,463	2,120,976	2,861,618	2,550,212	2,756,558
Video Cameras in Beat Patrol Vehicles	57,155	24,850	95,000	149,784	95,000
Mobile Data Computers/CAD Operating Exp.	2,074,052	182,247	1,445,500	195,546	1,045,500
Crime Lab Facility	13,358	0	0	0	0
Crime Lab - DNA	278,919	31,994	0	0	0
Helicopter Lease & Equipment	213,676	213,676	218,962	213,676	709,481
Weapons Program - AR15	364,384	73,924	0	0	0
Tasers	0	0	0	65,007	65,000
Sky Watch Camera System	67,800	0	0	0	0
Training Staff	0	119,261	210,664	153,661	209,412
Recruitment Budget	0	18,234	25,000	27,048	25,000
Facilities Design	0	<u>1,524,807</u>	0	<u>725,000</u>	0
Sub-Total	\$19,631,670	\$20,797,778	\$19,804,906	\$21,034,257	\$22,308,067
Total Expenditures	\$43,402,744	\$47,127,701	\$49,003,428	\$48,960,729	\$51,341,543

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
REVENUES**

	ACTUAL 2005-06	ACTUAL 2006-07	BUDGET 2007-08	RE-ESTIMATE 2007-08	ADOPTED 2008-09
Sales Tax Collections	\$41,975,008	\$44,405,869	\$44,825,687	\$42,714,867	\$46,534,984
School Security Initiative	2,235,900	3,147,425	3,132,727	\$3,556,080	3,735,314
Interest Earned	959,841	1,060,029	963,524	\$1,343,203	906,971
Miscellaneous Revenue	<u>139,900</u>	<u>300,166</u>	<u>139,354</u>	<u>\$227,990</u>	<u>164,274</u>
TOTAL	\$45,310,649	\$48,913,489	\$49,061,292	\$47,842,140	\$51,341,543

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
POLICE	GR79/0359000:0359904

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime, enforce traffic laws, and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of non-criminal conduct such as traffic enforcement.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 23,817,198	\$ 24,682,972	\$ 25,329,572	\$ 25,329,572
Supplies	2,728,846	2,263,714	2,593,167	2,593,167
Contractual	15,697,258	17,514,897	17,604,563	17,604,563
Capital Outlay	3,802,715	3,367,000	4,708,052	4,708,052
Total Expenditures	\$ 46,046,017	\$ 47,828,583	\$ 50,235,354	\$ 50,235,354
Authorized Positions	238.00	247.00	242.00	242.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 13,071	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 13,071</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WEST DIVISION</u>								
0354901	NPD 10	\$ 114	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0354903	WEST NPD 12	4	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 118</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CRIME RESPONSE TEAMS</u>								
0359000	NORTH ZERO TOLERANCE	\$ 1,058,271	\$ 1,118,203	\$ 1,095,174	\$ 1,095,174	12.00	12.00	12.00	12.00
0359001	WEST ZERO TOLERANCE	1,058,941	1,103,785	1,122,599	1,122,599	12.00	12.00	12.00	12.00
0359002	SOUTH ZERO TOLERANCE	1,069,893	1,101,866	1,158,167	1,158,167	12.00	12.00	12.00	12.00
0359003	EAST ZERO TOLERANCE	1,052,620	1,083,845	1,103,811	1,103,811	12.00	12.00	12.00	12.00
0359004	CENTRAL ZERO TOLERANCE	945,693	941,915	1,053,761	1,053,761	12.00	12.00	12.00	12.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 5,185,417	\$ 5,349,614	\$ 5,533,512	\$ 5,533,512	60.00	60.00	60.00	60.00
	<u>SUPPLEMENTAL POLICE APPROPRIATION</u>								
0359100	CRIME PREVENTION AGENCY PARTNERSHIP	\$ 0	\$ 175,000	\$ 175,000	\$ 175,000	0.00	0.00	0.00	0.00
0359101	COMIN' UP PROGRAM	233,309	383,011	383,011	383,011	0.00	0.00	0.00	0.00
0359102	CRIME STOPPERS	75,000	75,000	75,000	75,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 308,309	\$ 633,011	\$ 633,011	\$ 633,011	0.00	0.00	0.00	0.00
	<u>SPECIAL SERVICES BUREAU</u>								
0359200	EXPANDED NARCOTICS INVESTIGATION	\$ 849,041	\$ 965,784	\$ 1,108,617	\$ 1,108,617	11.00	11.00	12.00	12.00
0359201	GANG ENFORCEMENT	1,132,656	1,226,895	1,225,637	1,225,637	13.00	13.00	13.00	13.00
0359202	SCRAM	476,683	544,064	0	0	6.00	6.00	0.00	0.00
0359203	HOMELAND SECURITY	1,112,474	1,290,530	1,359,757	1,359,757	11.00	11.00	11.00	11.00
	Sub-Total	\$ 3,570,854	\$ 4,027,273	\$ 3,694,011	\$ 3,694,011	41.00	41.00	36.00	36.00
	<u>N/W FOB</u>								
0359300	NEIGHBORHOOD PATROL OFFICERS	\$ 5,553,577	\$ 6,126,900	\$ 5,940,973	\$ 5,940,973	65.00	68.00	64.00	64.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 5,553,577	\$ 6,126,900	\$ 5,940,973	\$ 5,940,973	65.00	68.00	64.00	64.00
	<u>NEIGHBORHOOD POLICING DISTRICTS</u>								
0359400	NPD1	\$ 369,114	\$ 28,766	\$ 0	\$ 0	1.00	0.00	0.00	0.00
0359401	CENTRAL NPD2	280,038	752,978	0	0	1.00	7.00	0.00	0.00
0359402	NPD3	266,269	70,901	0	0	1.00	0.00	0.00	0.00
0359403	NORTH NPD4	278,041	443,116	0	0	1.00	2.00	0.00	0.00
0359404	NPD6	317,719	416,067	0	0	1.00	1.00	0.00	0.00
0359405	NPD7	201,168	21,862	0	0	1.00	0.00	0.00	0.00
0359406	NPD8	266,958	404,971	0	0	1.00	2.00	0.00	0.00
0359407	NPD10	236,176	458,090	0	0	1.00	2.00	0.00	0.00
0359408	NPD12	186,322	0	0	0	1.00	0.00	0.00	0.00
0359410	CENTRAL NPD 2	0	0	581,459	581,459	0.00	0.00	5.00	5.00
0359411	NORTH NPD4	0	0	529,844	529,844	0.00	0.00	3.00	3.00
0359412	EAST NPD 6	0	0	403,202	403,202	0.00	0.00	2.00	2.00
0359413	SOUTH NPD 8	0	0	494,613	494,613	0.00	0.00	2.00	2.00
0359414	WEST NPD 10	0	0	461,024	461,024	0.00	0.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	Sub-Total	\$ 2,401,804	\$ 2,596,751	\$ 2,470,142	\$ 2,470,142	9.00	14.00	14.00	14.00
	<u>NEIGHBORHOOD CRIME</u>								
0359500	CODE BLUE	\$ 291,371	\$ 354,254	\$ 355,270	\$ 355,270	0.00	0.00	0.00	0.00
0359501	POLICE STOREFRONTS	437,812	77,625	83,972	83,972	0.00	0.00	0.00	0.00
0359502	NCD/RESIDENTIAL	3,210	0	0	0	0.00	0.00	0.00	0.00
0359504	CRIME PREVENTION PROGRAM	170,977	200,000	200,000	200,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 903,369	\$ 631,879	\$ 639,242	\$ 639,242	0.00	0.00	0.00	0.00
	<u>SCHOOL SAFETY AND YOUTH</u>								
0359600	SCHOOL SECURITY INITIATIVE	\$ 5,225,351	\$ 5,708,258	\$ 6,043,283	\$ 6,043,283	61.00	62.00	66.00	66.00
0359601	AFTER SCHOOL PROGRAM	1,133,179	1,600,000	1,600,000	1,600,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 6,358,531	\$ 7,308,258	\$ 7,643,283	\$ 7,643,283	61.00	62.00	66.00	66.00
	<u>TRAINING</u>								
0359700	RECRUIT OFFICER TRAINING	\$ 3,366,650	\$ 1,847,919	\$ 2,973,825	\$ 2,973,825	0.00	0.00	0.00	0.00
0359701	TRAINING	119,261	210,664	209,412	209,412	2.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0359702	RECRUITMENT	18,234	25,000	25,000	25,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,504,146</u>	<u>\$ 2,083,583</u>	<u>\$ 3,208,237</u>	<u>\$ 3,208,237</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>PD ENHANCEMENTS</u>								
0359800	CIVIL SERVICE PAY PLAN	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	0.00	0.00	0.00	0.00
0359801	INCREASED JAIL COSTS	2,667,979	2,667,979	2,667,979	2,667,979	0.00	0.00	0.00	0.00
0359802	REPLACEMENT OF HIGH-MILEAGE VEHICLES	3,916,832	3,710,000	5,122,600	5,122,600	0.00	0.00	0.00	0.00
0359803	SPECIAL OPERATIONS DIVISION VEHICLES	399,627	432,115	432,115	432,115	0.00	0.00	0.00	0.00
0359804	POLICE CADETS	170,920	183,975	171,892	171,892	0.00	0.00	0.00	0.00
0359805	SPECIAL EVENTS OVERTIME	612,586	776,627	704,158	704,158	0.00	0.00	0.00	0.00
0359806	TECHNOLOGY INFRA-STRUCTURE	2,120,976	2,861,618	2,756,558	2,756,558	0.00	0.00	0.00	0.00
0359807	MOBILE DATA COMPUTERS/CAD	182,247	1,445,500	1,045,500	1,045,500	0.00	0.00	0.00	0.00
0359808	SAFE HAVEN	386,022	507,768	507,768	507,768	0.00	0.00	0.00	0.00
0359810	CRIME LAB - DNA	31,994	0	0	0	0.00	0.00	0.00	0.00
0359811	HELICOPTER LEASE / FLIR SYSTEM	213,676	218,962	709,481	709,481	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0359813	WEAPONS PROGRAM - AR15	73,924	0	0	0	0.00	0.00	0.00	0.00
0359815	TASERS	0	0	65,000	65,000	0.00	0.00	0.00	0.00
0359816	IN-CAR VIDEO SYSTEMS	24,850	95,000	95,000	95,000	0.00	0.00	0.00	0.00
0359821	FACILITIES DESIGN	1,524,807	0	0	0	0.00	0.00	0.00	0.00
0359822	STOCKYARDS DETAIL	94,890	95,219	99,587	99,587	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 17,750,875</u>	<u>\$ 18,324,310</u>	<u>\$ 19,707,185</u>	<u>\$ 19,707,185</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STRATEGIC OPERATIONS</u>								
0359900	NORTH	\$ 81,757	\$ 84,736	\$ 90,292	\$ 90,292	0.00	0.00	0.00	0.00
0359901	WEST	212,876	221,287	235,800	235,800	0.00	0.00	0.00	0.00
0359902	SOUTH	100,130	84,736	90,292	90,292	0.00	0.00	0.00	0.00
0359903	EAST	41,525	84,736	90,292	90,292	0.00	0.00	0.00	0.00
0359904	SSB	59,661	186,773	168,790	168,790	0.00	0.00	0.00	0.00
0359905	STRATEGIC OPERATIONS FUND-CENTRAL	0	84,736	90,292	90,292	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 495,948</u>	<u>\$ 747,004</u>	<u>\$ 765,758</u>	<u>\$ 765,758</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 46,046,017	\$ 47,828,583	\$ 50,235,354	\$ 50,235,354	238.00	247.00	242.00	242.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LAW	FUND/CENTER GR79/0121000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Law Department administers a program in the near southeast neighborhoods that provides legal staff to address some of the quality of life violations that contribute to broken windows and the perpetuation of crime. Funding for this program has been made available through the Crime Control and Prevention District (CCPD). The staff handle Class C misdemeanors and State violations that are non-incarcerable offenses. As a community-based program, the focus is on code compliance issues, manifestation of prostitution, possession of drug paraphernalia, and illegal dumping. In addition, the attorneys can file civil suits against nuisances such as trash dumps, motels with persistent drug and prostitution problems, and properties that need demolition. Beginning in FY2008-09 this program is transferring to the Law Department.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	160,000	247,435	0	0
Total Expenditures	\$ 160,000	\$ 247,435	\$ 0	\$ 0
Authorized Positions	1.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
0121000	<u>LAW DEPARTMENT</u> COMMUNITY PROSECUTOR	\$ 160,000	\$ 247,435	\$ 0	\$ 0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 160,000</u>	<u>\$ 247,435</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 160,000	\$ 247,435	\$ 0	\$ 0	1.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PARKS AND COMMUNITY SERVICES	FUND/CENTER GR79/0800511:0808080
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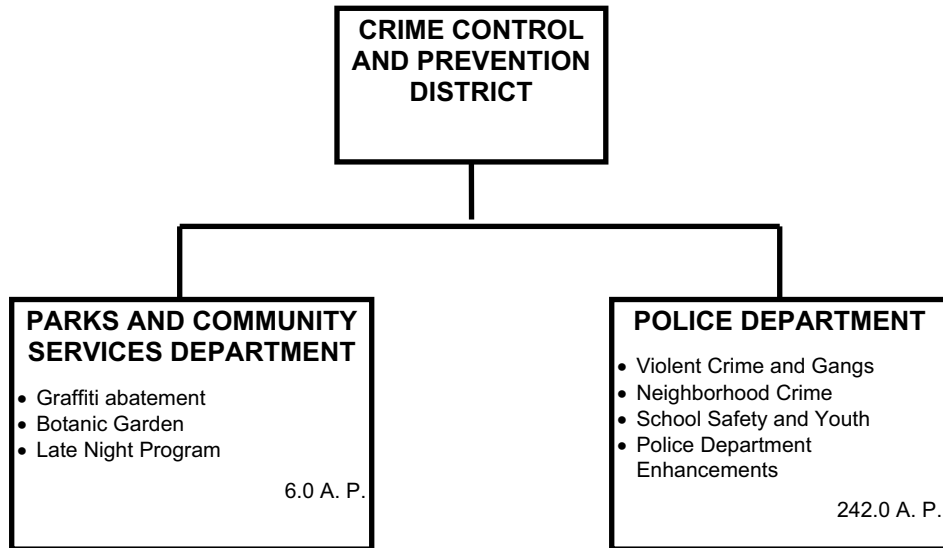
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks as well as for the planning and administration of various recreation and human services programs that the City offers.

Parks and Community policing and security and graffiti abatement are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. It is important that the public also have available quality of life amenities, including libraries, entertainment, and parks. People will use these amenities, particularly the parks, only if they feel safe in them. Graffiti, if left unabated, breeds even more graffiti and potential violent conflict among the gangs that spread it.

Allocations	Actual 2006-07	Adopted 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Personal Services	\$ 457,218	\$ 622,870	\$ 773,364	\$ 773,364
Supplies	14,913	24,204	36,034	36,034
Contractual	440,049	280,336	296,791	296,791
Capital Outlay	0	0	0	0
Total Expenditures	\$ 912,180	\$ 927,410	\$ 1,106,189	\$ 1,106,189
Authorized Positions	2.00	2.00	6.00	6.00

CRIME CONTROL AND PREVENTION DISTRICT (CCPD) - 248.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GR79/0359000:0359904

CHANGES FROM 2007-08 ADOPTED TO 2008-09 PROPOSED

2007-08 ADOPTED:	\$47,828,584	A.P.	247.0
2008-09 PROPOSED:	\$50,235,352	A.P.	242.0

- A) The proposed budget increases by \$922,003 for officer recruit training. This includes funding for the completion of class 122 that is scheduled to graduate in February 2009. Funding provides for two full recruit classes, 60 total, that hold a peace officers license (class 123 and 124). This also includes funding for safety equipment.
- B) The proposed budget decreases by (\$671,778) for the transfer of seven positions and operational expenses for the Sex Crimes Registration Apprehension and Monitoring Program (SCRAM).
- C) The proposed budget decreases by (\$247,435) for the Pilot Community Prosecutor Program. This Program is transferring to the Law Department General Fund as part of the Homelessness Initiative.
- D) The proposed budget increases by \$200,703 for the addition of two School Resource Officers. This includes one officer for the Crowley Independent School District and one relief officer for all participating Independent School Districts. This also includes the purchase of one vehicle.
- E) The proposed budget increases by \$1,341,052 for motor vehicle replacement purchases.
- F) The proposed budget increases by \$600,000 for the lease of a Bell 407 helicopter. The new unit will replace a helicopter that was purchased in 1995.
- G) The proposed budget increases by \$348,570 for other contractual based on facility rental increases.
- H) The proposed budget decreases by (\$245,118) for IT Solutions Department charges based on the citywide cost allocation plan.
- I) The proposed budget decreases by (\$224,255) for group health insurance based on employee plan migrations.
- J) The proposed budget increases by \$168,660 for cellular/mobile charges primarily for air cards for the mobile data devices for the patrol vehicles.
- K) The proposed budget decreases by (\$109,481) for lease purchases based on anticipated expenditures.
- L) The proposed budget increases by \$102,303 for operating supplies based on anticipated expenditures.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09	Adopted Budget 2006-07	Adopted Budget 2007-08	Proposed Budget 2008-09	Adopted Budget 2008-09
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	LATE NIGHT PROGRAM	\$ 405,708	\$ 413,535	\$ 563,029	\$ 563,029	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 405,708</u>	<u>\$ 413,535</u>	<u>\$ 563,029</u>	<u>\$ 563,029</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	BOTANIC GARDEN	\$ 109,587	\$ 145,000	\$ 145,454	\$ 145,454	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 109,587</u>	<u>\$ 145,000</u>	<u>\$ 145,454</u>	<u>\$ 145,454</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808040	GRAFFITI ABATEMENT	\$ 396,885	\$ 368,875	\$ 397,706	\$ 397,706	2.00	2.00	6.00	6.00
	Sub-Total	<u>\$ 396,885</u>	<u>\$ 368,875</u>	<u>\$ 397,706</u>	<u>\$ 397,706</u>	<u>2.00</u>	<u>2.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 912,180	\$ 927,410	\$ 1,106,189	\$ 1,106,189	2.00	2.00	6.00	6.00

FORT WORTH





FY2008–09 SALARY SCHEDULE

The City Council has approved the Fiscal Year 2008-09 budget, which includes funding for next year's step increases for non-exempt general employees and Civil Service Police and Fire employees and a 3 percent across-the-board increase for all regular and temporary employees. The compensation plan for FY2008-09 will be implemented at the beginning of pay period 21 (September 27, 2008), which will be paid on October 17, 2008.

Step increases will be effective on scheduled anniversary dates of eligible employees.

The following are the general guidelines and information on the implementation of salary increases for this year. This information needs to be shared with staff responsible for completing the appropriate paperwork.

I. Non-exempt Employee Step Plan (Non-Civil Service)

- Non-exempt employees will receive a 3 percent across-the-board pay increase.
- Non-exempt employees will be eligible for a step increase on their normal anniversary date.
- Non-exempt employees must be rated at least "Good Solid Performance" to receive a step increase.
- Employees who have their anniversary dates during pay period 21 (September 27 – October 10) will be eligible for a step increase beginning pay period 21 (September 27). Non-exempt employees will be limited to a one-step increase. The amount of the step increase will be either 2.5% or 5% depending on what step the employee will move to. No employee will be permitted to exceed the top of the range (step "L").
- The only exception to the one-step requirement is for non-exempt employees who are currently at the "A" step. These employees will be eligible for more than a one-step increase during FY2008-09 on their scheduled anniversary dates. Movement between the "A" and "B" steps and the "B" and "C" steps occurs at 6 months. Once the employee reaches the "C" step, the employee will not be eligible for another step increase until the next fiscal year.
- Employees currently at or above the "L" step will not be eligible for a lump-sum performance bonus.

II. Exempt Employee Pay Plan (Non-Civil Service)

- Exempt employees will receive a 3 percent across-the-board pay increase in FY2008-09.

III. Sworn Police

- Individuals eligible for a regular step increase will receive the step increase based on their normal anniversary date and a 3 percent across-the-board pay increase.

IV. Sworn Fire

- Individuals eligible for a regular step increase will receive the step increase based on their normal anniversary date and a 3 percent across-the-board pay increase.

V. Performance Appraisals and PRDs

- Supervisors should have their October employee evaluations completed and ready to submit to Human Resources. The "Appraisers Summary and Annual Overall Performance Assessment" sheet must be attached to the PRD. This sheet must be signed by the employee, the supervisor and the next level of management.
- PRDs should be returned to Human Resources – HRIS/Records Division by October 3, 2008.

- PRDs have been sent to all departments.
- PRDs submitted without an attached “Appraisers Summary and Annual Overall Performance Assessment” sheet or without the appropriate signatures on this sheet will be sent back to the department director or designee for completion. If an employee is not available to sign the “Appraisers Summary and Annual Overall Performance Assessment” sheet or if any other exception exists, a memo of explanation should be attached to the PRD and “Appraisers Summary and Annual Overall Performance Assessment” sheet when they are sent to Human Resources, HRIS/Records Division.

VI. General Information

- S key code positions are not eligible for a pay increase.
- Departments must submit appropriate paperwork (PAR) to Human Resources – HRIS/Records Division to process all other budget changes. This includes but is not limited to changing Fund Account Center numbers or moving positions from one division to another. If any of these changes will affect your positions, a PAR for both the position and any incumbent will need to be submitted by September 26, 2008 for processing. Large volume changes should be coordinated with the HRIS/Records Division of Human Resources. Contact Trisha Thomason at 817-392-7798. Budget will provide HR with a list of all positions either created or deleted, including S key code conversions. HR will make the appropriate changes to the HRIS for these positions. Departments will be requested to complete the DOT audit form for new positions.
- A new salary schedule will be prepared for release by October 26, 2008.

If you wish to have Human Resources staff meet with you, your managers and/or your employees to go over the policies or procedures described in this memo, please contact Jose Moreno at 817-392-7772.

Feel free to contact Dick Hodapp, 392-7770, Jose Moreno, 392-7772, Trisha Thomason, 392-7798 or Tammy Rios, 392-7769 if you have questions about implementation procedures. As always, we appreciate your cooperation.

cc: Dale A. Fisseler, City Manager
Joe Paniagua, First Assistant City Manager
Karen Montgomery, Assistant City Manager
Fernando Costa, Assistant City Manager
Tom Higgins, Assistant City Manager
Charles Daniels, Assistant City Manager

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
J23	ACCOUNT TECHNICIAN	114	N	15.16	21.38	3%
P25	ACCOUNT TECHNICIAN, SENIOR	116	N	16.72	23.58	3%
C10	ACCOUNTANT	213	E	19.82	31.71	3%
C12	ACCOUNTANT, SENIOR	217	E	24.09	38.54	3%
D77	ACCOUNTING MANAGER/CONTROLLER	225	E	35.57	56.91	3%
G10	ACCOUNTING SERVICES SUPERVISOR	219	E	26.55	42.48	3%
G12	ACCOUNTS PAYABLE SUPERVISOR	215	E	21.85	34.96	3%
K03	ADMINISTRATIVE ASST	116	N	16.72	23.58	3%
B10	ADMINISTRATIVE ASST, SENIOR	213	E	19.82	31.71	3%
J14	ADMINISTRATIVE SECRETARY	113	N	14.44	20.37	3%
D26	ADMINISTRATIVE SERVICES MANAGER	221	E	29.27	46.83	3%
D24	ADMINISTRATIVE SERVICES MANAGER, SENIOR	223	E	32.27	51.63	3%
J12	ADMINISTRATIVE TECHNICIAN	114	N	15.16	21.38	3%
S04	ADULT BASKETBALL OFFICIAL	ZZZ	N	15.00 - per game		
S05	ADULT FLAG FOOTBALL OFFICIAL	ZZZ	N	15.00 - per game		
S03	ADULT SOFTBALL OFFICIAL	ZZZ	N	13.00 - per game		
S06	ADULT VOLLEYBALL OFFICIAL	ZZZ	N	12.00 - per game		
D76	AIRPORT MANAGER	220	E	27.88	44.61	3%
A77	AIRPORT OPERATIONS COORDINATOR	210	E	17.12	27.39	3%
F76	AIRPORT SYSTEMS DIRECTOR	309	E	53.38	88.08	3%
W24	ALARM ENFORCEMENT TECHNICIAN	115	N	15.92	22.46	3%
D60	ANIMAL CONTROL MANAGER	218	E	25.29	40.46	3%
W50	ANIMAL CONTROL OFFICER	114	N	15.16	21.38	3%
W52	ANIMAL CONTROL OFFICER, SENIOR	116	N	16.72	23.58	3%
A50	ANIMAL CONTROL SUPERVISOR	213	E	19.82	31.71	3%
W54	ANIMAL CRUELTY INVESTIGATOR	118	N	18.43	25.99	3%
D55	ANIMAL SERVICES ADMINISTRATOR	221	E	29.27	46.83	3%
N63	ANIMAL SHELTER ATTENDANT	109	N	11.87	16.74	3%
N61	ARBORIST	109	N	11.87	16.74	3%
D59	ARCHITECTURAL SERVICES MANAGER	223	E	32.27	51.63	3%
S88	ASSISTANT POOL MANAGER	ZZZ	N	10.30	11.33	3%
K16	ASSOCIATE PLANNER	116	N	16.72	23.58	3%
D11	ASST ACCOUNTING MANAGER/CONTROLLER	221	E	29.27	46.83	3%
E67	ASST AIRPORT SYSTEMS DIRECTOR	303	E	38.73	63.90	3%
E07	ASST BUDGET & MGT SERVICES DIRECTOR	303	E	38.73	63.90	3%
G17	ASST BUILDING OFFICIAL	219	E	26.55	42.48	3%
C34	ASST CITY ATTORNEY	221	E	29.27	46.83	3%
C36	ASST CITY ATTORNEY, SENIOR	226	E	37.35	59.76	3%
E16	ASST CITY AUDITOR	303	E	38.73	63.90	3%
F05	ASST CITY MANAGER	311	E	58.58	96.66	3%
E10	ASST CITY SECRETARY	303	E	38.73	63.90	3%
G13	ASST CITY TREASURER	215	E	21.85	34.96	3%
E20	ASST CODE COMPLIANCE DIRECTOR	303	E	38.73	63.90	3%
W17	ASST COMMUNICATION SHIFT SUPERVISOR	121	N	21.33	30.09	3%
E36	ASST COMMUNITY RELATIONS DIRECTOR	303	E	38.73	63.90	3%
A92	ASST CUSTOMER SERVICE MANAGER	215	E	21.85	34.96	3%
E18	ASST ECONOMIC/COMMUNITY DEVELOPMENT DIR	303	E	38.73	63.90	3%
E41	ASST ENVIRONMENTAL MANAGEMENT DIRECTOR	305	E	42.60	70.29	3%
E39	ASST EQUIPMENT SERVICES DIRECTOR	303	E	38.73	63.90	3%
A43	ASST FIELD OPERATIONS SUPERVISOR	214	E	20.81	33.30	3%
E12	ASST FINANCE DIRECTOR	303	E	38.73	63.90	3%
K60	ASST GOLF PROFESSIONAL	114	N	15.16	21.38	3%
E65	ASST GOVERNMENTAL AFFAIRS COORDINATOR	305	E	42.60	70.29	3%
E47	ASST HOUSING DIRECTOR	303	E	38.73	63.90	3%
E25	ASST HUMAN RESOURCES DIRECTOR	303	E	38.73	63.90	3%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
E80	ASST IT SOLUTIONS DIRECTOR	305	E	42.60	70.29	3%
E81	ASST IT SOLUTIONS DIRECTOR-BUSINESS SERVICES	303	E	38.73	63.90	3%
E83	ASST LIBRARY DIRECTOR	303	E	38.73	63.90	3%
E29	ASST MUNICIPAL COURT SERVICES DIR	303	E	38.73	63.90	3%
E60	ASST PARKS/COMMUNITY SERVICES DIRECTOR	305	E	42.60	70.29	3%
P30	ASST PARTS/MATERIALS SUPERVISOR	117	N	17.55	24.76	3%
E57	ASST PLANNING AND DEVELOPMENT DIRECTOR	303	E	38.73	63.90	3%
A29	ASST PLANS EXAMINER SUPERVISOR	215	E	21.85	34.96	3%
E14	ASST POLICE DIRECTOR	305	E	42.60	70.29	3%
E78	ASST PUBLIC FACILITIES/EVENTS DIRECTOR	303	E	38.73	63.90	3%
E74	ASST PUBLIC FACILITIES/EVENTS MARKETING DIR	301	E	30.97	51.10	3%
G72	ASST PUBLIC SAFETY SUPPORT MANAGER	220	E	27.88	44.61	3%
G47	ASST SURVEY SUPERINTENDENT	218	E	25.29	40.46	3%
F01	ASST TO CITY MANAGER	301	E	30.97	51.10	3%
F03	ASST TO CITY MANAGER, SENIOR	303	E	38.73	63.90	3%
D02	ASST TO THE MAYOR	213	E	19.82	31.71	3%
G48	ASST TPW SUPERINTENDENT	219	E	26.55	42.48	3%
E49	ASST TRANSPORTATION/PUBLIC WORKS DIR	305	E	42.60	70.29	3%
E90	ASST WATER DIRECTOR	305	E	42.60	70.29	3%
A93	ASST WATER SYSTEMS PLANT SUPERVISOR	213	E	19.82	31.71	3%
A96	ASST WATER SYSTEMS SUPERINTENDENT	219	E	26.55	42.48	3%
G64	ATHLETIC COORDINATOR	216	E	22.94	36.70	3%
N80	AUDIO/VISUAL SPECIALIST	110	N	12.46	17.58	3%
C13	AUDIT INVESTIGATOR	219	E	26.55	42.48	3%
D35	AUDIT MANAGER	223	E	32.27	51.63	3%
C14	AUDITOR	215	E	21.85	34.96	3%
C16	AUDITOR, SENIOR	217	E	24.09	38.54	3%
N52	AUTO BODY REPAIRER	113	N	14.44	20.37	3%
D22	BENEFITS ADMINISTRATOR	226	E	37.35	59.76	3%
D10	BUDGET MANAGER	223	E	32.27	51.63	3%
D33	BUILDING OFFICIAL	227	E	39.22	62.75	3%
A41	BUILDING SERVICES SUPERVISOR	216	E	22.94	36.70	3%
D01	BUSINESS DIVERSITY COORDINATOR	219	E	26.55	42.48	3%
D05	BUSINESS/COMMUNITY DEVELOPMENT COORDINATOR	219	E	26.55	42.48	3%
D04	BUSINESS/COMMUNITY DEVELOPMENT MANAGER	223	E	32.27	51.63	3%
B31	BUYER	212	E	18.88	30.21	3%
B32	BUYER, SENIOR	215	E	21.85	34.96	3%
B89	CABLE PRODUCER/DIRECTOR	210	E	17.12	27.39	3%
D89	CABLE SERVICES MANAGER	218	E	25.29	40.46	3%
G89	CABLE SERVICES SUPERVISOR	213	E	19.82	31.71	3%
D09	CAPITAL PROJECTS MANAGER	225	E	35.57	56.91	3%
B96	CHEMIST	213	E	19.82	31.71	3%
B98	CHEMIST, SENIOR	216	E	22.94	36.70	3%
A21	CHIEF DEPUTY CITY MARSHAL	219	E	26.55	42.48	3%
D70	CHIEF HELICOPTER PILOT	219	E	26.55	42.48	3%
AJ1	CHIEF JUDGE	307	E	48.55	80.11	3%
AE3	CITY ATTORNEY	318	E	72.14	119.03	3%
AE5	CITY AUDITOR	307	E	48.55	80.11	3%
O03	CITY COUNCIL MEMBER	ZZZ	E	25,000/yr	25,000/yr	
G65	CITY FORESTER	221	E	29.27	46.83	3%
AE1	CITY MANAGER	318	E	72.14	119.03	3%
E31	CITY MARSHAL	303	E	38.73	63.90	3%
AE7	CITY SECRETARY	307	E	48.55	80.11	3%
D47	CITY TRAFFIC ENGINEER	226	E	37.35	59.76	3%
D14	CITY TREASURER	223	E	32.27	51.63	3%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
A14	CLERICAL SUPERVISOR	208	E	15.52	24.83	3%
E30	CLERK OF MUNICIPAL COURT	303	E	38.73	63.90	3%
F23	CODE COMPLIANCE DIRECTOR	307	E	48.55	80.11	3%
W20	CODE COMPLIANCE OFFICER	117	N	17.55	24.76	3%
W22	CODE COMPLIANCE OFFICER, SENIOR	120	N	20.31	28.65	3%
D38	CODE COMPLIANCE SUPERINTENDENT	219	E	26.55	42.48	3%
A36	CODE COMPLIANCE SUPERVISOR	217	E	24.09	38.54	3%
W21	CODE COMPLIANCE TECHNICIAN	112	N	13.75	19.39	3%
C02	COMMUNICATION COORDINATOR	221	E	29.27	46.83	3%
W18	COMMUNICATION SHIFT SUPERVISOR	122	N	22.40	31.60	3%
F36	COMMUNITY RELATIONS DIRECTOR	307	E	48.55	80.11	3%
N55	COMMUNITY CENTER AIDE	109	N	11.87	16.74	3%
G62	COMMUNITY CENTER COORDINATOR	218	E	25.29	40.46	3%
A69	COMMUNITY CENTER SUPERVISOR	215	E	21.85	34.96	3%
C61	COMMUNITY COUNSELOR	213	E	19.82	31.71	3%
G68	COMMUNITY HEALTH SUPERVISOR	215	E	21.85	34.96	3%
J50	COMMUNITY HEALTH WORKER	108	N	11.30	15.94	3%
D64	COMMUNITY OPERATIONS MANAGER	223	E	32.27	51.63	3%
D67	COMMUNITY SERVICES MANAGER	222	E	30.73	49.17	3%
B55	CONSERVATION SPECIALIST	215	E	21.85	34.96	3%
G45	CONSTRUCTION INSPECTION SUPERVISOR	218	E	25.29	40.46	3%
K27	CONSTRUCTION INSPECTOR I	116	N	16.72	23.58	3%
K29	CONSTRUCTION INSPECTOR II	119	N	19.34	27.28	3%
P29	CONSTRUCTION INSPECTOR, SENIOR	121	N	21.33	30.09	3%
D31	CONSTRUCTION SUPERINTENDENT	220	E	27.88	44.61	3%
D50	CONSUMER HEALTH MANAGER	220	E	27.88	44.61	3%
K53	CONSUMER HEALTH SPECIALIST	119	N	19.34	27.28	3%
K54	CONSUMER HEALTH SPECIALIST, SENIOR	120	N	20.31	28.65	3%
G50	CONSUMER HEALTH SUPERVISOR	217	E	24.09	38.54	3%
B43	CONTRACT COMPLIANCE SPECIALIST	212	E	18.88	30.21	3%
B45	CONTRACT COMPLIANCE SPECIALIST, SENIOR	216	E	22.94	36.70	3%
K43	CONTRACT COMPLIANCE TECHNICIAN	111	N	13.09	18.46	3%
D27	CONTRACT SERVICES ADMINISTRATOR	221	E	29.27	46.83	3%
O05	COUNCIL AIDE	ZZZ	E	24.76	24.76	3%
N12	COURIER	114	N	15.16	21.38	3%
K08	COURT INTERPRETER	115	N	15.92	22.46	3%
K05	COURT REPORTER	118	N	18.43	25.99	3%
B79	CRIME ANALYST	212	E	18.88	30.21	3%
G71	CRIME LAB QA COORDINATOR	220	E	27.88	44.61	3%
B30	CRIMINAL INTELLIGENCE ANALYST	221	E	29.27	46.83	3%
N92	CROSS CONNECTION TECHNICIAN	115	N	15.92	22.46	3%
P81	CUSTODIAL SERVICES SUPERVISOR	112	N	13.75	19.39	3%
N23	CUSTODIAN	107	N	10.76	15.18	3%
J33	CUSTOMER SERVICE INFORMATION SPECIALIST	116	N	16.72	23.58	3%
D92	CUSTOMER SERVICE MANAGER	219	E	26.55	42.48	3%
J30	CUSTOMER SERVICE REPRESENTATIVE I	111	N	13.09	18.46	3%
J32	CUSTOMER SERVICE REPRESENTATIVE II	112	N	13.75	19.39	3%
P14	CUSTOMER SERVICE REPRESENTATIVE, SENIOR	114	N	15.16	21.38	3%
A90	CUSTOMER SERVICE SUPERVISOR	213	E	19.82	31.71	3%
C91	DATABASE ADMINISTRATOR	112	E	29.27	49.76	3%
A74	DECOR SHIFT SUPERVISOR	211	E	17.98	28.77	3%
J70	DECOR TECHNICIAN	113	N	14.44	20.37	3%
P70	DECOR TECHNICIAN, SENIOR	115	N	15.92	22.46	3%
A72	DECOR UNIT SUPERVISOR	213	E	19.82	31.71	3%
AJ3	DEPUTY CHIEF JUDGE	224	E	33.88	54.21	3%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
E13	DEPUTY CITY ATTORNEY	307	E	48.55	80.11	3%
W07	DEPUTY CITY MARSHAL	120	N	20.31	28.65	3%
W09	DEPUTY CITY MARSHAL, SENIOR	123	N	23.53	33.18	3%
A23	DEPUTY COURT CLERK	215	E	21.85	34.96	3%
E92	DEPUTY DEPARTMENT DIRECTOR	307	E	48.55	80.11	3%
K39	DEVELOPMENT GAS WELL INSPECTOR	120	N	20.31	28.65	3%
A34	DEVELOPMENT INSPECTION SUPERVISOR	216	E	22.94	36.70	3%
K38	DEVELOPMENT INSPECTOR	118	N	18.43	25.99	3%
P38	DEVELOPMENT INSPECTOR, SENIOR	119	N	19.34	27.28	3%
G40	DEVELOPMENT PROJECT COORDINATOR	217	E	24.09	38.54	3%
D36	DEVELOPMENT SERVICES ADMINISTRATOR	223	E	32.27	51.63	3%
D61	DISTRICT SUPERINTENDENT	222	E	30.73	49.17	3%
N21	DROP OFF OPERATOR	113	N	14.44	20.37	3%
N68	DROVER	111	N	13.09	18.46	3%
F09	ECONOMIC & COMMUNITY DEVELOPMENT DIRECTOR	307	E	48.55	80.11	3%
C07	ECONOMIC DEVELOPMENT SPECIALIST	215	E	21.85	34.96	3%
K72	ELECTRONICS TECHNICIAN	112	N	13.75	19.39	3%
P72	ELECTRONICS TECHNICIAN, SENIOR	114	N	15.16	21.38	3%
K20	ELIGIBILITY SPECIALIST	112	N	13.75	19.39	3%
D74	EMERGENCY MANAGEMENT COORDINATOR	220	E	27.88	44.61	3%
B26	EMERGENCY MANAGEMENT OFFICER I	212	E	18.88	30.21	3%
B27	EMERGENCY MANAGEMENT OFFICER II	216	E	22.94	36.70	3%
B29	EMERGENCY MANAGEMENT OFFICER, SENIOR	218	E	25.29	40.46	3%
D45	ENGINEERING MANAGER	225	E	35.57	56.91	3%
G31	ENGINEERING PROGRAM ADMINISTRATOR	221	E	29.27	46.83	3%
K30	ENGINEERING TECHNICIAN I	114	N	15.16	21.38	3%
K32	ENGINEERING TECHNICIAN II	117	N	17.55	24.76	3%
P32	ENGINEERING TECHNICIAN, SENIOR	120	N	20.31	28.65	3%
F56	ENVIRONMENTAL MANAGEMENT DIRECTOR	307	E	48.55	80.11	3%
D56	ENVIRONMENTAL PROGRAM MANAGER	222	E	30.73	49.17	3%
K19	ENVIRONMENTAL SPECIALIST	120	N	20.31	28.65	3%
B57	ENVIRONMENTAL SPECIALIST, SENIOR	217	E	24.09	38.54	3%
G56	ENVIRONMENTAL SUPERVISOR	220	E	27.88	44.61	3%
B54	EPIDEMIOLOGIST	215	E	21.85	34.96	3%
G52	EPIDEMIOLOGY COORDINATOR	219	E	26.55	42.48	3%
B52	EPIDEMIOLOGY SPECIALIST	211	E	17.98	28.77	3%
K73	EQUIPMENT COORDINATOR	117	N	17.55	24.76	3%
N25	EQUIPMENT OPERATOR	113	N	14.44	20.37	3%
P27	EQUIPMENT OPERATOR, SENIOR	114	N	15.16	21.38	3%
P41	EQUIPMENT SERVICES CREWLEADER	119	N	19.34	27.28	3%
F41	EQUIPMENT SERVICES DIRECTOR	309	E	53.38	88.08	3%
G43	EQUIPMENT SERVICES MANAGER	220	E	27.88	44.61	3%
N47	EQUIPMENT SERVICES MECHANIC I	111	N	13.09	18.46	3%
N49	EQUIPMENT SERVICES MECHANIC II	114	N	15.16	21.38	3%
P50	EQUIPMENT SERVICES MECHANIC, SENIOR	117	N	17.55	24.76	3%
A42	EQUIPMENT SERVICES SUPERVISOR	217	E	24.09	38.54	3%
K48	EQUIPMENT SERVICES TECHNICIAN	109	N	11.87	16.74	3%
F10	EXECUTIVE ASSISTANT TO THE CITY MANAGER	309	E	53.38	88.08	3%
J16	EXECUTIVE SECRETARY	116	N	16.72	23.58	3%
J18	EXECUTIVE SECRETARY TO MAYOR/COUNCIL	117	N	17.55	24.76	3%
S01	EXTRA HELP (N or E Depending on Shadow Classifica	ZZZ	N or E	varies		
D43	FACILITIES MANAGER	225	E	35.57	56.91	3%
P43	FIELD OPERATIONS CREWLEADER	117	N	17.55	24.76	3%
D44	FIELD OPERATIONS SUPERINTENDENT	221	E	29.27	46.83	3%
A45	FIELD OPERATIONS SUPERVISOR	217	E	24.09	38.54	3%

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J34	FIELD SERVICES REPRESENTATIVE	112	N	13.75	19.39	3%
F14	FINANCE DIRECTOR	309	E	53.38	88.08	3%
G11	FINANCIAL REPORTING COORDINATOR	220	E	27.88	44.61	3%
D19	FINANCIAL SERVICES MANAGER	223	E	32.27	51.63	3%
Y05	FIRE BATTALION CHIEF	Y05	E	42.30	46.64	3%
S98	FIRE CADET	ZZZ	N	9.98	9.98	3%
Y04	FIRE CAPTAIN	Y04	N	38.69	40.62	3%
F72	FIRE CHIEF	309	E	53.38	88.08	3%
Y11	FIRE DEPUTY CHIEF	Y11	E	50.23	55.38	3%
Y02	FIRE ENGINEER	Y02	N	31.15	32.71	3%
Y01	FIRE FIGHTER	Y01	N	23.07	29.44	3%
Y03	FIRE LIEUTENANT	Y03	N	34.53	36.26	3%
C41	FIRE PROTECTION SPECIALIST	218	E	25.29	40.46	3%
Y17	FIRE TRAINEE	Y17	N	17.91	17.91	3%
F11	FIRST ASSISTANT CITY MANAGER	314	E	64.43	106.31	3%
J86	FOOD AND BEVERAGE ATTENDANT	100	N	7.65	10.79	3%
J87	FOOD AND BEVERAGE ATTENDANT, SENIOR	104	N	9.30	13.12	3%
D28	FORENSIC DIVISION MANAGER	222	E	30.73	49.17	3%
C72	FORENSIC SCIENTIST	215	E	21.85	34.96	3%
C74	FORENSIC SCIENTIST, SENIOR	218	E	25.29	40.46	3%
N56	GARDENER	112	N	13.75	19.39	3%
P56	GARDENER, SENIOR	114	N	15.16	21.38	3%
D95	GAS WELL LEASE MANAGER	222	E	30.73	49.17	3%
J88	GOLF CART ATTENDANT	100	N	7.65	10.79	3%
D66	GOLF COURSE MAINT/OPERATIONS SUPERINTENDENT	221	E	29.27	46.83	3%
A63	GOLF PROFESSIONAL	216	E	22.94	36.70	3%
J82	GOLF SHOP ATTENDANT	109	N	11.87	16.74	3%
J91	GOLF SHOP CLERK	102	N	8.44	11.90	3%
F04	GOVERNMENTAL AFFAIRS COORDINATOR	307	E	48.55	80.11	3%
G15	GOVERNMENTAL AFFAIRS LIAISON	226	E	37.35	59.76	3%
C43	GRADUATE ENGINEER	217	E	24.09	38.54	3%
D08	GRANTS MANAGER	221	E	29.27	46.83	3%
B60	GRANTS SPECIALIST	213	E	19.82	31.71	3%
K12	GRAPHIC ARTIST	117	N	17.55	24.76	3%
K24	GRAPHIC ARTIST, SENIOR	119	N	19.34	27.28	3%
N58	GREENHOUSE ATTENDANT	112	N	13.75	19.39	3%
G34	GROUND TRANSPORTATION COORDINATOR	218	E	25.29	40.46	3%
S82	HEAD LIFEGUARD	ZZZ	N	9.27	10.30	3%
D52	HEALTH INFORMATION ASSESSMENT MANAGER	220	E	27.88	44.61	3%
D54	HEALTH OUTREACH MANAGER	220	E	27.88	44.61	3%
AJ7	HEARING OFFICER	213	E	19.82	31.71	3%
N70	HELICOPTER MECHANIC	122	N	22.40	31.60	3%
K70	HELICOPTER PILOT	122	N	22.40	31.60	3%
B69	HISTORICAL CURATOR	214	E	20.81	33.30	3%
W60	HORSE TRAINER	112	N	13.75	19.39	3%
D65	HORTICULTURE SUPERINTENDENT	221	E	29.27	46.83	3%
B05	HOUSING DEVELOPMENT SPECIALIST	216	E	22.94	36.70	3%
F47	HOUSING DIRECTOR	309	E	53.38	88.08	3%
D29	HOUSING PROGRAM MANAGER	222	E	30.73	49.17	3%
G29	HOUSING PROGRAM SUPERVISOR	216	E	22.94	36.70	3%
K23	HOUSING REHABILITATION TECHNICIAN I	114	N	15.16	21.38	3%
K25	HOUSING REHABILITATION TECHNICIAN II	116	N	16.72	23.58	3%
C25	HRI SPECIALIST	105	E	20.81	35.38	3%
D80	HUMAN RELATIONS MANAGER	222	E	30.73	49.17	3%
B41	HUMAN RELATIONS SPECIALIST	216	E	22.94	36.70	3%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
B42	HUMAN RELATIONS SPECIALIST, SENIOR	218	E	25.29	40.46	3%
B21	HUMAN RESOURCES ANALYST	215	E	21.85	34.96	3%
B23	HUMAN RESOURCES ANALYST, SENIOR	217	E	24.09	38.54	3%
B25	HUMAN RESOURCES CONSULTANT	220	E	27.88	44.61	3%
G25	HUMAN RESOURCES COORDINATOR	220	E	27.88	44.61	3%
F25	HUMAN RESOURCES DIRECTOR	309	E	53.38	88.08	3%
D23	HUMAN RESOURCES MANAGER	223	E	32.27	51.63	3%
G67	HUMAN SERVICES COORDINATOR	215	E	21.85	34.96	3%
D68	HUMAN SERVICES MANAGER	220	E	27.88	44.61	3%
K10	HUMAN SERVICES SPECIALIST	115	N	15.92	22.46	3%
B33	HUMAN SERVICES SPECIALIST, SENIOR	211	E	17.98	28.77	3%
W62	IDENTIFICATION TECHNICIAN	113	N	14.44	20.37	3%
W63	IDENTIFICATION TECHNICIAN, SENIOR	115	N	15.92	22.46	3%
N07	INDUSTRIAL SEWING TECHNICIAN	112	N	13.75	19.39	3%
C04	INFRASTRUCTURE QUALITY CONTROL SPECIALIST	217	E	24.09	38.54	3%
A99	INSTRUMENTATION/ELECTRICAL SUPERVISOR	216	E	22.94	36.70	3%
K90	INSTRUMENTATION/ELECTRICAL TECHNICIAN	116	N	16.72	23.58	3%
P94	INSTRUMENTATION/ELECTRICAL TECHNICIAN, SENIOR	118	N	18.43	25.99	3%
W64	INTOXILYZER OPERATOR	113	N	14.44	20.37	3%
G78	IT BUSINESS PLANNER	109	E	25.29	42.99	3%
G79	IT BUSINESS PLANNER, SENIOR	111	E	27.88	47.40	3%
G81	IT BUSINESS SYSTEMS COORDINATOR	109	E	25.29	42.99	3%
G83	IT COMMUNICATIONS CONSULTANT	107	E	22.94	39.00	3%
K85	IT COMMUNICATIONS TECHNICIAN	119	N	19.34	27.28	3%
P87	IT COMMUNICATIONS TECHNICIAN, SENIOR	121	N	21.33	30.09	3%
G80	IT LEAD BUSINESS PLANNER	113	E	30.73	52.24	3%
C90	IT LEAD PROGRAMMER/ANALYST	113	E	30.73	52.24	3%
K81	IT OPERATIONS SPECIALIST	112	N	13.75	19.39	3%
P83	IT OPERATIONS SPECIALIST, SENIOR	116	N	16.72	23.58	3%
K79	IT PC SUPPORT SPECIALIST	118	N	18.43	25.99	3%
C85	IT PROGRAMMER/ANALYST I	104	E	19.82	33.69	3%
C87	IT PROGRAMMER/ANALYST II	107	E	22.94	39.00	3%
C89	IT PROGRAMMER/ANALYST, SENIOR	110	E	26.55	45.14	3%
G86	IT PROJECT CONSULTANT	114	E	32.27	54.86	3%
G88	IT QUALITY ASSURANCE COORDINATOR	110	E	26.55	45.14	3%
K83	IT SERVICES SPECIALIST	116	N	16.72	23.58	3%
K84	IT SERVICES SPECIALIST, SENIOR	118	N	18.43	25.99	3%
F80	IT SOLUTIONS DIRECTOR	309	E	53.38	88.08	3%
D81	IT SOLUTIONS MANAGER	113	E	30.73	52.24	3%
D83	IT SOLUTIONS MANAGER, SENIOR	114	E	32.27	54.86	3%
A81	IT SOLUTIONS SUPERVISOR	213	E	19.82	31.71	3%
C81	IT TECHNICAL SUPPORT ANALYST I	103	E	18.88	32.10	3%
C83	IT TECHNICAL SUPPORT ANALYST II	106	E	21.85	37.15	3%
C84	IT TECHNICAL SUPPORT ANALYST, SENIOR	109	E	25.29	42.99	3%
K88	IT TECHNICIAN	112	N	13.75	19.39	3%
S60	JOB CARVING - OFFICE AIDE I	ZZZ	N	7.47	7.47	3%
S61	JOB CARVING - OFFICE AIDE II	ZZZ	N	8.24	8.24	3%
S62	JOB CARVING - SR OFFICE AIDE	ZZZ	N	9.06	9.06	3%
K07	JURY COORDINATOR	115	N	15.92	22.46	3%
D93	LABOR RELATIONS MANAGER	223	E	32.27	51.63	3%
K55	LABORATORY ASST	111	N	13.09	18.46	3%
G54	LABORATORY SUPERVISOR	217	E	24.09	38.54	3%
C92	LAKE WORTH COORDINATOR	217	E	24.09	38.54	3%
B38	LAND AGENT	215	E	21.85	34.96	3%
B40	LAND AGENT, SENIOR	218	E	25.29	40.46	3%

KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
C53	LANDSCAPE ARCHITECT	215	E	21.85	34.96	3%
G63	LANDSCAPE ARCHITECT SUPERVISOR	220	E	27.88	44.61	3%
C55	LANDSCAPE ARCHITECT, SENIOR	217	E	24.09	38.54	3%
W66	LATENT PRINT TECHNICIAN	116	N	16.72	23.58	3%
J10	LEGAL SECRETARY	114	N	15.16	21.38	3%
B83	LIBRARIAN	212	E	18.88	30.21	3%
D69	LIBRARIAN MANAGER	221	E	29.27	46.83	3%
G70	LIBRARIAN SUPERVISOR	218	E	25.29	40.46	3%
B85	LIBRARIAN, SENIOR	215	E	21.85	34.96	3%
K78	LIBRARY ASSISTANT I	113	N	14.44	20.37	3%
K86	LIBRARY ASSISTANT II	115	N	15.92	22.46	3%
F83	LIBRARY DIRECTOR	309	E	53.38	88.08	3%
B87	LIBRARY MATERIALS COORDINATOR	219	E	26.55	42.48	3%
J83	LIBRARY PAGE	107	N	10.76	15.18	3%
S81	LIFEGUARD	ZZZ	N	8.50	9.53	3%
K26	LOAN SERVICES REPRESENTATIVE	117	N	17.55	24.76	3%
B03	LOAN SERVICES REPRESENTATIVE, SENIOR	213	E	19.82	31.71	3%
D07	M/WBE PROGRAM COORDINATOR	219	E	26.55	42.48	3%
N20	MAINTENANCE WORKER	109	N	11.87	16.74	3%
P21	MAINTENANCE WORKER, SENIOR	110	N	12.46	17.58	3%
B14	MANAGEMENT ANALYST I	213	E	19.82	31.71	3%
B16	MANAGEMENT ANALYST II	217	E	24.09	38.54	3%
D21	MANAGEMENT ANALYST, SENIOR	221	E	29.27	46.83	3%
O01	MAYOR	ZZZ	E	29,000/yr	29,000/yr	
O02	MAYOR PRO TEM	ZZZ	E	25,000/yr	25,000/yr	
K35	MEDIA SERVICES SPECIALIST	117	N	17.55	24.76	3%
N90	METER SERVICES TECHNICIAN	112	N	13.75	19.39	3%
B61	MICROBIOLOGIST	213	E	19.82	31.71	3%
B63	MICROBIOLOGIST, SENIOR	216	E	22.94	36.70	3%
F30	MUNICIPAL COURT SERVICES DIRECTOR	307	E	48.55	80.11	3%
AJ5	MUNICIPAL JUDGE	222	E	30.73	49.17	3%
B70	NATURAL SCIENTIST	214	E	20.81	33.30	3%
B72	NATURAL SCIENTIST SUPERVISOR	217	E	24.09	38.54	3%
D51	NATURE CENTER MANAGER	221	E	29.27	46.83	3%
J03	OFFICE ASSISTANT I	108	N	11.30	15.94	3%
J05	OFFICE ASSISTANT II	109	N	11.87	16.74	3%
F60	PARKS/COMMUNITY SERVICES DIRECTOR	309	E	53.38	88.08	3%
J45	PARTS EXPEDITER	113	N	14.44	20.37	3%
A18	PARTS/MATERIALS SUPERVISOR	214	E	20.81	33.30	3%
N69	PESTICIDE APPLICATOR	112	N	13.75	19.39	3%
C57	PLANNER	214	E	20.81	33.30	3%
C59	PLANNER, SENIOR	219	E	26.55	42.48	3%
F57	PLANNING AND DEVELOPMENT DIRECTOR	307	E	48.55	80.11	3%
K14	PLANNING ASST	116	N	16.72	23.58	3%
D58	PLANNING MANAGER	221	E	29.27	46.83	3%
K34	PLANS EXAMINER	119	N	19.34	27.28	3%
A32	PLANS EXAMINER SUPERVISOR	216	E	22.94	36.70	3%
P36	PLANS EXAMINER, SENIOR	121	N	21.33	30.09	3%
S99	POLICE CADET	ZZZ	N	9.98	9.98	3%
X09	POLICE CAPTAIN	X09	E	set by contract		
F70	POLICE CHIEF	309	E	53.38	88.08	3%
X04	POLICE CORPORAL	X04	N	set by contract		
X10	POLICE DEPUTY CHIEF	X10	E	set by contract		
G07	POLICE EMPLOYMENT SPECIALIST	216	E	22.94	36.70	3%
X08	POLICE LIEUTENANT	X08	N	set by contract		

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KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
X03	POLICE OFFICER	X03	N	set by contract		
W68	POLICE RANGE TECHNICIAN	110	N	12.46	17.58	3%
X07	POLICE SERGEANT	X07	N	set by contract		
X17	POLICE TRAINEE	X17	N	17.97	17.97	3%
W70	POLYGRAPH EXAMINER	124	N	24.70	34.84	3%
S80	POOL ATTENDANT	ZZZ	N	7.47	8.50	3%
S89	POOL/LIFEGUARD MANAGER	ZZZ	N	11.59	12.62	3%
C45	PROFESSIONAL ENGINEER	220	E	27.88	44.61	3%
C49	PROFESSIONAL ENGINEER, SENIOR	223	E	32.27	51.63	3%
N14	PROPERTY CONTROL ATTENDANT	112	N	13.75	19.39	3%
J43	PROPERTY CONTROL SPECIALIST	113	N	14.44	20.37	3%
P74	PROPERTY CONTROL SPECIALIST, SENIOR	115	N	15.92	22.46	3%
A16	PROPERTY CONTROL SUPERVISOR	213	E	19.82	31.71	3%
C30	PROSECUTING ATTORNEY	219	E	26.55	42.48	3%
G32	PUBLIC EDUCATION PROGRAM COORDINATOR	216	E	22.94	36.70	3%
B34	PUBLIC EDUCATION SPECIALIST	212	E	18.88	30.21	3%
N78	PUBLIC EVENTS ATTENDANT	108	N	11.30	15.94	3%
P78	PUBLIC EVENTS COORDINATOR	118	N	18.43	25.99	3%
D79	PUBLIC EVENTS MANAGER	219	E	26.55	42.48	3%
F78	PUBLIC FACILITIES/EVENTS DIRECTOR	309	E	53.38	88.08	3%
F50	PUBLIC HEALTH DIRECTOR	309	E	53.38	88.08	3%
W12	PUBLIC SAFETY COMMUNICATOR I	113	N	14.44	20.37	3%
W13	PUBLIC SAFETY COMMUNICATOR II	116	N	16.72	23.58	3%
W15	PUBLIC SAFETY COMMUNICATOR, SENIOR	119	N	19.34	27.28	3%
D72	PUBLIC SAFETY SUPPORT MANAGER	223	E	32.27	51.63	3%
D16	PURCHASING MANAGER	223	E	32.27	51.63	3%
G18	PURCHASING SUPERVISOR	216	E	22.94	36.70	3%
B65	QUALITY CONTROL SPECIALIST	213	E	19.82	31.71	3%
D40	REAL PROPERTY MANAGER	222	E	30.73	49.17	3%
C18	RECORDS ANALYST	213	E	19.82	31.71	3%
C19	RECORDS ANALYST, SENIOR	215	E	21.85	34.96	3%
D18	RECORDS MANAGER	222	E	30.73	49.17	3%
B78	RECREATION PROGRAMMER	209	E	16.30	26.08	3%
B77	RECREATION PROGRAMMER, SENIOR	211	E	17.98	28.77	3%
G69	REGIONAL LIBRARIAN SUPERVISOR	219	E	26.55	42.48	3%
C51	REGISTERED ARCHITECT	218	E	25.29	40.46	3%
D90	REGULATORY/ENVIRONMENTAL COORDINATOR	222	E	30.73	49.17	3%
G38	REPROGRAPHICS COORDINATOR	216	E	22.94	36.70	3%
N03	REPROGRAPHICS TECHNICIAN	113	N	14.44	20.37	3%
P05	REPROGRAPHICS TECHNICIAN, SENIOR	116	N	16.72	23.58	3%
C21	RISK MANAGEMENT ANALYST	215	E	21.85	34.96	3%
C23	RISK MANAGEMENT ANALYST, SENIOR	218	E	25.29	40.46	3%
D20	RISK MANAGER	222	E	30.73	49.17	3%
S11	SCHOOL CROSSING GUARD	ZZZ	N	7.49	7.49	3%
S02	SCOREKEEPER	ZZZ	N	7.50 - per game		
W40	SECURITY GUARD	114	N	15.16	21.38	3%
A76	SECURITY SUPERVISOR	212	E	18.88	30.21	3%
N35	SIGNS FABRICATOR	110	N	12.46	17.58	3%
N45	SKILLED TRADES TECHNICIAN I	114	N	15.16	21.38	3%
N46	SKILLED TRADES TECHNICIAN II	116	N	16.72	23.58	3%
P47	SKILLED TRADES TECHNICIAN, SENIOR	118	N	18.43	25.99	3%
B07	SPECIAL ASSISTANT TO CITY MANAGER	213	E	19.82	31.71	3%
N79	STAGEHAND	114	N	15.16	21.38	3%
P76	STAGEHAND CREWLEADER	117	N	17.55	24.76	3%
J41	STOCK CLERK	111	N	13.09	18.46	3%

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KEY	TITLE/CLASSIFICATION	GRADE	FLSA	Minimum	Maximum	Range Adjustment
D49	STREET SERVICES MANAGER	223	E	32.27	51.63	3%
D46	SURVEY SUPERINTENDENT	220	E	27.88	44.61	3%
A47	SURVEY SUPERVISOR	217	E	24.09	38.54	3%
K40	SURVEY TECHNICIAN	112	N	13.75	19.39	3%
P45	SURVEY TECHNICIAN, SENIOR	116	N	16.72	23.58	3%
G04	TEEN COURT COORDINATOR	210	E	17.12	27.39	3%
P68	TOP HAND	116	N	16.72	23.58	3%
D48	TPW SUPERINTENDENT	221	E	29.27	46.83	3%
W32	TRAFFIC CONTROL SUPERVISOR	120	N	20.31	28.65	3%
W30	TRAFFIC CONTROL TECHNICIAN	112	N	13.75	19.39	3%
N33	TRAFFIC SERVICES WORKER	109	N	11.87	16.74	3%
P52	TRAFFIC SYSTEMS CREWLEADER	119	N	19.34	27.28	3%
A49	TRAFFIC SYSTEMS SUPERVISOR	216	E	22.94	36.70	3%
N30	TRAFFIC SYSTEMS TECHNICIAN I	112	N	13.75	19.39	3%
N32	TRAFFIC SYSTEMS TECHNICIAN II	116	N	16.72	23.58	3%
B92	TRAINING SPECIALIST	213	E	19.82	31.71	3%
D39	TRANSPORTATION MANAGER	223	E	32.27	51.63	3%
F49	TRANSPORTATION/PUBLIC WORKS DIRECTOR	309	E	53.38	88.08	3%
D25	UTILITY ADMINISTRATOR	223	E	32.27	51.63	3%
K46	UTILITY LINE TECHNICIAN	114	N	15.16	21.38	3%
C94	UTILITY RATE ANALYST	214	E	20.81	33.30	3%
C96	UTILITY RATE ANALYST, SENIOR	219	E	26.55	42.48	3%
C38	VETERINARIAN	215	E	21.85	34.96	3%
K64	VETERINARIAN TECHNICIAN	113	N	14.44	20.37	3%
G36	VICTIM ASSISTANCE COORDINATOR	218	E	25.29	40.46	3%
B35	VICTIM ASSISTANCE SPECIALIST	210	E	17.12	27.39	3%
B36	VICTIM ASSISTANCE SPECIALIST, SENIOR	212	E	18.88	30.21	3%
G99	VITAL STATISTICS REGISTRAR	216	E	22.94	36.70	3%
C09	VOLUNTEER COORDINATOR	210	E	17.12	27.39	3%
F90	WATER DIRECTOR	309	E	53.38	88.08	3%
N88	WATER METER READER	110	N	12.46	17.58	3%
D98	WATER QUALITY MANAGER	220	E	27.88	44.61	3%
S84	WATER SAFETY INSTRUCTOR	ZZZ	N	10.30	11.33	3%
G90	WATER SERVICES SUPERVISOR	217	E	24.09	38.54	3%
N94	WATER SYSTEMS MECHANIC I	111	N	13.09	18.46	3%
N96	WATER SYSTEMS MECHANIC II	114	N	15.16	21.38	3%
A98	WATER SYSTEMS MECHANIC SUPERVISOR	214	E	20.81	33.30	3%
P98	WATER SYSTEMS MECHANIC, SENIOR	116	N	16.72	23.58	3%
A94	WATER SYSTEMS PLANT SUPERVISOR	216	E	22.94	36.70	3%
K94	WATER SYSTEMS SAMPLER	114	N	15.16	21.38	3%
D96	WATER SYSTEMS SUPERINTENDENT	222	E	30.73	49.17	3%
K96	WATER SYSTEMS TECHNICIAN I	111	N	13.09	18.46	3%
K98	WATER SYSTEMS TECHNICIAN II	114	N	15.16	21.38	3%
P96	WATER SYSTEMS TECHNICIAN, SENIOR	117	N	17.55	24.76	3%
G02	WEB MANAGING EDITOR	218	E	25.29	40.46	3%
S08	YOUTH GAME OFFICIAL	ZZZ	N	15.00 per game		

FORT WORTH



Municipal Fee Schedule - FY2008-2009	
Code Compliance Department	
<i>Fiscal Management</i>	
Mowing Fee	
Admin Fee	\$200.00
Contractor Cost	\$60.00
Mowing Penalty	10%/Year on Amount Owed
<i>Rental Registration</i>	
Multi-Family Registration 1st Unit	\$24.00
Multi-Family Registration Per Additional Unit	\$8.00
Multi-Family Failed Periodic Inspection	\$25.00/unit
Multi-Family Re-inspection	\$25.00
Single Family and Duplexes	
Voluntary Registration	Free
Mandatory Registration	\$200.00 1st year
Mandatory Registration	\$100.00 2nd year
<i>Abatement</i>	
Demolition	
Admin Fee	\$300.00
Sq. Ft	\$1.29
Trash	\$200.00
Securing Vacant Structures	
Admin Fee	\$200.00
Sq. Ft	\$1.77
Civil Penalties	Cost of Abatement
<i>Solid Waste</i>	
PE64 Transfer (Solid Waste)	\$48,609.91/month
<i>Consumer Health</i>	
Health Permits Fees	
Fixed Facility	\$250 + \$5/empl.
Vehicle/Pushcart	\$250 + \$5/empl.
Seasonal	\$175
Ice Cream Pushcart	\$75
Health Permit Reissue	15% of past-due amount
Health Re-Inspection	
Closed child care and food establishments	\$125
Closed swimming pools/spas and hotel/motel rooms	\$125
Pre-Permit Inspection Request	\$125
Food Manager Certificate	\$15 per card
Literature Sales	\$.10 per page
Pool Operator's Course	\$65 per person
Health Card Fee	\$16 per PH trainee \$12 per business trainee \$10 per TC trainee

Municipal Fee Schedule - FY2008-2009	
Code Compliance Department	
Plan Review Fee	
Facility	\$65 - \$400 based on sq footage
Change of Ownership	\$125
Misc Revenue	\$5 per duplicate permit or trainee card
Temporary Health Permit	
Private Event	\$200
Booth	\$30 per day + \$15 each additional day
Beverage Booth	\$30.00/day + \$5.00 ea additional day and \$5.00 ea. additional booth
Animal Care and Control	
Annual Registration Fee for Dogs/Cats/Ferrets	
Dogs, Cats, Ferrets	\$7
Replacement or Transfer of Ownership	\$5
For Assistance or Service Animals	\$0
For Pot-bellied Pigs	\$50
For Dogs Declared Dangerous by the Municipal Court	\$50
Impoundment Fees	
1st Occurrence	\$65
2nd Occurrence	\$85
3rd Occurrence	\$105
4th Occurrence	\$150
Impoundment Fee Discounts (Documentation Required)	
Rabies Vaccination	\$10
Registration	\$10
Microchip	\$10
Spay/Neuter	\$25
Impoundment Fees - Other Animals	
Rabbits, Non-Prohibited Reptiles, Fowl	\$15
Livestock (Includes Pot-Bellied Pigs)	\$100
Prohibited Animals	\$200
Reclaimed Pet Fees	
Rabies Vaccination	\$9
Registration	\$10
Microchip (Includes National Registration)	\$12
Daily Board Fees	
City	\$8
County/Municipalities	\$15
Daily Quarantine Fees	
City	\$12
County/Municipalities	\$20
Contract Field Service Fees	
Regular Work Hours	\$87
Emergency and Afterhours	\$100
Education and Canvassing	\$70/ hr
Rabies Testing	
No Charge for Cases within Jurisdiction	\$0
Non-exposure or out of City	\$100

Municipal Fee Schedule - FY2008-2009	
Code Compliance Department	
Adoption Fees	
Dogs	\$70
Cats, Ferrets	\$50
Educate the Offender Class	\$30
Low Cost Clinic Fee for Rabies Vaccination/City Registration	\$5

Municipal Fee Schedule - FY2008-2009	
Development	
Application Fees	
Zoning Board of Adjustment	
Variance	
Residential (owner occupied)	\$187.00
Non-Residential	\$374.00
Special Exception	
Front Yard Carports	\$187.00
Interpretation Request*	\$429.00
Each additional variance or special exception on same application	
	\$60.00
Plan Commission	
Plats	
Concept Plan	\$880.00
Preliminary Plat	\$676.00
a) Less than 75 acres	\$676.00
b) 75 acres or more*	\$676.00
Each additional acre over 75	\$11.00
Final Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Re-Plat (with Public Hearing)	
Fewer than 3 lots (18 X 24)	\$457.00
Fewer than 3 lots (24 X 36)	\$473.00
Each additional of 3 lots or more (24 X36)	\$17.00
Short Form Re-Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Plat Vacation	
18 X 24	\$457.00
24 X 36	\$473.00
Plat Correction	
18 X 24	\$61.00
24 X 36	\$77.00
Vacation or Closures, ROW, Emergency and Public	
Access Easements:	
Street and alley vacations	\$676.00
Public access or emergency easement vacation	\$407.00
Community facilities contract fee	\$440.00
Street name change	\$682.00

Municipal Fee Schedule - FY2008-2009	
Development	
Annexation	
75 acres or less	\$682.00
More than 75 acres	\$682.00
Each additional acre over 75	\$6.00
Limited purpose annexation	\$2,970.00
MTP Amendment	
Mater Thoroughfare Plan Change	\$676.00
Zoning Commission	
Zoning Application	
Less than 1 acre(*)(**)	\$924.00
1-5 acres*	\$1,232.00
More than 5 acres*	\$1,870.00
Special Zoning Hearing by Council	\$374.00
Zoning Verification Letter	\$22.00
Planned Development (PD) Site Plan*	\$803.00
NOTE: Filing fees with the county: Collection of filing fees for the appropriate county will be in addition to fee rates above	
NOTES:	
*Designated fee shall be twice the amount shown when double noticing and special City Council consideration is required or requested, apart from the normal processing fee schedule. Double Fee extra charge is not exempt of incentive programs granted to the project.	
**For application requests of less than 1 acre in size, when down zoning to one or two family districts that is consistent with the most current adopted Comprehensive Plan, a fee of \$429 is required	
"CD" Conservation District	\$126.00
Unified Residential Site Plan	
New	\$616.00
Revised	\$308.00
Variance Request to City Council	\$330.00
Hearing Continuance	\$187.00
Application for Specialized Certificate of Occupancy related to Sexually Oriented Businesses	
New	\$660.00
Amended, Modified, Renewal or Transfer	\$330.00

Municipal Fee Schedule - FY2008-2009	
Development	
Building Fees	
Remodel Building Permit Fees	
Valuation:	
\$0-\$2000 work associated with existing R-3 Use Group or their existing accessory U Use Groups	\$46.11
\$0-\$2000	\$76.86
a) for first \$2000	
b) for each additional \$1000, or fraction thereof, to and including \$25,000	\$15.37
> \$25,000-\$50,000	
a) for first \$25000	\$430.51
b) for each additional \$1000, or fraction thereof, to and including \$50,000	\$11.10
> \$50,000-\$100,000	
a) for first \$50,000	\$708.14
b) for each additional \$1000, or fraction thereof, to and including \$100,000	\$7.68
>\$100,000-\$500,000	
a) for first \$100,000	\$1,092.53
b) for each additional \$1000, or fraction thereof, to and including \$500,000	\$5.97
>\$500,000-\$1,000,000	
a) for first \$500,000	\$3,484.33
b) for each additional \$1000, or fraction thereof, to and including \$1,000,000	\$5.12
>\$1,000,000	
a) for first \$1,000,000	\$6,047.01
b) for each additional \$1000, or fraction thereof,	\$3.41
NOTES:	
When plan review and field inspections are performed by Third Party, the permit fee shall be reduced by multiplying the sum by 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by Third Party with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by City Staff with field inspections performed by Third Party, the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00

Municipal Fee Schedule - FY2008-2009	
Development	
Square Footage:	
1 - 1000	\$67.00
1001-2000	\$136.00
2001-3000	\$254.00
3001-5000	\$381.00
5001-10,000	\$510.00
10,001 - 20,000	\$682.00
20,001 and above	\$1,364.00
Change of Occupancy Permit Fee	\$72.00
Ordinance Inspection Fee (per inspector)	\$30.00
Inspection (Orange) Card Replacement	\$22.00
Record Change Fee (per record or permit)	\$22.00
Plan Review Deposit*	
Those requiring circulation	\$220.00
Those requiring circulation-3rd party option	\$40.00
Those without circulation	\$85.00
Those without circulation-3rd party option	\$20.00
NOTES:	
Deposit is not required for additions and remodels to existing Group R-3 Occupancies, and for additions, remodels or new construction of their accessory structures.	
Other Inspection and Fees:	
Inspections outside normal business hours (minimum, 2 hours)-fee per hour	\$38.00
Reinspection fee	\$27.50
Additional plan review	
to plans (min chg. 1/2 hr; charge per hour =)	\$38.00
for 3rd party Building, Electrical, Mechanical Plumbing & Energy; chg. per hour =	\$16.50
Inspections outside City limits	
commercial (per inspector)	\$49.50
residential -per hour or maximum of \$66	\$33.00
New Construction Or addition Building Permit Fees	
A, B, E, H, I & M Use Groups	
Square Footage:	
0-30 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	
	\$46.11
0-30	\$76.86
> 30-400	
a) for first 30 square feet	\$76.86
b) for each additional sq. foot, to and including 400	\$0.96

Municipal Fee Schedule - FY2008-2009	
Development	
>400-790	
a) for first 400 square feet	\$460.51
b) for each additional sq. foot, to and including 790	\$0.71
>790-1365	
a) for first 790 square feet	\$708.14
b) for each additional sq. ft., to and including 1365	\$0.67
>1365-5850	
a) for first 1365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 5850	\$0.53
>5850-18000	
a) for first 5850 square feet	\$3,484.33
b) for each additional sq. ft., to and including 18000	\$0.21
>18000	
a) for first 18,000 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.19
<i>New Construction Or addition Building Permit Fees</i>	
<i>F&S Use Groups</i>	
0-75 (new sq. footage associated with existing	
R-3 Use Group or their existing accessory U Use	
Group	\$46.11
0-75	\$76.86
> 30-400	
a) for first 75 square feet	\$76.86
b) for each additional sq. foot, to and including 1080	\$0.35
>1080-1980	
a) for first 1080 square feet	\$430.51
b) for each additional sq. foot, to and including 1980	\$0.31
>1980-3365	
a) for first 1980 square feet	\$708.14
b) for each additional sq. ft., to and including 3365	\$0.28
>3365-24,675	
a) for first 3365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 24,675	\$0.11
>24,675-50,050	
a) for first 24,675 square feet	\$3,484.33
b) for each additional sq. ft., to and including 50,050	\$0.10
>50,050	
a) for first 50050 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.10

Municipal Fee Schedule - FY2008-2009	
Development	
<i>New Construction Or addition Building Permit Fees</i>	
<i>R Use Groups</i>	
0-65 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	\$46.11
0-65	\$76.86
> 65-700	
a) for first 65 square feet	\$76.86
b) for each additional sq. foot, to and including 700	\$0.56
>700-1400	
a) for first 700 square feet	\$430.51
b) for each additional sq. foot, to and including 1400	\$0.40
>1400-2700	
a) for first 1400 square feet	\$708.14
b) for each additional sq. ft., to and including 2700	\$0.30
>2700-11,800	
a) for first 2700 square feet	\$1,092.53
b) for each additional sq. ft., to and including 11,800	\$0.26
>11,800--24,500	
a) for first 11,800 square feet	\$3,484.33
b) for each additional sq. ft., to and including 24,500	\$0.20
>24,500	
a) for first 24,500 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.15
<i>New Construction Or addition Building Permit Fees</i>	
<i>U Use Groups</i>	
0-175 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	\$46.11
0-175	\$76.86
> 175-2500	
a) for first 175 square feet	\$76.86
b) for each additional sq. foot, to and including 2500	\$0.15
>2500-5200	
a) for first 2500 square feet	\$430.51
b) for each additional sq. foot, to and including 5200	\$0.10
>5200-10,200	
a) for first 5200 square feet	\$708.14
b) for each additional sq. ft., to and including 10,200	\$0.08
>10,200-46,500	
a) for first 10,200 square feet	\$1,092.53
b) for each additional sq. ft., to and including 46,500	\$0.07

Municipal Fee Schedule - FY2008-2009	
Development	
NOTES:	
When plan review and field inspections are performed by Third Party, the permit fee shall be reduced by multiplying the sum by 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by Third Party with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When plan review is performed by City Staff with field inspections performed by Third Party, the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Approval Fees	
Building Official	\$170.00
Planning & Development Director	\$200.00
City Council	\$500.00
Electrical Fees	
Administration	
Construction & Fire Prevention BOA	
1st item per address	\$125.00
each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Reciprocal Letters	\$22.00
Business Verification Letters	\$22.00
Temporary Power Letters	\$33.00
Light Outlets, Fixtures, Switches, Receptacles	
Up to 100 (price each)	\$0.41
All over 100	\$0.34
Fixed Appliances	
Ceiling Fan	\$1.13
Vent Fan	\$1.13
Smoke Detector	\$1.13
Bath heater	\$1.13
Disposal	\$1.13
Compactor	\$1.13
Dishwasher	\$1.13
Washing Machine	\$1.13

Municipal Fee Schedule - FY2008-2009	
Development	
Water Heater	\$2.27
Dryer	\$2.27
Range	\$2.27
Air Conditioner	
3-5 Ton	\$4.62
Over 5 ton - 7.5 ton	\$7.45
Over 7.5 ton	\$14.93
Heating Unit (gas)	\$2.27
Heating Unit (electric) price per kilowatt	\$0.77
Motors	
1 to 3 hp	\$2.27
Over 3 to 5 hp	\$4.62
Over 5 to 7.5 hp	\$7.45
Over 7.5 hp	\$14.93
Transformers, Generators, and Welders	
0 to 10 KW	\$4.62
Over 10 KW to 20 KW	\$7.45
Over 20 KW	\$14.93
Welders	\$4.62
Services and Subpanels	
60 amp to 100 amp	\$14.93
Over 100 amp to 150 amp	\$22.05
Over 150 amp	\$29.88
Miscellaneous	
Swimming Pools	\$42.69
Construction Pole	\$22.05
Sign connections, each	\$7.10
new mobile home hookups*	\$32.95
submeters (buildings, leases, apts., etc)	\$15.65
NOTES:	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum by 25% (.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
*A building Code Ordinance Inspection shall be required to inspect and approve power to existing mobile homes in mobile home parks where the name changes on the electric utility account except when the account is being transferred from an individual to the park's name.	

Municipal Fee Schedule - FY2008-2009	
Development	
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions of C07(e)	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Failing to call for final inspections	\$27.50
Sign Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Application fee	\$33.00
New signs application fee	\$33.00
Plus Display area	\$21.34
or per square foot	\$0.20
Plus Height above grade:	
1-20 feet	\$21.34
21-30 feet	\$42.69
31-40 feet	\$64.06
41-50 feet	\$85.40
51-60 feet	\$106.77
Over 60	\$149.46
Plus Electrical at:	
Amps:	
1-40	\$29.90
41-60	\$42.69
61-80	\$64.06
81-100	\$85.40
Over 100	\$128.12

Municipal Fee Schedule - FY2008-2009	
Development	
<i>Banners and Temporary Signs</i>	
Application fee	\$33.00
Plus Display area	\$21.34
Plus height above grade	\$21.34
<i>Other Inspections and Fees</i>	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Mechanical Inspector	
<i>Administration</i>	
Construction and Fire Prevention BOA App. Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
<i>Permit Items</i>	
Forced Air Heating-Furnaces Including	
Ducts and /or Vents Attached Thereto:	
Capacity to and including 100,000 BTU	
input or 20 KW	\$4.62
Over 100,000 BTU or 20 KW and including	
400,000 BTU or 20 KW	\$7.82
Heating Appliances Non-Ducted Air	
Gas Unit or Room heater, including vent	\$4.62
Gas Wall heater, including vent	\$4.62
Gas Floor Furnace, including vent	\$4.62
Gas Infrared heating Unit	\$4.62
Electric Heater, Wall, Space, Unit, etc.	\$4.62
Energy-Using heat Appliance other Than Above	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Low or High Pressure Steam or Hot Water	
Boiler Rated in either BTU's Input, Boiler Horsepower	

Municipal Fee Schedule - FY2008-2009	
Development	
Output or KW	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per Boiler HP Output	\$2.05
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Absorber Unit, Electrical Reciprocating, Centrifugal, or Rotary Compressor, Condensing Unit, or Chiller Unit	
Each on its Normal Capacity Rating	
Up to and including 2 tons	\$4.62
Over 2 and including 3 tons	\$7.82
Over 2 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 and including 30 tons, per ton	\$1.98
Over 30 and including 100 tons, per ton	\$1.82
Over 100 and including 320 tons, per ton	\$1.56
Over 320 and including 520 tons, per ton	\$1.19
Over 520 tons, per ton	\$0.90
Each Roof-Top Combination unit, Including Ducts and Drains	
Cooling Only:	
Up to and including 3 tons	\$7.82
Over 3 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 tons, per ton	\$3.20
Heating and Cooling:	
Up to and including 3 tons	\$15.65
Over 3 and including 5 tons	\$22.05
Over 5 and including 7 1/2 tons	\$29.17
Over 7 1/2 and including 10 tons	\$34.87
Over 10 tons, per ton	\$3.90
Roof-Top Heating only	
Unit per 1,000 BTU	\$0.09
Minimum	\$4.97
Through-the-Wall A/C Units	
All sizes, each	\$6.40

Municipal Fee Schedule - FY2008-2009	
Development	
Cooling Tower, Evaporative or Air-Cooled Condenser,	
Tonnage Based on Local Design Conditions	
All size units, per ton refrigeration capacity-	\$0.08
Minimum	\$4.97
Cooling-Heating Coils	
D.E. or chill Water per ton	\$0.77
Minimum	\$4.97
Steam or Hot Water, per 1,000 BTU	\$0.09
Minimum	\$44.97
Fan and Coil Units including Drains and Ducts	
Cool and heat, per ton	\$1.56
Minimum	\$4.97
Cool only, per ton	\$0.77
Minimum	\$4.97
Heating Unit only, per 1000 BTU	\$0.09
Minimum	\$4.97
Electrical heat Strips for Units or Duct Installations	
Per KW	\$0.23
Minimum	\$4.97
Mixing Box - Forced air	\$1.56
Duct Addition or System not included elsewhere	\$3.20
per outlet	\$0.77
Minimum	\$4.97
Miscellaneous	
Commercial food preparation hood-grease Type 1	\$12.45
Commercial food preparation hood-heat or moisture Type II	\$9.25
Commercial hood exhaust fan-grease	\$7.82
Commercial hood exhaust fan-heat or moisture	\$6.42
Commercial hood exhaust duct-grease	\$7.82
Commercial hood exhaust duct-heat or moisture	\$6.42
Commercial kitchen make-up air unit	\$7.82
Commercial hood automatic electronic smoke extractor	\$24.90
Automatic fire-extinguishing equipment system	\$24.90
Range hood exhaust duct, for R occupancy	\$1.56
Toilet exhaust fan and/or duct (per inlet)	\$1.56
Ventilation fan and duct system	\$6.42
Industrial hood	\$9.25
Mechanical ventilator	\$6.42
Flue replacement - U.L. labeled	\$6.42
Flue or stack for commercial and industrial appliances	\$7.82
Humidifier	\$3.20
Vented decorative appliance	\$6.42
Commercial clothes dryer exhaust duct	\$7.82

Municipal Fee Schedule - FY2008-2009	
Development	
Domestic clothes dryer exhaust duct	\$1.56
Incinerator, per 1000 BTU	\$0.09
Minimum	\$4.97
Incinerator modification	\$78.28
Condensate drain-French sump	\$4.97
Fire or smoke damper	\$1.56
Circulating water pump	\$1.56
Evaporative cooler	\$6.42
Automatic shutoff-products of combustion	\$7.82
Solar energy system	\$46.97
Heat recovery devices per 1,000 BTU	\$0.09
Minimum	\$15.11
Gas extension - test	\$7.82
For each appliance or piece of equipment by this ordinance	
for which no other fee is listed	\$7.82
NOTE: When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other inspections and fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00

Municipal Fee Schedule - FY2008-2009	
Development	
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
First Fixture or Appliance	\$7.82
Additional Fixtures or Appliances (each)	\$3.20
Sewer-First 120 feed	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Gas Service	\$7.82
Each lawn Sprinkler System	\$31.31
Water Service - First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Water Submeter	\$3.20
Grease trap or Interceptor	\$7.82
Sand Trap	\$14.93
each Roof Drain	\$7.45
Temporary gas Service	\$7.82
Backflow Preventer	\$7.82
Floor Drain	\$3.20
Mobile Homes or Mobile Units	
Each mobile home space or mobile unit space	\$28.46
Each sewer vent	\$17.07
Manhole	\$24.90
Test Well	\$7.82
Medical gasses and vacuum system	\$33.00
NOTES:	
For the purpose of this table, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached, or any plumbing fixture or appliance to which a water connection may be made, shall be construed to be a fixture. Fees for reconnection and retesting of existing plumbing systems in relocated buildings shall be based on the number of plumbing fixtures, gas systems, water heaters, etc. involved.	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other Inspections and Fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50

Municipal Fee Schedule - FY2008-2009	
Development	
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Gas Well Fees	
New Gas Well Permit	\$3,000.00
a) Amended permit	\$540.00
b) Extended Permit	\$270.00
c) Supplemental Permit	\$180.00
Operator Transfer	\$720.00
Seismic Site Inspection	\$360.00
Annual Fee (per well)	\$500.00

Municipal Fee Schedule - FY2008-2009	
Environmental Management Fund	
Other Contributions-Environmental Collection Participating Cities Fee	\$47.00
Environmental Fees-Residential	\$0.50
Environmental Fees-Residential Duplex	\$1.00
Environmental Fees-Commercial	\$10.00
Environmental Fees-Commercial Multi-Unit	\$20.00
Environmental Fees-Apartment Complexes-per unit	\$0.50
Environmental Fee-Industrial	\$35.00
Environmental Fee-Municipal	\$0.75
Environmental Fee-Non-Profit	\$0.75
Environmental Management General Fund	
Power Washer Fees	
First Vehicle	\$50.00
Each Additional Vehicle	\$25.00
Municipal Setting Designations	\$2,000.00

Municipal Fee Schedule - FY2008-2009	
Fire	
<i>Base Fees for Fire Inspections</i>	
<u>Number of Square Feet of Floor area in Building or Business</u>	<u>Base Fee</u>
Less than 5,000	\$35.00
5,001 - 10,000	\$40.00
10,001 - 25,000	\$50.00
25,001 - 50,000	\$65.00
50,001 - 75,000	\$95.00
75,001 - \$100,000	\$125.00
Greater than 100,000	\$125 plus \$20.00 for each additional 50,000 sq ft or portion thereof
<i>Fees for Operational Permits</i>	
<u>Operational Permit</u>	<u>Fee Amount</u>
Aerosol Products	\$50.00
Amusement Buildings	\$100.00
Aviation Facilities	\$50.00
Battery Systems	\$50.00
Cellulose nitrate film	\$50.00
Combustible Dust-Producing Operations	\$50.00
Combustible Fibers	\$50.00
Compressed Gases	\$50.00
Cryogenic Fluids	\$50.00
Cutting and Welding	\$50.00
Explosives	\$50.00
Flammable and Combustible Liquids	\$50.00 Repair and Upgrades
Floor finishing	\$50.00
Fruit and Crop Ripening	\$50.00
Fumigation and Thermal Insecticide Fogging	\$50.00
Hazardous Materials	\$250.00
HPM Facilities	\$250.00
High-Piled Storage	\$50.00
Hot Work Operations	\$50.00
Industrial Ovens	\$50.00
Lumber Yards and Woodworking Plants	\$250.00
Liquid or Gas-Fueled Vehicles/Equipment in Assembly Buildings	\$50.00
LP-Gas	\$50.00 Repairs and upgrades
Magnesium	\$50.00
Miscellaneous Combustible Storage	\$50.00
Trench Burning	\$50.00
Open Flames and Torches	\$50.00
Open Flames and Candles	\$50.00
Organic Coatings	\$50.00

Municipal Fee Schedule - FY2008-2009	
Development	
Domestic clothes dryer exhaust duct	\$1.56
Incinerator, per 1000 BTU	\$0.09
Minimum	\$4.97
Incinerator modification	\$78.28
Condensate drain-French sump	\$4.97
Fire or smoke damper	\$1.56
Circulating water pump	\$1.56
Evaporative cooler	\$6.42
Automatic shutoff-products of combustion	\$7.82
Solar energy system	\$46.97
Heat recovery devices per 1,000 BTU	\$0.09
Minimum	\$15.11
Gas extension - test	\$7.82
For each appliance or piece of equipment by this ordinance	
for which no other fee is listed	\$7.82
NOTE: When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Other inspections and fees:	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00

Municipal Fee Schedule - FY2008-2009	
Fire	
With fire pump	\$375.00 additional
With foam	\$75.00 additional
Each additional floor	\$60.00
New Underground Installation	\$150.00; \$75.00 per hour fee for any additional inspections after 2 inspections
New Fire alarm Installation:	
1 to 4 initiating devices	\$225.00
5 to 25 initiating devices	\$375.00
Over 25 total devices	\$375.00 plus \$75.00 for each additional 100 devices or fraction thereof in excess of 25
	\$75.00 per hour fee for any additional inspection after 2 inspections
Each additional panel	\$60.00
Each additional floor	\$60.00
Other New Suppression Systems:	
(Halon, CO ₂ , Dry Chemical, FM 200, Intergen, etc.)	Other fees: \$75.00 per hour fee for any additional inspection after 2 inspections
1 to 5 nozzles	\$375.00
Over 5 nozzles	\$375.00 plus \$50.00 per nozzle over 5 nozzles
Bottle (1)	\$45 per bottle
New standpipe System:	
1 to 3 risers	\$525.00
4 or more risers	\$750.00
	\$75.00 per hour fee for any additional inspection after 2 inspections
With fire pump	\$375.00
Existing Standpipe Systems tests:	
Testing by Fire Dept:	
1 to 3 risers	\$450.00 test fee
4 or more risers	\$600.00 test fee
Testing by others:	
1 to 3 risers	\$50.00 witness fee
4 or more risers	\$100 witness fee
New Smoke Control Systems	\$375.00; Other fees: \$75.00 per hour fee for any additional inspections after 1 inspection
Compressed Gas Tanks (Installation)	\$100.00
Flammable and Combustible Liquid Tanks (Installation and Removal)	\$250.00

Municipal Fee Schedule - FY2008-2009	
Fire	
Hazardous Materials Facility (Installation/Construction)	\$250.00
Industrial Ovens	\$50.00
LP Gas Tanks/Facilities (Installation)	\$50.00
Private Fire Hydrants (Installation)	\$50.00
Temporary Membrane Structure, Tents, and Canopies (Construction)	\$50.00
Access Control Systems	
1 to 4 devices	\$150.00
5 to 25 devices	\$200.00
More than 25 devices	\$200.00 plus \$75.00 for each 100 devices over 25 or fraction thereof

Municipal Fee Schedule - FY2008-2009	
Golf Fund	
Cart Rental - 18 Holes	\$12.47
Cart Rental - 9 Holes	\$6.24
Pull Cart	\$4.16
Private Cart Trail	\$12.00
Club Rental	\$15.00
Association Membership	\$15.00
Junior Pass	\$100.00
Senior Pass	\$350.00
Individual Pass	\$649.00
Corporate Pass	\$649.00
Family Pass	\$969.00
PECAN VALLEY	
Weekday Round - River	\$18.00
Midday Weekday Round - River	\$14.00
Evening Weekday Round - River	\$12.00
Weekend Round - River	\$25.00
Midday Weekend Round - River	\$20.00
Evening Weekend Round - River	\$15.00
Junior Round - River	\$10.00
Senior Round - River	\$15.00
Pass Surcharge - River	\$5.00
Weekday Round - Hills	\$14.00
Midday Weekday Round - Hills	\$11.00
Evening Weekday Round - Hills	\$9.00
Weekend Round - Hills	\$18.00
Midday Weekend Round - Hills	\$15.00
Evening Weekend Round - Hills	\$10.00
Junior Round - Hills	\$7.00
Senior Round - Hills	\$11.00
Pass Surcharge - Hills	\$2.00
Z-BOAZ	
Weekday Round	\$15.00
Midday Weekday Round	\$10.00
Evening Weekday Round	\$8.00
Weekend Round	\$19.00
Midday Weekend Round	\$14.00
Evening Weekend Round	\$9.00
Junior Round	\$7.00
Senior Round	\$11.00
Pass Surcharge	\$2.00
MEADOWBROOK	
Weekday Round	\$17.00
Midday Weekday Round	\$12.00
Evening Weekday Round	\$10.00
Weekend Round	\$22.00
Midday Weekend Round	\$17.00
Evening Weekend Round	\$12.00
Junior Round	\$7.00
Senior Round	\$11.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2008-2009	
Golf Fund	
ROCKWOOD	
Weekday Round	\$15.00
Midday Weekday Round	\$10.00
Evening Weekday Round	\$8.00
Weekend Round	\$19.00
Midday Weekend Round	\$14.00
Evening Weekend Round	\$9.00
Junior Round	\$7.00
Senior Round	\$11.00
Pass Surcharge	\$2.00
SYCAMORE	
Weekday Round	\$10.00
Midday Weekday Round	\$7.00
Evening Weekday Round	\$6.00
Weekend Round	\$12.00
Midday Weekend Round	\$8.00
Evening Weekend Round	\$7.00
Junior Round	\$7.00
Senior Round	\$7.00
Nine Hole Weekday Round	\$10.00
Nine Hole Weekend Round	\$12.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2008-2009	
Library	
B&W printout	\$0.15
Color	\$0.50
Rebinding	\$8.00
Repairing video damage	\$10.00
Repairing torn/damaged page	\$0.50
Replacement library card	\$1.00

Municipal Fee Schedule - FY2008-2009	
Municipal Airport	
<u>Non-Signatory Commercial Aircraft Operators (Alliance)</u>	
Landing Fee per 1000 pounds	\$1.32
Minimum Landing Fee	\$80.00
<u>Non-Commercial Aircraft Operators (Alliance)</u>	
Landing Fee per 1000 pounds	\$1.09
Minimum Landing Fee	\$70.00
<u>Military Operations</u>	
Landing Fee	\$0.00
Minimum Landing Fee	\$0.00
<u>Land Per Square Foot - Annually</u>	
Improved Ground (Concrete or Asphalt) Alliance	\$0.35/sq.ft.
Improved Ground (Concrete or Asphalt) Meacham and Spinks	\$0.27/sq.ft.
Unimproved Ground (Grass) Alliance	\$0.32/sq.ft.
Unimproved Ground (Grass) Meacham and Spinks-West Side	\$0.23/sq.ft.
Unimproved Ground (Grass) Spinks East Side	\$0.17/sq.ft.
<u>Aircraft Parking - Monthly</u>	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$120.00
SE and ME 12,500 lbs. and under (Alliance)	\$300.00
12,501 lbs. to 60,000 lbs.	\$600.00
60,001 lbs. to 100,000 lbs.	\$900.00
100,001 lbs. to 300,000 lbs.	\$1,800.00
300,001 lbs. and above	\$2,250.00
<u>Aircraft Parking - Overnight - 11:00 P.M. to 6:00 A.M.</u>	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$8.00
SE and ME 12,500 lbs. and under (Alliance)	\$20.00
12,501 lbs. to 60,000 lbs.	\$40.00
60,001 lbs. to 100,000 lbs.	\$60.00
100,001 lbs. to 300,000 lbs.	\$120.00
300,001 lbs. and above	\$150.00
<u>Terminal Building and Other Office - Annually</u>	
First Floor Office Space	\$15.60/sq.ft.
Second Floor Office Space	\$14.00/sq.ft.
Basement Office Space	\$8.90/sq.ft.
Other Office Space	\$14.25/sq.ft.
Shop Space	\$7.00/sq.ft.
Entrance Sign	\$47.00/month
<u>Hangar Space</u>	
Hangar (annually)	Negotiated
T-Hangar Office Space (monthly)	\$80.00/month
T-Hangar Space (monthly)	\$300.00/month
<u>Fuel Farm Usage Fee (Monthly)</u>	
City Owned Facility	\$370.00/month

Municipal Fee Schedule - FY2008-2009	
Municipal Airport	
<u>Community Hangar Space (Monthly)</u>	
Single-engine piston	\$188.00/month
Twin-engine piston	\$303.00/month
<u>Storage Rooms - Monthly</u>	
Small Open	\$36.00/month
Large Open	\$72.00/month
Closed	\$52.00/month
<i>The following fuel flowage fees are established on all fuel delivered into any tank farm on the airports</i>	
0 to 1,000,000 Gallons, Annually	\$0.12/Gallon
1,000,001 to 1,500,000 Gallons, Annually	\$0.10/Gallon
1,500,001 to 2,000,000 Gallons, Annually	\$0.06/Gallon
2,000,000+ Gallons, Annually	\$0.05/Gallon

Municipal Fee Schedule - FY2008-2009	
Municipal Court	
TPP Fees-Time Payment Fee:	\$25 from a person who pays any part of a fine, court cost or restitution on or after the 31st day after judgment is entered. One-half (\$12.50) is sent to the state, one-tenth (\$2.50) is retained locally for judicial efficiency purposes. Four-tenths (\$10) is retained locally with no restrictions. (Sec. 133.103, Local Government Code)
State Jury Fee	This fee went into effect September 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 10 percent handling fee if reported and remitted timely. (Article 102.0045, C.C.P.)
Penalty Fees	Warrant Fee: \$50 for executing or processing an issued arrest warrant or capias. When the service is performed by a peace officer employed by the state, 20 percent (\$10) is sent to the state. The fee is sent to another local government if their officer executes the warrant and a written request is made of the court within 15 days. (Art. 102.011, Code of Criminal Procedure)
Penalty Fees	\$100 Accident Fee
Court Security Fee	\$3 on every conviction if governing body has passed required ordinance establishing building security fund. (Art. 102.017, C.C.P.)
Technology Fee	\$4 on every conviction if governing body has passed required ordinance establishing the municipal court technology fund. (Art. 102.0172, C.C.P.)
Jury Fee	\$3 fee collected upon conviction when case tried before a jury. \$3 fee collected upon conviction if defendant had requested a jury trial and then withdrew the request not earlier than 24 hours before the time of trial; fee to be paid even if case is deferred. (Art. 102.004, C.C.P.)
Deferred Disposition	Special Expense Fees: 1) At the conclusion of the deferral period under Article 45.051, C.C.P., upon dismissal of the charge, the court may assess a special expense fee not to exceed the amount of fine assessed but not imposed at the beginning of the deferral. (Art. 45.051(c), C.C.P.)
Child Safety Fund	Remittance must be done at the end of the city's fiscal year. City must remit 50 percent of the \$100 to \$200 fines.
Driving Safety Course	A court may assess a \$10 fee when a defendant elects to take a driving safety course (DSC) on or before the answer date on his or her citation (Art. 45.0511(f)(1), C.C.P.)
Expunction Fees	\$30 fee to expunge the record of an offense (except traffic) involving a minor. (Arts. 45.0216(i) & 45.055(d), C.C.P.; Sec.106.12, A.B.C.; Sec. 161.255, H.S.C.)
Teen Administrative Fees	When a court grants teen court, the court may collect two \$10 fees – one is kept by the city for administering teen court, the other is disbursed to the teen court program (Art. 45.052(e) & (g), C.C.P.).
Administrative Fees	A \$10 fee may be collected upon dismissing a case for: 1) Expired driver's license or expired registration when a defendant remedies it within 10 working days (Secs. 521.026 & 502.407, T.C.); 2) An inspection certificate expired less than 60 days when defendant remedies it within 10 working days (Sec. 548.605, T.C.) The court may order an administrative fee to be paid when the court grants DSC under Art. 45.0511(d), C.C.P.—court's discretionary authority. The fee may not exceed the maximum amount of the possible fine for the particular offense charged.
NTA Fees-Traffic	\$5 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1) is sent to the State.
NTA Fees-General Complaint	\$5 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1) is sent to the State.
Court Service Fee-10%	The consolidated fee of \$40 is collected upon conviction of a nonjailable misdemeanor offense other than a conviction of an offense relating to a pedestrian or parking of a motor vehicle. If reported timely, the court can keep a 10 percent handling fee.
STF-5% Service Fee	The State Traffic Fine is actually a court cost collected upon conviction of Subtitle C, Rules of the Road, Transportation Code offenses. This includes parking and pedestrian offenses. The amount to collect is \$30. The city can keep a five percent handling fee if it is reported and remitted timely to the State Comptroller. (Section 542.4031, T.C.)

Municipal Fee Schedule - FY2008-2009	
Municipal Court	
Judicial Fee-15%	This fee went into effect December 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 15 percent handling fee if reported and remitted timely. (Section 133.105, L.G.C.) The city treasurer shall deposit the 15 percent (60 cents) of each fee into the general fund of the municipality to promote the efficient operation of the municipal court and the investigation, prosecution, and enforcement of offenses that are within the jurisdiction of the court.
Uniform Traffic Act	Section 542.403, T.C., says that a person shall pay a three-dollar court cost upon conviction of an offense charged under Subtitle C. Although the courts commonly call this the "traffic fund," the statute does not give it that name and refers to it as just a court cost. The city must deposit this money in the municipal treasury.
Admin Fees-Teen Court	The judge may assess an optional fee not to exceed \$10 when a defendant requests to participate in a teen court program. This fee is retained by the city. (Article 45.052, C.C.P.) The court may also assess another \$10 fee to cover the cost of the teen court for performing its duties. This fee is paid to the teen court program, but the program must account to the court for the receipt and disbursal of the fee.
Open Records Requests	.10 per copy
Appeal Fee	5\$Parking/25\$ other
Court Copying Document Fee	.10 per page
Summons Fee	\$35 per case for Failure to Attend violations where a summons was served to the defendant.

Municipal Fee Schedule - FY2008-2009	
Parks & Community Services	
Rental Fees	
<u>Rental Fees - Non profit/individual</u>	
- Room Rental Deposit	\$75/per rental
- Small Meeting Room	\$20/hour
- Medium Meeting Room	\$30/hour
- Large Meeting Room	\$40/hour
- Full Gym	\$50/hour
- Half Gym	\$25/hour
- Kitchen	\$15/hour
- Staff costs/after hours	\$20/hour
<u>Rental Fees - For Profit</u>	
- Room Rental Deposit	\$75/per rental
- Small Meeting Room	\$40/hour
- Medium Meeting Room	\$60/hour
- Large Meeting Room	\$80/hour
- Full Gym	\$100/hour
- Half Gym	\$60/hour
- Kitchen	\$30/hour
- Staff costs/after hours	\$20/hour
Registration	
Interession Camps	Max \$20/daily
After School Program (ASP)	Max \$100/monthly
Late Fee for ASP	\$15/1st 30 minutes
Late Fee for ASP (after 30 min.)	\$1/minute
Field Trips (100% cost recovery)	Max. \$50
Transportation (100% cost recovery)	Max. \$10/per trip
Special Events (partial cost recovery)	Max. \$1000
User Groups Fees	50% of costs
Refunds or withdrawals administration fee	\$10/per occurrence
Transfer Fee	\$5/per transfer
Weight Room/Fitness Pass	Max. \$25/month
Program Class Fees	Max. \$150/class
I.D. Cards	
<u>I.D. Cards - resident</u>	
Child, 17 years and younger	\$5/annual
Adult	\$15/annual
Senior Citizen, 60 years & older	\$5/annual
Day Pass - all ages	\$2/daily
Family (5 persons/1 address)	\$25/annual
Additional family member	\$3/annual
Replacement card	\$3/per card
<u>I.D. Cards - non-resident</u>	
Child, 17 years and younger	\$10/annual
Adult	\$20/annual
Senior Citizen, 60 years & older	\$5/annual
Day Pass - all ages	\$4/daily
Family (5 persons/1 address)	\$50/annual
Additional family member	\$6/annual
Replacement card	\$3/per card
Received From Others	
Camp 360/week	\$95
Camp Fort Worth/week	\$15-\$20/week
Before & After Care	\$20/week
Late Fee for SDC	\$15/1st 30 minutes
Late Fee for SDC (after 30 min.)	\$1/minute
Field Trips (100% cost recovery)	Max. \$50
Transportation (100% cost recovery)	Max. \$10/per trip

Municipal Fee Schedule - FY2008-2009	
Police	
Sale of Accident Report	\$6
Offense Report	\$1.50
Microfiche Offense	\$3
Clearance Letter	\$5
Criminal History	\$5
Certification (Accident)	\$2
Certification (All others)	\$5
Fingerprints	\$10
Marijuana	\$35
Controlled Substance (powder or crystal)	\$40
Controlled Substance (quantitative)	\$35
Analysis of Syringe contents	\$45
Blood alcohol	\$75 (Case/2 samples)
Clan lab sub samples	\$120
Sample	\$80
Sample Analysis	\$40
Transfer	\$50
Court Preparation	\$80
Court Attendance	\$100
Evidence Packaging	\$40
Vehicle Pound Impound	\$20
Vehicle Pound Storage	\$20
Vehicle Storage over 25'	\$35
Vehicle Pound Towage	\$135
Notification Fee	\$50
Wrecker Business License	\$100
Permit Fee Burglar Alarm	\$50
Svc Charge Burglar Alarm	\$50/75/100
Residential Permit Fee	50
Residential Svc Fee	\$50/75/100

Municipal Fee Schedule - FY2008-2009	
Public Events	
Catering Revenue	20% of Gross Receipts
Recovery of Labor Expense	\$5.00 per table
Recovery of Labor Expense	\$1.00 per chair
Daily Parking	\$7.00 per day
Auditorium - Show/Event - Or 10% of gross ticket sales per show (whichever is greater)	\$2,000
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$1,000
Auditorium - Show/Event	\$1,500
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$850
Coliseum - Show/Event (One Performance) - Or 10% of gross ticket sales per show (whichever is greater)	\$3,000
Coliseum - Show/Event (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,500
Coliseum - Non-profit/Non-commercial (One Performance)	\$2,250
Coliseum - Non-profit/Non-commercial (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,100
Round Up Inn - Entire Building - Move In/Move Out	\$1,000
Round Up Inn - Entire Building - Event	\$1,750
Round Up Inn - Entire Building - Non-profit/Non-Commercial (No admission)	\$1,400
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Move In/Move Out	\$600
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Event	\$1,000
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Non-profit/Non-Commercial (No admission)	\$800
Kitchen (Rentable only to Approved Caterers)	\$300
Meeting Rooms - South Texas Room	\$600
Meeting Rooms - Cactus Room	\$500
Meeting Rooms - Longhorn Room	\$400
Meeting Rooms - Corral Room	\$400
Meeting Rooms - Silver Spur Room	\$300
Texas Rooms - Central Texas or East Texas - Move In/Move Out	\$1,250
Texas Rooms - Central Texas or East Texas - Show/Event	\$4,000
Texas Rooms - Central Texas or East Texas - Non-Profit/Non-Commercial (No admission)	\$3,500
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Move In/Move Out	\$1,500
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Show/Event	\$5,000
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Non-Profit/Non-Commercial (No admission)	\$4,500
Texas Rooms - West Texas and Central Texas Rooms Combined - Move In/Move Out	\$1,750
Texas Rooms - West Texas and Central Texas Rooms Combined - Show/Event	\$5,500
Texas Rooms - West Texas and Central Texas Rooms Combined - Non-Profit/Non-Commercial (No admission)	\$5,000
Texas Rooms - Entire Building - Move In/Move Out	\$2,000
Texas Rooms - Entire Building - Show/Event	\$6,000
Texas Rooms - Entire Building - Non-Profit/Non-Commercial (No admission)	\$5,500
Burnett Building - Move In/Move Out	\$300
Burnett Building - Show or Sale Days	\$600
Richardson-Bass Building - John Justin Arena - Move In/Move Out	\$1,000
Richardson-Bass Building - John Justin Arena - Show or Sale Days	\$2,000
Richardson-Bass Building - John Justin Arena - Non-Profit/Non-Commercial (No admission)	\$1,750
Richardson-Bass Building - Use of Arena Only Warm up for Coliseum	\$1,000
Richardson-Bass Building - James L. & Eunice West Arena - Move In/Move Out	\$450
Richardson-Bass Building - James L. & Eunice West Arena - Event	\$1,000
Richardson-Bass Building - Brown-Lupton Exhibits Area - Move In/Move Out	\$250
Richardson-Bass Building - Brown-Lupton Exhibits Area - Event	\$100
Richardson-Bass Building - Pen Area - Move In/Move Out	\$300

Municipal Fee Schedule - FY2008-2009	
Public Events	
Richardson-Bass Building - Pen Area - Show Sale	\$600
Richardson-Bass Building - Permanent Stall Rental (per stall) 1 to 7 days	\$50
Richardson-Bass Building - Permanent Stall Rental (per stall) 8 to 14 days	\$60
Charlie and Kit Moncrief Building - W. R. Watt Arena - Move In/Move Out	\$750
Charlie and Kit Moncrief Building - W. R. Watt Arena - Show or Sale	\$1,500
Charlie and Kit Moncrief Building - W. R. Watt Arena - Warm Up only	\$750
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Move In/Move Out	\$300
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Show or Sale	\$750
Charlie and Kit Moncrief Building - Centennial Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - Centennial Room - Show	\$200
Charlie and Kit Moncrief Building - French Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - French Room - Show	\$200
Charlie and Kit Moncrief Building - McFarland Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - McFarland Room - Show	\$200
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$250
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$500
Small Exhibits Building - Move In/Move Out	\$250
Small Exhibits Building - Commercial Exhibits	\$500
Show Arena - Move In/Move Out	\$150
Show Arena - Exhibits or Show	\$300
Catering Fee (Open Catering)	\$0
Ballroom - Total	\$3,500
Ballroom - Area A	\$1,700
Ballroom - Area B	\$2,000
Ballroom - Area C	\$1,700
Ballroom - Exhibit Space 10 x 10 booth vs. minimum	\$3,500
Exhibit Hall - Total	\$15,000
Exhibit Hall - Bay A	\$5,000
Exhibit Hall - Bay B	\$2,500
Exhibit Hall - Bay C	\$2,500
Exhibit Hall - Bay D	\$2,500
Exhibit Hall - Bay E	\$2,500
Exhibit Hall - Bay F	\$2,500
Exhibit Hall - Net Square Footage	0.15
Exhibit Annex	\$2,000
Arena	\$5,000
Arena - Ticketed events against 12% of gross sales, less taxes	12%
Arena - Floor only (26,000 sq. ft)	\$3,000
FWCC Meeting Room 100	\$350
FWCC Meeting Room 101	\$300
FWCC Meeting Room 102	\$300
FWCC Meeting Room 103 (A, B)	\$300
FWCC Meeting Room 103A	\$150
FWCC Meeting Room 103B	\$150
FWCC Meeting Room 104	\$300
FWCC Meeting Room 105	\$200
FWCC Meeting Room 106	\$200
FWCC Meeting Room 107	\$200
FWCC Meeting Room 108	\$200
FWCC Meeting Room 109	\$200
FWCC Meeting Room 110 (A, B)	\$200
FWCC Meeting Room 110A	\$200
FWCC Meeting Room 110B	\$200
FWCC Meeting Room 111	\$200
FWCC Meeting Room 112	\$200
FWCC Meeting Room 113 (A, B)	\$200
FWCC Meeting Room 113A	\$200
FWCC Meeting Room 113B	\$200
FWCC Meeting Room 114	\$200
FWCC Meeting Room 116	\$200

Municipal Fee Schedule - FY2008-2009	
Public Events	
FWCC Meeting Room 118	\$200
FWCC Meeting Room 120	\$200
FWCC Meeting Room 121A	\$200
FWCC Meeting Room 121B	\$200
FWCC Meeting Room 121C	\$200
FWCC Meeting Room 121D	\$200
FWCC Meeting Room 121E	\$200
FWCC Meeting Room 121F	\$200
FWCC Meeting Room 122	\$200
FWCC Meeting Room 200	\$350
FWCC Meeting Room 201 (A, B, C)	\$900
FWCC Meeting Room 201A	\$300
FWCC Meeting Room 201B	\$300
FWCC Meeting Room 201C	\$300
FWCC Meeting Room 202 (A, B, C, D)	\$1,200
FWCC Meeting Room 202A	\$300
FWCC Meeting Room 202B	\$300
FWCC Meeting Room 202C	\$300
FWCC Meeting Room 202D	\$300
FWCC Meeting Room 203 (A, B, C)	\$900
FWCC Meeting Room 203A	\$300
FWCC Meeting Room 203B	\$300
FWCC Meeting Room 203C	\$300
FWCC Meeting Room 204 (A, B)	\$600
FWCC Meeting Room 204A	\$300
FWCC Meeting Room 204B	\$300

Municipal Fee Schedule - FY2008-2009	
Public Health	
Health Permits Fees	\$200 + \$5 per employee + \$100 per vehicle
Health Permit Reissue	10% of past-due amount
Health Reinpection	\$65 for food & daycare
Food Manager Certificate	\$15 per card
Literature Sales	\$.10 per page
Pool Operator's Course	\$65 per person
Health Card Fee	\$16 HD/\$12 onsite
Plan Review Fee	\$65 - \$400 based on size
Misc Revenue	\$5 duplicates - \$.10copy
Temporary Health Permit	\$30 + \$15 per day
Dog License Fees	\$5
Dog Kennel Fees	\$15
Animal Head Shipping Fee	\$80
Veterinary Services	\$70
Misc Revenue	\$10
Offender Education Class	\$25
Impoundment	\$65
Boarding	\$8
Quarantine	\$12
Adoptions	\$70
Vital Statistics Fees	B=\$23 D=\$21
Over/Short Miscellaneous	over/short in revenue b=\$23 d=\$21

Municipal Fee Schedule - FY2008-2009	
Solid Waste	
Residential Billing	
Residential and Disabled Carryout-32 gallon cart	\$12.75
Residential and Disabled Carryout-64 gallon cart	\$17.75
Residential and Disabled Carryout-96 gallon cart	\$22.75
Residential Carryout Fee	\$30.00
Commercial Waste Billing	
1 x per week	\$23.00
2 x per week	\$34.00
3 x per week	\$49.00
4 x per week	\$66.00
5 x per week	\$86.00
6 x per week	\$110.00
Container Permits (Grants of Privilege)	5% of Gross Revenues
Permits (Waste Hauler)	
First Vehicle	\$135.00
Each Additional Vehicle	\$50.00
Miscellaneous Revenue	
Excess Bulk Waste & Brush	
First 5 cubic yards over 10 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Out-of-Cycle and Contaminated Bulky Waste	
First 5 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Cart Delivery-Exchange Fee	\$5.00
Pay Bags (5 bags per order)	\$15.00
Optional 96 Gallon Yard Cart	\$75.00
Violation Bag Tag	\$10.00
Nothing Out Trip Charge	\$45.00

Municipal Fee Schedule - FY2008-2009			
Stormwater Utility			
Residential Rates			
Tier	Garage Capacity*	Living Area (square feet)*	Residential Storm Water Monthly Rates (effective January 1, 2009)
Tier 1 (0.5 ERU)	0	0 to 1,300	\$1.88
	1	0 to 1,040	
	2	0 to 781	
	3	0 to 521	
	4	0 to 262	
Tier 2 (1 ERU)	0	1,301 to 2,475	\$3.75
	1	1,041 to 2,215	
	2	782 to 1,956	
	3	522 to 1,696	
	4	263 to 1,437	
Tier 3 (1.5 ERU)	0	2,476 to 3,393	\$5.63
	1	2,216 to 3,133	
	2	1,957 to 2,874	
	3	1,697 to 2,614	
	4	1,438 to 2,355	
Tier 4 (2 ERU)	0	3,394+	\$7.50
	1	3,134+	
	2	2,875+	
	3	2,615+	
	4	2,356	

Municipal Fee Schedule - FY2008-2009	
Transportation & Public Works	
Valet Parking	\$500
Per additional space	\$150
Special Events	\$150
Parkway Insp. Permit	\$50
Parkway Permit Re-In	\$25
Filming	\$250
Private Str. Use Per	\$50
Temp Encroachments	\$50
License Fees	\$500
Resid. Survey Pkwy.	\$500

Municipal Fee Schedule - FY2008-2009	
Water and Sewer	
Residential	
1st 8 CCF/1ros. 8 CCF	\$1.90
> 8 to 20 CCF/> 8 a 20 CCF	\$2.66
>20 to 30 CCF/>20 a 30 CCF	\$3.28
> 30 CCF/> 30 CCF	\$3.94
Commercial	\$2.15
Industrial	\$1.80
Super User	\$1.63
Irrigation	
1st 100 CCF/1ros. 100 CCF	\$2.56
> 100 CCF/ > 100 CCF	\$3.01
Gas Well Drillers	\$3.58
Water service charge	
<i>Meter Size</i>	
3/4" & 5/8"	\$6.50
1"	\$9.00
1 1/2"	\$15.50
2"	\$23.00
3"	\$47.50
4"	\$83.50
6"	\$182.00
8"	\$310.00
10"	\$490.00
Wastewater Service	
Residential	\$2.64
Non-monitored Commercial & Industrial	\$3.16
Monitored Commercial & Industrial	\$2.34
BOD (per pound)	\$0.22
TSS (per pound)	\$0.10
TDS (per pound)	\$0.04
Wastewater service charge	\$4.50

GLOSSARY

The *Annual Budget and Program Objectives* contains specialized and technical terminology that is unique to public finance and budgeting. To help the reader of this document understand these terms, this budget glossary has been included.

Account: A six-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expense. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting, revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the Tarrant Appraisal District.)

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the proposed budget document, authorized by the City Council as part of the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

Budget: A financial plan for a specified period of time (fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message or Budget Transmittal Letter.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Balance: Cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Center: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Character: A basis for distinguishing types of expenditures; the five major characters used by the City of Fort Worth are: personal services-01, supplies-02, contractual services-03, capital outlays-04, and debt service-05.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, on which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Disbursement: Payment for goods and services in cash or by check.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Expenditure: Decreases in the use of net financial resources other than through interfund transfer.

Expenses: Outflows or other depletion of assets or incurrence of liabilities during a specific period of time which result from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the General Fund, and these bonds are backed by the full faith and credit of the issuing government.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any unmatured debt that is not a fund liability and at the same time has a maturity of more than one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Fund: A fund restricted to a fiscal budget year.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

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Property Tax: Property taxes are levied on both real and personal property according to the property's valuation and the tax rate.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principle and interest of the bond.

Risk Management: An organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

Source of Revenue: Revenues are classified according to their source or point of origin.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.