

CITY OF FORT WORTH
FY2011
ADOPTED
ANNUAL BUDGET
AND PROGRAM OBJECTIVES



Fort Worth Science and History Museum Architectural Rendering





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fort Worth
Texas**

For the Fiscal Year Beginning

October 1, 2009

A handwritten signature in black ink, appearing to be 'H.R.' followed by a flourish.

President

A handwritten signature in black ink, appearing to be 'Jeffrey R. Egan'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to **City of Fort Worth, Texas** for its annual budget for the fiscal year beginning **October 1, 2009**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its

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City of Fort Worth, Texas

City Officials

Michael J. Moncrief
Mayor

Salvador Espino
District 2

**W.B. "Zim"
Zimmerman**
District 3

Danny Scarth
District 4

Frank Moss
District 5

Jungus Jordan
District 6

Carter Burdette
District 7

Kathleen Hicks
District 8

Joel Burns
District 9

Dale A. Fisseler, P.E.
City Manager

Tom Higgins
Deputy City Manager

Charles Daniels
Public Safety
Services

Karen L. Montgomery
Management Services

Fernando Costa
Infrastructure
Services

Susan Alanis
Community Development
Services

Assistant City Managers

Budget and Research Staff

Horatio Porter, C.P.A.
Budget Officer

Alan Shuror, Budget Manager
Dakisha R. Boone, Senior Management Analyst
Aaron Cummins, Management Analyst II
Anat Zoarerts, Management Analyst I
Sandra Garcia, Management Analyst I

FORT WORTH



List of Departments and Directors

City Manager's Office

Dale Fisseler,
City Manager, 817-392-6266

Internal Audit

Darlene Allen,
City Auditor, 817-392-6132

Police

Jeff Halstead,
Police Chief, 817-392-4210

City Secretary

Marty Hendrix,
City Secretary, 817-392-6161

IT Solutions

Pete Anderson,
Director, 817-392-8781

Public Events

Kirk Slaughter,
Director, 817-392-2501

Code Compliance

Brandon Bennett,
Director, 817-392-6322

Law

David Yett,
City Attorney, 817-392-7606

Transportation/Public Works

William Verkest,
Director, 817-392-7801

Equipment Services

Wayne Corum,
Director, 817-392-5118

Library

Gleniece Robinson,
Director, 817-871-7706

Water & Wastewater

Frank Crumb,
Director, 817-392-8246

Financial Management Services

Lena Ellis,
Director and CFO, 817-392-8517

Municipal Airport

Kent Penney,
Director, 817-392-5403

Fire

Rudy Jackson,
Fire Chief, 817-392-6805

Municipal Court

Deidra Emerson,
Director, 817-392-6711

Housing and Economic Dev.

Jay Chapa,
Director, 817-392-5804

Parks & Community Services

Richard Zavala,
Director, 817-392-5711

Human Resources

Karen Marshall,
Director, 817-392-7783

Planning and Development

Randle Harwood,
Director, 817-392-6101

FORT WORTH



City of Fort Worth 2010 Awards

Community Relations:

- The first gold medal award was for the 2009 Parks and Community Services Centennial video submitted as part of its entry in the National Gold Medal Awards for Excellence in Park and Recreation Management.
- Two awards of excellence were earned by Ware and Associates and the City of Fort Worth's Integrated Management program for their newsletter, "Hard Hat Zone." The awards were for excellence in a governmental newsletter and for overall newsletter design.

Environmental Management:

- Greater DFW Recycling Alliance 2010 Leadership Award winner for Outstanding Recycling Special Event – This award recognizes the organization that has made outstanding achievement in the area of special event recycling and waste reduction. The City of Fort Worth was recognized for its collaboration with the Fort Worth Symphony Orchestra for reducing waste at the annual Concerts in the Garden summer performances.
- Keep America Beautiful Presidents Circle Award – Keep Fort Worth Beautiful received the Keep America Beautiful President's Circle Award. The President's Circle Award recognizes exemplary performance made by certified affiliates of the national nonprofit to reduce litter, minimize waste, and beautify and improve their local communities.
- Keep Texas Beautiful Gold Star Affiliate Award – For Keep Texas Beautiful affiliates to achieve this status they are required to share information on their mission and goals, answer questions about their public education programs, partnerships, and sustainability efforts, participate in the Keep Texas Beautiful or Governor's Community Achievement Awards programs, and provide a letter of support from their community.
- Keep Texas Beautiful Sustained Excellence Award – Keep Fort Worth Beautiful was recognized for being a Gold Star Affiliate for three consecutive years.
- Clean Air Champion Award for 2009 from the North Texas Clean Air Coalition – awarded to the City of Fort Worth on October 20, 2009.

Equipment Services:

- Named one of the "Top 100 Fleets in North America" for the 6th year in a row, the Equipment Services Department ranked 15th out of over 38,000 government fleets in 2010. The program recognizes and rewards peak performing fleet operations in North America. Currently in its sixth year, 100 Best Fleets identifies and encourages ever-increasing levels of performance improvement within the fleet industry. 100 Best Fleets is sponsored by Invers Mobility Solutions, National Joint Powers Alliance, *Government Fleet* Magazine and the 100 Best Fleets in North America program.

Blue Seal of Excellence – Two service centers have been awarded the Blue Seal of Excellence from the National Institute for Automotive Service Excellence (ASE). ASE, an automotive industry professional certification program, awards the Blue Seal of Excellence to businesses that showcase highly qualified repair facilities with a commitment to provide excellent services. Recipients must maintain a staff certification level of at least 75 percent. There are only 2 Blue Seal public or private service centers in Fort Worth and they are both within the Equipment Services Department.

Financial Management Services:

- 2010 Achievement of Excellence in Procurement award from the National Purchasing Institute.

Information Technology Solutions:

- The City of Fort Worth IT Solutions, in conjunction with EMO and Fire departments, received a winning award in the category of “public safety technology” from Public Technology Institute for the Special Needs Assistance Program (SNAP) / CAD Interface. SNAP is a program designed to provide the Fort Worth - Tarrant County Office of Emergency Management with vital information on Tarrant County residents with permanent disabilities.
- The City of Fort Worth IT Solutions received a significant achievement award in the category of “public safety technology” from Public Technology Institute for the Disaster Recovery Planning of GIS databases thru Automation.
- The City of Fort Worth IT Solutions, in conjunction with Environmental Management and Code Compliance departments, received a significant achievement award in the category of “telecommunications and information technology” from Public Technology Institute for the CodeOps - ITSM Solid Waste Interface.

Municipal Court:

- Second place at the North Texas Teen Court Competition. 16 teams from eight Teen Courts in the N. Texas area competed.
- City of Fort Worth proclamation proclaiming June as Teen Court month.

Parks and Community Services:

- Sterling Tree City U.S.A. Award for 10 consecutive years as Tree City U.S.A. Growth Award recipient.
- 31st Year City of Fort Worth awarded Tree City U.S. A. by the National Arbor Day Foundation.
- Texas Amateur Athletic Federation Youth Basketball State Champions (Girls 10 years and under) Girls Youth Basketball Team from Southwest Community Center.
- Leadership Award from Greater DFW Recycling Alliance – for recycling efforts during the Concerts in the Garden.
- 2010 Teacher’s Choice Award for Best Programming Content in the Gardens, Nature Preserves and Parks category - for the Berrien Regional Educational Agency in Berrien Spring, Michigan

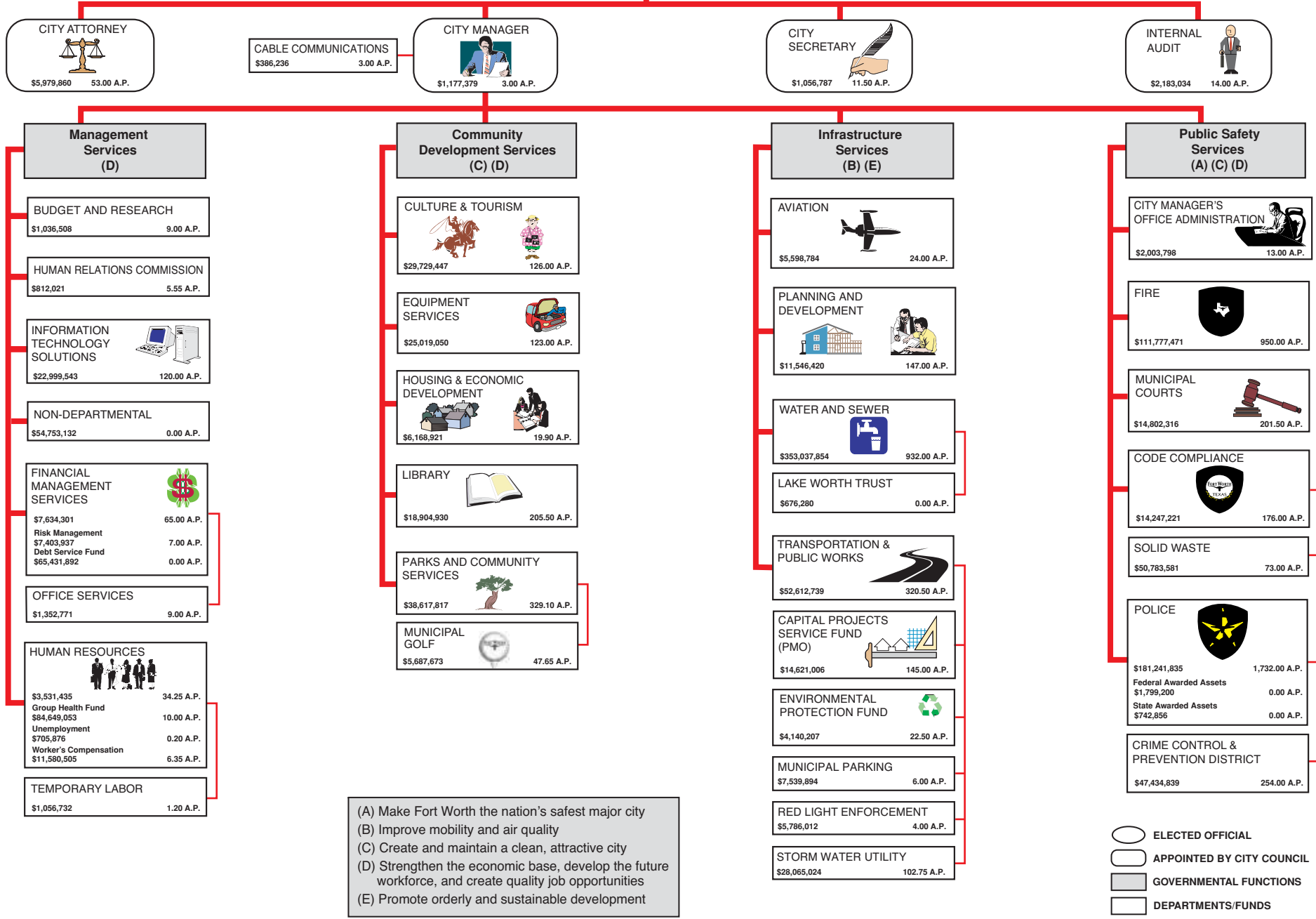
A-7

- (Nature Center has participated for 5 years with the Region 11 Education Services Center – reaching 5,176 students nationwide).
- 2009 Barbara Jordan Media Award by the Texas Governor's Committee with Disabilities to the City of Fort Worth for the best television documentary positively impacting the public's perception of people with disabilities.
- Camp Fire U.S.A. 2009 Community Partner Award for the Fort Worth Botanic Garden (received in 2010) for the Plein Air Paint Out at the Fort Worth Botanic Garden.
- TOMA Innovative Programming Award from the Southwest Park and Recreation Institute (for the video presentation of the City of Fort Worth Parks Centennial Celebration).
- North Texas Corporate Recycling Association Green Awards to the City of Fort Worth in conjunction with the Fort Worth Symphony Orchestra and Abitibi Bowater for recycling efforts at the Concerts in the Garden.

FORT WORTH



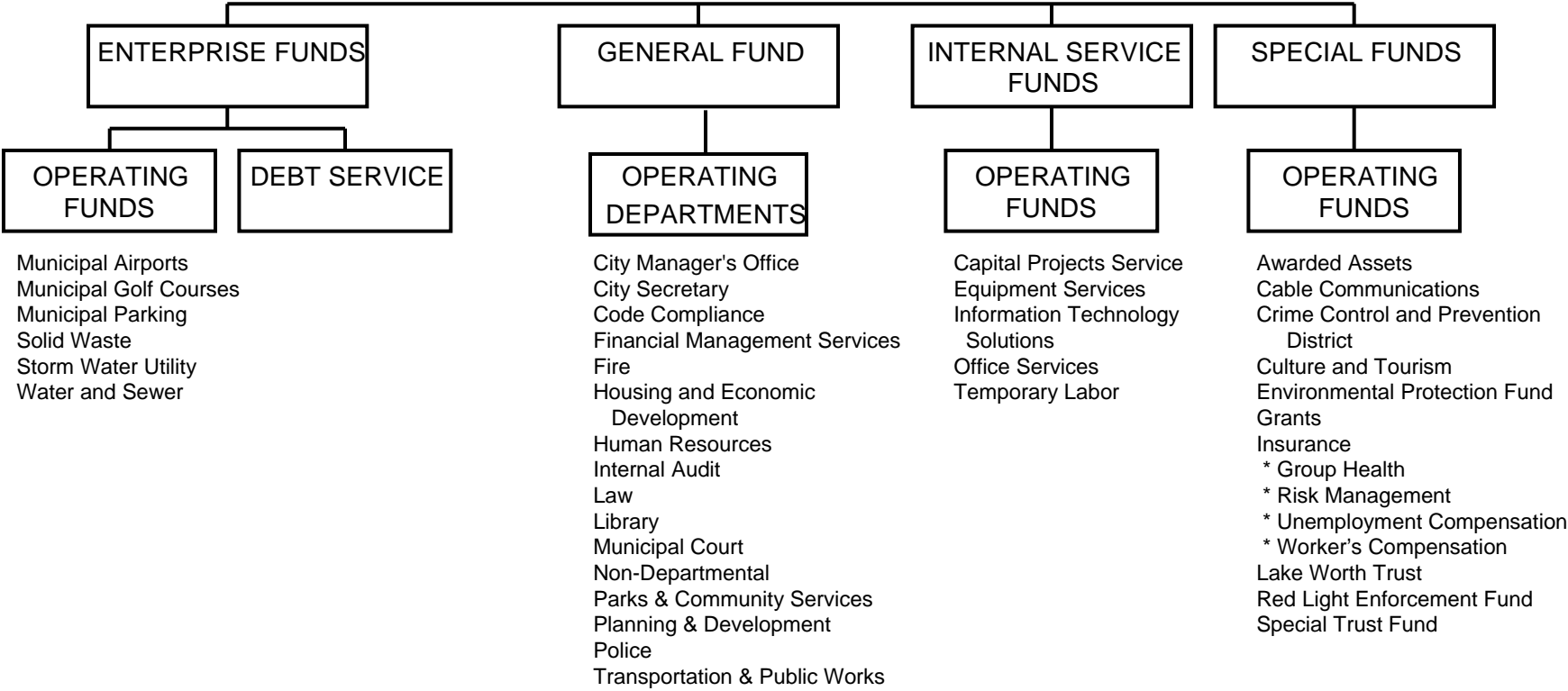
CITIZENS OF FORT WORTH



FORT WORTH



TOTAL CITY OPERATING FUND STRUCTURE



ENTERPRISE FUNDS

OPERATING FUNDS

- Municipal Airports
- Municipal Golf Courses
- Municipal Parking
- Solid Waste
- Storm Water Utility
- Water and Sewer

DEBT SERVICE

GENERAL FUND

OPERATING DEPARTMENTS

- City Manager's Office
- City Secretary
- Code Compliance
- Financial Management Services
- Fire
- Housing and Economic Development
- Human Resources
- Internal Audit
- Law
- Library
- Municipal Court
- Non-Departmental
- Parks & Community Services
- Planning & Development
- Police
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OPERATING FUNDS

- Capital Projects Service
- Equipment Services
- Information Technology Solutions
- Office Services
- Temporary Labor

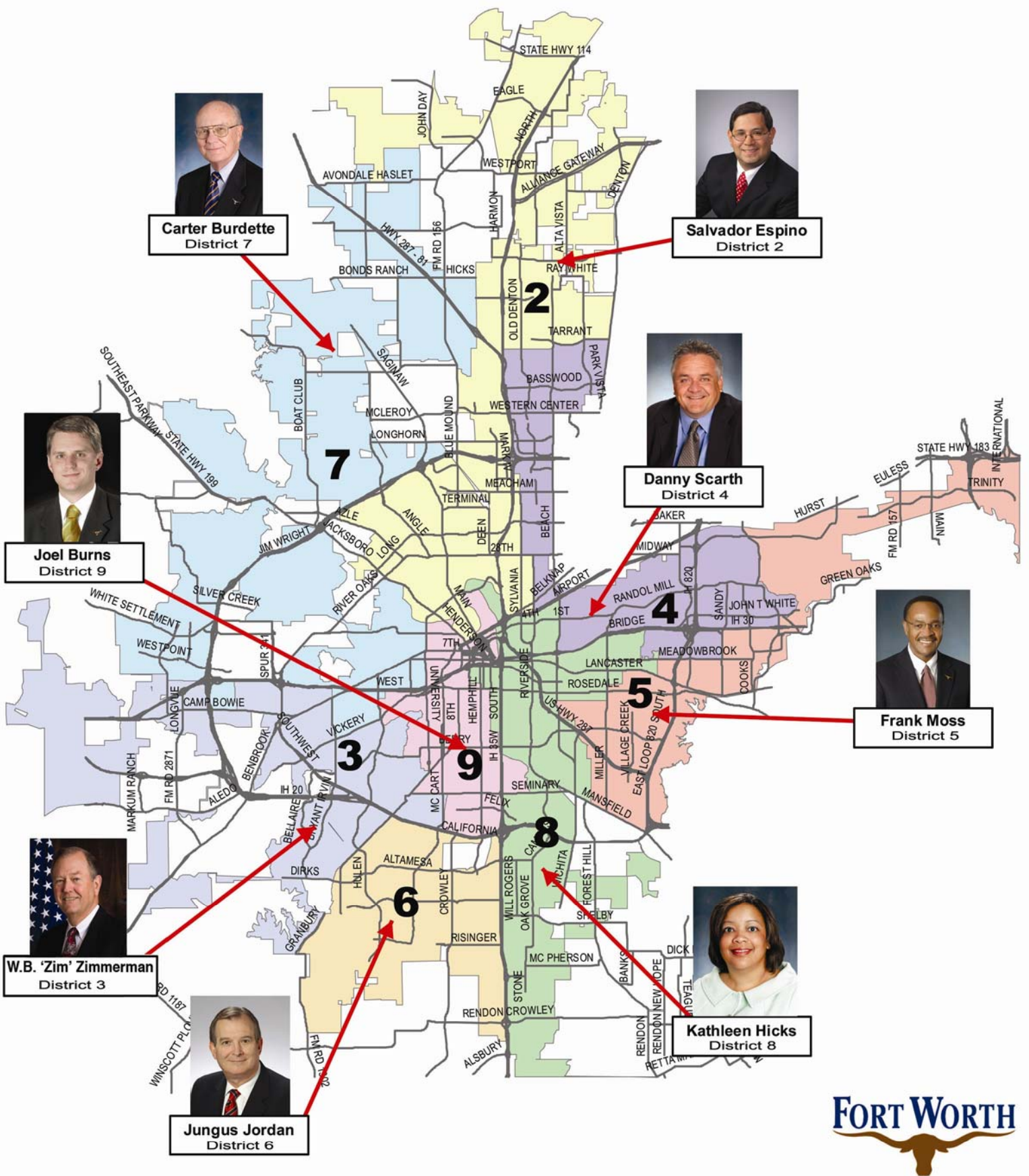
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- Cable Communications
- Crime Control and Prevention District
- Culture and Tourism
- Environmental Protection Fund
- Grants
- Insurance
- * Group Health
- * Risk Management
- * Unemployment Compensation
- * Worker's Compensation
- Lake Worth Trust
- Red Light Enforcement Fund
- Special Trust Fund

FORT WORTH





**CITY OF FORT WORTH
Council Districts
July 2009**

- | | | | |
|---|---------------------|---|---------------------|
|  | 2 - Salvador Espino |  | 6 - Jungus Jordan |
|  | 3 - W.B. Zimmerman |  | 7 - Carter Burdette |
|  | 4 - Danny Scarth |  | 8 - Kathleen Hicks |
|  | 5 - Frank Moss |  | 9 - Joel Burns |

FORT WORTH



LOCATION AND HISTORY. Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles northwest of the Gulf of Mexico.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive City leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the City into a metropolitan county of more than a million people. Fort Worth's economy has always been associated with cattle, oil, finance and manufacturing. Since World War II, Fort Worth has also become an aerospace, education, high-tech, transportation, and industry service center.

GOVERNMENT. Fort Worth operates under the Council-Manager form of Municipal Government. A Mayor chosen at-large by popular vote and an eight-member, single-district council are elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager who is the Chief Administrative and Executive Officer. The City Council is also responsible for the appointment of the City Attorney, Municipal Judges, City Secretary and the City Auditor.

AREA AND POPULATION. According to the most recent U.S. Census Bureau data, Fort Worth has been the fastest growing large city of more than 500,000 in the nation since April 1, 2000. Since the 2000 Census, Fort Worth's population has increased at a faster rate than it did during the 1990s. The population of Fort Worth as of January 1, 2010 is estimated to be 736,200. From 2000 to Jan. 1, 2010, total population has increased by an estimated 201,506 people. This represents an annual growth rate of approximately 3.8 percent. The Dallas-Fort Worth Metropolitan Statistical Area is split into two separate divisions: the Fort Worth-Arlington Metropolitan Division and the Dallas-Plano-Irving Metropolitan Division. The Fort Worth-Arlington Division includes Johnson, Parker, Tarrant, and Wise Counties.

TRANSPORTATION. The Dallas/Fort Worth International Airport (the "Airport") is the third busiest airport in the world in terms of operations and ranks seventh in the world based on passengers. The Airport is the principal air carrier facility serving the Dallas/Fort Worth metropolitan area. First opened on January 13, 1974, the Airport is located approximately 17 miles equidistant from the Cities of Dallas and Fort Worth, Texas. There were more than 650,000 operations at the Airport in 2008. Additionally, the Airport provides nonstop service to Europe, the Far East, Canada, Mexico, Central and South America, the Caribbean and the Bahamas. There are multiple flights every day to 173 destinations including domestic and international.

There are also three general aviation airports the City of Fort Worth owns each with all-weather capability. Meacham International Airport is equipped with parallel runways the longest of which is 7,500-foot runway. Fort Worth Spinks Airport, a general aviation airport located along I-35 in the south portion of the City is equipped with a 6,000-foot runway. Alliance Airport is located on I-35 to the north, serves the needs of industrial, business, and general aviation users and is equipped with a 9,600-foot runway. These three airports combined handled over 310,000 operations in 2008.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal and four state highways provide all-weather routes within Fort Worth and to and from the rest of the nation. Interstate 820, which encircles the City, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future, including relocation of Interstate 30 from a point just east of downtown to several miles west. The relocation project was completed in 2001 and will promote redevelopment of Lancaster Avenue, the south end of the Central Business District, and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, Burlington Northern/Santa Fe Railroad, has its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service between Houston and Chicago. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with over 750 schedules. Local transit service is provided by The T, operated by the Fort Worth Transportation Authority. Greyhound Trailways Bus Lines furnish Fort Worth with transcontinental passenger service; intrastate bus service is provided by Transportation Enterprises and Texas Bus Lines.

EDUCATION. The Fort Worth Independent School District serves the major portion of Fort Worth. The 144 schools in the District operate on the 5-3-4 plan in which the elementary schools (80) teach grades 1-5; middle schools (24), grades 6-8; and senior high schools (13), grades 9-12. The District also has 27 alternative schools. The Fort Worth School District employs more than 5,150 classroom teachers (full-time equivalents) to instruct approximately 80,200 students. Special education programs are provided for the blind, handicapped, mentally retarded, brain-injured, emotionally disturbed and those who require speech and hearing therapy in 10 special schools. Vocational training is provided at the secondary level for the educable mentally retarded. Bilingual programs are also offered at the primary and secondary level. While Fort Worth is served primarily by Fort Worth Independent School District, it is also serviced by 15 other districts. There are 70 private and parochial institutions in the primary and secondary education area with a combined enrollment of more than 11,500 students in Tarrant County.

Tarrant County has eleven college and university campuses with an enrollment of more than 80,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarrant County College, Trinity River, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; Texas Wesleyan University Law; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of over 119,000.

HEALTH SERVICES. Medical facilities in Tarrant County offer excellent and convenient care. There are approximately 33 hospitals with nearly 5,000 beds and 348 bassinets; one children's hospital with 285 beds; four government hospitals; 65 nursing homes; the Tarrant County Public Health Center; Cancer Clinic; Carter BloodCare and the University of North Texas Health Science Center.

MILITARY. Carswell Air Force Base closed as an active air force facility in September of 1993. In October of 1994 the base was reopened and transformed into NAS Fort Worth, Joint Reserve Base, Carswell Field, a navy reserve base. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are nearly 11,000 personnel utilizing the facilities. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period. The PX Mart continues to operate the base exchange store and the grocery store for the benefit of active duty military and retired military in the Metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility is for female Federal inmates and employs approximately 300 personnel.

THE ECONOMY. Manufacturing and distribution remains an important part of the Fort Worth economy. Since 1993, ConAgra, Hagggar Clothing, Nokia, and Zenith/LG have begun operations within the City. In 1997, Federal Express completed the construction of a new package sorting facility at Fort Worth's Alliance Airport, adding over 800 jobs to the local economy. Additionally, J.C. Penney's built a 400,000 square-foot distribution center, which represents a \$140 million capital investment and employs over 500 people. The Canadian native, Mother Parker's Tea and Coffee, opened its first U.S. manufacturing facility in Fort Worth in 2000. These companies join the ranks of Associated Wholesale Grocers, Coca-Cola Enterprises, Coors, Dillard's, Galderma Laboratories, Motorola, Mrs Bairds, Nestle Foods, Patterson Dental Supply Company, and Williamson-Dickie in distribution and manufacturing operations.

Fort Worth experienced a wave of company acquisitions that began in 2009 when Berkshire Hathaway Inc. agreed to buy Fort Worth-based Burlington Northern Santa Fe Corp. for \$34 billion, followed by Exxon Mobil Corp. offering to acquire Fort Worth's XTO Energy Inc. for \$31 billion and Encore Acquisition Co.'s sale to Denbury Resources Inc. However, these mergers will have minimal impact as none of the companies involved planned to close, merge offices or move.

Numerous public and private entities have joined forces to address those issues which challenge Fort Worth's economic future. Corporations such as Bell Helicopter-Textron, Burlington Northern Santa Fe Railway, and Lockheed Martin have provided financial assistance and professional expertise in developing new services aimed at assisting small businesses.

Located strategically between Canada and Mexico, Fort Worth is taking steps to maximize opportunities available through the North American Free Trade Agreement (NAFTA). Fort Worth hosts its "Aeronafta" conference, bringing business people from Canada and Mexico to meet with local business leaders to discuss the benefits of utilizing air transportation in Fort Worth. Other trade missions and informational exchanges are currently forging new partnerships between Fort Worth and NAFTA partners.

Coordinated efforts by Sundance Square and Downtown Fort Worth, Inc. (DFWI) have resulted in new entertainment, housing, and retail facilities throughout Downtown Fort Worth. DFWI is a nonprofit organization dedicated to the promotion and redevelopment of Downtown Fort Worth. The City joined this partnership in 1995 with the creation of the Downtown Tax Increment Financing (TIF) District in order to provide public infrastructure to support the private investment within this development. The Downtown TIF is administered by DFWI.

In 2003, the Lancaster TIF was created at the southern end of Downtown to help revitalize the significant part of the Central Business District. The TIF has already and will continue to provide public infrastructure support to facilitate private investment in the area.

CITY DEVELOPMENTS.

Allens Inc. acquired the iconic Ranch Style Beans plant from ConAgra Foods to grow its canned vegetable business in Texas, the Southwest and West. The company will create 100 jobs and put \$4.7 million into plant improvements by 2011. The 200,000-sf facility at 1734 East El Paso St. formerly was used by ConAgra to pack ranch style beans. Allens' brands include Allens, Crest Top, Freshlike, Popeye, Princella, Royal Prince, Sugary Sam, Sunshine, Trappey's, Wagon Master and Veg-All.

ATC Logistics & Electronics, Inc., which has over 950,000 square feet of warehouse and office space in three facilities in Alliance Gateway, is investing \$5.1 million in new machinery and equipment. The company also plans to create 300 jobs over a five year period.

After years in the making, the Botanical Research Institute of Texas, BRIT, broke ground on its new headquarters at 3220 Botanic Garden Boulevard just off University Drive. The headquarters building, being built on the site of the former Fort Worth Public Health Department, will cost \$47 million and feature 69,000 square feet of office space atop 5.2 acres.

Brand FX, one of the largest producers of advanced composite automotive utility bodies in the world, is relocating and expanding operations near the intersection of Golden Triangle Boulevard and Interstate 35-W. As part of the Brand FX relocation, two small manufacturing facilities will also locate at the new site; a Metal fabricating facility from Oregon and a Fiberglass body fabrication and assembly facility from Iowa.

CCRA Travel Solutions, a travel distribution and technology consortium serving the hospitality and professional travel planner industries, relocated its corporate headquarters from Agoura Hills, Calif., to Fort Worth.

Coaire Corp., a manufacturer and distributor of energy- efficient heaters, air conditioners and tankless hot-water heaters, opened a distribution center in Fort Worth's Northern Crossing Business Park, where it also plans a manufacturing facility, creating as many as 70 jobs. The company moved into 64,000 square feet of industrial space at 3051 Northern Cross Blvd., at Interstate 35W and Northeast Loop 820. During the next year, the company expects to add 60,000 square feet to make solar panels. Manufacturing will start after the company completes a Korean facility that will produce the cells needed for the panels.

Conti Warehouses purchased the 157,000-sf warehouse at 6913 West Camp Bowie Blvd. from California-based Hearthstone Delaware Properties. The building was previously home to Levitz Furniture but has been vacant for nearly ten years.

Four Fort Worth Housing projects won the nod from state officials, clearing the way for private investors to spend almost \$53 million on nearly 400 affordable housing units. The four Fort Worth projects that secured \$4.7 million in federal tax credits include; The Race Street Lofts, Prince Hall Gardens, Sedona

Ranch, and Terrell Homes. The City will leverage that investment by building up to 11 additional homes through the housing finance unit.

Health Care Services, the parent company of Blue Cross Blue Shield of Texas, completed construction on its 220,000-square-foot data center that employs 130 workers at Alliance with a total capital investment of \$175 million.

LG Electronics Mobile Communications Co. has consolidated its cell phone repair business to its facility at AllianceTexas in north Fort Worth. To accommodate the consolidation, LG Electronics expanded its current facility in the development by leasing an additional 66,433 sf from Hillwood in the Commerce Center 4 building. LG Electronics will occupy the entire 165,402-sf building at 2153 Eagle Pkwy. The company also will add 65 employees and as many as 300 seasonal employees.

The Lego brand continues to build in Tarrant County as LEGO Systems Inc. has announced an expansion of its North American Distribution Center at Alliance Global Logistics Hub by nearly 200,000 square feet.

Kee Song, owner of the well-known Men's Collections at 3007 South Fwy., plans to open his new store at 1108 E. Berry St. in 16,000 sf following more than \$800,000 in property renovations. The TIF and other development incentives will pay for about \$240,000 of Song's costs. Song purchased the building in November 2009. Song's new building, which has operated as a gas station and a bingo hall in its lifetime, had been vacant for about ten years and was city-owned.

National Presort Inc. leased a 100,875-square-foot, Class A office and warehouse building in Fort Worth's CentrePort Business Park to serve as its new headquarters and operations hub. National Presort Inc., a mail-sorting company, will relocate its headquarters and sorting operations from 3901 La Reunion Parkway in Dallas. The Fort Worth building will house 150 National Presort employees at 14901 Trinity Blvd.

The Naval Air Station Fort Worth Joint Reserve Base will receive \$7 million in facility infrastructure upgrades on 20 of its base facilities thanks to an energy savings performance contract with Naval Facilities Engineering Command Southeast.

San Antonio-based NRP Group announced plans to build 54 houses for low-income residents in the Terrell Heights neighborhood bordered roughly by I-35W, Rosedale St., Vickery Blvd. and Riverside Dr. The project will be funded by the Fort Worth Housing Finance Corp. and be helped by tax credits from the Texas Department of Housing and Community Affairs. The three- and four-bedroom homes will be rented to households earning no more than 60 percent of the area's median income. After 15 years, the residents will have the option of buying the homes.

The Potter's House of Dallas, a nondenominational church, has purchased 7.7 acres in the Woodhaven Village Shopping Center, on the north side of I-30 for a redevelopment project. The property includes two buildings totaling 83,468 SF at 1200 Woodhaven Blvd. and 5421 Bridge St.

Pratt Industries Inc., America's sixth largest paper and packaging company, with more than 3,500 highly-skilled employees will invest at least \$28,000,000 for a new Corrugated Box Manufacturing Facility in the RiverPark Business Center. The Conyers, Georgia-based company operates three of the most modern, cost-effective 100 percent recycled paper mills in the country along with a series of sheet and box plants located throughout the eastern United States as well as Mexico. The new facility plans to employ a minimum of 140 Full Time employees.

Q-Edge, an electronic assembly and distribution center for Apple computers leased a 365,440 SF building in Alliance. The company plans to create over 500 jobs and have total capital investment of \$10 million.

RadioShack Corporation, which occupies approximately 250,000 square feet downtown, extended their lease with Tarrant County College and will be investing \$60 million in machinery, equipment, and computer software/ development at the company's data center.

Construction began on the nearly 67-acre, 400,000-sf Renaissance Square shopping center at the site of the former Masonic Home and School in southeast Fort Worth along US 287 near Berry St. The project set to open in late 2011, will bring retail services to a historically underserved area. Market studies show that about \$70 million in spending leaves the city's southeast side every year because it lacks shopping options. The shopping center will include a 63,000-sf grocery store, junior anchor tenants and other retailers, and fast-food and casual-dining restaurants.

TD Ameritrade, Inc., one of the top three discount brokerage firms in the United States, is renovating its facility at 4600 Alliance Gateway Freeway and expanding to 4700 Alliance Gateway Freeway. TDA plans to invest \$11.2 million in construction, information technology, machinery and equipment. The company will also create 490 jobs as part of the expansion.

Texas Health Resources Inc. purchased 40 acres in the northern section of the county from Hillwood Development Co. to build a full-service hospital. The hospital, near I-35W and Golden Triangle Blvd., will include an emergency room, outpatient and surgical services, physician offices and acute care inpatient beds to serve north Fort Worth, Saginaw and Keller. Texas Health Resources plans to break ground in the fall and hopes to open the hospital in late 2011.

The University Bookstore is part of a \$1.8 million, two-block Texas Wesleyan-TownSite Development project to help bring jobs, shops and visitors to an area where many homes and businesses now have locked gates and barred windows. Part of the funding comes from a \$490,000 federal grant.

MISCELLANEOUS. Water, sewer and solid waste services are furnished by the City of Fort Worth. Texas Utilities ("TXU") provides electricity and natural gas service to Fort Worth. Basic (local) telephone service is provided by SBC, AT&T, and Verizon while long distance service is provided by numerous carriers.

The Fort Worth Public Library system consists of a Central Library, 13 branch libraries and 2 satellite libraries that are located in public housing developments. Additionally, the City has inter-local agreements with 6 of the surrounding suburban communities to share library resources and services.

The Fort Worth Central Library, located in downtown Fort Worth, boasts 175,000 square feet on two levels. The street level is the home of the Hazel Harvey Peace Youth Center, the Amon G. Carter Multi-Media Center, the Intel Computer Lab, and a 6,000-plus square foot exhibit gallery. The lower level features the "Our Place" Teen Center, the Rincon en Español or "Spanish Corner," as well as the adult general services and genealogy/local history units, Interlibrary Loan, and the administrative offices. A third unfinished level allows for future expansion. The Central Library is open 7 days a week providing 52 hours of access to the public.

The branch libraries operate 40 hours each week including every Saturday and one or two evenings of service. The library system circulates more than 4 million library materials annually; provides computers at all facilities with informational databases and the Internet; answers reference questions; supports a website with downloadable audios, videos, e-books, and other online services; offers educational, cultural, and early childhood programming; and serves as a gathering place and destination for the local neighborhoods. Beginning in April, the Meadowbrook Branch Library will partner with Texas Workforce Solutions to provide specialized services that support workforce development. The Northside and Ridglea branches are funded for six months pending an acceptable management agreement with the Fort Worth Public Library Foundation.

More than 400 churches with 45 denominations and synagogues in Fort Worth contribute vitally to the lives of City residents. The City is also world-famous for its many museums. The Fort Worth Convention Center offers exhibit and meeting space of over 185,000 square feet, including approximately 14,000 seat arena.

The Nancy Lee and Perry R. Bass Performance Hall, now recognized as one of the best performance halls in the world, is a state-of-the-art \$70,000,000 performing arts hall funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9/30	Number of Building Permits by Type				
	New Residential	New Commercial	Additions	Remodels	TOTAL PERMITS
2002	6,397	638	1,423	2,314	10,772
2003	7,369	615	1,270	2,459	11,713
2004	10,120	712	1,142	2,972	14,946
2005	9,283	786	753	2,857	13,679
2006	11,148	672	897	3,156	15,873
2007	6,862	866	802	3,430	11,960
2008	5,351	1,076	1,030	4,351	11,808
2009	3,756	597	981	4,346	9,680
2010	3,891	669	819	4,595	9,974

Source: Planning and Development Department, City of Fort Worth, 2010.

CITY OF FORT WORTH BUILDING PERMITS (CONTINUED)

Fiscal Year Ended 9/30	Dollar Value of Building Permits				
	New Residential	New Commercial	Additions	Remodels	TOTAL VALUE
2002	\$688,842,842	\$401,451,115	\$124,270,652	\$157,041,151	\$1,371,605,760
2003	\$779,168,894	\$607,352,716	\$99,808,646	\$124,896,111	\$1,611,316,367
2004	\$928,075,900	\$440,642,153	\$85,169,764	\$238,176,443	\$1,692,064,259
2005	\$1,075,285,010	\$493,645,116	\$62,541,119	\$166,658,838	\$1,798,130,083
2006	\$1,437,198,834	\$650,999,578	\$30,557,422	\$155,053,608	\$2,273,829,441
2007	\$968,052,419	\$1,016,567,625	\$54,856,877	\$176,590,429	\$2,216,067,350
2008	\$654,418,116	\$1,115,953,916	\$82,493,604	\$333,482,697	\$2,186,348,332
2009	\$415,957,553	\$530,521,519	\$177,397,373	\$363,419,136	\$1,487,295,581
2010	\$449,663,304	\$740,594,972	\$95,498,713	\$392,421,899	\$1,678,178,888

Source: Planning and Development Department, City of Fort Worth, 2010.

LABOR FORCE ESTIMATES

	Average Annual 2008	Average Annual 2007	Average Annual 2006	Average Annual 2005	Average Annual 2004 ⁽¹⁾	Average Annual 2003 ⁽¹⁾	Average Annual 2002 ⁽¹⁾	Average Annual 2001 ⁽¹⁾
City of Fort Worth								
Civilian Labor Force	329,318	320,814	311,466	308,087	297,953	292,922	293,626	289,576
Unemployed	25,947	16,534	14,058	15,476	16,102	21,263	24,854	23,484
Percent of Unemployed	7.9%	5.2%	4.5%	5.0%	5.4%	7.3%	8.5%	8.1%
Dallas/Fort Worth/Arlington MSA								
Civilian Labor Force	3,162,378	3,137,419	3,099,054	3,072,426	3,020,251	2,975,490	2,943,018	2,940,743
Unemployed	248,128	156,352	132,946	147,519	157,159	173,623	195,177	190,939
Percent of Unemployed	7.8%	5.0%	4.3 %	4.8%	5.2%	5.8%	6.6%	6.5%
Tarrant County								
Civilian Labor Force	898,086	884,611	873,142	863,479	849,320	835,485	824,196	819,606
Unemployed	69,482	43,295	37,270	41,094	43,609	46,646	52,135	49,660
Percent of Unemployed	7.7%	4.9%	4.3 %	4.8%	5.1%	5.6%	6.3%	6.1%

⁽¹⁾ The Texas Workforce Commission's methodology changed in January 2005. Average Annual information has been restated for prior year MSA and County information, but has not been restated for the Cities. As a result prior years for the City may not be accurate.
 Source: Texas Workforce Commission, 2010.

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance of five (5) miles from its city limits. This adjacent, unincorporated area within five miles is known as the extraterritorial jurisdictional area ("ETJ"). Significant highlights are:

1. No new city may be incorporated within Fort Worth's ETJ without Fort Worth's consent.
2. No existing city may expand its limits within the ETJ without Fort Worth's consent.
3. No land may be subdivided within the ETJ without Fort Worth's approval.
4. No Municipal Utility District may be created within the ETJ without Fort Worth's consent.
5. Fort Worth's ETJ expands with the expansion of its city limits so that the area always covers the area five (5) miles beyond the city limits.
6. Cities may apportion their extraterritorial jurisdictional area to establish definite control limits and preserve their respective growth area. Fort Worth has secured its ETJ by consummating boundary line agreements with its neighboring cities. Fort Worth's ETJ covers approximately 300 square miles of potential expansion area.
7. Fort Worth has the power to annex, either voluntarily or involuntarily, any land in its ETJ. It is the policy of the City of Fort Worth to annex those areas which:
 - a. Are ready for development,
 - b. Have a favorable impact on the City's revenue structure, and
 - c. Will strengthen Fort Worth's role as the central city.

PERSONAL INCOME AND BUYING POWER

<u>Entity</u>	<u>Total Effective Buying Income</u>	<u>Median Household</u>
Fort Worth	\$11,250,480,868	\$47,634
Tarrant County	\$32,973,003,950	\$53,720

Source: U.S. Census Bureau, 2009.

HOUSEHOLD INCOME

	<u>Fort Worth</u>	<u>Tarrant County</u>
Less than \$15,000 to \$34,999	<u>37.3%</u>	<u>31.7%</u>
\$35,000 - \$49,999	<u>14.9%</u>	<u>14.7%</u>
\$50,000 and over	<u>47.8%</u>	<u>53.6%</u>

Source: U.S. Census Bureau, 2009.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City serves as home to Lockheed, American Airlines, Bell Helicopter-Textron, Naval Air Station Joint Reserve Base Fort Worth and hundreds of aviation-related businesses. Dallas/Fort Worth International Airport (owned jointly by the two cities and operated by the Dallas/Fort Worth International Airport Board) stands as a symbol of the excellence to aviation facilities to which the City is committed. The City is dedicated to maintaining all facets of aviation-general, commercial and military -- to the same high standard.

An integral part of this dedication is exhibited by the City of Fort Worth's Airport System which consists of three municipal airfields. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 3,677-foot crosswind runway, 4,000-foot parallel runway
- FAA flight control tower, with Instrument Landing System ("ILS")
- 24 hour aviation fuel service
- major/minor maintenance
- hangar rental space for large and small aircraft
- restaurants and hotel
- located in North Fort Worth

Spinks Airport

Opened in summer of 1988

- 6,000-foot runway, 4,000-foot runway
- serving general and corporate aviation
- flight training
- site for hangars available
- located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in winter of 1989

- 9,600-foot runway, with ILS, 8,200-foot runway
- serving general and industrial/manufacturing cargo aviation
- nine square miles of airport property available for development
- near developing high-tech industrial center
- located in Interstate 35 North Corridor, with rail access

EMPLOYEE RELATIONS. Under the laws of the State of Texas, municipal employees cannot strike, be forced to join a union or to pay dues for union membership or collectively bargain for wages, hours or working conditions, but may form associations for the presentation of grievances. State law, however, provides for local referenda on collective bargaining for police and firefighters. Pursuant to prior elections, police officers have the right to meet and confer and firefighters have the right to collectively bargain with the City, each group through their own recognized associations, under the State's laws. Overall, employee relations are considered by the City to be good.

FORT WORTH





September 21, 2010

Honorable Mayor and Members of the City Council
City of Fort Worth, Texas

The Fiscal Year 2011 (FY2011) Adopted Budget reflects the careful efforts of staff to develop a budget that is responsive to the Fort Worth City Council goals and objectives in a fiscally sound and prudent manner. The City of Fort Worth's Adopted Budget balances city priorities against available resources, while seeking to maintain essential public programs and levels of service. It is important to note that the Budget includes no tax rate increase or decrease.

The adopted FY2011 budget totals \$1,312,221,194 and consists of 17 different operating departments and three appointed officials, including the General Fund, Enterprise Funds, Internal Service Funds, Special Funds, and Insurance Funds. Of that amount, almost half or \$531,369,924 reflects the cost of General Fund activities such as public safety, parks and community services, transportation and public works, planning and development, public libraries and general management of the City. The city wide budget includes 6,312.45 authorized positions. This is a deletion of 169.05 positions from the FY2010 budget. Of that amount, 124.85 are in the General Fund (71.85 are filled and 53.00 are vacant) and 44.20 are in Other Funds (20.40 are filled and 23.80 are vacant)

During the FY2010 budget process, the City Council directed staff to start earlier on the FY2011 budget development to ensure ample time to make decisions on critical and complex budget issues. Accordingly, staff worked with the Council in January to begin developing priorities on which to build the FY2011 budget. On January 26, the City Council took a monumental step in this direction and adopted a resolution establishing priorities for developing the budget. These priorities not only shape the budget process but they also provide direction on delivering essential services to our residents. Each General Fund department reviewed their current programs and provided detailed information to determine which priority is being met by each service. As a result, the program prioritization was presented to the City Council. On April 6, the City Council asked staff to identify across the board program reductions for each department. In May of this year, staff presented City Council with the annual Economic Forum and a Five Year Financial Forecast of the General Fund. The forecast illustrated the growing difference between revenues and expenditures as well as how the economic downturn was anticipated to severely impact Fort Worth. In addition to the growing service demands and declining revenues, the increase in funding requirements for retiree health care, employee retirement contributions and to maintain the 10% reserve fund balance, initially yielded a General Fund budget gap of approximately \$73 million.

In order to obtain input and ideas to address the budget gap, staff developed an online budget exercise that allowed residents to provide input on how to close the budget gap. Additionally, staff conducted a public input meeting and open house. Citizens of Fort Worth were invited to an open house to learn more about the budget issues prior to an open meeting to solicit their input, comments and recommendations. The budget necessitated curtailing spending through departmental and citywide reductions and vacancy management. Certain critical service enhancements were also considered in this budget.

It is always challenging to balance resources with needs. Accordingly, the preparation for FY2011 had to be done very carefully as this has been the 3rd consecutive fiscal year that expenditure projections have significantly outpaced revenue projections. During such difficult

economic times, it is imperative that staff is careful in determining what new revenues to recommend, additional services to eliminate; while considering the needs of citizens and morale of current staff. For each budget, staff utilized a comprehensive and inclusive budget process. Citywide expenditures and revenue opportunities were thoroughly evaluated. Additionally, departments critically reviewed their organization and services and submitted 10% (5% for Police and Fire) reductions based on the prioritization of their programs. Staff explored options for consolidating, privatizing, outsourcing or reducing these functions with the goal of shoring up the anticipated budget shortfall. As the department reviews began, there were several meetings and presentations that occurred and provided guidance on budgetary issues. As a result of the departmental and citywide efforts and reductions, the above mentioned budget gap was closed and a balanced budget is being adopted for FY2011. Again, there is no change in the adopted tax rate of \$.8550/\$100 of valuation, nor is there any change to the allocation of the tax levy between operating and debt service funds. Staff continues to review and adhere to policies set by the City Council when making budgetary and operational decisions. Consequently, in order to close the overall General Fund budget gap, numerous policies were reviewed. Below are a few significant policies that were evaluated and modified for Council consideration:

Mineral Property Values / Gas Revenue Policy – According to the City of Fort Worth Financial Management Policy adopted October 7, 2008, the ad valorem receipts on mineral valuations allocated to the General Fund were capped at \$3.27 million. For maintenance and operations levy receipts in excess of this amount, 50% is to be invested in a trust and 50% is to be expended on one-time program initiatives and capital improvement projects. Due to the current economic conditions, for FY2010 the City Council rescinded the policy. Once again, this policy has been reviewed and it is recommended that the Council permanently repeal the Gas Revenue Policy for FY2011. By doing so, it will provide an additional \$6.9 million in operating revenue for the General Fund.

Employee Retirement Benefits – Currently the city provides employees a pension upon retirement, based on certain eligibility requirements. The cost of this benefit is determined by the pension fund's actuary and is stated in terms of the "annual required contribution", or the ARC. The ARC is simply the contribution necessary to pay the normal cost and to amortize the unfunded liability over 30 years. Based on the 2010 actuarial valuation, the GASB 30-year ARC as a level percentage of payroll for Fiscal Year 2011 increased from the current contribution rate of 15.97% to 16.80% as compared to 19.32% for Fiscal Year 2010.

The City Council approved the City Manager's Pension Committee recommendation for a one time, lump-sum City contribution to the City of Fort Worth Employees' Retirement Plan of \$7,003,123 appropriated in the Fiscal Year 2010 budget. The FY2011 Adopted budget includes that same amount again, plus an additional 2% increase in the City's contribution for a total actuarial valuation City contribution rate of 19.97% of payroll. There is no recommendation to change pension benefits for retirees. I have asked staff to evaluate options to address the unfunded liability. Options were presented during the budget workshops for Council consideration. A more in-depth Pension Workshop was held in October 2010 and allowed the Council to obtain additional information to make a final decision. Based on feedback received during the workshop, staff is working on a final recommendation.

Retiree Health Care – In FY2009, the City established a trust fund with \$5 million to address the growing retiree healthcare unfunded liability. As with the City's pension obligation, an actuarial valuation was completed on the retiree healthcare benefit. This study shows an unfunded liability of \$986 million and an annual required contribution (ARC) of \$103 million.

Also, like the pension benefit, a committee was assembled to study retiree health care and reviewed the actuarial valuation. This committee recommended the additional \$15 million that was budgeted in FY2010 be transferred to the trust. There is no recommendation to change health care benefits for current retirees. I asked the staff to identify a funding plan that would not reduce benefits for current employees who were hired before 1/1/09 when they retire, and would not require any additional funding in FY2010 or FY2011. The recommendations from staff were shared with City Council on September 9, 2010 budget workshop. As mentioned earlier, in FY2009, \$5 million was budgeted and transferred into the PARS Trust from the General Fund. In FY2010, \$15,194,768 was budgeted and was necessary as the City was initially pursuing a five year funding strategy. Based on guidance from the City's Financial Advisers, management has decided that a 20 year funding horizon is more appropriate. As a result, the FY2010 funding plan was revised and \$5,194,768 was transferred into the PARS Trust from the Other Funds on September 21, 2010, and therefore recorded as FY2010 contribution. Out of the remaining \$10 million that was budgeted in the General Fund, \$5 million was transferred into the PARS Trust for the FY2011 City' contribution.

MAJOR FUNDING AND ORGANIZATIONAL CHANGES:

Funding Updates / Changes:

Outside Agencies – In previous years, the Culture and Tourism Fund and the General Fund provided funding for several nonprofit agencies. In FY2009, city staff conducted a Sunset Review of these outside agencies to determine whether their goals and missions complemented the city's objectives. As a result of the reviews, and in order to rely on three oversight organizations who are well equipped to determine the funding level, the City is changing how it supports outside agencies. Starting in FY2010, the City provided funding to only three agencies: the Arts Council of Fort Worth, the United Way of Tarrant County and the Fort Worth Convention and Visitors Bureau. The Arts Council and United Way already conduct extensive and recurring reviews of the organizations they fund and they are in a better position to determine the effectiveness of those organizations. For FY2011, the contract with the Fort Worth Convention & Visitors Bureau (FWCVB) which is funded by Hotel/Motel Occupancy tax revenue was reduced by 10%. The Convention and Visitor's Bureau is responsible for promoting tourism on behalf of the City. For FY2011, the FWCVB will oversee the operations of the Herd. The Arts Council and United Way will be now be funded by the General Fund. The United Way will receive funding of \$281,000 for the social service agencies currently funded by the City which are an extension of City services. These agencies include Safe Haven, Women's Center, Resource Recovery Council, Tarrant County Recovery Campus and the Tarrant County Youth Collaboration. The Arts Council will receive \$716,253 for neighborhood arts programming.

Ambulance Subsidy – The Ambulance Subsidy was funded at a per capita rate of \$2.27 based on a population of 718,450 for a total of \$1,630,882 in FY2008. For FY2009, an additional \$2 million was provided. For FY2010, the decision was to eliminate the one-time increase and revert back to the original funding level in FY2008. During FY2010, the City of Fort Worth engaged a consultant to study the existing ambulance service provided to the City, provide an evaluation of the MedStar's performance comparing it to other EMS systems and design models and to make recommendations for improvements in the future. The final recommendation is to eliminate the subsidy to MedStar and allow full rates to support the operation during FY2011 and for the foreseeable future.

Implementation of the Enterprise Resource Planning (ERP) Project- Phase II – The city will continue the effort of improving all financial systems. The implementation of ERP Phase II will begin in FY2011.

Organizational Changes:

- Community Relations Department will be consolidated with other city departments. The following programs will be consolidated in a reduced capacity with the City Manager's Office: Civil Rights Enforcement Program, the Communications Office and a portion of administrative functions. The Youth Services program will transfer to Library. Neighborhood Education will transfer to the Planning and Development Department.
- Environmental Management Department will be consolidated with other city departments. Solid Waste Services will be consolidated with the Code Compliance Department. The Air Quality Division will transfer to the Transportation and Public Works Department. The Environmental Protection Fund will consolidate with Transportation and Public Works. This transfer has no impact on the General Fund rather it better aligns the program with the mission of the department. The GIS program is now a part of the Environmental Protection Fund.
- Water Gardens will transfer from the Culture and Tourism Fund to the Parks and Community Services Department.

GENERAL FUND REVENUES

The recent slow down in the nation's economy has impacted revenues and the City of Fort Worth is now feeling the effects of the recession. Although the City has not been as negatively impacted as some other cities, it is no longer insulated from the current trends. There have been significant declines in areas such as single family construction, home sales, new commercial construction, and economic development. These are some of the conditions putting downward pressure on revenues. According to the Bureau of Labor Statistics (August 2010 report), the Dallas/Fort Worth unemployment rate is 8.8%. The national and state unemployment rates are 9.5% and 8.4%, respectively. Job losses have also plagued the housing market. While not at pandemic levels, foreclosures have also increased over the past year, which has an impact on property values and the related property tax revenues.

ADOPTED GENERAL FUND REVENUE BUDGET

FY2010 <u>Adopted</u>	FY2011 <u>Adopted</u>	<u>Percent Decrease</u>	<u>Dollar Decrease</u>
\$ 528,401,543	\$522,351,865	1.1%	\$6,049,678

PROPERTY TAX

The City receives a significant portion of its revenues (over 54%) from taxes assessed on real and personal property. City staff works with appraisal districts from Tarrant, Wise and Denton Counties to prepare property tax revenue projections. By State law, each appraisal district is responsible for the valuation of all property within its jurisdiction. The certified property tax roll received from all three districts in July 2010 shows a decline in the City's tax base. The significant differences from the July 2009 certified tax roll to the July 2010 certified tax roll include:

- A decline of -2.0% in adjusted net taxable value (this figure is the net taxable value plus the minimum taxable value of protested and incomplete property accounts, and is the amount on which the budget is based);
- An increase of 22% in mineral values (the revenue from which is restricted from general use per the current City's Financial Management Policy Statements, but is being repealed).

In preparation for the five-year financial forecast presentation to the City Council, a rigorous analysis of the many factors that contribute to this revenue source was performed. Some of the factors analyzed for the forecast include anticipated population growth, historical change in values for residential and commercial properties, current and projected permitting data and the unknown impact of foreclosures, exemptions, and protestations. The City's property tax revenue is currently split into three components: General Fund, Debt Service and Restricted Mineral Values. Again, the adopted budget includes the repealing of the restriction on mineral values so they can be combined with the general fund revenues. The debt service fund has no such restriction in place. The revenues to be collected based on the July Certified Tax Rolls are 1.3% greater than projected based on the May preliminary rolls. A similar result occurred with last year's financial forecast.

The General Fund portion is available for general use related to the operations and maintenance (O&M) of tax-supported city departments is expected to yield \$276.8 million in FY2011, including the previously restricted amount of revenue related to mineral values, and based on a levy amount of \$.7109 /\$100 of assessed valuation. The Debt Service amount is expected to yield \$56.1 million which will allow the repayment of all current and adopted debt obligations, based on a levy amount of \$.1441/\$100 of assessed valuation. The combined tax rate is \$.8550/\$100 of assessed valuation. The combined tax rate and 98% collection rate assumptions have not changed compared to FY2010.

SALES TAX

At 18% of the General Fund revenue budget, sales tax revenue is a major revenue component. Despite a good start for the City in FY2009, annual sales tax collections started to drop in December 2009 but in recent months a significant recovery has been realized. Due to the continued uncertainty in the economy, and the volatility of sales tax revenues, the FY2011 budget assumes collections will be decrease by 2.7% compared to the FY2010 projected collections.

EXPENDITURES

ADOPTED GENERAL FUND EXPENDITURE BUDGET

FY2010 <u>Adopted</u>	FY2011 <u>Adopted</u>	Percent <u>Increase</u>	Dollar <u>Increase</u>
\$ 528,401,543	\$531,369,924	0.56%	\$2,968,381

Salary / Benefit Changes:

- No pay increases for employees other than those agreed to by contract for Police and Fire
- No furloughs are planned for employees in FY2011
- Health insurance premiums will increase by 15% for City, employees and retirees
- Vacation buyback benefit is planned for general employees in FY2011
- No tuition reimbursement benefit planned in FY2011

Reduction in Work Force:

- A Citywide reduction-in-force was necessary to reduce current and long term labor costs. Labor costs represent 43% of the citywide budget and 71% of the total General Fund budget. There are a total of 6,312.45 authorized positions budgeted Citywide, which includes a reduction of 169.05 positions of which 92.25 are filled and 76.80 are vacant.

- General Fund:
 - The total number of authorized positions deleted from the General Fund is 130.65 A.P. (71.85 filled; 53.00 vacant and 5.80 transferred to other funds in the City).
- Other Funds:
 - The total number of authorized positions deleted from Other Funds, which include Enterprise, Internal and Special funds, is 44.20 A.P. (20.40 filled; 23.80 vacant).

The FY2011 Budget includes significant changes and reductions. These changes are highlighted below by Service Group:

PUBLIC SAFETY SERVICES GROUP

Code Compliance – The Code Compliance Department maintains Fort Worth's status as a clean, livable city by ensuring property complies with rules set by City Council. Code Officers routinely patrol assigned neighborhoods for code violations and investigate complaints with a mission of abating issues and educating residents. This budget includes the elimination of 5 authorized positions throughout the department. Effective October 1, 2010, the Solid Waste Services Division is assigned to the Code Compliance Department. The budget includes the restoration of private property mowing enforcement to FY2009 service levels.

Fire Department – The Fire Department currently has 42 stations in six Battalions. The department has a budget of slightly over \$111 million with 904 Civil Service employees and 46 Civilian employees. The budget increase is due primarily to the 2nd year cost to implement the collective bargaining contract which includes contractually obligated salary increases. This budget also includes additional funding to co-host the 2011 Super bowl, a Fire Trainee class and recruitment and testing for Fire Station 42.

Municipal Court – The Municipal Courts of Fort Worth serve as a Court of Record with five courtrooms in the AD Marshall Public Safety & Courts Building downtown, a 24 hour /7 day a week arraignment jail located at 350 W Belknap, Truancy Court, and a seven day a week satellite payment location. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code, as well as civil parking cases within the City. Effective 2011, this operation will also include a new satellite court in southwest Fort Worth. The budget includes the addition of 14 authorized positions to staff this operation. This increase is offset by reductions in Pro Tem Judge expenses, the elimination of one customer service position and the elimination of one interpreter position. Municipal Court hours of operations will change from Monday-Friday 7am-8pm/Saturday 8am-5pm to Monday, Wednesday-Friday 8am-5pm/Tuesday 8am-8pm/ closed on Saturday.

Police Department – The department is implementing an organizational realignment to ensure adequate oversight for all aspect of field operations. The patrol division was successfully reorganized in FY2010 and will realize budget savings. The department will continue to streamline the organization to improve service and reduce expenses in FY2011. This budget also includes the implementation of the 2nd year of the meet and confer contract which includes contractually obligated salary increases. This budget also includes the reassignment of 36 officer positions to patrol and/or other operations. This will generate additional salary savings along with freezing funding for 40 (32 civil service and eight civilian) inactive positions. This budget also includes additional overtime funding to co-host the 2011 Super bowl.

INFRASTRUCTURE SERVICES GROUP

Transportation and Public Works Department – The Transportation and Public Works Department manages the city's traffic and pedestrian orientated mobility. The adopted budget decreases significantly in various areas. The budget includes a decrease for the transfer of the freeway lighting maintenance, sidewalk program, replacement of traffic signal loop detectors, street light materials, signs and markings program to the Red Light Enforcement Fund, ADA compliance building modifications, and the downgrade of two authorized positions. The adopted budget also decreases for the reduction of two Senior Engineering Technicians, Administrative Technician, Senior Skilled Trades Technician, Skilled Trades Technician, and a Development Project Coordinator. The adopted budget reflects an increase for the conversion on an overage to permanent status, costs for co-hosting the 2011 Super Bowl and the implementation of the vacation buy back program.

Planning and Development Department – The Planning and Development Department seeks to make Fort Worth the most livable city in Texas by promoting orderly growth and development, safe construction and neighborhood vitality. Significant changes to the budget include various reductions. The budget includes a reduction of 11 vacant positions. Additional reductions will be realized for the computer equipment, security program, NEZ information program, office supplies, diversity recruitment program, temporary labor, credit card processing fees, purchases for resale, IT contracts, downgrade of two positions, minor equipment, third party plumbing, scanning costs, printing of Urban Village brochures and Downtown Design Review Board. The adopted budget includes an increase for the implementation of the vacation buy back program and the transfer of the Neighborhood Education section from the Community Relations Department.

COMMUNITY DEVELOPMENT SERVICES GROUP

Housing & Economic Development Department – The Housing and Economic Development Department seeks to assist residential and commercial development through loan programs, tax incentives, property redevelopment and other homebuyer and small business assistance programs. This budget includes a reduction of 17 authorized positions.

Library – The library system has 16 facilities including current branches, the Central Library located in downtown Fort Worth and the newest branch library opening in October 2010. The budget includes funding for operating costs to open the new Northwest Branch Library. The budget also includes a transfer of the Early Childhood Education program from Community Relations with four positions. This is offset by decreased funding due to reduced hours at the COOL and BOLD libraries which includes the elimination of three authorized positions. In addition, the Meadowbrook, Northside, and Ridglea branches will be no longer be operated by the City as of April 1, reducing another 23.75 positions. This leaves the system with 13 facilities across the City. A task force will be formed during the fiscal year to study the feasibility of merging the Library and Parks and Community Services Departments.

Parks and Community Services Department – Parks and Community Services operations include the maintenance of more than 200 parks and public spaces citywide as well as provides aid and educational programming that makes Fort Worth a great place to live, work and play. Several significant budgetary changes were made in this department. General Fund support for the Summer Day Camp program has been eliminated. The Forest Park pool has been closed, eliminating the City's aquatics program and one position. Five positions in maintenance and capital projects have been eliminated. Operations at the Botanic Garden were reduced, eliminating four positions. Finally, the historical curator position at the Log Cabin Village was

eliminated. The budget was increased due to contractually obligated costs for the Fort Worth Zoo, Comin' Up Gang Intervention Program and maintenance of over 70 acres of new parks and new City facilities that opened in FY2010, including the Northwest Library, Nashville Neighborhood Police District, Western Heritage Parking Garage. The budget also increased to allow the restoration of right-of-way mowing to FY2009 levels. Finally, funding for the Water Gardens was transferred from the Culture and Tourism Fund back to the General Fund, with seven positions.

MANAGEMENT SERVICES GROUP

Financial Management Services – The City of Fort Worth's Finance Management Services Department is responsible for providing timely and accurate financial, operational and management information through a variety of functions. This budget includes increases for critical costs/services such as bank fees, contractual services related to Comprehensive Annual Financial Report (CAFR) production and the ERP project. The budget includes reduced funding for the elimination of six positions, including two information technology positions, two accounting positions, and two administrative support positions.

Human Resources – The Human Resources (HR) Department administers the City's compensation and fringe benefits programs, staffing and recruitment, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. In FY2011, Employee Assistance Program services will be outsourced to a provider. During FY2011 Staff will continue to look for ways to reduce health care costs, improve employee health and wellness, and provide a cost effective alternative to the current health care delivery model. The pilot Employee Health Clinic and Fitness Facility approved by Council in FY2010 is delayed until the completion of a comprehensive Healthcare Program Request for Proposal in FY2011. The intent is to include the clinic and fitness center in the upcoming healthcare Request for Proposals.

APPOINTED OFFICIALS

City Manager's Office – The City Manager's Office is composed of five divisions: Administration, Mayor and Council, Budget and Research, Governmental Relations and the newly created Human Relations Unit. Decreases in the budget were realized through the reduction of four authorized positions including a Management Analyst I from the Budget and Research Division, an Administrative Secretary from the Mayor and Council Office, an Executive Secretary from Administration Division of the City Manager's Office and the Governmental Relations Director position. In the Mayor and Council division, two Communications Officer positions were transferred in from the Community Relations Department. The new Human Relations Unit is comprised of 5.55 positions also transferred from the Community Relations Department including two Employee Communication positions, two Administration positions and 1.55 Civil Rights Enforcement positions.

City Secretary – The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The department also coordinates the City Council's boards and commissions' appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The budget includes decreased funding for various expenditure line items. The adopted budget includes an increase for the implementation of the vacation buy back program.

Internal Audit – The Internal Audit Department, through independent assessments of operations and business practices, helps to ensure the City of Fort Worth’s operations are effective, efficient and have adequate internal controls to ensure accountability, transparency, and accuracy. The department conducts financial audits that focus on verification of financial transactions and balances; operational audits which involve reviewing the performance of a program or service; grant audits which focus on compliance with the financial, contractual, and operational terms of grant agreements; construction project audits, which include reviews of construction project cost, and information system audits which involve verifying that computer systems are accurate and efficient. The Internal Audit budget decreases primarily for the elimination of one vacant Auditor position and reduction of consultant costs.

Law – The Department of Law, under the direction of the City Attorney, is responsible for the administration of all City legal affairs; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments. The Law Department budget includes an increase of four authorized positions for additional prosecutors and support staff for the new satellite court in southwest Fort Worth. These increases are offset by the elimination of five positions, including three attorney positions and two legal secretaries.

NON-DEPARTMENTAL

Non-Departmental is a General Fund department that records all expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Non-Departmental budget reductions include the elimination of one-time relocation funding for the Hazel Harvey Peace Center, Mental Health Connection membership, reduced funding for the Arts Council, elimination of the Ambulance Subsidy and the transfer of the funding for Alliance for Children to the Police Department. Nevertheless, the budget increases due to mandatory costs that include retiree group health contribution for General Fund employees, claims/litigation and self insurance costs, election costs, Phase 4 of an energy project, sister cities, unemployment compensation, the transfer of the Cable Subsidy from the Human Resources Department, funding for the operation and management of the Community Arts Center and Artes de la Rosa.

ENTERPRISE FUNDS

The budgets for all enterprise funds include increases for the elimination of eight furlough days, a 2% percent increase in funding for the City’s contribution to retirement and a 15% increase for group health insurance. Budgets also include reduced funding for the deferral of the OPEB transfer. Additionally, these Funds have allocated costs to fund the ERP Phase II project implementation. Specific detail is included below for other major changes for each fund.

Municipal Airports Fund – The FY2011 budget includes funding to purchase land for the new heliport location. This budget also includes the reduction of an administrative assistant and field operations crew leader position.

Culture and Tourism Fund – The FY2011 budget includes a net decrease of 3.40 authorized positions. The net decrease in positions is associated with the transfer of the Water Gardens, along with several authorized positions, to the Parks and Community Services Department of the General Fund, elimination of 9.40 authorized positions for the transfer of The Herd to the Fort Worth Conventions and Visitors Bureau and additional authorized strength for the reinstatement of 12 authorized positions. The Arts Council and United Way will be funded in the General Fund.

Municipal Golf Fund – The Municipal Golf Fund budget decreases for debt service that was retired in FY2010 with gas well revenues.

Municipal Parking Fund – The FY2011 Municipal Parking Fund budget increases for debt service principal and interest payments for the Western Heritage Municipal Parking Garage. The budget also increases due to the contract for the operation and management of the Commerce Street, Houston Street and Western Heritage Municipal Parking Garages. This was offset by a reduction of 13 authorized positions and associated costs due to the contracting out of all operations and management for the parking garages.

Solid Waste Fund – Effective October 1, 2010, the Solid Waste Services Division is assigned to the Code Compliance Department. The division is responsible for providing residential solid waste collection and disposal, drop-off stations, contract compliance, illegal dump cleanup, dead animal removal, and customer service through the City Call Center.

Storm Water Utility Fund – The Storm Water Utility was authorized by the City Council in FY2006 and the first full year of operation was FY2007. As of this budget submission, staff has identified over \$1.0 billion in Storm Water projects necessary to address life safety issues, mitigate flooding and erosion, and replace undersized and deteriorated Storm Water infrastructure. Over \$330 million of this backlog involves areas of the City where chronic flooding has occurred that presents a threat to life and property.

The revenue budget is generated almost entirely from the Storm Water fee charged to approximately 200,000 residential and commercial customers. For FY2011, the City's "per ERU rate" remains unchanged from FY10 at \$4.75 per ERU. The increase in annual budget from FY10 is due to the application of the rate across a full 12 months, as well as growth in the City. This increased revenue funds the debt service associated with the two existing revenue bonds (2007 and 2009) currently funding Storm Water capital projects. The 2009 revenue bond sale provided \$45 million for Storm Water capital projects in FY2010 and FY2011. The additional revenue also enables some service level increases, such as more frequent inlet cleaning and drainage channel mowing. Finally, the budget also increases contract utilization for the Storm Water Engineering and Field Operations activities from 40% of the current year total budget in FY2010 to 54% in FY2011. The adopted budget decreases for the transfer to the General Fund due to reduction in the services provided for Neighborhood Education.

Water and Sewer Fund – The FY2011 Water and Sewer Fund budget includes several operational costs increases. Some of the largest items in this increase are for raw water costs paid to the Tarrant Regional Water District; transfer for cash financed capital projects; increased Street Rental transfers to the General Fund which are based on projected gross revenue collections; and increased administrative service charges. This budget also includes an increase of one authorized position to convert an Administrative Assistant overage to permanent. Additionally, the budget includes increased funding for the addition of five authorized positions to staff the new satellite court in southwest Fort Worth. The system wide increases for these adopted changes are 2.54% for the Water System and 2.23% for the Sewer System. The budget includes a wholesale rate increase of 4.93% for Water and a decrease of 11.53% for Wastewater.

OTHER FUNDS

Capital Projects Service Fund – The FY2011 budget includes funding to purchase seven vehicles and the implementation of the vacation buy back program.

Equipment Services Fund – There are no significant changes in this adopted budget. During FY2009, staff initiated a Managed Competition effort. The Equipment Services Department bid on this proposal and won. The Equipment Services Department will continue to manage these activities with modified operations. Due to time constraints, any budget implications due to the final decision will be implemented mid FY2011.

Information Systems Fund – The FY2011 IT Systems Fund budget includes additional funds for ERP backfill costs for Phase II. There will not be a change in the number of authorized positions for FY2011. The budget is essentially flat from FY2010 due to current IT Sourcing Project. It includes reviewing and selecting the IT services from all the departments for potential outsourcing and to complete that process in FY2011. The primary goal is to help alleviate the City's long term costs associated with approved positions in addition to reducing the overall cost of providing technology services to the City organization. This process has been initiated and is currently being completed. Due to time constraints, any budget implications due to the final decision will be implemented mid FY2011.

Environmental Protection Fund – Effective October 1, 2010, the Environmental Services Division is assigned to the Transportation and Public Works Department and is responsible for providing storm water permit compliance (inspections, monitoring, enforcement and education), internal city compliance with state and federal environmental regulations and household hazardous waste program.

Group Health Insurance Fund – The health insurance premiums for plan year 2011 increase by 15%. This increase is due in part by a shortfall in the Fund's reserve balance being less than the required fund balance ratio. This increase will apply across the board for the City's contribution, active employees and retirees. The dollar impact of a 15% premium increase on an employee's paycheck for the Basic Plan will be \$187.98 annually for employee only coverage, and \$1,587.56 annually for employee and family. Healthcare costs are expected to continue to increase over 12% in FY2012.

Red Light Enforcement Fund – The Red Light Enforcement Fund was formally established for FY2011 as a special fund. The funding was previously in the General Fund as part of the Transportation & Public Works Department. Revenues from citation fees cover the program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs, intersection improvements, and traffic enforcement in the City.

I am confident that with the combination of policy modifications, revenue enhancements and service reductions we have managed to support the City Council's strategic goals while minimizing the impacts to both citizens and employees.

Respectfully submitted,

Dale A. Fisseler P.E.
City Manager

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Financial Management Policy Statements

December, 14 2010

**Financial Management
Policy Statements**

Revised: November 21, 1995 (M&C G-11307)
February 11, 1997 (M&C G-11750)
September 16, 1997 (M&C G-11997)
September 15, 1998 (M&C G-12319)
September 28, 1999 (M&C G-12682)
February 22, 2000 (M&C G-12821)
May 16, 2000 (M&C G-12916)
August 15, 2000 (M&C G-12988)
August 21, 2001 (M&C G-13349)
September 17, 2002 (M&C G-13741)
April 15, 2003 (M&C G-13944)
August 26, 2003 (M&C G-14068)
September 21, 2004 (M&C G14500)
September 13, 2005 (M&C G-14918)
September 19, 2006 (M&C G-15401)
September 25, 2007 (M&C G-15883)
October 9, 2007 (M&C G-15919)
January 8, 2008 (M&C G16013)
October 7, 2008 (M&C G-16309)
July 21, 2009 (M&C G-16632)
November 3, 2009 (M&C G-16747)
March 9, 2010 (M&C G-16866)
December 14 2010 (M&C G-17156)

To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are properly managed to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

- I. *Revenues:* Design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.
- II. *Expenditures:* Ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resource.
- III. *Fund Balance/Retained Earnings:* Maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
- IV. *Capital Expenditures and Improvements:* Review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.
- V. *Debt:* Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
- VI. *Interfund Loans:* Establish guidelines for loans between funds.
- VII. *Investments:* Invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield
- VIII. *Intergovernmental Relations:* Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
- IX. *Grants:* Seek, apply for and effectively administer federal, state, and foundation grants-in-aid, which address the City's current priorities and policy objectives.
- X. *Economic Development:* Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.
- XI. *Fiscal Monitoring:* Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
- XII. *Financial Consultants:* Seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.
- XIII. *Accounting, Auditing and Financial Reporting:* Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

- XIV. *Retirement System:* Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.
- XV. *Internal Controls:* Establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.
- XVI. *E-Commerce:* To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

I.

REVENUES

To design, maintain, and administer a revenue system that will assure a reliable, equitable, diversified, and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends

in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City

H. *Write-Off of Uncollectible Accounts*

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

I. *Revenues from Gas Leases and Pipeline Agreements* (M&C G-14767, April 26, 2005; M&C G-15715, May 8, 2007; M&C G-16013, January 8, 2008; July 21, 2009 M&C G-16632)

1. Trust

- a. The City shall establish a Trust Fund that will be structured and governed in such a manner to achieve maximum investment flexibility, maximum investment protection, and professional investment management. The trust will be managed to ensure the long-term preservation and growth of the trust principal.
- b. The trust will be managed by a corporate trustee appointed by the City Council in accordance with the City Charter and the State Local Government Code. A nine member citizen Trust Advisory Council, serving in Places 1 through 9, will be appointed by the City Council, each member serving two year staggered terms. The Chair and Vice Chair shall be appointed by the Mayor. Members of the Trust Advisory Council will be empowered to make fund management decisions and recommendations; members shall be excluded from making specific expenditure decisions. Trust Advisory Council members shall serve as financial guardians of the trust ensuring fiscal stability, monitoring fund performance, and determining the amount of funds available for disbursement annually. Members shall have experience in perpetual fund management, knowledge of financial control systems and procedures, and the ability to evaluate the effectiveness of allocation and investment decisions. The Trust Advisory Council will hold a minimum of four meetings per year and will issue an annual financial report within 90 days of the conclusion of the City's fiscal year.
- c. The trust instrument may be substantively amended upon the approval of a super majority vote of the City Council. Prior to such vote the City Council shall notify the Trust Advisory Council of the proposed amendment, convene a joint meeting with the Trust Advisory Council within 30 days of the notice, hold three public hearings, convene a subsequent meeting with the Trust Advisory Council within 30 days of the third public hearing. Any vote to substantively amend the trust instrument shall occur six or more months after the initial notice to the Trust Advisory Council.

- d. To the extent not in conflict with any other common law or any other statutes applicable to the Trust Fund, the trustee shall retain all powers granted to trustees by the Texas Trust Code, and particularly is to have the power to invest and reinvest the trust estate in accordance with the goals and stipulations of the governing trust instrument.
- e. The determined percentage of bonus and royalty revenue from various sources are to be held in a consolidated account which will be divided into different sub-accounts and such other sub accounts that may be approved by the City Council including, but not be limited to, the Aviation Endowment Gas Lease Fund, the Park System Endowment Gas Lease Fund, the Nature Center Endowment Gas Lease Fund, and the Water and Sewer Endowment Gas Lease Fund.
- f. The goal of the Trust Fund is to produce income from investments and be a long-term source of revenue for the benefit of both present and future citizens of Fort Worth. The trustee, in close cooperation with the Trust Advisory Council, will recommend to the City Council distribution procedures for the different funds of the trust consistent with the goal to preserve, as well as increase, the principal of the trust. The amount of income available to be distributed each year from a particular fund of the trust shall be determined by the trustee and the Trust Advisory Council by July 1 of each year and shall be based on a spending rule which allows for reasonable growth of the principal. In the event that investment regulations prohibit the intended growth and expansion of the trust, a provision for dissolution of the trust will be incorporated into the initial trust instrument. Dissolution of the Trust will first require a determination and recommendation of the Corporate Trustee and the Trust Advisory Council.

2. Amendment of the Public Funds Investment Act

During the 81st Legislative Session, the Public Funds Investment Act (State of Texas Local Government Code Chapter 2256) was successfully pursued in order to maximize investment flexibility. Amendments to the Act were consistent with the Uniform Prudent Management of Institutional Funds Act (State of Texas Property Code Chapter 163.005).

3. Ad Valorem Tax Revenue Management

The ad valorem receipts on mineral valuations will be allocated to the general fund.

4. Bonus and Royalty Revenue Management

a. Water and Sewer Fund

Bonus, royalty and other natural gas related fee revenue derived from Water and Sewer assets, including pipeline easements and license agreements, will be allocated in the following manner, subject to compliance with the Master Ordinance No.10968 and, upon appropriate action by the City Council declaring a surplus in the Water and Sewer Fund on an annual basis in accordance with state law.

Funds from Water and Sewer property and park land located in and around Lake Worth (except the Nature Center and Refuge) shall be designated for qualified expenditures in the development and execution of the 2007 Lake Worth Capital Improvement Implementation Plan, until such time as the plan projects are completed.

All other revenue derived from Water and Sewer assets will be allocated as follows unless a surplus is declared for the purpose of funding other City projects:

- i. Fifty percent to Water and Sewer Gas Lease Capital Projects Fund.
- ii. Twenty-five percent of the revenues will be allocated to the Water and Sewer Endowment Gas Lease Fund; and
- iii. Twenty-five percent of the revenues will be allocated to the Utility Street Reconstruction Capital Improvement Projects Fund.

b. Parks Bonuses

Bonus revenues from gas leases associated with park land will be recorded in the Park Gas Lease Project Fund and will be designated for use for capital improvements at the park where the gas leases are located.

c. Federal/State Restricted Park Royalties and Fees

Royalties and other fees received from gas leases or license agreements associated with park land that has federal and/or state restrictions for proceeds to be spent within the park system, except for the Nature Center, shall be allocated as follows:

- i. Fifty percent to the Park Gas Lease Project Fund; and
- ii. Fifty percent to the Park System Endowment Gas Lease Fund.

d. Fort Worth Nature Center and Refuge

Bonus revenues from gas leases associated with the Nature Center will be allocated first to establish the Nature Center Endowment Gas Lease Fund with \$10 million. Any remaining bonus funds will be allocated 50 percent to Nature Center Capital Improvement Program to implement the Nature Center Master Plan and 50 percent to the Citywide Park Capital Improvement Projects Fund. All royalties received from gas leases associated with the Nature Center will be allocated as follows:

- i. Twenty-five percent to the Nature Center Capital Improvement Program;
- ii. Twenty-five percent to the Park Gas Lease Project Fund; and
- iii. Fifty percent to the Park-System Endowment Gas Lease Fund

Once a total of \$62 million, as adjusted with the Consumer Price Index to reflect the actual implementation schedule, in bonus, royalty and fee revenue, has been allocated

to the Nature Center Endowment Gas Lease Fund and the Nature Center Capital Improvement Program, 50 percent of the subsequent revenues will be allocated to the Park Gas Lease Project Fund and 50 percent to the Park System Endowment Gas Lease Fund.

e. Municipal Golf Fund

Bonus, royalty and other natural gas related fee revenue derived from designated golf course property, including pipeline easements and license agreements, will be allocated in the following manner:

- i. Fifty percent to retire existing debt in the Golf Debt Service Fund and upon retirement of all debt, the revenue will be applied to the reserve fund balance until such time that the required fund policy reserve of 10 percent in excess of the annual operating budget is achieved; and
- ii. Fifty percent to the Golf Gas Lease Capital Project Fund to cash fund golf capital projects.

f. Municipal Airports Fund

Bonus, royalty and other natural gas related fee revenue derived from airport property, including pipeline easements and license agreements, will be recorded in the Municipal Airports Fund and will be allocated in the following manner:

- i. Fifty percent to the Airports Gas Lease Project Fund for aviation capital improvement projects; and
- ii. Fifty percent to the Aviation Endowment Gas Lease Fund.

g. Pipelines in Public Rights of Way

Revenue derived from pipeline easements and license agreements in the public rights of way will be deposited to the General Fund to offset the staff costs associated with reviewing and managing the pipeline locations in relation to other utilities.

h. Local Development Corporations or Housing Finance Corporation Properties

All gas-related revenues derived from property held by Local Development Corporations or the Housing Finance Corporation shall be deposited to separate accounts to support lawful activities of such corporations per the policies and oversight of their respective governing boards.

i. All Other Revenue

Except as noted in prior sections, all other revenue from bonuses, royalties and fees from gas leases, pipelines or related activities located on all other City property will be allocated as follows:

C-10

- i. Fifty percent of the revenue will be allocated to the Capital Projects Reserve Fund; and
- ii. Fifty percent of the revenue will be allocated to the General Endowment Gas Lease Fund

For all revenues received under \$100, 100 percent will be allocated to the respective Gas Lease Capital Projects Fund.

5. Expenditure Criteria

Expenditures for gas lease revenues derived from lease bonus and royalties, ad valorem tax revenues, and distributions from the permanent funds shall be appropriated for one time program initiatives and capital projects which meet one or more of the program and project criteria listed below:

- a. To expend on capital projects with a minimum 10-year useful life;
- b. To provide matching grant funds to leverage funds for capital projects;
- c. To expend on technology with a minimum 5-year useful life;
- d. To contribute toward an equipment/fleet revolving replacement fund;
- e. To expend on capital equipment with a minimum 10-year useful life;
- f. To fund one-time community-wide economic and neighborhood development initiatives and projects;
- g. To fund labor and materials associated with production, distribution and establishment activities for trees on public property (including schools and Counties.);
- h. To periodically transfer unrestricted gas lease revenues to the General Fund to offset budgeted administrative costs in Planning and Development, Law, and the Financial Management Services Department for the leasing program. The allocation of the cost among gas revenue funds will be proportional to revenue collected in all funds, including the permanent funds, during that reporting period;
- i. To periodically transfer Parks gas lease and pipeline revenues to the General Fund to offset program costs associated with leases, conversions, pipelines, etc.; and
- j. To replenish the fund balance, if necessary, in any designated City fund, to meet the minimum requirements established for that fund.

A sunset review of this Revenue from Gas Leases and Pipeline Agreements policy shall be conducted in June 2014 or five years after any future policy amendments, whichever comes later.

J. *DFW Airport Car Rental Revenue Sharing*

All revenues derived from the DFW Airport car rental revenue sharing shall be dedicated to facility improvements of the Fort Worth Convention Center and the Will Rogers Memorial Center.

K. *Water and Sewer Payment-In-Lieu-of-Taxes (PILOT)*

The Water and Sewer Operating Fund shall make a Payment-In-Lieu-of-Taxes (PILOT) to the General Fund to offset the ad valorem taxes lost due to the non-profit status of the Water and Sewer System. The PILOT shall be calculated by applying the effective property tax rate to the net book value of the applicable assets. Assets subject to PILOT shall be limited to the assets classified as Plant and Property allocated to the retail portion of the Water and Sewer Systems.

An example of the PILOT calculation:

$(\text{Plant Assets} - \text{Accumulated Depreciation} + \text{Work in Progress}) * \text{Current Tax Rate}$

The Plant Assets are defined as the retail portion of audited plant and property assets of the utility as represented in the Fixed Assets Inventory and the Retail Cost of Service Rate Models. The Accumulated Depreciation is defined as the audited accumulated depreciation directly applied to the Plant Assets. The Work in Progress is defined as all audited Capital Project Expenditures not included in the Fixed Assets Inventory. The values used to complete the most recently available Comprehensive Annual Financial Report shall be used to determine the value of Plant Assets, Accumulated Depreciation and Work in Progress. The PILOT will be treated as a transfer to the General Fund from the Water and Sewer Fund, provided that the Water and Sewer Operating Fund balance shall remain in excess of the reserve requirements for Operating and Debt Service Funds. The transfer shall not exceed the PILOT calculation described above in any given year.

For the purposes of revenue recovery, the amount of the PILOT will be included in annual retail cost of service studies performed by the Water Department and included in the annual operating budget. The PILOT shall be treated as an operating expense of the Water and Sewer System. One twelfth of the budgeted PILOT transfer amount shall be transferred to the General Fund monthly.

L. *Use of One-time Revenues*

The City shall discourage the use of one-time revenues for ongoing expenditures.

M. *Use of Unpredictable Revenues*

The City shall exercise caution with the use of unpredictable revenues for ongoing expenditures.



II.

EXPENDITURES

To ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The Fund Balance/Retained Earnings Policy Statements shall guide the use of fund balance.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall strive to maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall strive to undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. As appropriate, the privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and “best value” purchasing.



III.

FUND BALANCE/RETAINED EARNINGS

To maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

A. *General Fund Unreserved Fund Balance*

The City shall strive to maintain the General Fund unreserved fund balance at 10 percent of the current year's budget appropriation for operations and maintenance. After completion of the annual audit, if the unreserved fund balance exceeds 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund (The use of the Capital Projects Reserve Fund shall be guided by the Capital Expenditures and Improvements Policy Statements.)

B. *Retained Earnings of Enterprise Operating Funds*

In enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at 20 percent of the current year's budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures.

C. *Use of Fund Balance/Retained Earnings*

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize said balance.

D. *Retained Earnings of Internal Service Funds*

The City shall not regularly maintain positive retained earnings in excess of 20 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 20 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

E. *Culture and Tourism Fund Undesignated Fund Balance*

The City shall strive to maintain the Culture and Tourism Fund undesignated fund balance at 20 percent of the current year's budget appropriation, which is defined as the total budget less the annual transfer to the debt service funds, to pay for operations and maintenance costs during that fiscal year. If the undesignated balance exceeds 20 percent, the excess shall be designated exclusively for improvements and maintenance to the Public Events Department Venues and related Public Events Department responsibilities in either the current or any future fiscal year.

F. *Debt Service Funds*

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the requirements dictated by its bond ordinances.

G. *Benefit and Insurance Funds*

The City shall seek to maintain reserves in its benefit and insurance funds at the following levels:

1. Risk Management Fund – 25 percent of projected annual operating expenditures.
2. Worker's Compensation Fund – 25 percent of projected annual operating expenditures.
3. Group Health and Life Insurance Fund – 20 percent of projected annual operating expenditures.
4. Unemployment Compensation Fund – 25 percent of projected annual operating expenditures.

IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To review and monitor the state of the City's capital assets, setting priorities for the addition, replacement, and renovation of such assets based on needs, funding alternatives, and availability of resources.

A. *Capital Improvements Planning*

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance, and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through the issuance of debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real property assets, proceeds from an occasional sale of surplus real property as approved by Council, bonuses and royalties received from gas leases (as described in "Revenues" Policy Statements, Section I., Revenues from Gas Lease and Pipeline Revenue Agreements), and transfers from the General Fund unreserved fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, feasibility, design and engineering studies related to such projects, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this Fund shall be aimed at protecting the health and safety of citizens and employees, protecting the existing assets of the City, ensuring public access to City facilities and information, and promoting community-wide economic development.

E. *Demolition Fund*

Generally, proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings and for the maintenance of tax foreclosed properties the City maintains as trustee. Exceptions to this general policy shall be approved by the Council prior to the use of these proceeds for other purposes.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

G. *Surplus Bond Funds (M&C G-14441, July 27, 2004)*

A “Restricted Residual Account” shall be established to record and manage surplus project funds. Surplus project funds may become available after the completion of a specific, voter-approved bond project or may result when a bond project is eliminated or modified.

Funds in the Restricted Residual Account may be used for projects consistent with the voted purpose of the bonds to:

- Finance cost overruns on bond projects within the same bond proposition;
 - Fund emergency projects (as defined in AR C-9);
 - Reduce outstanding debt at the end of the bond program; and
 - Fund newly identified projects within the voted purposes of an approved bond proposition only after all voter-approved projects /categories within the same proposition are substantially complete. A project would be considered substantially complete when design has been fully completed, construction is substantially underway, and staff has prepared cost projections that include ample contingencies to complete the project in the event unforeseen costs should arise.
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V.

DEBT

To establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets and equipment that cannot be prudently acquired from either current revenues or fund balance/retained earnings and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the City's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be considered before general obligation bonds. To the extent permitted by State law, commercial paper may be utilized and/or issued in the City's tax-supported and revenue-supported bond programs in order to: (1) provide appropriation authority for executing contracts on bond-funded projects; (2) provide interim construction financing; and (3) take advantage of lower interest rates in the short-term variable rate market; all of which provide the City with flexibility in timing its entry into the long-term fixed rate market.

C. *Affordability Targets*

1. General Obligation Bonds

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt (General Obligation bonds, tax notes, and Certificates of Obligation) beyond what it retires each year. This process shall take into consideration any potential impact to the City's credit ratings, the growth in the City's taxable assessed value, and the targeted debt service tax rate. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards.

2. Revenue Bonds

Revenue bonds are secured solely by the revenues of an enterprise fund. As a result, the credit markets look at the type of enterprise securing the payment of debt service on the bonds to determine the level of security necessary for the purchase of the bonds. Whether revenue bonds can be secured with gross revenues of the enterprise or net

revenues (i.e., those revenues remaining after paying costs of operation and maintenance) is often determined by state law. Coverage requirements, and the need for and level of reserve funds to provide additional security in support of revenue bonds, are subject to rating agency review and market standards.

Generally, for the City to issue additional water and sewer revenue bonds, net revenues, as defined in the ordinance authorizing the revenue bonds, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor. Exceptions to these standards must be fully explained and justified.

Generally, for the City to issue additional stormwater revenue bonds, gross revenues, as defined in the ordinance authorizing the revenue bonds, shall be at least of 150% of the maximum annual debt service, however net revenues (after operations and maintenance expenses) should be at least 150% of the annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a minimum 150% coverage factor using net revenues.

Revenue bonds that may be issued to finance improvements for other enterprise fund activities (e.g., airports or convention center facilities) will necessitate the consideration of coverage and reserve fund requirements unique to the enterprise fund, such that the revenue bonds will be creditworthy and marketable.

3. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligation to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
- "Emergency" conditions require a capital improvement to be funded rapidly;
- Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
- A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;

- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issuance of Certificates of Obligation to finance the capital improvement.

D. *Debt Structure*

Generally, the City shall issue bonds with an average life of approximately 10.5 years for general obligation bonds and approximately 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. With respect to the issuance of revenue bonds for a stand-alone or self-supporting project, the term of the debt and debt service structure shall be consistent with the useful life of the project and the revenue-generating capability of the project.

There shall be no debt structures, which include increasing debt service levels in subsequent years, with the exception of the first and second year of a payment schedule. There shall be no "balloon" bond repayment schedules, which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. In the case of a revenue generating project, principal repayment should begin no later than the first full year after the project has been placed in service. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw. The outstanding general obligation debt and revenue debt of the City may each be comprised of a variable rate component (including commercial paper and auction rate bonds) not to exceed 25% of each such category of debt.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Timing of Sales*

The City may use the cash received through the issuance of notes pursuant to, or the appropriation authority that may be available in accordance with the commercial paper programs to begin capital projects approved under those programs. The City may also consider using reimbursement resolutions and its cash to initiate certain projects. Consideration should be given to any lost interest earnings on the City's cash compared to the anticipated interest expense associated with the issuance of obligations by the City. This process will improve the City's

ability to time its entry into the long-term fixed rate market and to manage its debt issuances and debt payments in order to minimize the impact on tax rates and utility rates.

H. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch.

I. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

J. *Debt Refunding*

City staff shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular advance refunding (i.e., bonds that are paid off on a date that is more than 90 days after the date the refunding bonds are issued) should exceed 3.5% of the par amount of the refunded maturities.

K. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

L. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment, and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

M. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to City's Financial Management Services Department. City staff will review to determine the viability of proposals.

N. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings.

City staff will recommend the structure of underwriting syndicates, which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

O. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a transaction, the proposed transaction as well as any variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- ❑ Will comply with all applicable outstanding bond ordinance and insurance covenants.
- ❑ Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff.
- ❑ Will include a market termination provision with third party involvement.
- ❑ Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- ❑ Will introduce no leverage in order to produce an economic benefit.
- ❑ Will not impair the utilization of outstanding call features on outstanding bonds.
- ❑ Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- ❑ Will not cause the total amount of swap transactions as measured on a fair market value basis to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- ❑ Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
- ❑ Shall have a rating at the time of execution that is at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of credit enhancement to enhance the proposed transaction's rating to that of such City indebtedness.
- ❑ Shall consider downgrade protection, when possible and cost effective.
- ❑ Shall not assign the swap contract without the consent of the City.

- Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- The City will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- The City's cost of the transaction and any anticipated future costs will be included in any cost/benefit analysis.
- The City will monitor the results of an adopted swap transaction throughout its life and may recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with schedules and annexes, commonly referred to as an ISDA document set.
- The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

5. Disclosure

- Disclosure of the terms of the swap will be made in accordance with then prevailing industry standards.

6. Reporting

- In order to comply with State statutes, the governing body of the City shall appoint an officer of the City to provide an annual written report to the governing body of the City which discusses the following items:
 - The terms of the outstanding interest rate management transactions.
 - The fair value of each interest rate management transaction.
 - The value of any collateral posted to or by the City under the interest rate management transactions with each counterparty at year's end, and the cash flows of each interest rate management transaction.

- Identify the counterparties to each interest rate management transaction, any guarantor of such counterparties, and the credit ratings of each counterparty and guarantor.
- Determine whether the continuation of any swap transactions under the agreement would comply with the City's financial management policy statements.

P. *Synthetic Advanced Refundings*

The City may consider synthetic advance refundings when they produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of any proposed transaction must be quantifiable, exceed 7 percent (7%) of the par amount of the refunded maturities, and not be based on projections.
2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.
3. Additional transaction costs such as bond counsel, trustee, and financial/swap advisor shall be included in the savings calculation required above.
4. The City shall produce an analysis of the implications of paying a forward premium versus waiting to the current call date of the bonds.
5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.



VI.

INTERFUND LOANS

Interfund loans are amounts provided between funds and blended component units of the City of Fort Worth with a requirement for repayment.

A. *Review and Approval*

In accordance with the City of Fort Worth Charter any movement of funds from one fund to another requires the approval of City Council. Additionally, all interfund loan proposals must be reviewed and approved by the Chief Financial Officer and the City Manager or the designee thereof (who shall not be the Chief Financial Officer).

B. *Funding Source for Loans*

The funding source of all interfund loans must be idle cash on deposit in a fund. During the term of the loan, the outstanding balance at any time must not be needed to finance normal operations. Adequate documentation, i.e. cash flow analysis, is required to support that loaned funds are idle.

C. *Use of Loan Proceeds*

Interfund loans must only be made to finance short-term capital needs of the borrowing fund. Short-term is defined as a period up to five (5) years. The exception to this policy is loans from the General Fund to other funds.

D. *Repayment Source*

The borrowing fund must have an identified revenue stream for the repayment of all principal and interest incurred. Management must provide documentation of ability to repay the obligation, and the department incurring the loan must execute an agreement described in paragraph F, below). Loans will not be approved if the obligor fund cannot substantiate the ability to finance current business and capital operations, make agreed upon loan repayments, and maintain sufficient cash to meet emergency cash needs.

E. *Repayment Term*

All interfund loans must be repaid in no more than five (5) years from the date loan documents are executed.

F. *Legal Documentation*

All interfund loans are approved by the City Council by M&C action, and are consummated by loan agreements. Those agreements will stipulate the loan purpose, the loan amount, the term, repayment source, interest rate, and other information as required by the City's legal department.

G. *Repayment*

All idle City cash is pooled and invested to earn a return. The lending fund should recover this foregone investment revenue. Therefore interfund loans are interest bearing except for advance funding for grants, reimbursement resolutions, or when senior management finds it appropriate to forego the payment of interest. The interest rate charged and paid must comply with all applicable laws and regulation. At a minimum the rate charged will equal the return earned on the City's pooled cash.

H. *Water and Sewer Fund Loans*

In accordance with the Water and Sewer System Master Ordinance, excess pledged revenues can be used to make loans to other City Departments. Before making that determination, the Water and Sewer fund must cover all obligations for Operation and Maintenance Expenses, Debt Service Expenses, Debt Service Coverage, Transfers to the General Fund, and Operating Reserve Requirement (from retained earnings)

1. *Purpose of the Loan*

To fund non-water and sewer capital projects for which there is no other viable funding source, and which total amount falls between a minimum and maximum threshold.

2. *Agreement*

A formal written agreement between the Water Department and the receiving department, clearly defining the terms and conditions of the agreement should be in place.

3. *Use of Gas Lease Revenue*

Uncommitted Gas Lease Revenues are the preferred source for making such loans as described in this policy, because the receipt of Gas Lease Revenues is not factored into the annual calculation of revenues available for operating and maintenance expenditures or for pledged for debt service, Gas Lease Revenues could be permanently considered surplus revenues and loaned to other City Departments without adverse affects to the Water Department's financial health or provision of service to its customers. Any prior commitments of the City Council and/or City management for these revenues should be taken into consideration (i.e. the 2007 Lake Worth Capital Improvement Plan). If Gas Lease Revenues are not available for a loan, then a declaration of surplus from the Water and Sewer Fund would be required before such loans could be made.

4. *Determination of Surplus*

Prior to a loan or transfer agreement being made, a determination of surplus must be made by meeting the following criteria: 1) there are sufficient Excess Pledged Revenues; 2) coverage amounts meet or exceed the recommended ratios; and 3) the reserve requirement meets or exceeds the required amounts as set forth in the Master Ordinance and the Fiscal Management Policy Statements.

VII.

INVESTMENTS

To invest the City's cash in such a manner so as to ensure the safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest reasonable market yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy and the Public Funds Investment Act (Texas Government Code Chapter 2256). Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the safety and integrity of the City's financial assets.
 2. Cash management activities shall be conducted in full compliance with prevailing local, state, and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines, standards, and practices promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
 3. Operating within appropriately established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
 4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries and counterparties, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.
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5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy (M&C G-11199, August 21, 1995 - Modified March 31, 1997)*

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve four objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, diversification, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," high credit quality, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 15 percent of the total portfolio in money market funds, local government investment pools, bank accounts, and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two years for the Consolidated Portfolio. The City shall strive to maintain this weighted average maturity by investing funds according to the following general maturity diversification guidelines:

Maturity	Cash	1 Year	2 Year	3 Year	4 Year	5 Year
Day Range	0	1-365	365-730	730-1095	1095-1460	1460-1825
%	15	28	14.25	14.25	14.25	14.25
Portfolio						

There may be times when the City has more or less of its funds in any one maturity cell due to cash flow needs, prevailing market conditions, and other factors. The maturity diversification schedule serves as a general guideline for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and encourage diversification in multiple maturity areas, short-term or long-term. In this manner, the Consolidated Portfolio will endeavor to earn a competitive market yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Cash Management Policy and the promulgation of the Statement of Cash Management Rules and Regulations, a Cash Management Task Force comprised of the Assistant City Manager over Finance, the Finance Department Director, the City Treasurer, and other City staff as deemed appropriate by the City Manager is established. This group serves as the City's designated investment committee required under the State Public Funds Investment Act. The Task Force will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Cash Management Policy, and the Investment Strategy. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Cash Management Policy and/or Investment Strategy will be presented to the Council for adoption. According to State statute, the Investment Policy and Strategy will be reviewed and adopted by Council at least annually.

E. *Investment Portfolio Rating*

The City will strive to maintain the highest possible portfolio rating. The City will manage its cash according to procedures and strategies to maintain such a rating.



VIII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Interlocal Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.



IX.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.



X.

ECONOMIC DEVELOPMENT

Initiate, encourage, and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on “central city” areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The “central city” is defined, by the Council, as the area within Interstate Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones within Interstate Loop 820; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted October 17, 2006, M&C G-15458) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. Tax abatement contracts may contain certain conditions to the receipt, both initially and throughout the term of the contract, of the abatement. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify, re-negotiate, or terminate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones, tax increment reinvestment zones, or other incentives as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the Council. Petitions presented to the City Council seeking the creation of a tax increment reinvestment zone shall be considered by the City Council in a manner consistent with applicable Texas law and the City of Fort Worth Policy, Guidelines, and Procedures for Tax Increment Reinvestment Zones (adopted February 28, 2006, M&C G-15100).. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in C. Tax Abatements. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the Council.

XI.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Strive for quarterly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Status Reports on Capital Projects*

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.



XII.

FINANCIAL CONSULTANTS

To seek out and employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions.

Advisors and consultants shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling.



XIII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

Accounting, Auditing and Financial Reporting: Comply with prevailing federal, state, and local statutes and regulations, as well as current professional principles and practices.

A. *Conformance to Accounting Principles and Recommended Practices*

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. *Popular Reporting*

In addition to issuing a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP, the City may supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. *Selection of Auditors*

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Council shall approve the selection of an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, opining of the Comprehensive Annual Financial Report and Single Audit Report and reporting the results and recommendations to the Council.

D. *Audit Completion*

The City seeks to have its CAFR and Single Audit Report audited and available within 180 days and 270 days respectively after the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the first Council meeting in April, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City Council at its first meeting in April.



XIV.

RETIREMENT SYSTEM

A. To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries:

1. *Benefit Improvements*

The Board of Trustees of the Employees' Retirement Fund (Retirement Fund) shall certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The City Council (City) will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes in contribution levels.

2. *Qualified Plan*

The City and the Retirement Fund will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City and/or the Retirement Fund will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments, and the accrued benefits for active employees.

3. *Funding Level*

In accordance with Article 16, Section 66 of the Texas Constitution which charges the City and the Retirement Fund with the responsibility for ensuring that accrued benefits are not reduced or impaired. The City shall continue to monitor contribution levels of both the City and employees, along with retirement benefits, to ensure that the Retirement Fund is sufficiently funded and benefits can be paid as they become due. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

4. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget, such as compensation increases, retirement contributions, and any changes in staffing to the City's selected actuarial firm. The actuarial firm will determine the actuarial impact of assumptions included in the City Manager's Proposed Budget on the Employees' Retirement Fund. The City Manager will present the City Council with the results of the actuarial analysis, prior to the adoption of the budget and communicate the results of the actuarial study to the Employees' Retirement Fund's actuary.

B. To ensure that the Health Fund is adequately funded and operated for the exclusive benefit of eligible employees, retirees, and beneficiaries:

1. *Benefit Improvements*

Staff shall routinely present to the City Council the actuarial impact of any proposed benefit improvements or changes. The City Council will also obtain an independent actuary who will certify to the Council the actuarial impact of any proposed benefit improvements or changes.

2. *Funding Level*

The City shall continue to monitor retiree healthcare benefits, to ensure that the Health Fund is sufficiently funded and City Council-approved benefits can be paid according to the approved benefit program. If funding levels are insufficient, staff will update the City Council of the deficiency and make recommendations for corrective action.

3. *City Manager's Proposed Budget*

The City Manager will provide assumptions included in the City Manager's Proposed Budget related to the actuarially determined Annual Required Contribution (ARC) and the period of time necessary to fully fund the ARC in accordance with Governmental Standards Accounting Board Statement 45 (GASB 45).

XV.

INTERNAL CONTROLS

To establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

A. *Proper Authorizations*

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. *Separation of Duties*

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. *Proper Recording*

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded, and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. *Access to Assets and Records*

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. *Independent Checks*

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. *Costs and Benefits*

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.



XVI.

E-COMMERCE

To fully utilize available technologies to expedite cash payments and receipts, enhance employee productivity, and provide customer satisfaction.

A. *Fully Integrated Financial Systems*

All E-Commerce systems and procedures must fully and transparently integrate with the City's financial and accounting systems, its depository bank systems, and any other City information system which interfaces with an E-Commerce system.

B. *Emerging Technologies*

The City will work closely with its depository bank and other financial partners to evaluate and implement the standard industry accepted technologies that prove to be efficient and effective in pursuit of the City's E-Commerce goals.

C. *Vendor E-Payments*

The City will actively migrate vendor payments from paper checks to other forms of payment, including but not limited to: 1) Automated Clearing House (ACH) payments; 2) Wire transfers; and 3) Procurement Card payments.

D. *Direct Deposits*

The City will actively migrate payroll payments from paper checks, to electronic formats, including but not limited to: 1) Direct deposits and 2) Electronic pay cards.

E. *Internet Payment Options*

Working with its depository bank and other financial partners, the City will seek to develop and implement internet payment options of best practices which will allow customers and citizens to pay bills due the City conveniently and securely.

F. *Information Security*

The City will employ security measures consistent with best practice and the City's information security policy to ensure the integrity and confidentiality of customer and citizen data that is stored or is a component of transactions utilizing the City's information technology infrastructure or that of its service providers.





An Open Letter to the Citizens of Fort Worth

Creating a Vision for the Future

Fort Worth City Council in June of every year begins priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this a guide has been developed that we call the “Fort Worth Strategic Goals.”

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on values, vision and a mission for the future
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

City Council will refine and adjust the strategic plan, as circumstances change. Overall, the City of Fort Worth will concentrate on five top-priority strategic goals for fiscal year 2010-11. This strategic goals report is intended to provide a clear and concise statement about where the City Council wants Fort Worth to go over the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The strategic goals describe:

- What City Council desires to be accomplished over the next five years
- What Council would like Fort Worth to be doing differently
- What the impact will be to the citizens
- What challenges and opportunities must be addressed
- How the City’s efforts will be measured

In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community.

Mike Moncrief, Mayor

Salvador Espino,
District 2

W. B. “Zim” Zimmerman,
District 3

Danny Scarth,
District 4

Frank Moss,
District 5

Jungus Jordan,
District 6

Carter Burdette,
District 7

Kathleen Hicks,
District 8

Joel Burns,
District 9

FORT WORTH



BUDGET FORMAT

The FY2011 adopted budget document for the City of Fort Worth provides historical, present, and future comparisons of revenues and expenditures; planned allocations of resources - both fiscal and personnel; and brief descriptions of the anticipated annual accomplishments of City programs outlined in each department's business plan.

FUND STRUCTURE

Operating budgets are divided into several different funds. Activities supported by tax dollars are included in the General Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund and the Municipal Airports Fund. Services that are provided internally by City departments on a fee-for-service basis for other City departments, such as the Equipment Services Fund, are specified as Internal Service Funds. Finally, Special Funds are financial accounts for special revenue sources. An example is the Workers' Compensation Fund, which administers revenue collected in the form of contributions from City departments that incur workers' compensation claim expenses. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The document begins with an overview of the City's adopted budget in the City Manager's message. It is followed by introductory information and summaries of revenues and expenditures, including tax base and rate data. The next sections describe personnel resources by department and finally, a calendar of budget milestones is included.

CITY STRATEGIC GOALS FOR CITY DEPARTMENTS

Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth will continue to concentrate on five top-priority strategic goals for FY2011:

- Make Fort Worth the nation's safest major city
- Improve mobility and air quality
- Create and maintain a clean, attractive city
- Strengthen the economic base, develop the future workforce, and create quality job opportunities
- Promote orderly and sustainable development

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

Departments that comprise the General Fund are listed in an alphabetical order in the budget document. General Fund departments include:

City Manager's Office	Law
City Secretary	Library
Code Compliance	Municipal Court
Financial Management Services	Non-Departmental

Fire	Parks & Community Services
Housing & Economic Development	Planning & Development
Human Resources	Police
Internal Audit	Transportation & Public Works

OTHER FUNDS

The remaining sections are divided into the Enterprise Funds, Internal Services Funds, and Special Funds.

Enterprise Funds include:

Municipal Airport Fund	Solid Waste Management Fund
Municipal Golf Fund	Storm Water Utility Fund
Municipal Parking Fund	Water & Sewer Fund

Internal Service Funds include:

Capital Projects Service Fund	Office Services Fund
Equipment Services Fund	Temporary Labor Fund
Information Systems Fund	

Special Funds include:

Awarded Assets Funds	Lake Worth Trust Fund
Cable Communications Fund	Red Light Enforcement Fund
Crime Control and Prevention District Fund	Risk Management Fund
Culture and Tourism Fund	Special Trust Fund
Environmental Protection Fund	Unemployment Compensation Fund
Group Health and Life Insurance Fund	Workers' Compensation Fund

DEPARTMENTAL BUDGET PAGES

Each departmental budget is comprised of different summary forms. The *departmental/fund budget summary* pages provide a description of departmental/fund responsibilities and consolidation of departmental expenditures and staff levels. These resource allocations are provided for FY2009 unaudited actual expenditures, FY2010

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adopted expenditures, FY2011 proposed and adopted expenditures. Expenditures are broken into five cost categories: personnel services, supplies, contractual services, capital outlays, and debt service. Staffing levels, chain of command, and major functions are depicted through an *organizational chart*. The *departmental objectives and measures* page explains the annual departmental objectives and provides program measures. The *departmental summary by center* pages provide a summary of each departmental center's past, present, and future expenditure and personnel allocations. The budget document is color-coded to allow the reader to reference specific pages more easily. The City Manager's Message and all other descriptive pages in the introductory section are printed on white unless otherwise noted in the following color-coding chart. This chart indicates the page color for each type of recurring page in this document.

<u>PAGE TITLE</u>	<u>PAGE COLOR</u>
Fund Statement	Ivory
Fund Budget Summary	Gray
Cash/Fund Balance	Gray
Fund Five-Year Forecast	Gray
Comparison of Expenditures	Yellow
Comparison of Revenues	Tan
Departmental/Fund Budget Summary	White
Organizational Chart	White
Significant Budget Changes	Green
Departmental Objectives and Measures	Gray
Departmental Summary by Center	Blue

A glossary is included near the end of the document to assist the reader with unfamiliar terminology.

FORT WORTH



BUDGET PROCEDURE, BASIS AND PHILOSOPHY

PROCEDURE

The Fort Worth City Charter provides that on or before August 15 each year, the City Manager must submit to the City Council a proposed budget that provides a complete financial plan for all city funds and activities for the ensuing year. With this requirement in mind, the Budget and Research Division establishes a budget schedule each year to enable the City Manager and their staff to prepare a proposed budget that will meet all provisions of the City Charter and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

Below is a synopsis of each budget process phase as it pertains to FY2011 budget preparation:

Policy Issues:

Departments began the budget process by submitting policy issues that may impact departments in the immediate future. In general, policy issues are salient issues expected to impact the ways in which each department accomplishes its departmental mission over the next five years. Such issues tend to have budget implications. Moreover, they reflect broad trends, rather than specific departmental budget requests for additional authorized positions, equipment, and other major needs.

Multi-Year Financial Forecast:

The City Council is presented with the City's Multi-Year Financial Forecast (MYFF) for the General Fund. The intention was to give the Council a big-picture framework and long-term context in which to make annual budget decisions. The MYFF is updated to reflect the proposed budget and it is presented at that time. The forecast also serves to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years.

On May 25, 2010, the Budget and Research Division, with the help of an outside consultant, presented a five-year financial forecast to the City Council. This comprehensive forecast was developed over the course of three months with the assistance of staff in Financial Management Services, Planning and Development, Human Resources, Housing & Economic Development, and other departments. It featured detailed projections for each expenditure account, including the following: general and civil service salaries; group health insurance; motor vehicle and diesel fuel; and gas and electric utilities. Revenue accounts were projected with similar scrutiny, including: property tax revenue using permitting data and historical growth trends, sales tax revenue using historical analysis and the impact of the current economic environment; and licenses, permits, and fines based on an in-depth analysis by the associated departments. The forecast also included other assumptions, including no net increase in the size of the General Fund workforce through FY2015.

The forecast projected expenditures to outpace revenues in each of the five years, with an average annual growth rate of 1.7% and 5.8% respectively. Personnel costs were projected to grow from 71% of expenditures to 74% in five years, and property taxes – the largest single component of General Fund revenue – were projected to increase at a slower rate than previous years based on concerns with the housing market and economic hardship. The forecast showed that without a realignment of priorities and a streamlining of the City's operations, the City would continue to struggle to reach its General Fund reserve requirement of 10% of all operating costs.

Another concern that was highlighted during the forecast was the volatility of sales tax revenues, which are heavily influenced by prevailing economic conditions, individual consumer discretion and world events. The forecast projected sales tax revenues to be flat as compared to FY2010.

Personnel Data (SBFS) Cleanup:

The annual budget preparation process takes place in early March when the Budget and Research Division opens the Budget Reporting and Analysis Support System (BRASS) Budget software to the departments to start the salary and benefits adjustment/clean up process. The personnel data cleanup allows departments to make any necessary corrections to personnel information from the previous fiscal year to ensure that the appropriate amount of funding is budgeted for salaries and related personnel costs in the following fiscal year.

Budget Kickoff:

The “Budget Kickoff” meeting was held on April 9th so the Budget and Research Division could distribute budget instructions and standard budget forms to departments. This also marked the opening of the BRASS Budget system for the departments to input their budget requests.

Budget Reductions:

During the FY2010 budget process, the City Council directed staff to start earlier on FY2011 budget development to ensure ample time to make decisions on critical and complex budget issues.

Accordingly, staff worked with the Council in January to begin developing priorities on which to build the FY2011 budget. On January 26, the City Council took a monumental step in this direction and adopted a resolution establishing priorities for developing the budget. These priorities not only shape the budget process but they also provide direction on delivering essential services to our residents. Public Service had eight priorities while administrative service had five priorities.

Public Services Priorities

- Has an immediate or near-term effect on public safety; emergency response
- Meets a Charter / State / Federal mandate or is a long-term contract.
- Has a long-term and potentially severe effect on the public.
- Has a long-term effect on public safety, but is not severe
- Required construction / maintenance of infrastructure owned by the City
- Provides funds through a direct revenue generating or collection function
- Has a beneficial effect on the lives of a significant segment of the population and is not the core service of any outside entity.
- Any program, activity or service that does not meet the above priority is a complementary service.

Administrative Services Priorities

- Meets a Charter / State / Federal mandate or is a long-term contract.

- Is necessary in the short term for delivery of a core service.
- Has a long-term and potentially severe effect on the organization
- Is necessary in the delivery of a core service
- Is beneficial but not critical in the delivery of a core service

Each General Fund department reviewed their current programs and provided detailed information to determine which priority is being met by each service. As a result, the program prioritization was presented to the City Council.

In May of this year, staff presented City Council with the annual Economic Forum and a Five Year Financial Forecast of the General Fund. The forecast illustrated the growing difference between revenues and expenditures as well as how the economic downturn was anticipated to severely impact Fort Worth. In addition to the growing expenses and decreasing revenue, the increase in funding requirements for retiree health care, employee retirement contributions and to maintain the 10% reserve fund balance, initially yielded a General Fund budget gap of approximately \$77 million.

In order to manage the then updated budget gap of approximately \$77 million identified for FY2011, staff developed an online budget exercise that allowed residents to provide input on how to close the budget gap. Additionally, staff conducted a public input meeting and open house. Citizens of Fort Worth were invited to an open house to learn more about the budget issues prior to an open meeting to solicit their input, comments and recommendations. The budget necessitated curtailing spending through departmental and citywide reductions and vacancy management. Certain critical service enhancements were also considered in this budget.

Departments were asked to critically reviewed their organization and services and submitted 10% (5% for Police and Fire) reductions based on the prioritization of their programs. Staff explored options for consolidating, privatizing, outsourcing or reducing these functions with the goal of shoring up the anticipated budget shortfall. As the department reviews began, there were several meetings and presentations that occurred and provided guidance on budgetary issues.

Departmental Request Phase

Departments prepared base budget requests to continue current services within a specified target figure. Any new programs a department considered were submitted as improvement/exception decision packages. The consequences of the failure to fund these items also had to be provided. The departmental budget request was comprised of a line-item expenditure request that is supplemented with detailed justifications. All requests for funding had to be related to specific program needs and had to be measurable in terms of effectiveness and/or indicators. This phase lasted until early May, when the BRASS Budget System was closed and departments were required to submit their requests for the next fiscal year.

Analyst Recommendation Phase

The Analyst Recommendation Phase of the budget process began with careful Budget Analyst review of the budget requests submitted by their assigned departments. Based on analysis of historical spending patterns and careful consideration of Budgetary Supporting Detail and other information provided, the Budget Analyst made adjustments to a department's budget request. During that analysis process, some Budget Analysts returned to a department for clarification regarding budget requests. In that manner, Budget Analysts formulated their budget

recommendations, which were then presented to the Budget Manager and subsequently to the Budget Officer responsible for the budget. Once budget recommendations were determined, each Budget Analyst drafted a Departmental Reconciliation sheet for each of their departments, which summarized recommended budget and authorized position levels, as well as all proposed major funding changes. Based on feedback from the Budget Officer and the Budget Manager, the analysts made any necessary modifications to the budget recommendation for each department.

Proposed Budget Phase:

The City Manager directed the Assistant City Managers to review submissions and develop consensus-based recommendations. Upon completion, the City Manager met with the Assistant City Managers and the Budget staff to review these recommendations and make any necessary adjustments. Budget staff implemented the final changes and began preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages, as well as program reduction packages. While improvement packages represent expanded or new programs, reduction packages represent a department's proposal for potential programs or items to be cut from the budget, should the City Council determine that budget reductions are necessary. The unfunded packages appear by department in the ranking order provided by each department. The reduction packages contained the result of Departmental Program Prioritization, which was a city-wide exercise conducted to define its programs and identify the direct and administrative costs associated with them. These improvement and reduction packages are reviewed as part of the budget process. The City Council is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages allow the Council to compare the needs in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's Proposed Budget is presented to the City Council, the City Council deliberation phase begins. In this phase, the City Council will hold a number of budget study sessions in which the departmental budgets are presented to Council members for their review and input. These budget study sessions occur over a one-month period and may result in City Council-directed modifications to the Proposed Budget. These study sessions result in the adoption of the budget at a City Council meeting in mid-September after a minimum of two public hearings where citizen's comment has been received and considered by the City Council. The newly adopted budget becomes effective October 1.

Adopted Budget Phase:

In the Adopted Budget Phase, budget staff incorporates all budget changes agreed upon by the City Council into the budget document. The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Supplementary data is provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a listing of departmental objectives and corresponding program measures, a five-year revenue and expenditure forecast and a summary of expenditure and staffing levels by cost center.

PHILOSOPHY

On November 8, 1984, Fort Worth voters approved a number of amendments to the City Charter relating to the budget process. These amendments were substantially based on the budget section of the Model City Charter and replaced certain archaic elements of the old charter that had not been modified since 1924. It is believed that these amendments facilitate the budget enactment and administration process. Included within these charter revi-

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sions were amendments that clarified and simplified the three types of appropriation transfers. At any time during the fiscal year, the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or section upon compliance with such conditions as City Council may establish by ordinance. Upon written request by the City Manager, the City Council may, by ordinance, transfer part or all of any unencumbered appropriation balance from one department to another. If at any time during the fiscal year the City Manager certifies that there are revenues in excess of those estimated in the budget that are available for appropriation, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of the excess.

The City's basis of budgeting system is designed to be consistent with its accounting system, the modified accrual basis of accounting. Under this system, revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred within the current period.

In accordance with its accounting system, the City of Fort Worth's budget development process is built on the historical analysis of line-item expenditures. Additionally, program performance measures have been The City Manager directed Assistant City Managers to review submissions and develop consensus-based recommendations. Then the recommendations were reviewed with the City Manager. Once the City Manager received the preliminary budget recommendations, he met with the Assistant City Managers and the Budget staff to review and make adjustments to the recommendation. Following that review, the City Manager made final changes to the recommendations. Budget staff implemented those changes and provided departments a copy of their Departmental Reconciliation sheet, on which budget recommendations were summarized. This was followed by the beginning of the preparation of the City Manager's proposed budget document, entitled the Annual Budget and Program Objectives as Proposed by the City Manager. Throughout the spring and summer, the City Manager and city staff discussed the development of the budget and elicited policy direction from the Council through several budget workshops, thus further framing the proposed budget.

BASIS OF BUDGETING

The City adopts an annual budget for the General Fund for which the level of expenditure may not legally exceed appropriations for each department or fund classified in the following categories:

Personnel Services
Supplies
Contractual Services
Capital Outlays, and
Debt Service

Proposed expenditure appropriations for all departments and operations of the City are prepared under the direction of the City Manager. The City Manager may not amend appropriations within the above-mentioned categories for a department without seeking City Council approval. The City Council may increase, decrease or reject any item in the budget submitted by the City Manager taking into consideration the recommendation of the City Manager.

The City budgets for governmental funds, which include the General Fund and Debt Service based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the same period and expenditures (expenses) are recorded when incurred.

Exceptions to the modified accrual basis of accounting are as follows:

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- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Sales and use taxes are considered to be revenue when received rather than when earned.

The budgets for all proprietary funds, which include Enterprise Funds, Internal Service Funds, and Special Funds, are prepared using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. There are a few exceptions to this accounting treatment and they are:

- Capital outlay is budgeted as expenditure in the year purchased.
- Depreciation is not budgeted.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.

Operating expenditures are controlled at the department level for General Fund and the fund level for other funds and may not exceed appropriations at those levels. Budget transfers within a department may be made with administrative approval, provided that the transfer is within the same fund. Transfers between departments within the same fund require City Council approval by resolution. Transfers between funds require City Council approval by resolution or ordinance. Increases in total appropriations require City Council approval by ordinance. Since expenditures may not legally exceed budget appropriations, amendments to the budget are sometimes required. A budget amendment is accomplished via a supplemental appropriation, which requires City Council approval by ordinance.

2011 Schedule for Budgeting and Tax Collection
(Tax Rate Does Not Exceed Effective or Rollback Tax Rate)

Date	Event	Statute / Code	City Charter
May 1	Mailing of Notices of appraised value by Chief Appraiser to property owners "by May 1 or as soon thereafter as practicable."	Tax Code 25.19(a)	
May 15	Deadline for Chief Appraiser to submit appraisal records to Appraisal Review Board (ARB) for determination of protests "by May 15 or as soon thereafter as practicable."	Tax Code 25.22(a)	
June 22	Deadline for City Council to make changes to the residence homestead exemption –exemption must be adopted by the governing body of the taxing unit before July 1 in the manner provided by law for official action by the body. Note: Adoption of homestead exemption must be by ordinance (no City Council meeting on June 29 th)	Tax Code 11.13(n)	
July 10	Verify dates on Planning Calendar and ensure any forms modified by Comptroller for 2010 are distributed.		
July 20	Deadline for ARB to approve appraisal records		
July 20	Prepare IR for submission to Council of (1) appraisal roll and (2) collector's certification of an estimate of collection rate for current year.		
July 23	Receipt of certified appraisal roll		
July 25	Deadline for Chief Appraiser to certify rolls to taxing units.	Tax Code 26.01(a)	
July 26	Prepare IR for submission of appraisal roll to governing body and collector's certification of an estimate of the collection rate for the current year. NOTE: <i>"If the collector certified an anticipated collection rate in the preceding year and the actual collection in that year exceeded the anticipated rate, the collector shall also certify the amount of debt taxes collected in excess of the anticipated amount in the preceding year."</i>	Tax Code 26.04(b)	
July 27	Submission of appraisal roll to governing body by IR, collector's certification of an estimate of the collection rate for the current year [26.04(b) "by August 1 or as soon thereafter as practicable . . ."]. - Brief presentation made to the City Council	Tax Code 26.04(b) 26.04(e)	
July 29	(1) Draft IR for effective and rollback tax rates. (2) Draft form for calculation of effective and rollback tax rates, statement and schedules. <i>Comptroller has prescribed form for this</i>	Tax Code 26.04(e)	
August 3	Submission to Council of effective and rollback tax rates [26.04(e) "by August 7 or as soon thereafter as practicable . . ."] by IR City Council briefing on effective and roll back tax rates, publication and notice requirements	Tax Code 26.04(e)	

2011 Schedule for Budgeting and Tax Collection
(Tax Rate Does Not Exceed Effective or Rollback Tax Rate)

Date	Event	Statute / Code	City Charter
August 4	Prepare, review and send Notice of Public Hearings on budget to newspaper to be published on <u>AUGUST 7</u> [Notice of hearing on budget must be published 10 days before first budget hearing. If the proposed budget will require raising more revenue from property taxes than in the previous year, notice must contain statement set forth in LGC 102.005(b)]	LGC 102.005; 102.006; 102.0065	
August 4	Send to newspaper for publication of effective and rollback tax rates, statement and schedules. (paper requires 3 days lead time for publication)	Tax Code 26.04(e)	
August 5	(1) Ensure budget presentation is on pre-council agenda for presentation of the budget on August 10		Ch X, Sec 1
August 7	Publication of Notice of Budget Hearings in newspaper	LGC 102.0065(c)	
August 7	Publication in newspaper of effective and rollback tax rates, statement and schedules [26.04(e) “by August 7 or as soon thereafter as practicable”]	Tax Code 26.04(e)	
	Proposed budget presented to City Council at the Pre-Council Meeting [On or before the 15th day of August , the manager shall submit to the Council a proposed budget for the ensuing fiscal year...]		Ch X, Sec 1
August 11	Proposed budget filed with the municipal clerk [Budget officer shall file the proposed budget with the municipal clerk before the 30th day before the governing body makes its tax levy] If the proposed budget will require raising more revenue from property taxes than in the previous year, then must contain cover page statement set forth in LGC 102.005(b) The proposed budget shall be made available for public inspection and posted to the City’s website	LGC 102.005(a) 102.005(b) LGC 102.005(c)	
August 12	(1) Prepare Appropriation Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance to be submitted to the M&C Center by August 12 th (2) Ensure Public Hearing and all ordinances are on the Council agenda for first reading at <u>AUGUST 17</u> CC meeting [full ordinance captions to be listed on the agenda]		Ch X, Sec 2
August 13	City Council Budget Retreat		
August 17	First reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance at Council Meeting with Public Hearing - Full ordinance captions to be listed on the agenda and read into the record - Public Hearing at Council meeting (1 st hearing)		Ch. X , Sec 2

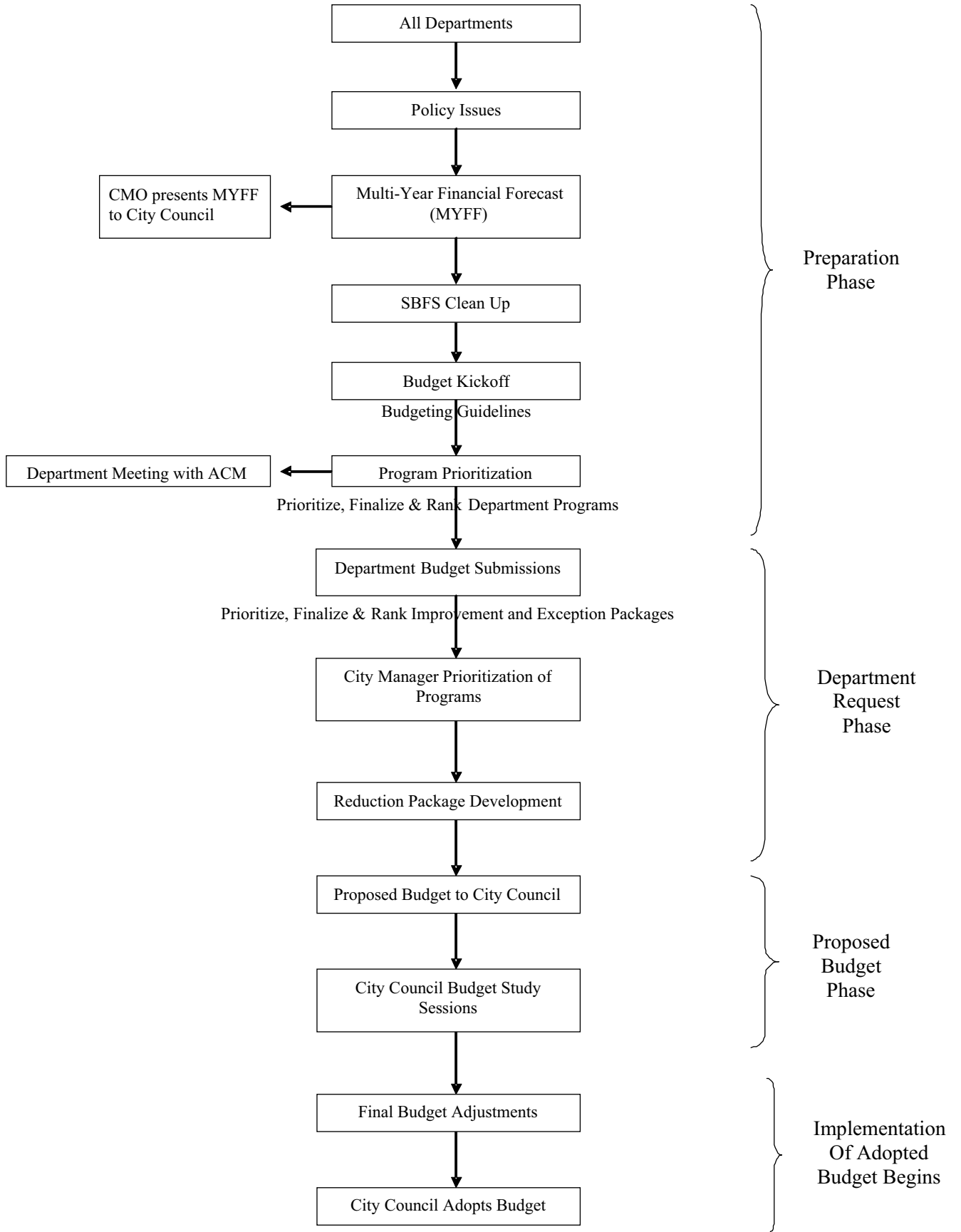
2011 Schedule for Budgeting and Tax Collection
(Tax Rate Does Not Exceed Effective or Rollback Tax Rate)

Date	Event	Statute / Code	City Charter
August 18	Send appropriation ordinance and debt service ordinance to newspaper for publication on <u>AUGUST 21</u> . Note: Ordinances should be published in newspaper of general circulation following initial reading [Note: Publication should occur in standard publication time of 3 days or as soon thereafter as possible]		Ch. X, Sec 2
August 19	Ensure Public Hearing and Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on agenda		Ch X, Sec 2
August 21	Verify appropriation ordinance and debt service ordinance are in newspaper		Ch. X, Sec 2
August 24	Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (2 nd hearing)		Ch. X, Sec 2
September 9	Prepare Resolution to ratify property tax revenue increase (to be considered on <u>September 21st</u> Council agenda if necessary) Adoption of a budget that will require raising more revenue from property taxes than in the previous year requires a separate vote of the governing body to ratify the property tax increase reflected in the budget.	LGC 102.007(c)	
September 9	Ensure Public Hearing and Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance are on agenda		Ch X, Sec 2
September 14	Public Hearing on Appropriations Ordinance, Debt Service Ordinance, and Ad Valorem Tax Ordinance at Council Meeting (3 rd hearing)		Ch. X, Sec 2
September 16	(1) Ensure full caption of Appropriation Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (<u>in that order</u>) and Public Hearing for each are on Council Agenda (2) Ensure separate Resolution is on Agenda to ratify property tax revenue increase reflected in the budget (if necessary) (3) If taxes collected to fund Maintenance & Operations is more than last year, ensure appropriate language is included in tax levy ordinance [26.05(b)(1)].	(2) LGC 102.007(c) (3) Tax Code 26.05(b)(1)	Ch. X, Sec 2

2011 Schedule for Budgeting and Tax Collection
(Tax Rate Does Not Exceed Effective or Rollback Tax Rate)

Date	Event	Statute / Code	City Charter
September 21	<p>Second reading of Appropriations Ordinance, Debt Service Ordinance and Ad Valorem Tax Ordinance (full ordinance captions to be listed on the agenda and read into the record)</p> <p>- Public Hearing at Council Meeting (4th hearing)</p> <p>(1) Council adopts Appropriations Ordinance</p> <p>(2) Council adopts Debt Service Ordinance</p> <p>(3) Council adopts Ad Valorem Tax Ordinance</p> <p>(4) Council adopts Resolution ratifying property tax revenue increase</p> <p>DEADLINE TO ADOPT TAX RATE (actual deadline is Sept 30th but this date was suggested to avoid any timing issues and for compliance with contract with Tarrant County Tax Assessor's Collection contract)</p> <p>[The governing body shall adopt a tax rate for the current tax year and shall notify the assessor of the rate before the later of Sept 30 or the 60th day after the date the certified appraisal roll is received. If rate is not adopted by this date, the rate becomes the lower of the effective tax rate or the tax rate adopted for the preceding tax year]</p>	<p>(4) LGC 102.007(c)</p> <p>Tax Code 26.05(a) 26.05(c)</p>	
September 22 or ASAP	<p>(1) Budget officer files approved budget with Municipal Clerk</p> <p>(2) Budget officer places budget on website</p> <p>(3) Budget officer files approved budget with County Clerk</p>	<p>(1) & (2) LGC 102.008</p> <p>(3) LGC 102.009(d)</p>	
September 22	<p>(1) Send Appropriations Ordinance to newspaper for publication with schedule of changes made to original budget</p> <p>(2) Send Debt Service Ordinance to newspaper for publication</p> <p>(3) Publish Tax Levy Ordinance twice after passage</p> <p>(4) <u>Website Homepage Notice</u> is published after adoption of budget (must include statement that City adopted a tax rate that will raise more taxes for M&O than last year's rate if applicable)</p>		<p>Ch. X, Sec. 2</p> <p>Ch. XXV, Sec. 2</p> <p>(4) Tax Code 26.05(b)(2)</p>
September 23	<p>Submit tax rate to the Tax Assessor</p> <p>Prepare and submit M&C for City Council to approve tax roll</p>		
September 25	<p>Appropriation Ordinance published in the newspaper; budget becomes effective upon publication</p>		Ch. X, Sec 2
Sept 28	<p>City Council approves M&C to approve Ad Valorem Tax Roll (Tax Assessor's calculation of taxes on each property using tax rate adopted)</p>	Tax Code 26.09(e)	
Oct. 1 or ASAP	<p>County Tax Assessor mails tax bills</p>		

Budget Process



FORT WORTH

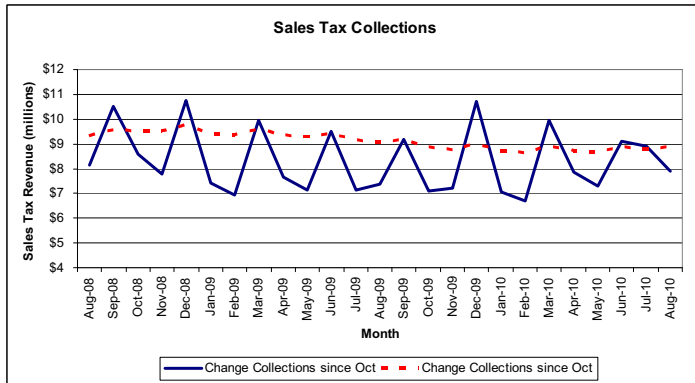


FORT WORTH'S ECONOMIC ENVIRONMENT

The City of Fort Worth began its FY2011 budget process in January 2010 in a sluggish economic climate that had most standard economic indicators, such as unemployment, inflation, and new construction, continuing toward a downturn in the local and regional economies that mimicked a stronger, national trend in the same direction.

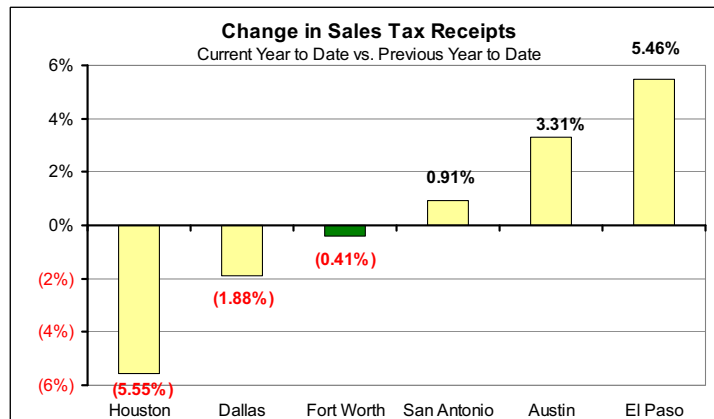
Each year the City of Fort Worth budget process begins with a thorough analysis that attempts to predict and evaluate how economic, financial, and population trends will affect both the resources available to the City of Fort Worth, as well as possible additional demands for City services. This information is provided to policymakers to assist them in making the best possible decisions during the budget evaluation process. This year, the local economic picture has been depressed, with property values declining, sales tax flat, and other indicators, such as the numbers of permits issued for new houses, declining significantly, indicating an overall cooling in the local economy.

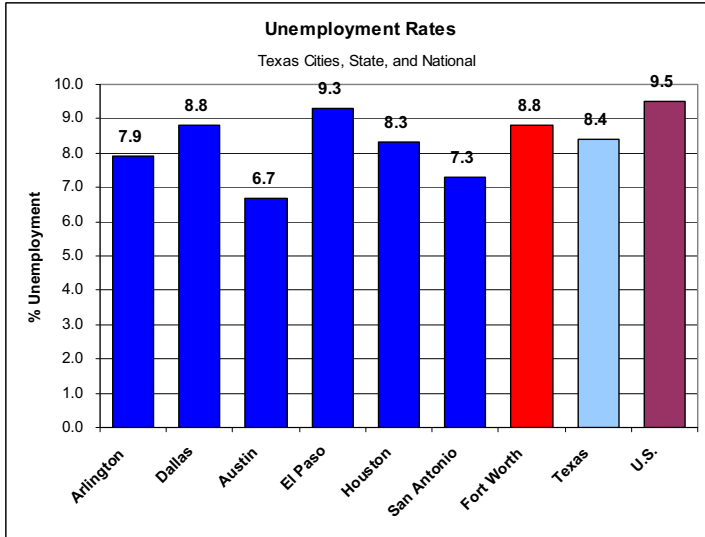
The City's revenue is comprised of property taxes (54%), sales tax (19%) and other sources including fees (27%). Although the City tries to maintain a diverse tax base, sales tax revenue remains an important indicator of the City's economic condition and must be closely monitored throughout the fiscal year. From 2003 until 2009, Fort Worth's actual sales tax collections experienced positive growth; however, sales tax collections have declined since then. The expected overall drop in consumer confidence caused sales tax growth to slow considerably. The economy has entered a protracted recession, and sales tax revenue experienced negative growth through most of FY2010.



The actual sales tax collection year-to-date in August 2010 was approximately 0.41% lower than the year-to-date value for the same month last year. The most recent 12-month moving average (August 2010) was approximately 2.25% lower than the previous 12 month moving average.

Sales tax revenue for Fort Worth remains in the middle of the pack when compared to other large Texas cities. Year-to-date revenues in August for Houston are 5.55% below last year, and are down 1.88% for Dallas. San Antonio has seen slight growth, at 0.91%, while Austin and El Paso have significant positive trends, at 3.31% and 5.46% respectively.

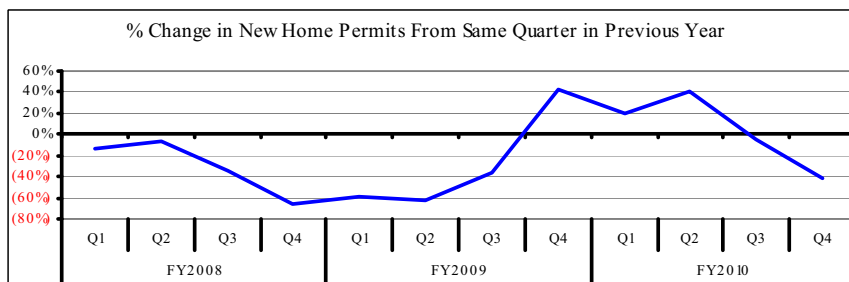
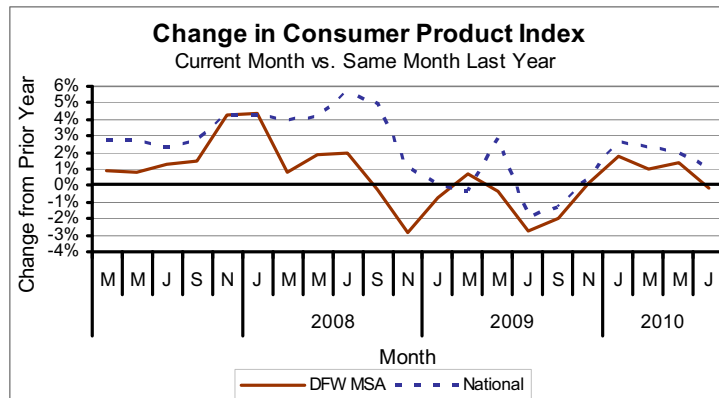




The City's unemployment rate was 8.8% for August 2010, a figure slightly higher than the Texas average of 8.4% for the same month. Unemployment in Texas is lower than the national unemployment rate of 9.5% for the same month. Unemployment levels are expected to remain flat nationally, as the economic situation continues to be uncertain. The level of unemployment in Fort Worth has tracked lower than the national average partly due to the economic impact of the Barnett Shale and the higher rate of economic growth experienced in the area. However, the national economic slow down has

already reduced gas and oil prices, and if they continue to fall, the economic impact of the Barnett Shale may not be enough to prevent a more significant rise in the number of unemployed local workers. Additionally, overall growth in the regional economy is expected to slow considerably, in conjunction with the nation as a whole.

The Consumer Price Index (CPI) indicates the average price paid by households for a representative sample of goods and services. The CPI for the D/FW Metroplex, recorded in July 2010, showed prices declining by 0.2% over the same month last year. The national change in CPI for the same period was growth of 1.1%. The CPI for the D/FW Metroplex has increased slightly in the last few quarters, and the rate of growth has been slowing. Higher percentage changes in the average price of good suggest economic instability and are less desirable than small percentage price changes.



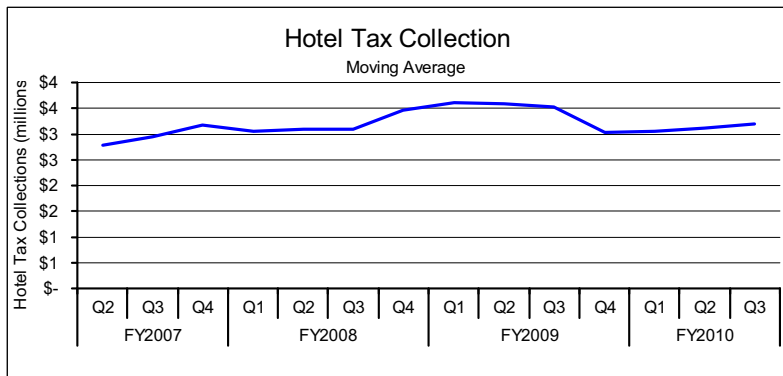
The City of Fort Worth Planning and Development Department reported a 40.68% decline in the number of Single-Family Building Permits issued for the fourth quarter FY2010 (July-September) over the same period last year.

The decline in the number of permits issued for single-family homes represents a significant change from the historic numbers of permits issued in FY2006. This decline is not entirely

surprising, however. This sector of the economy has experienced a decline nation-wide, a situation largely due to irresponsible lending for home mortgages. Careless lending caused the mortgage market to essentially collapse, limiting the availability of credit for new home buyers in the area. Buyers who cannot secure credit cannot purchase new homes. Builders then face excess inventory and are not willing to build new houses until those they already have built are sold, thereby drastically decreasing the number of permits issued for new construction.

While the decrease in the number of permits issued is an indicator of the slowing growth in the Fort Worth economy, a slight positive is the increase in total value represented by these permits. The total new value of single-family homes built in FY2010 was \$447,097,060. This represents a 7.7% increase from FY2009, despite the declining number of permits. This suggests that individuals are choosing to build more expensive homes than in previous years, which may provide a boost for property tax revenues in FY2012.

Another indicator of the local economic picture is the collection of Hotel/Motel Tax revenue. This revenue is used to fund efforts to promote the City nationally and internationally. The 12-month moving average has been increasing this year after a sluggish FY2009, and year-to-date collections are up 10.7% from last year. Hotel taxes are generally a lagging indicator of recovery, as individuals and businesses reduce their travel during times of economic uncertainty. Fort Worth may also see a boost to hotel tax collections in FY2011 as a result of the 2011 Super Bowl.



The economic indicators provided in this summary give a broad view of how the City of Fort Worth's economy is performing. The current figures offered in this profile will change with time. As watchful consideration is given to each indicator, the City will manage its budget with continued, additional caution.

FORT WORTH



POLICY ISSUES

This section provides an overview of issues that are expected to result in some level of budgetary impact over the next one to five years. The issues listed are often in the preliminary, problem identification stage, but could pose significant resource allocation challenges in the near future. Adequately addressing these issues will require some sort of City Council action/decision. While some of the issues may result in requests for funding, others may require setting broader policy to address future service needs in the City of Fort Worth.

City Manager's Office:

Closed Captioning – Staff was able to find savings in its FY2009 budget to fund closed captioning services for FY2010. This allocation only includes services for Council and Pre Council meetings. Expansion of the service beyond this will require additional funding.

Reliance on Federal Funding – Funding from the U.S. Equal Employment Opportunity (EEOC) and the U.S. Department of Housing and Urban Development's Fair Housing Assistance Program (FHAP) provides funding for the City's fair employment, fair housing, landlord and tenant counseling. Fluctuations and decreases in EEOC and FHAP funding will impact the staffing levels requiring the department to secure local funds in order to continue to enforce the City's anti-discrimination in employment laws, enforcement of fair housing laws and provide the same level of service to neighborhoods, landlords, tenants and housing providers. The reliance on federal funding is classified as near term as municipalities are typically impacted by the federal budget and possible budget cuts. Over the past five years, outside funding from the above sources has decreased by 11% or \$76,000. This downward trend is expected to continue at an increased pace that may exceed \$100,000 over the next five years thus impacting the department's ability to fund staff and operations. Future inflationary pressures are not included in this estimate.

City Secretary:

Enterprise Information Management System (EIMS) and Staffing – In FY2009 the City Secretary's Office completed the pilot program for document imaging/workflow software process. The total software/hardware associated costs of \$1.2 million would be necessary for this system city-wide. Incremental funding of approximately \$300,000 for the next four years would be required in order to provide for a systematic funding and implementation process though out all city departments. Upon the implementation of the City's EIMS software system, one additional Records Information Management (RIM) position is necessary to handle the increasing volume of electronic records that will be part of the EIMS system. This position will oversee the retention and disposition of the electronic records so that they are properly managed. This enterprise coordination will greatly enhance information and process management efficiency and collaboration across the organization.

CFW Code of Ordinances – The City Code of Ordinances has not been re-codified in 24 years. Legal review of the Code Book is needed in the near term, estimated cost at \$30,000 to \$48,000.

Restoration of City Council Minute Books – Approximately 70 to 80 historical minute books need to be restored. Cost estimate for this project is \$120,000, which includes restoration of covers, de-acidification of pages and imaging of books.

Code Compliance:

Service and Program Enhancements – The Code Compliance Department has worked hard in distributing limited staff and resources to effectively meet the needs of each citizen, as well as, to target areas where there are greater demands for service. With continued growth and expansion of the city, the Department has identified specific staffing and equipment needs to address increased code, health, and animal control related issues. These needs include: Expansion of Animal Control Field Operations (5 FTE) to meet the increased demand for service, Safe Neighborhood Initiative Team (6 FTE) that would serve a dual role as Animal Care and Control/Code Officer for seamless service delivery, Expansion of the Rental Registration Section (6 FTE) to concentrate on the inspection of rental structures having 1 or 2 units, Expansion of the Community Service Section (4 FTE) to a 7-day work week supporting the North and South Field Operations, Nuisance Abatement and Animal Control, Tire Enforcement Team (2 FTE) to monitor tire shop manifests, the transport, and legal disposal of used tires, Expansion of Code Field Operations (7 FTE) to create a central city Code District, Expand Building Standards Division (2 FTE) to increase the number of Category I demolitions to be adjudicated through the Building Standards Commission each month, Training Officer (1 FTE) to provide consistency in training regarding interpretation, application and enforcement of City ordinances and provide ongoing training, testing and proper documentation to maintain officer state certification and Hotel/Motel Team (2 FTE) to systematically check and monitor all hotels and motels in the city for compliance. First year costs would be approximately \$4,139,682 with estimated potential revenue of \$264,250.

Northside Animal Control and Care Center – Fort Worth continues to expand to the north and west and a large percentage of service calls originate on the north side. The lone Animal Care and Control facility is currently on the far Southeast part of the city. This creates significant operational inefficiencies due to travel times, fuel costs and wear-and-tear on vehicles. There is a need for a north side animal care and control shelter annex with adequate staffing (15 FTE) and operating budgets. First year costs would be approximately \$708,859 (not including facility and/or land acquisition costs).

Housing and Economic Development:

Fort Worth Partnership for Community Development – The City of Fort Worth along with the Amon Carter Foundation, the Sid Richardson Foundation, and the local business community created this partnership. Initially, the City made a three-year commitment to fund the Partnership in the amount of \$800,000 (\$275,000 in FY2007, \$275,000 in FY2008 and \$250,000 in FY2009). The initial \$275,000 funding was provided in FY2007 by using funds acquired through the sale of real property. Additional, funding was provided by the Local Development Corporation to make up for the lack of FY2008 funding. Due to budget constraints, funding has not been requested as originally supposed to be for FY2009. The organization is requesting funding for the programs moving forward. The request is that annual funding be reduced to \$100,000 annually after the last portion of the initial commitment is made available. The final portion of the original commitment was \$250,000, which would have been due this past fiscal year.

Funding to Repay the City's Federal Line of Credit for HUD Findings – The City of Fort Worth has been receiving grant funding from the Department of Housing and Urban Development (HUD) since 1986. Periodically, HUD audits the grant expenditures to ensure compliance with HUD regulations. Based on HUD audits and reviews which determined that

some grant expenditures are ineligible, there is the potential for the City to be required to repay its federal line of credit with non-federal funds in an amount over \$2 million dollars in the next few years. Currently, a total of \$657,094 is being held in an escrow account in anticipation of repaying these HUD findings. Once the current escrow account is exhausted, funds will be needed to reimburse HUD for any additional ineligible expenditure.

Fire:

2nd Fire Company for Stations North of the Loop – The City has nine fire stations in the area north of loop 820, of those only two stations (Stations 35 and 38) have 2nd fire companies. The lack of a second company delays an aerial apparatus for multi-story buildings by 20-30 minutes and results in long response time during multiple events such as weather-related EMS and fires. One company per year should be added to existing remaining seven North fire stations.

Spinks Fire Station – Design for Fire Station 42 at Spinks Airport is underway. The Aviation Department will pay for the portion of the station used for aircraft rescue and firefighting. The estimate for the structural portion of the station is \$3 million. This amount is needed in addition to Aviation funds. Initially 15 new firefighters would start training in the Fall of 2011 in order for the station to open in the first quarter of 2012.

Walsh Ranch Fire Station – The Walsh Ranch development in far west Fort Worth is expected to see the first residential structures in 2012. With response times from existing fire stations to the development ranging from 9 - 16 minutes, a station in the development will be needed by 2013. For planning purposes the station design/construction cost is \$5 million. An additional \$750,000 for fire apparatus is needed.

Law:

Prosecutor for Additional 4th floor Municipal Court Courtroom – The Law Department anticipates the potential addition of a courtroom on the 4th floor of the Municipal Court will necessitate an additional prosecutor position and additional office space. Additionally, Law anticipates the need for two additional prosecutors over the next five years as the population grows and cases filed in Municipal Court increases.

Library:

Collections – As Fort Worth continues to grow, the demand for up-to-date materials that are available in a variety of formats grows. Funds for material collections have not increased to meet this demand. In FY2011 funding for the materials collection was reduced by \$293,289. Without adequate funding collections will continue to age and become outdated, worn materials may not be replaced readily and new formats (e-books, downloadable media) will continue to be minimally available to residents.

Facilities – In general, the Fort Worth Library is trying to offer a full range of services in facilities that are small, old and with infrastructures that do not meet modern service demands. Many lack community meeting spaces and while buildings are well maintained, funds are needed to correct infrastructure deficiencies, replace and/or upgrade systems.

Technology – Technology recommendations from the 2004 Fort Worth Library Services Plan to improve service and increase efficiency have not been implemented. Although public use of computers is one of the Library's most used services, many public access computers are over 5

years of age. Repair and maintenance is time consuming. Self service check-out stations are minimally available in the busiest facilities and radio frequency identification technology to increase staff efficiency is just being introduced with the opening of the new Northwest Branch Library.

Municipal Court:

Lake Worth – The Lake Worth Trust Fund has been decreasing due to the sale of properties around the Lake. The fund has historically been used to fund Lake Patrol operations consisting of 6 Marshals and vehicles. Although several options have been explored, including giving operational control to the Police Department, the general consensus is that because it costs more to staff the Lake Patrol with police officers than marshals, it will eventually be included in the Municipal Court General Fund budget item.

Parks and Community Services:

Parks, Medians and Rights of Way – Growth and Annexation Increase the Need for Funding and Facilities – Growth of the city in new developing areas located further away from existing infrastructure, operational support and services continues to place increased demands on existing resources. New budget dollars are directed to these areas which places a greater burden on existing operations and maintenance activities in older, central city areas where much of the infrastructure has exceeded its useful life.

Growth in Park Units and Acreage – As a result of the 2000 Neighborhood and Community Park Dedication Policy, fully developed parks are coming on-line requiring immediate services. Since 2000 the City has acquired over 869 acres of new parkland. Due to city growth over the last decade, there will be a continued need for both neighborhood and community parks in underserved areas in accordance with the Park, Recreation and Open Space Master Plan. Additional park acreage annual maintenance is currently estimated at \$4,115 per acre resulting in a need to increase total operating expenses accordingly. Funding will be needed for park/athletic field staff and maintenance facilities to increase efficiency and meet current standards. All park district operation compounds are located inside Loop 820. Parks in “outlying areas” currently require a 30-minute+ drive to reach. Although contract maintenance is the primary source for the delivery of new services, to be fully effective a diversified operations and management strategy is necessary including the use of force account labor.

Zoo Improvements – Per the operations contract with the Zoological Association, appropriation of funds to underwrite utility improvements and commercial insurance of Zoo structure continues as projects are approved for construction or renovation by the City at the Zoo would be paid by the City. A review of current and proposed Zoo projects is completed annually. Utility improvements for approved construction are estimated at 1% of the construction, however, the actual amounts can be less or greater than 1% depending on the age of the infrastructure being improved. The actual construction and operation of the new exhibits are funded through the Zoo Association. The cost for insurance and any repairs to the actual exhibit buildings are provided by the City annually.

Aquatic Program – The FY2011 Adopted Budget required the closure of all City of Fort Worth public swimming pools. The Forest Park Swimming Pool infrastructure failed in the FY2010 swimming season and cannot be reopened without investment in rebuilding the infrastructure. In accordance with the City-wide Aquatic Master Plan adopted in January 2008, the ground

work for a long term comprehensive approach to replace existing facilities which have exhausted their useful life has been laid. The 20 year plan currently calls for construction of contemporary designed facilities including Medium Family Aquatic Centers and “spray-grounds” as well as indoor partnerships. Capital funds for design and construction require allocation and, once complete, operating dollars will be necessary to service and program these facilities which most likely will rely on a subsidy for sustainability and affordability.

Addition of Community Centers – The 2004 CIP allocated \$7.5 million for the design and construction of three community centers. The south central area of the city has been designated for one center which is scheduled to come online in FY 2013. The second facility will be located in the far southwest area and is targeted for completion in FY 2013. Both facilities will require funding for initial costs to open including furniture, supplies and equipment; thereafter, on-going costs to maintain programs and operations. The third center which opened in 2008 and is located in the northern area of the City is operated under contract with the YMCA.

Planning and Development:

New Permitting Software – The City’s growing needs and increased complexity have taxed the department’s permitting software (Permits Plus) beyond its capabilities. Several departments are dependent upon the software including Fire and Parks. Additionally, this permitting system is primary in providing checks and balances for verifying revenue. The City needs to address replacing or performing major upgrades to ensure continued maintenance, support and functionality of this critical software.

Development Activities – Several years ago the City experienced a period of unprecedented growth and staff was unable to adequately service the demand. Service delivery times were high for customer service, inspections and plan review. However, following input from the development community, the Development Division underwent a series of changes in an attempt to improve the quality and speed of its service delivery. These changes included office renovations, implementation of many new policies and practices, and an increase in the number of approved positions assigned to various Development sections. The net result has been a reduction in service delivery times. National and local development activity has waned due to the national economic difficulties. During this economic downturn, Development activities and revenues decreased; subsequently, severe cuts were made to the Division’s budget and staffing. If development activity resumes with economic recovery, resources need to be reallocated insuring timely responses to citizens and developers to encourage growth and heightened property values within the City.

Police:

Increasing Jail Cost – In FY2011, the jail cost will increase by \$210,017 to \$5,460,461 in the base contract amount due to the annual automatic increase clause of 4%. A separate line item cost in the contract providing for guarding inmates after being admitted to a hospital will be shifted from the jail contract to a separate professional services contract. The daily inmate housing rate will also be increased by 4%. The jail contract calls for an audit of the contract costs, which is being completed by the City’s Internal Audit Department. It is hoped that the audit will provide the City a decrease in contract costs for FY 2012. However, the Crime Control and Prevention District (CCPD) contribution to the jail contract was capped off at the FY2005

funding level. Since the amount not funded by CCPD will continue to increase at a rate of about 4% a year, a future objective is to entirely shift jail costs to the General Fund.

Civil Service Pay Plan – The Crime Control and Prevention District (CCPD) initially funded a cost of living adjustment for Police Officers in 1995. The CCPD Board and City Council has expressed a mutual commitment to begin transferring ongoing CCPD personnel cost to the General Fund to allow for a more focused acquisition of crime prevention equipment and technology.

Heliport – The Department is actively seeking a new site to relocate the Police Heliport therefore related construction and long term lease cost are presently unknown.

Recruit Training – With the increasing population, it is necessary for the department to continue to grow and meet the new demands of a growing City. The Crime Control and Prevention District (CCPD) needs to focus on continuing to provide adequate funding to train the new officer to meet the needs of the City.

Transportation and Public Works:

Transportation Utility Funding – Fort Worth is the fastest growing major city in the United States and the demands for city services, especially transportation infrastructure, have grown dramatically while the general fund per capita revenue has not kept pace with inflation. Since 1995, infrastructure funding has suffered because of conflicting demands between general municipal services, infrastructure needs, a concerted effort to reduce the overall tax rate, 53% growth in the City's population and the current economic downturn resulting in the first real decline in property values and sales tax receipts. Today, the City of Fort Worth anticipates \$1.8 billion in transportation infrastructure needs over the next ten years. The current debt funding model, including allocation of mineral lease revenue and anticipated transportation impact fees, only yields \$763 million in funding for existing and future capacity needs, leaving a billion dollar gap. The Mayors Task Force on Infrastructure Funding has concluded that a combination of funding sources is required to mitigate the current serious underfunding of transportation infrastructure and recommended the creation of a Transportation Utility composed of three funding sources: Initiate a "Transportation User Fee" to enable the City to pay for street repairs, increase the "Transportation Impact Fees" to better reflect the costs of infrastructure development, and most importantly reallocate four cents of the Property Tax Rate from operations and maintenance to debt service for transportation infrastructure by shifting one cent each year from FY2012 through FY2015 which will create a more appropriate level of capital funding for infrastructure.

Traffic Safety Infrastructure Management – The current funding levels are insufficient for establishing adequate preventive maintenance programs to keep the City's traffic safety infrastructure (streetlights, traffic signals, traffic signs, pavement markings, railroad crossing safety devices, and intelligent transportation systems) performing at industry standards. To replace pavement markings on an eight-year cycle, a proactive Contract Pavement Marking Program is recommended. The program would be phased in over six years starting with the current FY2011 funding of \$170,000, and increasing in annual increments of approximately \$125,000 to \$920,000 by full program implementation in FY2017. Also, funding of \$350,000 is needed annually for retaining a contractor to perform preventative maintenance on traffic signals. The contractor would inspect and test each traffic signal for proper operation and prepare reports including recommendations regarding annual preventive maintenance. Additionally, \$150,000 is needed annually for retaining an engineering consultant to assist with

traffic signal timing studies and implementing traffic signal optimization improvements associated with citizen requests.

Street Infrastructure Performance – The goal of the Major Street Maintenance Program is to maintain the street network at a service level of Pavement Quality Index 7, on a scale of 0 (poor) to 10 (excellent). This requires \$24M annually. The current budget of \$19.7M leaves a \$4.3M funding gap. The goal of the Bridge Program is to maintain bridges at a rating of 6 on a scale of 0 (Poor) to 9 (Excellent). To achieve this goal, \$2.5M is needed annually. The current budget of \$1.6M leaves a funding gap of \$900,000. In FY2012, \$2.2M in additional funding will be needed to add one concrete crew and one bridge maintenance crew, and an additional \$500,000 for contract bridge maintenance.

Environmental Protection:

Changing State and Federal Environmental Mandates – Greenhouse Gas Benchmark and Monitoring – In late September 2009, a federal law requiring affected industries to collect accurate and timely data on greenhouse gas emissions was promulgated. As a result, the City must collect baseline emissions data in calendar year 2010 with reoccurring compliance data collected over the next 5 years. The City has not performed this type of work or analysis in the past and will require the assistance of engineers, contractors, and vendors to assure appropriate effort and infrastructure to appropriately measure and report impact. The City has been awarded an Energy Efficiency and Conservation Block Grant for the initial assessment process in an amount not to exceed \$88,300 including grant administrative costs. Future year funding requirements will be determined by this initial assessment along with the results of pending legislation.

Changing State and Federal Environmental Mandates – Clean Air Act Compliance Requirements – North Texas is currently in non-attainment for Ozone with the National Emissions Standards for Hazardous Air Pollutants. Proposals have the standard potentially dropping to 60 parts-per-billion (ppb) from the current 85ppb resulting in the need for the implementation of additional control measures. Potential control measures that may be enacted and affect the City of Fort Worth operations include, but may not be limited to, regional policies and partnerships, the institution of fees and fines, an independent enforcement situation, and/or other schemes to limit or reduce ozone precursor emission production. Costs associated with these new requirements cannot be determined until the federal lawsuit is finalized later this year and the Clean Air Steering Committee reconvenes to write the control measures anticipated for the next state implementation plan.

Sustainability – Sustainability is a broad term used to define a business practice wherein an organization's environmental "footprint" is defined and policies and measures are implemented to minimize or eliminate this impact. Sustainability issues potentially include, but are not limited to the minimization of the City's waste stream, implementation and enforcement of a clean fleet policy, the application of smart growth and resource conservation programs, and green economic development models. Sustainability will be driving compliance and development issues over the next 5 years. As the City looks to implement the recommendations of the City's Sustainability Task Force and additionally require state and federal resource conservation and preservation rules, additional effort will be required to ensure that appropriate evaluation, reductions, and compliance measures are being recorded in the public, private, and commercial sectors. No cost estimate has been determined at this time.

Equipment Services:

Expansion of the Water Service Center – The Water Service Center is already past capacity. The recommendation from the City Manager's Office is that this expansion be paid for in a Water Capital Project. This expansion in ESD staff would not be possible until after the building is expanded. These expenses reflect an increase of 9 A.P.'s.

Municipal Golf:

Golf Courses – All six golf courses have declining infrastructure due to the age of the courses and their facilities. It will be the challenge of the golf division to develop a plan to address each of these needs and how to fund the improvements. Currently the gas well revenues expenditure policy allows for 50% of the gas royalties and bonus to remain in a capital improvement fund. Staff will have to address the list of infrastructure needs as funds become available from gas revenues as well as the continued subsidy of low revenue courses.

Municipal Parking:

Commercial Loading Zones – This parking service enhancement entails converting 60 existing loading zones in the Central Business District (CBD) to metered commercial loading zones. Metering encourages more efficient use of the spaces within the zones while generating revenue from current non-revenue producing spaces.

Pay and Display Stations – The department is exploring the use of pay-and-display technology as part of the downtown parking meter system. A pilot study will be conducted in early FY2011. If the results are satisfactory, there will be a phased implementation of the technology throughout the City.

Solid Waste:

Review and Renewal of Fort Worth's Solid Waste Management Program – In 2013, City contracts for the collection and management of the residential garbage, recycling, yard waste and bulk trash as well as cart procurement/maintenance and recycle processing will expire. Over the next 3 years, the City will be required to determine the effectiveness of the programs, if it is in the best interests of the citizens to renew or re-bid the contracts, and what changes or improvements need to be made to the collection program. Contractors will be required to help provide the effort and experience to ensure that issues are appropriately researched and vetted and contracts are executed in a timely manner.

Storm Water Utility:

Capability increase for Studies, Project Planning and Project Funding – There is over \$1 billion in needed capital improvements throughout the City to address severe drainage problems. Storm Water Utility revenue, and the debt capacity afforded through it, can only support \$30 - \$35 million annually in capital improvements. Additional funding sources will need to be identified to increase the rate at which improvements can be made.

Work order/Asset Management – The Storm Water utility has very unsophisticated capabilities with respect to the collection, compilation, and reporting on key data needed to effectively and efficiently plan and execute day-to-day operations and strategically plan future program implementation. In FY2011, the utility plans to select a vendor to implement a true Work

Order/Asset Management system. This will dramatically improve program management capabilities.

Large Capital Needs – Correcting flooding problems in the numerous older, fully developed sections of the City is going to be cost prohibitive using current standards and conventional construction (individual projects can cost \$50 - \$100 million). The Storm Water Utility is in the process of developing a strategy for approaching such issues that will be used to guide the prioritization of projects and the framework for developing implementable solutions.

Northside Operations Facility – Continued collaboration is needed with other departments to locate and acquire a suitable location north of Loop 820 for a multi-departmental facility to house field operations. This facility is essential and required to eliminate the operational inefficiency resulting from extended travel periods to and from existing facilities.

Water Department:

Westside Water Treatment Plant – The recent Fort Worth Water System Master Plan found that the existing westside water system lacks the capacity to meet the future demands due to development and annexation. To meet these future demands, it was recommended the construction of a water treatment plant in the western part of Fort Worth. The proposed plant will treat up to 10 million gallons of raw water per day from the recently installed Tarrant Regional Water Board 90-inch raw water main, connecting Eagle Mountain Lake with Richland Chambers, Cedar Creek, and Benbrook Reservoirs. The plant is expected to be in service in 2012. A State Revolving Loan will be utilized to fund the construction of this project so debt services payments have been included in this estimate. Additionally, this plant will only provide for growth of the existing service revenue, not a new revenue source.

Drought Response Program – The Water Department has been working with Tarrant Regional Water District (TRWD), the Trinity River Authority and the cities of Arlington and Mansfield to develop a consistent and updated Emergency Water Management/Drought Contingency Plan to the Texas Commission on Environmental Quality (TCEQ). The update was required after an evaluation by TRWD consultants showed the prior plan had virtually no impact on reducing water usage in times of drought. From a drought perspective, Stage 1 would be triggered when water supply is at 75 percent of capacity; Stage 2 would be triggered when water supply is at 60 percent and Stage 3 would be triggered when water supply is at 45 percent. Each customer would be limited to two watering days per week in Stage 1, one watering day per week in Stage 2 and only outdoor watering with a handheld hose would be allowed in Stage 3. TRWD estimates Stage 1 could occur, on average, once every five years. While the Water department currently budgets for the enforcement of this program as a part of the Water Conservation Program, there could be a reduction in water service revenues due to the restriction of customer usage.

FORT WORTH



ORDINANCE NO. 19355-09-2010

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2010, AND ENDING SEPTEMBER 30, 2011, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2010, and ending September 30, 2011, for the different departments and purposes of the City of Fort Worth be fixed and determined as follows:

I. GENERAL FUND

1. City Manager	\$6,311,705
2. City Secretary	\$1,056,787
3. Code Compliance	\$14,247,221
4. Financial Management Services	\$7,634,301
5. Fire	\$111,777,471
6. Housing and Economic Development	\$6,168,921
7. Human Resources	\$3,531,435
8. Internal Audit	\$2,183,034
9. Law	\$5,979,860

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10. Library	\$18,904,930
11. Municipal Court	\$14,802,316
12. Non-Departmental	\$54,753,132
13. Parks Community Services	\$38,617,817
14. Planning and Development	\$11,546,420
15. Police	\$181,241,835
16. Transportation and Public Works	\$52,612,739
GENERAL FUND TOTAL	\$531,369,924

II. CIVIL SERVICE STAFFING

Police Department:

Civil service staffing for the Police Department on October 1, 2010, will consist of 1,555 Authorized Positions as follows: 1,118 officers, 212 detectives, 161 sergeants, 46 lieutenants, 13 captains, and 5 deputy chiefs.

Fire Department:

Civil service staffing for the Fire Department on October 1, 2010, will consist of 904 Authorized Positions as follows: 468 firefighters, 201 engineers, 122 lieutenants, 86 captains, 24 battalion chiefs and 3 deputy chiefs.

This ordinance does not create a new classified civil service rank or position within the Police Department or the Fire Department. This ordinance does not create any new civil service vacancies at any classified rank or position within the Police Department or the Fire Department. This ordinance allocates funds that are intended to provide the City the option of creating new

civil service ranks or positions in the future, in a separate ordinance, but does not obligate the City to do so.

Attached as Addendum A, and made a part of this ordinance by incorporation, are the salary schedules for Fort Worth Fire Department civil service classifications and Fort Worth Police Department civil service classifications for the fiscal year beginning October 1, 2010. These schedules set out the annual base pay for each civil service classification in the Fort Worth Fire Department and in the Fort Worth Police Department and provide for additional seniority pay as determined by each civil service employee's anniversary date. The seniority pay provided by this ordinance is in addition to and not in lieu of the longevity pay provided for by Texas Local Government Code section 141.032.

III. CABLE COMMUNICATIONS OFFICE

The Cable Communications Office shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Cable Communications Office, as provided in the budget of the City Manager, which includes a total Cable Communications Office appropriation of \$386,236.

IV. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District Fund shall be provided with such revenue as shall be appropriated to same by the Fort Worth Crime Control and Prevention District in accordance

with law, and such money shall be used as provided for by law and the purposes specified by the Fort Worth Crime Control and Prevention District, and as provided in the budget of the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$47,434,839.

V. CULTURE AND TOURISM FUND

The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel/Motel Occupancy Tax and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Culture and Tourism Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$29,729,447.

VI. CAPITAL PROJECTS SERVICES FUND

The Capital Projects Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Capital Projects Services, as provided in the budget of the City Manager, which includes a total Capital Projects Services Fund appropriation of \$14,621,006.

VII. ENVIRONMENTAL PROTECTION FUND

The Environmental Protection Fund shall be provided with such revenue as may be secured from the City's environmental protection fee and other such sources as may become available from environmental projects, and such money shall be used to meet the requirements of the Environmental Protection Fund, as provided in the budget of the City Manager, which includes a total Environmental Protection Fund appropriation of \$4,140,207.

VIII. EQUIPMENT SERVICES FUND

The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of maintenance and other operations at the City's three service centers, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in the budget of the City Manager, which includes a total Equipment Services Fund appropriation of \$25,019,050.

IX. FEDERAL AWARDED ASSETS FUND

The Federal Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under federal law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in

such forfeiture law, and as provided in the budget of the City Manager, which includes a total Federal Awarded Assets Fund appropriation of \$1,799,200.

X. GROUP HEALTH AND LIFE INSURANCE FUND

The Group Health and Life Insurance Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund, from contributions from employees and retirees, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Group Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Group Health and Life Insurance Fund appropriation of \$84,649,053.

XI. INFORMATION SYSTEMS FUND

The Information Systems Fund shall be provided with such revenue as may be secured from in-house transfers from City departments for the provision of basic telephone line service, maintenance of telephone lines and instruments, lease/purchase of telephone instruments and other equipment, support in the operation and maintenance of personal computers, design, fabrication, procurement, installation and maintenance of electronic equipment, maintenance of the trunk system, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Information Systems Fund, as provided in the budget of the City Manager, which

includes a total Information Systems Fund appropriation of \$22,999,543.

XII. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund shall be provided with such revenue as may be secured from sales and leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and such money shall be used to meet requirements of the Lake Worth Trust Fund, as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$676,280.

XIII. MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Municipal Airports Fund, as provided in the budget of the City Manager, which includes a total Municipal Airports Fund appropriation of \$5,598,784.

XIV. MUNICIPAL GOLF FUND

The Municipal Golf Fund shall be provided with such revenue as may be secured from the Pecan Valley, Rockwood, Z. Boaz, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Golf Fund, as provided in the budget of the City Manager, which includes a total

Municipal Golf Fund appropriation of \$5,687,673.

XV. MUNICIPAL PARKING FUND

The Municipal Parking Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Parking Fund, as provided in the budget of the City Manager, which includes a total Municipal Parking Fund appropriation of \$7,539,894.

XVI. OFFICE SERVICES FUND

The Office Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of microfilming and office copying services, printing and graphics services, plus other in-house functions such as messenger and mail services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Office Services Fund, as provided in the budget of the City Manager, which includes a total Office Services Fund appropriation of \$1,352,771.

XVII. RED LIGHT ENFORCEMENT FUND

The Red Light Enforcement Fund shall be provided with such revenue as may be secured from the automatic red light camera

enforcement program and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Red Light Enforcement Program, as provided in the budget of the City Manager, which includes a total Red Light Enforcement Fund appropriation of \$5,786,012.

XVIII. RISK MANAGEMENT FUND

The Risk Management Fund shall be provided with such revenue as may be secured from City contributions from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Risk Management Fund, as provided in the budget of the City Manager, which includes a total Risk Management Fund appropriation of \$7,403,937

XIX. SOLID WASTE FUND

The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Solid Waste Fund, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$50,783,581.

XX. SPECIAL TRUST FUND

The Special Trust Fund shall be provided with such revenue as may

be secured from contributions, gifts, and transfers from entities, groups, organizations, or outside sources; and such money shall be used to fund operations in the General Fund and for other specific purposes, which includes a total Special Trust Fund estimated appropriation of \$4,623,018. The total estimate is appropriated to the following departments/funds, and contributed by the listed potential donors:

1. Code Compliance \$43,000

Potential Donors: Wal-Mart, Pet Smart, Purina, Fort Worth citizens, rescue agencies, individual citizen and anonymous donors.

2. Fire \$151,018

Potential Donors: Tarrant County, Wal-Mart and Sam's Club Foundation, Fire Safety Education Trust, individual citizen donations and other corporate donations.

3. Housing and Economic Development \$20,000

Potential Donors: United States Department of Housing and Urban Development, Fannie Mae Foundation, Fort Worth Housing Authority, Bank of America Home Loans, Tejas Realty, Century 21-Keller, DFW Metro Housing, Southwest Bank, Texas Foreclosure Prevention Task Force, HOPE Partnership, and other housing service organizations, real estate brokers or mortgage companies.

4. Human Resources \$41,000

Potential Donors: Aetna, Bank of America, Bass Hall for the Performing Arts, Campfire USA, Carnival, Care Options for Kids, Children's Oral Health Coalition, Coca Cola Bottling Co., Easter Seals Greater Northwest Texas, Fiesta, Fort Worth Chamber of Commerce, Fort Worth Independent School District, Fort Worth Promotion Fund c/o Mayor's Office, Fort Worth Transportation Authority, JPS Health Network, Junior League of Fort Worth, KERA, The Learning Center of North Texas, Los Vaqueros, Mental Health Connection, Meadowbrook United Methodist Church, Red Oak Foundation, Starbucks, State Farm Insurance, Tarrant County College, Tarrant County Government, Tarrant County MHMR, Texas Christian University, Texas Health Resources, The Barbara Bush Texas Fund for Family Literacy, University of Texas at Arlington, United Way of Tarrant County, US Department of Health and Human Services, University of North TX Health Science Center, Workforce Solutions for Tarrant County, individual citizen donations and other corporate donations.

5. Library \$750,000

Potential Donors: Friends of the Fort Worth Public Library, Inc., The Fort Worth Public

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Library Foundation, Library Automation Fund, Hazel Vaughn Leigh Trust, and Gray Trust, North Texas Library Partners, Woodhaven Community Development, Inc., Patrons of East Regional Library, and Addie Levy Trust.

6. Municipal Court \$8,000

Potential Donors: Law Enforcement Officer Standards and Education Program.

6. Parks and Community Services \$3,200,000

Potential Donors: Fort Worth Garden Club, Fort Worth Botanical Society, Fuller Foundation, Amon G. Carter Foundation, Mayfest, Inc., Streams and Valley, Inc., Chesapeake, Summer Day Camp Registrants, Nature Center Program Registrants, Friends of the Fort Worth Nature Center, Log Cabin Village Heritage Foundation, Van Zandt Cottage, Nature Center Conservancy, Youth Sports Council Inc., Youth Sports Advisory Group, Community Action Partners, Community Centers Advisory Group, Log Cabin Village, Texas Department of Human Services, Fort Worth Independent School District, TXU Energy, Atmos Energy, Optimist Club, Texas Department of Agriculture, Mobile Recreation Registrants, XTO Energy, Quicksilver Resources, Fort Worth Lawn and Sprinkler, E Developments, Fresnel Technologies, Inc., Pier 1 Imports, Carter

& Burgess, Lockheed Martin, Speedway Children's Charities, and Sid Richardson Foundation.

8. Police \$400,000

Potential Donors: FWPOA, FWBLEOA, FWLPOA, Bank of Texas, Cash America, National Association of Town Watch, Burros Promotional, Best Impressions, Enviro-Health Systems, Elliott Inc., CVS, Inc., TigerDirect.com, Office Depot, Wal-Mart Foundation, Home Depot, Sports Authority, FedEx Kinko's, Bass Security, Life Fitness, Corporate Express, Best Buy, Kroger Grocery Store, RBI Productions, Supercircuits Inc, Tech Depot, Rent-A-Center, GT Distributors, Corporate Safe Specialists, Sam's Club Foundation, Target, BCI Technologies, Medica-Rents Company, Wiley X Eyewear, Videology Imaging, Western Hills North Neighborhood Association, Cobham Tracking, AT&T, Kaploss Security, Clickit, John Peterson, Fit For Life, Chesapeake and Anonymous Donors, Police Officers Award Foundation, In Memoriam, FWPD Bike Support Group.

9. Solid Waste \$10,000

Potential Donors: Bell Helicopter Textron, Coca Cola Bottling Company of North Texas, Alcon Laboratories, Inc. Foundation, Fort Worth Star Telegram, Miller Brewing Company, Lockheed Martin,

TXU Electric, Burlington Northern Sante Fe Corporation, Tandy RadioShack, Motorola, Green Mountain Energy, Carter Burgess, Silver Creek Materials, Chesapeake Energy Corporation, XTO Energy and Ozarka Spring Water Company and other corporate donations.

XXI. STATE AWARDED ASSETS FUND

The State Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under state law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total State Awarded Assets Fund appropriation of \$742,856.

XXII. STORMWATER UTILITY FUND

The Stormwater Utility Fund shall be provided with such revenue as may be secured from the provision of Stormwater services, and such money shall be used to meet the requirements of the Stormwater Utility Fund, as provided in the budget of the City Manager, which includes a total Stormwater Utility Fund appropriation of \$28,065,024.

XXIII. TEMPORARY LABOR FUND

The Temporary Labor Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of temporary labor services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Temporary Labor Fund, as provided in the budget of the City Manager, which includes a total Temporary Labor Fund appropriation of \$1,056,732.

XXIV. UNEMPLOYMENT COMPENSATION FUND

The Unemployment Compensation Fund shall be provided with such revenue as may be secured by contributions from City operating funds and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Unemployment Compensation Fund, as provided in the budget of the City Manager, which includes a total Unemployment Compensation Fund appropriation of \$705,876.

XXV. WATER AND SEWER FUND

The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Water and Sewer Fund as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$353,037,854.

XXVI. WORKERS' COMPENSATION FUND

The Workers' Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department/fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Workers' Compensation Fund, as provided in the budget of the City Manager, which includes a total Workers' Compensation Fund appropriation of \$11,580,505.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2010, and ending September 30, 2011, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 10, 2010, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 17th day of August, A.D. 2010, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That following the commencement of the public hearings for which provision has been made in the preceding section this ordinance shall be published two times.

SECTION 6.

That this ordinance shall be first published in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City, after its initial reading.

SECTION 7.

That this ordinance shall not be presented for second reading and final passage until ten (10) full days have elapsed after its first publication, as provided by the Charter of said City.

SECTION 8.

That following the second reading and final passage, this ordinance shall again be published in the official newspaper of the City of Fort Worth along with a schedule of changes made by the City Council to the City Manager's originally proposed budget.

SECTION 9.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 10.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 11.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

David L. Yett
City Attorney

Introduced on First Reading:

August 17, 2010

Adopted: September 21, 2010

FORT WORTH



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POLICE PAY PLAN IS IN ACCORDANCE WITH CONTRACT - FY2011

Title	Base Pay	1st Year	2nd Year	3rd Year	4th Year	6th Year	8th Year	10th Year	12th Year	14th Year	16th Year	16th Year	18th Year
	A	B	C	D	E	F	G	H	I	J	K	K	L
	Base	Base +1	Base +2	Base +3	Base +4	Base +5	Base +6	Base +7	Base +8	Base +9	Base +11	Base +10	Base +11
POLICE OFFICER	24.30	25.52	26.80	28.14	29.55	30.29	31.05	31.83	32.63	33.45	34.29	34.29	35.15
MO	\$4,212	\$4,423	\$4,645	\$4,878	\$5,122	\$5,250	\$5,382	\$5,517	\$5,656	\$5,798	\$5,944	\$5,944	\$6,093
AN	\$50,544	\$53,082	\$55,744	\$58,531	\$61,464	\$63,003	\$64,584	\$66,206	\$67,870	\$69,576	\$71,323	\$71,323	\$73,112
OT	\$36.45	\$38.28	\$40.20	\$42.21	\$44.33	\$45.44	\$46.58	\$47.75	\$48.95	\$50.18	\$51.44	\$51.44	\$52.73
POLICE CORPORAL					4th Year	6th Year	8th Year	10th Year	12th Year	14th Year	16th Year	16th Year	18th Year
					E	F	G	H	I	J	K	K	L
					Base	Base +1	Base +2	Base +3	Base +4	Base +5	Base +7	Base +6	Base +7
					32.60	33.42	34.26	35.12	36.00	36.90	37.82	37.82	38.77
MO					\$5,651	\$5,793	\$5,938	\$6,087	\$6,240	\$6,396	\$6,555	\$6,555	\$6,720
AN					\$67,808	\$69,514	\$71,261	\$73,050	\$74,880	\$76,752	\$78,666	\$78,666	\$80,642
OT					\$48.90	\$50.13	\$51.39	\$52.68	\$54.00	\$55.35	\$56.73	\$56.73	\$58.16
POLICE SERGEANT						6th year	8th Year	10th Year	12th Year	14th Year	16th Year	16th Year	18th Year
						F	G	H	I	J	K	K	L
						Base	Base +1	Base +2	Base +3	Base +4	Base +6	Base +5	Base +6
						36.84	37.76	38.70	39.67	40.66	41.68	41.68	42.72
MO						\$6,386	\$6,545	\$6,708	\$6,876	\$7,048	\$7,225	\$7,225	\$7,405
AN						\$76,627	\$78,541	\$80,496	\$82,514	\$84,573	\$86,694	\$86,694	\$88,858
OT						55.26	56.64	58.05	59.51	60.99	62.52	62.52	64.08
POLICE LIEUTENANT								10th Year	12th Year	14th Year	16th Year	16th Year	18th Year
								H	I	J	K	K	L
								Base	Base +1	Base +2	Base +4	Base +3	Base +4
								42.65	43.72	44.81	45.93	45.93	47.08
MO								\$7,393	\$7,578	\$7,767	\$7,961	\$7,961	\$8,161
AN								\$88,712	\$90,938	\$93,205	\$95,534	\$95,534	\$97,926
OT								\$63.98	\$65.58	\$67.22	\$68.90	\$68.90	\$70.62
POLICE CAPTAIN									12th Year	14th Year	16th Year	16th Year	18th Year
									I	J	K	K	L
									Base	Base +1	Base +3	Base +2	Base +3
									48.21	49.42	50.66	50.66	51.93
MO									\$8,356	\$8,566	\$8,781	\$8,781	\$9,001
AN									\$100,277	\$102,794	\$105,373	\$105,373	\$108,014
OT									\$72.32	\$74.13	\$75.99	\$75.99	\$77.90

The first step in each rank is the BASE pay in each rank. All steps after the initial step are "seniority" rates that increase on identified anniversary dates.

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FY2011

40 HOUR SCHEDULE		Base Pay	Base + 1	Base +2	Base + 3	Base + 4	Base +5
Key Title		A	B	C	D	E	F
Y01 FIRE FIGHTER	HR	\$23.30	\$24.47	\$25.69	\$26.97	\$28.32	\$29.74
	MO	\$4,039	\$4,241	\$4,453	\$4,675	\$4,909	\$5,155
	AN	\$48,464	\$50,898	\$53,435	\$56,098	\$58,906	\$61,859
	OT	\$34.95	\$36.71	\$38.54	\$40.46	\$42.48	\$44.61
Y02 FIRE ENGINEER	HR	\$31.15	\$32.71				
	MO	\$5,399	\$5,670				
	AN	\$64,792	\$68,037				
	OT	\$46.73	\$49.07				
Y03 FIRE LIEUTENANT	HR	\$34.53	\$36.26				
	MO	\$5,985	\$6,285				
	AN	\$71,822	\$75,421				
	OT	\$51.80	\$54.39				
Y04 FIRE CAPTAIN	HR	\$38.69	\$40.62				
	MO	\$6,706	\$7,041				
	AN	\$80,475	\$84,490				
	OT	\$58.04	\$60.93				
Y05 FIRE BATTALION CHIEF	HR	\$44.42	\$46.64				
	MO	\$7,700	\$8,084				
	AN	\$92,394	\$97,011				
	OT	\$66.63	\$69.96				
Y07 FIRE DIVISION CHIEF		Minimum Base	Maximum Base				
	HR	\$47.57	\$55.18				
	MO	\$8,245	\$9,565				
	AN	\$98,946	\$114,777				
Y06 FIRE DEPUTY CHIEF	HR	\$50.90	\$60.57				
	MO	\$8,823	\$10,499				
	AN	\$105,872	\$125,988				
Y17 FIRE TRAINEE	HR	\$17.91					
	MO	\$3,104					
	AN	\$37,253					
	OT	\$26.87					

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FY2011

56 HOUR SCHEDULE		Base Pay	Base + 1	Base +2	Base + 3	Base + 4	Base +5
Key Title		A	B	C	D	E	F
Y01 FIRE FIGHTER	HR	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	MO	\$0	\$0	\$0	\$0	\$0	\$0
	AN	\$0	\$0	\$0	\$0	\$0	\$0
	OT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Y02 FIRE ENGINEER	HR	\$0.00	\$0.00				
	MO	\$0	\$0				
	AN	\$0	\$0				
	OT	\$0.00	\$0.00				
Y03 FIRE LIEUTENANT	HR	\$0.00	\$0.00				
	MO	\$0	\$0				
	AN	\$0	\$0				
	OT	\$0.00	\$0.00				
Y04 FIRE CAPTAIN	HR	\$0.00	\$0.00				
	MO	\$0	\$0				
	AN	\$0	\$0				
	OT	\$0.00	\$0.00				
Y05 FIRE BATTALION CHIEF	HR	\$31.73	\$33.31				
	MO	\$7,700	\$8,084				
	AN	\$92,394	\$97,011				
	OT	\$47.59	\$49.97				

FORT WORTH



ORDINANCE NO. 19356-09-2010

AN ORDINANCE SETTING FORTH AN ESTIMATE OF THE EXPENSE OF THE GENERAL DEBT SERVICE FUND OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2010, AND ENDING SEPTEMBER 30, 2011, AND APPROPRIATING MONEY FOR THE GENERAL DEBT SERVICE FUND AND PURPOSE OF SUCH ESTIMATE; APPROPRIATING MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON ALL OUTSTANDING GENERAL INDEBTEDNESS; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2010, and ending September 30, 2011, for General Debt Service Fund, for the purpose of paying interest and principal and creating a sinking fund for all outstanding general indebtedness be estimated as \$65,431,892.

SECTION 2.

That all appropriation ordinances approved by the City Council effecting this budget for the ensuing fiscal year beginning October 1, 2010, and ending September 30, 2011, are hereby ratified and incorporated into the same.

SECTION 3.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council, which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 4.

That on Tuesday, August 10, 2010, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 17th day of August, A.D. 2010, at 10:00 o'clock A.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 5.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for

any reason by a court of competent jurisdiction, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 6.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 7.

That following the commencement of the public hearings for which provision has been made in accordance with the preceding section 4, this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

David L. Yett
City Attorney

Introduced on First Reading:

August 17, 2010

Adopted: September 21, 2010

ORDINANCE NO. 19357-09-2010

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2010, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS; AND PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION I.

There is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2010, at the rate of \$0.8550 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2010, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.7109 for general fund operations and a debt levy of \$0.1441 for servicing outstanding debt obligations.

SECTION II.

The debt portion of the tax levy which is hereinbefore made

is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an addition to levies for the same purpose in the respective ordinances authorizing and creating such obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The General Debt Service Fund shall receive payment of sixteen and eighty-five hundredths percent (16.85%) of the current taxes collected.

SECTION III.

The taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2010, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas.

SECTION IV.

The taxes provided for herein are due on receipt of a tax bill and are delinquent if not paid before February 1, 2011. Unless otherwise specifically set forth by law, failure to send or

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receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION V.

If a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2010, he or she may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2011.

SECTION VI.

(a) A delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2011. However, a tax delinquent on July 1, 2011, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) If a person who exercises the split payment option provided by Section V above fails to make the second payment before July 1, 2011, the second payment is delinquent and incurs a penalty of twelve percent (12%) of the amount of the unpaid tax.

SECTION VII.

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In addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become delinquent as above set forth, and said interest shall attach on the first day of each month thereafter until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said taxes and be payable as such.

SECTION VIII.

A tax that becomes delinquent on or after February 1, 2011, but not later than May 1, 2011, and that remains delinquent on July 1, 2011, shall incur an additional penalty of twenty percent (20%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such twenty percent (20%) penalty and collection procedures are imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and are in addition to the other penalties and interest which are due and owing according to law.

SECTION IX.

A tax that becomes delinquent on or after June 1, 2011, under Section 26.07(f), 26.15(e), 31.03, 31.031, 31.032, or 31.04 of the Tax Code shall incur an additional penalty of twenty percent (20%) of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the

Property Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION X.

A tax imposed on tangible personal property that becomes delinquent on or after February 1, 2011, shall incur an additional penalty of twenty percent (20%) pursuant to Property Tax Code Section 33.11, on the later of the date the tax becomes subject to the outside attorney collection contract of Section 6.30 of the Tax Code or 60 days after the date the taxes become delinquent. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION XI.

Such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION XII.

Should any part, portion, section or part of a section of this ordinance be declared invalid or inoperative or void for any

reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION XIII.

That all ordinances for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION XIV.

This ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

David L. Yett
City Attorney

Introduced on First Reading:

August 17, 2010

Adopted: September 21, 2010

FORT WORTH



**SCHEDULE OF CHANGES
MADE BY THE CITY COUNCIL
TO THE CITY MANAGER'S
PROPOSED FY2011 BUDGET**

EXPLANATION OF REVENUE CHANGES:

Original General Fund Revenue Estimate: \$522,588,831

Service Charges

Original Estimate \$23,554,829 \$71,795

Revised Estimate \$23,626,624

An increase of \$71,795 has been made to the Service Charges revenue category based on the decision to increase the multi-family inspection/registration services fee.

Transfers

Original Estimate \$41,034,062 (\$308,761)

Revised Estimate \$40,725,301

A decrease of \$308,761 based on the decision to reduce the transfer from the Stormwater Utility Fund, Water & Sewer Fund, Environmental Protection Fund and Solid Waste Fund to the General Fund for neighborhood education.

Use of Fund Balance

Original Estimate \$0 \$9,018,059

Revised Estimate \$9,018,059

Excess Fund balance will be used to balance the FY2011 budget and fund critical services.

Revised General Fund Revenue Total \$531,369,924

Net Changes from City Manager's Proposed Budget \$8,781,093

EXPLANATION OF APPROPRIATION CHANGES:

Original General Fund Appropriation:	\$522,588,831
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City Manager's Office

Original Estimate	\$4,408,945	\$1,902,760
Revised Estimate	\$6,311,705	

The budget increases by \$851,619 and one authorized position for the Governmental Relations base budget and for an exception package related to the 2011 Texas Legislative session. This reverses the transfer of Governmental Relations to the Law Department in the proposed budget. Additionally, the budget increases by \$138,360 due to legislative consultant and special session costs. The budget also increases by \$63,096 for one additional Communications Officer assigned to the City Manager's Office. The budget also increases by \$345,515 for the transfer of the Employees Communication to the CMO including two authorized positions from Human Resources and subsequently decreased by \$127,301 for the elimination of City News, by \$439,372 for the transfer of the 2 authorized positions from Human Resources Administration and by \$133,500 for the transfer of the Civil Rights Enforcement including 1.55 authorized positions. The budget increases by \$58,599 for the implementation of vacation buyback.

City Secretary's Office

Original Estimate	\$986,686	\$70,101
Revised Estimate	\$1,056,787	

The budget increases by \$8,614 for the implementation of vacation buyback. In addition, the budget increases for the improvement package for the offsite record storage of \$61,487.

Code Compliance Department

Original Estimate	\$13,726,527	\$520,694
Revised Estimate	\$14,247,221	

The budget increases by \$372,312 for the reinstatement of proposed reductions to contractual costs for private property mowing. Also, the budget increases by \$136,000 to return private property mowing to the FY2009 service level. The budget decreases by \$21,545 for the elimination of ERP Phase II backfill packages. The budget increases by \$33,927 for the implementation of vacation buyback.

Financial Management Services Department

Original Estimate	\$7,734,999	(\$100,698)
Revised Estimate	\$7,634,301	

The budget decreases by \$140,000 for the elimination of ERP Phase II backfill packages. The budget increases by \$39,302 for the implementation of vacation buyback.

Fire Department

Original Estimate	\$106,483,152	\$5,294,319
Revised Estimate	\$111,777,471	

The budget increases by \$5,272,958 for the reinstatement of reductions for overtime constant staffing, civil service overtime and the deactivation of three engines at double company stations, includes 36 authorized positions. The budget increases by \$21,361 for the implementation of vacation buyback.

Housing and Economic Development Department

Original Estimate	\$5,145,398	\$1,023,523
Revised Estimate	\$6,168,921	

The budget increases by \$239,335 for the reinstatement of proposed reductions to the Directions Home Program Contractual Services and by \$21,737 for the implementation of vacation buyback. Additionally, the budget increases by \$762,451 to cover the shortfall in funding to nonprofit agencies that receive annual allocations through CDBG. The shortfall would have been realized as a result of changing the grant program year to coincide with City's fiscal year.

Human Resources Department

Original Estimate	\$5,479,938	(\$1,948,503)
Revised Estimate	\$3,531,435	

The budget decreases by \$492,632 for the transfer of the Neighborhood Education program to Planning and Development including seven authorized positions. The budget decreases by \$564,504 for the transfer of the General Fund Cable Subsidy to Non-Departmental. The budget also decreases by the following as a result of the transfer from Human Relations to CMO: \$345,515 for the transfer of the Employees Communication including two authorized positions, \$439,372 for the transfer of the Administration including two authorized positions and \$133,500 for the transfer of the Civil Rights Enforcement including 1.55 authorized positions. Additionally, the budget increases by \$27,020 for the implementation of vacation buyback.

Internal Audit Department

Original Estimate	\$2,175,795	\$7,239
Revised Estimate	\$2,183,034	

The budget increases by \$7,239 for the implementation of vacation buyback.

Law Department

Original Estimate	\$6,786,461	(\$806,601)
Revised Estimate	\$5,979,860	

The budget decreases by \$851,619 and one authorized position for the Governmental Relations base budget and for an exception package related to the 2011 Texas Legislative session. This reverses the transfer of Governmental Relations to the Law Department in the proposed budget. The budget increases by \$45,018 for the implementation of vacation buyback.

Library and Parks Community Services

Original Estimate	\$55,845,167	(\$55,845,167)
Revised Estimate	\$0	

The Library and Parks & Community Services Departments merger will not take place in FY2011. Therefore, funds appropriated for each operation have been reallocated to their original centers. This decreases the Library and Parks Community Services Department budget by \$55,845,167 and 527.60 authorized positions.

Library Department

Original Estimate	\$0	\$18,904,930
Revised Estimate	\$18,904,930	

The Library and Parks & Community Services Departments merger will not take place in FY2011. Therefore, funds appropriated for each operation have been reallocated to their original centers. This increases the Library Department budget by \$18,206,762 and 201.5 authorized positions. The budget increases by \$582,801 and 3.0 authorized positions for costs associated with keeping the Northside, Meadowbrook, and Ridglea libraries open under management by the Library Foundation. The budget increases by \$99,008 for one administrative position since the Library and Parks merger will not take place in FY2011. The budget decreases by \$36,785 for the elimination of ERP Phase II backfill costs. The budget increases by \$53,144 for the implementation of vacation buyback.

Municipal Court Department

Original Estimate	\$14,433,562	\$368,754
Revised Estimate	\$14,802,316	

The budget increases by \$291,000 for maintenance costs at the Satellite Municipal Court. The budget increases by \$77,754 for the implementation of vacation buyback.

Non-Departmental

Original Estimate	\$54,582,950	\$170,182
Revised Estimate	\$54,753,132	

A decrease of \$64,000 for the transfer of the funding for Alliance for Children from Non-Departmental to the Police Department. The budget increases by \$564,504 for the transfer of the General Fund Cable Subsidy from the Human Resources Department and subsequent decrease by \$263,544 as a result of the reduction of five authorized positions in the Cable Fund. In addition, the budget decreases by \$116,778 for the elimination of ERP Phase II backfill packages. The budget increases by \$50,000 for Sister Cities.

Parks and Community Services Department

Original Estimate	\$0	\$38,617,817
Revised Estimate	\$38,617,817	

The Library and Parks & Community Services Departments merger will not take place in FY2011. Therefore, funds appropriated for each operation have been reallocated to their original centers. This increases the Parks Department budget by \$37,638,405 and 326.1 authorized positions. The budget increases by \$573,099 in order to resume right of way mowing. The budget decreases by \$134,208 for the elimination of ERP Phase II backfill packages. The budget increases by \$401,227 for three authorized positions since the Library and Parks merger will not take place in FY2011. The budget increases by \$139,294 for the implementation of vacation buyback.

Planning & Development Department

Original Estimate	\$10,997,063	\$549,357
Revised Estimate	\$11,546,420	

An increase of \$492,632 for the transfer of the Neighborhood Education Program from the Human Resources Department along with seven authorized positions. The budget increases by \$56,725 for the implementation of vacation buyback.

Police Department

Original Estimate	\$181,151,338	\$90,497
Revised Estimate	\$181,241,835	

The budget decreases by \$31,590 for the elimination of ERP Phase II backfills packages. An increase of \$64,000 for the transfer of funding for the Alliance for Children from the United Way contract in Non-Departmental. The budget increases by \$58,087 for the implementation of vacation buyback.

TPW Department

Original Estimate	\$52,650,850	(\$38,111)
Revised Estimate	\$52,612,739	

The budget decreases by \$144,000 for the elimination of ERP Phase II backfill packages. The budget increases by \$105,889 for the implementation of vacation buyback.

Revised General Fund Appropriation Total		\$531,369,924
Net Changes from City Manager's Proposed Budget		\$8,781,093

Enterprise, Internal Service and Special Funds:

Municipal Airport Fund

Original Revenue Estimate	\$5,593,621	\$5,163
Revised Revenue Estimate	\$5,598,784	

An increase of \$5,163 in terminal building based on projected revenue for FY2011.

Original Proposed Appropriation	\$5,593,621	\$5,163
Revised Appropriation	\$5,598,784	

The budget increases by \$5,163 for the implementation of vacation buyback.

Municipal Golf Fund

Original Revenue Estimate	\$5,668,017	\$19,656
Revised Revenue Estimate	\$5,687,673	

An increase of \$19,656 in additional rounds played based on projected revenue for FY2011.

Original Proposed Appropriation	\$5,668,017	\$19,656
Revised Appropriation	\$5,687,673	

The budget increases by \$19,656 for the implementation of vacation buyback.

Municipal Parking Fund

Original Revenue Estimate	\$7,537,866	\$2,028
Revised Revenue Estimate	\$7,539,894	

An increase of \$2,028 in parking meter receipts based on projected revenue for FY2011.

Original Proposed Appropriation	\$7,537,866	\$2,028
Revised Appropriation	\$7,539,894	

The budget increases by \$2,028 for the implementation of vacation buyback.

Solid Waste Fund

Original Revenue Estimate	\$52,466,677	\$0
Revised Revenue Estimate	\$52,466,677	

No changes

Original Proposed Appropriation	\$50,796,332	(\$12,751)
Revised Appropriation	\$50,783,581	

The budget decreases by \$38,384 in transfers to the General Fund due to reduction in the services provided for Neighborhood Education. Additionally, the budget increases by \$25,633 for the implementation of vacation buyback.

Stormwater Utility Fund

Original Revenue Estimate	\$28,114,967	(\$49,943)
Revised Revenue Estimate	\$28,065,024	

A decrease of \$49,943 in utility fees based on projected revenue for FY2011.

Original Proposed Appropriation	\$28,114,967	(\$49,943)
Revised Appropriation	\$28,065,024	

A decrease of \$59,279 in transfers to the General Fund due to reduction in the services provided for Neighborhood Education. The budget increases by \$9,336 for the implementation of vacation buyback.

Water and Sewer Fund

Original Revenue Estimate	\$353,037,854	\$0
Revised Revenue Estimate	\$353,037,854	

No changes

Original Proposed Appropriation	\$353,037,854	\$0
Revised Appropriation	\$353,037,854	

A decrease of \$67,038 in transfers to the General Fund due to reduction in the services provided for Neighborhood Education. The budget increases by \$318,949 for the implementation of vacation buyback. The budget decreases by \$251,911 for lower than anticipated electricity costs.

Capital Projects Service Fund

Original Revenue Estimate	\$14,547,414	\$73,592
Revised Revenue Estimate	\$14,621,006	

An increase of \$73,592 in TPW capital projects based on projected revenue for FY2011.

Original Proposed Appropriation	\$14,547,414	\$73,592
Revised Appropriation	\$14,621,006	

The budget increases by \$73,592 for the implementation of vacation buyback.

Equipment Services Fund

Original Revenue Estimate	\$25,019,050	\$0
Revised Revenue Estimate	\$25,019,050	

No changes

Original Proposed Appropriation	\$25,019,050	\$0
Revised Appropriation	\$25,019,050	

The budget increases by \$44,360 for the implementation of vacation buyback. The budget decreases by \$44,360 for less than anticipated terminal leave costs.

Information Systems Fund

Original Revenue Estimate	\$22,917,606	\$81,937
Revised Revenue Estimate	\$22,999,543	

An increase of \$81,937 in External Customer revenues based on projected activity for FY2011.

Original Proposed Appropriation	\$22,917,606	\$81,937
Revised Appropriation	\$22,999,543	

The budget increases by \$81,937 for the implementation of vacation buyback.

Office Services Fund

Original Revenue Estimate	\$1,350,195	\$2,576
Revised Revenue Estimate	\$1,352,771	

An increase of \$2,576 in office copy charges based on projected revenue for FY2011.

Original Proposed Appropriation	\$1,350,195	\$2,576
Revised Appropriation	\$1,352,771	

The budget increases by \$2,576 for the implementation of vacation buyback.

Temporary Labor Fund

Original Revenue Estimate	\$1,055,976	\$756
Revised Revenue Estimate	\$1,056,732	

A increase of \$756 in labor charges based on projected revenue for FY2011.

Original Proposed Appropriation	\$1,055,976	\$756
Revised Appropriation	\$1,056,732	

The budget increases by \$756 for the implementation of vacation buyback.

Cable Communication Fund

Original Revenue Estimate	\$647,255	(\$261,019)
Revised Revenue Estimate	\$386,236	

The budget decreases by \$263,544 for the reduction in the General Fund subsidy. Additionally, the budget increases by \$2,525 in miscellaneous revenue based on projected revenue for FY2011.

Original Proposed Appropriation	\$647,255	(\$261,019)
Revised Appropriation	\$386,236	

The budget decreases by \$200,112 for the reduction of four authorized positions. Additionally, a decrease of \$63,432 for the elimination an improvement package for one Executive Secretary. The budget increases by \$2,525 for the implementation of vacation buyback.

Culture and Tourism Fund

Original Revenue Estimate	\$29,706,931	\$22,516
Revised Revenue Estimate	\$29,729,447	

An increase of \$22,516 in commercial exhibits based on projected revenue for FY2011.

Original Proposed Appropriation	\$29,706,931	\$22,516
Revised Appropriation	\$29,729,447	

The budget increases by \$42,516 for the implementation of vacation buyback. In addition, the budget decreases by \$20,000 for the decision not to fund the improvement package for the Armed Forces Bowl.

Environmental Protection Fund

Original Revenue Estimate	\$4,905,999	(\$765,792)
Revised Revenue Estimate	\$4,140,207	

A decrease of \$765,792 due to the recommendation to defer the implementation of the proposed fee increase in FY2011.

Original Proposed Appropriation	\$4,278,453	(\$138,246)
Revised Appropriation	\$4,140,207	

The budget decreased by \$144,060 in transfers to the General Fund due to the reduction in the services provided for Neighborhood Education. The budget increases by \$5,814 for the implementation of vacation buyback.

Group Health & Life Insurance Fund

Original Revenue Estimate	\$83,631,355	\$0
Revised Revenue Estimate	\$83,631,355	

No change

Original Proposed Appropriation	\$84,644,573	\$4,480
Revised Appropriation	\$84,649,053	

The budget increases by \$4,480 for the implementation of vacation buyback.

Red Light Enforcement Fund

Original Revenue Estimate	\$5,785,174	\$838
Revised Revenue Estimate	\$5,786,012	

An increase of \$838 in utility fees based on projected revenue for FY2011.

Original Proposed Appropriation	\$5,785,174	\$838
Revised Appropriation	\$5,786,012	

The budget increases by \$838 for the implementation of vacation buyback.

Risk Management Fund

Original Revenue Estimate	\$7,403,937	\$0
Revised Revenue Estimate	\$7,403,937	

Original Proposed Appropriation	\$7,403,937	\$0
Revised Appropriation	\$7,403,937	

The budget increases by \$3,879 for the implementation of vacation buyback. The budget decreases by \$3,879 for claims.

Workers' Compensation Fund

Original Revenue Estimate	\$9,974,147	\$6,358
Revised Revenue Estimate	\$9,980,505	

An increase of \$6,358 in miscellaneous revenue based on projected revenue for FY2011.

Original Proposed Appropriation	\$11,574,147	\$6,358
Revised Appropriation	\$11,580,505	

The budget increases by \$6,358 for the implementation of vacation buyback.

ALL FUNDS SYNOPSIS

The FY2011 adopted budget includes a \$29.8M increase in expenditures, which represents a 2.32 percent increase from FY2010 adopted budget. Departmental expenditures in all funds increased by \$7.4M as a result of the elimination of eight mandatory furlough days, a net increase of \$7.9M to reflect a 15% increase in the city's contribution to group health and an increase of \$10.2M in the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service. Specific budgetary changes for each department/fund are listed below:

GENERAL FUND

City Manager's Office

The FY2011 adopted City Manager's Office budget is \$6,311,705, which is an 18.85 percent increase from the FY2010 adopted budget. The primary changes to this budget include decreases due the elimination of four Authorized Positions. The adopted budget also reflects increases for the transfer of 7.55 Authorized Positions into the City Manager's Office from Community Relations including two Communications Officer positions, two Employee Communication positions, two Human Relations administration positions and 1.55 positions from Civil Rights Enforcement.

City Secretary

The FY2011 adopted City Secretary Office budget is \$1,056,787 which is a 3.54 percent increase from the FY2010 adopted budget. The primary changes to this budget include a decrease for the reduction of various expenditure line items, for salaries of regular employees based on turnover, retirement and vacancies. In addition, the budget also decreases for the department's IT equipment refresh plan for FY2011 and workers' compensation allocation. The budget increases to fund facility rental for offsite records storage.

Code Compliance

The FY2011 adopted Code Compliance Department budget is \$14,247,221 which is a 0.28 percent increase from the FY2010 adopted budget. The primary changes to this budget include a decrease for the reduction of five Authorized Positions and an increase to return the private property mowing program to FY2009 service levels.

Financial Management Services

The FY2011 adopted Financial Management Services Department budget is \$7,634,301, which is a 30.54 percent increase from the FY2010 adopted budget. The primary changes to this budget include increases for banking fees; for contractual services related to production of the Comprehensive Annual Financial Report (CAFR) and Single Audit Report; and for contractual services for staff support in the Enterprise Resource Planning (ERP) phase II project. The adopted budget decreases for the reduction of six Authorized Positions as well as salary savings for one year of funding for a vacant Contract Compliance Specialist position.

Fire

The FY2011 adopted Fire Department budget is \$111,777,471, which is a 6.32 percent increase from the FY2010 adopted budget. The primary change to this budget includes funding for the 2nd year implementation of the collective bargaining contract which includes contractually obligated salary increases. This budget also includes increases for a fire trainee class, recruit and for testing Fire Station 42 and additional funding to co-host the 2011 Super bowl.

Housing and Economic Development

The FY2011 adopted Housing and Economic Development Department budget is \$6,168,921 which is a 11.44 percent decrease from the FY2010 adopted budget. The primary changes to this budget include a decrease of for the transfer of mowing costs for the Public Improvement

District 1, 6 and 7 program to the Parks and Community Service Department, and 16 Authorized Positions in the Business Assistance Center, Minority and Women Business Enterprise and Real Property programs.

Human Resources

The FY2011 adopted Human Resources Department budget is \$3,531,435 which is a 13.19 percent decrease from the FY2010 adopted budget. The primary changes to this budget include a decrease of 1.8 Authorized Positions in the Labor Relations Program.

Internal Audit

The FY2011 adopted Internal Audit budget is \$2,183,034 which is a 7.18 percent decrease from the FY2010 adopted budget. The primary changes to this budget include a decrease for consultant costs and one Authorized Position.

Law

The FY2011 adopted Law Department budget is \$5,979,860, which is a 2.19 percent increase from the FY2010 adopted budget. The primary changes to this budget include an increase by four Authorized Positions for the new Satellite Municipal Court. The adopted budget also reflects a decrease for the reduction of five Authorized Positions. The budget also decreases for utility management dues and for salary to be paid by bond funds.

Library

The FY2011 adopted Library budget is \$18,904,930 which is an 8.43 percent increase from the FY2010 adopted budget. The primary changes include increases for full-year operating costs for the new Northwest Library; for computer replacements across the Library system; and for the transfer of the Early Childhood Matters program and four Authorized Positions from Community Relations. The budget decreases for reduced hours at the COOL and BOLD libraries. The budget also decreases for partial-year funding of the Northside, Meadowbrook, and Ridglea libraries. These libraries will be operated by the City until April 1. At that time, those libraries will be operated by outside entities as a public-private partnership. This will eliminate 23.75 Authorized Positions.

Municipal Court

The FY2011 adopted Municipal Court Department budget is \$14,802,316 which is an 11.89 percent increase from the FY2010 adopted budget. The primary changes to this budget include a decrease for the reduction of two Authorized Positions and a decrease for reduction in hours for Pro Tem (contract) judges. The budget increases by 14 Authorized Positions for the creation of a new Satellite Court Facility in southwest Fort Worth.

Non-Departmental

The FY2011 adopted Non-Departmental budget is \$54,753,132, which is a 17.91 percent decrease from the FY2010 adopted budget. The primary changes to this budget include a decrease for the retiree healthcare post employment benefits (OPEB). The budget also includes an increase due to claims/litigation, energy projects, unemployment compensation, self-insurance, stormwater utility payment for city departments, Community Arts Center, Artes de la Rosa, retiree group health and the transfer of the Cable Subsidy. The adopted budget also includes a decrease for neighborhood grants managed by the Arts Council as well as the elimination of the second year costs for the Hazel Harvey Peace Center, Mental Health Connection membership, Arts Council, subsidy to the Ambulance Authority, and the solid waste sales tax transfer. This budget also includes a decrease for claim payments/costs, and commercial insurance.

Parks and Community Services

The FY2011 adopted Parks Community Services Department budget is \$38,617,817 which is a 14.30 percent increase from the combined FY2010 adopted budget. The primary changes to this budget include a decrease for the elimination of the Summer Day Camp program; a decrease for the closure of the Forest Park Pool and elimination of one Authorized Position; a decrease for reduction of Botanic Garden operations, including four Authorized Positions; and decreases for the elimination of eight other Authorized Positions. The adopted budget increases for the transfer of the Water Gardens from the Culture & Tourism fund, with seven Authorized Positions; for the transfer the mowing costs for the Public Improvement Districts 1,6 and 7 from Housing and Economic Development; for contractual services by the Fort Worth Zoo and Comin' Up Gang program; for maintenance of new parks that opened in FY2010; for beautification efforts prior to the Super Bowl; and to restore right-of-way mowing to FY2009 service levels.

Planning and Development

The FY2011 adopted Planning and Development budget is \$11,546,420 which is a 1.27 percent decrease from the FY2010 adopted budget. The primary changes to this budget include a decrease for the reduction of 11 Authorized Positions and associated costs. The adopted budget also reflects a decrease for the reduction of the security program, NEZ information program, office supply, diversity recruitment program, temporary labor, credit card processing fees, purchases for resale, IT contracts, downgrading of two positions, facility rental, third party plumbing, scanning costs, printing Urban Village brochures, and the Downtown Design Review Board. This budget also includes a decrease for IT leased equipment and services for the department's refresh plan for FY2011. In addition, there is an increase for the transfer of the Neighborhood Education Program from the Community Relations Department along with seven Authorized Positions and associated costs.

Police

The FY2011 adopted Police Department budget is \$181,241,835, a 1.79 percent increase from the FY2010 adopted budget. The primary change to this budget includes seven Authorized Positions and funding for the 2nd year implementation of the meet and confer contract which includes contractually obligated salary increases. Additionally, the department is implementing an organizational realignment to ensure adequate oversight for all aspect of field operations. The patrol division was successfully reorganized in FY2010 and will realize budget savings. The department will continue to streamline the organization to improve service and reduce expenses in FY2011. The budget includes decreases for the following changes: the reassignment of 36 officer positions to patrol and/or other operations, freezing funding for 40 (32 civil service and 8 civilian) inactive positions and a reduction in various expenditures accounts.

Transportation and Public Works

The FY2011 adopted Transportation and Public Works Department budget is \$52,612,739 which is a 2.21 percent increase from FY2010 adopted budget. The primary changes to this budget include a decrease for the reduction of six Authorized Positions, contractual janitorial services, street light materials, traffic signal maintenance program, and ADA compliance building modifications. The adopted budget also includes a decrease for the transfer of the freeway lighting maintenance, sidewalk program, replacement of traffic signal loop detectors, street light materials, signs and markings to the Red Light Enforcement Fund. The adopted budget also includes an increase for the conversion of an overage Senior Customer Service Representative to permanent status, vacation buy back and co-hosting the 2011 Super Bowl. The adopted budget also reflects an increase for the transfer of the Air Quality Section of the Environmental Management Department with 2.5 authorized positions and associated costs. The adopted budget also increases for the transfer of one authorized position from the Planning & Development Department.

ENTERPRISE FUNDS**Municipal Airports**

The FY2011 adopted Municipal Aviation Fund budget is \$5,598,784 which is a 21.19 percent increase from the FY2010 adopted budget. The primary changes to this budget include an increase for the fund's portion of ERP Phase II as well as land and utilities for the new Heliport. This budget also includes a decrease for administrative service charge, education reimbursement program, PAYS program, IT leased equipment and worker's compensation. In addition, the budget decreases for the reduction of two Authorized Positions and associated costs.

Municipal Golf

The FY2011 adopted Municipal Golf Fund budget is \$5,687,673 which is a 0.67 percent decrease from the FY2010 adopted budget. The primary changes to this budget include an increase in transfers out for the ERP phase II project. The adopted budget decreases by 0.8 Authorized Position and debt service due to the retirement of all outstanding debt in FY2010 and decreases for administrative services fees.

Municipal Parking

The FY2011 adopted Municipal Parking Fund budget is \$7,539,784, which is a 61.99 percent increase from the FY2010 adopted budget. The primary changes to this budget include an increase for the debt service payments for the Western Heritage Municipal Parking Garage and the contract for the operation and management of the Commerce Street, Houston Street and Western Heritage Municipal Parking Garages. This budget also includes an increase for the transfer to the General Fund, administrative service charge, IT services, IT leased equipment, worker's compensation, and wireless radio charges. This budget also includes a decrease for the reduction of 13 Authorized Positions and associated costs as a result of contracting out the operations and management of the Commerce Street, Houston Street and Western Heritage Municipal Parking Garages. The adopted budget also reflects decreases for other contractual, education reimbursement and PAYS program.

Solid Waste

The FY2011 adopted Solid Waste Fund budget is \$50,783,581 which is a 3.28 percent decrease from FY2010 adopted budget. The primary change to this budget includes a decrease in contractual costs and an increase for two Authorized Positions as a result of merging the operation of Solid Waste with Code Compliance.

Storm Water Utility

The FY2011 adopted Storm Water Utility Fund budget is \$28,065,024, which is a 9.23 percent increase from the FY2010 adopted budget. The primary changes to this budget include an increase for watershed studies, storm drain improvements, loan payment, land purchases, street rental, vacation buy back, ERP Phase II and various contractual obligations. This budget also includes a decrease for the reduction of 12 vacant Authorized Positions and associated costs as a result of the span of control study and department work reorganization.

Water and Sewer

The FY2011 adopted Water and Sewer Fund budget is \$353,037,854, which is a 3.38 percent increase from the FY2010 adopted budget. The primary changes to this budget include the following increases: debt service requirements, raw water purchases, cash financing allocations, administrative service charges, street rental fees (transfer to the General Fund) and retiree insurance contributions. Additionally, the budget includes the conversion of an overage position to permanent and for five Authorized Positions to staff the new southwest satellite court location. These increases are partially offset by decreases for the following: elimination of the OPEB contribution, water treatment chemicals, technology related costs.

INTERNAL SERVICE FUNDS

Capital Projects Service

The FY2011 adopted Capital Projects Service Fund budget is \$14,621,006, which is a 0.28 percent increase from the FY2010 adopted budget. The primary changes to this budget include a decrease for the employees paid with bonds, workers compensation, temporary labor pool, motor vehicles, court filing fees; IT leased equipment, and workshops and retreats. The adopted budget also increases for vacation buy back and the purchase of seven vehicles for various divisions.

Equipment Services

The FY2011 adopted Equipment Services Fund budget is \$25,019,050, which is a 2.12 percent decrease from the FY2010 adopted budget. The primary change to this budget includes an increase fuel costs. This increase is partially offset by decreases in the following: elimination of the OPEB contribution, vehicle repair and specialized equipment purchases.

IT Solutions

The FY2011 adopted IT Systems Fund budget is \$22,999,543, which is a 0.78 percent decrease from the FY2010 adopted budget. The primary changes to this budget include a decrease for elimination of the OPEB contribution, salaries due to turnover and vacancies, claims cost and IT leased equipment. The budget increases due to the addition of five Authorized Positions for the ERP phase I Support Team.

Office Services

The FY2011 adopted Office Services Fund budget is \$1,352,771, which is a 37.92 percent decrease from the FY2010 adopted budget. The primary change to this budget includes a decrease in administrative services, purchase for resale and three Authorized Positions.

Temporary Labor

The FY2011 adopted Temporary Labor Fund budget is \$1,056,732, which is a 10.91 percent decrease from FY2010 adopted budget. The primary change to this budget includes a decrease in administrative charges and an increase of 0.10 Authorized Position.

SPECIAL FUNDS

Cable Communications Office

The FY2011 adopted Cable Communications Office budget is \$386,236, which is a 37.33 percent decrease from FY2010 adopted budget. The primary changes to this budget include a decrease of four Authorized Position. As a result of the reduction some service level reductions may occur on the Municipal and the Community Channel.

Crime Control and Prevention District

The FY2011 adopted Crime Control and Prevention District budget is \$47,434,839, which is a 6.30 percent decrease from the FY2010 adopted budget. Due to a decrease in sales tax projections for FY2011, programs were evaluated and reductions were implemented. Accordingly, funding for the Cadet Program was frozen. Additionally, six Authorized Positions were added to staff including three for the Crime Lab DNA Unit.

Culture & Tourism

The FY2011 adopted Culture & Tourism Fund budget is \$29,729,447, which is a 2.48 percent increase from the FY2010 adopted budget. The primary changes to this budget include a decrease for the elimination of funding for the Arts Council and United Way for FY2011. The budget also includes an increase for the debt service for the new equestrian center to be open in FY2011. The adopted budget also includes an increase in salaries for regular employees for the

reinstatement of 12 Authorized Positions previously identified for reduction during the FY2010 budget process. The budget also includes a decrease for the transfer of the Water Gardens to the Parks and Community Services Department with 7 authorized positions and associated costs. The adopted budget also increases for vacation buy back and co-hosting the 2011 Super Bowl. In addition, the budget decreases for the transfer of The Herd to the Fort Worth Convention & Visitors Bureau with 9.4 Authorized Positions and associated costs.

Environmental Protection

The FY2011 adopted Environmental Protection Fund budget is \$4,140,207, which is a 3.83 percent decrease from FY2010 adopted budget. The primary changes to this budget include decreases in contractual costs for street sweeping, in transfer out due to the reduction in services provided for Neighborhood Education and an increase of two Authorized Positions.

Group Health

The FY2011 adopted Group Health Fund budget is \$84,649,053, which is a 6.42 percent increase from FY2010 adopted budget. The primary changes to this budget include an increase for claims expenses.

Lake Worth

The FY2011 adopted Lake Worth Fund budget is \$676,280, which is a 26.70 percent decrease from the FY2010 adopted budget. The primary change to this budget includes a decrease in transfers to the Water and Sewer Fund for management of Lake Worth properties.

Risk Management

The FY2011 adopted Risk Management Fund budget is \$7,403,937 which is an increase of 3.87 percent from the FY2010 adopted budget. The primary changes to this budget include a reduction from claim payments. The adopted budget increases for lawsuit payments, Lawsuit expenses, and for Fire and Extended Coverage.

Unemployment Compensation

The FY2011 adopted Unemployment Compensation Fund budget is \$705,876, which is a 102.18 percent increase from FY2010 adopted budget. The primary changes to this budget include an increase for unemployment claim expenses and 0.20 Authorized Positions that were transferred from the General Fund.

Workers' Compensation

The FY2011 adopted Workers' Compensation Fund budget is \$11,580,505, which is a 12.43 percent increase from FY2010 adopted budget. The primary changes to this budget include an increase of \$1,600,000 for the transfer to the General Fund to close the FY2011 gap and 0.70 Authorized Position that were transferred from the General fund.

FY2011 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
BEGINNING BALANCE:	\$76,090,776	\$5,792,975	\$107,643,801	\$8,817,092	\$95,414,778
ESTIMATED REVENUES:					
Taxes					
(a) Property Tax	\$284,631,927				
(b) Sales Tax	96,351,438				42,237,472
(c) Other Local Taxes	8,803,113				21,000,365
Licenses and Permits	42,805,272		1,976,626		
Fines and Forfeitures	16,399,054		1,360,472		
Use of Money and Property	5,137,845		35,235,687	46,000	15,572,110
Revenue From Other Agencies	1,259,453	53,794,482	62,700		9,311,200
Charges for Current Services	23,626,624		52,840,141	25,919,690	0
Miscellaneous and Other Revenue	2,611,838	356,959	360,096,841	1,097,700	101,451,767
Total Revenues	481,626,564	54,151,441	451,572,467	27,063,390	189,572,914
Other Financing Sources					
(a) Transfers In	40,725,301		729,162	37,985,712	5,745,696
(b) Non-Revenues					
Total Revenues and Other Financing Sources	522,351,865	54,151,441	452,301,629	65,049,102	195,318,610
Use of Reserves	9,018,059		94,277		
Total Estimated Revenues and Use of Reserves	\$531,369,924	\$54,151,441	\$452,395,906	\$65,049,102	\$195,318,610
EXPENDITURES / EXPENSES:					
City Manager	\$6,311,705				
City Secretary	1,056,787				
Code Compliance	14,247,221				
Community Relations					386,236
Planning & Development	11,546,420				
Environmental Management			50,783,581		
Housing & Economic Development	6,168,921	54,151,441			
Financial Management Services	7,634,301			1,352,771	7,403,937
Fire	111,777,471				
Human Resources	3,531,435			1,056,732	96,935,434
Internal Audit	2,183,034				
Law	5,979,860				
Library	18,904,930				
Municipal Court	14,802,316				
Non-Departmental	54,753,132				
Parks & Community Services	38,617,817		5,687,673		4,623,018
Police	181,241,835				49,976,895
Transportation and Public Works	52,612,739		35,604,918	14,621,006	9,926,219
Aviation			5,598,784		
Water and Sewer			353,037,854		676,280
Culture & Tourism					29,729,447
Equipment Services				25,019,050	
Information Technology				22,999,543	
Total Expenditures and Uses	\$531,369,924	\$54,151,441	\$450,712,810	\$65,049,102	\$199,657,466
ENDING BALANCE:					
Reserve (committed)					
Reserve (uncommitted)					
Undesignated	\$67,072,717	\$5,792,975	\$109,232,620	\$8,817,092	\$91,075,922

GENERAL FUND REVENUE SUMMARY

	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011	CHANGE FROM FY2010 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Property Taxes	\$292,440,666	\$296,346,015	\$284,631,927	(\$7,808,739)	(2.7%)	(\$11,714,088)	(4.0%)
Sales Tax	98,866,421	98,992,881	96,351,438	(\$2,514,983)	(2.5%)	(\$2,641,443)	(2.7%)
Other Local Taxes	9,077,500	8,940,305	8,803,113	(\$274,387)	(3.0%)	(\$137,192)	(1.5%)
Licenses and Permits	42,758,354	43,573,728	42,805,272	\$46,918	0.1%	(\$768,456)	(1.8%)
Fines and Forfeitures	13,168,383	14,482,812	16,399,054	\$3,230,671	24.5%	\$1,916,242	13.2%
Use of Money and Property	5,695,703	4,620,356	5,137,845	(\$557,858)	(9.8%)	\$517,489	11.2%
From Other Agencies	1,262,953	1,193,166	1,259,453	(\$3,500)	(0.3%)	\$66,287	5.6%
Service Charges	23,719,849	20,198,729	23,626,624	(\$93,225)	(0.4%)	\$3,427,895	17.0%
Other Revenue	1,100,204	1,561,269	2,611,838	\$1,511,634	137.4%	\$1,050,569	67.3%
Transfers	<u>40,311,510</u>	<u>41,611,989</u>	<u>40,725,301</u>	<u>\$413,791</u>	<u>1.0%</u>	<u>(\$886,688)</u>	<u>(2.1%)</u>
Total Revenue	\$528,401,543	\$531,521,250	\$522,351,865	(\$6,049,678)	(1.1%)	(\$9,169,385)	(1.7%)
Use of Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$9,018,059</u>	<u>\$9,018,059</u>	<u>100.0%</u>	<u>\$9,018,059</u>	<u>100.0%</u>
Total General Fund Resources	\$528,401,543	\$531,521,250	\$531,369,924	\$2,968,381	0.6%	(\$151,326)	0.0%

GENERAL FUND REVENUE CHANGE SUMMARY

REVENUE CATEGORY	FY2010 ADOPTED BUDGET	FY2011 ADOPTED BUDGET	VARIANCE	%
Property Taxes	\$292,440,666	\$284,631,927	(\$7,808,739)	(2.7%)
Sales Tax	\$98,866,421	\$96,351,438	(\$2,514,983)	(2.5%)
Other Local Taxes	\$9,077,500	\$8,803,113	(\$274,387)	(3.0%)
Licenses & Permits	\$42,758,354	\$42,805,272	\$46,918	0.1%
Fines & Forfeitures	\$13,168,383	\$16,399,054	\$3,230,671	24.5%
Revenue from Use of Money & Property	\$5,695,703	\$5,137,845	(\$557,858)	(9.8%)
Revenue from Other Agencies	\$1,262,953	\$1,259,453	(\$3,500)	(0.3%)
Service Charges	\$23,719,849	\$23,626,624	(\$93,225)	(0.4%)
Other Revenue	\$1,100,204	\$2,611,838	\$1,511,634	137.4%
Transfers	<u>\$40,311,510</u>	<u>\$40,725,301</u>	<u>\$413,791</u>	<u>1.0%</u>
Total Revenue	\$528,401,543	\$522,351,865	(\$6,049,678)	(1.1%)
Use of Fund Balance	<u>\$0</u>	<u>\$9,018,059</u>	<u>\$9,018,059</u>	<u>0.0%</u>
Total	<u>\$528,401,543</u>	<u>\$531,369,924</u>	<u>\$2,968,381</u>	<u>0.6%</u>

Property Tax - The decrease is primarily in the total collection of levy due to the drop in commercial and residential valuations represented by the Tarrant Appraisal District. The adjusted net taxable value decreased by 2%. This decrease is partially offset by a slight increase in the total levy collected from the increase in mineral values. For FY2010, the City Council rescinded the gas lease policy restrictions and the City Council elected to continue this policy in FY2011.

Sales Tax - The decrease is primarily due to current economic conditions and the continued decline in actual receipts reported by the State Comptroller. The FY2011 projection is conservatively tempered.

Fines and Forfeitures - The increase is primarily due stricter eligibility requirements for community service work, which leads more people to select deferred disposition payments because they no longer qualify to perform community service. Also, the addition of a new satellite court is projected to bring in \$1.75 million additional revenue in FY2011.

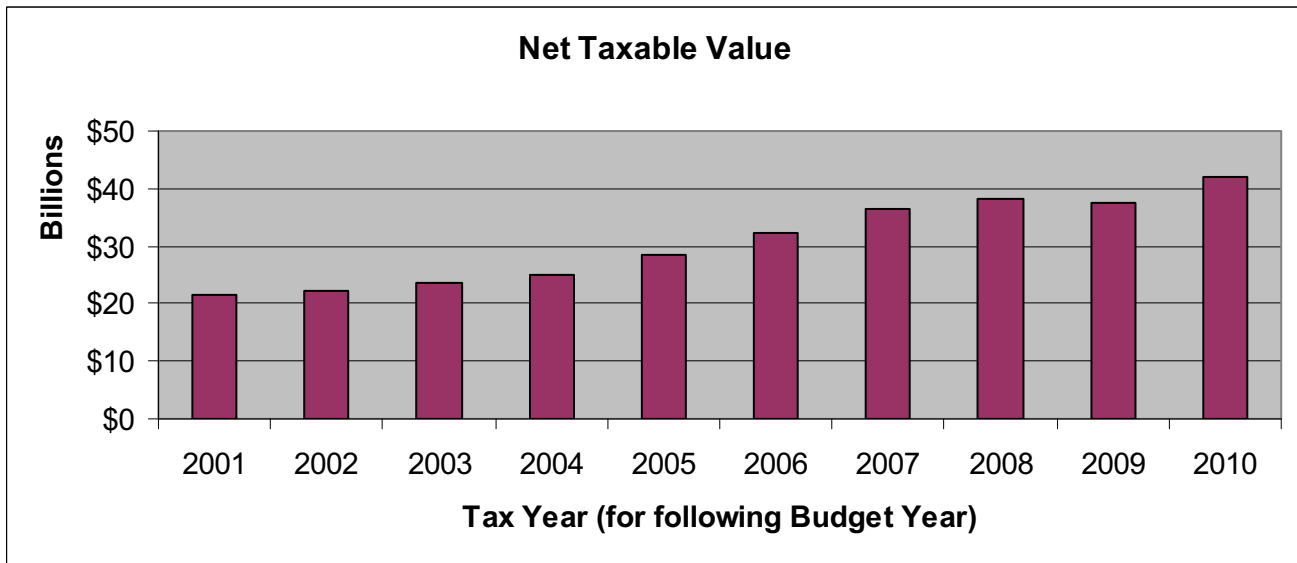
Revenue from Use of Money and Property - The decrease is primarily due to the elimination of the sale of surplus property that was a one-time revenue source for FY2010.

Other Revenue - The increase is primarily due to the reimbursement of approximately \$2 million from the State for expenditures incurred by various city departments from co-hosting the Super Bowl in FY2011.

Transfers - The increase is primarily due to a one-time transfer from the Worker's Compensation Fund to balance the FY2011 budget and an increase in street rental revenue from the Water & Sewer and Storm Water Utility. This increase was offset by the elimination of the transfer from Culture & Tourism Fund for the Arts Council and United Way. The Arts Council and United Way will be funded from the General Fund in FY2011.

PROPERTY TAXES

The FY2011 budget maintains the City's property tax rate to \$0.8550 per \$100 net taxable valuation. The City's property tax roll of net taxable value increased \$4.33 billion or 11.5 percent from the July 2009 certified roll to the July 2010 certified roll. Adjusted Net Value (which is the Net Taxable Value plus the value of incomplete properties and properties under protest), decreased \$838 million or 2.0 percent in the same time period. Adjusted Net Value is the basis for the City's property tax revenue calculation. As a result of the decline, the City is projected to collect \$7.8 million less in General Fund property tax revenue than in FY2010.



The estimate of the FY2011 tax revenue is based on the certified roll provided by the central appraisal districts of Tarrant, Denton, and Wise Counties in July 2010. The assumed collection rate is 98 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions and freezes granted on a local option and approved by City Council.

The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000 homestead exemption granted to senior citizens, and the Freeport exemption.

The following indicates the loss of taxable value for various exemptions from the certified roll:

Total Appraised Value	\$55,981,893,897
Less	
Agricultural	\$640,082,958
Scenic Land	\$6,471,943
Disabled Veteran	\$100,358,362
Over 65	\$1,048,060,337
Homestead	\$3,518,395,412
Disabled Person	\$114,814,257
Freeport Inventory	\$2,134,626,836
Solar / Wind Power	\$13,888
Pollution Control	\$8,570,991
Foreign Tradezone	\$238,782,870
Historic Site	\$75,014,100
Prorated Absolute	\$9,674,934
Comm Hse Dev	\$115,776,751
Abatement Value Loss	\$270,996,218
PP Nominal Value Loss	\$3,307
Freeze Taxable (Denton)	\$8,658,467
Homestead Cap (Denton)	\$256,797
Absolute abatement	\$5,821,766,494
Sub-Total Exemptions	\$14,112,324,922
Net Taxable Value	\$41,869,568,975
Less	
Appraised value of protested properties	\$1,848,123,903
Appraised value of incomplete properties	\$675,825,593
Certified Net Taxable Value	\$39,345,619,479
+ Minimum value of protested properties	\$1,171,065,989
Incomplete properties	\$496,458,840
Adjusted Net Value	\$41,013,144,308
Tax Rate per \$100 of Value	\$0.00855
Total Levy	\$350,662,384
Less	
Collection Rate	98.0%
Estimated Collection of Levy	\$343,649,136
Less	
Estimated Refunds	(\$2,250,000)
Estimated TIF Contribution	(\$8,462,300)
Budgeted Revenues	\$332,936,836

SALES TAX

Revenue from the City's one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$96,351,438 a decrease of \$2,514,983, or 2.5 percent from the FY2010 budget. Projected sales tax collections for FY2010 is lower than the FY2010 adopted budget by \$2,641,443 or 2.7 percent. This revenue is dependent on the level of retail sales.

OTHER LOCAL TAXES

Revenues from other local taxes are anticipated to decrease by \$274,387 or 3.0 percent from the FY2010 adopted budget. Other local taxes include franchise fees on telephone access lines and revenue from the state mixed beverage tax.

LICENSES AND PERMITS

Revenues from licenses and permits are anticipated to be \$46,918 or 0.1 percent above the FY2010 budget. This category includes predominately franchise fees on utilities and Cable TV, as well as miscellaneous permit fees.

FINES AND FORFEITURES

Total revenue from fines and forfeitures are projected to increase from the FY2010 budget by \$3,230,671 or 24.5 percent. This category includes revenue collected from traffic and court fines, administrative and penalty fees and miscellaneous court related charges.

USE OF MONEY AND PROPERTY

Revenue from the use of money and property is projected to decrease by \$557,858 or 9.8 percent from the FY2010 budget. This category includes interest on the City's invested cash, as well as rental of City convention and exhibition space. The decrease recognizes lower interest revenue on invested City funds due to decreased interest rates and cash balances in the General Fund. There is also a decrease primarily due to the elimination of a one-time increase in the sale of surplus property.

REVENUE FROM OTHER AGENCIES

Revenue from other agencies is projected to decrease by \$3,500 or 0.3 percent below the FY2010 budget. This category includes revenue from entities outside of the City. For example, a reimbursement received from the Dallas/Fort Worth Airport is included in this category. This reimbursement offsets salary costs for two attorneys dedicated to the airport.

CHARGES FOR CURRENT SERVICES

Revenues from service charges are projected to be \$93,225 or 0.4 percent below the FY2010 budget. This category includes administrative service charges and construction/development related permit revenues. This decrease is primarily due to a slowdown in building permit activity and declines in various administrative service charge allocations.

OTHER REVENUE

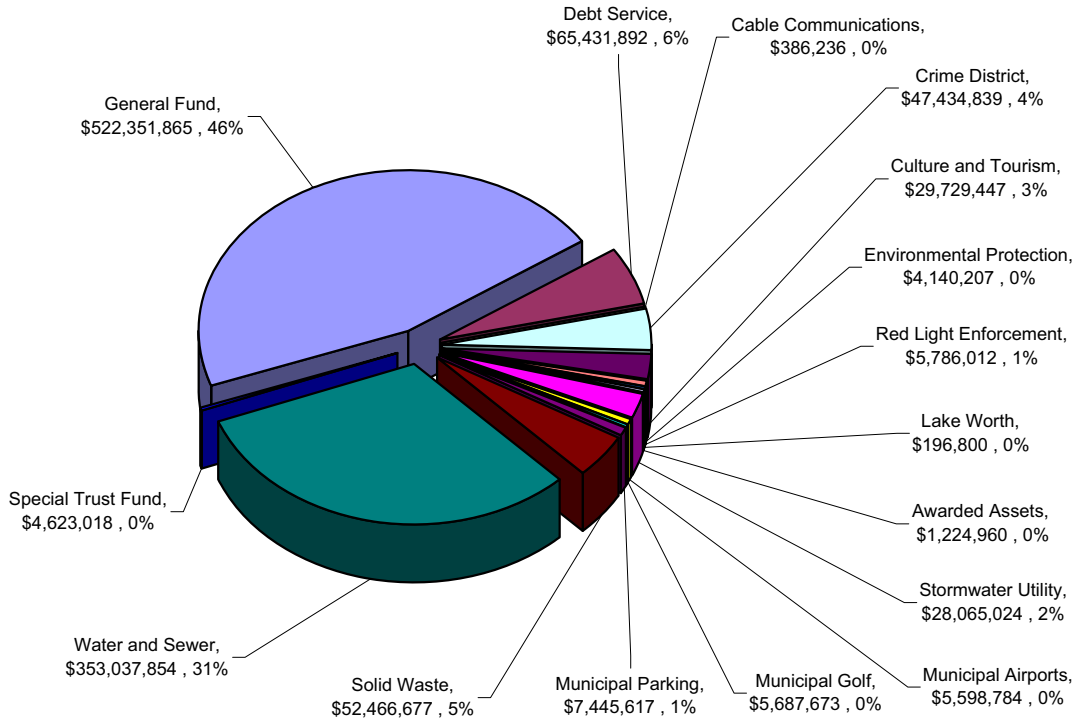
Other revenues are projected to be \$1,511,634 or 137.4 percent above the FY2010 budget. This increase is due primarily to the anticipated reimbursement from the State of Texas for Super Bowl related costs. This increase is partially offset by the elimination of a salary reimbursement from the federal government. Per the single audit, the Police Department must book these reimbursements to a Grant Fund where the expenditure will also be made. Additionally, there is a decrease in miscellaneous revenue based on historical trends and re-estimates.

TRANSFERS

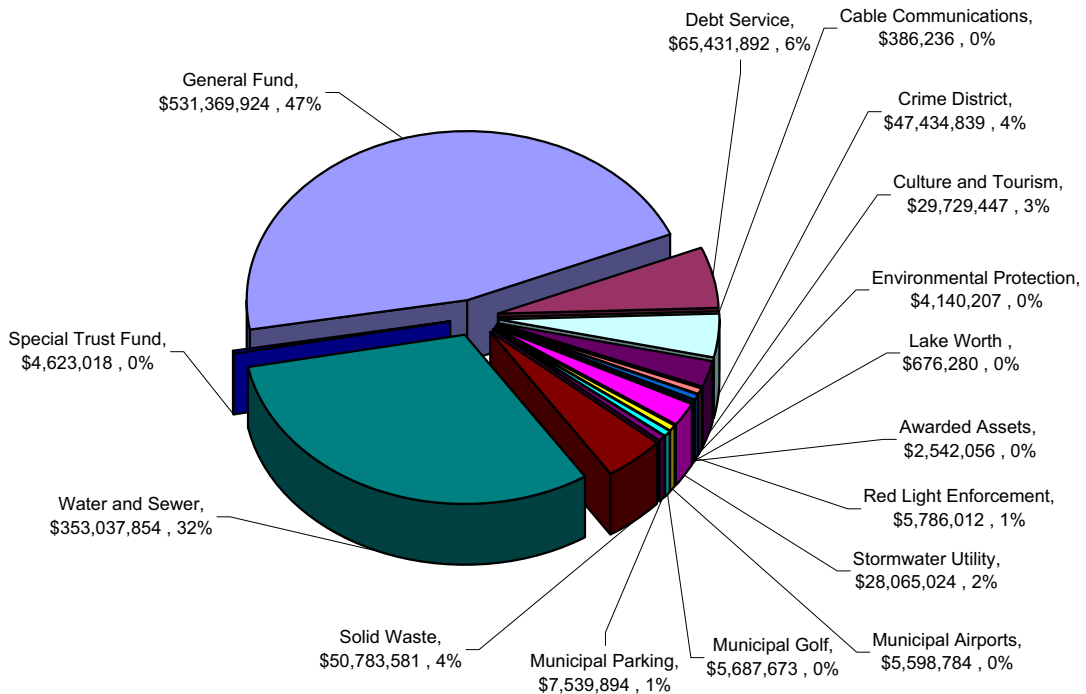
Transfer payments are projected to increase by \$413,791 or 1.0 percent above the FY2010 budget. The net increase for this revenue category is due to the elimination a transfer from Culture and Tourism Fund for \$1.49M for the contract street maintenance program. For FY2010, this transfer was initially budgeted for the Arts Council. Per a legal decision that the Car Rental Tax revenue could not be used for Arts, the funding was transferred to TPW for the Contract Street Maintenance Program. For FY2011, this funding will remain in the C&T Fund for infrastructure improvement. Additionally, the decrease can be attributed to the elimination of the transfer from the Red Light Enforcement Fund, as this division has been moved from the General Fund to that fund. These decreases are offset by various increases from the FY2010 adopted budget based on additional and/or updated information that resulted in additional revenue for the following: transfers from Water & Sewer Fund for street rental as a result of potential rate increases and customer growth, Storm Water Utility Fund for the first payment in lieu of taxes and a one-time transfer from the Workers' Compensation Fund.

**FY2011 ADOPTED BUDGET
CITY OF FORT WORTH
TOTAL OPERATING BUDGET**

REVENUES: \$ 1,133,606,905*



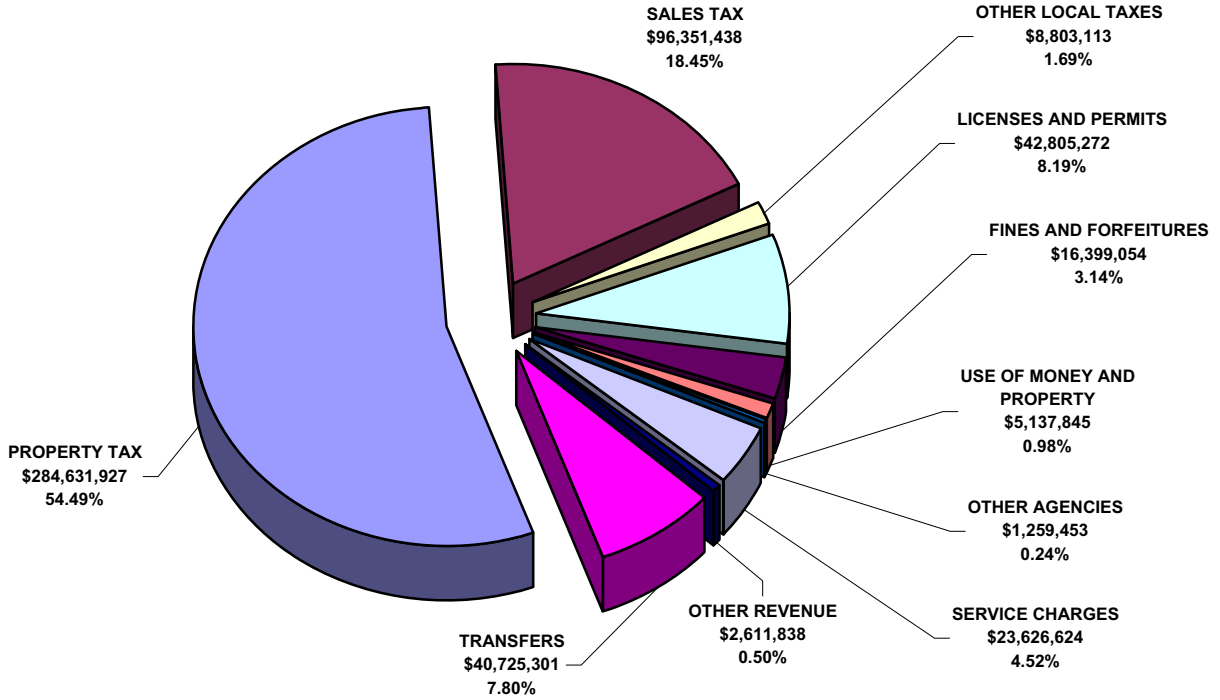
EXPENDITURES: \$ 1,142,832,721*



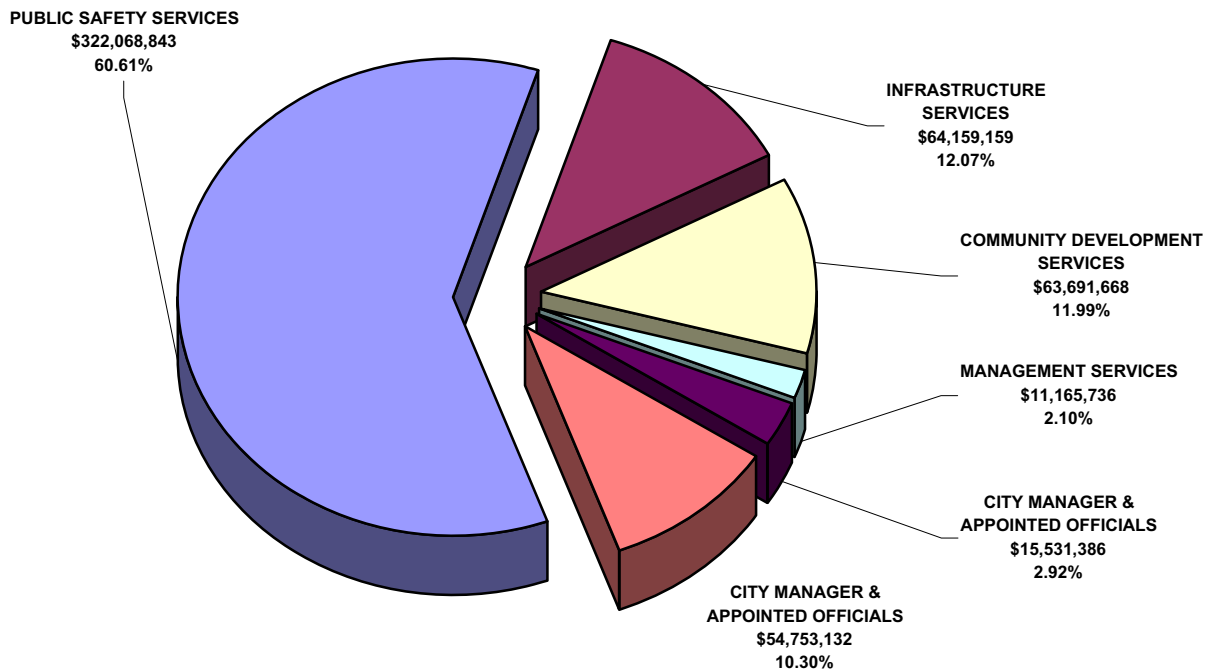
*Excludes internal service funds and insurance funds

**FY2011 ADOPTED BUDGET
CITY OF FORT WORTH
GENERAL FUND BUDGET**

REVENUES: \$ 522,351,865



EXPENDITURES: \$ 531,369,924



**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2009	Adopted FY2010	Adopted FY2011	A.P. Change	% Change	Actual FY2009	Adopted FY2010	Adopted FY2011	\$ Change	% Change
CITY MANAGER	42.00	33.00	36.55	3.55	10.76%	\$ 8,182,656	\$ 5,310,513	\$ 6,311,705	\$ 1,001,192	18.85%
CITY SECRETARY	11.50	11.50	11.50	0.00	0.00%	\$ 979,770	\$ 1,020,665	\$ 1,056,787	\$ 36,122	3.54%
CODE COMPLIANCE	195.00	181.00	176.00	(5.00)	(2.76%)	\$ 14,947,464	\$ 14,206,884	\$ 14,247,221	\$ 40,337	0.28%
COMMUNITY RELATIONS	54.05	47.65	0.00	(47.65)	(100.00%)	\$ 3,855,156	\$ 4,558,138	\$ -	\$ (4,558,138) *	(100.00%)
ENVIRONMENTAL MANAGEMENT	9.50	8.50	0.00	(8.50)	(100.00%)	\$ 820,056	\$ 723,244	\$ -	\$ (723,244) *	(100.00%)
FINANCIAL MANAGEMENT SERVICES	91.00	71.00	65.00	(6.00)	(8.45%)	\$ 7,951,782	\$ 5,848,027	\$ 7,634,301	\$ 1,786,274	30.54%
FIRE	948.00	950.00	950.00	0.00	0.00%	\$ 101,472,624	\$ 105,131,539	\$ 111,777,471	\$ 6,645,932	6.32%
HOUSING AND ECONOMIC	36.30	35.90	19.90	(16.00)	(44.57%)	\$ 7,266,993	\$ 6,965,869	\$ 6,168,921	\$ (796,948)	(11.44%)
HUMAN RESOURCES	37.05	36.05	34.25	(1.80)	(4.99%)	\$ 4,043,850	\$ 4,068,136	\$ 3,531,435	\$ (536,701)	(13.19%)
INTERNAL AUDIT	16.00	15.00	14.00	(1.00)	(6.67%)	\$ 1,559,450	\$ 2,351,986	\$ 2,183,034	\$ (168,952)	(7.18%)
LAW DEPARTMENT	49.00	54.00	53.00	(1.00)	(1.85%)	\$ 5,313,674	\$ 5,851,485	\$ 5,979,860	\$ 128,375	2.19%
LIBRARY	207.75	225.25	205.50	(19.75)	(8.77%)	\$ 16,763,417	\$ 17,435,414	\$ 18,904,930	\$ 1,469,516	8.43%
MUNICIPAL COURT	192.50	189.50	201.50	12.00	6.33%	\$ 13,301,035	\$ 13,229,446	\$ 14,802,316	\$ 1,572,870	11.89%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.00%	\$ 62,564,383	\$ 66,694,974	\$ 54,753,132	\$ (11,941,842)	(17.91%)
PARKS AND COMMUNITY SERVICES	351.60	335.10	329.10	(6.00)	(1.79%)	\$ 35,566,364	\$ 33,786,418	\$ 38,617,817	\$ 4,831,399	14.30%
PLANNING & DEVELOPMENT	161.00	151.00	147.00	(4.00)	(2.65%)	\$ 12,865,585	\$ 11,694,480	\$ 11,546,420	\$ (148,060)	(1.27%)
POLICE	1,719.00	1,725.00	1,732.00	7.00	0.41%	\$ 169,769,183	\$ 178,049,079	\$ 181,241,835	\$ 3,192,756	1.79%
PUBLIC EVENTS	102.00	0.00	0.00	0.00	0.00%	\$ 8,844,343	\$ -	\$ -	\$ -	0.00%
PUBLIC HEALTH	12.00	0.00	0.00	0.00	0.00%	\$ 600,894	\$ -	\$ -	\$ -	0.00%
TRANSPORTATION & PUBLIC WKS	366.00	326.00	320.50	(5.50)	(1.69%)	\$ 56,842,294	\$ 51,475,246	\$ 52,612,739	\$ 1,137,493	2.21%
GENERAL FUND TOTAL	4,601.25	4,395.45	4,295.80	(99.65)	(2.27%)	\$ 533,510,973	\$ 528,401,543	\$ 531,369,924	\$ 2,968,381	0.56%

*Significant organizational changes:

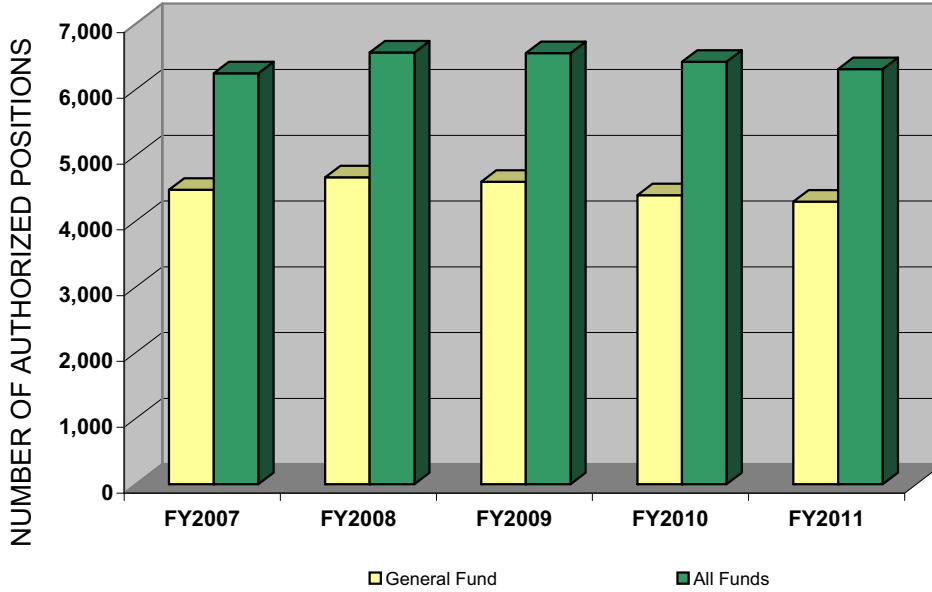
-Community Relations - Early Childhood Education moved to Library; Neighborhood Education moved to Planning & Development; Civil Rights Enforcement, Media Affairs and Communications moved to City Manager's Office

-Environmental Management - GIS moved to Environmental Protection Fund; Air Quality Program moved to TPW; Call Center moved to Code Compliance

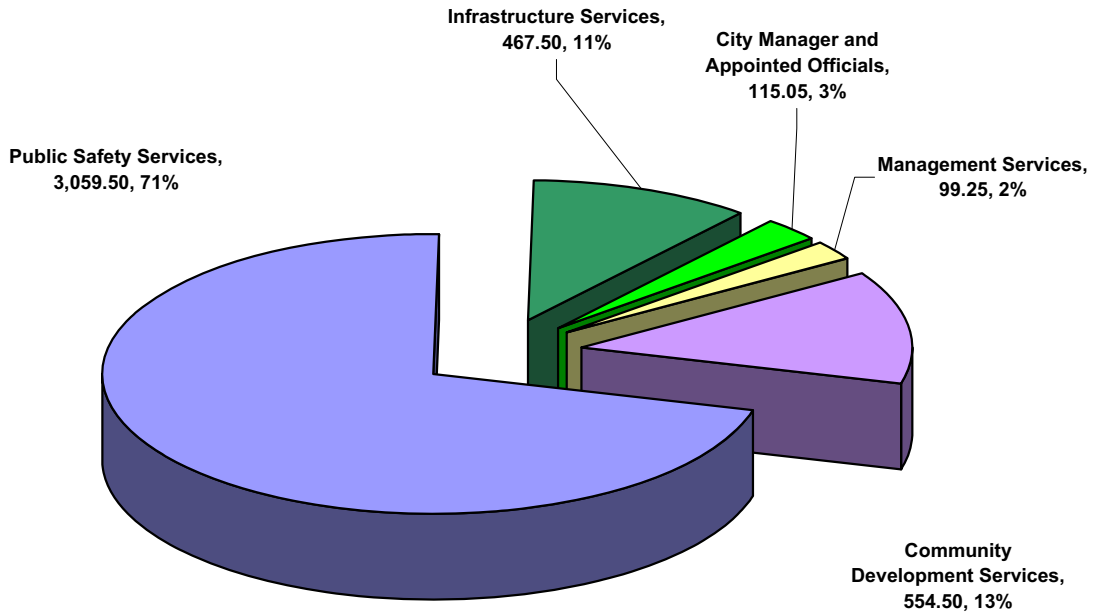
**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2009	Adopted FY2010	Adopted FY2011	A.P. Change	% Change	Actual FY2009	Adopted FY2010	Adopted FY2011	\$ Change	% Change
Enterprise Funds										
MUNICIPAL AIRPORTS FUND	29.00	26.00	24.00	(2.00)	(7.69%)	\$ 11,745,362	\$ 4,619,947	\$ 5,598,784	\$ 978,837	21.19%
MUNICIPAL GOLF FUND	48.45	48.45	47.65	(0.80)	(1.65%)	\$ 6,629,683	\$ 5,726,246	\$ 5,687,673	\$ (38,573)	(0.67%)
MUNICIPAL PARKING FUND	19.00	19.00	6.00	(13.00)	(68.42%)	\$ 4,367,675	\$ 4,654,455	\$ 7,539,894	\$ 2,885,439	61.99%
SOLID WASTE FUND	78.00	71.00	73.00	2.00	2.82%	\$ 50,004,876	\$ 52,508,397	\$ 50,783,581	\$ (1,724,816)	(3.28%)
STORMWATER UTILITY FUND	112.75	114.75	102.75	(12.00)	(10.46%)	\$ 18,430,169	\$ 25,693,028	\$ 28,065,024	\$ 2,371,996	9.23%
WATER AND SEWER FUND	931.00	926.00	932.00	6.00	0.65%	\$ 407,891,600	\$ 341,494,432	\$ 353,037,854	\$ 11,543,422	3.38%
Enterprise Funds Total	1,218.20	1,205.20	1,185.40	(19.80)	(1.64%)	\$ 499,069,365	\$434,696,505	\$ 450,712,810	\$ 16,016,305	3.68%
Internal Service Funds										
CAPITAL PROJECTS SERVICE FUND	125.00	145.00	145.00	0.00	0.00%	\$ 13,885,990	\$ 14,580,275	\$ 14,621,006	\$ 40,731	0.28%
EQUIPMENT SERVICES FUND	127.00	123.00	123.00	0.00	0.00%	\$ 24,387,757	\$ 25,561,551	\$ 25,019,050	\$ (542,501)	(2.12%)
INFORMATION SYSTEMS FUND	115.00	115.00	120.00	5.00	4.35%	\$ 19,367,571	\$ 23,179,951	\$ 22,999,543	\$ (180,408)	(0.78%)
OFFICE SERVICES FUND	19.00	12.00	9.00	(3.00)	(25.00%)	\$ 2,423,665	\$ 2,179,089	\$ 1,352,771	\$ (826,318)	(37.92%)
TEMPORARY LABOR FUND	2.10	2.10	1.20	(0.90)	(42.86%)	\$ 903,645	\$ 1,186,168	\$ 1,056,732	\$ (129,436)	(10.91%)
Internal Service Funds Total	388.10	397.10	398.20	1.10	0.28%	\$ 60,968,628	\$ 66,687,034	\$ 65,049,102	\$ (1,637,932)	(2.46%)
Special Funds										
CABLE COMMUNICATIONS	12.00	7.00	3.00	(4.00)	(57.14%)	\$ 1,033,300	\$ 616,341	\$ 386,236	\$ (230,105)	(37.33%)
CRIME DISTRICT	248.00	248.00	254.00	6.00	2.42%	\$ 56,119,191	\$ 50,625,926	\$ 47,434,839	\$ (3,191,087)	(6.30%)
CULTURE AND TOURISM FUND	47.40	129.40	126.00	(3.40)	(2.63%)	\$ 19,933,825	\$ 29,010,535	\$ 29,729,447	\$ 718,912	2.48%
DEBT SERVICE FUND	0.00	0.00	0.00	0.00	0.00%	\$ 60,082,477	\$ 64,414,743	\$ 65,431,892	\$ 1,017,149	1.58%
ENVIRONMENTAL PROTECTION	19.50	20.50	22.50	2.00	9.76%	\$ 3,800,410	\$ 4,305,117	\$ 4,140,207	\$ (164,910)	(3.83%)
FEDERAL AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.00%	\$ 228,369	\$ 630,257	\$ 1,799,200	\$ 1,168,943	185.47%
GROUP HEALTH FUND	10.00	10.00	10.00	0.00	0.00%	\$ 74,069,038	\$ 79,543,165	\$ 84,649,053	\$ 5,105,888	6.42%
LAKE WORTH TRUST FUND	0.00	0.00	0.00	0.00	0.00%	\$ 421,264	\$ 922,630	\$ 676,280	\$ (246,350)	(26.70%)
RED LIGHT ENFORCEMENT FUND	0.00	0.00	4.00	4.00	0.00%	\$ -	\$ -	\$ 5,786,012	\$ 5,786,012	0.00%
RISK MANAGEMENT FUND	7.00	7.00	7.00	0.00	0.00%	\$ 8,692,466	\$ 7,128,399	\$ 7,403,937	\$ 275,538	3.87%
STATE AWARDED ASSETS FUND	0.00	0.00	0.00	0.00	0.00%	\$ 359,356	\$ 152,150	\$ 742,856	\$ 590,706	388.24%
UNEMPLOYMENT COMP FUND	0.20	0.20	0.20	0.00	0.00%	\$ 476,029	\$ 349,134	\$ 705,876	\$ 356,742	102.18%
WORKERS COMP FUND	5.65	5.65	6.35	0.70	12.39%	\$ 12,239,630	\$ 10,300,150	\$ 11,580,505	\$ 1,280,355	12.43%
SPECIAL TRUST FUND	0.00	0.00	0.00	0.00	0.00%	\$ 4,459,414	\$ 4,668,018	\$ 4,623,018	\$ (45,000)	(0.96%)
Special Funds Total	349.75	427.75	433.05	5.30	1.24%	\$ 241,914,769	\$ 252,666,565	\$ 265,089,358	\$ 12,422,793	4.92%
TOTAL ALL FUNDS	6,557.30	6,425.50	6,312.45	(113.05)	(1.76%)	\$ 1,335,463,735	\$ 1,282,451,647	\$ 1,312,221,194	\$ 29,814,547	2.32%

CHANGES IN AUTHORIZED POSITIONS



**AUTHORIZED POSITION BY FUNCTION
GENERAL FUND, FY2011**



TOTAL = 4,295.80

CITYWIDE FUND BALANCE SUMMARY

	Cash Balance as of 9/30/10	Projected Revenues	Projected Expenditures	Estimated Available Cash as of 9/30/11	Reserve Requirement %	Reserve Requirement	Excess/ (Deficit)
General Fund 1							
GENERAL FUND	\$76,090,776	\$522,351,865	(\$531,369,924)	\$67,072,717	10%	\$53,136,992	\$13,935,725
Enterprise Funds 2							
MUNICIPAL AIRPORTS FUND	\$857,161	\$5,598,784	(\$5,598,784)	\$857,161	20%	\$844,329	\$12,833
MUNICIPAL GOLF FUND	(\$869,834)	\$5,687,673	(\$5,687,673)	(\$869,834)	20%	\$1,137,535	(\$2,007,369)
MUNICIPAL PARKING FUND	\$1,082,413	\$7,445,617	(\$7,539,894)	\$988,136	20%	\$371,715	\$616,421
SOLID WASTE FUND	\$33,489,743	\$52,466,677	(\$50,783,581)	\$35,172,839	20%	\$9,650,606	\$25,522,233
STORM WATER UTILITY FUND	\$13,070,176	\$28,065,024	(\$28,065,024)	\$13,070,176	20%	\$4,698,454	\$8,371,723
WATER AND SEWER FUND	\$63,307,141	\$353,037,854	(\$353,037,854)	\$63,307,141	20%	\$42,638,720	\$20,668,421
Internal Service Funds 2							
CAPITAL PROJECTS SERVICE FUND	\$1,688,995	\$14,621,006	(\$14,621,006)	\$1,688,995	0%	\$0	\$1,688,995
EQUIPMENT SERVICES FUND	\$609,148	\$25,019,050	(\$25,019,050)	\$609,148	0%	\$0	\$609,148
INFORMATION SYSTEMS FUND	\$6,236,397	\$22,999,543	(\$22,999,543)	\$6,236,397	0%	\$0	\$6,236,397
OFFICE SERVICES FUND	(\$81,028)	\$1,352,771	(\$1,352,771)	(\$81,028)	0%	\$0	(\$81,028)
TEMPORARY LABOR FUND	\$486,364	\$1,056,732	(\$1,056,732)	\$486,364	0%	\$0	\$486,364
Special Funds 2							
CABLE COMMUNICATIONS	\$577,250	\$386,236	(\$386,236)	\$577,250	20%	\$77,247	\$500,003
CRIME DISTRICT	\$32,327,042	\$47,434,839	(\$47,434,839)	\$32,327,042	60%	\$28,460,903	\$3,866,139
CULTURE AND TOURISM FUND	\$14,467,183	\$29,729,447	(\$29,729,447)	\$14,467,183	20%	\$4,678,427	\$9,788,756
ENVIRONMENTAL PROTECTION FUND	\$6,710,460	\$4,140,207	(\$4,140,207)	\$6,710,460	20%	\$764,693	\$5,945,767
GROUP HEALTH FUND	\$16,586,835	\$83,631,355	(\$84,649,053)	\$15,569,137	20%	\$16,929,811	(\$1,360,674)
LAKE WORTH TRUST FUND	\$1,011,247	\$196,800	(\$676,280)	\$531,767	20%	\$135,256	\$396,511
RISK MANAGEMENT FUND	\$9,438,420	\$7,403,937	(\$7,403,937)	\$9,438,420	25%	\$1,850,984	\$7,587,436
UNEMPLOYMENT COMP FUND	\$240,607	\$781,294	(\$705,876)	\$316,025	25%	\$176,469	\$139,556
WORKERS COMP FUND	\$11,412,953	\$9,980,505	(\$11,580,505)	\$9,812,953	25%	\$2,895,126	\$6,917,827

1 - Fund/Cash balance information as of 9/30/10 for General Fund is based on information provided by the FMS Department as it appeared in the 2009 CAFR for 09/30/09 then adjusted by encumbrances, inventories and potential supplemental appropriations in FY2010.

2 - Fund/Cash balance information as of 9/30/10 is based on information provided by the FMS Department as it appeared in the 2009 CAFR for 09/30/09. The projected Fund/Cash balance for FY2010 was then adjusted by estimated revenue and expenditure in each fund for FY2010.

FORT WORTH



FUND STATEMENT**FUND:****GENERAL FUND**

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City Budget. In accordance with the City's Financial Management Policy Statements (FMPS) with regard to a reliable, equitable, and diversified revenue stream, the General Fund revenues include property taxes, sales tax, license and permit fees, service charges, fines and forfeitures, and other miscellaneous revenues, such as other governmental agency revenues and interest revenue. These revenues are used to finance City departments that provide basic services. There are several other funds in the City of Fort Worth; however, all activities that are supported by tax dollars are only included in the General Fund.

The City's property tax generates the largest percentage of revenue for the General Fund. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. For FY2011, the City's adopted property tax rate is \$0.8550 per \$100 of net taxable valuation. This is unchanged from the FY2010 property tax rate. Sales tax, the second largest revenue source for the City, also underpins the City's General Fund.

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is \$65,431,892. In FY2009, the decision was made that the debt service payment will no longer pass through the General Fund. Property tax associated with debt service will be deposited directly in the General Debt Service Fund.

In accordance with the FMPS, the City's Financial Management Services Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

The City also makes a concerted effort to maintain the General Fund's undesignated fund balance at 10 percent of current year budgeted expenditures. To monitor the condition of the General Fund and all other City funds, a financial management report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Financial Forecast that discusses trends affecting the City, as well as critical issues.

The General Fund budget funds 4,295.80 authorized positions and 16 operating departments. Each department, listed alphabetically in the General Fund section, has a primary focus. General Fund departments provide primary services directly to the public, as well as support services to other City departments.

FORT WORTH



**GENERAL FUND BUDGET SUMMARY
FY2011**

REVENUES:

Property Tax	\$284,631,927
Sales Tax	96,351,438
Other Local Taxes	8,803,113
Licenses and Permits	42,805,272
Fines and Forfeitures	16,399,054
Use of Money and Property	5,137,845
Revenue from Other Agencies	1,259,453
Charges for Current Services	23,626,624
Other Revenue	<u>2,611,838</u>

TOTAL REVENUE \$481,626,564

OTHER FINANCING SOURCES:

Transfer from the Water and Sewer Fund	\$20,994,907
Transfer from Crime Control Prevention District	7,997,526
Transfer from the Municipal Parking Fund	3,307,680
Transfer from the Solid Waste Fund	3,181,791
Transfer from the Stormwater Utility Fund	1,589,468
Transfer from the Lake Worth Fund	500,744
Transfer from the Workers' Compensation Fund	1,600,000
Other Transfers	<u>1,553,185</u>

TOTAL OTHER FINANCING SOURCES \$40,725,301

USE OF FUND BALANCE \$9,018,059

TOTAL REVENUE AND OTHER FINANCING SOURCES \$531,369,924

EXPENDITURES:

Personal Services	\$379,414,616
Supplies	24,765,594
Contractual Services	<u>123,674,214</u>

TOTAL RECURRING EXPENSES \$527,854,424

CAPITAL OUTLAY:

Capital Outlay	<u>\$3,515,500</u>
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CAPITAL OUTLAY \$3,515,500

TOTAL EXPENDITURES \$531,369,924

**PROJECTED
FY2011 FUND BALANCE
GENERAL FUND**

Fund Balance as of 9/30/09	\$87,597,687
ESTIMATED RESERVED FOR ENCUMBRANCES	(\$3,284,193)
ESTIMATED RESERVED FOR RATE CASE	(500,000)
ESTIMATED RESERVED FOR ACCUM SAVINGS	(100,000)
ESTIMATED RESERVED FOR INVENTORIES	(3,013,768)
ESTIMATED RESERVED FOR ADVANCES	(19,610)
ESTIMATED RESERVED FOR PREPAIDS	(761,620)
CURRENT SUPPLEMENTAL APPROPRIATIONS	<u>(3,827,719)</u>
Unreserved, Undesignated Fund Balance as of 5/31/10:	\$76,090,776
Plus: Projected Revenues	\$522,351,865
Less: Projected Expenditures	(\$531,369,924)
Unreserved, Undesignated Fund Balance as of 9/30/11:	\$67,072,717

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

	AUTHORIZED POSITIONS					EXPENDITURES				
	Actual FY2009	Adopted FY2010	Adopted FY2011	A.P. Change	% Change	Actual FY2009	Adopted FY2010	Adopted FY2011	\$ Change	% Change
CITY MANAGER	42.00	33.00	36.55	3.55	10.76%	\$ 8,182,656	\$ 5,310,513	\$ 6,311,705	\$ 1,001,192	18.85%
CITY SECRETARY	11.50	11.50	11.50	0.00	0.00%	\$ 979,770	\$ 1,020,665	\$ 1,056,787	\$ 36,122	3.54%
CODE COMPLIANCE	195.00	181.00	176.00	(5.00)	(2.76%)	\$ 14,947,464	\$ 14,206,884	\$ 14,247,221	\$ 40,337	0.28%
COMMUNITY RELATIONS	54.05	47.65	0.00	(47.65)	(100.00%)	\$ 3,855,156	\$ 4,558,138	\$ -	\$ (4,558,138) *	(100.00%)
ENVIRONMENTAL MANAGEMENT	9.50	8.50	0.00	(8.50)	(100.00%)	\$ 820,056	\$ 723,244	\$ -	\$ (723,244) *	(100.00%)
FINANCIAL MANAGEMENT SERVICES	91.00	71.00	65.00	(6.00)	(8.45%)	\$ 7,951,782	\$ 5,848,027	\$ 7,634,301	\$ 1,786,274	30.54%
FIRE	948.00	950.00	950.00	0.00	0.00%	\$ 101,472,624	\$ 105,131,539	\$ 111,777,471	\$ 6,645,932	6.32%
HOUSING AND ECONOMIC	36.30	35.90	19.90	(16.00)	(44.57%)	\$ 7,266,993	\$ 6,965,869	\$ 6,168,921	\$ (796,948)	(11.44%)
HUMAN RESOURCES	37.05	36.05	34.25	(1.80)	(4.99%)	\$ 4,043,850	\$ 4,068,136	\$ 3,531,435	\$ (536,701)	(13.19%)
INTERNAL AUDIT	16.00	15.00	14.00	(1.00)	(6.67%)	\$ 1,559,450	\$ 2,351,986	\$ 2,183,034	\$ (168,952)	(7.18%)
LAW DEPARTMENT	49.00	54.00	53.00	(1.00)	(1.85%)	\$ 5,313,674	\$ 5,851,485	\$ 5,979,860	\$ 128,375	2.19%
LIBRARY	207.75	225.25	205.50	(19.75)	(8.77%)	\$ 16,763,417	\$ 17,435,414	\$ 18,904,930	\$ 1,469,516	8.43%
MUNICIPAL COURT	192.50	189.50	201.50	12.00	6.33%	\$ 13,301,035	\$ 13,229,446	\$ 14,802,316	\$ 1,572,870	11.89%
NON-DEPARTMENTAL	0.00	0.00	0.00	0.00	0.00%	\$ 62,564,383	\$ 66,694,974	\$ 54,753,132	\$ (11,941,842)	(17.91%)
PARKS AND COMMUNITY SERVICES	351.60	335.10	329.10	(6.00)	(1.79%)	\$ 35,566,364	\$ 33,786,418	\$ 38,617,817	\$ 4,831,399	14.30%
PLANNING & DEVELOPMENT	161.00	151.00	147.00	(4.00)	(2.65%)	\$ 12,865,585	\$ 11,694,480	\$ 11,546,420	\$ (148,060)	(1.27%)
POLICE	1,719.00	1,725.00	1,732.00	7.00	0.41%	\$ 169,769,183	\$ 178,049,079	\$ 181,241,835	\$ 3,192,756	1.79%
PUBLIC EVENTS	102.00	0.00	0.00	0.00	0.00%	\$ 8,844,343	\$ -	\$ -	\$ -	0.00%
PUBLIC HEALTH	12.00	0.00	0.00	0.00	0.00%	\$ 600,894	\$ -	\$ -	\$ -	0.00%
TRANSPORTATION & PUBLIC WKS	366.00	326.00	320.50	(5.50)	(1.69%)	\$ 56,842,294	\$ 51,475,246	\$ 52,612,739	\$ 1,137,493	2.21%
GENERAL FUND TOTAL	4,601.25	4,395.45	4,295.80	(99.65)	(2.27%)	\$ 533,510,973	\$ 528,401,543	\$ 531,369,924	\$ 2,968,381	0.56%

*Significant organizational changes:

-Community Relations - Early Childhood Education moved to Library; Neighborhood Education moved to Planning & Development; Civil Rights Enforcement, Media Affairs and Communications moved to City Manager's Office

-Environmental Management - GIS moved to Environmental Protection Fund; Air Quality Program moved to TPW; Call Center moved to Code Compliance

FORT WORTH



COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUALS FY2008	ACTUALS FY2009	ADOPTED FY2010	ADOPTED FY2011	\$ VARIANCE	% VARIANCE
Property Tax	\$317,546,155	\$285,757,369	\$292,440,666	\$284,631,927	(\$7,808,739)	(2.7%)
Sales Tax	\$105,416,703	\$99,362,097	\$98,866,421	\$96,351,438	(\$2,514,983)	(2.5%)
Other Local Taxes	\$9,288,369	\$9,213,333	\$9,077,500	\$8,803,113	(\$274,387)	(3.0%)
Licenses & Permits	\$43,534,120	\$42,765,130	\$42,758,354	\$42,805,272	\$46,918	0.1%
Fines & Forfeitures	\$13,729,432	\$15,665,544	\$13,168,383	\$16,399,054	\$3,230,671	24.5%
Use of Money & Property	\$13,866,395	\$13,820,851	\$5,695,703	\$5,137,845	(\$557,858)	(9.8%)
From Other Agencies	\$1,211,815	\$1,417,716	\$1,262,953	\$1,259,453	(\$3,500)	(0.3%)
Service Charges	\$25,045,528	\$22,160,403	\$23,719,849	\$23,626,624	(\$93,225)	(0.4%)
Other Revenue	\$2,727,747	\$5,414,135	\$1,100,204	\$2,611,838	\$1,511,634	137.4%
Transfers	<u>\$39,233,881</u>	<u>\$46,855,497</u>	<u>\$40,311,510</u>	<u>\$40,725,301</u>	<u>\$413,791</u>	<u>1.0%</u>
Total Revenue	\$571,600,145	\$542,432,075	\$528,401,543	\$522,351,865	(\$6,049,678)	(1.1%)
Use of Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,018,059</u>	<u>\$9,018,059</u>	<u>0.0%</u>
Total General Fund Resources	\$571,600,145	\$542,432,075	\$528,401,543	\$531,369,924	(\$6,049,678)	0.6%

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	ADOPTED FY2011
Adjusted Net Taxable Value	\$37,626,597,199	\$40,866,909,245	\$41,851,014,698	\$41,013,144,308
Tax Rate	0.8550	0.8550	0.8550	0.8550
Operating	0.7209	0.7109	0.7109	0.7109
Debt Service	0.1341	0.1441	0.1441	0.1441
Total Levy	\$321,707,406	\$354,199,844	\$357,826,176	\$350,662,384
Estimated Levy Adjustments	0.00%	0.00%	(0.22%)	0.00%
Levy Adjusted Collections	\$321,707,406	\$354,199,844	\$357,038,958	\$350,662,384
Collection Rate	98.76%	97.17%	98.00%	98.00%
Total Collection of Levy	\$317,709,460	\$344,172,000	\$349,898,179	\$343,649,136
TIF Contributions	(\$5,843,291)	(\$6,162,402)	(\$7,300,000)	(\$8,462,300)
Estimated Refunds	(\$2,491,913)	(\$367,482)	(\$2,250,000)	(\$2,250,000)
Budgeted Revenues				
General Fund	\$256,568,855	\$279,963,806	\$277,771,488	\$269,946,016
Incremental Gas Well Revenue	\$0	\$0	\$1,514,291	\$0
Gas Well Dedicated	\$0	\$1,514,291	\$5,215,086	\$6,878,308
Debt Levy	<u>\$52,805,401</u>	<u>\$56,898,983</u>	<u>\$57,361,605</u>	<u>\$56,112,512</u>
Subtotal Current Property Taxes	\$309,374,256	\$338,377,080	\$341,862,470	\$332,936,836
OTHER PROPERTY TAXES				
Delinquent Property Taxes	\$3,798,206	\$2,592,171	\$3,797,452	\$3,759,477
Vehicle Inventory	\$363,662	\$137,279	\$220,000	\$165,000
Interest/Penalty Charges	<u>\$4,010,031</u>	<u>\$3,064,110</u>	<u>\$3,922,349</u>	<u>\$3,883,126</u>
Subtotal Other Property Taxes	\$8,171,899	\$5,793,560	\$7,939,801	\$7,807,603
TOTAL PROPERTY TAXES				
Operating Taxes	\$264,740,754	\$287,271,657	\$292,440,666	\$284,631,927
Debt Service Taxes	\$52,805,401	\$56,898,983	\$57,361,605	\$56,112,512

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011	
CODE COMPLIANCE						
421392	WRECKING/MOVING PMTS	\$47,424	\$17,820	\$40,700	\$50,700	\$45,700
422502	HEALTH PERMITS FEES	\$0	\$1,442,565	\$1,425,862	\$1,442,565	\$1,448,500
422504	HEALTH PERMIT REISSUE	\$0	\$34,459	\$29,397	\$34,459	\$34,460
422506	HEALTH REINSPECTION	\$0	\$45,915	\$50,000	\$50,000	\$50,000
422694	FOOD MANAGER CERTIFICATIO	\$0	\$11,400	\$9,900	\$14,580	\$13,500
422832	LITERATURE SALES	\$0	\$49	\$50	\$0	\$50
424842	DOG LICENSE FEES	\$0	\$135,620	\$472,000	\$161,409	\$264,936
462208	SINGLE/DUPLEX 2ND YEAR	\$0	\$0	\$0	\$200	\$0
442102	LATE PAYMENTS	\$0	\$0	\$0	\$3,580	\$5,000
462207	SINGLE FAMILY/DUPLEX	\$600	\$1,575	\$2,500	\$1,200	\$2,500
462215	3-7 REGISTRATION	\$12,688	\$12,294	\$9,307	\$11,807	\$10,307
462216	3-7 PER UNIT	\$13,740	\$14,308	\$13,390	\$13,390	\$20,868
462219	MULTI-FAMILY REGISTRATION	\$12,012	\$11,696	\$10,584	\$10,584	\$10,584
462220	APARTMENT INSPECTION FEE	\$457,358	\$527,186	\$456,552	\$526,552	\$709,347
462290	DOG KENNEL FEES	\$0	\$74,070	\$65,000	\$65,000	\$50,000
462374	SECURING VACANT STRUCTURE	\$36,737	\$31,097	\$43,100	\$31,100	\$33,100
462376	PENALTY SECURE VAC STRUT	\$29,900	\$26,404	\$35,000	\$25,000	\$30,000
462415	IMPOUNDMENT	\$0	\$39,968	\$66,846	\$64,846	\$66,846
462416	BOARDING	\$0	\$20,553	\$18,048	\$18,428	\$18,048
462417	QUARANTINE	\$0	\$27,164	\$20,250	\$23,250	\$24,800
462418	ADOPTIONS	\$0	\$36,011	\$106,800	\$50,154	\$103,000
462424	ANIMAL HEAD SHIPPING FEE	\$0	\$1,180	\$1,000	\$1,000	\$1,000
462434	VETERINARY SERVICES	\$0	\$21,072	\$25,000	\$16,790	\$25,000
462470	APT FOLLOWUP FEE	\$14,782	\$7,312	\$2,500	\$2,500	\$2,500
464204	POOL OPERATOR'S COURSE	\$0	\$22,150	\$15,600	\$18,200	\$18,200
464704	HEALTH CARD FEE	\$0	\$282,998	\$258,898	\$265,134	\$283,000
464774	PLAN REVIEW FEE	\$0	\$77,380	\$79,704	\$76,120	\$75,220
464884	MISC REVENUE	\$0	\$43,709	\$65,350	\$58,576	\$58,250
464924	WEED CUTTING FEES	\$497,026	\$492,337	\$485,000	\$505,000	\$500,000
464934	WEED CUTTING PENALTIES	\$66,216	\$61,081	\$68,275	\$78,275	\$75,000
464983	TRASH	\$112	\$6,674	\$20,000	\$20,142	\$20,000
464984	TEMPORARY HEALTH PERMIT	\$0	\$152,150	\$181,210	\$181,210	\$181,210
464990	OFFENDER EDUCATION CLASS	\$0	\$22,960	\$15,000	\$23,900	\$18,000
472064	TRANSFER FROM PE64	\$554,212	\$538,291	\$889,303	\$889,303	\$964,794
475280	TAX FORECL PROP SALE FEES	\$0	\$2,000	\$0	\$1,500	\$0
481306	MISCELLANEOUS REVENUE	\$160	\$5,249	\$0	\$49,838	\$0
481399	OVER/SHORT MISCELLANEOUS	\$0	\$291	\$0	(\$100)	\$0
Total: Code Compliance		\$1,742,967	\$4,246,988	\$4,982,126	\$4,786,192	\$5,163,720
COMMUNITY RELATIONS						
472045	TRANSFER FROM PE45	\$0	\$79,538	\$79,538	\$79,538	\$0
472069	TRANSFER FROM PE69	\$0	\$213,384	\$213,384	\$213,384	\$0
472064	TRANSFER FROM PE64	\$0	\$71,779	\$71,779	\$71,779	\$0
472103	TRANSFER FROM R103	\$0	\$219,060	\$219,060	\$219,060	\$0
481306	MISCELLANEOUS REVENUE	\$1,612	\$673	\$0	\$27,000	\$0
Total: Community Relations		\$1,612	\$584,434	\$583,761	\$610,761	\$0
PLANNING & DEVELOPMENT						
421212	TEMP ENCROACHMENTS	\$459,718	\$190,440	\$219,018	\$153,050	\$153,050
421232	PERM ENCROACHMENTS	\$6,055	\$14,385	\$9,975	\$11,700	\$14,975
421265	REGFEES NEIGHBORHOODEZONE	\$2,858	\$3,275	\$4,200	\$2,600	\$2,200
421392	WRECKING/MOVING PMTS	\$102,292	\$78,270	\$59,056	\$67,628	\$66,056
421402	HOUSE MOVERS PERMITS FEES	\$2,904	\$5,688	\$1,996	\$2,078	\$1,996
421492	GAS WELL DRILLING	\$314,220	\$857,640	\$600,000	\$841,140	\$750,000
421502	ROW LICENSE FEE	\$37,935	\$389,363	\$350,000	\$185,104	\$281,000
423622	SIGN KIOSK PERMIT FEES	\$1,960	\$84,450	\$90,510	\$90,510	\$90,510
423662	PLUMBING BUS REGISTRATION	\$83,871	\$68,740	\$0	\$235	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011	
423692	ELEC JRNY LIC & REG	\$11,004	\$9,188	\$20,425	\$20,425	\$14,425
423702	ELEC MSTR LIC & REG	\$126,495	\$123,152	\$113,576	\$113,576	\$126,576
423762	MTR VEH JUNK YD & REG	\$30	\$0	\$0	\$30	\$0
423772	MECH LIC & REG	\$74,439	\$63,890	\$77,360	\$65,797	\$65,360
423782	SIGN LIC & REG	\$16,135	\$16,030	\$26,873	\$17,270	\$16,873
423783	TEMP POWER PERMITS	\$55,634	\$47,939	\$48,510	\$37,274	\$48,510
423785	ZONING LETTER	\$1,170	\$0	\$100	\$0	\$100
431982	APPEAL FEES	\$590	\$885	\$1,060	\$295	\$1,060
446310	TEMP WATER LINE GAS DRILLING	\$0	\$1,690	\$0	\$0	\$0
446700	GAS WELL ANNUAL FEES	\$650,291	\$664,397	\$500,000	\$700,000	\$700,000
461080	BOARD OF ADJUSTMENT FEES	\$143,465	\$143,297	\$126,804	\$72,850	\$100,000
461090	ZONING COMMISSION FEES	\$202,460	\$112,948	\$170,700	\$91,766	\$112,382
461095	SEXUALLY ORIENTED FEES	\$6,930	\$9,900	\$9,970	\$6,600	\$9,970
461096	BED & BREAKFAST FEES	\$143	\$0	\$0	\$0	\$0
461184	MOVING/WRECKING REG	\$12,360	\$9,720	\$14,040	\$9,360	\$10,013
461194	SALE OF MAPS/PUBLICATIONS	\$296	\$266	\$500	\$14	\$300
461204	TRENDICATOR	\$28	\$0	\$0	\$0	\$0
461214	PLANS/PUBLICATIONS	\$54	\$0	\$0	\$0	\$0
461903	PLANNING COMMISSION FEES	\$211,789	\$110,151	\$107,340	\$107,340	\$107,340
462304	BUILDING PERMITS	\$4,818,645	\$3,677,346	\$4,912,352	\$3,821,900	\$4,134,575
462314	ORDINANCE INSPECTIONS	\$626,524	\$539,809	\$580,997	\$468,470	\$480,997
462324	COMM FACILITY AGREEMENT	\$0	\$120	\$43,000	\$0	\$20,000
462334	ELECTRICAL PERMITS	\$372,166	\$310,482	\$359,991	\$275,114	\$319,858
462344	ANNEXATION FEES	\$6,721	\$9,881	\$4,359	\$9,682	\$10,179
462345	BILLBOARD REGISTRATION	\$9,400	\$7,175	\$16,620	\$40,050	\$925
462354	ENCROACHMENT LETTERS	\$2,772	\$66	\$269	\$0	\$69
462364	MECHANICAL PERMITS	\$236,814	\$205,462	\$181,643	\$152,226	\$181,643
462384	PLUMBING PERMITS	\$529,057	\$520,037	\$491,642	\$266,144	\$301,000
462386	THIRD PRY PLBG-REMODEL	\$4,613	\$438	\$3,300	\$2,662	\$3,300
462388	THIRD PRY PLBG-NEW	\$609,498	\$63,988	\$5,000	\$43,542	\$45,450
462394	EXAMINATION FEES	\$175	\$0	\$150	\$114	\$150
462404	SIGN PERMITS	\$272,888	\$222,073	\$200,000	\$197,092	\$228,778
462452	PERMIT FEE- BURGLAR ALAR	\$331,964	\$326,384	\$314,810	\$309,600	\$314,810
462454	RESID REMODEL CONT	\$75,725	\$85,440	\$75,187	\$85,506	\$75,187
462462	SVC CHARGE-BURGLAR ALAR	\$405,580 #	\$386,631	\$364,761	\$303,020	\$290,717
462482	RESIDENTIAL PERMIT FEE	\$1,325,114	\$1,351,519	\$1,318,226	\$1,318,226	\$1,318,226
462492	RESIDENTIAL SERVICE CHARGE	\$60,486	\$49,018	\$55,491	\$45,388	\$55,491
462494	BOARD APPEALS - CFPBOA	\$8,030	\$10,720	\$9,495	\$9,990	\$9,495
462504	CONST CODE BOOK SALES	\$6,768	\$4,338	\$7,968	\$2,136	\$1,468
462601	REINSPECTION FEES	\$36,447	\$26,536	\$37,565	\$15,708	\$27,336
462602	DOUBLE PERMIT FEE	\$35,311	\$20,253	\$26,930	\$18,966	\$20,864
462603	AFTER HOURS FEE	\$8,345	\$6,916	\$8,208	\$4,104	\$4,905
462800	DFW ARPT GAS WELL INSP FEES	\$0	\$44,850	\$59,000	\$59,000	\$59,940
462804	APPLICATION FEES	\$0	\$8,129	\$500	\$2,800	\$500
462814	TREE PRESERVATION APPEAL	\$1,180	\$44,929	\$1,500	\$35,681	\$1,500
472045	TRANSFER FROM PE45	\$0	\$0	\$0	\$0	\$12,500
472064	TRANSFER FROM SOLID WASTE	\$0	\$0	\$0	\$0	\$175,000
472069	TRANSFER FROM STORMWATER	\$0	\$0	\$0	\$0	\$12,500
472070	TRANSFER FROM LAKE WORTH	\$0	\$50,000	\$0	\$0	\$0
472103	TRANSFER FROM ENV PROT FUND	\$0	\$0	\$0	\$0	\$75,000
472122	TRANSFER FROM COMMUNICATION	\$0	\$47,405	\$0	\$0	\$0
472124	TRANSFER FROM FUND 124	\$0	\$1,189	\$0	\$0	\$0
472125	TRANSFER FROM FUND 125	\$0	\$87,285	\$0	\$0	\$0
472223	TRANSFER FROM FUND 223	\$0	\$47,525	\$0	\$0	\$0
472240	AVIATION CAPT PROJ-GAS WELL	\$0	\$87,285	\$242,626	\$242,626	\$264,676
472243	GOLF CAPT PROJ-GAS WELL	\$0	\$7,281	\$49,516	\$49,516	\$54,016
472245	W/W CAPT PROJ-GAS WELL	\$0	\$4,245	\$94,079	\$94,079	\$102,629
472282	PARK GAS WELL LEASE PROJ	\$0	\$20,594	\$108,934	\$108,934	\$118,834

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
481306 MISCELLANEOUS REVENUE	\$34,572	\$30,476	\$55,000	\$1,175	\$20,000
481896 MAP SALE REVENUE	\$196	\$10	\$300	\$313	\$300
Total: Planning & Development	\$12,344,117	\$11,311,539	\$12,181,432	\$10,580,406	\$11,415,514
FINANCIAL MANAGEMENT SERVICES					
411012 CURRENT PROPERTY TAXES	\$309,374,256	\$279,963,806	\$284,500,865	\$284,598,671	\$276,824,324
411022 PY DELINQUENT PROP TAX	\$3,798,206	\$2,592,172	\$3,797,452	\$3,900,886	\$3,759,477
411032 VEHICLE INVENTORY TAX	\$363,662	\$137,280	\$220,000	\$74,232	\$165,000
411042 INT/PEN CHAS-DEL TX	\$4,010,031	\$3,064,111	\$3,922,349	\$3,120,971	\$3,883,126
412072 GROSS RECEIPTS-TELEPHONE	\$6,501,268	\$6,273,177	\$6,300,000	\$6,200,000	\$5,983,000
412102 SALES TAX REVENUE	\$105,416,703	\$99,362,097	\$98,866,421	\$95,351,438	\$96,351,438
412122 STATE MIXED BEVERAGE TAX	\$2,464,534	\$2,626,026	\$2,424,000	\$2,585,948	\$2,533,080
412132 GROSS RECEIPTS-BINGO	\$322,567	\$314,130	\$353,500	\$298,993	\$287,033
421292 TU FRANCHISE FEE	\$25,933,639	\$24,983,371	\$25,290,000	\$25,290,000	\$25,542,900
421322 LSG FRANCHISE FEE	\$8,358,674	\$7,096,297	\$7,000,000	\$7,000,000	\$7,070,000
421342 TELCOM FRANCHISE FEE	\$2,321,794	\$2,500,193	\$2,300,000	\$2,300,000	\$2,254,920
421352 TAXICAB FRANCHISE FEE	\$134,100	\$0	\$0	\$0	\$0
421362 STREET RENTAL-CABLE TV	\$3,101,656	\$3,810,279	\$3,559,827	\$3,559,827	\$3,559,827
421372 FRANCHISE FEE-ELECTRIC	\$0	\$0	\$200	\$0	\$200
421502 ROW LICENSE FEE	\$302,573	\$0	\$0	\$0	\$0
423602 LICENSE FEES	\$162,535	\$159,531	\$147,000	\$159,000	\$157,000
423632 JUNK DEALER'S LICENSE FEE	\$2,468	\$2,270	\$2,400	\$2,525	\$2,400
423652 SERVICE STATION LICENSE F	\$8,848	\$9,636	\$10,000	\$10,845	\$10,000
423732 OTHER OCCUPATIONAL LICENS	\$940	\$1,154	\$1,500	\$1,386	\$1,500
423742 COIN OPERATED MACHINES FE	\$27,180	\$30,600	\$36,500	\$29,505	\$36,500
423752 DANCE HALL FEES	\$6,100	\$8,420	\$6,500	\$6,529	\$6,500
441012 INTEREST ON INVESTMENTS	\$3,780,932	\$2,706,776	\$2,463,000	\$2,304,732	\$2,350,690
441123 INT ON GF INVESTMENT	\$270,133	\$285,628	\$0	\$0	\$0
444553 SALVAGE SALES	\$182,820	\$116,692	\$165,000	\$207,660	\$165,000
451593 REV. T.C. TAX APPRAISAL D	\$0	\$67,699	\$0	\$0	\$0
451693 REIMB INDIRECT COSTS	\$709,200	\$724,429	\$660,000	\$623,709	\$660,000
461024 ENGINEERING FEES	\$27	\$30	\$0	\$9	\$0
461044 SERVICES TO AMERICAN AIRL	\$0	\$0	\$0	\$98,750	\$0
461094 WATER DEPT. ADMN.CHARGE	\$3,630,991	\$3,694,239	\$3,694,239	\$3,694,239	\$4,903,761
461144 CABLE FUND ADMIN CHARGE	\$68,015	\$54,822	\$0	\$0	\$0
461244 OFFICE SERVICES ADM CHGS	\$264,050	\$278,325	\$278,325	\$278,325	\$0
461264 LAKE WORTH TRUST FUND ADM	\$9,343	\$21,264	\$21,264	\$21,264	\$0
461823 ADMIN CHG TEMPORARY LABOR	\$0	\$11,915	\$11,915	\$11,915	\$0
461843 ADMIN CHG STORMWATER	\$0	\$298,373	\$298,373	\$298,373	\$300,084
461843 ADMIN CHG CULTURE&TOURISM	\$0	\$150,328	\$150,328	\$150,328	\$218,181
461853 ADMIN CHG ENV MGMT	\$0	\$0	\$0	\$82,953	\$103,653
461863 ADMIN CHARGE AIRPORT	\$270,523	\$339,836	\$339,836	\$339,836	\$98,837
461893 GOLF COURSE ADM CHG	\$0	\$0	\$0	\$162,258	\$191,689
461913 PARKING BLDG ADM CHG	\$14,845	\$60,498	\$60,498	\$60,498	\$70,566
461923 SOLID WASTE ADMIN CHG	\$442,722	\$492,559	\$492,559	\$492,559	\$448,507
461963 REVENUE FROM PAYROLL SERV	\$65,279	\$66,878	\$83,994	\$83,994	\$83,994
472040 TRANSFER FROM PE40	\$0	\$0	\$0	\$101,000	\$216,884
472045 FM WATER/SEWER OPTG FD	\$11,903,612	\$14,546,285	\$19,963,409	\$19,564,404	\$20,982,407
472059 XFERS FM PARK FACL FUND	\$3,345,314	\$2,843,097	\$3,216,450	\$3,216,450	\$3,307,680
472064 TRANSFER FROM SOLID WASTE	\$1,982,827	\$1,751,866	\$2,041,997	\$2,041,997	\$2,041,997
472069 TRANSFER FROM STORMWATER	\$0	\$751,760	\$1,242,358	\$1,242,358	\$1,559,073
472070 XFERS FM RED LIGHT & LAKE WORTH	\$0	\$0	\$371,024	\$371,024	\$0
472071 XFERS FM RISK MGMT	\$0	\$0	\$130,000	\$130,000	\$0
472091 TRANSFER FROM GR91	\$0	\$0	\$0	\$101,000	\$0
476004 INTRA-FUND TRANS IN GG04	\$1,000,000	\$0	\$0	\$0	\$0
476002 INTRA-FUND TRANS IN GG02	\$0	\$19,426	\$0	\$0	\$0
476071 INTRA-FUND TRANS IN RISK MGMT	\$0	\$5,000,000	\$0	\$0	\$0
476073 INTRA-FUND TRANS IN WORKERS COM	\$2,100,000	\$3,000,000	\$0	\$0	\$1,600,000
481306 MISCELLANEOUS REVENUE	\$232,080	\$485,026	\$400,000	\$80,555	\$200,000

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011	
481326	OPEN RECORDS REVENUE	\$748	\$1,070	\$4,251	\$0	\$4,251
481366	RETURNED CK PROCESSING CH	\$4,055	\$4,990	\$10,000	\$2,050	\$10,000
481399	OVER/SHORT MISCELLANEOUS	\$447	\$55	\$0	\$15,306	\$0
481700	SALES TAX ADJUSTMENT	\$46	\$818	\$0	\$420	\$0
481906	REV FOR PAY\$ PROGRAM	\$12,664	\$12,920	\$12,600	\$0	\$0
Total: Financial Management Services		\$502,902,407	\$470,722,154	\$474,849,934	\$470,268,722	\$467,945,479
FIRE						
424882	FIRE-RELATED PERMITS	\$95,650	\$99,280	\$123,080	\$84,751	\$123,080
451613	EMERG MGMT REV-TARRA	\$0	\$0	\$101,088	\$101,088	\$101,088
461314	FALSE FIRE ALARM FEES	\$22,235	\$31,525	\$50,000	\$29,330	\$50,000
461324	MOBILE FUEL FEE	\$8,300	\$12,800	\$5,500	\$5,500	\$5,500
462252	FIRE ALARM SYS REGIS	\$925,588	\$901,907	\$843,918	\$552,987	\$843,918
462574	FIRE INSPECTION FEES	\$352,543	\$402,010	\$503,500	\$455,063	\$503,500
462604	FIRE SVC-WESTOVER HI	\$132,980	\$137,444	\$137,444	\$137,444	\$144,490
462605	FIRE SVC-HURST	\$30,000	\$30,000	\$30,000	\$30,000	\$0
472010	TRANSFER FROM FUND GC10	\$27,500	\$0	\$0	\$0	\$0
472076	TRANSFER FROM GR76	\$0	\$9,172	\$0	\$25	\$0
472088	TRANSFERS FROM FE88	\$58,045	\$18,800	\$0	\$19,761	\$0
476085	FOR GASB-10	\$936,244	\$883,093	\$0	\$0	\$0
481035	SALARY REIMB-OTHER AGENCY	\$694,937	\$629,123	\$0	\$71,134	\$0
481120	RECOVERY OF LABOR	\$3,988	\$4,660	\$0	\$1,183	\$0
481272	MISC REVENUE	\$2,527	\$18,975	\$0	\$515	\$0
481282	FEE:FIRE REPORTS & MISC R	\$3,937	\$3,770	\$5,000	\$4,552	\$5,000
481306	MISCELLANEOUS REVENUE	\$0	\$120	\$0	\$25	\$0
481326	OPEN RECORDS REVENUE	\$707	\$670	\$500	\$189	\$500
488100	CONTRIBUTION FM CAP PROJECTS	\$19,379	\$49	\$0	\$0	\$0
Total: Fire		\$3,314,560	\$3,183,398	\$1,800,030	\$1,493,547	\$1,777,076
HOUSING & ECONOMIC DEVELOPMENT						
441012	INTEREST ON INVESTMENTS	\$947	\$3,014	\$0	\$197	\$0
442323	INTERNATIONAL CENTER RENT	\$57,212	\$51,163	\$0	\$18,519	\$0
442353	BAC RENT	\$95,838	\$555	\$0	\$0	\$0
444573	SALE OF SURPLUS PROPERTY	\$68,528	\$0	\$903,603	\$903,603	\$0
475280	TAX FORECLOSURE PROP SALE	\$0	\$11,500	\$0	\$8,875	\$0
451669	REVENUE FROM GUINN SCHOOL	\$113,523	\$122,571	\$122,445	\$122,445	\$122,445
475280	TAX FORECLOSURE PROP SALE	\$0	\$0	\$0	\$1	\$0
481306	MISCELLANEOUS REVENUE	\$4,017	\$12,799	\$0	\$0	\$0
481390	FORFEIT TAX ABT APP FEES	\$0	\$31,264	\$0	\$0	\$0
488100	CONTRIBUTION FM CAP PROJECTS	\$0	\$206,472	\$0	\$0	\$0
Total: Housing & Economic Development		\$340,065	\$439,338	\$1,026,048	\$1,053,640	\$122,445
LIBRARY						
466412	MECHANDISE SALES	\$5,267	\$6,354	\$5,097	\$5,992	\$6,414
466550	TAXABLE LIB COPIER	\$13,588	\$58,047	\$50,931	\$57,340	\$52,736
467026	MISCELLANEOUS CHARGES	\$49,957	\$7,772	\$6,998	\$6,718	\$5,984
467036	RETRIVAL FEES	\$1,560	\$8,818	\$7,592	\$8,542	\$7,884
467855	OVERDUE BOOK CHARGES	\$613,797	\$567,797	\$501,150	\$455,077	\$406,638
467875	LOST BOOK PAYMENTS	\$35,618	\$26,341	\$22,094	\$21,915	\$20,730
467885	SPECIAL GIFTS TO LIBRARY	\$295	\$369	\$220	\$210	\$196
467945	MATERIALS RESERVATION CHA	\$3,961	\$0	\$0	\$0	\$0
467955	OUT-OF-COUNTY FEE	\$3,189	\$2,967	\$2,670	\$2,215	\$1,765
467960	MEETING ROOM RENTAL	\$9,958	\$8,813	\$9,550	\$10,426	\$12,766
467975	MICROFICHE COPIER REVENUE	\$2,343	\$0	\$0	\$0	\$0
472072	TRANSFER FROM FE72	\$0	\$0	\$0	\$56,420	\$0
472088	TRANSFER FROM FE88	\$0	\$0	\$0	\$56,420	\$0
481306	MISCELLANEOUS REVENUE	\$10,055	\$24	\$0	\$279	\$265

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
488100 CONTRIBUTION FM CAP PROJECTS	\$60,770	\$18,941	\$0	\$0	\$0
481399 OVER/SHORT MISCELLANEOUS	\$938	\$456	\$0	\$18	\$0
Total: Library	\$811,296	\$706,699	\$606,302	\$681,572	\$515,378
MUNICIPAL COURT					
431014 CHILD SAFTY FUND	\$85,436	\$84,141	\$41,430	\$99,048	\$99,047
431015 UNFORM TRAFFIC ACT	\$235,758	\$250,716	\$223,980	\$218,856	\$218,856
431018 SECURITY FEE	\$372	\$0	\$0	\$0	\$0
431019 TPP FEES	\$194,792	\$238,252	\$235,586	\$259,740	\$259,740
431023 DEFERRED DISPOSITION	\$2,191,317	\$2,476,809	\$814,222	\$1,982,946	\$1,982,946
431029 STATE JURY FEE	\$42,689	\$45,426	\$40,301	\$40,794	\$40,795
431031 CIVIL JUSTICE FEE-LOCAL	\$0	\$0	\$0	\$80	\$0
431032 INDIGENT DEFENSE FEE-CFW	\$0	\$0	\$0	\$9,616	\$0
431033 BAT TAX	\$3,172	\$0	\$0	\$0	\$0
431037 TPP-COURT IMPROVEMENTS	\$48,732	\$59,340	\$35,606	\$64,898	\$64,898
431038 TECHNOLOGY FEE	\$412	\$0	\$0	\$0	\$0
431040 ADMINISTRATIVE FEES	\$1,618	\$0	\$0	\$0	\$0
431053 PENALTY FEES	\$1,366,429	\$1,656,403	\$1,425,401	\$1,921,956	\$1,921,956
431083 CASH BOND RECEIPTS	\$20	\$0	\$0	\$0	\$0
431093 DRIVING SAFETY COURSE FEE	\$131,918	\$153,700	\$131,448	\$116,620	\$116,619
431095 OPEN RECORDS REQUEST	\$511	\$330	\$700	\$3,212	\$5,825
431103 NISI SURETY JUDGEMENT	\$1,780	\$0	\$0	\$0	\$0
431113 NISI CASH JUDGEMENT	\$0	\$0	\$600	\$600	\$0
431120 FWISD TRUANCY COURT	\$611,924	\$626,624	\$603,481	\$603,481	\$598,877
431130 TRAFFIC FINES	\$6,103,342	\$7,152,389	\$6,974,036	\$6,678,318	\$8,078,319
431140 GENERAL FINES	\$1,412,993	\$1,577,835	\$1,403,514	\$1,459,678	\$1,809,678
431150 PARKING FINES	\$2,519	\$0	\$0	\$0	\$0
431160 NTA TRAFFIC	\$573,604	\$581,836	\$526,526	\$521,846	\$526,526
431170 NTA GENERAL COMPLAINT	\$43,355	\$44,277	\$41,278	\$35,332	\$35,332
431922 COPYING COURT DOCUMENT	\$0	\$0	\$122	\$0	\$122
431942 TRAFFIC FINES CURRENT	\$890	\$0	\$0	\$0	\$0
431952 JUDICIAL FEE-LOCAL	\$63,201	\$67,679	\$60,000	\$60,830	\$60,000
431962 COURT SERVICE FEE-10%	\$487,034	\$507,452	\$505,390	\$449,160	\$449,160
431964 COURT COSTS-LOCAL	\$113,670	\$120,645	\$101,102	\$106,698	\$106,698
431972 GENERAL FINES-CURRENT	\$7,781	\$0	\$0	\$0	\$0
431982 APPEAL FEES	\$278	\$277	\$500	\$476	\$500
431983 SUMMONS FEE	\$3,292	\$2,894	\$2,100	\$2,224	\$2,100
462644 ADM FEES-\$10/OFFENSE	\$118,110	\$137,940	\$138,912	\$119,640	\$119,640
462654 ADM FEES-TEEN COURT	\$36,113	\$47,390	\$40,806	\$42,440	\$42,440
462658 EXPUNCTION FEE	\$14,610	\$5,396	\$0	\$10,014	\$0
462664 NOTIFICATION FEE	\$390	\$0	\$0	\$0	\$0
472070 TRANSFERS	\$401,195	\$450,499	\$452,184	\$452,184	\$500,744
472072 SECURITY FUND TRANSFER	\$51,348	\$6,800	\$322,512	\$322,512	\$322,512
481132 CITATION LISTING FEES	\$5,450	\$4,310	\$5,980	\$4,020	\$3,640
481133 JURY FEE REVENUE	\$60	\$33	\$100	\$90	\$100
481286 UNIDENTIFIED COURT RECEIP	\$554	\$98	\$1,000	\$644	\$1,000
481306 MISCELLANEOUS REVENUE	\$47,551	\$3,994	\$0	\$41,183	\$40,000
481366 RETURNED CK PROCESSING CH	\$3,494	\$4,425	\$1,560	\$1,680	\$3,360
481399 OVER/SHORT MISCELLANEOUS -	\$5,027	\$1,421	\$0	(\$1,869)	\$0
Total: Municipal Court	\$14,412,741	\$16,309,331	\$14,130,377	\$15,628,947	\$17,411,430
090 NON-DEPARTMENTAL					
446200 GAS LEASE ROYALTIES	\$42,177	\$1,935	\$0	\$0	\$0
446600 GAS LEASE INTEREST	\$10	\$11	\$0	\$0	\$0
472004 XFERS FROM CULTURE & TOURISM	\$0	\$0	\$1,835,000	\$0	\$0
472073 TRANSFER FROM WORKER'S COMP	\$139,942	\$1,160,213	\$0	\$0	\$0
472045 TRANSFER FROM WATER/SEWER	\$0	\$1,364,499	\$500,000	\$500,000	\$0
472152 TRANSFER FROM FUND 152	\$162,000	\$0	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
472076 TRANSFER FROM GR76	\$0	\$482	\$0	\$0	\$0
472291 XFER FROM C291-SPEC CAPITAL PROJ	\$0	\$500,000	\$0	\$500,000	\$0
476085 FOR GASB-10	\$1,945,143	\$1,717,353	\$0	\$0	\$0
476086 TRANSFER FROM FE86	\$0	\$107,063	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$964,366	\$424,875	\$0	\$75,807	\$2,076,063
Total: Non-Departmental	\$3,253,638	\$5,276,431	\$2,335,000	\$1,075,807	\$2,076,063

080 PARKS & COMMUNITY SERVICES DEPARTMENT

432602 OTHER REVENUE	\$0	\$100	\$0	\$0	\$0
442273 CONCESSION-ATHLETIC FIELD	\$4,070	\$4,872	\$2,000	\$0	\$2,000
442303 BRADLEY CENTER RENTAL	\$9,990	\$13,325	\$9,600	\$11,900	\$12,000
451663 FWISD-POLICE LIASON	\$24,485	\$0	\$0	\$0	\$0
462804 APPLICATION FEES	\$71,574	\$0	\$37,125	\$0	\$0
465225 VENDING COMMISSION	\$745	\$1,886	\$10,384	\$0	\$0
465235 RENTAL FEES	\$66,467	\$60,425	\$49,002	\$49,655	\$52,331
465255 MO AGENCY RENTAL	\$38,758	\$38,323	\$49,284	\$49,284	\$55,754
466406 REGISTRATION	\$87,061	\$56,217	\$37,650	\$43,709	\$43,200
466675 NATURE CENTER ENTRY FEES	\$4,503	\$4,238	\$3,000	\$6,878	\$3,000
466685 POLE BANNERS	\$0	\$200	\$0	\$0	\$0
466705 FESTIVAL EQUIPMENT	\$8,018	\$6,984	\$4,500	\$0	\$6,500
466715 SITE RESERVATIONS	\$50,047	\$54,760	\$85,500	\$85,500	\$87,500
466735 SWIMMING POOLS FEES	\$108,435	\$127,405	\$110,000	\$75,000	\$0
466745 ACTIVITY FEES-ATHLETICS	\$376,579	\$356,672	\$527,760	\$425,529	\$458,760
466775 LCV ADMISSIONS	\$59,118	\$0	\$52,500	\$66,210	\$79,000
466780 CONTRACT INSTR REVENUE	\$10,724	\$1,230	\$0	\$0	\$0
466790 I. D. CARDS	\$92,282	\$103,468	\$143,169	\$107,560	\$111,550
466794 LCV SOUVENIR TAX EXEMPT	\$686	\$0	\$0	\$896	\$0
466795 LCV SOUVENIR SALES	\$20,716	\$0	\$16,500	\$17,040	\$20,000
466835 MISC. PARK REVENUE	\$9,729	\$8,864	\$0	\$2,014	\$0
466845 CORNMEAL SALES	\$506	\$0	\$400	\$398	\$405
466855 LEASE INCOME TENNIS OPER	\$0	\$0	\$1,000	\$1,000	\$1,000
467825 TRAIN CONCESSIONS	\$45,226	\$57,580	\$25,000	\$26,478	\$45,000
467835 TRAIN RIDE TICKET SALES	\$13,419	\$13,123	\$11,000	\$5,354	\$10,000
475280 TAX FORECL PROP SALE FEES	\$0	\$0	\$0	\$6,767	\$0
481120 RECOVERY OF LABOR	\$0	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$16,759	\$18,848	\$1,350	\$967	\$1,350
481399 OVER/SHORT MISCELLANEOUS	\$0	\$0	\$0	(\$22)	\$0
481956 MAINTENANCE SERVICES	\$0	\$0	\$70,000	\$70,000	\$42,093
472183 TRANSFER FROM C182	\$0	\$27,776	\$0	\$0	\$0
472188 TRFS FM PARK DEDICATION FESS	\$0	\$195,703	\$0	\$0	\$136,392
472282 PARK GAS LEASE PROJECT FUND	\$0	\$0	\$0	\$0	\$114,942
475280 SURPLUS MGMT FEE	\$0	\$12,600	\$0	\$0	\$0
476085 FOR GASB-10	\$270,658	\$219,041	\$0	\$0	\$0
488100 CONTRIBUTION FM CAP PROJECTS	\$24,485	\$0	\$0	\$0	\$0
481399 OVER/SHORT MISCELLANEOUS	\$0	\$1,368	\$0	\$0	\$0
Total: Parks & Community Services	\$1,415,040	\$1,385,008	\$1,246,724	\$1,052,117	\$1,282,777

035 POLICE DEPARTMENT

421422 WRECKER BUSINESS LICENSE	\$16,460	\$14,621	\$15,450	\$29,370	\$14,700
423722 TAXICAB DRIVERS' LICENSES	\$14,340	\$0	\$0	\$0	\$0
444563 SALE OF ABANDONED PROPERTY	\$23,718	\$93,247	\$20,000	\$23,104	\$13,000
444952 SALE OF ABANDONED VEHICLE	\$1,776,191	\$1,368,508	\$1,620,000	\$571,456	\$1,840,155
444953 ABANDONED FUNDS	\$8,712	\$121,811	\$12,500	\$68,678	\$50,000
451130 SEXUAL ASSAULT EXAM REIMB	\$118,094	\$153,707	\$133,000	\$167,840	\$129,500
462452 PERMIT FEE - BURGLAR ALAR	\$2,050	\$0	\$0	\$0	\$0
462462 SVC CHARGE - BURGLAR ALAR	\$1,460	\$0	\$0	\$0	\$0
462482 RESIDENTIAL PERMIT FEE	\$7,250	\$0	\$0	\$0	\$0
462492 RESIDENTIAL SERVICE CHARG	\$500	\$0	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
462514 SALE OF ACCIDENT REP	\$319,066	\$274,541	\$338,405	\$248,152	\$293,000
462524 CRIME LABORATORY SERVICE	\$114,409	\$32,685	\$0	\$0	\$0
462564 VEHICLE POUND IMPOUNDMENT	\$227,586	\$186,950	\$228,000	\$70,836	\$238,644
462614 VEHICLE POUND STORAGE FEE	\$759,070	\$656,660	\$710,000	\$226,888	\$786,345
462624 VEHICLE POUND TOWAGE FEE	\$1,582,574	\$1,282,877	\$1,500,000	\$481,729	\$1,719,928
462634 PROCEEDS FROM BICYCLE AUC	\$0	\$0	\$4,000	\$0	\$0
462664 NOTIFICATION FEE	\$211,400	\$148,885	\$200,000	\$63,460	\$224,936
472079 XFERS FM CRIME DIST FUND	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526	\$7,997,526
476085 FOR GASB-10	\$1,361,762	\$1,322,537	\$0	\$0	\$0
481035 SALARY REIMB-OTHER AGENCY	\$393,103	\$739,102	\$455,546	\$412,701	\$133,800
481120 RECOVERY OF LABOR COSTS	\$4,290	\$14,200	\$9,988	\$23,853	\$14,883
481306 MISCELLANEOUS REVENUE	\$2,162	\$10,393	\$0	\$61,743	\$1,000
481399 OVER/SHORT MISCELLANEOUS	\$353	\$580	\$0	\$116	\$0
481432 CRIMINAL RESTITUTION	\$5,615	\$4,337	\$6,100	\$960	\$4,895
481836 AUTO SCRAP METAL SALES	\$16,804	\$8,237	\$13,000	\$11,156	\$9,000
481853 MISCELLANEOUS REVENUE	\$53,989	\$22,602	\$31,049	\$21,628	\$21,308
488022 TEMP SERVICES CHARGES	\$2,750	\$1,500	\$2,750	\$3,000	\$2,500
Total: Police	\$15,021,234	\$14,455,506	\$13,297,314	\$10,484,196	\$13,495,120
025 PUBLIC EVENTS DEPARTMENT					
443303 MONCRIEG BLDG RENTALS	\$205	\$0	\$0	\$0	\$0
443333 COMMERCIAL EXHIBIT BLDGS.	\$3,412,347	\$4,293,434	\$0	\$0	\$0
443373 CONCESSIONS	\$729,967	\$642,906	\$0	\$0	\$0
443393 RECOVERY OF LABOR EXPENSE	\$481,625	\$609,338	\$0	\$0	\$0
443403 RECOVERY OF SUPPLIES EXPE	\$587,778	\$643,557	\$0	\$0	\$0
443413 RECOVERY OF UTILITES EXPE	\$258,094	\$201,134	\$0	\$0	\$0
443423 RECOVERY OF OTHER SERVICE	\$168,816	\$117,488	\$0	\$0	\$0
443443 MISC REVENUE-FWCC	\$277,763	\$297,085	\$0	\$0	\$0
443453 MISC. REVENUE	\$0	\$283,500	\$0	\$0	\$0
443463 EQUIPMENT RENTAL	\$22,494	\$24,669	\$0	\$0	\$0
443473 MERCHANDISE COMMISSION	\$38,186	\$8,898	\$0	\$0	\$0
443863 CATERING REVENUE	\$883,568	\$1,265,218	\$0	\$0	\$0
472192 TRANSFER FROM C192	\$38,183	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$25	\$64,701	\$0	\$0	\$0
481399 OVER/SHORT MISCELLANEOUS	\$2	\$0	\$0	\$0	\$0
Total: Public Events	\$6,899,053	\$8,451,928	\$0	\$0	\$0
	\$0				
050 PUBLIC HEALTH DEPARTMENT					
422502 HEALTH PERMITS FEES	\$1,219,522	\$0	\$0	\$0	\$0
422504 HEALTH PERMIT REISSUE	\$20,454	\$0	\$0	\$0	\$0
422506 HEALTH REINSPECTION	\$6,165	\$0	\$0	\$0	\$0
422694 FOOD MANAGER CERTIFICATIO	\$7,365	\$0	\$0	\$0	\$0
422832 LITERATURE SALES	\$49	\$0	\$0	\$0	\$0
424842 DOG LICENSE FEES	\$108,323	\$0	\$0	\$0	\$0
462290 DOG KENNEL FEES	\$51,855	\$0	\$0	\$0	\$0
462415 IMPOUNDMENT	\$40,494	\$0	\$0	\$0	\$0
462416 BOARDING	\$18,546	\$0	\$0	\$0	\$0
462417 QUARANTINE	\$24,910	\$0	\$0	\$0	\$0
462418 ADOPTIONS	\$17,414	\$0	\$0	\$0	\$0
462424 ANIMAL HEAD SHIPPING FEE	\$2,217	\$0	\$0	\$0	\$0
462434 VETERINARY SERVICES	\$18,675	\$0	\$0	\$0	\$0
464095 A.T.C.P. COURSE FEES	\$440	\$0	\$0	\$0	\$0
464204 POOL OPERATOR'S COURSE	\$15,080	\$0	\$0	\$0	\$0
464674 VITAL STATISTICS FEES	\$1,098,227	\$286,276	\$0	\$0	\$0
464704 HEALTH CARD FEE	\$288,128	\$0	\$0	\$0	\$0
464774 PLAN REVIEW FEE	\$72,394	\$0	\$0	\$0	\$0
464884 MISC REVENUE	\$43,604	\$0	\$0	\$0	\$0
464984 TEMPORARY HEALTH PERMIT	\$130,465	\$0	\$0	\$0	\$0

GENERAL FUND REVENUE DETAIL

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
464990 OFFENDER EDUCATION CLASS	\$16,725	\$0	\$0	\$0	\$0
481306 MISCELLANEOUS REVENUE	\$958	\$606	\$0	\$0	\$0
481399 OVER/SHORT MISCELLANEOUS	\$90	\$89	\$0	\$0	\$0
Total: Public Health	\$3,202,100	\$286,971	\$0	\$0	\$0
020 TRANSPORTATION & PUBLIC WORKS DEPARTMENT					
421142 VALET PARKING	\$18,550	\$26,050	\$37,500	\$20,468	\$20,468
421205 SPECIAL EVENTS PERMIT	\$9,150	\$4,200	\$37,700	\$6,300	\$0
421207 PKWY INSPECTION PERMIT	\$258,750	\$163,000	\$323,350	\$272,350	\$272,350
421208 PKWY RE-INSPECTION PERMIT	\$13,325	\$8,275	\$11,700	\$11,200	\$11,200
421209 FILMING PERMIT	\$1,250	\$1,750	\$750	\$500	\$500
421210 PRIVATE ST USE PERMIT	\$38,050	\$43,350	\$67,464	\$57,450	\$57,450
421212 TAXICAB FRANCHISE FEE	\$0	\$138,420	\$135,425	\$145,000	\$150,000
423722 TAXICAB DRIVERS' LICENSE	\$0	\$21,605	\$0	\$23,204	\$25,000
451833 SIGN & MARKING FEES	\$4,909	\$5,461	\$4,290	\$4,290	\$4,290
462124 LICENSE FEES	\$192,025	\$157,050	\$169,025	\$156,916	\$134,000
462324 COMM FACILITY AGREEMENT	\$43,500	\$34,621	\$0	\$7,000	\$0
462714 SPECIAL EVENTS FILMING	\$50	\$0	\$0	\$0	\$0
462754 RESID SURVEY PKWY	\$23,350	\$23,525	\$41,700	\$38,514	\$27,750
471001 IDB LABOR	\$32,258	\$39,453	\$90,230	\$45,815	\$60,000
472010 TRANSFER FROM FUND GC10	\$865,500	\$0	\$0	\$0	\$0
472004 TRANSFER FROM GG04	\$0	\$0	\$0	\$1,835,000	\$0
472069 TRANSFER IN FROM PE69	\$0	\$0	\$0	\$0	\$17,895
472159 TRANSFERS IN R159	\$764,495	\$258,261	\$0	\$55,850	\$0
272293 TRANSFER IN FROM C293	\$3,000,000	\$709,208	\$0	\$351,796	\$0
476085 FOR GASB-10	\$296,117	\$253,817	\$0	\$0	\$0
481120 RECOVERY OF LABOR	\$6,836	\$13,404	\$5,600	\$5,000	\$10,600
481152 INSURANCE REIMBURSEMENT	\$841	\$690	\$1,210	\$1,886	\$1,210
481306 MISCELLANEOUS REVENUE	\$31,495	\$7,795	\$0	\$4,344	\$0
481326 OPEN RECORDS REVENUE	\$0	\$16	\$20	\$9	\$20
488100 CONTRIBUTION FM CAP PROJECTS	\$0	\$2,578,417	\$0	\$0	\$0
Total: Transportation & Public Works	\$5,600,451	\$4,488,368	\$925,964	\$3,042,892	\$792,733
OTHER DEPARTMENTS					
MISCELLANEOUS REVENUE	\$338,864	\$583,982	\$558,976	\$1,529,494	\$476,575
Total: Other Departments	\$338,864	\$583,982	\$558,976	\$1,529,494	\$476,575
GENERAL FUND TOTALS	\$571,600,145	\$542,432,075	\$528,401,543	\$521,234,653	\$522,351,865

FUND BUDGET SUMMARY

DEPARTMENT:
GENERAL FUND

FUND/CENTER
GG01

SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's tax and fee supported operating fund. Ad valorem taxes account for approximately 55% of General Fund revenue. The FY2011 amount represents a decline of 2.7% from the FY2010 Adopted Budget. Sales Tax is the second largest revenue source for the General Fund. Sales Taxes account for approximately 18% of the General Fund. This revenue source has declined 2.5% from the FY2010 Adopted Budget. Other major sources of revenue are:

- A. Street rental and franchise fees from local utilities;
- B. Fines and forfeitures;
- C. Community services charges;
- D. Library fees;
- E. Building inspection fees;
- F. Health permits and fees;
- G. Return on the investment of General Fund monies; and
- H. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, parks and community services, transportation and public works, planning and development, code compliance, and the public library.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 365,506,647	\$ 376,985,070	\$ 372,498,186	\$ 379,414,616
Supplies	25,654,373	25,951,525	24,490,525	24,765,594
Contractual	139,671,627	123,743,948	122,084,621	123,674,214
Capital Outlay	1,398,986	1,721,000	3,515,500	3,515,500
Debt Service	1,279,340	0	0	0
Total Expenditures	\$ 533,510,973	\$ 528,401,543	\$ 522,588,832	\$ 531,369,924
Authorized Positions	4,601.25	4,395.45	4,251.80	4,295.80

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: CITY MANAGER'S OFFICE	FUND/CENTER GG01/0021000:0029000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Manager's Office is composed of five divisions: Administration, Mayor and Council Office, Budget and Research, Human Relations and Governmental Relations.

Administration is responsible for administering the programs and policies established by the City Council. It directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions, existing conditions, and future requirements.

The Office of the Mayor and Council supports the City Council with a full-time staff and council aides, provides oversight of office operations; handles citizen concerns and suggestions; drafts correspondence and speeches; and works on various special projects.

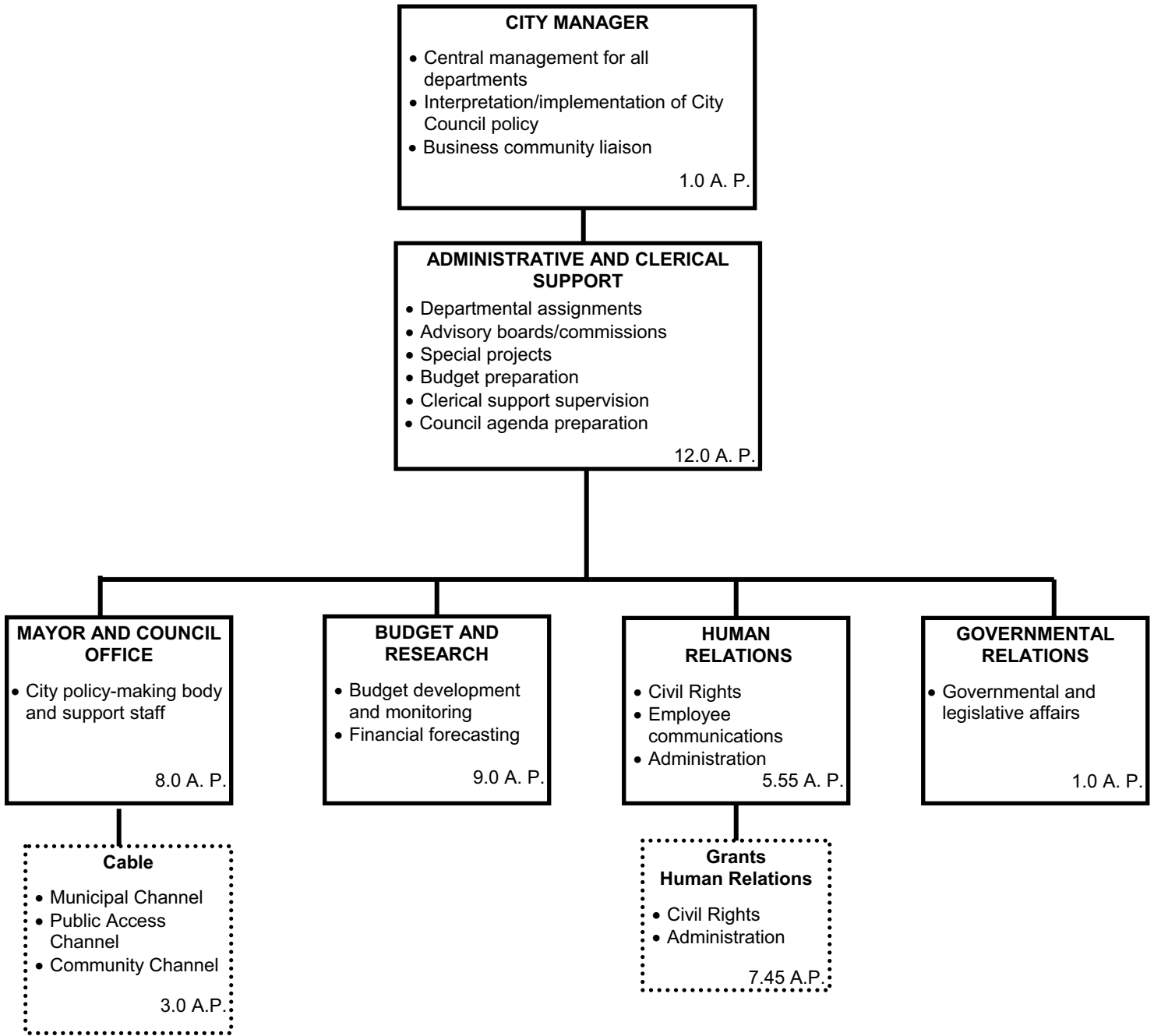
Budget and Research is responsible for coordinating, establishing and monitoring the City budgetary revenues and expenses. This includes five year forecasting, research and organizational analysis.

The Human Relations Division is responsible for enforcing the City's anti-discrimination laws, carrying out the civil rights enforcement functions of the City Code, and carrying out the policy directives of the Human Relations Commission.

Governmental Relations is responsible for researching and assisting in the passage of federal and state legislative initiatives that favorably affect the City of Fort Worth and its citizens.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 4,796,398	\$ 3,812,810	\$ 3,636,179	\$ 4,513,817
Supplies	147,396	123,639	88,644	121,249
Contractual	3,238,862	1,374,064	684,122	1,676,639
Capital Outlay	0	0	0	0
Total Expenditures	\$ 8,182,656	\$ 5,310,513	\$ 4,408,945	\$ 6,311,705
Authorized Positions	42.00	33.00	29.00	36.55

**CITY MANAGER'S OFFICE – 47.00 A.P.
 GENERAL FUND 36.55 A.P.
 CABLE FUND 3.00 A.P.
 GRANTS FUND 7.45 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY MANAGER'S OFFICE	GG01/0021000:0029000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$5,310,513	A.P.	33.00
FY2011 ADOPTED:	\$6,311,705	A.P.	36.55

- A) The adopted budget increases by \$439,372 and two authorized positions for the transfer of Human Relation Administration from the Community Relations Department.
- B) The adopted budget decreases by (\$349,356) and four positions. This includes the elimination of an Executive Secretary, Administrative Secretary, Management Analyst I and Governmental Relations Director.
- C) The adopted budget increases by \$345,515 and two authorized positions for the transfer of the Employees Communication program to the City Manager's Office from the Community Relations Department and subsequently decreased (\$127,301) for the elimination of the City News
- D) The adopted budget increases by \$197,830 for the addition of funds for the upcoming State Legislative session.
- E) The adopted budget increases \$137,353 and two authorized positions for the transfer of two Communication Officer positions from the Community Relations Department.
- F) The adopted budget increases by \$133,500 and 1.55 authorized positions for the transfer of Civil Rights Enforcement from the Community Relations Department.
- G) The adopted budget decreases by (\$88,738) due to the reduction of funds for legislative consulting services.
- H) The adopted budget increases by \$58,599 for the continuation of Vacation Buy Back program in FY2011.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CITY MANAGER'S OFFICE

DEPARTMENT PURPOSE

To represent the citizens of Fort Worth effectively; to ensure delivery of City services in the most efficient way possible; to serve as the focal point for administrative direction and coordination of the City's operational and staff agencies; to prepare and submit to the City Council a balanced plan of municipal services and to budget in adherence to the policies established by the City Council; and to improve organizational efficiency and service delivery to the residents of Fort Worth. The Department also provides staff support for the Human Relations Commission.

FY2011 DEPARTMENTAL OBJECTIVES

To obtain 90% positive legislation through the efforts of the governmental affairs office.

To increase the policies on which Council takes action to 1,600.

To increase communication between the City and citizens through written/spoken communication.

To increase efforts to actively involve citizens in city government by conducting more public forums to gather citizens' input where staff is available to answer inquiries and facilitate timely resolution of citizen issues.

To increase City Council's direct interaction/contact with citizens.

To provide timely resolution of discrimination complaints.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percentage of positive legislation	90%	90%	90%
Policies on which Council took action	1,633	1,600	1,600
Speeches written/given	950	1,200	1,300
Meetings scheduled/attended by Council	16,038	17,000	17,500
City Council Contacts with citizens	69,810	74,000	75,000
Resolution of discrimination complaints	311	315	340

FORT WORTH



**CITY MANAGER'S OFFICE
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

As part of the FY11 citywide reorganization the following funds are being transferred to the City Manager's Office:

The U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG) funding allows the department to provide comprehensive informational services to Fort Worth residents on housing-related matters, particularly fair housing laws.

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$2,400 per investigation), staff training in HUD investigative procedures, and outreach efforts to educate the community on fair housing laws.

The Equal Employment Opportunity Commission (EEOC) pays the department \$550 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and the City of Fort Worth Ordinance No. 7278, as amended.

STATUS OF FUNDING

	FY2009	FY2010	FY2011
New Funds	\$585,588	\$612,650	\$609,455
Expenditures/Commitments	<u>(569,779)</u>	<u>(468,290)</u>	<u>0</u>
Balance	\$15,809	\$144,360	\$609,455
Approved Grant Positions	8.45	6.45	6.45

FORT WORTH



**CITY MANAGER'S OFFICE
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2010 - MAY 31, 2011**

GRANT FUNDS

Community Development Block Grant (CDBG)*	\$31,996
U.S. Department of Housing and Urban Development (HUD)*	517,559
Equal Employment Opportunity Commission (EEOC)*	<u>59,900</u>
TOTAL GRANT FUNDS:	\$609,455

TOTAL ALL FUNDING SOURCES: \$609,455

TOTAL APPROVED GRANT POSITIONS: 6.45

* During FY2010 the Community Relations Department administered and provided fiscal oversight of these grant funds. In FY11 the City Manager's Office will assume administrative and fiscal oversight of these grants.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CITY MANAGER'S OFFICE	\$ 2,517,497	\$ 1,979,806	\$ 1,983,216	\$ 2,003,798	18.00	14.00	13.00	13.00
0021020	PROGRAM MANAGEMENT OFFICE	577,705	0	0	0	9.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,095,202</u>	<u>\$ 1,979,806</u>	<u>\$ 1,983,216</u>	<u>\$ 2,003,798</u>	<u>27.00</u>	<u>14.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>MAYOR AND COUNCIL ADMINISTRATION</u>								
0021100	MAYOR AND COUNCIL ADMINISTRATION	\$ 1,411,639	\$ 0	\$ 0	\$ 0	8.00	0.00	0.00	0.00
0021101	MAYOR	830	655,317	693,364	761,208	0.00	7.00	7.00	8.00
0021102	COUNCIL DISTRICT 2	3,460	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021103	COUNCIL DISTRICT 3	2,324	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021104	COUNCIL DISTRICT 4	4,421	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021105	COUNCIL DISTRICT 5	5,911	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021106	COUNCIL DISTRICT 6	2,612	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021107	COUNCIL DISTRICT 7	2,523	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021108	COUNCIL DISTRICT 8	4,240	92,641	87,914	87,914	0.00	0.00	0.00	0.00
0021109	COUNCIL DISTRICT 9	3,720	92,641	87,914	87,914	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 1,441,680	\$ 1,396,445	\$ 1,396,676	\$ 1,464,520	8.00	7.00	7.00	8.00
	<u>HUMAN RELATIONS</u>								
0022000	ACTION CENTER	\$ 13,900	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0022001	HUMAN RELATIONS UNIT	0	0	0	812,021	0.00	0.00	0.00	5.55
	Sub-Total	\$ 13,900	\$ 0	\$ 0	\$ 812,021	0.00	0.00	0.00	5.55
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 335,044	\$ 0	\$ 0	\$ 0	-1.00	0.00	0.00	0.00
0025010	CABLE COMMUNICA- TIONS	780,639	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,115,683	\$ 0	\$ 0	\$ 0	-1.00	0.00	0.00	0.00
	<u>BUDGET AND ORGANI- ZATIONAL ANALYSIS</u>								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 537,386	\$ 0	\$ 0	\$ 0	4.00	0.00	0.00	0.00
0026010	BUDGET AND RESEARCH	8,427	1,060,574	1,029,054	1,036,508	0.00	10.00	9.00	9.00
	Sub-Total	\$ 545,813	\$ 1,060,574	\$ 1,029,054	\$ 1,036,508	4.00	10.00	9.00	9.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0028000	<u>EMERGENCY MANAGE- MENT</u> EMERGENCY MANAG- MENT OFFICE	\$ 426,891	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 426,891</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0029000	<u>GOVERNMENTAL RELA- TIONS</u> GOVERNMENTAL RELA- TIONS	\$ 1,543,487	\$ 873,689	\$ 0	\$ 994,859	3.00	2.00	0.00	1.00
	Sub-Total	<u>\$ 1,543,487</u>	<u>\$ 873,689</u>	<u>\$ 0</u>	<u>\$ 994,859</u>	<u>3.00</u>	<u>2.00</u>	<u>0.00</u>	<u>1.00</u>
	TOTAL	\$ 8,182,656	\$ 5,310,513	\$ 4,408,945	\$ 6,311,705	42.00	33.00	29.00	36.55

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
CITY SECRETARY	GG01/0111000:0116000

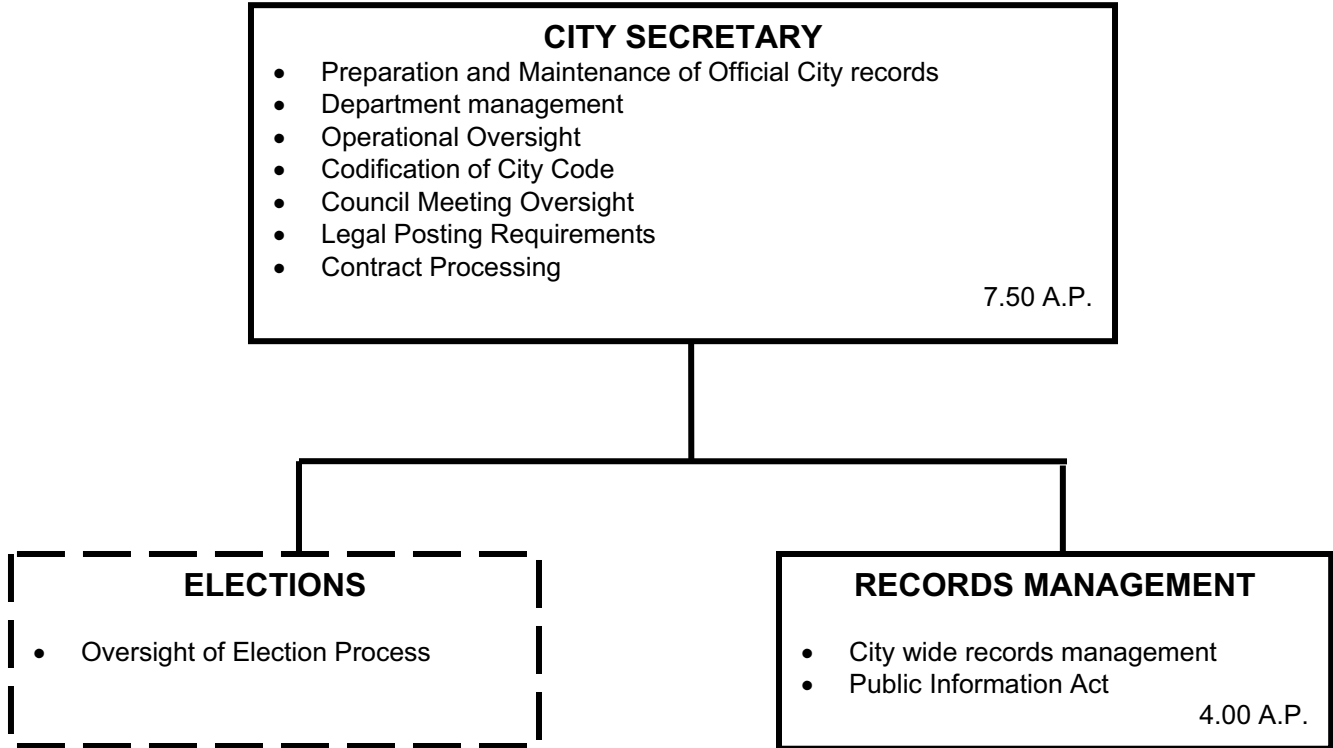
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the City Secretary's Office including the Records and Information Management Division. The City Secretary's Office serves as a coordinator for the City Council meetings, records and maintains all of the official City Council minutes. The department also coordinates the City Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the Election Administrator for all city-held elections. The City Secretary's Office also coordinates the Public Official Ethics Ordinance and serves as the official repository for associated document filings and campaign filings. The department is responsible for the publication of official legal notice requirements; for the posting of all official meeting notice requirements; and, the update and distribution of the City's Code of Ordinances.

The department serves as a central repository for a wide variety of official municipal records, contracts and other information, and the staff performs research and responds to requests for information from the City Council, City staff, and citizens. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 808,818	\$ 815,919	\$ 837,514	\$ 846,128
Supplies	27,900	35,370	25,320	25,320
Contractual	143,052	169,376	123,852	185,339
Capital Outlay	0	0	0	0
Total Expenditures	\$ 979,770	\$ 1,020,665	\$ 986,686	\$ 1,056,787
Authorized Positions	11.50	11.50	11.50	11.50

CITY SECRETARY – 11.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CITY SECRETARY	GG01/0111000:0116000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$1,020,665	A.P.	11.50
FY2011 ADOPTED:	\$1,056,787	A.P.	11.50

- A) The adopted budget increases by \$61,487 for the addition of funding for facility rental for off-site record storage.
- B) The adopted budget decreases by (\$47,865) for the reduction of various expenditures.
- C) The adopted budget increases by \$23,591 as a result of the elimination of eight mandatory furlough days.
- D) The adopted budget decreases by (\$11,172) for computer equipment based on the department's replacement plan for FY2011.
- E) The adopted budget increases by \$10,948 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- F) The adopted budget decreases by (\$9,924) for salaries of regular employees based on turnover, retirements and vacancies.
- G) The adopted budget increases by \$8,614 for the implementation of the Vacation Buy Back Program for FY2011.
- H) The adopted budget increases by \$1,688 for for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CITY SECRETARY

DEPARTMENT PURPOSE

The City Secretary's Office records, preserves, and has custodial authority over the official records and legislative acts of the City Council; administers and coordinates all City-held elections; coordinates the City's Boards and Commissions process; and provides for timely updates to the City's Code of Ordinances. The Records and Information Management Division facilitates and advises the creation, maintenance, retention, access and disposition of all City records; and coordinates distribution and response to public information requests.

FY2011 DEPARTMENTAL OBJECTIVES

- To finalize and distribute all Council meeting minutes within two business days following each meeting
- To attain 100 percent accuracy in Council meeting minutes
- To ensure all approved contracts are processed within two business days of receipt by department
- To ensure approved ordinances are processed to the Code Company within three days of approval
- To ensure agendas of the City Council and all boards, commissions, & committees are timely posted within the guidelines of The Texas Open Meetings Act
- To ensure the proper management of information and records for maintenance and annual destruction
- To provide centralized point of contact for requests for City records and information as required under the Public Information Act

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percent of minutes distributed within two days of each Council meeting	97%	100%	100%
Accuracy rate of Council meeting minutes	100%	100%	100%
Contracts processed within two days of Council approval	100%	100%	100%
Timely rate for posting agendas	100%	100%	100%
Cubic feet of documents destroyed	3,716	6,500	6,500
Number of public information requests processed	6,043	6,700	7,200

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0111000	<u>CITY SECRETARY</u>								
	CITY SECRETARY	\$ 664,355	\$ 670,029	\$ 640,656	\$ 708,249	7.50	7.50	7.50	7.50
	Sub-Total	<u>\$ 664,355</u>	<u>\$ 670,029</u>	<u>\$ 640,656</u>	<u>\$ 708,249</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>	<u>7.50</u>
	<u>RECORDS MANAGE- MENT</u>								
0116000	RECORDS MANAGE- MENT	\$ 315,415	\$ 350,636	\$ 346,030	\$ 348,538	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 315,415</u>	<u>\$ 350,636</u>	<u>\$ 346,030</u>	<u>\$ 348,538</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 979,770	\$ 1,020,665	\$ 986,686	\$ 1,056,787	11.50	11.50	11.50	11.50

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: CODE COMPLIANCE	FUND/CENTER GG01/0231010:0239004
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

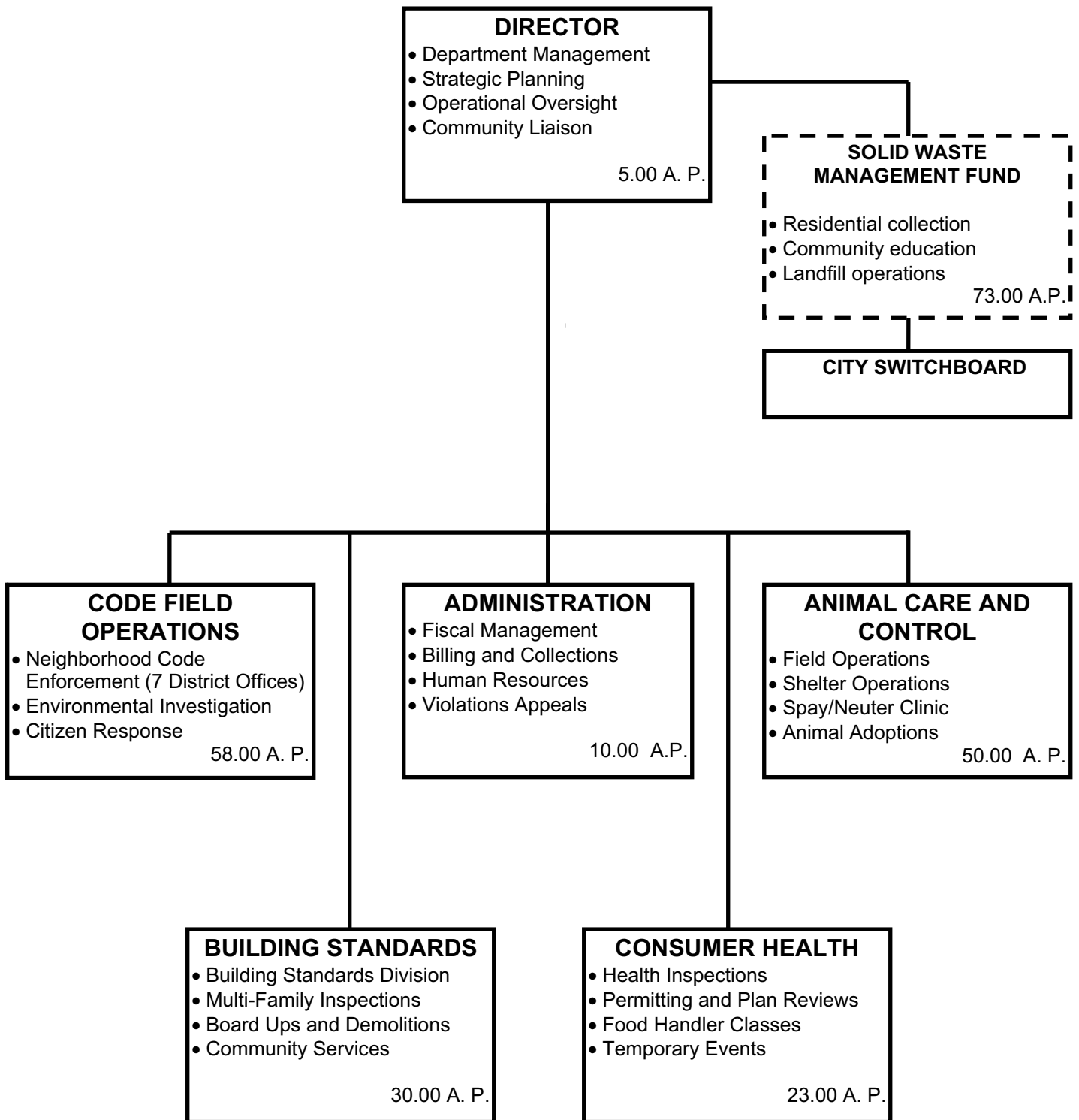
The Code Compliance Department's mission is to ensure clean, safe and healthy neighborhoods. This mission is accomplished through four programmatic divisions and one administrative division.

Code Field Operations provides neighborhood code enforcement, including investigating citizen complaints specific to trash and debris, junk and abandoned vehicles, zoning violations, environmental investigations including illegal dumping, high grass and weeds, and Citizen Response Unit activities. Building Standards investigates sub-standard housing issues, facilitates the activities of the Building Standards Commission, performs multi-family housing inspections, coordinates structural demolitions and board-up activities, and facilitates community services activities. Animal Care and Control provides field responses for stray animals, animal cruelty complaints, and bite investigations. The division also provides care and a safe environment for sheltered animals as well as facilitates animal adoptions. Additionally, the department's spay/neuter clinic is also administered through this division. Consumer Health permits and performs health inspections for food establishments, public swimming pools/spas, day care centers, and hotel/motels. The division is also responsible for plan reviews, provides food handler training and investigates complaints specific to permitted facilities. The Administration division provides department management, fiscal and human resources administration, billing and collection and dispute resolution services.

Starting in FY2011, the department will oversee the Solid Waste Fund, including the City Call Center.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 10,834,996	\$ 10,007,568	\$ 10,549,512	\$ 10,583,439
Supplies	917,456	972,680	773,021	802,497
Contractual	3,145,848	2,879,636	2,195,994	2,653,285
Capital Outlay	49,164	347,000	208,000	208,000
Total Expenditures	\$ 14,947,464	\$ 14,206,884	\$ 13,726,527	\$ 14,247,221
Authorized Positions	195.00	181.00	176.00	176.00

CODE COMPLIANCE - 249.00 A.P.
GENERAL FUND – 176.00 A.P.
SOLID WASTE FUND – 73.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CODE COMPLIANCE	GG01/0231010:0239004

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$14,206,884	A.P.	181.00
FY2011 ADOPTED:	\$14,247,221	A.P.	176.00

- A) The adopted budget decreases by (\$312,190) and five authorized positions for the deletion of one Senior Human Services Specialist, Consumer Health Specialist, one Field Operations Crewleader, Customer Service Representative II, and Senior Customer Service Representative position as part of the City-wide 10% reductions.
- B) The adopted budget increases by \$293,087 as a result of the elimination of eight mandatory furlough days.
- C) The adopted budget decreases by (\$214,511) for the ITS allocation as a result of a large number of computer replacements in FY2010.
- D) The adopted budget increases by \$162,499 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- E) The adopted budget increases by \$136,000 for the return of private property mowing to FY2009 service levels.
- F) The adopted budget increases by \$134,581 for the Workers' Compensation allocation.
- G) The adopted budget increases by a net of \$114,012 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- H) The adopted budget increases by \$33,927 for the continuation of Vacation Buy Back program in FY2011.
- I) The adopted budget decreases by (\$28,916) for Equipment Services Department Outside Repairs, Parts, Labor based on reductions in fleet size and replacement of oldest vehicles.
- J) The adopted budget increases by \$25,237 in scheduled temporaries for funding and extension of RIF releases for one month in the fiscal year.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **CODE COMPLIANCE**

DEPARTMENT PURPOSE

The Code Compliance Department is responsible for protecting and improving the quality of life in Fort Worth through education, enforcement and abatement of nuisances, code violations and public health and safety hazards. Specifically, the Department performs inspections and investigates complaints concerning dangerous buildings, substandard structures, junked and illegally parked vehicles, high grass and weeds, accumulations of trash and debris, dangerous and loose animals, animal licensing, foodborne illness, hotels/ motels, swimming pools, mobile food vendors, temporary event vendors, illegal dumping, zoning and general nuisances. Additionally, the Department operates the animal shelter and pet adoption center, conducts food handlers class, vaccination and micro-chipping clinics, coordinates the Code Ranger Program and permits/inspects facilities requiring health permits. Code Compliance also is the enforcement agency for several departments including Planning and Development, Transportation and Public Works, Parks and Community Services, and Real Property.

FY2011 DEPARTMENTAL OBJECTIVES

- Reduce the number of illegally dumped tires.
- Reduce the number of unsecured structures.
- Reduce the number of vacant and dangerous structures.
- Reduce the number of single family rentals with code violations.
- Have the Safe Neighborhood Initiative team conduct focused efforts in all Council Districts to promote livability and decrease conditions that hinder economic growth and investment.
- Provide superior customer service to both internal and external customers.
- Coordinate with Economic Development to eliminate all severe substandard buildings on properties that are owned by or under the control of (tax foreclosures) the City of Fort Worth.
- Complete 95% of high risk health inspections identified by risk assessment matrix.
- Perform 8,500 health inspections of permitted restaurants, daycares, swimming pools and hotel/motels.
- Train 20,000 food, daycare and pool/spa facility workers to prevent food-borne, water-borne and other illness.
- Achieve a 90% spay/neuter compliance rate for adopted and reclaimed animals.
- Increase percentage of adoptable animals adopted from 49% to 60%.
- Respond to 85% of all requests for field services within 24 hours.

* Numbers include Animal Control and Consumer Health.

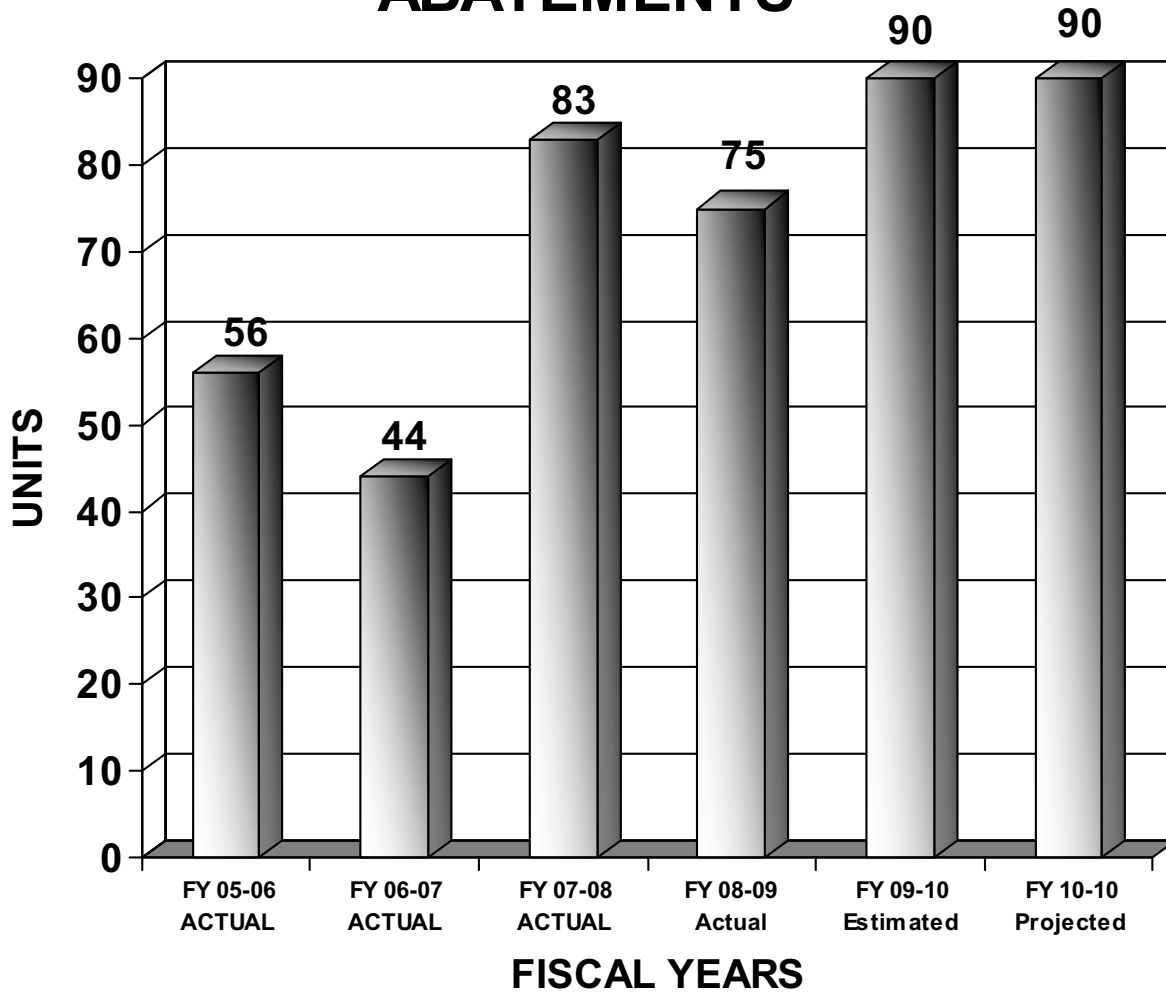
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Total num of inspections performed*	287,597	230,078	230,078
Num of Officer Initiated Inspections*	70,814	56,651	56,651
Owner-abated substandard structures	926	741	741
High risk health inspections completed	98%	98%	98%
Permitted facility employees trained	19,889	19,500	19,500
Pct of Adopted Animals Placed	49%	52%	60%
Animal Control svc requests completed	44,767	48,000	50,000
Animal Control responses within 24 hrs	83%	84%	85%
Animal Control RPO class participants	1,073	1,062	1,100

FORT WORTH



CODE COMPLIANCE

SINGLE FAMILY DEMOLITION ABATEMENTS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>CODE COMPLIANCE ADMIN</u>								
0231000	COMMUNITY PROSECUTER PROGRAM	\$ 927	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0231010	ADMINISTRATION	1,138,889	1,013,645	1,477,691	1,559,787	8.00	10.00	16.00	16.00
0231020	FINANCE	676,094	667,897	0	1,315	0.00	9.00	0.00	0.00
0231030	TRAINING	122,035	39,491	0	0	1.00	1.00	0.00	0.00
0231040	HOMELESSNESS PROGRAM	35,401	71,652	0	0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,973,346</u>	<u>\$ 1,792,685</u>	<u>\$ 1,477,691</u>	<u>\$ 1,561,102</u>	<u>10.00</u>	<u>20.00</u>	<u>16.00</u>	<u>16.00</u>
	<u>CODE COMPLIANCE PUBLIC ED</u>								
0232000	PUBLIC EDUCATION	\$ 950	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 950</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CODE COMPLIANCE IT</u>								
0233000	INFO TECHNOLOGY	\$ 96,613	\$ 139,281	\$ 0	\$ 0	1.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 96,613</u>	<u>\$ 139,281</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING INSPECTIONS</u>								
0234010	MULTI FAMILY	\$ 719,052	\$ 717,388	\$ 735,996	\$ 736,524	14.00	10.00	10.00	10.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0234020	SUB STANDARD BUILD- ING	867,571	1,705,042	1,734,558	1,736,534	9.00	16.00	17.00	17.00
	Sub-Total	<u>\$ 1,586,623</u>	<u>\$ 2,422,430</u>	<u>\$ 2,470,554</u>	<u>\$ 2,473,058</u>	<u>23.00</u>	<u>26.00</u>	<u>27.00</u>	<u>27.00</u>
	<u>CODE COMPLIANCE SPEC PROJECTS</u>								
0235010	DEMOLITION	\$ 741,671	\$ 0	\$ 0	\$ 0	9.00	0.00	0.00	0.00
0235020	CITY MOWING	113,727	142,578	0	0	2.00	2.00	0.00	0.00
0235030	SOLID WASTE	340,432	0	17,500	17,500	8.00	0.00	0.00	0.00
0235040	ENVIRONMENTAL INVESTIGATION UNIT	403,033	613,387	1,024,101	1,026,285	7.00	8.00	13.00	13.00
	Sub-Total	<u>\$ 1,598,863</u>	<u>\$ 755,965</u>	<u>\$ 1,041,601</u>	<u>\$ 1,043,785</u>	<u>26.00</u>	<u>10.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>EAST FIELD OPERA- TIONS</u>								
0236011	SECTOR 1	\$ 543,866	\$ 526,112	\$ 1,340,717	\$ 1,548,485	8.00	7.00	16.00	16.00
0236012	SECTOR 2	609,209	608,457	2,261,306	2,468,153	7.00	7.00	30.00	30.00
0236013	SECTOR 3	738,752	634,060	21,000	21,000	7.00	7.00	0.00	0.00
	Sub-Total	<u>\$ 1,891,827</u>	<u>\$ 1,768,629</u>	<u>\$ 3,623,023</u>	<u>\$ 4,037,638</u>	<u>22.00</u>	<u>21.00</u>	<u>46.00</u>	<u>46.00</u>
	<u>WEST FIELD OPERA- TIONS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0237014	SECTOR 4	\$ 567,463	\$ 514,082	\$ 0	\$ 0	8.00	7.00	0.00	0.00
0237015	SECTOR 5	500,068	510,518	21,000	21,000	8.00	7.00	0.00	0.00
0237016	SECTOR 6	623,854	707,183	0	0	8.00	9.00	0.00	0.00
0237017	FAR NORTH DISTRICT	566,629	157,579	0	0	5.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,258,014</u>	<u>\$ 1,889,362</u>	<u>\$ 21,000</u>	<u>\$ 21,000</u>	<u>29.00</u>	<u>23.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NEIGHBORHOOD RESPONSE TEAM</u>								
0238000	NEIGHBORHOOD RESPONSE TEAM	\$ 318,848	\$ 260,827	\$ 0	\$ 0	4.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 318,848</u>	<u>\$ 260,827</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>4.00</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC HEALTH</u>								
0239001	HEALTH PROMOTION AND OUTREACH	\$ 7,680	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0239002	ANIMAL CONTROL	2,248,365	2,272,374	2,223,304	2,235,134	32.00	33.00	33.00	33.00
0239003	ANIMAL KENNEL	1,125,877	1,061,879	1,088,160	1,089,912	23.00	19.00	18.00	18.00
0239004	CONSUMER HEALTH	1,840,458	1,843,452	1,781,194	1,785,592	25.00	25.00	23.00	23.00
	Sub-Total	<u>\$ 5,222,380</u>	<u>\$ 5,177,705</u>	<u>\$ 5,092,658</u>	<u>\$ 5,110,638</u>	<u>80.00</u>	<u>77.00</u>	<u>74.00</u>	<u>74.00</u>
	TOTAL	\$ 14,947,464	\$ 14,206,884	\$ 13,726,527	\$ 14,247,221	195.00	181.00	176.00	176.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:		FUND/CENTER		
COMMUNITY RELATIONS		GG01/0071000:0073000		
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>As part of the Citywide reorganization, the Community Relations Department will be consolidated with other city departments. The Neighborhood Education will be consolidated with the Planning and Development Department, the Civil Rights Enforcement and portion of Communication programs will be consolidated with the City Manager's Office.</p> <p>The Office Services Fund will now be managed by the Financial Management Services Department. The Youth Outreach (Early Childhood Matters Program) will be consolidated with the Library Services. The Cable Communication Fund will be managed by the City Managers Office. The Community Outreach Division is being eliminated.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 3,312,971	\$ 3,205,928	\$ 0	\$ 0
Supplies	78,692	97,120	0	0
Contractual	457,509	1,159,090	0	0
Capital Outlay	5,984	96,000	0	0
Total Expenditures	\$ 3,855,156	\$ 4,558,138	\$ 0	\$ 0
Authorized Positions	54.05	47.65	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>COMMUNITY RELATIONS</u>								
0071000	ADMINISTRATION	\$ 560,966	\$ 1,092,143	\$ 0	\$ 0	2.25	7.60	0.00	0.00
	Sub-Total	<u>\$ 560,966</u>	<u>\$ 1,092,143</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.25</u>	<u>7.60</u>	<u>0.00</u>	<u>0.00</u>
	<u>COMMUNITY OUT-REACH</u>								
0072010	NEIGHBORHOOD EDUCATION	\$ 473,556	\$ 385,110	\$ 0	\$ 0	10.00	7.00	0.00	0.00
0072020	CIVIL RIGHTS ENFORCEMENT	237,432	179,126	0	0	4.80	1.55	0.00	0.00
0072030	YOUTH OUTREACH	386,673	327,762	0	0	5.00	4.00	0.00	0.00
0072040	COMMUNICATIONS	901,954	1,064,839	0	0	11.00	12.00	0.00	0.00
0072050	COMMUNITY OUT-REACH	1,294,575	944,654	0	0	21.00	15.50	0.00	0.00
	Sub-Total	<u>\$ 3,294,190</u>	<u>\$ 2,901,490</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>51.80</u>	<u>40.05</u>	<u>0.00</u>	<u>0.00</u>
	<u>CABLE COMMUNICATION</u>								
0073000	CABLE COMMUNICATION	\$ 0	\$ 564,504	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 564,504</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT COMMUNITY RELATIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	TOTAL	\$ 3,855,156	\$ 4,558,138	\$ 0	\$ 0	54.05	47.65	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: ENVIRONMENTAL MANAGEMENT	FUND/CENTER GG01/0521000:0523000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

As part of the Citywide reorganization, the Environmental Management Department responsibilities were redistributed to other City departments. The GIS Program was transferred to the Environmental Protection Fund. The Air Quality Program was transferred to the Transportation and Public Works Department in the General Fund. The Solid Waste Fund will be managed by the Code Compliance Department. The Environmental Protection Fund will be managed by the Transportation and Public Works Department. Both funds were previously managed by the Environmental Management Department.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 718,344	\$ 655,521	\$ 0	\$ 0
Supplies	6,572	8,028	0	0
Contractual	95,140	59,695	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 820,056	\$ 723,244	\$ 0	\$ 0
Authorized Positions	9.50	8.50	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ENVIRONMENTAL MANAGEMENT DIVISION</u>								
0521000	ENVIRONMENTAL MANAGEMENT ADMIN	\$ 435,627	\$ 434,175	\$ 0	\$ 0	5.00	5.00	0.00	0.00
0521010	GIS	96,964	93,708	0	0	1.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 532,591</u>	<u>\$ 527,883</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>6.00</u>	<u>6.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>COMPLIANCE</u>								
0521520	COMPLIANCE	\$ 10,293	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 10,293</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WATER QUALITY DIVISION</u>								
0522000	WATER QUALITY	\$ 89,524	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 89,524</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>AIR QUALITY DIVISION</u>								
0523000	AIR QUALITY	\$ 187,648	\$ 195,361	\$ 0	\$ 0	2.50	2.50	0.00	0.00
	Sub-Total	<u>\$ 187,648</u>	<u>\$ 195,361</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>2.50</u>	<u>2.50</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 820,056	\$ 723,244	\$ 0	\$ 0	9.50	8.50	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: FINANCIAL MANAGEMENT SERVICES	FUND/CENTER GG01/0131010:0136030
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Financial Management Services Department has general responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Purchasing, and Treasury.

The Administration Division is responsible for providing overall planning and control to the other elements of the department.

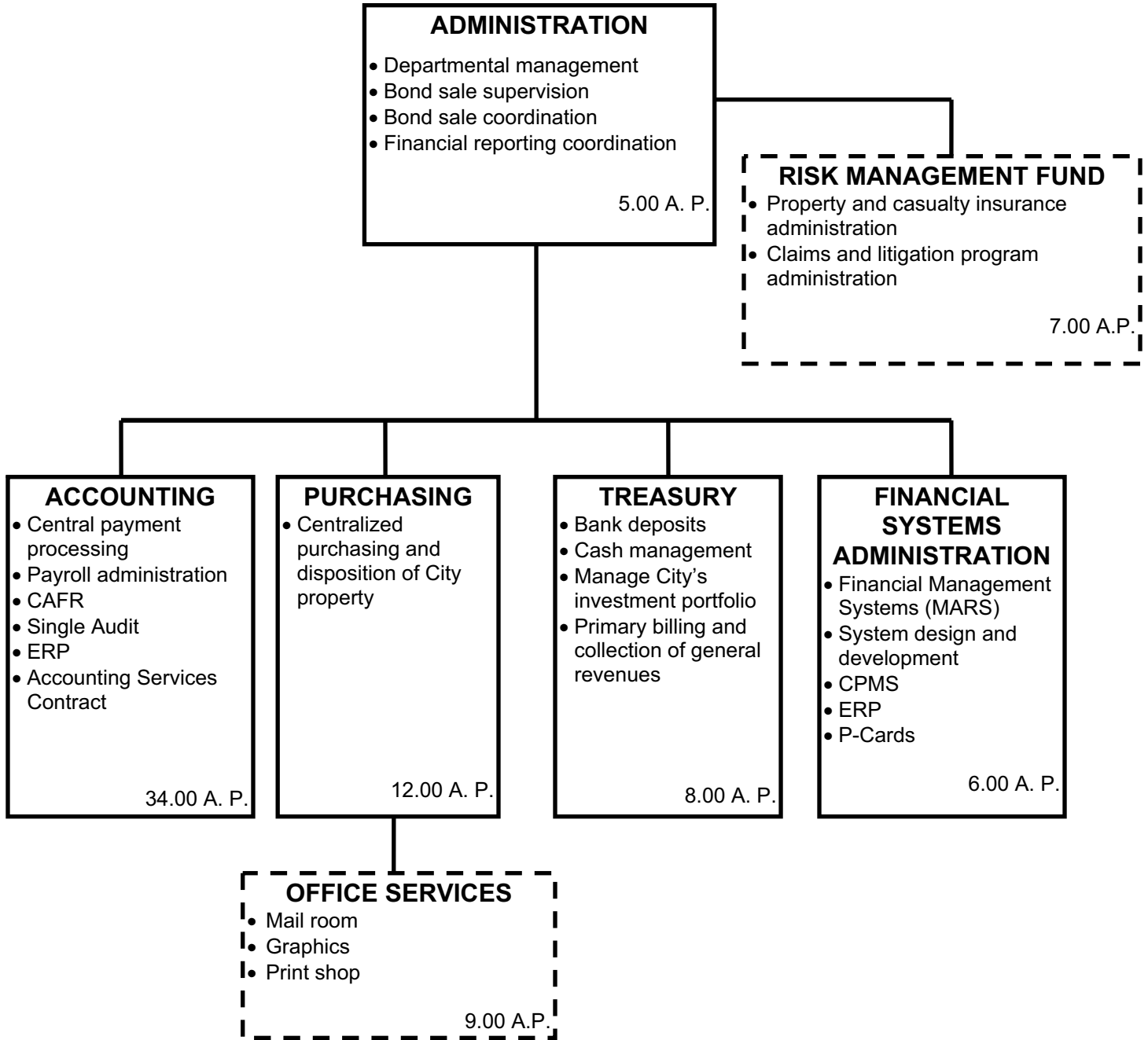
The Accounting Division maintains the general ledger, payroll, accounts payable, grant accounting, Fixed Assets Inventory Tracking System (FATS), and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and to established municipal accounting principles. It also prepares the City's annual Comprehensive Annual Financial Report (CAFR).

The Purchasing Division provides centralized purchasing for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property.

The Treasury Division manages the City's investment and debt portfolios and is responsible for primary billing, collection of general revenue, bank deposits and cash management.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 6,130,462	\$ 4,671,386	\$ 4,528,997	\$ 4,568,299
Supplies	99,877	71,357	71,357	71,357
Contractual	1,721,443	1,105,284	3,134,645	2,994,645
Capital Outlay	0	0	0	0
Total Expenditures	\$ 7,951,782	\$ 5,848,027	\$ 7,734,999	\$ 7,634,301
Authorized Positions	91.00	71.00	65.00	65.00

**FINANCIAL MANAGEMENT SERVICES – 81.00 A.P.
GENERAL FUND – 65.00 A.P.
RISK MANAGEMENT FUND— 7.00 A.P.
OFFICE SERVICES FUND— 9.00 A.P.**



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FINANCIAL MANAGEMENT SERVICES	GG01/0131010:0139010

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$5,848,027	A.P.	71.00
FY2011 ADOPTED:	\$7,634,301	A.P.	65.00

- A) The adopted budget decreases by(\$212,220) and two authorized positions for the deletion of one IT Manager and one Senior IT Programmer Analyst as part of the City-wide 10% reductions.
- B) The adopted budget decreases by (\$141,900) and two authorized positions for the deletion of one Senior Accountant and one Accountant as part of the City-wide 10% reductions.
- C) The adopted budget decreases by (\$88,428) and two authorized positions for the deletion of one Administrative Technician and one Customer Service Representative II as part of the City-wide 10% reductions.
- D) The adopted budget increases by \$1,250,000 for staff augmentation during implementation of the ERP system
- E) The adopted budget increases by \$450,000 for bank fees.
- F) The adopted budget increases by \$380,000 for staff augmentation to support the CAFR.
- G) The adopted budget decreases by (\$172,481) for miscellaneous city-wide reductions.
- H) The adopted budget increases by \$146,542 as a result of the elimination of eight mandatory furlough days.
- I) The adopted budget increases by \$80,533 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- J) The adopted budget increases by a net of \$46,944 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- K) The adopted budget increases by \$39,302 for the continuation of Vacation Buy Back program in FY2011.
- L) The adopted budget decreases by (\$18,158) for decreases in the ITS allocation as a result of replacing a large number of computers in FY2010.
- M) The adopted budget decreases by (\$7,592) for reductions in the Workers' Compensation allocation.
- N) The adopted budget increases by \$3,962 in scheduled temporaries for funding and extension of RIF releases for one month in the fiscal year.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

FINANCIAL MANAGEMENT SERVICES

DEPARTMENT PURPOSE

To provide accurate and timely financial information to assure organizational integrity, protect City assets and enhance decision-making.

FY2011 DEPARTMENTAL OBJECTIVES

To complete the FY2010 Comprehensive Annual Financial Report (CAFR) and Single Audit by the end of March 2011

To decrease the number of paper checks processed by 15 percent of the total check

To increase the number of electronic payments to 60 percent of all checks processed

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Completion days for CAFR after closing	270	180	180
Decrease paper checks by 15%	2%	13%	15%
Increase electronic payments to 60%	49%	51%	60%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>FINANCE ADMINISTRATION</u>								
0131000	FINANCE ADMINISTRATION	\$ 66	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0131010	FINANCE ADMINISTRATION	1,238,868	1,097,715	1,491,222	1,361,002	5.00	5.00	6.00	6.00
	Sub-Total	<u>\$ 1,238,934</u>	<u>\$ 1,097,715</u>	<u>\$ 1,491,222</u>	<u>\$ 1,361,002</u>	<u>5.00</u>	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>ACCOUNTING DIVISION</u>								
0132010	ACCOUNTING AND FINANCIAL REPORTING	\$ 2,570,224	\$ 2,486,337	\$ 3,821,988	\$ 3,831,939	37.00	34.00	32.00	32.00
	Sub-Total	<u>\$ 2,570,224</u>	<u>\$ 2,486,337</u>	<u>\$ 3,821,988</u>	<u>\$ 3,831,939</u>	<u>37.00</u>	<u>34.00</u>	<u>32.00</u>	<u>32.00</u>
	<u>PURCHASING DIVISION</u>								
0133000	PURCHASING DIVISION	\$ 721,662	\$ 828,862	\$ 779,366	\$ 784,707	14.00	13.00	12.00	12.00
	Sub-Total	<u>\$ 721,662</u>	<u>\$ 828,862</u>	<u>\$ 779,366</u>	<u>\$ 784,707</u>	<u>14.00</u>	<u>13.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>CASH MANAGEMENT</u>								
0134010	TREASURY ADMINISTRATION	\$ 984,615	\$ 770,422	\$ 1,234,841	\$ 1,240,524	9.00	10.00	9.00	9.00
	Sub-Total	<u>\$ 984,615</u>	<u>\$ 770,422</u>	<u>\$ 1,234,841</u>	<u>\$ 1,240,524</u>	<u>9.00</u>	<u>10.00</u>	<u>9.00</u>	<u>9.00</u>
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0135010	FINANCIAL SYSTEM ADMINISTRATION	\$ 670,784	\$ 664,691	\$ 407,582	\$ 416,129	9.00	9.00	6.00	6.00
	Sub-Total	<u>\$ 670,784</u>	<u>\$ 664,691</u>	<u>\$ 407,582</u>	<u>\$ 416,129</u>	<u>9.00</u>	<u>9.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>BUDGET OFFICE</u>								
0136010	BUDGET AND RESEARCH	\$ 766,867	\$ 0	\$ 0	\$ 0	9.00	0.00	0.00	0.00
0136020	CAPITAL PROJECT	419,586	0	0	0	4.00	0.00	0.00	0.00
0136030	UTILITY MANAGEMENT	263,504	0	0	0	1.00	0.00	0.00	0.00
0136040	BUDGET SYSTEMS	315,606	0	0	0	3.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,765,563</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>17.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 7,951,782	\$ 5,848,027	\$ 7,734,999	\$ 7,634,301	91.00	71.00	65.00	65.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368050

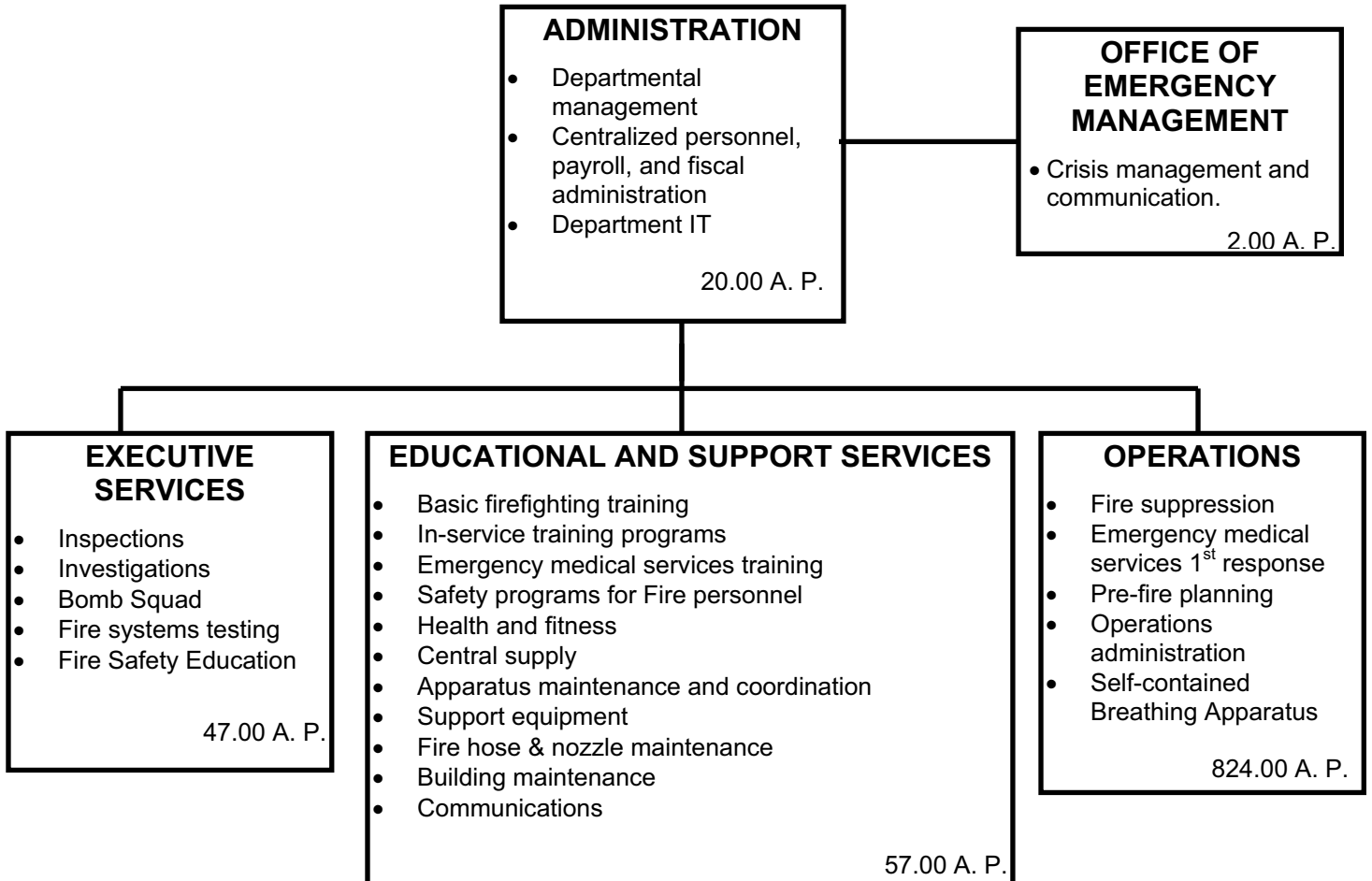
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fire Department provides protection of life and property from fire, first response for emergency medical service, programs of fire safety and prevention, arson and fire cause investigations, and dispatching of fire apparatus and personnel to fire scenes and other emergencies. The Department is also responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

The Department is organized into five major divisions: Administration, Executive Services, Operations, Educational and Support Services, and the Office of Emergency Management. The Administration Division oversees all departmental functions, such as financial operations. The Executive Services Division performs inspections, alarm services, investigations, fire safety education, and dispatch functions. The Operations Division, which employs the majority of departmental personnel, conducts daily emergency response activities. The Educational and Support Services Division performs initial training for new firefighters, as well as continuing education and health and wellness programs for all personnel. It also coordinates and performs maintenance of the department's vehicles and firefighting apparatus fleet, maintains its self-contained breathing apparatus (SCBA) equipment, performs some aspects of facility maintenance, and stores and distributes operating supplies such as firehose and ladder equipment. Office of Emergency Management is responsible for preparing, protecting, and serving the community through disaster education, prevention, preparedness, and response.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 90,705,397	\$ 93,912,884	\$ 95,407,035	\$ 100,701,354
Supplies	3,296,092	3,718,065	3,860,949	3,860,949
Contractual	7,309,555	7,221,590	7,076,668	7,076,668
Capital Outlay	161,580	279,000	138,500	138,500
Total Expenditures	\$ 101,472,624	\$ 105,131,539	\$ 106,483,152	\$ 111,777,471
Authorized Positions	948.00	950.00	914.00	950.00

FIRE – 950.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
FIRE	GG01/0361000:0368050

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$105,131,539	A.P.	950.00
FY2011 ADOPTED:	\$111,777,471	A.P.	950.00

- A) The adopted budget increases by \$2,919,772 for the addition of contractually obligated salary increases.
- B) The adopted budget increases by \$1,484,454 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- C) The adopted budget increases by \$1,218,676 for a Fire Trainee Class that is scheduled to start October 2010.
- D) The adopted budget increases by a net of \$872,904 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- E) The adopted budget increases by \$563,120 for overtime to co-host the 2011 Superbowl.
- F) The adopted budget decreases by (\$261,195) for computer equipment based on the department's replacement plan for FY2011.
- G) The adopted budget decreases by (\$140,500) based on the FY2011 vehicle replacement plan.
- H) The adopted budget increases by \$94,724 as a result of the elimination of eight mandatory furlough days.
- I) The adopted budget increases by \$92,000 for the City's grant match for the FEMA-Assistance to Fire Fighter and Fire Prevention and Safety Grant.
- J) The adopted budget increases by \$56,040 for recruitment and testing for Fire Station 42.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
FIRE

DEPARTMENT PURPOSE

To serve and protect our community through education, prevention, preparedness, and response.

The Fort Worth Fire Department provides protection of life and property from fire, Basic Life Support first response for emergency medical service, programs for fire safety, inspection, prevention, arson and fire cause investigations, and the dispatching of fire apparatus and personnel to fire scenes and other emergencies. Additionally, the Department is responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.

FY2011 DEPARTMENTAL OBJECTIVES

Operations:

Respond to emergency and service calls in a timely and competent manner with adequate resources.

Educational Services:

- Recruit a qualified workforce that reflects the diversity of the City.
- Effectively educate the public in fire and life safety strategy and skills.
- Provide effective medical training to the public and fire personnel.
- Provide for a highly trained workforce that is adequately furnished with well-maintained equipment and facilities.

Executive Services:

- Dispatch appropriate resources and respond to needs of on-scene personnel in a timely manner.
- Efficiently procure leading-edge communication equipment and keep it well maintained and well-organized.
- Provide professional, timely and thorough inspections and plan review.
- Thoroughly investigate the cause of all fires of unknown origin and accurately identify incendiary fires and their perpetrators.
- Prevent or mitigate the destructive effects of explosives and explosive devices.
- Effectively educate the public in fire and life safety strategy and skills.

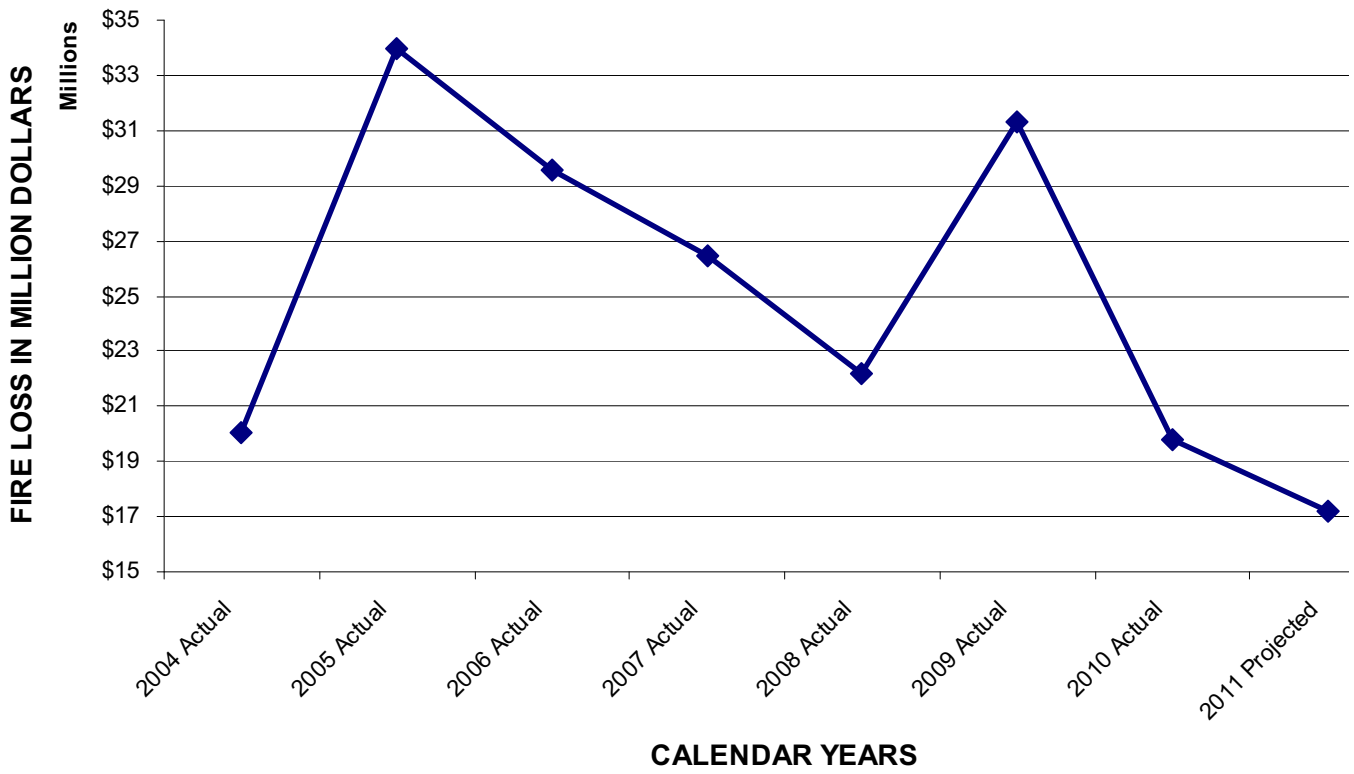
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percent of emergency response within five minutes or less	82%	76%	75%
To confine residential structure fires to the room of origin 45% of the time (The ICMA national average is 40%)	49%	44%	45%
Ensure students demonstrate effective Learn Not To Burn skills after participation in a program	87%	69%	60%

FORT WORTH



FIRE

Property Loss by Calendar Year



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 6,899,676	\$ 6,001,706	\$ 5,967,726	\$ 5,980,835	20.00	20.00	20.00	20.00
0361010	EMERGENCY MANAGEMENT	3,270	626,638	694,146	695,921	0.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 6,902,946</u>	<u>\$ 6,628,344</u>	<u>\$ 6,661,872</u>	<u>\$ 6,676,756</u>	<u>20.00</u>	<u>22.00</u>	<u>22.00</u>	<u>22.00</u>
	<u>PREVENTION</u>								
0362010	EXECUTIVE SERVICES	\$ 196,809	\$ 308,978	\$ 362,629	\$ 362,719	1.00	3.00	3.00	3.00
0362020	FIRE PREVENTION	2,673,431	2,521,764	2,768,669	2,770,662	24.00	23.00	24.00	24.00
0362030	FIRE INVESTIGATIONS	1,752,231	1,738,431	1,799,001	1,799,856	15.00	15.00	15.00	15.00
0362040	FIRE COMMUNICATIONS	2,838,483	0	0	0	27.00	0.00	0.00	0.00
0362050	PUBLIC EDUCATION	458,443	500,456	528,528	528,528	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 7,919,397</u>	<u>\$ 5,069,629</u>	<u>\$ 5,458,827</u>	<u>\$ 5,461,765</u>	<u>72.00</u>	<u>46.00</u>	<u>47.00</u>	<u>47.00</u>
	<u>OPERATIONS</u>								
0363500	OPERATIONS ADMINISTRATION	\$ 1,100,342	\$ 878,265	\$ 957,201	\$ 957,201	9.00	7.00	7.00	7.00
0363510	BATTALIONS	77,072,214	82,265,073	81,044,904	86,317,862	810.00	811.00	774.00	810.00
0363520	SCBA	8,648	899,425	943,632	943,632	0.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 78,181,204</u>	<u>\$ 84,042,763</u>	<u>\$ 82,945,737</u>	<u>\$ 88,218,695</u>	<u>819.00</u>	<u>825.00</u>	<u>788.00</u>	<u>824.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ALARM</u>								
0364545	2011 SUPER BOWL	\$ 0	\$ 0	\$ 563,120	\$ 563,120	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 563,120	\$ 563,120	0.00	0.00	0.00	0.00
	<u>SUPPORT SERVICES</u>								
0365500	VEHICLE SERVICES	\$ 909	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 909	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>EDUCATIONAL AND SUPPORT SERVICES</u>								
0368000	TRAINING	\$ 2,924,807	\$ 1,989,731	\$ 3,323,999	\$ 3,324,954	13.00	12.00	12.00	12.00
0368020	VEHICLE SERVICES	4,060,489	3,990,754	3,875,916	3,877,007	10.00	10.00	10.00	10.00
0368030	SUPPLY	564,535	544,854	589,156	589,544	7.00	7.00	7.00	7.00
0368040	SCBA	889,819	0	0	0	7.00	0.00	0.00	0.00
0368050	COMMUNICATIONS	28,518	2,865,464	3,064,525	3,065,630	0.00	28.00	28.00	28.00
	Sub-Total	\$ 8,468,168	\$ 9,390,803	\$ 10,853,596	\$ 10,857,135	37.00	57.00	57.00	57.00
	TOTAL	\$ 101,472,624	\$ 105,131,539	\$ 106,483,152	\$ 111,777,471	948.00	950.00	914.00	950.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: HOUSING AND ECONOMIC DEVELOPMENT	FUND/CENTER GG01/0171000:0178000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing and Economic Development Department develops and administers programs that promote a strong economy and enhance the quality of life by providing sustainable housing and economic development programs throughout Fort Worth. These housing and economic development programs are administered with an emphasis on the central city and housing activities, through the use of federal grant funds and local incentives with a focus on the needs of low and moderate-income persons.

The Housing and Economic Development Department implements a number of programs to achieve its goals:

- Economic Development Program, provides for business recruitment and retention activities, administers special districts, such as Tax Increment Finance and Public Improvement Districts; tax incentive programs and international economic development.
- Business Development Program, provides assistance to small and medium-sized businesses focused on increasing direct awards and City procurement dollars to M/WBE firms, through training and support programs.
- Housing and Community Development, which coordinates central city redevelopment projects/plans and administers the Neighborhood Empowerment Zone program, grant-funded community development projects, and manages City-owned and tax-foreclosed properties.
- Housing Services and Information Program, which administers down-payment assistance programs and performs loan intake/servicing functions for homebuyer down-payment assistance/rehabilitation programs.
- Home Improvement and Construction which administers the City's weatherization, emergency repair, and rehabilitation programs.
- Directions Home (homelessness program), which is the City's 10-year plan to end homelessness and works toward making chronic and persistent homelessness non-existent in the City of Fort Worth.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 2,517,708	\$ 2,537,563	\$ 1,796,595	\$ 1,818,332
Supplies	45,978	40,853	29,224	29,224
Contractual	4,690,237	4,387,453	3,319,579	4,321,365
Capital Outlay	13,070	0	0	0
Total Expenditures	\$ 7,266,993	\$ 6,965,869	\$ 5,145,398	\$ 6,168,921
Authorized Positions	36.30	35.90	19.90	19.90

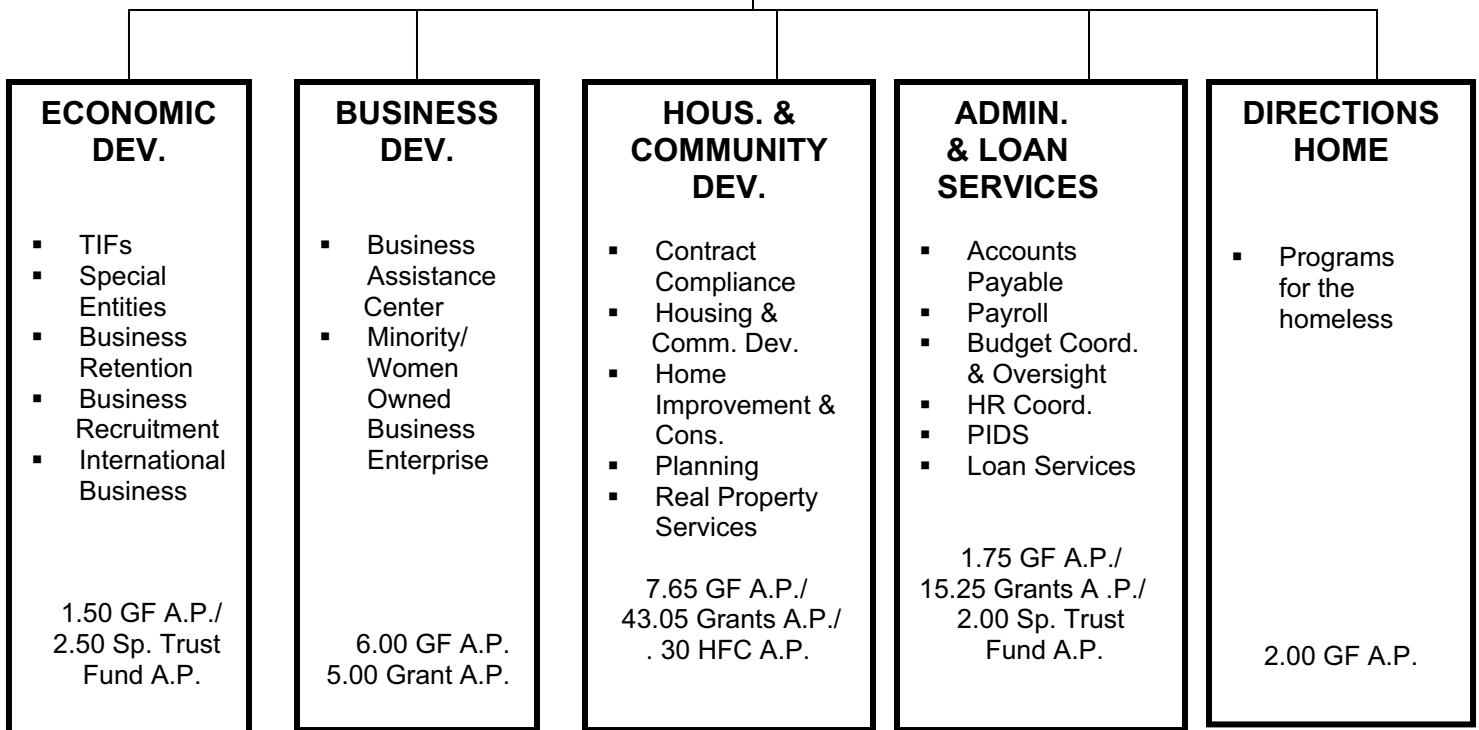
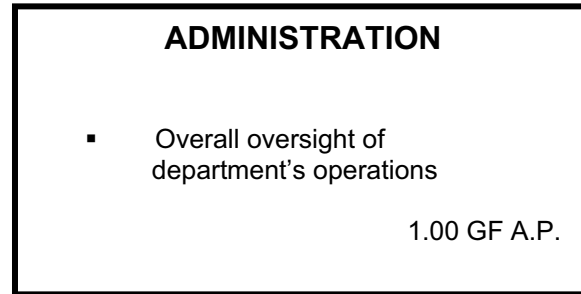
HOUSING & ECONOMIC DEVELOPMENT – 88.00 A.P.

GENERAL FUND 19.90 A.P.

GRANTS FUND 63.30 A.P.

SPECIAL TRUST FUND/TIF/PID ADMINISTRATION 4.50 A.P.

HOUSING FINANCE CORPORATION .30 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HOUSING AND ECONOMIC DEVELOPMENT	GG01/0171000:0178000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$6,965,869	A.P.	35.90
FY2011 ADOPTED:	\$6,168,921	A.P.	19.90

- A) The adopted budget decreases by (\$369,065) and six authorized positions in the Business Assistance Center. One Business Development Coordinator and one Office Assistant I position are eliminated and the following are transferred to be funded by the Grant: Business Development Manager, Economic Development Specialist, Security Guard, Administrative Secretary, and Office Assistant II.
- B) The adopted budget decreases by (\$350,884) and five authorized positions in Real Property. These include one Administrative Assistant, one Senior Land Agent and three Land Agents.
- C) The adopted budget decreases by (\$158,430) and two authorized positions. The Economic Development Specialist positions is transferred to be funded by the Special Trust Fund and the Business Development Coordinator positions is eliminated.
- D) The adopted budget decreases by (\$125,231) and two authorized positions in the Minority and Women Business Enterprise Program. These include Senior Contract Compliance Specialist and Administrative Secretary.
- E) The adopted budget decreases by (\$106,108) and one authorized position in the Business Assistance Center. This includes Business Development Coordinator and 10% of funding for Minority Chamber contracts.
- F) The adopted budget increases by \$762,451 for funding the shortfall in nonprofit agencies that receive annual allocation through CDBG due to change of the grants budget fiscal year.
- G) The adopted budget decreases by (\$646,074) for the transfer of PID 1,6 and 7 mowing costs to the Parks and Community Services Department.
- H) The adopted budget decreases by (\$180,588) for facility rental in the International Center since this space is no longer needed.
- I) The adopted budget increases by \$29,470 in scheduled temporaries for funding and extension of RIF releases for one month in the fiscal year.
- J) The adopted budget increases by \$21,737 for the continuation of Vacation Buy Back program in FY2011.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HOUSING AND ECONOMIC DEVELOPMENT

DEPARTMENT PURPOSE

To facilitate sustainable development and investment through the administration of programs that preserve and expand the City's supply of decent, safe, quality, affordable, accessible housing, stimulate neighborhood revitalization in the Central City, develop local small and medium-sized businesses and promote job growth and opportunities.

These efforts are facilitated through the administration of federal grant funds on behalf of low and moderate-income persons, the structuring of public/private partnerships, tax incentives, business assistance for small and medium-sized businesses, and by providing contracting opportunities to local Minority and Women Business Enterprise (MWBE) firms.

FY2011 DEPARTMENTAL OBJECTIVES

To coordinate the implementation of real estate and business development projects that meet City Council and community objectives and create jobs.

To provide skills development, technical advice, and financial assistance to entrepreneurs and small and medium-sized businesses, especially women-owned and minority-owned companies.

To meet or exceed the overall MWBE participation expenditure goal that 25% of all applicable dollars spent for goods and services be spent with MWBE's.

To assist 30 homeowners with rehabilitation loans provided by the Housing Trust Fund City-wide.

To provide increased home ownership opportunities for low-to-moderate income households by providing down payment and closing cost assistance.

To provide emergency repair assistance to 300 low and very low-income homeowners.

To administer grants that offer federally-funded social services for 16,081 low-income persons, including child care, senior citizens, and disadvantaged youth services.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Jobs created/retained from City			
Supported projects	6,450	8,000	9,000
Number entrepreneurs counseled	4,458	1,942	3,000
Percentage of MWBE participation in procurement	29%	25%	25%
Number of rehabilitation loans	10	18	30
Total homebuyers assisted	141	90	60
Number of homeowners assisted with emergency repairs	191	300	300
Number of social service recipients	12,417	16,081	16,081

FORT WORTH



**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) is an entitlement grant authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing quality housing, a suitable living environment and expanding economic opportunities, principally for persons of low and very low-income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this entitlement funding. CDBG funds the following: emergency repairs, the Cowtown Brush-Up exterior paint program, and public services. Home improvements for homeowners are completed through the Housing Trust Fund. Public services include childcare and after school programs, facility projects such as park improvements and infrastructure, and economic developments.

The HOME Investment Partnership Program (HOME) is designed to be a partnership among the federal government, local government and those in the for-profit and non-profit sectors who build, own, manage, finance or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors and owners. HUD is the source agency for this entitlement grant funding. HOME funds the following: Home Improvement Program, Homebuyer's Assistance Program, CHDO Programs and the Housing Trust Fund.

The Weatherization Assistance Program (WAP) services extremely low-income residents of Tarrant County, primarily persons with disabilities and the elderly. The source agency for entitlement funding is the Texas Department of Housing and Community Affairs. The weatherization program receives funding from two grants which cover attic insulation, weather-stripping, caulking, and window and door repair or replacement.

The Housing Choice Voucher Homeownership Program (HCVHP) is a partnership with the Fort Worth Housing Authority. Staff provides the following services to these participants: orientation; intake and screening; home ownership training and counseling services; follow-up sessions with potential homebuyers; pre-purchase, pre-occupancy, post-occupancy, and money management counseling. This program is funded through the contractual agreement with the Fort Worth Housing Authority.

The Emergency Shelter Grant (ESG) is an entitlement grant designed to help increase the services of emergency shelters and transitional housing facilities for homeless individuals and families, provide essential services, and to help prevent homelessness. Agencies funded include the Presbyterian Night Shelter and Cornerstone Assistance Network. HUD is the source agency for this entitlement grant funding.

The Housing Opportunities for Persons with HIV/AIDS is an entitlement grant designed to assist with all forms of housing to prevent homelessness for persons with HIV/AIDS and their families. HUD is the source agency for this entitlement grant funding.

June 1 through May 31 for the years noted

STATUS OF FUNDING

	FY2009	FY2010	FY2011
Balance Carried Forward	\$16,487,362	\$21,736,372	\$ 26,608,730
New Funds	12,732,173	30,101,001	19,191,564
<u>Expenditures/Commitments</u>	<u>(7,474,163)</u>	<u>(25,228,643)</u>	<u>(45,800,294)</u>
Balance Remaining	\$21,745,372	\$26,608,730	\$0
Approved Positions	47.70	64.30	58.30

**HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Fort Worth Housing Finance Corporation (FWHFC) was incorporated under the Texas Housing Finance Corporations Act in 1986 as a public nonprofit corporation to provide for efficient and well-planned urban growth and development and to assist low and moderate income persons in acquiring and owning quality, affordable, and accessible housing. The original Articles of Incorporation were amended in 1996, expanding its role to undertake the acquisition of land, development, and the construction of new housing. The FWHFC Board of Directors is comprised of active City Council members, and the activities of the corporation are administered by the Housing and Economic Development Department.

A number of programs and activities benefiting low and moderate income families and communities are administered by the FWHFC, including land banking, the Infill Housing Program, and the Fort Worth Housing Trust Fund, in the City's general funds leveraged federal HOME grant funds and Community Development Block Grant Funds (CDBG). The General Funds help address populations and uses that federal grant funds are unable to address, including households earning between 81% and 120% AMI to achieve mixed-income objectives.

Hilton Parking revenue comes from an underground parking garage located across the street from the Hilton Hotel, (formerly Radisson Hotel) that was completed in September, 1981. The garage was funded by an Urban Development Action Grant (UDAG) from HUD. The garage is under a 50-year lease, and 21 years remain to the owners of the Hilton Hotel. The Hotel, which operates the parking garage, pays the City approximately \$91,306 in rent each year. This revenue can be used for any CDBG Grant eligible activity.

Rental Rehabilitation Program Income (RRPI) is generated from loan repayments from owners previously assisted through the Rental Rehabilitation Block Grant (RRBG) program

June 1 through May 31 for the years noted

STATUS OF FUNDING

	FY2009	FY2010	FY2011
Balance Carried Forward	\$4,844,836	\$10,221,789	\$8,307,875
New Funds	5,485,667	808,999	356,959
<u>Expenditures/Commitments</u>	<u>(108,714)</u>	<u>(2,722,913)</u>	<u>(8,664,834)</u>
Balance Remaining	\$10,221,789	\$ 8,307,875	\$0
Approved Positions	N/A	N/A	N/A

HOUSING AND ECONOMIC DEVELOPMENT DEPARTMENT BUDGET

BUDGET OVERVIEW

FUNDING SOURCES

	<u>Allocation This Period</u>	<u>Carryover Balance</u>	<u>Total Available</u>
<u>General Fund</u>	\$6,168,922		\$6,168,922
<u>Grant Funds</u>			
Community Development Block Grant (CDBG) (06/01/95 - until expended including PI)	\$6,793,666	\$7,774,714	\$14,568,380
HOME Funds (06/01/02 - until expended including PI)	3,201,937	9,695,056	12,896,993
Emergency Shelter Grant (ESG) (06/01/09 - 05/31/2010)	293,428	7,701	301,129
HOPWA Grant (06/01/09- 05/31/2010)	950,848	60,172	1,011,020
Neighborhood Stabilization Program (NSP) Grant (06/01/09- 05/31/2011)	-	2,581,280	2,581,280
Homeless Prevention and Rapid Re-Housing Program (09/01/09- 05/31/2012)	-	1,871,595	1,871,595
Community Development Block Grant (ARRA /CDBG) (09/01/09- 05/31/2011)	-	1,435,551	1,435,551
Weatherization Assistance Program (ARRA/WAP) (Prog Period: 08/01/09 - 3/31/11)	6,388,817	2,832,289	9,221,106
Weatherization Assistance Program (TDHCA) (Prog Period: 4/01/10 - 3/31/11)	1,492,827	-	1,492,827
Weatherization Assistance Program (TACAA & ONCOR) (Prog Period: 11/01/09 - 10/30/10)		350,372	350,372
Housing Choice Voucher Homeownership Program (HCVHP) (Prog Period: 05/10/10 -05/09/11)	70,041		70,041
	<u>\$19,191,564</u>	<u>\$26,608,730</u>	<u>\$45,800,294</u>
<u>Other Funds</u>			
Housing Finance Corporation (HFC)	\$200,000	\$6,485,863	\$6,685,863
Rental Rehabilitation Program Income	15,000	1,083,657	1,098,657
Radisson Parking Revenues	136,959	712,810	849,769
Private Funding -CHC	5,000	25,545	30,545
	<u>\$356,959</u>	<u>\$8,307,875</u>	<u>\$8,664,834</u>
Total Other Funds			
TOTAL ALL FUNDING SOURCES	<u>\$25,717,445</u>	<u>\$34,916,605</u>	<u>\$60,634,050</u>

EXPENDITURES

Administrative Costs			
Personal			\$5,564,269
Supplies			238,067
Contractual			5,442,540
Capital			0
Total Administrative Costs			<u>\$11,244,876</u>
Program Costs			<u>\$49,389,174</u>
TOTAL EXPENDITURES			<u>\$60,634,050</u>

APPROVED POSITIONS

88.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ECONOMIC DEVEL ADMINISTRATION</u>								
0171000	ADMINISTRATION	\$ 1,736,781	\$ 1,010,375	\$ 562,307	\$ 1,350,275	9.00	1.80	2.75	2.75
0171100	ECONOMIC DEVELOP- MENT	921	384,711	226,448	226,448	0.00	4.60	1.50	1.50
	Sub-Total	<u>\$ 1,737,702</u>	<u>\$ 1,395,086</u>	<u>\$ 788,755</u>	<u>\$ 1,576,723</u>	<u>9.00</u>	<u>6.40</u>	<u>4.25</u>	<u>4.25</u>
	<u>TECH FORT WORTH</u>								
0172000	TECH FORT WORTH	\$ 368,016	\$ 198,924	\$ 221,587	\$ 198,924	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 368,016</u>	<u>\$ 198,924</u>	<u>\$ 221,587</u>	<u>\$ 198,924</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DIVERSIFI- CATION</u>								
0174000	BUSINESS ASSISTANCE CENTER	\$ 356,540	\$ 656,847	\$ 531,992	\$ 536,640	4.00	8.00	1.00	1.00
0174010	INTERNATIONAL CEN- TER	0	0	0	0	0.00	0.00	0.00	0.00
0174020	BUSINESS ASSISTANCE CENTER	319,163	13,269	0	0	4.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 675,703</u>	<u>\$ 670,116</u>	<u>\$ 531,992</u>	<u>\$ 536,640</u>	<u>8.00</u>	<u>8.00</u>	<u>1.00</u>	<u>1.00</u>
	<u>MWBE</u>								
0175000	MWBE	\$ 1,344,921	\$ 1,064,976	\$ 473,851	\$ 479,111	8.00	7.00	5.00	5.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING AND ECONOMIC DEVELOP-		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 1,344,921	\$ 1,064,976	\$ 473,851	\$ 479,111	8.00	7.00	5.00	5.00
	<u>COMMUNITY DEVELOPMENT</u>								
0176000	COMMUNITY DEVELOPMENT	\$ 617,752	\$ 471,787	\$ 454,303	\$ 457,931	6.00	6.15	5.15	5.15
0176100	REAL PROPERTY	3,658	535,017	276,318	278,804	0.00	6.00	2.00	2.00
	Sub-Total	\$ 621,410	\$ 1,006,804	\$ 730,621	\$ 736,735	6.00	12.15	7.15	7.15
	<u>HOUSING ADMINISTRATION</u>								
0177000	HOUSING	\$ 2,495,462	\$ 73,922	\$ 72,522	\$ 73,964	5.30	0.35	0.50	0.50
	Sub-Total	\$ 2,495,462	\$ 73,922	\$ 72,522	\$ 73,964	5.30	0.35	0.50	0.50
	<u>HOMELESSNESS INITIATIVE</u>								
0178000	HOMELESSNESS INITIATIVE	\$ 23,779	\$ 2,556,042	\$ 2,326,071	\$ 2,566,825	0.00	2.00	2.00	2.00
	Sub-Total	\$ 23,779	\$ 2,556,042	\$ 2,326,071	\$ 2,566,825	0.00	2.00	2.00	2.00
	TOTAL	\$ 7,266,993	\$ 6,965,869	\$ 5,145,398	\$ 6,168,921	36.30	35.90	19.90	19.90

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/0141000:0144000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Resources Department administers the City's compensation and fringe benefits program, prepares and revises job classifications, maintains employee records, and administers the Workers' Compensation, Group Health and Life Insurance and Unemployment Compensation Funds. Other departmental functions include recruitment of a diverse applicant pool for all city positions; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; training needs assessment; management and employee development opportunities orchestration; employee relations and grievance appeal process monitoring. Additionally the department is overseeing interpretation of and employee counseling regarding the City's personnel rules and regulations; provision of personnel policy revision recommendations to the City Manager; counseling for, and referral of, employees with substance abuse or other personal problems; development and implementation of the City's Wellness and Critical Incident Stress Management programs; Return to Work and disability hiring programs; and Civil Service recruiting, testing and disciplinary administration.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 2,645,695	\$ 2,624,819	\$ 3,724,019	\$ 2,705,314
Supplies	155,192	109,790	102,540	69,915
Contractual	1,242,963	1,333,527	1,653,379	756,206
Capital Outlay	0	0	0	0
Total Expenditures	\$ 4,043,850	\$ 4,068,136	\$ 5,479,938	\$ 3,531,435
Authorized Positions	37.05	36.05	46.80	34.25

HUMAN RESOURCES – 52.00 A.P.

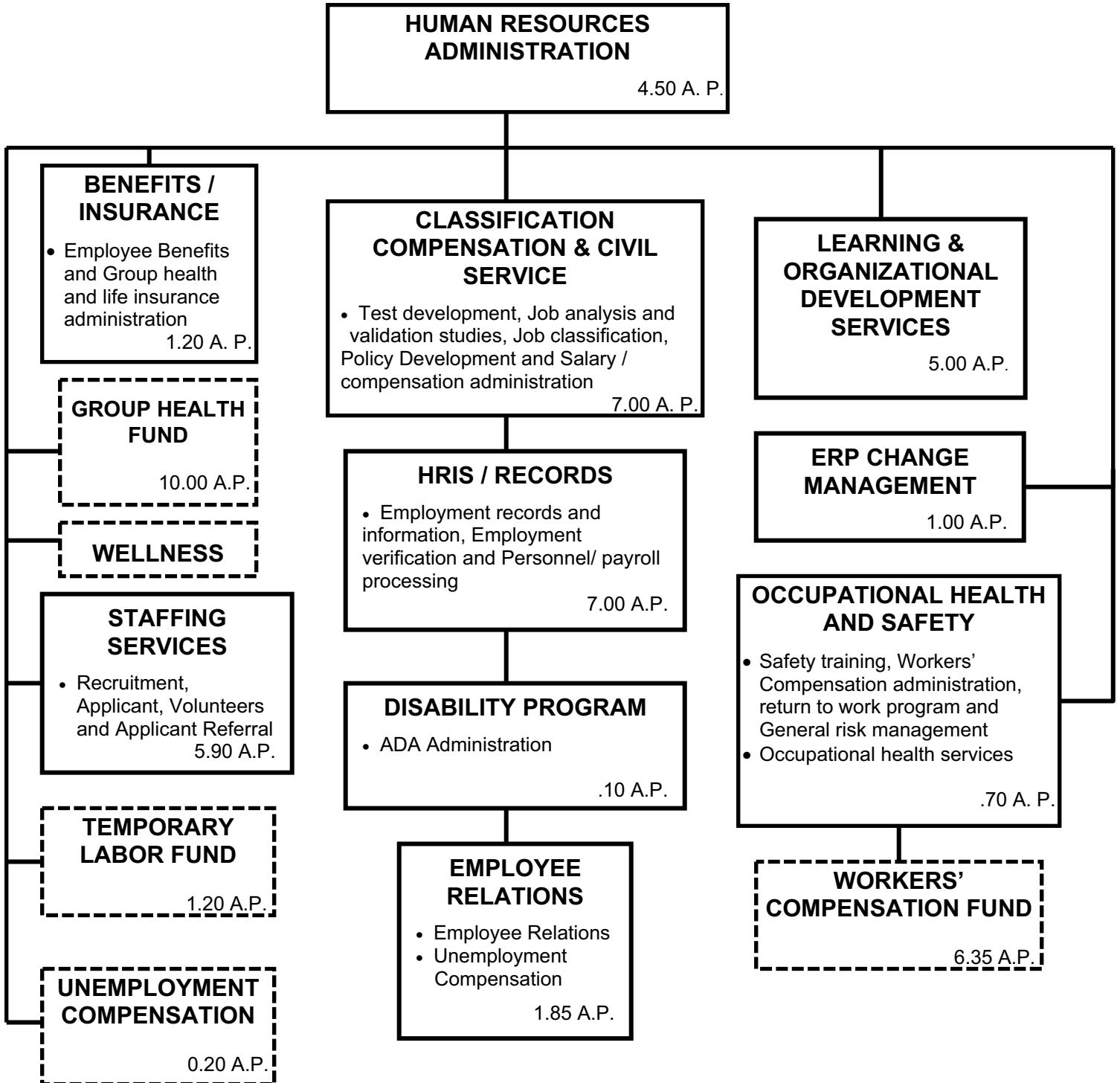
General Fund 34.25 A.P.

GROUP HEALTH 10.00 A.P.

WORKER'S COMPENSATION 6.35 A.P.

TEMPORARY LABOR 1.20 A.P.

UNEMPLOYMENT COMPENSATION .20 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES	GG01/0141000:0146004

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$4,068,136	A.P.	36.05
FY2011 ADOPTED:	\$3,531,435	A.P.	34.25

A) The adopted budget decreases by (\$208,170) and two authorized positions for the Labor Relations Program. These include Labor Relations Manager and Administrative Technician positions.

B) The adopted budget decreases by (\$54,000) and 0.70 of the Human Resources Coordinator authorized position that was transferred to be funded by the Worker's Compensation Fund.

C) The adopted budget decreases by (\$11,460) and 0.10 of the Human Resources Manager authorized position that was transferred to be funded by the Temporary Labor Fund.

D) The adopted budget decreases by (\$355,394) in other contractual services for 2nd year funding backfilling resources for the Enterprise Resource Planning.

E) The adopted budget decreases by (\$124,476) for the employees paid with bonds for funding authorized positions in the Enterprise Resource Planning.

F) The adopted budget increases by \$27,020 for the continuation of Vacation Buy Back program in FY2011.

G) The adopted budget increases by \$31, for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.

H) The adopted budget increases by \$17,848 in scheduled temporaries for funding and extension of RIF releases for one month in the fiscal year.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HUMAN RESOURCES

DEPARTMENT PURPOSE

To provide quality human resources services consistent with the mission of "Helping People Succeed at Work" by leading and supporting the organization in hiring, developing and retaining a diverse, customer-focused workforce in a safe and respectful work environment, while complying with federal, state and local guidelines and maintaining professional and ethical work values. The departmental staff provides management of employee benefit programs, including group health and life insurance, workers' compensation, safety programs, and unemployment compensation in a manner that effectively balances employee needs with the financial concerns of the City, while respecting the worth and value of all parties.

FY2011 DEPARTMENTAL OBJECTIVES

To continue implementation of an Enterprise Resource Planning Project

To continue retaining skilled staff and institutional information by measuring the turnover rate and comparing to the Metroplex

To continue offering a competitive total compensation package to employees by measuring the number of job classifications and percentile below market median

Emphasize the importance of cultural competency and tolerance by continuing to conduct diversity training for all employees

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percentage of Enterprise Resource planning completed	30%	60%	100%
Turnover rate/comparison to Metroplex average rate	7.95 / 11.59	8.14 / 10.54	7.31 / 10.00
Number of job classifications and percentile of total below market median	153/ 32.76%	143 / 29.6%	90 / 20%
Number of city employees attending diversity training	5,236	5,834	6,134

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0141000	<u>PERSONNEL ADMINIS- TRATION</u> HUMAN RESOURCES ADMINISTRATION	\$ 3,607,972	\$ 3,544,456	\$ 3,220,683	\$ 3,244,573	32.15	31.15	32.35	32.35
	Sub-Total	<u>\$ 3,607,972</u>	<u>\$ 3,544,456</u>	<u>\$ 3,220,683</u>	<u>\$ 3,244,573</u>	<u>32.15</u>	<u>31.15</u>	<u>32.35</u>	<u>32.35</u>
0143000	<u>BENEFITS ASSISTANCE PROGRAM</u> HEALTH BENEFITS	\$ 115,815	\$ 217,430	\$ 218,180	\$ 218,746	1.20	1.20	1.20	1.20
	Sub-Total	<u>\$ 115,815</u>	<u>\$ 217,430</u>	<u>\$ 218,180</u>	<u>\$ 218,746</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>	<u>1.20</u>
0144000	<u>RISK MANAGEMENT</u> OCCUPATIONAL HEALTH AND SAFETY	\$ 112,779	\$ 51,505	\$ 62,035	\$ 62,917	0.70	0.70	0.70	0.70
	Sub-Total	<u>\$ 112,779</u>	<u>\$ 51,505</u>	<u>\$ 62,035</u>	<u>\$ 62,917</u>	<u>0.70</u>	<u>0.70</u>	<u>0.70</u>	<u>0.70</u>
0145000	<u>MEET AND CONFER</u> MEET AND CONFER	\$ 207,284	\$ 254,745	\$ 3,517	\$ 5,199	3.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 207,284</u>	<u>\$ 254,745</u>	<u>\$ 3,517</u>	<u>\$ 5,199</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>COMMUNITY RELA- TIONS AND OUTREACH</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0146000	OUTREACH ADMINIS- TRATION	\$ 0	\$ 0	\$ 439,372	\$ 0	0.00	0.00	2.00	0.00
0146001	NEIGHBORHOOD EDU- CATION	0	0	492,632	0	0.00	0.00	7.00	0.00
0146002	COMMUNICATIONS OFFICE	0	0	345,515	0	0.00	0.00	2.00	0.00
0146003	CABLE COMMUNICA- TION SUBSIDY	0	0	564,504	0	0.00	0.00	0.00	0.00
0146004	CIVIL RIGHTS ENFORCEMENT	0	0	133,500	0	0.00	0.00	1.55	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,975,523</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>12.55</u>	<u>0.00</u>
	TOTAL	\$ 4,043,850	\$ 4,068,136	\$ 5,479,938	\$ 3,531,435	37.05	36.05	46.80	34.25

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
INTERNAL AUDIT

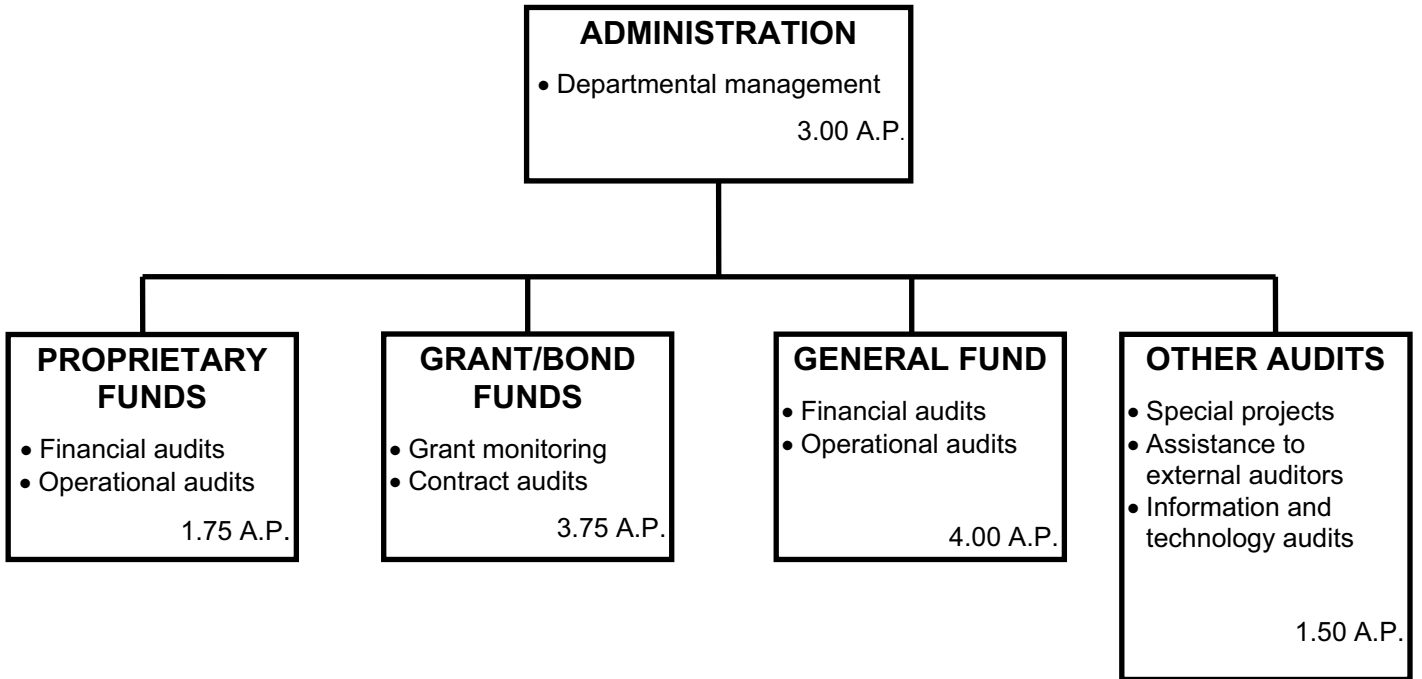
FUND/CENTER
GG01/0101000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Internal Audit Department is charged with conducting financial and fiscal compliance and financial procedure audits of entities doing business with the City, all City departments, offices, agencies and programs under the direction and control of the City Auditor, who is appointed by the City Council. The department also performs other activities as specified by the City Council.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 1,140,393	\$ 966,071	\$ 1,049,667	\$ 1,056,906
Supplies	7,727	9,607	9,264	9,264
Contractual	411,330	1,376,308	1,116,864	1,116,864
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,559,450	\$ 2,351,986	\$ 2,175,795	\$ 2,183,034
Authorized Positions	16.00	15.00	14.00	14.00

INTERNAL AUDIT - 14.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
INTERNAL AUDIT	GG01/0101000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$2,351,986	A.P.	15.0
FY2011 ADOPTED:	\$2,183,034	A.P.	14.0

- A) The adopted budget decreases by (\$22,565) and one auditor position.
- B) The adopted budget decreases by (\$212,634) for consultant services for CAFR audits.
- C) The adopted budget increases by \$32,169 in scheduled temporaries for funding additional Temporary Services.
- D) The adopted budget increases by \$18,679 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- E) The adopted budget increases by a net of \$9,132 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- F) The adopted budget increases by \$7,239 for the continuation of Vacation Buy Back program in FY2011.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **INTERNAL AUDIT**

DEPARTMENT PURPOSE

To examine the City's financial and operational activities; to provide city management and City Council with an independent assessment of accuracy of data, adequacy of controls, and compliance with financial rules and regulations; and, where appropriate, to review operations for their efficiency and effectiveness.

FY2011 DEPARTMENTAL OBJECTIVES

To identify cost recoveries or potential cost savings of at least 1.25 times the departmental General Fund operating expenditures.

To complete all special request audits within the timeframe specified by the requestor, unless there is a significant expansion of the audit scope that was communicated to and agreed upon by the requestor.

To achieve a direct audit hour utilization rate of 82% for staff auditors and 50% for Audit Manager and Assistant City Auditor

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Annual cost recoveries/savings identified	\$1.4 M	\$1.4 M	\$1.4 M
Percentage of special projects completed within timeframe	100%	100%	100%
Average utilization rate for staff/managers audit	90% / 69%	90% / 67%	85% / 65%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT INTERNAL AUDIT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0101000	<u>INTERNAL AUDIT</u>								
	INTERNAL AUDIT	\$ 1,559,450	\$ 2,351,986	\$ 2,175,795	\$ 2,183,034	16.00	15.00	14.00	14.00
	Sub-Total	<u>\$ 1,559,450</u>	<u>\$ 2,351,986</u>	<u>\$ 2,175,795</u>	<u>\$ 2,183,034</u>	<u>16.00</u>	<u>15.00</u>	<u>14.00</u>	<u>14.00</u>
	TOTAL	\$ 1,559,450	\$ 2,351,986	\$ 2,175,795	\$ 2,183,034	16.00	15.00	14.00	14.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LAW	FUND/CENTER GG01/0121000:01230000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Department of Law, under the direction of the City Attorney, is responsible for the administration of all legal affairs of the City; City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions to the City Council, City Manager, and City departments.

Departmental duties are divided between Litigation, Administrative, and Support Services. The department also contains the Utility Management Division.

Attorneys in the department's Litigation Division represent the City in cases in which the City of Fort Worth is a party. In instances where the departmental workload is too great or a case requires highly specialized knowledge, the City will sometimes use outside legal counsel instead.

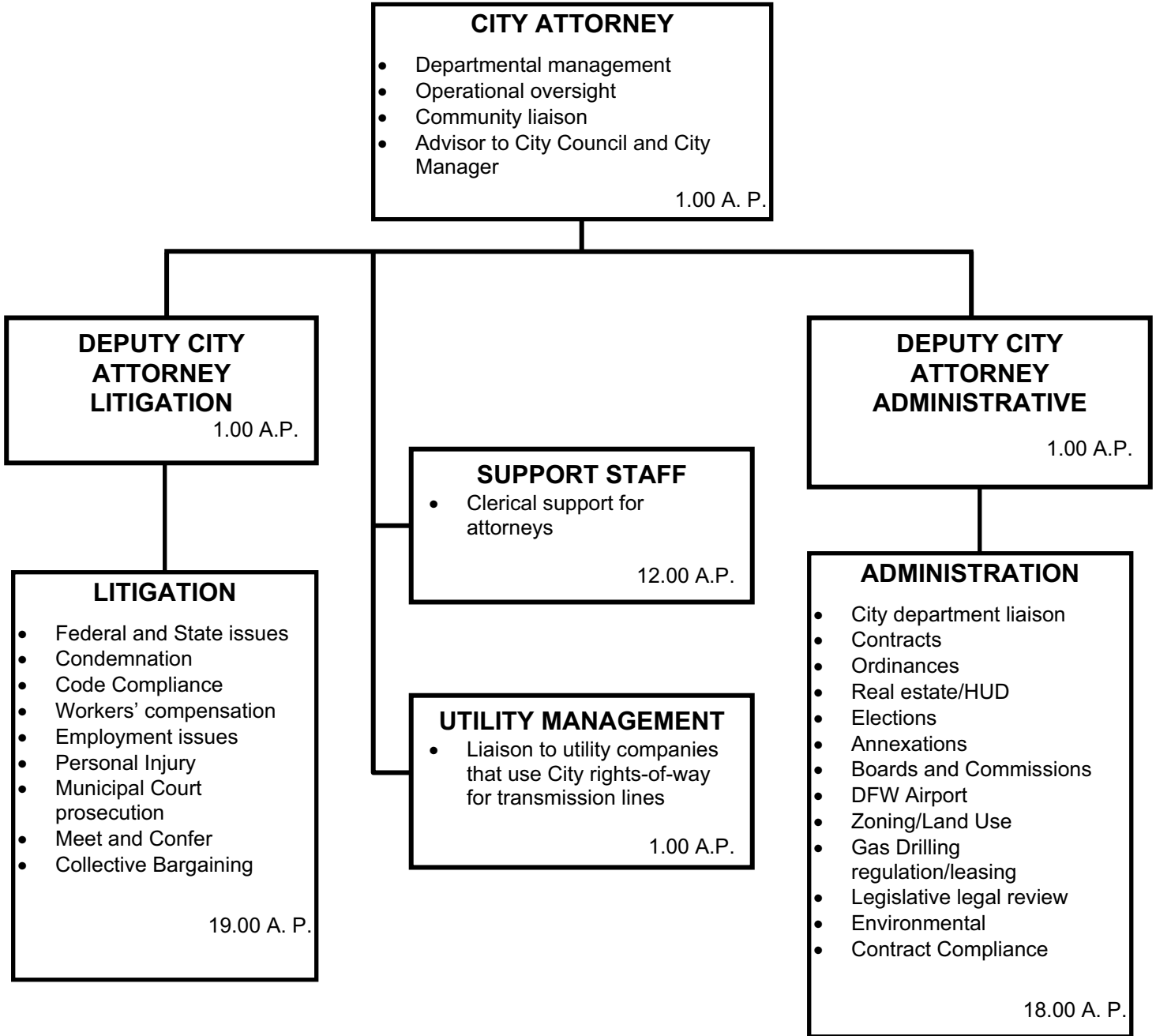
The Administrative Division counsels the City Council and City staff on matters relating to the administrative functions of government.

The Support Services Division provides clerical and other assistance to the attorneys in all sections of the department.

Utility Management oversees the City's franchise agreements with utility companies that utilize City rights-of-way for transmission lines (gas, telephone, and electric).

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 4,683,082	\$ 4,982,731	\$ 5,340,475	\$ 5,195,972
Supplies	78,274	103,224	102,315	90,985
Contractual	552,318	765,530	1,343,671	692,903
Capital Outlay	0	0	0	0
Total Expenditures	\$ 5,313,674	\$ 5,851,485	\$ 6,786,461	\$ 5,979,860
Authorized Positions	49.00	54.00	54.00	53.00

LAW – 53.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
LAW	GG01/0121000:0123000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$5,851,485	A.P.	54.0
FY2011 ADOPTED:	\$5,979,860	A.P.	53.0

- A) The adopted budget decreases by (\$504,329) and five authorized positions for miscellaneous City-wide reductions, including three Assistant City Attorneys and two Legal Secretaries.
- B) The adopted budget increases by \$334,812 and four authorized positions for the opening of a Satellite Municipal Court facility in southwest Fort Worth, including three Prosecuting Attorneys and one Legal Secretary.
- C) The adopted budget increases by \$150,924 as a result of the elimination of eight mandatory furlough days.
- D) The adopted budget increases by \$82,836 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- E) The adopted budget decreases by (\$66,257) for decreases in the ITS allocation as a large number of computers were replaced in FY2010.
- F) The adopted budget increases by \$45,018 for the continuation of Vacation Buy Back program in FY2011.
- G) The adopted budget increases by a net of \$33,984 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- H) The adopted budget increases by \$29,217 in scheduled temporaries for funding and extension of RIF releases for one month in the fiscal year.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **LAW**

DEPARTMENT PURPOSE

To administer all legal affairs of the City, including City representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager, and City Departments.

FY2011 DEPARTMENTAL OBJECTIVES

To continue to utilize in-house legal expertise and staff and resources to defend lawsuits and control outside attorney's fees.

To review and prosecute an increasing number of criminal and Code Compliance cases within the department's budget appropriations.

To continue to improve customer service within the department's budget appropriation.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Pending Lawsuits involving outside counsel (including conflict cases)	28	30	30
Municipal Court Criminal and Code Compliance cases requiring attorney review/action	381,121*	425,250	450,000
* Investigation of STEP program resulted in the temporary suspension of the program so reported traffic cases are temporarily trending downward.			

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>LAW DEPARTMENT</u>								
0121000	ADMINISTRATION	\$ 5,089,261	\$ 5,250,421	\$ 5,528,784	\$ 5,580,905	46.00	50.00	51.00	51.00
0121040	HOMELESSNESS PROGRAM	171,688	195,435	9,468	0	2.00	2.00	0.00	0.00
	Sub-Total	<u>\$ 5,260,949</u>	<u>\$ 5,445,856</u>	<u>\$ 5,538,252</u>	<u>\$ 5,580,905</u>	<u>48.00</u>	<u>52.00</u>	<u>51.00</u>	<u>51.00</u>
	<u>ENVIRONMENTAL ATTORNEY</u>								
0122000	ENVIRONMENTAL ATTORNEY	\$ 51,082	\$ 86,646	\$ 90,166	\$ 90,166	1.00	1.00	1.00	1.00
0122010	UTILITIES MANAGEMENT	1,643	318,983	306,424	308,789	0.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 52,725</u>	<u>\$ 405,629</u>	<u>\$ 396,590</u>	<u>\$ 398,955</u>	<u>1.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>GOVERNMENTAL RELATIONS</u>								
0123000	GOVERNMENTAL RELATIONS	\$ 0	\$ 0	\$ 851,619	\$ 0	0.00	0.00	1.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 851,619</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>0.00</u>
	TOTAL	\$ 5,313,674	\$ 5,851,485	\$ 6,786,461	\$ 5,979,860	49.00	54.00	54.00	53.00

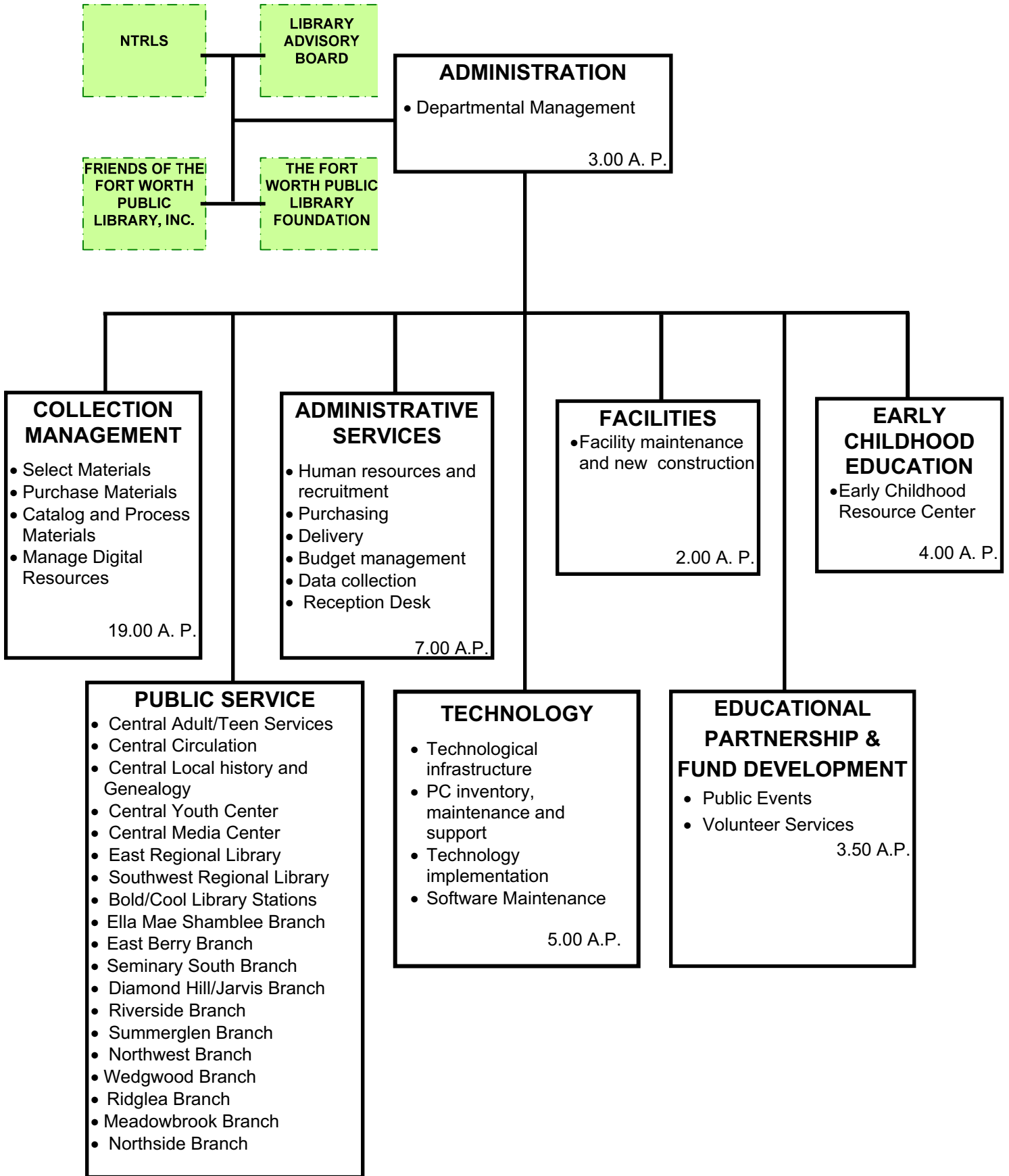
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:		FUND/CENTER		
LIBRARY		GG01/0841000:0844002		
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Fort Worth Library is responsible for delivering library services to meet the educational, informational, cultural, and recreational needs of residents of all ages. The department is divided into seven divisions.</p> <p>The Public Services Division includes the Central Library, two regional libraries, 11 branches, and two satellite facilities. The division offers all general library services: materials, programs, Internet access, computer databases, reference services, meeting rooms. The Central Library maintains the municipal archives and special collections, and is a cultural attraction for the City of Fort Worth.</p> <p>The Collection Management Division is responsible for the selection, procurement, distribution, and maintenance of books and other materials. It also manages the Library's web site.</p> <p>Public Service Programming & Events is responsible for educational and cultural programming, public events, Community Relations liaison and Administration Reception Desk.</p> <p>The Facilities Management Division is responsible for the Library's 16 buildings, systems, and grounds. It schedules repair and maintenance, oversees new construction, and promotes facilities' safety and attractiveness.</p> <p>The Administrative Services Division provides financial management of the Library's General Fund, grants, and special trusts. It manages human resources, volunteer services, contract compliance, statistical analysis, supplies, and courier services to the branches and MetroPAC libraries.</p> <p>Library Information Technology maintains the Library's technological infrastructure. It manages over 600 PCs, the Integrated Library System, PC reservation, print management, WiFi, self-service check out stations, telephone notification, remote patron authentication, and online fine payment.</p> <p>Early Childhood Education was transferred for FY2011 from the Community Relations Department. It helps prepare young children for success in school.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 11,275,783	\$ 11,516,579	\$ 0	\$ 12,470,109
Supplies	2,796,274	2,893,983	0	2,788,344
Contractual	2,691,360	3,024,852	0	3,552,477
Capital Outlay	0	0	0	94,000
Total Expenditures	\$ 16,763,417	\$ 17,435,414	\$ 0	\$ 18,904,930
Authorized Positions	207.75	225.25	0.00	205.50

LIBRARY – 205.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
LIBRARY		GG01/0841000:0844002	
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$17,435,414	A.P.	225.25
FY2011 ADOPTED:	\$18,904,930	A.P.	205.50
<p>A) The adopted budget decreases by (\$323,187) and one authorized position for reduced library materials, including one Office Assistant II.*</p> <p>B) The adopted budget decreases by (\$169,389) and 3.5 authorized positions, including one Facilities Administrator, one Regional Supervisor, one Administrative Technician and 0.5 Office Assistant II.*</p> <p>C) The adopted budget decreases by (\$131,064) and six authorized positions for the transfer of Ridglea Library to private management, including 2.5 Library Pages, 0.5 Customer Service Representative I, one Customer Service Representative II, one Senior Customer Service Representative, and one Library Supervisor.*</p> <p>D) The adopted budget decreases by (\$119,725) and 4.25 authorized positions for the transfer of Meadowbrook Library to private management, including one Customer Service Representative I, one Senior Customer Service Representative, 0.75 Library Page, 0.5 Librarian, and one Librarian Supervisor.*</p> <p>E) The adopted budget decreases by (\$77,718) and three authorized positions for the transfer of Northside Library to private management, including one Customer Service Representative I, one Customer Service Representative II, and one Library Supervisor.*</p> <p>F) The adopted budget decreases by (\$76,872) and two authorized positions, for the elimination of two Regional Librarian Supervisors.*</p> <p>G) The adopted budget decreases by (\$65,976) and three authorized positions for reduced hours at the COOL and BOLD Libraries, including one Library Assistant I, one Human Services Specialist, and one Customer Service Representative I.*</p> <p>H) The adopted budget decreases by (\$54,468) and one authorized position for the elimination of one IT-PC Support Specialist.*</p> <p>I) The adopted budget increases by \$738,849 for full-year costs for the Northwest Library.</p> <p>J) The adopted budget increases by \$486,577 for increases in the ITS allocation for computer replacements across the department.</p> <p>K) The adopted budget increases by \$351,169 as a result of the elimination of eight mandatory furlough days.</p> <p>L) The adopted budget increases by \$339,688 and four authorized positions as a result of the transfer of Early Childhood Education from the Community Relations Department .</p> <p>M) The adopted budget increases by \$186,400 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.</p> <p>*All Library staff reductions are effective April 1, 2011.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

LIBRARY

DEPARTMENT PURPOSE

To contribute to the development of individuals and the economic vitality of Fort Worth's neighborhoods by providing library and information services through an array of material in various formats and staff professional expertise. These services and information respond specifically to the educational, informational, cultural and recreational needs of users of all ages. Services and information are provided in an open and non-judgmental environment.

FY2011 DEPARTMENTAL OBJECTIVES

Customers will check out 4.2 million items
 39,300 new customers will register for library cards
 1.9 million customers will enter the libraries
 Customers will use 430,900 computer sessions
 Volunteers will work 17,900 hours
 The library will offer 100 Workforce Development classes

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Number of items checked out	4,190,958	4,074,670	4,129,101
Number of new library cards issued	42,431	37,451	39,335
Number of customers entering libraries	2,085,716	1,926,379	1,899,161
Number of public computer sessions	418,589	424,437	430,912
Number of volunteer hours	18,207	14,300 (est)	17,875
Number of Workforce Development classes	N/A	N/A	100

FORT WORTH



**LIBRARY
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The U.S. Department of Health and Human Services/Agency for Children and Families provides funding to support two neighborhood-based Early Childhood Resource Centers in the City of Fort Worth. The program supports parents and caregivers of children ages birth through five years so that they can prepare those children to succeed in school. This grant, along with the Early Childhood Matters Program, will be transferred to the Library.

STATUS OF FUNDING

	FY2009	FY2010	FY2011
New Funds	\$191,593	\$285,000	\$425,000*
Expenditures/Commitments	<u>(191,593)</u>	<u>(204,875)</u>	<u>0</u>
Balance	\$0	\$80,125	\$425,000
Approved Grant Positions	4.00	4.00	4.00
<i>*Money not yet appropriated</i>			

FORT WORTH



**LIBRARY
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2010 - MAY 31, 2011**

GRANT FUNDS

U.S. Department of Health and Human Services grant*	<u>\$ 285,000</u>
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TOTAL ALL FUNDING SOURCES:	\$ 285,000
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TOTAL APPROVED GRANT POSITIONS:	4.00
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* During FY2010 the Community Relations Department administered and provided fiscal oversight of this grant fund. In FY2011 the Library will assume administrative and fiscal oversight of this grant.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 3,802,342	\$ 3,229,967	\$ 0	\$ 3,925,125	22.50	24.00	0.00	22.50
0841020	AUTOMATION SERVICES	634,976	551,085	0	545,039	5.00	5.00	0.00	4.00
	Sub-Total	<u>\$ 4,437,318</u>	<u>\$ 3,781,052</u>	<u>\$ 0</u>	<u>\$ 4,470,164</u>	<u>27.50</u>	<u>29.00</u>	<u>0.00</u>	<u>26.50</u>
	<u>CENTRAL LIBRARY</u>								
0842001	SUPPORT SERVICES	\$ 3,630,036	\$ 3,761,996	\$ 0	\$ 3,470,922	20.00	19.00	0.00	18.00
0842002	CENTRAL LIBRARY	2,656,872	2,936,388	0	3,065,016	39.50	42.00	0.00	41.50
0842003	EARLY CHILDHOOD MATTERS	0	0	0	339,688	0.00	0.00	0.00	4.00
	Sub-Total	<u>\$ 6,286,908</u>	<u>\$ 6,698,384</u>	<u>\$ 0</u>	<u>\$ 6,875,626</u>	<u>59.50</u>	<u>61.00</u>	<u>0.00</u>	<u>63.50</u>
	<u>BRANCH LIBRARIES</u>								
0843001	WEDGWOOD BRANCH	\$ 527,197	\$ 600,274	\$ 0	\$ 611,479	10.50	10.50	0.00	10.50
0843002	MEADOWBROOK BRANCH	309,343	324,886	0	248,038	5.25	5.25	0.00	2.00
0843003	NORTHEAST BRANCH	283,037	355,152	0	377,108	6.75	6.75	0.00	6.75
0843004	NORTHSIDE BRANCH	308,517	291,225	0	243,843	5.00	5.00	0.00	2.00
0843005	SEMINARY SOUTH BRANCH	375,542	382,079	0	389,562	7.25	7.50	0.00	7.50

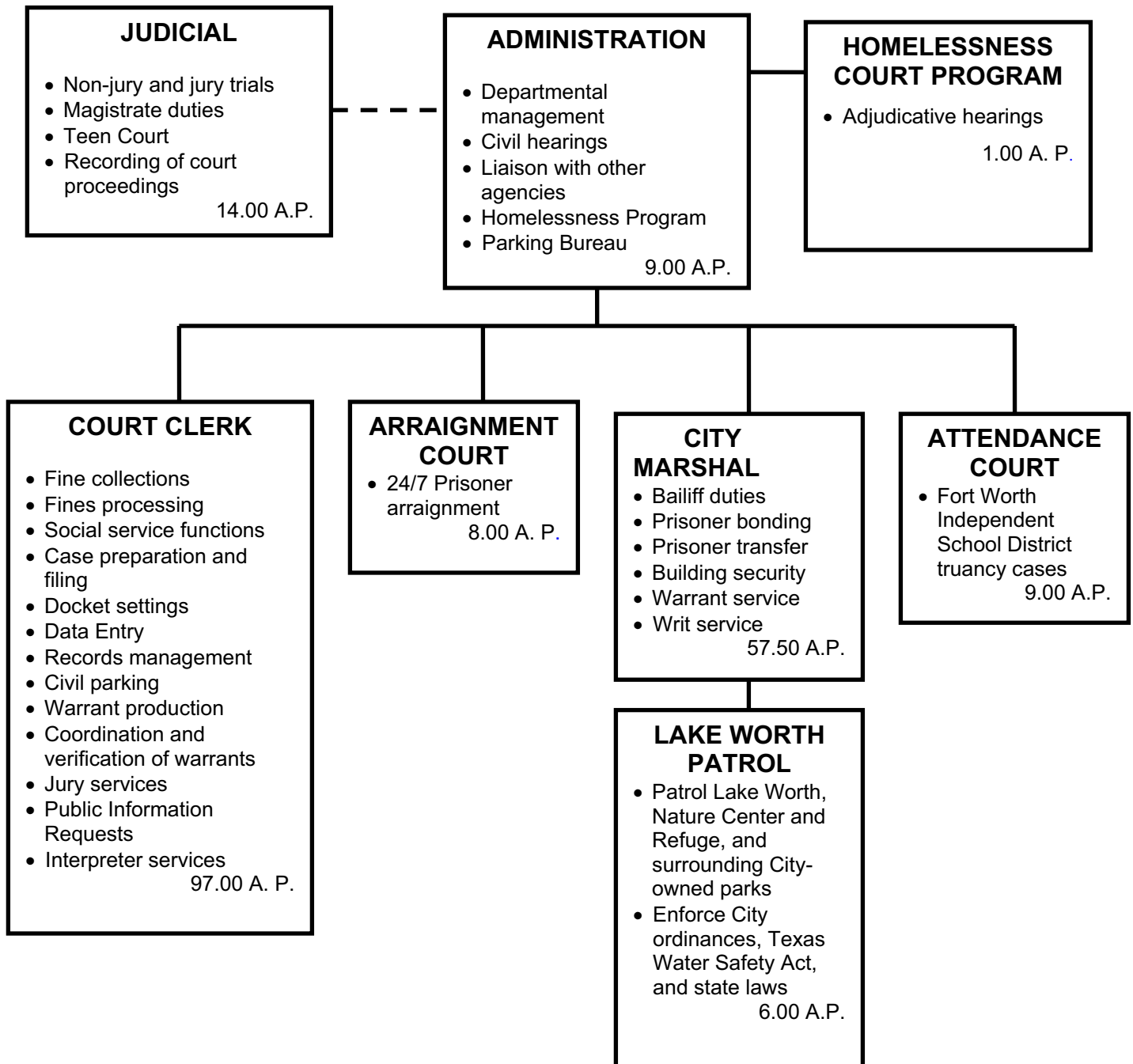
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0843006	EAST BERRY BRANCH	290,268	271,682	0	291,224	4.75	4.75	0.00	4.75
0843007	RIDGLEA BRANCH	490,550	492,561	0	356,143	10.00	10.00	0.00	3.00
0843008	E M SHAMBLEE BRANCH	386,756	397,396	0	415,365	7.00	5.75	0.00	4.75
0843009	DIAMOND HILL BRANCH	288,007	285,680	0	376,628	4.75	4.75	0.00	5.75
0843010	C.O.O.L.	101,835	107,670	0	77,033	2.00	2.00	0.00	0.00
0843011	BOLD	205,189	208,068	0	106,710	3.50	3.00	0.00	1.00
0843012	SUMMERGLEN BRANCH	693,098	731,886	0	717,175	15.75	15.50	0.00	14.50
0843013	NORTHWEST BRANCH	0	626,081	0	1,419,209	0.00	17.00	0.00	17.00
	Sub-Total	<u>\$ 4,259,339</u>	<u>\$ 5,074,640</u>	<u>\$ 0</u>	<u>\$ 5,629,517</u>	<u>82.50</u>	<u>97.75</u>	<u>0.00</u>	<u>79.50</u>
	<u>REGIONAL LIBRARIES</u>								
0844001	SOUTHWEST REGIONAL LIBRARY	\$ 1,032,668	\$ 1,122,444	\$ 0	\$ 1,127,907	21.00	22.25	0.00	20.75
0844002	EAST REGIONAL	747,184	758,894	0	801,716	17.25	15.25	0.00	15.25
	Sub-Total	<u>\$ 1,779,852</u>	<u>\$ 1,881,338</u>	<u>\$ 0</u>	<u>\$ 1,929,623</u>	<u>38.25</u>	<u>37.50</u>	<u>0.00</u>	<u>36.00</u>
	TOTAL	\$ 16,763,417	\$ 17,435,414	\$ 0	\$ 18,904,930	207.75	225.25	0.00	205.50

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MUNICIPAL COURT	FUND/CENTER GG01/0381000:0385000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>Municipal Court is a Court of Record with five courtrooms located in the historic AD Marshall Public Safety & Courts Building, a twenty-four hour/seven day a week arraignment jail, Truancy Court and 7 day a week satellite payment location. The budget includes funding for a new satellite court location in southwest Fort Worth. These courts have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only. The department also processes civil parking cases filled within the territorial limits of the City of Fort Worth.</p> <p>Court operations are divided into four divisions: Administration, Judicial, Court Clerk, and Marshals. The Administration Division has responsibility for management of overall departmental operations and acts as the liaison with other departments and agencies. The School Attendance Court and the Arraignment Court are encompassed in the Administration Division. The Attendance Court hears truancy cases filed by the Fort Worth Independent School District (FWISD). The cost to operate this particular court is reimbursed by the FWISD.</p> <p>The Judicial Division is comprised of twelve judges, including a Chief Judge and a Deputy Chief Judge. In addition, there are 13 Pro-Tem Judges. All judges are appointed by the City Council. The Judicial Division is responsible for adjudication of jury and non-jury trials, performing magistrate duties, and administering the Teen Court Program. The Court Clerk Division is responsible for filing of citations, case preparation, the setting of court dockets, fine collections, administering community service programs, warrant production, management of the City's jury system, processing civil parking citations, and performing other court-related non-judicial activities. The Marshal Division is overseen by the City Marshal and is responsible for bailiff duties, prisoner transfer, building security, and warrant services. The division is also responsible for lake patrol operations at Lake Worth. The Lake Patrol Section, part of the Marshal Division, includes five Deputy City Marshals and one Senior Deputy City Marshal which have responsibility for patrolling approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center & Refuge, area leased-property neighborhoods, and 14 surrounding City-owned parks. This operation is currently reimbursed annually from the Lake Worth Trust Fund.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 11,000,068	\$ 11,138,534	\$ 12,538,012	\$ 12,615,766
Supplies	437,398	411,286	510,310	510,310
Contractual	1,820,919	1,679,626	1,334,240	1,625,240
Capital Outlay	42,650	0	51,000	51,000
Total Expenditures	\$ 13,301,035	\$ 13,229,446	\$ 14,433,562	\$ 14,802,316
Authorized Positions	192.50	189.50	201.50	201.50

MUNICIPAL COURT –201.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT	GG01/0381000:0385000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$13,229,446	A.P.	189.50
FY2011 ADOPTED:	\$14,802,316	A.P.	201.50

- A) The adopted budget increases by \$1,290,248 and 14.0 authorized positions for the creation of a satellite municipal court facility in southwest Fort Worth, including two Municipal Judges, one Deputy Court Clerk, one Customer Service Supervisor, four Senior Customer Service Representatives, four Deputy City Marshals, and two Human Services Specialists.
- B) The adopted budget decreases by (\$157,493) and two authorized positions for miscellaneous City-wide reductions, including one Customer Service Representative II and one Court Interpreter.
- C) The adopted budget increases by \$322,225 as a result of the elimination of eight mandatory furlough days.
- D) The adopted budget decreases by (\$214,041) for decreases in the ITS allocation for as a result of a large number of computer replacements in FY2010.
- E) The adopted budget increases by \$179,251 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- F) The adopted budget increases by a net of \$117,804 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- G) The adopted budget increases by \$77,754 for the continuation of Vacation Buy Back program in FY2011.
- H) The adopted budget decreases by (\$9,773) for reductions in the Workers' Compensation allocation.
- I) The adopted budget increases by \$4,264 in scheduled temporaries for funding and extension of RIF releases for one month in the fiscal year.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL COURT

DEPARTMENT PURPOSE

To provide statutory courts for the adjudication of criminal cases under the Municipal Court's jurisdiction, in accordance with City ordinances and the criminal laws of the State of Texas; and to promote a safe community where people are free from fear and threats to life, health, and property.

FY2011 DEPARTMENTAL OBJECTIVES

To have 95% of citations (data entry) entered into the system within three days of the date the citations are filed in Municipal Court

To generate 80% of all warrants within 90 days from the date cases become eligible for issuance of a warrant

To attain or exceed a clearance rate of 200,000 warrants for the year

To serve 75% of School Attendance Court summons within two attempts

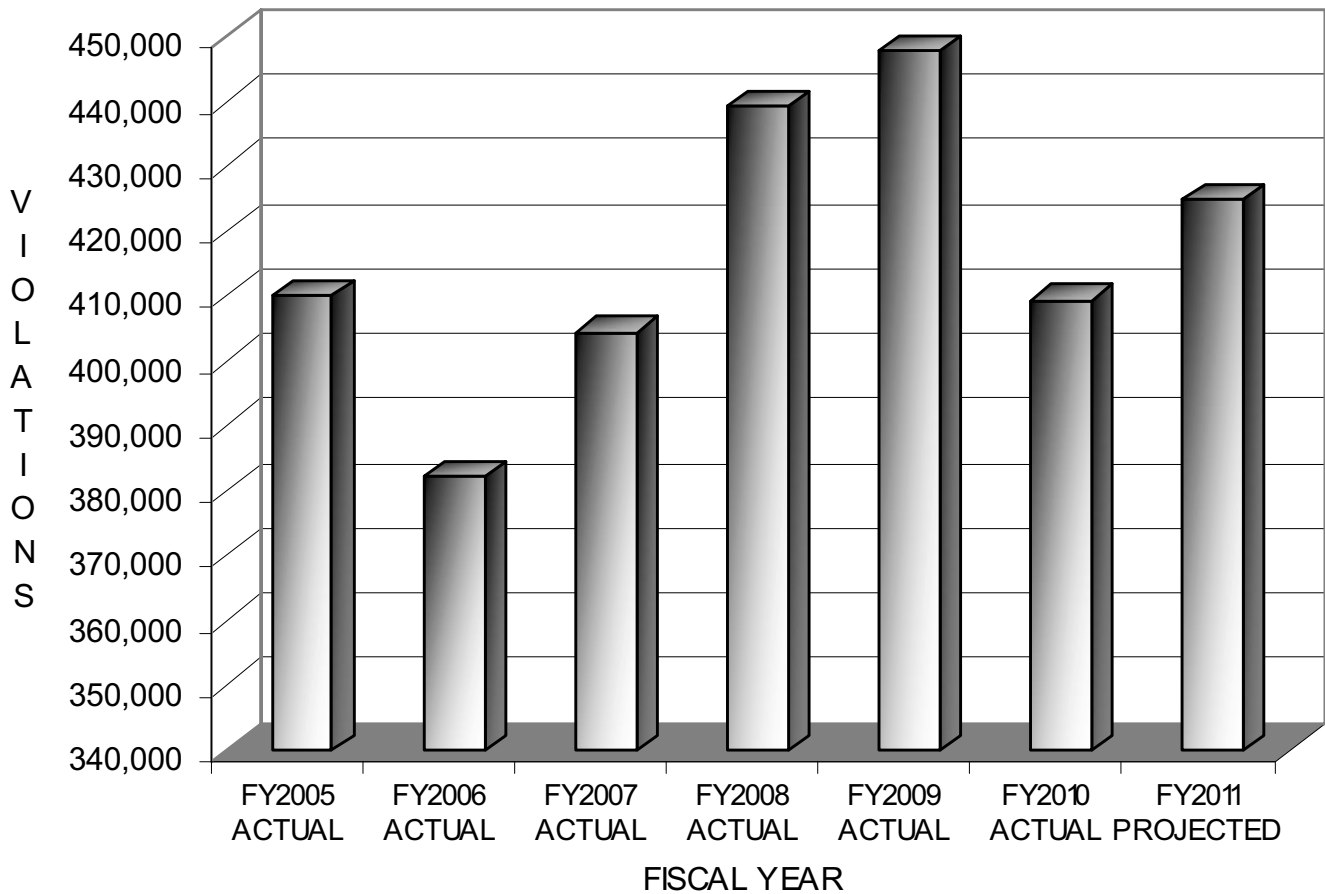
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Citations filed and entered into the system within 3 days	430,084 / 89%	409,462 / 99%	425,000 / 99%
Number / percent of warrants produced within 90 days	39,653 / 20%	43,200 / 40%	75,000 / 60%
Number of warrants cleared annually	112,189	130,026	200,000
Summons served within two attempts	1,012 / 77%	1,301 / 67%	1,300 / 76%

FORT WORTH



MUNICIPAL COURT

VIOLATIONS RECEIVED AND ENTERED WITHIN 3 DAYS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	ADMINISTRATION	\$ 1,681,917	\$ 1,758,498	\$ 1,673,681	\$ 1,685,415	9.00	10.00	12.00	12.00
0381010	ATTENDANCE COURT	669,342	655,367	678,768	683,372	9.00	9.00	9.00	9.00
0381020	ARRAIGNMENT COURT	570,434	589,028	720,823	724,707	8.00	8.00	8.00	8.00
0381030	RED LIGHT PROGRAM	15,205	0	0	0	2.00	0.00	0.00	0.00
0381040	HOMELESSNESS COURT PROGRAM	35,155	75,424	68,644	68,644	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 2,972,053</u>	<u>\$ 3,078,317</u>	<u>\$ 3,141,916</u>	<u>\$ 3,162,138</u>	<u>29.00</u>	<u>28.00</u>	<u>30.00</u>	<u>30.00</u>
	<u>JUDICIAL</u>								
0382000	JUDICIAL	\$ 1,345,589	\$ 1,303,637	\$ 1,180,137	\$ 1,189,380	12.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,345,589</u>	<u>\$ 1,303,637</u>	<u>\$ 1,180,137</u>	<u>\$ 1,189,380</u>	<u>12.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>COURT CLERK</u>								
0383000	COURT CLERK	\$ 4,694,803	\$ 4,760,944	\$ 5,687,190	\$ 5,998,156	94.00	93.00	105.00	105.00
	Sub-Total	<u>\$ 4,694,803</u>	<u>\$ 4,760,944</u>	<u>\$ 5,687,190</u>	<u>\$ 5,998,156</u>	<u>94.00</u>	<u>93.00</u>	<u>105.00</u>	<u>105.00</u>
	<u>WARRANTS</u>								
0384000	WARRANTS	\$ 2,657,057	\$ 2,614,494	\$ 2,671,024	\$ 2,688,270	34.50	35.50	32.50	32.50
0384010	BUILDING SECURITY	1,153,696	963,640	1,230,096	1,235,907	17.00	16.00	17.00	17.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 3,810,753	\$ 3,578,134	\$ 3,901,120	\$ 3,924,177	51.50	51.50	49.50	49.50
	<u>LAKE WORTH PATROL</u>								
0385000	LAKE WORTH PATROL	\$ 477,837	\$ 508,415	\$ 523,200	\$ 528,466	6.00	6.00	6.00	6.00
	Sub-Total	\$ 477,837	\$ 508,415	\$ 523,200	\$ 528,466	6.00	6.00	6.00	6.00
	TOTAL	\$ 13,301,035	\$ 13,229,446	\$ 14,433,562	\$ 14,802,316	192.50	189.50	201.50	201.50

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

NON-DEPARTMENTAL

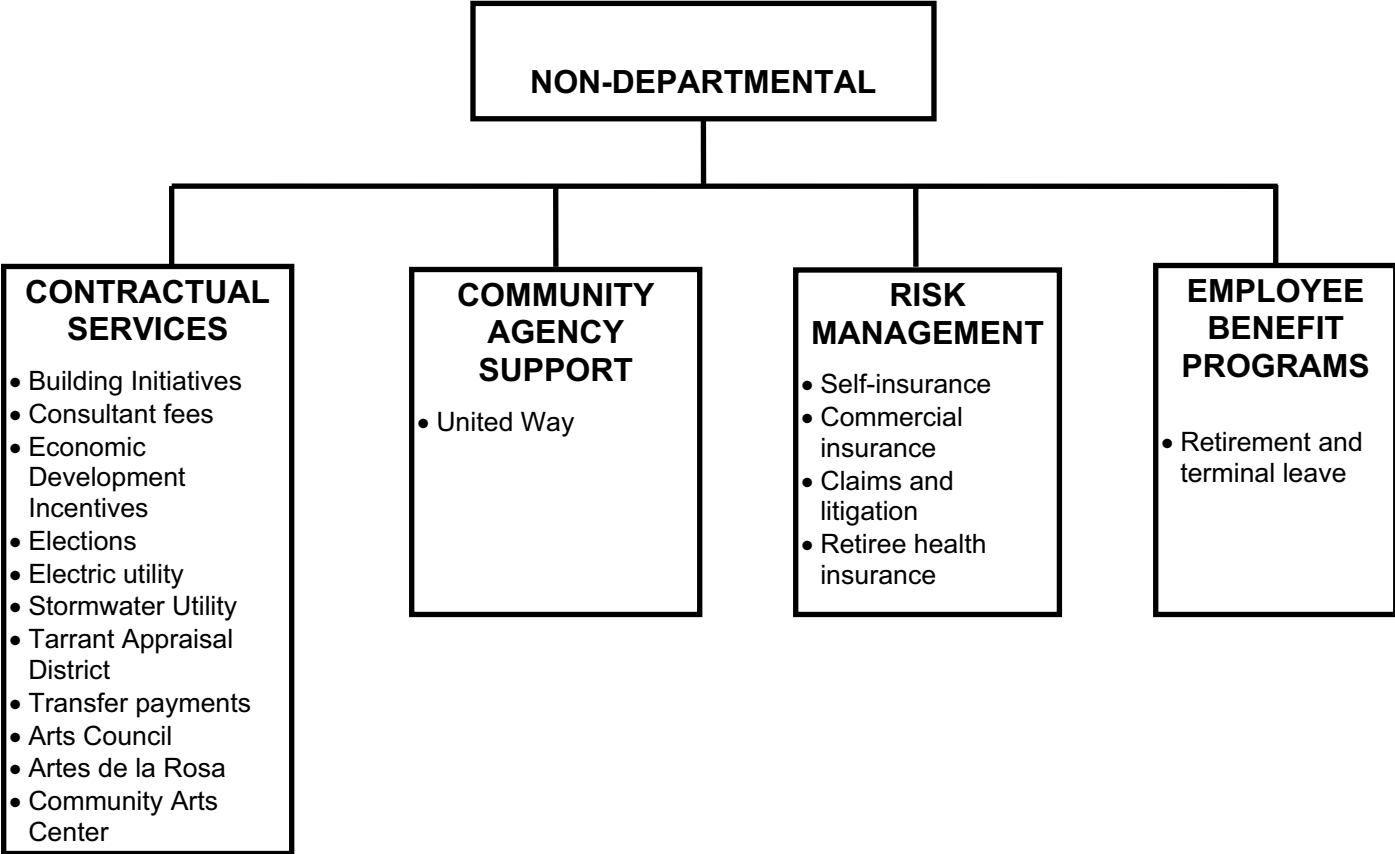
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Non-Departmental cost centers record all General Fund expenditure items not exclusively within the programmatic responsibilities of a General Fund department. Major Non-Departmental accounts include, but are not limited to, electric utility costs, the City's contribution to the Group Health Plan, terminal leave costs for General Fund employees, commercial insurance premium costs, Appraisal District fees, Public Art Program, Retiree Health costs and non-City agencies.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 18,294,583	\$ 30,360,786	\$ 20,197,431	\$ 20,197,431
Supplies	2,865	0	700	700
Contractual	42,987,595	36,334,188	34,384,819	34,555,001
Capital Outlay	0	0	0	0
Debt Service	1,279,340	0	0	0
Total Expenditures	\$ 62,564,383	\$ 66,694,974	\$ 54,582,950	\$ 54,753,132
Authorized Positions	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL - 0.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
NON-DEPARTMENTAL		GG01/0901000:0909900	
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$66,694,974	A.P.	0.0
FY2011 ADOPTED:	\$54,753,132	A.P.	0.0
<p>A) The adopted budget decreases by (\$10,000,000) for the Post Employment Benefit contribution for the General Fund based on a revised funding strategy for FY2011. The \$10 million appropriation from the General Fund in Fiscal Year 2010 is not required. Instead, \$5 million will be rolled over to FY2011 and subsequently transferred into the PARS Trust from the General Fund to fund the Fiscal Year 2011 contribution to the PARS Trust.</p> <p>B) The adopted budget decreases by a net (\$2,486,111) for a reduction in anticipated costs associated with the FY2011 vacation buy back program. Additionally, the remaining funding was transferred from Non-Departmental to the appropriate General Fund departments based on actual expenditures for FY2010.</p> <p>C) The adopted budget decreases by (\$1,630,882) for the elimination of the subsidy for Ambulance Authority for FY2011.</p> <p>D) The adopted budget increases by \$1,405,878 for the FY2011 retiree insurance allocation as determined by Human Resources for the General Fund based on a 15% increase in City's contribution.</p> <p>E) The adopted budget increases by \$985,688 for claims allocation as determined by Risk Management based on the number of claims to the city and the severity.</p> <p>F) The adopted budget decreases by (\$862,303) for claim payments as determined by Risk Management for the General Fund and based on the number of claims and the severity.</p> <p>G) The adopted budget increases by \$647,200 for the FY2011 city council election.</p> <p>H) The adopted budget decreases by (\$643,747) for the reduction of the funding for Arts Council for FY2011.</p> <p>I) The adopted budget decreases by (\$500,000) for public arts program based on the decision to use a supplemental appropriation to allocate funding upon reconciliation of the expenditures at the end of the fiscal year.</p> <p>J) The adopted budget decreases by (\$452,042) for the elimination of the sales tax transfer to the Solid Waste Fund.</p> <p>K) The adopted budget increases by \$433,719 to fund Energy Savings Performance Contract Phase IV based on payment schedule for FY2011.</p> <p>L) The adopted budget increases by \$316,952 for unemployment compensation to cover anticipated additional costs.</p> <p>M) The adopted budget increases by \$200,000 for the transfer of the Community Arts Center funding from the Culture & Tourism Fund to the General Fund</p> <p>N) The adopted budget decreases by (\$248,394) for commercial insurance as identified by Risk Management based on market trends and the city's claims history.</p> <p>O) The adopted budget decreases by (\$106,600) for the elimination of the second year costs for the Hazel Harvey Peace Center.</p>			

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ANNUAL AUDIT AND ERP</u>								
0901000	ANNUAL AUDIT	\$ 3,744,999	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0901001	ERP PHASE II	0	0	116,778	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,744,999</u>	<u>\$ 0</u>	<u>\$ 116,778</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PUBLIC INFORMATION</u>								
0901301	CABLE OFFICE SUBSIDY	\$ 0	\$ 0	\$ 0	\$ 300,960	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 300,960</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. INS. CONTRIBUTIONS</u>								
0901501	CITY SELF INSURANCE	\$ 392,100	\$ 288,294	\$ 426,470	\$ 426,470	0.00	0.00	0.00	0.00
0901502	CITY COMMERCIAL INS.	2,421,360	3,286,313	2,175,616	2,175,616	0.00	0.00	0.00	0.00
0901506	RETIREE INS CONTRIB	13,982,401	13,880,782	15,286,660	15,286,660	0.00	0.00	0.00	0.00
0901507	UNEMPLOYMENT COMP INS	328,257	218,670	535,622	535,622	0.00	0.00	0.00	0.00
0901508	TIBS CONTRIBUTION PAYMENTS	46,866	165,000	165,000	165,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 17,170,984</u>	<u>\$ 17,839,059</u>	<u>\$ 18,589,368</u>	<u>\$ 18,589,368</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>PUBLIC ARTS INFRA-STRUCTURE</u>								
0901600	PUBLIC ARTS INFRA-STRUCTURE	\$ 469,026	\$ 500,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 469,026	\$ 500,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>G.F. UTILITIES</u>								
0902501	ELECTRICITY	\$ 12,210,183	\$ 12,650,000	\$ 12,658,000	\$ 12,658,000	0.00	0.00	0.00	0.00
0902506	STORMWATER, WATER AND GAS UTILITIES	256,204	177,713	275,000	275,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 12,466,387	\$ 12,827,713	\$ 12,933,000	\$ 12,933,000	0.00	0.00	0.00	0.00
	<u>G.F. CLAIMS/LITG CONTRIB</u>								
0903001	CLAIMS EXPENSE	\$ 2,064,469	\$ 1,527,759	\$ 2,513,447	\$ 2,513,447	0.00	0.00	0.00	0.00
	Sub-Total	\$ 2,064,469	\$ 1,527,759	\$ 2,513,447	\$ 2,513,447	0.00	0.00	0.00	0.00
	<u>CITY MEMBERSHIPS</u>								
0904510	CITY MEMBERSHIPS	\$ 20,000	\$ 10,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 20,000	\$ 10,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>TUITION REIMBURSEMENTS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0904600	TUITION REIMBURSEMENTS	\$ 265,890	\$ 30,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 265,890</u>	<u>\$ 30,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>OUTSIDE CONSULTANTS</u>								
0905500	CONSULTANT FEES	\$ 6,183,294	\$ 18,237	\$ 273,237	\$ 23,237	0.00	0.00	0.00	0.00
0905501	GASB 45 TRUST	0	10,000,000	0	0	0.00	0.00	0.00	0.00
0905502	GRANT MATCH	0	92,000	0	0	0.00	0.00	0.00	0.00
0905503	380 AGREEMENTS	4,390,162	7,694,639	7,694,639	7,694,639	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 10,573,456</u>	<u>\$ 17,804,876</u>	<u>\$ 7,967,876</u>	<u>\$ 7,717,876</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>AMBULANCE</u>								
0905600	AMBULANCE	\$ 3,630,882	\$ 1,630,882	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,630,882</u>	<u>\$ 1,630,882</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	TARRANT APPRAISAL DISTRICT	\$ 2,627,021	\$ 2,099,765	\$ 2,112,455	\$ 2,112,455	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,627,021</u>	<u>\$ 2,099,765</u>	<u>\$ 2,112,455</u>	<u>\$ 2,112,455</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>OTHER CONTRIBUTIONS</u>								
0906200	COMMUNITY AGENCIES	\$ 863,740	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0906210	ARTS COUNCIL	0	1,360,000	716,253	1,016,253	0.00	0.00	0.00	0.00
0906220	UNITED WAY	0	345,000	345,000	281,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 863,740</u>	<u>\$ 1,705,000</u>	<u>\$ 1,061,253</u>	<u>\$ 1,297,253</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BONDED DEBT SERVICE</u>								
0908002	ENERGY PROJECT DEBT SERVICE	\$ 1,176,207	\$ 1,429,402	\$ 1,863,121	\$ 1,863,121	0.00	0.00	0.00	0.00
0908004	LED TRAFFIC SIGNAL CONVERSION	507,238	540,859	540,859	540,859	0.00	0.00	0.00	0.00
0908005	CAPITAL PROJECTS MANAGEMENT SYSTEM	0	309,480	245,179	245,179	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,683,445</u>	<u>\$ 2,279,741</u>	<u>\$ 2,649,159</u>	<u>\$ 2,649,159</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL TRANSFERS</u>								
0909101	ELECTIONS	\$ 1,042,170	\$ 0	\$ 647,200	\$ 647,200	0.00	0.00	0.00	0.00
0909103	TRANSFERS	462,839	430,680	0	0	0.00	0.00	0.00	0.00
0909110	JAMES AVENUE LEASE TRANSFER	1,433,665	1,432,565	1,428,265	1,428,265	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,938,674</u>	<u>\$ 1,863,245</u>	<u>\$ 2,075,465</u>	<u>\$ 2,075,465</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>EMPLOYEE SUGGESTION PROGRAM</u>								
0909500	EMPLOYEE SUGGESTION PROGRAM	\$ 420	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 420</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EMPLOYEE BENEFITS</u>								
0909800	EMPLOYEE BENEFITS	\$ 33	\$ 2,106,185	\$ 200,000	\$ 200,000	0.00	0.00	0.00	0.00
0909801	RET. TERM. LEAVE/SICK PAY	3,976,348	4,355,149	4,355,149	4,355,149	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,976,381</u>	<u>\$ 6,461,334</u>	<u>\$ 4,555,149</u>	<u>\$ 4,555,149</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>BUILDING/SECURITY INITIATIVES</u>								
0909900	BUILDING INITIATIVES	\$ 68,609	\$ 115,600	\$ 9,000	\$ 9,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 68,609</u>	<u>\$ 115,600</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 62,564,383	\$ 66,694,974	\$ 54,582,950	\$ 54,753,132	0.00	0.00	0.00	0.00

FORT WORTH



NON-DEPARTMENTAL CENTER DESCRIPTIONS

DESCRIPTION	FY2010 ADOPTED BUDGET	FY2011 PROPOSED BUDGET	VARIANCE
ERP PHASE II Funding for the allocation for self insurance premiums for General Fund departments.	\$0	\$116,778	\$116,778
SELF INSURANCE Funding for the allocation for self insurance premiums for General Fund departments.	\$288,294	\$426,470	\$138,176
COMMERCIAL INSURANCE & CLAIM PAYMENTS			
COMMERCIAL INSURANCE Funding for commercial insurance premiums on property and equipment, as identified by Risk Management for General Fund departments.. Allocation based on scheduled values and market trends.	\$1,061,072	\$812,678	(\$248,394)
CLAIM PAYMENTS & COSTS Funding for claim payments and costs as determined by Risk Management for General Fund departments. Allocation is based on the number of claims to the city and the severity of those claims.	\$2,225,241	\$1,362,938	(\$862,303)
RETIREE GROUP HEALTH INSURANCE CONTRIBUTION Funds allocated for retiree health insurance benefits as determined by Group Health Fund in the Human Resources Department.	\$13,880,782	\$15,286,660	\$1,405,878
UNEMPLOYMENT COMPENSATION Funds allocated for unemployment benefits for all General Fund employees.	\$218,670	\$535,622	\$316,952
TEMPORARY INCOME BENEFIT SUPPLEMENT (TIBS)			
RETIREMENT Funds allocated for payment to the Retirement System for the City's portion of the retirement contributions on employees who are injured and receive Temporary Income Benefits check from Worker's Compensation. The City is required to make retirement contributions on the amounts of TIBS checks that an injured employee receives when off work due to injury.	\$165,000	\$165,000	\$0
PUBLIC ARTS INFRASTRUCTURE Funding for the professional services contract for the Public Arts Program. It includes personnel and general administrative costs, as well as funds to support artist selection processes for new projects, certain collection management operating expenses and public education and outreach programs. For FY2011, the Water & Sewer Department will prepare an M&C and transfer a 2% of the cash financed Capital projects to be allocated for Public Art.	\$500,000	\$0	(\$500,000)
ELECTRICITY Funds allocated for electricity payments for all General Fund departments/city facilities.	\$12,600,000	\$12,600,000	\$0
WELLS FARGO PAYMENTS Funding for the Energy Savings Performance Contract (ESPC) for Phase One. The budgeted portion is for the payment to Wells Fargo principal and interest. The remaining payment for the principal and interest is budgeted and funded from the Environmental Protection Fund (R103) in the amount of \$316,741.	\$50,000	\$58,000	\$8,000

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DESCRIPTION	FY2010 ADOPTED BUDGET	FY2011 ADOPTED BUDGET	VARIANCE
<p>WELLS FARGO PAYMENTS Funding for the Energy Savings Performance Contract (ESPC) for Phase One. The budgeted portion is for the payment to Wells Fargo principal and interest. The remaining payment for the principal and interest is budgeted and funded from the Environmental Protection Fund (R103) in the amount of \$316,741.</p>	\$50,000	\$58,000	\$8,000
<p>STORMWATER UTILITY Funds allocated for stormwater utility payments for General Fund departments.</p>	\$177,713	\$275,000	\$97,287
<p>CITY MEMBERSHIPS</p>			
<p>MENTAL HEALTH CONNECTION Funds allocated for the ongoing development, enhancement, and implementation of mental health service plans for the City of Fort Worth and Tarrant County. Funding is eliminated in FY2011.</p>	\$10,000	\$0	(\$10,000)
<p>EDUCATION (TUITION) REIMBURSEMENT Funds allocated for financial assistance for college tuition through the City's Tuition Reimbursement Program for General Fund employees. Program was eliminated in FY2010.</p>	\$30,000	\$0	(\$30,000)
<p>CONSULTANT FEES</p>			
<p>ASCAP & BMI License Agreements Provides funding for license agreements between the City and the American Society of Composers And Producers (ASCAP) and Broadcast Music, Inc. (BMI) to provide public performance of copyrighted materials.</p>	\$8,237	\$8,237	\$0
<p>CAFETERIA Funding for maintenance, equipment and operational expenditures for the City Hall cafeteria.</p>	\$0	\$5,000	\$5,000
<p>CITY OF NORTHLAKE Funding allocated for use of the City of Northlake's ETJ for the Texas Motor Speedway.</p>	\$9,000	\$9,000	\$0
<p>THE NETWORK INC Funds for a 24 hour hotline to reduce losses to the City from illegal or unethical activities, protect the anonymity of employees reporting concerns about illegal or unethical activities and promote ethical practices throughout the City organization.</p>	\$1,000	\$1,000	\$0
<p>GASB 45 (OPEB CONTRIBUTION) GASB requirement for government entities that sponsor Other Post Employment Benefits (OPEB), primarily retiree healthcare, to account for benefits on an accrual basis. \$5 million of the funds allocated in FY2010 will be paid as a contribution to FY2011. The remainder will be saved to close the gap in the FY2011 budget.</p>	\$10,000,000	\$0	(\$10,000,000)

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DESCRIPTION	FY2010 ADOPTED BUDGET	FY2011 ADOPTED BUDGET	VARIANCE
<p>GRANT MATCHES Funds allocated City-wide to leverage grant opportunities for the upcoming fiscal year. For the Fort Worth Fire Department. Funds reallocated to affected departments.</p>	\$92,000	\$0	(\$92,000)
<p>ECONOMIC DEVELOPMENT INCENTIVES Funds allocated for economic development incentives for "380 agreements" for various organizations.</p>	\$7,694,639	\$7,694,639	\$0
<p>AMBULANCE AUTHORITY Subsidy payment from the City of Fort Worth to the Area Metropolitan Ambulance Authority (MedStar). Amount is based on approximately \$2.27 per capita for a population of 718,450. Funding eliminated for FY2011.</p>	\$1,630,882	\$0	(\$1,630,882)
<p>TARRANT APPRAISAL DISTRICT Allocation of funds for payment to the Tarrant Appraisal District for appraisal services. Increase based on contract amount for appraisal services by Tarrant Appraisal District. All local jurisdictions are required by Section 6.06(d) of the Texas Property Tax Code to fund the local county appraisal districts. The City of Fort Worth is served by three separate appraisal districts, Tarrant Appraisal District (TAD), Denton County Appraisal District (DCAD), and Wise County Appraisal District (WCAD), and must therefore pay its proportionate share of each district's budget. Each taxing entity's portion of the budget is determined by its percentage of the total taxes imposed within the appraisal district.</p>	\$2,099,765	\$2,112,455	\$12,690
<p>ARTS COUNCIL Serves the city's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts.</p>	\$1,360,000	\$716,253	(\$643,747)
<p>UNITED WAY Funds for a coordinated management approach to funding community agencies. The following agencies will apply for CFW funding to the United Way: Recovery Resource Council (\$50K); Safe Haven (\$90K); TC Youth Collaboration (\$15K); TC Youth Recovery Campus (\$51K); and the Women's Center (\$75K). Funding will be come from the General Fund. Funding for Alliance for Children (\$64K) was transferred to the Police Department.</p>	\$345,000	\$281,000	(\$64,000)
<p>COMMUNITY ARTS CENTER Funding allocated as an operational subsidy for new organization(s) that will occupy the former Modern Art Museum complex.</p>	\$0	\$200,000	\$200,000
<p>ARTES DE LA ROSA Funding for the Rose Marine Theatre that is considered a city facility. Dedicated to preserving, promoting and interpreting the art, culture, lives and history of the Latin Community. Funding provided through the Arts Council.</p>	\$0	\$50,000	\$50,000

DESCRIPTION	FY2010 ADOPTED BUDGET	FY2011 ADOPTED BUDGET	VARIANCE
SISTER CITIES Funding allocated for promoting cultural awareness and international understanding, provide community service to both local and international communities, educate the community, nation and world through our programs and to connect with members of the community, city officials and international delegates. Funding provided through the Arts Council.	\$0	\$50,000	\$50,000
ENERGY PROJECT DEBT SERVICE Funding for the Energy Savings Performance Contract for Phase Two, Three and Four. Phase Two is 409,731. Phase Three is 599,130. Phase Four is 854,260. The budgeted amount is for the payment for SECO (Johnson Controls) principal and interest. Phase One is funded primarily funded by the Environmental Protection Fund (R103).	\$1,429,402	\$1,863,121	\$433,719
LED ENERGY DEBT SERVICE Funds for LED Energy project payments. FY2011 is the final year of the project.	\$540,859	\$540,859	\$0
CPMS DEBT SERVICE Funding for the General Fund portion of the Capital Project Management System debt service.	\$309,480	\$245,179	(\$64,301)
ELECTIONS Funding for the contract with Tarrant County Elections Administration and overtime and supplies for City staff for the FY2011 City Council election. The contract with TCEA includes hiring election workers, obtaining early voting and election day polling location, election supplies, rental of election equipment and printing of ballots, and preparing of returns after voting is completed. Overtime costs are for City staff to open/close city facilities used during the scheduled November and May elections.	\$0	\$647,200	\$647,200
SPECIAL TRANSFERS			
SOLID WASTE SALES TAX TRANSFER Funds allocated for transfer of funds to the Solid Waste Fund from the General Fund. Solid Waste customers pay sales tax to the State, and then the State returns one percent of the total collected to the City. Sales Tax collected will be maintained in the General Fund. Effective FY2011, this transfer will no longer take place.	\$430,680	\$0	(\$430,680)
JAMES AVENUE LEASE TRANSFER Funds allocated for lease payments for T/PW's & ESD's new location.	\$1,432,565	\$1,428,265	(\$4,300)
SALARY ADJUSTMENTS Supplemental Retirement Benefit.	(\$1,333,436)	\$0	\$1,333,436
VACATION BUY BACK PROGRAM Funding for the vacation buy back program for all General Fund employees. FY2011, funds were budgeted in each department's budget.	\$3,239,621	\$0	(\$3,239,621)

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DESCRIPTION	FY2010 ADOPTED BUDGET	FY2011 ADOPTED BUDGET	VARIANCE
LIFE INSURANCE	\$200,000	\$200,000	\$0
Retired Employees Group Death Benefit - Ordinance No. 6235, as adopted by the City Council on January 26, 1970, created and established a fund designated as the "Retired Employees' Group Death Benefit Fund" from which a \$5,000.00 lump sum payment is made upon the death of retired members of the Employees' Retirement Fund of the City of Fort Worth, Texas. The board of trustees of the Employees' Retirement Fund of the City of Fort Worth serves as trustees of the Retired Employees' Group Death Benefit Fund. This benefit is for General and Civil Service.			
TERMINAL LEAVE	\$4,355,149	\$4,355,149	\$0
Funds paid to employees upon either retirement or separation of employment.			
BUILDING INITIATIVES			
Building security initiatives for City Hall, Public Safety Building and the Annex Building. Funds are used to pay for any necessary repairs related to building security.	\$115,600	\$9,000	(\$106,600)
TOTAL	\$66,694,974	\$54,753,132	(\$12,242,802)

FORT WORTH



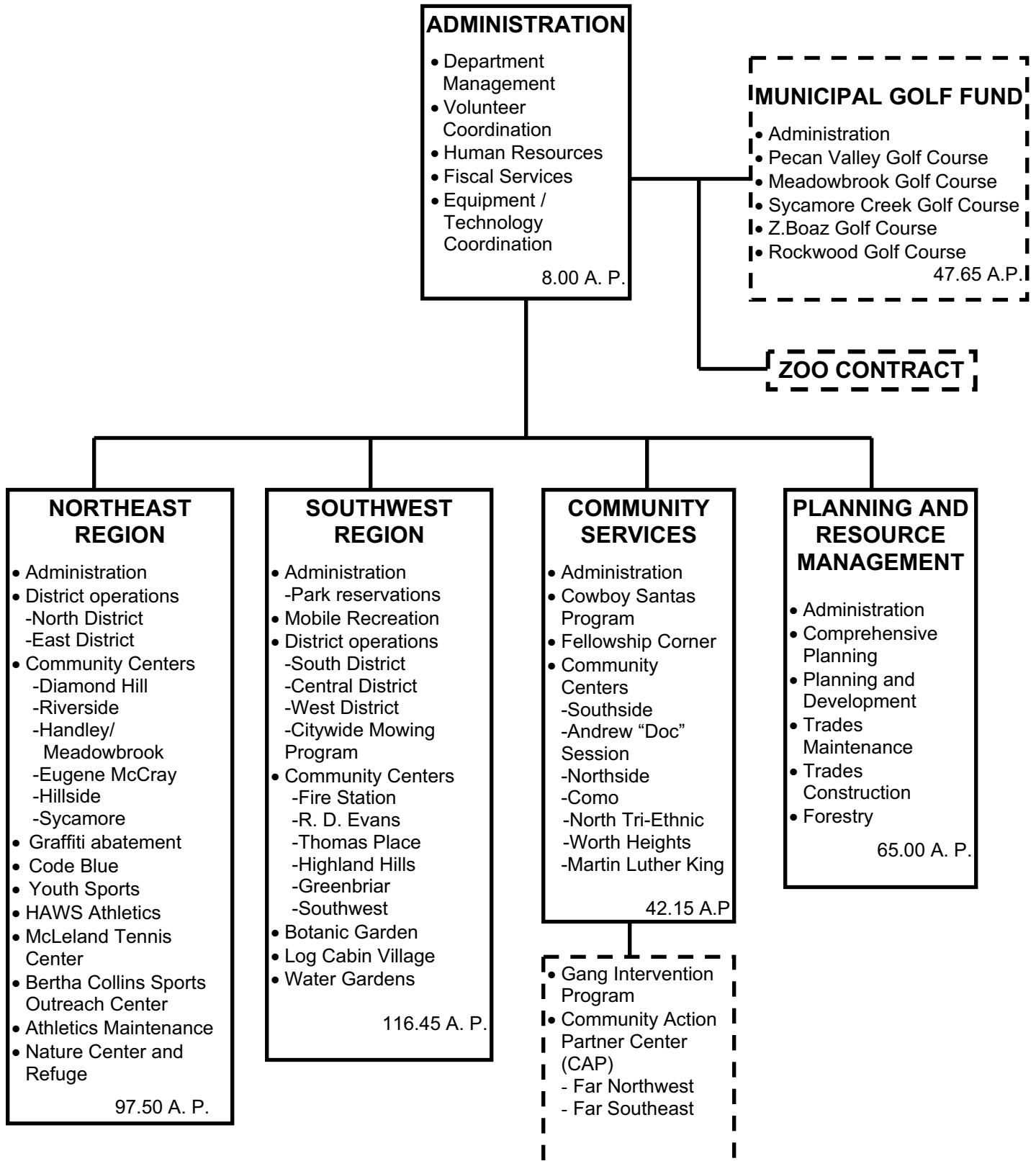
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs. The Department is organized into six divisions.</p> <p>The Administration Division provides overall planning and direction for and administrative support to the Department, as well as the coordination of volunteer activities, coordinating centralized information management, fiscal and human resources support for the other departmental elements and contractual oversight of the Zoo. The Zoo's daily operations are managed through a contractual arrangement with the Fort Worth Zoological Association. The Zoo provides conservation education as well as appreciation for the biodiversity of animal life, nature, and their relationship to the quality of human life. The Northeast Region Division is responsible for the operation of six community centers and the maintenance of the park system on the City's northeast side, including contract mowing. This Division also oversees the Department's aquatics and athletics operations, McLeland Tennis Center, and the Nature Center and Refuge. The Southwest Region Division is responsible for the operation of six community centers, park reservations coordination and the maintenance of the park system on the southwest side of the City, including contract mowing. This Division operates the Log Cabin Village and the Botanic Garden Center and Conservatory, and the Water Gardens, which has been returned to the General Fund in FY2011.</p> <p>The Planning and Resource Management Division is responsible for identification of park system needs and the acquisition, master planning, design, engineering, grantsmanship and construction of park development projects. This Division is also responsible for park system infrastructure maintenance, the care for trees on City-owned property including the removal of hazardous trees and the trimming of tree limbs to alleviate traffic hazards. The Community Services Division is responsible for operation of seven community centers and Fellowship Corner, two Community Action Partner (CAP) Centers, the coordination of the Comin' Up Gang Intervention Program, and oversight of human services programs, such as those at the CAP Centers.</p> <p>The Golf Division operates the Municipal Golf Fund, which is discussed in the Enterprise Funds section.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 18,516,078	\$ 16,955,737	\$ 29,753,609	\$ 18,312,072
Supplies	2,625,004	2,653,176	5,287,205	2,744,454
Contractual	14,366,759	14,003,005	19,527,353	16,378,291
Capital Outlay	58,523	174,500	1,277,000	1,183,000
Total Expenditures	\$ 35,566,364	\$ 33,786,418	\$ 55,845,167	\$ 38,617,817
Authorized Positions	351.60	335.10	527.60	329.10

PARKS AND COMMUNITY SERVICES – 376.75 A. P.

GENERAL FUND – 329.10 A.P.

MUNICIPAL GOLF FUND – 47.65 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PARKS AND COMMUNITY SERVICES	GG01/0800500:0809040

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$33,786,418	A.P.	335.10
FY2011 ADOPTED:	\$38,617,817	A.P.	329.10

- A) The adopted budget increases by \$634,365 and seven authorized positions for the transfer of the Water Gardens from the Culture & Tourism Fund, including two Water Systems Mechanic Is, two Water Systems Mechanic IIs, one Maintenance Worker, one Senior Maintenance Worker, and one Assistant Field Operations Supervisor.
- B) The adopted budget decreases by (\$257,254) and one authorized position for elimination of the City aquatics program, including one Recreation Programmer position.
- C) The adopted budget decreases by (\$182,812) and four authorized positions for reduced operations at the Botanic Gardens, including one Administrative Secretary, one Gardener, and two Senior Maintenance Workers.
- D) The adopted budget decreases by (\$114,042) and two authorized positions for the elimination of two Maintenance Worker positions.
- E) The adopted budget decreases by (\$102,988) and four authorized positions for the elimination of a small capital projects crew, including one Senior Equipment Operator and three Skilled Trades Technician I positions.
- F) The adopted budget decreases by (\$98,708) and one authorized position for the elimination of one Landscape Architect Supervisor.
- G) The adopted budget decreases by (\$76,877) and one authorized position for the elimination of a Historical Curator at the Log Cabin Village.
- H) The adopted budget increases by \$1,183,000 for vehicle replacements.
- I) The adopted budget increases by \$646,074 in park mowing costs in Public Improvement Districts 1, 6, and 7 that were transferred from Housing and Economic Development.
- J) The adopted budget increases by \$573,099 to resume right-of-way mowing.
- K) The adopted budget increases by \$510,824 as a result of the elimination of eight mandatory furlough days.
- L) The adopted budget increases by \$492,361 for contractual increases at the Fort Worth Zoo and by \$18,576 for contractual increases for the Comin' Up Gang program.
- M) The adopted budget increases by \$361,084 for maintenance costs at new parkland.
- N) The adopted budget increases by \$269,011 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- O) The adopted budget increases by \$228,020 for expenses related to the Super Bowl,
- P) The adopted budget increases by a net of \$221,592 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- Q) The adopted budget increases by \$142,513 for park maintenance costs at Lake Worth. These costs were formerly paid by the Lake Worth Trust.
- R) The adopted budget increases by \$139,294 for the continuation of Vacation Buy Back program in FY2011.
- S) The adopted budget decreases by (\$61,235) for elimination of General Fund support for the Summer Day Camp program.
- T) The adopted budget decreases by (\$42,882) for Equipment Services Department Outside Repairs, Parts, Labor based on reduced maintenance costs due to vehicle replacements.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
PARKS AND COMMUNITY SERVICES			
DEPARTMENT PURPOSE			
To enrich the lives of our citizens through the stewardship of our resources and the responsive provision of quality recreational opportunities and community services.			
FY2011 DEPARTMENTAL OBJECTIVES			
To manage 11,609 acres of parks, 144 miles of medians, 195 corner clips, 350 lane miles of rights-of-way and 272 traffic islands within established mowing cycles.			
To provide service for 935,991 visits annually at 20 community centers during an average of 45 hours per week at 11 centers and an average of 74 hours per week at 9 centers that offer Late Night Program, Community Action Partners Program, daycare and health services.			
To respond to 1,801 requests for tree work through the Forestry Section.			
To complete 3,408 playground maintenance inspections through the Trade Section.			
To provide year-round Youth Athletic Programs at a nominal fee involving 4,100 youth.			
To provide educational programs for 466 schools at the Log Cabin Village, Botanic Garden and the Fort Worth Nature Center.			
To enhance the department's ability to provide adequate support for on-going programs and special projects by sustaining the number of volunteer participants.			
To provide reservation services for park sites to accommodate resident groups and event sponsors.			
To mow and clean City properties including tax-foreclosed properties and fee-owned property through the Citywide Mowing Program every 35 days.			
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Parkland mowing cycles completed	18/20	20/20	20/20
Median mowing cycles completed	18/20	14/14	14/14
Participant visits at community centers	917,365	926,631	935,991
Responses to Forestry calls	1,919	2,145	1,801
Number of playground inspections	3,300	3,408	3,408
Youth Athletics participants	5,884	6,452	6,482
Schools served via educational programs	511	466	466
Volunteers/Volunteer Hours	26,856 / 277,774	27,663 / 228,610	28,472 / 229,419
Number of site reservations	794	800	825
City properties mowing cycle	28	35	35

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	COMMUNITY SERVICES ADMINISTRATION	\$ 2,005,846	\$ 2,135,781	\$ 2,177,425	\$ 2,180,481	3.25	3.25	3.25	3.25
0800503	COWBOY SANTAS PROGRAM	110,766	125,141	133,530	133,530	0.00	0.00	0.00	0.00
0800504	SOUTHSIDE COMMUNITY CENTER	180,023	181,156	198,307	199,319	3.25	3.45	3.30	3.30
0800509	ANDREW DOC SESSION COMMUNITY CENTER	176,364	167,089	179,180	181,361	3.25	3.25	3.25	3.25
0800510	FELLOWSHIP CORNER	3,576	5,481	5,339	5,339	0.00	0.00	0.00	0.00
0800511	LATE NIGHT PROGRAM	0	25,014	0	0	0.00	0.00	0.00	0.00
0800522	NORTHSIDE COMMUNITY CENTER	364,298	379,285	382,819	385,921	6.30	6.30	6.00	6.00
0800523	COMO COMMUNITY CENTER	553,772	532,435	561,732	566,741	10.10	10.10	10.10	10.10
0800526	NORTH TRI ETHNIC COMMUNITY CENTER	186,083	218,208	225,053	226,563	4.00	4.00	4.00	4.00
0800532	WORTH HEIGHTS COMMUNITY CENTER	309,567	360,151	369,008	370,612	6.00	6.00	6.00	6.00
0800535	MLK COMMUNITY CENTER	330,278	343,265	360,671	363,578	6.00	6.00	6.00	6.00
0800540	DAY LABOR CENTER	243,449	10,328	0	0	2.50	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,464,022</u>	<u>\$ 4,483,334</u>	<u>\$ 4,593,064</u>	<u>\$ 4,613,445</u>	<u>44.65</u>	<u>42.35</u>	<u>41.90</u>	<u>41.90</u>
	<u>PACS ADMINISTRATION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01	GENERAL FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0801000	PACS ADMINISTRATION	\$ 1,828,216	\$ 1,436,473	\$ 2,035,101	\$ 2,180,317	7.00	8.00	6.00	8.00
	Sub-Total	<u>\$ 1,828,216</u>	<u>\$ 1,436,473</u>	<u>\$ 2,035,101</u>	<u>\$ 2,180,317</u>	<u>7.00</u>	<u>8.00</u>	<u>6.00</u>	<u>8.00</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804545	2011 SUPER BOWL	\$ 0	\$ 0	\$ 228,020	\$ 228,020	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 228,020</u>	<u>\$ 228,020</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ZOOLOGICAL PARK</u>								
0805000	ZOO OPERATION	\$ 5,320,372	\$ 5,416,139	\$ 5,908,500	\$ 5,908,500	0.00	0.00	0.00	0.00
0805010	ADMINISTRATION	2	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,320,374</u>	<u>\$ 5,416,139</u>	<u>\$ 5,908,500</u>	<u>\$ 5,908,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807010	SW REGION ADMINIS- TRATION	\$ 533,133	\$ 552,608	\$ 575,950	\$ 580,967	6.00	6.00	6.00	6.00
0807015	MOBILE RECREATION PROGRAM	108,001	108,182	110,703	111,340	1.00	1.00	1.00	1.00
0807021	WEST DISTRICT OPERA- TIONS	794,937	775,662	1,014,510	1,017,822	9.00	9.00	9.00	9.00
0807027	FIRE STATION COMMU- NITY CTR	206,615	207,864	217,080	218,492	3.75	3.85	3.50	3.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0807028	R D EVANS COMM. CNT	232,120	232,589	243,687	245,211	3.80	3.80	3.80	3.80
0807029	THOMAS PLACE COMM. CNT	202,237	207,450	234,814	236,455	3.50	3.50	4.00	4.00
0807031	SOUTH DISTRICT OPERATIONS	1,291,079	1,465,687	1,515,816	1,523,461	14.00	14.00	14.00	14.00
0807033	HIGHLAND HILLS COMMUNITY CENTER	237,765	234,696	219,625	220,865	4.00	4.00	3.50	3.50
0807038	GREENBRIAR COMM. CNT	215,707	224,431	238,311	239,684	3.80	3.80	3.80	3.80
0807039	SOUTHWEST COMM. CNT	262,746	259,371	289,822	291,220	4.60	4.30	5.10	5.10
0807041	CENTRAL DISTRICT	1,193,336	1,063,097	1,099,681	1,101,166	9.00	9.00	9.00	9.00
0807051	WATER GARDEN	669,796	0	634,365	634,365	7.00	0.00	7.00	7.00
0807061	CITYWIDE MOWING	1,512,812	890,994	998,701	1,578,991	19.00	15.00	15.00	15.00
0807080	BOTANIC GARDEN	2,736,840	2,436,162	2,364,227	2,375,646	34.00	31.00	27.00	27.00
0807090	LOG CABIN VILLAGE	9	465,316	429,215	429,767	0.00	6.00	5.00	5.00
	Sub-Total	<u>\$ 10,197,133</u>	<u>\$ 9,124,109</u>	<u>\$ 10,186,507</u>	<u>\$ 10,805,452</u>	<u>122.45</u>	<u>114.25</u>	<u>116.70</u>	<u>116.70</u>
	<u>NORTHEAST REGION</u>								
0808010	NE REGION ADMINISTRATION	\$ 463,660	\$ 462,738	\$ 369,312	\$ 501,245	5.00	5.00	4.00	5.00
0808021	NORTH DISTRICT OPERATIONS	1,426,740	1,715,038	2,161,157	2,167,988	13.00	13.00	14.00	14.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0808027	BERTHA COLLINS SPORTS OUTREACH CENTER	33,939	35,039	33,438	33,438	0.00	0.00	0.00	0.00
0808028	DIAMOND HILL COMMUNITY CENTER	211,049	220,944	240,517	242,143	3.50	3.50	3.50	3.50
0808029	RIVERSIDE COMMUNITY CENTER	284,995	260,620	300,790	302,334	4.75	4.75	5.25	5.25
0808031	EAST DISTRICT OPERATIONS	1,118,687	1,124,175	1,206,912	1,212,720	14.00	14.00	13.00	13.00
0808032	ALLEY CLEANING AND MAINTENANCE	0	105	0	0	0.00	0.00	0.00	0.00
0808034	EUGENE MCCRAY COMMUNITY CENTER	211,505	225,381	231,988	232,912	3.50	3.50	3.50	3.50
0808036	HANDLEY-MEADOW-BROOK COMMUNITY	238,605	245,515	249,353	250,023	3.75	3.75	3.50	3.50
0808038	HILLSIDE COMMUNITY CENTER	256,474	233,955	240,246	241,853	4.25	4.25	4.25	4.25
0808039	SYCAMORE COMMUNITY CENTER	339,590	338,282	342,991	346,826	5.75	5.75	5.50	5.50
0808040	GRAFFITI ABATEMENT	144,690	148,550	200,669	202,116	2.00	2.00	2.00	2.00
0808050	SUMMER DAY CAMP	61,279	61,235	0	0	0.00	0.00	0.00	0.00
0808060	NORTHEAST REGION/ YOUTH SPORTS	284,537	228,673	236,747	236,747	0.00	1.00	1.00	1.00
0808070	AQUATICS	607,479	209,778	39,265	39,265	1.00	0.00	0.00	0.00
0808080	HAWS ATHLETICS CENTER	815,250	806,643	785,825	791,150	8.00	8.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0808081	MCLELAND TENNIS CENTER	16,584	26,608	26,608	26,608	0.00	0.00	0.00	0.00
0808085	ATHLETICS MAINTENANCE	2,009,158	1,855,074	2,051,257	2,058,311	22.00	22.00	22.00	22.00
0808090	NATURE CENTER & REFUGE	702,857	636,979	654,873	660,314	10.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 9,227,078</u>	<u>\$ 8,835,332</u>	<u>\$ 9,371,948</u>	<u>\$ 9,545,993</u>	<u>100.50</u>	<u>98.50</u>	<u>96.50</u>	<u>97.50</u>
	<u>PLANNING & RESOURCE MANAGEMENT</u>								
0809010	PRM ADMINISTRATION	\$ 336,783	\$ 344,327	\$ 437,774	\$ 437,774	5.00	5.00	5.00	5.00
0809015	COMPREHENSIVE PLANNING	371,781	355,473	455,275	456,739	6.00	6.00	5.00	5.00
0809020	DESIGN & DEVELOPMENT	333,267	316,263	340,204	342,559	7.00	7.00	7.00	7.00
0809025	URBAN FORESTRY	6,185	0	0	0	0.00	0.00	0.00	0.00
0809030	TRADES MAINTENANCE	1,274,399	1,365,660	1,292,382	1,297,889	16.00	16.00	13.00	13.00
0809035	TRADES CONSTRUCTION	861,067	792,909	1,309,798	1,312,583	18.00	17.00	14.00	14.00
0809040	FORESTRY	1,346,059	1,316,398	1,479,831	1,488,545	25.00	21.00	21.00	21.00
	Sub-Total	<u>\$ 4,529,541</u>	<u>\$ 4,491,031</u>	<u>\$ 5,315,265</u>	<u>\$ 5,336,090</u>	<u>77.00</u>	<u>72.00</u>	<u>65.00</u>	<u>65.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0809600	LIBRARY ADMINISTRATION	\$ 0	\$ 0	\$ 3,816,966	\$ 0	0.00	0.00	20.50	0.00
0809620	AUTOMATION SERVICES	0	0	513,101	0	0.00	0.00	3.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,330,067</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>23.50</u>	<u>0.00</u>
	<u>CENTRAL LIBRARY</u>								
0809701	SUPPORT SERVICES	\$ 0	\$ 0	\$ 3,204,981	\$ 0	0.00	0.00	17.00	0.00
0809702	CENTRAL LIBRARY	0	0	3,054,037	0	0.00	0.00	41.50	0.00
0809703	EARLY CHILDHOOD MATTERS	0	0	339,688	0	0.00	0.00	4.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,598,706</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>62.50</u>	<u>0.00</u>
	<u>BRANCH LIBRARIES</u>								
0809801	WEDGEWOOD BRANCH	\$ 0	\$ 0	\$ 608,224	\$ 0	0.00	0.00	10.50	0.00
0809802	MEADOWBROOK BRANCH	0	0	182,656	0	0.00	0.00	2.00	0.00
0809803	NORTHEAST BRANCH	0	0	375,502	0	0.00	0.00	6.75	0.00
0809804	NORTHSIDE BRANCH	0	0	199,653	0	0.00	0.00	2.00	0.00
0809805	SEMINARY SOUTH BRANCH	0	0	387,911	0	0.00	0.00	7.50	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0809806	EAST BERRY BRANCH	0	0	289,274	0	0.00	0.00	4.75	0.00
0809807	RIDGLEA BRANCH	0	0	273,284	0	0.00	0.00	3.00	0.00
0809808	E M SHAMBLEE BRANCH	0	0	395,510	0	0.00	0.00	4.75	0.00
0809809	DIAMOND HILL BRANCH	0	0	374,703	0	0.00	0.00	5.75	0.00
0809810	C.O.O.L.	0	0	53,404	0	0.00	0.00	0.00	0.00
0809811	BOLD	0	0	95,639	0	0.00	0.00	1.00	0.00
0809812	SUMMERGLEN BRANCH	0	0	714,788	0	0.00	0.00	14.50	0.00
0809813	NORTHWEST BRANCH	0	0	1,419,209	0	0.00	0.00	17.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,369,757</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>79.50</u>	<u>0.00</u>
	<u>REGIONAL LIBRARIES</u>								
0809901	SOUTHWEST REGIONAL LIBRARY	\$ 0	\$ 0	\$ 1,106,516	\$ 0	0.00	0.00	20.75	0.00
0809902	EAST REGIONAL	0	0	801,716	0	0.00	0.00	15.25	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,908,232</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>36.00</u>	<u>0.00</u>
	TOTAL	\$ 35,566,364	\$ 33,786,418	\$ 55,845,167	\$ 38,617,817	351.60	335.10	527.60	329.10

FORT WORTH



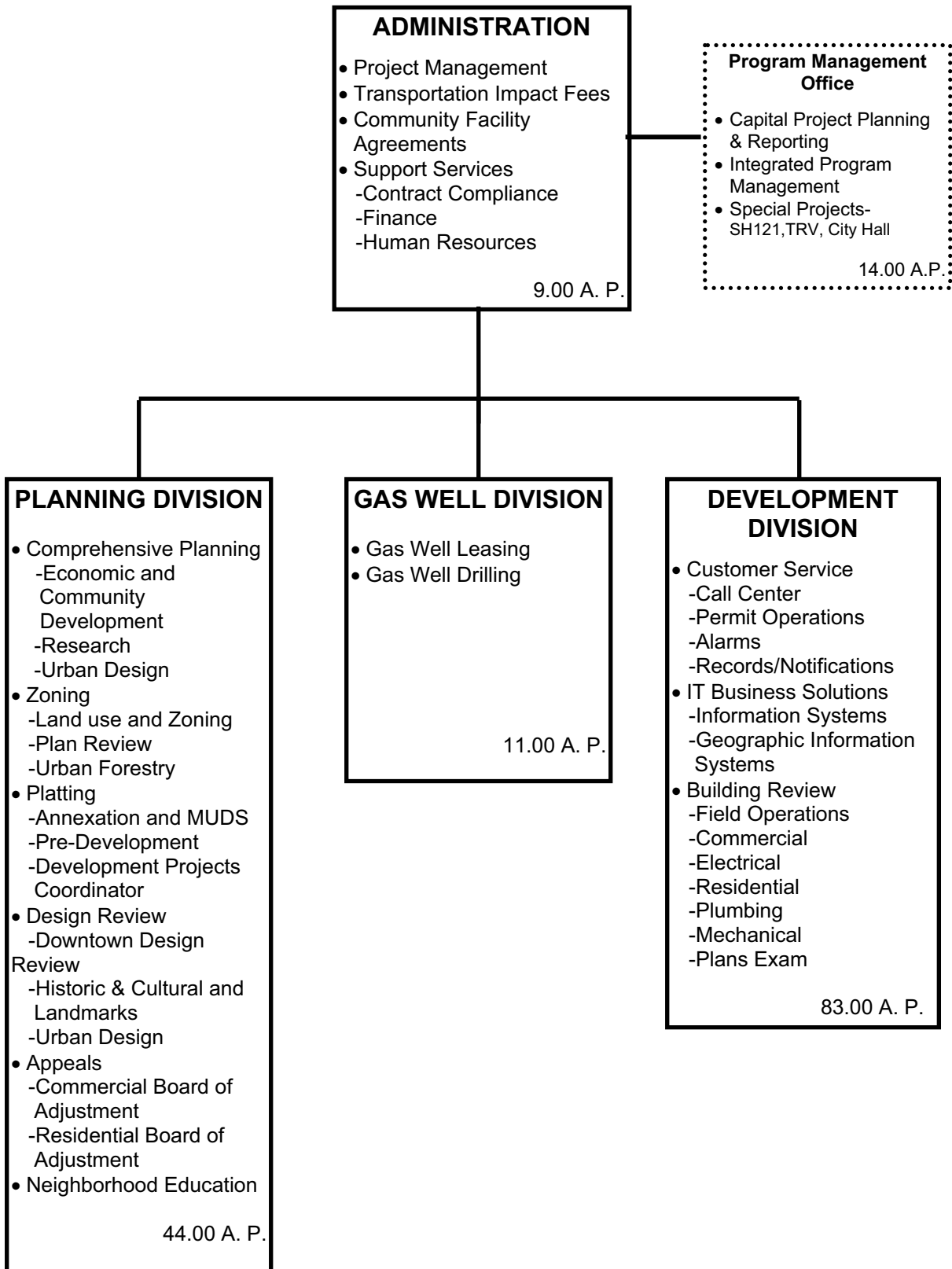
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PLANNING AND DEVELOPMENT		FUND/CENTER GG01/0061000:0067000		
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Planning and Development Department's mission is to build the most livable city in Texas by helping people make sound decisions about the city's growth and development and, accordingly, to develop property in ways that benefit the community. The department consists of four divisions.</p> <p>The Administration Division is responsible for overall management and policy development, Community Facility Agreements, Transportation Impact Fees and Fiscal and Human Resource administration</p> <p>The Development Division is divided into three sections. Customer Service is responsible for permitting services and customer intake. The IT Section provides IT resource management and support. The Building section provides plans examination and building inspection services. Construction projects are reviewed and inspected for compliance with building, electrical, mechanical, plumbing and residential construction codes to ensure safety and compliance. This division also performs sign ordinance inspections.</p> <p>The Planning Division is divided into six sections. The Comprehensive Planning Section coordinates updates of the Comprehensive Plan, conducts research and policy analysis, promotes the development of urban villages, prepares neighborhood plans, and manages grants and design contracts for streetscape projects. The Zoning Section administers the city's zoning regulations; Urban Forestry compliance is part of the Zoning section. The Platting Section administers the city's subdivision regulations, and implements the city's annexation policy and program. The Design Review section administers the city's historic preservation and urban design ordinances, and prepares environmental assessments for federally-funded projects. The Appeals section staffs two zoning Boards of Adjustment and provides record management for three sections in the division. The Neighborhood Education Team was added in FY11 and is responsible for neighborhood capacity building, developing networks with City stakeholders and sharing information about City services, processes and projects.</p> <p>The Gas Division performs permitting and inspection services, manages gas leases on City owned property and ensures operator compliance with City ordinances and safety regulations.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 9,276,935	\$ 9,261,176	\$ 9,174,900	\$ 9,701,460
Supplies	348,348	374,966	326,653	338,003
Contractual	3,240,302	2,004,338	1,435,510	1,446,957
Capital Outlay	0	54,000	60,000	60,000
Total Expenditures	\$ 12,865,585	\$ 11,694,480	\$ 10,997,063	\$ 11,546,420
Authorized Positions	161.00	151.00	140.00	147.00

PLANNING AND DEVELOPMENT – 161.00 A. P.

GENERAL FUND 147.00 A. P.

PROGRAM MANAGEMENT OFFICE 14.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
PLANNING AND DEVELOPMENT	GG01/0061000:0067000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$11,694,480	A.P.	151.00
FY2011 ADOPTED:	\$11,546,420	A.P.	147.00

- A) The adopted budget decreases by (\$635,637) for the reduction of Administrative Technician, Customer Service Representative, two Planners, Plans Examiner, Sign Inspector and five Residential Inspectors. The reduction is for 11 authorized positions and associated costs.
- B) The adopted budget increases by \$492,632 for the transfer of the Neighborhood Education Program from the Community Relations Department along with seven authorized positions.
- C) The adopted budget decreases by (\$98,928) for the transfer of one authorized position and associated costs to the Transportation & Public Works Department.
- D) The adopted budget increases by \$80,399 for the addition of an IT Programmer Analyst I position for the Gas Well Division.
- E) The adopted budget decreases by (\$559,275) for the reduction of various line item expenditures for FY2011 as part of the department submittal of a 10% budget reduction.
- F) The adopted budget increases by \$271,685 as a result of the elimination of eight mandatory furlough days.
- G) The adopted budget decreases by (\$190,512) for the computer leased equipment based on the department's computer replacement plan for FY2011.
- H) The adopted budget increases by \$164,717 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- I) The adopted budget increases by \$102,324 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- J) The adopted budget increases by \$81,000 in the transfer out account for the funding of a Graduate Engineer in the Water Department for the gas pipeline review program.
- K) The adopted budget increases by \$56,725 for for the continuation of Vacation Buy Back program in FY2011.
- L) The adopted budget decreases by (\$46,280) for worker's compensation as determined by the Human Resources Department.
- M) The adopted budget increases by \$23,390 for equipment maintenance based on the department equipment replacement plan for FY2011.
- N) The adopted budget decreases by (\$20,350) for overtime based on current spending trends.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
PLANNING AND DEVELOPMENT

DEPARTMENT PURPOSE

Our mission is to build the most livable city in Texas by helping people make sound decisions about the City's growth and development, construct safe buildings, and develop vital neighborhoods.

FY2011 DEPARTMENTAL OBJECTIVES

- To perform 99 percent of an estimated 156,473 annual inspections by the next working day.
- To perform an estimated 1800 commercial and residential plans exams within established completion target for each type of plans review.
- To secure \$9 million to encourage central city redevelopment and transit-oriented development.
- To prepare the 2011 Comprehensive Plan update and secure City Council adoption by February, 2011.
- To maintain the consistency of zoning decisions with the Comprehensive Plan at 85 percent or more.
- To rezone 5000 acres through the City's petition-based and City Council-initiated processes.

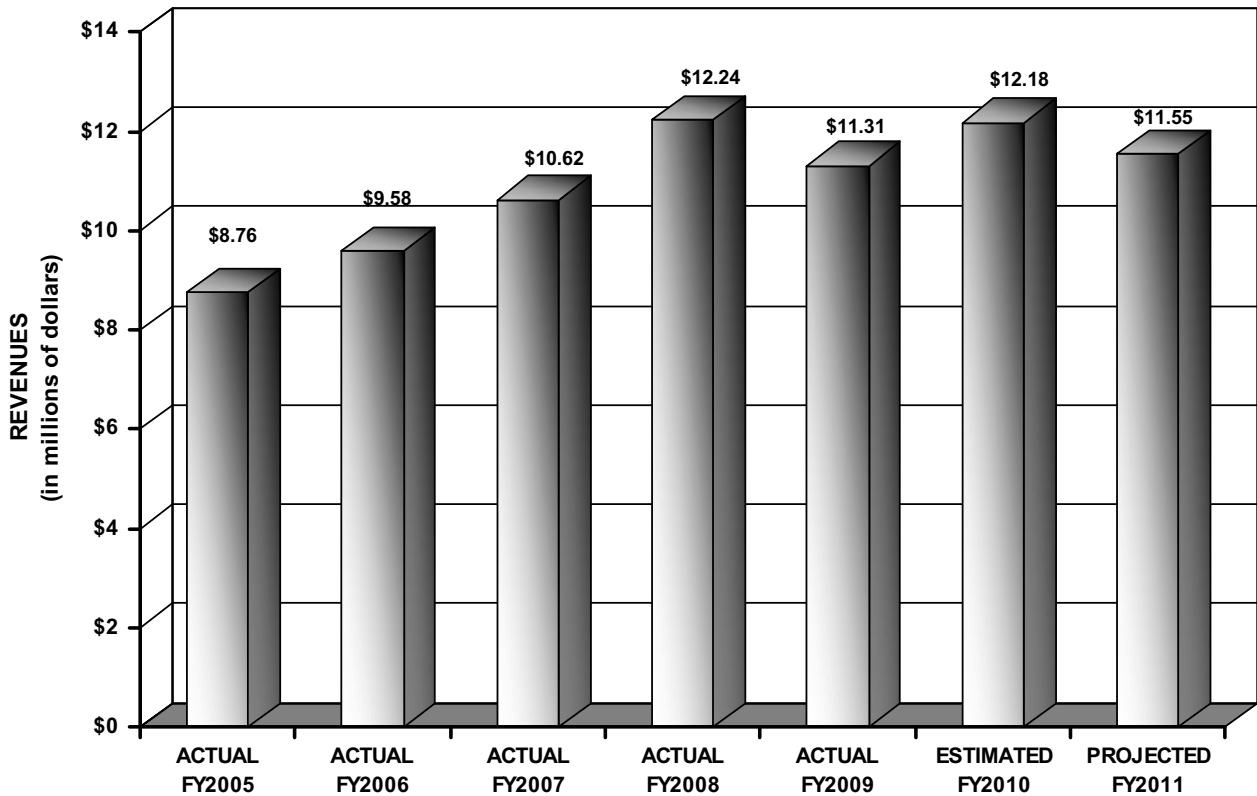
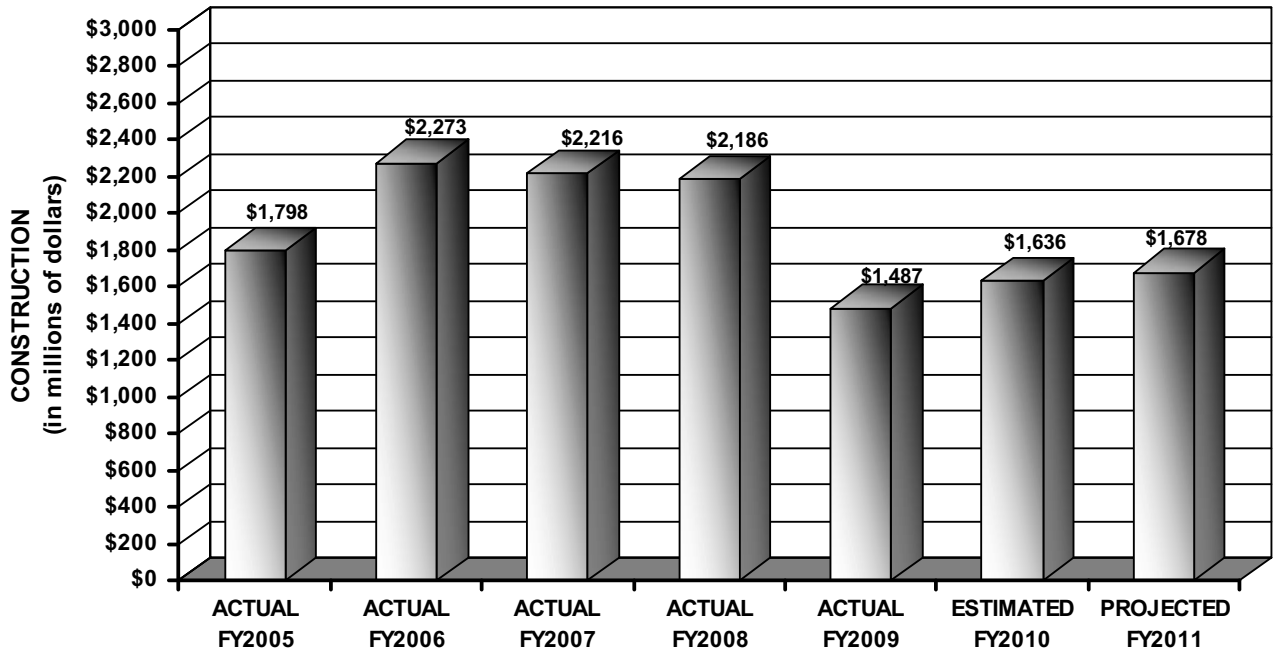
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Number of Inspections performed within One working day	95%	97%	99%
Average Calendar Days for Plans Exam:			
In-House Residential (2 day target)	1	1	1
In-House Commercial (5 day target)	5	3	4
Total value (millions) of resources secured	\$0	\$0	\$9.3 M
Date of adoption of Comp Plan	Feb 2009	Feb 2010	Feb 2011
Percent of consistency of zoning decisions	77%	85%	85%

FORT WORTH



PLANNING AND DEVELOPMENT

CONSTRUCTION AND REVENUE INDICATORS



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>PLANNING AND DEVELOPMENT ADMINISTRATION</u>								
0061000	PLANNING AND DEVELOPMENT ADMINISTRATION	\$ 1,095,763	\$ 730,828	\$ 828,131	\$ 831,960	6.00	8.00	7.00	7.00
0061010	DEVELOPMENT ADMINISTRATION	125,200	133,223	120,727	120,727	2.00	1.00	1.00	1.00
0061040	HOMELESSNESS PROGRAM	1,671,401	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,892,364</u>	<u>\$ 864,051</u>	<u>\$ 948,858</u>	<u>\$ 952,687</u>	<u>8.00</u>	<u>9.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>BUILDING ADMINISTRATION</u>								
0062000	SUPPORT SERVICES	\$ 284,224	\$ 240,102	\$ 214,806	\$ 214,806	4.00	3.00	2.00	2.00
0062010	CUSTOMER INTAKE/CENTRAL FILES	1,149,180	1,085,048	1,083,723	1,089,271	21.00	20.00	19.00	19.00
0062020	ALARMS	340,952	318,769	306,899	308,626	5.00	5.00	5.00	5.00
0062030	IT BUSINESS SYSTEMS	764,910	1,238,255	981,930	983,746	5.00	4.00	4.00	4.00
0062040	GAS WELL MANAGEMENT	711,603	822,324	572,155	578,615	11.00	10.00	7.00	7.00
0062050	GAS LEASE	0	0	390,401	390,401	0.00	0.00	5.00	5.00
	Sub-Total	<u>\$ 3,250,869</u>	<u>\$ 3,704,498</u>	<u>\$ 3,549,914</u>	<u>\$ 3,565,465</u>	<u>46.00</u>	<u>42.00</u>	<u>42.00</u>	<u>42.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>INSPECTIONS</u>								
0063000	CONSTRUCTION DIVISION	\$ 166,483	\$ 153,870	\$ 163,162	\$ 165,017	1.00	1.00	1.00	1.00
0063010	PLANS EXAM	807,009	881,766	801,428	801,428	15.00	14.00	12.00	12.00
0063020	FIELD OPERATIONS	111,646	102,210	106,868	108,427	1.00	1.00	1.00	1.00
0063021	COMMERCIAL INSPECTION	394,917	394,987	414,057	419,558	6.00	6.00	6.00	6.00
0063022	ELECTRICAL INSPECTION	691,203	665,783	661,137	665,675	11.00	10.00	9.00	9.00
0063023	MECHANICAL INSPECTION	263,528	311,585	255,196	257,911	4.00	4.00	4.00	4.00
0063024	PLUMBING INSPECTION	303,057	637,897	364,649	365,714	5.00	5.00	5.00	5.00
0063025	RESIDENTIAL INSPECTION	1,088,337	1,221,349	1,046,639	1,049,362	19.00	19.00	14.00	14.00
	Sub-Total	<u>\$ 3,826,180</u>	<u>\$ 4,369,447</u>	<u>\$ 3,813,136</u>	<u>\$ 3,833,092</u>	<u>62.00</u>	<u>60.00</u>	<u>52.00</u>	<u>52.00</u>
	<u>PLANNING</u>								
0065000	PLANNING ADMINISTRATION	\$ 269,421	\$ 308,494	\$ 310,244	\$ 313,725	1.00	3.00	3.00	3.00
0065010	ZONING	669,967	646,139	691,854	694,940	12.00	10.00	10.00	10.00
0065020	APPEALS	374,914	299,708	253,115	254,783	7.00	5.00	4.00	4.00
0065030	PLATTING	491,756	508,934	533,228	534,380	8.00	7.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING & DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0065040	COMPREHENSIVE PLANNING	624,765	546,435	514,652	519,964	10.00	8.00	7.00	7.00
0065050	DESIGN REVIEW	433,101	446,774	382,062	384,752	7.00	7.00	7.00	7.00
0065060	HOMELESSNESS INITIATIVE	32,248	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,896,172</u>	<u>\$ 2,756,484</u>	<u>\$ 2,685,155</u>	<u>\$ 2,702,544</u>	<u>45.00</u>	<u>40.00</u>	<u>38.00</u>	<u>38.00</u>
	<u>NEIGHBORHOOD EDUCATION</u>								
0067000	NEIGHBORHOOD EDUCATION	\$ 0	\$ 0	\$ 0	\$ 492,632	0.00	0.00	0.00	7.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 492,632</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>7.00</u>
	TOTAL	\$ 12,865,585	\$ 11,694,480	\$ 10,997,063	\$ 11,546,420	161.00	151.00	140.00	147.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

POLICE

GG01/0351000:0357302

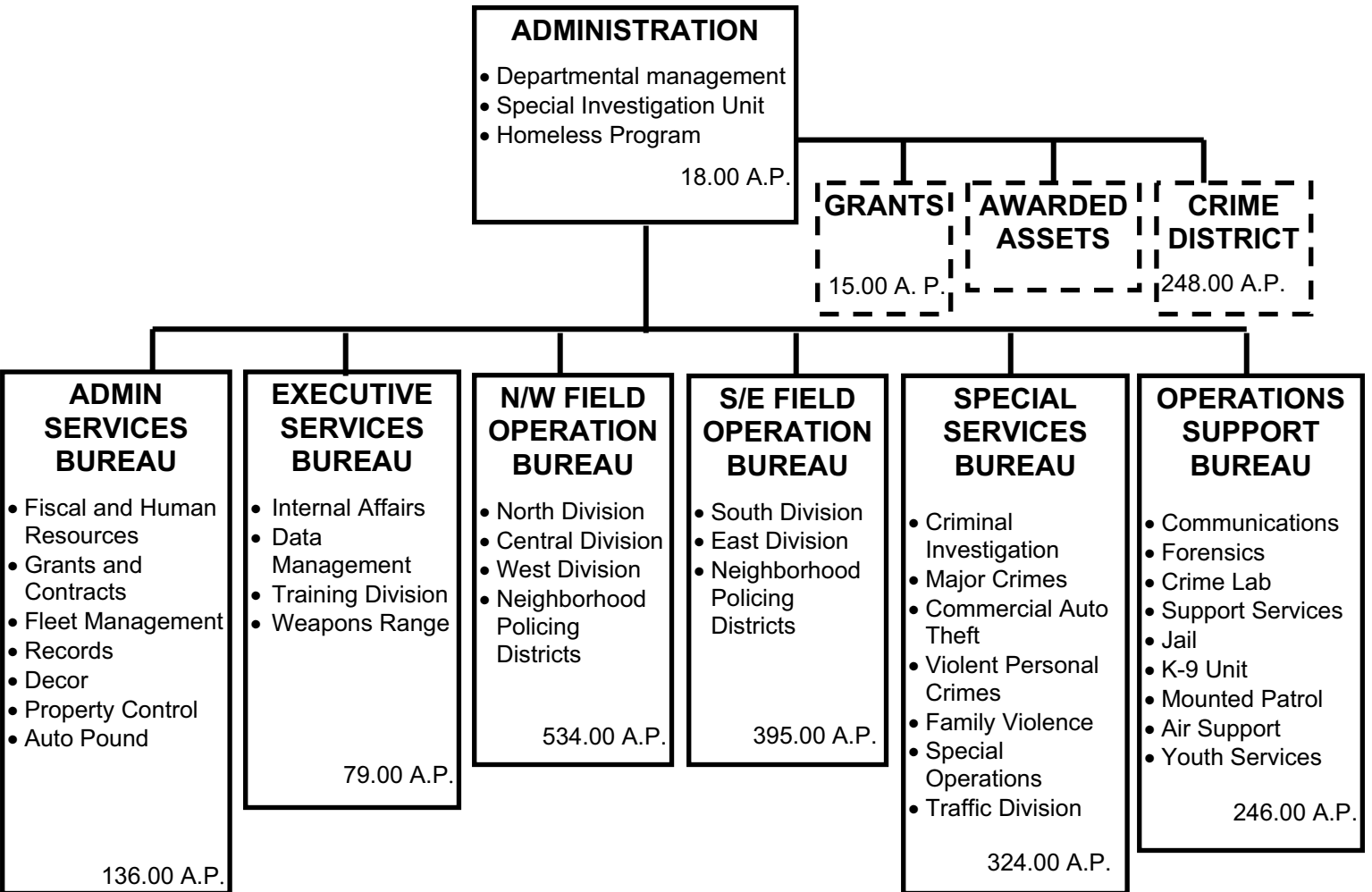
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and enforce traffic laws to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of non-criminal activities such as traffic enforcement.

The Department's Administrative Services Bureau is responsible for fiscal and human resources management, fleet management, records, property control, and the auto pound. The Executive Services Bureau is responsible for internal affairs investigations, staff services, training, and the weapons range. The North/West Field Operations Bureau oversees daily law enforcement operations in the northern and western sections of the city. The South/East Field Operations Bureau oversees daily law enforcement operations in the southern and eastern sections of the city. The Special Services Bureau conducts investigations related to major crimes, conducts special operations, and provides citywide traffic enforcement. The Operations Support Bureau provides a wide variety of support functions for the entire department, including communications, offense reporting, jail services, and specialized units such as canine patrol, mounted patrol, and helicopter patrol. All six bureaus are overseen by the Police Administration Division, which includes the Chief of Police.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 141,636,407	\$ 150,308,317	\$ 154,050,677	\$ 154,108,764
Supplies	6,496,943	6,812,085	6,148,943	6,148,943
Contractual	21,635,833	20,839,678	20,878,718	20,911,128
Capital Outlay	0	89,000	73,000	73,000
Total Expenditures	\$ 169,769,183	\$ 178,049,079	\$ 181,151,338	\$ 181,241,835
Authorized Positions	1,719.00	1,725.00	1,732.00	1,732.00

POLICE – 1,995.00 A.P.
GENERAL FUND 1,732.00 A.P.
CRIME CONTROL AND PREVENTION DISTRICT 248.00 A.P.
GRANTS FUND 15.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GG01/0351000:0357302

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$178,049,079	A.P.	1,725.00
FY2011 ADOPTED:	\$181,241,835	A.P.	1,732.00

- A) The adopted budget increases by \$4,700,000 for the addition of contractually obligated salary increases. Additionally, the authorized strength has increased by 7 positions per the FY2008 PAM study.
- B) The adopted budget decreases by (\$8,902,454) for miscellaneous City-wide reductions, including the reassignment of civilian service positions, freezing of civilian positions, and reduced operating costs.
- C) The adopted budget increases by \$2,384,045 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- D) The adopted budget increases by a net of \$1,389,984 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- E) The adopted budget increases by \$790,474 for overtime to co-host the 2011 Superbowl.
- F) The adopted budget increases by \$624,800 as a result of the elimination of eight mandatory furlough days.
- G) The adopted budget decreases by (\$487,306) for motor vehicle fuel based on expected usage.
- H) The adopted budget increases by \$255,601 primarily due to contractual obligations for facility rental and technology maintenance costs.
- I) The adopted budget decreases by (\$186,541) for outside repair based on expected activity.
- J) The adopted budget increases by \$108,755 for uniforms and special clothing based current spending trends.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
POLICE			
DEPARTMENT PURPOSE			
<p>To protect the lives and property of Fort Worth residents, preserve law and order, and enforce the City's laws and ordinances through comprehensive law enforcement and crime prevention programs.</p>			
FY2011 DEPARTMENTAL OBJECTIVES			
<p>To reduce the crime rate to 5,500 Part 1 crimes per 100,000 population through proactive enforcement and increased community participation *</p>			
<p>To increase the number of active Citizen on Patrol members</p>			
<p>To reduce the number of fatal and injury traffic accidents through enforcement efforts</p>			
<p>*The FBI Uniform Crime Reporting program identifies murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft as Part I crimes.</p>			
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Part I crime rate per 100,000 residents	5,555	5,500	5,450
Number of active Citizen on Patrol (COP) Volunteers	1,237	1,300	1,365
Number of traffic fatality/injury accidents	61/5,009	60/4,960	59/4,910

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 7,102,712	\$ 6,279,189	\$ 5,862,994	\$ 5,863,937	8.00	12.00	14.00	14.00
0351001	SPECIAL INVESTIGATIONS	0	553,840	486,820	486,820	0.00	5.00	4.00	4.00
0351040	HOMELESSNESS PROGRAM	0	253,222	287,391	287,391	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 7,102,712</u>	<u>\$ 7,086,251</u>	<u>\$ 6,637,205</u>	<u>\$ 6,638,148</u>	<u>8.00</u>	<u>20.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 694,387	\$ 722,073	\$ 418,582	\$ 419,437	6.00	7.00	6.00	6.00
	Sub-Total	<u>\$ 694,387</u>	<u>\$ 722,073</u>	<u>\$ 418,582</u>	<u>\$ 419,437</u>	<u>6.00</u>	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>INTERNAL AFFAIRS DIVISION</u>								
0352300	INTERNAL AFFAIRS DIVISION	\$ 1,213,662	\$ 1,272,897	\$ 1,151,833	\$ 1,152,648	13.00	13.00	12.00	12.00
	Sub-Total	<u>\$ 1,213,662</u>	<u>\$ 1,272,897</u>	<u>\$ 1,151,833</u>	<u>\$ 1,152,648</u>	<u>13.00</u>	<u>13.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>STAFF SERVICES DIVISION</u>								
0352400	INFORMATION MANAGEMENT	\$ 8,200,905	\$ 0	\$ 1,924	\$ 1,924	10.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0352410	CRIME ANALYSIS	5,453	807,681	813,091	813,091	0.00	11.00	10.00	10.00
0352420	PAWN SHOP	1,448	138,398	48,809	48,809	0.00	2.00	2.00	2.00
0352430	RESEARCH AND PLAN- NING	4,952	564,269	506,810	507,965	0.00	7.00	7.00	7.00
0352440	DATA MANAGEMENT	3,186	7,933,156	8,273,349	8,273,349	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 8,215,944</u>	<u>\$ 9,443,504</u>	<u>\$ 9,643,983</u>	<u>\$ 9,645,138</u>	<u>10.00</u>	<u>23.00</u>	<u>22.00</u>	<u>22.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 2,268,141	\$ 2,412,646	\$ 1,190,597	\$ 1,191,452	19.00	20.00	7.00	7.00
0352501	WEAPONS RANGE	747,826	828,924	716,311	717,014	5.00	5.00	6.00	6.00
0352502	BACKGROUND INVESTI- GATIONS	0	0	812,947	812,947	0.00	0.00	7.00	7.00
0352503	ADVANCED TRAINING UNIT	0	0	599,819	599,819	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 3,015,967</u>	<u>\$ 3,241,570</u>	<u>\$ 3,319,674</u>	<u>\$ 3,321,232</u>	<u>24.00</u>	<u>25.00</u>	<u>24.00</u>	<u>24.00</u>
	<u>OPERATIONAL SUP- PORT BUREAU</u>								
0353000	OPERATIONAL SUP- PORT BUREAU	\$ 466,762	\$ 483,221	\$ 319,998	\$ 319,998	3.00	3.00	2.00	2.00
	Sub-Total	<u>\$ 466,762</u>	<u>\$ 483,221</u>	<u>\$ 319,998</u>	<u>\$ 319,998</u>	<u>3.00</u>	<u>3.00</u>	<u>2.00</u>	<u>2.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>COMMUNICATIONS DIVISION</u>								
0353100	COMMUNICATIONS DIVISION	\$ 6,920,287	\$ 6,928,642	\$ 7,079,106	\$ 7,087,017	127.00	128.00	128.00	128.00
0353101	COMMUNICATIONS - PIC	832,734	769,665	783,986	783,986	14.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 7,753,021</u>	<u>\$ 7,698,307</u>	<u>\$ 7,863,092</u>	<u>\$ 7,871,003</u>	<u>141.00</u>	<u>141.00</u>	<u>141.00</u>	<u>141.00</u>
	<u>SPECIAL INVESTIGATIONS</u>								
0353200	YOUTH SERVICES DIVISION	\$ 192,615	\$ 194,613	\$ 200,140	\$ 200,140	2.00	2.00	2.00	2.00
0353201	SID - YOUTH	1,445,863	1,467,034	1,395,791	1,395,791	8.00	7.00	8.00	8.00
0353202	YOUTH SERVICES - GANG UNIT	376,679	2,157,525	2,321,648	2,321,648	0.00	21.00	24.00	24.00
	Sub-Total	<u>\$ 2,015,157</u>	<u>\$ 3,819,172</u>	<u>\$ 3,917,579</u>	<u>\$ 3,917,579</u>	<u>10.00</u>	<u>30.00</u>	<u>34.00</u>	<u>34.00</u>
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS ADMINISTRATION	\$ 466,557	\$ 481,094	\$ 514,055	\$ 514,055	4.00	4.00	4.00	4.00
0353401	CRIME LAB-CHEMISTRY	463,227	450,387	485,486	485,486	5.00	5.00	5.00	5.00
0353402	CRIME LAB-LATENT PRINTS	341,129	367,367	423,838	424,714	6.00	6.00	6.00	6.00
0353403	CRIME LAB-FIRE ARMS	240,100	234,156	251,379	251,963	3.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0353404	CRIME LAB - EVIDENCE SREENING	275,224	243,279	262,837	262,837	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 1,786,237</u>	<u>\$ 1,776,283</u>	<u>\$ 1,937,595</u>	<u>\$ 1,939,055</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	SUPPORT SERVICES DIVISION	\$ 194,277	\$ 191,020	\$ 201,713	\$ 201,713	2.00	2.00	2.00	2.00
0353501	JAIL	6,338,587	6,434,721	6,509,340	6,509,340	9.00	10.00	11.00	11.00
0353502	K-9	775,636	757,517	1,153,421	1,153,421	8.00	7.00	11.00	11.00
0353503	MOUNTED	1,216,971	1,368,215	1,418,959	1,419,735	14.00	14.00	14.00	14.00
	Sub-Total	<u>\$ 8,525,471</u>	<u>\$ 8,751,473</u>	<u>\$ 9,283,433</u>	<u>\$ 9,284,209</u>	<u>33.00</u>	<u>33.00</u>	<u>38.00</u>	<u>38.00</u>
	<u>AIR SUPPORT</u>								
0353600	AIR SUPPORT	\$ 1,390,798	\$ 1,504,301	\$ 1,447,337	\$ 1,449,773	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,390,798</u>	<u>\$ 1,504,301</u>	<u>\$ 1,447,337</u>	<u>\$ 1,449,773</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	CENTRAL/NORTH/WEST FIELD OPS BUREAU	\$ 564,843	\$ -1,311,587	\$ 922,942	\$ 923,797	3.00	3.00	5.00	5.00
0354001	CENTRAL CRIME PREVENTION UNIT	116,549	117,936	102,777	102,777	1.00	1.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 681,392	\$ -1,193,651	\$ 1,025,719	\$ 1,026,574	4.00	4.00	6.00	6.00
	<u>NORTH DIVISION</u>								
0354110	CENTRAL DIVISON ADMINISTRATION	\$ 2,436,525	\$ 2,240,426	\$ 4,094,196	\$ 4,095,135	17.00	19.00	33.00	33.00
0354111	CENTRAL DIVISION PATROL UNIT	8,628,007	9,589,617	12,661,990	12,661,990	103.00	108.00	148.00	148.00
0354112	BIKE PATROL UNIT	5,924,861	6,205,204	2,024,902	2,024,902	81.00	74.00	23.00	23.00
	Sub-Total	\$ 16,989,393	\$ 18,035,247	\$ 18,781,088	\$ 18,782,027	201.00	201.00	204.00	204.00
	<u>EAST DIVISION</u>								
0354210	NORTH DIVISION ADMINISTRATION	\$ 2,178,692	\$ 2,282,370	\$ 3,366,844	\$ 3,368,345	24.00	23.00	30.00	30.00
0354211	NORTH DIVISION PATROL UNIT	6,760,527	7,181,773	13,268,354	13,268,354	87.00	80.00	147.00	147.00
0354212	NEIGHBORHOOD PATROL OFFICERS	5,773,358	6,215,616	3,157,115	3,157,115	71.00	74.00	33.00	33.00
	Sub-Total	\$ 14,712,577	\$ 15,679,759	\$ 19,792,313	\$ 19,793,814	182.00	177.00	210.00	210.00
	<u>ZERO TOLERANCE TEAMS</u>								
0354310	WEST DIVISION ADMIN- ISTRATION	\$ 2,123,229	\$ 2,210,272	\$ 3,146,309	\$ 3,147,807	22.00	23.00	30.00	30.00
0354311	WEST DIVISION PATROL UNIT	5,367,376	5,969,695	12,227,341	12,227,341	71.00	68.00	143.50	143.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0354312	WEST NPD 10	5,499,639	5,827,010	53,568	53,568	68.00	66.00	0.50	0.50
	Sub-Total	<u>\$ 12,990,244</u>	<u>\$ 14,006,977</u>	<u>\$ 15,427,218</u>	<u>\$ 15,428,716</u>	<u>161.00</u>	<u>157.00</u>	<u>174.00</u>	<u>174.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICT</u>								
0354545	2011 SUPER BOWL	\$ 0	\$ 0	\$ 790,474	\$ 790,474	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 790,474</u>	<u>\$ 790,474</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS BUREAU	\$ 822,600	\$ 810,010	\$ 400,811	\$ 400,811	10.00	6.00	3.00	3.00
	Sub-Total	<u>\$ 822,600</u>	<u>\$ 810,010</u>	<u>\$ 400,811</u>	<u>\$ 400,811</u>	<u>10.00</u>	<u>6.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>SOUTH DIVISION</u>								
0355100	SOUTH DIVISION	\$ 160	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0355110	EAST DIVISION ADMIN- ISTRATION	2,626,159	2,755,745	3,522,868	3,523,723	25.00	28.00	33.00	33.00
0355111	EAST DIVISION PATROL UNIT	9,500,124	10,557,030	12,438,808	12,438,808	123.00	120.00	144.00	144.00
0355112	EAST NPD 6	6,353,103	6,844,256	88,777	88,777	87.00	78.00	0.00	0.00
	Sub-Total	<u>\$ 18,479,546</u>	<u>\$ 20,157,031</u>	<u>\$ 16,050,452</u>	<u>\$ 16,051,307</u>	<u>235.00</u>	<u>226.00</u>	<u>177.00</u>	<u>177.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>WEST DIVISION</u>								
0355210	SOUTH DIVISION ADMINISTRATION	\$ 2,270,421	\$ 2,194,763	\$ 3,591,873	\$ 3,593,528	22.00	23.00	33.00	33.00
0355211	SOUTH DIVISION PATROL UNIT	6,005,464	6,746,435	12,506,147	12,506,147	85.00	77.00	145.00	145.00
0355212	SOUTH NPD 8	5,581,796	5,937,358	79,151	79,151	75.00	70.00	0.00	0.00
	Sub-Total	<u>\$ 13,857,681</u>	<u>\$ 14,878,556</u>	<u>\$ 16,177,171</u>	<u>\$ 16,178,826</u>	<u>182.00</u>	<u>170.00</u>	<u>178.00</u>	<u>178.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 456,108	\$ 417,681	\$ 212,609	\$ 212,609	4.00	4.00	2.00	2.00
	Sub-Total	<u>\$ 456,108</u>	<u>\$ 417,681</u>	<u>\$ 212,609</u>	<u>\$ 212,609</u>	<u>4.00</u>	<u>4.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>CRIMINAL INVESTIGA- TIONS DIVISION</u>								
0356100	CRIMINAL INVESTIGA- TIONS DIVISI	\$ 432,938	\$ 201,161	\$ 300,001	\$ 300,896	6.00	2.00	3.00	3.00
0356101	MAJOR CRIMES	3,485,237	3,630,603	3,743,104	3,744,116	28.00	36.00	36.00	36.00
0356102	COMMERCIAL AUTO THEFT	1,686,868	757,607	675,222	675,222	24.00	9.00	7.00	7.00
0356103	VPC ROBBERY	1,387,565	1,406,391	1,418,910	1,418,910	12.00	14.00	13.00	13.00
0356104	INTEL	10,221	1,009,284	1,081,610	1,081,610	0.00	10.00	10.00	10.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0356105	CID-VICE	5,532	0	0	0	1.00	0.00	0.00	0.00
0356106	VPC - CSSU	1,574,620	1,646,343	1,663,034	1,663,034	16.00	16.00	16.00	16.00
0356107	VPC - CACU	1,033,534	0	0	0	10.00	0.00	0.00	0.00
0356108	VPC - SCRAM	1,330,007	0	0	0	12.00	0.00	0.00	0.00
0356109	VPC - HOMICIDE	1,226,835	1,288,575	1,195,421	1,195,724	12.00	12.00	11.00	11.00
0356110	SPECIAL VICTIMS	1,258	120,757	129,598	129,598	0.00	1.00	1.00	1.00
0356111	FAMILY VIOLENCE	6,709	745,007	1,128,458	1,193,128	0.00	9.00	12.00	12.00
0356112	MISSING PERSONS	2,801	291,711	303,474	303,474	0.00	3.00	3.00	3.00
0356113	SEXUAL ASSAULT	76,542	1,486,715	1,466,284	1,466,284	0.00	13.00	13.00	13.00
0356114	VICTIM ASSISTANCE	2,273	224,126	236,884	236,884	0.00	4.00	4.00	4.00
0356115	CRIMES AGAINST CHILDREN	10,528	1,141,232	1,181,750	1,181,750	0.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 12,273,468</u>	<u>\$ 13,949,512</u>	<u>\$ 14,523,750</u>	<u>\$ 14,590,630</u>	<u>121.00</u>	<u>140.00</u>	<u>140.00</u>	<u>140.00</u>
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	SPECIAL OPERATIONS	\$ 9,268,949	\$ 9,351,666	\$ 7,232,215	\$ 7,233,563	92.00	92.00	84.00	84.00
0356301	PROPERTY CRIMES UNIT	13,609	0	0	0	4.00	0.00	0.00	0.00
0356304	GANG	1,773,983	23,555	23,333	23,333	21.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0356305	SOD - SWAT	0	39,600	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 11,056,541</u>	<u>\$ 9,414,821</u>	<u>\$ 7,255,548</u>	<u>\$ 7,256,896</u>	<u>117.00</u>	<u>92.00</u>	<u>84.00</u>	<u>84.00</u>
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 8,055,859	\$ 8,177,385	\$ 7,782,049	\$ 7,783,639	82.00	81.00	82.00	82.00
0356501	COMMERCIAL ENFORCEMENT UNIT	417,702	407,255	424,207	424,207	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 8,473,561</u>	<u>\$ 8,584,640</u>	<u>\$ 8,206,256</u>	<u>\$ 8,207,846</u>	<u>86.00</u>	<u>85.00</u>	<u>86.00</u>	<u>86.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	ADMINISTRATIVE SERVICES BUREAU	\$ 230,487	\$ 173,547	\$ 168,995	\$ 172,014	4.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 230,487</u>	<u>\$ 173,547</u>	<u>\$ 168,995</u>	<u>\$ 172,014</u>	<u>4.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>FISCAL AND HR MANAGEMENT</u>								
0357100	FISCAL AND EMPLOYMENT MGMT	\$ 940,318	\$ 867,418	\$ 999,780	\$ 975,762	15.00	14.00	15.00	15.00
0357101	CONTRACT MANAGEMENT	57	211,090	220,584	220,584	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 940,375</u>	<u>\$ 1,078,508</u>	<u>\$ 1,220,364</u>	<u>\$ 1,196,346</u>	<u>15.00</u>	<u>17.00</u>	<u>18.00</u>	<u>18.00</u>
	<u>FLEET MANAGEMENT</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0357200	FLEET MANAGEMENT	\$ 8,164,236	\$ 8,213,472	\$ 7,476,909	\$ 7,478,647	7.00	8.00	8.00	8.00
0357201	AUTO POUND	3,101,795	3,603,866	3,258,519	3,262,883	27.00	27.00	27.00	27.00
	Sub-Total	<u>\$ 11,266,031</u>	<u>\$ 11,817,338</u>	<u>\$ 10,735,428</u>	<u>\$ 10,741,530</u>	<u>34.00</u>	<u>35.00</u>	<u>35.00</u>	<u>35.00</u>
	<u>RECORDS</u>								
0357300	RECORDS DIVISION	\$ 1,504,435	\$ 1,537,042	\$ 1,623,555	\$ 1,626,394	25.00	26.00	26.00	26.00
0357301	DATA COLLECTION AND REPORTING	1,732,613	1,700,835	1,709,834	1,712,062	37.00	34.00	34.00	34.00
0357302	PROPERTY CONTROL	1,122,013	1,202,174	1,109,442	1,114,739	21.00	22.00	21.00	21.00
	Sub-Total	<u>\$ 4,359,061</u>	<u>\$ 4,440,051</u>	<u>\$ 4,442,831</u>	<u>\$ 4,453,195</u>	<u>83.00</u>	<u>82.00</u>	<u>81.00</u>	<u>81.00</u>
	TOTAL	\$ 169,769,183	\$ 178,049,079	\$ 181,151,338	\$ 181,241,835	1,719.00	1,725.00	1,732.00	1,732.00

POLICE DEPARTMENT STAFFING

GENERAL FUND GG01

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
0351000	Administration	7		2	1			10
0351001	Special Investigations		2	2				4
0351040	Homelessness Program	<u>3</u>						<u>3</u>
	Sub-Total	10	2	4	1			17
<u>Executive Services Bureau</u>								
0352000	Executive Services	2	1				1	4
0352300	Internal Affairs	1		6	1	1		9
0352410	Crime Analysis	1	1	1	1			4
0352420	Pawn Shop	1						1
0352430	Research and Planning							
0352500	Training Division	7	1	1	1	1		11
0352501	Weapons Range	4		1				5
0352502	Background Invest	6	1	1				8
0352503	Advanced Trng Unit	<u>7</u>		<u>1</u>				<u>8</u>
	Sub-Total	29	4	11	3	2	1	50
<u>Operations Support Bureau</u>								
0353200	Youth Services					1		1
0353201	Youth Section	4		1				5
0353202	Gang	16	4	2	1			23
0353500	Support Services						1	1
0353501	Jail			6				6
0353502	K-9 Unit	10		1				11
0353503	Mounted Patrol	12		1	1			14
0353600	Air Support	<u>4</u>						<u>4</u>
	Sub-Total	46	4	11	2	1	1	65
<u>Central/North/West Field Operations Bureau</u>								
0354000	C/NW Field Operations			1			1	2
0354110	Central Division Admin	6	16	4	3	1		30
0354111	Central Patrol	123	2	12	3			140
0354112	Central Bikes	18		2				20
0354210	North Division Admin		17	4	3	1		25
0354211	North Patrol	128	2	12	3			145
0354212	NPO - General Fund	27						27
0354310	West Division Admin		17	4	3	1		25
0354311	West Patrol	<u>128</u>	<u>2</u>	<u>12</u>	<u>3</u>			<u>145</u>
0354312								
	Sub-Total	430	56	51	18	3	1	559

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PUBLIC EVENTS	FUND/CENTER GG01/0251000:0252000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Public Events Department has been moved to the Culture and Tourism Fund for FY2010. All budget information for this department can be found in the Special Funds section.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 4,748,818	\$ 0	\$ 0	\$ 0
Supplies	911,170	0	0	0
Contractual	3,071,158	0	0	0
Capital Outlay	113,197	0	0	0
Total Expenditures	\$ 8,844,343	\$ 0	\$ 0	\$ 0
Authorized Positions	102.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC EVENTS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0251000	<u>WILL ROGERS MEMORIAL CENTER</u> WILL ROGERS MEMORIAL CENTER	\$ 5,275,570	\$ 0	\$ 0	\$ 0	57.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,275,570</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>57.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0252000	<u>FORT WORTH CONVENTION CENTER</u> FORT WORTH CONVENTION CENTER	\$ 3,568,773	\$ 0	\$ 0	\$ 0	45.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,568,773</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>45.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 8,844,343	\$ 0	\$ 0	\$ 0	102.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
PUBLIC HEALTH**FUND/CENTER**
GG01/0501000:0505003

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

In FY2009, the Public Health Department's responsibilities were reorganized to achieve the City Manager's goal of consolidating departments with like services to improve efficiency and decrease costs. The Outreach, Health Promotion and Education, Consumer Health, Animal Kennel and Animal Control Programs have transferred to the Code Compliance Department. In FY2010, Tarrant County assumed the full responsibilities of the Vital Statistics Program for the City of Fort Worth as part of their countywide operations.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 455,630	\$ 0	\$ 0	\$ 0
Supplies	6,199	0	0	0
Contractual	139,065	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 600,894	\$ 0	\$ 0	\$ 0
Authorized Positions	12.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>PUBLIC HEALTH ADMIN- ISTRATION</u>								
0501000	ADMINISTRATION	\$ 263,439	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
0501005	HEALTH PROMOTION AND EDUCATION	2,825	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 266,264</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EPIDEMIOLOGY AND ASSESSMENT</u>								
0505000	VITAL STATISTICS	\$ 334,630	\$ 0	\$ 0	\$ 0	11.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 334,630</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>11.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 600,894	\$ 0	\$ 0	\$ 0	12.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Transportation and Public Works Department strives to improve the physical condition of the City by maintaining City roadways, drainage structures, street lights, signs, markings and traffic signals, as well as City-owned facilities. The Department's six divisions are: Business Support and Administration, Infrastructure Management, Transportation Programming, Traffic Services, Facilities Management and Street Services.

The Business Support Division is responsible for managing and coordinating the Department's business related activities including Budget Management, Human Resources, Information Technology Services and Ground Transportation Regulation. This Division also manages the Municipal Parking Fund. The Infrastructure Management Division is responsible for managing the City's street network. The division utilizes the Pavement Management Application (PMA) program as a tool in programming the maintenance and replacement of City roadways and bridges. This includes planning and programming Capital Improvements (reconstruction), Major Maintenance (resurfacing and rehabilitation) and Routine Maintenance. The Street Services Division performs maintenance and repair work on the City's streets through the following programs: routine maintenance, major maintenance, concrete pavement rehabilitation and bridge maintenance, and also responds to inclement weather and other emergencies.

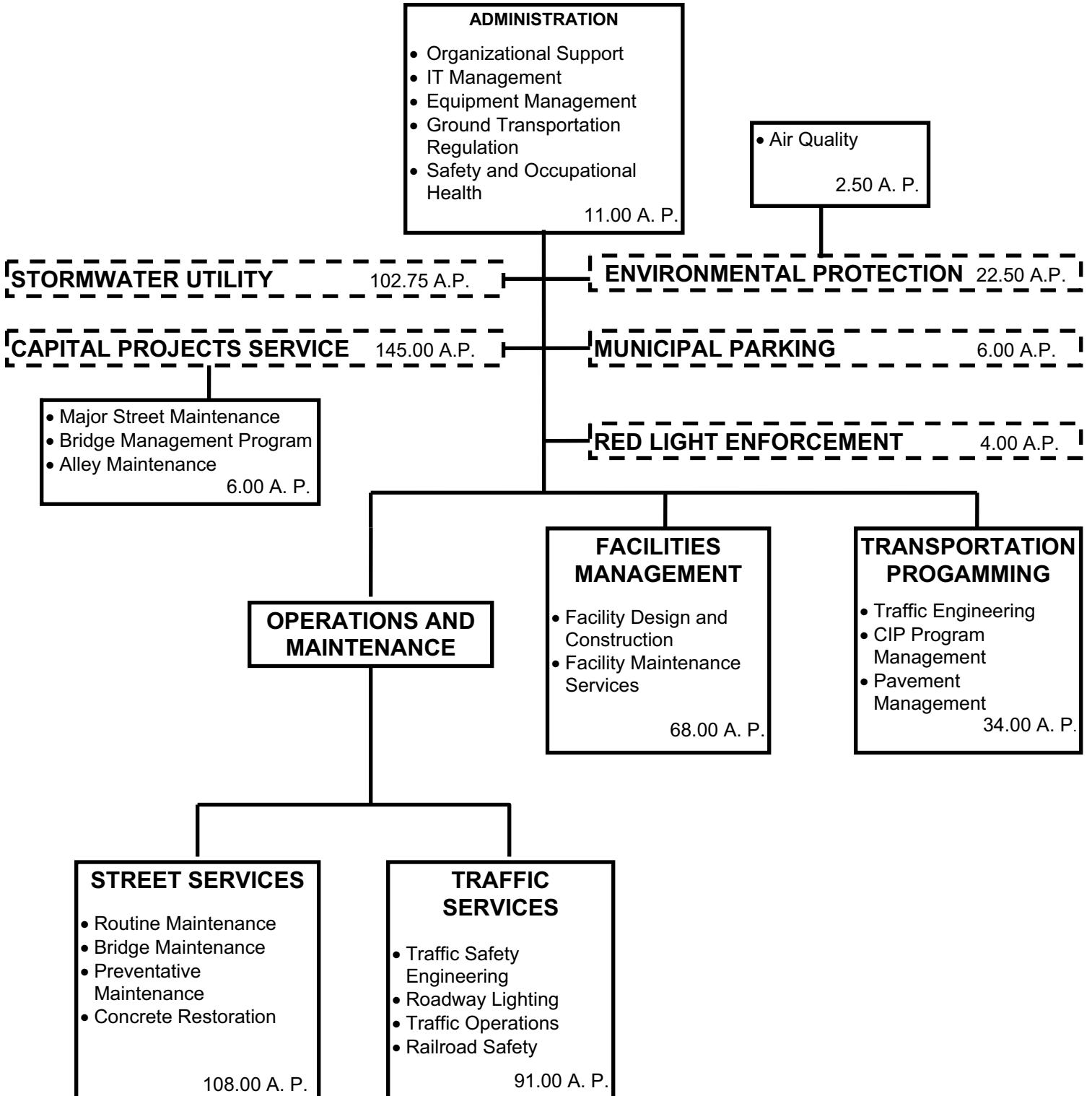
The Traffic Services Division in cooperation with Traffic Engineering provides for the design, installation, and maintenance of street lights, traffic signals, traffic signs, roadway markings, railroad grade crossings and parking meters as well as addressing the City's street lighting needs.

The Transportation Programming Division provides planning for future City transportation needs and manages the City's Traffic Engineering functions and Red Light Enforcement Program. The Facilities Management Division is responsible for managing building maintenance and repair programs, performing facility planning, architectural and construction management services for Citywide facilities, as well as identifying, implementing and managing energy conservation projects.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 22,008,081	\$ 19,250,741	\$ 19,913,564	\$ 20,019,453
Supplies	7,169,016	7,516,297	7,154,080	7,154,080
Contractual	26,710,379	24,026,708	23,875,206	23,731,206
Capital Outlay	954,818	681,500	1,708,000	1,708,000
Total Expenditures	\$ 56,842,294	\$ 51,475,246	\$ 52,650,850	\$ 52,612,739
Authorized Positions	366.00	326.00	320.50	320.50

TRANSPORTATION AND PUBLIC WORKS – 600.75 A. P.

GENERAL FUND 320.50 A. P.
CAPITAL PROJECTS SERVICE FUND 145.00 A. P.
STORMWATER UTILITY FUND 102.75 A. P.
ENVIRONMENTAL PROTECTION FUND 22.50 A. P.
MUNICIPAL PARKING FUND 6.00 A. P.
RED LIGHT ENFORCEMENT FUND 4.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208013

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$51,475,246	A.P.	326.00
FY2011 ADOPTED:	\$52,612,739	A.P.	320.50

- A) The adopted budget decreases by (\$376,548) for the reduction of two Senior Engineering Technicians, Administrative Technician, two Senior Skilled Trades Technicians, Development Project Coordinator and associated costs.
- B) The adopted budget increases by \$223,718 for the transfer of 2.5 authorized positions and associated costs from the Environmental Protection Fund.
- C) The adopted budget decreases by (\$145,356) for the transfer of four authorized positions and associated costs to the Red Light Enforcement Fund.
- D) The adopted budget increases by \$1,112,000 for overtime, equipment and materials for co-hosting the 2011 Super Bowl.
- E) The adopted budget decreases by (\$1,050,000) for the transfer of freeway lighting maintenance, traffic signal maintenance, traffic signal loop detectors, sidewalk program, signs and markings program, signal materials, and pavement marking materials. These programs were transferred to the Red Light Enforcement Program.
- F) The adopted budget increases by a net of \$1,026,500 for motor vehicles based on the FY2011 vehicle replacement plan for the department.
- G) The adopted budget increases by \$555,089 as a result of the elimination of eight mandatory furlough days.
- H) The adopted budget increases by \$307,318 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- I) The adopted budget increases by \$232,980 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- J) The adopted budget decreases by (\$74,368) for worker's compensation as determined by the Human Resources Department.
- K) The adopted budget increases by \$70,447 for employees paid with bonds based on the increased number of employees assigned to capital projects for FY2011.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT PURPOSE

The Transportation and Public Works Department seeks to protect and preserve the health, safety and well-being of the residents of Fort Worth through effective and efficient maintenance and operation of the City's transportation, drainage, parking and facilities infrastructure. The department's operation and maintenance divisions maintain all infrastructures within the City's rights-of-way. The Streets Services division is responsible for maintaining the City's street and bridge infrastructure, which consists of 7,291 lane miles of street and 347 major bridges. Traffic Services and Traffic Engineering work closely together to provide mobility and safety through the design, installation, operation, and maintenance of the City's traffic control and safety devices. Transportation Programming manages the implementation of City's Infrastructure Capital Development Program and is responsible for the planning, development and design of: arterial roadways, pedestrian and bicycle facilities and other public transportation facilities. Facilities Management is responsible for planning, designing, constructing, operating and maintain the City's facilities, while the Storm Water Utility provides storm water management to approximately 200,000 residential, commercial and industrial customers. Parking Services manages and operates the City's parking meters, surface lots and parking garages.

FY2011 DEPARTMENTAL OBJECTIVES

Based on the 2009 inventory, the City's street network consists of 7,291 lane miles (LM) with an average network Pavement Quality Index (PQI) of 7.0 and a \$6.8 billion replacement value. Of the 7,291 LM, 2,005 LM are in excellent, 2,902 LM in good, 1,859 LM in fair and 525 LM miles in poor condition. TPW's objectives are to:

Maintain the City's street network at an average PQI of 7 or higher while keeping the lane miles of poor streets at or below the current level of 525 by performing:

- Timely routine maintenance to keep the streets safe
- Proactive major maintenance (resurfacing/rehabilitation) on 204 lane miles per year
- Reconstruction of 30 lane miles of poor streets annually on which maintenance is no longer cost effective

Reduce delays at 10% of signalized intersections by evaluating and updating timing plans at 125 intersections, and by completing preventative maintenance inspection (PMI's) at 95% of the 712 traffic signals in the City's current traffic signal inventory.

Maintain customer satisfaction level with city-maintained facilities at 93% as measured by customer surveys generated with every service call.

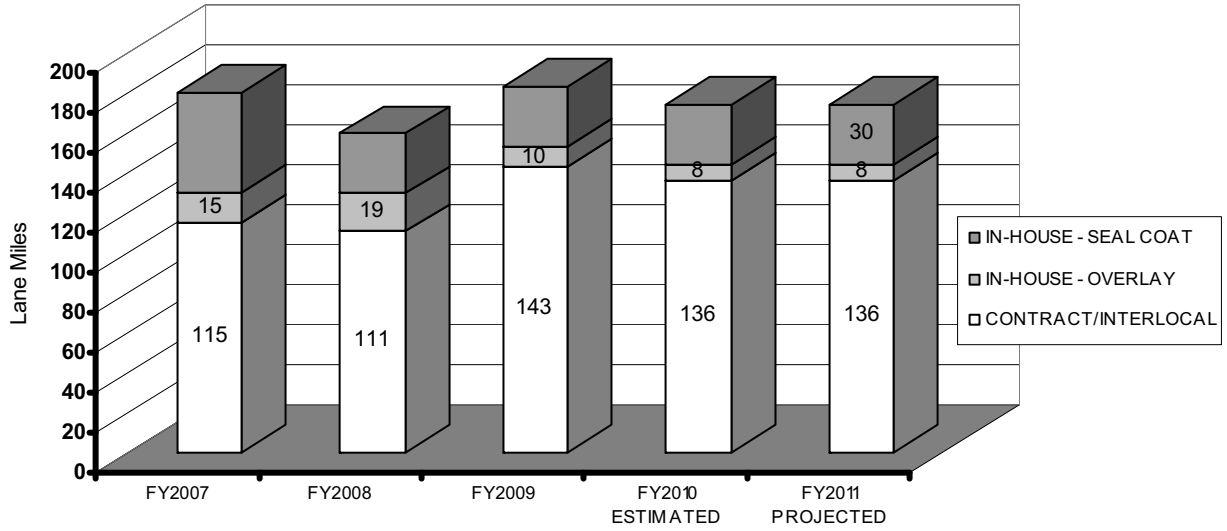
Complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Major Maintenance resurfacing lane miles	177	174	174
Reconstruction CIP lane miles	18	18	30
Total	195	192	204
# of intersections timing plans evaluated and updated	33	125	125
Percent of signalized intersections fully functional	80%	80%	85%
Facilities annual survey index of customer satisfaction	95%	93%	93%
Infrastructure plan reviews within 14-days	95%	95%	95%

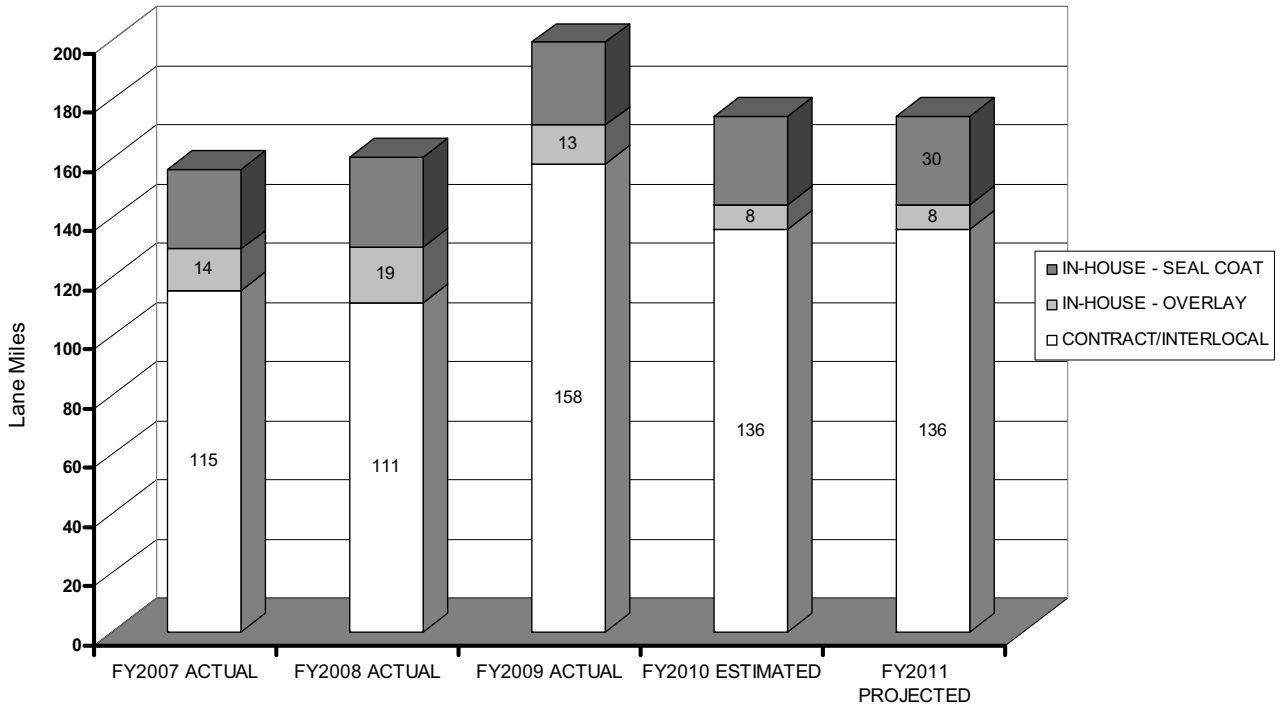
FORT WORTH



**Transportation and Public Works
Asphalt Resurfacing Program
Funded Lane Miles by Fiscal Year**



**Transportation and Public Works
Asphalt Resurfacing Program
Actual Lane Miles Completed each Fiscal Year**



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	ORGANIZATIONAL MANAGEMENT	\$ 2,535,892	\$ 1,462,187	\$ 2,709,881	\$ 2,566,871	10.00	8.00	9.00	9.00
0201001	TPW IT MANAGEMENT	1,447,872	1,533,968	1,468,917	1,468,917	1.00	1.00	1.00	1.00
0201002	GROUND TRANSPORTATION REGULATION	80,044	85,863	103,304	104,367	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 4,063,808</u>	<u>\$ 3,082,018</u>	<u>\$ 4,282,102</u>	<u>\$ 4,140,155</u>	<u>12.00</u>	<u>10.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>INFRASTRUCTURE</u>								
0202001	INFRASTRUCTURE DIVISION SUPPORT	\$ 523,099	\$ 464,943	\$ 417,051	\$ 418,321	5.00	4.00	3.00	3.00
0202002	STREETS	16,417,095	16,425,988	15,951,389	15,951,389	7.00	7.00	1.00	1.00
0202003	BRIDGES	1,218,365	1,488,649	1,493,255	1,493,255	1.00	1.00	1.00	1.00
0202005	ALLEYWAY PROGRAM	910,384	735,207	739,130	739,130	2.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 19,068,943</u>	<u>\$ 19,114,787</u>	<u>\$ 18,600,825</u>	<u>\$ 18,602,095</u>	<u>15.00</u>	<u>13.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>TRAFFIC ENGINEERING</u>								
0202501	OPERATIONS & SAFETY	\$ 1,021,819	\$ 827,248	\$ 871,701	\$ 873,327	12.00	8.00	8.00	8.00
0202502	STREET MANAGEMENT	1,163,792	1,068,857	1,028,790	1,033,168	15.00	15.00	14.00	14.00
0202504	AUTOMATED RED LIGHT ENFORCEMENT ADMINISTRATION	258,262	369,212	0	838	3.00	4.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 2,443,873	\$ 2,265,317	\$ 1,900,491	\$ 1,907,333	30.00	27.00	22.00	22.00
	<u>TRANS PROGRAM AND CAPITAL PROJECTS</u>								
0203001	TRANS PLANNING SUPPORT	\$ 229,503	\$ 316,001	\$ 324,160	\$ 324,160	2.00	2.00	2.00	2.00
0203002	TRANSPORTATION PLANNING	2,921,280	306,363	171,288	172,625	5.00	2.00	2.00	2.00
0203003	DEVELOPMENT	380,680	21,369	0	0	3.00	0.00	0.00	0.00
0203004	CAPITAL PROJECTS	132,252	64,535	168,435	168,435	5.00	2.00	2.00	2.00
0203005	PAVEMENT MANAGEMENT GROUP	0	0	527,603	527,603	0.00	0.00	6.00	6.00
	Sub-Total	\$ 3,663,715	\$ 708,268	\$ 1,191,486	\$ 1,192,823	15.00	6.00	12.00	12.00
	<u>TRAFFIC SERVICES</u>								
0204001	TRAFFIC DIVISION SUPPORT	\$ 1,694,564	\$ 1,437,142	\$ 1,515,103	\$ 1,526,934	26.00	21.00	21.00	21.00
0204002	SIGNS AND MARKINGS	1,795,879	1,770,661	1,499,448	1,504,471	24.00	21.00	21.00	21.00
0204003	SIGNALS	1,649,199	1,684,723	1,264,648	1,269,357	21.00	18.00	18.00	18.00
0204004	STREET LIGHT	3,634,491	4,072,110	3,704,839	3,713,334	31.00	31.00	31.00	31.00
	Sub-Total	\$ 8,774,133	\$ 8,964,636	\$ 7,984,038	\$ 8,014,096	102.00	91.00	91.00	91.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2010	Adopted Budget FY2010	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>STREET LIGHTING</u>								
0204545	2011 SUPER BOWL	\$ 0	\$ 0	\$ 1,112,000	\$ 1,112,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,112,000</u>	<u>\$ 1,112,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FACILITIES MANAGE- MENT</u>								
0205001	FACILITIES OPERA- TIONS	\$ 1,422,951	\$ 1,345,174	\$ 1,325,306	\$ 1,333,747	17.00	14.00	13.00	13.00
0205002	FACILITIES MAINTENANCE	4,391,127	3,694,461	3,734,788	3,748,484	45.00	41.00	40.00	40.00
0205003	FACILITIES SUPPORT	1,027,031	1,055,497	847,475	851,692	6.00	6.00	6.00	6.00
0205004	ARCHITECTUAL SERVICES	474,821	495,445	489,020	495,270	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 7,315,930</u>	<u>\$ 6,590,577</u>	<u>\$ 6,396,589</u>	<u>\$ 6,429,193</u>	<u>77.00</u>	<u>70.00</u>	<u>68.00</u>	<u>68.00</u>
	<u>ENVIRONMENTAL QUALITY</u>								
0206000	AIR QUALITY	\$ 0	\$ 0	\$ 223,718	\$ 228,757	0.00	0.00	2.50	2.50
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 223,718</u>	<u>\$ 228,757</u>	<u>0.00</u>	<u>0.00</u>	<u>2.50</u>	<u>2.50</u>
	<u>STREET SERVICES</u>								
0208001	STREETS DIVISION SUPPORT	\$ 391,597	\$ 360,880	\$ 351,861	\$ 352,713	4.00	4.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0208002	SOUTHWEST ROUTINE MAINTENANCE	2,961,272	2,931,367	1,353,806	1,362,703	36.00	34.00	15.00	15.00
0208003	NORTHEAST ROUTINE MAINTENANCE	3,039,356	3,074,338	1,608,308	1,618,141	36.00	35.00	18.00	18.00
0208004	OVERLAY/REHABILITATION	2,928,515	2,839,171	2,871,061	2,874,979	18.00	17.00	17.00	17.00
0208005	SOUTHEAST ROUTINE MAINTENANCE	0	0	1,556,077	1,556,077	0.00	0.00	17.00	17.00
0208006	BRIDGE MAINTENANCE	1,134,813	525,856	628,237	628,237	7.00	6.00	8.00	8.00
0208007	NORTHWEST ROUTINE MAINTENANCE	0	0	1,593,407	1,593,407	0.00	0.00	17.00	17.00
0208008	EMERGENCY RESPONSE	26,006	35,914	35,914	35,914	0.00	0.00	0.00	0.00
0208011	SPECIAL PROJECTS	4,539	5,500	5,500	5,500	0.00	0.00	0.00	0.00
0208012	INCLEMENT WEATHER	4,094	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0208013	CONCRETE PAVEMENT RESTORATION PROGRAM	1,021,700	951,617	930,430	933,616	14.00	13.00	12.00	12.00
	Sub-Total	<u>\$ 11,511,892</u>	<u>\$ 10,749,643</u>	<u>\$ 10,959,601</u>	<u>\$ 10,986,287</u>	<u>115.00</u>	<u>109.00</u>	<u>108.00</u>	<u>108.00</u>
	TOTAL	\$ 56,842,294	\$ 51,475,246	\$ 52,650,850	\$ 52,612,739	366.00	326.00	320.50	320.50

DEBT SERVICE

The City will utilize nine debt service funds to accumulate the resources to make principal and interest payments on 46 existing bond issues as of October 1, 2010. The total FY2011 debt service requirements for all funds outstanding debt is \$167,859,850.

General Obligation Debt

Of the total amount projected for the upcoming fiscal year, \$65,431,893 (39%) is for general obligation bonds, certificates of obligation, loans, and equipment and tax notes. Current property tax collections cover most of the debt service, assisted by delinquent property tax collections and investment earnings. Projected revenues to cover debt service are as follows:

Current Year Tax Levy	\$56,112,512
Other Revenue, Including Existing	
Fund Balance	<u>\$9,319,380</u>
Total	\$65,431,892

State property tax law allows the City to levy a property tax to pay for its long-term (over 1 year) debt obligations. With a tax rate of \$.8550 per \$100 in value for the next fiscal year, \$0.1441 (16.85%) of the total tax rate is devoted to pay long-term debt service obligations.

Bond Programs

In 2004, voters approved the sale of \$273,500,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Street and Storm Sewer Improvements	\$232,900,000
Parks, Recreation, and Community Services Improvements	21,615,000
Library System Improvements	4,490,000
Fire Service Improvements	12,635,000
Telecommunications System Improvements	1,195,000
Public Health Facilities Improvements	<u>665,000</u>
Total	\$273,500,000

In 2008, voters approved the sale of \$150,000,000 in general obligation bonds for the following purposes:

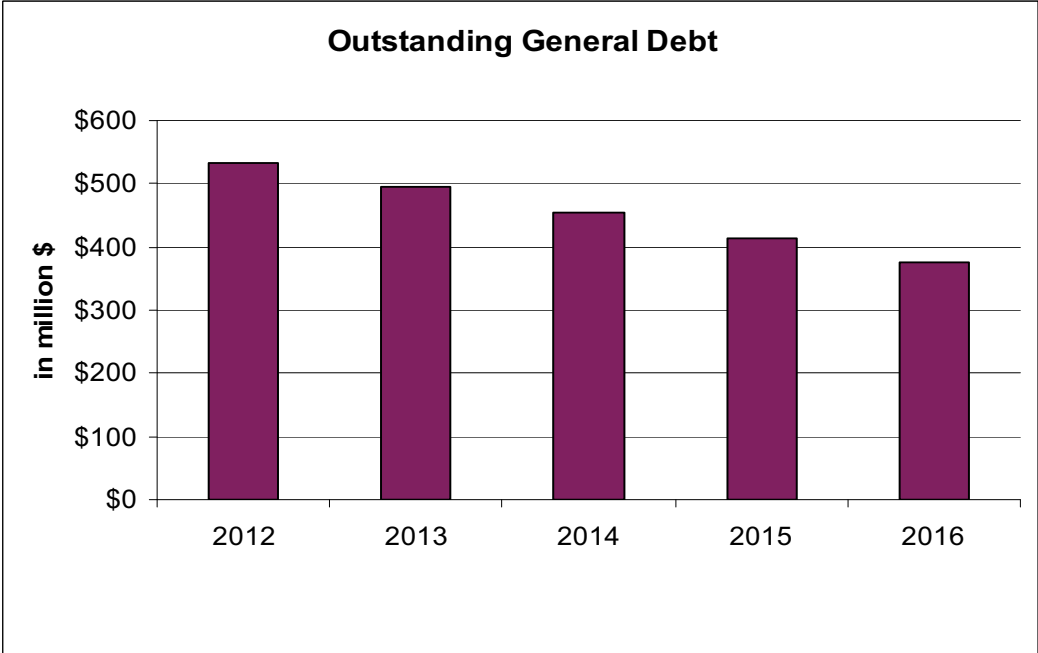
Purpose	Authorized
Neighborhood Streets	\$33,000,000
Arterial Streets	81,000,000
Bridges	22,200,000
Traffic Signals	5,000,000
Intersection Improvements	2,500,000
Transportation Grant Matches	3,300,000
2% Public Art Program	<u>3,000,000</u>
Total	\$150,000,000

As demonstrated by the table below, the City's existing general obligation debt matures on a rapid schedule.

GENERAL DEBT SERVICE

Outstanding Principal and Interest at 10/01

Fiscal Year	Principal	Interest	Total
2011	\$40,697,143	\$24,734,749	\$65,431,893
2012	\$38,230,000	\$23,098,181	\$61,328,181
2013	\$38,420,000	\$21,502,812	\$59,922,812
2014	\$39,775,000	\$19,834,913	\$59,609,913
2015	\$39,960,000	\$18,112,317	\$58,072,317
2016	\$37,110,000	\$16,424,566	\$53,534,566
2017	\$34,580,000	\$14,830,023	\$49,410,023
2018	\$84,060,000	\$12,099,342	\$96,159,342
2019	\$28,275,000	\$9,509,215	\$37,784,215
2020	\$27,950,000	\$8,209,079	\$36,159,079
2021	\$26,310,000	\$6,941,904	\$33,251,904
2022	\$24,825,000	\$5,742,777	\$30,567,777
2023	\$23,685,000	\$4,625,876	\$28,310,876
2024	\$19,815,000	\$3,638,881	\$23,453,881
2025	\$19,950,000	\$2,737,443	\$22,687,443
2026	\$16,755,000	\$1,897,481	\$18,652,481
2027	\$16,750,000	\$1,120,562	\$17,870,562
2028	\$7,365,000	\$560,475	\$7,925,475
2029	\$7,365,000	\$217,106	\$7,582,106
2030	\$1,120,000	\$22,400	\$1,142,400
	\$572,997,143	\$195,860,102	\$768,857,246
Principal maturing in five years	\$197,082,142	34.39%	
Principal maturing in ten years	\$409,057,143	71.39%	



Revenue Supported Debt - Water and Sewer

In addition to the outstanding general obligation debt, the City has a debt service obligation of \$86,977,586 for previously issued debt due in the new fiscal year. Issues include Water and Sewer revenue bonds, Sewer revenue supported G.O. debt and loans from the Texas Water Development Board's State Revolving Loan Fund. The Water and Sewer Operating Fund collects fees for its services equal to the amounts required for its outstanding debt service obligations.

WATER DEBT SERVICE FUNDS**Outstanding Principal and Interest at 10/01**

Fiscal Year	Principal	Interest	Total
2011	\$56,725,000	\$30,252,586	\$86,977,586
2012	\$58,780,000	\$28,094,902	\$86,874,902
2013	\$56,855,000	\$25,681,958	\$82,536,958
2014	\$59,310,000	\$23,185,099	\$82,495,099
2015	\$60,620,000	\$20,598,711	\$81,218,711
2016	\$56,535,000	\$18,100,227	\$74,635,227
2017	\$56,815,000	\$15,681,493	\$72,496,493
2018	\$57,605,000	\$13,197,983	\$70,802,983
2019	\$50,160,000	\$10,897,056	\$61,057,056
2020	\$43,380,000	\$8,970,933	\$52,350,933
2021	\$35,410,000	\$7,369,705	\$42,779,705
2022	\$36,275,000	\$5,918,549	\$42,193,549
2023	\$31,135,000	\$4,567,751	\$35,702,751
2024	\$28,150,000	\$3,432,465	\$31,582,465
2025	\$25,465,000	\$2,445,729	\$27,910,729
2026	\$16,745,000	\$1,670,162	\$18,415,162
2027	\$17,410,000	\$1,032,189	\$18,442,189
2028	\$7,775,000	\$593,617	\$8,368,617
2029	\$8,030,000	\$364,383	\$8,394,383
2030	<u>\$8,305,000</u>	<u>\$123,431</u>	<u>\$8,428,431</u>
	\$771,485,000	\$222,178,929	\$993,663,929
Year with highest requirements	\$86,977,586	2011	
Average annual requirements	\$49,683,196		

Revenue Supported Debt – Stormwater

Storm Water staff has built a debt service plan to support a Revenue Bond sales program added to the five-year operating budget projection beginning in FY08. The bonds will provide continuity of capital funding for projects that address the design and construction of infrastructure to safely channel storm water run-off. The Storm Water five-year Strategic Plan calls for a \$145 million capital program through FY13.

Budget Debt Service			Principal	Interest
			\$67,345,000	\$42,568,785
FY 2011				
Storm Water Utility - D149				
2011	Water and Sewer	SW Utility - D149	\$1,515,000	\$2,857,761
2012	Water and Sewer	SW Utility - D149	\$1,590,000	\$2,803,655
2013	Water and Sewer	SW Utility - D149	\$1,665,000	\$2,737,036
2014	Water and Sewer	SW Utility - D149	\$1,745,000	\$2,678,199
2015	Water and Sewer	SW Utility - D149	\$1,830,000	\$2,620,924
2016	Water and Sewer	SW Utility - D149	\$1,920,000	\$2,548,249
2017	Water and Sewer	SW Utility - D149	\$2,015,000	\$2,465,936
2018	Water and Sewer	SW Utility - D149	\$2,115,000	\$2,377,611
2019	Water and Sewer	SW Utility - D149	\$2,220,000	\$2,281,205
2020	Water and Sewer	SW Utility - D149	\$2,315,000	\$2,178,574
2021	Water and Sewer	SW Utility - D149	\$2,425,000	\$2,073,174
2022	Water and Sewer	SW Utility - D149	\$2,535,000	\$1,964,749
2023	Water and Sewer	SW Utility - D149	\$2,660,000	\$1,851,149
2024	Water and Sewer	SW Utility - D149	\$2,785,000	\$1,732,049
2025	Water and Sewer	SW Utility - D149	\$2,920,000	\$1,607,224
2026	Water and Sewer	SW Utility - D149	\$3,060,000	\$1,476,349
2027	Water and Sewer	SW Utility - D149	\$3,215,000	\$1,338,999
2028	Water and Sewer	SW Utility - D149	\$3,370,000	\$1,194,849
2029	Water and Sewer	SW Utility - D149	\$3,540,000	\$1,043,574
2030	Water and Sewer	SW Utility - D149	\$3,720,000	\$884,624
2031	Water and Sewer	SW Utility - D149	\$3,915,000	\$715,952
2032	Water and Sewer	SW Utility - D149	\$4,115,000	\$537,055
2033	Water and Sewer	SW Utility - D149	\$4,335,000	\$347,111
2034	Water and Sewer	SW Utility - D149	\$2,835,000	\$188,599
2035	Water and Sewer	SW Utility - D150	\$2,985,000	\$64,178

Summary of Fiscal Year Requirements by Fund

Fiscal Year	Fund	Type	Principal	Interest	Total
2011	Convention Center - D100	Bond	\$ 2,045,000	\$ 1,605,056	\$ 3,650,056
		Cert of Obligation	\$ -	\$ 1,507,419	\$ 1,507,419
		Revenue	\$ 690,000	\$ 489,750	\$ 1,179,750
	General Fund - GD06	Bond	\$ 23,625,000	\$ 15,319,173	\$ 38,944,173
		Cert of Obligation	\$ 11,115,000	\$ 8,177,244	\$ 19,292,244
		Equipment Note	\$ 457,143	\$ 9,120	\$ 466,263
		General Debt	\$ 1,175,000	\$ 309,305	\$ 1,484,305
		Loan	\$ 605,000	\$ 285,398	\$ 890,398
		Tax Notes	\$ 3,440,000	\$ 553,610	\$ 3,993,610
		Taxable Cert of Obligation	\$ 280,000	\$ 80,900	\$ 360,900
	Golf - D102	Cert of Obligation	\$ 260,000	\$ 208,000	\$ 468,000
	Parking Fund - PE62	Cert of Obligation	\$ 800,000	\$ 2,776,885	\$ 3,576,885
	Solid Waste - PE75	Cert of Obligation	\$ 435,000	\$ 260,500	\$ 695,500
	SW Utility - D149	Bond	\$ 1,515,000	\$ 2,857,761	\$ 4,372,761
	Water and Sewer Rev - PE47	Bond	\$ 43,315,000	\$ 25,342,605	\$ 68,657,605
	Water and Sewer SRLF - PE15	SRLF	\$ 13,410,000	\$ 4,909,981	\$ 18,319,981
		Sub-Total Water	\$ 56,725,000	\$ 30,252,586	\$ 86,977,586
		Total All Debt	\$ 103,167,143	\$ 64,692,707	\$ 167,859,850

GENERAL DEBT SERVICE**Expenditures**

Principal - Long-term Debt		FY 2011
		\$40,697,143
Interest - Long-term Debt		<u>\$24,734,750</u>
		\$65,431,893

Financing

Current Property Tax		\$56,112,512
Other Revenue		<u>\$3,500,000</u>
		\$59,612,512

Projected Changes in Fund Balance

	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$17,219,594	\$16,935,868
Plus Revenues:		
Current Property Tax	\$58,407,042	\$56,112,512
Other Revenue	<u>\$5,723,975</u>	<u>\$3,500,000</u>
Sub-Total Revenues:	\$64,131,017	\$59,612,512
Less Expenditures:		
Principal - Long-term Debt	\$40,163,301	\$40,697,143
Interest - Long-term Debt	<u>\$24,251,442</u>	<u>\$24,734,750</u>
Sub-Total Expenditures:	\$64,414,743	\$65,431,893
Estimated Fund Balance 9/30	<u>\$16,935,868</u>	<u>\$11,116,487</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$565,752,143	\$193,146,885	\$758,899,028
Less Annual Principal and Interest Payments	\$40,697,143	\$24,734,750	\$65,431,893
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$525,055,000</u>	<u>\$168,412,135</u>	<u>\$693,467,135</u>

General Debt - GD06

Principal & Interest By Series

FY 2011	Principal	Interest	Total
	<u>\$40,697,143</u>	<u>\$24,734,749</u>	<u>\$65,431,892</u>
Series 2001 GO	\$1,175,000	\$153,575	\$1,328,575
Series 2003 GP Bonds	\$2,125,000	\$1,124,816	\$3,249,816
Series 2003 GP Refund, Improvement	\$1,870,000	\$1,068,238	\$2,938,238
Series 2004 Refunding Bonds	\$3,555,000	\$1,274,625	\$4,829,625
Series 2007 GP Bonds	\$2,500,000	\$1,848,000	\$4,348,000
Series 2007A General Purpose Bonds	\$4,880,000	\$3,600,237	\$8,480,237
Series 2008 GP Bonds	\$2,240,000	\$1,815,632	\$4,055,632
Series 2009 GP Bonds	\$4,260,000	\$3,790,400	\$8,050,400
Series 2010 GP BONDS	\$1,020,000	\$643,650	\$1,663,650
Series 2001 CO	\$0	\$53,550	\$53,550
Series 2002 CO	\$0	\$569,250	\$569,250
Series 2005A CO	\$385,000	\$230,557	\$615,557
Series 2007 CO	\$2,015,000	\$1,710,125	\$3,725,125
Series 2008 CO	\$2,845,000	\$2,309,212	\$5,154,212
Series 2009 CO	\$3,635,000	\$1,805,350	\$5,440,350
Equipment Note Series 2004	\$457,143	\$9,120	\$466,263
Series 2001-A	\$0	\$270,750	\$270,750
Series 2002 Refunding	\$1,175,000	\$38,555	\$1,213,555
Series 1998 TC	\$605,000	\$285,398	\$890,398
Series 2008 Tax Notes	\$3,440,000	\$553,610	\$3,993,610
Series 2005 Taxable CO	\$280,000	\$80,900	\$360,900
Series 2010A CO	\$2,235,000	\$1,499,200	\$3,734,200

General Debt - GD06

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$565,752,143</u>	<u>\$193,146,885</u>	<u>\$758,899,028</u>
Series 2001 GO	\$3,575,000	\$1,025,675	\$4,600,675
Series 2003 GP Bonds	\$27,685,000	\$7,879,578	\$35,564,578
Series 2003 GP Refund, Improvement	\$24,310,000	\$7,537,269	\$31,847,269
Series 2004 Refunding Bonds	\$27,270,000	\$5,546,500	\$32,816,500
Series 2007 GP Bonds	\$42,500,000	\$16,184,000	\$58,684,000
Series 2007A General Purpose Bonds	\$82,955,000	\$31,766,526	\$114,721,526
Series 2008 GP Bonds	\$40,250,000	\$11,098,184	\$51,348,184
Series 2009 GP Bonds	\$80,920,000	\$38,088,700	\$119,008,700
Series 2010 GP BONDS	\$20,590,000	\$7,439,075	\$28,029,075
Series 2001 CO	\$1,020,000	\$481,950	\$1,501,950
Series 2002 CO	\$11,385,000	\$4,269,375	\$15,654,375
Series 2005A CO	\$5,775,000	\$1,788,806	\$7,563,806
Series 2007 CO	\$34,205,000	\$15,131,375	\$49,336,375
Series 2008 CO	\$51,190,000	\$14,117,896	\$65,307,896
Series 2009 CO	\$48,850,000	\$16,006,988	\$64,856,988
Series 2010A CO	\$35,790,000	\$10,769,400	\$46,559,400
Equipment Note Series 2004	\$457,143	\$9,120	\$466,263
Series 2001-A	\$5,700,000	\$2,166,000	\$7,866,000
Series 2002 Refunding	\$1,385,000	\$47,595	\$1,432,595
Series 2008 Tax Notes	\$18,395,000	\$1,567,123	\$19,962,123
Series 2005 Taxable CO	\$1,545,000	\$225,750	\$1,770,750

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General Debt - GD06

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$532,300,000</u>	<u>\$171,125,349</u>	<u>\$703,425,349</u>
Series 2001 GO	\$2,400,000	\$872,100	\$3,272,100
Series 2003 GP Bonds	\$25,560,000	\$6,754,763	\$32,314,763
Series 2003 GP Refund, Improvement	\$22,440,000	\$6,469,031	\$28,909,031
Series 2004 Refunding Bonds	\$23,715,000	\$4,271,875	\$27,986,875
Series 2007 GP Bonds	\$40,000,000	\$14,336,000	\$54,336,000
Series 2007A General Purpose Bonds	\$78,075,000	\$28,166,289	\$106,241,289
Series 2008 GP Bonds	\$38,010,000	\$9,282,552	\$47,292,552
Series 2009 GP Bonds	\$76,660,000	\$34,298,300	\$110,958,300
Series 2010 GP BONDS	\$19,570,000	\$6,795,425	\$26,365,425
Series 2001 CO	\$1,020,000	\$428,400	\$1,448,400
Series 2002 CO	\$11,385,000	\$3,700,125	\$15,085,125
Series 2005A CO	\$5,390,000	\$1,558,249	\$6,948,249
Series 2007 CO	\$32,190,000	\$13,421,250	\$45,611,250
Series 2008 CO	\$48,345,000	\$11,808,684	\$60,153,684
Series 2009 CO	\$45,215,000	\$14,201,638	\$59,416,638
Series 2010A CO	\$35,790,000	\$10,769,400	\$46,559,400
Series 2001-A	\$5,700,000	\$1,895,250	\$7,595,250
Series 2002 Refunding	\$210,000	\$9,040	\$219,040
Series 1998 TC	\$4,405,000	\$928,615	\$5,333,615
Series 2008 Tax Notes	\$14,955,000	\$1,013,513	15968513
Series 2005 Taxable CO	\$1,265,000	\$144,850	\$1,409,850

CONVENTION CENTER DEBT SERVICE FUND

Expenditures

Principal - Long-term Debt		FY 2011
		\$2,735,000
Interest - Long-term Debt		<u>\$3,602,225</u>
		\$6,337,225

Financing

Transfer from Operating Fund		\$6,337,312
Other Revenue		<u>\$0</u>
		\$6,337,312

Projected Changes in Fund Balance

	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$1,930,941	\$1,930,589
Plus Revenues:		
Transfer from Operating Fund	\$4,828,517	\$6,337,312
Other Revenue	<u>\$0</u>	<u>\$0</u>
Sub-Total Revenues:	\$4,828,517	\$6,337,312
Less Expenditures:		
Principal - Long-term Debt	\$2,630,000	\$2,735,000
Interest - Long-term Debt	<u>\$2,198,869</u>	<u>\$3,602,225</u>
Sub-Total Expenditures:	\$4,828,869	\$6,337,225
Estimated Fund Balance 9/30	<u>\$1,930,589</u>	<u>\$1,930,676</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$83,020,000	\$31,415,710	\$114,435,710
Less Annual Principal and Interest Payments	\$2,735,000	\$3,602,225	\$6,337,225
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$80,285,000</u>	<u>\$27,813,485</u>	<u>\$108,098,485</u>

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Convention Center - D100

Principal & Interest By Series

FY 2011	Principal	Interest	Total
	<u>\$2,735,000</u>	<u>\$3,602,225</u>	<u>\$6,337,225</u>
Series 2003A Refunding Bonds	\$2,045,000	\$1,605,056	\$3,650,056
Series 2004 Refunding	\$690,000	\$489,750	\$1,179,750
Series 2010 WRMC CO	\$0	\$1,507,419	\$1,507,419

Convention Center - D100

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$78,260,000</u>	<u>\$31,296,700</u>	<u>\$109,556,700</u>
Series 2003A Refunding Bonds	\$33,435,000	\$11,358,625	\$44,793,625
Series 2004 Refunding	\$10,140,000	\$3,059,500	\$13,199,500
Series 2010 WRMC CO	\$34,685,000	\$16,878,575	\$51,563,575

Convention Center - D100

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$75,525,000</u>	<u>\$27,694,475</u>	<u>\$103,219,475</u>
Series 2003A Refunding Bonds	\$31,390,000	\$9,753,569	\$41,143,569
Series 2010 WRMC CO	\$34,685,000	\$15,371,156	\$50,056,156
Series 2004 Refunding	\$9,450,000	\$2,569,750	\$12,019,750

SOLID WASTE DEBT SERVICE FUND

Expenditures	FY 2011
Principal - Long-term Debt	\$435,000
Interest - Long-term Debt	<u>\$260,500</u>
	\$695,500

Financing	
Transfer from Operating Fund	\$695,500
Other Revenue	<u>\$0</u>
	\$695,500

Projected Changes in Fund Balance	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$71,253	\$94,324
Plus Revenues:		
Transfer from Operating Fund	\$736,536	\$695,500
Other Revenue	<u>\$0</u>	<u>\$0</u>
Sub-Total Revenues:	\$736,536	\$695,500
Less Expenditures:		
Principal - Long-term Debt	\$435,000	\$435,000
Interest - Long-term Debt	<u>\$278,465</u>	<u>\$260,500</u>
Sub-Total Expenditures:	\$713,465	\$695,500
Estimated Fund Balance 9/30	<u>\$94,324</u>	<u>\$94,324</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$6,525,000	\$2,021,119	\$8,546,119
Less Annual Principal and Interest Payments	\$435,000	\$260,500	\$695,500
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$6,090,000</u>	<u>\$1,760,619</u>	<u>\$7,850,619</u>

Solid Waste - PE75

Principal & Interest By Series

FY 2010-2011	Principal	Interest	Total
	<u>\$435,000</u>	<u>\$260,500</u>	<u>\$695,500</u>
Series 2005A CO	\$435,000	\$260,500	\$695,500

Solid Waste - PE75

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$6,525,000</u>	<u>\$2,021,119</u>	<u>\$8,546,119</u>
Series 2005A CO	\$6,525,000	\$2,021,119	\$8,546,119

Solid Waste - PE75

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$6,090,000</u>	<u>\$1,760,619</u>	<u>\$7,850,619</u>
Series 2005A CO	\$6,090,000	\$1,760,619	\$7,850,619

**PARKING FACILITIES DEBT
SERVICE FUND**

Expenditures	FY 2011
Principal - Long-term Debt	\$640,000
Interest - Long-term Debt	<u>\$2,704,285</u>
	\$3,344,285

Financing	
Transfer from Operating Fund	\$1,575,385
Other Revenue	<u>\$0</u>
	\$1,575,385

Projected Changes in Fund Balance	FY 2010	FY 2011
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Estimated Fund Balance 10/01	\$2,980,185	\$2,009,000
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Plus Revenues:		
Transfer from Operating Fund	\$0	\$1,575,385
Other Revenue	<u>\$1,980,000</u>	<u>\$0</u>
Sub-Total Revenues:	\$1,980,000	\$1,575,385

Less Expenditures:		
Principal - Long-term Debt	\$300,000	\$640,000
Interest - Long-term Debt	<u>\$2,651,185</u>	<u>\$2,704,285</u>
Sub-Total Expenditures:	\$2,951,185	\$3,344,285

Estimated Fund Balance 9/30	<u>\$2,009,000</u>	<u>\$240,100</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$49,625,000	\$39,031,811	\$88,656,811
Less Annual Principal and Interest Payments	\$640,000	\$2,704,285	\$3,344,285
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$48,985,000</u>	<u>\$36,327,526</u>	<u>\$85,312,526</u>

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Parking Facilities Fund - PE62

Principal & Interest By Series

FY 2010-2011	Principal	Interest	Total
	<u>\$640,000</u>	<u>\$2,704,285</u>	<u>\$3,344,285</u>
Series 2007 Parking CO	\$480,000	\$1,056,300	\$1,536,300
Series 2009 WRMC Parking Rev CO	\$0	\$1,575,385	\$1,575,385
Series 2010A CO	\$160,000	\$72,600	\$232,600

Parking Facilities Fund - PE62

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$49,785,000</u>	<u>\$39,104,408</u>	<u>\$88,889,408</u>
Series 2007 Parking CO	\$20,535,000	\$14,775,513	\$35,310,513
Series 2009 WRMC Parking Rev CO	\$27,135,000	\$23,862,645	\$50,997,645
Series 2010A CO	\$2,115,000	\$466,250	\$2,581,250

Parking Facilities Fund - PE62

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$48,985,000</u>	<u>\$36,327,523</u>	<u>\$85,312,523</u>
Series 2007 Parking CO	\$20,055,000	\$13,719,213	\$33,774,213
Series 2009 WRMC Parking Rev CO	\$27,135,000	\$22,287,260	\$49,422,260
Series 2010A CO	\$1,795,000	\$321,050	\$2,116,050

STATE REVOLVING LOAN DEBT SERVICE FUND

Expenditures		FY 2011
Principal - Long-term Debt		\$13,410,000
Interest - Long-term Debt		<u>\$4,909,981</u>
		\$18,319,981

Financing		
Transfer from Operating Fund		\$18,499,100
Other Revenue		<u>\$0</u>
		\$18,499,100

Projected Changes in Fund Balance	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$9,510,429	\$12,759,703

Plus Revenues:			
	Transfer from Operating Fund	\$26,066,587	\$18,499,100
	Other Revenue	<u>\$0</u>	<u>\$0</u>
	Sub-Total Revenues:	\$26,066,587	\$18,499,100

Less Expenditures:			
	Principal - Long-term Debt	\$15,010,000	\$13,410,000
	Interest - Long-term Debt	<u>\$7,807,313</u>	<u>\$4,909,981</u>
	Sub-Total Expenditures:	\$22,817,313	\$18,319,981

Estimated Fund Balance 9/30	<u>\$12,759,703</u>	<u>\$12,938,822</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$227,715,000	\$45,798,809	\$273,513,809
Less Annual Principal and Interest Payments	\$13,410,000	\$4,909,981	\$18,319,981
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$214,305,000</u>	<u>\$40,888,828</u>	<u>\$255,193,828</u>

SRLF - PE15

Principal & Interest By Series

	Principal	Interest	Total
FY 2010-2011	<u>\$13,410,000</u>	<u>\$4,909,981</u>	<u>\$18,319,981</u>
Series 2001 SRLF	\$385,000	\$191,313	\$576,313
Series 2002 SRLF	\$1,565,000	\$899,821	\$2,464,821
Series 2005 SRLF	\$360,000	\$116,298	\$476,298
Series 2005A CW SRLF	\$515,000	\$296,095	\$811,095
Series 2005B Installment DWSRF	\$2,970,000	\$1,356,515	\$4,326,515
Series 2007A WSS SRLF	\$1,515,000	\$671,920	\$2,186,920
Series 2007B WSS SRLF	\$2,175,000	\$330,618	\$2,505,618
Series 2009 WSSR DWSRF	\$810,000	\$0	\$810,000
Series 2010A WSSR DWSRF	\$1,810,000	\$625,936	\$2,435,936
Series 2010B WSSR CWSRF	\$1,305,000	\$421,467	\$1,726,467

SRLF - PE15

10/01 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$227,715,000</u>	<u>\$45,798,806</u>	<u>\$273,513,806</u>
Series 2001 SRLF	\$5,125,000	\$1,202,764	\$6,327,764
Series 2002 SRLF	\$23,310,000	\$6,246,295	\$29,556,295
Series 2005 SRLF	\$6,130,000	\$1,023,869	\$7,153,869
Series 2005A CW SRLF	\$9,570,000	\$2,560,890	\$12,130,890
Series 2005B Installment DWSRF	\$53,190,000	\$11,705,309	\$64,895,309
Series 2007A WSS SRLF	\$30,610,000	\$6,575,803	\$37,185,803
Series 2007B WSS SRLF	\$15,515,000	\$1,286,777	\$16,801,777
Series 2009 WSSR DWSRF	\$16,265,000	\$0	\$16,265,000
Series 2010A WSSR DWSRF	\$40,000,000	\$8,691,672	\$48,691,672
Series 2010B WSSR CWSRF	\$28,000,000	\$6,505,427	\$34,505,427

SRLF - PE15

9/30 Principal & Interest

Outstanding by Series	Principal	Interest	Total
	<u>\$214,305,000</u>	<u>\$40,888,824</u>	<u>\$255,193,824</u>
Series 2001 SRLF	\$4,740,000	\$1,011,451	\$5,751,451
Series 2002 SRLF	\$21,745,000	\$5,346,474	\$27,091,474
Series 2005 SRLF	\$5,770,000	\$907,571	\$6,677,571
Series 2005A CW SRLF	\$9,055,000	\$2,264,795	\$11,319,795
Series 2005B Installment DWSRF	\$50,220,000	\$10,348,794	\$60,568,794
Series 2007A WSS SRLF	\$29,095,000	\$5,903,883	\$34,998,883
Series 2007B WSS SRLF	\$13,340,000	\$956,159	\$14,296,159
Series 2009 WSSR DWSRF	\$15,455,000	\$0	\$15,455,000
Series 2010A WSSR DWSRF	\$38,190,000	\$8,065,737	\$46,255,737
Series 2010B WSSR CWSRF	\$26,695,000	\$6,083,960	\$32,778,960

GOLF DEBT SERVICE FUND

Expenditures	FY 2011
Principal - Long-term Debt	\$130,000
Interest - Long-term Debt	<u>\$104,000</u>
	\$234,000

Financing	
Transfer from Operating Fund	\$236,672
Other Revenue	<u>\$0</u>
	\$236,672

Projected Changes in Fund Balance	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$1,113,537	\$1,371,693

Plus Revenues:		
	Transfer from Operating Fund	\$331,846
	Other Revenue	<u>\$245,000</u>
	Sub-Total Revenues:	\$576,846

Less Expenditures:		
	Principal - Long-term Debt	\$207,466
	Interest - Long-term Debt	<u>\$111,224</u>
	Sub-Total Expenditures:	\$318,690

Estimated Fund Balance 9/30	<u>\$1,371,693</u>	<u>\$1,374,365</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$2,615,000	\$886,700	\$3,501,700
Less Annual Principal and Interest Payments	\$130,000	\$104,000	\$234,000
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$2,485,000</u>	<u>\$782,700</u>	<u>\$3,267,700</u>

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Golf - D102

Principal & Interest By Series

FY 2010-2011	Principal	Interest	Total
	<u>\$130,000</u>	<u>\$104,000</u>	<u>\$234,000</u>
Series 2010A CO	\$130,000	\$104,000	\$234,000

Golf - D102

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,745,000</u>	<u>\$990,700</u>	<u>\$3,735,700</u>
Series 2010A CO	\$2,745,000	\$990,700	\$3,735,700

Golf - D102

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$2,485,000</u>	<u>\$782,700</u>	<u>\$3,267,700</u>
Series 2010A CO	\$2,485,000	\$782,700	\$3,267,700

**WATER REVENUE DEBT SERVICE
FUND**

Expenditures

Principal - Long-term Debt		FY 2011
		\$43,315,000
Interest - Long-term Debt		<u>\$25,342,605</u>
		\$68,657,605

Financing

Transfer from Operating Fund		\$69,944,349
Other Revenue		<u>\$0</u>
		\$69,944,349

Projected Changes in Fund Balance

	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$29,103,012	\$32,334,604
Plus Revenues:		
Transfer from Operating Fund	\$58,864,198	\$69,944,349
Other Revenue	<u>\$0</u>	<u>\$0</u>
Sub-Total Revenues:	\$58,864,198	\$69,944,349
Less Expenditures:		
Principal - Long-term Debt	\$33,890,000	\$43,315,000
Interest - Long-term Debt	<u>\$21,742,606</u>	<u>\$25,342,605</u>
Sub-Total Expenditures:	\$55,632,606	\$68,657,605
Estimated Fund Balance 9/30	<u>\$32,334,604</u>	<u>\$33,621,348</u>

	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$543,770,000	\$176,380,120	\$720,150,120
Less Annual Principal and Interest Payments	\$43,315,000	\$25,342,605	\$68,657,605
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$500,455,000</u>	<u>\$151,037,515</u>	<u>\$651,492,515</u>

Water Revenue - PE47**Principal & Interest By Series**

FY 2011	Principal	Interest	Total
	<u>\$43,315,000</u>	<u>\$25,342,605</u>	<u>\$68,657,605</u>
Series 2001 Revenue	\$2,140,000	\$1,043,613	\$3,183,613
Series 2003 Water Refunding/Improvements	\$3,795,000	\$2,131,981	\$5,926,981
Series 2003A Water Refunding	\$9,985,000	\$1,805,738	\$11,790,738
Series 2005 Water Refunding and Improvement	\$2,820,000	\$5,168,475	\$7,988,475
Series 2005A Water Refunding	\$7,385,000	\$2,840,625	\$10,225,625
Series 2007 Water & Sewer Revenue Bonds	\$3,475,000	\$4,450,875	\$7,925,875
Series 2008 Water & Sewer Refunding	\$2,190,000	\$1,507,768	\$3,697,768
Series 2010 WSSR Refunding Bonds	\$9,735,000	\$4,426,275	\$14,161,275
Series 2010C Water and Sewer Revenue Bonds	\$1,790,000	\$1,967,256	\$3,757,256

Water Revenue - PE47**10/01 Principal & Interest**

Outstanding by Series	Principal	Interest	Total
	<u>\$543,770,000</u>	<u>\$176,380,120</u>	<u>\$720,150,120</u>
Series 2001 Revenue	\$20,490,000	\$7,258,838	\$27,748,838
Series 2003 Water Refunding/Improvements	\$43,005,000	\$14,839,984	\$57,844,984
Series 2003A Water Refunding	\$40,440,000	\$4,649,469	\$45,089,469
Series 2005 Water Refunding and Improvement	\$103,895,000	\$30,845,900	\$134,740,900
Series 2005A Water Refunding	\$60,505,000	\$18,077,125	\$78,582,125
Series 2007 Water & Sewer Revenue Bonds	\$90,755,000	\$43,952,375	\$134,707,375
Series 2008 Water & Sewer Refunding	\$39,955,000	\$11,824,979	\$51,779,979
Series 2010 WSSR Refunding Bonds	\$98,855,000	\$22,397,263	\$121,252,263
Series 2010C Water and Sewer Revenue Bonds	\$45,870,000	\$22,534,187	\$68,404,187

Water Revenue - PE47**9/30 Principal & Interest**

	Principal	Interest	Total
Outstanding by Series	<u>\$500,455,000</u>	<u>\$151,037,514</u>	<u>\$651,492,514</u>
Series 2001 Revenue	\$18,350,000	\$6,215,225	\$24,565,225
Series 2003 Water Refunding/Improvements	\$39,210,000	\$12,708,003	\$51,918,003
Series 2003A Water Refunding	\$30,455,000	\$2,843,731	\$33,298,731
Series 2005 Water Refunding and Improvement	\$101,075,000	\$25,677,425	\$126,752,425
Series 2005A Water Refunding	\$53,120,000	\$15,236,500	\$68,356,500
Series 2007 Water & Sewer Revenue Bonds	\$87,280,000	\$39,501,500	\$126,781,500
Series 2008 Water & Sewer Refunding	\$37,765,000	\$10,317,211	\$48,082,211
Series 2010 WSSR Refunding Bonds	\$89,120,000	\$17,970,988	\$107,090,988
Series 2010C Water and Sewer Revenue Bonds	\$44,080,000	\$20,566,931	\$64,646,931

STORMWATER UTILITY DEBT SERVICE FUND

Expenditures	FY 2011
Principal - Long-term Debt	\$1,515,000
Interest - Long-term Debt	<u>\$2,857,761</u>
	\$4,372,761

Financing	
Transfer from Operating Fund	\$3,872,761
Other Revenue	<u>\$0</u>
	\$3,872,761

Projected Changes in Fund Balance	FY 2010	FY 2011
Estimated Fund Balance 10/01	\$2,584,757	\$4,032,837

Plus Revenues:		
	Transfer from Operating Fund	\$5,706,988
	Other Revenue	<u>\$300,000</u>
	Sub-Total Revenues:	\$6,006,988

Less Expenditures:		
	Principal - Long-term Debt	\$1,445,000
	Interest - Long-term Debt	<u>\$3,113,908</u>
	Sub-Total Expenditures:	\$4,558,908

Estimated Fund Balance 9/30	<u>\$4,032,837</u>	<u>\$3,532,837</u>
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	Principal	Interest	Total
Outstanding Principal and Interest 10/01	\$67,345,000	\$42,568,785	\$109,913,785
Less Annual Principal and Interest Payments	\$1,515,000	\$2,857,761	\$4,372,761
Plus Any New Issues	\$0	\$0	\$0
Outstanding Principal and Interest 9/30	<u>\$65,830,000</u>	<u>\$39,711,024</u>	<u>\$105,541,024</u>

Storm Water Utility - D149

Principal & Interest By Series

FY 2010-2011	Principal	Interest	Total
	<u>\$1,515,000</u>	<u>\$2,857,761</u>	<u>\$4,372,761</u>
Series 2007 Drainage Utility Revenue	\$570,000	\$1,111,775	\$1,681,775
Series 2009 Drainage Utility Revenue	\$945,000	\$1,745,986	\$2,690,986

Storm Water Utility - D149

10/01 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$67,345,000</u>	<u>\$42,568,782</u>	<u>\$109,913,782</u>
Series 2007 Drainage Utility Revenue	\$23,055,000	\$15,584,981	\$38,639,981
Series 2009 Drainage Utility Revenue	\$44,290,000	\$26,983,801	\$71,273,801

Storm Water Utility - D149

9/30 Principal & Interest

	Principal	Interest	Total
Outstanding by Series	<u>\$65,830,000</u>	<u>\$39,711,021</u>	<u>\$105,541,021</u>
Series 2007 Drainage Utility Revenue	\$22,485,000	\$14,473,206	\$36,958,206
Series 2009 Drainage Utility Revenue	\$43,345,000	\$25,237,815	\$68,582,815

CAPITAL PROJECTS PLAN FY2011

In order to study, acquire, replace, design, and construct various capital improvements, the City of Fort Worth utilizes proceeds from: general obligation bonds, revenue bonds, commercial paper notes, the Capital Projects Reserve Fund, the State Revolving Loan Fund, Federal and State grants, gas well revenues, private contributions/assessments, tax notes, and certificates of obligation. These improvements may include new construction or an expansion, upgrade, replacement, or other addition designed to improve or extend the value of City assets or enhance service capacity and visual environment. Capital improvements are expected to have an ordinary useful life of at least 15-20 years, which is the approximate time required to repay the bonds issued to fund a specific improvement. The City has literally hundreds of capital projects in various stages that include: project planning, site exploration/analyses/selection, right-of-way and/or property acquisition, public education hearing, utility relocation, site preparation, project preparation, design, construction, and inspection. The projects listed on the following pages are in various stages and are scheduled for project initiation, design, construction award and/or completion in fiscal year 2011.



COST OF ADMINISTRATION AND OPERATING IMPACTS

General Fund:

The General Fund is the largest fund in the City of Fort Worth with the largest amount of revenue in the overall City budget. Several positions in the General Fund are directly involved with capital projects and, as a result, are funded by capital projects funds. However, in some departments, some positions devote only a partial amount of time to administering capital projects, and as a result, the General Fund absorbs the capital project related personnel costs. The Parks and Community Services Department has six positions involved in the administration of parks, community facilities, and related capital projects. The total cost of administering these projects is estimated to be \$594,401, of which \$251,842, or 42% is charged to capital project funds. The remainder of the cost is absorbed by the General Fund budget.

**CAPITAL PROJECTS PLAN
FY2011**



One full time equivalent position is involved in the administration of capital projects in the Information Technology Solutions Department, and the total cost of administering these projects is estimated to be \$80,000, which is absorbed by the IT Solutions operating budget. In the Library Department, the library facilities manager is involved in the administration of capital projects, and the total cost of administering this project is estimated to be \$18,847, which is absorbed by the General Fund budget. In addition to administrative and management staff time, two full positions and a half position are involved in the administration of capital projects in the Planning and Development Department. The total cost of administering these projects is estimated to be \$221,436, which is absorbed by the General Fund budget. In the Fire Department, three positions are involved in the administration of capital projects, and the total cost of administering these projects is estimated to be \$18,133, which is absorbed by the General Fund budget.



CAPITAL PROJECTS PLAN FY2011

Capital Projects Services Fund:

The Transportation and Public Works Department (TPW) of the City of Fort Worth manages the internal service Capital Projects Services Fund. Through this fund, the department provides comprehensive engineering services for the City's infrastructure/capital projects both internally to TPW and to other City departments that request their service. Services provided include: design, mapping, project management, surveying, quality control testing, construction management, inspection, and right-of-way and easement services. In addition to serving the department's own internal needs, engineering related services will be provided to the Water and Wastewater, Aviation, and Parks and Community Services departments during FY 2011. The Capital Projects Services Fund has 145 positions authorized in the FY 2011 Budget, which will be devoted to supporting capital project delivery services in customer departments. The Capital Projects Services Fund derives its revenue from projects in the Capital Improvement Programs (CIP).



Water and Sewer Fund:

The Water and Sewer Department of the City of Fort Worth provides safe and reliable water and sewer services to residential, commercial, industrial, and wholesale customers. The Water and Sewer Fund is an enterprise fund, whereby revenues collected from the provision of water and sewer services recover operating costs and debt service costs. In the Water Department, several positions are directly involved with capital projects. Approximately 53 positions in the Water and Sewer Department are directly engaged in design, inspection, and contract administration of water and wastewater projects. The total cost of administering these construction projects is estimated to be \$3.3 million, of which \$1.3 million or 40% is charged to capital projects funds. The remainder of the cost is absorbed by the Water and Sewer Operating Fund.

At the same time, the cash financing costs and the debt service costs associated with the financing of water and wastewater capital projects are absorbed by the Water and Wastewater Operating Fund. These costs are comprised of two components: a) debt that must be paid annually on revenue bonds issued to finance the projects, and b) the cash financing allotted in the annual budget to fund rehabilitation projects on existing infrastructure. The Water Department has budgeted approximately \$48.67 million for cash financing for FY 2011.

CAPITAL PROJECTS PLAN FY2011

Municipal Airports Fund:

The Municipal Airports Fund is an enterprise fund, whereby revenues support the fund's activities and are collected principally through the lease of hangars, terminal building rental, landing fees and fuel surcharges at each of the City's three airports. The Aviation Department, which manages the Municipal Airports Fund, relies on this fund to finance the promotion, development, maintenance and protection of all City aviation facilities, services, and assets. In this fund, two positions are directly involved with airport capital projects, and the total administrative cost for these construction projects is estimated to be \$88,000, which is absorbed by the Municipal Airports Fund.



ANNUAL OPERATING IMPACTS OF CAPITAL PROJECTS:

Upon completion, many capital projects will impact the operating budget. In some cases, there will be an increase in operating expenditures to fund personnel, supplies, utilities, and/or contractual services associated with the operation of a facility, such as a library or a fire station. For example, it is anticipated that the new northwest branch library operational costs for a full year will be \$1,162,371 for personnel, equipment, and other expenses, based on the FY 2011 Budget.

At the same time, upon completion, many projects will not impact the operating budget, as they are not additional or new improvements but represent an upgrade, renovation, or reconstruction of an existing project or facility due to aging and deterioration. For example, the reconstruction of neighborhood streets or major arterials with bond monies will not impact the operating budget, as no maintenance will be necessary during the warranty period. Conversely, it is not anticipated that any savings will result in the street maintenance budget of the General Fund. Due to the magnitude of streets in need of repair, any savings realized on maintenance costs from reconstructing streets with bond funds will be redirected and fully utilized on maintenance or reconstruction efforts for the inventory of other streets in poor condition that could not be included in bond programs.

**CAPITAL PROJECTS PLAN
FY2011**



2008 Capital Improvement Program: \$150M

In May of 2008, the citizens of Fort Worth voted to approve a \$150 million bond program, which was a single proposition for Streets and Related Improvements only. Improvements included: neighborhood streets, arterials, bridges, traffic signals, intersection improvements, and transportation grant matches. Public Art funds were included to support public art components in some of these projects.

2006 Critical Capital Needs Program:

In December 2006, \$150 million of crucial and time sensitive capital needs were identified, and the City Council approved the planned sale of Certificates of Obligation over the subsequent six year period to address these needs. Improvements included: neighborhood and arterial streets; transportation grant matches; land acquisitions for the 121 Toll Way project; and a new fire station, among other projects. Public Art funds were included to support public art components in some of these projects.

2004 Capital Improvement Program: \$ 273.5M

In February of 2004, the citizens of Fort Worth voted to approve a \$273.5 million bond program. All six propositions in the proposed package passed successfully. Voters authorized bonds for improvements in program areas by specific propositions, as follows:

Street and Storm Sewer Improvements.....	\$232,900,000
Parks, Recreation, and Community Services Improvements.....	21,615,000
Library System Improvements.....	4,490,000
Fire Safety Improvements.....	12,635,000
Telecommunications System Improvements.....	1,195,000
Public Health Facilities Improvements.....	665,000
Total 2004 Bond Program:	\$273,500,000

CAPITAL PROJECTS PLAN FY2011

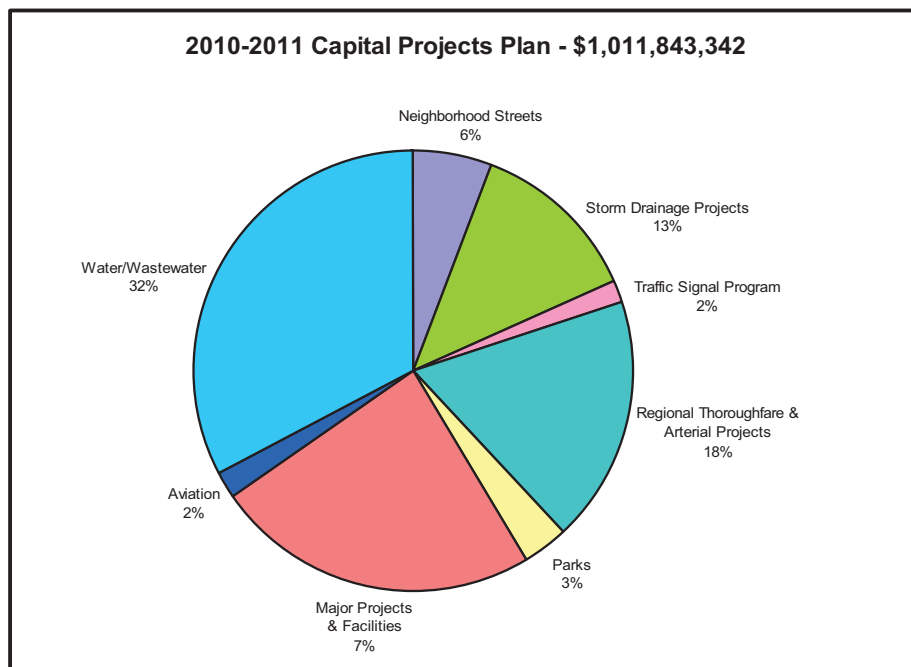
Public Art funds were included to support public art components in some of these projects. Visit the City's website at www.fortworthgov.org for more information regarding projects in the City of Fort Worth capital programs. Click on the diamond-shaped orange sign which reads "Find Construction Projects".

Fort



Worth Public Art Program:

In September of 2001, the City Council adopted an ordinance which specified that 2% of eligible bond proceeds and also 2% of water and wastewater cash financing of capital projects will be set-aside to fund the design and fabrication of public art components integrated into capital projects. Public art funds have been authorized by the City Council in several subsequent capital programs to include: the 2004 Bond Program; the Critical Capital Needs Program approved in 2006; the 2008 Bond Program, as well as Street Improvements funded with unrestricted gas well revenues. In conjunction with approved bond projects or other City capital projects, recommendations for specific art projects or art components and the related funding are made to the City Council by the Fort Worth Public Art Commission.



STREET AND DRAINAGE IMPROVEMENTS

Projects include improvements to traffic flow throughout the city, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares collectors, traffic signals, and storm drains. Primarily funded from the proceeds of Street Improvements Bonds approved in the 2004 Capital Improvement Program (CIP) and includes other funds as follows:

SWU (STorm Water Utility) FWHA (Federal Highway AdminiSTration) STEP (STate Transportation Enhancement Program) TCSP (Transportation and Community and SySTem Preservation) STP (Surface Transportation Program) STP-MM (Surface Transportation Program/Metropolitan Mobility) TRE (Trinity Railway Express) TIF (Tax Increments Financing) TxDOT (Texas Department of Transportation) NCTCOG (North Central Texas Council of Governments) CMAQ (CongeSTion Mitigation and Air Quality) HUD (US Dept of Housing and Urban Development) EDA (US Department of Economic Development) CFA (Community Facilities Agreement) CCPD (Crime Control & Prevention District)

Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT	Limits	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Oper. Impact
JEFF ST	N Sylvania Ave to Nelson Ave	\$683,808	2004 CIP	Sep-06	Winter 2009	Spring 2010	Summer 2011	N/A
NELSON AVE	Bird St to Dalford St	\$314,048	2004 CIP	Sep-06	Winter 2009	Spring 2010	Summer 2011	N/A
WESTCREEK DR	Medina Ave to Bilglade Ave	\$285,000	2004 CIP	Sep-06	Fall 2006	Fall 2008	Spring 2011	N/A
WESTCREEK DR	Bilglade Rd to Westfield Ave	\$1,664,277	2004 CIP	Sep-06	Fall 2006	Fall 2008	Spring 2011	N/A
HUDSON ST	Scott Ave to Bomar Ave	\$147,312	2004 CIP	Sep-06	Summer 2007	Fall 2008	Winter 2010	N/A
S PERKINS ST	Panola Ave to Hawlet St	\$313,632	2004 CIP	Sep-06	Summer 2007	Fall 2008	Winter 2010	N/A
HAZELINE RD	Rampart St to S Ayers Ave	\$433,300	2004 CIP	Sep-06	Summer 2007	Fall 2008	Winter 2010	N/A
COLLARD ST	Purington Ave to E Lancaster	\$314,141	2004 CIP	Sep-06	Summer 2007	Fall 2008	Winter 2010	N/A
COLLEGE AVE	Page St to W Capps St	\$318,384	2004 CIP	Sep-06	Summer 2008	Fall 2008	Spring 2011	N/A
ORANGE ST	Stanley Ave to Townsend Dr	\$166,320	2004 CIP	Sep-06	Summer 2008	Fall 2008	Spring 2011	N/A
LIPSCOMB ST	W Capps St to W Berry St	\$759,948	2004 CIP	Sep-06	Summer 2008	Fall 2008	Spring 2011	N/A
WAYSIDE AVE	N Dead End to W Cantey St	\$495,408	2004 CIP	Sep-06	Summer 2008	Fall 2008	Spring 2011	N/A
FAIN ST	N Beach St to Airport Fwy	\$267,600	2004 CIP	Sep-06	Summer 2008	Spring 2009	Winter 2010	N/A
FAIRVIEW ST	Airport Fwy to Maurice Ave	\$313,632	2004 CIP	Sep-06	Summer 2008	Spring 2009	Winter 2010	N/A
HARPER ST	S Dead End to Parrish Rd	\$375,120	2004 CIP	Sep-06	Summer 2008	Spring 2009	Winter 2010	N/A
KARNES ST	Airport Fwy to Race St	\$227,984	2004 CIP	Sep-06	Summer 2008	Spring 2009	Winter 2010	N/A
PRIMROSE AVE	Gwynne St to Eagle Dr	\$155,390	2004 CIP	Sep-06	Summer 2008	Spring 2009	Winter 2010	N/A
BYERS AVE	Belle Pl to Clover Ln	\$142,560	2004 CIP	Sep-06	Summer 2008	Winter 2009	Fall 2010	N/A
BYERS AVE	Kenley St to Camp Bowie	\$155,390	2004 CIP	Sep-06	Summer 2008	Winter 2009	Fall 2010	N/A
DEXTER AVE	Dorothy Ln to Sutter St	\$108,773	2004 CIP	Sep-06	Summer 2008	Winter 2009	Fall 2010	N/A
LAFAYETTE AVE	Clover Ln to Tremont Ave	\$247,104	2004 CIP	Sep-06	Summer 2008	Winter 2009	Fall 2010	N/A
OWASSO ST	Crestline Rd to Lafayette Ave	\$191,648	2004 CIP	Sep-06	Summer 2008	Winter 2009	Fall 2010	N/A
23RD ST, NW	Lee Ave to Lincoln Ave	\$439,116	2007 CO	Sep-07	Spring 2011	Summer 2011	Winter 2013	NA
23RD ST, NW	Columbus Ave to Hanna Ave	\$821,757	2007 CO	Sep-07	Spring 2011	Summer 2011	Winter 2013	NA
CALHOUN ST, N	NE 21st to NE 22nd	\$215,857	2007 CO	Sep-07	Spring 2010	Summer 2010	Winter 2012	NA
DAMON AVE	N Chandler Dr to N Riverside	\$158,220	2007 CO	Sep-07	Winter 2011	Summer 2011	Summer 2013	NA

STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Oper. Impact
HOLDEN ST	Race St to Murphy Street	\$292,949	2007 CO	Sep-07	Summer 2011	Winter 2011	Summer 2013	NA
JONES ST, N	E Northside Dr to NE 14th St	\$479,024	2007 CO	Sep-07	Spring 2010	Summer 2010	Winter 2012	NA
KEARNEY AVE	NW Loraine St to NW 35th St	\$838,380	2007 CO	Sep-07	Summer 2011	Winter 2011	Spring 2012	NA
LORAIN ST NW	Grayson Ave to Robinson St	\$1,387,319	2007 CO	Sep-07	Summer 2011	Winter 2011	Spring 2012	NA
LINCOLN AVE	16th St, NW to 23rd St NW	\$1,174,618	2007 CO	Sep-07	Summer 2011	Fall 2011	Spring 2013	NA
NW 22ND ST	Lincoln Ave to Pearl Ave	\$ 382,693	2007 CO	Sep-07	Summer 2011	Fall 2011	Spring 2013	NA
Mc LEMORE	Blandin St to N Chandler Dr	\$324,298	2007 CO	Sep-07	Summer 2011	Winter 2011	Summer 2013	NA
MENEFEE AVE	Azle Ave to NW 30th St	\$608,513	2007 CO	Sep-07	Summer 2011	Winter 2011	Spring 2012	NA
MURPHY ST	Blandin St to N Riverside Dr	\$465,803	2007 CO	Sep-07	Summer 2011	Winter 2011	Summer 2013	NA
PARSONS LN	Blue Mound Rd to Hardy St	\$699,205	2007 CO	Sep-07	Spring 2010	Fall 2010	Fall 2011	NA
REFUGIO AVE	22nd St NW to 25th St NW	\$757,215	2007 CO	Sep-07	Spring 2011	Summer 2011	Winter 2013	NA
CHICKERING AVE	Angus Dr to S W Blvd	\$685,836	2007 CO	Sep-07	Summer 2011	Winter 2011	Spring 2012	NA
MARKS PL	South West Blvd to W Vickery Blvd	\$1,377,970	2007 CO	Sep-07	Summer 2011	Winter 2011	Spring 2012	NA
WEYBURN Dr	Selkirk Dr to Selkirk Dr	\$839,430	2007 CO	Sep-07	Summer 2011	Winter 2011	Spring 2012	NA
29th ST	Bonnie Brae St to Fairview St	\$278,683	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
ASTER AVE	N Riverside Dr to Bolton St	\$149,881	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
BIRD ST	Bonnie Brae St to Bonnie Brae St	\$99,246	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
BIRD ST	N Riverside to Bonnie Brae St	\$217,650	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
BLUE FLAG LN	Buttonwood Dr to Whitewood Dr	\$389,045	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
BONNIE BRAE ST	E Belknap St to Yucca Ave	\$847,549	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
BONNIE BRAE CROSSOVER	Bonnie Brae St to Bonnie Brae St	\$44,565	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
BRYCE CANYON DR	Bryce Canyon Dr W to Bear Lake Dr	\$372,910	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
CLARY AVE	N Riverside to Seaman St	\$840,224	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
CONCORD ST	Bonnie Brae St to Bonnie Brae St	\$43,796	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
DALFORD ST	Bonnie Brae St to Bonnie Brae St	\$36,932	2007 CO	Sep-07	Fall 2010	Spring 2011	Winter 2012	NA
EAGLE DR	Gwynne St to Bolton St	\$570,120	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
FAIRVIEW ST	NE 28th St to Kimbo Rd	\$337,155	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
MARIGOLD AVE	N Riverside Dr to Bolton St	\$155,976	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
AVE M	Miller Ave to S Hughes Ave	\$511,316	2007 CO	Sep-07	Fall 2010	Summer 2011	Summer 2012	NA
BIDEKER AVE	MLK Freeway to Bishop	\$1,229,166	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
BRIGHT ST	E Berry St to Reed St	\$505,963	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
BURTON AVE	Vaughn Blvd to Campbell	\$761,237	2007 CO	Sep-07	Fall 2010	Spring 2011	Spring 2012	NA
CAPERS AVE	Stalcup Rd to Farrel Ln	\$282,755	2007 CO	Sep-07	Fall 2010	Summer 2011	Fall 2012	NA
EDGEWOOD TER S	Judy Ln to Hampshire Blvd	\$381,156	2007 CO	Sep-07	Fall 2010	Summer 2011	Summer 2012	NA
OSBORNE LN	S Hampshire Blvd to Old Handley Rd	\$398,393	2007 CO	Sep-07	Fall 2010	Summer 2011	Fall 2012	NA
RANSOM TER	Maceo Ln to Truman Dr	\$248,487	2007 CO	Sep-07	Fall 2010	Summer 2011	Fall 2012	NA
PLANT AVE	Craig St to Cravens Rd	\$492,240	2007 CO	Sep-07	Fall 2010	Summer 2011	Fall 2012	NA
VALLEY VISTA DR	100' S of HWY 10 to E Hurst Blvd (Hwy 10)	\$52,740	2007 CO	Sep-07	Fall 2010	Summer 2011	Summer 2012	NA
GLEMONT DR	West Creek Dr to Calousa Dr	\$618,169	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2011	NA

STREET AND DRAINAGE IMPROVEMENTS (cont.)

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Oper. Impact
GREENE AVE	SW Loop 820 to Rutland Ave	\$360,359	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2011	NA
INDIO ST	Frago Ct to S W Dead End	\$216,574	2007 CO	Sep-07	Summer 2010	Winter 2010	Spring 2012	NA
JENNIE Dr	Peggy Dr to Durniger Rd	\$270,359	2007 CO	Sep-07	Summer 2010	Winter 2010	Spring 2012	NA
MELODY ST	Tasman St to Edgecliff Rd	\$148,071	2008 CIP	Sep-07	Fall 2010	Spring 2012	Spring 2013	NA
NATCHEZ TRACE ST	Rock Dale Rd to Trimble Dr	\$391,798	2007 CO	Sep-07	Spring 2010	Fall 2010	Winter 2011	NA
ODESSA AVE	Wosley Dr to South Gate Dr	\$514,184	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2011	NA
PEGGY Dr	Jennie Dr to Durniger Rd	\$285,777	2007 CO	Sep-07	Summer 2010	Winter 2010	Spring 2012	NA
WHARTON Dr	Wedgemont Cir N to Walton Ave	\$282,909	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2011	NA
WONDER Dr	Winifred Dr to Walton Ave	\$340,638	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2011	NA
GARRICK AVE	SW Loop 820 to Wooton Dr	\$378,800	2007 CO	Sep-07	Spring 2010	Fall 2010	Winter 2011	NA
CLARKE AVE	Washington Terr to Hillcrest St	\$276,224	2007 CO	Sep-07	Fall 2009	Fall 2010	Fall 2011	NA
CURZON AVE	Sanguinet St to Neville St	\$659,916	2007 CO	Sep-07	Summer 2009	Fall 2010	Summer 2011	NA
FLETCHER AVE	Horne St to Bryant Irvin Rd N	\$686,142	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2012	NA
GOODMAN AVE	Horne St to Bryant Irvin Rd N	\$644,651	2007 CO	Sep-07	Fall 2009	Fall 2010	Winter 2012	NA
HASKELL ST	W 7th St to Mattison Ave	\$279,067	2007 CO	Sep-07	Summer 2009	Fall 2010	Summer 2011	NA
HERVIE ST	Collinwood Ave to Birchman Ave	\$363,305	2007 CO	Sep-07	Summer 2009	Fall 2010	Winter 2012	NA
LAKE COMO DR	Locke Ave to Curzon Ave	\$273,535	2007 CO	Sep-07	Summer 2009	Fall 2010	Winter 2012	NA
MATTISON AVE	Haskell St to Virginia Pl	\$608,846	2007 CO	Sep-07	Summer 2009	Fall 2010	Summer 2011	NA
WASHINGTON TERR	Modlin Ave to Clarke Ave	\$361,076	2007 CO	Sep-07	Fall 2009	Fall 2010	Fall 2011	NA
16th ST, NW	Clinton Ave to Cirle Park Blvd	\$306,013	2008 CIP	Sep-08	Fall 2010	Spring 2013	Spring 2014	NA
22nd ST, NW	Prairie Ave to McKinley Ave	\$286,270	2008 CIP	Sep-08	Fall 2010	Spring 2013	Spring 2014	NA
BELMONT AVE	NW 19th St to NW 20th St	\$355,369	2008 CIP	Sep-08	Fall 2010	Spring 2013	Spring 2014	NA
ODD ST	Belmont Ave to Grand Ave	\$187,556	2008 CIP	Sep-08	Fall 2010	Spring 2013	Spring 2014	NA
GOULDAVE	NW 14th St to NW 16th St	\$602,154	2008 CIP	Sep-08	Fall 2010	Spring 2013	Spring 2014	NA
HIGHLAND AVE	NW 18th St to Odd St	\$434,340	2008 CIP	Sep-08	Fall 2010	Spring 2013	Spring 2014	NA
BELLE PI	Collinwood Ave to Calmont Ave	\$542,926	2008 CIP	Sep-08	Fall 2010	Spring 2013	Summer 2014	NA
DOROTHY LN	Lafayette Ave to Byers Ave	\$434,340	2008 CIP	Sep-08	Fall 2010	Spring 2013	Summer 2014	NA
SUTTER ST	Crestline Rd to Lafayette Ave	\$394,855	2008 CIP	Sep-08	Fall 2010	Spring 2013	Summer 2014	NA
WESTERN AVE	Byrce Ave to El Campo Ave	\$454,083	2008 CIP	Sep-08	Fall 2010	Spring 2013	Summer 2014	NA
NORMONT CIR	Norma St to S Cul de Sac	\$197,427	2008 CIP	Sep-08	Summer 2011	Winter 2011	Summer 2012	NA
VINSON ST	Griggs Ave to S Hughes Ave	\$197,427	2008 CIP	Sep-08	Summer 2011	Winter 2011	Summer 2012	NA
LLOYD AVE	Vinson St to S Dead End	\$276,398	2008 CIP	Sep-08	Summer 2011	Winter 2011	Summer 2012	NA
FOX HOLLOW	Ranch View Rd to Overton Park E	\$345,498	2008 CIP	Sep-08	Summer 2010	Spring 2011	Spring 2011	NA
TANGLEWOOD TR	Bellaire Dr S to Overton Park Dr E	\$384,984	2008 CIP	Sep-08	Summer 2010	Spring 2011	Fall 2011	NA
CHAPARRAL LN	Bellaire Dr S to Overton Park Dr E	\$266,527	2008 CIP	Sep-08	Summer 2010	Spring 2011	Fall 2011	NA
KLEINERT ST	Tasman St to S Dead End	\$138,199	2008 CIP	Sep-08	Fall 2010	Spring 2012	Spring 2013	NA
TASMAN ST	Kleinert St to Melody St	\$128,328	2008 CIP	Sep-08	Fall 2010	Spring 2012	Spring 2013	NA
KENLEY ST	Pershing Ave to Birchman Ave	\$148,071	2008 CIP	Sep-08	Fall 2010	Winter 2013	Winter 2014	NA
NEVILLE ST	Pershing Ave to Calmont Ave	\$296,141	2008 CIP	Sep-08	Fall 2010	Winter 2013	Winter 2014	NA

STREET AND DRAINAGE IMPROVEMENTS (cont.)

H-10

Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Oper. Impact
WELLESLEY AVE	Hervie St to Faron St	\$582,411	2008 CIP	Sep-08	Fall 2010	Winter 2013	Winter 2014	NA
5TH AVE	W Bolt St to Flint St	\$276,398	2008 CIP	Sep-08	Spring 2011	Summer 2011	Summer 2012	NA
6TH AVE	W Seminary to W Beddell St	\$325,755	2008 CIP	Sep-08	Spring 2011	Summer 2011	Summer 2012	NA
BEDDELL ST, W	Hemphill St to S Adams St	\$681,125	2008 CIP	Sep-08	Spring 2011	Summer 2011	Summer 2012	NA
12TH ST, E	Calhoun St to Jones St	\$148,071	2008 CIP	Sep-08	Fall 2010	Fall 2012	Fall 2013	NA
HAWTHORNE AVE	E Dead End to Grainger St	\$306,013	2008 CIP	Sep-08	Fall 2010	Fall 2012	Fall 2013	NA
LISBON ST	Clover Ln to Clymer St	\$720,610	2008 CIP	Sep-08	Fall 2010	Fall 2012	Fall 2013	NA
MACIE AVE	NW 24th St to Azle Ave	\$444,212	2008 CIP	Nov-10	Summer 2011	Winter 2011	Spring 2014	NA
NW 24TH ST	Belle Ave to Dodge Ave	\$296,141	2008 CIP	Nov-10	Summer 2011	Winter 2011	Spring 2014	NA
BELLE AVE	NW 22nd St to NW 23rd St	\$306,013	2008 CIP	Nov-10	Summer 2011	Winter 2011	Spring 2014	NA
NW 23RD ST	Hanna Ave to Belle Ave	\$236,913	2008 CIP	Nov-10	Summer 2011	Winter 2011	Spring 2014	NA
RAY SIMON DR	Leming St to Dead End	\$187,556	2008 CIP	Feb-09	Spring 2011	Summer 2013	Summer 2014	NA
N JUDKINS ST	SH 121 WB to Noble Ave	\$325,755	2008 CIP	Feb-09	Spring 2011	Summer 2013	Summer 2014	NA
GROVER AVE	Dewey St to NE 32nd St	\$631,768	2008 CIP	Feb-09	Spring 2011	Summer 2013	Summer 2014	NA
WATAUGA CT E	Dead End E to Watauga Rd	\$78,971	2008 CIP	Feb-09	Spring 2011	Summer 2013	Summer 2014	NA
CHRISTINE AVE	Burchill Rd to Christine Ct	\$444,212	2008 CIP	Feb-09	Summer 2011	Winter 2012	Winter 2014	NA
CHRISTINE CT	Christine Ave to McKenzie St	\$197,427	2008 CIP	Feb-09	Summer 2011	Winter 2012	Winter 2014	NA
QUINN ST	Christine Ave to McKenzie St	\$325,755	2008 CIP	Feb-09	Summer 2011	Winter 2012	Winter 2014	NA
WOSLEY DR	SW Loop 820 to Odessa Ave	\$286,270	2008 CIP	Feb-09	Spring 2011	Summer 2013	Fall 2014	NA
RUTLAND AVE	Rector Ave to Cockrell Ave	\$167,813	2008 CIP	Feb-09	Spring 2011	Summer 2013	Fall 2014	NA
WAITS AVE	SW Loop 820 to Southgate Dr	\$276,398	2008 CIP	Feb-09	Spring 2011	Summer 2013	Fall 2014	NA
DOWDELL ST	Baylor St to MLK Frwy	\$325,755	2008 CIP	Feb-09	Spring 2011	Spring 2013	Spring 2011	NA
STRONG AVE	Vaughn Blvd to Campbell St	\$927,909	2008 CIP	Feb-09	Spring 2011	Spring 2013	Spring 2011	NA
HANGER AVE	Burchill Rd to Vaughn Blvd	\$612,025	2008 CIP	Feb-09	Spring 2011	Spring 2013	Spring 2011	NA
HANGER AVE	S Collard St to Dead End	\$375,112	2008 CIP	Feb-09	Spring 2011	Spring 2013	Spring 2011	NA
SCHIEFFER AVE	E Devitt Dr to New York Ave	\$473,826	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
MECCA ST	Fairway Dr to Wichita St	\$740,353	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
E MULKEY ST	S Jones St to S Frwy SR SB	\$266,527	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
MCCURDY ST	Dead End to E Vickery Blvd	\$424,469	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
MARION AVE	S Frwy SR SB to Evans Ave	\$227,042	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
MAY ST	W Cannon St to W Terrell Ave	\$246,784	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
W LEUDA ST	St Louis Ave to S Jennings Ave	\$217,170	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
BELZISE TER	Dead End to Ash Crescent St	\$562,668	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
ILLINOIS AVE	E Terrell Ave to E Pulaski St	\$266,527	2008 CIP	Feb-09	Fall 2010	Spring 2013	Spring 2014	NA
ORANGE ST	S Henderson St to Willing Ave	\$410,917	2007 CO	Jun-08	Fall 2009	Fall 2010	Winter 2012	NA
5TH AVE	W Biddison St to W Butler St	\$500,969	2007 CO	Jun-08	Fall 2009	Fall 2010	Winter 2012	NA
FRAZIER AVE	W Pafford St to Flint St	\$630,001	2007 CO	Jun-08	Fall 2009	Fall 2010	Winter 2012	NA
WAYSIDE AVE	Cleburne Rd to W Biddison St N	\$481,555	2007 CO	Jun-08	Fall 2009	Fall 2010	Winter 2012	NA
FRAZIER AVE	W Biddison St to W Ripy St	\$260,319	2007 CO	Jun-08	Fall 2009	Fall 2010	Winter 2012	NA

STREET AND DRAINAGE IMPROVEMENTS (cont.)

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Neighborhood Streets Rehabilitation Program (cont.)

PROJECT	Limits	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Oper. Impact
TEMPLETON DR	Bristol Rd to Merrimac St	\$307,650	2007 CO	Jun-08	Spring 2010	Spring 2011	Spring 2012	NA
WINGATE ST	Carroll St to Wimberly St	\$464,011	2007 CO	Jun-08	Spring 2010	Spring 2011	Spring 2012	NA

TOTAL: \$59,580,651

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY 10-11 Oper. Impact
TRAFFIC SIGNAL PROGRAM - Various Projects as identified	\$9,000,000	2004 CIP	May-04	Sep-11	Various	Various	\$22,500
RR Program: Sycamore School Road Quiet Zone Project	\$149,000	2004 CIP	Dec-06	Dec-07	Mar-08	Mar-11	N/A
RR Program: Magnolia Avenue Railroad Crossing Project	\$405,000	2004 CIP	Dec-06	Dec-07	Mar-08	Mar-11	N/A
CMAQ5 System Expansion Project	\$1,965,600	2004 CIP	Jun-06	Jun-08	Various	Oct-16	N/A
INTERSECTION PROGRAM - Various Projects as identified	3,000,000	2004 CIP	May-04	Jun-11	Various	Various	N/A
STREET LIGHT PROGRAM - Various Projects as identified	<u>1,600,000</u>	2004 CIP	Oct-05	Sep-14	Various	Various	<u>\$40,600</u>
TOTAL:	\$16,119,600						\$63,100

Regional Thoroughfare and Arterial Projects

Some of these projects are jointly funded by state and federal sources with some City participation.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY 10-11 Oper. Impact
HEMPHILL STREET (Vickery Blvd. to 13th Street) final design and construction. Construct 4-lane divided arterial roadway under Union Pacific Rail Road (UPRR) and IH-30.	\$9,705,000	2004 CIP	Oct-06	Winter 2010	Winter 2013	Summer 2014	N/A
SOUTHWEST PARKWAY - Continuation from Interstate 30 to City of Cleburne. Public meetings held in June, November, and December 2001; City Council approved an M&C for project planning and design services with Prime Strategies, Inc. on March 5, 2002. City's Locally Preferred Alternative selected in February 2003 and presented at the Public Hearing on the Environmental Impact Statement held on April 22, 2003. Available funding: \$500,000 - 98 CIP; \$500,000 - 93 CIP. \$49.5 million approved in 2004 CIP. \$39.5 million in federal grant funding approved January, 2004 by RTC, and \$10,000,000 Municipal Water Fund.	\$100,000,000	1993CIP, 1998 CIP, 2004 CIP, Municipal Water Fund, and Federal Funds	Mar-03	Dec-07	Feb-07	Dec-14	TBD
HULEN - Winnepeg to Cleburne Rd West	\$2,200,000	Gas Well Revenue	Summer 2009	Winter 2011	Summer 2011	Spring 2012	NA
THOMPSON ROAD - Flowertree to N. Riverside	\$2,500,000	Gas Well Revenue	Summer 2009	Spring 2011	Summer 2011	Summer 2012	NA
SILVER CREEK ROAD - Loop 820 to WSISD Entrance	\$1,512,000	2008 CIP	Summer 2009	Spring 2010	Spring 2011	Winter 2011	NA
N. BEACH - Golden Triangle to Keller Hicks	\$10,500,000	2008 CIP	Summer 2007	Summer 2010	Summer 2011	Winter 2013	NA
N. BEACH - Keller Hicks to Timberland	\$8,000,000	2008 CIP	Summer 2009	Winter 2010	Summer 2011	Summer 2012	NA
OLD DECATUR - Bailey-Boswell to Boaz	\$5,297,000	2008 CIP	Fall 2008	Fall 2010	Winter 2011	Winter 2011	NA
RAY WHITE - North Tarrant to Shiver	\$1,810,200	2008 CIP	Fall 2008	Spring 2011	Summer 2011	Fall 2012	NA
ROBERTSON - Boat Club to Lake Country	\$7,538,196	2008 CIP	Fall 2008	Spring 2011	Summer 2014	Summer 2015	NA
LAKESHORE - Wilbarger to Berry	\$6,905,000	2008 CIP	Fall 2008	Fall 2011	Winter 2013	Winter 2014	NA
HARLEY - Conservatory to Montgomery	\$8,460,238	2004 CIP	Winter 2007	Summer 2011	Summer 2013	Spring 2014	NA
SUMMER CREEK - Risinger to McPherson	\$3,456,553	2008 CIP	Summer 2008	Spring 2011	Summer 2011	Spring 2012	NA
AVONDALE-HASLET - E. of US 287 to BNSF RR	\$4,500,000	2008 CIP	Summer 2009	Winter 2011	Summer 2011	Fall 2012	NA
TIMBERLAND - Excelsior to US 377	\$7,500,000	2008 CIP	Fall 2010	Winter 2012	Spring 2012	Fall 2013	N/A
W. ROSEDALE - Forest Park to I-35	\$1,656,297	2007 CO	Spring 2008	Spring 2011	Fall 2011	Summer 2012	NA
TOTAL:	\$181,540,484						

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STREET AND DRAINAGE IMPROVEMENTS (cont.)

Storm Drainage Projects (Excluding Neighborhood Street Projects)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY2011 Oper. Impact
Robin-Denver Storm Drain Reconstruction	\$2,065,212	2004 CIP and SWU	4/1/2004	Nov-08	Oct-09	Jun-11	N/A
Morningside Neighborhood Drainage Improvements	\$1,600,000	2004 CIP and SWU	4/1/2004	Apr-08	Aug-08	Nov-10	N/A
Southland Terrace Drainage Improvements	\$2,300,000	2004 CIP and SWU	4/1/2004	Sep-07	May-09	Dec-10	N/A
Lebow Channel Watershed Improvements (ROW Acquisition)	\$5,900,000	2004 CIP and SWU	4/1/2004	Nov-10	N/A	Feb-17	N/A
Lebow Chanel Roadway Crossing Replacement	\$3,200,000	2004 CIP and SWU	11/1/2006	Jul-11	Jan-13	Nov-13	NA
Ryan Southeast Drainage Improvements	\$1,085,857	2004 CIP	4/1/2004	Nov-08	Jul-09	Oct-10	N/A
9700 Trinity Boulevard Culvert Improvements	\$2,500,000	2004 CIP and SWU	4/1/2004	Jun-11	Mar-12	Jun-13	N/A
Minor Drainage Project Contract A1 (Timberline)	\$2,742,814	SWU	4/1/2004	Apr-11	Aug-11	Jun-13	N/A
Minor Drainage Project Contract A6 (Monticello Park)	\$3,000,000	SWU	4/1/2004	Apr-11	Oct-12	Sep-13	N/A
Minor Drainage Project Contract B	\$1,646,686	2004 CIP and SWU	4/1/2004	Feb-11	Jun-11	May-13	N/A
Academy Boulevard Culvert Improvements	\$3,800,000	SWU	8/1/2006	Jan-12	Jun-12	Jun-13	N/A
Berkshire-Hallmark Drainage Improvements	\$7,200,000	SWU	8/1/2006	Aug-11	Feb-13	May-14	N/A
Butler-McClure Culvert Improvements	\$2,570,920	SWU	8/1/2006	Feb-11	Jul-11	Jul-12	N/A
5100 Cromwell Marine Creek Culvert Improvements	\$2,900,000	SWU	8/1/2006	Apr-11	Sep-11	Sep-12	N/A
Dry Branch Creek Phase 2 Detention Improvements	\$5,101,400	SWU	8/1/2006	Jul-12	Feb-13	Feb-14	N/A
East Como Channel Improvements	\$2,500,000	SWU	8/1/2006	May-11	May-13	Jul-14	N/A
East Harvey Ave. Storm Drain Reconstruction	\$657,839	SWU	8/1/2006	Jun-09	Nov-10	Mar-11	N/A
Far East Fort Worth Drainage Improvements	\$917,000	SWU	8/1/2006	Mar-11	Jun-11	Feb-14	N/A
Fossil Drive Drainage Improvements	\$2,000,000	SWU	8/1/2006	Apr-11	Jul-11	Aug-12	N/A
Glen Garden Drainage Improvements	\$2,775,000	SWU	8/1/2006	Aug-11	Jan-13	Nov-13	N/A
Hammond Street Drainage Improvements	\$1,800,000	SWU	8/1/2006	Apr-11	Sep-11	Aug-12	N/A
Kermit-Bonnie Drainage Improvements	\$150,000	SWU	8/1/2006	Sep-10	Feb-11	Jan-13	N/A
Loving Avenue Channel & Culvert Improvements	\$1,965,826	SWU	8/1/2006	Sep-11	Feb-13	Apr-14	N/A
Burchill Channel Improvements	\$2,100,000	SWU	8/1/2006	Jun-11	Feb-13	Feb-14	N/A
Mercado Channel Improvements	\$2,300,000	SWU	8/1/2006	Feb-13	Dec-13	Oct-14	N/A
4600 Merida Drainage Improvements	\$400,000	SWU	8/1/2006	Sep-10	Feb-11	Jan-13	N/A
Milam-Robinhood Drainage Improvements	\$1,388,000	SWU	8/1/2006	Mar-11	Feb-13	Feb-14	N/A
Quail Run Drainage Improvements	\$293,250	SWU	8/1/2006	Mar-11	Jul-11	Aug-12	N/A
Sarita Channel Rehabilitation	\$250,000	SWU	8/1/2006	Jul-11	Feb-12	Jan-13	N/A
Scott-Sunset Drainage Improvements	\$920,000	SWU	8/1/2006	May-11	Jan-13	Dec-13	N/A
Terminal-Deen Storm Drain Extension	\$4,024,000	SWU	8/1/2006	Jan-11	Apr-11	Mar-12	N/A
Tony's Creek Detention Pond Rehabilitation	\$396,750	SWU	8/1/2006	Feb-12	Feb-13	Feb-14	N/A
150 Victorian Drive Drainage Improvements	\$115,000	SWU	8/1/2006	Jul-11	Feb-12	May-14	N/A
Wedgwood Storm Drain Deleted Extensions	\$3,400,000	SWU	8/1/2006	May-11	Feb-13	May-14	N/A
Westcreek-Kellis Park Drainage Improvements	\$1,767,895	SWU	8/1/2006	Nov-10	Mar-11	Jan-12	N/A
Kings Oak Addition Drainage Improvements	\$1,150,000	SWU	8/1/2006	Apr-11	Jul-11	Aug-12	N/A

STREET AND DRAINAGE IMPROVEMENTS (cont.)

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Storm Drainage Projects (Excluding Neighborhood Street Projects) (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Contract Award Date	Projected Completion Date	FY2011 Oper. Impact
Waverly Park Drainage Improvements	\$500,000	SWU	8/1/2006	Sep-10	Feb-11	Jan-13	N/A
South Crestwood Drainage Improvements	\$292,606	SWU	8/1/2006	Sep-11	Feb-13	Jan-14	N/A
Edgehill Road Storm Drain Extension (6452 Waverly)	\$1,400,000	SWU	10/12/2006	Jun-11	Feb-13	Dec-13	N/A
Forest Park-Parkview Storm Drain Rehabilitation	\$10,044,108	SWU	10/12/2006	Nov-10	Apr-11	Jul-12	N/A
Meacham Blvd.-Mark IV Drainage Improvements	\$2,156,273	SWU	10/12/2006	May-11	Jun-13	Jun-14	N/A
Upper Sierra Vista Detention Improvements	\$1,400,000	SWU	10/12/2006	Nov-11	Feb-13	Dec-13	N/A
East Rosedale SC-2 Culvert Improvements (TxDOT)	\$3,200,000	SWU	10/12/2006	Feb-08	Jun-09	Mar-11	N/A
Raider Channel Improvements	\$1,173,278	SWU	10/12/2006	Apr-11	Feb-13	Apr-14	N/A
Cooks-Ederville Culvert Erosion Protection	\$790,355	SWU	10/12/2006	Mar-12	Dec-12	Dec-13	N/A
Randol Mill Culvert Improvements	\$1,294,409	SWU	12/19/2006	Jan-11	Feb-13	Mar-14	N/A
Provine Drainage Improvements	\$430,000	SWU	12/19/2006	Feb-11	Jul-11	Apr-12	N/A
Summercrest Court Drainage Improvements	\$866,876	SWU	10/1/2007	Nov-10	Apr-11	Apr-12	N/A
Westlake Drive Drainage Improvements	\$1,293,687	SWU	10/1/2007	Nov-11	Feb-13	Jan-14	N/A
Tulsa Way Drainage Improvements	\$1,354,150	SWU	10/1/2007	Mar-12	Feb-13	Jan-14	N/A
Crooked Lane Drainage Improvements	\$450,000	SWU	10/1/2007	Oct-11	Feb-13	Dec-13	N/A
Cedar Breaks Storm Drain Extension	\$721,007	SWU	10/1/2007	Sep-11	Feb-13	Jan-14	N/A
Lochwood Court Drainage Improvements	\$555,186	SWU	10/1/2007	Jul-11	Feb-13	Jan-14	N/A
Ruidosa-Bandera Storm Drain Improvements	\$490,000	SWU	10/1/2007	Jun-10	Nov-10	May-11	N/A
Eastern Hills Phase 1 Drainage Improvements	\$5,600,000	SWU	12/3/2007	Nov-11	Mar-12	Mar-13	N/A
Bellaire Park Court Storm Drain Improvements	\$517,410	SWU	4/1/2008	Nov-11	Feb-13	Jan-14	N/A
High Water Warning System Installation	\$402,500	SWU	1/2/2009	Jun-06	Mar-11	Sep-11	N/A
Linda Lane Storm Drain Improvements	\$800,000	SWU	8/1/2006	Jul-10	Dec-10	Sep-11	N/A
Oakridge Terrace Drainage Improvements	\$412,500	SWU	8/1/2006	Jul-10	Dec-10	Sep-11	N/A
Harvey Street Park Storm Drain Rehabilitation	\$1,200,000	SWU	8/1/2006	Apr-11	Jul-11	May-12	N/A
Washington Heights Drainage Improvements	\$2,143,600	SWU	8/1/2006	Mar-12	Aug-13	Jun-14	N/A
Longstraw Channel Improvements	\$983,802	SWU	8/1/2006	Nov-10	Mar-12	Mar-13	N/A
Briarwood Outfall Erosion Protection	\$200,000	SWU	8/1/2006	Mar-11	Mar-13	Nov-13	N/A
West Downtown Storm Drain Structural Rehabilitation	\$3,400,000	SWU	12/3/2007	Sep-11	Feb-13	Feb-14	N/A
Arundel Storm Drain Improvements	\$938,198	SWU	8/1/2006	Jul-11	May-13	Feb-14	N/A
Carten Outfall Erosion Protection	\$1,234,519	SWU	8/1/2006	Nov-11	Feb-13	Jan-14	N/A
Oakwood Trail Storm Drain Extension	\$690,000	SWU	8/1/2006	May-11	Aug-11	Jun-12	N/A
Rolling Hills Addition Drainage Improvements	\$1,275,000	SWU	8/1/2006	May-11	Jan-12	Jul-13	N/A
TOTAL:	\$127,092,913						

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds.

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Operating Impact
HYDE PARK TRANSIT PLAZA AND NINTH STREET IMPROVEMENTS: Transit-oriented public plaza at Ninth and Throckmorton Streets, and streetscape improvements to Ninth Street between Houston and Jones Streets. Federal contribution for Hyde Park: \$1.6M Federal Transit Authority appropriation, \$1.184M CMAQ grant, and \$1.2M CMAQ grant, awarded to the "T". State contribution for Ninth Street: \$1.125M TxDOT STEP grant awarded to the City. The City and the "T" share local matching funds totaling \$680,500 each.	5,000,000	FTA / Cert. of Oblig./TxDOT/The T	Jan-04	Jan-07	Jun-10	Jan-11	N/A
MAGNOLIA VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Terrell on the north, and Allen on the south. The federal contribution is \$1,233,688, and the private local match from TIF #4 is \$308,422.	1,542,110	FHWA/Medical District TIF #4	Sep-05	Jan-11	Jun-11	Apr-12	N/A
HISTORIC HANDLEY: Design and construction of streetscape improvements between Handley and Kerr. The federal contribution is \$395,000.	392,000	FHWA	May-05	TBD	TBD	TBD	N/A
WEST SEVENTH IMPROVEMENTS: Pedestrian enhancements in the area generally bounded by W. 7th Street to the north, the Trinity River on the east, Lancaster Avenue to the south, and Foch Street to the west. The federal contribution is \$1,323,742.	1,654,678	FHWA/Private	Nov-07	TBD	TBD	TBD	N/A
LANCASTER PEDESTRIAN BRIDGE: Design and construction of a pedestrian bridge crossing the Trinity River adjacent to the Trinity Park / Mayfest area.	1,347,804	TxDOT	Nov-05	Jun-08	Sep-10	Oct-11	NA
MUSEUM WAY: Construction of pedestrian enhancements along Museum Way from Seventh Street to the Tarantula Railroad Tracks.	1,343,750	FHWA/Private	Jan-04	N/A	May-09	Jan-11	N/A
RIDGLEA VILLAGE: Design and construction of pedestrian and streetscape improvements in the Ridglea Urban Village. The federal contribution for this project is \$422,187 and a private local match of \$105,546.	527,733	FHWA/Private	Jun-03	Dec-11	May-12	TBD	N/A
WEST BERRY STREET: Extension of streetscape improvements along West Berry Street from the intersection with University extending east to the Grand Marc building at Waits Ave. NCTCOG Sustainable Development grant of \$2.4M requires 20% local match of \$600,000. TCU is contributing \$199,470. The ECFA funding of \$400,530 for Grand Marc is comprised of \$95,430 from Phoenix Property, Inc. and \$305,100 from the City.	3,000,000	NCTCOG/City/Private	Jun-06	Jan-11	May-11	Aug-12	N/A

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Operating Impact
TRINITY BLUFF: Streetscape improvements providing enhancements to a 30-acre urban redevelopment project located in downtown Fort Worth approximately one-half mile northeast of the Tarrant County Courthouse. NCTCOG Sustainable Development grant of \$1,050,900 requires a match of \$262,725 which is being provided by Trinity Bluff Development, LLC.	1,313,625	NCTCOG/Private	Jun-06	N/A	N/A	Jun-11	N/A
WEST ROSEDALE: Retrofit of West Rosedale providing a streetscape design scaled to desired development in the Fort Worth South District. NCTCOG Sustainable Development grant of \$300,000 requires a local match of \$75,000 provided through 2004 Capital Improvement Funds. Additional funding is needed.	375,000	NCTCOG/2004 CIP	Jun-06	Sep-10	Oct-10	Jan-12	N/A
MCADAMS/SIX POINTS: Streetscape improvements providing enhancements in the Six Points Village. NCTCOG Sustainable Development grant of \$320,000 requires a match of \$80,000 which is being provided by the New Development Fund. Project postponed until 2010.	400,000	NCTCOG/ New Development Fund	07/11/2006 Project postponed - Funding available 2010	TBD	TBD	TBD	N/A
URBAN VILLAGE FUNDING PROJECTS: Phase one of a two phased project implementing planning services in twelve urban villages was completed in Dec. 2007. Phase Two, design and construction of capital improvements in five of those villages, are listed below:							
(1) HEMPHILL/BERRY URBAN VILLAGE: Design and construction of streetscape improvements along Hemphill Street between Lowden on the north, and Shaw on the south.	773,571		Nov-08	Jan-11	Apr-11	Dec-11	N/A
(2) NEAR EAST SIDE URBAN VILLAGE: Design and construction of streetscape improvements along Lancaster Ave. generally between the I-35W underpass on the west, and HWY 287 on the east.	773,571	FHWA	Nov-08	Mar-11	Aug-11	Aug-12	N/A
(3) BERRY RIVERSIDE URBAN VILLAGE: Design and construction of streetscape improvements along East Berry St. between Yuma St. on the west and the bridge at Sycamore Creek on the east, intersection improvements at the intersection of East Berry St. and Riverside Dr. and Glenn Gardens and Riverside Dr.	773,571	FHWA	Nov-08	Jun-11	Oct-11	Oct-12	N/A
(4) SIX POINTS URBAN VILLAGE: Design and construction of streetscape improvements at the intersection of Belknap, Riverside, and Race Street.	773,571	FHWA	Nov-08	TBD	TBD	TBD	N/A

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MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Operating Impact
(5) SOUTH MAIN URBAN VILLAGE: Design and construction of streetscape improvements along South Main between the RR and I-30 underpass on the north, and Pennsylvania/Hattie on the south.	773,571	FHWA	Nov-08	TBD	TBD	TBD	N/A
FORT WORTH WAYFINDING PROJECT: Design and construction of overhead and pedestrian scale signage for the Cultural District, Stockyards and Downtown.	942,881	CMAQ/City/ Private	Nov-02	Sep-09	Feb-10	TBD	N/A
MODERN STREETCAR: Planning and design of modern streetcar starter alignment. RTC grant of \$1.6 million in CMAQ funds, requires a local match of \$400,000 provided by the 2004 Capital Improvement Funds (\$200,000) and the "T" (\$200,000). Additional funding is needed for construction.	2,000,000	CMAQ/2004 CIP/ the "T"	Dec-09	TBD	TBD	TBD	N/A
ROLLING HILLS TOWER: Replacement of guyed tower with a self-supporting tower in the southern segment of the city, engineered for the immediate and future equipment upgrades necessary to maintain the integrity of the Public Safety communications infrastructure.	2,348,958	2004 CIP/CCPD/ 2008 Bond Sales/ 2009 Bond Sales	Oct-07	Feb-08	Nov-09	Feb-11	N/A
SOUTHWEST COMMUNICATIONS TOWER: Constructing a self-supporting tower in the south western segment of the city and including the required radio system hardware and software to provide the necessary Public Safety communications infrastructure to planned annexations.	4,400,000	2009 Bond Sales/ 2010 Bond Sales	Oct-09	Feb-11	Dec-11	Sep-12	N/A
MICROWAVE SYSTEM PHASE 1 UPGRADE: Replace aging microwave system that has begun to suffer outages. System popvides the communications link between public safety radio users (Police, Fire, etc) and 911 Center and other dispatchers.	1,192,735	2009 Bond Sales/ 2010 Bond Sales	Jul-10	Sep-10	Dec-10	Oct-11	N/A
RADIO SYSTEM REPLACEMENT: Replacement of City of fort Worth Radio System infrastructure and subscriber devices supporting public safety, emergency management, and other customers. Schedule is contingent upon funding availability.	73,000,000	TBD	May-10	Jun-11	Oct-11	Mar-12	N/A
ERP PHASE 1 - HUMAN RESOURCES/PAYROLL: Replace current human resources, payroll and related administrative systems with an integrated Enterprise Resource Planning (ERP) system.	17,344,570	Tax Notes	Jul-06	Nov-07	Nov-08	Aug-11	\$1,118,949
ERP PHASE 2-FINANCE / PROCUREMENT: Replace current financial, procurement, budget and related administrative systems with an integrated Enterprise Resource Planning (ERP) system.	59,079,474	2010 Enterprise CIP CO 2011 Enterprise CIP CO	Jul-09	Jun-10	Oct-10	Oct-15	N/A

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Operating Impact
GUINN ELEMENTARY SCHOOL: Restore and renovate the elementary school building into training and workshop rooms. Provide preliminary concepts for commemorative area of original school. Phase I of the project is for external stabilization and utility work. A follow on phase will be needed for interior finish work.	2,050,000	EDA & State Grants	Jun-06	Dec-07	Apr-09	Feb-10	N/A
FIRE STATIONS Female Restrooms: Addition of female restrooms to existing fire stations.	735,000	2004 CIP	Jul-04	various	various	Jan-11	N/A
FIRE STATION #5: City purchased land to construct a new fire station to relocate existing fire station in Evans Ave. and Rosedale St. Redevelopment area.	3,664,000	CO	Jan-07	Dec-09	Mar-10	Jun-11	N/A
FIRE STATION IN SPINKS AIRPORT AREA: Purchase land and/or use airport property for new ARFF/Structural combined fire station.	3,500,000	Aviation gas revenues	Aug-10	Nov-11	Mar-12	Jun-13	N/A
NEIGHBORHOOD POLICE STATION #6 AND TRAFFIC DIVISION: Construction of new station and traffic facility on Nashville Avenue to replace the existing facility.	12,400,000	CCPD	Nov-04	Dec-07	Mar-09	Dec-10	N/A
POLICE HELICOPTER SUPPORT HANGAR: Construction of new hangar to relocate existing hangar to Meacham Airport. Design was complete, but objections to helicopter noise impact made the planned site unuseable. Searching for new site.	TBD	TBD	Apr-06	TBD	TBD	TBD	N/A
EAST MULTI-PURPOSE FACILITY AT WILL ROGERS MEMORIAL COMPLEX: Construction of a new multi-purpose parking garage/arena, renovation of an existing garage, construction of tunnels, and construction of a canopy covering the street.	35,000,000	Culture and tourism funds	Jan-08	Aug-10	Nov-10	Sep-12	N/A
CONSTRUCT EMERGENCY OPERATION CENTER: Renovate the first floor of the Zipper Building to make a new Joint Emergency Operation Center to be used by the City, County, and State.	2,300,000	various	Mar-10	Jun-10	Jun-10	Jan-11	N/A
RENOVATE RESTROOMS AT WILL ROBERT COLISEUM	500,000	Culture and tourism funds	Nov-10	Jun-11	Aug-11	Jan-12	N/A
INSTALL COMPREHENSIVE PARKING SYSTEM AT WILL ROGERS MEMORIAL COMPLEX: Install booths, gates, bollards, and other controls throughout the WRMC complex.	2,300,000	Culture and tourism funds	Jan-08	Dec-10	Feb-11	Oct-11	N/A
TOTAL:	\$243,522,173						

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WATER AND WASTEWATER IMPROVEMENTS

Water Projects

These projects include the construction, expansion, and upgrading of water treatment facilities, transmission lines, pump stations, and storage facilities. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **IF** (Impact Fees) **CP** (Commercial Paper - eventually converted to Water and Sewer revenue bonds)
DWSRF (Drinking Water State Revolving Fund) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Proj. Award Date	Projected Completion Date	FY2011 Operating Impact
WATER TREATMENT PLANTS (WTP)							
Eagle Mountain Water Treatment Plant 3.5 MG Clearwell (Design)	\$148,000	CP	Dec-10	Mar-11	NA	NA	NA
Eagle Mountain Water Treatment Plant 3.5 MG Clearwell (Construction)	\$2,500,000	DWSRF	NA	NA	Jul-11	Jul-12	NA
Holly Water Treatment Plant Chlorine Conversion (Construction)	\$3,624,250	DWSRF	Nov-10	Dec-11	Feb-12	Feb-13	NA
Holly Water Treatment Plant Ozonation and Expansion (Construction Management)	\$1,895,000	DWSRF	Feb-10	NA	NA	Mar-12	NA
North Holly Water Treatment Plant High Service Pump Station Discharge Header Piping Replacement (Construction)	\$3,890,865	DWSRF	Nov-10	Jan-12	Apr-12	Apr-13	NA
Rolling Hills Central Laboratory Duel Electrical Feed (Construction)	\$138,000	CP	NA	NA	Aug-10	Jan-11	NA
Rolling Hills Expansion 160 To 200 Mgd, Phase V (Chemical Feed & Administration Bldg.) (Engineering Amendment No. 2)	\$235,000	CP	Oct-07	Dec-10	NA	NA	NA
South Holly Water Treatment Plant High Service Pump Station Electrical Improvements (Eng/Construction)	\$4,781,740	DWSRF	Dec-10	Jan-12	May-12	May-13	NA
Westside Water Treatment Plant Raw Water Pipeline (Construction)	\$2,328,000	DWSRF	Oct-07	Jan-11	Sep-10	Apr-12	NA
TANKS & PUMP STATIONS							
Eastside II Pump Station & Transmission Mains (Engineering & ROW)	\$881,573	CP	Aug-09	Jul-11	NA	NA	NA
Eastside II Pump Station & Transmission Mains (Construction of Mains)	\$6,656,000	DWSRF	NA	NA	Aug-11	Jun-12	NA
Northside IV 1 MG Elevated Storage Tank (Construction)	\$1,944,500	CP	Aug-07	Dec-10	Apr-11	Apr-12	NA
Randol Mill Reservoir (Construction)	\$1,035,000	OB	Jun-10	Sep-10	Jan-11	Jan-12	NA
Repair/Repaint Alta Mesa Reservoir (Construction)	\$1,330,000	OB	NA	NA	Sep-09	Mar-11	NA
Replacement of the Southside Pump Station (Construction)	\$600,000	OB	Oct-06	Oct-10	Jan-11	Sep-11	NA
Tank Safety & Regulatory Improvements (Construction)	\$537,200	OB	NA	NA	Nov-10	May-11	NA
SECURITY & INFORMATION TECHNOLOGY							
Water Vulnerability Assessment Plan Impr (Westside/Rolling Hills)	\$2,200,000	CP	Mar-08	Dec-08	Nov-10	Aug-11	NA
Alert Notification Improvements at Village Creek	\$1,303,000	OB	N/A	N/A	Nov-10	Aug-11	NA
MAJOR TRANSMISSION MAIN							
Summer Creek 16-Inch Water Line from Risinger to McPherson	\$672,000	CP	Nov-10	Oct-11	TBD	TBD	NA
TCU Water Distribution Improvements-Part 2, 12-Inch Stadium Drive-P FU/NO CFA Rehab	\$805,000	CP	Nov-10	Oct-11	TBD	TBD	NA
16" Waterline in Bonds Ranch (Construction)	\$1,500,000	CP	Jun-02	Jun-06	TBD	TBD	N/A
36" Water Extension from FM 157 to Hwy 360, Phase II	\$3,354,446	CP	Mar-02	Aug-08	Jan-09	Mar-11	N/A
Landmark Quebec 16-Inch Water Extension	\$913,405	LWIF	May-08	Aug-09	Dec-09	Nov-10	N/A
Medical District Part 7: VA Hospital & Vandervoort's Dairy (Construction)	\$2,419,200	OB	Feb-02	Jun-09	Nov-09	Nov-10	N/A
Medical District Part 8: (Design)	\$110,000	CP	Jan-11	Sep-11	NA	NA	N/A
Meter Replacement Program	\$666,667	OB	Oct-10	NA	NA	Sep-11	N/A
SH-114 Relocation at TMS (Eng/Construction)	\$1,750,000	CP	Jul-10	Dec-10	Feb-11	Jul-11	N/A
SH-121T W & S Relocation, Part 2 (TSC Design) (Engineering Amendment No. 3)	\$300,000	CP	Aug-08	Nov-08	Mar-09	Feb-11	N/A
SH-121T W&S Relocation, Part 6, Vickery/Rutledge Waterline Rehabilitation (Construction)	\$114,200	CP	Apr-05	Nov-09	Feb-10	Mar-11	N/A
SH-121T W&S Relocation, Part 13, Alta Mesa & Dirks, 24" (KHA) (Construction)	\$2,457,000	CP	Apr-05	Sep-09	Dec-09	Oct-10	N/A
SH-121T W&S Relocation, Part 14, Brooklyn Heights West of University (Construction)	\$269,900	CP	Apr-05	Nov-09	Feb-10	Nov-10	N/A
SH-121T W&S Relocation, Part 15, South of Dirks to FM 1187, 36" and 12" WL (Summer Creek) (KHA) (Construction)	\$800,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A
SH-121T W&S Relocation, Part 16 - UPRR 12" (TSC) (Construction)	\$446,600	CP	NA	NA	Jun-10	Jun-11	N/A
SH-121T Hulen to Como Part 1 - Stonegate Bridge - 48" Waterline (Hulen to UPRR Property - KHA) (Construction)	\$3,273,551	CP	Apr-05	Nov-09	Jan-10	Jul-11	N/A
SH-121T Hulen to Como Part 2 - 36" (Construction)	\$1,008,000	CP	Apr-05	Jun-09	Sep-09	Nov-10	N/A
SH-121T Medical District Part 4: SHWTP to Medical District (42"/36" WL) (KHA) (Construction)	\$5,900,000	CP	Apr-05	Oct-09	Feb-10	Jun-11	N/A
SH-121T 48" WL Crossing Of UPRR Yard (KHA) (Construction)	\$4,480,000	CP	NA	NA	Jun-10	Jun-11	N/A
Water & Sewer Extension for Stonegate & Edwards Geren Ranch (Construction)	\$518,509	OB	Sep-07	May-09	Jan-10	Oct-10	N/A
Trinity River Vision, Central City, Uptown and Gateway (Construction)	\$1,512,000	CP	NA	NA	Apr-11	Apr-12	N/A
Vickery Street 36-inch Water Main	\$3,700,000	CP	Oct-10	Jul-11	Oct-11	Jul-12	N/A
Westside III and IV Extensions (Construction)	\$2,085,923	CP	Jan-08	Oct-09	Feb-10	Feb-11	N/A

WATER AND WASTEWATER IMPROVEMENTS

Water Projects

These projects include the construction, expansion, and upgrading of water treatment facilities, transmission lines, pump stations, and storage facilities. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **IF** (Impact Fees) **CP** (Commercial Paper - eventually converted to Water and Sewer revenue bonds)
DWSRF (Drinking Water State Revolving Fund) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Proj. Award Date	Projected Completion Date	FY2011 Operating Impact
DEVELOPMENT							
Community Facilities Agreement	\$2,500,000	CP	Oct-10	NA	NA	Sep-11	N/A
Sunset Circle and Timberland (Annexation)	\$319,225	OB	Jun-09	Feb-10	Jun-10	Jun-11	N/A
Annexation Projects	\$1,434,602	CP	Oct-10	NA	NA	Sep-11	N/A
MISCELLANEOUS							
Lake Worth Dredging (Design)	\$1,574,279	LWGAS	Dec-08	Dec-10	Jun-11	Jun-14	N/A
Miscellaneous Extensions (water)	\$2,000,000	CP	Oct-10	NA	NA	Sep-11	N/A
Miscellaneous Replacements (water)	\$1,000,000	OB	Oct-10	NA	NA	Sep-11	N/A
Water Street CIP / Maintenance Related Projects	\$34,206,424	OB	Oct-10	NA	NA	Sep-11	N/A
MAINTENANCE							
N/A							
OTHER CIP EXPENSES							
Public Art	\$943,848	OB	Sep-11	NA	NA	Sep-11	N/A
TOTAL:	\$119,782,050						

WATER AND WASTEWATER IMPROVEMENTS (Cont.)

Wastewater Projects

These projects include the construction, expansion, and upgrading of wastewater treatment facilities, collection mains, and lift stations. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **CWSRF** (Clean Water State Revolving Fund) **IF** (Impact Fees) **SET** (Settlement with US Gov.)
DWSRF/ARRA (Drinking Water State Revolving Fund/American Recovery and Reinvestment Act) **DOEG** (Dept of Energy Grant)
CP (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)
 SSO = Sanitary Sewer Overflows WWTP = Wastewater Treatment Plant SCADA = Supervisory Control and Data Acquisition System

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY2011 Operating Impact
WASTEWATER PLANT							
Mary's Creek Satellite WWTP (Walsh Ranch) Land Purchase	\$3,000,000	IF	Jan-10	NA	Jun-11	Jun-11	N/A
Riverside Sludge Removal From Remaining Digesters (Phase I) - Riverside WWTP (Construction)	\$4,600,000	SET	Jun-02	Jun-07	Jan-11	Jan-12	N/A
Riverside Sludge Removal From Remaining Digesters (Phase II) - Riverside WWTP (Construction)	\$1,200,000	OB	Jun-02	Jun-07	Jun-11	May-12	N/A
Riverside Digesters Lid Removal & Liquid Treatment - Riverside WWTP (Construction)	\$740,300	OB	Jun-02	Jun-07	Jan-11	Jan-12	N/A
Village Creek WWTP Energy Saving Performance Contract Phase V Section 1 (Johnson Controls Energy Design Build)	\$13,577,350	ESPC	Sep-08	Dec-10	Feb-10	Dec-12	N/A
Village Creek WWTP Energy Saving Performance Contract Phase V Section 2 (Johnson Controls Energy Design Build)	\$17,889,400	ESPC	Sep-08	Jun-11	Jul-10	Dec-12	N/A
Village Creek WWTP Energy Saving Performance Contract Phase VI (Johnson Controls Energy Design Build)	\$1,815,526	DOEG	Sep-08	Jun-11	Aug-10	Dec-12	N/A
Village Creek WWTP Biosolids Expansion Belt Filter Press (Construction)	\$1,090,347	CP	Nov-08	Apr-09	Sep-09	Nov-10	N/A
Village Creek WWTP Electrical Distribution System (Design)	\$500,000	OB	Dec-10	Jun-11	NA	NA	N/A
Village Creek WWTP Electrical Distribution System (Construction)	\$1,000,000	OB	NA	NA	Sep-11	May-12	N/A
Village Creek WWTP Disinfection Alternatives (Design)	\$250,000	CP	Feb-11	Sep-11	NA	NA	N/A
Village Creek WWTP Junction Boxes Phase 1 (Construction)	\$7,750,000	CP	NA	NA	Jan-11	Dec-12	N/A
Village Creek WWTP Odor Control and Corrosion Improvements Part 1 M-280 (Construction)	\$2,500,000	CP	Jul-09	Mar-11	Jun-11	Jun-12	N/A
Village Creek WWTP Filter Modifications (Design)	\$950,000	OB	Jan-11	Jun-11	NA	NA	NA
Village Creek WWTP Filter Modifications (Construction)	\$10,000,000	OB	NA	NA	Oct-10	Apr-13	NA
LIFT STATION							
Live Oak Creek Rehabilitation (Construction)	\$350,920	CP	Jun-10	Aug-10	Nov-10	Jan-11	N/A
Love Circle LS and FM (Design)	\$1,200,000	LWGS	Apr-11	Sep-11	NA	Dec-13	N/A
Western Hills Lift Station Replacement (Construction)	\$311,000	IF/CP	Dec-07	Jun-10	Feb-10	Sep-11	N/A
Woodvale Low Pressure Sewer System (Construction)	\$1,586,928	LWIF/OB	May-06	May-10	Dec-10	Sep-11	N/A
SECURITY & INFORMATION TECHNOLOGY							
Alert Notification Improvements at VC	\$1,303,600	CP/HSG	Jan-05	Apr-08	Jan-09	Nov-10	N/A
MAJOR WASTEWATER COLLECTORS							
Little Fossil Sewer M-292 Relocation - Necessitated by Haltom City/Corps Channel (Improv. SSO)	\$475,000	OB	N/A	N/A	Nov-10	Jan-11	N/A
South Seminary Addition	\$1,316,075	CP	N/A	N/A	Jan-11	Feb-12	N/A
East 7th Street Sewer, Phase I (SSO)	\$2,289,672	CP	Dec-08	Aug-09	Sep-09	Mar-11	N/A
Eastside Reclaim Water Phases 1-4 (Construction)	\$13,548,820	DWSRF ARRA	NA	NA	Dec-09	Feb-11	N/A
Eastside Reclaim Water Phase 5 (Construction)	\$1,800,000	CP	NA	NA	Jan-11	Jun-11	N/A
Eastside Reclaim Water (Design + Construction Management + ROW)	\$5,081,535	CP & DWSRF ARRA	Aug-08	Sep-10	NA	Jun-11	N/A
Main 210 - Mockingbird Colonial Country Club (Design)	\$462,000	CP	Apr-08	Aug-10	Dec-10	Apr-12	N/A
Main 210 - Mockingbird Colonial Country Club Part 1(Construction)	\$3,000,000	CP	Jul-10	Feb-11	Jun-11	Feb-12	N/A
Sanitary Sewer M-244 Emergency Repairs (Construction)	\$360,000	CP	Jan-08	Jul-10	Oct-10	Dec-10	N/A
Sanitary Sewer M-253A Replacement, (Design and Easements) (SSO)	\$1,525,000	CWSRF	Sep-09	Feb-09	NA	Aug-11	N/A
Sanitary Sewer M-253A Replacement, Phase 1 (Construction) (SSO)	\$2,139,683	CWSRF	NA	NA	Jan-10	Dec-10	N/A
Sanitary Sewer M-253A Replacement, Phase 2 (Construction) (SSO)	\$6,600,000	CWSRF	NA	NA	Feb-11	Dec-11	N/A
Sanitary Sewer M-253A Replacement, Phase 3 (Construction) (SSO)	\$6,700,000	CWSRF	NA	NA	Jun-11	Dec-12	N/A
Sanitary Sewer Main 325 (Easements & CM Part 1)	\$500,000	CP	Jul-02	Nov-09	May-11	Dec-12	NA
Sanitary Sewer Main 325 Part 1 (Construction)	\$3,300,000	CWSRF	Jul-02	Feb-11	Jun-11	Dec-11	N/A
Sanitary Sewer Main 257 Village Creek Parallel Relief, Part 1 (Construction)(SSO)	\$7,294,430	CWSRF	Nov-08	Jun-11	Feb-12	Dec-12	N/A
Sanitary Sewer Main 257 Village Creek Parallel Relief, Part 2 (Construction)(SSO)	\$13,165,000	CWSRF	Nov-08	Jun-11	Feb-12	Dec-12	N/A
Sanitary Sewer Main 257 and 325 Parallel Relief Alignment (Design)	\$471,231	CWSRF	Nov-08	Oct-10	Feb-11	Dec-11	N/A
SH-121T W&S Relocation, Part 4, SHWTP to Medical District, C1-W7	\$4,704,000	CP	Apr-05	Oct-09	Feb-10	Jun-11	N/A

WATER AND WASTEWATER IMPROVEMENTS (Cont.)

Wastewater Projects

These projects include the construction, expansion, and upgrading of wastewater treatment facilities, collection mains, and lift stations. They are funded generally from the proceeds of several sources to include:

OB (Operating Budget -cash financing) **CWSRF** (Clean Water State Revolving Fund) **IF** (Impact Fees) **SET** (Settlement with US Gov.)
DWSRF/ARRA (Drinking Water State Revolving Fund/American Recovery and Reinvestment Act) **DOEG** (Dept of Energy Grant)
CP (Commercial Paper - eventually converted to Water and Sewer revenue bonds) **HSG** (Department of Home Land Security Grant)
LWI (Lake Worth Infrastructure Fund) **LWG** (Lake Worth Gas Revenues) **ESPC** (Energy Saving Performance Contact Loan)
SSO = Sanitary Sewer Overflows **WWTP** = Wastewater Treatment Plant **SCADA** = Supervisory Control and Data Acquisition System

PROJECT:	Total Project Funding	Funding Source	Project Start Date	Design Completion Date	Projected Award Date	Projected Completion Date	FY2011 Operating Impact
SH-121T W&S Relocation, Part 4, L-138 & M-62 (TSC) (Construction)	\$702,800	CP	Apr-05	Jan-10	Apr-10	Jan-11	N/A
SH121T W&S Relocation, Part 6, Vickery / Rutledge Sewer Line Rehabilitation (Construction)	\$681,500	CP	Apr-05	Nov-09	Feb-10	Dec-10	N/A
SH-121T W&S Relocation, Part 14 Brooklyn Heights (TSC) (Construction)	\$547,000	CP	Apr-05	Nov-09	Feb-10	Dec-10	N/A
SH-121T W&S Relocation, Part 15, South of Dirks to FM 1187 (KHA) (Construction)	\$1,680,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A
SH-121T W&S Relocation, Part 20 (Construction)	\$1,000,000	CP	Jun-10	Oct-10	Nov-10	Jan-11	N/A
SH-121T Stonegate Part 1B - Edwards Geren Ranch (Clearfork Phase 3) (Construction)	\$2,451,199	OB	Apr-06	May-09	Aug-09	Nov-10	N/A
SH-121T M-134R 30" & M-156 SS Crossing of UPRR Yard (KHA) (Eng/Construction)	\$3,931,888	CP	Sep-09	Feb-10	Jun-10	Jun-11	N/A
SS Main 402 Big Fossil Creek Parallel Relief, Part 1, Part 2 & Part 3 (Engineering)	\$1,140,644	CWSRF	Nov-09	Nov-10	Jun-11	Jun-13	N/A
SH-121T Rogers Road SS Abandonment UPRR (KHA) (Construction)	\$11,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A
SH-121T M-311 Abandonment and Lift Station (LMR) (Construction)	\$600,000	CP	Apr-05	Feb-10	Jun-10	Dec-10	N/A
Water and Sewer Extension for Stonegate and Arborlawn	\$357,509	OB	Dec-04	Oct-08	May-10	Nov-11	N/A
Trinity River Vision - Central City, Uptown and Gateway (Construction)	\$4,000,000	CP	NA	NA	Apr-10	Apr-11	N/A
Twin 96" Rehabilitation M-280, M-338 (Construction)	\$3,000,000	CP	Jun-08	Dec-09	Apr-11	Apr-12	N/A
Wastewater Master Plan	\$3,849,548	OB	Sep-08	Jan-10	Aug-08	Dec-10	N/A
Westside Water Treatment Plant Approach Sewer Main	\$414,203	CP	Jan-08	Apr-10	Jul-10	Jun-11	N/A
DEVELOPMENT							
Community Facilities Agreement	\$2,500,000	CP	Oct-10	NA	NA	Oct-11	N/A
Hicks Industrial Sewer Main Extension (Annexation)	\$1,063,675	CP	Sep-07	Mar-10	Sep-10	Apr-11	N/A
Annexation Projects	\$1,500,000	CP	Oct-10	NA	NA	Oct-11	N/A
MAINTENANCE							
ICAP Cleaning and Inspection	\$1,464,800	OB	Feb-09	Jul-09	Sep-10	Sep-11	N/A
MISCELLANEOUS							
Miscellaneous Sewer Main Extensions, Replacements & Relocations	\$1,300,000	CP	Sep-10	Jan-12	Jan-11	Jan-12	N/A
Miscellaneous Replacements (Wastewater)	\$1,000,000	OB	Dec-10	May-12	May-11	May-12	N/A
Miscellaneous Trenchless Technology (Pipebursting)	\$1,000,000	OB	Dec-10	May-12	May-11	May-12	N/A
SS Rehabilitation Projects (SSOI Projects)	\$13,525,000	CWSRF	Oct-10	NA	NA	Oct-11	N/A
Wastewater Street CIP / Maintenance Related Projects	\$19,160,893	OB/CP	Oct-10	NA	NA	Oct-11	N/A
OTHER CIP EXPENSES							
None							
TOTAL:	\$213,229,476						

PARKS AND COMMUNITY SERVICES IMPROVEMENTS

These projects include renovating, upgrading, and enlarging existing park and community service facilities, as well as the construction of new facilities, in selected areas of the City. They are funded primarily from the proceeds of Parks and Community Services CIP bonds and other sources to include:

CIP (Capital Improvements Program) **GEF** (Golf Enterprise Fund) **TPWD** (Texas Parks & Wildlife Department Grant) **S&V** (Streams & Valleys, Inc.) **PDF** (Park Dedication Fee) **GAS** (Gas Well Revenue) **TxDOT** (Texas Department of Transportation Grant) **TRWD** (Tarrant Regional Water District Grant)

PROJECT	Project Funding	Funding Source	Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	Annual Operation Impact for FY2011
Greenway Park - Phase I Parking Improvements	\$380,522	04 CIP/Gas	1-Jun-08	31-Jul-10	15-Dec-09	31-Oct-10	\$0
Sunset Hills Park - Park Improvements	\$120,939	Gas	1-Jul-10	NA	NA	31-Oct-10	\$0
Smith Wilemon Park - Park Improvements	\$37,017	Gas	1-Jun-10	NA	NA	31-Oct-10	\$0
Caps Park - Shelter Installation	\$52,500	Gas	1-May-10	NA	NA	30-Nov-10	\$2,625
Handley Park - Shelter Installation	\$35,000	Gas	1-May-10	NA	NA	30-Nov-10	\$0
Maddox Park - Shelter Installation	\$44,767	Gas	1-May-10	NA	NA	31-Dec-10	\$0
Silver Sage Park - Shelter Installation	\$36,500	Gas	1-May-10	NA	NA	31-Dec-10	\$0
CP Hadley Park - Reserve Park Development	\$300,000	04 CIP	1-May-08	15-Jan-10	8-Jun-10	31-Dec-10	\$44,015
Greenway Park - Phase II Parking Improvements	\$163,363	04 CIP	15-Jan-10	31-Jul-10	31-Oct-10	1-Feb-11	\$0
Carter Park - Parking Improvements	\$162,000	04 CIP	1-Sep-09	31-Jun-10	31-Oct-10	15-Feb-11	\$0
Rockwood Park - Fields #1- 4 Renov. / Field # 3 Lighting	\$2,650,543	04 CIP/Gas	15-Jul-07	31-Aug-10	2-Mar-10	15-Mar-11	\$0
Thorney Ridge Park - Playground Renovation	\$87,500	Gas	1-Sep-10	NA	NA	28-Feb-11	\$4,375
Falcon Ridge Reserve Park - Master Plan & Ph. 1 Dev.	\$210,596	PDF	9-Dec-10	31-Jul-10	1-Nov-10	31-Mar-11	\$28,232
Anderson Campbell Reserve Park - Development	\$300,000	04 CIP/Gas	1-May-08	15-Apr-10	17-Aug-10	31-Mar-11	\$35,852
Ed Collett Park - Ballfield,Lighting, Parking Renovation	\$467,559	04 CIP/Gas	15-Sep-08	15-Mar-10	8-Jun-10	31-Mar-11	\$23,378
Parkwood Hills Reserve Park - Development	\$330,000	04 CIP/Gas/Donation	1-May-08	15-Apr-10	17-Aug-10	31-Mar-11	
Trinity Park - Playground Renovation	\$90,970	Gas / Mayfest	1-Sep-10	NA	NA	31-Mar-11	\$4,548
Kingswood Park - Trail & Multi-use Slab Installation	\$28,027	Gas	1-Oct-10	NA	NA	31-Mar-11	\$1,401
Oakhurst Park - Play Equipment Installation	\$36,500	Gas	1-Sep-10	NA	NA	31-Mar-11	\$0
Western Hills Park - Playground Renovation	\$92,500	Gas	1-Oct-10	NA	NA	30-Apr-11	\$4,625
Worth Hills Park - Security Lighting, Benches & Tables	\$25,000	Gas	1-Nov-10	NA	NA	30-Apr-11	\$1,250
Creekside Park - Lighting & Play Equipment Installation	\$17,000	Gas	1-Nov-10	NA	NA	30-Apr-11	\$0
Como, Worth Heights and North Tri - Ethnic Community Centers - Facility Kitchen Grease Trap Replacement	\$175,000	Gas	30-Mar-10	30-Sep-10	15-Dec-10	1-May-11	\$0
Meadows West Park - Shelter Installation	\$61,793	Gas	1-Nov-10	NA	NA	31-May-11	\$3,090
George Markos Park - Shelter Installation	\$36,500	Gas	1-Nov-10	NA	NA	31-May-11	\$1,825
Marion Sansom Park - Parking Improvements	\$210,847	93 CIP/Gas	1-Mar-10	30-Nov-10	1-Feb-11	1-Jun-11	\$10,492
Quanah Parker Park - Roadway Improvements	\$166,244	Gas	1-Mar-10	1-Nov-10	1-Feb-11	1-Jun-11	\$0
Veteran's Memorial Park - Site Improvements	\$1,460	Gas	1-Dec-10	NA	NA	30-Jun-11	\$75
Eugene McCray Park @ Lake Arlington - Shelter Installation & parking improvements	\$105,309	Gas	1-Mar-11	NA	NA	30-Jun-11	\$0
Rockwood Golf Course / Ben Hogan Training Facility	\$1,000,000	Donation	1-Jan-09	31-Oct-10	NA	30-Jun-11	\$0
Rolling Hills Complex -Parking Improv. / Field # 16-18 Renovation	\$994,732	04 CIP/Gas	15-Sep-08	31-Aug-10	1-Dec-10	30-Jun-11	\$0
Botanic Gardens Conservatory - South Parking Improv.	\$685,000	04 CIP/Gas	15-Nov-10	15-Nov-10	15-Feb-11	31-Jul-11	\$873
Highland Hills Park - Park Improvements	\$90,018	Gas	1-Jan-11	NA	NA	31-Aug-11	\$4,504
Phyllis J. Tilley Memorial Pedestrian Bridge	\$3,087,579	TxDOT Grant/S&V / Donation / 04 CIP	1-Nov-05	30-Jun-10	9-Nov-10	1-Sep-11	\$0
Marion Sansom Park - Shelter Renovation	\$307,229	Gas	10-Mar-10	15-Jan-11	30-Mar-11	15-Sep-11	\$15,361
Mallard Cove Park - Phase I Development	\$265,432	Gas	1-Jul-09	1-Feb-11	15-Apr-11	15-Sep-11	\$0
Cobb Park - Master Plan / Phase I Development	\$3,160,426	TRWD / Gas	1-Jun-07	30-Sep-10	15-Dec-10	15-Oct-11	\$0
Worth Heights Community Center -Improvements	\$1,922.00	Gas	1-Feb-11	NA	NA	30-Sep-11	\$0
Fairmount Park - Improvements	\$3,078	Gas	1-Feb-11	NA	NA	30-Sep-11	\$154
South Oakmont Linear Park - Trail	\$167,572	Gas	1-Jul-11	31-May-11	1-Aug-11	31-Jan-12	\$44,185

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PROJECT	Project Funding	Funding Source	Initiation Date	Design Completion Date	Construction Award Date	Project Completion Date	Annual Operation Impact for FY2011
McPherson Ranch Reserve Park - Park Development	\$181,170	PDF	8-Oct-10	1-Jun-11	31-Aug-11	31-Jan-12	
Quail Ridge Park - Park Improvements	\$55,700	Gas	1-Jul-11	31-May-11	1-Aug-11	31-Jan-12	\$2,785
RD Evans Community Center - Renovation	\$400,000	04 CIP/Gas	1-Jan-10	15-Feb-11	30-Apr-11	1-Mar-12	\$0
Transportation Community System Preservation Grant - Trail Drivers Parks Trail Connection	\$565,262	TxDOT Grant	1-Oct-04	15-Feb-11	30-Jun-11	1-Mar-12	\$0
Sycamore Park - Master Plan / Improvements	\$421,237	04 CIP/Gas	1-Oct-09	31-Aug-11	30-Nov-11	15-May-12	\$0
Lincoln Park - Park Improvements	\$249,002	Gas	1-May-10	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Buck Sansom Park - Roads, Trails and Park Improv.	\$606,346	04 CIP/Gas	1-May-10	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Marine Creek Linear Park - Trail Bridges & Park Improv.	\$692,772	04 CIP/Gas	1-May-10	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Rodeo Park - Park Improvements	\$364,412	04 CIP/Gas	1-May-10	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Outdoor Urban Park Grant (Marine Creek Corridor)	\$1,000,000	TPWD	1-Sep-10	31-Aug-11	31-Oct-11	31-Jul-12	\$0
Trail Ridge Estates Reserve Park - Master Plan & Phase I Park Improvements	\$97,280	PDF	1-Apr-11	1-Jan-12	NA	30-Sep-12	\$31,719
Sandy Lane Park - Park Improvements	\$572,565	Gas	15-Jan-11	30-Jan-12	30-Mar-12	30-Sep-12	\$0
Marine Park - Park Improvements	\$376,231	Gas	1-Jan-11	28-Feb-12	1-May-12	30-Nov-12	\$0
Coventry Hills Reserve Park - Master Plan & Phase I Park Improvements	\$103,140	PDF	1-Jul-11	30-Apr-12	1-Jul-12	30-Dec-12	
Far Southwest Community Center Development	\$3,663,114	86 & 04 CIP/Gas	30-Mar-10	30-Aug-11	1-Dec-11	15-Feb-13	\$77,371
Candleridge Park - Park Improvements	\$300,032	Gas	1-Jun-11	30-Sep-12	30-Nov-11	30-Apr-13	\$15,015
Gateway Park - Canoe Launch Renovation	\$254,529	04 CIP/Gas	1-Apr-11	1-Dec-12	1-Feb-13	30-Jun-13	
Forest Park - Park Improvements	\$501,924	Gas	1-Jun-11	31-Oct-12	31-Dec-12	31-Jul-13	
Riverside Park - Master Plan	\$196,259	Gas	15-Sep-08	15-Oct-10	TBD	TBD	\$0
South Central Community Center Development	\$2,419,119	04 CIP	1-Jun-05	TBD	TBD	TBD	
Gateway Park / Oxbow Acquis. & Develop.	\$4,500,000	Grant	31-Aug-04	TBD	TBD	TBD	\$0
TOTAL:	\$33,709,038						

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AVIATION IMPROVEMENTS

These projects include improvements and expansion of general aviation facilities at Meacham, Spinks, and Alliance Airports. Projects are generally funded from the proceeds of airport improvement bonds, general obligation bonds, and other sources to include:

ACIP (Aviation Capital Improvement Project Fund)
FAA/AIP (Federal Aviation Administration - Airport Improvement Project Grant)
TXDOT/ACIP (Texas Department of Transportation "Pass-Through" FAA AIP Grant)
GAS WELL REVENUE

PROJECT	Total Project Funding	Funding Source	Project Initiation Date	Design Completion Date	Construction Award Date	Projected Completion Date	FY2011 Oper. Impact
<u>Meacham International Airport:</u>							
Meacham Apron Imp at Taxiway C	\$968,759	Gas Well	Mar-09	Oct-10	Feb-11	Sep-11	N/A
Lincoln Ave Design Fill	\$3,000,000	Gas Well	Oct-09	Nov-10	Dec-10	Oct-11	N/A
Terminal Renovation	\$8,000,000	Gas Well	Jun-10	Oct-10	TBD	TBD	N/A
South Perimeter Road	\$2,247,500	TxDOT	May-09	Jun-10	Jan-11	Oct-11	N/A
<u>Alliance Airport:</u>							
Alliance Pavement Rehab Phase 7	\$191,878	FAA/AIP	May-10	Dec-10	Mar-11	Aug-11	N/A
<u>Spinks Airport:</u>							
Spinks Stone Road Alsbury Improvements	\$1,077,165	Gas Well	Oct-08	Apr-11	Aug-11	Feb-13	N/A
Spinks Taxiway Roadway and Lighting Improvements	\$1,507,607	TxDOT	Apr-09	Sep-10	Nov-10	May-11	N/A
ARFF/Community Fire Station	\$274,047	Gas Well	Aug-08	Aug-10	Dec-11	TBD	N/A
TOTAL:	\$17,266,957						

FORT WORTH



FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water and wastewater services to residential, commercial, industrial and wholesale customers. It serves approximately 1,070,000 people in Fort Worth and 30 surrounding communities by providing more than 160 million gallons of water for use everyday.

The Water and Sewer Fund provides resources for two separate departments: Water and Wastewater. Water and wastewater services are billed separately to more accurately capture the cost of each service. However, the departments share administrative staff and many of the employees are partially expensed to both departments.

Operations are completely financed through fees for services. The system wide increases for these adopted changes are 2.80% for the Water System and 2.47% for the Sewer System. The budget includes a wholesale rate increase of 5.86% for Water and a decrease of 11.53% for Wastewater. In addition, debt is issued for larger capital projects. Capital projects are funded by long term debt to allow the department to improve and expand infrastructure related to growth, replace aging infrastructure in older portions of the system and upgrade technology in water treatment plants. As a result, debt service payments made from the Water and Sewer Fund will continue to increase in the coming years. Additionally, the costs for purchase of raw water, power and other contractual services continue to rise moderately on an annual basis.

FORT WORTH



**WATER AND SEWER FUND BUDGET SUMMARY
FY2011**

REVENUES:

Utility Income	\$327,277,129
Connections and Extensions	4,241,325
Impact Fees	12,639,671
Interest on Investments	1,108,904
Transfers from Other Funds	612,336
Other Revenue	<u>7,158,489</u>
TOTAL REVENUE	\$353,037,854

EXPENDITURES:

Personal Services	\$60,673,244
Supplies	18,234,392
Contractual Services	<u>182,960,142</u>
TOTAL RECURRING EXPENSES	\$261,867,778

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$2,726,627
Debt Service	<u>88,443,449</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$91,170,076
TOTAL EXPENDITURES	\$353,037,854

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
WATER AND SEWER FUND**

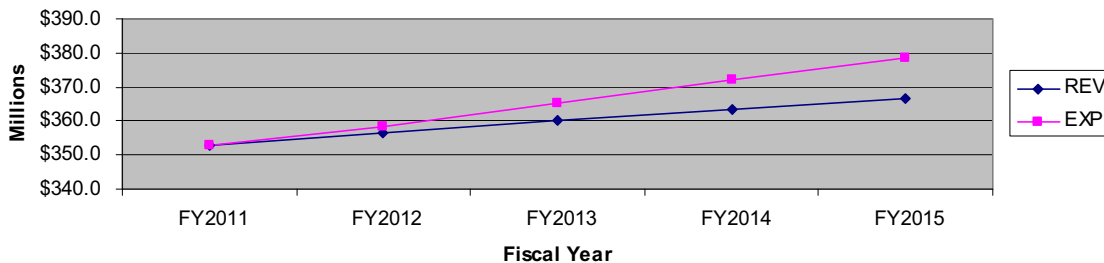
Cash Balance as of 9/30/10*	\$63,307,141
Plus: Projected Revenues	\$353,037,854
Less: Projected Expenditures	(\$353,037,854)
Estimated Available Cash as of 9/30/11	\$63,307,141

* Preliminary cash balance due to pending audit of actual ending balances

WATER AND SEWER FUND FIVE YEAR FORECAST FISCAL YEAR 2011 THROUGH 2015

	FY2011 Projected	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$63,307,141	\$63,307,141	\$61,234,132	\$56,173,353	\$47,435,876
<u>Revenues*</u>					
Interest	\$1,108,904	\$1,108,904	\$1,108,904	\$1,108,904	\$1,108,904
Utility Income	\$327,277,129	\$330,549,900	\$333,855,399	\$337,193,953	\$340,565,893
Connections and Extensions	\$4,241,325	\$4,283,738	\$4,326,576	\$4,369,841	\$4,413,540
Money and Property	\$12,639,671	\$12,639,671	\$12,639,671	\$12,639,671	\$12,639,671
Other Revenue	<u>\$7,770,825</u>	<u>\$7,848,533</u>	<u>\$7,927,019</u>	<u>\$8,006,289</u>	<u>\$8,086,352</u>
Total Revenue	\$353,037,854	\$356,430,747	\$359,857,569	\$363,318,658	\$366,814,359
Total Resources	\$416,344,995	\$419,737,887	\$421,091,701	\$419,492,011	\$414,250,235
<u>Expenditures</u>					
Personnel Services	\$60,673,244	\$61,869,050	\$63,244,228	\$65,141,973	\$66,261,642
Supplies	\$18,234,392	\$18,553,494	\$18,924,564	\$19,397,678	\$19,979,608
Contractual	\$182,960,142	\$185,978,984	\$189,698,564	\$193,492,535	\$197,362,386
Capital	\$2,726,627	\$2,774,343	\$2,829,830	\$2,900,576	\$2,987,593
Debt Service	<u>\$88,443,449</u>	<u>\$89,327,883</u>	<u>\$90,221,162</u>	<u>\$91,123,374</u>	<u>\$92,034,608</u>
Total Expenditures	\$353,037,854	\$358,503,755	\$364,918,348	\$372,056,135	\$378,625,837
Projected Variance	\$0	(\$2,073,008)	(\$5,060,779)	(\$8,737,477)	(\$11,811,478)
Projected Cash Balance	\$63,307,141	\$61,234,132	\$56,173,353	\$47,435,876	\$35,624,398
Reserve Requirement (20%)	\$42,638,720	\$44,100,339	\$45,204,601	\$46,451,716	\$47,583,410
Excess/(Deficit)	\$20,668,421	\$17,133,794	\$10,968,752	\$984,160	(\$11,959,012)

WATER AND SEWER FUND PROJECTED REVENUES AND EXPENDITURES



* This model reflects rate increases for FY2011, but none in the out years.

**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Water Administration	\$14,267,726	\$8,200,420	\$3,173,263	\$3,247,318	\$1,845,587
Education	27,552	537	0	0	0
Raw Water Purchases	38,669,471	43,095,200	49,799,764	50,961,943	52,313,095
Engineering	1,335,372	2,553,168	2,064,596	2,112,778	2,184,553
Engineering - Water	1,630,185	1,757,364	1,834,426	1,877,236	2,001,281
Customer Service - Water	14,281,659	15,548,615	17,574,305	17,984,437	18,193,838
Production	23,631,225	25,066,646	27,453,457	28,094,139	27,178,465
Pretreatment	395,528	556,043	441,830	452,141	458,992
Field Operations	14,891,522	16,831,688	15,418,603	15,778,428	16,046,806
Bonded Debt Service	45,887,263	49,672,635	44,904,254	45,952,186	49,130,571
Non-Departmental	<u>54,370,596</u>	<u>65,383,961</u>	<u>38,711,851</u>	<u>39,615,271</u>	<u>40,205,743</u>
SUB-TOTAL	\$209,388,099	\$228,666,277	\$201,376,348	\$206,075,877	\$209,558,930

**COMPARISON OF WATER AND SEWER FUND
WASTEWATER EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Sewer Administration	\$13,594,540	\$8,008,686	\$3,089,794	\$3,093,203	\$1,734,811
Education	26,166	0	0	0	0
Engineering	1,064,734	1,778,527	1,294,677	1,296,105	1,459,501
Engineering - Sewer	1,507,938	1,590,767	1,687,773	1,689,635	1,853,833
Customer Service - Sewer	7,299,975	8,479,340	9,285,411	9,295,656	9,186,666
Treatment - Sewer	23,870,703	25,084,118	24,392,108	24,419,021	24,697,102
Pretreatment	1,340,462	1,358,168	1,403,933	1,405,482	1,453,468
Field Operations	15,254,407	16,949,122	16,668,190	16,686,581	17,058,409
Bonded Debt Service	44,282,360	41,242,078	38,432,201	38,474,605	39,312,878
Non-Departmental	<u>53,527,872</u>	<u>74,734,517</u>	<u>43,863,998</u>	<u>43,912,396</u>	<u>46,722,257</u>
SUB-TOTAL	\$161,769,157	\$179,225,323	\$140,118,085	\$140,272,685	\$143,478,925
TOTAL	\$371,157,256	\$407,891,600	\$341,494,432	\$346,348,562	\$353,037,854

**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Utility Income					
Water Service Revenue	\$130,110,411	\$132,601,869	\$144,162,894	\$131,383,000	\$151,414,278
Water Contracts	<u>37,645,129</u>	<u>39,748,544</u>	<u>35,500,000</u>	<u>38,513,958</u>	<u>38,377,516</u>
Sub-Total	\$167,755,540	\$172,350,413	\$179,662,894	\$169,896,958	\$189,791,794
Connections and Extensions					
Water Taps	\$613,946	\$449,787	\$800,000	\$318,542	\$824,000
Water Extensions	<u>1,545,876</u>	<u>1,451,890</u>	<u>1,380,000</u>	<u>840,764</u>	<u>1,421,400</u>
Sub-Total	\$2,159,822	\$1,901,677	\$2,180,000	\$1,159,306	\$2,245,400
Use of Money and Property					
Interest on Investments	\$2,030,340	\$1,073,511	\$1,470,000	\$641,509	\$628,200
Unrealized Gain	206,806	56,749	0	-283,406	0
Gain on Loss/Assets	8,410,105	3,666	0	0	0
Sale of Equipment	141,144	195,988	44,000	120,245	128,800
Salvage Sales	11,563	11,182	5,000	11,268	0
Gas Well Royalties	11,668	2,127	0	0	0
Gas Well Bonus	<u>5,648,842</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$16,460,468	\$1,343,223	\$1,519,000	\$489,616	\$757,000
Interdepartmental Charges					
Insurance Fund	<u>\$69,043</u>	<u>\$46,324</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Sub-Total	\$69,043	\$46,324	\$0	\$0	\$0
Other Revenue					
Impact Fees	\$10,704,965	\$10,575,565	\$10,623,008	\$10,623,008	\$8,623,008
Miscellaneous Revenues	4,700,870	5,147,442	6,753,639	8,553,542	7,814,454
Contribs from Cap Prjcts	14,781,305	0	0	0	0
Transfer from Storm Water	157,500	0	113,500	113,500	113,500
Transfers	0	1,574,279	400,000	400,000	216,036
Tower Leases	<u>140,050</u>	<u>132,121</u>	<u>119,367</u>	<u>65,645</u>	<u>119,367</u>
Sub-Total	\$30,484,690	\$17,429,407	\$18,009,514	\$19,755,695	\$16,886,365
Total Water Revenue	\$216,929,563	\$193,071,044	\$201,371,408	\$191,301,575	\$209,680,559

**COMPARISON OF WATER AND SEWER FUND
SEWER REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Utility Income					
Sewer Service Revenue	\$99,385,148	\$101,500,969	\$107,074,015	\$103,924,015	\$112,975,476
Sewer Contracts	<u>22,552,979</u>	<u>20,806,619</u>	<u>23,651,100</u>	<u>25,717,167</u>	<u>23,887,611</u>
Sub-Total	\$121,938,127	\$122,307,588	\$130,725,115	\$129,641,182	\$136,863,087
Connections and Extensions					
Sewer Taps	\$544,427	\$281,364	\$441,874	\$257,899	\$398,261
Sewer Extensions	<u>568,458</u>	<u>535,463</u>	<u>550,000</u>	<u>473,468</u>	<u>603,532</u>
Sub-Total	\$1,112,885	\$816,827	\$991,874	\$731,367	\$1,001,793
Use of Money and Property					
Interest on Investments	\$1,576,258	\$824,103	\$1,056,352	\$491,690	\$480,704
Unrealized Gain	158,612	43,604	0	(217,395)	0
Gain on Loss/Assets	3,794,811	6,441	0	0	0
Gas Lease Bonus	5,350,938	0	0	0	0
Gas Lease Royalties	<u>151,737</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$11,032,356	\$874,148	\$1,056,352	\$274,295	\$480,704
Other Revenue					
Impact Fees	\$4,146,063	\$4,016,663	\$4,016,663	\$4,016,663	\$4,016,663
Industrial Waste Monitor	381,821	391,683	375,000	366,000	375,000
Resale of Treated Waste	72,253	65,440	85,000	67,777	85,000
Liquid Waste Program	69,376	59,760	75,000	0	75,000
Contribs from Cap Prjcts	10,322,271	0	0	0	0
Transfers	466,381	413,235	0	0	40,500
Transfer from Storm Water	157,500	0	113,500	110,000	113,500
Miscellaneous Revenue	<u>635,128</u>	<u>332,041</u>	<u>2,684,520</u>	<u>423,165</u>	<u>306,048</u>
SOL Leases					
Sub-Total	\$16,250,793	\$5,278,822	\$7,349,683	\$4,983,605	\$5,011,711
Sub-total Sewer Revenue	\$150,334,161	\$129,277,385	\$140,123,024	\$135,630,449	\$143,357,295
Total	\$367,263,724	\$322,348,429	\$341,494,432	\$326,932,024	\$353,037,854

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
WATER	PE45/0601000:0609010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Water Department is responsible for providing safe, clean drinking water to Fort Worth residents and customer cities. The department's Business Services Division performs billing functions for water, sewer, and refuse collection services, processes orders for new services, collects delinquent payments, and investigates complaints. The Division also is responsible for coordinating the department's internal and external communications. The Water IT section supports all infrastructure and technological needs of the department.

The Fiscal Services Section coordinates with the Engineering Section on all water and wastewater-related projects and performs in-house engineering work. The City plans requirements for raw water to be sold to citizens and customer cities in the Raw Water Purchase Division. The Division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.

The Regulatory Affairs Division serves as the departmental liaison on all intergovernmental and regulatory issues. The Laboratory provides laboratory analysis and backflow prevention services. In addition, the Division coordinates the Department's internal and external communications.

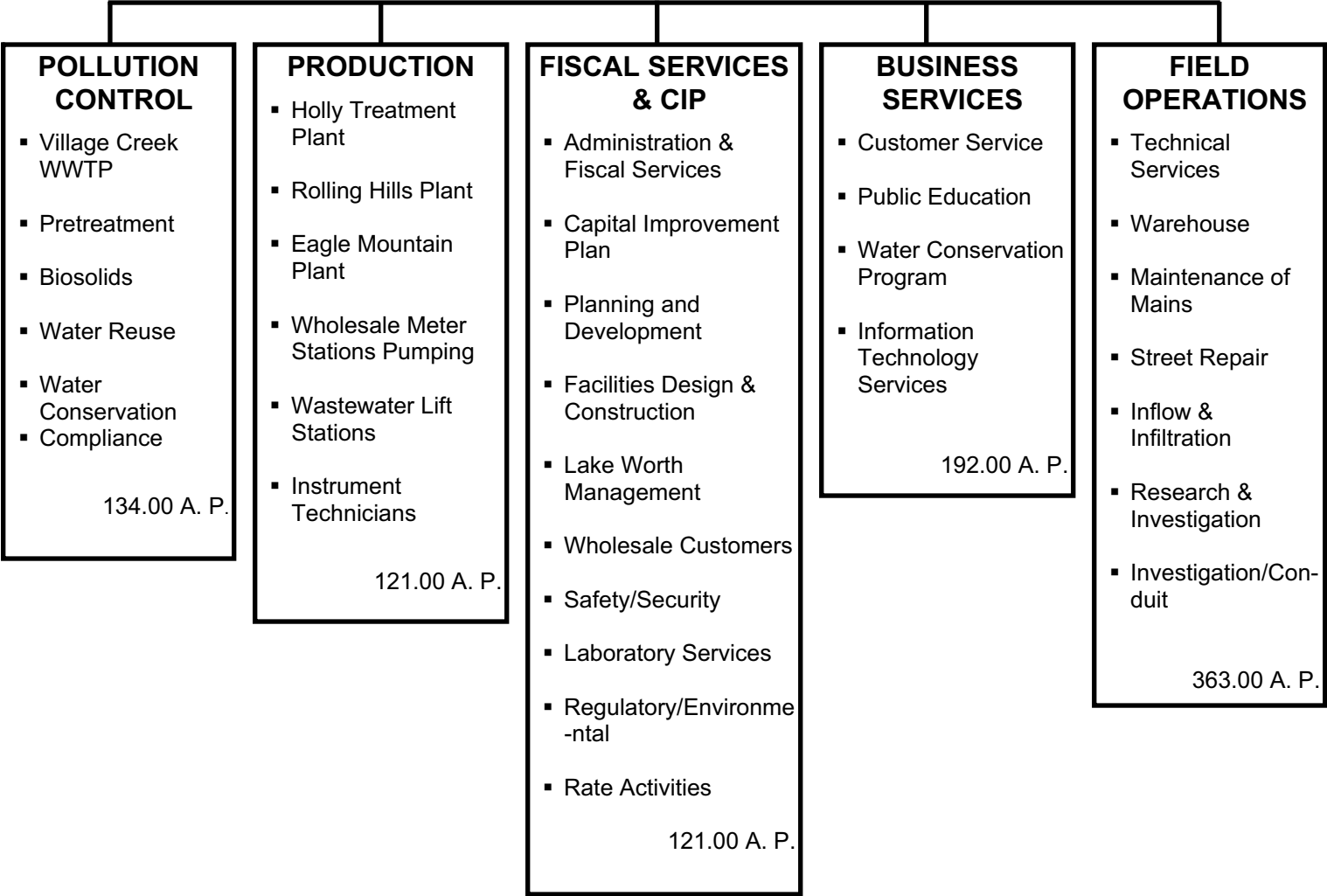
The Water Production Division treats and distributes a safe water supply to meet customer needs. The maintenance and construction of the water distribution system is performed by the Water Field Operations Division.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 35,523,459	\$ 30,002,274	\$ 31,368,520	\$ 31,532,320
Supplies	13,172,842	12,017,584	11,474,552	11,474,552
Contractual	129,262,367	112,938,404	116,510,288	116,224,860
Capital Outlay	1,034,974	1,513,832	1,196,627	1,196,627
Debt Service	49,672,635	44,904,254	49,130,571	49,130,571
Total Expenditures	\$ 228,666,277	\$ 201,376,348	\$ 209,680,559	\$ 209,558,930
Authorized Positions	479.00	479.50	490.50	490.50

**WATER AND SEWER – 932.00 A.P.
LAKE WORTH 0.00 A.P.**

WATER DIRECTOR
1.00 A. P.

LAKE WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
WATER AND WASTEWATER		PE45/0601000:0709020	
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$341,494,432	A.P.	926.00
FY2011 ADOPTED:	\$353,037,854	A.P.	932.00
<p>A) The adopted budget increases by \$295,706 for the addition of five authorized positions to staff the cashier windows at the New Southwest Satellite Location for Municipal Court.</p> <p>B) The adopted budget increases by \$5,106,994 for debt service requirements.</p> <p>C) The adopted budget decreases by (\$2,608,608) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.</p> <p>D) The adopted budget increases by \$1,933,761 for other contractual due to increased raw water purchases from Tarrant Regional Water District, environmental fees and bank charges.</p> <p>E) The adopted budget increases by \$1,499,882 for debt service coverage to cash fund capital projects for infrastructure and rehab repairs.</p> <p>F) The adopted budget increases by \$1,229,928 as a result of the elimination of eight mandatory furlough days.</p> <p>G) The adopted budget increases by \$1,209,522 for administrative service charges.</p> <p>H) The adopted budget increases by \$1,034,005 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.</p> <p>I) The adopted budget increases by \$999,871 for retiree insurance contribution based on the FY2011 allocation prepared by Human Resources.</p> <p>J) The adopted budget increases by \$858,659 for transfers to the General Fund, primarily related to street rental fees.</p> <p>K) The adopted budget decreases by (\$809,548) for water treatment chemicals due to projected activity.</p> <p>L) The adopted budget increases by a net of \$690,636 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.</p> <p>M) The adopted budget increases by \$526,790 due to a projected increase in various repair and maintenance items.</p> <p>N) The adopted budget increases by \$506,795 for one-time capital equipment purchases.</p>			

FORT WORTH



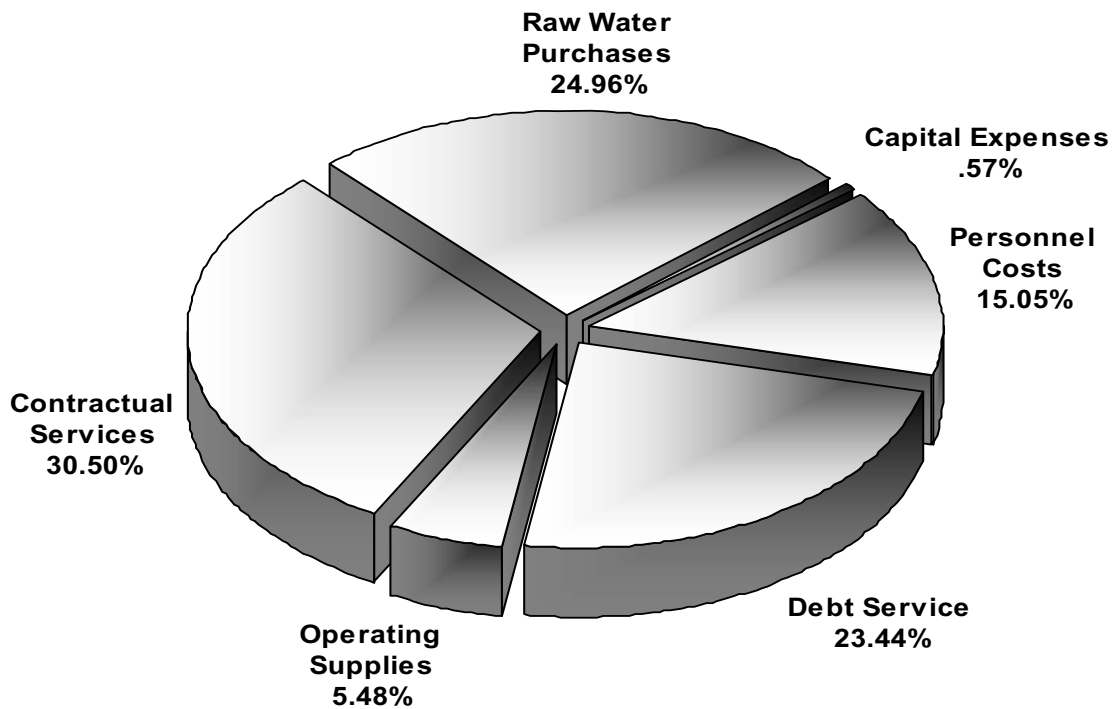
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2011 DEPARTMENTAL OBJECTIVES			
To improve security at water and wastewater treatment plants by decreasing the number of unauthorized intrusions			
To provide a timely, professional response to requests for service and complaints through Customer Service & Billing Division			
To improve operations of the water system to reduce water loss, reduce stress on the distribution infrastructure, and improve revenue recovery by replacement of malfunctioning meters			
To increase efforts to get customers to use water efficiently to include wholesale and retail customers			
To conserve water and prevent unplanned service disruptions by proactively detecting water leaks through Surveying at least 1,000,000 linear feet of mains per year			
To provide 100% compliance for all maintenance personnel in safety training classes			
To repair at least 90% of water main leaks within 7 working days			
DEPARTMENTAL MEASURES	ACTUAL 2009	ESTIMATED 2010	PROJECTED 2011
To reduce number of intrusions	10	4	4
Total delinquent account not to Exceed 9%	7%	9%	9%
To reduce number of unauthorized intrusions	15%	10%	4%
Meeting local, state and federal govt. codes	98%	98%	98%
Customer 125 customer irrigation system audits	121%	125%	200%

FORT WORTH



DISTRIBUTION OF EXPENDITURES WATER, FY2011



DIVISION	AMOUNT	PERCENT
Personnel Costs	\$31,532,320	15.05%
Operating Supplies	11,474,552	5.48%
Contractual Services	63,911,765	24.96%
Raw Water Purchases	52,313,095	30.50%
Capital Expenses	1,196,627	.57%
Debt Service	<u>49,130,571</u>	<u>23.44%</u>
Total	\$209,558,930	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 7,259,718	\$ 2,231,392	\$ 758,662	\$ 762,458	7.50	7.50	7.00	7.00
0601001	INFORMATION TECHNICAL SERVICES	2,044	0	0	0	0.00	0.00	0.00	0.00
0601004	WHOLESALE	120,512	142,664	224,965	225,013	2.00	2.00	2.00	2.00
0601005	SAFETY AND SECURITY	818,146	799,206	853,255	858,114	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 8,200,420</u>	<u>\$ 3,173,263</u>	<u>\$ 1,836,883</u>	<u>\$ 1,845,586</u>	<u>23.00</u>	<u>23.00</u>	<u>22.50</u>	<u>22.50</u>
	<u>EDUCATION</u>								
0601500	PUBLIC INFORMATION	\$ 537	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 537</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RAW WATER PURCHASE</u>								
0602000	RAW WATER PURCHASE	\$ 43,095,200	\$ 49,799,764	\$ 52,313,095	\$ 52,313,095	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 43,095,200</u>	<u>\$ 49,799,764</u>	<u>\$ 52,313,095</u>	<u>\$ 52,313,095</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								
0602501	ENGINEERING ADMINISTRATION	\$ 1,840,459	\$ 1,349,014	\$ 1,500,718	\$ 1,508,467	20.00	19.50	19.50	19.50
0602502	PLANNING/DEVELOPMENT	123,409	0	9,714	9,714	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0602503	FACILITIES	100,993	0	305	305	0.00	0.00	0.00	0.00
0602504	LAKE WORTH	488,307	715,582	661,345	666,067	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 2,553,168</u>	<u>\$ 2,064,596</u>	<u>\$ 2,172,082</u>	<u>\$ 2,184,553</u>	<u>24.00</u>	<u>23.50</u>	<u>23.50</u>	<u>23.50</u>
	<u>ENGINEERING - WATER</u>								
0603000	REGULATORY/ENVI- RONMENTAL COMPLI- ANCE	\$ 144,574	\$ 141,176	\$ 110,656	\$ 111,596	1.00	1.00	1.00	1.00
0603001	LABORATORY SER- VICES	1,612,790	1,693,250	1,882,931	1,889,684	16.00	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,757,364</u>	<u>\$ 1,834,426</u>	<u>\$ 1,993,588</u>	<u>\$ 2,001,281</u>	<u>17.00</u>	<u>17.50</u>	<u>17.50</u>	<u>17.50</u>
	<u>CUSTOMER SERVICE - WATER</u>								
0604000	BUSINESS SERVICES ADMINISTRATION	\$ 0	\$ 0	\$ 212,026	\$ 212,026	0.00	0.00	1.50	1.50
0604001	CUSTOMER SERVICE ADMINISTRATION	272,640	323,245	178,354	181,800	2.50	3.00	2.00	2.00
0604002	CUSTOMER SERVICES	1,497,298	1,501,453	1,509,064	1,514,097	26.50	27.00	26.50	26.50
0604003	BOOKKEEPING & BILL- ING	1,909,340	2,574,767	2,691,513	2,692,674	5.50	6.00	6.00	6.00
0604004	SATELLITE OFFICE	292,141	294,802	459,443	461,356	5.00	5.00	7.50	7.50
0604006	SPECIAL METER ACTIVI- TIES	96	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0604007	COLLECTIONS AND CREDIT	891,094	883,869	996,969	998,734	3.50	3.00	3.00	3.00
0604009	METER SERVICES	5,612,693	5,506,162	5,809,767	5,821,816	55.00	55.00	55.00	55.00
0604011	WATER APPLICATIONS	253,275	201,423	203,107	204,636	3.50	3.00	3.00	3.00
0604012	WATER INFORMATION AND TECHNICAL SERVICES	3,891,543	4,207,288	3,837,727	3,846,730	13.50	13.00	13.50	13.50
0604013	PUBLIC INFORMATION OFFICE	364,761	388,012	452,902	419,383	1.00	1.00	2.00	2.00
0604014	WATER CONSERVATION PROGRAM	563,734	1,693,283	1,836,274	1,840,585	3.00	6.00	8.00	8.00
	Sub-Total	<u>\$ 15,548,615</u>	<u>\$ 17,574,305</u>	<u>\$ 18,187,147</u>	<u>\$ 18,193,838</u>	<u>119.00</u>	<u>122.00</u>	<u>128.00</u>	<u>128.00</u>
	<u>PRODUCTION</u>								
0605001	ADMINISTRATION	\$ 836,794	\$ 1,224,140	\$ 1,446,269	\$ 1,452,417	7.75	9.00	9.00	9.00
0605002	HOLLY COMPLEX	6,737,467	7,550,953	7,222,781	7,104,539	36.00	36.00	37.00	37.00
0605003	ROLLING HILLS PLANT	8,061,627	8,588,929	8,616,649	8,623,167	20.00	21.00	23.00	23.00
0605004	DISTRIBUTION SYSTEMS	2,868,405	3,485,191	3,609,539	3,615,198	10.00	19.50	18.50	18.50
0605005	CENTRAL MAINTENANCE	890,046	0	0	0	11.00	0.00	0.00	0.00
0605006	LAKE WORTH MANAGEMENT ADMINIST	104,906	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0605008	WESTSIDE TREATMENT PLANT	7,020	0	204,346	204,346	3.00	3.00	3.00	3.00
0605011	EAGLE MOUNTAIN LAKE PLANT	5,042,347	6,022,506	5,781,263	5,665,030	18.00	20.00	21.00	21.00
0605012	CUSTOMER CITIES METERS	518,034	581,737	510,322	513,768	4.00	5.50	4.50	4.50
	Sub-Total	<u>\$ 25,066,646</u>	<u>\$ 27,453,457</u>	<u>\$ 27,391,169</u>	<u>\$ 27,178,465</u>	<u>109.75</u>	<u>114.00</u>	<u>116.00</u>	<u>116.00</u>
	<u>PRETREATMENT</u>								
0605500	PRETREATMENT	\$ 439,621	\$ 441,830	\$ 456,868	\$ 458,992	6.25	6.50	6.50	6.50
0605501	WATER CONSERVATION COMPLIANCE	116,422	0	0	0	2.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 556,043</u>	<u>\$ 441,830</u>	<u>\$ 456,868</u>	<u>\$ 458,992</u>	<u>8.25</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	FIELD OPERATIONS ADMINISTRATION	\$ 1,218,796	\$ 1,057,588	\$ 1,181,296	\$ 1,189,687	11.50	11.00	12.50	12.50
0607002	FIRE FLOW AND LINE LOCATION	414,546	443,525	449,858	453,142	4.50	5.00	5.50	5.50
0607003	WAREHOUSE	1,054,409	1,047,833	373,610	378,890	16.50	16.50	5.00	5.00
0607004	VALVES & FIRE HYDRANTS	2,572,176	2,574,338	2,473,848	2,479,402	36.00	36.00	37.00	37.00
0607005	WATER TAPS AND SERVICES	2,673,076	2,483,827	2,711,800	2,719,685	30.00	30.00	30.00	30.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0607006	WATER INVESTIGATION	647,858	345,942	307,556	308,225	11.00	6.00	5.00	5.00
0607007	WATER MAIN REPAIR	4,756,121	4,108,167	4,240,684	4,253,765	34.00	34.00	34.00	34.00
0607008	WATER CONSERVATION	179,680	246,038	211,198	211,820	4.00	3.00	3.00	3.00
0607009	DISPATCH	0	0	265,633	265,633	0.00	0.00	5.50	5.50
0607010	WATER NIGHT SUPERVISORS	0	0	314,072	314,072	0.00	0.00	4.00	4.00
0607011	STREET REPAIR	3,313,986	3,111,344	3,139,315	3,147,942	30.50	31.50	31.50	31.50
0607012	WATER MAINT E	1,040	0	0	0	0.00	0.00	0.00	0.00
0607013	LARGE EQUIPMENT	0	0	324,542	324,542	0.00	0.00	3.50	3.50
	Sub-Total	<u>\$ 16,831,688</u>	<u>\$ 15,418,603</u>	<u>\$ 15,993,413</u>	<u>\$ 16,046,806</u>	<u>178.00</u>	<u>173.00</u>	<u>176.50</u>	<u>176.50</u>
	<u>BONDED DEBT SERVICE</u>								
0608001	BONDED DEBT SERVICE	\$ 49,672,635	\$ 44,904,254	\$ 49,130,571	\$ 49,130,571	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 49,672,635</u>	<u>\$ 44,904,254</u>	<u>\$ 49,130,571</u>	<u>\$ 49,130,571</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - WATER</u>								
0609000	NONDEPARTMENTAL - WATER	\$ 41,795,566	\$ 15,621,346	\$ 17,844,831	\$ 17,844,831	0.00	0.00	0.00	0.00
0609010	RATE HEARINGS	13,942	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0609020	WATER CAPITAL PROJECTS	23,574,453	23,090,505	22,360,912	22,360,912	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 65,383,961</u>	<u>\$ 38,711,851</u>	<u>\$ 40,205,743</u>	<u>\$ 40,205,743</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 228,666,277	\$ 201,376,348	\$ 209,680,559	\$ 209,558,930	479.00	479.50	490.50	490.50

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
WASTEWATER**FUND/CENTER**
PE45/0701000:0709020**SUMMARY OF DEPARTMENT RESPONSIBILITIES:**

The Wastewater Department collects, monitors, treats and processes domestic and industrial waterborne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate sewage pumping capacity to handle all sewage from all areas of the City. The department's Business Services Division performs billing functions for water, sewer and refuse collection services, processes orders for new services, collects delinquent payments and investigates complaints.

The Fiscal Services & Engineering Division coordinates with the Transportation & Public Works Department/ Engineering Services on all wastewater-related projects and performs in-house engineering work. The division also is responsible for coordinating administrative functions for the department, conducting various in-service training programs for departmental employees, preparing budget requests, determining rates and compiling reports and information on operations.

Responsibilities of the Field Operations Division include replacement, maintenance and cleaning of the wastewater collection system.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 33,908,604	\$ 29,301,254	\$ 28,985,775	\$ 29,140,923
Supplies	7,043,286	6,628,319	6,759,840	6,759,840
Contractual	95,549,039	65,050,311	66,768,803	66,735,284
Capital Outlay	1,482,316	706,000	1,530,000	1,530,000
Debt Service	41,242,078	38,432,201	39,312,878	39,312,878
Total Expenditures	\$ 179,225,323	\$ 140,118,085	\$ 143,357,296	\$ 143,478,925
Authorized Positions	452.00	446.50	441.50	441.50

FORT WORTH



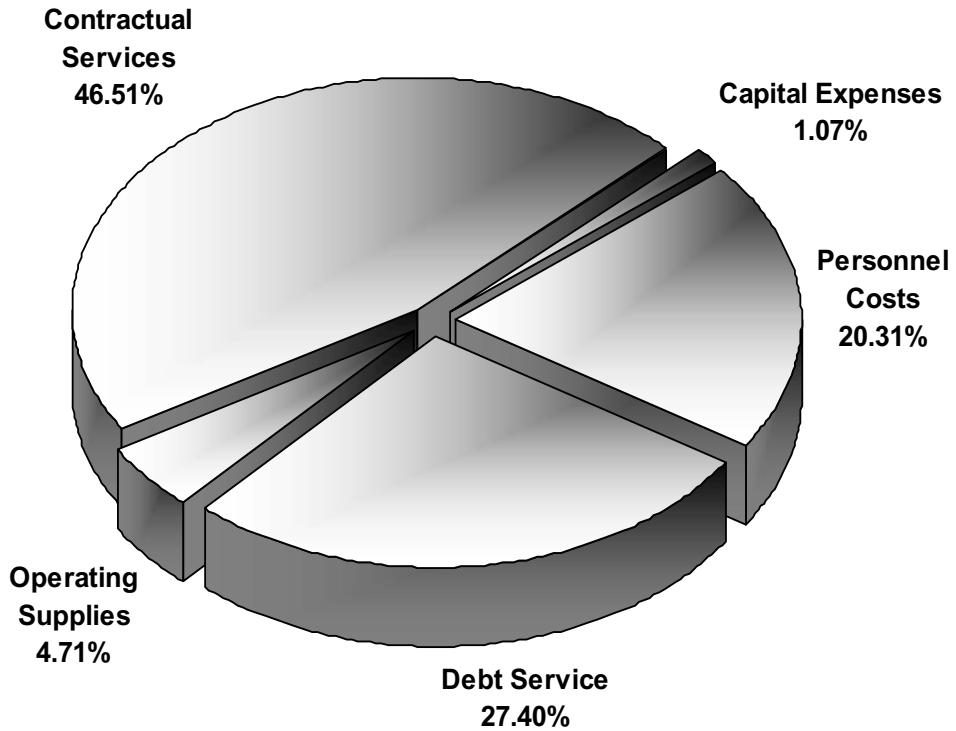
DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WASTEWATER			
DEPARTMENT PURPOSE			
To provide safe, reliable water and wastewater services with environmental integrity.			
FY2011 DEPARTMENTAL OBJECTIVES			
To meet TPDES (Texas Pollution Discharge Elimination System) permit limitations 100% of the time			
To produce Class A Biosolids and beneficially reuse/recycle 100%			
To provide preventive maintenance on critical component in ready operating condition (critical component as identified by Pollution Control Division)			
To reduce energy cost			
To clean at least 1.5 million linear feet of 6" to 21" sanitary sewer lines per year			
To respond to least 95% all customer sewer blockage or overflow problems within 60 minutes			
DEPARTMENTAL MEASURES	ACTUAL 2009	ESTIMATED 2010	PROJECTED 2011
# of months to meet TCEQ permit parameters	12	12	12
Biosolids produced/dry ton/day	114/DT/DAY	117/DT/DAY	117/DT/DAY
Preventive maintenance must be met 90% as scheduled per quarter	90%	94%	96%
% of energy produced to be maintained or improved from current level	46%	46%	46%
Linear feet of sewer pipe clean	1,128,851	1,100,000	1,500,000
% of customer emergency blockages & overflows responded to w/i 60 min	84%	85%	90%

FORT WORTH



DISTRIBUTION OF EXPENDITURES WASTEWATER, FY2011



DIVISION	AMOUNT	PERCENT
Personnel Costs	\$29,140,923	20.31%
Operating Supplies	6,759,840	4.71%
Contractual Services	66,735,284	46.51%
Capital Expenses	1,530,000	1.07%
Debt Service	<u>39,312,878</u>	<u>27.40%</u>
Total	\$143,478,925	100.0%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 7,091,162	\$ 2,221,649	\$ 801,646	\$ 805,442	7.50	7.50	7.00	7.00
0701004	WHOLESALE	80,208	64,775	68,573	68,621	1.00	1.00	1.00	1.00
0701005	SAFETY AND SECURITY	837,316	803,370	855,888	860,747	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 8,008,686</u>	<u>\$ 3,089,794</u>	<u>\$ 1,726,108</u>	<u>\$ 1,734,811</u>	<u>22.00</u>	<u>22.00</u>	<u>21.50</u>	<u>21.50</u>
	<u>ENGINEERING</u>								
0702501	ENGINEERING ADMINISTRATION	\$ 1,513,132	\$ 1,294,677	\$ 1,451,752	\$ 1,459,501	20.00	19.50	19.50	19.50
0702502	PLANNING/DEVELOPMENT	191,061	0	0	0	0.00	0.00	0.00	0.00
0702503	FACILITIES	74,334	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,778,527</u>	<u>\$ 1,294,677</u>	<u>\$ 1,451,752</u>	<u>\$ 1,459,501</u>	<u>20.00</u>	<u>19.50</u>	<u>19.50</u>	<u>19.50</u>
	<u>ENGINEERING - SEWER</u>								
0703000	REGULATORY/ENVIRONMENTAL COMPLIANCE	\$ 111,370	\$ 143,567	\$ 181,344	\$ 182,284	1.00	1.00	1.00	1.00
0703001	LABORATORY SERVICES	1,479,397	1,544,206	1,664,796	1,671,549	16.00	16.50	16.50	16.50
	Sub-Total	<u>\$ 1,590,767</u>	<u>\$ 1,687,773</u>	<u>\$ 1,846,140</u>	<u>\$ 1,853,833</u>	<u>17.00</u>	<u>17.50</u>	<u>17.50</u>	<u>17.50</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>CUSTOMER SERVICE - SEWER</u>								
0704000	BUSINESS SERVICES ADMINISTRATION	\$ 0	\$ 0	\$ 210,469	\$ 210,469	0.00	0.00	1.50	1.50
0704001	CUSTOMER SERVICE ADMINISTRATION	266,433	314,742	176,089	179,535	2.50	3.00	2.00	2.00
0704002	CUSTOMER SERVICES	1,450,893	1,501,363	1,507,181	1,512,214	26.50	27.00	26.50	26.50
0704003	BOOKKEEPING & BILL- ING	1,412,263	1,684,531	1,783,364	1,784,524	5.50	6.00	6.00	6.00
0704004	SATELLITE OFFICE	292,560	293,072	457,750	459,663	5.00	5.00	7.50	7.50
0704007	COLLECTION AND CREDIT	871,520	884,594	997,720	999,485	3.50	3.00	3.00	3.00
0704011	WATER APPLICATIONS	241,669	200,708	203,507	205,036	3.50	3.00	3.00	3.00
0704012	SEWER INFORMATION AND TECHNICAL SER- VICES	3,713,870	4,095,797	3,592,453	3,601,456	13.50	13.00	13.50	13.50
0704013	PUBLIC INFORMATION OFFICE	230,132	310,604	267,803	234,284	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 8,479,340</u>	<u>\$ 9,285,411</u>	<u>\$ 9,196,336</u>	<u>\$ 9,186,666</u>	<u>61.00</u>	<u>61.00</u>	<u>64.00</u>	<u>64.00</u>
	<u>TREATMENT - SEWER</u>								
0705001	ADMINISTRATION	\$ 758,442	\$ 678,359	\$ 694,679	\$ 698,169	7.25	6.00	6.00	6.00
0705005	OPERATIONS	3,811,066	3,804,925	4,162,967	4,171,687	31.50	31.00	31.00	31.00
0705006	MAINTENANCE	4,052,205	3,910,454	4,337,029	4,344,339	41.50	42.00	41.00	41.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0705007	TECHNICAL SERVICES	6,030,423	6,185,331	5,661,268	5,663,347	7.00	7.00	8.00	8.00
0705008	BIOSOLIDS	7,261,369	7,076,469	7,102,589	7,104,377	4.75	4.50	4.50	4.50
0705009	INSTRUMENTATION AND ELECTRICAL	1,347,121	1,122,621	1,187,200	1,189,665	9.00	8.00	9.00	9.00
0705010	WAREHOUSE	590,800	555,838	606,285	610,150	7.00	7.00	7.00	7.00
0705011	LIFT STATIONS	748,166	637,861	613,661	615,145	5.00	3.50	2.50	2.50
0705012	CUSTOMER CITY METERS	484,526	420,251	298,515	300,224	5.00	4.50	2.50	2.50
	Sub-Total	<u>\$ 25,084,118</u>	<u>\$ 24,392,108</u>	<u>\$ 24,664,192</u>	<u>\$ 24,697,102</u>	<u>118.00</u>	<u>113.50</u>	<u>111.50</u>	<u>111.50</u>
	<u>PRETREATMENT</u>								
0705500	PRE-TREATMENT	\$ 1,358,168	\$ 1,403,933	\$ 1,447,364	\$ 1,453,468	19.00	19.00	19.00	19.00
	Sub-Total	<u>\$ 1,358,168</u>	<u>\$ 1,403,933</u>	<u>\$ 1,447,364</u>	<u>\$ 1,453,468</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								
0707001	FIELD OPERATIONS ADMINISTRATION	\$ 1,144,926	\$ 1,049,482	\$ 1,173,808	\$ 1,182,199	11.50	11.00	12.50	12.50
0707002	FIRE FLOW AND LINE LOCATION	346,653	346,618	396,709	399,993	5.50	5.00	5.50	5.50
0707003	WAREHOUSE	1,065,381	1,104,673	385,956	391,236	16.50	16.50	5.00	5.00
0707006	SEWER MAIN REPAIR	5,307,892	3,030,547	3,207,474	3,220,359	58.00	30.00	31.00	31.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0707007	SEWER STOPS	3,487,477	3,339,621	3,841,906	3,855,742	48.00	48.00	48.00	48.00
0707008	STREET REPAIR	1,381,456	1,377,138	1,262,099	1,264,422	13.50	12.50	11.50	11.50
0707009	DISPATCH	0	0	266,055	266,055	0.00	0.00	5.50	5.50
0707010	SEWER TAPS AND SER- VICES	16,322	2,365,345	2,614,025	2,625,302	0.00	28.00	27.00	27.00
0707012	SEWER TV INVESTIGA- TIONS	1,604,566	1,892,749	1,608,495	1,614,170	20.00	20.50	18.50	18.50
0707013	LARGE EQUIPMENT	0	0	331,146	331,146	0.00	0.00	3.50	3.50
0707015	SEWER PM AND CLEAN- ING	2,594,449	2,162,018	1,902,597	1,907,786	22.00	22.50	20.50	20.50
	Sub-Total	<u>\$ 16,949,122</u>	<u>\$ 16,668,190</u>	<u>\$ 16,990,269</u>	<u>\$ 17,058,409</u>	<u>195.00</u>	<u>194.00</u>	<u>188.50</u>	<u>188.50</u>
	<u>BONDED DEBT</u>								
0708001	BONDED DEBT SERVICE	\$ 41,242,078	\$ 38,432,201	\$ 39,312,878	\$ 39,312,878	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 41,242,078</u>	<u>\$ 38,432,201</u>	<u>\$ 39,312,878</u>	<u>\$ 39,312,878</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - SEWER</u>								
0709000	NONDEPARTMENTAL - SEWER	\$ 39,584,311	\$ 19,780,324	\$ 20,408,990	\$ 20,408,990	0.00	0.00	0.00	0.00
0709010	RATE HEARINGS	13,933	0	0	0	0.00	0.00	0.00	0.00
0709020	SEWER CAPITAL PROJECTS	24,007,832	24,083,674	26,313,267	26,313,267	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0709050	POLLUTION REMEDIATION	11,128,441	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 74,734,517</u>	<u>\$ 43,863,998</u>	<u>\$ 46,722,257</u>	<u>\$ 46,722,257</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 179,225,323	\$ 140,118,085	\$ 143,357,296	\$ 143,478,925	452.00	446.50	441.50	441.50

FORT WORTH



FUND STATEMENT

FUND:

SOLID WASTE FUND

The Solid Waste Fund is an Enterprise Fund supported by revenues received from solid waste monthly residential fees, service charges for special bulk/brush collection, residential recycling revenues and other miscellaneous fees. As of October 1, 2010 the Code Compliance Department will manage the Solid Waste Fund.

The Solid Waste Management Division underwent a significant reorganization in FY2003, primarily to manage a number of new solid waste service contracts and to improve services to customers. Four major service areas exist under the new organizational structure, including: Contract Compliance, Field Operations, Customer Service, and Community Education.

Contract Compliance, staffed by city employees, oversees a number of service contracts to ensure that each contractor meets contract requirements. The city has awarded contracts for the collection of residential garbage, recycling, brush and yard waste; recyclable material processing; operation of the city's Southeast Landfill; processing of yard waste and disposal of bulk waste; the purchase of new carts and their maintenance; and the hauling of containers from the Drop-off Stations to landfills for waste disposal.

Field Operations is staffed by city employees, and provides illegal dump site cleanup as well as the operation of three Drop-off Stations for customer drop-off of waste and recycling. Funding for a fourth Drop-off Station was transferred to the capital projects fund during FY2008. In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight authorized Code Compliance Officer Positions; funding for expenses associated with compliance is transferred annually from the Solid Waste Enterprise Fund to the General Fund.

Customer Service is also staffed by city employees and handles incoming calls for individuals seeking new service arrangements, registering complaints, modifying existing service arrangements or inquiries of the services provided. The Customer Service staff implemented advanced call center technology to minimize call wait times while maximizing customer satisfaction. In addition to supporting inbound calls for the Solid Waste Services Division, the Customer Service staff also answers calls for the Code Compliance Department and the city's Switchboard. In FY2009 the Customer Service Section was directed to be the Consolidated Call Center for the City. As a result, Animal Care and Control, Transportation and Public Works and Graffiti Abatement customer inquiries/requests are also supported by this group.

Community Education is responsible for the creation and distribution of materials and programs to teach residents about available solid waste services. The intent of the program is to educate residents to properly use the solid waste program and encourage individual responsibility for a cleaner city. Although the education effort reached a peak of activity during initial rollout of new programs and services in FY2003, the need will continue in coming years to ensure that residents maximize the use of available services. In FY2009 one public education coordinator and two public education specialists were transferred to the Community Relations Department and subsequently to the Human Relations program in the City Manager's Office in FY2011. The Solid Waste Fund transfers monies to the General Fund to cover the associated personnel cost.

Residential customers pay for comprehensive solid waste collection services through a monthly fee added to their water bill. The monthly residential fee is structured in three tiers based upon the size of garbage cart used: \$12.75 for a 32-gallon garbage cart, \$17.75 for a 64-gallon garbage cart, and \$22.75 for a 96-gallon garbage cart. Residential customers can choose one of the three tiers, and may change tiers if they later decide the original choice was unsuitable for their waste disposal needs.

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:
SOLID WASTE FUND

FUND/CENTER
PE64/0525001:0525010

SUMMARY OF FUND RESPONSIBILITIES:

Effective FY2011 the Solid Waste Fund will function under the Code Compliance Department. For budget details see page G-5.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 4,611,321	\$ 4,320,889	\$ 0	\$ 0
Supplies	1,125,202	1,447,077	0	0
Contractual	41,956,718	45,527,341	0	0
Capital Outlay	201,114	499,625	0	0
Debt Service	2,110,521	713,465	0	0
Total Expenditures	\$ 50,004,876	\$ 52,508,397	\$ 0	\$ 0
Authorized Positions	78.00	71.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>SOLID WASTE MANAGEMENT</u>								
0525001	ADMINISTRATION	\$ 5,466,373	\$ 4,722,913	\$ 0	\$ 0	4.00	4.00	0.00	0.00
0525002	COLLECTION CONTRACTS	29,151,587	31,177,869	0	0	0.00	0.00	0.00	0.00
0525003	CONTRACT COMPLIANCE	911,940	1,146,949	0	0	18.00	22.00	0.00	0.00
0525004	DISPOSAL CONTRACTS	5,218,484	5,795,517	0	0	0.00	0.00	0.00	0.00
0525005	CONVENIENCE CENTERS	2,318,801	2,246,732	0	0	22.00	17.00	0.00	0.00
0525006	NON-DEPARTMENTAL	4,280,142	3,893,943	0	0	0.00	0.00	0.00	0.00
0525007	ILLEGAL DUMP CLEANUP	1,214,687	1,652,057	0	0	16.00	13.00	0.00	0.00
0525008	DEAD ANIMAL PICKUP	209,509	246,422	0	0	3.00	3.00	0.00	0.00
0525009	SWM EDUCATION	348,034	788,033	0	0	0.00	0.00	0.00	0.00
0525010	CUSTOMER SERVICE	885,319	837,962	0	0	15.00	12.00	0.00	0.00
	Sub-Total	<u>\$ 50,004,876</u>	<u>\$ 52,508,397</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>78.00</u>	<u>71.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 50,004,876	\$ 52,508,397	\$ 0	\$ 0	78.00	71.00	0.00	0.00

FORT WORTH



**SOLID WASTE FUND BUDGET SUMMARY
FY2011**

REVENUES:

Residential Collection	\$42,070,446
Recycling Waste	3,339,759
Landfill	2,790,399
Grants of Privilege	1,857,144
Other Revenues	1,245,195
Interest on Investments	615,000
Commercial Collection	433,706
Bad Debts Recovered	100,883
Refuse Hauling Permits	<u>14,145</u>

TOTAL REVENUE \$52,466,677

Use/(Source) of Fund Balance (\$1,683,096)

TOTAL REVENUE AND OTHER FINANCING SOURCES \$50,783,581

EXPENDITURES:

Personal Services	\$4,384,973
Supplies	1,223,695
Contractual Services	<u>42,644,364</u>

TOTAL RECURRING EXPENSES \$48,253,032

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$493,500
Debt Service	<u>2,037,049</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$2,530,549

TOTAL EXPENDITURES \$50,783,581

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
SOLID WASTE FUND**

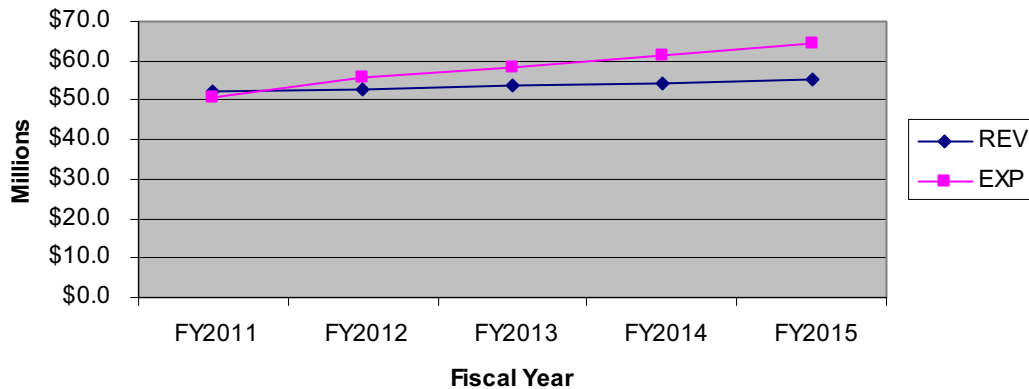
Cash Balance as of 9/30/10 *	\$33,489,743
Plus: Projected Revenues	\$52,466,677
Less: Projected Expenditures	(\$50,783,581)
Estimated Available Cash as of 9/30/11	\$35,172,839

* Preliminary cash balance due to pending audit of actual fund balances.

**SOLID WASTE FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$33,489,743	\$35,172,839	\$32,642,332	\$27,990,320	\$20,858,350
Revenues*					
Interest	\$615,000	\$625,763	\$638,278	\$654,235	\$673,862
Residential billing	\$42,070,446	\$42,491,150	\$42,916,062	\$43,345,223	\$43,778,675
Recycling Waste Revenue	\$3,339,759	\$3,414,570	\$3,575,396	\$3,769,182	\$3,968,949
Landfill	\$1,875,144	\$1,875,144	\$1,875,144	\$1,875,144	\$1,875,144
Other Revenue	<u>\$4,566,328</u>	<u>\$4,611,991</u>	<u>\$4,658,111</u>	<u>\$4,704,692</u>	<u>\$4,751,739</u>
Total Revenue	\$52,466,677	\$53,018,618	\$53,662,991	\$54,348,476	\$55,048,369
Total Resources	\$85,956,420	\$88,191,457	\$86,305,323	\$82,338,796	\$75,906,719
Expenditures					
Personnel Services	\$4,384,973	\$4,457,806	\$4,541,670	\$4,656,395	\$4,731,908
Supplies	\$1,223,695	\$1,245,110	\$1,270,012	\$1,301,762	\$1,340,815
Contractual	\$42,644,364	\$44,776,582	\$47,015,411	\$51,716,952	\$56,888,648
Capital	\$493,500	\$3,002,136	\$4,062,179	\$3,163,733	\$758,645
Debt Service	<u>\$2,037,049</u>	<u>\$2,067,491</u>	<u>\$1,425,731</u>	<u>\$641,603</u>	<u>\$623,638</u>
Total Expenditures	\$50,783,581	\$55,549,125	\$58,315,003	\$61,480,446	\$64,343,654
Projected Variance	\$1,683,096	(\$2,530,507)	(\$4,652,012)	(\$7,131,970)	(\$9,295,286)
Projected Cash Balance	\$35,172,839	\$32,642,332	\$27,990,320	\$20,858,350	\$11,563,064
Reserve Requirement (20%)	\$9,650,606	\$10,095,900	\$10,565,419	\$11,535,022	\$12,592,274
Excess/(Deficit)	\$25,522,233	\$22,546,432	\$17,424,901	\$9,323,328	(\$1,029,210)

**SOLID WASTE FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Administration	\$6,828,848	\$5,466,373	\$4,722,913	\$5,733,302	\$4,452,140
Collection Contracts	27,363,932	29,151,587	31,177,869	29,664,811	30,212,739
Contract Compliance	867,095	911,940	1,146,949	1,142,965	1,260,629
Disposal Contracts	4,395,311	5,218,484	5,795,517	5,239,436	5,724,609
Convenience Centers	2,240,394	2,318,801	2,246,732	2,015,943	2,019,604
Non-Departmental	3,520,256	4,280,142	3,893,943	3,928,526	3,721,431
Illegal Dump Cleanup	1,343,244	1,214,687	1,652,057	1,629,483	1,587,626
Dead Animal Pickup	200,954	209,509	246,422	210,802	246,692
SWM Education	392,419	348,034	788,033	607,700	702,414
Customer Service	<u>843,996</u>	<u>885,319</u>	<u>837,962</u>	<u>862,482</u>	<u>855,697</u>
TOTAL	\$47,996,449	\$50,004,876	\$52,508,397	\$51,035,450	\$50,783,581

FORT WORTH



**COMPARISON OF SOLID WASTE FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Interest on Investments	\$1,481,733	\$835,506	\$962,722	\$328,377	\$615,000
Landfill	1,413,400	1,708,213	1,862,801	2,223,552	2,790,399
Residential Collection	40,204,374	41,465,712	42,196,179	42,325,411	42,070,446
Commercial Collection	483,155	483,528	491,681	488,282	433,706
Refuse Hauling Permits	10,365	14,945	13,830	15,742	14,145
Grants of Privilege	1,982,827	1,394,451	1,839,836	1,901,866	1,857,144
Garbage Sales Tax	397,448	372,396	430,680	420,184	
Recycling Waste	4,703,861	1,917,795	1,333,517	3,307,111	3,339,759
Bad Debts Recovered	84,266	85,718	86,644	101,078	100,883
Education Payments	0	0	707,569	738,147	0
Compliant Brush & Bulky Waste	0	0	81,960	38,964	0
Yard Cart Sales	0	0	118,050	138,934	0
Non-Compliant Brush & Bulky Waste	0	0	175,980	143,073	0
Sales Tax Adjustment	0	0	20,410	17,400	0
Sale of Solid Waste Equipment	0	0	14,000	57,850	0
Miscellaneous Revenues	<u>2,757,748</u>	<u>2,023,807</u>	<u>161,855</u>	<u>625,313</u>	<u>1,245,195</u>
TOTAL	\$53,519,177	\$50,302,071	\$50,497,714	\$52,871,284	\$52,466,677

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:
SOLID WASTE FUND

FUND/CENTER
PE64/0239901:0239910

SUMMARY OF FUND RESPONSIBILITIES:

In 2001, the Solid Waste Management Division was moved from the City Services Department to the Environmental Management Department. The division provides for solid waste collection and disposal, as well as other solid waste management-related services for Fort Worth residents. It fulfills those duties by primarily using and managing service contracts.

The Solid Waste Services Division underwent a significant reorganization in FY2003, by establishing new service provision contracts, creating a customer service call center, and implementing new variable rate fee structures. Under this organizational structure, the Solid Waste Services Division has four functional areas including: Contract Compliance, Field Operations, Customer Service Center, and the Community Education Section. The Administration Section is responsible for oversight of all functional areas within the division, as well as overall solid waste management for Fort Worth residents.

In FY2005, Code Compliance responsibilities for Solid Waste were moved to the Code Compliance Department along with eight Code Compliance Officer positions and the Solid Waste Customer Service Section began accepting customer service inquiries for Code Compliance and the City Switchboard.

In FY2009, the three authorized positions assigned to education were transferred to the Community Relations Department. All non-personnel related expenditures assigned to the education component continue to be included in the Solid Waste Fund.

In FY2009, the Customer Service Section was expanded to be the “consolidated call center” for the city. In addition to providing customer service and support for Solid Waste, Code Compliance and the City Hall Switchboard, the section also provides customer service and support for Animal Care & Control and Transportation and Public Works. In the summer of FY2010, the “consolidated call center” was expanded to include Graffiti Abatement.

In FY2011, the Solid Waste Services Division was transferred from the Environmental Management Department to the Code Compliance Department.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 0	\$ 0	\$ 4,359,339	\$ 4,384,973
Supplies	0	0	1,223,696	1,223,695
Contractual	0	0	42,682,748	42,644,364
Capital Outlay	0	0	493,500	493,500
Debt Service	0	0	2,037,049	2,037,049
Total Expenditures	\$ 0	\$ 0	\$ 50,796,332	\$ 50,783,581
Authorized Positions	0.00	0.00	73.00	73.00

SOLID WASTE FUND – 73.00 A.P.

CODE COMPLIANCE DEPARTMENT

SOLID WASTE SERVICES
Assistant Director
1.00 A.P.

ADMINISTRATION

- Fiscal Oversight
- Administrative Support
- Commercial Recycling Coordination

3.00 A.P.

TRANSFER TO PLANING AND DEVELOPMENT

- Funding for Solid Waste Neighborhood Education & Communication Programs

CONTRACT COMPLIANCE

- Residential and commercial collection contracts
- Recycling contracts
- Landfill contract
- Brush & bulky waste contracts
- Miscellaneous contracts
- Manage customer accounts

22.00 A. P.

FIELD OPERATIONS
1.00 A.P.

CUSTOMER SERVICE

- Address Solid Waste customer service issues and complaints
- City Hall Switchboard

13.00 A.P.

DROP-OFF STATIONS

- Operate three drop off stations for citizen use

17.00 A.P.

ILLEGAL DUMP CREWS

- Abate illegal dump sites throughout the City

13.00 A.P.

FUNDED BY GENERAL FUND, STORMWATER FUND & GRANT FUND ASSIGNED TO CONSOLIDATED CUSTOMER SERVICE CENTER

- Code Compliance 1.00 A.P.
- Animal Care & Control 2.00A.P.
- TPW 1.00 A.P.
- Graffiti 1.00 A.P.

TRANSFER TO CODE COMPLIANCE

- Funding to Enforce Solid Waste Ordinances

8.00 A.P.

DEAD ANIMAL PICKUP

- Remove dead animals from public rights-of- way

3.00 A.P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
SOLID WASTE FUND	PE64/0239901:0239910

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$52,508,397	A.P.	71.00
FY2011 ADOPTED:	\$50,783,581	A.P.	73.00

- A) The adopted budget increases by \$149,268 and two authorized positions for the transfer of Administrative Services Manager and Senior Customer Service Representative from the General Fund.
- B) The adopted budget decreases by (\$1,269,016) in Contractual costs as a result of the continued slow residential growth and the negative CPI changes during FY2010.
- C) The adopted budget decreases by (\$387,672) in Disposal due to reduced household growth projections.
- D) The adopted budget decreases by (\$261,411) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.
- E) The adopted budget decreases by (\$159,245) in Landfill closure costs based on the city's reduced post closure liability funding requirement with the outsourcing of the Southeast Landfill.
- F) The adopted budget increases by \$95,309 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- G) The adopted budget increases by a net of \$57,612 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- H) The adopted budget decreases by (\$38,384) for the transfer out to the General Fund as a result of the reduction in the services provided for Neighborhood Education.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CODE COMPLIANCE, SOLID WASTE FUND

DEPARTMENT PURPOSE

To provide efficient, effective and compliant environmental and solid waste management services.

FY2011 DEPARTMENTAL OBJECTIVES

To provide once a week curbside garbage and recycling collection with carts, once per week yard waste collection and once per month bulk collection to the residents of Fort Worth at a cost not to exceed the FY2011 approved budget.

To provide once-a-week curbside single stream recycling and yard waste collection and increase the diversion rate of recyclable materials from disposal to exceed 25%.

To continue removing debris from illegal dump sites during FY2011 at a cost not to exceed the FY2011 approved budget.

To educate the public on the City's waste minimization programs.

To answer 80% of the incoming calls to the Call Center in 60 seconds or less.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Number of Customers Served	196,836	199,425	202,070
Number of Garbage misses/1,000 Customers not to exceed	0.51	< 1.00	< 1.00
Number of Recycling misses/1,000 Customers not to exceed	0.26	<0.50	<0.50
Number of Bulk misses/1,000 Customers not to exceed	2.97	<3.00	<3.00
Tons of Illegal Dump Materials Removed	4,378	4,200	4,295
% of Incoming Calls Answered within 60 seconds or less	79%	80%	80%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64 SOLID WASTE FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0239901	ADMINISTRATION	\$ 0	\$ 0	\$ 4,448,623	\$ 4,452,140	0.00	0.00	5.00	5.00
0239902	COLLECTION CON- TRACTS	0	0	30,212,739	30,212,739	0.00	0.00	0.00	0.00
0239903	CONTRACT COMPLI- ANCE	0	0	1,254,563	1,260,629	0.00	0.00	22.00	22.00
0239904	DISPOSAL CONTRACTS	0	0	5,724,609	5,724,609	0.00	0.00	0.00	0.00
0239905	CONVENIENCE CEN- TERS	0	0	2,012,984	2,019,604	0.00	0.00	17.00	17.00
0239906	NON-DEPARTMENTAL	0	0	3,721,431	3,721,431	0.00	0.00	0.00	0.00
0239907	ILLEGAL DUMP CLEANUP	0	0	1,581,224	1,587,626	0.00	0.00	13.00	13.00
0239908	DEAD ANIMAL PICKUP	0	0	246,692	246,692	0.00	0.00	3.00	3.00
0239909	SWM EDUCATION	0	0	740,798	702,414	0.00	0.00	0.00	0.00
0239910	CUSTOMER SERVICE	0	0	852,669	855,697	0.00	0.00	13.00	13.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 50,796,332</u>	<u>\$ 50,783,581</u>	<u>0.00</u>	<u>0.00</u>	<u>73.00</u>	<u>73.00</u>
	TOTAL	\$ 0	\$ 0	\$ 50,796,332	\$ 50,783,581	0.00	0.00	73.00	73.00

FORT WORTH



FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

In FY1982, the City Council approved the recommendation by staff to operate the golf program as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. The establishment of a Municipal Golf Fund offered all citizens of Fort Worth enjoyable, safe, comprehensive and affordable golf programs.

Fort Worth Golf, a division of the Parks and Community Services Department, provides a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The division, which is managed directly by the City, is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance.

The City of Fort Worth operates five regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley (two 18-hole courses located in southwest Fort Worth), Z. Boaz (an 18-hole course in the western sector of the City), Meadowbrook (an 18-hole course located on the eastern edge of the City), Rockwood (an 18-hole course with a driving range facility, in partnership with The First Tee of Fort Worth, is in the near northwest) and Sycamore Creek (a nine-hole course with double tee boxes, which is located in southeast Fort Worth).

As an Enterprise Fund, the Municipal Golf Fund is meant to be financially self-supporting. Revenues to support expenditures come from greens fees, golf cart rentals, merchandise sales, annual passes, interest on investments, revenue from food and beverage sales, golf club rentals, and other miscellaneous income. The City's golf program has been negatively impacted by several factors including a saturated local market for golf courses, little to no growth in the number of area golfers and a sluggish economy. In such an environment, the fund has experienced declining revenues, while expenditures continue to rise. In FY2006 the City Council approved staff recommendation to restructure the golf program with the expectation of returning the fund to a positive position.

FORT WORTH



**MUNICIPAL GOLF FUND BUDGET SUMMARY
FY2011**

REVENUES:

Taxable Revenue	\$2,906,739
Non-Taxable Revenue	2,728,170
Miscellaneous Revenue	<u>52,764</u>

TOTAL REVENUE	\$5,687,673
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$5,687,673
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EXPENDITURES:

Personal Services	\$3,041,202
Supplies	798,659
Contractual Services	<u>1,847,812</u>

TOTAL RECURRING EXPENSES	\$5,687,673
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DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	<u>\$0</u>
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TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
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TOTAL EXPENDITURES	\$5,687,673
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FORT WORTH



**PROJECTED
FY2011 CASH FLOW
MUNICIPAL GOLF FUND**

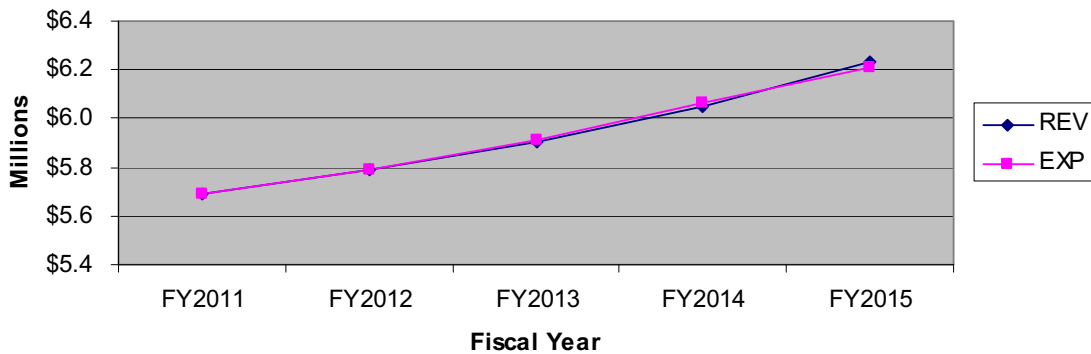
Cash Balance as of 9/30/10 *	(\$869,834)
Plus: Projected Revenues	\$5,687,673
Less: Projected Expenditures	(\$5,687,673)
Estimated Available Cash as of 9/30/11	(\$869,834)

* Preliminary fund balance due to pending audit of actual fund balances

**MUNICIPAL GOLF FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	(\$869,834)	(\$869,834)	(\$872,633)	(\$878,104)	(\$892,456)
Revenues*					
Non-taxable	\$2,906,739	\$2,957,607	\$3,016,759	\$3,092,178	\$3,184,943
Taxable	\$2,728,170	\$2,775,913	\$2,831,431	\$2,902,217	\$2,989,284
Miscellaneous Revenue	\$52,764	\$53,687	\$54,761	\$56,130	\$57,814
Other Revenue	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$5,687,673	\$5,787,207	\$5,902,951	\$6,050,525	\$6,232,041
Total Resources	\$4,817,839	\$4,917,373	\$5,030,318	\$5,172,421	\$5,339,585
Expenditures					
Personnel Services	\$3,041,202	\$3,097,222	\$3,161,782	\$3,249,571	\$3,311,504
Supplies	\$798,659	\$812,636	\$828,888	\$849,610	\$875,099
Contractual	\$1,847,812	\$1,880,149	\$1,917,752	\$1,965,695	\$2,024,666
Capital	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$5,687,673	\$5,790,006	\$5,908,422	\$6,064,877	\$6,211,269
Projected Variance	\$0	(\$2,799)	(\$5,471)	(\$14,352)	\$20,772
Projected Cash Balance	(\$869,834)	(\$872,633)	(\$878,104)	(\$892,456)	(\$871,684)
Reserve Requirement (20%)	\$1,137,535	\$1,158,001	\$1,181,684	\$1,212,975	\$1,242,254
Excess/(Deficit)	(\$2,007,369)	(\$2,030,634)	(\$2,059,788)	(\$2,105,432)	(\$2,113,938)

**MUNICIPAL GOLF FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Golf Course Management	\$1,474,165	\$1,028,665	\$880,323	\$643,990	\$776,925
Non-Departmental	1,058,590	863,561	338,103	\$578,217	258,162
Pecan Valley Greens Maint.	645,306	724,666	689,789	\$628,065	735,522
Pecan Valley Pro Shop	435,843	468,789	482,551	\$417,385	525,757
Pecan Valley Snack Shop	281,656	206,246	196,792	\$224,349	200,620
Z. Boaz Greens Maint.	385,173	408,098	401,721	\$364,154	404,444
Z. Boaz Pro Shop	293,292	368,028	318,311	\$305,187	316,258
Z. Boaz Snack Shop	23,636	24,196	36,613	\$22,165	33,763
Meadowbrook Greens Maint.	486,456	495,036	468,263	\$451,524	431,874
Meadowbrook Pro Shop	358,003	400,768	388,154	\$348,769	398,112
Meadowbrook Snack Shop	118,976	113,955	148,754	\$106,856	154,410
Rockwood Greens Maint.	418,867	469,578	454,038	\$410,096	502,142
Rockwood Pro Shop	416,864	406,363	330,278	\$373,331	340,339
Rockwood Snack Shop	102,158	182,130	132,003	\$133,248	130,952
Sycamore Creek Greens Maint.	230,313	244,522	256,167	\$218,326	270,426
Sycamore Creek Pro Shop	211,173	207,276	189,625	\$180,389	191,715
Sycamore Creek Snack Shop	<u>19,154</u>	<u>17,806</u>	<u>14,761</u>	<u>17,139</u>	<u>16,252</u>
TOTAL	\$6,959,625	\$6,629,683	\$5,726,246	\$5,423,188	\$5,687,673

FORT WORTH



**COMPARISON OF MUNICIPAL GOLF FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Pecan Valley Golf Course	\$2,015,046	\$1,952,518	\$2,143,644	\$1,724,084	\$2,177,794
Z. Boaz Golf Course	787,988	658,512	729,486	628,264	730,986
Meadowbrook Golf Course	1,204,219	1,146,099	1,341,160	1,020,515	1,349,810
Rockwood Golf Course	978,984	1,005,886	1,155,056	862,498	1,079,829
Sycamore Creek Golf Course	286,943	277,858	291,250	245,240	297,254
Other Income	<u>761,378</u>	<u>104,663</u>	<u>65,650</u>	<u>72,753</u>	<u>52,000</u>
TOTAL	\$6,034,558	\$5,145,536	\$5,726,246	\$4,553,354	\$5,687,673

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL GOLF FUND

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

The City of Fort Worth Municipal Golf Fund, managed by the Golf Division of the Parks and Community Services Department, provides enjoyable, safe, and comprehensive golf programs through five municipally-owned golf courses: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood, and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the City with a fully equipped pro shop, snack shop and driving range. In FY2000 and FY2001, the "River" course at Pecan Valley was closed for extensive renovations; however, it became fully operational beginning in FY2002.

Z. Boaz Golf Course and Meadowbrook Golf Course are 18-hole facilities located on the west and east sides of the City, respectively. Each has fully equipped pro and snack shops; however, Meadowbrook is equipped with a full snack bar and grill service.

Rockwood Golf Course is a 18-hole facility with a driving range, operating in partnership with The First Tee of Fort Worth, and also has pro and snack shops. It is located in the near northwest part of the city.

The Sycamore Creek Golf Course is a nine-hole course with pro and snack shops that is located in the near south-east part of the city. Sycamore Creek was reconstructed during FY1993.

Municipal Golf Fund expenditures are financed primarily from taxable and non-taxable revenue, in the form of greens fees, cart rentals, and other fees at all golf courses.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 3,363,771	\$ 2,847,679	\$ 3,021,546	\$ 3,041,202
Supplies	951,686	760,203	798,659	798,659
Contractual	1,846,441	1,799,675	1,847,812	1,847,812
Capital Outlay	70,848	0	0	0
Debt Service	396,937	318,689	0	0
Total Expenditures	\$ 6,629,683	\$ 5,726,246	\$ 5,668,017	\$ 5,687,673
Authorized Positions	48.45	48.45	47.65	47.65

MUNICIPAL GOLF FUND - 47.65 A.P.

PARKS AND COMMUNITY SERVICES

ADMINISTRATION

- Program management
- Public relations
- Facilities planning
- Marketing

4.00 A.P.

PECAN VALLEY GOLF COURSE

- Grounds/equip maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

12.55 A. P.

MEADOWBROOK GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

10.55 A. P.

SYCAMORE CREEK GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

4.00 A. P.

Z. BOAZ GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

6.50 A. P.

ROCKWOOD GOLF COURSE

- Grounds/equipment maintenance
- Customer Service
- Golf instruction
- Tournaments
- Food & Beverage
- Clubhouse management
- Merchandise sales

10.05 A. P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
MUNICIPAL GOLF FUND	PE39/0804005:0804530

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$5,726,246	A.P.	48.45
FY2011 ADOPTED:	\$5,687,673	A.P.	47.65

- A) The adopted budget decreases by 0.80 authorized positions for the deletion of one part-time maintenance worker position. This is offset by an increase to temporary labor, and the net financial impact is \$0.
- B) The adopted budget increases by \$236,672 for financing ERP-Phase II costs.
- C) The adopted budget decreases by (\$207,466) for principal payments and (\$111,223) for interest payments based on early retirement of debt in FY2010.
- D) The adopted budget decreases by (\$168,544) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.
- E) The adopted budget decreases by (\$132,827) for a reduction in the administrative fee charged to the Golf Fund.
- F) The adopted budget increases by \$102,200 for terminal leave for retirements likely to occur in FY2011.
- G) The adopted budget increases by \$56,904 as a result of the elimination of eight mandatory furlough days.
- H) The adopted budget increases by \$46,321 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- I) The adopted budget increases by a net of \$35,196 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- J) The adopted budget increases by \$19,656 for the continuation of Vacation Buy Back program in FY2011.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL GOLF FUND

DEPARTMENT PURPOSE

The purpose of Fort Worth Golf is to provide an affordable and accessible golf experience to all levels of golfers.

FY2011 DEPARTMENTAL OBJECTIVES

To succeed in regaining a market share in a highly competitive industry by providing quality playing conditions, affordable fee prices, excellent customer service, and a creative marketing plan.

To meet the goals outlined in our Business Plan and the Pro Forma in all categories in order to attain a positive net revenue base in FY2011.

To enhance the facility conditions through quarterly inspections and completion of special projects, which will increase golfer enjoyment in the game.

To complete improvements at Meadowbrook Golf Course included in the revenue bond program.

To complete construction of the first tee of Fort Worth building at Rockwood Golf Course.

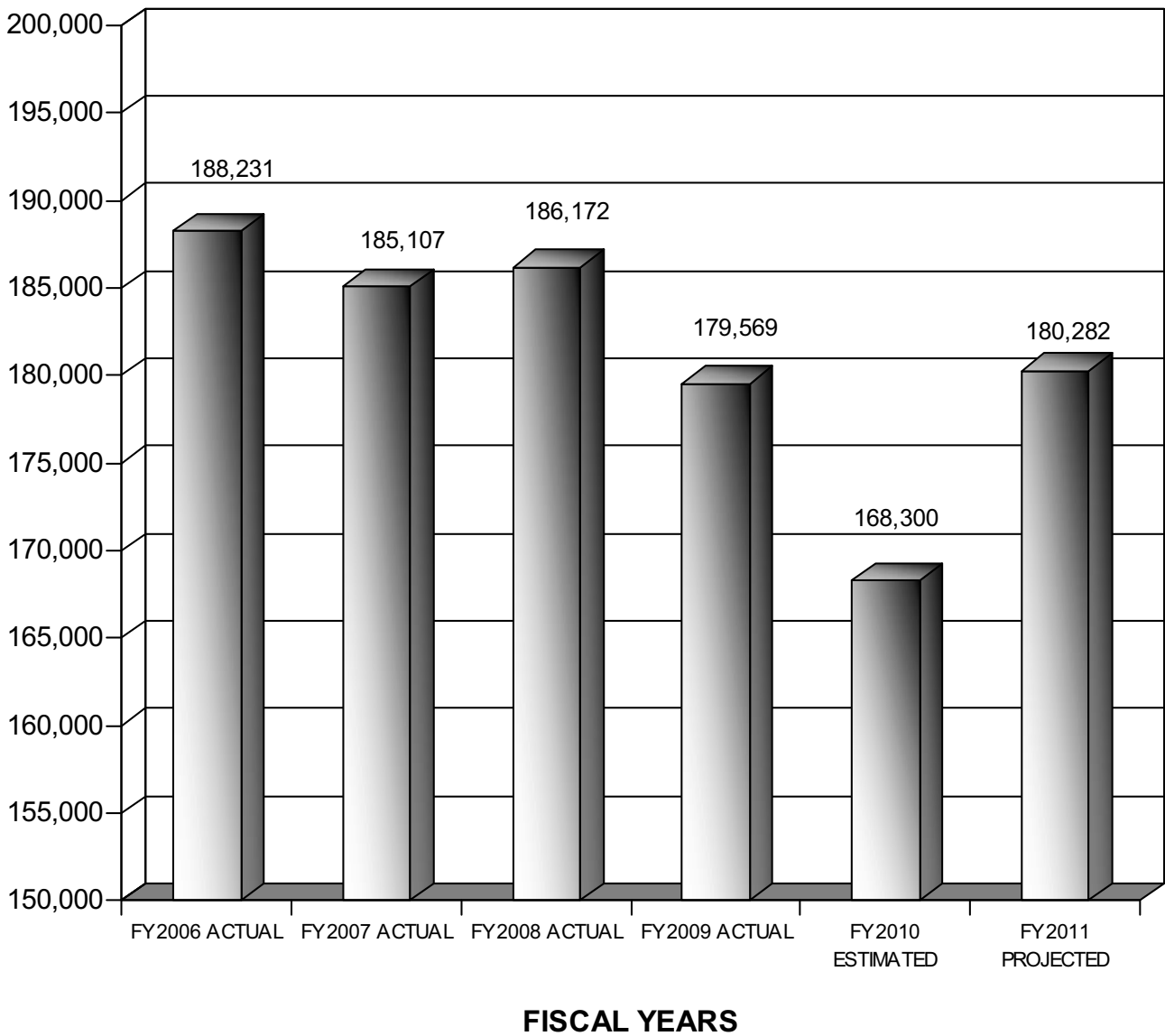
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Total annual round of golf	179,569	168,300	180,282
Revenue per round	\$28.25	\$28.64	\$30.08
Expenditures per round	\$30.63	\$33.41	\$30.08
Number of City Championships	11	11	11
Number of Junior Golf Participants	1,700	2,000	2,500
Number of Outside Events	130	170	175

FORT WORTH



PARKS AND COMMUNITY SERVICES GOLF DIVISION

NUMBER OF ROUNDS PLAYED



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MAN- AGEMENT	\$ 1,028,665	\$ 880,323	\$ 775,429	\$ 776,925	4.00	4.00	4.00	4.00
0804090	NON-DEPARTMENTAL	863,561	338,103	258,162	258,162	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,892,226</u>	<u>\$ 1,218,426</u>	<u>\$ 1,033,591</u>	<u>\$ 1,035,087</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 724,666	\$ 689,789	\$ 727,875	\$ 735,522	8.00	8.00	8.00	8.00
0804120	PRO SHOP	468,789	482,551	523,796	525,757	3.00	3.00	3.00	3.00
0804130	SNACK BAR	206,246	196,792	200,620	200,620	1.55	1.55	1.55	1.55
	Sub-Total	<u>\$ 1,399,701</u>	<u>\$ 1,369,132</u>	<u>\$ 1,452,291</u>	<u>\$ 1,461,899</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>	<u>12.55</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 408,098	\$ 401,721	\$ 402,460	\$ 404,444	3.50	3.50	3.50	3.50
0804220	PRO SHOP	368,028	318,311	315,709	316,258	3.00	3.00	3.00	3.00
0804230	ZBOAZ SNACK BAR	24,196	36,613	33,763	33,763	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 800,322</u>	<u>\$ 756,645</u>	<u>\$ 751,932</u>	<u>\$ 754,465</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
	<u>MEADOWBROOK GOLF COURSE</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0804310	GREENS MAINTENANCE	\$ 495,036	\$ 468,263	\$ 429,613	\$ 431,874	4.80	5.00	5.00	5.00
0804320	PRO SHOP	400,768	388,154	396,330	398,112	3.80	3.80	3.80	3.80
0804330	SNACK SHOP	113,955	148,754	153,958	154,410	1.55	1.75	1.75	1.75
	Sub-Total	<u>\$ 1,009,759</u>	<u>\$ 1,005,171</u>	<u>\$ 979,901</u>	<u>\$ 984,396</u>	<u>10.15</u>	<u>10.55</u>	<u>10.55</u>	<u>10.55</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 469,578	\$ 454,038	\$ 502,142	\$ 502,142	5.90	5.50	5.50	5.50
0804420	PRO SHOP	406,363	330,278	338,815	340,339	3.00	3.00	3.00	3.00
0804430	SNACKSHOP	182,130	132,003	130,952	130,952	1.55	1.55	1.55	1.55
	Sub-Total	<u>\$ 1,058,071</u>	<u>\$ 916,319</u>	<u>\$ 971,909</u>	<u>\$ 973,433</u>	<u>10.45</u>	<u>10.05</u>	<u>10.05</u>	<u>10.05</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 244,522	\$ 256,167	\$ 270,426	\$ 270,426	2.80	2.80	2.00	2.00
0804520	PRO SHOP	207,276	189,625	191,715	191,715	2.00	2.00	2.00	2.00
0804530	SNACK SHOP	17,806	14,761	16,252	16,252	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 469,604</u>	<u>\$ 460,553</u>	<u>\$ 478,393</u>	<u>\$ 478,393</u>	<u>4.80</u>	<u>4.80</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 6,629,683	\$ 5,726,246	\$ 5,668,017	\$ 5,687,673	48.45	48.45	47.65	47.65

FUND STATEMENT

FUND:

MUNICIPAL AIRPORTS FUND

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing and promoting three of the four airports in the City's airport system: Fort Worth Meacham International Airport, Fort Worth Spinks Airport and the planned Fort Worth Downtown Heliport. Although the City owns Fort Worth Alliance Airport, the airport is currently under private management. The contracted firm is responsible for Alliance's daily operations. All City of Fort Worth airports are designated as General Aviation Reliever airports providing relief for Dallas/Fort Worth International airport and Dallas Love Field. Collectively, the three airports support more than 262,000 flight operations per year which is 32% of the combined operations at DFW and Dallas Love Field.

The Municipal Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, fuel flowage fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports, and a profit-sharing arrangement with Alliance Airport. Fund expenditures include personnel costs for Aviation Department staff, operating supplies, and capital equipment.

FORT WORTH



**MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FY2011**

REVENUES:

Meacham Airport Operations	\$2,478,163
FAA/Alliance Revenue	1,262,700
Gas Lease Royalties (ERP Phase II)	917,358
Spinks Airport Operations	264,937
Transfer from P240	245,626
Heliport Operations	200,000
GSIA Possession Fee	200,000
Other Revenue	<u>30,000</u>

TOTAL REVENUE \$5,598,784

Use/(Source) of Fund Balance \$0

TOTAL SOURCE OF FUNDS \$5,598,784

EXPENDITURES:

Personal Services	\$1,500,255
Supplies	224,710
Contractual Services	<u>3,568,319</u>

TOTAL RECURRING EXPENSES \$5,293,284

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlays	\$305,500
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$305,500

TOTAL EXPENDITURES \$5,598,784

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
MUNICIPAL AIRPORTS FUND**

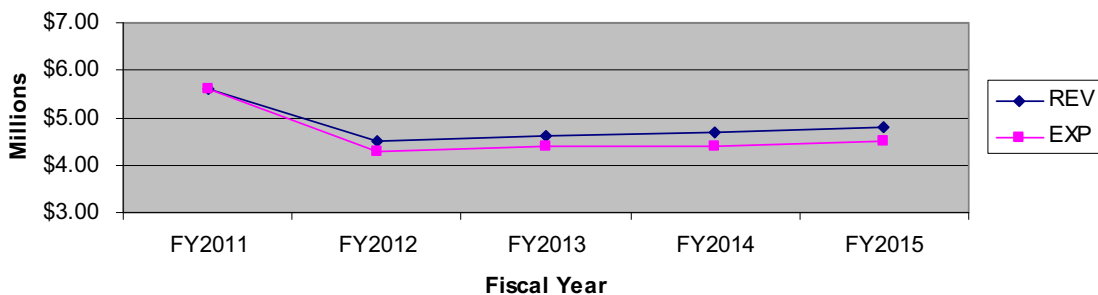
Cash Balance as of 9/30/10 *	\$857,161
Plus: Projected Revenues	\$5,598,784
Less: Projected Expenditures	(\$5,598,784)
Estimated Available Cash as of 9/30/11	\$857,161

* Preliminary fund balance due to pending audit of actual fund balances

MUNICIPAL AIRPORTS FUND FIVE YEAR FORECAST FISCAL YEAR 2011 THROUGH 2015

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$857,161	\$857,161	\$1,005,969	\$1,195,347	\$1,437,179
Revenues*					
Interest	\$20,000	\$20,350	\$20,757	\$21,297	\$21,936
Fuel Flowage	\$745,000	\$758,038	\$773,198	\$793,301	\$817,100
Lease Revenue	\$524,263	\$524,263	\$524,263	\$524,263	\$524,263
Gas Lease Royalties**	\$1,162,984	\$0	\$0	\$0	\$0
ACFT Landing Fees	\$815,000	\$829,263	\$845,848	\$867,840	\$893,875
Land Revenue	\$1,082,837	\$1,101,787	\$1,123,822	\$1,153,042	\$1,187,633
Hangar Revenue	\$888,000	\$903,540	\$921,611	\$945,573	\$973,940
Other Revenue	<u>\$360,700</u>	<u>\$360,700</u>	<u>\$360,700</u>	<u>\$360,700</u>	<u>\$360,700</u>
Total Revenue	\$5,598,784	\$4,497,940	\$4,570,199	\$4,666,015	\$4,779,447
Total Resources	\$6,455,945	\$5,355,101	\$5,576,168	\$5,861,363	\$6,216,626
Expenditures					
Personnel Services	\$1,500,255	\$1,523,812	\$1,550,927	\$1,588,227	\$1,611,973
Supplies	\$224,710	\$228,642	\$233,215	\$239,279	\$246,457
Contractual	\$3,568,319	\$2,496,678	\$2,496,678	\$2,496,678	\$2,496,678
Capital	\$305,500	\$100,000	\$100,000	\$100,000	\$100,000
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$5,598,784	\$4,349,132	\$4,380,820	\$4,424,183	\$4,455,108
Projected Variance	\$0	\$148,807	\$189,379	\$241,832	\$324,339
Projected Cash Balance	\$857,161	\$1,005,969	\$1,195,347	\$1,437,179	\$1,761,518
Reserve Requirement (20%)	\$844,329	\$635,498	\$641,836	\$650,508	\$656,693
Excess/(Deficit)	\$12,833	\$370,470	\$553,511	\$786,671	\$1,104,825

MUNICIPAL AIRPORTS FUND PROJECTED REVENUES AND EXPENDITURES



*This model does **not** reflect any rate increases for the next five years.

**One time transfer in FY2011 for the fund's portion of ERP Phase II.

**COMPARISON OF MUNICIPAL AIRPORTS FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
General Administration	\$3,381,566	\$2,361,165	\$815,869	\$815,869	\$1,889,938
Depreciation	8,824,874	7,189,335	0	0	0
Non-Departmental	512,086	85,884	0	0	169,891
Meacham Airport	1,383,774	1,309,625	1,594,267	1,594,267	1,744,694
Spinks Airport	269,086	353,937	522,347	522,347	456,819
Alliance Airport	28,572	445,416	1,687,464	1,687,464	1,137,442
Heliport	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200,000</u>
TOTAL	\$14,399,958	\$11,745,362	\$4,619,947	\$4,619,947	\$5,598,784

FORT WORTH



**COMPARISON OF MUNICIPAL AIRPORTS FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Interest on Investment	\$5,354	\$16,826	\$25,000	\$17,686	\$20,000
Unrealized Gain	2,795	3,862	0	(6,797)	0
Gas Lease Bonus/Royalties	0	0	0	0	917,358
Easements for Pipelines	0	1,000	0	44,533	0
Temp Water Line Gas Drilling	0	12,415	0	0	0
FAA Lease Revenue	482,032	108,128	62,700	62,700	62,700
Transfer from GASB 10	26,692	25,410	0	0	0
Transfers In GG14	31,435	33,235	0	0	0
Intra-Fund Transfer	2,366,145	668,256	0	15,000	0
Intra-Fund Transfer P240	0	0	0	572,820	245,626
Alliance Revenue Sharing	314,290	947,645	1,750,000	1,468,559	0
Fuel Flowage Fees	511,088	414,944	511,704	450,861	745,000
Landing Fees	306	0	0	0	815,000
Land (Improved)	158,287	166,234	166,210	190,712	357,000
Aircraft Parking	1,357	1,357	0	0	0
Miscellaneous Operations	300	0	0	0	0
Auto Rental	175	0	0	0	0
Terminal Building Revenue	336,521	388,196	331,933	331,933	355,163
Hangar Revenue	636,320	608,381	635,000	629,393	888,000
Other Building Revenue	19,372	19,109	74,100	19,100	169,100
Land (Unimproved)	643,789	684,534	783,200	714,546	725,837
Miscellaneous Income	72,200	72,200	25,000	15,205	13,000
Miscellaneous L/H Income	52,967	68,631	70,100	51,270	75,000
G.S.I.A. Possession Fee	<u>210,428</u>	<u>210,428</u>	<u>210,000</u>	<u>212,161</u>	<u>210,000</u>
TOTAL	\$5,863,704	\$4,430,103	\$4,619,947	\$4,789,682	\$5,598,784

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: AVIATION	FUND/CENTER PE40/0551000:0551401
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SUMMARY OF FUND RESPONSIBILITIES:

The Aviation Department oversees a system of airports, which include Fort Worth Alliance, Fort Worth Meacham International Airport, Fort Worth Spinks Airport and a planned Fort Worth Downtown Heliport. These airports are designed to relieve Dallas/Fort Worth International Airport of general aviation pressures. The Department is responsible for planning, operating, and promoting these facilities. Aviation Administration is responsible for aviation planning, grant administration, capital projects, and staff support functions for all airports. Airport Managers work with airport tenants, manage projects and oversee and maintain airport infrastructure in compliance with Federal Aviation Administration standards.

Fort Worth Alliance Airport was completed by the City in 1989, and is one component of a master-planned, mixed-use community known as Alliance Texas developed by Hillwood. The Alliance Texas development serves as an inland logistics port with air, rail and trucking. The Aviation Department is involved with the air portion of this development. The airport has two runways, precision instrument approaches, and a variety of private companies that provide aviation services or choose Alliance as a base of operations. The airport infrastructure and grounds are maintained by a private contractor through a management agreement. The Alliance Air Traffic Control tower, with its unique design, is operated by the Federal Aviation Administration but is owned by the City of Fort Worth and maintained by the Aviation Department.

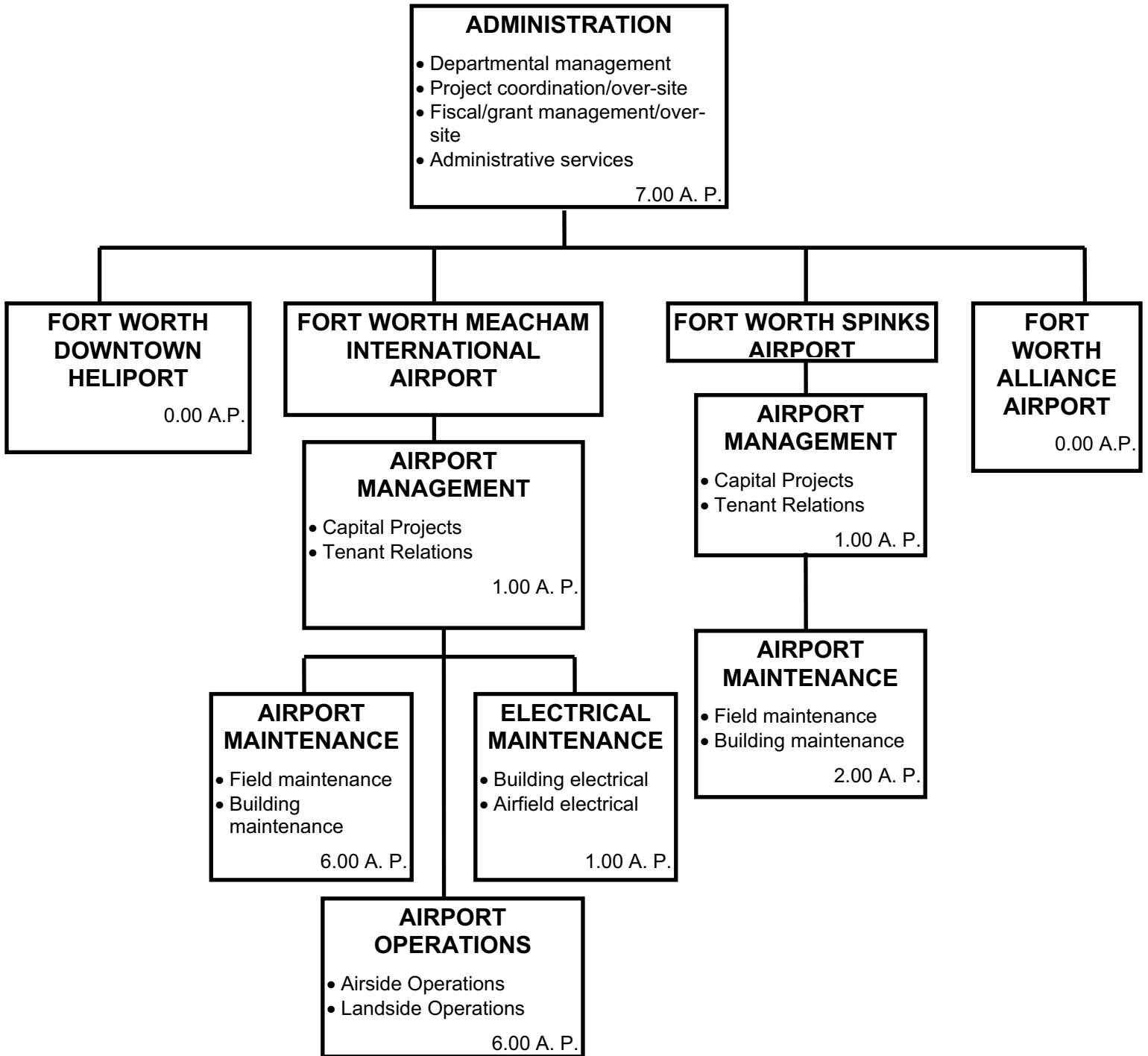
Fort Worth Meacham International Airport began serving the community in 1925. The airport has three runways, precision instrument approaches, and a large variety of private companies that provide aviation services or choose Meacham as a base of operations. The Aviation Department maintains the infrastructure, grounds and some buildings at Meacham, most notably the terminal building.

Fort Worth Spinks Airport became a part of the City system in 1988 when the Oak Grove Airport was acquired from a private operator and expanded. The airport has two runways, a precision instrument approach, and a variety of private companies that provide aviation services or choose Spinks as a base of operations. The Aviation Department maintains the infrastructure, grounds, tower and some buildings at Spinks.

Fort Worth Downtown Heliport is under development and will be maintained by the Aviation Department. Aviation services will be provided by private companies at the heliport.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 1,898,793	\$ 1,559,094	\$ 1,495,092	\$ 1,500,255
Supplies	207,751	158,453	224,710	224,710
Contractual	9,530,265	2,861,400	3,568,319	3,568,319
Capital Outlay	16,694	41,000	305,500	305,500
Debt Service	91,859	0	0	0
Total Expenditures	\$ 11,745,362	\$ 4,619,947	\$ 5,593,621	\$ 5,598,784
Authorized Positions	29.00	26.00	24.00	24.00

MUNICIPAL AVIATION FUND – 24.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER		
AVIATION	PE40/0551000:0551401		
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$4,619,947	A.P.	26.00
FY2011 ADOPTED:	\$5,598,784	A.P.	24.00
<p>A) The adopted budget decreases by (\$97,128) for the reduction of a Field Operations Crewleader and an Administrative Assistant and associated costs.</p> <p>B) The adopted budget increases by 1,071,641 for the transfer from gas royalties to fund Aviation's cost allocation for ERP Phase II.</p> <p>C) The adopted budget decreases by (\$433,695) for the reduction of expenditures related to the lease agreement at Alliance Airport.</p> <p>D) The adopted budget decreases by (\$249,805) for the reduction of the administrative service charge for the fund as determined by the Financial Management Services Department.</p> <p>E) The adopted budget increases by \$190,000 for the projected costs to lease the land for the new Heliport from Chesapeake.</p> <p>F) The adopted budget decreases by (\$106,052) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.</p> <p>G) The adopted budget increases by \$74,500 for motor vehicles based on the FY2011 vehicle replacement plan for the fund.</p> <p>H) The adopted budget increases by \$70,000 for planned inside repair and maintenance at the Meacham Terminal Building and other facilities.</p> <p>I) The adopted budget increases by \$41,453 for equipment maintenance based on current spending trends.</p> <p>J) The adopted budget increases by \$35,668 as a result of the elimination of eight mandatory furlough days.</p> <p>K) The adopted budget decreases by (\$31,632) for salaries of regular employees based on turnover and vacancies in the department.</p> <p>L) The adopted budget increases by \$28,462 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.</p> <p>M) The adopted budget decreases by (\$23,837) for claim payments based on the claims history and severity.</p> <p>N) The adopted budget increases by a net of \$17,916 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

AVIATION

DEPARTMENT PURPOSE

To provide aviation users with a first-class airport system that provides safe facilities and services that benefit the citizens of Fort Worth.

FY2011 DEPARTMENTAL OBJECTIVES

Achieve 100% occupancy at Meacham Terminal Building

Increase operations at Meacham and Spinks Airports by 5%

Increase based aircraft at Meacham and Spinks Airports by 5%

Achieve 100% completion rate on FAA Form 425A (financial report)

Increase efficiency of accounts receivable to reduce delinquent accounts and ensure revenues are collected in a timely manner

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Meacham Terminal Building occupancy	90%	100%	100%
Increase Aircraft Operations Spinks by 5%	59,893	62,888	66,032
Meacham Aircraft Operations	85,747	90,034	94,536
Based Aircraft - Spinks Airport	173	182	191
Based Aircraft - Meacham Airport	215	226	237
FAA Form SF-272 Completion Rate	100%	100%	100%
Collection Rate - Delinquent Accounts	95%	98 %	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 2,361,165	\$ 815,869	\$ 1,887,120	\$ 1,889,938	7.00	7.00	5.00	5.00
0551002	NON-DEPARTMENTAL	85,884	0	169,891	169,891	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,447,049</u>	<u>\$ 815,869</u>	<u>\$ 2,057,011</u>	<u>\$ 2,059,829</u>	<u>7.00</u>	<u>7.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>MEACHAM AIRPORT</u>								
0551101	MEACHAM OPERATIONS	\$ 1,309,625	\$ 1,594,267	\$ 1,742,349	\$ 1,744,694	17.00	15.00	15.00	15.00
	Sub-Total	<u>\$ 1,309,625</u>	<u>\$ 1,594,267</u>	<u>\$ 1,742,349</u>	<u>\$ 1,744,694</u>	<u>17.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>SPINKS AIRPORT</u>								
0551201	SPINKS OPERATIONS	\$ 353,937	\$ 522,347	\$ 456,819	\$ 456,819	5.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 353,937</u>	<u>\$ 522,347</u>	<u>\$ 456,819</u>	<u>\$ 456,819</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>ALLIANCE AIRPORT</u>								
0551301	ALLIANCE OPERATIONS	\$ 445,416	\$ 1,687,464	\$ 1,137,442	\$ 1,137,442	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 445,416</u>	<u>\$ 1,687,464</u>	<u>\$ 1,137,442</u>	<u>\$ 1,137,442</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>HELIPORT</u>								
0551401	HELIPORT OPERATION	\$ 0	\$ 0	\$ 200,000	\$ 200,000	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 0	\$ 0	\$ 200,000	\$ 200,000	0.00	0.00	0.00	0.00
	<u>NON-DEPARTMENTAL</u>								
0554000	NON-DEPARTMENTAL	\$ 7,189,335	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 7,189,335	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	TOTAL	\$ 11,745,362	\$ 4,619,947	\$ 5,593,621	\$ 5,598,784	29.00	26.00	24.00	24.00

FUND STATEMENT

FUND:

MUNICIPAL PARKING FUND

The Municipal Parking Fund is a City of Fort Worth Enterprise Fund that generates revenues from the fees paid for the use of metered parking spaces by the general public, fees derived from the violation of ordinances in the use of metered spaces by the public, the lease of office space, fees charged for the use of surface lots, parking spaces at the city parking garages, and designated street parking spaces for the mobility impaired for both city employees and non-city employees.

The Municipal Parking Program is under the direction of the Parking Services Division of the Transportation and Public Works Department. The program currently maintains and manages five parking garages and 22 parking lots as well as 2,200 metered parking spaces.

During FY2008, it was proposed that all parking operations should be consolidated under one umbrella to obtain greater effectiveness and efficiency in operations. The parking operation under the Public Events Department along with personnel and associated costs were transferred to the Municipal Parking Fund. This transfer included seven authorized positions. In addition, two authorized positions in the General Fund in charge of operations and maintenance of parking meters city-wide were also transferred to the Municipal Parking Fund. In order to restore the revenue loss in the General Fund due to this change, a transfer of the same amount is deposited back to the General Fund after deducting the cost of the nine positions transferred to the Municipal Parking Fund.

In January 2009, the Houston Street Convention Center Parking Garage opened. Seven authorized positions are responsible for the operation of the garage. The garage is a state of the art addition to the downtown Fort Worth infrastructure that is used by the City of Fort Worth, Omni Hotel and the Fort Worth Convention Center (FWCC). Retail shops planned are expected to provide additional revenue for the Municipal Parking Fund. On May 2010, the Western Heritage Parking Garage opened. The Municipal Parking Fund expects additional revenue due to the 1,200 spaces plus the eight surface lots at Will Rogers Memorial Center.

FORT WORTH



**MUNICIPAL PARKING FUND BUDGET SUMMARY
FY2011**

REVENUES:

Daily Parking	\$3,619,164
Parking Meters	1,554,532
Parking Fines	1,360,472
Parking - Municipal Parking Garage	591,249
Contract Parking	33,287
Surface Parking	110,000
Parking - Tax Exempt	23,611
Valet Parking	78,000
Parking Meter - Daily	26,634
Miscellaneous Revenue	17,878
Office Rental	15,715
Hang Tag Receipts	12,500
Interest on Investment	2,390
Late payments	<u>185</u>

TOTAL REVENUE SOURCES \$7,445,617

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$94,277</u>
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TOTAL REVENUE AND OTHER FINANCING RESOURCES \$7,539,894

EXPENDITURES:

Personal Services	\$415,775
Supplies	86,361
Contractual Services	<u>5,462,373</u>

TOTAL RECURRING EXPENSES \$5,964,509

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>1,575,385</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$1,575,385

TOTAL EXPENDITURES \$7,539,894

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
MUNICIPAL PARKING FUND**

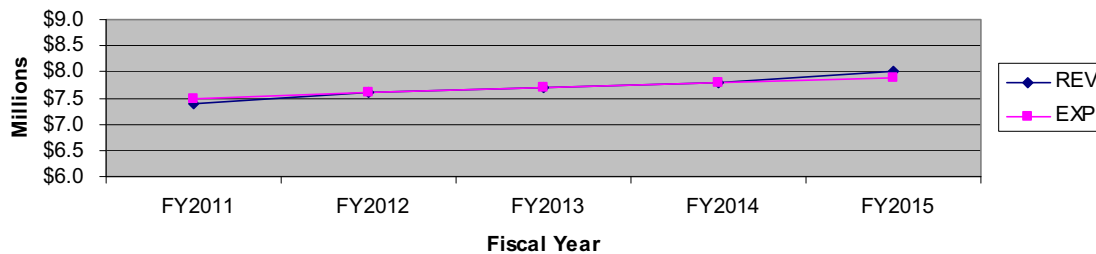
Cash Balance as of 9/30/10*	\$1,082,413
Plus: Projected Revenues	\$7,445,617
Less: Projected Expenditures	(\$7,539,894)
Estimated Available Cash as of 9/30/11	\$988,136

* Preliminary cash balance due to pending audit of actual cash balances.

**MUNICIPAL PARKING FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$1,082,413	\$988,136	\$963,910	\$975,770	\$1,014,330
<u>Revenues*</u>					
Interest	\$2,390	\$2,432	\$2,480	\$2,542	\$2,619
Parking Meters	\$1,554,532	\$1,679,531	\$1,745,872	\$1,806,629	\$1,860,827
Parking Fines	\$1,360,472	\$1,384,280	\$1,411,966	\$1,447,265	\$1,490,683
Daily Parking	\$3,619,164	\$3,655,356	\$3,691,909	\$3,728,828	\$3,766,117
Contract Parking	\$33,287	\$33,870	\$34,547	\$35,411	\$36,473
Municipal Parking Garage	\$591,249	\$591,249	\$591,249	\$591,249	\$591,249
Valet Parking	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000
Surface Parking Lots	<u>\$110,000</u>	<u>\$83,000</u>	<u>\$83,000</u>	<u>\$83,000</u>	<u>\$83,000</u>
Total Revenue	\$7,445,617	\$7,604,240	\$7,735,547	\$7,869,447	\$8,005,491
Total Resources	\$8,528,030	\$8,592,376	\$8,699,457	\$8,845,217	\$9,019,821
<u>Expenditures</u>					
Personnel Services	\$415,775	\$420,643	\$426,877	\$435,240	\$440,900
Supplies	\$86,361	\$87,872	\$89,630	\$91,871	\$94,627
Contractual	\$5,462,373	\$5,516,997	\$5,572,167	\$5,627,888	\$5,684,167
Debt Service	<u>\$1,575,385</u>	<u>\$1,602,954</u>	<u>\$1,635,013</u>	<u>\$1,675,889</u>	<u>\$1,726,165</u>
Total Expenditures	\$7,539,894	\$7,628,466	\$7,723,686	\$7,830,887	\$7,945,860
Projected Variance	(\$94,277)	(\$24,226)	\$11,860	\$38,560	\$59,631
Projected Cash Balance	\$988,136	\$963,910	\$975,770	\$1,014,330	\$1,073,961
Reserve Requirement (20%)	\$371,715	\$383,915	\$396,548	\$409,813	\$422,752
Excess/(Deficit)	\$616,421	\$579,995	\$579,223	\$604,517	\$651,209

**MUNICIPAL PARKING FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF MUNICIPAL PARKING FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Administration	\$3,858,013	\$502,360	\$265,212	\$301,427	\$362,043
Surface Lots	0	1,002,003	1,363,551	1,549,746	1,365,772
Parking Meters	0	1,388,801	1,569,352	1,783,649	1,598,516
Taylor St Parking Garage	70	141,719	130,662	148,504	130,762
Commerce St Parking Garage	0	695,018	570,750	648,687	638,405
Houston St Parking Garage	0	637,774	754,928	858,015	767,931
Western Heritage Parking Garage	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,676,465</u>
TOTAL	\$3,858,083	\$4,367,675	\$4,654,455	\$5,290,028	\$7,539,894

FORT WORTH



**COMPARISON OF MUNICIPAL PARKING FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Parking Authority	\$3,097,330	\$3,520,317	\$3,723,774	\$5,535,414	\$6,702,467
Interest on Investments	31,731	4,633	12,390	55	2,390
Parking Lot Rentals	105,929	106,529	561,249	428,626	110,000
Parking Space Rentals	174,403	426,149	241,553	105,584	591,249
Parking - Tax Exempt	35,970	26,652	40,711	26,701	23,611
Office Space Rentals	18,612	17,435	15,715	16,496	15,715
RV Parking	254,702	296,104	0	591	0
Late Payments	1,502	320	185	327	185
Certificate of Obligation	0	522,859	0	0	0
Miscellaneous Revenue	<u>1,998</u>	<u>12,062</u>	<u>58,878</u>	<u>14,461</u>	<u>0</u>
TOTAL	\$3,722,177	\$4,933,060	\$4,654,455	\$6,128,255	\$7,445,617

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

MUNICIPAL PARKING FUND

FUND/CENTER

PE59/0208500:0208510

SUMMARY OF FUND RESPONSIBILITIES:

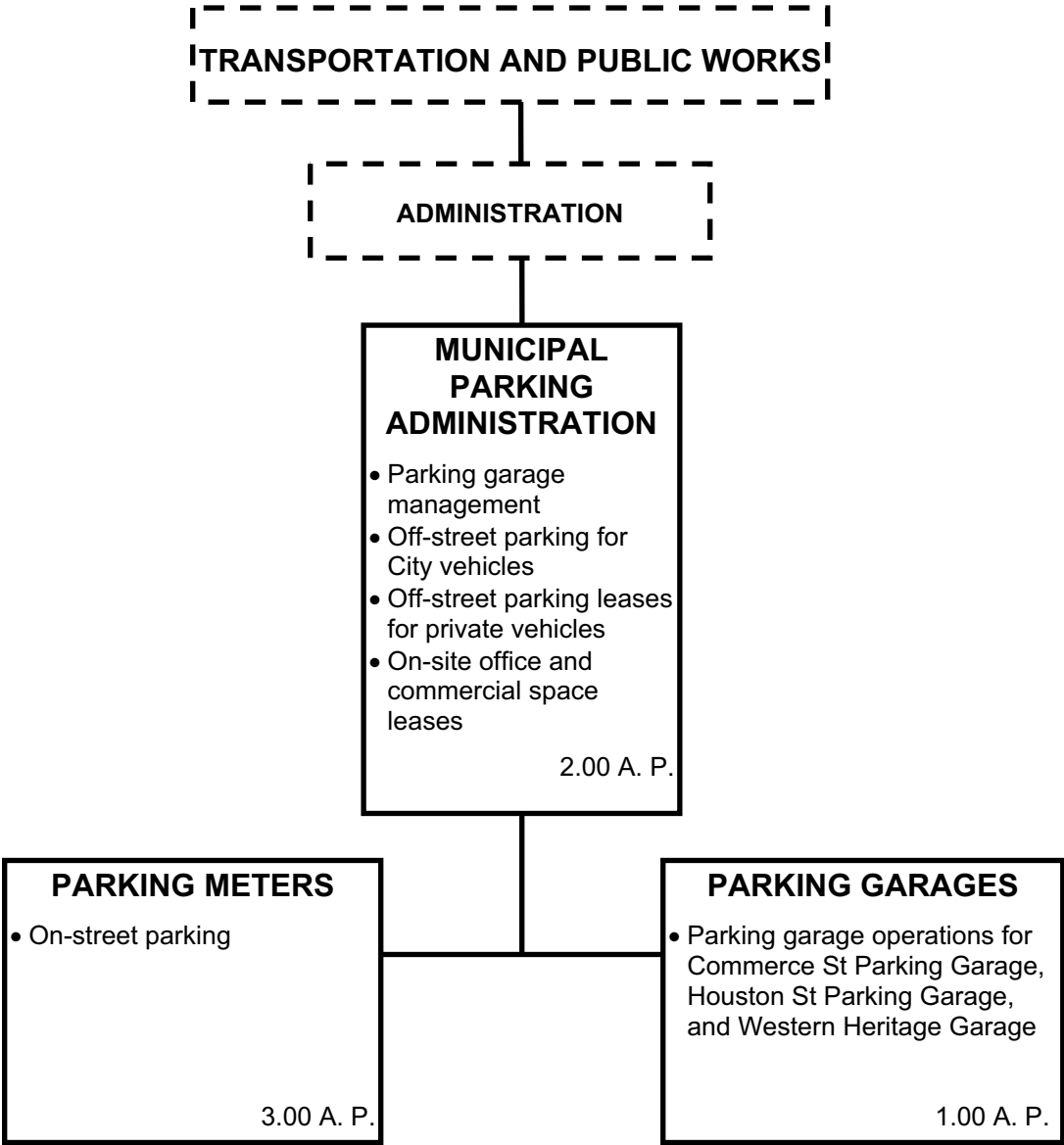
Municipal Parking, under the direction of the Parking Services Division in the Transportation and Public Works Department, maintains and manages five parking garages and twenty-one surface lots as well as 2,200 metered parking spaces in the central business district and outlying business districts such as the TCU/Berry district.

The City Garages are located at 10th and Taylor Street, 1201 Houston Street, 1200 Commerce Street, 1401 Montgomery Avenue, and 8th and Main Street, under a long term lease to the Hilton Hotel. These facilities provide space for the general public especially as it relates to the use of the Fort Worth Convention Center, City departments, City vehicles and the personal vehicles of the City employees and the remaining parking and office space not needed by the City are leased to the general public.

In FY2009 the Houston Street Convention Center parking garage was opened for public use in January 2009. The new Western Heritage Municipal Parking Garage opened in May 2010. This facility provides parking for the Museum of Science & History, Will Rogers Memorial Center, Amon Carter Exhibits Hall, and the Community Arts Center. In addition, parking operations of the Commerce, Houston and Western Heritage Municipal Parking Garages was contracted out to Standard Parking as of May 2010. This action reduced the number of authorized positions from 19 to 6 for FY2011.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 1,015,839	\$ 882,923	\$ 413,747	\$ 415,775
Supplies	116,507	135,201	86,361	86,361
Contractual	3,224,912	3,636,331	5,462,373	5,462,373
Capital Outlay	7,586	0	0	0
Debt Service	2,831	0	1,575,385	1,575,385
Total Expenditures	\$ 4,367,675	\$ 4,654,455	\$ 7,537,866	\$ 7,539,894
Authorized Positions	19.00	19.00	6.00	6.00

MUNICIPAL PARKING FUND - 6.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
MUNICIPAL PARKING FUND		PE59/0208500:0208510	
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$4,654,455	A.P.	19.00
FY2011 ADOPTED:	\$7,539,894	A.P.	6.00
<p>A) The adopted budget decreases by (\$642,447) for reduction of 13 authorized positions and associated costs based on the decision to contract out the operations and management of the three main parking garages.</p> <p>B) The adopted budget increases by \$1,575,385 for the debt service payments for the Western Heritage Municipal Parking Garage.</p> <p>C) The adopted budget increases by \$1,528,044 for the contract with Standard Parking to manage the Houston Street, Commerce Street, and Western Heritage Municipal Parking Garages and the fund's portion of the first year of ERP Phase II funding.</p> <p>D) The adopted budget increases by \$107,232 for electricity at the Western Heritage Municipal Parking Garage.</p> <p>E) The adopted budget increases by \$42,684 for group health based on plan migration, turnover, and a 15% increase in the City's contribution to group health.</p> <p>F) The adopted budget increases by \$22,910 for commercial insurance as determined by Risk Management.</p> <p>G) The adopted budget increases by \$21,732 as a result of the elimination of eight mandatory furlough days.</p> <p>H) The adopted budget increases by \$17,359 for the increase of the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary for Police Civil Service.</p> <p>I) The adopted budget increases by \$16,000 for overtime for the installation of poles and pavement markings.</p> <p>J) The adopted budget increases by \$10,068 for administrative service charge as determined by the Financial Management Services Department.</p> <p>K) The adopted budget increases by \$10,000 for telephone services at the Western Heritage Municipal Parking Garage.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

T/PW, MUNICIPAL PARKING FUND

DEPARTMENT PURPOSE

To develop, implement, manage and maintain short and long term off-street and on-street parking solutions, encouraging and facilitating economic growth and vitality in the City's central business district as well as outlying business clusters in Greater Fort Worth. The focal point of this entity being to provide effective and efficient parking services for the citizens, the business community and visitors to the City of Fort Worth.

FY2011 DEPARTMENTAL OBJECTIVES

Optimization of all parking assets (ensure all parking assets are used efficiently) by:

To surpass projected fiscal year revenue level driven by at least 95 percent occupancy rate (employee parking) for both the garages and the surface parking lots

To partner with Public Events in achieving projected revenue for the garage and improving the efficiency of the operation by widening the margin between revenue and operational cost

To meet projected revenue level for parking meters via replacement of meters, addition of meters, change mode of collection, increase 10 hr meter rates

To surpass enforcement projection via close co-operation with the Police Department and the Municipal Court to ensure all necessary information is distributed as necessary such as boot lists and all issues regarding regulation of parking meter infrastructure and maintenance of such like signs, markings, dissemination of information are achieved quickly and effectively

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Revenue for surface lot parking	\$106,529	\$114,168	\$110,000
Revenue for enforcement	\$1,164,989	\$1,360,472	\$1,360,472
Revenue for parking meter operation	\$1,424,153	\$1,552,504	\$1,554,532
Revenue for Taylor Street garage	\$242,721	\$242,750	\$232,750
Revenue for Houston Street garage	\$435,228	\$755,851	\$759,653
Revenue for Commerce Street garage	\$966,176	\$573,118	\$623,118
Revenue for Western Heritage garage	NA	NA	\$2,748,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE59 MUNICIPAL PARKING FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 502,360	\$ 265,212	\$ 361,421	\$ 362,043	2.00	2.00	2.00	2.00
0208501	SURFACE LOTS	1,002,003	1,363,551	1,365,772	1,365,772	0.00	0.00	0.00	0.00
0208503	PARKING METERS	1,388,801	1,569,352	1,597,516	1,598,516	3.00	3.00	3.00	3.00
0208505	TAYLOR STREET PARK- ING GARAGE	141,719	130,662	130,762	130,762	0.00	0.00	0.00	0.00
0208508	COMMERCE STREET PARKING GARAGE	695,018	570,750	638,405	638,405	7.00	7.00	0.00	0.00
0208509	HOUSTON STREET PARKING GARAGE	637,774	754,928	767,525	767,931	7.00	7.00	0.00	0.00
0208510	WESTERN HERITAGE PARKING GARAGE	0	0	2,676,465	2,676,465	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 4,367,675</u>	<u>\$ 4,654,455</u>	<u>\$ 7,537,866</u>	<u>\$ 7,539,894</u>	<u>19.00</u>	<u>19.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 4,367,675	\$ 4,654,455	\$ 7,537,866	\$ 7,539,894	19.00	19.00	6.00	6.00

FORT WORTH



FUND STATEMENT

FUND:

STORM WATER UTILITY FUND

Storm water is the rainfall runoff that comes from impervious surfaces, such as parking lots and rooftops, and flows into our streams and rivers via storm drains and drainage system infrastructure. In addition to adding pollutants to storm water, urban development increases the quantity and velocity of runoff, so that downstream properties become more susceptible to flooding, erosion increases in channels and streams, and the land's natural beauty and habitats are lost.

Texas cities are empowered to establish storm water utilities and adopt a storm water service fee under section 402 of the Texas Administrative Code. Storm water utility fees have been adopted in hundreds of communities nationally to pay for storm water management programs and to fund specific storm water functions and facilities.

Fort Worth's Storm Water Utility Fund was established in 2006 to address runoff issues, reduce the risk of flooding in Fort Worth, preserve streams, minimize water pollution, and to more effectively operate the storm water system in compliance with state and federal regulatory requirements. This is to be accomplished by improved master planning, enhanced coordination with developers, increased development reviews, initiating watershed studies and capital projects, more aggressive attention to infrastructure maintenance and reconstruction, and increased public education and outreach.

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing storm water management to approximately 200,000 residential, commercial and industrial customers. It serves approximately 735,000 residents in Fort Worth. Storm Water management is a vital issue in Fort Worth, and staff has identified over \$1 billion of capital projects necessary to address life safety issues, flooding, and infrastructure damage.

The Storm Water utility rates are structured based on impervious surface area as the measure of each property's contribution to storm water runoff, and the applicable fee is billed monthly. Impervious surface is quantified into an Equivalent Residential Unit (ERU), and for FY2011, the City's "per ERU rate" remains at \$4.75, which is unchanged from FY2010.

Operations are completely financed through fees for service. Additionally, major capital projects are funded by long term debt allowing the fund to program and implement system expansions related to the City's growth, and to replace aging infrastructure in older portions of the system in an orderly manner.

FORT WORTH



**STORM WATER FUND BUDGET SUMMARY
FY2011**

REVENUES:

Utility Fees	\$27,738,672
Interest on Investments	311,352
Litigation Settlements	<u>15,000</u>

TOTAL REVENUE	\$28,065,024
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Uses/(Source) of Fund Balance	<u>\$0</u>
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TOTAL REVENUE SOURCES	\$28,065,024
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EXPENDITURES:

Personal Services	\$6,381,152
Supplies	1,574,295
Contractual Services	<u>15,536,821</u>

TOTAL RECURRING EXPENSES	\$23,492,268
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DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$699,995
Debt Service	<u>3,872,761</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$4,572,756
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TOTAL EXPENDITURES	\$28,065,024
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FORT WORTH



**PROJECTED
FY2011 CASHFLOW
STORMWATER UTILITY FUND**

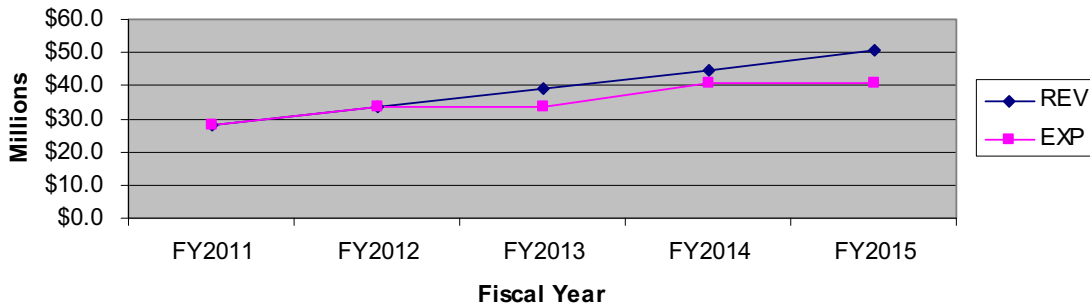
Cash Balance as of 9/30/10*	\$13,070,176
Plus: Projected Revenues	\$28,065,024
Less: Projected Expenditures	(\$28,065,024)
Estimated Available Cash as of 9/30/11	\$13,070,176

* Preliminary balance due to pending audit of actual cash balances

**STORMWATER UTILITY FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$13,070,176	\$13,070,176	\$13,000,144	\$18,259,007	\$22,067,652
Revenues*					
Interest	\$311,352	\$300,000	\$250,000	\$250,000	\$250,000
Utility Income	\$27,738,672	\$33,395,974	\$38,701,259	\$44,382,603	\$50,323,215
Other Revenue	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>
Total Revenue	\$28,065,024	\$33,710,974	\$38,961,259	\$44,642,603	\$50,583,215
Total Resources	\$36,148,756	\$37,938,861	\$42,463,165	\$50,761,716	\$64,094,468
Expenditures					
Personnel Services	\$6,381,152	\$6,486,913	\$6,608,631	\$6,775,713	\$6,881,197
Supplies	\$1,574,295	\$1,601,845	\$1,633,882	\$1,674,729	\$1,724,971
Contractual	\$15,536,821	\$14,158,294	\$14,717,547	\$15,229,717	\$15,686,609
Capital	\$699,995	\$750,000	\$750,000	\$750,000	\$750,000
Debt Service	<u>\$3,872,761</u>	<u>\$10,783,955</u>	<u>\$9,992,336</u>	<u>\$16,403,799</u>	<u>\$15,631,525</u>
Total Expenditures	\$28,065,024	\$33,781,007	\$33,702,395	\$40,833,959	\$40,674,302
Projected Variance	\$0	(\$70,033)	\$5,258,863	\$3,808,645	\$9,908,913
Projected Cash Balance	\$13,070,176	\$13,000,144	\$18,259,007	\$22,067,652	\$31,976,565
Reserve Requirement (20%)	\$4,698,454	\$4,449,410	\$4,592,012	\$4,736,032	\$4,858,555
Excess/(Deficit)	\$8,371,723	\$8,550,734	\$13,666,995	\$17,331,620	\$27,118,009

**STORMWATER UTILITY FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF STORMWATER UTILITY FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Management & Administration	\$6,813,855	\$5,742,485	\$2,758,515	\$5,140,711	\$5,748,831
Engineering	2,599,890	5,038,563	8,419,395	9,469,725	12,087,034
Field Operations	5,512,958	5,059,952	8,808,130	9,906,955	6,356,398
Debt Service	<u>1,946,208</u>	<u>2,589,169</u>	<u>5,706,988</u>	<u>4,380,873</u>	<u>3,872,761</u>
TOTAL	\$16,872,911	\$18,430,169	\$25,693,028	\$28,898,264	\$28,065,024

FORT WORTH



**COMPARISON OF STORMWATER UTILITY FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Utility Fees	\$17,753,483	\$20,803,126	\$25,378,028	\$26,435,321	\$27,738,672
Interest on Investments	559,792	356,938	300,000	296,986	311,352
Unrealized Gain	59,506	43,703	0	0	0
Miscellaneous	<u>182,318</u>	<u>97,957</u>	<u>15,000</u>	<u>19,231</u>	<u>15,000</u>
TOTAL	\$18,555,099	\$21,301,724	\$25,693,028	\$26,751,538	\$28,065,024

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

T/PW, STORM WATER UTILITY FUND

FUND/CENTER

PE69/0209000:0209600

SUMMARY OF FUND RESPONSIBILITIES:

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to approximately 200,000 residential and non-residential customers in the City of Fort Worth. The Storm Water Management Division is responsible for managing the entire municipal storm drain system, including discharges to and from the municipal system.

Storm Water Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to protect people and property from harmful storm water runoff.

Storm Water Management is responsible for planning, constructing, operating and maintaining the city-owned storm system including conducting watershed studies to identify needed improvements, reviewing new development for compliance with storm water plans and standards; cleaning open channels, catch basins, storm drains, and culverts; reestablishing vegetation following construction or due to flooding/erosion; performing repairs in response to system failures, aging and damages; and responding to storms and other emergencies.

The assessment of the Storm Water infrastructure is an ongoing effort; however the current estimate for projects to address life safety issues, flooding and infrastructure protection is over \$1.0 billion.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 6,223,216	\$ 6,584,744	\$ 6,371,816	\$ 6,381,152
Supplies	1,288,142	2,140,632	1,574,295	1,574,295
Contractual	8,161,219	10,211,164	15,596,100	15,536,821
Capital Outlay	168,423	1,049,500	699,995	699,995
Debt Service	2,589,169	5,706,988	3,872,761	3,872,761
Total Expenditures	\$ 18,430,169	\$ 25,693,028	\$ 28,114,967	\$ 28,065,024
Authorized Positions	112.75	114.75	102.75	102.75

STORM WATER UTILITY FUND - 102.75 A. P.

TRANSPORTATION AND PUBLIC WORKS

MANAGEMENT AND ADMINISTRATION

- Strategic Policy
 - Business Management
 - Safety and Training Management
 - Administrative Functions
- 4.00 A. P.

CUSTOMER SERVICE

- Customer Interface and Support
- Citizen Inquiries

8.00 A. P.

ENGINEERING

- Engineering Management
- Consultant Services

2.00 A. P.

FIELD OPERATIONS

- Infrastructure Maintenance and Minor Construction
- Emergency Response
- Vegetation Management

70.00 A. P.

FLOODPLAIN MANAGEMENT

- Flood Plan Management
- Regulatory Reviews and Enforcement
- Regulatory Agency Interfaces

3.75 A. P.

CAPITAL PROJECTS

- Capital Project Planning and Management
- Project Funds Budgeting and Tracking

2.00 A. P.

FIELD ENGINEERING

- Engineering Interface with Field Operations
- High Water Warning System Planning and Maintenance
- Investigation of Citizen Issues

8.00 A. P.

GIS

- GIS Project Management
- Infrastructure Mapping and Assessment
- Technical Interfaces

3.00 A. P.

PLANNING

- Project Planning
- Requirements Development
- Master Planning

2.00 A. P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
STORMWATER UTILITY FUND	PE69/0209000:0209600

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$25,693,028	A.P.	114.75
FY2011 ADOPTED:	\$28,065,024	A.P.	102.75

- A) The adopted budget decreases by (\$871,112) for the reduction of 12 authorized positions and associated costs as part of the department's plan to move toward an increased dependence on contracted work as a result of a span of control study.
- B) The adopted budget decreases by (\$1,834,227) for lower interest payments than projected for a bond sale.
- C) The adopted budget increases by \$1,785,000 for consultant and professional services for watershed studies and the flood warning assessment and location study.
- D) The adopted budget increases by \$1,649,922 for various transfers to the General Fund for payment in lieu of taxes, loans and the first year of ERP Phase II.
- E) The adopted budget increases by \$1,500,000 for storm drain improvements.
- F) The adopted budget increases by \$765,269 for various maintenance, vegetation, mowing and technology contracts.
- G) The adopted budget decreases by (\$465,502) for paving materials based on the decision to eliminate major maintenance and repair projects by in-house field operations staff. The department will use contractual services to perform these functions.
- H) The adopted budget increases by \$414,500 for motor vehicles based on the FY2011 vehicle replacement plan for this department.
- I) The adopted budget decreases by (\$366,213) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.
- J) The adopted budget decreases by (\$224,303) for motor vehicle fuel based on the elimination of the major maintenance and repair projects by in-house field operations staff.
- K) The adopted budget decreases by (\$200,000) for the reduction of scheduled temporaries based on an internal reorganization in the department.
- L) The adopted budget increases by \$150,984 as a result of the elimination of eight mandatory furlough days.
- M) The adopted budget increases by \$123,930 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- N) The adopted budget increases by \$83,472 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
STORM WATER UTILITY FUND

DEPARTMENT PURPOSE

The Storm Water Utility Fund is an Enterprise Fund with the responsibility for providing Storm Water management to residential and non-residential customers in the City of Fort Worth. Storm Water Management is a division within the Transportation and Public Works Department, formed around the recognized requirement for the City to develop and implement a cohesive, focused program to reduce the harmful effects of storm water runoff.

FY2011 DEPARTMENTAL OBJECTIVES

Preservation of Infrastructure

- Complete Phase III of the GIS mapping initiative
- Maintain an aggressive capital program
- Protect people and property at low water crossings
- Improve performance and maintainability of drainage channels
- Achieve formal participation in FEMA's Community Rating System (CRS)

Staff as a Total Resource

- Facilitate continuous professional development of employees

Performance Excellence

- Develop methods of measuring improvements in the level of flood protection
- Enhance Customer Service

Community Partnerships

- Work with development community to promote progressive storm water practices
- Work with Planning & Development Department to improve storm water review process
- Improve coordination with Tarrant County

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Install new High Water Warning System	0	0	25
Awarded value of design, study, and construction contracts	\$10M	\$20M	\$25M
In-House Channel Maintenance	5 Miles	5 Miles	7 Miles

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69 STORMWATER UTILITY FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>MANAGEMENT AND ADMIN</u>								
0209000	GENERAL ADMINISTRATION	\$ 5,144,371	\$ 2,758,515	\$ 5,033,213	\$ 5,042,549	4.00	4.00	4.00	4.00
0209001	CUSTOMER SERVICE	252,518	499,812	422,232	422,232	8.00	8.00	8.00	8.00
0209002	PUBLIC OUTREACH	173,691	196,980	343,329	284,050	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,570,580</u>	<u>\$ 3,455,307</u>	<u>\$ 5,798,774</u>	<u>\$ 5,748,831</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>CUSTOMER SERVICE</u>								
0209101	SERVICE REQUESTS	\$ 141,231	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0209102	PUBLIC OUTREACH	16,301	0	0	0	0.00	0.00	0.00	0.00
0209103	SAFETY AND TRAINING	7,730	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 165,262</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>PLANNING AND ENGINEERING</u>								
0209201	ENGINEERING	\$ 975,053	\$ 298,532	\$ 263,945	\$ 263,945	2.00	2.00	2.00	2.00
0209202	PLANNING	2,762,497	3,191,024	4,719,916	4,719,916	3.00	2.00	2.00	2.00
0209203	FIELD ENGINEERING	1,067,083	1,086,935	2,632,993	2,632,993	6.00	6.00	8.00	8.00
0209204	GIS	64,090	2,683,882	3,252,343	3,252,343	3.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE69	STORMWATER UTILITY FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0209205	CAPITAL PROJECTS	5,162	161,848	209,697	209,697	1.00	2.00	2.00	2.00
0209207	REGULATION AND ENFORCEMENT	164,678	300,382	1,008,140	1,008,140	1.75	3.75	3.75	3.75
	Sub-Total	<u>\$ 5,038,563</u>	<u>\$ 7,722,603</u>	<u>\$ 12,087,034</u>	<u>\$ 12,087,034</u>	<u>16.75</u>	<u>18.75</u>	<u>20.75</u>	<u>20.75</u>
	<u>OPERATION AND MAIN- TENANCE</u>								
0209301	FIELD OPERATIONS	\$ 5,059,952	\$ 8,808,130	\$ 6,356,398	\$ 6,356,398	84.00	84.00	70.00	70.00
	Sub-Total	<u>\$ 5,059,952</u>	<u>\$ 8,808,130</u>	<u>\$ 6,356,398</u>	<u>\$ 6,356,398</u>	<u>84.00</u>	<u>84.00</u>	<u>70.00</u>	<u>70.00</u>
	<u>NON DEPARTMENTAL</u>								
0209500	NON DEPARTMENTAL	\$ 6,643	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 6,643</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>DEBT SERVICE</u>								
0209600	DEBT SERVICE	\$ 2,589,169	\$ 5,706,988	\$ 3,872,761	\$ 3,872,761	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,589,169</u>	<u>\$ 5,706,988</u>	<u>\$ 3,872,761</u>	<u>\$ 3,872,761</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 18,430,169	\$ 25,693,028	\$ 28,114,967	\$ 28,065,024	112.75	114.75	102.75	102.75

FUND STATEMENT**FUND:****INTERNAL SERVICE FUNDS**

Internal Service Funds finance the goods and/or services provided by one department of the City of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The City currently operates five funds on this basis: Equipment Services, Information Systems, Capital Projects Service, Office Services, and Temporary Labor.

The Equipment Services Fund enables the Equipment Services Department to procure, manage, maintain and repair all vehicles and equipment in the city fleet.

The Information Systems Fund supports all operations of the City's Information Technology (IT) Solutions Department. The IT Solutions Department manages all city information services, including technical support, electronic systems development and telecommunications.

The Capital Projects Service Fund, through the Transportation and Public Works Department, provides engineering services for other city departments. Engineering services provided include project design and management, surveying, quality control testing, and construction inspection for all water, storm drain, sidewalk and other infrastructure projects.

The Office Services Fund, managed by the Financial Management Services Department, provides for the mail-room, copy machine, print shop, and graphics services used by all city departments.

Temporary Labor, under the Human Resources Department, depends upon revenue from city departments for services rendered to maintain a pool of temporary employees to fill those departments' non-technical, short-term labor needs.

FORT WORTH



FUND STATEMENT

FUND:

EQUIPMENT SERVICES FUND

The Equipment Services Fund, an Internal Service Fund, through the Equipment Services Department (ESD), is charged with maintaining the City's fleet. ESD procures and services vehicles and equipment for all city departments. In fact, the Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to city departments, is included in the interdepartmental charges.

ESD operates the following three service centers located throughout the city: James Ave, Southside and Water. Each service center stocks a wide variety of auto parts, functions as a fueling station for unleaded gas and/or propane, and provides vehicle and equipment repair and maintenance.

In a continuing effort to provide the best possible fleet services, the Equipment Services Department also contracts a wide variety of fleet-related services. These services are contracted out:

- when the required expertise is not available in-house
- when a substantial capital investment would be necessary to perform the service in-house
- when it is determined that the service could be performed less expensively by an outside vendor
- when workload overflow relief is needed

As part of that strategy, ESD privatized its parts inventory system at the end of FY2002. This FY2011 budget contains the continuation of that program.

In FY1996, ESD implemented a vehicle replacement plan. As a part of that plan, each year ESD analyzes the entire city fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, and other factors. Based on that yearly analysis, ESD rates the vehicles, and then compiles a prioritized vehicle replacement list. Equipment Services staff subsequently meets with departments to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Under the United States Clean Air Act, at least 20 percent of fleets in cities, like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50 percent of city vehicles purchased be alternative fuel vehicles.

Upon approval by City Council in August 2009, the Equipment Services Department began a Competitiveness Study to evaluate current operations as they relate to the fleet maintenance market. The Competitiveness Study has been completed and the Managed Competition process is underway. Through the Managed Competition process, the Equipment Services Department bid on the RFP and was chosen as the continued fleet maintenance service provider. Due to timing constraints, any budget structure changes will be implemented after the FY2011 budget adoption through midyear adjustments.

FORT WORTH



**EQUIPMENT SERVICES FUND BUDGET SUMMARY
FY2011**

REVENUES:

Equipment Maintenance Labor Costs	\$8,149,664
Fuel Costs and Overhead	8,080,210
Repair and Maintenance Parts	5,468,003
ESD Administrative Charge	2,027,400
Outside Repair and Maintenance	990,000
Other Charges	<u>303,773</u>

TOTAL REVENUE \$25,019,050

OTHER FINANCING SOURCES:

	<u>\$0</u>
Use/(Source) of Fund Balance	

TOTAL REVENUE AND OTHER FINANCING SOURCES \$25,019,050

EXPENDITURES:

Personal Services	\$8,406,607
Supplies	12,892,671
Contractual Services	<u>3,414,472</u>

TOTAL RECURRING EXPENSES \$24,713,750

CAPITAL OUTLAY:

Capital Outlay	<u>\$305,300</u>
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TOTAL CAPITAL OUTLAY \$305,300

TOTAL EXPENDITURES \$25,019,050

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
EQUIPMENT SERVICES FUND**

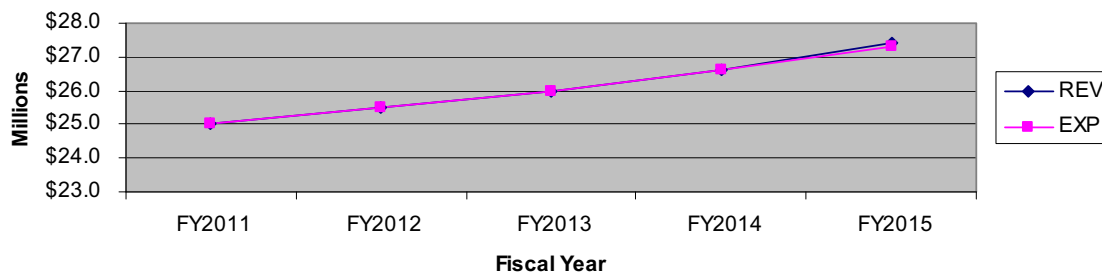
Cash Balance as of 9/30/10*	\$609,148
Plus: Projected Revenues	\$25,019,050
Less: Projected Expenditures	(\$25,019,050)
Estimated Available Cash as of 9/30/11	\$609,148

* Preliminary cash balance due to pending audit of actual cash balances

EQUIPMENT SERVICES FUND FIVE YEAR FORECAST FISCAL YEAR 2011 THROUGH 2015

	FY2011	FY2012	FY2013	FY2014	FY2015
	Projected	Projected	Projected	Projected	Projected
Beginning Cash Balance	\$609,148	\$609,148	\$609,148	\$609,148	\$609,149
Revenues*					
Equipment Maintenance	\$8,149,664	\$8,292,283	\$8,458,129	\$8,669,582	\$8,929,669
Fuel Costs and Overhead	\$8,080,210	\$8,221,614	\$8,386,046	\$8,595,697	\$8,853,568
Repair and Maintenance	\$5,468,003	\$5,563,693	\$5,674,967	\$5,816,841	\$5,991,346
Administrative Charge	\$2,027,400	\$2,060,852	\$2,102,069	\$2,144,111	\$2,186,993
Outside Repair and	\$990,000	\$1,007,325	\$1,027,472	\$1,053,158	\$1,084,753
Other Charges	<u>\$303,773</u>	<u>\$304,875</u>	<u>\$302,272</u>	<u>\$324,164</u>	<u>\$236,275</u>
Total Revenue	\$25,019,050	\$25,450,642	\$25,950,955	\$26,603,553	\$27,282,604
Total Resources	\$25,628,198	\$26,059,789	\$26,560,103	\$27,212,701	\$27,891,753
Expenditures					
Personnel Services	\$8,406,607	\$8,547,480	\$8,709,729	\$8,931,297	\$9,080,181
Supplies	\$12,892,671	\$13,118,293	\$13,380,659	\$13,715,175	\$14,126,630
Contractual	\$3,414,473	\$3,474,226	\$3,543,711	\$3,632,304	\$3,741,273
Capital	<u>\$305,300</u>	<u>\$310,643</u>	<u>\$316,856</u>	<u>\$324,777</u>	<u>\$334,520</u>
Total Expenditures	\$25,019,050	\$25,450,641	\$25,950,954	\$26,603,553	\$27,282,604
Projected Variance	\$0	\$0	\$0	\$0	\$0
Projected Cash Balance	\$609,148	\$609,148	\$609,148	\$609,149	\$609,149
No Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$609,148	\$609,148	\$609,148	\$609,149	\$609,149

EQUIPMENT SERVICES FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years. Additionally, the projection does not account for any potential revenue/expenditure changes due to final outsourcing decisions.

**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Administration	\$2,227,506	\$1,536,451	\$2,213,427	\$2,019,814	\$1,239,494
Equipment Services Information Systems	15	799,644	831,343	758,624	769,942
Equipment Materials	5,036,146	6,525,121	6,028,419	5,501,101	5,487,216
James Ave	3,433,223	3,315,384	3,456,893	3,154,511	3,605,601
Southside Service Center	890,993	904,231	959,868	875,906	1,040,946
Brennan Street	1,490,994	1,516,202	1,661,325	1,516,005	1,670,956
Water & Sewer Center	938,600	925,921	1,078,420	984,088	1,046,327
James AV Light	117,288	0	0	0	0
Fuel Services	365,149	447,568	435,085	397,027	530,463
Technical Services	346,582	355,707	514,518	469,512	370,367
Tire Shop	288,306	286,806	410,849	374,911	349,258
Parts & Fuel Inventory	11,314,094	7,489,157	7,946,404	7,251,316	8,883,480
Non-Departmental	<u>289,055</u>	<u>285,565</u>	<u>25,000</u>	<u>22,813</u>	<u>25,000</u>
TOTAL	\$26,737,951	\$24,387,757	\$25,561,551	\$23,325,629	\$25,019,050

FORT WORTH



**COMPARISON OF EQUIPMENT SERVICES FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Interest on Investments	\$3,106	\$0	\$0	\$0	\$0
Equipment Maint/Labor Cost	7,103,824	7,560,259	8,498,606	7,514,479	8,149,664
Fuel Overhead	126,892	111,134	116,921	108,756	133,842
Veh Repair & Maint Overhead	1,345,521	1,333,527	1,500,535	1,195,299	986,033
Other Labor Charges	1,040	0	0	0	0
Car Wash	47,219	42,263	70,700	52,537	71,250
Rev from Sale of Auto Parts	7,032	3,684	13,000	45,445	0
Diesel Sales	3,692,724	2,436,420	2,387,713	2,378,246	2,996,252
Used Parts & Oil	15,528	12,579	8,000	9,249	7,000
Unleaded Sales	3,037,088	2,034,350	2,095,677	2,016,019	2,536,762
Propane Sales	39,728	39,019	51,114	19,798	41,440
Veh Repair & Maint Supplies	3,884,082	5,223,038	5,001,782	4,346,750	4,481,970
Outside Rep & Main Costs	1,683,830	1,050,953	1,255,000	907,732	900,000
Outside Rep & Main Ovrhd	141,760	104,886	125,500	90,080	90,000
Lubricant Costs	164,380	186,148	199,585	139,708	191,831
Lubricant Overhead	7,808	2,726	2,571	2,233	2,724
Diesel Overhead	133,956	128,108	126,961	120,674	150,817
Propane Overhead	2,693	2,566	2,921	1,353	2,702
Gas Card Revenue	2,891,462	1,918,504	1,932,313	2,223,923	2,192,195
Gas Card Overhead	27,542	27,683	26,199	27,553	26,199
ESD Admin Charge	2,236,520	2,338,475	2,247,035	2,189,216	2,027,400
Misc. Revenue	222,685	186,504	10,001	59,185	8,001
EPA Revenue	<u>26,124</u>	<u>23,976</u>	<u>25,000</u>	<u>17,138</u>	<u>22,968</u>
TOTAL	\$26,842,544	\$24,766,802	\$25,697,134	\$23,465,373	\$25,019,050

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

EQUIPMENT SERVICES

FUND/CENTER

PI61/0212010:0212095

SUMMARY OF FUND RESPONSIBILITIES:

The Equipment Services Department (ESD) has responsibility for vehicle and equipment acquisition, monitoring, servicing, fueling, disposing and repair for the entire city fleet.

Within the Department, field services, mechanical maintenance, fuel, lubricants, and other supplies are provided by the following three service centers: James Ave, Southside and Water, Equipment Services also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. In addition, the Department has a Fuel Services Section that provides for fueling services for all city vehicles and equipment. ESD's Technical Services Section performs procurement, disposition and other fleet administrative functions.

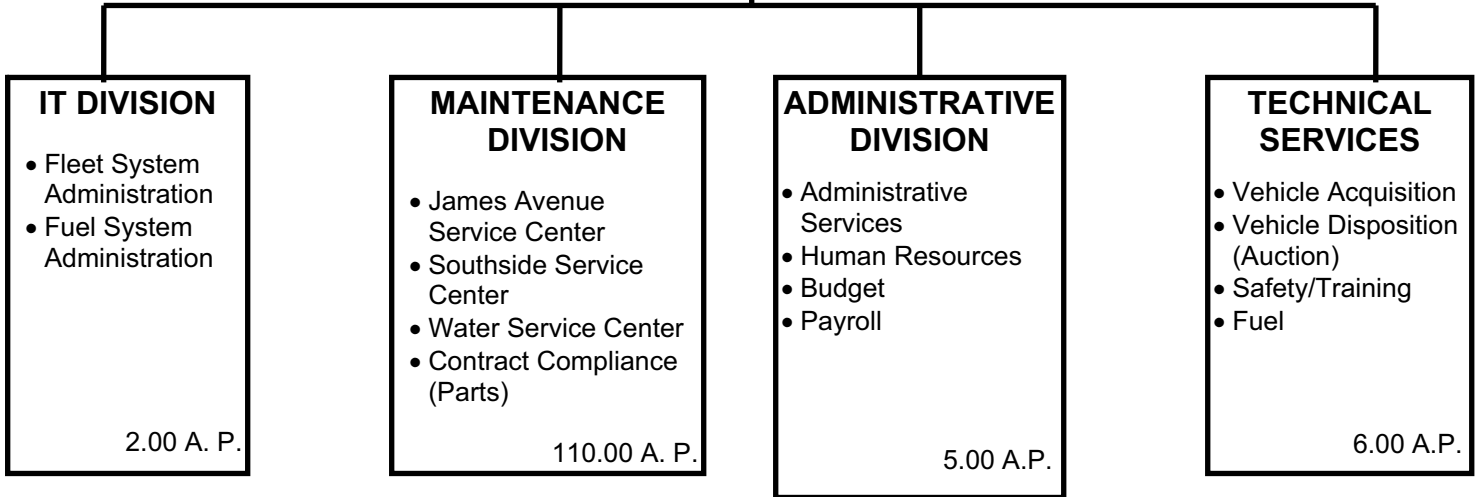
ESD privatized its parts inventory system at the end of FY2002. This FY2011 Budget contains the continuation of this program. AutoZone, as the contracted provider of that service, now supplies most city departments with required vehicle repair parts.

As an Internal Service Fund, the majority of ESD's operating funds come from reimbursements from other city departments for all fuel, parts, and services provided. The application of an overhead charge to all vehicle repair parts, fuel, and outside services, as well as an annual administrative fee assessed on most numbered vehicles and equipment, allows ESD to support its general, non-department specific administrative functions.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 8,121,883	\$ 8,651,825	\$ 8,406,607	\$ 8,406,607
Supplies	12,231,631	12,173,622	12,892,671	12,892,671
Contractual	4,001,971	4,217,560	3,414,472	3,414,472
Capital Outlay	32,272	518,545	305,300	305,300
Debt Service	0	0	0	0
Total Expenditures	\$ 24,387,757	\$ 25,561,551	\$ 25,019,050	\$ 25,019,050
Authorized Positions	127.00	123.00	123.00	123.00

EQUIPMENT SERVICES – 123.00 A.P.

EQUIPMENT SERVICES DEPARTMENT



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
EQUIPMENT SERVICES	PI61/0212010:0212095

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$25,561,551	A.P.	123.00
FY2011 ADOPTED:	\$25,019,050	A.P.	123.00

- A) The adopted budget increases by \$608,538 in diesel fuel due to a projected increase in fuel costs.
- B) The adopted budget decreases by (\$538,198) in motor vehicle repair due to the projected repair activity.
- C) The adopted budget decreases by (\$453,867) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.
- D) The adopted budget increases by \$441,084 in fuel purchases due to a projected increase in fuel costs.
- E) The adopted budget decreases by (\$355,000) in outside body repair due to decreased demand for outside services.
- F) The adopted budget increases by \$259,882 in ESD Gascard fuel due to a projected increase in fuel costs.
- G) The adopted budget increases by \$166,260 as a result of the elimination of eight mandatory furlough days.
- H) The adopted budget increases by \$131,768 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- I) The adopted budget increases by a net of \$120,780 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- J) The adopted budget increases by \$107,796 in terminal leave based on eligible and expected retirements as well as normal turnover.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
EQUIPMENT SERVICES			
DEPARTMENT PURPOSE			
To Provide the City of Fort Worth with the services and information necessary to optimally manage and utilize the City's equipment required to accomplish our mission and operational tasks.			
FY2011 DEPARTMENTAL OBJECTIVES			
Maintain fleet availability for user departments above 95% at present budgetary levels			
Perform scheduled maintenance above 55% of repairs at present budgetary levels			
Complete in-shop repairs within three working days above 80% of the time at present budgetary levels			
Remain in compliance with all Environmental Protection Agency, Texas Commission of Environmental Quality and City of Fort Worth environmental related requirements for fuel and equipment emissions.			
Keep repeat repairs less than 1% of total repairs			
Keep fuel supply inventory variances at less than 1%			
Provide 2,500 hours of Technician Training for shop personnel			
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Fleet Availability	95.13%	95.36%	96%
Scheduled Maintenance	44.25%	47.29%	55%
In-house Repairs within 2 days	94.75%	94.37%	95%
Repeat Repairs	1.30%	.75%	.75%
Variance in Fuel Inventory	>1%	>1%	>1%
Employee Training Hours	2,500	2,500	2,500
Alternative Fueled Vehicle	675	657	697

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61 EQUIPMENT SERVICES FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>EQUIPMENT SERVICES</u>								
0212010	ADMINISTRATION	\$ 1,536,451	\$ 2,213,427	\$ 1,236,932	\$ 1,239,494	5.00	6.00	5.00	5.00
0212011	EQUIPMENT SERVICES INFORMATION SYSTEMS	799,644	831,343	768,572	769,942	2.00	2.00	2.00	2.00
0212015	EQUIPMENT MATERIALS	6,525,121	6,028,419	5,483,752	5,487,216	5.00	5.00	5.00	5.00
0212030	JAMES HEAVY	3,315,384	3,456,893	3,608,704	3,605,601	57.00	51.00	52.00	52.00
0212035	SOUTHSIDE SERVICE CENTER	904,231	959,868	1,035,822	1,040,946	11.00	11.00	11.50	11.50
0212045	BRENNAN STREET	1,516,202	1,661,325	1,674,774	1,670,956	22.00	22.00	22.00	22.00
0212050	WATER & SEWER CENTER	925,921	1,078,420	1,043,745	1,046,327	13.00	14.00	13.50	13.50
0212070	FUEL SERVICES	447,568	435,085	530,463	530,463	3.00	3.00	3.00	3.00
0212071	TECHNICAL SERVICES	355,707	514,518	374,817	370,367	4.00	4.00	4.00	4.00
0212080	TIRE SHOP	286,806	410,849	352,989	349,258	5.00	5.00	5.00	5.00
0212085	PARTS & FUEL INVENTORY	7,489,157	7,946,404	8,883,480	8,883,480	0.00	0.00	0.00	0.00
0212095	NON-DEPARTMENTAL	285,565	25,000	25,000	25,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 24,387,757</u>	<u>\$ 25,561,551</u>	<u>\$ 25,019,050</u>	<u>\$ 25,019,050</u>	<u>127.00</u>	<u>123.00</u>	<u>123.00</u>	<u>123.00</u>
	TOTAL	\$ 24,387,757	\$ 25,561,551	\$ 25,019,050	\$ 25,019,050	127.00	123.00	123.00	123.00

FORT WORTH



FUND STATEMENT**FUND:****INFORMATION SYSTEMS FUND**

The Information Systems Fund provides for the management of the City's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth to provide quality service to the community. This coordination of information technology resources is accomplished through such services as planning and project management, administrative support, technical services, software applications development and acquisition, and telecommunications. Prior to FY1999, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. This allocation method was reviewed and the Department began operating on a business model in which it bills city departments for services rendered. Currently, non-discretionary IT related costs are allocated to departments. This would include computing, telephone and radio services.

All city departments are IT Solutions customers, and the department receives the bulk of its revenue from these customers. The Department's expenditures include personnel costs, operating supplies, contractual/consulting services, licensing, maintenance, and such capital equipment as computers and other hardware and software.

The IT Sourcing Project was initiated at the beginning for FY2010. It included reviewing and selecting the IT services from all the departments for potential outsourcing. The primary goal is to help alleviate the City's long term costs associated with approved positions in addition to reducing the overall cost of providing technology services to the City organization. Final decisions will be made after FY2011 budget adoption, but due to timing constraints any changes to the budget structure will take place midyear.

FORT WORTH



**INFORMATION SYSTEMS FUND BUDGET SUMMARY
FY2011**

REVENUES:

Computing Services	\$15,832,185
Telephone Services	5,053,864
Radio Services	1,271,882
External Customer Revenue	<u>841,612</u>

TOTAL REVENUE	\$22,999,543
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EXPENDITURES:

Personal Services	\$10,063,711
Supplies	701,963
Contractual Services	<u>12,233,869</u>

TOTAL RECURRING EXPENSES	\$22,999,543
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CAPITAL OUTLAY:

Capital Outlay	<u>\$0</u>
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TOTAL CAPITAL OUTLAY	\$0
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TOTAL EXPENDITURES	\$22,999,543
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FORT WORTH



**PROJECTED
FY2011 CASH FLOW
INFORMATION SYSTEMS FUND**

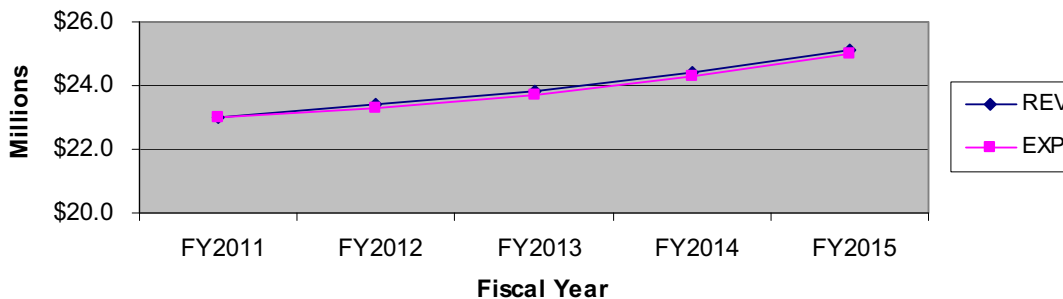
Cash Balance as of 9/30/10*	\$6,236,397
Plus: Projected Revenues	\$22,999,543
Less: Projected Expenditures	(\$22,999,543)
Estimated Available Cash as of 9/30/11	\$6,236,397

* Preliminary cash balance due to pending audit of actual cash balances

**INFORMATION SYSTEMS FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Projected	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$6,236,397	\$6,236,397	\$6,280,167	\$6,376,306	\$6,525,420
Revenues*					
Computing Services	\$15,832,185	\$16,109,248	\$16,431,433	\$16,842,219	\$17,347,486
Telephone Services	\$5,053,864	\$5,142,307	\$5,245,153	\$5,376,282	\$5,537,570
Radio Services	\$1,271,882	\$1,294,140	\$1,320,023	\$1,353,023	\$1,393,614
External Customers	\$841,612	\$841,612	\$841,612	\$841,612	\$841,612
Total Revenue	\$22,999,543	\$23,387,307	\$23,838,221	\$24,413,136	\$25,120,282
Total Resources	\$29,235,940	\$29,623,703	\$30,118,388	\$30,789,442	\$31,645,702
Expenditures					
Personnel Services	\$10,063,711	\$10,181,327	\$10,316,629	\$10,502,933	\$10,616,055
Supplies	\$701,963	\$714,247	\$728,532	\$746,746	\$769,148
Contractual	\$12,233,869	\$12,447,962	\$12,696,921	\$13,014,344	\$13,404,774
Total Expenditures	\$22,999,543	\$23,343,536	\$23,742,082	\$24,264,022	\$24,789,977
Projected Variance	\$0	\$43,771	\$96,139	\$149,114	\$330,304
Projected Cash Balance	\$6,236,397	\$6,280,167	\$6,376,306	\$6,525,420	\$6,855,724
No Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$6,236,397	\$6,280,167	\$6,376,306	\$6,525,420	\$6,855,724

**INFORMATION SYSTEMS FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years. Additionally, the projection does not account for any potential revenue/expenditure changes due to final outsourcing decisions.

**COMPARISON OF INFORMATION SYSTEMS FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Administration	\$827,749	\$759,295	\$1,017,178	\$1,120,644	\$607,025
Security	962,454	1,047,739	1,536,627	1,692,931	1,542,283
Infrastructure	3,621,524	3,741,904	4,206,198	4,634,047	4,014,970
Finance	938,812	715,754	688,233	758,239	704,746
Operations	5,284,728	4,442,930	5,334,954	5,877,619	5,952,649
Communications	7,384,983	6,899,777	8,581,936	9,454,880	8,647,294
Customer Service	1,350,747	1,356,330	1,352,255	1,489,805	1,329,493
Department Overhead	<u>276,717</u>	<u>403,842</u>	<u>462,570</u>	<u>509,622</u>	<u>201,083</u>
TOTAL	\$20,647,714	\$19,367,571	\$23,179,951	\$25,537,787	\$22,999,543

FORT WORTH



**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Computing Services	\$16,182,056	\$13,905,064	\$16,094,530	\$16,094,530	\$15,832,185
Telephone Services	4,617,506	5,161,777	5,053,864	5,110,516	5,053,864
Radio Services	1,459,941	1,376,004	1,271,882	1,271,882	1,271,882
External Customers	747,909	828,186	759,675	742,313	841,612
Other Revenue	266,264	421,180	0	72,539	0
Transfer to Capital Projects Fund	<u>0</u>	<u>1,826,647</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$23,273,676	\$23,518,858	\$23,179,951	\$23,291,780	\$22,999,543

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

INFORMATION SYSTEMS FUND

PI68/0041000:0049000

SUMMARY OF FUND RESPONSIBILITIES:

The Information Technology Solutions (IT Solutions) Department is organized into the following groups: Administration, Finance and Contract Administration, Application Services, IT Communications and Infrastructure Services, Mainframe Services, and Strategic Business Resources.

IT Solutions Administration provides overall department direction, as well as planning and coordination of information technology policy and procedures for all city departments.

The Finance and Contract Administration group is responsible for all business-administrative functions, including IT Solutions billing and allocations, financial and budget management, procurement of information technology equipment and services for all city departments, and contract administration. Application Services provides distributed applications support and geographic information systems support.

The Communications & Infrastructure Group provides technical management and development of the City's telephone system, radio systems and the public safety Computer-Aided Dispatch system; and technical management and development for the City's network infrastructure, Desktop Support, and IT Security services.

Mainframe Services provides operations support for the City's mainframe computer as well as application development and maintenance for mainframe computing.

Strategic Business Resources provides business planning and project management services for IT enterprise projects. The Customer Support Center serves as IT Solutions' primary point of contact for customers through the Help Desk.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 9,301,423	\$ 9,830,718	\$ 9,972,522	\$ 10,063,711
Supplies	466,724	699,863	701,963	701,963
Contractual	9,440,015	12,642,370	12,243,121	12,233,869
Capital Outlay	159,409	7,000	0	0
Debt Service	0	0	0	0
Total Expenditures	\$ 19,367,571	\$ 23,179,951	\$ 22,917,606	\$ 22,999,543
Authorized Positions	115.00	115.00	120.00	120.00

IT SOLUTIONS – 120.00 A.P.

ADMINISTRATION

- Overall technology planning

3.00 A. P.

ITS FINANCE AND ADMINISTRATION

- Budget
- Technology Procurement
- Contract administration
- Inventory Service
- Department Administration

10.00 A.P.

APPLICATION SERVICES

- Distributed Application Services
- Geographic Information Systems
- CAD Services
- Database / DBA

27.00 A.P.

RADIO INFRASTRUCTURE SYSTEMS

- Communications Administration
- Radio Services

11.00 A.P.

STRATEGIC BUSINESS RESOURCES

- Project Management
- Business Planning
- PMO
- Change Management
- Service Performance Management
- Testing

12.00 A.P.

CUSTOMER SERVICE

- Help Desk
- Desktop
- Voice
- Data

27.00 A.P.

MAINFRAME AND DISTRIBUTED SERVICES

- Mainframe Applications
- Mainframe Systems
- Data Center Operations
- Platform Technology
- Production Control

25.00 A.P.

SECURITY

- System Security
- Physical Security

5.00 A.P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
INFORMATION SYSTEMS FUND	PI68/0041000:0049000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$23,179,951	A.P.	115.00
FY2011 ADOPTED:	\$22,999,543	A.P.	120.00

A) The adopted budget increases by \$384,349 for the ERP Phase I Support Team which includes five authorized positions.

B) The adopted budget decreases by (\$323,045) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.

C) The adopted budget decreases by (\$248,043) in transfers for claims based on a projected decrease in claims costs.

D) The adopted budget increases by \$225,768 as a result of the elimination of eight mandatory furlough days.

E) The adopted budget decreases by (\$182,263) in computer based on the Department's equipment refresh plan.

F) The adopted budget increases by \$197,528 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.

G) The adopted budget increases by a net of \$116,988 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
INFORMATION SYSTEMS FUND			
DEPARTMENT PURPOSE			
IT Solutions is a business partner connecting city departments and the community through innovative technology to achieve the City's strategic goals.			
FY2011 DEPARTMENTAL OBJECTIVES			
To provide data communications availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To provide voice network availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To provide Customer Support Service performance levels at help desk industry standards at a cost not to exceed budgeted levels			
To provide application software availability and integrity in excess of 99 percent at a cost not to exceed budgeted levels			
To have good or excellent customer satisfaction for equipment installation and desktop support in excess of 80 percent of the time at a cost not to exceed budgeted levels			
To provide high quality Help Desk support services utilizing best practice metrics to measure service levels			
To provide reliable a radio system to support public safety and other organizations			
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Applications and database on-line availability	>99%	>99%	>99%
Public Safety Trunked Voice Radio system availability	99%	99%	99%
Good/Excellent customer Satisfaction with desktop support	95%	95%	95%
Customer satisfaction for Customer Support Center	96%	96%	96%
First Call Resolution Rate >=70%	75%	75%	75%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68 INFORMATION SYSTEMS FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ADMINISTRATION AND IT SECURITY</u>								
0041000	ADMINISTRATION	\$ 759,295	\$ 1,017,178	\$ 601,099	\$ 607,025	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 759,295</u>	<u>\$ 1,017,178</u>	<u>\$ 601,099</u>	<u>\$ 607,025</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>IT SECURITY</u>								
0041100	IT SECURITY	\$ 1,047,739	\$ 1,536,627	\$ 1,537,662	\$ 1,542,283	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 1,047,739</u>	<u>\$ 1,536,627</u>	<u>\$ 1,537,662</u>	<u>\$ 1,542,283</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>INFRASTRUCTURE</u>								
0043000	MAINFRAME OPERATIONS	\$ 3,300	\$ 1,173,844	\$ 1,159,120	\$ 1,041,172	0.00	2.00	2.00	1.00
0043010	PLATFORM TECHNOLOGIES	2,061,769	1,799,989	1,741,948	1,748,426	5.00	5.00	5.00	5.00
0043020	DATA CENTER OPERATIONS	1,676,835	1,232,365	1,234,075	1,225,372	14.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 3,741,904</u>	<u>\$ 4,206,198</u>	<u>\$ 4,135,143</u>	<u>\$ 4,014,970</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>	<u>18.00</u>
	<u>FINANCE</u>								
0044000	FINANCE & CONTRACT ADMINISTRATION	\$ 715,754	\$ 688,233	\$ 698,038	\$ 704,746	10.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 715,754</u>	<u>\$ 688,233</u>	<u>\$ 698,038</u>	<u>\$ 704,746</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>OPERATIONS</u>								
0045000	BUSINESS ANALYSIS & PLANNING	\$ 1,512,328	\$ 1,768,446	\$ 1,746,187	\$ 1,756,778	12.00	12.00	12.00	12.00
0045010	MAINFRAME APPLICATI- ONS	609,445	622,117	637,085	524,059	6.00	4.00	4.00	3.00
0045020	DISTRIBUTED APPLICATI- ONS	1,740,099	1,862,070	2,189,978	1,360,577	14.00	12.00	16.00	10.00
0045021	ERP SUPPORT	0	0	0	1,195,632	0.00	0.00	0.00	9.00
0045030	DATABASE DESIGN & SUPPORT	3,194	402,074	423,703	322,392	0.00	4.00	4.00	3.00
0045050	GEOGRAPHIC INFOR- MATION SERVICES	577,864	680,247	791,970	793,211	5.00	5.00	6.00	6.00
	Sub-Total	<u>\$ 4,442,930</u>	<u>\$ 5,334,954</u>	<u>\$ 5,788,923</u>	<u>\$ 5,952,649</u>	<u>37.00</u>	<u>37.00</u>	<u>42.00</u>	<u>43.00</u>
	<u>COMMUNICATIONS</u>								
0046000	IT COMMUNICATIONS SERVICES GROUP	\$ 249,430	\$ 0	\$ 0	\$ 0	1.00	0.00	0.00	0.00
0046002	CIRCUITS	5,569	3,132,600	3,132,600	3,132,600	0.00	0.00	0.00	0.00
0046010	VOICE SERVICES	4,304,307	1,092,069	1,099,557	1,102,869	11.00	5.00	5.00	5.00
0046020	RADIO SERVICES	1,750,175	2,011,426	2,033,351	2,036,274	9.00	10.00	10.00	10.00
0046030	DATA SERVICES	5,178	790,937	818,876	822,194	0.00	6.00	6.00	6.00
0046040	CAD SERVICES	585,118	1,554,904	1,548,590	1,553,357	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 6,899,777</u>	<u>\$ 8,581,936</u>	<u>\$ 8,632,974</u>	<u>\$ 8,647,294</u>	<u>25.00</u>	<u>25.00</u>	<u>25.00</u>	<u>25.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SYSTEMS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>CUSTOMER SERVICE</u>								
0048000	CUSTOMER SUPPORT CENTER	\$ 561,651	\$ 541,045	\$ 498,062	\$ 499,074	7.00	7.00	7.00	7.00
0048001	DESKTOP SUPPORT	794,679	811,210	824,622	830,419	9.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 1,356,330</u>	<u>\$ 1,352,255</u>	<u>\$ 1,322,684</u>	<u>\$ 1,329,493</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>
	<u>DEPT OVERHEAD</u>								
0049000	DEPT OVERHEAD	\$ 403,842	\$ 462,570	\$ 201,083	\$ 201,083	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 403,842</u>	<u>\$ 462,570</u>	<u>\$ 201,083</u>	<u>\$ 201,083</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 19,367,571	\$ 23,179,951	\$ 22,917,606	\$ 22,999,543	115.00	115.00	120.00	120.00

FORT WORTH



FUND STATEMENT

FUND:

CAPITAL PROJECTS SERVICE FUND

The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, ROW, quality control, and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups:

The Program Management Office (PMO) was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include:

- Leadership/management of the City's high profile capital programs and projects
- Implementation of Integrated Program Management
- Facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management team and Financial Management Services Department
- Improving and increasing the capacity of the City capital program and project delivery systems
- Synchronization of the City's capital planning process with the City's Comprehensive Plan

The Infrastructure Design and Construction Group provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include:

- Project design / Project Management - provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements
- Construction Inspection / Management – provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort.
- Utility Coordination / ROW Acquisition / Surveying / Mapping - provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Engineering Administration	\$1,716,883	\$0	\$0	\$0	\$0
Inspection & Survey Section	6,313,237	0	0	0	0
Laboratory Section	520,941	0	0	0	0
Design Services	3,299,447	0	0	0	0
Mapping Services	1,033,833	0	0	0	0
Survey Section	1,316,989	0	0	0	0
Real Property	1,267,294	0	0	0	0
Staff Development	<u>494,616</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$15,963,240	\$0	\$0	\$0	\$0

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Transfer from Water and Sewer Operating Fund	\$16,805	\$0	\$0	\$0	\$0
Transfer from Lake Worth Trust Fund	158,902	0	0	0	0
Parks & Community Services Capital Projects-GF	144,470	0	0	0	0
T/PW General Fund Programs	377,234	0	0	0	0
Environmental Services	6,060	0	0	0	0
Aviation Capital Projects	54,362	0	0	0	0
T/PW Capital Projects	4,690,017	0	0	0	0
Water Capital Projects	6,153,228	0	0	0	0
Wastewater Capital Projects	2,666,683	0	0	0	0
Receipts from Other Funds	332,986	0	0	0	0
Contract Street Maintenance	398,548	0	0	0	0
Surplus Management Fees	64,076	0	0	0	0
Gas Lease Admin Fees	100,000	0	0	0	0
Interest from Investment	15,992	0	0	0	0
Miscellaneous Revenues	<u>80,326</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$15,259,689	\$0	\$0	\$0	\$0

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

CAPITAL PROJECTS SERVICE FUND

FUND/CENTER

PI19/0301000:0307010

SUMMARY OF FUND RESPONSIBILITIES:

Effective Fiscal Year 2009, the Department of Engineering began functioning as the Capital Projects Service Fund under the Transportation & Public Works Department.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 1,686,603	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Contractual	251,844	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,938,447	\$ 0	\$ 0	\$ 0
Authorized Positions	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	CAPITAL PROJECTS SERVICE FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ENGINEERING ADMINISTRATION DIVISION</u>								
0301000	ADMINISTRATION	\$ 401,308	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 401,308	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>CONSTRUCTION DIVISION</u>								
0302010	INSPECTION & SURVEY SECTION	\$ 606,763	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0302030	LABORATORY SECTION	110,634	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 717,397	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>ENGINEERING SERVICES</u>								
0303020	DESIGN SERVICES	\$ 551,716	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0303030	MAPPING SERVICES	54,371	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 606,087	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>SURVEY DIVISION</u>								
0305010	SURVEY SECTION	\$ 105,211	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 105,211	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>REAL PROPERTY</u>								
0306010	REAL PROPERTY SERVICES	\$ 93,816	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 93,816</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STAFF DEVELOPMENT</u>								
0307010	STAFF DEVELOPMENT	\$ 14,628	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 14,628</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,938,447	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

**CAPITAL PROJECTS SERVICE FUND BUDGET SUMMARY
FY2011**

REVENUES:

T/PW Capital Projects	\$5,906,833
Water Capital Projects	4,424,341
Wastewater Capital Projects	2,020,539
Contract Street Maintenance	1,601,500
T/PW General Fund Programs	246,071
Receipts from Other Funds	182,676
Parks & Community Services Gen Fund	91,021
Transfer from Water and Sewer Operating Fund	26,000
Lake Worth Trust Fund	36,025
Aviation Capital Projects	30,000
Interest on Investments	25,000
Sale of Surplus Streets	20,000
Plan Returns	10,000
Salvage Sales/Miscellaneous Revenue	<u>1,000</u>
TOTAL REVENUE SOURCES	\$14,621,006

EXPENDITURES:

Personal Services	\$11,944,994
Supplies	491,588
Contractual Services	<u>1,826,424</u>
TOTAL RECURRING EXPENSES	\$14,263,006

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$358,000
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$358,000
TOTAL EXPENDITURES	\$14,621,006

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
CAPITAL PROJECTS SERVICE FUND**

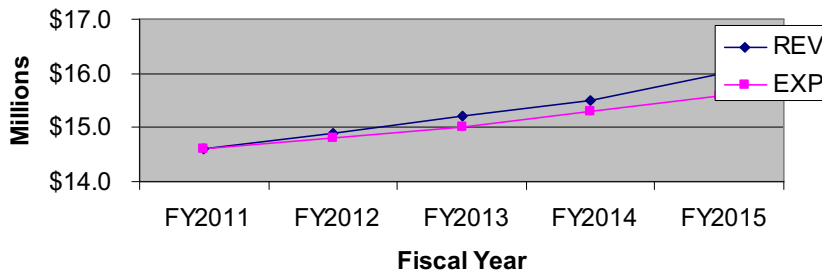
Cash Balance as of 9/30/10 *	\$1,688,995
Plus: Projected Revenues	\$14,621,006
Less: Projected Expenditures	(\$14,621,006)
Estimated Available Cash as of 9/30/11	\$1,688,995

* Preliminary cash balance due to pending audit of actual ending balances.

**CAPITAL PROJECTS SERVICE FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$1,688,995	\$1,688,995	\$1,749,886	\$1,883,355	\$2,092,736
<u>Revenues*</u>					
Interest	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PACS General Fund	\$91,021	\$92,614	\$94,466	\$96,828	\$99,733
Lake Worth Trust Fund	\$36,025	\$36,025	\$36,025	\$36,025	\$36,025
FM TPW General Fund	\$246,071	\$250,377	\$255,385	\$261,769	\$269,622
Aviation Capital Projects	\$30,000	\$30,525	\$31,136	\$31,914	\$32,871
FM TPW Capital Projects	\$5,906,833	\$6,010,203	\$6,130,407	\$6,283,667	\$6,472,177
FM Water Capital Projects	\$4,424,341	\$4,501,767	\$4,591,802	\$4,706,597	\$4,847,795
FM Wastewater Cap Projects	\$2,020,539	\$2,055,898	\$2,097,016	\$2,149,442	\$2,213,925
Receipts from Other Funds	\$182,676	\$185,873	\$189,590	\$194,330	\$200,160
Contract Street Maintenance	\$1,601,500	\$1,629,526	\$1,662,117	\$1,703,670	\$1,754,780
Other Revenue	<u>\$57,000</u>	<u>\$57,998</u>	<u>\$59,157</u>	<u>\$60,636</u>	<u>\$62,455</u>
Total Revenue	\$14,621,006	\$14,875,806	\$15,172,101	\$15,549,878	\$16,014,544
Total Resources	\$16,310,001	\$16,564,801	\$16,921,987	\$17,433,234	\$18,107,280
<u>Expenditures</u>					
Personnel Services	\$11,944,994	\$12,098,337	\$12,274,883	\$12,516,605	\$12,674,081
Supplies	\$491,588	\$500,191	\$510,195	\$522,949	\$538,638
Contractual	\$1,826,424	\$1,858,386	\$1,895,554	\$1,942,943	\$2,001,231
Capital	\$358,000	\$358,000	\$358,000	\$358,000	\$358,000
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$14,621,006	\$14,814,914	\$15,038,632	\$15,340,497	\$15,571,950
Projected Variance	\$0	\$60,891	\$133,469	\$209,381	\$442,593
Projected Cash Balance	\$1,688,995	\$1,749,886	\$1,883,355	\$2,092,736	\$2,535,330
Reserve Requirement**	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Excess/(Deficit)	\$1,188,995	\$1,249,886	\$1,383,355	\$1,592,736	\$2,035,330

**CAPITAL PROJECTS SERVICE FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**The Capital Projects Service Fund has a \$500K reserve requirement built in for FY2011.

**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Business Services	\$0	\$2,171,256	\$658,514	\$620,914	\$818,118
Staff Development	0	421,017	447,448	421,900	418,808
Survey Services	0	1,662,457	1,465,560	1,381,880	1,653,385
Real Property	0	820,161	822,072	775,133	751,140
Construction Inspection	0	6,814,987	5,634,390	5,312,679	2,146,551
Lab Services	0	857,741	694,271	654,630	735,436
Project Management	0	1,775,774	1,309,168	1,234,417	1,894,455
New Development Review	0	807,631	1,056,957	996,607	1,976,358
Mapping Services	0	476,134	427,153	402,763	0
Program Management Office	0	10,888	1,390,275	1,310,893	1,201,155
Capital Projects	0	6,391	674,467	635,956	658,957
Project Support	0	0	0	0	717,068
Heavy Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,649,575</u>
TOTAL	\$0	\$15,824,437	\$14,580,275	\$13,747,773	\$14,621,006

FORT WORTH



**COMPARISON OF CAPITAL PROJECTS SERVICE FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Transfer from Water and Sewer Operating Fund	\$0	\$994	\$3,660	\$59,851	\$26,000
Parks & Community Services Capital Projects-GF	0	147,148	181,368	117,866	91,021
T/PW General Fund Programs	0	103,021	246,071	240,514	246,071
FM Lake Worth Trust Fund	0	10,771	15,342	23,561	36,025
Aviation Capital Projects	0	41,714	112,737	31,632	30,000
T/PW Capital Projects	0	5,014,427	6,783,241	5,660,367	5,906,833
Water Capital Projects	0	4,543,439	5,024,341	4,023,850	4,424,341
Wastewater Capital Projects	0	1,963,334	2,000,539	2,123,441	2,020,539
Receipts from Other Funds	0	486,629	182,676	297,419	182,676
Contract Street Maint/TPW	0	1,309	1,500	1,516,381	1,601,500
Surplus Management Fees	0	0	2,800	0	0
Interest from Investment	0	27,904	15,000	31,287	25,000
Miscellaneous Revenues	<u>0</u>	<u>130,521</u>	<u>11,000</u>	<u>27,648</u>	<u>31,000</u>
TOTAL	\$0	\$12,471,211	\$14,580,275	\$14,153,817	\$14,621,006

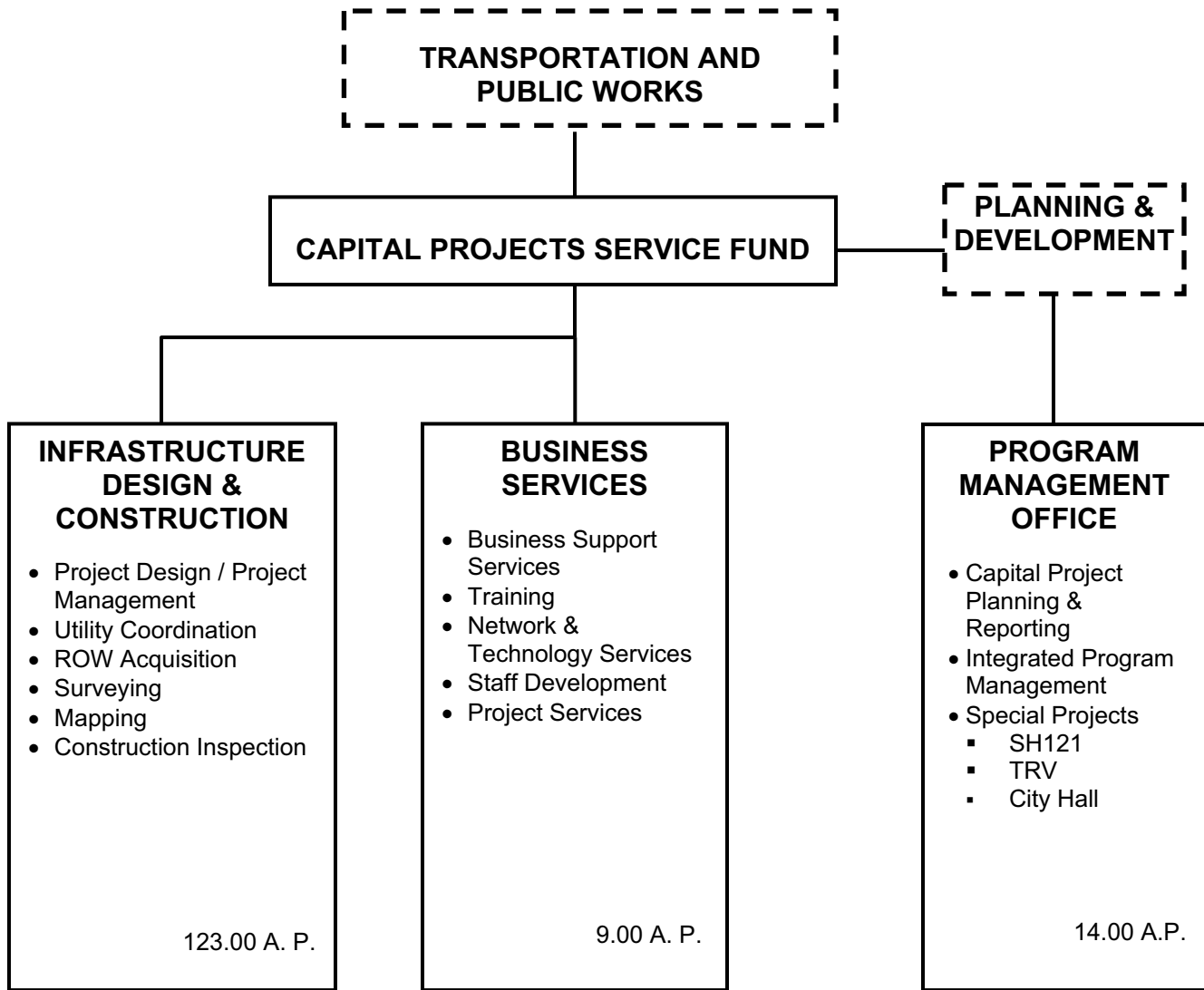
FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
CAPITAL PROJECTS SERVICE FUND	PI19/0209900:0209913			
SUMMARY OF FUND RESPONSIBILITIES:				
<p>The Capital Projects Service Fund (formerly the Engineering Services Fund) is responsible for providing program management, engineering design, project management, surveying, ROW, quality control and construction inspection services for most water, sewer, street, storm drainage, sidewalk and other infrastructure improvement projects. These services are provided through the following organizational workgroups: The Program Management Office (PMO) was established by the City Manager in FY2009 to provide executive leadership to guide the delivery of capital programs and projects across the City. The core functions of the PMO include: leadership and management of the City's high profile capital programs and projects; implementation of Integrated Program Management; Facilitation and improvement of tracking and reporting of project/program status in partnership with the Budget, Management team and Financial Management Services Department; improving and increasing the capacity of the City capital program and project delivery systems; and synchronization of the City's capital planning process with the City's Comprehensive Plan</p> <p>The Infrastructure Design and Construction Group provides for the technical development and project construction phases of Capital Project Delivery. The core functions of the group include project design/project management. This is a provision of engineering services for a broad array of programs. These programs include street reconstruction (CIP), major street maintenance, development plan review, water and sanitary sewer pipeline rehabilitation, replacement and extensions and airport and park improvements. A second function includes construction inspection/management. This is a provision of quality control and construction inspection services for most City infrastructure projects to ensure compliance with approved plans, specifications and contract documents. Also, laboratory work is provided by a materials testing group as a part of the quality control effort. The third core function is utility coordination/right-of-way acquisitions/surveying and mapping. This is a provision of utility coordination services including the coordination of franchise utility relocation efforts. Property acquisitions necessary for projects are acquired by this group. Surveying is provided for design, construction and property acquisitions. The Vault/Technical Drawing Section within this service group is responsible for the preparation and maintenance of the City's water, sewer, and storm drainage maps.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 11,409,853	\$ 11,925,129	\$ 11,871,402	\$ 11,944,994
Supplies	326,786	482,427	491,588	491,588
Contractual	1,995,698	1,961,719	1,826,424	1,826,423
Capital Outlay	153,653	211,000	358,000	358,000
Total Expenditures	\$ 13,885,990	\$ 14,580,275	\$ 14,547,415	\$ 14,621,006
Authorized Positions	125.00	145.00	145.00	145.00

CAPITAL PROJECTS SERVICE FUND – 145.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
CAPITAL PROJECTS SERVICE FUND		PI19/0209900:0209913	
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$14,580,275	A.P.	145.00
FY2011 ADOPTED:	\$14,621,006	A.P.	145.00
<p>A) The adopted budget decreases by (\$442,086) the elimination of an additional contribution to Retiree Health-care. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.</p> <p>B) The adopted budget increases by \$263,604 as a result of the elimination of eight mandatory furlough days.</p> <p>C) The adopted budget increases by \$246,966 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.</p> <p>D) The adopted budget increases by \$150,000 for motor vehicles for the purchase of seven new vehicles for lab services and inspections.</p> <p>E) The adopted budget decreases by (\$105,334) for the reduction in the IT allocation for computer leased equipment.</p> <p>F) The adopted budget increases by \$105,144 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.</p> <p>G) The adopted budget increases by \$101,652 for salaries of regular employees based on salary costs, turnover and reclassifications.</p> <p>H) The adopted budget increases by \$73,592 for the continuation of Vacation Buy Back program in FY2011.</p> <p>I) The adopted budget decreases by (\$54,690) for the reduction in the allocation for worker's compensation by the Human Resources Department.</p> <p>J) The adopted budget increases by \$51,877 for equipment maintenance based on addition of seven new motor vehicles and current reestimates</p> <p>K) The adopted budget decreases by (\$35,562) for workshops and retreats based on current reestimates.</p> <p>L) The adopted budget decreases by (\$35,000) for court filing fees based on current reestimates</p> <p>M) The adopted budget decreases by (\$28,000) for motor vehicles based on the replacement plan for the department determined with ESD</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TRANSPORTATION & PUBLIC WORKS, CAPITAL PROJECTS SERVICE FUND
DEPARTMENT PURPOSE

To provide comprehensive program and project management, design, survey, quality control testing, construction inspection and mapping services for street, water, storm drain and other infrastructure improvements.

FY2011 DEPARTMENTAL OBJECTIVES

To complete all capital projects managed by the Capital Projects Service Fund within agreed-upon scope, schedule and budget

To complete the initial review of developer projects within 14 calendar days or less for 95% of the projects submitted

To provide an initial response within one hour of receipt for 100% of citizen construction-related calls received

To provide an average of 2 hours of on-site inspection per project per day

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percent of capital projects completed within agreed upon schedule/budget	N/A	N/A	100%
Infrastructure plan reviews completed within period	95%	95%	95%
Response to citizen construction related calls within 1 hour	100%	100%	100%
Average hours of on-site inspection	1.4	1.8	1.8

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>ENGINEERING BUSINESS SERVICES</u>								
0209900	ENGINEERING BUSINESS SERVICES	\$ 1,769,948	\$ 658,514	\$ 744,526	\$ 818,118	5.00	5.00	5.00	5.00
0209901	STAFF DEVELOPMENT	406,389	447,448	418,808	418,808	4.00	3.00	3.00	3.00
0209903	SURVEY SERVICES	1,557,246	1,465,560	1,653,385	1,653,385	18.00	17.00	20.00	20.00
0209904	REAL PROPERTY	726,345	822,072	751,140	751,140	6.00	7.00	8.00	8.00
0209905	CONSTRUCTION INSPECTION	6,208,224	5,634,390	2,146,551	2,146,551	60.00	60.00	12.00	12.00
0209906	LAB SERVICES	747,107	694,271	735,436	735,436	9.00	9.00	9.00	9.00
0209907	PROJECT MANAGEMENT	1,224,058	1,309,168	1,894,455	1,894,454	11.00	13.00	23.00	23.00
0209908	NEW DEVEL REVIEW	807,631	1,056,957	1,976,358	1,976,358	8.00	12.00	23.00	23.00
0209909	MAPPING SERVICES	421,763	427,153	0	0	4.00	5.00	0.00	0.00
0209910	PROGRAM MANAGEMENT OFFICE	10,888	1,390,275	1,201,155	1,201,155	0.00	8.00	8.00	8.00
0209911	CAPITAL PROJECTS	6,391	674,467	658,957	658,957	0.00	6.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19 CAPITAL PROJECTS SERVICE FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0209912	PROJECT SUPPORT	0	0	717,068	717,068	0.00	0.00	8.00	8.00
0209913	HEAVY MAINTENANCE	0	0	1,649,575	1,649,575	0.00	0.00	20.00	20.00
	Sub-Total	<u>\$ 13,885,990</u>	<u>\$ 14,580,275</u>	<u>\$ 14,547,415</u>	<u>\$ 14,621,006</u>	<u>125.00</u>	<u>145.00</u>	<u>145.00</u>	<u>145.00</u>
	TOTAL	\$ 13,885,990	\$ 14,580,275	\$ 14,547,415	\$ 14,621,006	125.00	145.00	145.00	145.00

FUND STATEMENT**FUND:****OFFICE SERVICES FUND**

The Office Services Fund is an Internal Service Fund that consists of three divisions: Print Shop, Graphics and Mailroom. Effective FY2011, these operations will be transferred from the Community Relations Department to the Human Resource Department. Prior to 1990, these three divisions operated as three independent City entities. To achieve efficiency and cost-effectiveness, the Print Shop and Graphics were merged in 1990, and the Mailroom was added in 1992.

The Print Shop fabricates identification cards for City employees, provides high-speed copying, manages the City's walk-up copiers, administers contracts with copier vendors and orders supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics provides a full line of services, including desktop publishing, logo creation, displays, posters, photography, camera-ready art and audio-visual checkout.

The receipt and distribution of all outgoing and incoming mail is the responsibility of the Mailroom. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment that folds invoices and places them, along with return envelopes, newsletters and any other inserts into envelopes that are then processed and mailed.

Effective FY2011 the Office Services Fund will be managed by the Financial Management Services Department.

FORT WORTH



**OFFICE SERVICES FUND BUDGET SUMMARY
FY2011**

REVENUES:

Office Copy Charges	\$782,269
Kodak Printing	226,082
Supplies - Inter-Departmental Billing	90,382
Labor - Inter-Departmental Billing	64,973
Miscellaneous Revenue	43,473
Postage	43,020
Mail and Messenger	41,352
Received From Others	21,494
Invoice Entry	17,049
Printing	15,000
Errands	6,287
Rush - Inter-Departmental Billing	<u>1,390</u>

TOTAL REVENUE \$1,352,771

EXPENDITURES:

Personal Services	\$636,406
Supplies	142,196
Contractual Services	<u>574,169</u>

TOTAL RECURRING EXPENSES \$1,352,771

TOTAL EXPENDITURES \$1,352,771

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
OFFICE SERVICES FUND**

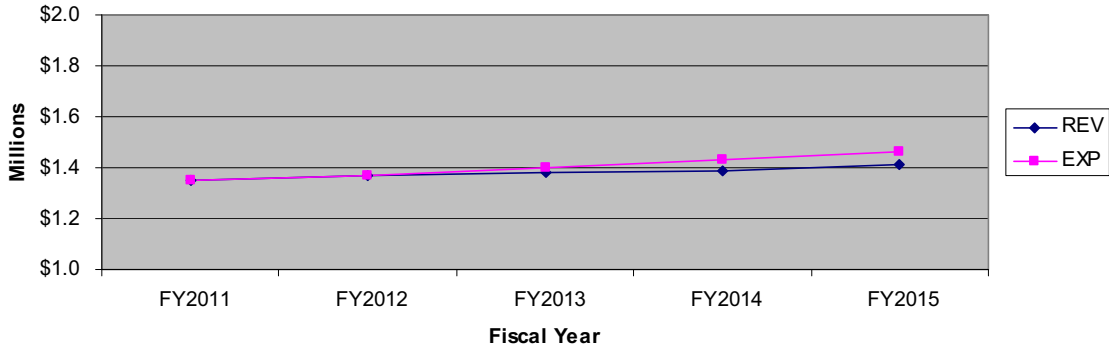
Cash Balance as of 9/30/10*	(\$81,028)
Plus: Projected Revenues	\$1,352,771
Less: Projected Expenditures	(\$1,352,771)
Estimated Available Cash as of 9/30/11	(\$81,028)

* Preliminary cash balance due to pending audit of actual cash balances

**OFFICE SERVICES FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Projected	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	(\$81,028)	(\$81,028)	(\$78,524)	(\$73,024)	(\$64,506)
Revenues*					
IDB Revenue	\$66,363	\$67,524	\$68,875	\$70,597	\$72,715
Reprographics Services	\$1,221,894	\$1,243,277	\$1,268,143	\$1,299,846	\$1,338,842
Other Revenue	\$64,514	\$65,643	\$66,956	\$68,630	\$70,689
Total Revenue	\$1,352,771	\$1,376,444	\$1,403,973	\$1,439,073	\$1,482,245
Total Resources	\$1,271,743	\$1,295,416	\$1,325,449	\$1,366,049	\$1,417,739
Expenditures					
Personnel Services	\$636,406	\$645,040	\$654,994	\$668,488	\$678,334
Supplies	\$142,196	\$144,684	\$147,578	\$151,268	\$155,806
Contractual	\$574,169	\$584,217	\$595,901	\$610,799	\$629,123
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,352,771	\$1,373,941	\$1,398,473	\$1,430,554	\$1,463,263
Projected Variance	\$0	\$2,504	\$5,500	\$8,518	\$18,982
Projected Cash Balance	(\$81,028)	(\$78,524)	(\$73,024)	(\$64,506)	(\$45,523)
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	(\$81,028)	(\$78,524)	(\$73,024)	(\$64,506)	(\$45,523)

**OFFICE SERVICES FUND
PROJECTED REVENUES AND EXPENDITURES**



**COMPARISON OF OFFICE SERVICES FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Print Shop	\$1,897,270	\$1,724,433	\$1,528,876	\$1,421,962	\$916,689
Graphics	300,745	263,341	266,041	247,437	168,128
Mailroom	<u>422,383</u>	<u>435,891</u>	<u>384,172</u>	<u>357,307</u>	<u>267,954</u>
TOTAL	\$2,620,398	\$2,423,665	\$2,179,089	\$2,026,706	\$1,352,771

FORT WORTH



**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Interest On Investments	\$2,053	\$0	\$0	\$0	\$0
Postage	161,915	\$171,296	50,000	92,270	43,020
Office Copy Charges	919,633	854,171	1,018,818	890,621	782,269
Received from Others-Taxable	19,032	15,042	15,000	10,917	21,494
Mail And Messenger Service	40,690	39,562	38,000	37,876	41,352
Misc Revenue	210,136	213,502	125,000	125,000	43,473
Business Cards	29,017	28,976	32,000	22,275	0
Invoice Entry	21,228	18,477	19,000	13,994	17,049
Printing	23,576	12,149	15,000	4,059	15,000
Labor - IDB Revenue	273,618	256,804	249,048	149,080	64,973
Rush - IDB Revenue	1,416	1,281	1,500	561	1,390
Supplies - IDB Revenue	412,703	401,431	396,054	378,223	90,382
Errands	16,815	6,287	9,000	143	6,287
Printing Kodak	<u>239,358</u>	<u>214,164</u>	<u>210,669</u>	<u>220,659</u>	<u>226,082</u>
TOTAL	\$2,371,190	\$2,233,142	\$2,179,089	\$1,945,678	\$1,352,771

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

NON-DEPARTMENTAL - REPROGRAPHICS

FUND/CENTER

PI60/0901310:0901330

SUMMARY OF FUND RESPONSIBILITIES:

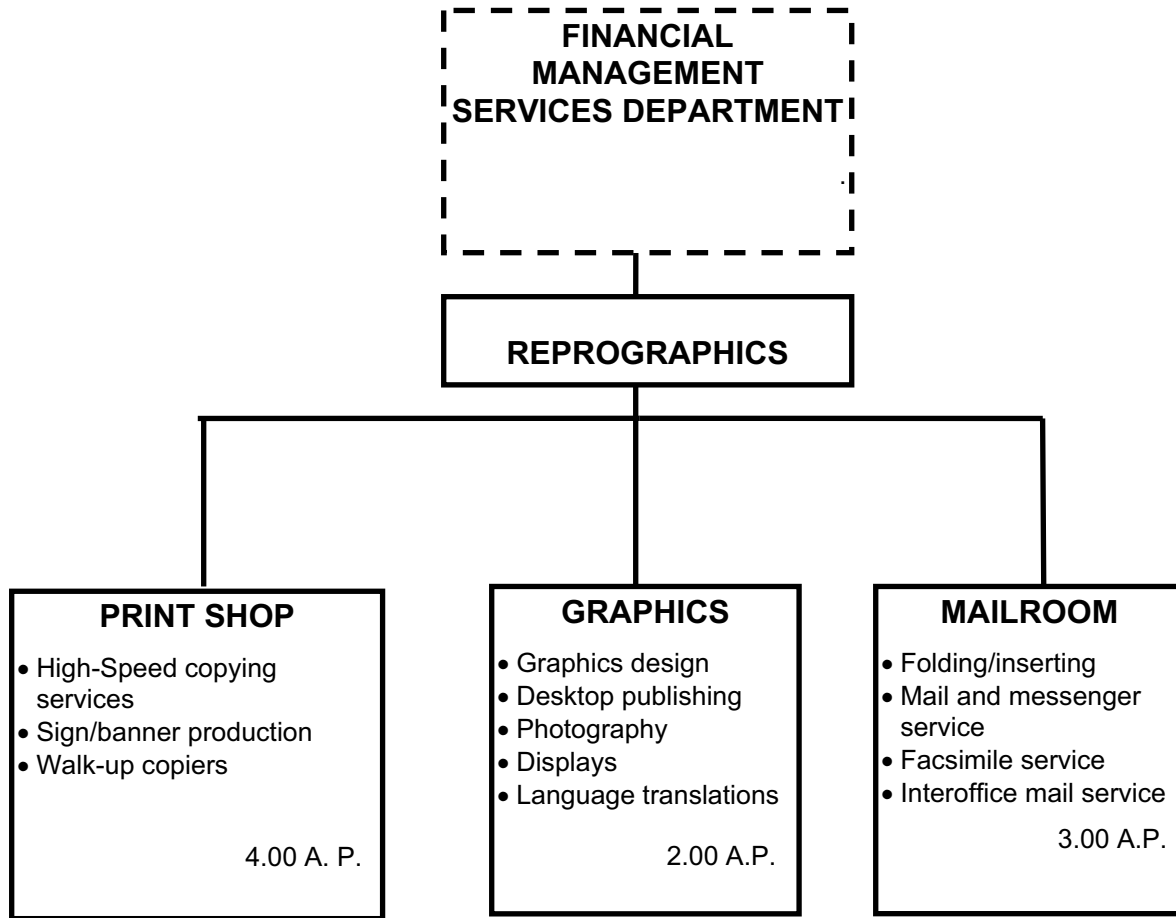
The Office Services Fund consists of three divisions: Print Shop, Graphics, and Mailroom. The Print Shop is responsible for engineering copy production, small scale sign and banner production, and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This Division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams, and photographic illustrations.

The Mailroom Division provides centralized mail folding and inserting services, as well as centralized mail delivery for City departments.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 1,075,157	\$ 825,547	\$ 633,830	\$ 636,406
Supplies	303,249	316,041	142,196	142,196
Contractual	1,045,259	1,037,501	574,169	574,169
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,423,665	\$ 2,179,089	\$ 1,350,195	\$ 1,352,771
Authorized Positions	19.00	12.00	9.00	9.00

OFFICE SERVICES FUND - 9.00 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
NON-DEPARTMENTAL - REPROGRAPHICS	PI60/0901310:0901330

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$2,179,089	A.P.	12.00
FY2011 ADOPTED:	\$1,352,771	A.P.	9.00

- A) The adopted budget decreases by (\$130,680) and three authorized positions. This reduction includes one Office Assistant II and two Reprographics Technician.
- B) The adopted budget decreases by (\$278,325) for a reduction in the administrative fee charged to the Office Services Fund.
- C) The adopted budget decreases by (\$170,972) for purchase for resale due to reduced demand.
- D) The adopted budget decreases by (\$86,532) for miscellaneous rent due to reduced walk-up copier costs.
- E) The adopted budget decreases by (\$76,334) for the elimination of an additional contribution to Retiree Health-care. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
OFFICE SERVICES FUND			
DEPARTMENT PURPOSE			
<p>Reprographics' employees provide desktop publishing, printing, and mail service. Each individual in Reprographics is dedicated to supporting City departments with quality, cost-effective and timely service.</p>			
FY2011 DEPARTMENTAL OBJECTIVES			
To attain excellent customer satisfaction ratings in Print Shop and Graphics turnaround			
To attain excellent customer satisfaction ratings in Reprographics' overall service			
To save City dollars on in-house printing versus outsourcing to private industry			
To save City dollars by sending mail to presort company			
To meet or exceed the in-house national average of \$65,000 per employee revenue to ensure proper staffing levels and equipment usage			
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percentage of customers rating print and graphics turnaround as excellent	97%	96%	98%
Percentage rating overall satisfaction with Reprographics' services as excellent	95%	96%	97%
Percentage of savings with in-house printing over outsourcing	37%	37%	37%
Number of dollars saved by sending mail to presort firm	\$116,136	\$134,537	\$134,537
Revenue per employee compared to national average	\$108,000	\$107,909	\$109,100

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI60 OFFICE SERVICES FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>PUBLIC INFORMATION</u>								
0901310	PRINT SHOP	\$ 1,724,433	\$ 1,528,876	\$ 915,874	\$ 916,689	10.00	6.00	4.00	4.00
0901320	GRAPHICS	263,341	266,041	167,037	168,128	3.00	2.00	2.00	2.00
0901330	MAILROOM	435,891	384,172	267,284	267,954	6.00	4.00	3.00	3.00
	Sub-Total	<u>\$ 2,423,665</u>	<u>\$ 2,179,089</u>	<u>\$ 1,350,195</u>	<u>\$ 1,352,771</u>	<u>19.00</u>	<u>12.00</u>	<u>9.00</u>	<u>9.00</u>
	TOTAL	\$ 2,423,665	\$ 2,179,089	\$ 1,350,195	\$ 1,352,771	19.00	12.00	9.00	9.00

FORT WORTH



FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all city departments.

In 1987, a study was conducted regarding contracting the City's temporary labor service to an entity outside the City. However, it was found to be more cost-effective for the City to provide the service in-house. In fact, it was estimated that the City's provision of such services could potentially save the City 38 to 40 percent. Thus, the Temporary Labor Fund was established in October 1987.

The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill City departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, extended leaves of absence and under other circumstances that create temporary staffing challenges.

Human Resources is responsible for performing the pre-screening and testing of all potential Temporary Labor pool employees. Thus, the department is able to monitor temporary employees to ensure that they meet the test score, experience, typing and education requirements of the City's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. There are an average of 75 temporary employees working in a variety of city departments during any given pay period.

A temporary assignment typically lasts from one day to six months. However, extensions beyond a six-month period may be granted on an as-needed basis.

FORT WORTH



**TEMPORARY LABOR FUND BUDGET SUMMARY
FY2011**

REVENUES:

Labor Charges and Overhead	<u>\$1,056,732</u>
TOTAL REVENUE	\$1,056,732
Use/(Source) of Fund Balance	\$0
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,056,732

EXPENDITURES:

Personnel Services	\$1,040,299
Supplies	500
Contractual Services	<u>15,933</u>
TOTAL RECURRING EXPENSES	\$1,056,732

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$0
TOTAL EXPENDITURES	\$1,056,732

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
TEMPORARY LABOR FUND**

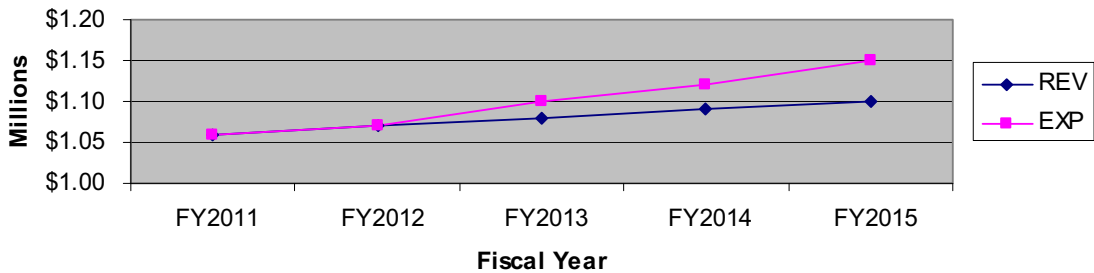
Cash Balance as of 9/30/10 *	\$486,364
Plus: Projected Revenues	\$1,056,732
Less: Projected Expenditures	(\$1,056,732)
Estimated Available Cash as of 9/30/11	\$486,364

* Preliminary cash balance due to pending audit of actual cash balances.

**TEMPORARY LABOR FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Cash Balance	\$486,364	\$486,364	\$478,839	\$460,960	\$426,938
<u>Revenues</u>					
Temp Services Charges	\$899,021	\$908,011	\$917,091	\$926,262	\$935,525
Temp Services Revenue	<u>\$157,711</u>	<u>\$159,288</u>	<u>\$160,881</u>	<u>\$162,490</u>	<u>\$164,115</u>
Total Revenue	\$1,056,732	\$1,067,299	\$1,077,972	\$1,088,752	\$1,099,640
Total Resources	\$1,543,096	\$1,553,663	\$1,556,811	\$1,549,712	\$1,526,578
<u>Expenditures</u>					
Personnel Services	\$1,040,299	\$1,058,104	\$1,078,796	\$1,105,293	\$1,136,924
Supplies	\$500	\$509	\$519	\$532	\$548
Contractual	\$15,933	\$16,212	\$16,536	\$16,949	\$17,458
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$1,056,732	\$1,074,824	\$1,095,851	\$1,122,774	\$1,154,930
Projected Variance	\$0	(\$7,525)	(\$17,879)	(\$34,022)	(\$55,290)
Projected Cash Balance	\$486,364	\$478,839	\$460,960	\$426,938	\$371,648
Reserve Requirement	\$0	\$0	\$0	\$0	\$0
Excess/(Deficit)	\$486,364	\$478,839	\$460,960	\$426,938	\$371,648

**TEMPORARY LABOR FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF TEMPORARY LABOR FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Temporary Labor Services	<u>\$1,173,148</u>	<u>\$903,645</u>	<u>\$1,186,168</u>	<u>\$1,142,983</u>	<u>\$1,056,732</u>
Total	\$1,173,148	\$903,645	\$1,186,168	\$1,142,983	\$1,056,732

FORT WORTH



**COMPARISON OF TEMPORARY LABOR FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Temp Services Charges	\$939,246	\$749,109	\$981,799	\$966,687	\$899,021
Temp Services Revenues	192,713	147,228	204,369	181,404	157,711
Miscellaneous Revenue	<u>35,454</u>	<u>11,776</u>	<u>0</u>	<u>4,448</u>	<u>0</u>
TOTAL	\$1,167,413	\$908,113	\$1,186,168	\$1,152,539	\$1,056,732

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

TEMPORARY LABOR FUND

FUND/CENTER

PI17/0140000

SUMMARY OF FUND RESPONSIBILITIES:

The Temporary Labor Fund, with oversight by the Human Resources Department, provides temporary employees to meet the City's short-term administrative and clerical needs. The Temporary Labor staff manages a top-quality temporary labor pool to fill all City departmental requests. The Temporary Labor Fund ensures quality service by performing the pre-screening and testing of all applicants for temporary positions. The staff also functions as a liaison between City departments and the temporary labor pool, scheduling and coordinating the temporary employees in the most efficient and effective manner possible.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 877,540	\$ 1,154,683	\$ 1,039,543	\$ 1,040,299
Supplies	576	800	500	500
Contractual	25,529	30,685	15,933	15,933
Capital Outlay	0	0	0	0
Total Expenditures	\$ 903,645	\$ 1,186,168	\$ 1,055,976	\$ 1,056,732
Authorized Positions	2.10	2.10	1.20	1.20

TEMPORARY LABOR FUND- 1.20 A.P.

HUMAN RESOURCES

TEMPORARY LABOR

- Recruitment of qualified temporary labor pool applicants
- Referral of qualified temporary employees to departments
- Temporary labor testing and training

1.20 A.P.

SIGNIFICANT BUDGET CHANGES

DEPARTMENT:		FUND/CENTER	
TEMPORARY LABOR FUND		PI17/0140000	
CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED			
FY2010 ADOPTED:	\$1,186,168	A.P.	2.10
FY2011 ADOPTED:	\$1,056,732	A.P.	1.20
<p>A) The adopted budget decreases by (\$47,544) and one Human Resources Analyst authorized position.</p> <p>B) The adopted budget increases by \$11,460 and 0.10 of the Human Resources Manager authorized position that was transferred from the General Fund.</p> <p>C) The adopted budget decreases by (\$66,332) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.</p> <p>D) The adopted budget decreases by (\$11,915) for a reduction in the administrative fee charged to the Temporary Labor Fund.</p>			

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

TEMPORARY LABOR FUND

DEPARTMENT PURPOSE

To provide a centralized temporary employee source to meet the short-term employment needs of all city departments.

FY2011 DEPARTMENTAL OBJECTIVES

To continue to provide temporary employees to meet department's short-term labor needs at a cost below the cost of obtaining temporary workers from private agencies.

To increase the percentage of temporary labor pool workers who are offered full-time employment with the city.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percent of Temporary Labor Fund cost below those of private agencies	35%	35%	35%
Number of days to fill temporary labor requests	3	3	3
Percent of temporary workers Placed in authorized positions In City	30%	40%	40%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI17 TEMPORARY LABOR FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0140000	<u>HUMAN RESOURCES</u>								
	HUMAN RESOURCES	\$ 903,645	\$ 1,186,168	\$ 1,055,976	\$ 1,056,732	2.10	2.10	1.20	1.20
	Sub-Total	<u>\$ 903,645</u>	<u>\$ 1,186,168</u>	<u>\$ 1,055,976</u>	<u>\$ 1,056,732</u>	<u>2.10</u>	<u>2.10</u>	<u>1.20</u>	<u>1.20</u>
	TOTAL	\$ 903,645	\$ 1,186,168	\$ 1,055,976	\$ 1,056,732	2.10	2.10	1.20	1.20

FORT WORTH



FUND STATEMENT

FUND:

INSURANCE

The Financial Management Services Department manages the Risk Management Fund and is responsible for coordinating loss identification, reduction, and prevention programs. The Human Resources Department administers the City's Unemployment Compensation and Workers' Compensation funds and oversees the Health and Life Insurance Fund for the group medical benefits program for active and retired city employees.

Insurance program revenues primarily come from transfer payments from other city departments. The Group Health and Life Insurance Fund also derives revenue from active and retired city employee contributions. Revenue is budgeted based on expected cash expenditures required to meet current year expenses, as well as payments towards prior years' incurred expenses.

The designated insurance operating funds are as follows:

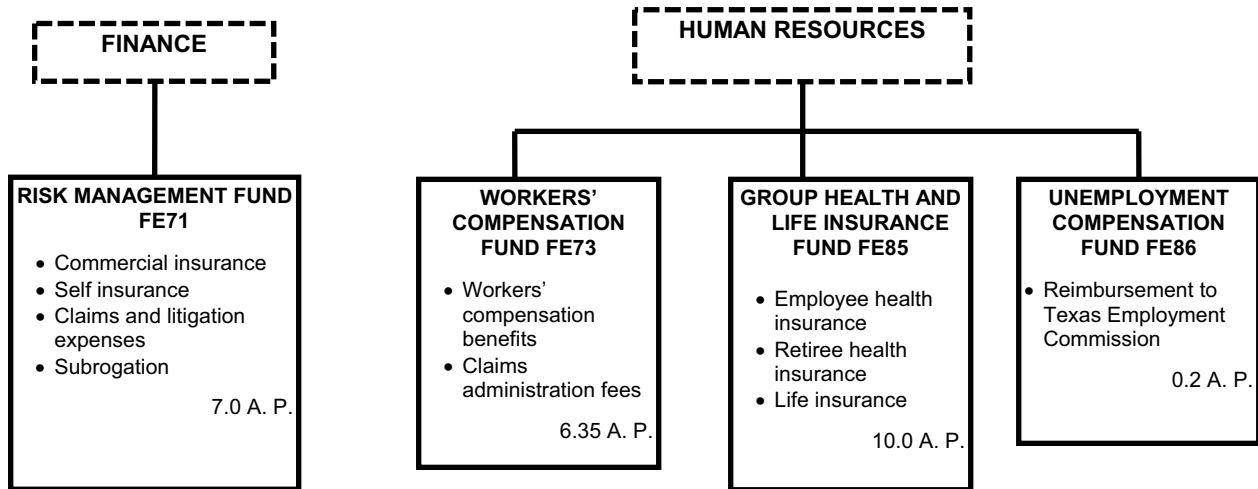
WORKERS' COMPENSATION (Human Resources Department): This program is self-insured, with single incident excess insurance maintained with a \$750,000 Self-Insured Retention (SIR) and Employer's Liability Insurance at a \$1,000,000 per occurrence limit and \$3,000,000 policy aggregate limit. A third party administrator handles claims.

UNEMPLOYMENT COMPENSATION (Human Resources Department): The city is a reimbursing agency for unemployment compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the city concerning claims that are paid on behalf of the city to eligible former employees. Human Resources personnel then review all claims and file reports to TWC accordingly.

GROUP HEALTH AND LIFE INSURANCE (Human Resources Department): Since FY2001-02 the city has been self-insured for the medical benefits it offers city employees, retirees, and their eligible spouses and/or dependents. However, the city is reinsured with excess coverage as follows: \$400,000 Specific Stop Loss insurance per person per plan year; and annual Aggregate Stop Loss insurance if claims exceed 125% of expected claims. The city also provides a basic \$10,000 life insurance policy for each eligible full-time, permanent employee, at no cost to the employee. An additional \$10,000 for Accidental Death and Dismemberment (AD&D) is also included. A \$5,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

RISK MANAGEMENT (Financial Management Services Department): The Risk Management Division manages the Risk Management Fund, which is comprised of the city's commercial and self-insured programs, claims and litigation management and subrogation programs. Risk Management focuses on controlling losses and costs incurred by the city, and provides an integrated program responsible for the protection and preservation of the city's resources and assets through loss prevention, loss control and loss financing. The goals of risk management are first, to minimize the threat of accidents and other forms of risk, and second, to minimize the impact when losses occur. Protection and preservation of city resources and assets are accomplished by identifying and analyzing accidental and unforeseen risks facing the city and developing remedies to effectively deal with those risks. A central feature of impact minimization efforts is the securing of appropriate insurance protection or risk transfer method.

P-2
INSURANCE - 23.55 A. P.



**RISK MANAGEMENT FUND BUDGET SUMMARY
FY2011**

REVENUES:

City Fund Contributions	
General Fund	\$5,115,533
Water and Sewer Fund	1,334,163
Culture and Tourism Fund	407,325
Equipment Services Fund	108,050
Storm Water Utility Fund	99,037
Municipal Airports Fund	94,246
Capital Projects Service Fund	79,817
Information Systems Fund	61,614
Municipal Parking Fund	39,365
Municipal Golf Fund	28,315
Solid Waste Fund	26,868
Environmental Protection Fund	<u>9,604</u>
TOTAL CITY CONTRIBUTIONS	\$7,403,937

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$7,403,937

EXPENDITURES:

Personnel Costs	\$577,709
Supplies	10,750
Contractual Services	245,949
Claims and Related Expenses	1,825,728
Lawsuit Payments and Expenses	2,617,623
Commercial and Self Insurance Premiums	<u>2,126,178</u>
TOTAL EXPENDITURES	\$7,403,937

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
RISK MANAGEMENT FUND**

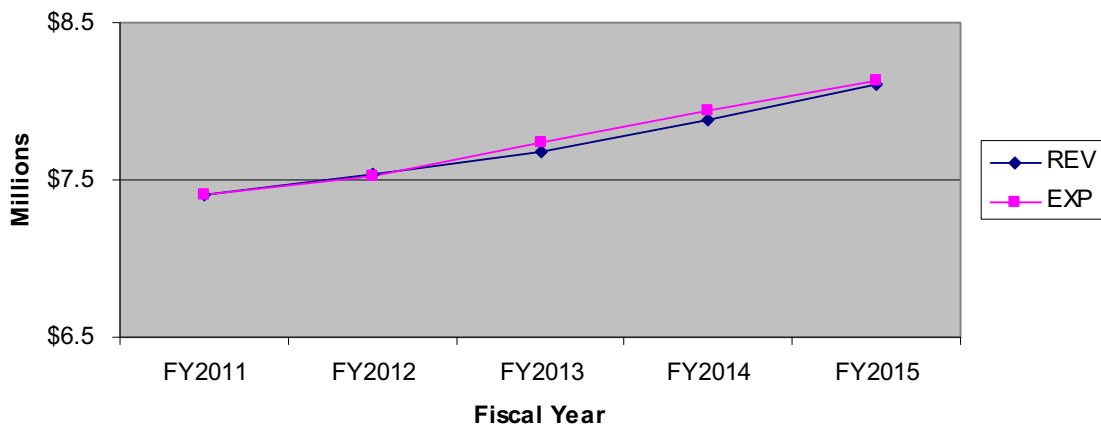
Cash Balance as of 9/30/10 *	\$9,438,420
Plus: Projected Revenues	\$7,403,937
Less: Projected Expenditures	(\$7,403,937)
Estimated Available Cash as of 9/30/11	\$9,438,420

* Preliminary fund balance due to pending audit of actual fund balances

**RISK MANAGEMENT FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011	FY2012	FY2013	FY2014	FY2015
	Adopted	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$9,438,420	\$9,438,420	\$9,446,170	\$9,389,594	\$9,320,115
Revenues*					
General Fund	\$4,806,106	\$4,890,213	\$4,988,017	\$5,112,718	\$5,266,099
Enterprise Funds	\$1,380,102	\$1,404,254	\$1,432,339	\$1,468,147	\$1,512,192
Internal Service Funds	\$249,460	\$253,826	\$258,902	\$265,375	\$273,336
Special Funds	<u>\$968,269</u>	<u>\$985,214</u>	<u>\$1,004,918</u>	<u>\$1,030,041</u>	<u>\$1,060,942</u>
Total Revenue	\$7,403,937	\$7,533,506	\$7,684,176	\$7,876,280	\$8,112,569
Total Resources	\$16,842,357	\$16,971,926	\$17,130,346	\$17,265,874	\$17,432,684
Expenditures					
Personnel Services	\$577,709	\$585,795	\$595,106	\$607,844	\$616,225
Claims and Related Expenses	\$1,825,728	\$1,861,877	\$1,935,422	\$2,002,774	\$2,062,857
Expenses	\$2,617,623	\$2,669,452	\$2,774,895	\$2,871,462	\$2,957,605
Insurance Premiums	\$2,126,178	\$2,147,440	\$2,168,914	\$2,190,603	\$2,212,509
Other	<u>\$256,699</u>	<u>\$261,191</u>	<u>\$266,415</u>	<u>\$273,075</u>	<u>\$281,268</u>
Total Expenditures	\$7,403,937	\$7,525,756	\$7,740,752	\$7,945,759	\$8,130,465
 Projected Variance	 \$0	 \$7,750	 (\$56,576)	 (\$69,479)	 (\$17,896)
 Projected Fund Balance	 \$9,438,420	 \$9,446,170	 \$9,389,594	 \$9,320,115	 \$9,302,219
Reserve Requirement (25%)	\$1,850,984	\$1,881,439	\$1,935,188	\$1,986,440	\$2,032,616
Excess/(Deficit)	\$7,587,436	\$7,564,731	\$7,454,406	\$7,333,676	\$7,269,603

**RISK MANAGEMENT FUND
PROJECTED REVENUES AND EXPENDITURES**



**COMPARISON OF RISK MANAGEMENT FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Claims & Related Expenses	\$2,028,598	\$869,058	\$2,398,929	\$1,161,743	\$1,831,278
Lawsuit Payments & Expenses	1,421,034	514,099	1,979,595	3,239,734	2,624,273
Other Legal Expenses	4,954	202	12,260	322	5,500
Commercial Insurance	1,443,125	1,377,770	1,494,809	1,476,489	1,579,657
Self-Insurance Premiums	551,546	411,163	667,358	330,751	746,021
Administration	<u>60,609</u>	<u>5,520,174</u>	<u>575,448</u>	<u>1,038,234</u>	<u>617,208</u>
TOTAL	\$5,509,866	\$8,692,466	\$7,128,399	\$7,247,272	\$7,403,937

FORT WORTH



**COMPARISON OF RISK MANAGEMENT FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
General Fund	\$4,283,794	\$4,705,124	\$5,107,829	\$5,107,829	\$4,806,106
Water & Sewer Fund	1,070,553	1,048,242	1,284,719	1,284,719	1,217,120
Municipal Airports Fund	77,165	75,109	92,406	98,641	72,464
Equipment Services Fund	120,551	179,777	118,292	118,293	187,846
Solid Waste Fund	22,343	32,381	61,321	61,321	26,868
Municipal Parking Fund	21,141	19,159	9,045	10,859	31,955
Information Systems Fund	61,944	293,812	309,276	309,276	61,614
Capital Projects Service Fund	60,762	54,577	33,596	74,143	79,817
Environmental Protection Fund	11,204	8,764	20,335	20,335	9,604
Culture and Tourism Fund*	0	0	0	0	666,319
Other	<u>596,538</u>	<u>535,244</u>	<u>91,580</u>	<u>625,206</u>	<u>215,909</u>
TOTAL REVENUES	\$6,325,995	\$6,952,189	\$7,128,399	\$7,710,621	\$7,403,937

*FY2011 is the first year that the Culture and Tourism Fund has made payments to the Risk Management Fund. The transfer covers risk management costs for the Fort Worth Convention Center and the Will Rogers Memorial Center.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCIAL MANAGEMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE71 RISK MANAGEMENT FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	CLAIM PAYMENTS AND COSTS	\$ 869,058	\$ 2,398,929	\$ 1,836,997	\$ 1,831,278	0.00	0.00	0.00	0.00
0137120	LAWSUIT PAYMENTS AND COSTS	514,099	1,979,595	2,624,273	2,624,273	0.00	0.00	0.00	0.00
0137121	OTHER LEGAL EXPENSES	202	12,260	5,500	5,500	0.00	0.00	0.00	0.00
0137130	COMMERCIAL INSURANCE PREMIUMS	1,377,770	1,494,809	1,579,657	1,579,657	0.00	0.00	0.00	0.00
0137140	SELF INSURANCE PREMIUMS	411,163	667,358	746,021	746,021	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,172,292</u>	<u>\$ 6,552,951</u>	<u>\$ 6,792,448</u>	<u>\$ 6,786,729</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 5,520,174	\$ 575,448	\$ 611,489	\$ 617,208	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 5,520,174</u>	<u>\$ 575,448</u>	<u>\$ 611,489</u>	<u>\$ 617,208</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
	TOTAL	\$ 8,692,466	\$ 7,128,399	\$ 7,403,937	\$ 7,403,937	7.00	7.00	7.00	7.00

FORT WORTH



**WORKERS' COMPENSATION FUND BUDGET SUMMARY
FY2011**

REVENUES:

City Fund Contributions:	
Cable Communications Fund	\$24,795
Culture and Tourism Fund	94,424
Capital Projects Service Fund	146,825
Environmental Protection Fund	11,520
Equipment Services Fund	337,742
General Fund	7,041,007
Group Health & Life Insurance Fund	4,993
Information Systems Fund	37,875
Municipal Airports Fund	12,026
Municipal Golf Fund	33,793
Municipal Parking Fund	6,824
Office Services Fund	6,379
Risk Management Fund	1,831
Solid Waste Fund	63,492
Storm Water Utility Fund	141,140
Temporary Labor Fund	427
Unemployment Fund	52
Water and Sewer Fund	1,644,548
Worker's Comp Fund	<u>1,323</u>
	\$9,611,016
Others:	
Interest on Investment	\$82,699
Miscellaneous Revenue	<u>286,790</u>
	\$369,489
TOTAL REVENUE	\$9,980,505

OTHER FINANCING SOURCES

Source/(use of Fund Balance)	<u>\$1,600,000</u>
TOTAL REVENUE	\$11,580,505

EXPENDITURES:

Personal Services	\$534,630
Supplies	29,003
Contractual Services	9,416,872
Transfer out to the General Fund*	<u>1,600,000</u>
TOTAL EXPENDITURES	\$11,580,505

*Transfer to restore reduction of funding for General Fund critical services

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
WORKERS' COMPENSATION FUND**

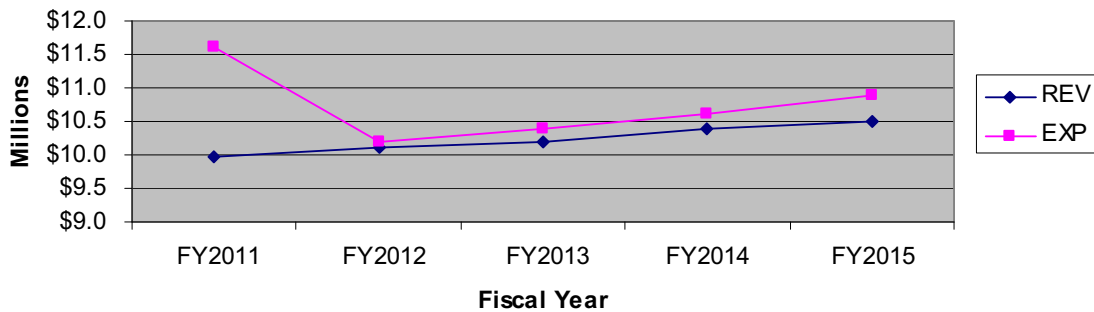
Unreserved Fund Balance as of 9/30/10*	\$11,412,953
Plus: Projected Revenues	\$9,980,505
Less: Projected Expenditures	(\$11,580,505)
Unreserved Fund Balance as of 9/30/11	\$9,812,953

*Preliminary fund balance due to pending audit of actual fund balance.

**WORKERS' COMPENSATION FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Fund Balance	\$11,412,953	\$9,812,953	\$9,788,179	\$9,766,672	\$9,748,627
Revenues*					
General Fund Contribution	\$7,041,007	\$7,164,225	\$7,307,509	\$7,490,197	\$7,714,903
Water and Sewer Contribution	\$1,644,548	\$1,673,328	\$1,706,794	\$1,749,464	\$1,801,948
Other Revenue	<u>\$1,294,950</u>	<u>\$1,317,612</u>	<u>\$1,343,964</u>	<u>\$1,377,563</u>	<u>\$1,418,890</u>
Total Revenue	\$9,980,505	\$10,155,164	\$10,358,267	\$10,617,224	\$10,935,741
Total Resources	\$21,393,458	\$19,968,117	\$20,146,446	\$20,383,896	\$20,684,367
Expenditures					
Personnel Services	\$534,630	\$540,760	\$547,813	\$557,509	\$563,521
Supplies	\$29,003	\$29,511	\$30,101	\$30,853	\$31,779
Contractual	\$11,016,872	\$9,609,667	\$9,801,861	\$10,046,907	\$10,348,314
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$11,580,505	\$10,179,938	\$10,379,774	\$10,635,269	\$10,943,614
Projected Variance**	(\$1,600,000)	(\$24,774)	(\$21,507)	(\$18,046)	(\$7,873)
Projected Fund Balance	\$9,812,953	\$9,788,179	\$9,766,672	\$9,748,627	\$9,740,753
Reserve Requirement (25%)	\$2,895,126	\$2,544,984	\$2,594,944	\$2,658,817	\$2,735,903
Excess/(Deficit)	\$6,917,827	\$7,243,195	\$7,171,728	\$7,089,809	\$7,004,850

**WORKERS' COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

** FY2011 variance is due to a one time appropriation of \$1.6M from fund balance to close the budget gap in the general fund.

**COMPARISON OF WORKERS' COMPENSATION FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Workers' Compensation Claims and related costs	\$8,594,045	\$6,912,320	\$8,589,611	\$8,794,342	\$8,232,827
Self-Insurance Administrative Fees	1,140,439	562,199	726,275	726,275	726,275
Personal Services	0	365,435	462,836	382,377	534,630
Other Contractual	233,821	383,093	491,043	375,572	457,770
Supplies	36,090	16,583	30,385	29,072	29,003
Transfer out	<u>2,100,000</u>	<u>4,000,000</u>	<u>0</u>	<u>0</u>	<u>1,600,000</u>
TOTAL	\$12,104,395	\$12,239,630	\$10,300,150	\$10,307,638	\$11,580,505

FORT WORTH



**COMPARISON OF WORKERS' COMPENSATION FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
City Fund Contributions					
Cable Communications Fund	\$2,261	\$1,990	\$28,106	\$28,106	\$24,795
Culture and Tourism	1,809	6,630	20,513	139,496	94,424
Capital Projects Service Fund	4,522	137,032	207,328	207,328	146,825
Environmental Protection Fund	166,286	3,979	11,759	11,759	11,520
Equipment Services Fund	248,314	218,458	367,845	367,845	337,742
General Fund	6,127,627	5,427,794	7,087,285	7,308,291	7,041,007
Group Health & Life Insurance Fund	1,252	220	6,716	6,716	4,993
Information Systems Fund	23,035	20,259	47,902	47,902	37,875
Municipal Airports Fund	13,566	11,889	15,462	15,463	12,026
Municipal Golf Fund	9,932	9,306	50,132	50,132	33,793
Municipal Parking Fund	522	444	6,539	6,539	6,824
Office Services Fund	12,863	11,266	14,487	14,487	6,379
Solid Waste Fund	32,633	40,280	35,288	69,523	63,492
Temporary Labor Fund	522	444	715	715	427
Water and Sewer Fund	1,467,802	1,291,326	1,903,872	1,903,872	1,644,548
Worker's Compensation	0	0	2,516	2,516	1,323
Storm Water Utility Fund	0	0	115,080	115,080	141,140
Risk Management	0	0	2,371	2,371	1,831
Unemployment Compensation	0	0	66	67	52
Other Sources	<u>5,748,821</u>	<u>3,804,580</u>	<u>376,168</u>	<u>465,260</u>	<u>369,489</u>
TOTAL	\$13,861,767	\$10,985,897	\$10,300,150	\$10,763,468	\$9,980,505

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

WORKERS' COMPENSATION FUND

FUND/CENTER

FE73/0147310

SUMMARY OF FUND RESPONSIBILITIES:

The Workers' Compensation Fund provides statutorily-mandated workers' compensation benefits to city employees who are injured in the course and scope of employment for which compensation is payable under the Texas Workers' Compensation Act. Fund expenditures are experience-rated, based on actual workers' compensation claims for the previous three years of claims experience, as well as administrative costs for the upcoming year. Fund expenditures include indemnity medical, legal, administrative, and other occupational health-related costs. Workers' Compensation Fund revenue comes from all city operating funds, capital projects and other miscellaneous sources.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 365,435	\$ 462,836	\$ 528,272	\$ 534,630
Supplies	16,583	30,385	29,003	29,003
Contractual	11,857,612	9,806,929	11,016,872	11,016,872
Total Expenditures	\$ 12,239,630	\$ 10,300,150	\$ 11,574,147	\$ 11,580,505
Authorized Positions	5.65	5.65	6.35	6.35

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE73 WORKERS COMP FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	WORKERS' COMP INS.	\$ 12,239,630	\$ 10,300,150	\$ 11,574,147	\$ 11,580,505	5.65	5.65	6.35	6.35
	Sub-Total	<u>\$ 12,239,630</u>	<u>\$ 10,300,150</u>	<u>\$ 11,574,147</u>	<u>\$ 11,580,505</u>	<u>5.65</u>	<u>5.65</u>	<u>6.35</u>	<u>6.35</u>
	TOTAL	\$ 12,239,630	\$ 10,300,150	\$ 11,574,147	\$ 11,580,505	5.65	5.65	6.35	6.35

FORT WORTH



**GROUP HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FY2011**

REVENUES:

	<u>Active Employee Requirement</u>	<u>Retiree Requirement</u>	<u>Total</u>
City Fund Contributions			
Cable Communications Fund	\$29,448	\$0	\$29,448
Capital Projects Service Fund	917,880	14,327	932,207
Crime Control and Prevention District Fund	1,887,221	0	1,887,221
Culture and Tourism Fund	797,148	0	797,148
Environmental Protection Fund	137,568	0	137,568
Equipment Services Fund	811,572	272,209	1,083,781
General Fund	28,878,067	15,286,660	44,164,727
Group Health & Life Insurance Fund	42,828	0	42,828
Information Systems Fund	712,956	14,327	727,283
Municipal Airports Fund	156,552	50,144	206,696
Municipal Golf Fund	321,831	21,490	343,321
Municipal Parking Fund	107,424	0	107,424
Office Service Fund	62,568	85,961	148,529
Risk Management Fund	47,832	0	47,832
Solid Waste Fund	416,844	236,392	653,236
Storm Water Utility Fund	729,564	0	729,564
Temporary Labor Fund	5,616	0	5,616
Unemployment Fund	360	0	360
Water and Sewer Fund	5,593,800	2,378,243	7,972,043
Worker's Comp Fund	<u>34,020</u>	<u>0</u>	34,020
TOTAL REVENUE	\$41,691,099	\$18,359,753	\$60,050,852

OTHER FINANCING SOURCES:

Interest on Investments	\$300,000
Miscellaneous Revenue	1,500,000
Contributions for Medical Coverage:	
Active Employees and Dependents	15,572,661
Retirees and Dependents	<u>6,207,842</u>
	\$23,580,503
TOTAL REVENUES	\$83,631,355
Use/(Source) of Fund Balance	\$1,017,698
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$84,649,053

EXPENDITURES:

Medical Claims and Services-Active Employees and Dependents	\$52,890,804
Medical Claims and Services-Retirees and Dependents	28,562,019
Wellness - Health Maintenance	1,105,716
Health Benefits Administration	908,911
Retiree Premium Rebates	520,000
Medicare Advantage Premium	517,603
Basic Life Insurance	<u>144,000</u>
TOTAL EXPENDITURES	\$84,649,053

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
GROUP HEALTH AND LIFE INSURANCE FUND**

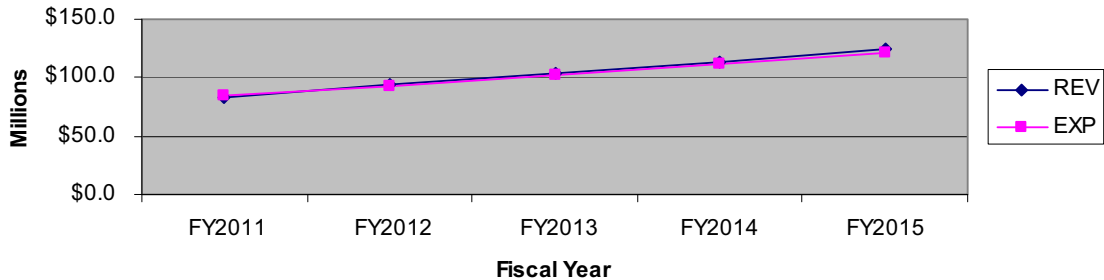
Unreserved Fund Balance as of 9/30/10*	\$16,586,835
Plus: Projected Revenues	\$83,631,355
Less: Projected Expenditures	(\$84,649,053)
Unreserved Fund Balance as of 9/30/11	\$15,569,137

*Preliminary fund balance due to pending audit of actual fund balance.

GROUP HEALTH AND LIFE INSURANCE FUND FIVE YEAR FORECAST FISCAL YEAR 2011 THROUGH 2015

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Fund Balance	\$19,763,413	\$18,745,715	\$19,755,752	\$21,369,454	\$23,689,579
Revenues					
Interest	\$300,000	\$305,250	\$311,355	\$319,139	\$328,713
General Fund Contribution	\$44,164,727	\$49,464,494	\$54,410,944	\$59,852,038	\$65,837,242
Water/Sewer Fund Contribution	\$7,972,043	\$8,928,688	\$9,821,557	\$10,803,713	\$11,884,084
Contrib for Employees	\$15,572,661	\$17,441,380	\$19,185,518	\$21,104,070	\$23,214,477
Other Revenue	<u>\$15,621,924</u>	<u>\$17,496,555</u>	<u>\$19,246,210</u>	<u>\$21,170,831</u>	<u>\$23,287,915</u>
Total Revenue	\$83,631,355	\$93,636,368	\$102,975,584	\$113,249,791	\$124,552,431
Total Resources	\$103,394,768	\$112,382,083	\$122,731,337	\$134,619,245	\$148,242,010
Expenditures					
Personnel Services	\$717,282	\$724,182	\$732,123	\$743,024	\$749,907
Supplies	\$40,531	\$41,240	\$42,065	\$43,117	\$44,410
Contractual	\$83,891,240	\$91,860,908	\$100,587,694	\$110,143,525	\$120,717,303
Debt Service	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$84,649,053	\$92,626,330	\$101,361,883	\$110,929,666	\$121,511,621
Projected Variance	(\$1,017,698)	\$1,010,037	\$1,613,702	\$2,320,125	\$3,040,810
Projected Fund Balance	\$18,745,715	\$19,755,752	\$21,369,454	\$23,689,579	\$26,730,389
Reserve Requirement (20%)	\$16,929,811	\$18,525,266	\$20,272,377	\$22,185,933	\$24,302,324
Excess/(Deficit)	\$1,815,904	\$1,230,486	\$1,097,078	\$1,503,646	\$2,428,065

GROUP HEALTH AND LIFE INSURANCE FUND PROJECTED REVENUES AND EXPENDITURES



**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Medical Claims & Services					
Retirees and Dependents	\$23,703,269	\$24,901,963	\$27,247,412	\$25,848,902	\$28,562,019
Employees and Dependents	<u>41,199,036</u>	<u>42,215,992</u>	<u>49,483,933</u>	<u>48,161,537</u>	<u>52,890,804</u>
Sub-Total	\$64,902,305	\$67,117,955	\$76,731,345	\$74,010,439	\$81,452,823
Wellness-Health Maintenance	893,656	1,015,713	1,115,016	1,130,016	1,105,716
Health Benefits Administration	1,833,068	5,800,047	994,303	729,903	908,911
Retiree premium rebate	0	0	520,000	520,000	520,000
Medicare Advantage Premium	0	0	0	0	517,603
Basic Life Insurance	<u>159,137</u>	<u>135,323</u>	<u>182,500</u>	<u>182,500</u>	<u>144,000</u>
TOTAL	\$67,788,166	\$74,069,038	\$79,543,164	\$76,572,858	\$84,649,053

FORT WORTH



**COMPARISON OF GROUP HEALTH AND LIFE INSURANCE FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Employee Contributions	\$11,711,118	\$13,119,291	\$13,576,862	\$13,520,932	\$15,572,661
Retiree Contributions	4,081,640	4,888,011	5,522,539	5,499,435	6,207,842
Interest Income	<u>1,158,175</u>	<u>520,374</u>	<u>416,000</u>	<u>291,286</u>	<u>300,000</u>
Sub-Total	\$16,950,933	\$18,527,676	\$19,515,401	\$19,311,653	\$22,080,503
City Fund Contributions					
Cable Communications Fund	\$43,716	\$48,300	\$52,227	\$25,356	\$29,448
Capital Project Services Fund	849,078	653,544	785,658	818,851	932,207
Crime Control and Prevention District Fund	1,581,072	1,356,817	1,907,577	1,762,082	1,887,221
Culture and Tourism Fund	42,744	217,320	698,340	629,652	797,148
Environmental Protection Fund	111,733	99,492	114,960	120,492	137,568
Equipment Services Fund	871,654	922,197	1,004,125	981,997	1,083,781
General Fund	32,857,907	36,831,207	40,188,862	39,663,105	44,164,727
Grants Fund	474,833	463,277	1,043,654	491,809	0
Group Health Insurance Fund	124,267	33,036	37,968	37,968	42,828
Information Systems Fund	607,529	585,432	652,273	652,273	727,283
Municipal Airports Fund	143,745	176,885	188,471	187,526	206,696
Municipal Golf Fund	265,756	260,735	299,530	299,530	343,321
Municipal Parking Fund	8,462	77,142	64,740	64,740	107,424
Office Services Fund	145,640	163,630	184,506	145,783	148,529
Risk Management Fund	0	0	38,004	38,004	47,832
Solid Waste Fund	538,976	562,972	625,234	586,510	653,236
Storm Water Utility Fund	0	0	650,820	661,884	729,564
Temporary Labor Fund	124,549	8,388	11,016	11,016	5,616
Unemployment Compensation Fund	0	0	288	288	360
Water and Sewer Fund	5,040,171	5,791,592	6,309,195	6,281,536	7,972,043
Worker's Compensation Fund	0	0	34,044	34,044	34,020
Miscellaneous Revenue	<u>\$3,248,437</u>	<u>2,414,256</u>	<u>1,301,000</u>	<u>2,034,233</u>	<u>1,500,000</u>
TOTAL REVENUE	\$64,031,202	\$69,193,898	\$75,707,893	\$74,840,332	\$83,631,355
Use of Fund Balance	<u>\$3,756,964</u>	<u>\$4,875,142</u>	<u>\$3,835,271</u>	<u>\$1,732,526</u>	<u>\$1,017,698</u>
TOTAL	\$67,788,166	\$74,069,040	\$79,543,164	\$76,572,858	\$84,649,053

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: GROUP HEALTH AND LIFE INSURANCE	FUND/CENTER FE85/0148100:0148540
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SUMMARY OF FUND RESPONSIBILITIES:

Funds for the health insurance for employees, retirees, and their dependents plus basic life insurance for employees are budgeted in the Group Health and Life Insurance Fund. Since FY2002 the Group Health and Life Insurance Fund budget has included funds for the Employees' Wellness Program. Fund revenues come from active employee and retiree contributions, contributions from city funds, interest on investments, rebates on prescription drugs used and a subsidy from the Retiree Drug Subsidy (RDS) program of the Centers for Medicare & Medicaid Services (CMS).

The total FY2011 revenue for group health care and basic life coverage includes interest and other income and use of fund balance. When determining the revenue contribution ratio, without the use of fund balance reserves and other income, the city contributes approximately 70% and employees and retirees contribute approximately 30%.

Due to the shortfall in fund balance and increasing cost, the health plan will increase by 15% across the board in City, employee, and retiree contributions.

Depending upon the coverage selected by an employee, the 15% increase would result in an increase of \$7.23 per month for an Employee Only coverage and an increase of \$61.06 per pay period for Employee plus family coverage.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 809,407	\$ 764,252	\$ 712,802	\$ 717,282
Supplies	45,501	50,530	40,530	40,530
Contractual	73,214,130	78,728,383	83,891,241	83,891,241
Capital Outlay	0	0	0	0
Total Expenditures	\$ 74,069,038	\$ 79,543,165	\$ 84,644,573	\$ 84,649,053
Authorized Positions	10.00	10.00	10.00	10.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE85 GROUP HEALTH FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>GROUP HEALTH INSURANCE</u>								
0148500	HEALTH MAINTENANCE	\$ 822,726	\$ 994,303	\$ 904,431	\$ 906,649	4.00	4.00	4.00	4.00
0148510	HEALTH BENEFITS ADMINISTRATION	1,015,713	1,115,016	1,105,716	1,107,978	6.00	6.00	6.00	6.00
0148520	ACTIVE EMPLOYEE INSURANCE	47,328,636	50,186,433	53,554,804	53,554,804	0.00	0.00	0.00	0.00
0148540	RETIRED EMPLOYEE INSURANCE	24,901,963	27,247,412	29,079,622	29,079,622	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 74,069,038</u>	<u>\$ 79,543,165</u>	<u>\$ 84,644,573</u>	<u>\$ 84,649,053</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	TOTAL	\$ 74,069,038	\$ 79,543,165	\$ 84,644,573	\$ 84,649,053	10.00	10.00	10.00	10.00

FORT WORTH



**UNEMPLOYMENT COMPENSATION FUND BUDGET SUMMARY
FY2011**

REVENUES:

City Fund Contributions	
Cable Communications Fund	\$853
Capital Project Services	17,669
Crime Control and Prevention District	30,221
Culture and Tourism Fund	15,768
Environmental Protection Fund	2,498
Equipment Services Fund	14,989
General Fund	535,622
Group Health Fund	1,219
Information Systems Fund	14,014
Municipal Airports Fund	3,168
Municipal Golf Fund	5,904
Municipal Parking Fund	609
Office Services Fund	1,462
Risk Management Fund	853
Solid Waste Fund	8,652
Storm Water Utility Fund	13,983
Temporary Labor Fund	256
Unemployment Compensation Fund	24
Water and Sewer Fund	112,841
Worker's Compensation Fund	<u>689</u>
TOTAL REVENUE	\$781,294

OTHER FINANCING SOURCES:

Uses/(Source) of Fund Balance	<u>(\$75,418)</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$705,876

EXPENDITURES:

Personal Services	\$20,836
Contractual Services	<u>685,040</u>
TOTAL EXPENDITURES	\$705,876

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
UNEMPLOYMENT COMPENSATION FUND**

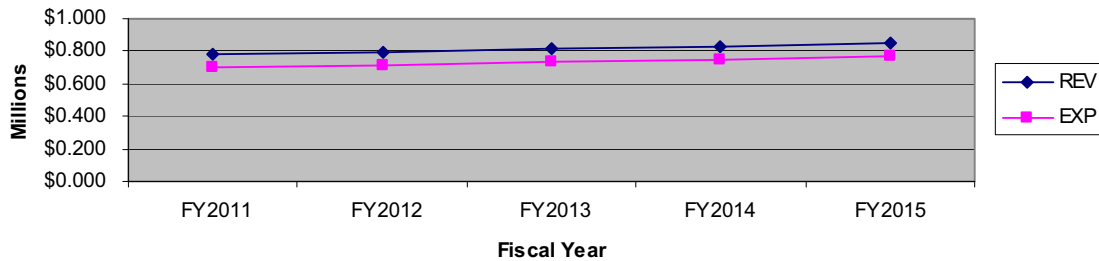
Unreserved Fund Balance as of 9/30/10*	\$240,607
Plus: Projected Revenues	\$781,294
Less: Projected Expenditures	(\$705,876)
Unreserved Fund Balance as of 9/30/11	\$316,025

*Preliminary fund balance due to pending audit of actual fund balances

**UNEMPLOYMENT COMPENSATION FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011	FY2012	FY2013	FY2014	FY2015
	Projected	Projected	Projected	Projected	Projected
Beginning Fund Balance	\$240,607	\$316,025	\$330,383	\$345,377	\$361,174
<u>Revenues</u>					
General Fund	\$535,622	\$495,368	\$505,276	\$517,908	\$533,445
Water and Sewer	\$112,841	\$107,689	\$109,842	\$112,589	\$115,966
Crime District	\$30,221	\$28,717	\$29,291	\$30,023	\$30,924
Other Revenue	\$102,610	\$100,509	\$102,519	\$105,082	\$108,234
Total Revenue	\$781,294	\$732,283	\$746,928	\$765,602	\$788,570
Total Resources	\$1,021,901	\$1,048,308	\$1,077,311	\$1,110,978	\$1,149,744
<u>Expenditures</u>					
Personnel Services	\$20,836	\$20,896	\$20,966	\$21,061	\$21,123
Contractual	\$685,040	\$697,028	\$710,969	\$728,743	\$750,605
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$705,876	\$717,925	\$731,935	\$749,804	\$771,728
Projected Variance	\$75,418	\$14,358	\$14,994	\$15,798	\$16,841
Projected Fund Balance	\$316,025	\$330,383	\$345,377	\$361,174	\$378,015
Reserve Requirement (25%)	\$176,469	\$179,481	\$182,984	\$187,451	\$192,932
Excess/(Deficit)	\$139,556	\$150,902	\$162,393	\$173,723	\$185,083

**UNEMPLOYMENT COMPENSATION FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Reimbursement to Texas Unemployment Commission	\$171,619	\$453,669	\$315,432	\$634,506	\$685,040
Administrative Expenses	<u>14,009</u>	<u>22,360</u>	<u>33,702</u>	<u>15,038</u>	<u>20,836</u>
TOTAL	\$185,628	\$476,029	\$349,134	\$649,544	\$705,876

FORT WORTH



**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
City Fund Contributions					
Cable Communications	\$854	\$616	\$570	\$616	\$853
Crime District Fund	11,110	11,942	11,786	11,942	30,221
Culture and Tourism Fund	480	493	2,253	493	15,768
Engineering Services Fund	412	8,850	5,940	8,850	17,669
Environmental Protection Fund	0	0	927	0	2,498
Equipment Services Fund	3,841	5,971	6,036	5,971	14,989
General Fund	123,449	221,194	218,670	221,194	535,622
Group Health	0	0	475	0	1,219
Information Systems Fund	3,524	6,273	5,465	6,274	14,014
Municipal Airports Fund	960	1,327	1,378	1,327	3,168
Municipal Golf Fund	1,440	2,287	2,303	2,287	5,904
Municipal Parking Fund	0	0	903	0	609
Office Services Fund	480	900	903	900	1,462
Risk Management Fund	0	0	333	0	853
Solid Waste Fund	1,920	3,791	3,707	3,791	8,652
Storm Water Utility Fund	0	0	5,358	0	13,983
Temporary Labor Fund	0	0	100	0	256
Water and Sewer Fund	23,525	41,940	44,245	41,940	112,841
Worker's Compensation Fund	0	0	268	0	689
Unemployment Compensation	0	0	9	0	24
Other Sources	<u>153,139</u>	<u>17,997</u>	<u>0</u>	<u>13,914</u>	<u>0</u>
TOTAL	\$325,134	\$323,581	\$311,629	\$319,499	\$781,294

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE86 UNEMPLOYMENT COMP FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	UNEMPLOYMENT COM- PENSATION	\$ 476,029	\$ 349,134	\$ 705,876	\$ 705,876	0.20	0.20	0.20	0.20
	Sub-Total	<u>\$ 476,029</u>	<u>\$ 349,134</u>	<u>\$ 705,876</u>	<u>\$ 705,876</u>	<u>0.20</u>	<u>0.20</u>	<u>0.20</u>	<u>0.20</u>
	TOTAL	\$ 476,029	\$ 349,134	\$ 705,876	\$ 705,876	0.20	0.20	0.20	0.20

FORT WORTH



FUND STATEMENT

FUND:

CULTURE AND TOURISM FUND

The Culture and Tourism Fund is a special fund of the City of Fort Worth, established in 1989 to provide funding for organizations that enhance tourism or promote, develop, and maintain cultural activities in Fort Worth. Currently, these organizations include the Fort Worth Convention and Visitors Bureau (CVB), and the Arts Council of Fort Worth and Tarrant County (Arts Council).

The Culture and Tourism Fund is supported by two primary revenue sources: the hotel/motel occupancy tax and the Dallas/Fort Worth car rental revenue share.

In FY1998, the City acquired the Fort Worth Convention Center, expanding the Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for the Public Events Department's operations as well as the debt service for the Fort Worth Convention Center.

This fund also supports the Fort Worth Herd, a living history project introduced in FY1999 to educate citizens and visitors about the heritage of Fort Worth. Effective FY2011, the Herd will be funded through a contract with the Fort Worth Convention & Visitor's Bureau and will no longer be part of the City.

In FY2009, a portion of the Public Events Department staff was funded from Culture and Tourism as part of a pilot program to see whether the Department should be treated more like an enterprise fund. In FY2010, the entire department has been moved from the General Fund to the Culture and Tourism Fund. This has been done to more closely align the Department's revenue and expenditures, particularly with regard to the impact its activities have on the Hotel Occupancy Tax.

During FY2009, City Staff conducted a Sunset Review of all outside agencies receiving City funding. The results and recommendations were reported to City Council and this budget reflects some of those recommendations. In prior year, many organizations received separate subsidies from the City. Starting in FY2010, the City will provide funds to the Arts Council. This organization provides grants for local arts programming throughout the area. After a rigorous review process, it was determined that the Arts Council is more qualified to assess the merits of the agencies they fund than City Staff.

Effective FY2011, the Water Gardens operations and maintenance along with seven authorized positions were transferred from Culture & Tourism Fund to the Parks & Community Services Department of the General Fund.

FORT WORTH



**CULTURE AND TOURISM FUND BUDGET SUMMARY
FY2011**

REVENUES:

Hotel/Motel Occupancy Tax	\$12,887,670
Hotel/Motel Occupancy Tax - Convention Center	3,682,191
Interest/Penalty on Delinquent tax	100,000
Revenue Sharing	4,330,504
Senate Bill 1523	1,127,946
Public Events	<u>7,601,136</u>
TOTAL REVENUE	\$29,729,447

OTHER FINANCING SOURCES

Use/(Source) of Fund Balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCIAL SOURCES	\$29,729,447

EXPENDITURES:

Personal Services	\$7,674,488
Supplies	1,107,947
Contractual Services	<u>14,609,700</u>
TOTAL RECURRING EXPENSES	\$23,392,135

DEBT SERVICE AND CAPITAL OUTLAY:

Debt Service	\$6,337,312
Capital	<u>0</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$6,337,312
TOTAL EXPENDITURES	\$29,729,447

FORT WORTH



**PROJECTED
FY2011 CASH FLOW
CULTURE AND TOURISM FUND**

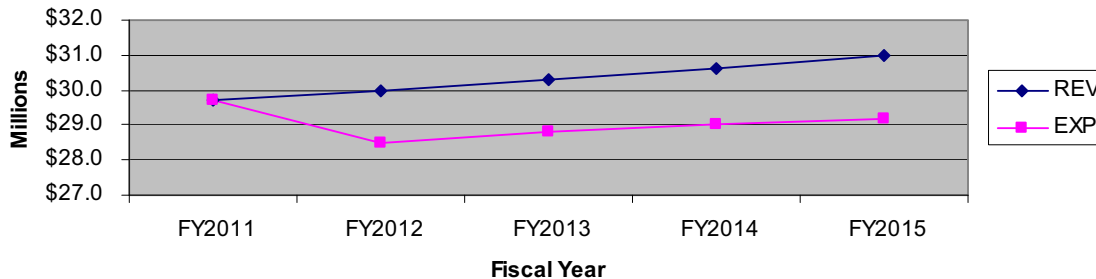
Cash Balance as of 9/30/10*	\$14,467,183
Plus: Projected Revenues	\$29,729,447
Less: Projected Expenditures	(\$29,729,447)
Estimated cash balance as of 9/30/11	\$14,467,183

* Preliminary cash balance due to pending audit of actual ending balances.

**CULTURE AND TOURISM FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Fund Balance	\$14,467,183	\$14,467,183	\$16,002,572	\$17,578,115	\$19,227,777
Revenues*					
Hotel/Motel Tax	\$12,887,670	\$13,016,547	\$13,146,712	\$13,278,179	\$13,410,961
Hotel/Motel Occupancy Tax-CC	\$3,682,191	\$3,719,013	\$3,756,203	\$3,793,765	\$3,831,703
Delinquent Tax	\$100,000	\$101,000	\$102,010	\$103,030	\$104,060
Revenue Sharing	\$4,330,504	\$4,373,809	\$4,417,547	\$4,461,723	\$4,506,340
Senate Bill 1523	\$1,127,946	\$1,139,225	\$1,150,618	\$1,162,124	\$1,173,745
Public Events	\$7,601,136	\$7,677,147	\$7,753,919	\$7,831,458	\$7,909,773
Total Revenue	\$29,729,447	\$30,026,741	\$30,327,009	\$30,630,279	\$30,936,582
Total Resources	\$44,196,630	\$44,493,924	\$46,329,581	\$48,208,394	\$50,164,359
Expenditures					
Personnel Services	\$7,674,488	\$7,786,636	\$7,888,001	\$7,956,817	\$8,030,010
Supplies	\$1,107,947	\$1,119,026	\$1,130,217	\$1,141,519	\$1,152,934
Contractual	\$14,609,700	\$14,755,797	\$14,903,355	\$15,052,389	\$15,202,912
Debt Service	\$6,337,312	\$4,829,893	\$4,829,893	\$4,829,893	\$4,829,893
Total Expenditures	\$29,729,447	\$28,491,352	\$28,751,465	\$28,980,617	\$29,215,750
Projected Variance	\$0	\$1,535,389	\$1,575,544	\$1,649,662	\$1,720,832
Projected Fund Balance	\$14,467,183	\$16,002,572	\$17,578,115	\$19,227,777	\$20,948,609
Reserve Requirement	\$4,678,427	\$4,732,292	\$4,784,314	\$4,830,145	\$4,877,171
Excess/(Deficit)	\$9,788,756	\$11,270,280	\$12,793,801	\$14,397,632	\$16,071,438

**CULTURE AND TOURISM FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CULTURE AND TOURISM FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
FW Convention Center	\$262,810	\$2,817,091	\$5,899,025	\$6,513,883	\$6,250,380
Will Rogers Memorial Center	0	36,897	5,100,640	5,100,640	6,662,128
Principal/Interest - GO Bonds	0	5,072,030	4,829,893	4,829,893	6,337,312
Economic Development Incentive	0	0	1,127,946	1,127,946	1,127,946
FWCC Hotel & Garage	645,219	0	0	0	0
WRMC/FWCC Ops & Maint	1,019,470	0	0	0	0
Arts Council	940,484	940,484	1,490,000	1,490,000	0
United Way	0	0	345,000	345,000	0
FWCC/WRMC Cap Improvements	602,404	459,513	1,330,274	2,671,666	1,675,383
Fort Worth Herd	573,914	610,988	539,337	536,750	0
Log Cabin Village	30	471,417	0	0	0
Water Gardens	0	0	625,893	625,893	0
Convention & Visitors Bureau	7,783,063	8,474,836	7,622,527	7,622,527	7,576,298
Museum of Science & History	572,149	572,149	0	0	0
Rodeo Plaza	1,517,690	0	0	0	0
Genealogical Society	1,448	0	0	0	0
Van Cliburn Foundation	100,000	100,000	0	0	0
Public Events Marketing	0	0	100,000	250,000	100,000
Fort Worth Sister Cities	<u>378,420</u>	<u>378,420</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$14,397,101	\$19,933,825	\$29,010,535	\$31,114,198	\$29,729,447

FORT WORTH



**COMPARISON OF CULTURE AND TOURISM FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Hotel/Motel Occupancy Tax	\$13,857,242	\$12,141,797	\$12,887,670	\$12,887,670	\$12,887,670
Hotel/Motel Occupancy Tax - Convention Center	0	3,466,372	3,682,191	3,682,191	3,682,191
Interest/Penalty Delinquent	385,634	440,737	42,973	296,592	100,000
Car Rental Tax	3,122,781	4,812,468	4,330,504	4,386,643	4,330,504
Public Events Revenue	0	0	6,723,380	8,115,613	7,385,265
Senate Bill	0	0	1,127,946	1,127,946	1,127,946
Log Cabin Village	0	82,185	0	0	0
Miscellaneous Revenue (FWCC)	0	45,122	215,871	195,394	215,871
Miscellaneous Revenue	<u>81,626</u>	<u>86,173</u>	<u>0</u>	<u>2,596</u>	<u>0</u>
TOTAL	\$17,447,283	\$21,074,854	\$29,010,535	\$30,694,645	\$29,729,447

FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT: CULTURE AND TOURISM	FUND/CENTER GG04/0240500:0247000
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SUMMARY OF FUND RESPONSIBILITIES:

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center (FWCC), and the Will Rogers Memorial Center (WRMC). The Will Rogers Memorial Center and the Fort Worth Convention Center comprise the Public Events Department. The Fort Worth Convention and Visitor’s Bureau (CVB) has a contract with the City to market the destination to meeting planners and visitors.

All activities in this fund are supported through the collection of hotel/motel occupancy taxes, the DFW car rental tax revenue share and the revenues generated by events scheduled at the Fort Worth Convention Center, and the Will Rogers Memorial Center.

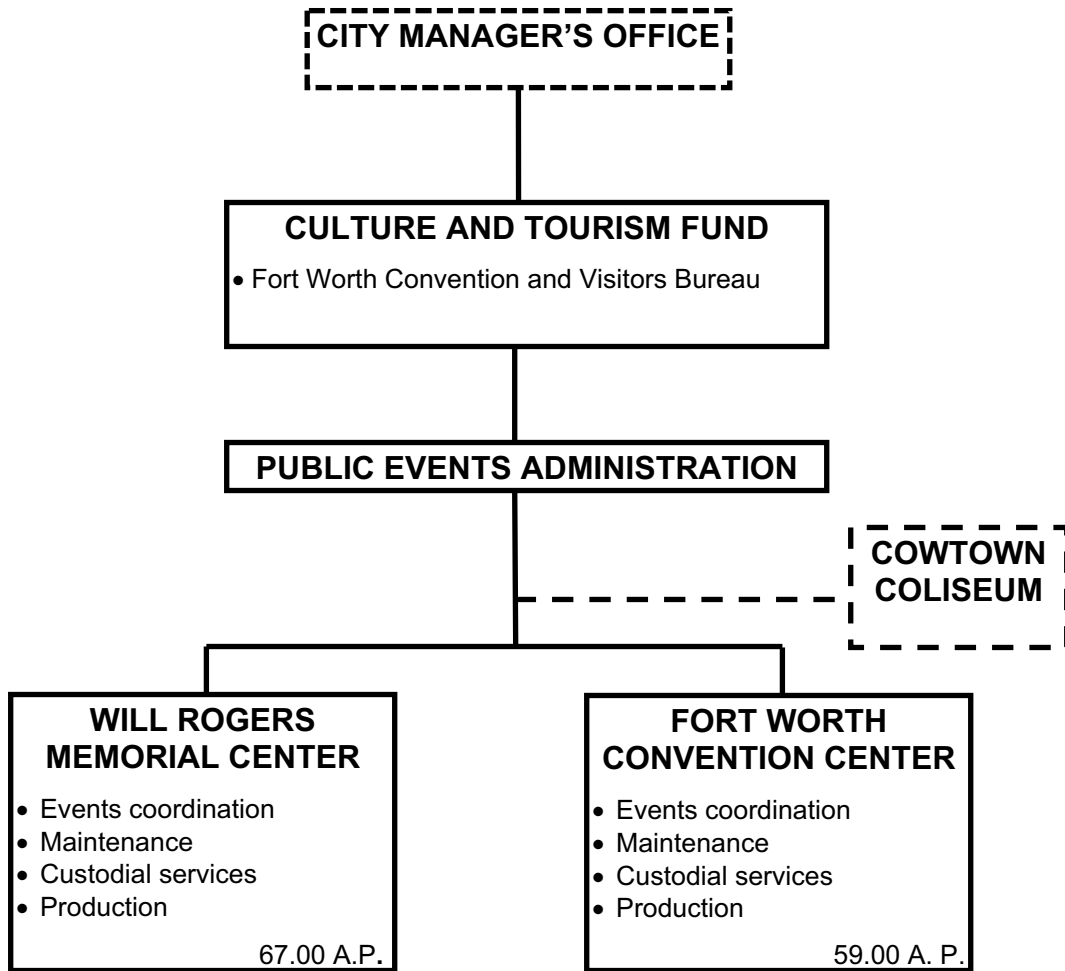
The Public Events Department is responsible for operating and maintaining both the Fort Worth Convention Center and the Will Rogers Memorial Center. Events are scheduled and held at these facilities most days during the year. The venues are host to national, regional and state conventions, conferences, world-class equestrian events, concerts, sporting events, theatrical performances, community events and the Southwestern Exposition and Livestock Show.

The Convention & Visitor’s Bureau is a contractor with the City and serves to enhance tourism and promote activities in Fort Worth. In addition to these responsibilities, the CVB also manages the full-time operations of the Fort Worth Herd.

Revenues from this fund are used to cover operating costs for the Public Events Department, the contract with the Convention & Visitor’s Bureau and the debt associated with the Convention Center expansion and the new multi-purpose facility at Will Rogers Memorial Center.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 3,193,720	\$ 7,134,955	\$ 7,631,972	\$ 7,674,488
Supplies	83,076	1,181,324	1,107,947	1,107,947
Contractual	11,795,141	15,864,363	14,629,700	14,609,700
Capital Outlay	33,375	0	0	0
Debt Service	4,828,513	4,829,893	6,337,312	6,337,312
Total Expenditures	\$ 19,933,825	\$ 29,010,535	\$ 29,706,931	\$ 29,729,447
Authorized Positions	47.40	129.40	126.00	126.00

P-58
CULTURE AND TOURISM FUND – 126.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CULTURE AND TOURISM	GG04/0241000:0247000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$29,010,535	A.P.	129.40
FY2011 ADOPTED:	\$29,729,447	A.P.	126.00

- A) The adopted budget increases by \$701,830 for the reinstatement of 12 authorized positions and associated costs reduced during the FY2010 budget process.
- B) The adopted budget decreased by (\$617,950) for the transfer of the Water Gardens with seven authorized positions and associated costs to the Parks & Community Services Department.
- C) The adopted budget decreases by (\$441,177) for the transfer of the Herd with 9.40 authorized positions and associated costs to the Fort Worth Convention and Visitors Bureau.
- D) The adopted budget increases by \$150,000 for the conversion of an overage Public Events Manager position to permanent status.
- E) The adopted budget decreases by (\$1,835,000) for the elimination of the funding for the Arts Council and United Way. Both entities will be funded from the General Fund in FY2011.
- F) The adopted budget increases by \$1,507,419 for principal and interest payments for the new equestrian center.
- G) The adopted budget increases by \$952,834 in other contractual for facility improvements at the Fort Worth Convention Center and the Will Rogers Memorial Center.
- H) The adopted budget increases by \$282,905 for commercial insurance as determined by Risk Management.
- I) The adopted budget increases by \$177,718 for the first of four years of the fund's portion of ERP Phase II.
- J) The adopted budget increases by \$170,160 as a result of the elimination of eight mandatory furlough days.
- K) The adopted budget increases by \$139,799 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.
- L) The adopted budget increases by \$111,490 for self insurance as determined by Risk Management for this department.
- M) The adopted budget decreases by (\$101,229) for inside repair and maintenance based on current spending trends.
- N) The adopted budget increases by \$86,124 for group health based on plan migration, turnover, and a 15% increase in the city's contribution to group health.
- O) The adopted budget increases by \$67,853 for administrative service charge as determined by the Financial Management Services Department.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CULTURE AND TOURISM

DEPARTMENT PURPOSE

To consistently provide excellent facilities with outstanding customer service, to generate a positive economic impact and to improve the quality of life for Fort Worth citizens.

FY2011 DEPARTMENTAL OBJECTIVES

To achieve target level of facility usage at the Will Rogers Memorial Center (WRMC) (measured by use days, attendance, event days, number of events and days with no events or "dark days").

To increase Fort Worth Convention Center (FWCC) facility usage (measured by attendance, use days, event days, number of events and dark days).

To deliver outstanding customer service (measured by evaluations).

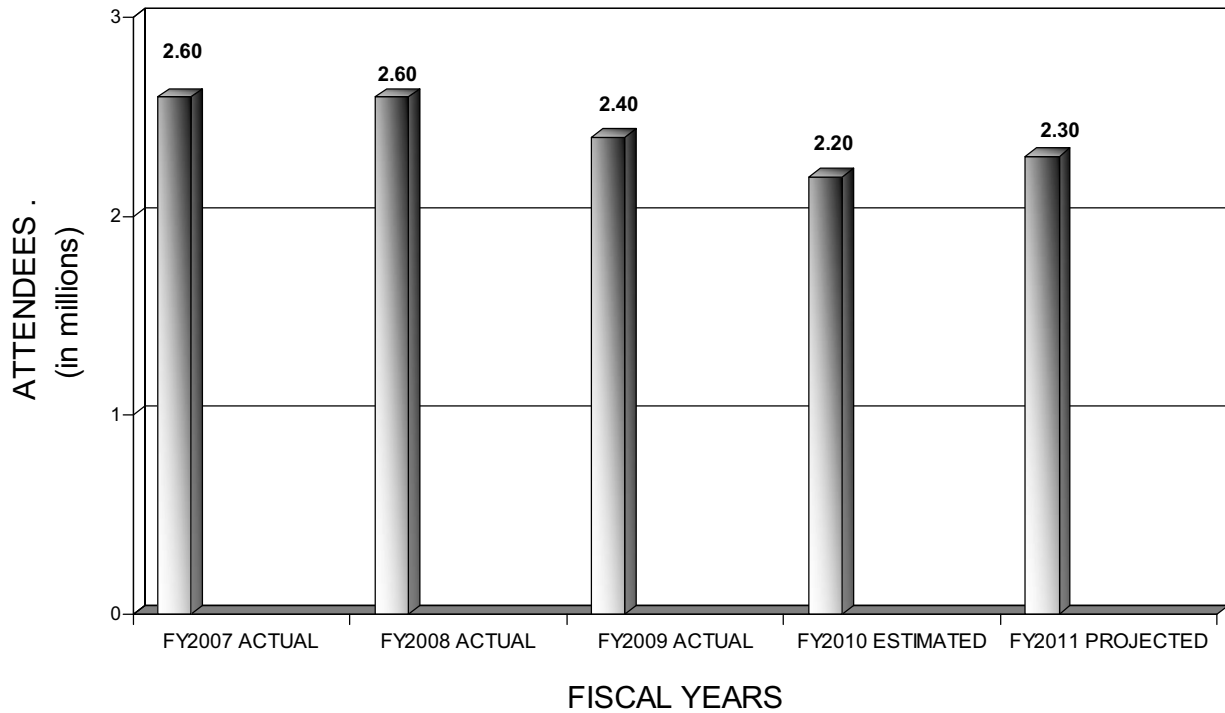
DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Use Days WRMC/FWCC	2,349/1,822	2,100/1,800	2,100/1,800
Attendance WRMC/FWCC	1,325,107/1,053,586	1,300,000/1,000,000	1,300,000/1,000,000
Event Days WRMC/FWCC	832/838	800/775	800/775
Number of Events WRMC/FWCC	399/419	390/475	390,475
Dark Days WRMC/FWCC	12/18	10/25	10/25
Client Evaluation Score	95%	85%	85%

FORT WORTH



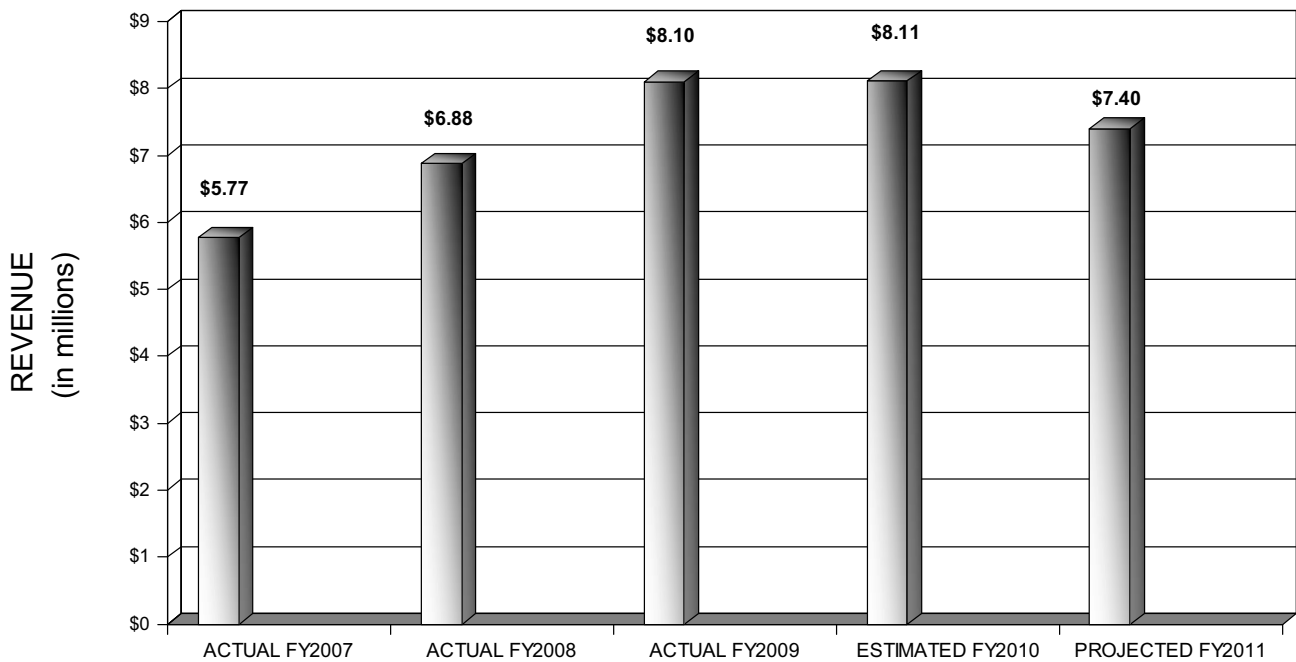
PUBLIC EVENTS

ATTENDANCE AT PUBLIC EVENTS FACILITIES



Does not include attendance at Stock Show

FACILITIES REVENUE



FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>DEBT SERVICE</u>								
0240100	DEBT SERVICE	\$ 5,072,030	\$ 4,829,893	\$ 6,337,312	\$ 6,337,312	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,072,030</u>	<u>\$ 4,829,893</u>	<u>\$ 6,337,312</u>	<u>\$ 6,337,312</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ECONOMIC DEVELOPMENT INCENTIVES</u>								
0240200	ECONOMIC DEVELOPMENT INCENTIVES	\$ 0	\$ 1,127,946	\$ 1,127,946	\$ 1,127,946	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>\$ 1,127,946</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>UNITED WAY</u>								
0240300	UNITED WAY	\$ 0	\$ 345,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 345,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC CAPITAL IMPROVEMENTS</u>								
0240600	WRMC/FWCC CAPITAL IMPROVEMENTS	\$ 459,513	\$ 1,330,274	\$ 1,675,383	\$ 1,675,383	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 459,513</u>	<u>\$ 1,330,274</u>	<u>\$ 1,675,383</u>	<u>\$ 1,675,383</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>THE HERD</u>								
0240700	THE HERD	\$ 610,988	\$ 539,337	\$ 24,384	\$ 24,384	10.40	9.40	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04	CULTURE AND TOURISM FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 610,988	\$ 539,337	\$ 24,384	\$ 24,384	10.40	9.40	0.00	0.00
	<u>LOG CABIN VILLAGE</u>								
0240800	LOG CABIN VILLAGE	\$ 471,417	\$ 0	\$ 0	\$ 0	6.00	0.00	0.00	0.00
	Sub-Total	\$ 471,417	\$ 0	\$ 0	\$ 0	6.00	0.00	0.00	0.00
	<u>WATER GARDEN</u>								
0240900	WATER GARDEN	\$ 0	\$ 625,893	\$ 0	\$ 0	0.00	7.00	0.00	0.00
	Sub-Total	\$ 0	\$ 625,893	\$ 0	\$ 0	0.00	7.00	0.00	0.00
	<u>CONVENTION BUREAU</u>								
0241000	CONVENTION BUREAU	\$ 8,474,836	\$ 7,622,527	\$ 7,006,274	\$ 6,986,274	0.00	0.00	0.00	0.00
0241001	CVB/HERD CONTRACT	0	0	590,024	590,024	0.00	0.00	0.00	0.00
	Sub-Total	\$ 8,474,836	\$ 7,622,527	\$ 7,596,298	\$ 7,576,298	0.00	0.00	0.00	0.00
	<u>ARTS COUNCIL</u>								
0242000	ARTS COUNCIL	\$ 940,484	\$ 1,490,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 940,484	\$ 1,490,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>MUSEUMS</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0243010	MUSEUM OF SCIENCE & HISTORY	\$ 572,149	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 572,149	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>VAN CLIBURN FOUNDATION</u>								
0244000	VAN CLIBURN FOUNDATION	\$ 100,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 100,000	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>2011 SUPER BOWL</u>								
0244545	2011 SUPER BOWL	\$ 0	\$ 0	\$ 190,330	\$ 190,330	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 190,330	\$ 190,330	0.00	0.00	0.00	0.00
	<u>PUBLIC EVENTS MARKETING</u>								
0246000	FORT WORTH CONVENTION CENTER	\$ 2,817,091	\$ 5,899,025	\$ 6,016,159	\$ 6,035,666	31.00	65.00	59.00	59.00
0246010	WILL ROGER MEMORIAL CENTER	36,897	5,100,640	6,639,119	6,662,128	0.00	48.00	67.00	67.00
0246030	PUBLIC EVENTS MARKETING	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 2,853,988	\$ 11,099,665	\$ 12,755,278	\$ 12,797,794	31.00	113.00	126.00	126.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0247000	<u>INTERNATIONAL ACTIV- ITY</u>								
	SISTER CITIES	\$ 378,420	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 378,420	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	TOTAL	\$ 19,933,825	\$ 29,010,535	\$ 29,706,931	\$ 29,729,447	47.40	129.40	126.00	126.00

FUND STATEMENT**FUND:****ENVIRONMENTAL PROTECTION FUND**

The Environmental Protection Fund (formerly named Environmental Management Fund) was established in 1992 to provide funds to meet the expanding environmental needs of the City. Currently, much of the Fund is devoted to implementing and monitoring the city's Storm Water Permit Program. The permit, granted by the Texas Commission on Environmental Quality, became effective on February 22, 2006. Funds not designated for the permit are utilized for emergency environmental situations, such as chemical spills, and special needs, such as asbestos abatement at city-owned properties and environmental regulatory oversight at city facilities.

Beginning with the FY2011 Budget, the Transportation and Public Works Department will manage the Environmental Protection Fund, and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, the areas receiving funding include: Undesignated (special projects), Regulatory/Administration, Storm Water Construction/Industrial Inspection, Storm Water Monitoring (including Emergency Spill Response), Household Hazardous Waste, Internal Compliance, Public Education and Air Quality Program.

The Environmental Protection Fund is supported by: the Environmental Protection Fee, which is charged on residential and commercial water bills; revenue from the Environmental Collection Center (ECC), which is collected from entities contracting with the ECC for household hazardous waste management; interest on investments and a transfer from the Solid Waste Fund. The Fund's expenditures include personnel costs associated with its 22.5 staff members, operating supply costs, and contracts for disposal.

The Environmental Protection Fee is a monthly charge that varies based upon customer category. The last rate change was in 1996 and affected commercial/industrial properties.

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL PROTECTION FUND

FUND/CENTER

R103/0521100:0524106

SUMMARY OF FUND RESPONSIBILITIES:

Effective FY2011 the Environmental Protection Fund will now function under the Transportation & Public Works Department. For budget details see page M-27.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 1,306,859	\$ 1,538,410	\$ 0	\$ 0
Supplies	127,922	163,816	0	0
Contractual	2,017,988	2,286,149	0	0
Capital Outlay	46,428	0	0	0
Debt Service	301,213	316,742	0	0
Total Expenditures	\$ 3,800,410	\$ 4,305,117	\$ 0	\$ 0
Authorized Positions	19.50	20.50	0.00	0.00

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103 ENVIRONMENTAL PROTECTION FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0521100	UNDESIGNATED	\$ 594,188	\$ 477,507	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 594,188	\$ 477,507	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0524100	REGULATORY	\$ 603,805	\$ 789,529	\$ 0	\$ 0	2.00	2.00	0.00	0.00
0524101	STORMWATER INSPECTION	279,822	410,407	0	0	3.50	5.00	0.00	0.00
0524102	SPILL RESPONSE	15	0	0	0	0.00	0.00	0.00	0.00
0524103	ENV COLLECTION CENTER	897,912	975,617	0	0	5.00	5.00	0.00	0.00
0524104	STORM WATER MONITORING	549,092	610,394	0	0	5.00	4.50	0.00	0.00
0524105	EDUCATION	260,881	252,285	0	0	0.00	0.00	0.00	0.00
0524106	COMPLIANCE	614,695	789,378	0	0	4.00	4.00	0.00	0.00
	Sub-Total	\$ 3,206,222	\$ 3,827,610	\$ 0	\$ 0	19.50	20.50	0.00	0.00
	TOTAL	\$ 3,800,410	\$ 4,305,117	\$ 0	\$ 0	19.50	20.50	0.00	0.00

FORT WORTH



**ENVIRONMENTAL PROTECTION FUND BUDGET SUMMARY
FY2011**

REVENUES:

Environmental Protection Fee	\$3,044,098
Participating Cities	633,560
Transfer from Solid Waste Enterprise Fund	373,049
Interest on Investments	66,500
Miscellaneous Revenue	<u>23,000</u>

TOTAL REVENUE \$4,140,207

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	\$ <u>0</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$4,140,207

EXPENDITURES:

Personal Services	\$1,682,558
Supplies	154,287
Contractual Services	<u>1,875,621</u>

TOTAL RECURRING EXPENSES \$3,712,466

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$111,000
Debt Service	<u>316,741</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$427,741

TOTAL EXPENDITURES \$4,140,207

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
ENVIRONMENTAL PROTECTION FUND**

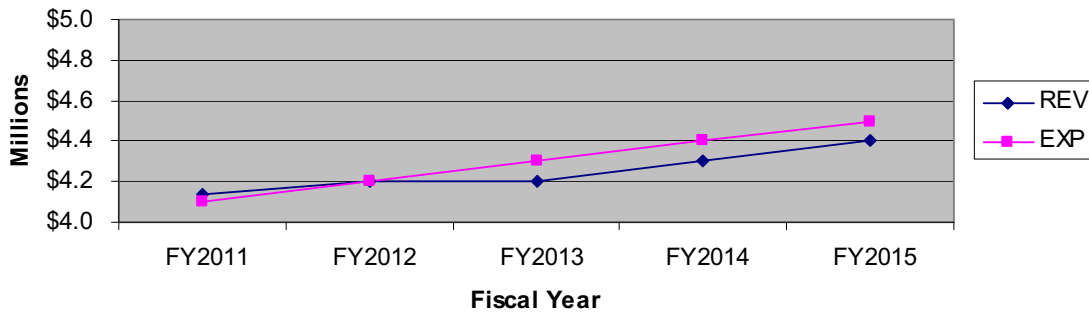
Unreserved fund balance as of 9/30/10 *	\$6,710,460
Plus: Projected Revenues	\$4,140,207
Less: Projected Expenditures	(\$4,140,207)
Unreserved fund balance as of 9/30/11	\$6,710,460

* Preliminary fund balance due to pending audit of actual fund balances

ENVIRONMENTAL PROTECTION FUND FIVE YEAR FORECAST FISCAL YEAR 2011 THROUGH 2015

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Fund Balance	\$6,710,460	\$6,710,460	\$6,080,293	\$5,398,686	\$4,640,604
Revenues*					
Interest	\$66,500	\$67,664	\$69,017	\$70,742	\$72,865
Environmental Fees	\$3,044,098	\$3,074,539	\$3,105,284	\$3,136,337	\$3,167,701
Other Revenue	<u>\$1,029,609</u>	<u>\$1,029,609</u>	<u>\$1,029,609</u>	<u>\$1,029,609</u>	<u>\$1,029,609</u>
Total Revenue	\$4,140,207	\$4,171,812	\$4,203,910	\$4,236,689	\$4,270,174
Total Resources	\$10,850,667	\$10,882,272	\$10,284,203	\$9,635,374	\$8,910,779
Expenditures					
Personnel Services	\$1,682,558	\$1,706,863	\$1,734,834	\$1,773,238	\$1,797,425
Supplies	\$154,287	\$156,987	\$160,127	\$164,130	\$169,054
Contractual	\$1,875,621	\$2,508,444	\$2,558,613	\$2,622,579	\$2,701,256
Capital	\$111,000	\$112,943	\$115,201	\$118,081	\$121,624
Debt Service	<u>\$316,741</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>	<u>\$316,742</u>
Total Expenditures	\$4,140,207	\$4,801,979	\$4,885,518	\$4,994,770	\$5,106,100
Projected Variance	\$0	(\$630,167)	(\$681,607)	(\$758,081)	(\$835,926)
Projected Fund Balance	\$6,710,460	\$6,080,293	\$5,398,686	\$4,640,604	\$3,804,678
Reserve Requirement (20%)	\$764,693	\$897,047	\$913,755	\$935,606	\$957,872
Excess/(Deficit)	\$5,945,767	\$5,183,246	\$4,484,931	\$3,704,999	\$2,846,807

ENVIRONMENTAL PROTECTION FUND PROJECTED REVENUES AND EXPENDITURES



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Undesignated	\$1,285,236	\$594,188	\$477,507	\$424,089	\$416,000
Regulatory Function	709,963	603,805	789,529	777,466	882,808
Storm Water Inspection	298,092	279,822	410,407	345,296	433,169
Environmental Collection Center	1,101,630	897,912	975,617	767,190	1,027,306
Storm Water Monitoring Program	302,024	549,092	610,394	443,461	436,552
Education	230,946	260,881	252,285	240,200	110,087
Compliance	616,422	614,695	789,378	630,042	834,285
Miscellaneous	<u>13,735</u>	<u>15</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$4,558,048	\$3,800,410	\$4,305,117	\$3,627,744	\$4,140,207

FORT WORTH



**COMPARISON OF ENVIRONMENTAL PROTECTION FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Environmental Protection Fee	\$3,166,490	\$3,212,014	\$3,157,881	\$3,273,117	\$3,044,098
Participating Cities	735,950	708,762	598,795	718,857	633,560
Transfer from Solid Waste Fund	0	376,191	376,191	376,191	373,049
Interest on Investments	230,621	135,293	152,250	20,204	66,500
Miscellaneous Revenue	<u>84,154</u>	<u>266,807</u>	<u>20,000</u>	<u>61,603</u>	<u>23,000</u>
TOTAL	\$4,217,215	\$4,699,067	\$4,305,117	\$4,449,972	\$4,140,207

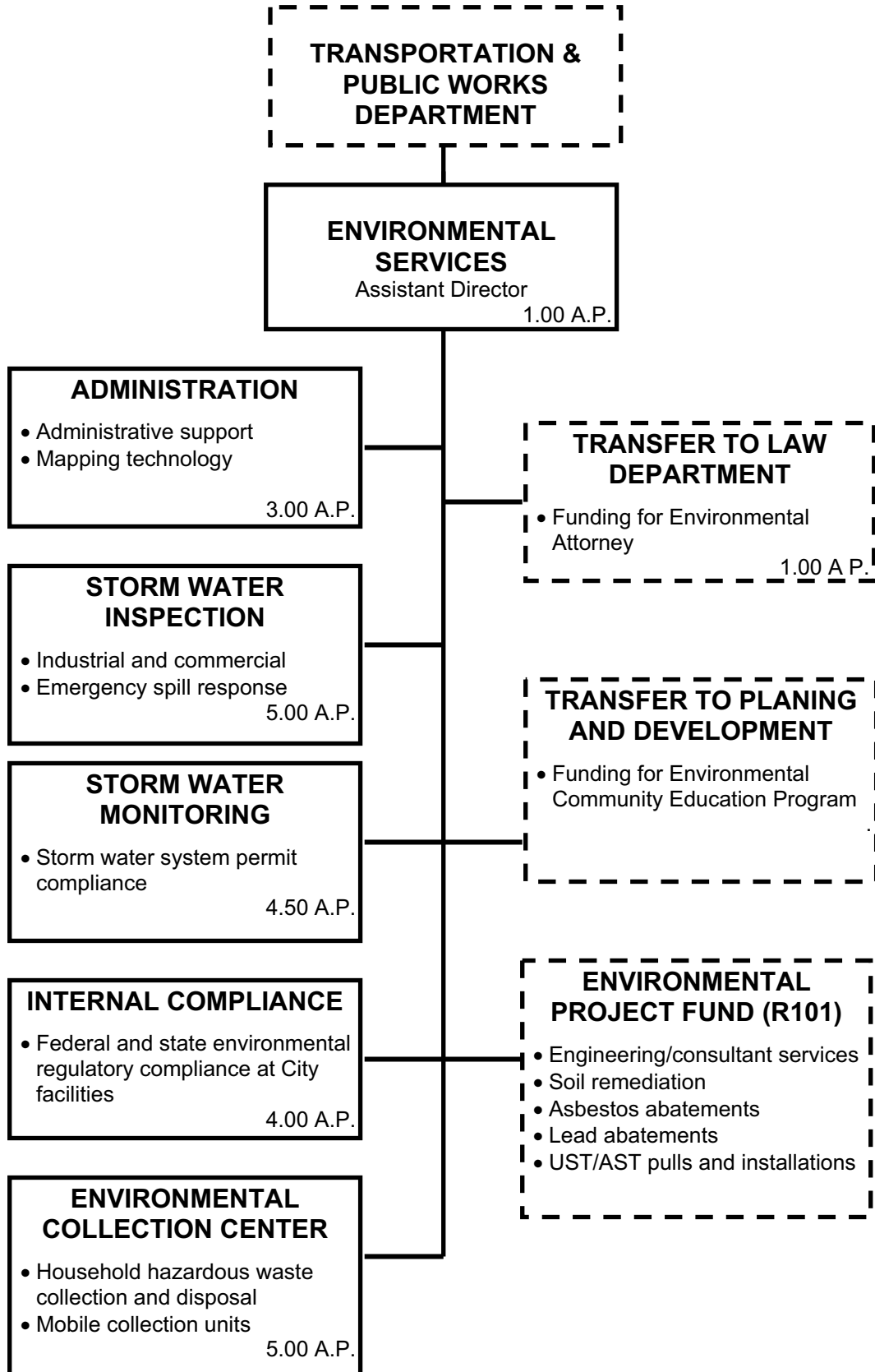
FORT WORTH



FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
ENVIRONMENTAL PROTECTION FUND	R103/0201100:0204107			
SUMMARY OF FUND RESPONSIBILITIES:				
<p>The Environmental Protection Fund is used to ensure that the City is in compliance, or developing means to achieve compliance, with its Texas Pollutant Discharge Elimination System (TPDES) Stormwater permit, as well as other state and federal environmental regulations. As part of the citywide reorganization in FY2011, the Transportation and Public Works Department will oversee the Fund. The Fund supports the following sections: Undesignated, Compliance, Regulatory/Administration, Storm Water Construction and Industrial Inspection, the Environmental Collection Center (household hazardous waste) and Public Education.</p> <p>The undesignated funds will be used in emergency situations and to fund major compliance issue projects. The Compliance Unit performs the tasks required to keep the city's facilities and operations in compliance with state and federal environmental regulations. The Regulatory/Administrative Section is responsible for the interpretation of all federal and state environmental regulations, Brownfields EPA Grant Program oversight and administrative/fiscal support. Storm Water Construction/Industrial Inspection performs reviews of construction/industrial permit applications, plans, and sites. The Storm Water Monitoring Unit performs citywide sample collection and analysis regarding the quality of storm water and responds to spills that could adversely affect the stormwater system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste for City of Fort Worth residents as well as 45 participating entities. Mobile collection units are also part of ECC operations.</p> <p>The Environmental Services Division is responsible for tracking, monitoring and enforcing the city's Texas Pollutant Discharge Elimination System (TPDES) permit. Inspectors work with the regulated community including the City and its contractors on permit compliance requirements. Notices of Violation along with citations are issued by the Environmental Services - Storm Water staff.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 0	\$ 0	\$ 1,676,744	\$ 1,682,558
Supplies	0	0	154,287	154,287
Contractual	0	0	2,019,681	1,875,621
Capital Outlay	0	0	111,000	111,000
Debt Service	0	0	316,741	316,741
Total Expenditures	\$ 0	\$ 0	\$ 4,278,453	\$ 4,140,207
Authorized Positions	0.00	0.00	22.50	22.50

ENVIRONMENTAL PROTECTION FUND – 22.50 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
ENVIRONMENTAL PROTECTION FUND	R103/0204100:0204106

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$4,305,117	A.P.	20.50
FY2011 ADOPTED:	\$4,140,207	A.P.	22.50

- A) The adopted budget increases by \$163,237 for the transfer of two authorized positions from the General Fund. This includes a GIS Senior IT Programmer Analyst and an Administrative Assistant.
- B) The adopted budget decreases by (\$195,216) for contractual costs for street sweeping.
- C) The adopted budget decreases by (\$144,060) for Transfer out due to the reduction in services provided for Neighborhood Education.
- D) The adopted budget increases by \$111,000 for one time vehicle replacement costs.
- E) The adopted budget decreases by (\$100,175) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.
- F) The adopted budget decreases by (\$62,252) for administrative service charges.
- G) The adopted budget decreases by (\$59,507) for the elimination of an additional contribution to Retiree Healthcare. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENVIRONMENTAL PROTECTION FUND

DEPARTMENT PURPOSE

To provide efficient, effective, and compliant environmental and solid waste management services.

FY2011 DEPARTMENTAL OBJECTIVES

To continue performing dry weather field screens

To continue performing wet weather field watershed screens

To continue operating a permanent household hazardous waste collection facility with participation from surrounding municipalities

To maintain an active industrial inspection program to ensure compliance with the Texas Pollutant Discharge Elimination System (TPDES) regulations and reduce surface water pollution due to industrial site runoff.

To maintain an active construction inspection program to ensure compliance with TPDES regulations and reduce surface water pollution due to construction site runoff.

To continue and improve environmental compliance at City facilities and on projects and ensure that no Notice of Violations (NOV) or Notice of Enforcement (NOE) are received

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Dry Weather Field Screens	197	125	125
Wet Weather Watershed Screens	36	50	50
Households Served at the Environmental Collection Center	24,500	24,500	25,000
Industrial Site Storm Water Inspections	571	500	500
Construction Site Storm Water Inspection	4,166	3,000	3,000
Environmental Compliance NOV/NOE	1	1	0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103 ENVIRONMENTAL PROTECTION FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>REVENUE AND TRANSFERS OUT</u>								
0201100	UNDESIGNATED	\$ 0	\$ 0	\$ 416,000	\$ 416,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 416,000</u>	<u>\$ 416,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENVIRONMENTAL MANAGEMENT</u>								
0204100	REGULATORY	\$ 0	\$ 0	\$ 882,808	\$ 882,808	0.00	0.00	4.00	4.00
0204101	STORMWATER INSPECTION	0	0	486,786	433,169	0.00	0.00	6.00	5.00
0204103	ENV COLLECTION CENTER	0	0	1,025,143	1,027,306	0.00	0.00	5.00	5.00
0204104	STORMWATER MONITORING	0	0	380,528	436,552	0.00	0.00	3.50	4.50
0204105	EDUCATION	0	0	254,147	110,087	0.00	0.00	0.00	0.00
0204106	COMPLIANCE	0	0	833,041	834,285	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,862,453</u>	<u>\$ 3,724,207</u>	<u>0.00</u>	<u>0.00</u>	<u>22.50</u>	<u>22.50</u>
	TOTAL	\$ 0	\$ 0	\$ 4,278,453	\$ 4,140,207	0.00	0.00	22.50	22.50

FORT WORTH



FUND STATEMENT

FUND:

RED LIGHT ENFORCEMENT FUND

The City initiated the Red Light Enforcement Program on January 1, 2008. The goal of the program is to reduce collisions and injuries related to red light running through a combination of law enforcement and improvements to traffic signals operations throughout the city. Prior to implementing the program, red light related citations and accidents had more than tripled in Fort Worth. Studies have found, on the average, there are 30 to 40 violations daily at each Texas intersection, contributing to the state's national ranking as fourth highest in red light crash fatalities.

Phase 1 of the program began with the installation of cameras in 15 locations deemed "high-priority" due to the number of accidents and traffic tickets issued. Phase 2 began in October 2008 with the addition of 10 cameras and Phase 3 added 10 more cameras in October 2009. There are currently 35 cameras in operation. Phase 4 will add 10 more cameras on October 1, 2010.

A private vendor, American Traffic Solutions (ATS), operates the City's Red Light Enforcement Program. The City leases each camera from the vendor for a flat monthly fee. Violations are mailed to citizens. A violation fine is \$75 and an additional fee of \$25 is assessed if the fine is not paid within the 30 days allotted. Violation amounts are determined by the State of Texas Transportation Code Chapter 707.

Revenues from citation fees cover the program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs, intersection improvements, and traffic enforcement.

FORT WORTH



**RED LIGHT ENFORCEMENT FUND FUND BUDGET SUMMARY
FY2011**

REVENUES:

Utility Fee	\$5,342,580
Late Fees	441,132
Returned Check Professing	1,800
Over/Short Miscellaneous Revenue	<u>500</u>

TOTAL REVENUE \$5,786,012

Uses/(Source) of Fund Balance \$0

TOTAL REVENUE SOURCES \$5,786,012

EXPENDITURES:

Personal Services	\$234,112
Supplies	337,000
Contractual Services	<u>5,214,900</u>

TOTAL RECURRING EXPENSES \$5,786,012

DEBT SERVICE AND CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$5,786,012

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
RED LIGHT ENFORCEMENT FUND**

Fund Balance as of 9/30/10*	\$0
Plus: Projected Revenues	\$5,786,012
Less: Projected Expenditures	(\$5,786,012)
Unreserved Fund Balance as of 9/30/11	\$0

* Preliminary fund balance pending audit of fund balances

FORT WORTH



**COMPARISON OF RED LIGHT ENFORCEMENT FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUALS FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Red Light Enforcement	\$0	\$0	\$0	\$0	\$4,736,012
Traffic Safety Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,050,000</u>
TOTAL	\$0	\$0	\$0	\$0	\$5,786,012

The Red Light Enforcement Fund was formally established in FY2011.

FORT WORTH



**COMPARISON OF RED LIGHT ENFORCEMENT FUND
REVENUES**

	ACTUAL FY2008	ACTUALS FY2009	ADOPTED FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Utility Fee	\$0	\$0	\$0	\$0	\$5,342,580
Late Fees	0	0	0	0	441,132
Returned Check Professing	0	0	0	0	1,800
Over/Short Miscellaneous Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
TOTAL	\$0	\$0	\$0	\$0	\$5,786,012

The Red Light Enforcement Fund was formally established in FY2011.

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:**

RED LIGHT ENFORCEMENT FUND

FUND/CENTER

R159/0202504:0202505

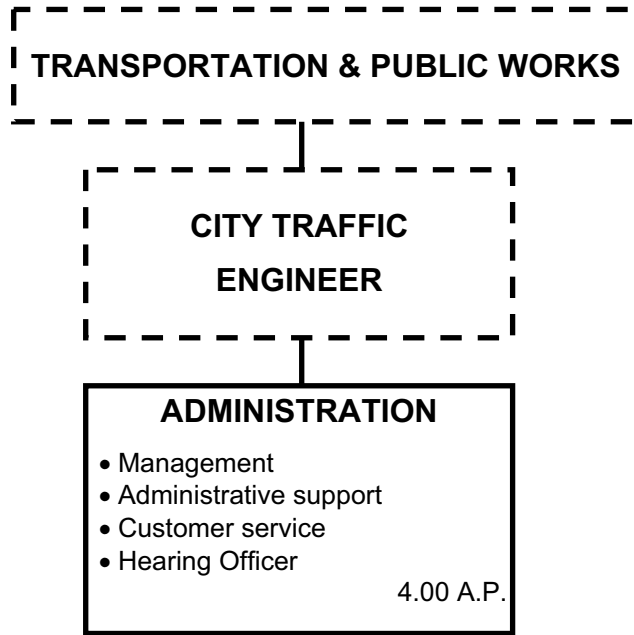
SUMMARY OF FUND RESPONSIBILITIES:

The City initiated the Red Light Enforcement Program on January 1, 2008. The goal of the program is to reduce collisions and injuries related to red light running through a combination of law enforcement and improvements to traffic signals operations throughout the city.

Since the inception of the Red Light Enforcement Program, it fell under the umbrella of the Transportation & Public Works Department in the General Fund. Effective FY2011, it will become a Special Fund (R159). Revenues from citation fees cover the program's total cost. Half of the annual revenue amount after expenses is sent to the State Trauma Fund Account. The remaining revenue is spent on traffic safety programs, intersection improvements, and traffic enforcement.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 0	\$ 0	\$ 233,274	\$ 234,112
Supplies	0	0	337,000	337,000
Contractual	0	0	5,214,900	5,214,900
Total Expenditures	\$ 0	\$ 0	\$ 5,785,174	\$ 5,786,012
Authorized Positions	0.00	0.00	4.00	4.00

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RED LIGHT ENFORCEMENT FUND – 4.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
RED LIGHT ENFORCEMENT FUND	R159/0202504:0202505

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$0	A.P.	0.00
FY2011 ADOPTED:	\$5,786,012	A.P.	4.00

A) The adopted budget increases by \$5,786,012 for the transfer and formal establishment of the Red Light Enforcement Fund as a Special Fund for FY2011.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

RED LIGHT ENFORCEMENT FUND

DEPARTMENT PURPOSE

To improve public safety by reducing collisions and injuries related to red light running through a combination of law enforcement and improvements to the way traffic signals operate throughout the city. Revenue is collected by the City from fines associated with violations. At the end of each fiscal year, State law requires that the City send half of the fines collected from the use of red-light cameras, after administrative expenses, to the State of Texas. The other half is to be used for traffic safety programs to increase pedestrian and traffic safety throughout the City. provide efficient, effective, and compliant environmental and solid waste management services.

FY2011 DEPARTMENTAL OBJECTIVES

To reduce the number of injuries and deaths that occur each year as a result of red light violations.

To improve intersection safety for vehicles and pedestrians throughout the City.

To reduce number of traffic accidents caused by drivers running red lights.

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Reduction in Accidents	72%	72%	72%
Citations Issued	57,540	81,059	82,476
Revenue Toward Traffic Safety Related Projects	\$582,538	\$1,656,757	\$1,871,310
Total Revenue	\$2,776,517	\$4,617,062	\$5,232,767

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R159 RED LIGHT ENFORCE- MENT FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>TRAFFIC ENGINEERING</u>								
0202504	AUTOMATED RED LIGHT ENFORCEMENT ADMIN- ISTRATION	\$ 0	\$ 0	\$ 4,735,174	\$ 4,736,012	0.00	0.00	4.00	4.00
0202505	TRAFFIC SAFETY IMPROVEMENTS	0	0	1,050,000	1,050,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,785,174</u>	<u>\$ 5,786,012</u>	<u>0.00</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 0	\$ 0	\$ 5,785,174	\$ 5,786,012	0.00	0.00	4.00	4.00

FORT WORTH



FUND STATEMENT

FUND:

AWARDED ASSETS FUNDS

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the department is considered an "awarded asset." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government, and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes, and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure, and oversight of awarded assets. Prior to FY2001, revenues and expenditures budgeted from the City's awarded assets were held in the Special Project Trust Fund. In an effort to improve tracking and auditing capabilities in FY2001, the Department worked with the Accounting Division of the Financial Management Services Department to establish two new operating funds for awarded asset proceeds: the Federal Awarded Assets Fund and the State Awarded Assets Fund.

FORT WORTH



**FEDERAL AWARDED ASSETS FUND BUDGET SUMMARY
FY2011**

REVENUES:

Federal Awarded Assets	\$450,913
Interest on Investments	<u>31,191</u>
TOTAL REVENUE	\$482,104

OTHER FINANCING SOURCES

Use/(Source) of fund balance	<u>\$1,317,096</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$1,799,200

EXPENDITURES:

Administration	
Strategic Planning	\$210,000
Travel	20,000
Equipment Purchase/Replacement	<u>165,000</u>
Sub-total	\$395,000
Executive Services Bureau	
Explorer Program	\$21,400
Racial Profiling Report	101,000
Equipment Purchase/Replacement	<u>16,800</u>
Sub-total	\$139,200
Operational Support Bureau	
Equipment Purchase/Replacement	<u>\$14,000</u>
Sub-total	\$14,000
Special Services Bureau	
Furniture Replacement	\$237,500
Equipment Purchase/Replacement	855,000
Other Expenditures	<u>123,500</u>
Sub-Total	\$1,216,000
Administrative Services Bureau	
Juvenile Justice System (fingerprinting)	<u>\$35,000</u>
Sub-Total	\$35,000
TOTAL EXPENDITURES	\$1,799,200

**PROJECTED
FY2011 FUND BALANCE
FEDERAL AWARDED ASSETS FUND**

Fund Balance as of 9/30/10*	\$1,788,493
Plus: Projected Revenues	\$482,104
Less: Projected Expenditures	(\$1,799,200)
Unreserved Fund Balance as of 9/30/11	\$471,397

* Preliminary fund balance pending audit of fund balances

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 0	\$ 9,419	\$ 395,000	\$ 395,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 9,419	\$ 395,000	\$ 395,000	0.00	0.00	0.00	0.00
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 92,066	\$ 539,338	\$ 139,200	\$ 139,200	0.00	0.00	0.00	0.00
	Sub-Total	\$ 92,066	\$ 539,338	\$ 139,200	\$ 139,200	0.00	0.00	0.00	0.00
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 4,000	\$ 8,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 4,000	\$ 8,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>OPERATIONAL SUPPORT BUREAU</u>								
0353000	OPERATIONAL SUPPORT BUREAU	\$ 0	\$ 0	\$ 14,000	\$ 14,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 14,000	\$ 14,000	0.00	0.00	0.00	0.00
	<u>SPECIAL SERVICES BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0356000	SPECIAL SERVICES BUREAU	\$ 132,303	\$ 73,500	\$ 35,000	\$ 35,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 132,303</u>	<u>\$ 73,500</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	ADMINISTRATIVE SERVICES BUREAU	\$ 0	\$ 0	\$ 1,216,000	\$ 1,216,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,216,000</u>	<u>\$ 1,216,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 228,369	\$ 630,257	\$ 1,799,200	\$ 1,799,200	0.00	0.00	0.00	0.00

**STATE AWARDED ASSETS FUND BUDGET SUMMARY
FY2011**

REVENUES:

State Awarded Assets	\$737,778
Interest on Investments	<u>5,078</u>
TOTAL REVENUE	\$742,856

OTHER FINANCING SOURCES

Uses/(Source) of fund balance	<u>\$0</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$742,856

EXPENDITURES:

Administration	
Equipment Purchase/Replacement	\$75,000
Operating Supplies	8,650
Other Contractual	<u>75,000</u>
Sub-total	\$158,650
Executive Services Bureau	
Public Database Investigation	<u>\$84,780</u>
Sub-total	\$84,780
Special Services Bureau	
Classified Services	<u>\$45,000</u>
Sub-total	\$45,000
Administrative Services Bureau	
Grant Matching Funds	<u>\$454,426</u>
Sub-total	\$454,426
TOTAL EXPENDITURES	\$742,856

**PROJECTED
FY2011 FUND BALANCE
STATE AWARDED ASSETS FUND**

Fund Balance as of 9/30/10*	\$854,288
Plus: Projected Revenues	\$742,856
Less: Projected Expenditures	(\$742,856)
Unreserved Fund Balance as of 9/30/11	\$854,288

* Preliminary fund balance pending of audit of fund balances.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R108 STATE AWARDED ASSETS FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>POLICE ADMINISTRATION</u>								
0351000	POLICE ADMINISTRATION	\$ 1,232,000	\$ 0	\$ 158,650	\$ 158,650	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,232,000</u>	<u>\$ 0</u>	<u>\$ 158,650</u>	<u>\$ 158,650</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 354,696	\$ 122,150	\$ 84,780	\$ 84,780	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 354,696</u>	<u>\$ 122,150</u>	<u>\$ 84,780</u>	<u>\$ 84,780</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 4,660	\$ 30,000	\$ 45,000	\$ 45,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,660</u>	<u>\$ 30,000</u>	<u>\$ 45,000</u>	<u>\$ 45,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATIVE SERVICES BUREAU</u>								
0357000	ADMINISTRATIVE SERVICES BUREAU	\$ 0	\$ 0	\$ 454,426	\$ 454,426	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 454,426</u>	<u>\$ 454,426</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 1,591,356	\$ 152,150	\$ 742,856	\$ 742,856	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT

FUND:

LAKE WORTH TRUST FUND

Under the direction of the Water Department Fund, the Lake Worth Trust Fund manages approximately 300 lease properties adjacent to Lake Worth. The fund was established to provide funding for purchasing improvements on leased properties in accordance with the lease agreements, in the event the leased properties are not sold to the lessee. The Lake Worth Trust Fund also provides funding for the maintenance of park grounds located along the lake. These contractual services are now managed by the Water Department.

The Fund is responsible for all costs associated with five Deputy City Marshal positions and one Senior Deputy City Marshal position. These six officers provide protection for the parks and neighborhoods adjacent to the lake.

FORT WORTH



**LAKE WORTH TRUST FUND BUDGET SUMMARY
FY2011**

REVENUES:

Lease Income	\$180,000
Boat Fees	14,800
Interest Earned on Leases	1,000
Lease Transfer	<u>1,000</u>

TOTAL REVENUE \$196,800

OTHER FINANCING SOURCES:

Use/(Source) of Fund Balance	<u>\$479,480</u>
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TOTAL REVENUE AND OTHER FINANCING SOURCES \$676,280

EXPENDITURES:

Water and Sewer	\$175,536
Lake Patrol	<u>500,744</u>

TOTAL RECURRING EXPENSES \$676,280

CAPITAL OUTLAY:

Capital Outlay	\$0
Debt Service	<u>0</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$0

TOTAL EXPENDITURES \$676,280

**PROJECTED
FY2011 FUND BALANCE
LAKE WORTH TRUST FUND**

Fund Balance as of 9/30/10*	\$1,011,247
Plus: Projected Revenues	\$196,800
Less: Projected Expenditures	(\$676,280)
Fund Balance as of 9/30/11	\$531,767

*Preliminary fund balance due to pending audit of actual fund balance.

**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Administrative Services	\$9,343	\$21,264	\$21,264	\$21,264	\$0
Water and Sewer	0	0	400,000	400,000	175,536
Lake Patrol	406,900	461,988	501,366	501,366	500,744
Parks Maintenance	142,593	107,978	0	0	0
Engineering Services	<u>164,009</u>	<u>698,644</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$722,845	\$1,289,874	\$922,630	\$922,630	\$676,280

FORT WORTH



**COMPARISON OF LAKE WORTH TRUST FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Interest Earned on Leases	\$1,561	\$1,602	\$1,000	\$1,000	\$1,000
Boat Fees	16,213	23,706	14,800	14,800	14,800
Lease Income	211,754	204,861	180,000	180,000	180,000
Lease Transfer Fees	<u>1,950</u>	<u>150</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
TOTAL	\$231,478	\$230,319	\$196,800	\$196,800	\$196,800

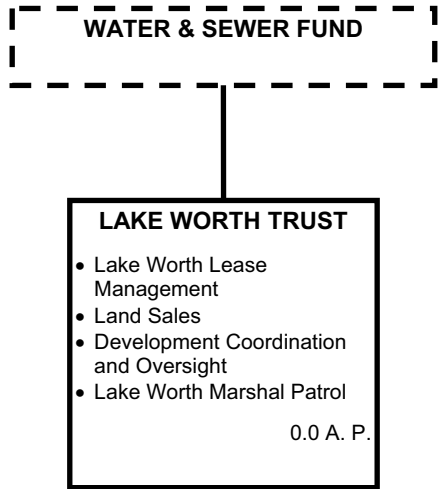
FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:		FUND/CENTER		
WATER & SEWER FUND - LAKE WORTH TRUST FUND		FE70/060001002000		
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.</p> <p>The Water & Sewer Fund manages approximately 300 leaseholds adjacent to Lake Worth; purchases improvements located on the properties upon expiration of the leases; and markets the properties for sale to the public.</p>				
Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Contractual	0	421,264	175,536	175,536
Total Expenditures	\$ 0	\$ 421,264	\$ 175,536	\$ 175,536

LAKE WORTH TRUST FUND- 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
WATER & SEWER FUND, LAKE WORTH TRUST FUND	FE70/060:038

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$922,630	A.P.	0.00
FY2011 ADOPTED:	\$676,280	A.P.	0.00

A) The adopted budget decreases by (\$224,464) for a transfer to the Water and Sewer Fund based on the expected workload by staff on marketing and leasing activities.

B) The adopted budget decreases by (\$21,264) for the elimination of Administrative Charges allocated to this Fund.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

WATER & SEWER FUND, LAKE WORTH TRUST FUND

DEPARTMENT PURPOSE

To provide professional real estate management services for City-owned leased properties around Lake Worth. These services include leasing, marketing/sale, and purchasing private improvements when necessary. The fund also provides financial resources for the City Marshal presence on and around the lake

FY2011 DEPARTMENTAL OBJECTIVES

To complete sales requests within 90 days of receipt of purchasers' notice for eligible properties

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Percent of sales requests completed within 90 days of receipt of purchaser's notice	100%	100%	100%

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER AND SEWER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>WATER AND SEWER</u>								
060	WATER AND SEWER	\$ 0	\$ 421,264	\$ 175,536	\$ 175,536	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 421,264	\$ 175,536	\$ 175,536	0.00	0.00	0.00	0.00
	TOTAL	\$ 0	\$ 421,264	\$ 175,536	\$ 175,536	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
ENGINEERING SERVICES – LAKE WORTH TRUST FUND	FE70/030001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

The Lake Worth Trust Fund is managed by the Water Department, effective FY2010. Accordingly, budgeted amounts can be found in that section for the Lake Worth Trust Fund.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 493,983	\$ 0	\$ 0	\$ 0
Supplies	59,475	0	0	0
Contractual	166,450	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 719,908	\$ 0	\$ 0	\$ 0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
030	<u>ENGINEERING</u>								
	ENGINEERING	\$ 719,908	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 719,908</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 719,908	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PACS, LAKE WORTH TRUST FUND	FUND/CENTER FE70/080001002000
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

In the past the Lake Worth Trust Fund has provided funding to the Parks and Community Services Department for maintenance of park grounds adjacent to the lake, primarily through contracted maintenance services. Effective FY2010, the Water Department began managing these maintenance services.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	26,663	0	0	0
Contractual	81,315	0	0	0
Capital Outlay	0	0	0	0
Total Expenditures	\$ 107,978	\$ 0	\$ 0	\$ 0

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS AND COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
080	<u>PARKS & COMMUNITY SERVICES</u> PARKS AND COMMUNITY SERVICES	\$ 107,978	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 107,978</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 107,978	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT, LAKE WORTH TRUST FUND	FE70/038001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Water & Sewer Fund, includes activities involving Municipal Court Departments. There are two departmental budget summary pages from these departments, as well as the formerly funded Engineering Services and Parks and Community Services Departments, for the Lake Worth Trust Fund. Each page contains the department's own budget information.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Five Deputy City Marshals and one Senior Deputy City Marshal provide 16-hour patrols each day using patrol sedans and watercraft. Funds are transferred from the Lake Worth Trust Fund to the General Fund to cover costs associated with these patrol services.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	3,188	0	0	0
Contractual	458,800	501,366	500,744	500,744
Capital Outlay	0	0	0	0
Total Expenditures	\$ 461,988	\$ 501,366	\$ 500,744	\$ 500,744

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70 LAKE WORTH TRUST FUND		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
038	<u>MUNICIPAL COURT</u>								
	MUNICIPAL COURT	\$ 461,988	\$ 501,366	\$ 500,744	\$ 500,744	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 461,988</u>	<u>\$ 501,366</u>	<u>\$ 500,744</u>	<u>\$ 500,744</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 461,988	\$ 501,366	\$ 500,744	\$ 500,744	0.00	0.00	0.00	0.00

FORT WORTH



FUND STATEMENT**FUND:****CABLE COMMUNICATIONS FUND**

The Cable Communications Fund was created in 1988 shortly after the amended franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract with the Cable Communications Office producing programming for the Municipal and Community access channels. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable.

In FY2011 the Cable Communications Fund is being transferred from the Community Relations Department to the City Manager's Office. This transfer includes a subsidy of \$300,960 from the General Fund. The primary functions of the Fund include: 1) management of all matters relating to state cable television franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) creation of original programming hours to exceed state requirements for the Municipal and Community cable television access channels for which the City is responsible.

The Cable Communications Office broadcasts and records municipal meetings for public viewing on the Municipal channel and website. These include live coverage of City Council, Building Standards, Plan and Zoning Commissions meetings. Cable production crews also produce a variety of departmental programs to help inform and educate citizens of City services and offerings. The Cable Office also schedules and broadcasts programs created by private citizens and organizations for the public access channel.

Before the City's municipal cable franchises were terminated, the Cable Communications Fund received operational funding from Public, Educational, and Governmental (PEG) fees from cable subscribers, and derived additional revenue from several sources such as production classes offered to the general public on a fee-for-service basis and interest on investments. Due to changes in state legislation the Cable Office must now utilize all cable subscriber PEG revenues for equipment replacement.

FORT WORTH



**CABLE COMMUNICATIONS FUND BUDGET SUMMARY
FY2011**

REVENUES:

Miscellaneous	\$38,636
Interest on Investments	<u>46,640</u>
TOTAL REVENUE	\$85,276

OTHER FINANCING SOURCES:

General Fund Subsidy	<u>\$300,960</u>
TOTAL REVENUE AND OTHER FINANCING SOURCES	\$386,236

EXPENDITURES:

Personal Services	\$279,966
Supplies	11,146
Contractual Services	<u>95,124</u>
TOTAL EXPENDITURES	\$386,236

FORT WORTH



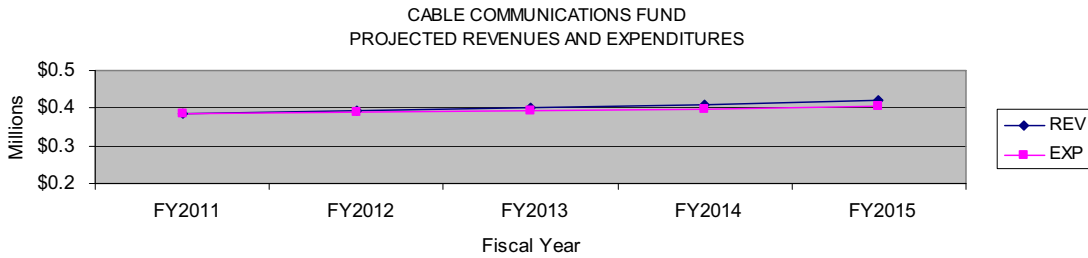
**PROJECTED
FY2011 FUND BALANCE
CABLE COMMUNICATIONS FUND**

Fund balance as of 9/30/10*	\$577,250
Plus: Projected Revenues	\$386,236
Less: Projected Expenditures	(\$386,236)
Fund balance as of 9/30/11	\$577,250

* Preliminary fund balance due to pending audit of actual fund balances

CABLE COMMUNICATIONS FUND FIVE YEAR FORECAST FISCAL YEAR 2011 THROUGH 2015

	FY2011 Projected	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Fund Balance	\$577,250	\$577,250	\$580,279	\$586,836	\$597,852
Revenues*					
Transfers In	\$300,960	\$306,227	\$312,351	\$320,160	\$329,765
Interest	\$72,076	\$73,337	\$74,804	\$76,674	\$78,974
PEG Income	<u>\$13,200</u>	<u>\$13,200</u>	<u>\$13,200</u>	<u>\$13,200</u>	<u>\$13,200</u>
Total Revenue	\$386,236	\$392,764	\$400,355	\$410,034	\$421,939
Total Resources	\$963,486	\$970,014	\$980,635	\$996,870	\$1,019,792
Expenditures					
Personnel Services	\$279,966	\$281,605	\$283,507	\$285,968	\$288,692
Supplies	\$11,146	\$11,341	\$11,568	\$11,857	\$12,213
Contractual	<u>\$95,124</u>	<u>\$96,789</u>	<u>\$98,724</u>	<u>\$101,193</u>	<u>\$104,228</u>
Total Expenditures	\$386,236	\$389,735	\$393,799	\$399,018	\$405,133
Projected Variance	\$0	\$3,029	\$6,556	\$11,017	\$16,807
Projected Fund Balance	\$577,250	\$580,279	\$586,836	\$597,852	\$614,659
Reserve Requirement (20%)	\$77,247	\$77,947	\$78,760	\$79,804	\$81,027
Excess/(Deficit)	\$500,003	\$502,333	\$508,076	\$518,049	\$533,632



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CABLE COMMUNICATIONS FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Cable Communications	<u>\$1,059,841</u>	<u>\$1,033,300</u>	<u>\$616,341</u>	<u>\$616,341</u>	<u>\$386,236</u>
TOTAL	\$1,059,841	\$1,033,300	\$616,341	\$616,341	\$386,236

FORT WORTH



**COMPARISON OF CABLE COMMUNICATIONS FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Program Income	\$201,936	\$189,869	\$13,200	\$13,200	\$13,200
Interest on Investments	37,008	29,182	38,637	11,417	38,637
Miscellaneous	83,730	15,911	0	38,006	33,439
General Fund Sustainment	<u>839,667</u>	<u>780,639</u>	<u>564,504</u>	<u>564,504</u>	<u>300,960</u>
TOTAL	\$1,162,341	\$1,015,601	\$616,341	\$627,127	\$386,236

FORT WORTH



FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

CABLE COMMUNICATIONS FUND

FE72/002500100000

SUMMARY OF FUND RESPONSIBILITIES:

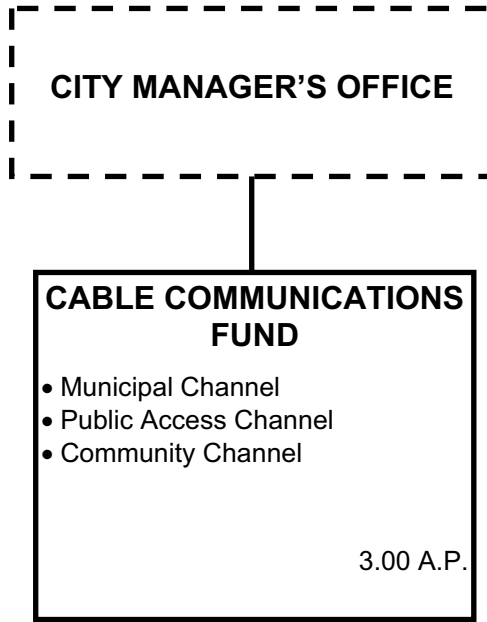
The primary functions of the Cable Communications Fund include: management of all matters relating to the state and municipal cable television franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and creation of original programming hours to exceed state requirements for the two cable television access channels under the City's management.

New state and federal laws have changed the method in which this division is funded. In 2005, the Texas Legislature passed a law creating statewide cable/video franchising. The state law allows cities to receive fees for Public, Educational and Governmental (PEG) access channel capital expenditures, but eliminated fees for daily operations. To maintain operations, the Cable Communications Office will continue to need a subsidy from the General Fund.

As part of the city-wide reorganization, effective with the commencement of FY2011 the Cable Communications Fund will be reporting to the City Manager's Office.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 814,469	\$ 455,663	\$ 527,685	\$ 279,966
Supplies	53,820	33,300	11,146	11,146
Contractual	165,011	127,378	108,424	95,124
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,033,300	\$ 616,341	\$ 647,255	\$ 386,236
Authorized Positions	12.00	7.00	8.00	3.00

CABLE COMMUNICATIONS FUND - 3.00 A.P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
CABLE COMMUNICATIONS	FE72/002500100000

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$616,341	A.P.	7.00
FY2011 ADOPTED:	\$386,236	A.P.	3.00

A) The adopted budget decreases by (\$200,112) and four Cable Director/Producers positions. The Cable Communications provided programming for five cable channels: Municipal Channel, Community Channel, Open Channel and two educational channels. The Community Channel will be particularly impacted by this reduction.

B) The adopted budget increases by \$2,525 for the implementation of vacation buyback.

FORT WORTH



DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

CABLE COMMUNICATIONS FUND

DEPARTMENT PURPOSE

Community Cable Television (CCT), in partnership with the community, will produce and provide diverse television programming for the Fort Worth cable subscriber and web-based video application. The purpose of the CMO/Cable Communications Office is to provide an information delivery medium between the citizens of Fort Worth, Councils, Boards, and Committees. The Cable Communications Office produces programming for the City's Municipal access cable channel and website.

The Cable Office will continue to benefit Fort Worth residents by airing a minimum of eight hours of high quality, non-commercial programming for the Municipal access channels on a daily basis. Outdated video equipment will be replaced with superior goods. Selected City Hall public meetings will continue to be carried live over cable and streamed over the Internet. A concentrated effort will be placed on the professional delivery of informative and educational material with a particular focus on short format video to support emerging digital media applications.

Four producers were reduced from the FY2011 budget, which will significantly reduce the amount of original programming produced by the Community Cable Television.

FY2011 DEPARTMENTAL OBJECTIVES

Provide more than 260 annual Original Programming Hours

Provide 50 Open Channel 28 Producers

Provide 2,000 Non-repeat hours of programming (Open Channel)

DEPARTMENTAL MEASURES	ACTUAL FY2009	ESTIMATED FY2010	PROJECTED FY2011
Annual Original Programming Hours	925	820	264
Number of Open Channel 28 Producers	50	50	50
Non-repeat hours of programming (Open Channel)	2,000	2,000	2,000

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72	CABLE COMMUNICATIONS FUND	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
002	<u>CABLE OFFICE</u>								
	CITY MANAGER'S OFFICE	\$ 1,812,116	\$ 616,341	\$ 647,255	\$ 386,236	0.00	7.00	8.00	3.00
	Sub-Total	<u>\$ 1,812,116</u>	<u>\$ 616,341</u>	<u>\$ 647,255</u>	<u>\$ 386,236</u>	<u>0.00</u>	<u>7.00</u>	<u>8.00</u>	<u>3.00</u>
	TOTAL	\$ 1,812,116	\$ 616,341	\$ 647,255	\$ 386,236	0.00	7.00	8.00	3.00

FORT WORTH



**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2011 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Amon G. Carter Foundation</u>				
Como Youth Community Center Support	Parks and Community Services	\$25,000	\$25,000	\$0
<u>Bureau of Justice Assistance</u>				
Diamond Hill Coalition After School Program	Parks and Community Services	79,530	79,530	0
ARRA Justice Assistance Grant (JAG) Formula	Police	1,723,086	1,723,086	0
FY 09 JAG Formula	Police	419,144	419,144	0
ARRA JAG Competitive	Police	521,295	521,295	0
Human Trafficking	Police	66,667	50,000	16,667
Paul Coverdell Forensic Science Improvement Grant Program	Police	124,929	124,929	0
COPS Secure our School	Police	500,000	500,000	0
ARRA: Combating Narcotic Activity Stemming	Police	346,170	346,170	0
ARRA: COPS Child Predator Program	Police	500,000	500,000	0
<u>Criminal Justice Division of the Office of the Governor of Texas</u>				
Cold Case Investigations - 2007	Police	348,960	348,960	0
Domestic Assault Response Team (DART)	Police	123,766	76,232	47,534
ARRA: State Edward Byrne Memorial JAG Program	Police	168,338	168,338	0
Child Sexual Predator Program	Police	500,000	500,000	0
Computer Related Fraud	Police	80,000	80,000	0
E-DART	Police	123,766	108,766	15,000
Scram	Police	47,500	36,000	11,500
<u>Federal Aviation Administration</u>				
AFW Cargo & Entitlement	Aviation	1,200,000	1,200,000	0
AFW Runway Extension	Aviation	10,000,000	10,000,000	0
<u>Federal Emergency Management Association</u>				
Assistance to Fire Fighter Grant Program	Fire	400,000	320,000	80,000
Fire Prevention and Safety Grant Program	Fire	60,000	48,000	12,000
<u>Fort Worth Botanical Society</u>				
Botanic Garden	Parks and Community Services	209,627	209,627	0
Botanic Garden Education Program	Parks and Community Services	182,965	100,000	82,965
<u>Fort Worth Garden Club</u>				
Botanic Garden	Parks and Community Services	294,286	294,286	0
<u>Fort Worth Independent School District</u>				
Como Elementary School After School Program	Parks and Community Services	50,076	50,076	0
21st Century Community Learning Centers at Daggett and Rosemont	Parks and Community Services	121,880	121,880	0
<u>Friends of the Nature Center</u>				
Nature Center Education Program and Maintenance	Parks and Community Services	137,622	100,000	37,622
Nature Center Gate Operations	Parks and Community Services	88,000	88,000	0
<u>Fuller Foundation</u>				
Fuller Garden in the Botanic Garden	Parks and Community Services	88,703	88,703	0
<u>Goff Family Foundation</u>				
Como Youth Community Center Support	Parks and Community Services	10,000	10,000	0
<u>National Archery in Schools Program</u>				
National Archery in Schools Program	Parks and Community Services	500	500	0

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SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2011 COST INVOLVEMENT

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>National Recreation and Park Association</u>				
Take Me Fishing	Parks and Community Services	5,000	5,000	0
Grow Your Park	Parks and Community Services	5,000	5,000	0
<u>North Texas Crime Commission</u>				
Project Safe Neighborhood	Police	54,000	54,000	0
<u>Office of the Attorney General of Texas</u>				
Other Victim Assistance Grant	Police	52,237	50,000	2,237
Human Trafficking	Police	666,667	500,000	166,667
Other Victim Assistance Grant	Police	104,474	100,000	4,474
<u>PetSmart Charities</u>				
Spay / Neuter Pit Bulls	Code Compliance	10,000	10,000	0
<u>Sid Richardson Foundation</u>				
Como Youth Community Center Support	Parks and Community Services	50,000	50,000	0
<u>Tarrant County</u>				
Community Action Partners Neighborhood Centers - Far Northwest and Far Southeast	Parks and Community Services	30,000	30,000	0
<u>Texas Commission on Environmental Quality</u>				
TCEQ Compliance Contract	Transportation and Public Works	414,945	278,013	136,932
EPA/TCEQ PM 10	Transportation and Public Works	154,428	103,467	50,961
EPA/TCEQ PM 2.5	Transportation and Public Works	30,713	30,713	0
EPA/TCEQ Whole Air Monitoring	Transportation and Public Works	367,627	367,627	0
TCEQ Ozone	Transportation and Public Works	60,000	60,000	0
<u>Texas Department of Agriculture</u>				
Summer Food Service Program	Parks and Community Services	600,500	600,500	0
<u>Texas Department of Housing & Community Affairs</u>				
Community Services Block Grant	Parks and Community Services	1,368,941	1,368,941	0
Comprehensive Energy Assistance Program	Parks and Community Services	4,892,284	4,892,284	0
Weatherization Assistance Program / Low Income Home Assistan	Housing & Economic Development	1,399,472	1,399,472	0
Weatherization Assistance Program/ Department of Energy	Housing & Economic Development	154,849	154,849	0
Weatherization Assistance Program/ American Recovery Act	Housing & Economic Development	3,812,496	3,812,496	0
Weatherization Assistance Program/ American Recovery Act	Housing & Economic Development	2,576,321	2,576,321	0
<u>Texas Department of Transportation</u>				
Alliance-Routine Airport Maintenance	Aviation	35,500	35,500	0
Meacham-Routine Airport Maintenance	Aviation	50,000	50,000	0
Spinks-Routine Airport Maintenance	Aviation	50,000	50,000	0
Spinks-Eastside Improvements	Aviation	729,000	729,000	0
Meacham-Apron A and Drainage Improvements	Aviation	254,998	254,998	0
STEP Comprehensive	Police	542,648	400,337	142,311
STEP Commercial Motor Vehicle	Police	59,541	39,600	19,941
Click It or Ticket	Police	65,000	65,000	0
Motor Carrier Safety Assistance Program	Police	267,894	267,894	0
<u>Texas Parks and Wildlife</u>				
Take Me Fishing	Parks and Community Services	22,700	20,000	2,700
<u>Texas State Comptroller</u>				
Tobacco Compliance 2010	Police	31,000	31,000	0

**SUMMARY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2011 COST INVOLVEMENT**

TITLE	Department	TOTAL COST	AGENCY COST	CITY OF FORT WORTH MATCH
<u>Texas State Library and Archives Commission</u>				
Interlibrary Loan	Library	285,482	285,482	0
Loan Star Libraries	Library	142,210	142,210	0
<u>The Petfinder.com foundation</u>				
Bordetella Vaccinations	Code Compliance	36,000	36,000	0
<u>U.S. Department of Energy</u>				
ARRA Energy Efficiency and Conservation Block Grant	Transportation & Public Works	5,458,059	5,458,059	0
<u>University of North Texas Health Science Center</u>				
Guinn Elementary Construction	Housing & Economic Development	665,000	665,000	0
<u>United States Department of Health and Human Services</u>				
Administration for Children and Families	Library	425,000	425,000	0
<u>United States Department of Housing and Urban Development</u>				
Community Development Block Grant	Housing & Economic Development	7,331,207	7,331,207	0
HOME	Housing & Economic Development	3,201,937	3,201,937	0
Emergency Shelter Grant	Housing & Economic Development	296,227	296,227	0
Housing Opportunities for Persons with AIDS	Housing & Economic Development	950,848	950,848	0
Fair Housing Assistance Program	City Manager's Office	555,056	555,056	0
Woodhaven Enrichment Program (After School)	Parks and Community Services	14,580	14,580	0
Como Kids After School Program	Parks and Community Services	25,000	25,000	0
Northside Community Action Partners (CAP)	Parks and Community Services	25,724	25,724	0
Emergency Shelter Grant	Parks and Community Services	50,000	50,000	0
<u>United States Equal Employment Opportunity Commission</u>				
Fair Employment Practices Program	City Manager's Office	59,900	59,900	0
<u>United States Tennis Association (USTA)</u>				
USTA Public Facility Assistance Program	Parks and Community Services	30,000	25,000	5,000
TOTAL		\$57,012,275	\$56,177,764	\$834,511

FORT WORTH



FUND STATEMENT**FUND:****CRIME CONTROL AND PREVENTION DISTRICT**

The Crime Control and Prevention District (CCPD) was implemented during FY1996. The CCPD was made possible through voters' authorization of a half-cent increase in sales tax, effective October 1, 1995. The District was initially authorized for five years. Revenue from this tax has been used to employ additional police officers, purchase replacement and new CCPD vehicles, provide increased security at schools, and expand other crime fighting programs. Through the use of this revenue, the City of Fort Worth planned to reduce crime by an average of 10 percent for each of the five years.

On May 6, 2000, a new election was held to re-authorize the district for an additional five-year period. Fort Worth residents voted in favor of re-authorization, which will allow the City of Fort Worth to continue the half-cent portion of the sales tax until the expiration of the five-year period. The new period began October 1, 2000, and continued until September 30, 2005. On February 5, 2005, voters again re-authorized the district for another five-year period, beginning October 1, 2005, until September 30, 2010. The Crime Control and Prevention District was renewed again for the third time in November 2009, voted on by the citizens of Fort Worth.

The District is governed by a nine member Board of Directors and is responsible for establishing the annual budget, setting policies, overseeing expenditures and evaluating programs funded by the District. By law, the City Manager proposes the annual district budget to the board, which then votes approval or disapproval after holding a mandatory public hearing. After the governing body approved the annual budget, it is forwarded to the City Council, which votes approval or disapproval after holding a mandatory public hearing of its own.

A substantial portion of the fund balance is set aside for a multiyear phase-out of the Crime Control and Prevention District. The phase-out plan goes into effect if voters do not re-authorize the district. The plan mainly provides funding for CCPD employees for a limited time so they can fill openings that become available elsewhere in the Department. However, the governing body may also decide to use a portion of the fund balance for other purposes, such as upgrades to the public safety communication system and newly created programs.

FORT WORTH



**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FY2011**

REVENUES:

Sales Tax Revenue	\$42,237,472
School Security Initiative Revenue	4,688,182
Interest on Investments	344,911
Miscellaneous Revenue	<u>164,275</u>

TOTAL REVENUE \$47,434,839

Uses/(Source) of Fund balance \$0

TOTAL SOURCE OF FUNDS \$47,434,839

EXPENDITURES:

Personal Services	\$28,495,475
Supplies	2,472,677
Contractual Services	<u>14,481,149</u>

TOTAL RECURRING EXPENSES \$45,449,301

TOTAL CAPITAL OUTLAY \$1,985,538

TOTAL EXPENDITURES \$47,434,839

FORT WORTH



**PROJECTED
FY2011 FUND BALANCE
CRIME CONTROL AND PREVENTION DISTRICT FUND**

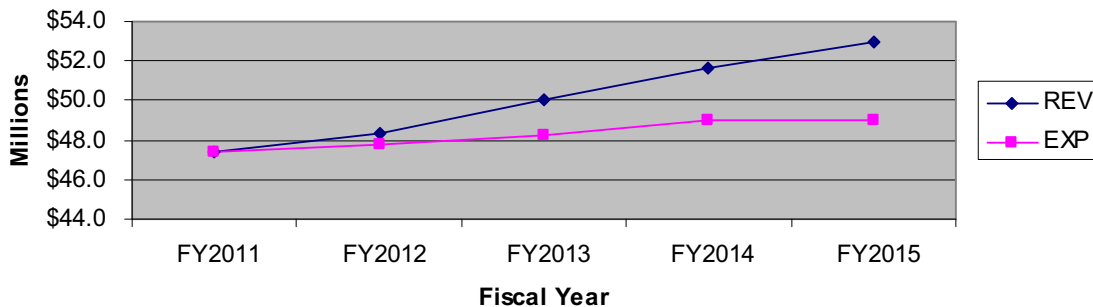
Unreserved Fund Balance as of 9/30/10*	\$32,327,042
Plus: Projected Revenues	\$47,434,839
Less: Projected Expenditures	(\$47,434,839)
Unreserved Fund Balance as of 9/30/11	\$32,327,042

* Preliminary fund balance due to pending audit of fund balances

**CRIME CONTROL PREVENTION DISTRICT FUND FIVE YEAR FORECAST
FISCAL YEAR 2011 THROUGH 2015**

	FY2011 Adopted	FY2012 Projected	FY2013 Projected	FY2014 Projected	FY2015 Projected
Beginning Fund Balance	\$32,327,042	\$32,327,042	\$32,837,411	\$34,673,662	\$37,553,788
Revenues*					
Interest earned on investments	\$344,911	\$350,947	\$357,966	\$366,915	\$377,922
Sales Tax	\$42,237,472	\$43,073,774	\$44,775,188	\$46,333,365	\$47,723,365
Reimbursement from other agencies	\$4,688,182	\$4,688,182	\$4,688,182	\$4,688,182	\$4,688,182
Other Revenue	\$164,274	\$165,917	\$167,576	\$169,252	\$170,944
Total Revenue	\$47,434,839	\$48,278,820	\$49,988,912	\$51,557,713	\$52,960,414
Total Resources	\$79,761,881	\$80,605,862	\$82,826,323	\$86,231,375	\$90,514,202
Expenditures					
Personnel Services	\$28,495,475	\$28,785,815	\$29,119,706	\$29,580,476	\$29,852,330
Supplies	\$2,472,677	\$2,515,949	\$2,566,268	\$2,630,425	\$2,709,337
Contractual	\$14,481,149	\$14,481,149	\$14,481,149	\$14,481,149	\$14,481,149
Capital	\$1,985,538	\$1,985,538	\$1,985,538	\$1,985,538	\$1,985,538
Total Expenditures	\$47,434,839	\$47,768,451	\$48,152,661	\$48,677,587	\$49,028,354
Projected Variance	\$0	\$510,369	\$1,836,251	\$2,880,126	\$3,932,060
Projected Fund Balance	\$32,327,042	\$32,837,411	\$34,673,662	\$37,553,788	\$41,485,849
Reserve Requirement (60%)	\$28,460,903	\$28,661,071	\$28,891,596	\$29,206,552	\$29,417,012
Excess/(Deficit)	\$3,866,139	\$4,176,341	\$5,782,066	\$8,347,236	\$12,068,836

**CRIME CONTROL PREVENTION DISTRICT FUND
PROJECTED REVENUES AND EXPENDITURES**



* This model does **not** reflect any rate increases for the next five years.

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
<u>Violent Crime and Gangs</u>					
Crime Response Teams	\$5,437,028	\$5,477,280	\$5,915,734	\$5,279,423	\$6,613,017
Strategic Operations Fund	817,409	598,484	819,864	731,677	691,943
	775,397	859,609	1,063,387	949,006	1,218,768
Expanded Narcotics Investigation					
Gang Unit	1,104,397	1,181,669	1,291,009	1,152,145	1,437,518
Crime Prevention Agency Partnership	174,997	175,000	175,000	156,177	140,000
Comin' Up Program	115,943	182,987	358,011	319,502	286,409
Gang Graffiti Abatement	415,010	422,643	500,936	447,054	486,291
Crime Stoppers	75,000	75,000	75,000	66,933	60,000
Stockyards Detail	83,309	95,488	102,574	91,541	84,843
SCRAM	573,516	0	0	0	0
Homeland Security	<u>1,178,686</u>	<u>1,321,318</u>	<u>1,245,450</u>	<u>1,111,486</u>	<u>1,294,697</u>
Sub-Total	\$10,750,692	\$10,389,478	\$11,546,965	\$10,304,944	\$12,313,486
<u>Neighborhood Crime</u>					
Neighborhood Patrol Officers	\$5,939,400	\$5,793,459	\$6,146,401	\$5,485,278	\$6,838,407
Neighborhood Policing Districts	2,030,089	2,407,752	2,814,984	2,512,197	2,489,816
CODE BLUE	324,619	323,731	394,499	352,066	409,499
Police Storefronts	81,473	63,885	75,984	67,811	65,246
Parks Community Policing	538,401	648,476	768,988	686,274	638,649
Crime Prevention Program	<u>204,096</u>	<u>189,534</u>	<u>200,000</u>	<u>178,487</u>	<u>162,000</u>
Sub-Total	\$9,118,078	\$9,426,837	\$10,400,856	\$9,282,113	\$10,603,617
<u>School Safety and Youth</u>					
School Security Initiative	\$5,772,350	\$6,038,405	\$6,590,919	\$5,881,983	\$7,444,821
After School Program	2,068,893	1,586,412	1,600,000	1,427,900	1,280,000
Safe Haven	<u>504,799</u>	<u>500,399</u>	<u>478,554</u>	<u>427,080</u>	<u>382,843</u>
Sub-Total	\$8,346,042	\$8,125,216	\$8,669,473	\$7,736,962	\$9,107,664

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
<u>Police Department Enhancements</u>					
Recruit Officer Training	\$4,803,202	\$3,002,197	\$2,162,519	\$1,929,913	\$1,384,021
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	4,756,287	5,329,547
Increased Jail Costs	2,667,979	2,667,979	2,667,979	2,381,004	2,667,979
Replacement of High Mileage Vehicles	3,118,482	3,271,534	4,614,171	4,117,859	2,664,284
Special Operations Division	391,590	476,036	530,891	473,787	436,310
Police Cadets	86,966	86,247	102,008	91,036	0
Special Events Overtime	671,955	720,401	675,374	602,729	558,628
Technology Infrastructure	2,561,176	2,388,247	2,685,925	2,397,020	1,937,755
Video Cameras in Beat Patrol Vehicles	149,784	41,766	120,000	107,092	120,000
Mobile Data Computers/CAD Operating Exp.	207,492	207,999	195,500	174,472	195,510
Crime Lab - DNA	0	0	0	0	232,428
Helicopter Lease & Equipment	213,676	106,838	128,914	115,048	0
Weapons Program - AR15	0	300,000	0	0	0
Elections	0	3,243	489,799	437,115	0
Tasers	65,007	64,708	65,000	58,008	65,000
Training Staff	155,991	188,507	216,005	192,771	223,959
Recruitment Budget	27,048	22,409	25,000	22,311	34,500
Facilities Design	725,000	9,300,000	0	0	0
Budget Salary Savings	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(439,849)</u>
Sub-Total	\$21,174,895	\$28,177,658	\$20,008,632	\$17,856,452	\$15,410,072
Total Expenditures	\$49,389,707	\$56,119,189	\$50,625,926	\$45,180,472	\$47,434,839

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
REVENUES**

	ACTUAL FY2008	ACTUAL FY2009	BUDGET FY2010	RE-ESTIMATE FY2010	ADOPTED FY2011
Sales Tax Collections	\$47,102,131	\$44,456,285	\$45,654,866	\$42,653,253	\$42,237,472
School Security Initiative	3,526,747	3,862,621	4,090,074	4,090,074	4,688,182
Interest Earned	1,405,396	717,770	906,971	344,798	344,911
Miscellaneous Revenue	<u>697,297</u>	<u>420,989</u>	<u>164,274</u>	<u>173,281</u>	<u>164,274</u>
TOTAL	\$52,731,571	\$49,457,665	\$50,816,184	\$47,261,406	\$47,434,839

FORT WORTH



DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

POLICE

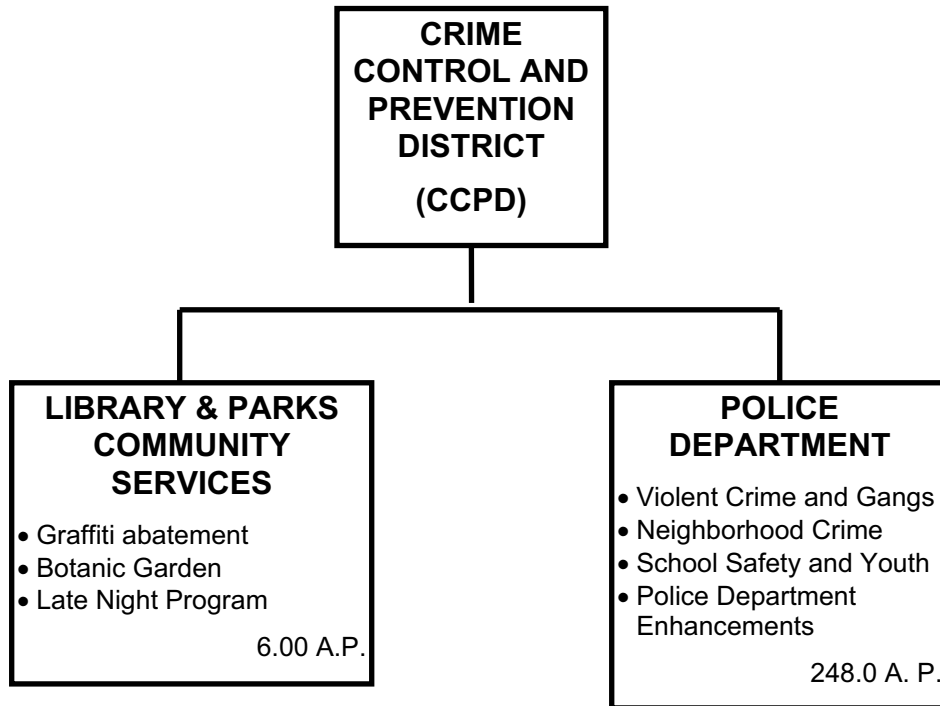
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and to protect life and property within the City of Fort Worth. Specific departmental responsibilities include: enhanced enforcement activities, crime prevention program, safety of residence and youth and enhance crime fighting through diverse recruitment, technology and equipment, and capital improvements.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 24,903,826	\$ 25,957,192	\$ 26,409,825	\$ 27,726,206
Supplies	2,651,993	3,550,711	2,673,660	2,431,994
Contractual	24,505,491	16,362,341	14,151,490	14,166,162
Capital Outlay	2,879,924	3,485,758	2,862,500	1,985,538
Debt Service	106,838	0	0	0
Total Expenditures	\$ 55,048,071	\$ 49,356,002	\$ 46,097,475	\$ 46,309,900
Authorized Positions	242.00	242.00	246.00	248.00

CRIME CONTROL AND PREVENTION DISTRICT - 254.00 A. P.



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>CRIME RESPONSE TEAMS</u>								
0359000	NORTH ZERO TOLERANCE	\$ 1,067,774	\$ 1,166,170	\$ 1,325,698	\$ 1,325,698	12.00	12.00	12.00	12.00
0359001	WEST ZERO TOLERANCE	1,135,170	1,212,910	1,331,509	1,331,509	12.00	12.00	12.00	12.00
0359002	SOUTH ZERO TOLERANCE	1,125,624	1,196,200	1,356,509	1,356,509	12.00	12.00	12.00	12.00
0359003	EAST ZERO TOLERANCE	1,074,434	1,187,960	1,349,885	1,349,885	12.00	12.00	12.00	12.00
0359004	CENTRAL ZERO TOLERANCE	1,074,278	1,152,494	1,249,416	1,249,416	12.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 5,477,281</u>	<u>\$ 5,915,734</u>	<u>\$ 6,613,017</u>	<u>\$ 6,613,017</u>	<u>60.00</u>	<u>60.00</u>	<u>60.00</u>	<u>60.00</u>
	<u>SUPPLEMENTAL POLICE APPROPRIATION</u>								
0359100	CRIME PREVENTION AGENCY PARTNERSHIP	\$ 175,000	\$ 175,000	\$ 140,000	\$ 140,000	0.00	0.00	0.00	0.00
0359101	COMIN' UP PROGRAM	182,987	358,011	286,409	286,409	0.00	0.00	0.00	0.00
0359102	CRIME STOPPERS	75,000	75,000	60,000	60,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 432,987</u>	<u>\$ 608,011</u>	<u>\$ 486,409</u>	<u>\$ 486,409</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0359200	EXPANDED NARCOTICS INVESTIGATION	\$ 859,609	\$ 1,063,387	\$ 1,218,768	\$ 1,218,768	12.00	12.00	12.00	12.00
0359201	GANG ENFORCEMENT	1,181,669	1,291,009	1,437,518	1,437,518	13.00	13.00	13.00	13.00
0359203	HOMELAND SECURITY	1,321,318	1,245,450	104,368	1,294,697	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 3,362,595</u>	<u>\$ 3,599,846</u>	<u>\$ 2,760,654</u>	<u>\$ 3,950,983</u>	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>	<u>36.00</u>
	<u>N/W FOB</u>								
0359300	NEIGHBORHOOD PATROL OFFICERS	\$ 5,793,459	\$ 6,146,401	\$ 6,838,407	\$ 6,838,407	64.00	64.00	64.00	64.00
	Sub-Total	<u>\$ 5,793,459</u>	<u>\$ 6,146,401</u>	<u>\$ 6,838,407</u>	<u>\$ 6,838,407</u>	<u>64.00</u>	<u>64.00</u>	<u>64.00</u>	<u>64.00</u>
	<u>NEIGHBORHOOD POLICING DISTRICTS</u>								
0359401	CENTRAL NPD2	\$ 3,800	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0359403	NORTH NPD4	2,380	0	0	0	0.00	0.00	0.00	0.00
0359404	NPD6	1,762	0	0	0	0.00	0.00	0.00	0.00
0359406	NPD8	1,511	0	0	0	0.00	0.00	0.00	0.00
0359407	NPD10	1,520	0	0	0	0.00	0.00	0.00	0.00
0359410	CENTRAL NPD 2	502,463	685,758	578,061	578,061	5.00	4.00	4.00	4.00
0359411	NORTH NPD 4	534,948	543,928	630,802	630,802	3.00	4.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0359412	EAST NPD 6	427,584	504,658	365,363	365,363	2.00	2.00	2.00	2.00
0359413	SOUTH NPD 8	490,921	556,019	483,844	483,844	2.00	2.00	2.00	2.00
0359414	WEST NPD 10	440,863	524,621	431,746	431,746	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 2,407,752</u>	<u>\$ 2,814,984</u>	<u>\$ 2,489,816</u>	<u>\$ 2,489,816</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>NEIGHBORHOOD CRIME</u>								
0359500	CODE BLUE	\$ 323,731	\$ 394,499	\$ 352,575	\$ 409,499	0.00	0.00	0.00	0.00
0359501	POLICE STOREFRONTS	63,885	75,984	65,246	65,246	0.00	0.00	0.00	0.00
0359504	CRIME PREVENTION PROGRAM	189,534	200,000	162,000	162,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 577,150</u>	<u>\$ 670,483</u>	<u>\$ 579,821</u>	<u>\$ 636,745</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SCHOOL SAFETY AND YOUTH</u>								
0359600	SCHOOL SECURITY INITIATIVE	\$ 6,038,405	\$ 6,590,919	\$ 7,535,328	\$ 7,444,821	66.00	66.00	70.00	69.00
0359601	AFTER SCHOOL PROGRAM	1,586,412	1,600,000	1,280,000	1,280,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 7,624,818</u>	<u>\$ 8,190,919</u>	<u>\$ 8,815,328</u>	<u>\$ 8,724,821</u>	<u>66.00</u>	<u>66.00</u>	<u>70.00</u>	<u>69.00</u>
	<u>TRAINING</u>								
0359700	RECRUIT OFFICER TRAINING	\$ 3,002,197	\$ 2,162,519	\$ 1,384,021	\$ 1,384,021	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0359701	TRAINING	188,507	216,005	223,959	223,959	2.00	2.00	2.00	2.00
0359702	RECRUITMENT	22,409	25,000	34,500	34,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,213,113</u>	<u>\$ 2,403,524</u>	<u>\$ 1,642,480</u>	<u>\$ 1,642,480</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>PD ENHANCEMENTS</u>								
0359800	CIVIL SERVICE PAY PLAN	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	\$ 5,329,547	0.00	0.00	0.00	0.00
0359801	INCREASED JAIL COSTS	2,667,979	2,667,979	2,667,979	2,667,979	0.00	0.00	0.00	0.00
0359802	REPLACEMENT OF HIGH-MILEAGE VEHICLES	3,271,534	4,614,171	3,841,033	2,664,284	0.00	0.00	0.00	0.00
0359803	SPECIAL OPERATIONS DIVISION VEHICLES	476,036	530,891	436,310	436,310	0.00	0.00	0.00	0.00
0359804	POLICE CADETS	86,247	102,008	0	0	0.00	0.00	0.00	0.00
0359805	SPECIAL EVENTS OVERTIME	720,401	675,374	558,628	558,628	0.00	0.00	0.00	0.00
0359806	TECHNOLOGY INFRASTRUCTURE	2,388,247	2,685,925	1,937,755	1,937,755	0.00	0.00	0.00	0.00
0359807	MOBILE DATA COMPUTERS/CAD	207,999	195,500	195,510	195,510	0.00	0.00	0.00	0.00
0359808	SAFE HAVEN	500,399	478,554	382,843	382,843	0.00	0.00	0.00	0.00
0359810	CRIME LAB - DNA	0	0	0	232,428	0.00	0.00	0.00	3.00
0359811	HELICOPTER LEASE / FLIR SYSTEM	106,838	128,914	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
0359812	COMMUNICATION TOW-ERS	300,000	0	0	0	0.00	0.00	0.00	0.00
0359814	ELECTION COSTS	3,243	489,799	0	0	0.00	0.00	0.00	0.00
0359815	TASERS	64,708	65,000	65,000	65,000	0.00	0.00	0.00	0.00
0359816	IN-CAR VIDEO SYSTEMS	41,766	120,000	120,000	120,000	0.00	0.00	0.00	0.00
0359818	SALARY ADJUSTMENTS	0	0	-439,848	-439,848	0.00	0.00	0.00	0.00
0359821	FACILITIES DESIGN	9,300,000	0	0	0	0.00	0.00	0.00	0.00
0359822	STOCKYARDS DETAIL	95,488	102,574	84,843	84,843	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 25,560,432</u>	<u>\$ 18,186,236</u>	<u>\$ 15,179,600</u>	<u>\$ 14,235,279</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>
	<u>STRATEGIC OPERA-TIONS</u>								
0359900	NORTH	\$ 86,060	\$ 117,287	\$ 97,014	\$ 97,014	0.00	0.00	0.00	0.00
0359901	WEST	188,970	117,287	97,014	97,014	0.00	0.00	0.00	0.00
0359902	SOUTH	81,525	117,287	97,014	97,014	0.00	0.00	0.00	0.00
0359903	EAST	80,323	145,725	120,535	120,535	0.00	0.00	0.00	0.00
0359904	SSB	124,231	204,991	133,277	133,277	0.00	0.00	0.00	0.00
0359905	STRATEGIC OPERA-TIONS FUND-CENTRAL	37,375	117,287	97,014	97,014	0.00	0.00	0.00	0.00
0359906	OSB SOF	0	0	50,075	50,075	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	Sub-Total	\$ 598,484	\$ 819,864	\$ 691,943	\$ 691,943	0.00	0.00	0.00	0.00
	TOTAL	\$ 55,048,071	\$ 49,356,002	\$ 46,097,475	\$ 46,309,900	242.00	242.00	246.00	248.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: PARKS AND COMMUNITY SERVICES	FUND/CENTER GR79/0800511:0808080
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks as well as for the planning and administration of various recreation and human services programs that the City offers.

Parks and Community policing and security and graffiti abatement are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. It is important that the public also have available quality of life amenities, including libraries, entertainment, and parks. People will use these amenities, particularly the parks, only if they feel safe in them. Graffiti, if left unabated, breeds even more graffiti and potential violent conflict among the gangs that spread it.

Allocations	Actual FY2009	Adopted FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Personnel Services	\$ 746,406	\$ 835,753	\$ 769,270	\$ 769,270
Supplies	35,738	80,238	40,683	40,683
Contractual	288,975	353,933	314,987	314,987
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,071,119	\$ 1,269,924	\$ 1,124,940	\$ 1,124,940
Authorized Positions	6.00	6.00	6.00	6.00

FORT WORTH



SIGNIFICANT BUDGET CHANGES

DEPARTMENT:	FUND/CENTER
POLICE	GR79/0359000:0359904;0800511:0808040

CHANGES FROM FY2010 ADOPTED TO FY2011 ADOPTED

FY2010 ADOPTED:	\$50,625,926	A.P.	248.0
FY2011 ADOPTED:	\$47,434,839	A.P.	254.0

A) The adopted budget increases by \$232,428 and three authorized positions to staff the Crime Lab DNA Unit. Additionally, three authorized positions for the School Security Initiative, not previously accounted for, was added to the authorized strength.

B) The adopted budget decreases by (\$1,385,716) in Other Contractual based on a 20% reduction applied to programs due to an anticipated decrease in sales tax receipts.

C) The adopted budget increases by \$1,080,637 for the City's contribution to retirement to 19.74% of salary for General Employees and to 20.46% of salary to Police Civil Service.

D) The adopted budget increases by \$1,073,637 for an additional contribution to Retiree Healthcare. After the adoption of CCPD's budget in July, the City Council approved changes to the plan. The FY2011 additional contribution of \$5M to the Retiree Healthcare Trust for all City Funds will be funded through General Fund savings rolled over from FY2010. Accordingly, this amount will not be transferred from the Crime District budget in FY2011.

E) The adopted budget increases by \$943,149 in civil service base pay due to the Meet and Confer contract agreement.

F) The adopted budget decreases by (\$623,258) based on the FY2010 vehicle purchase plan for the department.

G) The adopted budget decreases by (\$565,601) in salaries for regular employees due to a reduction in trainee costs appropriated in FY2011.

H) The adopted budget decreases by (\$474,121) in civil service overtime costs based on anticipated activity.

I) The adopted budget decreases by (\$439,848) in salary savings budgeted to address normal turnover and vacancies as they occur.

J) The adopted budget decreases by (\$413,564) based on the department's computer equipment replacement plan.

K) The adopted budget decreases by (\$278,385) in civil service special detail costs based on anticipated activity.

L) The adopted budget decreases by (\$207,618) in minor equipment based on the department's anticipated equipment costs.

M) The adopted budget decreases by (\$205,355) in information technology supplies for the anticipated acquisition of computer-related services.

N) The adopted budget decreases by (\$168,515) for motor vehicle fuel based on projected usage.

O) The adopted budget decreases by (\$156,862) for reduced consultants and professional services.

FORT WORTH



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011	Adopted Budget FY2009	Adopted Budget FY2010	Proposed Budget FY2011	Adopted Budget FY2011
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	LATE NIGHT PROGRAM	\$ 507,956	\$ 623,534	\$ 493,195	\$ 493,195	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 507,956</u>	<u>\$ 623,534</u>	<u>\$ 493,195</u>	<u>\$ 493,195</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	BOTANIC GARDEN	\$ 140,520	\$ 145,454	\$ 145,454	\$ 145,454	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 140,520</u>	<u>\$ 145,454</u>	<u>\$ 145,454</u>	<u>\$ 145,454</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808040	GRAFFITI ABATEMENT	\$ 422,643	\$ 500,936	\$ 486,291	\$ 486,291	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 422,643</u>	<u>\$ 500,936</u>	<u>\$ 486,291</u>	<u>\$ 486,291</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 1,071,119	\$ 1,269,924	\$ 1,124,940	\$ 1,124,940	6.00	6.00	6.00	6.00

FORT WORTH





FY2011 SALARY SCHEDULE

On September 21, 2010, the City Council approved the fiscal year 2011 budget. In order to address the approximately \$77 million budget gap, no pay increases were approved for general employees. Police Civil Service and Fire Civil Service will receive their increases in accordance with their agreements with the City.

I. Non-Exempt Employees (Non-Civil Service)

- Non-exempt employees (non-civil service) will not receive an across the board salary increase.
- Non-exempt employees (non-civil service) will not receive any step increases.

II. Exempt Employees (Non-Civil Service)

- Exempt employees will not receive an across the board salary increase or any performance merit increases.

III. Sworn Police

- Sworn Police salary increases will be in accordance with their Meet and Confer Agreement between the City of Fort Worth and the Fort Worth Police Officers Association.

IV. Sworn Fire

- Sworn Fire salary increases will be in accordance with their Collective Bargaining Agreement between the City of Fort Worth and the Fort Worth Professional Fire Fighters Association.

V. S Key Codes

- S key code employees will not receive a salary increase.

FORT WORTH



TITLE/CLASSIFICATION	PEOPLE SOFT							Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum		
ACCOUNT TECHNICIAN	J23	1024	114	N	15.16	21.38	0%	
ACCOUNT TECHNICIAN, SENIOR	P25	1432	116	N	16.72	23.58	0%	
ACCOUNTANT	C10	1130	213	E	19.82	31.71	0%	
ACCOUNTANT, SENIOR	C12	1131	217	E	24.09	38.54	0%	
ACCOUNTING MANAGER/CONTROLLER	D77	1220	225	E	35.57	56.91	0%	
ACCOUNTING SERVICES SUPERVISOR	G10	1289	219	E	26.55	42.48	0%	
ACCOUNTS PAYABLE SUPERVISOR	G12	1291	215	E	21.85	34.96	0%	
ADMINISTRATIVE ASST	K03	1022	116	N	16.72	23.58	0%	
ADMINISTRATIVE ASST, SENIOR	B10	1041	213	E	19.82	31.71	0%	
ADMINISTRATIVE SECRETARY	J14	1336	113	N	14.44	20.37	0%	
ADMINISTRATIVE SERVICES MANAGER	D26	1183	221	E	29.27	46.83	0%	
ADMINISTRATIVE SERVICES MANAGER, SENIOR	D24	1181	223	E	32.27	51.63	0%	
ADMINISTRATIVE TECHNICIAN	J12	1335	114	N	15.16	21.38	0%	
ADULT BASKETBALL OFFICIAL	S04	1011	ZZZ	N	20.00 - per game		na	
ADULT FLAG FOOTBALL OFFICIAL	S05	1010	ZZZ	N	20.00 - per game		na	
ADULT SOFTBALL OFFICIAL	S03	1012	ZZZ	N	15.00 - per game		na	
ADULT VOLLEYBALL OFFICIAL	S06	1009	ZZZ	N	16.00 - per game		na	
AIRPORT MANAGER	D76	1036	220	E	27.88	44.61	0%	
AIRPORT OPERATIONS COORDINATOR	A77	1043	210	E	17.12	27.39	0%	
AIRPORT OPERATIONS OFFICER	W08	1512	116	N	16.72	23.58	0%	
AIRPORT SYSTEMS DIRECTOR	F76	1033	309	E	53.38	88.08	0%	
ALARM ENFORCEMENT TECHNICIAN	W24	1490	115	N	15.92	22.46	0%	
ANIMAL CONTROL OFFICER	W50	1493	114	N	15.16	21.38	0%	
ANIMAL CONTROL OFFICER, SENIOR	W52	1494	116	N	16.72	23.58	0%	
ANIMAL CRUELTY INVESTIGATOR	W54	1495	118	N	18.43	25.99	0%	
ANIMAL SHELTER TECHNICIAN	N63	1416	109	N	11.87	16.74	0%	
ARBORIST	N61	1415	109	N	11.87	16.74	0%	
ARCHITECTURAL SERVICES MANAGER	D59	1208	223	E	32.27	51.63	0%	
ASSISTANT POOL MANAGER	S88	1477	ZZZ	N	10.30	11.33	0%	
ASSOCIATE PLANNER	K16	1359	116	N	16.72	23.58	0%	
ASST ACCOUNTING MANAGER/CONTROLLER	D11	1172	221	E	29.27	46.83	0%	
ASST AIRPORT SYSTEMS DIRECTOR	E67	1252	303	E	38.73	63.90	0%	
ASST BUDGET & MGT SERVICES DIRECTOR	E07	1232	303	E	38.73	63.90	0%	
ASST BUILDING OFFICIAL	G17	1294	219	E	26.55	42.48	0%	
ASST CITY ATTORNEY I	C34	1007	221	E	29.27	46.83	0%	
ASST CITY ATTORNEY II	C44	1509	223	E	32.27	51.63	0%	
ASST CITY ATTORNEY, SENIOR	C36	1037	226	E	37.35	59.76	0%	
ASST CITY AUDITOR	E16	1236	303	E	38.73	63.90	0%	
ASST CITY MANAGER	F05	1263	311	E	58.58	96.66	0%	
ASST CITY SECRETARY	E10	1233	303	E	38.73	63.90	0%	
ASST CITY TREASURER	G13	1292	215	E	21.85	34.96	0%	
ASST CODE COMPLIANCE DIRECTOR	E20	1239	303	E	38.73	63.90	0%	
ASST COMMUNICATION SHIFT SUPERVISOR	W17	1485	121	N	21.33	30.09	0%	
ASST COMMUNITY RELATIONS DIRECTOR	E36	1244	303	E	38.73	63.90	0%	
ASST CUSTOMER SERVICE MANAGER	A92	1071	215	E	21.85	34.96	0%	
ASST ECONOMIC/COMMUNITY DEVELOPMENT DIR	E18	1238	303	E	38.73	63.90	0%	
ASST ENVIRONMENTAL MANAGEMENT DIRECTOR	E41	1246	305	E	42.60	70.29	0%	
ASST EQUIPMENT SERVICES DIRECTOR	E39	1245	303	E	38.73	63.90	0%	
ASST FIELD OPERATIONS SUPERVISOR	A43	1059	214	E	20.81	33.30	0%	
ASST FINANCE DIRECTOR	E12	1234	303	E	38.73	63.90	0%	
ASST FIRE DIRECTOR	E05	1504	305	E	42.60	70.29	0%	
ASST GOLF PROFESSIONAL	K60	1381	114	N	15.16	21.38	0%	
ASST GOVERNMENTAL AFFAIRS COORDINATOR	E65	1251	305	E	42.60	70.29	0%	
ASST HOUSING DIRECTOR	E47	1247	303	E	38.73	63.90	0%	
ASST HUMAN RESOURCES DIRECTOR	E25	1240	303	E	38.73	63.90	0%	
ASST IT SOLUTIONS DIRECTOR	E80	1255	305	E	42.60	70.29	0%	
ASST IT SOLUTIONS DIRECTOR-BUSINESS SERVICES	E81	1256	303	E	38.73	63.90	0%	
ASST LIBRARY DIRECTOR	E83	1257	303	E	38.73	63.90	0%	
ASST MUNICIPAL COURT SERVICES DIR	E29	1241	303	E	38.73	63.90	0%	
ASST PARKS/COMMUNITY SERVICES DIRECTOR	E60	1250	305	E	42.60	70.29	0%	
ASST PARTS/MATERIALS SUPERVISOR	P30	1435	117	N	17.55	24.76	0%	
ASST PLANNING AND DEVELOPMENT DIRECTOR	E57	1249	303	E	38.73	63.90	0%	
ASST PLANS EXAMINER SUPERVISOR	A29	1053	215	E	21.85	34.96	0%	

TITLE/CLASSIFICATION	PEOPLE SOFT							Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum		
ASST POLICE DIRECTOR	E14	1235	305	E	42.60	70.29	0%	
ASST PUBLIC FACILITIES/EVENTS DIRECTOR	E78	1254	303	E	38.73	63.90	0%	
ASST PUBLIC FACILITIES/EVENTS MARKETING DIR	E74	1253	301	E	30.97	51.10	0%	
ASST PUBLIC SAFETY SUPPORT MANAGER	G72	1321	220	E	27.88	44.61	0%	
ASST SURVEY SUPERINTENDENT	G47	1306	218	E	25.29	40.46	0%	
ASST TO CITY MANAGER	F01	1260	301	E	30.97	51.10	0%	
ASST TO THE MAYOR	D02	1165	213	E	19.82	31.71	0%	
ASST TPW SUPERINTENDENT	G48	1307	219	E	26.55	42.48	0%	
ASST TRANSPORTATION/PUBLIC WORKS DIR	E49	1248	305	E	42.60	70.29	0%	
ASST WATER DIRECTOR	E90	1258	305	E	42.60	70.29	0%	
ASST WATER SYSTEMS PLANT SUPERVISOR	A93	1072	213	E	19.82	31.71	0%	
ASST WATER SYSTEMS SUPERINTENDENT	A96	1074	219	E	26.55	42.48	0%	
ATHLETIC COORDINATOR	G64	1314	216	E	22.94	36.70	0%	
ATHLETICS PROGRAM ASSISTANT	S10	1515	ZZZ	N	11.00 - per hour		na	
AUDIO/VISUAL SPECIALIST	N80	1422	110	N	12.46	17.58	0%	
AUDIT INVESTIGATOR	C13	1132	219	E	26.55	42.48	0%	
AUDIT MANAGER	D35	1189	223	E	32.27	51.63	0%	
AUDITOR	C14	1133	215	E	21.85	34.96	0%	
AUDITOR, SENIOR	C16	1134	217	E	24.09	38.54	0%	
AUTO BODY REPAIRER	N52	1411	113	N	14.44	20.37	0%	
BENEFITS ADMINISTRATOR	D22	1179	226	E	37.35	59.76	0%	
BUDGET MANAGER	D10	1171	223	E	32.27	51.63	0%	
BUDGET OFFICER	F15	1506	305	E	42.60	70.29	0%	
BUILDING OFFICIAL	D33	1188	227	E	39.22	62.75	0%	
BUILDING SERVICES SUPERVISOR	A41	1057	216	E	22.94	36.70	0%	
BUSINESS DIVERSITY COORDINATOR	D01	1164	219	E	26.55	42.48	0%	
BUSINESS/COMMUNITY DEVELOPMENT COORDINATO	D05	1167	220	E	27.88	44.61	0%	
BUSINESS/COMMUNITY DEVELOPMENT MANAGER	D04	1166	223	E	32.27	51.63	0%	
BUYER	B31	1095	212	E	18.88	30.21	0%	
BUYER, SENIOR	B32	1096	215	E	21.85	34.96	0%	
CABLE PRODUCER/DIRECTOR	B89	1046	210	E	17.12	27.39	0%	
CABLE SERVICES SUPERVISOR	G89	1329	215	E	21.85	34.96	0%	
CAPITAL PROJECTS MANAGER	D09	1170	225	E	35.57	56.91	0%	
CHEMIST	B96	1124	213	E	19.82	31.71	0%	
CHEMIST, SENIOR	B98	1125	216	E	22.94	36.70	0%	
CHIEF DEPUTY CITY MARSHAL	A21	1051	219	E	26.55	42.48	0%	
CHIEF HELICOPTER PILOT	D70	1217	219	E	26.55	42.48	0%	
CHIEF JUDGE	AJ1	1080	307	E	48.55	80.11	0%	
CITY ATTORNEY	AE3	1042	318	E	72.14	119.03	0%	
CITY AUDITOR	AE5	1078	307	E	48.55	80.11	0%	
CITY COUNCIL MEMBER	O03	1017	ZZZ	E	25,000		0%	
CITY FORESTER	G65	1315	221	E	29.27	46.83	0%	
CITY MANAGER	AE1	1077	318	E	72.14	119.03	0%	
CITY MARSHAL	E31	1243	303	E	38.73	63.90	0%	
CITY SECRETARY	AE7	1079	307	E	48.55	80.11	0%	
CITY TRAFFIC ENGINEER	D47	1198	226	E	37.35	59.76	0%	
CITY TREASURER	D14	1173	223	E	32.27	51.63	0%	
CLERICAL SUPERVISOR	A14	1048	208	E	15.52	24.83	0%	
CLERK OF MUNICIPAL COURT	E30	1242	303	E	38.73	63.90	0%	
CODE COMPLIANCE DIRECTOR	F23	1270	307	E	48.55	80.11	0%	
CODE COMPLIANCE OFFICER	W20	1487	117	N	17.55	24.76	0%	
CODE COMPLIANCE OFFICER, SENIOR	W22	1489	120	N	20.31	28.65	0%	
CODE COMPLIANCE SUPERINTENDENT	D38	1191	219	E	26.55	42.48	0%	
CODE COMPLIANCE SUPERVISOR	A36	1056	217	E	24.09	38.54	0%	
CODE COMPLIANCE TECHNICIAN	W21	1488	112	N	13.75	19.39	0%	
COMMUNICATION COORDINATOR	C02	1126	221	E	29.27	46.83	0%	
COMMUNICATION SHIFT SUPERVISOR	W18	1486	122	N	22.40	31.60	0%	
COMMUNICATIONS OFFICER	C24	1505	216	E	22.94	36.70	0%	
COMMUNITY RELATIONS DIRECTOR	F36	1273	307	E	48.55	80.11	0%	
COMMUNITY CENTER AIDE	N55	1412	109	N	11.87	16.74	0%	
COMMUNITY CENTER COORDINATOR	G62	1312	218	E	25.29	40.46	0%	
COMMUNITY CENTER SUPERVISOR	A69	1065	215	E	21.85	34.96	0%	
COMMUNITY COUNSELOR	C61	1150	213	E	19.82	31.71	0%	

TITLE/CLASSIFICATION	PEOPLE SOFT							Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum		
COMMUNITY HEALTH SUPERVISOR	G68	1317	215	E	21.85	34.96	0%	
COMMUNITY OUTREACH WORKER	J50	1345	108	N	11.30	15.94	0%	
COMMUNITY SERVICES MANAGER	D67	1214	222	E	30.73	49.17	0%	
CONSERVATION SPECIALIST	B55	1109	215	E	21.85	34.96	0%	
CONSTRUCTION INSPECTION SUPERVISOR	G45	1305	218	E	25.29	40.46	0%	
CONSTRUCTION INSPECTOR I	K27	1366	116	N	16.72	23.58	0%	
CONSTRUCTION INSPECTOR II	K29	1367	119	N	19.34	27.28	0%	
CONSTRUCTION INSPECTOR, SENIOR	P29	1434	121	N	21.33	30.09	0%	
CONSTRUCTION SUPERINTENDENT	D31	1187	220	E	27.88	44.61	0%	
CONSUMER HEALTH SPECIALIST	K53	1378	119	N	19.34	27.28	0%	
CONSUMER HEALTH SPECIALIST, SENIOR	K54	1379	120	N	20.31	28.65	0%	
CONTRACT COMPLIANCE SPECIALIST	B43	1105	212	E	18.88	30.21	0%	
CONTRACT COMPLIANCE SPECIALIST, SENIOR	B45	1106	216	E	22.94	36.70	0%	
CONTRACT COMPLIANCE TECHNICIAN	K43	1375	111	N	13.09	18.46	0%	
CONTRACT SERVICES ADMINISTRATOR	D27	1184	221	E	29.27	46.83	0%	
COUNCIL AIDE	O05	1016	ZZZ	E	24.76		0%	
COURIER	N12	1400	114	N	15.16	21.38	0%	
COURT INTERPRETER	K08	1355	115	N	15.92	22.46	0%	
COURT REPORTER	K05	1353	118	N	18.43	25.99	0%	
CRIME ANALYST	B79	1119	212	E	18.88	30.21	0%	
CRIME LAB QA COORDINATOR	G71	1320	220	E	27.88	44.61	0%	
CRIMINAL INTELLIGENCE ANALYST	B30	1094	221	E	29.27	46.83	0%	
CROSS CONNECTION TECHNICIAN	N92	1425	115	N	15.92	22.46	0%	
CROSS CONNECTION TECHNICIAN SUPERVISOR	A13	1513	215	E	21.85	34.96	0%	
CUSTODIAL SERVICES SUPERVISOR	P81	1451	112	N	13.75	19.39	0%	
CUSTODIAN	N23	1020	107	N	10.76	15.18	0%	
CUSTOMER SERVICE INFORMATION SPECIALIST	J33	1340	116	N	16.72	23.58	0%	
CUSTOMER SERVICE MANAGER	D92	1227	219	E	26.55	42.48	0%	
CUSTOMER SERVICE REPRESENTATIVE I	J30	1023	111	N	13.09	18.46	0%	
CUSTOMER SERVICE REPRESENTATIVE II	J32	1339	112	N	13.75	19.39	0%	
CUSTOMER SERVICE REPRESENTATIVE, SENIOR	P14	1430	114	N	15.16	21.38	0%	
CUSTOMER SERVICE SUPERVISOR	A90	1070	213	E	19.82	31.71	0%	
DATA REPORTING SHIFT SUPERVISOR	A74	1067	211	E	17.98	28.77	0%	
DATA REPORTING TECHNICIAN	J70	1346	113	N	14.44	20.37	0%	
DATA REPORTING TECHNICIAN, SENIOR	P70	1446	115	N	15.92	22.46	0%	
DATA REPORTING UNIT SUPERVISOR	A72	1066	213	E	19.82	31.71	0%	
DATABASE ADMINISTRATOR	C91	1160	112	E	29.27	49.76	0%	
DEPUTY CHIEF JUDGE	AJ3	1081	224	E	33.88	54.21	0%	
DEPUTY CITY ATTORNEY	E13	1035	307	E	48.55	80.11	0%	
DEPUTY CITY MARSHAL	W07	1047	120	N	20.31	28.65	0%	
DEPUTY CITY MARSHAL, SENIOR	W09	1481	123	N	23.53	33.18	0%	
DEPUTY COURT CLERK	A23	1052	215	E	21.85	34.96	0%	
DEPUTY DEPARTMENT DIRECTOR	E92	1259	307	E	48.55	80.11	0%	
DEPUTY DIRECTOR -PROGRAM MANAGEMENT OFFICE	H05	1519	233	E	52.55	84.08	0%	
DEVELOPMENT GAS WELL INSPECTOR	K39	1373	120	N	20.31	28.65	0%	
DEVELOPMENT INSPECTION SUPERVISOR	A34	1055	216	E	22.94	36.70	0%	
DEVELOPMENT INSPECTOR	K38	1372	118	N	18.43	25.99	0%	
DEVELOPMENT INSPECTOR, SENIOR	P38	1438	119	N	19.34	27.28	0%	
DEVELOPMENT PROJECT COORDINATOR	G40	1303	217	E	24.09	38.54	0%	
DEVELOPMENT SERVICES ADMINISTRATOR	D36	1190	223	E	32.27	51.63	0%	
DIRECTOR - PROGRAM MANAGEMENT OFFICE	F16	1518	309	E	53.38	88.08	0%	
DISTRICT SUPERINTENDENT	D61	1210	222	E	30.73	49.17	0%	
DROP OFF OPERATOR	N21	1402	113	N	14.44	20.37	0%	
DROVER	N68	1417	111	N	13.09	18.46	0%	
ECONOMIC DEVELOPMENT MANAGER	H02	1510	225	E	35.57	56.91	0%	
ECONOMIC DEVELOPMENT SPECIALIST	C07	1128	215	E	21.85	34.96	0%	
EDP AUDIT MANAGER	H04	1516	225	E	25.29	40.46	0%	
EDP AUDITOR	C28	1511	221	E	29.27	46.83	0%	
ELECTRONICS TECHNICIAN	K72	1384	112	N	13.75	19.39	0%	
ELECTRONICS TECHNICIAN, SENIOR	P72	1447	114	N	15.16	21.38	0%	
ELIGIBILITY SPECIALIST	K20	1361	112	N	13.75	19.39	0%	
EMERGENCY MANAGEMENT COORDINATOR	D74	1219	220	E	27.88	44.61	0%	
EMERGENCY MANAGEMENT OFFICER I	B26	1091	212	E	18.88	30.21	0%	

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TITLE/CLASSIFICATION	PEOPLE SOFT				Range		
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum	Adjustment
EMERGENCY MANAGEMENT OFFICER II	B27	1092	216	E	22.94	36.70	0%
EMERGENCY MANAGEMENT OFFICER, SENIOR	B29	1093	218	E	25.29	40.46	0%
ENGINEERING MANAGER	D45	1196	225	E	35.57	56.91	0%
ENGINEERING PROGRAM ADMINISTRATOR	G31	1298	221	E	29.27	46.83	0%
ENGINEERING TECHNICIAN I	K30	1368	114	N	15.16	21.38	0%
ENGINEERING TECHNICIAN II	K32	1369	117	N	17.55	24.76	0%
ENGINEERING TECHNICIAN, SENIOR	P32	1436	120	N	20.31	28.65	0%
ENVIRONMENTAL MANAGEMENT DIRECTOR	F56	1278	307	E	48.55	80.11	0%
ENVIRONMENTAL PROGRAM MANAGER	D56	1206	222	E	30.73	49.17	0%
ENVIRONMENTAL SPECIALIST	K19	1360	120	N	20.31	28.65	0%
ENVIRONMENTAL SPECIALIST, SENIOR	B57	1110	217	E	24.09	38.54	0%
ENVIRONMENTAL SUPERVISOR	G56	1311	220	E	27.88	44.61	0%
EQUIPMENT COORDINATOR	K73	1385	117	N	17.55	24.76	0%
EQUIPMENT OPERATOR	N25	1403	113	N	14.44	20.37	0%
EQUIPMENT OPERATOR, SENIOR	P27	1433	114	N	15.16	21.38	0%
EQUIPMENT SERVICES CREWLEADER	P41	1439	119	N	19.34	27.28	0%
EQUIPMENT SERVICES DIRECTOR	F41	1274	309	E	53.38	88.08	0%
EQUIPMENT SERVICES MANAGER	G43	1304	220	E	27.88	44.61	0%
EQUIPMENT SERVICES MECHANIC I	N47	1409	111	N	13.09	18.46	0%
EQUIPMENT SERVICES MECHANIC II	N49	1410	114	N	15.16	21.38	0%
EQUIPMENT SERVICES MECHANIC, SENIOR	P50	1442	117	N	17.55	24.76	0%
EQUIPMENT SERVICES SUPERVISOR	A42	1058	217	E	24.09	38.54	0%
EQUIPMENT SERVICES TECHNICIAN	K48	1377	109	N	11.87	16.74	0%
EXECUTIVE PROGRAM ADMINISTRATOR	H07	1520	233	E	52.55	84.08	0%
EXECUTIVE SECRETARY	J16	1337	116	N	16.72	23.58	0%
EXECUTIVE SECRETARY TO MAYOR/COUNCIL	J18	1338	117	N	17.55	24.76	0%
EXTRA HELP (N or E Depending on Shadow Class)	S01	1014	ZZZ	N or E	varies		0%
FACILITIES MANAGER	D43	1194	225	E	35.57	56.91	0%
FIELD OPERATIONS CREWLEADER	P43	1015	117	N	17.55	24.76	0%
FIELD OPERATIONS SUPERINTENDENT	D44	1195	221	E	29.27	46.83	0%
FIELD OPERATIONS SUPERVISOR	A45	1060	217	E	24.09	38.54	0%
FIELD SERVICES REPRESENTATIVE	J34	1341	112	N	13.75	19.39	0%
FINANCE DIRECTOR	F14	1269	309	E	53.38	88.08	0%
FINANCIAL REPORTING COORDINATOR	G11	1290	220	E	27.88	44.61	0%
FINANCIAL SERVICES MANAGER	D19	1176	223	E	32.27	51.63	0%
FIRE BATTALION CHIEF	Y05	1028	Y05	E	set by contract		
FIRE CADET	S98	1479	ZZZ	N	9.98		na
FIRE CAPTAIN	Y04	1029	Y04	N	set by contract		
FIRE CHIEF	F72	1034	309	E	set by contract		
FIRE DEPUTY CHIEF	Y11	1027	Y11	E	set by contract		
FIRE ENGINEER	Y02	1031	Y02	N	set by contract		
FIRE FIGHTER	Y01	1032	Y01	N	set by contract		
FIRE LIEUTENANT	Y03	1030	Y03	N	set by contract		
FIRE PROTECTION SPECIALIST	C41	1141	218	E	25.29	40.46	0%
FIRE TRAINEE	Y17	1026	Y17	N	17.91		na
FOOD AND BEVERAGE ATTENDANT	J86	1349	100	N	7.65	10.79	0%
FOOD AND BEVERAGE ATTENDANT, SENIOR	J87	1350	104	N	9.30	13.12	0%
FORENSIC DIVISION MANAGER	D28	1185	223	E	32.27	51.63	0%
FORENSIC SCIENTIST	C72	1151	215	E	21.85	34.96	0%
FORENSIC SCIENTIST, SENIOR	C74	1152	218	E	25.29	40.46	0%
GARDENER	N56	1413	112	N	13.75	19.39	0%
GARDENER, SENIOR	P56	1444	114	N	15.16	21.38	0%
GAS WELL LEASE MANAGER	D95	1229	222	E	30.73	49.17	0%
GOLF CART ATTENDANT	J88	1351	100	N	7.65	10.79	0%
GOLF COURSE MAINT/OPERATIONS SUPERINTENDEN	D66	1213	221	E	29.27	46.83	0%
GOLF PROFESSIONAL	A63	1064	216	E	22.94	36.70	0%
GOLF SHOP ATTENDANT	J82	1347	109	N	11.87	16.74	0%
GOLF SHOP CLERK	J91	1352	102	N	8.44	11.90	0%
GOVERNMENTAL AFFAIRS COORDINATOR	F04	1262	307	E	48.55	80.11	0%
GOVERNMENTAL AFFAIRS LIAISON	G15	1293	226	E	37.35	59.76	0%
GRADUATE ENGINEER	C43	1142	217	E	24.09	38.54	0%
GRANTS MANAGER	D08	1169	221	E	29.27	46.83	0%
GRANTS SPECIALIST	B60	1039	213	E	19.82	31.71	0%

TITLE/CLASSIFICATION	PEOPLE SOFT						Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum	
GRAPHIC ARTIST	K12	1357	117	N	17.55	24.76	0%
GRAPHIC ARTIST, SENIOR	K24	1363	119	N	19.34	27.28	0%
GREENHOUSE ATTENDANT	N58	1414	112	N	13.75	19.39	0%
GROUND TRANSPORTATION COORDINATOR	G34	1300	218	E	25.29	40.46	0%
HEAD LIFEGUARD	S82	1475	ZZZ	N	9.27	10.30	0%
HEALTH OUTREACH MANAGER	D54	1204	220	E	27.88	44.61	0%
HEARING OFFICER	AJ7	1083	213	E	19.82	31.71	0%
HELICOPTER MECHANIC	N70	1419	122	N	22.40	31.60	0%
HELICOPTER PILOT	K70	1383	122	N	22.40	31.60	0%
HISTORICAL CURATOR	B69	1114	214	E	20.81	33.30	0%
HORSE TRAINER	W60	1496	112	N	13.75	19.39	0%
HORTICULTURE SUPERINTENDENT	D65	1212	221	E	29.27	46.83	0%
HOUSING & ECONOMIC DEVELOPMENT DIRECTOR	F09	1265	307	E	48.55	80.11	0%
HOUSING DEVELOPMENT SPECIALIST	B05	1085	216	E	22.94	36.70	0%
HOUSING DIRECTOR	F47	1275	309	E	53.38	88.08	0%
HOUSING PROGRAM MANAGER	D29	1186	222	E	30.73	49.17	0%
HOUSING PROGRAM SUPERVISOR	G29	1297	216	E	22.94	36.70	0%
HOUSING REHABILITATION TECHNICIAN I	K23	1362	114	N	15.16	21.38	0%
HOUSING REHABILITATION TECHNICIAN II	K25	1364	116	N	16.72	23.58	0%
HRI SPECIALIST	C25	1139	105	E	20.81	35.38	0%
HUMAN RELATIONS MANAGER	D80	1222	222	E	30.73	49.17	0%
HUMAN RELATIONS SPECIALIST	B41	1103	216	E	22.94	36.70	0%
HUMAN RELATIONS SPECIALIST, SENIOR	B42	1104	218	E	25.29	40.46	0%
HUMAN RESOURCES ANALYST	B21	1088	215	E	21.85	34.96	0%
HUMAN RESOURCES ANALYST, SENIOR	B23	1089	217	E	24.09	38.54	0%
HUMAN RESOURCES CONSULTANT	B25	1090	220	E	27.88	44.61	0%
HUMAN RESOURCES COORDINATOR	G25	1296	220	E	27.88	44.61	0%
HUMAN RESOURCES DIRECTOR	F25	1271	309	E	53.38	88.08	0%
HUMAN RESOURCES MANAGER	D23	1180	223	E	32.27	51.63	0%
HUMAN SERVICES COORDINATOR	G67	1316	215	E	21.85	34.96	0%
HUMAN SERVICES MANAGER	D68	1215	220	E	27.88	44.61	0%
HUMAN SERVICES SPECIALIST	K10	1356	115	N	15.92	22.46	0%
HUMAN SERVICES SPECIALIST, SENIOR	B33	1097	211	E	17.98	28.77	0%
IDENTIFICATION TECHNICIAN	W62	1497	113	N	14.44	20.37	0%
IDENTIFICATION TECHNICIAN, SENIOR	W63	1498	115	N	15.92	22.46	0%
INDUSTRIAL SEWING TECHNICIAN	N07	1399	112	N	13.75	19.39	0%
INFRASTRUCTURE QUALITY CONTROL SPECIALIST	C04	1127	217	E	24.09	38.54	0%
INSTRUMENTATION/ELECTRICAL SUPERVISOR	A99	1076	216	E	22.94	36.70	0%
INSTRUMENTATION/ELECTRICAL TECHNICIAN	K90	1394	116	N	16.72	23.58	0%
INSTRUMENTATION/ELECTRICAL TECHNICIAN, SENIOR	P94	1454	118	N	18.43	25.99	0%
INTOXILYZER OPERATOR	W64	1499	113	N	14.44	20.37	0%
IT BUSINESS PLANNER	G78	1322	109	E	25.29	42.99	0%
IT BUSINESS PLANNER, SENIOR	G79	1323	111	E	27.88	47.40	0%
IT BUSINESS SYSTEMS COORDINATOR	G81	1325	109	E	25.29	42.99	0%
IT COMMUNICATIONS CONSULTANT	G83	1326	107	E	22.94	39.00	0%
IT COMMUNICATIONS TECHNICIAN	K85	1391	119	N	19.34	27.28	0%
IT COMMUNICATIONS TECHNICIAN, SENIOR	P87	1453	121	N	21.33	30.09	0%
IT LEAD BUSINESS PLANNER	G80	1324	113	E	30.73	52.24	0%
IT LEAD PROGRAMMER/ANALYST	C90	1159	113	E	30.73	52.24	0%
IT OPERATIONS SPECIALIST	K81	1388	112	N	13.75	19.39	0%
IT OPERATIONS SPECIALIST, SENIOR	P83	1452	116	N	16.72	23.58	0%
IT PC SUPPORT SPECIALIST	K79	1387	118	N	18.43	25.99	0%
IT PROGRAMMER/ANALYST I	C85	1156	104	E	19.82	33.69	0%
IT PROGRAMMER/ANALYST II	C87	1157	107	E	22.94	39.00	0%
IT PROGRAMMER/ANALYST, SENIOR	C89	1158	110	E	26.55	45.14	0%
IT PROJECT CONSULTANT	G86	1327	114	E	32.27	54.86	0%
IT QUALITY ASSURANCE COORDINATOR	G88	1328	110	E	26.55	45.14	0%
IT SERVICES SPECIALIST	K83	1389	116	N	16.72	23.58	0%
IT SERVICES SPECIALIST, SENIOR	K84	1390	118	N	18.43	25.99	0%
IT SOLUTIONS DIRECTOR	F80	1283	309	E	53.38	88.08	0%
IT SOLUTIONS MANAGER	D81	1223	113	E	30.73	52.24	0%
IT SOLUTIONS MANAGER, SENIOR	D83	1224	114	E	32.27	54.86	0%
IT SOLUTIONS SUPERVISOR	A81	1069	213	E	19.82	31.71	0%

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TITLE/CLASSIFICATION	PEOPLE SOFT						Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum	
IT TECHNICAL SUPPORT ANALYST I	C81	1153	I03	E	18.88	32.10	0%
IT TECHNICAL SUPPORT ANALYST II	C83	1154	I06	E	21.85	37.15	0%
IT TECHNICAL SUPPORT ANALYST, SENIOR	C84	1155	I09	E	25.29	42.99	0%
IT TECHNICIAN	K88	1393	I12	N	13.75	19.39	0%
JOB CARVING - OFFICE AIDE I	S60	1470	ZZZ	N	7.47		na
JOB CARVING - OFFICE AIDE II	S61	1471	ZZZ	N	8.24		na
JOB CARVING - SR OFFICE AIDE	S62	1472	ZZZ	N	9.06		na
JURY COORDINATOR	K07	1354	I15	N	15.92	22.46	0%
LABOR RELATIONS MANAGER	D93	1228	223	E	32.27	51.63	0%
LABORATORY ASST	K55	1380	I11	N	13.09	18.46	0%
LABORATORY SUPERVISOR	G54	1310	217	E	24.09	38.54	0%
LAKE WORTH COORDINATOR	C92	1161	217	E	24.09	38.54	0%
LAND AGENT	B38	1101	215	E	21.85	34.96	0%
LAND AGENT, SENIOR	B40	1102	218	E	25.29	40.46	0%
LANDSCAPE ARCHITECT	C53	1146	215	E	21.85	34.96	0%
LANDSCAPE ARCHITECT SUPERVISOR	G63	1313	220	E	27.88	44.61	0%
LANDSCAPE ARCHITECT, SENIOR	C55	1147	217	E	24.09	38.54	0%
LATENT PRINT EXAMINER	W67	1501	I24	N	24.70	34.84	0%
LATENT PRINT TECHNICIAN	W66	1500	I16	N	16.72	23.58	0%
LEGAL SECRETARY	J10	1334	I14	N	15.16	21.38	0%
LIBRARIAN	B83	1120	212	E	18.88	30.21	0%
LIBRARIAN MANAGER	D69	1216	221	E	29.27	46.83	0%
LIBRARIAN SUPERVISOR	G70	1319	218	E	25.29	40.46	0%
LIBRARIAN, SENIOR	B85	1121	215	E	21.85	34.96	0%
LIBRARY ASSISTANT I	K78	1386	I13	N	14.44	20.37	0%
LIBRARY ASSISTANT II	K86	1392	I15	N	15.92	22.46	0%
LIBRARY DIRECTOR	F83	1284	309	E	53.38	88.08	0%
LIBRARY MATERIALS COORDINATOR	B87	1122	219	E	26.55	42.48	0%
LIBRARY PAGE	J83	1348	I07	N	10.76	15.18	0%
LIFEGUARD	S81	1474	ZZZ	N	8.50	9.53	0%
LOAN SERVICES REPRESENTATIVE	K26	1365	I17	N	17.55	24.76	0%
LOAN SERVICES REPRESENTATIVE, SENIOR	B03	1084	213	E	19.82	31.71	0%
M/WBE PROGRAM COORDINATOR	D07	1168	219	E	26.55	42.48	0%
MAINTENANCE WORKER	N20	1021	I09	N	11.87	16.74	0%
MAINTENANCE WORKER, SENIOR	P21	1431	I10	N	12.46	17.58	0%
MANAGEMENT ANALYST I	B14	1087	213	E	19.82	31.71	0%
MANAGEMENT ANALYST II	B16	1040	217	E	24.09	38.54	0%
MANAGEMENT ANALYST, SENIOR	D21	1178	221	E	29.27	46.83	0%
MAYOR	O01	1018	ZZZ	E	29,000		0%
MAYOR PRO TEM	O02	1428	ZZZ	E	25,000		0%
MEDIA SERVICES SPECIALIST	K35	1371	I17	N	17.55	24.76	0%
METER SERVICES TECHNICIAN	N90	1424	I12	N	13.75	19.39	0%
MICROBIOLOGIST	B61	1111	213	E	19.82	31.71	0%
MICROBIOLOGIST, SENIOR	B63	1112	216	E	22.94	36.70	0%
MUNICIPAL COURT SERVICES DIRECTOR	F30	1272	307	E	48.55	80.11	0%
MUNICIPAL JUDGE	AJ5	1082	222	E	30.73	49.17	0%
NATURAL SCIENTIST	B70	1115	214	E	20.81	33.30	0%
NATURAL SCIENTIST SUPERVISOR	B72	1116	217	E	24.09	38.54	0%
NATURE CENTER MANAGER	D51	1202	221	E	29.27	46.83	0%
OFFICE ASSISTANT I	J03	1333	I08	N	11.30	15.94	0%
OFFICE ASSISTANT II	J05	1025	I09	N	11.87	16.74	0%
PARKS/COMMUNITY SERVICES DIRECTOR	F60	1280	309	E	53.38	88.08	0%
PARTS EXPEDITER	J45	1344	I13	N	14.44	20.37	0%
PARTS/MATERIALS SUPERVISOR	A18	1050	214	E	20.81	33.30	0%
PESTICIDE APPLICATOR	N69	1418	I12	N	13.75	19.39	0%
PLANNER	C57	1148	214	E	20.81	33.30	0%
PLANNER, SENIOR	C59	1149	219	E	26.55	42.48	0%
PLANNING AND DEVELOPMENT DIRECTOR	F57	1279	307	E	48.55	80.11	0%
PLANNING ASST	K14	1358	I16	N	16.72	23.58	0%
PLANNING MANAGER	D58	1207	221	E	29.27	46.83	0%
PLANS EXAMINER	K34	1370	I19	N	19.34	27.28	0%
PLANS EXAMINER SUPERVISOR	A32	1054	216	E	22.94	36.70	0%
PLANS EXAMINER, SENIOR	P36	1437	I21	N	21.33	30.09	0%

TITLE/CLASSIFICATION	PEOPLE SOFT				Minimum	Maximum	Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA			
POLICE CADET	S99	1480	ZZZ	N	9.98		na
POLICE CAPTAIN	X09	1005	X09		set by contract		
POLICE CHIEF	F70	1281	309	E	53.38	88.08	0%
POLICE CORPORAL	X04	1002	X04	N	set by contract		
POLICE DEPUTY CHIEF	X10	1006	305	E	42.60	63.50	0%
POLICE EMPLOYMENT SPECIALIST	G07	1288	216	E	22.94	36.70	0%
POLICE LIEUTENANT	X08	1004	X08	N	set by contract		
POLICE OFFICER	X03	1001	X03	N	set by contract		
POLICE RANGE TECHNICIAN	W68	1502	110	N	12.46	17.58	0%
POLICE SERGEANT	X07	1003	X07	N	set by contract		
POLICE TRAINEE	X17	1000	X17	N	17.97		0%
POLYGRAPH EXAMINER	W70	1503	124	N	24.70	34.84	0%
POOL ATTENDANT	S80	1473	ZZZ	N	7.47	8.50	0%
POOL/LIFEGUARD MANAGER	S89	1478	ZZZ	N	11.59	12.62	0%
PROFESSIONAL ENGINEER	C45	1143	220	E	27.88	44.61	0%
PROFESSIONAL ENGINEER, SENIOR	C49	1144	223	E	32.27	51.63	0%
PROJECT CONTROLS SPECIALIST	C39	1507	214	E	20.81	33.30	0%
PROJECT CONTROLS SPECIALIST, SENIOR	C40	1508	217	E	24.09	38.54	0%
PROJECT MANAGEMENT INFORMATION SYSTEMS SPE	H03	1517	108	E	24.09	40.95	0%
PROPERTY CONTROL ATTENDANT	N14	1401	112	N	13.75	19.39	0%
PROPERTY CONTROL SPECIALIST	J43	1343	113	N	14.44	20.37	0%
PROPERTY CONTROL SPECIALIST, SENIOR	P74	1448	115	N	15.92	22.46	0%
PROPERTY CONTROL SUPERVISOR	A16	1049	213	E	19.82	31.71	0%
PROSECUTING ATTORNEY	C30	1038	219	E	26.55	42.48	0%
PUBLIC EDUCATION PROGRAM COORDINATOR	G32	1299	216	E	22.94	36.70	0%
PUBLIC EDUCATION SPECIALIST	B34	1098	212	E	18.88	30.21	0%
PUBLIC EVENTS ATTENDANT	N78	1420	108	N	11.30	15.94	0%
PUBLIC EVENTS COORDINATOR	P78	1450	118	N	18.43	25.99	0%
PUBLIC EVENTS MANAGER	D79	1221	219	E	26.55	42.48	0%
PUBLIC FACILITIES/EVENTS DIRECTOR	F78	1282	309	E	53.38	88.08	0%
PUBLIC SAFETY COMMUNICATOR I	W12	1482	113	N	14.44	20.37	0%
PUBLIC SAFETY COMMUNICATOR II	W13	1483	116	N	16.72	23.58	0%
PUBLIC SAFETY COMMUNICATOR, SENIOR	W15	1484	119	N	19.34	27.28	0%
PUBLIC SAFETY SUPPORT MANAGER	D72	1218	223	E	32.27	51.63	0%
PURCHASING MANAGER	D16	1174	223	E	32.27	51.63	0%
PURCHASING SUPERVISOR	G18	1295	216	E	22.94	36.70	0%
QUALITY CONTROL SPECIALIST	B65	1113	213	E	19.82	31.71	0%
REAL PROPERTY MANAGER	D40	1193	220	E	27.88	44.61	0%
RECORDS ANALYST	C18	1135	213	E	19.82	31.71	0%
RECORDS ANALYST, SENIOR	C19	1136	215	E	21.85	34.96	0%
RECORDS MANAGER	D18	1175	222	E	30.73	49.17	0%
RECREATION PROGRAMMER	B78	1118	209	E	16.30	26.08	0%
RECREATION PROGRAMMER, SENIOR	B77	1117	211	E	17.98	28.77	0%
REGIONAL LIBRARIAN SUPERVISOR	G69	1318	219	E	26.55	42.48	0%
REGISTERED ARCHITECT	C51	1145	218	E	25.29	40.46	0%
REGULATORY/ENVIRONMENTAL COORDINATOR	D90	1226	222	E	30.73	49.17	0%
REPROGRAPHICS COORDINATOR	G38	1302	216	E	22.94	36.70	0%
REPROGRAPHICS TECHNICIAN	N03	1398	113	N	14.44	20.37	0%
REPROGRAPHICS TECHNICIAN, SENIOR	P05	1429	116	N	16.72	23.58	0%
RISK MANAGEMENT ANALYST	C21	1137	215	E	21.85	34.96	0%
RISK MANAGEMENT ANALYST, SENIOR	C23	1138	218	E	25.29	40.46	0%
RISK MANAGER	D20	1177	222	E	30.73	49.17	0%
SCHOOL CROSSING GUARD	S11	1458	ZZZ	N	7.49		0%
SCOREKEEPER	S02	1013	ZZZ	N	9.00 - per game		na
SECURITY GUARD	W40	1008	114	N	15.16	21.38	0%
SECURITY SUPERVISOR	A76	1068	212	E	18.88	30.21	0%
SENIOR CAPITAL PROJECTS OFFICER	H06	1521	228	E	41.19	59.76	0%
SIGNS FABRICATOR	N35	1407	110	N	12.46	17.58	0%
SKILLED TRADES TECHNICIAN I	N45	1019	114	N	15.16	21.38	0%
SKILLED TRADES TECHNICIAN II	N46	1408	116	N	16.72	23.58	0%
SKILLED TRADES TECHNICIAN, SENIOR	P47	1441	118	N	18.43	25.99	0%
SPECIAL ASSISTANT TO CITY MANAGER	B07	1086	213	E	19.82	31.71	0%
STAGEHAND	N79	1421	114	N	15.16	21.38	0%

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TITLE/CLASSIFICATION	PEOPLE SOFT							Range Adjustment
	Old Key	JOB CODE	GRADE	FLSA	Minimum	Maximum		
STAGEHAND CREWLEADER	P76	1449	117	N	17.55	24.76	0%	
STOCK CLERK	J41	1342	111	N	13.09	18.46	0%	
STREET SERVICES MANAGER	D49	1200	223	E	32.27	51.63	0%	
SURVEY SUPERINTENDENT	D46	1197	220	E	27.88	44.61	0%	
SURVEY SUPERVISOR	A47	1061	217	E	24.09	38.54	0%	
SURVEY TECHNICIAN	K40	1374	112	N	13.75	19.39	0%	
SURVEY TECHNICIAN, SENIOR	P45	1440	116	N	16.72	23.58	0%	
TEEN COURT COORDINATOR	G04	1287	210	E	17.12	27.39	0%	
TOP HAND	P68	1445	116	N	16.72	23.58	0%	
TPW SUPERINTENDENT	D48	1199	221	E	29.27	46.83	0%	
TRAFFIC CONTROL SUPERVISOR	W32	1492	120	N	20.31	28.65	0%	
TRAFFIC CONTROL TECHNICIAN	W30	1491	112	N	13.75	19.39	0%	
TRAFFIC SERVICES WORKER	N33	1406	109	N	11.87	16.74	0%	
TRAFFIC SYSTEMS CREWLEADER	P52	1443	119	N	19.34	27.28	0%	
TRAFFIC SYSTEMS SUPERVISOR	A49	1062	216	E	22.94	36.70	0%	
TRAFFIC SYSTEMS TECHNICIAN I	N30	1404	112	N	13.75	19.39	0%	
TRAFFIC SYSTEMS TECHNICIAN II	N32	1405	116	N	16.72	23.58	0%	
TRAINING SPECIALIST	B92	1123	213	E	19.82	31.71	0%	
TRANSPORTATION MANAGER	D39	1192	223	E	32.27	51.63	0%	
TRANSPORTATION/PUBLIC WORKS DIRECTOR	F49	1276	309	E	53.38	88.08	0%	
UTILITY ADMINISTRATOR	D25	1182	228	E	41.18	65.89	0%	
UTILITY LINE TECHNICIAN	K46	1376	114	N	15.16	21.38	0%	
UTILITY RATE ANALYST	C94	1162	214	E	20.81	33.30	0%	
UTILITY RATE ANALYST, SENIOR	C96	1163	219	E	26.55	42.48	0%	
VETERINARIAN	C38	1140	215	E	21.85	34.96	0%	
VETERINARIAN TECHNICIAN	K64	1382	113	N	14.44	20.37	0%	
VICTIM ASSISTANCE COORDINATOR	G36	1301	218	E	25.29	40.46	0%	
VICTIM ASSISTANCE SPECIALIST	B35	1099	210	E	17.12	27.39	0%	
VICTIM ASSISTANCE SPECIALIST, SENIOR	B36	1100	212	E	18.88	30.21	0%	
VITAL STATISTICS REGISTRAR	G99	1331	216	E	22.94	36.70	0%	
VOLUNTEER COORDINATOR	C09	1129	210	E	17.12	27.39	0%	
WATER DIRECTOR	F90	1285	309	E	53.38	88.08	0%	
WATER METER READER	N88	1423	110	N	12.46	17.58	0%	
WATER QUALITY MANAGER	D98	1231	220	E	27.88	44.61	0%	
WATER SAFETY INSTRUCTOR	S84	1476	ZZZ	N	10.30	11.33	0%	
WATER SERVICES SUPERVISOR	G90	1330	217	E	24.09	38.54	0%	
WATER SYSTEMS MECHANIC I	N94	1426	111	N	13.09	18.46	0%	
WATER SYSTEMS MECHANIC II	N96	1427	114	N	15.16	21.38	0%	
WATER SYSTEMS MECHANIC SUPERVISOR	A98	1075	214	E	20.81	33.30	0%	
WATER SYSTEMS MECHANIC, SENIOR	P98	1456	116	N	16.72	23.58	0%	
WATER SYSTEMS PLANT SUPERVISOR	A94	1073	216	E	22.94	36.70	0%	
WATER SYSTEMS SAMPLER	K94	1395	114	N	15.16	21.38	0%	
WATER SYSTEMS SUPERINTENDENT	D96	1230	222	E	30.73	49.17	0%	
WATER SYSTEMS TECHNICIAN I	K96	1396	111	N	13.09	18.46	0%	
WATER SYSTEMS TECHNICIAN II	K98	1397	114	N	15.16	21.38	0%	
WATER SYSTEMS TECHNICIAN, SENIOR	P96	1455	117	N	17.55	24.76	0%	
WEB MANAGING EDITOR	G02	1286	218	E	25.29	40.46	0%	
YOUTH ATHLETICS GAME OFFICIAL	S08	1457	ZZZ	N	15.00 per game		na	
YOUTH TRACK ASSISTANT	S09	1514	ZZZ	N	7.25 an hour		na	

Municipal Fee Schedule - FY2011	
Code Compliance	
Fiscal Management	
Mowing Fee	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Mowing Penalty	10%/Year on Amount Owed
Rental Registration (Multi-Family)	
Multi-Family Registration 1st Unit	\$24.00
Multi-Family Registration Per Additional Unit	\$10.00
Multi-Family Failed Periodic Inspection	\$25.00/unit
Multi-Family Re-inspection	\$25.00
Single Family and Duplexes	
Voluntary Registration	Free
Mandatory Registration	\$200.00 1st year
Mandatory Registration	\$100.00 2nd year
Administrative Fee	15% of total due
Substandard Building	
Demolition	
Admin Fee	\$300.00
Contractor Cost	Cost of Abatement
Trash	
Admin Fee	\$200.00
Contractor Cost	Cost of Abatement
Securing Vacant Structures	
Admin Fee	\$200.00
Sq. Ft	\$1.64
Civil Penalties	Cost of Abatement
Code Educational Classes	
Trash Troubles Code Education Class	\$30.00
Landlord/Tenet Rental Registration Education Class	\$30.00
Consumer Health	
Health Permits Fees	
Fixed Facility	\$250 + \$5/empl.
Vehicle/Pushcart	\$250 + \$5/empl.
Seasonal	\$175
Ice Cream Pushcart	\$75
Health Permit Reissue	15% of past-due amount
Health Re-Inspection	
Closed child care and food establishments	\$125
Closed swimming pools/spas and hotel/motel rooms	\$125
Pre-Permit Inspection Request	\$125

Municipal Fee Schedule - FY2011	
Code Compliance	
Food Manager Certificate	\$15 per card
Literature Sales	\$.10 per page
Pool Operator's Course	\$65 per person
Health Card Fee	\$16 per PH trainee \$12 per business trainee \$10 per TC trainee
Plan Review Fee	
Facility	\$65 - \$400 based on sq footage
Change of Ownership	\$125
Misc Revenue	\$5 per duplicate permit or trainee card
Temporary Health Permit	
Private Event	\$200
Food and Beverage Booth	\$50 per day + \$15 each additional day
Administrative Fee if temporary permit is not purchased 3 full business days prior to event	\$20 per vendor request
Animal Care and Control	
Low Cost Clinic Combo	
Micro chipped	\$5
Not Micro chipped	\$15
Combo w/Microchip	\$15
Licensing	
Microchipped dog or cat	\$12
Un-microchipped dog or cat	\$36
Proof of microchipped, altered, vaccinated and annual vet-check for dog or cat	Free
Provisional Registration - Dogs, Cats, Ferrets	\$36
Late Registration - Dogs, Cats, Ferrets	\$100
Declared Dangerous Dogs	\$500
Potbellied Pigs	\$50
Registration with Reclaim	\$15
Intact Pet Permit - Dogs, Cats, Ferrets	\$50
Intact Pet Permit - Dogs, Cats, Ferrets- Attended RPO class	Free
Multiple Pet Permit	\$50
Replacement Tag	\$5
Impoundment	
Level One - One Officer, Animal Restrained or Confined	\$65
Level Two - One Officer - Animal Unrestrained	\$105
Level Three - Two Officers - Animal Unrestrained	\$160
Level Four - Three or More Officers - Animal Unrestrained	\$215
Rabbits, Fowl, Reptiles	\$15

Municipal Fee Schedule - FY2011	
Code Compliance	
Miscellaneous Livestock	\$100
Prohibited Animals	\$200
Repeat Impoundement	
2nd Offense	\$20
3rd Offense	\$40
4th Offense	\$85
Deposit for Off-Premises Spay/Neuter of Reclaimed Pet	\$200
Board	
Fort Worth Resident	\$8
Contract Municipality Resident	\$15
Aggressive Dog Daily Boarding Fee	\$16
Quarantine	
Fort Worth Resident	\$12
Contract Municipality Resident	\$20
Quarantine Transfer Fee	\$50
Adoption	
Dogs	\$70
Cats, Ferrets	\$50
Senior Citizens	Dogs - \$35; Cats/Ferrets - \$25
Older Animals	Dogs - \$35; Cats/Ferrets - \$25
Contract Services	
Contract Sheltering	\$15
Contract Euthanasia/Disposal or DOA	\$15
Service Calls	\$87
After Hours	\$100
Educational Services	\$70
Rabies Specimen Shipment for Contracts	\$100
Microchips	\$12
Responsible Pet Ownership Class for Citation Dismissal	\$30

Municipal Fee Schedule - FY2011	
Planning and Development	
Application Fees	
Zoning Board of Adjustment	
Variance	
Residential (owner occupied)	\$187.00
Non-Residential	\$374.00
Special Exception	
Front Yard Carports	\$187.00
Interpretation Request*	
Each additional variance or special exception on same application	\$60.00
Plan Commission	
Plats	
Concept Plan	\$880.00
Preliminary Plat	\$676.00
a) Less than 75 acres	\$676.00
b) 75 acres or more*	\$676.00
Each additional acre over 75	\$11.00
Final Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Re-Plat (with Public Hearing)	
Fewer than 3 lots (18 X 24)	\$457.00
Fewer than 3 lots (24 X 36)	\$473.00
Each additional of 3 lots or more (24 X36)	\$17.00
Short Form Re-Plat	
Fewer than 3 lots (18 X 24)	\$319.00
Fewer than 3 lots (24 X 36)	\$341.00
Each additional of 3 lots or more (24 X36)	\$17.00
Plat Vacation	
18 X 24	\$457.00
24 X 36	\$473.00
Plat Correction	
18 X 24	\$61.00
24 X 36	\$77.00
Vacation or Closures, ROW, Emergency and Public	

Municipal Fee Schedule - FY2011	
Planning and Development	
Access Easements:	
Street and alley vacations	\$676.00
Public access or emergency easement vacation	\$407.00
Community facilities contract fee	\$500.00
Street name change	\$682.00
Annexation	
75 acres or less	\$682.00
More than 75 acres	\$682.00
Each additional acre over 75	\$6.00
Limited purpose annexation	\$2,970.00
MTP Amendment	
Mater Thoroughfare Plan Change	\$676.00
Zoning Commission	
Zoning Application	
Less than 1 acre(*)(**)	
1-5 acres*	\$1,232.00
More than 5 acres*	\$1,870.00
Zoning Verification Letter	\$22.00
Planned Development (PD) Site Plan*	\$803.00
NOTES:	
*Designated fee shall be twice the amount shown when double noticing and special City Council consideration is required or requested, apart from the normal processing fee schedule. Double Fee extra charge is not exempt of incentive programs granted to the project.	
**For application requests of less than 1 acre in size, when down zoning to one or two family districts that is consistent with the most current adopted	
Comprehensive Plan	Fee of \$429 is required
(16) Urban Forestry	
(a) Application Fee for Staff Review	
Base Fee-First five acres (up to 5.00), including one revision.	\$250.00
Additional acreage – 5.01 acres and over	\$15.00 per acre above base fee
Additional revisions (each).	\$100.00
The acreage will be based on the preliminary plat or site plan, whichever is appropriate, at the time of submission of the Urban Forestry Plan.	
(b) Application Fee for appeal hearing before Urban Design Commission.	\$295.00

Municipal Fee Schedule - FY2011	
Planning and Development	
Urban Decign CommissionTelecommunication Towers	\$330.00
Unified Residential Site Plan	
New	\$616.00
Revised	\$308.00
Variance Request to City Council	\$330.00
Hearing Continuance	\$187.00
Application for Specialized Certificate of Occupancy related to Sexually Oriented Businesses	
New	\$660.00
Amended, Modified, Renewal or Transfer	\$330.00
Newsrack Permit Fees	
Application	\$25.00
Each Newsrack	\$5.00
Building Fees	
Remodel Building Permit Fees	
Valuation:	
\$0-\$2000 work associated with existing R-3 Use Group or their existing accessory U Use Groups	\$46.11
\$0-\$2000	\$76.86
a) for first \$2000	
b) for each additional \$1000, or fraction thereof, to and including \$25,000	\$15.37
> \$25,000-\$50,000	
a) for first \$25000	\$430.51
b) for each additional \$1000, or fraction thereof, to and including \$50,000	\$11.10
> \$50,000-\$100,000	
a) for first \$50,000	\$708.14
b) for each additional \$1000, or fraction thereof, to and including \$100,000	\$7.68
>\$100,000-\$500,000	
a) for first \$100,000	\$1,092.53
b) for each additional \$1000, or fraction thereof, to and including \$500,000	\$5.97
>\$500,000-\$1,000,000	
a) for first \$500,000	\$3,484.33
b) for each additional \$1000, or fraction thereof, to and including \$1,000,000	\$5.12

Municipal Fee Schedule - FY2011	
Planning and Development	
>\$1,000,000	
a) for first \$1,000,000	\$6,047.01
b) for each additional \$1000, or fraction thereof,	\$3.41
NOTES:	
When <u>plan review and field inspections are performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by Third Party</u> with field inspections performed by City Staff, the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by City Staff with field inspections performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
Neighborhood Empowerment Zones	
Application Fee	\$25.00
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00
Demolition and Moving Fees	
Square Footage:	
1 - 1000	\$67.00
1001-2000	\$136.00
2001-3000	\$254.00
3001-5000	\$381.00
5001-10,000	\$510.00
10,001 - 20,000	\$682.00
20,001 and above	\$1,364.00
Change of Occupancy Permit Fee	\$72.00
Ordinance Inspection Fee (per inspector)	\$30.00
Inspection (Orange) Card Replacement	\$22.00
Record Change Fee (per record or permit)	\$22.00

Municipal Fee Schedule - FY2011	
Planning and Development	
Plan Review Deposit*	
Those requiring circulation	\$220.00
Those requiring circulation-3rd party option	\$40.00
Those without circulation	\$85.00
Those without circulation-3rd party option	\$20.00
Contractor Registration (valid for one year)	\$120.00
Residential Master Plan Registration	\$60.00
Vendor Certificate of Occupancy for Temporary	
Vendors	\$60.00
NOTES:	
Deposit is not required for additions and remodels to existing Group R-3 Occupancies, and for additions, remodels or new construction of their accessory structures.	
Other Inspection and Fees:	
Inspections outside normal business hours	
(minimum, 2 hours)-fee per hour	\$38.00
Reinspection fee	\$27.50
Additional plan review	
to plans (min chg. 1/2 hr; charge per hour =)	\$38.00
for 3rd party Building, Electrical, Mechanical	
Plumbing & Energy; chg. per hour =	\$16.50
Inspections outside City limits	
commercial (per inspector)	\$49.50
residential -per hour or maximum of \$66	\$33.00
<i>New Construction Or addition Building Permit Fees</i>	
<i>A, B, E, H, I & M Use Groups</i>	
Square Footage:	
0-30 (new sq. footage associated with existing	
R-3 Use Group or their existing accessory U Use	
Group	\$46.11
0-30	\$76.86
> 30-400	
a) for first 30 square feet	\$76.86
b) for each additional sq. foot, to and including 400	\$0.96
>400-790	
a) for first 400 square feet	\$460.51
b) for each additional sq. foot, to and including 790	\$0.71

Municipal Fee Schedule - FY2011	
Planning and Development	
>790-1365	
a) for first 790 square feet	\$708.14
b) for each additional sq. ft., to and including 1365	\$0.67
>1365-5850	
a) for first 1365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 5850	\$0.53
>5850-18000	
a) for first 5850 square feet	\$3,484.33
b) for each additional sq. ft., to and including 18000	\$0.21
>18000	
a) for first 18,000 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.19
<i>New Construction Or addition Building Permit Fees</i>	
<i>F&S Use Groups</i>	
0-75 (new sq. footage associated with existing	
R-3 Use Group or their existing accessory U Use	
Group	\$46.11
0-75	\$76.86
> 30-400	
a) for first 75 square feet	\$76.86
b) for each additional sq. foot, to and including 1080	\$0.35
>1080-1980	
a) for first 1080 square feet	\$430.51
b) for each additional sq. foot, to and including 1980	\$0.31
>1980-3365	
a) for first 1980 square feet	\$708.14
b) for each additional sq. ft., to and including 3365	\$0.28
>3365-24,675	
a) for first 3365 square feet	\$1,092.53
b) for each additional sq. ft., to and including 24,675	\$0.11
>24,675-50,050	
a) for first 24,675 square feet	\$3,484.33
b) for each additional sq. ft., to and including 50,050	\$0.10
>50,050	
a) for first 50050 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.10

Municipal Fee Schedule - FY2011	
Planning and Development	
<i>New Construction Or addition Building Permit Fees</i>	
<i>R Use Groups</i>	
0-65 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	\$46.11
0-65	\$76.86
> 65-700	
a) for first 65 square feet	\$76.86
b) for each additional sq. foot, to and including 700	\$0.56
>700-1400	
a) for first 700 square feet	\$430.51
b) for each additional sq. foot, to and including 1400	\$0.40
>1400-2700	
a) for first 1400 square feet	\$708.14
b) for each additional sq. ft., to and including 2700	\$0.30
>2700-11,800	
a) for first 2700 square feet	\$1,092.53
b) for each additional sq. ft., to and including 11,800	\$0.26
>11,800--24,500	
a) for first 11,800 square feet	\$3,484.33
b) for each additional sq. ft., to and including 24,500	\$0.20
>24,500	
a) for first 24,500 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.15
<i>New Construction Or addition Building Permit Fees</i>	
<i>U Use Groups</i>	
0-175 (new sq. footage associated with existing R-3 Use Group or their existing accessory U Use Group	\$46.11
0-175	\$76.86
> 175-2500	
a) for first 175 square feet	\$76.86
b) for each additional sq. foot, to and including 2500	\$0.15
>2500-5200	
a) for first 2500 square feet	\$430.51
b) for each additional sq. foot, to and including 5200	\$0.10

Municipal Fee Schedule - FY2011	
Planning and Development	
>5200-10,200	
a) for first 5200 square feet	\$708.14
b) for each additional sq. ft., to and including 10,200	\$0.08
>10,200-46,500	
a) for first 10,200 square feet	\$1,092.53
b) for each additional sq. ft., to and including 46,500	\$0.07
>46,500-96,500	
a) for first 46,500 square feet	\$3,484.33
b) for each additional sq. ft., to and including 96,500	\$0.05
>96,500	
a) for first 96,500 square feet	\$6,047.01
b) for each additional sq. ft.	\$0.04
NOTES:	
When <u>plan review and field inspections are performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by Third Party with field inspections performed by City Staff</u> , the permit fee shall be reduced by multiplying the sum by 70% (0.70).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
When <u>plan review is performed by City Staff with field inspections performed by Third Party</u> , the permit fee shall be reduced by multiplying the sum by 55% (0.55).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
<i>Encroachment Approval Fees</i>	
Building Official	\$170.00
Planning & Development Director	\$200.00
City Council	\$500.00
<i>Encroachment Application Fees</i>	
Building Official	\$75.00
Planning & Development Director	\$75.00
City Council	\$75.00

Municipal Fee Schedule - FY2011	
Planning and Development	
Electrical Fees	
Administration	
Construction & Fire Prevention BOA	
1st item per address	\$125.00
each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Reciprocal Letters	\$22.00
Business Verification Letters	\$22.00
Temporary Power Letters	\$33.00
Light Outlets, Fixtures, Switches, Receptacles	
Up to 100 (price each)	\$0.41
All over 100	\$0.34
Fixed Appliances	
Ceiling Fan	\$1.13
Vent Fan	\$1.13
Smoke Detector	\$1.13
Bath heater	\$1.13
Disposal	\$1.13
Compactor	\$1.13
Dishwasher	\$1.13
Washing Machine	\$1.13
Water Heater	\$2.27
Dryer	\$2.27
Range	\$2.27
Air Conditioner	
3-5 Ton	\$4.62
Over 5 ton - 7.5 ton	\$7.45
Over 7.5 ton	\$14.93
Heating Unit (gas)	\$2.27
Heating Unit (electric) price per kilowatt	\$0.77
Motors	
1 to 3 hp	\$2.27
Over 3 to 5 hp	\$4.62
Over 5 to 7.5 hp	\$7.45
Over 7.5 hp	\$14.93

Municipal Fee Schedule - FY2011	
Planning and Development	
<i>Transformers, Generators, and Welders</i>	
0 to 10 KW	\$4.62
Over 10 KW to 20 KW	\$7.45
Over 20 KW	\$14.93
Welders	\$4.62
<i>Services and Subpanels</i>	
60 amp to 100 amp	\$14.93
Over 100 amp to 150 amp	\$22.05
Over 150 amp	\$29.88
<i>Miscellaneous</i>	
Swimming Pools	\$42.69
Construction Pole	\$22.05
Sign connections, each	\$7.10
new mobile home hookups*	\$32.95
submeters (buildings, leases, apts., etc)	\$15.65
NOTES:	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum by 25% (.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
*A building Code Ordinance Inspection shall be required to inspect and approve power to existing mobile homes in mobile home parks where the name changes on the electric utility account except when	
<i>Other Inspections and Fees</i>	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions of C07(e)	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Failing to call for final inspections	\$27.50

Municipal Fee Schedule - FY2011	
Planning and Development	
Sign Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Application fee	\$33.00
New signs application fee	\$33.00
Plus Display area	\$21.34
or per square foot	\$0.20
Plus Height above grade:	
1-20 feet	\$21.34
21-30 feet	\$42.69
31-40 feet	\$64.06
41-50 feet	\$85.40
51-60 feet	\$106.77
Over 60	\$149.46
Plus Electrical at:	
Amps:	
1-40	\$29.90
41-60	\$42.69
61-80	\$64.06
81-100	\$85.40
Over 100	\$128.12
Banners and Temporary Signs	
Application fee	\$33.00
Plus Display area	\$21.34
Plus height above grade	\$21.34
Other Inspections and Fees	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00

Municipal Fee Schedule - FY2011	
Planning and Development	
Mechanical Inspector	
Administration	
Construction and Fire Prevention BOA App. Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Permit Application Fee	\$22.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
Forced Air Heating-Furnaces Including Ducts and /or Vents Attached Thereto:	
Capacity to and including 100,000 BTU input or 20 KW	\$4.62
Over 100,000 BTU or 20 KW and including 400,000 BTU or 20 KW	\$7.82
Heating Appliances Non-Ducted Air	
Gas Unit or Room heater, including vent	\$4.62
Gas Wall heater, including vent	\$4.62
Gas Floor Furnace, including vent	\$4.62
Gas Infrared heating Unit	\$4.62
Electric Heater, Wall, Space, Unit, etc.	\$4.62
Energy-Using heat Appliance other Than Above	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Low or High Pressure Steam or Hot Water Boiler Rated in either BTU's Input, Boiler Horsepower Output or KW	
Per 1000 BTU Input	\$0.09
Minimum	\$4.97
Per Boiler HP Output	\$2.05
Minimum	\$4.97
Per 1 KW	\$0.23
Minimum	\$4.97
Each Absorber Unit, Electrical Reciprocating, Centrifugal, or Rotary Compressor, Condensing Unit, or Chiller Unit	

Municipal Fee Schedule - FY2011	
Planning and Development	
Each on its Normal Capacity Rating	
Up to and including 2 tons	\$4.62
Over 2 and including 3 tons	\$7.82
Over 2 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 and including 30 tons, per ton	\$1.98
Over 30 and including 100 tons, per ton	\$1.82
Over 100 and including 320 tons, per ton	\$1.56
Over 320 and including 520 tons, per ton	\$1.19
Over 520 tons, per ton	\$0.90
Each Roof-Top Combination unit, Including Ducts and Drains	
Cooling Only:	
Up to and including 3 tons	\$7.82
Over 3 and including 5 tons	\$12.45
Over 5 and including 7 1/2 tons	\$17.07
Over 7 1/2 and including 10 tons	\$22.05
Over 10 tons, per ton	\$3.20
Heating and Cooling:	
Up to and including 3 tons	\$15.65
Over 3 and including 5 tons	\$22.05
Over 5 and including 7 1/2 tons	\$29.17
Over 7 1/2 and including 10 tons	\$34.87
Over 10 tons, per ton	\$3.90
Roof-Top Heating only	
Unit per 1,000 BTU	\$0.09
Minimum	\$4.97
Through-the-Wall A/C Units	
All sizes, each	\$6.40
Cooling Tower, Evaporative or Air-Cooled Condenser, Tonnage Based on Local Design Conditions	
All size units, per ton refrigeration capacity-	\$0.77
Minimum	\$4.97
Cooling-Heating Coils	
D.E. or chill Water per ton	\$0.77
Minimum	\$4.97

Municipal Fee Schedule - FY2011	
Planning and Development	
Steam or Hot Water, per 1,000 BTU	\$0.09
Minimum	\$44.97
Fan and Coil Units including Drains and Ducts	
Cool and heat, per ton	\$1.56
Minimum	\$4.97
Cool only, per ton	\$0.77
Minimum	\$4.97
Heating Unit only, per 1000 BTU	\$0.09
Minimum	\$4.97
Electrical heat Strips for Units or Duct Installations	
Per KW	\$0.23
Minimum	\$4.97
Mixing Box - Forced air	\$1.56
Duct Addition or System not included elsewhere	\$3.20
per outlet	\$0.77
Minimum	\$4.97
Miscellaneous	
Commercial food preparation hood-grease Type 1	\$12.45
Commercial food preparation hood-heat or moisture Type II	\$9.25
Commercial hood exhaust fan-grease	\$7.82
Commercial hood exhaust fan-heat or moisture	\$6.42
Commercial hood exhaust duct-grease	\$7.82
Commercial hood exhaust duct-heat or moisture	\$6.42
Commercial kitchen make-up air unit	\$7.82
Commercial hood automatic electronic smoke extractor	\$24.90
Automatic fire-extinguishing equipment system	\$24.90
Range hood exhaust duct, for R occupancy	\$1.56
Toilet exhaust fan and/or duct (per inlet)	\$1.56
Ventilation fan and duct system	\$6.42
Industrial hood	\$9.25
Mechanical ventilator	\$6.42
Flue replacement - U.L. labeled	\$6.42
Flue or stack for commercial and industrial appliances	\$7.82
Humidifier	\$3.20
Vented decorative appliance	\$6.42
Commercial clothes dryer exhaust duct	\$7.82
Domestic clothes dryer exhaust duct	\$1.56

Municipal Fee Schedule - FY2011	
Planning and Development	
Incinerator, per 1000 BTU	\$0.09
Minimum	\$4.97
Incinerator modification	\$78.28
Condensate drain-French sump	\$4.97
Fire or smoke damper	\$1.56
Circulating water pump	\$1.56
Evaporative cooler	\$6.42
Automatic shutoff-products of combustion	\$7.82
Solar energy system	\$46.97
Heat recovery devices per 1,000 BTU	\$0.09
Minimum	\$15.11
Gas extension - test	\$7.82
For each appliance or piece of equipment by this ordinance	
for which no other fee is listed	\$7.82
NOTE: When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
<i>Other inspections and fees:</i>	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00

Municipal Fee Schedule - FY2011	
Planning and Development	
Plumbing Fees	
Administration	
Construction & Fire Prevention BOA Application Fee	
1st item per address	\$125.00
Each additional item per address	\$30.00
Record Change Fee (per record or permit)	\$22.00
Permit Items	
First Fixture or Appliance	\$7.82
Additional Fixtures or Appliances (each)	\$3.20
Sewer-First 120 feed	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Gas Service	\$7.82
Each lawn Sprinkler System	\$90.00
Water Service - First 120 feet	\$7.82
Each additional 100 feet or portion thereof	\$7.45
Water Submeter	\$3.20
Grease trap or Interceptor	\$7.82
Sand Trap	\$14.93
each Roof Drain	\$7.45
Temporary gas Service	\$7.82
Backflow	\$31.31
Backflow Preventer	\$7.82
Floor Drain	\$3.20
Mobile Homes or Mobile Units	
Each mobile home space or mobile unit space	\$28.46
Each sewer vent	\$17.07
Manhole	\$24.90
Test Well	\$7.82
Medical gasses and vacuum system	\$33.00
NOTES:	
For the purpose of this table, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached, or any plumbing	
fixture or appliance to which a water connection may be made, shall be construed to be a fixture. Fees for reconnection and retesting of existing plumbing	
systems in relocated buildings shall be based on the number of plumbing fixtures, gas systems, water heaters, etc. involved.	

Municipal Fee Schedule - FY2011	
Planning and Development	
When inspections are performed by third party, the permit fee shall be reduced by multiplying the sum of 25% (0.25).	
The resulting amount will be calculated to the penny with no rounding for the tenth of a penny figure.	
<i>Other Inspections and Fees:</i>	
Inspections outside normal business hours	
minimum of two hours- rate per hour	\$38.00
Reinspection fee assessed under provisions Sec. 29-25©.	\$27.50
Inspections for which no fee is specifically indicated	
minimum of one half hour-hour rate	\$38.00
Additional plan review required by changes	
additions or revisions-hourly rate w/minimum 1/2 hr	\$38.00
Inspections outside City limits	
Commercial-per inspector or	\$49.50
hour rate (whichever is greater)	\$33.00
Residential	
total	\$66.00
per hour (whichever is greater)	\$33.00
Gas Well Fees	
New Gas Well Permit	\$3,000.00
a) Amended permit	\$540.00
b) Extended Permit	\$270.00
c) Supplemental Permit	\$180.00
d) Council Review	\$5,000.00
Operator Transfer	\$720.00
Seismic Site Inspection	\$360.00
Compressor Facility	\$500.00
Fracture Pond	\$500.00
Annual Fee (per well)	\$500.00

Municipal Fee Schedule - FY2011	
Environmental Protection Fund	
Other Contributions-Environmental Collection Participating Cities Fee	\$47.00
Environmental Fees-Residential	\$0.50
Environmental Fees-Residential Duplex	\$1.00
Environmental Fees-Commercial	\$10.00
Environmental Fees-Commercial Multi-Unit	\$20.00
Environmental Fees-Apartment Complexes-per unit	\$0.50
Environmental Fee-Industrial	\$35.00
Environmental Fee-Municipal	\$0.75
Environmental Fee-Non-Profit	\$0.75

Municipal Fee Schedule - FY2011	
Fire	
Base Fees for Fire Inspections	
<u>Number of Square Feet of Floor area in Building or Business</u>	<u>Base Fee</u>
Less than 5,000	\$35.00
5,001 - 10,000	\$40.00
10,001 - 25,000	\$50.00
25,001 - 50,000	\$65.00
50,001 - 75,000	\$95.00
75,001 - \$100,000	\$125.00
Greater than 100,000	\$125 plus \$20.00 for each additional 50,000 sq ft or portion thereof
Fees for Operational Permits	
<u>Operational Permit</u>	<u>Fee Amount</u>
Aerosol Products	\$50.00
Amusement Buildings	\$100.00
Aviation Facilities	\$50.00
Battery Systems	\$50.00
Cellulose nitrate film	\$50.00
Combustible Dust-Producing Operations	\$50.00
Combustible Fibers	\$50.00
Compressed Gases	\$50.00
Cryogenic Fluids	\$50.00
Cutting and Welding	\$50.00
Explosives	\$50.00
Flammable and Combustible Liquids	\$50.00 Repair and Upgrades
Floor finishing	\$50.00
Fruit and Crop Ripening	\$50.00
Fumigation and Thermal Insecticide Fogging	\$50.00
Hazardous Materials	\$250.00
HPM Facilities	\$250.00
High-Piled Storage	\$50.00
Hot Work Operations	\$50.00
Industrial Ovens	\$50.00
Lumber Yards and Woodworking Plants	\$250.00
Liquid or Gas-Fueled Vehicles/Equipment in Assembly Buildings	\$50.00
LP-Gas	\$50.00 Repairs and upgrades
Magnesium	\$50.00
Miscellaneous Combustible Storage	\$50.00
Trench Burning	\$50.00
Open Flames and Torches	\$50.00
Open Flames and Candles	\$50.00
Organic Coatings	\$50.00

Municipal Fee Schedule - FY2011	
Fire	
Places of Assembly	\$50.00 - Occupant load <300 \$100.00 - Occupant load 301 - 1,000 \$250.00 - Occupant load >1,000
Pyrotechnic Special Effects Material	\$50.00
Pyroxylin Plastics	\$50.00
Repair Garages and Motor Fuel-Dispensing Facilities	\$50.00
Rooftop Heliports	\$50.00
Spraying and Dipping	\$50.00
Storage and Scrap Tires and Tire Byproducts	\$250.00
Temporary Membrane Structures, Tents, and Canopies	\$50.00
Tire Rebuilding Plants	\$50.00
Waste Handling	\$100.00
Wood Products	\$50.00
Special Operational Permits	\$50.00
Mobile Fueling	
Initial Permit Fee	For each site: \$1,000 initial For each refueling vehicle: 1st - 3rd vehicle: \$200 4th - 6th vehicle: \$400 7th - 10th vehicle: \$600 11 or more: \$800
Permit Renewal Fee	\$500
Fees for False Alarms	
<u>Number of False Alarms in a rolling 12-Month Period</u>	<u>Fee Amount</u>
1-2	No fee/Warning Only
3	\$100.00
4	\$200.00
5	\$400.00
6	\$800.00
7	\$900.00
8	\$1,500.00
Anything after 8 in a rolling 12 months	\$1,500.00
Fees Based on Type of Fire Protection Systems and Equipment	
<u>Type</u>	<u>Permit Fees</u>
New Sprinkler Installations:	
11 to 20 sprinklers	\$225.00
21 to 100 sprinklers	\$375.00

Municipal Fee Schedule - FY2011	
Fire	
Over 100 sprinklers	\$375.00 plus \$75.00 for each additional 100 sprinklers or fraction thereof in excess of 100; \$75.00 per hour fee for any additional inspections after 2 inspections
With fire pump	\$375.00 additional
With foam	\$75.00 additional
Each additional floor	\$60.00
New Underground Installation	\$150.00; \$75.00 per hour fee for any additional inspections after 2 inspections
New Fire alarm Installation:	
1 to 4 initiating devices	\$225.00
5 to 25 initiating devices	\$375.00
Over 25 total devices	\$375.00 plus \$75.00 for each additional 100 devices or fraction thereof in excess of 25
	\$75.00 per hour fee for any additional inspection after 2 inspection
Each additional panel	\$60.00
Each additional floor	\$60.00
Other New Suppression Systems:	
(Halon, CO ₂ , Dry Chemical, FM 200, Intergen, etc.)	Other fees: \$75.00 per hour fee for any additional inspection after 2 inspections
1 to 5 nozzles	\$375.00
Over 5 nozzles	\$375.00 plus \$50.00 per nozzle over 5 nozzles
Bottle (1)	\$45 per bottle
New standpipe System:	
1 to 3 risers	\$525.00
4 or more risers	\$750.00
	\$75.00 per hour fee for any additional inspection after 2 inspections
With fire pump	\$375.00
Existing Standpipe Systems tests:	
Testing by Fire Dept:	
1 to 3 risers	\$450.00 test fee

Municipal Fee Schedule - FY2011	
Fire	
4 or more risers	\$600.00 test fee
Testing by others:	
1 to 3 risers	\$50.00 witness fee
4 or more risers	\$100 witness fee
New Smoke Control Systems	\$375.00; Other fees: \$75.00 per hour fee for any additional inspections after 1 inspection
Compressed Gas Tanks (Installation)	\$100.00
Flammable and Combustible Liquid Tanks (Installation and Removal)	\$250.00
Hazardous Materials Facility (Installation/Construction)	\$250.00
Industrial Ovens	\$50.00
LP Gas Tanks/Facilities (Installation)	\$50.00
Private Fire Hydrants (Installation)	\$50.00
Temporary Membrane Structure, Tents, and Canopies (Construction)	\$50.00
Access Control Systems	
1 to 4 devices	\$150.00
5 to 25 devices	\$200.00
More than 25 devices	\$200.00 plus \$75.00 for each 100 devices over 25 or fraction thereof

Municipal Fee Schedule - FY2011	
Golf Fund	
Cart Rental - 18 Holes	\$12.93
Cart Rental - 9 Holes	\$6.48
Pull Cart	\$4.16
Private Cart Trail	\$12.00
Club Rental	\$15.00
Association Membership	\$20.00
Junior Pass	\$125.00
Senior Pass	\$400.00
Individual Pass	\$700.00
Corporate Pass	\$2,500.00
Family Pass	\$1,029.00
PECAN VALLEY	
Weekday Round - River	\$20.00
Midday Weekday Round - River	\$15.00
Evening Weekday Round - River	\$13.00
Weekend Round - River	\$26.00
Midday Weekend Round - River	\$21.00
Evening Weekend Round - River	\$16.00
Junior Round - River	\$12.00
Senior Round - River	\$15.00
Pass Surcharge - River	\$5.00
Weekday Round - Hills	\$17.00
Midday Weekday Round - Hills	\$12.00
Evening Weekday Round - Hills	\$10.00
Weekend Round - Hills	\$21.00
Midday Weekend Round - Hills	\$16.00
Evening Weekend Round - Hills	\$11.00
Junior Round - Hills	\$8.00
Senior Round - Hills	\$11.00
Pass Surcharge - Hills	\$2.00
Z-BOAZ	
Weekday Round	\$16.00
Midday Weekday Round	\$11.00
Evening Weekday Round	\$9.00
Weekend Round	\$20.00
Midday Weekend Round	\$15.00
Evening Weekend Round	\$10.00
Junior Round	\$8.00
Senior Round	\$11.00
Pass Surcharge	\$2.00
MEADOWBROOK	
Weekday Round	\$18.00
Midday Weekday Round	\$13.00
Evening Weekday Round	\$11.00
Weekend Round	\$23.00
Midday Weekend Round	\$18.00
Evening Weekend Round	\$13.00
Junior Round	\$8.00
Senior Round	\$11.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2011	
Golf Fund	
ROCKWOOD	
Weekday Round	\$16.00
Midday Weekday Round	\$11.00
Evening Weekday Round	\$9.00
Weekend Round	\$20.00
Midday Weekend Round	\$15.00
Evening Weekend Round	\$10.00
Junior Round	\$8.00
Senior Round	\$11.00
Pass Surcharge	\$2.00
SYCAMORE	
Weekday Round	\$11.00
Midday Weekday Round	\$8.00
Evening Weekday Round	\$7.00
Weekend Round	\$13.00
Midday Weekend Round	\$9.00
Evening Weekend Round	\$8.00
Junior Round	\$7.00
Senior Round	\$8.00
Nine Hole Weekday Round	\$0.00
Nine Hole Weekend Round	\$0.00
Pass Surcharge	\$2.00

Municipal Fee Schedule - FY2011	
Library	
Sales - B&W printout (tax included)	\$0.15
Sales - B&W copy (tax included)	\$0.15
Sales - Flashdrive (tax included)	\$7.00
Sales - Headphones (tax included)	\$3.00
Rebinding	\$8.00
Repairing video damage	\$10.00
Repairing torn/damaged page	\$0.50
Repairing damaged computer	repair / replace per actual cost
Replacement Non-Resident library card	\$2.00
Overdue print & other media	\$0.25
Overdue video/DVD	\$1.00
Overdue reference books	\$2.00/hr
Debt Collect	Accounts of \$25 or more \$15
Debt Collect	Accounts of \$10 to \$24.99 \$7.50
Replacement of lost or totally damaged item	Replacement cost will be current list price of same edition. If no replacement cost is available the fee ranges from \$3.00 to \$500 depending on the item (processing fee from \$1.00 to \$10)
Non-resident Individuals cards (Out of City)	from 3 to 40 items borrowed \$5.00 to
Non-resident Institutional cards (Out of City)	Up to 50 items borrowed per month \$150.00 annually
Non-resident Institutional cards (Out of City)	Use of 1 service per month \$150.00
Non-resident Institutional cards (Out of City)	Use of both \$300.00 annually
Non-Resident Students (Out of City)	Unlimited borrowing and services \$ 30.00 annually
Non-resident Donor cards	Unlimited borrowing and services \$100.00 annually
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Profit \$35 per hour
Meeting Room Rental	Branch/Regional/Central Library meeting rooms: Non-profit \$15 per hour.
Meeting Room Rental	Tandy Lecture Hall: Profit \$60 per hour
Meeting Room Rental	Tandy Lecture Hall: Non-profit \$40 per hour
Meeting Room Rental	After hours housekeeping/maintenance: Profit and Non-profit \$10 per hour
Meeting Room Rental	Lost key : Profit and Non-profit \$5.00
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Profit \$25 per hour
Meeting Room Rental	Room usage when library is closed (1 hour before/after): Non-profit \$20 per hour
Meeting Room Rental	Room damages: Profit and Non-profit actual costs/\$50 minimum.

Municipal Fee Schedule - FY2011	
Library	
Meeting Room Rental	After hours rate for the Central Library Gallery \$187/hr
Meeting Room Rental	After hours rate for the Betsey R. Pepper Grand Hall of Knowledge \$127.50/hr
Meeting Room Rental	After hours rate for the Discovery Theatre \$87.50/hr
Meeting Room Rental	After hours rate for the Ella Mae Shamblee Meeting Room \$80/hr
Meeting Room Rental	After hours Additional charges: Cleaning deposit \$300
Meeting Room Rental	After hours Additional charges: Returned check \$25
Meeting Room Rental	After hours Room damages actual costs/\$50 minimum
Intel Lab Room Rental	Profit: \$300 (4 hours); \$500 (8 hours)
Intel Lab Room Rental	Nonprofit: \$200 (4 hours); \$400 (8 hours)

Municipal Fee Schedule - FY2011	
Municipal Airport Fund	
<u>Non-Signatory Commercial Aircraft Operators (Alliance)</u>	
Landing Fee per 1000 pounds	\$1.32
Minimum Landing Fee	\$80.00
<u>Non-Commercial Aircraft Operators (Alliance)</u>	
Landing Fee per 1000 pounds	\$1.09
Minimum Landing Fee	\$70.00
<u>Military Operations</u>	
Landing Fee	\$0.00
Minimum Landing Fee	\$0.00
<u>Land Per Square Foot - Annually</u>	
Ground Lease Alliance	\$0.35/sq.ft.
Ground Meacham	\$0.27/sq.ft.
Ground Spinks-West Side	\$0.27/sq.ft.
Ground Spinks East Side	\$0.20/sq.ft.
<u>Aircraft Parking - Monthly</u>	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$80.00
SE and ME 12,500 lbs. and under (Alliance)	\$300.00
12,501 lbs. to 60,000 lbs.	\$600.00
60,001 lbs. to 100,000 lbs.	\$900.00
100,001 lbs. to 300,000 lbs.	\$1,800.00
300,001 lbs. and above	\$2,250.00
<u>Aircraft Parking - Daily</u>	
SE and ME 12,500 lbs. and under (Meacham and Spinks)	\$8.00
SE and ME 12,500 lbs. and under (Alliance)	\$20.00
12,501 lbs. to 60,000 lbs.	\$40.00
60,001 lbs. to 100,000 lbs.	\$60.00
100,001 lbs. to 300,000 lbs.	\$120.00
300,001 lbs. and above	\$150.00
<u>Terminal Building and Other Office - Annually</u>	
First Floor Office Space	\$15.60/sq.ft.
Second Floor Office Space	\$14.00/sq.ft.
Basement Office Space	\$8.90/sq.ft.
Other Office Space	\$14.25/sq.ft.
Shop Space	\$7.00/sq.ft.
Entrance Sign	\$47.00/month
<u>T-Hangar Space</u>	
T-Hangar End Unit Space Improved	\$6.00/sq ft (Min \$80.00)
T-Hangar End Unit Space Unimproved/Storage	\$80.00/month

Municipal Fee Schedule - FY2011	
Municipal Airport Fund	
T-Hangar Space	\$350.00/month
<u>Fuel Farm Usage Fee (Monthly)</u>	
City Owned Facility	\$370.00/month
<u>Community Hangar Space (Monthly)</u>	
Single-engine piston	\$188.00/month
Twin-engine piston	\$303.00/month
<u>Storage Rooms - Monthly</u>	
Small Open	\$36.00/month
Large Open	\$72.00/month
Closed	\$52.00/month
The following fuel flowage fee was established on all fuel delivered into any tank farm on the airports	
Gallons, Annually	\$0.12/Gallon
0 to 1,000,000 Gallons, Annually	\$0.12/Gallon
1,000,001 to 1,500,000 Gallons, Annually	\$0.10/Gallon
1,500,001 to 2,000,000 Gallons, Annually	\$0.06/Gallon
2,000,000+ Gallons, Annually	\$0.05/Gallon

Municipal Fee Schedule - FY2011	
Municipal Court	
TPP Fees-Time Payment Fee:	\$25 from a person who pays any part of a fine, court cost or restitution on or after the 31st day after judgment is entered. One-half (\$12.50) is sent to the state, one-tenth (\$2.50) is retained locally for judicial efficiency purposes. Four-tenths (\$10) is retained locally with no restrictions. (Sec. 133.103, Local Government Code)
State Jury Fee	This fee went into effect September 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 10 percent handling fee if reported and remitted timely. (Article 102.0045, C.C.P.)
Penalty Fees	Warrant Fee: \$50 for executing or processing an issued arrest warrant or capias. When the service is performed by a peace officer employed by the state, 20 percent (\$10) is sent to the state. The fee is sent to another local government if their officer executes the warrant and a written request is made of the court within 15 days. (Art. 102.011, Code of Criminal Procedure)
Penalty Fees	\$100 Accident Fee
Court Security Fee	\$3 on every conviction if governing body has passed required ordinance establishing building security fund. (Art. 102.017, C.C.P.)
Technology Fee	\$4 on every conviction if governing body has passed required ordinance establishing the municipal court technology fund. (Art.
Jury Fee	\$3 fee collected upon conviction when case tried before a jury. \$3 fee collected upon conviction if defendant had requested a jury trial and then withdrew the request not earlier than 24 hours before the time of trial; fee to be paid even if case is deferred. (Art. 102.004, C.C.P.)
Deferred Disposition	Special Expense Fees: 1) At the conclusion of the deferral period under Article 45.051, C.C.P., upon dismissal of the charge, the court may assess a special expense fee not to exceed the amount of fine assessed but not imposed at the beginning of the deferral. (Art. 45.051(c), C.C.P.)
Child Safety Fund	Remittance must be done at the end of the city's fiscal year. City must remit 50 percent of the \$100 to \$200 fines.
Driving Safety Course	A court may assess a \$10 fee when a defendant elects to take a driving safety course (DSC) on or before the answer date on his or
Expunction Fees	\$30 fee to expunge the record of an offense (except traffic) involving a minor. (Arts. 45.0216(i) & 45.055(d), C.C.P.; Sec.106.12, A.B.C.; Sec. 161.255, H.S.C.)
Teen Administrative Fees	When a court grants teen court, the court may collect two \$10 fees – one is kept by the city for administering teen court, the other is disbursed to the teen court program (Art. 45.052(e) & (g), C.C.P.).

Municipal Fee Schedule - FY2011	
Municipal Court	
Administrative Fees	A \$10 fee may be collected upon dismissing a case for: 1) Expired driver's license or expired registration when a defendant remedies it within 10 working days (Secs. 521.026 & 502.407, T.C.); 2) An inspection certificate expired less than 60 days when defendant remedies it within 10 working days (Sec. 548.605, T.C.) The court may order an administrative fee to be paid when the court grants DSC under Art. 45.0511(d), C.C.P.—court's discretionary authority. The fee may not exceed the maximum amount of the possible fine for the particular offense charged.
NTA Fees-Traffic	\$5 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1) is sent to the State.
NTA Fees-General Complaint	\$5 for issuing a written notice to appear in court following the defendant's violation of a traffic law, municipal ordinance, penal law, or for making an arrest without a warrant. When service is performed by a peace officer employed by the State, 20% (\$1) is sent to the State.
Court Service Fee-10%	The consolidated fee of \$40 is collected upon conviction of a nonjailable misdemeanor offense other than a conviction of an offense relating to a pedestrian or parking of a motor vehicle. If
STF-5% Service Fee	The State Traffic Fine is actually a court cost collected upon conviction of Subtitle C, Rules of the Road, Transportation Code offenses. This includes parking and pedestrian offenses. The amount to collect is \$30. The city can keep a five percent handling
Judicial Fee-15%	This fee went into effect December 1, 2005. It is collected upon conviction of all fine-only offenses except pedestrian and parking offenses. The amount to collect is four dollars (\$4). The city keeps a 15 percent handling fee if reported and remitted timely. (Section 133.105, L.G.C.) The city treasurer shall deposit the 15 percent (60 cents) of each fee into the general fund of the municipality to promote the efficient operation of the municipal court and the investigation, prosecution, and enforcement of offenses that are within the jurisdiction of the court.
Uniform Traffic Act	Section 542.403, T.C., says that a person shall pay a three-dollar court cost upon conviction of an offense charged under Subtitle C. Although the courts commonly call this the "traffic fund," the statute does not give it that name and refers to it as just a court cost. The city must deposit this money in the municipal treasury.

Municipal Fee Schedule - FY2011	
Municipal Court	
Admin Fees-Teen Court	The judge may assess an optional fee not to exceed \$10 when a defendant requests to participate in a teen court program. This fee is retained by the city. (Article 45.052, C.C.P.) The court may also assess another \$10 fee to cover the cost of the teen court for performing its duties. This fee is paid to the teen court program, but the program must account to the court for the receipt and disbursement of the fee.
Open Records Requests	.10 per copy
Appeal Fee	\$5 Parking/\$25 other
Court Copying Document Fee	.10 per page
Summons Fee	\$35 per case for Failure to Attend violations where a summons was served to the defendant.
Civil Justice Fee	Due to the passing in the 81st legislative session of Article 102.022, Code of Criminal Procedure (Moving Violations found in 37 TAC 153.89(b). A new .10 per violation with a conviction is to be imposed on all moving violations. The City will retain 10% or .01 of each .10 collected. This applies only to violations with a violation date of January 1, 2010 and after.
Child Safety Seat Court Cost	Due to changes initiated by activity of the 81st Texas legislature to Section 102.122 of the Government Code a \$.15 court cost is being added to violations for conviction of Child Passenger Seat System Offenses occurring January 1, 2010 and beyond.
Juvenile Case Manager Fee	\$3.00 - During the 2005 regular session, the 79th Texas Legislature adopted an amendment to Chapter 102 of the Code of Criminal Procedure that allows the governing body of a municipality to create a juvenile case manager fund and to require a defendant convicted of a fine-only misdemeanor offense in municipal court to pay a juvenile case manager fee. Funds generated by the fee will be used to pay for juvenile case managers at the school attendance court who work primarily with truancy-related cases as required by Article 45.0456. Article 45.056 mandates that juvenile case managers work primarily on cases brought under Sections 25.093 and 25.094 of the Texas Education Code, which address the offenses of "Failure to attend school" and "Parent contributing to nonattendance."

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Rental Fees	
<u>Community Center Rental Fees - Non profit/individual</u>	
- Room Rental Deposit	\$75/rental
- Small Meeting Room	\$25/hour
- Medium Meeting Room	\$35/hour
- Large Meeting Room	\$45/hour
- Full Gym	\$60/hour
- Half Gym	\$40/hour
- Kitchen	\$20/hour
- Staff costs/after hours	\$25/hour
Equipment Rental Fees	Max \$50
<u>Community Center Rental Fees - For Profit</u>	
- Room Rental Deposit	\$75/rental
- Small Meeting Room	\$50/hour
- Medium Meeting Room	\$70/hour
- Large Meeting Room	\$90/hour
- Full Gym	\$120/hour
- Half Gym	\$80/hour
- Kitchen	\$40/hour
- Staff costs/after hours	\$50/hour
<u>Nature Center Auditorium Rental Non-Member- Half Day</u>	
- up to 50 people	\$120/half day
51-75 people	\$150/half day
76 or more people	\$180/half day
<u>Nature Center Auditorium Rental Non-Member - Full Day</u>	
- up to 50 people	\$200/full day
51-75 people	\$250/full day
76 or more people	\$300/full day
<u>Nature Center Auditorium Rental Member- Half Day</u>	
- up to 50 people	\$108/half day
51-75 people	\$135/half day
76 or more people	\$162/half day
<u>Nature Center Auditorium Rental Member - Full Day</u>	
- up to 50 people	\$180/full day
51-75 people	\$225/full day
76 or more people	\$270/full day
<u>Swimming Pool Rental</u>	
Swimming Pool Rental Fee - per 2 Hour Rental	\$250/ 2 hour rental + cost for lifeguards
<u>Athletic Field Rentals</u>	
Baseball/Softball Field Rental - no lights	\$10/hour
Baseball/Softball Field Rental- with lights	\$15/hour
Sport Field Grass- no lights	\$20/hour
Sport Field Grass- with lights	\$30/hour
Sport Field Synthetic Turf - no lights	\$30/hour
Sport Field Synthetic Turf - with lights	\$40/hour
Registration	

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Refunds or Withdrawals Administration Fee	\$10/occurrence
Transfer Fee	\$5/per transfer
Intersession Camps	Max \$20 daily
After School Program (ASP)	Max \$100 monthly
Before & After Care	\$20/week
Late Fee for ASP	\$15/1st 30 minutes
Late Fee for ASP (after 30 min.)	\$1/minute
Field Trips (100% cost recovery)	Max. \$50
Transportation (100% cost recovery)	Max. \$10/per trip
Special Events (partial cost recovery)	Max. \$1000
User Groups Fees	50% of costs
Weight Room/Fitness Pass	Max. \$25/month
Program Class Fees	Max. \$150/class
Camp Fort Worth/week	Max \$30/week
Youth Athletics Program (formerly Youth Sports)	\$10/participant /sport
Log Cabin Village	
"Meet the Pioneers" Program	\$3/ registrant
"Pioneer School" Program	\$5/registrant
"Wagons West" Program	\$15/registrant
"Timber Tales" Program	\$4/ registrant
Supply Fee	Max \$50
Community Center Birthday Party Package	Max \$200
Nature Center Birthday Party Package plus auditorium rental fee	\$7/person
<u>Nature Center - Member</u>	
School Tours	N/A
Canoe Tour	\$15/participant
Naturalist Led Nature Hikes	\$0/participant
PreSchool Discovery Club	\$5/participant
Bison Feeding Hayride	\$8/participant
Evening Stroll with a Naturalist	\$5/participant
Miscellaneous Naturalist Programs (includes home school groups)	
- Minimum Fee	\$0/participant
Miscellaneous Naturalist Programs Maximum Fee	\$75/participant
Summer Natural History Adventures	\$50/participant/program
Off-site Education Program	\$60/1st hour
Off-site Education Program	\$15/each additional 1/2 hour
<u>Nature Center - Non-Member</u>	
School Tours	\$4/participant
Canoe Tour	\$20/participant
Naturalist Led Nature Hikes	\$5/participant
PreSchool Discovery Club	\$10/participant

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Bison Feeding Hayride	\$16/participant
Evening Stroll with a Naturalist	\$10/participant
Miscellaneous Naturalist Programs (includes home school groups) - Minimum Fee	\$5/participant
Miscellaneous Naturalist Programs Maximum Fee	\$100/participant
Summer Natural History Adventures	\$60/participant/program
Off-site Education Program	\$75/1st hour
Off-site Education Program	\$25/each additional 1/2 hour
Activity Fees	
Late Night Program Activity Fee - Tuesday and Wednesday	No charge
Late Night Program Activity Fee - TH, FRI, SAT	\$2/day
Late Night Program Activity Fee - Monthly (either daily or monthly charged)	Up to \$20/month
Late Night Program - Special Event	Up to \$20/participant
Late Night Program - Sports Tournament	Up to \$350/team
League Registrations -Youth Athletics	\$10/participant/sport
TAAF Winter Basketball Tournament Registration	\$25/team
Youth Summer Sports Clinic	\$5/participant
Track & Field Registrations	\$15/participant
Adult Volleyball League	\$180/team
Adult Basketball League	\$350/team
Field Trips (100% cost recovery)	Cost Recovery by user
Transportation (100% cost recovery)	Cost Recovery by user
Log Cabin Village - Weekend Program Craft Fee (in addition to general admission)	\$1-\$3 depending on the craft
I.D. Cards	
<u>I.D. Cards - Resident</u>	
Child, 17 years and younger	\$6 annually
Adult	\$20 annually
Senior Citizen, 60 years & older	\$10 annually
Day Pass - Child, 17 years and younger	\$1 daily
Day Pass - Adult	\$4 daily
Family (5 persons/1 address)	\$40 annually
Additional family member	\$5 annually
Replacement card	\$3/card
<u>I.D. Cards - Non-Resident</u>	
Child, 17 years and younger	\$20 annually
Adult	\$40 annually
Senior Citizen, 60 years & older	\$20 annually
Day Pass - all ages	\$4.00 daily
Family (5 persons/1 address)	\$80 annually
Additional family member	\$10 annually
Replacement card	\$3/card
Admission Fees	
Adult General Swimming Pool Admission - Forest Park	\$2.50 daily
Youth General Swimming Pool Admission - Forest Park	\$2.00 daily
Nature Center Non- Member - Adult, ages 13-64	\$5.00 daily
Nature Center Non-Member - Senior (65+years)	\$3.00 daily
Nature Center - Non-Member Child (3-12 years)	\$2.00 daily
Nature Center - Active/Retired Military Discount	\$1.00 discount at each age level

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Nature Center Member - all ages	\$0 daily/member

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Log Cabin Village - Adult Admission	\$4.50 daily
Log Cabin Village - Youth Admission	\$4.00 daily
Log Cabin Village - Senior Admission	\$4.00 daily
Log Cabin Village - Group Rate (10 or more)	\$3.00 daily
Japanese Garden	
<u>Rental</u>	
Six Hours Rental	
Pavilion, up to 250 guests	\$2,500
Moon Deck up to 250 guests	\$1,500
Pavilion plus Moon Deck up to 250 guests	\$3,250
Pavilion plus Moon Deck 251-500 guests	\$3,750
Each Additional Hour Rental of Pavilion or Moon Deck	\$400
Two Hour Rental in the Japanese Garden Waterfall Overlook and Hill Arbor - up to 25 guests	\$350
Japanese Garden - Wedding, up to 50 guests	\$750
Japanese Garden - Each change in contract:	
Small Wedding Rental	\$25
Large Wedding Rental	\$50
<u>Japanese Garden Admission - Weekdays</u>	
Adult	\$4.00
Child (ages 4-12)	\$3.00
Child (under 4 years)	Free
Seniors	\$3.50
<u>Japanese Garden Admission - Weekends</u>	
Adult weekends	\$4.50
Child (ages 4-12)	\$3.00
Child (under 4 years)	Free
Seniors weekends	\$4.00
Japanese Garden Photography Fees	\$75.00 / hr
Japanese Garden Catering Fees	10% of gross sales
Bradley Center Reservations	
Bradley Center Building Deposit (Individual)	\$75.00
Bradley Center Building Deposit (Commercial)	\$75.00
Bradley Center Key Deposit (Individual)	\$25.00
Bradley Center Key Deposit (Commerical)	\$25.00
Bradley Center Rental for first 3 hours (Individual)	\$70.00
Bradley Center Rental for first 3 hours (Commerical)	\$140.00
Bradley Center Each Additional Hour (Individual)	\$30.00
Bradley Center Each Additional Hour (Commerical)	\$60.00
Bradley Center Late Fee (less than 2 week notice) (Individual)	\$15.00
Bradley Center Late Fee (less than 2 week notice) (Commercial)	\$15.00
Site (Park) Reservations	
Level A (<100) Park Reservation Fee (Individual)	\$35.00
Level A (<100) Each Additional Hour (Individual)	\$10
Level A (<100) All Day Park Curfew (Individual)	\$80.00
Level A (<100) Deposit (Individual)	\$0.00
Level A (<100) Late Fee	\$15.00

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Level B (100-500) Park Reservation Fee (Individual)	\$100.00
Level B (100-500) Each Additional Hour (Individual)	\$25.00
Level B (100-500) All Day Park Curfew (Individual)	\$225.00
Level B (100-500) Deposit (Individual)	\$100.00
Level B (100-500) Late Fee	\$15
Level C (501-2,000) Park Reservation Fee (Individual)	\$375.00
Level C (501-2,000) Each Additional Hour (Individual)	\$95
Level C (501-2,000) All Day Park Curfew (Individual)	\$845
Level C (501-2,000) Deposit (Individual)	\$375
Level C (501-2,000) Late Fee	\$75
Level D (2,001-5,000) Park Reservation Fee (Individual)	\$0
Level D (2,001-5,000) Each Additional Hour (Individual)	\$0
Level D (2,001-5,000) All Day Park Curfew (Individual)	\$1,500
Level D (2,001-5,000) Deposit (Individual)	\$1,500
Level D (2,001-5,000) Late Fee	\$150
Level E (>5,000) Park Reservation Fee (Individual)	\$-
Level E (>5,000) Each Additional Hour (Individual)	\$0
Level E (>5,000) All Day Park Curfew (Individual)	\$3,750
Level E (>5,000) Deposit (Individual)	\$3,750
Level E (>5,000) Late Fee	\$300
Level A (<100) Park Reservation Fee (Commercial)	\$70
Level A (<100) Each Additional Hour (Commercial)	\$20
Level A (<100) All Day Park Curfew (Commercial)	\$160
Level A (<100) Deposit (Commercial)	\$0
Level A (<100) Late Fee	\$15.00
Level B (100-500) Park Reservation Fee (Commercial)	\$200
Level B (100-500) Each Additional Hour (Commercial)	\$50
Level B (100-500) All Day Park Curfew (Commercial)	\$450
Level B (100-500) Deposit (Commercial)	\$100
Level B (100-500) Late Fee	\$15.00
Level C (501-2,000) Park Reservation Fee (Commercial)	\$750
Level C (501-2,000) Each Additional Hour (Commercial)	\$190
Level C (501-2,000) All Day Park Curfew (Commercial)	\$1,690
Level C (501-2,000) Deposit (Commercial)	\$375
Level C (501-2,000) Late Fee	\$75.00
Level D (2,001-5,000) Park Reservation Fee (Commercial)	\$0
Level D (2,001-5,000) Each Additional Hour (Commercial)	\$0
Level D (2,001-5,000) All Day Park Curfew (Commercial)	\$3,000
Level D (2,001-5,000) Deposit (Commercial)	\$3,000
Level D (2,001-5,000) Late Fee	\$150.00
Level E (>5,000) Park Reservation Fee (Commercial)	\$0
Level E (>5,000) Each Additional Hour (Commercial)	\$0
Level E (>5,000) All Day Park Curfew (Commercial)	\$7,500
Level E (>5,000) Deposit (Commercial)	\$7,500
Level E (>5,000) Late Fee	\$300

Municipal Fee Schedule - FY2011	
Parks and Community Services	
Pole Banners (for event banners, 2 weeks prior to event and removed within 3 days after event)	\$100/pole/banner
Festival Equipment	
Stage (1st Day)	\$500
Stage Each Additional Day	\$125
Stage Deposit	\$500
Trailer 8x16	\$500
Trailer 8x16 Each Additional Day	\$125
Trailers 2 or More	\$250
Trailers 2 or More Each Additional Day	\$65
Trailer Deposit	\$250
Trailer Deposit 2 or more Each	\$125
Concession Booth (1st Day)	\$300
Concession Booth Each Additional Day	\$75
Concession Booth 2 or More	\$150
Concession Booth 2 or More Each Additional Day	\$40
Concession Booth Deposit	\$150
Concession Booth Deposit 2 or more Each	\$75
Botanic Garden Reservations	
<u>Room Rental Plant Societies</u>	
Oak Hall	\$100
Rose Room	\$50
Iris Room	\$25
Orchid Room	\$25
Iris & Orchid Room	\$50
Redbud Hall	\$50
Camellia Room	\$25
Azalea Room	\$25
Lecture Hall	\$100
Trellis Room	\$25
<u>Room Rental Plant Sales</u>	
Oak Hall	\$200
Rose Room	\$100
Iris Room	\$50
Orchid Room	\$50
Iris & Orchid Room	\$100
Redbud Hall	\$100
Camellia Room	\$50
Azalea Room	\$50
Trellis Room	\$50
<u>Room Rental Non-Profit Rates</u>	
Oak Hall	\$300
Rose Room	\$150
Iris Room	\$75
Orchid Room	\$75
Iris & Orchid Room	\$150
Redbud Hall	\$150
Camellia Room	\$75
Azalea Room	\$75
Lecture Hall	\$325
Trellis Room	\$75

Municipal Fee Schedule - FY2011	
Parks and Community Services	
<u>Room Rental Individual Rates</u>	
Oak Hall	\$500
Rose Room	\$300
Iris Room	\$150
Orchid Room	\$150
Iris & Orchid Room	\$300
Redbud Hall	\$300
Camellia Room	\$150
Azalea Room	\$150
Trellis Room	\$150
Lecture Hall	\$500
<u>Room Rental Corporate Rates</u>	
Oak Hall	\$800
Rose Room	\$400
Iris Room	\$200
Orchid Room	\$200
Iris & Orchid Room	\$400
Redbud Hall	\$400
Camellia Room	\$200
Azalea Room	\$200
Lecture Hall	\$800
Trellis Room	\$200
<u>Botanic Garden Room Rental Whole Building</u>	
Oak & Redbud Halls	\$1,000
<u>Botanic Garden</u>	
Tables	\$3/each
Piano	\$10
A/V equipment	\$25
Coffee urns	\$10
Weddings	\$300/ 2 hours
Bride's Room	\$50
<u>Botanic Garden Photography Fees</u>	\$25/hr. for all Gardens except Japanese, Fuller and Conservatory which are \$75/hr.
<u>Botanic Garden Catering Fees</u>	10% of gross sales
<u>Admission Fees - Conservatory (at the Deborah Beggs Moncrief Botanic Garden Center)</u>	
Adults	\$1.00
Children 4-12	\$0.50
Under 4 free	
Senior	\$0.50

Municipal Fee Schedule - FY2011	
Police	
Sale of Accident Report	\$6
Offense Report	\$1.50
Microfiche Offense	\$3
Clearance Letter	\$5
Criminal History	\$5
Certification (Accident)	\$2
Certification (All others)	\$5
Fingerprints	\$10
Marijuana	\$35
Controlled Substance (powder or crystal)	\$40
Controlled Substance (quantitative)	\$35
Analysis of Syringe contents	\$45
Blood alcohol	\$75 (Case/2 samples)
Clan lab sub samples	\$120
Sample	\$80
Sample Analysis	\$40
Transfer	\$50
Court Preparation	\$80
Court Attendance	\$100
Evidence Packaging	\$40
Vehicle Pound Impound	\$20
Vehicle Pound Storage	\$20
Vehicle Storage over 25'	\$35
Vehicle Pound Towage	\$135
Notification Fee	\$50
Wrecker Business License	\$100
Permit Fee Burglar Alarm	\$50
Svc Charge Burglar Alarm	\$50/75/100
Residential Permit Fee	50
Residential Svc Fee	\$50/75/100

Municipal Fee Schedule - FY2011	
Culture & Tourism Fund (Public Events)	
Catering Revenue	20% of Gross Receipts
Recovery of Labor Expense	\$5.00 per table
Recovery of Labor Expense	\$1.00 per chair
Daily Parking	\$7.00 per day
Auditorium - Show/Event - Or 10% of gross ticket sales per show (whichever is greater)	\$2,000
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$1,000
Auditorium - Show/Event	\$1,500
Auditorium - Show/Event - Move In/Move Out/Rehearsals (No HVAC)	\$850
Coliseum - Show/Event (One Performance) - Or 10% of gross ticket sales per show (whichever is greater)	\$3,000
Coliseum - Show/Event (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,500
Coliseum - Non-profit/Non-commercial (One Performance)	\$2,250
Coliseum - Non-profit/Non-commercial (One Performance) - Move In/Move Out/Rehearsals (No HVAC)	\$1,100
Round Up Inn - Entire Building - Move In/Move Out	\$1,000
Round Up Inn - Entire Building - Event	\$1,750
Round Up Inn - Entire Building - Non-profit/Non-Commercial (No admission)	\$1,400
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Move In/Move Out	\$600
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Event	\$1,000
Round Up Inn - One-half Building - Pioneer Palace or Stagecoach Room - Non-profit/Non-Commercial (No admission)	\$800
Kitchen (Rentable only to Approved Caterers)	\$300
Meeting Rooms - South Texas Room	\$600
Meeting Rooms - Cactus Room	\$500
Meeting Rooms - Longhorn Room	\$400
Meeting Rooms - Corral Room	\$400
Meeting Rooms - Silver Spur Room	\$300
Texas Rooms - Central Texas or East Texas - Move In/Move Out	\$1,250
Texas Rooms - Central Texas or East Texas - Show/Event	\$4,000
Texas Rooms - Central Texas or East Texas - Non-Profit/Non-Commercial (No admission)	\$3,500
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Move In/Move Out	\$1,500
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Show/Event	\$5,000
Texas Rooms - West Texas Room or East Texas & Central Texas Combined - Non-Profit/Non-Commercial (No admission)	\$4,500
Texas Rooms - West Texas and Central Texas Rooms Combined - Move In/Move Out	\$1,750
Texas Rooms - West Texas and Central Texas Rooms Combined - Show/Event	\$5,500
Texas Rooms - West Texas and Central Texas Rooms Combined - Non-Profit/Non-Commercial (No admission)	\$5,000
Texas Rooms - Entire Building - Move In/Move Out	\$2,000

Municipal Fee Schedule - FY2011	
Culture & Tourism Fund (Public Events)	
Texas Rooms - Entire Building - Show/Event	\$6,000
Texas Rooms - Entire Building - Non-Profit/Non-Commercial (No admission)	\$5,500
Burnett Building - Move In/Move Out	\$300
Burnett Building - Show or Sale Days	\$600
Richardson-Bass Building - John Justin Arena - Move In/Move Out	\$1,000
Richardson-Bass Building - John Justin Arena - Show or Sale Days	\$2,000
Richardson-Bass Building - John Justin Arena - Non-Profit/Non-Commercial (No admission)	\$1,750
Richardson-Bass Building - Use of Arena Only Warm up for Coliseum	\$1,000
Richardson-Bass Building - James L. & Eunice West Arena - Move In/Move Out	\$450
Richardson-Bass Building - James L. & Eunice West Arena - Event	\$1,000
Richardson-Bass Building - Brown-Lupton Exhibits Area - Move In/Move Out	\$250
Richardson-Bass Building - Brown-Lupton Exhibits Area - Event	\$100
Richardson-Bass Building - Pen Area - Move In/Move Out	\$300
Richardson-Bass Building - Pen Area - Show Sale	\$600
Richardson-Bass Building - Permanent Stall Rental (per stall) 1 to 7 days	\$50
Richardson-Bass Building - Permanent Stall Rental (per stall) 8 to 14 days	\$60
Charlie and Kit Moncrief Building - W. R. Watt Arena - Move In/Move Out	\$750
Charlie and Kit Moncrief Building - W. R. Watt Arena - Show or Sale	\$1,500
Charlie and Kit Moncrief Building - W. R. Watt Arena - Warm Up only	\$750
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Move In/Move Out	\$300
Charlie and Kit Moncrief Building - Moncrief Cattle Tie Area - Show or Sale	\$750
Charlie and Kit Moncrief Building - Centennial Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - Centennial Room - Show	\$200
Charlie and Kit Moncrief Building - French Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - French Room - Show	\$200
Charlie and Kit Moncrief Building - McFarland Room - Move In/Move Out	\$100
Charlie and Kit Moncrief Building - McFarland Room - Show	\$200
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$250
Livestock Buildings Nos. 1, 2, 3, 4 Swine & Sheep Barns	\$500
Small Exhibits Building - Move In/Move Out	\$250

Municipal Fee Schedule - FY2011	
Culture & Tourism Fund (Public Events)	
Small Exhibits Building - Commercial Exhibits	\$500
Show Arena - Move In/Move Out	\$150
Show Arena - Exhibits or Show	\$300
Catering Fee (Open Catering)	\$0
Ballroom - Total	\$3,500
Ballroom - Area A	\$1,700
Ballroom - Area B	\$2,000
Ballroom - Area C	\$1,700
Ballroom - Exhibit Space 10 x 10 booth vs. minimum	\$3,500
Exhibit Hall - Total	\$15,000
Exhibit Hall - Bay A	\$5,000
Exhibit Hall - Bay B	\$2,500
Exhibit Hall - Bay C	\$2,500
Exhibit Hall - Bay D	\$2,500
Exhibit Hall - Bay E	\$2,500
Exhibit Hall - Bay F	\$2,500
Exhibit Hall - Net Square Footage	0.15
Exhibit Annex	\$2,000
Arena	\$5,000
Arena - Ticketed events against 12% of gross sales, less taxes	12%
Arena - Floor only (26,000 sq. ft)	\$3,000
FWCC Meeting Room 100	\$350
FWCC Meeting Room 101	\$300
FWCC Meeting Room 102	\$300
FWCC Meeting Room 103 (A, B)	\$300
FWCC Meeting Room 103A	\$150
FWCC Meeting Room 103B	\$150
FWCC Meeting Room 104	\$300
FWCC Meeting Room 105	\$200
FWCC Meeting Room 106	\$200
FWCC Meeting Room 107	\$200
FWCC Meeting Room 108	\$200
FWCC Meeting Room 109	\$200
FWCC Meeting Room 110 (A, B)	\$200
FWCC Meeting Room 110A	\$200
FWCC Meeting Room 110B	\$200
FWCC Meeting Room 111	\$200
FWCC Meeting Room 112	\$200
FWCC Meeting Room 113 (A, B)	\$200
FWCC Meeting Room 113A	\$200
FWCC Meeting Room 113B	\$200
FWCC Meeting Room 114	\$200
FWCC Meeting Room 116	\$200
FWCC Meeting Room 118	\$200
FWCC Meeting Room 120	\$200
FWCC Meeting Room 121A	\$200
FWCC Meeting Room 121B	\$200
FWCC Meeting Room 121C	\$200
FWCC Meeting Room 121D	\$200
FWCC Meeting Room 121E	\$200
FWCC Meeting Room 121F	\$200
FWCC Meeting Room 122	\$200
FWCC Meeting Room 200	\$350
FWCC Meeting Room 201 (A, B, C)	\$900

Municipal Fee Schedule - FY2011	
Culture & Tourism Fund (Public Events)	
FWCC Meeting Room 201A	\$300
FWCC Meeting Room 201B	\$300
FWCC Meeting Room 201C	\$300
FWCC Meeting Room 202 (A, B, C, D)	\$1,200
FWCC Meeting Room 202A	\$300
FWCC Meeting Room 202B	\$300
FWCC Meeting Room 202C	\$300
FWCC Meeting Room 202D	\$300
FWCC Meeting Room 203 (A, B, C)	\$900
FWCC Meeting Room 203A	\$300
FWCC Meeting Room 203B	\$300
FWCC Meeting Room 203C	\$300
FWCC Meeting Room 204 (A, B)	\$600
FWCC Meeting Room 204A	\$300
FWCC Meeting Room 204B	\$300

Municipal Fee Schedule - FY2011	
Solide Waste Fund (Code Compliance)	
Residential Billing	
Residential and Disabled Carryout-32 gallon cart	\$12.75
Residential and Disabled Carryout-64 gallon cart	\$17.75
Residential and Disabled Carryout-96 gallon cart	\$22.75
Residential Carryout Fee	\$30.00
Commercial Waste Billing	
1 x per week	\$23.00
2 x per week	\$34.00
3 x per week	\$49.00
4 x per week	\$66.00
5 x per week	\$86.00
6 x per week	\$110.00
Container Permits (Grants of Privilege)	5% of Gross Revenues
Permits (Waste Hauler)	
First Vehicle	\$135.00
Each Additional Vehicle	\$50.00
Miscellaneous Revenue	
Excess Bulk Waste & Brush	
First 5 cubic yards over 10 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Out-of-Cycle and Contaminated Bulky Waste	
First 5 cubic yards	\$75.00
Each additional 5 cubic yards up to 30	\$65.00
Cart Delivery-Exchange Fee	\$5.00
Pay Bags (5 bags per order)	\$15.00
Optional 96 Gallon Yard Cart	\$75.00
Violation Bag Tag	\$10.00
Nothing Out Trip Charge	\$45.00

Municipal Fee Schedule - FY2011			
Stormwater Utility Fund			
Tier	Garage Capacity*	Living Area (square feet)*	Residential Storm Water Monthly Rates
Tier 1 (0.5 ERU)	0	0 to 1,300	\$2.38
	1	0 to 1,040	
	2	0 to 781	
	3	0 to 521	
	4	0 to 262	
Tier 2 (1 ERU)	0	1,301 to 2,475	\$4.75
	1	1,041 to 2,215	
	2	782 to 1,956	
	3	522 to 1,696	
	4	263 to 1,437	
Tier 3 (1.5 ERU)	0	2,476 to 3,393	\$7.13
	1	2,216 to 3,133	
	2	1,957 to 2,874	
	3	1,697 to 2,614	
	4	1,438 to 2,355	
Tier 4 (2 ERU)	0	3,394+	\$9.50
	1	3,134+	
	2	2,875+	
	3	2,615+	
	4	2,356	

Municipal Fee Schedule - FY2011	
Transportation and Public Works	
Valet Parking	\$1,000
Per additional space	\$150
Parkway Inspection Permit	\$75
Parkway Permit Re-In	\$25
Filming	\$250
Private Str. Use Per	\$75
Temp Encroachments	\$75
License Fees	\$500
Residential Survey Pkwy	\$1,000

Municipal Fee Schedule - FY2011	
Water and Sewer Fund	
RETAIL WATER RATES	
Meter Size (inches)	
5/8	\$7.00
3/4 x 5/8	\$7.00
3/4 x 3/4	\$7.25
1	\$10.25
1 1/2	\$18.00
2	\$27.00
3	\$58.38
4	\$102.25
6	\$222.00
8	\$380.00
10	\$595.00
Residential	
Volume Charge (Per 100 Cubic Feet - First 800 Cubic Feet)	\$1.91
Volume Charge (Per 100 Cubic Feet - Next 1,200 Cubic Feet)	\$2.68
Volume Charge (Per 100 Cubic Feet - Next 1,000 Cubic Feet)	\$3.31
Volume Charge (Per 100 Cubic Feet - Over 3,000 Cubic Feet)	\$3.98
Commercial	
Volume Charge (Per 100 Cubic Feet - All)	\$2.15
Industrial	
Volume Charge (Per 100 Cubic Feet - All)	\$1.90
Super User	
Volume Charge (Per 100 Cubic Feet - All)	\$1.63
Irrigation	
Volume Charge (Per 100 Cubic Feet - First 5,000 Cubic Feet)	\$2.68
Volume Charge (Per 100 Cubic Feet - Next 5,000 Cubic Feet)	\$3.31
Volume Charge (Per 100 Cubic Feet - Over 10,000 Cubic Feet)	\$3.98
Gas Well Drillers	
Volume Charge (Per 100 Cubic Feet - All)	\$4.50
Fire Lines	
Connection Size (Inches)	
4 and under	\$16.95
6	\$25.50
8	\$33.95
10	\$56.40
12	\$105.10
RETAIL WASTEWATER RATES	
Water Meter Size (inches)	
5/8	\$5.10
3/4 x 5/8	\$5.10
3/4 x 3/4	\$5.40
1	\$6.00
1 1/2	\$7.50

Municipal Fee Schedule - FY2011	
Water and Sewer Fund	
RETAIL WASTEWATER RATES	
Water Meter Size (inches)	
2	\$9.30
3	\$17.55
4	\$27.00
6	\$52.50
8	\$88.50
10	\$130.50
12	\$163.50
<u>Residential</u>	
Volume Charge (Per 100 Cubic Feet)	\$2.64
<u>Non Residential/Non/Monitored</u>	
Volume Charge (Per 100 Cubic Feet)	\$3.24
<u>Monitored Group</u>	
Volume Charge (Per 100 Cubic Feet)	\$2.40
BOD Charge (Per Pound)	\$0.2265
TSS Charge (Per Pound)	\$0.1036
TDS Charge (Per Pound) for Gas Well Drillers	\$0.0420
<u>Charges</u>	
Activation Charge	\$20.00
Restoration Charge	\$20.00
Transfer Charge	\$20.00
Same Day / After Hours Charge	\$10.00
Field Action Charge	\$20.00
Broken Lock Charge	\$25.00
Returned Item Charge	\$25.00
Straight Connection Charge	\$50.00
WHOLESALE RATES	
<u>Wholesale Water Rates</u>	
Volume (\$/1,000 Gallons)*	\$0.7212
Maximum Day (\$/MGD Excess)	\$122,742.00
Maximum Hour (\$/MGD Excess)	\$28,691.00
Monthly Customer Charge Per Meter	\$25.00
* Plus raw water costs	
<u>Wholesale Wastewater Rates</u>	
Volume (\$/1,000 Gallons)	\$0.8679
BOD (Per Pound)	\$0.3187
TSS (Per Pound)	\$0.2224
Monthly Customer Charge	\$75.00
RAW WATER RATES	
The cost of untreated water (per 1,000 gallons) supplied by the Tarrant Regional Water District is \$0.7524 for use inside the district and \$0.7794 outside the district. Adjusted for street rental and system loss, the raw water charge to customers is \$0.8201 inside the district and \$0.8496 outside the district and is a direct "pass through" to wholesale water customers.	

GLOSSARY

The *Annual Budget and Program Objectives* contains specialized and technical terminology that is unique to public finance and budgeting. To help the reader of this document understand these terms, this budget glossary has been included.

Account: A six-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expenses. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting, revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes.

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the proposed budget document, authorized by the City Council as part of the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

Budget: A financial plan for a specified period of time (i.e., a fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the Budget Document that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message or Budget Transmittal Letter.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Balance: The amount of cash on hand and cash equivalents at any point in time, net of inflows and

outflows.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Center: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Character: A basis for distinguishing types of expenditures; the five major characters used by the City of Fort Worth are: personal services-01, supplies-02, contractual services-03, capital outlays-04, and debt service-05.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, after which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Designations: Designations are the desired uses of fund balance which are discretionary in nature in that the requested items were not budgeted in the prior year. To be a valid designation request, the department must not have spent to their prior year budget (i.e., have savings), and must provide justification for the request approved by the appropriate Assistant City Manager.

Disbursement: Payment for goods and services in cash or by check.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to

recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Expenditure: Decreases in the use of net financial resources other than through interfund transfer.

Expenses: Outflow or other depletion of assets or incurrence of liabilities during a specific period of time which results from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works, and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the debt service portion of the City's

property tax, and these bonds are backed by the full faith and credit of the issuing government.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any unmatured debt that is not a fund liability and at the same time has a maturity of more than one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Operating Budget: The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Fund: A fund restricted to a single fiscal year.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objec-

tive of the department.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principal and interest of the bond.

Rollover: Rollovers are the desired uses of fund balance for the purpose of meeting prior year commitments. Rollovers may be requested for items that, a) were budgeted in the prior fiscal year, b) are from departments that did not spend to their appropriated budget the prior year (i.e., have savings), and c) can demonstrate that the funds were encumbered for the purpose identified in the rollover request.

Risk Management: An organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

Source of Revenue: Revenues are classified according to their source or point of origin.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purchases.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.