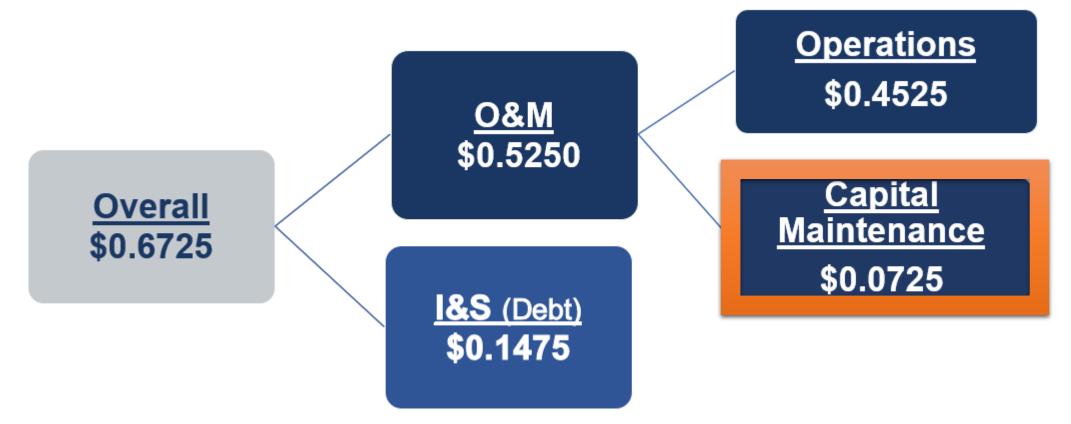


Budget Work Session

FWLab May 13, 2025



FY25 Adopted Tax Rate Allocations





FY25 PayGo Distribution

\$52,809,635 **Transportation & Public Works** 76.0% \$64.208.204 **Neighborhood Services** \$8,086,000 5.1% \$4,205,000 **Property Management** \$5,001,000 6.4% \$5,201,000 Information Technology \$3,761,000 4.8% \$3,911,000 Park & Recreation \$3,395,000 4.3% \$3,530,000 **Transit Initiatives** \$1,745,000 2.2% \$1,815,000 **Community Partnerships** \$750,000 1.2% \$1,000,000

Additional \$10.4 Million to Streets

Total Pay as you Go increases from \$76,331,635 to \$83,870,204



Assumes 3.5% growth

Dept/Project	FY25	FY26
TPW	\$64,208,204	\$66,489,661
Transit	\$ 1,815,000	\$ 1,879,000
Property Management	\$ 5,201,000	\$ 5,383,000
Neighborhood Services	\$ 4,205,000	\$ 4,352,000
PARD	\$ 3,530,000	\$ 3,654,000
IT	\$ 3,911,000	\$ 4,048,000
Community Partnerships	\$ 1,000,000	\$ 1,000,000
Total	\$83,870,204	\$86,805,661

4

FORT WORTH.

Street Maintenance Funding

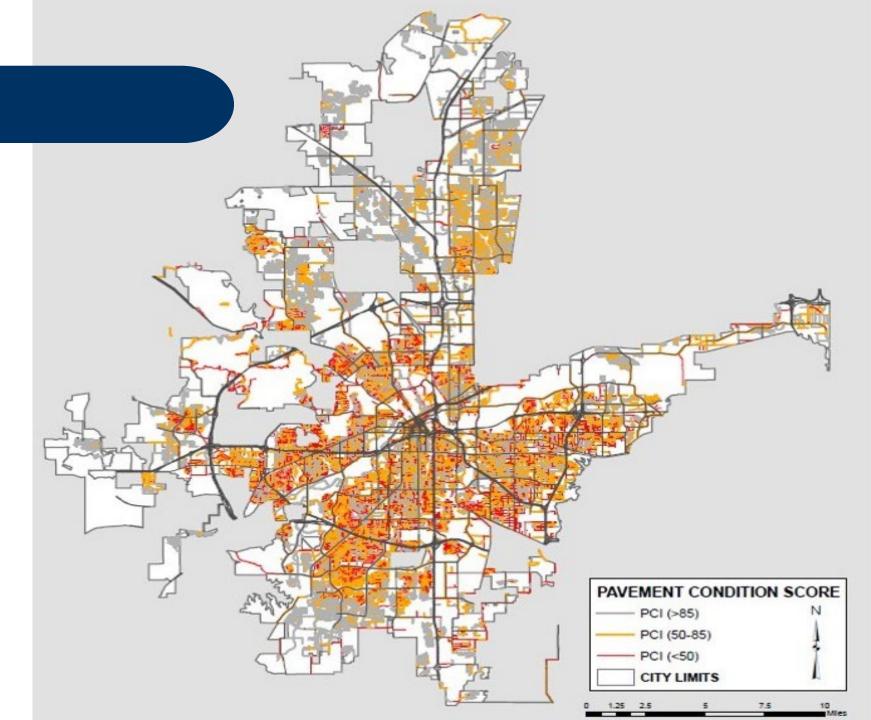
FY26 Budget Options

May 13, 2025



Outline

- Background and Funding Plan
- FY25 Results
- FY26 Approach
- A-La-Carte Funding Options
 - PayGo Contracted
 - General Fund In-House



Background Citizen Survey

	LOW IMP	ORTANCE								HIG	H IMPOR	ANCE	
			CITY							PU	BLIC		
z			LIBRARY							SA	FETY		z
								WATER/					TIO
AC								SEWER					AC
LISF		CUST											LISF
SA		SERVICE											SA
HIGH SATISFACTION	CITY												HIGH SATISFACTION
Ξ	BLDG												Ξ
							PARKS &						
							REC						
	EVOLEDI		ATIONS	STORM-						CONTIN			
	EXCEEDI	NG EXPECT	ATIONS	WATER						CONTIN	UED EMPI	14515	
					соммо								
					PUBLIC								
					HEALTH				CODE				
									CODE ENFOR				
Z										RAFFIC			Z
CI										FLOW			FACTION
LOW SATISFACTION									·		ST	REET	ŝFA
ATIS												AINT	ATIS
N S						ROAD							LOW SATIS
Lo	LESS IMP	ORTANT				DELIVRY			TOP PRIC	RITIES FOR	IMPROVE	MENT	Lo Lo
	LOW IMP	ORTANCE								ню		TANCE	

Background

2024 FUNDING ANALYSIS

Analys	is Overv	iew		Average Maintenand Vital Segments		Ave Fund					
				\$98 M/Yr							
					2024	2025	2026	2027	2028		
	alysis Independe	ently	EXPENSES (\$M)								
Verified	(Staff & FNI)		MAI	MAINTENANCE ACTIONS							
 Only "Vit 	tal" Segments ar	е		Preservation Need	\$5.6	\$6.0	\$5.2	\$5.4	\$5.9		
	to Reduce the C		Hear	<i>y Maintenance Need</i>	\$82.1	\$87.0	\$104.0	\$91.2	\$95.8		
Deferring	g Maintenance			Total Maintenance Funding Need*\$87.7\$93.0\$109.2\$96.6				\$96.6	\$101.7		
			REVENUES (\$M)								
	n to Incrementally			PayGo Funding	\$28.3	\$30.3	\$31.5	\$32.7	\$34.0		
Ű	reated in FY24 and unded in FY25			Additional Funding Need (Gap = Expenses - Revenues)\$59.4\$62.7\$77.7\$63				\$63.9	\$67.7		
FY25 PayGo	Requested	\$18.9M		•	a atra a tia a ra						
Funding Received \$10.4M				Reco	nstruction no	ot addressed	a through ma	aintenance f	unaing.		
Estimated Future Bond Reconstruction Savings \$74.8M from FY25 Received Funding											

Background

History & Timeline

Nov/Dec 2023 - CMO April 2024 – Decision to 2023 – Staff Developed **Incrementally Fund Gap** Meeting - Intro to **Condition Forecasting Problem & Solution Through Budget** and Funding Scenario Planning March 5 & 29th 2024 Nov 2023 - FNI Funding May/June Budget Work Work Sessions – Sessions – Provided a Gap Analysis & Blue **Ribbon Task Force Proposed Street** Funding Plan to Maintenance User Fee, Comparison **Incrementally Close the** to Fund the Full Gap Funding Gap

Budget Adopted With First 10.4M Increase to PayGo Contract Maintenance

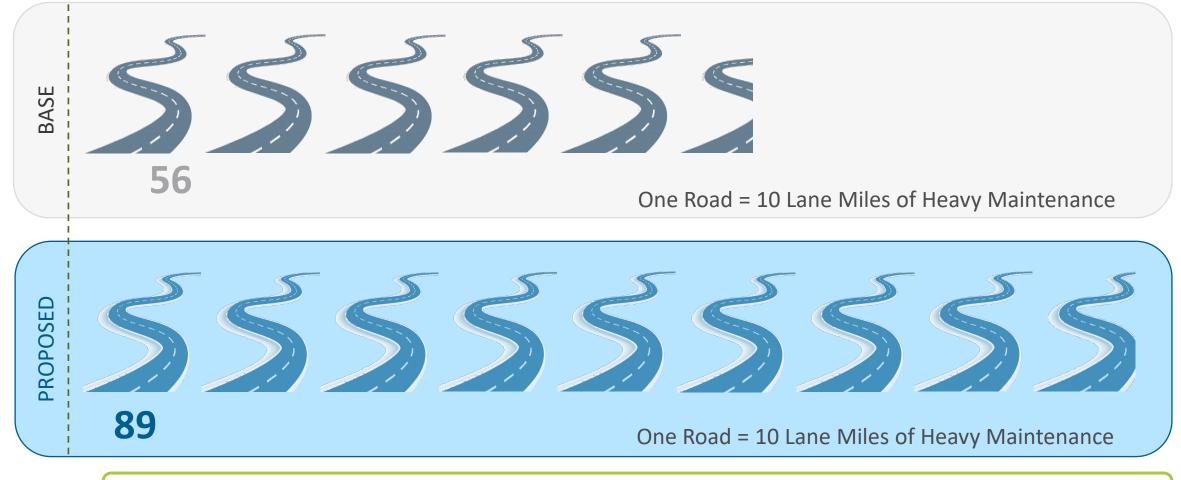
> FY 2026 Budget Process Planning



FY25 Funding Results

FY25 Results

Maintenance Increases



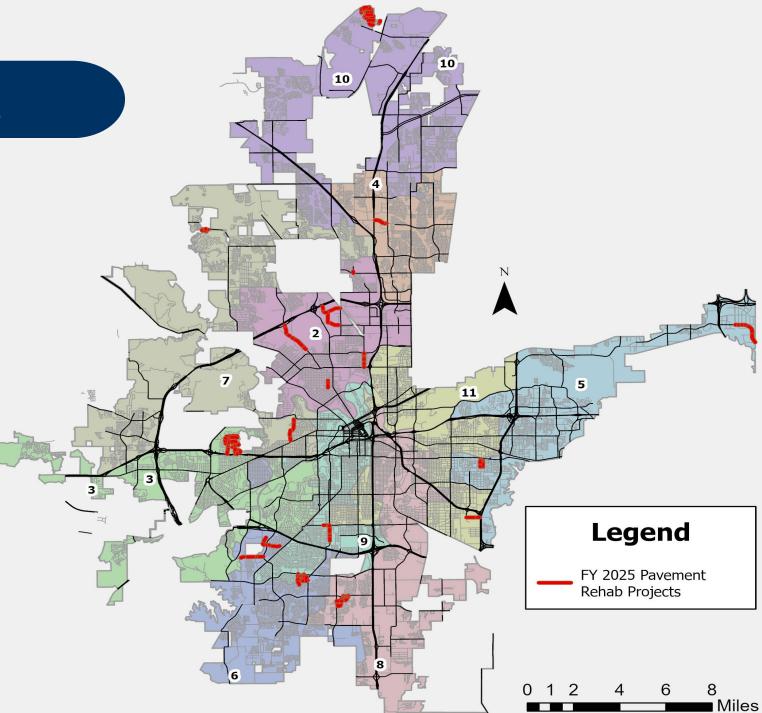
Equivalent to Preventing 1 Minor Roadway Bond Programs Each Year*

*Minor Roadways is The Bond Category for End of Lifecycle Reconstructions

FY25 Results

Project Delivery Status

- FY25 Projects Increased by 33LM
- All FY25 Projects are Under Construction
 - Some Streets are Already Complete



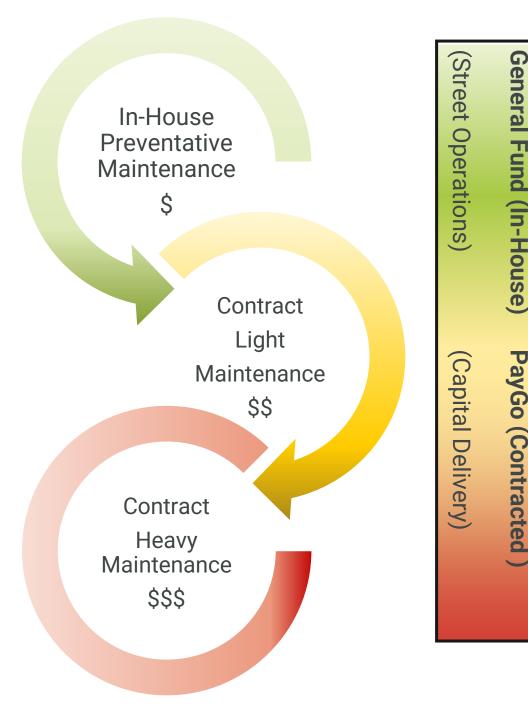


FY26 Funding

FY26 Approach

Overview

- Remaining Annual Funding Gap is \$55.7M
- Originally Proposed \$20M
 Increase in FY2026
- Uncertain budget availability Requires Flexible Funding Packages (A La Carte)
- Recommend Funding Both General Fund and PayGo Packages
 - More Cost-Effective
 - Maximizes Longevity



A La Carte Menu

Optional Packages that could be Funded Based on Budget Availability:

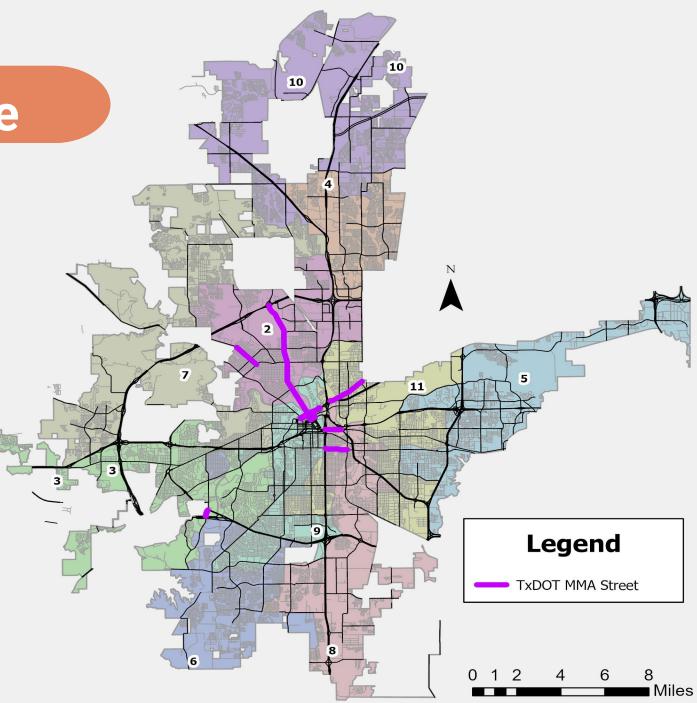
	Optional Funding Pac	kages			
Package #1	TxDOT MMA Maintenance		\$4.1M		PayGo (Contracted)
Package #2	Contracted City Maintenance		\$5.9M	\int	(Capital Delivery)
		PayGo Fund Subtotal	\$10M		
Package #3	Concrete Preservation Maintenance		\$2.9M	}	General Fund (In-House)
		General Fund Subtotal	\$2.9M		(Street Operations)
	Total Funding Proposed		\$12.9M		

Note: These are Recommended Funding Levels for These Packages, but Packages Can Be Sized to Fit Available Budget.

PayGo Background

TxDOT MMA Maintenance

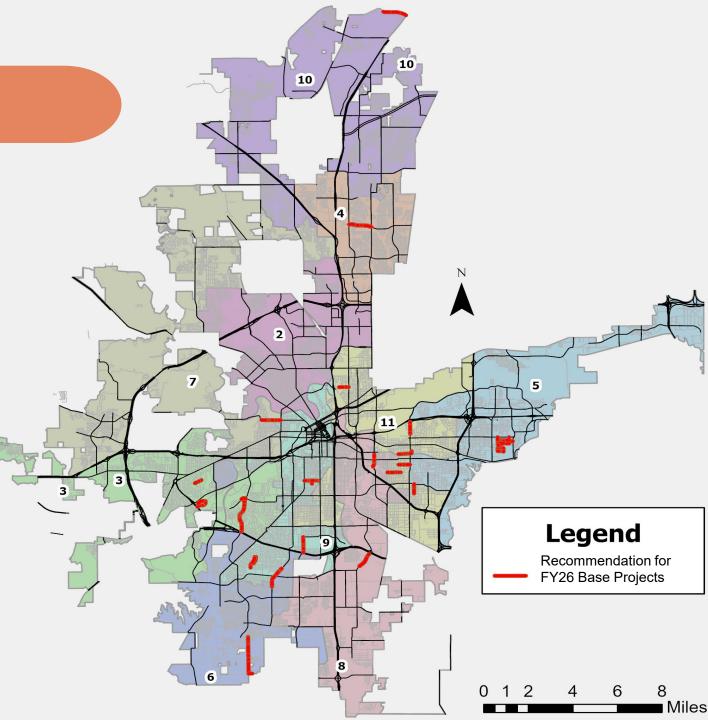
- TxDOT Municipal Maintenance Agreements (MMA)
- City Maintains 27 LM (See Map)
- Estimated Need is \$16.8M
- Plan to Fund Over 4 Years
 - Planned Funding
 - FY26 = \$4.1M
 - FY27 =\$5M
 - FY28=\$3.7M
 - FY29=\$4.1M



PayGo Background

FY26 Base Projects

- **City Prioritizes Vital Segments**
- PayGo Contract Maintenance
 - Base Funding Level = \$38.8M
 - Includes the \$10.4M Increase in FY25
 - Base Maintenance Level = 68 LM
 - The Planned 2026 Bond Minor Roadway Category (33LM)
 - The Maintenance Program Prevents the Equivalent of 2 Bond Categories/Year

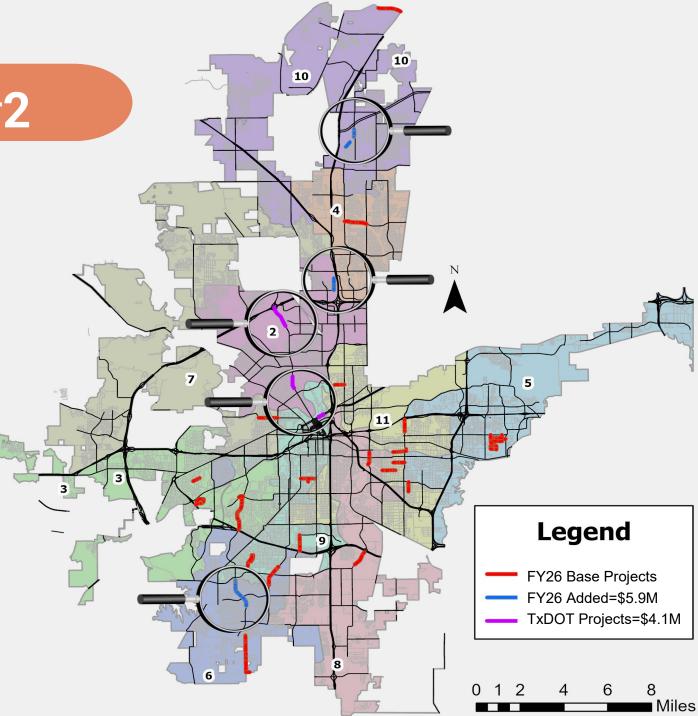


PayGo Packages

Contract Packages #1 & #2

PayGo Packages =\$10M

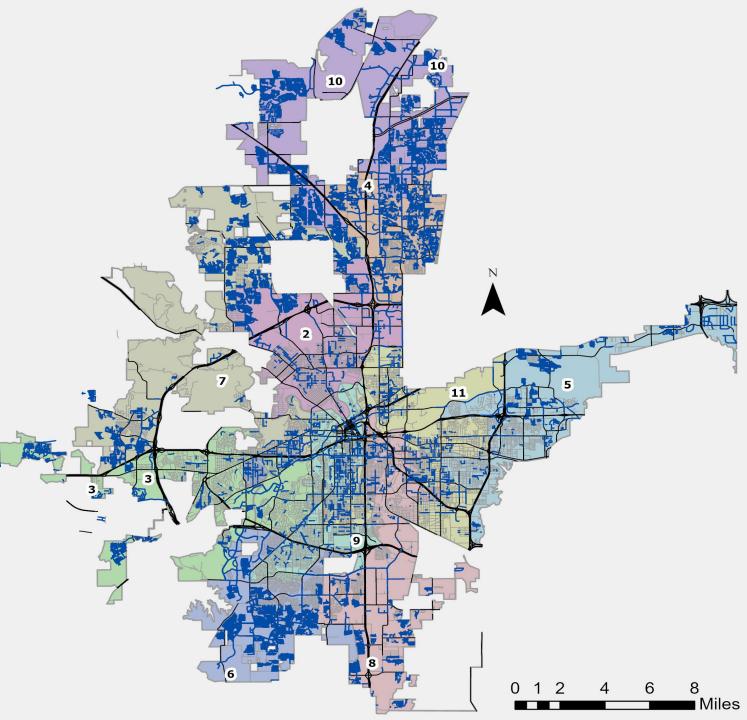
- Package #1 TxDOT MMA = \$4.1M
 - Maintenance Increase = 9LM
- Package #2 PayGo Contracts= \$5.9M
 - Maintenance Increase = 18LM
 - Equivalent to 50% of the 2026 Bond Minor Roadway Category
 - Cost Savings Equivalent to \$44M



General Fund Package

In-House Package #3

- Priority is Preserving Concrete
 Longevity
 - 2,700LM With PCI 80>100
 - Saves \$295,000 per LM
- Package #3 New Concrete
 Preservation
 - Grey Crack Sealing 2 Teams
 - 5-year cycle (500 LM/Year)
 - FY26 Cost=\$2.9M, One-Time \$500K, Reoccurring \$2.4M



FY26 Approach

Modified Funding Plan

• Achieves Funding the Gap with 4% Inflation, Includes TxDOT Maintenance Needs, City Contract Maintenance, and In-House Preventative Maintenance.

Funding Packages	FY25	FY26	FY27	FY28	FY29
TxDOT MMA Maintenance	\$0	\$4.1M	\$5M	\$3.7M	\$4.1M
Contracted Maintenance	\$10.4M	\$5.9M	\$11M	\$11M	\$11M
PayGo Fund Subtotal	\$10.4M	\$10M	\$16M	\$14.7M	\$15.1M
Preventative Maintenance (Concrete Crack Seal)	\$0	\$2.9M	\$2.7M	\$2.8M	\$2.8M
General Fund Subtotal	\$0	\$2.9M	\$2.7M	\$2.8M	\$2.8M
Total Annual Additional Funding	\$10.4M	\$12.9M	\$18.7M	\$17.5M	\$17.8M
Cumulative Annual Funding Increase (Funded Gap)	\$10.4M	\$23.3M	\$42.0M	\$59.5M	\$77.3M

Thank You for Your Responsiveness to our Citizen Needs, and Your Fiscal Stewardship by Investing in Street Maintenance!

Questions?



FY2026 April Value Estimates

Forecast Shared April 29

	2026	2027	2028	2029	2030	2031	2032
Fund Performance							
Total Revenues	\$1,098,508,570	\$1,137,061,155	\$1,185,159,605	\$1,227,849,955	\$1,282,500,886	\$1,327,955,103	\$1,386,194,353
Total Expenses	\$1,101,227,019	\$1,152,753,401	\$1,203,930,602	\$1,249,388,682	\$1,296,585,304	\$1,345,587,629	\$1,396,465,431
Surplus (Deficit)	\$ (2,718,449)	\$ (15,692,246)	\$ (18,770,997)	\$ (21,538,726)	\$ (14,084,418)	\$ (17,632,525)	\$ (10,271,078)
<u>Major Revenue Growth</u> Assumptions	2026	2027	2028	2029	2030	2031	2032
Assumptions	2020	2027	2020	LULJ	2030	2001	LUJL
Property Tax	3.50%	3.50%	5.00%	3.50%	5.00%	3.50%	5.00%
Sales Tax	4.73%	3.60%	3.09%	4.00%	4.00%	4.00%	4.00%

April Value Estimates

	Та	rrant	Dent	on	Parker		Wise		To	tal
FY2025	\$	113,493,172,050	\$	7,689,480,147	\$	738,211,307	\$	2,172,552	\$	121,923,036,056
April Estimate	\$	122,169,281,738	\$	9,264,635,657	\$	910,885,551	\$	4,610,612	\$	132,349,413,558
Growth %		7.6%		20.5%)	23.4%		112.2%		8.6%
New Construction	\$	2,181,008,196	\$	279,402,224	\$	197,780,667	\$	-	\$	2,658,191,087
New Construction %		1.9%		3.6%)	26.8%		0.0%		2.2%
Existing Growth %		5.7%		16.9%)	-3.4%		112.2%		* 6.4%

*State law allows taxing entities to capture 3.5% growth in existing values

Property Tax Revenue Assumptions

Delinquent PT Collections

- FY2025 Budget \$2.75M
- Suggested FY2026: \$1.75M

Penalty and Interest

25

- FY2025 Budget: \$3.00M
- Suggested FY2026: \$3.50M

Collection Assumption

- Traditional assumption: 98.5%
- Suggested FY2026: 98.0%
- 1% collections= \$6M-7M in GF revenue

							FY	2025	
	FY2020	FY2	2021	FY2022	FY2023	8 FY202	24 fcs	st	
Delinquent	2.02	Μ	1.01 N	I -0.19	M 1.88	3M -2.2	27 M	0.00	Μ

						FY2025
	FY2020 F	Y2021	FY2022	FY2023	FY2024	fcst
P&I	3.03 M	3.14 M	I 3.25 I	M 3.10 M	I 3.32 M	3.40 M

Revenue: July Value Forecast

		April Value	July Forecast		
	Flat T	ax Rate	Gro	wth Cap	
Total Value		\$132,349	9,413	8,558	\$ 124,928,640,996
Total Property Tax Revenue	\$	660,236,381	\$	647,910,602	\$ 622,056,506
Above (Below) Previous Forecast	\$	25,692,405	\$	13,366,626	\$ (12,487,470)

- FWLab conservative assumption: 10% more value lost April-July than last year
- July revenue forecast after receiving April values is **\$12.5M below previous expectation**
- TAD residential growth (new and existing) forecasted to nearly meet or beat expectation
- TAD commercial growth (new and existing) lags expectation

27

Updated Long-term Forecast

	2026	2027	2028	2029	2030	2031	2032
Fund Performance							
Total Revenues	\$1,086,021,100	\$1,124,136,624	\$1,171,588,847	\$1,213,804,221	\$1,267,752,865	\$1,312,690,902	\$1,370,166,942
Total Expenses	\$1,101,227,019	\$1,152,753,401	\$1,203,930,602	\$1,249,388,682	\$1,296,585,304	\$1,345,587,629	\$1,396,465,431
Surplus (Deficit)	\$ (15,205,919)	\$ (28,616,777)	\$ (32,341,755)	\$ (35,584,461)	\$ (28,832,439)	\$ (32,896,727)	\$ (26,298,490)
Major Revenue Growth							
<u>Assumptions</u>	2026	2027	2028	2029	2030	2031	2032
Property Tax	1.46%	3.50%	5.00%	3.50%	5.00%	3.50%	5.00%
Sales Tax	4.73%	3.60%	3.09%	4.00%	4.00%	4.00%	4.00%

Long-term Forecast: HJR 1

Business Personal Property

- Equipment, inventory, etc. taxed similarly to real property
- Previously exempt if taxable value <\$2,500

HJR1

- Increases \$2,500 exemption to \$125,000
- Effective tax year 2026 (FY2027 budget planning)
- Expected total property tax revenue loss of \$8M in FY2027
- \$6.25M in GF or nearly 1%
- Reflected in LT forecast beginning FY2027

Long-term Forecast: SB 1008

Bill Summary

- Limits fees municipalities and other entities can charge food service establishments to maximum fees set by the state
- Prohibits local authorities from requiring additional permits for food service establishments already compliant with state-level certifications

General Fund Impact

- Environmental Services Department must adjust fees in GF Consumer Health division
- Estimated revenue loss of \$1.5M
- Reflected in LT forecast beginning FY2026

Forecast With Legislative Impact

	2026	2027	2028	2029	2030	2031	2032
Fund Performance							
Total Revenues	\$1,084,508,070	\$1,116,346,418	\$1,163,415,454	\$1,205,327,496	\$1,258,867,855	\$1,303,491,227	\$1,360,530,951
Total Expenses	\$1,101,227,019	\$1,152,753,401	\$1,203,930,602	\$1,249,388,682	\$1,296,585,304	\$1,345,587,629	\$1,396,465,431
Surplus (Deficit)	\$ (16,718,949)	\$ (36,406,983)	\$ (40,515,148)	\$ (44,061,186)	\$ (37,717,449)	\$ (42,096,402)	\$ (35,934,481)
Major Revenue Growth							
<u>Assumptions</u>	2026	2027	2028	2029	2030	2031	2032
Property Tax	1.46%	2.50%	5.00%	3.50%	5.00%	3.50%	5.00%
Sales Tax	4.73%	3.60%	3.09%	4.00%	4.00%	4.00%	4.00%

FY2026 Revenue Budget: Key Dates

May - June: Monthly updates to taxable value estimates

July 9: Receipt of May sales tax allocation (final payment before CM's proposed budget)

July 25: Certified values received

August 7: Publication of Truth In Taxation worksheet and benchmark tax rates

August 12: Presentation of City Manager's proposed budget to Mayor and City Council

September 16: Budget and tax rate adoption