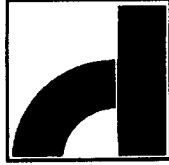


City of Fort Worth
**Annual Budget and
Program Objectives
2001-2002**

FORT WORTH





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

**PRESENTED TO
City of Fort Worth,
Texas**

**For the Fiscal Year Beginning
October 1, 2000**

Timothy A. Crew *Jeffrey L. Esser*
President Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Fort Worth for its annual budget for the fiscal year beginning October 1, 2000.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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City of Fort Worth, Texas

City Officials

Kenneth L. Barr
Mayor

Jim Lane
Place 2

Chuck Silcox
Place 3

Becky Haskin
Place 4

Frank Moss
Place 5

Clyde Picht
Place 6

Jeff Wentworth
Place 7

Ralph McCloud
Place 8

Wendy R. Davis
Place 9

Gary W. Jackson
City Manager

Mike Groomer

Charles R. Boswell

Joe Paniagua

Libby Watson

Assistant City Managers

Budget Office Staff

Bridgette Garrett, Budget Administrator

Sary Cheng

Brian Hagerty

Sandy Oliver

Nancy Galvan

Greg Jordan

Alan Shuror

Kristin Glass

Skip Krueger

Clinton Spruill

List of Departments and Directors

City Manager's Office

Gary W. Jackson,
City Manager, (817) 871-6116

IT Solutions

Dave Miller,
Director, (817) 871-8450

Housing

Jerome Walker,
Director, (817) 871-7537

Development

Bob Riley,
Director, (817) 871-8901

Human Relations Commission

Vanessa Boling,
Director, (817) 871-7534

Municipal Court

Elsa Paniagua,
Director, (817) 871-6711
Ninfa Mares,
Chief Judge, (817) 871-6715

Internal Audit

Costa Triantaphilides,
City Auditor, (817) 871-6132

City Secretary

Gloria Pearson,
City Secretary, (817) 871-6164

Law

David Yett,
City Attorney, (817) 871-7606

Finance

James Keyes,
Director, (817) 871-8517

Human Resources

Linda Cobb,
Director, (817) 871-7783

Planning

Fernando Costa,
Director, (817) 871-8042

Equipment Services

Tom Davis,
Director, (817) 871-5118

Fire

H. Larry McMillen,
Fire Chief, (817) 871-6801

Public Events

Kirk Slaughter,
Director, (817) 212-2501

Police

Ralph Mendoza,
Police Chief, (817) 877-8201

Parks & Community Services

Richard Zavala Jr.,
Director, (817) 871-5704

Zoo

Mike Fouraker,
Executive Director,
(817) 759-7590

Public Health

Daniel Reimer,
Director, (817) 871-8903

Environmental Management

Brian Boerner,
Director, (817) 871-8085

Water & Wastewater

Dale Fisseler,
Director, (817) 871-8207

Aviation

Lisa Pyles,
Director, (817) 871-5403

Library

Gleniece Robinson,
Director, (817) 871-7708

Engineering

Douglas Rademaker,
Director, (817) 871-6157

Transportation & Public Works

Hugo Malanga,
Director, (817) 871-7800

Code Compliance

Carl Smart,
Director, (817) 871-6300

City of Fort Worth 2001 Awards

City Manager's Office

- Government Finance Officers Association - Distinguished Budget Presentation Award
- 2001 3rd Place Programming Award to Cable Communications staff from the National Association of Telecommunications Officers and Advisors for "Kidz Crafts" children's program

Environmental Management

- Outstanding High School Partnership Award from Fort Worth Independent School District for active involvement in Adopt-A-School program
- Program of the Year Award from Fort Worth Transportation Authority for the Care for Cowtown Air event and awareness campaign
- Watermark Award from the Water Environment Association of Texas for the development of "Pipes to Ponds" curriculum for high school students

Finance

- Government Finance Officers Association – Certificate of Excellence of Achievement in Financial Reporting

Law

- "100 Club" Award from the Tarrant County Bar Association for participation in bar association activities

Library

- Outstanding Arts Award from the World Affairs Art Council for the International Film Festival
- 2001 Employer of the Year Award from the Rotary Club of Fort Worth

Parks and Community Services

- Growth Award from Tree City USA for the improved programs and efforts in urban forestry
- Award from Best Buy Inc. for the Botanic Garden "Stone Soup" project
- Gold Metal award from Texas Recreation and Park Society for the most well-managed department in the state

A-4

- Texas Urban Forestry Council Award For a Government Project for GIS/GPS inventory project of the Mayfest area of Trinity Park
- Community Services Block Grant Performance Award from Texas Department of Housing and Community Affairs for assisting families to transition out of poverty
- Best Bike Trail Award from Fort Worth Child's Best of Families for Trinity river trail
- Adopt-A-School Exemplary Partnership Award from Fort Worth Independent School District for Adopt-A-School

Planning

- Certificate of Achievement for Planning Excellence from the Texas Chapter of the American Planning Association
- Honorable mention from the Texas Chapter of the American Planning Association for Comprehensive Planning Award
- Census 2000 Award from the Dallas Region Census Center, U.S. Bureau of the Census
- Preservation Honor Award to Planning staff from Historic Fort Worth, Inc.

Public Health

- Child Fatality Review Report (Impact Analysis of Texas Child Fatality Review Teams on Incidence and Cause of Death Determination) selected for presentation at the Texas Department of Health's Annual Child Fatality Review Conference
- Bite Prevention Project selected for presentation at the Annual American Public Health Association Conference
- Bite Prevention Project selected for presentation at an International Health Conference sponsored by Urban and Regional Information Systems Association
- Bite Prevention Project accepted for poster presentation at the ESRI International Health GIS Conference
- Cost Benefit Analysis of Outreach Activities Project selected for presentation at the Annual American Public Health Association Conference
- University of North Texas School of Public Health Recognition for Support and Contribution to Prevention of Type 2 Diabetes in School-age Children
- Texas Society of Professional Health Educator Award for Continual Support to the Community in Providing Health Education

A-5

- Eastland Elementary School Award for Voluntary Service to the Advisory Committee for Site-based Management Programming

Water and Wastewater

- Gold Award from the Association of Metropolitan Sewerage Agencies (AMSA) for perfect permit compliance at Village Creek Wastewater Treatment Plant
- Village Creek Wastewater Treatment Plant recognized as a member of the "Code of Good Practice Club" by the National Biosolids Partnership (NBP) for commitment to Environmental Improvement & Adoption of Best Biosolids Management Practice
- Village Creek Wastewater Treatment Plant received National Award for 1st Place, Cowtown Hustlers Challenge Team
- School and Community Partnership Award for Outstanding Elementary Partnership with Glen Park
- Region VI MVP2 (Most Valuable Pollution Prevention) Award to City of Fort Worth Water Department, Pretreatment Services Division
- Texas Environmental Excellence Award Finalist

CITIZENS OF FORT WORTH

MAYOR AND COUNCIL

 \$819,142 4.0 A.P.

- CRIME CONTROL AND PREVENTION DISTRICT BOARD
- D/FW AIRPORT BOARD
- FORT WORTH HOUSING AUTHORITY
- FORT WORTH TRANSPORTATION AUTHORITY
- RETIREMENT BOARD

ADVISORY BOARDS

CITY SECRETARY

 \$219,890 6.0 A.P.

CITY MANAGER

 \$1,281,229 41.0 A.P.

CITY ATTORNEY

 \$584,370 15.0 A.P.

INTERNAL AUDIT

 \$219,890 6.0 A.P.

CABLE

 \$219,890 6.0 A.P.

CITY MANAGER'S OFFICE

 \$1,281,229 41.0 A.P.

CULTURE AND TOURISM

 \$1,281,229 41.0 A.P.

DEBT SERVICE

 \$1,281,229 41.0 A.P.

CITY STORE

 \$1,281,229 41.0 A.P.

NON-DEPARTMENTAL

 \$1,281,229 41.0 A.P.

OFFICE SERVICES

 \$1,281,229 41.0 A.P.

Strong Neighborhoods

Sound Economy

Safe Community

Support Services

HOUSING

 \$1,281,229 41.0 A.P.

HUMAN RELATIONS COMMISSION

 \$1,281,229 41.0 A.P.

LIBRARY

 \$1,281,229 41.0 A.P.

PARKS AND COMMUNITY SERVICES

 \$1,281,229 41.0 A.P.

GOLF

 \$1,281,229 41.0 A.P.

PLANNING

 \$1,281,229 41.0 A.P.

ZOO

 \$1,281,229 41.0 A.P.

AVIATION

 \$1,281,229 41.0 A.P.

DEVELOPMENT

 \$1,281,229 41.0 A.P.

ENGINEERING

 \$1,281,229 41.0 A.P.

LAKE WORTH TRUST

 \$1,281,229 41.0 A.P.

PUBLIC EVENTS AND FACILITIES

 \$1,281,229 41.0 A.P.

TRANSPORTATION AND PUBLIC WORKS

 \$1,281,229 41.0 A.P.

MUNICIPAL PARKING FACILITIES

 \$1,281,229 41.0 A.P.

WATER AND SEWER

 \$1,281,229 41.0 A.P.

CODE COMPLIANCE

 \$1,281,229 41.0 A.P.

ENVIRONMENTAL MANAGEMENT

 \$1,281,229 41.0 A.P.

ENVIRONMENTAL MANAGEMENT FUND

 \$1,281,229 41.0 A.P.

SOLID WASTE

 \$1,281,229 41.0 A.P.

FIRE

 \$1,281,229 41.0 A.P.

MUNICIPAL COURT

 \$1,281,229 41.0 A.P.

POLICE

 \$1,281,229 41.0 A.P.

AWARDED ASSETS

 \$1,281,229 41.0 A.P.

CRIME DISTRICT

 \$1,281,229 41.0 A.P.

PUBLIC HEALTH

 \$1,281,229 41.0 A.P.

EQUIPMENT SERVICES DIVISION

 \$1,281,229 41.0 A.P.

FINANCE

 \$1,281,229 41.0 A.P.

INSURANCE FUNDS
 • Property/Casualty
 \$5,487,208

HUMAN RESOURCES

 \$1,281,229 41.0 A.P.

TEMPORARY LABOR

 \$1,281,229 41.0 A.P.

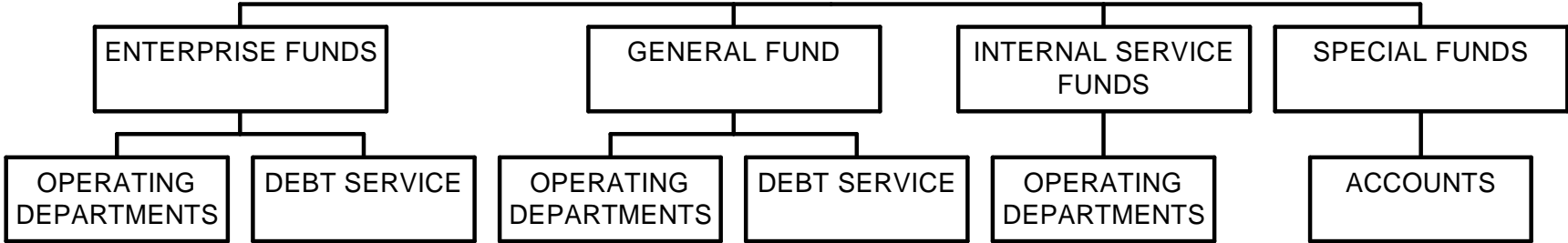
INSURANCE FUNDS
 • Group Health
 \$40,638,760
 • Unemployment Comp
 \$384,130
 • Workers' Comp
 \$11,594,600

INFORMATION SYSTEMS

 \$1,281,229 41.0 A.P.

- APPOINTED BY CITY COUNCIL
- ELECTED OFFICIAL
- DEPARTMENTS
- SPECIALIZED FUNCTIONS

TOTAL CITY OPERATING FUND STRUCTURE

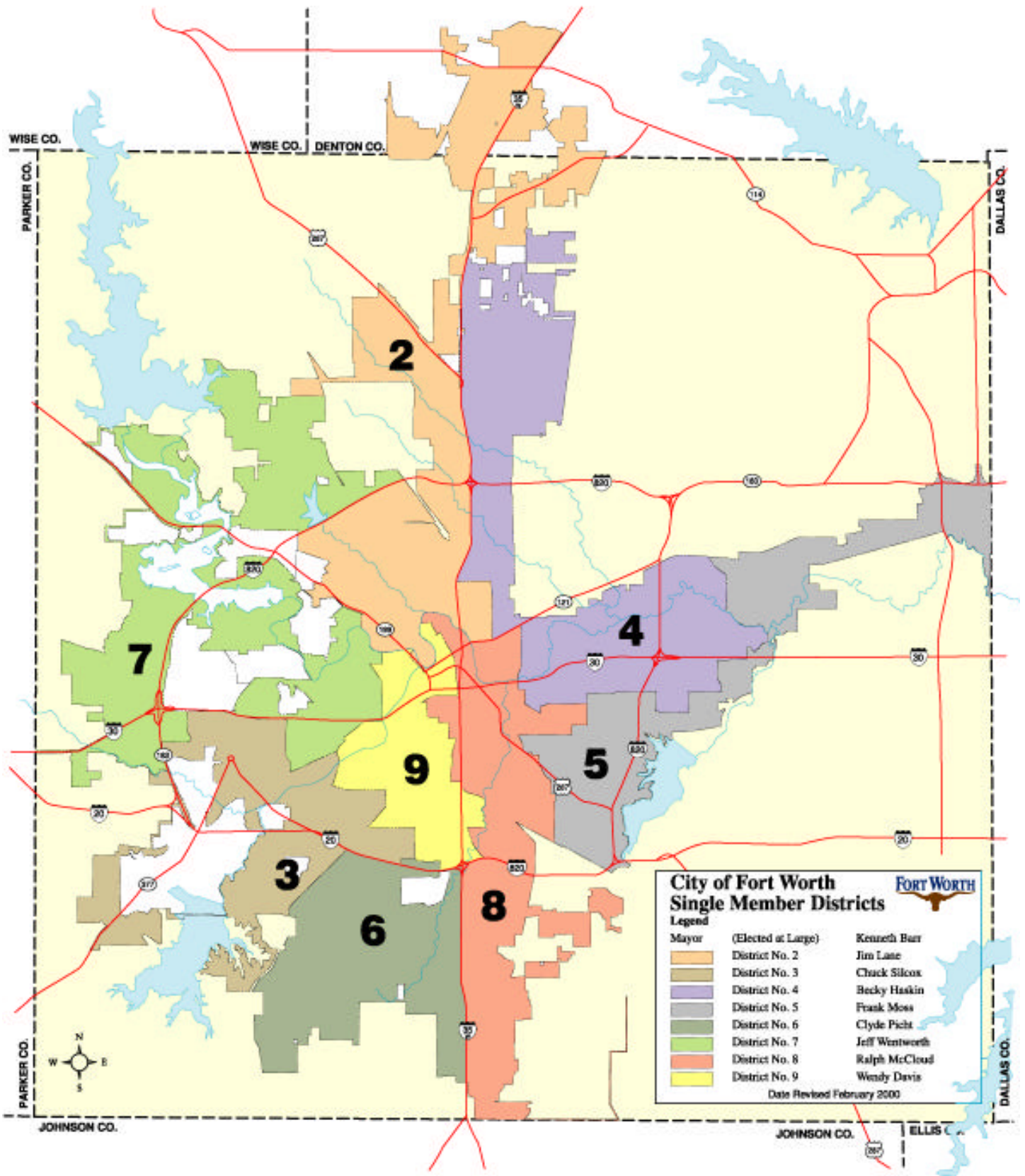


Municipal Golf Courses
Airports
Water and Wastewater
Municipal Parking Facilities
Solid Waste

Mayor and Council
City Manager
Housing
Development
Human Relations Commission
Internal Audit
City Secretary
Law
Finance
Human Resources
Risk Management
Transportation and Public Works
Code Compliance
Planning
Public Events
Police
Fire
Municipal Court
Public Health
Environmental Management
Parks and Community Services
Zoo
Library
Non-Departmental

Temporary Labor
Office Services
Equipment Services
Engineering
Information
Technology Solutions

Culture and Tourism
Lake Worth Trust
Insurance
Cable Communications
Grants
Awarded Assets
Crime Control and Prevention
District
City Store
Environmental Management Fund



PROFILE OF THE CITY OF FORT WORTH

LOCATION AND HISTORY

Fort Worth, seat of Tarrant County, Texas, is located in Tarrant and Denton Counties in North Central Texas at 97° 55' west longitude and 32° 36' north latitude. Situated on the Trinity River, Fort Worth is approximately 75 miles south of the Oklahoma state line and 270 miles north of the Gulf of Mexico.

Fort Worth was established as a frontier army post in 1849 by Major Ripley Arnold and named for General William Jenkins Worth, who distinguished himself in the War with Mexico. The outpost became a stopping place on the famous Old Chisholm Trail and a shipping point for the great herds of Longhorn cattle being driven to northern markets. Progressive city leadership brought the first of nine railroads to Fort Worth in 1876 and with the subsequent West Texas oil boom, guided the city into a metropolitan county of more than a million people. Fort Worth was a blending of cattle, oil, finance and manufacturing, and since World War II has become an aerospace, education, transportation and industrial center in the Southwest.

GOVERNMENT

Fort Worth operates under the Council-Manager form of municipal government. A Mayor chosen at-large by popular vote and an eight-member, single-district council is elected to two-year terms. In turn, the Mayor and City Council appoint the City Manager, who acts as the chief administrative and executive officer. The City Council also is responsible for the appointment of the City Attorney, Municipal Judges, City Secretary and the City Auditor.

AREA AND POPULATION

The Dallas-Fort Worth metroplex was listed as the ^{the}2nd fastest growing metropolitan area by the U.S. Census Bureau for the period of 1990-2000. As of January 1, 1985, the Dallas-Fort Worth Standard Metropolitan Statistical Area (SMSA) was split into two separate areas: the Fort Worth-Arlington Primary Metropolitan Statistical Area (PMSA) and the Dallas PMSA. The Fort Worth-Arlington PMSA now includes Johnson, Parker and Tarrant Counties. The Dallas-Fort Worth SMSA previously included the following counties in addition to those now in the Fort Worth-Arlington PMSA: Collin, Dallas, Denton, Ellis, Hood, Kaufman, Rockwall and Wise. Fort Worth's population in 1980 was 385,164. Tarrant County's population in 1980 was 861,837, representing a 20% increase since 1970. The 1990 Census population for Tarrant County was 1,170,103, representing a 36% increase since 1980. The 2001 estimated city population is 546,150 and the estimated county population is 1,471,614.

TRANSPORTATION

Thirty-seven scheduled carriers provide 2,295 aircraft operations per day at the Dallas-Fort Worth International Airport, located just twenty-four minutes driving time from downtown Fort Worth. The airport operates seven runways, covers nearly 30 square miles, and handles more than 60 million inbound and outbound passengers each year. This major international airport is governed jointly by the cities of Dallas and Fort Worth, and is now considered the third busiest airport in the world. The airport is in the initial stage of a \$2.6 billion expansion that includes a consolidated international terminal, an automated people mover system with average terminal connect times of five minutes, a new Grand Hyatt Hotel, additional parking facilities, and airfield improvements.

Meacham International Airport, a Fort Worth municipally owned and operated general aviation airport, logs more than 420,000 take-offs and landings annually. Meacham has all-weather facilities. Meacham was named the top air traffic control facility in the nation by the Federal Aviation Administration in 1999, a distinction that was earned by completing more than two million operations without an error. Fort Worth Spinks Airport, a general aviation airport located in the southwestern portion of the City, is equipped with a 6,000-foot runway and two taxiways.

Three interstate highways (Interstate 20, Interstate 30 and Interstate 35), five federal highways, and four state highways provide all-weather routes within Fort Worth, and to and from the rest of the nation. Interstate 820, which encircles the city, allows quick access to all parts of the Fort Worth area. The Texas Highway Commission has completed a master highway construction plan for Tarrant County to provide for transportation needs through the foreseeable future, including the southward relocation of a segment of Interstate 30 that extends from just east of downtown to several miles west. This project is underway and will promote redevelopment of the south end of the Central Business District and the Hospital District southwest of downtown.

Fort Worth is served by six major railroad systems, one of which, Burlington Northern/Santa Fe Railroad, houses its corporate headquarters in Fort Worth. Rail passenger service is provided through Fort Worth, including AMTRAK service between Houston and Chicago. Fort Worth's position as a major southwest distribution center is supported by the presence of 75 regular route motor carriers with more than 750 schedules. Local transit service is provided by the Fort Worth Transportation Authority (The T). Greyhound Trailways Bus Lines furnish Fort Worth with transcontinental passenger service; intrastate bus service is provided by Transportation Enterprises and Texas Bus Lines. The Trinity Railway Express opened in the summer of 2000, providing commuter rail transportation between several major cities in the metropolitan area. The new train route is scheduled to connect Dallas and Fort Worth in December 2001.

EDUCATION

The Fort Worth Independent School District serves the major portion of Fort Worth. The schools in the district operate on the 5-3-4 plan in which 73 elementary schools teach grades 1-5; 24 middle schools, grades 6-8; and 13 senior high schools, grades 9-12. The Fort Worth Independent School District employs 4,596 classroom teachers who instruct more than 78,600 students. Special education programs are provided in ten special schools for the blind, handicapped, mentally retarded, brain-injured, emotionally disturbed, and those who require speech and hearing therapy. Vocational training is provided at the secondary level for the educable mentally retarded. Bilingual programs also are offered at the primary and secondary level. There are 52 private and parochial institutions in the primary and secondary education area with a combined enrollment of approximately 7,300 students.

Some other independent school districts that serve Tarrant County include Birdville, Castleberry, Crowley, Eagle Mountain-Saginaw, Everman, White Settlement, Keller, and Lake Worth.

Tarrant County has eight college and university campuses with an enrollment of more than 63,000 students in both undergraduate and graduate programs. Included in these colleges and universities are: Southwestern Baptist Theological Seminary; Tarrant County College, South, Northeast, Southeast, and Northwest Campuses; Texas Christian University; Texas Wesleyan University; the University of Texas at Arlington; and the University of North Texas Health Science Center. There are twenty-nine other colleges and universities within a fifty-mile radius with an enrollment of more than 120,000.

HEALTH SERVICES

Medical facilities in Tarrant County offer excellent and convenient care. There are 18 hospitals with approximately 4,000 beds and 300 bassinets, one children's hospital with 208 beds, four government hospitals, 51 private convalescent homes, the Fort Worth Public Health Center, Cancer Clinic, Carter Blood Care, and the University of North Texas Health Science Center. Four hospitals located inside city limits offer facilities for residents, student nurses, and licensed vocational nurse training. Tarrant County Medical Society offers a doctors' referral service at no charge.

MILITARY

Carswell Air Force Base closed as an active air force facility in September 1994. In October 1994, the Navy assumed host command functions. The base was renamed Naval Air Station, Joint Reserve Base, Fort Worth, Carswell Field. Now that all of the units have been transferred here from NAS Dallas, Glenview NAS, Detroit, and Memphis, there are 4,000 full-time jobs and 7,500 reservists utilizing the facili-

ties. Approximately \$130 million of construction, remodeling and renovation was invested over the transition period. There are 100 various aircraft flying out of NAS Fort Worth.

The Base Exchange (BX) Mart continues to operate a base exchange store and grocery store for the benefit of active duty military personnel and nearly 100,000 retired military and family members in the metroplex. The golf course is now under lease to the Carswell Redevelopment Authority and is operated as a public use facility. The Justice Department has established a Federal Medical Center in the area around the old base hospital. The facility houses female federal inmates and employs 300 personnel.

THE ECONOMY

The Fort Worth economy is becoming increasingly more diversified. Once heavily dependent upon contracts from the U.S. Department of Defense, Fort Worth is building a strong reputation as the leading city for national and international product distribution facilities. Furthermore, high-tech manufacturing is growing as various corporations take advantage of opportunities provided by Fort Worth's skilled labor force.

Three factors make Fort Worth an attractive city for distribution and logistics. First, it is an excellent geographic location at the center of North America. Second, the city has an abundant supply of air, rail and ground transportation. Finally, being located in the central time zone allows business representatives to save time traveling to and from both U.S. coasts.

Companies such as Nestle's Foods, Patterson Dental, Valmont Electric, Roadway Packaging, Dillard's, Albertson's, Winn-Dixie, Williamson-Dickie, General Motors, Riddell, Coors and Coca Cola operate distribution facilities in Fort Worth. Since 1993, Nokia, Zenith, and Haggard Clothing have constructed and are now operating distribution centers in the city. In 1997, Federal Express completed construction of a new package-sorting hub at Fort Worth's Alliance Airport, adding 850 jobs to the local economy. Additionally, J.C. Penney Corporation has built a 400,000 square foot distribution center, representing a \$140 million investment that employs 400 people.

The availability of a skilled labor force has made Fort Worth an attractive city for manufacturers of high-tech products. AST Computers has consolidated its desktop computer manufacturing and computer repair service in Fort Worth. In April 1995, Motorola began operations in a 300,000 square foot manufacturing facility for its new Global Paging Infrastructure Division (GPID). This division joins the company's expanding cellular operations on Motorola's 100-acre campus. Nokia, manufacturer of cellular phones, operates a \$57 million manufacturing facility, which employs more than 1,800 people.

A-17

Numerous public and private entities have joined forces to address those issues that challenge Fort Worth's economic future. Corporations such as Lockheed Martin, Burlington Northern/Santa Fe, and Union Pacific Resources have provided financial assistance and professional expertise in developing new services aimed at assisting small businesses.

As the geographic mid-point between Canada and Mexico, Fort Worth is taking steps to maximize opportunities available through the North American Free Trade Agreement (NAFTA). Each year, Fort Worth hosts its "Aeronafta" conference at which business representatives from Canada and Mexico meet with local business leaders to discuss the benefits of air transportation available in Fort Worth. Other trade missions and informational exchanges are forging new partnerships between Fort Worth and its NAFTA partners.

A partnership consisting of Sundance Square and the Tandy Corporation is constructing new housing, entertainment, and retail shopping facilities in Fort Worth's downtown. The City has joined this partnership by creating a downtown Tax Increment Financing (TIF) district to provide infrastructure to support the private investment in this development.

RECENT DEVELOPMENTS

Alliance Industrial Park

Alliance is a joint effort of Hillwood Development, the City of Fort Worth, neighboring communities, the Federal Aviation Administration, and other government and civic leaders in the development and operation of an industrial airport, business community, and international trade center. Alliance is located in the northwest corner of the Dallas/Fort Worth Metroplex, within the northern limits of the City of Fort Worth. Alliance's access to highway, rail and air transportation offers an excellent opportunity for future commercial and industrial growth. There are five business parks within Alliance:

Alliance Center

At the heart of Alliance Center is the 414-acre Alliance Airport. This City-owned airport is managed by Pinnacle Air Services (a Perot company) and boasts a 9,600-foot runway (with plans to expand to 13,000 feet), two parallel taxiways, and a state-of-the-art air traffic control tower. Alliance Airport is the only purely industrial airport in the world and one of few North Texas airports capable of accommodating heavy transport aircraft such as the DC-10 and 747.

Fort Worth-based American Airlines is the anchor of Alliance Airport with a \$300 million, 1,800-employee aircraft maintenance center. Also, Federal Express operates a \$218 million package-sorting hub that will serve a growing southern U.S. market. The FAA employs 55 people to direct flight operations from a 45,000 square foot facility. The U.S. Drug Enforcement Agency operates a 140,000 square foot

A-18

National Airwing Headquarters with 155 employees on the airport grounds. Since the City owns this facility, it is not subject to ad valorem taxation.

Alliance Gateway

Alliance Gateway, with more than 2.8 million square feet of distribution and manufacturing space, is home to major corporations, including Nestle Distribution Company (food and candy distribution facility), Nokia Mobile Phones (cellular phone manufacturing and distribution), Southwestern Bell Telephone (customer call center), and Zenith Electronics (consumer electronics distribution facility). The James River Paper Company built a 375,000 square foot facility for its regional distribution center. In 1999, Ameritrade began operations of a national customer care center at Alliance Gateway.

Alliance Tech Center

Corporations operating regional and national distribution facilities at Alliance Tech Center include CompuCom Systems, GWS Perlos, Patterson Dental Company, Riddell Athletic Footwear, and Valmont Electric. These companies occupy approximately 300,000 square feet and employ more than 240 people. A new garden office complex of 300,000 square feet, called Heritage Commons, houses Hillwood Development's operations.

Westport at Alliance

Burlington Northern/Santa Fe (BNSF) Railroad's \$100 million, 300-acre intermodal facility is the largest resident in Westport. BNSF employs 270 people at this facility. A new 400,000 square foot warehouse houses J.C. Penney's distribution center. This center employs 400 people, making the center the largest employer at Westport.

Alliance Crossing

More than 2,800 people work at Alliance Crossing, in more than 5.1 million square feet of commercial/industrial facilities.

Other developments within the Alliance Complex include:

1. A 60,000 square foot fixed base facility at the airport.
2. A distribution center of 170,000 square feet for Bearings, Inc.
3. 60,000 square feet leased by B F Goodrich Aerospace for gas turbine engine manufacturing.
4. A 75,000 square foot finish-out facility for corporate aircraft manufacturer Galaxy Aerospace.

SCS/Frigette

SCS, a Fort Worth automobile air conditioner manufacturing company, will make as many as 100,000 air conditioners for the Russian car manufacturer Lada. Lada has the largest auto assembly plant in the world at the city of Togliatti, located on the Volga River.

Dannon Yogurt Company

Dannon has invested \$10 million in its second factory expansion in four years. One of only three yogurt production sites in the U.S., Dannon's Fort Worth plant makes a significant contribution to Dannon's current daily production level of three million cups of yogurt products. Fort Worth also is one of five Dannon distribution centers in the U.S.

Bell Helicopter

Bell Helicopter added 500 jobs in 1993 and approximately 1,000 jobs in 1994 due to increased international sales. More than 1,000 workers laid off in 1992 have been recalled, and there have been more than 300 new hires. In addition, Bell has secured a Navy contract worth \$126 million for the production of 20 Super Cobra attack helicopters. Engineering and composite operations associated with the manufacture of the V-22 tilt-rotor vehicle are currently performed in Fort Worth.

Mercantile Center Business Park

Mercantile is currently home to the Federal Aviation Administration's \$20 million Southwest Regional Headquarters, Dillard's Department Store's 100,000 square foot distribution center, a 60,000 square foot distribution center for Virbac (a French pharmaceutical company), and Campfire U.S.A.'s state-of-the-art Childcare Center and National Training Center for childcare providers. Sprint Spectrum, a division of Sprint Communications, involved in Personal Communication Services (PCS), has occupied a 150,000 square foot facility to be used as a telephone customer service center. The Center employs 600 people.

Burlington Northern Railroad

Burlington Northern has completed construction of its \$100 million Network Operations Center (NOC) on the company's Western Center Boulevard property in north Fort Worth. The NOC, comprised of two buildings totaling more than 250,000 square feet, is a high-tech, state-of-the-art facility which will serve as the control and tracking center for all of Burlington's railroads through the U.S.

Haggar Apparel Company

Haggar Corporation, a leading marketer of men's apparel, operates a \$30 million customer service center. The 660,000 square foot facility incorporates the latest in material handling technology. Haggar employs more than 400 people at the site.

Texas Motor Speedway

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Located in far north Fort Worth at the intersection of Interstate 35-W and State Highway 114, the \$110 million Texas Motor Speedway was completed in the spring of 1997. The facility includes a 1.5-mile racing oval, grandstand seating for 150,000 spectators, and approximately 200 luxury suites. An office tower and condominiums also have been constructed on the property. Future plans include an additional 90,000 seats and an industrial park. Pursuant to the terms of an agreement between the speedway developer and the Fort Worth Sports Authority, Texas Motor Speedway is owned by the Authority and is therefore exempt from ad valorem taxes. NASCAR Winston Cup races and sanctioned IRL Indy Car races have been held at the Texas Motor Speedway. The facility also has hosted several major music concerts and other large events since opening.

MISCELLANEOUS FACTS

Water, sewer, and solid waste services are furnished by the City of Fort Worth. Texas Utilities (TXU) provides electricity and natural gas service to Fort Worth. Basic (local) telephone service is provided by either Southwestern Bell Telephone or Verizon (formerly GTE), while long distance service is provided by numerous carriers.

The central building of the Fort Worth Public Library is the nation's largest underground public library at 125,000 square feet. The library offers more than one million titles of books and micro-materials in twelve branches, two regional facilities, and two stations in public housing communities. More than 400 places of worship under 45 separate denominations contribute vitally to the lives of Fort Worth residents. The city is also world-famous for its many museums.

The Fort Worth Convention Center features more than 182,000 square feet of exhibit and meeting space, including a 14,000-seat arena, and is currently being renovated and expanded. The JFK Theater on the south end of the convention center was demolished in July 2000 during the first phase of the expansion, and is being replaced by an additional 57,600 square feet of exhibit space, 18,700 square feet of meeting rooms, and a 30,000 square foot ballroom. The meeting rooms and ballrooms will be placed on a second level above the additional exhibit space. The East Exhibits Hall will be converted into a loading dock. After the first phase, there will be slightly less than 200,000 square feet of exhibit space within the center.

The second phase will create 21,600 feet of additional exhibit space, and 15,000 square feet of new meeting rooms on the second floor. At the end of the second phase, there will be 204,200 square feet of exhibit space.

Construction of the Nancy Lee and Perry R. Bass Performance Hall was completed in the spring of 1998. This state-of-the-art \$70,000,000 performing arts hall was funded entirely from private donations.

CITY OF FORT WORTH BUILDING PERMITS

Fiscal Year Ended 9-30	Number of Building Permits by Type			Dollar Value of Building Permit		
	New Residential	Commercial And Miscellaneous	Total New Construction	New Residential	Commercial and Miscellaneous	Total New Construction
1995	2,380	653	3,033	238,722,000	154,767,000	393,489,000
1996	1,800	1,608	3,200	234,301,000	290,165,000	524,466,000
1997	1,900	1,800	3,700	303,925,000	388,631,000	692,556,000
1998	3,300	1,200	4,600	401,693,000	469,331,000	871,024,000
1999	3,892	1,500	5,392	320,631,905	484,299,313	804,931,218
2000	4,410	1,608	6,018	404,151,296	433,785,184	837,936,480
2001*	5,336	1,946	7,281	489,023,000	524,880,000	1,013,902,000

* Estimate based on

21% increase above previous fiscal year.

Source: Development Department, City of Fort Worth.

LABOR FORCE ESTIMATES

<u>Area</u>	Average Annual 2000	Average Annual 1999	Average Annual 1998	Average Annual 1997	Average Annual 1996	Average Annual 1995
Fort WorthArlington PMSA						
Employed	887,750	869,616	845,923	813,955	799,078	779,879
Unemployed	28,948	27,979	28,931	30,845	32,756	39,853
% of Unemployment	3.2%	3.1%	3.3%	3.6%	3.9%	4.9%
Tarrant County						
Employed	767,030	751,391	732,554	706,539	694,762	679,411
Unemployed	24,813	24,116	24,994	26,649	28,220	34,803
% of Unemployment	3.1%	3.1%	3.3%	3.6%	3.9%	4.9%
City of Fort Worth*						
Employed	265,060	259,645	253,136	244,146	240,077	234,772
Unemployed	11,491	11,168	11,574	12,341	13,068	16,117
% of Unemployment	4.2%	4.1%	4.4%	4.8%	5.2%	6.4%

Source: Texas Workforce Commission, Labor Market Information Department

Alcon Laboratories	2,500
JPS Health Network	2,323
Nokia	2,200
Fort Worth StarTelegram	1,400

* Fort Worth

may gain as many as 2,500 jobs as a result of the recently awarded Joint Strike Fighter (JSF) jet contract.

Sources: Fort Worth Chamber of Commerce, North Central Texas Council of Government, *Fort Worth News*

CITY OF FORT WORTH EXTRATERRITORIAL JURISDICTION AND ANNEXATION POLICY

Under the provisions of State law, incorporated cities in Texas have the power to exercise certain controls in unincorporated areas adjacent to their city limits. For a city the size of Fort Worth, these adjacent areas extend a distance up to five miles from city limits. This adjacent unincorporated area is known as the extraterritorial jurisdiction (ETJ). Significant highlights include:

1. No new city may be incorporated within Fort Worth's ETJ without Fort Worth's consent.
2. No existing city may expand its limits within the ETJ without Fort Worth's consent.
3. No land may be subdivided within the ETJ without Fort Worth's approval.
4. All development within Fort Worth's ETJ must be constructed to the same standards required for development within the city limits.
5. No municipal utility district may be created within the ETJ without Fort Worth's consent.
6. Fort Worth's ETJ adjusts according to changes in city limits, and may not be extended into another city's ETJ or city limits.
7. Cities may apportion their extraterritorial jurisdictional area to establish definite control limits and preserve their respective growth area. Fort Worth has secured its ETJ by consummating boundary line agreements with its neighboring cities. Fort Worth's ETJ covers approximately 350 square miles of fully potential expansion area.
8. Fort Worth has the power to annex, either voluntarily or involuntarily, certain parcels of land in its ETJ. According to City Resolution 2925, dated December 14, 1999, the following criteria should be considered in "determining whether to annex territory:

Whether there has been evidence of pending development activity in the area within the previous three-year period;

- a. Whether the area is geographically proximate to existing city limits;*
- b. Whether the City has the ability to provide full municipal services as development thresholds are reached;*
- c. Whether the area is needed to provide geographic continuity of city services to other areas;*
- d. Whether fiscal analysis shows that annexation would be a long-term benefit to the City;*
- e. Whether analysis shows that failure to annex the area would cause long-term harm to the City;*

- f. Whether annexation would close gaps within current city limits;
- g. Whether the area is a potential “growth center” that requires urban densities to develop as planned;
- h. Whether development outside the City would have negative impact due to unregulated land uses and the City’s inability to enforce development standards, building codes, and environmental regulations; and
- i. Such other factors as the City Council determines may be relevant to determine whether annexation is in the best interests of the City.”

The City established its first corporate boundaries in 1873, covering less than seven square miles. Since that time, Fort Worth has expanded its city limits to include more than 315 square miles. The resulting ETJ now covers more than 340 square miles, an area larger than the city itself.

PERSONAL INCOME AND BUYING POWER

Entity	1999 Total Effective Buying Income	2000 Median Household
Fort Worth	\$9,634,575,000	\$38,572
Tarrant County	30,490,369,000	45,578

HOUSEHOLD EARNINGS

	Fort Worth	Tarrant County
\$20,000- \$34,999	21.5%	19.2%
\$35,000- \$49,999	17.0%	16.8%
\$50,000 and over	37.5%	45.4%

Source: Sales

and Marketing Management Survey of Buying Power, September 2001.

THE MUNICIPAL AIRPORT SYSTEM

Fort Worth has a long-standing commitment to aviation. From the landing of the first airplane in Fort Worth in 1915 to today, Fort Worth has understood and served the needs of the aviation industry. The City serves as home to Lockheed, American Airlines, Bell Helicopter-Textron, Carswell Field, and hundreds of aviation-related businesses. Dallas/Fort Worth International Airport (owned jointly by the two

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cities and operated by the Dallas/Fort Worth International Airport Board) stands as a symbol of the excellence to aviation facilities to which the City is committed. The City is dedicated to maintaining all facets of aviation -- general, commercial, and military -- to the same high standard.

An integral part of this dedication is exhibited by the City of Fort Worth's Airport System, which consists of three municipal airfields. These airports and their individual characteristics are as follows:

Fort Worth Meacham International Airport

Operated since 1925

- 7,500-foot runway, 4,050-foot crosswind runway, 4,000-foot parallel runway
- FAA flight control tower, with Instrument Landing System (ILS)
- 24-hour aviation fuel service
- major/minor maintenance
- hangar rental space for large and small aircraft
- restaurants and hotel
- located in north Fort Worth

Spinks Airport

Opened in summer of 1988

- 6,000-foot runway
- serving general and corporate aviation
- flight training
- site for hangars available
- located in Interstate 35 South Industrial Corridor

Alliance Airport

Opened in winter of 1989

- 9,600-foot runway, with Instrument Landing System (ILS)
- serving general and industrial/manufacturing cargo aviation
- nine square miles of airport property available for development
- close proximity to developing high-tech industrial center
- located in Interstate 35 North Corridor, with rail access

FISCAL YEAR 2001-02 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
BEGINNING BALANCE:	\$41,810,766	\$8,405,570	\$4,951,683	(\$10,254,906)	\$60,414,226
ESTIMATED REVENUES:					
Taxes					
(a) Property Tax	186,264,379				
(b) Sales Tax	76,128,976				34,410,655
(c) Other Local Taxes	9,645,010				11,313,000
Licenses and Permits	42,447,661				
Fines and Forfeitures	14,375,692				
Use of Money and Property	13,730,295		3,126,620	55,700	3,509,056
Revenue From Other Agencies	1,383,656		65,575		2,096,516
Charges for Current Services	16,678,985		236,420,717	40,524,443	3,530,050
Miscellaneous and Other Revenue	<u>471,551</u>	<u> </u>	<u>4,576,743</u>	<u>607,404</u>	<u>137,125</u>
Total Revenues	361,126,205	0	244,189,655	41,187,547	54,996,402
Other Financing Sources					
(a) Transfers In	9,351,707		1,824,114	541,303	54,712,784
(b) Non-Revenues	<u> </u>	<u>8,450,899</u>	<u> </u>	<u> </u>	<u> </u>
Total Revenues and Other Financing Sources	370,477,912	8,450,899	246,013,769	41,728,850	109,709,186
Use of Reserves	1,531,438		87,944	205,737	4,008,147
Total Estimated Revenues and Use of Reserves	\$372,009,350	\$8,450,899	\$246,101,713	\$41,934,587	\$113,717,333
EXPENDITURES/EXPENSES:					
City Manager	\$5,801,978				\$915,972
City Secretary	519,899				
Code Compliance	6,293,906				319,422
Debt Service	46,930,973				
Development	5,238,852				
Environmental Management	1,317,929		24,325,317		3,024,700
Finance	5,146,142				5,585,481
Fire	63,533,146				
Housing	64,210	16,013,491			
Human Relations Commission	329,443	371,383			
Human Resources	3,632,243			933,457	52,597,490
Internal Audit	954,370				
Law	3,391,229				
Library	13,025,924				
Mayor and Council	819,142				
Municipal Court	9,373,890				341,083
Non-Departmental	27,828,168			1,983,207	6,695,566
Parks and Community Services	19,821,899		5,782,592		1,566,041
Planning	1,476,131				
Police	100,727,595				36,802,101
Public Events	8,750,202				1,638,393
Public Health	6,534,840				
Transportation and Public Works	36,786,170		347,094		
Zoo	3,711,069				
Utilities			210,519,322		
Aviation			3,720,966		
Engineering				9,522,803	290,000
Equipment Services				15,196,188	
Information Technology	<u> </u>	<u> </u>	<u> </u>	<u>13,082,909</u>	<u> </u>
Total Expenditures and Uses	\$372,009,350	\$16,384,874	\$244,695,291	\$40,718,564	\$109,776,249
ENDING BALANCE:					
Reserve (committed)					
Reserve (uncommitted)	2,606,101		24,752,710		27,100,000
Undesignated	37,673,227	471,595	(18,482,549)	(9,244,620)	33,247,163

DEBT SERVICE COMPARISON OF REVENUES AND EXPENDITURES

	General Obligation Debt Service	Water and Sewer Debt Service	Solid Waste Debt Service	Golf Debt Service	Parking Building Debt Service	Airport Debt Service	Culture & Tourism Debt Service
BEGINNING BALANCE:	\$4,082,062	\$2,035,412	(\$1)	\$99,454	\$956,510	(\$2,504)	\$4,432,544
ESTIMATED REVENUES:							
Taxes							
(a) Property Tax							
(b) Sales Tax							
(c) Other Local Taxes							2,000,000
Licenses and Permits							
Fines and Forfeitures							
Use of Money and Property	3,000,000	100,000		5,000	20,000	4,000	
Revenue From Other Agencies							
Charges for Current Services							3,200,000
Miscellaneous and Other Revenue	<u>315,000</u>	<u>6,600</u>		<u>0</u>	<u>200,000</u>	<u>0</u>	<u>0</u>
Total Revenues	3,315,000	106,600	0	5,000	220,000	4,000	5,200,000
Other Financing Sources							
(a) Transfers In	46,930,973	75,000,000	137,433	563,050		430,850	
(b) Non-Revenues							
Total Revenues and Other Financing Sources	50,245,973	75,106,600	137,433	568,050	220,000	434,850	5,200,000
(Less Reserves)		(44,019)	(11,904)	(81,150)	(170,000)	(27,000)	(1,145,300)
Total Estimated Revenues Less Reserves	\$53,560,973	\$75,169,181	\$125,529	\$486,900	\$50,000	\$407,850	\$4,054,700
EXPENDITURES/EXPENSES:							
City Manager							
City Secretary							
Code Compliance							
Debt Service	52,635,535	68,697,322	131,551	568,050	387,000	430,850	4,879,111
Development							
Environmental Management							
Finance							
Fire							
Housing							
Human Relations Commission							
Human Resources							
Internal Audit							
Law							
Library							
Mayor and Council							
Municipal Court							
Non-Departmental							
Parks and Community Services							
Planning							
Police							
Public Events							
Public Health							
Transportation and Public Works							
Zoo							
Utilities							
Aviation							
Engineering							
Equipment Services							
Information Technology							
Total Expenditures and Uses	\$52,635,535	\$68,697,322	\$131,551	\$568,050	\$387,000	\$430,850	\$4,879,111
ENDING BALANCE:	\$1,692,500	\$8,444,690	\$5,881	\$99,454	\$789,510	\$1,496	\$4,753,433



November 16, 2001

Honorable Mayor and
Members of the City Council
City of Fort Worth, Texas

I am pleased to present the FY2001-02 adopted budget. It was developed to achieve the City Council's highest strategic priorities, while maintaining quality service levels and a sound financial position.

Budget Development and Priorities

FY2001-02 budget development began January 26, 2001, at a City Council budget retreat designed to obtain City Council input on budget process modifications and funding priorities for the coming fiscal year. At that retreat, Council members heard from all major departments regarding their service and funding priorities, issues, needs and opportunities. The Council heard presentations by the Fire, Police, Transportation and Public Works, City Services, and Parks and Community Services departments, followed by a discussion of other budget priorities for the next fiscal year, including compensation, health insurance and vehicle replacement. Based on those presentations and resulting discussions, the City Council determined that improved code compliance and increased street maintenance were to be the top FY2001-02 funding priorities. Also discussed, and subsequently established as funding priorities, were a tax rate reduction and additional Police Officers.

Then, on April 17, 2001, the City Council received the five-year Long-Range Financial Forecast. That report presented the City Council with an overview of socioeconomic factors and their likely impact on City revenues and service demands. The forecast indicated that economic deceleration was increasingly evident at the national level. However, it was estimated that continued local economic growth, albeit at a reduced rate, would allow the City to address the Council's top funding priorities, as identified at the January City Council retreat. Nonetheless, caution was advised and careful planning recommended to accommodate a growing population and business community to ensure future revenue capacity to respond to projected residential, retail, and commercial growth, and the inevitable resulting increase in service demands.

After receipt of the preliminary tax roll, the City Council held a budget workshop on June 19, 2001. The City Council evaluated revenue assumptions and projections and further discussed priorities for consideration in budget development. The result of the workshop was Council consensus on the following budget priorities:

- Reduced tax rate
- Additional Police Officers
- Improved code compliance
- Increased street maintenance

Ultimately, these Council discussions of goals and objectives contributed to establishment of a vision and strategic goals for Fort Worth for the next five years. The Council's vision is that,

By the year 2020, Fort Worth will be commonly recognized as the most livable city in Texas. Residents will be able to enjoy Fort Worth's friendly atmosphere and the opportunities that are associated with a growing economy and diverse community. Fort Worth's public schools will produce well-rounded citizens and a skilled workforce to fill high-paying jobs in local business. Fort Worth's environmental quality also will be superior, meeting the highest national standards.

To achieve the envisioned future for Fort Worth, for 2002 through 2006, the Council's strategic goals are: 1) to become the nation's safest major city; 2) to create a cleaner and more attractive city; 3) to diversify the economic base and create job opportunities; 4) to revitalize central city neighborhoods and commercial districts; 5) to promote orderly growth in developing areas; and 6) to ensure quality customer service. Please see the "Statement of Vision" in the *Introductory Information* section of this document for an open letter from the City Council to Fort Worth residents regarding its vision and strategic plan.

As outlined below, staff was guided by the City Council's vision and strategic goals in shaping the FY2001-02 adopted budget.

Revenues

Revenues, upon which the FY2001-02 adopted budget are based, are summarized below:

	Adopted FY00-01	Re-estimate FY00-01	Adopted FY01-02	% Increase over FY00-01 Adopted Budget
Property Taxes	\$169,303,445	\$173,149,480	\$186,264,379	10.02%
Sales Tax	\$75,577,115	\$73,050,387	\$76,128,976	0.73%
Other Local Taxes	\$10,528,805	\$9,095,790	\$9,645,010	-8.39%
Licenses & Permits	\$36,988,631	\$41,498,569	\$42,447,661	14.76%
Fines & Forfeitures	\$13,346,635	\$13,742,493	\$14,375,692	7.71%
Use of Money & Property	\$11,944,764	\$11,617,133	\$13,730,295	14.95%
From Other Agencies	\$715,494	\$1,094,141	\$1,383,656	93.38%

	Adopted FY00-01	Re-estimate FY00-01	Adopted FY01-02	% Increase over FY00-01 Adopted Budget
Other Revenue	\$739,271	\$1,428,442	\$471,551	-36.21%
Transfers	\$9,099,473	\$9,256,553	\$9,351,707	2.77%
Use of Fund Balance	\$0	\$0	\$1,531,438	100.00%
Total General Fund	\$344,357,610	\$349,410,881	\$372,009,350	8.03%

Based on the July 2001 Certified Tax Roll from the Tarrant Appraisal District, the City's adopted budget was based on a property tax base increase of 12.1 percent. The tax base increase permits a modest tax rate reduction; therefore, the FY2001-02 adopted budget incorporates a one-cent reduction in the property tax rate. The one-cent reduction lowers the property tax rate to \$0.8650 per \$100 of assessed valuation. The FY2001-02 tax rate reduction is the seventh consecutive annual cut, resulting in a cumulative rate decrease of \$0.1085 over that time period.

Sales tax revenues continue to grow, but at a much-reduced rate; therefore, caution should be exercised. Thus, based on City Council direction, estimated Sales Tax revenue for FY2001-02 was decreased from \$76,811,409 in the proposed budget to \$76,128,976 in the adopted budget. The adopted figure is less than one percent above the FY2000-01 budgeted amount, but is 4.21 percent above the FY2000-01 re-estimate. Although they represent a smaller percentage of the budget, other, more stable revenue categories include utility franchise fees, transfers to the General Fund from other funds, and street rental fees.

Expenditures

The adopted budget (minus Internal Service and insurance funds), at \$669,904,390, represents a 6.4 percent increase over the FY2000-01 budget of \$629,898,491. The division of that total budgeted amount is reflected in the following table:

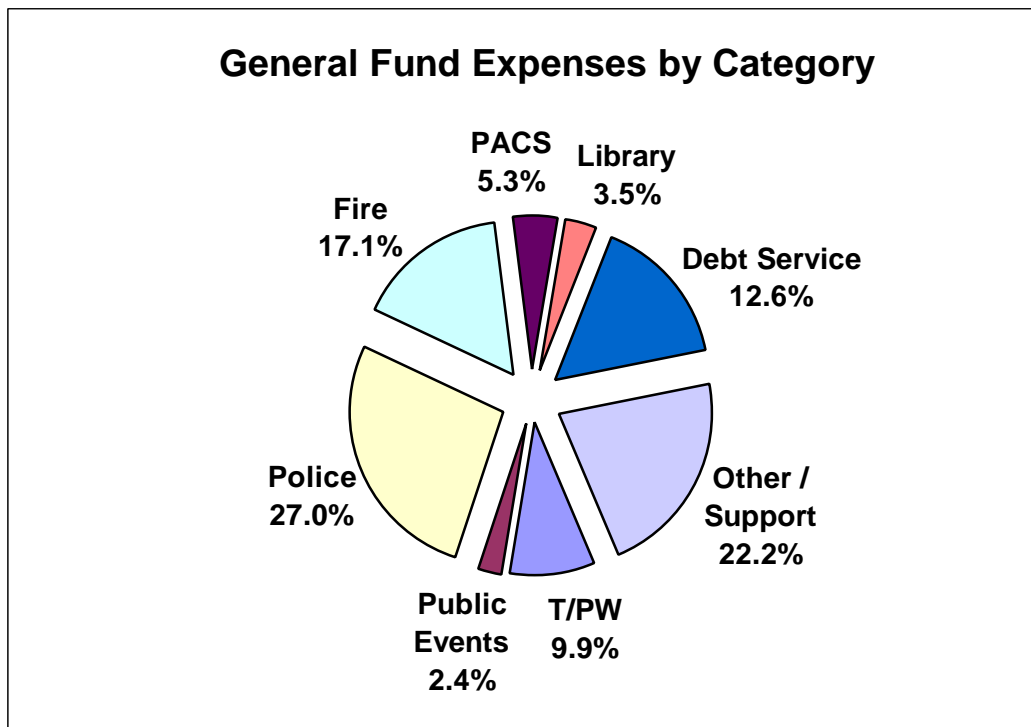
	AUTHORIZED POSITIONS			EXPENDITURES		
	ACTUAL 1999-00	ADOPTED 2000-01	ADOPTED 2001-02	ACTUAL 1999-00	ADOPTED 2000-01	ADOPTED 2001-02
General Fund						
City Manager	54	55	60.5	\$4,285,451	\$4,801,578	\$5,801,978
City Secretary	8	8	8	460,131	495,084	519,899
Code Compliance	68	68	79	5,062,397	5,337,093	6,293,906
Debt Service	0	0	0	46,240,712	46,930,973	46,930,973
Development	77	79	81	4,725,687	5,086,642	5,238,852

	AUTHORIZED POSITIONS			EXPENDITURES		
	ACTUAL	ADOPTED	ADOPTED	ACTUAL	ADOPTED	ADOPTED
General Fund (Continued)	1999-00	2000-01	2001-02	1999-00	2000-01	2001-02
Employment & Training	0	0	0	89,606	0	0
Environmental Mgmt.	19	20	19	1,176,243	1,335,172	1,317,929
Finance	60	60	63	4,679,175	4,980,001	5,146,142
Fire	763	782	784	56,346,898	58,568,555	63,533,146
Housing	0.45	0.4	0.4	57,416	57,799	64,210
Human Relations Comm.	3.75	4	4.25	258,441	306,026	329,443
Human Resources	35	35	43	2,571,907	2,948,431	3,632,243
Internal Audit	15	15	15	799,645	868,616	954,370
Law	38	40	41	2,803,181	3,251,726	3,391,229
Library	198.5	200.5	207	11,037,157	12,357,170	13,025,924
Mayor and Council	4	4	4	\$681,725	\$761,507	819,142
Municipal Court	150	160	165	8,071,769	8,888,713	9,373,890
Non-Departmental	3	3	3	24,263,996	25,637,304	27,828,168
Parks & Community Services	278.4	286.4	291.4	16,013,250	18,521,318	19,821,899
Planning	19	20	21	1,256,182	1,372,586	1,476,131
Police	1,372.00	1,385.00	1,436.00	86,686,250	92,807,206	100,727,595
Public Events	115	115	115	7,714,941	8,355,487	8,750,202
Public Health	120	121	122	5,598,994	6,129,931	6,534,840
Risk Management	13	13	0	902,369	1,035,307	0
T/PW	390	399	406	30,939,457	30,684,776	36,786,170
Zoo	<u>74</u>	<u>62</u>	<u>5</u>	<u>3,288,166</u>	<u>2,838,609</u>	<u>3,711,069</u>
Total General Fund	3,878.10	3,935.30	3,973.55	\$326,011,146	\$344,357,610	\$372,009,350

OTHER FUNDS						
	AUTHORIZED POSITIONS			EXPENDITURES		
	ACTUAL	ADOPTED	ADOPTED	ACTUAL	ADOPTED	ADOPTED
Enterprise Funds	1999-00	2000-01	2001-02	1999-00	2000-01	2001-02
Municipal Airports	30	30	30	\$3,393,589	\$3,084,972	\$3,720,968
Municipal Golf	64	63	63	6,109,265	5,767,929	5,782,592
Municipal Parking	1	1	1	685,890	258,258	347,094
Solid Waste	78	78	78	22,339,645	23,227,496	24,325,317
Water & Sewer	753	753	753	222,776,074	202,662,561	210,519,322
	AUTHORIZED POSITIONS			EXPENDITURES		
	ACTUAL	ADOPTED	ADOPTED	ACTUAL	ADOPTED	ADOPTED
Special Funds	1999-00	2000-01	2001-02	1999-00	2000-01	2001-02
Cable Communications	13	13	13	797,243	875,875	915,972
City Store	2	2	2	143,456	112,210	118,729
Crime District	182	184	187	28,004,399	37,210,029	38,622,259

	AUTHORIZED POSITIONS			EXPENDITURES		
	ACTUAL	ADOPTED	ADOPTED	ACTUAL	ADOPTED	ADOPTED
Special Funds (Continued)	1999-00	2000-01	2001-02	1999-00	2000-01	2001-02
Culture and Tourism	8	8	8	11,702,107	7,919,566	8,799,000
Environmental Management Fund	20	20	20	1,659,831	2,960,596	3,027,400
Lake Worth Trust	0	0	0	1,436,819	776,416	803,261
Federal Awarded Assets	0	0	0	617,214	395,538	419,547
State Awarded Assets	0	0	0	0	289,435	493,579
TOTAL ALL FUNDS	5,029.10	5,087.30	5,128.55	\$625,676,678	\$629,898,491	\$669,904,390

The FY2001-02 General Fund budget, at \$372,009,350, represents an 8.0 percent increase over the \$344,357,610 FY2000-01 budget amount. Below is a graph of the adopted General Fund departmental expenditures as a percentage of the total General Fund budget.



Adopted budget expenditures accomplish the following Mayor and Council priorities:

➤ *Compensation*

To ensure that the City continues to retain and recruit quality employees, \$11,668,454 was allocated for a 4.5 percent across-the-board pay increase for civil service employees, step increases for non-exempt employees, and performance increases ranging from 0-5 percent for exempt classifications. Market adjustments were also funded for positions trailing in market comparisons. However, in response to a softening economy, the budget also sets a 5 percent salary increase cap for most job classifications. Exemptions to the salary increase cap are all civil service, general clerical, customer service, equipment operator and similar positions.

➤ *Health Insurance*

Under a newly negotiated contract for group health insurance, which took effect October 1, 2001, City health insurance plan costs increase by \$10,637,959 for FY2001-02. The City pays approximately 70 percent of plan costs, with active employees and retirees paying the remaining 30 percent. The FY2001-02 contributions and use of fund balance have been structured to build Health and Life Insurance Fund reserves to approximately \$10,000,000 by fiscal yearend.

➤ *Additional Police Officers*

A total of \$806,379 has been added to the Police Department budget for first year costs for 50 additional Police Officers. The first-year costs cover partial-year salaries and benefits for the officers, who will graduate from training classes in April and August of 2002. Full, year-two implementation costs to add the 50 officers will approximate \$2,440,054. The officers are being added to enable the Police Department to achieve its goals of improved response time, patrol coverage and general law enforcement.

In an effort to dedicate more Crime Control and Prevention District (CCPD) funding to more directly crime prevention-related activities, in the FY2001-02 adopted budget six Code Compliance-related positions within the CCPD have been moved to the General Fund, Code Compliance Department budget. This transfer should free an additional \$312,941 in the CCPD budget. That money in the Crime District will instead be used to fund approximately \$301,300 in demolition of substandard commercial structures, with the balance applied to additional security lighting at City parks.

➤ *Improved Code Compliance*

The budget includes funds for a Code Compliance Department, funded at \$6,293,906 and staffed by 79.00 positions. The Code Compliance budget for FY2001-02 also includes \$383,750 to implement a Substandard Building Services section, which was formerly referred to as the Housing Inspections Team. That section's exclusive focus on residential housing is expected to result in approximately 4,000 additional residential abatements annually. The transfer of residential housing code enforcement to the Substandard Building Services Section should also free Code Enforcement

Officers in the Field Operations Section to perform approximately 12,000 additional, non-housing inspections, such as trash and debris, yard parking, junked motor vehicles and zoning violations, thereby enhancing overall Code Compliance service delivery.

Funding totaling \$92,670 is allocated to the Code Compliance Department for enhanced code enforcement through a public education component. Authorized funding includes the salary and related costs to add a Public Education Specialist position, as well as funds for contractual services to supplement staff efforts. The Public Education Specialist will work in conjunction with Code Compliance Officers to increase public knowledge of, and encourage compliance with, City codes. Special efforts will be made to collaborate with Fort Worth Independent School District (FWISD) in designing pilot education programs.

The Law Department budget increased by \$77,747 for salary and related costs to add an additional trial lawyer, whose initial focus will be on nuisance abatement cases.

➤ *Increased Street Maintenance*

For FY2001-02, \$3,000,000, which represents a 43.37% increase over FY2000-01 funding, was added to the Transportation and Public Works Department's (T/PW) budget for contract street maintenance and paving materials. That additional money will provide for maintenance of 20.96 additional lane miles as T/PW's contribution under the 50/50 Program funded equally by the Water and Sewer Fund and T/PW Department, plus 17.46 lane miles under the low-cost reconstruction program and 4.37 additional lane miles worth of materials.

➤ *Improved Cost Efficiency*

FY2001-02 will be a year of intense focus on improving cost efficiency and customer service. Operational analyses are already under way for the Police Department, fleet services and solid waste collection and disposal. The City has retained a consulting firm to assist in developing a management training program for business planning and performance measurement. The City also plans to hire a consultant to perform an operational analysis of the Fire Department.

Internally, the Development Department is reviewing ways to enhance its permitting process. Efforts are underway to recruit qualified plans examiners and better organize the workflow to reduce the amount of time it takes to process a building permit. The Code Compliance Department is also looking at ways to re-engineer its internal processes to allow for better communication and coordination within the department, which should increase the number of nuisance abatements processed annually. Municipal Court is currently undergoing a departmental performance review with the intent of re-engineering some internal processes and implementing some technology enhancements, which should allow for improved service provision. The Water Department will be assessing its core functions, customer relations and business operations through a comprehensive self-assessment and follow-up with a team of trained peers, with the goal of improving performance and increasing customer satisfaction.

In response to a City Council request, a benchmark analysis of major departmental budgets (Police, Fire, Library and Parks and Community Services) was conducted. The comparisons, which were provided in August during presentation of the FY2001-02 proposed budget, generally reflect favorable costs and number of employees per capita. However, costs for the Police Department (General Fund and Crime Control and Prevention District funding combined) and the Library exceed the norm. As a consequence, staff proposes to conduct an in-depth operational analysis of the Library as a component of its FY2001-02 Master Services Plan. As noted above, an analysis of the Police Department is already underway.

➤ *Reduced Development Department Plans Review Turnaround Time*

Funds for two additional positions, a Plans Examiner and Senior Plans Examiner, totaling \$94,446 for salary and related costs, were added to the Development Department budget. The budget also includes \$65,000 for staff overtime. The budgeted amount is primarily for Plans Examiner overtime; however, it also includes a limited amount for Field Inspectors and other departmental personnel. The increased overtime should provide for improved, more expeditious plans review and other development-related services.

➤ *Expanded Regional Library Hours*

The Library's adopted budget allocation provides for increased hours of operation by allowing each of the City's two regional libraries to open for eight hours on Fridays. Consequently, for an additional \$150,000, beginning in January 2002, both the East and Southwest regional libraries will be open seven days a week.

➤ *Parks Improvements*

The Parks and Community Services Department (PACS) budget includes \$175,000 for the complete renovation of two City playgrounds. With six parks in need of renovation, at this funding level, it will take two additional years to complete all needed playground renovations.

In addition, \$200,000 was added to the PACS allocation for increased park maintenance. The department will contract mowing and liter pick-up services to free up approximately 10,000 labor hours that will be redirected to detailed maintenance activities in 150 parking lots, 76 park shelters, 20 playgrounds and 20 community facilities.

➤ *Enhanced Commercial-Corridor Planning*

Approximately \$69,787 has been added to the Planning Department budget for FY2001-02 for salary and related costs to add an Assistant Director's position to provide departmental coordination of corridor development and other strategic goals.

Other significant program expansions funded in this budget are summarized below and are more thoroughly explained in the budget document.

- Zoo contract Consumer Price Index (CPI) increase (\$872,460)
- Phase III soccer improvements (\$781,364)
- Street maintenance in annexed areas (\$436,796)
- Utility street-cut management (\$425,696)
- Full year's funding of a Day Labor Center (\$301,120)
- Expansion of the Small Contractor Development Program (\$300,000)
- Park maintenance of CIP and I-30/I-35 improvements (\$261,856)
- Continued airports maintenance at current levels (\$248,650)
- Opening of Cityview Fire Station (#39), located in southwest Fort Worth, in June 2002 (\$236,394)
- Purchase of 200 portable horse stalls for the Will Rogers Memorial Center (WRMC) (\$200,000)
- Full-year's funding for the McCray Community Center (\$186,809)
- Addition of an Animal Control Officer and supplies (\$84,178)
- Addition of a Fire Department Lieutenant's position to regulate mobile fueling activities within the City (\$72,460)
- Conversion of a temporary Records Analyst in the Finance Department to a permanent position (\$41,384)
- Installation of 20 Automated External Defibrillators (\$36,000)
- Update of the 1993 Downtown Strategic Action Plan, in conjunction with Downtown Fort Worth, Inc. (\$35,000)
- Increased funding for Imagination Celebration's cultural arts program (\$25,000)
- Assignment pay for civil service personnel trained in technical rescue operations (\$24,600)

In addition to program expansions, the City's FY2001-02 adopted budget also reflects a \$1,000,000 expenditure decrease for utility costs per more favorable terms negotiated for the new utilities contract. This expenditure reduction allowed for program expansions in other areas of the budget.

Adopted Budget Implementation

It is important to consider the potential impact of the terrorist attacks of September 11, 2001, on implementation of the FY2001-02 adopted budget. A number of economists predict that those events will spark numerous employment layoffs, significantly decrease consumer confidence and spending, and seriously weaken travel and other important local industries, thereby resulting in a local economic downturn. While property tax revenue is not likely to be significantly impacted, other sources of revenue, particularly sales tax, may suffer. However, the full financial impact of the events of September 11, 2001, cannot be fully gauged until early next year, when sales figures from the Christmas buying period become available. Although it is currently unclear what the economic

Honorable Mayor and
Members of the City Council
November 16, 2001
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impact will be on the local economy, the Fort Worth City Council has approved a more fiscally cautious approach for the first quarter of FY2001-02.

The City's more cautious approach can best be seen in its implementation of a short-term expenditures delay until the actual economic impact of events can be evaluated in early 2002. Specifically, the City will delay implementation of a number of ~~he~~ initiatives, except for those related to code compliance, funded in the FY2001-02 adopted budget. The City is also postponing for 90 days the filling of some vacant positions, as well as some new positions authorized in the FY2001-02 adopted budget. Exceptions to the postponed filling of vacant positions are being determined on a case-by-case basis by the Assistant City Manger responsible for the requesting department.

Acknowledgments:

This budget represents a partnership of the Mayor, City Council and staff. As a partnership effort, the adopted budget represents the final chapter of a co-authored book. It is a product of City Council direction provided at the January 2001 budget retreat, review of Long-Range Financial Forecast information, the June 19, 2001, budget work session and Council's June strategic planning retreat. I believe the efforts of all involved have resulted in an exceptional financial plan, aligned more closely with the Mayor and Council's stated priorities for the community, while remaining fiscally sound.

The teamwork of the City staff in producing this budget was outstanding. I extend my appreciation to the Budget Office, departmental support and management staff members for their essential contributions.

Respectfully Submitted,

Gary W. Jackson
City Manager

**FINANCIAL
MANAGEMENT POLICY
STATEMENTS
FY2001-02**

Financial Management Policy Statements

Revised:	November 21, 1995	(M&C G-11307)
	February 11, 1997	(M&C G-11750 Revised)
	September 16, 1997	(M&C G-11997)
	September 15, 1998	(M&C G-12319)
	September 28, 1999	(M&C G-12682)
	February 22, 2000	(M&C G-12821)
	May 16, 2000	(M&C G-12916)
	August 15, 2000	(M&C G-12988)
	August 21, 2001	(M&C G-13349)

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To establish and document a policy framework for fiscal decision-making, the City Manager will develop and maintain a comprehensive set of Financial Management Policy Statements. The aim of these policies is to ensure that financial resources are available to meet the present and future needs of the citizens of Fort Worth. Specifically this policy framework mandates the pursuit of the following fiscal objectives:

1. *Revenues:* Design, maintain and administer a revenue system that will assure a reliable, equitable, diversified and sufficient revenue stream to support desired City services.
2. *Expenditures:* Identify priority services, establish appropriate service levels and administer the expenditure of available resources to assure fiscal stability and the effective and efficient delivery of services.
3. *Fund Balance/Retained Earnings:* Maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial position from emergencies.
4. *Capital Expenditures and Improvements:* Annually review and monitor the state of the City's capital equipment and infrastructure, setting priorities for its replacement and renovation based on needs, funding alternatives, and availability of resources.
5. *Debt:* Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
6. *Investments:* Invest the City's operating cash to ensure its safety, provide for necessary liquidity and optimize yield.
7. *Intergovernmental Relations:* Coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing governmental services on an equitable basis and support favorable legislation at the state and federal level.
8. *Grants:* Seek, apply for and effectively administer federal, state and foundation grants-in-aid, which address the City's current priorities and policy objectives.
9. *Economic Development:* Initiate, encourage and participate in economic development efforts to create job opportunities and strengthen the local economy.
10. *Fiscal Monitoring:* Prepare and present regular reports that analyze, evaluate, and forecast the City's financial performance and economic condition.
11. *Financial Consultants:* With available resources, seek out and employ the assistance of qualified financial advisors and consultants in the management and administration of the City's financial functions.

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12. *Accounting, Auditing and Financial Reporting:* Comply with prevailing federal, state and local statutes and regulations, as well as current professional principles and practices.
13. *Retirement System:* Ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.
14. *Internal Controls:* Maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

I.

REVENUES

To design, maintain and administer a revenue system that will assure a reliable, equitable, diversified and sufficient revenue stream to support desired City services.

A. *Balance and Diversification in Revenue Sources*

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

B. *User Fees*

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Council shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

C. *Property Tax Revenues/Tax Burden*

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Fort Worth citizens.

D. *Utility/Enterprise Funds User Fees*

Utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

E. *Administrative Services Charges*

The City shall establish a method to determine annually the administrative services charges due the General Fund from enterprise funds for overhead and staff support. Where appropriate, the enterprise funds shall pay the General Fund for direct services rendered.

F. *Revenue Estimates for Budgeting*

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

G. *Revenue Collection and Administration*

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City.

II.

EXPENDITURES

To assure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

A. *Current Funding Basis*

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The use of fund balance shall be guided by the Fund Balance/Retained Earnings Policy Statements.)

B. *Avoidance of Operating Deficits*

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

C. *Maintenance of Capital Assets*

Within the resources available each fiscal year, the City shall maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

D. *Periodic Program Reviews*

The City Manager shall undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternative approaches to service delivery. Programs, which are determined to be inefficient and/or ineffective, shall be reduced in scope or eliminated.

E. *Purchasing*

The City shall make every effort to maximize any discounts offered by creditors/vendors. Staff shall also use competitive bidding to attain the best possible price on goods and services.

III.

FUND BALANCE/RETAINED EARNINGS

To maintain the fund balance and retained earnings of the various operating funds at levels sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies.

A. *General Fund Undesignated Fund Balance*

The City shall strive to maintain the General Fund undesignated fund balance at 10 percent of current year budget expenditures. After completion of the annual audit, if the undesignated fund balance exceeds 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund. (The use of this Fund shall be guided by the Capital Expenditures and Improvements Policy Statements.)

B. *Retained Earnings of Other Operating Funds*

In other enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Water and Sewer Enterprise Fund, an operating reserve will be established and maintained at 20 percent of the current year's budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures.

C. *Use of Fund Balance/Retained Earnings*

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize said balance.

D. *Retained Earnings of Internal Service Funds*

The City shall not regularly maintain positive retained earnings in excess of 20 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 20 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

E. *Debt Service Funds*

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the reserve fund balances required by bond ordinances, consistent with the covenants in the bond ordinances pertaining to the tax-exempt status of such bonds.

IV.

CAPITAL EXPENDITURES AND IMPROVEMENTS

To annually review and monitor the state of the City's capital equipment and infrastructure, setting priorities for its replacement and renovation based on needs, funding, alternatives, and availability of resources.

A. *Capital Improvement Planning Program*

The City shall annually review the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully costed.

B. *Replacement of Capital Assets on a Regular Schedule*

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

C. *Capital Expenditure Financing*

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Policy Statements.

D. *Capital Projects Reserve Fund*

A Capital Projects Reserve Fund shall be established and maintained to accumulate reimbursements from other governmental agencies for the prior purchase of real assets, as well as transfers from the General Fund undesignated fund balance. This fund shall only be used to pay for non-routine and one-time expenditures such as land and building purchases, construction and maintenance projects with at least a 10-year life, capital equipment and vehicles with at least a 10-year life, and technology improvements with at least a 5-year life. Expenditures from this fund shall be aimed at protecting the health and safety of citizens and employees, protecting the existing assets of the City, ensuring

public access to City facilities and information, and promoting communitywide economic development.

E. *Demolition Fund*

Proceeds from the sale of surplus real property assets, other than Lake Worth leases, shall be escrowed and designated for paying the costs of demolishing substandard and condemned buildings.

F. *Lake Worth Infrastructure Fund*

Proceeds from the sale of Lake Worth leases shall be escrowed and designated for water and wastewater improvements within the area of the City of Fort Worth surrounding and adjoining Lake Worth.

V.

DEBT

To utilize debt financing which will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.

A. *Use of Debt Financing*

Debt financing, to include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, commercial paper, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law, shall only be used to purchase capital assets that cannot be prudently acquired from either current revenues or fund balance/retained earnings and to fund infrastructure improvements and additions. The useful life of the asset or project shall exceed the payout schedule of any debt the City assumes.

B. *Assumption of Additional Debt*

The City shall not assume more tax-supported general purpose debt than it retires each year without conducting an objective analysis as to the community's ability to assume and support additional debt service payments. When appropriate, self-supporting revenue bonds shall be issued before general obligation bonds.

C. *Affordability Targets*

1. General Obligation Bonds

The City shall use an objective analytical approach to determine whether it can afford to assume new general purpose debt, both General Obligation bonds and Certificates of Obligation, beyond what it retires each year. This process shall compare generally accepted standards of affordability to the current values for the City. These standards shall include debt per capita, debt as a percent of taxable value, debt service payments as a percent of current revenues and current expenditures, and the level of overlapping net debt of all local taxing jurisdictions. The process shall also examine the direct costs and benefits of the proposed expenditures. The decision on whether or not to assume new debt shall be based on these costs and benefits, the current conditions of the municipal bond market, and the City's ability to "afford" new debt as determined by the aforementioned standards. The City shall strive to achieve and/or maintain these standards at a low to moderate classification.

2. Certificates of Obligation

Certificates of Obligation may be issued without a public election to finance any public work project or capital improvement, as permitted by State law. However, it is the policy of the City to utilize Certificates of Obligations to finance public improvements only in special circumstances and only after determining the City's ability to assume additional debt based on the standards identified above. Those special circumstances in which Certificates might be issued include, but are not limited to, situations where:

- Cost overruns on a general obligation bond-financed capital improvement have occurred;
- "Emergency" conditions require a capital improvement to be funded rapidly;
- Financial opportunities unexpectedly arise to leverage funds from other entities and reduce the City's capital cost for a community improvement;
- A capital improvement is a revenue-producing facility, but due to the nature of the project or the time it takes for the facility to become operational and produce revenues, the improvement may not generate sufficient revenues throughout the life of the improvement to support the indebtedness secured solely by the revenues to be produced by the improvement;
- It would be more economical to issue Certificates of Obligation rather than issuing revenue bonds; and
- The timing of the construction of a capital improvement and the expense of calling a bond election for a single proposition would, in the opinion of staff and with the approval of the Council, warrant the issue of Certificates of Obligation to finance the capital improvement.

3. Revenue Bonds

For the City to issue new revenue bonds, revenues, as defined in the ordinance authorizing the revenue bonds in question, shall be a minimum of 125% of the average annual debt service and 110% of the debt service for the year in which requirements are scheduled to be the greatest, but should be maintained at 150% of the maximum annual debt service for financial planning purposes. Annual adjustments to the City's rate structures will be made as necessary to maintain a 150% coverage factor.

D. *Debt Structure*

The City shall normally issue bonds with an average life of 10.5 years or less for general obligation bonds and 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. There shall be no debt structures, which include increasing debt service levels in subsequent years, with the first and second year of a bond payout schedule the exception. There shall be no "balloon" bond repayment schedules which consist of low annual payments and one large payment of the balance due at the end of the term. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the second fiscal year after the bond issue. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw.

E. *Call Provisions*

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

F. *Sale Process*

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis as long as the financial advisor agrees that the NIC basis can satisfactorily determine the lowest and best bid.

G. *Rating Agencies Presentations*

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff, with assistance of financial advisors, shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch, Inc., as recommended by the City's financial advisor.

H. *Continuing Disclosure*

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff, with the assistance of the City's financial advisors and, if necessary, the City's bond counsel, will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year.

I. *Debt Refunding*

City staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3.5% of the refunded maturities.

J. *Interest Earnings*

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

K. *Lease/Purchase Agreements*

Over the lifetime of a lease, the total cost to the City will generally be higher than purchasing the asset outright. As a result, the use of lease/purchase agreements and certificates of participation in the acquisition of vehicles, equipment and other capital assets shall generally be avoided, particularly if smaller quantities of the capital asset(s) can be purchased on a "pay-as-you-go" basis.

L. *Proposals from Investment Bankers*

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to the City's financial advisors simultaneously with their submission to the City's Finance Department. City staff will review and confer with financial advisors to determine viability of proposals.

M. *Underwriting Syndicates*

The City attempts to involve qualified and experienced firms, which consistently submit ideas to the City and actively participate in the City's competitive sales in its negotiated underwritings. In conjunction with the City's financial advisors, City staff will recommend the structure of underwriting syndicates which will be effective for the type and amount of debt being issued. The City will consider its M/WBE goals in structuring syndicates.

N. *Interest Rate Swaps*

The City will consider the utilization of interest rate swap transactions only as they relate to the City's debt management program and not as an investment instrument or hedge. As a result, any swap transaction should not impair the outstanding bond rating of the City or negatively affect the amount of credit enhancement capacity available to the City. The City is always open to innovative ideas and proposals; however, before a commitment is made on a proposed transaction, the proposed transaction as well as variations from the following guidelines shall be fully explained and justified to the Council.

1. The Transaction

- Will comply with all applicable outstanding bond ordinance and insurance covenants.
- Will be a market transaction for which competing quotes can be obtained at the discretion of the City staff, upon the advice of the City's financial advisor.
- Will include a market termination provision with third party involvement.
- Will produce a material economic benefit not attainable through the use of conventional debt instruments.
- Will introduce no leverage in order to produce an economic benefit.
- Will not impair the utilization of outstanding call features on outstanding bonds.
- Will be structured to minimize any basis risk, tax-law risk and credit risk to the City.
- Will not cause the total amount of swap transactions to exceed 40 percent (40%) of the outstanding indebtedness of a particular fund.

2. The Counterparty

- Shall pay all costs associated with the transaction. All fees and expenses paid by the counterparty to third parties will be disclosed in writing to the City.
- Must have a rating at least equal to that of the City's indebtedness against which the transaction is to be entered, or must provide for the purchase of a credit enhancement to enhance its rating to the rating of such City indebtedness.
- Shall consider downgrade protection, when possible and cost effective.
- Shall not assign the swap contract without the consent of the City.
- Shall clearly explain the impact on the transaction of the counterparty's bankruptcy.

3. Analysis

- Swap proposals submitted by investment firms for consideration by the City shall include a clear analysis, which identifies both the potential benefits and risks associated with the proposed transaction.
- The City's financial advisor will produce an analysis of various interest rate market fluctuations at periodic intervals to demonstrate the impact of interest rate market movements.
- The City's cost of the transaction and any anticipated future costs will be included in the cost/benefit analysis.
- The City's financial advisor will monitor the results of an adopted swap transaction throughout its life and recommend termination when substantial economic benefit would accrue to the City upon termination.

4. Legal

- The documentation of the swap shall be in the form of an International Swaps and Derivatives Association, Inc., Master Agreement with attachments, commonly referred to as an ISDA document.
- The swap, whenever possible, shall be transacted under Texas law and jurisdiction.
- Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

O. *Synthetic Advanced Refundings*

The City will consider synthetic advance refundings, which produce a material economic benefit and will in no way impair the outstanding bond rating of the City.

1. The present value savings of the transaction must be quantifiable, exceed 7 percent (7%) of the refunded maturities, and not be based on projection.
2. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.

C-19

3. Additional transaction costs such as bond counsel, trustee, and financial advisor shall be included in the savings calculation required above.
4. The City's financial advisor shall produce an analysis of the implications of paying a forward premium vs. waiting to the current call date of the bonds.
5. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

VI.

INVESTMENTS

To invest the City's cash in such a manner so as to insure the absolute safety of principal and interest, to meet the liquidity needs of the City, and to achieve the highest possible yield.

A. *Cash Management Policy (M&C G-9552, March 12, 1992)*

Subject to approval by the City Manager and the Director of Finance, the City Treasurer is both authorized and required to promulgate a written Statement of Cash Management Rules and Regulations governing the City's cash management and investment activities (exclusive of the investment activities of the Employees' Retirement Fund), and to institute and administer such specific procedures and criteria as may be necessary to ensure compliance with the City's cash management policy. Specifically, this policy mandates the pursuit of the following overall goals and objectives:

1. All aspects of cash management operations shall be designed to ensure the absolute safety and integrity of the City's financial assets.
2. Cash management activities shall be conducted in full compliance with prevailing local, state and federal regulations. Furthermore, such activities shall be designed to adhere to guidelines and standards promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
3. Operating within appropriately-established administrative and procedural parameters, the City shall aggressively pursue optimum financial rewards, while simultaneously controlling its related expenditures. Therefore, cash management functions that engender interaction with outside financial intermediaries shall be conducted in the best financial and administrative interests of the City. In pursuit of these interests, the City will utilize competitive bidding practices wherever practicable, affording no special financial advantage to any individual or corporate member of the financial or investment community.
4. The City shall design and enforce written standards and guidelines relating to a variety of cash management issues, such as the eligibility or selection of various financial intermediaries, documentation and safekeeping requirements; philosophical and operational aspects of the investment function; and such other functional and administrative aspects of the cash management program which

necessitate standard setting in pursuit of appropriate prudence, enhanced protection of assets or procedural improvements.

5. Investments of the City, or of funds held in its possession in a fiduciary capacity, shall be made with the exercise of that judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital, as well as the probable income to be derived.

B. *Investment Strategy (M&C G-11199, August 21, 1995 - Modified March 31, 1997)*

The City of Fort Worth maintains a Consolidated Portfolio in which it pools its funds for investment purposes. The City's cash management program seeks to achieve three objectives in this order of priority: safety of principal, adequate liquidity to meet daily cash needs, and finally a reasonable yield commensurate with the preservation of principal and liquidity. The following investment strategy has been designed to accomplish these objectives:

1. The City invests in "money market instruments," very creditworthy, highly liquid investments with maturities of one year or less, and in intermediate-term securities of high credit quality with maturities no greater than five years. The City will only invest in those securities specified in its "List of Eligible Investments". These include U.S. Treasury Bills and Notes, high quality obligations of certain U.S. agencies and instrumentalities, and AAA-rated local government investment pools and no-load money market mutual funds. Any securities not on this list will not be eligible investments.
2. At all times, the City shall maintain a cash position sufficient to meet daily liquidity requirements. This will be accomplished by maintaining approximately 15 percent of the total portfolio in money market funds, local government investment pools and/or overnight repurchase agreements. The City shall also position some investments to provide liquidity for certain predictable obligations such as debt service payments.
3. The City shall not exceed a weighted average maturity of two years for the Consolidated Portfolio. The City shall strive to maintain this weighted average maturity by investing funds according to the following general maturity diversification guidelines:

Maturity	Cash	1 Year	2 Year	3 Year	4 Year	5 Year
Day Range	0	1-365	365-730	730-1095	1095-1460	1460-1825
% Portfolio	10	28	14.25	14.25	14.25	14.25

There may be times when the City has more or less of its funds in any one maturity cell due to cash flow needs, prevailing market conditions, and other factors. The maturity diversification schedule serves as a general guideline for making investment decisions. In this way, the portfolio will be able to take advantage of rising interest rates by re-investing maturing securities at higher yields. In falling rate environments, it will profit from having investments that were made at higher interest rates.

Following this discipline ensures that the City will always have sufficient cash available for daily needs, preserves its principal and never has too much money in any one maturity area, whether it be short-term or long. In this manner, the Consolidated Portfolio will earn a competitive yield without assuming unacceptable risk.

C. *Interest Earnings*

Interest earned from investments shall be distributed to the operating, internal service, and other City funds from which the money was provided, with the exception that interest earnings received on the investment of bond proceeds shall be attributed and allocated to those debt service funds responsible for paying the principal and interest due on the particular bond issue.

D. *Designated Investment Committee*

Upon Council adoption of the Cash Management Policy and the promulgation of the Statement of Cash Management Rules and Regulations, a Cash Management Task Force comprised of the Assistant City Manager over Finance, the Finance Department Director, the City Treasurer, the Deputy City Treasurer, and other City staff as deemed appropriate by the City Manager is established. This group will serve as the City's designated investment committee required under the State Public Funds Investment Act. The Task Force will regularly examine and evaluate the City's cash management and investment activities and recommend revisions to operational rules and regulations, the Cash Management Policy, and the Investment Strategy. Modifications to the administrative rules and regulations will be submitted to the City Manager for approval. Amendments to the Cash Management Policy and/or Investment Strategy will be presented to the City Council for adoption.

E. *Investment Portfolio Rating*

The City has received an AAA rating of its investment portfolio from Fitch, Inc. The City will manage its cash according to procedures and strategies to maintain such a rating.

VII.

INTERGOVERNMENTAL RELATIONS

To coordinate efforts with other governmental agencies to achieve common policy objectives, share the cost of providing government services on an equitable basis, and support favorable legislation at the state and federal levels.

A. *Inter-local Cooperation in Delivering Services*

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

B. *Legislative Program*

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.

VIII.

GRANTS

To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives.

A. *Grant Guidelines*

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Council. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

B. *Indirect Costs*

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

C. *Grant Review*

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Council approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the appropriate Assistant City Manager and then, at the earliest feasible time, seek formal Council approval. If there is cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

D. *Grant Program Termination*

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

IX.

ECONOMIC DEVELOPMENT

To initiate, encourage and participate in economic development efforts to create job opportunities and strengthen the local economy.

A. *Positive Business Environment*

The City shall endeavor, through its regulatory and administrative functions, to provide a positive business environment in which local businesses can grow, flourish and create jobs. The City Council and City staff will be sensitive to the needs, concerns and issues facing local businesses.

B. *Commitment to Business Expansion, Diversification, and Job Creation*

The City shall encourage and participate in economic development efforts to expand Fort Worth's economy and tax base and to increase local employment. These efforts shall not only focus on newly developing areas but on "central city" areas, the Central Business District, and other established sections of Fort Worth where development can generate additional jobs and other economic benefits. The "central city" is defined by the City Council as the area within Loop 820 consisting of:

- All Community Development Block Grant (CDBG)–eligible census block groups; and
- All state-designated enterprise zones; and
- All census block groups that are contiguous by 75 percent or more of their perimeter to CDBG-eligible block groups or enterprise zones.

C. *Tax Abatements*

The City shall follow a tax abatement policy (adopted February 29, 2000, M&C G-12829) to encourage investment and development throughout Fort Worth. The City shall use due caution in the analysis of any tax incentives used to encourage development. Factors considered in evaluating proposed abatements for development include the location of the project, its size, the number of temporary and permanent jobs created, the costs and benefits for the City and its impact on Fort Worth's economy. The City will annually review tax abatement contracts to ensure the community is receiving promised benefits, and the Council may seek to modify or re-negotiate an abatement contract if it is determined that the firm receiving the abatement has failed to keep its part of the agreement.

D. *Increase Non-residential Share of Tax Base*

The City's economic development program shall seek to expand the non-residential share of the tax base to decrease the tax burden on residential homeowners.

E. *Coordinate Efforts with Other Jurisdictions*

The City's economic development program shall encourage close cooperation with other local jurisdictions, chambers of commerce, and groups interested in promoting the economic well being of this area.

F. *Use of Other Incentives*

The City shall use enterprise zones as allowed by law to encourage new investment and business expansion in target areas as designated by resolution of the City Council. The City shall also coordinate with state and federal agencies on offering any incentive programs they may provide for potential economic expansion. The factors used to evaluate possible recipients of any incentives shall include those listed in *C - Tax Abatements*. Economic development incentive agreements involving tax abatements or grants of public funds shall be subject to prior review and approval of the City Council

X.

FISCAL MONITORING

To prepare and present regular reports that analyze, evaluate and forecast the City's financial performance and economic condition.

A. *Financial Status and Performance Reports*

Monthly reports comparing expenditures and revenues to current budget, projecting expenditures and revenues through the end of the year, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Council.

B. *Five-year Forecast of Revenues and Expenditures*

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in anticipation of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Council to potential problem areas requiring attention.

C. *Quarterly Status Report on Capital Projects*

A summary report on the contracts awarded, capital projects completed and the status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and the Council.

D. *Compliance with Council Policy Statements*

The Financial Management Policy Statements will be reviewed annually by the Council and updated, revised or refined as deemed necessary. Policy statements adopted by the Council are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

XI.

FINANCIAL CONSULTANTS

To employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling. Advisors shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees.

XII.

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

To comply with prevailing local, state, and federal regulations, as well as current professional principles and practices relative to accounting, auditing, and financial reporting.

A. *Conformance to Accounting Principles*

The City's accounting practices and financial reporting shall conform to generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

B. *Popular Reporting*

In addition to issuing a comprehensive annual financial report (CAFR) in conformity with GAAP, the City shall supplement its CAFR with a simpler, "popular" report designed to assist those citizens who need or desire a less detailed overview of the City's financial activities. This report should be issued no later than six months after the close of the fiscal year.

C. *Selection of Auditors*

Every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the City Council shall select an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, certifying the financial statements of the City.

XIII.

RETIREMENT SYSTEM

To ensure that the Employees' Retirement Fund is adequately funded and operated for the exclusive benefit of the participants and their beneficiaries.

A. Benefit Improvements

The Board of Trustees of the Employees' Retirement Fund shall certify to the City Council the actuarial impact of any proposed benefit improvements or changes in contribution levels. The Council will assure that sufficient funding will be available to pay for the liabilities created by benefit improvements and other plan changes. Improvements should generally be designed to benefit the membership of the Retirement System as a whole.

B. Qualified Plan

The City will maintain the qualified status of the Retirement System. As deemed necessary from time to time, the City will request a "determination letter" from the IRS relative to whether or not the City's retirement system conforms to the Internal Revenue Code in order to assure the tax-exempt status of the income earned on the Retirement Fund's investments, the retiree pension payments and the accrued benefits for active employees.

XIV.

INTERNAL CONTROLS

To establish and maintain an internal control structure designed to provide reasonable assurance that City assets are safeguarded and that the possibilities for material errors in the City's financial records are minimized.

A. Proper Authorizations

Procedures shall be designed, implemented and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

B. Separation of Duties

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

C. Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

D. Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

E. Independent Checks

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

F. Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.



An Open Letter to the Citizens of Fort Worth:

Creating a Vision for the Future

Fort Worth City Council in June 2001 began priority planning – a process to deal proactively with the many opportunities and challenges facing the community. This planning will help guide the activities of citizens, council and staff for the next five years. From this a guide has been developed that we call the “Fort Worth Strategic Goals 2002-2006.”

The strategic goals will enable the City Council to:

- Better understand Fort Worth’s cultural heritage
- Have a consensus on values, vision and a mission for the future
- Translate the vision into an action plan
- Prioritize the use of limited city resources
- Support staff and community groups in focusing efforts on the vision and priorities

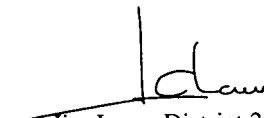
City Council will refine and adjust the strategic plan, as circumstances change. However, this report is intended to provide a clear and concise statement about where the City Council wants Fort Worth to go the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. A number of ongoing administrative and community processes will make the goals reality.

The strategic goals describe:

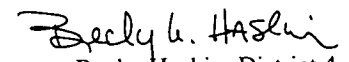
- What Council desires to be accomplished over the next five years
- What Council would like Fort Worth to be doing differently beginning in 2002
- What the impact will be to the citizens
- What challenges and opportunities must be addressed
- How the city’s efforts will be measured


In Fort Worth, the City continues to take a lead role in identifying and addressing community needs. As in the business sector, the role of government is evolving. The City of Fort Worth will continue to address community problems through the most appropriate methods possible, including partnership arrangements, brokering of services from other agencies, contracting for services and other solutions. Success will require the assistance, support and partnership of the entire community.


Mayor Kenneth Barr

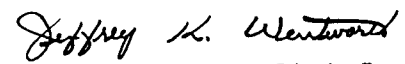

Jim Lane, District 2

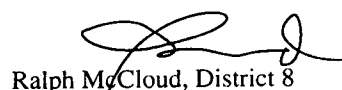

Chuck Silcox, District 3

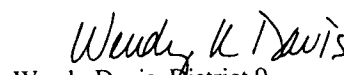

Becky Haskin, District 4


Frank Moss, District 5


Clyde Picht, District 6


Jeff Wentworth, District 7


Ralph McCloud, District 8


Wendy Davis, District 9

BUDGET FORMAT

The FY2001-02 adopted budget document for the City of Fort Worth provides historical, present, and future comparisons of revenues and expenditures; adopted allocations of resources - both fiscal and personnel; and descriptions of the anticipated annual accomplishments of City programs.

FUND STRUCTURE

Operating budgets are divided into several different funds. First, activities supported by tax dollars are included in the General Fund. Enterprise Funds are those that are funded on a fee-for-service basis, such as the Water and Sewer Fund. Services that are provided internally by City departments for City departments on a fee-for-service basis, such as the Equipment Services Department, are specified as Internal Service Funds. Finally, Special Funds are financial accounts for special revenue sources. An example is the Health and Life Insurance Fund that administers revenue collected in the form of insurance premiums. Each of these fund types is included in the City of Fort Worth adopted budget.

BUDGET DOCUMENT STRUCTURE

The budget document itself is divided into several sections. The first section contains an overview of the City's budget through the budget message and the budget synopsis. Summaries of total revenues and expenditures, as well as information on tax base and rate, are included. This section also describes personnel resources by department. Finally, a calendar for budget consideration is included.

CITY STRATEGIC GOALS FOR GENERAL FUND DEPARTMENTS

Fort Worth City Council conducted a priority planning process to deal proactively with the many opportunities and challenges facing the Fort Worth community. This process was very influential in guiding the activities of citizens, council and staff for the next five years. Overall, the City of Fort Worth has concentrated on six top-priority strategic goals for fiscal years 2002-2006:

- Create a cleaner, more attractive city and neighborhoods;
- Make Fort Worth the safest major city;
- Create a diversified economic base and create job opportunities;
- Revitalize Central City including neighborhoods and commercial corridors;
- Promote orderly growth in developing areas; and
- Create a user-friendly government.

The intention of these strategic goals is to provide a clear and concise statement about where the City Council wants Fort Worth to go in the next five years and to stimulate broader discussion of the important issues facing Fort Worth now and in the future. These strategic goals are interrelated and all departments strive toward the achievement and realization of these goals.

Departments that comprise the General Fund are listed in an alphabetical order in the adopted budget document. General Fund departments include:

- City Manager's Office
- City Secretary
- Code Compliance

- Development
- Environmental Management
- Finance
- Fire
- Housing
- Human Relations Commission
- Human Resources
- Internal Audit
- Law
- Library
- Mayor and Council
- Municipal Court
- Parks & Community Services
- Planning
- Police
- Public Events
- Public Health
- Transportation & Public Works
- Zoo

OTHER FUNDS

The remaining sections are divided into the Debt Service Fund, Enterprise Funds, Internal Services Funds, and Special Funds.

Enterprise Funds include:

- Water and Sewer Fund
- Solid Waste Management Fund
- Municipal Golf Courses Fund
- Municipal Parking Fund
- Airports Fund

Internal Service Funds include:

- Equipment Services Fund
- Information Systems Fund
- Engineering Fund
- Office Services Fund
- Temporary Labor Fund

Special Funds include:

- Property and Casualty Insurance Fund
- Workers' Compensation Fund

- Health and Life Insurance Fund
- Unemployment Compensation Fund
- Culture and Tourism Fund
- Cable Communications Fund
- Lake Worth Trust Fund
- Awarded Assets Funds
- Fort Worth Crime Control and Prevention District
- Environmental Management Fund
- City Store

DEPARTMENTAL BUDGET SUMMARY PAGES

Each departmental budget is comprised of different summary forms. Staffing levels, chain of command, and major functions are depicted through an organizational chart. The departmental/fund budget summary forms provide a description of departmental/fund responsibilities and consolidation of departmental expenditures and staff levels. These resource allocations are provided for FY1999-00 actuals (audited), FY2000-01 Adopted Budget, FY2001-02 Proposed Budget, and FY2001-02 Adopted Budget. Expenditures are broken into four cost categories: personal services, supplies, contractual services, and capital outlays; when appropriate, debt service costs are also provided. The major policy issues faced in each organizational unit, those funded and included in the adopted budget, as well as those still unfunded, are described. The significant budget changes pages provide a summary of major departmental expenditures and personnel changes from the FY2000-01 Adopted Budget to the FY2001-02 Adopted Budget. The departmental objectives and measures page explains the annual departmental objectives and provides program measures. The departmental summary by center forms provide a summary of each departmental center's past, present, and future expenditure and personnel allocations. The departmental grant summary pages provide information on grants programs and the level of funds allocated for each program.

The Budget Document is color-coded to allow the reader to reference specific pages more easily. The City Manager's Message and all other descriptive pages in the introductory section are printed on white unless otherwise noted in the following color-coding chart. This chart indicates the page color for each type of recurring page in this document.

<u>PAGE TITLE</u>	<u>PAGE COLOR</u>
Pie Charts	White
Fund Summary	Gray
Comparison of Expenditures	Yellow
Comparison of Revenues	Tan
Departmental Budget Summary	White
Significant Budget Changes	Green
Policy Issues	Gray
Departmental Objectives and Measures	Gray
Departmental Summary by Center	Blue
Summary of Grant Programs	White
Departmental Grant Summary	Pink

Finally, a glossary is included in the last section to assist the reader with unfamiliar terminology.

BUDGET PROCEDURE AND PHILOSOPHY

PROCEDURE

The Fort Worth City Charter provides that on or before August 15 each year, the City Manager must submit to the City Council a proposed budget that provides a complete financial plan for all City funds and activities for the ensuing year. With this requirement in mind, the Budget Office establishes a budget schedule each year to enable the City Manager and his or her staff to prepare a proposed budget that will meet all provisions of the City Charter, and provide the City Council with a thorough, informative description of the level of municipal services being proposed and their costs.

The budget prepared by the City staff includes proposed allocation levels for the next fiscal year and a projection of expenditures and revenues for the subsequent fiscal year. The City Council uses information provided in the proposed budget to facilitate its decision-making process and to aid it in charting a course of action for the approaching fiscal year. The City prepares a biennial budget, which reduces the amount of time involved in preparing the budget for the second year in the budget cycle and allows department personnel to shift their focus away from the task of budgeting toward activities more closely related to the primary goals and purposes of their departments. A biennial budget also encourages long-term planning and allows for easier transitions when program reductions and additions are necessary.

As a preview to consideration of the proposed budget, the City Council is presented with the City's Long-Range Financial Forecast. This document, which provides a projection of expenditures and revenues for the upcoming five years, gives the Council a big-picture framework and long-term context in which to make annual budget decisions. The forecast also serves to prepare the Council for any anticipated discrepancies between projected revenues and expenditures in future years. The forecast also reviews alternative financing strategies for Council to consider in balancing future budgets.

The first step in the annual budget preparation process takes place in early March when the Budget Office distributes instructions and standard budget forms to departments, and the Budget Office opens the BRASS Budget System up to the departments to input their requests. Departments prepare base budget requests to continue high priority current services within a specified target figure. Any new programs that a department wants considered for funding are submitted as improvement decision packages. These improvement requests are submitted in one prioritized list. The consequences of the failure to fund these items must also be provided. A departmental budget request is comprised of a line-item expenditure request that is supplemented with detailed justification. All requests for funding must be related to specific program needs and must be measurable in terms of effectiveness and/or indicators. This phase, referred to as departmental request phase, lasts until mid-April, when the BRASS Budget System is closed and departments are required to submit their requests for the next fiscal year.

The next phase of the budget process begins with the budget staff members visiting with their assigned departments, carefully reviewing their requests, and making adjustments as deemed appropriate. Throughout the spring and summer, the City Manager and City staff discuss the development of the budget and elicit policy direction from the Council, which further frames the Proposed Budget.

The Budget Office then compiles the recommendations for each department, making adjustments to recommendations as needed, and provides preliminary recommendations to the City Manager and staff.

Final modifications are made, and the City Manager submits the Proposed Budget to the Council on or before August 15.

The budget document is divided into separate sections for each of the City's funds, and each fund is subdivided into departments. Summaries are provided for the appropriate expenditures, revenues, and staffing for each fund on a historical, current, re-estimated, and proposed basis. These ranges of expenditures and staffing levels are also provided at the departmental level. Supplementary data are provided for each department, including a departmental summary that explains the primary purpose of the department and lists the expenditure and staffing data, an organization chart outlining the various functional divisions of the department, a summary of significant changes in departmental expenditure and staffing levels, policy issues that impact departmental operations, a listing of departmental objectives and corresponding program measures, and a summary of expenditure and staffing levels by cost center.

The Proposed Budget document is supplemented with a book that contains copies of funded and unfunded program improvement packages as well as program reduction packages. The improvement packages represent expanded or new programs requested by departments or prioritized by City Council. However, reduction packages represent a department's proposal for potential programs or items to be cut from the department's budget should the City Council determine that budget reductions are necessary. These improvement and reduction packages are reviewed as part of the budget process. The City Council is advised to use the decision package book as a means to evaluate various service levels within existing budget parameters. The decision packages are a modified zero-based approach to the budget process as they allow the Council to compare the needs of various City departments in a system-wide perspective with clear, programmatic consequences of funding decisions.

Once the City Manager's Proposed Budget is presented to the City Council, the City Council phase begins. In this phase, the City Council holds a number of budget study sessions in which the departmental budgets are presented to Council Members for their review and input. These budget study sessions occur over a three to four week period. These study sessions result in the adoption of the budget at a City Council meeting in mid-September. The newly adopted budget becomes effective October 1.

PHILOSOPHY

On November 8, 1984, Fort Worth voters approved a number of amendments to the City Charter relating to the budget process. These amendments were substantially based on the budget section of the Model City Charter and replaced certain archaic elements of the old Charter that had not been modified since 1924. It is believed that these amendments facilitate the budget enactment and administration process. Included within these charter revisions were amendments that clarified and simplified the three types of appropriation transfers. At any time during the fiscal year, the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or section upon compliance with such conditions as City Council may establish by ordinance. Upon written request by the City Manager, the City Council may, by ordinance, transfer part or all of any unencumbered appropriation balance from one department to another. If at any time during the fiscal year the City Manager certifies that there are revenues in excess of those estimated in the budget that are available for appropriation, the City Council, by ordinance, may make supplemental appropriations for the year up to the amount of the excess.

The City's budget system is designed to be consistent with its accounting system, the modified accrual basis of accounting. Under this system, revenues are recognized when they become both measurable

and available to finance expenditures in the current period. Expenditures are recognized when the fund liability is incurred within the current period. In accordance with its accounting system, the City of Fort Worth's budget process is composed of line item budgeting. However, program performance measures have been identified to track the progress of departmental programs. Program enhancements are prioritized Citywide in order to dedicate the City's limited resources as effectively as possible. Performance measures tracking systems as part of a Consolidated Management Plan (CMP) have also been developed in an effort to link fund allocations with desired and actual outcomes. Coordinating with the City's accounting system and Financial Management Policy Statements, refinements and modifications are made to the budget process each year so that Fort Worth will maintain a more effective budget system

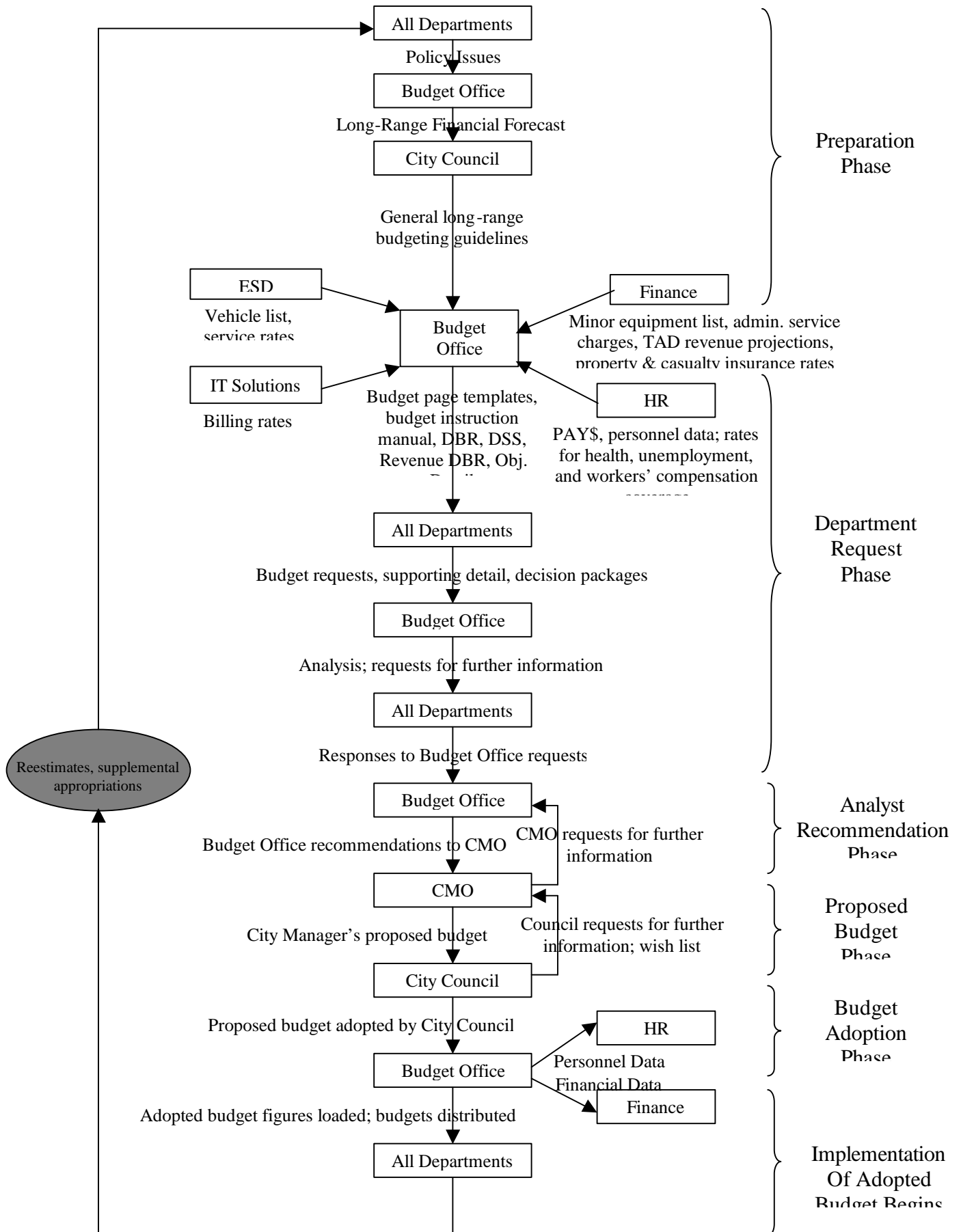
**SUGGESTED SCHEDULE
FOR
CONSIDERATION OF THE 2001-02 PROPOSED BUDGET**

- | | | |
|-------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|
| I. | Chief Appraiser certifies appraisal roll and submits it to the tax assessor (Sec. 26.01, Tax Code). | July 25, 2001 |
| II. | Tax Assessor submits appraisal roll and anticipated collection rate to governing body (Sec. 26.04 (b), Tax Code). | By August 1, 2001 or as soon thereafter as possible |
| III. | Designated officer or employee of taxing unit calculates balances, and publicizes same; submits rate to governing body (Sec. 26.04 (d), (e), Tax Code). | By August 6, 2001, or as soon thereafter as practicable |
| IV. | City Manager submits proposed budget and budget message to the City Council on or before August 15 (Chapter X, the effective tax rate and rollback tax rate, schedules and fund Sec. 1, City Charter). | Tuesday August 14, 2001 |
| V. | Proposed annual appropriations ordinance is passed by City Council on first reading, and ad valorem tax levy ordinance is introduced but not passed (Chapter X, Sec. 2, City Charter). | Tuesday, August 14, 2001 |
| VI. | City Council holds first public hearing on appropriations ordinance and ad valorem tax levy ordinance and adopts resolution setting public hearing on proposed tax increase, if required. Hearing required if proposed tax levy exceeds last year's levy in total dollars. | Tuesday, August 14, 2001 |
| VII. | City Secretary publishes appropriations ordinance in official newspaper (Chapter X, Sec. 2, City Charter - at least 10 days must elapse from publication of notice to passage of appropriations ordinance on second reading). Publish "Notice of Public Hearing on Tax Increase". | After August 21, 2001 |
| VIII. | City Secretary publishes notice of August 30 public hearing on proposed tax increase (Sec. 26.06 (a), Tax Code - at least 7 days notice of hearing required). | Before August 10, 2001 |

D-10

- I. City Council holds public hearing on appropriations ordinance and tax levy ordinance. Tuesday, August 14, 2001
- II. City Council holds public hearing on proposed tax increase and adopts resolution announcing date, time and place of meeting where Council will vote on proposed tax increase (Sec. 26.05 (c) and Sec. 26.06 (d), (e), Tax Code). Tuesday, September 11, 2001
- III. City Secretary publishes notice of meeting where City Council will vote on proposed tax increases (Sec. 26.06 (d), Tax Code) meeting must be held no sooner than three (3) but no later than fourteen (14) days after public hearing where time to vote on tax rate is set). Thursday, September 12, 2001
- IV. City Council votes on adoption of tax rate, adopts ordinance setting tax rate (Sec. 26.06 (e), Tax Code) and adopts appropriations ordinance on second reading. [Failure to act by the latter date requires re-publication of notice of meeting where City Council will vote on proposed tax increase (Sec. 26.06 (d))]. Tuesday, September 18, 2001
- V. City Secretary publishes appropriations ordinance once in official newspaper with schedule of changes made by Council to City Manager's originally proposed budget and notifies Tax Assessor that tax rate has been adopted (Chapter X, Sec. 2, City Charter). If the proposed tax rate adopted by the City Council exceeds the rollback tax rate calculated under Sec. 26.04, 10% of the qualified voters may petition for an election to reduce the tax rate to the rollback tax rate calculated under Sec. 26.04 (Sec. 26.07, Tax Code). As soon as possible after Tuesday, September 18, 2001
- VI. On receipt of notice of the adopted tax rate, the Tax Assessor calculates the taxes on each property and returns the roll to the City Council for approval (Sec. 26.09, Tax Code). As soon as possible after Tuesday, September 18, 2001.
- VII. County Tax Assessor mails tax bills (Sec. 31.03, Tax Code). By October 1, 2001, or as soon thereafter as practicable.

City of Fort Worth Budget Process



**ECONOMIC TRENDS
AND THEIR IMPACT ON THE CITY OF FORT WORTH**

The City of Fort Worth began its FY2001-02 budget process in an economic environment of cautious optimism. On the one hand, the national economy had been showing signs of weakness, but local conditions suggested that the impact of any slowdown would be mitigated in North Texas. Continued strong retail sales, housing starts and consumer confidence data for the Metroplex, coupled with the City's strong efforts over the last decade to diversify the economic base in Fort Worth, indicated that the area would likely have a soft economic landing.

The events of September 11, 2001, changed that economic outlook. For the national economy, the terrorist attacks appear to have undermined consumer confidence, the engine that had kept the anemic national economy moving. At the local level, the loss of consumer confidence, as well as the significant impact to tourism and the airline industry, will likely present serious problems, at least in the short term. Just how these recent shocks to the economy will affect revenues for the City of Fort Worth is unknown at this time. Prudence dictates a very cautious approach to expenditures and revenue estimation in the coming months.

The longer-term prospects for the North Texas economy and for Fort Worth in particular remain quite good. A diverse and growing population, a diversified economic base and a positive business environment foretell a strong economic future for Fort Worth.

Each year, as a start to the budget process, the City of Fort Worth completes an analysis that attempts to peer five years into the future to evaluate how economic, financial and population trends will affect available resources and demands of the City of Fort Worth. This information is provided to policymakers to help them make the best possible decisions during the budget evaluation process. The information that follows is an excerpt from that Long Range Financial Forecast.

THE INTERNATIONAL CLIMATE

The Asian Economy

Economic recovery in Japan and other Asian countries remains quite fragile (Congressional Budget Office, "The Economic Outlook," *Budget and Economic Outlook: Fiscal Years 2002-2011*, p. 22). Although they grew in the first half of 2000, many Asian economies faltered later in the year due to record high oil prices. In the case of Japan, despite Japanese Ministry of Economy, Trade and Industry predictions of a 0.4 percent industrial production gain, industrial production actually plummeted by 3.9 percent. While they do not necessarily indicate imminent economic collapse, the data does indicate that economic recovery has been very halting, slow and arduous.

For the United States, weakened Asian economies translate into, among other things, significantly reduced U.S. exports to and significant trade imbalances with those countries. Essentially, inhabitants in countries with weaker economies/currencies cannot afford to purchase more expensive U.S. goods; however, cheaper foreign imports are quite attractive to U.S. consumers. According to a February 2001, U.S. Department of Commerce report, the current trade deficit with Asian countries, which increased 30 percent in 2000, is the highest ever recorded. The largest U.S. trade deficit in that region, and overall, is with China. Economists and others expect that deficit to increase in the forecast period and beyond. In fact, Ohio Congressman Sherrod Brown predicts that the United States is "headed towards permanent trade deficit relations with China" ("Business and Technology," *USNews*, 3/5/01, usnews.com).

Enormous trade deficits present numerous problems for the United States. First, the switch from consumption of more expensive American-made to cheaper foreign-produced imports has led to the loss of a large number of U.S. manufacturing jobs. Because intense import competition results in lowered prices for goods, companies simply cannot afford to maintain staffing levels in the face of reduced sales and profits. Second, because fewer manufacturing jobs are available, displaced, unskilled production workers typically must take lower-paying service industry jobs ("Trade Deficits and U.S. Workers' Earnings," *Economic Snapshots*, Economic Policy Institute, 2/28/01, www.epinet.org). Third, since the United States has had to borrow from other countries to finance its trade deficit, the U.S. foreign debt position has worsened dramatically. Under such circumstances, net interest outflows also tend to increase. The combination of increased debt and interest outflows, "portend[s] possible problems for the U.S. economy in the form of a future dollar crisis or an economic crisis if foreign investors decide that it is too risky to keep lending to the United States the amounts needed to finance its present level of current account deficits" ("U.S. Balance of Payments Shows Record Red Ink," *Trade Picture*, Economic Policy Institute, 3/15/2000, www.epinet.org).

Latin America

Latin America is experiencing economic maladies similar, if less widespread, to those affecting Asian markets. Nonetheless, barring any major economic downturns, it is anticipated that the NAFTA will eventually be leveraged into an American free trade bloc, encompassing all of North, Central and South America. Per the Summit of the Americas' Plan of Action, a "Free Trade Area of the Americas" economic/trade union has been proposed for that united American continents region, which promotes hemispheric integration ("International Programs and Activities: Free Trade of the Americas," United States Department of the Treasury). Such an expanded free trade bloc, which is slated to become operational by 2005, would have a significant impact on national, state and local trade, business and financial systems.

The European Union

The European Union (EU) continues to experience economic and other growing pains. Its pan-European currency, the *Euro*, is having particular difficulties. When introduced in January 1999, it was expected to "take the world by storm" ("Neither Love Nor Money: Why the Troubled Euro Doesn't Get Much Respect," *World Report*, U.S.News, 10/09/00, www.usnews.com). Instead, the dollar has remained strong while the Euro has plummeted by 28 percent since introduction, causing Europe, Japan and the United States to jointly intervene in September 2000 to support/strengthen it. Demonstrating decreased confidence in the weakened currency, in October 2000, Danish citizens rejected the Euro in favor of maintaining their own *kroner* currency.

At the same time, inflation has also risen in certain countries within the union. It is argued that the differing EU inflation rates are a result of price level convergence or "inflation catch-up" in the newly unified, member countries (John Rogers, Gary Hufbauer and Erika Wada; "Price Level Convergence and Inflation in Europe," *Working Paper*, Institute for International Economics, p. 2, www.iie.com). Essentially, prices in low-cost EU countries are increasing to reach parity with those of other EU countries. According to the price level convergence theory, in time prices will equalize across the entire union. Although that theory gives hope for the future, in the short-term, the EU economy will remain weak.

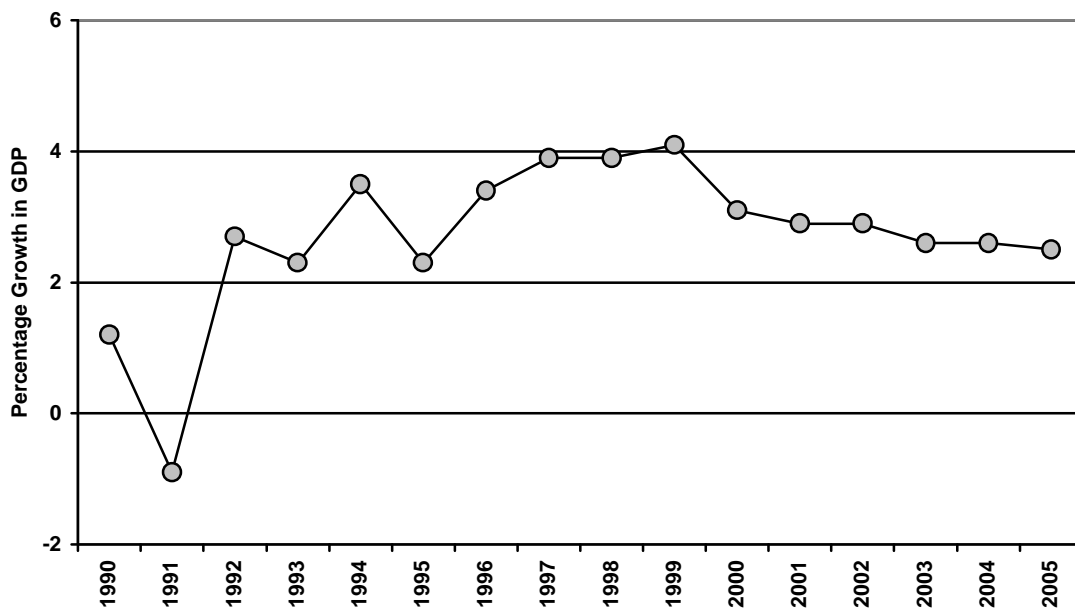
Growing pains notwithstanding, once the EU economy does stabilize and begin to expand, it is likely to pose an economic challenge to the United States, particularly since the EU, "styles itself a full counterweight to America" when it comes to trade (Omestad, Thomas, "A world of Resentment: America is Number 1, but it may be Time to Stop Crowing about it," *World Report*, U.S.News, 3/5/01, www.usnews.com). While it is generally true that anything that fosters free trade – and ultimately growth – will be good for the world economy, detractors worry that an increasingly strong European Union would dominate world trade markets. Furthermore, the United States maintains a significant trade deficit with the EU. As with the Asian markets, that deficit could ultimately spark recession and/or a currency crisis.

THE NATIONAL ECONOMY

Growth

Despite reports of economic downturn and recession, the Congressional Budget Office (CBO) predictions, in its report *The Budget and Economic Outlook: Fiscal Years 2002 – 2011*, paint a positive federal budgetary and economic picture for the forecast period. While it does anticipate that real (inflation-adjusted) Gross Domestic Product (GDP), which is an indicator of the growth of economic activity, will slow from its rapid pace of 5.1 percent to a more sedate 2.4 percent for this calendar year, the CBO predicts that the real GDP for its forecast period of 2002-2011 will average about 3 percent. Figuring into the CBO projection are growing budgetary surpluses. In fact, that office anticipates that both on- and off-budget surpluses will reach approximately \$1 trillion by 2006. Budgetary surpluses are important because they reduce the government's need to borrow money, which leads to increased national savings, economic growth, and an improved ability to meet future obligations and provide more and improved programs (Congressional Budget Office, "The Budget Outlook," *The Budget and Economic Outlook: Fiscal Years 2002-2011*, p. 5).

Growth in U.S. Gross Domestic Product



Source: Texas Comptroller's Office. 2001-2005 are forecasts.

Budgetary pressures should be further alleviated by continued aggressive retirement of public debt. From 1969 to 1997, the Department of the Treasury sold ever-increasing amounts of securities to finance continuing deficits; therefore, debt held by the public peaked at \$3.8 trillion in 1997. Since that time, the trend has reversed. By the end of fiscal year 2000, debt held by the public dropped to \$3.4 billion. Moreover, if current surpluses continue, much of the current

debt available for redemption will be paid off over the next several years. The payment of debt would thus free even more federal money to meet other governmental obligations.

The CBO does anticipate long-term budgetary challenges, well beyond the five-year forecast period, due to the retiring/aging "Baby-Boom" generation and the resulting pressure for elderly programs and increased long-term and other health care-related costs. Budgetary surpluses would help alleviate, but not eliminate this future concern.

Stock Market Volatility

All major stock market indices are in decline. This decline in the stock market, particularly in the technology-dominant NASDAQ index, signals economic deceleration. However, the situation is not perhaps as dismal as it might first appear. Despite poor performance on some fronts, other stocks are up. For instance, although the index as a whole is down due to a few, heavily-weighted stocks, nearly half of the stocks that make up the Standard & Poor 500-stock index are up ("What Slump? Some Stocks Are Doing Fine," *The Wall Street Journal Sunday*, [Fort Worth Star-Telegram](#), 3/4/01, p. F3). Nonetheless, stock market declines do signal other serious concerns of declining corporate profits and consumer confidence, which do have serious implications for national economic health.

Weakened Consumer Confidence

The recent stock market decline, the current rash of job lay-offs and overall economic deceleration have all impacted and are impacted by decreased consumer confidence in future economic performance and opportunities. Since February 2000, consumer confidence has fallen by approximately 25 percent. The decline is important because, in recent history, consumer confidence decreases of this magnitude have preceded periods of economic downturn. The decline is also important because consumer confidence and spending have kept the United States and other economies afloat amidst ominous predictions of recessions and inflationary cycles.

It should be noted, however, that declining consumer confidence has not yet translated into a significant reduction in consumer spending. Moreover, consumers' buying plans remain sturdy ("Confidence to Prudence to Anxiety," *The Dismal Scientist*, 3/1/01, www.dismal.com). If consumers are not acting upon their economic fears, then perhaps the economic downturn will not be as severe as some experts predict.

Employment

Recent, well-publicized corporate lay-offs, particularly in the dot.com industry, are disturbing and appear to evidence a general weakening of the economy. Employees in manufacturing jobs have been particularly affected by such lay-offs. Nonetheless, in many other industries, new jobs are being created as quickly as old jobs are disappearing (Kulman, Linda, "Job Jitters? Stay Calm. Hiring Still Outstrips Firing," *USNew.com*, 2/26/01, www.usnews.com). Furthermore, at 4.2 percent, unemployment figures remain extremely low.

It should be expected that unemployment will increase. The unemployment rate has an inverse relationship to Gross Domestic Product (GDP). As GDP goes down, unemployment goes up. However, unemployment rate responses to changes in GDP generally lag several years behind production decreases. Therefore, recent GDP decreases suggest that unemployment will likely increase in the near future. However, current active job creation should help control the size of unemployment rate increases.

Interest Rates

In 1999 and 2000, the Federal Reserve (the Fed) raised interest rates by 1.75 percent to slow the economy and prevent an inflationary cycle. However, in a surprise move in January 2001, Federal Reserve Chairman Alan Greenspan actually implemented a half-percent interest rate cut to prevent an extreme economic slowdown. Economists disagree on the actions the Federal Reserve should now take to control inflation and prevent a recession. In light of that disagreement and an apparent strategy reversal on the part of the Fed, decision-makers would be wise to monitor more closely than ever all Federal Reserve actions over the course of the next few quarters.

THE STATE ECONOMY

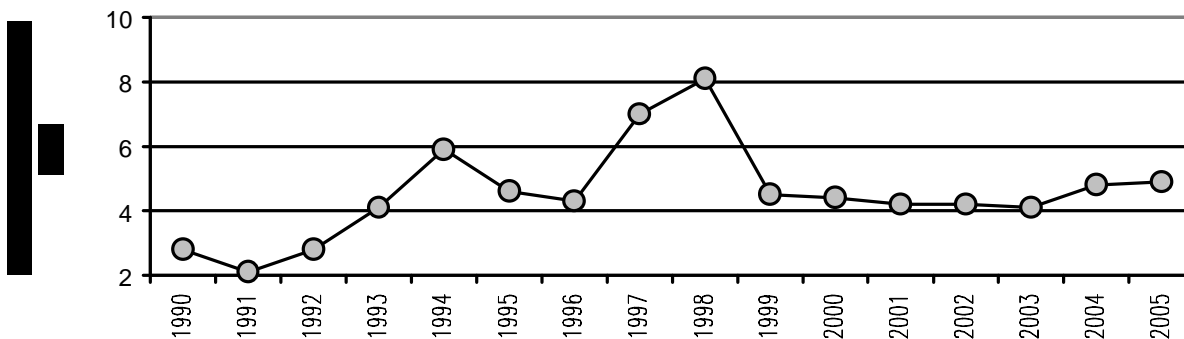
The strength of the Texas economy is clearly linked to that of the nation. Consequently, economic growth within the state is expected to cool. However, economic deceleration is not expected to be quite as pronounced over the five-year forecast at the state-level as it is anticipated to be at the national level.

Growth

Economic growth continues statewide; however, the State Comptroller's Office is predicting a more modest growth than in the last few years. Growth in Gross State Product (GSP) is expected to decrease from its six percent 1999 and 2000 levels to approximately five percent in 2001. Thereafter, GSP is expected to increase by only approximately four percent annually for the near-term.

The following graph depicts actual and projected percent changes in Gross State Product for the forecast period.

Growth in Texas Gross State Product



Source: Texas Comptroller's Office. 2001-2005 are forecasts

NAFTA

Although the North American Free Trade Agreement (NAFTA) is a national free trade agreement with Mexico and Canada, it is of particularly importance to Texas due to the state's proximity to Mexico and the volume of trade that has resulted from the agreement. Bureau of Economic Analysis figures do indicate that a trade deficit exists between the United States and NAFTA countries. However, that deficit, particularly with Mexico, is relatively small. For Texas, the trade picture is much more positive than that for the nation as a whole. Texas Department of Economic Development data shows that Texas exports increased by 27.3 percent in the first three quarters of 2000, whereas nationally exports grew by only 14 percent during that same period.

Mexico is by far Texas' top trading partner. Between the third quarters of 1999 and 2000, Texas exports to Mexico increased by 30.8 percent. Total exports to Mexico in the third quarter of 2000 totaled \$38.3 billion. For comparison, exports to Texas' second largest trading partner, Canada, totaled only \$8.7 billion and exports to all other countries were at or below \$3.5 billion for that same period.

Clearly, Texas is benefiting, and should continue to benefit from trade with NAFTA countries. Due to the exports framework, contacts and procedures developed under the NAFTA, Texas should be in a particularly good position to leverage gains made in NAFTA markets into gains in the anticipated American free trade bloc.

Oil Prices

Although the state economy has become more diversified since the last oil-induced recession, according to the State Comptroller's Office, oil and gas remains one of the state's largest industries. Despite the fact that oil prices are at their highest point in nine years, petroleum-related market remains volatile. Drilling activity did increase in 2000 in response to record-high natural gas and oil prices; however, concerns over price instability, the lack of available rigs and manpower, and major overseas reserves indicate that oil and gas economic output and employment

will remain flat over the next few years (“Economic Outlook,” *2002-03 Biennial Revenue Estimate*, Texas Comptroller of Public Accounts, www.window.state.tx.us). Faced with anticipated flat oil and gas industry growth and an unstable market, Texas should work to further diversify its economic base.

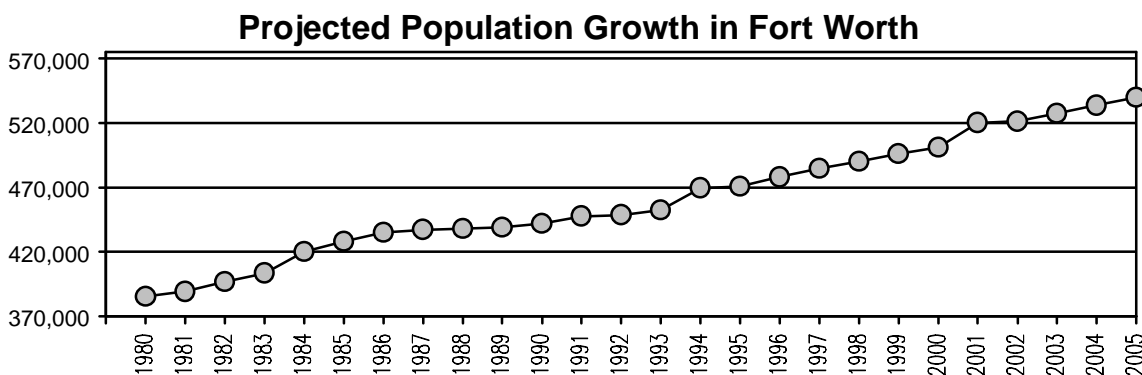
THE LOCAL ECONOMY

In contrast to the cooling of the national, and to a more limited degree, state economy, the local economy is projected to remain strong throughout most of the forecast period. The local economy has performed exceptionally well during the last few years, as demonstrated by City development activities, low unemployment rates and other indices. Nonetheless, experts continue to advise caution. Instead of unbridled expansion, they recommend careful planning to ensure accommodation of a growing population and business community, and the inevitable resulting increased service demands.

Population

Growth in the northern and southwestern sections of the City has created a significantly increased demand for City services, including police and fire protection, libraries, parks and streets.

The following graph forecasts continued Fort Worth population growth throughout the forecast period.



Source: Annual CAFR; Planning Department

- Growth slowed appreciably in FY1987 as the economy slumped. However, as evidenced by the above graph, it has since increased.
- It is anticipated that growth will increase in the forecast period, given the current expansionary market and the fact that Fort Worth has large tracts of empty land ready for development.

Facilities Operation and Maintenance Costs

Although the 1998 Capital Improvement Program (CIP) addressed a number of growth-related, facility needs, on-going new facilities maintenance and operating costs will continue to impact the City’s annual operating budget. Operating and maintenance costs of new facilities constructed in response to current and anticipated growth are expected to consume an increasingly large percentage of available resources.

The following table identifies the annual costs to operate typical City facilities.

NPD*	\$ 3,623,391
Fire Station	\$ 1,148,393
Branch Library	\$ 436,266
Community Center	\$ 280,468
Neighborhood Park	\$ 61,209

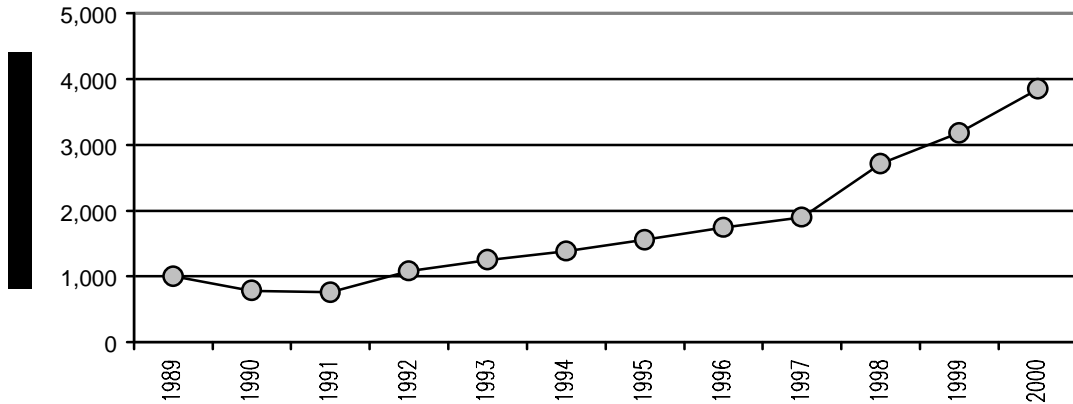
** The estimated cost, including salaries, of operating a Neighborhood Policing District combines resources provided by the General Fund with those provided by the Crime Control and Prevention District.*

Continued Strong Housing Market

Local housing starts remain strong. Between the fourth quarters of 1999 and 2000, home starts increased by 20 percent. According to Ted Wilson, principal of the Dallas-based Residential Strategies, and other analysts, the home-building sector should continue to perform well (McLinden, Steve, “A Deep Breath: The Housing and Retail Sectors in North Texas Keep Humming Along,” *Business Section, Fort Worth Star-Telegram*, 2/7/01, p. C1). Predictions for a continued strong housing market are largely based on continued job creation and consumer confidence in the Fort Worth-Dallas area. For example, it is anticipated that in 2001, approximately 100,000 jobs will be created, which should lead to approximately 33,600 new home starts. Therefore, the market is not projected to decline significantly any time in the near future.

The following graph demonstrates the strength of the Fort Worth residential housing market.

Single Family Housing Starts in Fort Worth



Source: Development Department.

Job Growth

Texas Workforce Commission data demonstrate that the Tarrant County jobless rate, at 3.2 percent, is lower than both the state or national rates. Furthermore, annual job growth, at 2.8 percent, remains strong.

Decision-makers should be aware that job growth has slipped by approximately 0.6 of a percentage point since January 2000. In particular, as a result of decreased consumer confidence, job growth faltered in several retail categories. Nonetheless, according to the Bureau of Labor Statistics – Dallas, the economy is still growing. Therefore, the jobless rate should remain relatively low for the forecast period (Fest, Glen, "Job Growth Starts to Slow in Tarrant, State," *Business Section*, Fort Worth Star-Telegram, 2/24/01, p. C1).

GENERAL FUND FORECAST

The broad economic picture painted in the previous section has a direct impact on the City's ability to generate revenue and provide services to its residents. The future is expected to offer the same basic set of opportunities and challenges that the City has faced in recent years: modest tax base growth, slow to moderate economic expansion and the ever-present problems of crime, community service needs and infrastructure deterioration.

GENERAL FUND REVENUES AND EXPENDITURES

This section presents possible scenarios for the General Fund, after making some simplifying assumptions. The most important of these assumptions is that current programs will continue, and that no new programs will be added. Expenditures for supplies, contractual services and capital purchases are expected to increase at the rate of inflation, assumed to be about 2 percent throughout the forecast period. Personnel service increases can be attributed to the costs of proposed salary increases for civil service of 5 percent, Step increases for non-exempt civilian employees and an estimated increase for exempt civilian employees of approximately 5 percent.

Each revenue account is forecast based on the assumption that it will continue to follow the pattern established in the last few years. The table below presents a summary of the anticipated percentage increases in each revenue category.

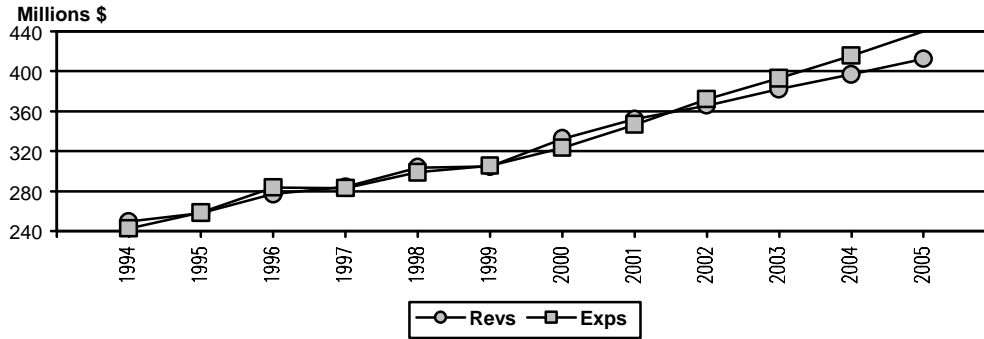
Revenue Changes

General Fund

	99-00 Actual to 00-01 Re-Est	00-01 Re-Est to 01-02	01-02 Forecast to 02-03 Forecast	02-03 Forecast to 03-04 Forecast	03-04 to 04-05
Property Taxes	9.45%	5.00%	5.00%	4.00%	4.00%
Sales Tax	3.09%	2.00%	4.00%	4.00%	4.00%
Other Taxes	-27.50%	5.00%	5.00%	4.00%	4.00%
Licenses and Permits	9.74%	4.00%	4.00%	4.00%	4.00%
Fines	6.58%	4.00%	4.00%	4.00%	4.00%
Use of Money	7.91%	4.00%	4.00%	4.00%	4.00%
From other Agency	-19.59%	1.01%	1.01%	1.01%	1.01%
Service Charges	11.59%	4.00%	4.00%	4.00%	4.00%
Other Revenues	-37.46%	2.20%	2.50%	2.60%	2.60%
Transfers	8.03%	0.00%	0.00%	0.00%	0.00%
Total	5.90%	3.98%	4.41%	3.89%	3.90%

(Based on January 2001 Re-Estimates)

Operating Revenue vs. Expenditures



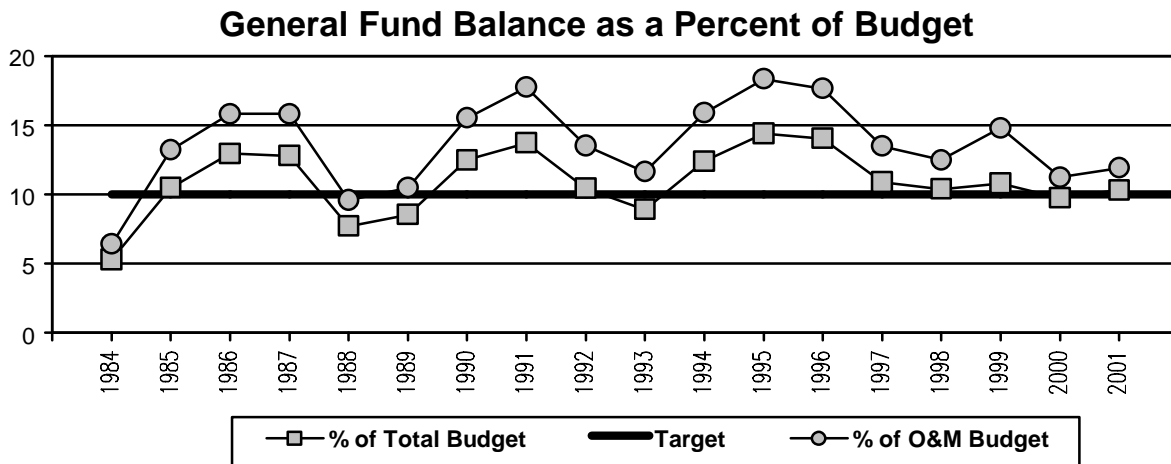
	2000-01	2001-02	2002-03	2003-04	2004-05
<u>EXPENDITURES</u>					
Personnel Services	\$219,410,616	\$239,729,562	\$258,653,906	\$279,122,129	\$301,262,948
Supplies	\$17,090,874	\$17,466,874	\$17,903,545	\$18,369,038	\$18,846,632
Contractual	\$60,169,602	\$62,930,865	\$64,504,137	\$66,181,244	\$67,901,957
Capital	\$2,261,517	\$4,280,270	\$4,387,277	\$4,501,346	\$4,618,381
Debt Service	\$47,682,218	\$47,682,218	\$47,682,218	\$47,682,218	\$47,682,218
TOTAL	\$346,614,827	\$372,089,789	\$393,131,083	\$415,855,975	\$440,312,136
<u>REVENUES</u>					
Property Taxes	\$172,303,441	\$180,918,613	\$189,964,544	\$197,563,125	\$205,465,650
Sales Tax	\$74,405,369	\$75,893,476	\$78,929,215	\$82,086,384	\$85,369,839
Other Taxes	\$10,975,175	\$11,523,934	\$12,100,131	\$12,584,136	\$13,087,502
Licenses and Permits	\$40,920,021	\$42,556,822	\$44,259,095	\$46,029,459	\$47,870,637
Fines	\$13,600,254	\$14,144,264	\$14,710,035	\$15,298,436	\$15,910,373
Use of Money	\$12,182,148	\$12,669,434	\$13,176,211	\$13,703,260	\$14,251,390
From other Agency	\$952,812	\$962,435	\$972,156	\$981,975	\$991,893
Service Charges	\$16,130,277	\$16,775,488	\$17,446,507	\$18,144,368	\$18,870,142
Other Revenues	\$1,386,530	\$1,417,034	\$1,452,459	\$1,490,223	\$1,528,969
Transfers	\$9,099,473	\$9,099,473	\$9,099,473	\$9,099,473	\$9,099,473
TOTAL	\$351,955,500	\$365,960,974	\$382,109,827	\$396,980,839	\$412,445,870
PROJECTED GAP	\$5,340,673	(\$6,128,816)	(\$11,021,256)	(\$18,875,136)	(\$27,866,267)

- Because of the cost of the step compensation plan implemented in FY1999-00, as well as market and performance-based salary increases, expenditures are projected to exceed revenues beyond the current fiscal year.
- Salary increase estimates for FY2001-02 are provided by the Human Resources Department. Salaries beyond FY2001-02 are projected to grow 8 percent a year.
- Debt service is projected to remain stable. Savings from retirement of existing debt are offset by anticipated increases for certificates of obligation related to unfunded needs and for a new bond program in 2004.

GENERAL FUND BALANCE

At the end of each fiscal year, any General Fund budgetary surplus is added to reserves. The reserves, or fund balance, indicate the City's ability to survive such financial crises as revenue shortfalls, natural disasters or unplanned expenditures.

The City Council has established a policy of maintaining the General Fund undesignated fund balance at 10 percent of the current year budgeted expenditures. After completion of the annual audit, if the undesignated fund balance exceeds this 10 percent, the excess must be specifically designated for subsequent year expenditures or transferred to the Capital Projects Reserve Fund.



- For most of the past 15 years, the City has kept its fund balance level at or above the 10 percent goal.
- Past expenditure restraints have helped maintain and even increase reserves, allowing the City to use these reserves to fund emergency purchases without endangering its financial position.

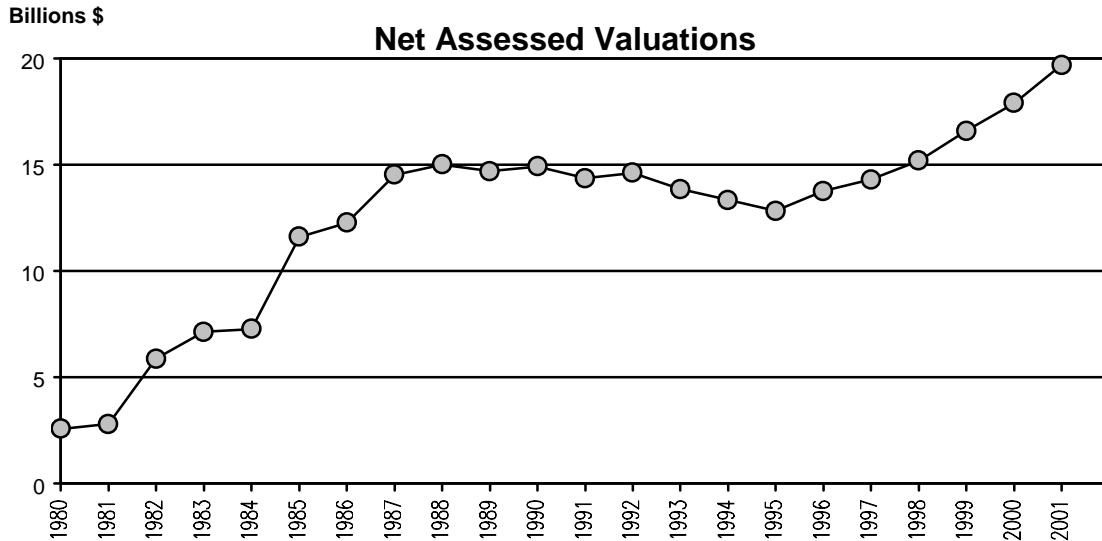
TRENDS IN SOURCES OF REVENUES

Analyzing trends in the composition of revenue demonstrates the City's ability to respond to economic changes, demands for service and revenue losses. Careful monitoring also enables staff to discern if the City is becoming too dependent on a particular revenue source.

Property Taxes

Property taxes provide the majority of the City's operating revenue. The property tax is based on assessed valuations, property tax rates and exemption policies.

The City has no direct control over valuations since this service is performed by the Tarrant Appraisal District (TAD). The historical trend in appraised values follows.

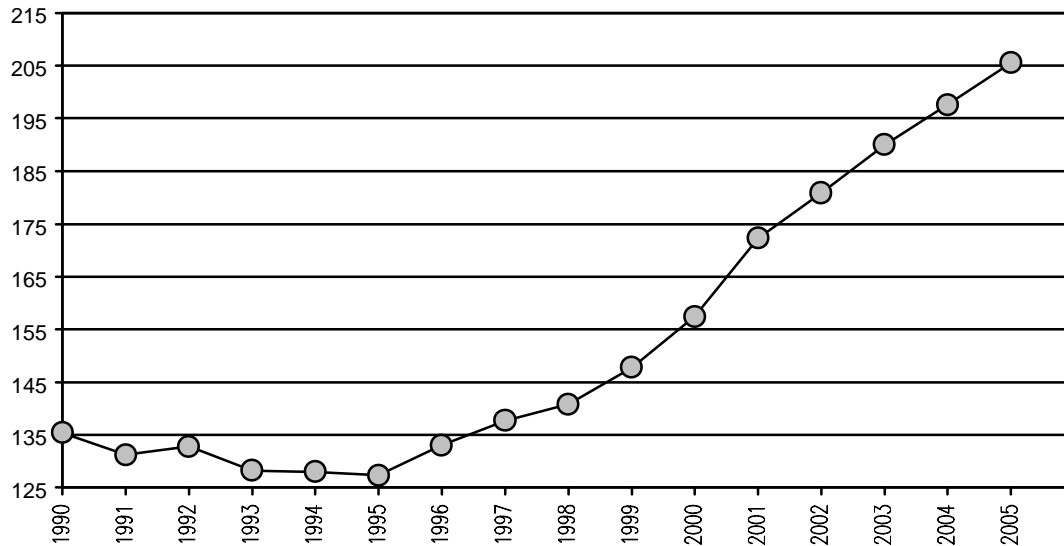


- Net assessed valuations increased from FY1980 to FY1987.
- Economic stagnation in the late 1980s to mid-1990s — due to an economic slowdown and defense industry layoffs — forced the City Council to adopt tax increases and implement service reductions to fund essential City services.
- Increases since FY1995-96 have allowed for welcome improvements. With the added resources, City Council has been able to address needs for street maintenance, vehicle replacement, library services and employee salaries.
- At the same time the Council has been able to lower the tax rate from 97.35 cents per \$100 of assessed property value in FY1994-95 to 87.50 cents in FY2000-01, a decrease of 10.1 per cent.

Based on this analysis of the total assessed value in the City, staff forecasts the following changes for property tax revenues, assuming no change in the property tax rate.

Trends and Forecast of Property Tax Revenues

Millions \$



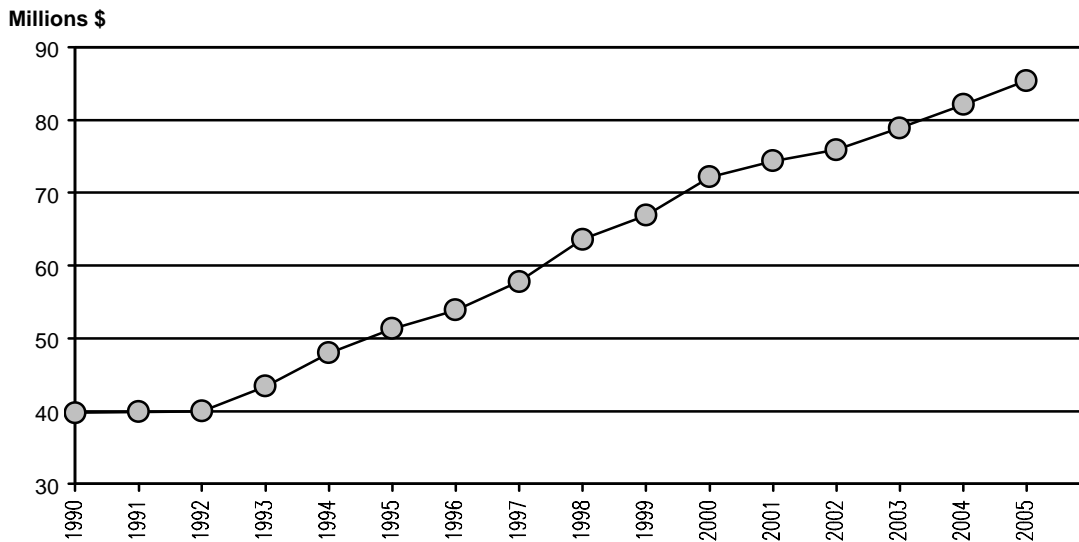
- Property tax revenues are expected to grow, even without increases in the tax rate.
- These increases are partly attributable to assumptions about population growth in Fort Worth (expected to grow at roughly 1 percent a year). These population increases will have a concomitant impact on demand for services.
- The increases also can be attributed to projected increases in the value of property in the City, as assessed by the Tarrant County Appraisal District.
- Property taxes are projected to increase 5 percent in FY2001-02 and FY2002-03, and 4 percent in FY2003-04 and FY2004-05.
- This forecast is predicated on the assumptions that the economy will grow at a less robust rate than it has in the recent past, population growth will continue at a modest rate, and the pressure to hold down property tax rates will continue.

Sales Tax

Unlike the property tax, the rate for which can be adjusted by the City Council, the sales tax rate is fixed at one percent of retail sales in the City of Fort Worth, minus state-defined exemptions. Periodically, the state changes these exemptions, which can affect revenues. For simplicity, however, no changes in exemptions are assumed.

Historically, sales tax revenues have been significantly less stable than property tax revenues. The increased instability is due in part to the fact that the City Council cannot adjust the tax rate to minimize year-to-year fluctuations, as well as the volatile nature of consumer behavior, upon which the tax is based.

Trends and Forecast of Sales Tax Revenues



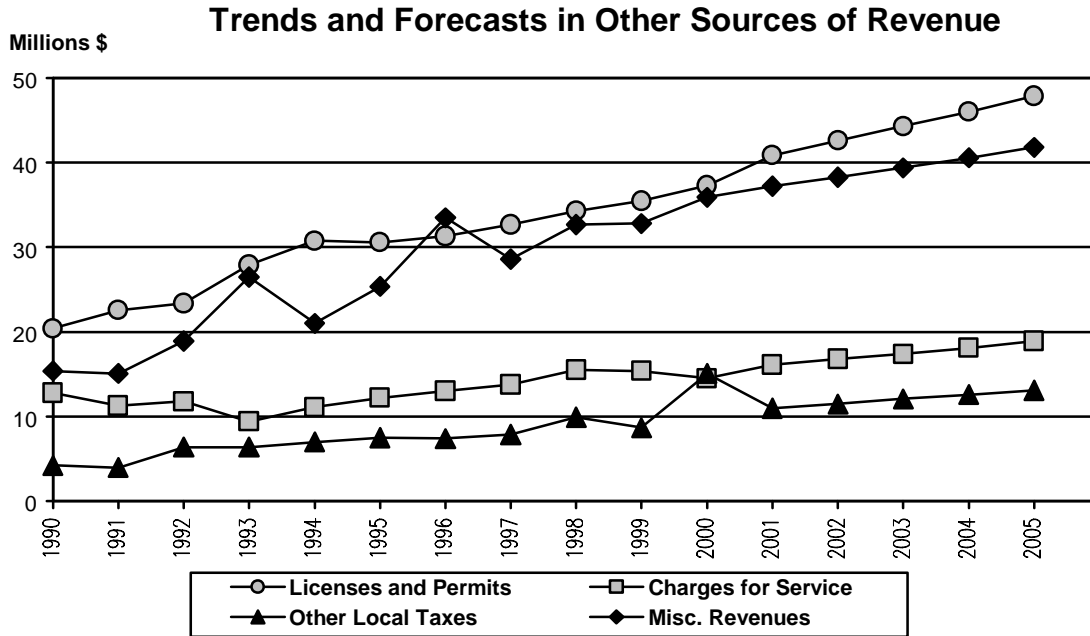
- Sales tax revenues comprise 22 percent of the General Fund budget. This proportion is expected to remain relatively stable over the forecast period.
- While consumer confidence – at least as a national average – has waivered recently, local consumption and consequent sales have continued their upward climb.
- Revenues in this category are expected to grow less vigorously in the future as the robust economy cools slightly.
- This revenue is expected to increase 2 percent in FY2001-02 and 4 percent throughout the rest of the forecast period.
- One potential unknown factor that could impact this revenue is Internet retail sales. Internet sales currently are not taxable. Erosion of the taxable retail sales base due to increases in Internet retail sales could significantly impact the resources available to provide services in Fort Worth.

Other Major Revenue Sources

Aside from assessed property and sales taxes, several other sources of revenue are also available to the City.

Licenses and Permits comprise the largest portion of these other revenue categories, which include franchise fees (including franchise fees from several communications companies, but excluding Southwestern Bell), permits to operate various businesses, parking meter usage and various occupational licenses.

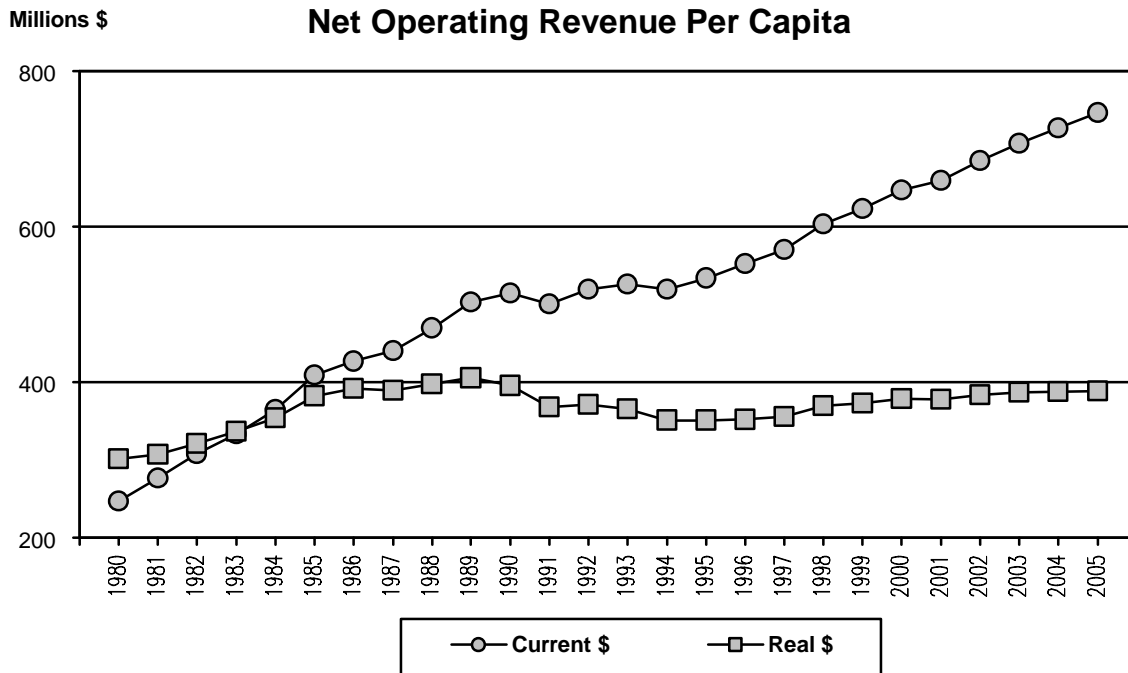
Other Local Taxes primarily reflects franchise fee revenue from Southwestern Bell. Charges for Services captures areas in which the City is able to assign fees to specific users. The Miscellaneous Revenue category aggregates all other revenue sources, ranging from intergovernmental transfers to fines and forfeitures.



- As the population and economy increases, these categories are expected to continue to rise.

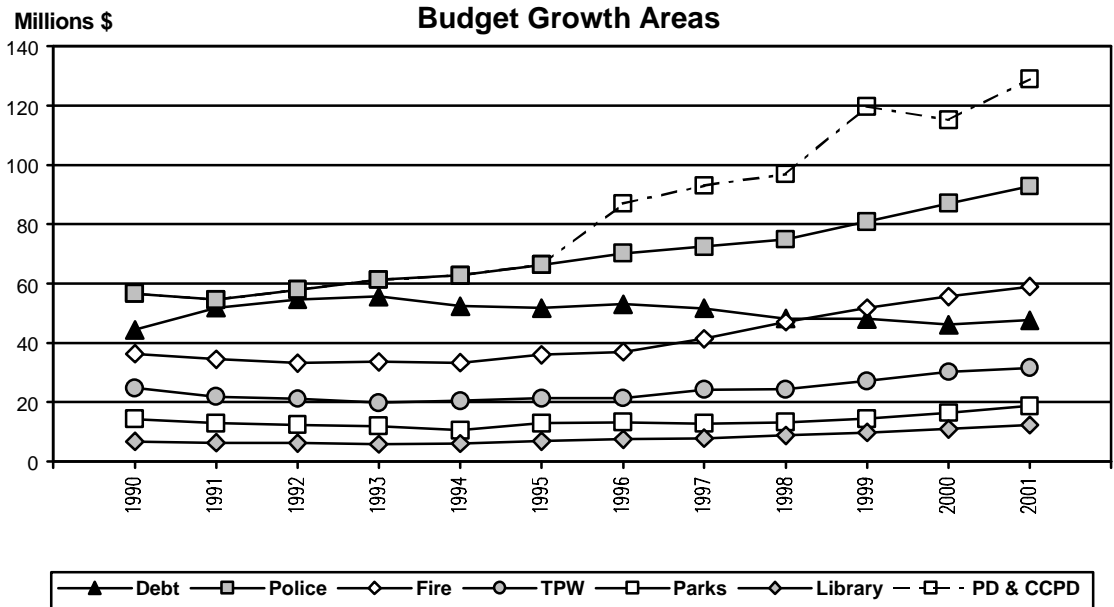
Revenues per Capita

This indicator compares net operating revenues (total revenues less transfers from reserves) to population. It is measured in current and real dollars (adjusted for the effects of inflation on purchasing power). A positive trend indicates expansion of the tax base, tax increases or both. A negative trend points to economic contraction.



- Over the past 18 years, current revenues have demonstrated generally positive trends while real revenues per capita have been relatively stable.
- Since 1980, the statistic has risen from \$247 to \$660 in current dollars. Adjusted for inflation, it has risen over this time from \$301 to \$378, or 26 percent, which is much less than the 74 percent increase in real gross domestic product over the same period.
- Since the forecast assumes no change in tax and fee structures, real revenues per capita are projected to remain relatively flat over the next five years.

TRENDS IN MAJOR EXPENDITURE AREAS



Analysis of trends in the composition of the budget provides a snapshot of the community's priorities and City Council decisions. Below, the adopted budgets for debt service and five departments are compared.

- Debt payments have fallen over the last several years as the City has paid off large portions of its obligations and restricted new debt issuance. However, this trend could change, depending on decisions by the City Council regarding a number of large capital projects currently under consideration (see Debt Trends section for additional discussion of this issue).
- Since FY1990, the Library budget has grown the most, followed by the Police and Fire departments. The budgets of the Transportation and Public Works (TPW) and Parks and Community Services departments have grown less, as the next table shows.

(Millions \$)	FY 1990	FY 2001	Change
Library	\$6.80	\$12.30	81%
Police	\$56.60	\$92.80	64%
Fire	\$36.30	\$59.00	63%
PACS	\$14.30	\$18.70	31%
TPW	\$24.80	\$31.60	27%

² Police expenditures exclude Crime Control and Prevention District spending.

- FY2000-01 figures are based on January 2001 re-estimates. All other figures are based on figures reported in the Comprehensive Annual Financial Report (CAFR).

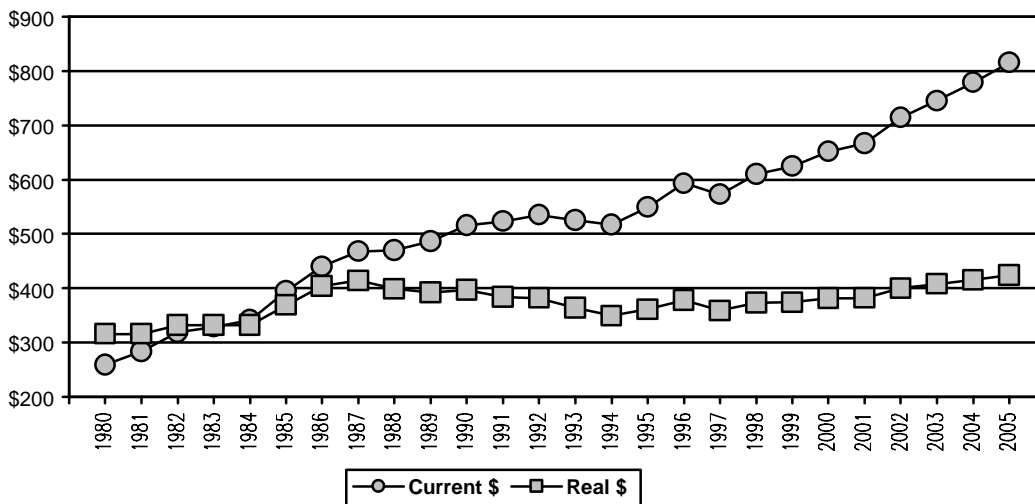
Expenditures per Capita

This indicator compares changes in expenditures to changes in population in current and real terms. An increase in expenditures per capita may mean citizens are receiving more services. On the other hand, if service levels are constant, an increase may mean productivity has declined. Decreases in the measure signify a growing population and static, or declining, services.

Without adjusting for inflation, expenditures per capita appear to have steadily risen since FY1979-80. But in real dollars, the measure has been falling since FY1986-87. This decrease is mainly due to expenditure restraint. While expenditures have risen, they have not risen enough to keep pace with inflation and population growth.

Generally, the more a city spends in real dollars, the more services its citizens receive. The graph indicates that services per capita have been generally stable over the last few years, but declined substantially in the late 1980s and early 1990s.

Expenditures per Capita



- Severe budgetary constraints during the economic downturn forced the City to spread existing service levels across an increasing population base.
- More recently, however, the City has been able to stem that tide and maintain stable service levels relative to population growth.

DEBT TRENDS

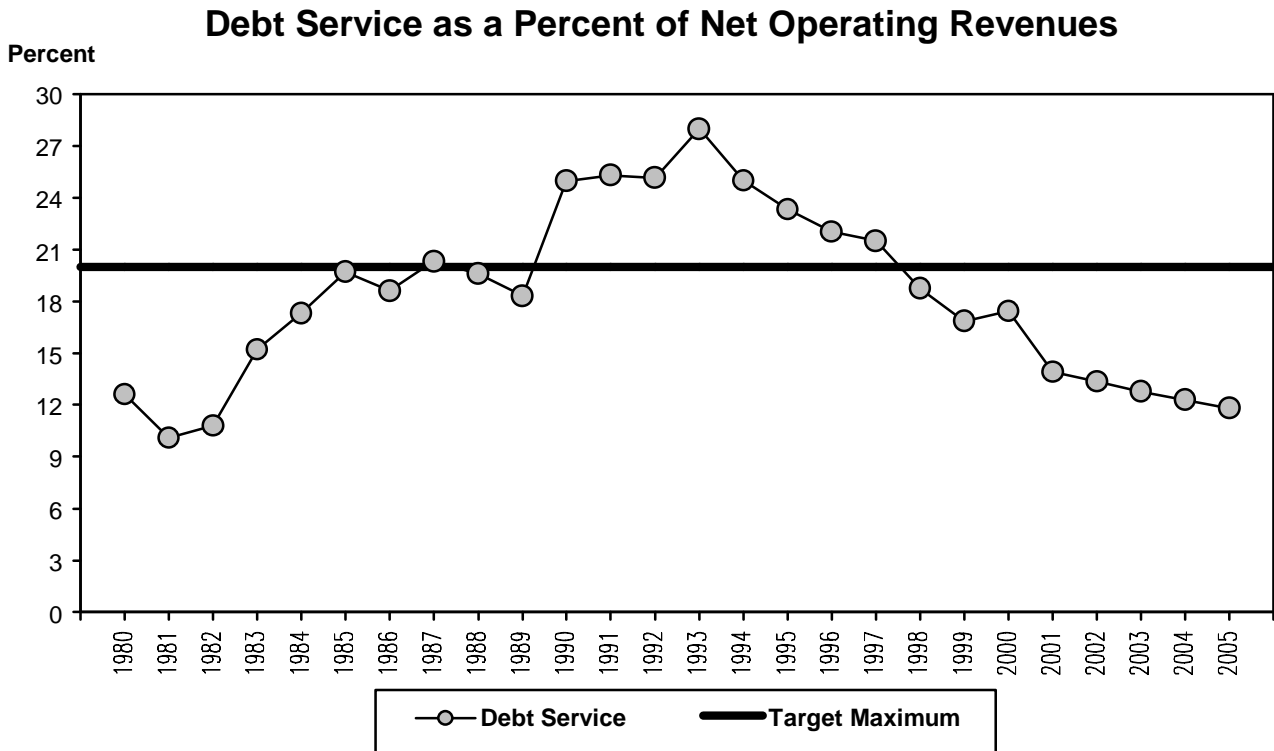
The City of Fort Worth, like other governmental entities, uses debt to finance large infrastructure investment, such as new streets, libraries and fire stations. Appropriate use of debt can provide important services to citizens and stimulate development in a city. Misuse or overuse of debt can cripple it financially.

The City of Fort Worth issues several kinds of long-term debt, including general obligation, assessment, and revenue bonds for capital projects and construction.

The City uses four important indicators that measure the City's ability to meet its debt payments now and in the future. These measures are debt service as a percent of net operating revenues, long-term debt as a percent of assessed valuation, long-term debt per capita, and overlapping debt as a percent of assessed valuation.

DEBT SERVICE AS A PERCENT OF NET OPERATING REVENUES

The amount of principal and interest a city must pay each year on its debt is defined as its debt service. As debt rises, debt service payments increase, decreasing resources available for current operations and services.



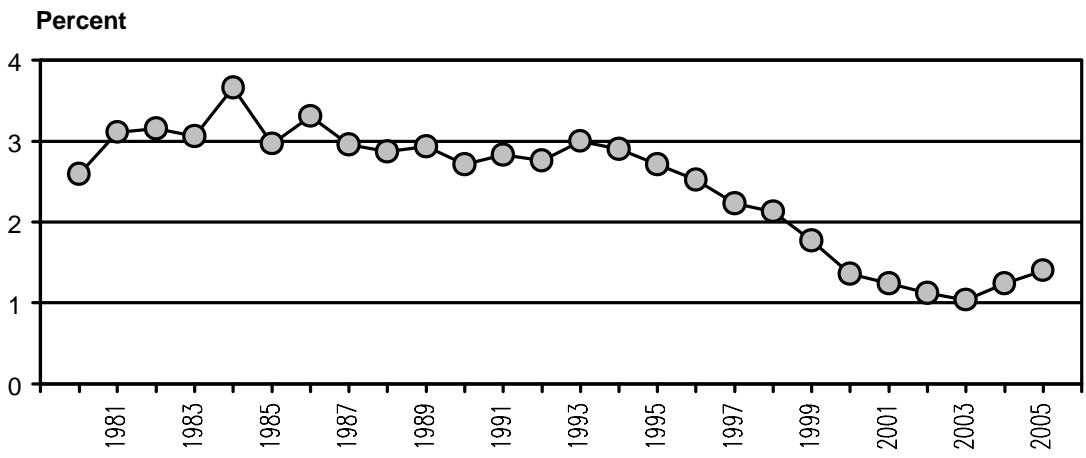
To track this potential, the City measures the ratio of debt service to net operating revenue. A range of 10 to 20 percent is acceptable.

- This graph demonstrates the City's efforts to decrease debt service as a percent of net operating revenues toward the lower end of the acceptable range. As a result, an increasing percentage of current revenue is available to provide current services.
- In 1992, the City took advantage of low interest rates to refinance a large portion of its general obligation debt.
- Despite a projected use of certificates of obligation to pay for unfunded capital improvements and an anticipated bond program in 2004, debt service obligations are projected to remain well below the target maximum.

LONG-TERM DEBT AS A PERCENT OF ASSESSED VALUATION

Long-term debt should equal 5 percent or less of assessed valuation. Staying at or below this benchmark means that a municipality is not exceeding its ability to pay.

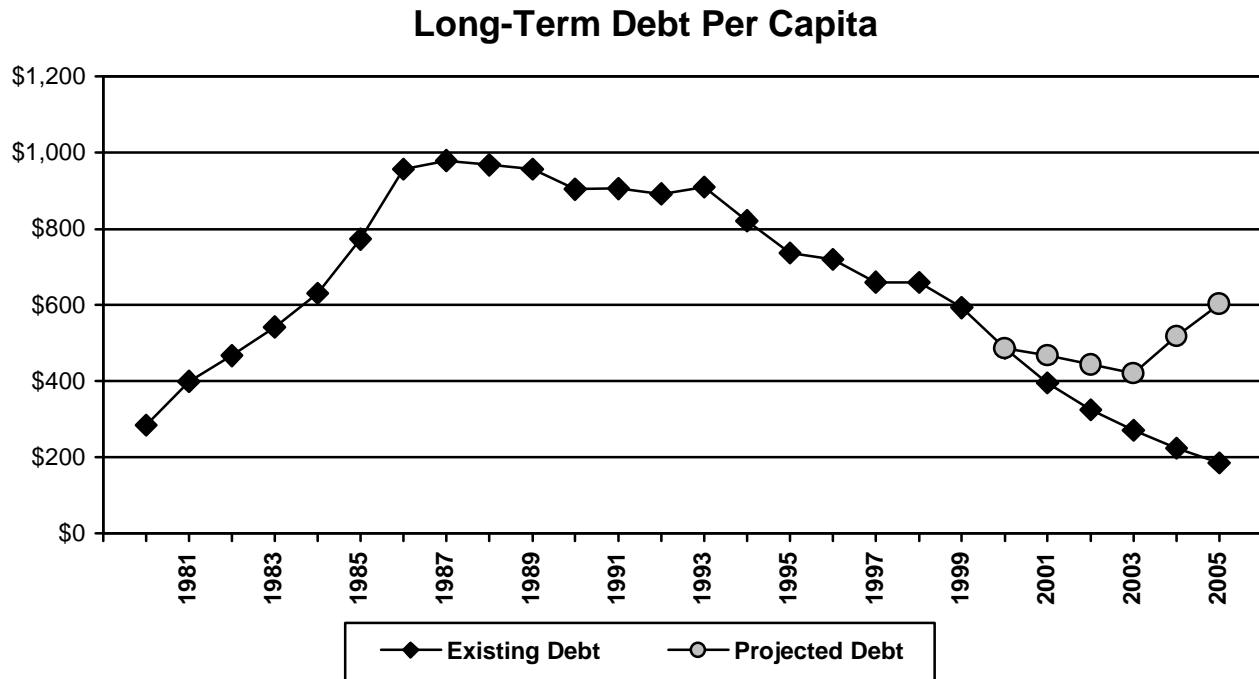
Long-Term Debt as a Percent of Assessed Valuation



- During the past decade, the City has kept its long-term debt below the recommended level.
- This ratio is projected to rise slightly toward the end of the forecast period due to anticipated use of debt for unfunded capital projects and for an anticipated bond program beginning in 2004.

LONG-TERM DEBT PER CAPITA

This statistic measures the debt burden per citizen. A rising number indicates that the governmental entity is assuming more debt obligations for its citizens. A falling number may indicate either a declining amount of outstanding debt or a rising population or both.

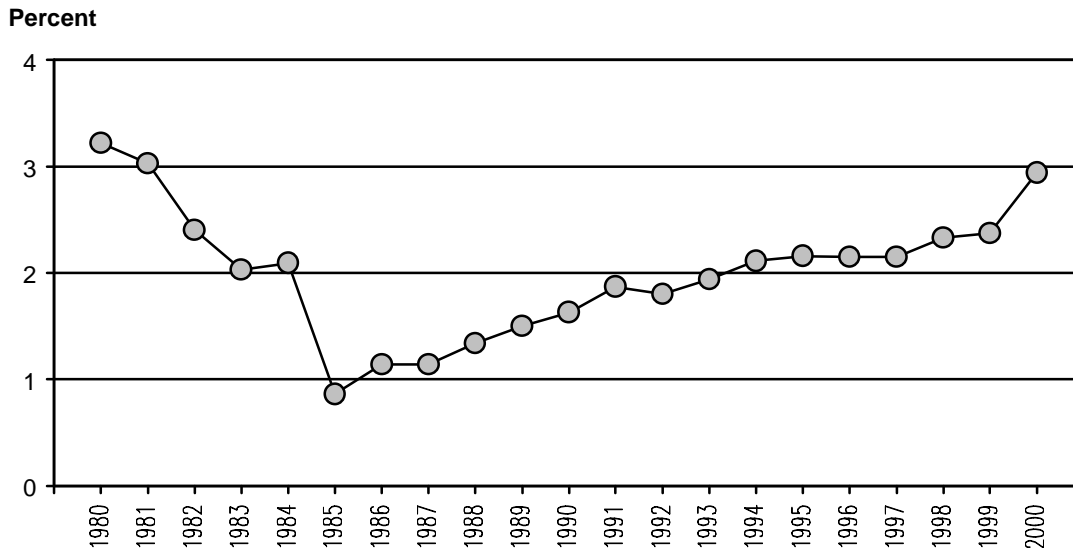


- In Fort Worth, outstanding long-term debt per capita rose dramatically from 1980 to 1986. This period corresponds to the assumption of large amounts of debt to fund street improvements and new facilities, including libraries, parks and fire stations.
- It began to fall in 1994 as the City retired large amounts of its bonds. City policy has been to adopt aggressive maturity schedules for its debt to help reduce its interest payments and maintain fiscal stability.
- The higher trend assumes debt service for overages on 1998 CIP projects, conversion of \$45 million in commercial paper to long-term debt, and a 2004 CIP of approximately \$120 million.
- Even with these assumptions, however, the figure will remain well below its highs of the early 1990s as the City retires large amounts of pre-existing debt.
- If the City did not spend any of the 1998 voter-approved programs and thus issued no new bonds, debt service per capita would fall from \$396 in FY2000-01 to \$186 in FY 2004-05.

OVERLAPPING DEBT AS A PERCENT OF ASSESSED VALUATION

In Fort Worth, 20 entities can issue debt against its tax base. Besides the City of Fort Worth, all area school districts, the hospital district and Tarrant County are among those governmental entities that can issue debt on behalf of their citizens. The ratio of overlapping debt to assessed valuation measures a community's ability to repay all the debt owed by all these overlapping entities.

Overlapping Debt as a Percent of Assessed Valuation



- In recent years, the ratio has risen, but it has not reached its peak of FY 1980. This indicates that debt in the community has not grown as fast as assessed valuation.
- Those entities with the largest debt that overlaps the City's include the Fort Worth Independent School District, the Keller Independent School District, and Tarrant County.
- Fort Worth voters recently approved a \$400 million bond program for Fort Worth Independent School District. As a result, this percentage is likely to change in upcoming years as the debt is issued.
- The City's intention to issue additional debt in the future must be considered in the context of the debt of all other jurisdictions. The tax base's ability to support additional debt must be carefully evaluated.

ORDINANCE NO. _____

AN ORDINANCE SETTING FORTH AN ITEMIZED ESTIMATE OF THE EXPENSE OF CONDUCTING EACH DEPARTMENT, DIVISION AND OFFICE OF THE MUNICIPAL GOVERNMENT OF THE CITY OF FORT WORTH FOR THE ENSUING FISCAL YEAR BEGINNING OCTOBER 1, 2001, AND ENDING SEPTEMBER 30, 2002, AND APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH ESTIMATE; APPROPRIATING MONEY TO PAY INTEREST AND PRINCIPAL SINKING FUND REQUIREMENT ON ALL OUTSTANDING GENERAL INDEBTEDNESS; PROVIDING FOR PUBLIC HEARINGS UPON THIS ORDINANCE BEFORE THE ENTIRE CITY COUNCIL SITTING AS A COMMITTEE OF THE WHOLE; AND PROVIDING A SAVINGS CLAUSE FOR THE REPEAL OF ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT WITH THE PROVISIONS OF THIS ORDINANCE; AND FOR THE PUBLICATION AND FINAL PASSAGE THEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION 1.

That the appropriation for the ensuing fiscal year beginning October 1, 2001, and ending September 30, 2002, for the different departments and purposes of the City of Fort Worth be fixed and determined as follows:

I. GENERAL FUND

1.	Mayor and City Council	\$819,142
2.	City Manager	5,801,978
3.	Housing	64,210
4.	Development	5,238,852
5.	Human Relations Commission	329,443
6.	Internal Audit	954,370
7.	City Secretary	519,899
8.	Law	3,391,229
9.	Finance	5,146,142
10.	Human Resources	3,632,243
11.	Transportation and Public Works	36,786,170

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12. Code Compliance	6,293,906
13. Planning	1,476,131
14. Public Events	8,750,202
15. Police	100,727,595
16. Fire	63,533,146
17. Municipal Court	9,373,890
18. Public Health	6,534,840
19. Environmental Management	1,317,929
20. Parks and Community Services	19,821,899
21. Zoo	3,711,069
22. Library	13,025,924
23. Non-Departmental	27,828,168
24. Debt Service	46,930,973
GENERAL FUND TOTAL	\$372,009,350

II. CIVIL SERVICE STAFFING

Police Department:

Civil service staffing for the Police Department on October 1, 2001, will consist of 1,276 Authorized Positions as follows: 900 officers, 184 detectives, 129 sergeants, 46 lieutenants, 12 captains, and 5 deputy chiefs.

Fire Department:

Civil service staffing for the Fire Department on October 1, 2001, will consist of 746 Authorized Positions as follows: 355 firefighters, 176 engineers, 110 lieutenants, 79 captains, 23 battalion chiefs and 3 deputy chiefs.

III. CULTURE AND TOURISM FUND

The Culture and Tourism Fund shall be provided with such revenue as may be secured from the Hotel/Motel Occupancy Tax and other sources as shown by other ordinances heretofore passed, and such money shall be

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used to meet the requirements of the Culture and Tourism Fund, as provided in the budget of the City Manager, which includes a total Culture and Tourism Fund appropriation of \$8,799,000.

IV. TEMPORARY LABOR FUND

The Temporary Labor Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of temporary labor and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Temporary Labor Fund, as provided in the budget of the City Manager, which includes a total Temporary Labor Fund appropriation of \$933,457.

V. MUNICIPAL GOLF FUND

The Municipal Golf Fund shall be provided with such revenue as may be secured from the Pecan Valley, Rockwood, Z. Boaz, Meadowbrook, and Sycamore Creek Golf Courses and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Golf Fund, as provided in the budget of the City Manager, which includes a total Municipal Golf Fund appropriation of \$5,782,592.

VI. AIRPORTS FUND

The Airports Fund shall be provided with such revenue as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Airports Fund, as provided in the budget of the City Manager, which includes a total Airports Fund appropriation of \$3,720,966.

VII. WATER AND SEWER FUND

The Water and Sewer Fund shall be provided with such revenue as may be secured from the sale of water, sewer services, and other sources as shown by other ordinances heretofore passed, and such money shall be

used to meet the requirements of the Water and Sewer Fund as provided in the budget of the City Manager, which includes a total appropriation for the Water and Sewer Fund of \$210,519,322.

VIII. MUNICIPAL PARKING FACILITIES FUND

The Municipal Parking Facilities Fund shall be provided with such revenue as may be secured from commercial off-street parking to employees and citizens and commercial office space leases in the Municipal Parking Garage and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Municipal Parking Facilities Fund, as provided in the budget of the City Manager, which includes a total Municipal Parking Facilities Fund appropriation of \$347,094.

IX. OFFICE SERVICES FUND

The Office Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of microfilming and office copying services, printing and graphics services, plus other in-house functions such as messenger and mail services, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Office Services Fund, as provided in the budget of the City Manager, which includes a total Office Services Fund appropriation of \$1,983,207.

X. EQUIPMENT SERVICES FUND

The Equipment Services Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the performance of maintenance and other operations at the City's six service centers, plus on-site maintenance work performed at the City's landfill, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Equipment Services Fund, as provided in the budget of the City Manager, which

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includes a total Equipment Services Fund appropriation of \$15,196,188.

XI. SOLID WASTE FUND

The Solid Waste Fund shall be provided with such revenue as may be secured from the collection of municipal solid waste and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Solid Waste Fund, as provided in the budget of the City Manager, which includes a total appropriation for the Solid Waste Fund of \$24,325,317.

XII. INFORMATION SYSTEMS FUND

The Information Systems Fund shall be provided with such revenue as may be secured from in-house transfers from City departments for the provision of basic telephone line service, maintenance of telephone lines and instruments, lease/purchase of telephone instruments and other equipment, support in the operation and maintenance of personal computers, design, fabrication, procurement, installation and maintenance of electronic equipment, maintenance of the trunk system, and other sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Information Systems Fund, as provided in the budget of the City Manager, which includes a total Information Systems Fund appropriation of \$13,082,909.

XIII. LAKE WORTH TRUST FUND

The Lake Worth Trust Fund shall be provided with such revenue as may be secured from sales and leases of Lake Worth properties and other sources, as shown in the budget of the City Manager, and such money shall be used to meet requirements of the Lake Worth Trust Fund, as provided in the budget of the City Manager, which includes a total Lake Worth Trust Fund appropriation of \$803,261.

XIV. CABLE COMMUNICATIONS OFFICE

The Cable Communications Office shall be provided with such revenue

as may be secured from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Cable Communications Office, as provided in the budget of the City Manager, which includes a total Cable Communications Office appropriation of \$915,972.

XV. PROPERTY AND CASUALTY INSURANCE

The Property and Casualty Insurance Fund shall be provided with such revenue as may be secured from the City contributions from each operating fund and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Property and Casualty Insurance Fund, as provided in the budget of the City Manager, which includes a total Property and Casualty Insurance Fund appropriation of \$5,467,208.

XVI. WORKERS' COMPENSATION FUND

The Workers' Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Workers' Compensation Fund, as provided in the budget of the City Manager, which includes a total Workers' Compensation Fund appropriation of \$11,594,600.

XVII. HEALTH AND LIFE INSURANCE FUND

The Health and Life Insurance Fund shall be provided with such revenue as may be secured from City contributions from each operating department, from contributions from employees and retirees, and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Health and Life Insurance Fund, as provided in the budget of the City Manager, which includes a total Health and Life Insurance Fund appropriation of

\$40,638,760.

XVIII. UNEMPLOYMENT COMPENSATION FUND

The Unemployment Compensation Fund shall be provided with such revenue as may be secured from City contributions from each operating department and from the various sources included in the budget of the City Manager, and such money shall be used to meet the requirements of the Unemployment Compensation Fund, as provided in the budget of the City Manager, which includes a total Unemployment Compensation Fund appropriation of \$364,130.

XIX. ENGINEERING FUND

The Engineering Fund shall be provided with such revenue as may be secured from in-house charges to City departments for the provision of engineering services and other such sources as shown by other ordinances heretofore passed, and such money shall be used to meet the requirements of the Engineering Fund, as provided in the budget of the City Manager, which includes a total Engineering Fund appropriation of \$9,522,803.

XX. ENVIRONMENTAL MANAGEMENT FUND

The Environmental Management Fund shall be provided with such revenue as may be secured from the City's environmental protection fee and other such sources as may become available from environmental projects, and such money shall be used to meet the requirements of the Environmental Management Fund, as provided in the budget of the City Manager, which includes a total Environmental Management Fund appropriation of \$3,027,400.

XXI. FEDERAL AWARDED ASSETS FUND

The Federal Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under federal law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes

in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total Federal Awarded Assets Fund appropriation of \$419,547.

XXII. STATE AWARDED ASSETS FUND

The State Awarded Assets Fund shall be provided with such revenue as may be secured by the Police Department under state law authorizing the forfeiture of certain property involved in the commission of criminal offenses, and such money shall be used for law enforcement purposes in accordance with the restrictions in such forfeiture law, and as provided in the budget of the City Manager, which includes a total State Awarded Assets Fund appropriation of \$493,579.

XXIII. CRIME CONTROL AND PREVENTION DISTRICT FUND

The Crime Control and Prevention District Fund shall be provided with such revenue as shall be appropriated to same by the Fort Worth Crime Control and Prevention District in accordance with law, and such money shall be used as provided for by law and the purposes specified by the Fort Worth Crime Control and Prevention District, and as provided in the budget of the City Manager, which includes a total Crime Control and Prevention District Fund appropriation of \$38,622,259.

XXIV. CITY STORE FUND

The City Store Fund shall be provided with such revenue as may be secured from the sale of merchandise at the City Store, as shown in the budget of the City Manager, which includes a total City Store Fund appropriation of \$118,729.

SECTION 2.

That the distribution and division of the above named appropriations be made in accordance with the budget of expenditures submitted by the City Manager and as revised by the City Council in accordance with the provisions of the City Charter and adopted by the City Council,

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which budget is made a part of this ordinance by reference thereto and shall be considered in connection with the expenditures of the above appropriations.

SECTION 3.

That on Tuesday, August 14, 2001, the City Manager presented to the City Council his budget estimate; that the City Council of the City of Fort Worth shall sit as a committee of the whole in the Council Chamber at the City Hall in the City of Fort Worth on the 14th day of August, A.D. 2001, at 7:00 o'clock P.M., to hear any complaints, suggestions, or observations that any citizen, taxpayer, or party interested may desire to make with reference to any or all of the provisions of this ordinance; and that such committee shall continue its deliberations from time to time and day to day until the public has been given a full opportunity to be heard.

SECTION 4.

That following the commencement of the public hearings for which provision has been made in the preceding section, this ordinance shall be published two times, one of which publications shall not be less than ten (10) days before the second reading and final passage of the ordinance, in the official newspaper of the City of Fort Worth, which newspaper is one of general circulation in said City.

SECTION 5.

That this ordinance shall not be presented for final passage until ten (10) full days have elapsed after its publication, as provided by the Charter of said City.

SECTION 6.

That should any part, portion, section, or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion, or judg-

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ment shall in no way affect the remaining portions, parts, sections, or parts of sections of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 7.

That all ordinances and appropriations for which provisions have heretofore been made are hereby expressly repealed if in conflict with the provisions of this ordinance.

SECTION 8.

That this ordinance shall take effect and be in full force and effect from and after the date of its passage and publication as required by the Charter of the City of Fort Worth, and it is so ordained.

APPROVED AS TO FORM AND LEGALITY:

City Attorney

Date: _____

ADOPTED: _____

EFFECTIVE: _____

ORDINANCE NO. _____

AN ORDINANCE PROVIDING FOR THE LEVY AND COLLECTION OF AN ANNUAL AD VALOREM TAX ON ALL PROPERTY, REAL, PERSONAL AND MIXED, SITUATED WITHIN THE TERRITORIAL LIMITS OF THE CITY OF FORT WORTH, TEXAS, AND ALL PERSONAL PROPERTY OWNED IN SAID CITY OF FORT WORTH, TEXAS, ON THE FIRST DAY OF JANUARY, A.D. 2001, EXCEPT SUCH PROPERTY AS MAY BE EXEMPT FROM TAXATION BY THE CONSTITUTION AND LAWS OF THE STATE OF TEXAS.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FORT WORTH, TEXAS:

SECTION I.

There is hereby levied, adopted and shall be collected by the City of Fort Worth, Texas, as provided by law, an annual ad valorem tax for the year 2001, at the rate of \$0.8650 on every one hundred dollar (\$100.00) valuation on all property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, on the first day of January, A.D. 2001, liable under the law to taxation and not exempt therefrom by the Constitution and laws of the State of Texas. The ad valorem tax rate is divided into a maintenance and operation levy of \$0.6467 for general fund operations and a debt levy of \$0.2183 for servicing outstanding debt obligations.

SECTION II.

The debt portion of the tax levy which is hereinbefore made is to provide for the payment of interest and to create a redemption fund to discharge and pay principal and interest on any general obligations due or owing by the City of Fort Worth, Texas, and shall not be taken as an addition to levies for the same purpose in the respective ordinances authorizing and creating such

obligations, but the levy hereinbefore made is made pursuant to and for the purpose of carrying out and complying with the provisions of said prior ordinances. The Chief Accounting Officer shall pay each week to the General Debt Service Fund twenty-five and twenty-three hundredths percent (25.23%) of the current taxes collected.

SECTION III.

The taxes provided for herein are levied upon all taxable property, real, personal and mixed, situated in, and all personal property owned in, the City of Fort Worth, Texas, as assessed, valued and described in the assessment tax rolls and the tax books of the City of Fort Worth, Texas, for the year 2001, and any supplemental assessments thereof, as the same have been or shall be presented to the City Council of the City of Fort Worth, Texas, by the Assessor and Collector of Taxes of said City of Fort Worth, Texas.

SECTION IV.

The taxes provided for herein are due on receipt of a tax bill and are delinquent if not paid before February 1, 2002. Failure to send or receive the tax bill shall not, however, affect the validity of the taxes, penalty or interest herein imposed, the due date, the existence of a tax lien, or any procedure instituted to collect such taxes, penalty or interest.

SECTION V.

If a person pays one-half of the taxes required to be paid by virtue of this Ordinance before December 1, 2001, he may pay the remaining one-half of such taxes without penalty or interest at any time before July 1, 2002.

SECTION VI.

(a) A delinquent tax incurs a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1, 2002. However, a tax delinquent on July 1, 2002, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

(b) If a person who exercises the split payment option provided by Section V above fails to make the second payment before July 1, 2002, the second payment is delinquent and incurs a penalty of twelve (12) percent of the amount of the unpaid tax.

SECTION VII.

In addition to the penalty set out above, a delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Said interest of one percent (1%) per month shall be added to said taxes in the event the payment thereof shall become delinquent as above set forth, and said interest shall attach on the first day of each month thereafter until the taxes shall have been paid, which interest and the penalty provided for above shall be and become a part of said

taxes and be payable as such.

SECTION VIII.

A tax delinquent on July 1, 2002, incurs an additional penalty of fifteen percent (15%) of the amount of the delinquent tax, penalty and interest to defray costs of collection. Such fifteen percent (15%) penalty is imposed pursuant to Sections 6.30 and 33.07 of the Property Tax Code and is in addition to the other penalties and interest which are due and owing according to law.

SECTION IX.

A tax that becomes delinquent on or after June 1 under Section 31.03, 31.031, 31.032, or 31.04 of the Tax Code shall incur an additional penalty of 15 percent of the amount of taxes, penalty, and interest due, to defray costs of collection, pursuant to Section 33.08 of the Tax Code. Such additional penalty is in addition to the other penalties and interest which are due and owing according to law.

SECTION X.

Such taxes, penalty and interest shall be and become a lien upon the property on which the taxes are levied, as prescribed by the Charter of the City of Fort Worth, Texas, and the laws of the State of Texas, and such lien shall be and is hereby made a paramount, first and superior lien to all other liens whatsoever on the property on which said taxes are levied.

SECTION XI.

Should any part, portion, section or part of a section of this ordinance be declared invalid or inoperative or void for any reason by a court of competent jurisdiction, such decision, opinion or judgment shall in no way affect the remaining portions, parts, sections or parts of sections of this ordinance, which provision shall be, remain and continue to be in full force and effect.

SECTION XII.

This ordinance shall take effect and be in full force and effect from and after the date of its passage as provided by law.

APPROVED AS TO FORM AND LEGALITY:

City Attorney

Date: _____

ADOPTED: _____

EFFECTIVE: _____

SCHEDULE OF CHANGES
MADE BY THE CITY COUNCIL
TO THE CITY MANAGER'S
PROPOSED 2001-02 BUDGET

Explanation of Revenue Changes:

Original General Fund Revenue Estimate: **\$372,404,150**

Property Taxes		\$524,625
Original Estimate	\$185,739,754	
Revised Estimate	\$186,264,379	

This adjustment assumes a reduction of \$524,625 in current delinquent refunds from \$2.8 million to \$2.3 million, which is still a conservative projection for current property tax collections.

Sales Tax		
Original Estimate	\$76,811,409	(\$682,433)
Revised Estimate	\$76,128,976	

This is a more cautious projection. It assumes only a 2.5% increase over the projection for current-year revenue. The Proposed Budget assumed 4% growth over the current re-estimate.

Licenses and Permits		
Original Estimate	\$42,838,661	(\$391,000)
Revised Estimate	\$42,447,661	

A correction was made to the account for Temporary Encroachment revenue. The Proposed projection was based on current-year re-estimates related to construction activity downtown. This was a one-time increase in revenue for construction work being done as a result of the tornado. Backing out these one-time revenues reduced the FY2001-02 projection.

From Other Agencies		
Original Estimate	\$1,079,648	\$304,008
Revised Estimate	\$1,383,656	

The City will begin receiving in FY2001-02 a reimbursement from the 9-1-1 District funds to offset the cost of operating an emergency dispatch center.

Charges for Services

Original Estimate	\$16,828,985	(\$150,000)
Revised Estimate	\$16,678,985	

Fees supporting the Police Department's Auto Pound will no longer be assessed to individuals who have had their automobile stolen. This policy will result in changes to fee accounts for towing, storage, preservation and notification.

REVISED GENERAL FUND REVENUE TOTAL **\$372,009,350**

Explanation of Appropriation Changes:

Original General Fund Appropriation

\$372,404,150

CITY MANAGER

\$35,490

Original Proposed Appropriation	\$	5,766,488
Budget Approved by City Council	\$	5,801,978

An increase of \$35,490 is included for the implementation of the Day Labor Center on October 1, 2001, three months earlier than originally planned.

FIRE

\$25,060

Original Proposed Appropriation	\$	63,508,086
Budget Approved by City Council	\$	63,533,146

An increase of \$72,460 is included for an additional Special Projects Lieutenant position to regulate mobile fueling activities. A decrease of \$72,000 has been made to show use of land instead of cash for matching a Federal Aviation Administration (FAA) grant related to aircraft rescue and fire fighting (ARFF) apparatus. An increase of \$24,600 is included for assignment pay so that more civil service personnel can be trained in technical rescue operations.

NON-DEPARTMENTAL

-\$691,350

Original Proposed Appropriation	\$	75,450,491
Budget Approved by City Council	\$	74,759,141

A decrease of \$1,000,000 has been made to reflect recent utility contract adjustments for the City. An increase of \$248,650 is included to subsidize the Aviation Department's current maintenance expense levels. An increase of \$35,000 is included to participate in a Downtown Fort Worth, Inc. (DFWI) update of the 1993 Downtown Strategic Action Plan. An increase of \$25,000 is included for Imagination Celebration.

PARKS & COMMUNITY SERVICES

\$200,000

Original Proposed Appropriation	\$	19,621,899
Budget Approved by City Council	\$	19,821,899

An increase of \$200,000 is included for additional park maintenance activities.

E-22

PUBLIC HEALTH					\$36,000
Original Proposed Appropriation	\$	6,498,840			
Budget Approved by City Council	\$	6,534,840			

An increase of \$36,000 is included for 10 automated external defibrillators (AEDs) to be installed in six City facilities.

REVISED GENERAL FUND TOTAL **\$372,009,350**

NET CHANGE FROM CITY MANAGER'S PROPOSED BUDGET **-\$394,800**

ENTERPRISE AND INTERNAL SERVICE FUND CHANGES

MUNICIPAL GOLF

					\$13,500
Original Proposed Appropriation	\$	5,769,092			
Budget Approved by City Council	\$	5,782,592			

An increase of \$13,500 is included for five automated external defibrillators (AEDs) to be installed in several facilities.

WATER AND SEWER

					\$10,800
Original Proposed Appropriation	\$	210,508,522			
Budget Approved by City Council	\$	210,519,322			

An increase of \$10,800 is included for four automated external defibrillators (AEDs) to be installed in several facilities.

AIRPORTS

					\$248,650
Original Proposed Appropriation	\$	3,472,316			
Budget Approved by City Council	\$	3,720,966			

An increase of \$248,650 is included to continue current maintenance levels at each airport.

SPECIAL FUND CHANGES

ENVIRONMENTAL MANAGEMENT

\$2,700

Original Proposed Appropriation	\$	3,024,700
Budget Approved by City Council	\$	3,027,400

An increase of \$2,700 is included for one automated external defibrillator (AED).

GENERAL FUND BUDGET SYNOPSIS

The FY2001-02 adopted General Fund budget is based on a \$27,651,740 increase in expenditures, an 8.03 percent increase from the FY2000-01 adopted budget. Major expenditure adjustments are as follows:

\$5,924,632	38.25AP	Increase in funds for salaries for the 2002 fiscal year for regular and civil service employees.
\$4,069,494		Increase in funds for other contractual services.
\$3,573,008		Increase in funds for workers' compensation.
(\$3,524,969)		Decrease in funds for equipment maintenance.
\$2,845,800		Increase in funds for contract street maintenance.
\$2,507,489		Increase in funds for motor vehicle repair.
\$2,018,086		Increase in funds for motor vehicle fuel.
\$1,421,630		Increase in funds for group health insurance.
\$1,352,502		Increase in funds for contribution to civilian employee retirement.
\$1,150,882		Increase in funds for retiree insurance contribution.
\$952,700		Increase in funds for motor vehicles.
\$719,241		Increase in funds for police retirement contribution.
\$430,140		Increase in funds for transfers to debt service.
\$401,041		Increase in funds for IT leased equipment.
\$338,940		Increase in funds for telephone basic lines.
\$318,200		Increase in funds for gas utility.
(\$301,002)		Decrease in funds for construction.
\$296,796		Increase in funds for paving materials.
\$272,430		Increase in funds for Medicare.
\$270,880		Increase in funds for electric utility.
\$252,851		Increase in funds for specialized equipment.
\$217,856		Increase in funds for Unemployment Compensation.
\$209,951		Increase in funds for Civil Service acting officer pay.
\$208,628		Increase in funds for shift differential pay.
\$202,176		Increase in funds for operating supplies.
\$192,176		Increase in funds for Fair Labor Standards Act

\$180,883	Increase in funds for civilian overtime.
\$159,600	Increase in funds for police motorcycle allowance.
\$138,822	Increase in funds for IT Solutions Department services.
(\$125,540)	Decrease in funds for minor equipment.
\$122,940	Increase in funds for agricultural & botanical supplies.
\$107,832	Increase in funds for civil service overtime.
\$105,000	Increase in funds for third party building services.
\$101,520	Increase in funds for engineering services.
\$100,151	Increase in funds for temporary labor pool charges.

MAJOR ADJUSTMENTS BY DEPARTMENT

City Manager's Office

The adopted City Manager's Office budget is \$5,801,978, representing a 20.83 percent increase over the FY2000-01 adopted budget. The adopted budget includes \$286,658 as a result of the transfer of IAGM in Finance with three full time positions to the City Manager's Office. The adopted budget also increased a \$301,610 for the addition of two full time positions and one part time position necessary to address and implement the Day Labor Center program in the City of Fort Worth.

City Secretary

The adopted City Secretary budget is \$519,899, representing a 5.01 percent increase over the FY2000-01 adopted budget. Department-wide, an increase of \$29,083 is included for salaries, which reflects actual and anticipated salary increases. The department's budget increased by \$5,360 to meet increased Information Technology Solutions Department's schedule of rates for the FY2001-02.

Code Compliance

In FY2000-01, Code Compliance changed from a division within the City Services Department to an independent department. The Code Compliance Department's adopted budget of \$6,293,906 represents a 17.9 percent increase over its \$5,337,093 FY2000-01 budget as a division of City Services. The most significant change is a \$532,648 increase to salaries due to salary increases and the addition of 14 new Authorized Positions, including a Director's position, a Public Education Specialist, an Administrative Technician, nine Code Enforcement Officers, a Senior Code Enforcement Officer, and a Senior Customer Service Representative. Full implementation of the IT Solutions Department's computer lease exchange (LEX) program results in a \$151,955 increase. The adopted budget decreases by (\$138,134) for Budgeted Salary Savings due to implementation of a five percent salary cap. The budget increases by \$98,056 for Workers' Compensation per the Risk Management Department's departmental assessment for FY2001-02. Non-recurring FY2000-01 funding for the VOCARTA property ownership identification system, totaling (\$72,364), has been deleted from the adopted budget. Retirement increases by \$71,782 for FY2001-02. The adopted budget reflects an additional \$63,100 for vehicles for the Code

Enforcement Officer positions added in the new Substandard Building Services (SBS) Section (previously referred to as the Housing Inspections Team).

Development

The adopted Development budget is \$5,238,852, a 2.99 percent increase over the FY2000-01 adopted budget. In order to improve the turn around time in the Plans Exam Section of the Field Operation Division, the adopted budget includes an addition of \$49,077 for an additional Senior Plans Examiner position, as well as an addition of \$45,369 for one Plans Examiner position. Influenced by continued strong citywide development and its inherent impact on departmental operation, the adopted budget increases by \$34,524 for scheduled temporaries due to the continuous need to hire residential inspectors. The adopted budget also increases by \$49,500 to pay overtime for Field Inspectors, Plan Examiners and other office personnel during the annual increase in building activities.

Environmental Management

The adopted Environmental Management budget is \$1,317,929, representing a 1.29 percent decrease from the FY2000-01 adopted budget. The adopted budget reflects a decrease by \$46,824 to reflect the reduction of an Environmental Specialist position in the Water Quality Division. An additional \$6,000 is included in the Gas utility account in order for the department to meet actual budgetary expenditures in the upcoming fiscal year 2001-02 as a result of projected increase in gas prices rate by 78 percent.

Finance

The adopted budget for the Finance Department is \$5,146,142, which represents an increase of 3.34 percent from the FY2000-01 adopted budget. As a result of the transfer of Intergovernmental Affairs and Grants Management Division, the addition of Risk Management Division, and the increasing of one Record Analyst in the Records and Information Management Division, the department increased by a net of three positions with \$123,485 budget increase. The department's budget also increases \$76,393 for the anticipated salary increases. The Information Technology Solutions (ITS) Department charges decrease by (\$89,812) due to the implementation of BuySpeed, a server-based Purchasing and Accounts Payable system, which replaces ITS batch processing services.

Fire

The adopted budget for the Fire Department is \$63,533,146, which is a 8.48 percent increase from the FY2000-01 adopted budget. The adopted budget increases by \$263,394 for the addition of 14 civil service employees who will staff Station 39 in Southwest Fort Worth. The funding is for four months of operations of the station, which is scheduled to open in June 2002. The adopted budget decreases by a net of (\$151,480) due to a change in the way that the department conducts fire plan reviews for commercial construction. A reduction of (\$300,000) to contract this service out is partially offset by an increase of \$148,520 to add two positions to conduct this work in-house. The adopted budget increases by \$338,500 for the purchase of replacement vehicles. The adopted budget decreases by (\$214,653) for increases in budgeted salary savings. Of this, (\$13,600) is budgeted to account for a five percent cap to salary increases. The remaining (\$201,053) is due to anticipated savings from vacant positions

throughout the year. The adopted budget increases by \$132,013 due to rate increases imposed by the Information Technology Solutions Department for costs of technology support.

Housing

The adopted budget for the Housing Department is \$64,210, an 11.09 percent increase from the FY2000-01 adopted budget of \$57,799. The adopted budget increases by \$2,241 for anticipated salary increases.

Human Relations Commission

The adopted Human Relations Commission budget is \$329,443, a 7.65 percent increase over the FY2000-01 adopted budget. The adopted budget increases by \$8,752 to increase authorized positions by 0.25. In addition, the adopted budget increases by \$4,981 to provide additional training for the Human Relations Commissioners.

Human Resources

The adopted Human Resources (HR) budget is \$3,632,243, which represents a 23.2 percent increase over the department's FY2000-01 adopted budget of \$2,948,431. The most significant budget increase is the \$407,655 added to salaries for salary increases and the transfer of eight positions from the Risk Management Department to the Human Resources Department budget. The positions are being transferred due to the elimination of the Risk Management Department, effective October 1, 2001. The transfer of Risk Management functions also causes many of the other major adjustments to Human Resources' budget. For example, the Other Contractual services line item increases by \$190,600 due primarily to the addition of the Concentra Occupational Health contract, formerly contained in the Risk Management budget. The departmental budget decreases by (\$79,217) for scheduled temporaries as a result of the transfer of the Cadet Program to the Fire and Police Departments. Salary increases and additional staff results in a \$63,958 increase to retirement. IT Solutions Department Services costs increase by \$60,250 because of the FY2000-01 transfer of annual Genesys payroll system maintenance costs from the IT Solutions Department to Human Resources.

Internal Audit

The adopted Internal Audit budget is \$954,370, which is a 9.88 percent increase over the FY2000-01 adopted budget. The department's budget increases by \$38,525 due to transfer of .75 Auditor position from the Grant/Bond Fund to the General Fund to support General Fund audit activities.

Law

The adopted budget increases by \$77,747 for the addition of one Senior Attorney position to reduce the need for outside counsel. The adopted budget increases by \$60,445 for anticipated salary increases, and there is a corresponding increase of \$24,611 for increased contributions to employee retirement. The adopted budget decreases by (\$22,808) for one-time costs associated with the purchase of new furniture in the department. Funding of \$51,748 remains in the FY2001-02 budget for the second year of the three-year plan to upgrade the furniture in the department.

Library

The adopted Library budget is \$ 13,025,924, which is a 5.41 percent increase over the FY2000-01 adopted budget. The adopted budget includes an increase of nearly \$150,000 to address the implementation of expanded hours of operation in the East Regional Library and Southwest Regional Library. The adopted budget also includes \$150,000 for the library to address the implementation of

the Library Master Services Plan. In addition, the adopted budget increases by \$143,438 for a projected increase in janitorial services and security guard contract.

Mayor and Council

The adopted Mayor and Council budget is \$819,142, which is a 7.57 percent increase over the FY2000-01 adopted budget. An increase of \$30,200 for scheduled temporary employees as a result of an anticipated increase in Scheduled Temporary labor expenditures and approved six percent salary increase for City Council assistants was included. The Department's budget also increases by \$7,817 to meet the Information Technology Solutions Department's schedule of rates for FY2001-02. An additional \$7,370 is included in the telephone basic line account in order for the department to meet actual budgetary expenditures in the upcoming fiscal year.

Municipal Court

Municipal Court's FY2001-02 adopted budget, at \$9,373,890, represents a 5.5 percent increase over the FY2000-01 adopted budget. In the adopted budget, salaries increase by \$510,106 due to the addition of Authorized Positions for the Attendance Court, as well as salary increases. Currently, Attendance Court costs are reimbursable by the Fort Worth Independent School District. Budgeted Salary Savings of (\$221,458) are added to account for position vacancies and an implemented 5% salary cap. An additional \$86,069 has been added for Workers' Compensation per Risk Management's departmental assessment for FY2001-02. Minor Equipment decreases by (\$82,950) because of a one-time expenditure for ergonomic desks in FY2000-01. The Scheduled Temporaries account increases by \$79,338 to accommodate the salary of the new City Marshal, as well as salary increases for all other scheduled temporary employees. As a reduced number of vehicles were approved for replacement, budgeted funds for vehicle replacements decrease by (\$62,900) in FY2001-02. Retirement increases by \$55,218 as a result of salary increases and position additions.

Non-Departmental

The Non-Departmental adopted budget is \$74,759,141 for FY2001-02. This represents a \$2,190,864, or approximately 3 percent increase from the previous year's adopted level. These increases reflect a \$1,150,882 rise in health insurance costs for retirees, an increase of \$430,140 in transfer costs for the City's contribution to the Public Improvement Districts and a transfer to the Municipal Airports Fund for increased maintenance at the City's municipal airports. There is also an increase of \$254,895 in electrical costs and \$213,542 in funds budgeted for unemployment compensation. However, the impact of these expenditure increases is lessened by a reduction in information and technology costs in the amount of (\$265,292) due to the implementation of the City's new budgeting system in FY2000-01.

Parks and Community Services

The adopted budget for the Parks and Community Services Department is \$19,821,899, a 7.02 percent increase from the department's FY2000-01 adopted budget. The adopted budget increases by \$781,364 to fund the third year of a five-year program to substantially increase the number of soccer fields and improve the quality of existing ones. Funds are included for five additional positions, supplies, contractual services and construction of new soccer fields. The adopted budget increases by \$186,809 for three additional positions, supplies and contractual services associated with the opening and operation of the McCray Community Center in Southeast Fort Worth. The adopted budget decreases by (\$120,323) for the reduction of three positions at the Bertha Collins Community Center. The Center will remain open to community groups and other organizations for scheduled activities, but will be closed as a general-use facility. The adopted budget increases by \$200,000 for additional park maintenance at existing facilities. The adopted budget increases by \$175,000 for the redevelopment of two playgrounds

that were removed due to the age of the equipment. The adopted budget increases by \$72,556 for maintenance of park improvements made during FY2000-01 as part of the 1998 Capital Improvement Plan.

Planning

The Planning Department's adopted budget is \$1,476,131, which is a 0.08 percent increase from the department's FY2000-01 adopted budget. The budget includes addition of an Assistant Director position to manage the work program of the department.

Police

The adopted budget for the Police Department is \$100,727,595, a 8.53 percent increase above the FY2000-01 adopted budget. The adopted budget increases by \$806,379 for the addition of 50 Police officers as part of a plan to significantly improve response time. The cost covers partial-year salaries and benefits for the officers, who would graduate from training classes in April and August 2002.

Public Events

The \$8,750,202 adopted budget represents a 4.72 percent increase over the FY2000-01 adopted budget of \$8,355,487. The adopted budget increases by \$297,098 for anticipated salary increases. The budget decreases by (\$363,779) due to budgeted Salary Savings, as a result of a high attrition rate. Funding totaling \$329,135 is added to the adopted budget per increased wages and medical fees for Workers' Compensation. In addition, the adopted budget increases by \$200,000 for the purchase of 300 portable horse stalls. However, offsetting revenue will be generated from the lease of stalls during Equestrian events. The adopted budget increases by \$128,030 for gas utility due to the rising cost of petroleum.

Public Health

The adopted budget for the Public Health Department is \$6,534,840, which is a 6.61 percent increase above the FY2000-01 adopted budget. Employee salaries increase the adopted budget by \$395,946, while the adopted budget decreases by (\$375,791) due to budgeted Salary Savings resulting from a high attrition rate. The adopted budget includes an \$84,178 increase to add one animal control officer and a truck to address the growing population needs in the department. In addition, automatic external defibrillators increase the Adopted Budget by \$36,000.

Risk Management

The Risk Management Department is eliminated effective October 1, 2001. As a result, the department is absorbed within two other departments. Property and Casualty Fund functions merge into the Finance Department. Workers' Compensation, Health and Life Insurance, and Unemployment Compensation Fund functions are transferred to the Human Resources Department.

Transportation and Public Works

The Transportation and Public Works Department's adopted budget is \$36,786,170, which is a 19.89 percent increase from the department's FY2000-01 adopted budget. The budget increases by \$240,496 due to addition of three authorized positions in support of the expansion of Recently Annexed Street Maintenance Program, two authorized positions in Utility Cut Inspection Program, and two authorized positions in Drainage Improvement Program. In addition, the budget increases by \$3,000,000 for Contract Street Maintenance Program, which includes overlay of an additional 20.96 lane miles following

Water Department projects, reconstruction of an additional 17.46 lane miles by using low-cost reconstruction methods, and purchase of additional paving materials.

Zoo

The adopted budget for the Zoo is \$3,711,069, which is an 18.97 percent increase from the department's FY2000-01 adopted budget. As part of a contractual agreement between the Zoo Association and the City of Fort Worth, 57 positions have been deleted through attrition, for a savings of (\$1,582,008) in salaries. The adopted budget increases by \$2,438,862 for contractual payments that exactly offset the amount reduced for all accounts related to deleting the above positions. The adopted budget increases by \$722,878 due to an agreement between the City of Fort Worth and the Zoo Association to raise the base subsidy to the Association. This amount represents the first two installments of a four-year plan to increase the subsidy paid to the Association by \$1,445,756. The first installment of \$361,439 was paid out of the Parks and Community Services Department's operating budget in FY2000-01. The second increase occurs in the Zoo budget in FY2001-02. The final two installments will further increase the Zoo budget in FY2002-03 and FY2003-04. The adopted budget increases by \$149,582 for inflation.

FISCAL YEAR 2001-02 ALL FUNDS COMPARISON OF REVENUES AND EXPENDITURES

	General Fund	Grant Funds	Enterprise Funds	Internal Service Funds	Special Funds
BEGINNING BALANCE:	\$41,810,766	\$8,405,570	\$4,951,683	(\$10,254,906)	\$60,414,226
ESTIMATED REVENUES:					
Taxes					
(a) Property Tax	186,264,379				
(b) Sales Tax	76,128,976				34,410,655
(c) Other Local Taxes	9,645,010				11,313,000
Licenses and Permits	42,447,661				
Fines and Forfeitures	14,375,692				
Use of Money and Property	13,730,295		3,126,620	55,700	3,509,056
Revenue From Other Agencies	1,383,656		65,575		2,096,516
Charges for Current Services	16,678,985		236,420,717	40,524,443	3,530,050
Miscellaneous and Other Revenue	<u>471,551</u>	<u> </u>	<u>4,576,743</u>	<u>607,404</u>	<u>137,125</u>
Total Revenues	361,126,205	0	244,189,655	41,187,547	54,996,402
Other Financing Sources					
(a) Transfers In	9,351,707		1,824,114	541,303	54,712,784
(b) Non-Revenues	<u> </u>	<u>8,450,899</u>	<u> </u>	<u> </u>	<u> </u>
Total Revenues and Other Financing Sources	370,477,912	8,450,899	246,013,769	41,728,850	109,709,186
Use of Reserves	1,531,438		87,944	205,737	4,008,147
Total Estimated Revenues and Use of Reserves	\$372,009,350	\$8,450,899	\$246,101,713	\$41,934,587	\$113,717,333
EXPENDITURES/EXPENSES:					
City Manager	\$5,801,978				\$915,972
City Secretary	519,899				
Code Compliance	6,293,906				319,422
Debt Service	46,930,973				
Development	5,238,852				
Environmental Management	1,317,929		24,325,317		3,024,700
Finance	5,146,142				5,585,481
Fire	63,533,146				
Housing	64,210	16,013,491			
Human Relations Commission	329,443	371,383			
Human Resources	3,632,243			933,457	52,597,490
Internal Audit	954,370				
Law	3,391,229				
Library	13,025,924				
Mayor and Council	819,142				
Municipal Court	9,373,890				341,083
Non-Departmental	27,828,168			1,983,207	6,695,566
Parks and Community Services	19,821,899		5,782,592		1,566,041
Planning	1,476,131				
Police	100,727,595				36,802,101
Public Events	8,750,202				1,638,393
Public Health	6,534,840				
Transportation and Public Works	36,786,170		347,094		
Zoo	3,711,069				
Utilities			210,519,322		
Aviation			3,720,966		
Engineering				9,522,803	290,000
Equipment Services				15,196,188	
Information Technology	<u> </u>	<u> </u>	<u> </u>	<u>13,082,909</u>	<u> </u>
Total Expenditures and Uses	\$372,009,350	\$16,384,874	\$244,695,291	\$40,718,564	\$109,776,249
ENDING BALANCE:					
Reserve (committed)					
Reserve (uncommitted)	2,606,101		24,752,710		27,100,000
Undesignated	37,673,227	471,595	(18,482,549)	(9,244,620)	33,247,163

DEBT SERVICE COMPARISON OF REVENUES AND EXPENDITURES

	General Obligation Debt Service	Water and Sewer Debt Service	Solid Waste Debt Service	Golf Debt Service	Parking Building Debt Service	Airport Debt Service	Culture & Tourism Debt Service
BEGINNING BALANCE:	\$4,082,062	\$2,035,412	(\$1)	\$99,454	\$956,510	(\$2,504)	\$4,432,544
ESTIMATED REVENUES:							
Taxes							
(a) Property Tax							
(b) Sales Tax							
(c) Other Local Taxes							2,000,000
Licenses and Permits							
Fines and Forfeitures							
Use of Money and Property	3,000,000	100,000		5,000	20,000	4,000	
Revenue From Other Agencies							
Charges for Current Services							3,200,000
Miscellaneous and Other Revenue	<u>315,000</u>	<u>6,600</u>		<u>0</u>	<u>200,000</u>	<u>0</u>	<u>0</u>
Total Revenues	3,315,000	106,600	0	5,000	220,000	4,000	5,200,000
Other Financing Sources							
(a) Transfers In	46,930,973	75,000,000	137,433	563,050		430,850	
(b) Non-Revenues							
Total Revenues and Other Financing Sources	50,245,973	75,106,600	137,433	568,050	220,000	434,850	5,200,000
(Less Reserves)		(44,019)	(11,904)	(81,150)	(170,000)	(27,000)	(1,145,300)
Total Estimated Revenues Less Reserves	\$53,560,973	\$75,169,181	\$125,529	\$486,900	\$50,000	\$407,850	\$4,054,700
EXPENDITURES/EXPENSES:							
City Manager							
City Secretary							
Code Compliance							
Debt Service	52,635,535	68,697,322	131,551	568,050	387,000	430,850	4,879,111
Development							
Environmental Management							
Finance							
Fire							
Housing							
Human Relations Commission							
Human Resources							
Internal Audit							
Law							
Library							
Mayor and Council							
Municipal Court							
Non-Departmental							
Parks and Community Services							
Planning							
Police							
Public Events							
Public Health							
Transportation and Public Works							
Zoo							
Utilities							
Aviation							
Engineering							
Equipment Services							
Information Technology							
Total Expenditures and Uses	\$52,635,535	\$68,697,322	\$131,551	\$568,050	\$387,000	\$430,850	\$4,879,111
ENDING BALANCE:	\$1,692,500	\$8,444,690	\$5,881	\$99,454	\$789,510	\$1,496	\$4,753,433

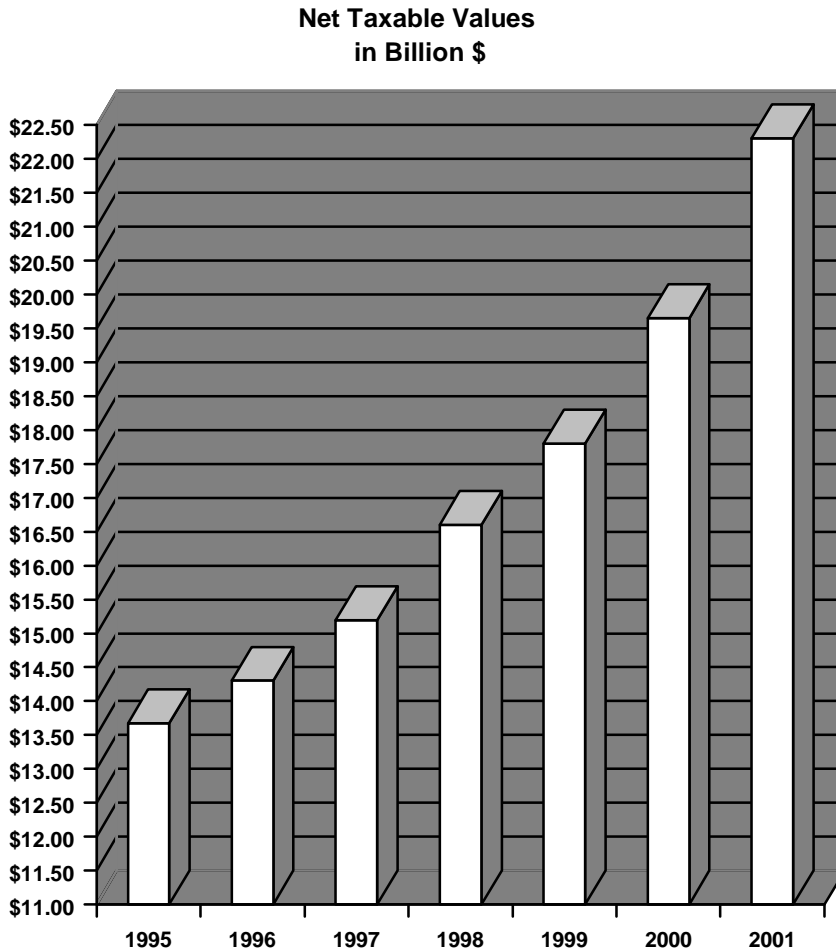
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REVENUE SUMMARY

	ADOPTED FY2000-01	RE-ESTIMATE FY2000-01	ADOPTED FY2001-02	CHANGE FROM 2000-01 ADOPTED	% CHANGE	CHANGE FROM RE-ESTIMATE	% CHANGE
Property Taxes	\$169,303,445	\$173,149,480	\$186,264,379	\$16,960,934	10.02%	\$13,114,899	7.57%
Sales Tax	\$75,577,115	\$74,272,172	\$76,128,976	\$551,861	0.73%	\$1,856,804	2.50%
Other Local Taxes	\$10,528,805	\$9,095,790	\$9,645,010	(\$883,795)	-8.39%	\$549,220	6.04%
Licenses & Permits	\$36,988,631	\$41,498,569	\$42,447,661	\$5,459,030	14.76%	\$949,092	2.29%
Fines & Forfeitures	\$13,346,635	\$13,742,493	\$14,375,692	\$1,029,057	7.71%	\$633,199	4.61%
Use of Money & Property	\$11,944,764	\$11,617,133	\$13,730,295	\$1,785,531	14.95%	\$2,113,162	18.19%
From Other Agencies	\$715,494	\$1,094,141	\$1,383,656	\$668,162	93.38%	\$289,515	26.46%
Service Charges	\$16,113,977	\$15,477,893	\$16,678,985	\$565,008	3.51%	\$1,201,092	7.76%
Other Revenue	\$739,271	\$1,428,442	\$471,551	(\$267,720)	-36.21%	(\$956,891)	-66.99%
Transfers	\$9,099,473	\$9,256,553	\$9,351,707	\$252,234	2.77%	\$95,154	1.03%
Total Revenues	\$344,357,610	\$350,632,666	\$370,477,912	\$26,120,302	7.59%	\$19,845,246	5.66%
Use of Fund Balance	\$0	\$0	\$1,531,438	\$1,531,438	100.00%	\$1,531,438	100.00%
Total General Fund	\$344,357,610	\$350,632,666	\$372,009,350	\$27,651,740	8.03%	\$21,376,684	6.10%

PROPERTY TAXES

The FY2001-02 proposed budget reduces the City's property tax rate to \$0.8650 per \$100 net taxable valuation, a 1.2 percent decrease from the FY2000-01 rate of \$0.8750. The City's property tax roll of net taxable value increased \$2.6 billion or 13.4 percent from the 2000 certified roll to the 2001 certified roll. This is the seventh consecutive increase. As a result, the City is projected to collect \$16.96 million more than in FY2000-01, even with a lower tax rate.



The estimate of the FY2001-02 tax roll is based on the certified roll as provided by the Tarrant Appraisal District (TAD) in July 2001. The assumed collection rate is 96.50 percent. Other factors affecting current property tax revenue are the exemptions to assessed valuation authorized by the State and additional exemptions granted on a local option and approved by City Council.

The most significant exemptions approved by the City Council are the general homestead exemption of 20 percent available to all residential homestead properties, an additional \$40,000 homestead exemption granted to senior citizens, and the Freeport exemption.

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The following indicates the loss of taxable value for various exemptions from the preliminary roll:

Total Appraised Value	\$27,551,945,00
Less:	
Deferred Special Use Value Loss	
Agricultural	\$454,346,000
Scenic Land	\$5,815,000
Partial Exemption Value Loss	
Disabled Veteran	\$29,642,000
Over 65	\$795,642,000
Homestead	\$1,601,710,000
Disabled Person	\$58,399,000
Freeport Inventory	\$2,386,199,000
Solar/Wind	\$14,000
Pollution Control	\$2,072,000
Foreign Trade Zone	\$50,175,000
Historic Site	\$24,423,000
Prorated Absolute	\$5,681,000
Nominal Personal Property	\$129,000
Indigent Housing Loss	\$0
Net Taxable Value	\$21,685,471,000
+ Minimum Value of Protested Values	\$605,123,00
Adjusted Net Value	\$22,290,594,00
Original Levy @ .8650	\$192,813,63
Less Estimated Levy Adjustments	\$1,812,44
Estimated Final Levy	\$191,001,90
Refunds	\$2,277,573
96.50% Collection Levy	\$182,038,575

SALES TAX

Revenue from the City's one percent of the sales tax, exclusive of the one-half percent special use tax for the Crime Control and Prevention District Fund, is projected to equal \$76,128,976, an increase of \$551,861 or 0.73 percent over the FY2000-01 budget. Sales tax collections for FY2000-01 are anticipated to fall short of the FY2000-01 adopted budget by \$1,856,804 or 2.46 percent. The FY2001-02 projection represents an increase of \$1,856,804 or 2.50 percent over the FY2000-01 re-estimate. This revenue is dependent on the level of retail sales.

OTHER LOCAL TAXES

Revenues from other local taxes are anticipated to decrease by \$883,795 or 8.39 percent due to projected decreases in revenue from the gross receipts-telephone tax, the mixed beverage tax and the gross receipts-bingo tax.

LICENSES AND PERMITS

Revenues from licenses and permits are anticipated to be \$5,459,030 or 14.76 percent higher than the adopted budget for FY2000-01. The increase is due to increases in revenue from TXU gas and electric franchise fees, the water and wastewater street rental fee, and the telecom franchise fee.

FINES AND FORFEITURES

Total revenue from fines and forfeitures are estimated to increase over the FY2000-01 budget by \$1,029,057 or 7.71 percent. The increase is associated with anticipated increases in traffic and parking violation collections.

USE OF MONEY AND PROPERTY

Revenue from the use of money and property is projected to increase by \$1,785,531 or 14.95 percent from the FY2000-01 budget. The increase is due primarily to higher earnings from interest on invested City funds.

REVENUE FROM OTHER AGENCIES

Revenue from other agencies is projected to be \$668,162 or 93.38 percent above the FY2000-01 budget. The increase is due to anticipated increases in revenue from the Tarrant County Health Center and for new revenue from the 9-1-1 District to offset the costs of operating an emergency dispatch center.

CHARGES FOR CURRENT SERVICES

Revenues from service charges are projected to be \$565,008 or 3.51 percent above the FY2000-01 budget. Revenues from the Development Department's Third-Party Inspection Program are expected to increase, but revenue for the Development Department's building permits is expected to partially offset these increases.

MISCELLANEOUS AND OTHER REVENUE

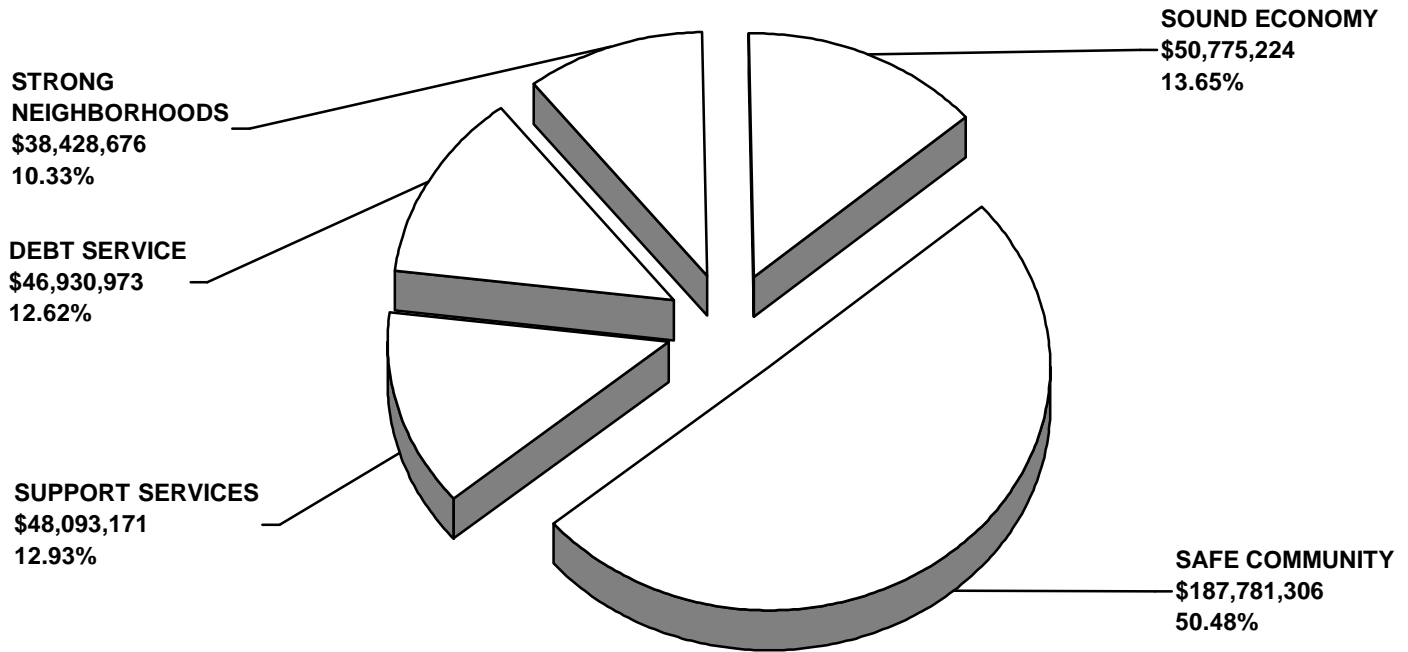
Miscellaneous and other revenues are projected to be \$267,720 or 36.21 percent lower than the FY2000-01 budget. This revenue account is used to record special one-time revenues and other revenues that cannot be recorded elsewhere.

TRANSFERS

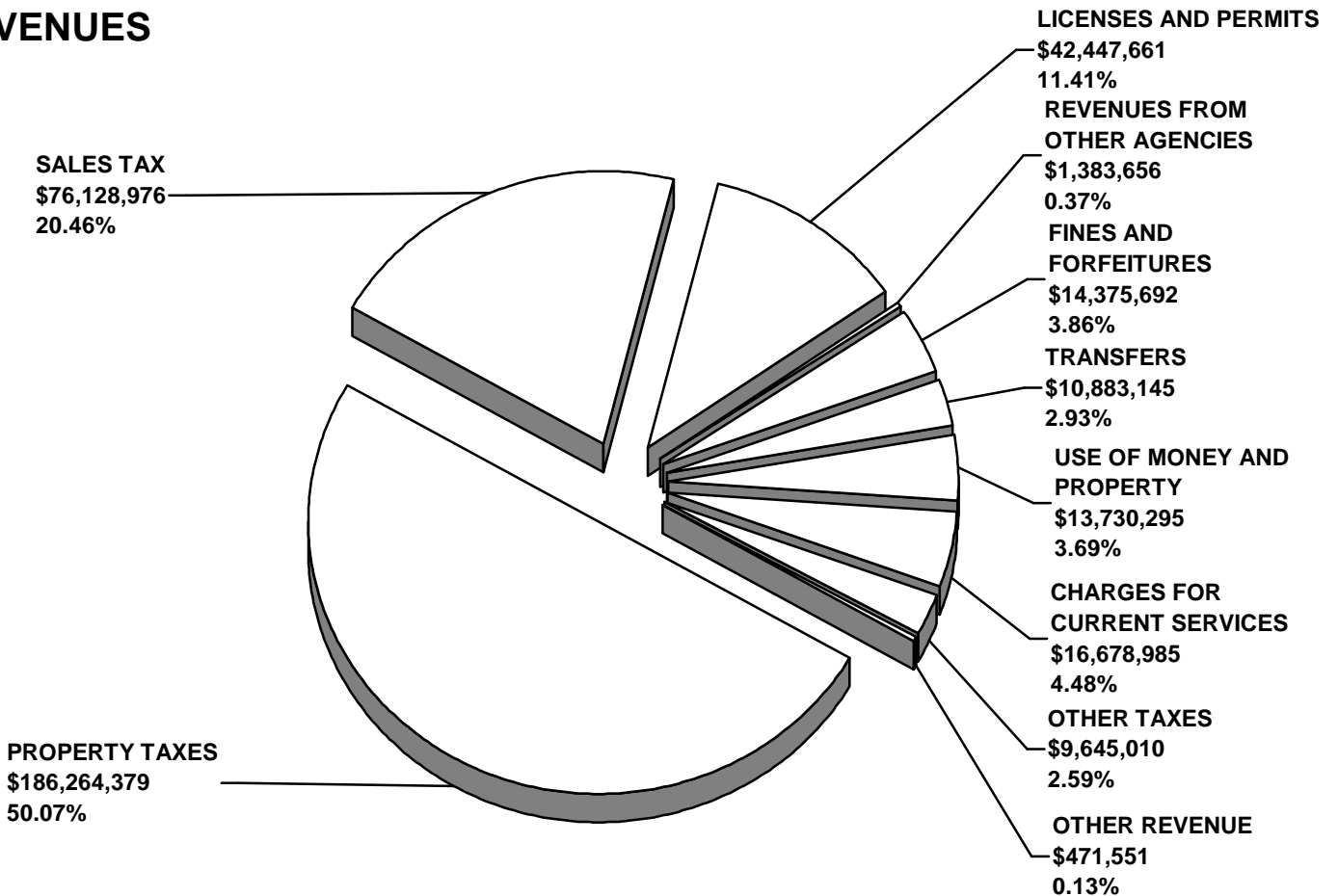
Transfer payments are projected to increase by \$252,234 or 2.77 percent. The increase is primarily from anticipated increases in transfers from the Crime Control and Prevention District Fund to support Police salaries and for payments to the Tarrant County Jail.

2001-02 GENERAL FUND BUDGET

EXPENDITURES



REVENUES

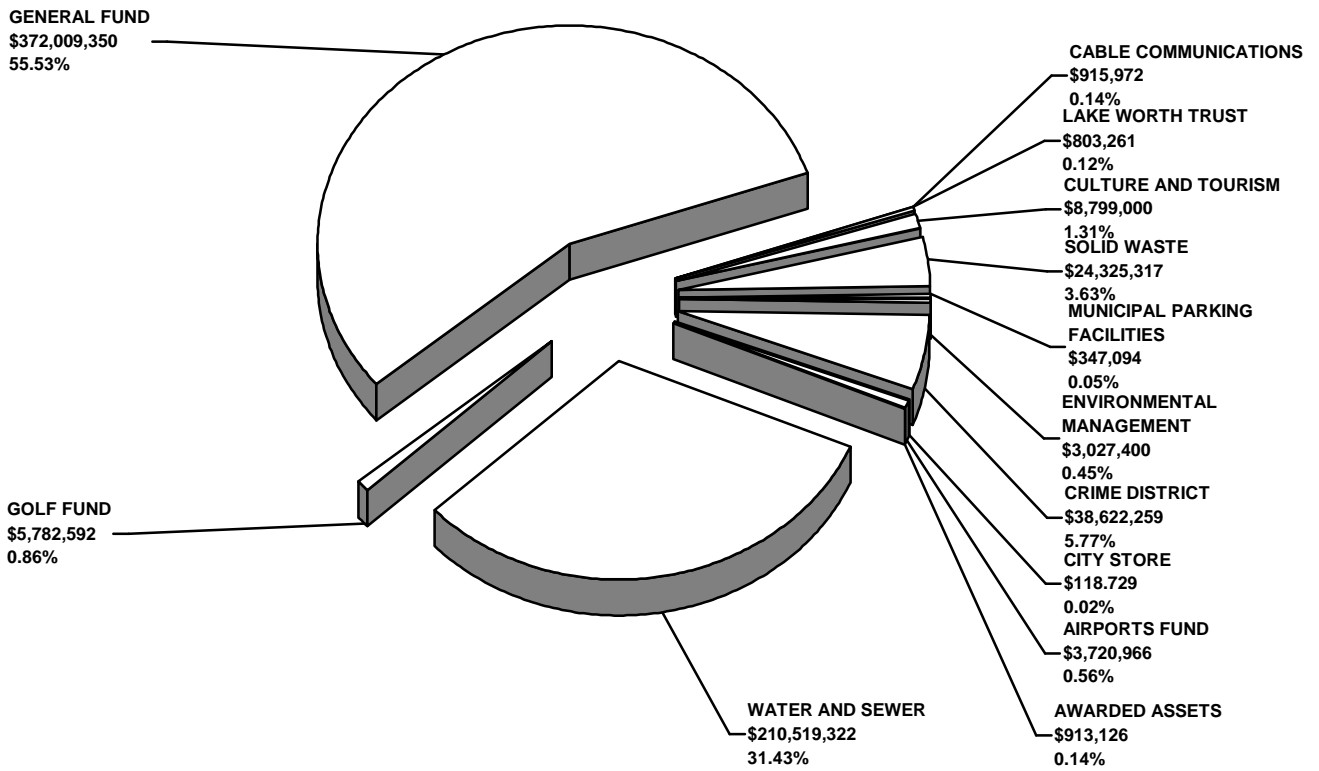


TOTAL GENERAL FUND \$372,009,350

2001-02 GENERAL FUND BUDGET

CITY OF FORT WORTH TOTAL OPERATING BUDGET 2001-02

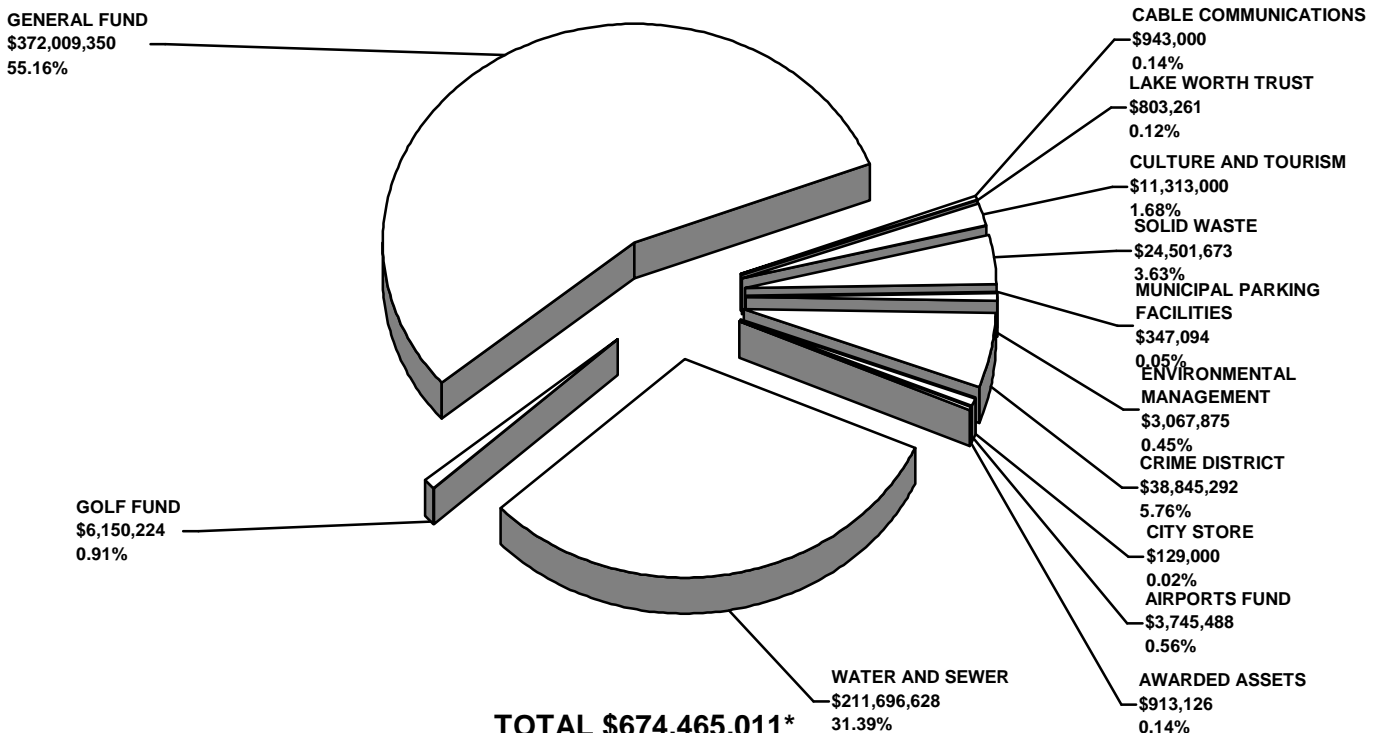
TOTAL EXPENDITURES



TOTAL \$669,904,388*

*Excludes internal service funds and insurance funds totaling \$98,783,262

TOTAL REVENUES



TOTAL \$674,465,011*

*Excludes internal service funds and insurance funds totaling \$100,005,144

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
GENERAL FUND BY DEPARTMENT**

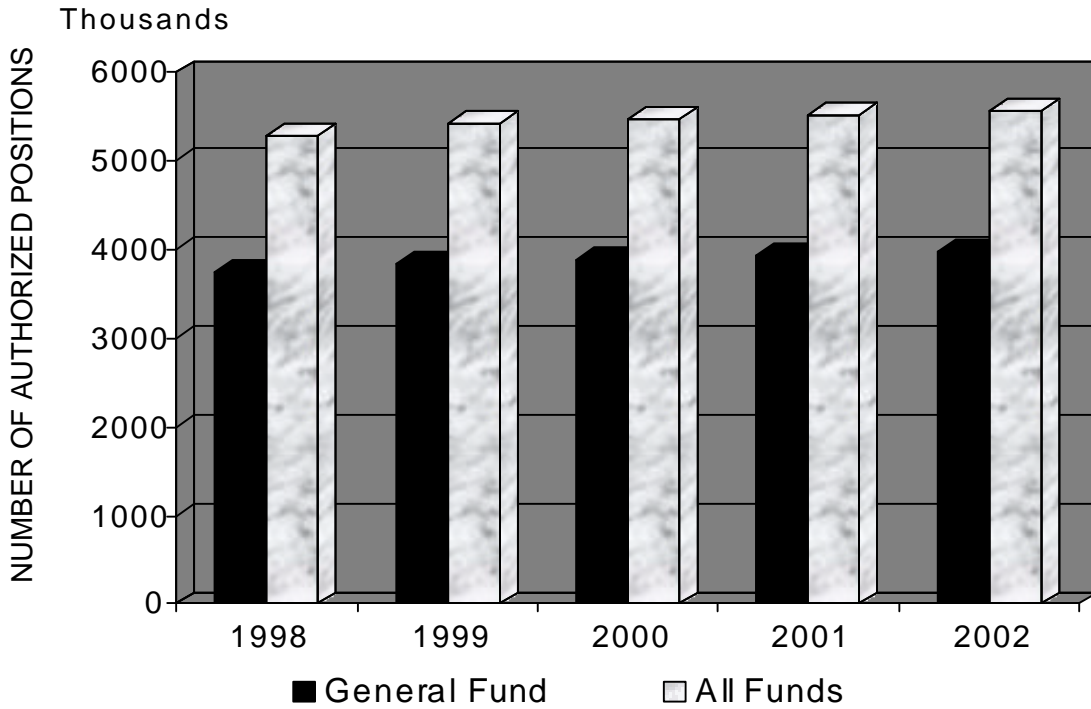
<u>EXPENDITURES</u>	<u>AUTHORIZED POSITIONS</u>			<u>EXPENDITURES</u>		
	<u>ACTUAL</u> 1999-00	<u>ADOPTED</u> 2000-01	<u>ADOPTED</u> 2001-02	<u>ACTUAL</u> 1999-00	<u>ADOPTED</u> 2000-01	<u>ADOPTED</u> 2001-02
City Manager	54	55	60.5	\$4,285,451	\$4,801,578	\$5,801,978
City Secretary	8	8	8	460,131	495,084	519,899
Code Compliance	68	68	79	5,062,397	5,337,093	6,293,906
Debt Service	0	0	0	46,240,712	46,930,973	46,930,973
Development	77	79	81	4,725,687	5,086,642	5,238,852
Employment & Trng	0	0	0	89,606	0	0
Environmental Management	19	20	19	1,176,243	1,335,172	1,317,929
Finance	60	60	63	4,679,175	4,980,001	5,146,142
Fire	763	782	784	56,346,898	58,568,555	63,533,146
Housing	0.45	0.4	0.4	57,416	57,799	64,210
Human Relations Commission	3.75	4	4.25	258,441	306,026	329,443
Human Resources	35	35	43	2,571,907	2,948,431	3,632,243
Internal Audit	15	15	15	799,645	868,616	954,370
Law	38	40	41	2,803,181	3,251,726	3,391,229
Library	198.5	200.5	207	11,037,157	12,357,170	13,025,924
Mayor and Council	4	4	4	\$681,725	\$761,507	\$819,142
Municipal Court	150	160	165	8,071,769	8,888,713	9,373,890
Non Departmental	3	3	3	24,263,996	25,637,304	27,828,168
Parks & Community Services	278.4	286.4	291.4	16,013,250	18,521,318	19,821,899
Planning	19	20	21	1,256,182	1,372,586	1,476,131
Police	1,372.00	1,385.00	1,436.00	86,686,250	92,807,206	100,727,595
Public Events	115	115	115	7,714,941	8,355,487	8,750,202
Public Health	120	121	122	5,598,994	6,129,931	6,534,840
Risk Management	13	13	0	902,369	1,035,307	0
Transportation & Public Works	390	399	406	30,939,457	30,684,776	36,786,170
Zoo	<u>74</u>	<u>62</u>	<u>5</u>	<u>3,288,166</u>	<u>2,838,609</u>	<u>3,711,069</u>
TOTAL GENERAL FUND	3,878.10	3,935.30	3,973.55	\$326,011,146	\$344,357,610	\$372,009,350

**SUMMARY OF AUTHORIZED POSITIONS AND EXPENDITURES
OTHER FUNDS**

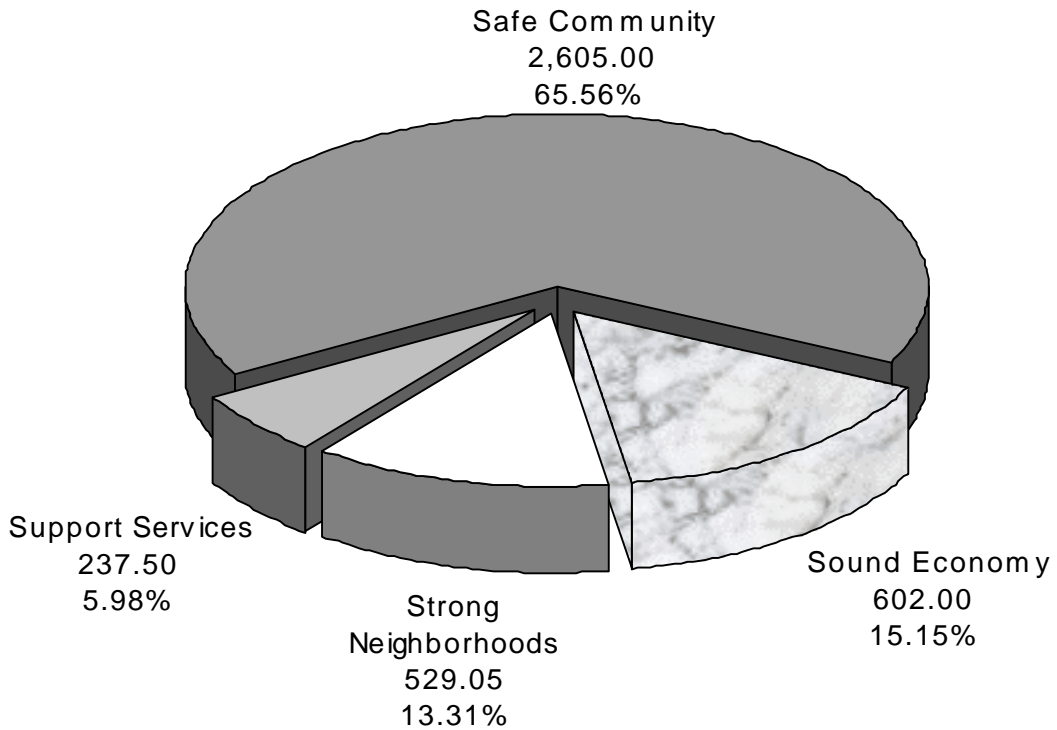
	<u>AUTHORIZED POSITIONS</u>			<u>EXPENDITURES</u>		
	<u>ACTUAL</u> <u>1999-00</u>	<u>ADOPTED</u> <u>2000-01</u>	<u>ADOPTED</u> <u>2001-02</u>	<u>ACTUAL</u> <u>1999-00</u>	<u>ADOPTED</u> <u>2000-01</u>	<u>ADOPTED</u> <u>2001-02</u>
<u>Enterprise Funds</u>						
Municipal Airports	30	30	30	\$7,450,890	\$3,084,972	\$3,720,966
Municipal Golf	64	63	63	6,658,569	5,767,929	5,782,592
Municipal Parking	1	1	1	685,890	258,258	347,094
Solid Waste	78	78	78	22,339,645	23,227,496	24,325,317
Water and Sewer	753	753	753	222,776,074	202,662,561	210,519,322
<u>Internal Service Funds</u>						
Engineering						
Services	160.6	156.75	150.75	9,105,262	9,261,400	9,522,803
Equipment Services	153	148	146	13,735,335	12,382,479	15,196,188
Information Systems	111	111	111	13,327,931	12,504,653	13,082,909
Office Services	19	19	19	1,934,152	2,027,620	1,983,207
Temporary Labor	2	2	2	937,781	894,939	933,457
<u>Special Funds</u>						
Cable						
Communications	13	13	13	797,243	875,875	915,972
City Store	2	2	2	143,456	112,210	118,729
Crime District	182	184	194	28,004,399	37,210,029	38,622,259
Culture and Tourism	8	8	8	11,702,107	7,919,566	8,799,000
Environmental						
Management Fund	20	20	20	1,659,831	2,960,596	3,027,400
Group Health						
Insurance	0	0	3	26,923,402	28,461,953	40,638,760
Lake Worth Trust	0	0	0	1,436,819	776,416	803,261
Federal Awarded						
Assets	0	0	0	617,214	395,538	419,547
State Awarded						
Assets	0	0	0	0	289,435	493,579
Property/Casualty	0	0	0	4,962,493	5,066,844	5,467,208
Worker's						
Compensation	0	0	0	8,728,428	10,104,930	11,594,600
Unemployment						
Compensation	<u>0</u>	<u>0</u>	<u>0</u>	<u>325,589</u>	<u>350,000</u>	<u>364,130</u>
TOTAL ALL FUNDS	5,474.70	5,524.05	5,567.30	\$710,263,656	\$710,953,309	\$768,687,650

CHANGES IN AUTHORIZED POSITIONS

OVER THE PAST FIVE YEARS



AUTHORIZED POSITIONS BY FUNCTION IN THE GENERAL FUND FOR FY2001-02



FUND STATEMENT

FUND:

GENERAL FUND

The General Fund is the largest fund within the City. The fund has the largest amount of revenue in the overall City Budget.

In accordance with the City's FY2001-02 Financial Management Policy Statements (FMPS) in regards to a reliable, equitable, and diversified revenue stream, the General Fund revenues include property taxes, sales taxes, license and permit fees, service charges, fines and forfeitures, and other miscellaneous revenues, such as other governmental agency revenues and interest revenue. These revenues are used to finance City departments that provide basic services, as well as pay interest on bonds sold for capital improvements. There are several other funds in the City of Fort Worth; however, all activities that are supported by tax dollars are included in the General Fund.

The City's property tax generates the largest percentage of revenue for the General Fund. Property taxes are levied on both real estate and personal property, according to the property's valuation and the tax rate. Consequently, in striving to minimize the property tax burden on Fort Worth residents, the City's property tax rate is \$0.8650 per \$100 net taxable valuation. Sales tax, the second largest revenue source for the City, also underpins the City's General Fund.

Debt Service, which is the City's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule, is \$46,930,973. It represents only 12.6% of the \$372,009,350 FY2001-02 adopted General Fund budget.

In accordance with the FMPS, the City's Finance Department determines administrative service charges due to the General Fund. These charges are then budgeted accordingly in all other funds.

The City also makes a concerted effort to maintain the General Fund's undesignated fund balance at 10 percent of current year budget expenditures. To monitor the condition of the General Fund and all other City funds, a monthly financial report is prepared that evaluates revenues and expenditures, as well as performance indicators. Additionally, the City also prepares an annual Long-Range Financial Forecast that discusses trends affecting the City, as well as critical issues citywide. However, long-term issues are addressed as policy issues and presented for Council action, as are the Financial Management Policy Statements that frame the budget document.

The General Fund is comprised of 3,973.55 authorized positions and 22 operating departments. Each department, listed alphabetically in the following section, has a primary focus. General Fund departments provide primary services directly to the public, as well as support services to other City departments.

**GENERAL FUND BUDGET SUMMARY
FISCAL YEAR
2001-02**

REVENUES:

Property Tax	\$186,264,379
Sales Tax	76,128,976
Other Taxes	9,645,010
Licenses and Permits	42,447,661
Fines and Forfeitures	14,375,692
Use of Money and Property	13,730,295
Revenue from Other Agencies	1,383,656
Charges for Current Services	16,678,985
Other Revenue	<u>471,551</u>

TOTAL REVENUE \$361,126,205

OTHER FINANCING SOURCES:

Transfers	\$9,351,707
Use of Fund Balance	<u>1,531,438</u>
	\$10,883,145

TOTAL REVENUE AND OTHER FINANCING SOURCES \$372,009,350

EXPENDITURES:

Personal Services	\$235,112,685
Supplies	17,988,701
Contractual Services	<u>68,839,041</u>

TOTAL RECURRING EXPENSES \$321,940,427

Capital Outlay	\$3,137,950
Debt Service	<u>46,930,973</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$50,068,923

TOTAL EXPENDITURES \$372,009,350

**PROJECTED UNDESIGNATED
GENERAL FUND BALANCE
AS OF SEPTEMBER 30, 2002**

Total Fund Equity (9/30/01)*	\$41,810,766
Reserve for TU Rate Case:	(\$500,000)
Reserve for Encumbrances:	\$0
Reserve for Inventory:	(\$1,916,600)
Reserve for Designated or Authorized Expenditures:	(\$189,501)
Unreserved, Undesignated General Fund Balance (9/30/01):	\$39,204,665
Plus: Projected Revenues:	\$370,477,912
Less: Projected Expenditures:	(\$372,009,350)
Unreserved, Undesignated Fund Balance (9/30/02):	\$37,673,227
Plus: Unrealized Gain **	\$1,541,440
Revised Unreserved, Undesignated General Fund Balance (9/30/02):	\$39,214,667

* Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash.

Note: The City's General Obligation Commercial Paper Program, approved by Council, allows the City to issue up to \$75,000,000 in short-term notes to fund eligible projects in the 1998 Capital Improvements Program. To date, the City has borrowed \$29,000,000. The estimated interest on these notes is included in the budget for the General Debt Service Fund. Under the terms of the ordinance, however, the City must demonstrate the financial capability to pay the Maximum Interest Payable calculated at the Maximum Interest Rate allowed under the ordinance (currently 12%), less the amount budgeted (\$1,462,500), for a total of \$2,017,500.

COMPARISON OF GENERAL FUND EXPENDITURES BY FUNCTION

EXPENDITURES	ACTUAL 1999-00	ORIGINAL ADOPTED BUDGET 2000-01	REVISED BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
City Manager's Office	\$4,285,451	\$4,801,578	\$4,877,775	\$4,886,742	\$5,801,978
City Secretary	460,131	495,084	495,084	494,062	519,899
Code Compliance	5,062,397	5,337,093	5,543,965	5,716,321	6,293,906
Debt Service	46,240,712	46,930,973	46,930,973	46,369,973	46,930,973
Development	4,725,687	5,086,642	5,310,270	5,202,406	5,238,852
Employment & Training	89,606	0	0	0	0
Environmental Management	1,176,243	1,335,172	1,368,547	1,333,134	1,317,929
Finance	4,679,175	4,980,001	4,980,001	5,010,923	5,146,142
Fire	56,346,898	58,568,555	58,668,555	59,184,090	63,533,146
Housing	57,416	57,799	57,799	55,498	64,210
Human Relations Commission	258,441	306,026	306,026	307,543	329,443
Human Resources	2,571,907	2,948,431	3,061,865	2,999,504	3,632,243
Internal Audit	799,645	868,616	868,616	876,399	954,370
Law	2,803,181	3,251,726	3,251,726	3,110,519	3,391,229
Public Library	11,037,157	12,357,170	12,371,434	11,918,445	13,025,924
Mayor and City Council	681,725	761,507	761,507	797,843	819,142
Municipal Court	8,071,769	8,888,713	9,019,346	8,639,048	9,373,890
Non-Departmental	24,263,996	25,637,304	26,751,051	30,787,087	27,828,168
Parks & Community Services	16,013,250	18,521,318	19,276,342	19,185,804	19,821,899
Planning	1,256,182	1,372,586	1,401,186	1,335,300	1,476,131
Police	86,686,250	92,807,206	92,817,206	92,358,195	100,727,595
Public Events	7,714,941	8,355,487	8,973,515	8,899,789	8,750,202
Public Health	5,598,994	6,129,931	6,152,218	6,014,216	6,534,840
Risk Management	902,369	1,035,307	1,035,307	1,037,586	0
Transportation/Public Works	30,939,457	30,684,776	31,357,968	31,941,614	36,786,170
Zoo	<u>3,288,166</u>	<u>2,838,609</u>	<u>2,838,609</u>	<u>2,838,609</u>	<u>3,711,069</u>
TOTAL GENERAL FUND	\$326,011,146	\$344,357,610	\$348,476,891	\$351,300,650	\$372,009,350

COMPARISON OF GENERAL FUND REVENUES AND OTHER FINANCING RESOURCES

	ACTUAL FY1997-98	ACTUAL FY1998-99	ACTUAL FY1999-00	ADOPTED FY2000-01	RE-ESTIMATE FY2000-01	ADOPTED FY2001-02
Property Taxes	\$140,833,492	\$147,759,673	\$157,045,936	\$169,303,445	\$173,149,480	\$186,264,379
Sales Tax	\$63,637,537	\$66,936,632	\$72,174,145	\$75,577,115	\$74,272,172	\$76,128,976
Other Local Taxes	\$8,493,015	\$9,038,230	\$9,506,652	\$10,528,805	\$9,095,790	\$9,645,010
Licenses & Permits	\$34,255,492	\$35,870,027	\$44,201,241	\$36,988,631	\$41,498,569	\$42,447,661
Fines & Forfeitures	\$11,315,915	\$12,063,559	\$12,761,440	\$13,346,635	\$13,742,493	\$14,375,692
Use of Money & Property	\$10,939,662	\$9,823,385	\$11,022,182	\$11,944,764	\$11,617,133	\$13,730,295
From Other Agencies	\$1,142,649	\$1,153,571	\$1,184,759	\$715,494	\$1,094,141	\$1,383,656
Service Charges	\$15,419,798	\$15,430,883	\$15,044,736	\$16,113,977	\$15,477,893	\$16,678,985
Other Revenue	\$944,081	\$627,888	\$1,620,671	\$739,271	\$1,428,442	\$471,551
Transfers	\$8,497,236	\$7,817,728	\$9,006,317	\$9,099,473	\$9,256,553	\$9,351,707
Total Revenues	\$295,478,877	\$306,521,576	\$333,568,079	\$344,357,610	\$350,632,666	\$370,477,912
Use of Fund Balance	\$0	\$0	\$0	\$0	\$0	\$1,531,438
Total General Fund	\$295,478,877	\$306,521,576	\$333,568,079	\$344,357,610	\$350,632,666	\$372,009,350

COMPARATIVE SUMMARY OF AD VALOREM TAX LEVIES AND COLLECTIONS

	ACTUAL 1997-98	ACTUAL 1998-99	ACTUAL 1999-00	ADOPTED 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Original Levy	\$139,855,077	\$148,802,699	\$158,114,055	\$171,938,438	\$171,938,438	\$192,813,638
Tax Collections						
Current Property Taxes	\$136,445,340	\$144,011,834	\$152,590,742	\$164,845,265	\$167,350,970	\$184,316,148
Less Estimated Refunds	-	-	-	-	-	(\$2,277,573)
Delinquent Property Taxes	\$2,609,493	\$2,041,665	\$2,426,114	\$2,734,746	\$2,492,580	\$2,489,346
Vehicle Inventory	\$73,545	\$124,468	\$139,963	\$130,000	\$133,538	\$130,000
Interest/Penalty Charges	\$1,705,114	\$1,641,688	\$1,843,247	\$1,593,434	\$1,611,868	\$1,606,458
Tax Attorney Revenue		(\$59,982)	\$45,870			
TOTAL COLLECTIONS	\$140,833,492	\$147,759,673	\$157,045,936	\$169,303,445	\$171,588,956	\$186,264,379
ADJUSTED NET TAXABLE						
ASSESSED VALUATIONS	\$14,351,719,000	\$16,579,688,000	\$17,865,989,000	\$19,650,107,179	\$19,650,107,179	\$22,290,594,000
TAX RATE PER \$100 VALUATION						
GENERAL FUND LEVY						
Operating Levy \$	\$88,329,457	\$95,877,825	\$106,350,030	\$117,914,292	\$119,668,997	\$136,107,602
G.O. Debt Levy \$	\$48,115,883	\$48,134,009	\$46,240,712	\$46,930,973	\$47,681,973	\$45,930,973
Operating Levy % of Total Levy	64.74%	66.58%	69.70%	71.53%	71.51%	74.77%
G.O. Debt Levy % of Total Levy	35.26%	33.42%	30.30%	28.47%	28.49%	25.23%
Operating Levy	0.5956	0.5975	0.6168	0.6259	0.6257	0.6467
G.O. Debt Levy	0.3244	0.3000	0.2682	0.2491	0.2493	0.2183
Total Tax Rate	0.9200	0.8975	0.8850	0.8750	0.8750	0.8650
CURRENT DELINQUENCY	2.44%	3.22%	3.49%	4.13%	2.67%	4.41%

Note: All prior year numbers are unaudited

Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
CITY MANAGER'S OFFICE					
INTERNATIONAL CENTER RENT	\$19,826	\$20,434	\$17,169	\$17,141	\$40,408
BAC RENT	\$0	\$0	\$0	\$0	\$0
MEETING ROOM RENTAL	\$0	\$0	\$0	\$0	\$0
SECURITY FUND TRANSFER	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$3,120	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$11,500	\$20,000	\$0	\$20,000
UNUSED FACILITY FUNDS	\$36,000	\$0	\$0	\$0	\$0
CITY MANAGER'S OFFICE TOTAL	\$56,326	\$35,054	\$37,169	\$17,741	\$60,408
CITY SECRETARY					
REV FROM CULTURE DISTRICT	\$0	\$40	\$0	\$0	\$0
SALE OF CITY CODES	\$45	\$10	\$0	\$23	\$0
FILING FEES	\$1,300	\$0	\$0	\$1,500	\$0
SALE OF PROCLAMATIONS	\$155	\$70	\$100	\$0	\$0
MISCELLANEOUS REVENUE	\$502	\$360	\$132	\$1,887	\$132
SALE OF VOTER LISTS	\$0	\$0	\$0	\$0	\$0
CITY SECRETARY TOTAL	\$2,002	\$480	\$232	\$3,410	\$132
CODE COMPLIANCE DEPARTMENT					
WRECKING/MOVING PMTS	\$65,201	\$79,014	\$47,000	\$0	\$30,000
WRECKING/MOVING PMTS	\$0	\$0	\$0	\$16,075	\$0
SALE OF JUNKED VEHICLES	\$2,519	\$663	\$864	\$0	\$364
APARTMENT INSPECTION FEE	\$299,433	\$333,738	\$406,186	\$0	\$428,700
APARTMENT INSPECTION FEE	\$0	\$0	\$0	\$365,632	\$0
SECURING VACANT STRUCTURE	\$20,019	\$34,653	\$38,611	\$0	\$43,400
SECURING VACANT STRUCTURE	\$0	\$0	\$0	\$34,644	\$0
PENALTY SECURE VAC STRUT	\$2,210	\$47,542	\$37,717	\$0	\$64,734
PENALTY SECURE VAC STRUT	\$0	\$0	\$0	\$27,666	\$0
WEED CUTTING FEES	\$530,833	\$455,697	\$561,989	\$0	\$861,989
WEED CUTTING FEES	\$0	\$0	\$0	\$561,989	\$0
WEED CUTTING PENALTIES	\$69,042	\$91,646	\$145,370	\$0	\$151,185
WEED CUTTING PENALTIES	\$0	\$0	\$0	\$145,370	\$0
TRANSFER FROM FUND GC10	\$0	\$171,856	\$0	\$0	\$0
CODE COMPLIANCE TOTAL	\$989,257	\$1,214,809	\$1,237,737	\$1,151,376	\$1,580,372
DEVELOPMENT DEPARTMENT					
TEMP ENCROACHMENTS	\$53,704	\$166,416	\$106,967	\$232,190	\$232,800
PERM ENCROACHMENTS	(\$335)	\$0	\$0	\$0	\$0
PERM ENCROACHMENTS	\$8,375	\$12,740	\$10,000	\$7,218	\$4,800
WRECKING/MOVING PMTS	\$23,271	\$32,939	\$25,000	\$26,245	\$5,966
HOUSE MOVERS PERMITS FEES	\$4,208	\$5,652	\$7,782	\$4,615	\$3,566
CERTIFICATE OF OCCUPANCY	\$4,500	\$1,862	\$7,500	\$2,900	\$5,760
PLUMBING BUS REGISTRATION	\$54,150	\$57,975	\$47,012	\$63,720	\$75,000
ELEC JRNY LIC & REG	\$31,930	\$32,388	\$34,079	\$37,958	\$39,000
ELEC MSTR LIC & REG	\$107,858	\$111,500	\$116,810	\$129,996	\$212,000
MTR VEH JUNK YD & REG	\$1,680	\$100	\$9,000	\$30	\$0
MECH LIC & REG	\$58,180	\$60,376	\$53,315	\$64,980	\$70,300
SIGN LIC & REG	\$13,350	\$13,200	\$13,000	\$15,540	\$14,700
TEMP POWER PERMITS	\$8,900	\$6,445	\$10,000	\$7,267	\$10,000
ZONING LETTER	\$75	\$0	\$0	\$24	\$0
BOARD OF ADJUSTMENT FEES	\$74,208	\$77,296	\$74,208	\$66,138	\$84,500
ZONING COMMISSION FEES	\$173,048	\$174,927	\$135,732	\$178,891	\$208,100
SEXUALLY ORIENTED FEES	\$0	\$0	\$0	\$12	\$0
MOVING/WRECKING REG	\$4,900	\$6,001	\$7,912	\$8,617	\$8,600

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
PLANNING COMMISSION FEES	\$274,804	\$277,927	\$265,097	\$299,907	\$301,500
BUILDING PERMITS	\$4,286,569	\$3,089,165	\$3,500,000	\$2,616,367	\$3,107,000
ORDINANCE INSPECTIONS	\$296,845	\$235,040	\$210,000	\$240,902	\$280,000
COMM FACILITY AGREEMENT	(\$3,389)	\$60	\$0	\$13,228	\$0
ELECTRICAL PERMITS	\$312,473	\$335,223	\$344,343	\$305,792	\$338,200
PLAN CHECK FEES	\$4,064	\$2,940	\$2,434	\$2,434	\$3,096
BILLBOARD REGISTRATION	\$3,935	\$4,650	\$1,414	\$1,414	\$2,000
ENCROACHMENT LETTERS	\$3,665	\$1,580	\$1,217	\$1,943	\$1,737
MECHANICAL PERMITS	\$138,291	\$135,616	\$186,606	\$101,483	\$106,300
PLUMBING PERMITS	\$177,388	\$238,331	\$237,394	\$214,468	\$223,490
THIRD PARTY PLUMBING	\$0	\$0	\$0	\$12,199	\$10,306
THIRD PARTY BUILDING	\$0	\$0	\$0	\$230,023	\$180,000
EXAMINATION FEES	\$487	\$241	\$94	\$1,989	\$1,500
SIGN PERMITS	\$91,944	\$82,124	\$75,158	\$76,829	\$91,000
RESID REMODEL CONT	\$39,225	\$40,440	\$37,274	\$40,955	\$44,400
BOARD APPEALS - CFPBOA	\$3,260	\$4,240	\$1,817	\$4,160	\$3,744
CONST CODE BOOK SALES	\$19,197	\$8,976	\$8,031	\$8,031	\$8,031
MOBILE HOME ORD INSP	\$14,905	\$11,110	\$15,000	\$8,774	\$6,480
REINSPECTION FEES	\$42,003	\$27,466	\$30,000	\$10,052	\$11,084
DOUBLE PERMIT FEE	\$6,368	\$12,749	\$4,137	\$7,792	\$15,900
AFTER HOURS FEE	\$250	\$120	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$14,270	\$14,448	\$33,214	\$9,902	\$33,214
MISC.INCOME -LAND SALES	\$0	\$0	\$0	\$101	\$0
MAP SALE REVENUE	\$667	\$0	\$0	\$0	\$0
MAP SALE REVENUE	\$0	\$0	\$0	\$0	\$0
MAP SALE REVENUE	\$670	\$2,684	\$2,870	\$1,955	\$2,160
DEVELOPMENT TOTAL	\$6,349,893	\$5,284,947	\$5,614,417	\$5,057,041	\$5,746,234
ENVIRONMENTAL MANAGEMENT					
POWER WASHER FEES	\$2,563	\$2,425	\$4,249	\$2,449	\$2,500
MISCELLANEOUS REVENUE	\$2,541	\$4,211	\$3,619	\$1,214	\$3,619
MISCELLANEOUS REVENUE	\$750	\$5,000	\$0	\$10,860	\$0
ENVIRON AUDIT INFORMATION	\$2,201	\$657	\$15,446	\$497	\$1,446
ENVIRONMENTAL MGMT TOTAL	\$8,055	\$12,293	\$23,314	\$15,020	\$7,565
FINANCE DEPARTMENT					
CURRENT PROPERTY TAXES RE	\$144,011,834	\$152,590,742	\$164,845,265	\$168,725,720	\$182,038,575
PY DELINQUENT PROP TAX	\$2,041,665	\$2,426,114	\$2,734,746	\$2,491,495	\$2,489,346
VEHICLE INVENTORY TAX	\$124,468	\$139,963	\$130,000	\$106,830	\$130,000
INT/PEN CHAS-DEL TX	\$1,641,688	\$1,843,247	\$1,593,434	\$1,825,435	\$1,606,458
TAX ATTORNEY REVENUE	(\$59,982)	\$45,870	\$0	\$0	\$0
GROSS RECEIPTS-TELEPHONE	\$7,358,955	\$7,742,815	\$8,500,000	\$7,500,000	\$7,800,000
SALES TAX REVENUE	\$66,936,632	\$72,174,145	\$75,577,115	\$74,272,172	\$76,128,976
STATE MIXED BEVERAGE TAX	\$1,331,388	\$1,594,326	\$1,680,918	\$1,267,450	\$1,675,000
GROSS RECEIPTS-BINGO PR	\$347,887	\$169,511	\$347,887	\$328,340	\$170,010
TU FRANCHISE FEE	\$20,927,820	\$28,100,371	\$20,200,000	\$22,200,000	\$22,500,000
LSG FRANCHISE FEE	\$2,897,562	\$3,045,296	\$3,000,000	\$4,270,000	\$4,000,000
TELCOM FRANCHISE FEE	\$378,016	\$489,617	\$400,000	\$1,873,092	\$1,850,000
TAXICAB FRANCHISE FEE	\$53,250	\$69,500	\$85,904	\$85,904	\$91,000
STREET RENTAL-CABLE TV	\$1,837,174	\$2,165,428	\$2,381,151	\$2,431,147	\$2,603,000
FRANCHISE FEE-ELECTRIC OT	\$524	\$1,090	\$167	\$167	\$200
STREET RENTAL-WATER AND S	\$7,168,597	\$7,662,185	\$7,724,523	\$7,670,679	\$8,239,147
LICENSE FEES	\$163,698	\$154,167	\$163,698	\$149,930	\$164,100
JUNK DEALER'S LICENSE FEE	\$4,286	\$4,467	\$4,892	\$5,663	\$7,070
SERVICE STATION LICENSE F	\$8,808	\$6,708	\$8,700	\$5,427	\$6,300
OTHER OCCUPATIONAL LICENS	\$4,677	\$6,155	\$6,562	\$6,769	\$7,900
COIN OPERATED MACHINES FE	\$31,710	\$29,521	\$27,874	\$31,060	\$29,700

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
DANCE HALL FEES	\$13,300	\$12,200	\$12,000	\$11,087	\$12,800
INTEREST ON INVESTMENTS	\$3,464,296	\$3,700,849	\$4,283,431	\$4,000,000	\$5,951,000
UNREALIZED GAIN	(\$1,002,715)	\$13,438	\$0	\$0	\$0
INT ON GF INVESTMENT	\$135,969	\$276,916	\$140,000	\$303,319	\$307,800
CASA MANANA LEASE	\$0	\$0	\$1,200	\$1,200	\$1,200
SALE OF SURPLUS STREETS & AUCTION REVENUE	\$111,969	\$28,541	\$9,072	\$85,187	\$9,072
SALVAGE SALES	\$283,461	\$988	\$101,000	\$465,468	\$500,000
SALE OF ABANDONED PROPERT	\$0	\$0	\$0	\$0	\$0
INFRASTRUCTURE SHARING	\$0	\$0	\$130,000	\$130,000	\$130,000
REIMB INDIRECT COSTS	\$510,405	\$443,448	\$256,836	\$256,836	\$280,800
REV FROM FRINGE BENEFITS	\$37,640	\$10,035	\$821	\$821	\$0
911 REVENUE	\$0	\$0	\$0	\$0	\$304,008
ENGINEERING FEES	\$7,649	\$2,422	\$4,116	\$2,223	\$4,480
SERVICES TO AMERICAN AIRL	\$15,828	\$15,000	\$0	\$0	\$0
WATER DEPT.ADMN.CHARGE	\$2,483,506	\$2,642,508	\$2,638,960	\$2,638,960	\$2,682,493
CABLE FUND ADMIN CHARGE	\$41,350	\$57,875	\$60,764	\$60,764	\$58,876
RAILTRANS ADM. CHG.	\$18,817	\$0	\$0	\$0	\$0
GOLF COURSE ADM CHG	\$203,567	\$243,459	\$302,575	\$302,575	\$324,256
PARKING BLDG ADM CHG	\$25,705	\$25,705	\$20,509	\$20,509	\$58,986
SOLID WASTE ADMIN CHG	\$92,926	\$390,042	\$392,493	\$392,493	\$393,529
REVENUE FROM PAYROLL SERV	\$68,970	\$73,734	\$70,688	\$70,688	\$73,500
ADM CHG RETIREMENT	\$24,556	\$25,000	\$17,206	\$17,206	\$20,272
RADIO MAINT. SERV. CH.	\$0	\$0	\$0	\$0	\$0
TITLE FEES	\$433	\$0	\$0	\$0	\$0
SECURING VACANT STRUCTURE	\$0	(\$285)	\$0	\$0	\$0
TRANSFERS FM GG04	\$781,802	\$971,807	\$971,807	\$971,807	\$1,265,704
XFERS FM FUND FE71	\$0	\$0	\$0	\$0	\$139,217
TRANSFER FROM GR76	\$125,000	\$0	\$0	\$0	\$0
TR FR OFC SVCS FND	\$140,875	\$140,875	\$257,094	\$257,094	\$257,094
SUBROGATION REVENUE	\$0	\$0	\$0	\$0	\$75,000
WORKER'S COMP REIMBURSEME	\$0	\$0	\$0	\$0	\$20,000
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$65	\$0
MISCELLANEOUS REVENUE	\$15,650	\$111,982	\$10,000	\$18,720	\$10,000
MISCELLANEOUS REVENUE	\$191,173	\$1,097,137	\$300,000	\$200,000	\$50,000
MISCELLANEOUS REVENUE	\$163	\$99,288	\$63,000	\$102,463	\$63,000
OPEN RECORDS REVENUE	\$0	\$0	\$0	\$42	\$0
OPEN RECORDS REVENUE	\$5,345	\$2,194	\$4,251	\$1,675	\$4,251
RETURNED CK PROCESSING CH	\$10,087	\$7,190	\$10,000	\$7,601	\$10,000
RETURNED CK PROCESSING CH	\$0	\$50	\$0	\$0	\$0
RECOVERY OF P/Y OPERATING	\$177	\$0	\$0	\$0	\$0
RECOVERY OF C/Y OPERATING	\$0	\$0	\$0	\$0	\$0
RECOVERY OF C/Y OPERATING	\$4,550	\$0	\$0	\$0	\$0
REV FOR PAY\$ PROGRAM	\$30,000	\$30,042	\$60,086	\$30,000	\$61,400
FINANCE TOTAL	\$265,053,111	\$290,883,678	\$299,530,745	\$305,596,083	\$324,605,520
FIRE DEPARTMENT					
BICYCLE REGISTRATION	\$323	\$159	\$100	\$92	\$100
FIRE-RELATED PERMITS	\$60,155	\$62,064	\$66,269	\$48,599	\$0
FIRE-RELATED PERMITS	\$0	\$0	\$0	\$0	\$101,500
EMERG MGMT MATCHING FDS R	\$138,166	\$170,571	\$156,510	\$156,510	\$134,700
EMERG MGMT REV-TARRA	\$67,267	\$68,777	\$60,900	\$60,900	\$66,900
FIRE ALARM SYS REGIS	\$406,082	\$325,760	\$300,845	\$631,853	\$0
FIRE ALARM SYS REGIS	\$0	\$0	\$0	\$0	\$435,900
FIRE SVC-BENBROOK	\$153,826	\$215,490	\$197,890	\$197,890	\$232,055

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
FIRE INSPECTION FEES	\$289,701	\$319,003	\$350,000	\$297,720	\$0
FIRE INSPECTION FEES	\$0	\$0	\$0	\$0	\$364,700
FIRE INSPECTION FEES	\$0	\$0	\$0	\$0	\$80,000
FIRE SVC-WESTOVER HI	\$127,330	\$128,334	\$73,334	\$128,334	\$266,900
MISC REVENUE	\$5,843	\$7,779	\$3,029	\$760	\$1,500
FEE:FIRE REPORTS & MISC R	\$1,362	\$2,125	\$3,230	\$7,655	\$0
FEE:FIRE REPORTS & MISC R	\$0	\$0	\$0	\$0	\$3,230
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$96,134	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$180	\$0
OPEN RECORDS REVENUE	\$0	\$0	\$0	\$218	\$200
MAP SALE REVENUE	\$4	\$0	\$0	\$0	\$0
UNUSED FACILITY FUNDS	\$0	\$0	\$0	\$8,821	\$0
FIRE TOTAL	\$1,250,059	\$1,300,062	\$1,212,107	\$1,635,666	\$1,687,685
HUMAN RELATIONS COMMISSION					
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$10,334	\$0
HRC TOTAL	\$0	\$0	\$0	\$10,334	\$0
HUMAN RESOURCES DEPARTMENT					
MISCELLANEOUS REVENUE	\$154	\$30	\$264	\$0	\$264
HUMAN RESOURCES TOTAL	\$154	\$30	\$264	\$0	\$264
LAW DEPARTMENT					
REVENUE FROM D F W ASSIST	\$126,756	\$187,284	\$60,900	\$201,919	\$181,800
PWD COURT COSTS	\$140	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$173	\$0	\$637	\$0
OPEN RECORDS REVENUE	\$0	\$4,949	\$0	\$895	\$0
RECOVERY OF C/Y OPERATING	\$35,000	\$0	\$0	\$0	\$0
LAW TOTAL	\$161,896	\$192,406	\$60,900	\$203,451	\$181,800
LIBRARY DEPARTMENT					
OPEN RECORDS REQUEST	\$0	\$0	\$0	\$32	\$0
REVENUE FR PAPER SALES	\$0	\$0	\$0	\$0	\$0
MICRO-COMPUTER REVENUE	\$16	\$1,729	\$0	\$50	\$0
MICRO-COMPUTER REVENUE	\$0	\$0	\$0	\$46	\$0
MICRO-COMPUTER REVENUE	\$0	\$4	\$0	\$0	\$0
MICRO-COMPUTER REVENUE	\$61	\$137	\$251	\$36	\$0
MISCELLANEOUS CHARGES	\$2,610	\$1,056	\$622	\$1,548	\$1,300
MISCELLANEOUS CHARGES	\$6,987	\$8,402	\$7,992	\$9,818	\$9,650
MISCELLANEOUS CHARGES	\$1,060	\$994	\$1,009	\$874	\$900
MISCELLANEOUS CHARGES	\$809	\$1,015	\$1,161	\$898	\$900
MISCELLANEOUS CHARGES	\$599	\$989	\$1,495	\$857	\$900
MISCELLANEOUS CHARGES	\$646	\$778	\$680	\$740	\$750
MISCELLANEOUS CHARGES	\$1,414	\$1,297	\$2,213	\$571	\$2,213
MISCELLANEOUS CHARGES	\$743	\$1,841	\$2,610	\$2,122	\$1,950
MISCELLANEOUS CHARGES	\$684	\$1,076	\$1,161	\$1,544	\$1,525
MISCELLANEOUS CHARGES	\$191	\$353	\$436	\$368	\$375
MISCELLANEOUS CHARGES	\$177	\$915	\$618	\$1,373	\$618
MISCELLANEOUS CHARGES	\$0	\$0	\$0	\$1,754	\$1,250
MISCELLANEOUS CHARGES	\$1,130	\$1,565	\$1,775	\$4,386	\$3,025
MISCELLANEOUS CHARGES	\$6,224	\$6,700	\$6,726	\$6,403	\$6,500
RETRIVAL FEES	\$0	\$17	\$0	\$0	\$0
RETRIVAL FEES	\$1,101	\$0	\$0	\$1	\$0
RETRIVAL FEES	\$0	\$0	\$0	\$1	\$0
RETRIVAL FEES	\$113	\$52	\$452	\$0	\$0

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
OVERDUE BOOK CHARGES	\$120	\$317	\$317	\$983	\$0
OVERDUE BOOK CHARGES	\$74,247	\$73,457	\$75,000	\$78,736	\$80,600
OVERDUE BOOK CHARGES	\$21,225	\$21,032	\$22,000	\$23,060	\$23,400
OVERDUE BOOK CHARGES	\$9,462	\$9,676	\$10,000	\$9,683	\$10,000
OVERDUE BOOK CHARGES	\$9,494	\$10,581	\$10,500	\$9,148	\$9,000
OVERDUE BOOK CHARGES	\$6,691	\$7,360	\$7,000	\$9,633	\$9,000
OVERDUE BOOK CHARGES	\$12,606	\$8,207	\$13,000	\$4,273	\$13,000
OVERDUE BOOK CHARGES	\$5,388	\$7,854	\$8,937	\$6,629	\$6,500
OVERDUE BOOK CHARGES	\$21,339	\$19,671	\$25,000	\$21,732	\$25,000
OVERDUE BOOK CHARGES	\$2,277	\$2,993	\$2,909	\$2,969	\$3,000
OVERDUE BOOK CHARGES	\$8,902	\$14,170	\$8,555	\$18,562	\$8,500
OVERDUE BOOK CHARGES	\$0	\$0	\$0	\$21,060	\$11,000
OVERDUE BOOK CHARGES	\$81,292	\$88,492	\$85,000	\$92,204	\$88,000
OVERDUE BOOK CHARGES	\$35,948	\$38,554	\$40,000	\$39,383	\$40,000
LOST BOOK PAYMENTS	(\$398)	(\$218)	\$0	(\$509)	\$0
LOST BOOK PAYMENTS	\$10,507	\$10,340	\$7,488	\$9,970	\$10,000
LOST BOOK PAYMENTS	\$2,311	\$2,286	\$1,974	\$2,532	\$2,000
LOST BOOK PAYMENTS	\$891	\$1,138	\$1,346	\$1,194	\$1,350
LOST BOOK PAYMENTS	\$1,207	\$1,765	\$1,564	\$1,014	\$800
LOST BOOK PAYMENTS	\$257	\$357	\$320	\$319	\$320
LOST BOOK PAYMENTS	\$1,266	\$1,276	\$2,117	\$360	\$2,117
LOST BOOK PAYMENTS	\$306	\$271	\$570	\$611	\$500
LOST BOOK PAYMENTS	\$2,204	\$1,989	\$2,344	\$1,522	\$1,500
LOST BOOK PAYMENTS	\$324	\$367	\$463	\$180	\$300
LOST BOOK PAYMENTS	\$667	\$1,342	\$1,272	\$876	\$1,200
LOST BOOK PAYMENTS	\$0	\$0	\$0	\$1,228	\$850
LOST BOOK PAYMENTS	\$5,289	\$5,451	\$6,000	\$5,089	\$6,000
LOST BOOK PAYMENTS	\$3,125	\$3,280	\$3,084	\$3,308	\$3,100
SPECIAL GIFTS TO LIBRARY	\$35	\$50	\$0	\$151	\$0
SPECIAL GIFTS TO LIBRARY	\$4	\$21	\$0	\$31	\$0
SPECIAL GIFTS TO LIBRARY	\$0	\$19	\$0	\$16	\$0
SPECIAL GIFTS TO LIBRARY	\$0	\$1	\$0	\$1	\$0
SPECIAL GIFTS TO LIBRARY	\$0	\$1	\$0	\$54	\$0
SPECIAL GIFTS TO LIBRARY	\$0	\$968	\$0	\$0	\$0
SPECIAL GIFTS TO LIBRARY	\$0	\$1	\$0	\$4	\$0
SPECIAL GIFTS TO LIBRARY	\$3	\$16	\$0	\$14	\$0
COPY MACHINE FEES	\$9,146	\$460	\$122	\$418	\$350
BOOK SALE REVENUE	\$1,777	\$1,463	\$1,091	\$656	\$0
MATERIALS RESERVATION CHA	\$5	\$2	\$2	\$7	\$0
MATERIALS RESERVATION CHA	\$301	\$209	\$194	\$221	\$200
MATERIALS RESERVATION CHA	\$292	\$192	\$174	\$151	\$175
MATERIALS RESERVATION CHA	\$130	\$124	\$133	\$60	\$75
MATERIALS RESERVATION CHA	\$60	\$53	\$46	\$168	\$200
MATERIALS RESERVATION CHA	\$26	\$8	\$22	\$14	\$25
MATERIALS RESERVATION CHA	\$55	\$74	\$126	\$17	\$120
MATERIALS RESERVATION CHA	\$10	\$10	\$10	\$10	\$10
MATERIALS RESERVATION CHA	\$347	\$303	\$307	\$212	\$175
MATERIALS RESERVATION CHA	\$5	\$8	\$8	\$8	\$10
MATERIALS RESERVATION CHA	\$61	\$74	\$45	\$36	\$30
MATERIALS RESERVATION CHA	\$0	\$0	\$0	\$103	\$75
MATERIALS RESERVATION CHA	\$484	\$498	\$526	\$772	\$575
MATERIALS RESERVATION CHA	\$301	\$301	\$208	\$192	\$210
OUT-OF-COUNTY FEE	\$0	\$0	\$0	\$130	\$0
OUT-OF-COUNTY FEE	\$8,950	\$8,227	\$7,475	\$7,574	\$7,500
OUT-OF-COUNTY FEE	\$584	\$874	\$858	\$450	\$450

Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
OUT-OF-COUNTY FEE	\$180	\$60	\$100	\$48	\$20
OUT-OF-COUNTY FEE	\$80	\$50	\$40	\$54	\$40
OUT-OF-COUNTY FEE	\$100	\$120	\$250	\$48	\$100
OUT-OF-COUNTY FEE	\$470	\$185	\$218	\$187	\$225
OUT-OF-COUNTY FEE	\$105	\$170	\$43	\$90	\$50
OUT-OF-COUNTY FEE	\$1,385	\$1,161	\$1,004	\$1,187	\$1,005
OUT-OF-COUNTY FEE	\$15	\$32	\$23	\$6	\$10
OUT-OF-COUNTY FEE	\$125	\$319	\$175	\$294	\$165
OUT-OF-COUNTY FEE	\$0	\$0	\$0	\$541	\$400
OUT-OF-COUNTY FEE	\$7,576	\$7,801	\$8,004	\$6,350	\$6,500
OUT-OF-COUNTY FEE	\$845	\$639	\$689	\$510	\$700
MEETING ROOM RENTAL	\$0	\$0	\$0	\$252	\$0
MEETING ROOM RENTAL	\$735	\$511	\$470	\$2,508	\$4,000
MEETING ROOM RENTAL	\$35	\$0	\$0	\$0	\$50
MEETING ROOM RENTAL	\$0	\$0	\$0	\$0	\$200
MEETING ROOM RENTAL	\$2,326	\$1,290	\$437	\$876	\$1,000
MEETING ROOM RENTAL	\$580	\$1,860	\$1,413	\$2,400	\$2,000
LOST KEY REVENUE	\$0	\$0	\$0	\$36	\$0
MICROFICHE COPIER REVENUE	\$5,822	\$2,746	\$2,927	\$1,817	\$1,800
MICROFICHE COPIER REVENUE	\$0	\$1	\$0	\$0	\$0
MICROFICHE COPIER REVENUE	\$0	\$0	\$0	\$32	\$0
MICROFICHE COPIER REVENUE	\$0	\$0	\$0	\$19	\$0
MICROFICHE COPIER REVENUE	\$0	\$0	\$0	\$2	\$0
MICROFICHE COPIER REVENUE	\$0	\$19	\$0	\$1	\$0
MICROFICHE COPIER REVENUE	\$0	\$0	\$0	\$20	\$0
MICROFICHE COPIER REVENUE	\$1,182	\$4,130	\$5,939	\$2,224	\$3,500
SECURITY FUND TRANSFER	\$0	\$0	\$0	\$10,000	\$0
Transfers FM FE88	\$0	\$0	\$0	\$17,580	\$0
Transfers FM FE88	\$40,000	\$22,391	\$0	\$80,000	\$0
LIBRARY TOTAL	\$425,649	\$418,370	\$399,040	\$537,723	\$420,838
MUNICIPAL COURT					
CRIMINAL PARKING CURRENT	\$0	\$0	\$0	\$0	\$0
TRAFFIC FINES-DELINQUENT	\$3,054,972	\$2,809,041	\$3,200,002	\$2,648,544	\$2,804,000
CHILD SAFTY FUND	\$79,509	\$66,258	\$74,000	\$84,337	\$75,789
UNFORM TRAFFIC ACT	\$302,863	\$316,368	\$300,000	\$346,308	\$334,000
NISI FEES	\$61	\$349	\$498	\$498	\$0
SECURITY FEE	\$629	\$521	\$0	\$0	\$0
TPP FEES	\$114,876	\$189,527	\$195,000	\$95,818	\$97,000
CC - NOTICE TO APPEAR	\$14,345	\$18,410	\$16,946	\$35,692	\$29,000
CC - PAYMENTS	\$257,255	\$352,741	\$364,679	\$677,034	\$626,600
DEFERRED DISPOSITION	\$2,130,905	\$2,000,181	\$2,200,000	\$1,754,264	\$1,824,000
BAT TAX	\$3,617	(\$3,375)	\$0	\$0	\$0
TPP-COURT IMPROVEMENTS	\$0	\$238	\$0	\$28,262	\$29,000
TECHNOLOGY FEE	\$6,463	\$344	\$0	\$0	\$0
GENERAL FINES-DELINQUENT	\$709,384	\$768,293	\$900,000	\$649,255	\$686,000
PENALTY FEES	\$1,002,202	\$1,615,273	\$1,571,344	\$1,768,836	\$1,912,000
NTA FEE TRAFFIC CURRENT	\$377,684	\$414,715	\$439,986	\$471,654	\$476,900
CIVIL PARKING-CURRENT	\$278,885	\$306,935	\$316,055	\$377,338	\$390,400
NTA FEE TRAFFIC DELINQUEN	\$193,326	\$188,561	\$195,000	\$162,705	\$182,700
CIVIL PARKING-DELINQUENT	\$516,860	\$478,413	\$516,113	\$371,210	\$339,600
NTA FEE GENERAL CURRENT	\$33,496	\$36,204	\$34,811	\$42,353	\$44,100
CASH BOND RECEIPTS	(\$42,208)	(\$1,110)	\$0	\$15,334	\$0
NTA FEE GENERAL DELINQUEN	\$22,304	\$22,337	\$21,497	\$18,912	\$21,600
DRIVING SAFETY COURSE FEE	\$139,406	\$133,073	\$120,000	\$149,779	\$146,700

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
OPEN RECORDS REQUEST	\$67	\$302	\$100	\$100	\$2,292
NISI CASH JUDGEMENT	\$49,572	\$75,168	\$60,000	\$61,291	\$107,760
FWISD TRUANCY COURT	\$0	\$0	\$0	\$0	\$212,559
FWISD TRUANCY COURT	\$0	\$0	\$0	\$111,130	\$0
COPYING COURT DOCUMENT	\$226	\$410	\$500	\$176	\$230
TRAFFIC FINES CURRENT	\$1,805,135	\$1,920,818	\$1,925,000	\$2,602,649	\$2,733,000
COURT SERVICE FEE-10%	\$493,999	\$515,698	\$510,974	\$562,979	\$542,000
GENERAL FINES-CURRENT	\$487,381	\$503,280	\$350,000	\$671,923	\$722,800
APPEAL FEES	\$50	\$50	\$50	\$0	\$0
REIMBURSE MAGISTRATIVE CO	\$30,295	\$32,417	\$34,080	\$34,080	\$35,662
ENGINEERING FEES	\$2,141	\$3,115	\$2,991	\$3,767	\$4,540
ADM FEES-\$10/OFFENSE	\$104,817	\$88,901	\$83,143	\$98,294	\$105,223
ADM FEES-TEEN COURT	\$31,499	\$33,802	\$33,996	\$33,678	\$33,500
TRANSFERS	\$294,041	\$294,041	\$346,120	\$346,120	\$346,120
SECURITY FUND TRANSFER	\$0	\$0	\$136,050	\$155,550	\$378,039
SECURITY FUND TRANSFER	\$0	\$108,771	\$315,200	\$315,200	\$0
CITATION LISTING FEES	\$7,959	\$5,921	\$5,186	\$7,416	\$8,020
JURY FEE REVENUE	\$5	\$130	\$5	\$564	\$50
UNIDENTIFIED COURT RECEIP	\$767	\$246	\$1,677	\$290	\$50
MISCELLANEOUS REVENUE	\$21	\$6,024	\$0	\$17	\$0
RETURNED CK PROCESSING CH	\$50	\$515	\$500	\$510	\$250
MUNICIPAL COURT TOTAL	\$12,504,859	\$13,302,906	\$14,271,503	\$14,703,867	\$15,251,484
NON-DEPARTMENTAL					
TRANSFER FROM FUND GC10	\$0	\$0	\$0	\$30,000	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$320,000	\$0
NON-DEPARTMENTAL TOTAL	\$0	\$0	\$0	\$320,000	\$0
PARKS AND COMMUNITY SERVICES DEPARTMENT					
CONCESSION RENTALS	\$749	\$0	\$0	\$0	\$0
CONCESSION-ATHLETIC FIELD	\$3,061	\$4,076	\$6,987	\$0	\$2,000
AUDITORIUM RENTAL	\$32,800	\$26,725	\$25,709	\$48,376	\$45,000
BRADLEY CENTER RENTAL	\$3,451	\$3,267	\$1,814	\$4,005	\$7,500
ADMISSIONS	\$2,017	\$0	\$2,000	\$0	\$0
ZOO ASSN. PAYMENT	\$12,483	\$0	\$0	\$0	\$0
E-WISE PROGRAM	\$0	\$51,884	\$32,284	\$39,732	\$35,448
VENDING COMMISSION	\$2,916	\$2,541	\$2,371	\$1,831	\$2,371
VENDING COMMISSION	\$610	\$775	\$696	\$696	\$696
VENDING COMMISSION	\$0	\$0	\$0	\$0	\$0
VENDING COMMISSION	\$1,667	\$1,170	\$1,239	\$514	\$1,239
VENDING COMMISSION	\$2,490	\$2,175	\$2,102	\$1,774	\$2,102
VENDING COMMISSION	\$4,002	\$3,631	\$3,461	\$2,326	\$3,461
VENDING COMMISSION	\$1,847	\$1,249	\$1,327	\$897	\$1,327
VENDING COMMISSION	\$4,068	\$2,699	\$3,002	\$1,710	\$3,002
RENTAL FEES	\$988	\$492	\$694	\$685	\$694
RENTAL FEES	\$200	\$170	\$300	\$0	\$300
RENTAL FEES	\$0	\$75	\$0	\$0	\$0
RENTAL FEES	\$325	\$75	\$150	\$485	\$150
RENTAL FEES	\$0	(\$50)	\$100	\$0	\$100
RENTAL FEES	\$263	\$981	\$1,318	\$511	\$1,318
RENTAL FEES	\$400	\$175	\$300	\$300	\$300
RENTAL FEES	\$676	\$3,175	\$2,654	\$4,025	\$4,000
RENTAL FEES	\$5,578	\$4,793	\$3,871	\$4,828	\$5,000
RENTAL FEES	\$5,818	\$4,521	\$4,212	\$4,446	\$4,212

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
RENTAL FEES	\$1,057	\$1,525	\$1,414	\$1,823	\$2,828
RENTAL FEES	\$1,045	\$3,591	\$5,607	\$4,764	\$3,500
RENTAL FEES	\$325	\$0	\$0	\$0	\$0
RENTAL FEES	\$245	\$59	\$101	\$0	\$101
RENTAL FEES	\$0	\$125	\$0	\$0	\$0
RENTAL FEES	\$225	\$225	\$300	\$581	\$300
RENTAL FEES	\$614	\$990	\$339	\$2,821	\$339
RENTAL FEES	\$645	\$1,689	\$813	\$2,554	\$800
RENTAL FEES	\$2,396	\$888	\$1,032	\$2,258	\$1,000
RENTAL FEES	\$525	\$546	\$485	\$570	\$500
RENTAL FEES	\$50	\$0	\$0	\$0	\$150
CUSTODIAL FEES	\$313	\$0	\$0	\$7	\$0
CUSTODIAL FEES	\$135	\$115	\$283	\$0	\$283
CUSTODIAL FEES	\$0	\$0	\$0	\$0	\$0
CUSTODIAL FEES	\$331	\$0	\$0	\$384	\$0
CUSTODIAL FEES	\$25	\$0	\$0	\$0	\$0
CUSTODIAL FEES	\$50	\$0	\$0	\$0	\$0
CUSTODIAL FEES	\$0	\$0	\$0	\$0	\$0
CUSTODIAL FEES	\$0	\$0	\$0	\$0	\$0
MO AGENCY RENTAL	\$17,292	\$17,966	\$14,165	\$14,165	\$14,165
MO AGENCY RENTAL	\$12,911	\$13,987	\$11,066	\$12,911	\$0
MO AGENCY RENTAL	\$4,764	\$4,764	\$4,083	\$4,764	\$4,083
MO AGENCY RENTAL	\$3,974	\$3,974	\$3,406	\$3,974	\$3,406
MO AGENCY RENTAL	\$4,008	\$4,008	\$3,435	\$4,008	\$14,435
MO AGENCY RENTAL	\$4,276	\$4,276	\$3,665	\$4,275	\$0
MO AGENCY RENTAL	\$4,344	\$4,727	\$4,380	\$4,344	\$4,380
OPERATON ID	\$0	\$0	\$0	\$0	\$0
PUTTING COURSE FEES	\$54,660	\$61,278	\$80,000	\$55,979	\$60,000
REGISTRATION	\$0	\$30	\$0	\$0	\$120
REGISTRATION	\$2,973	\$4,296	\$12,087	\$12,087	\$8,000
REGISTRATION	\$0	\$0	\$0	\$0	\$500
REGISTRATION	\$0	\$0	\$0	\$0	\$0
REGISTRATION	\$0	\$0	\$0	\$0	\$0
REGISTRATION	\$0	\$0	\$0	\$0	\$0
REGISTRATION	\$0	\$0	\$0	\$0	\$0
REGISTRATION	\$4	\$0	\$0	\$0	\$0
REGISTRATION	\$0	\$0	\$0	\$0	\$0
REGISTRATION	\$20	\$200	\$0	\$0	\$0
REGISTRATION	\$393	\$65	\$0	\$0	\$0
REGISTRATION	\$85	\$170	\$0	\$30	\$0
REGISTRATION	\$0	\$0	\$0	\$0	\$0
RENT	\$0	\$0	\$0	\$0	\$0
RENT	\$0	\$548	\$0	\$0	\$0
RENT	\$0	\$0	\$0	\$0	\$0
RENT	\$0	\$0	\$0	\$0	\$0
RENT	\$0	\$0	\$0	\$0	\$0
CERAMICS	\$0	\$5	\$0	\$0	\$500
CERAMICS	\$0	\$0	\$0	\$0	\$0
CERAMICS	\$0	\$0	\$0	\$0	\$0
CERAMICS	\$0	\$0	\$0	\$0	\$0
CERAMICS	\$70	\$0	\$0	\$0	\$0
CERAMICS	\$0	\$0	\$0	\$0	\$0
CERAMICS	\$270	\$139	\$100	\$0	\$100
CERAMICS	\$0	\$0	\$0	\$0	\$0
S W-CONCESSION	\$0	\$0	\$0	\$0	\$0
S W-CONCESSION	\$0	\$0	\$0	\$0	\$0

Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
NATURE CENTER ENTRY FEES	\$5,079	\$5,284	\$6,000	\$4,923	\$5,299
POLE BANNERS	\$0	\$200	\$0	\$0	\$0
FESTIVAL EQUIPMENT	\$3,244	\$6,292	\$6,000	\$10,733	\$50,000
SITE RESERVATIONS	\$42,335	\$47,905	\$72,096	\$37,320	\$50,000
SWIMMING POOLS FEES	\$50,293	\$47,440	\$34,818	\$34,818	\$40,000
ACTIVITY FEES-ATHLETICS	\$209,649	\$225,082	\$263,391	\$263,391	\$273,900
LCV ADMISSIONS	\$50,966	\$51,601	\$53,599	\$49,389	\$48,000
CONTRACT INSTR REVENUE	\$0	\$0	\$0	\$362	\$0
CONTRACT INSTR REVENUE	\$6,400	\$4,877	\$7,000	\$12,650	\$7,000
CONTRACT INSTR REVENUE	\$2,822	\$5,638	\$3,000	\$2,824	\$3,000
CONTRACT INSTR REVENUE	\$58	\$20	\$0	\$7	\$0
CONTRACT INSTR REVENUE	\$1,119	\$20	\$0	\$83	\$0
CONTRACT INSTR REVENUE	\$2,095	\$1,809	\$1,213	\$2,134	\$1,500
CONTRACT INSTR REVENUE	\$11,017	\$13,331	\$14,110	\$14,446	\$14,110
CONTRACT INSTR REVENUE	\$0	\$602	\$0	\$0	\$0
CONTRACT INSTR REVENUE	\$1,509	\$2,510	\$2,780	\$1,865	\$2,780
CONTRACT INSTR REVENUE	\$0	\$18	\$0	\$0	\$0
CONTRACT INSTR REVENUE	\$5,105	\$1,908	\$5,000	\$1,385	\$2,000
CONTRACT INSTR REVENUE	\$0	\$0	\$0	\$0	\$0
CONTRACT INSTR REVENUE	\$0	\$0	\$0	\$0	\$0
I. D. CARDS	\$244	\$74	\$0	\$283	\$100
I. D. CARDS	\$2	\$140	\$0	\$142	\$60
I. D. CARDS	\$600	\$476	\$692	\$692	\$692
I. D. CARDS	\$220	\$262	\$254	\$245	\$254
I. D. CARDS	\$1,144	\$1,118	\$1,621	\$1,019	\$1,621
I. D. CARDS	\$704	\$894	\$1,553	\$1,115	\$1,600
I. D. CARDS	\$0	\$0	\$0	\$0	\$0
I. D. CARDS	\$0	\$0	\$0	\$0	\$0
I. D. CARDS	\$1,966	\$1,444	\$1,319	\$1,413	\$1,319
I. D. CARDS	\$2,054	\$2,318	\$2,944	\$1,778	\$2,944
I. D. CARDS	\$158	\$1,112	\$1,132	\$1,675	\$1,132
I. D. CARDS	\$2	\$524	\$0	\$65	\$0
I. D. CARDS	\$0	\$300	\$0	\$307	\$0
I. D. CARDS	\$76	\$62	\$0	\$41	\$0
I. D. CARDS	\$806	\$786	\$423	\$118	\$423
I. D. CARDS	\$166	\$404	\$415	\$336	\$400
I. D. CARDS	\$548	\$1,113	\$3,147	\$1,128	\$1,250
I. D. CARDS	\$52	\$68	\$0	\$38	\$150
I. D. CARDS	\$474	\$1,478	\$1,808	\$146	\$1,500
I. D. CARDS	\$1,100	\$1,449	\$1,394	\$1,967	\$1,100
LCV SOUVENIR SALES	\$13,432	\$13,652	\$12,345	\$14,682	\$12,345
PHOTO FEE	\$0	\$0	\$0	\$0	\$0
MISC. PARK REVENUE	\$2,668	\$0	\$0	\$0	\$0
CORNMEAL SALES	\$1,025	\$1,339	\$1,213	\$695	\$800
LEASE INCOME TENNIS OPER	\$4,279	\$8,665	\$6,881	\$6,007	\$5,500
CONCESSION/HERITAGE PARK	\$358	\$0	\$0	\$0	\$0
PHOTOGRAPHY FEES	\$400	\$1,838	\$3,576	\$690	\$2,000
TRAIN CONCESSIONS	\$33,390	\$33,247	\$55,000	\$25,518	\$13,000
TRAIN RIDE TICKET SALES	\$9,415	\$7,508	\$9,498	\$10,423	\$7,500
TRANSFERS	\$0	\$0	\$0	\$0	\$0
XFERS FM FUND FE71	\$19,870	\$0	\$0	\$0	\$0

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Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
MISCELLANEOUS REVENUE	\$12,636	\$0	\$21,662	\$18,756	\$15,630
MISCELLANEOUS REVENUE	\$58,488	\$16,397	\$28,060	\$23,222	\$13,200
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$86	\$0	\$190	\$0
MISCELLANEOUS REVENUE	\$444	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$365	\$37	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$17,500	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$550	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$442	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$20	\$35	\$0	\$209	\$50
MISCELLANEOUS REVENUE	\$117	\$90	\$0	\$30	\$100
MISCELLANEOUS REVENUE	\$4	\$0	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$25,000	\$0	\$0	\$0	\$0
MAINTENANCE SERVICES	\$22,261	\$20,267	\$0	\$0	\$42,000
PACS TOTAL	\$810,613	\$777,497	\$884,796	\$798,700	\$863,969
PLANNING DEPARTMENT					
MISC. REVENUE	\$0	\$0	\$0	\$0	\$0
SALE OF MAPS/PUBLICATIONS	\$560	\$343	\$500	\$500	\$200
PLANS/PUBLICATIONS	\$284	\$2,032	\$2,000	\$2,737	\$2,500
MISCELLANEOUS REVENUE	\$487	\$8,338	\$835	\$5,189	\$335
PLANNING TOTAL	\$1,331	\$10,713	\$3,335	\$8,426	\$3,035
POLICE DEPARTMENT					
WRECKER BUSINESS LICENSE	\$13,618	\$9,134	\$974	\$1,025	\$1,700
TAXICAB DRIVERS' LICENSES	\$8,750	\$9,897	\$28,871	\$71,993	\$0
AUCTION REVENUE	\$5	\$470	\$806	\$806	\$806
SALE OF ABANDONED PROPERT	\$0	\$0	\$0	(\$43)	\$0
SALE OF ABANDONED PROPERT	\$0	\$0	\$0	\$1,436	\$0
SALE OF ABANDONED PROPERT	\$37,490	\$5,525	\$57,240	\$0	\$93,900
SALE OF ABANDONED VEHICLE	\$932,365	\$933,103	\$908,486	\$834,324	\$745,000
ABANDONED FUNDS	\$0	\$0	\$0	\$13,638	\$0
ABANDONED FUNDS	\$60,718	\$7,868	\$4,975	\$6,136	\$23,600
PERMIT FEE - BURGLAR ALAR	\$162,160	\$175,591	\$200,000	\$198,499	\$214,000
SVC CHARGE - BURGLAR ALAR	\$82,145	\$194,357	\$219,564	\$293,328	\$228,000
RESIDENTIAL PERMIT FEE	\$288,003	\$300,480	\$357,017	\$293,701	\$257,800
RESIDENTIAL SERVICE CHARG	\$21,054	\$34,898	\$20,337	\$60,031	\$87,300
SALE OF ACCIDENT REP	\$154,364	\$151,709	\$153,058	\$136,333	\$131,900
CRIME LABORATORY SERVICE	\$0	\$0	\$0	\$255	\$0
CRIME LABORATORY SERVICE	\$8,746	\$4,123	\$3,334	\$0	\$3,334
WRECKER AUTHORIZATIONS FE	\$120	\$0	\$0	\$0	\$0
VEHICLE POUND IMPOUNDMENT	\$116,900	\$116,480	\$115,000	\$115,848	\$115,000
POLYGRAM EXAM FEE	\$0	\$2,200	\$1,100	\$1,100	\$1,100
VEHICLE POUND STORAGE FEE	\$0	\$0	\$0	\$21,828	\$0
VEHICLE POUND STORAGE FEE	\$585,301	\$604,875	\$590,000	\$590,000	\$538,600
VEHICLE POUND TOWAGE FEE	\$0	\$0	\$0	\$27,751	\$0
VEHICLE POUND TOWAGE FEE	\$773,672	\$767,818	\$780,869	\$779,704	\$705,869
PROCEEDS FROM BICYCLE AUC	\$0	\$0	\$0	\$1,393	\$0
PROCEEDS FROM BICYCLE AUC	\$4,430	\$5,270	\$5,871	\$0	\$5,871
PROCEEDS FROM BICYCLE AUC	\$0	\$0	\$0	\$2,468	\$0
NOTIFICATION FEE	\$0	\$0	\$0	\$24,064	\$0
NOTIFICATION FEE	\$22,769	\$22,939	\$20,366	\$0	\$23,700
XFERS FM CRIME DIST FUND	\$6,141,297	\$6,734,297	\$6,906,985	\$6,906,985	\$6,938,533
XFERS FM CRIME DIST FUND	\$0	\$0	\$0	\$0	\$0

Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
MISCELLANEOUS REVENUE	\$26	\$0	\$45	\$20,880	\$45
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$15,425	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$23,432	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$23,813	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$71,576	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$221,570	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$260	\$0
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$0	\$0
CRIMINAL RESTITUTION	\$20,336	\$10,952	\$20,000	\$10,708	\$12,600
SECONDARY EMPLOYMENT FEE	\$3,800	\$8,100	\$0	\$17,040	\$0
AUTO SCRAP METAL SALES	\$0	\$0	\$0	\$2,533	\$0
AUTO SCRAP METAL SALES	\$2,692	\$2,727	\$3,000	\$0	\$3,000
MISCELLANEOUS REVENUE	\$7,280	\$10,822	\$12,869	\$9,215	\$12,869
MISCELLANEOUS REVENUE	\$0	\$49,249	\$0	\$15,425	\$0
HELICOPTER REVENUE	\$0	\$0	\$0	\$0	\$0
UNUSED FACILITY FUNDS	\$0	\$1,580	\$0	\$21,724	\$0
POLICE TOTAL	\$9,448,041	\$10,164,464	\$10,410,767	\$10,836,204	\$10,144,527
PUBLIC EVENTS DEPARTMENT					
MONTHLY PARKING	\$123,254	\$111,748	\$120,000	\$102,689	\$102,000
DAILY PARKING	\$631,431	\$662,739	\$664,551	\$542,868	\$583,000
CONTRACT PARKING	\$9,454	\$29,934	\$10,186	\$28,009	\$10,186
MONCRIEF BLDG RENTALS	\$43,420	\$32,864	\$54,513	\$43,992	\$107,390
AUDITORIUM RENTAL-W.R.M.C	\$65,687	\$59,547	\$50,271	\$75,629	\$124,700
COLISEUM RENTAL-W.R.M.C.	\$151,513	\$150,897	\$163,655	\$171,760	\$189,200
COMMERCIAL EXHIBIT BLDGS.	\$231,532	\$241,206	\$246,570	\$234,292	\$256,400
COMMERCIAL EXHIBIT BLDGS.	\$1,407,982	\$1,205,297	\$1,600,000	\$1,001,116	\$1,200,000
EQUESTRIAN CENTER	\$384,514	\$645,011	\$600,000	\$548,122	\$600,000
OTHER LIVESTOCK BLDGS.REN	\$34,476	\$49,324	\$55,000	\$46,301	\$55,000
STOCK SHOW RECEIPTS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
CONCESSIONS - WRMC	\$471,365	\$441,766	\$489,593	\$346,027	\$489,593
CONCESSIONS - WRMC	\$419,838	\$525,964	\$542,054	\$415,982	\$406,540
ROUND-UP INN RENTAL-W.R.M	\$78,479	\$86,808	\$102,599	\$99,380	\$137,600
RECOVERY OF LABOR EXPENSE	\$570,973	\$524,224	\$591,899	\$545,172	\$591,899
RECOVERY OF LABOR EXPENSE	\$96,766	\$84,042	\$82,029	\$79,932	\$61,522
RECOVERY OF SUPPLIES EXPE	\$400,269	\$455,832	\$361,805	\$490,684	\$361,805
RECOVERY OF UTILITES EXPE	\$136,909	\$139,746	\$140,952	\$238,487	\$140,952
RECOVERY OF OTHER SERVICE	\$70,004	\$72,407	\$66,871	\$153,830	\$66,871
MISC REVENUE - FWCC	\$1,633	\$14,242	\$41,851	\$17,473	\$41,851
MISC REVENUE - FWCC	\$9,657	\$39,806	\$48,032	\$39,431	\$36,024
EQUIPMENT RENTAL	\$0	\$2,428	\$0	\$34,198	\$107,000
EQUIPMENT RENTAL	\$15,052	\$18,635	\$41,000	\$14,258	\$30,750
MERCHANDISE COMMISSION	\$38,953	\$27,997	\$18,213	\$48,447	\$18,213
RV PARKING REVENUE	\$53,143	\$91,722	\$67,154	\$153,165	\$67,154
ADMINISTRATIVE CHARGES-RE	\$32,175	\$7,363	\$6,243	\$0	\$6,243
CATERING REVENUE	\$99,941	\$109,359	\$58,724	\$267,730	\$118,000
CATERING REVENUE	\$125,811	\$123,777	\$97,002	\$81,866	\$72,752
TRANSFER FROM FUND GC10	\$0	\$0	\$0	\$0	\$0
PUBLIC EVENTS TOTAL	\$5,714,231	\$5,964,685	\$6,330,767	\$5,830,840	\$5,992,645
PUBLIC HEALTH DEPARTMENT					
HEALTH PERMITS FEES	\$920,034	\$976,264	\$1,243,878	\$1,056,489	\$1,100,000
HEALTH PERMIT REISSUE	\$11,354	\$15,525	\$21,133	\$16,029	\$21,133
FOOD MANAGER CERTIFICATIO	\$3,675	\$3,930	\$3,328	\$5,714	\$5,704
LITERATURE SALES	\$612	\$531	\$715	\$403	\$715
DOG LICENSE FEES	\$132,196	\$123,667	\$156,398	\$105,279	\$125,000

F-20

Department	Actual 1998-99	Actual 1999-00	Adopted 2000-01	Re-Estimate 2000-01	Adopted 2001-02
TARRANT CO-HEALTH CT	\$257,136	\$251,930	\$17,203	\$247,025	\$250,000
DOG KENNEL FEES	\$12,926	\$19,526	\$30,000	\$19,576	\$25,500
IMPOUNDMENT	\$51,488	\$40,100	\$46,217	\$36,918	\$40,000
BOARDING	\$13,871	\$13,994	\$14,883	\$12,367	\$13,000
QUARANTINE	\$15,836	\$19,151	\$19,085	\$19,447	\$20,000
ADOPTIONS	\$82	\$74	\$0	\$38	\$0
ADOPTIONS	\$12,459	\$14,147	\$18,055	\$12,182	\$14,000
ANIMAL HEAD SHIPPING FEE	\$550	\$137	\$500	\$643	\$800
ANIMAL HEAD SHIPPING FEE	\$150	\$1,560	\$300	\$300	\$0
VETERINARY SERVICES	\$10,084	\$4,171	\$10,000	\$11,862	\$25,000
VETERINARY SERVICES	\$1,204	\$18,535	\$10,000	\$10,630	\$0
A.T.C.P. COURSE FEES	\$0	\$280	\$0	\$564	\$400
POOL OPERATOR'S COURSE	\$10,350	\$11,340	\$2,854	\$9,936	\$15,000
VITAL STATISTICS FEES	\$671,037	\$678,407	\$735,000	\$728,671	\$735,000
HEALTH CARD FEE	\$219,632	\$256,040	\$450,000	\$206,340	\$250,000
PLAN REVIEW FEE	\$51,239	\$56,334	\$58,591	\$56,004	\$58,591
MISC REVENUE	\$1,231	\$3,062	\$2,698	\$2,834	\$2,698
MISC REVENUE	\$130	\$55	\$0	\$54	\$50
STD LAB FEES	\$15	\$0	\$0	\$0	\$0
TEMPORARY HEALTH PERMIT	\$50,975	\$56,745	\$70,000	\$67,005	\$61,500
MISCELLANEOUS REVENUE	\$793	\$744	\$592	\$116	\$592
MISCELLANEOUS REVENUE	\$0	\$0	\$0	\$1,068	\$0
PUBLIC HEALTH TOTAL	\$2,449,059	\$2,566,249	\$2,911,430	\$2,627,494	\$2,764,683
RISK MANAGEMENT DEPARTMENT					
TRANSFERS FM FUND FE71	\$234,102	\$535,689	\$139,217	\$139,217	\$0
SUBROGATION REVENUE	\$39,682	\$21,045	\$75,000	\$13,986	\$0
WORKER'S COMP REIMBURSEMENT	\$23,298	\$44,225	\$19,855	\$34,498	\$0
RISK MANAGEMENT TOTAL	\$297,082	\$600,959	\$234,072	\$187,701	\$0
TRANSPORTATION AND PUBLIC WORKS DEPARTMENT					
METER PERMIT FEE	\$1,582	\$1,476	\$2,761	\$4,280	\$4,000
LOADING ZONE RECEIPTS	(\$460)	\$0	\$0	\$0	\$0
PARKING METER RECEIPTS	\$760,792	\$640,512	\$900,000	\$737,054	\$725,200
PARKING METER DAILY RENTA	\$30,364	\$25,731	\$57,019	\$77,494	\$145,000
PKG MTR-DAILY-TAX-EXPEMPT	\$0	\$2,614	\$0	\$9,422	\$0
POLE ATTACHMENT FEES	\$0	\$0	\$0	\$12,564	\$0
REIMB.-SIGNAL REPAIR	\$21,173	\$34,634	\$53,244	\$5,300	\$10,000
SIGN & MARKING FEES	\$3,718	\$790	\$40	\$398	\$0
LICENSE FEES	\$0	\$20,200	\$0	\$0	\$100,000
LICENSE FEES	\$79,300	\$65,700	\$136,607	\$136,607	\$136,607
COMM FACILITY AGREEMENT	\$18,500	\$13,000	\$15,000	\$15,000	\$15,600
STREET SERVICES	\$0	\$0	\$0	\$611	\$0
IDB LABOR	\$40,741	\$26,590	\$27,000	\$27,000	\$27,000
TRANSFER FROM FUND GC10	\$0	\$0	\$0	\$0	\$0
XFERS FM PARK FACL FUND	\$0	\$0	\$0	\$0	\$0
INSURANCE REIMBURSEMENT	\$1,202	\$1,798	\$3,344	\$876	\$3,344
MISCELLANEOUS REVENUE	\$150	\$0	\$0	\$9,440	\$0
MISCELLANEOUS REVENUE	\$0	\$3,000	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$159	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$0	\$2,273	\$0	\$0	\$0
TPW TOTAL	\$957,062	\$838,477	\$1,195,015	\$1,036,046	\$1,166,751
TOTAL GENERAL FUND	\$306,521,576	\$333,568,079	\$344,357,610	\$350,632,666	\$370,477,912

FUND BUDGET SUMMARY

DEPARTMENT:
GENERAL FUND

FUND/CENTER
GG01

SUMMARY OF FUND RESPONSIBILITIES:

The General Fund is the City's ad valorem tax supported operating fund. The ad valorem tax is responsible for approximately 50.07 percent of General Fund receipts. Other major sources of revenue are:

- A. The sales tax
- B. Street rental from local utilities
- C. Fines and forfeitures
- D. Parks and community services charges
- E. Library fees
- F. Building inspection fees
- G. Health permits and fees
- H. Return on the investment of General Fund monies
- I. Licenses and permit fees.

General Fund expenditures provide the following services: general administration and management, public safety, parks and community services, transportation and public works, planning and development, public health, public library and payment of debt service.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 203,222,059	\$ 219,627,485	\$ 234,995,043	\$ 235,112,686
Supplies	15,303,971	12,934,890	17,950,893	17,988,701
Contractual	105,298,621	109,574,334	116,320,264	115,770,013
Capital Outlay	2,096,940	2,220,901	3,137,950	3,137,950
Total Expenditures	\$ 325,921,591	\$ 344,357,610	\$ 372,404,150	\$ 372,009,350
Authorized Positions	3,878.10	3,935.30	3,972.55	3,973.55

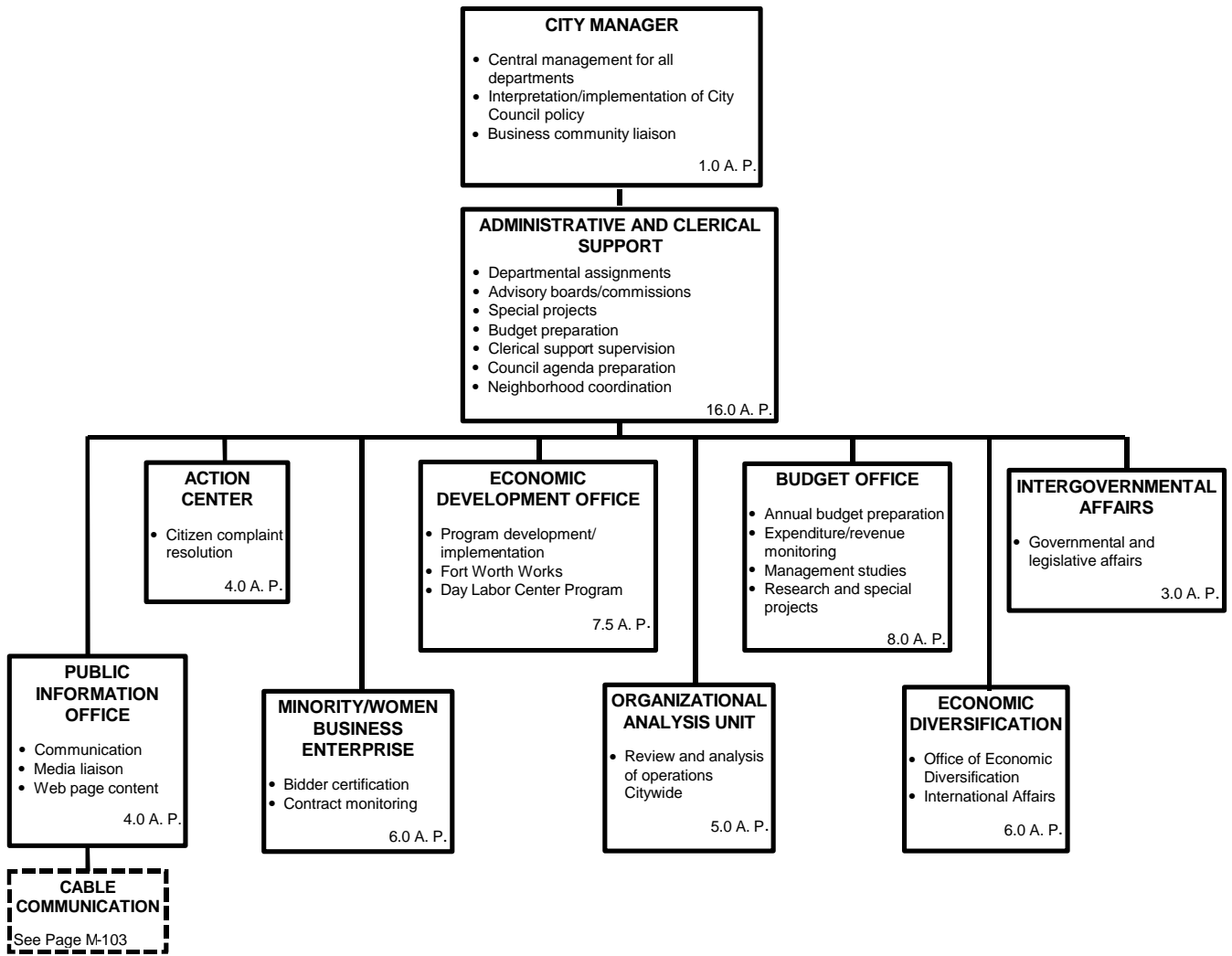
DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
CITY MANAGER**FUND/CENTER**
GG01/0021000:0029000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

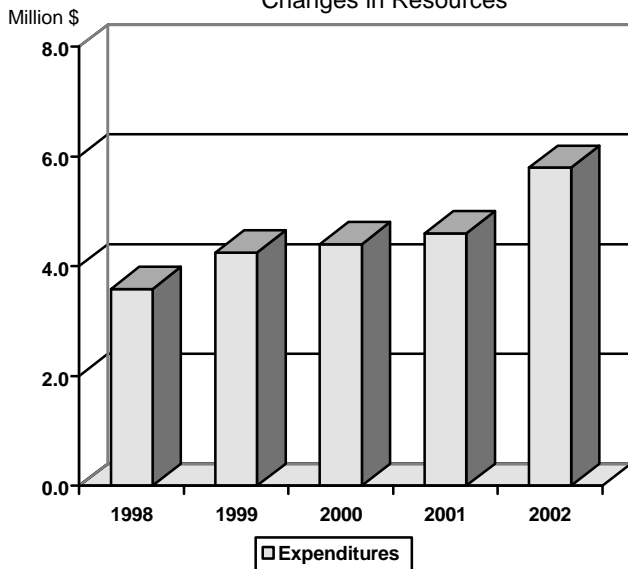
The City Manager's Office is responsible for administering the programs and policies established by the City Council. The City Manager's Office directs and coordinates the operations of City departments and informs and advises the City Council regarding City transactions and issues, including existing conditions and future requirements.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 3,105,413	\$ 3,468,473	\$ 4,157,266	\$ 4,181,656
Supplies	73,227	82,741	78,244	78,544
Contractual	1,106,811	1,248,864	1,525,978	1,536,778
Capital Outlay	0	1,500	5,000	5,000
Total Expenditures	\$ 4,285,451	\$ 4,801,578	\$ 5,766,488	\$ 5,801,978
Authorized Positions	54.00	55.00	60.50	60.50

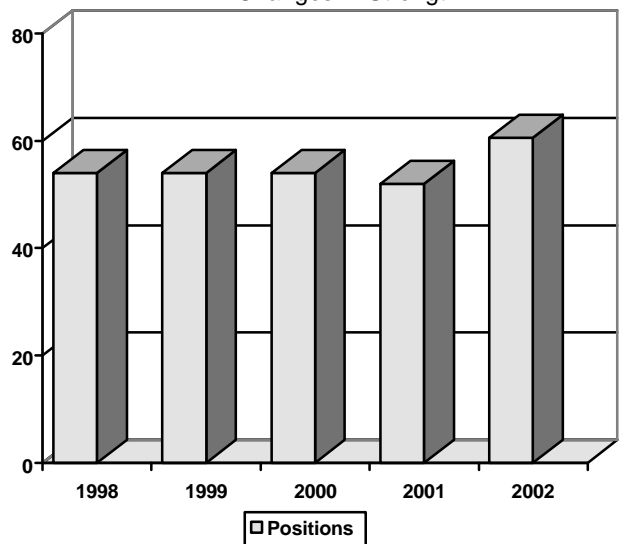
CITY MANAGER - 60.50 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CITY MANAGER	FUND/CENTER GG01/0021000:0029000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$4,801,578	A.P.	55.00
2001-02 ADOPTED:	\$5,801,978	A.P.	60.50

- A) The adopted budget increases by \$301,610 for the addition of two full-time positions, one part-time position, operating supplies, and other contractual services necessary to address and implement the Day Labor Center program in the City of Fort Worth.

- B) The adopted budget increases by \$266,555 due to the transfer of Intergovernmental Affairs and Grants Management from Finance to the City Manager's Office. This cost includes the equivalent of three full-time positions (two full positions and two half positions). This increase will be offset by a reduction in the FY2001-02 Finance Department budget.

- C) The adopted budget increases by \$290,721 due to anticipated salary increases.

- D) The adopted budget increases by \$101,020 as increasing wages and medical costs contribute to higher workers' compensation costs, according to the Risk Management Department.

POLICY ISSUES**DEPARTMENT:****CITY MANAGER****REDISTRICTING POLICY**

The redistricting process will determine the boundaries from which City Council persons will be elected. By law, the City is required to review boundary lines of the city council districts in light of the 2000 federal census data and must make adjustments where necessary by redrawing district boundaries in order to achieve substantial population equality among districts. Based on Citizens' inputs, the City Council will determine whether the city should continue to operate with eight districts or increase to 10.

UNFUNDED PROJECTS

There are many worthwhile capital projects under consideration at this time for which no funding has been secured or included in any financial planning documents. Funding is needed for projects such as the Southwest Parkway, a light rail trolley system, and relocation of the Harley Street Service Center (currently now at Will Rogers Memorial Center). It would be beneficial to develop a formal methodology or procedure for considering and prioritizing these and future capital projects.

SMALL CONTRACTOR DEVELOPMENT PROGRAM

Developing a city-wide small contractors program for the M/WBE would greatly contribute to the City's strategic goal of building a strong economy and increase the competition for City contracts, thus reducing the cost. This program would require additional financing and City Council approval.

INFORMATION TECHNOLOGY

The City Council has requested that access to the M/WBE listings be enhanced through use of the Internet. Development of this system would require additional hardware, software, and staff resources to meet future needs.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
CITY MANAGER

DEPARTMENT PURPOSE

To serve as the focal point for administrative direction and coordination of the City's operational and staff agencies; to prepare and submit to the City Council a balanced plan of municipal services and to budget in adherence to the policies established by the City Council; to provide access to City services and information for visitors to the Municipal Complex; to increase the direct awards and City procurement dollars to Minority & Women Business Enterprise firms; to communicate information about City services, policies, and efforts to Fort Worth residents through a variety of communication methods; to promote Fort Worth and its accomplishments through the media to a regional, state, national, and to a limited extent, international audience; to improve organizational efficiency and service delivery to the residents of Fort Worth; and to create a healthy, diverse, less defense-dependent economy, supported by business development, emerging technologies, and a world class workforce.

FY2001-02 DEPARTMENTAL OBJECTIVES

The Action Center will continue as the smallest all-inclusive customer service -oriented operation, answering all residents' calls and requests for various City services with a high rate of accuracy.

To help Minority and Women Business Enterprise Office to increase direct purchase procurement dollars, under \$3000, to M/WBE firms by 10 percent.

To provide thorough information weekly to residents regarding City services and events through venues such as the City Page.

To increase Fort Worth's presence in the international community, as well as awareness of Fort Worth's involvement in the global economy.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of annual operator calls/walk-in inquiries answered	47145/915	96000/1200	98000/1500
Number of purchasing dollars awarded to M/WBE firms	\$647,008	\$711,708	\$782,880
Number of the weekly City Page newsletter produced annually	52	52	52
Number of visitors /clients hosted at the FWIC	9000	9000	9000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>CITY MANAGER ADMINISTRATION</u>								
0021000	CITY MANAGER	\$ 1,456,574	\$ 1,807,834	\$ 1,754,664	\$ 1,754,664	16.00	17.00	16.00	16.00
0021010	NEIGHBORHOOD CAPACITY COORDINATION	0	0	119,480	119,480	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 1,456,574</u>	<u>\$ 1,807,834</u>	<u>\$ 1,874,144</u>	<u>\$ 1,874,144</u>	<u>16.00</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>ACTION CENTER</u>								
0022000	ACTION CENTER	\$ 185,051	\$ 217,051	\$ 233,141	\$ 233,141	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 185,051</u>	<u>\$ 217,051</u>	<u>\$ 233,141</u>	<u>\$ 233,141</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>M/WBE</u>								
0023000	M/WBE	\$ 461,373	\$ 393,802	\$ 397,182	\$ 397,182	7.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 461,373</u>	<u>\$ 393,802</u>	<u>\$ 397,182</u>	<u>\$ 397,182</u>	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>ECONOMIC DEVELOPMENT</u>								
0024000	ECONOMIC DEVELOPMENT	\$ 225,386	\$ 265,166	\$ 387,427	\$ 387,427	3.00	3.00	4.00	4.00
0024010	FORT WORTH WORKS	85,774	97,103	0	0	2.00	1.00	0.00	0.00
0024020	DAY LABOR CENTER	5,140	0	342,737	378,227	0.00	1.00	3.50	3.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 316,300	\$ 362,269	\$ 730,164	\$ 765,654	5.00	5.00	7.50	7.50
	<u>PUBLIC INFORMATION OFFICE</u>								
0025000	PUBLIC INFORMATION OFFICE	\$ 469,927	\$ 559,121	\$ 593,105	\$ 593,105	3.00	4.00	4.00	4.00
	Sub-Total	\$ 469,927	\$ 559,121	\$ 593,105	\$ 593,105	3.00	4.00	4.00	4.00
	<u>ORGANIZATIONAL ANALYSIS UNIT</u>								
0026000	ORGANIZATIONAL ANALYSIS UNIT	\$ 299,048	\$ 315,510	\$ 363,927	\$ 363,927	5.00	5.00	5.00	5.00
	Sub-Total	\$ 299,048	\$ 315,510	\$ 363,927	\$ 363,927	5.00	5.00	5.00	5.00
	<u>BUDGET OFFICE</u>								
0027000	BUDGET OFFICE	\$ 510,021	\$ 520,098	\$ 654,560	\$ 654,560	8.00	8.00	8.00	8.00
	Sub-Total	\$ 510,021	\$ 520,098	\$ 654,560	\$ 654,560	8.00	8.00	8.00	8.00
	<u>ECONOMIC DIVERSIFICATION</u>								
0028000	ECONOMIC DIVERSIFICATION OFFICE	\$ 215,597	\$ 184,485	\$ 209,823	\$ 209,823	3.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0028010	OFFICE OF INTERNATIONAL AFFAIRS	371,560	441,408	443,887	443,887	3.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 587,157</u>	<u>\$ 625,893</u>	<u>\$ 653,710</u>	<u>\$ 653,710</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>INTERGOVERNMENTAL AFFAIRS AND GRANTS MANAGEMENT</u>								
0029000	INTERGOVERNMENTAL AFFAIRS AND GRANTS MANAGEMENT	\$ 0	\$ 0	\$ 266,555	\$ 266,555	0.00	0.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 266,555</u>	<u>\$ 266,555</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 4,285,451	\$ 4,801,578	\$ 5,766,488	\$ 5,801,978	54.00	55.00	60.50	60.50

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
CITY SECRETARY**FUND/CENTER**
GG01/0111000

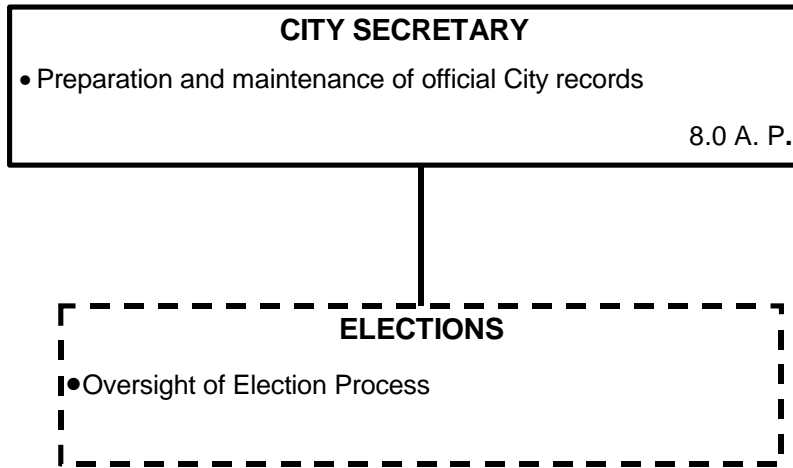
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City Secretary, appointed by the City Council, is responsible for the supervision of the Office of the City Secretary, the administration of all elections, and the maintenance of the minutes from City Council meetings and other official City records.

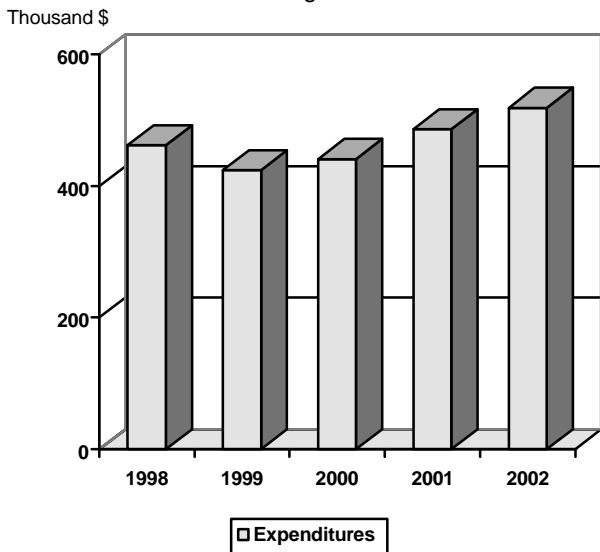
Due to the office's function as a central repository for a wide variety of municipal records and information, the staff also performs research and fills requests for information from the City Council, City staff, and citizens.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 356,613	\$ 378,158	\$ 405,153	\$ 405,153
Supplies	6,490	7,500	6,800	6,800
Contractual	97,028	109,426	107,946	107,946
Total Expenditures	\$ 460,131	\$ 495,084	\$ 519,899	\$ 519,899
Authorized Positions	8.00	8.00	8.00	8.00

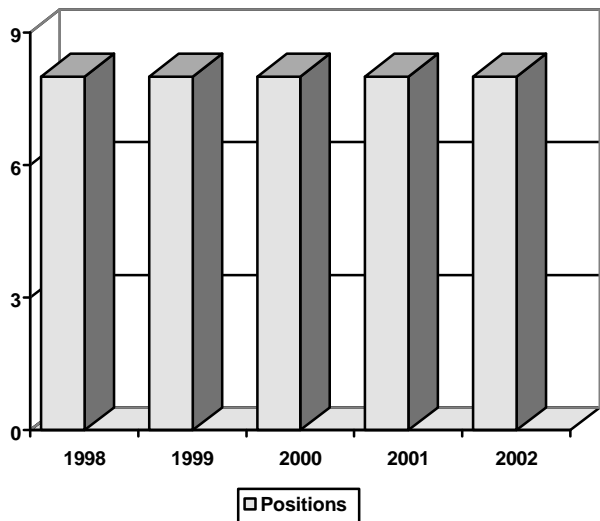
CITY SECRETARY - 8.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CITY SECRETARY	FUND/CENTER GG01/0111000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$495,084	A.P.	8.0
2001-02 ADOPTED:	\$519,899	A.P.	8.0

A) The adopted budget increases by \$19,698 due to actual and anticipated salary increases.

B) The adopted budget increases by \$5,360 for basic telephone charges, per the Information Technology Solutions Department's schedule of rates and charges for FY2001-02.

POLICY ISSUES

DEPARTMENT:

CITY SECRETARY

TECHNOLOGY

Future customer service demands and changing technology requirements are in direct competition with the department's ability to store and maintain paper documents and the ability to disseminate and store information electronically. As technology changes, there is a need to purchase equipment and software that meet the changing information delivery needs of the department's customers and would allow the department to effeciently meet those needs.

DEMOGRAPHICS AND POPULATION GROWTH

Changes in demographics and increases in population are expected and potentially can change the number and/or size of our single member districts. If the City Council determines to change the current number of single member districts, a Charter Amendment election would have to be held.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
CITY SECRETARY			
DEPARTMENT PURPOSE			
<p>The City Secretary's office records, preserves, and has custodial authority of the official records and legislative acts of the City Council; administers all City elections; meets the informational needs of the citizens of Fort Worth and City staff by processing, storing, retrieving, and distributing data and documents; and reviews and evaluates documents targeted for destruction for compliance with state mandated laws and the department retention schedule.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>Improve customer support service and response time to City departments and citizens.</p> <p>Improve customer access to electronic legislative records maintained by this office.</p> <p>Maintain and preserve City records in accordance with established state standards and the departmental retention schedule, as it relates to microfilming official City documents.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Process, index, jacket, and distribute to customers 90% of documents in 3 days.	80%	85%	90%
Post City Council minutes on the Web-Page within twelve hours of approval	60%	80%	85%
Number of pages of City records microfilmed annually	17,781	31,830	43,350

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY SECRETARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>CITY SECRETARY</u>								
0111000	CITY SECRETARY	\$ 457,051	\$ 493,584	\$ 518,399	\$ 518,399	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 457,051</u>	<u>\$ 493,584</u>	<u>\$ 518,399</u>	<u>\$ 518,399</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>ELECTIONS</u>								
0115000	ELECTIONS	\$ 3,080	\$ 1,500	\$ 1,500	\$ 1,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,080</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 460,131	\$ 495,084	\$ 519,899	\$ 519,899	8.00	8.00	8.00	8.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

CODE COMPLIANCE

GG01/0234001:0234004

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Code Compliance Department, formerly a division of the City Services Department, is responsible for protecting and improving the quality of life in Fort Worth by enforcing City codes.

Specifically, the department enforces codes related to neighborhood nuisances, weeds, junk vehicles, substandard structures, yard parking, landscaping, and other issues. Code Compliance promotes and enforces the City Code through inspection of neighborhoods and buildings. As a part of enforcement efforts, Code Compliance has a Building Standards Commission, which addresses substandard structure problems in the city. In FY2000-01, the department also implemented a Nuisance Abatement Commission to more fully address nuisance abatement issues.

In a continuing effort to offer improved services, the City Services Department's Code Compliance Division became an independent department in FY2000-01. It is anticipated that the exclusive focus on code compliance issues will ultimately allow the department to offer improved services and an enhanced environment to all Fort Worth residents.

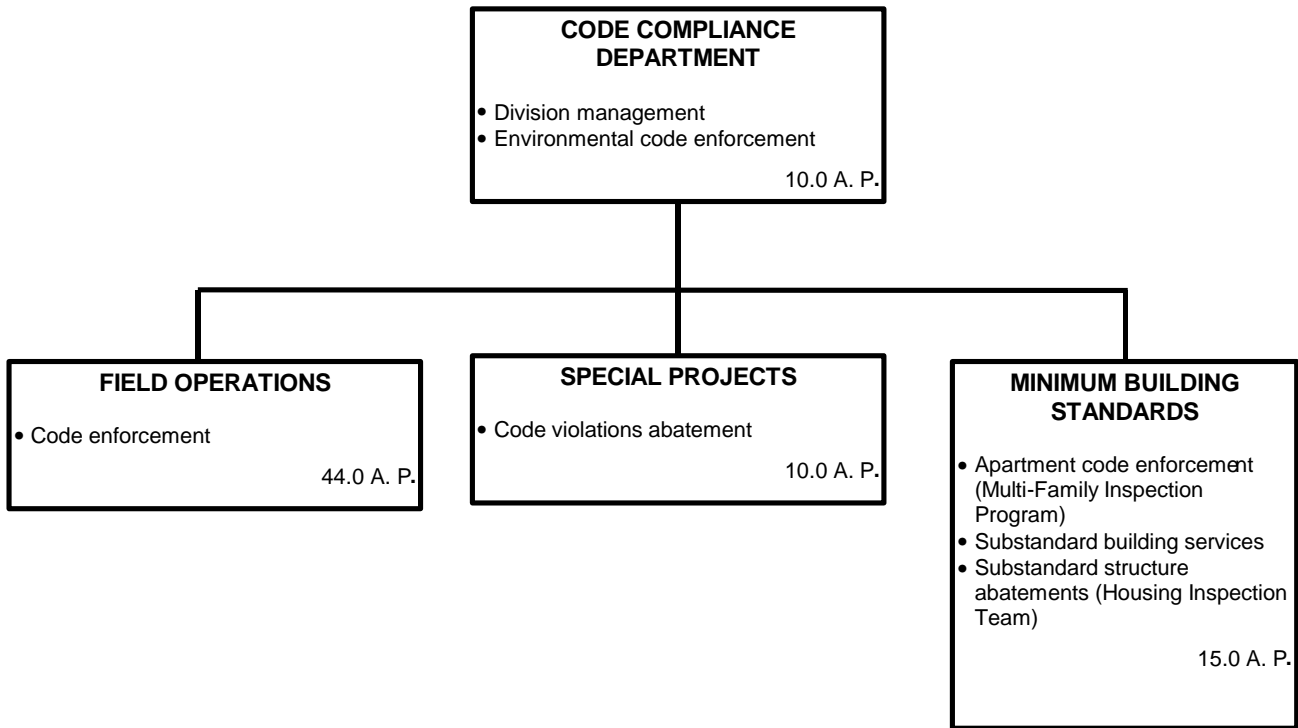
The new department will maintain its previous division into four functional areas. It will retain the following divisions: Administration, Field Operations, and Special Projects. However, the scope and title of the fourth functional area, previously Multi-Family Inspections, will broaden to become the Minimum Building Standards Division to enable the department to more comprehensively address substandard structure and housing code violation issues.

Beyond code enforcement activities, in FY2001-02, the department will focus increased attention on public relations and educational programs. Code Compliance considers such public education efforts to be an integral part of any effort to minimize the traditional, heavy reliance on enforcement activities to ensure code compliance. Nonetheless, Code Compliance does take legal action, when necessary, to enforce the City Code.

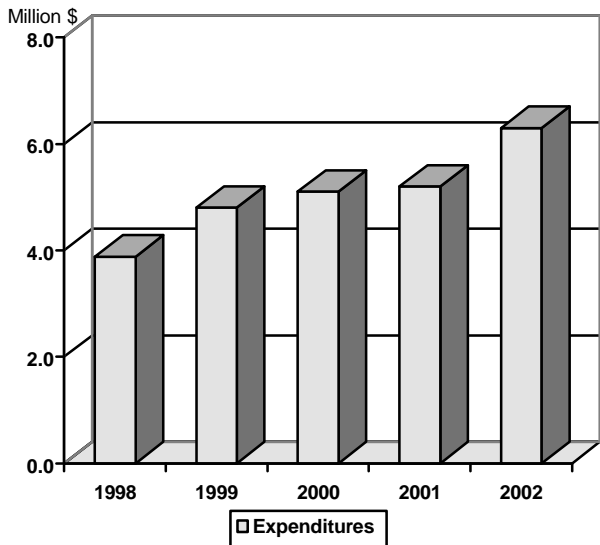
**Although Code Compliance is now an independent department, the following Departmental Summary by Center, includes previous year actual expenditures and the FY2000-01 budget for Code Compliance and the Administration Division of the City Services Department for historical reference purposes only.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 2,642,995	\$ 2,935,632	\$ 3,573,045	\$ 3,573,045
Supplies	245,227	196,027	305,802	305,802
Contractual	2,093,967	2,171,634	2,318,159	2,318,159
Capital Outlay	80,208	33,800	96,900	96,900
Total Expenditures	\$ 5,062,397	\$ 5,337,093	\$ 6,293,906	\$ 6,293,906
Authorized Positions	68.00	68.00	79.00	79.00

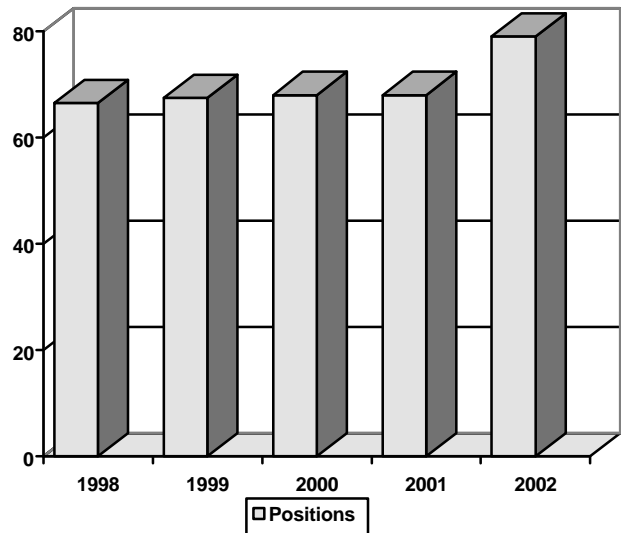
CODE COMPLIANCE - 79.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CODE COMPLIANCE	FUND/CENTER GG01/0234001:0234004
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$5,337,093	A.P.	68.00
2001-02 ADOPTED:	\$6,293,906	A.P.	79.00

A) The adopted budget increases by \$532,648 due to the addition of 14 Authorized Positions, as well as salary increases. A Director's position was added for the new Code Compliance Department. Based on expressed City Council priorities, Code Compliance also added one public education position, six positions from the Crime Control and Prevention District, and six positions to staff a Substandard Building Services Section, which was referenced in the department's approved Program Improvement Decision Package as the Housing Inspections Team.

B) The adopted budget increases by \$151,955 for computer equipment leases due to full implementation of the lease exchange (LEX) computer replacement program.

C) The adopted budget decreases by (\$138,134) for budgeted salary savings to off-set the impact of position vacancies and to achieve salary cap savings.

D) The adopted budget increases by \$98,056 for workers' compensation increases per the Risk Management Department's departmental assessments for FY2001-02.

E) The adopted budget decreases by (\$72,364) primarily due to one-time, budgeted costs in FY2000-01 for the VOCARTA property ownership identification system.

F) The adopted budget increases by \$71,782 for retirement due to position additions and compensation increases.

G) The adopted budget increases by \$63,100 due to the addition of five vehicles for the new Substandard Building Services Section, formerly referred to as the Housing Inspections Team.

H) The adopted budget increases by \$47,367 for IT Solutions Department charges based on actual charges and continued implementation of the Code Trak complaint tracking system.

I) The adopted budget increases by \$44,398 for group health insurance due to cost increases under the new health insurance contract.

J) The adopted budget increases by a net \$31,730 for fleet operation and maintenance charges based on historical expenditures.

K) The adopted budget increases by \$24,206 for operating supplies based on actual expenditures.

POLICY ISSUES**DEPARTMENT:****CODE COMPLIANCE****ADMINISTRATIVE ADJUDICATION**

In the last legislative session, the Texas State Legislature authorized cities to issue administrative citations for various types of code violations. Under that legislation, cities are allowed to recover the administrative costs associated with the enforcement action. Although it is too soon to determine the magnitude, departmental operations will be impacted by the resulting new revenue source and procedures.

ANNEXATIONS

The City's aggressive annexation policy is significantly increasing the land-area of the City, as well as the workload of the Code Compliance Department. A number of newly annexed areas have developed with significant code compliance issues. As additional areas are annexed into the City, Code Compliance will need additional resources to adequately address the significantly increased number of code compliance issues.

SUBSTANDARD RESIDENTIAL HOUSING

Strategies need to be developed to identify deteriorating housing stock within the city. The City then needs to channel whatever assistance may be available and appropriate to address the problem, before those houses reach the point where they must be demolished. Any resulting strategies would include both enforcement and assistance efforts.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **CODE COMPLIANCE**

DEPARTMENT PURPOSE

The Code Compliance Department promotes and enforces the City of Fort Worth Code through inspections of neighborhoods, apartments, and commercial buildings. The addition of a public education component for FY2001-02 should allow the department to conduct educational programs and enhance public relations activities, which are an integral part of any effort to decrease reliance on purely punitive enforcement activities. Nonetheless, Code Compliance will take legal action, when necessary, to enforce the City codes.

FY2001-02 DEPARTMENTAL OBJECTIVES

To enhance voluntary site clean-up and securing/board-up abatements through required notification to property owners in violation, plus enforced compliance.

To better ensure compliance with the Multi-Family Inspection Code through an increased number of periodic, as well as requested, inspections.

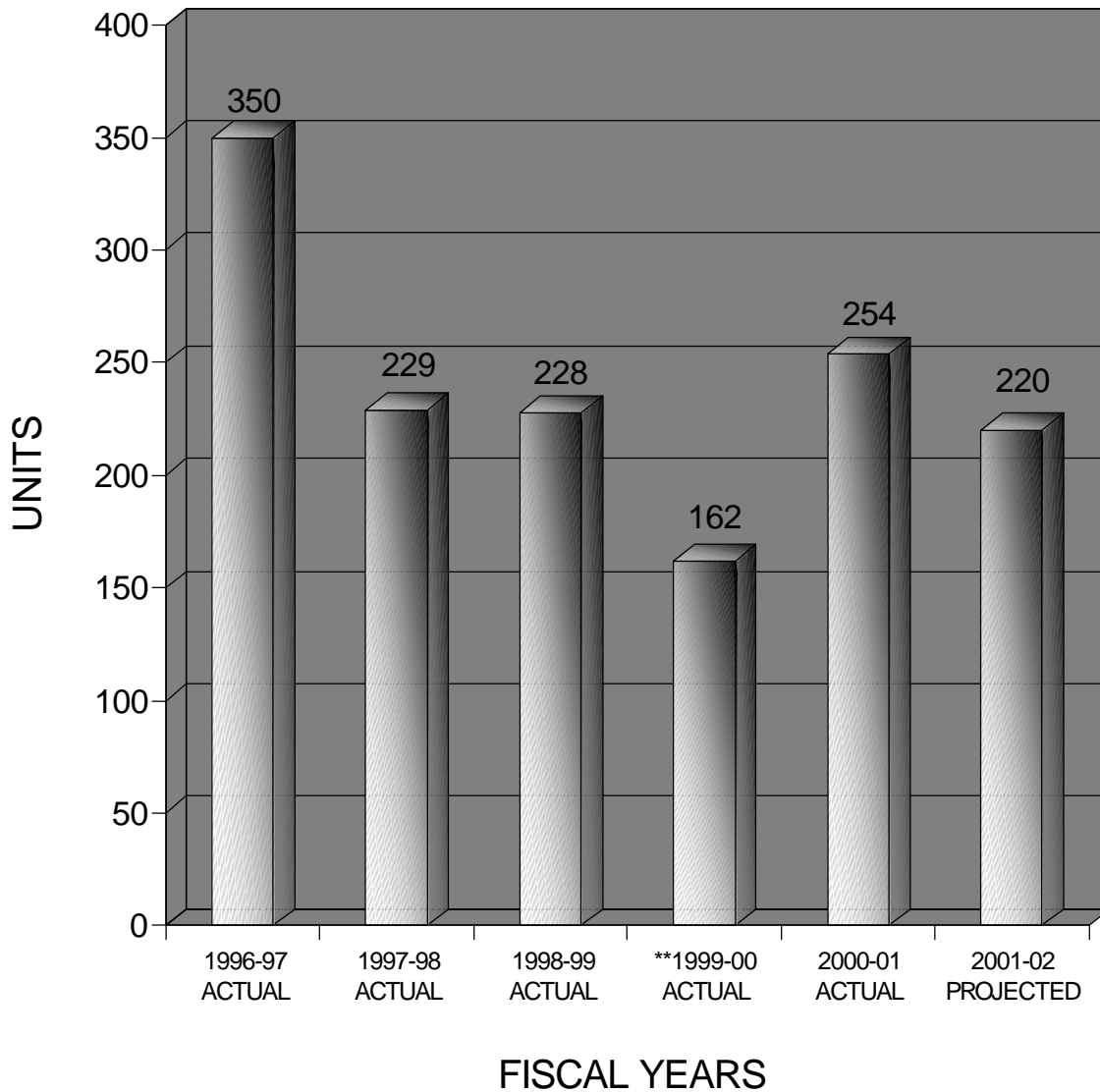
To encourage private property mowing activities through staff additions, annual notification of property owners in violation, and compliance enforcement, at an estimated annual cost of \$400,000.

To increase City property mowings in order to hold the City accountable to the same standards as those to which private property owners are held.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Sites cleaned	689	695	700
Securing/board-ups	223	230	230
Multi-Family Inspections-periodic/ requested	214 / 3,729	240 / 4,800	260 / 5,000
Private property mowing-voluntary/ contracted	11,000 / 7,500	24,000 / 16,000	24,000 / 16,000
City-owned property mowing- number of cuts	4,484	6,200	7,500

CODE COMPLIANCE

SINGLE-FAMILY DEMOLITION ABATEMENTS



**Decrease due to litigation, which prevented demolitions for the first six months of the fiscal year.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CODE COMPLIANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>CITY SERVICES</u>								
0230500	CITY SERVICES ADMIN	\$ 234,365	\$ 229,350	\$ 43	\$ 43	3.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 234,365</u>	<u>\$ 229,350</u>	<u>\$ 43</u>	<u>\$ 43</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CODE COMPLIANCE</u>								
0234001	CODE COMPLIANCE ADMIN	\$ 558,542	\$ 801,963	\$ 996,497	\$ 996,497	8.00	8.00	10.00	10.00
0234002	FIELD OPERATIONS	1,868,196	1,975,219	2,868,081	2,868,081	37.00	37.00	44.00	44.00
0234003	SPECIAL PROJECTS	2,037,164	1,920,392	1,580,445	1,580,445	11.00	11.00	10.00	10.00
0234004	MINIMUM BUILDING STANDARDS DIVISION	364,130	410,169	848,840	848,840	9.00	9.00	15.00	15.00
	Sub-Total	<u>\$ 4,828,032</u>	<u>\$ 5,107,743</u>	<u>\$ 6,293,863</u>	<u>\$ 6,293,863</u>	<u>65.00</u>	<u>65.00</u>	<u>79.00</u>	<u>79.00</u>
	TOTAL	\$ 5,062,397	\$ 5,337,093	\$ 6,293,906	\$ 6,293,906	68.00	68.00	79.00	79.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
DEVELOPMENT

FUND/CENTER
GG01/0061000:0065000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Department of Development advises the City Manager's Office, the City Council, and all appropriate boards and commissions on matters affecting growth and development in the City; coordinates development-related matters with other City departments; and supervises the enforcement of all policies and ordinances pertaining to city development activities.

Departmental operations are divided along functional lines into four divisions:

The Administration Division is responsible for overall departmental management, fiscal administration, policy development, information systems coordination, and annexation requests.

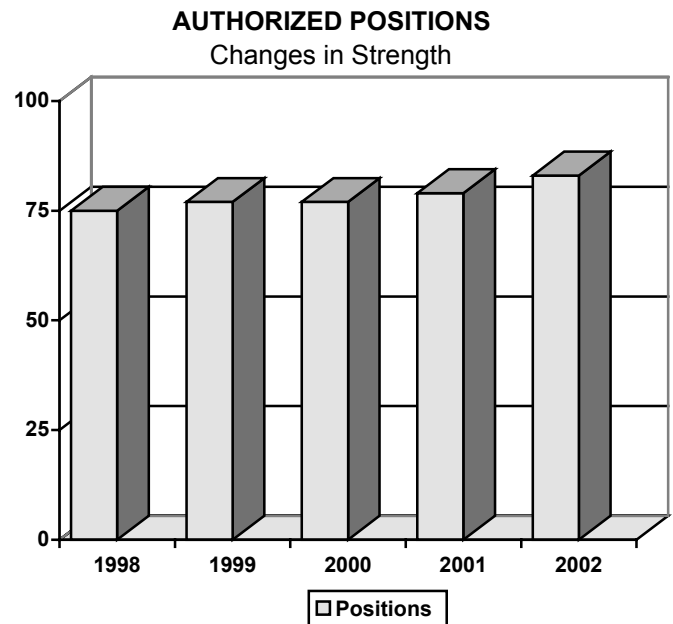
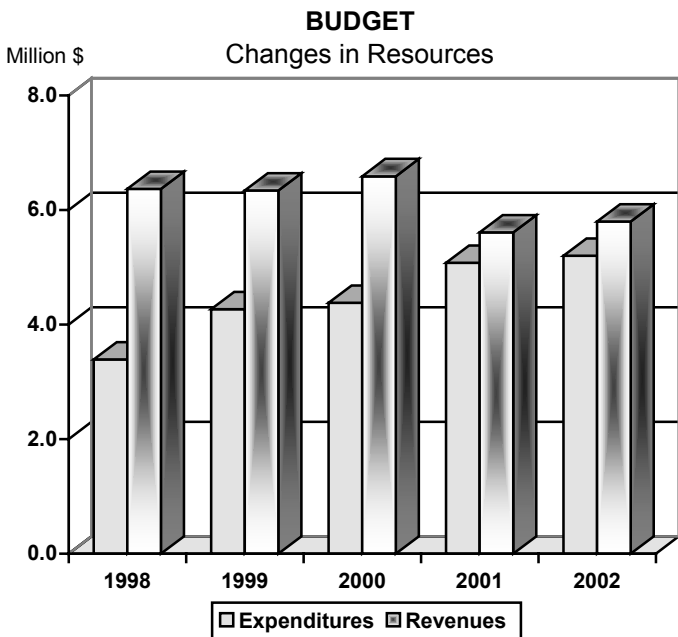
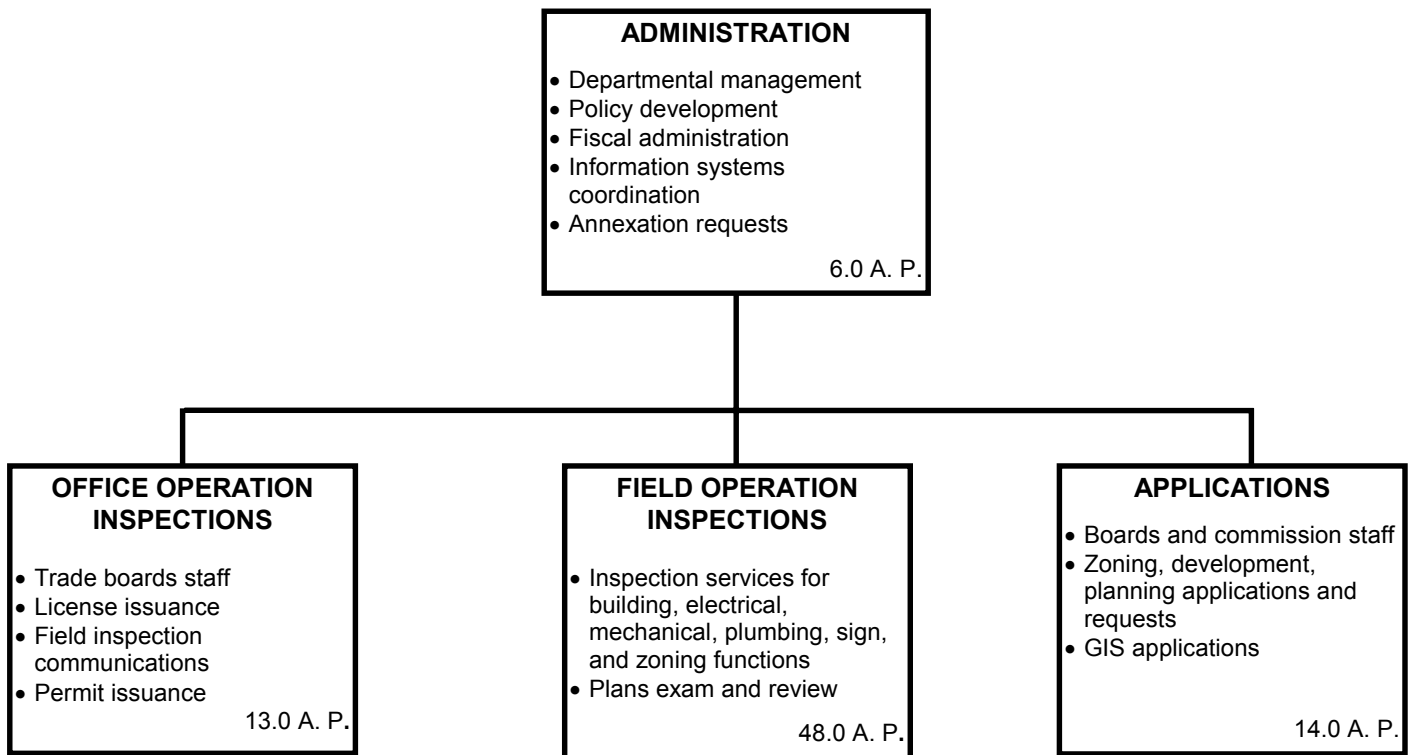
Building Administration - Office Operations coordinates field inspection operations and communications, permit and license issuance, and trade boards staff.

Employees in the Inspections - Field Operations Division perform inspections and plans reviews.

The Applications Division staff processes all zoning and development applications and supports the City's development-related boards and commissions.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 3,651,302	\$ 3,786,390	\$ 4,047,568	\$ 4,047,568
Supplies	148,124	103,445	189,937	189,937
Contractual	926,261	1,102,807	879,347	879,347
Capital Outlay	0	94,000	122,000	122,000
Total Expenditures	\$ 4,725,687	\$ 5,086,642	\$ 5,238,852	\$ 5,238,852
Authorized Positions	77.00	79.00	81.00	81.00

DEVELOPMENT - 81.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: DEVELOPMENT	FUND/CENTER GG01/0061000:0065000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$5,086,642	A.P.	79.0
2001-02 ADOPTED:	\$5,238,852	A.P.	81.0

A) The adopted budget increases by \$97,866 for the addition of a Senior Plans Examiner position and a Plans Examiner position in the Plans Exam Section of the Field Operation Division. The authorized positions will help in keeping up with the enormous increase in permitting activities and in achieving a reduction in the plans exam turn-around time.

B) The adopted budget decreases by (\$173,374) for budgeted salary savings to offset the impacts of position vacancies, as well as achieve salary cap savings.

C) The adopted budget increases by \$49,500 to pay overtime for Field Inspectors, Plans Examiners, and other office personnel during the annual increase in building activities.

D) The adopted budget increases by \$34,524 for scheduled temporaries. This increase is related to continued strong citywide development and its inherent impact on departmental operations.

E) The adopted budget increases by \$24,000 for the purchase of a variety of office equipments, such as an audio/video projector and a microfilm reader/printer/scanner machine.

POLICY ISSUES**DEPARTMENT:****DEVELOPMENT****ELECTRONIC DOCUMENT IMAGING**

Due to extremely limited storage space in the basement, the Development Department is unable to store all building and site plans as required by the state. The desire is to develop an electronic record of buildings constructed within the City. The department feels a document-imaging program, which would quickly convert information into a compact and manageable, archival format would address the storage space limitation and would also eliminate current barriers to information sharing among several entities.

GEOGRAPHIC INFORMATION SYSTEM (GIS)

The Development Department wishes to continue the development of the GIS program in order to meet the needs of the Development Department as well as its customers and other entities, such as other City departments and governmental agencies.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **DEVELOPMENT**

DEPARTMENT PURPOSE

To facilitate private sector development in compliance with the City codes and policies; to advise the City Manager's Office, the City Council, and all appropriate boards and commissions on matters affecting the growth and development of the city; and to supervise the enforcement of all policies and ordinances assigned to the various sections of the Department of Development.

FY2001-02 DEPARTMENTAL OBJECTIVES

To perform 99 percent of an estimated annual 130,000 inspections by the next working day.

To perform 80 percent of an estimated 13,400 "Commercial" and "Residential" plans exams within established deadlines.

- 10 Days for Commercial Plan Review
- 5 Days for Residential Plan Review
- 1 Day for 3rd Party Commercial
- 1 Day for 3rd Party Residential
- 5 Days for Pool Plan Review
- 5 Days for Residential Masters

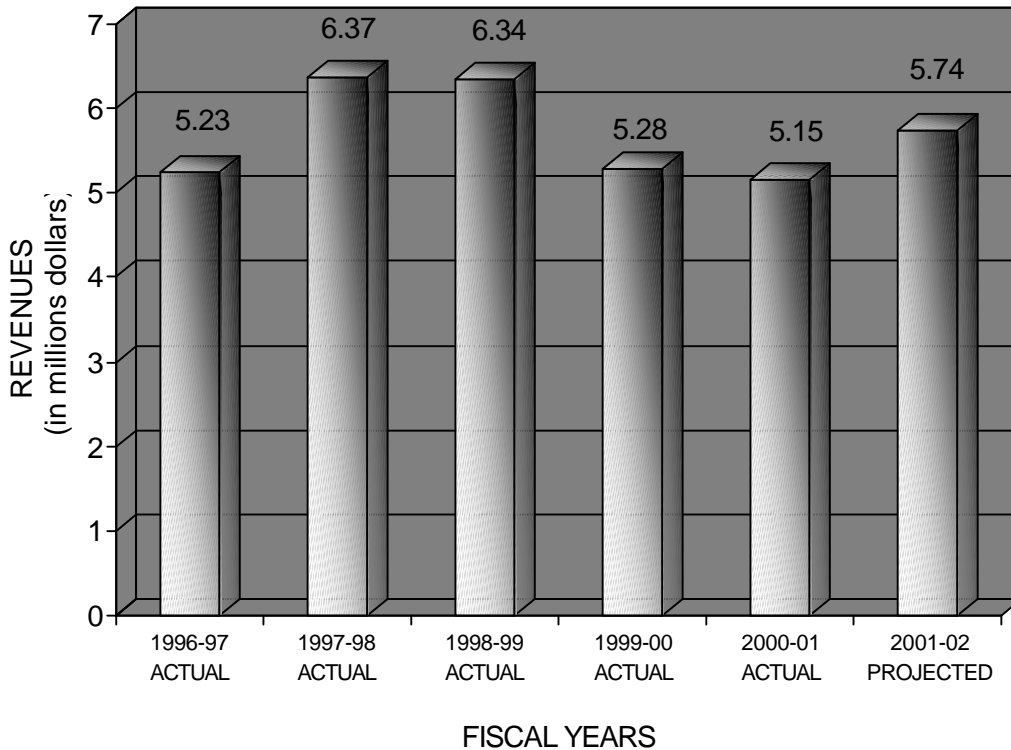
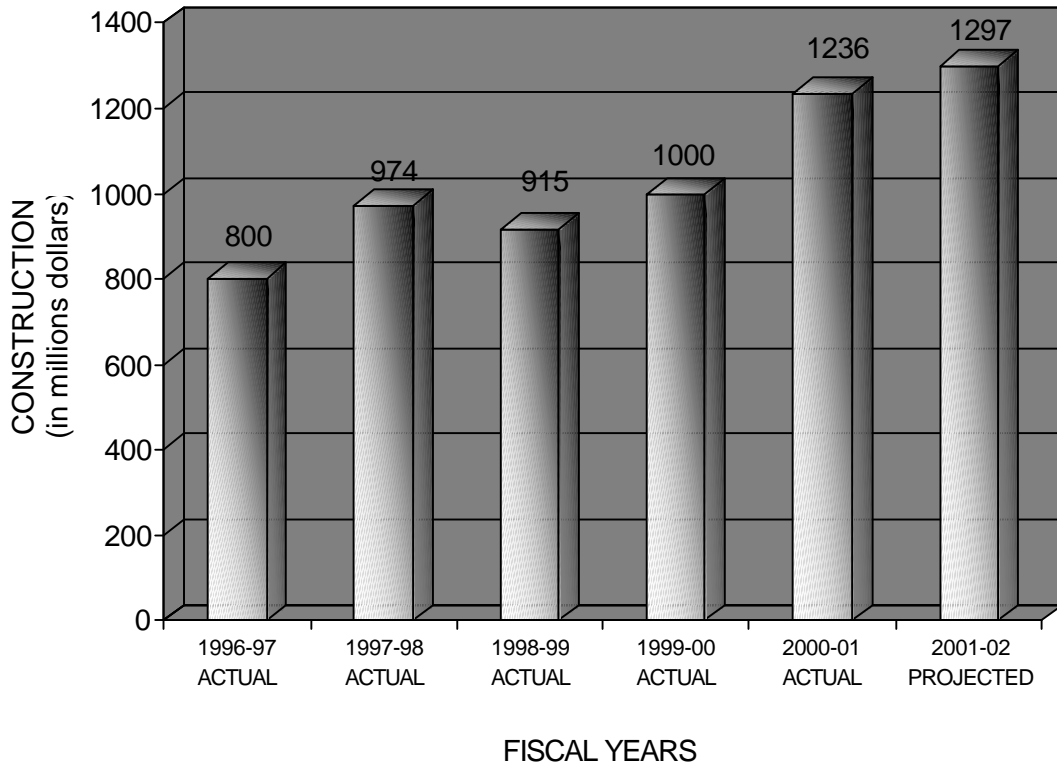
To re-establish the walk-up plan review process for small projects and complete the plan review process within 30 minutes.

To process 98 percent of applications within 30 days.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Percent of inspections completed by next working day	99%	99%	99%
Percent of plans exams completed by deadline	75%	85%	80%
Percent of "Walk Through" Plans completed in 30 minutes while customer waits	N/A	N/A	80%
Percent of applic. processed in 30 days	98%	98%	98%

DEVELOPMENT

CONSTRUCTION AND REVENUE INDICATORS



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT DEVELOPMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0061000	<u>DEVELOPMENT ADMINISTRATION</u>								
	DEVELOPMENT ADMINISTRATION	\$ 793,630	\$ 1,055,814	\$ 859,238	\$ 859,238	6.00	7.00	6.00	6.00
	Sub-Total	\$ 793,630	\$ 1,055,814	\$ 859,238	\$ 859,238	6.00	7.00	6.00	6.00
0062000	<u>BUILDING ADMINISTRATION</u>								
	OFFICE OPERATIONS	\$ 620,835	\$ 742,611	\$ 646,590	\$ 646,590	12.00	13.00	13.00	13.00
	Sub-Total	\$ 620,835	\$ 742,611	\$ 646,590	\$ 646,590	12.00	13.00	13.00	13.00
0063000	<u>INSPECTIONS</u>								
	FIELD OPERATIONS	\$ 2,616,008	\$ 2,637,710	\$ 2,885,236	\$ 2,885,236	46.00	46.00	48.00	48.00
	Sub-Total	\$ 2,616,008	\$ 2,637,710	\$ 2,885,236	\$ 2,885,236	46.00	46.00	48.00	48.00
0065000	<u>APPLICATIONS</u>								
	APPLICATIONS	\$ 695,214	\$ 650,507	\$ 847,788	\$ 847,788	13.00	13.00	14.00	14.00
	Sub-Total	\$ 695,214	\$ 650,507	\$ 847,788	\$ 847,788	13.00	13.00	14.00	14.00
	TOTAL	\$ 4,725,687	\$ 5,086,642	\$ 5,238,852	\$ 5,238,852	77.00	79.00	81.00	81.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

ENVIRONMENTAL MANAGEMENT

FUND/CENTER

GG01/0521000:0523000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Environmental Management Department is responsible for ensuring that the City is in compliance, or developing means to achieve compliance, with all federal and state environmental regulations. Besides the addition of Solid Waste Management enterprise fund to the department in FY2000-01 in a Citywide effort to realign certain departments along more functionally similar lines, the department consists of five divisions: Administration, Compliance, Water Quality, Air Quality, and Geographic Information Systems (GIS).

The Administration Division is responsible for fiscal and managerial oversight of the department.

The Compliance Division activities include spill response, household chemical waste collection, and City-generated hazardous waste collection and recycling. The Division also handles underground storage tank removals and redemptions, asbestos abatement, and environmental sampling to ensure City compliance with federal, state, and local mandates and regulations.

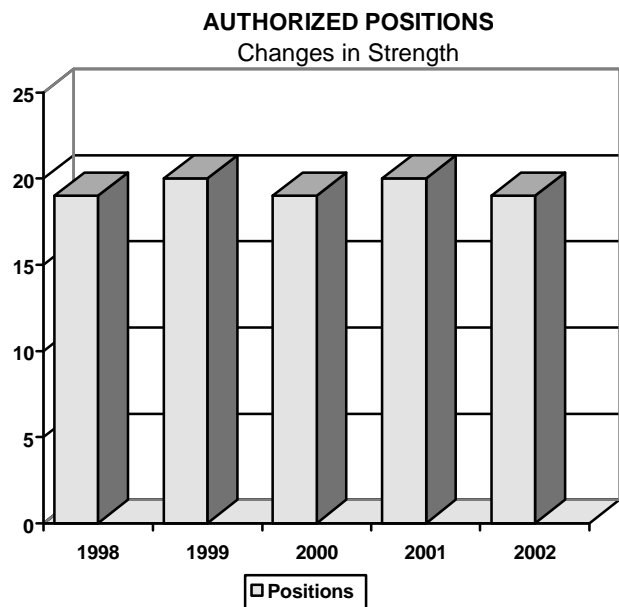
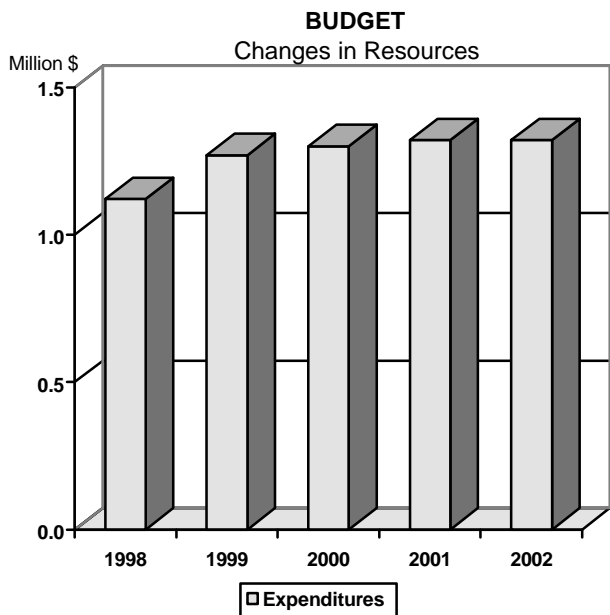
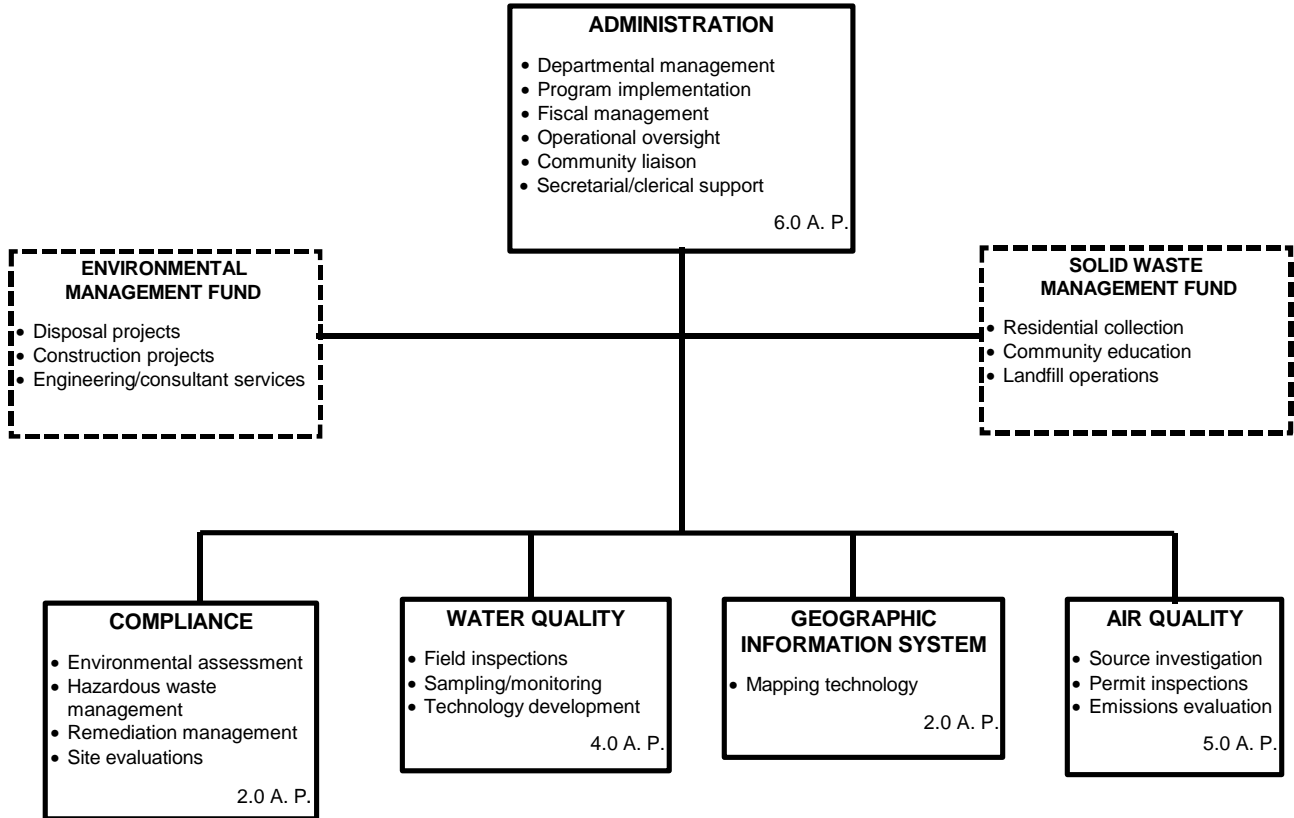
The Water Quality Division is heavily involved in the Storm Water Program and other portions of the Clean Water Act.

The Air Quality Division is responsible for implementing programs to fulfill the City's responsibility under the Clean Air Act.

As part of a departmental reorganization, the GIS unit of the Water Quality Division has been separated into its own division. The GIS function was established in 1993 to assist the City in compliance with Environmental Protection Agency (EPA) storm water regulations. This division maps the local watersheds and related tributaries, develops and manages user interfaces to collect, analyze, and distribute appropriate environmental information to state and federal regulatory agencies, and develops GIS programs that enhance the ability of the City to maintain municipal compliance in the areas of stormwater, air quality, and hazardous materials.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 835,482	\$ 1,005,988	\$ 973,159	\$ 973,159
Supplies	47,203	29,759	42,282	42,282
Contractual	293,558	275,925	254,988	254,988
Capital Outlay	0	23,500	47,500	47,500
Total Expenditures	\$ 1,176,243	\$ 1,335,172	\$ 1,317,929	\$ 1,317,929
Authorized Positions	19.00	20.00	19.00	19.00

ENVIRONMENTAL MANAGEMENT - 19.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: ENVIRONMENTAL MANAGEMENT	FUND/CENTER GG01/0521000:0523000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$1,335,172	A.P.	20.0
2001-02 ADOPTED:	\$1,317,929	A.P.	19.0

A) The adopted budget decreases by (\$44,568) to reflect the elimination of an Environmental Specialist position in the Water Quality division.

B) The adopted budget decreases by (\$35,348) for budgeted salary savings to offset the impacts of position vacancies, as well as achieve salary cap savings.

C) The adopted budget decreases by (\$13,200) in the testing laboratory account based on department's future expenditure estimates for FY2001-02.

D) The adopted budget increases by \$5,554 for retirement contributions which are calculated as a percentage of increasing personnel costs.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
ENVIRONMENTAL MANAGEMENT			
DEPARTMENT PURPOSE			
<p>To ensure City compliance with environmental regulations and to maintain and promote a safe environment for the citizens of Fort Worth through innovative and cost-effective prevention programs.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To coordinate an Air Pollution Control Program in support of the region's goal of achieving Clean Air Act attainment by conducting:</p> <ul style="list-style-type: none"> Investigation of outdoor air quality complaints, Stage II vapor recovery inspections, Major and minor source air quality inspections and review of air emission permit applications. <p>To reduce disposal of City-generated regulated waste by implementation of:</p> <ul style="list-style-type: none"> Recycling; Waste minimization procedures; Use of less toxic chemicals. 			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Air pollution complaints investigated with 24 hour response/ percent investigated	132/100%	150/100%	140/100%
Stage II inspections	273	300	310
Major & Minor Source inspections	124	110	125
Pounds of City-generated waste sent for disposal	190,000 lbs.	180,000 lbs.	176,000 lbs.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ENVIRONMENTAL MAN- AGEMENT DIVISION</u>								
0521000	ENVIRONMENTAL MAN- AGEMENT ADMIN	\$ 348,773	\$ 492,465	\$ 386,241	\$ 386,241	4.00	6.00	6.00	6.00
0521010	GIS	0	105,049	121,162	121,162	0.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 348,773</u>	<u>\$ 597,514</u>	<u>\$ 507,403</u>	<u>\$ 507,403</u>	<u>4.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>COMPLIANCE</u>								
0521520	COMPLIANCE	\$ 221,170	\$ 157,540	\$ 195,246	\$ 195,246	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 221,170</u>	<u>\$ 157,540</u>	<u>\$ 195,246</u>	<u>\$ 195,246</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	<u>WATER QUALITY DIVI- SION</u>								
0522000	WATER QUALITY	\$ 428,336	\$ 380,602	\$ 376,282	\$ 376,282	9.00	5.00	4.00	4.00
	Sub-Total	<u>\$ 428,336</u>	<u>\$ 380,602</u>	<u>\$ 376,282</u>	<u>\$ 376,282</u>	<u>9.00</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>AIR QUALITY DIVISION</u>								
0523000	AIR QUALITY	\$ 177,964	\$ 199,516	\$ 238,998	\$ 238,998	4.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 177,964</u>	<u>\$ 199,516</u>	<u>\$ 238,998</u>	<u>\$ 238,998</u>	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
	TOTAL	\$ 1,176,243	\$ 1,335,172	\$ 1,317,929	\$ 1,317,929	19.00	20.00	19.00	19.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
FINANCE

FUND/CENTER
GG01/0131010:0139010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Finance Department has general responsibility for the financial administration of the City. These duties are performed by the following divisions: Administration, Accounting, Purchasing, Treasury Administration, Financial Systems Administration, Records and Information Management, and Risk Management.

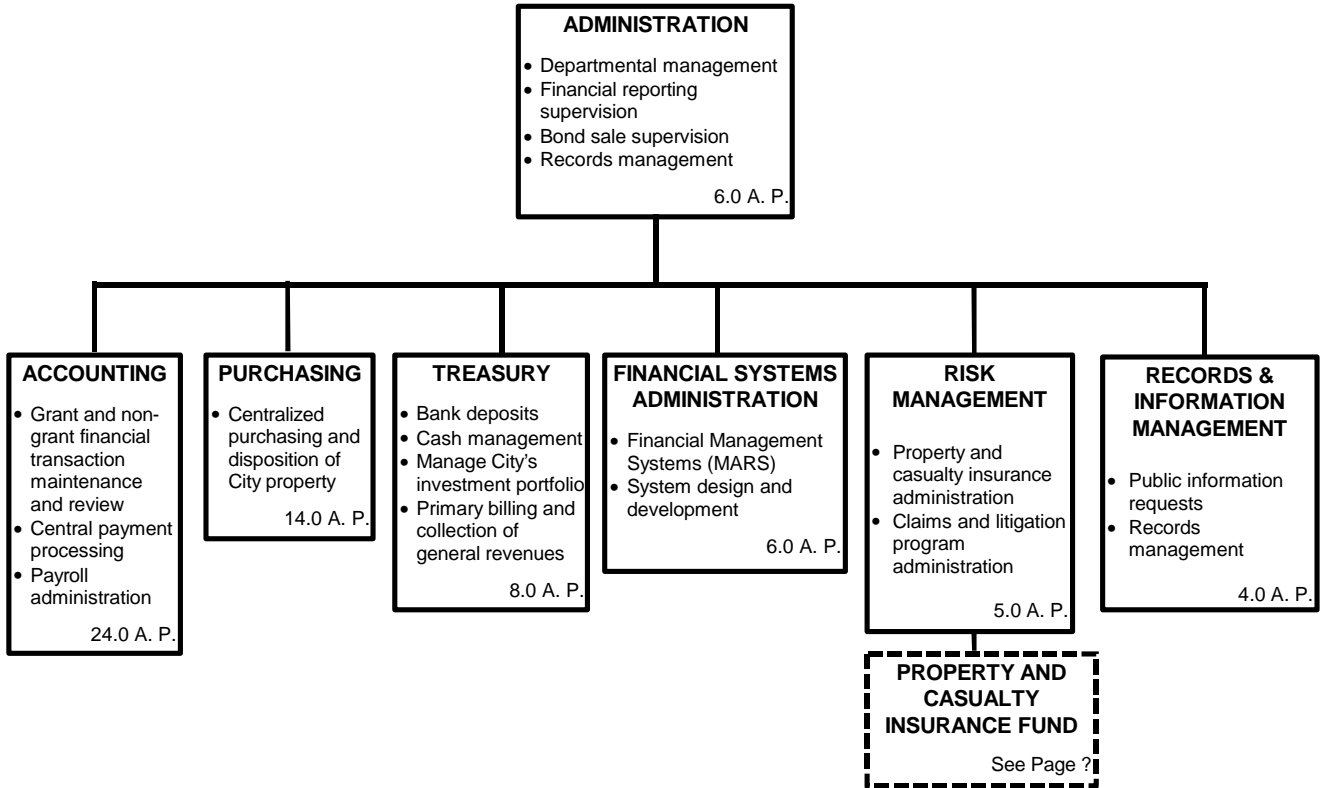
The Administration Division is responsible for providing overall planning and control to the other elements of the department. It also supervises the sale of municipal bonds and the preparation of the City's financial reports. The Accounting Division maintains the general ledger, payroll, accounts payable, grant accounting, Fixed Assets Inventory Tracking System (FATS), and certain accounts receivable for the City in an accounting system conforming to City Charter requirements and to established municipal accounting principles.

The Purchasing Division provides centralized purchasing for all City departments and disposes of obsolete or surplus materials/equipment and confiscated property. The Treasury Division manages the City's investment portfolio and is responsible for primary billing, collection of general revenue, bank deposits, and cash management.

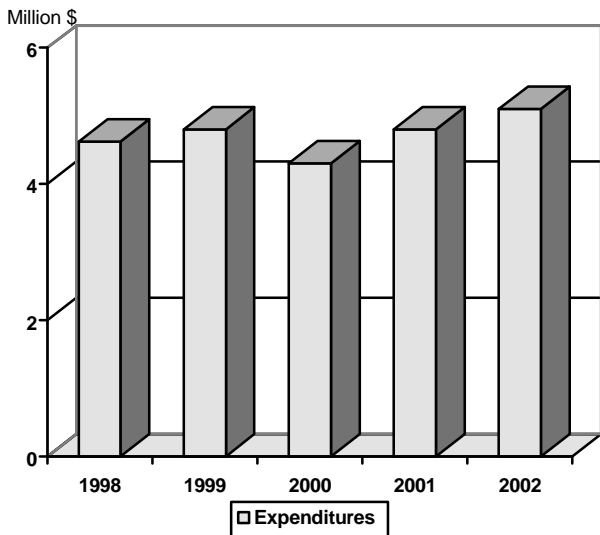
The Financial System Administration Division is responsible for the ongoing maintenance of the financial management system. The Records & Information Management Division is responsible for citywide records storage inventory and control, as well as in responding to public information requests. For FY2001-02, certain sections of the Risk Management Department have been merged into the Finance Department. The newly created Risk Management Division of the Finance Department is responsible for the property and casualty insurance program and the liability insurance program.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 2,773,569	\$ 3,056,975	\$ 3,290,415	\$ 3,290,415
Supplies	94,221	76,338	75,481	75,481
Contractual	1,755,615	1,846,688	1,780,246	1,780,246
Capital Outlay	55,770	0	0	0
Total Expenditures	\$ 4,679,175	\$ 4,980,001	\$ 5,146,142	\$ 5,146,142
Authorized Positions	60.00	60.00	63.00	63.00

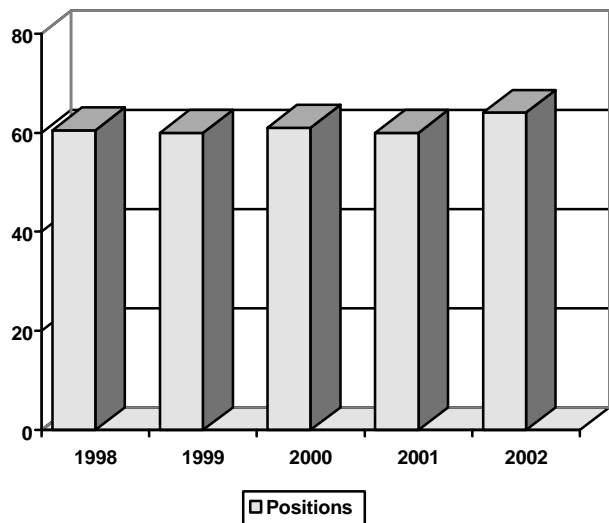
FINANCE – 64.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: FINANCE	FUND/CENTER GG01/0131010:0139010
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$4,980,001	A.P.	60.00
2001-02 ADOPTED:	\$5,146,142	A.P.	63.00

A) The adopted budget increases by \$123,485 as a result of the net increase of three authorized positions due to reorganizations. The net increase of the three authorized positions includes transferring out of three Intergovernmental Affairs and Grant Management positions, adding five authorized positions for a new Risk Management Division, and adding one authorized position for the Records and Information Management Division.

B) The adopted budget decreases by (\$89,812) for Information Technology Solutions Department charges.

C) The adopted budget increases by \$76,393 for salary increases due to the implementation of a new compensation plan.

D) The adopted budget increases by \$38,672 for contributions to employee retirement.

E) The adopted budget increases by \$35,551 for telephone basic line charges.

F) The adopted budget decreases by (\$29,266) for scheduled temporaries.

G) The adopted budget increases by \$27,686 for leased computers.

H) The adopted budget decreases by (\$25,850) for travel expenses due to the transfer of Intergovernmental Affairs and Grants Management Division from Finance to the City Manager's Office.

POLICY ISSUES

DEPARTMENT:

FINANCE

FINANCIAL SUPPORT FOR HOTELS

The development of the Convention Center Headquarters Hotel and the proposed T&P Hotel will likely require various types of financial support from the City, including, but not limited to, tax abatement, tax-exempt bonds, and direct subsidies. As economic analysis studies are completed, the City Council will be asked to determine what type of financial support will be made available to hotel developers.

DELINQUENT TAX COLLECTION ATTORNEY

The contract for the collection of delinquent property taxes expires at the end of Fiscal Year 2001. Upon a recommendation from the Law Department and the Finance Department, the City Council will have to determine the best qualified firm(s) to perform the legal collection of delinquent taxes and other miscellaneous revenues.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **FINANCE**

DEPARTMENT PURPOSE

To administer the financial activities of the City, including the collection, investment, accounting, disbursement, and reporting of City funds. Also included are the centralized purchasing, debt management, and records management functions. The claims and insurance function transfers from the Risk Management Department as of October 1, 2001.

FY2001-02 DEPARTMENTAL OBJECTIVES

To issue General Obligation Bonds and Commercial Paper Notes, as required, in support of the 1998 CIP and other capital projects, and to issue debt as required by Water and Sewer Enterprise Fund.

To complete the FY2001-02 CAFR (including the A-133 Grants Report) and present to the City Council by the first Council meeting in February, 2002.

To coordinate responses to public requests for information.

To continue conducting functional analysis Citywide and create or update records control schedules.

To increase Citywide use of procurement cards for purchases under \$3,000.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Long-Term Bond sales completed	4	3	3
Completion days for CAFR after closing	208	143	142
Public information requests handled	548	1,200	1,600
Functional analysis/retention scheduling	2 departments	4 departments	4 departments
Procurement card transactions	19,875	21,863	56,863

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>FINANCE ADMINISTRATION</u>								
0131010	FINANCE ADMINISTRATION	\$ 1,738,790	\$ 2,100,627	\$ 1,821,167	\$ 1,821,167	5.00	6.00	3.00	3.00
	Sub-Total	\$ 1,738,790	\$ 2,100,627	\$ 1,821,167	\$ 1,821,167	5.00	6.00	3.00	3.00
	<u>ACCOUNTING DIVISION</u>								
0132010	GENERAL LEDGER	\$ 1,113,886	\$ 1,092,255	\$ 1,135,635	\$ 1,135,635	25.00	23.00	23.00	23.00
	Sub-Total	\$ 1,113,886	\$ 1,092,255	\$ 1,135,635	\$ 1,135,635	25.00	23.00	23.00	23.00
	<u>PURCHASING DIVISION</u>								
0133000	PURCHASING DIVISION	\$ 691,811	\$ 607,117	\$ 691,693	\$ 691,693	14.00	14.00	14.00	14.00
	Sub-Total	\$ 691,811	\$ 607,117	\$ 691,693	\$ 691,693	14.00	14.00	14.00	14.00
	<u>CASH MANAGEMENT</u>								
0134010	TREASURY ADMINISTRATION	\$ 538,965	\$ 513,925	\$ 572,439	\$ 572,439	8.00	8.00	8.00	8.00
0134020	REVENUE COLLECTION	21	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 538,986	\$ 513,925	\$ 572,439	\$ 572,439	8.00	8.00	8.00	8.00
	<u>FINANCIAL SYSTEMS ADMINISTRATION</u>								

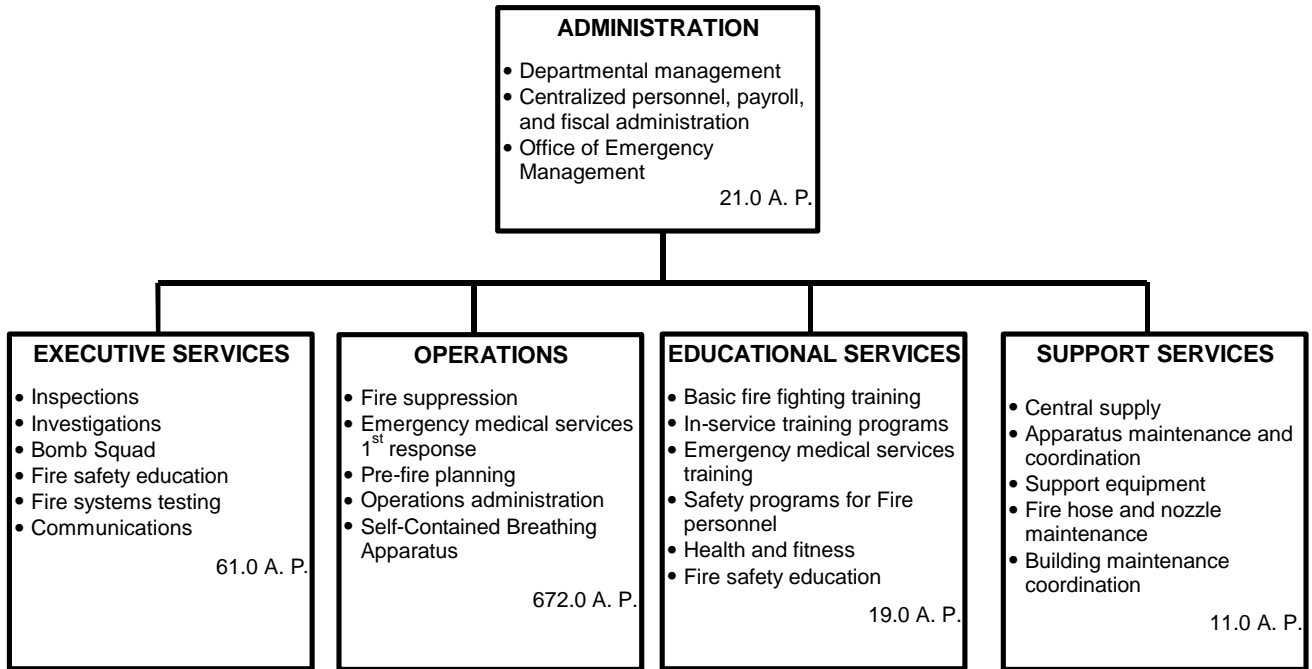
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0135010	FINANCIAL SYSTEM ADMINISTRATION	\$ 362,001	\$ 339,014	\$ 408,940	\$ 408,940	5.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 362,001</u>	<u>\$ 339,014</u>	<u>\$ 408,940</u>	<u>\$ 408,940</u>	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>IAGM</u>								
0137010	IAGM	\$ 233,701	\$ 327,063	\$ 0	\$ 0	3.00	3.00	0.00	0.00
	Sub-Total	<u>\$ 233,701</u>	<u>\$ 327,063</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>RECORDS MANAGE- MENT</u>								
0138010	RECORDS & INFORMA- TION MANAGEMENT	\$ 0	\$ 0	\$ 210,951	\$ 210,951	0.00	0.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 210,951</u>	<u>\$ 210,951</u>	<u>0.00</u>	<u>0.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>INSURANCE</u>								
0139010	RISK MANAGEMENT	\$ 0	\$ 0	\$ 305,317	\$ 305,317	0.00	0.00	5.00	5.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 305,317</u>	<u>\$ 305,317</u>	<u>0.00</u>	<u>0.00</u>	<u>5.00</u>	<u>5.00</u>
	TOTAL	\$ 4,679,175	\$ 4,980,001	\$ 5,146,142	\$ 5,146,142	60.00	60.00	63.00	63.00

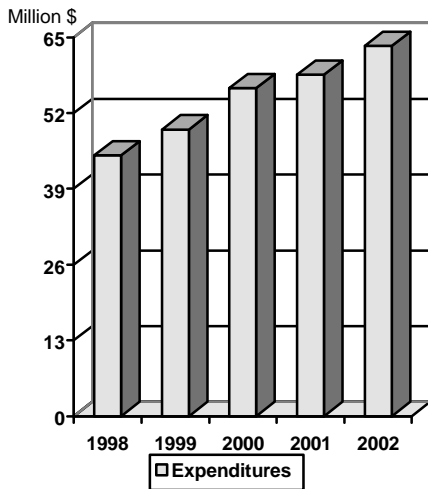
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
FIRE	GG01/0361000:0368000			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Fire Department provides:</p> <ul style="list-style-type: none"> A. Protection of life and property from fire B. First response for emergency medical service C. Programs of fire safety and prevention D. Arson and fire cause investigations E. The dispatching of fire apparatus and personnel to fire scenes and other emergencies <p>Additionally, the department is responsible for the development and implementation of plans for the protection of life and property, thereby minimizing the effects of a potential disaster.</p>				
Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 49,933,069	\$ 52,946,761	\$ 57,309,403	\$ 57,402,655
Supplies	1,968,939	1,684,638	2,166,515	2,168,023
Contractual	4,256,967	3,897,155	3,653,668	3,583,968
Capital Outlay	187,923	40,001	378,500	378,500
Total Expenditures	\$ 56,346,898	\$ 58,568,555	\$ 63,508,086	\$ 63,533,146
Authorized Positions	763.00	782.00	783.00	784.00

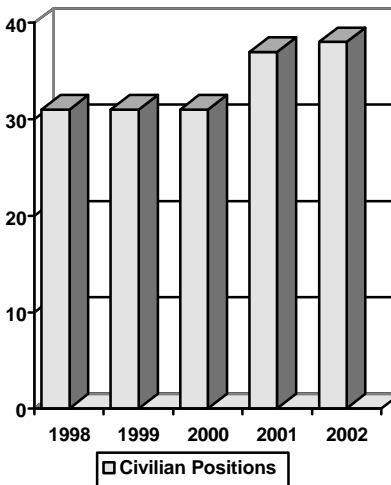
FIRE DEPARTMENT - 784.0 A. P.



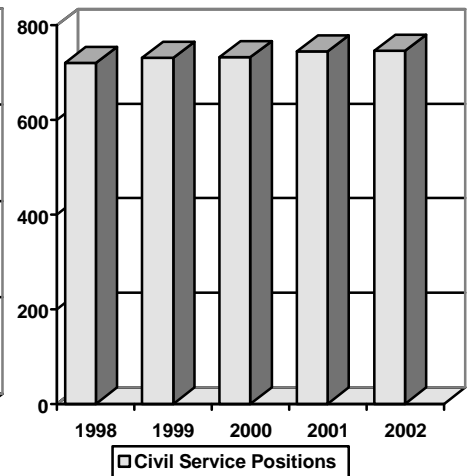
BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: FIRE	FUND/CENTER GG01/0361000:0368000		
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$58,568,555	A.P.	782.0
2001-02 ADOPTED:	\$63,533,146	A.P.	784.0
<p>A) The adopted budget increases by \$263,394 for the addition of 14 civil service employees who will staff Station 39 in Southwest Fort Worth. The funding is for four months of operations of the station, which is scheduled to open in June 2002.</p> <p>B) The adopted budget decreases by a net of (\$151,480) due to a change in the way that the department conducts fire plan reviews for commercial construction. A reduction of (\$300,000) to contract this service out is partially offset by an increase of \$148,520 to add two positions to conduct this work in-house.</p> <p>C) The adopted budget increases by \$72,460 for the addition of a Lieutenant position in Fire Prevention to regulate mobile fueling activities.</p> <p>D) The adopted budget increases by \$22,477 for one overage civilian administrative position that was created as part of an administrative reorganization in FY1999-00, but was not made permanent in FY2000-01 due to an oversight.</p> <p>E) The adopted budget increases by \$2,051,010 for anticipated civilian and civil service salary increases.</p> <p>F) The adopted budget increases by \$725,060 for projected cost increases associated with the City's group health insurance plan.</p> <p>G) The adopted budget increases by \$568,981 for anticipated cost increases related to workers' compensation claims.</p> <p>H) The adopted budget increases by \$557,925 for contributions to employee retirement due to increases in salaries.</p> <p>I) The adopted budget increases by \$338,500 for the purchase of replacement vehicles.</p> <p>J) The adopted budget decreases by (\$214,653) for budgeted salary savings. Of this, (\$13,600) is budgeted to account for a 5 percent cap to salary increases. The remaining (\$201,053) is due to anticipated savings from vacant positions throughout the year.</p> <p>K) The adopted budget increases by \$192,176 for FLSA overtime due to salary increases.</p> <p>L) The adopted budget increases by \$190,226 for civil service acting officer pay due to salary increases.</p> <p>M) The adopted budget increases by \$132,013 due to rate increases imposed by the Information Technology Solutions Department for costs of technology support.</p>			

POLICY ISSUES

DEPARTMENT:

FIRE DEPARTMENT

FUTURE FIRE STATIONS

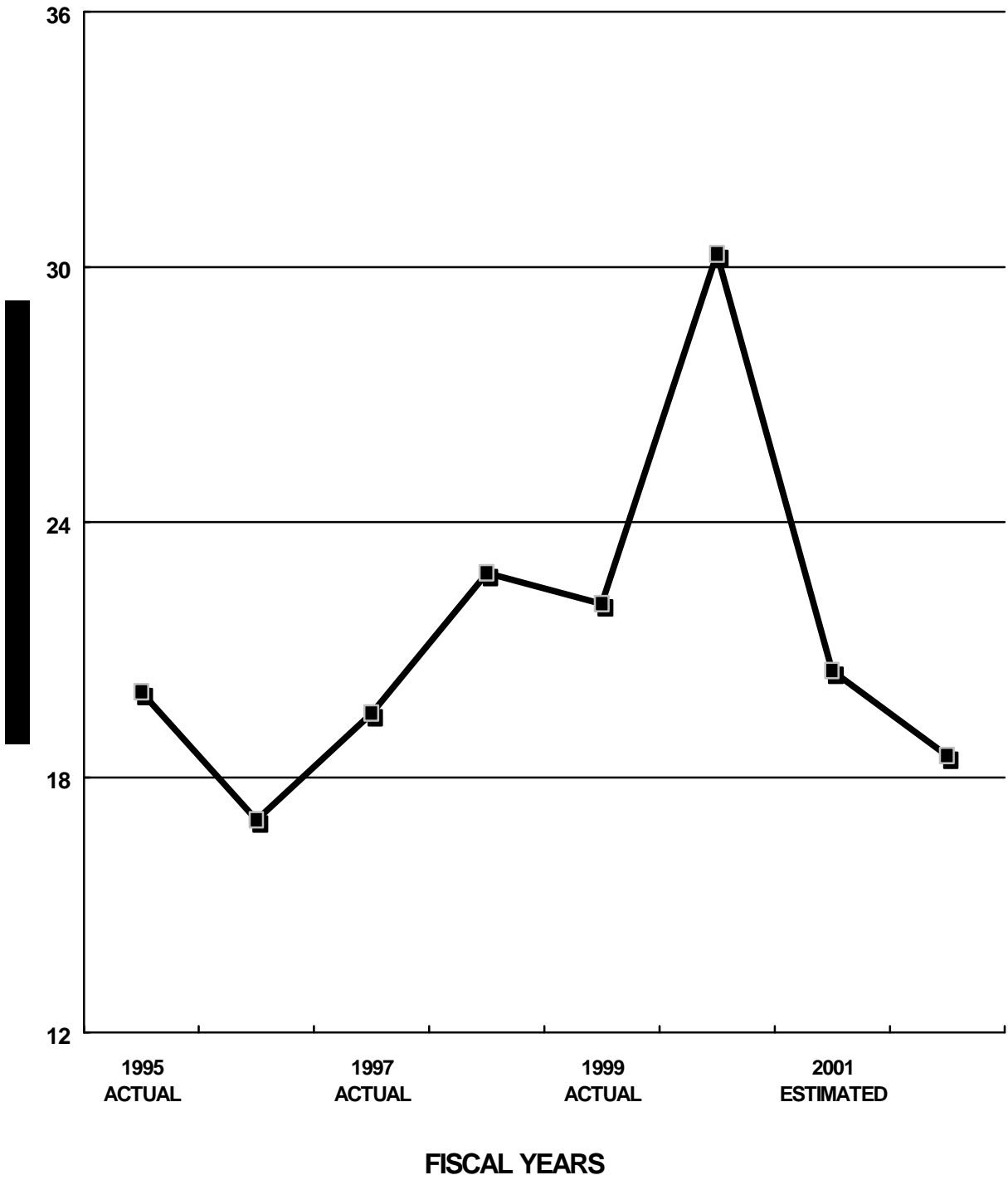
Fire Station 38 in far north Fort Worth is scheduled to become operational in 2004. The operational budget, including staffing for the station will need to be developed. In addition, based on new City annexation policies, the anticipated growth in the northwest and the City's extraterritorial jurisdiction (ETJ) may require the addition of one or more new fire stations.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
FIRE			
DEPARTMENT PURPOSE			
<p>To provide a safe community and enhanced economy by delivering the highest possible level of protection of life and property from fire and other emergencies that pose a danger to residents of Fort Worth.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To arrive on the scene of at least 71 percent of all fire, emergency medical services, and other emergency incidents in five minutes or less.</p>			
<p>To conduct 19,599 inspections, at a cost not to exceed the Bureau of Fire Prevention budget.</p>			
<p>To limit the total estimated fire loss in the City of Fort Worth to a figure not to exceed the 10-year average loss of \$18,500,000.</p>			
<p>To present more than 400 Fire Safety Education programs to a minimum of 400,000 children and community organization members, at a cost not to exceed the Fire Safety Education budget.</p>			
<p>To meet local, state, and federal training requirements, the Training Division will provide 51,000 hours of mandated training and complete 60,500 hours of specialized training (diversity, total quality, officer, and engineer training).</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Percent of responses under 5 minutes	71.21%	71%	71%
Number of inspections	15,877	18,689	19,599
Fire Loss	\$28,925,795	\$20,500,000	\$18,500,000
Fire Safety Education programs	415	400	430
Number of children and citizens reached	425,000	485,100	490,000
Number of mandated training hours	46,000	46,900	51,000
Number of specialized training hours	54,000	55,500	60,500

FIRE

Property Loss by Calendar Year



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>FIRE ADMINISTRATION</u>								
0361000	FIRE ADMINISTRATION	\$ 1,470,055	\$ 4,611,212	\$ 2,657,376	\$ 2,609,976	9.00	17.00	16.00	16.00
0361010	EMERGENCY MANAGEMENT	431,078	386,064	408,673	408,673	6.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 1,901,133</u>	<u>\$ 4,997,276</u>	<u>\$ 3,066,049</u>	<u>\$ 3,018,649</u>	<u>15.00</u>	<u>22.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>PREVENTION</u>								
0362000	PREVENTION	\$ 3,182,220	\$ 3,047,003	\$ 0	\$ 0	36.00	33.00	0.00	0.00
0362010	EXECUTIVE SERVICES	0	0	341,869	341,869	0.00	0.00	3.00	3.00
0362020	FIRE PREVENTION	0	0	2,034,648	2,107,108	0.00	0.00	22.00	23.00
0362030	FIRE INVESTIGATIONS	0	0	770,471	770,471	0.00	0.00	9.00	9.00
0362040	FIRE COMMUNICATIONS	1,807,365	1,740,735	2,059,395	2,059,395	25.00	26.00	26.00	26.00
	Sub-Total	<u>\$ 4,989,585</u>	<u>\$ 4,787,738</u>	<u>\$ 5,206,383</u>	<u>\$ 5,278,843</u>	<u>61.00</u>	<u>59.00</u>	<u>60.00</u>	<u>61.00</u>
	<u>OPERATIONS</u>								
0363500	OPERATIONS ADMINISTRATION	\$ 571,161	\$ 521,653	\$ 566,243	\$ 566,243	6.00	5.00	5.00	5.00
0363510	BATTALIONS	42,561,167	42,490,565	47,862,927	47,862,927	644.00	660.00	660.00	660.00
0363520	SCBA	667,293	797,352	881,466	881,466	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 43,799,621</u>	<u>\$ 43,809,570</u>	<u>\$ 49,310,636</u>	<u>\$ 49,310,636</u>	<u>657.00</u>	<u>672.00</u>	<u>672.00</u>	<u>672.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FIRE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SUPPORT SERVICES</u>								
0365500	VEHICLE SERVICES	\$ 2,517,690	\$ 1,901,460	\$ 2,370,732	\$ 2,370,732	8.00	6.00	6.00	6.00
0365510	SUPPLY	347,689	315,195	373,256	373,256	4.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 2,865,379</u>	<u>\$ 2,216,655</u>	<u>\$ 2,743,988</u>	<u>\$ 2,743,988</u>	<u>12.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>TRAINING</u>								
0368000	TRAINING	\$ 2,791,132	\$ 2,757,316	\$ 3,181,030	\$ 3,181,030	18.00	18.00	19.00	19.00
0368010	EMERGENCY MEDICAL SERVICES	48	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,791,180</u>	<u>\$ 2,757,316</u>	<u>\$ 3,181,030</u>	<u>\$ 3,181,030</u>	<u>18.00</u>	<u>18.00</u>	<u>19.00</u>	<u>19.00</u>
	TOTAL	\$ 56,346,898	\$ 58,568,555	\$ 63,508,086	\$ 63,533,146	763.00	782.00	783.00	784.00

**HOUSING DEPARTMENT
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2001 - MAY 31, 2001**

<u>FUNDING SOURCES:</u>	<u>Allocation This Period</u>	<u>Carry-Over Balance</u>	<u>Total Available</u>
GENERAL FUND	<u>\$64,210</u>	<u>\$0</u>	<u>\$64,210</u>
Sub-total General Fund	\$64,210	\$0	\$64,210
GRANT FUNDS			
Community Development Block Grant (CDBG) (6/1/1989 - until expended)	\$8,348,441	\$0	\$8,348,441
HOME Funds (5/18/1993 - 5/31/2004)	7,296,050	471,595	7,767,645
Weatherization Assistance Program (WAP) (4/1/2000 - 3/31/2001)	369,000	0	369,000
Sub-Total Grant Funding	\$16,013,491	\$471,595	\$16,485,086
OTHER FUNDING SOURCES			
Housing Finance Corporation (HFC)	\$578,124	\$908,654	\$1,486,778
Rental Rehab Program Funding	691,232	446,939	1,138,171
Radisson Parking Revenues	141,790	0	141,790
Private Funding (CHC)	<u>2,997</u>	<u>0</u>	<u>2,997</u>
Sub-Total Other Funding Sources	\$1,414,143	\$1,355,593	\$2,769,736
TOTAL ALL FUNDING SOURCES	\$17,491,844	\$1,827,188	\$19,319,032
<u>EXPENDITURES:</u>			
Administrative Resources			
Personal	\$2,393,512		
Supplies	50,946		
Contractual	549,422		
Capital	<u>35,500</u>		
Sub-Total Other Funding Sources	\$3,029,380		
Program Resources	<u>\$14,460,677</u>		
TOTAL EXPENDITURES	\$17,490,057		
APPROVED POSITIONS	48		

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
HOUSING

FUND/CENTER
GG01/0051010:0053010

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Housing Department's mission is to develop and administer programs that preserve and expand the City's supply of decent, safe, and affordable housing, as well as stimulating neighborhood revitalization. These activities are funded by federal, state, and local sources. Program services include acquisition, rehabilitation, new construction, emergency repair, weatherization, exterior paint program, housing counseling, funding for special needs housing, and capacity building for non-profits and other development activities.

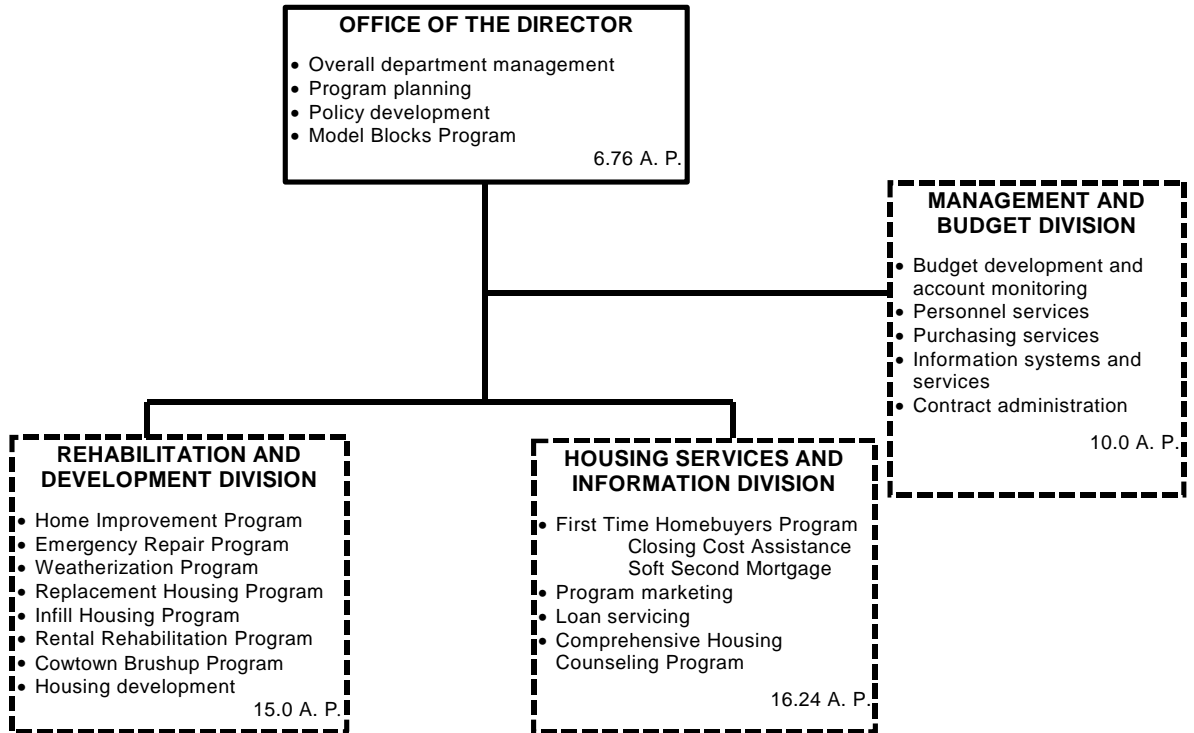
These program activities are combined with the Model Blocks and Neighborhood Empowerment Zone (NEZ) area programs to help revitalize central city neighborhoods. These programs concentrate City activities and resources in selected neighborhoods to have a visible impact. The structure is designed to organize and empower neighborhoods so they may effectively identify issues and work toward solutions, promote public-private partnerships in the revitalization process, and offer integrated services to address the needs of individual neighborhoods. In addition to home repair activities, the program provides funding for infrastructure improvements, economic development, and social services.

Eleven Model Blocks Projects are underway: Historic Near Southeast, Jennings/May/Saint Louis (JMSL), Como, Near Northside, Fairmount, Polytechnic Heights, United Riverside, Mitchell Boulevard, Far Greater Northside, Greenway, and Worth Heights.

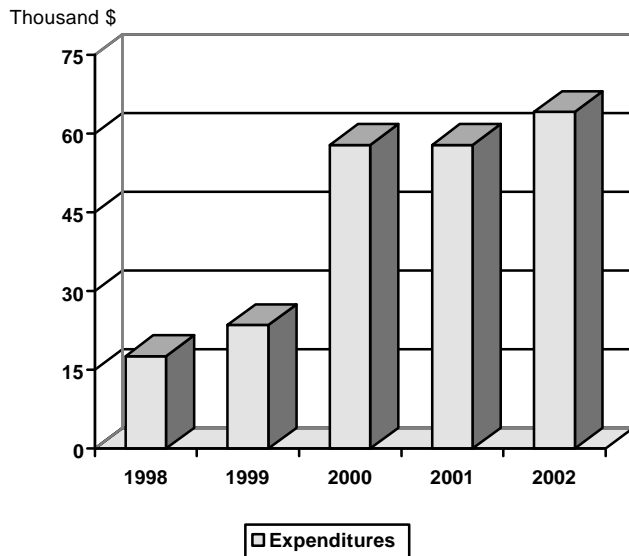
A pilot Neighborhood Empowerment Zone area has been designated in the Stop Six area of the City, and the residents are planning their improvement strategy. Improvement activities should begin during the 2001-02 program year.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 34,346	\$ 31,303	\$ 33,814	\$ 33,814
Supplies	1,815	790	790	790
Contractual	21,255	25,706	29,606	29,606
Total Expenditures	\$ 57,416	\$ 57,799	\$ 64,210	\$ 64,210
Authorized Positions	0.45	0.40	0.40	0.40

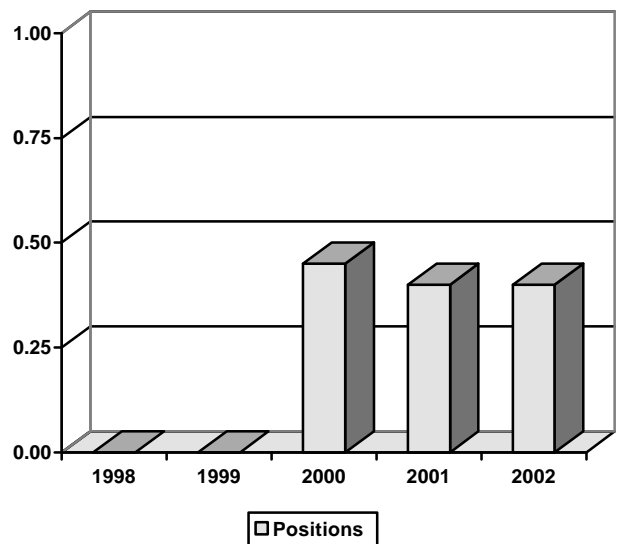
HOUSING – 48.00 A. P. GENERAL FUND .40 (GRANT FUNDS 47.60)



BUDGET
Changes in Resources



Authorized Positions
Changes in Strength



POLICY ISSUES

DEPARTMENT:

HOUSING

FEDERAL GRANT FUNDING

Fort Worth, like many other cities, will continue to be impacted by reduced federal grant funding. Such funding reductions lead to decreased housing program services, as well as lowered percentages of funds available for City programs' administrative and planning functions and sub-recipient nonprofit organizations.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
HOUSING

DEPARTMENT PURPOSE

To provide housing opportunities through acquisition, rehabilitation, new construction, rental, and other activities primarily for low and very low-income persons.

FY2001-02 DEPARTMENTAL OBJECTIVES

To assist approximately 49 low and very low-income homeowners with loans averaging \$38,000 to rehabilitate their homes to meet Federal Housing Quality Standards and all applicable local codes.

To assist approximately three low and very low-income homeowners with loans averaging \$58,000 for house replacement when the cost to repair their existing home is deemed economically unfeasible.

To construct approximately 50 houses for low and very low-income households for an average cost of \$75,000.

To provide emergency assistance to 120 low and very low-income households for an average cost of \$2,500 per unit, to make necessary repairs correcting serious health and safety hazards.

To provide weatherization services for 114 low-income homeowners and renters at an average cost of \$2,500.

To provide homebuyer's assistance (closing costs, downpayment assistance, and/or forgivable second mortgages) to 153 very low and low-income families at an average cost of \$12,121 to make homeownership affordable.

To provide housing counseling to 1,100 families throughout Tarrant County with homeownership information, budget, credit, tenant and landlord rights, and mortgage delinquency.

To provide housing opportunities for 188 low and very low-income households by working with various non-profit organizations providing financing, rehabilitation, rental assistance, and other housing services.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of houses rehabilitated	20	76	49
Number of houses replaced	1	7	3
Number of houses constructed & closed	26	50	50
Number of emergency repairs	177	176	120
Number of units weatherized	146	120	114
Families provided homebuyer assistance	n/a	n/a	153
and/or closing cost assistance	262	87	see above
Number of families provided with Second mortgages	153	217	see above
Number of families counseled	1,581	1,500	1,100

**HOUSING DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

GRANT FUNDING

GENERAL INFORMATION:

The Community Development Block Grant (CDBG) is authorized by the Housing and Community Development Act of 1974, as amended. Its purpose is to develop viable urban communities by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and very low income. The U.S. Department of Housing and Urban Development (HUD) is the source agency for this funding.

The HOME program is designed to be a partnership among federal and local governments and those in the for-profit and non-profit sectors who build, own, manage, finance, or support low-income housing initiatives. The HOME program mandates the participation of non-profit developers, sponsors, and owners. HUD is the source agency for this funding. The City received its first allocation in FY1991-92. Local jurisdictions are required to provide matching funds.

The Rental Rehabilitation Block Grant (RRBG) provides low-interest loans to help owners finance the rehabilitation of either single- or multi-family rental property that is affordable to low-income families. HUD, which is the source agency for this funding, no longer provides RRBG funds. The program is currently operating with program income from loan repayments.

The Weatherization Assistance Program (WAP) services extremely low-income residents of Tarrant County, primarily the disabled and elderly. The source agency for funding is the Texas Department of Housing and Community Affairs. The Weatherization Program receives funding from three grants, two of which cover minor repairs to roofs, walls, ceilings, furnaces and air conditioners, attic insulation, weather-stripping, caulking, window and door repair or replacement. The third (enhanced) grant complements the weatherization services provided for in the first two grants. Funding for this program has declined significantly from previous levels.

The Comprehensive Housing Counseling Program (CHC) is an intensive counseling program that works in conjunction with the City's In-Fill Housing Development program. The City of Fort Worth Housing Department was certified by HUD as a Housing Counseling Agency on December 19, 1997. The components of the expanded Housing Counseling program include: community outreach and education; intake and screening; homeownership training and counseling services; referrals; follow-up visits to potential homebuyers; and pre-purchase, pre-occupancy, post-occupancy and money management counseling. Other components include: short-term credit repair and mortgage-default counseling; rental counseling for tenants and landlords; and home improvement counseling. The CHC program is required for all first-time homebuyers.

STATUS OF FUNDING

	1999-00	2000-01	2001-02
Balance Carried Forward	\$11,949,469	\$11,655,324	\$8,405,570
New Funds	8,454,228	7,447,487	8,079,516
Expenditures/Commitments	<u>(8,748,373)</u>	<u>(10,697,241)</u>	<u>(16,013,491)</u>
Balance Remaining	\$11,655,324	\$8,405,570	\$471,595
Approved Positions	46.67	45.0	46.0

**HOUSING DEPARTMENT
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

The Fort Worth Housing Finance Corporation (FWHFC) was initially established to issue mortgage revenue bonds to provide first-time homebuyer loan funds. The funds are generated by the sale of mortgage revenue bonds. The Fort Worth City Council functions as the FWHFC's board of directors. Over time, the FWHFC has accumulated a fund balance of approximately \$5,000,000 dedicated to housing activities. The fund was accumulated through the refinancing of an earlier bond issue. Currently, only the interest from the fund is used for housing activities. The interest proceeds can be used for any housing activities approved by the FWHFC. This interest income has been an important source of matching funds for federal grants. Additionally, \$194,116 will be utilized this fiscal year for new single-family housing construction and \$147,553 for a land banking program.

Rental Rehabilitation Program Income (RRPI) is derived from the repayment of low interest loans that were provided to single or multi-family rental property owners through the Rental Rehabilitation Block Grant (RRBG) program. HUD, the original funding source, no longer provides RRBG funds. Currently, the funds are used for any housing activities approved by FWHFC. This fiscal year, \$446,939 will be utilized for new single-family housing construction.

Radisson parking revenue comes from an underground parking garage located across the street from the Radisson Hotel that was completed in September 1981. An Urban Development Action Grant (UDAG) from the U.S. Department of Housing and Urban Development funded the garage. The garage is currently under a 50-year lease to the owners of the Radisson Hotel. The hotel, which operates the parking garage, pays the City approximately \$84,450 in rent each year. This revenue can be used for any Community Development Block Grant-eligible activity. Traditionally, the Radisson revenue has been used for home improvement loans.

STATUS OF FUNDING

	1999-00	2000-01	2001-02
Balance Carried Forward	\$1,905,031	\$797,826	\$1,692,064
New Funds	455,000	953,339	1,077,672
Expenditures/Commitments	<u>(1,562,205)</u>	<u>(59,101)</u>	<u>(1,414,142)</u>
Balance Remaining	\$797,826	\$1,692,064	\$1,355,594
Approved Positions	n/a	n/a	n/a

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HOUSING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>HOUSING SERVICES</u>								
0050600	HOUSING SERVICES	\$ 0	\$ 0	\$ 3,900	\$ 3,900	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,900</u>	<u>\$ 3,900</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ADMINISTRATION</u>								
0051000	HOUSING ADMINISTRATION	\$ 28	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0051010	ADMINISTRATION	49,935	48,549	41,896	41,896	0.45	0.40	0.30	0.30
	Sub-Total	<u>\$ 49,963</u>	<u>\$ 48,549</u>	<u>\$ 41,896</u>	<u>\$ 41,896</u>	<u>0.45</u>	<u>0.40</u>	<u>0.30</u>	<u>0.30</u>
	<u>FINANCE & PROCESSING</u>								
0052010	ADMINISTRATION	\$ 2,068	\$ 4,600	\$ 13,764	\$ 13,764	0.00	0.00	0.10	0.10
	Sub-Total	<u>\$ 2,068</u>	<u>\$ 4,600</u>	<u>\$ 13,764</u>	<u>\$ 13,764</u>	<u>0.00</u>	<u>0.00</u>	<u>0.10</u>	<u>0.10</u>
	<u>CONSTRUCTION</u>								
0053010	ADMINISTRATION	\$ 5,385	\$ 4,650	\$ 4,650	\$ 4,650	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 5,385</u>	<u>\$ 4,650</u>	<u>\$ 4,650</u>	<u>\$ 4,650</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 57,416	\$ 57,799	\$ 64,210	\$ 64,210	0.45	0.40	0.40	0.40

**HUMAN RELATIONS COMMISSION
BUDGET OVERVIEW
FOR THE PERIOD
JUNE 1, 2001 - MAY 31, 2002**

<u>GENERAL FUND:</u>	\$329,443
<u>GRANT FUNDS:</u>	
Community Development Block Grant (CDBG)	\$18,133
U.S. Department of Housing and Urban Development (HUD)	100,000
Equal Employment Opportunity Commission (EEOC)	<u>153,250</u>
TOTAL GRANT FUNDS:	\$271,383
TOTAL ALL FUNDING SOURCES:	\$600,826
TOTAL APPROVED POSITIONS:	11.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

HUMAN RELATIONS COMMISSION

FUND/CENTER

GG01/0071000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Human Relations Commission is responsible for resolving charges filed under the City's anti-discrimination ordinance; monitoring the fair employment practices of companies doing business within the City; and providing community relations programs, information and referral services, police and neighborhood information sessions, and housing opportunity services.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 205,830	\$ 261,800	\$ 279,036	\$ 279,036
Supplies	3,846	3,850	3,450	3,450
Contractual	48,765	40,376	46,957	46,957
Total Expenditures	\$ 258,441	\$ 306,026	\$ 329,443	\$ 329,443
Authorized Positions	3.75	4.00	4.25	4.25

HUMAN RELATIONS COMMISSION - 11.00 A. P.

GENERAL FUND 4.25
(GRANT FUNDS 6.75)

HUMAN RELATIONS

- Alleged discrimination complaint investigation resolution
- Community relations programs
- Community communications and linkage

4.25 A. P.

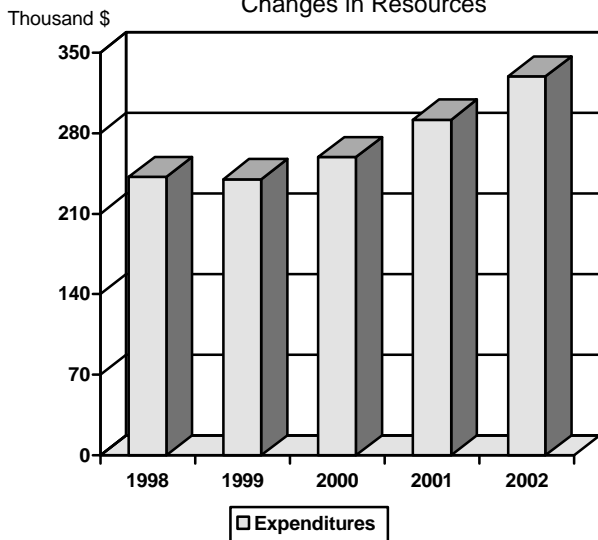
• Fair Housing complaints within the City of Fort Worth, Tarrant County, and Arlington

• Information, referral and education programs

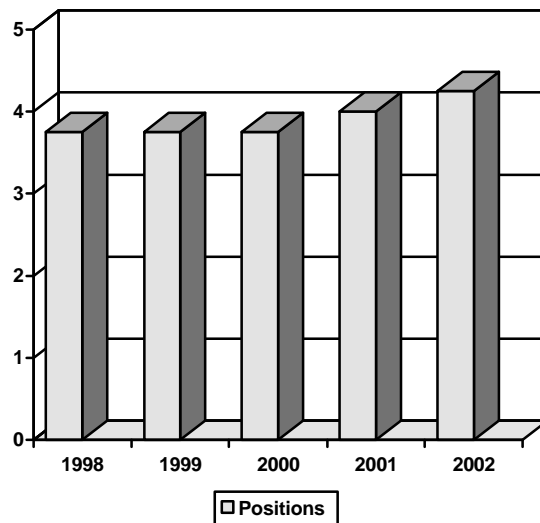
• Investigation and conciliation of discrimination complaints in employment-related matters

6.75 A. P.

BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



POLICY ISSUES

DEPARTMENT:

HUMAN RELATIONS COMMISSION

FUNDING OPTIONS

The Commission is experiencing fluctuations in federal funding from sources such as the Equal Employment Opportunity Commission (EEOC) and the U.S. Department of Housing and Urban Development (HUD). Currently, the Department is operating on funds from special initiatives; however, alternative-funding sources must be identified to ensure continued service levels and quality.

EDUCATION AND MEDIATION

The Department is fully developing the educational and mediation aspects of its mission. However, if the Department is to continue offering acceptable levels of such services without negatively impacting another of its core activities, namely discrimination complaint investigations, there would be a need to increase the investigative staff.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **HUMAN RELATIONS COMMISSION**

DEPARTMENT PURPOSE

To provide quality, objective enforcement of the City's anti-discrimination ordinances for all citizens of Fort Worth. To ensure citizens of Fort Worth equal enjoyment of all rights, privileges, freedoms, and equal opportunity to pursue their respective aspirations; to enjoy the benefits of their individual labors, and to equally share in the common benefits of society without regard to race, sex, age, religion, color, national origin, disability, or sexual orientation; and in matters related to housing and familial status.

FY2001-02 DEPARTMENTAL OBJECTIVES

To enforce the Civil Rights Act of 1964, as amended, the Texas Commission on Human Rights Act, as amended, and the City of Fort Worth Ordinance #7278, as amended, in cases of alleged employment discrimination by investigating a minimum of 300 such charges, and to defer a minimum of 125 charges of employment discrimination to Equal Employment Opportunity Commission (for reasons of non-jurisdiction).

To enforce the City of Fort Worth's Fair Housing Ordinance by investigating a minimum of 55 complaints of housing discrimination.

To investigate and resolve a minimum of five charges of discrimination in places of public accommodation.

To make 5,500 contacts with the public by educating the community, the Commission, the City Council and staff regarding rights and responsibilities under the Equal Employment Opportunity Commission (EEOC) and Fair Housing laws by conducting a minimum of five presentations and seminars, and providing voluntary assistance to a minimum of 20 private companies, public agencies, or citizen groups during the fiscal year.

To maintain the current level of technical assistance provided to the public.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Employment cases completed	289	300	300
Number of cases deferred to EEOC	190	125	125
Housing cases completed	45	55	55
Public Accommodation Cases resolved	5	5	5
Number of contacts made with the public	5,437	5,500	5,500
Citizens provided technical assistance	707	600	600

**HUMAN RELATIONS COMMISSION
DEPARTMENTAL BUDGET SUMMARY**

OTHER FUNDING

GENERAL INFORMATION:

Community Development Block Grant (CDBG) funding allows the department to provide comprehensive informational services to Fort Worth citizens on housing-related matters, particularly fair housing laws.

The U.S. Department of Housing and Urban Development (HUD) Cooperative Agreement provides for payment of the investigation and resolution of fair housing complaints (in the amount of \$1,800 per investigation), staff training in HUD investigative procedures, and outreach efforts to educate the community on fair housing laws.

The Equal Employment Opportunity Commission (EEOC) pays the department \$500 per case up to the contracted number of cases accepted and \$50 per deferred in-take, as specified in the contract. EEOC cases are processed in accordance with the legislative authority granted under the Civil Rights Act of 1964 and the City of Fort Worth Ordinance No. 7278, as amended. The Human Relations Commission (HRC) only investigates cases within the jurisdictional city limits of Fort Worth.

STATUS OF FUNDING

	1999-00	2000-01	2001-02
New Funds	\$781,522	\$785,123	371,383
Expenditures/Commitments	781,552	785,123	371,383
Balance	\$0	\$0	\$0
Approved Positions	6.25	6.00	5.75

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RELATIONS COMMISSION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0071000	<u>HUMAN RELATIONS COMMISSION</u> HUMAN RELATIONS COMMISSION	\$ 258,441	\$ 306,026	\$ 329,443	\$ 329,443	3.75	4.00	4.25	4.25
	Sub-Total	<u>\$ 258,441</u>	<u>\$ 306,026</u>	<u>\$ 329,443</u>	<u>\$ 329,443</u>	<u>3.75</u>	<u>4.00</u>	<u>4.25</u>	<u>4.25</u>
	TOTAL	\$ 258,441	\$ 306,026	\$ 329,443	\$ 329,443	3.75	4.00	4.25	4.25

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

HUMAN RESOURCES

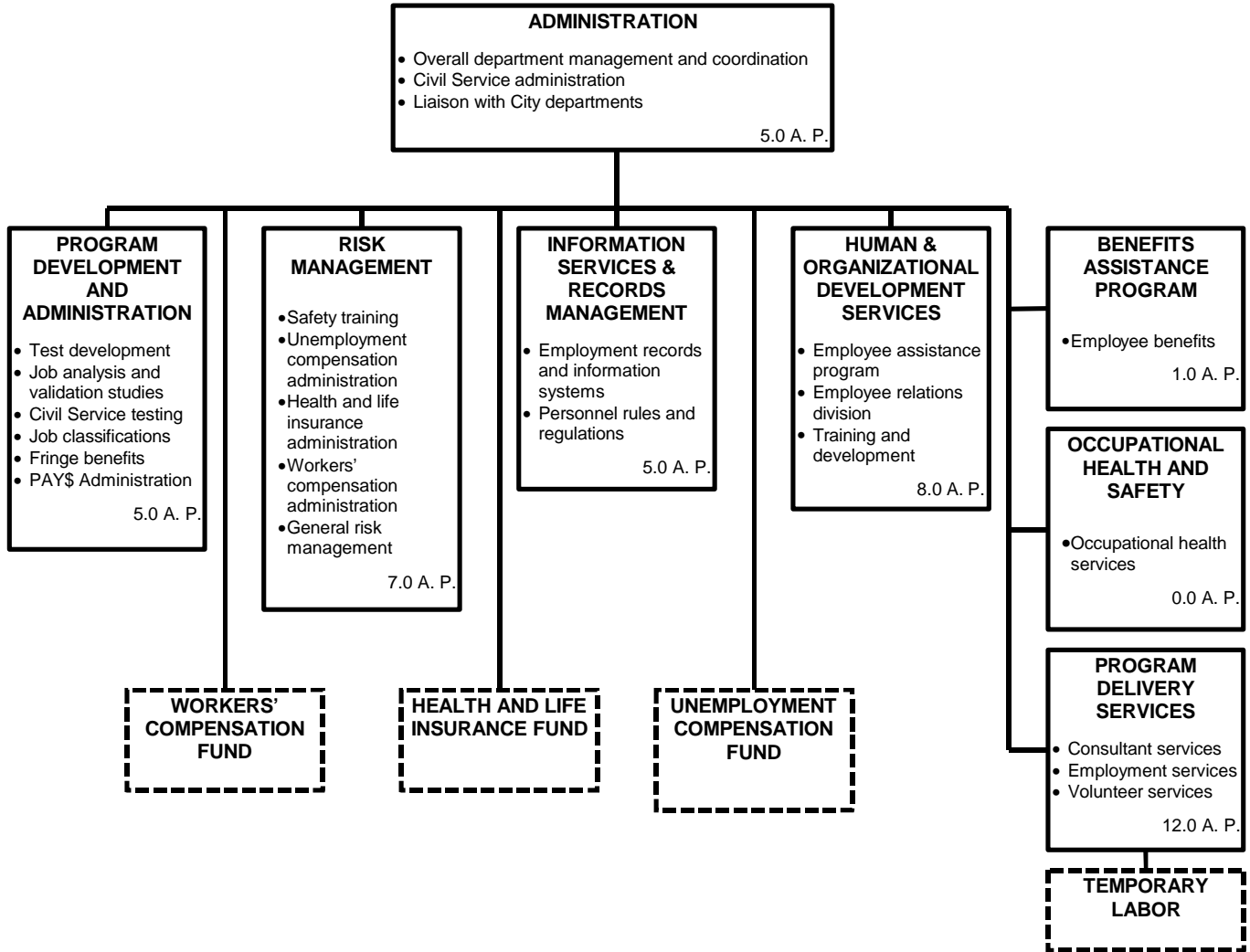
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

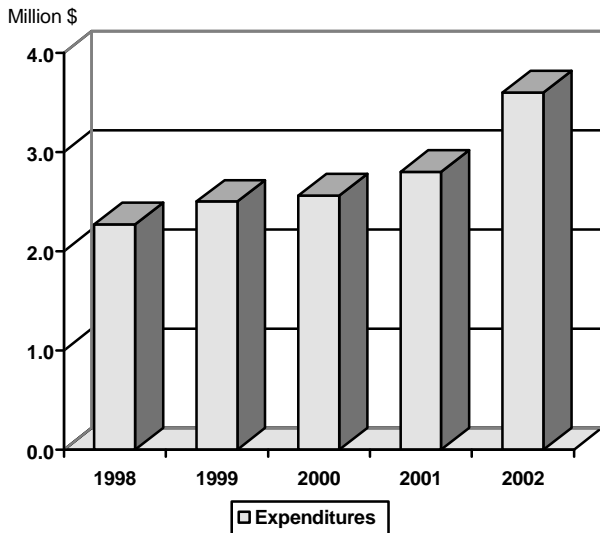
For FY2001-02, certain sections of the Risk Management Department have been merged into the Human Resources Department (HR). Therefore, in addition to administering the City's compensation and fringe benefits program, preparing and revising job classifications, and maintaining employee records, Human Resources will also administer the Workers' Compensation, Health and Life, and Unemployment Compensation Funds and functions. Other departmental functions include recruitment of qualified applicants, particularly minority candidates, for all City positions; development and administration of valid employment selection instruments; evaluation and referral of qualified applicants to departments; training needs assessment; management and employee development opportunities orchestration; City Affirmative Action / Equal Employment Opportunity Commission program and grievance appeal process monitoring; interpretation of, and employee counseling regarding, the City's personnel rules and regulations; provision of personnel policy revision recommendations to the City Manager; counseling for, and referral of, employees with substance abuse or other personal problems; development and implementation of the City's Critical Incident Stress Management program; and implementation of a Strategic Partners program, serving volunteers, community organizations, and employees.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 2,089,597	\$ 2,318,545	\$ 2,674,662	\$ 2,674,662
Supplies	44,738	41,650	57,969	57,969
Contractual	437,572	588,236	899,612	899,612
Capital Outlay	0	0	0	0
Total Expenditures	\$ 2,571,907	\$ 2,948,431	\$ 3,632,243	\$ 3,632,243
Authorized Positions	35.00	35.00	43.00	43.00

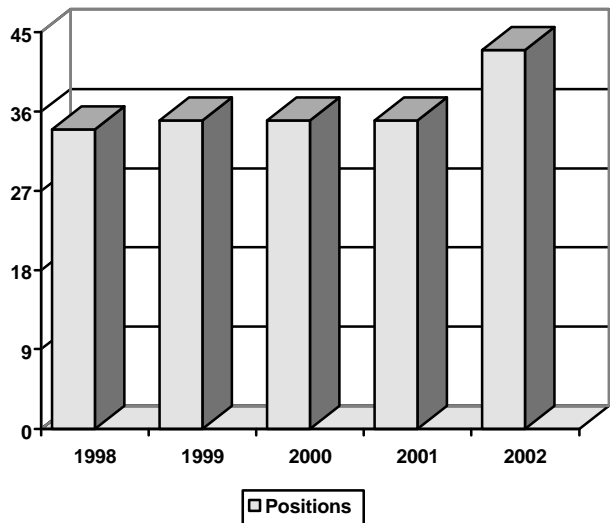
HUMAN RESOURCES - 43.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: HUMAN RESOURCES	FUND/CENTER GG01/141000:0144000
---------------------------------------	-------------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	2,948,431	A.P.	35.00
2001-02 ADOPTED:	3,632,243	A.P.	43.00

- A) The adopted budget increases by \$333,768 for salaries to transfer eight Risk Management authorized positions to the Human Resources Department in FY2001-02, due to the elimination of Risk Management as its own department.
- B) The adopted budget increases by \$190,600 primarily due to the transfer of costs for the Concentra Occupational Health contract from the Risk Management Department to Human Resources.
- C) The adopted budget decreases by (\$79,217) for scheduled temporaries due to transfer of the Cadet Program to the Police and Fire departments, as well as reduced year two monies budgeted for the Critical Incident Stress Management (CISM) Program approved for FY2000-01.
- D) The adopted budget increases by \$73,887 for salary increases.
- E) The adopted budget increases by \$63,958 for retirement because of salary increases and staff additions.
- F) The adopted budget increases by \$60,250 for IT Solutions Department services due to the transfer of costs for annual Genesys payroll system maintenance from the IT Soutions Department to Human Resources.
- G) The adopted budget decreases by (\$60,054) for budgeted salary savings to achieve salary cap savings.
- H) The adopted budget increases by \$44,549 for computer leases per the IT Solutions Department's schedule of rates and charges for FY2001-02.
- I) The adopted budget increases by \$26,494 for basic telephone per the IT Solutions Department's schedule of rates and charges for FY2001-02.
- J) The adopted budget decreases by (\$23,304) for advertising based on historical expenditure patterns.
- K) The adopted budget increases by \$13,976 for workers' compensation costs per the Risk Management Department.

POLICY ISSUES

DEPARTMENT:

HUMAN RESOURCES

MEET AND CONFER CIVIL SERVICE MEETINGS

Current state law allows cities with a population of 460,000 or more to conduct "meet and confer" discussions with Fire and Police associations. Legal and labor negotiation expertise in the Fire, Police, Law, and Human Resources departments will have to be further developed. Additional staff may also be necessary to ensure that the City has the required expertise.

FEDERAL LEGISLATIVE INITIATIVES THAT IMPACT CITY MEDICAL BENEFITS

Effective October 1, 2001, the City will be self-insured for its medical benefits. Given that fact, it will become increasingly important for the City to adopt a proactive stance regarding legislative issues tracking and participation in the policy-making process at the federal level.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HUMAN RESOURCES

DEPARTMENT PURPOSE

To provide quality human resource services in a fair, consistent, and timely manner within federal, state, and local guidelines. The department's operating philosophy includes promotion of a safe, stable, and secure work environment; encouragement of a workforce that respects individual dignity and values diversity; effective response to customers' needs; maintenance of professional and ethical work values; and enhancement of professional development opportunities for all employees.

FY2001-02 DEPARTMENTAL OBJECTIVES

To complete the average City hiring cycle within a five-week time period.

To encourage volunteerism in the City to maintain continued high levels of employee and department participation in volunteer activities.

To provide training for employees in support of organizational needs and values, as well as to provide opportunities for personal employee development.

To maintain an injury rate (IR) of not more than 5.75% per 100 employees working 40 hours per week for 50 weeks.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of weeks to complete City hiring process	6	5	5
Number of volunteer hours	373,382	400,000	400,000
Number of Management Forums	2	4	4
Number of employees receiving training	4,880	5,000	5,000
Percentage of workers' compensation Injury Incident Rate	5.75%	5.75%	5.75%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0141000	<u>PERSONNEL ADMINISTRATION</u> PERSONNEL ADMINISTRATION	\$ 2,571,907	\$ 2,948,431	\$ 2,990,710	\$ 2,990,710	35.00	35.00	36.00	36.00
	Sub-Total	<u>\$ 2,571,907</u>	<u>\$ 2,948,431</u>	<u>\$ 2,990,710</u>	<u>\$ 2,990,710</u>	<u>35.00</u>	<u>35.00</u>	<u>36.00</u>	<u>36.00</u>
0142000	<u>EMPLOYEE MEDICAL SERVICE</u> OCCUPATIONAL HEALTH CLINIC	\$ 0	\$ 0	\$ 186,018	\$ 186,018	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 186,018</u>	<u>\$ 186,018</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
0143000	<u>BENEFITS ASSISTANCE PROGRAM</u> BENEFITS ASSISTANCE PROGRAM	\$ 0	\$ 0	\$ 63,209	\$ 63,209	0.00	0.00	1.00	1.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 63,209</u>	<u>\$ 63,209</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>
0144000	<u>RISK MANAGEMENT</u> RISK MANAGEMENT	\$ 0	\$ 0	\$ 392,306	\$ 392,306	0.00	0.00	6.00	6.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 392,306</u>	<u>\$ 392,306</u>	<u>0.00</u>	<u>0.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 2,571,907	\$ 2,948,431	\$ 3,632,243	\$ 3,632,243	35.00	35.00	43.00	43.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
INTERNAL AUDIT**FUND/CENTER**
GG01/0101000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Internal Audit Department is charged with conducting financial, fiscal compliance, risk assessment, and financial procedure audits of all City departments, offices, agencies, and programs under the direction and control of the City Auditor who is appointed by the City Council. The department also performs other activities as specified by the City Council.

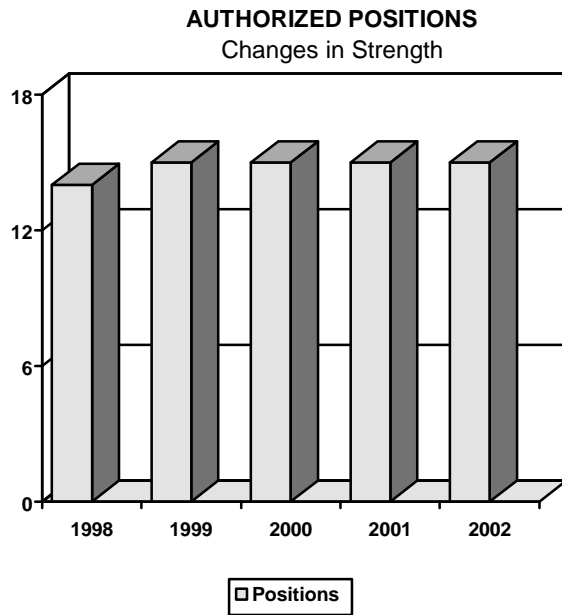
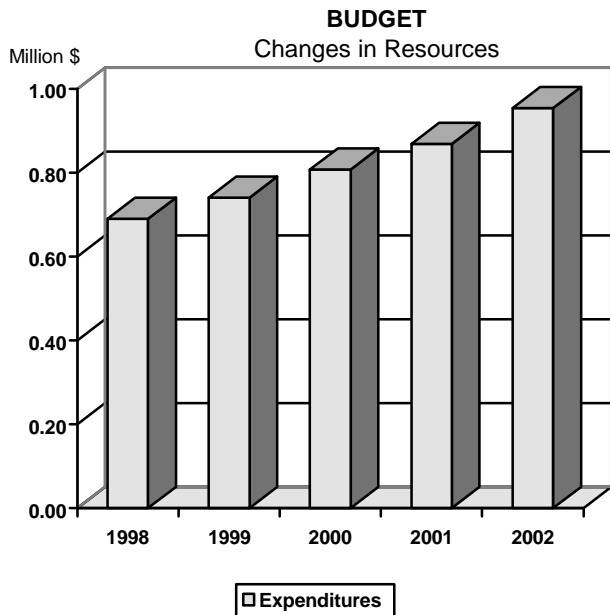
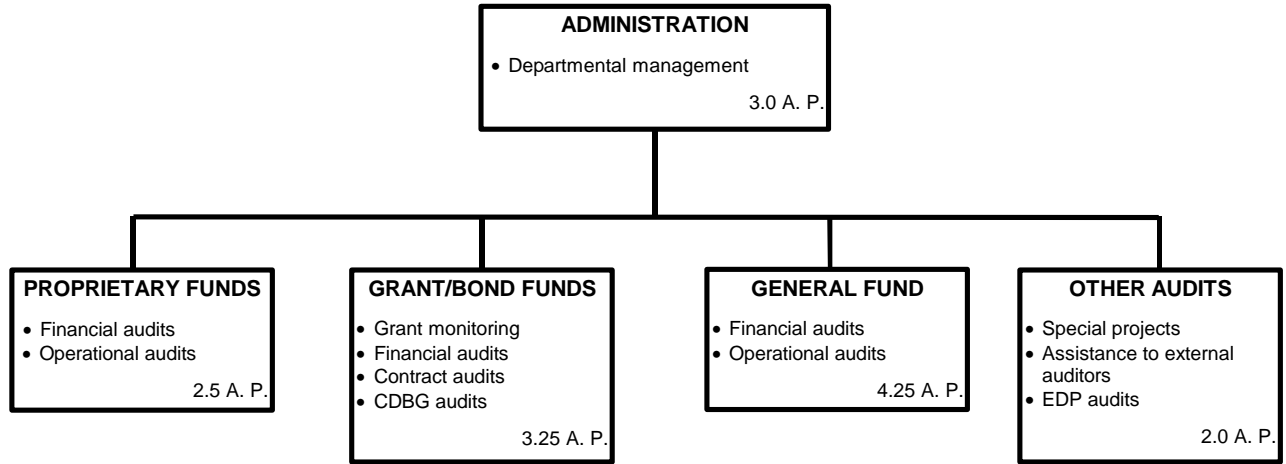
Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 678,408	\$ 736,987	\$ 809,367	\$ 809,367
Supplies	7,376	7,220	7,674	7,674
Contractual	113,861	124,409	137,329	137,329
Total Expenditures	\$ 799,645	\$ 868,616	\$ 954,370	\$ 954,370
Authorized Positions	15.00	15.00	15.00	15.00

INTERNAL AUDIT - 15.0 A. P.

GENERAL FUND 11.75 A. P.

(GRANT FUND 1.0 A. P.)

(BOND FUND 2.25 A. P.)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: INTERNAL AUDIT	FUND/CENTER GG01/0101000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$868,616	A.P.	15.0
2001-02 ADOPTED:	\$954,370	A.P.	15.0

A) The adopted budget increases by \$33,596 due to the transfer of .75 Auditor position from the Grants/Bond Fund to the General Fund.

B) The adopted budget increases by \$27,207 for contribution to employee retirement.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **INTERNAL AUDIT**

DEPARTMENT PURPOSE

To examine the City's financial and operational activities; to provide City Management and Council with an independent assessment of accuracy of data, adequacy of controls, and compliance with financial rules and regulations; and, where appropriate, to review operations for their efficiency and effectiveness.

FY2001-02 DEPARTMENTAL OBJECTIVES

To complete (through fieldwork phase) 90 percent of the audits identified in the Annual Audit Plan.

To provide at least 750 hours (but not more than 900 hours) of assistance to external auditors to complete the annual audit at a total salary cost of not more than \$19,000 in FY2002.

To provide at least 21,500 hours of audit coverage to selected City activities.

To begin all special request audits within 14 days of the request.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Percentage of audits completed on annual audit plan	88%	90%	90%
Number of hours assisting external auditors/salary costs	1,727/\$37,000	1,032/\$23,465	750/\$19,000
Number of audit hours performed on City activities	22,144	21,723	21,500
Number/percentage of special request audits initiated within 14 days of request	9/100%	10/100%	10/100%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT INTERNAL AUDIT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0101000	<u>INTERNAL AUDIT</u>								
	INTERNAL AUDIT	\$ 799,645	\$ 868,616	\$ 954,370	\$ 954,370	15.00	15.00	15.00	15.00
	Sub-Total	<u>\$ 799,645</u>	<u>\$ 868,616</u>	<u>\$ 954,370</u>	<u>\$ 954,370</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>
	TOTAL	\$ 799,645	\$ 868,616	\$ 954,370	\$ 954,370	15.00	15.00	15.00	15.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

LAW

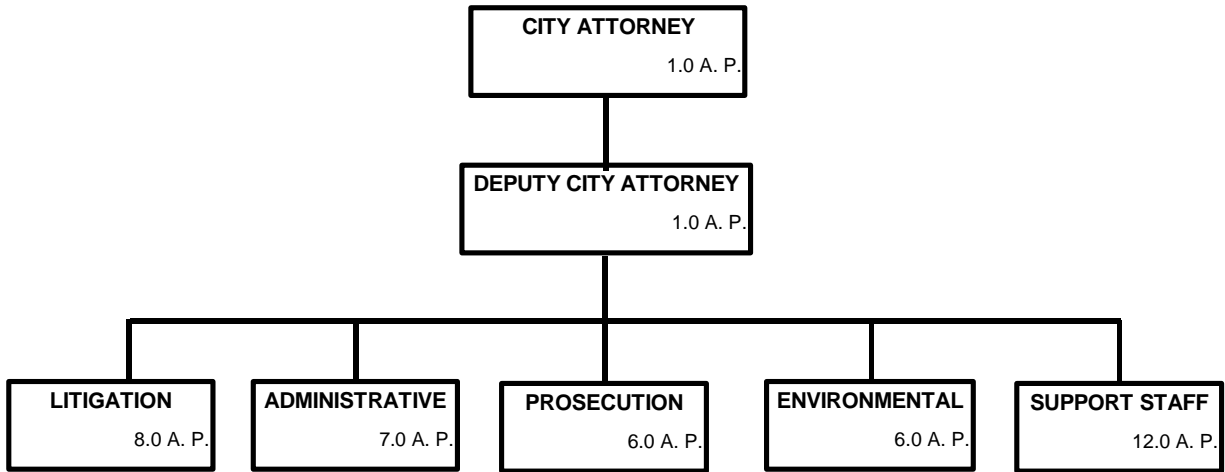
GG01/0121000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

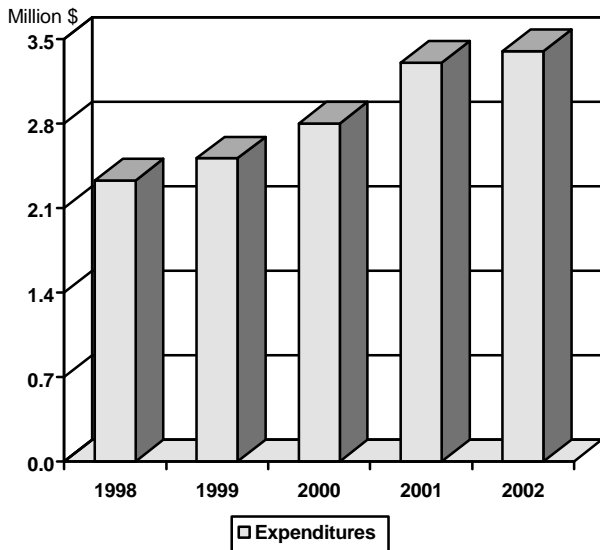
The Department of Law, under the direction of the City Attorney, is responsible for administration of all legal affairs of the City; representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager and City departments.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 2,480,677	\$ 2,797,575	\$ 2,943,350	\$ 2,943,350
Supplies	88,192	170,196	144,278	144,278
Contractual	234,312	283,955	303,601	303,601
Total Expenditures	\$ 2,803,181	\$ 3,251,726	\$ 3,391,229	\$ 3,391,229
Authorized Positions	38.00	40.00	41.00	41.00

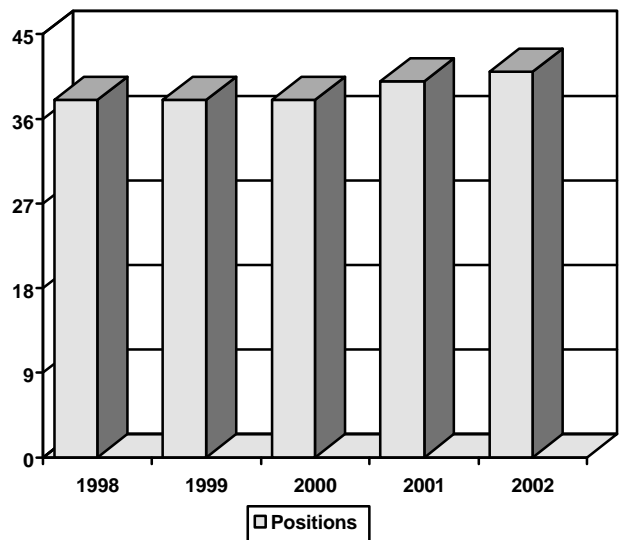
LAW - 41.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: LAW	FUND/CENTER GG01/0121000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$3,251,726	A.P.	40.0
2001-02 ADOPTED:	\$3,391,229	A.P.	41.0

- A) The adopted budget increases by \$77,747 for the addition of one Senior Attorney position to reduce the need for outside counsel.
- B) The adopted budget increases by \$60,445 for salary increases.
- C) The adopted budget increases by \$24,611 for increased contributions to employee retirement.
- D) The adopted budget decreases by (\$22,808) for one-time costs associated with the purchase of new furniture in the department. Funding of \$51,748 remains in the FY2001-02 budget for the second year of the three-year plan to upgrade the furniture in the department.

POLICY ISSUES

DEPARTMENT:

LAW

OUTSIDE COUNSEL

The department, by necessity, uses outside counsel in many situations, but opportunities exist to reduce the use of such counsel. The addition of the appropriate mix of attorneys, paralegals and clerical staff would allow more cases to be handled in-house, at reduced cost.

ZONING AND LAND USE

New zoning and land use initiatives may spawn increased litigation. These include Council-initiated rezoning, charges to non-conforming use regulation, and growth-related issues.

REDISTRICTING

Redistricting as a result of the 2000 census may cause an increase in workload for the Administrative Attorneys.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **LAW**

DEPARTMENT PURPOSE

To administer all legal affairs of the City, including representation in all suits, litigation and hearings; preparation of ordinances, contracts, and all other legal documents; and the rendering of legal advice and opinions for the City Council, City Manager and City departments.

FY2001-02 DEPARTMENTAL OBJECTIVES

To maintain the number of pending discretionary lawsuits defended by outside counsel.

To maintain the number of pending non-discretionary lawsuits defended by outside counsel.

To review and prosecute criminal cases within budgeted appropriations.

To increase the number of ordinances reviewed and prepared by the department.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Pending discretionary lawsuits being defended by outside counsel.	4	3	3
Pending non-discretionary lawsuits being defended by outside counsel.	60	46	46
Criminal prosecutions requiring attorney review/prosecution	271,480	274,055	277,055
Ordinances reviewed/prepared	369	421	481

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LAW DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0121000	<u>LAW DEPARTMENT</u>								
	ADMINISTRATION	\$ 2,803,181	\$ 3,251,726	\$ 3,391,229	\$ 3,391,229	38.00	40.00	41.00	41.00
	Sub-Total	<u>\$ 2,803,181</u>	<u>\$ 3,251,726</u>	<u>\$ 3,391,229</u>	<u>\$ 3,391,229</u>	<u>38.00</u>	<u>40.00</u>	<u>41.00</u>	<u>41.00</u>
	TOTAL	\$ 2,803,181	\$ 3,251,726	\$ 3,391,229	\$ 3,391,229	38.00	40.00	41.00	41.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: LIBRARY	FUND/CENTER GG01/0841000:0844002
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Fort Worth Public Library is responsible for delivering library services to meet the educational, informational, cultural, and recreational needs of Fort Worth citizens of all ages. The department is divided into five divisions: Administration, Automation/Support Services, Central Library, Branch Libraries, and Regional Libraries.

The Administration Division provides overall direction for library operations and plans for the delivery of library services to the community.

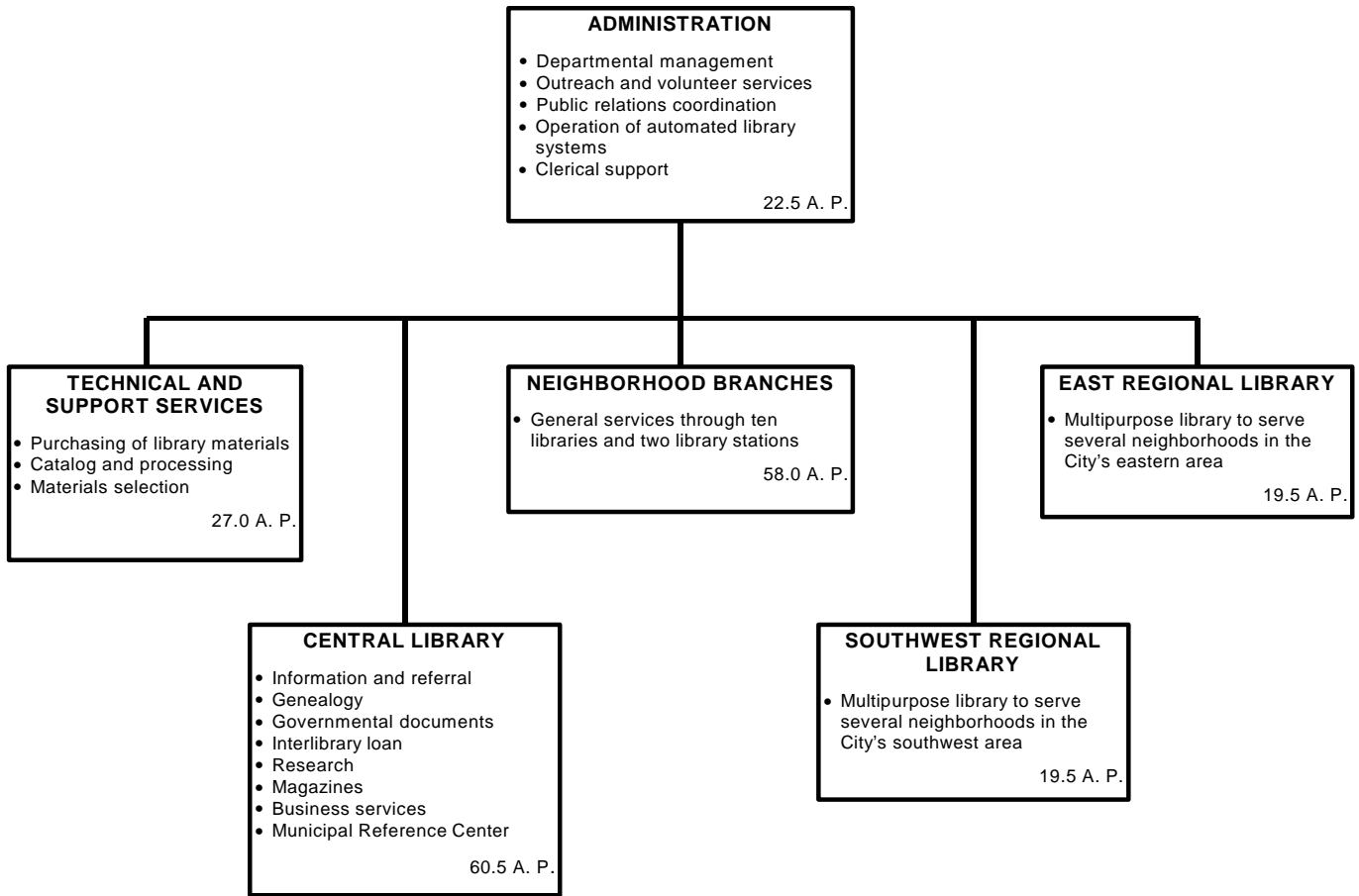
The Automation/Support Services Division is comprised of two sections. The Automation Section operates the Library's automated circulation system. Support Services is responsible for all aspects of the materials procurement and distribution process, registration of patrons, and preparation of borrowers' cards, processing of invoices, and repair of damaged and worn materials.

The Central Library is the main source of research information for the Fort Worth Public Library System and the North Texas Library System. The Central Library is also responsible for the outreach program that serves home-bound institutionalized residents.

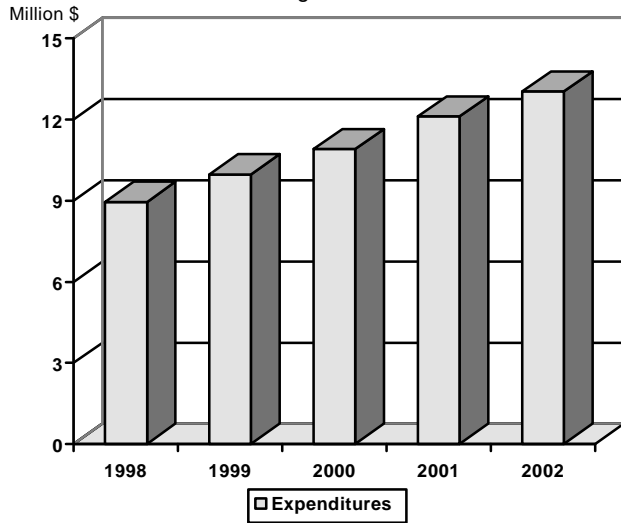
The Branch Libraries Division directly delivers library services through 12 neighborhood branch libraries located throughout the city. The Southwest Regional Library and the East Regional Library, which provide a wider scope of services than the those provided by the branch libraries, primarily serve the residents of their respective areas of the city.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 7,365,392	\$ 8,437,300	\$ 8,697,595	\$ 8,697,595
Supplies	2,172,647	2,128,396	2,049,196	2,049,196
Contractual	1,424,608	1,791,474	2,279,133	2,279,133
Capital Outlay	74,510	0	0	0
Total Expenditures	\$ 11,037,157	\$ 12,357,170	\$ 13,025,924	\$ 13,025,924
Authorized Positions	198.50	200.50	207.00	207.00

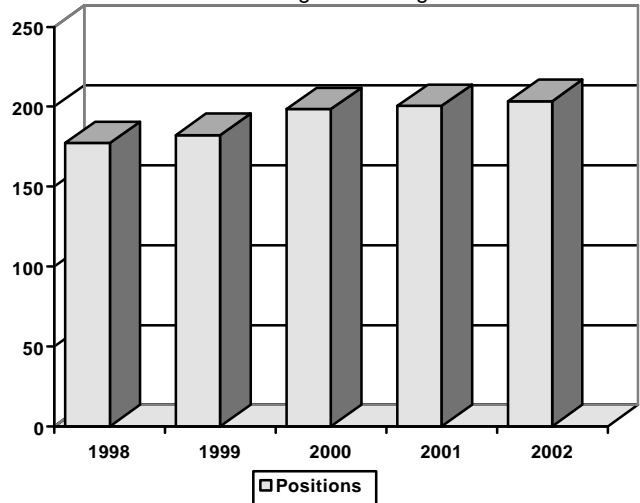
F-134 LIBRARY – 207.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: LIBRARY	FUND/CENTER GG01/0841000:0844002
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$12,357,170	A.P.	200.50
2001-02 ADOPTED:	\$13,025,924	A.P.	207.00

A) The adopted budget increases by \$149,992 to extend hours of operation to include Friday in the East and the Southwest regional libraries. The total increase includes the addition of two full-time positions and three half-time positions.

B) The adopted budget increases by \$156,156 for salary increases.

C) The adopted budget decreases by (\$483,170) for salary savings due to anticipated vacancies, historical turnover rate and implementation of salary cap.

D) The adopted budget increases by \$150,000 to partially fund the implementation of a Library Master Services Plan. The Fort Worth Public Library Foundation and The Friends of the Fort Worth Public Library, Inc., have raised \$200,000 toward the estimated cost of \$350,000.

E) The adopted budget increases by \$149,992 to extend hours of operation to include Friday in the East and the Southwest regional libraries. The total increase included the addition of two full time positions and three half-time positions.

F) The adopted budget increases by \$143,438 for a projected increase in janitorial services and the security guard contract.

G) The adopted budget increases by \$131,926 for Information Technology (IT) Solutions Department charges based on the IT Solutions Department's schedule of rates and charges for FY2001-02.

H) The adopted budget increases by \$89,852 for retirement costs due to a proportional increase in salaries.

I) The adopted budget increases by \$63,851 for workers' compensation due to increasing wages and medical costs.

POLICY ISSUES**DEPARTMENT:****LIBRARY****LONG-RANGE PLAN**

The goal of the Long-Range Plan, to be completed in 2002, is to better allocate existing and future Library resources over the next 5 – 10 years by setting priorities, identifying partnership opportunities, and concentrating on areas in which the Library can most effectively meet community needs. Current Library, City, and community resources will be evaluated in light of the needs expressed in public meetings and focus groups to determine the Library's future service responses.

FARWEST AND SOUTHWEST BRANCH LIBRARIES

Due to significant development in the farwest and southwest areas of the city, there is a need for branch libraries in those areas. Those areas meet the primary criterion for neighborhood branches - a population of 20,000 within a two-mile radius of the nearest branch. Many of the residents in those areas are four miles from the nearest branch library.

RECRUITMENT AND STAFFING

The Library runs with a 10 – 14 percent staffing vacancy rate. Librarian positions are commonly open for several months, making it difficult to provide quality customer service. The problem is a combination of a nationwide shortage of new librarians, especially minority candidates and children's specialists, baby boomer generation retirements and below market salaries. The Human Resources Consulting group is working with the Library to develop innovative recruitment/retention strategies.

COLLECTIONS

More than 35 percent of the Library's book collection was published before 1990. A massive cleaning project is underway to discard books that have dated, incorrect, or incomplete information. The subjects that are most affected are hard sciences, social and political science, geography, and computers. There will be an on-going need to replace materials and maintain an up-to-date collection.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
LIBRARY			
DEPARTMENT PURPOSE			
<p>To deliver value-based public library services to all Fort Worth citizens. Library services contribute to the development of a community and its residents by providing access to a broad range of print, non-print, and electronic resources.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To increase the number of library customers to more than two million, while continuing to serve them with timely and accurate information.</p>			
<p>To provide library users with an increased number, 5.25 million, of library materials.</p>			
<p>To answer 1.75 million requests for information in person, over the telephone, and via electronic mail.</p>			
<p>To initiate comprehensive outreach services for children, young adults, and seniors through the new Outreach and Community Services Unit. The results will be an increased number of tours, program attendance, volunteers, and volunteer hours.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of customers entering libraries	1,949,581	1,800,000	2,250,000
Number of materials used	4,867,429	5,000,000	5,250,000
Number of information requests	1,777,455	1,500,000	1,750,000
Number of programs and tours	2,237	3,900	4,500
Program Attendance	56,380	82,000	90,000
Number of volunteers	3,203	4,000	4,500
Number of volunteer hours	28,302	35,000	37,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>LIBRARY ADMINISTRATION</u>								
0841000	LIBRARY ADMINISTRATION	\$ 1,368,652	\$ 2,088,202	\$ 2,267,003	\$ 2,267,003	15.00	15.00	22.50	22.50
0841020	AUTOMATION SERVICES	296,572	317,544	329,276	329,276	5.00	5.00	5.00	5.00
0841030	MATERIALS SELECTION UNIT	130,636	140,859	0	0	3.50	3.50	0.00	0.00
	Sub-Total	<u>\$ 1,795,860</u>	<u>\$ 2,546,605</u>	<u>\$ 2,596,279</u>	<u>\$ 2,596,279</u>	<u>23.50</u>	<u>23.50</u>	<u>27.50</u>	<u>27.50</u>
	<u>CENTRAL LIBRARY</u>								
0842001	SUPPORT SERVICES	\$ 2,977,266	\$ 2,849,562	\$ 2,962,523	\$ 2,962,523	23.50	23.50	22.00	22.00
0842002	CENTRAL LIBRARY	2,508,315	2,517,651	2,681,620	2,681,620	59.50	61.50	60.50	60.50
	Sub-Total	<u>\$ 5,485,581</u>	<u>\$ 5,367,213</u>	<u>\$ 5,644,143</u>	<u>\$ 5,644,143</u>	<u>83.00</u>	<u>85.00</u>	<u>82.50</u>	<u>82.50</u>
	<u>BRANCH LIBRARIES</u>								
0843001	WEDGWOOD BRANCH	\$ 219,373	\$ 228,543	\$ 255,283	\$ 255,283	6.00	6.00	6.00	6.00
0843002	MEADOWBROOK BRANCH	257,696	267,794	283,381	283,381	6.50	6.50	6.50	6.50
0843003	NORTHEAST BRANCH	180,902	176,101	197,449	197,449	4.00	4.00	4.00	4.00
0843004	NORTHSIDE BRANCH	202,049	206,251	255,507	255,507	5.00	5.00	6.00	6.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT LIBRARY		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0843005	SEMINARY SOUTH BRANCH	205,148	215,788	232,957	232,957	5.00	5.00	5.00	5.00
0843006	EAST BERRY BRANCH	226,863	208,218	232,952	232,952	5.00	5.00	5.00	5.00
0843007	RIDGLEA BRANCH	288,444	299,007	329,884	329,884	7.00	7.00	7.00	7.00
0843008	E M SHAMBLEE BRANCH	161,513	141,318	157,006	157,006	3.50	3.50	3.50	3.50
0843009	DIAMOND HILL BRANCH	177,419	186,740	208,639	208,639	4.00	4.00	4.00	4.00
0843010	C.O.O.L.	67,202	67,736	76,791	76,791	2.00	2.00	2.00	2.00
0843011	BOLD	62,701	59,716	68,553	68,553	2.00	2.00	2.00	2.00
0843012	SUMMERGLEN BRANCH	240,195	717,998	758,638	758,638	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 2,289,505</u>	<u>\$ 2,775,210</u>	<u>\$ 3,057,040</u>	<u>\$ 3,057,040</u>	<u>57.00</u>	<u>57.00</u>	<u>58.00</u>	<u>58.00</u>
	<u>REGIONAL LIBRARIES</u>								
0844001	SOUTHWEST REGIONAL LIBRARY	\$ 739,114	\$ 887,111	\$ 869,355	\$ 869,355	17.50	17.50	19.50	19.50
0844002	EAST REGIONAL	727,097	781,031	859,107	859,107	17.50	17.50	19.50	19.50
	Sub-Total	<u>\$ 1,466,211</u>	<u>\$ 1,668,142</u>	<u>\$ 1,728,462</u>	<u>\$ 1,728,462</u>	<u>35.00</u>	<u>35.00</u>	<u>39.00</u>	<u>39.00</u>
	TOTAL	\$ 11,037,157	\$ 12,357,170	\$ 13,025,924	\$ 13,025,924	198.50	200.50	207.00	207.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

MAYOR AND CITY COUNCIL

GG01/0010000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

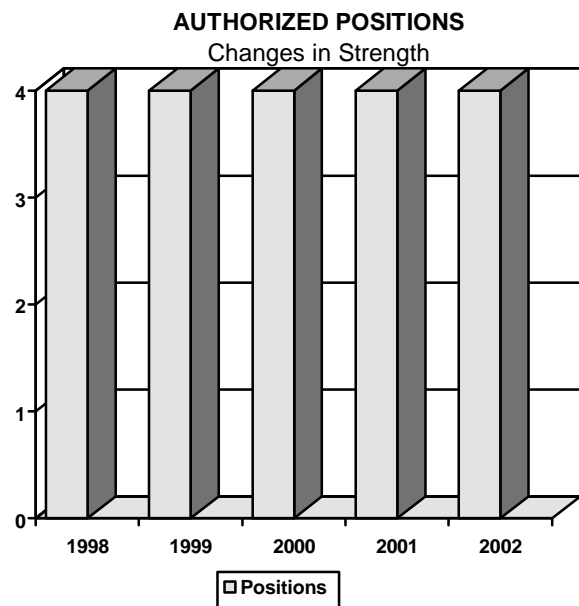
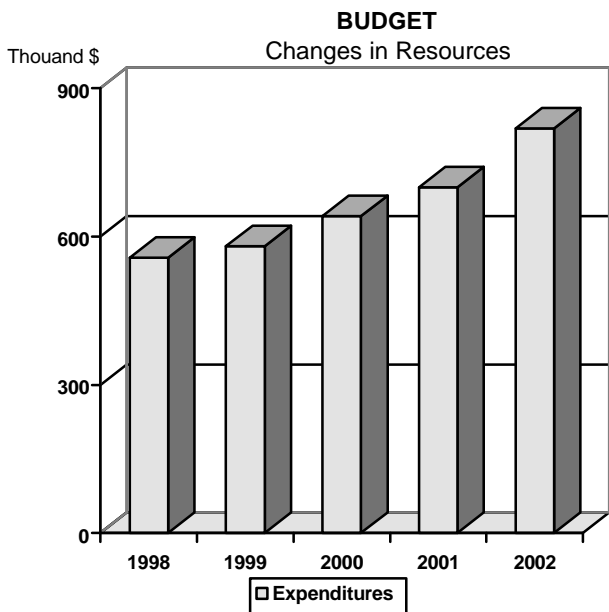
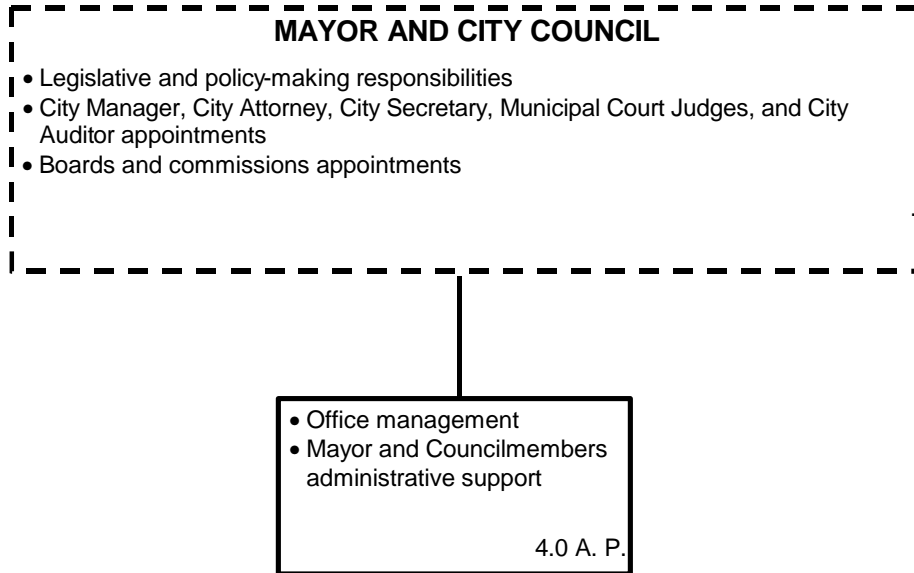
The legislative and policy-making body in Fort Worth's Council-Manager form of government is comprised of the Mayor and eight City Council members. Since a Charter amendment in April 1975, City Council members, with the exception of the Mayor, are elected to represent single-member districts. The Single-Member District Representation Plan became effective as of the City Council election in April 1977. Responsibilities of the City Council include: 1) appointment of the City Manager, City Secretary, City Attorney, City Auditor, Municipal Court Judges, and various other officials and citizens' boards; and 2) the determination of policy regarding the types and levels of service to be provided by the City.

The Mayor and Council members are supported by a full-time staff of four which provides oversight of office operations; handles citizen/constituent customer service issues; drafts correspondence, speeches, and reports; provides office support as needed; attends meetings; develops research and reports; organizes special events; serves on committees or as liaisons for the Mayor and City Council; staffs conferences; and works on various special projects.

Mayor and City Council offices are also supported by Council assistants for each Council Member. Council Assistants perform a wide variety of duties dependent on the needs of the Council and his/her district, including but not limited to: attending community meetings, handling constituent complaints, writing correspondence, performing research, organizing events, serving on committees, and working on special projects.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 391,730	\$ 471,260	\$ 538,913	\$ 538,913
Supplies	44,696	39,100	38,400	38,400
Contractual	245,299	251,147	241,829	241,829
Total Expenditures	\$ 681,725	\$ 761,507	\$ 819,142	\$ 819,142
Authorized Positions	4.00	4.00	4.00	4.00

MAYOR AND CITY COUNCIL - 4.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: MAYOR AND CITY COUNCIL	FUND/CENTER GG01/0010000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$761,507	A.P.	4.00
2001-02 ADOPTED:	\$819,142	A.P.	4.00

A) The adopted budget increases by \$30,200 for scheduled temporary employees as a result of an anticipated increase in scheduled temporary labor use and an approved six percent salary increase for City Council assistants.

B) The adopted budget increases by \$13,932 due to salary increases.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
MAYOR AND CITY COUNCIL

DEPARTMENT PURPOSE

To represent the citizens of Fort Worth effectively, to insure delivery of city services in the most efficient way possible, and to provide leadership as the legislative and policy making body of Fort Worth.

FY2001-02 DEPARTMENTAL OBJECTIVES

To identify issues and concerns of high priority for the citizens of Fort Worth by conducting various types of public forums to gather citizens' input.

Represent the City in intergovernmental activities with other entities on the local, state, federal, and international levels by monitoring and influencing legislative decisions affecting municipalities. Such entities will include, but not be limited to, the Texas Municipal League (TML) and the National League of Cities (NLC).

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of public forums held in Council Members districts annually.	9	13	13
Number of TML and NLC meetings attended by Councilmembers each year.	3	3	3

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MAYOR AND COUNCIL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>MAYOR AND COUNCIL</u>								
0010000	MAYOR & COUNCIL ADMINISTRATION	\$ 669,104	\$ 739,007	\$ 796,642	\$ 796,642	4.00	4.00	4.00	4.00
0010001	MAYOR	0	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010002	COUNCIL DISTRICT 2	2,717	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010003	COUNCIL DISTRICT 3	45	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010004	COUNCIL DISTRICT 4	3,021	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010005	COUNCIL DISTRICT 5	1,452	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010006	COUNCIL DISTRICT 6	1,059	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010007	COUNCIL DISTRICT 7	108	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010008	COUNCIL DISTRICT 8	1,597	2,500	2,500	2,500	0.00	0.00	0.00	0.00
0010009	COUNCIL DISTRICT 9	2,622	2,500	2,500	2,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 681,725</u>	<u>\$ 761,507</u>	<u>\$ 819,142</u>	<u>\$ 819,142</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 681,725	\$ 761,507	\$ 819,142	\$ 819,142	4.00	4.00	4.00	4.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
MUNICIPAL COURT

FUND/CENTER
GG01/0381000:0385000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Municipal Court is a Court of Record comprised of eight municipal courts that have jurisdiction within the City of Fort Worth's territorial limits over all Class C misdemeanor criminal cases brought under City ordinances and the Texas Penal Code. These cases are punishable by fine only.

The Municipal Court Department is comprised of five divisions. The Administration Division is responsible for management of the remaining four divisions and acts as a liaison with other agencies.

The Judicial Division is comprised of eight judges, including a Chief Judge and a Deputy Chief Judge. All judges are appointed by the City Council.

The Court Clerk's Division is responsible for the collection of fines, community service/Teen Court work programs, the updating and filing of citation information, warrant issuance, management of the City's jury system, the setting of court dockets and processing of civil parking tickets, and other related activities.

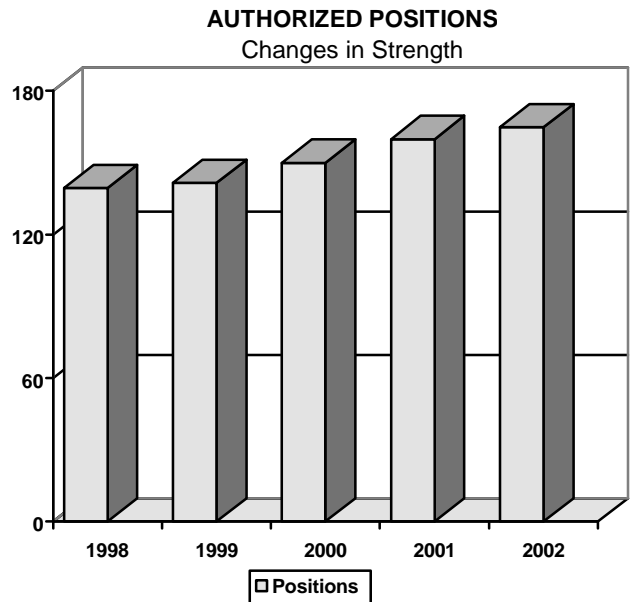
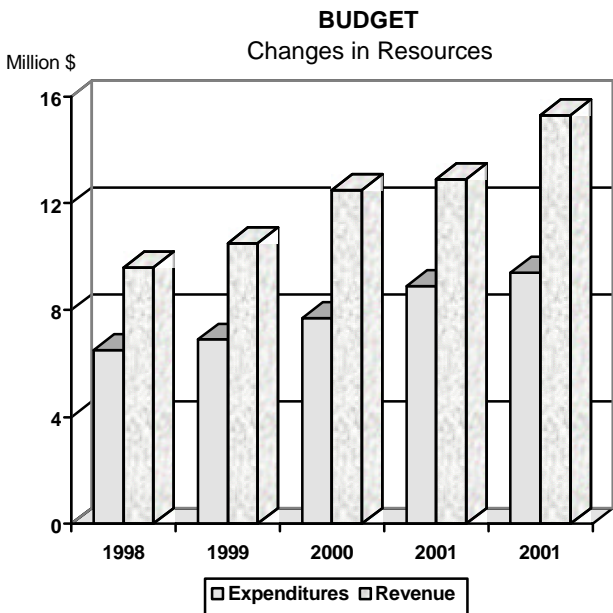
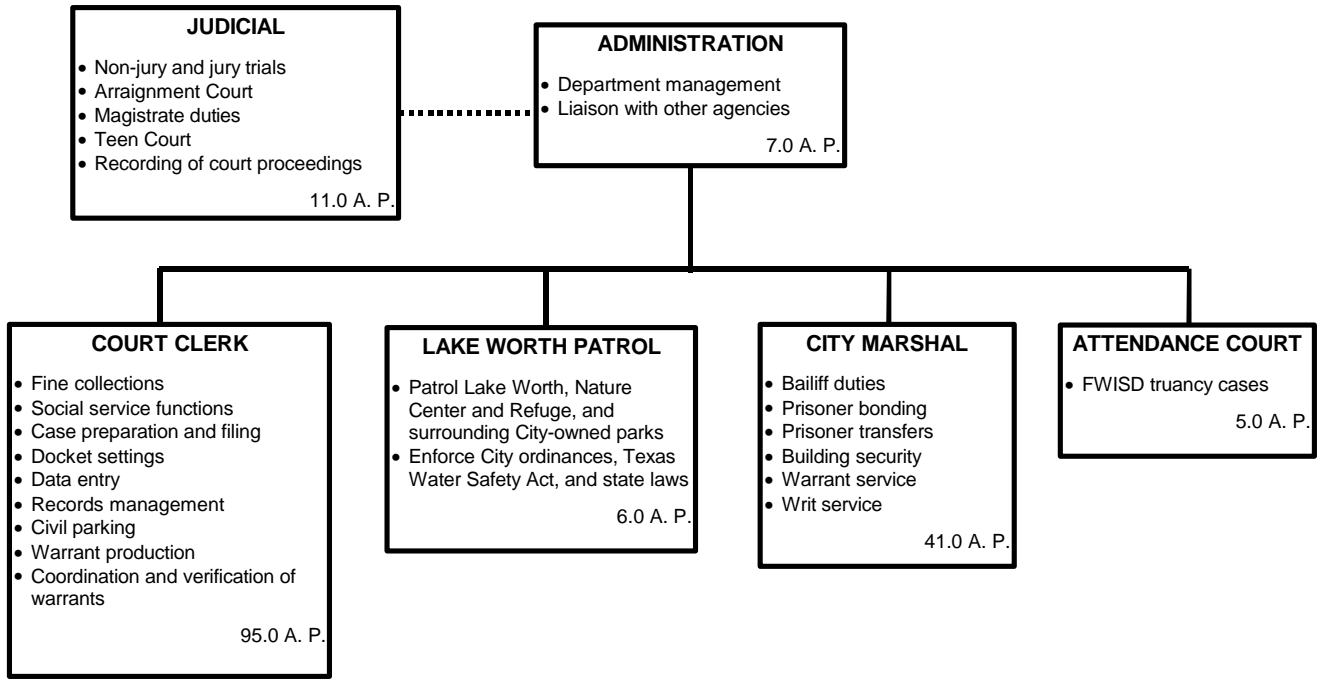
The Warrants Division is overseen by the City Marshal and is responsible for bailiff duties, oversight of court bailiffs, prisoner bonding and transfer, building security, and warrant and writ services. The division is also responsible for oversight of the officers at the Lake Worth Office.

The Lake Worth Patrol Division includes five Deputy City Marshals and one Senior Deputy City Marshal who are responsible for patrolling the approximately 3,560 acres of the Lake Worth recreational area, the Fort Worth Nature Center & Refuge, area leased property neighborhoods, and 14 surrounding City-owned parks.

In FY2000-01, Municipal Court added an Attendance Court to hear Fort Worth Independent School District (FWISD) truancy cases. The cost to operate this particular court is currently reimbursed by the FWISD.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 5,616,982	\$ 6,305,949	\$ 6,821,317	\$ 6,821,317
Supplies	419,431	431,795	384,111	384,111
Contractual	1,919,485	2,012,169	2,142,562	2,142,562
Capital Outlay	115,871	138,800	25,900	25,900
Total Expenditures	\$ 8,071,769	\$ 8,888,713	\$ 9,373,890	\$ 9,373,890
Authorized Positions	150.00	160.00	165.00	165.00

MUNICIPAL COURT – 165.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: MUNICIPAL COURT	FUND/CENTER GG01/0381000:0385000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$8,888,713	A.P.	160.00
2001-02 ADOPTED:	\$9,373,890	A.P.	165.00

- A) The adopted budget increases by \$510,106 for salaries due to the addition of staff for the Attendance Court, which was added to Municipal Court in FY2000-01, as well as FY2001-02 salary increases.
- B) The adopted budget decreases by (\$221,458) for budgeted salary savings to account for anticipated position vacancies and achieve salary cap savings.
- C) The adopted budget increases by \$86,069 for workers' compensation per the Risk Management Department's departmental assessment for FY2001-02.
- D) The adopted budget decreases by (\$82,950) for minor equipment due to one-time expenditures in FY2000-01 for the purchase of 86 ergonomic computer desks.
- E) The adopted budget increases by \$79,338 for scheduled temporaries to cover the salary requirement for the City Marshal hired in FY2000-01, as well as increased incentive costs.
- F) The adopted budget decreases by (\$62,900) for vehicles because the department was authorized to replace more equipment, including a boat for the Lake Patrol, in FY2000-01.
- G) The adopted budget increases by \$55,218 for retirement due to salary increases and position additions.
- H) The adopted budget increases by \$53,589 for computer leases per the IT Solutions Department's schedule of rates and charges for FY2001-02.
- I) The adopted budget decreases by (\$50,000) for construction activities due to a one-time expenditure in FY2000-01 for renovation of cashier stations.
- J) The adopted budget increases by \$37,816 for IT Solutions Department charges per the established schedule of information technology rates and charges for FY2001-02.
- K) The adopted budget increases by \$33,957 for motor vehicle fuel based on historical usage and current price trends.
- L) The adopted budget increases by \$28,353 for radio system charges based on historical expenditures and IT Solutions' assessment of those charges for FY2001-02.
- M) The adopted budget increases by \$28,053 for vehicle repair parts per historical usage.
- N) The adopted budget increases by \$24,191 for basic telephone services per the IT Solutions Department's assessment of rates and charges for FY2001-02.

POLICY ISSUES

DEPARTMENT:

MUNICIPAL COURT

TECHNOLOGY

Municipal Court continues to pursue its goal of a virtually paperless system by reducing, and eventually eliminating, the production and retention of paper records. The technology plan to achieve that goal includes document imaging, which would be partially based on the utilization of electronic ticket writers. Transitioning to this virtually paperless system might also include implementation of a new court management and other systems if they are determined to be cost-effective and efficient.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **MUNICIPAL COURT**

DEPARTMENT PURPOSE

To provide statutory courts that adjudicate criminal cases under the Municipal Court's jurisdiction, in accordance with City ordinances and the criminal laws of the State of Texas, in promotion of creation of a safe community where people are free from fear and threats to life, health, and property.

FY2001-02 DEPARTMENTAL OBJECTIVES

To have 95 percent of cases scheduled on a court docket within 60 days of receipt of the request for a court setting.

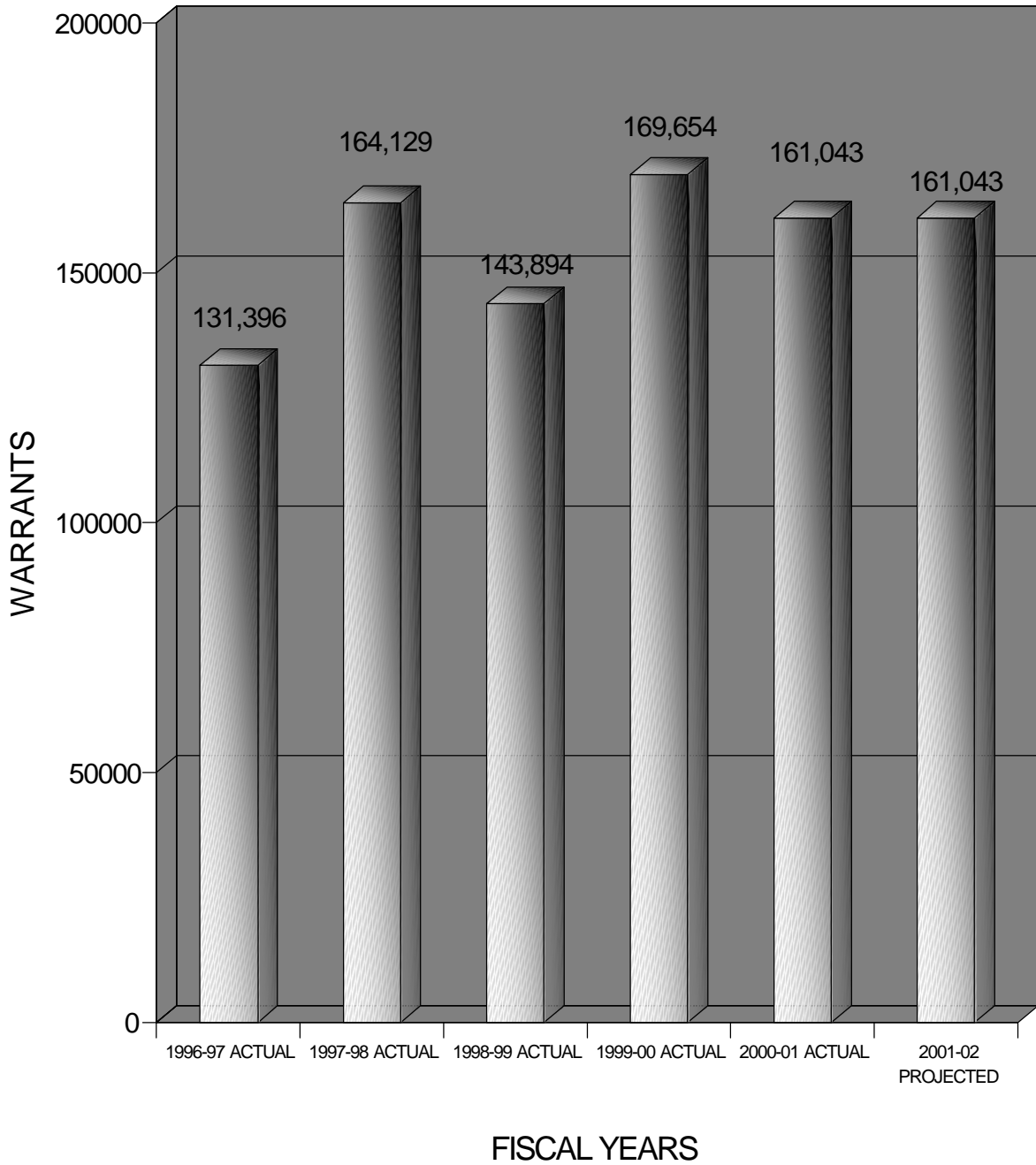
To generate 95 percent of all warrants within 90 days from the date cases become eligible for issuance of a warrant.

To maintain a 95 percent warrant clearance rate.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of cases docketed in <60 days	87,703 - 97%	100,442 - 95%	100,442 - 95%
Number of warrants issues within 90 days	195,809 - 97%	165,470 - 95%	165,470 - 95%
Total warrants cleared vs. warrants issued	169,654 - 84%	161,569 - 95%	161,569 - 95%

MUNICIPAL COURT

NUMBER OF WARRANTS CLEARED



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ADMINISTRATION</u>								
0381000	ADMINISTRATION	\$ 1,848,586	\$ 2,263,507	\$ 2,324,975	\$ 2,324,975	6.00	6.00	7.00	7.00
0381010	ATTENDANCE COURT	0	0	254,185	254,185	0.00	0.00	5.00	5.00
	Sub-Total	<u>\$ 1,848,586</u>	<u>\$ 2,263,507</u>	<u>\$ 2,579,160</u>	<u>\$ 2,579,160</u>	<u>6.00</u>	<u>6.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>JUDICIAL</u>								
0382000	JUDICIAL	\$ 817,350	\$ 816,098	\$ 886,063	\$ 886,063	10.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 817,350</u>	<u>\$ 816,098</u>	<u>\$ 886,063</u>	<u>\$ 886,063</u>	<u>10.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>COURT CLERK</u>								
0383000	COURT CLERK	\$ 3,354,914	\$ 3,455,208	\$ 3,380,348	\$ 3,380,348	95.00	95.00	95.00	95.00
	Sub-Total	<u>\$ 3,354,914</u>	<u>\$ 3,455,208</u>	<u>\$ 3,380,348</u>	<u>\$ 3,380,348</u>	<u>95.00</u>	<u>95.00</u>	<u>95.00</u>	<u>95.00</u>
	<u>WARRANTS</u>								
0384000	WARRANTS	\$ 1,722,368	\$ 1,702,027	\$ 1,825,572	\$ 1,825,572	33.00	33.00	32.00	32.00
0384010	BUILDING SECURITY	0	313,089	361,664	361,664	0.00	9.00	9.00	9.00
	Sub-Total	<u>\$ 1,722,368</u>	<u>\$ 2,015,116</u>	<u>\$ 2,187,236</u>	<u>\$ 2,187,236</u>	<u>33.00</u>	<u>42.00</u>	<u>41.00</u>	<u>41.00</u>
	<u>LAKE WORTH PATROL</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0385000	LAKE WORTH PATROL	\$ 328,551	\$ 338,784	\$ 341,083	\$ 341,083	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 328,551</u>	<u>\$ 338,784</u>	<u>\$ 341,083</u>	<u>\$ 341,083</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 8,071,769	\$ 8,888,713	\$ 9,373,890	\$ 9,373,890	150.00	160.00	165.00	165.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

NON-DEPARTMENTAL

GG01/0901000:0909801

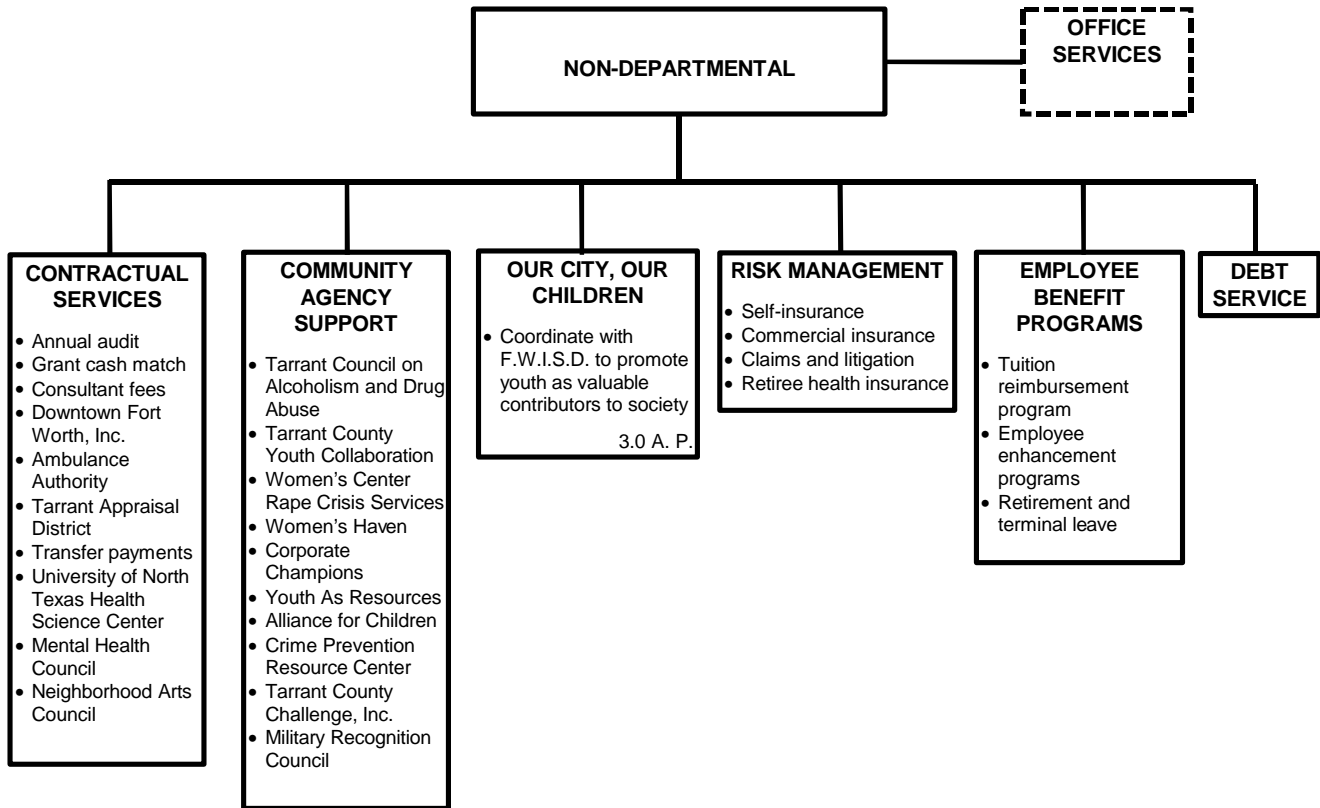
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

Non-Departmental records all costs for expenditures items not exclusively within the programmatic responsibilities of any one General Fund department. Non-Departmental accounts include expenditures associated with the annual audit, which is performed by an outside firm in preparation for the City's Comprehensive Annual Financial Report. Other costs include self-insurance, retiree health insurance, and commercial insurance.

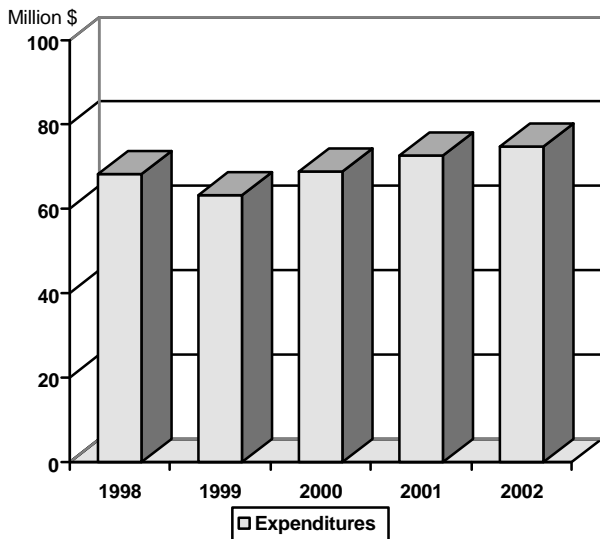
Non-Departmental costs also include a subsidy for monthly bus passes and tokens. This serves as an incentive to City employees to utilize public transportation during ozone season. Also included are expenditures for litigation expenses for General Fund departments, a cash match for grant contributions, consultant fees, contributions to outside service agencies, debt service expenses, and retirement and terminal leave costs.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 7,506,505	\$ 8,014,474	\$ 9,414,071	\$ 9,414,071
Supplies	20,669	16,650	24,675	24,675
Contractual	62,977,534	64,537,153	66,011,745	65,320,395
Capital Outlay	0	0	0	0
Total Expenditures	\$ 70,504,708	\$ 72,568,277	\$ 75,450,491	\$ 74,759,141
Authorized Positions	3.00	3.00	3.00	3.00

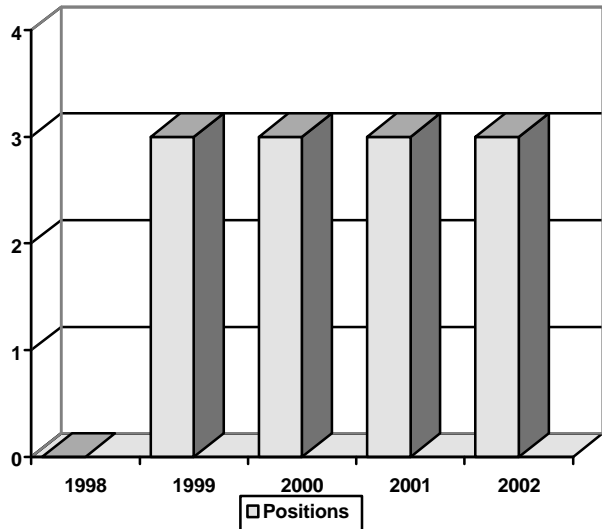
NON-DEPARTMENTAL - 3.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: NON-DEPARTMENTAL	FUND/CENTER GG01/0901000:0909801
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$72,568,277	A.P.	3.0
2001-02 ADOPTED:	\$74,759,141	A.P.	3.0

- A) The adopted budget increases by \$1,150,882 for retiree insurance costs.
- B) The adopted budget decreases by (\$265,292) in information technology costs budgeted for the implementation of a new budget system in FY2000-01.
- C) The adopted budget increases by \$254,895 in electricity costs due to increases in fuel costs.
- D) The adopted budget increases by \$248,650 for a transfer to the Municipal Airports Fund for enhanced maintenance at the City's municipal airports.
- E) The adopted budget increases by \$232,095 for the City's contribution to the Public Improvement Districts.
- F) The adopted budget increases by \$213,542 for unemployment compensation due to decreases in the use of reserve funds.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ANNUAL AUDIT</u>								
0901000	ANNUAL AUDIT	\$ 262,000	\$ 200,000	\$ 200,000	\$ 200,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 262,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. INS. CONTRIBU- TIONS</u>								
0901501	CITY SELF INSURANCE	\$ 259,431	\$ 296,065	\$ 307,228	\$ 307,228	0.00	0.00	0.00	0.00
0901502	CITY COMMERCIAL INS.	434,889	531,895	612,968	612,968	0.00	0.00	0.00	0.00
0901506	RETIREE INS CONTRIB	3,997,714	5,330,708	6,481,590	6,481,590	0.00	0.00	0.00	0.00
0901507	UNEMPLOYMENT COMP INS	230,195	48,265	261,807	261,807	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,922,229</u>	<u>\$ 6,206,933</u>	<u>\$ 7,663,593</u>	<u>\$ 7,663,593</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. UTILITIES</u>								
0902501	ELECTRICITY	\$ 7,147,949	\$ 7,000,105	\$ 8,255,000	\$ 7,255,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 7,147,949</u>	<u>\$ 7,000,105</u>	<u>\$ 8,255,000</u>	<u>\$ 7,255,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>G.F. CLAIMS/LITG CON- TRIB</u>								
0903001	CLAIMS EXPENSE	\$ 2,846,496	\$ 3,067,400	\$ 3,119,800	\$ 3,119,800	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 2,846,496</u>	<u>\$ 3,067,400</u>	<u>\$ 3,119,800</u>	<u>\$ 3,119,800</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>CITY MEMBERSHIPS</u>								
0904510	CITY MEMBERSHIPS	\$ 255,813	\$ 420,646	\$ 438,350	\$ 438,350	0.00	0.00	0.00	0.00
	Sub-Total	\$ 255,813	\$ 420,646	\$ 438,350	\$ 438,350	0.00	0.00	0.00	0.00
	<u>TUITION REIMBURSEMENTS</u>								
0904600	TUITION REIMBURSEMENTS	\$ 183,090	\$ 163,000	\$ 163,000	\$ 163,000	0.00	0.00	0.00	0.00
	Sub-Total	\$ 183,090	\$ 163,000	\$ 163,000	\$ 163,000	0.00	0.00	0.00	0.00
	<u>OUTSIDE CONSULTANTS</u>								
0905500	CONSULTANT FEES	\$ 1,048,055	\$ 1,877,987	\$ 1,676,969	\$ 1,711,969	0.00	0.00	0.00	0.00
0905503	OUR CITY OUR CHILDREN	172,206	185,100	205,804	205,804	3.00	3.00	3.00	3.00
0905515	CFW TIMELINE PROJECT	0	12,255	12,255	12,255	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,220,261	\$ 2,075,342	\$ 1,895,028	\$ 1,930,028	3.00	3.00	3.00	3.00
	<u>AMBULANCE</u>								
0905600	AMBULANCE	\$ 1,280,205	\$ 1,311,021	\$ 1,311,021	\$ 1,311,021	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 1,280,205	\$ 1,311,021	\$ 1,311,021	\$ 1,311,021	0.00	0.00	0.00	0.00
	<u>TARRANT APPRAISAL DISTRICT</u>								
0905700	TARRANT APPRAISAL DISTRICT	\$ 1,235,486	\$ 1,231,910	\$ 1,261,731	\$ 1,261,731	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,235,486	\$ 1,231,910	\$ 1,261,731	\$ 1,261,731	0.00	0.00	0.00	0.00
	<u>PUBLIC IMPROVEMENT DISTRICT</u>								
0905800	DOWNTOWN ASSESSMENT DISTRICT	\$ 668,452	\$ 329,175	\$ 561,270	\$ 561,270	0.00	0.00	0.00	0.00
	Sub-Total	\$ 668,452	\$ 329,175	\$ 561,270	\$ 561,270	0.00	0.00	0.00	0.00
	<u>OTHER CONTRIBUTIONS</u>								
0906200	COMMUNITY AGENCIES	\$ 419,362	\$ 447,439	\$ 455,214	\$ 480,214	0.00	0.00	0.00	0.00
	Sub-Total	\$ 419,362	\$ 447,439	\$ 455,214	\$ 480,214	0.00	0.00	0.00	0.00
	<u>INFORMATION SYSTEMS</u>								
0906300	NETWORKING PROJECT	\$ 210,075	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 210,075	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>BONDED DEBT SERVICE</u>								
0908000	BONDED DEBT SERVICE	\$ 46,240,712	\$ 46,930,973	\$ 46,930,973	\$ 46,930,973	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 46,240,712</u>	<u>\$ 46,930,973</u>	<u>\$ 46,930,973</u>	<u>\$ 46,930,973</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SPECIAL TRANSFERS</u>								
0909101	ELECTIONS	\$ 3,680	\$ 275,000	\$ 208,280	\$ 208,280	0.00	0.00	0.00	0.00
0909103	TRANSFERS	390,299	361,891	389,789	638,439	0.00	0.00	0.00	0.00
0909110	SPECIAL ELECTIONS	0	0	50,000	50,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 393,979</u>	<u>\$ 636,891</u>	<u>\$ 648,069</u>	<u>\$ 896,719</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>EMPLOYEE SUGGES- TION PROGRAM</u>								
0909500	EMPLOYEE SUGGES- TION PROGRAM	\$ 86,875	\$ 62,074	\$ 62,074	\$ 62,074	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 86,875</u>	<u>\$ 62,074</u>	<u>\$ 62,074</u>	<u>\$ 62,074</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SALARY ADJUSTMENTS</u>								
0909801	RET. TERM. LEAVE/SICK PAY	\$ 3,131,724	\$ 2,485,368	\$ 2,485,368	\$ 2,485,368	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 3,131,724</u>	<u>\$ 2,485,368</u>	<u>\$ 2,485,368</u>	<u>\$ 2,485,368</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	TOTAL	\$ 70,504,708	\$ 72,568,277	\$ 75,450,491	\$ 74,759,141	3.00	3.00	3.00	3.00

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
0901000	Annual Audit Funds allocated as payment to external auditors (KPMG-Peat Marwick) for the audit of the City's Financial records in preparation of the City's Comprehensive Annual Financial Report (CAFR).	\$200,000	\$200,000
0901501	Self Insurance Self insurance premiums for General Fund departments.	\$296,065	\$307,228
0901502	Commercial Insurance Budgeted requirements for commercial insurance premiums for all types of insurance on property and equipment, as identified by Risk Management.	\$531,895	\$612,968
0901506	Retiree Health Insurance Contribution Funds allocated for health insurance benefits for retirees	\$5,330,708	\$6,481,590
0901507	Unemployment Compensation Funds allocated for unemployment benefits for General Fund employees.	\$48,265	\$261,807
0902501	Electricity Funds allocated for electricity payments for General Fund departments.	\$7,000,105	\$7,255,000
0903001	Claims/Litigation Allocation of funds to pay claims and lawsuits for General Fund departments	\$3,067,400	\$3,119,800
0904510	CITY MEMBERSHIPS		
	Texas Municipal League Meets the needs and advocates the interests of its members. Its purpose is to render services, individual cities have neither the resources nor the power to do alone.	\$17,033	\$23,777
	North Central Texas Council of Governments State-designed regional planning organization that serves 16 area counties; Fort Worth has a seat on the board	\$51,615	\$54,040
	U. S. Conference of Mayors Official nonpartisan organization of cities with a population of 30,000 or more. The organization aids the development of effective national urban policy, strengthens federal/city relationships, and provides mayors with leadership and management tools of value to their cities	\$9,900	\$10,167
	National League of Cities Network of elected and top appointed officials	\$15,366	\$18,676

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
	<p>North Texas Commission Promotes economic vitality and an improved quality of life in the DFW metropolitan area.</p>	\$42,870	\$45,449
	<p>D/FW Regional Film Commission Promotes the film industry within the D/FW metroplex. Several cities contribute to the commission because it promotes economic development.</p>	\$44,900	\$44,900
	<p>Public Technology, Inc. A non-profit organization of the National League of Cities, National Associations of Counties, and International City/County Management Association. Provides information about technologies, management approaches, changes, and innovations in local government</p>	\$13,500	\$15,000
	<p>Fort Worth Metropolitan Black Chamber of Commerce Creates partnerships that bring people and resources together for the common good of individuals and small businesses in the African-American community.</p>	\$80,260	\$80,260
	<p>Hispanic Chamber of Commerce Identifies and assists small to medium sized businesses in Fort Worth and provide services that will allow them to obtain "international" business goals.</p>	\$95,210	\$95,210
	<p>Fort Worth Chamber of Commerce Promotes the interest of its members by assuming a leadership role in making Fort Worth an excellent place in which to live and do business.</p>	\$3,039	\$3,191
	<p>USA News Network Informs City employees and guests to City Hall about local, state, and national news. It is an electronic newsboard found in the cafeteria on the third floor of City Hall</p>	\$3,468	\$3,468
	<p>City/FW Chamber/Tarrant County Legislature Delegation Coordinator - Speaker Open Sponsorship Funds allocated for intergovernmental networking with state and federal legislative delegates.</p>	\$3,000	\$3,000
	<p>International City/County Management Association Aids cities and counties in obtaining accurate, fair, and comparable data about quality and efficiency of service delivery to their citizens</p>	\$5,000	\$5,000

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
	<p>Texas Coalition of Cities on Franchise Utility Issues TCCFUI is a coalition of more than 100 Texas Cities dedicated to supporting the interests of the citizens and cities of Texas. TCCFUI monitors the activities of the Texas Legislature, provides franchising expertise and model franchise documents to member cities, and ensures that the citizens of Texas continue to enjoy quality utility service</p>	\$15,485	\$16,212
	<p>Tarrant County Mental Health Council The Tarrant County Mental Health Council is developing and will implement a comprehensive mental health services plan for the City of Fort Worth and Tarrant County.</p>	\$20,000	\$20,000
0904600	<p>Tuition Reimbursement Funds allocated to provide financial assistance for college tuition through the City's Tuition Reimbursement Program (100 percent for state schools and 75 percent for private institutions).</p>	\$163,000	\$163,000
0905500	<p>CONSULTANT FEES</p>		
	<p>Indirect Cost Study Payment for external auditor's preparation of the Indirect Cost Study.</p>	\$40,000	\$40,000
	<p>State Representation Allocation of funds for Austin consultation services.</p>	\$76,500	\$76,500
	<p>North America's Super Highway Coalition Promotes economic development, trade, and tourism along the I-35 corridor and between the NAFTA nations by developing linear trade corridors and fostering business-to-business contacts.</p>	\$15,000	\$10,000
	<p>Federal Representation Allocation of funds for federal consultant services, consultation, and representation related to issues of concern for the City of Fort Worth before the Congress of the United States and federal agencies.</p>	\$189,000	\$189,000
	<p>Citizens' Survey Funds allocated for the annual citizens' survey for the 2001-02 fiscal year.</p>	\$25,000	\$25,000
	<p>Bank Fees Payment for standard banking services</p>	\$25,000	\$25,000

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
	<p>Arts Council of Fort Worth and Tarrant County Serves the city's low-income neighborhood residents, primarily children, by providing funding for local art groups to develop and execute mentoring and participation programs in the visual and performing arts.</p>	\$280,000	\$280,000
	<p>Law Enforcement Block Grant Match Funds allocated to the program, which in conjunction with the Boys and Girls Club, aim at gang intervention</p>	\$180,000	\$180,000
	<p>University of North Texas Health Science Center Funding allocated for joint project involving the City of Fort Worth and the University of North Texas Health Science Center to provide parking for students and patrons to the Will Rogers Memorial Center complex.</p>	\$250,000	\$250,000
	<p>Federal Resources Contract Funding allocated for a professional services contract with Virginia M. Mayer to aid Fort Worth in the proactive strategic pursuit of federal grants.</p>	\$15,000	\$15,000
	<p>Information Technology Enhancements Funds allocated for the maintenance of the Citywide budgeting system.</p>	\$309,670	\$40,000
	<p>Constituent Complaint Tracking System This program will track constituent phone calls, letters, faxes, e-mails, and other data communications regarding citizen opinions and/or requests. The system will then automatically refer the information to the correct department. Funds were budgeted during FY2000-01 for the program's implementation.</p>	\$167,000	\$0
	<p>Equipment Services Department Study Funds were allocated during FY2000-01 for a professional firm to perform a comprehensive study of the operations of the Equipment Services Department.</p>	\$177,000	\$0
	<p>Historic Preservation Council During FY2000-01, funds were allocated for historic research projects in the Samuels Avenue Neighborhood and Morningside neighborhoods, and ethnic research in the Northside area.</p>	\$68,817	\$0
	<p>Sister Cities International Funds allocated for increase in expenses incurred in the marketing of Fort Worth in international markets</p>	\$60,000	\$60,000

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
	<p>Small Contractor Development Program Funds allocated for administration of a Citywide program for all construction related projects to small contractors to increase their ability to become contributing economic entities.</p>	\$0	\$300,000
	<p>Fort Worth Downtown Public Market Funds allocated for the City's portion of start-up costs for a public market located at the Intermodal Transportation Center.</p>	\$0	\$95,000
	<p>Summer Youth Program Funds allocated for an agreement with Tarrant County to fund a summer youth employment program.</p>	\$0	\$68,000
	<p>North American International Trade Corridor Partnership (NAITCP) Promotes trade, enhances job creation and economic growth between the City of Fort Worth, Mexico, and Canada</p>	\$0	\$10,000
	<p>Pension Benefits Funds allocated for costs of pension overages for retired Assistant City Attorney and City Manager</p>	\$0	\$13,469
	<p>Downtown Fort Worth, Inc. Funding for the City of Fort Worth's portion of costs to update the 1993 Downtown Strategic Plan.</p>	\$0	\$35,000
0905503	<p>Our City, Our Children Allocation of funds as part of a local effort, in conjunction with the Fort Worth Independent School District, to aid and encourage Fort Worth youth.</p>	\$185,100	\$205,804
0905515	<p>Timeline Project Funds allocated for database and website link that provides an ongoing updated Fort Worth historical resource</p>	\$12,255	\$12,255
0905600	<p>Ambulance Authority Subsidy payment from the City of Fort Worth to the Area Metropolitan Ambulance Authority (MedStar). Amount is based on approximately \$2.42 per capita for a population of 540,391.</p>	\$1,311,021	\$1,311,021
0905700	<p>Tarrant Appraisal District Allocation of funds for payment to the Tarrant Appraisal District for appraisal services.</p>	\$1,231,910	\$1,261,731

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
0905800	<p>Public Improvement Districts Funds allocated as payment to Downtown Fort Worth, Inc., for provision of the following services for public improvement districts: maintenance and landscaping, security, enhancements, promotions and special events, marketing, transportation, and parking.</p>	\$329,175	\$561,270
0906200	<p>OTHER CONTRIBUTIONS</p>		
	<p>Alliance For Children Allocation to strive to lessen the emotional trauma to child abuse victims and to improve the justice system response to child abuse by uniting efforts of public agencies and enlisting community support.</p>	\$61,439	\$63,998
	<p>Collaborative Leadership Council Brings together representatives from each of Fort Worth's essential policy-making institutions to identify common challenges and collaborative solutions to improve service and conserve public resources in the community</p>	\$5,000	\$5,000
	<p>Corporate Champions Serves youth by providing, through a program of informal education, opportunities for youth to realize their full potential and function effectively as caring, self-directed individuals, responsible for themselves and others</p>	\$10,000	\$10,000
	<p>Crime Prevention Resource Center Coordinates and implements strategies to prevent and reduce crime and violence in the City of Fort Worth, with an emphasis on gangs and youth crime issues</p>	\$55,000	\$60,216
	<p>Imagination Celebration Arts education program to introduce students to the arts such as ballet, museums, gardens, zoos, and other organizations.</p>	\$25,000	\$50,000
	<p>Tarrant Council on Alcoholism and Drug Abuse Strives to improve overall quality of life in Tarrant County by reducing substance abuse through education, prevention, and intervention referral efforts.</p>	\$50,000	\$50,000
	<p>Tarrant County Challenge, Inc. An alliance between public and private organizations, which assists young persons with drug and alcohol addiction, as well as helping families cope with these problems</p>	\$51,000	\$51,000

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2001-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
	<p>Tarrant County Veterans Council Funds allocated for assistance with programs honoring the veterans of Fort Worth.</p>	\$5,000	\$5,000
	<p>Tarrant County Youth Collaboration Promotes safe and nurturing communities that foster the development of each child's potential through advocacy, collaboration, and youth/adult partnerships</p>	\$15,000	\$15,000
	<p>Women's Center Provides comprehensive sexual assault intervention and prevention services for adults and children and collaborative case support and professional training for law enforcement personnel.</p>	\$75,000	\$75,000
	<p>Women's Haven Serves as a shelter for battered women. Open 24 hours a day, seven days a week, the shelter also provides emergency transportation, legal advice, and childcare</p>	\$90,000	\$90,000
	<p>Youth As Resources Provides small grants to young people to design and implement projects to meet the needs of the community</p>	\$5,000	\$5,000
0908000	<p>Debt Service Funds budgeted for General Fund payment of debt service</p>	\$46,930,973	\$46,930,973
0909101	<p>Elections Funds allocated for the City's charter elections</p>	\$275,000	\$208,280
0909103	<p>SPECIAL TRANSFERS</p>		
	<p>Engineering Funds allocated for maintenance of property acquired by the City through tax foreclosures and Tarrant County Sheriff's Auctions sales.</p>	\$60,000	\$68,503
	<p>Solid Waste Sales Tax Transfer Funds allocated for transfer to the Solid Waste Fund from the General Fund. Solid Waste customers pay sales tax to the State, and then the State returns one percent of the total collected to the City.</p>	\$201,891	\$221,286
	<p>ADA Projects Funds allocated for compliance with the Americans with Disabilities Act</p>	\$100,000	\$100,000

NON-DEPARTMENTAL CENTER DESCRIPTIONS

CENTER	DESCRIPTION	2000-01 ADOPTED BUDGET	2001-02 ADOPTED BUDGET
	Airport Maintenance Funds allocated for transfer from the General Fund to the Aviation Fund for increased maintenance activities	\$0	\$248,650
0909110	Redistricting Funds allocated for costs associated with citizen education regarding the redrawing of council district boundaries due to 2000 Census data.	\$0	\$50,000
0909500	EMPLOYEE ENHANCEMENT PROGRAMS		
	PAY\$ Program rewarding employees for cost saving suggestions that merit recognition.	\$22,074	\$22,074
	Service Awards Recognizes employees' longevity with the City	\$14,000	\$14,000
	Clerical Conference Annual conference that honors support staff in the City	\$8,000	\$8,000
	Commission on the Status of Women Recognizes women in all segments of Fort Worth society	\$10,000	\$10,000
	Mayor's Committee on Person with Disabilities Funds allocated for a committee that is dedicated to working with persons who have disabilities	\$4,000	\$4,000
	MLK/Juneteenth Funds for the annual Martin Luther King, Jr. and Juneteenth programs for City employees.	\$1,000	\$1,000
	Bus Pass Funds used as a subsidy for employees who ride The "T" during ozone season.	\$3,000	\$3,000
0909801	Terminal Leave Funds paid to employees upon either retirement or separation of employment. Based on an average of the highest three years of salary multiplied by accrued vacation leave	\$2,485,368	\$2,485,368
		\$72,568,277	\$74,759,141

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

PARKS AND COMMUNITY SERVICES

FUND/CENTER

GG01/0800500:0809040

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs. The department is organized into five divisions.

The Administration Division provides overall planning and direction for and administrative support to the department, as well as coordinating centralized information management support for the other departmental elements.

The Northeast Region Division is responsible for the operation of nine community centers and the maintenance of the park system on the City's northeast side. This division also oversees the department's aquatics and athletics operations, as well as the Nature Center and Refuge.

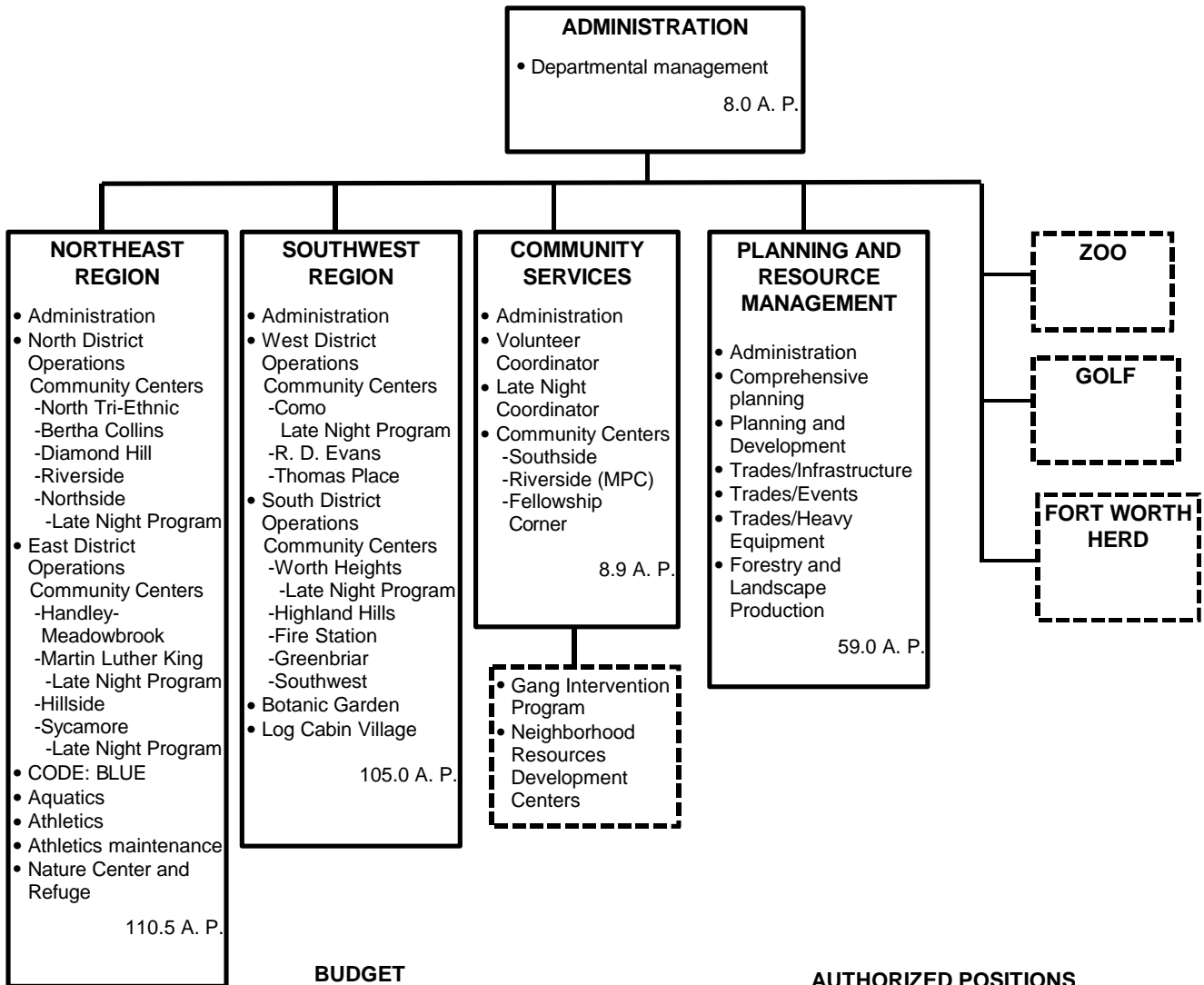
The Planning and Resource Management Division is responsible for identification of park system needs and for the design, engineering, and construction of park development projects.

The Southwest Region Division is responsible for the operation of eight community centers and the maintenance of the park system on the southwest side of the City. This division also operates the Log Cabin Village and the Botanic Garden Center and Conservatory.

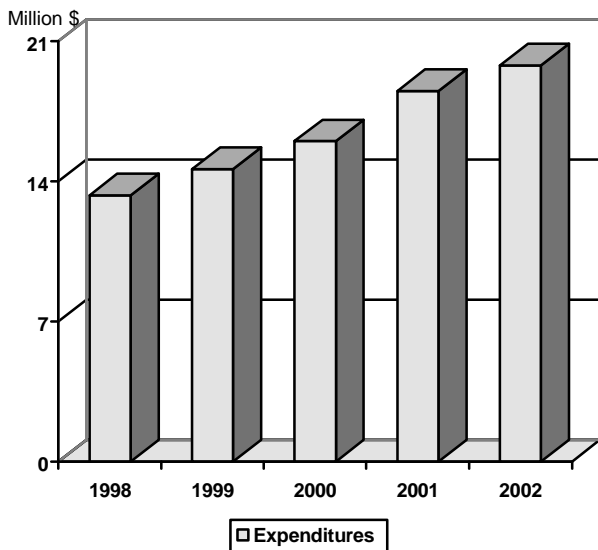
The Community Services Division is responsible for the coordination of the Late Night Recreation Program, CODE:BLUE, coordination of volunteer activities, operation of three community centers, and oversight of human services programs, such as those at the Neighborhood Resource Development Centers.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 10,711,548	\$ 11,948,032	\$ 12,400,626	\$ 12,400,626
Supplies	1,252,376	1,076,334	1,620,600	1,620,600
Contractual	3,648,433	4,741,052	4,878,423	5,078,423
Capital Outlay	400,893	755,900	722,250	722,250
Total Expenditures	\$ 16,013,250	\$ 18,521,318	\$ 19,621,899	\$ 19,821,899
Authorized Positions	278.40	286.40	291.40	291.40

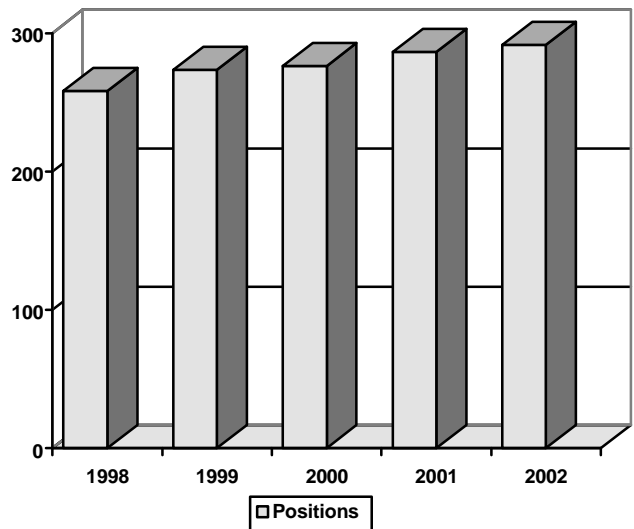
PARKS AND COMMUNITY SERVICES - 291.4 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: PARKS AND COMMUNITY SERVICES	FUND/CENTER GG01/0800500:0809040
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$18,521,318	A.P.	286.4
2001-02 ADOPTED:	\$19,821,899	A.P.	291.4

- A) The adopted budget increases by \$781,364 for personnel costs associated with five new positions, supplies, contractual services and construction of new soccer fields. This is the third year of a five-year program to substantially increase the number of soccer fields and improve the quality of existing ones.
- B) The adopted budget increases by \$186,809 for three new positions, supplies and contractual services associated with the opening and operation of the McCray Community Center in Southeast Fort Worth.
- C) The adopted budget decreases by (\$120,323) for the conversion of the Bertha Collins Community Center to an as-needed center and the reduction of three positions.
- D) The adopted budget increases by \$483,379 for salary increases.
- E) The adopted budget increases by \$200,000 for enhanced park maintenance activities.
- F) The adopted budget increases by \$189,300 for costs associated with maintaining landscape in the I-30 / I-35 corridor, which the City received from the State of Texas Department of Transportation as part of a program of freeway reconstruction and beautification.
- G) The adopted budget increases by \$180,066 for workers' compensation costs.
- H) The adopted budget increases by \$175,000 for the redevelopment of two playgrounds that were removed due to the age of the equipment.
- I) The adopted budget increases by \$121,352 for contributions to employee retirement.
- J) The adopted budget increases by \$83,110 for increased gas utility costs, based on historical expenditures and anticipated usage in FY2001-02.
- K) The adopted budget increases by \$72,556 for maintenance of park improvements made during FY2000-01 as part of the 1998 Capital Improvement Program.

POLICY ISSUES**DEPARTMENT:****PARKS AND COMMUNITY SERVICES****RESERVE PARK SITES**

The City currently has 27 reserve park sites and 17 preliminary plats in progress that will require future park development. These parks were acquired through the previous park dedication policy or by donation. Development of these reserve sites is delayed, pending funding availability.

CENTRAL CITY AND DECLINING INFRASTRUCTURE

The facilities at many of the parks in the City have reached or surpassed their 20-year useful life. Pressing needs include renovation of playgrounds, park roads and parking lots, swimming pools, trails, athletic field lighting and security lighting replacement.

COMMERCIAL CORRIDORS

The City has undertaken several major arterial projects/commercial corridors that include landscape and streetscape components. Corridors that have been targeted include: Bellaire Drive South, Berry Street, Camp Bowie/ West Seventh / Bailey Street interchange, Lancaster Boulevard, East and West Rosedale and North Main Street. Funds will need to be identified to support this maintenance.

COMIN' UP/REDUCTION OF LOCAL LAW ENFORCEMENT BLOCK GRANT (LLEBG)

Since FY1996–97, the Comin' Up Gang Intervention Program has been funded primarily by the LLEBG. That funding is determined by the local crime rate and other factors that fluctuate with the crime rate. As Fort Worth's crime rate continues to fall, alternative resources may be needed to continue operation of the Comin' Up Program.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
PARKS AND COMMUNITY SERVICES

DEPARTMENT PURPOSE

To enrich the lives of Fort Worth residents through the stewardship of City resources and the responsive provision of quality recreational opportunities and community services.

FY2001-02 DEPARTMENTAL OBJECTIVES

To mow and clean 721 acres of parks, 127 miles of medians and 579 traffic islands within established mowing cycles.

To serve 1,066,114 residents at 20 community centers for an average of 51.2 hours per week.

To respond to 2,600 requests for tree work through the department's Forestry Section.

To complete 3,125 playground maintenance inspections through the department's Trade Section.

To provide educational programs for 588 schools at the Log Cabin Village, Botanic Garden and the Fort Worth Nature Center.

To enhance the department's ability to provide adequate support for ongoing programs and special projects by increasing the number of volunteer participants by 10% and volunteer hours by 20%.

To provide reservation services for park sites to accommodate resident groups and event sponsors.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Mowing cycles in parks and medians	20 / 20	20 / 20	20 / 20
Contacts at community centers	938,264	986,590	1,066,114
Responses to Forestry Section calls	2,600	2,600	2,600
Playground inspections	3,125	3,125	3,125
Schools served by education programs at Log Cabin Village, Botanic Garden	559	588	588
Volunteers / volunteer hours	23,426 / 194,898	24,597 / 214,387	25,827 / 235,826
Site reservations	682	755	800

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800500	COMMUNITY SERVICES ADMINISTRATION	\$ 231,928	\$ 272,162	\$ 287,681	\$ 287,681	2.90	3.90	3.90	3.90
0800504	SOUTHSIDE COMMUNITY CENTER	81,984	98,150	96,810	96,810	2.50	2.50	2.50	2.50
0800509	RIVERSIDE MPC COMMUNITY CENTER	97,758	100,962	103,739	103,739	2.50	2.50	2.50	2.50
0800510	FELLOWSHIP CORNER	2,925	3,750	5,230	5,230	0.00	0.00	0.00	0.00
0800511	LATE NIGHT PROGRAM	608,493	0	0	0	16.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,023,088</u>	<u>\$ 475,024</u>	<u>\$ 493,460</u>	<u>\$ 493,460</u>	<u>23.90</u>	<u>8.90</u>	<u>8.90</u>	<u>8.90</u>
	<u>PACS ADMINISTRATION</u>								
0801000	PACS ADMINISTRATION	\$ 1,068,407	\$ 1,575,818	\$ 1,434,328	\$ 1,434,328	7.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 1,068,407</u>	<u>\$ 1,575,818</u>	<u>\$ 1,434,328</u>	<u>\$ 1,434,328</u>	<u>7.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>GOLF & TENNIS</u>								
0804080	MCLELAND TENNIS CENTER	\$ 9,332	\$ 26,500	\$ 26,500	\$ 26,500	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 9,332</u>	<u>\$ 26,500</u>	<u>\$ 26,500</u>	<u>\$ 26,500</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0807010	SW REGION ADMINIS- TRATION	\$ 306,395	\$ 310,185	\$ 339,749	\$ 339,749	5.00	5.00	5.00	5.00
0807021	WEST DISTRICT OPERA- TIONS	1,224,150	1,290,930	1,448,475	1,484,875	20.00	20.00	20.00	20.00
0807023	COMO COMMUNITY CENTER	171,617	271,693	300,548	300,548	3.50	6.50	6.50	6.50
0807027	FIRE STATION COMMU- NITY CTR	120,102	135,177	149,127	149,127	3.00	3.00	3.00	3.00
0807028	RD EVANS COMMUNITY CENTER	118,718	135,510	146,590	146,590	3.00	3.00	3.00	3.00
0807029	THOMAS PLACE COM- MUNITY CENTER	84,234	120,079	133,409	133,409	3.00	3.00	3.00	3.00
0807030	UNASSIGNED TITLE	0	28,157	0	0	0.00	0.00	0.00	0.00
0807031	SOUTH DISTRICT OPER- ATIONS	1,014,081	1,225,129	1,142,862	1,237,662	15.00	15.00	15.00	15.00
0807032	WORTH HEIGHTS COM- MUNITY CENTER	159,983	264,624	302,175	302,175	3.50	6.50	6.50	6.50
0807033	HIGHLAND HILLS COM- MUNITY CENTER	127,559	128,804	144,669	144,669	3.00	3.00	3.00	3.00
0807038	GREENBRIAR COMMU- NITY CENTER	113,375	139,427	146,770	146,770	3.00	3.00	3.00	3.00
0807039	SW COMMUNITY CEN- TER	137,836	133,989	150,384	150,384	3.00	3.00	3.00	3.00
0807080	BOTANIC GARDEN	1,746,060	1,757,934	1,847,457	1,847,457	27.00	31.00	31.00	31.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0807090	LOG CABIN VILLAGE	233,559	247,736	280,546	280,546	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 5,557,669</u>	<u>\$ 6,189,374</u>	<u>\$ 6,532,761</u>	<u>\$ 6,663,961</u>	<u>95.00</u>	<u>105.00</u>	<u>105.00</u>	<u>105.00</u>
	<u>NORTHEAST REGION</u>								
0808010	NE REGION ADMINIS- TRATION	\$ 238,260	\$ 263,679	\$ 292,890	\$ 292,890	4.00	4.00	4.00	4.00
0808021	NORTH DISTRICT OPER- ATIONS	1,098,095	1,191,318	1,097,489	1,115,289	16.00	16.00	16.00	16.00
0808022	NORTH SIDE COMMU- NITY CENTER	137,144	257,310	285,788	285,788	3.50	6.50	6.50	6.50
0808026	NORTH TRI-ETHNIC COMMUNITY CENTER	131,030	140,377	146,152	146,152	3.50	3.50	3.50	3.50
0808027	BERTHA COLLINS COM- MUNITY CENTER	130,912	149,632	41,374	41,374	3.00	3.00	0.00	0.00
0808028	DIAMOND HILL COMMU- NITY CENTER	125,568	125,666	143,006	143,006	3.00	3.00	3.00	3.00
0808029	RIVERSIDE COMMU- NITY CENTER	133,713	141,534	165,032	165,032	3.00	3.00	3.00	3.00
0808031	EAST DISTRICT OPERA- TIONS	829,189	828,063	878,441	929,441	15.00	15.00	15.00	15.00
0808034	MCCRAY COMMUNITY CENTER	0	0	186,809	186,809	0.00	0.00	3.00	3.00
0808035	MLK COMMUNITY CEN- TER	151,957	284,096	311,386	311,386	3.50	6.50	6.50	6.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0808036	HANDLEY-MEADOW-BROOK COMMUNITY	126,384	137,851	153,538	153,538	3.00	3.00	3.00	3.00
0808038	HILLSIDE COMMUNITY CENTER	129,672	134,350	149,961	149,961	3.00	3.00	3.00	3.00
0808039	SYCAMORE COMMUNITY CENTER	128,151	255,873	282,161	282,161	3.00	6.00	6.00	6.00
0808040	GRAFFITI ABATEMENT	85,170	97,298	105,849	105,849	2.00	2.00	2.00	2.00
0808050	CODE:BLUE	22,050	48,489	55,072	55,072	0.00	0.00	0.00	0.00
0808060	NORTHEAST REGION/YOUTH SPORTS	251,594	274,929	275,794	275,794	0.00	0.00	0.00	0.00
0808070	AQUATICS	466,192	490,083	493,061	493,061	0.00	0.00	0.00	0.00
0808080	HAWS ATHLETICS CENTER	1,224,688	2,151,665	542,579	542,579	22.00	24.00	8.00	8.00
0808085	ATHLETICS MAINTENANCE	0	0	1,909,508	1,909,508	0.00	0.00	21.00	21.00
0808090	NATURE CENTER & REFUGE	322,434	338,540	388,486	388,486	7.00	7.00	7.00	7.00
	Sub-Total	<u>\$ 5,732,203</u>	<u>\$ 7,310,753</u>	<u>\$ 7,904,376</u>	<u>\$ 7,973,176</u>	<u>94.50</u>	<u>105.50</u>	<u>110.50</u>	<u>110.50</u>
	<u>PLANNING & RESOURCE MANAGEMENT</u>								
0809010	PRM ADMINISTRATION	\$ 280,066	\$ 351,031	\$ 255,094	\$ 255,094	5.00	5.00	4.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0809015	COMPREHENSIVE PLANNING	0	0	185,820	185,820	0.00	0.00	2.00	2.00
0809020	PLANNING & DEVELOPMENT	247,969	298,808	436,664	436,664	7.00	8.00	7.00	7.00
0809030	TRADES/INFRASTRUCTURE	795,781	878,223	898,820	898,820	17.00	17.00	17.00	17.00
0809034	TRADES/EVENTS	152,848	147,589	163,988	163,988	2.00	2.00	2.00	2.00
0809035	TRADES/HEAVY EQUIPMENT	223,387	250,499	270,928	270,928	5.00	5.00	5.00	5.00
0809040	FORESTRY & LANDSCAPE PRODUCTION	922,500	1,017,699	1,019,160	1,019,160	22.00	22.00	22.00	22.00
	Sub-Total	<u>\$ 2,622,551</u>	<u>\$ 2,943,849</u>	<u>\$ 3,230,474</u>	<u>\$ 3,230,474</u>	<u>58.00</u>	<u>59.00</u>	<u>59.00</u>	<u>59.00</u>
	TOTAL	\$ 16,013,250	\$ 18,521,318	\$ 19,621,899	\$ 19,821,899	278.40	286.40	291.40	291.40

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
PLANNING

FUND/CENTER
GG01/0221000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

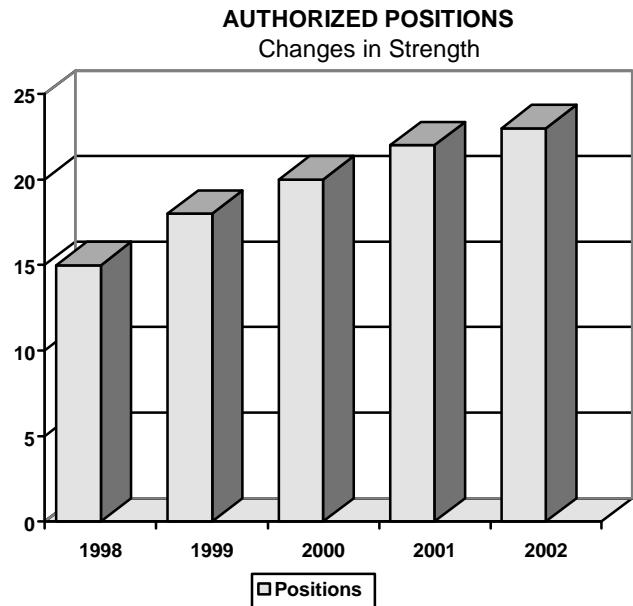
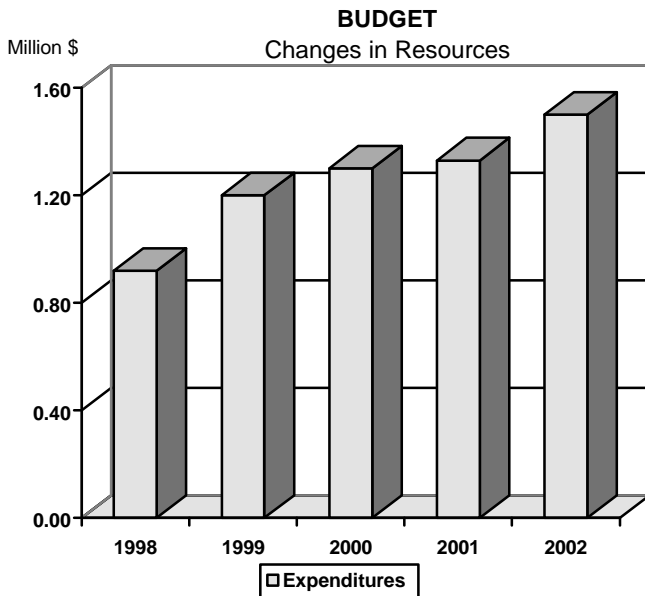
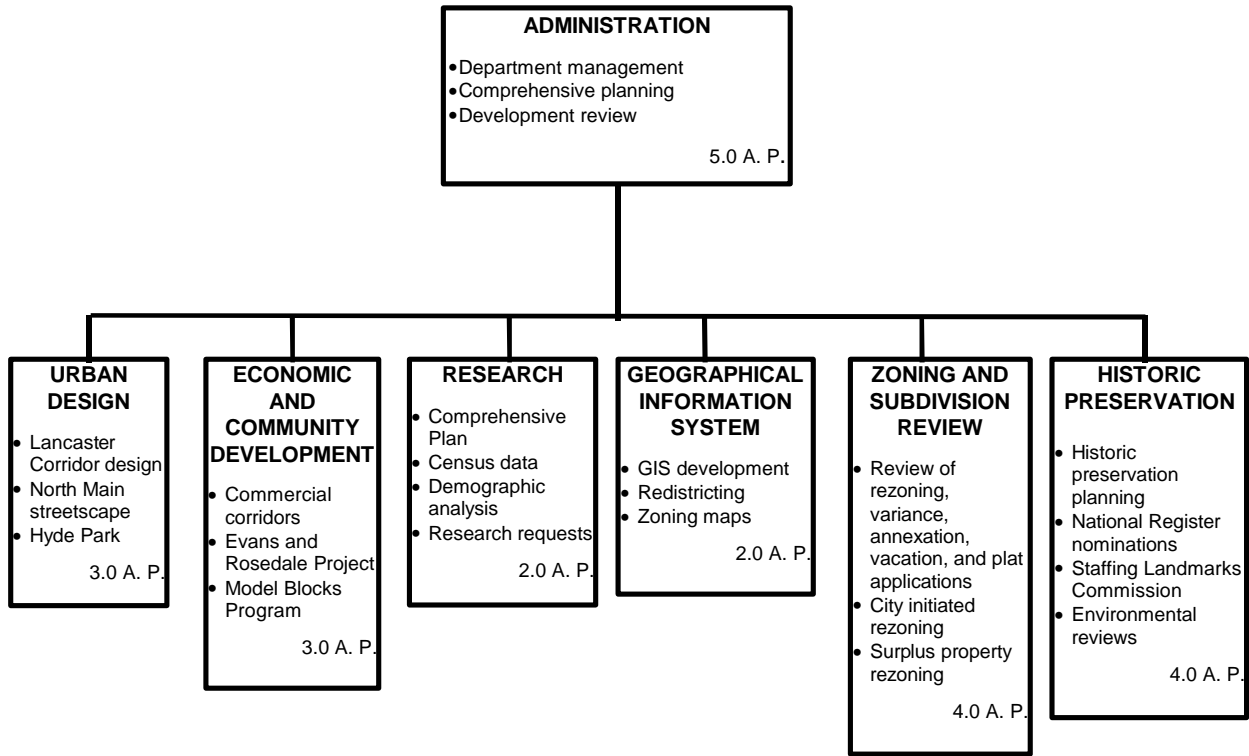
The Planning Department advises the City Manager, the Planning and Zoning Commissions, and the City Council on City planning-related matters. Planning also actively participates in and positively impacts the charting of Fort Worth's future by developing the City's Comprehensive Plan. The policies and programs contained in the plan encourage the establishment of a rational, coherent, urban form that promotes economic vitality and an improved quality of life for all residents.

To ensure rational, coherent city planning and development, the department focuses its efforts in two distinct functional divisions: 1) The Comprehensive Planning Division, which includes Urban Design, Research, and Economic and Community Development; and 2) The Development Review Division, which includes Zoning and Subdivision Review, Historic Preservation, and Global Positioning Satellite (GIS) teams.

In accordance with the City's Financial Management Policy Statements (FMPS), which state that, "To seek, apply for and effectively administer federal, state and foundation grants-in-aid that address the City's current priorities and policy objectives" (FMPS, Ch. VIII), the department also utilizes grant funds to accomplish its goals.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 1,002,161	\$ 1,075,833	\$ 1,153,305	\$ 1,153,305
Supplies	26,133	39,120	39,120	39,120
Contractual	227,888	257,633	283,706	283,706
Capital Outlay	0	0	0	0
Total Expenditures	\$ 1,256,182	\$ 1,372,586	\$ 1,476,131	\$ 1,476,131
Authorized Positions	19.00	20.00	21.00	21.00

PLANNING – 23.0 A. P. GENERAL FUND 21.0 (GRANT FUNDS 2.0)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: PLANNING	FUND/CENTER GG01/0221000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$1,372,586	A.P.	20.00
2001-02 ADOPTED:	\$1,476,131	A.P.	21.00

- A) The adopted budget increases by \$59,850 due to the addition of an Assistant Director position.
- B) The adopted budget increases by \$20,907 for contributions to employee retirement.
- C) The adopted budget increases by \$17,944 for Information Technology Solutions Department charges.

POLICY ISSUES**DEPARTMENT:****PLANNING****REVITALIZATION OF CENTRAL-CITY COMMERCIAL DISTRICTS**

In accordance with the 2000 Comprehensive Plan, the City Council has authorized the Commercial Corridors Task Force to prepare conceptual redevelopment plans for ten mixed-use nodes to be designated along five central-city commercial corridors: Hemphill Street, East Lancaster Avenue, East Rosedale Street, West Seventh Street, and Camp Bowie Boulevard. Those redevelopment plans would enable the City to focus its resources and incentives upon the revitalization of commercial districts with a high degree of development potential, and stimulate private investment, create jobs for City residents, and expand the City's tax base. The Task Force may recommend various actions that affect the City's budget, such as the allocation of General Obligation bond funds and the abatement of property taxes through the designation of neighborhood Empowerment Zones around the mixed-use nodes.

MOBILITY AND AIR QUALITY

The City Council has identified traffic congestion and traffic-related air pollution as critical issues affecting the City's public health, safety, and economic vitality. To address these issues, the Council has adopted transportation and land use policies that emphasize transportation system management, alternative transportation modes, and sustainable development. Those policies may affect the City's budget in a variety of ways. For example, the development of a proposed light-rail transit system and the expansion of Hyde Park into a transit-oriented civic square would require financial participation by the City, as well as by the Fort Worth Transportation Authority (the T), the Federal Transit Administration, and other interested parties.

CONSISTENCY OF ZONING REGULATIONS WITH COMPREHENSIVE PLAN

The City Council has begun to initiate large scale zoning changes to make the City's zoning districts more consistent with the 2000 Comprehensive Plan. The zoning changes to resolve the disparity between existing zoning and proposed land use are likely to be extensive, as non-consistent zoning districts represent approximately one-fourth of the City's total land use. Furthermore, the Council has requested that the Planning Department facilitate full and meaningful participation by affected property owners and neighborhood organizations in the rezoning process.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **PLANNING**

DEPARTMENT PURPOSE

To provide reliable information and advice to the City Manager, the City Council, other City officials, and the general public in order to assist them in making sound decisions about the growth and development of the City.

FY2001-02 DEPARTMENTAL OBJECTIVES

To prepare the 2002 Comprehensive Plan update and secure City Council adoption by February 28, 2002.

To process an increasing number of research requests from City staff, the City Council, and the public.

To implement at least 40 percent of appropriate action items identified in the conceptual redevelopment plans for 10 mixed-use villages along five commercial corridors: East Lancaster Ave., East Rosedale St., Hemphill St., West 7th St., and Camp Bowie Blvd.

To secure the City Council's approval of the "locally preferred alternative" for a light-rail transit system and to secure authorization from the Federal Transportation Administration to conduct preliminary engineering.

To process City-initiated zoning changes, as directed by the City Council, so as to make the City's zoning districts more consistent with the Comprehensive Plan.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Percentage of completion of 2002 Comprehensive Plan	0	50%	100%
Number of research requests fulfilled.	240	384	432
Percentage of redevelopment plan implementation.	0	5%	40%
Percentage completion of transit alternatives analysis.	0	70%	100%
City/Council-initiated zoning change	0	6	6

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PLANNING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0221000	<u>ADMINISTRATION</u>								
	ADMINISTRATION	\$ 1,256,182	\$ 1,372,586	\$ 1,476,131	\$ 1,476,131	19.00	20.00	21.00	21.00
	Sub-Total	<u>\$ 1,256,182</u>	<u>\$ 1,372,586</u>	<u>\$ 1,476,131</u>	<u>\$ 1,476,131</u>	<u>19.00</u>	<u>20.00</u>	<u>21.00</u>	<u>21.00</u>
	TOTAL	\$ 1,256,182	\$ 1,372,586	\$ 1,476,131	\$ 1,476,131	19.00	20.00	21.00	21.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: POLICE	FUND/CENTER GG01/0351000:0356500
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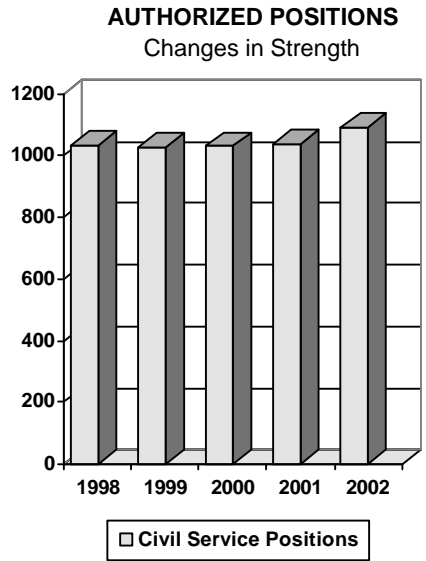
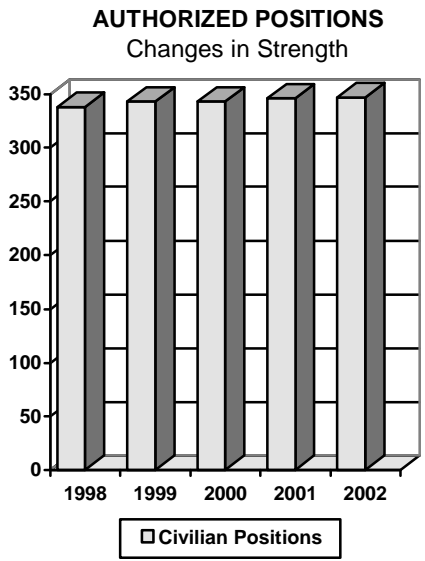
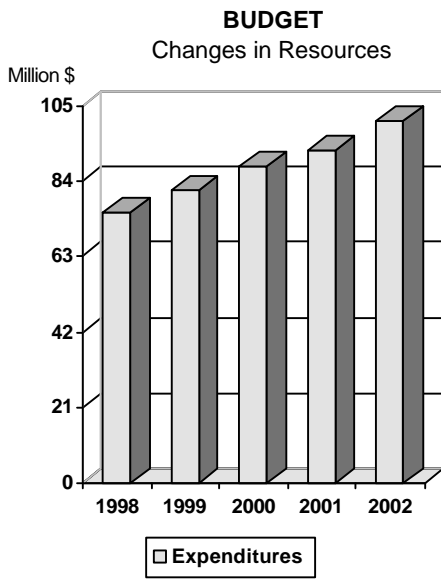
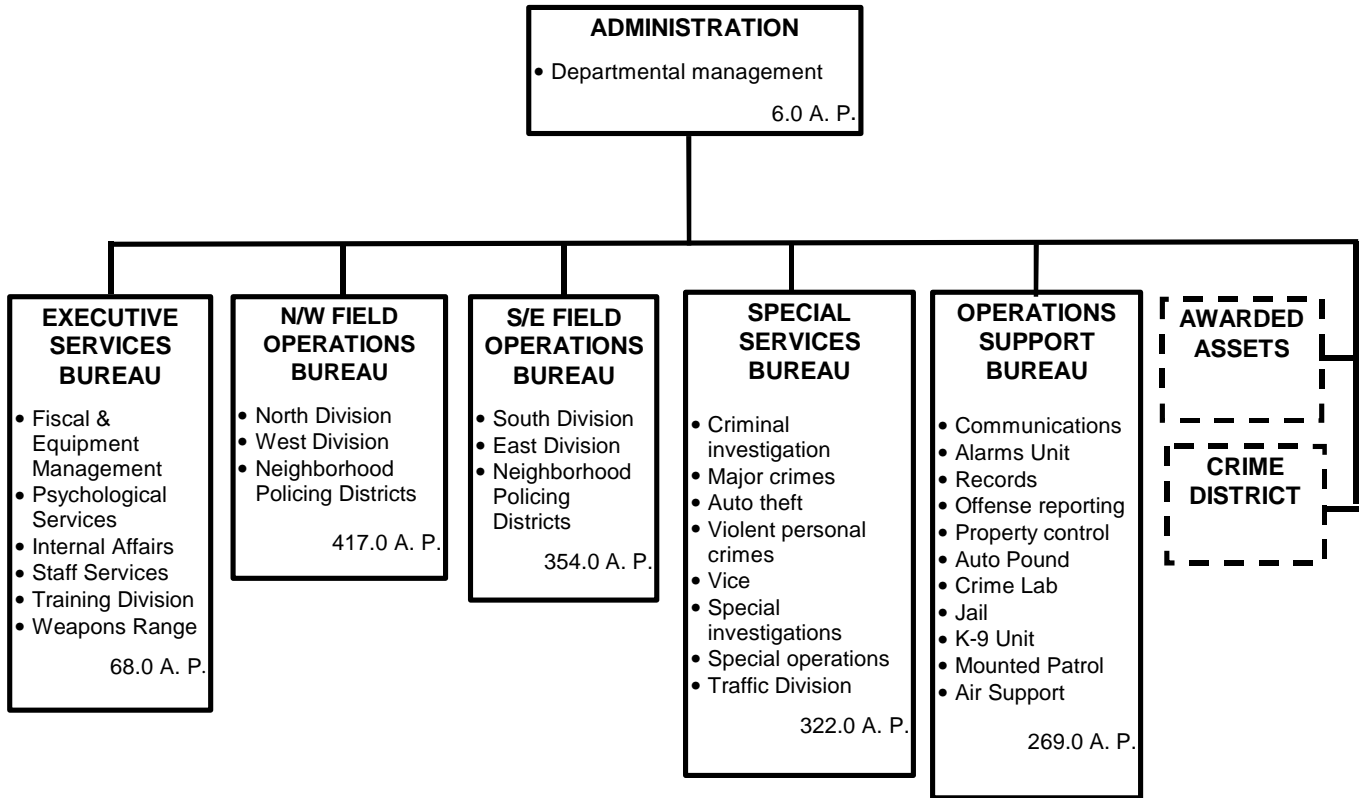
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and enforce traffic laws to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of such non-criminal conduct as traffic enforcement.

The Executive Services Bureau is responsible for fiscal and equipment management, internal affairs investigations, training, and psychological services for department personnel. The North / West Field Operations Bureau oversees daily law enforcement operations in the northern and western sections of the city. The South / East Field Operations Bureau oversees daily law enforcement operations in the southern and eastern sections of the City. The Special Services Bureau conducts investigations related to major crimes, conducts special operations, and provides Citywide traffic enforcement. The Operations Support Bureau provides a wide variety of support functions for the entire department, including communications, offense reporting, record storage, jailing services, and specialized units such as canine patrol, mounted patrol, and helicopter patrol. All five bureaus are overseen by the Police Administration Division, which includes the Chief of Police.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 74,445,069	\$ 80,710,800	\$ 87,986,397	\$ 87,986,397
Supplies	2,470,057	1,637,951	3,752,997	3,752,997
Contractual	9,701,310	10,458,455	8,988,201	8,988,201
Capital Outlay	69,814	0	0	0
Total Expenditures	\$ 86,686,250	\$ 92,807,206	\$ 100,727,595	\$ 100,727,595
Authorized Positions	1,372.00	1,385.00	1,436.00	1,436.00

POLICE – 1,640.0 A. P.
GENERAL FUND 1,436.0 A. P.
(CRIME CONTROL AND PREVENTION DISTRICT 185.0 A. P.)
(GRANT FUND 19.0 A. P.)



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: POLICE	FUND/CENTER GG01/0351000:0356500
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$92,807,206	A.P.	1,385.0
2001-02 ADOPTED:	\$100,727,595	A.P.	1,436.0

- A) The adopted budget increases by \$806,379 for the addition of 50 Police Officers as part of a plan to significantly increase patrol coverage and reduce response time. The cost covers partial-year salaries and benefits for the officers, who will graduate from training classes in April and August 2002.
- B) The adopted budget increases by \$12,484 to convert one Stock Clerk position from temporary to permanent. The increase is offset by a reduction in scheduled temporary funds of \$14,000, for a net savings of \$1,516 for the adopted budget.
- C) The adopted budget increases by \$2,886,543 for salary increases for civilian and civil service personnel as part of the FY2001-02 compensation plan.
- D) The adopted budget increases by \$1,588,209 for expenses from workers' compensation claims.
- E) The adopted budget increases by \$744,687 for contributions to employee retirement. This is comprised of \$646,241 for civil service retirement and \$98,446 for civilian retirement.
- F) The adopted budget increases by \$527,262 for group health insurance due to rate increases.
- G) The adopted budget increases by \$323,990 for scheduled temporaries for mid-year salary increases for desk officers. Retired officers are hired as desk officers so that current officers are not pulled from patrol duties.
- H) The adopted budget increases by \$190,952 for equipment maintenance costs, based on current expenditure levels and rate increases recommended by the Equipment Services Department.
- I) The adopted budget increases by \$159,600 for motorcycle allowances for the Traffic Division's new take-home motorcycle program.
- J) The adopted budget increases by \$107,117 for increased costs for shift differential due to salary increases associated with the FY2001-02 compensation plan.
- K) The adopted budget increases by \$107,000 for civilian overtime due to salary increases associated with the compensation plan and increased usage.
- L) The adopted budget increases by \$104,559 for civil service overtime due to increased costs associated with the FY2001-02 compensation plan.

POLICY ISSUES**DEPARTMENT:****POLICE****FACILITIES**

The department will continue to evaluate the effectiveness of the current alignment and number of Neighborhood Policing Districts (NPDs). Decisions regarding the lease or ownership of NPD sites and facilities will be necessary. In addition, NPD #6 needs to be reconstructed to provide adequate space. The heliport will need to be rebuilt to accommodate a larger helicopter when either of the current helicopters goes out of service. Finally, the department's use of the current administration building may need to be addressed due to inquiries from the County regarding acquisition of the entire building.

CRIME CONTROL AND PREVENTION DISTRICT

The City of Fort Worth will go to the voters again in 2005 to assess the need to continue the sales tax revenue stream for the Crime Control and Prevention District. In the meantime, the City Council may need to make decisions regarding the balance between the need for district phase-out funding, on-going personnel costs, other operating costs, and additional major capital expenditures such as the proposed fifth communications tower.

JAIL CONTRACT

The City of Fort Worth is currently paying Tarrant County to house prisoners without a current contract. Due to the growing cost of this service, the City will continue to analyze jailing processes to ensure that Fort Worth is paying an equitable share of the operating costs of the facility. If the City of Fort Worth decides to assume a larger portion of the jailing process or to establish a contract with an agency other than Tarrant County, a Council decision will be required for the financing of a new arrangement.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **POLICE**

DEPARTMENT PURPOSE

To protect the lives and property of Fort Worth residents, preserve law and order, and enforce the City's laws and ordinances through a comprehensive law enforcement and crime prevention program.

FY2001-02 DEPARTMENTAL OBJECTIVES

To reduce the Part I crime rate by five percent per 100,000 population through a proactive enforcement policy and increased resident participation at the community level, at a cost not to exceed budgeted levels. The FBI Uniform Crime Reporting program identifies murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft as Part I crimes.

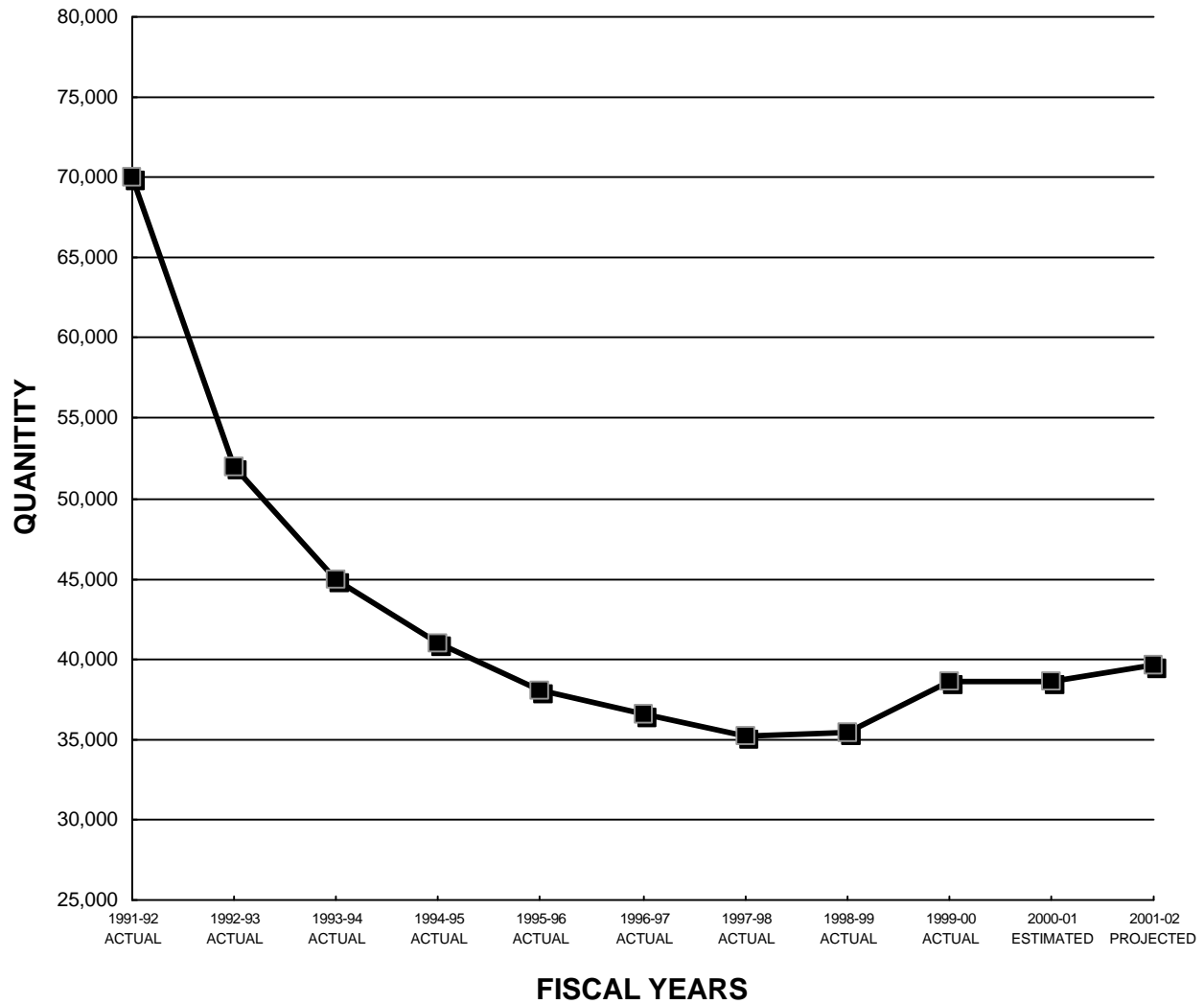
To reduce drug and gang activity within city neighborhoods by an increased focus on Special Operations Division arrests, warrants, and cases filed, while remaining within budgeted levels.

To reduce the number of fatal and injury traffic accidents through enforcement efforts, while remaining within budgeted levels.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Part I crime rate per 100,000 residents	7,327.4	7,731.73	7,344.66
Number of arrests by Special Operations Division	2,901	3,046	3,198
Number of fatal / injury accidents	62 / 5,455	59 / 5,346	57 / 5,240

POLICE

NUMBER OF PART 1 OFFENSES* COMMITTED
 FY1991-92 THROUGH FY2001-02 (PROJECTED)



* Under the FBI's Uniform Crime Reporting, Part I crimes include murder, rape, robbery, aggravated assault, burglary, larceny/theft and auto theft.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0351000	<u>POLICE ADMINISTRATION</u>								
	POLICE ADMINISTRATION	\$ 731,128	\$ 496,182	\$ 590,822	\$ 590,822	8.00	6.00	6.00	6.00
	Sub-Total	\$ 731,128	\$ 496,182	\$ 590,822	\$ 590,822	8.00	6.00	6.00	6.00
0352000	<u>EXECUTIVE SERVICES BUREAU</u>								
	EXECUTIVE SERVICES BUREAU	\$ 325,313	\$ 386,085	\$ 421,677	\$ 421,677	5.00	5.00	5.00	5.00
	Sub-Total	\$ 325,313	\$ 386,085	\$ 421,677	\$ 421,677	5.00	5.00	5.00	5.00
0352100	<u>FISCAL & EQUIPMENT MANAGEMENT</u>								
	FISCAL & EQUIPMENT MANAGEMENT	\$ 816,911	\$ 1,207,227	\$ 1,287,535	\$ 1,287,535	17.00	17.00	18.00	18.00
	Sub-Total	\$ 816,911	\$ 1,207,227	\$ 1,287,535	\$ 1,287,535	17.00	17.00	18.00	18.00
0352200	<u>PSYCHOLOGICAL SERVICES</u>								
	PSYCHOLOGICAL SERVICES	\$ 135,037	\$ 143,447	\$ 144,597	\$ 144,597	2.00	2.00	2.00	2.00
	Sub-Total	\$ 135,037	\$ 143,447	\$ 144,597	\$ 144,597	2.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>INTERNAL AFFAIRS DIVISION</u>								
0352300	INTERNAL AFFAIRS DIVISION	\$ 824,276	\$ 842,218	\$ 946,249	\$ 946,249	11.00	12.00	12.00	12.00
	Sub-Total	<u>\$ 824,276</u>	<u>\$ 842,218</u>	<u>\$ 946,249</u>	<u>\$ 946,249</u>	<u>11.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
	<u>STAFF SERVICES DIVISION</u>								
0352400	STAFF SERVICES DIVISION	\$ 3,664,161	\$ 3,620,257	\$ 3,564,453	\$ 3,564,453	9.00	10.00	10.00	10.00
	Sub-Total	<u>\$ 3,664,161</u>	<u>\$ 3,620,257</u>	<u>\$ 3,564,453</u>	<u>\$ 3,564,453</u>	<u>9.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 1,377,394	\$ 1,508,903	\$ 1,732,779	\$ 1,732,779	18.00	19.00	19.00	19.00
0352501	WEAPONS RANGE	234,244	217,134	222,640	222,640	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 1,611,638</u>	<u>\$ 1,726,037</u>	<u>\$ 1,955,419</u>	<u>\$ 1,955,419</u>	<u>20.00</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>
	<u>OPERATIONAL SUPPORT BUREAU</u>								
0353000	OPERATIONAL SUPPORT BUREAU	\$ 189,937	\$ 240,144	\$ 259,504	\$ 259,504	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 189,937</u>	<u>\$ 240,144</u>	<u>\$ 259,504</u>	<u>\$ 259,504</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>COMMUNICATIONS DIVISION</u>								
0353100	COMMUNICATIONS DIVISION	\$ 0	\$ 4,214,679	\$ 4,432,477	\$ 4,432,477	109.00	97.00	98.00	98.00
0353101	COMMUNICATIONS - PIC	4,315,093	436,543	505,434	505,434	0.00	12.00	11.00	11.00
0353102	ALARMS UNIT	217,040	228,015	215,534	215,534	5.00	5.00	5.00	5.00
	Sub-Total	<u>\$ 4,532,133</u>	<u>\$ 4,879,237</u>	<u>\$ 5,153,445</u>	<u>\$ 5,153,445</u>	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>	<u>114.00</u>
	<u>RECORDS DIVISION</u>								
0353300	RECORDS DIVISION	\$ 877,989	\$ 1,029,696	\$ 1,039,381	\$ 1,039,381	25.00	25.00	25.00	25.00
0353301	DECOR	1,239,574	1,346,326	1,396,053	1,396,053	37.00	37.00	37.00	37.00
	Sub-Total	<u>\$ 2,117,563</u>	<u>\$ 2,376,022</u>	<u>\$ 2,435,434</u>	<u>\$ 2,435,434</u>	<u>62.00</u>	<u>62.00</u>	<u>62.00</u>	<u>62.00</u>
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS/PROPERTY DIVISION	\$ 0	\$ 117,431	\$ 136,996	\$ 136,996	0.00	3.00	3.00	3.00
0353401	CRIME LAB	666,197	699,105	741,435	741,435	12.00	10.00	10.00	10.00
0353402	PROPERTY CONTROL	466,722	438,992	460,403	460,403	11.00	11.00	11.00	11.00
0353403	AUTO POUND	1,831,993	1,971,137	1,944,151	1,944,151	23.00	23.00	23.00	23.00
	Sub-Total	<u>\$ 2,964,912</u>	<u>\$ 3,226,665</u>	<u>\$ 3,282,985</u>	<u>\$ 3,282,985</u>	<u>46.00</u>	<u>47.00</u>	<u>47.00</u>	<u>47.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	SUPPORT SERVICES DIVISION	\$ 0	\$ 132,684	\$ 145,486	\$ 145,486	3.00	2.00	2.00	2.00
0353501	JAIL	2,647,443	3,034,969	2,992,918	2,992,918	11.00	10.00	9.00	9.00
0353502	K-9	616,283	623,079	666,708	666,708	8.00	8.00	8.00	8.00
0353503	MOUNTED	938,020	819,505	932,699	932,699	14.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 4,201,746</u>	<u>\$ 4,610,237</u>	<u>\$ 4,737,811</u>	<u>\$ 4,737,811</u>	<u>36.00</u>	<u>33.00</u>	<u>32.00</u>	<u>32.00</u>
	<u>AIR SUPPORT</u>								
0353600	AIR SUPPORT	\$ 1,012,264	\$ 1,096,891	\$ 1,136,511	\$ 1,136,511	11.00	11.00	11.00	11.00
	Sub-Total	<u>\$ 1,012,264</u>	<u>\$ 1,096,891</u>	<u>\$ 1,136,511</u>	<u>\$ 1,136,511</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	N/W FIELD OPERATIONS BUREAU	\$ 344,997	\$ 436,063	\$ 836,912	\$ 836,912	3.00	4.00	6.00	6.00
0354002	INCREASED PATROL OFFICERS	0	0	806,379	806,379	0.00	0.00	50.00	50.00
	Sub-Total	<u>\$ 344,997</u>	<u>\$ 436,063</u>	<u>\$ 1,643,291</u>	<u>\$ 1,643,291</u>	<u>3.00</u>	<u>4.00</u>	<u>56.00</u>	<u>56.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>NORTH DIVISION</u>								
0354100	NORTH DIVISION	\$ 2,062,347	\$ 1,974,463	\$ 2,118,405	\$ 2,118,405	23.00	22.00	22.00	22.00
0354101	NORTH NPD1	3,793,116	3,881,881	4,162,578	4,162,578	73.00	69.00	69.00	69.00
0354102	NORTH NPD2	2,532,931	3,269,904	3,407,552	3,407,552	44.00	54.00	53.00	53.00
0354103	NORTH NPD3	3,089,152	3,141,315	3,277,785	3,277,785	51.00	50.00	49.00	49.00
	Sub-Total	<u>\$ 11,477,546</u>	<u>\$ 12,267,563</u>	<u>\$ 12,966,320</u>	<u>\$ 12,966,320</u>	<u>191.00</u>	<u>195.00</u>	<u>193.00</u>	<u>193.00</u>
	<u>WEST DIVISION</u>								
0354900	WEST DIVISION	\$ 2,033,549	\$ 1,928,451	\$ 2,046,579	\$ 2,046,579	26.00	22.00	22.00	22.00
0354901	NPD 10	3,195,686	3,452,262	3,695,418	3,695,418	58.00	58.00	57.00	57.00
0354902	WEST NPD 11	2,677,247	3,061,647	3,246,318	3,246,318	45.00	49.00	48.00	48.00
0354903	WEST NPD 12	1,988,218	2,344,543	2,651,722	2,651,722	39.00	41.00	41.00	41.00
	Sub-Total	<u>\$ 9,894,700</u>	<u>\$ 10,786,903</u>	<u>\$ 11,640,037</u>	<u>\$ 11,640,037</u>	<u>168.00</u>	<u>170.00</u>	<u>168.00</u>	<u>168.00</u>
	<u>S/E FIELD OPERATIONS BUREAU</u>								
0355000	S/E FIELD OPERATIONS	\$ 0	\$ 457,707	\$ 543,812	\$ 543,812	3.00	5.00	4.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 457,707</u>	<u>\$ 543,812</u>	<u>\$ 543,812</u>	<u>3.00</u>	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SOUTH DIVISION</u>								
0355100	SOUTH DIVISION	\$ 1,802,544	\$ 1,640,684	\$ 1,705,450	\$ 1,705,450	22.00	19.00	19.00	19.00
0355101	SOUTH NPD 8	3,173,038	3,418,823	3,874,899	3,874,899	57.00	58.00	61.00	61.00
0355102	SOUTH NPD 9	3,520,660	3,205,977	3,249,228	3,249,228	60.00	50.00	49.00	49.00
	Sub-Total	<u>\$ 8,496,242</u>	<u>\$ 8,265,484</u>	<u>\$ 8,829,577</u>	<u>\$ 8,829,577</u>	<u>139.00</u>	<u>127.00</u>	<u>129.00</u>	<u>129.00</u>
	<u>EAST DIVISION</u>								
0355900	EAST DIVISION	\$ 2,346,215	\$ 2,262,954	\$ 2,411,801	\$ 2,411,801	28.00	25.00	25.00	25.00
0355901	EAST NPD 4	2,068,319	2,014,221	2,151,760	2,151,760	37.00	33.00	33.00	33.00
0355902	EAST NPD 5	2,536,577	3,165,866	3,371,376	3,371,376	44.00	52.00	52.00	52.00
0355903	EAST NPD 6	3,521,051	3,994,543	4,500,756	4,500,756	65.00	70.00	71.00	71.00
0355904	EAST NPD 7	2,106,736	2,325,820	2,559,428	2,559,428	38.00	39.00	40.00	40.00
	Sub-Total	<u>\$ 12,578,898</u>	<u>\$ 13,763,404</u>	<u>\$ 14,995,121</u>	<u>\$ 14,995,121</u>	<u>212.00</u>	<u>219.00</u>	<u>221.00</u>	<u>221.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 293,517	\$ 307,087	\$ 334,954	\$ 334,954	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 293,517</u>	<u>\$ 307,087</u>	<u>\$ 334,954</u>	<u>\$ 334,954</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								
0356100	CRIMINAL INVESTIGATIONS DIVISI	\$ 275,257	\$ 321,861	\$ 349,849	\$ 349,849	6.00	6.00	6.00	6.00
0356101	CID - MAJOR CASE	1,520,913	1,891,651	2,043,104	2,043,104	23.00	28.00	28.00	28.00
0356102	CID - AUTO THEFT	1,255,966	1,395,040	1,512,945	1,512,945	20.00	24.00	24.00	24.00
0356103	VPC - FAMILY VIOLENCE	2,539,752	983,312	961,050	961,050	35.00	13.00	12.00	12.00
0356105	CID-VICE	935,830	973,613	1,025,627	1,025,627	16.00	15.00	15.00	15.00
0356106	VPC - CSSU	1,653,429	1,010,494	1,100,261	1,100,261	28.00	15.00	15.00	15.00
0356107	VPC - CACU	0	603,245	656,114	656,114	0.00	9.00	9.00	9.00
0356108	VPC - SCRAM	0	344,397	370,874	370,874	0.00	5.00	5.00	5.00
0356109	VPC - HOMICIDE	0	871,606	1,085,129	1,085,129	0.00	12.00	13.00	13.00
	Sub-Total	<u>\$ 8,181,147</u>	<u>\$ 8,395,219</u>	<u>\$ 9,104,953</u>	<u>\$ 9,104,953</u>	<u>128.00</u>	<u>127.00</u>	<u>127.00</u>	<u>127.00</u>
	<u>SPECIAL INVESTIGATIONS DIVISION</u>								
0356200	SPECIAL INVESTIGATIONS DIVISION	\$ 121,851	\$ 144,518	\$ 157,578	\$ 157,578	2.00	2.00	2.00	2.00
0356201	SID - YOUTH	1,143,140	1,223,706	1,298,339	1,298,339	18.00	18.00	18.00	18.00
	Sub-Total	<u>\$ 1,264,991</u>	<u>\$ 1,368,224</u>	<u>\$ 1,455,917</u>	<u>\$ 1,455,917</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	SOD - NARCOTICS	\$ 6,116,686	\$ 1,471,799	\$ 1,608,897	\$ 1,608,897	98.00	16.00	16.00	16.00
0356301	SOD DEA TASK FORCE	0	586,976	677,927	677,927	0.00	10.00	10.00	10.00
0356302	SOD - TCNICU	0	762,681	814,387	814,387	0.00	12.00	12.00	12.00
0356303	SOD - SAU	0	500,665	522,549	522,549	0.00	8.00	8.00	8.00
0356304	GANG	0	1,644,310	1,753,225	1,753,225	0.00	26.00	26.00	26.00
0356305	SOD - SWAT	0	1,217,073	1,302,626	1,302,626	0.00	18.00	18.00	18.00
0356306	SOD - HIDTA	0	516,387	560,336	560,336	0.00	8.00	8.00	8.00
	Sub-Total	\$ 6,116,686	\$ 6,699,891	\$ 7,239,947	\$ 7,239,947	98.00	98.00	98.00	98.00
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 4,683,273	\$ 5,209,012	\$ 6,057,224	\$ 6,057,224	62.00	73.00	73.00	73.00
	Sub-Total	\$ 4,683,273	\$ 5,209,012	\$ 6,057,224	\$ 6,057,224	62.00	73.00	73.00	73.00
	<u>OPERATIONS SUP-PORT BUREAU</u>								
0357000	OPERATIONS SUP-PORT BUREAU	\$ 227,234	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 227,234	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	TOTAL	\$ 86,686,250	\$ 92,807,206	100,727,595	100,727,595	1,372.00	1,385.00	1,436.00	1,436.00

POLICE DEPARTMENT STAFFING

GENERAL FUND GG01

Center	Section	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
0351000	Administration	<u>2</u>	=	=	<u>1</u>	=	=	<u>3</u>
	Sub-Total	2	0	0	1	0	0	3
<u>Executive Services Bureau</u>								
0352000	Executive Services	1	-	-	1	-	1	3
0352300	Internal Affairs	2	-	6	1	1	-	10
0352400	Staff Services	-	-	1	-	1	-	2
0352500	Training Division	8	1	3	2	1	-	15
0352501	Weapons Range	<u>1</u>	=	=	=	=	=	<u>1</u>
	Sub-Total	12	1	10	4	3	1	31
<u>Operations Support Bureau</u>								
0353000	Operations Support	-	-	-	1	-	1	2
0353500	Support Services	-	-	-	-	1	-	1
0353501	Jail	-	-	-	5	-	-	5
0353502	K-9 Unit	6	-	1	1	-	-	8
0353503	Mounted Patrol	10	-	1	-	-	-	11
0353600	Air Support	<u>4</u>	=	=	=	=	=	<u>4</u>
	Sub-Total	20	0	2	7	1	1	31
<u>North/West Field Operations Bureau</u>								
0354000	N/W Field Operations	-	-	-	4	-	1	5
0354002	Increased Patrol Officers	50						50
0354100	North Division	-	14	1	1	1	-	17
0354101	Neighborhood Policing							
	District (NPD) 1	50	3	5	1	-	-	59
0354102	NPD 2	44	3	5	1	-	-	53
0354103	NPD 3	39	3	6	1	-	-	49
0354900	West Division	-	14	1	1	1	-	17
0354901	NPD 10	48	3	6	-	-	-	57
0354902	NPD 11	38	3	6	1	-	-	48
0354903	NPD 12	<u>33</u>	<u>3</u>	<u>5</u>	=	=	=	<u>41</u>
	Sub-Total	302	46	35	10	2	1	396

POLICE DEPARTMENT STAFFING

GRANTS FUND GR76

	Officer X03	Detective X04	Sergeant X07	Lieutenant X08	Captain X09	Deputy Chief X10	Total
<u>Auto Theft Task Force</u>							
Sub-Total-Civil Service	-	1	1	-	-	-	2
Sub-Total-Civilians							-
<u>Drug Enforcement Administration</u>							
Sub-Total-Civil Service	-	-	-	-	-	-	-
Sub-Total-Civilians							2
<u>Child Violence Intervention Project</u>							
Sub-Total-Civil Service	-	-	-	-	-	-	-
Sub-Total-Civilians							1
<u>Domestic Assault Response Team</u>							
Sub-Total-Civil Service	-	-	-	-	-	-	-
Sub-Total-Civilians							2
<u>Enhanced Domestic Assault Response Team</u>							
Sub-Total-Civil Service	-	2	-	-	-	-	2
Sub-Total-Civilians							-
<u>Auto Etching Program</u>							
Sub-Total-Civil Service	-	-	-	-	-	-	-
Sub-Total-Civilians							2
<u>Sex Offender Monitoring Program</u>							
Sub-Total-Civil Service	1	2	-	-	-	-	3
Sub-Total-Civilians							1
<u>Operation Spotlight Program</u>							
Sub-Total-Civil Service	2	-	-	-	-	-	2
Sub-Total-Civilians							-
<u>Ministers Against Crime</u>							
Sub-Total-Civilians							1
<u>Computer Crime Fraud Expansion</u>							
Sub-Total-Civil Service		1					
All Grants							
Sub-Total-Civil Service	3	6	1	-	-	-	10
Sub-Total-Civilians							<u>9</u>
Total- All Grants							19
TOTAL STAFFING- ALL FUNDS							
Sub-Total-Civil Service	900	184	129	46	12	5	1276
Sub-Total-Civilians							<u>364</u>
TOTAL							1640

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
PUBLIC EVENTS

FUND/CENTER
GG01/0251000:0252000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

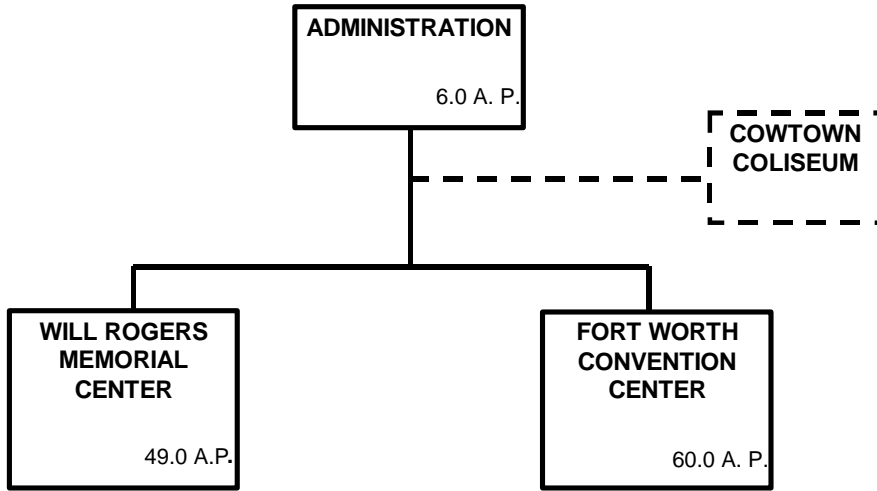
The City of Fort Worth, through the Public Events Department, operates and maintains both the Will Rogers Memorial Center and the Fort Worth Convention Center. The department promotes and schedules events in these facilities. Among other events, the facilities host the Southwestern Exposition and Livestock Show, political and other conventions and conferences, equestrian events, banquets, circuses, concerts, hockey games, theatrical performances, and various community events.

In addition to its events facilities, the Convention Center also provides both daily and monthly parking for individuals working or visiting downtown.

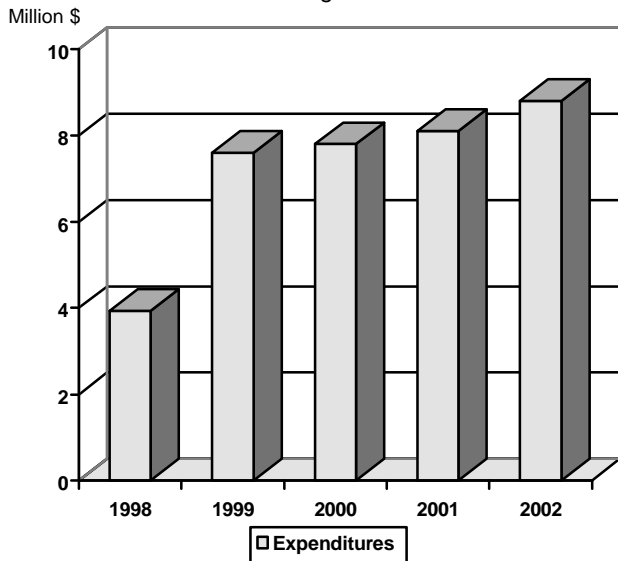
The Cowtown Coliseum is a City-owned facility; however, it is currently under private management. The Coliseum is utilized for rodeos and other public events in support of the Fort Worth Stockyards Historic District.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 4,455,838	\$ 5,002,305	\$ 5,214,050	\$ 5,214,050
Supplies	798,436	718,600	742,675	742,675
Contractual	2,332,895	2,453,682	2,478,977	2,478,977
Capital Outlay	127,772	180,900	314,500	314,500
Total Expenditures	\$ 7,714,941	\$ 8,355,487	\$ 8,750,202	\$ 8,750,202
Authorized Positions	115.00	115.00	115.00	115.00

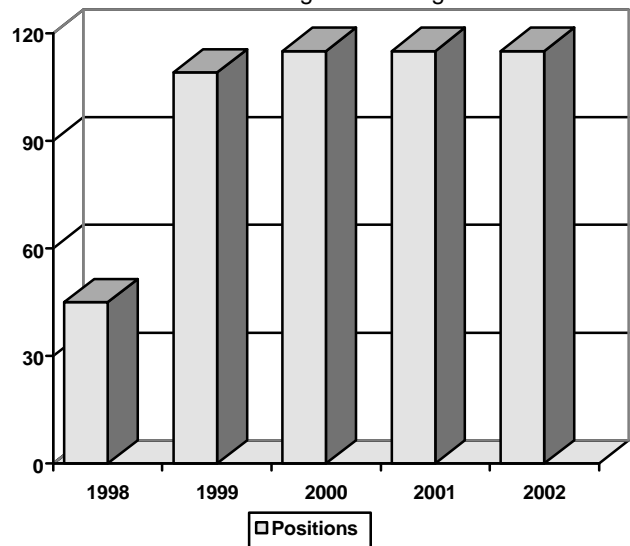
PUBLIC EVENTS - 115.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: PUBLIC EVENTS	FUND/CENTER GG01/0251000:0252000
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$8,355,487	A.P.	115.0
2001-02 ADOPTED:	\$8,750,202	A.P.	115.0

- A) The adopted budget decreases by (\$363,779) for budgeted salary savings, based on historically high vacancies in the department.
- B) The adopted budget increases by \$329,135 for workers' compensation costs.
- C) The adopted budget increases by \$297,098 for salary increases.
- D) The adopted budget increases by \$200,000 for the addition of 300 portable horse stalls and related storage equipment for the Will Rogers Memorial Center (WRMC). Revenue generated from the rental of this equipment will offset the initial cost within two years.
- E) The adopted budget increases by \$128,320 for gas utility due to increases in natural gas prices.

POLICY ISSUES

DEPARTMENT:

PUBLIC EVENTS

WATER GARDENS EVENTS PLAZA

Capital funds in the amount of \$1,500,000 will be necessary to build the proposed Water Gardens Events Plaza. In addition, once completed, the FWCC will be responsible for the management and coordination of the Plaza for at least three years. To provide the required maintenance, the department may require additional resources.

HEADQUARTERS HOTEL

The addition of the proposed Convention Center headquarters hotel would improve the City's ability to attract national conventions, and thereby greatly increase the economic impact of out-of-town visitors. However, the development of the hotel will require funding, currently estimated at \$12 to \$15 million.

FORT WORTH CONVENTION CENTER RENOVATION

The Convention Center is undergoing substantial renovation and expansion. The improved facility will enhance the City's ability to attract conventions and other events to the City, resulting in economic growth through hotels, restaurants, and retail outlet sales. To fully furnish the facility, an estimated \$1.5 million will be required.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: PUBLIC EVENTS

DEPARTMENT PURPOSE

To attract local, regional, and national events by hosting conventions, concerts, shows, recitals, banquets, graduations, sporting events, religious conferences, and numerous other activities that dramatically improve the quality of life, as well as the economy, for the citizens of Fort Worth and the surrounding area.

FY2001-02 DEPARTMENTAL OBJECTIVES

To maintain current levels of use days, attendance, and dark days at the Will Rogers Memorial Center. (Attendance figures do not include those for the Southwest Exposition & Livestock Show).

To limit reduction of use days, attendance, and dark days due to construction at the Fort Worth Convention Center to 20 percent. Staff will aggressively market available dates and space to help alleviate the lost business due to construction.

To receive an evaluation score of at least 4.0 (on a 1-5 scale) on 90 percent of the evaluations of events and services that are submitted by facility users.

The attendance from prior years was inadvertently inflated due to attendance being represented in multiple areas of the facility for equestrian events. Attendance for equestrian events is difficult to track because no tickets or registration are required. The current method of calculation should more accurately reflect the department's attendance.

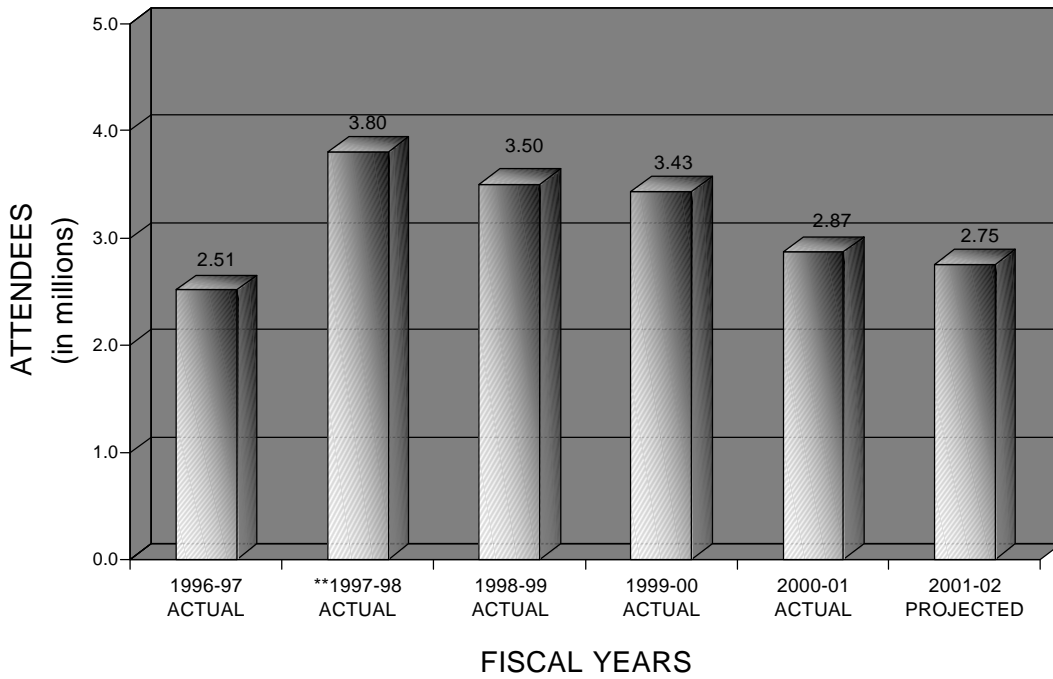
*Statistical definitions were standardized in 2001. Therefore, comparisons to previous years' information may vary.

** Increase due to more precise recording practices that include all areas of the facilities. Prior statistics did not report usage of livestock barns.

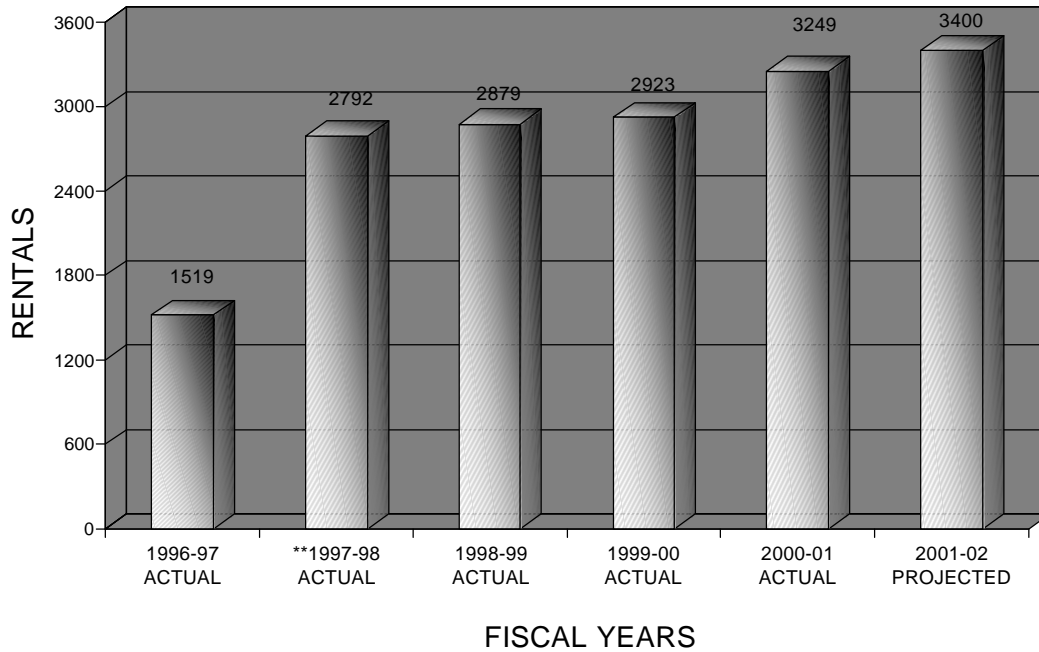
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Attendance*	2,687,081	1,975,642	1,800,000
Use Days			
Will Rogers Memorial Center**	1,836	2,435	2,400
Fort Worth Convention Center	1,087	800	1,000
Dark Days			
Will Rogers Memorial Center	16	6	10
Fort Worth Convention Center	17	61	55
Percentage of Evaluation of Scores > 3.9	86%	88%	90%

PUBLIC EVENTS

ATTENDANCE AT PUBLIC EVENTS FACILITIES



FACILITIES RENTALS



**The City purchased the Tarrant County Convention Center in 1997, thereby significantly increasing the number of people served by the Public Events Department.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC EVENTS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0251000	<u>WILL ROGERS MEMORIAL CENTER</u> WILL ROGERS MEMORIAL CENTER	\$ 4,793,751	\$ 4,575,008	\$ 4,863,574	\$ 4,863,574	52.00	52.00	52.00	52.00
	Sub-Total	<u>\$ 4,793,751</u>	<u>\$ 4,575,008</u>	<u>\$ 4,863,574</u>	<u>\$ 4,863,574</u>	<u>52.00</u>	<u>52.00</u>	<u>52.00</u>	<u>52.00</u>
0252000	<u>FORT WORTH CONVENTION CENTER</u> FORT WORTH CONVENTION CENTER	\$ 2,921,190	\$ 3,780,479	\$ 3,886,628	\$ 3,886,628	63.00	63.00	63.00	63.00
	Sub-Total	<u>\$ 2,921,190</u>	<u>\$ 3,780,479</u>	<u>\$ 3,886,628</u>	<u>\$ 3,886,628</u>	<u>63.00</u>	<u>63.00</u>	<u>63.00</u>	<u>63.00</u>
	TOTAL	\$ 7,714,941	\$ 8,355,487	\$ 8,750,202	\$ 8,750,202	115.00	115.00	115.00	115.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:
PUBLIC HEALTH

FUND/CENTER
GG01/0501000:0505004

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Public Health Department, which consists of five divisions, is responsible for safeguarding the general public health of the City's residents.

The Administration Division supervises the operations of the department. The Administration Division includes the Health Promotion and Education Section, which educates citizens about healthier behaviors. The section facilitates personal responsibility for one's health through a variety of educational methods.

The Consumer Health Division is responsible for enforcing all City ordinances and state laws pertaining to consumer safety and employee training.

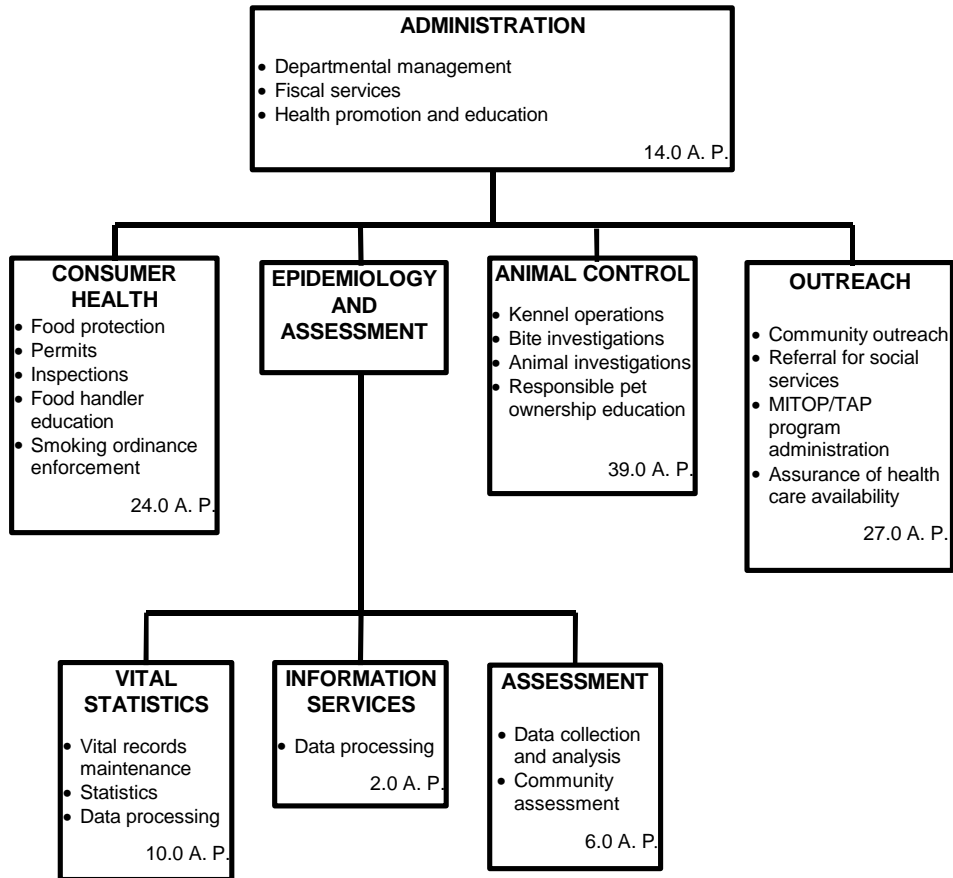
The Animal Control Division is responsible for enforcing all City ordinances and state laws pertaining to animal control. In addition, the Animal Control Division operates an animal kennel that was completed during FY1997-98. Animal Control is also undertaking a community education campaign to encourage responsible pet ownership.

The Epidemiology and Assessment Division is responsible for maintaining data on the overall well being of the community. The Vital Statistics Section records births, deaths, and adoptions and issues certified copies of vital statistics records, as requested. The division also includes the Health Information Systems and Automation Section, which provides technical/programming assistance for the departmental information system.

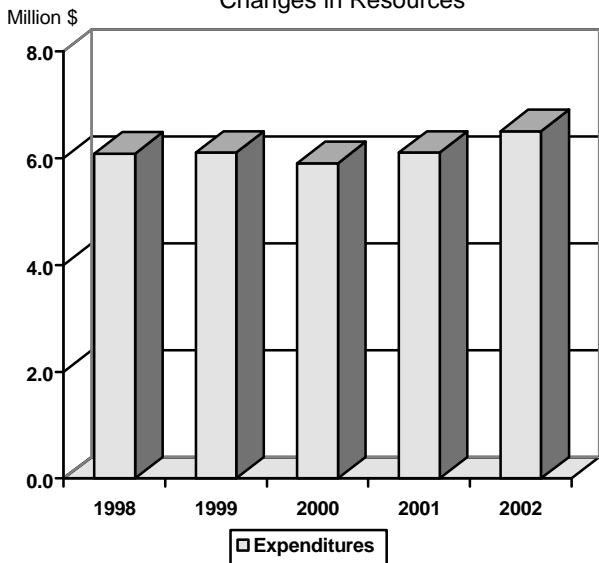
The Outreach Division provides education and advocacy and facilitates linkages with other City departments and agencies, with a focus on prevention of injury and disease. Six teams of Community Health Nurses and Community Health Aides provide neighborhood-based services to the residents of Fort Worth.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 4,054,362	\$ 4,561,598	\$ 4,761,069	\$ 4,761,069
Supplies	212,407	219,417	271,757	307,757
Contractual	1,281,564	1,276,916	1,345,514	1,345,514
Capital Outlay	50,661	72,000	120,500	120,500
Total Expenditures	\$ 5,598,994	\$ 6,129,931	\$ 6,498,840	\$ 6,534,840
Authorized Positions	120.00	121.00	122.00	122.00

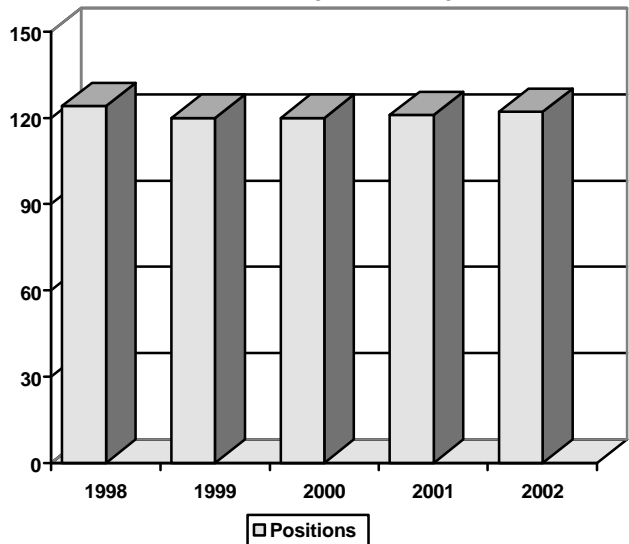
PUBLIC HEALTH - 122.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: PUBLIC HEALTH	FUND/CENTER GG01/0501000:0505004
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$6,129,931	A.P.	121.00
2001-02 ADOPTED:	\$6,534,840	A.P.	122.00

- A) The adopted budget increases by \$84,178 for the addition of one Animal Control Officer and one vehicle.
- B) The adopted budget increases by \$395,946 for salary increases.
- C) The adopted budget decreases by (\$175,791) in funds budgeted in salary savings, based on historically high vacancies in the department.
- D) The adopted budget increases by \$58,000 for technology charges per the Information Technology Solutions Department's schedule of rates and charges for FY2001-02.
- E) The adopted budget increases by \$36,000 for Automatic External Defibrillators.
- F) The adopted budget increases by \$32,672 for group contributions to employee retirement.
- G) The adopted budget increases by \$27,800 for motor vehicle fuel, based on high fuel costs and the increasing size of the City due to proactive annexation.
- H) The adopted budget increases by \$26,926 for basic telephone charges, based on actual expenditures.
- I) The adopted budget increases by \$25,000 for gas utility due to increases in natural gas prices.

POLICY ISSUES**DEPARTMENT:****PUBLIC HEALTH****RESPONSE TO CITY GROWTH**

The expanding needs of the Public Health Department are directly proportional to the continued and anticipated growth of the City of Fort Worth in geographic area, population size, and diversity. To ensure adequate response to diverse, rural, and lower socio-economic community needs and appropriate access to services, a corresponding expansion in personnel and equipment will be essential. The development and implementation of improved policies and the efficient use of resources will further enable the Public Health Department to attain the goal of establishing safer neighborhoods and healthier communities.

REDUCE HEALTH DISPARITIES

Research by the Public Health Department's Assessment Division has identified disparities among minority groups within the City. Several mortality and morbidity rates have been found to be consistently higher among minority groups. The Public Health Department must maintain an active assessment and epidemiology component to evaluate these disparities. It must also expand its outreach capabilities to partner with community agencies, such as the University of North Texas Health Science Center, American Heart Association, and United Way, to increase health screenings, education programs, referrals, and follow-ups. These focused efforts will be used to reduce disparities and make measurable differences.

IMPROVE EFFICIENCY OF SERVICES AND RESPONSIVENESS

The Public Health Department continues to find ways to increase efficiency by using technology. The department looks to utilize new technology and resources in the near future to shorten response time to citizen requests and improve the efficiency of the department's human resources.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
PUBLIC HEALTH			
DEPARTMENT PURPOSE			
<p>The purpose of the Fort Worth Public Health Department is to protect the health of the public by assessing health conditions in the community; reaching out to community groups to organize educational programs that promote healthy lifestyles; enforcing public health and animal control ordinances that prevent the spread of disease, injury, disability, and death; as well as assuring the quality and accessibility of essential health services through health fairs, community events, and referrals to health related providers.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To facilitate the provision of services by community agencies to improve the physical, social, and mental well-being of the citizens of Fort Worth by increasing the number of referrals by 10 percent to 32,050.</p> <p>To develop and implement 168 health education campaigns per year, evaluate through surveys and other measurement tools on an ongoing basis, and result in an increase in knowledge of 5-15 percent where applicable.</p> <p>To increase the number of food service, daycare, swimming pool, hotel/motel, and tobacco free compliance inspections to 9,000 by conducting an average of 48 inspections per month per inspector.</p> <p>To maintain basic English and Spanish food safety, sanitation, and personal hygiene by training 18,000 food service and daycare center workers while maintaining the inspection load.</p> <p>To issue an increased number of birth and death records, commensurate with demand, and ensure that these records are available to qualified members when requested.</p> <p>To coordinate and actively participate in events, programs, or collaborations that foster a healthy community reaching at least 500 per month for a total of 6,000 annually.</p> <p>To respond to 80 percent of animal-related emergencies on the same day the request is received, which is equivalent to 30,100 annually.</p> <p>To investigate 1,060 animal bites annually, resulting in an increase in preventive intervention programs, thereby reducing the number of bite incidents in Fort Worth by a minimum of 5 percent.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Referrals to health related providers	0	29,136	32,050
Educational presentations per year	125	200	168
Number of compliance inspections	7,279	8,000	9,000
English and Spanish workers trained	16,876	18,000	18,000
Birth and death records filed and sold	86,662	94,694	95,093
Events per month reaching 500	4,528	5,000	6,000
Animal service requests completed	34,152	32,131	30,100
Number of animal bites investigated	1,051	1,051	1,060

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>PUBLIC HEALTH ADMINISTRATION</u>								
0501000	ADMINISTRATION	\$ 1,084,682	\$ 1,401,267	\$ 1,415,375	\$ 1,451,375	8.00	8.00	8.00	8.00
0501005	HEALTH PROMOTION AND EDUCATION	260,274	291,998	323,591	323,591	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 1,344,956</u>	<u>\$ 1,693,265</u>	<u>\$ 1,738,966</u>	<u>\$ 1,774,966</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>
	<u>CONSUMER HEALTH</u>								
0503002	CONSUMER HEALTH	\$ 1,102,879	\$ 1,127,701	\$ 1,235,366	\$ 1,235,366	24.00	24.00	24.00	24.00
	Sub-Total	<u>\$ 1,102,879</u>	<u>\$ 1,127,701</u>	<u>\$ 1,235,366</u>	<u>\$ 1,235,366</u>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>
	<u>ANIMAL CONTROL</u>								
0504001	ANIMAL CONTROL	\$ 963,807	\$ 997,108	\$ 1,211,255	\$ 1,211,255	23.00	25.00	27.00	27.00
0504002	ANIMAL KENNEL	479,639	432,286	456,280	456,280	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 1,443,446</u>	<u>\$ 1,429,394</u>	<u>\$ 1,667,535</u>	<u>\$ 1,667,535</u>	<u>36.00</u>	<u>38.00</u>	<u>40.00</u>	<u>40.00</u>
	<u>EPIDEMIOLOGY AND ASSESSMENT</u>								
0505000	VITAL STATISTICS	\$ 362,077	\$ 372,620	\$ 389,487	\$ 389,487	10.00	10.00	10.00	10.00
0505001	HEALTH INFORMATION SYSTEMS AND AUTOMATION	123,914	84,863	104,540	104,540	2.00	2.00	2.00	2.00

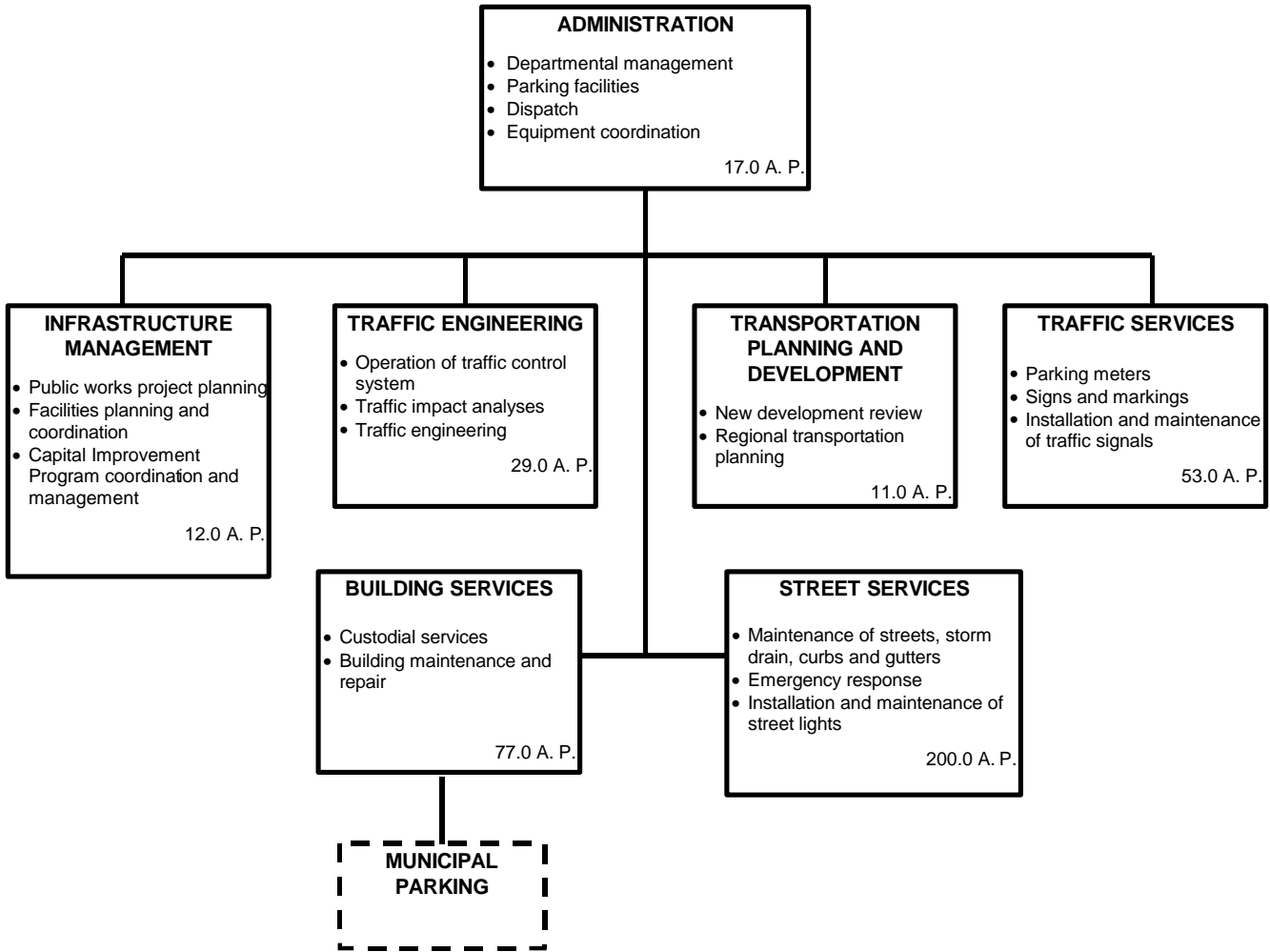
DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PUBLIC HEALTH		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0505002	SUPPORT SERVICES	157,145	0	568	568	5.00	0.00	0.00	0.00
0505003	ASSESSMENT	231,007	351,596	282,133	282,133	7.00	7.00	6.00	6.00
0505004	OUTREACH	833,570	1,070,492	1,080,244	1,080,244	22.00	26.00	26.00	26.00
	Sub-Total	<u>\$ 1,707,713</u>	<u>\$ 1,879,571</u>	<u>\$ 1,856,973</u>	<u>\$ 1,856,973</u>	<u>46.00</u>	<u>45.00</u>	<u>44.00</u>	<u>44.00</u>
	TOTAL	\$ 5,598,994	\$ 6,129,931	\$ 6,498,840	\$ 6,534,840	120.00	121.00	122.00	122.00

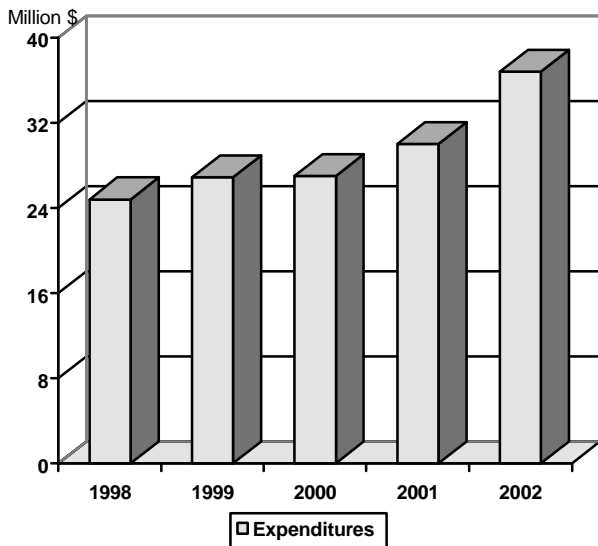
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER			
TRANSPORTATION AND PUBLIC WORKS	GG01/0201000:0208006			
SUMMARY OF DEPARTMENT RESPONSIBILITIES:				
<p>The Transportation and Public Works Department seeks to improve the physical condition of the City by maintaining current transportation and public works facilities and by assisting in the coordination of a convenient and efficient public transportation system for all Fort Worth residents.</p> <p>The department's eight divisions are: Administration, Infrastructure Management, Traffic Engineering, Transportation Planning and Development, Traffic Services, Lights and Signals, Building Services, and Street Services.</p> <p>The Administration Division is responsible for the management and coordination of all departmental activities. The seven operating divisions provide for City of Fort Worth infrastructure needs; the design, installation, and maintenance of street lights and traffic signals; and planning for future City transportation needs. The department also installs and maintains parking meters and provides maintenance services for City-owned buildings. The Street Services Division performs maintenance and repair work on more than 5,600 lane miles of City streets annually. The division consists of the following sections: Scheduled Maintenance (repair of moderately damaged streets); Customer Response (24-hour emergency repairs, special projects, crack sealing, and pot hole patching); Rehabilitation/Overlay (complete rehabilitation of street surfaces, as well as in-house asphalt overlay program), Concrete Maintenance (curb, gutter, sidewalk, and concrete drainage system repair); and Drainage Maintenance. The Building Services Division is responsible for managing building maintenance and repair programs and the City-owned parking facilities, as well as performing the Citywide facilities planning and prioritization function.</p> <p>In accordance with the City's Financial Management Policy Statements (FMPS), which state that, " Within the resources available each fiscal year, the City shall maintain capital assets...to minimize future replacement and maintenance costs..." (FMPS, ch. II, Section C), the department uses allocated funds to preserve the integrity of streets, applies cost effective techniques to prolong the useful life of asphalt and concrete streets and, when possible, enters into interlocal agreements to share street maintenance costs.</p>				
Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 14,968,796	\$ 15,821,730	\$ 17,111,716	\$ 17,111,716
Supplies	5,140,197	4,208,443	5,948,140	5,948,140
Contractual	9,896,446	9,774,103	12,421,414	12,421,414
Capital Outlay	933,518	880,500	1,304,900	1,304,900
Total Expenditures	\$ 30,939,457	\$ 30,684,776	\$ 36,786,170	\$ 36,786,170
Authorized Positions	390.00	399.00	406.00	406.00

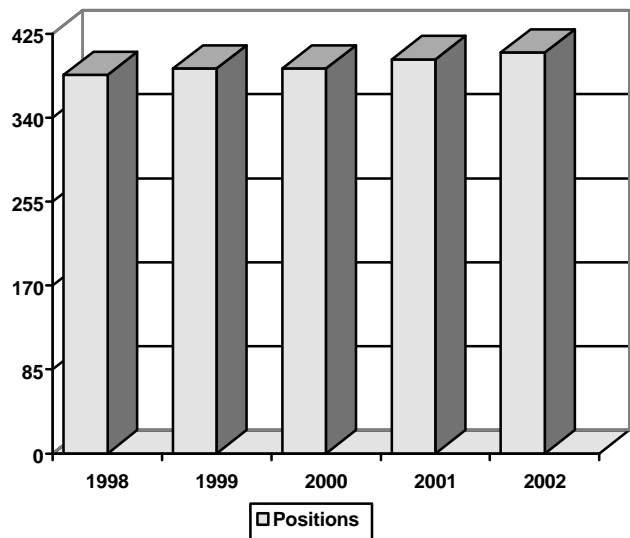
TRANSPORTATION AND PUBLIC WORKS - 406.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: TRANSPORTATION AND PUBLIC WORKS	FUND/CENTER GG01/0201000:0208006
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$30,684,776	A.P.	399.00
2001-02 ADOPTED:	\$36,786,170	A.P.	406.00

A) The adopted budget increases by \$240,496 due to the addition of two Equipment Operators and one Senior Equipment Operator for street maintenance in recently annexed areas; one Construction Inspector I and one Construction Inspector II for utility cut inspections, and two Equipment Operators for drainage improvements.

B) The adopted budget increases by \$2,845,800 for contract street maintenance per City Council direction to improve street conditions. This maintenance includes resurfacing an additional 20.96 lane miles of asphalt streets following water projects and providing for the asphalt overlay repavement of an additional 17.46 lane miles of substandard streets.

C) The adopted budget increases by \$649,975 for equipment services charges, which include motor vehicle repair, parts, equipment maintenance charges, and motor vehicle fuel charges.

D) The adopted budget increases by \$358,625 due to implementation of the FY2001-02 compensation plan.

E) The adopted budget increases by \$229,762 for workers' compensation based on the Risk Management Department's assessment for FY2001-02.

F) The adopted budget increases by \$174,479 for retirement due to increased personnel costs.

G) The adopted budget increases by \$84,039 in the Signal section due to increased demand.

H) The adopted budget increases by \$82,306 for information technology charges per the IT Solutions Department's schedule of rates and charges for FY2001-02.

POLICY ISSUES

DEPARTMENT:

TRANSPORTATION AND PUBLIC WORKS

ENHANCED MAINTENANCE FOR URBAN DESIGN PROJECTS

As the City continues to improve central city corridors with streetscape amenities, it creates additional maintenance responsibilities. Many of the streetscape improvements include brick pavers, street trees with tree grates or plantings, unique street light poles, benches, trash receptacles, and banners. Additionally, some of the corridor improvement projects call for the creation of public plazas with various beautification elements, such as fountains. These fountains will have to be maintained and cleaned on a regular basis.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT PURPOSE

To enhance the community by developing and implementing programs for construction and maintenance of the City's infrastructure, including streets, bridges, drainage facilities, street lights, traffic control devices, and buildings.

FY2001-02 DEPARTMENTAL OBJECTIVES

To install 90,000 feet of pavement markings.

To complete the 2001-02 Building Maintenance Program to ensure appropriate and timely maintenance of the City's assets, including plumbing fixtures, air conditioning systems (HVAC), and roof preventive maintenance.

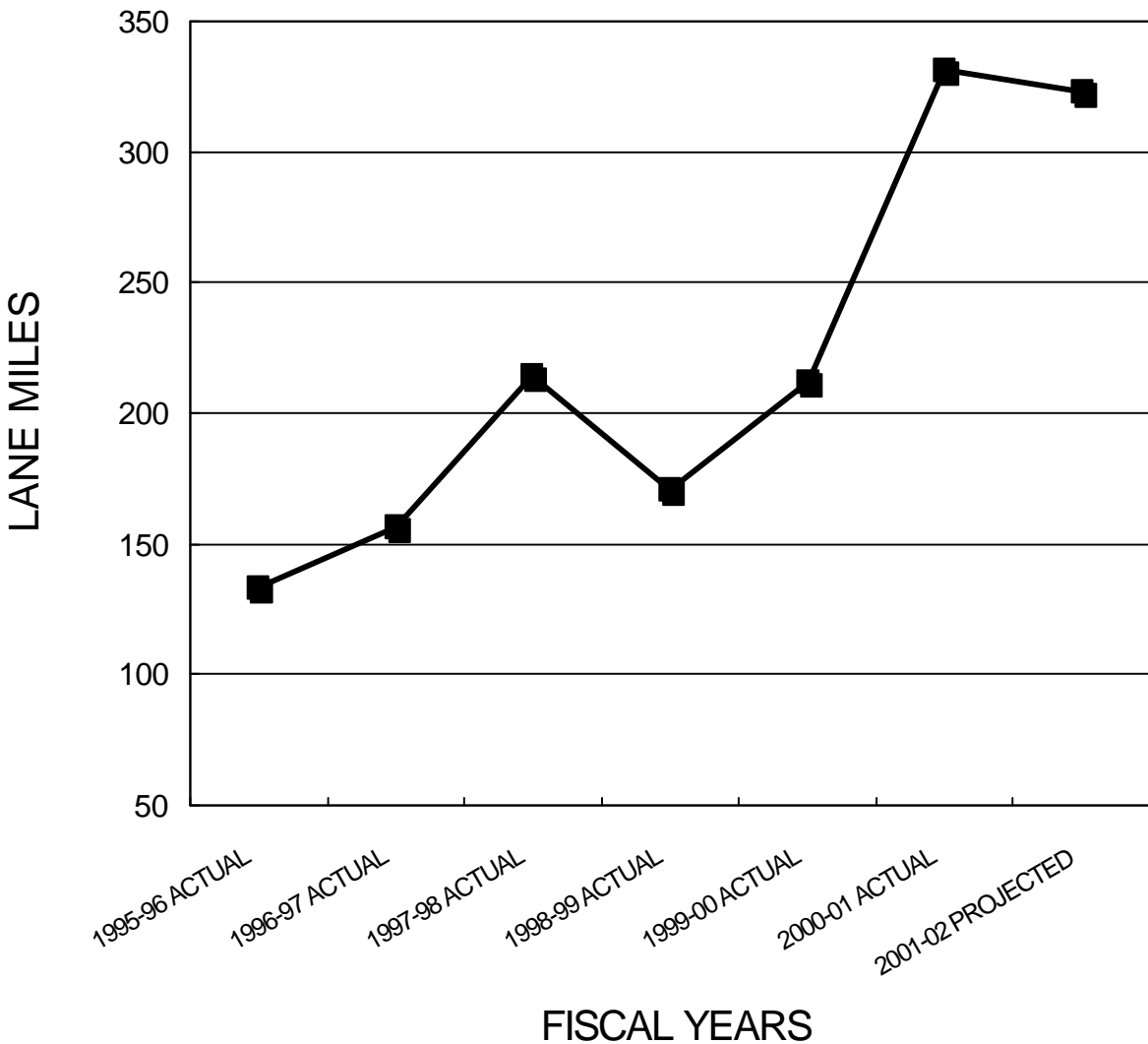
To increase street asphalt overlay lane miles.

To maintain the same high-quality customer service to citizens by responding to 95 percent of reported problems with potholes within 48 hours.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Feet of pavement markings installed	68,000	90,000	90,000
Plumbing fixtures receiving preventive maintenance	2,500	2,500	2,500
HVAC preventive maint. work orders completed	2,200	2,200	2,200
Roofs receiving preventive maintenance	200	250	350
Street Maint. Program lane miles overlaid	254	242	290
Percentage of potholes resolved in 48 hours	89%	95%	95%

TRANSPORTATION AND PUBLIC WORKS

LANE MILES OF ASPHALT RESURFACING 1995-2002



•The increase in lane miles completion in FY2000-01 is the result of positive factors affecting street maintenance, including better weather which permit more work days, outstanding contractor performance, and effective water/sewer project scheduling

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ADMINISTRATION</u>								
0201000	ADMINISTRATION	\$ 1,491,923	\$ 2,037,356	\$ 1,737,118	\$ 1,737,118	22.00	17.00	17.00	17.00
0201001	INFRASTRUCTURE MANAGEMENT	5,865,761	5,907,355	8,744,897	8,744,897	13.00	16.00	12.00	12.00
	Sub-Total	<u>\$ 7,357,684</u>	<u>\$ 7,944,711</u>	<u>\$ 10,482,015</u>	<u>\$ 10,482,015</u>	<u>35.00</u>	<u>33.00</u>	<u>29.00</u>	<u>29.00</u>
	<u>TRAFFIC ENGINEERING</u>								
0202501	ENGINEERING	\$ 1,554,160	\$ 1,396,596	\$ 2,456,499	\$ 2,456,499	19.00	20.00	31.00	31.00
	Sub-Total	<u>\$ 1,554,160</u>	<u>\$ 1,396,596</u>	<u>\$ 2,456,499</u>	<u>\$ 2,456,499</u>	<u>19.00</u>	<u>20.00</u>	<u>31.00</u>	<u>31.00</u>
	<u>TRANSPORTATION</u>								
0203001	PLANNING & DEVELOP- MENT	\$ 684,457	\$ 763,563	\$ 582,158	\$ 582,158	14.00	16.00	11.00	11.00
	Sub-Total	<u>\$ 684,457</u>	<u>\$ 763,563</u>	<u>\$ 582,158</u>	<u>\$ 582,158</u>	<u>14.00</u>	<u>16.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>TRAFFIC SERVICES</u>								
0204001	ADMINISTRATION	\$ 863,222	\$ 469,565	\$ 511,192	\$ 511,192	9.00	9.00	9.00	9.00
0204002	SIGNS AND MARKINGS	1,341,713	1,391,921	1,505,117	1,505,117	22.00	23.00	23.00	23.00
0204003	SIGNALS	860,845	817,175	857,354	857,354	20.00	21.00	21.00	21.00
	Sub-Total	<u>\$ 3,065,780</u>	<u>\$ 2,678,661</u>	<u>\$ 2,873,663</u>	<u>\$ 2,873,663</u>	<u>51.00</u>	<u>53.00</u>	<u>53.00</u>	<u>53.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>STREET LIGHTING</u>								
0204501	INSTALLATION & MAINTENANCE	\$ 2,578,391	\$ 2,009,366	\$ 2,425,499	\$ 2,425,499	39.00	38.00	38.00	38.00
	Sub-Total	<u>\$ 2,578,391</u>	<u>\$ 2,009,366</u>	<u>\$ 2,425,499</u>	<u>\$ 2,425,499</u>	<u>39.00</u>	<u>38.00</u>	<u>38.00</u>	<u>38.00</u>
	<u>BUILDING MAINTENANCE</u>								
0205001	BUILDING SERVICES	\$ 1,024,505	\$ 972,247	\$ 1,079,719	\$ 1,079,719	17.00	17.00	17.00	17.00
0205002	BUILDING MAINTENANCE	3,357,223	3,301,796	3,768,531	3,768,531	47.00	47.00	47.00	47.00
0205003	ADMINISTRATION	953,608	983,629	998,556	998,556	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 5,335,336</u>	<u>\$ 5,257,672</u>	<u>\$ 5,846,806</u>	<u>\$ 5,846,806</u>	<u>77.00</u>	<u>77.00</u>	<u>77.00</u>	<u>77.00</u>
	<u>STREET SERVICES</u>								
0208001	ADMINISTRATION	\$ 773,016	\$ 945,196	\$ 918,690	\$ 918,690	12.00	15.00	16.00	16.00
0208002	SCHEDULED MAINTENANCE	2,581,322	2,065,262	2,889,739	2,889,739	28.00	29.00	33.00	33.00
0208003	CUSTOMER RESPONSE	1,232,696	1,662,548	1,938,892	1,938,892	36.00	31.00	31.00	31.00
0208004	OVERLAY/REHABILITATION	3,610,379	3,757,150	3,980,731	3,980,731	43.00	47.00	44.00	44.00
0208005	CONCRETE MAINTENANCE	1,121,522	1,165,299	1,307,308	1,307,308	24.00	23.00	24.00	24.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0208006	DRAINAGE MAINTENANCE	1,044,714	1,038,752	1,084,170	1,084,170	12.00	17.00	19.00	19.00
	Sub-Total	<u>\$ 10,363,649</u>	<u>\$ 10,634,207</u>	<u>\$ 12,119,530</u>	<u>\$ 12,119,530</u>	<u>155.00</u>	<u>162.00</u>	<u>167.00</u>	<u>167.00</u>
	TOTAL	\$ 30,939,457	\$ 30,684,776	\$ 36,786,170	\$ 36,786,170	390.00	399.00	406.00	406.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

ZOO

GG01/0815010:0815070

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The City of Fort Worth has contracted with the Fort Worth Zoological Association to manage the City's zoological park since FY1990-91. The City's Zoo Department maintains records for City employees who work at the Zoo and tracks the City's annual subsidy that funds those employees' positions.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 3,288,161	\$ 2,838,609	\$ 399,747	\$ 399,747
Supplies	0	0	0	0
Contractual	5	0	3,311,322	3,311,322
Total Expenditures	\$ 3,288,166	\$ 2,838,609	\$ 3,711,069	\$ 3,711,069
Authorized Positions	74.00	62.00	5.00	5.00

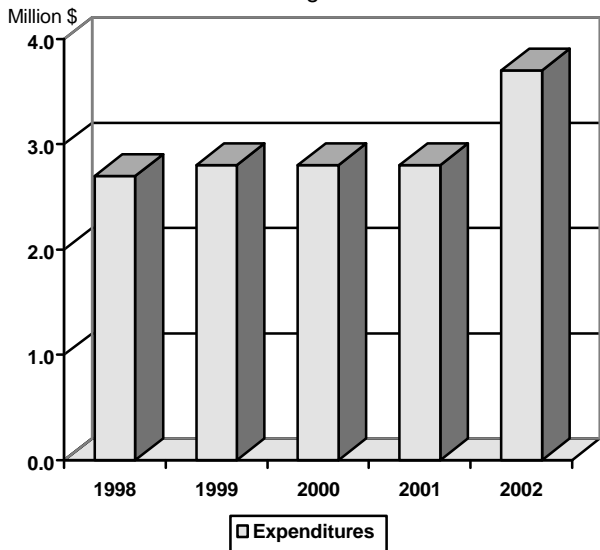
ZOO - 5.0 A. P.

ADMINISTRATION

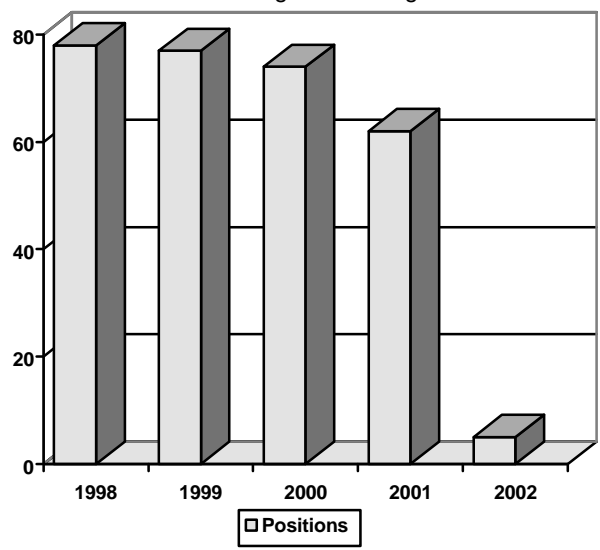
- Education
- Animal care and conservation
- Zoo grounds maintenance

5.0 A. P.

BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: ZOO	FUND/CENTER GG01/0815010:0815070
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$2,838,609	A.P.	62.0
2001-02 ADOPTED:	\$3,711,069	A.P.	5.0

A) As part of a contractual agreement between the Fort Worth Zoological Association and the City of Fort Worth, 57 positions have been deleted through attrition, for a savings of (\$1,582,008) in salaries.

B) The adopted budget increases by \$2,438,862 for the contract payment to the Association that exactly offsets the amount reduced in all accounts related to deletion of the above positions.

C) The adopted budget increases by \$722,878 due to an agreement between the City of Fort Worth and the Zoo Association to raise the base subsidy to the Association. This amount represents the first two installments of a four-year plan to increase the subsidy paid to the Association by \$1,445,756. The first installment of \$361,439 was paid out of the Parks and Community Services Department's budget in FY2000-01. The second permanent increase occurs in the Zoo budget in FY2001-02. The final two installments will further increase the Zoo budget in FY2002-03 and FY2003-04.

D) The adopted budget increases by \$149,582 due to an agreement between the City and the Zoo Association to increase the Association's subsidy based on inflation increases in the Metroplex. In calendar year 2000, this increase was 4.2 percent.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ZOO

DEPARTMENT PURPOSE

To provide conservation and other educational programs designed to foster appreciation and respect for the dignity and intrinsic value of the world's biodiversity, while ensuring a high-quality leisure experience.

FY2001-02 DEPARTMENTAL OBJECTIVES

To promote attendance of 1,250,000 at the zoological park.

To provide educational opportunities to 21,000 participants regarding animal life and nature conservation.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Annual Zoo attendance	1,100,000	1,250,000	1,250,000
Participation in educational programs	21,000	21,000	21,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FORT WORTH ZOO		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG01 GENERAL FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ZOOLOGICAL PARK</u>								
0815010	ADMINISTRATION	\$ 91,766	\$ 145,189	\$ 3,711,069	\$ 3,711,069	3.00	2.00	5.00	5.00
0815012	FOOD	523,301	54,477	0	0	0.00	0.00	0.00	0.00
0815013	MERCHANDISE	132,600	75,395	0	0	0.00	0.00	0.00	0.00
0815014	GROUNDS	255,689	142,334	0	0	0.00	0.00	0.00	0.00
0815020	EDUCATION	72,061	77,120	0	0	0.00	0.00	0.00	0.00
0815025	LANDSCAPE/GROUNDS MAINTENANCE	59,767	87,082	0	0	2.00	2.00	0.00	0.00
0815030	MAMMALS	1,018,280	1,106,970	0	0	35.00	30.00	0.00	0.00
0815035	COMMISSARY	184,643	174,844	0	0	5.00	4.00	0.00	0.00
0815036	VETERINARIAN	110,905	127,405	0	0	4.00	3.00	0.00	0.00
0815040	BIRDS	281,919	270,843	0	0	8.00	7.00	0.00	0.00
0815050	AQUARIUM	256,748	278,322	0	0	7.00	7.00	0.00	0.00
0815060	HERPETARIUM	259,186	262,113	0	0	7.00	6.00	0.00	0.00
0815070	MAINTENANCE	41,301	36,515	0	0	3.00	1.00	0.00	0.00
	Sub-Total	\$ 3,288,166	\$ 2,838,609	\$ 3,711,069	\$ 3,711,069	74.00	62.00	5.00	5.00
	TOTAL	\$ 3,288,166	\$ 2,838,609	\$ 3,711,069	\$ 3,711,069	74.00	62.00	5.00	5.00

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DEBT SERVICE

The City will utilize nine debt service funds to accumulate the resources to make principal and interest payments on 50 existing bond issues as of September 30, 2001 and two commercial paper programs. The debt service funds are also used to set aside funds for future arbitrage rebate payments to the Federal government and to pay the handling charges and fees due on outstanding issues. The total debt service requirements for all funds, including projected new issues in FY 2001-2002 plus associated fees, are estimated to be \$129,421,919. The total debt service requirements for all funds in the following fiscal year are estimated to be \$120,966,948. A decline in the General Obligation debt service payments accounts for the overall decrease.

General Obligation Debt

Of the total amount projected for FY 2001-2002, \$54,328,035 (41.98%) is for general obligation bonds, certificates of obligation and commercial paper. In the following fiscal year, 38.88%, or \$47,027,257, of the total debt service requirements is general obligation debt. Five sources finance debt service:

	FY2001-02	FY2002-03
Current Year Tax Levy	\$45,930,973	\$45,930,973
Prior Tax Levies	1,000,000	1,000,000
Southwestern Expo & Livestock Show	315,000	305,000
Debt Service Fund – Reserve	4,082,062	-
Interest Earned on Investments	<u>3,000,000</u>	<u>2,900,000</u>
	\$54,328,035	\$50,135,973

With a tax rate of \$.8650 per \$100 in value in FY 2001-2002, \$0.2183 (25.23% of the total tax rate) is devoted to pay \$45,930,973 in debt service. In the next fiscal year, assuming no change in the tax rate and the collection levy, the same amount will again be available to service debt. In each of the next two fiscal years, it is estimated that an additional \$1,000,000 will be available from the debt levy portion of collections from prior years' (delinquent) taxes.

Other revenues fund debt service payments. The City estimates it will earn approximately \$3,000,000 in interest from bond proceeds and the Debt Service Fund reserve. The Southwestern Exposition and Livestock Show pays the City 80 percent of the debt service on a \$5,000,000 Certificate of Obligation. This totals \$315,000 next year. The rest of the money for debt payments comes from drawing down the Debt Service Fund reserve. The budget proposes to use \$4,082,062 out of this reserve in FY 2001-2002. Projections indicate that this fund will have an available balance at the end of FY 2001-2002 of \$1,838,356 and \$3,860,788 at the end of the following year, after providing for the reserve amounts required each year by bond ordinances.

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As seen in the table below, the City's existing general obligation debt maturity schedule is rapid, with 55.4% of the currently outstanding principal retired in five years and 80.9% maturing in ten years.

**GENERAL OBLIGATION DEBT SERVICE FUND
PRINCIPAL AND INTEREST REQUIREMENTS BY YEAR
OF DEBT OUTSTANDING (10-01-01)***

2002	\$ 38,873,145	\$ 13,762,390	\$ 52,635,535
2003	\$ 31,129,435	\$ 14,205,322	\$ 45,930,757
2004	\$ 26,584,347	\$ 8,713,794	\$ 35,298,141
2005	\$ 22,286,668	\$ 7,460,364	\$ 29,747,032
2006	\$ 22,383,473	\$ 6,298,025	\$ 28,681,498
2007	\$ 20,490,985	\$ 5,187,688	\$ 25,678,673
2008	\$ 13,622,763	\$ 4,332,180	\$ 17,954,943
2009	\$ 11,325,732	\$ 3,718,001	\$ 15,043,733
2010	\$ 10,512,663	\$ 3,180,907	\$ 13,693,570
2011	\$ 9,210,000	\$ 2,700,657	\$ 11,910,657
2012	\$ 7,430,000	\$ 2,297,846	\$ 9,727,846
2013	\$ 6,705,000	\$ 1,951,171	\$ 8,656,171
2014	\$ 6,490,000	\$ 1,622,720	\$ 8,112,720
2015	\$ 6,030,000	\$ 1,304,738	\$ 7,334,738
2016	\$ 6,075,000	\$ 991,802	\$ 7,066,802
2017	\$ 4,745,000	\$ 709,376	\$ 5,454,376
2018	\$ 3,155,000	\$ 479,294	\$ 3,634,294
2019	\$ 3,155,000	\$ 318,381	\$ 3,473,381
2020	\$ 3,105,000	\$ 158,644	\$ 3,263,644
2021	\$ 1,605,000	\$ 39,756	\$ 1,644,756
	\$ 254,914,211	\$ 79,433,056	\$ 334,943,267

*Excludes \$29 million of outstanding Commercial Paper Notes.

As a result of this aggressive retirement schedule, debt service expense continues to represent a relatively large share of the City's annual budget, 12.6% of General Fund expenditures. The City plans to keep future debt issuance in the next few years below the level being retired that year.

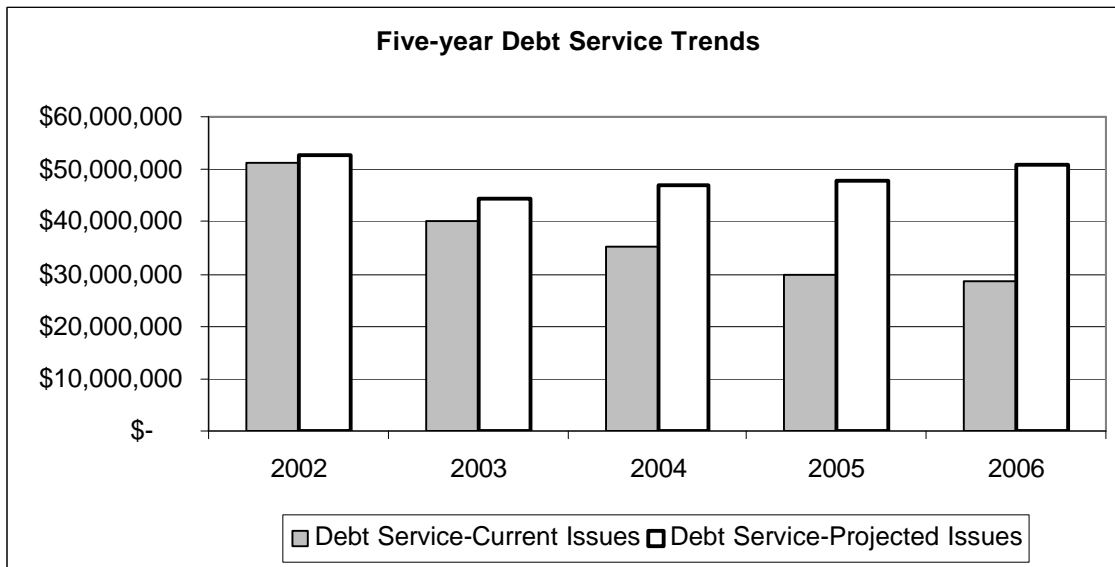
In 1993, citizens authorized the sale of \$60,000,000 in general obligation bonds for street improvements, with \$7,370,000 issued in 1994, \$21,995,000 in 1996, \$15,000,000 in 1997 and \$15,635,000 issued in 1999. In 1998, voters approved the sale of \$120,000,000 in general obligation bonds for the following purposes:

Purpose	Authorized
Street and Storm Sewer Improvements	\$80,000,000
Convention Center and Public Events Facilities	20,700,000
Parks and Community Services Improvements	11,800,000
Fire Service Improvements	4,800,000
Library Service Improvements	<u>2,700,000</u>
Total	\$120,000,000

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In combination with its long-term bond issuance program, the City uses its general obligation commercial paper program to fund these projects. This mix of long-term and short-term financing enables the City to hold down its debt service payments. The Projected Debt Service in the chart below assumes the following new debt issues over the next five years:

Equipment Note Series 2002	\$3,334,110
Series 2002 G.O. Issue	\$23,175,000
Equipment Note Series 2003	\$3,043,650
Series 2003 G.O. Issue	\$82,400,000
Series 2004	\$41,200,000
CIP 2003 Series 2004A	\$20,600,000
CIP 2003 Series 2005	\$41,200,000
CIP 2003 Series 2006	\$41,200,000



There is no specific debt limit established by law. The limit is governed by the City's ability to levy and collect taxes to service the debt. By Charter, the City's total tax rate, to include maintenance and operation expenditures and debt service expenditures, is limited to \$1.90 per \$100.

Revenue Supported Debt - Water and Sewer

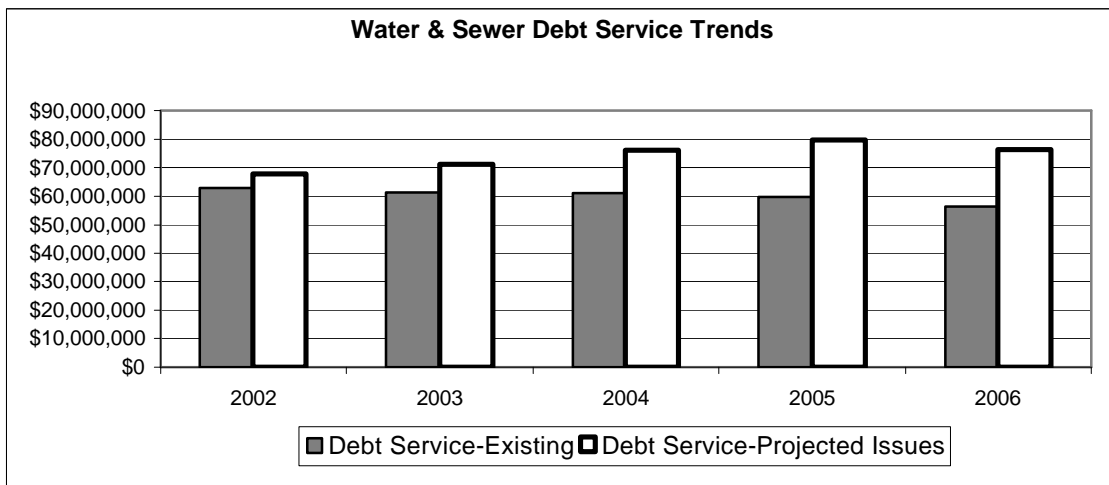
In addition to the outstanding general obligation debt, the City has an estimated obligation of \$68,697,322 due in FY 2001-2002 for outstanding Water and Sewer revenue bonds, Sewer revenue supported G. O. debt and loans from the Texas Water Development Board's (TWDB) Revolving Loan Fund. The staff does not anticipate issuing any commercial paper in the next two fiscal years. The estimated debt service obligation in FY 2002-2003 is \$68,022,181. A significant portion of the total amount of debt service requirements will be transferred from the Water and Sewer Operating Fund in both fiscal years.

Fund	Available Balance 9/30/02	Available Balance 9/30/03
Water and Sewer Revenue Debt	\$ 1,485,068	\$ 309,044
Water and Sewer G.O. Debt	\$ 750,333	\$ 1,033,559
State Revolving Loan Fund	<u>\$ 1,180,446</u>	<u>\$ 78,571</u>
Total Available	\$3,415,847	\$1,421,174

**WATER AND SEWER DEBT SERVICE FUNDS
PRINCIPAL AND INTEREST REQUIREMENTS BY YEAR
OF CURRENTLY OUTSTANDING DEBT**

	Principal	Interest	Total
2002	\$ 35,186,747	\$ 27,725,137	\$ 62,911,884
2003	\$ 35,563,023	\$ 25,695,932	\$ 61,258,956
2004	\$ 37,259,707	\$ 23,938,713	\$ 61,198,420
2005	\$ 37,611,725	\$ 22,112,638	\$ 59,724,363
2006	\$ 36,014,660	\$ 20,338,113	\$ 56,352,772
2007	\$ 33,096,764	\$ 18,689,195	\$ 51,785,959
2008	\$ 30,849,085	\$ 17,178,350	\$ 48,027,436
2009	\$ 32,346,298	\$ 15,706,655	\$ 48,052,953
2010	\$ 31,014,678	\$ 14,191,060	\$ 45,205,738
2011	\$ 32,525,000	\$ 12,656,610	\$ 45,181,610
2012	\$ 34,060,000	\$ 11,061,846	\$ 45,121,846
2013	\$ 29,925,000	\$ 9,503,229	\$ 39,428,229
2014	\$ 31,460,000	\$ 7,973,700	\$ 39,433,700
2015	\$ 31,500,000	\$ 6,392,896	\$ 37,892,896
2016	\$ 26,455,000	\$ 4,938,323	\$ 31,393,323
2017	\$ 26,485,000	\$ 3,619,305	\$ 30,104,305
2018	\$ 27,855,000	\$ 2,281,160	\$ 30,136,160
2019	\$ 19,295,000	\$ 1,109,270	\$ 20,404,270
2020	\$ 11,370,000	\$ 322,356	\$ 11,692,356
2021	\$ 565,000	\$ 11,724	\$ 576,724
	\$580,437,687	\$245,446,212	\$825,883,900

The Water Department projects \$75,000,000 in revenue bonds and TWDB bonds to be issued in 2002 and in the following four years.



Revenue Supported Debt - Other

In FY 2001-2002, the City's other revenue supported debt includes a \$430,850 obligation in the Airport Debt Service Fund, \$4,879,111 in the Culture/Tourism Fund, \$568,050 obligation in the Golf Debt Service Fund, \$131,551 in the Solid Waste Fund and \$387,000 in the Parking Building Debt Service Fund. In FY 2002-2003, the other revenue-supported obligations will include: \$408,044 in the Airport Debt Service Fund, \$4,872,966 in the Culture/Tourism Fund, \$510,831 in the Golf Debt Service Fund and \$125,669 in the Solid Waste Fund. There is no payment in the Parking Building Debt Service Fund.

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**Summary of Requirements
Fiscal Year 2001-02**

Fund	Type	Principal	Interest	Sub-Total	Fees	Total
Aviation - PE41						
	General Debt	<u>\$ 325,000</u>	<u>\$ 105,550</u>	<u>\$ 430,550</u>	<u>\$ 300</u>	<u>\$ 430,850</u>
		\$ 325,000	\$ 105,550	\$ 430,550	\$ 300	\$ 430,850
Culture/Tourism - D100						
	Revenue	<u>\$ 1,600,000</u>	<u>\$ 3,279,111</u>	<u>\$ 4,879,111</u>	<u>\$ -</u>	<u>\$ 4,879,111</u>
		\$ 1,600,000	\$ 3,279,111	\$ 4,879,111	\$ -	\$ 4,879,111
General Fund - GD06						
	CP	\$ -	\$ 1,462,500	\$ 1,462,500	\$ 80,000	\$ 1,542,500
	General Debt	<u>\$38,873,145</u>	<u>\$ 13,762,390</u>	<u>\$ 52,635,535</u>	<u>\$ 150,000</u>	<u>\$ 52,785,535</u>
		\$38,873,145	\$ 15,224,890	\$ 54,098,035	\$ 230,000	\$ 54,328,035
Golf - D102						
	General Debt	<u>\$ 345,434</u>	<u>\$ 222,616</u>	<u>\$ 568,050</u>	<u>\$ -</u>	<u>\$ 568,050</u>
		\$ 345,434	\$ 222,616	\$ 568,050	\$ -	\$ 568,050
Parking Fund - PE62						
	General Debt	<u>\$ 124,355</u>	<u>\$ 262,645</u>	<u>\$ 387,000</u>	<u>\$ -</u>	<u>\$ 387,000</u>
		\$ 124,355	\$ 262,645	\$ 387,000	\$ -	\$ 387,000
Solid Waste - PE75						
	Revenue	<u>\$ 99,198</u>	<u>\$ 32,353</u>	<u>\$ 131,551</u>	<u>\$ -</u>	<u>\$ 131,551</u>
		\$ 99,198	\$ 32,353	\$ 131,551	\$ -	\$ 131,551
Water and Sewer						
	General Debt - PS48	\$ 1,191,747	\$ 149,313	\$ 1,341,060	\$ -	\$ 1,341,060
	Revenue - PE47	\$25,665,000	\$ 22,124,807	\$ 47,789,807	\$ 17,000	\$ 47,806,807
	SRLF - PE15	<u>\$ 9,330,000</u>	<u>\$ 10,169,455</u>	<u>\$ 19,499,455</u>	<u>\$ 50,000</u>	<u>\$ 19,549,455</u>
		\$36,186,747	\$ 32,443,575	\$ 68,630,322	\$ 67,000	\$ 68,697,322

G-7

**Summary of Requirements
Fiscal Year 2002-03**

Fund	Type	Principal	Interest	Sub-Total	Fees	Total
Aviation - PE41						
	General Debt	\$ 325,000	\$ 83,044	\$ 408,044	\$ -	\$ 408,044
		\$ 325,000	\$ 83,044	\$ 408,044	\$ -	\$ 408,044
Culture/Tourism - D100						
	Revenue	\$ 1,785,000	\$ 3,087,966	\$ 4,872,966	\$ -	\$ 4,872,966
		\$ 1,785,000	\$ 3,087,966	\$ 4,872,966	\$ -	\$ 4,872,966
General Fund - GD06						
	CP	\$ -	\$ 1,462,500	\$ 1,462,500	\$ 80,000	\$ 1,542,500
	General Debt	\$31,129,435	\$ 14,205,322	\$ 45,334,757	\$ 150,000	\$ 45,484,757
		\$31,129,435	\$ 15,667,822	\$ 46,797,257	\$ 230,000	\$ 47,027,257
Golf - D102						
	General Debt	\$ 306,618	\$ 204,213	\$ 510,831	\$ -	\$ 510,831
		\$ 306,618	\$ 204,213	\$ 510,831	\$ -	\$ 510,831
Parking Fund - PE62						
	General Debt	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -
Solid Waste - PE75						
	Revenue	\$ 99,198	\$ 26,471	\$ 125,669	\$ -	\$ 125,669
		\$ 99,198	\$ 26,471	\$ 125,669	\$ -	\$ 125,669
Water and Sewer						
	General Debt - PS48	\$ 453,023	\$ 104,559	\$ 557,582	\$ -	\$ 557,582
	Revenue - PE47	\$27,240,000	\$ 20,405,724	\$ 47,645,724	\$ 17,000	\$ 47,662,724
	SRLF - PE15	\$ 9,945,000	\$ 9,806,875	\$ 19,751,875	\$ 50,000	\$ 19,801,875
		\$35,563,023	\$ 25,695,932	\$ 61,258,956	\$ 67,000	\$ 68,022,181

G-8

**General Obligation Debt Service Fund
General Obligation, Certificates of Obligation, and Commercial Paper**

Expenditures	Budget Requirements	
	FY 2001-2002	FY 2002-2003
Principal - Long-term Debt	\$ 38,873,145	\$ 31,129,435
Interest - Long-term Debt	\$ 13,762,390	\$ 14,205,322
Interest - Short-term Debt (Commercial Paper)	\$ 1,462,500	\$ 1,462,500
Fees - Long-term Debt	\$ 115,000	\$ 115,000
Fees - Short-term Debt	\$ 80,000	\$ 80,000
Arbitrage Rebate	\$ 35,000	\$ 35,000
Total	\$ 54,328,035	\$ 47,027,257

Financing				
Transfer from General Fund	FY 2001-2002	FY 2002-2003	\$ 46,930,973	\$ 46,930,973
Current Year Tax Levy	<u>\$45,930,973</u>	<u>\$ 45,930,973</u>		
Prior Tax Levies	\$ 1,000,000	\$ 1,000,000		
Southwestern Expo & Livestock Show			\$ 315,000	\$ 305,000
Interest Earned on Investments			\$ 3,000,000	\$ 2,900,000
Debt Service Fund - Reserve			<u>\$ 4,082,062</u>	<u>\$ -</u>
Total			\$ 54,328,035	\$ 50,135,973

Projected Changes in Fund Balance			
	<u>FY 2000-2001</u>	<u>FY 2001-2002</u>	<u>FY 2002-2003</u>
Estimated Fund Balance 10/01	\$ 14,890,052	\$ 11,570,847	\$ 7,388,785
Plus:			
Current Year Tax Levy	\$ 45,930,973	\$ 45,930,973	\$ 45,930,973
Prior Tax Levies	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Southwestern Expo & Livestock Show	\$ 325,100	\$ 315,000	\$ 305,000
Interest Earned on Investments	\$ 3,000,000	\$ 2,900,000	\$ 2,900,000
Less:			
Long-term Debt Service Requirements	\$ 50,882,778	\$ 52,635,535	\$ 45,334,757
Fees/Arbitrage	\$ 1,230,000	\$ 230,000	\$ 230,000
Short-term Debt Service Requirements	\$ 1,462,500	\$ 1,462,500	\$ 1,462,500
Estimated Fund Balance 9/30	<u>\$ 11,570,847</u>	<u>\$ 7,388,785</u>	<u>\$ 10,497,501</u>
Less Long-term Debt Reserve Requirement 9/30	<u>\$ 5,797,709</u>	<u>\$ 5,550,429</u>	<u>\$ 6,636,713</u>
Estimated Available Fund Balance 9/30	\$ 5,773,138	\$ 1,838,356	\$ 3,860,788
Commercial Paper Reserve Requirement (set aside in General Fund Undesignated Reserves)	\$ 2,017,500	\$ 2,017,500	\$ 2,017,500

G-9**Annual Principal and Interest Requirements by Series FY2002**

General Fund - GD06	General Debt	Principal	Interest	Total
Equip. Note 2001	Equipment	\$501,667	\$110,215	\$611,881
Series 1991 CO	Communication System	\$1,690,000	\$97,175	\$1,787,175
Series 1992 GO	Streets, Library	\$1,000,000	\$172,200	\$1,172,200
Series 1992a GO	Refunding	\$2,440,704	\$1,096,095	\$3,536,799
Series 1993 CO	Street and Cattle Barn	\$250,000	\$143,750	\$393,750
Series 1993 GO	Streets, AA Tax Refund, Pension Refunding	\$800,000	\$21,400	\$821,400
Series 1993a GO	Refunding	\$13,749,098	\$2,870,866	\$16,619,964
Series 1994 GO	Streets, Library	\$500,000	\$285,125	\$785,125
Series 1996 GO	Streets, Parks	\$1,375,000	\$996,875	\$2,371,875
Series 1996a CO	Texas International Raceway infrastructure	\$0	\$507,650	\$507,650
Series 1996a GO	Refunding Series 1987	\$12,123,017	\$559,264	\$12,682,281
Series 1996b CO	Communications System	\$0	\$132,995	\$132,995
Series 1997 CO	Animal Control Shelter	\$0	\$129,500	\$129,500
Series 1997 GO	Streets	\$750,000	\$645,000	\$1,395,000
Series 1998 CO	Central Library renovation	\$0	\$207,260	\$207,260
Series 1998 TC	Convention Center	\$390,000	\$500,070	\$890,070
Series 1999 GO	Streets, Parks, Fire	\$1,500,000	\$1,445,625	\$2,945,625
Series 2000 Fire	Ladder Tender, Brush Truck Equipment Note	\$58,660	\$19,132	\$77,791
Series 2000A CO	Aviation Runway	\$55,000	\$51,288	\$106,288
Series 2001 CO	Improvements	\$260,000	\$361,365	\$621,365
Series 2001 GO	GP Projects	\$480,000	\$758,638	\$1,238,638
Series 2001-A	Convention Center	\$950,000	\$975,856	\$1,925,856
Series 2001-B CO	Cultural District	\$0	\$175,048	\$175,048
Proj. Series 2002	GP Projects	\$0	\$1,500,000	\$1,500,000
Total General Fund - General Debt		\$38,873,145	\$13,762,390	\$52,635,535

G-10**Annual Principal and Interest Requirements by Series FY2003**

General Fund - GD06	General Debt	Principal	Interest	Total
Equip. Note 2001	Equipment	\$501,667	\$89,221	\$590,888
Series 1992 GO	Streets, Library	\$0	\$143,700	\$143,700
Series 1992a GO	Refunding	\$2,412,102	\$963,864	\$3,375,966
Series 1993 CO	Street and Cattle Barn	\$250,000	\$131,250	\$381,250
Series 1993a GO	Refunding	\$15,695,184	\$2,171,078	\$17,866,261
Series 1994 GO	Streets, Library	\$500,000	\$252,250	\$752,250
Series 1996 GO	Streets, Parks	\$1,375,000	\$928,125	\$2,303,125
Series 1996a CO	Texas International Raceway infrastructure	\$1,775,000	\$445,525	\$2,220,525
Series 1996a GO	Refunding	\$28,073	\$194,885	\$222,959
Series 1996b CO	Communications System	\$680,000	\$116,845	\$796,845
Series 1997 CO	Animal Control Shelter	\$500,000	\$129,500	\$629,500
Series 1997 GO	Streets	\$750,000	\$603,750	\$1,353,750
Series 1998 CO	Central Library renovation	\$0	\$207,260	\$207,260
Series 1998 TC	Convention Center	\$405,000	\$482,130	\$887,130
Series 1999 GO	Streets, Parks, Fire	\$1,500,000	\$1,348,125	\$2,848,125
Series 2000 Fire	Ladder Tender, Brush Truck Equipment Note	\$58,660	\$15,653	\$74,313
Series 2000A CO	Aviation Runway	\$55,000	\$48,263	\$103,263
Series 2001 CO	Improvements	\$260,000	\$220,215	\$480,215
Series 2001 GO	GP Projects	\$2,275,000	\$700,694	\$2,975,694
Series 2001-A	Convention Center	\$950,000	\$815,100	\$1,765,100
Series 2001-B CO	Cultural District	\$0	\$155,215	\$155,215
Proj. Series 2002	GP Projects	\$1,158,750	\$1,344,961	\$2,503,711
Proj. Series 2003	GP Projects	\$0	\$2,697,713	\$2,697,713
Total General Fund - General Debt		\$31,129,435	\$14,205,322	\$45,334,757

G-11

Remaining Principal Outstanding Issues FY2002

General Fund - GD06

Equip. Note 2001	Equipment	\$2,759,167
Series 1991 CO	Communication System	\$1,690,000
Series 1992 GO	Streets, Library	\$4,060,000
Series 1992a GO	Refunding	\$20,526,702
Series 1993 CO	Street and Cattle Barn	\$3,000,000
Series 1993 GO	Streets, AA Tax Refund, Pension Refunding	\$800,000
Series 1993a GO	Refunding	\$65,047,925
Series 1994 GO	Streets, Library	\$6,500,000
Series 1996 GO	Streets, Parks	\$20,625,000
Series 1996a CO	Texas International Raceway infrastructure	\$7,100,000
Series 1996a GO	Refunding Series 1987	\$15,959,711
Series 1996b CO	Communications System	\$2,735,000
Series 1997 CO	Animal Control Shelter	\$2,500,000
Series 1997 GO	Streets	\$12,000,000
Series 1998 CO	Central Library renovation	\$4,300,000
Series 1998 TC	Convention Center	\$9,270,000
Series 1999 GO	Streets, Parks, Fire	\$28,500,000
Series 2000 Fire	Ladder Tender, Brush Truck	\$351,957
	Equipment Note	
Series 2000A CO	Aviation Runway	\$945,000
Series 2001 CO	Improvements	\$5,125,000
Series 2001 GO	GP Projects	\$17,260,000
Series 2001-A	Convention Center	\$19,000,000
Series 2001-B CO	Cultural District	\$3,700,000
Total:		\$253,755,461

G-12

Remaining Principal Outstanding Issues FY2003

General Fund - GD06

Equip. Note 2001	Equipment	\$2,257,500
Series 1992 GO	Streets, Library	\$3,060,000
Series 1992a GO	Refunding	\$18,085,998
Series 1993 CO	Street and Cattle Barn	\$2,750,000
Series 1993a GO	Refunding	\$51,298,827
Series 1994 GO	Streets, Library	\$6,000,000
Series 1996 GO	Streets, Parks	\$19,250,000
Series 1996a CO	Texas International Raceway infrastructure	\$7,100,000
Series 1996a GO	Refunding	\$3,836,694
Series 1996b CO	Communications System	\$2,735,000
Series 1997 CO	Animal Control Shelter	\$2,500,000
Series 1997 GO	Streets	\$11,250,000
Series 1998 CO	Central Library renovation	\$4,300,000
Series 1998 TC	Convention Center	\$8,880,000
Series 1999 GO	Streets, Parks, Fire	\$27,000,000
Series 2000 Fire	Ladder Tender, Brush Truck	\$293,298
	Equipment Note	
Series 2000A CO	Aviation Runway	\$890,000
Series 2001 CO	Improvements	\$4,865,000
Series 2001 GO	GP Projects	\$16,780,000
Series 2001-A	Convention Center	\$18,050,000
Series 2001-B CO	Cultural District	\$3,700,000
Total:		\$214,882,316

G-13

Airport Debt Service Fund

Expenditures

Budget Requirements
FY 2001-2002 FY 2002-2003

Principal - Long-term Debt	\$ 325,000	\$ 325,000
Interest - Long-term Debt	105,550	83,044
Fees - Long-term Debt	300	-
Arbitrage Rebate	-	-
Total	\$ 430,850	\$ 408,044

Financing

Airport Operating Fund	\$ 430,850	\$ 408,044
Total	\$ 430,850	\$ 408,044

Projected Changes in Fund Balance

FY 2000-2001 FY 2001-2002 FY 2002-2003

Estimated Fund Balance 10/01	\$ (6,504)	\$ (2,504)	\$ 1,496
Plus:			
Airport Operating Fund	453,194	430,850	408,044
Interest Earned on Investments	4,000	4,000	4,000
Less:			
Long-term Debt Service Requirements	\$ 452,894	\$ 430,550	\$ 408,044
Fees/Arbitrage	300	300	-
Estimated Fund Balance 9/30	\$ (2,504)	\$ 1,496	\$ 5,496
Less Long-term Debt Reserve Requirement 9/30	\$ 33,500	\$ 27,000	\$ 20,500
Estimated Available Fund Balance 9/30	\$ (36,004)	\$ (25,504)	\$ (15,004)

G-14

Annual Principal and Interest Requirements by Series FY 2002

Aviation - PE41	General Debt	Principal	Interest	Total
Series 1990 CO	Alliance Control Tower	\$325,000	\$105,550	\$430,550
Total Aviation - PE41 General Debt		\$325,000	\$105,550	\$430,550

Annual Principal and Interest Requirements by Series FY2003

Aviation - PE41	General Debt	Principal	Interest	Total
Series 1990 CO	Alliance Control Tower	\$325,000	\$83,044	\$408,044
Total Aviation - PE41 General Debt		\$325,000	\$83,044	\$408,044

Remaining Principal- Outstanding Issues FY2002

Aviation - PE41 General Debt

Series 1990 CO	Alliance Control Tower			\$1,675,000
Total:				\$1,675,000

Remaining Principal - Outstanding Issues FY2003

Aviation - PE41 General Debt

Series 1990 CO	Alliance Control Tower			\$1,350,000
Total:				\$1,350,000

G-15

Culture and Tourism Debt Service Fund

Expenditures

Budget Requirements

	<u>FY 2001-2002</u>	<u>FY 2002-2003</u>
Principal - Long-term Debt	\$ 1,600,000	\$ 1,785,000
Interest - Long-term Debt	\$ 3,279,111	\$ 3,087,966
Fees - Long-term Debt	-	-
Arbitrage Rebate	-	-
Total	\$ 4,879,111	\$ 4,872,966

Financing

Hotel Occupancy Tax (2%)	\$ 2,000,000	\$ 2,000,000
Auto Rental Facility Revenue	<u>\$ 3,200,000</u>	<u>\$ 3,200,000</u>
Total	\$ 5,200,000	\$ 5,200,000

Projected Changes in Fund Balance

	<u>FY 2000-2001</u>	<u>FY 2001-2002</u>	<u>FY 2002-2003</u>
Estimated Fund Balance 10/01	\$ 2,896,269	\$ 4,432,544	\$ 4,753,433
Plus:			
Hotel Occupancy Tax (2%)	2,000,000	2,000,000	2,000,000
Auto Rental Facility Revenue	3,200,000	3,200,000	3,200,000
Less:			
Long-term Debt Service Requirements	\$ 3,663,725	\$ 4,879,111	\$ 4,872,966
Fees/Arbitrage	<u>-</u>	<u>-</u>	<u>-</u>
Estimated Fund Balance 9/30	\$ 4,432,544	\$ 4,753,433	\$ 5,080,467
Less Long-term Debt Reserve Requirement 9/30	<u>\$ 864,300</u>	<u>\$ 1,145,300</u>	<u>\$ 1,109,600</u>
Estimated Available Fund Balance 9/30	\$ 3,568,244	\$ 3,608,133	\$ 3,970,867

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Annual Principal and Interest Requirements by Series FY2002

Culture/Tourism - Revenue		Principal	Interest	Total
Series 2000 CO	Convention Center	\$1,240,000	\$2,415,069	\$3,655,069
Series 2001-A CO	Convention Center II	360,000	864,043	1,224,043
Total	Culture/Tourism - Revenue	\$1,600,000	\$3,279,111	\$4,879,111

Annual Principal and Interest Requirements by Series FY2003

Culture/Tourism - Revenue		Principal	Interest	Total
Series 2000 CO	Convention Center	\$1,300,000	\$2,348,394	\$3,648,394
Series 2001-A CO	Convention Center II	485,000	739,573	1,224,573
Total	Culture/Tourism - Revenue	\$1,300,000	\$2,348,394	\$3,648,394

Remaining Principal - Outstanding Issues FY2002

Culture/Tourism - Revenue		
Series 2000 CO	Convention Center	\$43,215,000
Series 2001-A CO	Convention Center II	\$15,650,000
Total:		\$58,650,000

Remaining Principal - Outstanding Issues FY2003

Culture/Tourism - Revenue		
Series 2000 CO	Convention Center	\$41,975,000
Series 2001-A CO	Convention Center II	15,290,000
Total:		\$57,265,000

G-17

Golf Debt Service Fund

Expenditures

Budget Requirements
FY 2001-2002 FY 2002-2003

Principal - Long-term Debt	\$ 345,434	\$ 306,618
Interest - Long-term Debt	222,616	204,213
Fees - Long-term Debt	\$ -	\$ -
Arbitrage Rebate	-	-
Total	<u>\$ 568,050</u>	<u>\$ 510,831</u>

Financing

Transfer from Golf Fund	\$ 563,050	\$ 505,831
Use of Reserves	-	-
Interest on Investments	<u>5,000</u>	<u>5,000</u>
Total	<u>\$ 568,050</u>	<u>\$ 510,831</u>

Projected Changes in Fund Balance

	<u>FY 2000-2001</u>	<u>FY 2001-2002</u>	<u>FY 2002-2003</u>
Estimated Fund Balance 10/01	\$ 128,302	\$ 99,454	\$ 99,454
Plus:			
Transfer from Golf Fund	\$ 385,795	\$ 563,050	\$ 505,831
Interest Earned on Investments	5,000	5,000	5,000
Less:			
Long-term Debt Service Requirements	\$ 419,643	\$ 568,050	\$ 510,831
Fees/Arbitrage	<u>-</u>	<u>-</u>	<u>-</u>
Estimated Fund Balance 9/30	\$ 99,454	\$ 99,454	\$ 99,454
Less Long-term Debt Reserve Requirement 9/30	<u>\$ 88,059</u>	<u>\$ 81,150</u>	<u>\$ 75,018</u>
Estimated Available Fund Balance 9/30	\$ 11,395	\$ 18,304	\$ 24,436

G-18

Annual Principal and Interest Requirements by Series FY2002

Golf - D102	General Debt	Principal	Interest	Total
Series 1992a GO	Refunding	\$4,710	\$2,115	\$6,826
Series 1993a GO	Refunding	\$84,837	\$17,714	\$102,551
Series 1996a GO	Refunding	\$50,887	\$2,348	\$53,235
Series 1999 CO	Course Improvements	\$205,000	\$200,439	\$405,439
Total General Debt		\$345,434	\$222,616	\$568,050

Annual Principal and Interest Requirements by Series FY2003

Golf - D102	General Debt	Principal	Interest	Total
Series 1992a GO	Refunding	\$4,655	\$1,860	\$6,515
Series 1993a GO	Refunding	\$96,845	\$13,396	\$110,241
Series 1996a GO	Refunding	\$118	\$818	\$936
Series 1999 CO	Course Improvements	\$205,000	\$188,139	\$393,139
Total General Debt		\$306,618	\$204,213	\$510,831

Remaining Principal Outstanding Issues FY2002

Golf - D102	General Debt	
Series 1992a GO	Refunding	\$39,615
Series 1993a GO	Refunding	\$401,367
Series 1996a GO	Refunding	\$66,992
Series 1999 CO	Course Improvements	\$3,895,000
Total:		\$4,402,975

Remaining Principal - Outstanding Issues FY2003

Golf - D102	General Debt	
Series 1992a GO	Refunding	\$34,905
Series 1993a GO	Refunding	\$316,531
Series 1996a GO	Refunding	\$16,105
Series 1999 CO	Course Improvements	\$3,690,000
Total:		\$4,057,540

G-19

Parking Building Debt Service Fund

Expenditures

Budget Requirements
FY 2001-2002 FY 2002-2003

Principal - Long-term Debt	\$ 124,355	\$ -
Interest - Long-term Debt	262,645	-
Fees - Long-term Debt	-	-
Arbitrage Rebate	-	-
	<hr/>	<hr/>
Total	\$ 387,000	\$ -

Financing

Parking Building Debt Service Fund Reserve	\$ -	\$ (220,000)
Southwestern Expo & Livestock Show	80,000	80,000
Arena Rental Fees	120,000	120,000
Interest Earned on Investments	20,000	20,000
	<hr/>	<hr/>
Total	\$ 220,000	\$ -

Projected Changes in Fund Balance

	FY 2000-2001	FY 2001-2002	FY 2002-2003
Estimated Fund Balance 10/01	\$ 736,510	\$ 956,510	\$ 789,510
Plus:			
Southwestern Expo & Livestock Show	80,000	80,000	80,000
Arena Rental Fees	120,000	120,000	120,000
Interest Earned on Investments	20,000	20,000	20,000
Less:			
Long-term Debt Service Requirements	\$ -	\$ 387,000	\$ -
Fees/Arbitrage	-	-	-
	<hr/>	<hr/>	<hr/>
Estimated Fund Balance 9/30	\$ 956,510	\$ 789,510	\$ 1,009,510
Less Long-term Debt Reserve Requirement 9/30	\$ 170,000	\$ 170,000	\$ 170,000
	<hr/>	<hr/>	<hr/>
Estimated Available Fund Balance 9/30	\$ 786,510	\$ 619,510	\$ 839,510

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Annual Principal and Interest Requirements by Series FY2002

Parking Fund -	General Debt	Principal	Interest	Total
Series 1987 Will Rogers Rev	Will Rogers Parking Garage	\$124,355	\$262,645	\$387,000
Total Parking Fund - General Debt		\$124,355	\$262,645	\$387,000

Annual Principal and Interest Requirements by Series FY2003

Parking Fund -	General Debt	Principal	Interest	Total
Series 1987 Will Rogers Rev	Will Roger Parking Garage	\$0	\$0	\$0
Total Parking Fund - General Debt		\$0	\$0	\$0

Remaining Principal - Outstanding Issues FY2002

Parking Fund -	General Debt	
Series 1987 Will Rogers Rev	Will Rogers Parking Garage	\$314,565
Total:		\$314,565

Remaining Principal - Outstanding Issues FY2003

Parking Fund -	General Debt	
Series 1987 Will Rogers Rev	Will Roger Parking Garage	\$190,211
Total:		\$190,211

G-21

Solid Waste Debt Service Fund

Expenditures

Budget Requirements
FY 2001-2002 FY 2002-2003

Principal - Long-term Debt	\$ 99,198	\$ 99,198
Interest - Long-term Debt	\$ 32,353	\$ 26,471
Fees - Long-term Debt	-	-
Arbitrage Rebate	-	-
	<hr/>	<hr/>
Total	\$ 131,551	\$ 125,669

Financing

Transfer from Solid Waste Fund	\$ 137,433	\$ 131,551
	<hr/>	<hr/>
Total	\$ 137,433	\$ 131,551

Projected Changes in Fund Balance

FY 2000-2001 FY 2001-2002 FY 2002-2003

Estimated Fund Balance 10/01	\$ -	\$ (1)	\$ 5,881
Plus:			
Transfer from Solid Waste Fund	\$ 137,433	137,433	131,551
Less:			
Long-term Debt Service Requirements	\$ 137,434	\$ 131,551	\$ 125,669
Fees/Arbitrage	-	-	-
	<hr/>	<hr/>	<hr/>
Estimated Fund Balance 9/30	\$ (1)	\$ 5,881	\$ 11,763
Less Long-term Debt Reserve Requirement 9/30	\$ 13,888	\$ 11,904	\$ 9,920
	<hr/>	<hr/>	<hr/>
Estimated Available Fund Balance 9/30	\$ (13,889)	\$ (6,023)	\$ 1,843

G-22

Annual Principal and Interest Requirements by Series FY2002

Solid Waste -	Revenue	Principal	Interest	Total
Solid Waste	Trucks	\$99,198	\$32,353	\$131,551
Equipment Note 2000				
Total Solid Waste - Revenue		\$99,198	\$32,353	\$131,551

Annual Principal and Interest Requirements by Series FY2003

Solid Waste -	Revenue	Principal	Interest	Total
Solid Waste	Trucks	\$99,198	\$26,471	\$125,669
Equipment Note 2000				
Total Solid Waste - Revenue		\$99,198	\$26,471	\$125,669

Remaining Principal - Outstanding Issues FY2002

Solid Waste -	Revenue		
Solid Waste	Trucks		\$595,186
Equipment Note 2000			
Total:			\$595,186

Remaining Principal - Outstanding Issues FY2003

Solid Waste -	Revenue		
Solid Waste	Trucks		\$495,988
Equipment Note 2000			
Total:			\$495,988

G-23

**Water and Sewer Debt Service Fund
Sewer General Obligation Bonds**

Expenditures

Budget Requirements
FY 2001-2002 FY 2002-2003

Principal - Long-term Debt	\$ 1,191,747	\$ 453,023
Interest - Long-term Debt	149,313	104,559
Fees - Long-term Debt	-	-
Arbitrage Rebate	-	-
Total	\$ 1,341,060	\$ 557,582

Financing

Water and Sewer Operating Funds	\$ -	\$ 741,748
Total	\$ -	\$ 741,748

Projected Change in Fund Balance

	FY 2000-2001	FY 2001-2002	FY 2002-2003
Estimated Fund Balance 10/01	\$ 3,846,341	\$ 2,035,412	\$ 794,352
Plus:			
Water and Sewer Operating Funds	-	-	741,748
Interest Earned on Investments	100,000	100,000	90,000
Transfer for Amortizations	6,600	6,600	6,600
Less:			
Long-term Debt Service Requirements	\$ 1,910,929	\$ 1,341,060	\$ 557,582
Amortizations for Refundings	6,600	6,600	6,600
Fees - Long-term Debt	-	-	-
Arbitrage Rebate	-	-	-
Estimated Fund Balance 9/30	\$ 2,035,412	\$ 794,352	\$ 1,068,518
Less Long-term Debt Reserve Requirement 9/30	\$ 67,854	\$ 44,019	\$ 34,959
Estimated Available Fund Balance 9/30	\$ 1,967,558	\$ 750,333	\$ 1,033,559

G-24

Annual Principal and Interest Requirements by Series FY2002

Water and Sewer	General Debt	Principal	Interest	Total
Series 1992a GO	Refunding Sewer	\$114,586	\$51,459	\$166,045
Series 1993a GO	Refunding Sewer	\$296,066	\$61,820	\$357,886
Series 1996a GO	Refunding Sewer	\$781,096	\$36,034	\$817,130
Total Water and Sewer General Debt		\$1,191,747	\$149,313	\$1,341,060

Annual Principal and Interest Requirements by Series FY2003

Water and Sewer	General Debt	Principal	Interest	Total
Series 1992a GO	Refunding Sewer	\$113,243	\$45,251	\$158,494
Series 1993a GO	Refunding Sewer	\$337,972	\$46,751	\$384,723
Series 1996a GO	Refunding Sewer	\$1,809	\$12,557	\$14,365
Total Water and Sewer General Debt		\$453,023	\$104,559	\$557,582

Remaining Principal - Outstanding Issues FY2002

Water and Sewer	General Debt	
Series 1992a GO	Refunding Sewer	\$963,683
Series 1993a GO	Refunding Sewer	\$1,400,708
Series 1996a GO	Refunding Sewer	\$1,028,297
Total:		\$3,392,688

Remaining Principal - Outstanding Issues FY2003

Water and Sewer	General Debt	
Series 1992a GO	Refunding Sewer	\$849,097
Series 1993a GO	Refunding Sewer	\$1,104,642
Series 1996a GO	Refunding Sewer	\$247,201
Total:		\$2,200,941

G-25

**Water and Sewer Debt Service Fund
Revenue Bonds**

Expenditures

	<u>Budget Requirements</u>	
	<u>FY 2001-2002</u>	<u>FY 2002-2003</u>
Principal - Long-term Debt	\$ 25,665,000	\$ 27,240,000
Interest - Long-term Debt	22,124,807	20,405,724
Fees/Arbitrage	17,000	17,000
Total	\$ 47,806,807	\$ 47,662,724

Financing

Water and Sewer Operating Fund	\$ 39,872,543	\$ 46,500,000
Interest Earned on Investments	200,000	200,000
Other	150,000	100,000
Total	\$ 40,222,543	\$ 46,800,000

Projected Changes in Fund Balance

	<u>FY 2000-2001</u>	<u>FY 2001-2002</u>	<u>FY 2002-2003</u>
Estimated Fund Balance 10/01	\$ 3,254,026	\$ 9,382,631	\$ 1,485,068
Plus:			
Water and Sewer Operating Fund	46,680,964	39,872,543	46,500,000
Interest Earned on Investments	200,000	200,000	200,000
Other	150,000	150,000	100,000
Transfer for Amortizations	313,300	313,300	313,300
Less:			
Long-term Debt Service Requirements	\$ 40,572,059	\$ 47,789,807	\$ 47,645,724
Amortizations on Refundings	313,300	313,300	313,300
Fees/Arbitrage	17,000	17,000	17,000
Estimated Fund Balance 9/30	\$ 9,382,631	\$ 1,485,068	\$ 309,044

Note on Reserves: In 1998, the Water and Sewer Fund purchased a Surety Bond, a form of insurance, to take the place of setting aside a portion of the fund balance for reserve requirements.

G-26**Annual Principal and Interest Requirements by Series FY2002**

Water and Sewer	Revenue	Principal	Interest	Total
MUD Compound Interest Bonds	MUD	\$235,000	\$380,000	\$615,000
Series 1993 Rev	Refunding (85.094% Water, 14.906% Sewer)	\$2,690,000	\$1,688,114	\$4,378,114
Series 1996 Rev	Refunding (56.0% Water, 44.0% Sewer)	\$2,900,000	\$2,871,185	\$5,771,185
Series 1997 Rev	Water & Sewer Improvements	\$2,325,000	\$3,099,309	\$5,424,309
Series 1998 Rev	Refunding SRLF 89, CP, new projects	\$4,350,000	\$4,280,755	\$8,630,755
Series 2000 Rev	Water & Sewer	\$700,000	\$1,290,231	\$1,990,231
Series 2000B Rev	Water & Sewer	\$11,840,000	\$5,285,525	\$17,125,525
Prj. Series 2002 Rev	Water/Sewer Projects	\$625,000	\$3,229,688	\$3,854,688
Total Water and Sewer Revenue		\$25,665,000	\$22,124,807	\$47,789,807

Annual Principal and Interest Requirements by Series FY2003

Water and Sewer	Revenue	Principal	Interest	Total
Series 1993 Rev	Refunding (85.094% Water, 14.906% Sewer)	\$2,810,000	\$1,568,459	\$4,378,459
Series 1996 Rev	Refunding (56.0% Water, 44.0% Sewer)	\$3,035,000	\$2,730,060	\$5,765,060
Series 1997 Rev	Water & Sewer Improvements	\$2,430,000	\$2,980,425	\$5,410,425
Series 1998 Rev	Refunding SRLF 89, CP, new projects	\$4,570,000	\$4,057,755	\$8,627,755
Series 2000 Rev	Water & Sewer	\$745,000	\$1,252,300	\$1,997,300
Series 2000B Rev	Water & Sewer	\$12,290,000	\$4,651,550	\$16,941,550
Prj. Series 2002 Rev	Water/Sewer Projects	\$1,360,000	\$3,165,175	\$4,525,175
Total Water and Sewer Revenue		\$27,240,000	\$20,405,724	\$47,645,724

G-27

Remaining Principal - Outstanding Issues FY2002

Water and Sewer Revenue

MUD Compound Interest Bonds	MUD	\$235,000
Series 1993 Rev	Refunding (85.094% Water, 14.906% Sewer)	\$37,695,000
Series 1996 Rev	Refunding (56.0% Water, 44.0% Sewer)	\$56,695,000
Series 1997 Rev	Water & Sewer Improvements	\$59,505,000
Series 1998 Rev	Refunding SRLF 89, CP, new projects	\$87,730,000
Series 2000 Rev	Water & Sewer	\$24,465,000
Series 2000B Rev	Water & Sewer	\$103,730,000
Total:		\$370,055,000

Remaining Principal – Outstanding Issues FY2003

Water and Sewer Revenue

Series 1993 Rev	Refunding (85.094% Water, 14.906% Sewer)	\$35,005,000
Series 1996 Rev	Refunding (56.0% Water, 44.0% Sewer)	\$53,795,000
Series 1997 Rev	Water & Sewer Improvements	\$57,180,000
Series 1998 Rev	Refunding SRLF 89, CP, new projects	\$83,380,000
Series 2000 Rev	Water & Sewer	\$23,765,000
Series 2000B Rev	Water & Sewer	\$91,890,000
Total:		\$345,015,000

G-28

**Water and Sewer Debt Service Fund
State Revolving Loan Fund**

Expenditures

Budget Requirements
FY 2001-2002 FY 2002-2003

Principal - Long-term Debt	\$ 9,330,000	\$ 9,945,000
Interest - Long-term Debt	10,169,455	9,806,875
Fees - Long-term Debt	50,000	50,000
Arbitrage Rebate	-	-
Total	\$ 19,549,455	\$ 19,801,875

Financing

Water and Sewer Operating Fund	\$ 17,635,705	\$ 18,500,000
Use of Reserves	1,713,750	-
Interest	200,000	200,000
Total	\$ 19,549,455	\$ 18,700,000

Projected Change in Fund Balance

	FY 2000-2001	FY 2001-2002	FY 2002-2003
Estimated Fund Balance 10/01	\$ 8,975,121	\$ 2,894,196	\$ 1,180,446
Plus:			
Water and Sewer Operating Fund	10,784,080	\$ 17,635,705	\$ 18,500,000
Interest Earned on Investments	200,000	200,000	200,000
Less:			
Long-term Debt Service Requirements	17,015,005	\$ 19,499,455	\$ 19,751,875
Fees/Arbitrage	50,000	50,000	50,000
Estimated Fund Balance 9/30	\$ 2,894,196	\$ 1,180,446	\$ 78,571

Note on Reserves: In 1998, the Water and Sewer Fund purchased a Surety Bond, a form of insurance, to take the place of setting aside a portion of the fund balance for reserve requirements.

G-29**Annual Principal and Interest Requirements by Series FY2002**

Water and Sewer	SRLF - PE15	Principal	Interest	Total
Series 1991 SRLF	Sewer	\$800,000	\$509,850	\$1,309,850
Series 1992 SRLF	Sewer	\$600,000	\$333,450	\$933,450
Series 1995 SRLF	Sewer	\$750,000	\$793,708	\$1,543,708
Series 1996 SRLF	Sewer	\$705,000	\$627,665	\$1,332,665
Series 1998 SRLF	Sewer	\$2,300,000	\$2,104,738	\$4,404,738
Series 1999 SRLF	Sewer	\$1,390,000	\$1,437,133	\$2,827,133
Series 1999A SRLF	Sewer	\$2,120,000	\$2,592,263	\$4,712,263
Series 2001 SRLF	Generator	\$290,000	\$281,900	\$571,900
Prj. Series 2002 SRLF	Water/Sewer Projects	\$375,000	\$1,488,750	\$1,863,750
Total Water and Sewer SRLF - PE15		\$9,330,000	\$10,169,455	\$19,499,455

Annual Principal and Interest Requirements by Series FY2003

Water and Sewer	SRLF - PE15	Principal	Interest	Total
Series 1991 SRLF	Sewer	\$800,000	\$477,050	\$1,277,050
Series 1992 SRLF	Sewer	\$600,000	\$309,450	\$909,450
Series 1995 SRLF	Sewer	\$790,000	\$757,320	\$1,547,320
Series 1996 SRLF	Sewer	\$730,000	\$600,035	\$1,330,035
Series 1998 SRLF	Sewer	\$2,380,000	\$2,026,328	\$4,406,328
Series 1999 SRLF	Sewer	\$1,435,000	\$1,389,803	\$2,824,803
Series 1999A SRLF	Sewer	\$2,195,000	\$2,516,183	\$4,711,183
Series 2001 SRLF	Generator	\$300,000	\$274,658	\$574,658
Prj. Series 2002 SRLF	Water/Sewer Projects	\$715,000	\$1,456,050	\$2,171,050
Total Water and Sewer SRLF - PE15		\$9,945,000	\$9,806,875	\$19,751,875

G-30

Remaining Principal - Outstanding Issues FY2002

Water and Sewer SRLF - PE15

Series 1991 SRLF	Sewer	\$11,500,000
Series 1992 SRLF	Sewer	\$7,800,000
Series 1995 SRLF	Sewer	\$15,645,000
Series 1996 SRLF	Sewer	\$14,285,000
Series 1998 SRLF	Sewer	\$54,520,000
Series 1999 SRLF	Sewer	\$35,460,000
Series 1999A SRLF	Sewer	\$59,700,000
Series 2001 SRLF	Generator	\$8,080,000
Total:		\$206,990,000

Remaining Principal - Outstanding Issues FY2003

Water and Sewer SRLF - PE15

Series 1991 SRLF	Sewer	\$10,700,000
Series 1992 SRLF	Sewer	\$7,200,000
Series 1995 SRLF	Sewer	\$14,895,000
Series 1996 SRLF	Sewer	\$13,580,000
Series 1998 SRLF	Sewer	\$52,220,000
Series 1999 SRLF	Sewer	\$34,070,000
Series 1999A SRLF	Sewer	\$57,580,000
Series 2001 SRLF	Generator	\$7,790,00
Total:		\$198,035,000

CAPITAL PROJECTS PLAN FY2001-02

In order to design, acquire, and construct various capital improvements, the City of Fort Worth utilizes proceeds from general obligation bonds, certificates of obligation, revenue bonds, commercial paper, the State Revolving Loan Fund, Federal and State grants, the Capital Projects Reserve Fund, and private contributions/assessments. These improvements may include any new project, expansion, upgrade, or other addition designed to improve or conserve the value of City assets or enhance service capacity. Capital improvements are expected to have an ordinary useful life of at least 15 -20 years, which is the approximate time required to repay the principal and interest due on the bonds issued to fund the construction or acquisition of a specific improvement. The City has literally hundreds of capital projects in various stages which include: design, right -of-way acquisition, utility relocation, and construction. The construction/acquisition contracts for the projects listed on the following pages are scheduled for award in fiscal year 2001-02.

COST OF ADMINISTRATION AND OPERATING IMPACTS

General Fund :

The General Fund is the largest fund in the City of Fort Worth and accounts for all financial resources of the City, with the exception of those accounted for in another fund. Several positions in the General Fund are directly involved with capital projects, and many of these positions are funded by the Capital Projects Fund through reimbursement. However, some positions devote only a partial amount of time to capital projects, and as

CAPITAL PROJECTS PLAN FY2001-02

a result, these costs are absorbed by the General Fund. Approximately 30 positions in the Transportation and Public Works Department are directly engaged in design, inspection, and contract administration related to street and drainage projects, building projects, and other general government capital projects. The total cost of administering construction of these projects is estimated to be \$1.29 million, of which 82%, or \$1,062,276, is charged to capital project funds. The remainder of the cost is absorbed by the General Fund budget. The Parks and Community Services Department has seven positions involved in the administration of parks and related capital projects. The total cost of administering construction of these projects is estimated to be \$261,464, of which \$146,420, or 56%, is charged to capital project funds. The remainder of the cost is absorbed by the General Fund budget. There are three positions involved in the administration of capital projects in the Public Events Department. The total cost of administering construction of these projects is estimated to be \$113,000, which is absorbed by the General Fund budget. In the Fire Department, one position is involved in the administration of capital projects, and the total cost of administering these projects is estimated to be \$5,000, which is absorbed by the General Fund budget.

Airports Fund:

The Airports Fund is an enterprise fund, whereby revenues are collected to recover operating and debt service costs incurred in the provision of services. In this fund, four positions are directly involved with airport capital projects, and the total cost of

CAPITAL PROJECTS PLAN FY2001-02

administering construction of these projects is estimated to be \$103,534, which is absorbed by the Airports Fund. In addition, no new positions were budgeted in this fund as a result of capital projects.

Aviation capital projects impact the operating funds for both the Airports Fund and the General Fund. Debt service costs must be paid annually on bonds issued to finance the capital projects, and these costs are absorbed by the Airports Fund. Finally, as a general rule, capital projects for aviation services would not impact the General Fund of the City, as all costs for administrative functions provided by General Fund employees usually would be reimbursed from the Airports Fund. However, it is anticipated that this fund will experience a negative fund balance in FY2001-02; therefore, it is not anticipated that these costs to the General Fund will be reimbursed until such time as the Airports Fund attains a positive financial status.

Water and Sewer Fund:

The Water and Wastewater departments of the City of Fort Worth form a utility operating as an Enterprise Fund within the organization, whereby revenues are collected to defray operating costs and debt service. In the Water and Wastewater departments, several positions are directly involved with capital projects. Many of these positions are funded by the Water and Sewer Capital Projects Fund through reimbursement; however, some positions devote only a partial amount of time to capital projects. As a result, these costs are absorbed by the Water and Sewer Operating Fund. Approximately 30 positions in the Water and Wastewater departments are directly engaged in design, inspection, and

CAPITAL PROJECTS PLAN FY2001-02

contract administration of water and wastewater projects. The total cost of administering construction of these projects is estimated to be \$1.2 million, of which 46% is charged to the Capital Projects Fund; the remainder of these costs is absorbed by the Water and Sewer Operational Fund. No new positions were budgeted in this fund as a result of capital projects.

At the same time, the cash financing costs and the debt service costs associated with the financing of water and wastewater capital projects are absorbed by the Water and Sewer Operational Fund. These costs are comprised of two components: a) debt that must be paid annually on bonds issued to finance the projects, and b) the cash financing allotted in the annual budget to fund rehabilitation projects on existing infrastructure.

Engineering Fund:

The Engineering Department of the City of Fort Worth manages the Engineering Fund and provides comprehensive engineering services to City departments for most infrastructure/capital projects. These services include: design, mapping, project management, surveying, quality control testing, and construction management and inspection. Due to the significant number of capital projects planned for FY2001 -02, it is anticipated that Engineering staff will provide services to several departments, including: Transportation and Public Works, Aviation, Parks and Community Services, Water and Wastewater, and Public Events. The Engineering Department has 150.75 positions

CAPITAL PROJECTS PLAN FY2001-02

authorized in the FY2001-02, which will be devoted to various projects across the customer departments, and no new positions were budgeted as a result of capital projects.

The Engineering Department is an internal service fund that derives revenue from customer departments to offset the actual costs of services rendered. As a result, the impact from Engineering Services on the General Fund or any of the other City funds is the amount for charges that must be reimbursed for services provided. Charges are assessed by project to the customer departments based on actual salary costs times a multiplier of 2.0, that includes all Engineering administrative and operating costs.

ANNUAL OPERATING IMPACTS OF CAPITAL PROJECTS:

Upon completion, many capital projects will impact the operating budget. In some cases, there will be an increase in operating expenditures to fund personnel, supplies, and utilities associated with the completion of a facility, such as a library or fire station, or with the purchase or installation of major equipment. For example, partial year funding was added to the FY2001-02 Parks and Community Services Department budget in anticipation of the completion and opening in February 2002 of the newly constructed McCray Community Center in southeast Fort Worth. When this facility is operational for a full fiscal year, it is anticipated that it will cost \$200,733 annually. All costs of this nature have been delineated in the Annual Operating Impact column, where applicable.

CAPITAL PROJECTS PLAN FY2001-02

At the same time, upon completion, many projects will not impact the operating budget, as they are not additional or new improvements but represent an upgrade, renovation, or reconstruction of an existing project or facility. For example, there was no impact on the FY01-02 operating budget by the completion last fiscal year of various projects at parks such as parking lot and road improvements, replacement of ball field lighting, and various playground renovations, whereby equipment or surfaces were replaced. Since these amenities already existed, the nature of the improvements merely consisted of upgrades and repair to areas of physical aging and deterioration. Further, the reconstruction of streets with bond monies will not impact the operating budget, as no maintenance will be necessary due to a warranty period. Conversely, it is not anticipated that any savings will result in the street maintenance budget of the General Fund, due to the magnitude of streets in need of repair. Any savings realized from reconstructing streets with bond funds will be redirected and fully utilized on maintenance efforts for the inventory of streets in ill repair that were not included in the bond program.

**CAPITAL PROJECTS PLAN
FY2001-02**

1998 CAPITAL IMPROVEMENTS BOND PROGRAM

In February of 1998, the citizens of Fort Worth voted to approve a \$120 million bond program as proposed in a bond referendum election. All five propositions in the proposed package passed successfully with an average of 88 percent majority. Voters authorized bonds for improvements in five program areas by specific propositions, as follows:

Streets and Storm Sewer Improvements.....	\$80,000,000
Convention Center and Public Events Facilities.....	20,700,000
Parks and Community Services Projects.....	11,800,000
Fire Services Projects.....	4,800,000
Library Services Projects	<u>2,700,000</u>
Total Bond Program:	\$120,000,000

An aggressive four-year implementation schedule was developed for initiation or completion of each of the projects approved, and many have been completed. However, some of the funds allotted for specific projects in the bond program have proven inadequate; at the same time, some other capital projects have materialized since the passage of the 1998 Bond Program. As a result, initiation of some of the 1998 projects was extended to a six-year implementation schedule to fiscally accommodate these needs.

CAPITAL PROJECTS PLAN FY2001-02

STREET AND DRAINAGE IMPROVEMENTS

Primarily funded from the proceeds of Street Improvement bonds approved in 1998 (indicated below as "CIP"), these projects include improvements to traffic flow throughout the City, improvements and/or construction of sidewalks, drainage systems, neighborhood streets, thoroughfares, collectors, and storm drains.

Neighborhood Streets Rehabilitation Program

Improvements will be made to the following neighborhood streets:

PROJECT:	Limits:	Contract Amount:	Funding Source:	Projected Award Date:	Annual Oper. Impact:
26TH	Loving to Azle	\$245,700	98 CIP	13-Nov-01	NA
26TH	Refugio to Market	\$140,400	98 CIP	13-Nov-01	NA
28TH	W Long to Ephriham	\$108,810	98 CIP	30-Jul-02	NA
28TH	Macie to Kearney	\$328,770	98 CIP	30-Jul-02	NA
28TH	Spherman to Titus	\$200,070	98 CIP	30-Jul-02	NA
ALGERITA	Trentman to Miller	\$163,800	98 CIP	3-Sep-02	NA
AVE G	Miller to Hughes	\$157,950	98 CIP	13-Nov-01	NA
AVE H	Miller to Hughes	\$140,400	98 CIP	13-Nov-01	NA
BLUFF	N Live Oak to Wilderman	\$109,980	98 CIP	18-Jun-02	NA
BOURINE	Curzon to W Rosedale	\$169,650	98 CIP	27-Aug-02	NA
BROOKLINE	Trentman to Algerita	\$136,890	98 CIP	3-Sep-02	NA
CAMILLA	Conner to S Beach	\$175,500	98 CIP	2-Jan-02	NA
CHESTNUT	NW 25th to NW 27th St.	\$222,300	98 CIP	13-Nov-01	NA
COLONIAL	Grapewood to Race	\$87,750	98 CIP	23-Apr-02	NA
CURZON	Halloran to Faron	\$234,000	98 CIP	9-Jul-02	NA
DAISY	Sylvania to Blandin	\$128,700	98 CIP	27-Nov-01	NA
DAISY	Sylvania to Dead End	\$320,580	98 CIP	27-Nov-01	NA
FOARD	Martin to Hardeman	\$678,600	98 CIP	3-Sep-02	NA
FORTUNE	Edgehill to Pelham	\$140,000	98 CIP	13-Nov-01	NA
FORTUNE	Pelham to Clayton	\$421,200	98 CIP	13-Nov-01	NA
GLEN GARDEN	Old Mansfield to Stephen Lee	\$152,100	98 CIP	2-Jan-02	NA

**CAPITAL PROJECTS PLAN
FY2001-02**

STREET AND DRAINAGE IMPROVEMENTS (Cont.)

Neighborhood Streets Rehabilitation Program (Cont.)

PROJECT:	Limits:	Contract Amount:	Funding Source:	Projected Award Date:	Annual Oper. Impact:
GRACE	Springdale to NE 28th St	\$269,100	98 CIP	23-Apr-02	NA
GRANT	W Peach to Gounah	\$134,550	98 CIP	18-Jun-02	NA
JONES	Morningside to Lowden	\$140,400	98 CIP	9-Mar-02	NA
KINGS DALE	Rolling Hills to Ellis Ave	\$362,700	98 CIP	2-Jan-02	NA
KNOX W	Miller to Schakleford	\$339,300	98 CIP	23-Aug-02	NA
KOCH	Conner to Beach	\$58,500	98 CIP	2-Jan-02	NA
LITTLEPAGE	Fletcher to Kilpatrick	\$126,360	98 CIP	9-Jul-02	NA
LOUIS	Craig to Routt	\$84,240	98 CIP	13-Nov-01	NA
MERRICK	50' N of Diaz to Locke	\$386,100	98 CIP	27-Aug-02	NA
MODLIN	Belle to Dead End	\$210,600	98 CIP	27-Nov-01	NA
N CHANDLER	Mclemore to Yucca	\$339,300	98 CIP	23-Apr-02	NA
PARKDALE	Koch to Dead End	\$105,300	98 CIP	2-Jan-02	NA
PEACH	N Live Oak to Wilderman	\$73,710	98 CIP	18-Jun-02	NA
RACE STREET	Riverside to Fairview	\$234,000	98 CIP	23-Apr-02	NA
ROCKWOOD	Churchill to E Dead End	\$234,000	98 CIP	12-Feb-02	NA
SANBORN	Scott to E Lancaster	\$620,100	98 CIP	2-Jan-02	NA
SARGENT	E Lancaster to Meadowbrook	\$526,500	98 CIP	2-Jan-02	NA
SCHAKLEFORD	Vaughn to Wilbarger	\$409,500	98 CIP	23-Aug-02	NA
SIMONDALE	Bellaire to Biddison	\$152,100	98 CIP	13-Nov-01	NA
STUART	Morningside to E Ramsey	\$210,600	98 CIP	9-Mar-02	NA
THOMAS	El Campo to Dead End	\$180,180	98 CIP	27-Nov-01	NA
TIMBERLINE	S Riverside to S Dead End	\$128,700	98 CIP	2-Jan-02	NA
W FOGG	6th Ave to Hemphill	\$409,500	98 CIP	20-Nov-01	NA
W GAMBRELL	Mc Cart to Frazier	\$78,390	98 CIP	20-Nov-01	NA
TOTAL:		\$10,276,880			

CAPITAL PROJECTS PLAN FY2001-02

STREET AND DRAINAGE IMPROVEMENTS (cont.)

PROJECT:	Estimated Contract Amount:	Funding Source:	Projected Award Date:	Projected Completion Date:	Annual Oper. Impact:
Streets and Storm Drainage Projects (Excluding Neighborhood Street Projects)					
21st Street Bridge at Marine Creek (TxDOT)	\$300,000	98 CIP	2002	2003	N/A
Dry Branch Creek Drainage Improvements - Phase II	\$1,500,000	98 CIP	Spring-02	2003	N/A
Hazelwood Drainage	\$302,211	98 CIP	Nov-01	Mar-02	N/A
Will Rogers (Alta Mesa to Joel East)	\$1,221,876	98 CIP	Under Construction	Apr-02	N/A
TOTAL:	\$3,324,087				
Other Related Projects					
STREET LIGHTS - Various Projects as identified	\$180,080	98 CIP	Various	Various	\$10,000
TRAFFIC SIGNALS - Various Projects as identified	\$1,463,000	98 CIP	Various	Various	\$30,000
SIDEWALK PROGRAM - Various Projects as identified	\$600,000	98 CIP	Various	Various	\$50,000
TOTAL:	\$2,243,080				

Regional Thoroughfare and Arterial Projects

Generally, these projects are jointly funded by state and federal sources with some City participation.

PROJECT:	Estimated Contract Amount:	Funding Source:	Projected Award Date:	Projected Completion Date:	Annual Oper. Impact:
CAMP BOWIE/7th STREET/UNIVERSITY DRIVE INTERSECTION: Under construction. Federal contribution: \$1,770,708; Total project cost: \$2,270,708.	\$500,000	98 CIP Federal Funds	Under Construction	Jan-02	N/A
EVANS AVENUE URBAN DESIGN: Construction documents completed in August 2001. EDA contribution: \$1,200,000; Total project cost: \$2,013,000.	\$813,000	City Match EDA Funds	Jan-02	Dec-02	N/A
I-30 BILLBOARD REMOVAL - City acquired billboard in August 2000.	\$1,378,350	Various Bonds	NA	Completed	N/A
MEACHAM BLVD Phase I (Gold Spike Dr to N Main St) - Under construction. Federal contribution: \$2,000,000; Total project cost: \$3,600,000.	\$1,600,000	98 CIP	Under Construction	Aug-02	N/A
NORTH BEACH STREET WIDENING- (from Basswood Blvd. to Shiver Rd). Under construction.	\$2,507,621	98 CIP CFA funds	Under Construction	Sep-02	N/A
NORTH MAIN LINKAGE - Design for 3 pilot projects completed in September 2001. Total other agency participation: \$2,632,960: Federal (TCSP): \$400,000; State (STEP): \$2,232,960; Total project cost: \$3,546,960.	\$914,000	98 CIP Federal & State Funds	Apr-02	Apr-03	N/A

CAPITAL PROJECTS PLAN FY2001-02

STREET AND DRAINAGE IMPROVEMENTS (cont.)

Regional Thoroughfare and Arterial Projects

Generally, these projects are jointly funded by state and federal sources with some City participation.

PROJECT:	Estimated Contract Amount:	Funding Source:	Projected Award Date:	Projected Completion Date:	Annual Oper. Impact:
NORTH UNIVERSITY BRIDGE @ W. Trinity River (North bound) - Federal contribution: \$1,154,700; Total project cost: \$1,283,000.	\$128,300	98 CIP Federal Funds	May-02	Jul-02	N/A
TRINITY BLVD (from Greenbelt Rd to FM 157) - Under construction. Federal / State contribution: \$12,087,147; Total project cost: \$15,989,414.	\$3,902,267	98 CIP Federal & State Funds	Under Construction	Jul-02	N/A
WEST ROSEDALE (from Forest Park Blvd to Main St) - Fed/State contribution: \$10,500,000. Total project cost: \$21,000,000.	\$10,500,000	93 CIP Cert. Of Oblig. Fed. & State Funds	Feb-02	Sep-04	N/A
TOTAL:	\$22,243,538				

Planning Underway for Future: FY 2002-03 Major Street Projects (estimated dates)

BERRY STREETSCAPE - Detailed design developed for 4 priority corridor project areas. Available funding - 98CIP: \$1,200,255; Federal (TCSP): \$600,000; & State (STEP): \$892,080; Estimated project costs exceed available funding, and additional sources are being examined.	Dec-02	Dec-03
HENDERSON UNDERPASS - Union Pacific Railroad: Environmental Assessment currently being prepared by consultant for TxDOT approval. Available funding - 98 CIP: \$1,043,446; Federal: \$1,526,430; Estimated project costs exceed available funding, and additional sources are being examined.	Nov-02	Nov-04
LANCASTER CORRIDOR (Plan/Design) Consultant preparing fee for final design (Phase II); Available funding - 98CIP: \$1,200,000; Federal: \$8,880,000; & State: \$2,200,000; Funding for construction has not been identified for the Hemphill/Lamar/ Taylor Connection; funding has been identified for Jennings and Main Street underpass.	Jan-03	Jan-04
SOUTHWEST PARKWAY - Public meetings held in June, November, and December 2001; 98CIP: \$500,000; Costs for ROW & utilities are unfunded, and funding sources are being examined.	May-04	May-06

PARKS AND COMMUNITY SERVICES IMPROVEMENTS

These projects include renovating, upgrading, and enlarging existing park and community service facilities, as well as the construction of new facilities, in selected areas of the City. They are funded primarily from the proceeds of Parks and Community Services Improvement bonds(**CIP**) and other sources to include:

GEF- Golf Enterprise Fund

MAYFEST - Mayfest revenues

CPRF- Capital Projects Reserve Fund

GFFB- General Fund Fund Balance

LW Trust - Lake Worth Trust Fund

GRANT - Funds from Texas Parks and Wildlife, federal government, or private sources.

PROJECT:	Estimated Contract Amount:	Funding Source:	Projected Const. Award:	Projected Completion Date:	Annual Oper. Impact:
Botanic Garden - Greenhouse Relocation	\$300,000	98 CIP	30-Sep-02	30-Jan-04	\$30,000
Bradley Community Center Renovation - Addition of rest rooms	\$120,000	98 CIP/ CDBG	28-Feb-02	30-May-02	\$6,000
Casino Beach - Boat Ramp Development	\$273,000	98 CIP/ Grant	30-Dec-01	30-Jun-02	\$27,000
Diamond Hill Community Center - Gym Floor	\$65,158	CDBG	30-Dec-01	30-May-02	\$6,000
Far North FW Community Park - Phase 1 Development	\$609,190	98 CIP	30-Oct-01	30-Jul-02	\$60,000
Gateway Park - Soccer Improvements * (Contract award pending results of Gateway Park Master Plan)	\$711,500	GF/ CDBG	30-Jan-02	PENDING*	\$100,000
Lake Como - Erosion control	\$100,000	98 CIP	30-Sep-02	30-May-02	\$5,000
Log Cabin Village - Parking lot construction	\$55,000	98 CIP	30-May-02	30-Sep-02	N/A
Louella Bales Baker Park - Park development	\$61,120	98 CIP/ Donation	30-Oct-01	28-Jan-02	\$2,000
Marine Park - Playground Expansion	\$75,000	CDBG	30-Jun-01	30-Nov-01	\$750
McCray Community Center -Construction:New Center (also reflected in Major Projects and Facilities Improvements)	\$1,595,724	98 CIP/CDBG	30-Oct-00	30-Jan-02	\$200,733
Nature Center - Boundary fence	\$125,000	98 CIP	30-Sep-02	30-Nov-02	\$11,250
Park Roads / Parking - Reconstruct/resurf roads & park lots at south Z. Boaz	\$77,000	93 CIP	30-Jul-01	30-Dec-01	\$7,700
Sandy Lane Park -Erosion control ballfield reconfig.	\$371,000	98CIP/CPRF	30-Sep-01	30-May-02	\$2,000
Security Lighting -Improved lighting at 21 Park Sites	\$238,000	98 CIP	1-Nov-01	30-Apr-02	\$23,800
Sycamore Park Youth Athletic - Expansion/ renovation of fields	\$1,193,000	98CIP/Grant /CDBG	1-Feb-00	30-Jan-02	\$119,300
Trinity Trail Extension - 5.75 Miles of trail (Phase I)	\$2,132,574	Grant	1-Nov-01	30-Jan-03	\$70,000
Water Gardens - Electrical and plumbing renovation (*Pending - will move forward with Convention Center Events/Water Garden plaza improvements)	\$500,000	98 CIP	1-Sep-02	PENDING*	N/A
West Community Park - Phase One Development	\$1,045,000	86 & 98 CIP/ GF/UCN	28-Feb-02	30-Aug-02	\$100,000
TOTAL:	\$9,747,266				

CAPITAL PROJECTS PLAN FY2001-02

WATER AND WASTEWATER IMPROVEMENTS

Water Projects

These projects include the construction, expansion, and upgrading of water treatment facilities, transmission lines, pump stations, and storage facilities. They are funded generally from the proceeds of several sources to include:

OB - Operating Budget (cash financing)

CP- Commercial Paper (eventually converted to Water and Sewer revenue bonds)

PROJECT:	Estimated Contract Amount:	Funding Source:	Proj. Award Date:	Projected Completion Date:	Annual Oper. Impact
Water /Street Maintenance Related Projects	\$12,000,000	OB	01-Oct-01	NA	N/A
North Holly Water Treatment Plant Ozonation to meet Disinfectants/Disinfections Byproduct Rule Compliance Phase II	10,576,600	CP	01-Apr-02	01-Oct-04	\$115,000
<i>Construction Management:</i> North Holly Water Treatment Plant Ozonation to meet Disinfectants/Disinfection Byproduct Rule Compliance Phase II	750,000	CP	01-Apr-02	04-Oct-01	N/A
Stagecoach Pump Station Improvements	1,000,000	CP	01-Dec-01	01-Jan-03	N/A
Westside IV Pump Station, 1 Million Gallon Elevated Storage Tank and Transmission	5,000,000	CP	01-Jun-02	01-Dec-04	N/A
5 Million Gallons Ground Storage Tank at McCart Avenue	1,000,000	CP	01-Apr-02	01-Feb-03	N/A
<i>Design</i> Holly Pressure Plane Main from the Holly Water Treatment Plant to the Proposed Northside II Pump Station	1,300,000	CP	01-Jan-02	01-Jan-03	N/A
<i>Design:</i> Northside II, 48-Inch Transmission Main from Northside II pump Station to Harmon Road	2,400,000	CP	01-Feb-02	01-Feb-03	N/A
Fort Worth Medical District Water distribution system evaluation study	175,000	CP	01-Dec-01	01-Oct-02	N/A
<i>Design:</i> 30-inch Water Line from Holly to Como	300,000	CP	01-Jan-02	01-Jan-03	N/A
36-inch Water Line in Rissinger Road from Crowley Road to McCart Avenue	1,106,000	CP	01-Apr-02	01-Jun-03	N/A
Northside II, 48-inch Transmission Main from Harmon Road to Wesport Pkwy	11,000,000	CP	01-Apr-02	01-Apr-03	N/A
Southside II Transmission Main, Contract 3	8,000,000	CP	01-Jan-02	01-Feb-03	N/A
Westside Water Service Plan	750,000	CP	1-Jan-02	1-Feb-03	N/A
TOTAL:	\$55,357,600				

CAPITAL PROJECTS PLAN FY2001-02

WATER AND WASTEWATER IMPROVEMENTS (Cont.)

Wastewater Projects

These projects include the construction, expansion, and upgrading of wastewater treatment facilities, collection mains, and lift stations. They are funded generally from the proceeds of several sources to include:

OB - Operating Budget (cash financing)

CP - Commercial Paper (eventually converted to Water and Sewer revenue bonds)

SRLF - Texas Water Development Board State Revolving Loan Fund Program

PROJECT:	Contract Amount:	Funding Source:	Proj. Award Date:	Projected Completion Date:	Annual Oper. Impact:
Water /StreetMaintenance Related Projects	\$12,000,000	OB	01-Oct-01	NA	N/A
<i>Design:</i> Village creek Wastewater Treatment Plant Air Blower Installation and Difuser Upgrade Study	250,000	CP	01-Dec-01	01-Jun-02	N/A
Wholesale Customer Wastewater Meter Stations, Site Selection and Design	150,000	CP	01-Dec-01	01-Jun-02	N/A
Wastewater Diversion from east of Eagle Mountain Lake Drainage Aea to Big Fossil Creek study	700,000	CP	01-Jan-02	01-Feb-03	N/A
Main 189 Drainage Area Sanitary Sewer Evaluation System and Improvements	1,200,000	CP	01-Jan-02	01-Feb-03	N/A
<i>Design:</i> Low Pressure Sewer Systment to Serve the South Shore of Lake Worth	100,000	CP	01-Jan-02	01-Mar-03	N/A
<i>Design:</i> Trinity River Syphon at Village Creek	70,000	CP	01-Feb-02	01-Mar-03	N/A
**Sanitary Sewer M-402 Big Fossil Parallel Relief Alignment Study & Design	500,000	CP	see footnote		N/A
<i>Design:</i> Sanitary Sewer Main 257 and 325 Middle & Upper Village Creek Parralel Relief	350,000	CP	01-Mar-02	01-Apr-03	N/A
Main 286 and CDSL32-T (located between Belknap and Trinity River) Drainage Area Sanitary Sewer Evaluation System and Improvements	800,000	CP	01-Apr-02	01-May-03	N/A
Dosier Creek Sewer Lift Station	1,200,000	CP	01-Jul-02	01-Feb-03	N/A
<i>Construction:</i> Village Creek Ballasted Flocculation	38,000,000	SRF	01-Apr-02	01-May-04	N/A
<i>Consruction Management</i> - Village Creek Ballasted Flocculation	2,660,000	SRF	01-Apr-02	01-May-04	N/A
Main 1-I-1 Part 1 (located Northside Downtown)	500,000	CP	1-May-02	1-Sep-03	N/A
TOTAL:	\$58,480,000				

** Multi jurisdictional funded projects; start date contingent on wholesale cities participation

CAPITAL PROJECTS PLAN FY2001-02

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS

These projects include new construction, improvements, renovations, and expansion of major City facilities and other improvement projects in various areas. They are funded by various improvement bonds

PROJECT:	Estimated Contract Amount:	Funding Source:	Proj. Award Date:	Proj. Completion Date:	Annual Oper. Impact:
FIRE STATION #39 (Bryant Irvin & Oakmont): Construction of new two-bay station to serve growing population; Under design; Total Project Cost: \$2,000,000	\$1,200,000	98 CIP	Feb-02	Jan-03	N/A
EUGENE McCRAY COMMUNITY CENTER: Construction underway of new center to serve citizens of the area; Total Project Cost:\$1,595,724. (Also reflected in Parks and Community Services Improvements)	On-going: FY 00-01	98 CIP CDBG	Dec-00	Feb-02	\$200,733
FORT WORTH CONVENTION CENTER: Renovation/expansion of the existing facility to broaden convention services.					
Phase I - Additions underway: exhibit space, ballroom, meeting rooms; Total Project Allocation: \$46,750,000	On-going: FY 00-01	98 CIP Various	Phase I Nov - 00	Mar-02	\$25,000
Convention Center Events/ Water Garden Plaza Development of an events plaza to provide a transition between the Water Gardens and the Fort Worth Convention Center and also serve as an area for activities, receptions, etc.	3,500,000	Certificates of Oblig.	Jan-02	Mar-02	NA
Phase 2: Northern extension for addition of exhibit and meeting spaces; Total Project Cost: \$28,200,000	20,400,000	Various	Phase II: Oct-01	Mar-03	NA
OUTDOOR WARNING SYSTEM: New warning system will be purchased to provide outdoor warning to citizens throughout the City; Replacement/expansion of the existing system.	3,000,000	Certificates of Oblig.	Jan-02	Fall-02	NA
WESTERN COMMUNICATIONS TOWER: Construction of new communications tower in western segment of City to support public safety service for Lake Country Estates area, general western segment of Fort Worth to the Parker County line, and the City's ETJ in northwest Tarrant Co.; extension of existing public safety trunked radio system.	5,200,000	Crime Cont. Prev. Dist funds.; Certificates of Oblig.	Spring - 02	Dec-02	NA
WESTERN HERITAGE COMPLEX: Community Facilities Agreement for infrastructure improvements including streets, storm drains, and water and sewer to serve Western Heritage Complex. Phase I - construction underway to accommodate May 2002 opening of Cowgirl Hall of Fame; Phase 2- design underway to accommodate future expansion of complex; CFA Funding: \$3,700,000 (City), and \$240,000 developer contribution.	3,700,000	Certificates of Oblig.	Oct-01	May-02	NA

**CAPITAL PROJECTS PLAN
FY2001-02**

MAJOR PROJECTS AND FACILITIES IMPROVEMENTS (cont.)

PROJECT:	Estimated Contract Amount:	Funding Source:	Proj. Award Date:	Proj. Completion Date:	Annual Oper. Impact:
<p>NINTH STREET TRANSFER STATION/ LIBRARY PLAZA: **Awaiting decision regarding federal funding request for \$1.6 million for transfer station at 9th/ Throckmorton. Assumes that, if funded, the T and the City would equally split the local match of \$ 400,000. City match: \$200,000.</p>	**	Match to be identified upon grant approval	**	**	NA
<p>LA GRAVE FIELD: In order to support the construction of this ball field, infrastructure improvements are being identified and are anticipated to include: ingress and egress roadways, pavement of a City-owned parking lot, and water and sewer improvements. It is anticipated that this field will be ready for play by the summer of 2002.</p>	1,000,000	TBA	TBA	Summer 2002	NA
TOTAL:	<hr/> <hr/> \$38,000,000				

CAPITAL PROJECTS PLAN FY2001-02

AVIATION IMPROVEMENTS

These projects include improvements and expansion of general aviation facilities at Meacham, Spinks, and Alliance Airports. Projects are generally funded from the proceeds of airport improvement bonds, general obligation bonds, and other sources to include:

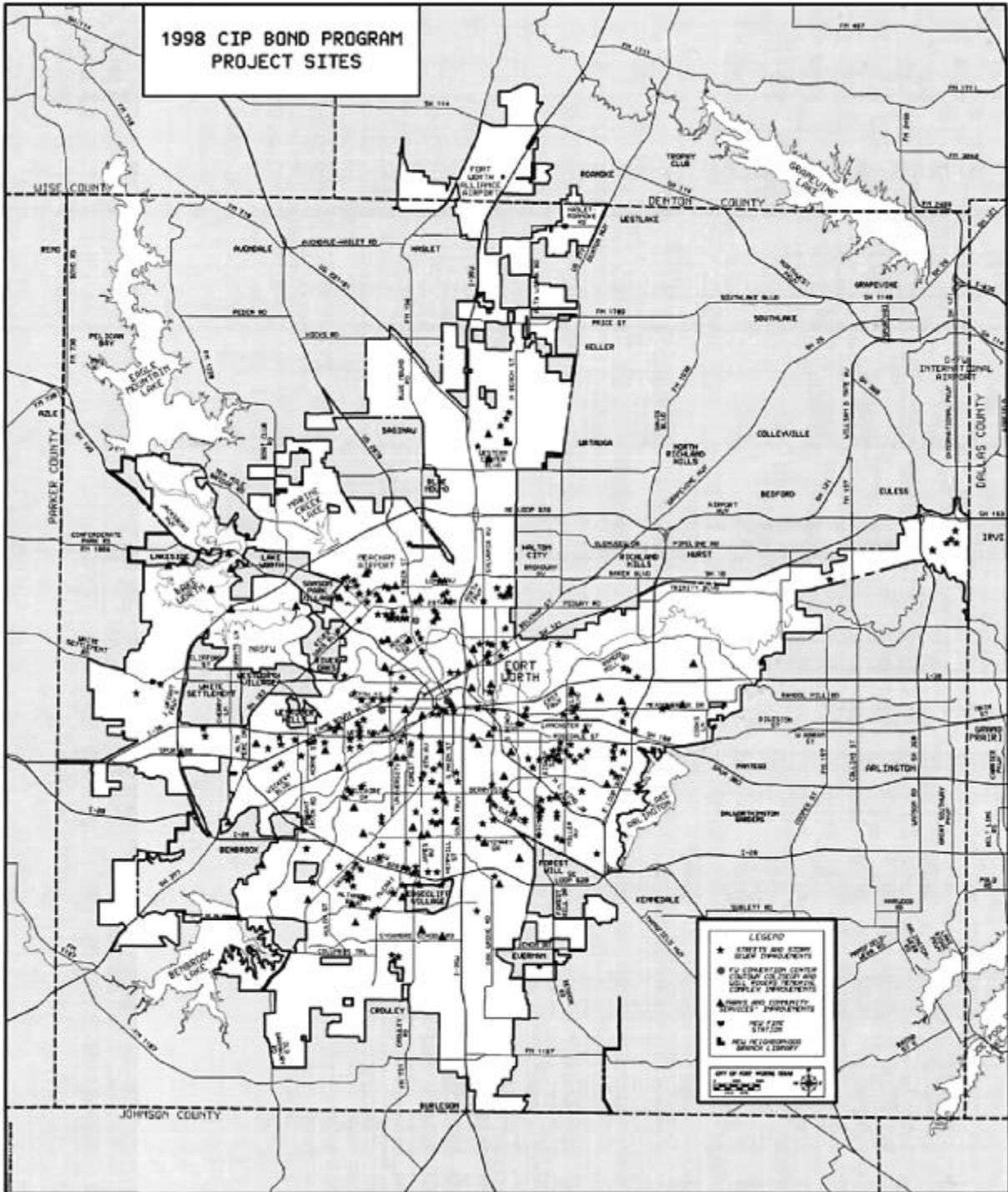
ACIP -Aviation Capital Improvement Project Fund

FAA/AIP -Federal Aviation Administration -Airport Improvement Project Grant

TXDOT/ACIP -Texas Department of Transportation "Pass-Through" FAA AIP Grant

PROJECT:	Estimated Contract Amount:	Funding Source:	Proj. Award Date:	Projected Completion Date:	Annual Oper. Impact:
Meacham Noise Mitigation - Phase IV	\$5,700,000	FAA/CPRF	Late Spring		N/A
Alliance Runway Extension	11,000,000	FAA Entitlement Funds	2001-02	2-Oct	N/A
Alliance Noise Study Update	500,000	FAA Entitlement Funds	Late Spring		N/A
Alliance Cargo Apron Design	On-going from FY 00- 01	FAA Entitlement Funds	1-Apr-01	Dec-02	N/A
TOTAL:	\$17,200,000				

**1998 CIP BOND PROGRAM
PROJECT SITES**



FUND STATEMENT**FUND:****WATER AND SEWER FUND**

The Water and Sewer Fund is an Enterprise Fund that has responsibility for providing water and wastewater services to residential, commercial, industrial, and wholesale customers. It serves approximately 750,000 people in Fort Worth and 26 surrounding communities by providing more than 220 million gallons of water for use everyday.

The Water and Sewer Fund provides resources for two separate departments: Water and Wastewater. Water and wastewater services are billed separately to more accurately capture the cost of each service. However, the departments share an administrative staff and many of the employees are partially expensed to both departments.

Operations are completely financed through fees for service. In addition, debt is issued for larger capital projects. An Environmental Protection Agency (EPA) Administrative Order (AO), which mandated that the City correct wastewater system overflows, caused significant increases in the fund's debt service budget. The EPA closed out the Administrative Order in August 2000, one year ahead of schedule based on progress made by the City.

Even though EPA Administrative Order-induced capital improvement projects have been the primary cause of recent significant debt service increases experienced by the fund, additional financing of capital projects will continue. Capital projects to improve and expand infrastructure related to growth, the replacement of aging infrastructure in older portions of the system, and upgrades of treatment technology in water treatment plants will continue to add to debt service requirements in the future. Additionally, the purchase of raw water and contractual services continues to rise moderately on an annual basis.

WATER AND SEWER FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Utility Income	\$201,474,456
Connections and Extensions	1,266,341
Revenues from the Use of Money and Property	2,656,620
Interdepartmental Charges	370,000
Other Revenue	<u>5,929,211</u>

TOTAL REVENUES	\$211,696,628
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EXPENDITURES:

Personal Services	\$37,045,270
Supplies	10,908,209
Contractual Services	<u>101,114,042</u>

TOTAL RECURRING EXPENSES	\$149,067,521
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Capital Outlay	\$3,820,503
Debt Service	<u>57,631,298</u>

TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$61,451,801
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TOTAL EXPENDITURES	\$210,519,322
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**PROJECTED
FY2001-02 CASH FLOW
WATER AND SEWER FUND**

CASH BALANCE AT 9/30/01 *	\$26,999,507
LESS: USE OF RETAINED EARNINGS	0
ADJUSTED CASH BALANCE:	\$26,999,507
PLUS: ESTIMATED CASH RECEIPTS:	
SALES OF WATER/WASTEWATER SERVICE	\$201,474,456
CONNECTIONS AND EXTENSIONS	1,266,341
USE OF MONEY AND PROPERTY	2,656,620
INTERDEPARTMENTAL CHARGES	370,000
OTHER REVENUE	<u>5,929,211</u>
ESTIMATED TOTAL CASH RECEIPTS IN FY2001-02	\$211,696,628
LESS: ESTIMATED CASH DISBURSEMENTS:	
PERSONNEL COST	(\$37,045,270)
MATERIALS & SUPPLIES	(10,908,209)
CONTRACTUAL PAYMENTS	(101,114,042)
CAPITAL OUTLAY PURCHASES	(3,820,503)
DEBT SERVICE	<u>(57,631,298)</u>
ESTIMATED CASH DISBURSED IN FY2001-02	(\$210,519,322)
20% RESERVE REQUIREMENT **	(24,752,710)
Plus: Unrealized Gain ***	<u>810,493</u>
ESTIMATED AVAILABLE CASH AT 9/30/02	\$4,234,596

* Preliminary cash balance due to pending audit of actual ending balances

** Excludes rehabilitation projects, capital outlays, and debt service payments from 20% calculation

*** The increase in the market value of the City's investment portfolio that has not been turned into cash

**COMPARISON OF WATER AND SEWER FUND
WATER EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Administration	\$1,229,002	\$1,739,319	\$2,090,929	\$1,483,502	\$1,775,361
Public Information	0	0	285,292	279,571	313,680
Raw Water Purchases	30,939,421	34,425,971	32,222,429	31,500,000	34,095,300
Engineering	677,481	709,805	806,907	712,928	884,475
Laboratory Services	838,434	945,692	1,032,618	1,141,392	1,090,690
Customer Accounts	2,981,323	3,177,230	5,544,605	6,034,621	5,850,108
Water Production	15,148,474	16,667,821	16,778,025	19,256,770	19,461,812
Pre-treatment Services	0	0	196,937	224,040	253,513
Field Operations	11,290,736	11,881,126	9,788,130	11,906,177	10,610,324
Bonded Debt Service	17,672,930	19,849,170	23,603,217	23,603,217	18,853,446
Non-Departmental	5,919,844	16,800,412	6,486,031	6,487,920	6,885,667
Water Capital Projects	<u>7,291,590</u>	<u>14,180,595</u>	<u>9,684,458</u>	<u>9,725,458</u>	<u>12,684,458</u>
Water Sub-Total	\$93,989,235	\$120,377,141	\$108,519,578	\$112,355,596	\$112,758,834

**COMPARISON OF WATER AND SEWER FUND
WASTEWATER EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Administration	\$1,009,385	\$1,133,288	\$1,723,117	\$1,180,590	\$1,811,391
Engineering	726,719	826,050	871,753	755,671	1,006,398
Public Information	0	0	271,189	55,201	301,602
Laboratory Services	906,521	952,269	1,090,608	863,014	1,138,322
Customer Accounts & Collections	2,317,319	2,254,298	3,483,256	2,351,315	3,657,067
Wastewater Treatment	16,898,511	19,813,850	17,698,562	16,561,018	17,427,710
Industrial Waste Sampling	788,320	912,047	178,427	380,871	0
Customer City Metering Stations	301,745	344,518	355,998	295,621	365,643
Pre-treatment	0	0	708,205	656,116	998,534
Field Operations	8,879,991	9,685,140	9,416,714	9,948,596	10,553,396
Bonded Debt Service	28,107,009	32,594,819	34,117,827	43,462,065	38,777,852
Non-Departmental	20,478,259	20,517,140	8,607,812	8,288,632	9,103,058
Wastewater Capital Projects	<u>8,541,793</u>	<u>13,365,514</u>	<u>15,619,515</u>	<u>13,201,504</u>	<u>12,619,515</u>
Wastewater Sub-Total	\$88,955,572	\$102,398,933	\$94,142,983	\$98,000,215	\$97,760,488
Water & Sewer Fund Total	\$169,692,934	\$222,776,074	\$202,662,561	\$210,355,811	\$210,519,322

**COMPARISON OF WATER AND SEWER FUND
WATER REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Utility Income					
Water Service Revenue	\$70,050,449	\$76,834,207	\$77,500,444	\$76,734,600	\$82,636,568
Water Contracts	<u>22,376,790</u>	<u>24,588,430</u>	<u>23,208,839</u>	<u>22,682,579</u>	<u>24,818,157</u>
Sub-Total	\$92,427,239	\$101,422,637	\$100,709,283	\$99,417,179	\$107,454,725
Connections and Extensions					
Water Taps	\$406,594	\$412,896	\$319,095	\$545,852	\$400,000
Water Extensions	<u>668,965</u>	<u>446,726</u>	<u>292,504</u>	<u>554,628</u>	<u>462,750</u>
Sub-Total	\$1,075,559	\$859,622	\$611,599	\$1,100,480	\$862,750
Use of Money and Property					
Interest on Investments	\$1,332,889	\$821,289	\$1,253,520	\$1,317,579	\$1,253,520
Real Property Sales	165,883	0	0	41,000	0
Sale of Equipment	81,900	0	0	0	0
Salvage Sales	<u>2,733</u>	<u>8,555</u>	<u>2,300</u>	<u>2,300</u>	<u>2,300</u>
Sub-Total	\$1,583,405	\$829,844	\$1,255,820	\$1,360,879	\$1,255,820
Interdepartmental Charges					
Waste Disposal Billings	<u>\$100,000</u>	<u>\$195,021</u>	<u>\$185,000</u>	<u>\$196,247</u>	<u>\$185,000</u>
Sub-Total	\$100,000	\$195,021	\$185,000	\$196,247	\$185,000
Other Revenue					
Transfer from Capital Projects Fund	\$2,050,527	\$0	\$2,050,527	\$0	\$0
Reimbursements from Insurance Fund	4,103	0	0	0	0
Reimbursement from Office Services	14,874	0	0	0	0
Bad Debts Recovered	86,596	237,943	100,000	195,759	100,000
Cross Connection Revenue	335	100	0	38	0
Impact fee	0	2,050,527	0	2,050,527	2,050,527
Gain on sales of land	0	367,882	0	0	100,000
Miscellaneous Revenue	<u>1,526,946</u>	<u>1,374,873</u>	<u>1,382,745</u>	<u>1,482,250</u>	<u>1,382,745</u>
Sub-Total	\$3,683,381	\$4,031,325	\$3,533,272	\$3,728,574	\$3,633,272
Total Current Water Revenues	\$98,869,584	\$107,338,449	\$106,294,974	\$105,803,358	\$113,391,567
Use of Retained Earnings			<u>\$2,224,604</u>	<u>\$2,224,604</u>	<u>\$0</u>
Total Planned Water Revenues	\$98,869,584	\$107,338,449	\$108,519,578	\$108,027,962	\$113,391,567

**COMPARISON OF WATER AND SEWER FUND
WASTEWATER REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Utility Income					
Sewer Service Revenue	\$59,936,749	\$63,084,846	\$68,501,415	\$67,251,415	\$75,786,540
Sewer Contracts	<u>17,286,916</u>	<u>16,866,737</u>	<u>17,904,277</u>	<u>17,713,841</u>	<u>18,233,191</u>
Sub-Total	\$77,223,665	\$79,951,583	\$86,405,692	\$84,965,256	\$94,019,731
Connections and Extensions					
Sewer Taps	\$250,171	\$184,340	\$181,289	\$270,610	\$184,915
Sewer Extensions	<u>101,940</u>	<u>434,529</u>	<u>287,929</u>	<u>126,165</u>	<u>218,676</u>
Sub-Total	\$352,111	\$618,869	\$469,218	\$396,775	\$403,591
Use of Money and Property					
Interest on Investments	\$1,074,843	\$591,032	\$1,400,000	\$1,059,303	\$1,400,000
Salvage Sales	<u>62,705</u>	<u>0</u>	<u>800</u>	<u>0</u>	<u>800</u>
Sub-Total	\$1,137,548	\$591,032	\$1,400,800	\$1,059,303	\$1,400,800
Interdepartmental Charges					
Waste Disposal Billings	<u>\$99,999</u>	<u>\$195,021</u>	<u>\$185,000</u>	<u>\$196,247</u>	<u>\$185,000</u>
Sub-Total	\$99,999	\$195,021	\$185,000	\$196,247	\$185,000
Other Revenue					
Industrial Waste Monitoring Fee	\$259,948	\$284,186	\$266,601	\$299,028	\$271,933
Transfer from Capital					
Projects Fund	1,821,314	1,821,314	1,821,314	1,821,314	1,821,314
Bad Debts Recovered	26,372	56,974	45,000	56,235	45,000
Miscellaneous Revenue	33,995	309,072	64,824	69,006	126,192
Liquid Waste Program	39,108	40,600	31,500	46,789	31,500
Reimbursement from	<u>14,874</u>	<u>14,875</u>	<u>0</u>	<u>14,881</u>	<u>0</u>
Office Services					
Sub-Total	\$2,195,611	\$2,527,021	\$2,229,239	\$2,307,253	\$2,295,939
Total Current Wastewater Revenues	\$81,008,934	\$83,883,526	\$90,689,949	\$88,924,833	\$98,305,061
Use of Retained Earnings	\$0	\$0	\$3,453,034	\$0	\$0
Total Planned Wastewater Revenues	\$81,008,934	\$83,883,526	\$94,142,983	\$88,924,833	\$98,305,061
TOTAL WATER AND WASTEWATER REVENUES	\$179,878,518	\$191,221,975	\$202,662,561	\$194,728,191	\$211,696,628

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:**FUND/CENTER**

WATER

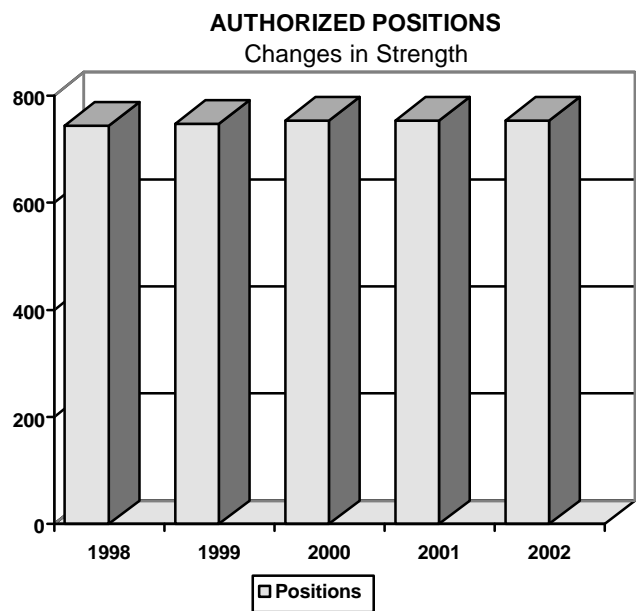
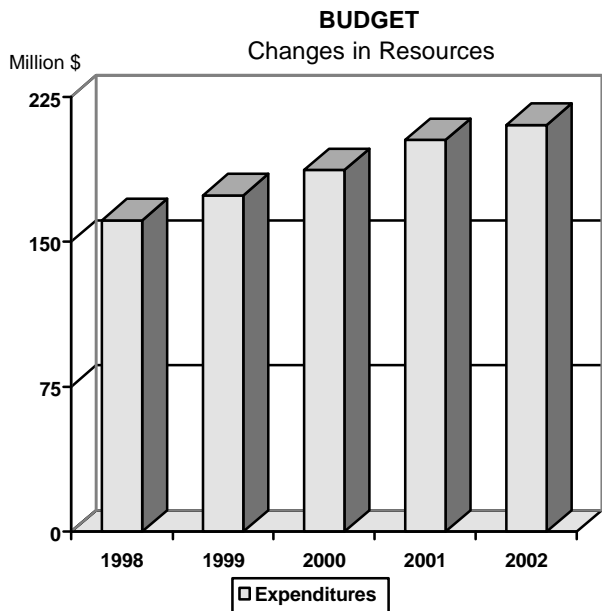
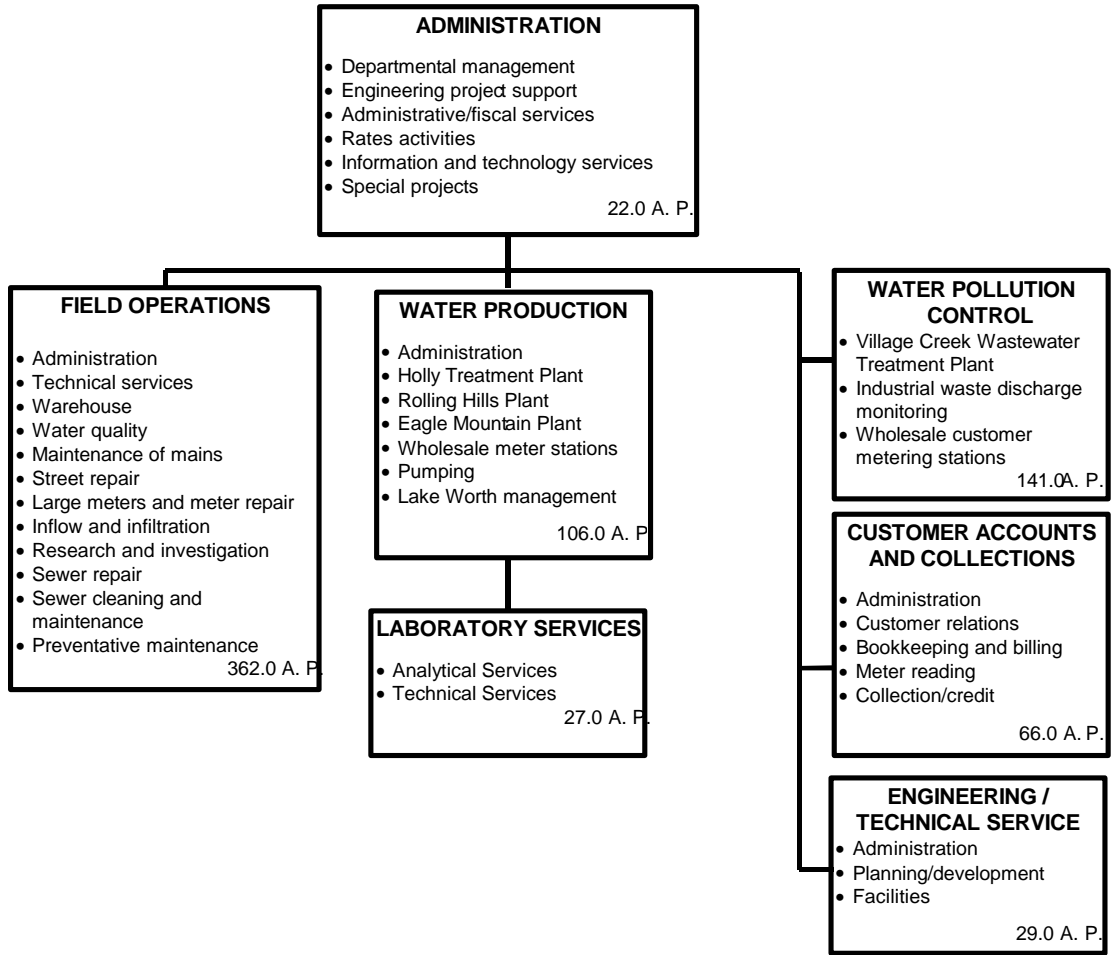
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Water Department is responsible for providing safe and clean drinking water to Fort Worth residents and customer cities. The Water Administration Division is responsible for coordinating all divisions within the department, conducting various in-service training programs for departmental employees, preparing budget requests, compiling reports and information on operations, and coordinating the department's internal and external communications. In addition, the division serves as the departmental liaison on all intergovernmental issues. The City plans requirements for raw water to be sold to citizens and customer cities in the Raw Water Purchase Division. The Engineering Division coordinates with the Engineering Department on water-related projects and performs in-house engineering work. Technical support and laboratory analysis for all other divisions are provided by the Laboratory Services Division. The Customer Account and Collections Division performs billing functions for water, sewer, and refuse collection services, processes orders for new services, collects delinquent accounts, and investigates complaints. The Water Production Division treats and distributes a safe water supply to meet customer needs. The maintenance and construction of the water distribution system is performed by the Water Field Operations Division.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 16,113,746	\$ 16,708,844	\$ 18,054,336	\$ 18,054,336
Supplies	6,802,644	5,675,092	6,842,320	6,850,420
Contractual	66,143,200	60,532,389	67,016,979	67,016,979
Capital Outlay	1,250,195	2,000,036	1,983,653	1,983,653
Debt Service	19,849,170	23,603,217	18,853,446	18,853,446
Total Expenditures	\$ 110,158,955	\$ 108,519,578	\$ 112,750,734	\$ 112,758,834
Authorized Positions	368.00	370.00	370.50	370.00

WATER AND WASTEWATER - 753.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: WATER AND WASTEWATER		FUND/CENTER PE45/0601000:0709020	
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$202,662,561	A.P.	753.00
2001-02 ADOPTED:	\$210,519,322	A.P.	753.00
<p>A) The adopted budget includes a \$2,720,273 increase in contractual expenditures for projected increase in raw water purchases due to increased usage and paving materials.</p> <p>B) The adopted budget includes a \$1,374,831 increase for projected electricity cost increases.</p> <p>C) The adopted budget includes a \$1,235,614 increase in salaries for implementation of the new compensation plan in FY2001-02.</p> <p>D) The adopted budget includes a \$974,137 increase for industrial waste charges due to a projected increase in raw water purchases.</p> <p>E) The adopted budget includes a \$853,130 increase for street rental fees. This expense is calculated as a percentage of departmental revenue, which is projected to increase in FY2001-02.</p> <p>F) The adopted budget includes a \$712,608 increase for water treatment chemicals to treat increased volumes of water for expanding customer base and to meet EPA water quality standards.</p> <p>G) The adopted budget includes a (\$593,605) decrease for paving materials.</p> <p>H) The adopted budget includes a \$406,056 increase for vehicles.</p> <p>I) The adopted budget includes a \$333,064 increase for operating supplies.</p> <p>J) The adopted budget includes a \$300,000 increase for transfer payments for a projected increase in water infrastructure rehabilitation projects in FY2001-02.</p> <p>K) The adopted budget includes a (\$307,090) decrease for consultants and professional services to account for a decreased need for services and for shifting of legal costs to the transfer account.</p> <p>L) The adopted budget includes a (\$256,468) decrease for radio and communications equipment, which was a one time cost during FY2000-01.</p>			

POLICY ISSUES**DEPARTMENT:****WATER****STREET CUT REQUIREMENTS**

New street cut standards, which will impact any entity cutting into the street surface for any reason, have been developed by the Transportation/Public Works Department. These new standards will substantially increase the number of square feet of road surface that must be replaced whenever a water/sewer main repair is completed. The budgetary impact for street repair will increase significantly depending on the age of the street to be repaired. Budgetary constraints may impact the scheduled repair of water and wastewater replacement projects.

MAINTENANCE OF WATER DISTRIBUTION SYSTEM

The water system is composed of approximately 2,400 miles of pipe. Maintenance of these lines has increased drastically due to the amount of older cast iron and galvanized iron pipes in the system. Crews responded to 3,314 breaks/leaks this past year, compared to 2,225 the previous year. To address this growing problem, additional capital funds will be required in the department's rehabilitation budget.

E-BUSINESS

In a survey conducted by the Water Department four years ago, a significant number of customers stated that they were interested in alternative payment, such as credit or bank cards or a computer on-line service. E-business has become an accepted method to conduct business with other government entities and, as a governmental entity, the City faces increasing pressure to make services more accessible to the citizens. Although provision of these services may enhance revenue collection efforts and may decrease subsequent costs for processing delinquent accounts, costs associated with implementation may be significant.

BACKFLOW AND CROSS CONNECTION

The State of Texas provides regulations assigning the responsibility of protecting and maintaining the water quality within the distribution system from industrial, commercial and residential backflow and cross connections to the water purveyor. This program impacts the customer through added costs associated with installing and maintaining appropriate backflow assemblies. The program impacts the City through added personnel costs to perform additional plans examination review, inspections, tester registration, records management, oversight and enforcement of the rules and regulations associated with the program within the Fort Worth jurisdiction. It may be possible to use outside vendors to perform some or all of the responsibilities. A comprehensive review of the most efficient and effective method will need to be completed.

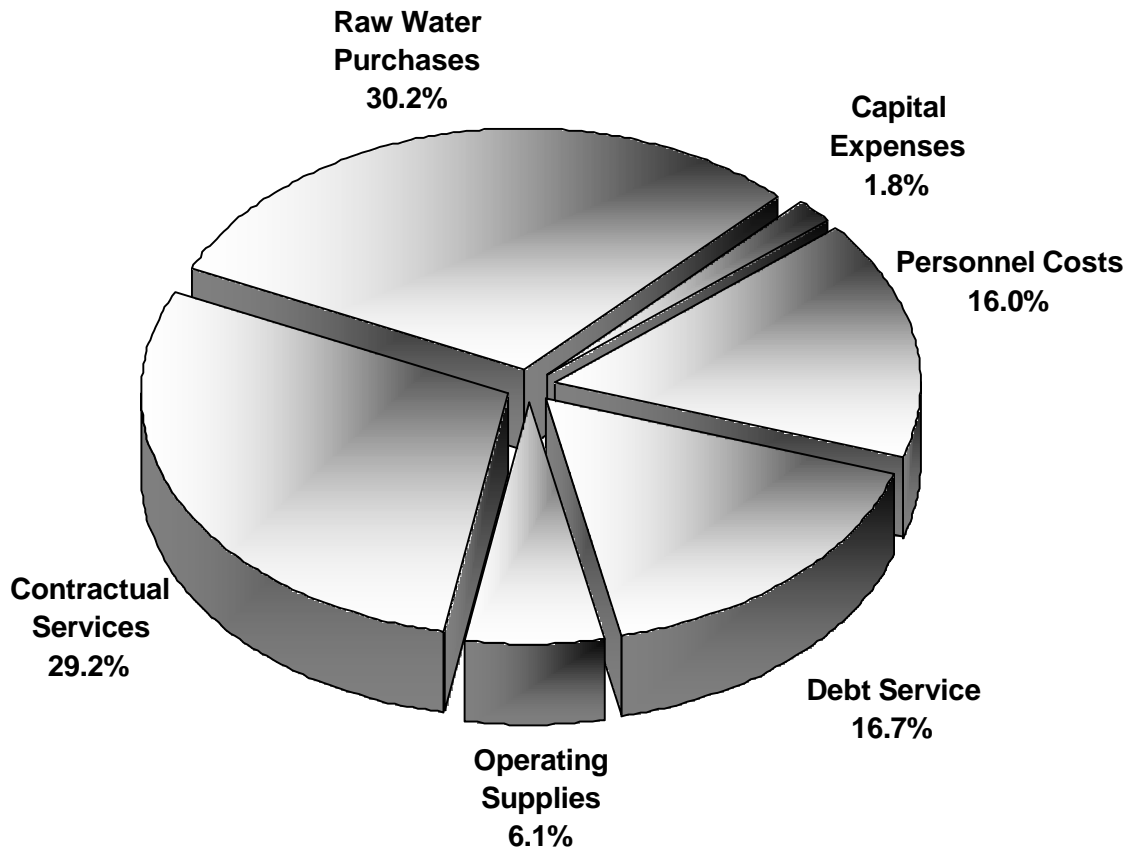
IT TRAINING

In recent years, the City of Fort Worth and the Water Department have become increasingly dependent on information technology to perform their various functions. As we continue to modernize existing systems and bring on line additional systems like GIS and maintenance management programs, the need to upgrade our employees' skills in information technology has increased. Budgetary impacts will occur as training needs are addressed in the various areas of the department. The inability of staff to fully utilize the available information systems impacts the department's ability to effectively and efficiently deliver its services to the customer.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WATER			
DEPARTMENT PURPOSE			
<p>To provide water service in an effective manner and meet all federal and state standards for the residents of Fort Worth and those wholesale entities served on a contractual basis.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To reduce inactive consumption accounts by developing and implementing new initiation and termination of service procedures.</p>			
<p>To complete all work associated with water maintenance activities within 10 days: repair and replacement of mains, valves, and fire hydrants.</p>			
<p>To ensure distribution of safe drinking water by meeting or exceeding local, state, and federal requirements.</p>			
<p>To respond to customer water quality complaints following an on-site visit within two working days at an average cost of \$67.80 per customer.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Percent reduction of inactive consumption accounts	N/A	50%	90%
Percent of valves, mains, and hydrants repaired or replaced within 10 days	90%	90%	90%
Percent of samples of finished water below .20 NTU	95%	95%	95%
Number of days to respond to complaints	2	2	2

DISTRIBUTION OF EXPENDITURES WATER, FY2001-02



DIVISION	AMOUNT	PERCENT
Personnel Costs	18,054,336	16.0%
Operating Supplies	6,850,420	6.1%
Contractual Services	32,921,679	29.2%
Raw Water Purchases	34,095,300	30.2%
Capital Expenses	1,983,653	1.8%
Debt Service	18,853,446	16.7%
Total	112,758,834	100.00%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>WATER ADMINISTRATION</u>								
0601000	WATER ADMINISTRATION	\$ 655,587	\$ 1,179,501	\$ 706,541	\$ 706,541	4.50	6.50	7.50	7.50
0601001	INFORMATION TECHNICAL SERVICES	848,603	911,428	1,068,820	1,068,820	3.50	3.00	4.00	4.00
0601002	GOVERNMENTAL AFFAIRS	67,816	0	0	0	1.00	0.00	0.00	0.00
0601003	PUBLIC INFORMATION	167,313	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,739,319</u>	<u>\$ 2,090,929</u>	<u>\$ 1,775,361</u>	<u>\$ 1,775,361</u>	<u>9.00</u>	<u>9.50</u>	<u>11.50</u>	<u>11.50</u>
	<u>EDUCATION</u>								
0601500	PUBLIC INFORMATION	\$ 0	\$ 285,292	\$ 313,680	\$ 313,680	1.00	1.00	1.50	1.50
	Sub-Total	<u>\$ 0</u>	<u>\$ 285,292</u>	<u>\$ 313,680</u>	<u>\$ 313,680</u>	<u>1.00</u>	<u>1.00</u>	<u>1.50</u>	<u>1.50</u>
	<u>RAW WATER PURCHASE</u>								
0602000	RAW WATER PURCHASE	\$ 34,425,971	\$ 32,222,429	\$ 34,095,300	\$ 34,095,300	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 34,425,971</u>	<u>\$ 32,222,429</u>	<u>\$ 34,095,300</u>	<u>\$ 34,095,300</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ENGINEERING</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0602501	ENGINEERING ADMINIS- TRATION	\$ 259,105	\$ 289,188	\$ 390,492	\$ 390,492	2.50	1.50	1.50	1.50
0602502	PLANNING/DEVELOP- MENT	364,080	358,699	369,112	369,112	8.00	7.50	6.50	6.50
0602503	FACILITIES	86,620	96,782	124,871	124,871	2.00	2.00	3.50	3.00
0602504	GOVERNMENTAL AFFAIRS	0	62,238	0	0	0.00	1.00	0.00	0.00
	Sub-Total	<u>\$ 709,805</u>	<u>\$ 806,907</u>	<u>\$ 884,475</u>	<u>\$ 884,475</u>	<u>12.50</u>	<u>12.00</u>	<u>11.50</u>	<u>11.00</u>
	<u>ENGINEERING - WATER</u>								
0603001	LABORATORY SER- VICES	\$ 945,692	\$ 1,032,618	\$ 1,090,690	\$ 1,090,690	13.50	13.50	13.50	13.50
	Sub-Total	<u>\$ 945,692</u>	<u>\$ 1,032,618</u>	<u>\$ 1,090,690</u>	<u>\$ 1,090,690</u>	<u>13.50</u>	<u>13.50</u>	<u>13.50</u>	<u>13.50</u>
	<u>CUSTOMER SERVICE- WATER</u>								
0604001	ADMINISTRATION	\$ 678,171	\$ 790,744	\$ 791,112	\$ 791,112	4.00	4.00	4.00	4.00
0604002	CUSTOMER SERVICES	588,383	861,218	655,666	655,666	15.50	14.50	14.00	14.00
0604003	BOOKKEEPING & BILL- ING	1,465,038	1,209,294	1,259,238	1,259,238	2.50	2.50	2.50	2.50
0604004	SATELLITE OFFICE	0	48,368	133,997	133,997	0.00	1.00	2.50	2.50
0604005	BUSINESS DEVELOP- MENT	53,875	55,864	64,534	64,534	1.00	1.00	1.00	1.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0604006	SPECIAL METER ACTIVITIES	214,092	392,760	323,280	323,280	6.00	6.00	6.00	6.00
0604007	COLLECTIONS AND CREDIT	102,835	92,543	108,961	108,961	2.50	2.50	2.50	2.50
0604008	WHOLESALE CUSTOMERS	74,836	67,069	78,002	78,002	1.50	1.50	1.50	1.50
0604009	METER SHOP	0	2,026,745	2,231,188	2,231,188	0.00	31.00	31.00	31.00
0604010	DISPATCH	0	0	204,130	77,739	0.00	0.00	5.50	1.50
	Sub-Total	<u>\$ 3,177,230</u>	<u>\$ 5,544,605</u>	<u>\$ 5,850,108</u>	<u>\$ 5,723,717</u>	<u>33.00</u>	<u>64.00</u>	<u>70.50</u>	<u>66.50</u>
	<u>PRODUCTION</u>								
0605001	ADMINISTRATION	\$ 484,713	\$ 571,575	\$ 685,329	\$ 685,329	8.00	8.00	9.00	9.00
0605002	HOLLY COMPLEX	5,419,682	5,159,826	5,786,350	5,789,050	37.00	37.00	36.00	36.00
0605003	ROLLING HILLS PLANT	5,525,170	4,986,751	6,388,221	6,390,921	20.00	20.00	20.00	20.00
0605004	DISTRIBUTION SYSTEMS	1,683,660	1,597,638	1,763,652	1,763,652	5.00	5.00	5.00	5.00
0605005	CENTRAL MAINTENANCE	791,667	985,455	940,659	940,659	15.00	16.00	15.00	15.00
0605006	LAKE WORTH MANAGEMENT ADMINIST	186,167	184,372	224,741	224,741	3.00	3.00	3.00	3.00
0605007	SCADA CONTROL SYSTEMS	226,298	233,816	316,854	316,854	3.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0605011	EAGLE MOUNTAIN LAKE PLANT	2,121,841	2,682,860	3,017,003	3,019,703	12.00	12.00	11.00	11.00
0605012	CUSTOMER CITIES METERS	228,623	375,732	330,903	330,903	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 16,667,821</u>	<u>\$ 16,778,025</u>	<u>\$ 19,453,712</u>	<u>\$ 19,461,812</u>	<u>106.00</u>	<u>107.00</u>	<u>105.00</u>	<u>105.00</u>
	<u>PRETREATMENT</u>								
0605500	PRETREATMENT	\$ 0	\$ 196,937	\$ 253,513	\$ 253,513	0.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 196,937</u>	<u>\$ 253,513</u>	<u>\$ 253,513</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>FIELD OPERATIONS & MAINTENANCE - WATER</u>								
0607001	ADMINISTRATION-FIELD OP.	\$ 991,873	\$ 823,003	\$ 859,879	\$ 986,270	15.00	15.00	10.00	14.00
0607002	TECHNICAL SERVICES	358,497	291,245	299,553	299,553	5.00	6.00	5.50	5.50
0607003	WAREHOUSE	240,771	180,409	191,965	191,965	4.50	4.50	4.50	4.50
0607005	SERVICES	1,402,765	1,469,038	1,628,000	1,628,000	25.00	25.00	25.00	25.00
0607006	WATER QUALITY	489,402	550,187	673,452	673,452	7.00	11.00	10.00	10.00
0607007	MAINT MAINS & SERVICE	4,597,980	3,941,970	4,487,671	4,487,671	78.00	64.00	66.00	66.00
0607011	STREET REPAIR	2,122,072	2,480,200	2,469,804	2,469,804	26.50	33.50	32.50	32.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0607014	METER SHOP	1,677,766	52,078	0	0	31.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 11,881,126</u>	<u>\$ 9,788,130</u>	<u>\$ 10,610,324</u>	<u>\$ 10,736,715</u>	<u>192.00</u>	<u>159.00</u>	<u>153.50</u>	<u>157.50</u>
	<u>BONDED DEBT SERVICE</u>								
0608001	BONDED DEBT SERVICE	\$ 19,849,170	\$ 23,603,217	\$ 18,853,446	\$ 18,853,446	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 19,849,170</u>	<u>\$ 23,603,217</u>	<u>\$ 18,853,446</u>	<u>\$ 18,853,446</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - WATER</u>								
0609000	NONDEPARTMENTAL - WATER	\$ 6,498,501	\$ 6,421,450	\$ 6,761,705	\$ 6,761,705	0.00	0.00	0.00	0.00
0609010	RATE HEARINGS	83,725	64,581	123,962	123,962	1.00	1.00	0.50	0.50
0609020	WATER CAPITAL PROJECTS	14,180,595	9,684,458	12,684,458	12,684,458	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 20,762,821</u>	<u>\$ 16,170,489</u>	<u>\$ 19,570,125</u>	<u>\$ 19,570,125</u>	<u>1.00</u>	<u>1.00</u>	<u>0.50</u>	<u>0.50</u>
	TOTAL	110,158,955	108,519,578	112,750,734	112,758,834	368.00	370.00	370.50	370.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**
WASTEWATER**FUND/CENTER**
PE45/0701000:0709020**SUMMARY OF DEPARTMENT RESPONSIBILITIES:**

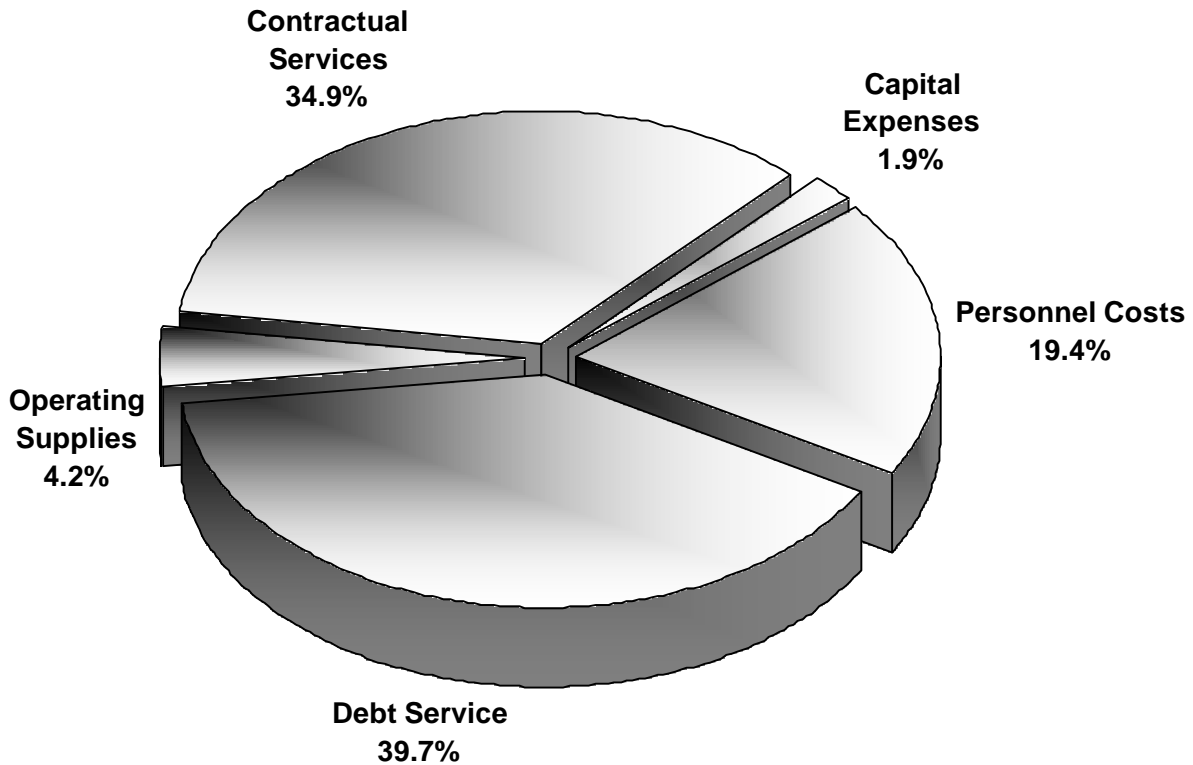
The Wastewater Department collects, monitors, treats and processes domestic and industrial waterborne waste from Fort Worth and other contracting communities. The Wastewater Department provides adequate sewage pumping capacity to handle all sewage from all areas of the City. The Wastewater Administration Division investigates complaints, compiles reports, prepares budget requests, responds to numerous day-to-day requests for information or services, and coordinates internal and external communication. In addition, the division serves as the departmental liaison on all intergovernmental issues. Customer Service performs billing functions and responds to citizen inquiries. The Engineering Division coordinates with the Engineering Department on all wastewater related projects and performs in-house engineering work in the Planning/Development and Facilities sections. In addition, technical support and laboratory analysis for all other divisions are provided by the Laboratory Services Division. Responsibilities of the Field Operations Division include replacement, maintenance, and cleaning of the wastewater collection system.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 16,106,773	\$ 17,162,816	\$ 18,990,934	\$ 18,990,934
Supplies	4,435,306	3,433,985	4,065,889	4,068,589
Contractual	34,218,067	38,060,771	34,086,263	34,086,263
Capital Outlay	2,476,198	1,367,584	1,836,850	1,836,850
Debt Service	32,594,819	34,117,827	38,777,852	38,777,852
Total Expenditures	\$ 89,831,163	\$ 94,142,983	\$ 97,757,788	\$ 97,760,488
Authorized Positions	385.00	383.00	382.50	383.00

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
WASTEWATER			
DEPARTMENT PURPOSE			
To protect public health and the environment through effective wastewater treatment operations, sound environmental practices, and proactive strategic initiatives.			
FY2001-02 DEPARTMENTAL OBJECTIVES			
To remain within Texas Pollutant Discharge Elimination System (TPDES) / Texas Natural Resource Conservation Commission (TNRCC) permit limitations 100 percent of the time at a maximum "operations and maintenance" cost of \$450 per million gallons treated.			
To permit, inspect, and sample all identified significant industrial users during the fiscal year within budgeted funds.			
To dewater, process, transport, and land apply 100 percent of the daily production of biosolids within budgeted funds.			
To test and inspect all new assemblies within 24 hours of a customer "Request for Inspection."			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of months meeting permit and cost parameters	12	12	12
Percentage of applicable industrial users inspected and permitted within budget	100%	100%	100%
Estimated biosolid tons processed per day	126	120	120
Inspection and testing of new devices Within 24 hours of request	98%	99%	100%

DISTRIBUTION OF EXPENDITURES WASTEWATER, FY2001-02



DIVISION	AMOUNT	PERCENT
Personnel Costs	18,990,934	19.4%
Operating Supplies	4,068,589	4.2%
Contractual Services	34,086,263	34.9%
Capital Expenses	1,836,850	1.9%
Debt Service	38,777,852	39.7%
Total	97,760,488	100.0%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SEWER ADMINISTRATION</u>								
0701000	SEWER ADMINISTRATION	\$ 463,208	\$ 804,044	\$ 730,826	\$ 730,826	4.50	6.50	7.50	7.50
0701001	INFORMATION TECHNICAL SERVICES	490,644	919,073	1,080,565	1,080,565	3.50	3.00	4.00	4.00
0701002	GOVERNMENTAL AFFAIRS	68,798	0	0	0	1.00	0.00	0.00	0.00
0701003	PUBLIC INFORMATION	110,638	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,133,288</u>	<u>\$ 1,723,117</u>	<u>\$ 1,811,391</u>	<u>\$ 1,811,391</u>	<u>9.00</u>	<u>9.50</u>	<u>11.50</u>	<u>11.50</u>
	<u>EDUCATION</u>								
0701500	PUBLIC INFORMATION	\$ 0	\$ 271,189	\$ 301,602	\$ 301,602	1.00	1.00	1.50	1.50
	Sub-Total	<u>\$ 0</u>	<u>\$ 271,189</u>	<u>\$ 301,602</u>	<u>\$ 301,602</u>	<u>1.00</u>	<u>1.00</u>	<u>1.50</u>	<u>1.50</u>
	<u>ENGINEERING</u>								
0702501	ENGINEERING ADMINISTRATION	\$ 268,690	\$ 268,462	\$ 332,663	\$ 332,663	2.50	1.50	1.50	1.50
0702502	PLANNING/DEVELOPMENT	352,206	347,923	398,296	398,296	8.00	7.50	6.50	7.00
0702503	FACILITIES	205,154	193,613	275,439	275,439	6.00	6.00	6.50	6.50
0702504	GOVERNMENTAL AFFAIRS	0	61,755	0	0	0.00	1.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 826,050	\$ 871,753	\$ 1,006,398	\$ 1,006,398	16.50	16.00	14.50	15.00
	<u>ENGINEERING - SEWER</u>								
0703001	LABORATORY SERVICES	\$ 952,269	\$ 1,090,608	\$ 1,138,322	\$ 1,138,322	13.50	13.50	13.50	13.50
	Sub-Total	\$ 952,269	\$ 1,090,608	\$ 1,138,322	\$ 1,138,322	13.50	13.50	13.50	13.50
	<u>CUSTOMER SERVICE-SEWER</u>								
0704001	ADMINISTRATION	\$ 631,755	\$ 753,033	\$ 815,336	\$ 815,336	4.00	4.00	4.00	4.00
0704002	CUSTOMER SERVICES	522,390	853,306	660,937	660,937	15.50	14.50	14.00	14.00
0704003	BOOKKEEPING & BILLING	696,751	1,210,083	1,259,424	1,259,424	2.50	2.50	2.50	2.50
0704004	SATELLITE OFFICE	0	49,599	134,639	134,639	0.00	1.00	2.50	2.50
0704005	BUSINESS DEVELOPMENT	54,181	56,746	64,643	64,643	1.00	1.00	1.00	1.00
0704006	SPECIAL METER ACTIVITIES	187,245	397,989	329,505	329,505	6.00	6.00	6.00	6.00
0704007	COLLECTION AND CREDIT	98,595	94,536	110,060	110,060	2.50	2.50	2.50	2.50
0704008	WHOLESALE CUSTOMERS	63,381	67,964	78,084	78,084	1.50	1.50	1.50	1.50
0704010	DISPATCH	0	0	204,439	77,821	0.00	0.00	5.50	1.50

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45	WATER AND SEWER FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 2,254,298	\$ 3,483,256	\$ 3,657,067	\$ 3,530,449	33.00	33.00	39.50	35.50
	<u>TREATMENT - SEWER</u>								
0705002	WATER & WASTE DIS- POSAL	\$ 19,813,850	\$ 17,698,562	\$ 17,425,010	\$ 17,427,710	121.00	118.00	116.00	116.00
0705003	INDUSTRIAL WASTE SAMPLING	912,047	178,427	0	0	16.00	0.00	0.00	0.00
0705004	CUSTOMER CITY METER STATIONS	344,518	355,998	365,643	365,643	4.00	4.00	4.00	4.00
	Sub-Total	\$ 21,070,415	\$ 18,232,987	\$ 17,790,653	\$ 17,793,353	141.00	122.00	120.00	120.00
	<u>PRETREATMENT</u>								
0705500	PRETREATMENT	\$ 0	\$ 708,205	\$ 998,534	\$ 998,534	0.00	16.00	16.00	16.00
	Sub-Total	\$ 0	\$ 708,205	\$ 998,534	\$ 998,534	0.00	16.00	16.00	16.00
	<u>FIELD OPERATIONS AND MAINTENANCE</u>								
0707001	ADMINISTRATION FIELD OPERATION	\$ 763,235	\$ 821,810	\$ 831,073	\$ 957,691	15.00	15.00	10.00	14.00
0707002	TECHNICAL SERVICES	288,327	335,576	343,049	343,049	6.00	7.00	6.50	6.50
0707003	WAREHOUSE	181,960	177,325	186,666	186,666	4.50	4.50	4.50	4.50
0707006	SEWER REPAIR AND TAPS	3,480,297	3,270,940	3,822,968	3,822,968	54.00	55.00	54.00	54.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT WASTEWATER DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE45 WATER AND SEWER FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0707007	SEWER CLEANING & MAINTENANCE	2,251,753	2,263,907	2,390,446	2,390,446	45.00	45.00	46.00	46.00
0707008	STREET REPAIR	1,018,626	904,948	845,190	845,190	15.50	14.50	12.50	12.50
0707010	TV & INVESTIGATION	400,734	432,820	454,956	454,956	9.00	9.00	9.00	9.00
0707015	PREVENTIVE MAINTENANCE	1,300,208	1,209,388	1,679,048	1,679,048	21.00	21.00	22.00	22.00
	Sub-Total	<u>\$ 9,685,140</u>	<u>\$ 9,416,714</u>	<u>\$ 10,553,396</u>	<u>\$ 10,680,014</u>	<u>170.00</u>	<u>171.00</u>	<u>164.50</u>	<u>168.50</u>
	<u>BONDED DEBT</u>								
0708001	BONDED DEBT SERVICE	\$ 32,594,819	\$ 34,117,827	\$ 38,777,852	\$ 38,777,852	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 32,594,819</u>	<u>\$ 34,117,827</u>	<u>\$ 38,777,852</u>	<u>\$ 38,777,852</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NONDEPARTMENTAL - SEWER</u>								
0709000	NONDEPARTMENTAL - SEWER	\$ 7,885,787	\$ 8,473,049	\$ 9,035,881	\$ 9,035,881	0.00	0.00	0.00	0.00
0709010	RATE HEARINGS	63,583	134,763	67,177	67,177	1.00	1.00	1.50	1.50
0709020	SEWER CAPITAL PROJECTS	13,365,514	15,619,515	12,619,515	12,619,515	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 21,314,884</u>	<u>\$ 24,227,327</u>	<u>\$ 21,722,573</u>	<u>\$ 21,722,573</u>	<u>1.00</u>	<u>1.00</u>	<u>1.50</u>	<u>1.50</u>
	TOTAL	\$ 89,831,163	\$ 94,142,983	\$ 97,757,788	\$ 97,760,488	385.00	383.00	382.50	383.00

FUND STATEMENT**FUND:****SOLID WASTE FUND**

The Solid Waste Fund is an Enterprise Fund supported by revenues from solid waste collection and disposal services rendered. Solid Waste Management has been a division of the City Services Department. However, in a Citywide effort to realign certain departments along more functionally similar lines, in FY2000-01, the division became a part of the Environmental Management Department. Having a similar environmental focus, the Solid Waste Management Division's absorption into the Environmental Management Department should allow for synergies, increased efficiencies, and effectiveness enhancements.

The Fund's seven sections, which each perform a distinct function, are collectively responsible for solid waste management within the City. For example, the Administration Section is responsible for daily fund operations, including the management of the other sections.

Residential Collection provides twice-a-week collection service to most residents. City crews provide collection services for approximately 20 percent of area households, while private contractors provide service to the remaining 80 percent. Residential customers pay for this collection service through a monthly fee added to their water bill. The fee for FY2001-02 will remain at the approved FY2000-01 level of \$12.50 per residential household per month. For the collection/disposal services provided by private companies, the division has contract compliance personnel to ensure that each contractor meets contract requirements.

Once a month, the Brush and Bulky Waste Section collects items that are too large for normal weekly solid waste collection, including furniture and other household items, large tree limbs, and piles of brush. At the City-operated Southeast Landfill, Fort Worth residents are allowed to dump free of charge, up to four times a month, any non-hazardous residential waste transported to the landfill in an automobile, pickup or other single-axle vehicle. Non-residents and commercial customers are charged \$20 per ton for the total weight of their loads for the same dumping privilege.

The Illegal Dump Section is responsible for removal of unsightly debris from public rights-of-way and vacant lots. The section also sponsors the annual "Don't Waste Fort Worth" program, which targets for cleanup at least two City Council Districts per month during the spring and summer months. Both Illegal Dump and Dead Animal Pickup operations are supported by various fund revenue sources. Solid Waste Management's Community Education Section promotes public education and direct citizen involvement in volunteer activities that encourage individual responsibility for a cleaner city.

In FY1998-99, Solid Waste Management implemented a Non-Exclusive Grants of Privilege Agreement Fee to charge solid waste commercial haulers, based upon their gross receipts, for their use of public streets, alleys and thoroughfares within Fort Worth for their commercial and municipal solid waste collection activities. The collection of this revenue was necessitated by increasing collection costs, as well as anticipated charges for debt service to be incurred from construction of a transfer station, solid waste collections contract renewals and the possible addition of another disposal cell at the Southeast Landfill.

SOLID WASTE FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Interest on Investments	\$450,000
Landfill	115,000
Residential Collection	21,473,184
Commercial Collection	655,371
Refuse Coupons	105,372
Refuse Hauling Permits	20,000
Grants of Privilege Agreements	1,405,600
Dead Animal Pickup	0
Garbage Sales Tax	221,286
Recycling Waste	60
Bad Debts Recovered	40,000
Miscellaneous Revenues	10,000
Sale of Solid Waste Equipment	<u>3,000</u>

TOTAL REVENUES \$24,498,873

OTHER FINANCING SOURCES:

Transfer from Office Services Func	<u>\$2,800</u>
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TOTAL OTHER FINANCING SOURCES \$2,800

**TOTAL REVENUES AND OTHER
FINANCING SOURCES** \$24,501,673

EXPENDITURES:

Personal Services	\$3,457,771
Supplies	595,335
Contractual Services	<u>20,089,960</u>

TOTAL RECURRING EXPENDITURES \$24,143,066

Capital Outlay	\$50,700
Debt Service	<u>131,551</u>

TOTAL EXPENDITURES \$24,325,317

**PROJECTED
UNRESERVED RETAINED EARNINGS
SOLID WASTE FUND**

Unreserved retained earnings as of 9/30/01 *	(\$1,936,030)
Plus: Projected Revenues	\$24,501,673
Less: Projected Expenditures	(\$24,325,317)
Unreserved retained earnings as of 9/30/02	(\$1,759,674)
Plus: Unrealized gain **	\$266,866
Revised unreserved retained earnings as of 9/30/02	(\$1,492,808)

* Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF SOLID WASTE FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Administration	\$1,223,189	\$1,660,606	\$1,248,056	\$1,181,571	\$1,247,847
Collection	17,478,712	18,617,381	19,514,163	19,330,400	20,727,245
Brush and Bulky Waste	446,736	528,891	550,791	529,922	584,633
Landfill Operations	651,936	380,878	614,657	350,451	377,199
Non-Departmental	0	0	146,000	146,000	131,551
Illegal Dump Cleanup	1,115,907	867,199	862,398	871,289	955,299
Dead Animal Pickup	104,706	139,445	123,068	119,256	131,323
SWM Community Education	<u>136,086</u>	<u>145,245</u>	<u>168,363</u>	<u>123,140</u>	<u>170,220</u>
TOTAL	\$22,115,011	\$23,262,334	\$23,227,496	\$22,652,029	\$24,325,317

**COMPARISON OF SOLID WASTE FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
REVENUES					
Interest on Investments	\$378,027	\$363,131	\$300,000	\$526,519	\$450,000
Landfill	103,825	114,735	115,000	116,510	115,000
Residential Collection	18,731,378	19,734,848	21,820,642	20,960,570	21,473,184
Commercial Collection	641,345	675,200	646,921	666,326	655,371
Refuse Coupons	167,025	129,790	105,372	99,643	105,372
Refuse Hauling Permits	16,877	25,495	24,000	24,000	20,000
Grants of Privilege Agreemnts	864,620	1,568,160	1,219,452	1,344,652	1,405,600
Dead Animal Pickup	710	10	100	0	0
Garbage Sales Tax	190,649	198,844	224,697	205,959	221,286
Recycling Waste	670	7,514	6,000	46	60
Bad Debts Recovered	42,325	87,087	40,000	54,117	40,000
Miscellaneous Revenues	21,700	14,824	25,518	9,926	10,000
Sale of Solid Waste Equipmnt	<u>59,880</u>	<u>0</u>	<u>4,500</u>	<u>56,200</u>	<u>3,000</u>
Sub-Total: Revenues	\$21,102,668	\$22,915,826	\$24,532,202	\$23,906,171	\$24,498,873
OTHER FINANCING SOURCES					
Environmental Fund Transfer	\$0	\$0	\$0	\$0	\$0
Property and Casualty					
Insurance Transfer	0	0	0	0	0
Unemployment Fund Transfer	0	0	0	0	0
Office Services Transfer	2,800	2,800	2,800	2,800	2,800
Temporary Labor Transfer	0	0	0	0	0
Prior Year Earnings	<u>(166,933)</u>	<u>(227,000)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total: Other Financing	(\$164,133)	(\$224,200)	\$2,800	\$2,800	\$2,800
TOTAL REVENUES AND OTHER FINANCING SOURCES					
	\$20,938,535	\$22,691,626	\$24,535,002	\$23,908,971	\$24,501,673

FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL MGT, SOLID WASTE FUND

FUND/CENTER

PE64/0525001:0525009

SUMMARY OF FUND RESPONSIBILITIES:

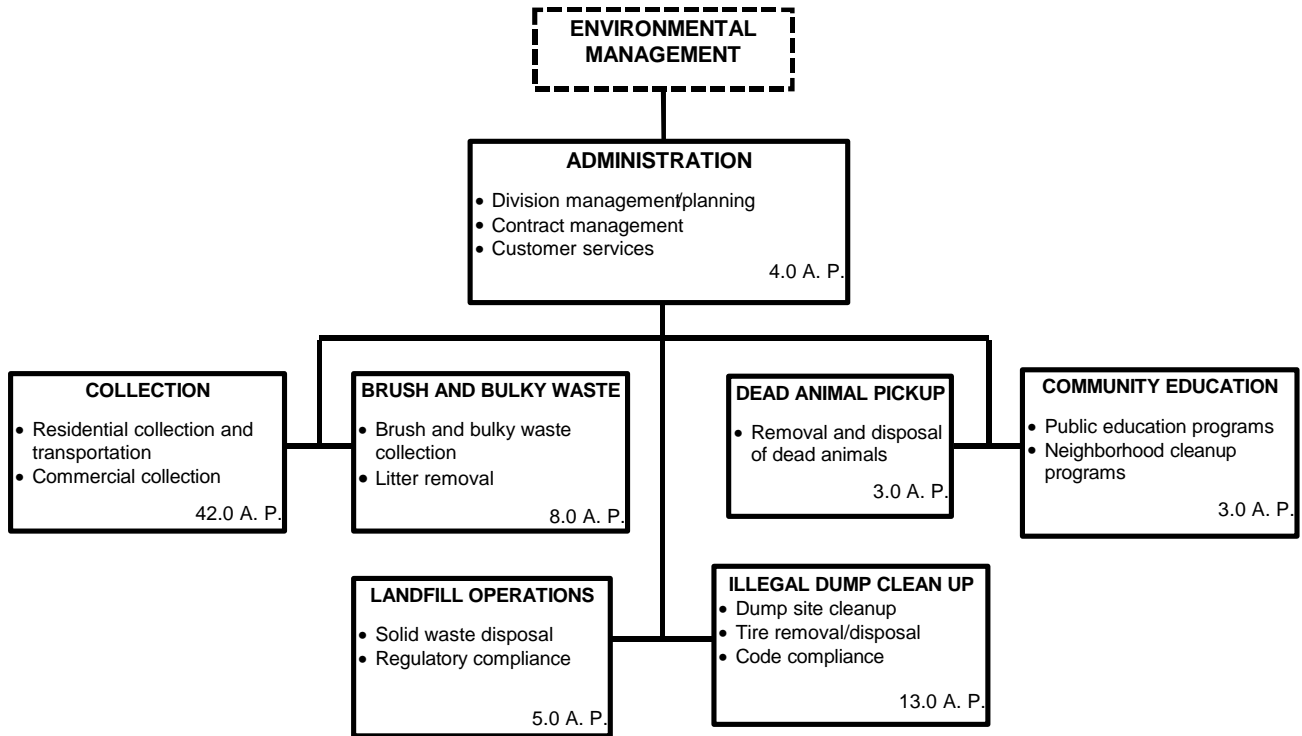
At the end of FY2000-01, the Solid Waste Management Division was moved from the City Services Department to the Environmental Management Department. Solid Waste Management was transferred to enhance efficiency and effectiveness by grouping divisions with similar functions and foci. The division provides for solid waste collection and disposal, as well as other solid waste management-related services for Fort Worth residents. It fulfills those duties utilizing both City and contracted forces.

The Solid Waste Management Division has seven functional sections, including Administration, Collection, Brush and Bulky Waste, Landfill Operations, Illegal Dump Cleanup, Dead Animal Pickup and Solid Waste Management Community Education. In addition, the division also includes a non-departmental section for repayment of equipment notes. Solid Waste Management's Administration Section is responsible for oversight of all other functional areas within the division, as well as overall solid waste management for Fort Worth residents.

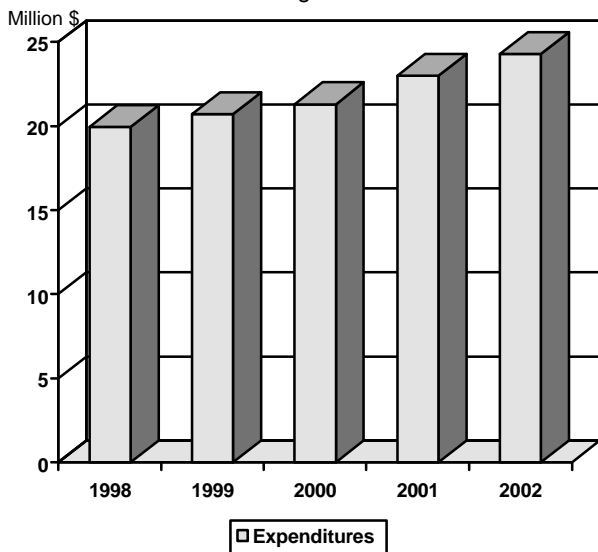
Solid Waste Management's Community Education Section develops programs and educates citizens on solid waste issues. It also encourages citizen involvement in volunteer activities that promote individual responsibility for a cleaner Fort Worth. The division also works with and provides assistance to the Code Enforcement Department in its enforcement of the City Code as it relates to illegal dumping and other refuse-related issues.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 3,129,192	\$ 3,357,425	\$ 3,457,771	\$ 3,457,771
Supplies	262,674	42,605	595,335	595,335
Contractual	18,857,749	19,630,766	20,089,960	20,089,960
Capital Outlay	90,030	50,700	50,700	50,700
Debt Service	0	146,000	131,551	131,551
Total Expenditures	\$ 22,339,645	\$ 23,227,496	\$ 24,325,317	\$ 24,325,317
Authorized Positions	78.00	78.00	78.00	78.00

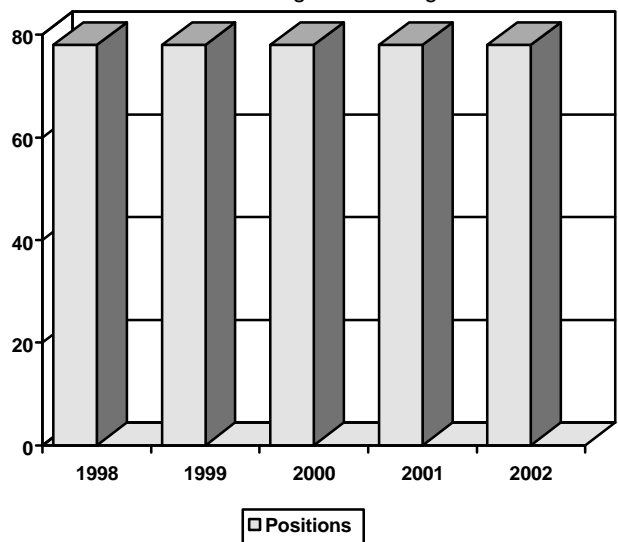
SOLID WASTE MANAGEMENT - 78.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: ENVIRONMENTAL MGT, SOLID WASTE FUND	FUND/CENTER PE64/0525001:0525009
-----------------------------------------------------------	--------------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$23,227,496	A.P.	78.00
2001-02 ADOPTED:	\$24,325,317	A.P.	78.00

- A) The adopted budget has a net increase of \$18,012 to salaries due to the addition of another Code Enforcement Officer to the existing staff of two, per the implementation of a Program Improvement Decision Package to encourage more proactive solid waste code compliance within the City, as well as elimination of a Contract Compliance Specialist position, which had been a long-term vacancy.
- B) The adopted budget increases by \$1,142,746 for other contractual expenses due to an increased number of households receiving garbage and recycling services, as well as contractually determined, Consumer Price Index based rate increases.
- C) The adopted budget decreases by (\$210,000) for consultant fees due to postponement of the transfer station project, for which money was budgeted in FY2000-01.
- D) The adopted budget increases by \$140,855 due to salary increases.
- E) The adopted budget has a net increase of \$54,208 for Equipment Services Department charges based on historical expenditures.
- F) The adopted budget increases by \$33,400 for the claims/lawsuit transfer payment per the Risk Management Department's departmental assessment for FY2001-02, based on claims history.
- G) The adopted budget decreases by (\$32,084) for workers' compensation per the Risk Management Department's departmental assessment of charges for FY2001-02.
- H) The adopted budget decreases by (\$30,326) for budgeted salary savings to achieve salary cap savings.
- I) The adopted budget increases by \$21,184 for retirement due to salary increases.

POLICY ISSUES

DEPARTMENT:

ENVIRONMENTAL MANAGEMENT, SOLID WASTE FUND

LONG-TERM SOLID WASTE DISPOSAL CAPACITY

The long-range Solid Waste Management Master Plan includes recommendations regarding construction of a transfer station and the acquisition of adequate, long-term (20+ years) disposal capacity. A determination must be made regarding the most effective way to secure and operate a transfer station. Additionally, the City must take appropriate steps to secure long-term solid waste disposal capacity in area landfills.

FUTURE TYPES AND LEVELS OF SOLID WASTE SERVICES

The City's existing solid waste collection and recycling contracts are scheduled to expire on September 30, 2002. A decision is needed regarding preferred solid waste service provision levels prior to the development of Request for Proposals (RFP) and/or negotiations for new collection and recycling contracts.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENVIRONMENTAL MANAGEMENT, SOLID WASTE FUND

DEPARTMENT PURPOSE

To promote the health, safety, and aesthetics of the City by providing efficient and effective refuse collection/ disposal services to Fort Worth residents.

FY2001-02 DEPARTMENTAL OBJECTIVES

To continue providing twice weekly curbside garbage collection, once per month brush/bulky waste pickup and once per week recycling to a growing number of Fort Worth residents.

To maintain the current high level of debris removal activities.

To educate the public on the City's waste minimization programs.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
# of customers served by contractor	117,440	122,733	123,000
# of customers served by City crews	24,126	24,417	24,500
# of illegal dumps cleaned up	64,282	66,514	65,000
# of tires removed from right-of-way	27,142	26,000	25,000
# of hours of work release labor used in litter removal	3,840	3,680	2,800
# of presentations/participants promoting waste minimization efforts	111/14,890	107/17,560	115/15,500

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE64	SOLID WASTE FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SOLID WASTE MANAGE- MENT</u>								
0525001	ADMINISTRATION	\$ 1,660,606	\$ 1,248,056	\$ 1,247,847	\$ 1,247,847	4.00	4.00	4.00	4.00
0525002	COLLECTION	18,617,381	19,514,163	20,727,245	20,727,245	42.00	42.00	42.00	42.00
0525003	BRUSH & BULKY	528,891	550,791	584,633	584,633	8.00	8.00	8.00	8.00
0525004	LANDFILL	380,878	614,657	377,199	377,199	5.00	5.00	5.00	5.00
0525006	NON-DEPARTMENTAL	0	146,000	131,551	131,551	0.00	0.00	0.00	0.00
0525007	ILLEGAL DUMP CLEANUP	867,199	862,398	955,299	955,299	13.00	13.00	13.00	13.00
0525008	DEAD ANIMAL PICKUP	139,445	123,068	131,323	131,323	3.00	3.00	3.00	3.00
0525009	COMMUNITY EDUCA- TION	145,245	168,363	170,220	170,220	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 22,339,645</u>	<u>\$ 23,227,496</u>	<u>\$ 24,325,317</u>	<u>\$ 24,325,317</u>	<u>78.00</u>	<u>78.00</u>	<u>78.00</u>	<u>78.00</u>
	TOTAL	\$ 22,339,645	\$ 23,227,496	\$ 24,325,317	\$ 24,325,317	78.00	78.00	78.00	78.00

FUND STATEMENT**FUND:****MUNICIPAL GOLF FUND**

The Municipal Golf Fund was established to offer enjoyable, safe, and comprehensive golf programs. In the 1981-82 fiscal year, the City Council decided that the golf program should be operated as an Enterprise Fund. This action represented a significant policy commitment to the concept of a self-supporting golf program. In May 1982, the Municipal Golf Fund was established.

The purpose of the Golf Division is to provide a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management. The Golf Division of the City of Fort Worth Parks and Community Services Department is managed directly by the City and is divided into four sections: Golf Management, Pro Shop Operations, Snack Shop Operations, and Golf Course Maintenance. Snack shop operations have been contracted at four of the facilities.

The City of Fort Worth operates five regulation-length golf courses that promote golf as a lifetime sport: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood, and Sycamore Creek. Pecan Valley is a 36-hole course in southwest Fort Worth. Z. Boaz is an 18-hole course in the western sector. Rockwood is a 27-hole course in the near northwest. At the eastern edge of the City is the 18-hole Meadowbrook course, and in the near southeast is Sycamore Creek, a 9-hole course with double tee boxes.

The front, "River" Course at Pecan Valley will be open for a full year of operations in FY2001-02, which will significantly affect revenues for the fund. The course has been closed for the past two years for a \$2.1 million renovation.

The adopted FY2000-01 budget incorporated the assumption that the Pecan Valley "River" Course would be open during most of the fiscal year, and that Meadowbrook, scheduled for similar renovations beginning in October 2000, would be closed. Rain and contractor delays in the Pecan Valley renovation led to a delayed opening there, and a consequent delay of the Meadowbrook renovation. It is anticipated that the scheduled renovation at Meadowbrook will be delayed until such time as excess revenues can be accumulated in the Golf Fund's retained earnings to underwrite debt service and the lost revenues that will occur while Meadowbrook is closed for renovation. Thus, the adopted FY2001-02 budget assumes that Meadowbrook will remain open for the entire fiscal year.

MUNICIPAL GOLF FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Green Fees Revenue	\$3,868,914
Carts/Clubs Revenue	1,706,159
Merchandise Revenue	343,392
Snack Shop Revenue	109,658
Lease - PRP Food	60,000
Miscellaneous Revenue	27,101

OPERATING REVENUES \$6,115,224

Interest on Investments \$35,000

OTHER REVENUES \$35,000

TOTAL REVENUES \$6,150,224

EXPENDITURES:

Personal Services	\$2,847,264
Supplies	647,643
Contractual Services	1,488,278

TOTAL RECURRING EXPENSES \$4,983,185

Capital Outlay \$132,000

Debt Service 667,407

TOTAL DEBT SERVICE AND CAPITAL OUTLAY \$799,407

TOTAL EXPENDITURES \$5,782,592

**PROJECTED
UNRESERVED RETAINED EARNINGS
GOLF FUND**

Unreserved retained earnings as of 9/30/01 *	(\$4,085,344)
Plus: Projected Revenues	\$6,150,224
Less: Projected Expenditures	(\$5,782,592)
Unreserved retained earnings as of 9/30/02	(\$3,717,712)

*Preliminary fund balance is due to pending audit of actual ending balances

K-5

**COMPARISON OF MUNICIPAL GOLF FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Golf Course Management	\$1,226,206	\$1,081,579	\$784,936	\$675,392	\$774,858
Non-Departmental	609,881	1,047,125	674,117	488,087	683,538
Pecan Valley Greens Maint.	847,201	883,438	852,472	839,172	838,146
Pecan Valley Pro Shop	453,611	446,726	412,491	437,593	428,851
Z. Boaz Greens Maint.	504,242	534,437	501,180	540,867	484,363
Z. Boaz Pro Shop	280,921	306,349	313,663	303,628	317,962
Z. Boaz Snack Shop	25,313	40,196	46,870	31,496	34,583
Meadowbrook Greens Maint.	456,365	522,443	470,692	520,215	515,323
Meadowbrook Pro Shop	335,056	384,091	261,335	348,075	358,821
Rockwood Greens Maint.	548,297	528,545	586,330	624,941	497,696
Rockwood Pro Shop	323,521	364,683	349,035	357,800	355,212
Sycamore Creek Greens Maintenance	282,659	317,559	306,190	336,132	279,461
Sycamore Creek Pro Shop	182,123	201,398	208,618	199,299	213,778
Sycamore Creek Snack Shop	<u>9,980</u>	0	0	0	0
TOTAL	\$6,085,376	\$6,658,569	\$5,767,929	\$5,702,697	\$5,782,592

**COMPARISON OF MUNICIPAL GOLF FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
PECAN VALLEY GOLF COURSE					
Green Fees Revenue	\$1,160,226	\$684,534	\$1,387,604	\$1,280,600	\$1,473,992
Carts/Clubs Revenue	559,974	387,777	521,658	490,500	516,001
Merchandise Revenue	75,612	86,389	93,360	85,000	105,600
Miscellaneous Revenue	<u>7,330</u>	<u>1,961</u>	<u>4,500</u>	<u>4,200</u>	<u>4,500</u>
Sub-Total	\$1,803,142	\$1,160,661	\$2,007,122	\$1,860,300	\$2,100,093
Z. BOAZ GOLF COURSE					
Green Fees Revenue	\$374,826	\$447,292	\$426,168	\$426,168	\$564,438
Carts/Clubs Revenue	224,755	281,061	255,319	255,319	301,783
Merchandise Revenue	43,155	43,789	59,000	59,000	55,350
Snack Shop Revenue	67,511	82,823	78,780	78,780	99,538
Miscellaneous Revenue	<u>19,017</u>	<u>5,759</u>	<u>4,496</u>	<u>4,496</u>	<u>4,521</u>
Sub-Total	\$729,264	\$860,724	\$823,763	\$823,763	\$1,025,630
MEADOWBROOK GOLF COURSE					
Green Fees Revenue	\$771,876	\$789,999	\$169,475	\$690,310	\$893,920
Carts/Clubs Revenue	339,047	367,406	48,916	310,250	366,258
Merchandise Revenue	69,873	103,301	12,720	65,800	104,310
Miscellaneous Revenue	26	4,000	500	3,200	6,261
Non-Taxable Revenue	<u>16,358</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$1,197,180	\$1,264,706	\$231,611	\$1,069,560	\$1,370,749
ROCKWOOD GOLF COURSE					
Green Fees Revenue	\$541,790	\$623,148	\$635,660	\$635,660	\$714,974
Carts/Clubs Revenue	343,526	394,736	373,766	373,766	410,072
Merchandise Revenue	43,163	58,168	50,000	50,000	63,732
Miscellaneous Revenue	<u>7,742</u>	<u>7,401</u>	<u>775</u>	<u>775</u>	<u>2,519</u>
Sub-Total	\$936,221	\$1,083,453	\$1,060,201	\$1,060,201	\$1,191,297
SYCAMORE CREEK GOLF COURSE					
Green Fees Revenue	\$209,455	\$194,005	\$257,218	\$257,218	\$221,590
Carts/Clubs Revenue	121,858	112,649	114,531	114,531	112,045
Merchandise Revenue	16,322	14,519	16,154	16,154	14,400
Miscellaneous Revenue	9,448	6,862	3,400	3,400	4,500
Snack Shop Revenue	<u>16,835</u>	<u>11,835</u>	<u>11,024</u>	<u>11,024</u>	<u>10,120</u>
Sub-Total	\$373,918	\$339,870	\$402,327	\$402,327	\$362,655
OTHER INCOME					
Miscellaneous Revenue	\$0	\$61,725	\$22,800	\$22,800	\$4,800
Transfer from other funds	4,450	0	0	0	0
Lease - PRP Food	60,726	65,288	60,000	60,000	60,000
Interest on Investments	109,486	50,850	74,000	20,500	35,000
Use of Reserves	<u>0</u>	<u>0</u>	<u>1,086,105</u>	<u>0</u>	<u>0</u>
Sub-Total	\$174,662	\$177,863	\$1,242,905	\$103,300	\$99,800
TOTAL	\$5,214,387	\$4,887,277	\$5,767,929	\$5,319,451	\$6,150,224

FUND BUDGET SUMMARY

DEPARTMENT:

PARKS AND COMMUNITY SERVICES

FUND/CENTER

PE39/0804005:0804530

SUMMARY OF FUND RESPONSIBILITIES:

Municipal Golf Courses offer enjoyable, safe, and comprehensive golf programs through five municipally owned golf courses: Pecan Valley, Z. Boaz, Meadowbrook, Rockwood and Sycamore Creek.

Pecan Valley Golf Course is a 36-hole facility located in the southwest part of the city with a fully equipped pro shop, snack shop and driving range. The front, "River" course at Pecan Valley has been closed for extensive renovations for the last two years, but was re-opened at the end of FY2000-01.

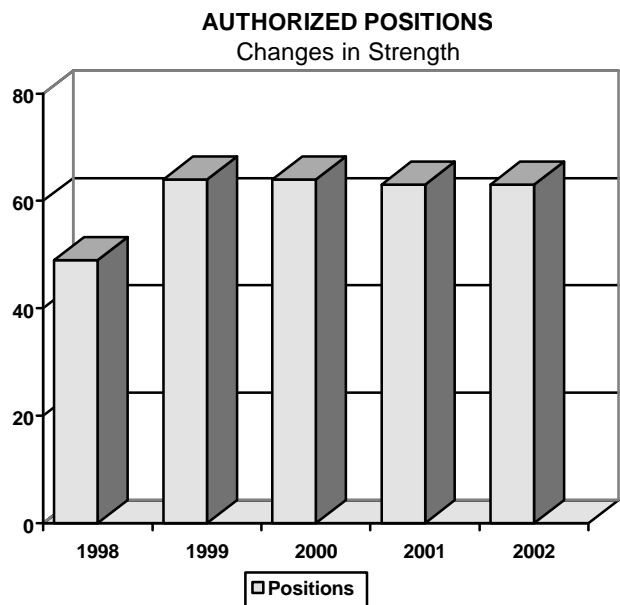
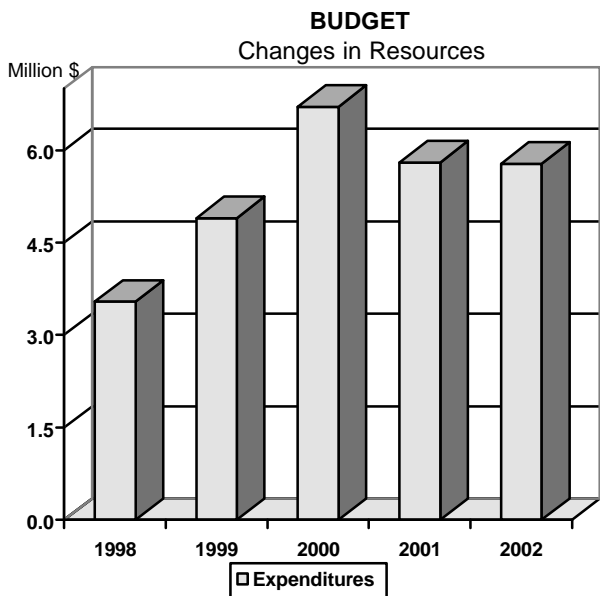
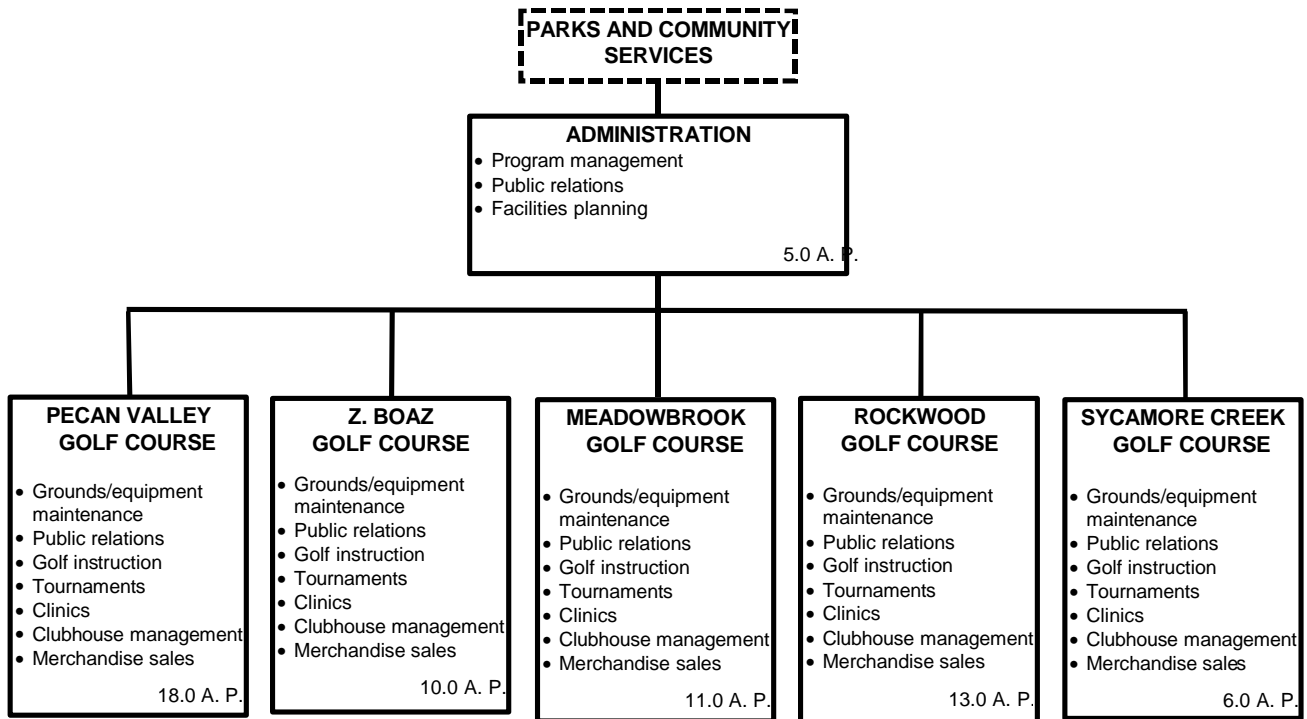
Z. Boaz Golf Course and Meadowbrook Golf Course are 18-hole facilities located in the west and east sides of the city, respectively. Each has a fully equipped pro shop.

Rockwood Golf Course is a 27-hole facility with a pro shop located in the near northwest part of the city.

The Sycamore Creek Golf Course is a nine-hole course with a pro shop and a snack shop located in the near southeast part of the city. Sycamore Creek was reconstructed during FY1992-93.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 2,691,213	\$ 2,834,121	\$ 2,847,264	\$ 2,847,264
Supplies	743,081	608,953	634,143	647,643
Contractual	2,007,261	1,579,262	1,488,278	1,488,278
Capital Outlay	179,623	84,000	132,000	132,000
Debt Service	488,087	661,593	667,407	667,407
Total Expenditures	\$ 6,109,265	\$ 5,767,929	\$ 5,769,092	\$ 5,782,592
Authorized Positions	64.00	63.00	63.00	63.00

MUNICIPAL GOLF - 63.0 A. P.



SIGNIFICANT BUDGET CHANGES

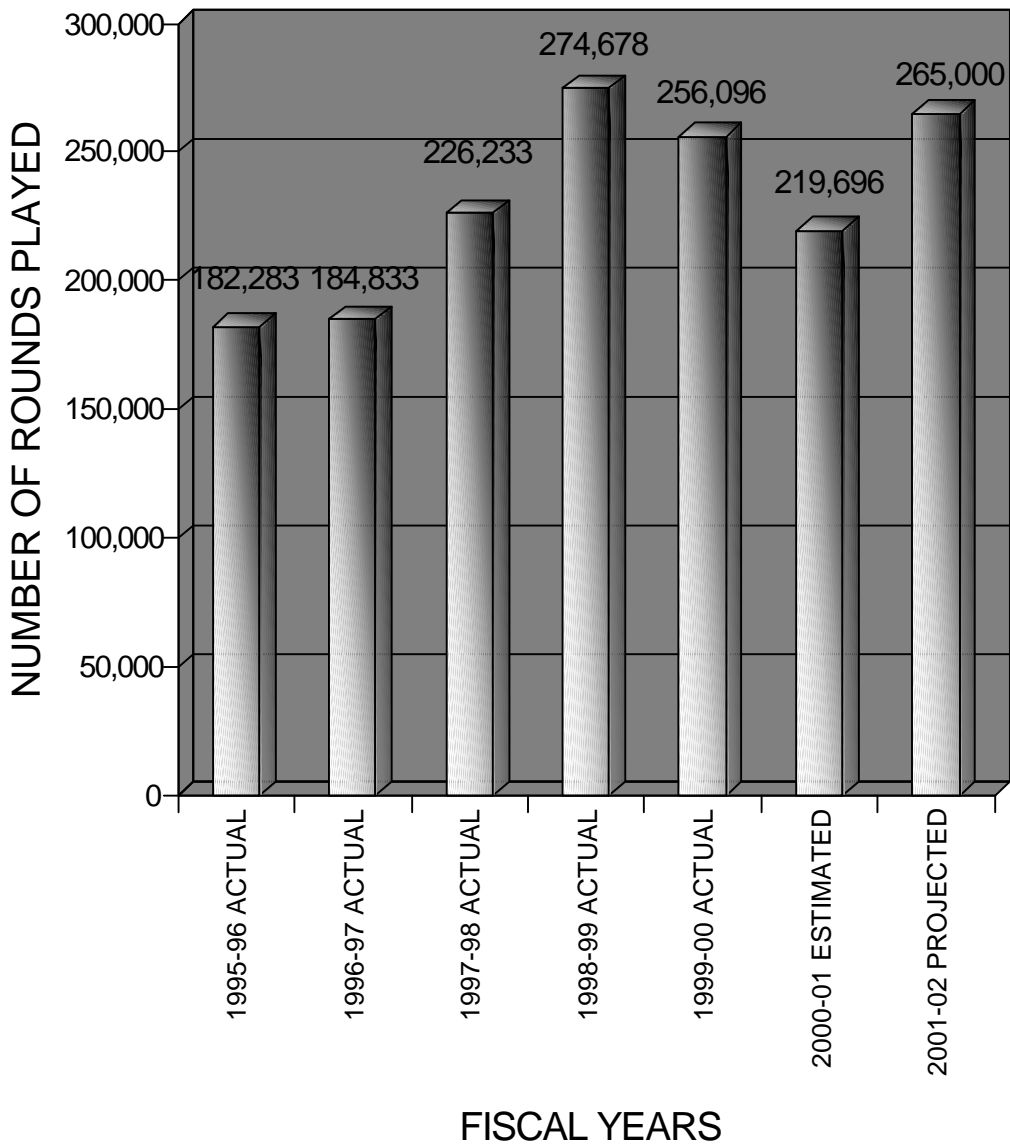
DEPARTMENT: MUNICIPAL GOLF FUND		FUND/CENTER PE39/0804005:0804530	
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$5,767,929	A.P.	63.00
2001-02 ADOPTED:	\$5,782,592	A.P.	63.00
<p>A) The adopted budget increases by \$120,703 for employee salary increases.</p> <p>B) The adopted budget increases by \$48,000 for specialized vehicles. This is the second of a two-year plan to replace and upgrade maintenance equipment at the golf courses. In the FY2000-01 adopted budget, \$84,000 was budgeted as the first part of the plan, but the expenditure was never made after a significant revision to the Fund's expenditure plan. The adopted budget contains sufficient funds to complete both parts of the plan.</p> <p>C) The adopted budget decreases by (\$73,683) for various motor vehicle maintenance accounts based on actual useage and improvements in the quality of the vehicle and specialized equipment fleet.</p> <p>D) The adopted budget decreases by (\$39,969) for lower workers' compensation costs.</p> <p>E) The adopted budget decreases by (\$39,458) for purchases of agricultural and botanical supplies, based on historical and anticipated usage.</p> <p>F) The adopted budget decreases by (\$37,810) for terminal leave costs, based on anticipated costs associated with retirements in FY2001-02.</p>			

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
MUNICIPAL GOLF FUND			
DEPARTMENT PURPOSE			
To provide a safe and comprehensive golf program through quality customer service, community involvement and responsible golf course management.			
FY2001-02 DEPARTMENTAL OBJECTIVES			
To increase golfer participation to 265,000 rounds of golf.			
To plant 100 trees at various facilities to enhance playability of the course and golfer safety.			
To increase participation in the Junior Golf Program (Junior Rounds, FWISD Cooperative, Clinics and Championships).			
To conduct 12 spot audits a year at each golf facility.			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Annual rounds of golf	257,100	216,291	265,000
Trees planted	150	175	100
Junior Program participation	21,343	21,770	22,205
Facility audits	4	8	12

PARKS AND COMMUNITY SERVICES GOLF DIVISION

NUMBER OF ROUNDS PLAYED



DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>GOLF & TENNIS</u>								
0804005	GOLF COURSE MANAGEMENT	\$ 1,081,579	\$ 784,936	\$ 761,358	\$ 774,858	5.00	5.00	5.00	5.00
0804090	NON-DEPARTMENTAL	497,821	674,117	683,538	683,538	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,579,400</u>	<u>\$ 1,459,053</u>	<u>\$ 1,444,896</u>	<u>\$ 1,458,396</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
	<u>PECAN VALLEY GOLF COURSE</u>								
0804110	GREENS MAINTENANCE	\$ 883,438	\$ 852,472	\$ 838,146	\$ 838,146	14.00	14.00	14.00	14.00
0804120	PRO SHOP	446,726	412,491	428,851	428,851	5.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 1,330,164</u>	<u>\$ 1,264,963</u>	<u>\$ 1,266,997</u>	<u>\$ 1,266,997</u>	<u>19.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>
	<u>Z. BOAZ GOLF COURSE</u>								
0804210	GREENS MAINTENANCE	\$ 534,437	\$ 501,180	\$ 484,363	\$ 484,363	6.00	6.00	6.00	6.00
0804220	PRO SHOP	306,349	313,663	317,962	317,962	4.00	4.00	4.00	4.00
0804230	ZBOAZ SNACK BAR	40,196	46,870	34,583	34,583	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 880,982</u>	<u>\$ 861,713</u>	<u>\$ 836,908</u>	<u>\$ 836,908</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
	<u>MEADOWBROOK GOLF COURSE</u>								
0804310	GREENS MAINTENANCE	\$ 522,443	\$ 470,692	\$ 515,323	\$ 515,323	7.00	7.00	7.00	7.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE39 MUNICIPAL GOLF FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0804320	PRO SHOP	384,091	261,335	358,821	358,821	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 906,534</u>	<u>\$ 732,027</u>	<u>\$ 874,144</u>	<u>\$ 874,144</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
	<u>ROCKWOOD GOLF COURSE</u>								
0804410	GREENS MAINTENANCE	\$ 528,545	\$ 586,330	\$ 497,696	\$ 497,696	9.00	9.00	9.00	9.00
0804420	PRO SHOP	364,683	349,035	355,212	355,212	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 893,228</u>	<u>\$ 935,365</u>	<u>\$ 852,908</u>	<u>\$ 852,908</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>SYCAMORE GOLF COURSE</u>								
0804510	GREENS MAINTENANCE	\$ 317,559	\$ 306,190	\$ 279,461	\$ 279,461	3.00	3.00	3.00	3.00
0804520	PRO SHOP	201,398	208,618	213,778	213,778	3.00	3.00	3.00	3.00
	Sub-Total	<u>\$ 518,957</u>	<u>\$ 514,808</u>	<u>\$ 493,239</u>	<u>\$ 493,239</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	TOTAL	\$ 6,109,265	\$ 5,767,929	\$ 5,769,092	\$ 5,782,592	64.00	63.00	63.00	63.00

FUND STATEMENT**FUND:****MUNICIPAL AIRPORTS FUND**

The Municipal Airports Fund, as one of the City's Enterprise Funds, must support itself from the revenues it generates. The Aviation Department, which manages the Municipal Airports Fund, relies on that fund to finance the promotion, development, maintenance, and protection of all City aviation facilities, services and other assets. With effective departmental stewardship of the Fund, the Fort Worth airports system makes a significant contribution to the City.

The Aviation Department is responsible for maintaining, managing, operating, developing, and promoting two of the three airports in the City's airport system: Fort Worth Meacham International Airport and Fort Worth Spinks Airport. The department also provides information and guidance to the Aviation Advisory Board, which in turn makes recommendations to the City Council regarding all City aviation assets. Although the City owns Fort Worth Alliance Airport, the airport is currently under private management. The contracted firm is responsible for Alliance's maintenance and daily operations. All City of Fort Worth airports, which are designated as General Aviation/reliever airports for the Dallas/Fort Worth International Airport, collectively supported more than 490,000 flight operations in FY2000-01.

The Airports Fund is sustained by several revenue sources, including, but not limited to: aircraft landing fees, terminal building and hangar lease agreements, lease fees for both improved and unimproved land at the airports, fuel purchases through the City's Fixed Base Operator (FBO) at Spinks Airport, a profit-sharing arrangement with Alliance Airport, and proceeds from possession fees from the former Greater Southwest International Airport. Fund expenditures include personnel costs for an Aviation departmental staff of 30, operating supplies, capital equipment costs for vehicles and maintenance equipment, and debt service for bonds or Certificates of Obligation sold on the department's behalf.

In compliance with the FY2000 Financial Management Policy Statements (FMPS), the department has applied a conservative, objective and analytical approach when preparing revenue estimates to maintain the current service provision levels. Similarly, the FY2001-02 adopted budget was developed based on dual FMPS directives: 1) the avoidance of operating deficits; and 2) the maintenance of capital assets. After careful analysis, the Aviation Department made a number of expenditure reductions, while working to ensure that allocations remained at levels sufficient to protect the City's aviation investment and maintaining current service levels. In addition, the Aviation Department has sought and been awarded grants, among them a Federal Aviation Administration grant for noise mitigation and Texas Department of Transportation grants for assisted airport development such as infrastructure maintenance. Finally, by providing for the financing necessary to maintain the aviation infrastructure, the Aviation Department promotes a positive business environment.

MUNICIPAL AIRPORTS FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

FAA Lease Revenue	\$482,032
Fuel Sales	745,823
Alliance Revenue Sharing	230,000
Fuel Flowage Fees	415,881
Landing Fees	15,900
Auto Rental	7,770
Terminal Building Revenue	154,749
Hangar Rentals	531,540
Other Building Revenue	44,064
Miscellaneous Income	171,761
G.S.I.A. Possession Fee	65,575
Land (Improved)	133,024
Land (Unimproved)	498,719
Transfer from General Fund	<u>248,650</u>

TOTAL REVENUES **\$3,745,488**

EXPENDITURES

Personal Services	\$1,497,715
Supplies	671,691
Contractual Services	850,785
Capital Outlay	<u>115,400</u>

TOTAL RECURRING EXPENDITURES **\$3,135,591**

Debt Service \$585,375

TOTAL DEBT SERVICE AND CAPITAL OUTLAY **\$585,375**

TOTAL EXPENDITURES **\$3,720,966**

**PROJECTED
UNRESERVED RETAINED EARNINGS
MUNICIPAL AIRPORTS FUND**

Unreserved retained earnings as of 9/30/01*	(\$17,597,646)
Plus: Projected Revenues	\$3,745,488
Less: Projected Expenditures	(\$3,720,966)
Unreserved retained earnings as of 9/30/02	(\$17,573,124)

*Preliminary fund balance due to pending audit of actual ending balances

In 1980, the City entered into an agreement for the sale of property formerly used as a Municipal Airport. This agreement provides for the receipt of installment payments through June 1998. Title to the property is not transferred as payments are made, but rather as the purchaser requires land parcels for development. Profit is recognized on the individual parcels and recorded in the year the title is transferred.

To reflect the status of this sales agreement as of September 30, 1999, the Airport Fund has recorded an interest bearing receivable of \$1,627,241 and a deferred revenue of \$828,265. As the installment payments are received, they are transferred out of the Airport Fund to a Capital Projects Reserve Fund (by City Council directive). This transaction increases the Unreserved Retained Deficit; conversely, the deficit is reduced whenever profit is recognized. Activity to date indicates the deficit grew until the final installment payment was made in 1998, and the majority of the offsetting profit was not recognized until after that date.

**COMPARISON OF MUNICIPAL AIRPORTS FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
General Administration	\$242,187	\$312,452	\$328,566	\$325,236	\$355,247
Airport Operations	974,575	928,977	879,366	1,096,082	1,002,736
Security	202,794	213,001	240,651	227,728	217,166
Non-Departmental	804,582	518,322	246,609	136,609	767,555
Maintenance	845,354	908,820	900,878	806,832	867,534
Aircraft Fueling Operations	<u>383,624</u>	<u>512,017</u>	<u>488,902</u>	<u>509,055</u>	<u>510,728</u>
TOTAL	\$3,453,116	\$3,393,589	\$3,084,972	\$3,101,542	\$3,720,966

**COMPARISON OF MUNICIPAL AIRPORTS FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Interest on Investments	(\$51)	\$290	\$20,000	\$0	\$0
Unrealized Gain	-512	0	0	0	0
Sale of Property	5,950	0	0	0	0
Gain on Sale of Land	97,613	107,374	0	0	0
FAA Lease Revenue	523,535	441,863	523,535	505,376	482,032
Fuel Sales	352,581	431,592	533,371	517,048	745,823
Transfer from General Fund	48,114	0	0	17,833	248,650
Transfer From Self Insurance	3,037	3,150	0	0	0
Alliance Revenue Sharing	179,118	232,892	198,000	275,583	230,000
Fuel Flowage Fees	328,033	335,741	399,886	333,928	415,881
Landing Fees	14,831	16,335	16,000	18,880	15,900
Land (Improved)	84,097	86,793	129,685	140,921	133,024
Aircraft Parking	648	2,887	2,185	1,839	900
Miscellaneous Operations	104,529	16,819	15,350	87,765	47,797
Auto Rental	0	3,576	5,878	7,272	6,970
Auto Park Revenue	850	813	800	783	800
Terminal Building Revenue	122,955	133,820	205,608	118,427	154,749
Hangar Rentals	570,622	487,810	433,006	463,386	531,540
Other Building Revenue	28,152	34,351	40,650	271	37,200
Land (Unimproved)	335,681	367,427	401,681	374,985	498,719
Miscellaneous Income	24,800	3,091	2,850	1,197	64,608
Miscellaneous Income	58,445	49,860	20,261	45,270	58,456
Charts	0	1,172	0	0	0
Oil	0	749	0	498	0
Restaurant Income	0	5,518	6,600	2,860	6,864
G.S.I.A. Possession Fee	<u>135,724</u>	<u>122,283</u>	<u>65,575</u>	<u>65,575</u>	<u>65,575</u>
TOTAL	\$3,018,752	\$2,886,206	\$3,020,921	\$2,979,696	\$3,745,488

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

AVIATION

PE40/0551000:0556002

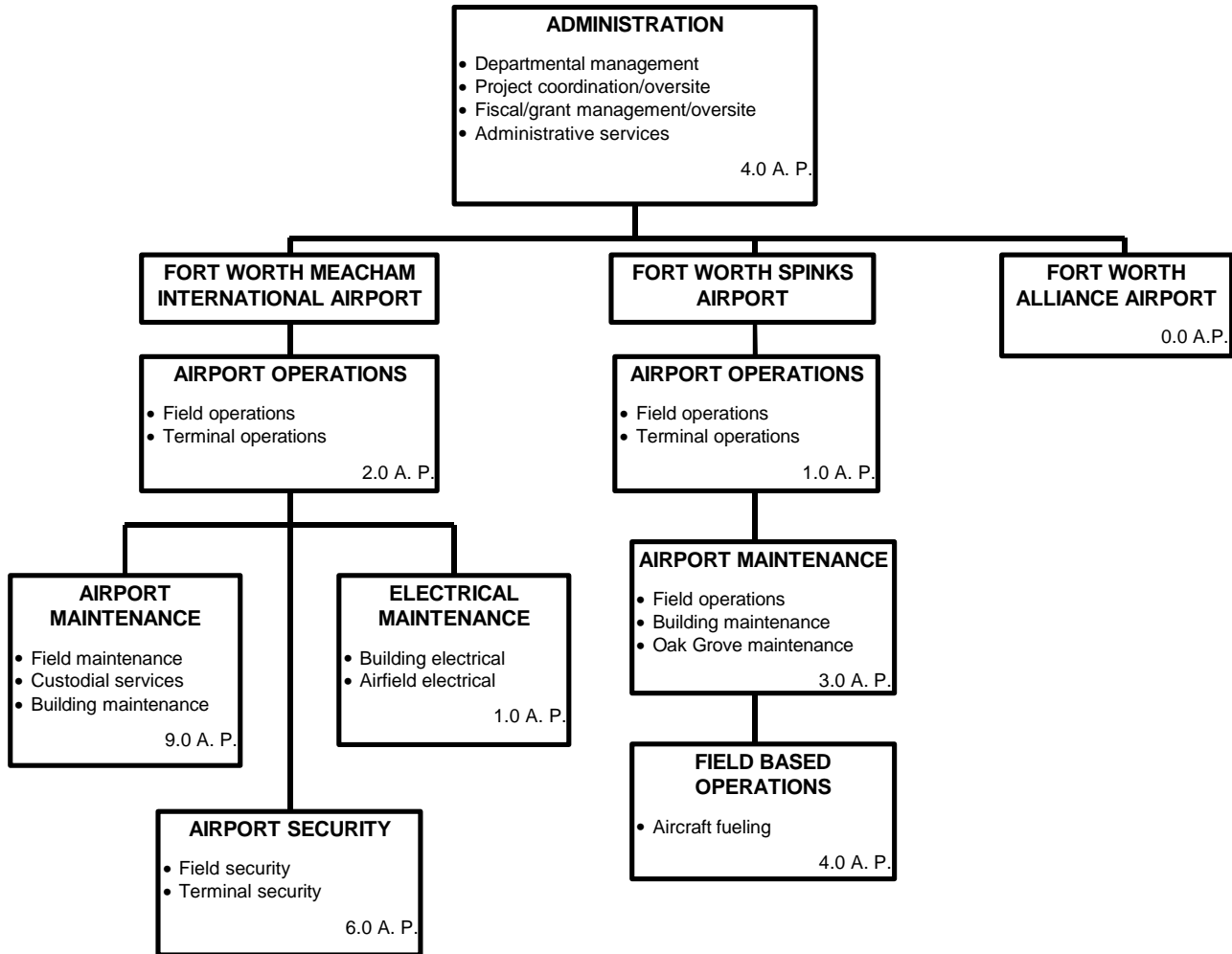
SUMMARY OF FUND RESPONSIBILITIES:

The Aviation Department operates the City's multi-airport system, which includes Fort Worth Meacham International Airport and Fort Worth Spinks Airport. Fort Worth Alliance Airport, while a City facility, is under private management with a contracted firm that is responsible for its upkeep and daily operation. These airports are designed to relieve D/FW International Airport of general aviation pressures. The Director of Airport Systems is responsible for planning, supervising, developing and promoting these facilities, and providing information and guidance to the Aviation Advisory Board, which makes recommendations to the City Council regarding management, operation, and maintenance of the City's aviation facilities.

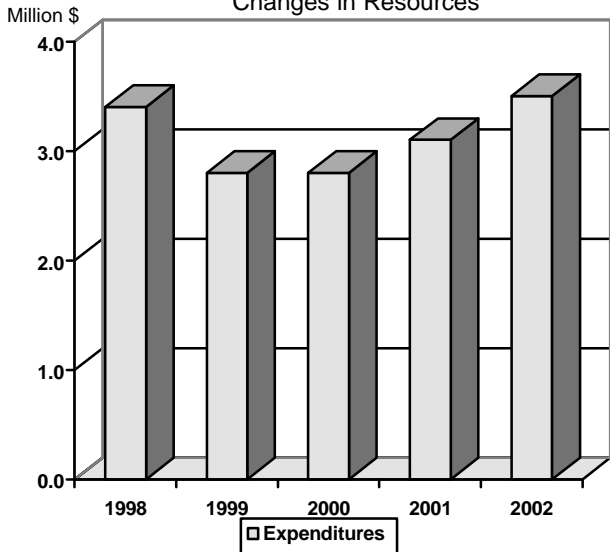
Airport Administration is responsible for grant applications, project coordination, contract monitoring, clerical support, and overall departmental management. Airport Operations keeps airport grounds in working order, coordinates building maintenance, oversees field mowing, and helps maintain general airport security.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 1,228,392	\$ 1,276,444	\$ 1,497,715	\$ 1,497,715
Supplies	560,700	515,630	569,497	671,691
Contractual	1,129,122	615,121	819,729	850,785
Capital Outlay	0	92,402	0	115,400
Debt Service	475,375	585,375	585,375	585,375
Total Expenditures	\$ 3,393,589	\$ 3,084,972	\$ 3,472,316	\$ 3,720,966
Authorized Positions	30.00	30.00	30.00	30.00

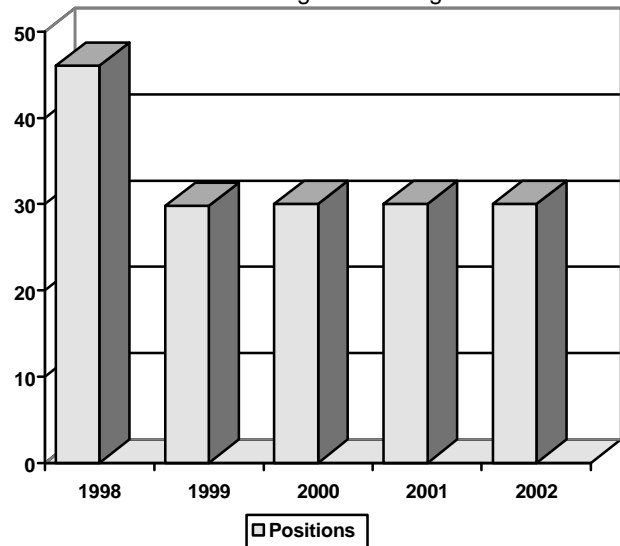
AVIATION – 30.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: AVIATION	FUND/CENTER PE40/0551000:0556002		
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$3,084,972	A.P.	30.00
2001-02 ADOPTED:	\$3,720,966	A.P.	30.00
<p>A) The adopted budget increases by \$248,650 for General Fund transfers to provide airport maintenance.</p> <p>B) The adopted budget increases fuel sales revenues by \$212,452 due to the erection of the air-traffic control tower at Spinks Airport, which will result in greater usage by large aircraft.</p> <p>C) The adopted budget increases by \$116,378 for scheduled temporary costs resulting from the erection of the air-traffic control tower at Spinks Airport.</p> <p>D) The adopted budget increases by \$106,986 for commercial insurance.</p> <p>E) The adopted budget increases by \$98,534 in hangar revenue.</p> <p>F) The adopted budget increases by \$97,038 for unimproved land lease revenue.</p> <p>G) The adopted budget increases by \$65,000 for fuel purchases. Correspondingly, revenues generated by fuel sales will offset this cost.</p> <p>H) The adopted budget decreases by (\$62,702) for construction and maintenance costs.</p> <p>I) The adopted budget increases revenue by \$61,758 for the City of Burleson's contribution to the air-traffic control tower staffing costs at Spinks Airport.</p>			

POLICY ISSUES**DEPARTMENT:****AVIATION****MEACHAM AIRPORT TERMINAL BUILDING**

The HVAC system at the Meacham Airport terminal building must be upgraded. No significant improvements have been made to the system since 1968. Due to the presence of asbestos, no work could be done on the system without first removing the asbestos. Now that the asbestos has been removed, the system can be upgraded. At this time, there is no ability to control the temperature in the building. When one area is too cold, another section of the building is too hot. Should air carrier service be provided from Meacham, the additional strain on the HVAC system could cause it to fail completely. The building's plumbing system is also in need of repairs. Again, because of the asbestos in the building, routine maintenance on the steel water pipes was not possible. Several pipes have rusted through. The repair in one location often causes a leak in another location.

SPINKS AIRPORT TERMINAL BUILDING

Spinks Airport has experienced a significant amount of growth over the last 12 years and, based on current demand and proposed development, should continue to develop over the next 10 years. The development of a new terminal building would provide adequate office space for Aviation Department personnel, as well as provide space for new businesses to locate to Spinks Airport. This development would serve to promote the development of Spinks Airport and could be accomplished through a 50/50 cost share initiative with the Texas Department of Transportation Grant Program.

MEACHAM TERMINAL PARKING GARAGE

Currently, there are approximately 600 vehicle parking spaces at Meacham Airport. If the City is successful in attracting air carrier service from Meacham, this number would be insufficient. Remote parking, while possible, reduces the convenience that makes service from Meacham attractive. A parking structure could be built to accommodate the number of passengers expected.

SANITARY SEWER IMPROVEMENTS AT SPINKS AIRPORT

The sanitary sewer system on Spinks Airport's east side must be improved to support continued airport development. The necessary improvements could be performed either by the City, on a speculative basis, or by a developer. Since developers generally seek properties that present the fewest obstacles to development, a decision must be made as to how to proceed.

RUNWAY AND TAXIWAY INFRASTRUCTURE

Portions of the taxiway systems at both Meacham and Spinks Airports are in need of reconstruction. Texas Department of Transportation (TxDOT) engineers have determined that the pavement sub-base at the old Oak Grove Airport portion of Spinks Airport has completely deteriorated. Several taxiways at Meacham have reached the end of their design life. If improvements are not made, some may have to be weight restricted or closed. Some state funds are available for these improvements, but the 10 percent local match must be provided. Runway 9/27, the crosswind runway at Meacham Airport, although in no immediate need of repair, is not eligible for state or federal funding should repair or reconstruction be needed. TxDOT will not fund the repair or reconstruction of a tertiary runway. The cost of reconstruction of this runway could be in excess of \$10 million.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
AVIATION			
DEPARTMENT PURPOSE			
<p>To provide aviation users with a first-class airport system that promotes, develops, maintains, and protects its aviation assets by providing safe facilities and services that contribute significant benefits to the citizens of Fort Worth.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To continue to increase fuel sales at Spinks Airport .</p> <p>To maintain at least 65 percent occupancy in the Meacham terminal building.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Fuel Sales at Spinks	\$431,592	\$533,371	\$745,823
Meacham Terminal Building Occupancy	59%	75%	65%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>GENERAL ADMINISTRATION</u>								
0551000	GENERAL ADMINISTRATION	\$ 312,452	\$ 328,566	\$ 355,247	\$ 374,053	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 312,452</u>	<u>\$ 328,566</u>	<u>\$ 355,247</u>	<u>\$ 374,053</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	<u>AIRPORT OPERATIONS</u>								
0552001	MEACHAM AIRPORT	\$ 307,863	\$ 276,356	\$ 290,642	\$ 353,842	2.00	2.00	2.00	2.00
0552002	SPINKS AIRPORT	145,719	127,635	236,720	246,370	1.00	1.00	1.00	1.00
0552003	ALLIANCE AIRPORT	475,395	475,375	475,375	475,375	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 928,977</u>	<u>\$ 879,366</u>	<u>\$ 1,002,736</u>	<u>\$ 1,075,586</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
	<u>AIRPORT SECURITY</u>								
0553010	AIRPORT SECURITY	\$ 213,001	\$ 240,651	\$ 217,166	\$ 224,566	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 213,001</u>	<u>\$ 240,651</u>	<u>\$ 217,166</u>	<u>\$ 224,566</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
	<u>NON-DEPARTMENTAL</u>								
0554000	NON-DEPARTMENTAL	\$ 518,322	\$ 246,609	\$ 518,905	\$ 518,905	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 518,322</u>	<u>\$ 246,609</u>	<u>\$ 518,905</u>	<u>\$ 518,905</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT AVIATION		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE40	MUNICIPAL AIRPORTS FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>AIRPORT MAINTENANCE</u>								
0555001	MEACHAM AIRPORT	\$ 606,904	\$ 600,169	\$ 600,669	\$ 708,869	9.00	9.00	9.00	9.00
0555002	SPINKS AIRPORT	179,094	201,273	138,392	164,586	3.00	3.00	3.00	3.00
0555003	ALLIANCE	0	0	30,090	30,090	0.00	0.00	0.00	0.00
0555010	ELECTRICAL MAINTENANCE	122,822	99,436	98,384	105,584	1.00	1.00	1.00	1.00
	Sub-Total	<u>\$ 908,820</u>	<u>\$ 900,878</u>	<u>\$ 867,534</u>	<u>\$ 1,009,128</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	<u>FBO OPERATIONS</u>								
0556002	FBO OPERATIONS	\$ 512,017	\$ 488,902	\$ 510,728	\$ 518,728	4.00	4.00	4.00	4.00
	Sub-Total	<u>\$ 512,017</u>	<u>\$ 488,902</u>	<u>\$ 510,728</u>	<u>\$ 518,728</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
	TOTAL	\$ 3,393,589	\$ 3,084,972	\$ 3,472,316	\$ 3,720,966	30.00	30.00	30.00	30.00

FUND STATEMENT

FUND:

MUNICIPAL PARKING FUND

The Municipal Parking Fund is an Enterprise Fund of the City of Fort Worth that generates revenues from fees charged for the use of parking space and the lease of office space. Parking spaces not allocated to designated City employees or used for transitory parking are leased either to the public or to non-designated City employees at a fixed monthly rate. Allocated parking spaces in the Municipal Parking Garage are routinely assigned to the Mayor, the City Manager, Assistant City Managers, Assistants to the City Manager, Department Heads, and Assistant Department Heads. Available office space, which is located on the ground level of the garage, is leased to either City departments or to the public for a fixed monthly fee. All parking spaces are clearly marked and numbered for assigned spaces or labeled "in-and-out" for transitory parking spaces.

The Municipal Parking Program is under the direction of the Facilities Manager in the Transportation and Public Works Department, Building Services Division. The program maintains and manages two parking garages and nine surface lots that provide parking space for both City vehicles and the personal vehicles of City employees. Parking facilities' fees are intended to serve as an incentive to decrease traffic and pollution by providing special reduced rates to employees who carpool in groups of three or more.

MUNICIPAL PARKING FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Interest on Investments	\$17,000
Parking Lot Rentals	40,770
Parking Space Rentals	124,650
Parking - Tax Exempt	31,140
Office Space Rentals	44,690
Recovery of Utilities	400
Late Payments	500
Use of Retained Earnings	<u>87,944</u>

TOTAL REVENUES \$347,094

EXPENDITURES:

Personal Services	\$48,290
Supplies	750
Contractual Services	<u>298,054</u>

TOTAL EXPENDITURES \$347,094

**PROJECTED
UNRESERVED RETAINED EARNINGS
MUNICIPAL PARKING FACILITIES FUND**

Unreserved retained earnings as of 9/30/01 *	\$1,571,195
Plus: Projected Revenues	\$259,150
Less: Projected Expenditures	(\$347,094)
Unreserved retained earnings as of 9/30/02	\$1,483,251
Plus: Unrealized Gain**	\$6,745
Revised unreserved retained earnings as of 9/30/02	\$1,489,996

* Preliminary fund balance due to pending audit of actual ending balances

**The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF MUNICIPAL PARKING FACILITIES FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Municipal Parking	<u>\$232,259</u>	<u>\$244,793</u>	<u>\$258,258</u>	<u>\$232,263</u>	<u>\$347,094</u>
TOTAL	\$232,259	\$244,793	\$258,258	\$232,263	\$347,094

**COMPARISON OF MUNICIPAL PARKING FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Interest on Investments	(\$8,679)	\$9,855	\$17,000	\$15,935	\$17,000
Parking Lot Rentals	37,023	40,421	38,340	37,878	40,770
Parking Space Rentals	144,572	126,282	124,652	114,360	124,650
Parking - Tax Exempt	31,220	39,888	31,140	44,555	31,140
Office Space Rentals	31,646	43,454	54,938	33,204	44,690
Recovery of Utilities	0	0	400	0	400
Late Payments	300	1,564	500	233	500
Use of Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>87,944</u>
TOTAL	\$236,082	\$261,464	\$266,970	\$246,165	\$347,094

FUND BUDGET SUMMARY

DEPARTMENT:
MUNICIPAL PARKING

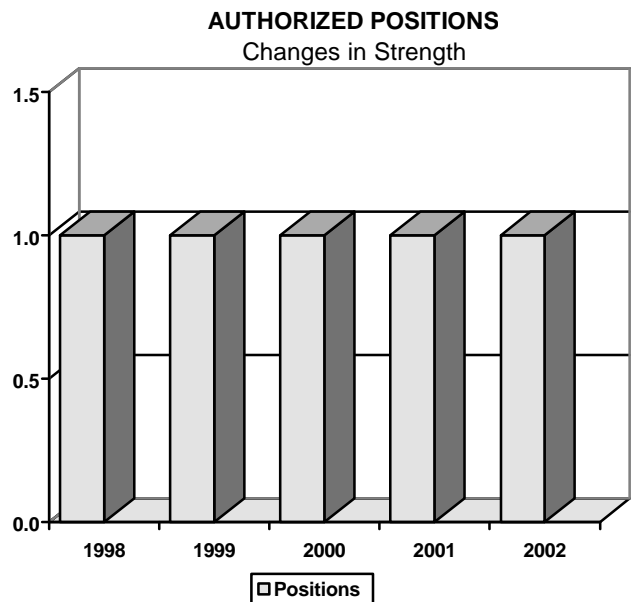
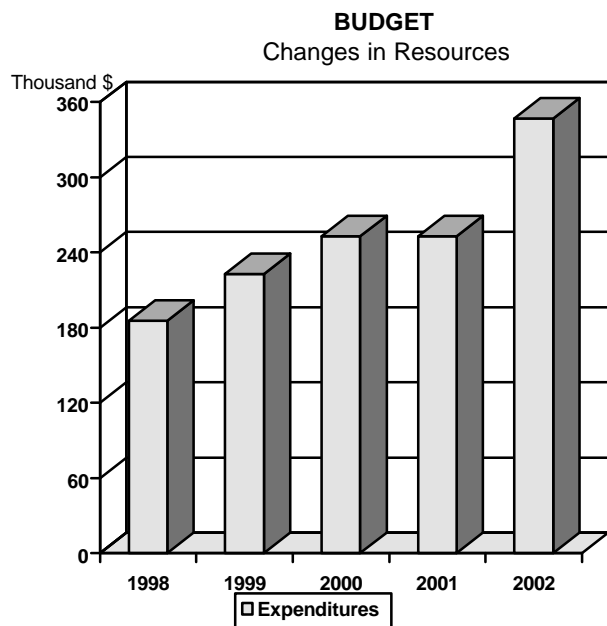
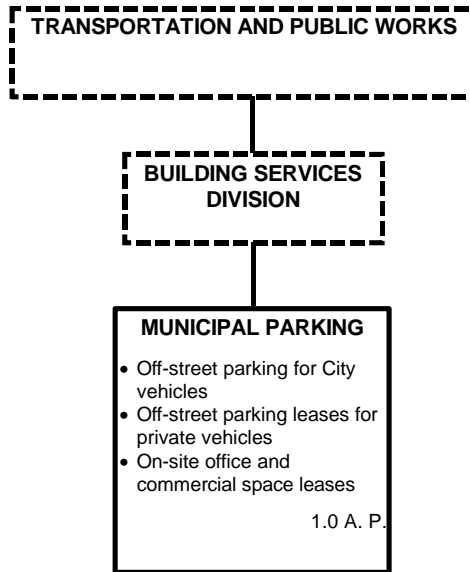
FUND/CENTER
PE59/0208500:0208501

SUMMARY OF FUND RESPONSIBILITIES:

Municipal Parking, under the direction of the Facilities Manager in the Transportation and Public Works Department, Building Services Division, maintains and manages two parking garages and nine surface lots which provide space for City vehicles and personal vehicles of City employees. Parking space and office space not needed by the City are leased to the general public.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 28,695	\$ 43,183	\$ 48,290	\$ 48,290
Supplies	593	1,050	750	750
Contractual	215,505	214,025	298,054	298,054
Total Expenditures	\$ 244,793	\$ 258,258	\$ 347,094	\$ 347,094
Authorized Positions	1.00	1.00	1.00	1.00

MUNICIPAL PARKING - 1.0 A. P.



POLICY ISSUES

DEPARTMENT:

MUNICIPAL PARKING

LIMITED NUMBER OF PARKING SPACES

In the past decade, the City has not increased the available number of parking spaces, even though the downtown area is being revitalized and continues to grow. Therefore, additional parking space is necessary to meet the increased demand.

EXCESS PARKING SPACES DEMAND

Many City and other downtown employees routinely express interest in being placed on a waiting list for parking space. Over 100 people are routinely on the waiting list at any given time. The wait time for a parking space can range anywhere from six months to one year, and is entirely dependent upon turnover. A multi-level parking structure near City Hall would help address the problem.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

MUNICIPAL PARKING

DEPARTMENT PURPOSE

To maintain and manage two garages and nine surface lots at various downtown locations as well as office space located within the parking garage. The facilities provide parking and office space for City use, as well as valuable downtown parking for lease to both City employees and the general public.

FY2001-02 DEPARTMENTAL OBJECTIVES

To maintain a revenue level for fully occupied surface parking lots. For FY2001-02 annual revenue for full occupancy should total \$40,770.

To attain 100 percent occupancy of parking garage office space. Full parking garage office space occupancy equals \$44,690 in annual income.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Revenue for surface parking	\$40,421	\$38,340	\$40,770
Revenue for parking garage office rental	\$43,454	\$54,938	\$44,690

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT TRANSPORTATION & PUBLIC WKS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PE59 MUNICIPAL PARKING FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>MUNICIPAL PARKING GARAGE</u>								
0208500	ADMINISTRATION	\$ 229,909	\$ 231,258	\$ 337,094	\$ 337,094	1.00	1.00	1.00	1.00
0208501	MAIN ST. PLAZA GARAGE	14,884	27,000	10,000	10,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 244,793</u>	<u>\$ 258,258</u>	<u>\$ 347,094</u>	<u>\$ 347,094</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
	TOTAL	\$ 244,793	\$ 258,258	\$ 347,094	\$ 347,094	1.00	1.00	1.00	1.00

FUND STATEMENT

FUND:

INTERNAL SERVICE FUNDS

Internal Service Funds finance the goods and/or services provided by one department of the City of Fort Worth to another. Departments utilizing services provided in-house are charged a fee by the Internal Service Fund department providing the service. The Internal Service Fund departments depend upon revenue generated from those fees to support all departmental functions. The City currently operates five funds on this basis: Equipment Services, Information Systems, Engineering, Office Services, and Temporary Labor.

The Equipment Services Fund enables the Equipment Services Department to procure, manage, maintain and repair all vehicles and equipment in the City fleet.

The Information Systems Fund supports all operations of the City's Information Technology (IT) Solutions Department. The IT Solutions Department manages all City information services, including technical support, electronic systems development, and telecommunications.

The Engineering Fund, through the Engineering Department, provides engineering services for all City departments. Engineering services provided include project design and management, surveying, quality control testing, and construction inspection for all water, storm drain, sidewalk, and other infrastructure development.

The Office Services Fund provides for the mailroom, copy machine, print shop, and graphics services used by all City departments.

Temporary Labor, under Human Resources Department management, depends upon revenue from City departments for services rendered to maintain a pool of temporary employees to fill those departments' non-technical, short-term labor needs.

FUND STATEMENT

FUND:

EQUIPMENT SERVICES FUND

The Equipment Services Fund, an Internal Service Fund, through the Equipment Services Department (ESD), is charged with maintaining the City's fleet. Previously a division of the City Services Department, in FY2000-01, Equipment Services became its own department. The new structure should enhance fleet management and maintenance by allowing an exclusive focus on fleet matters.

ESD procures and services vehicles and equipment for all City departments. In fact, the Equipment Services Fund is principally sustained by revenues received from the interdepartmental billing of departments for the provision of fuel, parts, and other vehicle and equipment related services. An administrative charge, added to all auto parts, maintenance work, and other fleet-related services provided to City departments is included in the interdepartmental charges.

ESD operates the following six service centers, located throughout the city: Harley, Southside, Brennan, Water and Sewer, Downtown, and the Tire Shop. Each service center stocks a wide variety of auto parts, functions as a fueling station for unleaded gas and/or propane, and provides vehicle and equipment repair and maintenance.

In a continuing effort to provide the best possible fleet services, the Equipment Services Department also contracts a wide variety of fleet-related services. These services are contracted out: 1) when the required expertise is not available in-house; 2) when a substantial capital investment would be necessary to perform the service in-house; 3) when it is determined that the service could be performed less expensively by an outside vendor; or 4) when workload overflow relief is needed.

In FY1995-96, ESD implemented a vehicle replacement plan. As a part of that plan, each year ESD analyzes the entire City fleet, evaluating each vehicle's maintenance costs, useful life, mileage, down time, etc. Based on that yearly analysis, ESD rates the vehicles, and then compiles a prioritized vehicle replacement list. Equipment Services staff subsequently meets with departments with vehicles to fine-tune the proposed rankings. The refined list is then used to determine replacement vehicle priorities for the coming fiscal year.

Under the United States Clean Air Act, at least 20 percent of fleets in cities, like Fort Worth, that are in areas of Environmental Protection Agency (EPA) air quality non-attainment must be comprised of alternative fuel vehicles. Currently, Fort Worth exceeds the mandated percentage, requiring that 50 percent of City vehicles purchased be alternative fuel vehicles.

EQUIPMENT SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Interest on Investments	\$38,700
Motor Pool Revenue	0
Equipment Maintenance	7,244,992
Fuel Overhead	413,758
Motor Vehicle Repair Parts	770,800
Other Labor Charges	16,365
Sale of Auto Parts	8,000
Used Parts and Oil	12,500
Sale of Equipment	70,000
Fuel Costs	3,701,587
Repair and Maintenance Parts	2,000,000
Outside Repair	1,044,672
Outside Repair Overhead	104,467
Lubricant Costs	85,000
Lubricant Costs Overhead	12,500
Fuel Cards	0
Unemployment Transfer	0
Gas Tax Refund	45,000
Miscellaneous Revenue	35,000
EPA Revenue	<u>95,000</u>
TOTAL REVENUES	\$15,698,341

EXPENDITURES:

Personal Services	\$6,842,293
Supplies	5,805,518
Contractual Services	<u>2,528,377</u>
TOTAL RECURRING EXPENDITURES	\$15,176,188
Capital Outlay	\$20,000
TOTAL EXPENDITURES	\$15,196,188

**PROJECTED
UNRESERVED RETAINED EARNINGS
EQUIPMENT SERVICES FUND**

Unreserved retained earnings as of 9/30/01*	(\$6,233,342)
Plus: Projected Revenues	\$15,698,341
Less: Projected Expenditures	(\$15,196,188)
Unreserved retained earnings as of 9/30/02	(\$5,731,189)

*Preliminary fund balance due to pending audit of actual ending balances

**COMPARISON OF EQUIPMENT SERVICES FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Administration	\$894,331	\$1,075,064	\$1,638,765	\$1,056,968	\$1,646,123
Equipment Materials	775,431	814,454	835,882	866,144	870,358
Harley Service Center	1,968,417	2,086,109	1,619,531	1,647,461	1,787,628
Southside Service Center	975,326	894,575	696,622	638,311	766,490
Brennan Service Center	1,919,806	2,177,860	1,216,255	1,361,758	1,267,312
Water/Sewer Service Center	980,266	1,068,477	744,654	730,555	777,388
Downtown Service Center	1,465,721	1,552,624	974,230	1,016,396	1,115,380
Fuel Services	2,170,310	3,064,853	438,928	910,349	632,247
Technical Services	230,733	269,979	246,944	<u>279,247</u>	246,108
Tire Shop	695,716	731,340	238,630	<u>267,651</u>	268,925
Parts and Fuel Inventory	<u>0</u>	<u>0</u>	<u>3,732,038</u>	<u>5,544,812</u>	<u>5,818,229</u>
TOTAL	\$12,076,057	\$13,735,335	\$12,382,479	\$14,319,652	\$15,196,188

**COMPARISON OF EQUIPMENT SERVICES FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Interest on Investments	\$1,493	\$2,345	\$38,700	\$627	\$38,700
Motor Pool Revenue	28,034	22,718	40,000	14,923	0
Equipment Maintenance	4,053,901	4,797,457	6,280,000	5,014,786	7,244,992
Fuel Overhead	319,677	327,604	460,000	398,037	413,758
Repair Parts Overhead	717,545	745,324	750,000	777,761	770,800
Motor Vehicle Repair Parts	2,549,616	2,534,667	2,000,000	2,628,662	2,000,000
Other Labor Charges	9,464	11,915	16,365	6,255	16,365
Sale of Auto Parts	11,292	1,064	8,000	0	8,000
Used Parts and Oil	8,859	7,977	12,500	7,346	12,500
Sale of Equipment	16,800	5,377	70,000	7,350	70,000
Fuel Costs	1,789,762	2,690,287	1,532,038	2,847,147	3,701,587
Outside Repairs	785,360	1,006,195	1,044,672	1,022,769	1,044,672
Outside Repairs Overhead	39,268	50,820	104,467	102,278	104,467
Lubricant Costs	105,485	90,973	85,000	85,000	85,000
Lubricant Costs Overhead	14,768	12,736	10,950	18,237	12,500
Fuel Cards	0	0	2,000	290	0
Transfers - Self-Insurance	977	12,538	0	0	0
Unemployment Transfer	0	0	19,092	0	0
Gas Tax Refund	38,691	47,750	40,000	27,802	45,000
Miscellaneous Revenue	768	123,129	30,003	78,249	35,000
EPA Revenue	<u>63,331</u>	<u>109,921</u>	<u>95,000</u>	<u>0</u>	<u>95,000</u>
TOTAL	\$10,537,955	\$12,609,614	\$12,638,787	\$13,037,519	\$15,698,341

FUND BUDGET SUMMARY**DEPARTMENT:**

EQUIPMENT SERVICES

FUND/CENTER

PI61/0212010:0212095

SUMMARY OF FUND RESPONSIBILITIES:

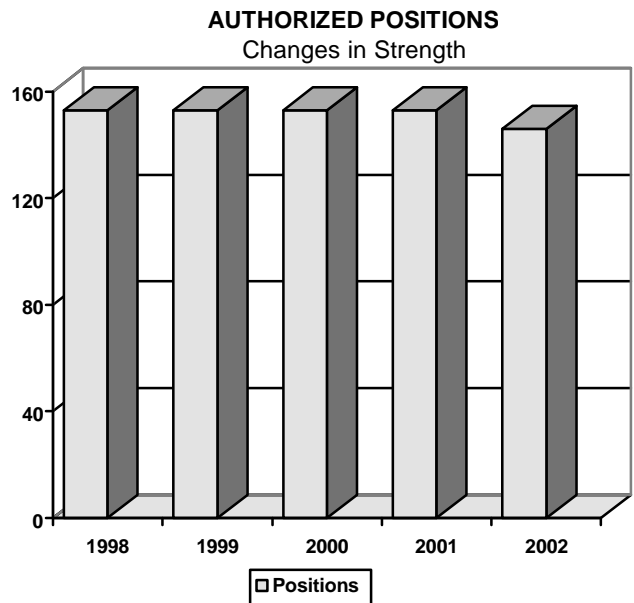
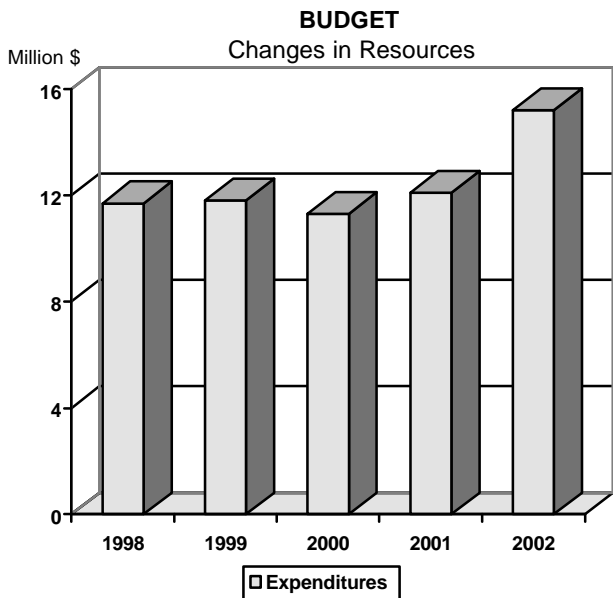
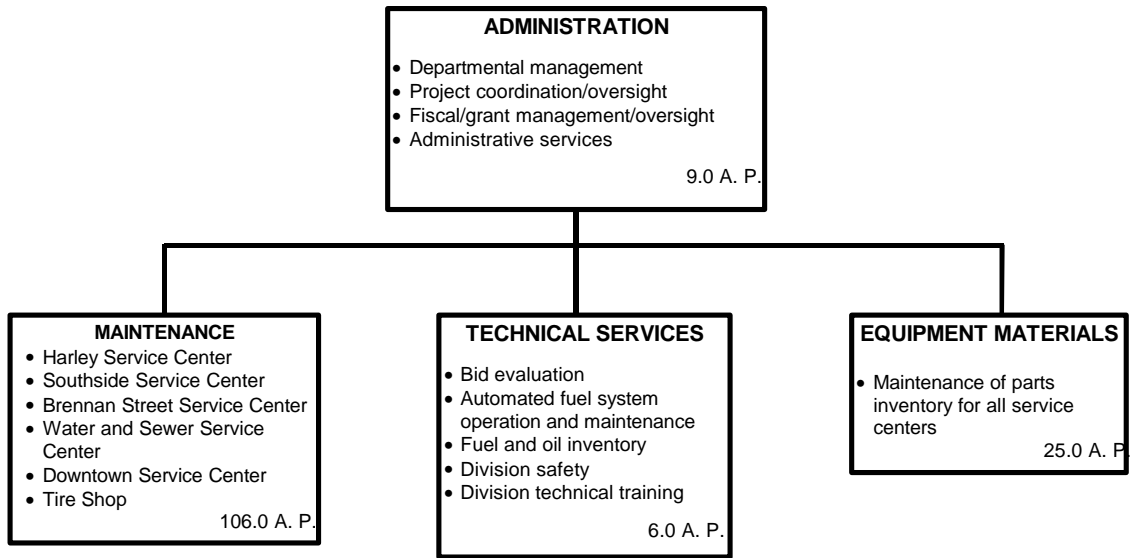
In FY2000-01, the Equipment Services Division of the City Services Department became the Equipment Services Department (ESD). ESD continues to have responsibility for vehicle and equipment acquisition, monitoring, servicing, and repair for the entire City fleet.

Within ESD, field services, mechanical maintenance, fuel, lubricants, and other supplies are provided by the following six service centers: Harley, Southside, Brennan, Water and Sewer, Downtown, and the Tire Shop. Equipment Services also contracts certain services to outside entities when contracting is deemed the most efficient and effective means to provide the required service. In addition, the department has a Fuel Services Section that provides for fueling services for all City vehicles and equipment. ESD's Technical Services Section performs procurement and other fleet administrative functions. The department's Materials Section maintains a parts inventory and distribution system that supplies all City departments with required vehicles and equipment with required repair parts.

As an Internal Service Fund, the majority of ESD's operating funds come from reimbursements from other City departments for all fuel, parts, and services provided. The application of an administration fee to all charges allows ESD to support its general, non-department specific administrative functions.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 6,116,336	\$ 6,720,564	\$ 6,842,293	\$ 6,842,293
Supplies	5,155,357	3,769,346	5,805,518	5,805,518
Contractual	2,444,307	1,892,569	2,528,377	2,528,377
Capital Outlay	19,335	0	20,000	20,000
Total Expenditures	\$ 13,735,335	\$ 12,382,479	\$ 15,196,188	\$ 15,196,188
Authorized Positions	153.00	148.00	146.00	146.00

EQUIPMENT SERVICES - 146.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: EQUIPMENT SERVICES	FUND/CENTER PI61/0212010:0212095
------------------------------------------	--------------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$12,382,479	A.P.	148.00
2001-02 ADOPTED:	\$15,196,188	A.P.	146.00

- A) The adopted budget decreases by (\$52,887) for salaries based on the deletion of three actual and anticipated position vacancies in FY2001-02 as a cost-cutting device.
- B) The adopted budget increases by \$965,000 for vehicle repair parts based on actual utilization.
- C) The adopted budget increases by \$510,359 for diesel fuel based on historical spending trend.
- D) The adopted budget increases by \$472,961 for non-diesel fuel purchases based on actual usage.
- E) The adopted budget increases by \$217,800 for outside vehicle repairs based on actual expenditures.
- F) The adopted budget increases by \$137,124 for contractual expenses based on historical expenditure patterns.
- G) The adopted budget increases by \$90,000 for outside body repairs based on actual usage.
- H) The adopted budget increased by \$83,921 for group health insurance due to cost increases resulting from the new health insurance contract.
- I) The adopted budget decreases by (\$82,548) for budgeted salary savings to off-set the impacts of position vacancies, as well as achieve salary cap savings.
- J) The adopted budget increases by \$76,250 for vehicle fuel for Equipment Services only, based on actual expenditures.
- K) The adopted budget increases by \$75,000 for natural gas due to recent price trends.
- L) The adopted budget increases by \$66,061 for technology services based on historical spending pattern.
- M) The adopted budget increases by \$55,132 for retirement due to salary increases.
- N) The adopted budget increases by \$37,795 for computer leases based on actual expenditures levels.
- O) The adopted budget increases by \$35,000 for oil and lubricants based on historical expenditure trend.
- P) The adopted budget increases by \$33,400 for the claims and lawsuits transfer amount assessed proportionally by the Risk Management Department to all City funds.

POLICY ISSUES

DEPARTMENT:

EQUIPMENT SERVICES

RELOCATION / EXPANSION OF SERVICE CENTERS

Closure of the Harley and Downtown Service Centers and continuing City development and growth require that options be developed to expand remaining facilities and/or develop new facilities in growth areas.

COMPLIANCE WITH EMISSION REGULATIONS

The City must continue to evaluate the most effective and appropriate technologies associated with alternative fuel vehicles, fuel dispensing equipment and synthetic lubrication oils. State of the art diagnostic equipment to maintain current and new vehicles at top operating performance will be required. New equipment will also need to be purchased to meet requirements of the new inspection program for all vehicles.

PRIVATIZATION

In order to provide high quality fleet services to City departments, the department must constantly evaluate and determine the most cost efficient and effective ways to meet departmental fleet needs. In some cases, City staff is the preferred alternative; however, in other cases privatization and the contracting of services is preferable.

EQUIPMENT SERVICES STUDY

In February 2001, the City Council engaged Transportation Consultants, Inc. (TCI) to conduct an intensive, two-week analysis of Equipment Services operations. Subsequently, the City contracted with TCI for further study and implementation of study recommendations. Although not yet finalized, TCI's findings and resulting recommendations are expected to significantly impact future Equipment Services Department operations, financing, and management.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
EQUIPMENT SERVICES

DEPARTMENT PURPOSE

To develop strategies, to effectively, efficiently, and safely procure, maintain, and dispose of the City's vehicular/equipment fleet within established City and environmental guidelines.

FY2001-02 DEPARTMENTAL OBJECTIVES

To maintain fleet availability to user departments at 95% during FY2001-02.

To complete 72% of in-shop repairs within three (3) working days.

To continue ensuring that repeat repairs due to mechanic error do not exceed 3 percent of total work orders written during FY2001-02.

To increase to 4,000 the number of hours of formal manufacturer's training to ensure that employees remain proficient in the latest technology and safety precautions.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Percent of fleet availability	95%	95%	95%
Percent of repairs completed within 3 working days	70%	72%	72%
Percent of repeat repairs due to mechanic error	4%	3%	3%
Number of employee hours in formal technical training	1,816	2,000	4,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT EQUIPMENT SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI61 EQUIPMENT SERVICES FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>EQUIPMENT SERVICES</u>								
0212010	ADMINISTRATION	\$ 1,075,064	\$ 1,638,765	\$ 1,646,123	\$ 1,646,123	8.00	8.00	9.00	9.00
0212015	EQUIPMENT MATERIALS	814,454	835,882	870,358	870,358	26.00	26.00	25.00	25.00
0212030	HARLEY STREET	2,086,109	1,619,531	1,787,628	1,787,628	31.00	31.00	31.00	31.00
0212035	SOUTHSIDE SERVICE CENTER	894,575	696,622	766,490	766,490	13.00	11.00	11.00	11.00
0212045	BRENNAN STREET	2,177,860	1,216,255	1,267,312	1,267,312	26.00	24.00	24.00	24.00
0212050	WATER & SEWER CENTER	1,068,477	744,654	777,388	777,388	14.00	14.00	13.00	13.00
0212055	DOWNTOWN CENTER	1,552,624	974,230	1,115,380	1,115,380	24.00	22.00	22.00	22.00
0212070	FUEL SERVICES	3,064,853	438,928	632,247	632,247	2.30	3.00	2.00	2.00
0212071	TECHNICAL SERVICES	269,979	246,944	246,108	246,108	3.70	4.00	4.00	4.00
0212080	TIRE SHOP	731,340	238,630	268,925	268,925	5.00	5.00	5.00	5.00
0212085	PARTS & FUEL INVENTORY	0	3,732,038	5,818,229	5,818,229	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 13,735,335</u>	<u>\$ 12,382,479</u>	<u>\$ 15,196,188</u>	<u>\$ 15,196,188</u>	<u>153.00</u>	<u>148.00</u>	<u>146.00</u>	<u>146.00</u>
	TOTAL	\$ 13,735,335	\$ 12,382,479	\$ 15,196,188	\$ 15,196,188	153.00	148.00	146.00	146.00

FUND STATEMENT

FUND:

INFORMATION SYSTEMS FUND

The Information Systems Fund is used to provide for the management of the City's mainframe, network, and telecommunications equipment and services. In October 1994, the Information Technology Solutions Department (IT Solutions) was transferred from the General Fund to the Information Systems Fund.

IT Solutions is responsible for coordinating all information technology resources to support the strategic vision of the City of Fort Worth in providing quality service to the community. This is accomplished through such services as administrative support, technical services, software applications development and acquisition, and telecommunications.

In the past, costs associated with information technology were dispersed across departments according to formulas based loosely on technology usage. In FY1998-99, the department began operating on a business model in which it bills City departments for services rendered. Thus, departments can make resource allocation decisions based on true cost analysis.

All City departments are thus IT Solutions customers, and the department receives the bulk of its revenue from these customers. The department's expenditures include personnel costs, operating supplies, contractual/consulting services, and such capital equipment as computers and other hardware and software.

INFORMATION SYSTEMS FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Computing Services	\$8,871,156
Telephone Services	2,981,390
Radio Services	1,138,328
External Customer Revenue	395,904
Miscellaneous Revenue	<u>57,000</u>

TOTAL REVENUES	\$13,443,778
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EXPENDITURES:

Personal Services	\$6,768,133
Supplies	381,058
Contractual Services	<u>5,933,718</u>

TOTAL RECURRING EXPENDITURES	\$13,082,909
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Capital Outlay	\$0
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TOTAL EXPENDITURES	\$13,082,909
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**PROJECTED
UNRESERVED RETAINED EARNINGS
INFORMATION SYSTEMS FUND**

Unreserved retained earnings as of 9/30/01 *	(\$4,004,555)
Plus: Projected Revenues	\$13,443,778
Less: Projected Expenditures	(\$13,082,909)
Unreserved retained earnings as of 9/30/02	(\$3,643,686)

*Preliminary fund balance due to pending audit of actual ending balances

**COMPARISON OF INFORMATION SYSTEMS FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
ADMINISTRATION	\$1,938,971	\$0	\$0	\$0	\$310,366
STRATEGY & PLANNING	1,061,657	0	0	0	277,570
CUSTOMER SUPPORT	346,279	0	0	0	0
TECHNICAL SERVICES	1,877,387	0	0	0	0
CONTRACT MAINTENANCE	1,277,189	0	0	0	0
DEVELOPMENT	1,672,159	0	0	0	0
FINANCE	0	0	0	0	686,234
OPERATIONS ADMIN	0	0	0	0	233,925
DAT	0	0	0	0	795,222
MAINFRAME APPS	0	0	0	0	1,190,541
MAINFRAME OPS	0	0	0	0	1,277,338
NETWORK SERVICES	0	0	0	0	1,990,040
GIS	0	0	0	0	504,227
COMMUNICATION ADMIN	225,792	0	0	0	418,392
RADIO SYSTEMS	1,082,082	47,705	0	0	4,584
TELEPHONE SYSTEMS	2,398,400	45,514	0	0	0
TELEPHONE SERVICES	0	0	0	0	513,921
WIRELESS SERVICES	0	0	0	0	971,245
ADMINISTRATION*		12,738,904	12,504,653	13,082,909	1,400
CUSTOMER SERVICE	0	0	0	0	3,215,312
DEPT OVERHEAD	0	0	0	0	<u>692,592</u>
TOTAL	\$11,879,916	\$12,832,123	\$12,504,653	\$13,082,909	\$13,082,909

* Expenditures were consolidated into a single division in FY2000-01 to facilitate a reorganization of the department.

**COMPARISON OF INFORMATION SYSTEMS FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
COIN PHONE COMMISSION	\$23,718	\$18,824	\$22,000	\$22,000	\$18,000
INTEREST ON INVESTMENTS	0	730	0	0	0
ANTENNA LEASE	50,172	19,891	24,000	24,000	24,000
SALVAGE SALES	450	0	0	0	0
CONTR FR MEDSTAR	3,208	0	0	0	0
TRANSFER FROM FUND GC10	218,868	0	0	0	0
XFERS FM FUND FE71	95,639	0	0	0	0
COMPUTING SERVICES	5,662,718	7,775,576	7,840,983	7,840,983	8,871,156
TELEPHONE SERVICES	2,213,222	2,833,925	2,811,619	2,811,619	2,981,390
RADIO SERVICES	1,109,197	945,014	1,526,014	1,526,014	1,138,328
GIS SERVICES	953,164	0	0	0	0
YEAR 2000 SERVICES	1,041,138	447,152	0	0	0
NETWORK IMPLEMENTATION SV	128,226	0	0	0	0
EXTERNAL CUSTOMERS	322,674	249,182	478,618	478,618	395,904
SPECIAL PROJECTS	1,200	0	0	0	0
MISCELLANEOUS REVENUE	83,838	38,325	15,000	15,000	15,000
UNUSED FACILITY FUNDS		463,870	0	0	0
CONTR FM INSURANCE	<u>(155)</u>	<u>(433)</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$11,907,277	\$12,792,056	\$12,718,234	\$12,718,234	\$13,443,778

FUND BUDGET SUMMARY**DEPARTMENT:**

INFORMATION SYSTEMS FUND

FUND/CENTER

PI68/0041000:0049000

SUMMARY OF FUND RESPONSIBILITIES:

The Information Technology Solutions Department is organized into the following groups: Administration, Operations, Finance, and Customer Service.

IT Solutions Administration provides overall department direction as well as information technology planning and coordination of information technology security policy and procedures for all City departments.

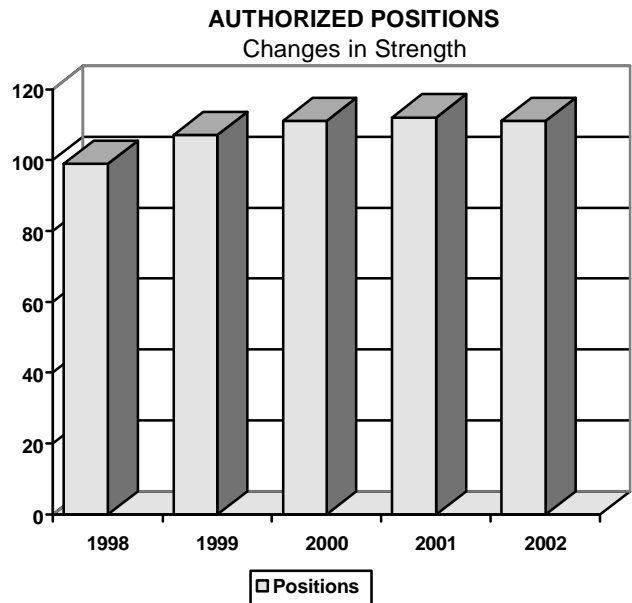
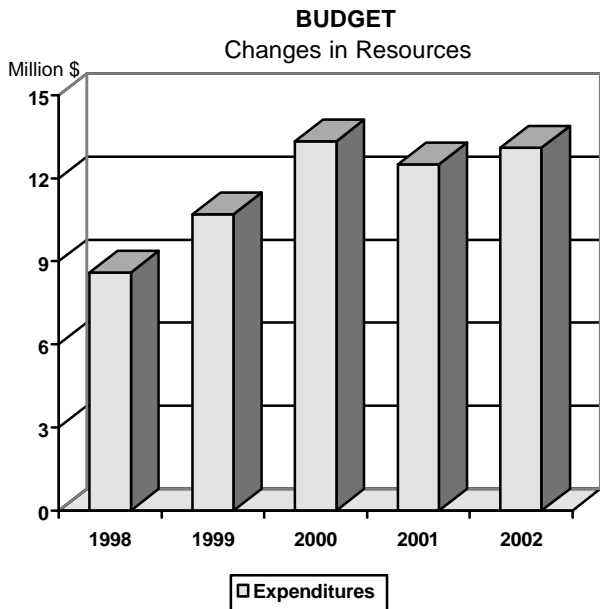
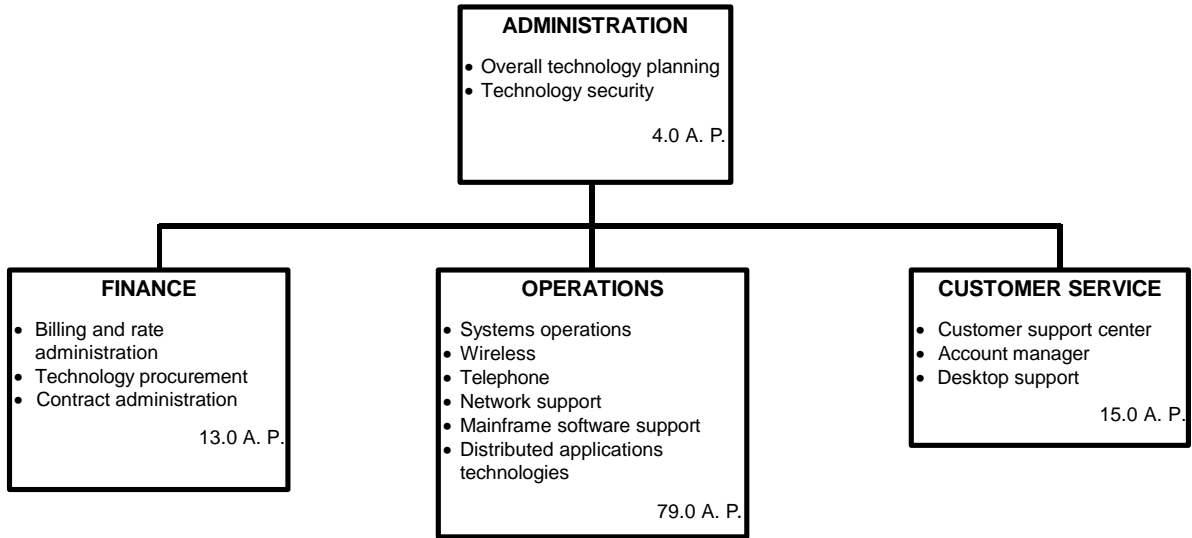
The Operations Group provides technical management and development services for mainframe computer operations and related software applications, telephone systems, wireless systems, and network infrastructure and related software applications.

The Finance Group is responsible for all business-administrative functions, including IT Solutions billing and rate structures, financial and budget management, procurement of information technology equipment and services for all City departments, and contract administration.

The Customer Service Group serves as IT Solutions' primary point of contact for customers and is responsible for coordination of customer accounts, management of the Customer Support Center, as well as maintenance, support and replacement of all desktop computers and IT training coordination.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 5,555,049	\$ 6,880,316	\$ 6,768,133	\$ 6,768,133
Supplies	657,068	278,431	381,058	381,058
Contractual	6,080,295	5,312,106	5,933,718	5,933,718
Capital Outlay	539,711	33,800	0	0
Total Expenditures	\$ 12,832,123	\$ 12,504,653	\$ 13,082,909	\$ 13,082,909
Authorized Positions	111.00	111.00	111.00	111.00

INFORMATION SYSTEMS FUND - 111.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: INFORMATION SYSTEMS FUND	FUND/CENTER PI68/0041000:0049000
------------------------------------------------	--------------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$12,504,653	A.P.	111.0
2001-02 ADOPTED:	\$13,082,909	A.P.	111.0

- A) The adopted budget increases by \$351,044 for contractual services related to use of contract labor on technology development projects.
- B) The adopted budget decreases by (\$267,202) for budget salary savings. Of this, \$172,202 is to account for a 5 percent salary cap proposed as part of the Citywide compensation plan. The remaining \$95,000 increase is based on actual vacancy rates in the department.
- C) The adopted budget increases by \$190,445 for salary increases.
- D) The adopted budget increases by \$185,845 for equipment leased by the IT Solutions Department in support of Citywide technology infrastructure.
- E) The adopted budget increases by \$141,360 for support of software applications used throughout the City.

POLICY ISSUES**DEPARTMENT:****INFORMATION TECHNOLOGY SOLUTIONS****STRATEGIC TECHNOLOGY PLAN IMPLEMENTATION**

The department has been tasked with developing and implementing an organization-wide strategic technology plan, which provides both the strategy and the projects needed to implement that strategy. The resulting plan is expected to impact future City operations and budgetary decisions.

INTERNET AND INTRANET SERVICES

The department is working to enhance both interactions with citizens and service delivery through the implementation of full electronic commerce and service capabilities. However, the technology acquisition must be accompanied by the re-engineering of back-end departmental processes to take full advantage of the enhanced capabilities.

GEOGRAPHIC INFORMATION SYSTEM (GIS)

Implementation of the City's expanded GIS capabilities continues, and several departments will be evaluating new and expanded ways of leveraging this technology to provide better services in more efficient ways.

TRUNKED RADIO SYSTEM COVERAGE

The growth of the City's incorporated area has exceeded the area that both the public safety and local government trunked radio systems can effectively cover. While the public safety system is expandable by adding towers and associated equipment, the local government system is not expandable and will have to be replaced to resolve its coverage problem.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
INFORMATION TECHNOLOGY SOLUTIONS			
DEPARTMENT PURPOSE			
To coordinate all information technology resources in support of the City's strategic vision for providing quality service to the community.			
FY2001-02 DEPARTMENTAL OBJECTIVES			
To provide in excess of 790 requests for programming service from user departments.			
To provide mainframe computer availability in excess of 99.8% of time at a cost not to exceed budgeted levels.			
To provide an average response time for central computer inquiries from terminals located in user departments in less than one second.			
To process in excess of 825 requests for personal computer assistance with 90 percent being completed by the next business day.			
To process in excess of 250 requests for radio systems moves, additions, changes, and repairs.			
To respond to 1,550 requests for service on City-owned telephones.			
To handle in excess of 17,800 problem calls for assistance through the customer support center.			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Requests for programming services	723	760	790
Mainframe computer up-time	99.8%	99.8%	99.8%
Average terminal response time	< one second	< one second	< one second
Requests for PC services completed	748	785	825
Requests for radio services completed	183	225	250
Requests for telephone services	1,491	1,530	1,550
Problem calls for assistance	14,127	16,952	17,800

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SER- VICES FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ADMINISTRATION</u>								
0041000	ADMINISTRATION	\$ 0	\$ 0	\$ 0	\$ 310,366	0.00	0.00	0.00	3.00
0041010	STRATEGY & PLANNING	0	0	0	277,570	0.00	0.00	0.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 587,936</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>7.00</u>
	<u>FINANCE</u>								
0044000	FINANCE	\$ 0	\$ 0	\$ 0	\$ 686,234	0.00	0.00	0.00	11.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 686,234</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>11.00</u>
	<u>OPERATIONS</u>								
0045000	OPERATIONS ADMIN	\$ 0	\$ 0	\$ 0	\$ 233,925	0.00	0.00	0.00	3.00
0045010	DISTRIBUTED APPLICA- TIONS TECHNOLOGIES	0	0	0	795,222	0.00	0.00	0.00	10.00
0045020	MAINFRAME APPS	0	0	0	1,190,541	0.00	0.00	0.00	15.00
0045030	MAINFRAME OPS	0	0	0	1,277,338	0.00	0.00	0.00	12.00
0045040	NETWORK SERVICES	0	0	0	1,990,040	0.00	0.00	0.00	12.00
0045050	GIS	0	0	0	504,227	0.00	0.00	0.00	4.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 5,991,293</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>56.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SER- VICES FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>COMMUNICATIONS SERVICES</u>								
0046000	ADMINISTRATION	\$ 0	\$ 0	\$ 0	\$ 418,392	0.00	0.00	0.00	5.00
0046001	RADIO SYSTEMS	47,705	0	0	4,584	0.00	0.00	0.00	0.00
0046002	TELEPHONE SYSTEMS	45,514	0	0	0	0.00	0.00	0.00	0.00
0046010	TELEPHONE SERVICES	0	0	0	513,921	0.00	0.00	0.00	6.00
0046020	WIRELESS SERVICES	0	0	0	971,245	0.00	0.00	0.00	10.00
	Sub-Total	<u>\$ 93,219</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,908,142</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>21.00</u>
	<u>FINANCE/ADMINISTRA- TION</u>								
0047000	ADMINISTRATION/ FINANCE	\$ 12,738,904	\$ 12,504,653	\$ 13,082,909	\$ 1,400	111.00	111.00	111.00	0.00
	Sub-Total	<u>\$ 12,738,904</u>	<u>\$ 12,504,653</u>	<u>\$ 13,082,909</u>	<u>\$ 1,400</u>	<u>111.00</u>	<u>111.00</u>	<u>111.00</u>	<u>0.00</u>
	<u>CUSTOMER SERVICE</u>								
0048000	CUSTOMER SERVICE	\$ 0	\$ 0	\$ 0	\$ 3,215,312	0.00	0.00	0.00	12.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,215,312</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>12.00</u>
	<u>DEPT OVERHEAD</u>								
0049000	DEPT OVERHEAD	\$ 0	\$ 0	\$ 0	\$ 692,592	0.00	0.00	0.00	4.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT IT SOLUTIONS		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI68	INFORMATION SER- VICES FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 0	\$ 0	\$ 0	\$ 692,592	0.00	0.00	0.00	4.00
	TOTAL	\$ 12,832,123	\$ 12,504,653	\$ 13,082,909	\$ 13,082,909	111.00	111.00	111.00	111.00

FUND STATEMENT

FUND:

ENGINEERING SERVICES FUND

The Engineering Services Fund is a City of Fort Worth Internal Service Fund that provides for comprehensive engineering design, project management, surveying, quality control testing, and construction inspection for water, street, storm drain, sidewalk, and other infrastructure improvements. The Engineering Services Fund derives 84 percent of its revenue from Capital Improvements Program (CIP) projects, primarily in Transportation and Public Works and Water departments.

The Department of Engineering, located in the Engineering Services Fund, operates based on a philosophy that focuses on the following: 1) operations driven by the balance of customer needs and revenue; 2) a staffing level driven by workload and customer needs; 3) the study and use of innovative private sector business concepts; 4) the combination of public and private resource opportunities; and 5) the provision of competitive and timely services.

The Department of Engineering consists of six divisions, each created to allow the department to conduct operations in a manner similar to that of a successful engineering consulting firm.

The Engineering Services Division consists of two sections. The In-House Design Section prepares plans and specifications for the City's infrastructure, including water, sewer, storm drain, and street improvements. This section also provides engineering design and review services for developer utility service connections and line extensions. The Mapping Section is responsible for Federal Emergency Management Administration (FEMA) floodplain management activities within the City, and the preparation and maintenance of the City's water, sewer, and storm drainage maps.

The Consultant Services Division develops and negotiates consultant contracts, and provides project management services, including the review and approval of consultant plans and specifications for City projects.

The Real Property Services Division is responsible for obtaining all necessary easements and rights-of-way for City of Fort Worth projects, as well as management of the sale or lease of property on behalf of the City; management and sale or lease of City-owned Lake Worth properties; and management of the Surplus Property Program.

The Construction Services Division provides for project design and construction, laboratory testing of construction materials, and construction inspection services to insure compliance with approved plans, specifications, and contract documents.

The Support Services Division is responsible for overall departmental administrative operations, contract administration, and coordination of administrative and fiscal activities among all divisions.

The Division of Surveying Services provides preliminary survey, construction staking, easement description, and real property surveys for platting.

In accordance with the City's Financial Management Policy Statements (FMPS), "To assure fiscal stability and the effective and efficient delivery of services...and careful administration of the expenditure of available resources" (FMPS, ch. II), the department is currently implementing a Global Positioning Satellite Survey System for faster and more accurate survey data collection, as well as survey labor cost savings.

ENGINEERING SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

General Fund (Real Property Services)	\$70,000
Transfer from Water and Sewer Operating Fund	165,193
Transfer from Lake Worth Trust Fund	253,717
Parks & Community Services	159,337
T/PW General Fund Programs	270,800
Aviation Capital Projects	100,464
T/PW Capital Projects	2,821,721
Water Capital Projects	2,121,445
Wastewater Capital Projects	3,249,231
Receipts from Other Funds	122,393
Contract Street Maintenance	482,003
Miscellaneous Revenues	<u>59,500</u>
TOTAL REVENUES	\$9,875,804

EXPENDITURES:

Personal Services	\$8,196,304
Supplies	338,660
Contractual Services	<u>863,854</u>
TOTAL RECURRING EXPENDITURES	\$9,398,818
Capital Outlay	<u>\$123,985</u>
TOTAL EXPENDITURES	\$9,522,803

**PROJECTED
UNRESERVED RETAINED EARNINGS
ENGINEERING FUND**

Unreserved retained earnings as of 9/30/01 *	(\$557,235)
Plus: Projected Revenues	\$9,875,804
Less: Projected Expenditures	(\$9,522,803)
Unreserved retained earnings as of 9/30/02	(\$204,234)
Plus: Unrealized Gain **	\$11,585
Revised unreserved retained earnings as of 9/30/02	(\$192,649)

* Preliminary fund balance due to pending audit of actual ending balances

**The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF ENGINEERING SERVICES FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Engineering Services	<u>\$8,072,838</u>	<u>\$8,900,086</u>	<u>\$9,261,400</u>	<u>\$8,918,521</u>	<u>\$9,522,803</u>
TOTAL	\$8,072,838	\$8,900,086	\$9,261,400	\$8,918,521	\$9,522,803

**COMPARISON OF ENGINEERING SERVICES FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
General Fund (Real Property Services)	\$92,714	\$65,398	\$100,000	\$59,652	\$70,000
Transfer from Water and Sewer Operating Fund	150	47,287	154,613	80,547	165,193
Transfer from Lake Worth Trust Fund	168,828	254,216	204,785	257,270	253,717
Parks & Community Services	0	0	151,541	143,285	159,337
T/PW General Fund Programs	209,623	287,339	279,634	406,953	270,800
Environmental Management General Fund Program	4,560	0	0	0	0
Aviation Capital Projects	91,369	65,620	102,393	106,092	100,464
T/PW Capital Projects	2,239,588	1,571,261	2,641,728	1,728,822	2,821,721
Water Capital Projects	1,618,357	2,081,826	1,863,100	2,412,126	2,121,445
Wastewater Capital Projects	2,895,609	3,484,250	3,130,946	3,013,334	3,249,231
Receipts from Other Funds	160,499	285,759	102,393	150,831	122,393
Contract Street Maintenance	434,084	323,486	460,767	418,415	482,003
Miscellaneous Revenues	<u>35,836</u>	<u>75,108</u>	<u>69,500</u>	<u>49,513</u>	<u>59,500</u>
TOTAL	\$7,951,217	\$8,541,550	\$9,261,400	\$8,826,840	\$9,875,804

FUND BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

ENGINEERING SERVICES FUND

PI19/0301000:0306010

SUMMARY OF FUND RESPONSIBILITIES:

The Engineering Department is responsible for providing engineering design, project management, survey, quality control, testing and construction inspection services for all water, storm drain, sidewalk, and other infrastructure improvement projects.

The Engineering Services Division consists of In-House Design and Mapping sections. The In-House Design Section prepares plans and specifications for construction of City water, sewer, storm drain, and street facilities by either City crews or private contractors. The Mapping Section is responsible for mapping water, sewer, and other City facilities on City adopted base maps. The Mapping Section is also responsible for Federal Emergency Management Administration (FEMA) floodplain management activities within the City.

The Real Property Services Division is responsible for the purchase and sale or lease of real property on behalf of all City departments. It also manages Lake Worth properties and the associated trust fund.

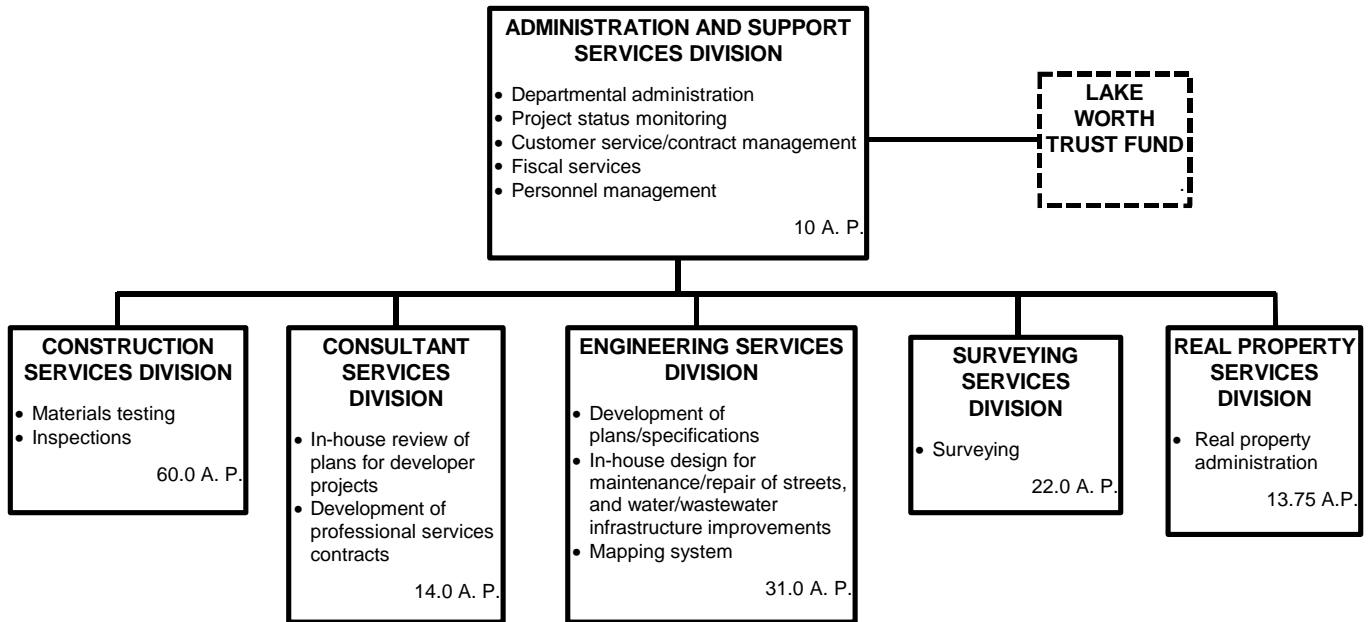
Engineering's Construction Services Division provides design, construction, laboratory testing, and construction inspection services for all City projects to ensure compliance with approved plans, specifications, and contract documents.

The Consultant Services Division develops and negotiates consultant contracts, and provides project management services, which include the review and approval of consultant plans and specifications for City projects.

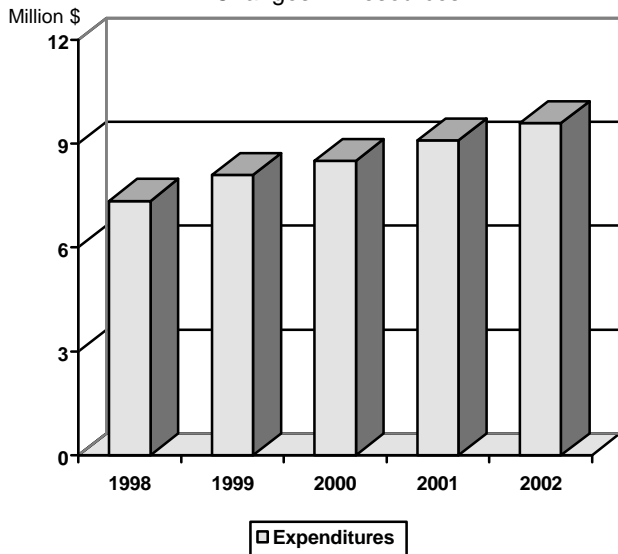
The Surveying Services Division provides preliminary survey, construction staking, easement description, and real property surveys for platting. The Support Services Division is responsible for overall departmental operations and coordination of administrative and fiscal activities among all divisions.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 7,807,209	\$ 8,111,168	\$ 8,196,304	\$ 8,196,304
Supplies	229,341	197,805	338,660	338,660
Contractual	836,273	794,542	863,854	863,854
Capital Outlay	27,263	157,885	123,985	123,985
Total Expenditures	\$ 8,900,086	\$ 9,261,400	\$ 9,522,803	\$ 9,522,803
Authorized Positions	160.60	156.75	150.75	150.75

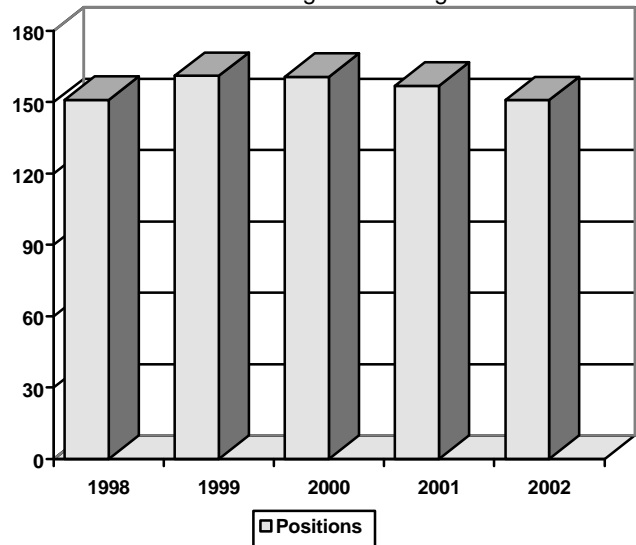
ENGINEERING SERVICES FUND – 150.75 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: ENGINEERING	FUND/CENTER PI19/0301000:0306010
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$9,261,400	A.P.	156.75
2001-02 ADOPTED:	\$9,522,803	A.P.	150.75

A) The adopted budget decreases by (\$225,952) due to the deletion of six authorized positions as a result of implementation of Phase II of Global Positioning Satellite Survey System (GPS) in the Surveying Services Division.

B) The adopted budget increases by \$61,569 for Information Technology charges per the IT Solutions Department's schedule of rate and charges for FY2001-02.

C) The adopted budget increases by \$57,949 for overtime expenses based on construction inspector and mapping staff workload requirements.

D) The adopted budget decreases by (\$50,159) for scheduled temporaries due to a decreased demand for temporaries in the Surveying Services Section.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT: **ENGINEERING**

DEPARTMENT PURPOSE

To provide the residents of Fort Worth and City departments quality professional engineering and related services through the use of cost-effective and innovative methods that are responsive to customer needs and exceed customer expectations.

FY2001-02 DEPARTMENTAL OBJECTIVES

To have an additional 36 of the 1998 Capital Improvement Program (CIP) projects completed or under construction by September 30, 2002.

To complete all Environmental Protection Agency (EPA)-mandated sewer projects with total project value of \$5.0 million by September 30, 2002.

To complete Phase II implementation of the Global Positioning Satellite Surveying System (GPS) technology in FY2001-02. Completion will require acquisition of necessary equipment by March 31, 2002 and full operation by September 30, 2002.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of additional 1998 CIP projects completed or under construction	40	53	36
Value of EPA-mandated sewer projects completed	\$42.2 million	\$13.8 million	\$5.0 million
Percentage of Phase II Global Positioning Satellite Surveying System implementation completed	0	0	100%

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	ENGINEERING SERVICES FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>ENGINEERING ADMINIS- TRATION DIVISION</u>								
0301000	ENGINEERING ADMINIS- TRATION	\$ 1,797,237	\$ 1,829,828	\$ 869,070	\$ 869,070	22.60	23.75	10.00	10.00
	Sub-Total	\$ 1,797,237	\$ 1,829,828	\$ 869,070	\$ 869,070	22.60	23.75	10.00	10.00
	<u>CONSTRUCTION DIVI- SION</u>								
0302010	INSPECTION & SURVEY SECTION	\$ 3,306,378	\$ 3,181,613	\$ 3,409,426	\$ 3,409,426	46.00	51.00	51.00	51.00
0302020	CONSTRUCTION SUR- VEY SECTION	1,154,505	0	0	0	35.00	0.00	0.00	0.00
0302030	CONSTRUCTION LABO- RATORY SECTION	370,314	390,919	425,946	425,946	9.00	9.00	9.00	9.00
	Sub-Total	\$ 4,831,197	\$ 3,572,532	\$ 3,835,372	\$ 3,835,372	90.00	60.00	60.00	60.00
	<u>CONSULTANT SER- VICES DIVISION</u>								
0303010	CONSULTANT SER- VICES SECTION	\$ 817,427	\$ 855,628	\$ 980,070	\$ 980,070	11.00	13.00	14.00	14.00
	Sub-Total	\$ 817,427	\$ 855,628	\$ 980,070	\$ 980,070	11.00	13.00	14.00	14.00
	<u>IN-HOUSE DESIGN DIVI- SION</u>								

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING DEPARTMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI19	ENGINEERING SERVICES FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0304010	MAPPING SECTION	\$ 691,550	\$ 803,326	\$ 637,348	\$ 637,348	18.00	17.00	13.00	13.00
0304020	IN-HOUSE DESIGN SECTION	762,675	978,994	1,211,975	1,211,975	19.00	17.00	18.00	18.00
	Sub-Total	<u>\$ 1,454,225</u>	<u>\$ 1,782,320</u>	<u>\$ 1,849,323</u>	<u>\$ 1,849,323</u>	<u>37.00</u>	<u>34.00</u>	<u>31.00</u>	<u>31.00</u>
	<u>SURVEY DIVISION</u>								
0305010	SURVEY SECTION	\$ 0	\$ 1,221,092	\$ 1,176,226	\$ 1,176,226	0.00	26.00	22.00	22.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 1,221,092</u>	<u>\$ 1,176,226</u>	<u>\$ 1,176,226</u>	<u>0.00</u>	<u>26.00</u>	<u>22.00</u>	<u>22.00</u>
	<u>REAL PROPERTY</u>								
0306010	REAL PROPERTY SERVICES	\$ 0	\$ 0	\$ 812,742	\$ 812,742	0.00	0.00	13.75	13.75
	Sub-Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 812,742</u>	<u>\$ 812,742</u>	<u>0.00</u>	<u>0.00</u>	<u>13.75</u>	<u>13.75</u>
	TOTAL	\$ 8,900,086	\$ 9,261,400	\$ 9,522,803	\$ 9,522,803	160.60	156.75	150.75	150.75

FUND STATEMENT**FUND:****OFFICE SERVICES FUND**

The Office Services Fund is an Internal Service Fund that consists of three divisions: the Print Shop, Graphics, and the Mailroom. Prior to 1990, these three divisions operated as three independent City shops. To achieve efficiency and cost-effectiveness, the Print Shop and Graphics were merged in 1990, and the Mailroom was added in 1992. Currently, the Office Services Fund is the City's in-house Reprographics Department, managed by a single coordinator, which offers a "one-stop shop" for reprographic services for all City departments.

The Print Shop accommodates small-to medium-size print jobs that are needed quickly. Most jobs completed by the Print Shop involve City forms, letterhead, envelopes, newsletters, and brochures for each department. The Print Shop also offers bindery services, makes identification cards for City employees, provides high-speed copying, makes blue line reproductions, and does some spot-color work. However, all four-color process work is contracted to outside firms.

In addition, the Print Shop manages the City's walk-up copiers, administers contracts with copier vendors, and orders supplies for copiers. Walk-up copiers are available throughout City Hall and other City facilities.

Graphics provides a full line of services, including desktop publishing, logo creation, displays, posters, photography, camera-ready art, and audio-visual checkout. When four-color work is created for outside printing, the artist writes print specifications for the bid, delivers the job on disk or as camera-ready art, and acts as a liaison between the printer and departmental users.

The receipt and distribution of all outgoing and incoming mail is the responsibility of the Mailroom. Mailroom employees deliver and pick up mail at remote City facilities and operate the equipment which folds bills and places them, along with return envelopes, newsletters, and any other inserts, into envelopes that are then processed and mailed.

Studies have been conducted to determine if it would be more cost-effective and efficient for the City to delete the in-house Reprographics Department and send all work to outside vendors. These studies concluded that the in-house operation is more cost-effective and efficient because Office Services' prices are competitive or below market rates, and the turnaround time is shorter. In addition, the in-house shop employees recognize the sensitivity of City jobs, such as Mayor and Council Communications and the proposed and adopted budgets. These documents contain information that should be confidential until printed and distributed to the City Council.

OFFICE SERVICES FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Errands	\$1,500
Fax Machine Charges	100
Interest Earned - Office Services	17,000
Invoice Entry	18,400
Kodak Printing	200,000
Labor - Inter-Departmental Billing	265,700
Mail and Messenger	27,400
Miscellaneous Revenue	60,000
Office Copy Charges	719,000
Postage	120,000
Printing	23,000
Rush - Inter-Departmental Billing	1,500
Sale of Business Cards	23,700
Supplies - Inter-Departmental Billing	278,670
Photography	14,000
Translation Services	7,500
Use of Retained Earnings	<u>205,737</u>
TOTAL REVENUES	\$1,983,207

EXPENDITURES:

Personal Services	\$742,596
Supplies	288,142
Contractual Services*	<u>895,469</u>
TOTAL RECURRING EXPENSES	\$1,926,207
Capital Outlay	<u>\$57,000</u>
TOTAL DEBT SERVICE AND CAPITAL OUTLAY	\$57,000
TOTAL EXPENDITURES	\$1,983,207

*Total expenditures include a transfer to the General Fund that is offset by use of retained earnings.

**PROJECTED
UNRESERVED RETAINED EARNINGS
OFFICE SERVICES FUND**

Unreserved retained earnings as of 9/30/01 *	\$626,916
Plus: Projected Revenues	\$1,786,790
Less: Projected Expenditures	(\$2,027,620)
Unreserved retained earnings as of 9/30/02	\$386,086
Plus: Unrealized Gain **	\$21,307
Revised unreserved retained earnings as of 9/30/02	\$407,393

* Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF OFFICE SERVICES FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Print Shop	\$1,375,739	\$1,239,233	\$1,271,697	\$1,263,168	\$1,269,149
Graphics	201,716	238,203	224,309	220,553	240,011
Mailroom	<u>470,460</u>	<u>456,716</u>	<u>531,614</u>	<u>521,308</u>	<u>474,047</u>
TOTAL	\$2,047,915	\$1,934,152	\$2,027,620	\$2,005,029	\$1,983,207

**COMPARISON OF OFFICE SERVICES FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Gain/Loss on Assets	(\$25,972)	(\$19,844)	\$0	\$0	\$0
Customer Alteration	67	265	0	240	0
Errands	1,093	1,488	1,500	1,082	1,500
Fax Machine Charges	71	246	120	168	100
Interest Earned - Office Services	46,759	4,841	8,300	32,211	17,000
Invoice Entry	21,262	18,588	18,400	17,460	18,400
Kodak Printing	216,832	193,071	191,000	193,488	200,000
Labor- Inter-Departmental Billing	268,762	280,801	281,700	284,804	265,700
Mail and Messenger	28,120	27,990	27,400	27,400	27,400
Miscellaneous Revenue	63,675	67,335	64,500	61,580	60,000
Office Copy Charges	790,744	694,749	727,000	666,000	719,000
Postage	108,589	126,429	114,000	124,887	120,000
Printing	19,556	25,779	14,000	16,376	23,000
Rush/Inter-Departmental Billing	1,752	1,990	1,500	2,366	1,500
Sale of Business Cards	12,453	896	23,700	26,630	23,700
Supplies/Inter-Departmental Billing	285,481	290,432	289,670	274,190	278,670
Translation Services	0	0	6,000	0	7,500
Photography	0	0	18,000	0	14,000
Unrealized Gain	0	4,620	0	0	0
Sub-Total	\$1,839,244	\$1,719,676	\$1,786,790	\$1,728,882	\$1,777,470
Use of Retained Earnings	<u>\$0</u>	<u>\$0</u>	<u>\$240,830</u>	<u>\$212,915</u>	<u>\$205,737</u>
TOTAL	\$1,839,244	\$1,719,676	\$2,027,620	\$1,941,797	\$1,983,207

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

NON-DEPARTMENTAL: REPROGRAPHICS

PI60/0901310:0901330

SUMMARY OF FUND RESPONSIBILITIES:

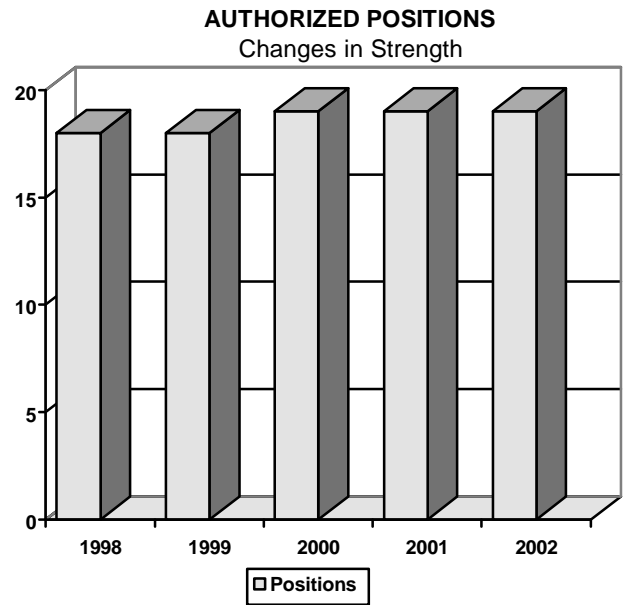
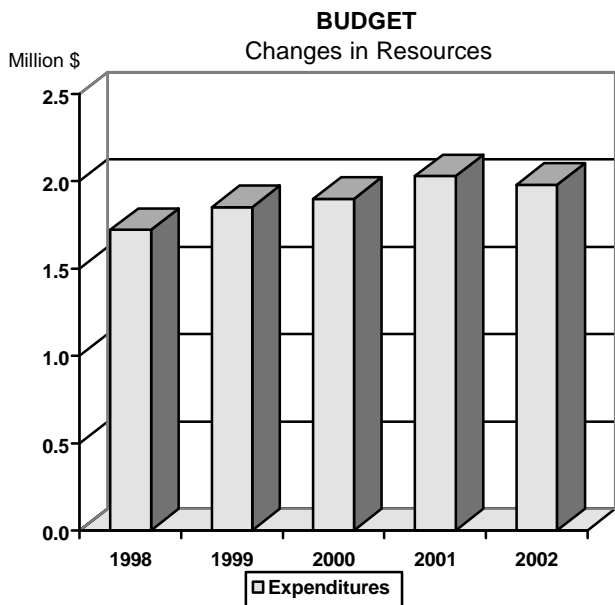
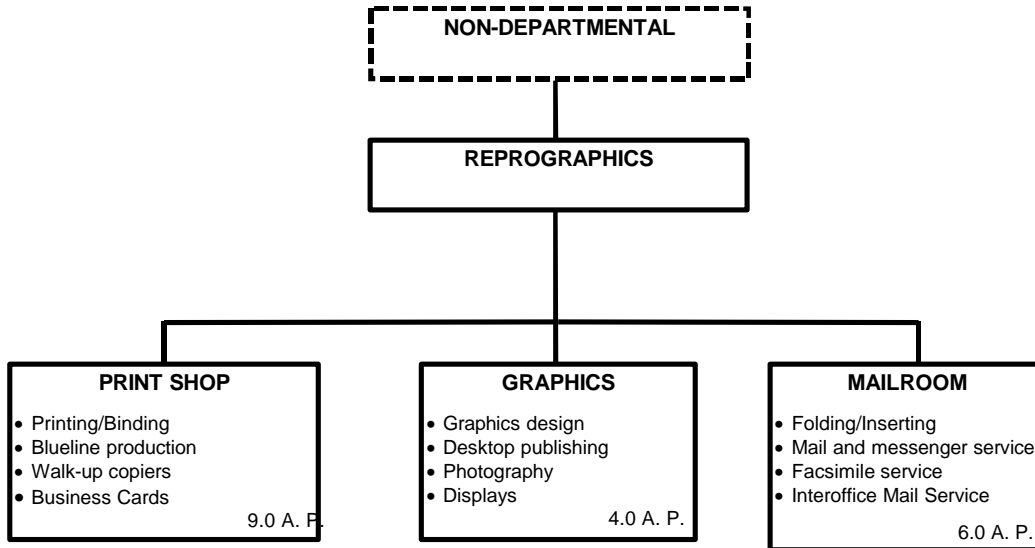
The Office Services Fund consists of three divisions: the Print Shop, Graphics, and the Mailroom. The Print Shop is responsible for typesetting, printing, binding, blueline production, and walk-up copier service.

The Graphics Division provides centralized graphic design and printing for all City departments. This division prepares a variety of illustrative materials such as maps, sketches, charts, posters, covers, exhibits, graphs, diagrams, and photographic illustrations.

The Mailroom Division provides centralized mail and facsimile service for City departments.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 694,535	\$ 723,407	\$ 742,595	\$ 742,595
Supplies	252,323	286,602	288,142	288,142
Contractual	814,215	892,411	895,469	895,469
Capital Outlay	83,955	125,200	57,000	57,000
Total Expenditures	\$ 1,845,028	\$ 2,027,620	\$ 1,983,206	\$ 1,983,206
Authorized Positions	19.00	19.00	19.00	19.00

OFFICE SERVICES FUND - 19.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: NON-DEPARTMENTAL - REPROGRAPHICS	FUND/CENTER PI60/0901310:0901330
--------------------------------------------------------	--------------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$2,027,620	A.P.	19.0
2001-02 ADOPTED:	\$1,983,207	A.P.	19.0

A) The adopted budget decreases by a net of (\$125,200) for the purchase of a four-station inserter for Water Department bills, a scanner, and Macintosh hard drive, as well as the replacement of the offset printing press that was budgeted during FY2000-01. These were one time capital expenditures that were purchased last fiscal year.

B) The adopted budget increases by \$57,000 to purchase a metal plate burner/image-setter and replace the City's identification card system.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
NON-DEPARTMENTAL - REPROGRAPHICS

DEPARTMENT PURPOSE

To provide convenient, cost-effective art design, printing, mail preparation and walk-up copier service for all City departments.

FY2001-02 DEPARTMENTAL OBJECTIVES

To continue upgrading equipment to improve services without significantly increasing cost to the City charges to user departments.

To maintain the current low costs per copy charge for Reprographics' color copier services to departments (reduced from \$.95 to \$.55 per copy in early FY2000-01).

To maintain current walk-up copier costs to user departments (reduced from \$.05 to \$.045 in early FY1999-00 and from \$.045 to \$.04 in mid FY1999-00).

To save City departments approximately \$90,000 by using presort mail services.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Equipment upgrades	7%	17%	10%
Color copier per copy charge to user departments	\$.95	\$.55	\$.55
Walk-up copier per copy charge to user departments	\$.045	\$.04	\$.04
Postage savings by using presort services	\$70,868	\$85,000	\$90,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT NON-DEPARTMENTAL		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI60 OFFICE SERVICES FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>PUBLIC INFORMATION</u>								
0901310	PRINT SHOP	\$ 1,150,109	\$ 1,271,697	\$ 1,269,149	\$ 1,269,149	9.00	9.00	9.00	9.00
0901320	GRAPHICS	238,203	224,309	240,011	240,011	4.00	4.00	4.00	4.00
0901330	MAILROOM	456,716	531,614	474,047	474,047	6.00	6.00	6.00	6.00
	Sub-Total	<u>\$ 1,845,028</u>	<u>\$ 2,027,620</u>	<u>\$ 1,983,206</u>	<u>\$ 1,983,206</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>	<u>19.00</u>
	TOTAL	\$ 1,845,028	\$ 2,027,620	\$ 1,983,206	\$ 1,983,206	19.00	19.00	19.00	19.00

FUND STATEMENT

FUND:

TEMPORARY LABOR FUND

The Temporary Labor Fund is a City of Fort Worth Internal Service Fund. The Fund was established to provide a centralized temporary employee source for all City departments.

In 1987, a study was conducted regarding contracting the City's temporary labor services to an entity outside the City. However, it was found to be more cost-effective for the City to provide the service in-house. In fact, it was estimated that the City's provision of such services could potentially save the City 38 to 40 percent. Thus, the Temporary Labor Fund was established in October 1987.

The Human Resources Department (HR) manages the Temporary Labor Fund, which is responsible for recruiting and referring qualified applicants to fill City departments' temporary staffing needs. The service allows departments to operate at maximum efficiency during peak workload periods, vacation periods, extended leaves of absence, etc.

Human Resources is responsible for performing the in-house pre-screening and testing of all potential Temporary Labor pool employees. Thus, the department is able to monitor temporaries to ensure that they meet the test score, experience, typing, and education requirements of the City's regular/permanent positions.

Departments utilizing Temporary Labor's services are billed by the Fund for the temporary employee's salary and all associated administrative costs. The Fund's expenditures include personal services, supplies, and contractual services. There are, on average, 70 to 80 temporary employees working in a variety of City departments during any given pay period.

A typical duration for a temporary assignment ranges from one day to three months. However, extensions beyond a three-month period may be granted on an as-needed basis.

**TEMPORARY LABOR FUND BUDGET SUMMARY
FISCAL YEAR
2001-02**

REVENUES:

Labor Charges	<u>\$939,158</u>
TOTAL REVENUES	\$939,158

EXPENDITURES:

Personal Services	\$920,995
Supplies	200
Contractual Services	<u>12,262</u>
TOTAL EXPENDITURES	\$933,457

**PROJECTED
UNRESERVED RETAINED EARNINGS
TEMPORARY LABOR FUND**

Unreserved retained earnings as of 9/30/01*	(\$86,689)
Plus: Projected Revenues	\$939,158
Less: Projected Expenditures	(\$933,457)
Unreserved retained earnings as of 9/30/02	(\$80,988)

*Preliminary fund balance due to pending audit of actual ending balances

**COMPARISON OF TEMPORARY LABOR FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Temporary Labor Services	<u>\$1,008,446</u>	<u>\$937,781</u>	<u>\$894,939</u>	<u>\$1,113,160</u>	<u>\$933,457</u>
TOTAL	\$1,008,446	\$937,781	\$894,939	\$1,113,160	\$933,457

COMPARISON OF TEMPORARY LABOR FUND
REVENUES

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Interest on Investments	\$92	\$0	\$100	\$0	\$100
Labor Charges	<u>1,024,834</u>	<u>877,886</u>	<u>918,600</u>	<u>1,016,530</u>	<u>939,058</u>
TOTAL	\$1,024,926	\$877,886	\$918,700	\$1,016,530	\$939,158

FUND BUDGET SUMMARY

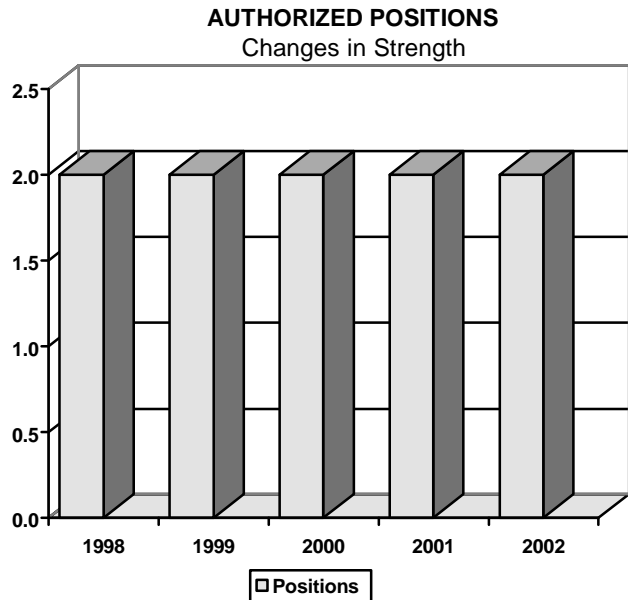
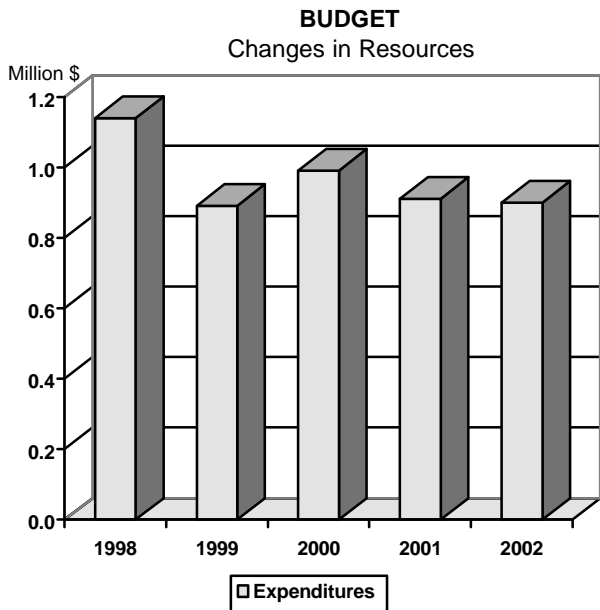
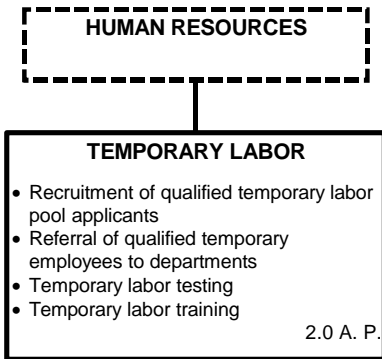
DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES, TEMPORARY LABOR FUND	PI17/0140000

SUMMARY OF FUND RESPONSIBILITIES:

The Temporary Labor Fund, with oversight by the Human Resources Department, provides temporary clerical employees to meet the City's short-term labor needs. The Temporary Labor staff maintains a top-quality temporary labor pool to fill all City departmental requests. The Temporary Labor Fund ensures quality service by performing in-house pre-screening and testing of all applicants for the temporary positions. The staff also functions as a liaison between City departments and the temporary labor pool, scheduling and coordinating the temporary employees in the most efficient and effective manner possible.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 925,922	\$ 882,477	\$ 920,995	\$ 920,995
Supplies	-172	200	200	200
Contractual	12,031	12,262	12,262	12,262
Total Expenditures	\$ 937,781	\$ 894,939	\$ 933,457	\$ 933,457
Authorized Positions	2.00	2.00	2.00	2.00

TEMPORARY LABOR - 2.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: HUMAN RESOURCES, TEMPORARY LABOR FUND	FUND/CENTER PI17/0140000
-------------------------------------------------------------	------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$894,939	A.P.	2.00
2001-02 ADOPTED:	\$933,457	A.P.	2.00

- A) The adopted budget increases by \$30,000 for temporary employees to staff the temporary labor pool to meet anticipated requests.
- B) The adopted budget increases by \$3,357 for workers' compensation per the Risk Management Department's assessment for the Temporary Labor Fund for FY2001-02.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:

HUMAN RESOURCES, TEMPORARY LABOR FUND

DEPARTMENT PURPOSE

To provide a centralized temporary employee source to meet the short-term employment needs of all City departments.

FY2001-02 DEPARTMENTAL OBJECTIVES

To maintain a temporary labor pool of 110 qualified employees, at a cost below that of private agencies.

To retain the current high satisfaction rating for temporary labor services provided.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Cost below that of private agencies	30%	30%	30%
Customer satisfaction rating (Scale: 0-4)	4	4	4

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND PI17 TEMPORARY LABOR FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0140000	<u>PERSONNEL</u>								
	PERSONNEL	\$ 937,781	\$ 894,939	\$ 933,457	\$ 933,457	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 937,781</u>	<u>\$ 894,939</u>	<u>\$ 933,457</u>	<u>\$ 933,457</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 937,781	\$ 894,939	\$ 933,457	\$ 933,457	2.00	2.00	2.00	2.00

FUND STATEMENT

FUND:

INSURANCE

Beginning in FY2001-02, the Risk Management Department, which has managed all insurance funds and matters, will be eliminated and the various funds moved to other departments. Under the new structure, the Finance Department is charged with coordinating loss identification, reduction, and prevention programs. The Human Resources Department will administer the City's Unemployment Compensation and Workers' Compensation funds and oversee the group medical benefits program for active and retired City employees.

Insurance program revenues primarily come from transfer payments from other City departments. The Health and Life Insurance Fund also derives revenue from contributions from both active and retired City employees. The revenue is budgeted based on expected cash expenditures required to meet current year expenses and payments towards prior years' incurred expenses. The designated operating funds are as follows:

Workers' Compensation (Human Resources Department): This program is self-insured, with single incident excess insurance maintained with a \$500,000 Self-Insured Retention (SIR) and Employer's Liability Insurance at a \$1,000,000 limit. A third party administrator handles claims. This fund will become a part of the Human Resources Department in FY2001-02.

Unemployment Compensation (Human Resources Department): The City is a reimbursing agency for Unemployment Compensation. The Texas Workforce Commission (TWC) sends quarterly reports to the City concerning claims that are paid on behalf of the City to eligible former employees. City risk management personnel, located in the Human Resources Department effective October 1, 2001, review all claims and file reports to TWC accordingly.

Health and Life Insurance (Human Resources Department): The City has entered into a new health insurance contract for FY2001-02. FY2001-02 is also the first year that the City will be self-insured for the group health insurance it offers City employees, retirees, and their eligible spouses and/or dependents. Effective October 1, 2001, the Human Resources Department also became responsible for management of the fund.

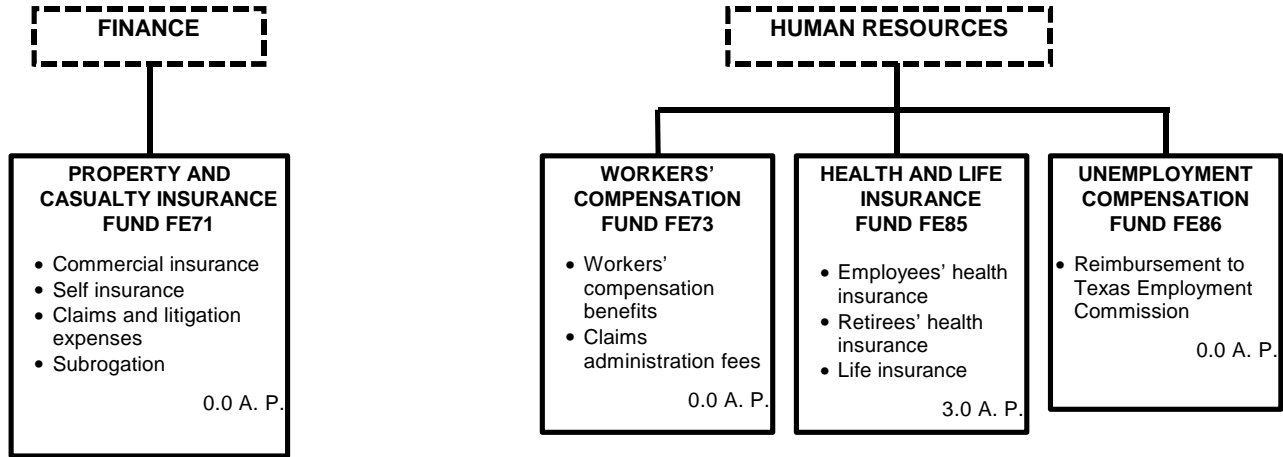
The group health insurance includes a self-funded plan of indemnity-type benefits, which is available to qualified participants. The indemnity type plan is reinsured with excess coverage as follows: \$60,000 specific stop loss insurance on an "all cause" basis, per person per plan year; and \$1,000,000 annual aggregate stop loss insurance.

In addition to group health insurance, the City provides a basic \$10,000 life insurance policy on each eligible full-time, permanent employee, at no cost to the employee. An additional \$10,000 for accidental death and dismemberment (AD&D) is also provided. A \$3,000 death benefit is provided for each eligible retiree from the Retired Employees Group Death Benefit Fund.

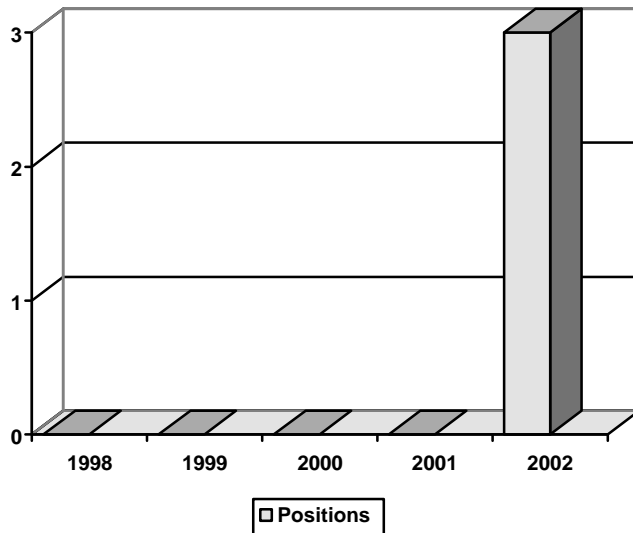
Property and Casualty Insurance (Finance Department): This program, administered by the Finance Department as of October 1, 2001, combines commercial and self insurance to cover standard risks associated with property coverage on City structures, boilers and machinery, electronic data processing equipment, crime (employee dishonesty plus theft, disappearance and destruction, and faithful performance coverage), public official bonds, helicopter liability, excess airport liability, and liquor liability.

Third party liability claims against the City and subrogation efforts by the City are handled internally by licensed claims adjusters. The liability insurance program is largely self-funded for liability claims and lawsuits, settlements, and expenses.

INSURANCE - 3.0 A. P.



FE85 AUTHORIZED POSITIONS
Changes in Strength



PROPERTY AND CASUALTY INSURANCE FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

City Fund Contributions	
General Fund	\$4,039,996
Water and Sewer Func	802,436
Solid Waste Func	70,858
Municipal Airports Fund	277,437
Cable Communications Fund	19,432
Equipment Services Func	52,149
Municipal Parking Func	26,143
Engineering Services Fund	12,071
Information Systems Func	4,586
Environmental Management Func	<u>2,293</u>
Sub-Total City Contributions	\$5,307,401
Use of Fund Balance	<u>\$159,807</u>
TOTAL REVENUES	\$5,467,208

EXPENDITURES:

Lawsuit Payments and Expenses	\$3,000,000
Claims and Related Expense	520,000
Self-Insurance	538,023
Commercial Insurance	1,045,185
Legal Opinions and Related Services	329,000
Property Appraisal Fees	<u>35,000</u>
TOTAL EXPENDITURES	\$5,467,208

**PROJECTED
UNRESERVED RETAINED EARNINGS
PROPERTY AND CASUALTY INSURANCE**

Unreserved retained earnings as of 9/30/01*	\$6,103,506
Plus: Projected Revenues	\$5,307,401
Less: Projected Expenditures	(\$5,467,208)
Unreserved retained earnings as of 9/30/02	\$5,943,699

*Preliminary fund balance due to pending audit of actual ending balances

**COMPARISON OF PROPERTY AND CASUALTY INSURANCE FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Lawsuit Payments and Expenses	\$2,714,079	\$2,001,435	\$3,000,000	\$2,982,635	\$3,000,000
Claims and Related Expenses	362,351	853,997	520,000	564,648	520,000
Self-Insurance	38,564	702,103	460,000	361,037	538,023
Commercial Insurance	702,871	1,035,631	722,844	1,076,996	1,045,185
Legal Opinions and Related Services	18,410	365,226	329,000	346,681	329,000
Property Appraisal Fees	<u>0</u>	<u>4,101</u>	<u>35,000</u>	<u>10,000</u>	<u>35,000</u>
TOTAL	\$3,836,275	\$4,962,493	\$5,066,844	\$5,341,997	\$5,467,208

**COMPARISON OF PROPERTY AND CASUALTY INSURANCE FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
City Fund Contributions					
General Fund	\$3,496,083	\$3,546,628	\$3,895,360	\$3,918,299	\$4,039,996
Water and Sewer Fund	531,578	835,796	623,208	923,208	802,436
Solid Waste Fund	72,408	46,137	22,428	30,864	70,858
Municipal Airports Fund	87,248	107,764	134,648	108,141	277,437
Cable Communications Fund	9,297	8,392	18,785	18,785	19,432
Equipment Services Fund	16,203	15,733	17,598	17,416	52,149
Municipal Parking Fund	21,491	21,267	24,690	21,268	26,143
Municipal Golf Fund	10,095	0	11,452	0	0
Engineering Services Fund	5,000	8,852	10,308	10,103	12,071
Information Systems Fund	0	1,087	3,598	3,597	4,586
Environmental Management Fund	1,401	662	769	768	2,293
Other Sources	1,056,838	433,286	3,200	326,714	0
Use of Fund Balance	<u>0</u>	<u>0</u>	<u>300,800</u>	<u>0</u>	<u>159,807</u>
TOTAL	\$5,307,642	\$5,025,604	\$5,066,844	\$5,379,163	\$5,467,208

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE71 INSURANCE FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>PROPERTY AND CASUALTY DIVISION</u>								
0137110	CLAIM PAYMENTS AND COSTS	\$ 853,997	\$ 520,000	\$ 520,000	\$ 520,000	0.00	0.00	0.00	0.00
0137120	LAWSUIT PAYMENTS AND COSTS	2,001,435	3,000,000	3,000,000	3,000,000	0.00	0.00	0.00	0.00
0137121	OTHER LEGAL EXPENSES	2,879	25,000	25,000	25,000	0.00	0.00	0.00	0.00
0137122	WATER DEPARTMENT LEGAL COSTS	362,347	304,000	304,000	304,000	0.00	0.00	0.00	0.00
0137130	COMMERCIAL INSURANCE PREMIUMS	684,175	722,844	1,045,185	1,045,185	0.00	0.00	0.00	0.00
0137140	SELF INSURANCE PREMIUMS	706,204	495,000	573,023	573,023	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,611,037</u>	<u>\$ 5,066,844</u>	<u>\$ 5,467,208</u>	<u>\$ 5,467,208</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 4,611,037	\$ 5,066,844	\$ 5,467,208	\$ 5,467,208	0.00	0.00	0.00	0.00

WORKERS' COMPENSATION FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

City Fund Contributions:	
General Fund	\$7,733,789
Water and Sewer Func	2,902,754
Crime Control and Prevention District Fun	2,990
Equipment Services Func	348,620
Solid Waste Func	127,706
Engineering Services Func	119,197
Municipal Golf Func	42,587
Municipal Airports Func	104,706
Office Services Func	2,990
Grant Fund	117,471
Temporary Labor Fund	50,761
Information Systems Func	26,079
Cable Communications Func	2,990
Culture and Tourism Func	2,990
Retirement Func	2,990
Municipal Parking Func	2,990
City Store	<u>2,990</u>
TOTAL REVENUES	\$11,594,600

EXPENDITURES:

Workers' Compensation and Related Cost:	\$11,294,600
Excess Catastrophic Insurance	<u>300,000</u>
TOTAL EXPENDITURES	\$11,594,600

**PROJECTED
UNRESERVED RETAINED EARNINGS
WORKERS' COMPENSATION FUND**

Unreserved retained earnings as of 9/30/01*	\$3,503,723
Plus: Projected Revenues	\$11,594,600
Less: Projected Expenditures	(\$11,594,600)
Unreserved retained earnings as of 9/30/02	\$3,503,723

*Preliminary fund balance due to pending audit of actual ending balances

**COMPARISON OF WORKERS' COMPENSATION FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Workers' Compensation and Related Costs	\$8,339,468	\$8,731,309	\$9,804,930	\$9,300,602	\$11,294,600
Excess Catastrophic Insurance	<u>52,820</u>	<u>0</u>	<u>300,000</u>	<u>0</u>	<u>300,000</u>
TOTAL	\$8,392,288	\$8,731,309	\$10,104,930	\$9,300,602	\$11,594,600

**COMPARISON OF WORKERS' COMPENSATION FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
City Fund Contributions					
General Fund	\$4,398,699	\$5,701,323	\$4,165,810	\$4,165,810	\$7,733,789
Water and Sewer Fund	1,230,240	1,766,610	1,481,936	1,481,936	2,902,754
Crime Control and Prevention District Fund	1,000	1,000	729	729	2,990
Equipment Services Fund	186,800	394,050	330,519	330,519	348,620
Solid Waste Fund	49,600	190,500	159,790	159,790	127,706
Engineering Services Fund	243,000	242,896	156,363	156,363	119,197
Municipal Golf Fund	22,300	98,450	82,557	82,557	42,587
Municipal Airports Fund	20,300	64,750	49,812	49,812	104,706
Office Services Fund	1,000	1,000	875	875	2,990
Grant Fund	255,782	188,500	231,582	213,992	117,471
Temporary Labor Fund	61	0	47,404	47,404	50,761
Environmental Management Fund	500	1,000	0	0	0
Information Systems Fund	27,400	17,752	14,878	14,878	26,079
Cable Communications Fund	500	0	729	729	2,990
Culture and Tourism Fund	0	0	875	875	2,990
Municipal Parking Fund	500	187	158	158	2,990
Retirement Fund	0	0	729	729	2,990
City Store	0	0	365	365	2,990
Railtran	5,800	1,500	0	1,094	0
Other Sources	<u>5,356</u>	<u>170,191</u>	<u>0</u>	<u>189</u>	<u>0</u>
	\$6,448,838	\$8,839,709	\$6,725,111	\$6,708,804	\$11,594,600
Use of Fund Balance	<u>1,444,687</u>	<u>0</u>	<u>3,379,819</u>	<u>3,379,819</u>	<u>0</u>
TOTAL	\$7,893,525	\$8,839,709	\$10,104,930	\$10,088,623	\$11,594,600

FUND BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
HUMAN RESOURCES-WORKERS' COMPENSATION	FE73/0147310

SUMMARY OF FUND RESPONSIBILITIES:

Beginning in FY2001-02, workers' compensation administration will transfer from the Risk Management Department, which is being dissolved effective October 1, 2001, to the Human Resources Department. Fund expenditures are based on actual workers' compensation claims for the previous year, as well as anticipated claims for the upcoming year. Revenue is transferred into the Workers' Compensation Fund from the General Fund, Enterprise and Internal Service Funds, and Grant and Capital Projects Funds.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Supplies	2,881	0	0	0
Contractual	8,728,428	10,104,930	11,594,600	11,594,600
Total Expenditures	\$ 8,731,309	\$ 10,104,930	\$ 11,594,600	\$ 11,594,600

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE73 WORKERS COMP FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0147310	<u>WORKERS' COMP INS</u>								
	WORKERS' COMP INS.	\$ 8,731,309	\$ 10,104,930	\$ 11,594,600	\$ 11,594,600	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,731,309</u>	<u>\$ 10,104,930</u>	<u>\$ 11,594,600</u>	<u>\$ 11,594,600</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 8,731,309	\$ 10,104,930	\$ 11,594,600	\$ 11,594,600	0.00	0.00	0.00	0.00

**HEALTH AND LIFE INSURANCE FUND BUDGET SUMMARY
FISCAL YEAR
2001-02**

REVENUES AND OTHER FINANCING SOURCES:

Interest on Investments	\$348,269
Contributions for Medical Coverage	
Active Employees and Dependents	9,305,835
Retirees and Dependents	2,641,279
Use of Fund Balance	<u>3,500,000</u>
Sub-Total: Other Revenues and Financing Sources	\$15,795,383

	<u>Active Employee Requirement</u>	<u>Retiree Requirement</u>	<u>Total</u>
City Fund Contributions			
General Fund	\$11,882,743	\$6,481,590	\$18,364,333
Temporary Labor Fund	6,984	0	6,984
Municipal Golf Fund	186,492	16,131	202,623
Municipal Airports Func	79,596	32,263	111,859
Water and Sewer Fund	2,284,836	1,040,474	3,325,310
Environmental Management Func	53,640	0	53,640
Municipal Parking Func	2,570	0	2,570
Office Services Func	47,568	8,066	55,634
Equipment Services Fund	481,593	153,527	635,120
Solid Waste Fund	223,764	242,410	466,174
Information Systems Func	325,776	3,226	329,002
Crime Control and Prevention District Func	723,553	0	723,553
Cable Communications Fund	27,456	0	27,456
City Store	8,028	0	8,028
Culture and Tourism Fund	25,068	0	25,068
Grant Fund	275,803	0	275,803
Engineering Services Func	<u>461,856</u>	<u>64,526</u>	<u>526,382</u>
Sub-Total: City Fund Contribution:	\$17,097,326	\$8,042,213	\$25,139,539

TOTAL REVENUES AND OTHER FINANCING SOURCES

\$40,934,922

EXPENDITURES:

Medical Claims and Services - Retirees and Dependents	\$11,745,273
Medical Claims and Services - Active Employees and Dependents	28,046,633
Basic Life Insurance	225,000
Accidental Death Premiums	40,000
Group Health and Life Services	230,000
Wellness - Health Maintenance	<u>351,854</u>

TOTAL EXPENDITURES

\$40,638,760

**PROJECTED
UNRESERVED RETAINED EARNINGS
HEALTH AND LIFE INSURANCE FUND**

Unreserved retained earnings as of 9/30/01*	\$11,774,293
Plus: Projected Revenues	\$37,434,922
Less: Projected Expenditures	(\$40,638,760)
Unreserved retained earnings as of 9/30/02	\$8,570,455
Plus: Unrealized gain **	\$291,135
Revised unreserved retained earnings as of 9/30/02	\$8,861,590

*Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF HEALTH AND LIFE INSURANCE FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Medical Claims and Services					
Retirees and Dependents	\$6,871,059	\$7,636,379	\$8,940,582	\$7,284,619	\$11,745,273
Employees and Dependents	17,371,239	18,941,846	19,026,371	17,554,448	28,046,633
Basic Life Insurance	200,257	203,717	225,000	218,144	225,000
Accidental Death Premiums	32,183	31,441	40,000	17,926	40,000
Group Health and Life Services	83,197	110,019	230,000	123,908	230,000
Wellness-Health Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>351,854</u>
TOTAL	\$24,557,935	\$26,923,402	\$28,461,953	\$25,199,045	\$40,638,760

**COMPARISON OF HEALTH AND LIFE INSURANCE FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Employee Contributions	\$5,477,593	\$6,165,469	\$4,820,426	\$6,063,746	\$9,305,835
Retiree Contributions	1,790,802	1,996,624	2,211,366	2,012,564	2,641,279
Interest Income	282,718	356,059	75,000	748,439	348,269
Interest Earned	81,365	129,265	0	0	0
Unrealized Gain / Loss	<u>(168,942)</u>	<u>(546)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$7,463,536	\$8,646,871	\$7,106,792	\$8,824,749	\$12,295,383
City Fund Contributions					
General Fund	\$12,026,584	\$13,281,245	\$15,797,387	\$15,818,881	\$18,364,333
Temporary Labor Fund	4,428	4,809	5,372	5,373	6,984
Municipal Golf Fund	151,040	163,616	181,803	181,802	202,623
Municipal Airports Fund	93,899	110,488	98,876	98,877	111,859
Water and Sewer Fund	2,331,298	2,570,566	2,929,255	2,940,950	3,325,310
Environmental Management Fund	0	0	53,739	0	53,640
Municipal Parking Fund	2,214	1,804	4,825	1,935	2,570
Office Services Fund	44,524	52,984	63,581	60,452	55,634
Equipment Services Fund	453,206	492,057	538,564	538,562	635,120
Solid Waste Fund	382,932	404,235	456,867	456,867	466,174
Information Systems Fund	239,234	269,118	303,847	303,849	329,002
Crime Control and Prevention District Fund	424,135	529,605	492,671	492,671	723,553
Cable Communications Fund	0	0	34,921	0	27,456
City Store	0	0	3,790	0	8,028
Culture and Tourism Fund	0	0	21,496	0	25,068
Grant Fund	352,211	315,932	21,287	258,804	275,803
Engineering Services Fund	363,218	474,773	480,146	480,145	526,382
Other Funds	<u>142,404</u>	<u>170,952</u>	<u>0</u>	<u>100,022</u>	<u>0</u>
Sub-Total:City Fnd Contr.	\$17,011,327	\$18,842,184	\$21,482,778	\$21,739,190	\$25,139,539
Miscellaneous Revenue	\$0	\$0	\$0	\$75,000	\$0
Use of Fund Balance	<u>\$18,778</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,500,000</u>
TOTAL	\$24,474,863	\$27,489,055	\$28,595,219	\$30,638,939	\$40,934,922

FUND BUDGET SUMMARY**DEPARTMENT:****FUND/CENTER**

HUMAN RESOURCES-HEALTH & LIFE INSURANCE FE85/0148500:0148540

SUMMARY OF FUND RESPONSIBILITIES:

Effective October 1, 2001, the Human Resources Department will take over administration of the Health and Life Insurance Fund from the Risk Management Department.

Funds for various health insurance benefits, such as health insurance requirements for employees, retirees, and their dependents and life insurance requirements, are budgeted in the Health and Life Insurance Fund. Fund revenues come from active employee and retiree contributions, a contribution from each City fund, and interest on investments.

For FY2001-02, funding and personnel for an employee Wellness Program have been added to the Health and Life Insurance budget. As the City of Fort Worth will become self-insured for its medical benefits in FY2001-02, this program is intended to reduce or control costs through the promotion of healthier lifestyles and more informed member decision-making. An in-house staff of three, located in the Human Resources Department, will collaborate with the Public Health Department to: 1) assess member health/wellness needs; 2) design specific interventions to address the identified needs; and 3) evaluate the interventions' overall effectiveness in reducing the costs of claims and absenteeism while increasing productivity. One of the requested positions would also develop educational programs to improve employee and retiree awareness of their roles as stakeholders in benefits administration and claims management.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 0	\$ 0	\$ 128,028	\$ 128,028
Supplies	6,983	3,000	18,518	18,518
Contractual	26,916,419	28,458,953	40,492,214	40,492,214
Total Expenditures	\$ 26,923,402	\$ 28,461,953	\$ 40,638,760	\$ 40,638,760
Authorized Positions	0.00	0.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE85 GROUP HEALTH FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>GROUP HEALTH INSURANCE</u>								
0148500	WELLNESS - HEALTH MAINTENANCE	\$ 0	\$ 0	\$ 351,854	\$ 351,854	0.00	0.00	3.00	3.00
0148510	GROUP HEALTH/LIFE SERVICE	110,019	230,000	230,000	230,000	0.00	0.00	0.00	0.00
0148520	ACTIVE EMPLOYEE INSURANCE	19,175,360	19,289,371	28,311,633	28,311,633	0.00	0.00	0.00	0.00
0148540	RETIRED EMPLOYEE INSURANCE	7,638,023	8,942,582	11,745,273	11,745,273	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 26,923,402</u>	<u>\$ 28,461,953</u>	<u>\$ 40,638,760</u>	<u>\$ 40,638,760</u>	<u>0.00</u>	<u>0.00</u>	<u>3.00</u>	<u>3.00</u>
	TOTAL	\$ 26,923,402	\$ 28,461,953	\$ 40,638,760	\$ 40,638,760	0.00	0.00	3.00	3.00

UNEMPLOYMENT COMPENSATION FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

City Fund Contributions	
General Fund	\$266,121
Water and Sewer Func	50,090
Solid Waste Func	5,180
Municipal Airports Func	1,985
Equipment Services Func	10,290
Engineering Services Func	10,053
Environmental Management Func	252
Municipal Golf Fund	4,044
Culture and Tourism Func	515
Office Services Func	1,251
Information Systems Func	7,350
Cable Communications Func	845
Grants Fund	<u>6,154</u>
TOTAL REVENUES	\$364,130

EXPENDITURES:

Reimbursement to Texas Employment Commission	\$356,630
Administrative Expense:	<u>7,500</u>
TOTAL EXPENDITURES	\$364,130

**PROJECTED
UNRESERVED RETAINED EARNINGS
UNEMPLOYMENT COMPENSATION FUND**

Unreserved retained earnings as of 9/30/01 *	\$337,852
Plus: Projected Revenues	\$364,130
Less: Projected Expenditures	(\$364,130)
Unreserved retained earnings as of 9/30/02	\$337,852

*Preliminary fund balance due to audit of actual ending balances

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Reimbursement to Texas Unemployment Commission	\$206,085	\$316,366	\$342,500	\$95,463	\$356,630
Administrative Expenses	<u>0</u>	<u>9,223</u>	<u>7,500</u>	<u>138,866</u>	<u>7,500</u>
TOTAL	\$206,085	\$325,589	\$350,000	\$234,329	\$364,130

**COMPARISON OF UNEMPLOYMENT COMPENSATION FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
City Fund Contributions					
General Fund	\$212,210	\$230,555	\$48,265	\$48,265	\$266,121
Water and Sewer Fund	42,000	48,056	9,342	9,342	50,090
Solid Waste Fund	4,400	4,650	973	973	5,180
Municipal Parking Fund	120	65	13	13	0
Municipal Airports Fund	2,600	1,785	347	347	1,985
Crime Control and Prevention District Fund	0	0	10,595	0	0
Equipment Services Fund	8,640	9,130	1,912	1,912	10,290
Engineering Services Fund	8,510	9,620	1,870	1,870	10,053
Environmental Management Fund	0	0	252	252	252
Municipal Golf Fund	2,879	4,255	803	803	4,044
City Store	0	0	25	25	0
Culture and Tourism Fund	0	0	88	88	515
Retirement Fund	0	0	75	75	0
Office Services Fund	1,020	1,075	225	225	1,251
Information Systems Fund	5,580	6,407	1,340	1,340	7,350
Temporary Labor Fund	120	130	27	27	0
Cable Communications Fund	0	0	163	163	845
Grant Fund	11,540	8,919	0	7,578	6,154
Other Sources	3,240	2,115	0	1,118	0
Use of Fund Balance	<u>0</u>	<u>0</u>	<u>284,280</u>	<u>284,280</u>	<u>0</u>
 TOTAL	 \$302,859	 \$326,762	 \$350,000	 \$358,696	 \$364,130

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT HUMAN RESOURCES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE86	UNEMPLOYMENT COMP FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0148610	<u>UNEMPLOYMENT INSURANCE</u>								
	UNEMPLOYMENT COM- PENSATION	\$ 325,589	\$ 350,000	\$ 364,130	\$ 364,130	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 325,589</u>	<u>\$ 350,000</u>	<u>\$ 364,130</u>	<u>\$ 364,130</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 325,589	\$ 350,000	\$ 364,130	\$ 364,130	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

CULTURE AND TOURISM FUND

The Culture and Tourism Fund is a special fund of the City of Fort Worth, established in 1989 to provide funding for organizations that either enhance tourism or promote, develop and maintain cultural activities in Fort Worth. Currently, these organizations include the Fort Worth Convention and Visitors Bureau (CVB), the Arts Council of Fort Worth and Tarrant County, the Modern Art Museum of Fort Worth, the Fort Worth Museum of Science and History, Fort Worth Sister Cities International and the Van Cliburn Foundation.

The Culture and Tourism Fund is supported solely by the hotel/motel occupancy tax. Contracts with the administering organizations are based on projected collections for the upcoming fiscal year. The Culture and Tourism Fund experienced dramatic revenue increases until the 1999-00 fiscal year. This growth was due to increases in the number of hotel rooms as Fort Worth expanded its convention and tourism base. Although this trend is expected to continue in the future, the short-term trend has been for modest to flat revenues.

In FY1997-98, the City acquired the Fort Worth Convention Center, expanding Public Events Department facilities beyond the Will Rogers Memorial Center. Funding has been allocated in the Culture and Tourism Fund for a portion of the operation and maintenance of these facilities.

This fund also supports the Fort Worth Herd, a living history project introduced in FY1998-99 to educate citizens and visitors about the heritage of Fort Worth.

In the FY2001-02 budget, funding of \$50,000 is provided to begin a new Sister City search to add to the six Sister Cities throughout the world already maintained by the City of Fort Worth. Sister Cities also received a \$20,000 increase to help defray the costs of hosting a Sister Cities International summit in Fort Worth in July 2002.

CULTURE AND TOURISM FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Hotel/Motel Occupancy Tax	\$8,799,000
Hotel/Motel Occupancy Tax - Convention Center*	<u>2,514,000</u>
TOTAL REVENUES	\$11,313,000

EXPENDITURES:

Personal Services	\$394,915
Supplies	47,350
Contractual Services	<u>7,949,296</u>
TOTAL RECURRING EXPENDITURES	\$8,391,561
Capital Outlay	<u>407,439</u>
TOTAL EXPENDITURES	\$8,799,000

* In FY1997-98, the City began to collect an additional 2 percent tax on hotel room rentals to support expansion and improvements of the Fort Worth Convention Center, which had just been acquired from Tarrant County.

**PROJECTED
UNRESERVED RETAINED EARNINGS
CULTURE AND TOURISM**

Unreserved retained earnings as of 9/30/01 *	\$1,595,337
Plus: Projected Revenues	\$11,313,000
Less: Projected Expenditures	(\$8,799,000)
Unreserved retained earnings as of 9/30/02	\$3,109,377

* Preliminary fund balance due to pending audit of actual ending balances

**COMPARISON OF CULTURE AND TOURISM FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
WRMC/FWCC Ops & Maint	\$781,802	\$971,807	\$971,807	\$971,807	\$1,230,954
FWCC/WRMC Cap Improvemnts	0	559,548	401,266	401,266	407,439
Fort Worth Herd	386,978	458,040	439,366	439,366	465,041
Convention & Visitors Bureau	4,274,931	4,772,041	4,755,761	4,755,761	5,239,450
Arts Council	110,000	308,658	110,000	110,000	110,000
Museum of Science & History	491,396	503,190	503,190	503,190	503,190
Modern Art Museum	427,491	437,751	437,751	437,751	437,751
Van Cliburn Foundation*	25,000	62,600	62,600	62,600	62,600
Fort Worth Sister Cities	224,335	280,632	237,825	237,825	342,575
World Affairs Council	0	26,000	0	0	0
TOTAL	\$6,721,933	\$8,380,267	\$7,919,566	\$7,919,566	\$8,799,000

* Funding for Van Cliburn was previously included in the Convention and Visitors Bureau allocation.

**COMPARISON OF CULTURE AND TOURISM FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Hotel/Motel Occupancy Tax	\$8,528,796	\$3,902,054	\$7,919,566	\$8,100,000	\$8,799,000
Hotel/Motel Occupancy Tax - Convention Center*	1,568,467	1,114,873	2,262,733	2,314,286	2,514,000
Transfer from General Fund	0	68,000	0	0	0
TOTAL	\$10,097,263	\$5,084,927	\$10,182,299	\$10,414,286	\$11,313,000

*Funds accruing for ongoing capital improvements to the Fort Worth Convention Center.

FUND BUDGET SUMMARY**DEPARTMENT:**

CULTURE AND TOURISM

FUND/CENTER

GG04/0240500:0252000

SUMMARY OF FUND RESPONSIBILITIES:

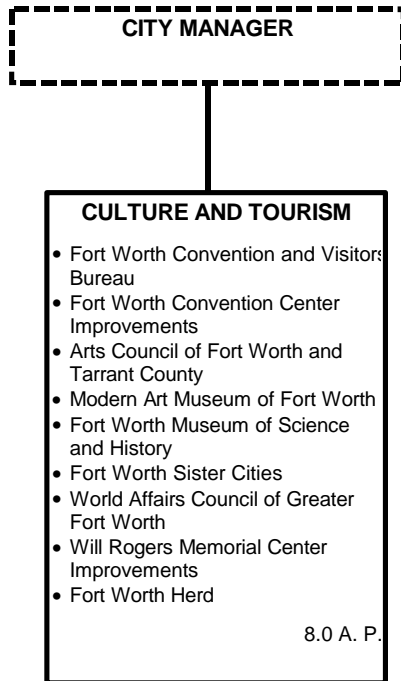
The Culture and Tourism Fund currently promotes the cultural and educational interests of residents and visitors through contributions to the Fort Worth Convention Center, the Will Rogers Memorial Center, the Fort Worth Convention and Visitors Bureau, the Arts Council of Fort Worth and Tarrant County, the Modern Art Museum of Fort Worth, the Fort Worth Museum of Science and History, the Van Cliburn Foundation and Fort Worth Sister Cities.

Activities in this fund are supported through collection of a hotel/motel occupancy tax. Funding for the Fort Worth Convention and Visitors Bureau includes agreements for promoting the Fort Worth Convention Center, the Equestrian Center, and the Will Rogers Memorial Center.

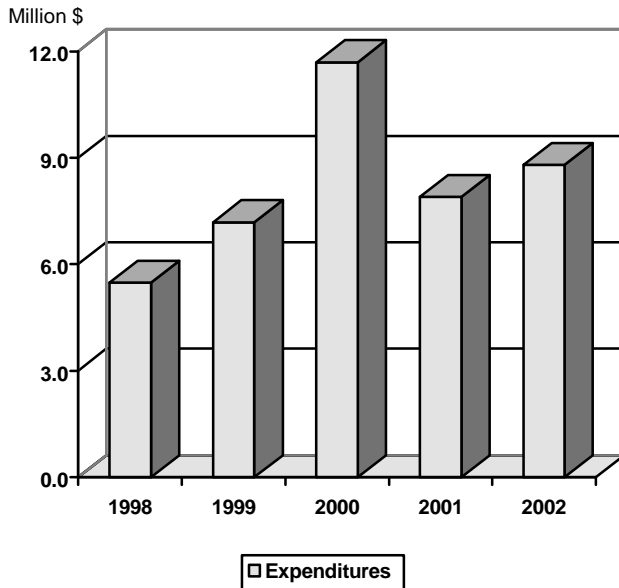
In addition, beginning January 1, 1998, a hotel/motel occupancy tax increase of 2 percent was approved to support future debt to renovate the newly acquired Fort Worth Convention Center.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 365,271	\$ 367,398	\$ 394,915	\$ 394,915
Supplies	64,641	44,956	47,350	47,350
Contractual	7,269,560	7,105,946	7,949,296	7,949,296
Capital Outlay	680,795	401,266	407,439	407,439
Total Expenditures	\$ 8,380,267	\$ 7,919,566	\$ 8,799,000	\$ 8,799,000
Authorized Positions	8.00	8.00	8.00	8.00

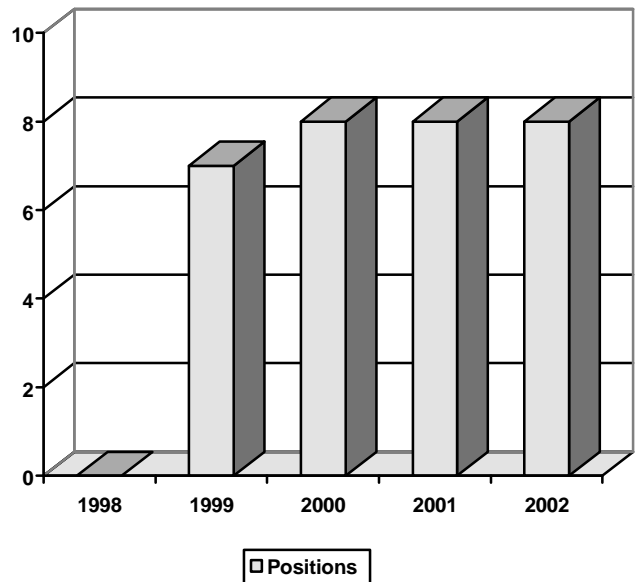
CULTURE AND TOURISM - 8.0 A. P.



BUDGET
Changes in Resources



Authorized Positions
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CULTURE AND TOURISM	FUND/CENTER GG04/0241000:0247000
-------------------------------------------	--------------------------------------------

CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$7,919,566	A.P.	8.0
2001-02 ADOPTED:	\$8,799,000	A.P.	8.0

A) The adopted budget increases by \$483,689 for a contractual payment to the Convention and Visitors Bureau. A contract between the City and the Bureau stipulates that the Bureau receive 55 percent of any revenue from the base 7 percent Hotel/Motel Occupancy Tax.

B) The adopted budget increases by \$259,147 for support of Public Events Department facilities. The increase partially offsets cost increases sustained in the Public Events Department's General Fund budget.

C) The adopted budget increases by \$104,750 for increases for the Sister Cities International program. This increase includes a program increase of \$20,000 to aid the organization in hosting a Sister Cities summit in 2002 and an increase of \$50,000 for start-up costs to search for an additional Sister City. The Sister Cities subsidy also increases by \$60,000 for base subsidy increases approved in FY2000-01 by the City Council and paid from the General Fund. This is partially offset by a reduction of (\$25,250) in one-time costs in the current budget for a Sister City celebration with Bandung, Indonesia.

D) The adopted budget increases by \$31,848 for salary and benefits increases in the Herd program.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
CULTURE AND TOURISM			
DEPARTMENT PURPOSE			
<p>To distribute the revenue from the Hotel/Motel Occupancy Tax to cultural institutions and activities that promote tourism and encourage participation in cultural and educational activities by Fort Worth's residents and visitors.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To service 114 booked conventions, meetings, and other groups, involving approximately 147,000 participants, while also attracting individual tourists to Fort Worth.</p>			
<p>To maintain Sister City relationships with six international cities.</p>			
<p>To attract 1,100,000 visitors to the Fort Worth Museum of Science and History.</p>			
<p>To attract 160,000 visitors to the Modern Art Museum of Fort Worth.</p>			
<p>To serve at least 1,800,000 people through various Arts Council programs.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Number of meetings and conventions brought by the Convention and Visitors Bureau / Number of participants	201 / 227,800	146 / 212,400	114 / 147,000
Number of Sister Cities	6	6	6
Visitors to the Fort Worth Museum of Science and History	1,055,414	1,100,000	1,100,000
Visitors to the Modern Museum of Art	159,419	119,978	160,000
Attendance at Arts Council-funded programs	2,272,896	1,800,000	1,800,000

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04	CULTURE AND TOURISM FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>WRMC/FWCC O&M</u>								
0240500	WRMC/FWCC O&M	\$ 971,807	\$ 971,807	\$ 1,230,954	\$ 1,230,954	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 971,807</u>	<u>\$ 971,807</u>	<u>\$ 1,230,954</u>	<u>\$ 1,230,954</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WRMC/FWCC CAPITAL IMPROVEMENTS</u>								
0240600	WRMC/FWCC CAPITAL IMPROVEMENTS	\$ 559,548	\$ 401,266	\$ 407,439	\$ 407,439	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 559,548</u>	<u>\$ 401,266</u>	<u>\$ 407,439</u>	<u>\$ 407,439</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>THE HERD</u>								
0240700	THE HERD	\$ 458,040	\$ 439,366	\$ 465,041	\$ 465,041	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 458,040</u>	<u>\$ 439,366</u>	<u>\$ 465,041</u>	<u>\$ 465,041</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
	<u>CONVENTION BUREAU</u>								
0241000	CONVENTION BUREAU	\$ 4,772,041	\$ 4,755,761	\$ 5,239,450	\$ 5,239,450	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 4,772,041</u>	<u>\$ 4,755,761</u>	<u>\$ 5,239,450</u>	<u>\$ 5,239,450</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>ARTS COUNCIL</u>								
0242000	ARTS COUNCIL	\$ 308,658	\$ 110,000	\$ 110,000	\$ 110,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 308,658</u>	<u>\$ 110,000</u>	<u>\$ 110,000</u>	<u>\$ 110,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CULTURE AND TOURISM		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GG04 CULTURE AND TOURISM FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>MUSEUMS</u>								
0243010	MUSEUM OF SCIENCE & HISTORY	\$ 503,190	\$ 503,190	\$ 503,190	\$ 503,190	0.00	0.00	0.00	0.00
0243020	MODERN ART MUSEUM	437,751	437,751	437,751	437,751	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 940,941</u>	<u>\$ 940,941</u>	<u>\$ 940,941</u>	<u>\$ 940,941</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>VAN CLIBURN FOUNDATION</u>								
0244000	VAN CLIBURN FOUNDATION	\$ 62,600	\$ 62,600	\$ 62,600	\$ 62,600	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 62,600</u>	<u>\$ 62,600</u>	<u>\$ 62,600</u>	<u>\$ 62,600</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>INTERNATIONAL ACTIVITY</u>								
0247000	SISTER CITIES	\$ 280,632	\$ 237,825	\$ 342,575	\$ 342,575	0.00	0.00	0.00	0.00
0247010	WORLD AFFAIRS COUNCIL	26,000	0	0	0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 306,632</u>	<u>\$ 237,825</u>	<u>\$ 342,575</u>	<u>\$ 342,575</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 8,380,267	\$ 7,919,566	\$ 8,799,000	\$ 8,799,000	8.00	8.00	8.00	8.00

FUND STATEMENT**FUND:****ENVIRONMENTAL MANAGEMENT FUND**

The Environmental Management Fund was established in 1992 to provide sufficient funds to meet the expanding environmental needs of the City. Currently, much of the Fund is devoted to implementing and monitoring the City's Storm Water Permit Program. The permit, granted by the Environmental Protection Agency, became effective on December 1, 1996. Funds not designated for the permit are utilized for emergency environmental situations, such as chemical spills, and special needs, such as asbestos abatement at City-owned properties.

The Environmental Management Department manages the Environmental Management Fund, and is responsible for the oversight of all personnel and projects implemented under the Fund. Currently, there are eight projects set up within the Fund: Undesignated, Compliance, Regulatory, Construction Inspection, Spill Response, the Environmental Collection Center, Storm Water Monitoring, and Education.

The Environmental Management Fund is supported by: 1) the Environmental Protection Fee, which is charged on residential and commercial water bills; 2) revenue from the Environmental Collection Center, which is collected from participating cities in the Household Hazardous Waste Program; and 3) interest on investments. The Fund's expenditures include personnel costs associated with its 20 staff members, operating supply costs, and capital equipment, such as vehicles and heavy machinery.

The Environmental Protection Fee is a monthly charge that varies based upon customer category. Homeowners and apartment complex customers are charged \$0.50; municipal and non-profit organizations are charged \$0.75; residential duplexes are charged \$1.00; commercial properties are charged \$10.00; commercial multi-unit properties are charged \$20.00; and industrial properties are charged \$35.00. A 12-member panel composed of private citizens and businesses recommends any rate changes to City Council for their approval.

ENVIRONMENTAL MANAGEMENT FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Environmental Protection Fee	\$2,645,750
Miscellaneous Revenue	2,125
Participating Cities	300,000
Interest on Investments	<u>120,000</u>
TOTAL REVENUES	\$3,067,875

EXPENDITURES:

Personal Services	\$1,050,175
Supplies	85,213
Contractual Services	<u>1,892,012</u>
TOTAL RECURRING EXPENSES	\$3,027,400

**PROJECTED
UNRESERVED RETAINED EARNINGS
ENVIRONMENTAL MANAGEMENT FUND**

Unreserved retained earnings as of 9/30/01 *	\$2,103,008
Plus: Projected Revenues	\$3,067,875
Less: Projected Expenditures	(\$3,027,400)
Unreserved retained earnings as of 9/30/02	\$2,143,483
Plus: Unrealized gain **	\$60,385
Revised unreserved retained earnings as of 9/30/02	\$2,203,868

* Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF ENVIRONMENTAL MANAGEMENT FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Engineering Services	\$125,438	\$240,085	\$0	\$107,457	\$0
Remediations	295,303	754,124	0	150,000	0
Asbestos Abatement	31,244	701,509	0	425,406	0
TPW Street Sweeping	11,677	210,962	0	200,000	0
City Waste Disposal	76,662	77,390	0	0	0
Emergency Spill Response	4,980	0	0	30,000	0
Project XL	0	0	0	84,900	0
Remodeling of 7th Floor	0	98,738	0	0	0
Demolition of Sub-standard buildings	0	131,892	0	0	0
Lab Services	0	42,106	0	61,600	0
UST Electronic Monitoring	0	70,794	0	41,291	0
Undesignated	22,975	24,079	1,086,962	0	942,963
Regulatory Function	94,819	63,708	116,369	63,246	102,411
Construction Inspection	105,113	79,632	86,345	75,995	103,847
Spill Response Program	164,464	174,775	232,299	175,381	259,305
Environmental Collection Center	526,425	586,621	607,367	522,542	736,375
Storm Water Program	178,816	160,770	180,434	161,345	225,514
Education Component	122,059	117,261	125,049	118,761	164,226
Compliance	<u>0</u>	<u>45,265</u>	<u>525,771</u>	<u>37,707</u>	<u>492,759</u>
TOTAL	\$1,759,975	\$3,579,711	\$2,960,596	\$2,255,631	\$3,027,400

**COMPARISON OF ENVIRONMENTAL MANAGEMENT FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Environmental Protection Fee	\$2,595,291	\$2,681,124	\$2,570,000	\$2,662,607	\$2,645,750
Miscellaneous Revenue	1,451	11,640	0	10,592	2,125
Participating Cities	252,314	263,212	275,000	338,283	300,000
Interest on Investments	<u>207,284</u>	<u>41,091</u>	<u>100,000</u>	<u>200,000</u>	<u>120,000</u>
TOTAL	\$3,056,340	\$2,997,067	\$2,945,000	\$3,211,482	\$3,067,875

FUND BUDGET SUMMARY**DEPARTMENT:**

ENVIRONMENTAL MANAGEMENT FUND

FUND/CENTER

R103/0521100:0524106

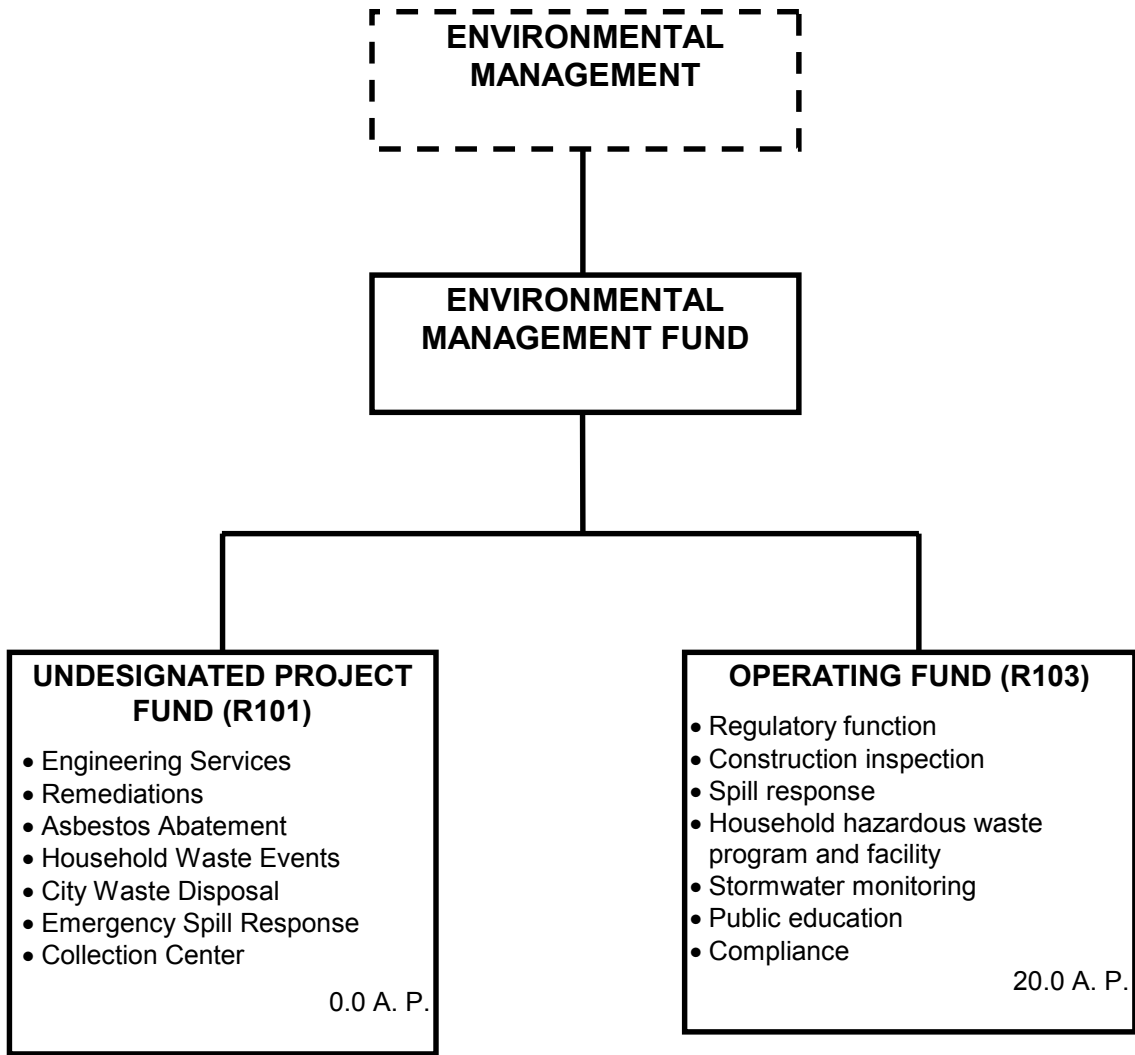
SUMMARY OF FUND RESPONSIBILITIES:

The Environmental Management Fund is used to ensure that the City is in compliance, or developing means to achieve compliance, with its National Pollutant Discharge Elimination System (NPDES) Storm Water permit, as well as other state and federal environmental regulations. The Fund supports eight components: Undesignated, Compliance, Regulatory, Construction Inspection, Spill Response, the Environmental Collection Center, the Storm Water Program, and Education.

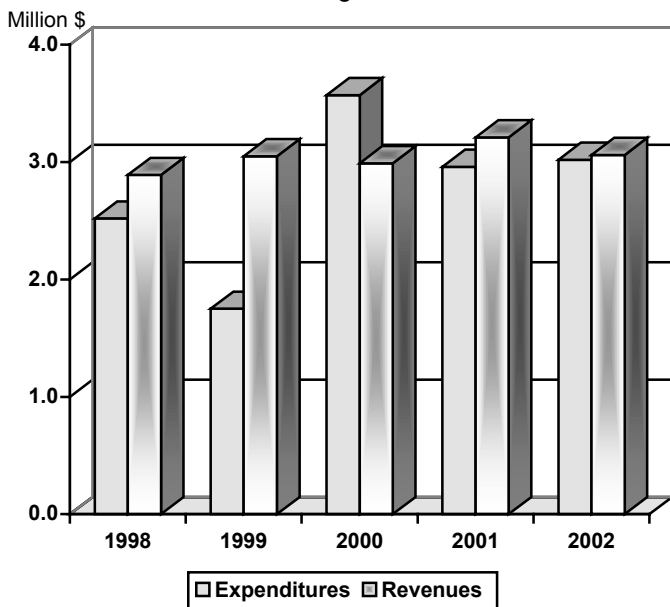
The Undesignated funds will be used in emergency situations and for funding major compliance issue projects. The Compliance Unit performs the tasks required to keep the City's facilities and operations in compliance with state and federal environmental regulations. The Regulatory Section is responsible for the interpretation of all federal and state environmental regulations, and oversees the Brownfields Program and Project XL. Construction Inspection performs reviews of construction permit applications, plans, and sites. The Spill Response Program responds to spills that could adversely affect the storm water system. The Environmental Collection Center (ECC) collects and disposes household hazardous waste. A mobile collection unit is also part of ECC operations. The Storm Water Program monitors and analyzes the storm water system to ensure chemical parameters are within the limits required by the permit. The Education Component educates the public on storm water pollution prevention, air quality issues, and household hazardous waste disposal methods.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 801,760	\$ 937,219	\$ 1,050,175	\$ 1,050,175
Supplies	78,768	78,443	82,513	85,213
Contractual	779,303	1,944,934	1,892,011	1,892,011
Total Expenditures	\$ 1,659,831	\$ 2,960,596	\$ 3,024,699	\$ 3,027,399
Authorized Positions	20.00	20.00	20.00	20.00

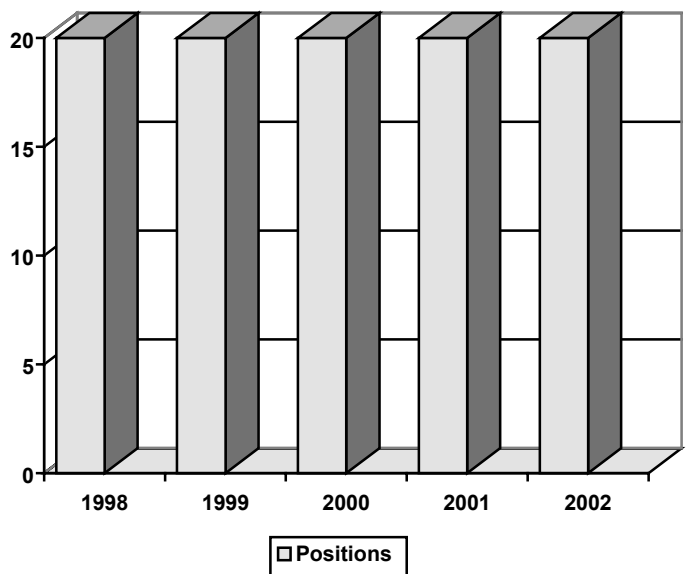
ENVIRONMENTAL MANAGEMENT FUND - 20.0 A. P.



BUDGET
Changes in Resources



AUTHORIZED POSITIONS
Changes in Strength



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: ENVIRONMENTAL MANAGEMENT FUND		FUND/CENTER R103/0521100:0524106	
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$2,960,596	A.P.	20.0
2001-02 ADOPTED:	\$3,027,400	A.P.	20.0
<p>A) The adopted budget decreases by (\$166,499) to reflect a reduction in anticipated project expenditures in the Environmental Management Project Fund (R103).</p> <p>B) The adopted budget increases by \$80,711 due to salary increases.</p> <p>C) The adopted budget increases by \$45,954 in the disposal budget for several disposal projects, such as medical waste, HazWaste and light and ballast recycling.</p> <p>D) The adopted budget increases by \$41,500 for contractual expenses to reflect planned expenditures for industrial hygiene services and other EPA compliance projects as mandated by the Texas Natural Resource Conservation Commission (TNRCC).</p> <p>E) The adopted budget increases by \$14,000 in the scheduled temporaries account for help needed at the Environmental Collection Center.</p>			

POLICY ISSUES**DEPARTMENT:****ENVIRONMENTAL MANAGEMENT FUND****CLEAN AIR IMPLEMENTATION**

In January 2001, the Environmental Protection Agency (EPA) approved the D/FW Regional Clean Air Plan. Implementation of that plan will begin in the summer of 2002, with scheduled completion by 2005. As a result of plan implementation, over the next five years the City will have to examine and replace/retrofit a significant number of its heavy equipment fleet and industrial operations. An audit of combustion sources, equipment, and operations will be conducted over the next 18 months to more precisely define plan implementation.

STORMWATER PERMIT RENEWAL

On March 2001, the City filed its fourth annual report to the EPA delineating compliance activities within its stormwater permit, as well as filed a reapplication with the Texas Natural Resource Conservation Commission (TNRCC) for its next five-year program. Anticipated program/permit improvements, which are likely to have a significant impact include: 1) Floatables removal technologies; 2) construction inspections requirements; and 3) Total Maximum Daily Load (TMDL) control measures.

Floatables Program: Over the past four years, the City has been working to characterize the amount and makeup of floating trash that enters its storm drain system. An anticipated program/permit improvement will be the addition of at least a requirement to study floatable removal technologies. Results of these tests will help define removal efficiencies and cost applications. In the worst case scenario, large scale removal of floatables might be required.

Construction Inspection: In 2003, Phase II stormwater rules and the Construction General Permit go into effect. Currently, the City inspects all construction sites and common planned developments of five acres or more. In 2003, this area will be reduced to one acre, thereby greatly increasing the workload for inspectors.

Total Maximum Daily Load: The Total Maximum Daily Load (TMDL) program of the EPA and TNRCC is the water quality version of the ozone standard. Although the TNRCC is currently delineating stream segments and describing the contaminants therein, stream segments that are found to be in violation of the TMDL list will result in implementation of local control measures. It is still too early to know for certain; however, this evaluation could potentially have a significant fiscal impact on the City.

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
ENVIRONMENTAL MANAGEMENT FUND			
DEPARTMENT PURPOSE			
<p>To ensure City compliance with environmental regulations and to maintain and promote a safe environment for the citizens of Fort Worth through innovative and cost effective prevention programs.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To maintain the current number of dry weather field screens.</p> <p>To maintain the current number of wet weather watershed screens.</p> <p>To operate a permanent household hazardous waste collection facility with increased participation from surrounding municipalities.</p> <p>To maintain a spill response program as required by the storm water federal permit to address an anticipated increased numbers of small spills throughout the City.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Dry weather field screens	182	300	300
Wet weather watershed screens	9	10	10
Households served at Environmental Collection Center	11,465	14,000	15,000
Spill responses	1,529	1,600	1,800

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENVIRONMENTAL MANAGEMENT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R103	ENVIRONMENTAL MAN- AGEMENT FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>REVENUE AND TRANS- FERS OUT</u>								
0521100	UNDESIGNATED	\$ 431,799	\$ 1,086,962	\$ 942,963	\$ 942,963	0.00	0.00	0.00	0.00
	Sub-Total	\$ 431,799	\$ 1,086,962	\$ 942,963	\$ 942,963	0.00	0.00	0.00	0.00
	<u>ENVIRONMENTAL MAN- AGEMENT</u>								
0524100	REGULATORY	\$ 63,708	\$ 116,369	\$ 102,411	\$ 102,411	1.00	1.00	1.00	1.00
0524101	CONSTRUCTION INSPECTION	79,632	86,345	103,847	103,847	3.00	2.00	2.00	2.00
0524102	SPILL RESPONSE	174,775	232,299	259,305	259,305	4.00	4.00	4.00	4.00
0524103	ENV COLLECTION CEN- TER	586,621	607,367	736,375	736,375	5.00	5.00	6.00	6.00
0524104	STORM WATER MONI- TORING	160,770	180,434	225,514	225,514	5.00	5.00	4.00	4.00
0524105	EDUCATION	117,261	125,049	161,526	164,226	2.00	2.00	2.00	2.00
0524106	COMPLIANCE	45,265	525,771	492,759	492,759	0.00	1.00	1.00	1.00
	Sub-Total	\$ 1,228,032	\$ 1,873,634	\$ 2,081,736	\$ 2,084,436	20.00	20.00	20.00	20.00
	TOTAL	\$ 1,659,831	\$ 2,960,596	\$ 3,024,699	\$ 3,027,399	20.00	20.00	20.00	20.00

FUND STATEMENT

FUND:

AWARDED ASSETS FUNDS

The City of Fort Worth Police Department receives funds from the sale of assets seized in certain law enforcement activities in which the department has assisted federal and state law enforcement agencies. The process of liquidating and distributing seized assets is commonly called "asset forfeiture," and each asset received by the department is considered an "awarded asset." The federal asset forfeiture program is authorized by the Comprehensive Crime Control Act of 1984, while the State asset forfeiture program is authorized by Chapter 59 of the Texas Code of Criminal Procedure.

The main goals of the federal and state asset forfeiture programs are to deprive criminals of property used in or acquired through illegal activities, to encourage joint operations among law enforcement agencies at various levels of government, and to strengthen law enforcement. Both programs require that the recipient law enforcement agency use the assets solely for law enforcement purposes, and that the assets be held in a special fund, subject to audit and review by the appropriate authorities.

The City of Fort Worth Police Department is responsible for the receipt, expenditure, and oversight of awarded assets. Prior to FY2000-01, revenues and expenditures budgeted from the City's awarded assets were held in the Special Project Trust Fund. In an effort to improve tracking and auditing capabilities in FY2000-01, the department worked with the Accounting Division of the Finance Department to establish two new operating funds for awarded asset proceeds: the Federal Awarded Assets Fund and the State Awarded Assets Fund.

**FEDERAL AWARDED ASSETS FUND BUDGET SUMMARY
FISCAL YEAR
2001-02**

REVENUES:

Federal Awarded Assets	\$400,000
Interest on Investments	<u>19,547</u>
TOTAL REVENUES	\$419,547

EXPENDITURES:

Executive Services Bureau (R107/0352000)	
Matching Grant Funds	
DART/DART Expanded/Child Intervention/Computer Crimes	\$143,541
Explorer Program	32,000
Explorer Overtime	13,991
TPA Membership	20,000
Classified Services Funds	<u>2,500</u>
Sub-Total	\$212,032
Field Operations Bureau (R107/0354000)	
NPO Youth Programs	\$8,000
Patrol Car Video Cameras	105,240
Incident Command Vehicles Equipment	<u>11,775</u>
Sub-Total	\$125,015
Special Services Bureau (R107/0356000)	
Public Database Investigation System	\$50,000
DEA Vehicle Fuel	2,500
Special Operations Informant Funds	25,000
DARE Summer Program	<u>5,000</u>
Sub-Total	\$82,500
TOTAL EXPENDITURES	\$419,547

**PROJECTED
UNRESERVED RETAINED EARNINGS
FEDERAL AWARDED ASSETS FUND**

Unreserved retained earnings as of 9/30/01*	\$406,219
Plus: Projected Revenues	\$395,538
Less: Projected Expenditures	(\$395,538)
Unreserved retained earnings as of 9/30/02	\$406,219
Plus: Unrealized Gain **	\$15,519
Revised unreserved retained earnings as of 9/30/02	\$421,738

* Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 0	\$ 222,390	\$ 212,032	\$ 212,032	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 222,390	\$ 212,032	\$ 212,032	0.00	0.00	0.00	0.00
	<u>OPERATIONAL SUP- PORT BUREAU</u>								
0353000	OPERATIONAL SUP- PORT BUREAU	\$ 0	\$ 42,750	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 42,750	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	N/W FIELD OPERATIONS BUREAU	\$ 0	\$ 0	\$ 125,015	\$ 125,015	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 125,015	\$ 125,015	0.00	0.00	0.00	0.00
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 0	\$ 125,398	\$ 82,500	\$ 82,500	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 125,398	\$ 82,500	\$ 82,500	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R107	FEDERAL AWARDED ASSETS FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0357000	<u>OPERATIONS SUP- PORT BUREAU</u>								
	OPERATIONS SUP- PORT BUREAU	\$ 0	\$ 5,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 0</u>	<u>\$ 5,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 0	\$ 395,538	\$ 419,547	\$ 419,547	0.00	0.00	0.00	0.00

STATE AWARDED ASSETS FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

State Awarded Assets	\$250,000
Interest on Investments	60,565
Use of Retained Earnings	<u>183,014</u>
TOTAL REVENUES	\$493,579

EXPENDITURES:

Executive Services Bureau (R108/0352000)	
Matching Grant Funds	
SCRAM, Safe & Sober STEP, ITC STEP	\$330,182
Modernization of Police Weapons	45,000
Electronic Surveillance/Investigative Equipment	10,775
NPD Furniture Replacements	<u>75,000</u>
Sub-Total	\$460,957
Operational Support Bureau (R108/0353000)	
K-9 Entry Vests	\$7,800
K-9 Night Vision Equipment	<u>3,600</u>
Sub-Total	\$11,400
Special Services Bureau (R108/0356000)	
Investigative Electronic Equipment	\$3,222
Traffic Laser Units	<u>18,000</u>
Sub-Total	\$21,222
TOTAL EXPENDITURES	\$493,579

**PROJECTED
UNRESERVED RETAINED EARNINGS
STATE AWARDED ASSETS FUND**

Unreserved retained earnings as of 9/30/01*	\$585,304
Plus: Projected Revenues	\$289,435
Less: Projected Expenditures	(\$289,435)
Unreserved retained earnings as of 9/30/02	\$585,304
Plus: Unrealized Gain **	\$21,976
Revised unreserved retained earnings as of 9/30/02	\$607,280

*Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND R108	STATE AWARDED ASSETS FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>EXECUTIVE SERVICES BUREAU</u>								
0352000	EXECUTIVE SERVICES BUREAU	\$ 0	\$ 285,035	\$ 460,957	\$ 460,957	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 285,035	\$ 460,957	\$ 460,957	0.00	0.00	0.00	0.00
	<u>OPERATIONAL SUP- PORT BUREAU</u>								
0353000	OPERATIONAL SUP- PORT BUREAU	\$ 0	\$ 4,400	\$ 11,400	\$ 11,400	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 4,400	\$ 11,400	\$ 11,400	0.00	0.00	0.00	0.00
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 0	\$ 0	\$ 21,222	\$ 21,222	0.00	0.00	0.00	0.00
	Sub-Total	\$ 0	\$ 0	\$ 21,222	\$ 21,222	0.00	0.00	0.00	0.00
	TOTAL	\$ 0	\$ 289,435	\$ 493,579	\$ 493,579	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

LAKE WORTH TRUST FUND

Under the direction of the Department of Engineering, the Lake Worth Trust Fund manages more than 360 lease properties adjacent to Lake Worth. Upon expiration of the leases, the Fund purchases improvements located on the leased properties and markets the properties for sale to the public. The Lake Worth Trust Fund also provides funding for the maintenance of park grounds located along the lake.

The Fund is responsible for all costs associated with five Deputy City Marshal and one Senior Deputy City Marshal positions. These six officers provide protection for the parks and neighborhoods adjacent to the lake.

LAKE WORTH TRUST FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Interest Earned on Leases	\$1,400
Interest Earned on Investments	135,000
Boat Fees	11,300
Lease Income	497,000
Lease Transfer Fees	3,800
Use of Fund Balance	<u>154,761</u>
TOTAL REVENUES	\$803,261

EXPENDITURES:

Park Maintenance	\$172,178
Engineering Services	290,000
Lake Patrol	<u>341,083</u>
TOTAL EXPENDITURES	\$803,261

**PROJECTED
UNRESERVED RETAINED EARNINGS
LAKE WORTH TRUST FUND**

Unreserved retained earnings as of 9/30/01 *	\$3,049,559
Plus: Projected Revenues	\$648,500
Less: Projected Expenditures	(\$803,261)
Unreserved retained earnings as of 9/30/02	\$2,894,798
Plus: Unrealized Gain **	\$91,430
Revised unreserved retained earnings as of 9/30/02	\$2,986,228

* Preliminary fund balance due to pending audit of actual ending balances

**The increase in the market value of the City's investment portfolio that has not been turned into cash.

**COMPARISON OF LAKE WORTH TRUST FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Park Maintenance	\$133,339	\$621,687	\$172,178	\$172,178	\$172,178
Engineering Services	304,385	508,976	258,818	344,036	290,000
Lake Patrol	<u>308,199</u>	<u>306,156</u>	<u>345,420</u>	<u>345,420</u>	<u>341,083</u>
TOTAL	\$745,923	\$1,436,819	\$776,416	\$861,634	\$803,261

**COMPARISON OF LAKE WORTH TRUST FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Interest Earned on Leases	\$2,977	\$1,559	\$450	\$1,748	\$1,400
Interest Earned on Investments	182,695	163,741	140,000	212,765	135,000
Contribution from Other Funds	0	100,000	0	0	0
Boat Fees	21,836	22,476	11,650	21,867	11,300
Lease Income	524,137	498,870	486,000	428,660	497,000
Lease Transfer Fees	(7,250)	4,235	5,000	15,348	3,800
Transfer from Water and Sewer Fund	0	500,000	0	0	0
Use of Fund Balance	0	0	<u>133,316</u>	<u>181,246</u>	<u>154,761</u>
TOTAL	\$724,395	\$1,290,881	\$776,416	\$861,634	\$803,261

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

ENGINEERING - LAKE WORTH TRUST FUND

FUND/CENTER

FE70/030001002000

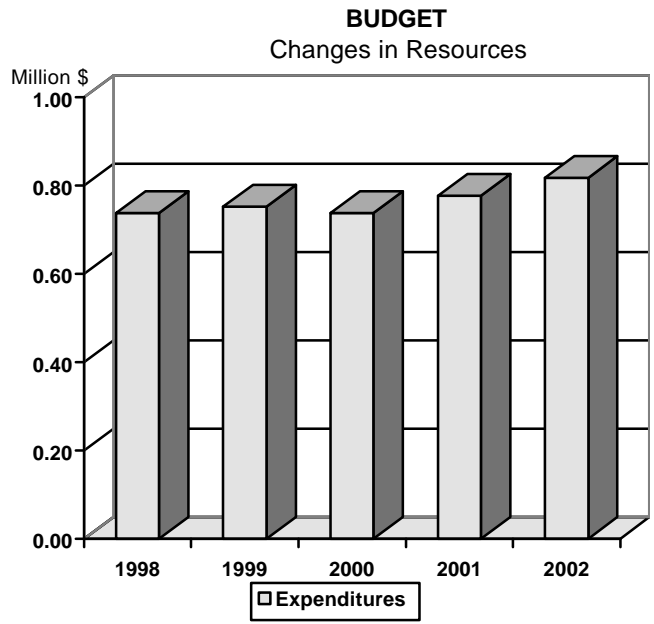
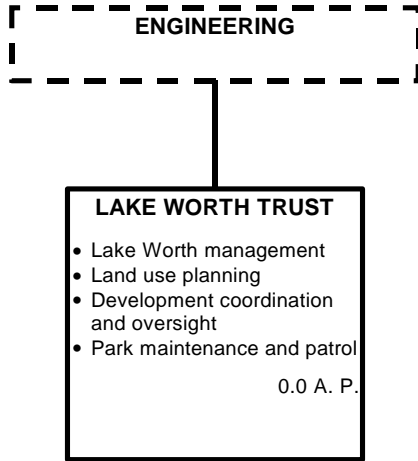
SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Engineering Department, includes activities involving Municipal Court and Parks and Community Services departments. There are three departmental budget summary pages from these departments for Lake Worth Trust Fund, and each page contains the department's own budget information.

The Engineering Department manages more than 360 leaseholds adjacent to Lake Worth; purchases improvements located on the properties upon expiration of the leases; and markets the properties for sale to the public.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 22,161	\$ 0	\$ 0	\$ 0
Contractual	486,815	258,818	290,000	290,000
Capital Outlay	0	0	0	0
Total Expenditures	\$ 508,976	\$ 258,818	\$ 290,000	\$ 290,000

LAKE WORTH TRUST FUND- 0.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: ENGINEERING - LAKE WORTH TRUST FUND		FUND/CENTER FE70/030:038:080	
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$776,416	A.P.	0.00
2001-02 ADOPTED:	\$803,261	A.P.	0.00
<p>A) The adopted budget increases by \$40,000 for the demolition, appraisal, and advertisement of Lake Worth properties for sale.</p> <p>B) The adopted budget increases by \$9,672 for Municipal Court services due to anticipated salary increases and telecommunication charges.</p>			

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:
ENGINEERING - LAKE WORTH TRUST FUND

DEPARTMENT PURPOSE

To manage more than 360 leaseholds adjacent to Lake Worth, purchase improvements located on those properties upon lease expirations, market the properties for sale to the public, and provide funding for maintenance of park grounds located along the lake. The Lake Worth Trust Fund also funds five Deputy City Marshal positions and one Senior Deputy City Marshal position. The marshal positions provide lake patrol protection of parks and neighborhoods surrounding the lake.

FY2001-02 DEPARTMENTAL OBJECTIVES

To achieve a 97 percent collection rate for leased properties.

To develop and implement a five-year sales plan for approximately 300 City-owned lease properties at Lake Worth. The plan will be synchronized with the availability of water and/or sewer services to the leased properties.

DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Collection rate of rental income from lease holders	91%	95%	97%
Number of Lake Worth leases converted to private ownership.	42	127	122

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT ENGINEERING		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70	LAKE WORTH TRUST FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
030	<u>SOUND ECONOMY</u>								
	ENGINEERING	\$ 508,976	\$ 258,818	\$ 290,000	\$ 290,000	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 508,976</u>	<u>\$ 258,818</u>	<u>\$ 290,000</u>	<u>\$ 290,000</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 508,976	\$ 258,818	\$ 290,000	\$ 290,000	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY**DEPARTMENT:**

PACS - LAKE WORTH TRUST FUND

FUND/CENTER

FE70/080001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Engineering Department, includes activities involving Municipal Court and Parks and Community Services departments. There are three departmental budget summary pages from these departments for Lake Worth Trust Fund, and each page contains the department's own budget information.

The Parks and Community Services Department provides for maintenance of park grounds adjacent to the lake, primarily through contracted maintenance services.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Contractual	114,052	172,178	172,178	172,178
Capital Outlay	507,635	0	0	0
Total Expenditures	\$ 621,687	\$ 172,178	\$ 172,178	\$ 172,178

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS AND COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70	LAKE WORTH TRUST FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
080	<u>STRONG NEIGHBORHOODS</u> PARKS AND COMMUNITY SERVICES	\$ 621,687	\$ 172,178	\$ 172,178	\$ 172,178	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 621,687</u>	<u>\$ 172,178</u>	<u>\$ 172,178</u>	<u>\$ 172,178</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 621,687	\$ 172,178	\$ 172,178	\$ 172,178	0.00	0.00	0.00	0.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:	FUND/CENTER
MUNICIPAL COURT - LAKE WORTH TRUST FUND	FE70/038001002000

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Lake Worth Trust Fund, which is managed by the Engineering Department, includes activities involving Municipal Court and Parks and Community Services departments. There are three departmental budget summary pages from these departments for Lake Worth Trust Fund, and each page contains the department's own budget information.

The Municipal Court Department provides lake patrol services and security for the parks and neighborhoods adjacent to Lake Worth. Five Deputy City Marshals and one Senior Deputy City Marshal provide 16-hour patrols each day using police sedans and watercraft.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Supplies	2,678	0	0	0
Contractual	303,478	345,420	341,083	341,083
Total Expenditures	\$ 306,156	\$ 345,420	\$ 341,083	\$ 341,083

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT MUNICIPAL COURT		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE70	LAKE WORTH TRUST FUND	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
038	<u>SAFE COMMUNITY</u>								
	MUNICIPAL COURT	\$ 306,156	\$ 345,420	\$ 341,083	\$ 341,083	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 306,156</u>	<u>\$ 345,420</u>	<u>\$ 341,083</u>	<u>\$ 341,083</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 306,156	\$ 345,420	\$ 341,083	\$ 341,083	0.00	0.00	0.00	0.00

FUND STATEMENT

FUND:

CABLE COMMUNICATIONS FUND

The Cable Communications Fund was created in 1981 shortly after the franchise agreement with Sammons Cable was approved by the City Council. The Cable Communications Fund was established to meet construction obligations and regulations as outlined in the original contract. In 1995, Sammons Cable was purchased by Marcus Cable, resulting in a revised franchise agreement. In 1999, a new franchise agreement was implemented when Charter Communications purchased Marcus Cable.

The Cable Communications Fund is part of the City Manager's Office. The primary functions of the Fund include: 1) management of all matters relating to the cable television franchise and other limited franchises; 2) administration of the portion of the Special Trust Fund that finances the City's cable television operation; and 3) quarterly production of 210 hours of original, non-character generated programming hours for the two cable television channels for which the City is responsible, Channels 7 and 45.

In an effort to produce the required programming, the Cable Communications Office covers and records City meetings for public viewing while providing in-house studios to produce a variety of special interest programming. The Cable production crews also film a variety of topics in the field. In addition, they produce a televised version of the City Page publication that appears in area newspapers. Finally, the production crews accept and schedule videotapes from private citizens and organizations to be aired during public access hours.

Revenue for the Cable Communications Fund is derived from several sources. For instance, the Fund receives a portion of each cable subscriber's monthly fee in order to produce a targeted level of original programming hours. Another revenue source is the production classes offered to the general public on a fee-for-service basis. In addition to subscriptions and classes, revenue is also generated from interest on investments.

CABLE COMMUNICATIONS FUND BUDGET SUMMARY
FISCAL YEAR
2001-02

REVENUES:

Program Income	\$864,000
Investment Income	70,000
Video Charges	<u>9,000</u>
TOTAL REVENUES	\$943,000

EXPENDITURES:

Personal Services	\$633,904
Supplies	51,596
Contractual Services	<u>175,559</u>
TOTAL RECURRING EXPENSES	\$861,059
Capital Outlay	<u>\$54,913</u>
TOTAL EXPENDITURES	\$915,972

**PROJECTED
UNRESERVED RETAINED EARNINGS
CABLE COMMUNICATIONS OFFICE FUND**

Unreserved retained earnings as of 9/30/01*	\$1,259,598
Plus: Projected Revenues	\$943,000
Less: Projected Expenditures	(\$915,972)
Unreserved retained earnings as of 9/30/02	\$1,286,626

* Preliminary fund balance due to pending audit of actual ending balances

COMPARISON OF CABLE COMMUNICATIONS FUND
EXPENDITURES

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Cable Communications	<u>\$742,301</u>	<u>\$797,243</u>	<u>\$875,875</u>	<u>\$818,349</u>	<u>\$915,972</u>
TOTAL	\$742,301	\$797,243	\$875,875	\$818,349	\$915,972

**COMPARISON OF CABLE COMMUNICATIONS FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Program Income	\$880,402	\$837,910	\$819,979	\$869,637	\$864,000
Consolidated Investments	67,234	64,830	50,000	102,946	70,000
Video Charges	11,622	9,046	9,000	6,339	9,000
Miscellaneous Revenue	<u>0</u>	<u>130,386</u>	<u>0</u>	<u>129,864</u>	<u>0</u>
TOTAL	\$959,258	\$1,042,172	\$878,979	\$1,108,786	\$943,000

FUND BUDGET SUMMARY**DEPARTMENT:**

CABLE COMMUNICATIONS FUND

FUND/CENTER

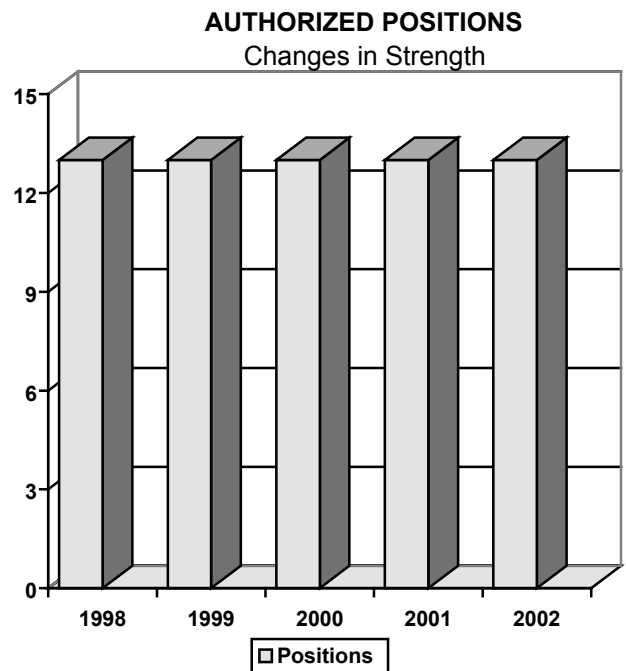
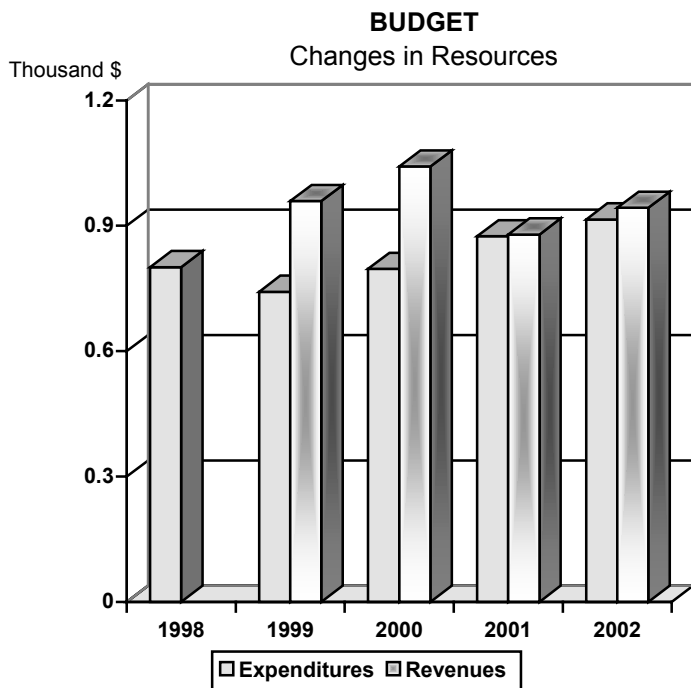
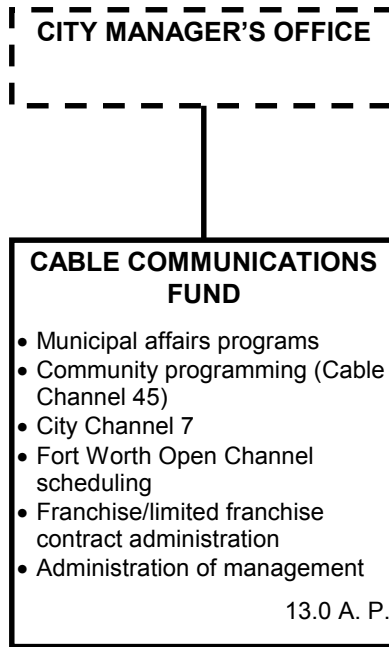
FE72/002500100000

SUMMARY OF FUND RESPONSIBILITIES:

The Cable Communications Fund is part of the City Manager's Office. The primary functions of the Fund include: management of all matters relating to the cable television franchise and limited franchises, administration of the portion of Special Trust Fund that funds the City's cable television operation, and minimum quarterly production of 210 hours of original non-character generated programming hours for the two cable television channels under the purview of the City.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 492,465	\$ 608,689	\$ 633,904	\$ 633,904
Supplies	40,028	58,451	51,596	51,596
Contractual	226,758	145,389	175,559	175,559
Capital Outlay	37,992	63,346	54,913	54,913
Total Expenditures	\$ 797,243	\$ 875,875	\$ 915,972	\$ 915,972
Authorized Positions (FTE)	13.00	13.00	13.00	13.00

CABLE COMMUNICATIONS FUND - 13.0 A. P.



SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CABLE COMMUNICATIONS FUND		FUND/CENTER FE72/002500100000	
CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED			
2000-01 ADOPTED:	\$875,875	A.P.	13.0
2001-02 ADOPTED:	\$915,972	A.P.	13.0
<p>A) The adopted budget increases by \$41,670 for administrative services from the General Fund. This amount includes janitorial services and other indirect administrative services.</p> <p>B) The adopted budget increases by \$23,297 for actual and anticipated salary increases.</p> <p>C) The adopted budget decreases by (\$9,000) in funds budgeted for inside repair and maintenance based on the department's future expenditure estimates.</p> <p>D) The adopted budget decreases by (\$8,433) for audio-visual equipment based on projected requirements.</p>			

DEPARTMENTAL OBJECTIVES AND MEASURES

DEPARTMENT:			
CABLE COMMUNICATIONS FUND			
DEPARTMENT PURPOSE			
<p>The purpose of the Cable Communications Fund is to provide an information delivery system for the citizens of Fort Worth, departments of the City of Fort Worth, and their employees. Efficient and effective information delivery is vital to support the City's major strategic goals of strengthening our neighborhoods, developing our economy, and create a user-friendly government for residents of the City of Fort Worth.</p>			
FY2001-02 DEPARTMENTAL OBJECTIVES			
<p>To provide programming that will highlight the culture and interests of the citizens of Fort Worth as well as meet and exceed the minimum quarterly requirement of 210 hours (840 hours annually) of non-repeat, non-character generated programming per quarter as required by the contract with the cable company.</p>			
<p>To provide studio space and technical assistance to local individuals, groups, and organizations wishing to produce programming for Open Channel 32 and deliver the programming to the cable company.</p>			
<p>To monitor the customer service of the local cable operator to insure they meet minimum standards as set by the Federal Communications Commission (FCC), the City's franchise agreement, and report this information to City Council.</p>			
DEPARTMENTAL MEASURES	ACTUAL 1999-00	ESTIMATED 2000-01	PROJECTED 2001-02
Annual Programming Hours	997	1,000	1,050
Number of Open Channel (32) Programs	74	80	100
Number of Open Channel (32) Workshop Students	47	50	50
Investigated residents' complaints	320	400	450

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT CITY MANAGER'S OFFICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72 SPECIAL TRUST FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SUPPORT SERVICES</u>								
002	CITY MANAGER'S OFFICE	\$ 797,243	\$ 875,875	\$ 915,972	\$ 915,972	13.00	13.00	13.00	13.00
	Sub-Total	<u>\$ 797,243</u>	<u>\$ 875,875</u>	<u>\$ 915,972</u>	<u>\$ 915,972</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
	TOTAL	\$ 797,243	\$ 875,875	\$ 915,972	\$ 915,972	13.00	13.00	13.00	13.00

**CITY STORE FUND BUDGET SUMMARY
FISCAL YEAR
2001-02**

REVENUES:

Sale of Merchandise	<u>\$129,000</u>
TOTAL REVENUES	\$129,000

EXPENDITURES:

Personal Services	\$66,377
Supplies	39,800
Contractual Services	<u>12,552</u>
TOTAL EXPENDITURES	\$118,729

**PROJECTED
UNRESERVED RETAINED EARNINGS
CITY STORE FUND**

Unreserved retained earnings as of 9/30/01 *	(\$100,157)
Plus: Projected Revenues	\$129,000
Less: Projected Expenditures	(\$118,273)
Unreserved retained earnings as of 9/30/02	(\$89,430)

* Preliminary fund balance due to pending audit of actual ending balances

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT FINANCE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND FE72 SPECIAL TRUST FUND		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
013	<u>SUPPORT SERVICES</u>								
	FINANCE	\$ 143,456	\$ 112,210	\$ 118,729	\$ 118,729	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 143,456</u>	<u>\$ 112,210</u>	<u>\$ 118,729</u>	<u>\$ 118,729</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 143,456	\$ 112,210	\$ 118,729	\$ 118,729	2.00	2.00	2.00	2.00

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SUMMARY OF CITY OF CITY OF FORT WORTH
GRANT PROGRAM PARTICIPATION
FISCAL YEAR 2001-02 COST INVOLVEMENT

TITLE	<u>TOTAL COST</u>	<u>AGENCY COST</u>	<u>DEPT. IN-KIND MATCH</u>	<u>CITY OF FORT WORTH MATCH</u>
Fuller Foundation				
Fuller Garden Maintenance	\$86,809	\$86,809	\$0	\$0
Fort Worth Botanical Society				
Gardener & Maintenance Worker/ Japanese Garden	73,839	73,839	0	0
Texas Department of Housing and Community Affairs				
Community Services Block Grant	913,801	913,801	0	0
Comprehensive Energy Assistance Program	2,068,929	2,068,929	0	0
Texas Criminal Justice Division				
Sex Offender Registration/Monitoring Unit	258,606	135,058	0	123,548
Child Violence Intervention Project	47,561	17,643	0	29,918
Enhanced Domestic Assault Team	151,835	78,355	17,139	56,341
Domestic Assault Response Team	136,394	79,949	17,139	39,306
Juvenile Accountability Incentive Block Grant Program	327,272	294,545	0	32,727
Fort Worth Garden Club, Inc.				
Community Center Coordinator	52,118	52,118	0	0
Audio Visual Specialist	34,231	34,231	0	0
Sr. Maintenance Worker/ Botanic Garden	35,976	35,976	0	0
Administrative Technician	38,226	38,226	0	0
U. S. Department of Housing and Urban Development				
Cooperative Agreement for Fair Housing	100,000	100,000	0	0
Community Development Block Grant	7,690,000	7,690,000	0	0
Emergency Shelter Grant	257,560	257,560	0	0
U. S. Equal Employment Opportunity Commission				
Title VII EEOC Contract	153,250	153,250	0	0

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TITLE	<u>TOTAL COST</u>	<u>AGENCY COST</u>	<u>DEPT. IN-KIND MATCH</u>	<u>CITY OF FORT WORTH MATCH</u>
City of Fort Worth Housing Department				
Community Development Block Grant (CDBG)	18,133	18,133	0	0
U. S. Bureau of Justice Assistance				
2001 Local Law Enforcement Block Grant	1,380,000	1,200,000	0	180,000
Texas Department of Human Services				
Summer Food Program	275,015	275,015	0	0
Environmental Protection Agency/Texas Natural Resource Conservation Commission				
Air Pollution Control	315,104	211,120	103,984	0
Brownfields Redevelopment	150,000	150,000	0	0
Mitigation Options for Urban Lakes	500,000	475,000	25,000	0
Texas Department of Transportation				
Safe & Sober STEP (Selective Traffic Enforcement Program)	224,832	102,064	0	122,768
Intersection Traffic Control Selective Traffic Enforcement Program (ITC STEP)	119,686	80,967	0	38,719
Texas State Library and Archives Commission				
Interlibrary Loan	251,834	251,834	0	0
Office of Community Oriented Policing Services				
COPS in School Program	254,785	254,785	0	0
Texas Department of Health				
Diabetes Awareness & Education in the Community (DAEC)	100,000	100,000	0	0
Bite Reduction Program	168,849	45,933	122,916	0
Office of Regional Administrative Services (ORAS) "000" Project	40,000	40,000	0	0
TOTAL	\$16,224,645	\$15,315,140	\$286,178	\$623,327

FUND STATEMENT**FUND:****CRIME CONTROL AND PREVENTION DISTRICT**

The Crime Control and Prevention District (CCPD) was implemented during FY1995-96. The CCPD was made possible through voters' authorization of a half-cent increase in sales tax, effective October 1, 1995. The district was initially authorized for five years. Revenue from this tax has been used to employ additional Police Officers, purchase replacement and new CCPD vehicles, increase security at schools, and expand other crime fighting programs. Through the use of this money, the City of Fort Worth planned to reduce crime by an average of 10 percent for each of the five years.

On May 6, 2000, a new election was held to re-authorize the district for an additional five-year period. Fort Worth residents voted in favor of re-authorization, which will allow the City of Fort Worth to continue the half-cent portion of the sales tax until the expiration of the five-year period. The new period began October 1, 2000, and will continue until September 30, 2005. Voters will be given the opportunity to evaluate and possibly re-authorize the district again in the spring of 2005.

A nine-member board of directors appointed by the City Council establishes the budget and policies of the Crime Control and Prevention District. By law, the City Manager proposes the annual district budget to the board, which then votes approval or disapproval after holding a mandatory public hearing. After the district board has approved the annual budget, it is forwarded to the City Council, which votes approval or disapproval after holding a mandatory public hearing of its own.

A substantial portion of the fund balance is set aside for a multiyear phase-out of the Crime Control and Prevention District. The phase-out plan goes into effect if voters do not re-authorize the district in 2005. The plan mainly provides funding for CCPD employees for a limited time so they can fill openings that become available elsewhere in the City. However, the board of directors may also decide to use a portion of the fund balance for other purposes, such as upgrades to the public safety communication system and newly created programs.

**CRIME CONTROL AND PREVENTION DISTRICT FUND BUDGET SUMMARY
FISCAL YEAR
2001-02**

REVENUES:**ANTICIPATED FY2001-02 INCOME**

Sales Tax Revenue	\$34,410,655
School Security Initiative	1,796,516
Interest on Investment:	1,485,040
Miscellaneous Revenue	<u>135,000</u>

Sub-Total \$37,827,211

ANTICIPATED UNDESIGNATED FUND BALANCE (10/1/01) \$1,018,081

TOTAL AVAILABLE FUNDS \$38,845,292

EXPENDITURES:

Personal Services	\$16,691,574
Supplies	506,998
Contractual Services:	<u>15,976,697</u>

TOTAL RECURRING EXPENSES \$33,175,269

Capital Outlay	\$3,961,950
Reserve Supplement (Interest)	<u>1,485,040</u>

TOTAL CAPITAL OUTLAY AND RESERVE \$5,446,990

TOTAL EXPENDITURES \$38,622,259

**PROJECTED
UNRESERVED RETAINED EARNINGS
CRIME CONTROL AND PREVENTION DISTRICT FUND**

Unreserved retained earnings as of 9/30/01 *	\$29,795,984
Plus: Projected Revenues	37,827,821
Less: Projected Expenditures	(37,137,219)
Reserve Supplement	(1,485,040)
Unreserved retained earnings as of 9/30/02	\$29,001,546
Plus: Unrealized Gain **	761,576
Revised unreserved retained earnings as of 9/30/02	\$29,763,122

* Preliminary fund balance due to pending audit of actual ending balances

** The increase in the market value of the City's investment portfolio that has not been turned into cash

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
<u>Violent Crime and Gangs</u>					
Crime Response Teams	\$2,826,521	\$3,081,988	\$3,191,419	\$3,191,419	\$3,497,949
Strategic Operations Fund	397,260	463,770	559,499	559,499	587,467
Expanded Narcotics Investigation	565,922	658,516	681,043	681,043	743,387
Gang Graffiti Enforcement	441,827	465,387	498,337	498,337	558,809
Gang Graffiti Abatement	222,761	210,345	264,810	264,810	268,293
SCRAM	<u>120,212</u>	<u>124,724</u>	<u>219,220</u>	<u>219,220</u>	<u>232,997</u>
Sub-Total	\$4,574,503	\$5,004,730	\$5,414,328	\$5,414,328	\$5,888,902
<u>Neighborhood Crime</u>					
Neighborhood Patrol Officers	\$1,668,438	\$1,873,637	\$1,992,280	\$1,992,280	\$2,240,910
Additional Patrol Officers	0	0	0	0	424,988
Neighborhood Policing Districts	2,734,285	2,958,823	3,286,411	3,286,411	3,658,077
CODE BLUE	68,669	140,867	301,600	301,600	245,750
Police Storefronts	39,961	45,271	121,400	121,400	71,400
Neighborhood Crime Demolition	70,520	95,427	108,000	108,000	108,000
Parks Community Policing	558,700	674,755	660,529	660,529	660,529
Neighborhood Code Compliance	232,370	265,229	275,275	275,275	319,422
Demolition of Substandard Structures	<u>1,083,623</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sub-Total	\$6,456,566	\$6,054,009	\$6,745,495	\$6,745,495	\$7,729,076
<u>School Safety and Youth</u>					
School Security Initiative	\$2,903,665	\$3,407,864	\$3,598,058	\$3,598,058	\$3,903,395
After School Program	<u>0</u>	<u>0</u>	<u>1,400,000</u>	<u>1,400,000</u>	<u>1,400,000</u>
Sub-Total	\$2,903,665	\$3,407,864	\$4,998,058	\$4,998,058	\$5,303,395

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
EXPENDITURES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
<u>Police Department Enhancements</u>					
Recruit Officer Training	\$1,238,192	\$1,554,849	\$1,327,434	\$1,327,434	\$1,436,501
Civil Service Pay Plan	5,329,547	5,329,547	5,329,547	5,329,547	5,329,547
Increased Jail Costs	811,750	1,404,750	1,577,438	1,577,438	1,608,986
Replacement of High Mileage Vehicles	3,360,118	2,760,716	3,475,200	3,475,200	3,475,200
Special Operations Division Vehicles	252,302	277,156	280,600	280,600	280,600
Police Cadets	110,621	147,995	181,290	181,290	189,244
Contingency for Salary Increase	0	0	600,000	600,000	0
Special Events Overtime	411,323	434,023	481,507	481,507	552,545
Technology Infrastructure	1,295,693	1,222,270	2,130,892	2,130,892	2,233,223
Modernize Police Weapons	0	143,000	45,000	45,000	0
Video Cameras in Beat Patrol Vehicles	0	97,080	105,240	105,240	0
Prisoner Transfer Van	0	31,550	0	0	0
CAD Project Transfer	10,286,974	0	0	0	0
Mobile Data Computers/CAD Operating Exp.	1,761,380	0	2,500,000	2,500,000	2,500,000
Program Evaluation/Resource Analysis	0	0	610,000	610,000	610,000
Election Costs	<u>0</u>	<u>134,860</u>	<u>0</u>	<u>0</u>	<u>0</u>
 Sub-Total	 \$24,857,900	 \$13,537,796	 \$18,644,148	 \$18,644,148	 \$18,215,846
 TOTAL EXPENDITURES	 38,792,634	 28,004,399	 35,802,029	 35,802,029	 37,137,219
 <u>Other Commitments</u>					
Interest Dedicated to Phase Out Funding	\$0	\$0	\$1,408,000	\$1,408,000	\$1,485,040
 TOTAL COMMITMENTS	 \$38,792,634	 \$28,004,399	 \$37,210,029	 \$37,210,029	 \$38,622,259

**COMPARISON OF CRIME CONTROL AND PREVENTION DISTRICT FUND
REVENUES**

	ACTUAL 1998-99	ACTUAL 1999-00	BUDGET 2000-01	RE-ESTIMATE 2000-01	ADOPTED 2001-02
Sales Tax Collections	\$31,334,070	\$34,217,530	\$34,670,863	\$34,670,863	\$34,410,655
School Security Initiative	899,853	1,423,735	1,645,950	1,645,950	1,796,516
Interest Earned	1,084,202	858,096	1,408,000	1,408,000	1,485,040
Miscellaneous Revenue	<u>7,825</u>	<u>14,788</u>	<u>0</u>	<u>0</u>	<u>135,000</u>
TOTAL	\$33,325,950	\$36,514,149	\$37,724,813	\$37,724,813	\$37,827,211

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: POLICE	FUND/CENTER GR79/0351000:0356500
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SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Police Department, under the direction of the Chief of Police, develops and implements programs to deter crime and enforce traffic laws to protect life and property within the City of Fort Worth. Specific departmental responsibilities include crime prevention, the apprehension of persons suspected of committing crimes, recovery of stolen property, and regulation of such non-criminal conduct as traffic enforcement.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 13,354,967	\$ 14,438,312	\$ 15,914,109	\$ 15,914,109
Supplies	757,970	647,407	472,307	472,307
Contractual	9,751,806	15,519,072	15,540,609	15,540,609
Capital Outlay	2,989,325	3,996,624	3,961,950	3,961,950
Total Expenditures	\$ 26,854,068	\$ 34,601,415	\$ 35,888,975	\$ 35,888,975
Authorized Positions	174.00	176.00	185.00	185.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>FISCAL & EQUIPMENT MANAGEMENT</u>								
0352100	FISCAL & EQUIPMENT MANAGEMENT	\$ 8,389,597	\$ 11,160,409	\$ 10,987,250	\$ 10,987,250	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 8,389,597</u>	<u>\$ 11,160,409</u>	<u>\$ 10,987,250</u>	<u>\$ 10,987,250</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>STAFF SERVICES DIVISION</u>								
0352400	STAFF SERVICES DIVISION	\$ 1,074,875	\$ 4,298,544	\$ 4,561,720	\$ 4,561,720	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,074,875</u>	<u>\$ 4,298,544</u>	<u>\$ 4,561,720</u>	<u>\$ 4,561,720</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>TRAINING DIVISION</u>								
0352500	TRAINING DIVISION	\$ 1,697,849	\$ 1,372,434	\$ 1,436,501	\$ 1,436,501	0.00	0.00	0.00	0.00
0352501	WEAPONS RANGE	147,995	181,290	189,244	189,244	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,845,844</u>	<u>\$ 1,553,724</u>	<u>\$ 1,625,745</u>	<u>\$ 1,625,745</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>FORENSICS/PROPERTY DIVISION</u>								
0353400	FORENSICS/PROPERTY DIVISION	\$ 0	\$ 200,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0353401	CRIME LAB	98,835	0	0	0	0.00	0.00	0.00	0.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	Sub-Total	\$ 98,835	\$ 200,000	\$ 0	\$ 0	0.00	0.00	0.00	0.00
	<u>SUPPORT SERVICES DIVISION</u>								
0353500	SUPPORT SERVICES DIVISION	\$ 1,404,750	\$ 0	\$ 0	\$ 0	0.00	0.00	0.00	0.00
0353501	JAIL	0	1,577,438	1,608,986	1,608,986	0.00	0.00	0.00	0.00
	Sub-Total	\$ 1,404,750	\$ 1,577,438	\$ 1,608,986	\$ 1,608,986	0.00	0.00	0.00	0.00
	<u>N/W FIELD OPERATIONS BUREAU</u>								
0354000	N/W FIELD OPERATIONS BUREAU	\$ 1,873,636	\$ 2,108,189	\$ 2,240,910	\$ 2,240,910	34.00	34.00	34.00	34.00
0354001	CODE BLUE PROGRAM	133,022	301,600	245,750	245,750	0.00	0.00	0.00	0.00
0354002	INCREASED PATROL OFFICERS	0	0	424,988	424,988	0.00	0.00	9.00	9.00
	Sub-Total	\$ 2,006,658	\$ 2,409,789	\$ 2,911,648	\$ 2,911,648	34.00	34.00	43.00	43.00
	<u>NORTH DIVISION</u>								
0354100	NORTH DIVISION	\$ 711,847	\$ 788,295	\$ 849,072	\$ 849,072	12.00	12.00	12.00	12.00
0354101	NORTH NPD1	277,252	533,696	647,464	647,464	2.00	2.00	2.00	2.00
0354102	NORTH NPD2	288,642	278,925	284,784	284,784	2.00	2.00	2.00	2.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79	CCPD	Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0354103	NORTH NPD3	0	0	111,516	111,516	0.00	0.00	1.00	1.00
0354104	NORTH DIVISION	111,754	79,333	83,298	83,298	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,389,495</u>	<u>\$ 1,680,249</u>	<u>\$ 1,965,796</u>	<u>\$ 1,965,796</u>	<u>16.00</u>	<u>16.00</u>	<u>17.00</u>	<u>17.00</u>
	<u>STOREFRONT PRO-GRAM NE</u>								
0354700	NE FIELD OPERATIONS BUREAU	\$ 45,271	\$ 121,400	\$ 71,400	\$ 71,400	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 45,271</u>	<u>\$ 121,400</u>	<u>\$ 71,400</u>	<u>\$ 71,400</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>WEST DIVISION</u>								
0354900	WEST DIVISION	\$ 919,254	\$ 925,316	\$ 994,465	\$ 994,465	12.00	12.00	12.00	12.00
0354901	NPD 10	431,067	402,810	428,587	428,587	3.00	3.00	3.00	3.00
0354903	WEST NPD 12	358,900	335,922	355,884	355,884	3.00	3.00	3.00	3.00
0354904	EAST DIVISION	95,153	181,609	190,687	190,687	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,804,374</u>	<u>\$ 1,845,657</u>	<u>\$ 1,969,623</u>	<u>\$ 1,969,623</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>
	<u>SOUTH DIVISION</u>								
0355100	SOUTH DIVISION	\$ 720,209	\$ 783,286	\$ 821,931	\$ 821,931	12.00	12.00	12.00	12.00
0355101	SOUTH NPD 8	476,419	476,001	493,504	493,504	3.00	3.00	3.00	3.00

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
0355103	SOUTH DIVISION	80,941	79,333	83,298	83,298	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,277,569</u>	<u>\$ 1,338,620</u>	<u>\$ 1,389,733</u>	<u>\$ 1,389,733</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>
	<u>EAST DIVISION</u>								
0355900	EAST DIVISION	\$ 729,612	\$ 777,358	\$ 831,481	\$ 831,481	12.00	12.00	12.00	12.00
0355901	EAST NPD 4	322,391	359,832	379,443	379,443	3.00	3.00	3.00	3.00
0355903	EAST NPD 6	302,881	338,750	337,724	337,724	2.00	2.00	2.00	2.00
0355904	EAST NPD 7	501,269	604,792	619,171	619,171	3.00	3.00	3.00	3.00
0355905	UNASSIGNED TITLE	59,568	79,333	83,298	83,298	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 1,915,721</u>	<u>\$ 2,160,065</u>	<u>\$ 2,251,117</u>	<u>\$ 2,251,117</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>
	<u>SPECIAL SERVICES BUREAU</u>								
0356000	SPECIAL SERVICES BUREAU	\$ 488,936	\$ 528,491	\$ 535,486	\$ 535,486	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 488,936</u>	<u>\$ 528,491</u>	<u>\$ 535,486</u>	<u>\$ 535,486</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>CRIMINAL INVESTIGATIONS DIVISION</u>								
0356103	VPC - FAMILY VIOLENCE	\$ 124,723	\$ 226,038	\$ 232,997	\$ 232,997	2.00	2.00	2.00	2.00
	Sub-Total	<u>\$ 124,723</u>	<u>\$ 226,038</u>	<u>\$ 232,997</u>	<u>\$ 232,997</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT POLICE		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>SPECIAL INVESTIGATIONS DIVISION</u>								
0356202	SCHOOL SECURITY INITIATIVE	\$ 3,429,495	\$ 3,778,740	\$ 3,903,395	\$ 3,903,395	51.00	53.00	53.00	53.00
	Sub-Total	<u>\$ 3,429,495</u>	<u>\$ 3,778,740</u>	<u>\$ 3,903,395</u>	<u>\$ 3,903,395</u>	<u>51.00</u>	<u>53.00</u>	<u>53.00</u>	<u>53.00</u>
	<u>SPECIAL OPERATIONS DIVISION</u>								
0356300	SOD - NARCOTICS	\$ 658,515	\$ 715,134	\$ 743,387	\$ 743,387	10.00	10.00	10.00	10.00
0356304	GANG	465,387	525,610	558,809	558,809	8.00	8.00	8.00	8.00
	Sub-Total	<u>\$ 1,123,902</u>	<u>\$ 1,240,744</u>	<u>\$ 1,302,196</u>	<u>\$ 1,302,196</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>
	<u>TRAFFIC DIVISION</u>								
0356500	TRAFFIC DIVISION	\$ 434,023	\$ 481,507	\$ 552,545	\$ 552,545	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 434,023</u>	<u>\$ 481,507</u>	<u>\$ 552,545</u>	<u>\$ 552,545</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	TOTAL	\$ 26,854,068	\$ 34,601,415	\$ 35,888,975	\$ 35,888,975	174.00	176.00	185.00	185.00

DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

FUND/CENTER

PARKS AND COMMUNITY SERVICES

GR79/0800511:0808080

SUMMARY OF DEPARTMENT RESPONSIBILITIES:

The Parks and Community Services Department is responsible for planning, designing, developing, and maintaining the City's network of parks, as well as for the planning and administration of the City's recreational and human services programs.

Parks and Community policing and security and graffiti abatement are integral parts of crime control and prevention. While aggressive law enforcement activity is an obvious need in making Fort Worth the safest large city in the United States, this alone does not ensure that Fort Worth will remain a first-class city. It is important that the public also have available quality of life amenities, including libraries, entertainment, and parks. People will use these amenities, particularly the parks, only if they feel safe in them. Graffiti, if left unabated, breeds even more graffiti and potential violent conflict among the gangs that spread it.

Allocations	Actual 1999-00	Adopted 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Personal Services	\$ 594,238	\$ 502,840	\$ 506,323	\$ 506,323
Supplies	5,314	8,330	8,330	8,330
Contractual	285,549	414,169	414,169	414,169
Capital Outlay	0	0	0	0
Total Expenditures	\$ 885,101	\$ 925,339	\$ 928,822	\$ 928,822
Authorized Positions	2.00	2.00	2.00	2.00

SIGNIFICANT BUDGET CHANGES

DEPARTMENT: CRIME CONTROL AND PREVENTION DISTRICT	FUND/CENTER GR79/0351000:0356500
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CHANGES FROM 2000-01 ADOPTED TO 2001-02 ADOPTED

2000-01 ADOPTED:	\$37,210,029	A.P.	184.0
2001-02 ADOPTED:	\$38,622,259	A.P.	187.0

A) The adopted budget includes full-year funding of \$424,988 for the addition of nine patrol officers that were added as a mid-year adjustment during FY2000-01.

B) The adopted budget includes funds of \$111,516 with one Office Assistant to operate Neighborhood Policing District #3. This facility was finalized during FY1999-00 after the Crime Control and Prevention District (CCPD) budget had been approved. For FY2000-01, the facility expenses were absorbed in the General Fund budget of the Police Department. In addition, personnel to provide clerical support are loaned from the North Division. The adopted budget legitimizes both of these expenses in the CCPD budget, which is the funding source for all other stand-alone district facilities.

C) The adopted budget reflects approximately \$628,190 across all programs for potential salary increases and step raises of CCPD sworn personnel. In addition, civil service retirement has been increased by \$74,378. In prior years, a salary increase contingency program has been funded to offset potential future increases as determined by the City Council during the regular budget process. However, a new budget system has allowed the distribution of potential salary increases among operating programs.

D) The adopted budget includes \$345,034 for anticipated rate increases for group health insurance.

E) The rate of pay for desk officers has been increased in order to consistently fill the positions with retired officers. This prevents the use of on-duty officers who should be working in patrol. A cost increase of \$106,500 has been included in the adopted budget.

F) In the adopted budget, programs staffed with police personnel overtime have been increased by five percent at a total cost of \$100,696 to accommodate salary increases in the FY2001-02 compensation plan.

G) Several equipment needs have been removed from the budget and will be acquired through the Federal and State Awarded Assets Funds and the Local Law Enforcement Block Grant. The resulting reductions are: (\$45,000) for the final year of the Police Weapon Modernization Program; (\$105,240) for the third year of the Video Camera Purchase Program (beat cars); and (\$75,850) for the purchase of radios for reserve officers planned in the CODE:BLUE Program.

H) A reduction of (\$50,000) is reflected in the Police Storefront Program to more accurately reflect historical spending. Excess funds had been retained in this program for several years to address potential relocations and lease costs which never materialized.

I) The adopted budget includes \$31,548 in increased jail costs. The City continues to operate under a memorandum of understanding that increases payments by two percent each year.

DEPARTMENTAL SUMMARY BY CENTER

DEPARTMENT PARKS & COMMUNITY SERVICES		ALLOCATIONS				AUTHORIZED POSITIONS			
FUND GR79 CCPD		Actual Expenditures 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02	Adopted Budget 1999-00	Adopted Budget 2000-01	Proposed Budget 2001-02	Adopted Budget 2001-02
Center	Center Description								
	<u>COMMUNITY SERVICES</u>								
0800511	LATE NIGHT PROGRAM	\$ 541,712	\$ 492,306	\$ 492,306	\$ 492,306	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 541,712</u>	<u>\$ 492,306</u>	<u>\$ 492,306</u>	<u>\$ 492,306</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>SOUTHWEST REGION</u>								
0807080	BOTANIC GARDEN	\$ 105,360	\$ 134,288	\$ 134,288	\$ 134,288	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 105,360</u>	<u>\$ 134,288</u>	<u>\$ 134,288</u>	<u>\$ 134,288</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
	<u>NORTHEAST REGION</u>								
0808040	GRAFFITI ABATEMENT	\$ 210,346	\$ 264,810	\$ 264,810	\$ 264,810	2.00	2.00	2.00	2.00
0808060	NORTHEAST REGION/ YOUTH SPORTS	2,318	0	0	0	0.00	0.00	0.00	0.00
0808070	AQUATICS	8,391	0	0	0	0.00	0.00	0.00	0.00
0808080	HAWS ATHLETICS CEN- TER	16,974	33,935	33,935	33,935	0.00	0.00	0.00	0.00
	Sub-Total	<u>\$ 238,029</u>	<u>\$ 298,745</u>	<u>\$ 298,745</u>	<u>\$ 298,745</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
	TOTAL	\$ 885,101	\$ 925,339	\$ 928,822	\$ 928,822	2.00	2.00	2.00	2.00



FY2001-02 SALARY SCHEDULE

The City Council has approved the Fiscal Year 2001-02 budget, which includes funding for next year's step increases, performance pay increases, and civil service salary adjustments. The budget also includes funding for market increases to specific classifications. The compensation plan for FY2001-02 will be implemented at the beginning of pay period 21 (September 22nd). All salary increases, including step movement and performance pay increases, will be effective pay period 21 for those employees with an October 1, 2001 anniversary date. Market adjustments will be made effective in the same pay period.

Following are the general guidelines and information on the implementation of salary increases for this year. Salary increases for this year will be limited, in general, to no more than 5% (salary cap) based on a combination of market increases, performance pay, or step increases, with some exceptions.

Non-exempt Employee Performance Step Plan (Non-Civil Service)

- Employees with October 1st anniversary dates will be eligible for a step(s) increase beginning pay period 21 (9/22/01). The amount of the step increase will be contingent on the employee's performance level and current step. No employee will be permitted to exceed the top step (L) of the range based on performance.
- No employee will be permitted to receive more than a 5% salary adjustment based on either a market increase or step movement during the fiscal year. If an employee receives a market increase at the beginning of this fiscal year (pay period 21), the employee will not be eligible to receive a step increase until the employee's next anniversary date. Employees in this category will have the limitation stated on their PRD.
- An exception to the salary cap will be made for employees in certain classifications. These employees will be eligible to receive a market increase and their step increase at the appropriate time during the year. The eligibility to receive a step increase also will be indicated on the PRDs of the employees in these classifications.
- Employees currently at or above the L step who do not receive a market increase will be eligible for a lump-sum performance bonus on their anniversary date. Employees who receive an Excellent (4) rating on their annual performance review will receive a 1% bonus. Employees who receive an Outstanding (5) rating on their annual performance review will receive a 2% bonus. The bonus will be paid by separate check at the end of the appropriate pay period associated with the employee's anniversary date. The bonus will not be added to base pay.

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- Individuals with anniversary dates other than October 1st will be eligible for a step increase based on their normal anniversary date. The 5% limitation on salary adjustment based on market increase and step movement will apply throughout the year.

I. Exempt Employee Performance Pay Plan (Non-Civil Service)

- Performance pay increases will be based on an employee's performance level and current quintile. The percent increase for eligible employees is displayed in the following Table.

	<u>Performance Pay Plan</u>				
	<u>Quintile</u>				
	1	2	3	4	5
Outstanding	5%	5%	4%	3%	2%
Excellent	4%	3%	3%	2%	2%
Competent	2%	1%	1%	0	0
Below Standard	0	0	0	0	0
Unacceptable	0	0	0	0	0

- Employees will not be permitted to exceed the top of the salary range based on their performance rating. Employees in this category will be limited to the top of the range.
- Employees will not be permitted to receive a salary adjustment greater than 5% based on either a market adjustment or performance increase. If an employee receives a market adjustment, the employee will not be eligible for a performance pay increase. Employees in this category will have the limitation stated on their PRD.
- Employees at or above the top of their salary range will not be eligible for a performance increase. Employees currently at or above the top of their salary range who do not receive a market increase will be eligible for a performance bonus. Employees who receive an Excellent (4) rating on their annual performance review will receive a 1% bonus. Employees who receive an Outstanding (5) rating on their annual performance review will receive a 2% bonus. The bonus will be paid by separate check at the end of pay period 21. The performance bonus will not be added to base pay.
- Information related to performance increases for exempt employees who were hired after October 1, 2000; are currently in a probationary status; have had an extended absence during the evaluation period; have had their initial probationary period extended; or who are currently on disciplinary probation can be found in the Personnel Rules and Regulations, pages 16ii to 16iii.
- PRD's for employees in the "D", "E", and "F" key codes will be distributed in the normal manner. The individuals who will evaluate the employees in these key codes should refer to Gary Jackson's memo of September 12, 2001, subject "Performance Reports FY2000-01" for information on the implementation of these performance evaluations.

II. Market Adjustments

- Market adjustments to specific classifications will be made effective September 22, 2001. Market adjustments will be made by changing the classification's pay grade to a new grade level. Employees will maintain their relative position in the new pay grade. Non-exempt employees will be placed in the higher pay grade at their current step. Exempt employees will have their pay adjusted by the percent of the market adjustment as long as it does not exceed 5%.
- Non-exempt employees who are on the "A" step as of September 22, 2001, and who also receive a market adjustment, will have their anniversary date moved to April 1, 2002. These employees will then be allowed to move to the "B" step. This will prevent any new employee hired after October 1st from receiving more pay than employees hired before October 1st at the "A" step. Employees eligible for this step movement will be identified on their PRDs.
- Some classifications will receive a 10% market adjustment. Employees in these classifications will be limited to a salary adjustment of 5%. Employees will be moved to the appropriate step or salary in the new pay grade not to exceed the 5% salary cap. If this would result in an employee falling below the entry level of the pay grade, the employee will be moved to the entry level. If the employee is non-exempt, the employee's anniversary date will be changed to April 1, 2002.

III. Sworn Police and Fire

- A 4.5% increase to the salary range of all sworn ranks will be made effective September 22nd.
- As an exception to the 5% salary cap, individuals eligible for a regular step increase will receive it based on their normal anniversary date.

IV. General Information

- S01s will not receive automatic salary adjustments. Departments will need to submit PARs to reflect any desired changes.

As always with the implementation of the annual compensation plan, there may be some unanticipated issues or problems that develop. Individuals or organizations reading this document are encouraged to contact Linda Cobb at extension 7783, Dick Hodapp at 7770, Jose Moreno at 7781, or Sandy Buchert at 7785 regarding issues and questions about implementation procedures.

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
AE1	CITY MANAGER	9522 – 15711	
AE3	CITY ATTORNEY	7617 – 12568	
AE5	CITY AUDITOR	6296 – 10388	
AE7	CITY SECRETARY	6296 – 10388	
AJ1	CHIEF JUDGE	5539 – 9139	
AJ3	DEPUTY CHIEF JUDGE	5036 – 8309	
AJ5	MUNICIPAL JUDGE	4578 – 7554	
AJ7	HEARING OFFICER	2629 – 4338	
AR1	EXECUTIVE DIR RETIREMENT FUND	5287 – 8724	
A14	CLERICAL SUPERVISOR	2168 – 3425	5% Market Adjust
A16	PROPERTY CONTROL SUPERVISOR	2509 – 3964	5% Market Adjust
A18	PARTS/MATERIALS SUPERVISOR	2635 – 4163	5% Market Adjust
A21	CHIEF DEPUTY CITY MARSHAL	3531 – 5579	10% Market Adjust
A23	DEPUTY COURT CLERK	3203 – 5061	
A30	RETAIL SALES SUPERVISOR	2168 – 3425	5% Market Adjust
A32	PLANS EXAMINER SUPERVISOR	3363 – 5314	5% Market Adjust
A34	DEVELOPMENT INSPECTION SUPV	3363 – 5314	5% Market Adjust
A36	CODE ENFORCEMENT SUPERVISOR	3893 – 6151	10% Market Adjust
A38	BUILDING OPERATIONS SUPERVISOR		Deleted
A41	BUILDING SERVICES SUPERVISOR	3203 – 5061	5% Range Adjust
A42	EQUIPMENT SERVICES SUPERVISOR	3363 – 5314	
A43	ASST FIELD OPERATIONS SUPV	2635 – 4163	5% Range Adjust
A45	FIELD OPERATIONS SUPERVISOR	3051 – 4821	5% Range Adjust
A47	SURVEY SUPERVISOR	3363 – 5314	5% Market Adjust
A49	TRAFFIC SYSTEMS SUPERVISOR	3363 – 5314	5% Market Adjust
A50	ANIMAL CONTROL SUPERVISOR	2905 – 4590	10% Market Adjust
A63	GOLF PROFESSIONAL	3051 – 4821	
A65	ASST ZOO CURATOR	2635 – 4163	
A67	ZOO CURATOR	3363 – 5314	
A69	COMMUNITY CENTER SUPERVISOR	2635 – 4163	
A70	COMMUNICATIONS SHIFT SUPV	3203 – 5061	
A72	DÉCOR UNIT SUPERVISOR	2905 – 4590	
A74	DÉCOR SHIFT SUPERVISOR	2635 – 4163	5% Range Adjust
A76	SECURITY SUPERVISOR	2276 – 3596	5% Market Adjust
A77	AIRPORT OPERATIONS COORDINATOR	2390 – 3776	5% Market Adjust
A80	TELECOMMUNICATIONS SUPERVISOR		Deleted
A81	IT SUPERVISOR	3051 – 4821	10% Mrkt/Title Change
A90	CUSTOMER SERVICE SUPERVISOR	2635 – 4163	
A92	ASST CUSTOMER SERVICE MANAGER	3203 – 5061	
A93	ASST WATER SYSTEMS PLANT SUPV	2767 – 4372	
A94	WATER SYSTEMS PLANT SUPV	3203 – 5061	
A96	ASST WATER SYSTEMS SUPT	3708 – 5859	5% Range Adjust
A98	WATER SYSTEMS MECHANIC SUPV	2905 – 4590	

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<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
A99	INSTRUMENTATION/ELECT SUPV	3203 – 5061	
B03	SR LOAN SERVICES REPRESENTATIVE	2635 – 4163	5% Market Adjust
B05	HOUSING DEVELOPMENT SPECIALIST	3051 – 4821	5% Market Adjust
B10	SR ADMINISTRATIVE ASST	2905 – 4590	
B12	BENEFITS SPECIALIST	2767 – 4372	
B14	MANAGEMENT ANALYST I	2509 – 3964	
B16	MANAGEMENT ANALYST II	3051 – 4821	
B21	HUMAN RESOURCES ANALYST	2767 – 4372	
B23	SR HUMAN RESOURCES ANALYST	3051 – 4821	
B24	FAVOR COORDINATOR	3363 – 5314	
B25	HUMAN RESOURCES CONSULTANT	3531 – 5579	
B26	EMERGENCY MANAGEMENT OFFICER I	2635 – 4163	5% Market Adjust
B27	EMERGENCY MANAGEMENT OFFICER II	3203 – 5061	5% Market Adjust
B29	SR EMERGENCY MGMT OFFICER	3531 – 5579	5% Market Adjust
B31	BUYER	2509 – 3964	5% Market Adjust
B32	SR BUYER	2905 – 4590	5% Market Adjust
B33	SR HUMAN SERVICES SPECIALIST	2509 – 3964	
B34	PUBLIC EDUCATION SPECIALIST	2635 – 4163	10% Market Adjust
B35	VICTIM ASSISTANCE SPECIALIST	2276 – 3596	
B36	SR VICTIM ASSISTANCE SPECIALIST	2509 – 3964	
B38	LAND AGENT	2905 – 4590	5% Market Adjust
B40	SR LAND AGENT	3363 – 5314	5% Market Adjust
B41	HUMAN RELATIONS SPECIALIST	2905 – 4590	
B43	CONTRACT COMPLIANCE SPECIALIST	2509 – 3964	5% Market Adjust
B45	SR CONTRACT COMPLIANCE SPEC	3051 – 4821	5% Market Adjust
B50	CONSUMER HEALTH SPECIALIST	2767 – 4372	
B51	SR CONSUMER HEALTH SPECIALIST	3051 – 4821	
B52	EPIDEMIOLOGY SPECIALIST	2509 – 3964	5% Market Adjust
B54	EPIDEMIOLOGIST	3051 – 4821	5% Market Adjust
B55	CONSERVATION SPECIALIST	3203 – 5061	5% Market/10% Range
B56	ENVIRONMENTAL SPECIALIST	2905 – 4590	5% Market Adjust
B57	SR ENVIRONMENTAL SPECIALIST	3363 – 5314	5% Market Adjust
B58	COMMUNITY HEALTH NURSE	3051 – 4821	
B61	MICROBIOLOGIST	2767 – 4372	
B63	SR MICROBIOLOGIST	3203 – 5061	
B65	QUALITY CONTROL SPECIALIST	2905 – 4590	
B67	ASST HISTORICAL CURATOR	2390 – 3776	
B69	HISTORICAL CURATOR	2767 – 4372	
B70	HORTICULTURIST	2905 – 4590	
B72	SR HORTICULTURIST	3531 – 5579	
B74	FORESTER	2509 – 3964	
B75	PARK NATURALIST ASSISTANT	2168 – 3425	
B76	PARK NATURALIST	2390 – 3776	

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
B77	SR RECREATION PROGRAMMER	2390 – 3776	
B78	RECREATION PROGRAMMER	2168 – 3425	
B79	CRIME ANALYST	2390 – 3776	
B81	LIBRARY ASSISTANT	2168 – 3425	5% Market Adjust
B83	LIBRARIAN	2635 – 4163	5% Market Adjust
B85	SR LIBRARIAN	3051 – 4821	5% Market Adjust
B87	LIBRARY MATERIALS COORDINATOR	3708 – 5859	5% Market Adjust
B88	LIBRARY DEVELOPMENT OFFICER	3363 – 5314	5% Market Adjust
B89	CABLE PRODUCER/DIRECTOR	2509 – 3964	10% Market Adjust
B90	EQUIPMENT TECHNICAL SPECIALIST	2635 – 4163	
B92	TRAINING SPECIALIST	2509 – 3964	
B94	EQUIPMENT COORDINATOR	2509 – 3964	
B96	CHEMIST	2767 – 4372	
B98	SR CHEMIST	3203 – 5061	
C07	ECONOMIC DEVELOPMENT SPEC	3051 – 4821	
C09	VOLUNTEER COORDINATOR	2509 – 3964	
C10	ACCOUNTANT	2635 – 4163	5% Market Adjust
C12	SR ACCOUNTANT	3203 – 5061	5% Market Adjust
C14	AUDITOR	2905 – 4590	5% Market Adjust
C16	SR AUDITOR	3203 – 5061	5% Market Adjust
C18	RECORDS ANALYST	2509 – 3964	
C21	RISK MANAGEMENT ANALYST	2767 – 4372	
C23	SR RISK MANAGEMENT ANALYST	3203 – 5061	
C25	HRI SPECIALIST	3363 – 5717	10% Market Adjust
C30	PROSECUTING ATTORNEY	3708 – 5859	
C34	ASST CITY ATTORNEY	4087 – 6457	
C36	SR ASST CITY ATTORNEY	4969 – 7851	5% Range Adjust
C41	FIRE PROTECTION SPECIALIST	3708 – 5859	
C43	GRADUATE ENGINEER	3363 – 5314	5% Market Adjust
C45	PROFESSIONAL ENGINEER	3893 – 6151	5% Market Adjust
C49	SR PROFESSIONAL ENGINEER	4507 – 7121	5% Market Adjust
C51	REGISTERED ARCHITECT	3531 – 5579	5% Market Adjust
C53	LANDSCAPE ARCHITECT	3051 – 4821	5% Market Adjust
C55	SR LANDSCAPE ARCHITECT	3363 – 5314	5% Market Adjust
C57	PLANNER	2905 – 4590	5% Market Adjust
C59	SR PLANNER	3708 – 5859	5% Market Adjust
C61	COMMUNITY COUNSELOR	2767 – 4372	
C72	FORENSIC SCIENTIST	3203 – 5061	
C74	SR FORENSIC SCIENTIST	3708 – 5859	
C76	POLICE PSYCHOLOGIST	4292 – 6781	
C79	IT PC SUPPORT SPECIALIST	2905 – 4939	New Class
C81	IT TECH SUPPORT ANALYST I	2905 – 4939	5% Mrkt/Title Change
C83	IT TECH SUPPORT ANALYST II	3363 – 5717	10% Mrkt/Title Change

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
C84	SR IT TECH SUPPORT ANALYST	3893 – 6618	10% Mrkt/Title Change
C85	IT PROGRAMMER/ANALYST I	2905 – 4939	10% Mrkt/Title Change
C87	IT PROGRAMMER/ANALYST II	3363 – 5717	10% Mrkt/Title Change
C89	SR IT PROGRAMMER/ANALYST	3893 – 6618	10% Mrkt/Title Change
C90	IT LEAD PROGRAMMER/ANALYST	4507 – 7662	New Class
C91	IT TECHNICAL CONSULTANT	4507 – 7662	New Class
C92	LAKE WORTH COORDINATOR	3363 – 5314	5% Market Adjust
C94	UTILITY RATE ANALYST	2767 – 4372	5% Market Adjust
C96	SR UTILITY RATE ANALYST	3531 – 5579	5% Market Adjust
D01	BUSINESS DIVERSITY MANAGER	4292 – 6781	
D02	ASSISTANT TO THE MAYOR	3051 – 4821	
D03	ACTION CENTER MANAGER	3051 – 4821	
D04	ECONOMIC DIVERSIFICATION MGR	4507 – 7121	
D05	BUSINESS DEVELOPMENT COORD	3708 – 5859	
D07	M/WBE PROGRAM COORDINATOR	3708 – 5859	
D10	BUDGET MANAGER	4507 – 7121	
D12	CHIEF ACCOUNTING OFFICER	4292 – 6781	5% Market Adjust
D14	CITY TREASURER	4292 – 6781	5% Market Adjust
D16	PURCHASING MANAGER	4292 – 6781	5% Market Adjust
D18	RECORDS MANAGER	3893 – 6151	
D20	RISK MANAGER	3893 – 6151	New Class/Reclass
D21	SR MANAGEMENT ANALYST	3708 – 5859	
D22	ADMINISTRATIVE SERVICES MGR	3363 – 5314	
D23	HUMAN RESOURCES MANAGER	4087 – 6457	
D24	SR ADMINISTRATIVE SERVICES MGR	4087 – 6457	
D25	UTILITY ADMINISTRATOR	4087 – 6457	15% Range Adjust
D27	CONTRACT SERVICES ADMIN	3893 – 6151	5% Mrkt/5% Range
D29	HOUSING PROGRAM MANAGER	4507 – 7121	5% Market Adjust
D30	DEPUTY CITY ATTORNEY	6342 – 10020	
D32	ASST BUILDING OFFICIAL	3708 – 5859	5% Market Adjust
D36	DEVELOPMENT SERVICES ADMIN	4507 – 7121	5% Market Adjust
D38	CODE ENFORCEMENT SUPT	4732 – 7477	10% Market Adjust
D40	REAL PROPERTY MANAGER	4087 – 6457	5% Market Adjust
D41	BUILDING SERVICES SUPT	3893 – 6151	-10% Range Adjust
D42	EQUIPMENT SERVICES SUPT	4292 – 6781	
D43	BUILDING SERVICES MANAGER	4969 – 7851	New Class
D44	FIELD OPERATIONS SUPT	3708 – 5859	5% Range Adjust
D45	ENGINEERING MANAGER	4969 – 7851	5% Market Adjust
D46	SURVEY SUPERINTENDENT	3893 – 6151	5% Market Adjust
D47	CITY TRAFFIC ENGINEER	5217 – 8243	5% Market Adjust
D48	TRAFFIC SERVICES SUPT	4087 – 6457	5% Range Adjust
D49	STREETS & LIGHTS SUPT	4507 – 7121	5% Range Adjust
D50	CONSUMER HEALTH MANAGER	3893 – 6151	

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
D52	HEALTH INFO ASSMT MANAGER	3893 – 6151	
D54	HEALTH OUTREACH MANAGER	3893 – 6151	
D56	ENVIRONMENTAL PROGRAM MANAGER	4292 – 6781	5% Market Adjust
D58	PLANNING MANAGER	4087 – 6457	5% Market Adjust
D60	ANIMAL CONTROL MANAGER	3708 – 5859	10% Market Adjust
D61	DISTRICT SUPERINTENDENT	3708 – 5859	
D62	GOLF OPERATIONS MANAGER	4292 – 6781	
D64	COMMUNITY OPERATIONS MANAGER	4292 – 6781	
D65	HORTICULTURE SUPERINTENDENT	4292 – 6781	
D66	PRO SHOP SUPERINTENDENT	3893 – 6151	
D67	COMMUNITY SERVICES MANAGER	3893 – 6151	
D68	HUMAN SERVICES ADMINISTRATOR	3708 – 5859	
D69	LIBRARIAN MANAGER	4087 – 6457	5% Market Adjust
D70	CHIEF HELICOPTER PILOT	3708 – 5859	5% Market Adjust
D72	PUBLIC SAFETY SUPPORT MANAGER	4087 – 6457	
D74	EMERGENCY MANAGEMENT COORD	3893 – 6151	5% Market Adjust
D76	AIRPORT MANAGER	3893 – 6151	5% Market Adjust
D79	PUBLIC EVENTS MANAGER	3363 – 5314	5% Market Adjust
D80	HUMAN RELATIONS MANAGER	3893 – 6151	
D81	IT MANAGER	4507 – 7662	10% Mrkt/Title Change
D83	SR IT SOLUTIONS MANAGER	4732 – 8044	New Class/Reclass
D85	TECHNICAL SERVICES MANAGER		Deleted
D87	TELECOMMUNICATION SERVICES MGR		Deleted
D89	CABLE SERVICES MANAGER	3708 – 5859	10% Market Adjust
D90	REGULATORY/ENVIRONMENTAL COORD	4292 – 6781	5% Market Adjust
D96	WATER SYSTEMS SUPERINTENDENT	4292 – 6781	5% Range Adjust
D98	WATER QUALITY MANAGER	4087 – 6457	
E10	ASST CITY SECRETARY	5036 – 8309	
E12	ASST FINANCE DIRECTOR	5036 – 8309	
E16	ASST CITY AUDITOR	5036 – 8309	
E25	ASST HUMAN RESOURCES DIRECTOR	5036 – 8309	
E30	CLERK OF MUNICIPAL COURT	5036 – 8309	
E31	CITY MARSHAL	5036 – 8309	
E41	ASST CITY SERVICES DIRECTOR	5539 – 9139	
E43	BUILDING OFFICIAL	5036 – 8309	
E45	ASST ENGINEERING DIRECTOR	5036 – 8309	
E47	ASST HOUSING DIRECTOR	5036 – 8309	
E49	ASST TRANS/PUBLIC WORKS DIR	5539 – 9139	
E50	ASST HEALTH DIRECTOR	5539 – 9139	
E57	ASST PLANNING DIRECTOR	5036 – 8309	
E60	ASST PARKS/COMMUNITY SERV DIR	5539 – 9139	
E74	ASST PUB FACIL/EVENTS MRKTNG DIR	4029 – 6648	
E78	ASST PUBLIC FAC/EVENTS DIRECTOR	5036 – 8309	

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<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
E80	ASST ISS DIRECTOR-OPERATIONS	5539 – 9139	
E81	ASST ISS DIRECTOR-BUSINESS SRVCS	5036 – 8309	
E83	ASST LIBRARIES DIRECTOR	5036 – 8309	
E90	ASST WATER DIRECTOR	5539 – 9139	
E92	DEPUTY PUBLIC WORKS DIRECTOR	5724 – 10418	Title Change
F01	ASSISTANT TO CITY MANAGER	4029 – 6648	
F03	SR ASSISTANT TO CITY MANAGER	5036 – 8309	
F05	ASSISTANT CITY MANAGER	7617 – 12568	
F09	ECONOMIC DEVELOPMENT DIRECTOR	5724 – 10418	
F14	FINANCE DIRECTOR	6296 – 11459	
F21	RISK MANAGEMENT DIRECTOR	5724 – 10418	
F23	CODE COMPLIANCE DIRECTOR	5724 – 10418	New Class
F25	HUMAN RESOURCES DIRECTOR	6296 – 11459	
F30	MUNICIPAL COURT SERVICES DIR	5724 – 10418	
F36	HUMAN RELATIONS DIRECTOR	5724 – 10418	
F41	CITY SERVICES DIRECTOR	6296 – 11459	
F43	DEVELOPMENT DIRECTOR	6296 – 11459	
F45	ENGINEERING DIRECTOR	6296 – 11459	
F47	HOUSING DIRECTOR	6296 – 11459	
F49	TRANSPORTATION/PUBLIC WORKS DIR	6296 – 11459	
F50	PUBLIC HEALTH DIRECTOR	6296 – 11459	
F56	ENVIRONMENTAL MANAGEMENT DIR	5724 – 10418	
F57	PLANNING DIRECTOR	5724 – 10418	
F60	PARKS/COMMUNITY SERVICES DIR	6296 – 11459	
F70	POLICE CHIEF	6296 – 11459	
F72	FIRE CHIEF	6296 – 11459	
F76	AIRPORT SYSTEMS DIRECTOR	6296 – 11459	
F78	PUBLIC FACILITIES/EVENTS DIRECTOR	6296 – 11459	
F80	IT SOLUTIONS DIRECTOR	6296 – 11459	
F83	LIBRARIES DIRECTOR	6296 – 11459	
F90	WATER DIRECTOR	6296 – 11459	
G01	WD PROGRAM MANAGER		Deleted
G02	WEB MANAGING EDITOR	3708 – 5859	10% Market Adjust
G04	TEEN COURT COORDINATOR	2509 – 3964	
G06	COMMUNITY DEVELOPMENT COORD	3363 – 5314	
G07	AFFIRMATIVE ACTION COORDINATOR	3363 – 5314	
G10	ACCOUNTING SERVICES SUPERVISOR	3531 – 5579	5% Market Adjust
G12	ACCOUNTS PAYABLE SUPERVISOR	2905 – 4590	5% Mrkt/5% Range
G14	DEPUTY CITY TREASURER	3531 – 5579	5% Market Adjust
G16	CONTRACT COMPLIANCE SUPERVISOR	3363 – 5314	5% Market Adjust
G18	PURCHASING SUPERVISOR	3051 – 4821	5% Market Adjust
G19	ASST RETIREMENT FUND ADMIN	3708 – 5859	
G21	AUDIT PROJECT SUPERVISOR	3531 – 5579	5% Market Adjust

Q-10

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
G23	EDP AUDIT SUPERVISOR	3893 – 6151	New Class
G29	HOUSING PROGRAM SUPERVISOR	3363 – 5314	5% Market Adjust
G32	PUBLIC EDUCATION PROGRAM COORD	3363 – 5314	10% Market Adjust
G34	GROUND TRANSPORTATION COORD	3893 – 6151	10% Market Adjust
G36	VICTIM ASSISTANCE COORDINATOR	3363 – 5314	
G38	REPROGRAPHICS COORDINATOR	3363 – 5314	10% Mrkt/10% Range
G40	DEVELOPMENT PROJECT COORD	3363 – 5314	5% Market Adjust
G41	ASST BUILDING SERVICES SUPT	3531 – 5579	
G43	ASST EQUIPMENT SERVICES SUPT	3708 – 5859	
G45	CONSTRUCTION INSPECTION SUPV	3708 – 5859	5% Market Adjust
G47	ASST SURVEY SUPERINTENDENT	3531 – 5579	5% Market Adjust
G48	ASST TRAFFIC SERVICES SUPT	3708 – 5859	5% Range Adjust
G49	ASST STREETS AND LIGHTS SUPT	3708 – 5859	5% Range Adjust
G50	CONSUMER HEALTH SUPERVISOR	3363 – 5314	
G51	HEALTH OUTREACH COORDINATOR	3363 – 5314	
G52	EPIDEMIOLOGY COORDINATOR	3363 – 5314	
G54	LABORATORY SUPERVISOR	3531 – 5579	
G56	ENVIRONMENTAL SUPERVISOR	3893 – 6151	5% Market Adjust
G61	NATURE CENTER SUPERVISOR	2905 – 4590	
G62	COMMUNITY CENTER COORDINATOR	3203 – 5061	
G63	LANDSCAPE ARCHITECT SUPERVISOR	3893 – 6151	5% Market Adjust
G64	ATHLETIC COORDINATOR	2390 – 3776	
G65	CITY FORESTER	3531 – 5579	
G67	HUMAN SERVICES COORDINATOR	3051 – 4821	
G68	HUMAN SERVICES SUPERVISOR	3051 – 4821	
G69	REGIONAL LIBRARIAN SUPERVISOR	3708 – 5859	5% Market Adjust
G70	LIBRARIAN SUPERVISOR	3531 – 5579	5% Market Adjust
G71	CRIME LAB SUPERVISOR	4087 – 6457	
G72	ASST PUBLIC SAFETY SUPPORT MGR	3363 – 5314	
G81	IT BUSINESS SYSTEMS COORD	3708 – 6304	5% Mrkt/Title Change
G83	IT COMMUNICATIONS CONSULTANT	3363 – 5717	Title Change
G86	IT PROJECT CONSULTANT	4732 – 8044	20% Mrkt/Title Change
G89	CABLE SERVICES SUPERVISOR	2905 – 4590	10% Market Adjust
G90	WATER SERVICES SUPERVISOR	3051 – 4821	
J03	OFFICE ASSISTANT I	1571 – 2216	5% Market Adjust
J05	OFFICE ASSISTANT II	1649 – 2326	5% Market Adjust
J10	LEGAL SECRETARY	2105 – 2970	5% Market Adjust
J12	ADMINISTRATIVE TECHNICIAN	2004 – 2826	5% Market Adjust
J14	ADMINISTRATIVE SECRETARY	1909 – 2694	5% Market Adjust
J16	EXECUTIVE SECRETARY	2210 – 3117	5% Market Adjust
J18	EXEC SECRETARY TO MAYOR/COUNCIL	2437 – 3437	5% Market Adjust
J21	ACCOUNT CLERK	1731 – 2441	
J23	ACCOUNT TECHNICIAN	2004 – 2826	

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<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
J30	CUSTOMER SERVICE REP I	1649 – 2326	5% Market Adjust
J32	CUSTOMER SERVICE REP II	1731 – 2441	5% Market Adjust
J33	CUSTOMER SERVICE INFO SPECIALIST	2105 – 2970	5% Market Adjust
J34	FIELD SERVICES REPRESENTATIVE	1909 – 2694	5% Market Adjust
J41	STOCK CLERK	1731 – 2441	5% Market Adjust
J43	PROPERTY CONTROL SPECIALIST	1909 – 2694	5% Market Adjust
J45	PARTS EXPEDITER	1909 – 2694	5% Market Adjust
J47	DISPATCHER	1649 – 2326	5% Market Adjust
J50	COMMUNITY HEALTH AIDE	1571 – 2216	
J70	DÉCOR TECHNICIAN	1818 – 2565	5% Market Adjust
J81	RETAIL SALES ATTENDANT	1649 – 2326	5% Market Adjust
J83	LIBRARY PAGE	1496 – 2112	5% Market Adjust
K01	MANAGEMENT ASSISTANT	2004 – 2826	
K02	ADMIN ASST TO CITY MANAGER	2821 – 3979	
K03	ADMINISTRATIVE ASSISTANT	2321 – 3273	
K05	COURT REPORTER	2559 – 3610	5% Market Adjust
K07	JURY COORDINATOR	2321 – 3273	
K08	COURT INTERPRETER	2004 – 2826	5% Market Adjust
K09	PARALEGAL	2437 – 3437	
K10	HUMAN SERVICES SPECIALIST	2210 – 3117	
K12	GRAPHIC ARTIST	2559 – 3610	10% Market Adjust
K14	PLANNING ASSISTANT	2105 – 2970	5% Market Adjust
K16	ASSOCIATE PLANNER	2321 – 3273	5% Market Adjust
K20	ELIGIBILITY SPECIALIST	1909 – 2694	
K23	HOUSING REHABILITATION TECH I	2210 – 3117	5% Market Adjust
K25	HOUSING REHABILITATION TECH II	2437 – 3437	5% Market Adjust
K26	LOAN SERVICES REPRESENTATIVE	2321 – 3273	5% Market Adjust
K27	CONSTRUCTION INSPECTOR I	2437 – 3437	5% Market Adjust
K29	CONSTRUCTION INSPECTOR II	2821 – 3979	5% Market Adjust
K30	ENGINEERING TECHNICIAN I	2105 – 2970	5% Market Adjust
K32	ENGINEERING TECHNICIAN II	2437 – 3437	5% Market Adjust
K34	PLANS EXAMINER	2821 – 3979	5% Market Adjust
K38	DEVELOPMENT INSPECTOR	2686 – 3789	5% Market Adjust
K40	SURVEY TECHNICIAN	1909 – 2694	5% Market Adjust
K42	GRANTS SPECIALIST	2559 – 3610	5% Market Adjust
K46	UTILITY LINE TECHNICIAN	2210 – 3117	
K48	EQUIPMENT SERVICES TECHNICIAN	1731 – 2441	
K55	LABORATORY ASSISTANT	1818 – 2565	5% Market Adjust
K60	ASST GOLF PROFESSIONAL	2004 – 2826	
K64	VETERINARIAN TECHNICIAN	2105 – 2970	
K70	HELICOPTER PILOT	3109 – 4386	5% Market Adjust
K81	IT OPERATIONS SPECIALIST	2105 – 2970	15% Mrkt/Title Change
K83	IT HELP DESK SPECIALIST	2559 – 3610	10% Mrkt/Title Change

Q-12

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
K84	SR IT HELP DESK SPECIALIST	2821 – 3979	10% Mrkt/Title Change
K85	IT COMMUNICATIONS TECHNICIAN	2821 – 3979	10% Mrkt/Title Change
K88	IT TECHNICIAN	2105 – 2970	10% Mrkt/Title Change
K89	INFORMATION SUPPORT TECHNICIAN		Deleted
K90	INSTRUMENTATION/ELECT TECH	2437 – 3437	
K94	WATER SYSTEMS SAMPLER	1909 – 2694	
K96	WATER SYSTEMS TECHNICIAN I	1909 – 2694	
K98	WATER SYSTEMS TECHNICIAN II	2210 – 3117	
N03	REPROGRAPHICS TECHNICIAN	2105 – 2970	5% Market Adjust
N07	INDUSTRIAL SEWING TECHNICIAN	2004 – 2826	5% Market Adjust
N12	COURIER	2004 – 2826	5% Market Adjust
N14	PROPERTY CONTROL ATTENDANT	1818 – 2565	5% Market Adjust
N20	MAINTENANCE WORKER	1731 – 2441	
N23	CUSTODIAN	1571 – 2216	
N25	EQUIPMENT OPERATOR	1909 – 2694	5% Market Adjust
N30	TRAFFIC SYSTEMS TECHNICIAN I	2004 – 2826	5% Market Adjust
N32	TRAFFIC SYSTEMS TECHNICIAN II	2437 – 3437	5% Market Adjust
N33	TRAFFIC SERVICES WORKER	1731 – 2441	
N35	SIGNS FABRICATOR	1818 – 2565	5% Market Adjust
N41	LANDFILL SCALE OPERATOR	1571 – 2216	
N45	SKILLED TRADES TECHNICIAN I	2210 – 3117	5% Market Adjust
N46	SKILLED TRADES TECHNICIAN II	2437 – 3437	5% Market Adjust
N47	EQUIPMENT SERVICES MECHANIC I	1909 – 2694	
N49	EQUIPMENT SERVICES MECHANIC II	2210 – 3117	
N52	AUTO BODY REPAIRER	2105 – 2970	
N55	COMMUNITY CENTER AIDE	1731 – 2441	
N56	GARDENER	2004 – 2826	5% Market Adjust
N58	GREENHOUSE ATTENDANT	2004 – 2826	5% Market Adjust
N61	ARBORIST	1731 – 2441	
N63	ANIMAL SHELTER ATTENDANT	1731 – 2441	
N65	ZOO KEEPER	2004 – 2826	
N68	DROVER	1909 – 2694	
N69	PESTICIDE APPLICATOR	2004 – 2826	5% Market Adjust
N70	HELICOPTER MECHANIC	3109 – 4386	5% Market Adjust
N78	PUBLIC EVENTS ATTENDANT	1649 – 2326	
N79	STAGEHAND	2210 – 3117	5% Market Adjust
N80	AUDIO/VISUAL SPECIALIST	1818 – 2565	
N88	WATER METER READER	1731 – 2441	5% Market Adjust
N90	METER SERVICES TECHNICIAN	1909 – 2694	5% Market/10% Range
N92	CROSS CONNECTION TECHNICIAN	2321 – 3273	
N94	WATER SYSTEMS MECHANIC I	1909 – 2694	
N96	WATER SYSTEMS MECHANIC II	2210 – 3117	
O01	MAYOR	\$75 a Meeting	

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<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
O02	MAYOR PRO TEM	\$75 a Meeting	
O03	CITY COUNCIL MEMBER	\$75 a Meeting	
O05	COUNCIL AIDE	1076	Rate Adjustment
P05	SR REPROGRAPHICS TECHNICIAN	2437 – 3437	5% Market Adjust
P14	SR CUSTOMER SERVICES REP	1909 – 2694	5% Market Adjust
P21	SR MAINTENANCE WORKER	1818 – 2565	
P23	SR ACCOUNT CLERK	1909 – 2694	
P25	SR ACCOUNT TECHNICIAN	2210 – 3117	
P27	SR EQUIPMENT OPERATOR	2004 – 2826	5% Market Adjust
P29	SR CONSTRUCTION INSPECTOR	3109 – 4386	5% Market Adjust
P30	ASST PARTS/MATERIALS SUPV	2210 – 3117	5% Market Adjust
P32	SR ENGINEERING TECHNICIAN	2821 – 3979	5% Market Adjust
P36	SR PLANS EXAMINER	3109 – 4386	5% Market Adjust
P38	SR DEVELOPMENT INSPECTOR	2821 – 3979	New Class
P41	EQUIPMENT SERVICES CREWLEADER	2821 – 3979	
P43	FIELD OPERATIONS CREWLEADER	2210 – 3117	5% Market Adjust
P45	SR SURVEY TECHNICIAN	2321 – 3273	5% Market Adjust
P47	SR SKILLED TRADES TECHNICIAN	2686 – 3789	5% Market Adjust
P50	SR EQUIPMENT SERVICES MECHANIC	2559 – 3610	
P52	TRAFFIC SYSTEMS CREWLEADER	2821 – 3979	5% Market Adjust
P56	SR GARDENER	2210 – 3117	5% Market Adjust
P67	SR ZOO KEEPER	2321 – 3273	
P68	TOP HAND	2437 – 3437	
P70	SR DÉCOR TECHNICIAN	2004 – 2826	5% Market Adjust
P74	SR PROPERTY CONTROL SPECIALIST	2105 – 2970	5% Market Adjust
P76	STAGEHAND CREWLEADER	2559 – 3610	5% Market Adjust
P78	PUBLIC EVENTS COORDINATOR	2559 – 3610	5% Market Adjust
P81	CUSTODIAL SERVICES SUPERVISOR		Deleted
P83	SR IT OPERATIONS SPECIALIST	2559 – 3610	15% Mrkt/Title Change
P87	SR IT COMMUNICATIONS TECHNICIAN	3109 – 4386	10% Mrkt/Title Change
P94	SR INSTRUMENTATION/ELECT TECH	2686 – 3789	
P96	SR WATER SYSTEMS TECHNICIAN	2559 – 3610	
P98	SR WATER SYSTEMS MECHANIC	2437 – 3437	
S01	EXTRA HELP		Varies by Classification
S02	SCOREKEEPER	1127	
S03	ADULT SOFTBALL OFFICIAL	1907	
S04	ADULT BASKETBALL OFFICIAL	2600	
S05	ADULT FLAG FOOTBALL OFFICIAL	2253	
S06	ADULT VOLLEYBALL OFFICIAL	2080	
S08	YOUTH GAME OFFICIAL	2080	
S11	SCHOOL CROSSING GUARD	1170	
S98	FIRE CADET	1560	New Class
S99	POLICE CADET	1560	Title Change

Q-14

<u>KEY</u>	<u>CLASS TITLE</u>	<u>MONTHLY SALARY RANGE</u>	<u>COMMENTS</u>
W07	DEPUTY CITY MARSHAL	2686 – 3789	10% Market Adjust
W09	SR DEPUTY CITY MARSHAL	3109 – 4386	10% Market Adjust
W12	PUBLIC SAFETY COMMUNICATOR I	2004 – 2826	
W13	PUBLIC SAFETY COMMUNICATOR II	2321 – 3273	
W15	SR PUBLIC SAFETY COMMUNICATOR	2686 – 3789	
W17	ASST COMMUNICATION SHIFT SUPV	2961 – 4177	
W20	CODE ENFORCEMENT OFFICER	2686 – 3789	10% Market Adjust
W22	SR CODE ENFORCEMENT OFFICER	3109 – 4386	10% Market Adjust
W24	ALARM ENFORCEMENT TECHNICIAN	2437 – 3437	New Class
W30	TRAFFIC CONTROL TECHNICIAN	1818 – 2565	5% Market Adjust
W32	TRAFFIC CONTROL SUPERVISOR	2686 – 3789	5% Market Adjust
W40	SECURITY GUARD	1909 – 2694	5% Market Adjust
W50	ANIMAL CONTROL OFFICER	2210 – 3117	10% Market Adjust
W60	HORSE TRAINER	2004 – 2826	
W62	IDENTIFICATION TECHNICIAN	2004 – 2826	5% Market Adjust
W64	INTOXILYZER OPERATOR	2004 – 2826	5% Market Adjust
W66	LATENT FINGERPRINT EXAMINER	2321 – 3273	5% Market Adjust
W68	POLICE RANGE TECHNICIAN	1818 – 2565	
W70	POLYGRAPH EXAMINER	3427 – 4835	5% Mrkt/30% Range
X03	POLICE OFFICER	3182 – 4700	4.5% ATB
X04	POLICE CORPORAL	4066 – 5188	4.5% ATB
X07	POLICE SERGEANT	4706 – 5719	4.5% ATB
X08	POLICE LIEUTENANT	5190 – 6309	4.5% ATB
X09	POLICE CAPTAIN	6008 – 6954	4.5% ATB
X10	POLICE DEPUTY CHIEF	6930 – 8023	4.5% ATB
X17	POLICE TRAINEE	2508	4.5% ATB
Y01	FIRE FIGHTER	3229 – 4121	4.5% ATB
Y02	FIRE ENGINEER	4151 – 4577	4.5% ATB
Y03	FIRE LIEUTENANT	4834 – 5076	4.5% ATB
Y04	FIRE CAPTAIN	5417 – 5688	4.5% ATB
Y05	FIRE BATTALION CHIEF	5921 – 6528	4.5% ATB
Y11	FIRE DEPUTY CHIEF	7032 – 7753	4.5% ATB
Y17	FIRE TRAINEE	2508	4.5% ATB

GLOSSARY

The *Annual Budget and Program Objectives* contains specialized and technical terminology that is unique to public finance and budgeting. To help the reader of this document understand these terms, this budget glossary has been included.

Account: A six-digit numerical code of which the first character defines the specific classification of dollar values in the financial records, i.e., assets, liabilities, equities, revenues and expenditures/expense. The remaining digits provide a further breakdown of account types into specific character and object groupings.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting, revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Appropriation: A legal authorization made by the City Council that permits the City to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and the time in which it may be expended.

Appropriation Ordinance: The official enactment by the City Council to establish legal authority for City officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the Tarrant Appraisal District.)

Audit: A comprehensive examination of how an organization's resources were actually utilized, concluding in a written report of the findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the organization met its stated goals.

Authorized Position (A.P.): A position included in the adopted budget document, authorized by the City Council as part of the total authorized strength of a department. Positions are specifically approved by designated classification titles and corresponding salary level, based on an analysis by the Human Resources Department of the tasks to be performed.

Balance Sheet: A financial statement that discloses the assets, liabilities, and equity of a specific governmental fund as of a specific date.

Bond: An interest-bearing certificate of debt; a written contract by an issuer to pay to the lender a fixed principal amount on a stated future date, and a series of interest payments on the principal amount until it is paid.

Budget: A financial plan for a specified period of time (fiscal year) that includes all planned expenditures for various municipal services and the proposed means of financing them.

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. The City of Fort Worth's City Charter requires City Council approval through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and the appropriate expenditure account) for any interdepartmental or interfund adjustments. City staff has the prerogative to adjust expenditures within a departmental budget.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the City staff to present a comprehensive financial program to the City Council.

Budget Message: The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager. The Budget Message is also referred to as the City Manager's Message.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgeted Funds: Funds that are planned for certain uses but have not yet been formally or legally appropriated by the legislative body. The budget document that is submitted for City Council approval is comprised of budgeted funds.

Capital Equipment Budget: The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, such as salaries, services, and supplies. The Capital Equipment Budget includes funds for capital equipment purchases, which are usually distinguished from operating items according to their value and projected useful life. Examples include vehicles, minor equipment, furniture, machinery, building improvements, and special tools. The dollar value varies according to the policy established by each jurisdiction. For the City of Fort Worth, this limit is \$5,000.

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be acquired over a fixed period of years.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a separate budget from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets. Examples of capital improvement projects include new roads, sewer lines, buildings, recreational facilities, and large scale remodeling. The City Council receives a separate document that details the CIP costs for the upcoming fiscal year.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Balance: Cash on hand and cash equivalents at any point in time, net of inflows and outflows.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Center: A numerical code that details financial responsibility for revenues and expenditures. The center specifically shows the department-division-section for operating funds, department-fund-project for bond funds, and department-project for grants and other capital project funds.

Character: A basis for distinguishing types of expenditures; the five major characters used by the City of Fort Worth are: personal services-01, supplies-02, contractual services-03, capital outlays-04, and debt service-05.

Commitment: The pledge of appropriated funds to purchase an item or service. Funds are committed when a requisition is issued through the Purchasing Division of the City.

Current Taxes: Taxes that are levied and due within one year.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes that remain unpaid on and after the date due, on which a penalty for nonpayment is attached.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation: The process of estimating and recording the lost usefulness or expired useful life from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Disbursement: Payment for goods and services in cash or by check.

Encumbrance: The commitment of appropriated funds to purchase an item or service. Committed funds become encumbered when a purchasing requisition becomes an actual purchase order.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds within the City of Fort Worth are established for services such as water and sewer, parking facilities, airports, solid waste management, and golf courses.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditure.

Expenditure: Decreases in the use of net financial resources other than through interfund transfer.

Expenses: Outflows or other depletion of assets or incurrence of liabilities during a specific period of time which result from the delivery or production of goods, rendering of services, or carrying out of other activities that constitute the entity's ongoing major central operations.

Fiscal Year: The twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Fort Worth's fiscal year is October 1 through September 30.

Fixed Assets: Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A group of related programs crossing organizational (departmental) boundaries and aimed at accomplishing a broad goal or major service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts that records all financial transactions for specific activities of government functions. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group, and general long-term debt account group.

Fund Balance: The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.

General Fund: The largest fund within the City that accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, public health, parks and community services, libraries, public works and general administration.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of governmental operations.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from the General Fund, and these bonds are backed by the full faith and credit of the issuing government.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed to the grantee.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenue: Revenue received from another governmental entity for a specified purpose. In Fort Worth, these are funds from Tarrant County, the State of Texas, and through recovery of indirect costs from federal and state agencies.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis. Examples of some of these funds are as follows: the Office Services Fund, the Equipment Services Fund, the Temporary Labor Fund, and the Information Systems Fund.

Inventory: A detailed listing of property currently held by the government showing quantities, descriptions and values of the property, units of measure, and unit prices.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Levy: To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt: Any unmatured debt that is not a fund liability and at the same time has a maturity of more than one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Fund: A fund restricted to a fiscal budget year.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, or cost per employee hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Program Budget: A budget that focuses upon the goal and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

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Property Tax: Property taxes are levied on both real and personal property according to the property's valuation and the tax rate.

Reconciliation: A detailed analysis of changes in revenue or expenditure balances within a fund.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Retained Earnings: The difference between assets and liabilities for enterprise and internal service funds.

Revenue: Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers, and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds: Bonds usually sold for constructing a project that will produce revenue for the government. All or part of the revenue is used to pay the principle and interest of the bond.

Risk Management: An organized attempt to protect a government's assets against accidental loss, utilizing the most economical methods.

Source of Revenue: Revenues are classified according to their source or point of origin.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Voucher: A document indicating that a transaction has occurred. It usually specifies the accounts related to the transaction.