

CITY OF FORT WORTH, TEXAS

FY2023

CAPITAL IMPROVEMENT PLAN



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City of Fort Worth

FY 2022

Bond Program

2022 Bond Program

Overview of the 2022 Bond Program

Introduction

On May 7, 2022 the voters were asked to consider the dollar amounts and proposition categories listed below for the 2022 Bond Program. City staff prepared the bond book that describes the proposed work plan for implementing each proposition approved by the voters, which includes additional detail on specific planned projects and their projected costs. The voter approved use of general obligation public securities for the proposition categories listed will be secured by property taxes levied and collected by the City. The City anticipates the recommended interest and sinking (I&S) tax rate of \$0.1475 per \$100 net taxable valuation to be sufficient in paying the debt service.

Fort Worth Proposition	Approved Amount
· A: Streets and Pedestrian Mobility Infrastructure Improvements	369,218,300
· B: Parks and Recreation Improvements	123,955,500
· C: Public Library Improvements	12,505,200
· D: Police and Fire Safety Improvements	39,321,000
· E: Open Space Conservation	15,000,000
Total	\$560,000,000

Proposition A: Streets and Pedestrian Mobility Infrastructure Improvements

Fort Worth Proposition A authorizes the sale of **\$369,218,300** in General Obligation public securities to finance improvements to the City's transportation network. These network improvements will include the design, construction, reconstruction, and/or rehabilitation of streets and drainage improvements, median improvements, intersections, bicycle ways, bridges, infrastructure improvements to support transit initiatives, park roads and parking lots, streetscapes, pedestrian ways, signals, sidewalks, street lighting, signage, other traffic and signal controls; and purchase and/or improvement of land, as necessary, to support these improvements.

Proposition B: Parks and Recreation Improvements

Fort Worth Proposition B authorizes the sale of **\$123,955,500** in General Obligation public securities to finance parks, recreation, and community center related improvements to enhance the number, quality, and accessibility of park land and facilities and to address growth in developing/redevelopment areas. These improvements include development, design, construction, enhancement, expansion, renovation, major repair, and/or replacement of: aquatic facilities; athletic fields; community centers; community parks; neighborhood parks; special-use parks and facilities; park and recreation facilities; roadways, parking, and/or drainage facility improvements at or integrated into parks; playgrounds; the City's walks and trail systems; and supporting facilities and infrastructure for any or all of these as well as the purchase and/or improvement of land, as necessary, to support these improvements.

2022 Bond Program

Proposition C: Public Library Improvements

Fort Worth Proposition C authorizes the sale of **\$12,505,200** in General Obligation public securities to finance the construction of a new library. The improvements would include the construction and equipping of the new library, including opening day book collection, and the purchase and/or improvement of land, as necessary, to support these improvements.

Proposition D: Police and Fire Safety Improvements

Fort Worth Proposition D authorizes the sale of **\$39,321,000** in General Obligation public securities to finance police and fire public safety related improvements. The improvements would include the demolition of existing facilities, design, construction, and equipping of new police and fire stations, and the purchase and/or improvement of land, as necessary, to support these improvements.

Proposition E: Natural Area and Open Space Improvements

Fort Worth Proposition E authorizes the sale of **\$15,000,000** in General Obligation public securities to finance the acquisition, site preparation, and accessibility improvements for land or permanent easements throughout the city to enhance air and water quality, facilitate other environmental benefits, control erosion, mitigate flooding concerns, provide passive recreational opportunities, and facilitate future economic development.

City of Fort Worth

FY 2023 – 2027

5 Year Capital Improvement Program

5 Year Capital Improvement Program

Updates to FY 2023 – 2027 Capital Improvement Program

CIP Basics

The CIP consists of **Static Projects** and **Programmable Projects**.

Static Projects are multi-functional projects that have a defined scope, timeline and budget that are sizeable or of specific public/political interest

Programmable Projects are “buckets”/funding for single function projects that fall under a general scope that will see continual reinvestment over many years. The programmable projects allow departments to manage “child” projects within the larger programmable funding as long as it fits the general scope of the related programmable project.

The level of budgetary control for projects are Fund and Project. The appropriations for projects are managed as follows:

Static and programmable projects are set by the annual appropriation ordinance or an M&C with a supplemental appropriation ordinance. The funding cannot change unless approved by an M&C and supplemental appropriation ordinance.

Child projects do not require M&C’s and are established under the authority of the programmable appropriation, as long as it meets the intent of the programmable.

The CIP is an **appropriation plan**, meaning the total appropriations for the project should be planned for the first year of the project. The intent of the appropriation plan is to ensure adequate funding is available when a project starts and the total estimated cost of the project is known up-front. Recurring programmable projects may have annual appropriations that are tied to recurring investment for the intended purpose. Grant funded projects show appropriations in the year the grant funds are expected to be received.

The first year of the CIP will be adopted with an appropriation ordinance with the exception of: unavailable funds (grants, future debt issuance, contributions from others) and all Water Program projects. The projects with unavailable funds will be appropriated when the funding is received. The projects from the Water Program will be appropriated as requested by the Water Department throughout the year, via and M&C and supplemental appropriation ordinance.

5 Year Capital Improvement Program

Summary of 5 Year Capital Improvement Program

Introduction

The City of Fort Worth recognizes capital facilities and adequate infrastructure are critical for the City's continued growth. The City of Fort Worth (CFW) Capital Improvement Program (CIP) describes the capital projects and the associated funding sources the City intends to undertake in the current fiscal year, plus four successive fiscal years, including the acquisition or construction of capital facilities and assets, and the maintenance of those facilities and assets.

A capital asset may be land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

The City of Fort Worth has a continual capital improvement planning process. This process identifies the City's capital and infrastructure needs through the City's Comprehensive Plan, department strategic plans, various planning documents, public input, and asset assessments. Estimates for these needs are developed based on known conditions, experience with similar projects, and equitable investment throughout the community. The ongoing operational costs are also determined to ensure the City has the ability to fully fund the ongoing operations of the new assets. The City identifies the appropriate funding sources for the various projects and plans.

Each capital improvement plan is reviewed to ensure the plan is in alignment with the City's Comprehensive Plan, related strategic plan, overall City goals and vision and can be funded, delivered, and maintained. The City also evaluates the plans to ensure infrastructure maintenance and investment is equitably distributed. The plans are then combined into the City's Comprehensive 5-Year Capital Improvement Program.

The FY2023-2027 CFW CIP includes over \$2.71 billion in planned capital expenditures during the five-year period. Planned capital expenditures are presented in CIPs include the General, Aviation, Public Events, Solid Waste, Stormwater, and Water. Each CIP is a set of capital expenditures for the City.

Presentation of CIPs

Highlights of each CIP are presented in the following paragraphs to provide a brief summary of capital improvement efforts. Later sections provide a more in-depth description of each CIP.

Aviation CIP

The Aviation Department's FY2023-2027 CIP contains approximately \$140M in planned capital expenditures. Highlights of this CIP include a multi-year project to extend multiple runways and taxiways at Alliance Airport; the design and construction of a parallel taxiway at Meacham Airport and the construction of various taxiways at Spinks Airport. The primary source of funding for capital improvements comes in the form of grants from the Federal Aviation Administration. Other funding sources include land credits, gas well revenues, and pay as you go (cash) funding. The FY2023-2027 CIP positions the Aviation Department for future growth and enables responsible maintenance of critical infrastructure at the three airports.

5 Year Capital Improvement Program

Public Events CIP

The Public Event's Department FY2023-2027 CIP contains approximately \$522M in planned capital improvement expenditures, vehicle replacements, and strategic reserves. Highlights of this CIP include a rebuild of the Sheep and Swine Barn at the Will Rogers Memorial Center (WRMC) in partnership with the Fort Worth Stock Show and Rodeo and the Fort Worth Convention Center Expansion (FWCC) Phase II. The primary sources of funding for capital improvements in the current CIP are the 2% Hotel Occupancy Tax, the DFW Revenue Share, and future bonds. Additional funding strategies are being currently discussed. With the continued recovery and revenue stabilization from hotel occupancy and other tax revenues, PED has refocused on the needed capital repairs, renovation, and enhancements of the City's tourism-related venues. However, pending capital projects for FY2024-FY2027 are subject to change or deferral due to the funding complexities of the major capital improvements planned in the near future.

General CIP

Multiple Departments fall within the City's General CIP. These Departments include: Communication and Public Engagement, Fire, Information Technology Solutions, Library, Neighborhood Services, Park and Recreation (including Golf), Police, Property Management, and Transportation and Public Works (including Parking). The General FY2023-2027 CIP contains approximately \$634M in planned capital expenditures. This plan reflects a sustained commitment to the upkeep of City facilities, transportation infrastructure, technological improvements, vehicles and equipment replacement. Additionally, the plan enables the city's commitment to lasting improvements in the community with parks, community centers, public safety, and general city assets enjoyed by the public.

Solid Waste CIP

The City adopted fee changes for non-residential solid waste services at the beginning of FY2020. Prior to the fee changes, the City postponed Solid Waste's CIP for FY2021-2025 to improve the sustainability of the operating funds. This year Solid Waste has set approximately \$15M in planned capital expenditures covering fleet upgrades, environmental hazard removal and environmental assessments.

Stormwater CIP

Fort Worth's Stormwater Management Program is a very capital-intensive enterprise, which requires continuous investment in extensive above and below ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The City increased the Capital Improvement Program (CIP) totals to more than \$136M and funds capital improvements required to mitigate flood risk, ensure system reliability by replacing aging infrastructure and facilities, support the City's bond programs for street rehabilitation, meet corporate priorities, and facilitate economic revitalization in areas where development is hampered by chronic flooding.

Water CIP

The Water Department's FY2023-2027 Capital Improvement Plan contains approximately \$1.27B in planned capital expenditures over a five year period. The Plan furthers the Department's mission to enable the community to thrive with clean water done right every time. The Plan includes strategies to address system growth, rehabilitation, corporate priorities, legislative and regulatory mandates, and operational enhancements. Funding is primarily achieved through the sale of revenue bonds and pay-as you-go funding, but also leverages gas lease revenues, impact fee revenues, and State funds.

5 Year Capital Improvement Program -- Summary of Program

High Level Summary of the 5 Year Capital Improvement Program

CIP Plans	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Aviation Plan	16,562,197	32,147,830	41,232,096	14,243,218	35,562,095	139,747,436
Public Events Plan	5,896,000	27,265,000	9,920,000	464,980,000	13,865,000	521,926,000
General Plan	181,331,344	109,878,016	110,721,751	114,651,896	118,347,920	634,930,927
Solid Waste Plan	5,469,000	2,170,000	2,645,000	3,015,000	2,100,000	15,399,000
Stormwater Plan	19,277,206	60,267,469	17,730,402	18,884,991	20,111,919	136,271,987
Water Plan	263,595,468	242,371,469	233,540,182	258,261,632	273,703,836	1,271,472,587
Total Plans	\$492,131,215	\$474,099,784	\$415,789,431	\$874,036,737	\$463,690,770	\$2,719,747,937

Funding Origin	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Total Funding Sources	\$ 492,131,215	\$ 474,099,784	\$ 415,789,431	\$ 874,036,737	\$ 463,690,770	\$ 2,719,747,937

Summary

As noted in the preceding paragraphs, the CFW has a robust, funded, and future-focused CIP. This document reflects a months-long, city-wide, dedicated effort in the planning and production of the FY 2023 – 2027 CIP. The following pages provide enhanced detail and full transparency on all the elements of the CFW CIP.

5 Year Capital Improvement Program

All Plans Chapters

CIP Plan	CIP Chapter	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Aviation Plan	Alliance Airport	13,327,790	2,083,333	23,071,589	1,111,111	20,401,788	59,995,611
	Meacham Airport	1,652,200	26,550,600	14,915,700	11,387,300	13,060,500	67,566,300
	Spinks Airport	1,582,207	3,513,897	3,244,807	1,744,807	2,099,807	12,185,525
	Total	\$ 16,562,197	\$ 32,147,830	\$ 41,232,096	\$ 14,243,218	\$ 35,562,095	\$ 139,747,436
Public Events Plan	Asset Management	250,000	250,000	250,000	250,000	250,000	1,250,000
	Convention Ctr	3,521,000	1,785,000	1,175,000	453,400,000	595,000	460,476,000
	Dickies Arena	250,000	500,000	500,000	500,000	500,000	2,250,000
	Will Rogers Memorial Col	1,875,000	24,730,000	7,995,000	10,830,000	12,520,000	57,950,000
	Total	\$ 5,896,000	\$ 27,265,000	\$ 9,920,000	\$ 464,980,000	\$ 13,865,000	\$ 521,926,000
General Plan	Asset Management	481,000	130,000	125,000	50,000	50,000	836,000
	Capital Outlay	37,329,849	37,142,916	35,249,342	37,034,005	39,301,783	186,057,895
	City Facilities	57,811,328	5,673,668	5,018,160	5,186,342	5,360,409	79,049,907
	Community Improvements	24,169,607	16,743,625	18,960,665	19,184,341	19,110,545	98,168,783
	Information Technology	10,879,924	11,721,772	11,556,238	11,991,430	11,877,203	58,026,567
	Transportation	50,659,636	38,466,035	39,812,346	41,205,778	42,647,980	212,791,775
	Total	\$ 181,331,344	\$ 109,878,016	\$ 110,721,751	\$ 114,651,896	\$ 118,347,920	\$ 634,930,927
Solid Waste Plan	Capital Outlay	4,824,000	1,075,000	1,075,000	1,175,000	1,100,000	9,249,000
	City Facilities	570,000	1,020,000	1,495,000	1,765,000	1,000,000	5,850,000
	Waste & Litter Mgmt	75,000	75,000	75,000	75,000	-	300,000
	Total	\$ 5,469,000	\$ 2,170,000	\$ 2,645,000	\$ 3,015,000	\$ 2,100,000	\$ 15,399,000
Stormwater Plan	Capital Outlay	1,660,000	1,935,000	1,944,000	1,944,000	1,944,000	9,427,000
	Drainage Erosion Control	17,227,206	58,182,469	15,636,402	16,790,991	18,017,919	125,854,987
	Information Technology	390,000	150,000	150,000	150,000	150,000	990,000
	Total	\$ 19,277,206	\$ 60,267,469	\$ 17,730,402	\$ 18,884,991	\$ 20,111,919	\$ 136,271,987
Water Plan	Capital Outlay	2,999,000	-	-	-	-	2,999,000
	Community Improvements	5,000,000	5,000,000	5,000,000	5,000,000	7,500,000	27,500,000
	Wastewater	69,587,565	109,251,859	115,000,000	158,500,000	50,500,000	502,839,424
	Water Prj	186,008,903	128,119,610	113,540,182	94,761,632	215,703,836	738,134,163
	Total	\$ 263,595,468	\$ 242,371,469	\$ 233,540,182	\$ 258,261,632	\$ 273,703,836	\$ 1,271,472,587
Total Plans		\$ 492,131,215	\$ 474,099,784	\$ 415,789,431	\$ 874,036,737	\$ 463,690,770	\$ 2,719,747,937

Aviation

FY 2023 – 2027

5 Year Capital Improvement Program

Aviation 5 Year Capital Improvement Program

Aviation 5 Year Capital Improvement Program Summary

OVERVIEW

The City of Fort Worth Aviation System is home to three world-class airports – Meacham International Airport, Spinks Airport, and Alliance Airport. Owned by the City of Fort Worth, each airport offers a diverse industrial base, which makes it an attractive location for a variety of businesses. The Capital Improvement Plan is meant to serve as a tool for planning improvements that will enhance the ability to serve the general aviation community and ensure ongoing maintenance is completed, resulting in continued sustainability and growth.

BACKGROUND/HISTORY

The Aviation Department promotes economic activity through aeronautical and non-aeronautical spending generated by businesses and aircraft operators at the three Fort Worth Airports: Meacham International Airport (Meacham), Spinks Airport (Spinks), and Alliance Airport (Alliance). Meacham and Spinks are operated by Aviation Department staff whereas, with Alliance, the department contracts Alliance Air Services to manage the airport.

The Aviation Department is a fully self-sustaining enterprise department supported through the collection of hangar and ground lease revenue, fuel flowage fees, Alliance revenue percentage, and administration building revenue. These funds are administered through the Aviation Department and are discussed below.

Aviation Department Administration is responsible for accounts payable/receivable, grants management, human resources, leasing, and accounting and budgeting for all three Fort Worth airports to varying degrees. The Operations Division is responsible for the day-to-day operations of each airport and inspects each airport to identify deficiencies and implement appropriate corrective action. The Maintenance Division is responsible for maintaining airfields and airport facilities.

FACILITIES

Fort Worth Meacham International Airport – the city's oldest operating airport – dating to 1925 - is situated just five miles north of downtown Fort Worth. From its humble beginnings as a 100-acre site with dirt and sod runways, the airport has grown into a premier general aviation airport. Meacham now encompasses nearly 900 acres of land with two active runways. There are currently 108 total hangar facilities accounting for over 1.5 million square feet of hangar space housing over 314 based aircraft. Meacham maintains a state-of-the-art U.S. Customs and Border Protection User Fee Facility that first became operational in June 2019, providing a port of entry into the U.S. for the international corporate and general aviation community.

The renovation of Meacham's main administration building was completed in 2017. Aviation, Planning and Development staff, and other airport tenants, including one of two Fixed Based Operators (FBOs), are now located in the newly renovated building. The FBOs, Texas Jet and American Aero, provide a majority of the airport's fuel flowage and hangar space. Meacham's based businesses also include specialized aeronautical services consisting of fueling, maintenance, storage, painting, flight training, and aero-medical flight services providers. Aviation activity continues to rise at Meacham which now ranks as the busiest general aviation airport in the State of Texas and 32nd overall in the United States.

Fort Worth Spinks Airport – located 14 miles south of downtown Fort Worth, was originally established in the early 1960s as Oak Grove Airport and remained active until its owner and founder Maurice "Pappy" Spinks died. In 1989, a ceremony was held closing Oak Grove and activating Spinks Airport, just adjacent to the west and named in his honor. Spinks is the newest of the three Fort Worth airports and covers an area of just over 800 acres.

Aviation 5 Year Capital Improvement Program

Spinks are made up of two runways - one asphalt surface and the other a turf surface. Its single FBO has constructed a 7,400 square foot terminal building. Currently, it has 60 hangar facilities which house 241 based aircraft. A new perimeter road along its northern boundary and the construction of a new community fire station is now complete. It is anticipated that the completion of both the north perimeter road and installation of a fire station will spur additional development at and directly adjacent to the airport.

Spinks is home to a single FBO; Harrison Aviation, which provides the airport's aeronautical fuel as well as concierge services. Other on-sight businesses at Spinks include aviation maintenance and paint facilities, hangar storage, fueling, and flight training.

Fort Worth Alliance Airport – Established in 1989, Alliance holds the distinction of being the world's first industrial airport and is the centerpiece of a 26,000-acre master-planned development known as AllianceTexas. Alliance was built to house large industrial and cargo operators and potentially scheduled passenger service in the future. The airport is owned by the City of Fort Worth and operated by privately-held Alliance Air Services, a subsidiary of Hillwood Development Company, LLC. The airport features a vast array of flight services, including general aviation, industrial/air cargo, and military aviation. The airport maintains a U.S. Customs and Border Protection office for the convenience of its on-sight businesses and users. The airport is nearly 1,200 acres and offers two 11,000 feet concrete runways.

In addition to general aviation services, Alliance serves as the southwest regional hub for FedEx Express and Amazon Prime Air, which are the principal anchor tenants. Other major tenants include Burlington Northern Santa Fe (BNSF) Railway, Tarrant County College Northwest Center of Excellence, Drug Enforcement Administration, Federal Aviation Administration, and recently announced Gulfstream Aerospace Corporation Maintenance facility. Alliance Aviation Services serves as the only FBO at the airport and provides over 20,000 square feet of customer services areas/office space, multiple community hangars, fuel, and based aircraft.

CAPITAL IMPROVEMENT STRATEGY

The development and implementation of the Five-year Capital Improvement Program (CIP) serve to define and prioritize CIP projects over the long term. The plan identifies essential needs but also those initiatives which optimize operational capacity, enhance safety, and strengthen and enhance the economic aspects of each airport and the Aviation Department as a whole. It identifies infrastructure upgrades and maintenance required to meet the needs of facility users and achieve the Department's mission to provide high-quality, cost-effective facilities to meet the General Aviation needs of North Texas. This long-range plan provides the airports and the city a path to support the overall needs of general aviation within Fort Worth, as well as meet the specific needs of each airport. The criteria for the plan were derived from pavement condition index (PCI) surveys of each airport, strategic communication with clients, visits to competing facilities, identification of aging systems and infrastructure, and discussions with airport tenants.

CAPITAL REVENUE SOURCES

Texas Department of Transportation (TxDOT) Aviation

Meacham and Spinks Airports both depend on grant funding from TxDOT Aviation to complete airfield projects such as runway and taxiway replacement and rehabilitation work. These funds pass through TxDOT from the FAA in the form of entitlement and discretionary grants through the Block Grant Program. Grants are provided to the airports on a 90/10 cost split; TxDOT provides 90 percent of the project cost and the City is responsible for providing a 10 percent match.

Federal Aviation Administration (FAA)

Alliance, with primarily cargo operations, receives cargo entitlement and discretionary grants directly from the FAA and does not utilize TxDOT Aviation for its Airport Improvement Program (AIP) grants.

Aviation 5 Year Capital Improvement Program

Enterprise Fund

The Aviation Department is a fully self-sustaining enterprise fund and derives its revenue from the following primary sources:

1. Building, hangar, and ground leases
2. A per gallon fuel flowage fee
3. Landing Fees at Alliance Airport

Gas Well Legacy Trust Fund

The Gas Well legacy trust fund was established to ensure that City of Fort Worth airports would have a long-term and dependable revenue source in the form of interest generated by the fund. As revenue is generated by the gas wells on airport property, the revenue is split and placed in both the trust fund and also in the usable fund. The interest from the trust is utilized to complete aviation capital projects and to match AIP grants from TxDOT Aviation.

Gas Well Usable Funds

This is a proportion of gas well revenue not placed within the Trust Fund. The usable gas well account must be used on projects that will generate operating revenue for the Aviation Department to ensure long-term viability and sustainability.

Aviation 5 Year Capital Improvement Program

Aviation 5 Year Capital Improvement Program – Chapter Summary

Aviation Plan	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Alliance Airport	13,327,790	2,083,333	23,071,589	1,111,111	20,401,788	59,995,611
Meacham Airport	1,652,200	26,550,600	14,915,700	11,387,300	13,060,500	67,566,300
Spinks Airport	1,582,207	3,513,897	3,244,807	1,744,807	2,099,807	12,185,525
Total Plan	\$ 16,562,197	\$ 32,147,830	\$ 41,232,096	\$ 14,243,218	\$ 35,562,095	\$ 139,747,436

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport Capital Intrafund Transfer Out	947,007	2,240,497	3,972,507	4,932,107	12,489,307	24,581,425
Aviation Gas Lease Cap Proj Unspec Project	228,740	1,200,000	-	-	-	1,428,740
Municipal Airport Capital Proj Capital Intrafund Transfer Out	-	-	-	1,700,000	-	1,700,000
Municipal Airport Capital Proj Unspec Project	-	2,574,500	109,091	-	65,000	2,748,591
FAA Grants Intrgv Rev - Us Dept Of Transp	11,995,011	1,875,000	20,764,430	1,000,000	18,361,609	53,996,050
TxDot Grants Intrgv Rev - TXDOT	2,058,660	24,049,500	14,078,909	6,500,000	2,606,000	49,293,069
Future In-Kind In Kind - Contrib From Others	1,332,779	208,333	2,307,159	111,111	2,040,179	5,999,561
Total Funding Source	\$ 16,562,197	\$ 32,147,830	\$ 41,232,096	\$ 14,243,218	\$ 35,562,095	\$ 139,747,436

Aviation 5 Year Capital Improvement Program

Alliance Airport Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Alliance Airport Rehabilitation		Runway 16L Joint Repair (Construction)	-	472,222	1,111,111	611,111-		2,194,444
		Taxiway P Phase 3 -Alliance	7,014,813-	-	-	-		7,014,813
		Taxiway P P 4 & 5 -ENVIRO Alliance	500,000-	-	-	-		500,000
		Taxiway P PS 4 & 5 DSGN Alliance	2,603,090-	-	-	-		2,603,090
		Noise Mitigation (Mod 5)-Alliance	3,209,887-	-	-	-		3,209,887
		ARFF Vehicle	-	1,111,111-	-	-		1,111,111
		Pavement Management Report	-	500,000-		500,000-		1,000,000
		Taxiway P Phase 4 (TW F to G)	-	-	-		20,401,788	20,401,788
		Joint Reseal & Pavement Repair Phase 3	-	-	21,960,478-	-		21,960,478
Chapter Total			\$ 13,327,790	\$ 2,083,333	\$ 23,071,589	\$ 1,111,111	\$ 20,401,788	\$ 59,995,611

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total	
FAA Grants	FAA Grants	Intrgv Rev - Us Dept Of Transp	11,995,011	1,875,000	20,764,430	1,000,000	18,361,609	53,996,050
Future In-Kind	Future In-Kind	In Kind - Contrib From Others	1,332,779	208,333	2,307,159	111,111	2,040,179	5,999,561
Total Funding Source			\$ 13,327,790	\$ 2,083,333	\$ 23,071,589	\$ 1,111,111	\$ 20,401,788	\$ 59,995,611

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Joint Reseal & Pavement Repair Phase 2 **Projected Date Range:** Programmable

Description: Resealing of joints and pavement repair. This is the second phase of design, construction, and CSS.

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by FAA Entitlement Grant managed by TXDOT.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Runway 16L Joint Repair (Construction)	\$ -	\$ 472,222	\$ 1,111,111	\$ 611,111	\$ -	\$ 2,194,444

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	-	425,000	1,000,000	550,000	-	1,975,000
Future In-Kind	-	47,222	111,111	61,111	-	219,444
Total	\$ -	\$ 472,222	\$ 1,111,111	\$ 611,111	\$ -	\$ 2,194,444

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Taxiway P Phase 3 (TW E to F) (Construction & CSS) **Projected Date Range:** FY2023

Description: Programmable project with funding set aside to address Municipal Parking Garage related projects.

Justification: These projects address garage improvement initiatives, equipment outlay purchases like parking meters, security systems, parking stations and surface lot improvements

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N\A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxiway P Phase 3 -Alliance	\$ 7,014,813	\$ -	\$ -	\$ -	\$ -	\$ 7,014,813

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	6,313,332	-	-	-	-	6,313,332
Future In-Kind	701,481	-	-	-	-	701,481
Total	\$ 7,014,813	\$ -	\$ -	\$ -	\$ -	\$ 7,014,813

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Taxiway P Phase 4 & 5 (TW F to H) (Environmental) **Projected Date Range:** FY2023

Description: Taxiway P Phase 4 & 5 (TW F to H) (Environmental)

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by FAA Entitlement Grant managed by TXDOT. In addition, the additional runway footage will allow for greater use by future airport Tenants.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxiway P P 4 & 5 -ENVIRO Alliance	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	450,000	-	-	-	-	450,000
Future In-Kind	50,000	-	-	-	-	50,000
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Taxiway P Phase 4 & 5 (TW F to H) (Design) **Projected Date Range:** FY2023

Description: Taxiway P Phase 4 & 5 (TW F to H) (Design).

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by FAA Entitlement Grant managed by TXDOT.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxiway P PS 4 & 5 DSGN Alliance	\$ 2,603,090	\$ -	\$ -	\$ -	\$ -	\$ 2,603,090

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	2,342,781	-	-	-	-	2,342,781
Future In-Kind	260,309	-	-	-	-	260,309
Total	\$ 2,603,090	\$ -	\$ -	\$ -	\$ -	\$ 2,603,090

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Noise Mitigation (Mod 5) **Projected Date Range:** FY2023

Description: Noise Mitigation (Mod 5)

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by FAA Entitlement Grant managed by TXDOT.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Noise Mitigation (Mod 5)-Alliance	\$ 3,209,887	\$ -	\$ -	\$ -	\$ -	\$ 3,209,887

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	2,888,898	-	-	-	-	2,888,898
Future In-Kind	320,989	-	-	-	-	320,989
Total	\$ 3,209,887	\$ -	\$ -	\$ -	\$ -	\$ 3,209,887

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: ARFF Vehicle **Projected Date Range:** FY2024

Description: ARFF Vehicle

Justification: It is necessary to maintain flight emergency equipment to guarantee that the airport can quickly recover from any unexpected emergency that may occur to prevent loss of life or property. CIP Project will be 90% managed and funded by FAA Entitlement Grant.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
ARFF Vehicle	\$ -	\$ 1,111,111	\$ -	\$ -	\$ -	\$ 1,111,111

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	-	1,000,000	-	-	-	1,000,000
Future In-Kind	-	111,111	-	-	-	111,111
Total	\$ -	\$ 1,111,111	\$ -	\$ -	\$ -	\$ 1,111,111

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Pavement Management Report **Projected Date Range:** FY2024 & FY2026

Description: Pavement Management Report

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by FAA Entitlement Grant managed by TXDOT.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Pavement Management Report	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 1,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	-	450,000	-	450,000	-	900,000
Future In-Kind	-	50,000	-	50,000	-	100,000
Total	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 1,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Taxiway P Phase 4 (TW F to G) **Projected Date Range:** FY2027

Description: Taxiway P Phase 4 (TW F to G) (Construction & CSS)

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by an FAA Entitlement Grant and an FAA Discretionary Grant.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxiway P Phase 4 (TW F to G)	\$ -	\$ -	\$ -	\$ -	\$ 20,401,788	\$ 20,401,788

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	-	-	-	-	18,361,609	18,361,609
Future In-Kind	-	-	-	-	2,040,179	2,040,179
Total	\$ -	\$ -	\$ -	\$ -	\$ 20,401,788	\$ 20,401,788

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Alliance Airport	Rehabilitation	Aviation	Council District 7

Project Name: Joint Reseal & Pavement Repair Phase 3 **Projected Date Range:** FY2025

Description: Joint Reseal & Pavement Repair Phase 3 (Design, Construction, & CSS)

Justification: It is necessary to maintain pavement to Title 14 CFR Part 139 standards in order to guarantee safe flight operations. CIP Project will be 90% funded by an FAA Entitlement Grant and an FAA Discretionary Grant.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Joint Reseal & Pavement Repair Phase 3	\$ -	\$ -	\$ 21,960,478	\$ -	\$ -	\$ 21,960,478

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FAA Grants	-	-	19,764,430	-	-	19,764,430
Future In-Kind	-	-	2,196,048	-	-	2,196,048
Total	\$ -	\$ -	\$ 21,960,478	\$ -	\$ -	\$ 21,960,478

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Aviation Capital Improvement Program

Meacham Airport Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Meacham Airport	Equipment	Meacham Equipment - Vehicles P_P00011	345,000	441,500	130,000	-	-	916,500
		Meacham Maintenance Reserve P_P00140	125,500	126,700	128,000	129,300	130,600	640,100
		FTW Meacham Building P_P00141	31,700	32,400	32,700	33,000	33,400	163,200
	Facility Improvements	Meacham Maintenance P_P00112	250,000	150,000	75,000	150,000	-	625,000
	Rehabilitation	Runway 16/34 Pavement, Lighting, and Signage	650,000	9,000,000	-	-	-	9,650,000
		Taxiway B, C, & D Rehabilitation	250,000	3,000,000	-	-	-	3,250,000
		Apron Bravo and Taxilane G Rehabilitation	-	-	400,000	5,000,000	-	5,400,000
		Mill Overlay Falcon Gulfstream	-	1,100,000	-	-	-	1,100,000
		Taxiway A Joint Rehab-MCM	-	700,000	10,800,000	-	-	11,500,000
		Parallel Taxiway T Phase 1	-	6,600,000	-	-	-	6,600,000
		Parallel Taxiway T Phase 2	-	5,400,000	-	-	-	5,400,000
		Drainage Study Meacham	-	-	1,000,000	-	-	1,000,000
		Fuel Farm Replacement-Meacham	-	-	-	1,200,000	12,000,000	13,200,000
		Taxilane Service Road-Meacham	-	-	120,000	-	-	120,000
		ARFF Design-Meacham	-	-	1,130,000	-	-	1,130,000
		Ross Access Road Improv-MCM	-	-	1,100,000	-	-	1,100,000
		Airport Service Road Improv-MCM	-	-	-	-	896,500	896,500
		Delta Development-Meacham	-	-	-	3,710,000	-	3,710,000
		T-Hanger Ramp Improvements	-	-	-	1,100,000	-	1,100,000
		PCI Study Update Meacham	-	-	-	65,000	-	65,000
Chapter Total			1,652,200	26,550,600	14,915,700	11,387,300	13,060,500	67,566,300

Aviation Capital Improvement Program

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	Capital Intrafund Transfer Out	752,200	2,120,600	3,727,700	4,887,300	12,245,500	23,733,300
Aviation Gas Lease Cap Proj	Unspec Project	90,000	1,200,000-	-	-	-	1,290,000
TxDot Grants	Intrgv Rev - TXDOT	810,000	23,230,000	11,188,000	6,500,000	815,000	42,543,000
Total Funding Source		\$ 1,652,200	\$ 26,550,600	\$ 14,915,700	\$ 11,387,300	\$ 13,060,500	67,566,300

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Equipment	Aviation	Council District 2

Project Name: Meacham Equipment - Vehicles **Projected Date Range:** Programmable

Description: These projects will provide equipment and vehicles for use at Fort Worth Meacham airport.

Justification: The current Meacham Airport equipment and vehicles are expected to last about two more years in its useful life. Its replacement will enable the airport to continue to uphold a clean, efficient, and safe level of maintenance on the property.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Meacham Equipment - Vehicles P_P00011	\$ 345,000	\$ 441,500	\$ 130,000	\$ -	\$ -	\$ 916,500

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	345,000	441,500	130,000	-	-	916,500
Total	\$ 345,000	\$ 441,500	\$ 130,000	\$ -	\$ -	\$ 916,500

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Equipment	Aviation	Council District 2

Project Name: FTW Meacham Fuel Farm Programmable Project **Projected Date Range:** Programmable

Description: This Programmable Project will fund necessary improvements to the FTW Meacham Fuel Farm which has aged to the point that maintenance needs to be completed.

Justification: The current Age of the FTW Meacham Fuel Farm has made it apparent that maintenance needs to be completed on an ongoing basis. This Programmable Project is intended to continually fund maintenance of the FTW Meacham Fuel Farm.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Meacham Maintenance Reserve P_P00140	\$ 125,500	\$ 126,700	\$ 128,000	\$ 129,300	\$ 130,600	\$ 640,100

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	125,500	126,700	128,000	129,300	130,600	640,100
Total	\$ 125,500	\$ 126,700	\$ 128,000	\$ 129,300	\$ 130,600	\$ 640,100

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Equipment	Aviation	Council District 2

Project Name: FTW Meacham Admin Building Programmable Project **Projected Date Range:** Programmable

Description: This Programmable will fund projects required to maintain the FTW Meacham Administration Building.

Justification: This Programmable Project is intended to cover the FTW Meacham airport administration building maintenance needs over the coming years due to the buildings current age.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FTW Meacham Building P_P00141	\$ 31,700	\$ 32,400	\$ 32,700	\$ 33,000	\$ 33,400	\$ 163,200

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	31,700	32,400	32,700	33,000	33,400	163,200
Total	\$ 31,700	\$ 32,400	\$ 32,700	\$ 33,000	\$ 33,400	\$ 163,200

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Facility Improvements	Aviation	Council District 2

Project Name: Meacham Maintenance **Projected Date Range:** Programmable

Description: These projects will provide maintenance at Fort Worth Meacham airport.

Justification: This programmable project will be a great enhancement to the maintenance in a variety of aspects at Fort Worth Meacham airport.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Meacham Maintenance P_P00112	\$ 250,000	\$ 150,000	\$ 75,000	\$ 150,000	\$ -	\$ 625,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	250,000	150,000	75,000	150,000	-	625,000
Total	\$ 250,000	\$ 150,000	\$ 75,000	\$ 150,000	\$ -	\$ 625,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Runway 16/34 Pavement, Lighting, and Signage **Projected Date Range:** FY2023 – FY2024

Description: This project will provide a refresh of all major operational components of runway 16/34 at Meacham Airport. The project will be 90% grant-funded. Design in 2022 will be followed by construction in 2023.

Justification: These are all essential elements of maintaining a safe facility. Work on this runway began in 2004, and thus will be nearly 20 years old at the time of the project. Additionally, Taxiway Alpha was designed to function as a secondary runway when Runway 16/34 is closed for long-term maintenance. Taxiway Alpha must be maintained to the same standards as the primary runway in order to ensure continuity of operations.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Runway 16/34 Pavement, Lighting, and Signage	\$ 650,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ 9,650,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Aviation Gas Lease Cap Proj	65,000	900,000	-	-	-	965,000
TxDot Grants	585,000	8,100,000	-	-	-	8,685,000
Total	\$ 650,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ 9,650,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Taxiway B, C, & D Reconfiguration **Projected Date Range:** FY2023-FY2025

Description: This project will rehabilitate Taxiways Bravo, Charlie and Delta at Meacham Airport. This project will be 90% grant funded.

Justification: Taxiways Bravo, Charlie and Delta are still in good repair, but based on analysis provided by our engineering firm, the top layer of asphalt is in need of repair and rehabilitation. By completing these repairs, the taxiways will be made safer for aircraft taxiing to the active runway. Design for this project will be completed in FY2023 and construction in FY2025.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxiway B, C, & D Rehabilitation	\$ 250,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,250,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Aviation Gas Lease Cap Proj	25,000	300,000	-	-	-	325,000
TxDot Grants	225,000	2,700,000	-	-	-	2,925,000
Total	\$ 250,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,250,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Apron Bravo and Taxilane G Rehabilitation **Projected Date Range:** FY2025-FY2026

Description: Repair and rehabilitation of Apron Bravo and Taxilane Golf.

Justification: Apron Bravo and a portion of Taxilane Golf is approaching its useful life and in need of repair and rehabilitation. These repairs will help minimize risks to aircraft as they utilize these surfaces for taxiing and parking.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Apron Bravo and Taxilane G Rehabilitation	\$ -	\$ -	\$ 400,000	\$ 5,000,000	\$ -	\$ 5,400,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	40,000	500,000	-	540,000
TxDot Grants	-	-	360,000	4,500,000	-	4,860,000
Total	\$ -	\$ -	\$ 400,000	\$ 5,000,000	\$ -	\$ 5,400,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Mill and Overlay Falcon Way and Gulfstream Road **Projected Date Range:** FY2024

Description: This project addresses the need to repair and re-pave Falcon Way and Gulfstream Road.

Justification: Falcon Way is outside Meacham Airport’s fence and leads to one of the primary gates used by tenants for access into the Airport and the T-Hangar area. This road also connects Fire Station 25 to the entry gate that is used for the Airport emergency staging area if needed. Gulfstream Road is inside the airport fence and used by tenants to access hangars and other on-Airport infrastructure. This road provides direct access to the Fort Worth Police Department’s hangar, and can also be used to access the emergency staging area at the airport if needed. Both roads are increasing in age and in need of repair to provide continued use for tenants and other users of the Airport, including emergency personnel in case of an emergency.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Mill Overlay Falcon Gulfstream	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	100,000	-	-	-	100,000
TxDot Grants	-	1,000,000	-	-	-	1,000,000
Total	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Taxiway A Joint Rehabilitation, Connector Taxiways Shoulder Reconstruction **Projected Date Range:** FY2024-FY2025

Description: Taxiway A Joint Rehabilitation, Connector Taxiways Shoulder Reconstruction, Run-Up Apron Reconstruction, Taxiway Electrical Improvements (Design & Construction)

Justification: It is essential to maintain airport surface structures for safety and durability

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxiway A Joint Rehab-MCM	\$ -	\$ 700,000	\$ 10,800,000	\$ -	\$ -	\$ 11,500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	70,000	1,080,000	-	-	1,150,000
TxDot Grants	-	630,000	9,720,000	-	-	10,350,000
Total	\$ -	\$ 700,000	\$ 10,800,000	\$ -	\$ -	\$ 11,500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Parallel Taxiway T - Stage 1 (Repackaging and Construction) **Projected Date Range:** FY2024

Description: Parallel Taxiway T - Stage 1 (Repackaging and Construction)

Justification: It is essential to maintain airport surface structures for safety and durability

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Parallel Taxiway T Phase 1	\$ -	\$ 6,600,000	\$ -	\$ -	\$ -	\$ 6,600,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	660,000	-	-	-	660,000
TxDot Grants	-	5,940,000	-	-	-	5,940,000
Total	\$ -	\$ 6,600,000	\$ -	\$ -	\$ -	\$ 6,600,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Parallel Taxiway T - Stage 2 (Repackaging and Construction) **Projected Date Range:** FY2024

Description: Parallel Taxiway T - Stage 2 (Repackaging and Construction)

Justification: It is essential to maintain airport surface structures for safety and durability

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Parallel Taxiway T Phase 2	\$ -	\$ 5,400,000	\$ -	\$ -	\$ -	\$ 5,400,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	540,000	-	-	-	540,000
TxDot Grants	-	4,860,000	-	-	-	4,860,000
Total	\$ -	\$ 5,400,000	\$ -	\$ -	\$ -	\$ 5,400,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Drainage Study & Improvements **Projected Date Range:** FY2025

Description: Drainage Study & Improvements

Justification: Keeping the Airport free of pooling water is essential to maximizing property utilization

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Drainage Study Meacham	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	1,000,000	-	-	1,000,000
Total	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Fuel Farm Replacement (Design and Construction) **Projected Date Range:** FY2026-FY2027

Description: Fuel Farm Replacement (Design and Construction)

Justification: The Age of the Fuel Farm requires Replacement to keep it operational. The project will take place over a two year period.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Fuel Farm Replacement-Meacham	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 12,000,000	\$ 13,200,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	1,200,000	12,000,000	13,200,000
Total	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 12,000,000	\$ 13,200,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Taxi Lane / Service Road **Projected Date Range:** FY2025

Description: Taxi Lane / Service Road from Taxiway Echo to Taxi Lane Golf Parallel to Taxiway Alpha (Design / Engineering)

Justification: It is essential to maintain airport surface structures for safety and durability

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Taxilane Service Road-Meacham	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ 120,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	12,000	-	-	12,000
TxDot Grants	-	-	108,000	-	-	108,000
Total	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ 120,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: ARFF Design **Projected Date Range:** FY2025

Description: Programmable project with funding set aside to address Municipal Parking Garage related projects.

Justification: The ARFF Truck is needed to save lives and protect property in the event of an aircraft operation accident such as a crash landing

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
ARFF Design-Meacham	\$ -	\$ -	\$ 1,130,000	\$ -	\$ -	\$ 1,130,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	1,130,000	-	-	1,130,000
Total	\$ -	\$ -	\$ 1,130,000	\$ -	\$ -	\$ 1,130,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Ross Access Road Improvements **Projected Date Range:** FY2025

Description: Ross Access Road Improvements

Justification: Access road improvements needed on the Ross Access road at Meacham Airport

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Ross Access Road Improv-MCM	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	100,000	-	-	100,000
TxDot Grants	-	-	1,000,000	-	-	1,000,000
Total	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Airport Service Road Improvements **Projected Date Range:** FY2027

Description: Meacham Airport Service Road Improvements

Justification: Airport Service Road Improvements are needed to Serve Tenants and Customers at FTW Meacham Airport

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Airport Service Road Improv-MCM	\$ -	\$ -	\$ -	\$ -	\$ 896,500	\$ 896,500

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	-	81,500	81,500
TxDot Grants	-	-	-	-	815,000	815,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 896,500	\$ 896,500

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: Delta Development **Projected Date Range:** FY2026

Description: Delta Development (Access Road and Utilities)

Justification: Access Road Improvements are needed and Utilities need to be buried to beautify the Property at FTW Meacham Airport

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Delta Development-Meacham	\$ -	\$ -	\$ -	\$ 3,710,000	\$ -	\$ 3,710,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	2,710,000	-	2,710,000
TxDot Grants	-	-	-	1,000,000	-	1,000,000
Total	\$ -	\$ -	\$ -	\$ 3,710,000	\$ -	\$ 3,710,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: T-Hanger Ramp Pavement Improvements **Projected Date Range:** FY2026

Description: T-Hanger Ramp Pavement Improvements

Justification: Access Road Improvements are needed and Utilities need to be buried to beautify the Property at FTW Meacham Airport

Comp. Plan Group: Provide a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
T-Hanger Ramp Improvements	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	100,000	-	100,000
TxDot Grants	-	-	-	1,000,000	-	1,000,000
Total	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Meacham Airport	Rehabilitation	Aviation	Council District 2

Project Name: PCI Study Update **Projected Date Range:** FY2026

Description: PCI Study Update

Justification: It is essential to maintain airport surface structures for safety and durability

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PCI Study Update Meacham	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	65,000	-	65,000
Total	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Aviation Capital Improvement Program

Spinks Airport Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Spinks Airport	Assessments	Pavement Condition Index Study - Update (Spinks)	-	65,000-	-	-	65,000	130,000
	Equipment	Spinks Equipment - Vehicles P_P00012	22,403	22,403	22,403	22,403	22,403	112,015
	Facility Improvements	Spinks Maintenance P_P00113	22,404	22,404	22,404	22,404	22,404	112,020
	Rehabilitation	Eastside Hangar Taxilanes	1,387,400-	-	-	-	-	1,387,400
		Eastside T-Hangars	-	2,500,000-	-	-	-	2,500,000
		MITLs for Taxiways A C E F G H	-	95,000	1,200,000-	-	-	1,295,000
		Eastside Hangar (Design)-Spinks	150,000-	-	-	-	-	150,000
		Eastside Hangar Taxilanes Phs 2	-	160,000	2,000,000-	-	-	2,160,000
		Eastside T Hangar Const	-	-	-	1,700,000-	-	1,700,000
		Runway 18R-36L Rehab	-	-	-	-	190,000	190,000
		FWS Spinks Airport Fencing	-	-	-	-	1,800,000	1,800,000
		Hangar Access Road-SPKS	-	649,090-	-	-	-	649,090
Chapter Total			\$ 1,582,207	\$ 3,513,897	\$ 3,244,807	\$ 1,744,807	\$ 2,099,807	\$ 12,185,525

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total	
Municipal Airport	Municipal Airport	Capital Intrafund Transfer Out	194,807	119,897	244,807	44,807	243,807	848,125
Aviation Gas Lease Cap Proj	Aviation Gas Lease Cap Proj	Unspec Project	138,740-	-	-	-	-	138,740
Municipal Airport Capital Proj	Municipal Airport Capital Proj	Capital Intrafund Transfer Out	-	-	-	1,700,000-	-	1,700,000
		Unspec Project	-	2,574,500	109,091-	-	65,000	2,748,591
TxDot Grants	TxDot Grants	Intrgv Rev - TXDOT	1,248,660	819,500	2,890,909-	-	1,791,000	6,750,069
Total Funding Source			\$ 1,582,207	\$ 3,513,897	\$ 3,244,807	\$ 1,744,807	\$ 2,099,807	\$ 12,185,525

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Assessments	Aviation	Council District 6

Project Name: Spinks PCI Study Update **Projected Date Range:** FY2024

Description: Pavement Condition Index (PCI) Study Update for Spink Airport.

Justification: These projects address garage improvement initiatives, equipment outlay purchases like parking meters, security systems, parking stations and surface lot improvements.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Pavement Condition Index Study - Update (Spinks)	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ 130,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport Capital Proj	-	65,000	-	-	65,000	130,000
Total	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ 130,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Equipment	Aviation	Council District 6

Project Name: Spinks Equipment – Vehicles **Projected Date Range:** Programmable

Description: These projects will provide equipment and vehicles for use at Fort Worth Spinks airport.

Justification: Spinks Airport is a growing operation with increasing demands of maintenance, surveying, and customer care. Purchase of these equipment and vehicles will support all functions of service provision at Spinks.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Spinks Equipment - Vehicles P_P00012	\$ 22,403	\$ 22,403	\$ 22,403	\$ 22,403	\$ 22,403	\$ 112,015

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	22,403	22,403	22,403	22,403	22,403	112,015
Total	\$ 22,403	\$ 22,403	\$ 22,403	\$ 22,403	\$ 22,403	\$ 112,015

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Facility Improvements	Aviation	Council District 6

Project Name: Spinks Maintenance **Projected Date Range:** Programmable

Description: These projects will provide maintenance at Fort Worth Spinks airport.

Justification: This programmable project will be a great enhancement to the maintenance in a variety of aspects at Forth Worth Spinks airport.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Spinks Maintenance P_P00113	\$ 22,404	\$ 22,404	\$ 22,404	\$ 22,404	\$ 22,404	\$ 112,020

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	22,404	22,404	22,404	22,404	22,404	112,020
Total	\$ 22,404	\$ 22,404	\$ 22,404	\$ 22,404	\$ 22,404	\$ 112,020

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Eastside Hangar Access Taxilanes **Projected Date Range:** FY2023

Description: Project for the design and construction phases of Eastside Hangar Access Taxilanes.

Justification: This enables tenants on the east side of the airport to be able to have improved access to Hangars. This will allow additional hangar construction and hangar revenue.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Eastside Hangar Taxilanes	\$ 1,387,400	\$ -	\$ -	\$ -	\$ -	\$ 1,387,400

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Aviation Gas Lease Cap Proj	138,740	-	-	-	-	138,740
TxDot Grants	1,248,660	-	-	-	-	1,248,660
Total	\$ 1,387,400	\$ -	\$ -	\$ -	\$ -	\$ 1,387,400

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Eastside T-Hangars **Projected Date Range:** FY2024

Description: Construction phase of Eastside T-Hangars which will add two 12-bay units.

Justification: Construction of additional hangars will lead to increased hangar lease revenue further enhancing Spinks profitability.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Eastside T-Hangars	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport Capital Proj	-	2,500,000	-	-	-	2,500,000
Total	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: MITLs for Taxiway A, C, E, F, G, H **Projected Date Range:** FY2024 – FY2025

Description: Install medium intensity taxiway lights for Taxiways Alpha, Charlie, Echo, Foxtrot, Golf and Hotel.

Justification: Taxiway lighting helps to direct aircraft traffic throughout the airport in a safe manner.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
MITLs for Taxiways A C E F G H	\$ -	\$ 95,000	\$ 1,200,000	\$ -	\$ -	\$ 1,295,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport Capital Proj	-	9,500	109,091	-	-	118,591
TxDot Grants	-	85,500	1,090,909	-	-	1,176,409
Total	\$ -	\$ 95,000	\$ 1,200,000	\$ -	\$ -	\$ 1,295,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Eastside Hangar Development (Design) **Projected Date Range:** FY2023

Description: Eastside Hangar Development (Design)

Justification: Developing East Side Hangars will help Spinks Airport become self-sufficient due to increased Hangar Rentals

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Eastside Hangar (Design)-Spinks	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	150,000	-	-	-	-	150,000
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Eastside Hangar Access Taxi Lanes Phase 2 (Design & Construction) **Projected Date Range:** FY2024-FY2025

Description: Eastside Hangar Access Taxi Lanes Phase 2 (Design & Construction)

Justification: Construction of Eastside Taxi Lanes will enable greater access to Eastside Hangars and increase Hangar Rentals to enable Spinks to become more financially independent

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Eastside Hangar Taxilanes Phs 2	\$ -	\$ 160,000	\$ 2,000,000	\$ -	\$ -	\$ 2,160,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	16,000	200,000	-	-	216,000
TxDot Grants	-	144,000	1,800,000	-	-	1,944,000
Total	\$ -	\$ 160,000	\$ 2,000,000	\$ -	\$ -	\$ 2,160,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Eastside T Hangar **Projected Date Range:** FY2026

Description: Eastside T-Hangar (One 12-Bay Hangar Unit) (Construction)

Justification: Construction of Eastside T-Hangar will increase Hangar occupancy and Hangar rentals thereby enabling Spinks to provide more of its own funding

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Eastside T Hangar Const	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -	\$ 1,700,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport Capital Proj	-	-	-	1,700,000	-	1,700,000
Total	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -	\$ 1,700,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Runway 18R-36L Underdrains & Overlay with Grooving (Design) **Projected Date Range:** FY2027

Description: Runway 18R-36L Underdrains & Overlay with Grooving (Design)

Justification: It is necessary to maintain Runway Underdrains & Overlay with Grooving to enable safe airport operations

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Runway 18R-36L Rehab	\$ -	\$ -	\$ -	\$ -	\$ 190,000	\$ 190,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	-	19,000	19,000
TxDot Grants	-	-	-	-	171,000	171,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 190,000	\$ 190,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: FWS Spinks Airport Fence **Projected Date Range:** FY2027

Description: Perimeter Fencing Replacement

Justification: The Perimeter fencing needs to be replaced due to age and necessary Airport security requirements

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWS Spinks Airport Fencing	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ 1,800,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	-	-	-	180,000	180,000
TxDot Grants	-	-	-	-	1,620,000	1,620,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ 1,800,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Project Details

Plan	Chapter	Category	Department	Council District
Aviation	Spinks Airport	Rehabilitation	Aviation	Council District 6

Project Name: Hangar Access Road **Projected Date Range:** FY2024

Description: Hangar Access Road

Justification: The Perimeter fencing needs to be replaced due to age and necessary Airport security requirements

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Hangar Access Road-SPKS	\$ -	\$ 649,090	\$ -	\$ -	\$ -	\$ 649,090

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Airport	-	59,090	-	-	-	59,090
TxDot Grants	-	590,000	-	-	-	590,000
Total	\$ -	\$ 649,090	\$ -	\$ -	\$ -	\$ 649,090

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects in the Fort Worth Municipal Airports Capital Improvements Plan will not be subject to operating impact. Operating impact for those projects that impact Alliance Airport will be borne by Alliance Air Services, a private entity in charge of operations and day-to-day management of the airport. For all others, operating impact will occur beyond the scope of this plan or will be minor enough that the department may absorb it.

Public Events

FY 2023 – 2027

5 Year Capital Improvement Program

Public Events 5 Year Capital Improvement Program

Public Events 5 Year Capital Improvement Program Summary

OVERVIEW

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center and the Will Rogers Memorial Center. Visit Fort Worth (formerly known as the Convention and Visitors Bureau) contracts with the City to market the destination and those specific venues

All activities are supported through the collection of the Hotel/Motel Occupancy Taxes (HOT), DFW International Airport Revenue Share, Venue Taxes, and the revenues generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC).

The City's Public Events Department is responsible for managing, operating, and maintaining the FWCC and WRMC; managing the Office of Outdoor Events, and providing administrative support for the Fort Worth Sports Authority and the Texas Event Trust Fund Program. The FWCC and WRMC host national, regional, and state conventions, & conferences, concerts & theatrical performances, and sporting & community events. In addition, the WRMC hosts world-class equestrian events and is the home venue for the annual Southwestern Exposition & Livestock Show.

Visit Fort Worth's (VFW) contract with the City serves to enhance tourism and promote visitor activities in Fort Worth. VFW also manages the full-time operations of the Fort Worth Herd.

Convention Center: Purchased from Tarrant County in 1997, the City embarked on a major revitalization and renovation of the Fort Worth Convention Center that was completed in 2002. The venue spans 14 city blocks and encompasses more than 180,000 square feet of contiguous exhibit space with 45,000 square feet of storage and docks, an arena that will accommodate up to 13,000 people, a 28,000 square-foot, contemporary ballroom, 38 adaptable meeting rooms (60,000 square feet) and a 55,000 square-foot outdoor events plaza adjacent to the Fort Worth Water Gardens.

Will Rogers Memorial Center: Established in 1936 to house events near downtown and in the Cultural District, WRMC attracts over 2.4 million visitors each year. This 135-acre facility plays host to an extensive variety of social, cultural, educational, recreational, and sporting events. Major equestrian shows continue to be the primary focus of the Center which features three climate-controlled show arenas, a sale arena, capacity for 2,500 horse stalls, multiple exercise arenas, permanent cattle pens, and recreational vehicle accommodations. The heart of the facility is the historic Will Rogers Coliseum, Pioneer Tower, and Auditorium.

Cowtown Coliseum: The Culture and Tourism Funds provide funding for selected capital projects at the Cowtown Coliseum. Located in the Stockyards National Historic District, the Coliseum commemorated its 100th anniversary in 2008. Construction of the building began in 1907 and was completed in 1908 for \$250,000. The City of Fort Worth currently owns the familiar stucco building. Rodeo Plaza, Inc. (RPI) leased the facility and provided family-oriented entertainment until July 2020. Heritage Development, LLC assumed the reins in 2019 and uses the premises for entertainment, social, and cultural events to keep within the Western theme. In addition to the Cowtown Coliseum, the leased premises include the Ride-Out Arena, Rodeo Plaza, and the former FWPD Mounted Patrol Facility that currently houses the Fort Worth Herd. In June of 2021, the Professional Bull Riders (PBR), ASM Global, and Stockyards Heritage Development partnered to promote the venue including event programming, sponsorship opportunities, venue rentals, operations, and marketing.

Public Events 5 Year Capital Improvement Program

CAPITAL IMPROVEMENT STRATEGY

In 2009, the City Council amended the Financial Management Policy Statements providing that the revenues from DFW Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center, Will Rogers Memorial Center, and the new Dickies Arena in addition to Culture and Tourism 7% HOT revenues in excess of operational expenses and 2% HOT which also provided funds for facility improvements.

The development and implementation of the 5 Year Capital Improvement Program (CIP) will ensure that the facilities are upgraded and maintained to meet the needs of the facility users and achieve the Department's mission to provide an exceptional customer experience. The criteria for the plan were based on a comprehensive facilities assessment which was conducted in 2015 – 2016, strategic communication with clients, completion of client surveys, visits to competing facilities, identification of aging systems and infrastructure, plus public/private partnerships with Events Facilities Fort Worth, Inc. and the Fort Worth Stock Show and Rodeo.

Fort Worth Convention Center: An architectural study and analysis of FWCC was completed in 2016 identifying over 100 projects for an estimated \$22M recommended for remediation, which are prioritized and incorporated into the 5 Year CIP as funds become available.

In 2014 “market and financial feasibility study” recommended renovation and expansion of the Fort Worth Convention Center in order to better compete and serve multiple events strategically aligned with the completion of the Dickies Arena adjacent to the Will Rogers Memorial Center, which opened in November of 2019. With an update of the study and subsequent recommendations in 2019, interviews for a project management firm were held in March of 2020, however, as a result of the pandemic, the project was suspended as a need to realign capital funding for debt obligations became the priority of the Culture and Tourism funds during the shutdown of the travel and tourism industry and significant loss of hotel occupancy and other tax funds from 2020 through early 2022 as a result of COVID-19. With the provision of the American Rescue Plan Act (ARPA) Funds, the Fort Worth Convention Center Expansion project was revived in November of 2021. With initial funding restored, a contract for professional project management services was awarded in November of 2021 and an architectural design contract was awarded in the fall of 2022. The expansion project will take place in two phases and the facility will remain operational during both. The first phase includes the construction of new state-of-the-art food & beverage facilities, demolition of the East annex, straightening of Commerce Street (to create a site pad for a future convention hotel) and the re-building of the FWCC loading docks. This phase is expected to begin in spring 2023. The second phase will replace the arena with additional exhibit halls, ballroom, meeting rooms, and refurbish the existing facilities. In addition to ARPA, planned funding for Phase II will also include future bond funds. As outlined in the 5 Year Capital Improvement Program, future funding for Phase II is also anticipated to be from a future bond program.

Will Rogers Memorial Center: An architectural study and analysis of WRMC was completed in 2018 identifying over 260 projects for an estimated \$48.9M recommended for remediation, which are prioritized and incorporated into the 5 Year CIP as funds become available.

In support of other ongoing efforts to revitalize WRMC such as fire alarm, lighting, sound system, and transformer replacements, the renovation and rebuild of the Sheep and Swine Barns at WRMC in partnership with the Fort Worth Stock Show and Rodeo (FWSSR) will be further defined over the next 12 months. These improvements provide increasingly functional space and reduction on overall maintenance and operating costs while keeping the WRMC facilities competitive in the venue and entertainment market. Funding for the Sheep and Swine Barn rebuild will be split 50% between FWSSR and the City and include future bond funds.

Cowtown Coliseum: The assessment of the Cowtown Coliseum was completed in July 2013. The project scope included a review of the overall condition of the facility as well as recommendations for repairs and an opinion of probable construction costs. The study encompassed structural, electrical, lighting, and lighting controls, mechanical/plumbing, and fire protection systems. The areas of insufficiency with the highest priorities were addressed. Over the last few years, Culture and Tourism capital funds have replaced the HVAC systems and other Life Safety improvements and upgrades, including the Fire Alarm system. The Professional Bull Riders (PBR), ASM Global, and Stockyards Heritage Development have assumed management of the Heritage contract and improvements going forward.-

Public Events 5 Year Capital Improvement Program

CAPITAL REVENUE SOURCES

Fund Balance

In previous years, the Culture & Tourism Fund balance has served as the primary source of cash funding of capital projects to upgrade aging facilities and improve service delivery. The current Financial Management Policy Statements require a fund balance of 16.67% that will be monitored to ensure the operations can weather any downturns. Excesses in future years could be used to continue capital investments.

DFW Revenue Share

In 1998, the City of Fort Worth entered into an agreement with the Cities of Euless (and subsequently Coppell and Grapevine) and Dallas to provide for the sharing of Rental Car taxes generated at DFW International Airport. There are additional agreements with cities where incremental tax revenues generated by economic development projects within the geographical boundaries of the DFW Airport are remitted to the City of Fort Worth. In 2009, the City Council amended the Financial Management Policy Statements providing that the revenues from DFW Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center, Will Rogers Memorial Center, and the new Dickies Arena. Revenues received in this fund are budgeted annually for debt and improvements associated with the Fort Worth Convention Center, the Will Rogers Memorial Center, and the new Dickies Arena. With the addition of the new Dickies Arena, the debt associated will take precedence for this revenue source.

Prior revenue models from FY2018-FY2022 sustained revenue annually at approximately \$5.9M with no year-over-year growth, which has not proven to be the case. Actual annual growth of about 5% on average was realized until the COVID-19 pandemic. Although there was a significant decrease in actual DFW Revenue Share collections from FY2020 to FY2021, the impact was minimized as a result of the unexpected growth in the prior years. Currently, in FY2022 \$6.7M has been received, almost equal to the last annual payment prior to the pandemic.

Hotel Occupancy Tax

On November 18, 1997, the City Council increased the Hotel Occupancy Tax (HOT) Rate to 9% with 2% of the tax collected to be used only for the expansion of an existing convention center facility or pledging payment of revenue or revenue refunding bonds issued following state law for the construction of the expansion. In 2013, state law was amended to expand the list of allowed uses to include a "qualified project," which is a defined concept that encompasses the Venue Project that includes the new Dickies Arena adjacent to the Will Rogers Memorial Center. On September 29, 2015, the Code of the City of Fort Worth was amended to add qualified projects as allowable expenditures for hotel occupancy taxes over seven percent.

Project Financing Zone No. 1

On October 23, 2013, (M&C G-18048) the City Council adopted Ordinance No. 21011-10-2013 designating Project Financing Zone Number One (PFZ#1). The Ordinance identified two qualified projects under Section 351.1015(a) (5) of the Texas Tax Code. The two projects are the expansion of FWCC and the multipurpose arena (now Dickies Arena) including a livestock facility adjacent to WRMC. The PFZ#1 encompasses the area within a three-mile radius of each of the qualified projects from which incremental State Hotel Occupancy Taxes, Mixed Beverage Taxes, and State Sales Taxes generated at hotels within the PFZ will be allocated to the City to assist in the financing of costs associated with each project. In January 2014, the State Comptroller of Public Accounts began to deposit increments above the 2013 base year into an account that will assist in financing the qualified projects. To date, approximately \$15 million has been distributed to the City. Funds have been utilized to pay debt obligations associated with Dickies Arena and for renovations of the Historic Pioneer Tower at WRMC. The City of Fort Worth is allowed to receive the yearly increment over the Base year 2013 of state-associated hotel revenue. In 2020 taxes fell below the base year and as such no revenues were received in FY2021, which significantly impacted incremental growth anticipated from 2020-2022. With increasing stability in the recovery of HOT during FY2022, incremental deposits to the PFZ resumed in January of 2022.

Public Events 5 Year Capital Improvement Program

Venue Taxes

On November 4, 2014, the citizens of Fort Worth overwhelmingly approved three-venue taxes to support the financing of the \$450M arena (now Dickies Arena) and adjacent event and parking support facilities with the public contribution limited to \$225M and private sector participation for the remainder. Those taxes include a ticket tax, parking tax, and stall tax. Collections began in FY2020 with the opening of Dickies Arena. The City uses the taxes to support debt issuances related to the construction of Dickies Arena. The COVID-19 pandemic halted almost all events at Dickies Arena from the spring of 2020 through the 2021 calendar year. As a result of the pandemic and slower than expected recovery in the event industry, Venue Tax collections have been significantly impacted during the entire existence of the fund. Use of fund balance from deferred debt payments in FY2020 as well as the reallocation of planned capital funding from other sources and funding reserves were used in FY2021 and FY2022 to meet debt obligations. As of June 2022, approximately \$12.5M has been received in Venue Tax since its initiation, and it is anticipated that with the continued stability in the recovery of the event industry, in FY2023 Venue Tax collections will meet 35%- 40% of the annual \$15M debt obligation for Dickies Arena.

Public Events 5 Year Capital Improvement Program

Public Events 5 Year Capital Improvement Program - Chapter Summary

Public Events Plan	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Asset Management	250,000	250,000	250,000	250,000	250,000	1,250,000
Convention Ctr	3,521,000	1,785,000	1,175,000	453,400,000	595,000	460,476,000
Dickies Arena	250,000	500,000	500,000	500,000	500,000	2,250,000
Will Rogers Memorial Col	1,875,000	24,730,000	7,995,000	10,830,000	12,520,000	57,950,000
Total Plan	\$ 5,896,000	\$ 27,265,000	\$ 9,920,000	\$ 464,980,000	\$ 13,865,000	\$ 521,926,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism Capital Interfund Transfer Out	500,000	750,000	750,000	750,000	750,000	3,500,000
Culture & Tourism 2% Hotel Capital Interfund Transfer Out	3,371,000	1,785,000	1,175,000	3,400,000	5,095,000	14,826,000
DFW Rev Sharing Capital Interfund Transfer Out	1,875,000	4,730,000	7,995,000	9,730,000	8,020,000	32,350,000
DFW Rev Sharing Capital Intrafund Transfer Out	-	-	-	1,100,000	-	1,100,000
Culture & Tourism Cap Projects Capital Interfund Transfer Out	-	-	-	-	-	-
Public Events Capital Unspec Project	150,000	-	-	-	-	150,000
Future Bond Capital Interfund Transfer Out	-	20,000,000	-	450,000,000	-	470,000,000
Total Funding Source	\$ 5,896,000	\$ 27,265,000	\$ 9,920,000	\$ 464,980,000	\$ 13,865,000	\$ 521,926,000

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Asset Management	Community Partnerships	Culture & Tourism	Citywide

Project Name: PED Agreement Risk Reserve **Projected Date Range:** Programmable

Description: This programmable project is created as the holding place for annual contributions from Culture & Tourism operating funds to serve as a financial risk reserve for the execution of future agreements with community partners, primarily Visit Fort Worth, to split host fees, costs relate to the preparations necessary for conducting events and cost of conducting events, sharing in capped bottom-line profit and loss generation by events for obligations by the city where hosting serves a public purpose and where profit share/ risk remediation supports future capital investment including the major renovation of the Fort Worth Convention Center.

Justification: Obligations of the City to host events furthers the public purposes of providing invaluable public visibility throughout the world for Fort Worth; encouraging and providing major economic benefits to Fort Worth; and providing opportunities for the creation of jobs by local and Texas businesses.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PED Agreement Risk Reserve	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism	250,000	250,000	250,000	250,000	250,000	1,250,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project reduces the risk to Culture and Tourism operating funds by creating a reserve to meet future host city obligations as authorized by the City Council and builds stability for the financing of future capital projects.

Public Events Capital Improvement Program

Convention Center Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Convention Ctr	Equipment	Portable Meeting Room Chairs (11,000)	1,600,000	-	-	-	-	1,600,000
	Redevelopment/Reno	FWCC Minor Renovation & Repair P_P00053	1,211,000	835,000	125,000	300,000	-	2,471,000
		FWCC Lobby Renovation	710,000	-	-	-	-	710,000
		FWCC Escalator Replacement	-	-	-	3,100,000	-	3,100,000
		FWCC Exhibit Hall Lighting	-	950,000	-	-	-	950,000
		CC Freight Elevator Replace	-	-	-	-	595,000	595,000
		FWCC Exhibit Hall Power Dist	-	-	1,050,000	-	-	1,050,000
		Fort Worth Conv Cntr Exp- Phs 2	-	-	-	450,000,000	-	450,000,000
Chapter Total			\$ 3,521,000	\$ 1,785,000	\$ 1,175,000	\$ 453,400,000	\$ 595,000	\$ 460,476,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	Capital Interfund Transfer Out	3,371,000	1,785,000	1,175,000	3,400,000	595,000	10,326,000
Public Events Capital Fund	Unspec Project	150,000	-	-	-	-	150,000
Future Bond	Capital Interfund Transfer Out	-	-	-	450,000,000	-	450,000,000
Total Funding Source		\$ 3,521,000	\$ 1,785,000	\$ 1,175,000	\$ 453,400,000	\$ 595,000	\$ 460,476,000

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Equipment	Culture & Tourism	Council District 9

Project Name: FWCC Portable Chairs, Meeting Room **Projected Date Range:** FY2023

Description: Replace approximately 11,000 chairs that have exceeded their end of life through the convention center.

Justification: Over time, through normal wear and tear, the number of chairs have reduced to the point that additional chairs are required to provide for the needs of Fort Worth Convention Center clients. Current inventory does not meet current ergonomic standards.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Portable Meeting Room Chairs (11,000)	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	1,600,000	-	-	-	-	1,600,000
Total	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: FWCC Minor Renovation & Repair **Projected Date Range:** Programmable

Description: Programmable Project with funding for minor renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities at FWCC. Programmable projects in FY2023 could include escalator and elevator modernization.

Justification: Funding for projects that fall under a general scope of reinvestment over many years. Renovation and replacement of equipment and needed facility infrastructure improvements in order to continue serving clients and the public as a best in class venue.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Minor Renovation & Repair P_P00053	\$ 1,211,000	\$ 835,000	\$ 125,000	\$ 300,000	\$ -	\$ 2,471,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	1,061,000	835,000	125,000	300,000	-	2,321,000
Public Events Capital	150,000	-	-	-	-	150,000
Total	\$ 1,211,000	\$ 835,000	\$ 125,000	\$ 300,000	\$ -	\$ 2,471,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: Grand Lobby Renovations/Celing Replacements **Projected Date Range:** FY2023

Description: The 2x4 acoustic ceiling tile system is sagging due to moisture issues and all tiles need to be replaced. Replacement will be with 2x2 tiles which are less likely to bow or bend.

Justification: Air seems to be returning into gaps in the tiles instead of mechanical devices which is helping to create the warping conditions. Maintains the ability to provide aesthetically pleasing spaces to clients keeping the FWCC competitive in the meeting and convention market.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Lobby Renovation	\$ 710,000	\$ -	\$ -	\$ -	\$ -	\$ 710,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	710,000	-	-	-	-	710,000
Total	\$ 710,000	\$ -	\$ -	\$ -	\$ -	\$ 710,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: Escalator Replacement **Projected Date Range:** FY2026

Description: Replacement of eight escalators, which are 20+ years old, in the FWCC that continue to fail during high occupancy times of the year, creating hazardous and confusing situations for clients.

Justification: Maintains the safety of guests and staff in the building, while providing functional spaces to clients and keeping the FWCC competitive in the meeting and convention market.

Comp. Plan Group: Develop a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Escalator Replacement	\$ -	\$ -	\$ -	\$ 3,100,000	\$ -	\$ 3,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	-	-	-	3,100,000	-	3,100,000
Total	\$ -	\$ -	\$ -	\$ 3,100,000	\$ -	\$ 3,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: Exhibit Hall Lighting Upgrade – LED **Projected Date Range:** FY2024

Description: T-8 fluorescent high bay fixtures were installed in 2011. Due to the development of LED lighting, significantly more efficient options are available. 400 fixtures with 6 lamps each.

Justification: Energy saving of 40%-50% are likely, which will pay back the investment within 10 years.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Exhibit Hall Lighting	\$ -	\$ 950,000	\$ -	\$ -	\$ -	\$ 950,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	-	950,000	-	-	-	950,000
Total	\$ -	\$ 950,000	\$ -	\$ -	\$ -	\$ 950,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Citywide

Project Name: Freight Elevator Replacement **Projected Date Range:** FY2027

Description: Replace the freight elevator located in Hall A.

Justification: The freight elevator in Hall A services the second level Ball Room. The elevator provides the only ability to move large and heavy equipment to the Ball Room for displays in association with Conventions and Banquets. The elevator is nearing its end of service life and will need to be replaced.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
CC Freight Elevator Replace	\$ -	\$ -	\$ -	\$ -	\$ 595,000	\$ 595,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	-	-	-	-	595,000	595,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 595,000	\$ 595,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: FWCC Exhibit Hall Power **Projected Date Range:** FY2025

Description: This project is a remove and replacement of the electrical service entrance switchboard and all the electrical distribution panels and panelboards.

Justification: The building’s Main Switchboard was installed in 1967 and is a 4,000A Fused Switchboard named “BMSB”. This switchboard has six disconnects with no main breaker and no ground fault projection which is a current code requirement. Additionally, most components are obsolete and replacement parts must come from existing salvaged gear. The replacement of this equipment and needed facility infrastructure improvements are required to safely provide electricity to multiple distribution panels as well as the continued goal of being a best in class venue.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Exhibit Hall Power Dist	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ 1,050,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	-	-	1,050,000	-	-	1,050,000
Total	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ 1,050,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Convention Ctr	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: Fort Worth Convention Center Expansion- Phase 2 **Projected Date Range:** FY2026

Description: A 2014 Market and Financial Feasibility study recommended renovation and expansion of the Fort Worth Convention Center in order to better compete and serve multiple events.

Justification: This project is designed to increase the protection, health and safety of the employees, clients and public at FWCC. This project provides a more functional space and reduction on overall maintenance/operating costs as well as keeping for the FWCC facilities competitive in the venue/entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Fort Worth Conv Center Exp- Phase 2	\$ -	\$ -	\$ -	\$ 450,000,000	\$ -	\$ 450,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Future Bond	-	-	-	450,000,000	-	450,000,000
Total	\$ -	\$ -	\$ -	\$ 450,000,000	\$ -	\$ 450,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Operational impacts will be assessed during the renovation and expansion project for future years.

Public Events 5 Year Capital Improvement Program

Dickies Arena Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Dickies Arena	Facility Improvements	Dickies Arena (Programmable Project)	9,452,847	500,000	500,000	500,000	500,000	11,452,847
	Redevelopment/Reno	New WRMC Arena P_C40004	(9,202,847)	-	-	-	-	(9,202,847)
Chapter Total			\$ 250,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,250,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism	Capital Interfund Transfer Out	250,000	500,000	500,000	500,000	500,000	2,250,000
Total Funding Source		\$ 250,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,250,000

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Dickies Arena	Facility Improvements	Culture & Tourism	Council District 7

Project Name: Dickies Arena **Projected Data Range:** Programmable

Description: In order to close legacy projects, this programmable project was created as the holding place for the balance of cash contributed from Culture & Tourism operating funds for the purchase the Bodycote property and relocation fees as part of the Dickies Arena project, which have since been complete. Currently annual operating contribution are made this this reserve fund available for use on 3rd party expenses or debt service payments. This is not a construction project.

Justification: Two independent strategic feasibility studies indicated the need for a multipurpose arena to complement Will Rogers Memorial Center. In 2014, the citizens of Fort Worth overwhelmingly approved three venue taxes to support financing of the \$450M arena and adjacent event support and parking facilities with a public contribution limited to \$225M and private sector participation for the remainder. Annual debt service is approximately \$15M annually through 2047.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Dickies Arena (Programmable Project)	\$ 9,452,847	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 11,452,847

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism	250,000	500,000	500,000	500,000	500,000	2,250,000
Culture & Tourism Cap Projects	9,202,847	-	-	-	-	9,202,847
Total	\$ 9,452,847	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 11,452,847

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Dickies Arena	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: Dickies Arena Reserve-CLOSED **Projected Date Range:** Programmable

Description: In order to close legacy project, these funds are transferred to the new Dickies Arena Reserve programmable project

Justification: Fund transfer project

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
New WRMC Arena P_C40004	\$ (9,202,847)	\$ -	\$ -	\$ -	\$ -	\$ (9,202,847)

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism Cap Projects	(9,202,847)	-	-	-	-	(9,202,847)
Total	\$ (9,202,847)	\$ -	\$ -	\$ -	\$ -	\$ (9,202,847)

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Public Events 5 Year Capital Improvement Program

Will Rogers Memorial Coliseum Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total		
Will Rogers Memorial Col	Equipment	Soundssystem Upgrade (Moncrief)	-	590,000	-	-	-	590,000		
		Coliseum Transformer Replacement	1,100,000	-	-	-	-	1,100,000		
	Redevelopment/Reno	AC Exhibit Interior AHU	-	-	-	-	1,200,000	1,200,000		
		WRMC Minor Renovation & Repair P_P00054	775,000	1,625,000	1,195,000	1,705,000	230,000	5,530,000		
		Soundssystem Upgrade (Burnett)	-	-	-	1,000,000	-	1,000,000		
		WRMC Fire Alarm (Amon Carter)	-	875,000	-	-	-	875,000		
		WRMC Coliseum Reno	-	-	1,700,000	-	-	1,700,000		
		WRMC Coliseum Roof	-	-	-	-	4,100,000	4,100,000		
		WRMC Burnett Floor Replacement	-	-	2,900,000	-	-	2,900,000		
		WRMC Burnett Roof	-	-	-	-	3,500,000	3,500,000		
		Amon Carter Elevator Replace	-	-	-	-	1,900,000	1,900,000		
		WRMC (Auditorium) House Lighting Reno	-	790,000	-	-	-	790,000		
		WRMC (Coliseum) Back Stage Elevator Repl	-	850,000	-	-	-	850,000		
		WRMC Sheep and Swine Barn Reno	-	20,000,000	-	-	-	20,000,000		
		WRMC (Rooftop) Sound System Upg	-	-	1,100,000	-	-	1,100,000		
		WRMC (Coliseum) Air Handler Repl	-	-	1,100,000	-	-	1,100,000		
		WRMC Richardson/Bass Cattle Pen Reno	-	-	-	1,100,000	-	1,100,000		
		WRMC (Auditorium) Glass Block Repl	-	-	-	1,100,000	-	1,100,000		
		WRMC (Coliseum) Back Stage Conv to Offices	-	-	-	1,225,000	-	1,225,000		
		WRMC (Moncrief) Roof Repl	-	-	-	3,600,000	-	3,600,000		
		WRMC (Amon Carter) Sound UG	-	-	-	-	590,000	590,000		
		WRMC (Coliseum) Glass Block Repl	-	-	-	-	1,000,000	1,000,000		
		WRMC (Coliseum) Cooling Tower Reno	-	-	-	1,100,000	-	1,100,000		
		Chapter Total			\$ 1,875,000	\$ 24,730,000	\$ 7,995,000	\$ 10,830,000	\$ 12,520,000	\$ 57,950,000

Public Events 5 Year Capital Improvement Program

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	Capital Interfund Transfer Out		-	-	-	4,500,000	4,500,000
DFW Rev Sharing	Capital Interfund Transfer Out	1,875,000	4,730,000	7,995,000	9,730,000	8,020,000	32,350,000
	Capital Intrafund Transfer Out	-	-	-	1,100,000	-	1,100,000
Future Bond	Capital Interfund Transfer Out	-	20,000,000	-	-	-	20,000,000
Total Funding Source		\$ 1,875,000	\$ 24,730,000	\$ 7,995,000	\$ 10,830,000	\$ 12,520,000	\$ 57,950,000

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Equipment	Culture & Tourism	Council District 7

Project Name: **WRMC (Moncrief) Sound System Upgrade** **Projected Data Range:** FY2024

Description: Much of the equipment is original to the building (1996) and does not perform to today’s standards. The current system is approximately 20 years old. The system lacks complete and even coverage and enough volume in certain situations where there is a lot of crowd noise. This would be a complete replacement of boards, amps and speaker and will include renovations to the sound booth.

Justification: Many components need to be replaced due to age (service life) and technology advancements. This project provides a more functional and integrable system and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue/entertaining market.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Soundssystem Upgrade (Moncrief)	\$ -	\$ 590,000	\$ -	\$ -	\$ -	\$ 590,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	590,000	-	-	-	590,000
Total	\$ -	\$ 590,000	\$ -	\$ -	\$ -	\$ 590,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will decrease future operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Equipment	Culture & Tourism	Council District 7

Project Name: Coliseum Transformer Replacement **Projected Date Range:** FY2023

Description: The three electrical distribution rooms located on the outside of the main corridor that runs around the Coliseum needs to have maintenance work or relocated to make them code compliant. In two of the rooms, the original (circa 1936) oil filled switches are still in use. The rooms need to be compliant with current code because they lack proper clearance for maintenance.

Justification: Maintains the safety of guests and staff in the building, while providing functional spaces to clients keeping the WRMC competitive in the meeting and convention market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Coliseum Transformer Replacement	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	1,100,000	-	-	-	-	1,100,000
Total	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Equipment	Culture & Tourism	Council District 7

Project Name: AC Exhibit Interior Air Handler Units **Projected Date Range:** FY2027

Description: Replace twelve (AHU-1-12), 20,000 cfm chilled/hot water air handlers currently serving the Exhibit Hall. Project will include design, removal and replacement of current system, duct work, modernizing all current electrical connections as well as bring system up to current code compliance requirements.

Justification: The Amon G. Carter Jr. Exhibits Building has all original equipment in place since it was constructed in the early 1980s aside from upgraded HVAC control systems. The majority of the mechanical and plumbing equipment has exceeded its life expectancy and will require replacement. The reliability of the mechanical and plumbing equipment will impact the shows, meetings, and exhibits held within the building. The equipment is necessary in order to continue serving clients and the public as a best in class venue.

Comp. Group Plan: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
AC Exhibit Interior AHU	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	-	1,200,000	1,200,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC Minor Renovation & Repairs **Projected Date Range:** Programmable

Description: Programmable project with funding for minor renovation, rehabilitation, repairs and maintenance on existing systems, equipment and facilities at WRMC. Programmable projects in FY2023 could include additional kitchen equipment, cooler replacement and interior/exterior door replacements for the Amon Carter Building and emergency generator replacement for the Coliseum.

Justification: Funding for projects that fall under a general scope of reinvestment over many years. Renovation and replacement of equipment and needed facility infrastructure improvements in order to continue serving clients and the public as a best in class venue.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Minor Renovation & Repair P_P00054	\$ 775,000	\$ 1,625,000	\$ 1,195,000	\$ 1,705,000	\$ 230,000	\$ 5,530,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	775,000	1,625,000	1,195,000	1,705,000	230,000	5,530,000
Total	\$ 775,000	\$ 1,625,000	\$ 1,195,000	\$ 1,705,000	\$ 230,000	\$ 5,530,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: Sound System Upgrade (Burnett) **Projected Date Range:** FY2026

Description: The sound system project includes the Coliseum. The current system is approximately 20 years old. The amplifiers and digital signal processors were replaced approximately 10 years ago, however, the system lacks complete and even coverage and enough volume in certain situations where there is a lot of crowd noise. This would be a complete replacement of boards, amps and speaker and will include renovations to the sound booth.

Justification: Maintain functional spaces for clients keeping the WRMC competitive in the meeting and convention market.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Soundsystem Upgrade (Burnett)	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	1,000,000	-	1,000,000
Total	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: Fire Alarm System Replacement (Amon Carter) **Projected Date Range:** FY2024

Description: The existing fire alarm system in the Amon Carter Building is manufactured by Simplex and the system was installed when the building was originally built in 1984. Facility staff have trouble finding replacement parts for the current system. Although it is currently functioning, it is recommended that the system be replaced with newer system.

Justification: To protect the health and safety of staff, clients and the public at WRMC.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Fire Alarm (Amon Carter)	\$ -	\$ 875,000	\$ -	\$ -	\$ -	\$ 875,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	875,000	-	-	-	875,000
Total	\$ -	\$ 875,000	\$ -	\$ -	\$ -	\$ 875,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: Coliseum Concourse and Restroom Renovation **Projected Date Range:** FY2025

Description: The ceiling slats that hide the mechanical equipment in the main concourse area are damaged (due to suspected maintenance access and large fixture displays moving in and out), loose and nearing the end of their lifespan. The vinyl floor and base have been damaged in many locations and is in disrepair from years of high traffic wear. The restrooms in the main concourse have not been updated or renovated since the 1970's and are in severe disrepair and should be renovated.

Justification: Maintains the safety of guests and staff in the building, while providing functional spaces to clients keeping the WRMC competitive in the meeting and convention market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Coliseum Reno	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ 1,700,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	1,700,000	-	-	1,700,000
Total	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ 1,700,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC Coliseum Roof Replacement **Projected Date Range:** FY2027

Description: There are numerous locations where the roofs have been patched and many other areas that need to be patched. The roof is in poor condition. Membrane field seams had delaminated and punctures were found. The EPDM expansion joints have holes in them and some have been repaired. Water is entering the roof system in numerous locations.

Justification: To maintain the structural integrity of the building, and protect the safety and health of staff, clients and the public.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Coliseum Roof	\$ -	\$ -	\$ -	\$ -	\$ 4,100,000	\$ 4,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	-	4,100,000	4,100,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 4,100,000	\$ 4,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This capital project does not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: Burnett Stall and Concrete Floor Replacement **Projected Date Range:** FY2025

Description: The project would replace current stalls with portable stalls that can be removed to meet the needs of each show and would replace the asphalt floor with high strength concrete. Once the asphalt floor and stalls are removed, much needed repairs to electrical, water and sewer systems can be performed. The floor in the building is asphalt which is susceptible to failures due to the high moisture environment as well as the heavy equipment and horse traffic. Staff continually has to repair pot holes due to this traffic.

Justification: Permanent galvanized stalls are original to building (1987) and have passed their service life. Repairs are more frequent and ultimately harder to perform. The original asphalt floor is not a good material considering the constant exposure to animal waste and the tight turns by heavy equipment that is mandatory to service exhibitors in this building. This project is designed to increase the protection, health and safety of the employees, clients/livestock, and public at WRMC. This project provides a more functional space and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue and entertaining market.

Comp. Group Plan: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Burnett Floor Replacement	\$ -	\$ -	\$ 2,900,000	\$ -	\$ -	\$ 2,900,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	2,900,000	-	-	2,900,000
Total	\$ -	\$ -	\$ 2,900,000	\$ -	\$ -	\$ 2,900,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This capital project does not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 9

Project Name: Burnett Roof Replacement **Projected Data Range:** FY2027

Description: There are numerous locations where the roofs have been patched and many other areas that need to be patched. The roof is in poor condition. Membrane field seams had delaminated and punctures were found. The EPDM expansion joints have holes in them and some have been repaired. Water is entering the roof system in numerous locations.

Justification: To maintain the structural integrity of the building, and protect the safety and health of staff, clients and the public.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Burnett Roof	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	-	-	-	-	3,500,000	3,500,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	No Council District

Project Name: Amon Carter Elevator Replacements

Projected Data Range: FY2027

Description: Replace two elevators in the Amon G. Carter Jr. Exhibit Hall.

Justification: The two elevators in the Amon Carter Exhibit Hall service three levels; garage, main concourse and west ground floor entrance. The elevators, which were initially installed in 1984 are approaching the end of their service life. Operating systems are outdated and parts are becoming hard to find.

Comp. Plan Group: Providing a Safe Community

Master or Strategic Plan: Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Amon Carter Elevator Replace	\$ -	\$ -	\$ -	\$ -	\$ 1,900,000	\$ 1,900,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	-	1,900,000	1,900,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 1,900,000	\$ 1,900,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Auditorium) House Lighting Renovation **Projected Date Range:** FY2024

Description: Design and replace current lighting system with modern LED lighting producing sufficient illumination of essential areas dressing rooms, back of house areas, and offices. Additionally, bring system up to current code compliance requirements.

Justification: The auditorium lighting consists of original incandescent fixtures and some fluorescent fixtures located in the dressing rooms/back of house areas. The current lighting levels do not meet current recommended lighting levels. The lighting fixtures in most cases are original to the building and could be difficult to retrofit/replace. The equipment is necessary in order to continue serving clients and the public as a best in class venue.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Auditorium) House Lighting Reno	\$ -	\$ 790,000	\$ -	\$ -	\$ -	\$ 790,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	790,000	-	-	-	790,000
Total	\$ -	\$ 790,000	\$ -	\$ -	\$ -	\$ 790,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Coliseum) Back Stage Elevator Replacement **Projected Date Range:** FY2024

Description: This project is like-for-like full replacement of existing Hydraulic Elevators with new Hydraulic Elevators.

Justification: The TXE 056221 Traction Elevator installed originally in 1936 by Otis Elevator was upgraded in 2003 by ThyssenKrupp Elevator. The equipment is in fair condition but the machine room is in disrepair. Many components need to be replaced due to age (service life) and technology advancements. This project will increase the protection, health and safety of the employees, clients, and public at WRMC. This project provides a more functional space and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue and entertaining market.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Coliseum) Back Stage Elevator Repl	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ 850,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	850,000	-	-	-	850,000
Total	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ 850,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC Sheep and Swine Barn Renovations (FWSSR Partnership) **Projected Date Range:** FY2024

Description: In partnership with the Fort Worth Stock Show and Rodeo (FWSSR) at a 50% cost split this project will be further defined over the next 12 months but include the continued revitalization of structures on the Will Rogers Memorial Center (WRMC) campus with the renovation of the Sheep and Swine Barns. The City of Fort Worth portion will be funded with future Culture and Tourism Revenue Bonds.

Justification: Supports ongoing efforts to revitalize WRMC in partnership with the FWSSR. This project provides a more functional space and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue/entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Sheep and Swine Barn Reno	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Future Bond	-	20,000,000	-	-	-	20,000,000
Total	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ 20,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This capital project will increase building efficiency and reduce operating costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Rooftop) Sound System Upgrade **Projected Date Range:** FY2025

Description: Much of the equipment is original to the building (1984) and does not perform to today’s standards. Many components need to be replaced due to age (service life) and technology advancements. The original installation did not consider the need to tie all rooms within the building together with paging or tie building paging to the rest of the complex.

Justification: Many components need to be replaced due to age (service life) and technology advancements. This project provides a more functional and integratable system and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue/entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Rooftop) Sound System Upg	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	1,100,000	-	-	1,100,000
Total	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Coliseum) Air Handler Replacement **Projected Date Range:** FY2025

Description: The air handlers were initially installed in 1960 and have exceeded their life expectancy. The current recommendation is to replace the 12 units with similar 50-ton chilled water air handlers.

Justification: This project is designed to increase the protection, health and safety of the employees, clients/livestock, and public at WRMC. This project modernizes the facilities functionality also reduces operating costs. By maintaining the safety of guests and staff in the building, and providing functional spaces to clients, WRMC remains competitive in the meeting and convention, venue and entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Coliseum) Air Handler Repl	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	1,100,000	-	-	1,100,000
Total	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC Richardson/Bass Cattle Pen Renovation **Projected Date Range:** FY2026

Description: The 36 cattle pens were constructed (1987) using heavy gage pipe that over the years has deteriorated to the point of being unstable. The combination of a wet environment and animal waste have taken a toll on the metal. This will also be a good time to reengineer water troughs and sewer systems.

Justification: This project is designed to increase the protection, health and safety of the employees, clients/livestock, and public at WRMC. This project modernizes the facilities functionality also reduces operating costs. By maintaining the safety of guests and staff in the building, and providing functional spaces to clients, WRMC remains competitive in the venue and entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC Richardson/Bass Cattle Pen Reno	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	1,100,000	-	1,100,000
Total	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Auditorium) Glass Block Replacement **Projected Date Range:** FY2026

Description: The glass blocks are original to the buildings (1936), many of which have cracked or broken due to time, weather and building movement. The blocks are not only a decorative feature but also are back lit to provide additional and accent lighting for the area in front of the buildings. The exterior of these buildings, which are on the National Historic Registry, were refurbished in 2019 however the glass block replacement was not a part of that project. This project would replace the blocks; replace mounting systems and back light systems.

Justification: This project modernizes the facilities appearance and functionality also reduces operating costs.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Auditorium) Glass Block Repl	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	1,100,000	-	1,100,000
Total	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Coliseum) Back Stage Conversion to Offices **Projected Date Range:** FY2026

Description: Due to the growth of the WRMC complex and addition of staff over the years offices for staff have been created in five different buildings. The Back Stage Club which is currently configured as a restaurant will be reconfigured to bring some department units closer together. This office conversion will also free up space in the Auditorium to address accessibility and guest services in that building.

Justification: This project is designed to increase the protection, health and safety of the employees, clients/livestock, and public at WRMC. This project provides a more functional space and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue/entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Coliseum) Back Stage Conv to Offices	\$ -	\$ -	\$ -	\$ 1,225,000	\$ -	\$ 1,225,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	1,225,000	-	1,225,000
Total	\$ -	\$ -	\$ -	\$ 1,225,000	\$ -	\$ 1,225,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Moncrief) Roof Replacement **Projected Date Range:** FY2026

Description: The roof membrane is experiencing shrinkage on all roofs. There are many locations in the field of the roofs where the membrane field seams are delaminating. The coating on the membrane has deteriorated and is chalking. There are many leaks reported on the fully adhered EPDM roofs which are up to 22 years in age.

Justification: This project is designed to increase the protection, health and safety of the employees, clients/livestock, and public at WRMC. This project modernizes the facilities appearance and functionality also reduces operating costs.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Moncrief) Roof Repl	\$ -	\$ -	\$ -	\$ 3,600,000	\$ -	\$ 3,600,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	3,600,000	-	3,600,000
Total	\$ -	\$ -	\$ -	\$ 3,600,000	\$ -	\$ 3,600,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Amon Carter) Sound System Upgrade **Projected Date Range:** FY2027

Description: Much of the equipment is original to the building (1984) and does not perform to today’s standards. Many components need to be replaced due to age (service life) and technology advancements. The original installation did not consider the need to tie all rooms within the building together with paging or tie building paging to the rest of the complex. The original installation did not consider the need to tie all rooms within the building together with paging or tie building paging to the rest of the complex.

Justification: Many components need to be replaced due to age (service life) and technology advancements. This project modernizes the facilities functionality also integratable with current systems throughout complex.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Amon Carter) Sound UG	\$ -	\$ -	\$ -	\$ -	\$ 590,000	\$ 590,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	-	590,000	590,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 590,000	\$ 590,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Coliseum) Glass Block Replacement **Projected Date Range:** FY2027

Description: Some of the glass block walls at the entry area are experiencing some breakage and failing mortar joints. The field of blocks should be replaced in the areas where they are damaged as prescriptive repair and replacement of individual blocks would be needlessly difficult and is not recommended. Due to configuration and historical significance of the building, any replacement would require custom units.

Justification: This project modernizes the facilities appearance and functionality also reduces operating costs.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Coliseum) Glass Block Repl	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism 2% Hotel	-	-	-	-	1,000,000	1,000,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Public Events	Will Rogers Memorial Col	Redevelopment/Reno	Culture & Tourism	Council District 7

Project Name: WRMC (Coliseum) Cooling Tower Renovation **Projected Date Range:** FY2026

Description: The cooling towers are 40+ years old and have exceeded the life expectancy and is no longer in code compliance.

Justification: This project provides more functionality and reduction on overall maintenance/operating costs as well as keeping for the WRMC facilities competitive in the venue/entertaining market.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WRMC (Coliseum) Cooling Tower Reno	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
DFW Rev Sharing	-	-	-	1,100,000	-	1,100,000
Total	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ 1,100,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

General

FY 2023 – 2027

5 Year Capital Improvement Program

General 5 Year Capital Improvement Program

General 5 Year Capital Improvement Program Summary

OVERVIEW

Multiple departments fall within the City's General Program. These departments include: Communication and Public Engagement, Fire, Information Technology Solutions, Library, Neighborhood Services, Park and Recreation (including Golf), Police, Property Management, and Transportation and Public Works (including Parking).

Fire Apparatus

The City has committed to replacing the fire apparatus fleet, which enables the continued delivery of public safety to the community. The replacement plan began in 1999 and is designed to provide consistent, scheduled replacement of front-line emergency response apparatus to avoid crisis replacement that would require emergency funding and to maintain a safe and efficient apparatus fleet. FWFD currently provides emergency response services from 43 fire stations and has 145 fire apparatus with a front-line life cycle of 10-12 years and an additional 5-8 years as a reserve apparatus. The proposed funding is utilizing equipment tax notes.

Police Vehicles and Equipment

The Police Department's program for vehicles and equipment is primarily purchased and replaced through the Vehicle Replacement Program in the Crime Control and Prevention District (CCPD). The Crime Control and Prevention District (CCPD), establishing a ½ cent sales tax dedicated to crime prevention, was approved by the Fort Worth community through an election in 1995. The District has since been renewed by voters in 2000, 2005, 2009, and 2014 for subsequent five-year periods, and most recently renewed in 2020 for ten years. Revenue from the ½ cent sales tax serves a vital role in providing the necessary resources to effectively implement the capital improvement plan in all categories: vehicles, facilities, equipment, and technology.

The Police Department formulated a vehicle replacement plan that would allow the modernization of the fleet with the goal of no assigned patrol car to have more than 100,000 miles. To maintain this plan, it is necessary to consistently purchase fleet replacement vehicles and move higher-mileage cars to units that have less demanding operational needs. The replacement plan focuses on the front-line patrol vehicles as these are operated around the clock with very little downtime. In addition, unmarked, undercover, and specialized vehicles are replaced as needed for police operations. The approved funding and the established vehicle rotation schedule will ensure and optimize officer safety, operational costs, and resale value.

The Police Department utilizes a wide variety of specialized equipment in its operational units. The provision of safe and up-to-date equipment to sworn officers, and support staff enables the continued delivery of all aspects of public safety to the community.

City Facilities

The Property Management Department is responsible for managing building maintenance and repair, facility planning as well as architectural and construction management services for City facilities (FWCC and WRMC are maintained by the Public Events Department). These fiscal resources reflect the Department's commitment to maintaining approximately 3 million sq. ft. of City facilities. The program reflects a sustained commitment to the upkeep of City facilities including projects such as facilities renovation and remodel, HVAC and plumbing improvements, structural repairs, roof replacement, carpet, and hard floor replacement.

General 5 Year Capital Improvement Program

Future Capital

The City appropriates resources for future community partnerships to use in conjunction with community partners for joint capital improvement projects.

Park & Recreation (including Golf Course)

The Park and Recreation and Golf represent the Department's roadmap for future project expenditures for city-wide Park System improvements and Golf capital improvements. These fiscal resources reflect the Department's commitment to replacement and renovation of existing park and golf infrastructure as well as provide new facilities for developing and redeveloping areas. Specifically, it includes improvements such as erosion repair, road and parking lot repaving projects, playground replacement projects, development of new athletic field facilities, construction and sustainment of walks and trails, installation of security lighting, irrigation improvements, and development of reserve parks.

Information Technology

Information Technology has four major categories of the City's investments in technology. These categories include: (1) funding to replace, upgrade or repair PCs and laptops and associated network devices; (2) funding to maintain and improve the City's core technical infrastructure (the computing environment is highly centralized leveraging a shared infrastructure); (3) funding to maintain and improve the City's software-based information systems. These include citizen-facing systems as well as enterprise-wide systems for all departments and department-specific systems. These systems are managed on a system upgrade schedule with major projects being identified as needed; (4) funding to upgrade or replace major computer systems across departments or the enterprise. The scope of the systems either benefits the entire organization or supports large departmental operations that require significant investments in resources and time.

The IT Solutions Department strives to contribute to the City's strategic goals, mission and vision by implementing innovative state-of-the-art solutions. One of the primary roles of the department is to guide the use of technology for the City by listening to the business and operational needs of departments and implement enterprise solutions that will benefit the whole organization. The capital planning process allows IT Solutions and user departments to identify needs that are coordinated, prioritized, and presented to the City leadership during the budget/capital planning process for approval.

The development and implementation of the five-year Capital Improvement Plan ensure that technology is upgraded and maintained to meet the needs of the departments and citizens. In addition, the City intends to leverage new technology to improve efficiency and meet the business needs of the organization. These initiatives will ensure that the department can not only continue to support current systems but will also grow them to meet the technology needs of the City's departments.

Neighborhood Improvement

Neighborhood Improvement reflects the City's sustained commitment to the use of capital funding to support Neighborhood Improvement Strategies (NIS). While the specific improvements will be tailored to the need in each neighborhood, activities supported by these funds include (but are not limited to) substandard building abatement, urban forestry to improve roadside conditions, streetlight installation, and security camera installation. This enables the use of capital monies for demonstrable, lasting improvements in the community and reflects the commitment of the Neighborhood Services Department to make neighborhoods cleaner and safer, both now, and in the future.

Transportation

The Street System serves all modes of transportation - vehicles, pedestrians, bicycles, and public transportation providers, creating a mobile community that stimulates economic growth, revitalizing existing development, developing City growth centers, and building strong neighborhoods. Continued investment in the

General 5 Year Capital Improvement Program

street infrastructure is critical to ensure that existing assets are functioning at their desired level and that new streets and facilities are added to serve the continued economic development and growth of the City and region.

VERF

The Vehicle Equipment Replacement Fund (VERF) contains planned appropriations to manage the acquisition of the City's rolling stock, which includes automobiles, motorcycles, specialized mobile equipment, and other motor driver capital assets.

General 5 Year Capital Improvement Program

General 5 Year Capital Improvement Program – Chapter Summary

General Plan	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Asset Management	481,000	130,000	125,000	50,000	50,000	836,000
Capital Outlay	37,329,849	37,142,916	35,249,342	37,034,005	39,301,783	186,057,895
City Facilities	57,811,328	5,673,668	5,018,160	5,186,342	5,360,409	79,049,907
Community Improvements	24,169,607	16,743,625	18,960,665	19,184,341	19,110,545	98,168,783
Information Technology	10,879,924	11,721,772	11,556,238	11,991,430	11,877,203	58,026,567
Transportation	50,659,636	38,466,035	39,812,346	41,205,778	42,647,980	212,791,775
Total Plan	\$ 181,331,344	\$ 109,878,016	\$ 110,721,751	\$114,651,896	\$118,347,920	\$ 634,930,927

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund Capital Interfund Transfer Out	67,578,456	54,472,264	56,992,726	58,821,410	60,744,084	288,758,470
General Fund CAPEXP Interfund Transfer Out	57,000	57,000	57,000	57,000	57,000	650,000
General Fund Capital Intrafund Transfer Out	4,022,403	4,500,000	5,500,000	6,500,000	7,683,522	620,613
General Fund VERF Transfer-Out	2,060,205	2,277,741	2,252,976	2,241,844	2,293,617	27,683,522
General Fund IT Refresh Transfer Out	21,665,235	12,895,561	13,145,960	13,795,958	13,995,812	11,126,383
Crime Control & Prev Distr Capital Interfund Transfer Out	756,360	-	-	-	-	75,548,527
Crime Control & Prev Distr IT Refresh Transfer Out	31,173	-	-	-	-	13,344,593
Culture & Tourism Capital Interfund Transfer Out	2,132,409	2,771,884	2,771,884	2,834,208	2,834,208	979,155
Culture & Tourism IT Refresh Transfer Out	179,155	200,000	200,000	200,000	200,000	226,131
Municipal Golf Capital Interfund Transfer Out	44,054	45,450	45,450	45,450	45,450	918,739
Municipal Golf IT Refresh Transfer Out	243,739	675,000	-	-	-	5,932
Community Tree Planting Prog Capital Interfund Transfer Out	1,132	1,200	1,200	1,200	1,200	184,190
Environmental Protection IT Refresh Transfer Out	134,190	50,000	-	-	-	69,324
Alliance Maintenance Facility Capital Interfund Transfer Out	13,324	14,000	14,000	14,000	14,000	1,280,000
Stormwater Utility IT Refresh Transfer Out	1,280,000	-	-	-	-	4,800
Solid Waste IT Refresh Transfer Out	51,474	1,200	1,200	1,200	1,200	144,403
Municipal Parking Capital Intrafund Transfer Out	28,403	29,000	29,000	29,000	29,000	175,000
Municipal Parking IT Refresh Transfer Out	35,000	35,000	35,000	35,000	35,000	30,408
Municipal Airport IT Refresh Transfer Out	9,833	6,000	6,000	6,000	6,000	68,051
Water & Sewer Capital Interfund Transfer Out	14,651	13,350	13,350	13,350	13,350	600,000
Water & Sewer IT Refresh Transfer Out	120,000	120,000	120,000	120,000	120,000	911,585
Fleet & Equipment Serv Capital Interfund Transfer Out	182,317	182,317	182,317	182,317	182,317	725,000
Fleet & Equipment Serv IT Refresh Transfer Out	35,000	205,000	150,000	150,000	185,000	194,048
Capital Projects Service Capital Interfund Transfer Out	22,355	24,000	49,231	49,231	49,231	565,000
Capital Projects Service Capital Intrafund Transfer Out	113,000	113,000	113,000	113,000	113,000	2,000,000
Capital Projects Service IT Refresh Transfer Out	400,000	400,000	400,000	400,000	400,000	12,264
Info Technology Systems IT Refresh Transfer Out	32,096	2,500	2,500	2,500	2,500	1,247,295

General 5 Year Capital Improvement Program

Funding Source		FY2023	FY2024	FY2025	FY2026	FY2027	Total
Group Health Insurance	IT Refresh Transfer Out	75,000	-	75,000	-	75,000	225,000
Risk Financing	IT Refresh Transfer Out	249,459	249,459	249,459	249,459	249,459	1,247,295
PARD Gas Lease Capital Project	Gas Lease Royalties	-	1,200	1,200	1,200	1,200	4,800
PARD Gas Lease Capital Project	Gas Lease Bonus	4,202	26,471	26,471	26,471	26,471	110,086
PARD Gas Lease Capital Project	Gas Lease Shut In Payment	765,157	-	-	-	-	765,157
Muni Golf Gas Lease Cap Proj	UNSGAS Project	140,000	140,000	-	-	-	280,000
General Capital Projects	Lease Revenue	-	-	7,500	-	-	7,500
General Capital Projects	Contributions From Others	16,500	42,512	39,250	39,250	39,250	176,762
Special Donations Cap Projects	Contributions From Others	15,000	15,000	177,000	165,000	-	372,000
Special Donations Cap Projects	Unspec Project	165,000	-	-	-	-	165,000
PARD Dedication Fees	Development Fee	7,990,037	254,802	978,557	652,706	40,000	9,916,102
PARD Dedication Fees	Engineering/Infrastructure Fee	1,155,000	1,212,750	1,273,388	1,337,057	1,403,910	6,382,105
PARD Dedication Fees	Neighborhood Park Land Fee	6,300,000	6,615,000	6,945,750	7,293,038	7,657,690	34,811,478
PARD Dedication Fees	Interest Earnings	124,000	850,000	800,000	800,000	800,000	3,374,000
PARD Dedication Fees	Developer Cash Contributions	56,000	15,000	15,000	15,000	15,000	116,000
PARD Dedication Fees	Park Planning Fee	30,220,627	-	-	-	-	30,220,627
PARD Dedication Fees	Unspec Project	17,812,398	21,364,355	18,050,382	18,460,047	19,034,449	94,721,631
Govt Community Facilities Agmt	Unspec Project	15,000,000	-	-	-	-	15,000,000
Cable TV PEG	Unspec Project	-	-	-	-	-	-
Tree Mitigation Capital	Tree Mitigation Fee-Cntrl PPD	-	-	-	-	-	-
CCPD Capital Projects	Unspec Project	-	-	-	-	-	-
3rd Party Partnerships	Developer Cash Contributions	-	-	-	-	-	-
7 Year Equipment Tax Notes	Proceeds From Tax Notes	-	-	-	-	-	-
WS Future Debt	Unspec Project	-	-	-	-	-	-
Future Tax Notes	Proceeds From Tax Notes	-	-	-	-	-	-
General Capital Projects	Capital Interfund Transfer Out	-	-	-	-	-	-
Total Funding Source		\$ 181,331,344	\$ 109,878,016	\$ 110,721,751	\$114,651,896	\$118,347,920	\$ 634,930,927

General Capital Improvement Program

Asset Management Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Asset Management	Community Partnerships	PED Agreement Risk Reserve	250,000	250,000	250,000	250,000	250,000	1,250,000
Chapter Total			\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism	Capital Interfund Transfer Out	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Funding Source		\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000

General Capital Improvement Program

Asset Management Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Asset Management	Assessments	Online Credit Card Fees P_103532	35,000	35,000	35,000	35,000	35,000	175,000
	Ped St Enh/Urban Villages	UV Tree Planting Prgmbl P_P00146	56,000	15,000	15,000	15,000	15,000	116,000
	Studies	PARD Studies P_P00119	390,000	80,000	75,000-	-		545,000
Chapter Total			\$ 481,000	\$ 130,000	\$ 125,000	\$ 50,000	\$ 50,000	\$ 836,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Special Donations Cap Projects	Unspec Project	165,000	-	-	-	-	165,000
PARD Dedication Fees	Unspec Project	260,000	115,000	110,000	35,000	35,000	555,000
Tree Mitigation Capital	Unspec Project	56,000	15,000	15,000	15,000	15,000	116,000
Total Funding Source		\$ 481,000	\$ 130,000	\$ 125,000	\$ 50,000	\$ 50,000	\$ 836,000

Project Details

Plan	Chapter	Category	Department	Council District
General	Assessments	Asset Management	Park & Recreation	Citywide

Project Name: Online Credit Card Fees P_103532 **Projected Date Range:** FY2023 – FY2027

Description: Development Department Fees for Online Credit Card Transactions. Project to be used by Fire, PARD and Water Depts for online bank fees (credit card fees for online city services)

Justification: Prior to COVID-19, online credit card transaction fees for Development, Fire, the PARD, and Water Departments were absorbed by the Development Department. Post COVID-19 the number of credit card transactions and related bank fees have been too much for the Development Department to absorb. These credit card transaction fees are now passed on to the appropriate departments. Approval of Recommendation 5 will appropriate funds from PARD Dedication Fee Interest to expense the bank fees associated with the costs of processing online credit card transactions for PARD Dedication Fees.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Online Credit Card Fees P_103532	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 175,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PARD Dedication Fees	35,000	35,000	35,000	35,000	35,000	175,000
Total	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 175,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Ped St Enh/Urban Villages	Asset Management	Park & Recreation	Citywide

Project Name: Urban Villages Tree Replacement **Projected Data Range:** Programmable

Description: The PARD Staff have determined that funding is required to address damaged trees in areas such as Urban Villages and high traffic corridors, etc. The City Forester will begin to set aside approximately \$28,250.00 from the Tree Mitigation Capital Fund annually to prune or replace damaged trees.

Justification: The Community Tree Planting fund needs to invest in public trees to meet or exceed current levels of Community Tree Planting Program service standards.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
UV Tree Planting Prgmbl	\$ 56,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 116,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Tree Mitigation Capital	56,000	15,000	15,000	15,000	15,000	116,000
Total	\$ 56,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 116,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Studies	Asset Management	Park & Recreation	Citywide

Project Name: PARD Studies **Projected Date Range:** Programmable

Description: Research and development of studies (i.e., policies, reports, assessments, scopes, estimates, etc.) that outline, detail and/or explain the physical and budgetary needs necessary for city and departmental goals of the park system. These studies typically address the park system as a whole or address specific types of park projects that require special planning.

Justification: The PARD regularly researches and updates existing city and departmental goals, plans, assessments, etc. to stay current with community needs and projects that have become prevalent due to city and regional development.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PARD Studies P_P00119	\$ 390,000	\$ 80,000	\$ 75,000	\$ -	\$ -	\$ 545,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Special Donations Cap Projects	165,000	-	-	-	-	165,000
PARD Dedication Fees	225,000	80,000	75,000	-	-	380,000
Total	\$ 390,000	\$ 80,000	\$ 75,000	\$ -	\$ -	\$ 545,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

General Capital Improvement Program

Capital Outlay Chapter

Capital Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	Equipment	Parking Garages P_P00008	35,000	35,000	35,000	35,000	35,000	175,000
		Equipment-Police P_P00033	212,500	125,600	166,000	189,600	146,000	839,700
		Equipment Repair P_P00040	35,000	205,000	150,000	150,000	185,000	725,000
	Facility Improvements	Fire Alarm Office UPS	-	-	150,000-	-	-	150,000
		Statn Refurb & Reloc of PPE WH	4,000,000	8,000,000	4,000,000	4,000,000	4,000,000	24,000,000
	Technology Infrastructure	Capital Projects Svcs Business P_P00111	113,000	113,000	113,000	113,000	113,000	565,000
	Vehicles	Crossing Guard Vehicle - TPW P_104373	31,173-	-	-	-	-	31,173
		Culture & Tourism-VERF P_P00025	179,155	200,000	200,000	200,000	200,000	979,155
		Vehicles-Police P_P00035	13,035,732	10,249,961	10,659,960	11,086,358	11,529,812	56,561,824
		Annual Fire Apparatus Replacem P_P00036	13,712,398	13,264,355	13,800,382	14,360,047	14,934,449	70,071,631
		Vehicles-IT P_P00039	75,000-	-	75,000-	-	75,000	225,000
		Vehicles-Capital Proj Svcs P_P00073	400,000	400,000	400,000	400,000	400,000	2,000,000
		General VERF P_P00097	5,366,701	4,500,000	5,500,000	6,500,000	7,683,522	29,550,223
Community Tree Planting VERF P_P00134	134,190	50,000-	-	-	-	184,190		
Chapter Total			\$ 37,329,849	\$ 37,142,916	\$ 35,249,342	\$ 37,034,005	\$ 39,301,783	\$ 186,057,895

General Capital Improvement Program

Funding Source		Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	General Fund	Capital Interfund Transfer Out	1,344,298-	-	-	-	-	1,344,298
		VERF Transfer-Out	4,022,403	4,500,000	5,500,000	6,500,000	7,683,522	28,205,925
Crime Control & Prev Distr	Crime Control & Prev Distr	Capital Interfund Transfer Out	13,248,232	10,375,561	10,825,960	11,275,958	11,675,812	57,401,524
		VERF Transfer-Out	31,173-	-	-	-	-	31,173
Culture & Tourism	Culture & Tourism	VERF Transfer-Out	179,155	200,000	200,000	200,000	200,000	979,155
Community Tree Planting Prog	Community Tree Planting Prog	Capital Interfund Transfer Out	134,190	50,000-	-	-	-	184,190
Municipal Parking	Municipal Parking	Capital Intrafund Transfer Out	35,000	35,000	35,000	35,000	35,000	175,000
Fleet & Equipment Serv	Fleet & Equipment Serv	Capital Interfund Transfer Out	35,000	205,000	150,000	150,000	185,000	725,000
Capital Projects Service	Capital Projects Service	Capital Interfund Transfer Out	113,000	113,000	113,000	113,000	113,000	565,000
		Capital Intrafund Transfer Out	400,000	400,000	400,000	400,000	400,000	2,000,000
Info Technology Systems	Info Technology Systems	Capital Interfund Transfer Out	75,000-	-	75,000-	-	75,000	225,000
7 Year Equipment Tax Notes	7 Year Equipment Tax Notes	Proceeds From Tax Notes	17,712,398	21,264,355	17,950,382	18,360,047	18,934,449	94,221,631
Total Funding Source			\$ 37,329,849	\$ 37,142,916	\$ 35,249,342	\$ 37,034,005	\$ 39,301,783	\$ 186,057,895

Project Details

Plan	Chapter	Category	Department	Council District
General	Equipment	Capital Outlay	Transportation & Public Works	Citywide

Project Name: Parking Garages **Projected Data Range:** Programmable

Description: Programmable project with funding set aside to address Municipal Parking Garage related projects.

Justification: These projects address garage improvement initiatives, equipment outlay purchases like parking meters, security systems, parking stations and surface lot improvements

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N\A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Parking Garages P_P00008	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 175,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Parking	35,000	35,000	35,000	35,000	35,000	175,000
Total	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 175,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Equipment	Capital Outlay	Police	Citywide

Project Name: Police Equipment **Projected Date Range:** Programmable

Description: This programmable project provides for the various equipment needs of the police department related to areas such as tactical operations, investigative and support functions, communications, and traffic/special events management.

Justification: This equipment gives the police department the tools needed to investigate and address crime and serve citizens in Fort Worth. Like all capital needs, equipment needs are submitted internally as requests and prioritized through the department’s annual needs assessment process.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Equipment-Police P_P00033	\$ 212,500	\$ 125,600	\$ 166,000	\$ 189,600	\$ 146,000	\$ 839,700

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	212,500	125,600	166,000	189,600	146,000	839,700
Total	\$ 212,500	\$ 125,600	\$ 166,000	\$ 189,600	\$ 146,000	\$ 839,700

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Equipment	Capital Outlay	Property Management	Citywide

Project Name: Fleet Services Equipment **Projected Date Range:** Programmable

Description: Programmable project with funding for purchase of equipment and vehicles for the Fleet Division of the Property Management Department.

Justification: These projects include purchases of equipment mainly to support vehicle maintenance operations and fuel operations. Projects include acquisition of vehicles and equipment for all the service centers such as lifts, cranes and alignment machines. Additional projects include fuel site upgrades.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
EQUIPMENT REPAIR P_P00040	\$ 35,000	\$ 205,000	\$ 150,000	\$ 150,000	\$ 185,000	\$ 725,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Fleet & Equipment Serv	35,000	205,000	150,000	150,000	185,000	725,000
Total	\$ 35,000	\$ 205,000	\$ 150,000	\$ 150,000	\$ 185,000	\$ 725,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Capital Outlay	Fire	Citywide

Project Name: UPS (Uninterrupted Power Supply) for Fire Alarm Office **Projected Date Range:** FY2025

Description: Funding set aside to replace UPS at FAO. Last UPS was replaced in 2020 and has a 4 to 5 year life.

Justification: The Fire Alarm Office (FAO) is responsible for dispatching all 911 calls related to EMS and Fire requests for service. The UPS will ensure uninterrupted power supply should the power go down due to outages.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Fire Alarm Office UPS	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
7 Year Equipment Tax Notes	-	-	150,000	-	-	150,000
Total	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Capital Outlay	Fire	Citywide

Project Name: Station Refurbishment and Relocation of PPE Warehouse **Projected Data Range:** FY2023-FY2027

Description: Funding request for Station Refurbishment project that will result in a "deep-dive" remodel of 7 older stations that have outlived their useful life in terms of gender equity, cancer prevention, and energy efficiency. Relocate of the PPE Gear Cleaning/Repair and Supply Warehouse facilities to Bob Bolen to create operational efficiencies and get out of aging facilities.

Justification: The Station Refurbishment project is a more cost-effective way to get another 25-30 years of life out of these aging stations as opposed to scraping and rebuilding at a cost of \$7-\$8 million each. Relocating the PPE Gear Cleaning/Repair and Supply Warehouse facilities will enable the department to meet new federal gear cleaning and certification standards that have doubled the number of annual cleanings.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Statn Refurb & Reloc of PPE WH	\$ 4,000,000	\$ 8,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 24,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
7 Year Equipment Tax Notes	4,000,000	8,000,000	4,000,000	4,000,000	4,000,000	24,000,000
Total	\$ 4,000,000	\$ 8,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 24,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Technology Infrastructure	Capital Outlay	Transportation & Public Works	Citywide

Project Name: Capital Project Services – Business Apps **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine Technology services, Technology outlay and software acquisition.

Justification: Capital outlay purchases support operations and maintenance of the Capital Projects Service Fund including routine replacement of technology and software.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Projects Svcs Business P_P00111	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 565,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Projects Service	113,000	113,000	113,000	113,000	113,000	565,000
Total	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 565,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Transportation & Public Works	Citywide

Project Name: Crossing Guard Vehicle-TPW P104373 **Projected Date Range:** FY2023

Description: Static project with funding set aside for the purchase of an additional vehicle and equipment for the TPW Safety Compliance Program.

Justification: Capital outlay funding for new vehicle for the TPW Safety Compliance Program. This request will increase TPW fleet by (1) unit.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crossing Guard Vehicle - TPW P_104373	\$ 31,173	\$ -	\$ -	\$ -	\$ -	\$ 31,173

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	31,173	-	-	-	-	31,173
Total	\$ 31,173	\$ -	\$ -	\$ -	\$ -	\$ 31,173

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Operational costs for Fleet will be budgeted in the TPW General Fund.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Culture & Tourism	Citywide

Project Name: Culture and Tourism Vehicle Replacement (VERF) **Projected Date Range:** Programmable

Description: Staff meets with the Equipment Services Department to determine what vehicles and equipment need to be replaced. For FY23 this would include a 2009 Doosan Dewoo-G25G Forklift for the FWCC, a 2013 Nissan- MAP1F2A25LV Forklift and two (2) 2016 Doosan- G25P-5 Forklifts for the WRMC. FY23 funding is for a total for four (4) equipment replacements.

Justification: Operations cost are allocated by the Property Management Department for fleet maintenance and repair on an annual basis. Replacement of equipment that has reached its service life creates operational saving on repair costs and efficiencies with newer model equipment.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism-VERF P_P00025	\$ 179,155	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 979,155

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Culture & Tourism	179,155	200,000	200,000	200,000	200,000	979,155
Total	\$ 179,155	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 979,155

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Operations cost are allocated by the Property Management Department for fleet maintenance and repair on an annual basis.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Police	Citywide

Project Name: Vehicles-Police **Projected Date Range:** Programmable

Description: A routine replacement of the Police automobile and motorcycle fleet, which keeps officers in safe and high-performance vehicles for completion of their duties. These purchases are made with funding from the CCPD fund pay-as-you-go money. This project would also include the addition of fleet with additional personnel or units, as the budget allows after replacements are made on schedule.

Justification: This is based on a standard schedule of vehicle aging and replacement needs. As vehicles acquire enough mileage, they are more expensive to maintain than the purchase of a new vehicle. This is an ongoing annual project.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Vehicles-Police P_P00035	\$ 13,035,732	\$ 10,249,961	\$ 10,659,960	\$ 11,086,358	\$ 11,529,812	\$ 56,561,824

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	12,276,552	8,906,958	9,591,957	9,881,489	10,174,943	50,831,900
Use of Fund Balance	759,180	1,343,003	1,068,003	1,204,869	1,354,869	5,729,924
Total	\$ 13,035,732	\$ 10,249,961	\$ 10,659,960	\$ 11,086,358	\$ 11,529,812	\$ 56,561,824

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Operational costs for Fleet are budgeted in the Police General Fund budget.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Fire	Citywide

Project Name: Annual Fire Apparatus Replacements **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine replacement of Fire Apparatus using tax notes.

Justification: Capital asset purchases support operations and maintenance of the Fire Department mainly for routine replacement of Fire apparatus and vehicles.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Annual Fire Apparatus Replacem P_P00036	\$ 13,712,398	\$ 13,264,355	\$ 13,800,382	\$ 14,360,047	\$ 14,934,449	\$ 70,071,631

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
7 Year Equipment Tax Notes	13,712,398	13,264,355	13,800,382	14,360,047	14,934,449	70,071,631
Total	\$ 13,712,398	\$ 13,264,355	\$ 13,800,382	\$ 14,360,047	\$ 14,934,449	\$ 70,071,631

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Information & Technology Solutions	Citywide

Project Name: ITS Vehicles **Projected Date Range:** Programmable

Description: Programmable project with funding to provide vehicles for members of the IT Solution Department for the divisions that respond to issues in the field.

Justification: Capital outlay funding for new or replacement vehicles for the IT Solutions Department. IT Solutions has teams such as Network, Radio and Hardware which require field responses to the 24 City departments and multiple site locations to perform technology related services.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Vehicles-IT P_P00039	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 225,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Info Technology Systems	75,000	-	75,000	-	75,000	225,000
Total	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 225,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Transportation & Public Works	Citywide

Project Name: Vehicles-Capital Project Services **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine replacement of Vehicles and equipment for the Capital Projects Service Fund.

Justification: Without ongoing investment in vehicle replacements the fleet serving the Capital Projects Service Fund will quickly become outdated with escalating maintenance costs.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Vehicles-Capital Proj Srvs P_P00073	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Projects Service	400,000	400,000	400,000	400,000	400,000	2,000,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Property Management	Citywide

Project Name: General Vehicle and Equipment Replacement Fund (VERF) **Projected Date Range:** Programmable

Description: The VERF has been set up as a capital projects fund to be used in managing revenues and expenditures associated with acquisition of the City's rolling stock, which includes automobiles, motorcycles, specialized mobile equipment and other motor driven capital assets.

Justification: The VERF will aid in ongoing efforts to improve long-range capital planning by providing a mechanism for departments to set aside funding in preparation for upcoming vehicle-related capital expenditures. The VERF will also assist transparency and auditing efforts by providing a central account repository for the purchase of most vehicles and equipment acquired by the City.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General VERF P_P00097	\$ 5,366,701	\$ 4,500,000	\$ 5,500,000	\$ 6,500,000	\$ 7,683,522	\$ 29,550,223

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	5,366,701	4,500,000	5,500,000	6,500,000	7,683,522	29,550,223
Total	\$ 5,366,701	\$ 4,500,000	\$ 5,500,000	\$ 6,500,000	\$ 7,683,522	\$ 29,550,223

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Vehicles	Capital Outlay	Park & Recreation	Citywide

Project Name: Community Tree Planting (VERF) **Projected Date Range:** Programmable

Description: The Property Management Department regularly improves, maintains, and equips vehicles to provide a safe usable environment for CFW citizens.

Justification: The Community Tree Planting fund needs to invest in Park and Recreation vehicles to meet or exceed current levels of Community Tree Planting Program service standards.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Community Tree Planting VERF P_P00134	\$ 134,190	\$ 50,000	\$ -	\$ -	\$ -	\$ 184,190

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Community Tree Planting Prog	134,190	50,000	-	-	-	184,190
Total	\$ 134,190	\$ 50,000	\$ -	\$ -	\$ -	\$ 184,190

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

General Capital Improvement Program

City Facilities Chapter

Capital Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
City Facilities	Facility Improvements	Alliance Arpt Facilities Maint P_P00081	1,280,000-	-	-	-	-	1,280,000
		Fire Station Maintenance P_P00130	100,000	100,000	100,000	100,000	100,000	500,000
		City Hall Design and Construction	15,000,000-	-	-	-	-	15,000,000
	Redevelopment/ Reno	First Flight Park P_102903	16,500	16,000	13,000	13,000	13,000	71,500
		Existing City Hall Reno P_104374	30,220,627-	-	-	-	-	30,220,627
		Recurring Facility Mtn & Rpr P_P00049	2,039,214	2,004,953	2,075,126	2,147,756	2,222,927	10,489,976
		Facility Renovation/Exp - Poli P_P00050	6,000,000	100,000	100,000	100,000	100,000	6,400,000
		Roof Repair & Replace Citywide P_P00082	1,951,147	2,019,437	2,090,117	2,163,271	2,238,986	10,462,958
		Minor Repair & Renovate Cityw P_P00083	820,101	618,278	639,917	662,315	685,496	3,426,107
Golf Improvements P_P00096	383,739	815,000-	-	-	-	1,198,739		
Chapter Total			\$ 57,811,328	\$ 5,673,668	\$ 5,018,160	\$ 5,186,342	\$ 5,360,409	\$ 79,049,907

General Capital Improvement Program

Funding Source		Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	General Fund	Capital Interfund Transfer Out	4,810,462	4,642,668	4,805,160	4,973,342	5,147,409	24,379,041
Crime Control & Prev Distr	Crime Control & Prev Distr	Capital Interfund Transfer Out	6,000,000	100,000	100,000	100,000	100,000	6,400,000
Municipal Golf	Municipal Golf	Capital Interfund Transfer Out	243,739	675,000-	-	-	-	918,739
Alliance Maintenance Facility	Alliance Maintenance Facility	Capital Interfund Transfer Out	1,280,000-	-	-	-	-	1,280,000
Muni Golf Gas Lease Cap Proj	Muni Golf Gas Lease Cap Proj	UNSGAS Project	140,000	140,000-	-	-	-	280,000
General Capital Projects	General Capital Projects	Unspec Project	16,500	16,000	13,000	13,000	13,000	71,500
CCPD Capital Projects	CCPD Capital Projects	Unspec Project	30,220,627-	-	-	-	-	30,220,627
7 Year Equipment Tax Notes	7 Year Equipment Tax Notes	Proceeds From Tax Notes	100,000	100,000	100,000	100,000	100,000	500,000
Future Tax Notes	Future Tax Notes	Proceeds From Tax Notes	15,000,000-	-	-	-	-	15,000,000
Total Funding Source			\$ 57,811,328	\$ 5,673,668	\$ 5,018,160	\$ 5,186,342	\$ 5,360,409	\$ 79,049,907

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	City Facilities	Property Management	Citywide

Project Name: Alliance Airport Facilities Maintenance **Proj Date Range:** Programmable

Description: Programmable project with funding set aside to make major repairs, maintain or improve the Alliance Maintenance Facility Base, Central Utility Plant and Fuel Farm systems and components, and to replace building equipment at the Alliance Maintenance Facility..

Justification: On January 27, 2015, the City Council approved M&C L-15748 authorizing the acceptance of the transfer of ownership of the Alliance Fort Worth Maintenance Facility and all associated property from Alliance Airport Authority, Inc. to the City of Fort Worth. This programmable project will provide funding for major building repairs, for maintenance or improvement of major building systems and components including the Central Utility Plant and the Fuel Farm, and for replacement of building equipment that has reached the end of its life expectancy. Major repairs and maintenance include foundation and structural repairs.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Alliance Arpt Facilities Maint P_P00081	\$ 1,280,000	\$ -	\$ -	\$ -	\$ -	\$ 1,280,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	City Facilities	Fire	Citywide

Project Name: Fire Station Maintenance and Repair Projects **Projected Date Range:** Programmable

Description: Funding request for additional funding to maintain and repair fire stations. The types of maintenance/repair projects include floor replacements, Airmation filter maintenance, HVAC duct maintenance, security fencing, truck room ceiling fan installs, etc.

Justification: The department historically has had just over \$100,000 in the General Fund to maintain over 50 fire department facilities. Many of these facilities are 40-50 years old and require additional repair and maintenance to ensure all building elements are working properly and in a manner that helps to reduce exposure to carcinogens, mitigate security concerns, and improve indoor air quality by removing carpets in favor of concrete. This project will provide an additional \$500,000 in capital funding over the next 5 years (\$100K/year) to ensure these projects are carried out.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Fire Station Maintenance P_P00130	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
7 Year Equipment Tax Notes	100,000	100,000	100,000	100,000	100,000	500,000
Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs..

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	City Facilities	Property Management	Citywide

Project Name: **New City Hall Design & Construction 100 Energy Way** **Projected Date Range:** FY2022-FY2023

Description: Construction Manager at Risk Contract for new City Hall and new City Council Chambers.

Justification: This project will include tax notes funding for Architectural Services associated with the design of the new City Hall, new City Council Chambers, and the Construction Manager at Risk Contract for the new City Hall facility. The total project is estimated at \$75M. \$25M is already available in project 103133 - City Hall Move 100 Energy Way. The additional \$50M is reflected in this project request.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
City Hall Design and Construction	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Future Tax Notes	15,000,000	-	-	-	-	15,000,000
Total	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Park & Recreation	Citywide

Project Name: First Flight Park **Projected Data Range:** FY2022-FY2027

Description: The \$500,000.00 early termination fee in lieu of the City enforcing the letter of credit to be used for the continued maintenance and improvements to First Flight Park. (M&C C-29031)

Justification: Planned annual improvement include, but are not limited to: plumbing and irrigation re-routing; park benches; fence replacement; drinking fountain/dog bowl; and litter receptacles.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N\A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
First Flight Park P_102903	\$ 16,500	\$ 16,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 71,500

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Capital Projects	16,500	16,000	13,000	13,000	13,000	71,500
Total	\$ 16,500	\$ 16,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 71,500

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: The annual maintenance expenses of \$13,000 are included in the annual appropriation as capital expenses.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Police	Citywide

Project Name: Existing City Hall Renovation **Projected Data Range:** FY2023-FY2024

Description: Renovation of the existing City Hall to become a consolidated downtown police facility as part of the overall new city hall plan.

Justification: The renovation project includes construction of a new parking garage and retrofitting the current city hall to provide space for Central Patrol employees (250 personnel), Communications employees (150 personnel), and employees housed at 1000 Calvert (175 personnel).

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Existing City Hall Reno	\$ 30,220,627	\$ -	\$ -	\$ -	\$ -	\$ 30,220,627

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
CCPD Capital Projects	30,220,627	-	-	-	-	30,220,627
Total	\$ 30,220,627	\$ -	\$ -	\$ -	\$ -	\$ 30,220,627

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operating costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Property Management	Citywide

Project Name: **Recurring Facility Maintenance & Repair** **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to make major building repairs, maintain or improve major building systems and components, and to replace building equipment at City facilities.

Justification: These projects are to make major building repairs, maintain or improve major building systems and components, and to replace building equipment that has reached the end of its life expectancy. Major repairs and maintenance include foundation and structural repairs, window replacement, plumbing and electrical improvements and repairs and parking lot resurfacing. Equipment replaced at various facilities include heating, ventilating and air conditioning, emergency generators and fire alarm Panels.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Recurring Facility Mtn & Rpr P_P00049	\$ 2,039,214	\$ 2,004,953	\$ 2,075,126	\$ 2,147,756	\$ 2,222,927	\$ 10,489,976

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	2,039,214	2,004,953	2,075,126	2,147,756	2,222,927	10,489,976
Total	\$ 2,039,214	\$ 2,004,953	\$ 2,075,126	\$ 2,147,756	\$ 2,222,927	\$ 10,489,976

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Police	Citywide

Project Name: Facility Renovation/Expansion Police **Projected Date Range:** Programmable

Description: Projects related to the renovation or expansion of existing police facilities, amenities and equipment that have exceeded their useful life.

Justification: These facility projects are to make building repairs, maintain or improve major building systems and components, and to replace building equipment that is not maintained by the Property Management Department. Major repairs and maintenance include structural repairs, window replacement, plumbing and electrical improvements, gate alterations, plumbing repairs, alterations to leased facilities, and parking lot resurfacing. Equipment replaced at various facilities include heating, ventilating and air conditioning, emergency generators, backup generators and fire alarm panels.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N\A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Facility Renovation/Exp - Poli P_P00050	\$ 6,000,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 6,400,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	6,000,000	100,000	100,000	100,000	100,000	6,400,000
Total	\$ 6,000,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 6,400,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Property Management	Citywide

Project Name: Roof Repair & Replace – Citywide **Projected Date Range:** Programmable

Description: Programmable project with funding set aside for roof coating, roof repairs and replacements at City facilities.

Justification: These projects are to replace roofs which are at the end of their life expectancy, to make roof repairs and apply roof coatings which results in energy savings and extends the useful life of roofs.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Roof Repair & Replace Citywide P_P00082	\$ 1,951,147	\$ 2,019,437	\$ 2,090,117	\$ 2,163,271	\$ 2,238,986	\$ 10,462,958

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	1,951,147	2,019,437	2,090,117	2,163,271	2,238,986	10,462,958
Total	\$ 1,951,147	\$ 2,019,437	\$ 2,090,117	\$ 2,163,271	\$ 2,238,986	\$ 10,462,958

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Property Management	Citywide

Project Name: Minor Repair & Renovate – Citywide **Projected Date Range:** Programmable

Description: Programmable project with funding set aside for minor repairs and renovation of City facilities.

Justification: These projects are to make minor repair and renovation of City facilities and include projects such as elevator upgrades and repairs, energy efficient replacements and Municipal Complex landscaping.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Minor Repair & Renovate Cityw P_P00083	\$ 820,101	\$ 618,278	\$ 639,917	\$ 662,315	\$ 685,496	\$ 3,426,107

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	820,101	618,278	639,917	662,315	685,496	3,426,107
Total	\$ 820,101	\$ 618,278	\$ 639,917	\$ 662,315	\$ 685,496	\$ 3,426,107

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	City Facilities	Park & Recreation	Citywide

Project Name: Golf Improvements **Projected Date Range:** Programmable

Description: Golf projects, including but not limited to, player development programs and infrastructure maintenance.

Justification: These projects are to address scheduled and resolve unforeseen issues that are discovered throughout the year. The Golf Fund does not have any other capital funding sources.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Golf Improvements P_P00096	\$ 383,739	\$ 815,000	\$ -	\$ -	\$ -	\$ 1,198,739

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Municipal Golf	243,739	675,000	-	-	-	918,739
Muni Golf Gas Lease Cap Proj	140,000	140,000	-	-	-	280,000
Total	\$ 383,739	\$ 815,000	\$ -	\$ -	\$ -	\$ 1,198,739

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

General Capital Improvement Program

Community Improvements Chapter

Capital Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Community Improvements	Comm Facilities Agrmts	CFA Bucket P_P00001	7,455,000	7,827,750	8,219,138	8,630,095	9,061,600	41,193,583
	Community Partnerships	William McDonald (SE) YMCA P_102349	12,000	12,000	12,000	12,000	12,000	60,000
		Future Community Partnerships P_P00047	750,000	750,000	750,000	750,000	750,000	3,750,000
		FWPA Collection Management P_P00056	120,000	120,000	120,000	120,000	120,000	600,000
	Education	Public Education and Governmen P_P00023	124,000	850,000	800,000	800,000	800,000	3,374,000
	Facility Improvements	Mayfest Lease Agreement P_P00106	-	26,512	26,250	26,250	26,250	105,262
		PARD Rec Fitness Equipment P_P00109	93,150	93,150	95,220	97,290	100,695	479,505
		Nature Center Improvements P_P00122	235,613	15,000	377,000	165,000	200,000	992,613
		PARD New Enhancements P_P00132	9,216,570	2,147,608	2,873,557	3,726,211	1,755,000	19,718,946
		PARD Maintenance & Replacement P_P00133	2,230,624	1,111,605	1,777,000	840,495	2,149,000	8,108,724
		NS Equipment Replacement P_P00139	45,000	45,000	45,000	45,000	45,000	225,000
		Neighborhood Improv. Redevelopment/RenoStrat. P_P00080	3,887,650	3,745,000	3,858,000	3,972,000	4,091,000	19,553,650
		Colonial Lease Agreements -	-	-	7,500-	-	-	7,500
	Chapter Total			\$ 24,169,607	\$ 16,743,625	\$ 18,960,665	\$ 19,184,341	\$ 19,110,545

General Capital Improvement Program

Funding Source		Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	General Fund	Capital Interfund Transfer Out	7,903,413	7,707,561	8,685,220	8,768,290	9,040,695	42,105,179
		CAPEXP Interfund Transfer Out	57,000	57,000	57,000	57,000	57,000	285,000
Water & Sewer	Water & Sewer	Capital Interfund Transfer Out	120,000	120,000	120,000	120,000	120,000	600,000
PARD Gas Lease Capital Project	PARD Gas Lease Capital Project	UNSGAS Project	765,157-	-	-	-	-	765,157
General Capital Projects	General Capital Projects	Lease Revenue	-	-	7,500-	-	-	7,500
		Unspec Project	-	26,512	26,250	26,250	26,250	105,262
Special Donations Cap Projects	Special Donations Cap Projects	Contributions From Others	15,000	15,000	177,000	165,000-	-	372,000
PARD Dedication Fees	PARD Dedication Fees	Unspec Project	7,730,037	139,802	868,557	617,706	5,000	9,361,102
Govt Community Facilities Agmt	Govt Community Facilities Agmt	Unspec Project	1,155,000	1,212,750	1,273,388	1,337,057	1,403,910	6,382,105
CFA Developer	CFA Developer	Developer Cash Contributions	6,300,000	6,615,000	6,945,750	7,293,038	7,657,690	34,811,478
Cable TV PEG	Cable TV PEG	Unspec Project	124,000	850,000	800,000	800,000	800,000	3,374,000
Total Funding Source			\$ 24,169,607	\$ 16,743,625	\$ 18,960,665	\$ 19,184,341	\$ 19,110,545	\$ 98,168,783

Project Details

Plan	Chapter	Category	Department	Council District
General	Community Improvements	Comm Facilities Agrmts	Transportation & Public Works	Citywide

Project Name: CFA Programmable **Projected Date Range:** Programmable

Description: Community Facilities Agreements (CFAs) fund partnership opportunities with new development providers to invest in oversizing the water and sewer infrastructure from the size required to serve a proposed development to the size required by the Water and/or Wastewater Master Plan to provide regional service for future growth in the area.

Justification: These agreements increase investment by providers and help to keep the water infrastructure on pace to serve Fort Worth in the future as it continues to grow. This is an ongoing annual project.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
CFA Bucket P_P00001	\$ 7,455,000	\$ 7,827,750	\$ 8,219,138	\$ 8,630,095	\$ 9,061,600	\$ 41,193,583

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Govt Community Facilities Agmt	1,155,000	1,212,750	1,273,388	1,337,057	1,403,910	6,382,105
3rd Party Partnerships	6,300,000	6,615,000	6,945,750	7,293,038	7,657,690	34,811,478
Total	\$ 7,455,000	\$ 7,827,750	\$ 8,219,138	\$ 8,630,095	\$ 9,061,600	\$ 41,193,583

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Community Partnerships	Community Improvements	Park & Recreation	Citywide

Project Name: YMCA Major Maintenance **Projected Date Range:** FY2021-FY2027

Description: Annual subsidy contribution to the SE YMCA major maintenance reserve fund.

Justification: Offset funding; M&C C-27548, approved 12/01/2015, the city agreed to provide long-term support for the operation and major maintenance and repairs of the Southeast YMCA Aquatics Facility in the form of an annual subsidy and contribute to a long-term major maintenance reserve.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
William McDonald (SE) YMCA P_102349	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 60,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	12,000	12,000	12,000	12,000	12,000	60,000
Total	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 60,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a transfer and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Community Partnerships	Community Improvements	Economic Development	Citywide

Project Name: Future Community Partnerships **Projected Date Range:** Programmable

Description: Provide funding for joint capital projects with community partners.

Justification: This project provides a holding place for monies the city has committed to be available to use in conjunction with community partners for capital improvements. The improvements are for the betterment of the City and its citizens.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Future Community Partnerships P_P00047	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	750,000	750,000	750,000	750,000	750,000	3,750,000
Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,750,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Community Partnerships	Community Improvements	Water	Citywide

Project Name: FWPA Collection Management **Projected Date Range:** Programmable

Description: FWPA Collection Management includes capital outlay required for routine maintenance or conservation of art projects included in the Fort Worth Public Art Annual Work Plan. This project is managed under the direction of the Arts Council of Fort Worth and Tarrant County, Inc., and recommendations of the Fort Worth Art Commission.

Justification: These funds pay for items such as plaques, technology upgrades, cleaning, repairs, and conservation efforts of existing artworks.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWPA Collection Management P_P00056	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	120,000	120,000	120,000	120,000	120,000	600,000
Total	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: Projects within the FWPA Collection Management programmable project will not be subject to operating impact. Operating impact will be borne by the Arts Council of Fort Worth and Tarrant County, Inc., as included in the Professional Management Services Agreement with the nonprofit organization for management of the Public Art Program.

Project Details

Plan	Chapter	Category	Department	Council District
General	Education	Community Improvements	Communications & Public Engagement	Citywide

Project Name: Public Education and Government **Projected Data Range:** Programmable

Description: The Cable Communications Fund receives funding from Public, Educational, and Governmental (PEG) fees from cable subscribers. to changes in state legislation, the PEG revenues can only be used for equipment replacement and other capital expenses.

Justification: Funding is from the Special Purpose Fund, City's Public, Education and Governmental (PEG) Fee. Sufficient funds have accumulated in the PEG Fee accounts to finance the City's Cable Facility enhancement project.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Public Education and Governmen P_P00023	\$ 124,000	\$ 850,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 3,374,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Cable TV PEG	124,000	850,000	800,000	800,000	800,000	3,374,000
Total	\$ 124,000	\$ 850,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 3,374,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Community Improvements	Park & Recreation	Citywide

Project Name: Mayfest Lease Agreement **Projected Date Range:** Programmable

Description: Funding earmarked to support PARD programs, services, equipment purchases and facility improvements.

Justification: On April 8, 2009, the City Council approved M&C C-23491 authorizing the City Manager to execute a license agreement with Mayfest, Inc. (City Secretary Contract No. 38500). The event is sponsored by the Junior League of Fort Worth, Streams and Valley, Inc., the Tarrant Regional Water District, as well as the City of Fort Worth Park & Recreation Department.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Mayfest Lease Agreement P_P00106	\$ -	\$ 26,512	\$ 26,250	\$ 26,250	\$ 26,250	\$ 105,262

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Capital Projects	-	26,512	26,250	26,250	26,250	105,262
Total	\$ -	\$ 26,512	\$ 26,250	\$ 26,250	\$ 26,250	\$ 105,262

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Community Improvements	Park & Recreation	Citywide

Project Name: PARD Rec Fitness Equipment **Projected Date Range:** Programmable

Description: Projects related to improvements of existing Community Center facilities and equipment that have exceeded their useful life, or adding new amenities to the Community Centers to meet current levels of service standards and accommodate anticipated future growth.

Justification: These are projects required to maintain efficiency of the current amenities throughout the Community Centers that are critical for the safety of the visitors and employees and to continue to maintain level of service standards, customer service, and revenue generation.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PARD Rec Fitness Equipment P_P00109	\$ 93,150	\$ 93,150	\$ 95,220	\$ 97,290	\$ 100,695	\$ 479,505

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	93,150	93,150	95,220	97,290	100,695	479,505
Total	\$ 93,150	\$ 93,150	\$ 95,220	\$ 97,290	\$ 100,695	\$ 479,505

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Community Improvements	Park & Recreation	Council District 7

Project Name: Nature Center Improvements **Projected Date Range:** Programmable

Description: Nature Center improvement projects that include the development and/or replacement of park facilities, amenities, infrastructure, and/or equipment.

Justification: These projects include updating the Nature Center Master Plan, completing the Greer Island, Broadview Park, and Alice Ashley Hubs. Funding in Fund 30105, is tied to M&C C-28786. This Authorized an amendment to the License Agreement, City Secretary No. 46694, with the Friends of Fort Worth Nature Center & Refuge, Inc. (FONC), for the support of the Nature Center & Refuge to amend provisions relating to donations to the City, operations and deposit of revenue; and authorized acceptance of a transfer from the Friends of the Nature Center into the Special Donation Fund; authorized acceptance annually of \$15 per member of the FONC up to \$15,000 a year (paid quarterly) to be deposited into the Special Donation Fund for capital projects.

Projected Date Range: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Nature Center Improvements P_P00122	\$ 235,613	\$ 15,000	\$ 377,000	\$ 165,000	\$ 200,000	\$ 992,613

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	220,613	-	200,000	-	200,000	620,613
Special Donations Cap Projects	15,000	15,000	177,000	165,000	-	372,000
Total	\$ 235,613	\$ 15,000	\$ 377,000	\$ 165,000	\$ 200,000	\$ 992,613

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Community Improvements	Park & Recreation	Citywide

Project Name: PARD – New Enhancements **Projected Date Range:** Programmable

Description: Projects such as the acquisition of land citywide to support park development; implementation of park master plans, including, but not limited to, the design and construction of park amenities, such as athletic fields, athletic field lighting, picnic shelters, playgrounds, trails and trail extensions and trail gaps between trail sections within the trail system to create expanded recreational and accessible trail opportunities, parking, security lighting and supporting infrastructure and equipment.

Justification: The Park and Recreation Department regularly improves park facilities, amenities, infrastructure, and/or equipment to provide a safe usable environment for CFW citizens.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PARD New Enhancements P_P00132	\$ 9,216,570	\$ 2,147,608	\$ 2,873,557	\$ 3,726,211	\$ 1,755,000	\$ 19,718,946

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	851,000	2,007,806	2,005,000	3,215,505	1,750,000	9,829,311
PARD Gas Lease Capital Project	659,157	-	-	-	-	659,157
PARD Dedication Fees	7,706,413	139,802	868,557	510,706	5,000	9,230,478
Total	\$ 9,216,570	\$ 2,147,608	\$ 2,873,557	\$ 3,726,211	\$ 1,755,000	\$ 19,718,946

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Facility Improvements	Community Improvements	Park & Recreation	Citywide

Project Name: PARD Maintenance and Replacement **Projected Date Range:** Programmable

Description: Projects such as the maintenance, rehabilitation, and replacement of park amenities, including, but not limited to, aquatic facility maintenance, athletic fields, benches, concrete repairs, electrical repairs, gym floors, demolition of existing facilities; design and construction of drainage, dam restoration and erosion control improvements, shelters and playgrounds

Justification: The PARD regularly maintains park facilities, amenities, infrastructure, and/or equipment to provide a safe usable environment for CFW citizens.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PARD Maintenance & Replacement P_P00133	\$ 2,230,624	\$ 1,111,605	\$ 1,777,000	\$ 840,495	\$ 2,149,000	\$ 8,108,724

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	2,101,000	1,111,605	1,777,000	733,495	2,149,000	7,872,100
PARD Gas Lease Capital Project	106,000	-	-	-	-	106,000
PARD Dedication Fees	23,624	-	-	107,000	-	130,624
Total	\$ 2,230,624	\$ 1,111,605	\$ 1,777,000	\$ 840,495	\$ 2,149,000	\$ 8,108,724

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is capital project does not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Community Improvements	Facility Improvements	Neighborhood Services	Citywide

Project Name: Neighborhood Services Equipment Replacement **Projected Data Range:** Programmable

Description: Projects related to improvements of existing Community Center facilities and equipment that have exceeded their useful life, or adding new amenities to the Community Centers to meet current levels of service standards and accommodate anticipated future growth. Neighborhood Services Community Centers include: Andrew Doc Sessions, Como, Martin L. King, Northside, North Tri-Ethnic, Southside, and Worth Height Community Centers.

Justification: These are projects required to maintain efficiency of the current amenities throughout the Community Centers that are critical for the safety of the visitors and employees and to continue to maintain level of service standards, customer service, and revenue generation. This request is for annual set aside amount of \$45,000.00

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
NS Equipment Replacement P_P00139	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 225,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	45,000	45,000	45,000	45,000	45,000	225,000
Total	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 225,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	Community Improvements	Neighborhood Services	Citywide

Project Name: Neighborhood Improvement Strategy Program **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to pilot the Neighborhood Improvement Strategy (NIS) program.

Justification: These projects are to revitalize and raise the quality of life in City Council approved neighborhoods. While the specific improvements will be tailored to address the needs in each neighborhood, activity supported by these funds may include substandard building abatement, urban forestry to improve roadside conditions, streetlights upgrades, and security camera installation.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Neighborhood Improv. Strat. P_P00080	\$ 3,887,650	\$ 3,745,000	\$ 3,858,000	\$ 3,972,000	\$ 4,091,000	\$ 19,553,650

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	3,887,650	3,745,000	3,858,000	3,972,000	4,091,000	19,553,650
Total	\$ 3,887,650	\$ 3,745,000	\$ 3,858,000	\$ 3,972,000	\$ 4,091,000	\$ 19,553,650

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Redevelopment/Reno	Community Improvements	Park & Recreation	Citywide

Project Name: Colonial Lease Agreements **Projected Date Range:** Programmable

Description: Park and trail improvements along the Clear Fork of the Trinity River.

Justification: On December 17, 2002, (M&C C-19397) the City Council authorized the City Manager to enter into an Agreement (City Secretary Contract No. 28453) with Colonial Country Club (Colonial) providing it with use of a portion of Forest Park for the purpose of providing ancillary services and related activities for its annual golf tournament. The contract was amended by M&C C-26195 on April 9, 2013 and under that Agreement, Colonial will pay annual amounts of \$29,500.00, of which \$2,500.00 goes to the City and \$27,000.00 goes to Streams and Valleys, Inc. (S&V). The Agreement with S&V requires that all fees disbursed to S&V shall be expended solely for carrying out PARD purposes on dedicated parkland and trail improvements along the Trinity River.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Colonial Lease Agreements	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 7,500

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Capital Projects	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 7,500
Total	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ 7,500

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

General Capital Improvement Program

Information Technology Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Information Technology	Business Applications	Business Applications-IT P_P00037	1,239,000	913,440	914,016	1,061,288	1,185,364	5,313,108
	Hardware	PC Refresh - General - IT P_P00090	1,201,099	1,239,173	1,204,286	1,191,146	1,240,561	6,076,265
		PC Refresh - Other Funds - IT P_P00091	1,089,927	1,028,094	1,028,094	1,028,094	1,028,094	5,202,303
		IT Radio Refresh - GF P_P00144	859,106	1,038,568	1,048,690	1,050,698	1,053,056	5,050,118
		IT Radio Refresh -OF P_P00145	1,695,782	2,339,937	2,365,168	2,427,492	2,427,492	11,255,871
	Technology Infrastructure	Technology Infrastructure-IT P_P00038	4,394,003	4,912,560	4,745,984	4,982,712	4,692,636	23,727,895
		ERP IT P_P00093	401,007	250,000	250,000	250,000	250,000	1,401,007
Chapter Total			\$ 10,879,924	\$11,721,772	\$11,556,238	\$11,991,430	\$11,877,203	\$ 58,026,567

General Capital Improvement Program

Funding Source		Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	General Fund	Capital Interfund Transfer Out	3,617,007	3,656,000	3,690,000	3,874,000	3,908,000	18,745,007
		IT Refresh Transfer Out	2,060,205	2,277,741	2,252,976	2,241,844	2,293,617	11,126,383
Crime Control & Prev Distr	Crime Control & Prev Distr	Capital Interfund Transfer Out	2,417,003	2,420,000	2,220,000	2,420,000	2,220,000	11,697,003
		IT Refresh Transfer Out	2,132,409	2,771,884	2,771,884	2,834,208	2,834,208	13,344,593
Culture & Tourism	Culture & Tourism	IT Refresh Transfer Out	44,054	45,450	45,450	45,450	45,450	225,854
Municipal Golf	Municipal Golf	IT Refresh Transfer Out	1,132	1,200	1,200	1,200	1,200	5,932
Environmental Protection	Environmental Protection	IT Refresh Transfer Out	13,324	14,000	14,000	14,000	14,000	69,324
Stormwater Utility	Stormwater Utility	IT Refresh Transfer Out	51,474	1,200	1,200	1,200	1,200	56,274
Solid Waste	Solid Waste	IT Refresh Transfer Out	28,403	29,000	29,000	29,000	29,000	144,403
Municipal Parking	Municipal Parking	IT Refresh Transfer Out	9,833	6,000	6,000	6,000	6,000	33,833
Municipal Airport	Municipal Airport	IT Refresh Transfer Out	14,651	13,350	13,350	13,350	13,350	68,051
Water & Sewer	Water & Sewer	IT Refresh Transfer Out	182,317	182,317	182,317	182,317	182,317	911,585
Fleet & Equipment Serv	Fleet & Equipment Serv	IT Refresh Transfer Out	22,355	24,000	49,231	49,231	49,231	194,048
Capital Projects Service	Capital Projects Service	IT Refresh Transfer Out	32,096	2,500	2,500	2,500	2,500	42,096
Info Technology Systems	Info Technology Systems	IT Refresh Transfer Out	249,459	249,459	249,459	249,459	249,459	1,247,295
Group Health Insurance	Group Health Insurance	IT Refresh Transfer Out	-	1,200	1,200	1,200	1,200	4,800
Risk Financing	Risk Financing	IT Refresh Transfer Out	4,202	26,471	26,471	26,471	26,471	110,086
Total Funding Source			\$ 10,879,924	\$11,721,772	\$11,556,238	\$11,991,430	\$11,877,203	\$ 58,026,567

Project Details

Plan	Chapter	Category	Department	Council District
General	Business Applications	Information Technology	Information & Technology Solutions	Citywide

Project Name: Business Applications-IT **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to respond to CFW department’s requests for software system implementations for the execution of a plan, idea, or design to address their operational processes and to improve efficiencies.

Justification: Funding to maintain and improve the City's software-based information systems. These include citizen-facing systems, enterprise-wide systems for all departments as well as department-specific systems. These systems are managed on a system wide upgrade schedule with major projects being identified as needed. Funding is to upgrade or replace major computer systems across departments or enterprise-wide. The scope of the systems either benefit the entire organization or support large departmental operations that require significant investments in resources and time.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Business Applications-IT P_P00037	\$ 1,239,000	\$ 913,440	\$ 914,016	\$ 1,061,288	\$ 1,185,364	\$ 5,313,108

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	1,239,000	913,440	914,016	1,061,288	1,185,364	5,313,108
Total	\$ 1,239,000	\$ 913,440	\$ 914,016	\$ 1,061,288	\$ 1,185,364	\$ 5,313,108

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Hardware	Information Technology	Information & Technology Solutions	Citywide

Project Name: PC Refresh - General - IT **Projected Date Range:** Programmable

Description: Programmable project with funding to support IT Solutions’ ability to provide CFW departments, that are within the General Fund, with computer equipment.

Justification: CIP Funding to replace, upgrade or repair PCs and laptops and associated network devices. Beginning in FY2017, funding for this equipment was appropriated in a Computer Equipment Refresh Fund Managed by IT Solutions as part of the IT Capital Program with the goal of minimizing the year-to-year variance in funding levels and ensuring the required technology is managed efficiently and appropriately.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PC Refresh - General - IT P_P00090	\$ 1,201,099	\$ 1,239,173	\$ 1,204,286	\$ 1,191,146	\$ 1,240,561	\$ 6,076,265

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	1,201,099	1,239,173	1,204,286	1,191,146	1,240,561	6,076,265
Total	\$ 1,201,099	\$ 1,239,173	\$ 1,204,286	\$ 1,191,146	\$ 1,240,561	\$ 6,076,265

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a capital project that does not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Hardware	Information Technology	Information & Technology Solutions	Citywide

Project Name: PC Refresh – Other Funds – IT **Projected Date Range:** Programmable

Description: Programmable project with funding to support IT Solutions’ ability to provide departments not within the General Fund with computer equipment.

Justification: CIP Funding to replace, upgrade or repair PCs and laptops and associated network devices. Funding is appropriated in a Computer Equipment Refresh Fund Managed by IT Solutions as part of the IT Capital Program with the goal of minimizing the year-to-year variance in funding levels and ensuring the required technology is managed efficiently and appropriately.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
PC Refresh - Other Funds - IT P_P00091	\$ 1,089,927	\$ 1,028,094	\$ 1,028,094	\$ 1,028,094	\$ 1,028,094	\$ 5,202,303

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	632,409	650,000	650,000	650,000	650,000	3,232,409
Culture & Tourism	44,054	45,450	45,450	45,450	45,450	225,854
Municipal Golf	1,132	1,200	1,200	1,200	1,200	5,932
Environmental Protection	13,324	14,000	14,000	14,000	14,000	69,324
Stormwater Utility	51,474	1,200	1,200	1,200	1,200	56,274
Solid Waste	28,403	29,000	29,000	29,000	29,000	144,403
Municipal Parking	9,833	6,000	6,000	6,000	6,000	33,833
Municipal Airport	14,651	13,350	13,350	13,350	13,350	68,051
Fleet & Equipment Serv	22,355	24,000	24,000	24,000	24,000	118,355
Capital Projects Service	32,096	2,500	2,500	2,500	2,500	42,096
Info Technology Systems	235,994	235,994	235,994	235,994	235,994	1,179,970
Group Health Insurance		1,200	1,200	1,200	1,200	4,800
Risk Financing	4,202	4,200	4,200	4,200	4,200	21,002
Total	\$ 1,089,927	\$ 1,028,094	\$ 1,028,094	\$ 1,028,094	\$ 1,028,094	\$ 5,202,303

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Hardware	Information Technology	Information & Technology Solutions	Citywide

Project Name: Radio Refresh **Projected Data Range:** Programmable

Description: Programmable project with funding to support IT Solutions’ ability to provide CFW departments, that are within the General Fund, with radio equipment.

Justification: CIP Funding to replace radio devices on a life cycle management plan. Beginning in FY2023, funding for this equipment was appropriated in a Radio Equipment Refresh Fund Managed by IT Solutions as part of the IT Capital Program with the goal of minimizing the year-to-year variance in funding levels and ensuring the required technology is managed efficiently, appropriately and within current radio industry standards.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Radio Refresh-GF	\$ 859,106	\$ 1,038,568	\$ 1,048,690	\$ 1,050,698	\$ 1,053,056	\$ 5,050,118

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	859,106	1,038,568	1,048,690	1,050,698	1,053,056	5,050,118
Total	\$ 859,106	\$ 1,038,568	\$ 1,048,690	\$ 1,050,698	\$ 1,053,056	\$ 5,050,118

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a capital project that does not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Hardware	Information Technology	Information & Technology Solutions	Citywide

Project Name: Radio Refresh **Projected Data Range:** Programmable

Description: Programmable project with funding to support IT Solutions’ ability to provide CFW departments, that are within the General Fund, with radio equipment.

Justification: CIP Funding to replace radio devices on a life cycle management plan. Beginning in FY2023, funding for this equipment was appropriated in a Radio Equipment Refresh Fund Managed by IT Solutions as part of the IT Capital Program with the goal of minimizing the year-to-year variance in funding levels and ensuring the required technology is managed efficiently, appropriately and within current radio industry standards.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Radio Refresh-OF	\$ 1,695,782	\$ 2,339,937	\$ 2,365,168	\$ 2,427,492	\$ 2,427,492	\$ 11,255,871

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	1,500,000	2,121,884	2,121,884	2,184,208	2,184,208	10,112,184
Water & Sewer	182,317	182,317	182,317	182,317	182,317	911,585
Fleet & Equipment Serv	-	-	25,231	25,231	25,231	75,693
Info Technology Systems	13,465	13,465	13,465	13,465	13,465	67,325
Risk Financing	-	22,271	22,271	22,271	22,271	89,084
Total	\$ 1,695,782	\$ 2,339,937	\$ 2,365,168	\$ 2,427,492	\$ 2,427,492	\$ 11,255,871

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a capital project that does not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Technology Infrastructure	Information Technology	Information & Technology Solutions	Citywide

Project Name: Technology Infrastructure - IT **Projected Date Range:** Programmable

Description: Programmable project with funding to support IT Solutions ability to respond to CFW department’s requests for the collection of hardware, network and system implementations to develop, test, operate, monitor, manage and support information technology services.

Justification: Funding to maintain and improve the City’s core technical infrastructure. The computing environment is highly centralized leveraging a shared infrastructure. The shared infrastructure takes advantage of economies of scale and efficiencies of resource consolidation to provide cost effective computing for Departments. The major components of enterprise infrastructure include network equipment, servers, storage systems, backup and recovery systems, licensing for enterprise services, security hardware and software, database platform and specialty equipment.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Technology Infrastructure-IT P_P00038	\$ 4,394,003	\$ 4,912,560	\$ 4,745,984	\$ 4,982,712	\$ 4,692,636	\$ 23,727,895

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	1,977,000	2,492,560	2,525,984	2,562,712	2,472,636	12,030,892
Crime Control & Prev Distr	2,417,003	2,420,000	2,220,000	2,420,000	2,220,000	11,697,003
Total	\$ 4,394,003	\$ 4,912,560	\$ 4,745,984	\$ 4,982,712	\$ 4,692,636	\$ 23,727,895

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Technology Infrastructure	Information Technology	Information & Technology Solutions	Citywide

Project Name: Enterprise Resource Planning **Projected Date Range:** Programmable

Description: Programmable project with funding to support IT Solutions’ ability to design, develop and execute Enterprise Resource Planning systems that address operational processes and improve efficiencies for all City of Fort Worth users.

Justification: Funding to maintain and improve the City's Enterprise Resource Planning software-based information systems. These include facing systems as well as enterprise-wide systems for all departments. Prior system implementations have included the Human Capital Management System, Financial Management System, Hyperion Budgeting System, Taleo Recruiting System and Biometric Time Clocks. Current projects include Fusion E-Compensation system and PeopleSoft Purchasing System.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
ERP IT P_P00093	\$ 401,007	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,401,007

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	401,007	250,000	250,000	250,000	250,000	1,401,007
Total	\$ 401,007	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,401,007

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

General Capital Improvement Program

Transportation Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Transportation	Community Partnerships	Transit Initiatives P_P00129	1,692,000	856,980	886,974	918,018	950,149	5,304,121
	Neighborhood Street Imp	Crossing Guard Infrastructure P_P00147	756,360	-	-	-	-	756,360
	Sidewalk Infrastructure	Sidewalk Improvements P_P00127	2,679,615	2,773,402	2,870,471	2,970,937	3,074,920	14,369,345
	Street Light Infrastructure	Street Lighting Programmable P_P00124	3,563,885	1,618,621	1,675,273	1,733,907	1,794,594	10,386,280
	Street Maint	Contract Bridge Maintenance P_P00017	1,899,225	1,965,698	2,034,497	2,105,705	2,179,404	10,184,529
		Contract Street Maintenance P_P00020	25,980,460	21,896,910	22,663,302	23,456,518	24,277,496	118,274,686
		Pavement Mgmt - Reclamation P_P00125	528,885	547,396	566,555	586,384	606,908	2,836,128
		Pavement Markings P_P00126	6,527,980	1,529,709	1,583,249	1,638,663	1,696,016	12,975,617
	Traffic Signals	Traffic System Maintenance P_P00021	7,031,226	7,277,319	7,532,025	7,795,646	8,068,493	37,704,709
Chapter Total			\$ 50,659,636	\$ 38,466,035	\$ 39,812,346	\$ 41,205,778	\$ 42,647,980	\$ 212,791,775
Funding Source		Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	General Fund	Capital Interfund Transfer Out	49,903,276	38,466,035	39,812,346	41,205,778	42,647,980	212,035,415
Crime Control & Prev Distr	Crime Control & Prev Distr	Capital Intrafund Transfer Out	756,360	-	-	-	-	756,360
Total Funding Source			\$ 50,659,636	\$ 38,466,035	\$ 39,812,346	\$ 41,205,778	\$ 42,647,980	\$ 212,791,775

Project Details

Plan	Chapter	Category	Department	Council District
General	Transportation	Community Partnerships	Transportation & Public Works	Citywide

Project Name: Transit Initiatives **Projected Date Range:** Programmable

Description: This funding will be used for a variety of services to encourage transit use. These include transit passes for City employees, updates to transit facilities like bus stops and transit centers, additional pilot studies for service related activities, and technology applications (not including the Mobile App).

Justification: This funding will be used for implementation of recommendations from the Transit Plan. A portion of the amount of funding provides additional support to Trinity Metro in areas where local matches for project may be needed, improved access is identified or pilot studies are needed to demonstrate utility.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Transit Initiatives P_P00129	\$ 1,692,000	\$ 856,980	\$ 886,974	\$ 918,018	\$ 950,149	\$ 5,304,121

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	1,692,000	856,980	886,974	918,018	950,149	5,304,121
Total	\$ 1,692,000	\$ 856,980	\$ 886,974	\$ 918,018	\$ 950,149	\$ 5,304,121

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Neighborhood Street Imp	Transportation	Transportation & Public Works	Citywide

Project Name: Crossing Guard Program Infrastructure **Projected Date Range:** Programmable

Description: Programmable Project with funding set aside for the school zone infrastructure for the CCPD-funded Crossing Guards Program.

Justification: Capital funding for infrastructure improvements to enhance safety for the expansion of the CCPD Crossing Guards Program.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crossing Guard Prgrm Infrs	\$ 756,360	\$ -	\$ -	\$ -	\$ -	\$ 756,360

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Crime Control & Prev Distr	756,360	-	-	-	-	756,360
Total	\$ 756,360	\$ -	\$ -	\$ -	\$ -	\$ 756,360

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Transportation	Sidewalk Infrastructure	Transportation & Public Works	Citywide

Project Name: Sidewalk Improvements **Projected Date Range:** Programmable

Description: Funding provides for the installation of sidewalks based on the prioritized list of sidewalk gaps identified in the Active Transportation Plan. Americans with Disabilities Act (ADA) ramps are included in sidewalk improvements. The program does not address sidewalk maintenance and repair.

Justification: ADA/Sidewalks Mobility Improvement Program is targeted for increasing sidewalk connectivity and pedestrian access throughout Fort Worth. Improvements include sidewalk gap installations, ADA accessible ramps, street signs, and pavement markings. In FY 2022, TPW anticipates a gain of 1 miles of sidewalk gaps.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Sidewalk Improvements P_P00127	\$ 2,679,615	\$ 2,773,402	\$ 2,870,471	\$ 2,970,937	\$ 3,074,920	\$ 14,369,345

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	2,679,615	2,773,402	2,870,471	2,970,937	3,074,920	14,369,345
Total	\$ 2,679,615	\$ 2,773,402	\$ 2,870,471	\$ 2,970,937	\$ 3,074,920	\$ 14,369,345

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Transportation	Street Light Infrastructure	Transportation & Public Works	Citywide

Project Name: Street Lighting Maintenance **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address backlog of deferred maintenance for damaged streetlights on arterial roadways to promote pedestrian and motorist safety. Additionally, funding will be used to convert residential lighting in Major Minority Areas (MMAs) to LED fixtures to improve personal safety for pedestrians and cyclists.

Justification: Street Lighting Maintenance is part of the Street System Capital Improvement Strategy and is driven by its mission to provide a safe and reliable street system for effective movement of people, goods and services. The CIP is developed from many funding sources from within the City as well as external sources.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Street Lighting Programmable P_P00124	\$ 3,563,885	\$ 1,618,621	\$ 1,675,273	\$ 1,733,907	\$ 1,794,594	\$ 10,386,280

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	3,563,885	1,618,621	1,675,273	1,733,907	1,794,594	10,386,280
Total	\$ 3,563,885	\$ 1,618,621	\$ 1,675,273	\$ 1,733,907	\$ 1,794,594	\$ 10,386,280

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Street Maint	Transportation	Transportation & Public Works	Citywide

Project Name: Contract Bridge Maintenance **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine Contract Bridge Maintenance.

Justification: Contract Bridge Maintenance is part of the Street System Capital Improvement Strategy and is driven by its mission to provide a safe and reliable street system for effective movement of people, goods and services.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Contract Bridge Maintenance P_P00017	\$ 1,899,225	\$ 1,965,698	\$ 2,034,497	\$ 2,105,705	\$ 2,179,404	\$ 10,184,529

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	1,899,225	1,965,698	2,034,497	2,105,705	2,179,404	10,184,529
Total	\$ 1,899,225	\$ 1,965,698	\$ 2,034,497	\$ 2,105,705	\$ 2,179,404	\$ 10,184,529

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Street Maint	Transportation	Transportation & Public Works	Citywide

Project Name: Contract Street Maintenance **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine Contract Street Maintenance.

Justification: Contract Street Maintenance is part of the Street System Capital Improvement Strategy and is driven by its mission to provide a safe and reliable street system for effective movement of people, goods and services.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Contract Street Maintenance P_P00020	\$ 25,980,460	\$ 21,896,910	\$ 22,663,302	\$ 23,456,518	\$ 24,277,496	\$ 118,274,686

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	25,980,460	21,896,910	22,663,302	23,456,518	24,277,496	118,274,686
Total	\$ 25,980,460	\$ 21,896,910	\$ 22,663,302	\$ 23,456,518	\$ 24,277,496	\$ 118,274,686

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Transportation	Street Maint	Transportation & Public Works	Citywide

Project Name: Pavement Management - Reclamation **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address pavement management reclamation.

Justification: Pavement Management Reclamation Program will be utilized to address neighborhood streets that are in poor or failed condition. There are approximately 217 lane miles that fall in this category. In-house crews will complete an estimated 2 lane miles, which equates to 8 blocks of neighborhood streets annually. Reclamation of these streets will close a critical safety gap in the street's infrastructure by addressing streets that do not have priority in the Bond Program.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Pavement Mgmt - Reclamation P_P00125	\$ 528,885	\$ 547,396	\$ 566,555	\$ 586,384	\$ 606,908	\$ 2,836,128

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	528,885	547,396	566,555	586,384	606,908	2,836,128
Total	\$ 528,885	\$ 547,396	\$ 566,555	\$ 586,384	\$ 606,908	\$ 2,836,128

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Transportation	Street Maint	Transportation & Public Works	Citywide

Project Name: Pavement Markings **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address aging and non-existent Pavement Markings citywide. This additional funding will improve the life cycle of pavement markings from 10 years to under 8 years, producing approximately an additional 360,000 linear feet of new pavement markings annually for 5 years to enhance pedestrian and motorist safety.

Justification: Pavement Markings replacement and installation is part of the Street System Capital Improvement Strategy and is driven by its mission to provide a safe and reliable street system for effective movement of people, goods and services. The CIP is developed from many funding sources from within the City as well as external sources.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Pavement Markings P_P00126	\$ 6,527,980	\$ 1,529,709	\$ 1,583,249	\$ 1,638,663	\$ 1,696,016	\$ 12,975,617

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	6,527,980	1,529,709	1,583,249	1,638,663	1,696,016	12,975,617
Total	\$ 6,527,980	\$ 1,529,709	\$ 1,583,249	\$ 1,638,663	\$ 1,696,016	\$ 12,975,617

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
General	Traffic Signals	Transportation	Transportation & Public Works	Citywide

Project Name: Traffic System Maintenance **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine Traffic System Maintenance.

Justification: Traffic System Maintenance is part of the Street System Capital Improvement Strategy and is driven by its mission to provide a safe and reliable street system for effective movement of people, goods and services.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** N/A

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Traffic System Maintenance P_P00021	\$ 7,031,226	\$ 7,277,319	\$ 7,532,025	\$ 7,795,646	\$ 8,068,493	\$ 37,704,709

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
General Fund	7,031,226	7,277,319	7,532,025	7,795,646	8,068,493	37,704,709
Total	\$ 7,031,226	\$ 7,277,319	\$ 7,532,025	\$ 7,795,646	\$ 8,068,493	\$ 37,704,709

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Solid Waste

FY 2023 – 2027

5 Year Capital Improvement Program

Solid Waste 5 Year Capital Improvement Program

Solid Waste 5 Year Capital Improvement Program Summary

OVERVIEW

Before 2003, the City collected residential garbage. Through a competitive purchasing process, the City selected a private contractor to replace City services. Commercial collection is an open market and customers can choose their contractor. Single-family residents receive once-a-week garbage, yard trimmings, and recycling services and once-a-month bulk collections as a part of their monthly city utility bill. The City uses a Pay-As-You-Throw (PAYT) system where residents are billed by garbage cart size with recycling carts, yard trimmings and bulk provided free of charge but subject to weekly setout limits. Most solid waste contracts run in 10-year increments. The collection program contract was renegotiated in 2013 and will be up for review again in 2023.

The Code Compliance Department - Solid Waste Services manages the private contracts and provides other core services. Solid Waste Services consists of three primary sections: Contract Compliance, Litter and Illegal Dumping Operations, and the Citizens Drop-off Stations.

The Contract Compliance Section is responsible for overseeing multiple City contracts for the residential solid waste collection and recycling processing services provided by Waste Management, as well as operations of the City's Southeast Landfill and transportation services for drop-off station containers provided by Republic Services. Solid Waste Services also manages the Grants of Privilege Program for authorized and permitted commercial solid waste haulers. This program collects 5% of the contractor's gross receipts and is transferred to the General Fund for street repairs and maintenance.

The Litter and Illegal Dumping Operations section is responsible for overseeing and responding to reported illegal dump complaints or sites, dead animal collections, litter abatement, and related code enforcement activities. Code enforcement officers dedicate approximately 40% of their time to solid waste education, enforcement, and abatement. This results in a transfer from the Solid Waste Fund to the General Fund to pay for this portion of their salary and benefits.

The Citizens Drop-off Station section coordinates and manages the four existing Citizens Drop-off Stations. The Drop-off Stations are accessible for all Fort Worth residential solid waste customers to dispose of and recycle materials that are accepted in the residential collection program. They provide a convenient and accessible solution for higher volumes of waste that are produced during landscaping, move-in/move-out, spring cleaning, etc. Since the Drop-off Stations were built, illegal dumping has dropped significantly.

CAPITAL IMPROVEMENT STRATEGY

The development and implementation of the 5-year CIP will assure that the Solid Waste Fund is managed to flatten industry-based and cyclical environmental events and minimize residential rate fluctuations between major contracted services, program enhancements, and capital projects. In 2014, the City began a long journey to update and revise Fort Worth's existing Solid Waste Plan (CSWMP). The previous plan was developed in 1995; nonetheless, the world has changed significantly since then. The new plan outlines future improvements, programs, and new technology for providing a safe and cost-effective/integrated solid waste program through 2037. The 2017-2037 Comprehensive Solid Waste Management Plan was unanimously adopted by City Council on September 12, 2017.

The City is currently reviewing the fee structure for the Solid Waste Fund and Environmental Protection Fund. The last rate increase for Solid Waste was in 2006 and there has never been an increase in Environmental Protection, since 1995. The existing rates no longer support both operations and investment in capital. The 5-Year CIP for Solid Waste and Environment Protection has been suspended pending a potential rate change. Once the new rates are established a funded 5-Year CIP will be adopted.

Solid Waste 5 Year Capital Improvement Program

CAPITAL REVENUE SOURCES

Fund Balance

The Solid Waste Enterprise Fund balance serves as a source of cash funding for capital projects to meet the City of Fort Worth’s 20-year solid waste and related environmental program needs.

Solid Waste 5 Year Capital Improvement Program

Solid Waste 5 Year Capital Improvement Program – Chapter Summary

Solid Waste Plan	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	4,824,000	1,075,000	1,075,000	1,175,000	1,100,000	9,249,000
City Facilities	570,000	1,020,000	1,495,000	1,765,000	1,000,000	5,850,000
Waste & Litter Mgmt	75,000	75,000	75,000	75,000	-	300,000
Total Plan	\$ 5,469,000	\$ 2,170,000	\$ 2,645,000	\$ 3,015,000	\$ 2,100,000	\$ 15,399,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection Capital Interfund Transfer Out	645,000	1,095,000	1,570,000	1,840,000	1,000,000	6,150,000
Environmental Protection Capital Intrafund Transfer Out	4,024,000	75,000	75,000	75,000	100,000	4,349,000
Solid Waste Capital Intrafund Transfer Out	800,000	1,000,000	1,000,000	1,100,000	1,000,000	4,900,000
Total Funding Source	\$ 5,469,000	\$ 2,170,000	\$ 2,645,000	\$ 3,015,000	\$ 2,100,000	\$ 15,399,000

Solid Waste Capital Improvement Program

Capital Outlay Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	Vehicles	Vehicles & Equipment-Solid Was P_P00041	800,000	1,000,000	1,000,000	1,100,000	1,000,000	4,900,000
		Code Annual Fleet Upgrade P_P00117	100,000	75,000	75,000	75,000	100,000	425,000
		Purchase Additional Vehicles	3,924,000	-	-	-	-	3,924,000
Chapter Total			\$ 4,824,000	\$ 1,075,000	\$ 1,075,000	\$ 1,175,000	\$ 1,100,000	\$ 9,249,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	Capital Intrafund Transfer Out	4,024,000	75,000	75,000	75,000	100,000	4,349,000
Solid Waste	Capital Intrafund Transfer Out	800,000	1,000,000	1,000,000	1,100,000	1,000,000	4,900,000
Total Funding Source		\$ 4,824,000	\$ 1,075,000	\$ 1,075,000	\$ 1,175,000	\$ 1,100,000	\$ 9,249,000

Project Details

Plan	Chapter	Category	Department	Council District
Solid Waste	Capital Outlay	Vehicles	Code Compliance	Citywide

Project Name: Vehicles & Equipment-Solid Waste **Projected Date Range:** Programmable

Description: Acquisition of replacing existing program equipment and vehicles on a recommended seven (7) to ten (10) year scheduled based, instead of relying on the City's General Fund replacement funding plan. In addition, this will be used to purchasing future new equipment and vehicles associated with various future projects identified.

Justification: Due to the Solid Waste Fund being an "enterprise-based" fund, the acquisition of replacement equipment and vehicles involved should be based and built into the Cost of Services for future rate impacts. In addition, the associated equipment and vehicles should not be constrained by the limited General Fund level, lessening the negative impact of services due to aged equipment and vehicles.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Vehicles & Equipment-Solid Was P_P00041	\$ 800,000	\$ 1,000,000	\$ 1,000,000	\$ 1,100,000	\$ 1,000,000	\$ 4,900,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Solid Waste	800,000	1,000,000	1,000,000	1,100,000	1,000,000	4,900,000
Total	\$ 800,000	\$ 1,000,000	\$ 1,000,000	\$ 1,100,000	\$ 1,000,000	\$ 4,900,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Solid Waste	Capital Outlay	Vehicles	Code Compliance	Citywide

Project Name: Code Annual Fleet Upgrade **Projected Date Range:** Programmable

Description: Annual Fleet Upgrade (3 each year)

Justification: It is essential for internal staff to have adequate transportation and safe equipment to perform their job. Each vehicle has a required ten year lifespan to meet the fleet replacement standards. Grant funded vehicles are not included; these vehicles are replaced through grant funding.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Code Annual Fleet Upgrade P_P00117	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 100,000	\$ 425,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	100,000	75,000	75,000	75,000	100,000	425,000
Total	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 100,000	\$ 425,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will incur normal vehicle operational costs of fuel, maintenance, and repairs.

Project Details

Plan	Chapter	Category	Department	Council District
Solid Waste	Capital Outlay	Vehicles	Code Compliance	Citywide

Project Name: Purchase Additional Vehicles **Projected Date Range:** FY2023

Description: Purchase 4 Vehicles for Environmental Specialists for Water Quality, Purchase 2 Vehicles for Environmental Specialists and Purchase 10 Street Sweepers.

Justification: New Staff will need new vehicles for travel to off site locations for testing and monitoring of water quality. New Staff will need new vehicles for travel to off site locations for testing and monitoring. As part of the City’s initiative for a clean city, we are purchasing 10 new street sweepers to route throughout the city for litter control

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Purchase Additional Vehicles	\$ 3,924,000	\$ -	\$ -	\$ -	\$ -	\$ 3,924,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	3,924,000	-	-	-	-	3,924,000
Total	\$ 3,924,000	\$ -	\$ -	\$ -	\$ -	\$ 3,924,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Solid Waste Capital Improvement Program

City Facilities Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
City Facilities	Facility Improvements	Petrol Storage Tank Imp P_103662	120,000	120,000	120,000	120,000	-	480,000
		Projects for removal of hazard P_P00042	450,000	900,000	1,375,000	1,645,000	1,000,000	5,370,000
Chapter Total			\$ 570,000	\$ 1,020,000	\$ 1,495,000	\$ 1,765,000	\$ 1,000,000	\$ 5,850,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	Capital Interfund Transfer Out	570,000	1,020,000	1,495,000	1,765,000	1,000,000	5,850,000
Total Funding Source		\$ 570,000	\$ 1,020,000	\$ 1,495,000	\$ 1,765,000	\$ 1,000,000	\$ 5,850,000

Project Details

Plan	Chapter	Category	Department	Council District
Solid Waste	City Facilities	Facility Improvements	Code Compliance	Citywide

Project Name: Petroleum Storage Tank Improvements **Projected Date Range:** FY2022 – FY2026

Description: The Code Compliance Department Environmental Quality Division is responsible for ensuring city sites are in regulatory compliance with state law.

Justification: The City of Fort Worth Property Management Department is currently tasked with providing the fleet of City of Fort Worth vehicles fueling services through the strategic placement of aboveground (AST) and underground storage tanks (UST) located a various City-owned facilities. The Code Compliance Department Environmental Quality Division is responsible for ensuring these sites are in regulatory compliance with state law. Several of the sites are currently equipped with outdated or obsolete automatic tank gauging and fuel monitoring systems and have occasionally malfunctioned creating regulatory compliance issues.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Petrol Storage Tank Imp P_103662	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	\$ 480,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	120,000	120,000	120,000	120,000	-	480,000
Total	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	\$ 480,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Solid Waste	City Facilities	Facility Improvements	Code Compliance	Citywide

Project Name: Projects for Removal of Hazard **Projected Date Range:** Programmable

Description: These funds are used for the removal of environmental hazards.

Justification: The City of Fort Worth owns facilities that contain asbestos which must be abated as well as several land and water quality issues that require remediation.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Projects for removal of hazard P_P00042	\$ 450,000	\$ 900,000	\$ 1,375,000	\$ 1,645,000	\$ 1,000,000	\$ 5,370,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	450,000	900,000	1,375,000	1,645,000	1,000,000	5,370,000
Total	\$ 450,000	\$ 900,000	\$ 1,375,000	\$ 1,645,000	\$ 1,000,000	\$ 5,370,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Solid Waste Capital Improvement Program

Waste and Litter Management Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Waste & Litter Mgmt	Studies	Asbestos Abatement P_103663	75,000	75,000	75,000	75,000	-	300,000
Chapter Total			\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	Capital Interfund Transfer Out	75,000	75,000	75,000	75,000	-	300,000
Total Funding Source		\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000

Project Details

Plan	Chapter	Category	Department	Council District
Solid Waste	Waste & Litter Mgmt	Studies	Code Compliance	Citywide

Project Name: City Facilities Environmental Assessments **Projected Date Range:** FY2022 – FY2026

Description: Environmental assessments at city facilities will promote environmental compliance and define future capital remediation projects and planning.

Justification: The assessments will include Phase I and Phase II environmental site assessments, as well as environmentally-engineered cleanup plans, as necessary, to build firm cost estimates for future capital planning and prioritization.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Asbestos Abatement P_103663	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Environmental Protection	75,000	75,000	75,000	75,000	-	300,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Stormwater

FY 2023 – 2027

5 Year Capital Improvement Program

Stormwater 5 Year Capital Improvement Program

Stormwater 5 Year Capital Improvement Program Summary

INTRODUCTION

Stormwater CIP Fort Worth's Stormwater Management Program is a very capital-intensive enterprise, which requires continuous investment in extensive above and below ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The program's 5-year budget for capital projects is \$101.6 million to mitigate flood risk, ensure system reliability by replacing aging infrastructure and facilities, support the City's bond programs, meet corporate priorities, and facilitate economic development in areas where existing development is hampered by chronic flooding.

OVERVIEW

The City of Fort Worth, Transportation and Public Works Department Stormwater Management Program (SWMP) mission is to protect people and property from harmful stormwater runoff. This is accomplished through: the operation, maintenance, and improvement of the City's drainage system; the regulation of new development both inside and outside of the FEMA floodplain; the review of private development for compliance with City drainage standards; and by warning and informing the public regarding flooding and erosion risks and water quality practices.

The City's drainage system includes over 900 miles of underground pipe, approximately 230 miles of the engineered drainage channel, over 35,000 drainage inlets, and numerous other drainage facilities such as detention basins, bridge culverts, and bar ditches.

Fort Worth's SWMP is a very capital-intensive enterprise, which requires continuous investment in extensive above and below-ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The FY 2023 – 2027 Capital Improvement Program (CIP) funds capital improvements required to mitigate flood risk, ensure system reliability by replacing or rehabilitating aging infrastructure and facilities, restore highly eroded drainage channels, improve flood warning, advance critical drainage elements of the Fort Worth Central City Project, quickly respond to small project needs identified by the community and council often identified after heavy rain events, support the City's bond programs through partnership projects, and meet corporate priorities.

CAPITAL IMPROVEMENT STRATEGY

The SWMP's Capital Improvement Strategy is driven by its mission to protect people and property from harmful stormwater runoff. The capital program is public safety focused, meaning that projects are prioritized and resources are allocated considering risk. The CIP is informed by many sources from within the SWMP and the City as well as external entities. These sources include:

- **Planning effort/risk assessments:** The SWMP conducts engineering assessments to understand the degree and cause of flooding in various parts of the City and develop conceptual alternatives to mitigate the risk. This information is used to prioritize the use of capital improvement funding and to develop tools for comparing and explaining the relative level of flood risk throughout the City.
- **Historical flooding/customer reports:** The SWMP investigates customer reports of drainage problems. If the reported problem is something for which the SWMP is responsible, and as priorities and resources dictate, projects are initiated to correct problems that are within the existing resource capacity of the

Stormwater 5 Year Capital Improvement Program

program. When current resources aren't sufficient to initiate corrective action, the problem is prioritized with other unfunded needs for project initiation as priorities and funding availability allows.

- **Corporate Priorities:** The SWMP provides drainage improvements or relocation projects in support of City Council-approved priority programs for the development of the city. Examples of these types of programs include improvements in Super Majority/Minority Areas, the Fort Worth Central City Project, and the Cultural District improvements.
- **Development Agreements/Community Facilities Agreements:** The Policy for the Installation of Community Facilities approved by the City Council provides for the SWMP's participation in upsizing drainage facilities beyond the size required to offset the impact of a proposed development to provide additional flood protection in the broader area. The SWMP's staff is in regular contact with the development community to identify opportunities for collaboration.
- **Collaboration with other public entities:** In developing capital projects, sometimes the property of other public entities is located in an area where an improvement could be effective and/or the interests of another public entity could be served by the improvement. In such cases, SWMP staff engages with staff from the other entity to determine if there is an opportunity for a mutually beneficial project. Past efforts in this regard have resulted in partnerships with entities such as the Fort Worth Independent School District and the Fort Worth Transportation Authority.
- **Legislative and Regulatory Mandates:** The Federal Government through the U.S. Environmental Protection Agency (USEPA) and the Texas Legislature through the Texas Commission on Environmental Quality (TCEQ) regulate the operation and maintenance of the City's drainage system through the Municipal Separate Storm Sewer System (MS4) permit program. Various aspects of the SWMP CIP are reported to maintain compliance with MS4 permit requirements. Similarly, the effective execution of the SWMP is a key part of the City's standing with the Federal Emergency Management Agency's National Flood Insurance Program.
- **Condition Assessment and Maintenance History:** A high priority for the SWMP is to optimize the performance and maintainability of the existing system. Toward that end, investments are made in rehabilitating degraded drainage channels to perform as designed and to facilitate ongoing maintenance; assessing the pipe system to understand risk and prioritize projects so that rehabilitation funds can be directed to the most critical parts of the system; maintaining and expanding the GIS map for the system to make asset management and the assessment and response to drainage problems as efficiently as possible; and technology and fleet upgrades that enhance efficiency in maintaining, repairing, and improving the system. SWMP staff routinely inspect various aspects of the City's drainage system, either visually or via Closed Circuit Television, to identify, prioritize, and program rehabilitation and maintenance projects. The SWMP's work order system is invaluable in identifying recurring drainage problems so that in-depth investigation can identify underlying causes and develop solutions.
- **Coordination with the CIP's of other City Departments/Divisions:** The SWMP coordinates with other departments and divisions such as TPW Capital Delivery, Water, Parks, and Development Services to identify areas where priorities and plans overlap so that collaborative projects can be developed that achieve multiple goals.
- **CIP Priority Criteria:** The SWMP CIP is directly linked to the goals of public safety, improving neighborhoods and communities, removing structures from floodplains, and encouraging economic growth. The SWMP's specific goals and project prioritization scores are aligned with City-wide strategic goals as reflected in the capital project prioritization system used for the City's Comprehensive Plan.

Stormwater 5 Year Capital Improvement Program

CAPITAL REVENUE SOURCES

The SWMP has identified funding for the five-year CIP from Pay-Go cash from rate revenues. Pay-Go for capital is budgeted each year and recovered through the rates charged to the SWMP's ratepayers. In addition, the SWMP has a 5-year revenue bond program of almost \$98 million to help accelerate critical infrastructure projects.

Stormwater 5 Year Capital Improvement Program

Stormwater 5 Year Capital Improvement Program – Chapter Summary

Stormwater Plan	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	1,660,000	1,935,000	1,944,000	1,944,000	1,944,000	9,427,000
Drainage Erosion Control	17,227,206	58,182,469	15,636,402	16,790,991	18,017,919	125,854,987
Information Technology	390,000	150,000	150,000	150,000	150,000	990,000
Total Plan	\$ 19,277,206	\$ 60,267,469	\$ 17,730,402	\$ 18,884,991	\$ 20,111,919	\$ 136,271,987

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility Capital Intrafund Transfer Out	15,692,540	15,767,469	17,730,402	18,884,991	20,111,919	88,187,321
Stormwater Capital Projects Capital Intrafund Transfer Out	1,384,666	-	-	-	-	1,384,666
Stormwater Capital Projects Unspec Project	2,200,000	-	-	-	-	2,200,000
Future Bond Proceeds From Sale Of Bonds	-	44,500,000	-	-	-	44,500,000
Total Funding Source	\$ 19,277,206	\$ 60,267,469	\$ 17,730,402	\$ 18,884,991	\$ 20,111,919	\$ 136,271,987

Stormwater 5 Year Capital Improvement Program

Capital Outlay Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	Equipment	Minor Equipment P_P00014	100,000	100,000	109,000	109,000	109,000	527,000
	Floodplain Mgmt	SW Advanced Flood Warning Sys P_P00108	-	235,000	235,000	235,000	235,000	940,000
	Hardware	Technology P_P00015	60,000	100,000	100,000	100,000	100,000	460,000
	Heavy Equipment	Vehicles-Stormwater P_P00016	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Chapter Total			\$ 1,660,000	\$ 1,935,000	\$ 1,944,000	\$ 1,944,000	\$ 1,944,000	\$ 9,427,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	Capital Intrafund Transfer Out	1,660,000	1,935,000	1,944,000	1,944,000	1,944,000	9,427,000
Total Funding Source		\$ 1,660,000	\$ 1,935,000	\$ 1,944,000	\$ 1,944,000	\$ 1,944,000	\$ 9,427,000

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Capital Outlay	Equipment	Transportation & Public Works	Citywide

Project Name: Minor Equipment - Stormwater **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine replacement of capital tools and equipment.

Justification: Capital asset purchases support operations and Maintenance of the SWMP including routine Replacement of tools & equipment for infrastructure maintenance and equipment to support operations.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Minor Equipment P_P00014	\$ 100,000	\$ 100,000	\$ 109,000	\$ 109,000	\$ 109,000	\$ 527,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	100,000	100,000	109,000	109,000	109,000	527,000
Total	\$ 100,000	\$ 100,000	\$ 109,000	\$ 109,000	\$ 109,000	\$ 527,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Capital Outlay	Floodplain Mgmt	Transportation & Public Works	Citywide

Project Name: SW Advanced Flood Warning System **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address Flood Hazard Monitoring & Warning System initiatives and equipment.

Justification: Hardware, software and services to procure, install and maintain weather and stream monitoring equipment and hazard alert/warning equipment for life-safety risks.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
SW Advanced Flood Warning Sys P_P00108	\$ -	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 940,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	-	235,000	235,000	235,000	235,000	940,000
Total	\$ -	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 940,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Capital Outlay	Hardware	Transportation & Public Works	Citywide

Project Name: Technology **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine replacement of mobile workforce hardware and technology tools & equipment.

Justification: Capital asset purchases support operations and Maintenance of the SWMP including routine replacement of technology tools & equipment, including routine replacement of hardware for a mobile workforce.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Technology P_P00015	\$ 60,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 460,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	60,000	100,000	100,000	100,000	100,000	460,000
Total	\$ 60,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 460,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Capital Outlay	Heavy Equipment	Transportation & Public Works	Citywide

Project Name: Vehicles – Stormwater **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine replacement of heavy equipment and vehicles supporting maintenance of existing infrastructure.

Justification: Capital asset purchases support operations and Maintenance of the SWMP including routine Replacement of heavy equipment & vehicles.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Vehicles-Stormwater P_P00016	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Total	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Stormwater 5 Year Capital Improvement Program

Drainage Erosion Control Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Drainage Erosion Control	Drainage Imprv	FWCC 5th St Greenleaf Sump P_103260	2,325,261	-	-	-	-	2,325,261
		FWCC Bazaar Outfall P_103261	1,830,397	-	-	-	-	1,830,397
		FWCC University P_103263	1,384,666	-	-	-	-	1,384,666
		FWCC Viola P_103264	1,830,663	-	-	-	-	1,830,663
		FWCC Cemetery Outfall & Houstn P_103667	949,929	-	-	-	-	949,929
	Floodplain Mgmt	Drainage Improvement Projects P_P00043	3,850,000	3,229,380	3,515,000	3,165,000	4,317,919	18,077,299
		Flooding Assessments P_P00046	-	600,000	600,000	600,000	600,000	2,400,000
		Floodplain Management Projects P_P00045	110,000	100,000	100,000	100,000	100,000	510,000
	Neighborhood Drainage Imp	Minor Neighborhood Drainage Im P_P00044	300,000	150,000	150,000	150,000	150,000	900,000
	Rdwy Crossings & Channel Imp	SW Hazardous Rd Overtopping P_P00120	1,622,435	26,255,589	4,421,402	4,925,991	5,000,000	42,225,417
		Total Channel Restoration Bond P_P00136	933,081	6,572,500	1,000,000	1,000,000	1,000,000	10,505,581
	Redevelopment/Reno	Stormdrain Pipe Rehab P_P00114	2,090,774	21,275,000	5,850,000	6,850,000	6,850,000	42,915,774
	Chapter Total			\$ 17,227,206	\$ 58,182,469	\$ 15,636,402	\$ 16,790,991	\$ 18,017,919

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	Capital Intrafund Transfer Out	13,642,540	13,682,469	15,636,402	16,790,991	18,017,919	77,770,321
Stormwater Capital Projects	Capital Intrafund Transfer Out	1,384,666	-	-	-	-	1,384,666
	Unspec Project	2,200,000	-	-	-	-	2,200,000
Future Bond	Proceeds From Sale Of Bonds	-	44,500,000	-	-	-	44,500,000
Total Funding Source		\$ 17,227,206	\$ 58,182,469	\$ 15,636,402	\$ 16,790,991	\$ 18,017,919	\$ 125,854,987

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	City Manager	Council District 2

Project Name: Central City - 5th St Greenleaf Sump **Projected Date Range:** FY2023

Description: Construction and project management of a new storm drain system near 5th St Greenleaf Sump to relocate the existing storm drain system to accommodate construction of the Corps of Engineer’s bypass channel

Justification: While the Corps of Engineers awaits federal funding for the Central City Flood Control Project, the Stormwater Program is funding the critical path drainage elements to help maintain the overall project schedule with the expectation that expenditures will be reimbursed in the future

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC 5th St Greenleaf Sump P_103260	\$ 2,325,261	\$ -	\$ -	\$ -	\$ -	\$ 2,325,261

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	2,325,261	-	-	-	-	2,325,261
Total	\$ 2,325,261	\$ -	\$ -	\$ -	\$ -	\$ 2,325,261

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: The project will not increase operating expenses since the Stormwater Program already maintains the current storm drain system infrastructure

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	Transportation & Public Works	Council District 2

Project Name: Central City - Bazaar Outfall **Projected Date Range:** FY2023

Description: Construction and project management of a new storm drain system near Bazaar Outfall to relocate the existing storm drain system to accommodate construction of the Corps of Engineer’s bypass channel

Justification: While the Corps of Engineers awaits federal funding for the Central City Flood Control Project, the Stormwater Program is funding the critical path drainage elements to help maintain the overall project schedule with the expectation that expenditures will be reimbursed in the future

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Bazaar Outfall P_103261	\$ 1,830,397	\$ -	\$ -	\$ -	\$ -	\$ 1,830,397

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	1,830,397	-	-	-	-	1,830,397
Total	\$ 1,830,397	\$ -	\$ -	\$ -	\$ -	\$ 1,830,397

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: The project will not increase operating expenses since the Stormwater Program already maintains the current storm drain system infrastructure

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	Transportation & Public Works	Council District 2

Project Name: Central City - University **Projected Date Range:** FY2023

Description: Construction and project management of a new storm drain system near University to relocate the existing storm drain system to accommodate construction of the Corps of Engineer’s bypass channel

Justification: While the Corps of Engineers awaits federal funding for the Central City Flood Control Project, the Stormwater Program is funding the critical path drainage elements to help maintain the overall project schedule with the expectation that expenditures will be reimbursed in the future

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC University P_103263	\$ 1,384,666	\$ -	\$ -	\$ -	\$ -	\$ 1,384,666

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Capital Projects	1,384,666	-	-	-	-	1,384,666
Total	\$ 1,384,666	\$ -	\$ -	\$ -	\$ -	\$ 1,384,666

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: The project will not increase operating expenses since the Stormwater Program already maintains the current storm drain system infrastructure

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	Transportation & Public Works	Council District 2

Project Name: Central City - Viola **Projected Date Range:** FY2023

Description: Construction and project management of a new storm drain system near Viola to relocate the existing storm drain system to accommodate construction of the Corps of Engineer’s bypass channel

Justification: While the Corps of Engineers awaits federal funding for the Central City Flood Control Project, the Stormwater Program is funding the critical path drainage elements to help maintain the overall project schedule with the expectation that expenditures will be reimbursed in the future

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Viola P_103264	\$ 1,830,663	\$ -	\$ -	\$ -	\$ -	\$ 1,830,663

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	1,830,663	-	-	-	-	1,830,663
Total	\$ 1,830,663	\$ -	\$ -	\$ -	\$ -	\$ 1,830,663

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: The project will not increase operating expenses since the Stormwater Program already maintains the current storm drain system infrastructure

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	Transportation & Public Works	Council District 2

Project Name: Central City - Cemetery Outfall and Houston **Projected Data Range:** FY2023

Description: Construction and project management of a new storm drain system near Cemetery Outfall and Houston to relocate the existing storm drain system to accommodate construction of the Corps of Engineer’s bypass channel.

Justification: While the Corps of Engineers awaits federal funding for the Central City Flood Control Project, the Stormwater Program is funding the critical path drainage elements to help maintain the overall project schedule with the expectation that expenditures will be reimbursed in the future.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
FWCC Cemetery Outfall & Houstn P_103667	\$ 949,929	\$ -	\$ -	\$ -	\$ -	\$ 949,929

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	949,929	-	-	-	-	949,929
Total	\$ 949,929	\$ -	\$ -	\$ -	\$ -	\$ 949,929

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: The project will not increase operating expenses since the Stormwater Program already maintains the current storm drain system infrastructure.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	Transportation & Public Works	Citywide

Project Name: Drainage Improvement Projects **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address Drainage Improvements projects.

Justification: Projects to mitigate flooding problems in neighborhoods generally arising from local drainage systems with inadequate capacity

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Drainage Improvement Projects P_P00043	\$ 3,850,000	\$ 3,229,380	\$ 3,515,000	\$ 3,165,000	\$ 4,317,919	\$ 18,077,299

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	1,650,000	3,229,380	3,515,000	3,165,000	4,317,919	15,877,299
Stormwater Capital Projects	2,200,000	-	-	-	-	2,200,000
Total	\$ 3,850,000	\$ 3,229,380	\$ 3,515,000	\$ 3,165,000	\$ 4,317,919	\$ 18,077,299

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Drainage Improvements	Transportation & Public Works	Citywide

Project Name: Flooding Assessments **Projected Date Range:** Programmable

Description: Prioritization and development of capital projects and emergency engineering.

Justification: These assessments are needed to help the Stormwater Program apply limited resources to the highest priority needs.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Flooding Assessments P_P00046	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 2,400,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	-	600,000	600,000	600,000	600,000	2,400,000
Total	\$ -	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 2,400,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Floodplain Mgmt	Transportation & Public Works	Citywide

Project Name: Floodplain Management Projects **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address Floodplain Management projects

Justification: Projects to more effectively manage development in and around FEMA and other flood risk areas to stay in compliance with federal regulations and the city's floodplain provisions ordinance

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Floodplain Management Projects P_P00045	\$ 110,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 510,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	110,000	100,000	100,000	100,000	100,000	510,000
Total	\$ 110,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 510,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Neighborhood Drainage Imp	Transportation & Public Works	Citywide

Project Name: Minor Neighborhood Drainage Improvements **Projected Date Range:** Programmable

Description: Project to purchase easements associated with reactive projects that come up during the course of each year.

Justification: Projects to mitigate flooding problems in neighborhoods generally arising from local drainage systems with inadequate capacity

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Minor Neighborhood Drainage Im P_P00044	\$ 300,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	300,000	150,000	150,000	150,000	150,000	900,000
Total	\$ 300,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Rdwy Crossings & Channel Imp	Transportation & Public Works	Citywide

Project Name: SW Hazardous Rd Overtopping **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address drainage improvements to mitigate hazardous road overtopping of roadway crossings.

Justification: Life-safety risks of hazardous roadway crossings and the Stormwater Master Plan focus to increase funding in this area, necessitates programmable project to fund small scale, dedicated funding source to mitigate locations citywide with risk of hazardous road overtopping.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
SW Hazardous Rd Overtopping P_P00120	\$ 1,622,435	\$ 26,255,589	\$ 4,421,402	\$ 4,925,991	\$ 5,000,000	\$ 42,225,417

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	1,622,435	4,131,118	4,421,402	4,925,991	5,000,000	20,100,946
Future Bond	-	22,124,471	-	-	-	22,124,471
Total	\$ 1,622,435	\$ 26,255,589	\$ 4,421,402	\$ 4,925,991	\$ 5,000,000	\$ 42,225,417

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs, all sub projects could result in additional maintenance costs, which will depend on the amount and type of infrastructure constructed.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Rdwy Crossings & Channel Imp	Transportation & Public Works	Citywide

Project Name: Channel Rehab **Projected Data Range:** Programmable

Description: This channel rehabilitation program includes prioritization, design and rehabilitation of channel locations that have severely deteriorated due to erosion and present a risk to adjacent property and/or infrastructure. Sub-projects may change as a result of more engineering evaluation to determine feasibility and/or identification of higher priority needs.

Justification: When channels erode significantly, they threaten property and infrastructure.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Total Channel Restoration Bond P_P00136	\$ 933,081	\$ 6,572,500	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 10,505,581

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	933,081	1,000,000	1,000,000	1,000,000	1,000,000	4,933,081
Future Bond	-	5,572,500	-	-	-	5,572,500
Total	\$ 933,081	\$ 6,572,500	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 10,505,581

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This is a programmable project and will not incur operational costs, all sub projects under the channel rehabilitation category could result in additional maintenance costs such as vegetation management.

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Drainage Erosion Control	Redevelopment/Reno	Transportation & Public Works	Citywide

Project Name: Stormdrain Pipe Rehab **Projected Date Range:** Programmable

Description: The storm drain pipe rehabilitation program is to fund system wide rehabilitation of drainage pipe due to poor condition and/or high probability and consequence of failure.

Justification: Aging storm drain pipe can create hazardous risks, such as sinkholes, to the public.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormdrain Pipe Rehab P_P00114	\$ 2,090,774	\$ 21,275,000	\$ 5,850,000	\$ 6,850,000	\$ 6,850,000	\$ 42,915,774

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	2,090,774	4,471,971	5,850,000	6,850,000	6,850,000	26,112,745
Future Bond	-	16,803,029	-	-	-	16,803,029
Total	\$ 2,090,774	\$ 21,275,000	\$ 5,850,000	\$ 6,850,000	\$ 6,850,000	\$ 42,915,774

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Stormwater 5 Year Capital Improvement Program

Information Technology Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Information Technology	Business Applications	GIS Data Mgmt P_P00013	390,000	150,000	150,000	150,000	150,000	990,000
Chapter Total			\$ 390,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 990,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	Capital Intrafund Transfer Out	390,000	150,000	150,000	150,000	150,000	990,000
Total Funding Source		\$ 390,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 990,000

Project Details

Plan	Chapter	Category	Department	Council District
Stormwater	Information Technology	Business Applications	Transportation & Public Works	Citywide

Project Name: GIS Data Mgmt **Projected Date Range:** Programmable

Description: Project addresses asset management and data management system outlay projects including expanding license capacity for GIS/Asset Management software and programming updates to maximize efficiency for data

Justification: Capital asset purchases support operations and Maintenance of the SWMP including routine growth & replacement of technology.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
GIS Data Mgmt P_P00013	\$ 390,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 990,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Stormwater Utility	390,000	150,000	150,000	150,000	150,000	990,000
Total	\$ 390,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 990,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Water

FY 2023 – 2027

5 Year Capital Improvement Program

Water 5 Year Capital Improvement Program

Water 5 Year Capital Improvement Program Summary

OVERVIEW

The Fort Worth Water Department (Utility) is a regional provider of water and sewer services to more than 1.3 million people in Fort Worth and surrounding communities, including 33 wholesale water customers, 23 wholesale wastewater customers, and three wholesale reclaimed water customers. Fort Worth's system has a total treatment capacity of 500 million gallons per day (MGD) for drinking water and 166 MGD for wastewater, with five water treatment plants and one water reclamation facility. The Fort Worth utility includes more than 3,687 miles of pipe in the water distribution system, 3,624 miles in the collection system, and a wide-ranging assembly of pump stations, lift stations, and storage facilities to serve its customers. Fort Worth's utility provides approximately \$4 billion in original cost fixed assets and is a very capital-intensive enterprise, which requires continuous investment in extensive above- and below-ground infrastructure.

Continued investment in the utility system is a prerequisite for the health and safety of the community it serves, along with economic growth and prosperity in the future. The FY 2023-2027 Capital Improvement Program (CIP) funds capital improvements required to ensure system reliability by replacing aging infrastructure and facilities, complying with regulatory requirements, supporting the City's bond programs for street rehabilitation, meeting corporate priorities, and serving anticipated growth in the system.

CAPITAL IMPROVEMENT STRATEGY

The Utility's mission is to enable our community to thrive with clean water done right every time. The Water Department is responsible for providing safe and reliable water and wastewater service with environmental integrity. This mission serves as the basis for the CIP. The CIP is developed from exterior sources as well as sources that are within the Utility and the City. These sources include:

Master Plans (Systems, Operational, and Technology): Master Plans are developed to provide a road map for future facilities to be installed generally within a 20-year timeframe, with updates performed every ten years. System Master Plans include the Water and Wastewater Master Plans, which project growth-related facility needs in the water and wastewater systems, including anticipated treatment plant expansions. System Master Plans also include the Lake Worth Comprehensive Capital Improvement Implementation Plan which establishes specific capital improvements in and around Lake Worth. Operational master plans include the Village Creek Water Reclamation Facility Energy Efficiency and Performance Improvements. Technology master plans include the Information Technology (IT) Master Plan that identifies future IT requirements and needs.

Operational Enhancement: Utility staff continuously review and monitor operations and customer service activities and develop initiatives for enhanced customer service or operational cost reductions. The Village Creek Water Reclamation Facility Energy Efficiency and Performance Improvements project is an example of this type of enhancement.

Corporate Priorities: The Utility provides water and sewer improvements or relocation projects in support of City Council-approved priority programs for the development of the city. Examples of these types of programs include the Trinity River Vision initiative, the Cultural District improvements, and the Near Southside Medical District Redevelopment projects.

Development Agreements/Community Facilities Agreements: The Policy for the Installation of Community Facilities approved by the City Council provides for the Utility's participation in upsizing water and sewer facilities from the size required to provide service to a proposed development to the size required by the

Water 5 Year Capital Improvement Program

Water and/or Wastewater Master Plan to provide service for future growth in the area. Utility staff remains in regular contact with the development community to monitor upcoming needs and priorities.

Legislative and Regulatory Mandates: The Federal Government through the U.S. Environmental Protection Agency (USEPA), and the Texas Legislature through the Texas Commission on Environmental Quality (TCEQ), develop process, operational, and maintenance requirements that must be met within regulatory timelines. While normally related to treatment plant processes, the requirements also extend to the water distribution and wastewater collection systems. Examples include the Utility's participation in the TCEQ SSOI program to minimize sanitary sewer overflows, as well as an ongoing initiative to replace all public side lead services in the water system.

Condition Assessment and Maintenance History: Utility staff routinely review the operation and maintenance records of water and sewer mains and facilities for rehabilitation or replacement needs due to high maintenance costs or pending failure. These types of projects are identified through facilities assessment studies, programs such as the Interceptor Condition Assessment Program and Water Efficiency Condition Assessment Program, and staff review of maintenance records to identify infrastructure that can no longer be effectively maintained.

Street Maintenance: In support of the City's street bond programs and other street maintenance and replacement projects, the Utility replaces water and sewer lines located under the streets to be replaced based on maintenance history, pipeline materials, and age.

CIP Priority Criteria

The development of the five-year CIP is based on established priorities using available debt, cash, and impact fee funding for each year within the five-year program. Factors used in developing CIP priorities include impacts to Public Health and Safety or those requiring emergency response; regulatory, legal, or safety requirements; City Charter or contractual obligations; maintaining infrastructure integrity; balancing project benefits and risks with project costs; eliminating or limiting negative impacts to the general public; providing a beneficial effect on the lives of a significant segment of the population; and addressing corporate priorities.

CAPITAL REVENUE SOURCES

The Utility has identified funding for the five-year CIP from a variety of revenue sources, including cash from annual rate revenues and funds remaining from legacy water and sewer capital projects, the Water & Sewer Revenue Bond program, multiple Texas Water Development Board programs, gas well revenues and impact fees.

Cash and Legacy Water/Sewer Capital Projects

Cash is budgeted each year and recovered through the rates charged to the Utility's ratepayers. Cash budgeted for capital projects is targeted primarily to fund rehabilitation and replacement projects. Over the next five years, the Utility plans to increase its cash investment in the CIP each year. In addition, the Utility will use funds remaining from previously completed water and sewer capital projects over the five years.

Water and Sewer Revenue Bond Program

Enacted in 1991, the Water and Sewer Revenue Bond program enables the Utility to invest in its infrastructure and facilities through the issuance of long-term debt. Previously incurred debt will decrease significantly over the next five years, allowing capacity for the Utility to issue additional debt over the five years.

Water 5 Year Capital Improvement Program

Texas Water Development Board – Drinking Water/Clean Water State Revolving Loan Funds

The Texas Water Development Board offers low-cost financial assistance for the planning, design, and construction of water and sewer infrastructure to utilities under its Drinking Water and Clean Water State Revolving Loan Fund (SRF) programs. Fort Worth has used the SRF programs' below-market interest rate loans to fund eligible projects in the past and will continue to take advantage of these cost-effective programs as needs arise.

Gas Well Revenues

In 2005, the City Council adopted the Gas Well Revenue policy to establish city-wide spending parameters for gas well revenues. The Utility has allowed gas well drilling at several of its facilities that have resulted in revenue available to fund capital projects. The CIP uses gas well revenues that will be used to fund eligible projects at Lake Worth and the Village Creek Water Reclamation Facility.

Impact Fees

The Utility has collected water and wastewater impact fees since the early 1990s to fund growth-related infrastructure. In compliance with Chapter 395 of the Local Government Code, the Utility develops land use assumptions and a capital improvements plan of impact fee-allowable capital projects, which will serve projected growth over a ten-year planning period. Updates are prepared at least every five years and impact fees are used to fund these plan updates. The most recent Impact Fee Study was completed in 2016, with the City Council adopting new maximum assessable impact fees as well as a three-year phased collection plan that will increase impact fee collections to 40 percent of the new maximum assessment and reduce the ratepayer subsidy of growth-related capital improvements. The new impact fees took effect on April 1, 2017, and were increased on April 1, 2018, and again on April 1, 2019, following the phased collection plan.

During FY2020, the Utility engaged a consultant to update the impact fee study including land use assumptions, capital improvement plan of impact fee eligible capital projects, impact fee schedules, and related ordinances. It is anticipated that new impact fees will be approved by the City Council in the fall of 2021 and took effect on January 1, 2022.

Water 5 Year Capital Improvement Program

Water 5 Year Capital Improvement Program – Chapter Summary

Water Plan	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	2,999,000	-	-	-	-	2,999,000
Community Improvements	5,000,000	5,000,000	5,000,000	5,000,000	7,500,000	27,500,000
Wastewater	69,587,565	109,251,859	115,000,000	158,500,000	50,500,000	502,839,424
Water Prj	186,008,903	128,119,610	113,540,182	94,761,632	215,703,836	738,134,163
Total Plan	\$ 263,595,468	\$ 242,371,469	\$ 233,540,182	\$ 258,261,632	\$ 273,703,836	\$ 1,271,472,587

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer Capital Intrafund Transfer Out	77,101,103	78,238,710	81,257,632	84,311,632	87,503,076	408,412,153
Lake Worth Gas Lse Cap Project UNSGAS Project	6,400,000	5,100,000	-	-	-	11,500,000
Water/Sewer Gas Lease Cap Proj Unspec Project	12,000,000	-	-	-	-	12,000,000
Water Impact Fee Unspec Project	1,500,000	5,630,000	5,000,000	1,150,000	4,000,000	17,280,000
Sewer Impact Fee Capital Intrafund Transfer Out	4,500,000	-	-	-	-	4,500,000
Sewer Impact Fee Unspec Project	4,395,200	1,850,000	-	750,000	3,100,000	10,095,200
Clean Water SRF Capital Intrafund Transfer Out	3,100,000	-	-	-	-	3,100,000
Clean Water SRF Unspec Project	-	-	-	44,000,000	-	44,000,000
Drinking Water SRF Unspec Project	-	-	-	-	24,000,000	24,000,000
Sewer Capital Legacy Capital Intrafund Transfer Out	1,200,000	-	-	-	-	1,200,000
Sewer Capital Legacy Unspec Project	12,000,000	-	-	-	-	12,000,000
WS Future Debt Unspec Project	141,399,165	151,552,759	147,282,550	128,050,000	155,100,760	723,385,234
Total Funding Source	\$ 263,595,468	\$ 242,371,469	\$ 233,540,182	\$ 258,261,632	\$ 273,703,836	\$ 1,271,472,587

Water 5 Year Capital Improvement Program

Capital Outlay Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Outlay	Vehicles	Water and Sewer Outlay P_P00087	2,999,000	-	-	-	-	2,999,000
Chapter Total			\$ 2,999,000	\$ -	\$ -	\$ -	\$ -	\$ 2,999,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	Water & Sewer	Capital Intrafund Transfer Out	2,999,000	-	-	-	2,999,000
Total Funding Source			\$ 2,999,000	\$ -	\$ -	\$ -	\$ 2,999,000

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Capital Outlay	Vehicles	Water	Citywide

Project Name: Water and Sewer Outlay P_P00087 **Projected Date Range:** Programmable

Description: Programmable project with funding set aside to address routine replacement of Vehicles and equipment for the Water & Sewer Fund.

Justification: Without ongoing investment in vehicle replacements the fleet serving the Capital Projects Service Fund will quickly become outdated with escalating maintenance costs.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** No

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water and Sewer Outlay P_P00087	\$ 2,999,000	\$ -	\$ -	\$ -	\$ -	\$ 2,999,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	2,999,000	-	-	-	-	2,999,000
Total	\$ 2,999,000	\$ -	\$ -	\$ -	\$ -	\$ 2,999,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Water 5 Year Capital Improvement Program

Community Improvements Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Community Improvements	Comm Facilities Agrmts	WS CFA Funding	5,000,000	5,000,000	5,000,000	5,000,000	7,500,000	27,500,000
Chapter Total			\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 7,500,000	\$ 27,500,000

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WS Future Debt	Unspec Project	5,000,000	5,000,000	5,000,000	5,000,000	7,500,000	27,500,000
Total Funding Source		\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 7,500,000	\$ 27,500,000

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Community Improvements	Comm Facilities Agrmts	Water	Citywide

Project Name: CFA Programmable **Projected Date Range:** Programmable

Description: Community Facilities Agreements (CFAs) fund partnership opportunities with new development providers to invest in oversizing the water and sewer infrastructure from the size required to serve a proposed development to the size required by the Water and/or Wastewater Master Plan to provide regional service for future growth in the area.

Justification: These agreements increase investment by providers and help to keep the water infrastructure on pace to serve Fort Worth in the future as it continues to grow. This is an ongoing annual project.

Comp. Plan Group: Developing a Sound Economy **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WS CFA Funding	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 7,500,000	\$ 27,500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WS Future Debt	5,000,000	5,000,000	5,000,000	5,000,000	7,500,000	27,500,000
Total	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 7,500,000	\$ 27,500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Water 5 Year Capital Improvement Program

Wastewater Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Wastewater	Sewer Overflow Program	Sanitary Sewer Overflow Initiative	12,500,000	12,500,000	12,500,000	12,500,000	15,000,000	65,000,000
	Wastewater Trtmt Plants	WW Treatment Plants Bucket P_P00007	24,000,000	16,500,000	47,000,000	130,000,000	-	217,500,000
	Wastewater Collectors	WW Collectors Bucket P_P00003	33,087,565	80,251,859	55,500,000	16,000,000	35,500,000	220,339,424
Chapter Total			\$ 69,587,565	\$ 109,251,859	\$ 115,000,000	\$ 158,500,000	\$ 50,500,000	\$ 502,839,424

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	Capital Intrafund Transfer Out	26,000,000	12,500,000	12,500,000	12,500,000	15,000,000	78,500,000
Sewer Impact Fee	Capital Intrafund Transfer Out	4,500,000	-	-	-	-	4,500,000
	Unspec Project	-	1,500,000	-	-	-	1,500,000
Clean Water SRF	Capital Intrafund Transfer Out	3,100,000	-	-	-	-	3,100,000
	Unspec Project	-	-	-	44,000,000	-	44,000,000
Sewer Capital Legacy	Capital Intrafund Transfer Out	1,200,000	-	-	-	-	1,200,000
	Unspec Project	7,000,000	-	-	-	-	7,000,000
WS Future Debt	Unspec Project	27,787,565	95,251,859	102,500,000	102,000,000	35,500,000	363,039,424
Total Funding Source		\$ 69,587,565	\$ 109,251,859	\$ 115,000,000	\$ 158,500,000	\$ 50,500,000	\$ 502,839,424

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Wastewater	Sewer Overflow Program	Wastewater	Citywide

Project Name: Sanitary Sewer Overflow Initiative **Projected Date Range:** Programmable

Description: Projects to eliminate sanitary sewer overflows through replacement, rerouting, or rehabilitation of sewer mains.

Justification: The Department entered into a new ten year agreement with the Texas Commission on Environmental Quality (M&C C-28713)

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Sanitary Sewer Overflow Initiative	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 15,000,000	\$ 65,000,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	12,500,000	12,500,000	12,500,000	12,500,000	15,000,000	65,000,000
Total	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 12,500,000	\$ 15,000,000	\$ 65,000,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Wastewater	Wastewater Trtmt Plants	Water	Citywide

Project Name: Wastewater Treatment Plants **Projected Date Range:** Programmable

Description: Water reclamation facilities work includes plant expansion projects for growth, regulatory required process additions or modifications, process upgrades and modifications for plant efficiency improvement, and rehabilitation or replacement of existing older and/or obsolete equipment.

Justification: Water reclamation is a key part of water use in a large city. These projects keep the facilities that bring used water back into the fold up-to-date and in compliance with regulatory requirements.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WW Treatment Plants Bucket P_P00007	\$ 24,000,000	\$ 16,500,000	\$ 47,000,000	\$ 130,000,000	\$ -	\$ 217,500,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	1,500,000	-	-	-	-	1,500,000
Sewer Impact Fee	-	1,500,000	-	-	-	1,500,000
Clean Water SRF	-	-	-	44,000,000	-	44,000,000
Sewer Capital Legacy	7,000,000	-	-	-	-	7,000,000
WS Future Debt	15,500,000	15,000,000	47,000,000	86,000,000	-	163,500,000
Total	\$ 24,000,000	\$ 16,500,000	\$ 47,000,000	\$ 130,000,000	\$ -	\$ 217,500,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Wastewater	Wastewater Collectors	Water	Citywide

Project Name: Wastewater Collectors **Projected Date Range:** Programmable

Description: Projects related to wastewater collection mains of 24-inch diameter or larger.

Justification: These projects entail building or maintaining major mains for residential areas, partner cities, or members of the Fort Worth business community. This is a basic part of providing water service, and without maintenance, the city would risk major main breaks and leaks.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WW Collectors Bucket P_P00003	\$ 33,087,565	\$ 80,251,859	\$ 55,500,000	\$ 16,000,000	\$ 35,500,000	\$ 220,339,424

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water/Sewer Gas Lease Cap Proj	12,000,000	-	-	-	-	12,000,000
Sewer Impact Fee	4,500,000	-	-	-	-	4,500,000
Clean Water SRF	3,100,000	-	-	-	-	3,100,000
Sewer Capital Legacy	1,200,000	-	-	-	-	1,200,000
WS Future Debt	12,287,565	80,251,859	55,500,000	16,000,000	35,500,000	199,539,424
Total	\$ 33,087,565	\$ 80,251,859	\$ 55,500,000	\$ 16,000,000	\$ 35,500,000	\$ 220,339,424

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Water 5 Year Capital Improvement Program

Water Projects Chapter

Chapter	Capital Category	Project	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water Prj	New Facilities	Misc Wtr Facilities P_P00004	49,095,200	13,180,000	13,400,000	8,000,000	42,100,000	125,775,200
	Redevel/Reno	Miscellaneous Water and Sewer Line Contract	15,180,000	15,880,000	15,180,000	16,000,000	16,350,000	78,590,000
	Street Maint	Water Sewer Program - Streets	28,422,103	47,308,710	53,577,632	56,111,632	56,153,076	241,573,153
	Transmission Mains	Major Mains Bucket P_P00002	15,300,000	6,500,000	23,132,550	5,500,000	49,600,760	100,033,310
		IH35 Expansion- Water/Sewer P_P00085	4,130,000	600,000	300,000	300,000	-	5,330,000
	Trinity River Vision	Trinity River Vision Program - Water and Sewer	30,381,600	41,400,900	150,000	150,000	-	72,082,500
	Water Trtmt Plants	WTP Minor Improvements	43,500,000	3,250,000	7,800,000	8,700,000	51,500,000	114,750,000
Chapter Total			\$ 186,008,903	\$ 128,119,610	\$ 113,540,182	\$ 94,761,632	\$ 215,703,836	\$ 738,134,163

Funding Source	Funding Type	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	Capital Intrafund Transfer Out	60,102,103	65,738,710	68,757,632	71,811,632	72,503,076	338,913,153
Lake Worth Gas Lse Cap Project	Capital Intrafund Transfer Out	6,400,000	5,100,000	-	-	-	11,500,000
Water Impact Fee	Capital Intrafund Transfer Out	1,500,000	5,280,000	5,000,000	1,000,000	4,000,000	16,780,000
	Unspec Project	-	350,000	-	150,000	-	500,000
Sewer Impact Fee	Capital Intrafund Transfer Out	4,395,200	-	-	600,000	3,100,000	8,095,200
	Unspec Project	-	350,000	-	150,000	-	500,000
Drinking Water SRF	Unspec Project	-	-	-	-	24,000,000	24,000,000
Sewer Capital Legacy	Unspec Project	5,000,000	-	-	-	-	5,000,000
WS Future Debt	Unspec Project	108,611,600	51,300,900	39,782,550	21,050,000	112,100,760	332,845,810
Total Funding Source		\$ 186,008,903	\$ 128,119,610	\$ 113,540,182	\$ 94,761,632	\$ 215,703,836	\$ 738,134,163

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	New Facilities	Water	Citywide

Project Name: Miscellaneous Water Facilities **Projected Date Range:** Programmable

Description: Miscellaneous water facilities projects include water storage tanks and pump stations, sewer lift stations and force mains, wholesale customer water and wastewater meter stations.

Justification: New facility projects or expansion projects are identified in the Water and Wastewater Master Plans to support growth within the city. Rehabilitation or replacement projects for existing facilities have been identified by Utility staff during periodic inspection or evaluations.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Misc Wtr Facilities P_P00004	\$ 49,095,200	\$ 13,180,000	\$ 13,400,000	\$ 8,000,000	\$ 42,100,000	\$ 125,775,200

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	12,000,000	-	-	-	-	12,000,000
Lake Worth Gas Lse Cap Project	6,400,000	5,100,000	-	-	-	11,500,000
Water Impact Fee	1,500,000	5,280,000	5,000,000	1,000,000	4,000,000	16,780,000
Sewer Impact Fee	4,395,200	-	-	600,000	3,100,000	8,095,200
WS Future Debt	24,800,000	2,800,000	8,400,000	6,400,000	35,000,000	77,400,000
Total	\$ 49,095,200	\$ 13,180,000	\$ 13,400,000	\$ 8,000,000	\$ 42,100,000	\$ 125,775,200

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	Redevelopment/Reno	Water	Citywide

Project Name: Miscellaneous Water and Sewer Line Contract **Projected Date Range:** Programmable

Description: This is a series of projects that provide small water and sewer extensions, replacements or relocations, along with sewer rehabilitation using trenchless technology.

Justification: These projects are task order projects used by Utility staff to extend/relocate/replace/rehabilitate water or sewer lines on a task order basis and have been used for emergency work when needed. Having money appropriated in case of an emergency allows for added responsiveness by the water department when needed.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Miscellaneous Water and Sewer Line Contract	\$ 15,180,000	\$ 15,880,000	\$ 15,180,000	\$ 16,000,000	\$ 16,350,000	\$ 78,590,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	15,180,000	15,180,000	15,180,000	15,700,000	16,350,000	77,590,000
Water Impact Fee	-	350,000	-	150,000	-	500,000
Sewer Impact Fee	-	350,000	-	150,000	-	500,000
Total	\$ 15,180,000	\$ 15,880,000	\$ 15,180,000	\$ 16,000,000	\$ 16,350,000	\$ 78,590,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	Street Maint	Water	Citywide

Project Name: Water Sewer Program – Streets **Projected Date Range:** Programmable

Description: The water and sewer street maintenance project provides for the replacement of water and sewer lines that are old and/or have a high maintenance record in streets that are scheduled for reconstruction.

Justification: Many of these lines need to be replaced due to maintenance history, use of obsolete pipeline materials, age, or necessity from street construction.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water Sewer Program - Streets	\$ 28,422,103	\$ 47,308,710	\$ 53,577,632	\$ 56,111,632	\$ 56,153,076	\$ 241,573,153

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	28,422,103	47,308,710	53,577,632	56,111,632	56,153,076	241,573,153
Total	\$ 28,422,103	\$ 47,308,710	\$ 53,577,632	\$ 56,111,632	\$ 56,153,076	\$ 241,573,153

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	Transmission Mains	Water	Citywide

Project Name: Major Mains Bucket **Projected Date Range:** Programmable

Description: The major mains programmable project includes projects related to transmission mains of 16-inch diameter or larger, installation, repair, and replacement, which are driven by growth and regional initiatives.

Justification: These are part of the growing Fort Worth water infrastructure. They must be newly installed with a growing customer base and repaired to prevent service disruption.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Major Mains Bucket P_P00002	\$ 15,300,000	\$ 6,500,000	\$ 23,132,550	\$ 5,500,000	\$ 49,600,760	\$ 100,033,310

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	3,000,000	3,000,000	-	-	-	6,000,000
WS Future Debt	12,300,000	3,500,000	23,132,550	5,500,000	49,600,760	94,033,310
Total	\$ 15,300,000	\$ 6,500,000	\$ 23,132,550	\$ 5,500,000	\$ 49,600,760	\$ 100,033,310

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	Transmission Mains	Water	Citywide

Project Name: IH-35 Expansion-Water/Sewer **Projected Date Range:** Programmable

Description: The relocation of water and sewer lines in conflict with the expansion/widening of IH-35W is being performed in partnership with TxDOT.

Justification: TxDOT is widening IH-35W from Spur 280 north to Eagle Parkway, requiring the relocation of water and sewer mains in conflict with the project. The relocations, with the exception of City betterments, are partially reimbursable.

Comp. Plan Group: Providing a Safe Community **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
IH35 Expansion-Water/Sewer P_P00085	\$ 4,130,000	\$ 600,000	\$ 300,000	\$ 300,000	\$ -	\$ 5,330,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WS Future Debt	4,130,000	600,000	300,000	300,000	-	5,330,000
Total	\$ 4,130,000	\$ 600,000	\$ 300,000	\$ 300,000	\$ -	\$ 5,330,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	Trinity River Vision	Water	Citywide

Project Name: Trinity River Vision Program - Water and Sewer **Projected Date Range:** FY2021-FY2026

Description: The water and sewer portion of the TRV program relocates water and sewer lines that conflict with the U.S. Army Corps of Engineers (USACE) Trinity River Vision-Central City flood control project and extending or increasing the size of water and sewer mains to address City operational or future development requirements.

Justification: The TRV program includes a master plan adopted by the City Council and is in partnership with the Tarrant Regional Water District (TRWD), Trinity River Vision Authority (TRVA), USACE, Tarrant County, the Texas Department of Transportation (TxDOT) and Streams and Valleys, Inc. It is anticipated the City will be reimbursed for a portion of the costs as defined in the Interlocal Cooperative Agreement with the TRWD adopted by the City Council.

Comp. Plan Group: Building Strong Neighborhoods **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Trinity River Vision Program - Water and Sewer	\$ 30,381,600	\$ 41,400,900	\$ 150,000	\$ 150,000	\$ -	\$ 72,082,500

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WS Future Debt	30,381,600	41,400,900	150,000	150,000	-	72,082,500
Total	\$ 30,381,600	\$ 41,400,900	\$ 150,000	\$ 150,000	\$ -	\$ 72,082,500

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.

Project Details

Plan	Chapter	Category	Department	Council District
Water Plan	Water Prj	Water Trtmt Plants	Water	Citywide

Project Name: WTP Minor Improvements **Projected Date Range:** Programmable

Description: Projects located at the Utility's five water treatment plants (Eagle Mountain, North and South Holly, Rolling Hills and Westside). Fort Worth uses surface water from six sources: Lake Worth, Eagle Mountain Lake, Lake Bridgeport, Lake Benbrook, Cedar Creek and Richland-Chambers Reservoirs. The water is collected and pumped from the lakes to our raw water pump station. It is then carefully treated to remove harmful organisms and substances. The steps in the treatment process, as required by federal and state regulations, are outlined below.

Justification: These projects may include plant expansion projects to accommodate growth; regulatory required process additions or modifications; and rehabilitation or replacement of existing older and/or obsolete equipment.

Comp. Plan Group: Focusing on the Future **Master or Strategic Plan:** Yes

Project Request	FY2023	FY2024	FY2025	FY2026	FY2027	Total
WTP Minor Improvements	\$ 43,500,000	\$ 3,250,000	\$ 7,800,000	\$ 8,700,000	\$ 51,500,000	\$ 114,750,000

Funding Source	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Water & Sewer	1,500,000	250,000	-	-	-	1,750,000
Drinking Water SRF	-	-	-	-	24,000,000	24,000,000
Sewer Capital Legacy	5,000,000	-	-	-	-	5,000,000
WS Future Debt	37,000,000	3,000,000	7,800,000	8,700,000	27,500,000	84,000,000
Total	\$ 43,500,000	\$ 3,250,000	\$ 7,800,000	\$ 8,700,000	\$ 51,500,000	\$ 114,750,000

Full Annual Operating Budget Impact

	Fund	Department	Amount	AP's
Revenue				
Personnel Costs				
Operating Costs				
Total				

Impact Comments: This project will not incur operational costs.