

New Environmental Services Department

Valerie Washington, Assistant City Manager August 24, 2023



Strategic Vision Priorities

Quality of Life



Economic

Development and

Community

Investment





Community Safety





Infrastructure,
Responsible
Growth and
Fiscal
Responsibility





Presentation Overview

- Current Code Compliance Department Structure
- Benefits of an Environmental Services Department
- Code Compliance Department Continuity
- Environmental Services Department
- New Code Compliance Department
- Fiscal and Human Resources Current/Future Concept
- Next Steps



Current Code Compliance Department Structure





Benefits of an Environmental Services Department

- Elevates environmental goals (i.e., safe, clean, and green)
- Aligns and **promotes key initiatives** (e.g., open space program, litter control, etc.)
- Maintains synergy between Environmental Quality with Solid Waste Services
- Increases focus on programs and services:
 - Litter control efforts
 - Environmental service capacity
 - Consumer health protections
 - Solid Waste services











Code Compliance Department Continuity

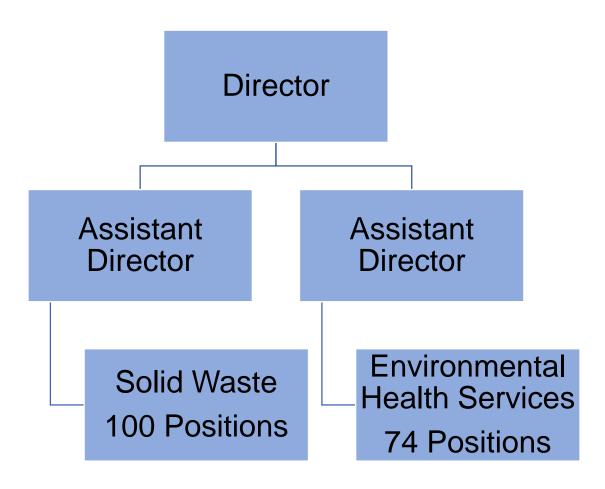
- Maintains Animal Care & Control and Code Enforcement divisions
- Ensures focus on core missions
- •Retains enforcement synergies:
 - •After-hour investigations by Animal Care & Control for code violations
 - •Code Enforcement Officers **enforce** animal ordinances while addressing other violations
 - •Supports a career path for Animal Control Officers to Code Compliance Officers
 - Coordinated officer training
- •Supports Crime Prevention through Environmental Design with ongoing **Police collaboration**
- Shares funding and resources







Environmental Services Department – 177 Positions



Environmental Health Services - 74

- Consumer & Environmental Health
- Air & Water quality
- Street sweeping
- Vector management
- · Environmental investigations
- Litter control, Keep Fort Worth Beautiful
- Soil, groundwater, hazardous materials management
- + Support the Open Space Program

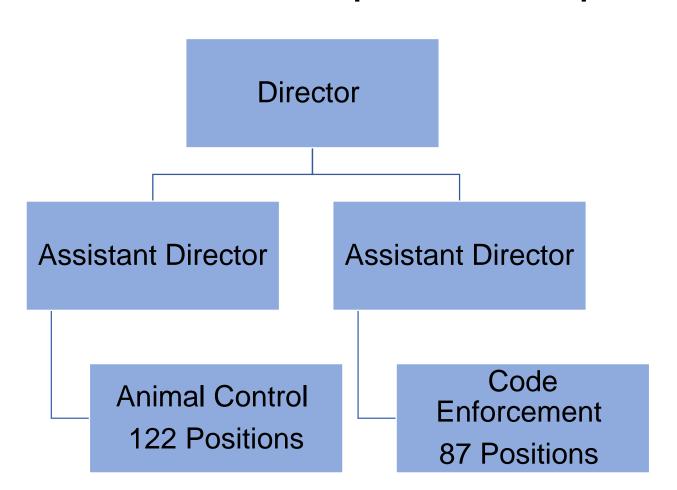
Solid Waste - 100

- Residential collections contract management
- Residential drop-off stations
- Illegal dump abatement
- Dead animal collection
- Landfill contract management
- Environmental Collection Center

Support - 19



New Code Compliance Department – 229 Positions



Animal Care & Control - 122

- Animal control field operations
- Animal shelter operations
- Animal adoption centers
- Rescue and volunteer support
- Medical team/spay neuter clinic
- Special investigations

Code Enforcement - 87

- Residential investigations
- Substandard buildings
- · Multi-family/rental registration
- Nuisance abatement
- Special response team
- Zoning enforcement

Support – 17



Fiscal & Human Resources – Current

- Key Objective To ensure both departments have the necessary and appropriate administrative support for each department, as follows:
 - Senior Administrative Services Manager or equivalent
 - Human Resources Unit
 - Budget Finance Unit
 - Purchasing/Contracts Unit
- Current Administrative Services Team supports all existing Code Compliance Divisions:
 - Code Enforcement
 - Animal Care & Control
 - Solid Waste
 - Consumer Health & Environmental Quality



Fiscal & Human Resources – Future Concept

Current
Code Compliance Department

Division	# of Staff
Director & Assistant Directors	5
Animal Care & Control	122
Code Administration	33
Code Enforcement	84
Health & Environmental Quality	80
Solid Waste	100
Total Department Staff	424

Code Administration staff will be divided to provide an administration support team for each department.

New Code Compliance Department

Division	# of Staff
Director & Assistant Directors	3
Animal Care & Control	122
Code Administration	16
Code Enforcement	87
Communications	1
Total Department Staff	229

New Environmental Services Department

Division	# of Staff
Director & Assistant Directors	3
Code Administration	17
Communications	2
Health & Environmental Quality	74
Solid Waste	100
Total Department Staff	196



Next Steps

Code Compliance Department

- New organizational structures and alignment for two successful departments
- Review of funding and core missions across work teams

Human Resources Department

- Developing the job description for the Environmental Services Director position
- Select a recruiter for the hiring process; name an interim to have in place during the recruitment

FWLab

- Cost centers and budget framework for creating the new department
- Ensuring both Departments have adequate administrative resources

City Manager's Office

- Naming an interim director
- Ready to start on October 1st!

