



CITY OF FORT WORTH, TEXAS

FY26 BUDGET

CAPITAL IMPROVEMENT PROGRAM

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2022 Bond Program

Overview of the 2022 Bond Program

Introduction

On May 7, 2022 the voters were asked to consider the dollar amounts and proposition categories listed below for the 2022 Bond Program. City staff prepared the bond book that describes the proposed work plan for implementing each proposition approved by the voters, which includes additional detail on specific planned projects and their projected costs. The voter approved use of general obligation public securities for the proposition categories listed will be secured by property taxes levied and collected by the City. The City anticipates the recommended interest and sinking (I&S) tax rate of \$0.1475 per \$100 net taxable valuation to be sufficient in paying the debt service.

Fort Worth Proposition	Approved Amount
• A: Streets and Pedestrian Mobility Infrastructure Improvements	369,218,300
• B: Parks and Recreation Improvements	123,955,500
• C: Public Library Improvements	12,505,200
• D: Police and Fire Safety Improvements	39,321,000
• E: Open Space Conservation	15,000,000
Total	\$560,000,000

Proposition A: Streets and Pedestrian Mobility Infrastructure Improvements

Fort Worth Proposition A authorizes the sale of **\$369,218,300** in General Obligation public securities to finance improvements to the City's transportation network. These network improvements will include the design, construction, reconstruction, and/or rehabilitation of streets and drainage improvements, median improvements, intersections, bicycle ways, bridges, infrastructure improvements to support transit initiatives, park roads and parking lots, streetscapes, pedestrian ways, signals, sidewalks, street lighting, signage, other traffic and signal controls; and purchase and/or improvement of land, as necessary, to support these improvements.

Proposition B: Parks and Recreation Improvements

Fort Worth Proposition B authorizes the sale of **\$123,955,500** in General Obligation public securities to finance parks, recreation, and community center related improvements to enhance the number, quality, and accessibility of park land and facilities and to address growth in developing/redevelopment areas. These improvements include development, design, construction, enhancement, expansion, renovation, major repair, and/or replacement of: aquatic facilities; athletic fields; community centers; community parks; neighborhood parks; special-use parks and facilities; park and recreation facilities; roadways, parking, and/or drainage facility improvements at or integrated into parks; playgrounds; the City's walks and trail systems; and supporting facilities and infrastructure for any or all of these as well as the purchase and/or improvement of land, as necessary, to support these improvements.

2022 Bond Program

Proposition C: Public Library Improvements

Fort Worth Proposition C authorizes the sale of **\$12,505,200** in General Obligation public securities to finance the construction of a new library. The improvements would include the construction and equipping of the new library, including opening day book collection, and the purchase and/or improvement of land, as necessary, to support these improvements.

Proposition D: Police and Fire Safety Improvements

Fort Worth Proposition D authorizes the sale of **\$39,321,000** in General Obligation public securities to finance police and fire public safety related improvements. The improvements would include the demolition of existing facilities, design, construction, and equipping of new police and fire stations, and the purchase and/or improvement of land, as necessary, to support these improvements.

Proposition E: Natural Area and Open Space Improvements

Fort Worth Proposition E authorizes the sale of **\$15,000,000** in General Obligation public securities to finance the acquisition, site preparation, and accessibility improvements for land or permanent easements throughout the city to enhance air and water quality, facilitate other environmental benefits, control erosion, mitigate flooding concerns, provide passive recreational opportunities, and facilitate future economic development.

5 Year Capital Improvement Program

Updates to FY2026 – 2030 Capital Improvement Program

CIP Basics

The Capital Improvement Program (CIP) consists of **Static Projects** and **Programmable Projects**.

Static Projects are multi-functional projects that have a defined scope, timeline and budget that are sizeable or of specific public/political interest.

Programmable Projects are “buckets”/funding for single function projects that fall under a general scope that will see continual reinvestment over many years. The programmable projects allow departments to manage “child” projects within the larger programmable funding as long as it fits the general scope of the related programmable project.

The level of budgetary control for projects are Fund and Project. The appropriations for projects are managed as follows:

- Static and programmable projects are set by the annual appropriation ordinance or a Mayor and Council Communication (M&C) with a supplemental appropriation ordinance. The funding cannot change unless approved by an M&C and supplemental appropriation ordinance.
- Child projects do not require M&C's and are established under the authority of the programmable appropriation, as long as it meets the intent of the programmable.

The CIP is an **appropriation plan**, meaning the total appropriations for the project should be planned for the first year of the project. The intent of the appropriation plan is to ensure adequate funding is available when a project starts and the total estimated cost of the project is known up-front. Recurring programmable projects may have annual appropriations that are tied to recurring investment for the intended purpose. Grant funded projects show appropriations in the year the grant funds are expected to be received.

The first year of the CIP will be adopted with an appropriation ordinance with the exception of: unavailable funds (grants, future debt issuance, contributions from others) and all Water Program projects. The projects with unavailable funds will be appropriated when the funding is received. The projects from the Water Program will be appropriated as requested by the Water Department throughout the year, via an M&C and supplemental appropriation ordinance.

5 Year Capital Improvement Program

Summary of 5 Year Capital Improvement Program

Introduction

The City of Fort Worth recognizes capital facilities and adequate infrastructure are critical for the City's continued growth. The City of Fort Worth Capital Improvement Program (CIP) describes the capital projects and the associated funding sources the City intends to undertake in the current fiscal year, plus four successive fiscal years, including the acquisition or construction of capital facilities and assets, and the maintenance of those facilities and assets.

A capital asset may be land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

The City of Fort Worth has a continual capital improvement planning process. This process identifies the City's capital and infrastructure needs through the City's Comprehensive Plan, department strategic plans, various planning documents, public input, and asset assessments. Estimates for these needs are developed based on known conditions, experience with similar projects, and equitable investment throughout the community. The ongoing operational costs are also determined to ensure the City has the ability to fully fund the ongoing operations of the new assets. The City identifies the appropriate funding sources for the various projects and plans.

Each CIP is reviewed to ensure the plan is in alignment with the City's Comprehensive Plan, related strategic plan, overall City goals and vision and can be funded, delivered, and maintained. The City also evaluates the plans to ensure infrastructure maintenance and investment is equitably distributed. The plans are then combined into the City's Comprehensive 5-Year Capital Improvement Program.

The FY2026-2030 CIP includes \$3,893,764,614 in planned capital expenditures during the five-year period. Planned capital expenditures are presented in CIPs include the General, Aviation, Public Events, Environmental Services, Stormwater, and Water. Each CIP is a set of capital expenditures for the City.

Presentation of CIPs

Highlights of each CIP are presented in the following paragraphs to provide a brief summary of capital improvement efforts. Later sections provide a more in-depth description of each CIP.

Aviation CIP

The Aviation Department's FY2026-2030 CIP contains \$180,597,389 in planned capital expenditures. Highlights of this CIP include: multi-year projects for joint resealing and pavement repair, airfield shoulder preservation and runway keel strengthening, and the continued extension of Taxiway Papa at Perot Field Fort Worth Alliance Airport; runway, taxiway and apron pavement and lightning rehabilitation at Meacham International Airport; and taxiway pavement rehabilitation lighting upgrades, fencing replacement and construction of new taxiways at Spinks Airport. The primary source of funding for capital improvements comes in the form of grants from the Federal Aviation Administration (FAA) and Texas Department of Transportation (TxDOT) Aviation Division. Other funding sources include land credits, gas well revenues, and pay-as-you-go cash funding (PayGo). The FY2026-2030 CIP positions the Aviation Department for future growth and enables responsible maintenance of critical infrastructure at the three airports.

5 Year Capital Improvement Program

Public Events CIP

The Public Event Department's FY2026-2030 CIP contains \$558,675,000 in planned capital improvement expenditures, vehicle replacements, and strategic reserves. Highlights of this CIP include a rebuild of the Sheep and Swine Barn at the Will Rogers Memorial Center (WRMC) in partnership with the Fort Worth Stock Show and Rodeo and the Fort Worth Convention Center Expansion (FWCC) Phase II. The primary sources of funding for capital improvements in the current CIP are the 2% Hotel Occupancy Tax, the DFW Revenue Share, and future bonds. Additional funding strategies are being currently discussed. With the continued recovery and revenue stabilization from hotel occupancy and other tax revenues, PED has refocused on the needed capital repairs, renovation, and enhancements of the City's tourism-related venues. However, pending capital projects for FY2026-2030 are subject to change or deferral due to the funding complexities of the major capital improvements planned in the near future.

General CIP

Multiple departments fall within the City's General CIP. These Departments include: Communication and Public Engagement, Fire, Information Technology Solutions, Library, Neighborhood Services, Park and Recreation (including Golf), Police, Property Management, and Transportation and Public Works (including Parking). The General FY2026-2030 CIP contains \$827,625,250 in planned capital expenditures. This plan reflects a sustained commitment to the upkeep of City facilities, transportation infrastructure, technological improvements, vehicles and equipment replacement. Additionally, the plan enables the city's commitment to lasting improvements in the community with parks, community centers, public safety, and general city assets enjoyed by the public.

Environmental Services CIP

Environmental Services anticipates \$8,372,600 for planned capital expenditures covering fleet upgrades, environmental hazard removal, and environmental assessments for the period of FY2026-2030. Unforeseen environmental hazard removal or cleanup projects may also occur as the City of Fort Worth manages its facilities, assets or improvement projects. Examples can include remediation of contaminated soil, abatement of asbestos-containing materials or lead-based paint on city property, or control of environmental nuisances and hazards. Associated capital expenses are within the Solid Waste Fund or Environmental Protection Fund.

Stormwater CIP

Fort Worth's Stormwater Management Program is a very capital-intensive enterprise, which requires continuous investment in extensive above and below ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The Stormwater CIP contains \$185,211,264 and funds capital improvements required to mitigate flood risk, ensure system reliability by replacing aging infrastructure and facilities, support the City's bond programs for street rehabilitation, meet corporate priorities, and facilitate economic revitalization in areas where development is hampered by chronic flooding.

Water CIP

The Water Department's FY2026-2030 Capital Improvement Plan contains \$2,133,283,111 in planned capital expenditures over a five year period. The Plan furthers the Department's mission to enable the community to thrive with clean water done right every time. The plan includes strategies to address system growth, rehabilitation, corporate priorities, legislative and regulatory mandates, and operational enhancements. Funding is primarily achieved through the sale of revenue bonds and pay-as-you-go funding, but also leverages gas lease revenues, impact fee revenues, and State funds.

5 Year Capital Improvement Program

High Level Summary of the 5 Year Capital Improvement Program

CIP Plan	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Aviation	27,358,833	52,541,945	41,684,534	30,517,178	28,494,899	180,597,389
General	162,485,426	160,740,632	163,828,265	174,223,933	166,346,994	827,625,250
Public Events	550,675,000	2,000,000	2,000,000	2,000,000	2,000,000	558,675,000
Environmental Services	6,031,155	1,185,560	649,155	506,730	—	8,372,600
Stormwater	47,653,054	27,633,299	28,481,399	51,913,787	29,529,725	185,211,264
Water	601,020,728	532,018,319	492,765,790	263,782,412	243,695,862	2,133,283,111
Total Plan	\$1,395,224,196	\$776,119,755	\$729,409,143	\$522,944,040	\$470,067,480	\$3,893,764,614

Funding Origin	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Total Funding Sources	1,395,224,196	776,119,755	729,409,143	522,944,040	470,067,480	3,893,764,614
Funding Total	\$1,395,224,196	\$776,119,755	\$729,409,143	\$522,944,040	\$470,067,480	\$3,893,764,614

Summary

As noted in the preceding paragraphs, the City of Fort Worth has a robust, funded, and future-focused CIP. This document reflects a months-long, city-wide, dedicated effort in the planning and production of the FY2026-2030 CIP. The following pages provide enhanced detail and full transparency on all the elements of the CIP.

5 Year Capital Improvement Program

All Plans Chapters

Plan	Chapter	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Aviation	Meacham Airport	4,554,611	41,787,500	12,256,200	5,011,622	2,802,900	66,412,833
	Spinks Airport	10,493,111	1,010,000	8,095,000	950,000	1,292,000	21,840,111
	Perot Field Airport	12,311,111	9,744,445	21,333,334	24,555,556	24,399,999	92,344,445
Aviation Total		27,358,833	52,541,945	41,684,534	30,517,178	28,494,899	180,597,389
General	Asset Management	560,000	15,000	15,000	15,000	15,000	620,000
	Capital Outlay	44,405,404	45,098,660	43,278,434	49,546,813	47,435,348	229,764,659
	City Facilities	7,023,000	7,014,000	7,312,000	7,517,000	7,729,000	36,595,000
	Community Improvements	26,751,295	20,710,646	21,763,919	21,937,585	12,265,250	103,428,695
	Information Technology	12,904,469	14,098,566	15,055,758	16,114,787	17,397,903	75,571,483
	Public Art Installments	195,760	195,760	195,760	195,760	—	783,040
	Transportation	70,468,498	73,431,000	76,030,394	78,719,988	81,504,493	380,154,373
	Administrative Overhead	177,000	177,000	177,000	177,000	—	708,000
General Total		162,485,426	160,740,632	163,828,265	174,223,933	166,346,994	827,625,250
Public Events	Capital Outlay	541,000,000	—	—	—	—	541,000,000
	Convention Center	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
	Will Rogers Memorial Coliseum	9,175,000	1,000,000	1,000,000	1,000,000	1,000,000	13,175,000
Public Events Total		550,675,000	2,000,000	2,000,000	2,000,000	2,000,000	558,675,000
Environmental Services	Capital Outlay	3,341,345	155,560	157,155	158,730	—	3,812,790
	City Facilities	2,689,810	1,030,000	492,000	348,000	—	4,559,810
Env Services Total		6,031,155	1,185,560	649,155	506,730	—	8,372,600
Stormwater	Capital Outlay	4,116,678	4,313,660	3,712,700	3,057,624	3,192,810	18,393,472
	Drainage Erosion Control	42,986,376	23,169,639	24,618,699	48,706,163	26,186,915	165,667,792
	Information Technolog	550,000	150,000	150,000	150,000	150,000	1,150,000
Stormwater Total		47,653,054	27,633,299	28,481,399	51,913,787	29,529,725	185,211,264
Water	Community Improvement	12,000,000	12,000,000	8,000,000	8,000,000	6,000,000	46,000,000
	Capital Outlay	6,345,000	—	—	—	—	6,345,000
	Wastewater	171,462,900	140,900,000	239,565,410	79,148,550	59,567,390	690,644,250
	Water Project	411,212,828	379,118,319	245,200,380	176,633,862	178,128,472	1,390,293,861
Water Total		601,020,728	532,018,319	492,765,790	263,782,412	243,695,862	2,133,283,111
CIP Total		\$1,395,224,196	\$776,119,755	\$729,409,143	\$522,944,040	\$470,067,480	\$3,893,764,614

Aviation 5 Year Capital Improvement Program

Aviation Plan Summary

OVERVIEW

The City of Fort Worth Aviation System owns and is home to three world-class airports: Meacham International Airport, Spinks Airport, and Perot Field Fort Worth Alliance Airport. The Capital Improvement Plan (CIP) is meant to serve as a tool for planning improvements that will enhance the ability to serve the general aviation community and ensure ongoing maintenance is completed, resulting in continued sustainability and growth.

BACKGROUND/HISTORY

The Aviation Department promotes economic activity through aeronautical and non-aeronautical spending generated by businesses and aircraft operators at the three airports. For Meacham and Spinks Airports, the Operations Division is responsible for the day-to-day operations of each airport and inspects each airport to identify deficiencies and implement appropriate corrective action; the Maintenance Division is responsible for maintaining airfields and airport facilities. For Perot Field, operational and maintenance responsibilities are managed by Alliance Air/Aviation Services under a management contract.

The Aviation Department is a fully self-sustaining enterprise department supported through the collection of landing fees, hangar and ground lease revenue, fuel flowage fees, Alliance Air/Aviation Services Management Agreement revenue, and Meacham Administration Building revenue. These funds are administered through the Aviation Department and are discussed below.

Aviation Department Administration is responsible for capital improvements, accounts payable/receivable, grants management, human resources, leasing, accounting and budgeting for all three Fort Worth Airports to varying degrees. For Meacham and Spinks Airports, the Operations Division is responsible for the day-to-day operations of each airport and inspects each airport to identify deficiencies and implement appropriate corrective action; the Maintenance Division is responsible for maintaining airfields and airport facilities. For Perot Field, Alliance Air/Aviation Services performs the operational and maintenance duties required.

FACILITIES

Fort Worth Meacham International Airport: The city's oldest active airport since 1925, is located just five miles north of downtown Fort Worth. Starting as a modest 100-acre site with dirt and sod runways, it has expanded into a leading general aviation airport. Today, Meacham covers more than 900 acres and features two operational runways. The airport includes 108 hangar facilities, offering over 1.5 million square feet of space that accommodates more than 360 based aircraft. Additionally, Meacham operates a modern U.S. Customs and Border Protection User Fee Facility, which opened in June 2019, serving as a port of entry for international corporate and general aviation travelers.

The renovation of Meacham's main administration building was completed in 2017. It now houses Aviation, Planning and Development staff, along with other airport tenants, including one of the two Fixed Base Operators (FBOs). The two FBOs, Texas Jet and Modern Aviation, supply most of the airport's fuel and hangar space. Businesses based at Meacham also offer a range of specialized aeronautical services such as fueling, maintenance, storage, painting, flight training, and aero-medical flights. Aviation activity at Meacham continues to grow, making it the second busiest general aviation airport in Texas and the 16th busiest of its kind in the United States.

Aviation 5 Year Capital Improvement Program

Fort Worth Spinks Airport: Located 14 miles south of downtown Fort Worth, was originally established in the early 1960s as Oak Grove Airport and remained active until the passing of its owner and founder, Maurice "Pappy" Spinks. In 1988, a ceremony was held closing Oak Grove and activating Spinks Airport, just adjacent to the west and named in his honor. Spinks is the newest of the three Fort Worth Airports and covers an area of just over 938 acres.

Spinks provides two runways - one asphalt surface and the other a turf surface. Its single FBO, Vesper Aviation, occupies a 7,400 square foot terminal building and provides fueling, aircraft storage and concierge services for aircraft operators. Currently, it has over 60 hangar facilities that house over 289 aircraft. Other on-site businesses at Spinks include aviation maintenance and paint facilities, hangar storage, fueling, and flight training. In 2023 the Aviation Department completed the construction of 12 additional box hangars, expanding aircraft storage capacity.

Perot Field: Established in 1989, Perot Field holds the distinction of being the world's first industrial airport and is the centerpiece of a 27,000-acre master-planned development known as AllianceTexas. Perot Field was built to house large industrial and cargo operators and potentially scheduled passenger service in the future. The airport is owned by the City of Fort Worth and operated by a management agreement with privately held Alliance Air/Aviation Services, a subsidiary of Hillwood Development Company, LLC. The airport features a vast array of flight services, including general aviation, industrial/air cargo, and military aviation. The airport maintains a U.S. Customs and Border Protection office for the convenience of its on-site businesses and users. The airport is nearly 1,200 acres and offers two parallel 11,000 feet long concrete runways.

In addition to general aviation services, Perot Field serves as the southwest regional hub for FedEx Express and Amazon Prime Air, which are the principal anchor tenants. Other major tenants include Tarrant County College Northwest Center of Excellence, Drug Enforcement Administration, Federal Aviation Administration (FAA), Gulfstream Aerospace Corporation maintenance facility, and soon to be constructed Embraer Aerospace Corporation maintenance, repair and overhaul facility. Alliance Air/Aviation Services serves as the only FBO at the airport and provides over 20,000 square feet of customer service areas/office space, multiple community hangars, fuel, and based aircraft.

CAPITAL IMPROVEMENT STRATEGY

The development and implementation of the five-year Capital Improvement Program (CIP) serves to define and prioritize CIP projects over the long term. The plan identifies essential needs but also those initiatives which optimize operational capacity, enhance safety and strengthen and augment the economic aspects of each airport and the Aviation Department as a whole. It identifies infrastructure upgrades and maintenance required to meet the needs of facility users and achieves the Department's mission to provide high-quality, cost-effective facilities to meet the General Aviation needs of North Texas. This long-range plan provides the airports and the city with a path to support the overall needs of general aviation within Fort Worth, as well as meet the specific needs of each airport. The criteria for the plan were derived from pavement condition index (PCI) surveys of each airport, strategic communication with clients, visits to competing facilities, identification of aging systems, infrastructure, industry demand for facilities, and discussions with airport tenants.

Aviation 5 Year Capital Improvement Program

CAPITAL REVENUE SOURCES

Texas Department of Transportation (TxDOT) Aviation

Meacham and Spinks Airports both depend on grant funding from TxDOT Aviation to complete airfield projects such as runway and taxiway replacement and rehabilitation work. These funds pass through TxDOT from the FAA in the form of entitlement and discretionary grants through the Block Grant Program. Grants are provided to the airports on a 90/10 cost split; TxDOT provides 90 percent of the project cost and the City is responsible for providing a 10 percent match.

Federal Aviation Administration

Perot Field, with primarily cargo operations, receives cargo entitlement and discretionary grants directly from the FAA and does not utilize TxDOT Aviation for its Airport Improvement Program (AIP) grants.

Enterprise Fund

The Aviation Department is a fully self-sustaining enterprise fund and derives its revenue from the following primary sources:

- Building, hangar, and ground leases
- A per gallon fuel flowage fee
- Landing Fees at Perot Field

Gas Well Legacy Trust Fund

The Gas Well Legacy trust fund was established to ensure that the City of Fort Worth Airports would have a long-term and dependable revenue source in the form of interest generated by the fund. As revenue is generated by the gas wells on airport property, the revenue is split and placed in both the trust fund and also in the usable fund. The interest from the trust is utilized to complete aviation capital projects and to match AIP grants from TxDOT Aviation.

Gas Well Usable Funds

This is a proportion of gas well revenue not placed within the Trust Fund. The usable gas well account must be used on projects that will generate operating revenue for the Aviation Department to ensure long-term viability and self-sustainability.

Aviation 5 Year Capital Improvement Program

Aviation 5 Year Capital Improvement Program – Plan Summary

Chapter	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Meacham Airport	4,554,611	41,787,500	12,256,200	5,011,622	2,802,900	66,412,833
Perot Field Airport	12,311,111	9,744,445	21,333,334	24,555,556	24,399,999	92,344,445
Spinks Airport	10,493,111	1,010,000	8,095,000	950,000	1,292,000	21,840,111
Plan Total	\$ 27,358,833	\$ 52,541,945	\$ 41,684,534	\$ 30,517,178	\$ 28,494,899	\$ 180,597,389

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Municipal Airport	Intrafund Transfer Out	33,333	—	—	—	—	33,333
FAA Grants	Intrgv Rev - Us Dept Of Transp	11,820,000	8,770,000	19,200,000	22,100,000	21,960,000	83,850,000
TxDot Grants	Intrgv Rev - TXDOT	8,842,500	24,194,500	1,615,500	2,565,000	1,419,300	38,636,800
Future In-Kind	In Kind - Contrib From Others	380,000	974,445	2,133,334	2,455,556	2,439,999	8,383,334
Municipal Airport	Capital Intrafund Transfer Out	3,380,500	15,701,000	15,833,700	2,896,622	2,175,600	39,987,422
Aviation Gas Lease Cap Proj	Gas Lease Royalties	2,902,500	2,902,000	2,902,000	500,000	500,000	9,706,500
Funding Total		\$ 27,358,833	\$ 52,541,945	\$ 41,684,534	\$ 30,517,178	\$ 28,494,899	\$ 180,597,389

Aviation 5 Year Capital Improvement Plan

Meacham Airport Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Assessments	FTW PCI Study Update Meacham	—	98,000	—	—	—	98,000
Equipment	Meacham Equipment - Vehicles	161,200	—	—	—	—	161,200
	Meacham Fuel Farm	2,402,500	4,804,000	4,804,000	—	—	12,010,500
Facility Improvements	FTW ALTERNATE FUEL FARM C	—	10,200,000	—	—	—	10,200,000
	FTW FUEL FARM REPLACEMENT D&C	—	—	7,000,000	—	—	7,000,000
	FTW HLCPTR TRNG LNDG STRP D&C	—	—	—	1,972,722	—	1,972,722
	FTW RAMP GRANT FY26	111,111	—	—	—	—	111,111
	FTW RWY 16-34 ILS IMPVMNTS C	—	2,500,000	—	—	—	2,500,000
	FTW RWY 16-34 ILS IMPVMNTS D	125,000	—	—	—	—	125,000
	FTW RWY 17/35 CRKSL SLCT MRK C	—	—	—	—	1,180,000	1,180,000
	FTW RWY 17/35 CRKSL SLCT MRK D	—	—	—	—	97,000	97,000
	FTW VHC SRVC RD E-G (D)	—	—	—	—	160,000	160,000
	Meacham Maintenance	428,800	185,500	187,200	188,900	190,700	1,181,100
New Facilities	FTW ARFF STATION (D)	—	—	—	—	1,175,200	1,175,200
New Runway/Taxiway	FTW PRLL TWY T & GLDSP LCLZ C	—	12,000,000	—	—	—	12,000,000
	FTW RSA & TWY T & GLDSP LCLZ D	626,000	—	—	—	—	626,000
Rehabilitation	FTW RWY 16-34 PAVEMENT REHAB C	—	12,000,000	—	—	—	12,000,000
	FTW RWY 16-34 PAVEMENT REHAB D	700,000	—	—	—	—	700,000
	FTW TWY BRAVO & DELTA REHAB C	—	—	—	2,850,000	—	2,850,000
	FTW TWY BRAVO & DELTA REHAB D	—	—	265,000	—	—	265,000
Chapter Total		\$ 4,554,611	\$ 41,787,500	\$ 12,256,200	\$ 5,011,622	\$ 2,802,900	\$ 66,412,833

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Aviation Gas Lease Cap Proj	Gas Lease Royalties	2,402,500	2,402,000	2,402,000	—	—	7,206,500
Municipal Airport	Capital Intrafund Transfer Out	2,041,000	15,285,500	9,615,700	2,446,622	1,653,600	31,042,422
	Intrafund Transfer Out	11,111	—	—	—	—	11,111
TxDot Grants	Intrgv Rev - TXDOT	100,000	24,100,000	238,500	2,565,000	1,149,300	28,152,800
Funding Total		\$ 4,554,611	\$ 41,787,500	\$ 12,256,200	\$ 5,011,622	\$ 2,802,900	\$ 66,412,833

Aviation 5 Year Capital Improvement Program

Perot Field Airport Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Assessments	AFW PAVEMENT MGMT REPORT FY26	371,111	—	—	—	—	371,111
	AFW PAVEMENT MGMT REPORT FY30	—	—	—	—	444,444	444,444
Facility Improvements	AFW AIRPORT LAYOUT PLAN UPDTE	—	—	—	—	622,222	622,222
	AFW ARFLD SHLDR PRESERV (D&C)	—	—	2,666,667	—	—	2,666,667
	AFW RAMP GRANT FY26	111,111	—	—	—	—	111,111
	AFW TAXIWAY HOTEL EXTENSION C	8,400,000	—	—	—	—	8,400,000
	AFW TWY P EXT FENCE & ROAD - C	—	8,888,889	—	—	—	8,888,889
New Runway/Taxiway	AFW TWY PAPA EXT FNC & RD - D	873,333	—	—	—	—	873,333
	AFW TWY P EXT PH V (G-H) (C)	—	—	—	24,555,556	—	24,555,556
	AFW TWY P EXT PHS IV & V (D)	—	855,556	—	—	—	855,556
	AFW TWY P EXT PHS IV (F-G) (C)	—	—	18,666,667	—	—	18,666,667
	AFW JNT RSL & PVMNT RPR PH 2-C	2,555,556	—	—	—	—	2,555,556
Rehabilitation	AFW RW16L KEEL REHAB PH I D&C	—	—	—	—	23,333,333	23,333,333
Chapter Total		\$ 12,311,111	\$ 9,744,445	\$ 21,333,334	\$ 24,555,556	\$ 24,399,999	\$ 92,344,445

Funding Source	Funding Type	FY2024	FY2025	FY2026	FY2027	FY2028	Total
FAA Grants	Intrgv Rev - Us Dept Of Transp	11,820,000	8,770,000	19,200,000	22,100,000	21,960,000	83,850,000
Future In-Kind	In Kind - Contrib From Others	380,000	974,445	2,133,334	2,455,556	2,439,999	8,383,334
Municipal Airport	Intrafund Transfer Out	11,111	—	—	—	—	11,111
TxDot Grants	Intrgv Rev - TXDOT	100,000	—	—	—	—	100,000
Funding Total		\$ 12,311,111	\$ 9,744,445	\$ 21,333,334	\$ 24,555,556	\$ 24,399,999	\$ 92,344,445

Aviation 5 Year Capital Improvement Program

Spinks Airport Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Drainage Improvements	FWS EAST-SIDE DRAINAGE IMPV C	720,000	—	—	—	—	720,000
Equipment	Spinks Equipment - Vehicles	60,000	85,000	85,000	25,000	25,000	280,000
Facility Improvements	FWS EXP PAPR PH1 D&C TWY E (D	—	—	—	—	300,000	300,000
	FWS Hangar Construction	—	—	5,500,000	—	—	5,500,000
	FWS MITLs for TWY A D & G (C)	—	—	1,530,000	—	—	1,530,000
	FWS MITLs for TWY A D & G (D)	—	105,000	—	—	—	105,000
	FWS PCI STUDY	—	95,000	—	—	—	95,000
	FWS PRMTR FNC RPLCMNT PH 2 D&C	—	—	—	200,000	—	200,000
	FWS PRMTR FNC RPLCMNT PH 3 D&C	—	—	—	—	242,000	242,000
	FWS PRMTR FNC RPLCMNT PH I D&C	—	—	255,000	—	—	255,000
	FWS RAMP GRANT FY26	111,111	—	—	—	—	111,111
	FWS RHB TWYS A&C WEST SIDE (D)	255,000	—	—	—	—	255,000
	Spinks Air Traffic Cntl Maint	50,000	50,000	50,000	50,000	50,000	250,000
	Spinks Maintenance	675,000	675,000	675,000	675,000	675,000	3,375,000
	FWS RUNWAY & TWY A & C REHAB C	8,310,000	—	—	—	—	8,310,000
	FWS RWY 18R-36L UNDRDRNS/OVR D	312,000	—	—	—	—	312,000
Chapter Total		\$ 10,493,111	\$ 1,010,000	\$ 8,095,000	\$ 950,000	\$ 1,292,000	\$ 21,840,111

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Aviation Gas Lease Cap Proj	Gas Lease Royalties	500,000	500,000	500,000	500,000	500,000	2,500,000
Municipal Airport	Capital Intrafund Transfer Out	1,339,500	415,500	6,218,000	450,000	522,000	8,945,000
	Intrafund Transfer Out	11,111	—	—	—	—	11,111
TxDOT Grants	Intrgv Rev - TXDOT	8,642,500	94,500	1,377,000	—	270,000	10,384,000
Funding Total		\$ 10,493,111	\$ 1,010,000	\$ 8,095,000	\$ 950,000	\$ 1,292,000	\$ 21,840,111

Public Events 5 Year Capital Improvement Program

Public Events Plan Summary

OVERVIEW

The Culture and Tourism Fund promotes increased economic activity through visitor spending generated by events held at the Fort Worth Convention Center and the Will Rogers Memorial Center. Visit Fort Worth (formerly known as the Convention and Visitors Bureau) contracts with the City to market the destination and those specific venues

All activities are supported through the collection of the Hotel/Motel Occupancy Taxes (HOT), DFW International Airport Revenue Share, Venue Taxes, and the revenues generated by events held at the Fort Worth Convention Center (FWCC) and the Will Rogers Memorial Center (WRMC).

The City's Public Events Department is responsible for managing, operating, and maintaining the FWCC and WRMC; managing the Office of Outdoor Events, and providing administrative support for the Fort Worth Sports Authority and the Texas Event Trust Fund Program. The FWCC and WRMC host national, regional, and state conventions, & conferences, concerts & theatrical performances, and sporting & community events. In addition, the WRMC hosts world-class equestrian events and is the home venue for the annual Southwestern Exposition & Livestock Show.

Visit Fort Worth's (VFW) contract with the City serves to enhance tourism and promote visitor activities in Fort Worth. VFW also manages the full-time operations of the Fort Worth Herd.

Fort Worth Convention Center: Purchased from Tarrant County in 1997, the City embarked on a major revitalization and renovation of the Fort Worth Convention Center that was completed in 2002. The venue spans 14 city blocks and encompasses more than 180,000 square feet of contiguous exhibit space with 45,000 square feet of storage and docks, an arena that will accommodate up to 13,000 people, a 28,000 square-foot, contemporary ballroom, 38 adaptable meeting rooms (60,000 square feet) and a 55,000 square-foot outdoor events plaza adjacent to the Fort Worth Water Gardens.

Will Rogers Memorial Center: Established in 1936 to house events near downtown and in the Cultural District, WRMC attracts over 2.4 million visitors each year. This 135-acre facility plays host to an extensive variety of social, cultural, educational, recreational, and sporting events. Major equestrian shows continue to be the primary focus of the Center which features three climate-controlled show arenas, a sale arena, capacity for 2,500 horse stalls, multiple exercise arenas, permanent cattle pens, and recreational vehicle accommodations. The heart of the facility is the historic Will Rogers Coliseum, Pioneer Tower, and Auditorium.

Cowtown Coliseum: The Culture and Tourism Funds provide funding for selected capital projects at the Cowtown Coliseum. Located in the Stockyards National Historic District, the Coliseum commemorated its 100th anniversary in 2008. Construction of the building began in 1907 and was completed in 1908 for \$250,000. The City of Fort Worth currently owns the familiar stucco building. Rodeo Plaza, Inc. (RPI) leased the facility and provided family-oriented entertainment until July 2020. Heritage Development, LLC assumed the reins in 2019 and uses the premises for entertainment, social, and cultural events to keep within the Western theme. In addition to the Cowtown Coliseum, the leased premises include the Ride-Out Arena, Rodeo Plaza, and the former FWPD

Mounted Patrol Facility that currently houses the Fort Worth Herd. In June of 2021, the Professional Bull Riders (PBR), ASM Global, and Stockyards Heritage Development partnered to promote the venue including event programming, sponsorship opportunities, venue rentals, operations, and marketing.

Public Events 5 Year Capital Improvement Program

CAPITAL IMPROVEMENT STRATEGY

In 2009, the City Council amended the Financial Management Policy Statements providing that the revenues from DFW Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center, Will Rogers Memorial Center, and the new Dickies Arena in addition to Culture and Tourism 7 percent HOT revenues in excess of operational expenses and 2 percent HOT which also provided funds for facility improvements.

The development and implementation of the 5 Year Capital Improvement Program (CIP) will ensure that the facilities are upgraded and maintained to meet the needs of the facility users and achieve the Department's mission to provide an exceptional customer experience. The criteria for the plan were based on a comprehensive facilities assessment which was conducted in 2015 – 2016, strategic communication with clients, completion of client surveys, visits to competing facilities, identification of aging systems and infrastructure, plus public/private partnerships with Events Facilities Fort Worth, Inc. and the Fort Worth Stock Show and Rodeo.

Fort Worth Convention Center: An architectural study and analysis of FWCC was completed in 2016 identifying over 100 projects for an estimated \$22M recommended for remediation, which are prioritized and incorporated into the 5 Year CIP as funds become available.

In 2014 “market and financial feasibility study” recommended renovation and expansion of the Fort Worth Convention Center to better compete and serve multiple events strategically aligned with the completion of the Dickies Arena adjacent to the Will Rogers Memorial Center, which opened in November of 2019. With an update of the study and subsequent recommendations in 2019, interviews for a project management firm were held in March of 2020, however, as a result of the pandemic, the project was suspended as a need to realign capital funding for debt obligations became the priority of the Culture and Tourism funds during the shutdown of the travel and tourism industry and significant loss of hotel occupancy and other tax funds from 2020 through early 2022 as a result of COVID-19. With the provision of the American Rescue Plan Act (ARPA) Funds, the Fort Worth Convention Center Expansion project was revived in November of 2021. With initial funding restored, a contract for professional project management services was awarded in November of 2021 and an architectural design contract was awarded in the fall of 2022. The expansion project will take place in two phases and the facility will remain operational during both. The first phase includes the construction of new state-of-the-art food & beverage facilities, demolition of the East annex, straightening of Commerce Street (to create a site pad for a future convention hotel), and the re-building of the FWCC loading docks. This phase is expected began in spring 2023. The second phase will replace the arena with additional exhibit halls, ballrooms, and meeting rooms, and refurbish the existing facilities. In addition to ARPA, planned funding for Phase II will also include future bond funds. As outlined in the 5 Year Capital Improvement Program, future funding for Phase II is also anticipated to be from a future bond program.

Will Rogers Memorial Center: An architectural study and analysis of WRMC was completed in 2018 identifying over 260 projects for an estimated \$48.9M recommended for remediation, which are prioritized and incorporated into the 5 Year CIP as funds become available.

In support of other ongoing efforts to revitalize WRMC improvements such as fire alarms, lighting, sound system and transformer replacements are underway. The renovation and rebuild of the Sheep and Swine Barns at WRMC in partnership with the Fort Worth Stock Show and Rodeo (FWSSR) began construction in winter 2024 with costs split 50 percent between FWSSR and the City and including the sale of future bond funds. These improvements provide increasingly functional space and a reduction in overall maintenance and operating costs while keeping the WRMC facilities competitive in the venue and entertainment market.

Public Events 5 Year Capital Improvement Program

Cowtown Coliseum: The assessment of the Cowtown Coliseum was completed in July 2013. The project scope included a review of the overall condition of the facility as well as recommendations for repairs and an opinion of probable construction costs. The study encompassed structural, electrical, lighting, and lighting controls, mechanical/plumbing, and fire protection systems. The areas of insufficiency with the highest priorities were addressed. Over the last few years, Culture and Tourism capital funds have replaced the HVAC systems and other Life Safety improvements and upgrades, including the Fire Alarm system. The Professional Bull Riders (PBR), ASM Global, and Stockyards Heritage Development have assumed management of the Heritage contract and improvements going forward.

CAPITAL REVENUE SOURCES

Fund Balance

In previous years, the Culture & Tourism Fund Balance has served as the primary source of cash funding for capital projects to upgrade aging facilities and improve service delivery. The current Financial Management Policy Statements require a fund balance of 16.67 percent that will be monitored to ensure the operations can weather any downturns. Excesses in future years could be used to continue capital investments.

DFW Revenue Share

In 1998, the City of Fort Worth entered into an agreement with the Cities of Euless (and subsequently Coppell and Grapevine) and Dallas to provide for the sharing of Rental Car taxes generated at DFW International Airport. There are additional agreements with cities where incremental tax revenues generated by economic development projects within the geographical boundaries of the DFW Airport are remitted to the City of Fort Worth. In 2009, the City Council amended the Financial Management Policy Statements providing that the revenues from DFW Revenue Sharing be dedicated to facility improvements at the Fort Worth Convention Center, Will Rogers Memorial Center, and the new Dickies Arena. Revenues received in this fund are budgeted annually for debt and improvements associated with the Fort Worth Convention Center, the Will Rogers Memorial Center, and the new Dickies Arena. With the addition of the new Dickies Arena, the debt associated will take precedence for this revenue source.

Prior revenue models from FY2018-FY2022 sustained revenue annually at approximately \$5.9M with no year-over-year growth, which has not proven to be the case. Actual annual growth of about 5 percent on average was realized until the COVID-19 pandemic. Although there was a significant decrease in actual DFW Revenue Share collections from FY2020 to FY2021, the impact was minimized as a result of the unexpected growth in the prior years. In FY 2025 \$12.6M was received.

Hotel Occupancy Tax

On November 18, 1997, the City Council increased the Hotel Occupancy Tax (HOT) Rate to 9 percent with 2 percent of the tax collected to be used only for the expansion of an existing convention center facility or pledging payment of revenue or revenue refunding bonds issued following state law for the construction of the expansion. In 2013, state law was amended to expand the list of allowed uses to include a "qualified project," which is a defined concept that encompasses the Venue Project that includes the new Dickies Arena adjacent to the Will Rogers Memorial Center. On September 29, 2015, the Code of the City of Fort Worth was amended to add qualified projects as allowable expenditures for hotel occupancy taxes over seven percent. On May 4, 2024, Fort Worth voters overwhelmingly approved an additional 2 percent increase in the hotel occupancy tax. With the City's portion of the rate increasing to 11 percent in August 2024 the total Hotel Occupancy Tax collections dedicated to current and future capital improvements and debt service is anticipated to be \$56.2M for FY2025 and \$61.9M for FY2026.

Public Events 5 Year Capital Improvement Program

Project Financing Zone No. 1

On October 23, 2013, (M&C G-18048) the City Council adopted Ordinance No. 21011-10-2013 designating Project Financing Zone Number One (PFZ#1). The Ordinance identified two qualified projects under Section 351.1015(a) (5) of the Texas Tax Code. The two projects are the expansion of FWCC and the multipurpose arena (now Dickies Arena) including a livestock facility adjacent to WRMC. The PFZ#1 encompasses the area within a three-mile radius of each of the qualified projects from which incremental State Hotel Occupancy Taxes, Mixed Beverage Taxes, and State Sales Taxes generated at hotels within the PFZ will be allocated to the City to assist in the financing of costs associated with each project. In January 2014, the State Comptroller of Public Accounts began to deposit increments above the 2013 base year into an account that will assist in financing the qualified projects. To date, approximately \$15 million has been distributed to the City. Funds have been utilized to pay debt obligations associated with Dickies Arena and for renovations of the Historic Pioneer Tower at WRMC. The City of Fort Worth is allowed to receive the yearly increment over the Base year 2013 of state-associated hotel revenue. PFZ is forecasted to reach \$16.4M by the end of FY25 with anticipated collections exceeding \$20.8M in FY26.

Venue Taxes

On November 4, 2014, the citizens of Fort Worth overwhelmingly approved three-venue taxes to support the financing of the \$450M arena (now Dickies Arena) and adjacent event and parking support facilities with the public contribution limited to \$225M and private sector participation for the remainder. Those taxes include a ticket tax, parking tax, and stall tax. Collections began in FY2020 with the opening of Dickies Arena. The City uses the taxes to support debt issuances related to the construction of Dickies Arena. The COVID-19 pandemic halted almost all events at Dickies Arena from the spring of 2020 through the 2021 calendar year. As a result of the pandemic and slower-than-expected recovery in the event industry, Venue Tax collections have been significantly impacted during the entire existence of the fund. Use of fund balance from deferred debt payments in FY2020 as well as the reallocation of planned capital funding from other sources and funding reserves were used in FY2021 and FY2022 to meet debt obligations. As of June 2024, approximately \$34M has been received in Venue Tax since its initiation, and FY 2025 collections are anticipated to exceed a total of \$12M for FY2025, with estimated collections of \$13.2M anticipated for FY2026.

Public Events 5 Year Capital Improvement Program

Public Events 5 Year Capital Improvement Program - Plan Summary

Chapter	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Capital Outlay	541,000,000	—	—	—	—	541,000,000
Convention Center	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
Will Rogers Memorial Coliseum	9,175,000	1,000,000	1,000,000	1,000,000	1,000,000	13,175,000
Plan Total	\$ 550,675,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 558,675,000

Funding Total	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Future Bond	Proceeds From Sale Of Bonds	541,000,000	—	—	—	—	541,000,000
Culture & Tourism 2% Hotel	Capital Interfund Transfer Out	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
DFW Rev Sharing	Capital Interfund Transfer Out	8,025,000	1,000,000	1,000,000	1,000,000	1,000,000	12,025,000
Public Events Capital	Capital Interfund Transfer Out	350,000	—	—	—	—	350,000
DFW Rev Sharing	Transfer From DFW Revenue Shar	800,000	—	—	—	—	800,000
Funding Total		\$ 550,675,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 558,675,000

Public Events 5 Year Capital Improvement Program

Capital Outlay

Category	Project	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Facility Improvements	ARPA FWCC Expansion & Prj Mgmt	541,000,000	—	—	—	—	541,000,000
Chapter Total		\$ 541,000,000	\$ —	\$ —	\$ —	\$ —	\$ 541,000,000

Funding Source	Funding Type	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Future Bond	Proceeds From Sale Of Bonds	541,000,000	—	—	—	—	541,000,000
Funding Total		\$ 541,000,000	\$ —	\$ —	\$ —	\$ —	\$ 541,000,000

Public Events 5 Year Capital Improvement Program

Convention Center Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Redevelopment/Renovation	FWCC Minor Renovation & Repair	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
Chapter Total		\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 4,500,000

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Culture & Tourism 2% Hotel	Capital Interfund Transfer Out	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
Funding Total		\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 4,500,000

Public Events 5 Year Capital Improvement Program

Will Rogers Memorial Coliseum Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Equipment	WRMC Chiller Modernization	1,275,000	—	—	—	—	1,275,000
	WRMC RB Exterior Sound Improve	500,000	—	—	—	—	500,000
Facility Improvements	WRMC Caststone / Facade Repair	1,200,000	—	—	—	—	1,200,000
	WRMC Facilities Assessment	800,000	—	—	—	—	800,000
	WRMC Welcome Center Roof Rep	1,150,000	—	—	—	—	1,150,000
Redevelopment/Renovation	WRMC Minor Renovation & Repair	4,250,000	1,000,000	1,000,000	1,000,000	1,000,000	8,250,000
Chapter Total		\$ 9,175,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 13,175,000

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
DFW Rev Sharing	Capital Interfund Transfer Out	8,025,000	1,000,000	1,000,000	1,000,000	1,000,000	12,025,000
	Transfer From DFW Revenue Shar	800,000	—	—	—	—	800,000
Public Events Capital	Capital Interfund Transfer Out	350,000	—	—	—	—	350,000
Funding Total		\$ 9,175,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 13,175,000

General 5 Year Capital Improvement Program

General Plan Summary

OVERVIEW

Multiple departments fall within the City's General Program. These departments include Communication and Public Engagement, Fire, Information Technology Solutions, Library, Neighborhood Services, Park & Recreation (including Golf), Police, Property Management, and Transportation and Public Works (including Parking).

Fire Apparatus

The City has committed to replacing the fire apparatus fleet, which enables the continued delivery of public safety to the community. The replacement plan began in 1999 and is designed to provide consistent, scheduled replacement of front-line emergency response apparatus to avoid crisis replacement that would require emergency funding and to maintain a safe and efficient apparatus fleet. The Fort Worth Fire Department currently provides emergency response services from 45 fire stations and has 139 fire apparatus with a front-line life cycle of 8-10 years and an additional 5-8 years as a reserve apparatus. The proposed funding is utilizing equipment tax notes.

Police Vehicles and Equipment

The Police Department's program for vehicles and equipment is primarily purchased and replaced through the Vehicle Replacement Program in the Crime Control and Prevention District (CCPD). The Crime Control and Prevention District (CCPD), establishing a ½ cent sales tax dedicated to crime prevention, was approved by the Fort Worth community through an election in 1995. The District has since been renewed by voters in 2000, 2005, 2009, and 2014 for subsequent five-year periods, and most recently renewed in 2020 for ten years. Revenue from the ½ cent sales tax serves a vital role in providing the necessary resources to effectively implement the capital improvement plan in all categories: vehicles, facilities, equipment, and technology.

The Police Department formulated a vehicle replacement plan that would allow the modernization of the fleet with the goal of no assigned patrol car having more than 100,000 miles. To maintain this plan, it is necessary to consistently purchase fleet replacement vehicles and move higher-mileage cars to units that have less demanding operational needs. The replacement plan focuses on the front-line patrol vehicles as these are operated around the clock with very little downtime. In addition, unmarked, undercover, and specialized vehicles are replaced as needed for police operations. The approved funding and the established vehicle rotation schedule will ensure, and optimize, officer safety, operational costs, and resale value.

The Police Department utilizes a wide variety of specialized equipment in its operational units. The provision of safe and up-to-date equipment to sworn officers and support staff enables the continued delivery of all aspects of public safety to the community.

City Facilities

The Property Management Department is responsible for managing building maintenance and repair, facility planning as well as architectural and construction management services for City facilities (FWCC and WRMC are maintained by the Public Events Department). These fiscal resources reflect the Department's commitment to maintaining approximately 4.7 million sq. ft. of City facilities. The program reflects a sustained commitment to the upkeep of City facilities including projects such as facilities renovation and remodeling, HVAC and plumbing improvements, structural repairs, roof replacement, emergency generator replacement, carpet, ceiling tile and hard floor replacement.

General 5 Year Capital Improvement Program

Future Community Partnerships

The City appropriates resources for future community partnerships to use in conjunction with community partners for joint capital improvement projects.

Park & Recreation (including Golf Course)

The Park and Recreation Department, including Golf, represent the Department's roadmap for future project expenditures for city-wide Park System improvements and Golf capital improvements. These fiscal resources reflect the Department's commitment to replacement and renovation of existing park and golf infrastructure, as well as, providing new facilities for developing and redeveloping areas. Specifically, it includes improvements such as erosion control, park road, and parking lot repaving projects, playground replacement projects, development of new athletic field facilities, construction, walks and trails maintenance, installation of park security lighting, athletic field lighting, irrigation improvements, and development of reserve parks.

Information Technology

Information Technology has five major categories of the City's investments in technology. These categories include: (1) funding to maintain and improve the City's software-based information systems. These include citizen-facing systems as well as enterprise-wide systems for all departments and department-specific systems. These systems are managed on a system upgrade schedule with major projects being identified as needed; (2) funding to maintain and improve the City's core technical infrastructure (the computing environment is highly centralized leveraging a shared infrastructure); (3) funding to upgrade or incorporate additional modules for the enterprise resource planning system which benefits the entire organization; (4) funding to replace, upgrade or repair PC and laptops across the organization; and (5) funding to replace, upgrade or repair radio devices and system components.

The IT Solutions Department strives to contribute to the City's strategic goals, mission, and vision by implementing innovative state-of-the-art solutions. One of the primary roles of the department is to guide the use of technology for the City by listening to the business and operational needs of departments and implementing enterprise solutions that will benefit the whole organization. The capital planning process allows IT Solutions and user departments to identify needs that are coordinated, prioritized, and presented to the City leadership during the budget/capital planning process for approval.

The development and implementation of the five-year Capital Improvement Plan ensure that technology is upgraded and maintained to meet the needs of the departments and citizens. In addition, the City intends to leverage new technology to improve efficiency and meet the business needs of the organization. These initiatives will ensure that the department can not only continue to support current systems but will also grow them to meet the technology needs of the City's departments.

Neighborhood Improvement

Neighborhood Improvement reflects the City's sustained commitment to the use of capital funding to support Neighborhood Improvement Strategies (NIS). In FY2024, the City has doubled NIS to serve two Neighborhoods per year. While the specific improvements will be tailored to the need of each neighborhood, activities supported by these funds include (but are not limited to) substandard building abatement, urban forestry to improve roadside conditions, streetlight installation, and security camera installation. New to FY2024, \$2 million has been added to the Priority Repair Program for 200 additional residential homes to increase homeownership and help Fort Worth homeowners in need of emergency or mechanical system home repair. This is additional support to the existing program with funding through grants. These enable the use of capital monies for demonstrable, lasting improvements in the community and reflects the commitment of the Neighborhood Services Department to make neighborhoods cleaner and safer, both now, and in the future.

General 5 Year Capital Improvement Program

Transportation

The Street System serves all modes of transportation - vehicles, pedestrians, bicycles, and public transportation providers, creating a mobile community that stimulates economic growth, revitalizing existing development, developing City growth centers, and building strong neighborhoods. Continued investment in the street infrastructure is critical to ensure that existing assets are functioning at their desired level and that new streets and facilities are added to serve the continued economic development and growth of the City and region.

VERF

The Vehicle and Equipment Replacement Fund (VERF) includes planned appropriations to manage the acquisition of the City's General Fund, Community Tree Planting Program, Capital Projects Services, and Culture and Tourism and rolling stock, which includes automobiles, motorcycles, specialized mobile equipment, and other motor driver capital assets.

Note: Gas Lease Funds include the transfer of funds to the General Operating Fund of the City to cover administrative overhead for managing the gas lease funds. This activity is shown as a Gas Lease Transfer Out project in the Operating Budget Book under the Gas Endowment Funds section to provide a comprehensive overview.

General 5 Year Capital Improvement Program

General 5 Year Capital Improvement Program - Plan Summary

Chapter	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Asset Management	560,000	15,000	15,000	15,000	15,000	620,000
Capital Outlay	44,405,404	45,098,660	43,278,434	49,546,813	47,435,348	229,764,659
City Facilities	7,023,000	7,014,000	7,312,000	7,517,000	7,729,000	36,595,000
Community Improvements	26,751,295	20,710,646	21,763,919	21,937,585	12,265,250	103,428,695
Information Technology	12,904,469	14,098,566	15,055,758	16,114,787	17,397,903	75,571,483
Public Art Installments	195,760	195,760	195,760	195,760	—	783,040
Transportation	70,468,498	73,431,000	76,030,394	78,719,988	81,504,493	380,154,373
Administrative Overhead	177,000	177,000	177,000	177,000	—	708,000
Plan Total	\$ 162,485,426	\$ 160,740,632	\$ 163,828,265	\$ 174,223,933	\$ 166,346,994	\$ 827,625,250

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
7 Year Equipment Tax Notes	Proceeds From Tax Notes	14,360,047	14,934,449	15,681,172	16,308,419	16,797,672	78,081,759
Cable TV PEG	PEG Revenue	329,247	267,742	217,726	177,054	—	991,769
Capital Projects Service	Capital Interfund Transfer Out	758,560	113,000	113,000	113,000	113,000	1,210,560
	VERF Transfer-Out	552,460	639,000	710,000	781,000	852,000	3,534,460
	IT Refresh Transfer Out	84,255	65,297	78,357	94,028	112,833	434,770
CCPD Capital Projects	Interest Earnings	12,608	—	—	—	—	12,608
	Salvage Sales	6,185	—	—	—	—	6,185
	Transfer From CCPD	1,012,105	—	—	—	—	1,012,105
CFA Developer	Developer Gap Funding	7,293,038	7,657,690	7,960,877	8,279,312	—	31,190,917
Community Tree Planting Prog	VERF Transfer-Out	180,000	—	—	—	—	180,000
Crime Control & Prev Distr	Capital Interfund Transfer Out	19,911,281	19,467,178	19,467,178	19,467,178	19,467,178	97,779,993
	IT Refresh Transfer Out	2,069,718	3,839,106	4,158,289	4,609,600	5,076,370	19,753,083
Culture & Tourism	IT Refresh Transfer Out	70,588	84,486	101,383	121,659	145,991	524,107
Emergency Medical Services	Capital Intrafund Transfer Out	3,232,412	—	—	—	—	3,232,412
	IT Refresh Transfer Out	59,000	—	—	—	—	59,000
Environmental Protection	IT Refresh Transfer Out	68,703	88,138	102,736	120,253	126,122	505,952
Fleet & Equipment Serv	Capital Interfund Transfer Out	1,264,746	1,601,000	551,100	205,000	189,999	3,811,845

General 5 Year Capital Improvement Program

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Future Tax Notes	VERF Transfer-Out	2,100,000	—	—	—	—	2,100,000
	Proceeds From Tax Notes	1,350,000	1,350,000	1,450,000	1,450,000	1,450,000	7,050,000
General Capital Projects	Contributions From Others	13,000	13,000	13,000	13,000	13,000	65,000
	Lease Revenue	7,500	26,250	26,250	33,750	26,250	120,000
General Fund	VERF Transfer-Out	3,660,000	10,807,033	9,218,984	15,135,216	12,548,499	51,369,732
	Paygo Interfund Transfer Out	88,475,498	92,437,000	95,672,394	99,018,988	102,482,493	478,086,373
	Capital Interfund Transfer Out	2,557,000	2,057,000	2,045,000	2,045,000	2,045,000	10,749,000
	IT Refresh Transfer Out	3,571,807	2,968,634	3,364,663	3,875,624	4,411,732	18,192,460
General Gas Lease Capital Prj	Gas Lease Royalties	195,760	195,760	195,760	195,760	—	783,040
Govt Community Facilities Agmt	Developer Gap Funding	1,337,057	1,403,910	1,460,066	1,518,469	—	5,719,502
Group Health Insurance	IT Refresh Transfer Out	9,279	6,035	7,242	8,690	10,428	41,674
Info Technology Systems	IT Refresh Transfer Out	249,459	171,684	203,327	241,300	286,867	1,152,637
Municipal Golf	Capital Interfund Transfer Out	200,000	—	—	—	—	200,000
	IT Refresh Transfer Out	15,403	11,683	14,020	16,823	20,188	78,117
Municipal Parking	Capital Intrafund Transfer Out	70,000	70,000	70,000	70,000	—	280,000
PARD Dedication Fees	Development Fee	4,450,000	—	317,000	—	—	4,767,000
	Engineerng/ Infrastructure Fee	208,000	—	—	—	—	208,000
	Park Planning Fee	1,130,000	5,000	154,000	—	—	1,289,000
PARD Dedication Fees	Interest Earnings	177,000	177,000	177,000	177,000	—	708,000
PARD Gas Lease Capital Project	Interest Earnings	286,706	—	—	—	—	286,706
	Gas Lease Royalties	256,182	—	—	—	—	256,182
	Gas Lease Bonus	82,565	—	—	—	—	82,565
Risk Financing	IT Refresh Transfer Out	16,052	2,074	2,489	18,290	21,948	60,853
Solid Waste	IT Refresh Transfer Out	33,676	30,417	36,501	43,801	52,561	196,956
Special Donations Cap Projects	Contributions From Others	—	15,000	15,000	15,000	15,000	60,000
	Developer Cash Contributions	—	27	—	—	—	27

General 5 Year Capital Improvement Program

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
	Transfer From Prk Impr Close	—	27	—	—	—	27
Stormwater Utility	IT Refresh Transfer Out	26,211	38,694	46,433	55,719	66,863	233,920
Tree Mitigation Capital	Tree Mitigation Fee-Cntrl PPD	365,000	15,000	15,000	15,000	15,000	425,000
	Tree Mitigation Fee-North PPD	195,000	—	—	—	—	195,000
Water & Sewer	IT Refresh Transfer Out	182,318	182,318	182,318	—	—	546,954
Funding Total		\$ 162,485,426	\$ 160,740,632	\$ 163,828,265	\$ 174,223,933	\$ 166,346,994	\$ 827,625,250

General Capital Improvement Program

Asset Management Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Pedestrian Street Enhancements/Urban Villages	UV Tree Planting Prgmbl	560,000	15,000	15,000	15,000	15,000	620,000
Chapter Total		\$ 560,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 620,000

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Tree Mitigation Capital	Tree Mitigation Fee-Cntrl PPD	365,000	15,000	15,000	15,000	15,000	425,000
	Tree Mitigation Fee-North PPD	195,000	—	—	—	—	195,000
Funding Total		\$ 560,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 620,000

General 5 Year Capital Improvement Program

Capital Outlay Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Equipment	Equipment Repair	1,264,746	1,601,000	551,100	205,000	189,999	3,811,845
	Equipment-Police	125,000	125,000	125,000	125,000	125,000	625,000
	Parking Garages	70,000	70,000	70,000	70,000	—	280,000
Vehicles	Annual Fire Apparatus Replacem	14,360,047	14,934,449	15,681,172	16,308,419	16,797,672	78,081,759
	Community Tree Planting VERN	180,000	—	—	—	—	180,000
	EMS Ambulances	2,447,642	—	—	—	—	2,447,642
	EMS VERN	784,770	—	—	—	—	784,770
	General VERN	5,760,000	10,807,033	9,218,984	15,135,216	12,548,499	53,469,732
	Vehicles-Capital Proj Srvs	1,311,020	639,000	710,000	781,000	852,000	4,293,020
	Vehicles-Police	18,102,179	16,922,178	16,922,178	16,922,178	16,922,178	85,790,891
Chapter Total		\$ 44,405,404	\$ 45,098,660	\$ 43,278,434	\$ 49,546,813	\$ 47,435,348	\$ 229,764,659

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
7 Year Equipment Tax Notes	Proceeds From Tax Notes	14,360,047	14,934,449	15,681,172	16,308,419	16,797,672	78,081,759
Capital Projects Service	Capital Interfund Transfer Out	758,560	—	—	—	—	758,560
	VERN Transfer-Out	552,460	639,000	710,000	781,000	852,000	3,534,460
CCPD Capital Projects	Interest Earnings	12,608	—	—	—	—	12,608
	Salvage Sales	6,185	—	—	—	—	6,185
	Transfer From CCPD	181,207	—	—	—	—	181,207
Community Tree Planting Prog	VERN Transfer-Out	180,000	—	—	—	—	180,000
Crime Control & Prev Distr	Capital Interfund Transfer Out	18,027,179	17,047,178	17,047,178	17,047,178	17,047,178	86,215,891
Emergency Medical Services	Capital Intrafund Transfer Out	3,232,412	—	—	—	—	3,232,412
Fleet & Equipment Serv	Capital Interfund Transfer Out	1,264,746	1,601,000	551,100	205,000	189,999	3,811,845
Future Tax Notes	VERN Transfer-Out	2,100,000	—	—	—	—	2,100,000
General Fund	VERN Transfer-Out	3,660,000	10,807,033	9,218,984	15,135,216	12,548,499	51,369,732
Municipal Parking	Capital Intrafund Transfer Out	70,000	70,000	70,000	70,000	—	280,000
Funding Total		\$ 44,405,404	\$ 45,098,660	\$ 43,278,434	\$ 49,546,813	\$ 47,435,348	\$ 229,764,659

General 5 Year Capital Improvement Program

City Facilities Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Equipment	Fire Stations Generator Projec	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
Facility Improvements	Aquatic Improvements	77,000	80,000	83,000	86,000	89,000	415,000
	Fire Station Maintenance	100,000	100,000	200,000	200,000	200,000	800,000
Redevelopment/Renovation	First Flight Park	13,000	13,000	13,000	13,000	13,000	65,000
	Golf Improvements	200,000	—	—	—	—	200,000
	Minor Repair & Renovate Cityw	1,027,000	1,063,000	1,100,000	1,138,000	1,178,000	5,506,000
	Recurring Facility Mtn & Rpr	2,227,000	2,305,000	2,386,000	2,470,000	2,556,000	11,944,000
	Roof Repair & Replace Citywide	2,129,000	2,203,000	2,280,000	2,360,000	2,443,000	11,415,000
Chapter Total		\$ 7,023,000	\$ 7,014,000	\$ 7,312,000	\$ 7,517,000	\$ 7,729,000	\$ 36,595,000

Fundig Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Future Tax Notes	Proceeds From Tax Notes	1,350,000	1,350,000	1,450,000	1,450,000	1,450,000	7,050,000
General Capital Projects	Contributions From Others	13,000	13,000	13,000	13,000	13,000	65,000
General Fund	Paygo Interfund Transfer Out	5,460,000	5,651,000	5,849,000	6,054,000	6,266,000	29,280,000
Municipal Golf	Capital Interfund Transfer Out	200,000	—	—	—	—	200,000
Funding Total		\$ 7,023,000	\$ 7,014,000	\$ 7,312,000	\$ 7,517,000	\$ 7,729,000	\$ 36,595,000

General 5 Year Capital Improvement Program

Community Improvements Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Assessments	PD Entertainment District	315,000	—	—	—	—	315,000
Community Facilities Agreements	CFA Bucket	8,630,095	9,061,600	9,420,943	9,797,781	—	36,910,419
	Future Community Partnerships	500,000	1,000,000	1,000,000	1,000,000	1,000,000	4,500,000
	William McDonald (SE) YMCA	12,000	12,000	—	—	—	24,000
Education	Public Education and Governmen	329,247	267,742	217,726	177,054	—	991,769
Facility Improvements	Mayfest Lease Agreement	7,500	26,250	26,250	33,750	26,250	120,000
	Nature Center Improvements	—	15,054	15,000	15,000	15,000	60,054
	PARD Maintenance & Replacement	6,711,453	3,174,000	3,513,000	3,401,000	3,520,000	20,319,453
	PARD New Enhancements	3,269,000	522,000	778,000	554,000	573,000	5,696,000
	PARD Rec Fitness Equipment	125,000	128,000	131,000	134,000	137,000	655,000
Redevelopment/Renovation	Neighborhood Improv. Strat.	4,352,000	4,504,000	4,662,000	4,825,000	4,994,000	23,337,000
Rehabilitation	Priority Repair for Homeowners	2,500,000	2,000,000	2,000,000	2,000,000	2,000,000	10,500,000
Chapter Total		\$ 26,751,295	\$ 20,710,646	\$ 21,763,919	\$ 21,937,585	\$ 12,265,250	\$ 103,428,695

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Cable TV PEG	PEG Revenue	329,247	267,742	217,726	177,054	—	991,769
CFA Developer	Developer Gap Funding	7,293,038	7,657,690	7,960,877	8,279,312	—	31,190,917
Crime Control & Prev Distr	Capital Interfund Transfer Out	315,000	—	—	—	—	315,000
General Capital Projects	Lease Revenue	7,500	26,250	26,250	33,750	26,250	120,000
General Fund	Capital Interfund Transfer Out	2,557,000	2,057,000	2,045,000	2,045,000	2,045,000	10,749,000
	Paygo Interfund Transfer Out	8,499,000	9,278,000	9,568,000	9,869,000	10,179,000	47,393,000
Govt Community Facilities Agmt	Developer Gap Funding	1,337,057	1,403,910	1,460,066	1,518,469	—	5,719,502
PARD Dedication Fees	Development Fee	4,450,000	—	317,000	—	—	4,767,000
	Engineerng/Infrastructure Fee	208,000	—	—	—	—	208,000
	Park Planning Fee	1,130,000	5,000	154,000	—	—	1,289,000
	Gas Lease Bonus	82,565	—	—	—	—	82,565
PARD Gas Lease Capital Project	Gas Lease Royalties	256,182	—	—	—	—	256,182
	Interest Earnings	286,706	—	—	—	—	286,706
	Contributions From Others	—	15,000	15,000	15,000	15,000	60,000
Special Donations Cap Projects	Developer Cash Contributions	—	27	—	—	—	27
	Transfer From Prk Impr Close	—	27	—	—	—	27
Funding Total		\$ 26,751,295	\$ 20,710,646	\$ 21,763,919	\$ 21,937,585	\$ 12,265,250	\$ 103,428,695

General 5 Year Capital Improvement Program

Information Technology Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Business Applications	Business Applications-IT	1,035,000	1,071,000	1,109,000	1,148,000	1,188,000	5,551,000
Hardware	IT Radio Refresh - GF	1,049,230	1,051,238	1,063,788	1,114,574	1,098,472	5,377,302
	IT Radio Refresh -OF	1,104,197	2,498,976	2,507,946	2,404,684	2,409,597	10,925,400
	PC Refresh - General - IT	2,522,577	1,917,396	2,300,875	2,761,050	3,313,260	12,815,158
	PC Refresh - Other Funds - IT	1,780,465	2,020,956	2,425,149	2,925,479	3,510,574	12,662,623
		—	—	—	—	—	—
Technology Infrastructure	ERP IT	466,000	483,000	500,000	518,000	536,000	2,503,000
	Technology Infrastructure-IT	4,947,000	5,056,000	5,149,000	5,243,000	5,342,000	25,737,000
Chapter Total		\$ 12,904,469	\$ 14,098,566	\$ 15,055,758	\$ 16,114,787	\$ 17,397,903	\$ 75,571,483

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Capital Projects Service	IT Refresh Transfer Out	84,255	65,297	78,357	94,028	112,833	434,770
CCPD Capital Projects	Transfer From CCPD	830,898	—	—	—	—	830,898
Crime Control & Prev Distr	Capital Interfund Transfer Out	1,569,102	2,420,000	2,420,000	2,420,000	2,420,000	11,249,102
	IT Refresh Transfer Out	2,069,718	3,839,106	4,158,289	4,609,600	5,076,370	19,753,083
Culture & Tourism	IT Refresh Transfer Out	70,588	84,486	101,383	121,659	145,991	524,107
Emergency Medical Services	IT Refresh Transfer Out	59,000	—	—	—	—	59,000
Environmental Protection	IT Refresh Transfer Out	68,703	88,138	102,736	120,253	126,122	505,952
General Fund	Paygo Interfund Transfer Out	4,048,000	4,190,000	4,338,000	4,489,000	4,646,000	21,711,000
	IT Refresh Transfer Out	3,571,807	2,968,634	3,364,663	3,875,624	4,411,732	18,192,460
Group Health Insurance	IT Refresh Transfer Out	9,279	6,035	7,242	8,690	10,428	41,674
Info Technology Systems	IT Refresh Transfer Out	249,459	171,684	203,327	241,300	286,867	1,152,637
Municipal Golf	IT Refresh Transfer Out	15,403	11,683	14,020	16,823	20,188	78,117
Risk Financing	IT Refresh Transfer Out	16,052	2,074	2,489	18,290	21,948	60,853
Solid Waste	IT Refresh Transfer Out	33,676	30,417	36,501	43,801	52,561	196,956
Stormwater Utility	IT Refresh Transfer Out	26,211	38,694	46,433	55,719	66,863	233,920
Water & Sewer	IT Refresh Transfer Out	182,318	182,318	182,318	—	—	546,954
Funding Total		\$ 12,904,469	\$ 14,098,566	\$ 15,055,758	\$ 16,114,787	\$ 17,397,903	\$ 75,571,483

General 5 Year Capital Improvement Program

Transportation Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Bridges	Contract Bridge Maintenance	2,409,000	2,493,000	2,580,000	2,670,000	2,763,000	\$ 12,915,000
Business Applications	Capital Projects Svcs Business	—	113,000	113,000	113,000	113,000	\$ 452,000
Community Partnerships	Transit Initiatives	582,000	998,000	1,033,000	1,069,000	1,106,000	\$ 4,788,000
Sidewalk Infrastructure	Sidewalk Improvements	3,054,000	3,304,000	3,419,000	3,538,000	3,662,000	\$ 16,977,000
Street Light Infrastructure	Street Lighting Programmable	3,252,000	3,302,000	3,418,000	3,538,000	3,662,000	\$ 17,172,000
Street Maintenance	Contract Street Maintenance	42,534,998	44,024,000	45,599,394	47,228,988	48,915,493	\$ 228,302,873
	Guardrails & Barricades	798,500	973,000	1,007,000	1,042,000	1,078,000	\$ 4,898,500
	Pavement Markings	11,439,000	11,615,000	12,021,000	12,441,000	12,877,000	\$ 60,393,000
	Pavement Mgmt - Maintenance	671,000	681,000	705,000	730,000	756,000	\$ 3,543,000
Traffic Signals	Traffic System Maintenance	5,728,000	5,928,000	6,135,000	6,350,000	6,572,000	\$ 30,713,000
Chapter Total		\$ 70,468,498	\$ 73,431,000	\$ 76,030,394	\$ 78,719,988	\$ 81,504,493	\$ 380,154,373

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Capital Projects Service	Capital Interfund Transfer Out	—	113,000	113,000	113,000	113,000	\$ 452,000
General Fund	Paygo Interfund Transfer Out	70,468,498	73,318,000	75,917,394	78,606,988	81,391,493	\$ 379,702,373
Funding Total		\$ 70,468,498	\$ 73,431,000	\$ 76,030,394	\$ 78,719,988	\$ 81,504,493	\$ 380,154,373

General 5 Year Capital Improvement Program

Public Art Installment Chapter

Category	Project	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Public Art	FWPA Collection Management	195,760	195,760	195,760	195,760	—	783,040
Chapter Total		\$ 195,760	\$ 195,760	\$ 195,760	\$ 195,760	\$ —	\$ 783,040

Funding Source	Funding Type	FY2025	FY2026	FY2027	FY2028	FY2029	Total
General Gas Lease Capital Prj	Gas Lease Royalties	195,760	195,760	195,760	195,760	—	783,040
Funding Total		\$ 195,760	\$ 195,760	\$ 195,760	\$ 195,760	\$ —	\$ 783,040

General 5 Year Capital Improvement Program

Administrative Overhead Chapter

Category	Project	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Ancillary	Capital Funded Administration	177,000	177,000	177,000	177,000	—	708,000
Chapter Total		\$ 177,000	\$ 177,000	\$ 177,000	\$ 177,000	\$ —	\$ 708,000

Funding Source	Funding Type	FY2025	FY2026	FY2027	FY2028	FY2029	Total
PARD Dedication Fees	Interest Earnings	177,000	177,000	177,000	177,000	—	708,000
Funding Total		\$ 177,000	\$ 177,000	\$ 177,000	\$ 177,000	\$ —	\$ 708,000

Environmental Services 5 Year Capital Improvement Program

Environmental Plan Summary

OVERVIEW

Environmental Services Department works to protect public health, properties, environmental and natural resources through effective management strategies, public education, and engagement with the community in order to create a clean, safe, and green city. It safeguards against pollution through litter prevention and reduction efforts and through improved waste management. Teams are committed to environmental stewardship practices and behaviors through compliance, pollution prevention, sustainability, recycling and reuse. Environmental Services is made up of an administrative section as well as three divisions; Solid Waste Services, Consumer Health, and Environmental Quality.

Solid Waste Services

Solid Waste Services provides residents with garbage, recycling, bulk and yard waste curbside collections. Additional waste reduction services include the Drop-Off Stations, Environmental Collection Center, food composting, paper shredding, and litter programs. Prior to 2003, the City managed residential garbage collection until it transitioned to a private contractor through competitive purchasing. Commercial waste collection operates with customer choice. Single-family residents receive weekly garbage, yard trimmings, and recycling services, with monthly bulk collections on their utility bill. The City's Pay-As-You-Throw (PAYT) system bills based on garbage cart size, with recycling, yard trimmings, and bulk services provided free within weekly limits. Most contracts span 10 years, last renewed in December 2021. The Environmental Services Department - Solid Waste Division oversees private contracts, focusing on waste diversion from landfills. They manage Contract Compliance, drop-off stations, and the Grants of Privilege Program for commercial haulers, with proceeds aiding street repairs. Drop-off stations reduce illegal dumping and accept household hazardous waste, enhancing community environmental health.

Environmental Health

The Environmental Health Division is comprised of Consumer Health and Environmental Quality. Consumer Health protects the public by providing an array of health and safety inspections. Food businesses, childcare facilities, temporary events, hotels/motels, and pools & spas are inspected by staff. In addition, staff conducts plan reviews and offers classes to residents; including food handler training, food manager training, childcare training, and pool operator classes.

Environmental Quality safeguards public health, properties, and natural resources against pollution through compliance, prevention, and sustainability efforts. It comprises Land Quality, Air Quality, Water Quality, Keep Fort Worth Beautiful (KFWB), and Litter and Illegal Dumping Operations teams. Land Quality manages environmental hazards on city properties, including contamination assessment and remediation. Air Quality enforces clean air laws, monitors pollution, and responds to health threats. Water Quality oversees urban water bodies to prevent pollution from runoff and illegal dumping. KFWB educates and engages Fort Worth residents and businesses to take responsibility for improving their community environment through various litter prevention and sustainability programs. The Litter and Illegal Dumping Operations section addresses illegal dumping complaints and enforces related codes, with a portion of funding allocated from the Solid Waste Fund to the General Fund for code enforcement efforts.

CAPITAL IMPROVEMENT STRATEGY

Solid Waste Fund

The Solid Waste Capital Improvement Program (CIP) projects play a pivotal role in fortifying waste management infrastructure, crucial for maintaining efficient collection, recycling, and disposal methods and ensuring exceptional customer experience. By channeling resources into the enhancement of these facilities, the CIP endeavors to usher in more sustainable waste management practices, and increase the diversion of waste away from landfills. Through modernization and expansion initiatives, these projects aim to minimize the environmental footprint associated with waste management activities. By investing in robust waste

Environmental Services 5 Year Capital Improvement Program

management infrastructure, communities gain greater resilience against natural disasters and public health crises. For instance, the establishment of efficient recycling programs and waste-to-energy facilities reduces resource dependency, mitigates waste-related risks to the local environment.

Environmental Protection Fund

The 5-year Capital Improvement Plan (CIP) serves as a crucial pillar in the effective management of the Environmental Protection Fund, dedicated to enhancing essential customer services. This strategy provides for the allocation of resources towards proposed capital upgrades, ensuring optimal storage, maintenance, and timely replacement of vehicles. By prioritizing safety and cleanliness, it upholds the core objective of community well-being. Furthermore, the envisioned capital projects within the CIP uphold environmental compliance standards by establishing proper storage facilities for hazardous materials, mitigating risks, and ensuring public safety. Addressing blighted properties also takes precedence, with resources earmarked for their abatement, thereby enhancing community aesthetics and fostering sustainable development initiatives.

CAPITAL REVENUE SOURCES

Fund Balance – Solid Waste

The Solid Waste Enterprise Fund balance serves as a source of cash funding for capital projects.

Fund Balance – Environmental Protection Fund

The Environmental Protection Fund balance serves as a source of cash funding for capital projects.

Environmental Services 5 Year Capital Improvement Program

Environmental Services 5 Year Capital Improvement Program – Plan Summary

Chapter		FY2026	FY2027	FY2028	FY2029	FY2030	Total
Capital Outlay		3,341,345	155,560	157,155	158,730	—	3,812,790
City Facilities		2,689,810	1,030,000	492,000	348,000	—	4,559,810
Plan Total	Plan Total	\$ 6,031,155	\$ 1,185,560	\$ 649,155	\$ 506,730	\$ —	\$ 8,372,600

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Environmental Protection	Capital Interfund Transfer Out	5,189,810	1,030,000	492,000	348,000	—	7,059,810
Solid Waste	Capital Interfund Transfer Out	587,287	—	—	—	—	587,287
Solid Waste	Capital Intrafund Transfer Out	154,058	155,560	157,155	158,730	—	625,503
Environmental Prot Cap Proj	Transfer From Environ Mgt	100,000	—	—	—	—	100,000
Funding Total		\$ 6,031,155	\$ 1,185,560	\$ 649,155	\$ 506,730	\$ —	\$ 8,372,600

Environmental Services 5 Year Capital Improvement Program

Capital Outlay Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Heavy Equipment	Heavy Equipment-Solid Waste	154,058	155,560	157,155	158,730	—	625,503
Vehicles	Vehicles & Equipment - Environ	2,600,000	—	—	—	—	2,600,000
	Vehicles & Equipment-Solid Was	587,287	—	—	—	—	587,287
Chapter Total		\$ 3,341,345	\$ 155,560	\$ 157,155	\$ 158,730	\$ —	\$ 3,812,790

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Environmental Protection	Capital Interfund Transfer Out	2,600,000	—	—	—	—	2,600,000
Solid Waste	Capital Interfund Transfer Out	587,287	—	—	—	—	587,287
	Capital Intrafund Transfer Out	154,058	155,560	157,155	158,730	—	625,503
Funding Total		\$ 3,341,345	\$ 155,560	\$ 157,155	\$ 158,730	\$ —	\$ 3,812,790

Environmental Services 5 Year Capital Improvement Program

City Facilities Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Facility Improvements	Brennan Groundwater Remediat.	100,000	—	—	—	—	100,000
	Petrol Storage Tank Imp	50,000	115,000	40,000	45,000	—	250,000
	Projects for removal of hazard	2,539,810	915,000	452,000	303,000	—	4,209,810
Chapter Total		\$ 2,689,810	\$ 1,030,000	\$ 492,000	\$ 348,000	\$ —	\$ 4,559,810

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Environmental Prot Cap Proj	Transfer From Environ Mgt	100,000	—	—	—	—	100,000
Environmental Protection	Capital Interfund Transfer Out	2,589,810	1,030,000	492,000	348,000	—	4,459,810
Funding Total		\$ 2,689,810	\$ 1,030,000	\$ 492,000	\$ 348,000	\$ —	\$ 4,559,810

Stormwater 5 Year Capital Improvement Program

Stormwater Plan Summary

OVERVIEW

Fort Worth's Stormwater Management Program is a very capital-intensive enterprise, which requires continuous investment in extensive above and below-ground infrastructure. Continued investment in the drainage system is a prerequisite for the health and safety of the community it serves as well as economic growth and prosperity in the future. The program's 5-year budget, including estimated revenue and debt sales, for capital projects is \$143.56 million to mitigate flood risk, ensure system reliability by rehabilitating aging infrastructure and facilities, support Council's strategic vision priorities and the City's bond programs, meet corporate priorities, and improve livability and economic vitality in areas where existing development is hampered by chronic flooding.

The City of Fort Worth, Transportation and Public Works Department Stormwater Management Program's (SWMP) mission is to protect people and property from harmful stormwater runoff. This is accomplished through: the operation, maintenance, and improvement of the City's drainage system; the regulation of new development both inside and outside of the FEMA floodplain; the review of private development for compliance with City drainage standards; and by warning and informing the public regarding flooding and erosion risks and water quality practices.

The City's drainage system includes over 1,000 miles of underground pipe and culverts, approximately 230 miles of the engineered drainage channel, over 30,000 drainage inlets, and numerous other drainage facilities such as detention basins, and bar ditches.

The FY2026-2030 Capital Improvement Program (CIP) increased resources to mitigate flood risk, ensure system reliability by replacing or rehabilitating aging infrastructure and facilities, restore highly eroded drainage channels, mitigate hazardous road overtopping, improve flood warning, quickly respond to small project needs identified by the community and council often identified after heavy rain events, support the City's bond programs through partnership projects, and meet corporate priorities.

CAPITAL IMPROVEMENT STRATEGY

The SWMP's Capital Improvement Strategy is driven by its mission to protect people and property from harmful stormwater runoff. The capital program is public safety-focused, meaning that projects are prioritized and resources are allocated considering risk. The CIP is informed by many sources from within the SWMP and the City as well as external entities. These sources include:

Planning effort/risk assessments: The SWMP conducts engineering assessments to understand the degree and cause of flooding in various parts of the City and develop conceptual alternatives to mitigate the risk. This information is used to prioritize the use of capital improvement funding and to develop tools for comparing and explaining the relative level of flood risk throughout the City.

Historical flooding/customer reports: The SWMP investigates customer reports of drainage problems. If the reported problem is something for which the SWMP is responsible, and as priorities and resources dictate, projects are initiated to correct problems that are within the existing resource capacity of the program. When current resources are not sufficient to initiate corrective action, the problem is prioritized with other unfunded needs for project initiation as priorities and funding availability allow.

Stormwater 5 Year Capital Improvement Program

Corporate Priorities: The SWMP provides drainage improvements or relocation projects in support of City Council-approved priority programs for the development of the city. Examples of these types of programs include improvements associated with the Fort Worth Central City Project and the Cultural District improvements.

Development Agreements/Community Facilities Agreements: The Policy for the Installation of Community Facilities approved by the City Council provides for the SWMP's participation in upsizing drainage facilities beyond the size required to offset the impact of a proposed development to provide additional flood protection in the broader area. The SWMP's staff is in regular contact with the development community to identify opportunities for collaboration considering risk-based priorities and resource availability.

Collaboration with other public entities: In developing capital projects, sometimes the property of other public entities is located in an area where improvement could be effective and/or the interests of another public entity could be served by the improvement. In such cases, SWMP staff engage with staff from the other entity to determine if there is an opportunity for a mutually beneficial project. Past efforts in this regard have resulted in partnerships with the Fort Worth Independent School District or other cities.

Legislative and Regulatory Mandates: The Federal Government, through the U.S. Environmental Protection Agency (USEPA) and the Texas Legislature through the Texas Commission on Environmental Quality (TCEQ), regulates the operation and maintenance of the City's drainage system through the Municipal Separate Storm Sewer System (MS4) permit program. Various aspects of the SWMP CIP are reported to maintain compliance with MS4 permit requirements. Similarly, the effective execution of the SWMP is a key part of the City's standing with the Federal Emergency Management Agency's National Flood Insurance Program.

Condition Assessment and Maintenance History: A high priority for the SWMP is to optimize the performance and maintainability of the existing system. Toward that end, investments are made in rehabilitating degraded drainage channels to perform as designed and to facilitate ongoing maintenance; assessing the pipe system to understand risk and prioritize projects so that rehabilitation funds can be directed to the most critical parts of the system; maintaining and expanding the GIS map for the system to make asset management and the assessment and response to drainage problems as efficiently as possible; and technology and fleet upgrades that enhance efficiency in maintaining, repairing, and improving the system. SWMP staff routinely inspect various aspects of the City's drainage system, either visually or via Closed Circuit Television, to identify, prioritize, and program infrastructure improvements, rehabilitation, and maintenance projects. The SWMP's work order system is invaluable in identifying recurring drainage problems so that in-depth investigation can identify underlying causes and develop solutions.

Coordination with the CIPs of other City Departments/Divisions: The SWMP coordinates with other departments and divisions such as TPW Capital Delivery, Water, Parks, and Development Services to identify areas where priorities and plans overlap so that collaborative projects can be developed that achieve multiple goals.

CIP Priority Criteria: The SWMP CIP is directly linked to the goals of public safety, improving neighborhoods and communities, removing flood risk from structures from floodplains, and encouraging economic growth. The SWMP's specific goals and project prioritization scores methodology are aligned with City-wide strategic goals as reflected in the capital project prioritization system used for the City's Comprehensive Plan.

Stormwater 5 Year Capital Improvement Program

CAPITAL REVENUE SOURCES

The SWMP has identified funding for the five-year CIP from Paygo cash from utility fee revenues. Paygo for capital is budgeted each year and recovered through the rates charged to the SWMP's ratepayers. In addition, in 2019 City Council approved a 6.5 percent fee increase that took effect in January 2020 and provided the capacity for a 5-year revenue bond program of over \$96 million to help accelerate critical infrastructure projects focusing on mitigating hazardous road overtopping, rehabilitating aging storm drain pipes, restoring highly eroded channels, and implementing one large flood mitigation project phase. The first tranche in the amount of \$53 million was issued in November 2020, with the second tranche of \$40.25 million issued in May 2023. Half of the FY24 15 percent Stormwater Utility Fee increase will provide the capacity for an estimated \$160 million revenue bond program over 12 years to implement phased, large-scale flood mitigation capital improvements. A 5 percent increase in FY25 is being used to accelerate high-priority storm drain rehabilitation. In FY26, a 5% Stormwater Utility fee increase is proposed to support the delivery of channel restoration projects benefiting adjacent properties and infrastructure along drainage channels that the City is responsible for maintaining. Projects will be prioritized based on risk. Additionally, this rate increase will enhance the Stormwater Utility's ability to replace its maintenance equipment and vehicles. Newer equipment will increase the utility's ability to efficiently perform channel restoration and maintenance, as well as other citywide drainage maintenance. Equipment improvements will provide additional benefits such as maintaining critical life safety emergency response and increasing employee safety to reduce risk of incidents.

Stormwater 5 Year Capital Improvement Program

Stormwater 5 Year Capital Improvement Program – Plan Summary

Chapter	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Capital Outlay	4,116,678	4,313,660	3,712,700	3,057,624	3,192,810	18,393,472
Drainage Erosion Control	42,986,376	23,169,639	24,618,699	48,706,163	26,186,915	165,667,792
Information Technology	550,000	150,000	150,000	150,000	150,000	1,150,000
Plan Total	\$ 47,653,054	\$ 27,633,299	\$ 28,481,399	\$ 51,913,787	\$ 29,529,725	\$ 185,211,264

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Future Bond	Proceeds From Sale Of Bonds	22,945,000	—	—	22,440,000	—	\$45,385,000
Stormwater Utility	Capital Intrafund Transfer Out	24,708,054	27,633,299	28,481,399	29,473,787	29,529,725	\$139,826,264
Funding Total		\$ 47,653,054	\$ 27,633,299	\$ 28,481,399	\$ 51,913,787	\$ 29,529,725	\$ 185,211,264

Stormwater 5 Year Capital Improvement Program

Capital Outlay Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Floodplain Management	Hazard Warning Initiatives	100,000	400,000	300,000	300,000	300,000	1,400,000
Hardware	Technology	100,000	—	100,000	—	100,000	300,000
Heavy Equipment	Vehicles-Stormwater	3,916,678	3,913,660	3,312,700	2,757,624	2,792,810	16,693,472
Chapter Total		\$ 4,116,678	\$ 4,313,660	\$ 3,712,700	\$ 3,057,624	\$ 3,192,810	\$ 18,393,472

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Stormwater Utility	Capital Intrafund Transfer Out	4,116,678	4,313,660	3,712,700	3,057,624	3,192,810	18,393,472
Funding Total		\$ 4,116,678	\$ 4,313,660	\$ 3,712,700	\$ 3,057,624	\$ 3,192,810	\$ 18,393,472

Stormwater 5 Year Capital Improvement Program

Drainage Erosion Control Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Drainage Improvements	Drainage Improvement Projects	2,624,241	2,900,000	3,000,000	3,300,000	3,600,000	15,424,241
	Flooding Assessments	600,000	600,000	600,000	600,000	600,000	3,000,000
Floodplain Management	Floodplain Management Projects	400,000	300,000	300,000	300,000	300,000	1,600,000
Neighborhood Drainage Improvements	Large Flood Mitigation	4,092,597	4,243,326	4,401,583	27,005,844	3,224,137	42,967,487
	Minor Neighborhood Drainage Im	700,000	700,000	700,000	700,000	700,000	3,500,000
Redevelopment/Renovation	Stormdrain Pipe Rehab	27,614,633	6,340,206	7,469,405	8,589,161	9,486,274	59,499,679
Rehabilitation	Total Channel Restoration Bond	2,028,914	3,086,107	3,147,711	3,211,158	3,276,504	14,750,394
Roadway Crossing & Channel Improvements	SW Hazardous Rd Overtopping	4,925,991	5,000,000	5,000,000	5,000,000	5,000,000	24,925,991
Chapter Total		\$ 42,986,376	\$ 23,169,639	\$ 24,618,699	\$ 48,706,163	\$ 26,186,915	\$ 165,667,792

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Future Bond	Proceeds From Sale Of Bonds	22,945,000	—	—	22,440,000	—	45,385,000
Stormwater Utility	Capital Intrafund Transfer Out	20,041,376	23,169,639	24,618,699	26,266,163	26,186,915	120,282,792
Funding Total		\$ 42,986,376	\$ 23,169,639	\$ 24,618,699	\$ 48,706,163	\$ 26,186,915	\$ 165,667,792

Stormwater 5 Year Capital Improvement Program

Information Technology Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Business Applications	GIS Data Mgmt	550,000	150,000	150,000	150,000	150,000	\$ 1,150,000
Chapter Total		\$ 550,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,150,000

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Stormwater Utility	Capital Intrafund Transfer Out	550,000	150,000	150,000	150,000	150,000	\$ 1,150,000
Funding Total		\$ 550,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,150,000

Water 5 Year Capital Improvement Program

Water Plan Summary

OVERVIEW

The Fort Worth Water Department (Utility) is a regional provider of water and sewer services to more than 1.4 million people in Fort Worth and surrounding communities, including 33 wholesale water customers, 23 wholesale wastewater customers, and three wholesale reclaimed water customers. Fort Worth's system has a total treatment capacity of 512 million gallons per day (MGD) for drinking water and 166 MGD for wastewater, with five water treatment plants and one water reclamation facility. The Fort Worth utility includes more than 4,040 miles of pipe in the water distribution system, 3,926 miles in the collection system, and a wide-ranging assembly of pump stations, lift stations, and storage facilities to serve its customers. Fort Worth's utility provides approximately \$5.0 billion in original cost fixed assets and is a very capital-intensive enterprise, which requires continuous investment in extensive above- and below-ground infrastructure.

Continued investment in the utility system is a prerequisite for the health and safety of the community it serves, along with economic growth and prosperity in the future. The FY2026-2030 Capital Improvement Program (CIP) funds capital improvements required to ensure system reliability by replacing aging infrastructure and facilities, complying with regulatory requirements, supporting the City's bond programs for street rehabilitation, meeting corporate priorities, and serving anticipated growth in the system.

CAPITAL IMPROVEMENT STRATEGY

The Utility's mission is to enable our community to thrive with clean water done right every time. The Water Department is responsible for providing safe and reliable water and wastewater service with environmental integrity. This mission serves as the basis for the CIP. The CIP is developed from exterior sources as well as sources that are within the Utility and the City. These sources include:

Master Plans (Systems, Operational, and Technology): Master Plans are developed to provide a road map for future facilities to be installed generally within a 20-year timeframe, with updates performed every ten years. System Master Plans include the Water and Wastewater Master Plans, which project growth-related facility needs in the water and wastewater systems, including anticipated treatment plant expansions. System Master Plans also include the Lake Worth Comprehensive Capital Improvement Implementation Plan which establishes specific capital improvements in and around Lake Worth. Operational master plans include the Village Creek Water Reclamation Facility Energy Efficiency and Performance Improvements. Technology master plans include the Information Technology (IT) Master Plan that identifies future IT requirements and needs.

Operational Enhancement: Utility staff continuously review and monitor operations and customer service activities and develop initiatives for enhanced customer service or operational cost reductions.

Corporate Priorities: The Utility provides water and sewer improvements or relocation projects in support of City Council-approved priority programs for the development of the city. Examples of these types of programs include the Trinity River Vision initiative, the Cultural District improvements, Cast Iron Replacement, and Northside development projects (Eagle Mountain Water Treatment Plant and Mary's Creek Water Reclamation Facility).

Water 5 Year Capital Improvement Program

Development Agreements/Community Facilities Agreements: The Policy for the Installation of Community Facilities approved by the City Council provides for the Utility's participation in upsizing water and sewer facilities from the size required to provide service to a proposed development to the size required by the Water and/or Wastewater Master Plan to provide service for future growth in the area. Utility staff remains in regular contact with the development community to monitor upcoming needs and priorities.

Legislative and Regulatory Mandates: The Federal Government through the U.S. Environmental Protection Agency (USEPA), and the Texas Legislature through the Texas Commission on Environmental Quality (TCEQ), develop process, operational, and maintenance requirements that must be met within regulatory timelines. While normally related to treatment plant processes, the requirements also extend to the water distribution and wastewater collection systems. Examples include the Utility's participation in the TCEQ SSOI program to minimize sanitary sewer overflows, Lead and Copper Rule requirements, and new PFAS drinking water regulations.

Condition Assessment and Maintenance History: Utility staff routinely review the operation and maintenance records of water and sewer mains and facilities for rehabilitation or replacement needs due to high maintenance costs or pending failure. These types of projects are identified through facilities assessment studies, programs such as the Interceptor Condition Assessment Program and Water Efficiency Condition Assessment Program, and staff review of maintenance records to identify infrastructure that can no longer be effectively maintained.

Street Maintenance: In support of the City's street bond programs and other street maintenance and replacement projects, the Utility replaces water and sewer lines located under the streets to be replaced based on maintenance history, pipeline materials, and age.

CIP Priority Criteria

The development of the five-year CIP is based on established priorities using available debt, cash, and impact fee funding for each year within the five-year program. Factors used in developing CIP priorities include impacts on Public Health and Safety or those requiring emergency response; regulatory, legal, or safety requirements; City Charter or contractual obligations; maintaining infrastructure integrity; balancing project benefits and risks with project costs; eliminating or limiting negative impacts to the general public; providing a beneficial effect on the lives of a significant segment of the population; and addressing corporate priorities.

CAPITAL REVENUE SOURCES

The Utility has identified funding for the five-year CIP from a variety of revenue sources, including cash from annual rate revenues and funds remaining from legacy water and sewer capital projects, the Water & Sewer Revenue Bond program, multiple Texas Water Development Board programs, gas well revenues, and impact fees.

Cash and Legacy Water/Sewer Capital Projects

Cash is budgeted each year and recovered through the rates charged to the Utility's ratepayers. Cash budgeted for capital projects is targeted primarily to fund rehabilitation and replacement projects. Over the next five years, the Utility plans to increase its cash investment in the CIP each year. In addition, the Utility will use funds remaining from previously completed water and sewer capital projects over five years.

Water 5 Year Capital Improvement Program

Water and Sewer Revenue Bond Program

Enacted in 1991, the Water and Sewer Revenue Bond program enables the Utility to invest in its infrastructure and facilities through the issuance of long-term debt. Previously incurred debt will decrease over the next five years, allowing capacity for the Utility to issue additional debt over the five years.

Texas Water Development Board – Low-Interest Loan Programs

The Texas Water Development Board offers low-cost financial assistance for the planning, design, and construction of water and sewer infrastructure to utilities under its Drinking Water and Clean Water State Revolving Loan Fund (SRF) programs, including new funding for Emerging Contaminants such as PFAS, and the State Water Implementation Fund for Texas (SWIFT) program. Fort Worth has used these programs' below-market interest rate loans to fund eligible projects in the past and will continue to take advantage of these cost-effective programs as needs arise.

Water Infrastructure Finance and Innovation Act of 2014 (WIFIA)

Administered by the Environmental Protection Agency (EPA), the WIFIA program accelerates investment in the nation's water infrastructure by providing long-term, low-cost supplemental loans for regionally and nationally significant projects. The program provides up to 49% of eligible project costs and flexible financing options for large-scale projects.

Gas Well Revenues

In 2005, the City Council adopted the Gas Well Revenue policy to establish city-wide spending parameters for gas well revenues. The Utility has allowed gas well drilling at several of its facilities that have resulted in revenue available to fund capital projects. The CIP uses gas well revenues that will be used to fund eligible projects at Lake Worth and the Village Creek Water Reclamation Facility.

Impact Fees

The Utility has collected water and wastewater impact fees since the early 1990s to fund growth-related infrastructure. In compliance with Chapter 395 of the Local Government Code, the Utility develops land use assumptions and a capital improvement plan of impact fee-allowable capital projects, which will serve projected growth over a ten-year planning period. Updates are prepared at least every five years and impact fees are used to fund these plan updates. The most recent Impact Fee Study was completed in 2025, with the City Council adopting new maximum assessable impact fees as well as a two-year phased collection plan that maintains impact fee collections at 45 percent of the new maximum assessment and reduces the ratepayer subsidy of growth-related capital improvements. The new impact fees take effect on October 1, 2025, and will increase again on October 1, 2026, following the phased collection plan.

Water 5 Year Capital Improvement Program

Water 5 Year Capital Improvement Program – Plan Summary

Chapter	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Capital Outlay	6,345,000	0	0	0	0	46,000,000
Community Improvements	12,000,000	12,000,000	8,000,000	8,000,000	6,000,000	690,644,250
Wastewater	171,462,900	140,900,000	239,565,410	79,148,550	59,567,390	1,390,293,861
Water Projects	411,212,828	\$379,118,319.00	\$245,200,380.00	\$176,633,862.00	\$178,128,472.00	6,345,000
Plan Total	\$ 601,020,728	\$ 532,018,319	\$ 492,765,790	\$ 263,782,412	\$ 243,695,862	\$ 2,133,283,111

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Water & Sewer	Capital Intrafund Transfer Out	6,345,000	—	—	—	—	\$ 6,345,000
	Transfer To Water/Sewer	102,900,000	114,200,000	118,725,000	123,765,750	131,600,000	\$ 591,190,750
W&S Capital Projects	Transfer From Water/Sewer	104,715,988	57,251,985	10,000,000	—	—	\$ 171,967,973
WS Future Debt	Proceeds From Sale Of Bonds	221,939,214	188,998,000	267,259,320	138,522,902	108,560,542	\$ 925,279,978
	Proceeds From TWDB	155,020,000	163,264,662	90,000,000	—	—	\$ 408,284,662
Lake Worth Gas Lse Cap Project	Gas Lease Royalties	6,100,000	—	—	—	—	\$ 6,100,000
Water Impact Fee	Transfer From Water Impact	—	4,899,672	6,781,470	893,760	220,320	\$ 12,795,222
Sewer Impact Fee	Transfer From Swr Impct Fee Fd	4,000,526	3,404,000	—	600,000	3,315,000	\$ 11,319,526
Funding Total		\$ 601,020,728	\$ 532,018,319	\$ 492,765,790	\$ 263,782,412	\$ 243,695,862	\$ 2,133,283,111

Water 5 Year Capital Improvement Program

Capital Outlay Chapter

Category	Project	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Vehicles	Water and Sewer Outlay	6,345,000	—	—	—	—	6,345,000
Chapter Total		\$ 6,345,000	\$ —	\$ —	\$ —	\$ —	6,345,000

Funding Source	Funding Type	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Water & Sewer	Capital Intrafund Transfer Out	6,345,000	—	—	—	—	6,345,000
Funding Total		\$ 6,345,000	\$ —	\$ —	\$ —	\$ —	6,345,000

Water 5 Year Capital Improvement Program

Community Improvements Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Community Facilities Agreements	WS CFA Funding	12,000,000	12,000,000	8,000,000	8,000,000	6,000,000	46,000,000
Chapter Total		\$ 12,000,000	\$ 12,000,000	\$ 8,000,000	\$ 8,000,000	\$ 6,000,000	\$ 46,000,000

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Water & Sewer	Transfer To Water/Sewer	5,100,000	12,000,000	8,000,000	8,000,000	6,000,000	39,100,000
W&S Capital Projects	Transfer From Water/Sewer	6,900,000	—	—	—	—	\$ 6,900,000
Funding Total		\$ 12,000,000	\$ 12,000,000	\$ 8,000,000	\$ 8,000,000	\$ 6,000,000	\$ 46,000,000

Water 5 Year Capital Improvement Program

Wastewater Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Sewer Overflow Program	Sanitary Sewer Overflow Init	17,500,000	17,500,000	18,025,000	18,565,750	19,000,000	90,590,750
Wastewater Collectors	WW Collectors Bucket	47,450,000	33,400,000	108,390,410	59,582,800	40,567,390	289,390,600
Wastewater Treatment Plants	WW Treatment Plants Bucket	106,512,900	90,000,000	113,150,000	1,000,000	—	310,662,900
Chapter Total		\$ 171,462,900	\$ 140,900,000	\$ 239,565,410	\$ 79,148,550	\$ 59,567,390	\$ 690,644,250

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Water & Sewer	Transfer To Water/Sewer	14,000,000	22,500,000	18,025,000	18,865,750	19,000,000	92,390,750
WS Future Debt	Proceeds From Sale Of Bonds	103,942,900	28,400,000	131,540,410	60,282,800	40,567,390	364,733,500
	Proceeds From TWDB	25,020,000	90,000,000	90,000,000	—	—	205,020,000
W&S Capital Projects	Transfer From Water/Sewer	28,500,000	—	—	—	—	28,500,000
Funding Total		\$ 171,462,900	\$ 140,900,000	\$ 239,565,410	\$ 79,148,550	\$ 59,567,390	\$ 690,644,250

Water 5 Year Capital Improvement Program

Water Projects Chapter

Category	Project	FY2026	FY2027	FY2028	FY2029	FY2030	Total
New Facilities	Misc Wtr Facilities	53,436,840	108,601,672	83,526,590	55,073,880	40,510,440	341,149,422
Redevelopment/Renovation	Misc Water & Sewer Line Contr	25,300,000	37,700,000	44,100,000	58,100,000	66,600,000	231,800,000
Street Maintenance	Water Sewer Program - Streets	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000	200,000,000
Transmission Mains	IH35 Expansion-Water/Sewer	600,000	8,000,000	0	0	0	8,600,000
	Major Mains Bucket	122,145,988	178,666,647	56,652,760	23,309,982	21,436,752	402,212,129
Trinity River Vision	TRVP - Water and Sewer	14,380,000	150,000	10,921,030	150,000	0	25,601,030
Water Treatment Plants	WTP Minor Improvements	155,350,000	6,000,000	10,000,000	0	9,581,280	180,931,280
Chapter Total		\$ 411,212,828	\$ 379,118,319	\$ 245,200,380	\$ 176,633,862	\$ 178,128,472	\$1,390,293,861

Funding Source	Funding Type	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Water & Sewer	Transfer To Water/Sewer	83,800,000	79,700,000	92,700,000	96,900,000	106,600,000	459,700,000
Lake Worth Gas Lse Cap Project	Gas Lease Royalties	6,100,000	0	0	0	0	6,100,000
WS Future Debt	Proceeds From Sale Of Bonds	117,996,314	160,598,000	135,718,910	78,240,102	67,993,152	560,546,478
	Proceeds From TWDB	130,000,000	73,264,662	0	0	0	203,264,662
W&S Capital Projects	Transfer From Water/Sewer	69,315,988	57,251,985	10,000,000	0	0	136,567,973
Water Impact Fee	Transfer From Water Impact	0	4,899,672	6,781,470	893,760	220,320	12,795,222
	Transfer From Swr Impct Fee Fd	4,000,526	3,404,000	0	600,000	3,315,000	11,319,526
Funding Total		\$ 411,212,828	\$ 379,118,319	\$ 245,200,380	\$ 176,633,862	\$ 178,128,472	\$1,390,293,861